

# SNF Profile Report - 2019

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676437 ACCEL AT COLLEGE STATION</b>				Proprietary - Partnership	
ACCEL AT COLLEGE STATION		12/31/2019 306 Days Settled			
COLLEGE STATION, TX 77845		2/28/2019 59 Days Settled		CR Beds 116    POS Beds 0	
BRAZOS		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)				Occupancy Rate	79.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	57.7
Current Assets	1,037,551	Total Charges	2,132,339	Average Wages	20.24
Fixed Assets	82,477	Contract Allowance	566,868	26.6% Skilled Nursing	68.7%
Other Assets	112,009	Operating Revenue	1,565,471	73.4% Ancillary Service	31.3%
Total Assets	<u>1,232,037</u>	Operating Expense	1,581,259	101.0% Current Ratio	0.9
Current Liabilities	1,130,254	Operating Margin	-15,788	-1.0% Days to Collect	230.4
Long Term Liabilities	31,601	Other Income	10	0.0% Avg Payment Days	203.0
Total Equity	70,182	Other Expense	0	0.0% Depreciation Rate	217.8%
Total Liab. and Equity	<u>1,232,037</u>	Net Profit or Loss	<u>(15,778)</u>	-1.0% Return on Equity	-22.5%

<b>676437 ACCEL AT COLLEGE STATION</b>				Proprietary - Partnership	
ACCEL AT COLLEGE STATION		12/31/2019 306 Days Settled			
COLLEGE STATION, TX 77845		2/28/2019 59 Days Settled		CR Beds 116    POS Beds 0	
BRAZOS		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)				Occupancy Rate	81.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	73.3
Current Assets	1,151,507	Total Charges	11,951,618	Average Wages	20.24
Fixed Assets	35,824	Contract Allowance	4,486,162	37.5% Skilled Nursing	60.6%
Other Assets	-167,455	Operating Revenue	7,465,456	62.5% Ancillary Service	39.4%
Total Assets	<u>1,019,876</u>	Operating Expense	7,804,720	104.5% Current Ratio	0.9
Current Liabilities	1,352,581	Operating Margin	-339,264	-4.5% Days to Collect	46.2
Long Term Liabilities	0	Other Income	6,559	0.1% Avg Payment Days	63.3
Total Equity	-332,705	Other Expense	0	0.0% Depreciation Rate	3,065.0%
Total Liab. and Equity	<u>1,019,876</u>	Net Profit or Loss	<u>(332,705)</u>	-4.5% Return on Equity	100.0%

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676349 ACCEL AT WILLOW BEND				Nonprofit - Church	
ACCEL AT WILLOW BEND		9/30/2019 365 Days Settled			
PLANO, TX 75093				CR Beds 100	POS Beds 0
COLLIN				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	77.9%
Balance Sheet		Income Statement		Length of Stay	36.9
Current Assets	1,491,123	Total Charges	16,315,628	Average Wages	20.92
Fixed Assets	0	Contract Allowance	5,472,204	33.5%	Skilled Nursing 64.7%
Other Assets	0	Operating Revenue	10,843,424	66.5%	Ancillary Service 35.3%
Total Assets	1,491,123	Operating Expense	10,894,946	100.5%	Current Ratio 1.0
Current Liabilities	1,455,017	Operating Margin	-51,522	-0.5%	Days to Collect 46.4
Long Term Liabilities	49,787	Other Income	179,480	1.7%	Avg Payment Days 43.0
Total Equity	-13,681	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,491,123	Net Profit or Loss	127,958	1.2%	Return on Equity -935.3%
676451 ADORA MIDTOWN PARK				Proprietary - Corporation	
ADORA MIDTOWN PARK		12/31/2019 365 Days Settled			
DALLAS, TX 75231				CR Beds 111	POS Beds 0
DALLAS				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	27.6%
Balance Sheet		Income Statement		Length of Stay	30.7
Current Assets	1,775,424	Total Charges	7,190,590	Average Wages	20.34
Fixed Assets	101,657	Contract Allowance	2,120,950	29.5%	Skilled Nursing 62.9%
Other Assets	1,207	Operating Revenue	5,069,640	70.5%	Ancillary Service 37.1%
Total Assets	1,878,288	Operating Expense	8,767,122	172.9%	Current Ratio 0.3
Current Liabilities	5,576,477	Operating Margin	-3,697,482	-72.9%	Days to Collect 83.4
Long Term Liabilities	72,587	Other Income	341	0.0%	Avg Payment Days 33.7
Total Equity	-3,770,776	Other Expense	0	0.0%	Depreciation Rate 2,060.3%
Total Liab. and Equity	1,878,288	Net Profit or Loss	(3,697,523)	-72.9%	Return on Equity 98.1%

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<b>455731 ADVANCED HEALTH &amp; REHAB CENTER OF GARLAND</b>				Proprietary - Corporation	
ADVANCED HEALTH & REHAB CENTER OF GARLAND				12/31/2019 365 Days Settled	
GARLAND, TX 75043				CR Beds 139 POS Beds 0	
DALLAS				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	72.2%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	1,831,392	Total Charges	10,286,103	Average Wages	20.78
Fixed Assets	184,862	Contract Allowance	3,637,184	35.4% Skilled Nursing	60.8%
Other Assets	40,327	Operating Revenue	6,648,919	64.6% Ancillary Service	39.2%
Total Assets	2,056,581	Operating Expense	8,109,675	122.0% Current Ratio	1.8
Current Liabilities	1,002,997	Operating Margin	-1,460,756	-22.0% Days to Collect	96.9
Long Term Liabilities	0	Other Income	488,802	7.4% Avg Payment Days	41.6
Total Equity	1,053,584	Other Expense	0	0.0% Depreciation Rate	389.1%
Total Liab. and Equity	2,056,581	Net Profit or Loss	(971,954)	-14.6% Return on Equity	-92.3%
<b>675437 ADVANCED REHABILITATION &amp; HEALTHCARE OF LIVE OAK</b>				Proprietary - Corporation	
ADVANCED REHABILITATION & HEALTHCARE OF LIVE OAK				12/31/2019 365 Days Settled	
LIVE OAK, TX 78233				CR Beds 123 POS Beds 0	
BEXAR				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate	66.0%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	1,661,640	Total Charges	14,530,631	Average Wages	22.20
Fixed Assets	287,051	Contract Allowance	5,855,328	40.3% Skilled Nursing	50.7%
Other Assets	4,902	Operating Revenue	8,675,303	59.7% Ancillary Service	49.3%
Total Assets	1,953,593	Operating Expense	9,158,585	105.6% Current Ratio	1.6
Current Liabilities	1,053,090	Operating Margin	-483,282	-5.6% Days to Collect	59.9
Long Term Liabilities	0	Other Income	8,638	0.1% Avg Payment Days	40.3
Total Equity	900,503	Other Expense	0	0.0% Depreciation Rate	223.6%
Total Liab. and Equity	1,953,593	Net Profit or Loss	(474,644)	-5.5% Return on Equity	-52.7%

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<b>675424 ADVANCED REHABILITATION AND HEALTHCARE OF ATHENS</b>		Proprietary - Corporation	
ADVANCED REHABILITATION AND HEALTHCARE OF ATHENS		8/31/2019 365 Days Settled	
ATHENS, TX 75751		CR Beds 118 POS Beds 0	
HENDERSON		<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)		Occupancy Rate	48.3%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,490,920	Total Charges	7,220,986
Fixed Assets	0	Contract Allowance	2,701,037
Other Assets	0	Operating Revenue	4,519,949
Total Assets	1,490,920	Operating Expense	4,416,270
Current Liabilities	1,487,310	Operating Margin	103,679
Long Term Liabilities	0	Other Income	-13,972
Total Equity	3,610	Other Expense	0
Total Liab. and Equity	1,490,920	Net Profit or Loss	89,707
		37.4%	Skilled Nursing 60.8%
		62.6%	Ancillary Service 39.2%
		97.7%	Current Ratio 1.0
		2.3%	Days to Collect 119.1
		-0.3%	Avg Payment Days 122.9
		0.0%	Depreciation Rate 0.0%
		2.0%	Return on Equity 2,485.0%
<b>455849 ADVANCED REHABILITATION AND HEALTHCARE OF BOWIE</b>		Proprietary - Corporation	
ADVANCED REHABILITATION AND HEALTHCARE OF BOWIE		8/31/2019 365 Days Settled	
BOWIE, TX 76230		CR Beds 180 POS Beds 0	
MONTAGUE		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	81.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,653,099	Total Charges	17,065,884
Fixed Assets	0	Contract Allowance	6,043,196
Other Assets	0	Operating Revenue	11,022,688
Total Assets	1,653,099	Operating Expense	10,760,094
Current Liabilities	1,447,568	Operating Margin	262,594
Long Term Liabilities	0	Other Income	1,668
Total Equity	205,531	Other Expense	0
Total Liab. and Equity	1,653,099	Net Profit or Loss	264,262
		35.4%	Skilled Nursing 58.8%
		64.6%	Ancillary Service 41.2%
		97.6%	Current Ratio 1.1
		2.4%	Days to Collect 54.7
		0.0%	Avg Payment Days 49.1
		0.0%	Depreciation Rate 0.0%
		2.4%	Return on Equity 128.6%

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<b>455931 ADVANCED REHABILITATION AND HEALTHCARE OF VERNON</b>		Proprietary - Corporation	
ADVANCED REHABILITATION AND HEALTHCARE OF VERNON		8/31/2019 365 Days Settled	
VERNON, TX 76384		CR Beds 120 POS Beds 0	
WILBARGER		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	89.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,134,907	Total Charges	11,106,361
Fixed Assets	0	Contract Allowance	3,397,649
Other Assets	0	Operating Revenue	7,708,712
Total Assets	1,134,907	Operating Expense	7,694,869
Current Liabilities	1,188,586	Operating Margin	13,843
Long Term Liabilities	0	Other Income	5,072
Total Equity	-53,679	Other Expense	0
Total Liab. and Equity	1,134,907	Net Profit or Loss	18,915
		30.6%	Skilled Nursing 68.3%
		69.4%	Ancillary Service 31.7%
		99.8%	Current Ratio 1.0
		0.2%	Days to Collect 41.0
		0.1%	Avg Payment Days 56.4
		0.0%	Depreciation Rate 0.0%
		0.2%	Return on Equity -35.2%
<b>675852 ADVANCED REHABILITATION AND HEALTHCARE OF WICHITA</b>		Proprietary - Corporation	
ADVANCED REHABILITATION AND HEALTHCARE OF WICHITA		12/31/2019 365 Days Settled	
WICHITA FALLS, TX 76308		CR Beds 180 POS Beds 0	
WICHITA		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	93.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,666,110	Total Charges	18,453,408
Fixed Assets	120,115	Contract Allowance	5,991,517
Other Assets	112,643	Operating Revenue	12,461,891
Total Assets	1,898,868	Operating Expense	12,440,811
Current Liabilities	1,672,796	Operating Margin	21,080
Long Term Liabilities	0	Other Income	444,051
Total Equity	226,072	Other Expense	0
Total Liab. and Equity	1,898,868	Net Profit or Loss	465,131
		32.5%	Skilled Nursing 64.0%
		67.5%	Ancillary Service 36.0%
		99.8%	Current Ratio 1.0
		0.2%	Days to Collect 34.6
		3.6%	Avg Payment Days 54.4
		0.0%	Depreciation Rate 1,053.2%
		3.7%	Return on Equity 205.7%

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<b>455960 ADVENTHEALTH CARE CENTER SAN MARCOS</b>				Nonprofit - Church	
ADVENTHEALTH CARE CENTER SAN MARCOS		12/31/2019 365 Days Settled			
SAN MARCOS, TX 78666		CR Beds 116    POS Beds 0			
HAYS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		65.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				178.7	
Current Assets	2,480,692	Total Charges	6,149,469	Average Wages	
Fixed Assets	981,701	Contract Allowance	912,109	14.8%	
Other Assets	0	Operating Revenue	5,237,360	85.2%	
Total Assets	3,462,393	Operating Expense	6,897,882	131.7%	
Current Liabilities	1,021,532	Operating Margin	-1,660,522	-31.7%	
Long Term Liabilities	0	Other Income	175,907	3.4%	
Total Equity	2,440,861	Other Expense	0	0.0%	
Total Liab. and Equity	3,462,393	Net Profit or Loss	(1,547,784)	-29.6%	
<b>455682 AFTON OAKS NURSING CENTER</b>				Proprietary - Corporation	
AFTON OAKS NURSING CENTER		6/30/2019 365 Days Settled			
HOUSTON, TX 77087		CR Beds 169    POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		79.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				129.6	
Current Assets	1,703,692	Total Charges	12,283,645	Average Wages	
Fixed Assets	0	Contract Allowance	1,985,959	16.2%	
Other Assets	10,780	Operating Revenue	10,297,686	83.8%	
Total Assets	1,714,472	Operating Expense	8,782,926	85.3%	
Current Liabilities	527,735	Operating Margin	1,514,760	14.7%	
Long Term Liabilities	1,151,569	Other Income	2,404	0.0%	
Total Equity	35,168	Other Expense	0	0.0%	
Total Liab. and Equity	1,714,472	Net Profit or Loss	1,517,164	14.7%	

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<b>675786 AFV II HEALTH CARE CENTER</b>				Nonprofit - Other	
AFV II HEALTH CARE CENTER		6/30/2019 365 Days Settled			
SAN ANTONIO, TX 78245		CR Beds 64    POS Beds 0			
BEXAR		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		44.2%	
		Length of Stay		240.3	
		Average Wages		18.27	
		2.3% Skilled Nursing		45.6%	
		97.7% Ancillary Service		54.4%	
		106.8% Current Ratio		(0.2)	
		-6.8% Days to Collect		(13.9)	
		2.8% Avg Payment Days		23.1	
		0.0% Depreciation Rate		4.5%	
		-4.0% Return on Equity		13.1%	
<hr/>					
<b>455687 ALAMEDA OAKS NURSING CENTER</b>				Proprietary - Other	
ALAMEDA OAKS NURSING CENTER		9/30/2019 365 Days Settled			
CORPUS CHRISTI, TX 78404		CR Beds 142    POS Beds 0			
NUECES		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)		Occupancy Rate		62.0%	
		Length of Stay		136.8	
		Average Wages		18.54	
		17.1% Skilled Nursing		85.0%	
		82.9% Ancillary Service		15.0%	
		110.8% Current Ratio		2.0	
		-10.8% Days to Collect		55.9	
		0.1% Avg Payment Days		27.1	
		0.0% Depreciation Rate		73.2%	
		-10.7% Return on Equity		4.7%	

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<b>455467 ALAMO HEIGHTS HEALTH AND REHABILITATION CENTER</b>				Nonprofit - Church	
ALAMO HEIGHTS HEALTH AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
SAN ANTONIO, TX 78209		CR Beds 237    POS Beds 0			
BEXAR		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		44.8%	
		Length of Stay		269.2	
		Average Wages		20.01	
		25.1% Skilled Nursing		70.0%	
		74.9% Ancillary Service		30.0%	
		115.2% Current Ratio		3.2	
		-15.2% Days to Collect		47.8	
		5.3% Avg Payment Days		14.5	
		0.0% Depreciation Rate		342.6%	
		-9.9% Return on Equity		36.1%	
<hr/>					
<b>676063 ALFREDO GONZALEZ TEXAS STATE VETERANS HOME</b>				Nonprofit - Church	
ALFREDO GONZALEZ TEXAS STATE VETERANS HOME		8/31/2019 365 Days Settled			
MCALLEN, TX 78503		CR Beds 160    POS Beds 0			
HIDALGO		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		96.9%	
		Length of Stay		146.3	
		Average Wages		15.91	
		-24.7% Skilled Nursing		81.0%	
		124.7% Ancillary Service		19.0%	
		95.3% Current Ratio		5.7	
		4.7% Days to Collect		75.6	
		5.3% Avg Payment Days		28.8	
		0.0% Depreciation Rate		4.4%	
		10.0% Return on Equity		9.1%	

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<b>676452 ALLEGIANT WELLNESS AND REHAB</b>		Proprietary - Corporation	
ALLEGIANT WELLNESS AND REHAB		12/31/2019 365 Days Settled	
CROWLEY, TX 76036		CR Beds 60    POS Beds 0	
TARRANT		<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)		Occupancy Rate            32.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,386,702	Total Charges	3,351,778
Fixed Assets	172,769	Contract Allowance	439,085
Other Assets	15,456	Operating Revenue	2,912,693
Total Assets	<u>1,574,927</u>	Operating Expense	3,956,113
Current Liabilities	160,303	Operating Margin	-1,043,420
Long Term Liabilities	0	Other Income	10,129
Total Equity	<u>1,414,624</u>	Other Expense	0
Total Liab. and Equity	<u>1,574,927</u>	Net Profit or Loss	<u>(1,033,291)</u>
		13.1%	Skilled Nursing            98.0%
		86.9%	Ancillary Service        0.0%
		135.8%	Current Ratio            8.7
		-35.8%	Days to Collect         84.6
		0.3%	Avg Payment Days      14.2
		0.0%	Depreciation Rate      0.0%
		-35.5%	Return on Equity        -73.0%

<b>675506 ALPINE TERRACE</b>		Proprietary - Corporation	
ALPINE TERRACE		6/30/2019 365 Days Settled	
KERRVILLE, TX 78028		CR Beds 120    POS Beds 0	
KERR		<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)		Occupancy Rate            49.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	213,438	Total Charges	11,190,015
Fixed Assets	324,248	Contract Allowance	7,404,757
Other Assets	12,519	Operating Revenue	3,785,258
Total Assets	<u>550,205</u>	Operating Expense	3,859,418
Current Liabilities	369,791	Operating Margin	-74,160
Long Term Liabilities	117,604	Other Income	142,108
Total Equity	<u>62,810</u>	Other Expense	0
Total Liab. and Equity	<u>550,205</u>	Net Profit or Loss	<u>67,948</u>
		66.2%	Skilled Nursing            48.1%
		33.8%	Ancillary Service        8.8%
		102.0%	Current Ratio            0.6
		-2.0%	Days to Collect         14.8
		3.8%	Avg Payment Days      34.4
		0.0%	Depreciation Rate      66.3%
		1.8%	Return on Equity        108.2%

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<b>455625 ALTA VISTA REHABILITATION AND HEALTHCARE</b>				Proprietary - Corporation	
ALTA VISTA REHABILITATION AND HEALTHCARE		12/31/2019 365 Days Settled			
BROWNSVILLE, TX 78521				CR Beds 100    POS Beds 0	
CAMERON				<b>Key Performance Ind.</b>	
NORIDIAN (SOUTH DAKOTA)				Occupancy Rate	87.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	91.9
Current Assets	7,785,572	Total Charges	8,188,050	Average Wages	17.83
Fixed Assets	1,123,773	Contract Allowance	747,653	9.1% Skilled Nursing	68.3%
Other Assets	5,517,644	Operating Revenue	7,440,397	90.9% Ancillary Service	31.7%
Total Assets	14,426,989	Operating Expense	6,324,900	85.0% Current Ratio	17.7
Current Liabilities	439,186	Operating Margin	1,115,497	15.0% Days to Collect	34.2
Long Term Liabilities	5,517,644	Other Income	463	0.0% Avg Payment Days	17.4
Total Equity	8,470,159	Other Expense	0	0.0% Depreciation Rate	48.5%
Total Liab. and Equity	14,426,989	Net Profit or Loss	1,115,562	15.0% Return on Equity	13.2%

<b>455601 ALVARADO LTC PARTNERS INC</b>				Proprietary - Corporation	
ALVARADO LTC PARTNERS INC		12/31/2019 365 Days Settled			
ALVARADO, TX 76009				CR Beds 115    POS Beds 0	
JOHNSON				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	72.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	447.6
Current Assets	458,752	Total Charges	5,810,359	Average Wages	16.03
Fixed Assets	41,978	Contract Allowance	453,436	7.8% Skilled Nursing	82.4%
Other Assets	375	Operating Revenue	5,356,923	92.2% Ancillary Service	17.6%
Total Assets	501,105	Operating Expense	5,161,443	96.4% Current Ratio	1.1
Current Liabilities	417,430	Operating Margin	195,480	3.6% Days to Collect	17.3
Long Term Liabilities	0	Other Income	407,766	7.6% Avg Payment Days	29.5
Total Equity	83,675	Other Expense	0	0.0% Depreciation Rate	448.1%
Total Liab. and Equity	501,105	Net Profit or Loss	603,246	11.3% Return on Equity	720.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676347 AMARILLO CENTER FOR SKILLED CARE</b>				Proprietary - Corporation	
AMARILLO CENTER FOR SKILLED CARE				12/31/2019 365 Days Settled	
AMARILLO, TX 79106				CR Beds 122 POS Beds 0	
POTTER				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate 71.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 59.8	
Current Assets	554,528	Total Charges	11,380,060	Average Wages 18.51	
Fixed Assets	117,101	Contract Allowance	2,784,095	24.5%	Skilled Nursing 67.1%
Other Assets	310,474	Operating Revenue	8,595,965	75.5%	Ancillary Service 32.9%
Total Assets	982,103	Operating Expense	9,144,623	106.4%	Current Ratio 0.2
Current Liabilities	3,651,089	Operating Margin	-548,658	-6.4%	Days to Collect 25.3
Long Term Liabilities	0	Other Income	3,734	0.0%	Avg Payment Days 166.7
Total Equity	-2,668,986	Other Expense	0	0.0%	Depreciation Rate 849.9%
Total Liab. and Equity	982,103	Net Profit or Loss	(544,924)	-6.3%	Return on Equity 20.4%

<b>676060 AMBROSIO GUILLEN TEXAS STATE VETERANS HOME</b>				Nonprofit - Church	
AMBROSIO GUILLEN TEXAS STATE VETERANS HOME				8/31/2019 365 Days Settled	
EL PASO, TX 79924				CR Beds 160 POS Beds 0	
EL PASO				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate 98.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 618.4	
Current Assets	11,307,694	Total Charges	10,848,559	Average Wages 17.73	
Fixed Assets	8,099,644	Contract Allowance	-5,261,615	-48.5%	Skilled Nursing 84.3%
Other Assets	32,940	Operating Revenue	16,110,174	148.5%	Ancillary Service 15.7%
Total Assets	19,440,278	Operating Expense	12,204,326	75.8%	Current Ratio 3.3
Current Liabilities	3,402,031	Operating Margin	3,905,848	24.2%	Days to Collect 64.9
Long Term Liabilities	0	Other Income	2,540	0.0%	Avg Payment Days 69.8
Total Equity	16,038,247	Other Expense	0	0.0%	Depreciation Rate 3.4%
Total Liab. and Equity	19,440,278	Net Profit or Loss	3,886,071	24.1%	Return on Equity 24.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455536 AMISTAD NURSING AND REHABILITATION CENTER</b>				Government - City-County	
AMISTAD NURSING AND REHABILITATION CENTER				9/30/2019 365 Days Settled	
UVALDE, TX 78801				CR Beds 200 POS Beds 0	
UVALDE				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	53.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	134.7
Current Assets	1,285,128	Total Charges	11,106,909	Average Wages	16.33
Fixed Assets	0	Contract Allowance	2,353,625	21.2% Skilled Nursing	79.4%
Other Assets	0	Operating Revenue	8,753,284	78.8% Ancillary Service	20.6%
Total Assets	1,285,128	Operating Expense	8,738,511	99.8% Current Ratio	0.6
Current Liabilities	2,071,969	Operating Margin	14,773	0.2% Days to Collect	29.2
Long Term Liabilities	0	Other Income	93,655	1.1% Avg Payment Days	86.5
Total Equity	-786,841	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	1,285,128	Net Profit or Loss	107,655	1.2% Return on Equity	-13.7%
<b>675320 ANDERSON NURSING CENTER</b>				Proprietary - Corporation	
ANDERSON NURSING CENTER				12/31/2019 365 Days Settled	
GRAND SALINE, TX 75140				CR Beds 76 POS Beds 0	
VAN ZANDT				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	60.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	363.8
Current Assets	1,305,717	Total Charges	2,722,267	Average Wages	15.40
Fixed Assets	35,844	Contract Allowance	-651,325	-23.9% Skilled Nursing	75.0%
Other Assets	34,963	Operating Revenue	3,373,592	123.9% Ancillary Service	25.0%
Total Assets	1,376,524	Operating Expense	2,759,037	81.8% Current Ratio	3.0
Current Liabilities	431,695	Operating Margin	614,555	18.2% Days to Collect	34.6
Long Term Liabilities	0	Other Income	343	0.0% Avg Payment Days	24.9
Total Equity	944,829	Other Expense	0	0.0% Depreciation Rate	671.1%
Total Liab. and Equity	1,376,524	Net Profit or Loss	614,898	18.2% Return on Equity	65.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675019 APEX SECURE CARE BROWNFIELD</b>				Proprietary - Partnership	
APEX SECURE CARE BROWNFIELD		8/31/2019 365 Days Settled			
BROWNFIELD, TX 79316		CR Beds 108    POS Beds 0			
TERRY		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		78.5%	
		Length of Stay		279.0	
		Average Wages		18.54	
		10.2% Skilled Nursing		82.6%	
		89.8% Ancillary Service		17.4%	
		100.2% Current Ratio		2.0	
		-0.2% Days to Collect		70.3	
		0.6% Avg Payment Days		36.7	
		0.0% Depreciation Rate		48.3%	
		0.4% Return on Equity		2.4%	
<hr/>					
<b>675814 ARBOR GRACE OF KILGORE</b>				Proprietary - Corporation	
ARBOR GRACE OF KILGORE		12/31/2019 365 Days Settled			
KILGORE, TX 75662		CR Beds 97    POS Beds 0			
GREGG		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		59.1%	
		Length of Stay		109.6	
		Average Wages		15.81	
		-1.9% Skilled Nursing		68.1%	
		101.9% Ancillary Service		31.9%	
		108.6% Current Ratio		0.6	
		-8.6% Days to Collect		63.6	
		0.1% Avg Payment Days		58.3	
		0.0% Depreciation Rate		118.9%	
		-8.5% Return on Equity		56.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675978 ARBOR GRACE WELLNESS CENTER</b>				Proprietary - Other	
ARBOR GRACE WELLNESS CENTER				12/31/2019 365 Days Settled	
LITTLEFIELD, TX 79339				CR Beds 80    POS Beds 0	
LAMB				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate    63.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    289.6	
Current Assets	370,094	Total Charges	3,628,316	Average Wages    17.17	
Fixed Assets	66,022	Contract Allowance	380,253	10.5% Skilled Nursing    74.2%	
Other Assets	877,544	Operating Revenue	3,248,063	89.5% Ancillary Service    25.8%	
Total Assets	1,313,660	Operating Expense	3,327,500	102.4% Current Ratio    0.4	
Current Liabilities	1,001,248	Operating Margin	-79,437	-2.4% Days to Collect    43.9	
Long Term Liabilities	208,383	Other Income	257,452	7.9% Avg Payment Days    58.1	
Total Equity	104,029	Other Expense	0	0.0% Depreciation Rate    715.1%	
Total Liab. and Equity	1,313,660	Net Profit or Loss	178,015	5.5% Return on Equity    171.1%	
<b>675932 ARBOR TERRACE HEALTHCARE CENTER</b>				Nonprofit - Church	
ARBOR TERRACE HEALTHCARE CENTER				12/31/2019 365 Days Settled	
SAN ANGELO, TX 76903				CR Beds 129    POS Beds 0	
TOM GREEN				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate    65.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    295.1	
Current Assets	5,289,667	Total Charges	6,507,723	Average Wages    19.12	
Fixed Assets	36,579	Contract Allowance	301,356	4.6% Skilled Nursing    72.0%	
Other Assets	0	Operating Revenue	6,206,367	95.4% Ancillary Service    28.0%	
Total Assets	5,326,246	Operating Expense	4,828,958	77.8% Current Ratio    2.7	
Current Liabilities	1,983,225	Operating Margin	1,377,409	22.2% Days to Collect    58.0	
Long Term Liabilities	0	Other Income	206,382	3.3% Avg Payment Days    35.5	
Total Equity	3,343,021	Other Expense	0	0.0% Depreciation Rate    205.2%	
Total Liab. and Equity	5,326,246	Net Profit or Loss	1,583,791	25.5% Return on Equity    47.4%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675798 ARBORETUM NURSING AND REHABILITATION CENTER OF WIN</b>		Nonprofit - Church	
ARBORETUM NURSING AND REHABILITATION CENTER OF WIN		12/31/2019 365 Days Settled	
WINNIE, TX 77665		CR Beds 120 POS Beds 0	
CHAMBERS		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	78.3%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,396,174	Total Charges	9,950,067
Fixed Assets	154,019	Contract Allowance	1,663,308
Other Assets	10,000	Operating Revenue	8,286,759
Total Assets	1,560,193	Operating Expense	7,518,541
Current Liabilities	683,039	Operating Margin	768,218
Long Term Liabilities	11,694	Other Income	3,655
Total Equity	865,460	Other Expense	0
Total Liab. and Equity	1,560,193	Net Profit or Loss	771,873
		16.7%	Skilled Nursing 78.4%
		83.3%	Ancillary Service 21.6%
		90.7%	Current Ratio 2.0
		9.3%	Days to Collect 45.4
		0.0%	Avg Payment Days 29.7
		0.0%	Depreciation Rate 344.3%
		9.3%	Return on Equity 89.2%
<b>675930 ARBROOK PLAZA</b>		Proprietary - Corporation	
ARBROOK PLAZA		9/30/2019 153 Days Settled	
ARLINGTON, TX 76014		4/30/2019 120 Days Settled	
TARRANT		<b>Key Performance Ind.</b>	
NORIDAN (ARIZONA)		Occupancy Rate	75.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,012,551	Total Charges	3,765,301
Fixed Assets	157,754	Contract Allowance	1,226,667
Other Assets	101,632	Operating Revenue	2,538,634
Total Assets	2,271,937	Operating Expense	2,507,956
Current Liabilities	2,110,888	Operating Margin	30,678
Long Term Liabilities	0	Other Income	2,969
Total Equity	161,049	Other Expense	0
Total Liab. and Equity	2,271,937	Net Profit or Loss	33,647
		32.6%	Skilled Nursing 67.1%
		67.4%	Ancillary Service 32.9%
		98.8%	Current Ratio 1.0
		1.2%	Days to Collect 207.0
		0.1%	Avg Payment Days 220.9
		0.0%	Depreciation Rate 253.3%
		1.3%	Return on Equity 20.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675930 ARBROOK PLAZA</b>				Nonprofit - Church	
ARBROOK PLAZA		9/30/2019 153 Days Settled			
ARLINGTON, TX 76014		4/30/2019 120 Days Settled		CR Beds 120    POS Beds 0	
TARRANT		<b>Key Performance Ind.</b>			
NORIDAN (ARIZONA)				Occupancy Rate	74.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	81.1
Current Assets	1,552,899	Total Charges	4,812,501	Average Wages	20.44
Fixed Assets	0	Contract Allowance	1,565,313	32.5% Skilled Nursing	66.6%
Other Assets	-352,400	Operating Revenue	3,247,188	67.5% Ancillary Service	33.4%
Total Assets	1,200,499	Operating Expense	3,167,381	97.5% Current Ratio	1.4
Current Liabilities	1,110,354	Operating Margin	79,807	2.5% Days to Collect	80.3
Long Term Liabilities	0	Other Income	10,338	0.3% Avg Payment Days	95.7
Total Equity	90,145	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	1,200,499	Net Profit or Loss	90,145	2.8% Return on Equity	100.0%
<b>455819 ARLINGTON HEIGHTS HEALTH AND REHABILITATION CENTER</b>				Proprietary - Corporation	
ARLINGTON HEIGHTS HEALTH AND REHABILITATION CENTER		8/31/2019 243 Days Settled			
FORT WORTH, TX 76107		12/31/2019 122 Days Settled		CR Beds 180    POS Beds 0	
TARRANT		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	62.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	121.5
Current Assets	870,513	Total Charges	7,362,576	Average Wages	18.87
Fixed Assets	240,303	Contract Allowance	1,927,501	26.2% Skilled Nursing	82.3%
Other Assets	2,026	Operating Revenue	5,435,075	73.8% Ancillary Service	17.7%
Total Assets	1,112,842	Operating Expense	5,566,840	102.4% Current Ratio	1.4
Current Liabilities	635,280	Operating Margin	-131,765	-2.4% Days to Collect	57.6
Long Term Liabilities	241,788	Other Income	257,008	4.7% Avg Payment Days	38.8
Total Equity	235,774	Other Expense	0	0.0% Depreciation Rate	103.9%
Total Liab. and Equity	1,112,842	Net Profit or Loss	125,243	2.3% Return on Equity	53.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455819 ARLINGTON HEIGHTS HEALTH AND REHABILITATION CENTER</b>		Proprietary - Corporation	
ARLINGTON HEIGHTS HEALTH AND REHABILITATION CENTER		8/31/2019 243 Days Settled	
FORT WORTH, TX 76107		12/31/2019 122 Days Settled	
TARRANT		CR Beds 180 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	513,182	Total Charges	4,361,953
Fixed Assets	4,236,751	Contract Allowance	1,538,124
Other Assets	-75,482	Operating Revenue	2,823,829
Total Assets	4,674,451	Operating Expense	3,055,884
Current Liabilities	1,030,192	Operating Margin	-232,055
Long Term Liabilities	4,492,605	Other Income	95,202
Total Equity	-848,346	Other Expense	0
Total Liab. and Equity	4,674,451	Net Profit or Loss	(136,853)
		35.3%	Skilled Nursing 82.5%
		64.7%	Ancillary Service 17.5%
		108.2%	Current Ratio 0.5
		-8.2%	Days to Collect 67.1
		3.4%	Avg Payment Days 108.9
		0.0%	Depreciation Rate 2.1%
		-4.8%	Return on Equity 16.1%

<b>455872 ARLINGTON RESIDENCE AND REHABILITATION CENTER</b>		Proprietary - Corporation	
ARLINGTON RESIDENCE AND REHABILITATION CENTER		12/31/2019 365 Days Settled	
ARLINGTON, TX 76011		CR Beds 118 POS Beds 0	
TARRANT		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 59.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,165,796	Total Charges	6,053,711
Fixed Assets	249,137	Contract Allowance	301,404
Other Assets	22,965	Operating Revenue	5,752,307
Total Assets	2,437,898	Operating Expense	5,873,235
Current Liabilities	1,816,923	Operating Margin	-120,928
Long Term Liabilities	673,849	Other Income	0
Total Equity	-52,874	Other Expense	0
Total Liab. and Equity	2,437,898	Net Profit or Loss	(120,928)
		5.0%	Skilled Nursing 87.4%
		95.0%	Ancillary Service 12.6%
		102.1%	Current Ratio 1.2
		-2.1%	Days to Collect 126.3
		0.0%	Avg Payment Days 176.6
		0.0%	Depreciation Rate 173.5%
		-2.1%	Return on Equity 228.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675916 ARLINGTON VILLAS REHABILITATION AND HEALTHCARE CEN</b>				Proprietary - Partnership	
ARLINGTON VILLAS REHABILITATION AND HEALTHCARE CEN		12/31/2019 306 Days Settled			
ARLINGTON, TX 76012		2/28/2019 59 Days Settled		CR Beds 258 POS Beds 0	
TARRANT				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	75.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	117.8
Current Assets	1,387,414	Total Charges	4,068,960	Average Wages	18.21
Fixed Assets	1,333,872	Contract Allowance	1,829,339	45.0% Skilled Nursing	48.5%
Other Assets	101,450	Operating Revenue	2,239,621	55.0% Ancillary Service	49.0%
Total Assets	2,822,736	Operating Expense	2,301,985	102.8% Current Ratio	0.1
Current Liabilities	10,263,887	Operating Margin	-62,364	-2.8% Days to Collect	214.4
Long Term Liabilities	0	Other Income	13,772	0.6% Avg Payment Days	135.1
Total Equity	-7,441,151	Other Expense	0	0.0% Depreciation Rate	2.5%
Total Liab. and Equity	2,822,736	Net Profit or Loss	(73,705)	-3.3% Return on Equity	1.0%

<b>675916 ARLINGTON VILLAS REHABILITATION AND HEALTHCARE CEN</b>				Proprietary - Corporation	
ARLINGTON VILLAS REHABILITATION AND HEALTHCARE CEN		12/31/2019 306 Days Settled			
ARLINGTON, TX 76012		2/28/2019 59 Days Settled		CR Beds 168 POS Beds 0	
TARRANT				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	73.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	124.4
Current Assets	3,044,026	Total Charges	12,257,396	Average Wages	18.21
Fixed Assets	69,745	Contract Allowance	3,597,493	29.3% Skilled Nursing	62.7%
Other Assets	110,000	Operating Revenue	8,659,903	70.7% Ancillary Service	35.1%
Total Assets	3,223,771	Operating Expense	9,103,956	105.1% Current Ratio	0.8
Current Liabilities	3,632,485	Operating Margin	-444,053	-5.1% Days to Collect	93.6
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	29.2
Total Equity	-408,714	Other Expense	0	0.0% Depreciation Rate	602.8%
Total Liab. and Equity	3,223,771	Net Profit or Loss	(387,026)	-4.5% Return on Equity	94.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675423 ASHFORD GARDENS</b>				Nonprofit - Church	
ASHFORD GARDENS		12/31/2019 365 Days Settled			
HOUSTON, TX 77076				CR Beds 202    POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            45.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            154.8	
Current Assets	4,636,870	Total Charges	10,393,958	Average Wages            18.66	
Fixed Assets	0	Contract Allowance	2,450,937	23.6% Skilled Nursing        73.4%	
Other Assets	0	Operating Revenue	7,943,021	76.4% Ancillary Service        26.6%	
Total Assets	4,636,870	Operating Expense	7,547,154	95.0% Current Ratio            10.3	
Current Liabilities	449,056	Operating Margin	395,867	5.0% Days to Collect            110.5	
Long Term Liabilities	0	Other Income	2,269	0.0% Avg Payment Days        4.8	
Total Equity	4,187,814	Other Expense	0	0.0% Depreciation Rate        0.0%	
Total Liab. and Equity	4,636,870	Net Profit or Loss	383,453	4.8% Return on Equity        9.2%	
<b>455748 ASHFORD HALL</b>				Proprietary - Corporation	
ASHFORD HALL		8/31/2019 335 Days Settled			
IRVING, TX 75061		12/31/2019 122 Days Settled		CR Beds 330    POS Beds 0	
DALLAS				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            31.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            388.1	
Current Assets	1,295,973	Total Charges	8,608,673	Average Wages            19.30	
Fixed Assets	194,464	Contract Allowance	1,221,777	14.2% Skilled Nursing        71.8%	
Other Assets	0	Operating Revenue	7,386,896	85.8% Ancillary Service        28.2%	
Total Assets	1,490,437	Operating Expense	8,955,165	121.2% Current Ratio        (72.3)	
Current Liabilities	-17,918	Operating Margin	-1,568,269	-21.2% Days to Collect            58.6	
Long Term Liabilities	335,238	Other Income	1,856,046	25.1% Avg Payment Days        72.7	
Total Equity	1,173,117	Other Expense	0	0.0% Depreciation Rate        554.4%	
Total Liab. and Equity	1,490,437	Net Profit or Loss	287,777	3.9% Return on Equity        24.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455748 ASHFORD HALL</b>				Proprietary - Corporation	
ASHFORD HALL		8/31/2019 335 Days Settled			
IRVING, TX 75061		12/31/2019 122 Days Settled		CR Beds 330 POS Beds 0	
DALLAS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		29.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 146.6	
Current Assets	1,304,470	Total Charges	2,389,224	Average Wages	19.30
Fixed Assets	349,529	Contract Allowance	481,811	20.2% Skilled Nursing	82.2%
Other Assets	82,431	Operating Revenue	1,907,413	79.8% Ancillary Service	17.8%
Total Assets	1,736,430	Operating Expense	2,646,579	138.8% Current Ratio	1.6
Current Liabilities	800,152	Operating Margin	-739,166	-38.8% Days to Collect	264.1
Long Term Liabilities	194,409	Other Income	107,485	5.6% Avg Payment Days	228.7
Total Equity	741,869	Other Expense	0	0.0% Depreciation Rate	63.0%
Total Liab. and Equity	1,736,430	Net Profit or Loss	(631,681)	-33.1% Return on Equity	-85.1%
<b>676430 ASHTON MEDICAL LODGE</b>				Proprietary - Corporation	
ASHTON MEDICAL LODGE		12/31/2019 365 Days Settled			
MIDLAND, TX 79703				CR Beds 144 POS Beds 0	
MIDLAND		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		85.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 120.5	
Current Assets	1,218,789	Total Charges	28,295,102	Average Wages	23.27
Fixed Assets	6,583	Contract Allowance	16,221,886	57.3% Skilled Nursing	80.4%
Other Assets	8,020	Operating Revenue	12,073,216	42.7% Ancillary Service	19.6%
Total Assets	1,233,392	Operating Expense	12,538,134	103.9% Current Ratio	8.2
Current Liabilities	147,943	Operating Margin	-464,918	-3.9% Days to Collect	36.3
Long Term Liabilities	0	Other Income	7,165	0.1% Avg Payment Days	0.6
Total Equity	1,085,449	Other Expense	0	0.0% Depreciation Rate	1,045.6%
Total Liab. and Equity	1,233,392	Net Profit or Loss	(457,753)	-3.8% Return on Equity	-42.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676057 ASHTON PARKE CARE CENTER INC</b>				Proprietary - Corporation	
ASHTON PARKE CARE CENTER INC		12/31/2019 365 Days Settled			
TEXAS CITY, TX 77591		CR Beds 100 POS Beds 0			
GALVESTON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		64.6%	
		Length of Stay		126.7	
		Average Wages		16.73	
		10.9%		Skilled Nursing 85.0%	
		89.1%		Ancillary Service 15.0%	
		104.5%		Current Ratio 1.9	
		-4.5%		Days to Collect 35.0	
		1.5%		Avg Payment Days 21.1	
		0.0%		Depreciation Rate 8.9%	
		-2.9%		Return on Equity 22.3%	
<hr/>					
<b>675264 ATHENS HEALTHCARE AND REHABILITATION CENTER</b>				Proprietary - Corporation	
ATHENS HEALTHCARE AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
ATHENS, TX 75751		CR Beds 82 POS Beds 0			
HENDERSON		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		47.3%	
		Length of Stay		382.9	
		Average Wages		16.42	
		-12.1%		Skilled Nursing 68.3%	
		112.1%		Ancillary Service 31.7%	
		87.2%		Current Ratio 2.4	
		12.8%		Days to Collect 54.7	
		0.1%		Avg Payment Days 23.7	
		0.0%		Depreciation Rate 161.5%	
		12.9%		Return on Equity 58.9%	

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<b>675459 AUSTIN HEALTHCARE AND REHABILITATION CENTER</b>				Proprietary - Corporation	
AUSTIN HEALTHCARE AND REHABILITATION CENTER		7/31/2019 365 Days Settled			
AUSTIN, TX 78723		CR Beds 120    POS Beds 0			
TRAVIS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		48.6%	
		Length of Stay		185.1	
		Average Wages		20.10	
		0.6% Skilled Nursing		94.9%	
		99.4% Ancillary Service		5.1%	
		116.5% Current Ratio		0.5	
		-16.5% Days to Collect		47.7	
		0.0% Avg Payment Days		54.2	
		0.0% Depreciation Rate		13,686.8 %	
		-16.5% Return on Equity		194.0%	
<hr/>					
<b>455799 AUSTIN WELLNESS &amp; REHABILITATION</b>				Nonprofit - Church	
AUSTIN WELLNESS & REHABILITATION		8/31/2019 381 Days Settled			
AUSTIN, TX 78750		CR Beds 180    POS Beds 0			
TRAVIS		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		53.1%	
		Length of Stay		146.3	
		Average Wages		22.02	
		11.7% Skilled Nursing		75.5%	
		88.3% Ancillary Service		24.5%	
		111.3% Current Ratio		0.9	
		-11.3% Days to Collect		74.6	
		0.0% Avg Payment Days		63.6	
		0.0% Depreciation Rate		341.2%	
		-11.3% Return on Equity		98.6%	

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<b>675830 AUTUMN LEAVES</b>				Proprietary - Other	
AUTUMN LEAVES		12/31/2019 365 Days Settled			
DALLAS, TX 75218				CR Beds 200	POS Beds 0
DALLAS				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	30.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	95.5
Current Assets	1,163,069	Total Charges	6,536,995	Average Wages	20.94
Fixed Assets	100,574	Contract Allowance	1,127,939	17.3%	Skilled Nursing 60.2%
Other Assets	19,137	Operating Revenue	5,409,056	82.7%	Ancillary Service 24.9%
Total Assets	1,282,780	Operating Expense	6,183,576	114.3%	Current Ratio 0.9
Current Liabilities	1,255,932	Operating Margin	-774,520	-14.3%	Days to Collect 49.2
Long Term Liabilities	0	Other Income	774,520	14.3%	Avg Payment Days 39.6
Total Equity	26,848	Other Expense	0	0.0%	Depreciation Rate 6.4%
Total Liab. and Equity	1,282,780	Net Profit or Loss	0	0.0%	Return on Equity 0.0%
<b>676025 AUTUMN LEAVES NURSING AND REHAB INC</b>				Proprietary - Corporation	
AUTUMN LEAVES NURSING AND REHAB INC		12/31/2019 365 Days Settled			
HENDERSON, TX 75652				CR Beds 125	POS Beds 0
RUSK				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	84.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	219.6
Current Assets	1,347,750	Total Charges	10,498,805	Average Wages	16.06
Fixed Assets	115,158	Contract Allowance	3,484,286	33.2%	Skilled Nursing 91.5%
Other Assets	0	Operating Revenue	7,014,519	66.8%	Ancillary Service 0.0%
Total Assets	1,462,908	Operating Expense	7,452,897	106.2%	Current Ratio 4.6
Current Liabilities	294,566	Operating Margin	-438,378	-6.2%	Days to Collect 32.9
Long Term Liabilities	0	Other Income	18,769	0.3%	Avg Payment Days 13.0
Total Equity	1,168,342	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,462,908	Net Profit or Loss	(419,609)	-6.0%	Return on Equity -35.9%

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<b>676301 AUTUMN WINDS LIVING &amp; REHABILITATION</b>				Nonprofit - Church	
AUTUMN WINDS LIVING & REHABILITATION		9/30/2019 365 Days Settled			
SCHERTZ, TX 78154		CR Beds 96    POS Beds 0			
GUADALUPE		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		80.3%	
		Length of Stay		198.2	
		Average Wages		16.93	
		18.7% Skilled Nursing		57.4%	
		81.3% Ancillary Service		42.6%	
		90.4% Current Ratio		2.7	
		9.6% Days to Collect		(3.8)	
		0.0% Avg Payment Days		20.8	
		0.0% Depreciation Rate		176.9%	
		9.6% Return on Equity		49.1%	
<hr/>					
<b>675220 AVALON PLACE KIRBYVILLE</b>				Nonprofit - Church	
AVALON PLACE KIRBYVILLE		9/30/2019 365 Days Settled			
KIRBYVILLE, TX 75956		CR Beds 114    POS Beds 0			
JASPER		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		64.7%	
		Length of Stay		130.1	
		Average Wages		11.20	
		0.0% Skilled Nursing		94.7%	
		100.0% Ancillary Service		5.3%	
		99.8% Current Ratio		1.1	
		0.2% Days to Collect		42.1	
		0.0% Avg Payment Days		48.7	
		0.0% Depreciation Rate		726.6%	
		0.3% Return on Equity		0.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675900 AVALON PLACE TRINITY</b>		Nonprofit - Church	
AVALON PLACE TRINITY		9/30/2019 365 Days Settled	
TRINITY, TX 75862		CR Beds 118    POS Beds 0	
TRINITY		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	50.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	898,527	Total Charges	4,762,603
Fixed Assets	0	Contract Allowance	0
Other Assets	30,821	Operating Revenue	4,762,603
Total Assets	929,348	Operating Expense	4,758,128
Current Liabilities	828,597	Operating Margin	4,475
Long Term Liabilities	100,751	Other Income	2,637
Total Equity	0	Other Expense	0
Total Liab. and Equity	929,348	Net Profit or Loss	7,112
		0.0%	Skilled Nursing 91.0%
		100.0%	Ancillary Service 9.0%
		99.9%	Current Ratio 1.1
		0.1%	Days to Collect 31.8
		0.1%	Avg Payment Days 59.7
		0.0%	Depreciation Rate 0.0%
		0.1%	Return on Equity 0.0%

  

<b>455699 AVALON PLACE WHARTON</b>		Nonprofit - Church	
AVALON PLACE WHARTON		12/31/2019 365 Days Settled	
WHARTON, TX 77488		CR Beds 120    POS Beds 0	
WHARTON		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	59.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,332,142	Total Charges	5,949,692
Fixed Assets	141,650	Contract Allowance	584,390
Other Assets	128,378	Operating Revenue	5,365,302
Total Assets	1,602,170	Operating Expense	4,876,730
Current Liabilities	537,904	Operating Margin	488,572
Long Term Liabilities	7,327	Other Income	305
Total Equity	1,056,939	Other Expense	0
Total Liab. and Equity	1,602,170	Net Profit or Loss	488,877
		9.8%	Skilled Nursing 59.5%
		90.2%	Ancillary Service 40.5%
		90.9%	Current Ratio 2.5
		9.1%	Days to Collect (2.1)
		0.0%	Avg Payment Days 27.8
		0.0%	Depreciation Rate 245.0%
		9.1%	Return on Equity 46.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675908 AVANTE REHABILITATION CENTER</b>				Proprietary - Other	
AVANTE REHABILITATION CENTER		12/31/2019 365 Days Settled			
IRVING, TX 75061		CR Beds 120    POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		66.1%	
		Length of Stay		102.7	
		Average Wages		18.37	
		12.3% Skilled Nursing		48.8%	
		87.7% Ancillary Service		51.2%	
		95.2% Current Ratio		1.5	
		4.8% Days to Collect		44.1	
		0.8% Avg Payment Days		47.0	
		0.0% Depreciation Rate		26.8%	
		5.6% Return on Equity		61.0%	
<hr/>					
<b>675253 AZALEA TRAIL NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
AZALEA TRAIL NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
GRAND SALINE, TX 75140		CR Beds 76    POS Beds 0			
VAN ZANDT		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		76.0%	
		Length of Stay		174.2	
		Average Wages		17.79	
		-1.8% Skilled Nursing		77.8%	
		101.8% Ancillary Service		22.2%	
		99.0% Current Ratio		1.9	
		1.0% Days to Collect		44.4	
		0.0% Avg Payment Days		25.6	
		0.0% Depreciation Rate		57.0%	
		1.0% Return on Equity		10.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676003 AZLE MANOR HEALTH CARE AND REHABILITATION</b>				Proprietary - Corporation	
AZLE MANOR HEALTH CARE AND REHABILITATION		8/31/2019 365 Days Settled			
AZLE, TX 76020		CR Beds 142 POS Beds 0			
TARRANT		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		89.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 375.2	
Current Assets	29,015	Total Charges	10,565,385	Average Wages	11.91
Fixed Assets	4,020,443	Contract Allowance	2,028,716	19.2%	Skilled Nursing 43.2%
Other Assets	0	Operating Revenue	8,536,669	80.8%	Ancillary Service 0.1%
Total Assets	<u>4,049,458</u>	Operating Expense	10,024,245	117.4%	Current Ratio 0.1
Current Liabilities	231,727	Operating Margin	-1,487,576	-17.4%	Days to Collect 21.1
Long Term Liabilities	2,629,260	Other Income	0	0.0%	Avg Payment Days 8.6
Total Equity	<u>1,188,471</u>	Other Expense	0	0.0%	Depreciation Rate 19.1%
Total Liab. and Equity	<u>4,049,458</u>	Net Profit or Loss	<u>(1,487,576)</u>	-17.4%	Return on Equity -125.2%
<b>675057 BALCH SPRINGS NURSING HOME</b>				Proprietary - Corporation	
BALCH SPRINGS NURSING HOME		12/31/2019 365 Days Settled			
BALCH SPRINGS, TX 75180		CR Beds 120 POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		74.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 197.4	
Current Assets	744,950	Total Charges	7,868,600	Average Wages	20.30
Fixed Assets	180,054	Contract Allowance	2,444,698	31.1%	Skilled Nursing 65.3%
Other Assets	4,000	Operating Revenue	5,423,902	68.9%	Ancillary Service 34.7%
Total Assets	<u>929,004</u>	Operating Expense	6,026,177	111.1%	Current Ratio 0.7
Current Liabilities	1,108,573	Operating Margin	-602,275	-11.1%	Days to Collect 37.5
Long Term Liabilities	0	Other Income	154,202	2.8%	Avg Payment Days 67.0
Total Equity	<u>-179,569</u>	Other Expense	0	0.0%	Depreciation Rate 158.6%
Total Liab. and Equity	<u>929,004</u>	Net Profit or Loss	<u>(448,073)</u>	-8.3%	Return on Equity 249.5%

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<b>675614 BALLINGER HEALTHCARE AND REHABILITATION CENTER</b>				Proprietary - Corporation	
BALLINGER HEALTHCARE AND REHABILITATION CENTER		8/31/2019 365 Days Settled			
BALLINGER, TX 76821				CR Beds 120 POS Beds 0	
RUNNELS				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	46.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	179.8
Current Assets	303,030	Total Charges	3,945,986	Average Wages	17.74
Fixed Assets	-235,110	Contract Allowance	570,150	14.4% Skilled Nursing	80.6%
Other Assets	1,533,815	Operating Revenue	3,375,836	85.6% Ancillary Service	19.4%
Total Assets	1,601,735	Operating Expense	3,778,221	111.9% Current Ratio	1.7
Current Liabilities	179,672	Operating Margin	-402,385	-11.9% Days to Collect	31.0
Long Term Liabilities	6,788,486	Other Income	-2,239	-0.1% Avg Payment Days	13.4
Total Equity	-5,366,423	Other Expense	0	0.0% Depreciation Rate	87.2%
Total Liab. and Equity	1,601,735	Net Profit or Loss	(404,624)	-12.0% Return on Equity	7.5%
<b>676233 BANDERA NURSING &amp; REHABILITATION</b>				Proprietary - Other	
BANDERA NURSING & REHABILITATION		9/30/2019 183 Days Settled			
BANDERA, TX 78003		3/31/2019 90 Days Settled		CR Beds 124 POS Beds 0	
BANDERA				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	57.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	139.5
Current Assets	147,492,934	Total Charges	1,489,472	Average Wages	18.14
Fixed Assets	36,688,350	Contract Allowance	313,532	21.0% Skilled Nursing	78.3%
Other Assets	49,919,191	Operating Revenue	1,175,940	79.0% Ancillary Service	21.7%
Total Assets	234,100,475	Operating Expense	1,387,215	118.0% Current Ratio	0.5
Current Liabilities	279,431,287	Operating Margin	-211,275	-18.0% Days to Collect	20,048.4
Long Term Liabilities	17,446,453	Other Income	196	0.0% Avg Payment Days	26,621.4
Total Equity	-62,777,265	Other Expense	0	0.0% Depreciation Rate	0.2%
Total Liab. and Equity	234,100,475	Net Profit or Loss	(211,079)	-17.9% Return on Equity	0.3%

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676233 BANDERA NURSING & REHABILITATION				Nonprofit - Church	
BANDERA NURSING & REHABILITATION		9/30/2019 183 Days Settled			
BANDERA, TX 78003		3/31/2019 90 Days Settled		CR Beds 124 POS Beds 0	
BANDERA		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		54.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 130.6	
Current Assets	1,748,166	Total Charges	2,868,769	Average Wages	18.14
Fixed Assets	0	Contract Allowance	366,841	12.8%	Skilled Nursing 73.2%
Other Assets	0	Operating Revenue	2,501,928	87.2%	Ancillary Service 26.8%
Total Assets	1,748,166	Operating Expense	2,594,686	103.7%	Current Ratio 0.9
Current Liabilities	1,873,905	Operating Margin	-92,758	-3.7%	Days to Collect 190.8
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 197.2
Total Equity	-125,739	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,748,166	Net Profit or Loss	(92,758)	-3.7%	Return on Equity 73.8%
<b>675377 BANGS NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
BANGS NURSING AND REHABILITATION CENTER		3/31/2019 365 Days Settled			
BANGS, TX 76823				CR Beds 48 POS Beds 0	
BROWN		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		68.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 152.6	
Current Assets	135,606	Total Charges	3,767,994	Average Wages	21.35
Fixed Assets	985,229	Contract Allowance	1,156,621	30.7%	Skilled Nursing 82.9%
Other Assets	13,002	Operating Revenue	2,611,373	69.3%	Ancillary Service 17.1%
Total Assets	1,133,837	Operating Expense	2,600,042	99.6%	Current Ratio 0.4
Current Liabilities	345,371	Operating Margin	11,331	0.4%	Days to Collect 15.9
Long Term Liabilities	119,706	Other Income	1,797	0.1%	Avg Payment Days 37.9
Total Equity	668,760	Other Expense	0	0.0%	Depreciation Rate 5.4%
Total Liab. and Equity	1,133,837	Net Profit or Loss	13,128	0.5%	Return on Equity 2.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676222 BASTROP LOST PINES NURSING AND REHABILITATION CENT</b>				Government - City-County	
BASTROP LOST PINES NURSING AND REHABILITATION CENT		6/30/2019 365 Days Settled			
BASTROP, TX 78602				CR Beds 120    POS Beds 0	
BASTROP				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	82.1%
				Length of Stay	103.4
				Average Wages	21.39
				Skilled Nursing	75.1%
				Ancillary Service	24.9%
				Current Ratio	0.2
				Days to Collect	24.0
				Avg Payment Days	31.2
				Depreciation Rate	106.3%
				Return on Equity	9.4%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	549,409	Total Charges	8,161,229		
Fixed Assets	690,553	Contract Allowance	0	0.0%	
Other Assets	4,250,759	Operating Revenue	8,161,229	100.0%	
Total Assets	5,490,721	Operating Expense	8,378,487	102.7%	
Current Liabilities	3,383,805	Operating Margin	-217,258	-2.7%	
Long Term Liabilities	0	Other Income	415,874	5.1%	
Total Equity	2,106,916	Other Expense	0	0.0%	
Total Liab. and Equity	5,490,721	Net Profit or Loss	198,616	2.4%	
<hr/>					
<b>675356 BASTROP NURSING CENTER</b>				Proprietary - Corporation	
BASTROP NURSING CENTER		12/31/2019 365 Days Settled			
BASTROP, TX 78602				CR Beds 96    POS Beds 0	
BASTROP				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate	58.7%
				Length of Stay	96.6
				Average Wages	18.16
				Skilled Nursing	85.3%
				Ancillary Service	14.7%
				Current Ratio	0.9
				Days to Collect	29.1
				Avg Payment Days	34.9
				Depreciation Rate	211.9%
				Return on Equity	254.4%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	389,302	Total Charges	7,102,159		
Fixed Assets	246,749	Contract Allowance	2,935,110	41.3%	
Other Assets	0	Operating Revenue	4,167,049	58.7%	
Total Assets	636,051	Operating Expense	4,366,824	104.8%	
Current Liabilities	421,451	Operating Margin	-199,775	-4.8%	
Long Term Liabilities	137,995	Other Income	394,688	9.5%	
Total Equity	76,605	Other Expense	0	0.0%	
Total Liab. and Equity	636,051	Net Profit or Loss	194,913	4.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455490 BAY OAKS HEALTH CARE CENTER</b>	Proprietary - Corporation	
BAY OAKS HEALTH CARE CENTER	12/31/2019 365 Days Settled	
TEXAS CITY, TX 77591	CR Beds 120 POS Beds 0	
GALVESTON	<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)	Occupancy Rate 56.5%	
<b>Balance Sheet</b>	<b>Income Statement</b>	
Current Assets 1,153,414	Total Charges 5,689,102	Length of Stay 123.8
Fixed Assets 111,356	Contract Allowance 1,654,036	Average Wages 20.39
Other Assets 0	Operating Revenue 4,035,066	29.1% Skilled Nursing 69.2%
Total Assets 1,264,770	Operating Expense 4,947,918	70.9% Ancillary Service 30.8%
Current Liabilities 1,988,539	Operating Margin -912,852	122.6% Current Ratio 0.6
Long Term Liabilities 0	Other Income 6,092	-22.6% Days to Collect 83.7
Total Equity -723,769	Other Expense 0	0.2% Avg Payment Days 129.0
Total Liab. and Equity 1,264,770	Net Profit or Loss (906,760)	0.0% Depreciation Rate 198.7%
	-22.5%	Return on Equity 125.3%

<b>455582 BAY VILLA HEALTHCARE CENTER</b>	Proprietary - Corporation	
BAY VILLA HEALTHCARE CENTER	12/31/2019 365 Days Settled	
BAY CITY, TX 77414	CR Beds 105 POS Beds 0	
MATAGORDA	<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE	Occupancy Rate 52.2%	
<b>Balance Sheet</b>	<b>Income Statement</b>	
Current Assets 464,577	Total Charges 5,782,620	Length of Stay 105.8
Fixed Assets 163,352	Contract Allowance 2,083,374	Average Wages 15.57
Other Assets 3,852	Operating Revenue 3,699,246	36.0% Skilled Nursing 86.8%
Total Assets 631,781	Operating Expense 3,889,422	64.0% Ancillary Service 13.2%
Current Liabilities 384,151	Operating Margin -190,176	105.1% Current Ratio 1.2
Long Term Liabilities 162,441	Other Income 374,951	-5.1% Days to Collect 35.2
Total Equity 85,189	Other Expense 0	10.1% Avg Payment Days 35.6
Total Liab. and Equity 631,781	Net Profit or Loss 184,775	0.0% Depreciation Rate 126.5%
	5.0%	Return on Equity 216.9%

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<b>676096 BAYBROOKE VILLAGE CARE AND REHAB CENTER</b>				Nonprofit - Church	
BAYBROOKE VILLAGE CARE AND REHAB CENTER      9/30/2019 365 Days Settled					
MCKINNEY, TX 75070				CR Beds 128    POS Beds 0	
COLLIN				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate      80.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      63.1	
Current Assets	1,620,545	Total Charges	15,325,179	Average Wages      19.99	
Fixed Assets	0	Contract Allowance	4,376,103	28.6%	Skilled Nursing      69.5%
Other Assets	0	Operating Revenue	10,949,076	71.4%	Ancillary Service    30.5%
Total Assets	<u>1,620,545</u>	Operating Expense	<u>11,154,766</u>	101.9%	Current Ratio      1.1
Current Liabilities	1,437,052	Operating Margin	<u>-205,690</u>	-1.9%	Days to Collect      49.9
Long Term Liabilities	61,586	Other Income	339,436	3.1%	Avg Payment Days    40.0
Total Equity	<u>121,907</u>	Other Expense	<u>0</u>	0.0%	Depreciation Rate    0.0%
Total Liab. and Equity	<u>1,620,545</u>	Net Profit or Loss	<u>133,746</u>	1.2%	Return on Equity      109.7%

<b>676282 BAYOU MANOR</b>				Nonprofit - Other	
BAYOU MANOR      12/31/2019 365 Days Settled					
HOUSTON, TX 77025				CR Beds 37    POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate      81.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      67.4	
Current Assets	13,545,267	Total Charges	5,744,795	Average Wages      20.51	
Fixed Assets	94,620,042	Contract Allowance	2,048,086	35.7%	Skilled Nursing      85.6%
Other Assets	24,451,296	Operating Revenue	3,696,709	64.3%	Ancillary Service    14.4%
Total Assets	<u>132,616,605</u>	Operating Expense	<u>22,629,044</u>	612.1%	Current Ratio      1.4
Current Liabilities	9,372,573	Operating Margin	<u>-18,932,335</u>	-512.1%	Days to Collect      132.7
Long Term Liabilities	168,560,231	Other Income	16,737,851	452.8%	Avg Payment Days    71.1
Total Equity	<u>-45,316,199</u>	Other Expense	<u>0</u>	0.0%	Depreciation Rate    8.2%
Total Liab. and Equity	<u>132,616,605</u>	Net Profit or Loss	<u>(2,194,484)</u>	-59.4%	Return on Equity      4.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676223 BAYOU PINES CARE CENTER</b>				Proprietary - Corporation	
BAYOU PINES CARE CENTER		12/31/2019 365 Days Settled			
LA MARQUE, TX 77568		CR Beds 120    POS Beds 0			
GALVESTON		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		80.3%	
		Length of Stay		138.5	
		Average Wages		17.07	
		5.2% Skilled Nursing		84.4%	
		94.8% Ancillary Service		15.6%	
		98.1% Current Ratio		0.2	
		1.9% Days to Collect		28.8	
		0.6% Avg Payment Days		23.5	
		0.0% Depreciation Rate		6.0%	
		2.5% Return on Equity		11.4%	
<hr/>					
<b>675323 BAYWIND VILLAGE SKILLED NURSING &amp; REHAB</b>				Proprietary - Corporation	
BAYWIND VILLAGE SKILLED NURSING & REHAB		12/31/2019 365 Days Settled			
LEAGUE CITY, TX 77573		CR Beds 113    POS Beds 0			
GALVESTON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		80.7%	
		Length of Stay		31.6	
		Average Wages		18.91	
		12.9% Skilled Nursing		85.7%	
		87.1% Ancillary Service		14.3%	
		98.9% Current Ratio		1.0	
		1.1% Days to Collect		42.0	
		-0.4% Avg Payment Days		36.5	
		0.0% Depreciation Rate		38,855.3 %	
		0.7% Return on Equity		179.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676309 BAYWOOD CROSSING REHABILITATION &amp; HEALTHCARE CENTE</b>		Proprietary - Corporation	
BAYWOOD CROSSING REHABILITATION & HEALTHCARE CENTE		12/31/2019 365 Days Settled	
PASADENA, TX 77505		CR Beds 124 POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)		Occupancy Rate	85.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,645,532	Total Charges	9,945,743
Fixed Assets	42,834	Contract Allowance	0
Other Assets	0	Operating Revenue	9,945,743
Total Assets	1,688,366	Operating Expense	7,714,151
Current Liabilities	413,987	Operating Margin	2,231,592
Long Term Liabilities	0	Other Income	0
Total Equity	1,274,379	Other Expense	0
Total Liab. and Equity	1,688,366	Net Profit or Loss	2,173,419
		100.0%	77.6%
		22.4%	0.0%
		0.0%	0.0%
		0.0%	0.0%
		21.9%	170.5%
			85.8%
			58.1
			16.86
			32.3%
			0.0%
			4.0
			30.5
			10.0
			0.0%
			170.5%
<b>675503 BEACON HILL</b>		Nonprofit - Church	
BEACON HILL		8/31/2019 243 Days Settled	
DENISON, TX 75020		CR Beds 150 POS Beds 0	
GRAYSON		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	69.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,497,325	Total Charges	11,787,293
Fixed Assets	0	Contract Allowance	4,767,183
Other Assets	0	Operating Revenue	7,020,110
Total Assets	2,497,325	Operating Expense	6,867,052
Current Liabilities	375,955	Operating Margin	153,058
Long Term Liabilities	0	Other Income	-17,086
Total Equity	2,121,370	Other Expense	0
Total Liab. and Equity	2,497,325	Net Profit or Loss	135,971
		40.4%	59.6%
		97.8%	2.2%
		-0.2%	0.0%
		1.9%	6.4%
			69.7%
			84.7
			21.94
			57.9%
			42.1%
			6.6
			50.1
			4.6
			0.0%
			6.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455561 BEAUMONT HEALTH CARE CENTER</b>		Nonprofit - Other	
BEAUMONT HEALTH CARE CENTER		12/31/2019 365 Days Settled	
BEAUMONT, TX 77707		CR Beds 82    POS Beds 0	
JEFFERSON		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate            72.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	884,075	Total Charges	7,096,808
Fixed Assets	0	Contract Allowance	2,348,507
Other Assets	818,500	Operating Revenue	4,748,301
Total Assets	<u>1,702,575</u>	Operating Expense	4,293,745
Current Liabilities	191,525	Operating Margin	454,556
Long Term Liabilities	0	Other Income	5,766
Total Equity	<u>1,511,050</u>	Other Expense	0
Total Liab. and Equity	<u>1,702,575</u>	Net Profit or Loss	<u>460,322</u>
		33.1%	Skilled Nursing            66.9%
		66.9%	Ancillary Service        33.1%
		90.4%	Current Ratio              4.6
		9.6%	Days to Collect            24.9
		0.1%	Avg Payment Days        16.9
		0.0%	Depreciation Rate        0.0%
		9.7%	Return on Equity          30.5%
<b>675620 BEAUMONT NURSING AND REHABILITATION</b>		Proprietary - Corporation	
BEAUMONT NURSING AND REHABILITATION		12/31/2019 365 Days Settled	
BEAUMONT, TX 77707		CR Beds 120    POS Beds 0	
JEFFERSON		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate            46.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	411,275	Total Charges	4,458,894
Fixed Assets	196,815	Contract Allowance	602,703
Other Assets	19,087	Operating Revenue	3,856,191
Total Assets	<u>627,177</u>	Operating Expense	4,164,036
Current Liabilities	2,468,195	Operating Margin	-307,845
Long Term Liabilities	14,284	Other Income	654
Total Equity	<u>-1,855,302</u>	Other Expense	0
Total Liab. and Equity	<u>627,177</u>	Net Profit or Loss	<u>(307,191)</u>
		13.5%	Skilled Nursing            74.9%
		86.5%	Ancillary Service        25.1%
		108.0%	Current Ratio              0.2
		-8.0%	Days to Collect            40.5
		0.0%	Avg Payment Days        184.9
		0.0%	Depreciation Rate        110.4%
		-8.0%	Return on Equity          16.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455798 BEDFORD WELLNESS &amp; REHABILITATION</b>				Nonprofit - Church	
BEDFORD WELLNESS & REHABILITATION    8/31/2019 381 Days Settled					
BEDFORD, TX 76021				CR Beds 180    POS Beds 0	
TARRANT				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	33.8%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	7,133,294	Total Charges	5,998,547	Length of Stay	102.0
Fixed Assets	375,111	Contract Allowance	-76,687	Average Wages	20.22
Other Assets	81,638	Operating Revenue	6,075,234	Skilled Nursing	70.8%
Total Assets	<u>7,590,043</u>	Operating Expense	6,562,229	Ancillary Service	29.2%
Current Liabilities	8,078,229	Operating Margin	-486,995	Current Ratio	0.9
Long Term Liabilities	8,402	Other Income	3,104	Days to Collect	79.0
Total Equity	-496,588	Other Expense	0	Avg Payment Days	60.0
Total Liab. and Equity	<u>7,590,043</u>	Net Profit or Loss	<u>(483,891)</u>	Depreciation Rate	270.9%
			-8.0%	Return on Equity	97.4%
<b>676345 BEL AIR AT TERAVIDA</b>				Nonprofit - Church	
BEL AIR AT TERAVIDA    9/30/2019 365 Days Settled					
ROUND ROCK, TX 78665				CR Beds 112    POS Beds 0	
WILLIAMSON				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	79.0%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	1,329,838	Total Charges	16,012,432	Length of Stay	65.9
Fixed Assets	0	Contract Allowance	6,677,165	Average Wages	22.90
Other Assets	0	Operating Revenue	9,335,267	Skilled Nursing	57.7%
Total Assets	<u>1,329,838</u>	Operating Expense	9,379,723	Ancillary Service	42.3%
Current Liabilities	571,736	Operating Margin	-44,456	Current Ratio	2.3
Long Term Liabilities	0	Other Income	-3,239	Days to Collect	28.0
Total Equity	758,102	Other Expense	0	Avg Payment Days	7.1
Total Liab. and Equity	<u>1,329,838</u>	Net Profit or Loss	<u>(47,695)</u>	Depreciation Rate	0.0%
			-0.5%	Return on Equity	-6.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676367 BELTERRA HEALTH &amp; REHAB</b>		Proprietary - Corporation	
BELTERRA HEALTH & REHAB		12/31/2019 365 Days Settled	
MCKINNEY, TX 75071		CR Beds 103    POS Beds 0	
COLLIN		<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)		Occupancy Rate	79.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,751,240	Total Charges	9,374,440
Fixed Assets	480,660	Contract Allowance	1,784,272
Other Assets	106,400	Operating Revenue	7,590,168
Total Assets	2,338,300	Operating Expense	8,400,451
Current Liabilities	2,113,392	Operating Margin	-810,283
Long Term Liabilities	55,000	Other Income	68
Total Equity	169,908	Other Expense	0
Total Liab. and Equity	2,338,300	Net Profit or Loss	(810,215)
		19.0%	Skilled Nursing 61.5%
		81.0%	Ancillary Service 38.5%
		110.7%	Current Ratio 0.8
		-10.7%	Days to Collect 75.5
		0.0%	Avg Payment Days 83.4
		0.0%	Depreciation Rate 201.1%
		-10.7%	Return on Equity -476.9%
<b>675906 BENBROOK NURSING &amp; REHABILITATION CENTER</b>		Nonprofit - Church	
BENBROOK NURSING & REHABILITATION CENTER		8/31/2019 365 Days Settled	
BENBROOK, TX 76126		CR Beds 115    POS Beds 0	
TARRANT		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	51.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	4,285,093
Current Liabilities	0	Operating Margin	-4,285,093
Long Term Liabilities	0	Other Income	0
Total Equity	-4,285,093	Other Expense	0
Total Liab. and Equity	-4,285,093	Net Profit or Loss	(4,285,093)
		0.0%	Skilled Nursing 0.0%
		0.0%	Ancillary Service 0.0%
		0.0%	Current Ratio
		0.0%	Days to Collect
		0.0%	Avg Payment Days 0.0
		0.0%	Depreciation Rate 0.0%
		0.0%	Return on Equity 100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676163 BENDER TERRACE OF LUBBOCK</b>				Proprietary - Other	
BENDER TERRACE OF LUBBOCK		12/31/2019 365 Days Settled			
LUBBOCK, TX 79410		CR Beds 120    POS Beds 0			
LUBBOCK		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		65.0%	
		Length of Stay		249.8	
		Average Wages		17.72	
		5.7% Skilled Nursing		78.6%	
		94.3% Ancillary Service		21.4%	
		102.5% Current Ratio		2.0	
		-2.5% Days to Collect		55.2	
		0.0% Avg Payment Days		49.9	
		0.0% Depreciation Rate		774.8%	
		-2.5% Return on Equity		-81.0%	
<hr/>					
<b>676117 BERTRAM NURSING AND REHABILITATION</b>				Proprietary - Corporation	
BERTRAM NURSING AND REHABILITATION		12/31/2019 365 Days Settled			
BERTRAM, TX 78605		CR Beds 74    POS Beds 0			
BURNET		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		75.4%	
		Length of Stay		203.6	
		Average Wages		16.58	
		8.7% Skilled Nursing		81.2%	
		91.3% Ancillary Service		18.8%	
		104.6% Current Ratio		0.6	
		-4.6% Days to Collect		31.2	
		0.2% Avg Payment Days		26.3	
		0.0% Depreciation Rate		878.1%	
		-4.4% Return on Equity		82.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676380 BIG SPRING CENTER FOR SKILLED CARE</b>		Proprietary - Corporation	
BIG SPRING CENTER FOR SKILLED CARE		12/31/2019 365 Days Settled	
BIG SPRING, TX 79720		CR Beds 120 POS Beds 0	
HOWARD		<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)		Occupancy Rate	60.3%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	535,017	Total Charges	7,016,142
Fixed Assets	293,443	Contract Allowance	866,534
Other Assets	190,894	Operating Revenue	6,149,608
Total Assets	1,019,354	Operating Expense	6,691,997
Current Liabilities	4,506,299	Operating Margin	-542,389
Long Term Liabilities	-9,006	Other Income	468
Total Equity	-3,477,939	Other Expense	0
Total Liab. and Equity	1,019,354	Net Profit or Loss	(541,921)
		12.4%	Skilled Nursing 76.8%
		87.6%	Ancillary Service 23.2%
		108.8%	Current Ratio 0.1
		-8.8%	Days to Collect 33.2
		0.0%	Avg Payment Days 167.4
		0.0%	Depreciation Rate 268.4%
		-8.8%	Return on Equity 15.6%

<b>675838 BIRCHWOOD NURSING AND REHABILITATION LP</b>		Proprietary - Corporation	
BIRCHWOOD NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled	
COOPER, TX 75432		CR Beds 100 POS Beds 0	
DELTA		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	57.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	243,226	Total Charges	4,095,634
Fixed Assets	524,597	Contract Allowance	130,048
Other Assets	6,145,550	Operating Revenue	3,965,586
Total Assets	6,913,373	Operating Expense	3,738,682
Current Liabilities	442,335	Operating Margin	226,904
Long Term Liabilities	0	Other Income	7,404
Total Equity	6,471,038	Other Expense	0
Total Liab. and Equity	6,913,373	Net Profit or Loss	234,308
		3.2%	Skilled Nursing 75.4%
		96.8%	Ancillary Service 24.6%
		94.3%	Current Ratio 0.5
		5.7%	Days to Collect 30.1
		0.2%	Avg Payment Days 27.3
		0.0%	Depreciation Rate 47.3%
		5.9%	Return on Equity 3.6%

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<b>455626 BISHOP DAVIES NURSING CENTER</b>				Proprietary - Partnership	
BISHOP DAVIES NURSING CENTER		12/31/2019 365 Days Settled			
HURST, TX 76054		CR Beds 163    POS Beds 0			
TARRANT		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		73.1%	
		Length of Stay		132.6	
		Average Wages		22.25	
		24.4% Skilled Nursing		82.5%	
		75.6% Ancillary Service		17.5%	
		101.5% Current Ratio		8.4	
		-1.5% Days to Collect		60.5	
		0.1% Avg Payment Days		8.9	
		0.0% Depreciation Rate		441.5%	
		-1.4% Return on Equity		-7.2%	
<hr/>					
<b>455456 BIVINS POINTE</b>				Nonprofit - Other	
BIVINS POINTE		9/30/2019 365 Days Settled			
AMARILLO, TX 79106		CR Beds 60    POS Beds 0			
POTTER		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		65.8%	
		Length of Stay		29.9	
		Average Wages		20.77	
		33.9% Skilled Nursing		27.5%	
		66.1% Ancillary Service		46.7%	
		150.2% Current Ratio		2.0	
		-50.2% Days to Collect		47.3	
		31.2% Avg Payment Days		8.5	
		0.0% Depreciation Rate		2.2%	
		-19.0% Return on Equity		94.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455510 BLANCO VILLA NURSING AND REHABILITATION LP</b>		Proprietary - Corporation	
BLANCO VILLA NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled	
SAN ANTONIO, TX 78216		CR Beds 143    POS Beds 0	
BEXAR		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	39.1%
		Length of Stay	291.2
		Average Wages	19.18
		1.9% Skilled Nursing	80.8%
		98.1% Ancillary Service	19.2%
		123.9% Current Ratio	0.2
		-23.9% Days to Collect	20.6
		0.4% Avg Payment Days	28.8
		0.0% Depreciation Rate	83.7%
		-23.5% Return on Equity	14.0%

  

Balance Sheet		Income Statement	
Current Assets	162,569	Total Charges	3,957,821
Fixed Assets	190,003	Contract Allowance	73,934
Other Assets	-6,189,987	Operating Revenue	3,883,887
Total Assets	-5,837,415	Operating Expense	4,812,327
Current Liabilities	708,608	Operating Margin	-928,440
Long Term Liabilities	0	Other Income	14,907
Total Equity	-6,546,023	Other Expense	0
Total Liab. and Equity	-5,837,415	Net Profit or Loss	(913,533)

<b>675306 BLUEBONNET NURSING AND REHABILITATION LP</b>		Proprietary - Corporation	
BLUEBONNET NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled	
KARNES CITY, TX 78118		CR Beds 120    POS Beds 0	
KARNES		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	42.3%
		Length of Stay	220.7
		Average Wages	18.44
		-0.9% Skilled Nursing	79.4%
		100.9% Ancillary Service	20.6%
		110.8% Current Ratio	0.2
		-10.8% Days to Collect	18.6
		0.2% Avg Payment Days	28.8
		0.0% Depreciation Rate	124.9%
		-10.6% Return on Equity	21.8%

  

Balance Sheet		Income Statement	
Current Assets	125,633	Total Charges	3,391,443
Fixed Assets	199,061	Contract Allowance	-29,654
Other Assets	-1,380,955	Operating Revenue	3,421,097
Total Assets	-1,056,261	Operating Expense	3,790,984
Current Liabilities	606,030	Operating Margin	-369,887
Long Term Liabilities	0	Other Income	6,964
Total Equity	-1,662,291	Other Expense	0
Total Liab. and Equity	-1,056,261	Net Profit or Loss	(362,923)

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<b>675150 BLUEBONNET REHAB AT ENNIS</b>				Nonprofit - Other	
BLUEBONNET REHAB AT ENNIS		3/16/2019 350 Days Settled			
ENNIS, TX 75119		12/31/2019 290 Days Settled		CR Beds 136 POS Beds 0	
ELLIS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	44.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	280.5
Current Assets	1,162,921	Total Charges	5,771,170	Average Wages	15.79
Fixed Assets	3,641,885	Contract Allowance	580,875	10.1% Skilled Nursing	92.8%
Other Assets	0	Operating Revenue	5,190,295	89.9% Ancillary Service	0.0%
Total Assets	4,804,806	Operating Expense	6,200,657	119.5% Current Ratio	11.0
Current Liabilities	105,419	Operating Margin	-1,010,362	-19.5% Days to Collect	134.9
Long Term Liabilities	2,860,686	Other Income	140,440	2.7% Avg Payment Days	6.1
Total Equity	1,838,701	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	4,804,806	Net Profit or Loss	(869,914)	-16.8% Return on Equity	-47.3%

<b>675150 BLUEBONNET REHAB AT ENNIS</b>				Nonprofit - Church	
BLUEBONNET REHAB AT ENNIS		3/16/2019 350 Days Settled			
ENNIS, TX 75119		12/31/2019 290 Days Settled		CR Beds 136 POS Beds 0	
ELLIS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	56.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	209.6
Current Assets	1,106,413	Total Charges	5,192,345	Average Wages	15.79
Fixed Assets	48,611	Contract Allowance	681,834	13.1% Skilled Nursing	72.7%
Other Assets	0	Operating Revenue	4,510,511	86.9% Ancillary Service	27.3%
Total Assets	1,155,024	Operating Expense	4,050,959	89.8% Current Ratio	1.7
Current Liabilities	662,627	Operating Margin	459,552	10.2% Days to Collect	117.6
Long Term Liabilities	0	Other Income	44,275	1.0% Avg Payment Days	44.3
Total Equity	492,397	Other Expense	0	0.0% Depreciation Rate	985.6%
Total Liab. and Equity	1,155,024	Net Profit or Loss	491,924	10.9% Return on Equity	99.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675471 BONHAM NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
BONHAM NURSING AND REHABILITATION LP    12/31/2019 365 Days Settled					
BONHAM, TX 75418				CR Beds 65    POS Beds 0	
FANNIN				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate    53.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    209.9	
Current Assets	126,340	Total Charges	2,376,243	Average Wages    18.50	
Fixed Assets	125,960	Contract Allowance	783	0.0% Skilled Nursing    74.6%	
Other Assets	2,948,203	Operating Revenue	2,375,460	100.0% Ancillary Service    25.4%	
Total Assets	<u>3,200,503</u>	Operating Expense	2,464,909	103.8% Current Ratio    0.5	
Current Liabilities	272,990	Operating Margin	-89,449	-3.8% Days to Collect    28.8	
Long Term Liabilities	0	Other Income	2,164	0.1% Avg Payment Days    28.6	
Total Equity	<u>2,927,513</u>	Other Expense	0	0.0% Depreciation Rate    103.5%	
Total Liab. and Equity	<u>3,200,503</u>	Net Profit or Loss	<u>(87,287)</u>	-3.7% Return on Equity    -3.0%	
<b>676444 BONNE VIE</b>				Proprietary - Partnership	
BONNE VIE    12/31/2019 365 Days Settled					
PORT ARTHUR, TX 77640				CR Beds 140    POS Beds 0	
JEFFERSON				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate    68.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    56.5	
Current Assets	1,431,534	Total Charges	20,825,998	Average Wages    19.39	
Fixed Assets	0	Contract Allowance	8,921,893	42.8% Skilled Nursing    57.0%	
Other Assets	5,880	Operating Revenue	11,904,105	57.2% Ancillary Service    43.0%	
Total Assets	<u>1,437,414</u>	Operating Expense	11,282,883	94.8% Current Ratio    3.9	
Current Liabilities	366,414	Operating Margin	621,222	5.2% Days to Collect    42.6	
Long Term Liabilities	0	Other Income	18,188	0.2% Avg Payment Days    9.8	
Total Equity	<u>1,071,000</u>	Other Expense	0	0.0% Depreciation Rate    0.0%	
Total Liab. and Equity	<u>1,437,414</u>	Net Profit or Loss	<u>639,407</u>	5.4% Return on Equity    59.7%	

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<b>455989 BORGER HEALTHCARE CENTER</b>				Nonprofit - Church	
BORGER HEALTHCARE CENTER		8/31/2019 365 Days Settled			
BORGER, TX 79007		CR Beds 110    POS Beds 0			
HUTCHINSON		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		42.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				375.8	
Current Assets	3,516,627	Total Charges	3,361,560	Average Wages	
Fixed Assets	48,129	Contract Allowance	266,643	16.68	
Other Assets	0	Operating Revenue	3,094,917	7.9%	
Total Assets	3,564,756	Operating Expense	2,714,475	92.1%	
Current Liabilities	167,745	Operating Margin	380,442	87.7%	
Long Term Liabilities	0	Other Income	66,862	12.3%	
Total Equity	3,397,011	Other Expense	0	2.2%	
Total Liab. and Equity	3,564,756	Net Profit or Loss	447,304	0.0%	
				724.0%	
				14.5%	
				Return on Equity	
				13.2%	

  

<b>676034 BRADY WEST REHAB &amp; NURSING</b>				Proprietary - Corporation	
BRADY WEST REHAB & NURSING		8/31/2019 365 Days Settled			
BRADY, TX 76825		CR Beds 106    POS Beds 0			
MCCULLOCH		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		46.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				180.6	
Current Assets	491,358	Total Charges	4,359,827	Average Wages	
Fixed Assets	0	Contract Allowance	1,113,191	10.00	
Other Assets	0	Operating Revenue	3,246,636	25.5%	
Total Assets	491,358	Operating Expense	3,203,490	74.5%	
Current Liabilities	539,974	Operating Margin	43,146	98.7%	
Long Term Liabilities	0	Other Income	6,778	1.3%	
Total Equity	-48,616	Other Expense	0	0.2%	
Total Liab. and Equity	491,358	Net Profit or Loss	49,924	0.0%	
				0.0%	
				1.5%	
				Return on Equity	
				-102.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675989 BRAZOS VALLEY CARE HOME</b>				Nonprofit - Church	
BRAZOS VALLEY CARE HOME		12/31/2019 365 Days Settled			
KNOX CITY, TX 79529		CR Beds 66    POS Beds 0			
KNOX		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		73.6%	
		Length of Stay		1,182.3	
		Average Wages		17.61	
		Skilled Nursing		73.0%	
		Ancillary Service		27.0%	
		Current Ratio		2.0	
		Days to Collect		22.0	
		Avg Payment Days		25.0	
		Depreciation Rate		611.0%	
		Return on Equity		44.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	3,676,191	Total Charges	2,669,416		
Fixed Assets	5,285	Contract Allowance	-495,468	-18.6%	
Other Assets	0	Operating Revenue	3,164,884	118.6%	
Total Assets	3,681,476	Operating Expense	2,499,960	79.0%	
Current Liabilities	1,877,357	Operating Margin	664,924	21.0%	
Long Term Liabilities	0	Other Income	131,582	4.2%	
Total Equity	1,804,119	Other Expense	0	0.0%	
Total Liab. and Equity	3,681,476	Net Profit or Loss	796,506	25.2%	

  

<b>675420 BRAZOSVIEW HEALTHCARE CENTER</b>				Proprietary - Corporation	
BRAZOSVIEW HEALTHCARE CENTER		12/31/2019 365 Days Settled			
RICHMOND, TX 77469		CR Beds 56    POS Beds 0			
FORT BEND		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		71.1%	
		Length of Stay		173.1	
		Average Wages		16.83	
		Skilled Nursing		81.1%	
		Ancillary Service		18.9%	
		Current Ratio		0.5	
		Days to Collect		5.0	
		Avg Payment Days		26.9	
		Depreciation Rate		61.8%	
		Return on Equity		232.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	119,115	Total Charges	3,634,551		
Fixed Assets	273,295	Contract Allowance	851,015	23.4%	
Other Assets	3,700	Operating Revenue	2,783,536	76.6%	
Total Assets	396,110	Operating Expense	2,948,433	105.9%	
Current Liabilities	219,034	Operating Margin	-164,897	-5.9%	
Long Term Liabilities	107,919	Other Income	325,824	11.7%	
Total Equity	69,157	Other Expense	0	0.0%	
Total Liab. and Equity	396,110	Net Profit or Loss	160,927	5.8%	

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<b>675132 BREMOND NURSING AND REHABILITATION CENTER</b>				Nonprofit - Church	
BREMOND NURSING AND REHABILITATION CENTER				12/31/2019 365 Days Settled	
BREMOND, TX 76629				CR Beds 82    POS Beds 0	
ROBERTSON				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate    45.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    624.3	
Current Assets	242,574	Total Charges	3,374,221	Average Wages    17.27	
Fixed Assets	52,662	Contract Allowance	745,998	22.1%	Skilled Nursing    60.1%
Other Assets	0	Operating Revenue	2,628,223	77.9%	Ancillary Service    39.9%
Total Assets	295,236	Operating Expense	2,741,442	104.3%	Current Ratio    1.7
Current Liabilities	140,290	Operating Margin	-113,219	-4.3%	Days to Collect    25.5
Long Term Liabilities	-236,162	Other Income	109,315	4.2%	Avg Payment Days    18.0
Total Equity	391,108	Other Expense	0	0.0%	Depreciation Rate    852.6%
Total Liab. and Equity	295,236	Net Profit or Loss	(3,904)	-0.1%	Return on Equity    -1.0%
<hr/>					
<b>675799 BRENHAM NURSING AND REHABILITATION CENTER</b>				Government - City-County	
BRENHAM NURSING AND REHABILITATION CENTER				12/31/2019 365 Days Settled	
BRENHAM, TX 77833				CR Beds 128    POS Beds 0	
WASHINGTON				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate    96.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    155.3	
Current Assets	1,381,823	Total Charges	9,495,148	Average Wages    19.00	
Fixed Assets	272,231	Contract Allowance	0	0.0%	Skilled Nursing    78.5%
Other Assets	4,525,967	Operating Revenue	9,495,148	100.0%	Ancillary Service    21.5%
Total Assets	6,180,021	Operating Expense	9,756,211	102.7%	Current Ratio    1.0
Current Liabilities	1,421,544	Operating Margin	-261,063	-2.7%	Days to Collect    51.6
Long Term Liabilities	0	Other Income	510,904	5.4%	Avg Payment Days    9.5
Total Equity	4,758,477	Other Expense	0	0.0%	Depreciation Rate    181.8%
Total Liab. and Equity	6,180,021	Net Profit or Loss	249,841	2.6%	Return on Equity    5.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676270 BRENTWOOD PLACE FOUR</b>		Nonprofit - Church	
BRENTWOOD PLACE FOUR		9/30/2019 235 Days *Settled	
DALLAS, TX 75227		CR Beds 90    POS Beds 0	
DALLAS		<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)		Occupancy Rate	18.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,930,785	Total Charges	1,620,238
Fixed Assets	1,028,156	Contract Allowance	267,179
Other Assets	-88,919	Operating Revenue	1,353,059
Total Assets	3,870,022	Operating Expense	2,819,438
Current Liabilities	6,131,211	Operating Margin	-1,466,379
Long Term Liabilities	32,675	Other Income	1,264
Total Equity	-2,293,864	Other Expense	0
Total Liab. and Equity	3,870,022	Net Profit or Loss	(1,430,767)
		16.5%	Skilled Nursing 67.9%
		83.5%	Ancillary Service 32.1%
		208.4%	Current Ratio 0.5
		-108.4%	Days to Collect 353.5
		0.1%	Avg Payment Days 97.4
		0.0%	Depreciation Rate 36.1%
		-105.7%	Return on Equity 62.4%

<b>675680 BRENTWOOD PLACE ONE</b>		Nonprofit - Church	
BRENTWOOD PLACE ONE		7/31/2019 365 Days Settled	
DALLAS, TX 75227		CR Beds 120    POS Beds 0	
DALLAS		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	73.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	36,506,587	Total Charges	6,114,646
Fixed Assets	373,321	Contract Allowance	125,999
Other Assets	77,024	Operating Revenue	5,988,647
Total Assets	36,956,932	Operating Expense	7,437,251
Current Liabilities	37,659,562	Operating Margin	-1,448,604
Long Term Liabilities	40,270	Other Income	232,964
Total Equity	-742,900	Other Expense	0
Total Liab. and Equity	36,956,932	Net Profit or Loss	(1,215,640)
		2.1%	Skilled Nursing 80.6%
		97.9%	Ancillary Service 19.4%
		124.2%	Current Ratio 1.0
		-24.2%	Days to Collect 90.5
		3.9%	Avg Payment Days 325.7
		0.0%	Depreciation Rate 153.2%
		-20.3%	Return on Equity 163.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675352 BRENTWOOD PLACE THREE</b>				Nonprofit - Church	
BRENTWOOD PLACE THREE		7/31/2019 365 Days Settled			
DALLAS, TX 75227				CR Beds 120    POS Beds 0	
DALLAS				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	81.4%
				Length of Stay	152.9
				Average Wages	18.79
				4.8% Skilled Nursing	82.8%
				95.2% Ancillary Service	17.2%
				103.6% Current Ratio	1.0
				-3.6% Days to Collect	256.1
				2.5% Avg Payment Days	121.1
				0.0% Depreciation Rate	99.4%
				-1.1% Return on Equity	54.3%

  

Balance Sheet		Income Statement			
Current Assets	15,815,156	Total Charges	6,707,529		
Fixed Assets	598,924	Contract Allowance	324,310		
Other Assets	78,657	Operating Revenue	6,383,219		
Total Assets	<u>16,492,737</u>	Operating Expense	6,612,542		
Current Liabilities	16,578,897	Operating Margin	-229,323		
Long Term Liabilities	39,540	Other Income	161,061		
Total Equity	-125,700	Other Expense	0		
Total Liab. and Equity	<u>16,492,737</u>	Net Profit or Loss	<u>(68,262)</u>		

<b>675702 BRENTWOOD PLACE TWO</b>				Nonprofit - Church	
BRENTWOOD PLACE TWO		7/31/2019 365 Days Settled			
DALLAS, TX 75227				CR Beds 120    POS Beds 0	
DALLAS				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	89.9%
				Length of Stay	119.0
				Average Wages	18.17
				0.9% Skilled Nursing	81.9%
				99.1% Ancillary Service	18.1%
				95.6% Current Ratio	1.1
				4.4% Days to Collect	249.3
				3.0% Avg Payment Days	111.0
				0.0% Depreciation Rate	187.0%
				7.4% Return on Equity	44.0%

  

Balance Sheet		Income Statement			
Current Assets	19,369,728	Total Charges	7,779,985		
Fixed Assets	300,963	Contract Allowance	72,459		
Other Assets	38,914	Operating Revenue	7,707,526		
Total Assets	<u>19,709,605</u>	Operating Expense	7,368,165		
Current Liabilities	18,372,674	Operating Margin	339,361		
Long Term Liabilities	39,540	Other Income	231,510		
Total Equity	1,297,391	Other Expense	0		
Total Liab. and Equity	<u>19,709,605</u>	Net Profit or Loss	<u>570,871</u>		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676045 BRENTWOOD TERRACE HEALTHCARE AND REHABILITATION</b>		Proprietary - Corporation	
BRENTWOOD TERRACE HEALTHCARE AND REHABILITATION		8/31/2019 365 Days Settled	
PARIS, TX 75460		CR Beds 119 POS Beds 0	
LAMAR		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	76.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	647,228	Total Charges	6,680,838
Fixed Assets	279,398	Contract Allowance	892,352
Other Assets	6,300,304	Operating Revenue	5,788,486
Total Assets	7,226,930	Operating Expense	6,186,146
Current Liabilities	295,322	Operating Margin	-397,660
Long Term Liabilities	8,417,600	Other Income	-1,856
Total Equity	-1,485,992	Other Expense	0
Total Liab. and Equity	7,226,930	Net Profit or Loss	(399,516)
		13.4%	Skilled Nursing 83.1%
		86.6%	Ancillary Service 16.9%
		106.9%	Current Ratio 2.2
		-6.9%	Days to Collect 35.6
		0.0%	Avg Payment Days 13.5
		0.0%	Depreciation Rate 150.2%
		-6.9%	Return on Equity 26.9%
<b>675142 BRIARCLIFF HEALTH CENTER</b>		Nonprofit - Church	
BRIARCLIFF HEALTH CENTER		5/31/2019 335 Days Settled	
TYLER, TX 75701		9/30/2019 122 Days Settled	
SMITH		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	65.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	4,525,720	Total Charges	6,513,595
Fixed Assets	529,369	Contract Allowance	2,252,610
Other Assets	140,299	Operating Revenue	4,260,985
Total Assets	5,195,388	Operating Expense	4,149,566
Current Liabilities	2,403,797	Operating Margin	111,419
Long Term Liabilities	2,436,541	Other Income	1,073
Total Equity	355,050	Other Expense	0
Total Liab. and Equity	5,195,388	Net Profit or Loss	112,492
		34.6%	Skilled Nursing 42.0%
		65.4%	Ancillary Service 58.0%
		97.4%	Current Ratio 1.9
		2.6%	Days to Collect 439.1
		0.0%	Avg Payment Days 264.7
		0.0%	Depreciation Rate 54.1%
		2.6%	Return on Equity 31.7%

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675142 BRIARCLIFF HEALTH CENTER				Proprietary - Other	
BRIARCLIFF HEALTH CENTER		5/31/2019 335 Days Settled			
TYLER, TX 75701		9/30/2019 122 Days Settled		CR Beds 230 POS Beds 0	
SMITH		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		67.5%	
		Length of Stay		168.3	
		Average Wages		16.18	
		34.9% Skilled Nursing		45.8%	
		65.1% Ancillary Service		54.2%	
		98.5% Current Ratio		1.0	
		1.5% Days to Collect		79.8	
		0.0% Avg Payment Days		89.0	
		0.0% Depreciation Rate		170.6%	
		1.6% Return on Equity		62.8%	
Balance Sheet		Income Statement			
Current Assets	2,127,143	Total Charges	16,818,889		
Fixed Assets	442,352	Contract Allowance	5,873,799		
Other Assets	200,463	Operating Revenue	10,945,090		
Total Assets	2,769,958	Operating Expense	10,776,027		
Current Liabilities	2,113,248	Operating Margin	169,063		
Long Term Liabilities	382,931	Other Income	2,893		
Total Equity	273,779	Other Expense	0		
Total Liab. and Equity	2,769,958	Net Profit or Loss	171,956		
675666 BRIARCLIFF HEALTH CENTER OF GREENVILLE INC				Proprietary - Corporation	
BRIARCLIFF HEALTH CENTER OF GREENVILLE INC		12/31/2019 365 Days Settled			
GREENVILLE, TX 75401				CR Beds 120 POS Beds 0	
HUNT		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		79.6%	
		Length of Stay		102.8	
		Average Wages		17.07	
		31.2% Skilled Nursing		84.9%	
		68.8% Ancillary Service		0.0%	
		92.2% Current Ratio		2.9	
		7.8% Days to Collect		75.1	
		0.1% Avg Payment Days		18.5	
		0.0% Depreciation Rate		0.0%	
		7.9% Return on Equity		41.2%	
Balance Sheet		Income Statement			
Current Assets	1,955,652	Total Charges	13,045,744		
Fixed Assets	42,480	Contract Allowance	4,068,315		
Other Assets	415,000	Operating Revenue	8,977,429		
Total Assets	2,413,132	Operating Expense	8,276,231		
Current Liabilities	686,164	Operating Margin	701,198		
Long Term Liabilities	0	Other Income	10,424		
Total Equity	1,726,968	Other Expense	0		
Total Liab. and Equity	2,413,132	Net Profit or Loss	711,622		

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<b>675162 BRIARCLIFF NURSING AND REHABILITATION CENTER</b>				Government - City-County	
BRIARCLIFF NURSING AND REHABILITATION CENTER		6/30/2019 365 Days Settled			
MCALLEN, TX 78501				CR Beds 194    POS Beds 0	
HIDALGO				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	79.8%
				Length of Stay	186.6
				Average Wages	16.91
				2.5% Skilled Nursing	79.6%
				97.5% Ancillary Service	20.4%
				103.9% Current Ratio	0.8
				-3.9% Days to Collect	44.8
				6.2% Avg Payment Days	47.4
				0.0% Depreciation Rate	473.3%
				2.4% Return on Equity	21.6%

  

Balance Sheet		Income Statement			
Current Assets	1,417,008	Total Charges	11,760,400		
Fixed Assets	207,189	Contract Allowance	295,675		
Other Assets	1,451,229	Operating Revenue	11,464,725		
Total Assets	3,075,426	Operating Expense	11,907,409		
Current Liabilities	1,822,415	Operating Margin	-442,684		
Long Term Liabilities	0	Other Income	713,057		
Total Equity	1,253,011	Other Expense	0		
Total Liab. and Equity	3,075,426	Net Profit or Loss	270,373		

<b>676051 BRIARCLIFF SKILLED NURSING FACILITY</b>				Nonprofit - Church	
BRIARCLIFF SKILLED NURSING FACILITY		9/30/2019 365 Days Settled			
CARTHAGE, TX 75633				CR Beds 93    POS Beds 0	
PANOLA				<b>Key Performance Ind.</b>	
NORIDIAN ADMIN SERVICES				Occupancy Rate	83.6%
				Length of Stay	112.6
				Average Wages	16.34
				18.3% Skilled Nursing	76.0%
				81.7% Ancillary Service	24.0%
				104.4% Current Ratio	1.2
				-4.4% Days to Collect	61.2
				6.5% Avg Payment Days	28.5
				0.0% Depreciation Rate	0.0%
				2.1% Return on Equity	85.6%

  

Balance Sheet		Income Statement			
Current Assets	1,021,059	Total Charges	7,197,795		
Fixed Assets	0	Contract Allowance	1,315,035		
Other Assets	0	Operating Revenue	5,882,760		
Total Assets	1,021,059	Operating Expense	6,138,916		
Current Liabilities	847,296	Operating Margin	-256,156		
Long Term Liabilities	26,072	Other Income	382,587		
Total Equity	147,691	Other Expense	0		
Total Liab. and Equity	1,021,059	Net Profit or Loss	126,431		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676445 BRIARWOOD MANOR CARE CENTER</b>				Proprietary - Partnership	
BRIARWOOD MANOR CARE CENTER		12/31/2019 365 Days Settled			
BELLVILLE, TX 77418		CR Beds 116    POS Beds 0			
AUSTIN		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		37.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    449.5	
Current Assets	851,274	Total Charges	2,521,005	Average Wages    14.31	
Fixed Assets	19,675	Contract Allowance	38,488	1.5% Skilled Nursing    4.2%	
Other Assets	1,016	Operating Revenue	2,482,517	98.5% Ancillary Service    7.3%	
Total Assets	871,965	Operating Expense	2,051,556	82.6% Current Ratio    0.8	
Current Liabilities	1,043,020	Operating Margin	430,961	17.4% Days to Collect    95.0	
Long Term Liabilities	0	Other Income	-13,398	-0.5% Avg Payment Days    124.7	
Total Equity	-171,055	Other Expense	0	0.0% Depreciation Rate    16.5%	
Total Liab. and Equity	871,965	Net Profit or Loss	417,563	16.8% Return on Equity    -244.1%	
<b>675791 BRIARWOOD NURSING &amp; REHABILITATION</b>				Proprietary - Partnership	
BRIARWOOD NURSING & REHABILITATION		12/31/2019 365 Days Settled			
HOUSTON, TX 77061		CR Beds 200    POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		79.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    169.3	
Current Assets	2,184,414	Total Charges	17,811,079	Average Wages    20.80	
Fixed Assets	1,305,559	Contract Allowance	6,334,835	35.6% Skilled Nursing    57.2%	
Other Assets	6,271	Operating Revenue	11,476,244	64.4% Ancillary Service    42.8%	
Total Assets	3,496,244	Operating Expense	11,168,554	97.3% Current Ratio    1.1	
Current Liabilities	1,988,977	Operating Margin	307,690	2.7% Days to Collect    52.0	
Long Term Liabilities	0	Other Income	426,904	3.7% Avg Payment Days    43.2	
Total Equity	1,507,267	Other Expense	0	0.0% Depreciation Rate    26.0%	
Total Liab. and Equity	3,496,244	Net Profit or Loss	734,594	6.4% Return on Equity    48.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676362 BRIDGECREST REHABILITATION SUITES</b>				Nonprofit - Church	
BRIDGECREST REHABILITATION SUITES				5/31/2019 365 Days Settled	
HOUSTON, TX 77049				CR Beds 130 POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate 76.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 101.3	
Current Assets	1,006,126	Total Charges	10,572,869	Average Wages 18.96	
Fixed Assets	9,584,616	Contract Allowance	2,412,249	22.8%	Skilled Nursing 62.9%
Other Assets	395	Operating Revenue	8,160,620	77.2%	Ancillary Service 37.1%
Total Assets	<u>10,591,137</u>	Operating Expense	9,016,029	110.5%	Current Ratio 0.9
Current Liabilities	1,174,780	Operating Margin	-855,409	-10.5%	Days to Collect 37.4
Long Term Liabilities	10,792,390	Other Income	155,262	1.9%	Avg Payment Days 11.7
Total Equity	-1,376,033	Other Expense	0	0.0%	Depreciation Rate 21.9%
Total Liab. and Equity	<u>10,591,137</u>	Net Profit or Loss	<u>(700,207)</u>	-8.6%	Return on Equity 50.9%

<b>676447 BRIDGEMOOR OF SAN ANTONIO</b>				Proprietary - Corporation	
BRIDGEMOOR OF SAN ANTONIO				12/31/2019 365 Days Settled	
SAN ANTONIO, TX 78229				CR Beds 105 POS Beds 0	
BEXAR				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate 28.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 16.3	
Current Assets	904,186	Total Charges	13,276,077	Average Wages 28.05	
Fixed Assets	401,506	Contract Allowance	7,633,916	57.5%	Skilled Nursing 65.6%
Other Assets	200,000	Operating Revenue	5,642,161	42.5%	Ancillary Service 34.4%
Total Assets	<u>1,505,692</u>	Operating Expense	11,372,697	201.6%	Current Ratio 0.1
Current Liabilities	12,810,902	Operating Margin	-5,730,536	-101.6%	Days to Collect 57.0
Long Term Liabilities	0	Other Income	19,713	0.3%	Avg Payment Days 108.5
Total Equity	-11,305,210	Other Expense	0	0.0%	Depreciation Rate 604.4%
Total Liab. and Equity	<u>1,505,692</u>	Net Profit or Loss	<u>(5,710,823)</u>	-101.2%	Return on Equity 50.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676416 BRIGHTPOINTE AT LYTLE LAKE</b>			Proprietary - Other		
BRIGHTPOINTE AT LYTLE LAKE			12/31/2019 365 Days Settled		
ABILENE, TX 79602			CR Beds 120 POS Beds 0		
TAYLOR			<b>Key Performance Ind.</b>		
NOVITAS (TEXAS)			Occupancy Rate 66.6%		
<b>Balance Sheet</b>			<b>Income Statement</b>		
Current Assets	816,479	Total Charges	6,079,503		Length of Stay 179.9
Fixed Assets	68,841	Contract Allowance	-199,407	-3.3%	Average Wages 17.72
Other Assets	170,000	Operating Revenue	6,278,910	103.3%	Skilled Nursing 74.6%
Total Assets	<u>1,055,320</u>	Operating Expense	6,306,103	100.4%	Ancillary Service 25.4%
Current Liabilities	1,461,385	Operating Margin	-27,193	-0.4%	Current Ratio 0.6
Long Term Liabilities	1,796,317	Other Income	125	0.0%	Days to Collect 42.8
Total Equity	-2,202,382	Other Expense	0	0.0%	Avg Payment Days 81.2
Total Liab. and Equity	<u>1,055,320</u>	Net Profit or Loss	<u>(27,068)</u>	-0.4%	Depreciation Rate 286.8%
					Return on Equity 1.2%

<b>676420 BRIGHTPOINTE AT RIVERSHIRE</b>			Proprietary - Corporation		
BRIGHTPOINTE AT RIVERSHIRE			12/31/2019 365 Days Settled		
CONROE, TX 77304			CR Beds 150 POS Beds 0		
MONTGOMERY			<b>Key Performance Ind.</b>		
NOVITAS (TEXAS)			Occupancy Rate 43.7%		
<b>Balance Sheet</b>			<b>Income Statement</b>		
Current Assets	8,880,926	Total Charges	11,401,207		Length of Stay 46.3
Fixed Assets	375,874	Contract Allowance	3,231,666	28.3%	Average Wages 24.39
Other Assets	0	Operating Revenue	8,169,541	71.7%	Skilled Nursing 70.5%
Total Assets	<u>9,256,800</u>	Operating Expense	8,572,381	104.9%	Ancillary Service 29.5%
Current Liabilities	10,622,972	Operating Margin	-402,840	-4.9%	Current Ratio 0.8
Long Term Liabilities	278,105	Other Income	19,286	0.2%	Days to Collect 389.3
Total Equity	-1,644,277	Other Expense	0	0.0%	Avg Payment Days 67.8
Total Liab. and Equity	<u>9,256,800</u>	Net Profit or Loss	<u>(383,554)</u>	-4.7%	Depreciation Rate 344.3%
					Return on Equity 23.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676335 BROADMOOR MEDICAL LODGE</b>				Proprietary - Other	
BROADMOOR MEDICAL LODGE		12/31/2019 365 Days Settled			
ROCKWALL, TX 75032		CR Beds 140    POS Beds 0			
ROCKWALL		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		74.7%	
		Length of Stay		79.5	
		Average Wages		19.17	
		53.5% Skilled Nursing		67.5%	
		46.5% Ancillary Service		32.5%	
		104.5% Current Ratio		1.3	
		-4.5% Days to Collect		75.9	
		0.5% Avg Payment Days		23.4	
		0.0% Depreciation Rate		1,981.0%	
		-4.0% Return on Equity		-65.5%	
<hr/>					
<b>676267 BRODIE RANCH NURSING AND REHABILITATION CENTER</b>				Proprietary - Other	
BRODIE RANCH NURSING AND REHABILITATION CENTER		9/30/2019 183 Days Settled			
AUSTIN, TX 78748		3/31/2019 90 Days Settled			
TRAVIS		CR Beds 120    POS Beds 0			
TRAILBLAZER (TEXAS)		<b>Key Performance Ind.</b>			
		Occupancy Rate		82.5%	
		Length of Stay		125.4	
		Average Wages		22.96	
		21.4% Skilled Nursing		77.3%	
		78.6% Ancillary Service		22.7%	
		110.1% Current Ratio		0.5	
		-10.1% Days to Collect		11,245.4	
		0.2% Avg Payment Days		16,001.4	
		0.0% Depreciation Rate		0.3%	
		-9.9% Return on Equity		0.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676267 BRODIE RANCH NURSING AND REHABILITATION CENTER</b>				Government - City-County	
BRODIE RANCH NURSING AND REHABILITATION CENTER		9/30/2019 183 Days Settled			
AUSTIN, TX 78748		3/31/2019 90 Days Settled		CR Beds 120    POS Beds 0	
TRAVIS				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate	83.6%
				Length of Stay	109.2
				Average Wages	22.96
				Skilled Nursing	81.3%
				Ancillary Service	18.7%
				Current Ratio	3.2
				Days to Collect	254.0
				Avg Payment Days	70.5
				Depreciation Rate	10.7%
				Return on Equity	-3.1%
<hr/>					
<b>675681 BRONTE HEALTH AND REHAB CENTER</b>				Nonprofit - Other	
BRONTE HEALTH AND REHAB CENTER		6/30/2019 365 Days Settled			
BRONTE, TX 76933				CR Beds 62    POS Beds 0	
COKE				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	60.8%
				Length of Stay	237.2
				Average Wages	17.75
				Skilled Nursing	84.1%
				Ancillary Service	15.9%
				Current Ratio	6.9
				Days to Collect	78.8
				Avg Payment Days	22.3
				Depreciation Rate	1.7%
				Return on Equity	14.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675542 BROOKDALE ALAMO HEIGHTS</b>				Proprietary - Corporation	
BROOKDALE ALAMO HEIGHTS		12/31/2019 365 Days Settled			
SAN ANTONIO, TX 78209		CR Beds 143 POS Beds 0			
BEXAR		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		78.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 87.8	
Current Assets	518,871	Total Charges	6,298,047	Average Wages	23.50
Fixed Assets	604,536	Contract Allowance	-2,204,686	-35.0%	Skilled Nursing 47.5%
Other Assets	28,160	Operating Revenue	8,502,733	135.0%	Ancillary Service 39.0%
Total Assets	1,151,567	Operating Expense	8,857,031	104.2%	Current Ratio 0.8
Current Liabilities	669,245	Operating Margin	-354,298	-4.2%	Days to Collect 21.5
Long Term Liabilities	61,203	Other Income	62,064	0.7%	Avg Payment Days 12.9
Total Equity	421,119	Other Expense	0	0.0%	Depreciation Rate 127.8%
Total Liab. and Equity	1,151,567	Net Profit or Loss	(292,234)	-3.4%	Return on Equity -69.4%
<b>455810 BROOKDALE BROADWAY CITYVIEW</b>				Proprietary - Corporation	
BROOKDALE BROADWAY CITYVIEW		12/31/2019 365 Days Settled			
FORT WORTH, TX 76132		CR Beds 159 POS Beds 0			
TARRANT		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		84.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 40.2	
Current Assets	2,830,250	Total Charges	14,902,844	Average Wages	19.47
Fixed Assets	68,367,480	Contract Allowance	-9,482,275	-63.6%	Skilled Nursing 54.1%
Other Assets	119,190	Operating Revenue	24,385,119	163.6%	Ancillary Service 40.0%
Total Assets	71,316,920	Operating Expense	27,223,410	111.6%	Current Ratio 1.4
Current Liabilities	2,036,375	Operating Margin	-2,838,291	-11.6%	Days to Collect 22.4
Long Term Liabilities	56,876,963	Other Income	1,092,048	4.5%	Avg Payment Days 9.6
Total Equity	12,403,582	Other Expense	0	0.0%	Depreciation Rate 8.7%
Total Liab. and Equity	71,316,920	Net Profit or Loss	(1,746,243)	-7.2%	Return on Equity -14.1%

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<b>675834 BROOKDALE GALLERIA</b>		Proprietary - Corporation	
BROOKDALE GALLERIA		12/31/2019 365 Days Settled	
HOUSTON, TX 77056		CR Beds 95    POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate            81.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,353,072	Total Charges	9,820,426
Fixed Assets	2,763,561	Contract Allowance	-6,361,559    -64.8%
Other Assets	22,784	Operating Revenue	16,181,985    164.8%
Total Assets	4,139,417	Operating Expense	19,238,355    118.9%
Current Liabilities	2,008,373	Operating Margin	-3,056,370    -18.9%
Long Term Liabilities	262,828	Other Income	1,873,278    11.6%
Total Equity	1,868,216	Other Expense	0    0.0%
Total Liab. and Equity	4,139,417	Net Profit or Loss	(1,183,092)    -7.3%
		Length of Stay            38.6	
		Average Wages            20.14	
		Skilled Nursing            52.7%	
		Ancillary Service        38.6%	
		Current Ratio              0.7	
		Days to Collect            (2.7)	
		Avg Payment Days        18.6	
		Depreciation Rate        133.5%	
		Return on Equity          -63.3%	
<b>675654 BROOKDALE GUADALUPE RIVER PLAZA</b>		Proprietary - Corporation	
BROOKDALE GUADALUPE RIVER PLAZA		12/31/2019 365 Days Settled	
KERRVILLE, TX 78028		CR Beds 244    POS Beds 0	
KERR		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate            32.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	699,819	Total Charges	9,742,825
Fixed Assets	888,052	Contract Allowance	499,938    5.1%
Other Assets	0	Operating Revenue	9,242,887    94.9%
Total Assets	1,587,871	Operating Expense	10,613,276    114.8%
Current Liabilities	395,081	Operating Margin	-1,370,389    -14.8%
Long Term Liabilities	603,399	Other Income	16,493    0.2%
Total Equity	589,391	Other Expense	0    0.0%
Total Liab. and Equity	1,587,871	Net Profit or Loss	(1,353,896)    -14.6%
		Length of Stay            105.8	
		Average Wages            21.42	
		Skilled Nursing            31.8%	
		Ancillary Service        7.2%	
		Current Ratio              1.8	
		Days to Collect            24.7	
		Avg Payment Days        9.0	
		Depreciation Rate        178.9%	
		Return on Equity          -229.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676131 BROOKDALE LAKEWAY 2</b>		Proprietary - Corporation	
BROOKDALE LAKEWAY 2		12/31/2019 365 Days Settled	
LAKEWAY, TX 78734		CR Beds 179    POS Beds 0	
TRAVIS		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate            40.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,032,774	Total Charges	14,168,705
Fixed Assets	10,824,898	Contract Allowance	4,808,871
Other Assets	-8,944,540	Operating Revenue	9,359,834
Total Assets	2,913,132	Operating Expense	11,922,627
Current Liabilities	19,069,023	Operating Margin	-2,562,793
Long Term Liabilities	68,376	Other Income	2,879
Total Equity	-16,224,267	Other Expense	0
Total Liab. and Equity	2,913,132	Net Profit or Loss	(2,559,914)
			33.9%
			66.1%
			127.4%
			-27.4%
			0.0%
			0.0%
			-27.3%
			Length of Stay            31.6
			Average Wages            25.70
			Skilled Nursing            70.3%
			Ancillary Service        29.5%
			Current Ratio              0.1
			Days to Collect            37.7
			Avg Payment Days        14.5
			Depreciation Rate        4.3%
			Return on Equity          15.8%
<b>676236 BROOKDALE PLACE WILLOWBROOK</b>		Proprietary - Corporation	
BROOKDALE PLACE WILLOWBROOK		12/31/2019 365 Days Settled	
HOUSTON, TX 77070		CR Beds 188    POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)		Occupancy Rate            69.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-23,278,738	Total Charges	12,885,108
Fixed Assets	15,353,606	Contract Allowance	568,833
Other Assets	83,859	Operating Revenue	12,316,275
Total Assets	-7,841,273	Operating Expense	17,378,008
Current Liabilities	1,063,448	Operating Margin	-5,061,733
Long Term Liabilities	0	Other Income	12,078
Total Equity	-8,904,721	Other Expense	0
Total Liab. and Equity	-7,841,273	Net Profit or Loss	(5,049,655)
			4.4%
			95.6%
			141.1%
			-41.1%
			0.1%
			0.0%
			-41.0%
			Length of Stay            55.1
			Average Wages            24.83
			Skilled Nursing            54.4%
			Ancillary Service        38.9%
			Current Ratio              (21.9)
			Days to Collect            42.7
			Avg Payment Days        10.7
			Depreciation Rate        10.8%
			Return on Equity          56.7%

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<b>675533 BROOKDALE SPICEWOOD SPRINGS</b>				Proprietary - Corporation	
BROOKDALE SPICEWOOD SPRINGS		12/31/2019 365 Days Settled			
AUSTIN, TX 78759		CR Beds 155    POS Beds 0			
TRAVIS		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		74.3%	
		Length of Stay		93.8	
		Average Wages		24.67	
		Skilled Nursing		50.0%	
		Ancillary Service		37.0%	
		Current Ratio		1.2	
		Days to Collect		23.6	
		Avg Payment Days		7.6	
		Depreciation Rate		464.9%	
		Return on Equity		-296.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	721,282	Total Charges	7,714,240		
Fixed Assets	378,251	Contract Allowance	-3,103,630	-40.2%	
Other Assets	-190	Operating Revenue	10,817,870	140.2%	
Total Assets	1,099,343	Operating Expense	12,401,537	114.6%	
Current Liabilities	584,896	Operating Margin	-1,583,667	-14.6%	
Long Term Liabilities	82,935	Other Income	305,437	2.8%	
Total Equity	431,512	Other Expense	0	0.0%	
Total Liab. and Equity	1,099,343	Net Profit or Loss	(1,278,230)	-11.8%	

<b>455866 BROOKDALE WESTLAKE HILLS</b>				Proprietary - Corporation	
BROOKDALE WESTLAKE HILLS		12/31/2019 365 Days Settled			
AUSTIN, TX 78746		CR Beds 120    POS Beds 0			
TRAVIS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		212.7%	
		Length of Stay		120.1	
		Average Wages		19.89	
		Skilled Nursing		53.7%	
		Ancillary Service		39.2%	
		Current Ratio		1.4	
		Days to Collect		21.8	
		Avg Payment Days		10.1	
		Depreciation Rate		21.0%	
		Return on Equity		-20.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	9,171,037	Total Charges	12,687,360		
Fixed Assets	23,242,320	Contract Allowance	-8,888,704	-70.1%	
Other Assets	69,259	Operating Revenue	21,576,064	170.1%	
Total Assets	32,482,616	Operating Expense	25,690,410	119.1%	
Current Liabilities	6,598,553	Operating Margin	-4,114,346	-19.1%	
Long Term Liabilities	16,661,681	Other Income	2,255,854	10.5%	
Total Equity	9,222,382	Other Expense	0	0.0%	
Total Liab. and Equity	32,482,616	Net Profit or Loss	(1,858,492)	-8.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455412 BROOKHAVEN NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
BROOKHAVEN NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
CARROLLTON, TX 75010		CR Beds 180    POS Beds 0			
DENTON		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		61.5%	
		Length of Stay		202.0	
		Average Wages		16.97	
		Skilled Nursing		67.2%	
		Ancillary Service		32.8%	
		Current Ratio		2.3	
		Days to Collect		91.1	
		Avg Payment Days		43.1	
		Depreciation Rate		61.7%	
		Return on Equity		-9.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	2,531,069	Total Charges	14,735,693		
Fixed Assets	449,468	Contract Allowance	5,712,738	38.8%	
Other Assets	2,845,300	Operating Revenue	9,022,955	61.2%	
Total Assets	5,825,837	Operating Expense	9,399,858	104.2%	
Current Liabilities	1,111,484	Operating Margin	-376,903	-4.2%	
Long Term Liabilities	1,004,418	Other Income	31,368	0.3%	
Total Equity	3,709,935	Other Expense	0	0.0%	
Total Liab. and Equity	5,825,837	Net Profit or Loss	(345,535)	-3.8%	
<hr/>					
<b>675793 BROOKHOLLOW HEIGHTS TRANSITIONAL CARE CENTER</b>				Proprietary - Partnership	
BROOKHOLLOW HEIGHTS TRANSITIONAL CARE CENTER		12/31/2019 365 Days Settled			
HOUSTON, TX 77008		CR Beds 200    POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		60.9%	
		Length of Stay		126.6	
		Average Wages		22.23	
		Skilled Nursing		51.2%	
		Ancillary Service		48.8%	
		Current Ratio		0.8	
		Days to Collect		66.1	
		Avg Payment Days		31.7	
		Depreciation Rate		24.8%	
		Return on Equity		-71.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	2,002,036	Total Charges	18,617,316		
Fixed Assets	1,676,504	Contract Allowance	8,144,231	43.7%	
Other Assets	7,103	Operating Revenue	10,473,085	56.3%	
Total Assets	3,685,643	Operating Expense	11,380,845	108.7%	
Current Liabilities	2,452,483	Operating Margin	-907,760	-8.7%	
Long Term Liabilities	0	Other Income	47,952	0.5%	
Total Equity	1,233,160	Other Expense	0	0.0%	
Total Liab. and Equity	3,685,643	Net Profit or Loss	(880,069)	-8.4%	

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<b>675700 BROOKSHIRE RESIDENCE AND REHABILITATION CENTER</b>		Nonprofit - Other	
BROOKSHIRE RESIDENCE AND REHABILITATION CENTER		8/31/2019 365 Days Settled	
BROOKSHIRE, TX 77423		CR Beds 134    POS Beds 0	
WALLER		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	62.4%
		Length of Stay	132.7
		Average Wages	20.86
		15.1% Skilled Nursing	87.9%
		84.9% Ancillary Service	12.1%
		98.5% Current Ratio	0.7
		1.5% Days to Collect	41.5
		0.0% Avg Payment Days	111.2
		0.0% Depreciation Rate	37.9%
		1.5% Return on Equity	27.3%

  

Balance Sheet		Income Statement	
Current Assets	1,375,779	Total Charges	8,298,726
Fixed Assets	1,128,004	Contract Allowance	1,253,737
Other Assets	0	Operating Revenue	7,044,989
Total Assets	2,503,783	Operating Expense	6,937,376
Current Liabilities	2,109,670	Operating Margin	107,613
Long Term Liabilities	0	Other Income	0
Total Equity	394,113	Other Expense	0
Total Liab. and Equity	2,503,783	Net Profit or Loss	107,613

<b>675182 BROWNFIELD REHABILITATION AND CARE CENTER</b>		Nonprofit - Church	
BROWNFIELD REHABILITATION AND CARE CENTER		12/31/2019 365 Days Settled	
BROWNFIELD, TX 79316		CR Beds 54    POS Beds 0	
TERRY		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	75.0%
		Length of Stay	160.7
		Average Wages	19.61
		17.4% Skilled Nursing	60.6%
		82.6% Ancillary Service	39.4%
		109.8% Current Ratio	2.0
		-9.8% Days to Collect	34.8
		2.8% Avg Payment Days	15.9
		0.0% Depreciation Rate	677.3%
		-7.0% Return on Equity	40.5%

  

Balance Sheet		Income Statement	
Current Assets	276,300	Total Charges	3,440,299
Fixed Assets	68,036	Contract Allowance	597,841
Other Assets	0	Operating Revenue	2,842,458
Total Assets	344,336	Operating Expense	3,120,428
Current Liabilities	137,245	Operating Margin	-277,970
Long Term Liabilities	699,009	Other Income	78,514
Total Equity	-491,918	Other Expense	0
Total Liab. and Equity	344,336	Net Profit or Loss	(199,456)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676083 BROWNSVILLE NURSING AND REHABILITATION CENTER</b>				Proprietary - Other	
BROWNSVILLE NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
BROWNSVILLE, TX 78520		CR Beds 120    POS Beds 0			
CAMERON		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	89.7%
				Length of Stay	82.3
				Average Wages	15.73
				Skilled Nursing	74.1%
				Ancillary Service	25.9%
				Current Ratio	3.3
				Days to Collect	83.2
				Avg Payment Days	13.5
				Depreciation Rate	119.1%
				Return on Equity	-23.1%
<hr/>					
<b>675537 BROWNWOOD NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
BROWNWOOD NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled			
BROWNWOOD, TX 76801		CR Beds 130    POS Beds 0			
BROWN		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	58.4%
				Length of Stay	161.0
				Average Wages	16.61
				Skilled Nursing	73.2%
				Ancillary Service	26.8%
				Current Ratio	0.4
				Days to Collect	22.3
				Avg Payment Days	27.4
				Depreciation Rate	134.2%
				Return on Equity	8.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675118 BRUSH COUNTRY NURSING AND REHABILITATION</b>				Proprietary - Partnership	
BRUSH COUNTRY NURSING AND REHABILITATION		12/31/2019 365 Days Settled			
AUSTIN, TX 78749		CR Beds 118    POS Beds 0			
TRAVIS		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		72.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				218.5	
Current Assets	1,040,348	Total Charges	10,470,692	Average Wages	
Fixed Assets	268,835	Contract Allowance	3,799,371	16.16	
Other Assets	1,458,187	Operating Revenue	6,671,321	36.3%	
Total Assets	<u>2,767,370</u>	Operating Expense	6,755,113	63.7%	
Current Liabilities	798,281	Operating Margin	-83,792	101.3%	
Long Term Liabilities	658,352	Other Income	21,019	-1.3%	
Total Equity	<u>1,310,737</u>	Other Expense	0	0.3%	
Total Liab. and Equity	<u>2,767,370</u>	Net Profit or Loss	<u>(62,773)</u>	0.0%	
				Return on Equity	
				-4.8%	

<b>676013 BUCKNER VILLA SIESTA HOME</b>				Nonprofit - Church	
BUCKNER VILLA SIESTA HOME		12/31/2019 365 Days Settled			
AUSTIN, TX 78753		CR Beds 305    POS Beds 0			
TRAVIS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		17.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				114.1	
Current Assets	50,124,315	Total Charges	14,335,574	Average Wages	
Fixed Assets	426,571,861	Contract Allowance	2,604,783	18.30	
Other Assets	422,900	Operating Revenue	11,730,791	18.2%	
Total Assets	<u>477,119,076</u>	Operating Expense	14,794,346	81.8%	
Current Liabilities	353,165,488	Operating Margin	-3,063,555	126.1%	
Long Term Liabilities	121,379,984	Other Income	4,385,166	-26.1%	
Total Equity	<u>2,573,604</u>	Other Expense	0	37.4%	
Total Liab. and Equity	<u>477,119,076</u>	Net Profit or Loss	<u>1,321,611</u>	0.0%	
				Return on Equity	
				51.4%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676167 BUCKNER WESTMINSTER PLACE</b>				Nonprofit - Church	
BUCKNER WESTMINSTER PLACE		12/31/2019 365 Days Settled			
LONGVIEW, TX 75605		CR Beds 20		POS Beds 0	
GREGG		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		89.7%	
		Length of Stay		57.4	
		Average Wages		14.94	
		12.5% Skilled Nursing		100.0%	
		87.5% Ancillary Service		0.0%	
		124.3% Current Ratio		0.1	
		-24.3% Days to Collect		200.4	
		58.0% Avg Payment Days		345.7	
		0.0% Depreciation Rate		0.0%	
		16.6% Return on Equity		33.1%	
<hr/>					
<b>455390 BUENA VIDA NURSING AND REHAB-SAN ANTONIO</b>				Proprietary - Partnership	
BUENA VIDA NURSING AND REHAB-SAN ANTONIO		7/31/2019 212 Days Settled			
SAN ANTONIO, TX 78222		12/31/2019 153 Days Settled		CR Beds 222 POS Beds 0	
BEXAR		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		42.8%	
		Length of Stay		103.8	
		Average Wages		21.25	
		42.7% Skilled Nursing		51.0%	
		57.3% Ancillary Service		49.0%	
		119.9% Current Ratio		0.3	
		-19.9% Days to Collect		53.6	
		1.0% Avg Payment Days		51.6	
		0.0% Depreciation Rate		17.1%	
		-18.8% Return on Equity		169.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455390 BUENA VIDA NURSING AND REHAB-SAN ANTONIO</b>				Proprietary - Corporation	
BUENA VIDA NURSING AND REHAB-SAN ANTONIO		7/31/2019 212 Days Settled			
SAN ANTONIO, TX 78222		12/31/2019 153 Days Settled		CR Beds 222 POS Beds 0	
BEXAR		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	39.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	128.6
Current Assets	3,063,295	Total Charges	2,760,038	Average Wages	21.25
Fixed Assets	76,941	Contract Allowance	199,485	7.2%	Skilled Nursing 77.5%
Other Assets	103,570	Operating Revenue	2,560,553	92.8%	Ancillary Service 22.5%
Total Assets	3,243,806	Operating Expense	2,995,487	117.0%	Current Ratio 0.7
Current Liabilities	4,132,087	Operating Margin	-434,934	-17.0%	Days to Collect 425.7
Long Term Liabilities	0	Other Income	255	0.0%	Avg Payment Days 188.8
Total Equity	-888,281	Other Expense	0	0.0%	Depreciation Rate 332.0%
Total Liab. and Equity	3,243,806	Net Profit or Loss	(434,679)	-17.0%	Return on Equity 48.9%
<b>675145 BUENA VIDA NURSING AND REHAB ODESSA</b>				Proprietary - Corporation	
BUENA VIDA NURSING AND REHAB ODESSA		7/31/2019 212 Days Settled			
ODESSA, TX 79762		12/31/2019 153 Days Settled		CR Beds 117 POS Beds 0	
ECTOR		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)				Occupancy Rate	71.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	135.3
Current Assets	3,440,385	Total Charges	3,038,715	Average Wages	21.90
Fixed Assets	158,279	Contract Allowance	301,289	9.9%	Skilled Nursing 77.1%
Other Assets	30,281	Operating Revenue	2,737,426	90.1%	Ancillary Service 22.9%
Total Assets	3,628,945	Operating Expense	2,839,735	103.7%	Current Ratio 0.9
Current Liabilities	3,850,556	Operating Margin	-102,309	-3.7%	Days to Collect 461.2
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 181.5
Total Equity	-221,611	Other Expense	0	0.0%	Depreciation Rate 157.7%
Total Liab. and Equity	3,628,945	Net Profit or Loss	(102,309)	-3.7%	Return on Equity 46.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675145 BUENA VIDA NURSING AND REHAB ODESSA</b>				Proprietary - Partnership	
BUENA VIDA NURSING AND REHAB ODESSA		7/31/2019 212 Days Settled			
ODESSA, TX 79762		12/31/2019 153 Days Settled		CR Beds 117 POS Beds 0	
ECTOR		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)				Occupancy Rate	76.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	112.6
Current Assets	973,473	Total Charges	7,146,573	Average Wages	21.90
Fixed Assets	877,419	Contract Allowance	2,920,345	40.9% Skilled Nursing	57.0%
Other Assets	24,947	Operating Revenue	4,226,228	59.1% Ancillary Service	43.0%
Total Assets	1,875,839	Operating Expense	4,333,152	102.5% Current Ratio	0.9
Current Liabilities	1,082,682	Operating Margin	-106,924	-2.5% Days to Collect	79.8
Long Term Liabilities	0	Other Income	13,246	0.3% Avg Payment Days	39.3
Total Equity	793,157	Other Expense	0	0.0% Depreciation Rate	18.0%
Total Liab. and Equity	1,875,839	Net Profit or Loss	(98,258)	-2.3% Return on Equity	-12.4%
<b>675885 BURLESON ST JOSEPH MANOR</b>				Government - County	
BURLESON ST JOSEPH MANOR		12/31/2019 365 Days Settled			
CALDWELL, TX 77836				CR Beds 112 POS Beds 0	
BURLESON		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	74.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	178.1
Current Assets	2,118,137	Total Charges	6,959,723	Average Wages	21.76
Fixed Assets	0	Contract Allowance	1,222,328	17.6% Skilled Nursing	78.7%
Other Assets	0	Operating Revenue	5,737,395	82.4% Ancillary Service	21.3%
Total Assets	2,118,137	Operating Expense	6,102,323	106.4% Current Ratio	1.0
Current Liabilities	2,089,225	Operating Margin	-364,928	-6.4% Days to Collect	68.7
Long Term Liabilities	0	Other Income	408,480	7.1% Avg Payment Days	0.0
Total Equity	28,912	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	2,118,137	Net Profit or Loss	43,552	0.8% Return on Equity	150.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675592 C C YOUNG MEMORIAL HOME</b>				Nonprofit - Other	
C C YOUNG MEMORIAL HOME		3/31/2019 365 Days Settled			
DALLAS, TX 75214		CR Beds 530    POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		80.2%	
		Length of Stay		268.3	
		Average Wages		19.09	
		12.3% Skilled Nursing		18.4%	
		87.7% Ancillary Service		9.7%	
		160.8% Current Ratio		0.5	
		-60.8% Days to Collect		40.5	
		56.8% Avg Payment Days		170.0	
		0.0% Depreciation Rate		6.4%	
		-4.0% Return on Equity		21.7%	
<hr/>					
<b>676109 CALDER WOODS</b>				Nonprofit - Church	
CALDER WOODS		12/31/2019 365 Days Settled			
BEAUMONT, TX 77706		CR Beds 30    POS Beds 0			
JEFFERSON		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		30.5%	
		Length of Stay		25.9	
		Average Wages		16.15	
		17.1% Skilled Nursing		100.0%	
		82.9% Ancillary Service		0.0%	
		144.5% Current Ratio		0.1	
		-44.5% Days to Collect		132.4	
		43.5% Avg Payment Days		196.4	
		0.0% Depreciation Rate		0.0%	
		-1.0% Return on Equity		-3.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675901 CAMBRIDGE HEALTH AND REHABILITATION CENTER</b>				Nonprofit - Church	
CAMBRIDGE HEALTH AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
RICHMOND, TX 77469		CR Beds 112    POS Beds 0			
FORT BEND		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		89.3%	
		Length of Stay		90.6	
		Average Wages		21.63	
		6.4% Skilled Nursing		60.6%	
		93.6% Ancillary Service		39.4%	
		82.2% Current Ratio		15.8	
		17.8% Days to Collect		46.9	
		0.0% Avg Payment Days		16.0	
		0.0% Depreciation Rate		97.2%	
		17.8% Return on Equity		10.8%	
<hr/>					
<b>676186 CAMBRIDGE LTC PARTNERS INC</b>				Proprietary - Corporation	
CAMBRIDGE LTC PARTNERS INC		12/31/2019 365 Days Settled			
DIMMITT, TX 79027		CR Beds 114    POS Beds 0			
CASTRO		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		32.8%	
		Length of Stay		378.6	
		Average Wages		16.69	
		4.6% Skilled Nursing		82.9%	
		95.4% Ancillary Service		17.1%	
		113.6% Current Ratio		0.3	
		-13.6% Days to Collect		22.9	
		0.0% Avg Payment Days		27.4	
		0.0% Depreciation Rate		436.8%	
		-13.6% Return on Equity		100.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676300 CANTON OAKS</b>				Nonprofit - Church	
CANTON OAKS		5/31/2019 365 Days Reopened			
CANTON, TX 75103		CR Beds 120    POS Beds 0			
VAN ZANDT		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		67.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				74.8	
Current Assets	887,125	Total Charges	9,026,993	Average Wages	17.23
Fixed Assets	52,579	Contract Allowance	2,167,256	24.0%	Skilled Nursing
Other Assets	714	Operating Revenue	6,859,737	76.0%	Ancillary Service
Total Assets	940,418	Operating Expense	6,965,330	101.5%	Current Ratio
Current Liabilities	294,535	Operating Margin	-105,593	-1.5%	Days to Collect
Long Term Liabilities	238,656	Other Income	182,932	2.7%	Avg Payment Days
Total Equity	407,227	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	940,418	Net Profit or Loss	77,338	1.1%	Return on Equity
					19.0%
<b>676341 CAPROCK NURSING &amp; REHABILITATION</b>				Proprietary - Corporation	
CAPROCK NURSING & REHABILITATION		12/31/2019 365 Days Settled			
BORGER, TX 79007		CR Beds 120    POS Beds 0			
HUTCHINSON		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		60.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				103.7	
Current Assets	311,934	Total Charges	7,522,787	Average Wages	16.23
Fixed Assets	63,410	Contract Allowance	1,179,035	15.7%	Skilled Nursing
Other Assets	266,224	Operating Revenue	6,343,752	84.3%	Ancillary Service
Total Assets	641,568	Operating Expense	6,023,670	95.0%	Current Ratio
Current Liabilities	-146,574	Operating Margin	320,082	5.0%	Days to Collect
Long Term Liabilities	0	Other Income	5,304	0.1%	Avg Payment Days
Total Equity	788,142	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	641,568	Net Profit or Loss	325,386	5.1%	Return on Equity
					41.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676314 CAPSTONE HEALTHCARE ESTATES ON OREM</b>				Proprietary - Other	
CAPSTONE HEALTHCARE ESTATES ON OREM		12/31/2019 275 Days Settled			
HOUSTON, TX 77045		3/31/2019 90 Days Settled		CR Beds 120 POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)				Occupancy Rate	74.3%
				Length of Stay	113.1
				Average Wages	19.58
				20.1% Skilled Nursing	75.2%
				79.9% Ancillary Service	24.8%
				102.2% Current Ratio	0.5
				-2.2% Days to Collect	17,236.7
				0.1% Avg Payment Days	26,407.0
				0.0% Depreciation Rate	0.4%
				-2.2% Return on Equity	0.1%

  

Balance Sheet		Income Statement			
Current Assets	147,492,934	Total Charges	2,288,035		
Fixed Assets	36,688,350	Contract Allowance	459,344	20.1%	
Other Assets	49,919,191	Operating Revenue	1,828,691	79.9%	
Total Assets	234,100,475	Operating Expense	1,869,757	102.2%	
Current Liabilities	279,431,287	Operating Margin	-41,066	-2.2%	
Long Term Liabilities	17,446,453	Other Income	1,175	0.1%	
Total Equity	-62,777,265	Other Expense	0	0.0%	
Total Liab. and Equity	234,100,475	Net Profit or Loss	(39,891)	-2.2%	

<b>676314 CAPSTONE HEALTHCARE ESTATES ON OREM</b>				Proprietary - Other	
CAPSTONE HEALTHCARE ESTATES ON OREM		12/31/2019 275 Days Settled			
HOUSTON, TX 77045		3/31/2019 90 Days Settled		CR Beds 120 POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)				Occupancy Rate	97.4%
				Length of Stay	154.6
				Average Wages	19.58
				5.0% Skilled Nursing	85.1%
				95.0% Ancillary Service	14.9%
				92.7% Current Ratio	1.3
				7.3% Days to Collect	142.4
				2.4% Avg Payment Days	90.0
				0.0% Depreciation Rate	879.0%
				9.6% Return on Equity	100.0%

  

Balance Sheet		Income Statement			
Current Assets	2,379,317	Total Charges	6,017,679		
Fixed Assets	41,591	Contract Allowance	301,691	5.0%	
Other Assets	10,365	Operating Revenue	5,715,988	95.0%	
Total Assets	2,431,273	Operating Expense	5,299,975	92.7%	
Current Liabilities	1,880,072	Operating Margin	416,013	7.3%	
Long Term Liabilities	0	Other Income	135,188	2.4%	
Total Equity	551,201	Other Expense	0	0.0%	
Total Liab. and Equity	2,431,273	Net Profit or Loss	551,201	9.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675277 CARE INN OF LA GRANGE</b>				Nonprofit - Church	
CARE INN OF LA GRANGE		12/31/2019 365 Days Settled			
LA GRANGE, TX 78945				CR Beds 98	POS Beds 0
FAYETTE				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	53.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	175.1
Current Assets	899,356	Total Charges	4,853,376	Average Wages	19.22
Fixed Assets	4,817,896	Contract Allowance	156,497	3.2%	Skilled Nursing 60.4%
Other Assets	3,180	Operating Revenue	4,696,879	96.8%	Ancillary Service 39.6%
Total Assets	5,720,432	Operating Expense	4,027,082	85.7%	Current Ratio 4.7
Current Liabilities	189,450	Operating Margin	669,797	14.3%	Days to Collect 66.8
Long Term Liabilities	4,672,183	Other Income	97,801	2.1%	Avg Payment Days 39.4
Total Equity	858,799	Other Expense	0	0.0%	Depreciation Rate 8.2%
Total Liab. and Equity	5,720,432	Net Profit or Loss	767,598	16.3%	Return on Equity 89.4%
<b>676046 CARE NURSING &amp; REHABILITATION</b>				Proprietary - Corporation	
CARE NURSING & REHABILITATION		12/31/2019 365 Days Settled			
BROWNWOOD, TX 76802				CR Beds 97	POS Beds 0
BROWN				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	68.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	145.2
Current Assets	-30,853	Total Charges	6,889,470	Average Wages	17.02
Fixed Assets	456,529	Contract Allowance	987,759	14.3%	Skilled Nursing 68.7%
Other Assets	101,801	Operating Revenue	5,901,711	85.7%	Ancillary Service 25.5%
Total Assets	527,477	Operating Expense	5,728,202	97.1%	Current Ratio (0.1)
Current Liabilities	433,519	Operating Margin	173,509	2.9%	Days to Collect 16.9
Long Term Liabilities	8,369	Other Income	40,217	0.7%	Avg Payment Days 172.1
Total Equity	85,589	Other Expense	0	0.0%	Depreciation Rate 96.1%
Total Liab. and Equity	527,477	Net Profit or Loss	213,726	3.6%	Return on Equity 249.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675678 CARECHOICE OF BOERNE</b>				Proprietary - Other	
CARECHOICE OF BOERNE		12/31/2019 365 Days Settled			
BOERNE, TX 78006				CR Beds 74    POS Beds 0	
KENDALL				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate            73.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              284.3	
Current Assets	928,752	Total Charges	6,611,888	Average Wages              20.01	
Fixed Assets	305,495	Contract Allowance	2,241,666	33.9%	Skilled Nursing            60.2%
Other Assets	511,690	Operating Revenue	4,370,222	66.1%	Ancillary Service        39.8%
Total Assets	<u>1,745,937</u>	Operating Expense	4,041,023	92.5%	Current Ratio              3.8
Current Liabilities	242,566	Operating Margin	329,199	7.5%	Days to Collect            30.1
Long Term Liabilities	35,750	Other Income	151,954	3.5%	Avg Payment Days        19.7
Total Equity	<u>1,467,621</u>	Other Expense	0	0.0%	Depreciation Rate        53.4%
Total Liab. and Equity	<u>1,745,937</u>	Net Profit or Loss	<u>481,153</u>	11.0%	Return on Equity          32.8%
<b>675997 CARILLON INC</b>				Nonprofit - Other	
CARILLON INC		6/30/2019 365 Days Settled			
LUBBOCK, TX 79416				CR Beds 140    POS Beds 0	
LUBBOCK				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate            84.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              72.6	
Current Assets	4,386,968	Total Charges	16,640,406	Average Wages              17.79	
Fixed Assets	38,155,743	Contract Allowance	6,475,672	38.9%	Skilled Nursing            75.7%
Other Assets	13,428,096	Operating Revenue	10,164,734	61.1%	Ancillary Service        24.3%
Total Assets	<u>55,970,807</u>	Operating Expense	26,244,370	258.2%	Current Ratio              0.1
Current Liabilities	29,369,331	Operating Margin	-16,079,636	-158.2%	Days to Collect            61.4
Long Term Liabilities	64,803,318	Other Income	16,166,444	159.0%	Avg Payment Days        33.4
Total Equity	<u>-38,201,842</u>	Other Expense	0	0.0%	Depreciation Rate        5.9%
Total Liab. and Equity	<u>55,970,807</u>	Net Profit or Loss	<u>86,808</u>	0.9%	Return on Equity          -0.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676429 CARRARA</b>				Proprietary - Partnership	
CARRARA		12/31/2019 365 Days Settled			
PLANO, TX 75093				CR Beds 112    POS Beds 0	
COLLIN				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	55.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	71.5
Current Assets	1,579,866	Total Charges	11,632,699	Average Wages	23.65
Fixed Assets	16,102	Contract Allowance	4,510,104	38.8%	Skilled Nursing 60.2%
Other Assets	1,850	Operating Revenue	7,122,595	61.2%	Ancillary Service 39.8%
Total Assets	<u>1,597,818</u>	Operating Expense	8,482,825	119.1%	Current Ratio 2.9
Current Liabilities	546,327	Operating Margin	-1,360,230	-19.1%	Days to Collect 79.1
Long Term Liabilities	0	Other Income	3,568	0.1%	Avg Payment Days 10.2
Total Equity	<u>1,051,491</u>	Other Expense	0	0.0%	Depreciation Rate 8,980.2%
Total Liab. and Equity	<u>1,597,818</u>	Net Profit or Loss	<u>(1,356,663)</u>	-19.0%	Return on Equity -129.0%
<b>675181 CARRIAGE HOUSE MANOR</b>				Proprietary - Individual	
CARRIAGE HOUSE MANOR		12/31/2019 365 Days Settled			
SULPHUR SPRINGS, TX 75482				CR Beds 144    POS Beds 0	
HOPKINS				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	58.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	93.0
Current Assets	2,251,786	Total Charges	9,526,695	Average Wages	15.44
Fixed Assets	483,934	Contract Allowance	2,358,725	24.8%	Skilled Nursing 94.7%
Other Assets	0	Operating Revenue	7,167,970	75.2%	Ancillary Service 0.0%
Total Assets	<u>2,735,720</u>	Operating Expense	6,938,176	96.8%	Current Ratio 2.7
Current Liabilities	845,468	Operating Margin	229,794	3.2%	Days to Collect 113.8
Long Term Liabilities	20,384	Other Income	26,779	0.4%	Avg Payment Days 34.6
Total Equity	<u>1,869,868</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>2,735,720</u>	Net Profit or Loss	<u>256,579</u>	3.6%	Return on Equity 13.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675373 CARRIZO SPRINGS NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
CARRIZO SPRINGS NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled			
CARRIZO SPRINGS, TX 78834		CR Beds 100 POS Beds 0			
DIMMIT		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		50.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				181.1	
Current Assets	284,215	Total Charges	3,883,974	Average Wages	
Fixed Assets	207,996	Contract Allowance	217,720	17.38	
Other Assets	276,114	Operating Revenue	3,666,254	5.6%	
Total Assets	<u>768,325</u>	Operating Expense	3,714,645	94.4%	
Current Liabilities	492,579	Operating Margin	-48,391	101.3%	
Long Term Liabilities	0	Other Income	2,849	-1.3%	
Total Equity	<u>275,746</u>	Other Expense	0	0.1%	
Total Liab. and Equity	<u>768,325</u>	Net Profit or Loss	<u>(45,543)</u>	0.0%	
				Days to Collect	
				51.0	
				Avg Payment Days	
				34.4	
				Depreciation Rate	
				62.5%	
				Return on Equity	
				-16.5%	

  

<b>675972 CARROLLTON HEALTH AND REHABILITATION CENTER</b>				Nonprofit - Church	
CARROLLTON HEALTH AND REHABILITATION CENTER		6/30/2019 365 Days Settled			
CARROLLTON, TX 75006		CR Beds 108 POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		68.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				129.6	
Current Assets	640,402	Total Charges	6,794,754	Average Wages	
Fixed Assets	451,864	Contract Allowance	-374,188	23.18	
Other Assets	4,919,514	Operating Revenue	7,168,942	-5.5%	
Total Assets	<u>6,011,780</u>	Operating Expense	5,666,551	105.5%	
Current Liabilities	467,808	Operating Margin	1,502,391	79.0%	
Long Term Liabilities	1,376,989	Other Income	2,289	21.0%	
Total Equity	<u>4,166,983</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>6,011,780</u>	Net Profit or Loss	<u>1,504,680</u>	0.0%	
				Days to Collect	
				32.0	
				Avg Payment Days	
				16.1	
				Depreciation Rate	
				41.9%	
				Return on Equity	
				36.1%	

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<b>455963 CARTHAGE HEALTHCARE CENTER</b>				Proprietary - Corporation	
CARTHAGE HEALTHCARE CENTER		12/31/2019 365 Days Settled			
CARTHAGE, TX 75633		CR Beds 104    POS Beds 0			
PANOLA		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		48.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				386.5	
Current Assets	5,178,522	Total Charges	4,158,848	Average Wages	
Fixed Assets	37,408	Contract Allowance	203,582	15.79	
Other Assets	0	Operating Revenue	3,955,266	4.9%	
Total Assets	5,215,930	Operating Expense	3,036,201	95.1%	
Current Liabilities	2,217,949	Operating Margin	919,065	76.8%	
Long Term Liabilities	0	Other Income	68,577	23.2%	
Total Equity	2,997,981	Other Expense	0	1.7%	
Total Liab. and Equity	5,215,930	Net Profit or Loss	987,642	0.0%	
				25.0%	
				Return on Equity	
				32.9%	

  

<b>675387 CARTHAGE LTC PARTNERS INC</b>				Proprietary - Corporation	
CARTHAGE LTC PARTNERS INC		12/31/2019 365 Days Settled			
CARTHAGE, TX 75633		CR Beds 108    POS Beds 0			
PANOLA		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		52.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				350.7	
Current Assets	497,526	Total Charges	5,309,709	Average Wages	
Fixed Assets	30,788	Contract Allowance	897,150	14.92	
Other Assets	0	Operating Revenue	4,412,559	16.9%	
Total Assets	528,314	Operating Expense	4,196,324	83.1%	
Current Liabilities	517,506	Operating Margin	216,235	95.1%	
Long Term Liabilities	0	Other Income	260	4.9%	
Total Equity	10,808	Other Expense	0	0.0%	
Total Liab. and Equity	528,314	Net Profit or Loss	216,495	0.0%	
				4.9%	
				Return on Equity	
				2,003.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675960 CASTLE PINES HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
CASTLE PINES HEALTH AND REHABILITATION		12/31/2019 365 Days Settled			
LUFKIN, TX 75904		CR Beds 120    POS Beds 0			
ANGELINA		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		80.6%	
		Length of Stay		113.1	
		Average Wages		16.98	
		Skilled Nursing		72.3%	
		Ancillary Service		27.7%	
		Current Ratio		0.1	
		Days to Collect		35.7	
		Avg Payment Days		215.2	
		Depreciation Rate		1.1%	
		Return on Equity		-5.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	718,171	Total Charges	9,068,818		
Fixed Assets	2,727,505	Contract Allowance	1,556,592	17.2%	
Other Assets	221,016	Operating Revenue	7,512,226	82.8%	
Total Assets	3,666,692	Operating Expense	7,380,886	98.3%	
Current Liabilities	5,947,637	Operating Margin	131,340	1.7%	
Long Term Liabilities	13,032	Other Income	4,088	0.1%	
Total Equity	-2,293,977	Other Expense	0	0.0%	
Total Liab. and Equity	3,666,692	Net Profit or Loss	135,428	1.8%	
<hr/>					
<b>676461 CASTRO COUNTY HOSPITAL DISTRICT DBA COUNTRY VIEW L</b>				Nonprofit - Church	
CASTRO COUNTY HOSPITAL DISTRICT DBA COUNTRY VIEW L		9/30/2019 166 Days *Settled			
DIMMITT, TX 79027		CR Beds 60    POS Beds 0			
CASTRO		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		46.7%	
		Length of Stay		290.7	
		Average Wages		18.10	
		Skilled Nursing		100.0%	
		Ancillary Service		0.0%	
		Current Ratio		0.1	
		Days to Collect		67.3	
		Avg Payment Days		15.4	
		Depreciation Rate		1.6%	
		Return on Equity		131.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	330,751	Total Charges	600,678		
Fixed Assets	11,989,953	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	600,678	100.0%	
Total Assets	12,320,704	Operating Expense	1,994,084	332.0%	
Current Liabilities	3,488,685	Operating Margin	-1,393,406	-232.0%	
Long Term Liabilities	9,775,649	Other Income	152,988	25.5%	
Total Equity	-943,630	Other Expense	0	0.0%	
Total Liab. and Equity	12,320,704	Net Profit or Loss	(1,240,418)	-206.5%	

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<b>675929 CEDAR CREEK NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
CEDAR CREEK NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
BANDERA, TX 78003		CR Beds 62    POS Beds 0			
BANDERA		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		58.1%	
		Length of Stay		212.2	
		Average Wages		18.19	
		14.3% Skilled Nursing		78.0%	
		85.7% Ancillary Service		22.0%	
		102.2% Current Ratio		0.1	
		-2.2% Days to Collect		24.4	
		0.0% Avg Payment Days		183.9	
		0.0% Depreciation Rate		79.0%	
		-2.2% Return on Equity		6.6%	
<hr/>					
<b>675032 CEDAR HILL HEALTHCARE CENTER</b>				Nonprofit - Church	
CEDAR HILL HEALTHCARE CENTER		9/30/2019 365 Days Settled			
CEDAR HILL, TX 75104		CR Beds 120    POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		68.2%	
		Length of Stay		196.5	
		Average Wages		11.92	
		0.0% Skilled Nursing		93.2%	
		100.0% Ancillary Service		6.8%	
		100.2% Current Ratio		1.1	
		-0.2% Days to Collect		31.9	
		0.2% Avg Payment Days		47.9	
		0.0% Depreciation Rate		0.0%	
		0.0% Return on Equity		0.0%	
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<b>675931 CEDAR HILLS GERIATRIC CENTER</b>				Proprietary - Partnership	
CEDAR HILLS GERIATRIC CENTER		6/30/2019 365 Days Settled			
CAMP WOOD, TX 78833		CR Beds 86    POS Beds 0			
REAL		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		96.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				304.6	
Current Assets	1,221,413	Total Charges	4,131,394	Average Wages	
Fixed Assets	19,920	Contract Allowance	892	14.79	
Other Assets	0	Operating Revenue	4,130,502	0.0%	
Total Assets	1,241,333	Operating Expense	3,987,201	100.0%	
Current Liabilities	450,563	Operating Margin	143,301	96.5%	
Long Term Liabilities	-48,804	Other Income	0	3.5%	
Total Equity	839,574	Other Expense	0	0.0%	
Total Liab. and Equity	1,241,333	Net Profit or Loss	143,301	0.0%	
				Depreciation Rate	
				2,067.8%	
				Return on Equity	
				17.1%	

  

<b>675898 CEDAR LAKE NURSING HOME</b>				Proprietary - Corporation	
CEDAR LAKE NURSING HOME		9/30/2019 365 Days Settled			
MALAKOFF, TX 75148		CR Beds 90    POS Beds 0			
HENDERSON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		87.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				117.7	
Current Assets	1,989,466	Total Charges	6,643,473	Average Wages	
Fixed Assets	242,977	Contract Allowance	719,101	19.86	
Other Assets	55	Operating Revenue	5,924,372	10.8%	
Total Assets	2,232,498	Operating Expense	5,377,226	89.2%	
Current Liabilities	453,839	Operating Margin	547,146	90.8%	
Long Term Liabilities	129,327	Other Income	14,134	9.2%	
Total Equity	1,649,332	Other Expense	0	0.2%	
Total Liab. and Equity	2,232,498	Net Profit or Loss	561,280	0.0%	
				Depreciation Rate	
				5.8%	
				Return on Equity	
				34.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676432 CEDAR POINTE HEALTH AND WELLNESS SUITES</b>				Proprietary - Other	
CEDAR POINTE HEALTH AND WELLNESS SUITES    5/31/2019 365 Days Settled					
CEDAR PARK, TX 78613				CR Beds 122    POS Beds 0	
WILLIAMSON				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate    75.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    76.7	
Current Assets	1,202,770	Total Charges	13,639,197	Average Wages    22.31	
Fixed Assets	7,533,957	Contract Allowance	4,667,145	34.2%	Skilled Nursing    55.6%
Other Assets	273,727	Operating Revenue	8,972,052	65.8%	Ancillary Service    44.4%
Total Assets	9,010,454	Operating Expense	9,660,785	107.7%	Current Ratio    1.2
Current Liabilities	974,118	Operating Margin	-688,733	-7.7%	Days to Collect    46.3
Long Term Liabilities	9,649,546	Other Income	21,234	0.2%	Avg Payment Days    14.9
Total Equity	-1,613,210	Other Expense	0	0.0%	Depreciation Rate    22.5%
Total Liab. and Equity	9,010,454	Net Profit or Loss	(667,499)	-7.4%	Return on Equity    41.4%
<hr/>					
<b>675065 CENTERVILLE HEALTHCARE CENTER</b>				Nonprofit - Church	
CENTERVILLE HEALTHCARE CENTER    9/30/2019 365 Days Settled					
CENTERVILLE, TX 75833				CR Beds 74    POS Beds 0	
LEON				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate    45.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    280.5	
Current Assets	-913,422	Total Charges	2,519,711	Average Wages    17.48	
Fixed Assets	76,488	Contract Allowance	356,762	14.2%	Skilled Nursing    75.0%
Other Assets	0	Operating Revenue	2,162,949	85.8%	Ancillary Service    25.0%
Total Assets	-836,934	Operating Expense	2,268,652	104.9%	Current Ratio    (5.4)
Current Liabilities	170,349	Operating Margin	-105,703	-4.9%	Days to Collect    46.9
Long Term Liabilities	0	Other Income	73,984	3.4%	Avg Payment Days    26.3
Total Equity	-1,007,283	Other Expense	0	0.0%	Depreciation Rate    353.6%
Total Liab. and Equity	-836,934	Net Profit or Loss	(31,719)	-1.5%	Return on Equity    3.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675326 CENTRAL TEXAS NURSING &amp; REHABILITATION</b>				Proprietary - Corporation	
CENTRAL TEXAS NURSING & REHABILITATION		12/31/2019 365 Days Settled			
BALLINGER, TX 76821				CR Beds 126    POS Beds 0	
RUNNELS				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            51.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            258.7	
Current Assets	150,661	Total Charges	5,447,806	Average Wages            18.59	
Fixed Assets	275,154	Contract Allowance	661,627	12.1% Skilled Nursing       73.7%	
Other Assets	69,602	Operating Revenue	4,786,179	87.9% Ancillary Service     26.3%	
Total Assets	495,417	Operating Expense	4,822,104	100.8% Current Ratio        0.1	
Current Liabilities	1,723,202	Operating Margin	-35,925	-0.8% Days to Collect        24.0	
Long Term Liabilities	105,480	Other Income	232	0.0% Avg Payment Days      179.7	
Total Equity	-1,333,265	Other Expense	0	0.0% Depreciation Rate    88.8%	
Total Liab. and Equity	495,417	Net Profit or Loss	(35,693)	-0.7% Return on Equity        2.7%	
<b>455910 CHANDLER NURSING CENTER</b>				Proprietary - Other	
CHANDLER NURSING CENTER		5/31/2019 151 Days Settled			
CHANDLER, TX 75758		9/30/2019 122 Days Settled		CR Beds 90    POS Beds 0	
HENDERSON				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            77.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            275.5	
Current Assets	1,585,950	Total Charges	4,913,517	Average Wages            16.90	
Fixed Assets	147,012	Contract Allowance	2,360,519	48.0% Skilled Nursing       31.2%	
Other Assets	106,332	Operating Revenue	2,552,998	52.0% Ancillary Service     68.8%	
Total Assets	1,839,294	Operating Expense	2,518,155	98.6% Current Ratio        0.8	
Current Liabilities	1,899,596	Operating Margin	34,843	1.4% Days to Collect        152.6	
Long Term Liabilities	18,036	Other Income	389	0.0% Avg Payment Days      152.1	
Total Equity	-78,338	Other Expense	0	0.0% Depreciation Rate    111.4%	
Total Liab. and Equity	1,839,294	Net Profit or Loss	35,232	1.4% Return on Equity       -45.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455910 CHANDLER NURSING CENTER</b>				Nonprofit - Church	
CHANDLER NURSING CENTER		5/31/2019 151 Days Settled			
CHANDLER, TX 75758		9/30/2019 122 Days Settled		CR Beds 90    POS Beds 0	
HENDERSON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		79.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				167.4	
Current Assets	2,349,796	Total Charges	4,170,247	Average Wages	
Fixed Assets	190,969	Contract Allowance	2,028,051	16.90	
Other Assets	69,051	Operating Revenue	2,142,196	48.6%	
Total Assets	2,609,816	Operating Expense	2,075,798	51.4%	
Current Liabilities	2,610,720	Operating Margin	66,398	96.9%	
Long Term Liabilities	3,655	Other Income	180	3.1%	
Total Equity	-4,559	Other Expense	0	0.0%	
Total Liab. and Equity	2,609,816	Net Profit or Loss	66,578	0.0%	
				3.1%	
				Return on Equity	
				-	
				1,460.4%	
<hr/>					
<b>676334 CHELSEA GARDENS</b>				Proprietary - Corporation	
CHELSEA GARDENS		12/31/2019 365 Days Settled			
MISSOURI CITY, TX 77459		9/30/2019 122 Days Settled		CR Beds 60    POS Beds 0	
FORT BEND		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		38.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				43.3	
Current Assets	711,590	Total Charges	3,950,655	Average Wages	
Fixed Assets	355,927	Contract Allowance	969,343	16.13	
Other Assets	199,991	Operating Revenue	2,981,312	24.5%	
Total Assets	1,267,508	Operating Expense	3,623,400	75.5%	
Current Liabilities	876,137	Operating Margin	-642,088	121.5%	
Long Term Liabilities	391,371	Other Income	0	-21.5%	
Total Equity	0	Other Expense	0	0.0%	
Total Liab. and Equity	1,267,508	Net Profit or Loss	(642,088)	0.0%	
				-21.5%	
				Return on Equity	
				0.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675008 CHEROKEE ROSE NURSING AND REHABILITATION</b>				Proprietary - Corporation	
CHEROKEE ROSE NURSING AND REHABILITATION		12/31/2019 365 Days Settled			
GLEN ROSE, TX 76043		CR Beds 102    POS Beds 0			
SOMERVELL		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		53.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				206.4	
Current Assets	444,372	Total Charges	4,590,220	Average Wages	18.02
Fixed Assets	101,197	Contract Allowance	402,196	8.8% Skilled Nursing	74.8%
Other Assets	77,401	Operating Revenue	4,188,024	91.2% Ancillary Service	25.2%
Total Assets	622,970	Operating Expense	3,982,234	95.1% Current Ratio	0.5
Current Liabilities	925,693	Operating Margin	205,790	4.9% Days to Collect	41.1
Long Term Liabilities	0	Other Income	2,172	0.1% Avg Payment Days	172.0
Total Equity	-302,723	Other Expense	0	0.0% Depreciation Rate	176.7%
Total Liab. and Equity	622,970	Net Profit or Loss	207,962	5.0% Return on Equity	-68.7%
<hr/>					
<b>675835 CHEROKEE TRAILS NURSING HOME</b>				Proprietary - Corporation	
CHEROKEE TRAILS NURSING HOME		12/31/2019 365 Days Settled			
RUSK, TX 75785		CR Beds 140    POS Beds 0			
CHEROKEE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		40.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				194.5	
Current Assets	468,468	Total Charges	4,424,200	Average Wages	16.24
Fixed Assets	24,474	Contract Allowance	3,991	0.1% Skilled Nursing	80.4%
Other Assets	0	Operating Revenue	4,420,209	99.9% Ancillary Service	19.6%
Total Assets	492,942	Operating Expense	4,157,721	94.1% Current Ratio	3.5
Current Liabilities	134,099	Operating Margin	262,488	5.9% Days to Collect	35.2
Long Term Liabilities	85,434	Other Income	98,465	2.2% Avg Payment Days	11.8
Total Equity	273,409	Other Expense	0	0.0% Depreciation Rate	370.5%
Total Liab. and Equity	492,942	Net Profit or Loss	360,953	8.2% Return on Equity	132.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676466 CHEYENNE MEDICAL LODGE</b>		Proprietary - Corporation	
CHEYENNE MEDICAL LODGE		12/31/2019 126 Days *Settled	
MESQUITE, TX 75149		CR Beds 139    POS Beds 0	
DALLAS		<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)		Occupancy Rate	26.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,409,881	Total Charges	3,089,873
Fixed Assets	0	Contract Allowance	1,492,108
Other Assets	213,606	Operating Revenue	1,597,765
Total Assets	1,623,487	Operating Expense	2,889,867
Current Liabilities	23,911	Operating Margin	-1,292,102
Long Term Liabilities	0	Other Income	337
Total Equity	1,599,576	Other Expense	0
Total Liab. and Equity	1,623,487	Net Profit or Loss	(1,291,765)
		48.3%	Skilled Nursing 74.2%
		51.7%	Ancillary Service 25.8%
		180.9%	Current Ratio 59.0
		-80.9%	Days to Collect 109.8
		0.0%	Avg Payment Days 0.9
		0.0%	Depreciation Rate 656.2%
		-80.8%	Return on Equity -80.8%

  

<b>675055 CHILDRESS HEALTHCARE CENTER</b>		Nonprofit - Church	
CHILDRESS HEALTHCARE CENTER		8/31/2019 365 Days Settled	
CHILDRESS, TX 79201		CR Beds 120    POS Beds 0	
CHILDRESS		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	41.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	465,875	Total Charges	3,788,042
Fixed Assets	104,901	Contract Allowance	122,311
Other Assets	0	Operating Revenue	3,665,731
Total Assets	570,776	Operating Expense	2,767,035
Current Liabilities	-553,373	Operating Margin	898,696
Long Term Liabilities	0	Other Income	124,938
Total Equity	1,124,149	Other Expense	0
Total Liab. and Equity	570,776	Net Profit or Loss	1,023,634
		3.2%	Skilled Nursing 73.2%
		96.8%	Ancillary Service 26.8%
		75.5%	Current Ratio (0.8)
		24.5%	Days to Collect 40.9
		3.4%	Avg Payment Days 21.0
		0.0%	Depreciation Rate 265.7%
		27.9%	Return on Equity 91.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675053 CHISOLM TRAIL NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
CHISOLM TRAIL NURSING AND REHABILITATION CENTER		3/31/2019 365 Days Settled			
LOCKHART, TX 78644				CR Beds 100    POS Beds 0	
CALDWELL				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	67.6%
				Length of Stay	185.6
				Average Wages	18.13
				15.2% Skilled Nursing	79.7%
				84.8% Ancillary Service	20.3%
				89.7% Current Ratio	12.8
				10.3% Days to Collect	33.1
				0.1% Avg Payment Days	13.1
				0.0% Depreciation Rate	0.0%
				10.3% Return on Equity	17.7%
<hr/>					
<b>455617 CHRISTIAN CARE CENTER</b>				Nonprofit - Church	
CHRISTIAN CARE CENTER		12/31/2019 365 Days Settled			
MESQUITE, TX 75150				CR Beds 180    POS Beds 0	
DALLAS				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	78.8%
				Length of Stay	164.4
				Average Wages	17.38
				18.8% Skilled Nursing	67.4%
				81.2% Ancillary Service	32.6%
				313.8% Current Ratio	0.9
				-213.8% Days to Collect	109.4
				201.3% Avg Payment Days	14.2
				0.0% Depreciation Rate	1.2%
				-12.5% Return on Equity	-4.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675958 CHRISTIAN CARE CENTER</b>			Proprietary - Corporation			
CHRISTIAN CARE CENTER	12/31/2019 365 Days Settled					
TEXARKANA, TX 75501			CR Beds 114 POS Beds 0			
BOWIE			<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE			Occupancy Rate	53.4%		
	<b>Balance Sheet</b>	<b>Income Statement</b>	Length of Stay	145.2		
Current Assets	167,067	Total Charges	7,856,938	Average Wages	11.42	
Fixed Assets	28,045	Contract Allowance	3,937,927	50.1%	Skilled Nursing	87.4%
Other Assets	0	Operating Revenue	3,919,011	49.9%	Ancillary Service	12.5%
Total Assets	195,112	Operating Expense	4,441,591	113.3%	Current Ratio	0.9
Current Liabilities	178,274	Operating Margin	-522,580	-13.3%	Days to Collect	10.0
Long Term Liabilities	0	Other Income	-6,971	-0.2%	Avg Payment Days	14.7
Total Equity	16,838	Other Expense	0	0.0%	Depreciation Rate	1,486.7%
Total Liab. and Equity	195,112	Net Profit or Loss	(529,551)	-13.5%	Return on Equity	-
						3,145.0%
<b>676240 CIBOLO CREEK</b>			Proprietary - Partnership			
CIBOLO CREEK	12/31/2019 365 Days Settled					
BOERNE, TX 78006			CR Beds 120 POS Beds 0			
KENDALL			<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)			Occupancy Rate	86.3%		
	<b>Balance Sheet</b>	<b>Income Statement</b>	Length of Stay	111.2		
Current Assets	1,252,499	Total Charges	8,976,626	Average Wages	22.77	
Fixed Assets	140,897	Contract Allowance	340,010	3.8%	Skilled Nursing	70.4%
Other Assets	183,062	Operating Revenue	8,636,616	96.2%	Ancillary Service	29.6%
Total Assets	1,576,458	Operating Expense	8,093,930	93.7%	Current Ratio	2.9
Current Liabilities	434,671	Operating Margin	542,686	6.3%	Days to Collect	40.8
Long Term Liabilities	0	Other Income	64,156	0.7%	Avg Payment Days	18.6
Total Equity	1,141,787	Other Expense	0	0.0%	Depreciation Rate	366.8%
Total Liab. and Equity	1,576,458	Net Profit or Loss	606,842	7.0%	Return on Equity	53.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676431 CIMARRON PARK NURSING AND REHABILITATION CENTER</b>		Proprietary - Other	
CIMARRON PARK NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled	
EL PASO, TX 79911		CR Beds 124 POS Beds 0	
EL PASO		<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)		Occupancy Rate	60.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,423,537	Total Charges	6,249,334
Fixed Assets	28,104	Contract Allowance	-344,043
Other Assets	237,480	Operating Revenue	6,593,377
Total Assets	1,689,121	Operating Expense	7,013,123
Current Liabilities	1,573,542	Operating Margin	-419,746
Long Term Liabilities	2,095,998	Other Income	492
Total Equity	-1,980,419	Other Expense	0
Total Liab. and Equity	1,689,121	Net Profit or Loss	(419,254)
			-5.5%
			105.5%
			106.4%
			-6.4%
			0.0%
			0.0%
			-6.4%
		Length of Stay	102.3
		Average Wages	17.68
		Skilled Nursing	67.9%
		Ancillary Service	32.1%
		Current Ratio	0.9
		Days to Collect	80.4
		Avg Payment Days	66.6
		Depreciation Rate	2,216.1%
		Return on Equity	21.2%

<b>676087 CIMARRON PLACE HEALTH &amp; REHABILITATION CENTER</b>		Proprietary - Partnership	
CIMARRON PLACE HEALTH & REHABILITATION CENTER		12/31/2019 365 Days Settled	
CORPUS CHRISTI, TX 78414		CR Beds 120 POS Beds 0	
NUECES		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	77.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,237,599	Total Charges	8,819,647
Fixed Assets	143,140	Contract Allowance	1,077,122
Other Assets	165,279	Operating Revenue	7,742,525
Total Assets	1,546,018	Operating Expense	7,928,308
Current Liabilities	462,568	Operating Margin	-185,783
Long Term Liabilities	0	Other Income	5,709
Total Equity	1,083,450	Other Expense	0
Total Liab. and Equity	1,546,018	Net Profit or Loss	(180,074)
			12.2%
			87.8%
			102.4%
			-2.4%
			0.1%
			0.0%
			-2.3%
		Length of Stay	107.8
		Average Wages	19.90
		Skilled Nursing	71.8%
		Ancillary Service	28.2%
		Current Ratio	2.7
		Days to Collect	54.3
		Avg Payment Days	19.7
		Depreciation Rate	217.1%
		Return on Equity	-16.6%

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<b>675259 CISCO NURSING &amp; REHABILITATION</b>				Nonprofit - Church	
CISCO NURSING & REHABILITATION		6/30/2019 365 Days Settled			
CISCO, TX 76437		CR Beds 106    POS Beds 0			
EASTLAND		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		41.1%	
		Length of Stay		133.5	
		Average Wages		15.26	
		9.4% Skilled Nursing		56.0%	
		90.6% Ancillary Service		44.0%	
		79.9% Current Ratio		4.3	
		20.1% Days to Collect		0.7	
		0.0% Avg Payment Days		23.6	
		0.0% Depreciation Rate		126.1%	
		20.1% Return on Equity		80.9%	

  

Balance Sheet		Income Statement			
Current Assets	1,101,986	Total Charges	4,269,224		
Fixed Assets	110,202	Contract Allowance	403,079	9.4%	
Other Assets	20,101	Operating Revenue	3,866,145	90.6%	
Total Assets	1,232,289	Operating Expense	3,089,493	79.9%	
Current Liabilities	254,081	Operating Margin	776,652	20.1%	
Long Term Liabilities	18,477	Other Income	146	0.0%	
Total Equity	959,731	Other Expense	0	0.0%	
Total Liab. and Equity	1,232,289	Net Profit or Loss	775,971	20.1%	

<b>675622 CITYVIEW NURSING AND REHABILITATION CENTER</b>				Government - City-County	
CITYVIEW NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
FORT WORTH, TX 76132		CR Beds 210    POS Beds 0			
TARRANT		<b>Key Performance Ind.</b>			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		60.5%	
		Length of Stay		124.7	
		Average Wages		21.18	
		0.0% Skilled Nursing		85.1%	
		100.0% Ancillary Service		14.9%	
		107.4% Current Ratio		0.4	
		-7.4% Days to Collect		29.1	
		12.4% Avg Payment Days		52.1	
		0.0% Depreciation Rate		20.8%	
		5.0% Return on Equity		-27.9%	

  

Balance Sheet		Income Statement			
Current Assets	710,521	Total Charges	8,414,121		
Fixed Assets	566,694	Contract Allowance	0	0.0%	
Other Assets	-1,007,543	Operating Revenue	8,414,121	100.0%	
Total Assets	269,672	Operating Expense	9,039,010	107.4%	
Current Liabilities	1,769,772	Operating Margin	-624,889	-7.4%	
Long Term Liabilities	0	Other Income	1,042,854	12.4%	
Total Equity	-1,500,100	Other Expense	0	0.0%	
Total Liab. and Equity	269,672	Net Profit or Loss	417,965	5.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455757 CLAIRMONT BEAUMONT</b>				Government - City-County	
CLAIRMONT BEAUMONT		12/31/2019 365 Days Settled			
BEAUMONT, TX 77707		CR Beds 148    POS Beds 0			
JEFFERSON		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		72.6%	
		Length of Stay		82.8	
		Average Wages		18.65	
		Skilled Nursing		82.6%	
		Ancillary Service		17.4%	
		Current Ratio		0.9	
		Days to Collect		55.8	
		Avg Payment Days		52.4	
		Depreciation Rate		226.4%	
		Return on Equity		29.8%	
<b>Balance Sheet</b>					
		<b>Income Statement</b>			
Current Assets	1,237,831	Total Charges	7,837,684		
Fixed Assets	224,001	Contract Allowance	0	0.0%	
Other Assets	889,388	Operating Revenue	7,837,684	100.0%	
Total Assets	2,351,220	Operating Expense	8,121,832	103.6%	
Current Liabilities	1,415,736	Operating Margin	-284,148	-3.6%	
Long Term Liabilities	0	Other Income	563,196	7.2%	
Total Equity	935,484	Other Expense	0	0.0%	
Total Liab. and Equity	2,351,220	Net Profit or Loss	279,048	3.6%	
<b>676411 CLARENDON NURSING HOME</b>					
		8/31/2019 365 Days Settled			
CLARENDON, TX 79226		CR Beds 61    POS Beds 0			
DONLEY		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		86.7%	
		Length of Stay		350.9	
		Average Wages		15.38	
		Skilled Nursing		80.4%	
		Ancillary Service		19.6%	
		Current Ratio		2.3	
		Days to Collect		81.4	
		Avg Payment Days		42.7	
		Depreciation Rate		352.2%	
		Return on Equity		-26.2%	
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	791,130	Total Charges	3,173,254		
Fixed Assets	25,687	Contract Allowance	156,515	4.9%	
Other Assets	0	Operating Revenue	3,016,739	95.1%	
Total Assets	816,817	Operating Expense	2,894,415	95.9%	
Current Liabilities	351,016	Operating Margin	122,324	4.1%	
Long Term Liabilities	964,024	Other Income	8,312	0.3%	
Total Equity	-498,223	Other Expense	0	0.0%	
Total Liab. and Equity	816,817	Net Profit or Loss	130,636	4.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676021 CLAREWOOD HOUSE EXTENDED CARE CENTER</b>				Nonprofit - Church	
CLAREWOOD HOUSE EXTENDED CARE CENTER HOUSTON, TX 77036 HARRIS BLUE CROSS (TEXAS)				12/31/2019 365 Days Settled CR Beds 160 POS Beds 0	
				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate	74.8%
Current Assets	5,426,764	Total Charges	7,248,864	Length of Stay	428.3
Fixed Assets	12,793,746	Contract Allowance	571,898	Average Wages	18.20
Other Assets	15,021,985	Operating Revenue	6,676,966	7.9% Skilled Nursing	56.2%
Total Assets	33,242,495	Operating Expense	10,088,090	92.1% Ancillary Service	9.7%
Current Liabilities	726,776	Operating Margin	-3,411,124	151.1% Current Ratio	7.5
Long Term Liabilities	650,500	Other Income	7,112,696	-51.1% Days to Collect	15.1
Total Equity	31,865,219	Other Expense	0	106.5% Avg Payment Days	26.3
Total Liab. and Equity	33,242,495	Net Profit or Loss	3,701,572	0.0% Depreciation Rate	3.3%
				55.4% Return on Equity	11.6%
<b>455985 CLARKSVILLE NURSING CENTER</b>				Proprietary - Corporation	
CLARKSVILLE NURSING CENTER CLARKSVILLE, TX 75426 RED RIVER BLUE CROSS (TEXAS)				12/31/2019 365 Days Settled CR Beds 132 POS Beds 0	
				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate	52.5%
Current Assets	651,176	Total Charges	7,220,576	Length of Stay	159.9
Fixed Assets	398,793	Contract Allowance	2,504,744	Average Wages	18.82
Other Assets	103,653	Operating Revenue	4,715,832	34.7% Skilled Nursing	62.3%
Total Assets	1,153,622	Operating Expense	5,421,072	65.3% Ancillary Service	37.7%
Current Liabilities	858,193	Operating Margin	-705,240	115.0% Current Ratio	0.8
Long Term Liabilities	0	Other Income	97,507	-15.0% Days to Collect	26.8
Total Equity	295,429	Other Expense	0	2.1% Avg Payment Days	53.2
Total Liab. and Equity	1,153,622	Net Profit or Loss	(607,733)	0.0% Depreciation Rate	93.3%
				-12.9% Return on Equity	-205.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455952 CLEVELAND HEALTH CARE CENTER</b>				Nonprofit - Other	
CLEVELAND HEALTH CARE CENTER		12/31/2019 365 Days Settled			
CLEVELAND, TX 77327		CR Beds 142    POS Beds 0			
LIBERTY		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		66.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				105.7	
Current Assets	1,675,381	Total Charges	11,176,423	Average Wages	
Fixed Assets	49,994	Contract Allowance	3,588,874	16.88	
Other Assets	475,888	Operating Revenue	7,587,549	32.1%	
Total Assets	<u>2,201,263</u>	Operating Expense	6,933,900	67.9%	
Current Liabilities	378,205	Operating Margin	653,649	91.4%	
Long Term Liabilities	0	Other Income	33,047	8.6%	
Total Equity	<u>1,823,058</u>	Other Expense	0	0.4%	
Total Liab. and Equity	<u>2,201,263</u>	Net Profit or Loss	<u>686,696</u>	0.0%	
				941.8%	
				37.7%	
				9.1%	
<b>675525 CLIFTON NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
CLIFTON NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled			
CLIFTON, TX 76634		CR Beds 112    POS Beds 0			
BOSQUE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		67.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				441.5	
Current Assets	237,782	Total Charges	4,810,827	Average Wages	
Fixed Assets	91,150	Contract Allowance	265,404	17.60	
Other Assets	2,224,931	Operating Revenue	4,545,423	5.5%	
Total Assets	<u>2,553,863</u>	Operating Expense	4,670,340	94.5%	
Current Liabilities	690,483	Operating Margin	-124,917	102.7%	
Long Term Liabilities	0	Other Income	7,438	-2.7%	
Total Equity	<u>1,863,380</u>	Other Expense	0	0.2%	
Total Liab. and Equity	<u>2,553,863</u>	Net Profit or Loss	<u>(117,479)</u>	0.0%	
				135.0%	
				-6.3%	
				-2.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675234 CLUTE LTC PARTNERS, INC.</b>		Proprietary - Corporation	
CLUTE LTC PARTNERS, INC.		12/31/2019 365 Days Settled	
CLUTE, TX 77531		CR Beds 93    POS Beds 0	
BRAZORIA		<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)		Occupancy Rate	59.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	492,848	Total Charges	4,925,712
Fixed Assets	8,442	Contract Allowance	637,895
Other Assets	1,160	Operating Revenue	4,287,817
Total Assets	502,450	Operating Expense	4,240,346
Current Liabilities	411,001	Operating Margin	47,471
Long Term Liabilities	0	Other Income	762
Total Equity	91,449	Other Expense	0
Total Liab. and Equity	502,450	Net Profit or Loss	48,233
		13.0%	Skilled Nursing 72.9%
		87.0%	Ancillary Service 27.1%
		98.9%	Current Ratio 1.2
		1.1%	Days to Collect 39.7
		0.0%	Avg Payment Days 34.4
		0.0%	Depreciation Rate 481.4%
		1.1%	Return on Equity 52.7%

<b>675038 CLYDE NURSING CENTER</b>		Proprietary - Corporation	
CLYDE NURSING CENTER		8/31/2019 365 Days Settled	
CLYDE, TX 79510		CR Beds 48    POS Beds 0	
CALLAHAN		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	76.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	186,541	Total Charges	4,031,710
Fixed Assets	0	Contract Allowance	1,241,806
Other Assets	0	Operating Revenue	2,789,904
Total Assets	186,541	Operating Expense	2,517,581
Current Liabilities	8,197	Operating Margin	272,323
Long Term Liabilities	0	Other Income	278
Total Equity	178,344	Other Expense	0
Total Liab. and Equity	186,541	Net Profit or Loss	272,601
		30.8%	Skilled Nursing 59.6%
		69.2%	Ancillary Service 40.4%
		90.2%	Current Ratio 22.8
		9.8%	Days to Collect 20.2
		0.0%	Avg Payment Days 1.2
		0.0%	Depreciation Rate 0.0%
		9.8%	Return on Equity 152.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675873 CLYDE W COSPER TEXAS STATE VETERANS HOME</b>				Nonprofit - Church	
CLYDE W COSPER TEXAS STATE VETERANS HOME		8/31/2019 365 Days Settled			
BONHAM, TX 75418		CR Beds 160 POS Beds 0			
FANNIN		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		97.7%	
		Length of Stay		559.7	
		Average Wages		18.56	
		Skilled Nursing		91.7%	
		Ancillary Service		8.3%	
		Current Ratio		1.4	
		Days to Collect		38.6	
		Avg Payment Days		43.7	
		Depreciation Rate		4.9%	
		Return on Equity		-12.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	3,524,546	Total Charges	9,459,890		
Fixed Assets	7,503,090	Contract Allowance	-2,120,653	-22.4%	
Other Assets	120	Operating Revenue	11,580,543	122.4%	
Total Assets	11,027,756	Operating Expense	12,465,294	107.6%	
Current Liabilities	2,603,093	Operating Margin	-884,751	-7.6%	
Long Term Liabilities	0	Other Income	7,349	0.1%	
Total Equity	8,424,663	Other Expense	0	0.0%	
Total Liab. and Equity	11,027,756	Net Profit or Loss	(1,072,328)	-9.3%	
<hr/>					
<b>675850 COASTAL PALMS NURSING &amp; REHABILITATION</b>				Proprietary - Other	
COASTAL PALMS NURSING & REHABILITATION		3/31/2019 90 Days Settled			
PORTLAND, TX 78374		CR Beds 97 POS Beds 0			
SAN PATRICIO		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		69.5%	
		Length of Stay		88.0	
		Average Wages		19.32	
		Skilled Nursing		77.6%	
		Ancillary Service		22.4%	
		Current Ratio		0.5	
		Days to Collect		5,701.8	
		Avg Payment Days		7,781.7	
		Depreciation Rate		0.4%	
		Return on Equity		0.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	147,492,934	Total Charges	1,674,788		
Fixed Assets	36,688,350	Contract Allowance	311,665	18.6%	
Other Assets	49,919,191	Operating Revenue	1,363,123	81.4%	
Total Assets	234,100,475	Operating Expense	1,564,514	114.8%	
Current Liabilities	279,431,287	Operating Margin	-201,391	-14.8%	
Long Term Liabilities	17,446,453	Other Income	572	0.0%	
Total Equity	-62,777,265	Other Expense	0	0.0%	
Total Liab. and Equity	234,100,475	Net Profit or Loss	(200,819)	-14.7%	

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<b>675009 COLEMAN HEALTHCARE CENTER</b>				Nonprofit - Church	
COLEMAN HEALTHCARE CENTER		8/31/2019 365 Days Settled			
COLEMAN, TX 76834		CR Beds 54    POS Beds 0			
COLEMAN		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		62.6%	
		Length of Stay		440.6	
		Average Wages		15.35	
		7.7% Skilled Nursing		73.8%	
		92.3% Ancillary Service		26.2%	
		88.6% Current Ratio		18.1	
		11.4% Days to Collect		41.7	
		8.6% Avg Payment Days		17.9	
		0.0% Depreciation Rate		2,689.2%	
		19.9% Return on Equity		25.0%	
<hr/>					
<b>676212 COLLEGE PARK REHABILITATION AND CARE CENTER</b>				Proprietary - Other	
COLLEGE PARK REHABILITATION AND CARE CENTER		9/30/2019 365 Days Settled			
WEATHERFORD, TX 76086		CR Beds 132    POS Beds 0			
PARKER		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		84.7%	
		Length of Stay		80.6	
		Average Wages		21.74	
		16.4% Skilled Nursing		44.5%	
		83.6% Ancillary Service		47.6%	
		101.2% Current Ratio		1.0	
		-1.2% Days to Collect		68.1	
		1.2% Avg Payment Days		14.5	
		0.0% Depreciation Rate		0.0%	
		0.0% Return on Equity		100.0%	

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<b>675695 COLLEGE STREET HEALTH CARE CENTER</b>				Nonprofit - Church	
COLLEGE STREET HEALTH CARE CENTER		12/31/2019 365 Days Settled			
BEAUMONT, TX 77707		CR Beds 50    POS Beds 0			
JEFFERSON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		77.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				94.6	
Current Assets	1,247,205	Total Charges	5,013,914	Average Wages	17.27
Fixed Assets	0	Contract Allowance	1,826,011	36.4%	Skilled Nursing
Other Assets	0	Operating Revenue	3,187,903	63.6%	Ancillary Service
Total Assets	<u>1,247,205</u>	Operating Expense	3,317,055	104.1%	Current Ratio
Current Liabilities	1,258,204	Operating Margin	-129,152	-4.1%	Days to Collect
Long Term Liabilities	0	Other Income	87,598	2.7%	Avg Payment Days
Total Equity	-10,999	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,247,205</u>	Net Profit or Loss	<u>(41,554)</u>	-1.3%	Return on Equity
					377.8%

<b>675453 COLLINWOOD CARE CENTER</b>				Proprietary - Corporation	
COLLINWOOD CARE CENTER		12/31/2019 365 Days Settled			
PLANO, TX 75074		CR Beds 120    POS Beds 0			
COLLIN		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		75.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				691.8	
Current Assets	1,159,548	Total Charges	6,345,050	Average Wages	18.73
Fixed Assets	330,214	Contract Allowance	357,713	5.6%	Skilled Nursing
Other Assets	0	Operating Revenue	5,987,337	94.4%	Ancillary Service
Total Assets	<u>1,489,762</u>	Operating Expense	6,137,418	102.5%	Current Ratio
Current Liabilities	1,429,155	Operating Margin	-150,081	-2.5%	Days to Collect
Long Term Liabilities	0	Other Income	28,305	0.5%	Avg Payment Days
Total Equity	60,607	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,489,762</u>	Net Profit or Loss	<u>(121,776)</u>	-2.0%	Return on Equity
					-200.9%

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<b>676164 COLONIAL BELLE NURSING HOME</b>				Nonprofit - Church	
COLONIAL BELLE NURSING HOME		12/31/2019 365 Days Settled			
BELLVILLE, TX 77418				CR Beds 85	POS Beds 0
AUSTIN		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	44.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	239.8
Current Assets	1,404,434	Total Charges	2,342,055	Average Wages	16.63
Fixed Assets	83,329	Contract Allowance	85,544	3.7% Skilled Nursing	12.7%
Other Assets	729	Operating Revenue	2,256,511	96.3% Ancillary Service	11.7%
Total Assets	1,488,492	Operating Expense	2,241,336	99.3% Current Ratio	7.5
Current Liabilities	188,253	Operating Margin	15,175	0.7% Days to Collect	172.9
Long Term Liabilities	0	Other Income	-13,465	-0.6% Avg Payment Days	23.0
Total Equity	1,300,239	Other Expense	0	0.0% Depreciation Rate	47.2%
Total Liab. and Equity	1,488,492	Net Profit or Loss	1,710	0.1% Return on Equity	0.1%

<b>676166 COLONIAL BELLE NURSING HOME SEALY</b>				Nonprofit - Church	
COLONIAL BELLE NURSING HOME SEALY		12/31/2019 365 Days Settled			
SEALY, TX 77474				CR Beds 90	POS Beds 0
AUSTIN		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	60.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	276.1
Current Assets	1,757,633	Total Charges	3,867,711	Average Wages	14.89
Fixed Assets	103,218	Contract Allowance	167,903	4.3% Skilled Nursing	6.8%
Other Assets	1,000	Operating Revenue	3,699,808	95.7% Ancillary Service	24.1%
Total Assets	1,861,851	Operating Expense	3,539,006	95.7% Current Ratio	3.5
Current Liabilities	506,635	Operating Margin	160,802	4.3% Days to Collect	103.4
Long Term Liabilities	0	Other Income	-55,604	-1.5% Avg Payment Days	16.9
Total Equity	1,355,216	Other Expense	0	0.0% Depreciation Rate	57.2%
Total Liab. and Equity	1,861,851	Net Profit or Loss	105,198	2.8% Return on Equity	7.8%

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<b>675971 COLONIAL CARE CENTER</b>		Nonprofit - Church	
COLONIAL CARE CENTER		12/31/2019 365 Days Settled	
SCHULENBURG, TX 78956		CR Beds 90    POS Beds 0	
FAYETTE		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	75.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	496,715	Total Charges	5,345,810
Fixed Assets	70,507	Contract Allowance	368,328
Other Assets	47,451	Operating Revenue	4,977,482
Total Assets	614,673	Operating Expense	3,509,440
Current Liabilities	376,052	Operating Margin	1,468,042
Long Term Liabilities	4,484	Other Income	1,613
Total Equity	234,137	Other Expense	0
Total Liab. and Equity	614,673	Net Profit or Loss	1,469,655
		6.9%	Skilled Nursing 76.0%
		93.1%	Ancillary Service 24.0%
		70.5%	Current Ratio 1.3
		29.5%	Days to Collect (3.4)
		0.0%	Avg Payment Days 18.6
		0.0%	Depreciation Rate 235.9%
		29.5%	Return on Equity 627.7%

<b>675044 COLONIAL MANOR ADVANCED REHAB &amp; HEALTHCARE</b>		Proprietary - Corporation	
COLONIAL MANOR ADVANCED REHAB & HEALTHCARE		12/31/2019 365 Days Settled	
PHARR, TX 78577		CR Beds 123    POS Beds 0	
HIDALGO		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	86.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,620,835	Total Charges	15,372,262
Fixed Assets	285,254	Contract Allowance	5,681,603
Other Assets	3,312	Operating Revenue	9,690,659
Total Assets	1,909,401	Operating Expense	9,273,494
Current Liabilities	1,673,097	Operating Margin	417,165
Long Term Liabilities	0	Other Income	254,288
Total Equity	236,304	Other Expense	0
Total Liab. and Equity	1,909,401	Net Profit or Loss	671,453
		37.0%	Skilled Nursing 61.6%
		63.0%	Ancillary Service 38.4%
		95.7%	Current Ratio 1.0
		4.3%	Days to Collect 58.2
		2.6%	Avg Payment Days 64.9
		0.0%	Depreciation Rate 184.5%
		6.9%	Return on Equity 284.1%

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<b>455020 COLONIAL MANOR CARE CENTER</b>				Proprietary - Corporation	
COLONIAL MANOR CARE CENTER		12/15/2019 349 Days Settled			
NEW BRAUNFELS, TX 78130		CR Beds 154    POS Beds 0			
COMAL		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		80.4%	
		Length of Stay		440.7	
		Average Wages		19.97	
		8.7% Skilled Nursing		71.4%	
		91.3% Ancillary Service		28.6%	
		100.3% Current Ratio		1.7	
		-0.3% Days to Collect		106.2	
		6.8% Avg Payment Days		26.2	
		0.0% Depreciation Rate		651.5%	
		6.4% Return on Equity		85.0%	
<hr/>					
<b>455631 COLONIAL MANOR NURSING CENTER</b>				Proprietary - Corporation	
COLONIAL MANOR NURSING CENTER		8/31/2019 365 Days Settled			
CLEBURNE, TX 76031		CR Beds 140    POS Beds 0			
JOHNSON		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		73.7%	
		Length of Stay		176.7	
		Average Wages		10.00	
		25.0% Skilled Nursing		72.0%	
		75.0% Ancillary Service		28.0%	
		91.4% Current Ratio		1.8	
		8.6% Days to Collect		53.6	
		0.0% Avg Payment Days		38.7	
		0.0% Depreciation Rate		0.0%	
		8.6% Return on Equity		105.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675563 COLONIAL NURSING &amp; REHABILITATION CENTER</b>				Nonprofit - Church	
COLONIAL NURSING & REHABILITATION CENTER      9/30/2019 365 Days Settled					
LINDALE, TX 75771				CR Beds 90    POS Beds 0	
SMITH				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate      74.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      110.4	
Current Assets	1,117,211	Total Charges	7,857,731	Average Wages      16.61	
Fixed Assets	0	Contract Allowance	1,835,406	23.4%	Skilled Nursing      69.9%
Other Assets	0	Operating Revenue	6,022,325	76.6%	Ancillary Service    30.1%
Total Assets	<u>1,117,211</u>	Operating Expense	6,199,069	102.9%	Current Ratio      0.8
Current Liabilities	1,478,337	Operating Margin	-176,744	-2.9%	Days to Collect      63.1
Long Term Liabilities	18,828	Other Income	221,142	3.7%	Avg Payment Days    77.2
Total Equity	-379,954	Other Expense	0	0.0%	Depreciation Rate    0.0%
Total Liab. and Equity	<u>1,117,211</u>	Net Profit or Loss	<u>44,398</u>	0.7%	Return on Equity     -11.7%
<hr/>					
<b>675358 COLONIAL PINES HEALTHCARE CENTER</b>				Nonprofit - Church	
COLONIAL PINES HEALTHCARE CENTER      9/30/2019 365 Days Settled					
SAN AUGUSTINE, TX 75972				CR Beds 107    POS Beds 0	
SAN AUGUSTINE				<b>Key Performance Ind.</b>	
NORIDIAN ADMIN SERVICES				Occupancy Rate      70.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      163.5	
Current Assets	902,411	Total Charges	6,437,737	Average Wages      17.26	
Fixed Assets	0	Contract Allowance	928,831	14.4%	Skilled Nursing      80.3%
Other Assets	0	Operating Revenue	5,508,906	85.6%	Ancillary Service    19.7%
Total Assets	<u>902,411</u>	Operating Expense	5,627,784	102.2%	Current Ratio      0.9
Current Liabilities	979,285	Operating Margin	-118,878	-2.2%	Days to Collect      57.4
Long Term Liabilities	23,773	Other Income	365,836	6.6%	Avg Payment Days    48.3
Total Equity	-100,647	Other Expense	0	0.0%	Depreciation Rate    0.0%
Total Liab. and Equity	<u>902,411</u>	Net Profit or Loss	<u>246,958</u>	4.5%	Return on Equity     -245.4%

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<b>675996 COLUMBUS OAKS HEALTHCARE COMMUNITY</b>				Proprietary - Partnership	
COLUMBUS OAKS HEALTHCARE COMMUNITY		12/31/2019 365 Days Settled			
COLUMBUS, TX 78934				CR Beds 137    POS Beds 0	
COLORADO				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	38.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	238.5
Current Assets	968,295	Total Charges	10,004,732	Average Wages	13.47
Fixed Assets	573,775	Contract Allowance	3,581,807	35.8% Skilled Nursing	40.4%
Other Assets	203,189	Operating Revenue	6,422,925	64.2% Ancillary Service	59.6%
Total Assets	<u>1,745,259</u>	Operating Expense	6,674,555	103.9% Current Ratio	0.9
Current Liabilities	1,042,339	Operating Margin	-251,630	-3.9% Days to Collect	50.5
Long Term Liabilities	822,614	Other Income	4,270	0.1% Avg Payment Days	55.0
Total Equity	-119,694	Other Expense	0	0.0% Depreciation Rate	47.3%
Total Liab. and Equity	<u>1,745,259</u>	Net Profit or Loss	<u>(247,360)</u>	-3.9% Return on Equity	206.7%
<b>455577 COMMUNITY CARE CENTER OF CROCKETT</b>				Proprietary - Corporation	
COMMUNITY CARE CENTER OF CROCKETT		8/31/2019 365 Days Settled			
CROCKETT, TX 75835				CR Beds 104    POS Beds 0	
HOUSTON				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	34.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	170.0
Current Assets	1,085,895	Total Charges	4,578,141	Average Wages	10.00
Fixed Assets	0	Contract Allowance	2,015,536	44.0% Skilled Nursing	48.5%
Other Assets	0	Operating Revenue	2,562,605	56.0% Ancillary Service	51.5%
Total Assets	<u>1,085,895</u>	Operating Expense	2,473,708	96.5% Current Ratio	1.0
Current Liabilities	1,068,587	Operating Margin	88,897	3.5% Days to Collect	149.8
Long Term Liabilities	0	Other Income	-2,484	-0.1% Avg Payment Days	157.7
Total Equity	17,308	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	<u>1,085,895</u>	Net Profit or Loss	<u>86,413</u>	3.4% Return on Equity	499.3%

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<b>455676 COMMUNITY CARE CENTER OF HONDO</b>				Nonprofit - Church	
COMMUNITY CARE CENTER OF HONDO      12/31/2019 365 Days Settled					
HONDO, TX 78861				CR Beds 75    POS Beds 0	
MEDINA				<b>Key Performance Ind.</b>	
BLUE CROSS (MARYLAND)				Occupancy Rate      72.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      131.0	
Current Assets	703,480	Total Charges	4,906,901	Average Wages      18.06	
Fixed Assets	92,228	Contract Allowance	355,691	7.2%	Skilled Nursing      65.2%
Other Assets	2,607	Operating Revenue	4,551,210	92.8%	Ancillary Service    34.8%
Total Assets	798,315	Operating Expense	3,561,104	78.2%	Current Ratio      3.3
Current Liabilities	212,548	Operating Margin	990,106	21.8%	Days to Collect      (4.9)
Long Term Liabilities	2,989	Other Income	509	0.0%	Avg Payment Days    16.6
Total Equity	582,778	Other Expense	0	0.0%	Depreciation Rate    110.7%
Total Liab. and Equity	798,315	Net Profit or Loss	990,615	21.8%	Return on Equity      170.0%
<b>455737 CONCHO HEALTH &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
CONCHO HEALTH & REHABILITATION CENTER      12/31/2019 365 Days Settled					
EDEN, TX 76837				CR Beds 82    POS Beds 0	
CONCHO				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate      58.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      196.0	
Current Assets	44,230	Total Charges	4,330,608	Average Wages      18.84	
Fixed Assets	120,753	Contract Allowance	476,973	11.0%	Skilled Nursing      74.9%
Other Assets	35,136	Operating Revenue	3,853,635	89.0%	Ancillary Service    25.1%
Total Assets	200,119	Operating Expense	3,762,780	97.6%	Current Ratio      0.1
Current Liabilities	651,713	Operating Margin	90,855	2.4%	Days to Collect      18.6
Long Term Liabilities	29,671	Other Income	20,798	0.5%	Avg Payment Days    195.1
Total Equity	-481,265	Other Expense	0	0.0%	Depreciation Rate    53.6%
Total Liab. and Equity	200,119	Net Profit or Loss	111,653	2.9%	Return on Equity      -23.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675648 CONROE HEALTH CARE CENTER</b>		Nonprofit - Other	
CONROE HEALTH CARE CENTER		12/31/2019 365 Days Settled	
CONROE, TX 77301		CR Beds 108 POS Beds 0	
MONTGOMERY		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	69.8%
<b>Balance Sheet</b>		Length of Stay	78.8
<b>Income Statement</b>		Average Wages	18.34
Current Assets	-341,259	Total Charges	9,777,272
Fixed Assets	0	Contract Allowance	3,291,815
Other Assets	535,109	Operating Revenue	6,485,457
Total Assets	193,850	Operating Expense	6,446,005
Current Liabilities	309,182	Operating Margin	39,452
Long Term Liabilities	0	Other Income	1,788
Total Equity	-115,332	Other Expense	0
Total Liab. and Equity	193,850	Net Profit or Loss	41,240
		33.7%	Skilled Nursing 64.7%
		66.3%	Ancillary Service 35.3%
		99.4%	Current Ratio (1.1)
		0.6%	Days to Collect 46.0
		0.0%	Avg Payment Days 17.5
		0.0%	Depreciation Rate 0.0%
		0.6%	Return on Equity -35.8%

<b>676336 CONTINUING CARE AT EAGLES TRACE</b>		Nonprofit - Other	
CONTINUING CARE AT EAGLES TRACE		12/31/2019 365 Days Settled	
HOUSTON, TX 77077		CR Beds 44 POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)		Occupancy Rate	93.7%
<b>Balance Sheet</b>		Length of Stay	81.3
<b>Income Statement</b>		Average Wages	26.19
Current Assets	10,391,633	Total Charges	6,214,281
Fixed Assets	105,289,739	Contract Allowance	323,342
Other Assets	160,381,493	Operating Revenue	5,890,939
Total Assets	276,062,865	Operating Expense	49,459,904
Current Liabilities	181,897,195	Operating Margin	-43,568,965
Long Term Liabilities	117,965,875	Other Income	41,554,018
Total Equity	-23,800,205	Other Expense	0
Total Liab. and Equity	276,062,865	Net Profit or Loss	(2,014,947)
		5.2%	Skilled Nursing 79.4%
		94.8%	Ancillary Service 14.3%
		839.6%	Current Ratio 0.1
		-739.6%	Days to Collect 67.1
		705.4%	Avg Payment Days 17.6
		0.0%	Depreciation Rate 13.2%
		-34.2%	Return on Equity 8.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676329 CONTINUING CARE AT HIGHLAND SPRINGS</b>				Nonprofit - Other	
CONTINUING CARE AT HIGHLAND SPRINGS		12/31/2019 365 Days Settled			
DALLAS, TX 75252		CR Beds 44    POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		88.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				55.7	
Current Assets	16,076,102	Total Charges	5,730,017	Average Wages	27.19
Fixed Assets	132,017,563	Contract Allowance	194,546	3.4%	Skilled Nursing
Other Assets	205,581,261	Operating Revenue	5,535,471	96.6%	Ancillary Service
Total Assets	<u>353,674,926</u>	Operating Expense	61,758,249	1,115.7%	Current Ratio
Current Liabilities	230,454,620	Operating Margin	-56,222,778	-	Days to Collect
Long Term Liabilities	146,948,131	Other Income	49,488,232	894.0%	Avg Payment Days
Total Equity	-23,727,825	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>353,674,926</u>	Net Profit or Loss	<u>(6,734,546)</u>	-121.7%	Return on Equity
					28.4%
<b>455515 COPPERAS COVE LTC PARTNERS INC</b>				Proprietary - Corporation	
COPPERAS COVE LTC PARTNERS INC		12/31/2019 365 Days Settled			
COPPERAS COVE, TX 76522		CR Beds 124    POS Beds 0			
CORYELL		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		63.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				233.9	
Current Assets	808,085	Total Charges	5,715,896	Average Wages	15.81
Fixed Assets	16,398	Contract Allowance	407,811	7.1%	Skilled Nursing
Other Assets	0	Operating Revenue	5,308,085	92.9%	Ancillary Service
Total Assets	<u>824,483</u>	Operating Expense	5,066,502	95.4%	Current Ratio
Current Liabilities	468,060	Operating Margin	241,583	4.6%	Days to Collect
Long Term Liabilities	0	Other Income	985	0.0%	Avg Payment Days
Total Equity	356,423	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>824,483</u>	Net Profit or Loss	<u>242,568</u>	4.6%	Return on Equity
					68.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676227 COPPERAS HOLLOW NURSING &amp; REHABILITATION CENTER</b>				Nonprofit - Church	
COPPERAS HOLLOW NURSING & REHABILITATION CENTER		12/31/2019 365 Days Settled			
CALDWELL, TX 77836		CR Beds 90    POS Beds 0			
BURLESON		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		48.4%	
		Length of Stay		206.5	
		Average Wages		19.32	
		11.4% Skilled Nursing		83.0%	
		88.6% Ancillary Service		17.0%	
		114.6% Current Ratio		0.8	
		-14.6% Days to Collect		112.9	
		5.0% Avg Payment Days		28.4	
		0.0% Depreciation Rate		755.4%	
		-9.6% Return on Equity		111.2%	
<hr/>					
<b>676319 CORINTH REHABILITATION SUITES ON THE PARKWAY</b>				Nonprofit - Church	
CORINTH REHABILITATION SUITES ON THE PARKWAY		5/31/2019 365 Days Settled			
CORINTH, TX 76208		CR Beds 134    POS Beds 0			
DENTON		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		71.1%	
		Length of Stay		77.1	
		Average Wages		20.44	
		27.2% Skilled Nursing		53.6%	
		72.8% Ancillary Service		46.4%	
		105.0% Current Ratio		2.2	
		-5.0% Days to Collect		42.9	
		1.9% Avg Payment Days		15.7	
		0.0% Depreciation Rate		827.0%	
		-3.2% Return on Equity		67.4%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676196 CORNERSTONE GARDENS LLP</b>				Proprietary - Partnership	
CORNERSTONE GARDENS LLP		8/31/2019 365 Days Settled			
TEMPLE, TX 76505		CR Beds 130    POS Beds 0			
BELL		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		71.3%	
		Length of Stay		140.4	
		Average Wages		12.00	
		Skilled Nursing		59.7%	
		Ancillary Service		0.0%	
		Current Ratio		(1.0)	
		Days to Collect		29.3	
		Avg Payment Days		(8.3)	
		Depreciation Rate		15.1%	
		Return on Equity		-39.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	231,181	Total Charges	11,677,505		
Fixed Assets	5,985,731	Contract Allowance	3,016,983	25.8%	
Other Assets	0	Operating Revenue	8,660,522	74.2%	
Total Assets	6,216,912	Operating Expense	9,687,751	111.9%	
Current Liabilities	-223,932	Operating Margin	-1,027,229	-11.9%	
Long Term Liabilities	3,809,985	Other Income	0	0.0%	
Total Equity	2,630,859	Other Expense	0	0.0%	
Total Liab. and Equity	6,216,912	Net Profit or Loss	(1,027,229)	-11.9%	
<hr/>					
<b>676359 CORNERSTONE RETIREMENT COMMUNITY</b>				Nonprofit - Church	
CORNERSTONE RETIREMENT COMMUNITY		12/31/2019 365 Days Settled			
TEXARKANA, TX 75503		CR Beds 40    POS Beds 0			
BOWIE		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		94.8%	
		Length of Stay		48.2	
		Average Wages		17.90	
		Skilled Nursing		53.0%	
		Ancillary Service		40.1%	
		Current Ratio		0.2	
		Days to Collect		108.7	
		Avg Payment Days		17.5	
		Depreciation Rate		6.0%	
		Return on Equity		-3.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,536,933	Total Charges	4,826,084		
Fixed Assets	14,160,808	Contract Allowance	855,922	17.7%	
Other Assets	8,298,752	Operating Revenue	3,970,162	82.3%	
Total Assets	23,996,493	Operating Expense	11,427,698	287.8%	
Current Liabilities	9,306,901	Operating Margin	-7,457,536	-187.8%	
Long Term Liabilities	5,977,786	Other Income	7,181,815	180.9%	
Total Equity	8,711,806	Other Expense	0	0.0%	
Total Liab. and Equity	23,996,493	Net Profit or Loss	(275,721)	-6.9%	

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<b>676353 CORONADO AT STONE OAK</b>		Nonprofit - Church	
CORONADO AT STONE OAK		6/30/2019 365 Days Settled	
SAN ANTONIO, TX 78258		CR Beds 112    POS Beds 0	
BEXAR		<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)		Occupancy Rate	68.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,915,533	Total Charges	15,078,768
Fixed Assets	0	Contract Allowance	6,679,224
Other Assets	0	Operating Revenue	8,399,544
Total Assets	<u>1,915,533</u>	Operating Expense	8,361,968
Current Liabilities	326,806	Operating Margin	37,576
Long Term Liabilities	0	Other Income	942
Total Equity	<u>1,588,727</u>	Other Expense	0
Total Liab. and Equity	<u>1,915,533</u>	Net Profit or Loss	<u>28,528</u>
		44.3%	Skilled Nursing 55.3%
		55.7%	Ancillary Service 44.7%
		99.6%	Current Ratio 5.9
		0.4%	Days to Collect 72.0
		0.0%	Avg Payment Days 11.0
		0.0%	Depreciation Rate 0.0%
		0.3%	Return on Equity 1.8%

<b>675049 CORONADO HEALTHCARE CENTER</b>		Nonprofit - Church	
CORONADO HEALTHCARE CENTER		8/31/2019 365 Days Settled	
PAMPA, TX 79065		CR Beds 120    POS Beds 0	
GRAY		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	37.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	4,562,222	Total Charges	3,856,303
Fixed Assets	257,705	Contract Allowance	117,295
Other Assets	0	Operating Revenue	3,739,008
Total Assets	<u>4,819,927</u>	Operating Expense	3,677,056
Current Liabilities	264,803	Operating Margin	61,952
Long Term Liabilities	0	Other Income	89,985
Total Equity	<u>4,555,124</u>	Other Expense	0
Total Liab. and Equity	<u>4,819,927</u>	Net Profit or Loss	<u>151,937</u>
		3.0%	Skilled Nursing 65.2%
		97.0%	Ancillary Service 34.8%
		98.3%	Current Ratio 17.2
		1.7%	Days to Collect 52.1
		2.4%	Avg Payment Days 19.6
		0.0%	Depreciation Rate 298.1%
		4.1%	Return on Equity 3.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675746 CORONADO NURSING CENTER</b>				Nonprofit - Church	
CORONADO NURSING CENTER		6/30/2019 365 Days Settled			
ABILENE, TX 79603		CR Beds 188    POS Beds 0			
TAYLOR		<b>Key Performance Ind.</b>			
PALMETTO (CALIFORNIA)		Occupancy Rate		45.4%	
		Length of Stay		264.2	
		Average Wages		19.00	
		11.7% Skilled Nursing		72.3%	
		88.3% Ancillary Service		27.7%	
		112.4% Current Ratio		1.4	
		-12.4% Days to Collect		90.6	
		14.1% Avg Payment Days		32.9	
		0.0% Depreciation Rate		727.8%	
		1.6% Return on Equity		17.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,662,533	Total Charges	6,731,435		
Fixed Assets	102,964	Contract Allowance	785,372		
Other Assets	500	Operating Revenue	5,946,063		
Total Assets	<u>1,765,997</u>	Operating Expense	6,685,964		
Current Liabilities	1,191,091	Operating Margin	-739,901		
Long Term Liabilities	0	Other Income	837,644		
Total Equity	<u>574,906</u>	Other Expense	0		
Total Liab. and Equity	<u>1,765,997</u>	Net Profit or Loss	<u>97,743</u>		

<b>676107 CORPUS CHRISTI NURSING AND REHABILITATION CENTER</b>				Government - City-County	
CORPUS CHRISTI NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
CORPUS CHRISTI, TX 78414		CR Beds 120    POS Beds 0			
NUECES		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		92.1%	
		Length of Stay		89.6	
		Average Wages		19.50	
		0.0% Skilled Nursing		75.6%	
		100.0% Ancillary Service		24.4%	
		103.1% Current Ratio		1.0	
		-3.1% Days to Collect		44.6	
		5.8% Avg Payment Days		13.9	
		0.0% Depreciation Rate		183.9%	
		2.7% Return on Equity		5.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,143,981	Total Charges	9,280,264		
Fixed Assets	347,541	Contract Allowance	0		
Other Assets	4,239,658	Operating Revenue	9,280,264		
Total Assets	<u>5,731,180</u>	Operating Expense	9,570,013		
Current Liabilities	1,130,371	Operating Margin	-289,749		
Long Term Liabilities	0	Other Income	538,344		
Total Equity	<u>4,600,809</u>	Other Expense	0		
Total Liab. and Equity	<u>5,731,180</u>	Net Profit or Loss	<u>248,595</u>		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676072 CORRIGAN LTC PARTNERS INC</b>				Proprietary - Corporation	
CORRIGAN LTC PARTNERS INC		12/31/2019 365 Days Settled			
CORRIGAN, TX 75939		CR Beds 86    POS Beds 0			
POLK		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		60.2%	
		Length of Stay		461.0	
		Average Wages		14.92	
		4.4% Skilled Nursing		78.4%	
		95.6% Ancillary Service		21.6%	
		99.3% Current Ratio		1.1	
		0.7% Days to Collect		29.8	
		0.0% Avg Payment Days		21.2	
		0.0% Depreciation Rate		134.5%	
		0.7% Return on Equity		19.8%	
<hr/>					
<b>675281 COTTONWOOD CREEK HEALTHCARE COMMUNITY</b>				Proprietary - Corporation	
COTTONWOOD CREEK HEALTHCARE COMMUNITY		12/31/2019 365 Days Settled			
RICHARDSON, TX 75080		CR Beds 106    POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		55.9%	
		Length of Stay		288.1	
		Average Wages		16.57	
		33.6% Skilled Nursing		61.4%	
		66.4% Ancillary Service		38.6%	
		131.4% Current Ratio		1.8	
		-31.4% Days to Collect		69.8	
		0.5% Avg Payment Days		32.3	
		0.0% Depreciation Rate		111.3%	
		-30.8% Return on Equity		-123.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675292 COTTONWOOD NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
COTTONWOOD NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled			
DENTON, TX 76201		CR Beds 60    POS Beds 0			
DENTON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		82.1%	
		Length of Stay		280.9	
		Average Wages		18.05	
		7.3% Skilled Nursing		75.2%	
		92.7% Ancillary Service		24.8%	
		94.4% Current Ratio		0.5	
		5.6% Days to Collect		41.3	
		0.8% Avg Payment Days		27.9	
		0.0% Depreciation Rate		82.4%	
		6.4% Return on Equity		7.6%	
<hr/>					
<b>675947 COUNTRY CARE MANOR</b>				Nonprofit - Church	
COUNTRY CARE MANOR		12/31/2019 365 Days Settled			
LA VERNIA, TX 78121		CR Beds 91    POS Beds 0			
WILSON		<b>Key Performance Ind.</b>			
TRAILBLAZERS HEALTH ENTERPRISES		Occupancy Rate		86.5%	
		Length of Stay		100.2	
		Average Wages		18.11	
		11.4% Skilled Nursing		75.9%	
		88.6% Ancillary Service		24.1%	
		101.3% Current Ratio		0.9	
		-1.3% Days to Collect		45.2	
		0.1% Avg Payment Days		47.2	
		0.0% Depreciation Rate		0.0%	
		-1.2% Return on Equity		173.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675282 COUNTRY CLUB NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
COUNTRY CLUB NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled			
AMARILLO, TX 79106				CR Beds 102    POS Beds 0	
POTTER				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	43.8%
				Length of Stay	214.4
				Average Wages	18.09
				12.6% Skilled Nursing	82.5%
				87.4% Ancillary Service	17.5%
				116.1% Current Ratio	0.3
				-16.1% Days to Collect	20.6
				0.5% Avg Payment Days	35.8
				0.0% Depreciation Rate	70.3%
				-15.7% Return on Equity	18.1%
<hr/>					
<b>675251 COUNTRY MEADOWS NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Other	
COUNTRY MEADOWS NURSING & REHABILITATION CENTER		12/31/2019 214 Days Settled			
CORSICANA, TX 75110		5/31/2019 151 Days Settled		CR Beds 96    POS Beds 0	
NAVARRO				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	46.0%
				Length of Stay	185.3
				Average Wages	17.32
				19.8% Skilled Nursing	66.7%
				80.2% Ancillary Service	33.3%
				110.5% Current Ratio	1.5
				-10.5% Days to Collect	92.4
				13.3% Avg Payment Days	52.2
				0.0% Depreciation Rate	11.5%
				2.8% Return on Equity	-2.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675251 COUNTRY MEADOWS NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Other	
COUNTRY MEADOWS NURSING & REHABILITATION CENTER		12/31/2019 214 Days Settled			
CORSICANA, TX 75110		5/31/2019 151 Days Settled		CR Beds 96	POS Beds 0
NAVARRO		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)				Occupancy Rate	47.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	190.4
Current Assets	633,501	Total Charges	1,558,606	Average Wages	17.32
Fixed Assets	92,898	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	115,412	Operating Revenue	1,558,606	100.0%	Ancillary Service
Total Assets	841,811	Operating Expense	1,984,812	127.3%	Current Ratio
Current Liabilities	865,290	Operating Margin	-426,206	-27.3%	Days to Collect
Long Term Liabilities	0	Other Income	132,930	8.5%	Avg Payment Days
Total Equity	-23,479	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	841,811	Net Profit or Loss	(293,276)	-18.8%	Return on Equity
					1,249.1%
<b>675878 COUNTRY TRAILS WELLNESS &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
COUNTRY TRAILS WELLNESS & REHABILITATION CENTER		12/31/2019 365 Days Settled			
GRAND SALINE, TX 75140				CR Beds 120	POS Beds 0
VAN ZANDT		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)				Occupancy Rate	68.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	239.1
Current Assets	1,200,775	Total Charges	6,177,484	Average Wages	14.36
Fixed Assets	58,704	Contract Allowance	412,930	6.7%	Skilled Nursing
Other Assets	2,670	Operating Revenue	5,764,554	93.3%	Ancillary Service
Total Assets	1,262,149	Operating Expense	5,631,842	97.7%	Current Ratio
Current Liabilities	212,836	Operating Margin	132,712	2.3%	Days to Collect
Long Term Liabilities	0	Other Income	3,643	0.1%	Avg Payment Days
Total Equity	1,049,313	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,262,149	Net Profit or Loss	136,355	2.4%	Return on Equity
					13.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675105 COUNTRY VIEW NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
COUNTRY VIEW NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled			
TERRELL, TX 75160		CR Beds 115    POS Beds 0			
KAUFMAN		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		38.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				131.7	
Current Assets	161,961	Total Charges	3,271,714	Average Wages	18.49
Fixed Assets	111,197	Contract Allowance	-4,276	-0.1%	Skilled Nursing
Other Assets	-836,583	Operating Revenue	3,275,990	100.1%	Ancillary Service
Total Assets	<u>-563,425</u>	Operating Expense	3,818,441	116.6%	Current Ratio
Current Liabilities	469,821	Operating Margin	-542,451	-16.6%	Days to Collect
Long Term Liabilities	0	Other Income	6,612	0.2%	Avg Payment Days
Total Equity	<u>-1,033,246</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>-563,425</u>	Net Profit or Loss	<u>(535,839)</u>	-16.4%	Return on Equity
					51.9%

<b>675696 COUNTRY VILLAGE CARE</b>				Proprietary - Corporation	
COUNTRY VILLAGE CARE		12/31/2019 365 Days Settled			
ANGLETON, TX 77515		CR Beds 128    POS Beds 0			
BRAZORIA		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		70.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				70.7	
Current Assets	1,375,183	Total Charges	9,790,768	Average Wages	17.32
Fixed Assets	12,514,667	Contract Allowance	221,992	2.3%	Skilled Nursing
Other Assets	52,639	Operating Revenue	9,568,776	97.7%	Ancillary Service
Total Assets	<u>13,942,489</u>	Operating Expense	9,743,325	101.8%	Current Ratio
Current Liabilities	899,753	Operating Margin	-174,549	-1.8%	Days to Collect
Long Term Liabilities	9,657,164	Other Income	23,949	0.3%	Avg Payment Days
Total Equity	<u>3,385,572</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>13,942,489</u>	Net Profit or Loss	<u>(150,600)</u>	-1.6%	Return on Equity
					-4.4%

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<b>455930 COUNTRYSIDE NURSING AND REHABILITATION LP</b>				Proprietary - Corporation		
COUNTRYSIDE NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled				
PILOT POINT, TX 76258				CR Beds 120    POS Beds 0		
DENTON				<b>Key Performance Ind.</b>		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	73.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	221.8	
Current Assets	432,509	Total Charges	6,701,492	Average Wages	19.02	
Fixed Assets	172,664	Contract Allowance	-71,648	-1.1%	Skilled Nursing	77.0%
Other Assets	8,807,047	Operating Revenue	6,773,140	101.1%	Ancillary Service	23.0%
Total Assets	9,412,220	Operating Expense	6,109,342	90.2%	Current Ratio	0.5
Current Liabilities	960,220	Operating Margin	663,798	9.8%	Days to Collect	34.9
Long Term Liabilities	0	Other Income	21,465	0.3%	Avg Payment Days	28.1
Total Equity	8,452,000	Other Expense	0	0.0%	Depreciation Rate	144.0%
Total Liab. and Equity	9,412,220	Net Profit or Loss	685,263	10.1%	Return on Equity	8.1%

<b>675497 COURTYARD GARDENS</b>				Proprietary - Corporation		
COURTYARD GARDENS		12/31/2019 365 Days Settled				
WICHITA FALLS, TX 76301				CR Beds 109    POS Beds 0		
WICHITA				<b>Key Performance Ind.</b>		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	63.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	295.6	
Current Assets	-62,260	Total Charges	2,523,877	Average Wages	15.45	
Fixed Assets	240,291	Contract Allowance	4,019	0.2%	Skilled Nursing	92.3%
Other Assets	0	Operating Revenue	2,519,858	99.8%	Ancillary Service	7.7%
Total Assets	178,031	Operating Expense	2,868,668	113.8%	Current Ratio	(0.5)
Current Liabilities	131,130	Operating Margin	-348,810	-13.8%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	274,311	10.9%	Avg Payment Days	16.7
Total Equity	46,901	Other Expense	0	0.0%	Depreciation Rate	59.6%
Total Liab. and Equity	178,031	Net Profit or Loss	(74,499)	-3.0%	Return on Equity	-158.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455613 COURTYARD NURSING AND REHABILITATION</b>				Proprietary - Other	
COURTYARD NURSING AND REHABILITATION		12/31/2019 365 Days Settled			
HOUSTON, TX 77087				CR Beds 120 POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	73.8%
				Length of Stay	431.0
				Average Wages	19.34
				Skilled Nursing	85.0%
				Ancillary Service	15.0%
				Current Ratio	7.6
				Days to Collect	35.2
				Avg Payment Days	4.6
				Depreciation Rate	2,606.3%
				Return on Equity	31.1%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	904,495	Total Charges	6,657,559		
Fixed Assets	19,286	Contract Allowance	-201,590	-3.0%	
Other Assets	0	Operating Revenue	6,859,149	103.0%	
Total Assets	923,781	Operating Expense	7,174,822	104.6%	
Current Liabilities	118,635	Operating Margin	-315,673	-4.6%	
Long Term Liabilities	0	Other Income	576,077	8.4%	
Total Equity	805,146	Other Expense	0	0.0%	
Total Liab. and Equity	923,781	Net Profit or Loss	250,005	3.6%	
<b>675927 CRANE NURSING &amp; REHABILITATION CENTER</b>					
CRANE NURSING & REHABILITATION CENTER		8/31/2019 365 Days Settled		Nonprofit - Church	
CRANE, TX 79731				CR Beds 110 POS Beds 0	
CRANE				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	65.0%
				Length of Stay	258.5
				Average Wages	19.16
				Skilled Nursing	61.9%
				Ancillary Service	38.1%
				Current Ratio	1.1
				Days to Collect	31.9
				Avg Payment Days	26.5
				Depreciation Rate	10,540.2%
				Return on Equity	84.5%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	632,169	Total Charges	8,309,297		
Fixed Assets	12,095	Contract Allowance	3,333,258	40.1%	
Other Assets	0	Operating Revenue	4,976,039	59.9%	
Total Assets	644,264	Operating Expense	5,810,267	116.8%	
Current Liabilities	572,490	Operating Margin	-834,228	-16.8%	
Long Term Liabilities	902,897	Other Income	131,969	2.7%	
Total Equity	-831,123	Other Expense	0	0.0%	
Total Liab. and Equity	644,264	Net Profit or Loss	(702,259)	-14.1%	

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<b>455497 CREEKSIDE TERRACE REHABILITATION</b>				Nonprofit - Church	
CREEKSIDE TERRACE REHABILITATION    12/31/2019 365 Days Settled					
BELTON, TX 76513				CR Beds 126    POS Beds 0	
BELL				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate    77.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    157.7	
Current Assets	1,577,712	Total Charges	12,081,281	Average Wages    18.97	
Fixed Assets	4,583,344	Contract Allowance	3,746,987	31.0%	Skilled Nursing    61.9%
Other Assets	0	Operating Revenue	8,334,294	69.0%	Ancillary Service    38.1%
Total Assets	<u>6,161,056</u>	Operating Expense	8,474,911	101.7%	Current Ratio    1.1
Current Liabilities	1,479,654	Operating Margin	-140,617	-1.7%	Days to Collect    62.1
Long Term Liabilities	5,277,808	Other Income	162,982	2.0%	Avg Payment Days    20.6
Total Equity	-596,406	Other Expense	0	0.0%	Depreciation Rate    23.0%
Total Liab. and Equity	<u>6,161,056</u>	Net Profit or Loss	<u>22,365</u>	0.3%	Return on Equity    -3.7%
<b>676304 CREEKSIDE VILLAGE HEALTHCARE LTC PARTNERS INC</b>				Proprietary - Corporation	
CREEKSIDE VILLAGE HEALTHCARE LTC    12/31/2019 365 Days Settled					
PARTNERS INC					
CLUTE, TX 77531				CR Beds 119    POS Beds 0	
BRAZORIA				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate    59.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    249.7	
Current Assets	506,792	Total Charges	4,979,257	Average Wages    16.84	
Fixed Assets	23,210	Contract Allowance	-65,602	-1.3%	Skilled Nursing    77.3%
Other Assets	1,060	Operating Revenue	5,044,859	101.3%	Ancillary Service    22.7%
Total Assets	<u>531,062</u>	Operating Expense	4,638,661	91.9%	Current Ratio    1.2
Current Liabilities	436,921	Operating Margin	406,198	8.1%	Days to Collect    29.1
Long Term Liabilities	0	Other Income	777	0.0%	Avg Payment Days    24.6
Total Equity	94,141	Other Expense	0	0.0%	Depreciation Rate    151.8%
Total Liab. and Equity	<u>531,062</u>	Net Profit or Loss	<u>406,975</u>	8.1%	Return on Equity    432.3%

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<b>676112 CRESTVIEW COURT</b>				Nonprofit - Church	
CRESTVIEW COURT		9/30/2019 365 Days Settled			
CEDAR HILL, TX 75104		CR Beds 125    POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		68.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				66.6	
Current Assets	3,243,920	Total Charges	14,510,862	Average Wages	20.40
Fixed Assets	0	Contract Allowance	5,476,117	37.7%	Skilled Nursing
Other Assets	0	Operating Revenue	9,034,745	62.3%	Ancillary Service
Total Assets	3,243,920	Operating Expense	8,753,859	96.9%	Current Ratio
Current Liabilities	18,652	Operating Margin	280,886	3.1%	Days to Collect
Long Term Liabilities	0	Other Income	575	0.0%	Avg Payment Days
Total Equity	3,225,268	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	3,243,920	Net Profit or Loss	275,715	3.1%	Return on Equity
					8.5%
<b>675141 CRESTVIEW HEALTHCARE RESIDENCE</b>				Nonprofit - Church	
CRESTVIEW HEALTHCARE RESIDENCE		7/31/2019 365 Days Settled			
WACO, TX 76708		CR Beds 194    POS Beds 0			
MCLENNAN		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		43.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				267.7	
Current Assets	4,509,397	Total Charges	5,950,578	Average Wages	16.98
Fixed Assets	186,611	Contract Allowance	1,623,202	27.3%	Skilled Nursing
Other Assets	485,073	Operating Revenue	4,327,376	72.7%	Ancillary Service
Total Assets	5,181,081	Operating Expense	5,684,368	131.4%	Current Ratio
Current Liabilities	5,466,377	Operating Margin	-1,356,992	-31.4%	Days to Collect
Long Term Liabilities	413,607	Other Income	135,013	3.1%	Avg Payment Days
Total Equity	-698,903	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	5,181,081	Net Profit or Loss	(1,221,979)	-28.2%	Return on Equity
					174.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675979 CRESTVIEW RETIREMENT COMMUNITY</b>				Nonprofit - Church	
CRESTVIEW RETIREMENT COMMUNITY      12/31/2019 365 Days Settled					
BRYAN, TX 77802				CR Beds 48    POS Beds 0	
BRAZOS				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	88.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	36.3
Current Assets	4,060,635	Total Charges	7,941,386	Average Wages	15.42
Fixed Assets	29,888,702	Contract Allowance	2,860,874	36.0%	Skilled Nursing
Other Assets	22,174,801	Operating Revenue	5,080,512	64.0%	Ancillary Service
Total Assets	56,124,138	Operating Expense	14,729,192	289.9%	Current Ratio
Current Liabilities	1,762,224	Operating Margin	-9,648,680	-189.9%	Days to Collect
Long Term Liabilities	79,488,358	Other Income	10,710,279	210.8%	Avg Payment Days
Total Equity	-25,126,444	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	56,124,138	Net Profit or Loss	998,010	19.6%	Return on Equity
					-4.0%
<b>676463 CRIMSON HEIGHTS HEALTH &amp; WELLNESS</b>				Unknown	
CRIMSON HEIGHTS HEALTH & WELLNESS      5/31/2019 45 Days Settled					
HUMBLE, TX 77338				CR Beds 0    POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	0.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	0	Operating Revenue	0	0.0%	Ancillary Service
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity
					0.0%

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<b>675291 CROSBYTON NURSING AND REHABILITATION CENTER</b>				Nonprofit - Church	
CROSBYTON NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
CROSBYTON, TX 79322		CR Beds 53    POS Beds 0			
CROSBY		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		40.3%	
		Length of Stay		324.7	
		Average Wages		18.78	
		5.4% Skilled Nursing		58.1%	
		94.6% Ancillary Service		41.9%	
		133.5% Current Ratio		1.4	
		-33.5% Days to Collect		35.3	
		3.3% Avg Payment Days		19.0	
		0.0% Depreciation Rate		568.0%	
		-30.2% Return on Equity		36.0%	
<hr/>					
<b>675017 CROSS COUNTRY HEALTHCARE CENTER</b>				Nonprofit - Church	
CROSS COUNTRY HEALTHCARE CENTER		9/30/2019 365 Days Settled			
BROWNWOOD, TX 76801		CR Beds 112    POS Beds 0			
BROWN		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		52.0%	
		Length of Stay		506.4	
		Average Wages		17.14	
		9.4% Skilled Nursing		75.3%	
		90.6% Ancillary Service		24.7%	
		85.7% Current Ratio		6.3	
		14.3% Days to Collect		41.1	
		9.0% Avg Payment Days		35.5	
		0.0% Depreciation Rate		139.7%	
		23.2% Return on Equity		47.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675703 CROSS TIMBERS REHABILITATION AND HEALTHCARE CENTER</b>				Proprietary - Corporation	
CROSS TIMBERS REHABILITATION AND HEALTHCARE CENTER		12/31/2019 365 Days Settled			
FLOWER MOUND, TX 75028		CR Beds 120 POS Beds 0			
DENTON		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		77.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 132.3	
Current Assets	1,328,178	Total Charges	7,571,831	Average Wages	19.74
Fixed Assets	0	Contract Allowance	308,500	4.1% Skilled Nursing	70.7%
Other Assets	0	Operating Revenue	7,263,331	95.9% Ancillary Service	29.3%
Total Assets	1,328,178	Operating Expense	7,050,411	97.1% Current Ratio	1.5
Current Liabilities	889,885	Operating Margin	212,920	2.9% Days to Collect	74.4
Long Term Liabilities	0	Other Income	1,776	0.0% Avg Payment Days	46.0
Total Equity	438,293	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	1,328,178	Net Profit or Loss	214,696	3.0% Return on Equity	49.0%
<b>676385 CROSSROADS NURSING &amp; REHABILITATION</b>				Proprietary - Corporation	
CROSSROADS NURSING & REHABILITATION		12/31/2019 365 Days Settled			
HEARNE, TX 77859		CR Beds 80 POS Beds 0			
ROBERTSON		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		82.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 173.3	
Current Assets	186,088	Total Charges	6,798,643	Average Wages	18.31
Fixed Assets	103,232	Contract Allowance	1,293,680	19.0% Skilled Nursing	68.3%
Other Assets	102,750	Operating Revenue	5,504,963	81.0% Ancillary Service	31.7%
Total Assets	392,070	Operating Expense	5,981,514	108.7% Current Ratio	0.1
Current Liabilities	2,274,260	Operating Margin	-476,551	-8.7% Days to Collect	25.3
Long Term Liabilities	61,202	Other Income	1,476	0.0% Avg Payment Days	156.7
Total Equity	-1,943,392	Other Expense	0	0.0% Depreciation Rate	409.0%
Total Liab. and Equity	392,070	Net Profit or Loss	(475,075)	-8.6% Return on Equity	24.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675013 CROWELL NURSING CENTER</b>				Proprietary - Corporation	
CROWELL NURSING CENTER		8/31/2019 365 Days Settled			
CROWELL, TX 79227		CR Beds 80    POS Beds 0			
FOARD		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		45.8%	
		Length of Stay		180.8	
		Average Wages		10.00	
		30.3% Skilled Nursing		67.5%	
		69.7% Ancillary Service		32.5%	
		94.3% Current Ratio		1.2	
		5.7% Days to Collect		84.2	
		0.0% Avg Payment Days		78.4	
		0.0% Depreciation Rate		0.0%	
		5.7% Return on Equity		156.5%	
<hr/>					
<b>676279 CROWN POINT HEALTH SUITES</b>				Proprietary - Corporation	
CROWN POINT HEALTH SUITES		12/31/2019 365 Days Settled			
LUBBOCK, TX 79424		CR Beds 108    POS Beds 0			
LUBBOCK		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		87.0%	
		Length of Stay		26.2	
		Average Wages		19.76	
		9.2% Skilled Nursing		60.7%	
		90.8% Ancillary Service		39.3%	
		103.8% Current Ratio		2.1	
		-3.8% Days to Collect		36.9	
		0.3% Avg Payment Days		41.9	
		0.0% Depreciation Rate		386.3%	
		-3.5% Return on Equity		60.4%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675893 CRYSTAL CREEK AT PRESTON HOLLOW</b>				Proprietary - Corporation	
CRYSTAL CREEK AT PRESTON HOLLOW    9/30/2019 365 Days Settled					
DALLAS, TX 75243				CR Beds 139    POS Beds 0	
DALLAS				<b>Key Performance Ind.</b>	
NORIDIAN ADMIN SERVICES				Occupancy Rate	59.9%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	4,796,425	Total Charges	9,771,535	Length of Stay	62.0
Fixed Assets	1,033,540	Contract Allowance	2,352,781	Average Wages	22.60
Other Assets	4,743,675	Operating Revenue	7,418,754	24.1% Skilled Nursing	69.2%
Total Assets	10,573,640	Operating Expense	10,170,845	75.9% Ancillary Service	30.8%
Current Liabilities	11,952,295	Operating Margin	-2,752,091	137.1% Current Ratio	0.4
Long Term Liabilities	0	Other Income	-313,756	-37.1% Days to Collect	236.1
Total Equity	-1,378,655	Other Expense	0	-4.2% Avg Payment Days	414.8
Total Liab. and Equity	10,573,640	Net Profit or Loss	(3,065,847)	0.0% Depreciation Rate	115.2%
				-41.3% Return on Equity	222.4%

<b>675110 CUERO NURSING AND REHABILITATION CENTER</b>				Government - City-County	
CUERO NURSING AND REHABILITATION CENTER    6/30/2019 365 Days Settled					
CUERO, TX 77954				CR Beds 120    POS Beds 0	
DE WITT				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	90.9%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	1,165,059	Total Charges	8,267,866	Length of Stay	142.2
Fixed Assets	243,960	Contract Allowance	0	Average Wages	16.93
Other Assets	4,169,122	Operating Revenue	8,267,866	0.0% Skilled Nursing	78.5%
Total Assets	5,578,141	Operating Expense	8,544,415	100.0% Ancillary Service	21.5%
Current Liabilities	2,368,536	Operating Margin	-276,549	103.3% Current Ratio	0.5
Long Term Liabilities	0	Other Income	517,035	-3.3% Days to Collect	51.0
Total Equity	3,209,605	Other Expense	0	6.3% Avg Payment Days	28.2
Total Liab. and Equity	5,578,141	Net Profit or Loss	240,486	0.0% Depreciation Rate	227.8%
				2.9% Return on Equity	7.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676467 CYPRESS CREEK REHABILITATION AND HEALTHCARE CENTER</b>				Proprietary - Corporation	
CYPRESS CREEK REHABILITATION AND HEALTHCARE CENTER		12/31/2019 132 Days *Settled			
CYPRESS, TX 77429				CR Beds 122 POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	34.1%
				Length of Stay	87.3
				Average Wages	20.94
				24.0% Skilled Nursing	47.2%
				76.0% Ancillary Service	52.8%
				147.5% Current Ratio	0.6
				-47.5% Days to Collect	112.5
				0.0% Avg Payment Days	29.8
				0.0% Depreciation Rate	623.4%
				-52.7% Return on Equity	72.8%
<hr/>					
<b>676226 CYPRESS HEALTHCARE AND REHABILITATION CENTER</b>				Proprietary - Corporation	
CYPRESS HEALTHCARE AND REHABILITATION CENTER		12/31/2019 245 Days Settled			
SAN MARCOS, TX 78666		4/30/2019 120 Days Settled		CR Beds 174 POS Beds 0	
HAYS				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	42.6%
				Length of Stay	112.5
				Average Wages	17.05
				24.8% Skilled Nursing	71.3%
				75.2% Ancillary Service	28.7%
				109.3% Current Ratio	0.7
				-9.3% Days to Collect	236.0
				0.0% Avg Payment Days	246.0
				0.0% Depreciation Rate	18.2%
				-9.3% Return on Equity	27.7%

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<b>676226 CYPRESS HEALTHCARE AND REHABILITATION CENTER</b>				Proprietary - Partnership	
CYPRESS HEALTHCARE AND REHABILITATION CENTER		12/31/2019 245 Days Settled			
SAN MARCOS, TX 78666		4/30/2019 120 Days Settled		CR Beds 174 POS Beds 0	
HAYS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	51.1%
				Length of Stay	151.2
				Average Wages	17.05
				32.1% Skilled Nursing	65.6%
				67.9% Ancillary Service	34.4%
				107.8% Current Ratio	2.7
				-7.8% Days to Collect	122.2
				0.0% Avg Payment Days	42.9
				0.0% Depreciation Rate	1,133.0%
				-7.7% Return on Equity	100.0%
<hr/>					
<b>675556 CYPRESS WOODS CARE CENTER</b>				Proprietary - Partnership	
CYPRESS WOODS CARE CENTER		12/31/2019 365 Days Settled			
ANGLETON, TX 77515				CR Beds 105 POS Beds 0	
BRAZORIA		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	84.2%
				Length of Stay	159.7
				Average Wages	18.95
				28.3% Skilled Nursing	67.4%
				71.7% Ancillary Service	32.6%
				104.0% Current Ratio	0.6
				-4.0% Days to Collect	35.3
				0.1% Avg Payment Days	25.6
				0.0% Depreciation Rate	74.5%
				-4.0% Return on Equity	-
					5,985.6%

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<b>676209 DECATUR MEDICAL LODGE</b>				Proprietary - Other	
DECATUR MEDICAL LODGE		12/31/2019 365 Days Settled			
DECATUR, TX 76234		CR Beds 124    POS Beds 0			
WISE		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		83.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				94.4	
Current Assets	1,842,608	Total Charges	20,931,881	Average Wages	18.43
Fixed Assets	64,377	Contract Allowance	11,366,112	54.3%	Skilled Nursing
Other Assets	26,090	Operating Revenue	9,565,769	45.7%	Ancillary Service
Total Assets	<u>1,933,075</u>	Operating Expense	9,722,795	101.6%	Current Ratio
Current Liabilities	1,236,233	Operating Margin	-157,026	-1.6%	Days to Collect
Long Term Liabilities	0	Other Income	42,529	0.4%	Avg Payment Days
Total Equity	696,842	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,933,075</u>	Net Profit or Loss	<u>(114,497)</u>	-1.2%	Return on Equity
				-16.4%	
<b>455917 DEER CREEK OF WIMBERLEY</b>				Proprietary - Corporation	
DEER CREEK OF WIMBERLEY		6/30/2019 365 Days Settled			
WIMBERLEY, TX 78676		CR Beds 122    POS Beds 0			
HAYS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		67.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				150.7	
Current Assets	667,825	Total Charges	11,968,240	Average Wages	18.02
Fixed Assets	351,001	Contract Allowance	4,837,204	40.4%	Skilled Nursing
Other Assets	7,933	Operating Revenue	7,131,036	59.6%	Ancillary Service
Total Assets	<u>1,026,759</u>	Operating Expense	6,573,151	92.2%	Current Ratio
Current Liabilities	668,907	Operating Margin	557,885	7.8%	Days to Collect
Long Term Liabilities	-545,168	Other Income	498,750	7.0%	Avg Payment Days
Total Equity	903,020	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,026,759</u>	Net Profit or Loss	<u>1,056,635</u>	14.8%	Return on Equity
				117.0%	

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<b>676263 DEERBROOK SKILLED NURSING AND REHAB CENTER</b>				Proprietary - Corporation	
DEERBROOK SKILLED NURSING AND REHAB CENTER		12/31/2019 365 Days Settled			
HUMBLE, TX 77338		CR Beds 124    POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		75.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				76.2	
Current Assets	2,759,463	Total Charges	10,620,695	Average Wages	19.99
Fixed Assets	350,045	Contract Allowance	2,835,622	26.7%	Skilled Nursing
Other Assets	-1,927,120	Operating Revenue	7,785,073	73.3%	Ancillary Service
Total Assets	1,182,388	Operating Expense	9,748,985	125.2%	Current Ratio
Current Liabilities	1,249,477	Operating Margin	-1,963,912	-25.2%	Days to Collect
Long Term Liabilities	0	Other Income	1,829,651	23.5%	Avg Payment Days
Total Equity	-67,089	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,182,388	Net Profit or Loss	(134,261)	-1.7%	Return on Equity

<b>675317 DEERINGS NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
DEERINGS NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled			
ODESSA, TX 79763		CR Beds 111    POS Beds 0			
ECTOR		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		70.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				138.6	
Current Assets	494,001	Total Charges	6,521,166	Average Wages	19.41
Fixed Assets	233,606	Contract Allowance	459,753	7.1%	Skilled Nursing
Other Assets	7,765,768	Operating Revenue	6,061,413	92.9%	Ancillary Service
Total Assets	8,493,375	Operating Expense	6,776,897	111.8%	Current Ratio
Current Liabilities	595,237	Operating Margin	-715,484	-11.8%	Days to Collect
Long Term Liabilities	0	Other Income	8,795	0.1%	Avg Payment Days
Total Equity	7,898,138	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	8,493,375	Net Profit or Loss	(706,687)	-11.7%	Return on Equity

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<b>675677 DEL RIO NURSING AND REHABILITATION CENTER</b>				Nonprofit - Church	
DEL RIO NURSING AND REHABILITATION CENTER    9/30/2019 365 Days Settled					
DEL RIO, TX 78840				CR Beds 60    POS Beds 0	
VAL VERDE				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate    80.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    92.8	
Current Assets	285,952	Total Charges	3,792,009	Average Wages    16.57	
Fixed Assets	0	Contract Allowance	-11,365	-0.3%	Skilled Nursing    73.7%
Other Assets	0	Operating Revenue	3,803,374	100.3%	Ancillary Service    26.3%
Total Assets	285,952	Operating Expense	3,833,445	100.8%	Current Ratio    0.5
Current Liabilities	586,431	Operating Margin	-30,071	-0.8%	Days to Collect    27.4
Long Term Liabilities	0	Other Income	1,051	0.0%	Avg Payment Days    55.8
Total Equity	-300,479	Other Expense	0	0.0%	Depreciation Rate    0.0%
Total Liab. and Equity	285,952	Net Profit or Loss	(29,020)	-0.8%	Return on Equity    9.7%
<b>675319 DELEON NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
DELEON NURSING AND REHABILITATION LP    12/31/2019 365 Days Settled					
DE LEON, TX 76444				CR Beds 98    POS Beds 0	
COMANCHE				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate    49.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    223.7	
Current Assets	278,132	Total Charges	3,743,086	Average Wages    16.43	
Fixed Assets	159,091	Contract Allowance	-61,919	-1.7%	Skilled Nursing    72.0%
Other Assets	3,820,030	Operating Revenue	3,805,005	101.7%	Ancillary Service    28.0%
Total Assets	4,257,253	Operating Expense	3,631,173	95.4%	Current Ratio    1.2
Current Liabilities	234,765	Operating Margin	173,832	4.6%	Days to Collect    41.1
Long Term Liabilities	0	Other Income	11,003	0.3%	Avg Payment Days    24.8
Total Equity	4,022,488	Other Expense	0	0.0%	Depreciation Rate    108.4%
Total Liab. and Equity	4,257,253	Net Profit or Loss	184,835	4.9%	Return on Equity    4.6%

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<b>455563 DENISON NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
DENISON NURSING AND REHABILITATION LP    12/31/2019 365 Days Settled					
DENISON, TX 75021				CR Beds 71    POS Beds 0	
GRAYSON				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate    53.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    142.6	
Current Assets	129,741	Total Charges	2,859,036	Average Wages    19.63	
Fixed Assets	98,064	Contract Allowance	273,833	9.6%	Skilled Nursing    74.5%
Other Assets	3,298,823	Operating Revenue	2,585,203	90.4%	Ancillary Service    25.5%
Total Assets	<u>3,526,628</u>	Operating Expense	3,140,085	121.5%	Current Ratio    0.3
Current Liabilities	432,119	Operating Margin	-554,882	-21.5%	Days to Collect    52.2
Long Term Liabilities	0	Other Income	2,009	0.1%	Avg Payment Days    23.5
Total Equity	<u>3,094,509</u>	Other Expense	0	0.0%	Depreciation Rate    139.3%
Total Liab. and Equity	<u>3,526,628</u>	Net Profit or Loss	<u>(552,873)</u>	-21.4%	Return on Equity    -17.9%
<b>675136 DENTON REHABILITATION AND NURSING CENTER</b>				Nonprofit - Church	
DENTON REHABILITATION AND NURSING CENTER    9/30/2019 365 Days Settled					
DENTON, TX 76201				CR Beds 196    POS Beds 0	
DENTON				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate    43.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    87.1	
Current Assets	922,906	Total Charges	8,339,891	Average Wages    17.97	
Fixed Assets	85,377	Contract Allowance	534,333	6.4%	Skilled Nursing    67.2%
Other Assets	0	Operating Revenue	7,805,558	93.6%	Ancillary Service    32.8%
Total Assets	<u>1,008,283</u>	Operating Expense	7,886,789	101.0%	Current Ratio    1.5
Current Liabilities	604,299	Operating Margin	-81,231	-1.0%	Days to Collect    32.2
Long Term Liabilities	0	Other Income	330,002	4.2%	Avg Payment Days    28.0
Total Equity	<u>403,984</u>	Other Expense	0	0.0%	Depreciation Rate    147.5%
Total Liab. and Equity	<u>1,008,283</u>	Net Profit or Loss	<u>186,108</u>	2.4%	Return on Equity    46.1%

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<b>455994 DESOTO LTC PARTNERS, INC</b>				Proprietary - Corporation	
DESOTO LTC PARTNERS, INC		12/31/2019 365 Days Settled			
DESOTO, TX 75115		CR Beds 120    POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		47.1%	
		Length of Stay		177.9	
		Average Wages		18.93	
		Skilled Nursing		83.7%	
		Ancillary Service		16.3%	
		Current Ratio		0.8	
		Days to Collect		58.8	
		Avg Payment Days		75.5	
		Depreciation Rate		902.0%	
		Return on Equity		1.0%	
<hr/>					
<b>675489 DEVINE HEALTH &amp; REHABILITATION</b>				Proprietary - Corporation	
DEVINE HEALTH & REHABILITATION		12/31/2019 365 Days Settled			
DEVINE, TX 78016		CR Beds 100    POS Beds 0			
MEDINA		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		43.8%	
		Length of Stay		102.5	
		Average Wages		18.42	
		Skilled Nursing		74.8%	
		Ancillary Service		25.2%	
		Current Ratio		0.1	
		Days to Collect		21.4	
		Avg Payment Days		184.2	
		Depreciation Rate		49.8%	
		Return on Equity		21.8%	
<hr/>					
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	677,890	Total Charges	4,356,317		
Fixed Assets	0	Contract Allowance	631,348	14.5%	
Other Assets	0	Operating Revenue	3,724,969	85.5%	
Total Assets	<u>677,890</u>	Operating Expense	4,151,875	111.5%	
Current Liabilities	881,831	Operating Margin	-426,906	-11.5%	
Long Term Liabilities	0	Other Income	424,907	11.4%	
Total Equity	<u>-203,941</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>677,890</u>	Net Profit or Loss	<u>(1,999)</u>	-0.1%	

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<b>455881 DFW NURSING &amp; REHAB</b>				Proprietary - Other	
DFW NURSING & REHAB		12/31/2019 365 Days Settled			
FORT WORTH, TX 76104				CR Beds 98	POS Beds 0
TARRANT				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate	71.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	191.5
Current Assets	1,102,707	Total Charges	7,186,654	Average Wages	17.89
Fixed Assets	168,269	Contract Allowance	2,504,373	34.8%	Skilled Nursing 71.4%
Other Assets	4,926	Operating Revenue	4,682,281	65.2%	Ancillary Service 28.6%
Total Assets	<u>1,275,902</u>	Operating Expense	4,847,394	103.5%	Current Ratio 1.8
Current Liabilities	608,206	Operating Margin	-165,113	-3.5%	Days to Collect 33.0
Long Term Liabilities	38,763	Other Income	286,476	6.1%	Avg Payment Days 17.4
Total Equity	628,933	Other Expense	0	0.0%	Depreciation Rate 214.9%
Total Liab. and Equity	<u>1,275,902</u>	Net Profit or Loss	<u>121,363</u>	2.6%	Return on Equity 19.3%
<b>676351 DISCOVERY VILLAGE AT SOUTHLAKE</b>				Proprietary - Other	
DISCOVERY VILLAGE AT SOUTHLAKE		12/31/2019 275 Days Settled			
SOUTHLAKE, TX 76092		3/31/2019 90 Days Settled		CR Beds 84	POS Beds 0
TARRANT				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	35.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	30.2
Current Assets	741,314	Total Charges	1,994,842	Average Wages	14.89
Fixed Assets	0	Contract Allowance	118,480	5.9%	Skilled Nursing 96.0%
Other Assets	0	Operating Revenue	1,876,362	94.1%	Ancillary Service 0.0%
Total Assets	<u>741,314</u>	Operating Expense	2,316,029	123.4%	Current Ratio 0.9
Current Liabilities	848,740	Operating Margin	-439,667	-23.4%	Days to Collect 112.2
Long Term Liabilities	0	Other Income	363,147	19.4%	Avg Payment Days 130.8
Total Equity	-107,426	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>741,314</u>	Net Profit or Loss	<u>(76,520)</u>	-4.1%	Return on Equity 71.2%

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<b>676351 DISCOVERY VILLAGE AT SOUTHLAKE</b>				Proprietary - Other	
DISCOVERY VILLAGE AT SOUTHLAKE		12/31/2019 275 Days Settled			
SOUTHLAKE, TX 76092		3/31/2019 90 Days Settled		CR Beds 84    POS Beds 0	
TARRANT		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		20.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    28.0	
Current Assets	715,840	Total Charges	3,977,786	Average Wages	14.89
Fixed Assets	920,267	Contract Allowance	1,213,690	30.5% Skilled Nursing	136.5%
Other Assets	36,138	Operating Revenue	2,764,096	69.5% Ancillary Service	0.0%
Total Assets	<u>1,672,245</u>	Operating Expense	7,063,924	255.6% Current Ratio	0.3
Current Liabilities	2,521,626	Operating Margin	-4,299,828	-155.6% Days to Collect	88.8
Long Term Liabilities	0	Other Income	3,416,563	123.6% Avg Payment Days	21.9
Total Equity	-849,381	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	<u>1,672,245</u>	Net Profit or Loss	<u>(883,265)</u>	-32.0% Return on Equity	104.0%
<b>455895 DIVERSICARE OF LAKE HIGHLANDS</b>				Proprietary - Corporation	
DIVERSICARE OF LAKE HIGHLANDS		8/31/2019 365 Days Settled			
DALLAS, TX 75238		CR Beds 280    POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		67.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    178.2	
Current Assets	1,728,163	Total Charges	17,795,689	Average Wages	20.26
Fixed Assets	925,244	Contract Allowance	3,190,164	17.9% Skilled Nursing	74.3%
Other Assets	7,662,411	Operating Revenue	14,605,525	82.1% Ancillary Service	25.7%
Total Assets	<u>10,315,818</u>	Operating Expense	14,917,324	102.1% Current Ratio	2.2
Current Liabilities	770,156	Operating Margin	-311,799	-2.1% Days to Collect	39.0
Long Term Liabilities	19,971,276	Other Income	-10,097	-0.1% Avg Payment Days	14.6
Total Equity	-10,425,614	Other Expense	0	0.0% Depreciation Rate	66.8%
Total Liab. and Equity	<u>10,315,818</u>	Net Profit or Loss	<u>(321,896)</u>	-2.2% Return on Equity	3.1%

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<b>675075 DIVERSICARE OF LULING</b>		Proprietary - Corporation	
DIVERSICARE OF LULING		3/31/2019 365 Days Settled	
LULING, TX 78648		9/30/2019 183 Days Settled	
CALDWELL		CR Beds 60    POS Beds 0	
NATIONAL GOVERNMENT SERVICES		<b>Key Performance Ind.</b>	
		Occupancy Rate	65.8%
		Length of Stay	144.0
		Average Wages	20.55
		18.2%	Skilled Nursing    76.4%
		81.8%	Ancillary Service    23.6%
		99.9%	Current Ratio    32.2
		0.1%	Days to Collect    58.1
		0.0%	Avg Payment Days    17.4
		0.0%	Depreciation Rate    0.0%
		0.1%	Return on Equity    0.2%

<b>675075 DIVERSICARE OF LULING</b>		Proprietary - Corporation	
DIVERSICARE OF LULING		3/31/2019 365 Days Settled	
LULING, TX 78648		9/30/2019 183 Days Settled	
CALDWELL		CR Beds 60    POS Beds 0	
NATIONAL GOVERNMENT SERVICES		<b>Key Performance Ind.</b>	
		Occupancy Rate	57.4%
		Length of Stay	126.1
		Average Wages	20.55
		16.5%	Skilled Nursing    77.9%
		83.5%	Ancillary Service    22.1%
		110.3%	Current Ratio    5.3
		-10.3%	Days to Collect    297.8
		0.2%	Avg Payment Days    48.8
		0.0%	Depreciation Rate    0.0%
		-10.1%	Return on Equity    100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675152 DOGWOOD TRAILS MANOR</b>				Proprietary - Corporation	
DOGWOOD TRAILS MANOR		12/31/2019 365 Days Settled			
WOODVILLE, TX 75979		CR Beds 90    POS Beds 0			
TYLER		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		72.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				187.3	
Current Assets	553,821	Total Charges	5,678,154	Average Wages	
Fixed Assets	156,556	Contract Allowance	740,003	16.43	
Other Assets	242,297	Operating Revenue	4,938,151	13.0%	
Total Assets	952,674	Operating Expense	4,728,753	87.0%	
Current Liabilities	553,119	Operating Margin	209,398	95.8%	
Long Term Liabilities	25,908	Other Income	3,372	4.2%	
Total Equity	373,647	Other Expense	0	0.1%	
Total Liab. and Equity	952,674	Net Profit or Loss	212,770	0.0%	
				4.3%	
<b>455651 DOWNTOWN HEALTH AND REHABILITATION CENTER</b>				Proprietary - Corporation	
DOWNTOWN HEALTH AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
FORT WORTH, TX 76104		CR Beds 161    POS Beds 0			
TARRANT		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		82.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				75.5	
Current Assets	1,034,832	Total Charges	16,868,748	Average Wages	
Fixed Assets	263,888	Contract Allowance	6,272,595	17.94	
Other Assets	0	Operating Revenue	10,596,153	37.2%	
Total Assets	1,298,720	Operating Expense	10,966,920	62.8%	
Current Liabilities	698,657	Operating Margin	-370,767	103.5%	
Long Term Liabilities	248,413	Other Income	733,105	-3.5%	
Total Equity	351,650	Other Expense	0	6.9%	
Total Liab. and Equity	1,298,720	Net Profit or Loss	362,338	0.0%	
				3.4%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676178 DUNCANVILLE HEALTHCARE AND REHABILITATION CENTER</b>		Nonprofit - Church	
DUNCANVILLE HEALTHCARE AND REHABILITATION CENTER		9/30/2019 365 Days Settled	
DUNCANVILLE, TX 75116		CR Beds 124    POS Beds 0	
DALLAS		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	74.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,540,928	Total Charges	8,601,452
Fixed Assets	0	Contract Allowance	313,418
Other Assets	0	Operating Revenue	8,288,034
Total Assets	<u>2,540,928</u>	Operating Expense	8,105,628
Current Liabilities	1,388,536	Operating Margin	182,406
Long Term Liabilities	0	Other Income	711
Total Equity	<u>1,152,392</u>	Other Expense	0
Total Liab. and Equity	<u>2,540,928</u>	Net Profit or Loss	<u>183,117</u>
		3.6%	Skilled Nursing 56.3%
		96.4%	Ancillary Service 43.7%
		97.8%	Current Ratio 1.8
		2.2%	Days to Collect 123.9
		0.0%	Avg Payment Days 62.5
		0.0%	Depreciation Rate 0.0%
		2.2%	Return on Equity 15.9%
<b>675837 E F AND BERTHA KRUSE MEMORIAL LUTHERAN VILLAGE</b>		Proprietary - Corporation	
E F AND BERTHA KRUSE MEMORIAL LUTHERAN VILLAGE		12/31/2019 365 Days Settled	
BRENHAM, TX 77833		CR Beds 65    POS Beds 0	
WASHINGTON		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	91.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	768,052	Total Charges	10,819,248
Fixed Assets	836,389	Contract Allowance	413,252
Other Assets	7,675,879	Operating Revenue	10,405,996
Total Assets	<u>9,280,320</u>	Operating Expense	11,029,212
Current Liabilities	11,989,383	Operating Margin	-623,216
Long Term Liabilities	0	Other Income	30,185
Total Equity	<u>-2,709,063</u>	Other Expense	0
Total Liab. and Equity	<u>9,280,320</u>	Net Profit or Loss	<u>(593,031)</u>
		3.8%	Skilled Nursing 34.2%
		96.2%	Ancillary Service 18.4%
		106.0%	Current Ratio 0.1
		-6.0%	Days to Collect 13.5
		0.3%	Avg Payment Days 356.9
		0.0%	Depreciation Rate 139.2%
		-5.7%	Return on Equity 21.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676361 EAGLE LAKE NURSING AND REHABILITATION, LP</b>				Proprietary - Corporation	
EAGLE LAKE NURSING AND REHABILITATION, LP		12/31/2019 365 Days Settled			
EAGLE LAKE, TX 77434		CR Beds 80    POS Beds 0			
COLORADO		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		72.7%	
		Length of Stay		165.8	
		Average Wages		17.37	
		1.6% Skilled Nursing		71.3%	
		98.4% Ancillary Service		28.7%	
		115.1% Current Ratio		0.3	
		-15.1% Days to Collect		28.2	
		0.1% Avg Payment Days		23.3	
		0.0% Depreciation Rate		584.7%	
		-15.1% Return on Equity		20.7%	
<hr/>					
<b>675617 EAGLE PASS NURSING AND REHABILITATION</b>				Proprietary - Corporation	
EAGLE PASS NURSING AND REHABILITATION		12/31/2019 365 Days Settled			
EAGLE PASS, TX 78852		CR Beds 114    POS Beds 0			
MAVERICK		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		54.4%	
		Length of Stay		158.3	
		Average Wages		17.20	
		16.4% Skilled Nursing		73.2%	
		83.6% Ancillary Service		26.8%	
		99.4% Current Ratio		(1.5)	
		0.6% Days to Collect		53.0	
		0.0% Avg Payment Days		187.8	
		0.0% Depreciation Rate		244.8%	
		0.6% Return on Equity		2.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676081 EAST VIEW HEALTHCARE</b>				Nonprofit - Church	
EAST VIEW HEALTHCARE		9/30/2019 365 Days Settled			
HOUSTON, TX 77049		CR Beds 125    POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		85.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				59.4	
Current Assets	-3,209,193	Total Charges	10,719,813	Average Wages	20.77
Fixed Assets	0	Contract Allowance	404,606	3.8% Skilled Nursing	56.8%
Other Assets	4,907,138	Operating Revenue	10,315,207	96.2% Ancillary Service	43.2%
Total Assets	<u>1,697,945</u>	Operating Expense	<u>9,493,915</u>	92.0% Current Ratio	(2.8)
Current Liabilities	1,160,625	Operating Margin	821,292	8.0% Days to Collect	53.9
Long Term Liabilities	-728	Other Income	3,707	0.0% Avg Payment Days	17.0
Total Equity	<u>538,048</u>	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	<u>1,697,945</u>	Net Profit or Loss	<u>824,999</u>	8.0% Return on Equity	153.3%
<b>675001 EASTLAND NURSING &amp; REHABILITATION</b>				Nonprofit - Church	
EASTLAND NURSING & REHABILITATION		6/30/2019 365 Days Settled			
EASTLAND, TX 76448		CR Beds 102    POS Beds 0			
EASTLAND		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		50.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				172.2	
Current Assets	1,276,394	Total Charges	4,962,397	Average Wages	15.34
Fixed Assets	50,335	Contract Allowance	729,135	14.7% Skilled Nursing	56.4%
Other Assets	39,092	Operating Revenue	4,233,262	85.3% Ancillary Service	43.6%
Total Assets	<u>1,365,821</u>	Operating Expense	<u>3,312,438</u>	78.2% Current Ratio	3.4
Current Liabilities	380,394	Operating Margin	920,824	21.8% Days to Collect	(20.5)
Long Term Liabilities	9,177	Other Income	1,466	0.0% Avg Payment Days	23.9
Total Equity	<u>976,250</u>	Other Expense	0	0.0% Depreciation Rate	196.5%
Total Liab. and Equity	<u>1,365,821</u>	Net Profit or Loss	<u>922,290</u>	21.8% Return on Equity	94.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675635 EBONY LAKE NURSING AND REHABILITATION CENTER</b>		Proprietary - Other	
EBONY LAKE NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled	
BROWNSVILLE, TX 78520		CR Beds 122    POS Beds 0	
CAMERON		<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)		Occupancy Rate	82.8%
		Length of Stay	175.7
		Average Wages	15.63
		Skilled Nursing	84.1%
		Ancillary Service	15.9%
		Current Ratio	(0.3)
		Days to Collect	(12.5)
		Avg Payment Days	14.1
		Depreciation Rate	105.7%
		Return on Equity	9.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-176,427	Total Charges	7,596,910
Fixed Assets	1,761,408	Contract Allowance	0
Other Assets	777,883	Operating Revenue	7,596,910
Total Assets	2,362,864	Operating Expense	7,919,491
Current Liabilities	569,823	Operating Margin	-322,581
Long Term Liabilities	0	Other Income	498,144
Total Equity	1,793,041	Other Expense	0
Total Liab. and Equity	2,362,864	Net Profit or Loss	175,563

<b>455618 EDEN HOME INC</b>		Nonprofit - Other	
EDEN HOME INC		12/31/2019 365 Days Settled	
NEW BRAUNFELS, TX 78130		CR Beds 184    POS Beds 0	
COMAL		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	69.9%
		Length of Stay	74.8
		Average Wages	18.37
		Skilled Nursing	66.3%
		Ancillary Service	33.7%
		Current Ratio	1.1
		Days to Collect	42.8
		Avg Payment Days	115.9
		Depreciation Rate	5.7%
		Return on Equity	56.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	13,508,155	Total Charges	14,240,505
Fixed Assets	31,189,788	Contract Allowance	792,696
Other Assets	1,750,848	Operating Revenue	13,447,809
Total Assets	46,448,791	Operating Expense	22,308,186
Current Liabilities	12,756,573	Operating Margin	-8,860,377
Long Term Liabilities	48,922,014	Other Income	300,034
Total Equity	-15,229,796	Other Expense	0
Total Liab. and Equity	46,448,791	Net Profit or Loss	(8,560,343)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676069 EDGEWOOD MANOR</b>				Proprietary - Corporation		
EDGEWOOD MANOR		10/31/2019 304 Days Settled				
TEXARKANA, TX 75503		12/31/2019 61 Days Settled		CR Beds 110 POS Beds 0		
BOWIE				<b>Key Performance Ind.</b>		
NOVITAS (TEXAS)				Occupancy Rate	60.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	406.0	
Current Assets	588,344	Total Charges	777,323	Average Wages	16.14	
Fixed Assets	6,109	Contract Allowance	-8,182	-1.1%	Skilled Nursing	78.3%
Other Assets	75	Operating Revenue	785,505	101.1%	Ancillary Service	21.7%
Total Assets	594,528	Operating Expense	675,274	86.0%	Current Ratio	2.1
Current Liabilities	284,191	Operating Margin	110,231	14.0%	Days to Collect	296.2
Long Term Liabilities	0	Other Income	107	0.0%	Avg Payment Days	153.6
Total Equity	310,337	Other Expense	0	0.0%	Depreciation Rate	920.6%
Total Liab. and Equity	594,528	Net Profit or Loss	110,338	14.0%	Return on Equity	35.6%
<b>676326 EDGEWOOD REHABILITATION AND CARE CENTER</b>				Nonprofit - Church		
EDGEWOOD REHABILITATION AND CARE CENTER		5/31/2019 365 Days Settled				
MESQUITE, TX 75149				CR Beds 142 POS Beds 0		
DALLAS				<b>Key Performance Ind.</b>		
TRAILBLAZER (TEXAS)				Occupancy Rate	57.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	172.7	
Current Assets	596,200	Total Charges	8,242,293	Average Wages	18.89	
Fixed Assets	38,694	Contract Allowance	1,844,932	22.4%	Skilled Nursing	63.1%
Other Assets	8,031	Operating Revenue	6,397,361	77.6%	Ancillary Service	36.9%
Total Assets	642,925	Operating Expense	6,965,010	108.9%	Current Ratio	2.1
Current Liabilities	281,752	Operating Margin	-567,649	-8.9%	Days to Collect	33.9
Long Term Liabilities	1,817,349	Other Income	168,375	2.6%	Avg Payment Days	10.8
Total Equity	-1,456,176	Other Expense	0	0.0%	Depreciation Rate	3,688.9%
Total Liab. and Equity	642,925	Net Profit or Loss	(399,274)	-6.2%	Return on Equity	27.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675785 EDINBURG NURSING AND REHABILITATION CENTER</b>				Proprietary - Other	
EDINBURG NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
EDINBURG, TX 78539		CR Beds 120    POS Beds 0			
HIDALGO		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		90.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				119.5	
Current Assets	1,398,117	Total Charges	9,215,005	Average Wages	
Fixed Assets	1,685,546	Contract Allowance	0	17.08	
Other Assets	-135,568	Operating Revenue	9,215,005	74.9%	
Total Assets	2,948,095	Operating Expense	9,496,779	25.1%	
Current Liabilities	685,397	Operating Margin	-281,774	Current Ratio	
Long Term Liabilities	0	Other Income	495,016	2.0	
Total Equity	2,262,698	Other Expense	0	Days to Collect	
Total Liab. and Equity	2,948,095	Net Profit or Loss	213,242	52.8	
				Avg Payment Days	
				12.5	
				Depreciation Rate	
				120.1%	
				Return on Equity	
				9.4%	
<hr/>					
<b>455935 EL PASO HEALTH &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
EL PASO HEALTH & REHABILITATION CENTER		12/31/2019 365 Days Settled			
EL PASO, TX 79936		CR Beds 150    POS Beds 0			
EL PASO		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		59.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				101.8	
Current Assets	1,736,026	Total Charges	11,514,061	Average Wages	
Fixed Assets	426,704	Contract Allowance	5,121,395	19.12	
Other Assets	135,809	Operating Revenue	6,392,666	57.9%	
Total Assets	2,298,539	Operating Expense	6,930,563	42.1%	
Current Liabilities	1,585,195	Operating Margin	-537,897	Current Ratio	
Long Term Liabilities	0	Other Income	525,259	1.1	
Total Equity	713,344	Other Expense	0	Days to Collect	
Total Liab. and Equity	2,298,539	Net Profit or Loss	(12,638)	81.4	
				Avg Payment Days	
				82.5	
				Depreciation Rate	
				51.5%	
				Return on Equity	
				-1.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675021 ELECTRA HEALTHCARE CENTER</b>				Nonprofit - Church	
ELECTRA HEALTHCARE CENTER		8/31/2019 365 Days Settled			
ELECTRA, TX 76360		CR Beds 64    POS Beds 0			
WICHITA		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		48.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				405.1	
Current Assets	302,266	Total Charges	2,567,237	Average Wages	
Fixed Assets	5,402	Contract Allowance	58,550	16.03	
Other Assets	0	Operating Revenue	2,508,687	2.3%	
Total Assets	307,668	Operating Expense	1,901,697	97.7%	
Current Liabilities	372,021	Operating Margin	606,990	75.8%	
Long Term Liabilities	0	Other Income	54,246	24.2%	
Total Equity	-64,353	Other Expense	0	2.2%	
Total Liab. and Equity	307,668	Net Profit or Loss	661,236	0.0%	
				26.4%	
				26.4%	
				1,027.5%	

  

<b>676180 ELGIN NURSING AND REHABILITATION CENTER</b>				Government - City-County	
ELGIN NURSING AND REHABILITATION CENTER		6/30/2019 365 Days Settled			
ELGIN, TX 78621		CR Beds 120    POS Beds 0			
BASTROP		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		89.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				139.5	
Current Assets	1,030,343	Total Charges	7,711,773	Average Wages	
Fixed Assets	216,268	Contract Allowance	0	20.10	
Other Assets	3,146,672	Operating Revenue	7,711,773	0.0%	
Total Assets	4,393,283	Operating Expense	8,038,894	100.0%	
Current Liabilities	1,373,445	Operating Margin	-327,121	104.2%	
Long Term Liabilities	0	Other Income	635,880	-4.2%	
Total Equity	3,019,838	Other Expense	0	8.2%	
Total Liab. and Equity	4,393,283	Net Profit or Loss	308,759	0.0%	
				4.0%	
				4.0%	
				10.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675217 ELKHART OAKS CARE CENTER</b>		Proprietary - Corporation	
ELKHART OAKS CARE CENTER		12/31/2019 365 Days Settled	
ELKHART, TX 75839		CR Beds 102    POS Beds 0	
ANDERSON		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	49.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	497,932	Total Charges	3,549,249
Fixed Assets	26,884	Contract Allowance	36,342
Other Assets	3,454	Operating Revenue	3,512,907
Total Assets	528,270	Operating Expense	3,207,257
Current Liabilities	228,535	Operating Margin	305,650
Long Term Liabilities	0	Other Income	87
Total Equity	299,735	Other Expense	0
Total Liab. and Equity	528,270	Net Profit or Loss	305,737
		1.0%	Skilled Nursing
		99.0%	Ancillary Service
		91.3%	Current Ratio
		8.7%	Days to Collect
		0.0%	Avg Payment Days
		0.0%	Depreciation Rate
		8.7%	Return on Equity
			413.2
			18.68
			77.0%
			23.0%
			2.2
			53.7
			26.2
			927.2%
			102.0%
<b>455061 ELSIE GAYER HEALTH CARE CENTER</b>		Nonprofit - Other	
ELSIE GAYER HEALTH CARE CENTER		2/15/2019 138 Days Settled*	
SAN ANGELO, TX 76903		CR Beds 108    POS Beds 0	
TOM GREEN		<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)		Occupancy Rate	4.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	28,712,034	Total Charges	1,811,694
Fixed Assets	25,767,066	Contract Allowance	378,339
Other Assets	246,790	Operating Revenue	1,433,355
Total Assets	54,725,890	Operating Expense	1,975,216
Current Liabilities	14,219,759	Operating Margin	-541,861
Long Term Liabilities	7,856,307	Other Income	0
Total Equity	32,649,824	Other Expense	0
Total Liab. and Equity	54,725,890	Net Profit or Loss	(541,861)
		20.9%	Skilled Nursing
		79.1%	Ancillary Service
		137.8%	Current Ratio
		-37.8%	Days to Collect
		0.0%	Avg Payment Days
		0.0%	Depreciation Rate
		-37.8%	Return on Equity
			11.8
			19.04
			57.5%
			0.0%
			2.0
			32.5
			33.7
			0.0%
			-1.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676127 EMERALD HILLS REHABILITATION AND HEALTHCARE CENTER</b>				Nonprofit - Church	
EMERALD HILLS REHABILITATION AND HEALTHCARE CENTER		9/30/2019 365 Days Settled			
NORTH RICHLAND HILLS, TX 76180				CR Beds 118 POS Beds 0	
TARRANT				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	67.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	91.1
Current Assets	1,160,021	Total Charges	8,489,089	Average Wages	18.46
Fixed Assets	0	Contract Allowance	1,623,816	19.1% Skilled Nursing	58.9%
Other Assets	0	Operating Revenue	6,865,273	80.9% Ancillary Service	35.8%
Total Assets	<u>1,160,021</u>	Operating Expense	7,321,506	106.6% Current Ratio	1.0
Current Liabilities	1,198,137	Operating Margin	-456,233	-6.6% Days to Collect	61.5
Long Term Liabilities	1,624	Other Income	508,684	7.4% Avg Payment Days	31.7
Total Equity	-39,740	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	<u>1,160,021</u>	Net Profit or Loss	<u>52,460</u>	0.8% Return on Equity	-132.0%
<b>455486 ENNIS CARE CENTER</b>				Proprietary - Other	
ENNIS CARE CENTER		12/31/2019 365 Days Settled			
ENNIS, TX 75119				CR Beds 155 POS Beds 0	
ELLIS				<b>Key Performance Ind.</b>	
BLUE CROSS (MARYLAND)				Occupancy Rate	64.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	116.5
Current Assets	935,842	Total Charges	13,242,590	Average Wages	21.46
Fixed Assets	67,132	Contract Allowance	4,795,573	36.2% Skilled Nursing	58.5%
Other Assets	386,968	Operating Revenue	8,447,017	63.8% Ancillary Service	41.5%
Total Assets	<u>1,389,942</u>	Operating Expense	8,154,425	96.5% Current Ratio	0.7
Current Liabilities	1,331,029	Operating Margin	292,592	3.5% Days to Collect	36.0
Long Term Liabilities	0	Other Income	63,466	0.8% Avg Payment Days	25.7
Total Equity	58,913	Other Expense	0	0.0% Depreciation Rate	203.7%
Total Liab. and Equity	<u>1,389,942</u>	Net Profit or Loss	<u>356,058</u>	4.2% Return on Equity	604.4%

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<b>676295 EPIC NURSING &amp; REHABILITATION</b>				Proprietary - Other	
EPIC NURSING & REHABILITATION		12/31/2019 275 Days Settled			
CORSICANA, TX 75110		3/31/2019 90 Days Settled		CR Beds 124 POS Beds 0	
NAVARRO				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate	60.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	128.7
Current Assets	147,492,934	Total Charges	1,774,679	Average Wages	18.91
Fixed Assets	36,688,350	Contract Allowance	363,672	20.5% Skilled Nursing	80.9%
Other Assets	49,919,191	Operating Revenue	1,411,007	79.5% Ancillary Service	19.1%
Total Assets	234,100,475	Operating Expense	1,475,977	104.6% Current Ratio	0.5
Current Liabilities	279,431,287	Operating Margin	-64,970	-4.6% Days to Collect	22,339.1
Long Term Liabilities	17,446,453	Other Income	207	0.0% Avg Payment Days	33,452.2
Total Equity	-62,777,265	Other Expense	0	0.0% Depreciation Rate	0.4%
Total Liab. and Equity	234,100,475	Net Profit or Loss	(64,763)	-4.6% Return on Equity	0.1%

  

<b>676295 EPIC NURSING &amp; REHABILITATION</b>				Nonprofit - Church	
EPIC NURSING & REHABILITATION		12/31/2019 275 Days Settled			
CORSICANA, TX 75110		3/31/2019 90 Days Settled		CR Beds 124 POS Beds 0	
NAVARRO				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate	64.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	165.8
Current Assets	1,022,900	Total Charges	5,251,446	Average Wages	18.91
Fixed Assets	28,430	Contract Allowance	506,801	9.7% Skilled Nursing	69.7%
Other Assets	87,236	Operating Revenue	4,744,645	90.3% Ancillary Service	30.3%
Total Assets	1,138,566	Operating Expense	4,022,497	84.8% Current Ratio	4.1
Current Liabilities	247,723	Operating Margin	722,148	15.2% Days to Collect	0.5
Long Term Liabilities	13,940	Other Income	2,592	0.1% Avg Payment Days	21.8
Total Equity	876,903	Other Expense	0	0.0% Depreciation Rate	1,594.0%
Total Liab. and Equity	1,138,566	Net Profit or Loss	724,739	15.3% Return on Equity	82.6%

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<b>675028 ESTATES HEALTHCARE AND REHABILITATION CENTER</b>				Proprietary - Corporation	
ESTATES HEALTHCARE AND REHABILITATION CENTER		8/31/2019 365 Days Settled			
FORT WORTH, TX 76134				CR Beds 152    POS Beds 0	
TARRANT				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	67.8%
				Length of Stay	177.4
				Average Wages	19.90
				12.1% Skilled Nursing	82.6%
				87.9% Ancillary Service	17.4%
				108.4% Current Ratio	2.4
				-8.4% Days to Collect	41.6
				0.0% Avg Payment Days	14.9
				0.0% Depreciation Rate	31.9%
				-8.4% Return on Equity	9.8%

  

Balance Sheet		Income Statement			
Current Assets	883,420	Total Charges	7,622,931		
Fixed Assets	822,986	Contract Allowance	921,279		
Other Assets	4,241,410	Operating Revenue	6,701,652		
Total Assets	5,947,816	Operating Expense	7,261,978		
Current Liabilities	366,126	Operating Margin	-560,326		
Long Term Liabilities	11,276,038	Other Income	111		
Total Equity	-5,694,348	Other Expense	0		
Total Liab. and Equity	5,947,816	Net Profit or Loss	(560,215)		

<b>676280 ESTRELLA OAKS REHABILITATION AND CARE CENTER</b>				Nonprofit - Church	
ESTRELLA OAKS REHABILITATION AND CARE CENTER		5/31/2019 365 Days Settled			
GEORGETOWN, TX 78628				CR Beds 142    POS Beds 0	
WILLIAMSON				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	57.1%
				Length of Stay	74.9
				Average Wages	20.39
				25.3% Skilled Nursing	48.0%
				74.7% Ancillary Service	52.0%
				106.3% Current Ratio	1.9
				-6.3% Days to Collect	25.6
				1.7% Avg Payment Days	9.9
				0.0% Depreciation Rate	2,285.8%
				-4.6% Return on Equity	41.3%

  

Balance Sheet		Income Statement			
Current Assets	628,552	Total Charges	10,823,301		
Fixed Assets	68,064	Contract Allowance	2,740,919		
Other Assets	1,365	Operating Revenue	8,082,382		
Total Assets	697,981	Operating Expense	8,593,151		
Current Liabilities	331,082	Operating Margin	-510,769		
Long Term Liabilities	1,270,913	Other Income	137,646		
Total Equity	-904,014	Other Expense	0		
Total Liab. and Equity	697,981	Net Profit or Loss	(373,123)		

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<b>675035 EVERGREEN HEALTHCARE CENTER</b>				Nonprofit - Church	
EVERGREEN HEALTHCARE CENTER		8/31/2019 365 Days Settled			
BURKBURNETT, TX 76354		CR Beds 60    POS Beds 0			
WICHITA		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		50.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				455.9	
Current Assets	2,244,876	Total Charges	2,217,843	Average Wages	16.90
Fixed Assets	67,916	Contract Allowance	56,935	2.6% Skilled Nursing	78.9%
Other Assets	0	Operating Revenue	2,160,908	97.4% Ancillary Service	21.1%
Total Assets	2,312,792	Operating Expense	1,997,269	92.4% Current Ratio	20.6
Current Liabilities	108,993	Operating Margin	163,639	7.6% Days to Collect	40.9
Long Term Liabilities	0	Other Income	109,736	5.1% Avg Payment Days	17.7
Total Equity	2,203,799	Other Expense	0	0.0% Depreciation Rate	494.3%
Total Liab. and Equity	2,312,792	Net Profit or Loss	273,375	12.7% Return on Equity	12.4%
<hr/>					
<b>676123 FAIRFIELD NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
FAIRFIELD NURSING & REHABILITATION CENTER		12/31/2019 365 Days Settled			
FAIRFIELD, TX 75840		CR Beds 101    POS Beds 0			
FREESTONE		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		87.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				196.9	
Current Assets	522,104	Total Charges	7,484,737	Average Wages	17.56
Fixed Assets	330,252	Contract Allowance	1,206,353	16.1% Skilled Nursing	74.2%
Other Assets	41,400	Operating Revenue	6,278,384	83.9% Ancillary Service	25.8%
Total Assets	893,756	Operating Expense	6,260,702	99.7% Current Ratio	0.8
Current Liabilities	671,091	Operating Margin	17,682	0.3% Days to Collect	34.9
Long Term Liabilities	73,767	Other Income	7,370	0.1% Avg Payment Days	181.3
Total Equity	148,898	Other Expense	0	0.0% Depreciation Rate	147.3%
Total Liab. and Equity	893,756	Net Profit or Loss	25,052	0.4% Return on Equity	16.8%

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<b>675311 FAIRVIEW HEALTHCARE RESIDENCE</b>				Nonprofit - Church	
FAIRVIEW HEALTHCARE RESIDENCE				7/31/2019 365 Days Settled	
FAIRFIELD, TX 75840				CR Beds 84    POS Beds 0	
FREESTONE				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate    52.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    167.3	
Current Assets	3,709,421	Total Charges	3,758,358	Average Wages    16.92	
Fixed Assets	217,748	Contract Allowance	1,054,245	28.1% Skilled Nursing    73.9%	
Other Assets	224,848	Operating Revenue	2,704,113	71.9% Ancillary Service    26.1%	
Total Assets	4,152,017	Operating Expense	2,994,638	110.7% Current Ratio    1.1	
Current Liabilities	3,245,764	Operating Margin	-290,525	-10.7% Days to Collect    89.7	
Long Term Liabilities	280,334	Other Income	54,154	2.0% Avg Payment Days    150.5	
Total Equity	625,919	Other Expense	0	0.0% Depreciation Rate    89.4%	
Total Liab. and Equity	4,152,017	Net Profit or Loss	(236,371)	-8.7% Return on Equity    -37.8%	
<b>675321 FAITH MEMORIAL NURSING HOME</b>				Proprietary - Corporation	
FAITH MEMORIAL NURSING HOME				3/31/2019 365 Days Settled	
PASADENA, TX 77502				CR Beds 112    POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate    90.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    96.1	
Current Assets	706,191	Total Charges	12,000,384	Average Wages    22.83	
Fixed Assets	6,840,532	Contract Allowance	4,903,843	40.9% Skilled Nursing    87.7%	
Other Assets	8,893	Operating Revenue	7,096,541	59.1% Ancillary Service    12.3%	
Total Assets	7,555,616	Operating Expense	6,987,647	98.5% Current Ratio    0.6	
Current Liabilities	1,136,279	Operating Margin	108,894	1.5% Days to Collect    35.9	
Long Term Liabilities	3,103,533	Other Income	446,493	6.3% Avg Payment Days    38.6	
Total Equity	3,315,804	Other Expense	0	0.0% Depreciation Rate    5.3%	
Total Liab. and Equity	7,555,616	Net Profit or Loss	555,387	7.8% Return on Equity    16.7%	

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<b>676214 FALCON LAKE NURSING HOME</b>				Proprietary - Other	
FALCON LAKE NURSING HOME		12/31/2019 365 Days Settled			
ZAPATA, TX 78076				CR Beds 59	POS Beds 0
ZAPATA		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	66.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	341.8
Current Assets	502,948	Total Charges	2,596,188	Average Wages	13.40
Fixed Assets	66,659	Contract Allowance	346,196	13.3% Skilled Nursing	83.7%
Other Assets	0	Operating Revenue	2,249,992	86.7% Ancillary Service	16.3%
Total Assets	569,607	Operating Expense	2,111,966	93.9% Current Ratio	2.1
Current Liabilities	234,795	Operating Margin	138,026	6.1% Days to Collect	68.2
Long Term Liabilities	93,560	Other Income	12,336	0.5% Avg Payment Days	40.5
Total Equity	241,252	Other Expense	0	0.0% Depreciation Rate	35.6%
Total Liab. and Equity	569,607	Net Profit or Loss	145,012	6.4% Return on Equity	60.1%
<hr/>					
<b>676382 FALCON RIDGE REHABILITATION</b>				Proprietary - Other	
FALCON RIDGE REHABILITATION		5/31/2019 151 Days Settled			
HUTTO, TX 78634				CR Beds 140	POS Beds 0
WILLIAMSON		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)				Occupancy Rate	65.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	168.3
Current Assets	1,198,216	Total Charges	4,261,728	Average Wages	21.90
Fixed Assets	-2,067,975	Contract Allowance	997,246	23.4% Skilled Nursing	56.7%
Other Assets	288,692	Operating Revenue	3,264,482	76.6% Ancillary Service	43.3%
Total Assets	-581,067	Operating Expense	3,358,079	102.9% Current Ratio	2.4
Current Liabilities	497,382	Operating Margin	-93,597	-2.9% Days to Collect	45.9
Long Term Liabilities	2,875,648	Other Income	495	0.0% Avg Payment Days	17.3
Total Equity	-3,954,097	Other Expense	0	0.0% Depreciation Rate	-167.0%
Total Liab. and Equity	-581,067	Net Profit or Loss	(93,102)	-2.9% Return on Equity	2.4%

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<b>675630 FALFURRIAS NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
FALFURRIAS NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled			
FALFURRIAS, TX 78355		CR Beds 98    POS Beds 0			
BROOKS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		43.9%	
		Length of Stay		257.3	
		Average Wages		18.27	
		Skilled Nursing		72.9%	
		Ancillary Service		27.1%	
		Current Ratio		1.1	
		Days to Collect		84.2	
		Avg Payment Days		31.0	
		Depreciation Rate		92.8%	
		Return on Equity		-2.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	427,237	Total Charges	3,016,958		
Fixed Assets	131,645	Contract Allowance	-152,246	-5.0%	
Other Assets	3,046,591	Operating Revenue	3,169,204	105.0%	
Total Assets	3,605,473	Operating Expense	3,253,949	102.7%	
Current Liabilities	384,338	Operating Margin	-84,745	-2.7%	
Long Term Liabilities	0	Other Income	2,980	0.1%	
Total Equity	3,221,135	Other Expense	0	0.0%	
Total Liab. and Equity	3,605,473	Net Profit or Loss	(81,769)	-2.6%	
<hr/>					
<b>676412 FALL CREEK REHABILITATION AND HEALTHCARE CENTER</b>				Proprietary - Corporation	
FALL CREEK REHABILITATION AND HEALTHCARE CENTER		12/31/2019 365 Days Settled			
HUMBLE, TX 77396		CR Beds 126    POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		79.3%	
		Length of Stay		73.1	
		Average Wages		19.26	
		Skilled Nursing		39.2%	
		Ancillary Service		60.8%	
		Current Ratio		2.1	
		Days to Collect		42.9	
		Avg Payment Days		22.3	
		Depreciation Rate		773.4%	
		Return on Equity		43.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,568,807	Total Charges	15,631,001		
Fixed Assets	88,020	Contract Allowance	5,008,839	32.0%	
Other Assets	500	Operating Revenue	10,622,162	68.0%	
Total Assets	1,657,327	Operating Expense	10,156,969	95.6%	
Current Liabilities	730,712	Operating Margin	465,193	4.4%	
Long Term Liabilities	0	Other Income	-2,337	0.0%	
Total Equity	926,615	Other Expense	0	0.0%	
Total Liab. and Equity	1,657,327	Net Profit or Loss	401,051	3.8%	

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<b>676424 FARMERSVILLE HEALTH AND REHABILITATION</b>				Nonprofit - Church	
FARMERSVILLE HEALTH AND REHABILITATION		6/30/2019 365 Days Settled			
FARMERSVILLE, TX 75442		8/31/2019 62 Days Settled		CR Beds 74    POS Beds 0	
COLLIN		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)				Occupancy Rate	80.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	137.8
Current Assets	616,740	Total Charges	11,455,178	Average Wages	17.84
Fixed Assets	0	Contract Allowance	7,363,152	64.3% Skilled Nursing	86.0%
Other Assets	0	Operating Revenue	4,092,026	35.7% Ancillary Service	14.0%
Total Assets	616,740	Operating Expense	4,278,971	104.6% Current Ratio	1.0
Current Liabilities	624,692	Operating Margin	-186,945	-4.6% Days to Collect	56.6
Long Term Liabilities	0	Other Income	126,915	3.1% Avg Payment Days	20.0
Total Equity	-7,952	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	616,740	Net Profit or Loss	(60,030)	-1.5% Return on Equity	754.9%

<b>676424 FARMERSVILLE HEALTH AND REHABILITATION</b>				Nonprofit - Church	
FARMERSVILLE HEALTH AND REHABILITATION		6/30/2019 365 Days Settled			
FARMERSVILLE, TX 75442		8/31/2019 62 Days Settled		CR Beds 74    POS Beds 0	
COLLIN		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)				Occupancy Rate	78.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	201.1
Current Assets	818,770	Total Charges	2,196,350	Average Wages	17.84
Fixed Assets	0	Contract Allowance	1,468,407	66.9% Skilled Nursing	83.9%
Other Assets	0	Operating Revenue	727,943	33.1% Ancillary Service	16.1%
Total Assets	818,770	Operating Expense	819,128	112.5% Current Ratio	0.9
Current Liabilities	943,012	Operating Margin	-91,185	-12.5% Days to Collect	411.0
Long Term Liabilities	0	Other Income	20,184	2.8% Avg Payment Days	88.6
Total Equity	-124,242	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	818,770	Net Profit or Loss	(71,001)	-9.8% Return on Equity	57.1%

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<b>675098 FARWELL CARE AND REHABILITATION CENTER</b>				Nonprofit - Church	
FARWELL CARE AND REHABILITATION CENTER FARWELL, TX 79325 PARMER BLUE CROSS (IOWA/SOUTH DAKOTA)				12/31/2019 365 Days Settled CR Beds 75    POS Beds 0	
				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate	90.1%
Current Assets	3,566,056	Total Charges	4,199,844	Length of Stay	228.4
Fixed Assets	702,042	Contract Allowance	411,931	Average Wages	15.28
Other Assets	0	Operating Revenue	3,787,913	9.8% Skilled Nursing	4.7%
Total Assets	4,268,098	Operating Expense	3,995,502	90.2% Ancillary Service	11.7%
Current Liabilities	385,061	Operating Margin	-207,589	105.5% Current Ratio	9.3
Long Term Liabilities	0	Other Income	255,721	-5.5% Days to Collect	50.8
Total Equity	3,883,037	Other Expense	0	6.8% Avg Payment Days	21.7
Total Liab. and Equity	4,268,098	Net Profit or Loss	48,130	0.0% Depreciation Rate	2.3%
				1.3% Return on Equity	1.2%
<b>675147 FIRESIDE LODGE RETIREMENT CENTER INC</b>				Proprietary - Corporation	
FIRESIDE LODGE RETIREMENT CENTER INC FORT WORTH, TX 76114 TARRANT WISCONSIN PHYSICIANS SERVICE				12/31/2019 365 Days Settled CR Beds 92    POS Beds 0	
				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate	58.3%
Current Assets	849,629	Total Charges	3,529,231	Length of Stay	264.6
Fixed Assets	193,847	Contract Allowance	1,139,811	Average Wages	19.81
Other Assets	90,798	Operating Revenue	2,389,420	32.3% Skilled Nursing	96.7%
Total Assets	1,134,274	Operating Expense	4,079,095	67.7% Ancillary Service	0.0%
Current Liabilities	3,269,461	Operating Margin	-1,689,675	170.7% Current Ratio	0.3
Long Term Liabilities	0	Other Income	1,095,202	-70.7% Days to Collect	127.5
Total Equity	-2,135,187	Other Expense	0	45.8% Avg Payment Days	83.2
Total Liab. and Equity	1,134,274	Net Profit or Loss	(594,473)	0.0% Depreciation Rate	0.0%
				-24.9% Return on Equity	27.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455812 FIRST COLONY HEALTH AND REHABILITATION CENTER</b>				Nonprofit - Church	
FIRST COLONY HEALTH AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
MISSOURI CITY, TX 77459		CR Beds 197 POS Beds 0			
FORT BEND		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		54.7%	
		Length of Stay		110.9	
		Average Wages		20.01	
		16.5% Skilled Nursing		83.2%	
		83.5% Ancillary Service		16.8%	
		96.6% Current Ratio		1.2	
		3.4% Days to Collect		60.3	
		3.5% Avg Payment Days		38.6	
		0.0% Depreciation Rate		685.8%	
		6.9% Return on Equity		83.4%	
<hr/>					
<b>676455 FIVE POINTS NURSING AND REHABILITATION</b>				Proprietary - Corporation	
FIVE POINTS NURSING AND REHABILITATION		12/31/2019 365 Days Settled			
AMARILLO, TX 79124		CR Beds 120 POS Beds 0			
POTTER		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		56.2%	
		Length of Stay		68.0	
		Average Wages		19.14	
		15.6% Skilled Nursing		71.5%	
		84.4% Ancillary Service		28.5%	
		110.0% Current Ratio		0.2	
		-10.0% Days to Collect		48.8	
		0.0% Avg Payment Days		97.4	
		0.0% Depreciation Rate		588.3%	
		-10.0% Return on Equity		30.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675469 FLORESVILLE RESIDENCE AND REHABILITATION CENTER</b>				Nonprofit - Other	
FLORESVILLE RESIDENCE AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
FLORESVILLE, TX 78114		CR Beds 144    POS Beds 0			
WILSON		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		63.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				153.7	
Current Assets	682,508	Total Charges	8,295,354	Average Wages	
Fixed Assets	561,083	Contract Allowance	899,621	18.32	
Other Assets	0	Operating Revenue	7,395,733	10.8%	
Total Assets	<u>1,243,591</u>	Operating Expense	7,187,885	89.2%	
Current Liabilities	-455,696	Operating Margin	207,848	97.2%	
Long Term Liabilities	0	Other Income	0	2.8%	
Total Equity	<u>1,699,287</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,243,591</u>	Net Profit or Loss	<u>207,848</u>	0.0%	
				2.8%	
				Return on Equity	
				12.2%	
<hr/>					
<b>675079 FOCUSED CARE AT ALLENBROOK</b>				Proprietary - Corporation	
FOCUSED CARE AT ALLENBROOK		12/31/2019 365 Days Settled			
BAYTOWN, TX 77521		CR Beds 120    POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		58.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				105.0	
Current Assets	772,163	Total Charges	10,712,917	Average Wages	
Fixed Assets	33,959	Contract Allowance	4,836,102	18.23	
Other Assets	11,452	Operating Revenue	5,876,815	45.1%	
Total Assets	<u>817,574</u>	Operating Expense	5,596,118	54.9%	
Current Liabilities	399,923	Operating Margin	280,697	95.2%	
Long Term Liabilities	246,854	Other Income	73,932	4.8%	
Total Equity	<u>170,797</u>	Other Expense	0	1.3%	
Total Liab. and Equity	<u>817,574</u>	Net Profit or Loss	<u>354,629</u>	0.0%	
				6.0%	
				Return on Equity	
				207.6%	

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<b>675225 FOCUSED CARE AT BAYTOWN</b>				Proprietary - Corporation	
FOCUSED CARE AT BAYTOWN		12/31/2019 365 Days Settled			
BAYTOWN, TX 77520		CR Beds 100 POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		68.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 69.8	
Current Assets	654,920	Total Charges	9,895,361	Average Wages 17.81	
Fixed Assets	16,131	Contract Allowance	4,050,517	40.9%	Skilled Nursing 50.8%
Other Assets	-2,798	Operating Revenue	5,844,844	59.1%	Ancillary Service 49.2%
Total Assets	668,253	Operating Expense	5,338,295	91.3%	Current Ratio 1.2
Current Liabilities	529,173	Operating Margin	506,549	8.7%	Days to Collect 40.4
Long Term Liabilities	-1,018,451	Other Income	62,764	1.1%	Avg Payment Days 33.6
Total Equity	1,157,531	Other Expense	0	0.0%	Depreciation Rate 2,996.7%
Total Liab. and Equity	668,253	Net Profit or Loss	569,313	9.7%	Return on Equity 49.2%

<b>675000 FOCUSED CARE AT BEECHNUT</b>				Proprietary - Corporation	
FOCUSED CARE AT BEECHNUT		12/31/2019 365 Days Settled			
HOUSTON, TX 77072		CR Beds 146 POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		80.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 113.7	
Current Assets	705,302	Total Charges	13,698,016	Average Wages 17.71	
Fixed Assets	14,033	Contract Allowance	5,220,353	38.1%	Skilled Nursing 62.6%
Other Assets	-55,136	Operating Revenue	8,477,663	61.9%	Ancillary Service 37.4%
Total Assets	664,199	Operating Expense	7,516,019	88.7%	Current Ratio 1.0
Current Liabilities	704,000	Operating Margin	961,644	11.3%	Days to Collect 29.4
Long Term Liabilities	-1,680,325	Other Income	167,626	2.0%	Avg Payment Days 32.3
Total Equity	1,640,524	Other Expense	0	0.0%	Depreciation Rate 3,423.9%
Total Liab. and Equity	664,199	Net Profit or Loss	1,129,270	13.3%	Return on Equity 68.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676355 FOCUSED CARE AT BRENHAM</b>				Proprietary - Corporation	
FOCUSED CARE AT BRENHAM		12/31/2019 365 Days Settled			
BRENHAM, TX 77833		CR Beds 62    POS Beds 0			
WASHINGTON		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		75.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				90.3	
Current Assets	430,171	Total Charges	6,957,168	Average Wages	
Fixed Assets	71,774	Contract Allowance	2,925,723	18.03	
Other Assets	85,721	Operating Revenue	4,031,445	42.1%	
Total Assets	587,666	Operating Expense	3,931,509	57.9%	
Current Liabilities	486,003	Operating Margin	99,936	97.5%	
Long Term Liabilities	128,020	Other Income	750	2.5%	
Total Equity	-26,357	Other Expense	0	0.0%	
Total Liab. and Equity	587,666	Net Profit or Loss	100,686	0.0%	
				Days to Collect	
				35.0	
				Avg Payment Days	
				41.4	
				Depreciation Rate	
				426.4%	
				Return on Equity	
				-382.0%	

  

<b>675849 FOCUSED CARE AT BURNET BAY</b>				Proprietary - Other	
FOCUSED CARE AT BURNET BAY		12/31/2019 226 Days Settled			
BAYTOWN, TX 77521		5/19/2019 139 Days Settled			
HARRIS		CR Beds 120    POS Beds 0			
WISCONSIN PHYSICIANS SERVICE		<b>Key Performance Ind.</b>			
		Occupancy Rate		62.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				69.5	
Current Assets	137,204,734	Total Charges	3,392,189	Average Wages	
Fixed Assets	37,984,003	Contract Allowance	750,945	22.45	
Other Assets	55,782,385	Operating Revenue	2,641,244	22.1%	
Total Assets	230,971,122	Operating Expense	3,176,203	77.9%	
Current Liabilities	287,012,047	Operating Margin	-534,959	120.3%	
Long Term Liabilities	17,392,319	Other Income	994	-20.3%	
Total Equity	-73,433,244	Other Expense	0	0.0%	
Total Liab. and Equity	230,971,122	Net Profit or Loss	(533,965)	0.0%	
				Days to Collect	
				11,631.1	
				Avg Payment Days	
				15,038.7	
				Depreciation Rate	
				1.1%	
				Return on Equity	
				0.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675849 FOCUSED CARE AT BURNET BAY</b>				Proprietary - Other	
FOCUSED CARE AT BURNET BAY		12/31/2019 226 Days Settled			
BAYTOWN, TX 77521		5/19/2019 139 Days Settled		CR Beds 120 POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		50.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 43.8	
Current Assets	1,222,162	Total Charges	4,399,059	Average Wages	22.45
Fixed Assets	0	Contract Allowance	1,217,955	27.7% Skilled Nursing	54.1%
Other Assets	16,114	Operating Revenue	3,181,104	72.3% Ancillary Service	45.9%
Total Assets	1,238,276	Operating Expense	3,455,273	108.6% Current Ratio	1.9
Current Liabilities	651,048	Operating Margin	-274,169	-8.6% Days to Collect	138.6
Long Term Liabilities	860,867	Other Income	530	0.0% Avg Payment Days	64.6
Total Equity	-273,639	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	1,238,276	Net Profit or Loss	(273,639)	-8.6% Return on Equity	100.0%
<hr/>					
<b>676204 FOCUSED CARE AT CEDAR BAYOU</b>				Proprietary - Other	
FOCUSED CARE AT CEDAR BAYOU		12/31/2019 226 Days Settled			
BAYTOWN, TX 77521		5/19/2019 139 Days Settled		CR Beds 125 POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		68.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 115.9	
Current Assets	137,204,734	Total Charges	3,436,570	Average Wages	20.69
Fixed Assets	37,984,003	Contract Allowance	683,216	19.9% Skilled Nursing	74.2%
Other Assets	55,782,385	Operating Revenue	2,753,354	80.1% Ancillary Service	25.8%
Total Assets	230,971,122	Operating Expense	3,361,068	122.1% Current Ratio	0.5
Current Liabilities	287,012,046	Operating Margin	-607,714	-22.1% Days to Collect	11,157.5
Long Term Liabilities	17,392,319	Other Income	5,712	0.2% Avg Payment Days	14,211.6
Total Equity	-73,433,243	Other Expense	0	0.0% Depreciation Rate	1.4%
Total Liab. and Equity	230,971,122	Net Profit or Loss	(602,002)	-21.9% Return on Equity	0.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676204 FOCUSED CARE AT CEDAR BAYOU</b>				Proprietary - Other	
FOCUSED CARE AT CEDAR BAYOU		12/31/2019 226 Days Settled			
BAYTOWN, TX 77521		5/19/2019 139 Days Settled		CR Beds 125 POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		55.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				98.8	
Current Assets	799,041	Total Charges	5,446,232	Average Wages	
				20.69	
Fixed Assets	0	Contract Allowance	1,854,756	34.1%	Skilled Nursing
					57.5%
Other Assets	194,444	Operating Revenue	3,591,476	65.9%	Ancillary Service
					42.5%
Total Assets	993,485	Operating Expense	3,889,195	108.3%	Current Ratio
					1.1
Current Liabilities	748,958	Operating Margin	-297,719	-8.3%	Days to Collect
					80.0
Long Term Liabilities	542,783	Other Income	-537	0.0%	Avg Payment Days
					64.4
Total Equity	-298,256	Other Expense	0	0.0%	Depreciation Rate
					0.0%
Total Liab. and Equity	993,485	Net Profit or Loss	(298,256)	-8.3%	Return on Equity
					100.0%
<b>455944 FOCUSED CARE AT CLARKSVILLE</b>				Proprietary - Corporation	
FOCUSED CARE AT CLARKSVILLE		12/31/2019 365 Days Settled			
CLARKSVILLE, TX 75426		5/19/2019 139 Days Settled		CR Beds 120 POS Beds 0	
RED RIVER		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		41.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				67.0	
Current Assets	367,608	Total Charges	7,173,608	Average Wages	
				17.56	
Fixed Assets	29,663	Contract Allowance	2,813,012	39.2%	Skilled Nursing
					53.1%
Other Assets	27,476	Operating Revenue	4,360,596	60.8%	Ancillary Service
					46.9%
Total Assets	424,747	Operating Expense	4,118,622	94.5%	Current Ratio
					0.9
Current Liabilities	426,879	Operating Margin	241,974	5.5%	Days to Collect
					29.6
Long Term Liabilities	-657,416	Other Income	8,486	0.2%	Avg Payment Days
					37.1
Total Equity	655,284	Other Expense	0	0.0%	Depreciation Rate
					663.8%
Total Liab. and Equity	424,747	Net Profit or Loss	250,460	5.7%	Return on Equity
					38.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675670 FOCUSED CARE AT CORPUS</b>				Proprietary - Other	
FOCUSED CARE AT CORPUS		12/31/2019 226 Days Settled			
CORPUS CHRISTI, TX 78408		5/19/2019 139 Days Settled		CR Beds 94 POS Beds 0	
NUECES		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	64.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	165.4
Current Assets	137,204,734	Total Charges	1,795,200	Average Wages	21.26
Fixed Assets	37,984,003	Contract Allowance	283,647	15.8%	Skilled Nursing 77.8%
Other Assets	55,782,385	Operating Revenue	1,511,553	84.2%	Ancillary Service 22.2%
Total Assets	230,971,122	Operating Expense	2,489,923	164.7%	Current Ratio 0.5
Current Liabilities	287,012,045	Operating Margin	-978,370	-64.7%	Days to Collect 20,323.9
Long Term Liabilities	17,392,319	Other Income	196	0.0%	Avg Payment Days 19,183.8
Total Equity	-73,433,242	Other Expense	0	0.0%	Depreciation Rate 0.5%
Total Liab. and Equity	230,971,122	Net Profit or Loss	(978,174)	-64.7%	Return on Equity 1.3%

<b>675670 FOCUSED CARE AT CORPUS</b>				Proprietary - Other	
FOCUSED CARE AT CORPUS		12/31/2019 226 Days Settled			
CORPUS CHRISTI, TX 78408		5/19/2019 139 Days Settled		CR Beds 94 POS Beds 0	
NUECES		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	54.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	77.3
Current Assets	691,268	Total Charges	3,835,302	Average Wages	21.26
Fixed Assets	0	Contract Allowance	1,589,316	41.4%	Skilled Nursing 58.4%
Other Assets	-22,013	Operating Revenue	2,245,986	58.6%	Ancillary Service 41.6%
Total Assets	669,255	Operating Expense	2,611,456	116.3%	Current Ratio 1.4
Current Liabilities	510,680	Operating Margin	-365,470	-16.3%	Days to Collect 110.8
Long Term Liabilities	464,712	Other Income	59,333	2.6%	Avg Payment Days 71.3
Total Equity	-306,137	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	669,255	Net Profit or Loss	(306,137)	-13.6%	Return on Equity 100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675140 FOCUSED CARE AT HAMILTON</b>				Proprietary - Corporation	
FOCUSED CARE AT HAMILTON		9/30/2019 183 Days Settled			
HAMILTON, TX 76531		3/31/2019 90 Days Settled		CR Beds 82    POS Beds 0	
HAMILTON		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		84.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				248.6	
Current Assets	271,597	Total Charges	1,053,599	Average Wages	
Fixed Assets	48,294	Contract Allowance	242,070	17.91	
Other Assets	3,829	Operating Revenue	811,529	23.0%	
Total Assets	323,720	Operating Expense	855,287	77.0%	
Current Liabilities	501,345	Operating Margin	-43,758	105.4%	
Long Term Liabilities	0	Other Income	0	-5.4%	
Total Equity	-177,625	Other Expense	0	0.0%	
Total Liab. and Equity	323,720	Net Profit or Loss	(43,758)	0.0%	

<b>675140 FOCUSED CARE AT HAMILTON</b>				Proprietary - Corporation	
FOCUSED CARE AT HAMILTON		9/30/2019 183 Days Settled			
HAMILTON, TX 76531		3/31/2019 90 Days Settled		CR Beds 82    POS Beds 0	
HAMILTON		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		48.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				72.2	
Current Assets	372,124	Total Charges	2,295,758	Average Wages	
Fixed Assets	79,340	Contract Allowance	850,209	17.91	
Other Assets	14,741	Operating Revenue	1,445,549	37.0%	
Total Assets	466,205	Operating Expense	1,690,302	63.0%	
Current Liabilities	397,659	Operating Margin	-244,753	116.9%	
Long Term Liabilities	294,912	Other Income	196,013	-16.9%	
Total Equity	-226,366	Other Expense	0	13.6%	
Total Liab. and Equity	466,205	Net Profit or Loss	(48,740)	0.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675127 FOCUSED CARE AT HUMBLE</b>				Proprietary - Corporation	
FOCUSED CARE AT HUMBLE		12/31/2019 365 Days Settled			
HUMBLE, TX 77338		CR Beds 134    POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		61.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				96.1	
Current Assets	698,797	Total Charges	9,970,353	Average Wages	
Fixed Assets	0	Contract Allowance	3,983,087	18.21	
Other Assets	-41,296	Operating Revenue	5,987,266	39.9%	
Total Assets	657,501	Operating Expense	5,866,565	60.1%	
Current Liabilities	580,770	Operating Margin	120,701	98.0%	
Long Term Liabilities	-377,638	Other Income	120,555	2.0%	
Total Equity	454,369	Other Expense	0	2.0%	
Total Liab. and Equity	657,501	Net Profit or Loss	241,256	0.0%	
				4.0%	
				39.7%	
				1.2	
				41.9	
				34.9	
				0.0%	
				53.1%	

  

<b>675433 FOCUSED CARE AT HUNTSVILLE</b>				Proprietary - Corporation	
FOCUSED CARE AT HUNTSVILLE		12/31/2019 365 Days Settled			
HUNTSVILLE, TX 77340		CR Beds 88    POS Beds 0			
WALKER		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		53.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				101.9	
Current Assets	448,395	Total Charges	6,214,288	Average Wages	
Fixed Assets	18,117	Contract Allowance	2,581,319	18.15	
Other Assets	-12,043	Operating Revenue	3,632,969	41.5%	
Total Assets	454,469	Operating Expense	4,137,024	58.5%	
Current Liabilities	352,069	Operating Margin	-504,055	113.9%	
Long Term Liabilities	1,465,278	Other Income	12,192	-13.9%	
Total Equity	-1,362,878	Other Expense	0	0.3%	
Total Liab. and Equity	454,469	Net Profit or Loss	(491,863)	0.0%	
				-13.5%	
				45.3%	
				1.3	
				40.8	
				29.2	
				1,507.3%	
				36.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455936 FOCUSED CARE AT LAMESA</b>				Nonprofit - Church	
FOCUSED CARE AT LAMESA		8/31/2019 365 Days Settled			
LAMESA, TX 79331		CR Beds 80    POS Beds 0			
DAWSON		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		46.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				229.6	
Current Assets	657,105	Total Charges	3,761,576	Average Wages	17.63
Fixed Assets	29,596	Contract Allowance	1,223,307	32.5% Skilled Nursing	60.6%
Other Assets	0	Operating Revenue	2,538,269	67.5% Ancillary Service	39.4%
Total Assets	<u>686,701</u>	Operating Expense	3,259,644	128.4% Current Ratio	1.9
Current Liabilities	340,623	Operating Margin	-721,375	-28.4% Days to Collect	91.3
Long Term Liabilities	1,305,422	Other Income	14,418	0.6% Avg Payment Days	29.9
Total Equity	-959,344	Other Expense	0	0.0% Depreciation Rate	1,823.6%
Total Liab. and Equity	<u>686,701</u>	Net Profit or Loss	<u>(706,957)</u>	-27.9% Return on Equity	73.7%
<hr/>					
<b>675293 FOCUSED CARE AT LINDEN</b>				Proprietary - Corporation	
FOCUSED CARE AT LINDEN		12/31/2019 365 Days Settled			
LINDEN, TX 75563		CR Beds 131    POS Beds 0			
CASS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		35.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				90.6	
Current Assets	325,427	Total Charges	5,875,284	Average Wages	30.65
Fixed Assets	35,400	Contract Allowance	2,304,414	39.2% Skilled Nursing	58.1%
Other Assets	24,572	Operating Revenue	3,570,870	60.8% Ancillary Service	41.9%
Total Assets	<u>385,399</u>	Operating Expense	3,200,520	89.6% Current Ratio	1.0
Current Liabilities	320,723	Operating Margin	370,350	10.4% Days to Collect	30.6
Long Term Liabilities	-489,244	Other Income	4,283	0.1% Avg Payment Days	36.4
Total Equity	553,920	Other Expense	0	0.0% Depreciation Rate	170.6%
Total Liab. and Equity	<u>385,399</u>	Net Profit or Loss	<u>374,633</u>	10.5% Return on Equity	67.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675985 FOCUSED CARE AT MIDLAND</b>				Proprietary - Corporation	
FOCUSED CARE AT MIDLAND		9/30/2019 365 Days Settled			
MIDLAND, TX 79705		CR Beds 112    POS Beds 0			
MIDLAND		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		74.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				188.2	
Current Assets	748,773	Total Charges	8,757,780	Average Wages	
Fixed Assets	59,161	Contract Allowance	3,463,542	20.12	
Other Assets	0	Operating Revenue	5,294,238	39.5%	
Total Assets	807,934	Operating Expense	6,340,740	60.5%	
Current Liabilities	583,360	Operating Margin	-1,046,502	119.8%	
Long Term Liabilities	1,194,619	Other Income	206,846	-19.8%	
Total Equity	-970,045	Other Expense	0	3.9%	
Total Liab. and Equity	807,934	Net Profit or Loss	(839,656)	0.0%	
				1,629.5%	
				86.6%	
<b>455900 FOCUSED CARE AT MOUNT PLEASANT</b>				Proprietary - Corporation	
FOCUSED CARE AT MOUNT PLEASANT		12/31/2019 365 Days Settled			
MOUNT PLEASANT, TX 75455		CR Beds 128    POS Beds 0			
TITUS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		49.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				120.0	
Current Assets	467,406	Total Charges	6,941,215	Average Wages	
Fixed Assets	180,915	Contract Allowance	2,710,206	16.75	
Other Assets	-34,290	Operating Revenue	4,231,009	39.0%	
Total Assets	614,031	Operating Expense	4,458,271	61.0%	
Current Liabilities	438,804	Operating Margin	-227,262	105.4%	
Long Term Liabilities	1,435,147	Other Income	73,135	-5.4%	
Total Equity	-1,259,920	Other Expense	0	1.7%	
Total Liab. and Equity	614,031	Net Profit or Loss	(154,127)	0.0%	
				272.1%	
				12.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676094 FOCUSED CARE AT ORANGE</b>				Proprietary - Other	
FOCUSED CARE AT ORANGE		12/31/2019 226 Days Settled			
ORANGE, TX 77630		5/19/2019 139 Days Settled		CR Beds 120 POS Beds 0	
ORANGE		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		72.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				107.3	
Current Assets	137,204,734	Total Charges	3,295,739	Average Wages	
				18.34	
Fixed Assets	37,984,003	Contract Allowance	759,191	23.0%	
				Skilled Nursing	
Other Assets	55,782,385	Operating Revenue	2,536,548	77.0%	
				Ancillary Service	
Total Assets	230,971,122	Operating Expense	2,684,752	105.8%	
				Current Ratio	
Current Liabilities	287,012,044	Operating Margin	-148,204	-5.8%	
				Days to Collect	
Long Term Liabilities	17,392,319	Other Income	482	0.0%	
				Avg Payment Days	
Total Equity	-73,433,241	Other Expense	0	0.0%	
				Depreciation Rate	
Total Liab. and Equity	230,971,122	Net Profit or Loss	(147,722)	-5.8%	
				Return on Equity	
				0.2%	

<b>676094 FOCUSED CARE AT ORANGE</b>				Proprietary - Other	
FOCUSED CARE AT ORANGE		12/31/2019 226 Days Settled			
ORANGE, TX 77630		5/19/2019 139 Days Settled		CR Beds 120 POS Beds 0	
ORANGE		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		63.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				64.9	
Current Assets	938,312	Total Charges	5,398,555	Average Wages	
				18.34	
Fixed Assets	0	Contract Allowance	1,941,670	36.0%	
				Skilled Nursing	
Other Assets	69,904	Operating Revenue	3,456,885	64.0%	
				Ancillary Service	
Total Assets	1,008,216	Operating Expense	3,499,433	101.2%	
				Current Ratio	
Current Liabilities	580,333	Operating Margin	-42,548	-1.2%	
				Days to Collect	
Long Term Liabilities	470,431	Other Income	0	0.0%	
				Avg Payment Days	
Total Equity	-42,548	Other Expense	0	0.0%	
				Depreciation Rate	
Total Liab. and Equity	1,008,216	Net Profit or Loss	(42,548)	-1.2%	
				Return on Equity	
				100.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676050 FOCUSED CARE AT PASADENA</b>				Proprietary - Other	
FOCUSED CARE AT PASADENA		12/31/2019 226 Days Settled			
PASADENA, TX 77504		5/19/2019 139 Days Settled		CR Beds 125 POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		78.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 76.0	
Current Assets	137,204,734	Total Charges	5,201,784	Average Wages	21.69
Fixed Assets	37,984,003	Contract Allowance	1,374,281	26.4% Skilled Nursing	69.8%
Other Assets	55,782,385	Operating Revenue	3,827,503	73.6% Ancillary Service	30.2%
Total Assets	230,971,122	Operating Expense	4,192,155	109.5% Current Ratio	0.5
Current Liabilities	287,012,048	Operating Margin	-364,652	-9.5% Days to Collect	8,026.3
Long Term Liabilities	17,392,319	Other Income	1,200	0.0% Avg Payment Days	11,394.2
Total Equity	-73,433,245	Other Expense	0	0.0% Depreciation Rate	1.3%
Total Liab. and Equity	230,971,122	Net Profit or Loss	(363,452)	-9.5% Return on Equity	0.5%

<b>676050 FOCUSED CARE AT PASADENA</b>				Proprietary - Other	
FOCUSED CARE AT PASADENA		12/31/2019 226 Days Settled			
PASADENA, TX 77504		5/19/2019 139 Days Settled		CR Beds 125 POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		75.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 52.2	
Current Assets	1,596,592	Total Charges	9,396,189	Average Wages	21.69
Fixed Assets	0	Contract Allowance	3,588,035	38.2% Skilled Nursing	45.0%
Other Assets	6,100	Operating Revenue	5,808,154	61.8% Ancillary Service	55.0%
Total Assets	1,602,692	Operating Expense	5,481,802	94.4% Current Ratio	1.5
Current Liabilities	1,099,368	Operating Margin	326,352	5.6% Days to Collect	99.3
Long Term Liabilities	176,921	Other Income	51	0.0% Avg Payment Days	68.4
Total Equity	326,403	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	1,602,692	Net Profit or Loss	326,403	5.6% Return on Equity	100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675881 FOCUSED CARE AT PECOS</b>		Proprietary - Corporation	
FOCUSED CARE AT PECOS		12/31/2019 365 Days Settled	
PECOS, TX 79772		CR Beds 89    POS Beds 0	
REEVES		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	73.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	430,543	Total Charges	7,676,104
Fixed Assets	40,854	Contract Allowance	2,747,444
Other Assets	48,219	Operating Revenue	4,928,660
Total Assets	519,616	Operating Expense	4,965,751
Current Liabilities	467,311	Operating Margin	-37,091
Long Term Liabilities	-439,172	Other Income	280,332
Total Equity	491,477	Other Expense	0
Total Liab. and Equity	519,616	Net Profit or Loss	243,241
		35.8%	Skilled Nursing 63.6%
		64.2%	Ancillary Service 36.4%
		100.8%	Current Ratio 0.9
		-0.8%	Days to Collect 30.6
		5.7%	Avg Payment Days 33.7
		0.0%	Depreciation Rate 846.2%
		4.9%	Return on Equity 49.5%

<b>675089 FOCUSED CARE AT SHERMAN</b>		Proprietary - Corporation	
FOCUSED CARE AT SHERMAN		12/31/2019 365 Days Settled	
SHERMAN, TX 75090		CR Beds 116    POS Beds 0	
GRAYSON		<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)		Occupancy Rate	65.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	509,030	Total Charges	8,786,274
Fixed Assets	9,561	Contract Allowance	3,380,025
Other Assets	2,061	Operating Revenue	5,406,249
Total Assets	520,652	Operating Expense	5,028,957
Current Liabilities	480,670	Operating Margin	377,292
Long Term Liabilities	-2,274	Other Income	15,725
Total Equity	42,256	Other Expense	0
Total Liab. and Equity	520,652	Net Profit or Loss	393,017
		38.5%	Skilled Nursing 62.5%
		61.5%	Ancillary Service 37.5%
		93.0%	Current Ratio 1.1
		7.0%	Days to Collect 32.7
		0.3%	Avg Payment Days 31.0
		0.0%	Depreciation Rate 4,766.0%
		7.3%	Return on Equity 930.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675733 FOCUSED CARE AT STONEBRIAR</b>				Proprietary - Corporation	
FOCUSED CARE AT STONEBRIAR		9/30/2019 183 Days Settled			
AUSTIN, TX 78704		3/31/2019 90 Days Settled		CR Beds 134    POS Beds 0	
TRAVIS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		66.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				162.3	
Current Assets	1,051,809	Total Charges	2,197,237	Average Wages	
				20.98	
Fixed Assets	6,073	Contract Allowance	490,759	22.3% Skilled Nursing	
				95.7%	
Other Assets	43,282	Operating Revenue	1,706,478	77.7% Ancillary Service	
				0.0%	
Total Assets	1,101,164	Operating Expense	1,590,139	93.2% Current Ratio	
				0.8	
Current Liabilities	1,269,646	Operating Margin	116,339	6.8% Days to Collect	
				145.9	
Long Term Liabilities	112,091	Other Income	0	0.0% Avg Payment Days	
				106.5	
Total Equity	-280,573	Other Expense	0	0.0% Depreciation Rate	
				0.0%	
Total Liab. and Equity	1,101,164	Net Profit or Loss	113,727	6.7% Return on Equity	
				-40.5%	

<b>675733 FOCUSED CARE AT STONEBRIAR</b>				Proprietary - Corporation	
FOCUSED CARE AT STONEBRIAR		9/30/2019 183 Days Settled			
AUSTIN, TX 78704		3/31/2019 90 Days Settled		CR Beds 134    POS Beds 0	
TRAVIS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		69.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				125.7	
Current Assets	2,664,001	Total Charges	4,995,927	Average Wages	
				20.98	
Fixed Assets	3,520	Contract Allowance	1,352,778	27.1% Skilled Nursing	
				67.2%	
Other Assets	0	Operating Revenue	3,643,149	72.9% Ancillary Service	
				32.8%	
Total Assets	2,667,521	Operating Expense	3,291,228	90.3% Current Ratio	
				4.3	
Current Liabilities	625,941	Operating Margin	351,921	9.7% Days to Collect	
				204.1	
Long Term Liabilities	1,966,742	Other Income	3,491	0.1% Avg Payment Days	
				42.4	
Total Equity	74,838	Other Expense	0	0.0% Depreciation Rate	
				4,775.7%	
Total Liab. and Equity	2,667,521	Net Profit or Loss	355,412	9.8% Return on Equity	
				474.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676210 FOCUSED CARE AT SUMMER PLACE</b>				Proprietary - Other	
FOCUSED CARE AT SUMMER PLACE		12/31/2019 226 Days Settled			
BEAUMONT, TX 77707		5/19/2019 139 Days Settled		CR Beds 132 POS Beds 0	
JEFFERSON		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		81.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				117.4	
Current Assets	137,204,734	Total Charges	4,550,302	Average Wages	17.99
Fixed Assets	37,984,003	Contract Allowance	1,115,057	24.5% Skilled Nursing	67.3%
Other Assets	55,782,385	Operating Revenue	3,435,245	75.5% Ancillary Service	32.7%
Total Assets	230,971,122	Operating Expense	3,599,517	104.8% Current Ratio	0.5
Current Liabilities	287,012,046	Operating Margin	-164,272	-4.8% Days to Collect	8,942.8
Long Term Liabilities	17,392,319	Other Income	2,652	0.1% Avg Payment Days	13,270.1
Total Equity	-73,433,243	Other Expense	0	0.0% Depreciation Rate	0.8%
Total Liab. and Equity	230,971,122	Net Profit or Loss	(161,620)	-4.7% Return on Equity	0.2%

<b>676210 FOCUSED CARE AT SUMMER PLACE</b>				Proprietary - Other	
FOCUSED CARE AT SUMMER PLACE		12/31/2019 226 Days Settled			
BEAUMONT, TX 77707		5/19/2019 139 Days Settled		CR Beds 132 POS Beds 0	
JEFFERSON		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		74.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				62.9	
Current Assets	2,082,593	Total Charges	7,744,943	Average Wages	17.99
Fixed Assets	0	Contract Allowance	2,661,760	34.4% Skilled Nursing	57.5%
Other Assets	52,715	Operating Revenue	5,083,183	65.6% Ancillary Service	42.5%
Total Assets	2,135,308	Operating Expense	5,234,741	103.0% Current Ratio	2.2
Current Liabilities	933,019	Operating Margin	-151,558	-3.0% Days to Collect	148.0
Long Term Liabilities	1,352,252	Other Income	1,595	0.0% Avg Payment Days	58.4
Total Equity	-149,963	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	2,135,308	Net Profit or Loss	(149,963)	-3.0% Return on Equity	100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675848 FOCUSED CARE AT WEBSTER</b>				Proprietary - Other	
FOCUSED CARE AT WEBSTER		12/31/2019 226 Days Settled			
WEBSTER, TX 77598		5/19/2019 139 Days Settled		CR Beds 120 POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		63.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				147.7	
Current Assets	137,204,734	Total Charges	2,912,941	Average Wages	
				21.52	
Fixed Assets	37,984,003	Contract Allowance	504,644	17.3%	
				Skilled Nursing	
Other Assets	55,782,385	Operating Revenue	2,408,297	82.7%	
				Ancillary Service	
Total Assets	230,971,122	Operating Expense	3,118,326	129.5%	
				Current Ratio	
Current Liabilities	287,012,047	Operating Margin	-710,029	-29.5%	
				Days to Collect	
Long Term Liabilities	17,392,319	Other Income	263	0.0%	
				Avg Payment Days	
Total Equity	-73,433,244	Other Expense	0	0.0%	
				Depreciation Rate	
Total Liab. and Equity	230,971,122	Net Profit or Loss	(709,766)	-29.5%	
				Return on Equity	
				1.0%	

<b>675848 FOCUSED CARE AT WEBSTER</b>				Proprietary - Other	
FOCUSED CARE AT WEBSTER		12/31/2019 226 Days Settled			
WEBSTER, TX 77598		5/19/2019 139 Days Settled		CR Beds 120 POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		68.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				94.9	
Current Assets	1,408,468	Total Charges	6,300,732	Average Wages	
				21.52	
Fixed Assets	0	Contract Allowance	2,390,063	37.9%	
				Skilled Nursing	
Other Assets	5,992	Operating Revenue	3,910,669	62.1%	
				Ancillary Service	
Total Assets	1,414,460	Operating Expense	3,955,595	101.1%	
				Current Ratio	
Current Liabilities	717,565	Operating Margin	-44,926	-1.1%	
				Days to Collect	
Long Term Liabilities	700,082	Other Income	41,739	1.1%	
				Avg Payment Days	
Total Equity	-3,187	Other Expense	0	0.0%	
				Depreciation Rate	
Total Liab. and Equity	1,414,460	Net Profit or Loss	(3,187)	-0.1%	
				Return on Equity	
				100.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676116 FOCUSED CARE AT WESTWOOD</b>				Proprietary - Other	
FOCUSED CARE AT WESTWOOD		12/31/2019 226 Days Settled			
HOUSTON, TX 77099		5/19/2019 139 Days Settled		CR Beds 125 POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		70.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				158.1	
Current Assets	137,204,734	Total Charges	2,954,160	Average Wages	
				19.70	
Fixed Assets	37,984,003	Contract Allowance	381,901	12.9% Skilled Nursing	
				74.1%	
Other Assets	55,782,385	Operating Revenue	2,572,259	87.1% Ancillary Service	
				25.9%	
Total Assets	230,971,122	Operating Expense	3,237,219	125.9% Current Ratio	
				0.5	
Current Liabilities	287,012,045	Operating Margin	-664,960	-25.9% Days to Collect	
				11,943.1	
Long Term Liabilities	17,392,319	Other Income	14,151	0.6% Avg Payment Days	
				14,755.3	
Total Equity	-73,433,242	Other Expense	0	0.0% Depreciation Rate	
				1.0%	
Total Liab. and Equity	230,971,122	Net Profit or Loss	(650,809)	-25.3% Return on Equity	
				0.9%	

<b>676116 FOCUSED CARE AT WESTWOOD</b>				Proprietary - Other	
FOCUSED CARE AT WESTWOOD		12/31/2019 226 Days Settled			
HOUSTON, TX 77099		5/19/2019 139 Days Settled		CR Beds 125 POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		72.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				139.8	
Current Assets	1,673,000	Total Charges	6,538,265	Average Wages	
				19.70	
Fixed Assets	0	Contract Allowance	2,257,317	34.5% Skilled Nursing	
				62.9%	
Other Assets	-16,508	Operating Revenue	4,280,948	65.5% Ancillary Service	
				37.1%	
Total Assets	1,656,492	Operating Expense	4,435,591	103.6% Current Ratio	
				2.4	
Current Liabilities	696,838	Operating Margin	-154,643	-3.6% Days to Collect	
				141.0	
Long Term Liabilities	1,017,349	Other Income	96,948	2.3% Avg Payment Days	
				52.5	
Total Equity	-57,695	Other Expense	0	0.0% Depreciation Rate	
				0.0%	
Total Liab. and Equity	1,656,492	Net Profit or Loss	(57,695)	-1.3% Return on Equity	
				100.0%	

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<b>675398 FOCUSED CARE OF CENTER</b>				Proprietary - Corporation	
FOCUSED CARE OF CENTER		12/31/2019 365 Days Settled			
CENTER, TX 75935		CR Beds 96    POS Beds 0			
SHELBY		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		54.7%	
		Length of Stay		93.5	
		Average Wages		17.02	
		42.6% Skilled Nursing		50.9%	
		57.4% Ancillary Service		49.1%	
		88.8% Current Ratio		1.3	
		11.2% Days to Collect		43.2	
		1.4% Avg Payment Days		37.6	
		0.0% Depreciation Rate		502.2%	
		12.6% Return on Equity		57.8%	
<hr/>					
<b>675602 FOCUSED CARE OF GILMER</b>				Proprietary - Corporation	
FOCUSED CARE OF GILMER		12/31/2019 365 Days Settled			
GILMER, TX 75644		CR Beds 111    POS Beds 0			
UPSHUR		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		46.2%	
		Length of Stay		54.4	
		Average Wages		18.16	
		33.0% Skilled Nursing		58.3%	
		67.0% Ancillary Service		41.7%	
		103.6% Current Ratio		0.9	
		-3.6% Days to Collect		35.3	
		1.3% Avg Payment Days		36.5	
		0.0% Depreciation Rate		7,328.3%	
		-2.3% Return on Equity		-81.0%	

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<b>455591 FOCUSED CARE OF WAXAHACHIE</b>		Proprietary - Corporation	
FOCUSED CARE OF WAXAHACHIE		12/31/2019 365 Days Settled	
WAXAHACHIE, TX 75165		CR Beds 152    POS Beds 0	
ELLIS		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	49.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	689,421	Total Charges	7,768,972
Fixed Assets	9,538	Contract Allowance	2,401,334
Other Assets	-25,481	Operating Revenue	5,367,638
Total Assets	<u>673,478</u>	Operating Expense	5,370,722
Current Liabilities	490,327	Operating Margin	-3,084
Long Term Liabilities	1,545,451	Other Income	56,751
Total Equity	-1,362,300	Other Expense	0
Total Liab. and Equity	<u>673,478</u>	Net Profit or Loss	<u>53,667</u>
		30.9%	Skilled Nursing 70.5%
		69.1%	Ancillary Service 29.5%
		100.1%	Current Ratio 1.4
		-0.1%	Days to Collect 46.2
		1.1%	Avg Payment Days 30.4
		0.0%	Depreciation Rate 5,660.6%
		1.0%	Return on Equity -3.9%
<b>675663 FORT BEND HEALTHCARE CENTER</b>		Nonprofit - Church	
FORT BEND HEALTHCARE CENTER		12/31/2019 365 Days Settled	
ROSENBERG, TX 77471		CR Beds 56    POS Beds 0	
FORT BEND		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	78.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,492,495	Total Charges	5,077,440
Fixed Assets	0	Contract Allowance	1,286,271
Other Assets	0	Operating Revenue	3,791,169
Total Assets	<u>1,492,495</u>	Operating Expense	3,580,121
Current Liabilities	158,678	Operating Margin	211,048
Long Term Liabilities	0	Other Income	553
Total Equity	1,333,817	Other Expense	0
Total Liab. and Equity	<u>1,492,495</u>	Net Profit or Loss	<u>195,088</u>
		25.3%	Skilled Nursing 72.1%
		74.7%	Ancillary Service 27.9%
		94.4%	Current Ratio 9.4
		5.6%	Days to Collect 69.1
		0.0%	Avg Payment Days 3.3
		0.0%	Depreciation Rate 0.0%
		5.1%	Return on Equity 14.6%

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<b>675722 FORT STOCKTON LIVING &amp; REHABILITATION</b>				Proprietary - Corporation	
FORT STOCKTON LIVING & REHABILITATION		9/30/2019 365 Days Settled			
FORT STOCKTON, TX 79735		CR Beds 120    POS Beds 0			
PECOS		<b>Key Performance Ind.</b>			
NOVITAS		Occupancy Rate		60.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				158.4	
Current Assets	1,190,187	Total Charges	8,794,499	Average Wages	
Fixed Assets	16,955	Contract Allowance	3,592,487	19.08	
Other Assets	0	Operating Revenue	5,202,012	40.8%	
Total Assets	1,207,142	Operating Expense	5,631,427	59.2%	
Current Liabilities	707,148	Operating Margin	-429,415	108.3%	
Long Term Liabilities	631,899	Other Income	143,780	-8.3%	
Total Equity	-131,905	Other Expense	0	2.8%	
Total Liab. and Equity	1,207,142	Net Profit or Loss	(285,635)	0.0%	
				Depreciation Rate	
				4,391.7%	
				Return on Equity	
				216.5%	
<hr/>					
<b>676255 FORT WORTH TRANSITIONAL CARE CENTER</b>				Government - City-County	
FORT WORTH TRANSITIONAL CARE CENTER		12/31/2019 365 Days Settled			
FORT WORTH, TX 76104		CR Beds 136    POS Beds 0			
TARRANT		<b>Key Performance Ind.</b>			
PALMETTO (CALIFORNIA)		Occupancy Rate		70.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				49.6	
Current Assets	1,611,952	Total Charges	8,600,069	Average Wages	
Fixed Assets	1,571,819	Contract Allowance	0	22.92	
Other Assets	-2,033,480	Operating Revenue	8,600,069	0.0%	
Total Assets	1,150,291	Operating Expense	8,822,610	100.0%	
Current Liabilities	2,217,991	Operating Margin	-222,541	102.6%	
Long Term Liabilities	0	Other Income	438,893	-2.6%	
Total Equity	-1,067,700	Other Expense	0	5.1%	
Total Liab. and Equity	1,150,291	Net Profit or Loss	216,352	0.0%	
				Depreciation Rate	
				25.9%	
				Return on Equity	
				-20.3%	

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<b>455457 FORT WORTH WELLNESS &amp; REHABILITATION</b>				Nonprofit - Church	
FORT WORTH WELLNESS & REHABILITATION		8/31/2019 381 Days Settled			
FORT WORTH, TX 76114				CR Beds 104    POS Beds 0	
TARRANT				<b>Key Performance Ind.</b>	
Novitas MD				Occupancy Rate	67.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	104.8
Current Assets	7,074,763	Total Charges	6,530,515	Average Wages	20.32
Fixed Assets	294,867	Contract Allowance	143,355	2.2% Skilled Nursing	69.8%
Other Assets	40,480	Operating Revenue	6,387,160	97.8% Ancillary Service	30.2%
Total Assets	7,410,110	Operating Expense	6,860,062	107.4% Current Ratio	0.9
Current Liabilities	7,834,515	Operating Margin	-472,902	-7.4% Days to Collect	55.6
Long Term Liabilities	59,210	Other Income	1,713	0.0% Avg Payment Days	59.5
Total Equity	-483,615	Other Expense	0	0.0% Depreciation Rate	237.5%
Total Liab. and Equity	7,410,110	Net Profit or Loss	(471,189)	-7.4% Return on Equity	97.4%
<b>455589 FORTRESS NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
FORTRESS NURSING AND REHABILITATION LP		11/30/2019 334 Days Settled			
COLLEGE STATION, TX 77845		12/31/2019 31 Days Settled		CR Beds 120    POS Beds 0	
BRAZOS				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	52.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	84.0
Current Assets	159,527	Total Charges	5,262,342	Average Wages	19.20
Fixed Assets	0	Contract Allowance	596,227	11.3% Skilled Nursing	68.1%
Other Assets	-1,022,400	Operating Revenue	4,666,115	88.7% Ancillary Service	31.9%
Total Assets	-862,873	Operating Expense	4,912,366	105.3% Current Ratio	0.8
Current Liabilities	202,243	Operating Margin	-246,251	-5.3% Days to Collect	33.6
Long Term Liabilities	0	Other Income	1,620	0.0% Avg Payment Days	15.6
Total Equity	-1,065,116	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	-862,873	Net Profit or Loss	(244,631)	-5.2% Return on Equity	23.0%

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<b>455589 FORTRESS NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
FORTRESS NURSING AND REHABILITATION LP		11/30/2019 334 Days Settled			
COLLEGE STATION, TX 77845		12/31/2019 31 Days Settled		CR Beds 120 POS Beds 0	
BRAZOS		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)				Occupancy Rate	56.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	109.7
Current Assets	816,801	Total Charges	519,027	Average Wages	19.20
Fixed Assets	143,601	Contract Allowance	12,445	2.4% Skilled Nursing	79.7%
Other Assets	55,765	Operating Revenue	506,582	97.6% Ancillary Service	20.3%
Total Assets	1,016,167	Operating Expense	422,199	83.3% Current Ratio	1.0
Current Liabilities	805,841	Operating Margin	84,383	16.7% Days to Collect	683.4
Long Term Liabilities	82,194	Other Income	200	0.0% Avg Payment Days	417.0
Total Equity	128,132	Other Expense	0	0.0% Depreciation Rate	38.8%
Total Liab. and Equity	1,016,167	Net Profit or Loss	84,583	16.7% Return on Equity	66.0%

  

<b>676405 FORUM PARKWAY HEALTH &amp; REHABILITATION</b>				Proprietary - Corporation	
FORUM PARKWAY HEALTH & REHABILITATION		9/30/2019 153 Days Settled			
BEDFORD, TX 76021		4/30/2019 120 Days Settled		CR Beds 139 POS Beds 0	
TARRANT		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)				Occupancy Rate	69.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	52.6
Current Assets	2,273,611	Total Charges	5,586,040	Average Wages	21.41
Fixed Assets	106,196	Contract Allowance	2,246,908	40.2% Skilled Nursing	59.6%
Other Assets	-190,359	Operating Revenue	3,339,132	59.8% Ancillary Service	40.4%
Total Assets	2,189,448	Operating Expense	3,375,386	101.1% Current Ratio	1.0
Current Liabilities	2,187,907	Operating Margin	-36,254	-1.1% Days to Collect	112.7
Long Term Liabilities	0	Other Income	1,200	0.0% Avg Payment Days	107.0
Total Equity	1,541	Other Expense	0	0.0% Depreciation Rate	350.5%
Total Liab. and Equity	2,189,448	Net Profit or Loss	(35,054)	-1.0% Return on Equity	-
					2,274.8%

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<b>676405 FORUM PARKWAY HEALTH &amp; REHABILITATION</b>				Nonprofit - Church	
FORUM PARKWAY HEALTH & REHABILITATION		9/30/2019 153 Days Settled			
BEDFORD, TX 76021		4/30/2019 120 Days Settled		CR Beds 139 POS Beds 0	
TARRANT		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		71.5%	
		Length of Stay		72.1	
		Average Wages		21.41	
		37.0% Skilled Nursing		60.8%	
		63.0% Ancillary Service		39.2%	
		97.4% Current Ratio		1.2	
		2.6% Days to Collect		64.2	
		0.4% Avg Payment Days		85.3	
		0.0% Depreciation Rate		0.0%	
		3.0% Return on Equity		100.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,478,163	Total Charges	6,643,528		
Fixed Assets	0	Contract Allowance	2,455,416		
Other Assets	-78,836	Operating Revenue	4,188,112		
Total Assets	1,399,327	Operating Expense	4,079,128		
Current Liabilities	1,275,132	Operating Margin	108,984		
Long Term Liabilities	0	Other Income	15,211		
Total Equity	124,195	Other Expense	0		
Total Liab. and Equity	1,399,327	Net Profit or Loss	124,195		
<b>676248 FOUNDERS PLAZA NURSING &amp; REHAB</b>				Proprietary - Partnership	
FOUNDERS PLAZA NURSING & REHAB		12/31/2019 365 Days Settled			
WYLIE, TX 75098				CR Beds 106 POS Beds 0	
DALLAS		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		84.6%	
		Length of Stay		247.9	
		Average Wages		20.87	
		4.9% Skilled Nursing		74.0%	
		95.1% Ancillary Service		26.0%	
		97.3% Current Ratio		0.5	
		2.7% Days to Collect		90.2	
		0.0% Avg Payment Days		207.1	
		0.0% Depreciation Rate		18,280.3 %	
		2.7% Return on Equity		-6.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	2,135,280	Total Charges	7,143,045		
Fixed Assets	4,368	Contract Allowance	352,980		
Other Assets	0	Operating Revenue	6,790,065		
Total Assets	2,139,648	Operating Expense	6,605,815		
Current Liabilities	4,210,744	Operating Margin	184,250		
Long Term Liabilities	1,003,192	Other Income	0		
Total Equity	-3,074,288	Other Expense	0		
Total Liab. and Equity	2,139,648	Net Profit or Loss	184,250		

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<b>676398 FOX HOLLOW POST ACUTE</b>				Proprietary - Partnership	
FOX HOLLOW POST ACUTE		12/31/2019 245 Days Settled			
BROWNSVILLE, TX 78526		4/30/2019 120 Days Settled		CR Beds 126 POS Beds 0	
CAMERON				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	86.3%
				Length of Stay	71.3
				Average Wages	20.87
				7.1% Skilled Nursing	56.1%
				92.9% Ancillary Service	43.9%
				91.1% Current Ratio	1.4
				8.9% Days to Collect	95.8
				0.0% Avg Payment Days	62.1
				0.0% Depreciation Rate	560.6%
				8.9% Return on Equity	91.3%

  

Balance Sheet		Income Statement			
Current Assets	973,704	Total Charges	3,952,880		
Fixed Assets	83,555	Contract Allowance	281,750	7.1%	
Other Assets	0	Operating Revenue	3,671,130	92.9%	
Total Assets	1,057,259	Operating Expense	3,344,849	91.1%	
Current Liabilities	699,263	Operating Margin	326,281	8.9%	
Long Term Liabilities	0	Other Income	458	0.0%	
Total Equity	357,996	Other Expense	0	0.0%	
Total Liab. and Equity	1,057,259	Net Profit or Loss	326,739		

<b>676398 FOX HOLLOW POST ACUTE</b>				Proprietary - Partnership	
FOX HOLLOW POST ACUTE		12/31/2019 245 Days Settled			
BROWNSVILLE, TX 78526		4/30/2019 120 Days Settled		CR Beds 126 POS Beds 0	
CAMERON				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	85.5%
				Length of Stay	48.1
				Average Wages	20.87
				29.9% Skilled Nursing	41.7%
				70.1% Ancillary Service	58.3%
				93.6% Current Ratio	1.9
				6.4% Days to Collect	61.8
				0.1% Avg Payment Days	31.3
				0.0% Depreciation Rate	997.7%
				6.6% Return on Equity	58.9%

  

Balance Sheet		Income Statement			
Current Assets	1,349,252	Total Charges	11,187,541		
Fixed Assets	85,749	Contract Allowance	3,349,039	29.9%	
Other Assets	134,369	Operating Revenue	7,838,502	70.1%	
Total Assets	1,569,370	Operating Expense	7,335,115	93.6%	
Current Liabilities	697,451	Operating Margin	503,387	6.4%	
Long Term Liabilities	0	Other Income	10,536	0.1%	
Total Equity	871,919	Other Expense	0	0.0%	
Total Liab. and Equity	1,569,370	Net Profit or Loss	513,923		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675863 FRANK M TEJEDA TEXAS STATE VETERANS HOME</b>		Nonprofit - Church	
FRANK M TEJEDA TEXAS STATE VETERANS HOME		8/31/2019 365 Days Settled	
FLORESVILLE, TX 78114		CR Beds 160 POS Beds 0	
WILSON		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	96.1%
		Length of Stay	107.5
		Average Wages	17.49
		Skilled Nursing	87.1%
		Ancillary Service	12.9%
		Current Ratio	3.8
		Days to Collect	39.1
		Avg Payment Days	27.8
		Depreciation Rate	4.5%
		Return on Equity	6.0%

  

<b>675479 FRANKLIN HEIGHTS NURSING &amp; REHABILITATION</b>		Proprietary - Corporation	
FRANKLIN HEIGHTS NURSING & REHABILITATION		12/31/2019 365 Days Settled	
EL PASO, TX 79912		CR Beds 132 POS Beds 0	
EL PASO		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	80.3%
		Length of Stay	120.9
		Average Wages	15.89
		Skilled Nursing	74.9%
		Ancillary Service	25.1%
		Current Ratio	(0.3)
		Days to Collect	79.2
		Avg Payment Days	187.3
		Depreciation Rate	117.6%
		Return on Equity	14.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675897 FRANKLIN NURSING HOME</b>		Proprietary - Corporation	
FRANKLIN NURSING HOME		12/31/2019 365 Days Settled	
FRANKLIN, TX 77856		CR Beds 90    POS Beds 0	
ROBERTSON		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	60.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	312,737	Total Charges	4,945,730
Fixed Assets	118,940	Contract Allowance	797,129
Other Assets	9,700	Operating Revenue	4,148,601
Total Assets	441,377	Operating Expense	4,560,396
Current Liabilities	2,165,626	Operating Margin	-411,795
Long Term Liabilities	0	Other Income	2,280
Total Equity	-1,724,249	Other Expense	0
Total Liab. and Equity	441,377	Net Profit or Loss	(409,515)
		16.1%	Skilled Nursing    67.9%
		83.9%	Ancillary Service    32.1%
		109.9%	Current Ratio    0.1
		-9.9%	Days to Collect    41.3
		0.1%	Avg Payment Days    164.2
		0.0%	Depreciation Rate    144.0%
		-9.9%	Return on Equity    23.8%

  

<b>675169 FREDERICKSBURG NURSING AND REHABILITATION LP</b>		Proprietary - Corporation	
FREDERICKSBURG NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled	
FREDERICKSBURG, TX 78624		CR Beds 90    POS Beds 0	
GILLESPIE		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	49.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	145,762	Total Charges	3,050,738
Fixed Assets	89,183	Contract Allowance	43,974
Other Assets	909,502	Operating Revenue	3,006,764
Total Assets	1,144,447	Operating Expense	3,727,694
Current Liabilities	443,571	Operating Margin	-720,930
Long Term Liabilities	0	Other Income	3,636
Total Equity	700,876	Other Expense	0
Total Liab. and Equity	1,144,447	Net Profit or Loss	(717,294)
		1.4%	Skilled Nursing    78.4%
		98.6%	Ancillary Service    21.6%
		124.0%	Current Ratio    0.3
		-24.0%	Days to Collect    32.0
		0.1%	Avg Payment Days    27.4
		0.0%	Depreciation Rate    95.2%
		-23.9%	Return on Equity    -102.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675597 FREE STATE CRESTWOOD</b>				Proprietary - Other	
FREE STATE CRESTWOOD		11/30/2019 334 Days Settled			
WILLS POINT, TX 75169		CR Beds 121 POS Beds 0			
VAN ZANDT		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		52.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 114.5	
Current Assets	116,053,834	Total Charges	6,059,210	Average Wages	19.63
Fixed Assets	35,510,107	Contract Allowance	1,618,867	26.7%	Skilled Nursing 79.3%
Other Assets	49,693,392	Operating Revenue	4,440,343	73.3%	Ancillary Service 20.7%
Total Assets	201,257,333	Operating Expense	5,351,924	120.5%	Current Ratio 0.4
Current Liabilities	305,293,218	Operating Margin	-911,581	-20.5%	Days to Collect 17,910.4
Long Term Liabilities	17,492,528	Other Income	3,707	0.1%	Avg Payment Days 8,028.0
Total Equity	-121,528,413	Other Expense	0	0.0%	Depreciation Rate 0.9%
Total Liab. and Equity	201,257,333	Net Profit or Loss	(907,874)	-20.4%	Return on Equity 0.7%
<b>675744 FRIENDSHIP HAVEN HEALTHCARE AND REHABILITATION CEN</b>				Proprietary - Corporation	
FRIENDSHIP HAVEN HEALTHCARE AND REHABILITATION CEN		12/31/2019 365 Days Settled			
FRIENDSWOOD, TX 77546		CR Beds 150 POS Beds 0			
GALVESTON		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		78.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 95.6	
Current Assets	1,602,371	Total Charges	15,230,183	Average Wages	19.41
Fixed Assets	368,856	Contract Allowance	4,760,335	31.3%	Skilled Nursing 67.9%
Other Assets	2,114,130	Operating Revenue	10,469,848	68.7%	Ancillary Service 32.1%
Total Assets	4,085,357	Operating Expense	10,844,213	103.6%	Current Ratio 1.1
Current Liabilities	1,523,244	Operating Margin	-374,365	-3.6%	Days to Collect 33.4
Long Term Liabilities	0	Other Income	1,700,705	16.2%	Avg Payment Days 35.0
Total Equity	2,562,113	Other Expense	0	0.0%	Depreciation Rate 555.4%
Total Liab. and Equity	4,085,357	Net Profit or Loss	1,326,340	12.7%	Return on Equity 51.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675817 FT WORTH SOUTHWEST NURSING CENTER</b>				Nonprofit - Church	
FT WORTH SOUTHWEST NURSING CENTER		7/31/2019 365 Days Settled			
FORT WORTH, TX 76133				CR Beds 198    POS Beds 0	
TARRANT				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            69.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            167.1	
Current Assets	9,860,660	Total Charges	10,638,548	Average Wages            19.94	
Fixed Assets	923,791	Contract Allowance	266,635	2.5% Skilled Nursing        81.8%	
Other Assets	145,522	Operating Revenue	10,371,913	97.5% Ancillary Service      18.2%	
Total Assets	<u>10,929,973</u>	Operating Expense	11,262,032	108.6% Current Ratio        0.9	
Current Liabilities	11,309,913	Operating Margin	-890,119	-8.6% Days to Collect        92.4	
Long Term Liabilities	87,609	Other Income	364,051	3.5% Avg Payment Days        81.4	
Total Equity	-467,549	Other Expense	0	0.0% Depreciation Rate    151.4%	
Total Liab. and Equity	<u>10,929,973</u>	Net Profit or Loss	<u>(526,068)</u>	-5.1% Return on Equity        112.5%	
<b>675067 GAINESVILLE CONVALESCENT CENTER</b>				Nonprofit - Church	
GAINESVILLE CONVALESCENT CENTER		12/31/2019 365 Days Settled			
GAINESVILLE, TX 76240				CR Beds 112    POS Beds 0	
COOKE				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            35.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            188.9	
Current Assets	342,472	Total Charges	3,047,622	Average Wages            20.37	
Fixed Assets	0	Contract Allowance	392,204	12.9% Skilled Nursing        77.8%	
Other Assets	2,429	Operating Revenue	2,655,418	87.1% Ancillary Service      22.2%	
Total Assets	<u>344,901</u>	Operating Expense	3,187,241	120.0% Current Ratio        0.4	
Current Liabilities	876,002	Operating Margin	-531,823	-20.0% Days to Collect        24.9	
Long Term Liabilities	0	Other Income	66,358	2.5% Avg Payment Days        33.9	
Total Equity	-531,101	Other Expense	0	0.0% Depreciation Rate    0.0%	
Total Liab. and Equity	<u>344,901</u>	Net Profit or Loss	<u>(465,465)</u>	-17.5% Return on Equity        87.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675078 GALLERIA RESIDENCE AND REHABILITATION CENTER</b>				Proprietary - Other	
GALLERIA RESIDENCE AND REHABILITATION CENTER		8/31/2019 365 Days Settled			
HOUSTON, TX 77063		CR Beds 112    POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		49.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				100.9	
Current Assets	1,235,004	Total Charges	6,587,234	Average Wages	21.19
Fixed Assets	279,484	Contract Allowance	887,596	13.5% Skilled Nursing	88.3%
Other Assets	0	Operating Revenue	5,699,638	86.5% Ancillary Service	11.7%
Total Assets	1,514,488	Operating Expense	5,974,624	104.8% Current Ratio	1.6
Current Liabilities	761,129	Operating Margin	-274,986	-4.8% Days to Collect	70.0
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	213.9
Total Equity	753,359	Other Expense	0	0.0% Depreciation Rate	122.1%
Total Liab. and Equity	1,514,488	Net Profit or Loss	(274,986)	-4.8% Return on Equity	-36.5%

<b>676242 GANADO NURSING AND REHABILITATION CENTER</b>				Government - City-County	
GANADO NURSING AND REHABILITATION CENTER		6/30/2019 365 Days Settled			
GANADO, TX 77962		CR Beds 91    POS Beds 0			
JACKSON		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		74.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				166.0	
Current Assets	505,627	Total Charges	6,637,516	Average Wages	16.64
Fixed Assets	0	Contract Allowance	1,247,413	18.8% Skilled Nursing	81.9%
Other Assets	0	Operating Revenue	5,390,103	81.2% Ancillary Service	18.1%
Total Assets	505,627	Operating Expense	5,197,627	96.4% Current Ratio	(0.6)
Current Liabilities	-883,620	Operating Margin	192,476	3.6% Days to Collect	25.6
Long Term Liabilities	0	Other Income	72,376	1.3% Avg Payment Days	(62.1)
Total Equity	1,389,247	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	505,627	Net Profit or Loss	264,852	4.9% Return on Equity	19.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675650 GARDEN TERRACE ALZHEIMER'S CENTER OF EXCELLENCE</b>		Proprietary - Other	
GARDEN TERRACE ALZHEIMER'S CENTER 9/30/2019 365 Days Settled OF EXCELLENCE			
FORT WORTH, TX 76132		CR Beds 120 POS Beds 0	
TARRANT		<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)		Occupancy Rate	56.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,363,281	Total Charges	8,845,768
Fixed Assets	549,609	Contract Allowance	738,190
Other Assets	78,061	Operating Revenue	8,107,578
Total Assets	1,990,951	Operating Expense	9,296,945
Current Liabilities	651,261	Operating Margin	-1,189,367
Long Term Liabilities	1,329,926	Other Income	1,345
Total Equity	9,764	Other Expense	0
Total Liab. and Equity	1,990,951	Net Profit or Loss	(1,188,022)
		8.3%	Skilled Nursing 57.5%
		91.7%	Ancillary Service 42.5%
		114.7%	Current Ratio 2.1
		-14.7%	Days to Collect 59.0
		0.0%	Avg Payment Days 17.9
		0.0%	Depreciation Rate 59.4%
		-14.7%	Return on Equity -
			12,167.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675671 GARDEN TERRACE ALZHEIMER'S CENTER OF EXCELLENCE</b>				Proprietary - Other	
GARDEN TERRACE ALZHEIMER'S CENTER 11/30/2019 365 Days Settled OF EXCELLENCE					
HOUSTON, TX 77054				CR Beds 110 POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate 55.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 24.3	
Current Assets	1,390,299	Total Charges	10,844,502	Average Wages 22.97	
Fixed Assets	16,723	Contract Allowance	1,808,442	16.7% Skilled Nursing 57.4%	
Other Assets	80,673	Operating Revenue	9,036,060	83.3% Ancillary Service 42.6%	
Total Assets	1,487,695	Operating Expense	9,809,124	108.6% Current Ratio 1.8	
Current Liabilities	756,091	Operating Margin	-773,064	-8.6% Days to Collect 53.6	
Long Term Liabilities	197,422	Other Income	9,292	0.1% Avg Payment Days 27.6	
Total Equity	534,182	Other Expense	0	0.0% Depreciation Rate 308.5%	
Total Liab. and Equity	1,487,695	Net Profit or Loss	(763,772)	-8.5% Return on Equity -143.0%	
<b>455555 GARDEN TERRACE HEALTHCARE CENTER</b>				Nonprofit - Church	
GARDEN TERRACE HEALTHCARE CENTER 8/31/2019 365 Days Settled					
GRAHAM, TX 76450				CR Beds 116 POS Beds 0	
YOUNG				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate 43.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 265.3	
Current Assets	2,443,601	Total Charges	3,665,103	Average Wages 15.80	
Fixed Assets	144,827	Contract Allowance	168,978	4.6% Skilled Nursing 75.7%	
Other Assets	0	Operating Revenue	3,496,125	95.4% Ancillary Service 24.3%	
Total Assets	2,588,428	Operating Expense	2,870,663	82.1% Current Ratio 14.5	
Current Liabilities	168,174	Operating Margin	625,462	17.9% Days to Collect 45.5	
Long Term Liabilities	0	Other Income	40,387	1.2% Avg Payment Days 20.6	
Total Equity	2,420,254	Other Expense	0	0.0% Depreciation Rate 219.9%	
Total Liab. and Equity	2,588,428	Net Profit or Loss	665,849	19.0% Return on Equity 27.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676040 GARDEN VILLA NURSING HOME</b>				Proprietary - Partnership	
GARDEN VILLA NURSING HOME		9/30/2019 273 Days Settled			
EL CAMPO, TX 77437				CR Beds 150    POS Beds 0	
WHARTON				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	61.8%
				Length of Stay	207.5
				Average Wages	18.74
				41.1% Skilled Nursing	54.9%
				58.9% Ancillary Service	45.1%
				101.8% Current Ratio	0.7
				-1.8% Days to Collect	39.7
				3.3% Avg Payment Days	23.4
				0.0% Depreciation Rate	29.7%
				1.6% Return on Equity	22.2%
<hr/>					
<b>455517 GARDENDALE REHABILITATION AND NURSING CENTER</b>				Nonprofit - Church	
GARDENDALE REHABILITATION AND NURSING CENTER		7/31/2019 365 Days Settled			
JACKSONVILLE, TX 75766		9/28/2019 59 Days Settled		CR Beds 120    POS Beds 0	
CHEROKEE				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	28.5%
				Length of Stay	183.5
				Average Wages	17.55
				19.4% Skilled Nursing	80.8%
				80.6% Ancillary Service	19.2%
				183.2% Current Ratio	0.9
				-83.2% Days to Collect	1,312.6
				0.0% Avg Payment Days	1,113.0
				0.0% Depreciation Rate	61.0%
				-83.1% Return on Equity	48.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455517 GARDENDALE REHABILITATION AND NURSING CENTER</b>				Nonprofit - Church	
GARDENDALE REHABILITATION AND NURSING CENTER		7/31/2019 365 Days Settled			
JACKSONVILLE, TX 75766		9/28/2019 59 Days Settled		CR Beds 120 POS Beds 0	
CHEROKEE		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)				Occupancy Rate	33.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	179.7
Current Assets	3,208,401	Total Charges	3,002,393	Average Wages	17.55
Fixed Assets	56,672	Contract Allowance	656,404	21.9% Skilled Nursing	79.3%
Other Assets	22,641	Operating Revenue	2,345,989	78.1% Ancillary Service	20.7%
Total Assets	<u>3,287,714</u>	Operating Expense	3,259,009	138.9% Current Ratio	1.0
Current Liabilities	3,350,240	Operating Margin	-913,020	-38.9% Days to Collect	122.6
Long Term Liabilities	220,790	Other Income	78,340	3.3% Avg Payment Days	146.8
Total Equity	-283,316	Other Expense	0	0.0% Depreciation Rate	407.7%
Total Liab. and Equity	<u>3,287,714</u>	Net Profit or Loss	<u>(834,680)</u>	-35.6% Return on Equity	294.6%
<b>675790 GARLAND NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
GARLAND NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled			
GARLAND, TX 75042				CR Beds 120 POS Beds 0	
DALLAS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	64.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	391.5
Current Assets	300,386	Total Charges	5,002,882	Average Wages	18.44
Fixed Assets	125,827	Contract Allowance	231,352	4.6% Skilled Nursing	80.1%
Other Assets	3,751,852	Operating Revenue	4,771,530	95.4% Ancillary Service	19.9%
Total Assets	<u>4,178,065</u>	Operating Expense	4,979,539	104.4% Current Ratio	0.4
Current Liabilities	811,640	Operating Margin	-208,009	-4.4% Days to Collect	34.0
Long Term Liabilities	0	Other Income	20,643	0.4% Avg Payment Days	31.3
Total Equity	3,366,425	Other Expense	0	0.0% Depreciation Rate	83.9%
Total Liab. and Equity	<u>4,178,065</u>	Net Profit or Loss	<u>(187,366)</u>	-3.9% Return on Equity	-5.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676192 GARNET HILL REHABILITATION AND SKILLED CARE</b>				Nonprofit - Church	
GARNET HILL REHABILITATION AND SKILLED CARE		9/30/2019 365 Days Settled			
WYLIE, TX 75098				CR Beds 128    POS Beds 0	
DALLAS				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate            85.3%	
				Length of Stay                80.6	
				Average Wages                18.50	
				21.7% Skilled Nursing        71.1%	
				78.3% Ancillary Service       28.9%	
				98.2% Current Ratio            1.5	
				1.8% Days to Collect           51.2	
				4.9% Avg Payment Days        27.5	
				0.0% Depreciation Rate        0.0%	
				6.7% Return on Equity          144.0%	
<hr/>					
<b>676177 GARRISON NURSING HOME &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
GARRISON NURSING HOME & REHABILITATION CENTER		12/31/2019 365 Days Settled			
GARRISON, TX 75946				CR Beds 93    POS Beds 0	
NACOGDOCHES				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate            87.4%	
				Length of Stay                146.9	
				Average Wages                14.94	
				23.3% Skilled Nursing        59.4%	
				76.7% Ancillary Service       40.6%	
				83.9% Current Ratio            3.8	
				16.1% Days to Collect           37.7	
				3.7% Avg Payment Days        15.3	
				0.0% Depreciation Rate        477.4%	
				19.7% Return on Equity          52.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675851 GEORGIA MANOR NURSING HOME</b>		Proprietary - Corporation	
GEORGIA MANOR NURSING HOME		12/31/2019 365 Days Settled	
AMARILLO, TX 79110		CR Beds 76    POS Beds 0	
RANDALL		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	77.2%
		Length of Stay	117.6
		Average Wages	17.91
		11.4% Skilled Nursing	82.7%
		88.6% Ancillary Service	17.3%
		102.1% Current Ratio	0.4
		-2.1% Days to Collect	38.7
		0.1% Avg Payment Days	180.6
		0.0% Depreciation Rate	66.4%
		-1.9% Return on Equity	17.9%

  

Balance Sheet		Income Statement	
Current Assets	314,100	Total Charges	4,533,492
Fixed Assets	116,028	Contract Allowance	516,614
Other Assets	22,983	Operating Revenue	4,016,878
<b>Total Assets</b>	<b>453,111</b>	Operating Expense	4,099,434
Current Liabilities	888,735	Operating Margin	-82,556
Long Term Liabilities	0	Other Income	4,573
Total Equity	-435,624	Other Expense	0
<b>Total Liab. and Equity</b>	<b>453,111</b>	Net Profit or Loss	(77,983)

<b>676077 GIBSON CARE CENTER</b>		Nonprofit - Church	
GIBSON CARE CENTER		9/30/2019 365 Days Settled	
ASPERMONT, TX 79502		CR Beds 80    POS Beds 0	
STONEWALL		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	32.8%
		Length of Stay	959.0
		Average Wages	18.66
		11.0% Skilled Nursing	1.5%
		89.0% Ancillary Service	1.5%
		200.4% Current Ratio	2.9
		-100.4% Days to Collect	313.8
		23.7% Avg Payment Days	111.9
		0.0% Depreciation Rate	0.1%
		-93.7% Return on Equity	-25.6%

  

Balance Sheet		Income Statement	
Current Assets	3,035,185	Total Charges	1,011,341
Fixed Assets	4,960,254	Contract Allowance	111,378
Other Assets	0	Operating Revenue	899,963
<b>Total Assets</b>	<b>7,995,439</b>	Operating Expense	1,803,930
Current Liabilities	1,054,320	Operating Margin	-903,967
Long Term Liabilities	3,643,147	Other Income	212,976
Total Equity	3,297,972	Other Expense	0
<b>Total Liab. and Equity</b>	<b>7,995,439</b>	Net Profit or Loss	(842,957)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675564 GIDDINGS RESIDENCE AND REHABILITATION CENTER</b>				Government - County	
GIDDINGS RESIDENCE AND REHABILITATION CENTER		8/31/2019 365 Days Settled			
GIDDINGS, TX 78942		CR Beds 88    POS Beds 0			
LEE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		53.3%	
		Length of Stay		271.6	
		Average Wages		17.32	
		9.3% Skilled Nursing		87.1%	
		90.7% Ancillary Service		12.9%	
		101.1% Current Ratio		(1.0)	
		-1.1% Days to Collect		0.8	
		0.0% Avg Payment Days		132.7	
		0.0% Depreciation Rate		165.2%	
		-1.1% Return on Equity		-6.2%	
<hr/>					
<b>675801 GILMER NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
GILMER NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled			
GILMER, TX 75644		CR Beds 111    POS Beds 0			
UPSHUR		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		59.6%	
		Length of Stay		213.8	
		Average Wages		17.50	
		7.6% Skilled Nursing		76.2%	
		92.4% Ancillary Service		23.8%	
		107.8% Current Ratio		0.3	
		-7.8% Days to Collect		22.6	
		0.1% Avg Payment Days		25.2	
		0.0% Depreciation Rate		278.0%	
		-7.7% Return on Equity		35.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675572 GLEN ROSE NURSING AND REHAB CENTER</b>				Proprietary - Corporation	
GLEN ROSE NURSING AND REHAB CENTER				12/31/2019 365 Days Settled	
GLEN ROSE, TX 76043				CR Beds 118 POS Beds 0	
SOMERVELL				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 71.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 188.0	
Current Assets	1,263,236	Total Charges	9,552,891	Average Wages 18.88	
Fixed Assets	42,893	Contract Allowance	2,606,589	27.3% Skilled Nursing 61.3%	
Other Assets	750	Operating Revenue	6,946,302	72.7% Ancillary Service 38.7%	
Total Assets	1,306,879	Operating Expense	6,901,468	99.4% Current Ratio 2.1	
Current Liabilities	608,862	Operating Margin	44,834	0.6% Days to Collect 46.9	
Long Term Liabilities	50,795	Other Income	45,450	0.7% Avg Payment Days 30.6	
Total Equity	647,222	Other Expense	0	0.0% Depreciation Rate 118.5%	
Total Liab. and Equity	1,306,879	Net Profit or Loss	90,284	1.3% Return on Equity 13.9%	

<b>455494 GLENVIEW WELLNESS &amp; REHABILITATION</b>				Nonprofit - Church	
GLENVIEW WELLNESS & REHABILITATION				8/31/2019 381 Days Settled	
NORTH RICHLAND HILLS, TX 76180				CR Beds 163 POS Beds 0	
TARRANT				<b>Key Performance Ind.</b>	
HIGHMARK MEDICARE SERVICES				Occupancy Rate 48.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 81.7	
Current Assets	9,033,974	Total Charges	7,716,710	Average Wages 19.51	
Fixed Assets	374,240	Contract Allowance	-331,487	-4.3% Skilled Nursing 70.9%	
Other Assets	36,846	Operating Revenue	8,048,197	104.3% Ancillary Service 29.1%	
Total Assets	9,445,060	Operating Expense	8,260,714	102.6% Current Ratio 0.9	
Current Liabilities	9,668,445	Operating Margin	-212,517	-2.6% Days to Collect 56.6	
Long Term Liabilities	0	Other Income	2,545	0.0% Avg Payment Days 53.5	
Total Equity	-223,385	Other Expense	0	0.0% Depreciation Rate 284.7%	
Total Liab. and Equity	9,445,060	Net Profit or Loss	(209,972)	-2.6% Return on Equity 94.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675081 GOLDEN ACRES LIVING AND REHABILITATION CENTER</b>				Nonprofit - Church	
GOLDEN ACRES LIVING AND REHABILITATION CENTER		6/30/2019 365 Days Settled			
DALLAS, TX 75228				CR Beds 264    POS Beds 0	
DALLAS				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	74.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	328.6
Current Assets	1,981,379	Total Charges	27,073,331	Average Wages	20.33
Fixed Assets	906,287	Contract Allowance	9,314,163	34.4% Skilled Nursing	66.6%
Other Assets	12,711,871	Operating Revenue	17,759,168	65.6% Ancillary Service	33.4%
Total Assets	<u>15,599,537</u>	Operating Expense	<u>15,555,921</u>	87.6% Current Ratio	1.2
Current Liabilities	1,588,790	Operating Margin	2,203,247	12.4% Days to Collect	40.5
Long Term Liabilities	6,800,380	Other Income	30,141	0.2% Avg Payment Days	17.3
Total Equity	<u>7,210,367</u>	Other Expense	0	0.0% Depreciation Rate	68.2%
Total Liab. and Equity	<u>15,599,537</u>	Net Profit or Loss	<u>2,233,388</u>	12.6% Return on Equity	31.0%
<hr/>					
<b>676097 GOLDEN CREEK HEALTHCARE AND REHABILITATION CENTER</b>				Proprietary - Corporation	
GOLDEN CREEK HEALTHCARE AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
NAVASOTA, TX 77868				CR Beds 125    POS Beds 0	
GRIMES				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	57.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	148.5
Current Assets	1,445,173	Total Charges	5,805,267	Average Wages	19.63
Fixed Assets	0	Contract Allowance	458,224	7.9% Skilled Nursing	68.7%
Other Assets	0	Operating Revenue	5,347,043	92.1% Ancillary Service	31.3%
Total Assets	<u>1,445,173</u>	Operating Expense	<u>5,164,841</u>	96.6% Current Ratio	1.5
Current Liabilities	944,798	Operating Margin	182,202	3.4% Days to Collect	98.4
Long Term Liabilities	0	Other Income	770	0.0% Avg Payment Days	66.3
Total Equity	<u>500,375</u>	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	<u>1,445,173</u>	Net Profit or Loss	<u>182,972</u>	3.4% Return on Equity	36.6%

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<b>675690 GOLDEN ESTATES REHABILITATION CENTER</b>				Proprietary - Other	
GOLDEN ESTATES REHABILITATION CENTER		12/31/2019 365 Days Settled			
SAN ANTONIO, TX 78201				CR Beds 93	POS Beds 0
BEXAR		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	88.2%
				Length of Stay	193.3
				Average Wages	18.60
				23.2% Skilled Nursing	70.2%
				76.8% Ancillary Service	29.8%
				93.7% Current Ratio	4.1
				6.3% Days to Collect	37.0
				0.1% Avg Payment Days	41.9
				0.0% Depreciation Rate	42.3%
				6.4% Return on Equity	16.7%
<hr/>					
<b>455672 GOLDEN PALMS RETIREMENT AND HEALTH CENTER</b>				Proprietary - Other	
GOLDEN PALMS RETIREMENT AND HEALTH CENTER		12/31/2019 214 Days Settled			
HARLINGEN, TX 78550		5/31/2019 151 Days Settled		CR Beds 210	POS Beds 0
CAMERON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	76.2%
				Length of Stay	78.0
				Average Wages	17.77
				47.0% Skilled Nursing	34.2%
				53.0% Ancillary Service	47.1%
				105.4% Current Ratio	1.9
				-5.4% Days to Collect	59.6
				38.9% Avg Payment Days	80.5
				0.0% Depreciation Rate	0.0%
				33.6% Return on Equity	105.2%

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<b>455672 GOLDEN PALMS RETIREMENT AND HEALTH CENTER</b>				Proprietary - Corporation		
GOLDEN PALMS RETIREMENT AND HEALTH CENTER		12/31/2019 214 Days Settled				
HARLINGEN, TX 78550		5/31/2019 151 Days Settled		CR Beds 60    POS Beds 0		
CAMERON		<b>Key Performance Ind.</b>				
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	60.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	27.5	
Current Assets	-499,098	Total Charges	3,525,593	Average Wages	17.77	
Fixed Assets	0	Contract Allowance	296,052	8.4%	Skilled Nursing	40.7%
Other Assets	0	Operating Revenue	3,229,541	91.6%	Ancillary Service	59.3%
Total Assets	<u>-499,098</u>	Operating Expense	4,269,821	132.2%	Current Ratio	(0.9)
Current Liabilities	543,532	Operating Margin	-1,040,280	-32.2%	Days to Collect	87.4
Long Term Liabilities	1,366	Other Income	-497	0.0%	Avg Payment Days	28.5
Total Equity	<u>-1,043,996</u>	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	<u>-499,098</u>	Net Profit or Loss	<u>(1,040,777)</u>	-32.2%	Return on Equity	99.7%
<hr/>						
<b>675490 GOLDEN VILLA</b>				Proprietary - Corporation		
GOLDEN VILLA		12/31/2019 365 Days Settled				
ATLANTA, TX 75551				CR Beds 120    POS Beds 0		
CASS		<b>Key Performance Ind.</b>				
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	82.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	138.9	
Current Assets	3,358,959	Total Charges	9,704,307	Average Wages	13.76	
Fixed Assets	396,911	Contract Allowance	986,398	10.2%	Skilled Nursing	68.3%
Other Assets	0	Operating Revenue	8,717,909	89.8%	Ancillary Service	31.7%
Total Assets	<u>3,755,870</u>	Operating Expense	6,975,393	80.0%	Current Ratio	6.7
Current Liabilities	503,225	Operating Margin	1,742,516	20.0%	Days to Collect	50.7
Long Term Liabilities	0	Other Income	203,889	2.3%	Avg Payment Days	16.1
Total Equity	<u>3,252,645</u>	Other Expense	0	0.0%	Depreciation Rate	123.6%
Total Liab. and Equity	<u>3,755,870</u>	Net Profit or Loss	<u>1,930,197</u>	22.1%	Return on Equity	59.3%

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<b>675406 GOLDEN YEARS NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
GOLDEN YEARS NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
MARLIN, TX 76661				CR Beds 96	POS Beds 0
FALLS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	38.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	96.4
Current Assets	377,015	Total Charges	5,238,094	Average Wages	16.25
Fixed Assets	179,817	Contract Allowance	1,677,470	32.0% Skilled Nursing	79.3%
Other Assets	1,851	Operating Revenue	3,560,624	68.0% Ancillary Service	20.7%
Total Assets	558,683	Operating Expense	3,654,085	102.6% Current Ratio	1.5
Current Liabilities	252,811	Operating Margin	-93,461	-2.6% Days to Collect	32.3
Long Term Liabilities	176,390	Other Income	183,173	5.1% Avg Payment Days	24.2
Total Equity	129,482	Other Expense	0	0.0% Depreciation Rate	137.7%
Total Liab. and Equity	558,683	Net Profit or Loss	89,712	2.5% Return on Equity	69.3%
<hr/>					
<b>676086 GOLDTHWAITE HEALTH &amp; REHAB CENTER</b>				Proprietary - Corporation	
GOLDTHWAITE HEALTH & REHAB CENTER		8/31/2019 153 Days Settled			
GOLDTHWAITE, TX 76844		3/31/2019 90 Days Settled		CR Beds 94	POS Beds 0
MILLS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	48.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	229.5
Current Assets	385,245	Total Charges	914,734	Average Wages	17.42
Fixed Assets	9,458	Contract Allowance	7,389	0.8% Skilled Nursing	72.5%
Other Assets	0	Operating Revenue	907,345	99.2% Ancillary Service	27.5%
Total Assets	394,703	Operating Expense	824,053	90.8% Current Ratio	1.1
Current Liabilities	343,642	Operating Margin	83,292	9.2% Days to Collect	81.8
Long Term Liabilities	23,119	Other Income	257	0.0% Avg Payment Days	81.5
Total Equity	27,942	Other Expense	0	0.0% Depreciation Rate	82.6%
Total Liab. and Equity	394,703	Net Profit or Loss	83,549	9.2% Return on Equity	299.0%

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<b>676086 GOLDTHWAITE HEALTH &amp; REHAB CENTER</b>				Nonprofit - Church	
GOLDTHWAITE HEALTH & REHAB CENTER		8/31/2019 153 Days Settled			
GOLDTHWAITE, TX 76844		3/31/2019 90 Days Settled		CR Beds 94    POS Beds 0	
MILLS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	50.5%
				Length of Stay	213.5
				Average Wages	17.42
				5.9% Skilled Nursing	80.3%
				94.1% Ancillary Service	19.7%
				101.3% Current Ratio	1.2
				-1.3% Days to Collect	120.4
				0.0% Avg Payment Days	66.3
				0.0% Depreciation Rate	131.1%
				-1.2% Return on Equity	-186.1%
<hr/>					
<b>675025 GOOD SAMARITAN SOCIETY--WHITE ACRES</b>				Nonprofit - Church	
GOOD SAMARITAN SOCIETY--WHITE ACRES		12/31/2019 365 Days Settled			
EL PASO, TX 79912				CR Beds 128    POS Beds 0	
EL PASO		<b>Key Performance Ind.</b>			
BLUE SHIELD (TRI-STATE)				Occupancy Rate	92.6%
				Length of Stay	106.6
				Average Wages	13.88
				33.1% Skilled Nursing	48.8%
				66.9% Ancillary Service	29.5%
				124.4% Current Ratio	2.6
				-24.4% Days to Collect	75.3
				22.9% Avg Payment Days	20.0
				0.0% Depreciation Rate	4.6%
				-3.2% Return on Equity	-2.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455627 GOOD SAMARITAN SOCIETY-DENTON VILLAGE</b>				Nonprofit - Church	
GOOD SAMARITAN SOCIETY-DENTON VILLAGE		8/31/2019 243 Days Settled			
DENTON, TX 76201		12/31/2019 122 Days Settled		CR Beds 69    POS Beds 0	
DENTON		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	93.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	36.7
Current Assets	1,048,159	Total Charges	7,137,481	Average Wages	16.18
Fixed Assets	0	Contract Allowance	2,519,935	35.3% Skilled Nursing	58.1%
Other Assets	0	Operating Revenue	4,617,546	64.7% Ancillary Service	41.9%
Total Assets	1,048,159	Operating Expense	4,639,111	100.5% Current Ratio	1.1
Current Liabilities	987,050	Operating Margin	-21,565	-0.5% Days to Collect	71.3
Long Term Liabilities	0	Other Income	230,555	5.0% Avg Payment Days	35.3
Total Equity	61,109	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	1,048,159	Net Profit or Loss	168,489	3.6% Return on Equity	275.7%

<b>455627 GOOD SAMARITAN SOCIETY-DENTON VILLAGE</b>				Nonprofit - Church	
GOOD SAMARITAN SOCIETY-DENTON VILLAGE		8/31/2019 243 Days Settled			
DENTON, TX 76201		12/31/2019 122 Days Settled		CR Beds 83    POS Beds 0	
DENTON		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	92.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	68.4
Current Assets	1,303,574	Total Charges	2,615,356	Average Wages	16.18
Fixed Assets	23,087,078	Contract Allowance	1,854,728	70.9% Skilled Nursing	79.6%
Other Assets	7,269	Operating Revenue	760,628	29.1% Ancillary Service	81.3%
Total Assets	24,397,921	Operating Expense	3,479,382	457.4% Current Ratio	0.8
Current Liabilities	1,583,101	Operating Margin	-2,718,754	-357.4% Days to Collect	689.0
Long Term Liabilities	8,539,024	Other Income	2,797,312	367.8% Avg Payment Days	60.6
Total Equity	14,275,796	Other Expense	0	0.0% Depreciation Rate	0.9%
Total Liab. and Equity	24,397,921	Net Profit or Loss	112,608	14.8% Return on Equity	0.8%

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<b>455685 GOOD SAMARITAN SOCIETY -- LAKE FOREST VILLAGE</b>				Nonprofit - Church		
GOOD SAMARITAN SOCIETY -- LAKE FOREST VILLAGE		8/31/2019 243 Days Settled				
DENTON, TX 76210		12/31/2019 122 Days Settled		CR Beds 76    POS Beds 0		
DENTON		<b>Key Performance Ind.</b>				
BLUE SHIELD (TRI-STATE)				Occupancy Rate	70.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	64.2	
Current Assets	626,175	Total Charges	858,418	Average Wages	15.86	
Fixed Assets	14,479,785	Contract Allowance	1,063,091	123.8%	Skilled Nursing	142.9%
Other Assets	955	Operating Revenue	-204,673	-23.8%	Ancillary Service	149.3%
Total Assets	15,106,915	Operating Expense	2,570,218	-	Current Ratio	1.2
Current Liabilities	523,937	Operating Margin	-2,774,891	1,255.8%	Days to Collect	(1,236.0)
Long Term Liabilities	9,407,568	Other Income	2,886,573	-	Avg Payment Days	53.2
Total Equity	5,175,410	Other Expense	0	0.0%	Depreciation Rate	1.1%
Total Liab. and Equity	15,106,915	Net Profit or Loss	124,875	-61.0%	Return on Equity	2.4%

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<b>455685 GOOD SAMARITAN SOCIETY -- LAKE FOREST VILLAGE</b>				Nonprofit - Church		
GOOD SAMARITAN SOCIETY -- LAKE FOREST VILLAGE		8/31/2019 243 Days Settled				
DENTON, TX 76210		12/31/2019 122 Days Settled		CR Beds 60    POS Beds 0		
DENTON		<b>Key Performance Ind.</b>				
BLUE SHIELD (TRI-STATE)				Occupancy Rate	66.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	40.4	
Current Assets	588,877	Total Charges	4,318,374	Average Wages	15.86	
Fixed Assets	0	Contract Allowance	1,524,137	35.3%	Skilled Nursing	54.9%
Other Assets	0	Operating Revenue	2,794,237	64.7%	Ancillary Service	45.1%
Total Assets	588,877	Operating Expense	2,776,436	99.4%	Current Ratio	1.0
Current Liabilities	578,812	Operating Margin	17,801	0.6%	Days to Collect	69.7
Long Term Liabilities	0	Other Income	148,127	5.3%	Avg Payment Days	56.3
Total Equity	10,065	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	588,877	Net Profit or Loss	108,112	3.9%	Return on Equity	1,074.1%

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<b>676244 GRACE CARE CENTER AT NORTHPOINTE</b>				Proprietary - Corporation	
GRACE CARE CENTER AT NORTHPOINTE    12/31/2019 365 Days Settled					
TOMBALL, TX 77377				CR Beds 135    POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate            77.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              65.0	
Current Assets	1,113,631	Total Charges	18,198,863	Average Wages              18.54	
Fixed Assets	45,012	Contract Allowance	8,261,059	45.4%	Skilled Nursing            88.5%
Other Assets	142,918	Operating Revenue	9,937,804	54.6%	Ancillary Service        11.5%
Total Assets	<u>1,301,561</u>	Operating Expense	11,579,661	116.5%	Current Ratio              0.6
Current Liabilities	1,774,506	Operating Margin	-1,641,857	-16.5%	Days to Collect            41.9
Long Term Liabilities	0	Other Income	3,148	0.0%	Avg Payment Days        36.2
Total Equity	<u>-472,945</u>	Other Expense	0	0.0%	Depreciation Rate        201.5%
Total Liab. and Equity	<u>1,301,561</u>	Net Profit or Loss	<u>(1,638,709)</u>	-16.5%	Return on Equity          346.5%
<b>676252 GRACE CARE CENTER AT VETERANS MEMORIAL</b>				Nonprofit - Church	
GRACE CARE CENTER AT VETERANS MEMORIAL    12/31/2019 365 Days Settled					
HOUSTON, TX 77038				CR Beds 120    POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate            50.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              98.0	
Current Assets	1,332,812	Total Charges	6,544,136	Average Wages              18.17	
Fixed Assets	485	Contract Allowance	57,996	0.9%	Skilled Nursing            89.7%
Other Assets	0	Operating Revenue	6,486,140	99.1%	Ancillary Service        10.3%
Total Assets	<u>1,333,297</u>	Operating Expense	6,397,460	98.6%	Current Ratio              1.3
Current Liabilities	1,002,312	Operating Margin	88,680	1.4%	Days to Collect            57.9
Long Term Liabilities	0	Other Income	5,098	0.1%	Avg Payment Days        45.0
Total Equity	<u>330,985</u>	Other Expense	0	0.0%	Depreciation Rate        116,428.0%
Total Liab. and Equity	<u>1,333,297</u>	Net Profit or Loss	<u>93,778</u>	1.4%	Return on Equity          28.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676208 GRACE CARE CENTER OF CYPRESS</b>				Proprietary - Corporation	
GRACE CARE CENTER OF CYPRESS		12/31/2019 365 Days Settled			
HOUSTON, TX 77095		CR Beds 125 POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		81.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 75.3	
Current Assets	1,511,266	Total Charges	14,718,770	Average Wages	19.42
Fixed Assets	111,723	Contract Allowance	4,406,504	29.9%	Skilled Nursing 82.5%
Other Assets	148,750	Operating Revenue	10,312,266	70.1%	Ancillary Service 17.5%
Total Assets	1,771,739	Operating Expense	10,607,854	102.9%	Current Ratio 1.7
Current Liabilities	887,911	Operating Margin	-295,588	-2.9%	Days to Collect 42.2
Long Term Liabilities	0	Other Income	-5,803	-0.1%	Avg Payment Days 23.2
Total Equity	883,828	Other Expense	0	0.0%	Depreciation Rate 262.2%
Total Liab. and Equity	1,771,739	Net Profit or Loss	(301,391)	-2.9%	Return on Equity -34.1%
<b>455893 GRACE CARE CENTER OF HENRIETTA</b>				Proprietary - Corporation	
GRACE CARE CENTER OF HENRIETTA		8/31/2019 365 Days Settled			
HENRIETTA, TX 76365		CR Beds 60 POS Beds 0			
CLAY		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		74.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 207.5	
Current Assets	369,988	Total Charges	5,366,893	Average Wages	16.04
Fixed Assets	19,175	Contract Allowance	2,648,292	49.3%	Skilled Nursing 93.4%
Other Assets	899	Operating Revenue	2,718,601	50.7%	Ancillary Service 6.5%
Total Assets	390,062	Operating Expense	2,641,444	97.2%	Current Ratio 2.4
Current Liabilities	151,299	Operating Margin	77,157	2.8%	Days to Collect 16.7
Long Term Liabilities	0	Other Income	2,948	0.1%	Avg Payment Days 15.5
Total Equity	238,763	Other Expense	0	0.0%	Depreciation Rate 480.6%
Total Liab. and Equity	390,062	Net Profit or Loss	80,105	2.9%	Return on Equity 33.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675554 GRACE CARE CENTER OF NOCONA</b>		Proprietary - Corporation	
GRACE CARE CENTER OF NOCONA		8/31/2019 365 Days Settled	
NOCONA, TX 76255		CR Beds 91    POS Beds 0	
MONTAGUE		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	46.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	536,954	Total Charges	5,707,357
Fixed Assets	8,377	Contract Allowance	2,764,681
Other Assets	3,351	Operating Revenue	2,942,676
Total Assets	548,682	Operating Expense	2,869,007
Current Liabilities	174,312	Operating Margin	73,669
Long Term Liabilities	0	Other Income	-11,161
Total Equity	374,370	Other Expense	0
Total Liab. and Equity	548,682	Net Profit or Loss	62,508
		48.4%	Skilled Nursing    89.9%
		51.6%	Ancillary Service    10.0%
		97.5%	Current Ratio    3.1
		2.5%	Days to Collect    43.9
		-0.4%	Avg Payment Days    18.3
		0.0%	Depreciation Rate    294.7%
		2.1%	Return on Equity    16.7%

  

<b>455611 GRACE CARE CENTER OF OLNEY</b>		Proprietary - Corporation	
GRACE CARE CENTER OF OLNEY		8/31/2019 365 Days Settled	
OLNEY, TX 76374		CR Beds 99    POS Beds 0	
YOUNG		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	45.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	564,505	Total Charges	5,565,274
Fixed Assets	12,311	Contract Allowance	2,490,541
Other Assets	885	Operating Revenue	3,074,733
Total Assets	577,701	Operating Expense	2,967,707
Current Liabilities	448,657	Operating Margin	107,026
Long Term Liabilities	0	Other Income	6,530
Total Equity	129,044	Other Expense	0
Total Liab. and Equity	577,701	Net Profit or Loss	113,556
		44.8%	Skilled Nursing    90.3%
		55.2%	Ancillary Service    9.7%
		96.5%	Current Ratio    1.3
		3.5%	Days to Collect    27.2
		0.2%	Avg Payment Days    45.4
		0.0%	Depreciation Rate    275.1%
		3.7%	Return on Equity    88.0%

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<b>676154 GRACE HILL NURSING CENTER</b>				Proprietary - Corporation	
GRACE HILL NURSING CENTER		12/31/2019 365 Days Settled			
HUGHES SPRINGS, TX 75656		CR Beds 69    POS Beds 0			
CASS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		53.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				123.0	
Current Assets	778,315	Total Charges	2,650,769	Average Wages	
Fixed Assets	22,636	Contract Allowance	-170,133	14.81	
Other Assets	67,821	Operating Revenue	2,820,902	63.3%	
Total Assets	868,772	Operating Expense	2,695,864	36.7%	
Current Liabilities	451,302	Operating Margin	125,038	Current Ratio	
Long Term Liabilities	0	Other Income	1,413	1.7	
Total Equity	417,470	Other Expense	0	Days to Collect	
Total Liab. and Equity	868,772	Net Profit or Loss	126,451	59.7	
				Avg Payment Days	
				61.1	
				Depreciation Rate	
				686.7%	
				Return on Equity	
				30.3%	

  

<b>675106 GRACE POINTE WELLNESS CENTER</b>				Proprietary - Other	
GRACE POINTE WELLNESS CENTER		12/31/2019 365 Days Settled			
EL PASO, TX 79902		CR Beds 182    POS Beds 0			
EL PASO		<b>Key Performance Ind.</b>			
BLUE CROSS (MARYLAND)		Occupancy Rate		60.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				207.9	
Current Assets	1,803,211	Total Charges	8,058,308	Average Wages	
Fixed Assets	199,799	Contract Allowance	980,870	16.80	
Other Assets	85,000	Operating Revenue	7,077,438	81.5%	
Total Assets	2,088,010	Operating Expense	7,836,688	18.5%	
Current Liabilities	1,386,023	Operating Margin	-759,250	Current Ratio	
Long Term Liabilities	1,771,267	Other Income	839	1.3	
Total Equity	-1,069,280	Other Expense	0	Days to Collect	
Total Liab. and Equity	2,088,010	Net Profit or Loss	(758,411)	83.9	
				Avg Payment Days	
				62.4	
				Depreciation Rate	
				224.2%	
				Return on Equity	
				70.9%	

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<b>675914 GRACY WOODS II LIVING CENTER</b>			Nonprofit - Church		
GRACY WOODS II LIVING CENTER			8/31/2019 365 Days Settled		
AUSTIN, TX 78758			CR Beds 110    POS Beds 0		
TRAVIS			<b>Key Performance Ind.</b>		
DUMMY FOR MEDICAID HHA			Occupancy Rate	86.8%	
<b>Balance Sheet</b>			<b>Income Statement</b>		
Current Assets	0	Total Charges	0	Average Wages	18.87
Fixed Assets	0	Contract Allowance	0	0.0% Skilled Nursing	0.0%
Other Assets	0	Operating Revenue	0	0.0% Ancillary Service	0.0%
Total Assets	0	Operating Expense	5,962,007	0.0% Current Ratio	757.5
Current Liabilities	0	Operating Margin	-5,962,007	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	0.0
Total Equity	-5,962,007	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	-5,962,007	Net Profit or Loss	(5,962,007)	0.0% Return on Equity	100.0%

<b>675918 GRACY WOODS NURSING CENTER</b>			Proprietary - Other		
GRACY WOODS NURSING CENTER			12/31/2019 365 Days Settled		
AUSTIN, TX 78758			CR Beds 118    POS Beds 0		
TRAVIS			<b>Key Performance Ind.</b>		
DUMMY FOR MEDICAID HHA			Occupancy Rate	82.0%	
<b>Balance Sheet</b>			<b>Income Statement</b>		
Current Assets	1,431,018	Total Charges	8,516,755	Average Wages	18.99
Fixed Assets	19,937	Contract Allowance	711,523	8.4% Skilled Nursing	74.3%
Other Assets	0	Operating Revenue	7,805,232	91.6% Ancillary Service	25.7%
Total Assets	1,450,955	Operating Expense	7,207,710	92.3% Current Ratio	3.7
Current Liabilities	391,693	Operating Margin	597,522	7.7% Days to Collect	38.3
Long Term Liabilities	0	Other Income	49,367	0.6% Avg Payment Days	15.8
Total Equity	1,059,262	Other Expense	0	0.0% Depreciation Rate	1,189.1%
Total Liab. and Equity	1,450,955	Net Profit or Loss	633,917	8.1% Return on Equity	59.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455968 GRAHAM OAKS CARE CENTER</b>		Proprietary - Corporation	
GRAHAM OAKS CARE CENTER		12/31/2019 365 Days Settled	
GRAHAM, TX 76450		CR Beds 120 POS Beds 0	
YOUNG		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	64.4%
		Length of Stay	126.6
		Average Wages	18.47
		7.9% Skilled Nursing	75.7%
		92.1% Ancillary Service	24.3%
		103.9% Current Ratio	0.6
		-3.9% Days to Collect	71.1
		0.0% Avg Payment Days	102.0
		0.0% Depreciation Rate	132.3%
		-3.9% Return on Equity	49.4%

  

Balance Sheet		Income Statement	
Current Assets	2,018,545	Total Charges	7,032,888
Fixed Assets	466,883	Contract Allowance	552,755
Other Assets	275,333	Operating Revenue	6,480,133
<b>Total Assets</b>	<b>2,760,761</b>	Operating Expense	6,730,199
Current Liabilities	3,186,685	Operating Margin	-250,066
Long Term Liabilities	78,983	Other Income	421
Total Equity	-504,907	Other Expense	0
<b>Total Liab. and Equity</b>	<b>2,760,761</b>	Net Profit or Loss	(249,645)

<b>455915 GRANBURY CARE CENTER</b>		Proprietary - Corporation	
GRANBURY CARE CENTER		12/31/2019 365 Days Settled	
GRANBURY, TX 76048		CR Beds 174 POS Beds 0	
HOOD		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	75.2%
		Length of Stay	145.6
		Average Wages	18.15
		14.4% Skilled Nursing	72.3%
		85.6% Ancillary Service	27.7%
		100.1% Current Ratio	0.6
		-0.1% Days to Collect	29.1
		0.1% Avg Payment Days	160.3
		0.0% Depreciation Rate	78.3%
		0.0% Return on Equity	-0.6%

  

Balance Sheet		Income Statement	
Current Assets	1,239,847	Total Charges	11,927,899
Fixed Assets	684,923	Contract Allowance	1,721,722
Other Assets	596,314	Operating Revenue	10,206,177
<b>Total Assets</b>	<b>2,521,084</b>	Operating Expense	10,213,513
Current Liabilities	2,144,443	Operating Margin	-7,336
Long Term Liabilities	27,885	Other Income	5,239
Total Equity	348,756	Other Expense	0
<b>Total Liab. and Equity</b>	<b>2,521,084</b>	Net Profit or Loss	(2,097)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455929 GRANBURY REHAB &amp; NURSING</b>		Proprietary - Corporation	
GRANBURY REHAB & NURSING		8/31/2019 365 Days Settled	
GRANBURY, TX 76048		CR Beds 95    POS Beds 0	
HOOD		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	78.8%
		Length of Stay	95.5
		Average Wages	10.00
		32.1% Skilled Nursing	60.1%
		67.9% Ancillary Service	39.9%
		96.3% Current Ratio	1.1
		3.7% Days to Collect	30.1
		0.0% Avg Payment Days	66.3
		0.0% Depreciation Rate	0.0%
		3.7% Return on Equity	249.8%
<hr/>			
<b>455586 GRAND TERRACE REHABILITATION AND HEALTHCARE</b>		Proprietary - Corporation	
GRAND TERRACE REHABILITATION AND HEALTHCARE		12/31/2019 365 Days Settled	
MCALLEN, TX 78501		CR Beds 93    POS Beds 0	
HIDALGO		<b>Key Performance Ind.</b>	
NORIDIAN (SOUTH DAKOTA)		Occupancy Rate	83.5%
		Length of Stay	139.6
		Average Wages	18.58
		4.3% Skilled Nursing	64.7%
		95.7% Ancillary Service	35.3%
		84.8% Current Ratio	10.9
		15.2% Days to Collect	44.4
		0.0% Avg Payment Days	17.5
		0.0% Depreciation Rate	142.8%
		15.2% Return on Equity	14.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675369 GRANDVIEW NURSING AND REHABILITATION CENTER</b>				Proprietary - Other	
GRANDVIEW NURSING AND REHABILITATION CENTER		8/31/2019 365 Days Settled			
GRANDVIEW, TX 76050		CR Beds 82    POS Beds 0			
JOHNSON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				161.2	
Current Assets	2,699,320	Total Charges	5,913,741	Average Wages	17.53
Fixed Assets	1,687,180	Contract Allowance	1,024,661	17.3% Skilled Nursing	86.2%
Other Assets	0	Operating Revenue	4,889,080	82.7% Ancillary Service	13.8%
Total Assets	<u>4,386,500</u>	Operating Expense	4,914,093	100.5% Current Ratio	7.6
Current Liabilities	354,743	Operating Margin	-25,013	-0.5% Days to Collect	33.0
Long Term Liabilities	0	Other Income	104,507	2.1% Avg Payment Days	24.9
Total Equity	<u>4,031,757</u>	Other Expense	0	0.0% Depreciation Rate	4.0%
Total Liab. and Equity	<u>4,386,500</u>	Net Profit or Loss	<u>73,537</u>	1.5% Return on Equity	1.8%

<b>676220 GRANITE MESA HEALTH CENTER</b>				Nonprofit - Church	
GRANITE MESA HEALTH CENTER		9/30/2019 365 Days Settled			
MARBLE FALLS, TX 78654		CR Beds 124    POS Beds 0			
BURNET		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		64.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				74.9	
Current Assets	1,183,681	Total Charges	9,709,712	Average Wages	23.32
Fixed Assets	545,035	Contract Allowance	1,012,526	10.4% Skilled Nursing	59.3%
Other Assets	8,610,447	Operating Revenue	8,697,186	89.6% Ancillary Service	40.7%
Total Assets	<u>10,339,163</u>	Operating Expense	8,268,874	95.1% Current Ratio	1.6
Current Liabilities	720,051	Operating Margin	428,312	4.9% Days to Collect	40.8
Long Term Liabilities	8,584,629	Other Income	9,498	0.1% Avg Payment Days	13.7
Total Equity	<u>1,034,483</u>	Other Expense	0	0.0% Depreciation Rate	137.0%
Total Liab. and Equity	<u>10,339,163</u>	Net Profit or Loss	<u>437,810</u>	5.0% Return on Equity	42.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675016 GREAT PLAINS NURSING AND REHABILITATION</b>				Proprietary - Corporation	
GREAT PLAINS NURSING AND REHABILITATION		12/31/2019 365 Days Settled			
DUMAS, TX 79029				CR Beds 120    POS Beds 0	
MOORE				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	47.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	185.8
Current Assets	16,397	Total Charges	4,871,650	Average Wages	17.70
Fixed Assets	272,771	Contract Allowance	730,663	15.0% Skilled Nursing	74.7%
Other Assets	78,147	Operating Revenue	4,140,987	85.0% Ancillary Service	25.3%
Total Assets	367,315	Operating Expense	4,332,978	104.6% Current Ratio	0.0
Current Liabilities	873,250	Operating Margin	-191,991	-4.6% Days to Collect	5.3
Long Term Liabilities	66,224	Other Income	1,594	0.0% Avg Payment Days	184.6
Total Equity	-572,159	Other Expense	0	0.0% Depreciation Rate	76.5%
Total Liab. and Equity	367,315	Net Profit or Loss	(190,397)	-4.6% Return on Equity	33.3%

<b>676161 GREEN VALLEY HEALTHCARE AND REHABILITATION CENTER</b>				Proprietary - Corporation	
GREEN VALLEY HEALTHCARE AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
FORT WORTH, TX 76148				CR Beds 124    POS Beds 0	
TARRANT				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	76.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	175.3
Current Assets	1,821,208	Total Charges	7,883,050	Average Wages	20.21
Fixed Assets	0	Contract Allowance	14,644	0.2% Skilled Nursing	64.0%
Other Assets	0	Operating Revenue	7,868,406	99.8% Ancillary Service	36.0%
Total Assets	1,821,208	Operating Expense	7,651,246	97.2% Current Ratio	1.4
Current Liabilities	1,333,619	Operating Margin	217,160	2.8% Days to Collect	80.7
Long Term Liabilities	0	Other Income	950	0.0% Avg Payment Days	63.5
Total Equity	487,589	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	1,821,208	Net Profit or Loss	218,110	2.8% Return on Equity	44.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675816 GREENBRIER NURSING &amp; REHABILITATION CENTER OF PALE</b>		Proprietary - Corporation	
GREENBRIER NURSING & REHABILITATION CENTER OF PALE		12/31/2019 365 Days Settled	
PALESTINE, TX 75803		CR Beds 120    POS Beds 0	
ANDERSON		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	44.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	104,908	Total Charges	5,094,994
Fixed Assets	95,917	Contract Allowance	1,124,801
Other Assets	79,156	Operating Revenue	3,970,193
Total Assets	279,981	Operating Expense	4,721,159
Current Liabilities	2,396,807	Operating Margin	-750,966
Long Term Liabilities	0	Other Income	5,243
Total Equity	-2,116,826	Other Expense	0
Total Liab. and Equity	279,981	Net Profit or Loss	(745,723)
		22.1%	Skilled Nursing 68.0%
		77.9%	Ancillary Service 32.0%
		118.9%	Current Ratio 0.0
		-18.9%	Days to Collect 24.1
		0.1%	Avg Payment Days 177.3
		0.0%	Depreciation Rate 97.7%
		-18.8%	Return on Equity 35.2%

<b>675267 GREENBRIER NURSING &amp; REHABILITATION CENTER OF TYLE</b>		Proprietary - Corporation	
GREENBRIER NURSING & REHABILITATION CENTER OF TYLE		12/31/2019 365 Days Settled	
TYLER, TX 75702		CR Beds 120    POS Beds 0	
SMITH		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	49.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	403,782	Total Charges	4,962,297
Fixed Assets	357,811	Contract Allowance	617,794
Other Assets	55,101	Operating Revenue	4,344,503
Total Assets	816,694	Operating Expense	4,405,115
Current Liabilities	1,580,102	Operating Margin	-60,612
Long Term Liabilities	-54,146	Other Income	6,075
Total Equity	-709,262	Other Expense	0
Total Liab. and Equity	816,694	Net Profit or Loss	(54,537)
		12.4%	Skilled Nursing 76.8%
		87.6%	Ancillary Service 23.2%
		101.4%	Current Ratio 0.3
		-1.4%	Days to Collect 52.1
		0.1%	Avg Payment Days 191.2
		0.0%	Depreciation Rate 63.0%
		-1.3%	Return on Equity 7.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676241 GREENHILL VILLAS</b>				Proprietary - Corporation	
GREENHILL VILLAS		12/31/2019 365 Days Settled			
MOUNT PLEASANT, TX 75455				CR Beds 150    POS Beds 0	
TITUS				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate            49.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            102.1	
Current Assets	1,089,399	Total Charges	7,416,333	Average Wages            17.98	
Fixed Assets	239,146	Contract Allowance	1,128,494	15.2%	Skilled Nursing            73.4%
Other Assets	297,328	Operating Revenue	6,287,839	84.8%	Ancillary Service        26.6%
Total Assets	<u>1,625,873</u>	Operating Expense	6,269,805	99.7%	Current Ratio            0.7
Current Liabilities	1,579,149	Operating Margin	18,034	0.3%	Days to Collect            89.1
Long Term Liabilities	79,325	Other Income	2,279	0.0%	Avg Payment Days        138.8
Total Equity	<u>-32,601</u>	Other Expense	0	0.0%	Depreciation Rate        204.6%
Total Liab. and Equity	<u>1,625,873</u>	Net Profit or Loss	<u>20,313</u>	0.3%	Return on Equity        -62.3%
<b>455638 GREENVIEW MANOR</b>				Proprietary - Corporation	
GREENVIEW MANOR		9/30/2019 365 Days Settled			
WACO, TX 76710				CR Beds 128    POS Beds 0	
MCLENNAN				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            77.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            181.4	
Current Assets	1,104,913	Total Charges	11,277,109	Average Wages            16.67	
Fixed Assets	250,956	Contract Allowance	4,544,812	40.3%	Skilled Nursing            84.1%
Other Assets	37,651	Operating Revenue	6,732,297	59.7%	Ancillary Service        15.9%
Total Assets	<u>1,393,520</u>	Operating Expense	7,027,883	104.4%	Current Ratio            1.7
Current Liabilities	653,048	Operating Margin	-295,586	-4.4%	Days to Collect            54.0
Long Term Liabilities	374,388	Other Income	581,232	8.6%	Avg Payment Days        26.4
Total Equity	<u>366,084</u>	Other Expense	0	0.0%	Depreciation Rate        167.8%
Total Liab. and Equity	<u>1,393,520</u>	Net Profit or Loss	<u>285,646</u>	4.2%	Return on Equity        78.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675367 GREENVILLE GARDENS</b>				Nonprofit - Church	
GREENVILLE GARDENS		6/30/2019 365 Days Settled			
GREENVILLE, TX 75401				CR Beds 103    POS Beds 0	
HUNT				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	68.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	172.8
Current Assets	2,750,487	Total Charges	5,172,750	Average Wages	16.79
Fixed Assets	462,447	Contract Allowance	-154,957	-3.0%	Skilled Nursing
Other Assets	42,878	Operating Revenue	5,327,707	103.0%	Ancillary Service
Total Assets	3,255,812	Operating Expense	5,071,218	95.2%	Current Ratio
Current Liabilities	1,829,689	Operating Margin	256,489	4.8%	Days to Collect
Long Term Liabilities	28,285	Other Income	74,183	1.4%	Avg Payment Days
Total Equity	1,397,838	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	3,255,812	Net Profit or Loss	330,672	6.2%	Return on Equity
					23.7%
<b>675020 GREENVILLE HEALTH &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
GREENVILLE HEALTH & REHABILITATION CENTER		12/31/2019 365 Days Settled			
GREENVILLE, TX 75402				CR Beds 120    POS Beds 0	
HUNT				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	80.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	108.1
Current Assets	1,068,503	Total Charges	11,524,512	Average Wages	20.01
Fixed Assets	281,659	Contract Allowance	4,587,651	39.8%	Skilled Nursing
Other Assets	3,266	Operating Revenue	6,936,861	60.2%	Ancillary Service
Total Assets	1,353,428	Operating Expense	8,001,717	115.4%	Current Ratio
Current Liabilities	861,479	Operating Margin	-1,064,856	-15.4%	Days to Collect
Long Term Liabilities	0	Other Income	5,966	0.1%	Avg Payment Days
Total Equity	491,949	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,353,428	Net Profit or Loss	(1,058,890)	-15.3%	Return on Equity
					-215.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676071 GROESBECK LTC NURSING AND REHABILITATION</b>				Government - County	
GROESBECK LTC NURSING AND REHABILITATION		9/30/2019 365 Days Settled			
GROESBECK, TX 76642				CR Beds 90	POS Beds 0
LIMESTONE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		86.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 441.3	
Current Assets	793,893	Total Charges	5,287,996	Average Wages	15.04
Fixed Assets	25,311	Contract Allowance	70,191	1.3% Skilled Nursing	69.0%
Other Assets	2,500	Operating Revenue	5,217,805	98.7% Ancillary Service	31.0%
Total Assets	821,704	Operating Expense	4,808,304	92.2% Current Ratio	1.7
Current Liabilities	471,783	Operating Margin	409,501	7.8% Days to Collect	40.8
Long Term Liabilities	0	Other Income	107,484	2.1% Avg Payment Days	34.3
Total Equity	349,921	Other Expense	0	0.0% Depreciation Rate	176.7%
Total Liab. and Equity	821,704	Net Profit or Loss	516,985	9.9% Return on Equity	147.7%
<b>676172 GROVETON NURSING HOME</b>				Proprietary - Corporation	
GROVETON NURSING HOME		12/31/2019 365 Days Settled			
GROVETON, TX 75845				CR Beds 47	POS Beds 0
TRINITY		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		81.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 191.8	
Current Assets	301,868	Total Charges	3,478,092	Average Wages	18.29
Fixed Assets	450,365	Contract Allowance	538,542	15.5% Skilled Nursing	71.7%
Other Assets	16,310	Operating Revenue	2,939,550	84.5% Ancillary Service	28.3%
Total Assets	768,543	Operating Expense	3,098,502	105.4% Current Ratio	0.2
Current Liabilities	1,313,915	Operating Margin	-158,952	-5.4% Days to Collect	51.7
Long Term Liabilities	85,659	Other Income	571	0.0% Avg Payment Days	159.9
Total Equity	-631,031	Other Expense	0	0.0% Depreciation Rate	23.3%
Total Liab. and Equity	768,543	Net Profit or Loss	(158,381)	-5.4% Return on Equity	25.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455869 GUADALUPE VALLEY NURSING CENTER</b>				Government - City-County	
GUADALUPE VALLEY NURSING CENTER      12/31/2019 365 Days Settled					
SEGUIN, TX 78155				CR Beds 150    POS Beds 0	
GUADALUPE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate      70.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      163.4	
Current Assets	599,991	Total Charges	7,440,877	Average Wages      20.19	
Fixed Assets	344,807	Contract Allowance	0	0.0% Skilled Nursing      82.1%	
Other Assets	1,693,399	Operating Revenue	7,440,877	100.0% Ancillary Service      17.9%	
Total Assets	<u>2,638,197</u>	Operating Expense	7,609,276	102.3% Current Ratio      0.4	
Current Liabilities	1,563,978	Operating Margin	-168,399	-2.3% Days to Collect      27.9	
Long Term Liabilities	0	Other Income	333,039	4.5% Avg Payment Days      50.4	
Total Equity	<u>1,074,219</u>	Other Expense	0	0.0% Depreciation Rate      110.8%	
Total Liab. and Equity	<u>2,638,197</u>	Net Profit or Loss	<u>164,640</u>	2.2% Return on Equity      15.3%	
<b>675254 GULF HEALTH CARE CENTER IN GALVESTON</b>				Proprietary - Partnership	
GULF HEALTH CARE CENTER IN GALVESTON      12/31/2019 365 Days Settled					
GALVESTON, TX 77554				CR Beds 150    POS Beds 0	
GALVESTON				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate      54.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      125.2	
Current Assets	1,682,716	Total Charges	5,759,511	Average Wages      20.37	
Fixed Assets	86,419	Contract Allowance	0	0.0% Skilled Nursing      93.8%	
Other Assets	56,310	Operating Revenue	5,759,511	100.0% Ancillary Service      6.2%	
Total Assets	<u>1,825,445</u>	Operating Expense	6,545,390	113.6% Current Ratio      1.5	
Current Liabilities	1,117,281	Operating Margin	-785,879	-13.6% Days to Collect      94.5	
Long Term Liabilities	47,430	Other Income	72,632	1.3% Avg Payment Days      51.8	
Total Equity	<u>660,734</u>	Other Expense	0	0.0% Depreciation Rate      341.0%	
Total Liab. and Equity	<u>1,825,445</u>	Net Profit or Loss	<u>(713,247)</u>	-12.4% Return on Equity      -107.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675172 GULF HEALTHCARE CENTER - PORT ARTHUR</b>		Unknown	
GULF HEALTHCARE CENTER - PORT ARTHUR		9/30/2019 183 Days Settled	
PORT ARTHUR, TX 77642		3/31/2019 90 Days Settled	
JEFFERSON		CR Beds 0    POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		<b>Key Performance Ind.</b>	
		Occupancy Rate            0.0%	
		Length of Stay	
		Average Wages            30.30	
		0.0% Skilled Nursing        0.0%	
		0.0% Ancillary Service      0.0%	
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate      0.0%	
		0.0% Return on Equity        0.0%	

<b>675172 GULF HEALTHCARE CENTER - PORT ARTHUR</b>		Government - City-County	
GULF HEALTHCARE CENTER - PORT ARTHUR		9/30/2019 183 Days Settled	
PORT ARTHUR, TX 77642		3/31/2019 90 Days Settled	
JEFFERSON		CR Beds 150    POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		<b>Key Performance Ind.</b>	
		Occupancy Rate            7.4%	
		Length of Stay              49.6	
		Average Wages            30.30	
		0.0% Skilled Nursing        99.5%	
		100.0% Ancillary Service    0.5%	
		100.4% Current Ratio        0.9	
		-0.4% Days to Collect       134.3	
		0.0% Avg Payment Days    116.7	
		0.0% Depreciation Rate      0.0%	
		-0.4% Return on Equity      0.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675892 GULF POINTE PLAZA				Proprietary - Corporation	
GULF POINTE PLAZA		12/31/2019 245 Days Settled			
ROCKPORT, TX 78382		4/30/2019 120 Days Settled		CR Beds 120 POS Beds 0	
ARANSAS				<b>Key Performance Ind.</b>	
NORIDIAN ADMIN SERVICES				Occupancy Rate	68.3%
				Length of Stay	98.4
				Average Wages	20.61
				36.7%	Skilled Nursing 61.5%
				63.3%	Ancillary Service 38.5%
				88.1%	Current Ratio 3.1
				11.9%	Days to Collect 703.9
				0.0%	Avg Payment Days 258.5
				0.0%	Depreciation Rate 28.2%
				11.9%	Return on Equity 4.7%
Balance Sheet		Income Statement			
Current Assets	4,739,974	Total Charges	3,826,403		
Fixed Assets	1,092,437	Contract Allowance	1,404,298		
Other Assets	1,802,082	Operating Revenue	2,422,105		
Total Assets	7,634,493	Operating Expense	2,134,472		
Current Liabilities	1,511,394	Operating Margin	287,633		
Long Term Liabilities	0	Other Income	734		
Total Equity	6,123,099	Other Expense	0		
Total Liab. and Equity	7,634,493	Net Profit or Loss	288,367		
675892 GULF POINTE PLAZA				Proprietary - Corporation	
GULF POINTE PLAZA		12/31/2019 245 Days Settled			
ROCKPORT, TX 78382		4/30/2019 120 Days Settled		CR Beds 120 POS Beds 0	
ARANSAS				<b>Key Performance Ind.</b>	
NORIDIAN ADMIN SERVICES				Occupancy Rate	64.8%
				Length of Stay	98.1
				Average Wages	20.61
				35.2%	Skilled Nursing 61.2%
				64.8%	Ancillary Service 38.8%
				91.6%	Current Ratio 1.4
				8.4%	Days to Collect 106.3
				0.0%	Avg Payment Days 86.2
				0.0%	Depreciation Rate 0.0%
				8.5%	Return on Equity 100.0%
Balance Sheet		Income Statement			
Current Assets	1,455,089	Total Charges	7,381,887		
Fixed Assets	0	Contract Allowance	2,597,895		
Other Assets	-15,505	Operating Revenue	4,783,992		
Total Assets	1,439,584	Operating Expense	4,379,852		
Current Liabilities	1,034,586	Operating Margin	404,140		
Long Term Liabilities	0	Other Income	858		
Total Equity	404,998	Other Expense	0		
Total Liab. and Equity	1,439,584	Net Profit or Loss	404,998		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455608 HACIENDA OAKS AT BEEVILLE</b>				Proprietary - Partnership			
HACIENDA OAKS AT BEEVILLE		12/31/2019 365 Days Settled					
BEEVILLE, TX 78102		CR Beds 101    POS Beds 0					
BEE		<b>Key Performance Ind.</b>					
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		68.9%			
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay		137.3	
				Average Wages		20.33	
Current Assets	858,638	Total Charges	9,479,185	39.8%		Skilled Nursing	55.3%
Fixed Assets	66,649	Contract Allowance	3,772,328	60.2%		Ancillary Service	44.7%
Other Assets	32,936	Operating Revenue	5,706,857	97.7%		Current Ratio	1.1
<u>Total Assets</u>	<u>958,223</u>	Operating Expense	5,574,417	2.3%		Days to Collect	33.6
Current Liabilities	751,624	Operating Margin	132,440	0.6%		Avg Payment Days	34.6
Long Term Liabilities	0	Other Income	34,851	0.0%		Depreciation Rate	53.9%
Total Equity	206,599	Other Expense	0	2.9%		Return on Equity	81.0%
<u>Total Liab. and Equity</u>	<u>958,223</u>	Net Profit or Loss	167,291				
<b>675656 HACIENDA OAKS NURSING &amp; REHAB</b>				Proprietary - Partnership			
HACIENDA OAKS NURSING & REHAB		12/31/2019 365 Days Settled					
SEGUIN, TX 78155		CR Beds 113    POS Beds 0					
GUADALUPE		<b>Key Performance Ind.</b>					
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		66.8%			
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay		127.0	
				Average Wages		21.01	
Current Assets	875,282	Total Charges	9,679,386	43.8%		Skilled Nursing	49.8%
Fixed Assets	150,006	Contract Allowance	4,238,979	56.2%		Ancillary Service	50.2%
Other Assets	42,241	Operating Revenue	5,440,407	126.0%		Current Ratio	0.4
<u>Total Assets</u>	<u>1,067,529</u>	Operating Expense	6,853,468	-26.0%		Days to Collect	54.2
Current Liabilities	2,359,146	Operating Margin	-1,413,061	0.3%		Avg Payment Days	32.6
Long Term Liabilities	0	Other Income	16,849	0.0%		Depreciation Rate	24.9%
Total Equity	-1,291,617	Other Expense	0	-26.0%		Return on Equity	109.6%
<u>Total Liab. and Equity</u>	<u>1,067,529</u>	Net Profit or Loss	(1,415,189)				

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676024 HALE CENTER HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
HALE CENTER HEALTH AND REHABILITATION		3/18/2019 199 Days Settled			
HALE CENTER, TX 79041		CR Beds 44    POS Beds 0			
HALE		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		35.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    258.9	
Current Assets	105,558	Total Charges	557,754	Average Wages	18.93
Fixed Assets	944	Contract Allowance	48,136	8.6%	Skilled Nursing    91.7%
Other Assets	11,703	Operating Revenue	509,618	91.4%	Ancillary Service    8.3%
Total Assets	118,205	Operating Expense	650,998	127.7%	Current Ratio    0.4
Current Liabilities	251,606	Operating Margin	-141,380	-27.7%	Days to Collect    68.0
Long Term Liabilities	184,658	Other Income	0	0.0%	Avg Payment Days    42.6
Total Equity	-318,059	Other Expense	0	0.0%	Depreciation Rate    50.2%
Total Liab. and Equity	118,205	Net Profit or Loss	(141,380)	-27.7%	Return on Equity    44.5%

<b>675095 HALLETTSVILLE REHABILITATION AND NURSING CENTER</b>				Government - City-County	
HALLETTSVILLE REHABILITATION AND NURSING CENTER		12/31/2019 365 Days Settled			
HALLETTSVILLE, TX 77964		CR Beds 120    POS Beds 0			
LAVACA		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		68.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    189.3	
Current Assets	404,774	Total Charges	5,781,179	Average Wages	18.96
Fixed Assets	367,619	Contract Allowance	0	0.0%	Skilled Nursing    85.2%
Other Assets	755,850	Operating Revenue	5,781,179	100.0%	Ancillary Service    14.8%
Total Assets	1,528,243	Operating Expense	5,905,561	102.2%	Current Ratio    0.3
Current Liabilities	1,493,756	Operating Margin	-124,382	-2.2%	Days to Collect    24.1
Long Term Liabilities	0	Other Income	245,879	4.3%	Avg Payment Days    65.3
Total Equity	34,487	Other Expense	0	0.0%	Depreciation Rate    95.1%
Total Liab. and Equity	1,528,243	Net Profit or Loss	121,497	2.1%	Return on Equity    352.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455954 HAMILTON HEALTHCARE CENTER</b>				Nonprofit - Church	
HAMILTON HEALTHCARE CENTER		8/31/2019 365 Days Settled			
HAMILTON, TX 76531		CR Beds 76    POS Beds 0			
HAMILTON		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		46.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				433.2	
Current Assets	2,406,790	Total Charges	2,541,831	Average Wages	
Fixed Assets	170,631	Contract Allowance	295,195	11.6%	
Other Assets	0	Operating Revenue	2,246,636	88.4%	
Total Assets	2,577,421	Operating Expense	2,259,270	100.6%	
Current Liabilities	194,138	Operating Margin	-12,634	-0.6%	
Long Term Liabilities	0	Other Income	32,508	1.4%	
Total Equity	2,383,283	Other Expense	0	0.0%	
Total Liab. and Equity	2,577,421	Net Profit or Loss	19,874	0.9%	
<b>675606 HARLINGEN NURSING AND REHABILITATION CENTER</b>				Proprietary - Other	
HARLINGEN NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
HARLINGEN, TX 78550		CR Beds 120    POS Beds 0			
CAMERON		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		88.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				105.4	
Current Assets	1,325,456	Total Charges	8,408,796	Average Wages	
Fixed Assets	1,180,658	Contract Allowance	0	0.0%	
Other Assets	1,848,759	Operating Revenue	8,408,796	100.0%	
Total Assets	4,354,873	Operating Expense	8,602,339	102.3%	
Current Liabilities	829,581	Operating Margin	-193,543	-2.3%	
Long Term Liabilities	0	Other Income	536,975	6.4%	
Total Equity	3,525,292	Other Expense	0	0.0%	
Total Liab. and Equity	4,354,873	Net Profit or Loss	343,432	4.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676370 HARMONEE HOUSE</b>				Unknown	
HARMONEE HOUSE		6/30/2019 365 Days Settled			
AMHERST, TX 79312				CR Beds 0	POS Beds 0
LAMB				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	0.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing 0.0%
Other Assets	0	Operating Revenue	0	0.0%	Ancillary Service 0.0%
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity 0.0%
<b>675014 HASKELL HEALTHCARE CENTER</b>				Nonprofit - Church	
HASKELL HEALTHCARE CENTER		8/31/2019 365 Days Settled			
HASKELL, TX 79521				CR Beds 68	POS Beds 0
HASKELL				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	54.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 316.7	
Current Assets	2,485,274	Total Charges	2,804,569	Average Wages 15.18	
Fixed Assets	102,945	Contract Allowance	289,689	10.3%	Skilled Nursing 75.0%
Other Assets	0	Operating Revenue	2,514,880	89.7%	Ancillary Service 25.0%
Total Assets	2,588,219	Operating Expense	2,074,352	82.5%	Current Ratio 14.0
Current Liabilities	177,883	Operating Margin	440,528	17.5%	Days to Collect 45.6
Long Term Liabilities	0	Other Income	82,420	3.3%	Avg Payment Days 29.2
Total Equity	2,410,336	Other Expense	0	0.0%	Depreciation Rate 50.8%
Total Liab. and Equity	2,588,219	Net Profit or Loss	522,948	20.8%	Return on Equity 21.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675379 HAVENCARE NURSING AND REHABILITATION CENTER LLC</b>		Proprietary - Corporation	
HAVENCARE NURSING AND REHABILITATION CENTER LLC		12/31/2019 365 Days Settled	
LONGVIEW, TX 75601		CR Beds 108    POS Beds 0	
GREGG		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	64.2%
		Length of Stay	183.3
		Average Wages	17.70
		38.6% Skilled Nursing	34.3%
		61.4% Ancillary Service	65.7%
		102.3% Current Ratio	1.4
		-2.3% Days to Collect	31.1
		0.0% Avg Payment Days	29.1
		0.0% Depreciation Rate	37.3%
		-2.3% Return on Equity	-8.5%

  

Balance Sheet		Income Statement	
Current Assets	689,362	Total Charges	9,192,957
Fixed Assets	167,461	Contract Allowance	3,549,613
Other Assets	2,314,863	Operating Revenue	5,643,344
<b>Total Assets</b>	<b>3,171,686</b>	Operating Expense	5,772,539
Current Liabilities	477,695	Operating Margin	-129,195
Long Term Liabilities	1,197,243	Other Income	1,628
Total Equity	1,496,748	Other Expense	0
<b>Total Liab. and Equity</b>	<b>3,171,686</b>	Net Profit or Loss	(127,567)

<b>455913 HEALTHCARE CENTER AT THE FORUM AT PARK LANE</b>		Proprietary - Corporation	
HEALTHCARE CENTER AT THE FORUM AT PARK LANE		12/31/2019 365 Days Settled	
DALLAS, TX 75225		CR Beds 318    POS Beds 0	
DALLAS		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	69.2%
		Length of Stay	399.9
		Average Wages	17.96
		1.4% Skilled Nursing	20.1%
		98.6% Ancillary Service	12.9%
		109.4% Current Ratio	0.0
		-9.4% Days to Collect	10.1
		3.2% Avg Payment Days	7.3
		0.0% Depreciation Rate	3,248.6%
		-6.2% Return on Equity	3.9%

  

Balance Sheet		Income Statement	
Current Assets	365,506	Total Charges	12,723,252
Fixed Assets	53,237	Contract Allowance	176,554
Other Assets	0	Operating Revenue	12,546,698
<b>Total Assets</b>	<b>418,743</b>	Operating Expense	13,723,367
Current Liabilities	20,237,050	Operating Margin	-1,176,669
Long Term Liabilities	0	Other Income	401,273
Total Equity	-19,818,307	Other Expense	0
<b>Total Liab. and Equity</b>	<b>418,743</b>	Net Profit or Loss	(775,398)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455771 HEARTHSTONE SN HEALTH CENTER				Proprietary - Other	
HEARTHSTONE SN HEALTH CENTER		12/31/2019 365 Days Settled			
ROUND ROCK, TX 78681		CR Beds 120 POS Beds 0			
WILLIAMSON		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate	64.2%		
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	123.8
Current Assets	113,652,695	Total Charges	8,023,997	Average Wages	22.58
Fixed Assets	35,320,380	Contract Allowance	1,689,816	21.1%	Skilled Nursing 78.8%
Other Assets	49,621,015	Operating Revenue	6,334,181	78.9%	Ancillary Service 21.2%
Total Assets	198,594,090	Operating Expense	7,915,144	125.0%	Current Ratio 0.4
Current Liabilities	303,633,121	Operating Margin	-1,580,963	-25.0%	Days to Collect 13,375.0
Long Term Liabilities	17,532,278	Other Income	17,140	0.3%	Avg Payment Days 5,870.0
Total Equity	-122,571,309	Other Expense	0	0.0%	Depreciation Rate 2.0%
Total Liab. and Equity	198,594,090	Net Profit or Loss	(1,563,823)	-24.7%	Return on Equity 1.3%
<b>675940 HEMPHILL CARE CENTER</b>				Proprietary - Corporation	
HEMPHILL CARE CENTER		12/31/2019 365 Days Settled			
HEMPHILL, TX 75948		CR Beds 90 POS Beds 0			
SABINE		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate	86.5%		
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	466.0
Current Assets	454,096	Total Charges	5,519,259	Average Wages	15.49
Fixed Assets	19,441	Contract Allowance	373,466	6.8%	Skilled Nursing 75.9%
Other Assets	13,500	Operating Revenue	5,145,793	93.2%	Ancillary Service 24.1%
Total Assets	487,037	Operating Expense	4,946,019	96.1%	Current Ratio 1.2
Current Liabilities	365,915	Operating Margin	199,774	3.9%	Days to Collect 15.7
Long Term Liabilities	0	Other Income	5,585	0.1%	Avg Payment Days 26.5
Total Equity	121,122	Other Expense	0	0.0%	Depreciation Rate 225.7%
Total Liab. and Equity	487,037	Net Profit or Loss	205,359	4.0%	Return on Equity 169.5%

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<b>455986 HENDERSON HEALTH &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
HENDERSON HEALTH & REHABILITATION CENTER    12/31/2019 365 Days Settled					
HENDERSON, TX 75652				CR Beds 173    POS Beds 0	
RUSK				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate    54.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    147.1	
Current Assets	1,091,042	Total Charges	10,972,162	Average Wages    18.39	
Fixed Assets	322,850	Contract Allowance	4,526,173	41.3%	Skilled Nursing    55.2%
Other Assets	113,785	Operating Revenue	6,445,989	58.7%	Ancillary Service    44.8%
Total Assets	<u>1,527,677</u>	Operating Expense	6,811,005	105.7%	Current Ratio    1.2
Current Liabilities	915,625	Operating Margin	-365,016	-5.7%	Days to Collect    52.2
Long Term Liabilities	0	Other Income	560,861	8.7%	Avg Payment Days    47.7
Total Equity	612,052	Other Expense	0	0.0%	Depreciation Rate    98.2%
Total Liab. and Equity	<u>1,527,677</u>	Net Profit or Loss	<u>195,845</u>	3.0%	Return on Equity    32.0%
<b>675868 HEREFORD NURSING &amp; REHABILITATION</b>				Proprietary - Corporation	
HEREFORD NURSING & REHABILITATION    12/31/2019 365 Days Settled					
HEREFORD, TX 79045				CR Beds 120    POS Beds 0	
DEAF SMITH				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate    46.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    205.9	
Current Assets	497,893	Total Charges	4,591,627	Average Wages    17.75	
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing    100.0%
Other Assets	0	Operating Revenue	4,591,627	100.0%	Ancillary Service    0.0%
Total Assets	<u>497,893</u>	Operating Expense	4,229,371	92.1%	Current Ratio    1.6
Current Liabilities	309,353	Operating Margin	362,256	7.9%	Days to Collect    28.5
Long Term Liabilities	53,992	Other Income	0	0.0%	Avg Payment Days    22.4
Total Equity	134,548	Other Expense	0	0.0%	Depreciation Rate    185.2%
Total Liab. and Equity	<u>497,893</u>	Net Profit or Loss	<u>362,256</u>	7.9%	Return on Equity    269.2%

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<b>455569 HERITAGE AT LONGVIEW HEALTHCARE CENTER</b>				Nonprofit - Church	
HERITAGE AT LONGVIEW HEALTHCARE CENTER      6/30/2019 365 Days Settled					
LONGVIEW, TX 75605				CR Beds 150    POS Beds 0	
GREGG				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate      45.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      122.3	
Current Assets	771,163	Total Charges	2,843,310	Average Wages      12.87	
Fixed Assets	0	Contract Allowance	0	0.0% Skilled Nursing      90.3%	
Other Assets	36,041	Operating Revenue	2,843,310	100.0% Ancillary Service      9.7%	
Total Assets	807,204	Operating Expense	2,923,759	102.8% Current Ratio      1.1	
Current Liabilities	732,577	Operating Margin	-80,449	-2.8% Days to Collect      32.9	
Long Term Liabilities	74,627	Other Income	80,449	2.8% Avg Payment Days      88.0	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate      0.0%	
Total Liab. and Equity	807,204	Net Profit or Loss	0	0.0% Return on Equity      0.0%	
<hr/>					
<b>455733 HERITAGE AT TURNER PARK HEALTH &amp; REHAB</b>				Nonprofit - Church	
HERITAGE AT TURNER PARK HEALTH & REHAB      9/30/2019 365 Days Settled					
GRAND PRAIRIE, TX 75050				CR Beds 164    POS Beds 0	
DALLAS				<b>Key Performance Ind.</b>	
BLUE CROSS (MARYLAND)				Occupancy Rate      62.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      179.4	
Current Assets	1,263,585	Total Charges	5,563,056	Average Wages      8.58	
Fixed Assets	0	Contract Allowance	0	0.0% Skilled Nursing      94.7%	
Other Assets	69,765	Operating Revenue	5,563,056	100.0% Ancillary Service      5.3%	
Total Assets	1,333,350	Operating Expense	5,547,914	99.7% Current Ratio      1.0	
Current Liabilities	1,220,574	Operating Margin	15,142	0.3% Days to Collect      62.0	
Long Term Liabilities	112,776	Other Income	2,081	0.0% Avg Payment Days      73.8	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate      0.0%	
Total Liab. and Equity	1,333,350	Net Profit or Loss	17,223	0.3% Return on Equity      0.0%	

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<b>455480 HERITAGE CONVALESCENT CENTER</b>				Proprietary - Partnership	
HERITAGE CONVALESCENT CENTER		12/31/2019 365 Days Settled			
AMARILLO, TX 79106		CR Beds 116    POS Beds 0			
POTTER		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		75.6%	
		Length of Stay		206.5	
		Average Wages		18.38	
		2.1% Skilled Nursing		100.0%	
		97.9% Ancillary Service		0.0%	
		92.7% Current Ratio		4.3	
		7.3% Days to Collect		58.0	
		0.0% Avg Payment Days		20.1	
		0.0% Depreciation Rate		246.0%	
		7.3% Return on Equity		43.6%	
<hr/>					
<b>675111 HERITAGE GARDENS REHABILITATION AND HEALTHCARE</b>				Nonprofit - Church	
HERITAGE GARDENS REHABILITATION AND HEALTHCARE		6/30/2019 365 Days Settled			
CARROLLTON, TX 75006		CR Beds 140    POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
BLUE CROSS (MARYLAND)		Occupancy Rate		50.0%	
		Length of Stay		135.9	
		Average Wages		21.35	
		-3.9% Skilled Nursing		59.7%	
		103.9% Ancillary Service		40.3%	
		89.1% Current Ratio		1.5	
		10.9% Days to Collect		40.9	
		0.0% Avg Payment Days		17.7	
		0.0% Depreciation Rate		57.5%	
		11.0% Return on Equity		16.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675153 HERITAGE HOUSE AT KELLER REHAB &amp; NURSING</b>				Proprietary - Corporation	
HERITAGE HOUSE AT KELLER REHAB & NURSING		8/31/2019 365 Days Settled			
KELLER, TX 76248				CR Beds 120    POS Beds 0	
TARRANT				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate            93.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            106.6	
Current Assets	1,209,643	Total Charges	11,792,476	Average Wages            10.00	
Fixed Assets	0	Contract Allowance	3,240,715	27.5% Skilled Nursing        69.1%	
Other Assets	0	Operating Revenue	8,551,761	72.5% Ancillary Service       30.9%	
Total Assets	1,209,643	Operating Expense	8,453,694	98.9% Current Ratio           1.1	
Current Liabilities	1,117,498	Operating Margin	98,067	1.1% Days to Collect           32.5	
Long Term Liabilities	0	Other Income	2,969	0.0% Avg Payment Days        48.2	
Total Equity	92,145	Other Expense	0	0.0% Depreciation Rate       0.0%	
Total Liab. and Equity	1,209,643	Net Profit or Loss	101,036	1.2% Return on Equity           109.6%	

<b>676294 HERITAGE HOUSE AT PARIS REHAB &amp; NURSING</b>				Proprietary - Corporation	
HERITAGE HOUSE AT PARIS REHAB & NURSING		12/31/2019 365 Days Settled			
PARIS, TX 75462				CR Beds 90    POS Beds 0	
LAMAR				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate            89.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            105.7	
Current Assets	1,159,225	Total Charges	9,236,093	Average Wages            19.15	
Fixed Assets	154,939	Contract Allowance	3,188,898	34.5% Skilled Nursing        60.5%	
Other Assets	186,770	Operating Revenue	6,047,195	65.5% Ancillary Service       39.5%	
Total Assets	1,500,934	Operating Expense	6,108,973	101.0% Current Ratio           1.2	
Current Liabilities	965,566	Operating Margin	-61,778	-1.0% Days to Collect           41.8	
Long Term Liabilities	0	Other Income	90,080	1.5% Avg Payment Days        57.5	
Total Equity	535,368	Other Expense	0	0.0% Depreciation Rate       290.5%	
Total Liab. and Equity	1,500,934	Net Profit or Loss	28,302	0.5% Return on Equity           5.3%	

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<b>675553 HERITAGE HOUSE HEALTH CARE CENTRE</b>		Proprietary - Corporation	
HERITAGE HOUSE HEALTH CARE CENTRE	12/31/2019 275 Days Settled		
QUITMAN, TX 75783	3/31/2019 90 Days Settled	CR Beds 164	POS Beds 0
WOOD		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	31.7%
		Length of Stay	156.0
		Average Wages	16.63
		14.5% Skilled Nursing	79.2%
		85.5% Ancillary Service	20.8%
		104.9% Current Ratio	0.9
		-4.9% Days to Collect	245.9
		0.0% Avg Payment Days	(17.2)
		0.0% Depreciation Rate	1,217.7%
		-4.8% Return on Equity	76.7%

  

Balance Sheet		Income Statement	
Current Assets	602,332	Total Charges	1,163,243
Fixed Assets	11,980	Contract Allowance	169,013
Other Assets	0	Operating Revenue	994,230
Total Assets	614,312	Operating Expense	1,042,669
Current Liabilities	677,131	Operating Margin	-48,439
Long Term Liabilities	0	Other Income	242
Total Equity	-62,819	Other Expense	0
Total Liab. and Equity	614,312	Net Profit or Loss	(48,197)

<b>675553 HERITAGE HOUSE HEALTH CARE CENTRE</b>		Proprietary - Corporation	
HERITAGE HOUSE HEALTH CARE CENTRE	12/31/2019 275 Days Settled		
QUITMAN, TX 75783	3/31/2019 90 Days Settled	CR Beds 164	POS Beds 0
WOOD		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	28.7%
		Length of Stay	391.8
		Average Wages	16.63
		2.2% Skilled Nursing	80.6%
		97.8% Ancillary Service	19.4%
		137.0% Current Ratio	0.6
		-37.0% Days to Collect	227.0
		0.1% Avg Payment Days	298.0
		0.0% Depreciation Rate	457.6%
		-36.9% Return on Equity	97.1%

  

Balance Sheet		Income Statement	
Current Assets	1,888,510	Total Charges	2,748,420
Fixed Assets	97,680	Contract Allowance	59,096
Other Assets	0	Operating Revenue	2,689,324
Total Assets	1,986,190	Operating Expense	3,684,480
Current Liabilities	3,008,575	Operating Margin	-995,156
Long Term Liabilities	0	Other Income	2,770
Total Equity	-1,022,385	Other Expense	0
Total Liab. and Equity	1,986,190	Net Profit or Loss	(992,386)

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<b>675210 HERITAGE HOUSE NURSING AND REHABILITATION</b>				Proprietary - Corporation	
HERITAGE HOUSE NURSING AND REHABILITATION		12/31/2019 365 Days Settled			
ROSEBUD, TX 76570		CR Beds 85    POS Beds 0			
FALLS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		52.5%	
		Length of Stay		128.3	
		Average Wages		18.05	
		16.6% Skilled Nursing		75.4%	
		83.4% Ancillary Service		24.6%	
		108.5% Current Ratio		0.2	
		-8.5% Days to Collect		41.0	
		0.0% Avg Payment Days		184.2	
		0.0% Depreciation Rate		184.9%	
		-8.5% Return on Equity		15.1%	
<hr/>					
<b>676187 HERITAGE HOUSE OF MARSHALL HEALTH &amp; REHABILITATION</b>				Nonprofit - Church	
HERITAGE HOUSE OF MARSHALL HEALTH & REHABILITATION		6/30/2019 365 Days Settled			
MARSHALL, TX 75672		CR Beds 125    POS Beds 0			
HARRISON		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		59.4%	
		Length of Stay		96.5	
		Average Wages		18.92	
		0.0% Skilled Nursing		93.4%	
		100.0% Ancillary Service		6.6%	
		100.1% Current Ratio		1.0	
		-0.1% Days to Collect		36.4	
		0.1% Avg Payment Days		50.0	
		0.0% Depreciation Rate		0.0%	
		0.0% Return on Equity		0.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675858 HERITAGE NURSING &amp; REHABILITATION</b>				Proprietary - Other	
HERITAGE NURSING & REHABILITATION      3/31/2019 90 Days Settled					
SAN ANTONIO, TX 78218				CR Beds 150    POS Beds 0	
BEXAR				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	55.2%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	147,492,934	Total Charges	1,645,253	Length of Stay	201.5
Fixed Assets	36,688,350	Contract Allowance	270,567	Average Wages	20.36
Other Assets	49,919,191	Operating Revenue	1,374,686	16.4% Skilled Nursing	80.9%
Total Assets	<u>234,100,475</u>	Operating Expense	1,928,207	83.6% Ancillary Service	19.1%
Current Liabilities	279,431,287	Operating Margin	-553,521	140.3% Current Ratio	0.5
Long Term Liabilities	17,446,453	Other Income	252	-40.3% Days to Collect	5,653.8
Total Equity	-62,777,265	Other Expense	0	0.0% Avg Payment Days	6,313.9
Total Liab. and Equity	<u>234,100,475</u>	Net Profit or Loss	<u>(553,269)</u>	0.0% Depreciation Rate	0.7%
			-40.2%	Return on Equity	0.9%

<b>675112 HERITAGE OAKS</b>				Proprietary - Other	
HERITAGE OAKS      12/31/2019 365 Days Settled					
ARLINGTON, TX 76011				CR Beds 204    POS Beds 0	
TARRANT				<b>Key Performance Ind.</b>	
BLUE CROSS (MARYLAND)				Occupancy Rate	47.6%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	3,157,188	Total Charges	9,978,646	Length of Stay	115.5
Fixed Assets	214,714	Contract Allowance	1,442,448	Average Wages	20.85
Other Assets	23,037	Operating Revenue	8,536,198	14.5% Skilled Nursing	82.6%
Total Assets	<u>3,394,939</u>	Operating Expense	9,045,712	85.5% Ancillary Service	17.4%
Current Liabilities	3,310,299	Operating Margin	-509,514	106.0% Current Ratio	1.0
Long Term Liabilities	1,358,496	Other Income	0	-6.0% Days to Collect	142.5
Total Equity	-1,273,856	Other Expense	0	0.0% Avg Payment Days	118.3
Total Liab. and Equity	<u>3,394,939</u>	Net Profit or Loss	<u>(509,515)</u>	0.0% Depreciation Rate	215.1%
			-6.0%	Return on Equity	40.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675346 HERITAGE OAKS NURSING AND REHABILITATION CENTER</b>		Nonprofit - Church	
HERITAGE OAKS NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled	
LUBBOCK, TX 79413		CR Beds 159 POS Beds 0	
LUBBOCK		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	68.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,799,202	Total Charges	8,866,525
Fixed Assets	20,280	Contract Allowance	470,641
Other Assets	-780,800	Operating Revenue	8,395,884
Total Assets	3,038,682	Operating Expense	7,992,510
Current Liabilities	2,423,833	Operating Margin	403,374
Long Term Liabilities	0	Other Income	187,196
Total Equity	614,849	Other Expense	0
Total Liab. and Equity	3,038,682	Net Profit or Loss	590,570
		5.3%	Skilled Nursing 69.1%
		94.7%	Ancillary Service 30.9%
		95.2%	Current Ratio 1.6
		4.8%	Days to Collect 47.3
		2.2%	Avg Payment Days 29.7
		0.0%	Depreciation Rate 4,235.9%
		7.0%	Return on Equity 96.1%
<b>676221 HERITAGE PARK OF KATY NURSING AND REHABILITATION</b>		Proprietary - Corporation	
HERITAGE PARK OF KATY NURSING AND REHABILITATION		12/31/2019 365 Days Settled	
KATY, TX 77493		CR Beds 118 POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	74.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	644,003	Total Charges	7,039,585
Fixed Assets	4,531	Contract Allowance	52,057
Other Assets	0	Operating Revenue	6,987,528
Total Assets	648,534	Operating Expense	6,814,413
Current Liabilities	103,563	Operating Margin	173,115
Long Term Liabilities	943,259	Other Income	11,970
Total Equity	-398,288	Other Expense	0
Total Liab. and Equity	648,534	Net Profit or Loss	185,085
		0.7%	Skilled Nursing 96.9%
		99.3%	Ancillary Service 0.0%
		97.5%	Current Ratio 6.2
		2.5%	Days to Collect 0.9
		0.2%	Avg Payment Days 5.5
		0.0%	Depreciation Rate 0.0%
		2.6%	Return on Equity -46.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455599 HERITAGE PARK REHABILITATION AND SKILLED NURSING C</b>				Proprietary - Other	
HERITAGE PARK REHABILITATION AND SKILLED NURSING C		12/31/2019 365 Days Settled			
AUSTIN, TX 78722		CR Beds 197    POS Beds 0			
TRAVIS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		95.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    169.9	
Current Assets	2,442,108	Total Charges	11,844,201	Average Wages	19.10
Fixed Assets	463,346	Contract Allowance	0	0.0%	Skilled Nursing    89.3%
Other Assets	3,513,248	Operating Revenue	11,844,201	100.0%	Ancillary Service    10.7%
Total Assets	<u>6,418,702</u>	Operating Expense	12,201,512	103.0%	Current Ratio    1.3
Current Liabilities	1,926,943	Operating Margin	-357,311	-3.0%	Days to Collect    74.7
Long Term Liabilities	0	Other Income	862,243	7.3%	Avg Payment Days    9.7
Total Equity	<u>4,491,759</u>	Other Expense	0	0.0%	Depreciation Rate    231.8%
Total Liab. and Equity	<u>6,418,702</u>	Net Profit or Loss	<u>504,932</u>	4.3%	Return on Equity    11.2%
<hr/>					
<b>675513 HERITAGE PLACE OF DECATUR</b>				Proprietary - Corporation	
HERITAGE PLACE OF DECATUR		12/31/2019 365 Days Settled			
DECATUR, TX 76234		CR Beds 60    POS Beds 0			
WISE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		75.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    312.3	
Current Assets	78,278	Total Charges	3,151,378	Average Wages	17.65
Fixed Assets	111,954	Contract Allowance	-55,539	-1.8%	Skilled Nursing    74.8%
Other Assets	1,991,387	Operating Revenue	3,206,917	101.8%	Ancillary Service    25.2%
Total Assets	<u>2,181,619</u>	Operating Expense	3,001,620	93.6%	Current Ratio    0.2
Current Liabilities	325,152	Operating Margin	205,297	6.4%	Days to Collect    11.8
Long Term Liabilities	0	Other Income	16,618	0.5%	Avg Payment Days    33.5
Total Equity	<u>1,856,467</u>	Other Expense	0	0.0%	Depreciation Rate    78.6%
Total Liab. and Equity	<u>2,181,619</u>	Net Profit or Loss	<u>221,915</u>	6.9%	Return on Equity    12.0%

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<b>675561 HERITAGE PLAZA NURSING CENTER</b>		Nonprofit - Church	
HERITAGE PLAZA NURSING CENTER		12/31/2019 365 Days Settled	
TEXARKANA, TX 75501		CR Beds 95    POS Beds 0	
BOWIE		<b>Key Performance Ind.</b>	
NORIDIAN ADMIN SERVICES		Occupancy Rate    67.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,094,552	Total Charges	5,325,889
Fixed Assets	0	Contract Allowance	817,854    15.4%
Other Assets	0	Operating Revenue	4,508,035    84.6%
Total Assets	<u>1,094,552</u>	Operating Expense	5,058,335    112.2%
Current Liabilities	1,055,223	Operating Margin	-550,300    -12.2%
Long Term Liabilities	25,669	Other Income	368,548    8.2%
Total Equity	13,660	Other Expense	0    0.0%
Total Liab. and Equity	<u>1,094,552</u>	Net Profit or Loss	<u>(181,754)</u> -4.0%
			Length of Stay    81.9
			Average Wages    16.80
			Skilled Nursing    80.4%
			Ancillary Service    19.6%
			Current Ratio    1.0
			Days to Collect    85.4
			Avg Payment Days    56.8
			Depreciation Rate    0.0%
			Return on Equity    -
			1,330.6%
<b>675748 HERITAGE TRAILS NURSING AND REHABILITATION CENTER</b>		Proprietary - Partnership	
HERITAGE TRAILS NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled	
CLEBURNE, TX 76033		CR Beds 122    POS Beds 0	
JOHNSON		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate    94.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,176,386	Total Charges	14,405,178
Fixed Assets	237,613	Contract Allowance	5,242,579    36.4%
Other Assets	25,866	Operating Revenue	9,162,599    63.6%
Total Assets	<u>1,439,865</u>	Operating Expense	9,131,282    99.7%
Current Liabilities	1,950,317	Operating Margin	31,317    0.3%
Long Term Liabilities	0	Other Income	40,612    0.4%
Total Equity	-510,452	Other Expense	0    0.0%
Total Liab. and Equity	<u>1,439,865</u>	Net Profit or Loss	<u>60,337</u> 0.7%
			Length of Stay    141.7
			Average Wages    18.83
			Skilled Nursing    60.0%
			Ancillary Service    40.0%
			Current Ratio    0.6
			Days to Collect    19.2
			Avg Payment Days    57.9
			Depreciation Rate    73.9%
			Return on Equity    -11.8%

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<b>455642 HERITAGE VILLA NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
HERITAGE VILLA NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled			
DAYTON, TX 77535		CR Beds 60    POS Beds 0			
LIBERTY		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		48.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				165.7	
Current Assets	113,415	Total Charges	1,794,219	Average Wages	17.88
Fixed Assets	50,810	Contract Allowance	45,038	2.5% Skilled Nursing	83.4%
Other Assets	-855,460	Operating Revenue	1,749,181	97.5% Ancillary Service	16.6%
Total Assets	-691,235	Operating Expense	2,155,099	123.2% Current Ratio	0.4
Current Liabilities	266,892	Operating Margin	-405,918	-23.2% Days to Collect	36.0
Long Term Liabilities	0	Other Income	3,516	0.2% Avg Payment Days	28.1
Total Equity	-958,127	Other Expense	0	0.0% Depreciation Rate	72.5%
Total Liab. and Equity	-691,235	Net Profit or Loss	(402,398)	-23.0% Return on Equity	42.0%
<hr/>					
<b>675468 HICO NURSING AND REHABILITATION</b>				Proprietary - Other	
HICO NURSING AND REHABILITATION		12/31/2019 365 Days Settled			
HICO, TX 76457		CR Beds 80    POS Beds 0			
HAMILTON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		47.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				245.1	
Current Assets	601,011	Total Charges	3,117,066	Average Wages	16.05
Fixed Assets	53,950	Contract Allowance	403,633	12.9% Skilled Nursing	78.5%
Other Assets	0	Operating Revenue	2,713,433	87.1% Ancillary Service	21.5%
Total Assets	654,961	Operating Expense	2,440,432	89.9% Current Ratio	1.6
Current Liabilities	386,454	Operating Margin	273,001	10.1% Days to Collect	115.3
Long Term Liabilities	196,299	Other Income	324	0.0% Avg Payment Days	60.5
Total Equity	72,208	Other Expense	0	0.0% Depreciation Rate	106.1%
Total Liab. and Equity	654,961	Net Profit or Loss	273,325	10.1% Return on Equity	378.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676316 HIGH HOPE CARE CENTER OF BRENHAM</b>				Proprietary - Other	
HIGH HOPE CARE CENTER OF BRENHAM    12/31/2019 365 Days Settled					
BRENHAM, TX 77833				CR Beds 96    POS Beds 0	
WASHINGTON				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate    55.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    311.6	
Current Assets	813,617	Total Charges	5,271,082	Average Wages    18.83	
Fixed Assets	200,742	Contract Allowance	1,786,144	33.9%	Skilled Nursing    74.3%
Other Assets	42,376	Operating Revenue	3,484,938	66.1%	Ancillary Service    25.7%
Total Assets	<u>1,056,735</u>	Operating Expense	3,968,452	113.9%	Current Ratio    0.4
Current Liabilities	2,168,330	Operating Margin	-483,514	-13.9%	Days to Collect    58.6
Long Term Liabilities	24,086	Other Income	205,444	5.9%	Avg Payment Days    29.7
Total Equity	-1,135,681	Other Expense	0	0.0%	Depreciation Rate    60.0%
Total Liab. and Equity	<u>1,056,735</u>	Net Profit or Loss	<u>(278,070)</u>	-8.0%	Return on Equity    24.5%
<b>676387 HIGHLAND MEADOWS HEALTH &amp; REHAB</b>				Proprietary - Other	
HIGHLAND MEADOWS HEALTH & REHAB    12/31/2019 365 Days Settled					
ROCKWALL, TX 75032				CR Beds 120    POS Beds 0	
ROCKWALL				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate    77.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    92.9	
Current Assets	980,211	Total Charges	10,917,035	Average Wages    21.68	
Fixed Assets	175,852	Contract Allowance	2,030,968	18.6%	Skilled Nursing    79.7%
Other Assets	69,519	Operating Revenue	8,886,067	81.4%	Ancillary Service    0.0%
Total Assets	<u>1,225,582</u>	Operating Expense	9,478,703	106.7%	Current Ratio    0.2
Current Liabilities	5,581,426	Operating Margin	-592,636	-6.7%	Days to Collect    35.1
Long Term Liabilities	0	Other Income	42,897	0.5%	Avg Payment Days    161.0
Total Equity	-4,355,844	Other Expense	0	0.0%	Depreciation Rate    0.0%
Total Liab. and Equity	<u>1,225,582</u>	Net Profit or Loss	<u>(549,739)</u>	-6.2%	Return on Equity    12.6%

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<b>675493 HIGHLAND PARK CARE CENTER</b>				Proprietary - Corporation	
HIGHLAND PARK CARE CENTER		12/31/2019 365 Days Settled			
HOUSTON, TX 77022		CR Beds 120    POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		63.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				191.7	
Current Assets	1,217,093	Total Charges	8,456,779	Average Wages	
Fixed Assets	6,933	Contract Allowance	2,174,697	15.51	
Other Assets	0	Operating Revenue	6,282,082	25.7%	
Total Assets	1,224,026	Operating Expense	6,041,502	74.3%	
Current Liabilities	313,592	Operating Margin	240,580	96.2%	
Long Term Liabilities	0	Other Income	171,883	3.8%	
Total Equity	910,434	Other Expense	0	2.7%	
Total Liab. and Equity	1,224,026	Net Profit or Loss	407,828	0.0%	
				6.5%	

<b>675133 HIGHLAND PINES NURSING HOME</b>				Proprietary - Partnership	
HIGHLAND PINES NURSING HOME		12/31/2019 365 Days Settled			
LONGVIEW, TX 75601		CR Beds 171    POS Beds 0			
GREGG		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		55.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				81.0	
Current Assets	9,147,761	Total Charges	8,707,486	Average Wages	
Fixed Assets	938,696	Contract Allowance	-16,708	18.79	
Other Assets	-269,073	Operating Revenue	8,724,194	-0.2%	
Total Assets	9,817,384	Operating Expense	9,041,903	100.2%	
Current Liabilities	8,745,216	Operating Margin	-317,709	103.6%	
Long Term Liabilities	512,037	Other Income	57,164	-3.6%	
Total Equity	560,131	Other Expense	0	0.7%	
Total Liab. and Equity	9,817,384	Net Profit or Loss	(260,545)	0.0%	
				-3.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675980 HILL COUNTRY NURSING AND REHAB</b>				Proprietary - Other	
HILL COUNTRY NURSING AND REHAB		12/31/2019 275 Days Settled			
DRIPPING SPRINGS, TX 78620		3/31/2019 90 Days Settled		CR Beds 60	POS Beds 0
HAYS		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)				Occupancy Rate	87.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	197.3
Current Assets	147,492,934	Total Charges	1,248,513	Average Wages	23.56
Fixed Assets	36,688,350	Contract Allowance	289,629	23.2% Skilled Nursing	82.7%
Other Assets	49,919,191	Operating Revenue	958,884	76.8% Ancillary Service	17.3%
Total Assets	<u>234,100,475</u>	Operating Expense	1,071,577	111.8% Current Ratio	0.5
Current Liabilities	279,431,287	Operating Margin	-112,693	-11.8% Days to Collect	32,872.2
Long Term Liabilities	17,446,453	Other Income	8,038	0.8% Avg Payment Days	46,076.7
Total Equity	-62,777,265	Other Expense	0	0.0% Depreciation Rate	0.2%
Total Liab. and Equity	<u>234,100,475</u>	Net Profit or Loss	<u>(104,655)</u>	-10.9% Return on Equity	0.2%

<b>675980 HILL COUNTRY NURSING AND REHAB</b>				Proprietary - Other	
HILL COUNTRY NURSING AND REHAB		12/31/2019 275 Days Settled			
DRIPPING SPRINGS, TX 78620		3/31/2019 90 Days Settled		CR Beds 60	POS Beds 0
HAYS		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)				Occupancy Rate	81.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	259.8
Current Assets	687,580	Total Charges	2,998,352	Average Wages	23.56
Fixed Assets	0	Contract Allowance	52,855	1.8% Skilled Nursing	79.7%
Other Assets	0	Operating Revenue	2,945,497	98.2% Ancillary Service	20.3%
Total Assets	<u>687,580</u>	Operating Expense	2,987,939	101.4% Current Ratio	0.9
Current Liabilities	730,020	Operating Margin	-42,442	-1.4% Days to Collect	81.2
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	89.2
Total Equity	-42,440	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	<u>687,580</u>	Net Profit or Loss	<u>(42,442)</u>	-1.4% Return on Equity	100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675536 HILL COUNTRY REHAB AND NURSING CENTER</b>				Proprietary - Other	
HILL COUNTRY REHAB AND NURSING CENTER		12/31/2019 365 Days Settled			
COPPERAS COVE, TX 76522		CR Beds 96    POS Beds 0			
CORYELL		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		86.0%	
		Length of Stay		136.4	
		Average Wages		17.68	
		25.7% Skilled Nursing		79.1%	
		74.3% Ancillary Service		20.9%	
		93.5% Current Ratio		0.4	
		6.5% Days to Collect		12,217.7	
		0.0% Avg Payment Days		7,168.4	
		0.0% Depreciation Rate		1.5%	
		6.6% Return on Equity		-0.4%	
<hr/>					
<b>675498 HILLSIDE HEIGHTS REHABILITATION SUITES</b>				Nonprofit - Church	
HILLSIDE HEIGHTS REHABILITATION SUITES		5/31/2019 365 Days Settled			
AMARILLO, TX 79119		CR Beds 120    POS Beds 0			
RANDALL		<b>Key Performance Ind.</b>			
BLUE CROSS (MARYLAND)		Occupancy Rate		82.5%	
		Length of Stay		111.5	
		Average Wages		19.15	
		28.9% Skilled Nursing		59.4%	
		71.1% Ancillary Service		40.6%	
		104.2% Current Ratio		1.9	
		-4.2% Days to Collect		27.2	
		2.7% Avg Payment Days		12.4	
		0.0% Depreciation Rate		1,059.7%	
		-1.5% Return on Equity		-4.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675201 HILLSIDE MEDICAL LODGE</b>				Proprietary - Corporation	
HILLSIDE MEDICAL LODGE		12/31/2019 365 Days Settled			
GATESVILLE, TX 76528		CR Beds 116    POS Beds 0			
CORYELL		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		91.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				186.1	
Current Assets	831,634	Total Charges	24,434,270	Average Wages	
Fixed Assets	-5,254	Contract Allowance	14,893,638	18.45	
Other Assets	100	Operating Revenue	9,540,632	61.0%	Skilled Nursing
Total Assets	826,480	Operating Expense	8,966,100	39.0%	Ancillary Service
Current Liabilities	108,698	Operating Margin	574,532	94.0%	Current Ratio
Long Term Liabilities	0	Other Income	50,478	6.0%	Days to Collect
Total Equity	717,782	Other Expense	0	0.5%	Avg Payment Days
Total Liab. and Equity	826,480	Net Profit or Loss	625,010	0.0%	Depreciation Rate
				6.6%	Return on Equity
					87.1%
<b>675988 HILLTOP PARK REHABILITATION AND CARE CENTER</b>				Proprietary - Partnership	
HILLTOP PARK REHABILITATION AND CARE CENTER		9/30/2019 365 Days Settled			
WEATHERFORD, TX 76086		CR Beds 168    POS Beds 0			
PARKER		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		76.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				157.1	
Current Assets	3,230,589	Total Charges	12,385,762	Average Wages	
Fixed Assets	0	Contract Allowance	1,673,176	19.21	
Other Assets	0	Operating Revenue	10,712,586	13.5%	Skilled Nursing
Total Assets	3,230,589	Operating Expense	10,942,420	86.5%	Ancillary Service
Current Liabilities	3,230,589	Operating Margin	-229,834	102.1%	Current Ratio
Long Term Liabilities	0	Other Income	229,828	-2.1%	Days to Collect
Total Equity	0	Other Expense	0	2.1%	Avg Payment Days
Total Liab. and Equity	3,230,589	Net Profit or Loss	0	0.0%	Depreciation Rate
				0.0%	Return on Equity
					0.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455628 HILLTOP VILLAGE NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
HILLTOP VILLAGE NURSING AND REHABILITATION CENTER		6/30/2019 365 Days Settled			
KERRVILLE, TX 78028				CR Beds 150    POS Beds 0	
KERR				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	84.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	108.9
Current Assets	1,304,582	Total Charges	20,340,078	Average Wages	18.67
Fixed Assets	241,878	Contract Allowance	10,592,454	52.1% Skilled Nursing	87.3%
Other Assets	6,782	Operating Revenue	9,747,624	47.9% Ancillary Service	12.7%
Total Assets	1,553,242	Operating Expense	9,988,410	102.5% Current Ratio	1.2
Current Liabilities	1,068,041	Operating Margin	-240,786	-2.5% Days to Collect	45.5
Long Term Liabilities	279,942	Other Income	476,943	4.9% Avg Payment Days	31.4
Total Equity	205,259	Other Expense	0	0.0% Depreciation Rate	308.8%
Total Liab. and Equity	1,553,242	Net Profit or Loss	236,157	2.4% Return on Equity	115.1%
<hr/>					
<b>675388 HILLVIEW NURSING &amp; REHABILITATION</b>				Proprietary - Corporation	
HILLVIEW NURSING & REHABILITATION		8/31/2019 153 Days Settled			
GOLDTHWAITE, TX 76844		3/31/2019 90 Days Settled		CR Beds 52    POS Beds 0	
MILLS				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	60.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	354.8
Current Assets	221,282	Total Charges	541,694	Average Wages	17.70
Fixed Assets	0	Contract Allowance	-19,139	-3.5% Skilled Nursing	75.5%
Other Assets	10,039	Operating Revenue	560,833	103.5% Ancillary Service	24.5%
Total Assets	231,321	Operating Expense	585,406	104.4% Current Ratio	0.6
Current Liabilities	361,728	Operating Margin	-24,573	-4.4% Days to Collect	58.0
Long Term Liabilities	1,116	Other Income	0	0.0% Avg Payment Days	79.7
Total Equity	-131,523	Other Expense	0	0.0% Depreciation Rate	175.3%
Total Liab. and Equity	231,321	Net Profit or Loss	(24,573)	-4.4% Return on Equity	18.7%

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<b>675388 HILLVIEW NURSING &amp; REHABILITATION</b>				Nonprofit - Church	
HILLVIEW NURSING & REHABILITATION		8/31/2019 153 Days Settled			
GOLDTHWAITE, TX 76844		3/31/2019 90 Days Settled		CR Beds 52    POS Beds 0	
MILLS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		68.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    236.0	
Current Assets	601,615	Total Charges	1,257,532	Average Wages    17.70	
Fixed Assets	0	Contract Allowance	104,498	8.3%	Skilled Nursing    72.2%
Other Assets	9,979	Operating Revenue	1,153,034	91.7%	Ancillary Service    27.8%
Total Assets	611,594	Operating Expense	1,125,630	97.6%	Current Ratio    0.8
Current Liabilities	715,710	Operating Margin	27,404	2.4%	Days to Collect    117.5
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days    69.7
Total Equity	-104,116	Other Expense	0	0.0%	Depreciation Rate    345.3%
Total Liab. and Equity	611,594	Net Profit or Loss	27,404	2.4%	Return on Equity    -26.3%
<b>675910 HOGAN PARK NURSING &amp; REHABILITATION</b>				Proprietary - Corporation	
HOGAN PARK NURSING & REHABILITATION		9/30/2019 365 Days Settled			
MIDLAND, TX 79705				CR Beds 106    POS Beds 0	
MIDLAND		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		68.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    120.9	
Current Assets	916,681	Total Charges	9,158,112	Average Wages    19.93	
Fixed Assets	17,913	Contract Allowance	3,812,237	41.6%	Skilled Nursing    62.2%
Other Assets	0	Operating Revenue	5,345,875	58.4%	Ancillary Service    37.8%
Total Assets	934,594	Operating Expense	6,162,973	115.3%	Current Ratio    1.6
Current Liabilities	579,010	Operating Margin	-817,098	-15.3%	Days to Collect    67.3
Long Term Liabilities	844,257	Other Income	243,939	4.6%	Avg Payment Days    31.6
Total Equity	-488,673	Other Expense	0	0.0%	Depreciation Rate    3,497.5%
Total Liab. and Equity	934,594	Net Profit or Loss	(573,159)	-10.7%	Return on Equity    117.3%

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<b>675687 HOLIDAY HILL INC</b>				Nonprofit - Other	
HOLIDAY HILL INC		12/31/2019 365 Days Settled			
COLEMAN, TX 76834				CR Beds 108    POS Beds 0	
COLEMAN				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	67.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	411.7
Current Assets	478,014	Total Charges	5,156,368	Average Wages	14.96
Fixed Assets	2,372,717	Contract Allowance	540,992	10.5%	Skilled Nursing 93.4%
Other Assets	379,460	Operating Revenue	4,615,376	89.5%	Ancillary Service 0.0%
Total Assets	3,230,191	Operating Expense	4,877,816	105.7%	Current Ratio 0.8
Current Liabilities	636,572	Operating Margin	-262,440	-5.7%	Days to Collect 23.5
Long Term Liabilities	1,629,591	Other Income	105,688	2.3%	Avg Payment Days 31.6
Total Equity	964,028	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	3,230,191	Net Profit or Loss	(156,752)	-3.4%	Return on Equity -16.3%
<b>455550 HOLIDAY NURSING &amp; REHABILITATION</b>				Proprietary - Corporation	
HOLIDAY NURSING & REHABILITATION		12/31/2019 365 Days Settled			
CENTER, TX 75935				CR Beds 137    POS Beds 0	
SHELBY				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	41.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	281.5
Current Assets	1,525,950	Total Charges	4,730,650	Average Wages	16.87
Fixed Assets	76,192	Contract Allowance	453,150	9.6%	Skilled Nursing 71.9%
Other Assets	640	Operating Revenue	4,277,500	90.4%	Ancillary Service 28.1%
Total Assets	1,602,782	Operating Expense	4,400,478	102.9%	Current Ratio 1.2
Current Liabilities	1,256,006	Operating Margin	-122,978	-2.9%	Days to Collect 132.9
Long Term Liabilities	0	Other Income	60,705	1.4%	Avg Payment Days 29.6
Total Equity	346,776	Other Expense	0	0.0%	Depreciation Rate 850.6%
Total Liab. and Equity	1,602,782	Net Profit or Loss	(62,273)	-1.5%	Return on Equity -18.0%

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<b>676306 HOLLY HALL</b>				Nonprofit - Other		
HOLLY HALL		3/31/2019 365 Days Settled				
HOUSTON, TX 77054				CR Beds 229    POS Beds 0		
HARRIS				<b>Key Performance Ind.</b>		
TRAILBLAZER (TEXAS)				Occupancy Rate	70.4%	
				Length of Stay	181.2	
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	20.81	
Current Assets	7,194,933	Total Charges	10,132,757	10.2%	Skilled Nursing	39.6%
Fixed Assets	20,041,568	Contract Allowance	1,031,538	89.8%	Ancillary Service	17.2%
Other Assets	13,687,630	Operating Revenue	9,101,219	145.5%	Current Ratio	4.1
Total Assets	<u>40,924,131</u>	Operating Expense	<u>13,239,461</u>	-45.5%	Days to Collect	23.7
Current Liabilities	1,734,057	Operating Margin	-4,138,242	16.5%	Avg Payment Days	17.8
Long Term Liabilities	1,104,513	Other Income	1,500,475	0.0%	Depreciation Rate	3.6%
Total Equity	<u>38,085,561</u>	Other Expense	0	-29.0%	Return on Equity	-6.9%
Total Liab. and Equity	<u>40,924,131</u>	Net Profit or Loss	<u>(2,637,767)</u>			

<b>676369 HOLLYMEAD</b>				Nonprofit - Church		
HOLLYMEAD		8/31/2019 243 Days Settled				
FLOWER MOUND, TX 75028				CR Beds 112    POS Beds 0		
DENTON				<b>Key Performance Ind.</b>		
NOVITAS (TEXAS)				Occupancy Rate	68.6%	
				Length of Stay	38.4	
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	22.91	
Current Assets	987,064	Total Charges	9,059,126	41.7%	Skilled Nursing	58.6%
Fixed Assets	0	Contract Allowance	3,778,830	58.3%	Ancillary Service	41.4%
Other Assets	0	Operating Revenue	5,280,296	109.8%	Current Ratio	3.9
Total Assets	<u>987,064</u>	Operating Expense	<u>5,797,727</u>	-9.8%	Days to Collect	36.3
Current Liabilities	253,084	Operating Margin	-517,431	-0.6%	Avg Payment Days	4.6
Long Term Liabilities	0	Other Income	-30,023	0.0%	Depreciation Rate	0.0%
Total Equity	<u>733,980</u>	Other Expense	0	-10.4%	Return on Equity	-74.6%
Total Liab. and Equity	<u>987,064</u>	Net Profit or Loss	<u>(547,454)</u>			

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<b>675773 HOLMGREEN CENTER</b>				Proprietary - Corporation		
HOLMGREEN CENTER		12/31/2019 365 Days Settled				
CORPUS CHRISTI, TX 78401				CR Beds 157 POS Beds 0		
NUECES				<b>Key Performance Ind.</b>		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	82.5%	
				Length of Stay	67.4	
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	18.83	
Current Assets	1,016,239	Total Charges	18,460,029	11.5%	Skilled Nursing	23.6%
Fixed Assets	38,645,212	Contract Allowance	2,117,260	88.5%	Ancillary Service	17.6%
Other Assets	-13,812,165	Operating Revenue	16,342,769	110.5%	Current Ratio	0.0
Total Assets	<u>25,849,286</u>	Operating Expense	<u>18,064,409</u>	-10.5%	Days to Collect	19.8
Current Liabilities	47,120,817	Operating Margin	-1,721,640	0.5%	Avg Payment Days	25.2
Long Term Liabilities	287,950	Other Income	88,719	0.0%	Depreciation Rate	7.2%
Total Equity	<u>-21,559,482</u>	Other Expense	<u>0</u>	-10.0%	Return on Equity	7.6%
Total Liab. and Equity	<u>25,849,285</u>	Net Profit or Loss	<u>(1,632,921)</u>			
<b>675058 HOMEPLACE MANOR</b>				Proprietary - Corporation		
HOMEPLACE MANOR		12/31/2019 365 Days Settled				
HAMLIN, TX 79520				CR Beds 60 POS Beds 0		
JONES				<b>Key Performance Ind.</b>		
BLUE CROSS (TEXAS)				Occupancy Rate	36.5%	
				Length of Stay	532.7	
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	15.46	
Current Assets	984,341	Total Charges	1,665,536	7.7%	Skilled Nursing	76.4%
Fixed Assets	0	Contract Allowance	128,208	92.3%	Ancillary Service	23.6%
Other Assets	0	Operating Revenue	1,537,328	87.8%	Current Ratio	0.4
Total Assets	<u>984,341</u>	Operating Expense	<u>1,349,028</u>	12.2%	Days to Collect	39.3
Current Liabilities	2,764,459	Operating Margin	188,300	0.0%	Avg Payment Days	43.4
Long Term Liabilities	0	Other Income	167	0.0%	Depreciation Rate	0.0%
Total Equity	<u>-1,780,118</u>	Other Expense	<u>0</u>	12.3%	Return on Equity	-10.6%
Total Liab. and Equity	<u>984,341</u>	Net Profit or Loss	<u>188,467</u>			

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<b>675364 HOMESTEAD NURSING AND REHABILITATION OF BAIRD</b>		Nonprofit - Church	
HOMESTEAD NURSING AND REHABILITATION OF BAIRD		12/31/2019 365 Days Settled	
BAIRD, TX 79504		CR Beds 74    POS Beds 0	
CALLAHAN		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	49.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	315,106	Total Charges	3,097,511
Fixed Assets	35,725	Contract Allowance	399,139
Other Assets	4,470	Operating Revenue	2,698,372
Total Assets	355,301	Operating Expense	2,265,898
Current Liabilities	192,184	Operating Margin	432,474
Long Term Liabilities	4,120	Other Income	898
Total Equity	158,997	Other Expense	0
Total Liab. and Equity	355,301	Net Profit or Loss	433,371
		12.9%	Skilled Nursing 62.0%
		87.1%	Ancillary Service 38.0%
		84.0%	Current Ratio 1.6
		16.0%	Days to Collect (4.0)
		0.0%	Avg Payment Days 21.9
		0.0%	Depreciation Rate 190.6%
		16.1%	Return on Equity 272.6%

<b>675206 HOMESTEAD NURSING AND REHABILITATION OF COLLINSVIL</b>		Nonprofit - Church	
HOMESTEAD NURSING AND REHABILITATION OF COLLINSVIL		5/31/2019 365 Days Settled	
COLLINSVILLE, TX 76233		CR Beds 88    POS Beds 0	
GRAYSON		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	39.3%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	643,563	Total Charges	2,820,824
Fixed Assets	58,986	Contract Allowance	282,116
Other Assets	44,185	Operating Revenue	2,538,708
Total Assets	746,734	Operating Expense	2,330,604
Current Liabilities	219,386	Operating Margin	208,104
Long Term Liabilities	0	Other Income	2,837
Total Equity	527,348	Other Expense	0
Total Liab. and Equity	746,734	Net Profit or Loss	210,940
		10.0%	Skilled Nursing 61.9%
		90.0%	Ancillary Service 38.1%
		91.8%	Current Ratio 2.9
		8.2%	Days to Collect (8.0)
		0.1%	Avg Payment Days 24.5
		0.0%	Depreciation Rate 129.6%
		8.3%	Return on Equity 40.0%

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<b>675096 HOMESTEAD NURSING AND REHABILITATION OF HILLSBORO</b>		Nonprofit - Church	
HOMESTEAD NURSING AND REHABILITATION OF HILLSBORO		12/31/2019 365 Days Settled	
HILLSBORO, TX 76645		CR Beds 166    POS Beds 0	
HILL		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	47.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,021,001	Total Charges	7,233,075
Fixed Assets	110,447	Contract Allowance	943,579
Other Assets	78,044	Operating Revenue	6,289,496
Total Assets	1,209,492	Operating Expense	5,204,605
Current Liabilities	524,692	Operating Margin	1,084,891
Long Term Liabilities	43,723	Other Income	2,008
Total Equity	641,077	Other Expense	0
Total Liab. and Equity	1,209,492	Net Profit or Loss	1,086,898
		13.0%	Skilled Nursing 63.4%
		87.0%	Ancillary Service 36.6%
		82.8%	Current Ratio 1.9
		17.2%	Days to Collect (18.9)
		0.0%	Avg Payment Days 27.8
		0.0%	Depreciation Rate 366.4%
		17.3%	Return on Equity 169.5%

  

<b>675712 HOMESTEAD NURSING AND REHABILITATION OF ITASCA</b>		Nonprofit - Church	
HOMESTEAD NURSING AND REHABILITATION OF ITASCA		12/31/2019 365 Days Settled	
ITASCA, TX 76055		CR Beds 82    POS Beds 0	
HILL		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	65.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	404,113	Total Charges	3,887,250
Fixed Assets	57,807	Contract Allowance	352,126
Other Assets	4,840	Operating Revenue	3,535,124
Total Assets	466,760	Operating Expense	2,880,950
Current Liabilities	234,822	Operating Margin	654,174
Long Term Liabilities	4,290	Other Income	884
Total Equity	227,648	Other Expense	0
Total Liab. and Equity	466,760	Net Profit or Loss	655,058
		9.1%	Skilled Nursing 67.6%
		90.9%	Ancillary Service 32.4%
		81.5%	Current Ratio 1.7
		18.5%	Days to Collect (22.9)
		0.0%	Avg Payment Days 19.2
		0.0%	Depreciation Rate 143.5%
		18.5%	Return on Equity 287.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455534 HONDO NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
HONDO NURSING AND REHABILITATION LP				12/31/2019 365 Days Settled	
HONDO, TX 78861				CR Beds 90 POS Beds 0	
MEDINA				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	44.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	234.9
Current Assets	136,960	Total Charges	2,940,426	Average Wages	18.46
Fixed Assets	168,975	Contract Allowance	205,438	7.0%	Skilled Nursing 74.3%
Other Assets	-1,299,437	Operating Revenue	2,734,988	93.0%	Ancillary Service 25.7%
Total Assets	-993,502	Operating Expense	3,296,447	120.5%	Current Ratio 0.3
Current Liabilities	427,976	Operating Margin	-561,459	-20.5%	Days to Collect 25.1
Long Term Liabilities	0	Other Income	2,054	0.1%	Avg Payment Days 27.7
Total Equity	-1,421,478	Other Expense	0	0.0%	Depreciation Rate 143.0%
Total Liab. and Equity	-993,502	Net Profit or Loss	(559,404)	-20.5%	Return on Equity 39.4%
<b>675066 HONEY GROVE NURSING CENTER</b>				Proprietary - Other	
HONEY GROVE NURSING CENTER				12/31/2019 365 Days Settled	
HONEY GROVE, TX 75446				CR Beds 102 POS Beds 0	
FANNIN				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	50.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	122.6
Current Assets	113,905,393	Total Charges	4,598,448	Average Wages	18.81
Fixed Assets	35,320,380	Contract Allowance	930,783	20.2%	Skilled Nursing 82.9%
Other Assets	49,771,015	Operating Revenue	3,667,665	79.8%	Ancillary Service 17.1%
Total Assets	198,996,788	Operating Expense	3,313,784	90.4%	Current Ratio 0.4
Current Liabilities	304,020,071	Operating Margin	353,881	9.6%	Days to Collect 23,116.6
Long Term Liabilities	17,532,278	Other Income	30,789	0.8%	Avg Payment Days 14,038.0
Total Equity	-122,555,561	Other Expense	0	0.0%	Depreciation Rate 0.2%
Total Liab. and Equity	198,996,788	Net Profit or Loss	384,670	10.5%	Return on Equity -0.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676043 HOUSTON COUNTY NURSING HOME</b>				Proprietary - Corporation	
HOUSTON COUNTY NURSING HOME		12/31/2019 365 Days Settled			
CROCKETT, TX 75835		CR Beds 90    POS Beds 0			
HOUSTON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		54.6%	
		Length of Stay		390.0	
		Average Wages		13.17	
		0.3% Skilled Nursing		97.6%	
		99.7% Ancillary Service		0.0%	
		156.6% Current Ratio		0.4	
		-56.6% Days to Collect		0.0	
		0.0% Avg Payment Days		248.5	
		0.0% Depreciation Rate		0.0%	
		-56.6% Return on Equity		128.1%	
Balance Sheet		Income Statement			
Current Assets	492,642	Total Charges	1,247,326		
Fixed Assets	283,787	Contract Allowance	3,165		
Other Assets	0	Operating Revenue	1,244,161		
Total Assets	776,429	Operating Expense	1,948,146		
Current Liabilities	1,326,150	Operating Margin	-703,985		
Long Term Liabilities	0	Other Income	0		
Total Equity	-549,721	Other Expense	0		
Total Liab. and Equity	776,429	Net Profit or Loss	(703,985)		

  

<b>676435 HOUSTON TRANSITIONAL CARE</b>				Proprietary - Partnership	
HOUSTON TRANSITIONAL CARE		12/31/2019 365 Days Settled			
HOUSTON, TX 77074		CR Beds 70    POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		34.5%	
		Length of Stay		37.2	
		Average Wages		25.83	
		39.2% Skilled Nursing		51.4%	
		60.8% Ancillary Service		48.6%	
		109.8% Current Ratio		(3.7)	
		-9.8% Days to Collect		(189.3)	
		0.0% Avg Payment Days		21.3	
		0.0% Depreciation Rate		181.9%	
		-9.8% Return on Equity		15.7%	
Balance Sheet		Income Statement			
Current Assets	-2,286,236	Total Charges	7,340,199		
Fixed Assets	117,707	Contract Allowance	2,878,295		
Other Assets	0	Operating Revenue	4,461,904		
Total Assets	-2,168,529	Operating Expense	4,898,759		
Current Liabilities	614,231	Operating Margin	-436,855		
Long Term Liabilities	0	Other Income	278		
Total Equity	-2,782,760	Other Expense	0		
Total Liab. and Equity	-2,168,529	Net Profit or Loss	(436,577)		

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<b>676136 HUEBNER CREEK HEALTH &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
HUEBNER CREEK HEALTH & REHABILITATION CENTER		12/31/2019 365 Days Settled			
SAN ANTONIO, TX 78240		CR Beds 146 POS Beds 0			
BEXAR		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		71.9%	
		Length of Stay		37.7	
		Average Wages		21.68	
		Skilled Nursing		68.1%	
		Ancillary Service		31.9%	
		Current Ratio		0.3	
		Days to Collect		72.6	
		Avg Payment Days		150.8	
		Depreciation Rate		549.4%	
		Return on Equity		21.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,767,963	Total Charges	13,936,905		
Fixed Assets	218,332	Contract Allowance	4,384,233	31.5%	
Other Assets	386,618	Operating Revenue	9,552,672	68.5%	
Total Assets	2,372,913	Operating Expense	10,499,673	109.9%	
Current Liabilities	6,774,577	Operating Margin	-947,001	-9.9%	
Long Term Liabilities	56,238	Other Income	4,976	0.1%	
Total Equity	-4,457,902	Other Expense	0	0.0%	
Total Liab. and Equity	2,372,913	Net Profit or Loss	(942,025)	-9.9%	
<b>455763 HUGULEY NURSING &amp; REHAB CENTER</b>				Nonprofit - Church	
HUGULEY NURSING & REHAB CENTER		12/31/2019 365 Days Settled			
BURLESON, TX 76028		CR Beds 178 POS Beds 0			
JOHNSON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		75.7%	
		Length of Stay		93.0	
		Average Wages		20.59	
		Skilled Nursing		72.2%	
		Ancillary Service		27.8%	
		Current Ratio		1.2	
		Days to Collect		49.5	
		Avg Payment Days		19.6	
		Depreciation Rate		13.1%	
		Return on Equity		-32.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	2,574,960	Total Charges	13,294,690		
Fixed Assets	7,072,914	Contract Allowance	2,034,107	15.3%	
Other Assets	0	Operating Revenue	11,260,583	84.7%	
Total Assets	9,647,874	Operating Expense	12,672,137	112.5%	
Current Liabilities	2,129,540	Operating Margin	-1,411,554	-12.5%	
Long Term Liabilities	3,132,470	Other Income	195,937	1.7%	
Total Equity	4,385,864	Other Expense	0	0.0%	
Total Liab. and Equity	9,647,874	Net Profit or Loss	(1,406,950)	-12.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676183 HUNTINGTON HEALTH CARE &amp; REHABILITATION CENTER</b>				Proprietary - Partnership	
HUNTINGTON HEALTH CARE & REHABILITATION CENTER		12/31/2019 365 Days Settled			
HUNTINGTON, TX 75949		CR Beds 112    POS Beds 0			
ANGELINA		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		58.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				370.9	
Current Assets	328,433	Total Charges	4,206,018	Average Wages	
Fixed Assets	38,648	Contract Allowance	128,654	15.93	
Other Assets	-130,643	Operating Revenue	4,077,364	3.1%	
Total Assets	<u>236,438</u>	Operating Expense	4,190,110	96.9%	
Current Liabilities	516,407	Operating Margin	-112,746	102.8%	
Long Term Liabilities	0	Other Income	0	-2.8%	
Total Equity	-279,969	Other Expense	0	0.0%	
Total Liab. and Equity	<u>236,438</u>	Net Profit or Loss	<u>(112,746)</u>	0.0%	
				Days to Collect	
				26.4	
				Avg Payment Days	
				21.0	
				Depreciation Rate	
				195.3%	
				Return on Equity	
				40.3%	

  

<b>675691 HUNTSVILLE HEALTH CARE CENTER</b>				Nonprofit - Other	
HUNTSVILLE HEALTH CARE CENTER		12/31/2019 365 Days Settled			
HUNTSVILLE, TX 77340		CR Beds 92    POS Beds 0			
WALKER		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		63.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				116.2	
Current Assets	392,107	Total Charges	7,584,966	Average Wages	
Fixed Assets	11,942	Contract Allowance	2,523,259	18.63	
Other Assets	1,361,535	Operating Revenue	5,061,707	33.3%	
Total Assets	<u>1,765,584</u>	Operating Expense	5,053,897	66.7%	
Current Liabilities	1,853,186	Operating Margin	7,810	99.8%	
Long Term Liabilities	0	Other Income	1,346	0.2%	
Total Equity	-87,602	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,765,584</u>	Net Profit or Loss	<u>9,156</u>	0.0%	
				Days to Collect	
				63.2	
				Avg Payment Days	
				27.5	
				Depreciation Rate	
				1,986.0%	
				Return on Equity	
				-10.5%	

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<b>455850 HURST PLAZA NURSING &amp; REHAB</b>		Proprietary - Partnership	
HURST PLAZA NURSING & REHAB		12/31/2019 365 Days Settled	
HURST, TX 76053		CR Beds 106    POS Beds 0	
TARRANT		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	80.0%
		Length of Stay	188.7
		Average Wages	20.85
		32.6% Skilled Nursing	61.1%
		67.4% Ancillary Service	38.9%
		94.2% Current Ratio	1.7
		5.8% Days to Collect	31.5
		0.3% Avg Payment Days	31.2
		0.0% Depreciation Rate	74.0%
		6.0% Return on Equity	66.2%
<hr/>			
<b>676052 IMMANUEL'S HEALTHCARE</b>		Proprietary - Corporation	
IMMANUEL'S HEALTHCARE		12/31/2019 365 Days Settled	
FORT WORTH, TX 76119		CR Beds 84    POS Beds 0	
TARRANT		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	90.4%
		Length of Stay	213.1
		Average Wages	17.24
		16.5% Skilled Nursing	56.8%
		83.5% Ancillary Service	43.2%
		91.2% Current Ratio	2.4
		8.8% Days to Collect	43.7
		0.0% Avg Payment Days	34.2
		0.0% Depreciation Rate	292.7%
		8.9% Return on Equity	75.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675909 INDIAN OAKS LIVING CENTER</b>				Proprietary - Other	
INDIAN OAKS LIVING CENTER		12/31/2019 365 Days Settled			
HARKER HEIGHTS, TX 76548		CR Beds 199    POS Beds 0			
BELL		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		82.6%	
		Length of Stay		119.7	
		Average Wages		18.07	
		29.0% Skilled Nursing		82.9%	
		71.0% Ancillary Service		17.1%	
		96.8% Current Ratio		0.4	
		3.2% Days to Collect		7,270.8	
		0.1% Avg Payment Days		4,121.2	
		0.0% Depreciation Rate		1.8%	
		3.3% Return on Equity		-0.3%	
<hr/>					
<b>455835 INTERLOCHEN HEALTH AND REHABILITATION CENTER</b>				Proprietary - Corporation	
INTERLOCHEN HEALTH AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
ARLINGTON, TX 76012		CR Beds 122    POS Beds 0			
TARRANT		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		69.4%	
		Length of Stay		117.1	
		Average Wages		17.63	
		31.7% Skilled Nursing		76.7%	
		68.3% Ancillary Service		23.3%	
		103.8% Current Ratio		1.4	
		-3.8% Days to Collect		38.7	
		7.1% Avg Payment Days		25.0	
		0.0% Depreciation Rate		398.7%	
		3.3% Return on Equity		101.5%	

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<b>675483 IOWA PARK HEALTHCARE CENTER</b>				Nonprofit - Church	
IOWA PARK HEALTHCARE CENTER		12/31/2019 365 Days Settled			
IOWA PARK, TX 76367		CR Beds 77    POS Beds 0			
WICHITA		<b>Key Performance Ind.</b>			
HIGHMARK MEDICARE SERVICES		Occupancy Rate		32.7%	
		Length of Stay		184.0	
		Average Wages		19.97	
		14.0% Skilled Nursing		82.8%	
		86.0% Ancillary Service		17.2%	
		104.1% Current Ratio		0.8	
		-4.1% Days to Collect		50.5	
		0.0% Avg Payment Days		44.2	
		0.0% Depreciation Rate		888.2%	
		-4.1% Return on Equity		109.5%	
<hr/>					
<b>675374 IRVING NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
IRVING NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled			
IRVING, TX 75061		CR Beds 88    POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		55.8%	
		Length of Stay		229.7	
		Average Wages		18.87	
		8.2% Skilled Nursing		79.9%	
		91.8% Ancillary Service		20.1%	
		115.8% Current Ratio		0.3	
		-15.8% Days to Collect		50.5	
		0.2% Avg Payment Days		28.2	
		0.0% Depreciation Rate		69.2%	
		-15.6% Return on Equity		-373.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675231 JACINTO NURSING &amp; REHABILITATION CENTER, LLC</b>				Proprietary - Partnership	
JACINTO NURSING & REHABILITATION CENTER, LLC				12/31/2019 365 Days Settled	
HOUSTON, TX 77029				CR Beds 148 POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	49.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	312.6
Current Assets	1,024,651	Total Charges	8,015,575	Average Wages	19.35
Fixed Assets	73,446	Contract Allowance	2,805,752	35.0% Skilled Nursing	75.1%
Other Assets	0	Operating Revenue	5,209,823	65.0% Ancillary Service	24.9%
Total Assets	1,098,097	Operating Expense	5,663,149	108.7% Current Ratio	3.1
Current Liabilities	334,257	Operating Margin	-453,326	-8.7% Days to Collect	62.0
Long Term Liabilities	844,992	Other Income	249,752	4.8% Avg Payment Days	12.9
Total Equity	-81,152	Other Expense	0	0.0% Depreciation Rate	184.8%
Total Liab. and Equity	1,098,097	Net Profit or Loss	(203,574)	-3.9% Return on Equity	250.9%
<b>455808 JACKSBORO HEALTHCARE CENTER</b>				Nonprofit - Church	
JACKSBORO HEALTHCARE CENTER				5/31/2019 365 Days Settled	
JACKSBORO, TX 76458				CR Beds 104 POS Beds 0	
JACK				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	33.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	158.4
Current Assets	828,272	Total Charges	2,909,725	Average Wages	15.49
Fixed Assets	35,984	Contract Allowance	246,180	8.5% Skilled Nursing	61.5%
Other Assets	-10,287	Operating Revenue	2,663,545	91.5% Ancillary Service	38.5%
Total Assets	853,969	Operating Expense	2,152,793	80.8% Current Ratio	6.4
Current Liabilities	129,991	Operating Margin	510,752	19.2% Days to Collect	(7.3)
Long Term Liabilities	0	Other Income	1,903	0.1% Avg Payment Days	20.0
Total Equity	723,978	Other Expense	0	0.0% Depreciation Rate	307.4%
Total Liab. and Equity	853,969	Net Profit or Loss	512,655	19.2% Return on Equity	70.8%

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<b>675011 JACKSONVILLE HEALTHCARE CENTER</b>				Proprietary - Corporation	
JACKSONVILLE HEALTHCARE CENTER		12/31/2019 365 Days Settled			
JACKSONVILLE, TX 75766		CR Beds 53    POS Beds 0			
CHEROKEE		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		71.7%	
		Length of Stay		375.1	
		Average Wages		17.09	
		6.7% Skilled Nursing		72.9%	
		93.3% Ancillary Service		27.1%	
		85.1% Current Ratio		2.0	
		14.9% Days to Collect		41.5	
		2.7% Avg Payment Days		28.3	
		0.0% Depreciation Rate		130.0%	
		17.6% Return on Equity		28.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	3,314,923	Total Charges	2,943,133		
Fixed Assets	32,049	Contract Allowance	196,671		
Other Assets	0	Operating Revenue	2,746,462		
Total Assets	3,346,972	Operating Expense	2,336,879		
Current Liabilities	1,673,565	Operating Margin	409,583		
Long Term Liabilities	0	Other Income	74,027		
Total Equity	1,673,407	Other Expense	0		
Total Liab. and Equity	3,346,972	Net Profit or Loss	483,610		
<b>676218 JEFFERSON NURSING AND REHABILITATION CENTER</b>				Government - City-County	
JEFFERSON NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
BEAUMONT, TX 77706		CR Beds 120    POS Beds 0			
JEFFERSON		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		82.0%	
		Length of Stay		112.6	
		Average Wages		17.51	
		0.0% Skilled Nursing		78.1%	
		100.0% Ancillary Service		21.9%	
		104.0% Current Ratio		1.1	
		-4.0% Days to Collect		71.5	
		7.3% Avg Payment Days		24.8	
		0.0% Depreciation Rate		189.8%	
		3.3% Return on Equity		5.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,476,919	Total Charges	7,492,360		
Fixed Assets	361,472	Contract Allowance	0		
Other Assets	3,785,088	Operating Revenue	7,492,360		
Total Assets	5,623,479	Operating Expense	7,789,782		
Current Liabilities	1,385,318	Operating Margin	-297,422		
Long Term Liabilities	0	Other Income	547,257		
Total Equity	4,238,161	Other Expense	0		
Total Liab. and Equity	5,623,479	Net Profit or Loss	249,835		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455489 JEFFREY PLACE HEALTHCARE CENTER</b>				Nonprofit - Church	
JEFFREY PLACE HEALTHCARE CENTER		8/31/2019 365 Days Settled			
WACO, TX 76710		12/31/2019 122 Days Settled		CR Beds 95    POS Beds 0	
MCLENNAN		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	78.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	409.7
Current Assets	6,667,333	Total Charges	6,171,419	Average Wages	16.54
Fixed Assets	50,577	Contract Allowance	294,781	4.8% Skilled Nursing	66.0%
Other Assets	0	Operating Revenue	5,876,638	95.2% Ancillary Service	34.0%
Total Assets	6,717,910	Operating Expense	4,765,649	81.1% Current Ratio	21.9
Current Liabilities	304,556	Operating Margin	1,110,989	18.9% Days to Collect	40.4
Long Term Liabilities	0	Other Income	248,229	4.2% Avg Payment Days	31.1
Total Equity	6,413,354	Other Expense	0	0.0% Depreciation Rate	726.3%
Total Liab. and Equity	6,717,910	Net Profit or Loss	1,359,218	23.1% Return on Equity	21.2%

<b>455489 JEFFREY PLACE HEALTHCARE CENTER</b>				Proprietary - Corporation	
JEFFREY PLACE HEALTHCARE CENTER		8/31/2019 365 Days Settled			
WACO, TX 76710		12/31/2019 122 Days Settled		CR Beds 95    POS Beds 0	
MCLENNAN		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	80.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	347.4
Current Assets	8,427,272	Total Charges	1,953,566	Average Wages	16.54
Fixed Assets	32,116	Contract Allowance	6,861	0.4% Skilled Nursing	72.5%
Other Assets	0	Operating Revenue	1,946,705	99.6% Ancillary Service	27.5%
Total Assets	8,459,388	Operating Expense	1,587,154	81.5% Current Ratio	5.3
Current Liabilities	1,589,144	Operating Margin	359,551	18.5% Days to Collect	397.7
Long Term Liabilities	0	Other Income	97,335	5.0% Avg Payment Days	82.2
Total Equity	6,870,244	Other Expense	0	0.0% Depreciation Rate	134.8%
Total Liab. and Equity	8,459,388	Net Profit or Loss	456,886	23.5% Return on Equity	6.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455962 KAUFMAN HEALTHCARE CENTER</b>				Nonprofit - Church	
KAUFMAN HEALTHCARE CENTER		9/30/2019 365 Days Settled			
KAUFMAN, TX 75142		CR Beds 115    POS Beds 0			
KAUFMAN		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		41.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				202.0	
Current Assets	602,309	Total Charges	3,640,619	Average Wages	
Fixed Assets	188,835	Contract Allowance	80,652	17.22	
Other Assets	0	Operating Revenue	3,559,967	2.2%	
Total Assets	791,144	Operating Expense	2,803,026	97.8%	
Current Liabilities	-198,636	Operating Margin	756,941	78.7%	
Long Term Liabilities	0	Other Income	137,112	21.3%	
Total Equity	989,780	Other Expense	0	3.9%	
Total Liab. and Equity	791,144	Net Profit or Loss	894,053	0.0%	
				25.1%	
				Return on Equity	
				90.3%	
<b>675708 KEENELAND NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
KEENELAND NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled			
WEATHERFORD, TX 76086		CR Beds 72    POS Beds 0			
PARKER		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		53.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				165.3	
Current Assets	157,691	Total Charges	2,722,908	Average Wages	
Fixed Assets	92,646	Contract Allowance	-34,942	17.79	
Other Assets	-2,852,569	Operating Revenue	2,757,850	-1.3%	
Total Assets	-2,602,232	Operating Expense	3,270,835	101.3%	
Current Liabilities	409,468	Operating Margin	-512,985	118.6%	
Long Term Liabilities	0	Other Income	21,991	-18.6%	
Total Equity	-3,011,700	Other Expense	0	0.8%	
Total Liab. and Equity	-2,602,232	Net Profit or Loss	(490,994)	0.0%	
				-17.8%	
				Return on Equity	
				16.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676023 KELLER OAKS HEALTHCARE CENTER</b>				Proprietary - Partnership	
KELLER OAKS HEALTHCARE CENTER		10/31/2019 304 Days Settled			
KELLER, TX 76248		CR Beds 146    POS Beds 0			
TARRANT		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		94.3%	
		Length of Stay		135.0	
		Average Wages		21.35	
		39.5% Skilled Nursing		55.6%	
		60.5% Ancillary Service		44.4%	
		102.8% Current Ratio		0.4	
		-2.8% Days to Collect		24.8	
		0.5% Avg Payment Days		19.7	
		0.0% Depreciation Rate		104.7%	
		-2.2% Return on Equity		18.5%	
<hr/>					
<b>675802 KEMP CARE CENTER</b>				Proprietary - Corporation	
KEMP CARE CENTER		12/31/2019 365 Days Settled			
KEMP, TX 75143		CR Beds 124    POS Beds 0			
KAUFMAN		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		87.5%	
		Length of Stay		128.9	
		Average Wages		16.47	
		11.9% Skilled Nursing		75.4%	
		88.1% Ancillary Service		24.6%	
		103.3% Current Ratio		0.6	
		-3.3% Days to Collect		83.4	
		0.0% Avg Payment Days		138.6	
		0.0% Depreciation Rate		969.5%	
		-3.2% Return on Equity		46.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676228 KENDALL HOUSE WELLNESS &amp; REHABILITATION</b>				Nonprofit - Other	
KENDALL HOUSE WELLNESS & REHABILITATION		12/31/2019 365 Days Settled			
BOERNE, TX 78006		CR Beds 40		POS Beds 0	
KENDALL TRAILBLAZER (TEXAS)		<b>Key Performance Ind.</b>			
		Occupancy Rate		82.6%	
		Length of Stay		50.0	
		Average Wages		22.69	
		Skilled Nursing		73.7%	
		Ancillary Service		26.3%	
		Current Ratio		0.2	
		Days to Collect		169.2	
		Avg Payment Days		135.1	
		Depreciation Rate		0.7%	
		Return on Equity		-8.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	7,154,732	Total Charges	4,547,546		
Fixed Assets	82,117,025	Contract Allowance	906,003	19.9%	
Other Assets	42,361,518	Operating Revenue	3,641,543	80.1%	
Total Assets	<u>131,633,275</u>	Operating Expense	5,291,190	145.3%	
Current Liabilities	37,842,246	Operating Margin	-1,649,647	-45.3%	
Long Term Liabilities	73,981,755	Other Income	15,772	0.4%	
Total Equity	<u>19,809,274</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>131,633,275</u>	Net Profit or Loss	<u>(1,633,875)</u>	-44.9%	
<hr/>					
<b>676173 KENEDY HEALTH &amp; REHABILITATION</b>				Proprietary - Corporation	
KENEDY HEALTH & REHABILITATION		12/31/2019 365 Days Settled			
KENEDY, TX 78119		CR Beds 60		POS Beds 0	
KARNES TRAILBLAZER (TEXAS)		<b>Key Performance Ind.</b>			
		Occupancy Rate		80.6%	
		Length of Stay		226.2	
		Average Wages		18.48	
		Skilled Nursing		74.5%	
		Ancillary Service		25.5%	
		Current Ratio		(1.2)	
		Days to Collect		38.8	
		Avg Payment Days		191.9	
		Depreciation Rate		36.9%	
		Return on Equity		30.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	358,575	Total Charges	4,165,267		
Fixed Assets	186,033	Contract Allowance	369,052	8.9%	
Other Assets	17,260	Operating Revenue	3,796,215	91.1%	
Total Assets	<u>561,868</u>	Operating Expense	3,536,984	93.2%	
Current Liabilities	-298,091	Operating Margin	259,231	6.8%	
Long Term Liabilities	0	Other Income	3,321	0.1%	
Total Equity	<u>859,959</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>561,868</u>	Net Profit or Loss	<u>262,552</u>	6.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455855 KENNEDY HEALTH &amp; REHAB</b>		Proprietary - Corporation	
KENNEDY HEALTH & REHAB		12/31/2019 365 Days Settled	
LUFKIN, TX 75904		CR Beds 145    POS Beds 0	
ANGELINA		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	52.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	145,581	Total Charges	4,594,264
Fixed Assets	221,967	Contract Allowance	118,519
Other Assets	7,405	Operating Revenue	4,475,745
Total Assets	<u>374,953</u>	Operating Expense	4,488,901
Current Liabilities	569,728	Operating Margin	-13,156
Long Term Liabilities	252,584	Other Income	8,593
Total Equity	-447,359	Other Expense	0
Total Liab. and Equity	<u>374,953</u>	Net Profit or Loss	<u>(4,563)</u>
		2.6%	Skilled Nursing
		97.4%	Ancillary Service
		100.3%	Current Ratio
		-0.3%	Days to Collect
		0.2%	Avg Payment Days
		0.0%	Depreciation Rate
		-0.1%	Return on Equity

<b>675867 KERENS CARE CENTER</b>		Proprietary - Corporation	
KERENS CARE CENTER		12/31/2019 365 Days Settled	
KERENS, TX 75144		CR Beds 70    POS Beds 0	
NAVARRO		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	72.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	541,546	Total Charges	3,410,151
Fixed Assets	246,760	Contract Allowance	279,526
Other Assets	239,193	Operating Revenue	3,130,625
Total Assets	<u>1,027,499</u>	Operating Expense	3,690,307
Current Liabilities	2,073,443	Operating Margin	-559,682
Long Term Liabilities	75,978	Other Income	4,436
Total Equity	-1,121,922	Other Expense	0
Total Liab. and Equity	<u>1,027,499</u>	Net Profit or Loss	<u>(555,246)</u>
		8.2%	Skilled Nursing
		91.8%	Ancillary Service
		117.9%	Current Ratio
		-17.9%	Days to Collect
		0.1%	Avg Payment Days
		0.0%	Depreciation Rate
		-17.7%	Return on Equity

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676438 KILLEEN NURSING &amp; REHABILITATION</b>				Nonprofit - Church	
KILLEEN NURSING & REHABILITATION				12/31/2019 365 Days Settled	
KILLEEN, TX 76549				CR Beds 120 POS Beds 0	
BELL				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	74.0%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	1,526,697	Total Charges	10,913,230	Length of Stay	71.9
Fixed Assets	132,009	Contract Allowance	1,091,113	Average Wages	17.14
Other Assets	122,168	Operating Revenue	9,822,117	10.0% Skilled Nursing	45.5%
Total Assets	1,780,874	Operating Expense	9,183,235	90.0% Ancillary Service	54.5%
Current Liabilities	464,659	Operating Margin	638,882	93.5% Current Ratio	3.3
Long Term Liabilities	16,243	Other Income	1,347	6.5% Days to Collect	(52.0)
Total Equity	1,299,972	Other Expense	0	0.0% Avg Payment Days	15.3
Total Liab. and Equity	1,780,874	Net Profit or Loss	640,229	0.0% Depreciation Rate	613.2%
				6.5% Return on Equity	49.2%
<b>676104 KINDRED TRANSITIONAL CARE AND REHABILITATION-GRAPE</b>				Proprietary - Corporation	
KINDRED TRANSITIONAL CARE AND REHABILITATION-GRAPE				12/31/2019 365 Days Settled	
GRAPEVINE, TX 76051				CR Beds 132 POS Beds 0	
TARRANT				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	65.8%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	2,363,116	Total Charges	17,353,112	Length of Stay	89.5
Fixed Assets	55,115	Contract Allowance	7,879,816	Average Wages	29.61
Other Assets	78,442	Operating Revenue	9,473,296	45.4% Skilled Nursing	66.1%
Total Assets	2,496,673	Operating Expense	9,037,219	54.6% Ancillary Service	33.9%
Current Liabilities	1,980,976	Operating Margin	436,077	95.4% Current Ratio	1.2
Long Term Liabilities	0	Other Income	282,325	4.6% Days to Collect	81.3
Total Equity	515,697	Other Expense	0	3.0% Avg Payment Days	29.4
Total Liab. and Equity	2,496,673	Net Profit or Loss	718,402	0.0% Depreciation Rate	1,374.5%
				7.6% Return on Equity	139.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676143 KINDRED TRANSITIONAL CARE AND REHABILITATION-MANSF</b>		Proprietary - Corporation	
KINDRED TRANSITIONAL CARE AND REHABILITATION-MANSF		12/31/2019 365 Days Settled	
MANSFIELD, TX 76063		CR Beds 118    POS Beds 0	
TARRANT		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	76.2%
		Length of Stay	65.0
		Average Wages	19.63
		Skilled Nursing	67.5%
		Ancillary Service	32.5%
		Current Ratio	3.4
		Days to Collect	72.8
		Avg Payment Days	25.6
		Depreciation Rate	740.2%
		Return on Equity	30.8%

  

Balance Sheet		Income Statement	
Current Assets	2,194,582	Total Charges	17,883,842
Fixed Assets	108,305	Contract Allowance	7,885,447
Other Assets	184,553	Operating Revenue	9,998,395
Total Assets	2,487,440	Operating Expense	9,588,574
Current Liabilities	640,222	Operating Margin	409,821
Long Term Liabilities	0	Other Income	158,524
Total Equity	1,847,218	Other Expense	0
Total Liab. and Equity	2,487,440	Net Profit or Loss	568,345

<b>676101 KINDRED TRANSITIONAL CARE AND REHABILITATION-RIDGM</b>		Proprietary - Corporation	
KINDRED TRANSITIONAL CARE AND REHABILITATION-RIDGM		12/31/2019 365 Days Settled	
FORT WORTH, TX 76116		CR Beds 155    POS Beds 0	
TARRANT		<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)		Occupancy Rate	66.8%
		Length of Stay	82.2
		Average Wages	19.07
		Skilled Nursing	72.1%
		Ancillary Service	27.9%
		Current Ratio	0.9
		Days to Collect	82.1
		Avg Payment Days	19.0
		Depreciation Rate	482.9%
		Return on Equity	-125.7%

  

Balance Sheet		Income Statement	
Current Assets	2,489,201	Total Charges	19,714,724
Fixed Assets	155,717	Contract Allowance	10,156,344
Other Assets	92,899	Operating Revenue	9,558,380
Total Assets	2,737,817	Operating Expense	9,718,605
Current Liabilities	2,907,317	Operating Margin	-160,225
Long Term Liabilities	0	Other Income	373,303
Total Equity	-169,500	Other Expense	0
Total Liab. and Equity	2,737,817	Net Profit or Loss	213,078

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676261 KINGS MANOR METHODIST HOME</b>		Nonprofit - Church	
KINGS MANOR METHODIST HOME		12/31/2019 365 Days Settled	
HEREFORD, TX 79045		CR Beds 77    POS Beds 0	
DEAF SMITH		<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)		Occupancy Rate	63.4%
		Length of Stay	302.0
		Average Wages	16.73
		Skilled Nursing	100.0%
		Ancillary Service	0.0%
		Current Ratio	2.8
		Days to Collect	39.7
		Avg Payment Days	21.4
		Depreciation Rate	2.1%
		Return on Equity	9.0%
<b>Balance Sheet</b>			
		<b>Income Statement</b>	
Current Assets	721,783	Total Charges	3,688,134
Fixed Assets	3,084,219	Contract Allowance	0
Other Assets	310,256	Operating Revenue	3,688,134
Total Assets	4,116,258	Operating Expense	4,329,872
Current Liabilities	253,343	Operating Margin	-641,738
Long Term Liabilities	1,126,524	Other Income	887,765
Total Equity	2,736,391	Other Expense	0
Total Liab. and Equity	4,116,258	Net Profit or Loss	246,027
		100.0%	117.4%
		-17.4%	24.1%
		0.0%	6.7%

  

<b>676035 KINGSLAND HILLS CARE CENTER</b>		Proprietary - Partnership	
KINGSLAND HILLS CARE CENTER		12/31/2019 365 Days Settled	
KINGSLAND, TX 78639		CR Beds 122    POS Beds 0	
LLANO		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	61.5%
		Length of Stay	110.5
		Average Wages	20.90
		Skilled Nursing	59.3%
		Ancillary Service	40.7%
		Current Ratio	0.6
		Days to Collect	43.2
		Avg Payment Days	30.4
		Depreciation Rate	39.2%
		Return on Equity	-
			1,828.4%
<b>Balance Sheet</b>			
<b>Income Statement</b>			
Current Assets	755,688	Total Charges	9,334,979
Fixed Assets	565,657	Contract Allowance	3,457,622
Other Assets	42,757	Operating Revenue	5,877,357
Total Assets	1,364,102	Operating Expense	6,395,207
Current Liabilities	1,337,739	Operating Margin	-517,850
Long Term Liabilities	0	Other Income	35,827
Total Equity	26,363	Other Expense	0
Total Liab. and Equity	1,364,102	Net Profit or Loss	(482,023)
		37.0%	63.0%
		108.8%	-8.8%
		0.6%	0.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675815 KINGSVILLE NURSING AND REHABILITATION CENTER</b>				Government - City-County	
KINGSVILLE NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
KINGSVILLE, TX 78363				CR Beds 120    POS Beds 0	
KLEBERG				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	82.7%
				Length of Stay	78.8
				Average Wages	17.17
				Skilled Nursing	73.9%
				Ancillary Service	26.1%
				Current Ratio	1.2
				Days to Collect	64.5
				Avg Payment Days	14.4
				Depreciation Rate	226.9%
				Return on Equity	8.1%
<hr/>					
<b>675336 KIRKLAND COURT HEALTH AND REHABILITATION CENTER</b>				Nonprofit - Church	
KIRKLAND COURT HEALTH AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
AMARILLO, TX 79106				CR Beds 98    POS Beds 0	
POTTER				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	63.0%
				Length of Stay	271.4
				Average Wages	18.26
				Skilled Nursing	76.7%
				Ancillary Service	23.3%
				Current Ratio	2.5
				Days to Collect	38.1
				Avg Payment Days	14.4
				Depreciation Rate	589.8%
				Return on Equity	28.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455732 KIRKWOOD MANOR</b>				Government - County	
KIRKWOOD MANOR		6/30/2019 365 Days Settled			
NEW BRAUNFELS, TX 78130				CR Beds 162    POS Beds 0	
COMAL				<b>Key Performance Ind.</b>	
BLUE CROSS (MARYLAND)				Occupancy Rate	88.5%
				Length of Stay	104.1
				Average Wages	21.58
				50.2%	Skilled Nursing 46.8%
				49.8%	Ancillary Service 53.2%
				98.8%	Current Ratio 1.5
				1.2%	Days to Collect 38.0
				0.5%	Avg Payment Days 61.7
				0.0%	Depreciation Rate 0.0%
				1.6%	Return on Equity 14.0%
<hr/>					
<b>675494 KLEBERG COUNTY NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
KLEBERG COUNTY NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled			
KINGSVILLE, TX 78363				CR Beds 162    POS Beds 0	
KLEBERG				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate	57.4%
				Length of Stay	152.8
				Average Wages	16.34
				4.1%	Skilled Nursing 77.0%
				95.9%	Ancillary Service 23.0%
				92.7%	Current Ratio 0.5
				7.3%	Days to Collect 43.1
				0.3%	Avg Payment Days 26.4
				0.0%	Depreciation Rate 249.7%
				7.6%	Return on Equity 27.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455278 KNOPP HEALTHCARE AND REHAB CENTER INC</b>				Proprietary - Corporation	
KNOPP HEALTHCARE AND REHAB CENTER INC		12/31/2019 365 Days Settled			
FREDERICKSBURG, TX 78624		CR Beds 132 POS Beds 0			
GILLESPIE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		46.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				161.0	
Current Assets	992,797	Total Charges	4,155,889	Average Wages	
Fixed Assets	683,963	Contract Allowance	1	17.80	
Other Assets	0	Operating Revenue	4,155,888	100.0%	
Total Assets	1,676,760	Operating Expense	4,424,378	106.5%	
Current Liabilities	2,511,006	Operating Margin	-268,490	-6.5%	
Long Term Liabilities	6,535	Other Income	0	0.0%	
Total Equity	-840,781	Other Expense	0	0.0%	
Total Liab. and Equity	1,676,760	Net Profit or Loss	(268,490)	-6.5%	
<b>675740 KNOPP NURSING &amp; REHAB CENTER INC</b>				Proprietary - Corporation	
KNOPP NURSING & REHAB CENTER INC		12/31/2019 365 Days Settled			
FREDERICKSBURG, TX 78624		CR Beds 60 POS Beds 0			
GILLESPIE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		59.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				111.0	
Current Assets	1,799,193	Total Charges	3,418,032	Average Wages	
Fixed Assets	148,537	Contract Allowance	1	17.51	
Other Assets	0	Operating Revenue	3,418,031	100.0%	
Total Assets	1,947,730	Operating Expense	3,136,734	91.8%	
Current Liabilities	1,484,073	Operating Margin	281,297	8.2%	
Long Term Liabilities	845,365	Other Income	0	0.0%	
Total Equity	-381,708	Other Expense	0	0.0%	
Total Liab. and Equity	1,947,730	Net Profit or Loss	281,297	8.2%	
				Return on Equity	
				-73.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455994 KOUNTZE NURSING CENTER</b>		Proprietary - Corporation	
KOUNTZE NURSING CENTER		12/31/2019 365 Days Settled	
KOUNTZE, TX 77625		CR Beds 60    POS Beds 0	
HARDIN		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	86.9%
		Length of Stay	159.9
		Average Wages	15.26
		34.2% Skilled Nursing	84.5%
		65.8% Ancillary Service	15.5%
		103.8% Current Ratio	1.2
		-3.8% Days to Collect	33.7
		7.6% Avg Payment Days	32.0
		0.0% Depreciation Rate	400.7%
		3.8% Return on Equity	149.1%
<hr/>			
<b>455901 KPC PROMISE SKILLED NURSING FACILITY OF WICHITA FA</b>		Proprietary - Corporation	
KPC PROMISE SKILLED NURSING FACILITY OF WICHITA FA		6/14/2019 379 Days Settled	
WICHITA FALLS, TX 76301		8/31/2019 78 Days Settled	
WICHITA		CR Beds 72    POS Beds 0	
BLUE CROSS (MARYLAND)		<b>Key Performance Ind.</b>	
		Occupancy Rate	64.0%
		Length of Stay	70.1
		Average Wages	17.80
		0.3% Skilled Nursing	51.6%
		99.7% Ancillary Service	48.4%
		96.7% Current Ratio	1.3
		3.3% Days to Collect	73.1
		0.0% Avg Payment Days	63.9
		0.0% Depreciation Rate	0.0%
		3.3% Return on Equity	100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455901 KPC PROMISE SKILLED NURSING FACILITY OF WICHITA FA</b>				Proprietary - Corporation	
KPC PROMISE SKILLED NURSING FACILITY OF WICHITA FA		6/14/2019 379 Days Settled			
WICHITA FALLS, TX 76301		8/31/2019 78 Days Settled		CR Beds 72	POS Beds 0
WICHITA		<b>Key Performance Ind.</b>			
BLUE CROSS (MARYLAND)		Occupancy Rate		77.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 71.2	
Current Assets	796,177	Total Charges	1,257,409	Average Wages	17.80
Fixed Assets	129,249	Contract Allowance	292,697	23.3%	Skilled Nursing 50.9%
Other Assets	-760,122	Operating Revenue	964,712	76.7%	Ancillary Service 49.1%
Total Assets	165,304	Operating Expense	1,155,369	119.8%	Current Ratio 2.2
Current Liabilities	355,961	Operating Margin	-190,657	-19.8%	Days to Collect 356.8
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 62.9
Total Equity	-190,657	Other Expense	0	0.0%	Depreciation Rate 3.9%
Total Liab. and Equity	165,304	Net Profit or Loss	(190,657)	-19.8%	Return on Equity 100.0%
<b>675372 LA BAHIA NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
LA BAHIA NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled			
GOLIAD, TX 77963				CR Beds 90	POS Beds 0
GOLIAD		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		65.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 224.0	
Current Assets	318,064	Total Charges	4,201,371	Average Wages	17.24
Fixed Assets	242,815	Contract Allowance	26,694	0.6%	Skilled Nursing 78.8%
Other Assets	466,912	Operating Revenue	4,174,677	99.4%	Ancillary Service 21.2%
Total Assets	1,027,791	Operating Expense	4,011,408	96.1%	Current Ratio 0.5
Current Liabilities	625,789	Operating Margin	163,269	3.9%	Days to Collect 54.6
Long Term Liabilities	0	Other Income	10,423	0.2%	Avg Payment Days 27.8
Total Equity	402,002	Other Expense	0	0.0%	Depreciation Rate 121.6%
Total Liab. and Equity	1,027,791	Net Profit or Loss	173,692	4.2%	Return on Equity 43.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675934 LA DORA NURSING AND REHABILITATION CENTER</b>		Proprietary - Corporation	
LA DORA NURSING AND REHABILITATION CENTER    12/31/2019 365 Days Settled			
BEDFORD, TX 76021		CR Beds 62    POS Beds 0	
TARRANT		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	84.7%
		Length of Stay	162.3
		Average Wages	18.51
		27.9% Skilled Nursing	47.2%
		72.1% Ancillary Service	52.8%
		95.9% Current Ratio	1.4
		4.1% Days to Collect	85.3
		1.1% Avg Payment Days	38.2
		0.0% Depreciation Rate	517.9%
		5.3% Return on Equity	69.2%
<hr/>			
<b>676419 LA HACIENDA DE PAZ REHABILITATION AND CARE CENTER</b>		Proprietary - Corporation	
LA HACIENDA DE PAZ REHABILITATION AND CARE CENTER    12/31/2019 365 Days Settled			
EAGLE PASS, TX 78852		CR Beds 104    POS Beds 0	
MAVERICK		<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)		Occupancy Rate	89.2%
		Length of Stay	130.2
		Average Wages	15.96
		22.4% Skilled Nursing	65.7%
		77.6% Ancillary Service	34.3%
		93.4% Current Ratio	0.8
		6.6% Days to Collect	62.2
		0.0% Avg Payment Days	160.8
		0.0% Depreciation Rate	918.1%
		6.6% Return on Equity	-562.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675933 LA HACIENDA HEALTHCARE</b>				Proprietary - Partnership	
LA HACIENDA HEALTHCARE		10/31/2019 304 Days Settled			
HARLINGEN, TX 78550				CR Beds 120    POS Beds 0	
CAMERON				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	77.3%
				Length of Stay	160.1
				Average Wages	17.30
				40.5% Skilled Nursing	54.3%
				59.5% Ancillary Service	45.7%
				97.4% Current Ratio	1.2
				2.6% Days to Collect	51.3
				1.9% Avg Payment Days	35.4
				0.0% Depreciation Rate	18.1%
				4.6% Return on Equity	112.6%
<hr/>					
<b>675170 LA PALOMA NURSING CENTER</b>				Proprietary - Corporation	
LA PALOMA NURSING CENTER		6/30/2019 365 Days Settled			
SAN DIEGO, TX 78384				CR Beds 90    POS Beds 0	
DUVAL				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	79.2%
				Length of Stay	163.7
				Average Wages	16.05
				22.7% Skilled Nursing	76.7%
				77.3% Ancillary Service	23.3%
				104.1% Current Ratio	1.6
				-4.1% Days to Collect	42.3
				8.2% Avg Payment Days	26.2
				0.0% Depreciation Rate	232.9%
				4.1% Return on Equity	69.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675800 LA VIDA SERENA NURSING AND REHABILITATION</b>				Proprietary - Corporation	
LA VIDA SERENA NURSING AND REHABILITATION		12/31/2019 365 Days Settled			
DEL RIO, TX 78840		CR Beds 120    POS Beds 0			
VAL VERDE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		68.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				132.3	
Current Assets	908,995	Total Charges	7,689,246	Average Wages	16.69
Fixed Assets	98,576	Contract Allowance	905,002	11.8% Skilled Nursing	76.0%
Other Assets	30,000	Operating Revenue	6,784,244	88.2% Ancillary Service	24.0%
Total Assets	1,037,571	Operating Expense	6,463,223	95.3% Current Ratio	8.9
Current Liabilities	101,735	Operating Margin	321,021	4.7% Days to Collect	50.1
Long Term Liabilities	0	Other Income	2,104	0.0% Avg Payment Days	185.6
Total Equity	935,836	Other Expense	0	0.0% Depreciation Rate	389.8%
Total Liab. and Equity	1,037,571	Net Profit or Loss	323,125	4.8% Return on Equity	34.5%

  

<b>455477 LAKE JACKSON HEALTHCARE CENTER</b>				Nonprofit - Church	
LAKE JACKSON HEALTHCARE CENTER		8/31/2019 365 Days Settled			
LAKE JACKSON, TX 77566		CR Beds 120    POS Beds 0			
BRAZORIA		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		44.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				326.8	
Current Assets	930,166	Total Charges	4,510,943	Average Wages	17.89
Fixed Assets	121,098	Contract Allowance	636,932	14.1% Skilled Nursing	63.8%
Other Assets	0	Operating Revenue	3,874,011	85.9% Ancillary Service	36.2%
Total Assets	1,051,264	Operating Expense	3,664,334	94.6% Current Ratio	0.4
Current Liabilities	2,072,087	Operating Margin	209,677	5.4% Days to Collect	78.5
Long Term Liabilities	0	Other Income	114,259	2.9% Avg Payment Days	37.3
Total Equity	-1,020,823	Other Expense	0	0.0% Depreciation Rate	91.8%
Total Liab. and Equity	1,051,264	Net Profit or Loss	323,936	8.4% Return on Equity	-31.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455903 LAKE LODGE NURSING AND REHABILITATION LP</b>		Proprietary - Corporation	
LAKE LODGE NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled	
LAKE WORTH, TX 76135		CR Beds 148    POS Beds 0	
TARRANT		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	57.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	226,111	Total Charges	6,427,354
Fixed Assets	291,132	Contract Allowance	443,381
Other Assets	5,826,270	Operating Revenue	5,983,973
Total Assets	6,343,513	Operating Expense	6,419,071
Current Liabilities	925,442	Operating Margin	-435,098
Long Term Liabilities	0	Other Income	43,338
Total Equity	5,418,071	Other Expense	0
Total Liab. and Equity	6,343,513	Net Profit or Loss	(391,758)
		6.9%	Skilled Nursing 77.6%
		93.1%	Ancillary Service 22.4%
		107.3%	Current Ratio 0.2
		-7.3%	Days to Collect 22.2
		0.7%	Avg Payment Days 27.3
		0.0%	Depreciation Rate 83.9%
		-6.5%	Return on Equity -7.2%
<b>675438 LAKE SHORE VILLAGE HEALTHCARE CENTER</b>		Proprietary - Corporation	
LAKE SHORE VILLAGE HEALTHCARE CENTER		9/30/2019 365 Days Settled	
WACO, TX 76708		CR Beds 151    POS Beds 0	
MCLENNAN		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	87.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,068,002	Total Charges	16,628,376
Fixed Assets	494,600	Contract Allowance	6,851,286
Other Assets	18,842	Operating Revenue	9,777,090
Total Assets	1,581,444	Operating Expense	10,133,821
Current Liabilities	721,351	Operating Margin	-356,731
Long Term Liabilities	427,431	Other Income	702,980
Total Equity	432,662	Other Expense	0
Total Liab. and Equity	1,581,444	Net Profit or Loss	346,249
		41.2%	Skilled Nursing 83.7%
		58.8%	Ancillary Service 16.3%
		103.6%	Current Ratio 1.5
		-3.6%	Days to Collect 35.2
		7.2%	Avg Payment Days 23.2
		0.0%	Depreciation Rate 162.1%
		3.5%	Return on Equity 80.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675560 LAKE VILLAGE NURSING AND REHABILITATION CENTER</b>		Nonprofit - Church	
LAKE VILLAGE NURSING AND REHABILITATION CENTER		6/30/2019 365 Days Settled	
LEWISVILLE, TX 75057		CR Beds 112    POS Beds 0	
DENTON		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	68.2%
		Length of Stay	150.7
		Average Wages	21.92
		1.8% Skilled Nursing	59.5%
		98.2% Ancillary Service	40.5%
		87.1% Current Ratio	0.9
		12.9% Days to Collect	25.1
		0.2% Avg Payment Days	16.5
		0.0% Depreciation Rate	48.1%
		13.1% Return on Equity	15.9%

  

Balance Sheet		Income Statement	
Current Assets	498,444	Total Charges	7,261,104
Fixed Assets	759,233	Contract Allowance	130,599
Other Assets	9,192,526	Operating Revenue	7,130,505
Total Assets	10,450,203	Operating Expense	6,214,068
Current Liabilities	579,600	Operating Margin	916,437
Long Term Liabilities	3,999,366	Other Income	15,229
Total Equity	5,871,237	Other Expense	0
Total Liab. and Equity	10,450,203	Net Profit or Loss	931,666

<b>455507 LAKE WORTH NURSING HOME</b>		Unknown	
LAKE WORTH NURSING HOME		12/31/2019 365 Days Settled	
LAKE WORTH, TX 76135		CR Beds 0    POS Beds 0	
TARRANT		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	0.0%
		Length of Stay	
		Average Wages	
		0.0% Skilled Nursing	0.0%
		0.0% Ancillary Service	0.0%
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate	0.0%
		0.0% Return on Equity	0.0%

  

Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675853 LAKERIDGE NURSING AND REHABILITATION</b>				Government - County	
LAKERIDGE NURSING AND REHABILITATION		9/30/2019 365 Days Settled			
LUBBOCK, TX 79424				CR Beds 93	POS Beds 0
LUBBOCK		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	72.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	273.7
Current Assets	726,128	Total Charges	5,494,432	Average Wages	16.87
Fixed Assets	69,937	Contract Allowance	793,041	14.4%	Skilled Nursing 77.4%
Other Assets	0	Operating Revenue	4,701,391	85.6%	Ancillary Service 22.6%
Total Assets	<u>796,065</u>	Operating Expense	4,556,900	96.9%	Current Ratio 1.7
Current Liabilities	435,415	Operating Margin	144,491	3.1%	Days to Collect 41.5
Long Term Liabilities	0	Other Income	111,898	2.4%	Avg Payment Days 42.5
Total Equity	360,650	Other Expense	0	0.0%	Depreciation Rate 461.1%
Total Liab. and Equity	<u>796,065</u>	Net Profit or Loss	<u>256,389</u>	5.5%	Return on Equity 71.1%
<b>676325 LAKESIDE NURSING AND REHABILITATION CENTER</b>				Proprietary - Other	
LAKESIDE NURSING AND REHABILITATION CENTER		3/31/2019 90 Days Settled			
SAN ANTONIO, TX 78245				CR Beds 120	POS Beds 0
BEXAR		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)				Occupancy Rate	77.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	112.8
Current Assets	147,492,934	Total Charges	2,210,053	Average Wages	19.49
Fixed Assets	36,688,350	Contract Allowance	372,627	16.9%	Skilled Nursing 77.4%
Other Assets	49,919,191	Operating Revenue	1,837,426	83.1%	Ancillary Service 22.6%
Total Assets	<u>234,100,475</u>	Operating Expense	1,860,067	101.2%	Current Ratio 0.5
Current Liabilities	279,431,287	Operating Margin	-22,641	-1.2%	Days to Collect 4,229.9
Long Term Liabilities	17,446,453	Other Income	994	0.1%	Avg Payment Days 6,545.2
Total Equity	-62,777,265	Other Expense	0	0.0%	Depreciation Rate 0.4%
Total Liab. and Equity	<u>234,100,475</u>	Net Profit or Loss	<u>(21,647)</u>	-1.2%	Return on Equity 0.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675093 LAKESIDE REHABILITATION AND CARE CENTER</b>				Nonprofit - Church	
LAKESIDE REHABILITATION AND CARE CENTER		12/31/2019 365 Days Settled			
LUBBOCK, TX 79410				CR Beds 93	POS Beds 0
LUBBOCK		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	52.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	126.1
Current Assets	907,845	Total Charges	5,693,367	Average Wages	19.62
Fixed Assets	73,798	Contract Allowance	1,342,482	23.6% Skilled Nursing	52.1%
Other Assets	0	Operating Revenue	4,350,885	76.4% Ancillary Service	47.9%
Total Assets	981,643	Operating Expense	4,677,829	107.5% Current Ratio	4.5
Current Liabilities	200,945	Operating Margin	-326,944	-7.5% Days to Collect	69.3
Long Term Liabilities	1,482,467	Other Income	120,877	2.8% Avg Payment Days	15.4
Total Equity	-701,769	Other Expense	0	0.0% Depreciation Rate	490.1%
Total Liab. and Equity	981,643	Net Profit or Loss	(206,067)	-4.7% Return on Equity	29.4%

<b>676276 LAKEWEST REHABILITATION AND SKILLED CARE</b>				Nonprofit - Church	
LAKEWEST REHABILITATION AND SKILLED CARE		9/30/2019 365 Days Settled			
DALLAS, TX 75212				CR Beds 118	POS Beds 0
DALLAS		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)				Occupancy Rate	86.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	88.4
Current Assets	2,114,509	Total Charges	11,131,632	Average Wages	18.97
Fixed Assets	76,430	Contract Allowance	2,000,310	18.0% Skilled Nursing	69.2%
Other Assets	225,000	Operating Revenue	9,131,322	82.0% Ancillary Service	30.8%
Total Assets	2,415,939	Operating Expense	8,856,665	97.0% Current Ratio	1.0
Current Liabilities	2,109,964	Operating Margin	274,657	3.0% Days to Collect	46.7
Long Term Liabilities	0	Other Income	10,272	0.1% Avg Payment Days	22.3
Total Equity	305,975	Other Expense	0	0.0% Depreciation Rate	1,612.4%
Total Liab. and Equity	2,415,939	Net Profit or Loss	340,859	3.7% Return on Equity	111.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455513 LAMPASAS NURSING AND REHABILITATION CENTER</b>		Proprietary - Corporation	
LAMPASAS NURSING AND REHABILITATION CENTER		9/30/2019 183 Days Settled	
LAMPASAS, TX 76550		3/31/2019 182 Days Settled	
LAMPASAS		CR Beds 68    POS Beds 0	
NATIONAL GOVERNMENT SERVICES		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,832,388	Total Charges	2,521,894
Fixed Assets	0	Contract Allowance	541,859
Other Assets	0	Operating Revenue	1,980,035
Total Assets	3,832,388	Operating Expense	1,773,774
Current Liabilities	163,836	Operating Margin	206,261
Long Term Liabilities	1,209,168	Other Income	320
Total Equity	2,459,384	Other Expense	0
Total Liab. and Equity	3,832,388	Net Profit or Loss	206,581
		21.5%	Skilled Nursing 71.6%
		78.5%	Ancillary Service 28.4%
		89.6%	Current Ratio 23.4
		10.4%	Days to Collect 79.5
		0.0%	Avg Payment Days 29.7
		0.0%	Depreciation Rate 0.0%
		10.4%	Return on Equity 8.4%

<b>455513 LAMPASAS NURSING AND REHABILITATION CENTER</b>		Proprietary - Corporation	
LAMPASAS NURSING AND REHABILITATION CENTER		9/30/2019 183 Days Settled	
LAMPASAS, TX 76550		3/31/2019 182 Days Settled	
LAMPASAS		CR Beds 68    POS Beds 0	
NATIONAL GOVERNMENT SERVICES		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,023,782	Total Charges	3,060,803
Fixed Assets	0	Contract Allowance	676,475
Other Assets	0	Operating Revenue	2,384,328
Total Assets	1,023,782	Operating Expense	1,946,328
Current Liabilities	192,027	Operating Margin	438,000
Long Term Liabilities	393,378	Other Income	375
Total Equity	438,377	Other Expense	0
Total Liab. and Equity	1,023,782	Net Profit or Loss	438,375
		22.1%	Skilled Nursing 71.0%
		77.9%	Ancillary Service 29.0%
		81.6%	Current Ratio 5.3
		18.4%	Days to Collect 140.2
		0.0%	Avg Payment Days 31.5
		0.0%	Depreciation Rate 0.0%
		18.4%	Return on Equity 100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676019 LAMPSTAND NURSING AND REHABILITATION LP</b>		Proprietary - Corporation	
LAMPSTAND NURSING AND REHABILITATION LP	11/30/2019 334 Days Settled		
BRYAN, TX 77802	12/31/2019 31 Days Settled	CR Beds 140	POS Beds 0
BRAZOS		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	58.2%
		Length of Stay	97.6
		Average Wages	18.93
		13.6% Skilled Nursing	77.3%
		86.4% Ancillary Service	22.7%
		122.0% Current Ratio	1.3
		-22.0% Days to Collect	38.8
		0.1% Avg Payment Days	14.2
		0.0% Depreciation Rate	0.0%
		-21.9% Return on Equity	40.0%

  

Balance Sheet		Income Statement	
Current Assets	334,786	Total Charges	5,950,706
Fixed Assets	0	Contract Allowance	809,132
Other Assets	-2,893,752	Operating Revenue	5,141,574
Total Assets	-2,558,966	Operating Expense	6,271,997
Current Liabilities	257,184	Operating Margin	-1,130,423
Long Term Liabilities	0	Other Income	4,032
Total Equity	-2,816,150	Other Expense	0
Total Liab. and Equity	-2,558,966	Net Profit or Loss	(1,126,391)

<b>676019 LAMPSTAND NURSING AND REHABILITATION LP</b>		Proprietary - Corporation	
LAMPSTAND NURSING AND REHABILITATION LP	11/30/2019 334 Days Settled		
BRYAN, TX 77802	12/31/2019 31 Days Settled	CR Beds 140	POS Beds 0
BRAZOS		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	60.6%
		Length of Stay	84.9
		Average Wages	18.93
		12.7% Skilled Nursing	76.8%
		87.3% Ancillary Service	23.2%
		105.4% Current Ratio	0.9
		-5.4% Days to Collect	731.7
		15.3% Avg Payment Days	408.5
		0.0% Depreciation Rate	38.1%
		9.8% Return on Equity	95.5%

  

Balance Sheet		Income Statement	
Current Assets	864,695	Total Charges	532,958
Fixed Assets	146,167	Contract Allowance	67,815
Other Assets	51,564	Operating Revenue	465,143
Total Assets	1,062,426	Operating Expense	490,471
Current Liabilities	931,772	Operating Margin	-25,328
Long Term Liabilities	82,746	Other Income	71,090
Total Equity	47,908	Other Expense	0
Total Liab. and Equity	1,062,426	Net Profit or Loss	45,762

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<b>675874 LAMUN-LUSK-SANCHEZ TEXAS STATE VETERANS HOME</b>				Nonprofit - Church	
LAMUN-LUSK-SANCHEZ TEXAS STATE VETERANS HOME		8/31/2019 365 Days Settled			
BIG SPRING, TX 79720				CR Beds 160    POS Beds 0	
HOWARD				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate            73.3%	
				Length of Stay                107.6	
				Average Wages                19.37	
				Skilled Nursing               83.3%	
				Ancillary Service            16.7%	
				Current Ratio                 1.9	
				Days to Collect               55.2	
				Avg Payment Days            30.7	
				Depreciation Rate            4.4%	
				Return on Equity              -4.5%	
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	1,755,806	Total Charges	8,735,198		
Fixed Assets	6,659,766	Contract Allowance	-1,525,934	-17.5%	
Other Assets	0	Operating Revenue	10,261,132	117.5%	
Total Assets	8,415,572	Operating Expense	11,045,390	107.6%	
Current Liabilities	930,053	Operating Margin	-784,258	-7.6%	
Long Term Liabilities	1,165,730	Other Income	501,061	4.9%	
Total Equity	6,319,789	Other Expense	0	0.0%	
Total Liab. and Equity	8,415,572	Net Profit or Loss	(283,197)	-2.8%	
<b>675810 LANCASTER LTC PARTNERS INC</b>					
LANCASTER LTC PARTNERS INC		12/31/2019 365 Days Settled			
LANCASTER, TX 75134				CR Beds 120    POS Beds 0	
DALLAS				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            46.5%	
				Length of Stay                248.3	
				Average Wages                18.03	
				Skilled Nursing               84.5%	
				Ancillary Service            15.5%	
				Current Ratio                 1.0	
				Days to Collect               43.9	
				Avg Payment Days            50.4	
				Depreciation Rate            451.1%	
				Return on Equity              -705.9%	
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	549,312	Total Charges	4,265,513		
Fixed Assets	0	Contract Allowance	381,728	8.9%	
Other Assets	135	Operating Revenue	3,883,785	91.1%	
Total Assets	549,447	Operating Expense	4,012,300	103.3%	
Current Liabilities	577,673	Operating Margin	-128,515	-3.3%	
Long Term Liabilities	0	Other Income	327,753	8.4%	
Total Equity	-28,226	Other Expense	0	0.0%	
Total Liab. and Equity	549,447	Net Profit or Loss	199,238	5.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455861 LANDMARK OF PLANO REHABILITATION AND NURSING CENTE</b>		Proprietary - Corporation	
LANDMARK OF PLANO REHABILITATION AND NURSING CENTE		8/31/2019 153 Days Settled	
PLANO, TX 75075		3/31/2019 90 Days Settled	
COLLIN		CR Beds 160 POS Beds 0	
BLUE CROSS (MARYLAND)		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	954,846	Total Charges	1,868,076
Fixed Assets	112,384	Contract Allowance	480,187
Other Assets	0	Operating Revenue	1,387,889
Total Assets	1,067,230	Operating Expense	1,543,370
Current Liabilities	1,769,481	Operating Margin	-155,481
Long Term Liabilities	0	Other Income	-63
Total Equity	-702,251	Other Expense	0
Total Liab. and Equity	1,067,230	Net Profit or Loss	(155,544)
		25.7%	74.3%
		111.2%	11.2%
		0.0%	0.0%
		0.0%	-11.2%

<b>455861 LANDMARK OF PLANO REHABILITATION AND NURSING CENTE</b>		Proprietary - Corporation	
LANDMARK OF PLANO REHABILITATION AND NURSING CENTE		8/31/2019 153 Days Settled	
PLANO, TX 75075		3/31/2019 90 Days Settled	
COLLIN		CR Beds 160 POS Beds 0	
BLUE CROSS (MARYLAND)		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	465,190	Total Charges	2,142,117
Fixed Assets	32,300	Contract Allowance	49,795
Other Assets	17,745	Operating Revenue	2,092,322
Total Assets	515,235	Operating Expense	2,554,520
Current Liabilities	7,583	Operating Margin	-462,198
Long Term Liabilities	0	Other Income	17,525
Total Equity	507,652	Other Expense	0
Total Liab. and Equity	515,235	Net Profit or Loss	(444,673)
		2.3%	97.7%
		122.1%	22.1%
		0.8%	0.0%
		-21.3%	-21.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675052 LAPORTE HEALTHCARE CENTER</b>		Proprietary - Corporation	
LAPORTE HEALTHCARE CENTER		12/31/2019 365 Days Settled	
LA PORTE, TX 77571		CR Beds 58    POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	75.4%
		Length of Stay	469.6
		Average Wages	18.97
		4.0% Skilled Nursing	75.3%
		96.0% Ancillary Service	24.7%
		86.4% Current Ratio	1.2
		13.6% Days to Collect	73.0
		2.4% Avg Payment Days	23.3
		0.0% Depreciation Rate	1,290.3%
		16.0% Return on Equity	189.1%
<b>Balance Sheet</b>			
		<b>Income Statement</b>	
Current Assets	1,837,945	Total Charges	3,135,759
Fixed Assets	12,162	Contract Allowance	124,354
Other Assets	0	Operating Revenue	3,011,405
Total Assets	1,850,107	Operating Expense	2,601,127
Current Liabilities	1,594,814	Operating Margin	410,278
Long Term Liabilities	0	Other Income	72,476
Total Equity	255,293	Other Expense	0
Total Liab. and Equity	1,850,107	Net Profit or Loss	482,754

<b>676313 LAREDO NURSING AND REHABILITATION CENTER</b>		Nonprofit - Church	
LAREDO NURSING AND REHABILITATION CENTER		6/30/2019 365 Days Settled	
LAREDO, TX 78041		CR Beds 120    POS Beds 0	
WEBB		<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)		Occupancy Rate	93.3%
		Length of Stay	111.7
		Average Wages	16.93
		7.1% Skilled Nursing	68.0%
		92.9% Ancillary Service	32.0%
		96.5% Current Ratio	0.8
		3.5% Days to Collect	40.0
		-0.4% Avg Payment Days	50.4
		0.0% Depreciation Rate	0.0%
		3.1% Return on Equity	-17.4%
<b>Balance Sheet</b>			
<b>Income Statement</b>			
Current Assets	1,070,332	Total Charges	10,512,614
Fixed Assets	0	Contract Allowance	748,422
Other Assets	0	Operating Revenue	9,764,192
Total Assets	1,070,332	Operating Expense	9,421,662
Current Liabilities	1,299,957	Operating Margin	342,530
Long Term Liabilities	0	Other Income	-41,389
Total Equity	-1,726,469	Other Expense	0
Total Liab. and Equity	-426,512	Net Profit or Loss	301,141

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675519 LARKSPUR</b>				Nonprofit - Church	
LARKSPUR		12/31/2019 365 Days Settled			
LUFKIN, TX 75904				CR Beds 92	POS Beds 0
ANGELINA				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	98.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	97.7
Current Assets	1,688,303	Total Charges	12,851,877	Average Wages	19.45
Fixed Assets	0	Contract Allowance	4,555,880	35.4%	Skilled Nursing 63.4%
Other Assets	0	Operating Revenue	8,295,997	64.6%	Ancillary Service 36.6%
Total Assets	<u>1,688,303</u>	Operating Expense	8,069,928	97.3%	Current Ratio 8.4
Current Liabilities	201,309	Operating Margin	226,069	2.7%	Days to Collect 35.4
Long Term Liabilities	0	Other Income	669	0.0%	Avg Payment Days 4.6
Total Equity	<u>1,486,994</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>1,688,303</u>	Net Profit or Loss	<u>217,266</u>	2.6%	Return on Equity 14.6%
<b>676465 LAS ALTURAS NURSING &amp; TRANSITIONAL CARE</b>				Proprietary - Partnership	
LAS ALTURAS NURSING & TRANSITIONAL CARE		12/31/2019 222 Days *Settled			
LAREDO, TX 78041				CR Beds 138	POS Beds 0
WEBB				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	30.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	68.4
Current Assets	1,579,121	Total Charges	3,316,752	Average Wages	18.60
Fixed Assets	238,880	Contract Allowance	170,721	5.1%	Skilled Nursing 54.5%
Other Assets	761	Operating Revenue	3,146,031	94.9%	Ancillary Service 45.5%
Total Assets	<u>1,818,762</u>	Operating Expense	3,829,168	121.7%	Current Ratio 3.0
Current Liabilities	522,342	Operating Margin	-683,137	-21.7%	Days to Collect 85.6
Long Term Liabilities	2,586,766	Other Income	1,824	0.1%	Avg Payment Days 26.7
Total Equity	<u>-1,290,346</u>	Other Expense	0	0.0%	Depreciation Rate 298.2%
Total Liab. and Equity	<u>1,818,762</u>	Net Profit or Loss	<u>(681,313)</u>	-21.7%	Return on Equity 52.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676464 LAS BRISAS REHABILITATION AND WELLNESS SUITES</b>		Nonprofit - Church	
LAS BRISAS REHABILITATION AND WELLNESS SUITES		5/31/2019 87 Days Settled	
IRVING, TX 75038		CR Beds 0    POS Beds 0	
DALLAS		<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)		Occupancy Rate            0.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0

<b>676328 LAS COLINAS OF WESTOVER</b>		Nonprofit - Church	
LAS COLINAS OF WESTOVER		9/30/2019 365 Days Settled	
SAN ANTONIO, TX 78251		CR Beds 140    POS Beds 0	
BEXAR		<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)		Occupancy Rate            77.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	6,760,019
Current Liabilities	0	Operating Margin	-6,760,019
Long Term Liabilities	0	Other Income	0
Total Equity	-6,760,019	Other Expense	0
Total Liab. and Equity	-6,760,019	Net Profit or Loss	(6,760,019)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676288 LAS PALMAS</b>				Government - County	
LAS PALMAS		12/31/2019 365 Days Settled			
COTULLA, TX 78014				CR Beds 60	POS Beds 0
LA SALLE				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate	94.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	240.7
Current Assets	345,288	Total Charges	4,734,473	Average Wages	17.61
Fixed Assets	3,082,367	Contract Allowance	259,785	5.5%	Skilled Nursing 69.0%
Other Assets	0	Operating Revenue	4,474,688	94.5%	Ancillary Service 31.0%
Total Assets	3,427,655	Operating Expense	4,881,906	109.1%	Current Ratio 0.7
Current Liabilities	480,670	Operating Margin	-407,218	-9.1%	Days to Collect 28.2
Long Term Liabilities	2,742,000	Other Income	4,820	0.1%	Avg Payment Days 35.9
Total Equity	204,985	Other Expense	0	0.0%	Depreciation Rate 4.6%
Total Liab. and Equity	3,427,655	Net Profit or Loss	(402,398)	-9.0%	Return on Equity -196.3%
<b>675415 LAS PALMAS HEALTHCARE CENTER</b>				Proprietary - Corporation	
LAS PALMAS HEALTHCARE CENTER		9/30/2019 365 Days Settled			
MCALLEN, TX 78503				CR Beds 120	POS Beds 0
HIDALGO				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	90.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	97.7
Current Assets	322,800	Total Charges	13,965,443	Average Wages	23.38
Fixed Assets	14,611,593	Contract Allowance	4,718,458	33.8%	Skilled Nursing 76.1%
Other Assets	195,392	Operating Revenue	9,246,985	66.2%	Ancillary Service 23.9%
Total Assets	15,129,785	Operating Expense	9,703,428	104.9%	Current Ratio 0.3
Current Liabilities	1,226,962	Operating Margin	-456,443	-4.9%	Days to Collect 12.5
Long Term Liabilities	4,965,563	Other Income	28,150	0.3%	Avg Payment Days 38.9
Total Equity	8,937,260	Other Expense	0	0.0%	Depreciation Rate 4.7%
Total Liab. and Equity	15,129,785	Net Profit or Loss	(428,293)	-4.6%	Return on Equity -4.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676393 LAS VENTANAS DE SOCORRO</b>				Proprietary - Other	
LAS VENTANAS DE SOCORRO		3/31/2019 90 Days Settled			
SOCORRO, TX 79927		5/31/2019 61 Days Settled		CR Beds 126 POS Beds 0	
EL PASO				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	71.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	76.6
Current Assets	147,492,934	Total Charges	2,298,267	Average Wages	19.89
Fixed Assets	36,688,350	Contract Allowance	449,377	19.6% Skilled Nursing	75.3%
Other Assets	49,919,191	Operating Revenue	1,848,890	80.4% Ancillary Service	24.7%
Total Assets	234,100,475	Operating Expense	1,953,616	105.7% Current Ratio	0.5
Current Liabilities	279,431,287	Operating Margin	-104,726	-5.7% Days to Collect	7,052.9
Long Term Liabilities	17,446,453	Other Income	4,678	0.3% Avg Payment Days	10,455.6
Total Equity	-62,777,265	Other Expense	0	0.0% Depreciation Rate	0.4%
Total Liab. and Equity	234,100,475	Net Profit or Loss	(100,048)	-5.4% Return on Equity	0.2%

<b>676393 LAS VENTANAS DE SOCORRO</b>				Nonprofit - Church	
LAS VENTANAS DE SOCORRO		3/31/2019 90 Days Settled			
SOCORRO, TX 79927		5/31/2019 61 Days Settled		CR Beds 126 POS Beds 0	
EL PASO				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	65.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	126.0
Current Assets	1,013,362	Total Charges	1,571,939	Average Wages	19.89
Fixed Assets	40,654	Contract Allowance	456,353	29.0% Skilled Nursing	55.5%
Other Assets	0	Operating Revenue	1,115,586	71.0% Ancillary Service	44.5%
Total Assets	1,054,016	Operating Expense	1,210,255	108.5% Current Ratio	2.7
Current Liabilities	378,532	Operating Margin	-94,669	-8.5% Days to Collect	136.9
Long Term Liabilities	770,153	Other Income	0	0.0% Avg Payment Days	43.3
Total Equity	-94,669	Other Expense	0	0.0% Depreciation Rate	452.6%
Total Liab. and Equity	1,054,016	Net Profit or Loss	(94,669)	-8.5% Return on Equity	100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675495 LAUREL COURT</b>				Nonprofit - Church	
LAUREL COURT		9/30/2019 365 Days Settled			
ALVIN, TX 77511				CR Beds 125    POS Beds 0	
BRAZORIA				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	69.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	103.1
Current Assets	3,086,024	Total Charges	11,548,077	Average Wages	20.48
Fixed Assets	0	Contract Allowance	3,762,461	32.6% Skilled Nursing	65.5%
Other Assets	0	Operating Revenue	7,785,616	67.4% Ancillary Service	34.5%
Total Assets	3,086,024	Operating Expense	7,575,685	97.3% Current Ratio	13.7
Current Liabilities	225,756	Operating Margin	209,931	2.7% Days to Collect	66.3
Long Term Liabilities	0	Other Income	6,575	0.1% Avg Payment Days	3.6
Total Equity	2,860,268	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	3,086,024	Net Profit or Loss	216,506	2.8% Return on Equity	7.6%
<b>675701 LAWRENCE STREET HEALTH CARE CENTER</b>				Nonprofit - Other	
LAWRENCE STREET HEALTH CARE CENTER		12/31/2019 365 Days Settled			
TOMBALL, TX 77375				CR Beds 150    POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	51.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	115.0
Current Assets	-878,532	Total Charges	8,358,712	Average Wages	19.74
Fixed Assets	0	Contract Allowance	2,565,220	30.7% Skilled Nursing	71.2%
Other Assets	1,223,485	Operating Revenue	5,793,492	69.3% Ancillary Service	28.8%
Total Assets	344,953	Operating Expense	6,300,092	108.7% Current Ratio	(0.6)
Current Liabilities	1,449,600	Operating Margin	-506,600	-8.7% Days to Collect	32.4
Long Term Liabilities	0	Other Income	21,436	0.4% Avg Payment Days	18.9
Total Equity	-1,104,647	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	344,953	Net Profit or Loss	(485,164)	-8.4% Return on Equity	43.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676474 LE REVE REHABILITATION &amp; MEMORY CARE</b>		Unknown
LE REVE REHABILITATION & MEMORY CARE	12/31/2019 84 Days *Settled	
DALLAS, TX		CR Beds 0    POS Beds 0
Invalid POS FIPS Codes		<b>Key Performance Ind.</b>
		Occupancy Rate    0.0%
		Length of Stay
		Average Wages
		0.0% Skilled Nursing    0.0%
		0.0% Ancillary Service    0.0%
		0.0% Current Ratio
		0.0% Days to Collect
		0.0% Avg Payment Days
		0.0% Depreciation Rate    0.0%
		0.0% Return on Equity    0.0%

  

Balance Sheet		Income Statement		
Current Assets	0	Total Charges	0	
Fixed Assets	0	Contract Allowance	0	0.0%
Other Assets	0	Operating Revenue	0	0.0%
Total Assets	0	Operating Expense	0	0.0%
Current Liabilities	0	Operating Margin	0	0.0%
Long Term Liabilities	0	Other Income	0	0.0%
Total Equity	0	Other Expense	0	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%

<b>676092 LEGACY AT JACKSONVILLE</b>		Nonprofit - Church
LEGACY AT JACKSONVILLE	6/30/2019 365 Days Settled	
JACKSONVILLE, TX 75766		CR Beds 84    POS Beds 0
CHEROKEE		<b>Key Performance Ind.</b>
BLUE CROSS (TEXAS)		Occupancy Rate    42.7%
		Length of Stay    147.2
		Average Wages    22.54
		0.0% Skilled Nursing    90.3%
		100.0% Ancillary Service    9.7%
		100.1% Current Ratio    1.1
		-0.1% Days to Collect    17.6
		0.1% Avg Payment Days    48.4
		0.0% Depreciation Rate    0.0%
		0.0% Return on Equity    0.0%

  

Balance Sheet		Income Statement		
Current Assets	475,255	Total Charges	2,843,310	
Fixed Assets	0	Contract Allowance	0	0.0%
Other Assets	21,375	Operating Revenue	2,843,310	100.0%
Total Assets	496,630	Operating Expense	2,846,341	100.1%
Current Liabilities	433,501	Operating Margin	-3,031	-0.1%
Long Term Liabilities	63,129	Other Income	3,033	0.1%
Total Equity	0	Other Expense	0	0.0%
Total Liab. and Equity	496,630	Net Profit or Loss	0	0.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676102 LEGACY AT JACKSONVILLE</b>				Proprietary - Other	
LEGACY AT JACKSONVILLE		3/31/2019 90 Days Settled			
JACKSONVILLE, TX 75766		CR Beds 101    POS Beds 0			
CHEROKEE		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		70.4%	
		Length of Stay		156.0	
		Average Wages		19.58	
		21.7%		Skilled Nursing	
		78.3%		Ancillary Service	
		107.0%		Current Ratio	
		-7.0%		Days to Collect	
		0.0%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-7.0%		Return on Equity	
				0.1%	
<hr/>					
<b>675998 LEGACY AT TOWN CREEK</b>				Nonprofit - Church	
LEGACY AT TOWN CREEK		9/30/2019 365 Days Settled			
PALESTINE, TX 75801		CR Beds 199    POS Beds 0			
ANDERSON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		83.3%	
		Length of Stay		142.4	
		Average Wages		18.55	
		0.0%		Skilled Nursing	
		100.0%		Ancillary Service	
		100.3%		Current Ratio	
		-0.3%		Days to Collect	
		0.3%		Avg Payment Days	
		0.0%		Depreciation Rate	
		0.1%		Return on Equity	
				0.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455351 LEGACY NURSING AND REHABILITATION</b>				Proprietary - Other	
LEGACY NURSING AND REHABILITATION    12/31/2019 396 Days Settled					
BRYAN, TX 77802				CR Beds 124    POS Beds 0	
BRAZOS				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate    65.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    213.0	
Current Assets	1,389,614	Total Charges	9,753,743	Average Wages    20.26	
Fixed Assets	18,912	Contract Allowance	2,403,252	24.6%	Skilled Nursing    70.1%
Other Assets	25,451	Operating Revenue	7,350,491	75.4%	Ancillary Service    29.9%
Total Assets	<u>1,433,977</u>	Operating Expense	7,508,800	102.2%	Current Ratio    0.9
Current Liabilities	1,583,810	Operating Margin	-158,309	-2.2%	Days to Collect    67.4
Long Term Liabilities	0	Other Income	7,975	0.1%	Avg Payment Days    24.9
Total Equity	-149,933	Other Expense	0	0.0%	Depreciation Rate    0.0%
Total Liab. and Equity	<u>1,433,877</u>	Net Profit or Loss	<u>(150,334)</u>	-2.0%	Return on Equity    100.3%
<b>676174 LEGACY NURSING AND REHABILITATION</b>				Proprietary - Other	
LEGACY NURSING AND REHABILITATION    12/31/2019 365 Days Settled					
CAMERON, TX 76520				CR Beds 104    POS Beds 0	
MILAM				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate    45.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    127.1	
Current Assets	457,726	Total Charges	4,264,708	Average Wages    14.88	
Fixed Assets	64,070	Contract Allowance	420,264	9.9%	Skilled Nursing    56.8%
Other Assets	167,683	Operating Revenue	3,844,444	90.1%	Ancillary Service    43.2%
Total Assets	<u>689,479</u>	Operating Expense	4,171,983	108.5%	Current Ratio    0.3
Current Liabilities	1,483,191	Operating Margin	-327,539	-8.5%	Days to Collect    37.7
Long Term Liabilities	0	Other Income	6,578	0.2%	Avg Payment Days    44.0
Total Equity	-793,712	Other Expense	0	0.0%	Depreciation Rate    0.0%
Total Liab. and Equity	<u>689,479</u>	Net Profit or Loss	<u>(320,961)</u>	-8.3%	Return on Equity    40.4%

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<b>676010 LEGACY REHABILITATION AND LIVING</b>				Nonprofit - Church	
LEGACY REHABILITATION AND LIVING		12/31/2019 365 Days Settled			
AMARILLO, TX 79109				CR Beds 150    POS Beds 0	
RANDALL				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	73.1%
				Length of Stay	131.6
				Average Wages	20.85
				11.9% Skilled Nursing	57.9%
				88.1% Ancillary Service	42.1%
				82.2% Current Ratio	5.6
				17.8% Days to Collect	49.2
				0.0% Avg Payment Days	16.4
				0.0% Depreciation Rate	24.0%
				17.8% Return on Equity	31.0%
<hr/>					
<b>675501 LEGACY WEST REHABILITATION AND HEALTHCARE</b>				Proprietary - Other	
LEGACY WEST REHABILITATION AND HEALTHCARE		12/31/2019 275 Days Settled			
CORSICANA, TX 75110		3/31/2019 90 Days Settled		CR Beds 148    POS Beds 0	
NAVARRO				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate	49.6%
				Length of Stay	188.9
				Average Wages	20.82
				19.6% Skilled Nursing	75.8%
				80.4% Ancillary Service	24.2%
				120.5% Current Ratio	0.5
				-20.5% Days to Collect	24,893.7
				0.2% Avg Payment Days	32,364.3
				0.0% Depreciation Rate	0.3%
				-20.2% Return on Equity	0.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675501 LEGACY WEST REHABILITATION AND HEALTHCARE</b>				Proprietary - Other	
LEGACY WEST REHABILITATION AND HEALTHCARE		12/31/2019 275 Days Settled			
CORSICANA, TX 75110		3/31/2019 90 Days Settled		CR Beds 148 POS Beds 0	
NAVARRO				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate	47.2%
				Length of Stay	228.8
				Average Wages	20.82
				Skilled Nursing	86.6%
				Ancillary Service	13.4%
				Current Ratio	0.7
				Days to Collect	49.6
				Avg Payment Days	71.2
				Depreciation Rate	781.0%
				Return on Equity	100.0%
<hr/>					
<b>675774 LEGEND HEALTHCARE AND REHABILITATION - GREENVILLE</b>				Nonprofit - Church	
LEGEND HEALTHCARE AND REHABILITATION - GREENVILLE		12/31/2019 365 Days Settled			
GREENVILLE, TX 75402				CR Beds 126 POS Beds 0	
HUNT				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	78.1%
				Length of Stay	88.2
				Average Wages	21.96
				Skilled Nursing	48.0%
				Ancillary Service	52.0%
				Current Ratio	3.0
				Days to Collect	51.0
				Avg Payment Days	15.3
				Depreciation Rate	207.1%
				Return on Equity	49.3%

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<b>676049 LEGEND HEALTHCARE AND REHABILITATION - PARIS</b>				Nonprofit - Church	
LEGEND HEALTHCARE AND REHABILITATION - PARIS		12/31/2019 365 Days Settled			
PARIS, TX 75460		CR Beds 120    POS Beds 0			
LAMAR		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		53.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				113.8	
Current Assets	-2,432,881	Total Charges	5,501,757	Average Wages	18.46
Fixed Assets	6,385	Contract Allowance	-68,739	-1.2%	Skilled Nursing
Other Assets	4,355,781	Operating Revenue	5,570,496	101.2%	Ancillary Service
Total Assets	1,929,285	Operating Expense	5,098,819	91.5%	Current Ratio
Current Liabilities	841,577	Operating Margin	471,677	8.5%	Days to Collect
Long Term Liabilities	-30,480	Other Income	4,247	0.1%	Avg Payment Days
Total Equity	1,118,188	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,929,285	Net Profit or Loss	475,924	8.5%	Return on Equity
					10,551.4 %
					42.6%

  

<b>676029 LEGEND OAKS HEALTH AND REHABILITATION - EULESS</b>				Nonprofit - Church	
LEGEND OAKS HEALTH AND REHABILITATION - EULESS		6/30/2019 365 Days Settled			
EULESS, TX 76040		CR Beds 140    POS Beds 0			
TARRANT		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		74.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				98.4	
Current Assets	1,121,455	Total Charges	10,415,619	Average Wages	21.68
Fixed Assets	536,942	Contract Allowance	804,896	7.7%	Skilled Nursing
Other Assets	6,646,741	Operating Revenue	9,610,723	92.3%	Ancillary Service
Total Assets	8,305,138	Operating Expense	9,325,107	97.0%	Current Ratio
Current Liabilities	607,740	Operating Margin	285,616	3.0%	Days to Collect
Long Term Liabilities	8,166,496	Other Income	-210	0.0%	Avg Payment Days
Total Equity	-469,098	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	8,305,138	Net Profit or Loss	285,406	3.0%	Return on Equity
					133.5%
					-60.8%

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<b>676272 LEGEND OAKS HEALTHCARE AND REHABILITATION-KYLE</b>				Nonprofit - Church	
LEGEND OAKS HEALTHCARE AND REHABILITATION-KYLE		9/30/2019 365 Days Settled			
KYLE, TX 78640				CR Beds 126    POS Beds 0	
HAYS				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate            83.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                85.0	
Current Assets	1,354,897	Total Charges	11,425,780	Average Wages                21.29	
Fixed Assets	421,166	Contract Allowance	844,109	7.4%	Skilled Nursing                57.9%
Other Assets	11,508,880	Operating Revenue	10,581,671	92.6%	Ancillary Service              42.1%
Total Assets	13,284,943	Operating Expense	9,557,252	90.3%	Current Ratio                    1.3
Current Liabilities	1,046,083	Operating Margin	1,024,419	9.7%	Days to Collect                 50.4
Long Term Liabilities	11,366,359	Other Income	3,434	0.0%	Avg Payment Days              14.9
Total Equity	872,501	Other Expense	0	0.0%	Depreciation Rate              210.0%
Total Liab. and Equity	13,284,943	Net Profit or Loss	1,027,853	9.7%	Return on Equity                117.8%

<b>676230 LEGEND OAKS HEALTHCARE AND REHABILITATION-WEST HOU</b>				Nonprofit - Church	
LEGEND OAKS HEALTHCARE AND REHABILITATION-WEST HOU		9/30/2019 365 Days Settled			
HOUSTON, TX 77095				CR Beds 124    POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate                86.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                 91.9	
Current Assets	2,616,231	Total Charges	11,149,952	Average Wages                21.78	
Fixed Assets	479,637	Contract Allowance	838,671	7.5%	Skilled Nursing                56.7%
Other Assets	9,101,755	Operating Revenue	10,311,281	92.5%	Ancillary Service              43.3%
Total Assets	12,197,623	Operating Expense	9,224,598	89.5%	Current Ratio                    2.1
Current Liabilities	1,241,925	Operating Margin	1,086,683	10.5%	Days to Collect                 39.7
Long Term Liabilities	9,128,454	Other Income	7,289	0.1%	Avg Payment Days              15.3
Total Equity	1,827,244	Other Expense	0	0.0%	Depreciation Rate              170.2%
Total Liab. and Equity	12,197,623	Net Profit or Loss	1,093,972	10.6%	Return on Equity                59.9%

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<b>676253 LEGEND OAKS HEALTHCARE AND REHABILITATION - ENNIS</b>				Nonprofit - Church	
LEGEND OAKS HEALTHCARE AND REHABILITATION - ENNIS		6/30/2019 365 Days Settled			
ENNIS, TX 75119				CR Beds 124 POS Beds 0	
ELLIS				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	71.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	100.2
Current Assets	670,313	Total Charges	8,667,665	Average Wages	20.53
Fixed Assets	435,537	Contract Allowance	247,020	2.8% Skilled Nursing	50.2%
Other Assets	8,535,882	Operating Revenue	8,420,645	97.2% Ancillary Service	49.8%
Total Assets	9,641,732	Operating Expense	7,404,415	87.9% Current Ratio	1.2
Current Liabilities	578,585	Operating Margin	1,016,230	12.1% Days to Collect	28.7
Long Term Liabilities	7,834,158	Other Income	596	0.0% Avg Payment Days	15.2
Total Equity	1,228,989	Other Expense	0	0.0% Depreciation Rate	149.8%
Total Liab. and Equity	9,641,732	Net Profit or Loss	1,016,826	12.1% Return on Equity	82.7%
<b>676392 LEGEND OAKS HEALTHCARE AND REHABILITATION - NEW BR</b>				Proprietary - Corporation	
LEGEND OAKS HEALTHCARE AND REHABILITATION - NEW BR		9/30/2019 183 Days Settled			
NEW BRAUNFELS, TX 78130		3/31/2019 90 Days Settled		CR Beds 126 POS Beds 0	
COMAL				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	82.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	67.1
Current Assets	1,166,393	Total Charges	2,967,590	Average Wages	22.45
Fixed Assets	75,089	Contract Allowance	282,807	9.5% Skilled Nursing	61.7%
Other Assets	9,510,087	Operating Revenue	2,684,783	90.5% Ancillary Service	38.3%
Total Assets	10,751,569	Operating Expense	2,350,621	87.6% Current Ratio	1.8
Current Liabilities	647,806	Operating Margin	334,162	12.4% Days to Collect	118.4
Long Term Liabilities	9,016,264	Other Income	3,336	0.1% Avg Payment Days	56.8
Total Equity	1,087,499	Other Expense	0	0.0% Depreciation Rate	161.1%
Total Liab. and Equity	10,751,569	Net Profit or Loss	337,498	12.6% Return on Equity	31.0%

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<b>676392 LEGEND OAKS HEALTHCARE AND REHABILITATION - NEW BR</b>				Nonprofit - Church	
LEGEND OAKS HEALTHCARE AND REHABILITATION - NEW BR		9/30/2019 183 Days Settled			
NEW BRAUNFELS, TX 78130		3/31/2019 90 Days Settled		CR Beds 126 POS Beds 0	
COMAL		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)				Occupancy Rate	84.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	77.6
Current Assets	2,737,424	Total Charges	6,339,562	Average Wages	22.45
Fixed Assets	69,797	Contract Allowance	811,013	12.8% Skilled Nursing	59.5%
Other Assets	8,436,011	Operating Revenue	5,528,549	87.2% Ancillary Service	40.5%
Total Assets	11,243,232	Operating Expense	4,966,174	89.8% Current Ratio	3.5
Current Liabilities	793,377	Operating Margin	562,375	10.2% Days to Collect	134.8
Long Term Liabilities	8,796,196	Other Income	3,806	0.1% Avg Payment Days	23.8
Total Equity	1,653,659	Other Expense	0	0.0% Depreciation Rate	320.1%
Total Liab. and Equity	11,243,232	Net Profit or Loss	566,181	10.2% Return on Equity	34.2%
<hr/>					
<b>676238 LEGEND OAKS HEALTHCARE AND REHABILITATION - NORTH</b>				Nonprofit - Church	
LEGEND OAKS HEALTHCARE AND REHABILITATION - NORTH		9/30/2019 365 Days Settled			
AUSTIN, TX 78754				CR Beds 124 POS Beds 0	
TRAVIS		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)				Occupancy Rate	75.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	120.3
Current Assets	-104,915	Total Charges	10,930,566	Average Wages	22.49
Fixed Assets	491,782	Contract Allowance	1,428,359	13.1% Skilled Nursing	58.3%
Other Assets	10,006,307	Operating Revenue	9,502,207	86.9% Ancillary Service	41.7%
Total Assets	10,393,174	Operating Expense	8,872,677	93.4% Current Ratio	(0.1)
Current Liabilities	899,847	Operating Margin	629,530	6.6% Days to Collect	38.8
Long Term Liabilities	9,937,264	Other Income	4,370	0.0% Avg Payment Days	14.4
Total Equity	-443,937	Other Expense	0	0.0% Depreciation Rate	168.7%
Total Liab. and Equity	10,393,174	Net Profit or Loss	633,900	6.7% Return on Equity	-142.8%

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<b>676251 LEGEND OAKS HEALTHCARE AND REHABILITATION - NORTH/</b>		Nonprofit - Church	
LEGEND OAKS HEALTHCARE AND REHABILITATION - NORTH/		9/30/2019 365 Days Settled	
HOUSTON, TX 77070		CR Beds 124 POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)		Occupancy Rate	55.3%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-3,992,896	Total Charges	7,216,938
Fixed Assets	361,612	Contract Allowance	1,123,040
Other Assets	10,578,318	Operating Revenue	6,093,898
Total Assets	6,947,034	Operating Expense	7,286,340
Current Liabilities	850,938	Operating Margin	-1,192,442
Long Term Liabilities	10,574,394	Other Income	1,069
Total Equity	-4,478,298	Other Expense	0
Total Liab. and Equity	6,947,034	Net Profit or Loss	(1,191,373)
		15.6%	Skilled Nursing 57.3%
		84.4%	Ancillary Service 42.7%
		119.6%	Current Ratio (4.7)
		-19.6%	Days to Collect 45.8
		0.0%	Avg Payment Days 11.9
		0.0%	Depreciation Rate 228.5%
		-19.6%	Return on Equity 26.6%

<b>676312 LEGEND OAKS HEALTHCARE AND REHABILITATION - WEST S</b>		Nonprofit - Church	
LEGEND OAKS HEALTHCARE AND REHABILITATION - WEST S		9/30/2019 365 Days Settled	
SAN ANTONIO, TX 78227		CR Beds 124 POS Beds 0	
BEXAR		<b>Key Performance Ind.</b>	
Novitas LA		Occupancy Rate	84.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,407,363	Total Charges	11,849,486
Fixed Assets	376,462	Contract Allowance	1,688,933
Other Assets	7,895,547	Operating Revenue	10,160,553
Total Assets	9,679,372	Operating Expense	9,613,252
Current Liabilities	860,158	Operating Margin	547,301
Long Term Liabilities	8,544,091	Other Income	1,524
Total Equity	275,123	Other Expense	0
Total Liab. and Equity	9,679,372	Net Profit or Loss	548,825
		14.3%	Skilled Nursing 63.1%
		85.7%	Ancillary Service 36.9%
		94.6%	Current Ratio 1.6
		5.4%	Days to Collect 50.5
		0.0%	Avg Payment Days 19.1
		0.0%	Depreciation Rate 173.6%
		5.4%	Return on Equity 199.5%

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<b>676421 LEGEND OAKS HEALTHCARE AND REHABILITATION -WAXAHAC</b>		Nonprofit - Church	
LEGEND OAKS HEALTHCARE AND REHABILITATION -WAXAHAC		6/30/2019 91 Days Settled	
WAXAHACHIE, TX 75165		3/31/2019 90 Days Settled	
ELLIS		CR Beds 121    POS Beds 0	
NOVITAS (TEXAS)		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,691,200	Total Charges	3,453,077
Fixed Assets	350,710	Contract Allowance	378,640
Other Assets	9,279,761	Operating Revenue	3,074,437
Total Assets	11,321,671	Operating Expense	2,640,241
Current Liabilities	748,353	Operating Margin	434,196
Long Term Liabilities	8,864,181	Other Income	1,285
Total Equity	1,709,137	Other Expense	0
Total Liab. and Equity	11,321,671	Net Profit or Loss	435,481
		11.0%	Skilled Nursing 50.7%
		89.0%	Ancillary Service 49.3%
		85.9%	Current Ratio 2.3
		14.1%	Days to Collect 99.2
		0.0%	Avg Payment Days 29.0
		0.0%	Depreciation Rate 61.6%
		14.2%	Return on Equity 25.5%

<b>676421 LEGEND OAKS HEALTHCARE AND REHABILITATION -WAXAHAC</b>		Proprietary - Corporation	
LEGEND OAKS HEALTHCARE AND REHABILITATION -WAXAHAC		6/30/2019 91 Days Settled	
WAXAHACHIE, TX 75165		3/31/2019 90 Days Settled	
ELLIS		CR Beds 121    POS Beds 0	
NOVITAS (TEXAS)		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,273,096	Total Charges	3,410,574
Fixed Assets	378,993	Contract Allowance	409,932
Other Assets	9,406,384	Operating Revenue	3,000,642
Total Assets	11,058,473	Operating Expense	2,581,926
Current Liabilities	645,899	Operating Margin	418,716
Long Term Liabilities	9,138,895	Other Income	52
Total Equity	1,273,679	Other Expense	0
Total Liab. and Equity	11,058,473	Net Profit or Loss	418,768
		12.0%	Skilled Nursing 51.0%
		88.0%	Ancillary Service 49.0%
		86.0%	Current Ratio 2.0
		14.0%	Days to Collect 76.7
		0.0%	Avg Payment Days 33.1
		0.0%	Depreciation Rate 54.1%
		14.0%	Return on Equity 32.9%

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<b>676113 LEGEND OAKS HEALTHCARE AND REHABILITATION CENTER -</b>		Nonprofit - Church	
LEGEND OAKS HEALTHCARE AND REHABILITATION CENTER -		9/30/2019 365 Days Settled	
SAN ANTONIO, TX 78224		CR Beds 126 POS Beds 0	
BEXAR		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	80.0%
<b>Balance Sheet</b>		Length of Stay	51.7
<b>Income Statement</b>		Average Wages	20.58
Current Assets	1,260,129	Total Charges	9,696,295
Fixed Assets	571,856	Contract Allowance	-473,199
Other Assets	11,227,344	Operating Revenue	10,169,494
Total Assets	13,059,329	Operating Expense	9,136,598
Current Liabilities	1,068,080	Operating Margin	1,032,896
Long Term Liabilities	11,145,652	Other Income	2,555
Total Equity	845,597	Other Expense	0
Total Liab. and Equity	13,059,329	Net Profit or Loss	1,035,451
		-4.9%	
		104.9%	
		89.8%	
		10.2%	
		0.0%	
		0.0%	
		10.2%	
		104.9%	
		89.8%	
		10.2%	
		0.0%	
		0.0%	
		10.2%	

<b>676137 LEGEND OAKS HEALTHCARE AND REHABILITATION CENTER -</b>		Nonprofit - Church	
LEGEND OAKS HEALTHCARE AND REHABILITATION CENTER -		9/30/2019 365 Days Settled	
HOUSTON, TX 77064		CR Beds 125 POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	68.4%
<b>Balance Sheet</b>		Length of Stay	95.2
<b>Income Statement</b>		Average Wages	21.34
Current Assets	680,115	Total Charges	10,030,729
Fixed Assets	509,793	Contract Allowance	1,953,478
Other Assets	9,806,460	Operating Revenue	8,077,251
Total Assets	10,996,368	Operating Expense	7,988,521
Current Liabilities	636,290	Operating Margin	88,730
Long Term Liabilities	11,296,631	Other Income	2,812
Total Equity	-936,553	Other Expense	0
Total Liab. and Equity	10,996,368	Net Profit or Loss	91,542
		19.5%	
		80.5%	
		98.9%	
		1.1%	
		0.0%	
		0.0%	
		1.1%	

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<b>676048 LEGEND OAKS HEALTHCARE AND REHABILITATION CENTER G</b>		Nonprofit - Church	
LEGEND OAKS HEALTHCARE AND REHABILITATION CENTER G		12/31/2019 365 Days Settled	
GLADEWATER, TX 75647		CR Beds 100 POS Beds 0	
GREGG		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	71.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	208,193	Total Charges	6,847,029
Fixed Assets	514,623	Contract Allowance	500,374
Other Assets	8,041,171	Operating Revenue	6,346,655
Total Assets	8,763,987	Operating Expense	5,950,402
Current Liabilities	639,933	Operating Margin	396,253
Long Term Liabilities	8,048,930	Other Income	3,028
Total Equity	75,124	Other Expense	0
Total Liab. and Equity	8,763,987	Net Profit or Loss	399,281
		7.3%	Skilled Nursing 48.8%
		92.7%	Ancillary Service 51.2%
		93.8%	Current Ratio 0.3
		6.2%	Days to Collect 53.7
		0.0%	Avg Payment Days 13.8
		0.0%	Depreciation Rate 132.1%
		6.3%	Return on Equity 531.5%
<b>676413 LEGEND OAKS HEALTHCARE AND REHABILITATION GARLAND</b>		Proprietary - Corporation	
LEGEND OAKS HEALTHCARE AND REHABILITATION GARLAND		6/30/2019 91 Days Settled	
GARLAND, TX 75044		3/31/2019 90 Days Settled	
DALLAS		CR Beds 132 POS Beds 0	
NOVITAS (TEXAS)		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	969,420	Total Charges	2,529,965
Fixed Assets	307,443	Contract Allowance	325,843
Other Assets	6,665,667	Operating Revenue	2,204,122
Total Assets	7,942,530	Operating Expense	2,122,080
Current Liabilities	561,098	Operating Margin	82,042
Long Term Liabilities	8,873,254	Other Income	125
Total Equity	-1,491,822	Other Expense	0
Total Liab. and Equity	7,942,530	Net Profit or Loss	82,167
		12.9%	Skilled Nursing 61.3%
		87.1%	Ancillary Service 38.7%
		96.3%	Current Ratio 1.7
		3.7%	Days to Collect 79.4
		0.0%	Avg Payment Days 35.0
		0.0%	Depreciation Rate 65.0%
		3.7%	Return on Equity -5.5%

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676413 LEGEND OAKS HEALTHCARE AND REHABILITATION GARLAND				Nonprofit - Church	
LEGEND OAKS HEALTHCARE AND REHABILITATION GARLAND		6/30/2019 91 Days Settled			
GARLAND, TX 75044		3/31/2019 90 Days Settled		CR Beds 132 POS Beds 0	
DALLAS				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	71.6%
				Length of Stay	104.8
				Average Wages	20.25
				13.6% Skilled Nursing	61.8%
				86.4% Ancillary Service	38.2%
				94.9% Current Ratio	2.8
				5.1% Days to Collect	132.6
				0.1% Avg Payment Days	27.1
				0.0% Depreciation Rate	68.2%
				5.1% Return on Equity	-8.2%
Balance Sheet		Income Statement			
Current Assets	1,622,903	Total Charges	2,552,838		
Fixed Assets	282,728	Contract Allowance	347,165		
Other Assets	6,057,834	Operating Revenue	2,205,673		
Total Assets	7,963,465	Operating Expense	2,094,120		
Current Liabilities	575,313	Operating Margin	111,553		
Long Term Liabilities	8,766,740	Other Income	1,702		
Total Equity	-1,378,588	Other Expense	0		
Total Liab. and Equity	7,963,465	Net Profit or Loss	113,255		
676426 LEGENDS OAKS HEALTHCARE AND REHABILITATION - FORT				Proprietary - Corporation	
LEGENDS OAKS HEALTHCARE AND REHABILITATION - FORT		6/30/2019 91 Days Settled			
KELLER, TX 76244		3/31/2019 90 Days Settled		CR Beds 132 POS Beds 0	
TARRANT				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	63.7%
				Length of Stay	71.4
				Average Wages	23.19
				8.1% Skilled Nursing	55.3%
				91.9% Ancillary Service	44.7%
				98.9% Current Ratio	3.1
				1.1% Days to Collect	78.9
				0.0% Avg Payment Days	31.0
				0.0% Depreciation Rate	61.4%
				1.1% Return on Equity	-1.4%
Balance Sheet		Income Statement			
Current Assets	932,773	Total Charges	2,324,367		
Fixed Assets	373,573	Contract Allowance	188,249		
Other Assets	6,187,004	Operating Revenue	2,136,118		
Total Assets	7,493,350	Operating Expense	2,112,956		
Current Liabilities	298,885	Operating Margin	23,162		
Long Term Liabilities	8,873,254	Other Income	191		
Total Equity	-1,678,789	Other Expense	0		
Total Liab. and Equity	7,493,350	Net Profit or Loss	23,353		

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<b>676426 LEGENDS OAKS HEALTHCARE AND REHABILITATION - FORT</b>				Nonprofit - Church	
LEGENDS OAKS HEALTHCARE AND REHABILITATION - FORT		6/30/2019 91 Days Settled			
KELLER, TX 76244		3/31/2019 90 Days Settled		CR Beds 132    POS Beds 0	
TARRANT				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	66.0%
				Length of Stay	63.4
				Average Wages	23.19
				2.1% Skilled Nursing	56.6%
				97.9% Ancillary Service	43.4%
				95.1% Current Ratio	3.8
				4.9% Days to Collect	124.9
				0.0% Avg Payment Days	32.8
				0.0% Depreciation Rate	70.8%
				4.9% Return on Equity	-7.3%
<hr/>					
<b>676016 LEONARD MANOR NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
LEONARD MANOR NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled			
LEONARD, TX 75452				CR Beds 79    POS Beds 0	
FANNIN				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	27.9%
				Length of Stay	171.1
				Average Wages	17.46
				3.8% Skilled Nursing	67.5%
				96.2% Ancillary Service	32.5%
				119.9% Current Ratio	0.5
				-19.9% Days to Collect	27.0
				0.1% Avg Payment Days	37.6
				0.0% Depreciation Rate	486.5%
				-19.9% Return on Equity	59.6%

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<b>675329 LEVELLAND NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
LEVELLAND NURSING & REHABILITATION CENTER    9/30/2019 365 Days Settled					
LEVELLAND, TX 79336				CR Beds 87    POS Beds 0	
HOCKLEY				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate    69.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    154.0	
Current Assets	507,096	Total Charges	8,200,489	Average Wages    15.54	
Fixed Assets	179,737	Contract Allowance	3,572,666	43.6%	Skilled Nursing    84.1%
Other Assets	7,448	Operating Revenue	4,627,823	56.4%	Ancillary Service    15.9%
Total Assets	694,281	Operating Expense	4,759,731	102.9%	Current Ratio    1.4
Current Liabilities	361,908	Operating Margin	-131,908	-2.9%	Days to Collect    35.4
Long Term Liabilities	163,023	Other Income	259,787	5.6%	Avg Payment Days    26.4
Total Equity	169,350	Other Expense	0	0.0%	Depreciation Rate    143.1%
Total Liab. and Equity	694,281	Net Profit or Loss	127,879	2.8%	Return on Equity    75.5%
<b>676390 LEXINGTON MEDICAL LODGE</b>				Nonprofit - Church	
LEXINGTON MEDICAL LODGE    6/30/2019 365 Days Settled					
FARMERSVILLE, TX 75442				CR Beds 128    POS Beds 0	
COLLIN				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate    86.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    134.1	
Current Assets	2,083,239	Total Charges	4,250,248	Average Wages    19.06	
Fixed Assets	0	Contract Allowance	2,539,283	59.7%	Skilled Nursing    80.3%
Other Assets	0	Operating Revenue	1,710,965	40.3%	Ancillary Service    19.7%
Total Assets	2,083,239	Operating Expense	1,592,152	93.1%	Current Ratio    1.7
Current Liabilities	1,210,579	Operating Margin	118,813	6.9%	Days to Collect    269.1
Long Term Liabilities	0	Other Income	288	0.0%	Avg Payment Days    107.5
Total Equity	872,660	Other Expense	0	0.0%	Depreciation Rate    0.0%
Total Liab. and Equity	2,083,239	Net Profit or Loss	119,101	7.0%	Return on Equity    13.6%

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<b>676390 LEXINGTON MEDICAL LODGE</b>				Nonprofit - Church	
LEXINGTON MEDICAL LODGE		6/30/2019 365 Days Settled			
FARMERSVILLE, TX 75442		8/31/2019 62 Days Settled		CR Beds 128    POS Beds 0	
COLLIN		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		89.3%	
		Length of Stay		107.0	
		Average Wages		19.06	
		Skilled Nursing		81.0%	
		Ancillary Service		19.0%	
		Current Ratio		2.0	
		Days to Collect		40.9	
		Avg Payment Days		17.7	
		Depreciation Rate		0.0%	
		Return on Equity		105.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,530,856	Total Charges	25,485,848		
Fixed Assets	0	Contract Allowance	15,058,075	59.1%	
Other Assets	0	Operating Revenue	10,427,773	40.9%	
Total Assets	1,530,856	Operating Expense	9,685,346	92.9%	
Current Liabilities	761,828	Operating Margin	742,427	7.1%	
Long Term Liabilities	0	Other Income	65,687	0.6%	
Total Equity	769,028	Other Expense	0	0.0%	
Total Liab. and Equity	1,530,856	Net Profit or Loss	808,114	7.7%	
<hr/>					
<b>675840 LEXINGTON PLACE NURSING &amp; REHABILITATION</b>				Proprietary - Partnership	
LEXINGTON PLACE NURSING & REHABILITATION		12/31/2019 365 Days Settled			
RICHLAND HILLS, TX 76118				CR Beds 114    POS Beds 0	
TARRANT		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		68.4%	
		Length of Stay		187.2	
		Average Wages		20.78	
		Skilled Nursing		60.3%	
		Ancillary Service		39.7%	
		Current Ratio		0.4	
		Days to Collect		21.9	
		Avg Payment Days		32.4	
		Depreciation Rate		53.6%	
		Return on Equity		4.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	432,582	Total Charges	9,234,061		
Fixed Assets	110,518	Contract Allowance	3,039,566	32.9%	
Other Assets	4,084	Operating Revenue	6,194,495	67.1%	
Total Assets	547,184	Operating Expense	6,268,735	101.2%	
Current Liabilities	1,212,523	Operating Margin	-74,240	-1.2%	
Long Term Liabilities	0	Other Income	66,149	1.1%	
Total Equity	-665,339	Other Expense	0	0.0%	
Total Liab. and Equity	547,184	Net Profit or Loss	(30,183)	-0.5%	

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<b>675540 LIBERTY HEALTH CARE CENTER</b>		Nonprofit - Other	
LIBERTY HEALTH CARE CENTER		12/31/2019 365 Days Settled	
LIBERTY, TX 77575		CR Beds 118    POS Beds 0	
LIBERTY		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	65.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-1,056,542	Total Charges	8,883,122
Fixed Assets	0	Contract Allowance	2,807,846
Other Assets	916,226	Operating Revenue	6,075,276
Total Assets	<u>-140,316</u>	Operating Expense	5,898,087
Current Liabilities	316,748	Operating Margin	177,189
Long Term Liabilities	0	Other Income	1,512
Total Equity	<u>-457,064</u>	Other Expense	0
Total Liab. and Equity	<u>-140,316</u>	Net Profit or Loss	<u>178,701</u>
		31.6%	Skilled Nursing 66.1%
		68.4%	Ancillary Service 33.9%
		97.1%	Current Ratio (3.3)
		2.9%	Days to Collect 56.0
		0.0%	Avg Payment Days 20.1
		0.0%	Depreciation Rate 0.0%
		2.9%	Return on Equity -39.1%

<b>675935 LIFE CARE CENTER OF HALTOM</b>		Proprietary - Other	
LIFE CARE CENTER OF HALTOM		8/31/2019 365 Days Settled	
FORT WORTH, TX 76117		CR Beds 127    POS Beds 0	
TARRANT		<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)		Occupancy Rate	73.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,060,707	Total Charges	9,703,891
Fixed Assets	243,042	Contract Allowance	1,585,675
Other Assets	57,914	Operating Revenue	8,118,216
Total Assets	<u>1,361,663</u>	Operating Expense	9,199,773
Current Liabilities	518,480	Operating Margin	-1,081,557
Long Term Liabilities	1,579,561	Other Income	3,189
Total Equity	<u>-736,378</u>	Other Expense	0
Total Liab. and Equity	<u>1,361,663</u>	Net Profit or Loss	<u>(1,078,368)</u>
		16.3%	Skilled Nursing 73.1%
		83.7%	Ancillary Service 26.9%
		113.3%	Current Ratio 2.0
		-13.3%	Days to Collect 43.3
		0.0%	Avg Payment Days 17.4
		0.0%	Depreciation Rate 278.7%
		-13.3%	Return on Equity 146.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455864 LIFE CARE CENTER OF PLANO</b>				Proprietary - Partnership	
LIFE CARE CENTER OF PLANO		12/31/2019 365 Days Settled			
PLANO, TX 75075		CR Beds 120 POS Beds 0			
COLLIN		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)		Occupancy Rate		51.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 43.3	
Current Assets	1,083,263	Total Charges	7,328,366	Average Wages	22.70
Fixed Assets	0	Contract Allowance	510,204	7.0%	Skilled Nursing 66.5%
Other Assets	19,655	Operating Revenue	6,818,162	93.0%	Ancillary Service 33.5%
Total Assets	1,102,918	Operating Expense	7,325,167	107.4%	Current Ratio 2.4
Current Liabilities	446,445	Operating Margin	-507,005	-7.4%	Days to Collect 46.1
Long Term Liabilities	228,408	Other Income	9,224	0.1%	Avg Payment Days 21.7
Total Equity	428,065	Other Expense	0	0.0%	Depreciation Rate 647.1%
Total Liab. and Equity	1,102,918	Net Profit or Loss	(497,781)	-7.3%	Return on Equity -116.3%
<b>455972 LINDALE HEALTHCARE CENTER</b>				Proprietary - Corporation	
LINDALE HEALTHCARE CENTER		12/31/2019 365 Days Settled			
LINDALE, TX 75771		CR Beds 80 POS Beds 0			
SMITH		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		49.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 292.3	
Current Assets	367,944	Total Charges	2,786,912	Average Wages	16.83
Fixed Assets	34,300	Contract Allowance	229,874	8.2%	Skilled Nursing 74.9%
Other Assets	0	Operating Revenue	2,557,038	91.8%	Ancillary Service 25.1%
Total Assets	402,244	Operating Expense	2,191,067	85.7%	Current Ratio 0.3
Current Liabilities	1,315,495	Operating Margin	365,971	14.3%	Days to Collect 44.5
Long Term Liabilities	0	Other Income	61,001	2.4%	Avg Payment Days 26.9
Total Equity	-913,251	Other Expense	0	0.0%	Depreciation Rate 249.9%
Total Liab. and Equity	402,244	Net Profit or Loss	426,972	16.7%	Return on Equity -46.8%

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<b>675870 LINDAN PARK CARE CENTER LP</b>				Proprietary - Partnership	
LINDAN PARK CARE CENTER LP		12/31/2019 365 Days Settled			
RICHARDSON, TX 75081		CR Beds 138    POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		59.4%	
		Length of Stay		251.4	
		Average Wages		17.90	
		5.5% Skilled Nursing		73.5%	
		94.5% Ancillary Service		26.5%	
		105.1% Current Ratio		0.5	
		-5.1% Days to Collect		40.9	
		0.2% Avg Payment Days		46.8	
		0.0% Depreciation Rate		52.4%	
		-4.9% Return on Equity		90.8%	
<b>Balance Sheet</b>					
		<b>Income Statement</b>			
Current Assets	795,537	Total Charges	6,252,730		
Fixed Assets	250,117	Contract Allowance	346,520		
Other Assets	180,582	Operating Revenue	5,906,210		
Total Assets	1,226,236	Operating Expense	6,210,063		
Current Liabilities	1,547,654	Operating Margin	-303,853		
Long Term Liabilities	0	Other Income	12,156		
Total Equity	-321,418	Other Expense	0		
Total Liab. and Equity	1,226,236	Net Profit or Loss	(291,697)		

<b>675104 LIVE OAK NURSING AND REHABILITATION CENTER</b>				Government - City-County	
LIVE OAK NURSING AND REHABILITATION CENTER		6/30/2019 365 Days Settled			
GEORGE WEST, TX 78022		CR Beds 100    POS Beds 0			
LIVE OAK		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		73.7%	
		Length of Stay		220.6	
		Average Wages		18.54	
		0.0% Skilled Nursing		77.6%	
		100.0% Ancillary Service		22.4%	
		108.3% Current Ratio		0.6	
		-8.3% Days to Collect		35.1	
		4.6% Avg Payment Days		41.7	
		0.0% Depreciation Rate		97.4%	
		-3.7% Return on Equity		153.2%	
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	507,339	Total Charges	5,183,211		
Fixed Assets	312,244	Contract Allowance	0		
Other Assets	-86,739	Operating Revenue	5,183,211		
Total Assets	732,844	Operating Expense	5,610,892		
Current Liabilities	857,953	Operating Margin	-427,681		
Long Term Liabilities	0	Other Income	236,003		
Total Equity	-125,109	Other Expense	0		
Total Liab. and Equity	732,844	Net Profit or Loss	(191,678)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675076 LLANO NURSING AND REHABILITATION CENTER</b>				Nonprofit - Church	
LLANO NURSING AND REHABILITATION CENTER      6/30/2019 365 Days Settled					
LLANO, TX 78643				CR Beds 116    POS Beds 0	
LLANO				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate      51.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      190.3	
Current Assets	3,628,699	Total Charges	5,226,165	Average Wages      17.38	
Fixed Assets	256,293	Contract Allowance	139,844	2.7% Skilled Nursing      64.3%	
Other Assets	50	Operating Revenue	5,086,321	97.3% Ancillary Service      35.7%	
Total Assets	3,885,042	Operating Expense	4,009,936	78.8% Current Ratio      6.6	
Current Liabilities	548,864	Operating Margin	1,076,385	21.2% Days to Collect      57.7	
Long Term Liabilities	0	Other Income	143,773	2.8% Avg Payment Days      50.0	
Total Equity	3,336,178	Other Expense	0	0.0% Depreciation Rate      117.2%	
Total Liab. and Equity	3,885,042	Net Profit or Loss	1,220,158	24.0% Return on Equity      36.6%	
<hr/>					
<b>675485 LOCKNEY HEALTH AND REHABILITATION CENTER</b>				Proprietary - Corporation	
LOCKNEY HEALTH AND REHABILITATION CENTER      8/31/2019 365 Days Settled					
LOCKNEY, TX 79241				CR Beds 52    POS Beds 0	
FLOYD				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate      45.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      144.2	
Current Assets	219,171	Total Charges	2,019,431	Average Wages      18.03	
Fixed Assets	3,203	Contract Allowance	231,623	11.5% Skilled Nursing      87.2%	
Other Assets	-433,720	Operating Revenue	1,787,808	88.5% Ancillary Service      12.8%	
Total Assets	-211,346	Operating Expense	1,993,744	111.5% Current Ratio      1.8	
Current Liabilities	119,287	Operating Margin	-205,936	-11.5% Days to Collect      32.4	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days      88.5	
Total Equity	-330,633	Other Expense	0	0.0% Depreciation Rate      2,810.5%	
Total Liab. and Equity	-211,346	Net Profit or Loss	(205,936)	-11.5% Return on Equity      62.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676266 LONGHORN VILLAGE</b>				Nonprofit - Other		
LONGHORN VILLAGE		12/31/2019 365 Days Settled				
AUSTIN, TX 78732				CR Beds 60	POS Beds 0	
TRAVIS		<b>Key Performance Ind.</b>				
TRAILBLAZER (TEXAS)				Occupancy Rate	70.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	61.4	
Current Assets	14,262,080	Total Charges	4,110,238	Average Wages	21.04	
Fixed Assets	86,660,964	Contract Allowance	1,744,215	42.4%	Skilled Nursing	56.3%
Other Assets	23,104,595	Operating Revenue	2,366,023	57.6%	Ancillary Service	43.7%
Total Assets	<u>124,027,639</u>	Operating Expense	25,651,200	1,084.1%	Current Ratio	0.1
Current Liabilities	134,278,390	Operating Margin	-23,285,177	-984.1%	Days to Collect	68.2
Long Term Liabilities	105,049,451	Other Income	22,445,350	948.7%	Avg Payment Days	17.7
Total Equity	-115,300,202	Other Expense	0	0.0%	Depreciation Rate	7.0%
Total Liab. and Equity	<u>124,027,639</u>	Net Profit or Loss	<u>(839,827)</u>	-35.5%	Return on Equity	0.7%
<b>675185 LONGMEADOW HEALTHCARE CENTER</b>				Proprietary - Corporation		
LONGMEADOW HEALTHCARE CENTER		12/31/2019 365 Days Settled				
JUSTIN, TX 76247				CR Beds 120	POS Beds 0	
DENTON		<b>Key Performance Ind.</b>				
BLUE CROSS (MARYLAND)				Occupancy Rate	94.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	123.7	
Current Assets	880,350	Total Charges	13,154,745	Average Wages	17.25	
Fixed Assets	239,179	Contract Allowance	4,010,181	30.5%	Skilled Nursing	78.0%
Other Assets	0	Operating Revenue	9,144,564	69.5%	Ancillary Service	22.0%
Total Assets	<u>1,119,529</u>	Operating Expense	9,481,930	103.7%	Current Ratio	1.4
Current Liabilities	613,512	Operating Margin	-337,366	-3.7%	Days to Collect	34.9
Long Term Liabilities	186,303	Other Income	666,635	7.3%	Avg Payment Days	21.7
Total Equity	319,714	Other Expense	0	0.0%	Depreciation Rate	422.3%
Total Liab. and Equity	<u>1,119,529</u>	Net Profit or Loss	<u>329,269</u>	3.6%	Return on Equity	103.0%

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<b>455684 LONGVIEW HILL NURSING AND REHABILITATION CENTER</b>				Government - City-County	
LONGVIEW HILL NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
LONGVIEW, TX 75605				CR Beds 198    POS Beds 0	
GREGG				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	67.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	102.5
Current Assets	1,220,132	Total Charges	9,118,026	Average Wages	18.74
Fixed Assets	428,743	Contract Allowance	0	0.0%	
Other Assets	1,040,643	Operating Revenue	9,118,026	100.0%	
Total Assets	<u>2,689,518</u>	Operating Expense	9,421,403	103.3%	
Current Liabilities	2,030,599	Operating Margin	-303,377	-3.3%	
Long Term Liabilities	0	Other Income	600,340	6.6%	
Total Equity	658,919	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,689,518</u>	Net Profit or Loss	<u>296,963</u>	3.3%	
				Skilled Nursing	80.8%
				Ancillary Service	19.2%
				Current Ratio	0.6
				Days to Collect	47.4
				Avg Payment Days	58.5
				Depreciation Rate	75.1%
				Return on Equity	45.1%
<hr/>					
<b>676283 LOS ARCOS DEL NORTE CARE CENTER</b>				Proprietary - Other	
LOS ARCOS DEL NORTE CARE CENTER		3/31/2019 90 Days Settled			
EL PASO, TX 79934		5/31/2019 61 Days Settled		CR Beds 124    POS Beds 0	
EL PASO				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate	75.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	66.8
Current Assets	147,492,934	Total Charges	2,785,303	Average Wages	19.92
Fixed Assets	36,688,350	Contract Allowance	719,715	25.8%	
Other Assets	49,919,191	Operating Revenue	2,065,588	74.2%	
Total Assets	<u>234,100,475</u>	Operating Expense	2,149,694	104.1%	
Current Liabilities	279,431,287	Operating Margin	-84,106	-4.1%	
Long Term Liabilities	17,446,453	Other Income	517	0.0%	
Total Equity	-62,777,265	Other Expense	0	0.0%	
Total Liab. and Equity	<u>234,100,475</u>	Net Profit or Loss	<u>(83,589)</u>	-4.0%	
				Skilled Nursing	72.4%
				Ancillary Service	27.6%
				Current Ratio	0.5
				Days to Collect	6,313.0
				Avg Payment Days	9,501.9
				Depreciation Rate	0.4%
				Return on Equity	0.1%

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<b>676283 LOS ARCOS DEL NORTE CARE CENTER</b>				Nonprofit - Church	
LOS ARCOS DEL NORTE CARE CENTER		3/31/2019 90 Days Settled			
EL PASO, TX 79934		5/31/2019 61 Days Settled		CR Beds 124 POS Beds 0	
EL PASO		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)				Occupancy Rate	73.3%
				Length of Stay	75.0
				Average Wages	19.92
				28.9% Skilled Nursing	52.1%
				71.1% Ancillary Service	47.9%
				104.5% Current Ratio	2.7
				-4.5% Days to Collect	138.1
				0.0% Avg Payment Days	47.2
				0.0% Depreciation Rate	282.7%
				-4.5% Return on Equity	100.0%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,300,074	Total Charges	1,906,807		
Fixed Assets	70,074	Contract Allowance	551,421		
Other Assets	16,511	Operating Revenue	1,355,386		
Total Assets	1,386,659	Operating Expense	1,416,466		
Current Liabilities	478,053	Operating Margin	-61,080		
Long Term Liabilities	969,686	Other Income	0		
Total Equity	-61,080	Other Expense	0		
Total Liab. and Equity	1,386,659	Net Profit or Loss	(61,080)		
<b>455942 LUBBOCK HEALTH CARE CENTER</b>				Proprietary - Corporation	
LUBBOCK HEALTH CARE CENTER		12/31/2019 365 Days Settled			
LUBBOCK, TX 79410				CR Beds 120 POS Beds 0	
LUBBOCK		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	64.8%
				Length of Stay	136.4
				Average Wages	17.92
				5.9% Skilled Nursing	86.6%
				94.1% Ancillary Service	13.4%
				107.0% Current Ratio	0.2
				-7.0% Days to Collect	52.4
				0.1% Avg Payment Days	145.0
				0.0% Depreciation Rate	531.1%
				-6.9% Return on Equity	17.0%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	571,783	Total Charges	5,686,670		
Fixed Assets	81,128	Contract Allowance	336,975		
Other Assets	73,770	Operating Revenue	5,349,695		
Total Assets	726,681	Operating Expense	5,723,032		
Current Liabilities	2,909,246	Operating Margin	-373,337		
Long Term Liabilities	0	Other Income	2,953		
Total Equity	-2,182,565	Other Expense	0		
Total Liab. and Equity	726,681	Net Profit or Loss	(370,384)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455940 LUBBOCK HOSPITALITY NURSING AND REHABILITATION CEN</b>		Nonprofit - Church	
LUBBOCK HOSPITALITY NURSING AND REHABILITATION CEN		12/31/2019 365 Days Settled	
LUBBOCK, TX 79414		CR Beds 117    POS Beds 0	
LUBBOCK		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	59.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,835,103	Total Charges	5,493,247
Fixed Assets	0	Contract Allowance	336,929
Other Assets	259	Operating Revenue	5,156,318
Total Assets	2,835,362	Operating Expense	4,457,367
Current Liabilities	1,791,980	Operating Margin	698,951
Long Term Liabilities	0	Other Income	161,940
Total Equity	1,043,382	Other Expense	0
Total Liab. and Equity	2,835,362	Net Profit or Loss	860,891
		6.1%	Skilled Nursing
		93.9%	Ancillary Service
		86.4%	Current Ratio
		13.6%	Days to Collect
		3.1%	Avg Payment Days
		0.0%	Depreciation Rate
		16.7%	Return on Equity
			274.1
			17.72
			74.4%
			25.6%
			1.6
			36.4
			33.2
			0.0%
			82.5%
<b>676292 LULING CARE CENTER</b>		Nonprofit - Church	
LULING CARE CENTER		9/30/2019 365 Days Settled	
LULING, TX 78648		CR Beds 56    POS Beds 0	
CALDWELL		<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)		Occupancy Rate	82.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,534,767	Total Charges	3,745,808
Fixed Assets	70,043	Contract Allowance	212,323
Other Assets	8,731	Operating Revenue	3,533,485
Total Assets	1,613,541	Operating Expense	2,705,098
Current Liabilities	259,384	Operating Margin	828,387
Long Term Liabilities	6,168	Other Income	791
Total Equity	1,347,989	Other Expense	0
Total Liab. and Equity	1,613,541	Net Profit or Loss	829,178
		5.7%	Skilled Nursing
		94.3%	Ancillary Service
		76.6%	Current Ratio
		23.4%	Days to Collect
		0.0%	Avg Payment Days
		0.0%	Depreciation Rate
		23.5%	Return on Equity
			152.6
			16.22
			68.2%
			31.8%
			5.9
			(24.9)
			22.5
			308.9%
			61.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455871 LYNWOOD NURSING AND REHABILITATION LP</b>		Proprietary - Corporation	
LYNWOOD NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled	
LEVELLAND, TX 79336		CR Beds 120    POS Beds 0	
HOCKLEY		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	56.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	432,431	Total Charges	4,543,446
Fixed Assets	160,342	Contract Allowance	334,253
Other Assets	40,965	Operating Revenue	4,209,193
Total Assets	633,738	Operating Expense	4,380,998
Current Liabilities	695,214	Operating Margin	-171,805
Long Term Liabilities	0	Other Income	12,276
Total Equity	-61,476	Other Expense	0
Total Liab. and Equity	633,738	Net Profit or Loss	(159,532)
		7.4%	Skilled Nursing 80.4%
		92.6%	Ancillary Service 19.6%
		104.1%	Current Ratio 0.6
		-4.1%	Days to Collect 61.0
		0.3%	Avg Payment Days 24.4
		0.0%	Depreciation Rate 85.5%
		-3.8%	Return on Equity 259.5%
<b>675295 LYTLE NURSING HOME</b>		Proprietary - Corporation	
LYTLE NURSING HOME		12/31/2019 365 Days Settled	
LYTLE, TX 78052		CR Beds 70    POS Beds 0	
ATASCOSA		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	82.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	232,418	Total Charges	3,545,331
Fixed Assets	69,943	Contract Allowance	9,644
Other Assets	0	Operating Revenue	3,535,687
Total Assets	302,361	Operating Expense	3,526,548
Current Liabilities	213,632	Operating Margin	9,139
Long Term Liabilities	0	Other Income	228,635
Total Equity	88,729	Other Expense	0
Total Liab. and Equity	302,361	Net Profit or Loss	237,774
		0.3%	Skilled Nursing 90.2%
		99.7%	Ancillary Service 9.8%
		99.7%	Current Ratio 1.1
		0.3%	Days to Collect 29.7
		6.5%	Avg Payment Days 20.9
		0.0%	Depreciation Rate 279.3%
		6.7%	Return on Equity 268.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676458 MABANK NURSING HOME</b>				Proprietary - Other	
MABANK NURSING HOME		12/31/2019 374 Days *Settled			
MABANK, TX 75147		CR Beds 60    POS Beds 0			
KAUFMAN		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		93.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				337.0	
Current Assets	217,421	Total Charges	1,647,127	Average Wages	15.50
Fixed Assets	0	Contract Allowance	-612	0.0%	Skilled Nursing
Other Assets	0	Operating Revenue	1,647,739	100.0%	Ancillary Service
Total Assets	217,421	Operating Expense	1,704,076	103.4%	Current Ratio
Current Liabilities	171,758	Operating Margin	-56,337	-3.4%	Days to Collect
Long Term Liabilities	0	Other Income	3,923	0.2%	Avg Payment Days
Total Equity	45,663	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	217,421	Net Profit or Loss	(52,414)	-3.2%	Return on Equity
					-114.8%

<b>676015 MABEE HEALTH CARE CENTER</b>				Nonprofit - Other	
MABEE HEALTH CARE CENTER		5/31/2019 365 Days Settled			
MIDLAND, TX 79707		CR Beds 200    POS Beds 0			
MIDLAND		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		74.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				137.7	
Current Assets	32,191,841	Total Charges	30,532,431	Average Wages	22.59
Fixed Assets	60,374,420	Contract Allowance	3,716,351	12.2%	Skilled Nursing
Other Assets	1,718,354	Operating Revenue	26,816,080	87.8%	Ancillary Service
Total Assets	94,284,615	Operating Expense	30,177,159	112.5%	Current Ratio
Current Liabilities	55,269,659	Operating Margin	-3,361,079	-12.5%	Days to Collect
Long Term Liabilities	15,288,342	Other Income	2,578,513	9.6%	Avg Payment Days
Total Equity	23,726,614	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	94,284,615	Net Profit or Loss	(782,566)	-2.9%	Return on Equity
					-3.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676348 MADISON MEDICAL RESORT</b>		Proprietary - Corporation	
MADISON MEDICAL RESORT		12/31/2019 365 Days Settled	
ODESSA, TX 79762		CR Beds 124    POS Beds 0	
ECTOR		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	89.7%
		Length of Stay	77.9
		Average Wages	22.55
		54.9%	Skilled Nursing 76.9%
		45.1%	Ancillary Service 23.1%
		96.9%	Current Ratio 17.4
		3.1%	Days to Collect 45.2
		0.1%	Avg Payment Days (1.3)
		0.0%	Depreciation Rate 430.2%
		3.2%	Return on Equity 24.5%

  

Balance Sheet		Income Statement			
Current Assets	1,472,326	Total Charges	26,070,590		
Fixed Assets	154,226	Contract Allowance	14,309,600		
Other Assets	6,000	Operating Revenue	11,760,990		
Total Assets	1,632,552	Operating Expense	11,394,918		
Current Liabilities	84,544	Operating Margin	366,072		
Long Term Liabilities	0	Other Income	12,979		
Total Equity	1,548,008	Other Expense	0		
Total Liab. and Equity	1,632,552	Net Profit or Loss	379,051		

<b>675821 MADISONVILLE CARE CENTER</b>		Proprietary - Corporation	
MADISONVILLE CARE CENTER		12/31/2019 365 Days Settled	
MADISONVILLE, TX 77864		CR Beds 116    POS Beds 0	
MADISON		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	62.1%
		Length of Stay	181.3
		Average Wages	17.70
		17.8%	Skilled Nursing 76.4%
		82.2%	Ancillary Service 23.6%
		101.3%	Current Ratio 0.2
		-1.3%	Days to Collect 45.2
		0.1%	Avg Payment Days 168.6
		0.0%	Depreciation Rate 39.7%
		-1.3%	Return on Equity 6.8%

  

Balance Sheet		Income Statement			
Current Assets	506,760	Total Charges	6,600,329		
Fixed Assets	1,363,687	Contract Allowance	1,171,837		
Other Assets	91,752	Operating Revenue	5,428,492		
Total Assets	1,962,199	Operating Expense	5,501,041		
Current Liabilities	2,881,966	Operating Margin	-72,549		
Long Term Liabilities	98,844	Other Income	3,058		
Total Equity	-1,018,611	Other Expense	0		
Total Liab. and Equity	1,962,199	Net Profit or Loss	(69,491)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675366 MAGNIFIED NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
MAGNIFIED NURSING AND REHABILITATION LP		7/12/2019 193 Days Settled			
COLLEGE STATION, TX 77840		CR Beds 126    POS Beds 0			
BRAZOS		<b>Key Performance Ind.</b>			
NOVITAS (NEW MEXICO)		Occupancy Rate		37.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				81.0	
Current Assets	182,632	Total Charges	2,057,583	Average Wages	18.53
Fixed Assets	122,972	Contract Allowance	397,744	19.3%	Skilled Nursing
Other Assets	-2,156,597	Operating Revenue	1,659,839	80.7%	Ancillary Service
Total Assets	-1,850,993	Operating Expense	2,279,068	137.3%	Current Ratio
Current Liabilities	607,902	Operating Margin	-619,229	-37.3%	Days to Collect
Long Term Liabilities	0	Other Income	1,976	0.1%	Avg Payment Days
Total Equity	-2,458,895	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	-1,850,993	Net Profit or Loss	(617,253)	-37.2%	Return on Equity
<b>676044 MAGNOLIA LIVING AND REHABILITATION</b>				Nonprofit - Church	
MAGNOLIA LIVING AND REHABILITATION		12/31/2019 365 Days Settled			
LULING, TX 78648		CR Beds 96    POS Beds 0			
CALDWELL		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		72.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				198.9	
Current Assets	729,756	Total Charges	6,175,992	Average Wages	15.93
Fixed Assets	107,381	Contract Allowance	318,738	5.2%	Skilled Nursing
Other Assets	8,468	Operating Revenue	5,857,254	94.8%	Ancillary Service
Total Assets	845,605	Operating Expense	4,192,342	71.6%	Current Ratio
Current Liabilities	352,110	Operating Margin	1,664,912	28.4%	Days to Collect
Long Term Liabilities	7,005	Other Income	558	0.0%	Avg Payment Days
Total Equity	486,490	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	845,605	Net Profit or Loss	1,665,470	28.4%	Return on Equity

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455538 MAGNOLIA MANOR</b>				Nonprofit - Church	
MAGNOLIA MANOR		6/30/2019 365 Days Settled			
GROVES, TX 77619				CR Beds 138    POS Beds 0	
JEFFERSON				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            69.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            138.3	
Current Assets	2,298,193	Total Charges	8,777,874	Average Wages            16.68	
Fixed Assets	0	Contract Allowance	2,011,925	22.9% Skilled Nursing        75.8%	
Other Assets	0	Operating Revenue	6,765,949	77.1% Ancillary Service        24.2%	
Total Assets	<u>2,298,193</u>	Operating Expense	6,535,999	96.6% Current Ratio            10.8	
Current Liabilities	212,641	Operating Margin	229,950	3.4% Days to Collect            53.0	
Long Term Liabilities	0	Other Income	313	0.0% Avg Payment Days        4.9	
Total Equity	<u>2,085,552</u>	Other Expense	0	0.0% Depreciation Rate        0.0%	
Total Liab. and Equity	<u>2,298,193</u>	Net Profit or Loss	<u>217,343</u>	3.2% Return on Equity        10.4%	
<b>675241 MAGNOLIA PLACE</b>				Nonprofit - Church	
MAGNOLIA PLACE		12/31/2019 365 Days Settled			
JEFFERSON, TX 75657				CR Beds 116    POS Beds 0	
MARION				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            63.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            421.2	
Current Assets	896,582	Total Charges	6,332,576	Average Wages            20.00	
Fixed Assets	0	Contract Allowance	417,269	6.6% Skilled Nursing        80.7%	
Other Assets	259	Operating Revenue	5,915,307	93.4% Ancillary Service        19.3%	
Total Assets	<u>896,841</u>	Operating Expense	5,900,033	99.7% Current Ratio            1.0	
Current Liabilities	899,292	Operating Margin	15,274	0.3% Days to Collect            43.5	
Long Term Liabilities	0	Other Income	-15,272	-0.3% Avg Payment Days        11.8	
Total Equity	<u>-2,451</u>	Other Expense	0	0.0% Depreciation Rate        0.0%	
Total Liab. and Equity	<u>896,841</u>	Net Profit or Loss	<u>2</u>	0.0% Return on Equity        -0.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676011 MAGNOLIA PLACE HEALTH CARE LLP</b>				Proprietary - Partnership	
MAGNOLIA PLACE HEALTH CARE LLP		8/31/2019 365 Days Settled			
LIBERTY, TX 77575		CR Beds 120    POS Beds 0			
LIBERTY		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		67.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				734.4	
Current Assets	231,180	Total Charges	6,336,754	Average Wages	
Fixed Assets	1,021,256	Contract Allowance	1,271,136	11.69	
Other Assets	0	Operating Revenue	5,065,618	20.1%	
Total Assets	<u>1,252,436</u>	Operating Expense	5,966,860	79.9%	
Current Liabilities	-225,007	Operating Margin	-901,242	117.8%	
Long Term Liabilities	0	Other Income	0	-17.8%	
Total Equity	<u>1,477,443</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,252,436</u>	Net Profit or Loss	<u>(901,242)</u>	0.0%	
				Skilled Nursing	
				48.6%	
				Ancillary Service	
				0.2%	
				Current Ratio	
				(1.0)	
				Days to Collect	
				50.2	
				Avg Payment Days	
				(13.5)	
				Depreciation Rate	
				30.5%	
				Return on Equity	
				-61.0%	

  

<b>675792 MANSFIELD NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
MANSFIELD NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled			
MANSFIELD, TX 76063		CR Beds 127    POS Beds 0			
TARRANT		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		51.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				343.0	
Current Assets	189,787	Total Charges	4,821,109	Average Wages	
Fixed Assets	182,130	Contract Allowance	777,834	19.59	
Other Assets	229,459	Operating Revenue	4,043,275	16.1%	
Total Assets	<u>601,376</u>	Operating Expense	4,679,277	83.9%	
Current Liabilities	563,599	Operating Margin	-636,002	115.7%	
Long Term Liabilities	0	Other Income	30,220	-15.7%	
Total Equity	<u>37,777</u>	Other Expense	0	0.7%	
Total Liab. and Equity	<u>601,376</u>	Net Profit or Loss	<u>(605,782)</u>	0.0%	
				Depreciation Rate	
				68.8%	
				Return on Equity	
				-	
				1,603.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675923 MARBRIDGE VILLA</b>				Nonprofit - Other	
MARBRIDGE VILLA		6/30/2019 365 Days Settled			
MANCHACA, TX 78652				CR Beds 92	POS Beds 0
TRAVIS				<b>Key Performance Ind.</b>	
TRAILBLAZERS HEALTH ENTERPRISES				Occupancy Rate	90.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	646.1
Current Assets	3,549,490	Total Charges	9,224,648	Average Wages	18.50
Fixed Assets	17,959,512	Contract Allowance	3,445,174	37.3%	Skilled Nursing 82.2%
Other Assets	6,253,441	Operating Revenue	5,779,474	62.7%	Ancillary Service 17.8%
Total Assets	<u>27,762,443</u>	Operating Expense	7,116,857	123.1%	Current Ratio 2.5
Current Liabilities	1,437,760	Operating Margin	-1,337,383	-23.1%	Days to Collect 74.9
Long Term Liabilities	265,511	Other Income	5,260	0.1%	Avg Payment Days 35.6
Total Equity	26,059,172	Other Expense	0	0.0%	Depreciation Rate 0.7%
Total Liab. and Equity	<u>27,762,443</u>	Net Profit or Loss	<u>(1,334,905)</u>	-23.1%	Return on Equity -5.1%
<b>675779 MARINE CREEK NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
MARINE CREEK NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled			
FORT WORTH, TX 76106				CR Beds 170	POS Beds 0
TARRANT				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	75.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	267.4
Current Assets	420,248	Total Charges	9,619,798	Average Wages	18.94
Fixed Assets	307,507	Contract Allowance	1,082,787	11.3%	Skilled Nursing 80.7%
Other Assets	1,063,782	Operating Revenue	8,537,011	88.7%	Ancillary Service 19.3%
Total Assets	<u>1,791,537</u>	Operating Expense	8,935,301	104.7%	Current Ratio 0.4
Current Liabilities	1,015,070	Operating Margin	-398,290	-4.7%	Days to Collect 32.1
Long Term Liabilities	0	Other Income	11,893	0.1%	Avg Payment Days 28.7
Total Equity	776,467	Other Expense	0	0.0%	Depreciation Rate 115.2%
Total Liab. and Equity	<u>1,791,537</u>	Net Profit or Loss	<u>(386,397)</u>	-4.5%	Return on Equity -49.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455646 MARSHALL MANOR NURSING &amp; REHABILITATION CENTER</b>		Proprietary - Corporation	
MARSHALL MANOR NURSING & REHABILITATION CENTER		12/31/2019 365 Days Settled	
MARSHALL, TX 75670		CR Beds 179    POS Beds 0	
HARRISON		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate            90.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,937,338	Total Charges	11,726,080
Fixed Assets	0	Contract Allowance	2,267,733
Other Assets	10,600	Operating Revenue	9,458,347
Total Assets	<u>1,947,938</u>	Operating Expense	8,809,676
Current Liabilities	539,013	Operating Margin	648,671
Long Term Liabilities	44,709	Other Income	471,014
Total Equity	<u>1,364,216</u>	Other Expense	0
Total Liab. and Equity	<u>1,947,938</u>	Net Profit or Loss	<u>988,459</u>
		19.3%	Skilled Nursing            69.4%
		80.7%	Ancillary Service        30.6%
		93.1%	Current Ratio            3.6
		6.9%	Days to Collect         26.6
		5.0%	Avg Payment Days      12.5
		0.0%	Depreciation Rate      0.0%
		10.5%	Return on Equity        72.5%
<b>455879 MARSHALL MANOR WEST</b>		Proprietary - Corporation	
MARSHALL MANOR WEST		12/31/2019 365 Days Settled	
MARSHALL, TX 75670		CR Beds 118    POS Beds 0	
HARRISON		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate            54.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,989,975	Total Charges	5,889,666
Fixed Assets	6,117	Contract Allowance	1,050,614
Other Assets	9,000	Operating Revenue	4,839,052
Total Assets	<u>2,005,092</u>	Operating Expense	4,258,595
Current Liabilities	223,033	Operating Margin	580,457
Long Term Liabilities	44,074	Other Income	244,058
Total Equity	<u>1,737,985</u>	Other Expense	0
Total Liab. and Equity	<u>2,005,092</u>	Net Profit or Loss	<u>815,185</u>
		17.8%	Skilled Nursing            71.9%
		82.2%	Ancillary Service        28.1%
		88.0%	Current Ratio            8.9
		12.0%	Days to Collect         36.7
		5.0%	Avg Payment Days      13.9
		0.0%	Depreciation Rate      523.9%
		16.8%	Return on Equity        46.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676194 MASON CREEK TRANSITIONAL CARE OF KATY</b>				Nonprofit - Church	
MASON CREEK TRANSITIONAL CARE OF KATY				9/30/2019 365 Days Settled	
KATY, TX 77450				CR Beds 125 POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	72.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	105.0
Current Assets	709,046	Total Charges	8,985,653	Average Wages	21.19
Fixed Assets	418,680	Contract Allowance	1,135,738	12.6% Skilled Nursing	61.1%
Other Assets	7,120,643	Operating Revenue	7,849,915	87.4% Ancillary Service	38.9%
Total Assets	8,248,369	Operating Expense	7,775,713	99.1% Current Ratio	1.3
Current Liabilities	566,884	Operating Margin	74,202	0.9% Days to Collect	32.9
Long Term Liabilities	7,926,663	Other Income	1,186	0.0% Avg Payment Days	14.3
Total Equity	-245,178	Other Expense	0	0.0% Depreciation Rate	163.6%
Total Liab. and Equity	8,248,369	Net Profit or Loss	75,388	1.0% Return on Equity	-30.7%
<b>676389 MATADOR HEALTH AND REHABILITATION CENTER</b>				Proprietary - Corporation	
MATADOR HEALTH AND REHABILITATION CENTER				9/30/2019 365 Days Settled	
MATADOR, TX 79244				CR Beds 50 POS Beds 0	
MOTLEY				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	69.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	179.2
Current Assets	296,808	Total Charges	3,662,483	Average Wages	16.45
Fixed Assets	9,712	Contract Allowance	1,089,814	29.8% Skilled Nursing	80.5%
Other Assets	0	Operating Revenue	2,572,669	70.2% Ancillary Service	19.5%
Total Assets	306,520	Operating Expense	2,586,734	100.5% Current Ratio	1.1
Current Liabilities	276,828	Operating Margin	-14,065	-0.5% Days to Collect	25.7
Long Term Liabilities	21,721	Other Income	25,147	1.0% Avg Payment Days	37.3
Total Equity	7,971	Other Expense	0	0.0% Depreciation Rate	1,296.7%
Total Liab. and Equity	306,520	Net Profit or Loss	11,082	0.4% Return on Equity	139.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455643 MATAGORDA HOUSE HEALTHCARE CENTER</b>				Proprietary - Partnership	
MATAGORDA HOUSE HEALTHCARE CENTER		12/31/2019 365 Days Settled			
BAY CITY, TX 77414		CR Beds 182    POS Beds 0			
MATAGORDA		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		79.2%	
		Length of Stay		213.0	
		Average Wages		19.18	
		32.4% Skilled Nursing		63.5%	
		67.6% Ancillary Service		36.5%	
		94.8% Current Ratio		0.4	
		5.2% Days to Collect		21.6	
		0.2% Avg Payment Days		33.7	
		0.0% Depreciation Rate		44.2%	
		5.0% Return on Equity		-38.0%	
<hr/>					
<b>675899 MATAGORDA NURSING &amp; REHABILITATION CENTER</b>				Government - City-County	
MATAGORDA NURSING & REHABILITATION CENTER		6/30/2019 365 Days Settled			
BAY CITY, TX 77414		CR Beds 100    POS Beds 0			
MATAGORDA		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		71.1%	
		Length of Stay		159.2	
		Average Wages		15.69	
		18.9% Skilled Nursing		79.1%	
		81.1% Ancillary Service		20.9%	
		98.7% Current Ratio		(0.5)	
		1.3% Days to Collect		22.0	
		1.4% Avg Payment Days		(78.8)	
		0.0% Depreciation Rate		0.0%	
		2.7% Return on Equity		8.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676141 MATLOCK PLACE HEALTH &amp; REHABILITATION CENTER</b>				Proprietary - Partnership	
MATLOCK PLACE HEALTH & REHABILITATION CENTER		12/31/2019 275 Days Settled			
ARLINGTON, TX 76002		3/31/2019 90 Days Settled		CR Beds 148 POS Beds 0	
TARRANT		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	67.5%
				Length of Stay	70.3
				Average Wages	19.93
				1.7% Skilled Nursing	92.1%
				98.3% Ancillary Service	0.0%
				96.9% Current Ratio	3.0
				3.1% Days to Collect	349.1
				0.0% Avg Payment Days	116.3
				0.0% Depreciation Rate	0.0%
				3.1% Return on Equity	-25.1%

  

Balance Sheet		Income Statement			
Current Assets	2,523,000	Total Charges	2,469,995		
Fixed Assets	61,158	Contract Allowance	41,370		
Other Assets	610,411	Operating Revenue	2,428,625	98.3%	
Total Assets	3,194,569	Operating Expense	2,353,624	96.9%	
Current Liabilities	837,924	Operating Margin	75,001	3.1%	
Long Term Liabilities	2,658,738	Other Income	924	0.0%	
Total Equity	-302,093	Other Expense	0	0.0%	
Total Liab. and Equity	3,194,569	Net Profit or Loss	75,923		

<b>676141 MATLOCK PLACE HEALTH &amp; REHABILITATION CENTER</b>				Proprietary - Partnership	
MATLOCK PLACE HEALTH & REHABILITATION CENTER		12/31/2019 275 Days Settled			
ARLINGTON, TX 76002		3/31/2019 90 Days Settled		CR Beds 148 POS Beds 0	
TARRANT		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	63.4%
				Length of Stay	106.7
				Average Wages	19.93
				-2.8% Skilled Nursing	62.3%
				102.8% Ancillary Service	29.0%
				115.4% Current Ratio	1.0
				-15.4% Days to Collect	67.3
				15.4% Avg Payment Days	47.3
				0.0% Depreciation Rate	0.0%
				0.0% Return on Equity	0.0%

  

Balance Sheet		Income Statement			
Current Assets	1,471,911	Total Charges	6,263,497		
Fixed Assets	0	Contract Allowance	-172,476	-2.8%	
Other Assets	0	Operating Revenue	6,435,973	102.8%	
Total Assets	1,471,911	Operating Expense	7,426,327	115.4%	
Current Liabilities	1,471,911	Operating Margin	-990,354	-15.4%	
Long Term Liabilities	0	Other Income	990,355	15.4%	
Total Equity	0	Other Expense	0	0.0%	
Total Liab. and Equity	1,471,911	Net Profit or Loss	0		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676133 MAVERICK NURSING AND REHABILITATION CENTER</b>				Government - City-County	
MAVERICK NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
EAGLE PASS, TX 78852		CR Beds 114    POS Beds 0			
MAVERICK		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		78.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				109.9	
Current Assets	1,784,626	Total Charges	7,351,785	Average Wages	
Fixed Assets	1,742,332	Contract Allowance	0	16.82	
Other Assets	-821,609	Operating Revenue	7,351,785	74.6%	
Total Assets	2,705,349	Operating Expense	7,731,387	25.4%	
Current Liabilities	3,308,384	Operating Margin	-379,602	Current Ratio	
Long Term Liabilities	0	Other Income	752,580	0.5	
Total Equity	-603,035	Other Expense	0	Days to Collect	
Total Liab. and Equity	2,705,349	Net Profit or Loss	372,978	88.1	
				Avg Payment Days	
				16.8	
				Depreciation Rate	
				52.3%	
				Return on Equity	
				-61.9%	

  

<b>455560 MCALLEN NURSING CENTER</b>				Proprietary - Corporation	
MCALLEN NURSING CENTER		12/31/2019 365 Days Settled			
MCALLEN, TX 78501		CR Beds 122    POS Beds 0			
HIDALGO		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		74.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				122.4	
Current Assets	1,102,691	Total Charges	8,974,447	Average Wages	
Fixed Assets	274,445	Contract Allowance	2,206,888	19.09	
Other Assets	250	Operating Revenue	6,767,559	64.5%	
Total Assets	1,377,386	Operating Expense	7,107,719	35.5%	
Current Liabilities	1,253,396	Operating Margin	-340,160	Current Ratio	
Long Term Liabilities	0	Other Income	533,360	0.9	
Total Equity	123,990	Other Expense	0	Days to Collect	
Total Liab. and Equity	1,377,386	Net Profit or Loss	193,200	46.3	
				Avg Payment Days	
				62.7	
				Depreciation Rate	
				73.4%	
				Return on Equity	
				155.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676042 MCALLEN TRANSITIONAL CARE CENTER</b>				Proprietary - Corporation	
MCALLEN TRANSITIONAL CARE CENTER    12/31/2019 365 Days Settled					
MC ALLEN, TX 78503				CR Beds 70    POS Beds 0	
HIDALGO				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate    77.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    23.6	
Current Assets	1,132,230	Total Charges	13,114,572	Average Wages    23.32	
Fixed Assets	446,219	Contract Allowance	4,059,180	31.0% Skilled Nursing    55.1%	
Other Assets	5,729,704	Operating Revenue	9,055,392	69.0% Ancillary Service    44.9%	
Total Assets	<u>7,308,153</u>	Operating Expense	8,376,271	92.5% Current Ratio    1.7	
Current Liabilities	678,448	Operating Margin	679,121	7.5% Days to Collect    44.9	
Long Term Liabilities	5,332,550	Other Income	2,821	0.0% Avg Payment Days    14.3	
Total Equity	1,297,155	Other Expense	0	0.0% Depreciation Rate    110.6%	
Total Liab. and Equity	<u>7,308,153</u>	Net Profit or Loss	<u>681,280</u>	7.5% Return on Equity    52.5%	
<b>675176 MCCULLOUGH HALL NURSING CENTER INC</b>				Nonprofit - Church	
MCCULLOUGH HALL NURSING CENTER    6/30/2019 365 Days Settled					
SAN ANTONIO, TX 78207				CR Beds 51    POS Beds 0	
BEXAR				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate    92.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    476.5	
Current Assets	550,687	Total Charges	4,305,821	Average Wages    18.87	
Fixed Assets	19,763	Contract Allowance	985,813	22.9% Skilled Nursing    88.7%	
Other Assets	0	Operating Revenue	3,320,008	77.1% Ancillary Service    11.3%	
Total Assets	<u>570,450</u>	Operating Expense	3,395,803	102.3% Current Ratio    2.9	
Current Liabilities	191,042	Operating Margin	-75,795	-2.3% Days to Collect    15.2	
Long Term Liabilities	0	Other Income	7,191	0.2% Avg Payment Days    20.5	
Total Equity	379,408	Other Expense	0	0.0% Depreciation Rate    76.4%	
Total Liab. and Equity	<u>570,450</u>	Net Profit or Loss	<u>(68,604)</u>	-2.1% Return on Equity    -18.1%	

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<b>675004 MCKINNEY HEALTHCARE AND REHABILITATION CENTER</b>				Proprietary - Corporation	
MCKINNEY HEALTHCARE AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
MCKINNEY, TX 75069		CR Beds 125    POS Beds 0			
COLLIN		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		71.4%	
		Length of Stay		110.0	
		Average Wages		20.78	
		Skilled Nursing		62.3%	
		Ancillary Service		37.7%	
		Current Ratio		0.4	
		Days to Collect		39.7	
		Avg Payment Days		44.4	
		Depreciation Rate		90.6%	
		Return on Equity		28.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,137,959	Total Charges	8,312,709		
Fixed Assets	418,088	Contract Allowance	1,184,071	14.2%	
Other Assets	-2,503,383	Operating Revenue	7,128,638	85.8%	
Total Assets	-947,336	Operating Expense	8,304,666	116.5%	
Current Liabilities	3,166,998	Operating Margin	-1,176,028	-16.5%	
Long Term Liabilities	0	Other Income	1,947	0.0%	
Total Equity	-4,114,334	Other Expense	0	0.0%	
Total Liab. and Equity	-947,336	Net Profit or Loss	(1,174,081)	-16.5%	
<hr/>					
<b>675973 MCLEAN CARE CENTER</b>				Proprietary - Corporation	
MCLEAN CARE CENTER		12/31/2019 365 Days Settled			
MCLEAN, TX 79057		CR Beds 64    POS Beds 0			
GRAY		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		59.6%	
		Length of Stay		188.2	
		Average Wages		18.11	
		Skilled Nursing		75.8%	
		Ancillary Service		24.2%	
		Current Ratio		0.0	
		Days to Collect		9.4	
		Avg Payment Days		152.9	
		Depreciation Rate		36.4%	
		Return on Equity		95.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	-11,737	Total Charges	3,466,883		
Fixed Assets	594,629	Contract Allowance	296,681	8.6%	
Other Assets	32,822	Operating Revenue	3,170,202	91.4%	
Total Assets	615,714	Operating Expense	3,085,323	97.3%	
Current Liabilities	518,709	Operating Margin	84,879	2.7%	
Long Term Liabilities	-885	Other Income	8,350	0.3%	
Total Equity	97,890	Other Expense	0	0.0%	
Total Liab. and Equity	615,714	Net Profit or Loss	93,229	2.9%	

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<b>676286 MEADOW LAKE HEALTH CENTER</b>				Proprietary - Other		
MEADOW LAKE HEALTH CENTER		12/31/2019 365 Days Settled				
TYLER, TX 75703				CR Beds 30	POS Beds 0	
SMITH		<b>Key Performance Ind.</b>				
TRAILBLAZER (TEXAS)				Occupancy Rate	65.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	41.3	
Current Assets	2,262,579	Total Charges	2,777,349	Average Wages	18.08	
Fixed Assets	0	Contract Allowance	6,752	0.2%	Skilled Nursing	52.3%
Other Assets	0	Operating Revenue	2,770,597	99.8%	Ancillary Service	47.7%
Total Assets	2,262,579	Operating Expense	14,437,178	521.1%	Current Ratio	0.4
Current Liabilities	5,990,358	Operating Margin	-11,666,581	-421.1%	Days to Collect	90.1
Long Term Liabilities	0	Other Income	11,027,010	398.0%	Avg Payment Days	19.3
Total Equity	-3,727,779	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	2,262,579	Net Profit or Loss	(639,571)	-23.1%	Return on Equity	17.2%
<b>675151 MEADOWBROOK CARE CENTER</b>				Nonprofit - Church		
MEADOWBROOK CARE CENTER		12/31/2019 365 Days Settled				
VAN ALSTYNE, TX 75495				CR Beds 60	POS Beds 0	
GRAYSON		<b>Key Performance Ind.</b>				
BLUE CROSS (TEXAS)				Occupancy Rate	72.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	183.9	
Current Assets	204,779	Total Charges	4,342,354	Average Wages	18.05	
Fixed Assets	89,020	Contract Allowance	1,127,813	26.0%	Skilled Nursing	57.1%
Other Assets	2,452	Operating Revenue	3,214,541	74.0%	Ancillary Service	42.9%
Total Assets	296,251	Operating Expense	3,223,970	100.3%	Current Ratio	1.3
Current Liabilities	156,937	Operating Margin	-9,429	-0.3%	Days to Collect	21.4
Long Term Liabilities	-194,580	Other Income	141,608	4.4%	Avg Payment Days	17.6
Total Equity	333,894	Other Expense	0	0.0%	Depreciation Rate	356.6%
Total Liab. and Equity	296,251	Net Profit or Loss	132,179	4.1%	Return on Equity	39.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675974 MEDINA VALLEY HEALTH &amp; REHABILITATION CENTER</b>				Proprietary - Partnership	
MEDINA VALLEY HEALTH & REHABILITATION CENTER		9/30/2019 365 Days Settled			
CASTROVILLE, TX 78009				CR Beds 116 POS Beds 0	
MEDINA				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	73.0%
				Length of Stay	106.9
				Average Wages	21.23
				10.1% Skilled Nursing	72.7%
				89.9% Ancillary Service	27.3%
				104.6% Current Ratio	7.8
				-4.6% Days to Collect	82.2
				3.5% Avg Payment Days	21.4
				0.0% Depreciation Rate	136.9%
				-1.1% Return on Equity	-2.3%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	3,042,045	Total Charges	7,030,325		
Fixed Assets	171,952	Contract Allowance	711,961		
Other Assets	137,000	Operating Revenue	6,318,364		
Total Assets	3,350,997	Operating Expense	6,608,869		
Current Liabilities	388,053	Operating Margin	-290,505		
Long Term Liabilities	0	Other Income	222,886		
Total Equity	2,962,944	Other Expense	0		
Total Liab. and Equity	3,350,997	Net Profit or Loss	(67,619)		
<b>676258 MEMORIAL CITY HEALTH AND REHABILITATION CENTER</b>				Proprietary - Corporation	
MEMORIAL CITY HEALTH AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
HOUSTON, TX 77055				CR Beds 240 POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate	60.5%
				Length of Stay	67.3
				Average Wages	16.72
				44.6% Skilled Nursing	83.8%
				55.4% Ancillary Service	16.2%
				102.7% Current Ratio	1.2
				-2.7% Days to Collect	30.6
				5.3% Avg Payment Days	26.1
				0.0% Depreciation Rate	1,246.6%
				2.6% Return on Equity	239.0%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,331,087	Total Charges	23,769,185		
Fixed Assets	128,933	Contract Allowance	10,596,119		
Other Assets	0	Operating Revenue	13,173,066		
Total Assets	1,460,020	Operating Expense	13,526,160		
Current Liabilities	1,115,569	Operating Margin	-353,094		
Long Term Liabilities	202,770	Other Income	691,752		
Total Equity	141,681	Other Expense	0		
Total Liab. and Equity	1,460,020	Net Profit or Loss	338,658		

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<b>455597 MEMORIAL MEDICAL NURSING CENTER</b>				Proprietary - Corporation	
MEMORIAL MEDICAL NURSING CENTER      6/30/2019 365 Days Settled					
SAN ANTONIO, TX 78212				CR Beds 135    POS Beds 0	
BEXAR				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate      74.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      86.2	
Current Assets	937,663	Total Charges	10,067,329	Average Wages      15.64	
Fixed Assets	268,862	Contract Allowance	2,632,368	26.1%	Skilled Nursing      82.0%
Other Assets	1,890	Operating Revenue	7,434,961	73.9%	Ancillary Service    18.0%
Total Assets	<u>1,208,415</u>	Operating Expense	7,786,915	104.7%	Current Ratio      1.2
Current Liabilities	771,324	Operating Margin	-351,954	-4.7%	Days to Collect      41.9
Long Term Liabilities	127,352	Other Income	699,335	9.4%	Avg Payment Days    36.0
Total Equity	309,739	Other Expense	0	0.0%	Depreciation Rate    123.5%
Total Liab. and Equity	<u>1,208,415</u>	Net Profit or Loss	<u>347,381</u>	4.7%	Return on Equity      112.2%
<hr/>					
<b>675970 MEMPHIS CONVALESCENT CENTER</b>				Proprietary - Corporation	
MEMPHIS CONVALESCENT CENTER      12/31/2019 365 Days Settled					
MEMPHIS, TX 79245				CR Beds 72    POS Beds 0	
HALL				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate      52.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      253.2	
Current Assets	71,876	Total Charges	2,933,386	Average Wages      17.01	
Fixed Assets	43,155	Contract Allowance	397,922	13.6%	Skilled Nursing      76.3%
Other Assets	49,085	Operating Revenue	2,535,464	86.4%	Ancillary Service    23.7%
Total Assets	<u>164,116</u>	Operating Expense	2,844,237	112.2%	Current Ratio      0.1
Current Liabilities	1,380,933	Operating Margin	-308,773	-12.2%	Days to Collect      25.7
Long Term Liabilities	0	Other Income	737	0.0%	Avg Payment Days    132.7
Total Equity	-1,216,817	Other Expense	0	0.0%	Depreciation Rate    140.9%
Total Liab. and Equity	<u>164,116</u>	Net Profit or Loss	<u>(308,036)</u>	-12.1%	Return on Equity      25.3%

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<b>676020 MENARD MANOR</b>				Nonprofit - Church	
MENARD MANOR		9/30/2019 365 Days Settled			
MENARD, TX 76859				CR Beds 40	POS Beds 0
MENARD				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	72.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	123.3
Current Assets	1,466,005	Total Charges	1,965,631	Average Wages	16.64
Fixed Assets	1,374,483	Contract Allowance	166,951	8.5%	Skilled Nursing 84.6%
Other Assets	0	Operating Revenue	1,798,680	91.5%	Ancillary Service 15.4%
Total Assets	<u>2,840,488</u>	Operating Expense	3,598,638	200.1%	Current Ratio 6.6
Current Liabilities	221,816	Operating Margin	-1,799,958	-100.1%	Days to Collect 72.7
Long Term Liabilities	0	Other Income	2,345,711	130.4%	Avg Payment Days 9.7
Total Equity	<u>2,618,672</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>2,840,488</u>	Net Profit or Loss	<u>545,753</u>	30.3%	Return on Equity 20.8%
<b>675171 MERIDIAN CARE</b>				Proprietary - Corporation	
MERIDIAN CARE		12/31/2019 365 Days Settled			
SAN ANTONIO, TX 78239				CR Beds 120	POS Beds 0
BEXAR				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	64.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	133.3
Current Assets	2,024,902	Total Charges	16,933,035	Average Wages	20.82
Fixed Assets	149,268	Contract Allowance	8,138,421	48.1%	Skilled Nursing 50.3%
Other Assets	0	Operating Revenue	8,794,614	51.9%	Ancillary Service 49.7%
Total Assets	<u>2,174,170</u>	Operating Expense	9,595,517	109.1%	Current Ratio 1.5
Current Liabilities	1,364,121	Operating Margin	-800,903	-9.1%	Days to Collect 9.1
Long Term Liabilities	0	Other Income	2,479	0.0%	Avg Payment Days 21.4
Total Equity	<u>810,049</u>	Other Expense	0	0.0%	Depreciation Rate 438.7%
Total Liab. and Equity	<u>2,174,170</u>	Net Profit or Loss	<u>(798,424)</u>	-9.1%	Return on Equity -98.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675615 MERIDIAN CARE AT GRAYSON SQUARE</b>				Proprietary - Corporation	
MERIDIAN CARE AT GRAYSON SQUARE      12/31/2019 365 Days Settled					
SAN ANTONIO, TX 78208				CR Beds 90    POS Beds 0	
BEXAR				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate      55.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      123.0	
Current Assets	475,897	Total Charges	4,443,565	Average Wages      17.78	
Fixed Assets	24,165	Contract Allowance	1,407,604	31.7% Skilled Nursing      69.6%	
Other Assets	0	Operating Revenue	3,035,961	68.3% Ancillary Service      30.4%	
Total Assets	500,062	Operating Expense	3,550,686	117.0% Current Ratio      2.0	
Current Liabilities	237,165	Operating Margin	-514,725	-17.0% Days to Collect      40.2	
Long Term Liabilities	0	Other Income	234,533	7.7% Avg Payment Days      21.3	
Total Equity	262,897	Other Expense	0	0.0% Depreciation Rate      617.6%	
Total Liab. and Equity	500,062	Net Profit or Loss	(280,192)	-9.2% Return on Equity      -106.6%	
<b>455450 MERIDIAN CARE MONTE VISTA</b>				Proprietary - Corporation	
MERIDIAN CARE MONTE VISTA      12/31/2019 365 Days Settled					
SAN ANTONIO, TX 78212				CR Beds 106    POS Beds 0	
BEXAR				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate      43.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      315.9	
Current Assets	475,788	Total Charges	3,636,173	Average Wages      16.25	
Fixed Assets	54,203	Contract Allowance	1,017,893	28.0% Skilled Nursing      74.7%	
Other Assets	0	Operating Revenue	2,618,280	72.0% Ancillary Service      25.3%	
Total Assets	529,991	Operating Expense	3,944,116	150.6% Current Ratio      0.8	
Current Liabilities	604,693	Operating Margin	-1,325,836	-50.6% Days to Collect      59.4	
Long Term Liabilities	0	Other Income	205,054	7.8% Avg Payment Days      55.2	
Total Equity	-74,702	Other Expense	0	0.0% Depreciation Rate      537.6%	
Total Liab. and Equity	529,991	Net Profit or Loss	(1,120,782)	-42.8% Return on Equity      1,500.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455455 MERIDIAN CARE OF ALICE</b>				Proprietary - Corporation	
MERIDIAN CARE OF ALICE		12/31/2019 365 Days Settled			
ALICE, TX 78332				CR Beds 201    POS Beds 0	
JIM WELLS				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            66.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            186.7	
Current Assets	3,544,185	Total Charges	12,915,367	Average Wages            16.12	
Fixed Assets	27,383	Contract Allowance	2,980,136	23.1% Skilled Nursing        72.8%	
Other Assets	0	Operating Revenue	9,935,231	76.9% Ancillary Service        27.2%	
Total Assets	<u>3,571,568</u>	Operating Expense	8,893,762	89.5% Current Ratio            5.3	
Current Liabilities	669,378	Operating Margin	1,041,469	10.5% Days to Collect            36.5	
Long Term Liabilities	0	Other Income	4,000	0.0% Avg Payment Days        28.1	
Total Equity	<u>2,902,190</u>	Other Expense	0	0.0% Depreciation Rate        1,597.4%	
Total Liab. and Equity	<u>3,571,568</u>	Net Profit or Loss	<u>1,045,469</u>	10.5% Return on Equity        36.0%	
<b>675796 MERIDIAN CARE OF HEBBRONVILLE</b>				Proprietary - Corporation	
MERIDIAN CARE OF HEBBRONVILLE		12/31/2019 365 Days Settled			
HEBBRONVILLE, TX 78361				CR Beds 60    POS Beds 0	
JIM HOGG				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            83.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            178.6	
Current Assets	848,243	Total Charges	4,894,577	Average Wages            14.34	
Fixed Assets	23,021	Contract Allowance	1,307,251	26.7% Skilled Nursing        71.8%	
Other Assets	0	Operating Revenue	3,587,326	73.3% Ancillary Service        28.2%	
Total Assets	<u>871,264</u>	Operating Expense	3,762,164	104.9% Current Ratio        4.7	
Current Liabilities	179,680	Operating Margin	-174,838	-4.9% Days to Collect            70.2	
Long Term Liabilities	0	Other Income	679	0.0% Avg Payment Days        16.5	
Total Equity	<u>691,584</u>	Other Expense	0	0.0% Depreciation Rate        1,081.2%	
Total Liab. and Equity	<u>871,264</u>	Net Profit or Loss	<u>(174,159)</u>	-4.9% Return on Equity        -25.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676364 MERIDIAN OF TEMPLE</b>				Proprietary - Corporation	
MERIDIAN OF TEMPLE		12/31/2019 365 Days Settled			
TEMPLE, TX 76502		CR Beds 60		POS Beds 0	
BELL		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		80.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 67.4	
Current Assets	1,498,586	Total Charges	5,720,256	Average Wages	19.46
Fixed Assets	944,012	Contract Allowance	431,144	7.5%	Skilled Nursing 66.5%
Other Assets	23,967	Operating Revenue	5,289,112	92.5%	Ancillary Service 33.5%
Total Assets	2,466,565	Operating Expense	13,515,280	255.5%	Current Ratio 1.8
Current Liabilities	837,180	Operating Margin	-8,226,168	-155.5%	Days to Collect 77.5
Long Term Liabilities	42,390	Other Income	7,400,554	139.9%	Avg Payment Days 13.4
Total Equity	1,586,995	Other Expense	0	0.0%	Depreciation Rate 357.0%
Total Liab. and Equity	2,466,565	Net Profit or Loss	(825,614)	-15.6%	Return on Equity -52.0%
<b>676053 MERKEL NURSING CENTER</b>				Proprietary - Corporation	
MERKEL NURSING CENTER		12/31/2019 365 Days Settled			
MERKEL, TX 79536		CR Beds 66		POS Beds 0	
TAYLOR		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		64.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 236.3	
Current Assets	0	Total Charges	0	Average Wages	14.98
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing 0.0%
Other Assets	0	Operating Revenue	0	0.0%	Ancillary Service 0.0%
Total Assets	0	Operating Expense	2,348,075	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	-2,348,075	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 0.0
Total Equity	-2,348,075	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	-2,348,075	Net Profit or Loss	(2,348,075)	0.0%	Return on Equity 100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675645 MESA SPRINGS HEALTHCARE CENTER</b>				Nonprofit - Church	
MESA SPRINGS HEALTHCARE CENTER		6/30/2019 365 Days Settled			
ABILENE, TX 79606		CR Beds 75    POS Beds 0			
TAYLOR		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		81.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				85.3	
Current Assets	596,824	Total Charges	6,558,711	Average Wages	20.59
Fixed Assets	0	Contract Allowance	670,977	10.2%	Skilled Nursing
Other Assets	942,476	Operating Revenue	5,887,734	89.8%	Ancillary Service
Total Assets	1,539,300	Operating Expense	5,292,261	89.9%	Current Ratio
Current Liabilities	407,313	Operating Margin	595,473	10.1%	Days to Collect
Long Term Liabilities	0	Other Income	4,343	0.1%	Avg Payment Days
Total Equity	1,131,987	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,539,300	Net Profit or Loss	599,816	10.2%	Return on Equity
<b>455444 MESA VISTA INN HEALTH CENTER</b>				Proprietary - Other	
MESA VISTA INN HEALTH CENTER		12/31/2019 245 Days Settled			
SAN ANTONIO, TX 78240		4/30/2019 120 Days Settled			
BEXAR		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		64.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				134.4	
Current Assets	146,523,202	Total Charges	2,562,159	Average Wages	19.40
Fixed Assets	36,501,991	Contract Allowance	292,157	11.4%	Skilled Nursing
Other Assets	55,119,926	Operating Revenue	2,270,002	88.6%	Ancillary Service
Total Assets	238,145,119	Operating Expense	2,938,892	129.5%	Current Ratio
Current Liabilities	286,703,179	Operating Margin	-668,890	-29.5%	Days to Collect
Long Term Liabilities	17,467,800	Other Income	9,492	0.4%	Avg Payment Days
Total Equity	-66,025,860	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	238,145,119	Net Profit or Loss	(659,398)	-29.0%	Return on Equity

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<b>455444 MESA VISTA INN HEALTH CENTER</b>				Proprietary - Corporation	
MESA VISTA INN HEALTH CENTER		12/31/2019 245 Days Settled			
SAN ANTONIO, TX 78240		4/30/2019 120 Days Settled		CR Beds 144 POS Beds 0	
BEXAR		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		69.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				198.7	
Current Assets	6,064,608	Total Charges	6,152,256	Average Wages	
				19.40	
Fixed Assets	275,835	Contract Allowance	769,973	12.5%	
				Skilled Nursing	
Other Assets	161,626	Operating Revenue	5,382,283	87.5%	
				Ancillary Service	
Total Assets	6,502,069	Operating Expense	5,312,479	98.7%	
				Current Ratio	
Current Liabilities	6,443,032	Operating Margin	69,804	1.3%	
				Days to Collect	
Long Term Liabilities	97,508	Other Income	-21,424	-0.4%	
				Avg Payment Days	
Total Equity	-38,471	Other Expense	0	0.0%	
				Depreciation Rate	
Total Liab. and Equity	6,502,069	Net Profit or Loss	48,380	0.9%	
				Return on Equity	
				-125.8%	

  

<b>675033 MESQUITE TREE NURSING CENTER</b>				Proprietary - Corporation	
MESQUITE TREE NURSING CENTER		12/31/2019 365 Days Settled			
MESQUITE, TX 75149		4/30/2019 120 Days Settled		CR Beds 144 POS Beds 0	
DALLAS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		70.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				169.7	
Current Assets	1,047,516	Total Charges	8,798,488	Average Wages	
				19.64	
Fixed Assets	209,198	Contract Allowance	2,690,748	30.6%	
				Skilled Nursing	
Other Assets	-40	Operating Revenue	6,107,740	69.4%	
				Ancillary Service	
Total Assets	1,256,674	Operating Expense	6,414,898	105.0%	
				Current Ratio	
Current Liabilities	933,911	Operating Margin	-307,158	-5.0%	
				Days to Collect	
Long Term Liabilities	0	Other Income	606,580	9.9%	
				Avg Payment Days	
Total Equity	322,763	Other Expense	0	0.0%	
				Depreciation Rate	
Total Liab. and Equity	1,256,674	Net Profit or Loss	299,422	4.9%	
				Return on Equity	
				92.8%	

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<b>675194 METROPLEX NURSING AND REHABILITATION LP</b>		Proprietary - Corporation	
METROPLEX NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled	
GRAND PRAIRIE, TX 75051		CR Beds 150    POS Beds 0	
DALLAS		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	40.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	271,749	Total Charges	3,962,686
Fixed Assets	196,780	Contract Allowance	469,741
Other Assets	-3,689,442	Operating Revenue	3,492,945
Total Assets	-3,220,913	Operating Expense	4,645,851
Current Liabilities	700,567	Operating Margin	-1,152,906
Long Term Liabilities	0	Other Income	7,189
Total Equity	-3,921,480	Other Expense	0
Total Liab. and Equity	-3,220,913	Net Profit or Loss	(1,145,717)
		11.9%	Skilled Nursing 85.9%
		88.1%	Ancillary Service 14.1%
		133.0%	Current Ratio 0.4
		-33.0%	Days to Collect 45.0
		0.2%	Avg Payment Days 42.7
		0.0%	Depreciation Rate 54.4%
		-32.8%	Return on Equity 29.2%

<b>675903 MEXIA LTC NURSING AND REHABILITATION</b>		Proprietary - Corporation	
MEXIA LTC NURSING AND REHABILITATION		9/30/2019 365 Days Settled	
MEXIA, TX 76667		CR Beds 66    POS Beds 0	
LIMESTONE		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	90.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	518,549	Total Charges	4,092,359
Fixed Assets	11,180	Contract Allowance	98,449
Other Assets	0	Operating Revenue	3,993,910
Total Assets	529,729	Operating Expense	3,687,485
Current Liabilities	353,645	Operating Margin	306,425
Long Term Liabilities	0	Other Income	97,406
Total Equity	176,084	Other Expense	0
Total Liab. and Equity	529,729	Net Profit or Loss	403,831
		2.4%	Skilled Nursing 76.4%
		97.6%	Ancillary Service 23.6%
		92.3%	Current Ratio 1.5
		7.7%	Days to Collect 24.9
		2.4%	Avg Payment Days 32.0
		0.0%	Depreciation Rate 638.6%
		10.1%	Return on Equity 229.3%

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<b>675842 MI CASITA NURSING AND REHABILITATION CENTER</b>				Government - County	
MI CASITA NURSING AND REHABILITATION CENTER 9/30/2019 365 Days Settled					
LUBBOCK, TX 79410				CR Beds 95    POS Beds 0	
LUBBOCK				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate    51.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    202.1	
Current Assets	581,481	Total Charges	3,185,213	Average Wages    16.72	
Fixed Assets	52,876	Contract Allowance	168,246	5.3% Skilled Nursing    85.2%	
Other Assets	0	Operating Revenue	3,016,967	94.7% Ancillary Service    14.8%	
Total Assets	634,357	Operating Expense	3,339,214	110.7% Current Ratio    0.4	
Current Liabilities	1,584,192	Operating Margin	-322,247	-10.7% Days to Collect    66.4	
Long Term Liabilities	0	Other Income	161,060	5.3% Avg Payment Days    35.4	
Total Equity	-949,835	Other Expense	0	0.0% Depreciation Rate    593.7%	
Total Liab. and Equity	634,357	Net Profit or Loss	(161,187)	-5.3% Return on Equity    17.0%	

<b>676414 MID VALLEY NURSING &amp; REHABILITATION</b>				Proprietary - Other	
MID VALLEY NURSING & REHABILITATION 6/30/2019 91 Days Settled					
MERCEDDES, TX 78570				3/31/2019 90 Days Settled	
HIDALGO				CR Beds 123    POS Beds 0	
NOVITAS (TEXAS)				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate    68.2%	
Current Assets	927,035	Total Charges	2,188,873	Length of Stay    67.4	
Fixed Assets	107,629	Contract Allowance	243,968	Average Wages    15.34	
Other Assets	3,979	Operating Revenue	1,944,905	11.1% Skilled Nursing    71.8%	
Total Assets	1,038,643	Operating Expense	1,947,020	88.9% Ancillary Service    28.2%	
Current Liabilities	559,452	Operating Margin	-2,115	100.1% Current Ratio    1.7	
Long Term Liabilities	3,442,319	Other Income	-500	-0.1% Days to Collect    66.8	
Total Equity	-2,963,128	Other Expense	0	0.0% Avg Payment Days    39.9	
Total Liab. and Equity	1,038,643	Net Profit or Loss	(2,615)	0.0% Depreciation Rate    187.8%	
				-0.1% Return on Equity    0.1%	

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<b>676414 MID VALLEY NURSING &amp; REHABILITATION</b>				Nonprofit - Church	
MID VALLEY NURSING & REHABILITATION 6/30/2019 91 Days Settled					
MERCEDES, TX 78570		3/31/2019 90 Days Settled		CR Beds 123 POS Beds 0	
HIDALGO				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate 65.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 75.4	
Current Assets	1,621,428	Total Charges	1,807,289	Average Wages 15.34	
Fixed Assets	0	Contract Allowance	-36,229	-2.0%	Skilled Nursing 62.2%
Other Assets	0	Operating Revenue	1,843,518	102.0%	Ancillary Service 37.8%
Total Assets	<u>1,621,428</u>	Operating Expense	<u>1,958,288</u>	106.2%	Current Ratio 1.0
Current Liabilities	1,597,331	Operating Margin	-114,770	-6.2%	Days to Collect 159.2
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 147.6
Total Equity	<u>24,097</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>1,621,428</u>	Net Profit or Loss	<u>(114,770)</u>	-6.2%	Return on Equity -476.3%
<b>676179 MIDLAND MEDICAL LODGE</b>				Proprietary - Other	
MIDLAND MEDICAL LODGE 3/31/2019 90 Days Settled					
MIDLAND, TX 79705		3/31/2019 90 Days Settled		CR Beds 95 POS Beds 0	
MIDLAND				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate 79.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 147.0	
Current Assets	147,492,934	Total Charges	1,883,341	Average Wages 26.89	
Fixed Assets	36,688,350	Contract Allowance	402,029	21.3%	Skilled Nursing 75.6%
Other Assets	49,919,191	Operating Revenue	1,481,312	78.7%	Ancillary Service 24.4%
Total Assets	<u>234,100,475</u>	Operating Expense	<u>1,757,864</u>	118.7%	Current Ratio 0.5
Current Liabilities	279,431,287	Operating Margin	-276,552	-18.7%	Days to Collect 5,246.8
Long Term Liabilities	17,446,453	Other Income	144	0.0%	Avg Payment Days 6,925.8
Total Equity	<u>-62,777,265</u>	Other Expense	0	0.0%	Depreciation Rate 0.3%
Total Liab. and Equity	<u>234,100,475</u>	Net Profit or Loss	<u>(276,408)</u>	-18.7%	Return on Equity 0.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676374 MIDLOTHIAN HEALTHCARE CENTER</b>				Proprietary - Other	
MIDLOTHIAN HEALTHCARE CENTER		12/31/2019 365 Days Settled			
MIDLOTHIAN, TX 76065		CR Beds 120    POS Beds 0			
ELLIS		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		75.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				78.4	
Current Assets	1,440,475	Total Charges	9,111,922	Average Wages	
Fixed Assets	10,535	Contract Allowance	287,627	19.23	
Other Assets	989,027	Operating Revenue	8,824,295	3.2%	
Total Assets	2,440,037	Operating Expense	8,229,659	96.8%	
Current Liabilities	1,108,079	Operating Margin	594,636	93.3%	
Long Term Liabilities	211,604	Other Income	3,239	6.7%	
Total Equity	1,120,354	Other Expense	0	0.0%	
Total Liab. and Equity	2,440,037	Net Profit or Loss	597,875	0.0%	
				6.8%	
				Return on Equity	
				53.4%	
<hr/>					
<b>675128 MIDWESTERN HEALTHCARE CENTER</b>				Proprietary - Corporation	
MIDWESTERN HEALTHCARE CENTER		12/31/2019 365 Days Settled			
WICHITA FALLS, TX 76302		CR Beds 121    POS Beds 0			
WICHITA		<b>Key Performance Ind.</b>			
BLUE CROSS (MARYLAND)		Occupancy Rate		53.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				178.9	
Current Assets	1,424,552	Total Charges	4,980,418	Average Wages	
Fixed Assets	0	Contract Allowance	154,702	18.46	
Other Assets	0	Operating Revenue	4,825,716	3.1%	
Total Assets	1,424,552	Operating Expense	4,633,341	96.9%	
Current Liabilities	965,376	Operating Margin	192,375	96.0%	
Long Term Liabilities	0	Other Income	896	4.0%	
Total Equity	459,176	Other Expense	0	0.0%	
Total Liab. and Equity	1,424,552	Net Profit or Loss	193,271	0.0%	
				4.0%	
				Return on Equity	
				42.1%	

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<b>676188 MILLBROOK HEALTHCARE AND REHABILITATION CENTER</b>				Proprietary - Corporation	
MILLBROOK HEALTHCARE AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
LANCASTER, TX 75146				CR Beds 124 POS Beds 0	
DALLAS				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	74.0%
				Length of Stay	130.9
				Average Wages	19.20
				2.2% Skilled Nursing	63.6%
				97.8% Ancillary Service	36.4%
				108.8% Current Ratio	0.3
				-8.8% Days to Collect	46.0
				0.1% Avg Payment Days	43.1
				0.0% Depreciation Rate	159.2%
				-8.8% Return on Equity	14.5%
<hr/>					
<b>675981 MINEOLA HEIGHTS HEALTHCARE CENTRE</b>				Proprietary - Corporation	
MINEOLA HEIGHTS HEALTHCARE CENTRE		12/31/2019 275 Days Settled			
MINEOLA, TX 75773		3/31/2019 90 Days Settled		CR Beds 82 POS Beds 0	
WOOD				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	45.3%
				Length of Stay	139.2
				Average Wages	21.99
				12.7% Skilled Nursing	79.9%
				87.3% Ancillary Service	20.1%
				107.9% Current Ratio	0.8
				-7.9% Days to Collect	230.1
				0.0% Avg Payment Days	4.8
				0.0% Depreciation Rate	0.0%
				-7.9% Return on Equity	55.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675981 MINEOLA HEIGHTS HEALTHCARE CENTRE</b>		Proprietary - Corporation	
MINEOLA HEIGHTS HEALTHCARE CENTRE	12/31/2019 275 Days Settled		
MINEOLA, TX 75773	3/31/2019 90 Days Settled	CR Beds 82	POS Beds 0
WOOD		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	46.7%
		Length of Stay	122.6
		Average Wages	21.99
		10.7% Skilled Nursing	77.0%
		89.3% Ancillary Service	23.0%
		109.0% Current Ratio	0.8
		-9.0% Days to Collect	216.8
		0.3% Avg Payment Days	226.1
		0.0% Depreciation Rate	401.5%
		-8.8% Return on Equity	70.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,886,050	Total Charges	2,661,686
Fixed Assets	43,618	Contract Allowance	284,523
Other Assets	0	Operating Revenue	2,377,163
Total Assets	1,929,668	Operating Expense	2,591,914
Current Liabilities	2,226,929	Operating Margin	-214,751
Long Term Liabilities	0	Other Income	6,368
Total Equity	-297,261	Other Expense	0
Total Liab. and Equity	1,929,668	Net Profit or Loss	(208,383)
<b>455570 MINERAL WELLS NURSING &amp; REHABILITATION</b>		Proprietary - Corporation	
MINERAL WELLS NURSING & REHABILITATION	12/31/2019 365 Days Settled		
MINERAL WELLS, TX 76067		CR Beds 109	POS Beds 0
PALO PINTO		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	70.5%
		Length of Stay	115.9
		Average Wages	17.53
		16.0% Skilled Nursing	68.9%
		84.0% Ancillary Service	31.1%
		86.1% Current Ratio	(0.3)
		13.9% Days to Collect	32.3
		0.0% Avg Payment Days	199.9
		0.0% Depreciation Rate	226.7%
		13.9% Return on Equity	31.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	648,544	Total Charges	8,387,811
Fixed Assets	121,429	Contract Allowance	1,342,780
Other Assets	85,428	Operating Revenue	7,045,031
Total Assets	855,401	Operating Expense	6,069,145
Current Liabilities	-2,220,874	Operating Margin	975,886
Long Term Liabilities	0	Other Income	1,171
Total Equity	3,076,275	Other Expense	0
Total Liab. and Equity	855,401	Net Profit or Loss	977,057

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676067 MIRA VISTA COURT</b>				Nonprofit - Church	
MIRA VISTA COURT		12/31/2019 365 Days Settled			
FORT WORTH, TX 76132				CR Beds 142	POS Beds 0
TARRANT				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	67.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	144.9
Current Assets	884,388	Total Charges	10,371,537	Average Wages	20.64
Fixed Assets	25,151	Contract Allowance	2,540,430	24.5%	Skilled Nursing 62.1%
Other Assets	0	Operating Revenue	7,831,107	75.5%	Ancillary Service 37.9%
Total Assets	909,539	Operating Expense	8,570,056	109.4%	Current Ratio 2.7
Current Liabilities	331,875	Operating Margin	-738,949	-9.4%	Days to Collect 40.7
Long Term Liabilities	2,417,510	Other Income	220,741	2.8%	Avg Payment Days 14.1
Total Equity	-1,839,846	Other Expense	0	0.0%	Depreciation Rate 5,976.9%
Total Liab. and Equity	909,539	Net Profit or Loss	(518,208)	-6.6%	Return on Equity 28.2%
<b>676303 MIRADOR</b>				Nonprofit - Other	
MIRADOR		12/31/2019 245 Days Settled			
CORPUS CHRISTI, TX 78414		4/30/2019 120 Days Settled		CR Beds 228	POS Beds 0
NUECES				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate	80.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	263.2
Current Assets	4,935,206	Total Charges	5,640,127	Average Wages	19.12
Fixed Assets	50,313,645	Contract Allowance	1,260,803	22.4%	Skilled Nursing 53.6%
Other Assets	489,228	Operating Revenue	4,379,324	77.6%	Ancillary Service 0.0%
Total Assets	55,738,079	Operating Expense	5,385,540	123.0%	Current Ratio 0.1
Current Liabilities	83,237,291	Operating Margin	-1,006,216	-23.0%	Days to Collect 44.4
Long Term Liabilities	37,544,499	Other Income	130,198	3.0%	Avg Payment Days 59.0
Total Equity	-65,043,711	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	55,738,079	Net Profit or Loss	(876,017)	-20.0%	Return on Equity 1.3%

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<b>676303 MIRADOR</b>				Nonprofit - Other	
MIRADOR		12/31/2019 245 Days Settled			
CORPUS CHRISTI, TX 78414		4/30/2019 120 Days Settled		CR Beds 41	POS Beds 0
NUECES		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)				Occupancy Rate	89.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	48.6
Current Assets	2,053,477	Total Charges	6,047,153	Average Wages	19.12
Fixed Assets	43,298,311	Contract Allowance	2,321,127	38.4%	Skilled Nursing 58.0%
Other Assets	941,009	Operating Revenue	3,726,026	61.6%	Ancillary Service 41.7%
Total Assets	46,292,797	Operating Expense	9,388,344	252.0%	Current Ratio 0.1
Current Liabilities	25,833,583	Operating Margin	-5,662,318	-152.0%	Days to Collect 154.5
Long Term Liabilities	21,389,715	Other Income	5,417,986	145.4%	Avg Payment Days 112.8
Total Equity	-930,501	Other Expense	0	0.0%	Depreciation Rate 5.0%
Total Liab. and Equity	46,292,797	Net Profit or Loss	(930,501)	-25.0%	Return on Equity 100.0%
<b>675233 MISSION CARE CENTERS-ALL SEASONS</b>				Proprietary - Partnership	
MISSION CARE CENTERS-ALL SEASONS		12/31/2019 365 Days Settled			
HOUSTON, TX 77087				CR Beds 120	POS Beds 0
HARRIS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	85.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	223.8
Current Assets	592,219	Total Charges	10,794,539	Average Wages	20.57
Fixed Assets	96,471	Contract Allowance	3,707,107	34.3%	Skilled Nursing 59.0%
Other Assets	42,092	Operating Revenue	7,087,432	65.7%	Ancillary Service 41.0%
Total Assets	730,782	Operating Expense	7,553,414	106.6%	Current Ratio 0.4
Current Liabilities	1,329,728	Operating Margin	-465,982	-6.6%	Days to Collect 49.6
Long Term Liabilities	0	Other Income	63,904	0.9%	Avg Payment Days 48.7
Total Equity	-598,946	Other Expense	0	0.0%	Depreciation Rate 8.8%
Total Liab. and Equity	730,782	Net Profit or Loss	(426,852)	-6.0%	Return on Equity 71.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455761 MISSION NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Other	
MISSION NURSING & REHABILITATION CENTER		12/31/2019 365 Days Settled			
MISSION, TX 78572				CR Beds 170    POS Beds 0	
HIDALGO				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate	68.6%
				Length of Stay	84.4
				Average Wages	18.65
				20.3% Skilled Nursing	73.5%
				79.7% Ancillary Service	26.5%
				97.6% Current Ratio	0.4
				2.4% Days to Collect	7,937.3
				1.5% Avg Payment Days	4,462.1
				0.0% Depreciation Rate	2.1%
				3.9% Return on Equity	-0.3%
<hr/>					
<b>676446 MISSION VALLEY NURSING AND TRANSITIONAL CARE</b>				Proprietary - Other	
MISSION VALLEY NURSING AND TRANSITIONAL CARE		12/31/2019 365 Days Settled			
MISSION, TX 78572				CR Beds 120    POS Beds 0	
HIDALGO				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	93.0%
				Length of Stay	83.3
				Average Wages	17.55
				0.0% Skilled Nursing	66.0%
				100.0% Ancillary Service	34.0%
				88.2% Current Ratio	0.6
				11.8% Days to Collect	39.3
				0.0% Avg Payment Days	18.1
				0.0% Depreciation Rate	649.3%
				11.8% Return on Equity	232.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676225 MITCHELL COUNTY NURSING AND REHABILITATION CENTER</b>				Nonprofit - Church	
MITCHELL COUNTY NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
COLORADO CITY, TX 79512		CR Beds 96    POS Beds 0			
MITCHELL		<b>Key Performance Ind.</b>			
NOVITAS		Occupancy Rate		55.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				210.2	
Current Assets	1,060,844	Total Charges	2,897,043	Average Wages	
Fixed Assets	1,547,082	Contract Allowance	-712,740	-24.6%	
Other Assets	0	Operating Revenue	3,609,783	124.6%	
Total Assets	<u>2,607,926</u>	Operating Expense	3,853,315	106.7%	
Current Liabilities	4,879,057	Operating Margin	-243,532	-6.7%	
Long Term Liabilities	0	Other Income	707,585	19.6%	
Total Equity	<u>-2,271,131</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,607,926</u>	Net Profit or Loss	<u>95,790</u>	2.7%	
<b>675522 MONAHANS MANAGED CARE CENTER</b>				Proprietary - Corporation	
MONAHANS MANAGED CARE CENTER		9/30/2019 365 Days Settled			
MONAHANS, TX 79756		CR Beds 92    POS Beds 0			
WARD		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		52.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				122.7	
Current Assets	579,281	Total Charges	6,222,710	Average Wages	
Fixed Assets	9,763	Contract Allowance	2,551,288	41.0%	
Other Assets	0	Operating Revenue	3,671,422	59.0%	
Total Assets	<u>589,044</u>	Operating Expense	3,957,910	107.8%	
Current Liabilities	404,757	Operating Margin	-286,488	-7.8%	
Long Term Liabilities	66,008	Other Income	127,761	3.5%	
Total Equity	<u>118,279</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>589,044</u>	Net Profit or Loss	<u>(158,727)</u>	-4.3%	
Return on Equity					
-134.2%					

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676293 MONARCH PAVILION REHABILITATION SUITES</b>				Nonprofit - Church	
MONARCH PAVILION REHABILITATION SUITES		5/31/2019 365 Days Settled			
DALLAS, TX 75235				CR Beds 150 POS Beds 0	
DALLAS				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate	41.9%
				Length of Stay	214.6
				Average Wages	19.65
				23.9%	Skilled Nursing 58.8%
				76.1%	Ancillary Service 41.2%
				126.2%	Current Ratio 0.7
				-26.2%	Days to Collect 53.5
				4.2%	Avg Payment Days 15.7
				0.0%	Depreciation Rate 20.3%
				-22.0%	Return on Equity 42.2%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	775,138	Total Charges	6,910,867		
Fixed Assets	9,150,589	Contract Allowance	1,650,706		
Other Assets	0	Operating Revenue	5,260,161		
Total Assets	9,925,727	Operating Expense	6,636,478		
Current Liabilities	1,092,471	Operating Margin	-1,376,317		
Long Term Liabilities	11,575,699	Other Income	218,814		
Total Equity	-2,742,443	Other Expense	0		
Total Liab. and Equity	9,925,727	Net Profit or Loss	(1,157,503)		
<b>675596 MONTE SIESTA NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
MONTE SIESTA NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled			
AUSTIN, TX 78735				CR Beds 126 POS Beds 0	
TRAVIS				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	66.5%
				Length of Stay	347.6
				Average Wages	19.83
				13.3%	Skilled Nursing 82.5%
				86.7%	Ancillary Service 17.5%
				113.1%	Current Ratio 0.4
				-13.1%	Days to Collect 40.8
				0.3%	Avg Payment Days 24.1
				0.0%	Depreciation Rate 134.2%
				-12.7%	Return on Equity 370.7%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	363,134	Total Charges	6,507,311		
Fixed Assets	241,696	Contract Allowance	863,506		
Other Assets	103,757	Operating Revenue	5,643,805		
Total Assets	708,587	Operating Expense	6,380,869		
Current Liabilities	902,316	Operating Margin	-737,064		
Long Term Liabilities	0	Other Income	18,848		
Total Equity	-193,729	Other Expense	0		
Total Liab. and Equity	708,587	Net Profit or Loss	(718,216)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455715 MONUMENT REHABILITATION AND NURSING CENTER</b>				Government - City-County	
MONUMENT REHABILITATION AND NURSING CENTER		12/31/2019 365 Days Settled			
LA GRANGE, TX 78945		CR Beds 104 POS Beds 0			
FAYETTE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		65.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 158.3	
Current Assets	818,666	Total Charges	4,963,136	Average Wages 20.28	
Fixed Assets	264,797	Contract Allowance	0	0.0% Skilled Nursing 80.9%	
Other Assets	-151,741	Operating Revenue	4,963,136	100.0% Ancillary Service 19.1%	
Total Assets	<u>931,722</u>	Operating Expense	5,099,945	102.8% Current Ratio 0.7	
Current Liabilities	1,187,647	Operating Margin	-136,809	-2.8% Days to Collect 59.1	
Long Term Liabilities	0	Other Income	270,189	5.4% Avg Payment Days 54.8	
Total Equity	-255,925	Other Expense	0	0.0% Depreciation Rate 121.9%	
Total Liab. and Equity	<u>931,722</u>	Net Profit or Loss	<u>133,380</u>	2.7% Return on Equity -52.1%	
<b>455523 MORNINGSIDE MANOR</b>				Nonprofit - Other	
MORNINGSIDE MANOR		9/30/2019 365 Days Settled			
SAN ANTONIO, TX 78201		CR Beds 170 POS Beds 0			
BEXAR		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		65.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 92.0	
Current Assets	8,854,550	Total Charges	11,583,087	Average Wages 19.64	
Fixed Assets	86,663,416	Contract Allowance	2,615,715	22.6% Skilled Nursing 81.6%	
Other Assets	46,927,658	Operating Revenue	8,967,372	77.4% Ancillary Service 18.4%	
Total Assets	<u>142,445,624</u>	Operating Expense	12,921,117	144.1% Current Ratio 0.2	
Current Liabilities	37,946,395	Operating Margin	-3,953,745	-44.1% Days to Collect 63.7	
Long Term Liabilities	74,179,764	Other Income	100,326	1.1% Avg Payment Days 92.6	
Total Equity	30,319,465	Other Expense	0	0.0% Depreciation Rate 0.3%	
Total Liab. and Equity	<u>142,445,624</u>	Net Profit or Loss	<u>(3,853,419)</u>	-43.0% Return on Equity -12.7%	

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<b>455471 MOUNTAIN VIEW HEALTH &amp; REHABILITATION</b>				Proprietary - Corporation	
MOUNTAIN VIEW HEALTH & REHABILITATION		12/31/2019 365 Days Settled			
EL PASO, TX 79902		CR Beds 187    POS Beds 0			
EL PASO		<b>Key Performance Ind.</b>			
BLUE CROSS (MARYLAND)		Occupancy Rate		73.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				177.3	
Current Assets	1,257,625	Total Charges	12,267,167	Average Wages	16.36
Fixed Assets	1,393,293	Contract Allowance	2,056,167	16.8% Skilled Nursing	81.2%
Other Assets	172,396	Operating Revenue	10,211,000	83.2% Ancillary Service	18.8%
Total Assets	2,823,314	Operating Expense	9,602,002	94.0% Current Ratio	0.8
Current Liabilities	1,558,739	Operating Margin	608,998	6.0% Days to Collect	57.2
Long Term Liabilities	-93,351	Other Income	6,162	0.1% Avg Payment Days	112.0
Total Equity	1,357,926	Other Expense	0	0.0% Depreciation Rate	77.6%
Total Liab. and Equity	2,823,314	Net Profit or Loss	615,160	6.0% Return on Equity	45.3%
<hr/>					
<b>675768 MOUNTAIN VILLA NURSING CENTER</b>				Proprietary - Corporation	
MOUNTAIN VILLA NURSING CENTER		12/31/2019 365 Days Settled			
EL PASO, TX 79930		CR Beds 48    POS Beds 0			
EL PASO		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		33,347.9 %	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				313.9	
Current Assets	3,298,036	Total Charges	2,532,921	Average Wages	16.02
Fixed Assets	146,989	Contract Allowance	0	0.0% Skilled Nursing	100.0%
Other Assets	0	Operating Revenue	2,532,921	100.0% Ancillary Service	0.0%
Total Assets	3,445,025	Operating Expense	2,203,813	87.0% Current Ratio	26.6
Current Liabilities	124,061	Operating Margin	329,108	13.0% Days to Collect	464.9
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	20.5
Total Equity	3,320,964	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	3,445,025	Net Profit or Loss	329,108	13.0% Return on Equity	9.9%

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<b>675964 MRC CREEKSIDE</b>				Nonprofit - Church	
MRC CREEKSIDE		12/31/2019 365 Days Settled			
HUNTSVILLE, TX 77340		CR Beds 66    POS Beds 0			
WALKER		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		86.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				52.3	
Current Assets	625,012	Total Charges	7,840,369	Average Wages	
Fixed Assets	10,096,477	Contract Allowance	2,083,849	18.17	
Other Assets	2,752	Operating Revenue	5,756,520	26.6%	Skilled Nursing
Total Assets	10,724,241	Operating Expense	8,568,482	73.4%	Ancillary Service
Current Liabilities	1,364,313	Operating Margin	-2,811,962	148.8%	Current Ratio
Long Term Liabilities	8,222,335	Other Income	2,186,509	-48.8%	Days to Collect
Total Equity	1,137,593	Other Expense	0	38.0%	Avg Payment Days
Total Liab. and Equity	10,724,241	Net Profit or Loss	(625,453)	0.0%	Depreciation Rate
				-10.9%	Return on Equity
					-55.0%
<b>676400 MRC THE CROSSINGS</b>				Nonprofit - Church	
MRC THE CROSSINGS		12/31/2019 365 Days Settled			
LEAGUE CITY, TX 77573		CR Beds 48    POS Beds 0			
GALVESTON		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		94.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				55.2	
Current Assets	1,781,442	Total Charges	9,315,984	Average Wages	
Fixed Assets	50,751,877	Contract Allowance	3,339,947	19.94	
Other Assets	13,423,257	Operating Revenue	5,976,037	35.9%	Skilled Nursing
Total Assets	65,956,576	Operating Expense	19,569,469	64.1%	Ancillary Service
Current Liabilities	31,751,857	Operating Margin	-13,593,432	327.5%	Current Ratio
Long Term Liabilities	76,751,130	Other Income	10,082,717	-227.5%	Days to Collect
Total Equity	-42,546,411	Other Expense	0	168.7%	Avg Payment Days
Total Liab. and Equity	65,956,576	Net Profit or Loss	(3,510,715)	0.0%	Depreciation Rate
				-58.7%	Return on Equity
					8.3%

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<b>455744 MULBERRY MANOR</b>				Nonprofit - Church	
MULBERRY MANOR		12/31/2019 365 Days Settled			
STEPHENVILLE, TX 76401				CR Beds 102 POS Beds 0	
ERATH				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	85.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	219.0
Current Assets	600,731	Total Charges	7,837,803	Average Wages	17.38
Fixed Assets	79,717	Contract Allowance	1,000,633	12.8%	Skilled Nursing 64.9%
Other Assets	7,514	Operating Revenue	6,837,170	87.2%	Ancillary Service 35.1%
Total Assets	687,962	Operating Expense	5,416,907	79.2%	Current Ratio 1.8
Current Liabilities	335,556	Operating Margin	1,420,263	20.8%	Days to Collect (10.2)
Long Term Liabilities	7,414	Other Income	2,537	0.0%	Avg Payment Days 19.4
Total Equity	344,992	Other Expense	0	0.0%	Depreciation Rate 228.3%
Total Liab. and Equity	687,962	Net Profit or Loss	1,422,800	20.8%	Return on Equity 412.4%
<b>675439 MULLICAN CARE CENTER</b>				Proprietary - Other	
MULLICAN CARE CENTER		12/31/2019 365 Days Settled			
SAVOY, TX 75479				CR Beds 112 POS Beds 0	
FANNIN				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	65.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	143.2
Current Assets	114,131,190	Total Charges	6,049,149	Average Wages	19.86
Fixed Assets	35,320,380	Contract Allowance	628,909	10.4%	Skilled Nursing 73.0%
Other Assets	49,771,015	Operating Revenue	5,420,240	89.6%	Ancillary Service 27.0%
Total Assets	199,222,585	Operating Expense	6,214,621	114.7%	Current Ratio 0.4
Current Liabilities	304,163,815	Operating Margin	-794,381	-14.7%	Days to Collect 15,662.4
Long Term Liabilities	17,532,278	Other Income	2,740	0.1%	Avg Payment Days 7,488.1
Total Equity	-122,473,508	Other Expense	0	0.0%	Depreciation Rate 1.3%
Total Liab. and Equity	199,222,585	Net Profit or Loss	(791,641)	-14.6%	Return on Equity 0.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675061 MUNDAY NURSING CENTER</b>				Nonprofit - Church	
MUNDAY NURSING CENTER		9/30/2019 365 Days Settled			
MUNDAY, TX 76371		CR Beds 61    POS Beds 0			
KNOX		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		59.3%	
		Length of Stay		659.8	
		Average Wages		19.35	
		Skilled Nursing		87.3%	
		Ancillary Service		12.7%	
		Current Ratio		1.1	
		Days to Collect		157.4	
		Avg Payment Days		104.3	
		Depreciation Rate		0.0%	
		Return on Equity		90.9%	
<hr/>					
<b>676012 MYSTIC PARK NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Other	
MYSTIC PARK NURSING & REHABILITATION CENTER		3/31/2019 90 Days Settled			
SAN ANTONIO, TX 78254		CR Beds 125    POS Beds 0			
BEXAR		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		69.2%	
		Length of Stay		204.8	
		Average Wages		19.25	
		Skilled Nursing		79.3%	
		Ancillary Service		20.7%	
		Current Ratio		0.5	
		Days to Collect		5,279.4	
		Avg Payment Days		6,820.8	
		Depreciation Rate		0.4%	
		Return on Equity		0.5%	

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<b>675399 NAVASOTA NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
NAVASOTA NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled			
NAVASOTA, TX 77868		CR Beds 172    POS Beds 0			
GRIMES		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		42.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				216.8	
Current Assets	196,085	Total Charges	5,248,337	Average Wages	19.14
Fixed Assets	350,119	Contract Allowance	480,377	9.2% Skilled Nursing	81.4%
Other Assets	-3,759,122	Operating Revenue	4,767,960	90.8% Ancillary Service	18.6%
Total Assets	-3,212,918	Operating Expense	5,000,979	104.9% Current Ratio	0.4
Current Liabilities	548,447	Operating Margin	-233,019	-4.9% Days to Collect	28.3
Long Term Liabilities	0	Other Income	2,879	0.1% Avg Payment Days	23.4
Total Equity	-3,761,365	Other Expense	0	0.0% Depreciation Rate	60.7%
Total Liab. and Equity	-3,212,918	Net Profit or Loss	(230,141)	-4.8% Return on Equity	6.1%

<b>675723 NAZARETH LIVING CARE CENTER</b>				Proprietary - Corporation	
NAZARETH LIVING CARE CENTER		12/31/2019 365 Days Settled			
EL PASO, TX 79903		CR Beds 74    POS Beds 0			
EL PASO		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		83.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				56.9	
Current Assets	853,768	Total Charges	7,321,885	Average Wages	17.67
Fixed Assets	0	Contract Allowance	1,393,976	19.0% Skilled Nursing	61.7%
Other Assets	679,221	Operating Revenue	5,927,909	81.0% Ancillary Service	38.3%
Total Assets	1,532,989	Operating Expense	6,615,936	111.6% Current Ratio	0.3
Current Liabilities	2,760,896	Operating Margin	-688,027	-11.6% Days to Collect	56.4
Long Term Liabilities	45,000	Other Income	542	0.0% Avg Payment Days	79.8
Total Equity	-1,272,907	Other Expense	0	0.0% Depreciation Rate	596.9%
Total Liab. and Equity	1,532,989	Net Profit or Loss	(687,485)	-11.6% Return on Equity	54.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675641 NESBIT LIVING &amp; RECOVERY CENTER</b>		Nonprofit - Church	
NESBIT LIVING & RECOVERY CENTER		9/30/2019 365 Days Settled	
SEGUIN, TX 78155		CR Beds 134 POS Beds 0	
GUADALUPE		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	57.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,596,596	Total Charges	6,813,379
Fixed Assets	67,979	Contract Allowance	587,021
Other Assets	22,148	Operating Revenue	6,226,358
Total Assets	<u>1,686,723</u>	Operating Expense	5,468,011
Current Liabilities	424,577	Operating Margin	758,347
Long Term Liabilities	18,851	Other Income	1,073
Total Equity	<u>1,243,295</u>	Other Expense	0
Total Liab. and Equity	<u>1,686,723</u>	Net Profit or Loss	<u>759,418</u>
		8.6%	Skilled Nursing 63.3%
		91.4%	Ancillary Service 36.7%
		87.8%	Current Ratio 3.8
		12.2%	Days to Collect (45.9)
		0.0%	Avg Payment Days 18.8
		0.0%	Depreciation Rate 447.8%
		12.2%	Return on Equity 61.1%
<b>675943 NEW HOPE MANOR</b>		Nonprofit - Church	
NEW HOPE MANOR		8/31/2019 365 Days Settled	
CEDAR PARK, TX 78613		CR Beds 114 POS Beds 0	
WILLIAMSON		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	82.3%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	<u>0</u>	Operating Expense	6,177,640
Current Liabilities	0	Operating Margin	-6,177,640
Long Term Liabilities	0	Other Income	0
Total Equity	<u>-6,177,640</u>	Other Expense	0
Total Liab. and Equity	<u>-6,177,640</u>	Net Profit or Loss	<u>(6,177,640)</u>
		0.0%	Skilled Nursing 0.0%
		0.0%	Ancillary Service 0.0%
		0.0%	Current Ratio
		0.0%	Days to Collect
		0.0%	Avg Payment Days 0.0
		0.0%	Depreciation Rate 0.0%
		0.0%	Return on Equity 100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455509 NOLAN NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
NOLAN NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled			
SWEETWATER, TX 79556				CR Beds 78	POS Beds 0
NOLAN				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	95.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	278.8
Current Assets	180,250	Total Charges	5,856,699	Average Wages	16.91
Fixed Assets	91,652	Contract Allowance	446,892	7.6%	Skilled Nursing 76.5%
Other Assets	4,436,242	Operating Revenue	5,409,807	92.4%	Ancillary Service 23.5%
Total Assets	4,708,144	Operating Expense	5,027,664	92.9%	Current Ratio 0.3
Current Liabilities	686,707	Operating Margin	382,143	7.1%	Days to Collect 22.3
Long Term Liabilities	0	Other Income	9,488	0.2%	Avg Payment Days 27.8
Total Equity	4,021,437	Other Expense	0	0.0%	Depreciation Rate 324.2%
Total Liab. and Equity	4,708,144	Net Profit or Loss	391,627	7.2%	Return on Equity 9.7%
<b>675823 NORMANDY TERRACE NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
NORMANDY TERRACE NURSING & REHABILITATION CENTER		8/31/2019 365 Days Settled			
SAN ANTONIO, TX 78220				CR Beds 320	POS Beds 0
BEXAR				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	44.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	162.6
Current Assets	1,160,867	Total Charges	9,585,638	Average Wages	20.02
Fixed Assets	1,042,038	Contract Allowance	1,057,343	11.0%	Skilled Nursing 83.1%
Other Assets	2,726,956	Operating Revenue	8,528,295	89.0%	Ancillary Service 16.9%
Total Assets	4,929,861	Operating Expense	9,680,561	113.5%	Current Ratio 2.3
Current Liabilities	494,059	Operating Margin	-1,152,266	-13.5%	Days to Collect 41.0
Long Term Liabilities	14,970,788	Other Income	-793	0.0%	Avg Payment Days 12.5
Total Equity	-10,534,986	Other Expense	0	0.0%	Depreciation Rate 31.5%
Total Liab. and Equity	4,929,861	Net Profit or Loss	(1,153,059)	-13.5%	Return on Equity 10.9%

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<b>676434 NORTH HOUSTON TRANSITIONAL CARE</b>				Proprietary - Partnership	
NORTH HOUSTON TRANSITIONAL CARE				12/31/2019 365 Days Settled	
HOUSTON, TX 77070				CR Beds 70 POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	77.6%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	1,974,925	Total Charges	16,171,278	Length of Stay	34.2
Fixed Assets	188,162	Contract Allowance	4,645,901	Average Wages	28.07
Other Assets	0	Operating Revenue	11,525,377	28.7% Skilled Nursing	36.2%
Total Assets	2,163,087	Operating Expense	10,953,568	71.3% Ancillary Service	63.8%
Current Liabilities	3,782,513	Operating Margin	571,809	95.0% Current Ratio	0.5
Long Term Liabilities	0	Other Income	2,344	5.0% Days to Collect	61.8
Total Equity	-1,619,426	Other Expense	0	0.0% Avg Payment Days	19.0
Total Liab. and Equity	2,163,087	Net Profit or Loss	574,153	0.0% Depreciation Rate	586.8%
				5.0% Return on Equity	-35.5%
<b>675196 NORTH PARK HEALTH AND REHABILITATION CENTER</b>				Proprietary - Corporation	
NORTH PARK HEALTH AND REHABILITATION CENTER				12/31/2019 365 Days Settled	
MCKINNEY, TX 75069				CR Beds 140 POS Beds 0	
COLLIN				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	62.2%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	503,503	Total Charges	11,725,968	Length of Stay	103.9
Fixed Assets	235,410	Contract Allowance	4,937,479	Average Wages	18.07
Other Assets	72,248	Operating Revenue	6,788,489	42.1% Skilled Nursing	79.1%
Total Assets	811,161	Operating Expense	7,026,443	57.9% Ancillary Service	20.9%
Current Liabilities	552,954	Operating Margin	-237,954	103.5% Current Ratio	0.9
Long Term Liabilities	17,167	Other Income	470,462	-3.5% Days to Collect	27.0
Total Equity	241,040	Other Expense	0	6.9% Avg Payment Days	28.7
Total Liab. and Equity	811,161	Net Profit or Loss	232,508	0.0% Depreciation Rate	149.8%
				3.4% Return on Equity	96.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675963 NORTH POINTE NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
NORTH POINTE NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled			
WATAUGA, TX 76148		CR Beds 130    POS Beds 0			
TARRANT		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		57.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				219.7	
Current Assets	212,696	Total Charges	5,928,301	Average Wages	19.65
Fixed Assets	301,624	Contract Allowance	778,120	13.1% Skilled Nursing	82.4%
Other Assets	5,406,292	Operating Revenue	5,150,181	86.9% Ancillary Service	17.6%
Total Assets	<u>5,920,612</u>	Operating Expense	5,771,182	112.1% Current Ratio	0.3
Current Liabilities	802,106	Operating Margin	-621,001	-12.1% Days to Collect	26.6
Long Term Liabilities	0	Other Income	12,316	0.2% Avg Payment Days	30.0
Total Equity	<u>5,118,506</u>	Other Expense	0	0.0% Depreciation Rate	77.1%
Total Liab. and Equity	<u>5,920,612</u>	Net Profit or Loss	<u>(608,685)</u>	-11.8% Return on Equity	-11.9%
<hr/>					
<b>455754 NORTHEAST REHABILITATION AND HEALTHCARE CENTER</b>				Proprietary - Corporation	
NORTHEAST REHABILITATION AND HEALTHCARE CENTER		12/31/2019 365 Days Settled			
SAN ANTONIO, TX 78218		CR Beds 108    POS Beds 0			
BEXAR		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		80.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				112.4	
Current Assets	2,048,386	Total Charges	9,723,188	Average Wages	22.02
Fixed Assets	936,576	Contract Allowance	845,875	8.7% Skilled Nursing	61.4%
Other Assets	3,061,944	Operating Revenue	8,877,313	91.3% Ancillary Service	38.6%
Total Assets	<u>6,046,906</u>	Operating Expense	7,383,622	83.2% Current Ratio	2.3
Current Liabilities	893,312	Operating Margin	1,493,691	16.8% Days to Collect	44.2
Long Term Liabilities	3,061,944	Other Income	2,083	0.0% Avg Payment Days	18.8
Total Equity	<u>2,091,650</u>	Other Expense	0	0.0% Depreciation Rate	37.0%
Total Liab. and Equity	<u>6,046,906</u>	Net Profit or Loss	<u>1,495,774</u>	16.8% Return on Equity	71.5%

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455934 NORTHERN OAKS LIVING & REHABILITATION CENTER				Nonprofit - Church	
NORTHERN OAKS LIVING & REHABILITATION CENTER		6/30/2019 365 Days Settled			
ABILENE, TX 79603				CR Beds 96	POS Beds 0
TAYLOR				<b>Key Performance Ind.</b>	
NORIDIAN				Occupancy Rate	63.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	136.6
Current Assets	581,738	Total Charges	5,533,878	Average Wages	21.58
Fixed Assets	299,767	Contract Allowance	12,988	0.2%	Skilled Nursing 61.0%
Other Assets	6,858,368	Operating Revenue	5,520,890	99.8%	Ancillary Service 39.0%
Total Assets	7,739,873	Operating Expense	5,129,013	92.9%	Current Ratio 1.9
Current Liabilities	298,483	Operating Margin	391,877	7.1%	Days to Collect 37.8
Long Term Liabilities	2,138,653	Other Income	10,866	0.2%	Avg Payment Days 16.0
Total Equity	5,302,737	Other Expense	0	0.0%	Depreciation Rate 54.5%
Total Liab. and Equity	7,739,873	Net Profit or Loss	402,743	7.3%	Return on Equity 7.6%
455804 NORTHGATE HEALTH AND REHABILITATION CENTER				Nonprofit - Church	
NORTHGATE HEALTH AND REHABILITATION CENTER		6/30/2019 365 Days Settled			
SAN ANTONIO, TX 78240				CR Beds 120	POS Beds 0
BEXAR				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	57.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	137.4
Current Assets	1,029,685	Total Charges	6,335,372	Average Wages	20.57
Fixed Assets	13,678,079	Contract Allowance	1,384,144	21.8%	Skilled Nursing 77.5%
Other Assets	16,999	Operating Revenue	4,951,228	78.2%	Ancillary Service 22.5%
Total Assets	14,724,763	Operating Expense	5,076,601	102.5%	Current Ratio 0.7
Current Liabilities	1,376,618	Operating Margin	-125,373	-2.5%	Days to Collect 76.6
Long Term Liabilities	13,355,171	Other Income	173,777	3.5%	Avg Payment Days 60.7
Total Equity	-7,026	Other Expense	0	0.0%	Depreciation Rate 2.6%
Total Liab. and Equity	14,724,763	Net Profit or Loss	48,404	1.0%	Return on Equity -688.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675967 NORTHGATE PLAZA</b>				Proprietary - Corporation	
NORTHGATE PLAZA		9/30/2019 153 Days Settled			
IRVING, TX 75062		4/30/2019 120 Days Settled		CR Beds 120    POS Beds 0	
DALLAS		<b>Key Performance Ind.</b>			
NORIDIAN ADMIN SERVICES				Occupancy Rate	77.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	87.2
Current Assets	-707,586	Total Charges	3,484,059	Average Wages	20.65
Fixed Assets	374,195	Contract Allowance	1,072,116	30.8%	Skilled Nursing 69.2%
Other Assets	141,389	Operating Revenue	2,411,943	69.2%	Ancillary Service 30.8%
Total Assets	-192,002	Operating Expense	2,673,203	110.8%	Current Ratio (0.4)
Current Liabilities	1,756,751	Operating Margin	-261,260	-10.8%	Days to Collect (89.8)
Long Term Liabilities	0	Other Income	2,428	0.1%	Avg Payment Days 179.4
Total Equity	-1,948,753	Other Expense	0	0.0%	Depreciation Rate 113.2%
Total Liab. and Equity	-192,002	Net Profit or Loss	(258,832)	-10.7%	Return on Equity 13.3%
<b>675967 NORTHGATE PLAZA</b>				Nonprofit - Church	
NORTHGATE PLAZA		9/30/2019 153 Days Settled			
IRVING, TX 75062		4/30/2019 120 Days Settled		CR Beds 120    POS Beds 0	
DALLAS		<b>Key Performance Ind.</b>			
NORIDIAN ADMIN SERVICES				Occupancy Rate	71.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	103.1
Current Assets	904,950	Total Charges	4,154,528	Average Wages	20.65
Fixed Assets	0	Contract Allowance	1,310,536	31.5%	Skilled Nursing 67.6%
Other Assets	-388,234	Operating Revenue	2,843,992	68.5%	Ancillary Service 32.4%
Total Assets	516,716	Operating Expense	3,337,584	117.4%	Current Ratio 0.9
Current Liabilities	1,010,026	Operating Margin	-493,592	-17.4%	Days to Collect 68.3
Long Term Liabilities	0	Other Income	282	0.0%	Avg Payment Days 82.6
Total Equity	-493,310	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	516,716	Net Profit or Loss	(493,310)	-17.3%	Return on Equity 100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455714 NORTHWEST HEALTH AND REHABILITATION CENTER</b>				Proprietary - Corporation	
NORTHWEST HEALTH AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
HOUSTON, TX 77090		CR Beds 148    POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		86.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				167.1	
Current Assets	-103,803	Total Charges	12,332,625	Average Wages	
Fixed Assets	9,245,974	Contract Allowance	2,933,418	22.57	
Other Assets	13,530	Operating Revenue	9,399,207	23.8%	
Total Assets	9,155,701	Operating Expense	9,067,825	76.2%	
Current Liabilities	1,003,963	Operating Margin	331,382	96.5%	
Long Term Liabilities	529,053	Other Income	555,934	3.5%	
Total Equity	7,622,685	Other Expense	0	5.9%	
Total Liab. and Equity	9,155,701	Net Profit or Loss	887,316	0.0%	
				9.4%	

<b>455753 OAK BROOK HEALTH CARE CENTER</b>				Proprietary - Corporation	
OAK BROOK HEALTH CARE CENTER		12/31/2019 365 Days Settled			
WHITEHOUSE, TX 75791		CR Beds 120    POS Beds 0			
SMITH		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		82.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				279.4	
Current Assets	1,262,824	Total Charges	7,025,845	Average Wages	
Fixed Assets	87,442	Contract Allowance	576,865	17.55	
Other Assets	0	Operating Revenue	6,448,980	8.2%	
Total Assets	1,350,266	Operating Expense	5,989,707	91.8%	
Current Liabilities	696,325	Operating Margin	459,273	92.9%	
Long Term Liabilities	0	Other Income	55,246	7.1%	
Total Equity	653,941	Other Expense	0	0.9%	
Total Liab. and Equity	1,350,266	Net Profit or Loss	498,690	0.0%	
				7.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676122 OAK GROVE NURSING HOME</b>				Proprietary - Corporation	
OAK GROVE NURSING HOME		12/31/2019 365 Days Settled			
GROVES, TX 77619		CR Beds 120    POS Beds 0			
JEFFERSON		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		62.4%	
		Length of Stay		138.0	
		Average Wages		18.42	
		5.5% Skilled Nursing		78.2%	
		94.5% Ancillary Service		21.8%	
		98.7% Current Ratio		2.3	
		1.3% Days to Collect		40.1	
		0.3% Avg Payment Days		20.4	
		0.0% Depreciation Rate		90.5%	
		1.6% Return on Equity		13.2%	
<hr/>					
<b>675788 OAK MANOR NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
OAK MANOR NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled			
COMMERCE, TX 75428		CR Beds 116    POS Beds 0			
HUNT		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		37.5%	
		Length of Stay		178.4	
		Average Wages		18.82	
		-0.9% Skilled Nursing		73.6%	
		100.9% Ancillary Service		26.4%	
		103.3% Current Ratio		0.1	
		-3.3% Days to Collect		15.0	
		0.6% Avg Payment Days		23.4	
		0.0% Depreciation Rate		249.2%	
		-2.6% Return on Equity		-1.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675445 OAK MANOR NURSING CENTER</b>				Nonprofit - Church	
OAK MANOR NURSING CENTER		12/31/2019 365 Days Settled			
FLATONIA, TX 78941		CR Beds 82    POS Beds 0			
FAYETTE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		38.5%	
		Length of Stay		281.3	
		Average Wages		18.54	
		5.1% Skilled Nursing		75.9%	
		94.9% Ancillary Service		24.1%	
		91.0% Current Ratio		1.3	
		9.0% Days to Collect		46.5	
		3.3% Avg Payment Days		34.9	
		0.0% Depreciation Rate		89.6%	
		12.3% Return on Equity		92.3%	
<hr/>					
<b>455789 OAK PARK NURSING AND REHABILITATION CENTER</b>				Proprietary - Partnership	
OAK PARK NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
SAN ANTONIO, TX 78229		CR Beds 170    POS Beds 0			
BEXAR		<b>Key Performance Ind.</b>			
Novitas MD		Occupancy Rate		72.7%	
		Length of Stay		128.1	
		Average Wages		20.36	
		39.0% Skilled Nursing		55.1%	
		61.0% Ancillary Service		44.9%	
		117.3% Current Ratio		0.3	
		-17.3% Days to Collect		26.7	
		0.6% Avg Payment Days		27.4	
		0.0% Depreciation Rate		12.9%	
		-16.7% Return on Equity		-299.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675944 OAK RIDGE MANOR</b>		Proprietary - Corporation	
OAK RIDGE MANOR		12/31/2019 365 Days Settled	
BROWNWOOD, TX 76801		CR Beds 114    POS Beds 0	
BROWN		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	63.8%
		Length of Stay	123.5
		Average Wages	17.68
		16.7% Skilled Nursing	71.4%
		83.3% Ancillary Service	28.6%
		89.9% Current Ratio	(0.2)
		10.1% Days to Collect	27.3
		0.2% Avg Payment Days	169.2
		0.0% Depreciation Rate	96.3%
		10.4% Return on Equity	28.7%

  

Balance Sheet		Income Statement	
Current Assets	301,240	Total Charges	7,791,106
Fixed Assets	246,955	Contract Allowance	1,299,235
Other Assets	82,094	Operating Revenue	6,491,871
<b>Total Assets</b>	<b>630,289</b>	Operating Expense	5,835,554
Current Liabilities	-1,710,295	Operating Margin	656,317
Long Term Liabilities	0	Other Income	16,208
<b>Total Equity</b>	<b>2,340,584</b>	Other Expense	0
<b>Total Liab. and Equity</b>	<b>630,289</b>	<b>Net Profit or Loss</b>	<b>672,525</b>

<b>676307 OAK VILLAGE HEALTHCARE LTC PARTNERS, INC</b>		Proprietary - Corporation	
OAK VILLAGE HEALTHCARE LTC PARTNERS, INC		12/31/2019 365 Days Settled	
LAKE JACKSON, TX 77566		CR Beds 74    POS Beds 0	
BRAZORIA		<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)		Occupancy Rate	61.2%
		Length of Stay	136.7
		Average Wages	17.44
		-6.8% Skilled Nursing	66.1%
		106.8% Ancillary Service	33.9%
		92.5% Current Ratio	1.4
		7.5% Days to Collect	49.2
		0.0% Avg Payment Days	42.0
		0.0% Depreciation Rate	781.1%
		7.5% Return on Equity	161.3%

  

Balance Sheet		Income Statement	
Current Assets	700,917	Total Charges	4,298,188
Fixed Assets	0	Contract Allowance	-292,596
Other Assets	2,085	Operating Revenue	4,590,784
<b>Total Assets</b>	<b>703,002</b>	Operating Expense	4,244,870
Current Liabilities	488,219	Operating Margin	345,914
Long Term Liabilities	0	Other Income	541
<b>Total Equity</b>	<b>214,783</b>	Other Expense	0
<b>Total Liab. and Equity</b>	<b>703,002</b>	<b>Net Profit or Loss</b>	<b>346,455</b>

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676291 OAKCREST NURSING AND REHABILITATION CENTER</b>				Proprietary - Partnership	
OAKCREST NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
AUSTIN, TX 78724		CR Beds 66    POS Beds 0			
TRAVIS		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		98.6%	
		Length of Stay		879.4	
		Average Wages		14.91	
		Skilled Nursing		96.6%	
		Ancillary Service		0.0%	
		Current Ratio		0.0	
		Days to Collect		4.6	
		Avg Payment Days		111.5	
		Depreciation Rate		198.8%	
		Return on Equity		3.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	-343	Total Charges	2,694,537		
Fixed Assets	128,812	Contract Allowance	0	0.0%	
Other Assets	336,085	Operating Revenue	2,694,537	100.0%	
Total Assets	464,554	Operating Expense	2,710,510	100.6%	
Current Liabilities	847,588	Operating Margin	-15,973	-0.6%	
Long Term Liabilities	130,494	Other Income	0	0.0%	
Total Equity	-513,528	Other Expense	0	0.0%	
Total Liab. and Equity	464,554	Net Profit or Loss	(15,973)	-0.6%	
<hr/>					
<b>675101 OAKLAND MANOR NURSING CENTER</b>				Nonprofit - Church	
OAKLAND MANOR NURSING CENTER		12/31/2019 365 Days Settled			
GIDDINGS, TX 78942		CR Beds 102    POS Beds 0			
LEE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		55.6%	
		Length of Stay		291.4	
		Average Wages		19.56	
		Skilled Nursing		73.7%	
		Ancillary Service		26.3%	
		Current Ratio		1.7	
		Days to Collect		39.9	
		Avg Payment Days		30.6	
		Depreciation Rate		3,054.7%	
		Return on Equity		98.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,969,509	Total Charges	4,317,185		
Fixed Assets	2,500	Contract Allowance	144,097	3.3%	
Other Assets	2,650	Operating Revenue	4,173,088	96.7%	
Total Assets	1,974,659	Operating Expense	3,440,896	82.5%	
Current Liabilities	1,156,657	Operating Margin	732,192	17.5%	
Long Term Liabilities	0	Other Income	71,481	1.7%	
Total Equity	818,002	Other Expense	0	0.0%	
Total Liab. and Equity	1,974,659	Net Profit or Loss	803,673	19.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455725 OAKMONT HEALTHCARE AND REHABILITATION CENTER OF HU</b>		Proprietary - Corporation	
OAKMONT HEALTHCARE AND REHABILITATION CENTER OF HU		3/31/2019 212 Days Settled	
HUMBLE, TX 77338		9/30/2019 183 Days Settled	
HARRIS		CR Beds 134 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,147,519	Total Charges	6,142,689
Fixed Assets	382,816	Contract Allowance	1,410,546
Other Assets	6,137,119	Operating Revenue	4,732,143
Total Assets	7,667,454	Operating Expense	4,658,483
Current Liabilities	372,207	Operating Margin	73,660
Long Term Liabilities	9,167,082	Other Income	1,785
Total Equity	-1,871,835	Other Expense	0
Total Liab. and Equity	7,667,454	Net Profit or Loss	75,445
		23.0%	Skilled Nursing 72.7%
		77.0%	Ancillary Service 27.3%
		98.4%	Current Ratio 3.1
		1.6%	Days to Collect 93.0
		0.0%	Avg Payment Days 21.9
		0.0%	Depreciation Rate 64.0%
		1.6%	Return on Equity -4.0%

<b>455725 OAKMONT HEALTHCARE AND REHABILITATION CENTER OF HU</b>		Proprietary - Corporation	
OAKMONT HEALTHCARE AND REHABILITATION CENTER OF HU		3/31/2019 212 Days Settled	
HUMBLE, TX 77338		9/30/2019 183 Days Settled	
HARRIS		CR Beds 134 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,956,367	Total Charges	4,742,862
Fixed Assets	394,044	Contract Allowance	925,224
Other Assets	6,973,035	Operating Revenue	3,817,638
Total Assets	9,323,446	Operating Expense	3,860,721
Current Liabilities	451,176	Operating Margin	-43,083
Long Term Liabilities	8,914,343	Other Income	1,006
Total Equity	-42,073	Other Expense	0
Total Liab. and Equity	9,323,446	Net Profit or Loss	(42,077)
		19.5%	Skilled Nursing 75.7%
		80.5%	Ancillary Service 24.3%
		101.1%	Current Ratio 4.3
		-1.1%	Days to Collect 185.1
		0.0%	Avg Payment Days 30.5
		0.0%	Depreciation Rate 51.1%
		-1.1%	Return on Equity 100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455703 OAKMONT HEALTHCARE AND REHABILITATION CENTER OF KA</b>		Proprietary - Corporation	
OAKMONT HEALTHCARE AND REHABILITATION CENTER OF KA		8/31/2019 365 Days Settled	
KATY, TX 77449		CR Beds 130    POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	76.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	925,757	Total Charges	10,066,003
Fixed Assets	656,021	Contract Allowance	1,936,551    19.2%
Other Assets	5,559,442	Operating Revenue	8,129,452    80.8%
Total Assets	7,141,220	Operating Expense	8,740,347    107.5%
Current Liabilities	377,152	Operating Margin	-610,895    -7.5%
Long Term Liabilities	9,038,280	Other Income	-12,506    -0.2%
Total Equity	-2,274,212	Other Expense	0    0.0%
Total Liab. and Equity	7,141,220	Net Profit or Loss	(623,401)    -7.7%
<b>675619 OAKS NURSING CENTER</b>		Proprietary - Corporation	
OAKS NURSING CENTER		12/31/2019 365 Days Settled	
BURNET, TX 78611		CR Beds 112    POS Beds 0	
BURNET		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	59.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	611,927	Total Charges	5,233,071
Fixed Assets	137,518	Contract Allowance	8,347    0.2%
Other Assets	525,276	Operating Revenue	5,224,724    99.8%
Total Assets	1,274,721	Operating Expense	4,946,199    94.7%
Current Liabilities	157,744	Operating Margin	278,525    5.3%
Long Term Liabilities	0	Other Income	245,659    4.7%
Total Equity	1,116,977	Other Expense	0    0.0%
Total Liab. and Equity	1,274,721	Net Profit or Loss	523,227    10.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675394 OAKWOOD MANOR NURSING HOME</b>				Nonprofit - Church	
OAKWOOD MANOR NURSING HOME		6/30/2019 365 Days Settled			
VIDOR, TX 77662		CR Beds 100    POS Beds 0			
ORANGE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		75.5%	
		Length of Stay		107.2	
		Average Wages		17.91	
		28.5% Skilled Nursing		70.7%	
		71.5% Ancillary Service		29.3%	
		96.6% Current Ratio		7.9	
		3.4% Days to Collect		67.0	
		0.0% Avg Payment Days		5.2	
		0.0% Depreciation Rate		0.0%	
		3.3% Return on Equity		15.4%	
<hr/>					
<b>675877 OAKWOOD NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
OAKWOOD NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled			
ARLINGTON, TX 76011		CR Beds 114    POS Beds 0			
TARRANT		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		43.9%	
		Length of Stay		186.2	
		Average Wages		18.36	
		14.8% Skilled Nursing		86.7%	
		85.2% Ancillary Service		13.3%	
		128.4% Current Ratio		0.3	
		-28.4% Days to Collect		45.6	
		0.6% Avg Payment Days		34.1	
		0.0% Depreciation Rate		72.2%	
		-27.8% Return on Equity		26.4%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675568 OASIS NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
OASIS NURSING & REHABILITATION CENTER		12/31/2019 365 Days Settled			
EL PASO, TX 79907				CR Beds 130    POS Beds 0	
EL PASO				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            78.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              138.7	
Current Assets	548,711	Total Charges	8,614,452	Average Wages              17.16	
Fixed Assets	134,557	Contract Allowance	542,019	6.3% Skilled Nursing        82.2%	
Other Assets	186,884	Operating Revenue	8,072,433	93.7% Ancillary Service      17.8%	
Total Assets	<u>870,152</u>	Operating Expense	7,254,350	89.9% Current Ratio        (0.3)	
Current Liabilities	-1,944,397	Operating Margin	818,083	10.1% Days to Collect        38.7	
Long Term Liabilities	0	Other Income	5,110	0.1% Avg Payment Days      172.3	
Total Equity	<u>2,814,549</u>	Other Expense	0	0.0% Depreciation Rate    137.1%	
Total Liab. and Equity	<u>870,152</u>	Net Profit or Loss	<u>823,193</u>	10.2% Return on Equity       29.2%	

<b>676407 ONPOINTE TRANSITIONAL CARE AT TEXAS HEALTH ARLINGT</b>				Proprietary - Corporation	
ONPOINTE TRANSITIONAL CARE AT TEXAS HEALTH ARLINGT		12/31/2019 365 Days Settled			
ARLINGTON, TX 76012				CR Beds 54    POS Beds 0	
TARRANT				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate            88.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              21.8	
Current Assets	2,445,053	Total Charges	13,024,465	Average Wages              39.18	
Fixed Assets	3,282,722	Contract Allowance	4,674,074	35.9% Skilled Nursing        64.0%	
Other Assets	0	Operating Revenue	8,350,391	64.1% Ancillary Service      36.0%	
Total Assets	<u>5,727,775</u>	Operating Expense	7,832,561	93.8% Current Ratio        0.2	
Current Liabilities	10,198,945	Operating Margin	517,830	6.2% Days to Collect        97.4	
Long Term Liabilities	57,045	Other Income	7,838	0.1% Avg Payment Days      94.3	
Total Equity	<u>-4,528,215</u>	Other Expense	0	0.0% Depreciation Rate    15.5%	
Total Liab. and Equity	<u>5,727,775</u>	Net Profit or Loss	<u>525,668</u>	6.3% Return on Equity       -11.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676410 ONPOINTE TRANSITIONAL CARE AT TEXAS HEALTH PRESBYT</b>		Proprietary - Corporation	
ONPOINTE TRANSITIONAL CARE AT TEXAS HEALTH PRESBYT		12/31/2019 365 Days Settled	
DALLAS, TX 75231		CR Beds 49    POS Beds 0	
DALLAS		<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)		Occupancy Rate	50.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,510,226	Total Charges	7,058,798
Fixed Assets	3,193,469	Contract Allowance	2,422,263
Other Assets	20,500	Operating Revenue	4,636,535
Total Assets	4,724,195	Operating Expense	5,446,048
Current Liabilities	10,222,655	Operating Margin	-809,513
Long Term Liabilities	755,568	Other Income	4,896
Total Equity	-6,254,028	Other Expense	0
Total Liab. and Equity	4,724,195	Net Profit or Loss	(804,617)
		34.3%	Skilled Nursing 65.5%
		65.7%	Ancillary Service 34.5%
		117.5%	Current Ratio 0.1
		-17.5%	Days to Collect 114.6
		0.1%	Avg Payment Days 123.7
		0.0%	Depreciation Rate 10.8%
		-17.4%	Return on Equity 12.9%

<b>675363 ORCHARD PARK POST ACUTE NURSING AND REHABILITATION</b>		Proprietary - Corporation	
ORCHARD PARK POST ACUTE NURSING AND REHABILITATION		3/31/2019 365 Days Settled	
WESLACO, TX 78596		CR Beds 120    POS Beds 0	
HIDALGO		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	51.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	966,697	Total Charges	6,331,501
Fixed Assets	7,787,685	Contract Allowance	1,611,393
Other Assets	109,035	Operating Revenue	4,720,108
Total Assets	8,863,417	Operating Expense	4,943,482
Current Liabilities	701,404	Operating Margin	-223,374
Long Term Liabilities	6,748,184	Other Income	335,526
Total Equity	1,413,829	Other Expense	0
Total Liab. and Equity	8,863,417	Net Profit or Loss	112,152
		25.5%	Skilled Nursing 79.5%
		74.5%	Ancillary Service 20.5%
		104.7%	Current Ratio 1.4
		-4.7%	Days to Collect 73.0
		7.1%	Avg Payment Days 45.6
		0.0%	Depreciation Rate 4.3%
		2.4%	Return on Equity 7.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675408 OVERTON HEALTHCARE CENTER</b>		Proprietary - Corporation	
OVERTON HEALTHCARE CENTER		12/31/2019 365 Days Settled	
OVERTON, TX 75684		CR Beds 100    POS Beds 0	
RUSK		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	51.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,694,324	Total Charges	3,768,852
Fixed Assets	37,177	Contract Allowance	372,895
Other Assets	0	Operating Revenue	3,395,957
Total Assets	2,731,501	Operating Expense	2,897,940
Current Liabilities	1,855,584	Operating Margin	498,017
Long Term Liabilities	0	Other Income	79,600
Total Equity	875,917	Other Expense	0
Total Liab. and Equity	2,731,501	Net Profit or Loss	577,617
		9.9%	Skilled Nursing
		90.1%	Ancillary Service
		85.3%	Current Ratio
		14.7%	Days to Collect
		2.3%	Avg Payment Days
		0.0%	Depreciation Rate
		17.0%	Return on Equity

<b>455565 PALESTINE HEALTHCARE CENTER</b>		Proprietary - Corporation	
PALESTINE HEALTHCARE CENTER		12/31/2019 365 Days Settled	
PALESTINE, TX 75801		CR Beds 102    POS Beds 0	
ANDERSON		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	71.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	7,236,884	Total Charges	5,434,514
Fixed Assets	34,605	Contract Allowance	439,420
Other Assets	0	Operating Revenue	4,995,094
Total Assets	7,271,489	Operating Expense	4,132,204
Current Liabilities	2,572,455	Operating Margin	862,890
Long Term Liabilities	0	Other Income	84,862
Total Equity	4,699,034	Other Expense	0
Total Liab. and Equity	7,271,489	Net Profit or Loss	947,752
		8.1%	Skilled Nursing
		91.9%	Ancillary Service
		82.7%	Current Ratio
		17.3%	Days to Collect
		1.7%	Avg Payment Days
		0.0%	Depreciation Rate
		19.0%	Return on Equity

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675312 PALMA REAL</b>				Nonprofit - Church	
PALMA REAL		6/30/2019 365 Days Settled			
MATHIS, TX 78368				CR Beds 90    POS Beds 0	
SAN PATRICIO				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate	72.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	197.1
Current Assets	2,219,424	Total Charges	6,983,213	Average Wages	19.65
Fixed Assets	0	Contract Allowance	1,569,348	22.5%	Skilled Nursing 72.4%
Other Assets	0	Operating Revenue	5,413,865	77.5%	Ancillary Service 27.6%
Total Assets	<u>2,219,424</u>	Operating Expense	<u>5,181,740</u>	95.7%	Current Ratio 10.3
Current Liabilities	216,522	Operating Margin	232,125	4.3%	Days to Collect 72.7
Long Term Liabilities	0	Other Income	269	0.0%	Avg Payment Days 5.5
Total Equity	<u>2,002,902</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>2,219,424</u>	Net Profit or Loss	<u>231,355</u>	4.3%	Return on Equity 11.6%
<b>455641 PALO DURO NURSING HOME</b>				Nonprofit - Church	
PALO DURO NURSING HOME		9/30/2019 365 Days Settled			
CLAUDE, TX 79019				CR Beds 66    POS Beds 0	
ARMSTRONG				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	70.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	271.1
Current Assets	418,562	Total Charges	2,405,758	Average Wages	17.36
Fixed Assets	275,495	Contract Allowance	-373,439	-15.5%	Skilled Nursing 93.5%
Other Assets	60,615	Operating Revenue	2,779,197	115.5%	Ancillary Service 6.5%
Total Assets	<u>754,672</u>	Operating Expense	<u>2,749,018</u>	98.9%	Current Ratio (0.8)
Current Liabilities	-545,506	Operating Margin	30,179	1.1%	Days to Collect 36.9
Long Term Liabilities	0	Other Income	142,844	5.1%	Avg Payment Days (71.3)
Total Equity	<u>1,300,178</u>	Other Expense	0	0.0%	Depreciation Rate 169.4%
Total Liab. and Equity	<u>754,672</u>	Net Profit or Loss	<u>173,023</u>	6.2%	Return on Equity 13.3%

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<b>455961 PALO PINTO NURSING CENTER</b>		Proprietary - Corporation	
PALO PINTO NURSING CENTER		8/31/2019 365 Days Settled	
MINERAL WELLS, TX 76067		CR Beds 106    POS Beds 0	
PALO PINTO		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	76.5%
		Length of Stay	131.0
		Average Wages	10.00
		35.1% Skilled Nursing	63.1%
		64.9% Ancillary Service	36.9%
		90.8% Current Ratio	2.4
		9.2% Days to Collect	49.9
		0.0% Avg Payment Days	25.0
		0.0% Depreciation Rate	0.0%
		9.2% Return on Equity	103.3%
<hr/>			
<b>676422 PALOMINO PLACE</b>		Proprietary - Partnership	
PALOMINO PLACE		12/31/2019 365 Days Settled	
MESQUITE, TX 75150		CR Beds 120    POS Beds 0	
DALLAS		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	66.4%
		Length of Stay	78.0
		Average Wages	21.51
		39.8% Skilled Nursing	59.1%
		60.2% Ancillary Service	40.9%
		102.4% Current Ratio	18.4
		-2.4% Days to Collect	55.1
		0.1% Avg Payment Days	9.9
		0.0% Depreciation Rate	4,914.0%
		-2.4% Return on Equity	-15.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675327 PAMPA NURSING CENTER</b>		Proprietary - Corporation	
PAMPA NURSING CENTER		9/30/2019 365 Days Settled	
PAMPA, TX 79065		CR Beds 88    POS Beds 0	
GRAY		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	58.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	422,404	Total Charges	7,357,906
Fixed Assets	228,629	Contract Allowance	2,847,257
Other Assets	5,483	Operating Revenue	4,510,649
Total Assets	656,516	Operating Expense	4,620,268
Current Liabilities	349,628	Operating Margin	-109,619
Long Term Liabilities	164,919	Other Income	215,783
Total Equity	141,969	Other Expense	0
Total Liab. and Equity	656,516	Net Profit or Loss	106,164
		38.7%	Skilled Nursing 78.9%
		61.3%	Ancillary Service 21.1%
		102.4%	Current Ratio 1.2
		-2.4%	Days to Collect 27.9
		4.8%	Avg Payment Days 26.7
		0.0%	Depreciation Rate 149.3%
		2.4%	Return on Equity 74.8%

<b>455831 PARIS HEALTHCARE CENTER</b>		Proprietary - Corporation	
PARIS HEALTHCARE CENTER		12/31/2019 365 Days Settled	
PARIS, TX 75460		CR Beds 98    POS Beds 0	
LAMAR		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	46.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	4,102,491	Total Charges	3,317,795
Fixed Assets	0	Contract Allowance	133,137
Other Assets	0	Operating Revenue	3,184,658
Total Assets	4,102,491	Operating Expense	2,675,582
Current Liabilities	1,692,103	Operating Margin	509,076
Long Term Liabilities	0	Other Income	78,794
Total Equity	2,410,388	Other Expense	0
Total Liab. and Equity	4,102,491	Net Profit or Loss	587,870
		4.0%	Skilled Nursing 76.8%
		96.0%	Ancillary Service 23.2%
		84.0%	Current Ratio 2.4
		16.0%	Days to Collect 32.9
		2.5%	Avg Payment Days 19.6
		0.0%	Depreciation Rate 0.0%
		18.5%	Return on Equity 24.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675862 PARK BEND SN HEALTH CENTER</b>				Proprietary - Other	
PARK BEND SN HEALTH CENTER		12/31/2019 365 Days Settled			
AUSTIN, TX 78758		CR Beds 124    POS Beds 0			
TRAVIS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		78.4%	
		Length of Stay		104.6	
		Average Wages		22.57	
		Skilled Nursing		73.2%	
		Ancillary Service		26.8%	
		Current Ratio		0.4	
		Days to Collect		10,389.0	
		Avg Payment Days		5,063.0	
		Depreciation Rate		2.0%	
		Return on Equity		0.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	113,652,695	Total Charges	9,995,284		
Fixed Assets	35,320,380	Contract Allowance	1,840,533	18.4%	
Other Assets	49,621,015	Operating Revenue	8,154,751	81.6%	
Total Assets	198,594,090	Operating Expense	9,176,796	112.5%	
Current Liabilities	303,633,121	Operating Margin	-1,022,045	-12.5%	
Long Term Liabilities	17,532,278	Other Income	30,454	0.4%	
Total Equity	-122,571,309	Other Expense	0	0.0%	
Total Liab. and Equity	198,594,090	Net Profit or Loss	(991,591)	-12.2%	

<b>675460 PARK HIGHLANDS NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
PARK HIGHLANDS NURSING & REHABILITATION CENTER		12/31/2019 365 Days Settled			
ATHENS, TX 75751		CR Beds 132    POS Beds 0			
HENDERSON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		58.7%	
		Length of Stay		66.4	
		Average Wages		15.09	
		Skilled Nursing		76.0%	
		Ancillary Service		24.0%	
		Current Ratio		1.5	
		Days to Collect		37.3	
		Avg Payment Days		23.9	
		Depreciation Rate		184.1%	
		Return on Equity		87.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	664,732	Total Charges	10,213,996		
Fixed Assets	242,905	Contract Allowance	3,594,380	35.2%	
Other Assets	0	Operating Revenue	6,619,616	64.8%	
Total Assets	907,637	Operating Expense	6,846,224	103.4%	
Current Liabilities	454,370	Operating Margin	-226,608	-3.4%	
Long Term Liabilities	206,877	Other Income	442,652	6.7%	
Total Equity	246,390	Other Expense	0	0.0%	
Total Liab. and Equity	907,637	Net Profit or Loss	216,044	3.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676373 PARK MANOR BEE CAVE</b>				Proprietary - Corporation	
PARK MANOR BEE CAVE		9/30/2019 153 Days Settled			
BEE CAVE, TX 78738		4/30/2019 120 Days Settled		CR Beds 140 POS Beds 0	
TRAVIS				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate 65.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 117.2	
Current Assets	818,985	Total Charges	3,892,343	Average Wages 25.89	
Fixed Assets	45,244	Contract Allowance	1,280,879	32.9% Skilled Nursing 64.5%	
Other Assets	1,049,349	Operating Revenue	2,611,464	67.1% Ancillary Service 35.5%	
Total Assets	<u>1,913,578</u>	Operating Expense	2,710,543	103.8% Current Ratio 0.5	
Current Liabilities	1,652,421	Operating Margin	-99,079	-3.8% Days to Collect 70.5	
Long Term Liabilities	0	Other Income	3,222	0.1% Avg Payment Days 164.9	
Total Equity	<u>261,157</u>	Other Expense	0	0.0% Depreciation Rate 692.9%	
Total Liab. and Equity	<u>1,913,578</u>	Net Profit or Loss	<u>(95,857)</u>	-3.7% Return on Equity -36.7%	
<b>676373 PARK MANOR BEE CAVE</b>				Nonprofit - Church	
PARK MANOR BEE CAVE		9/30/2019 153 Days Settled			
BEE CAVE, TX 78738		4/30/2019 120 Days Settled		CR Beds 140 POS Beds 0	
TRAVIS				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate 65.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 148.5	
Current Assets	1,584,464	Total Charges	5,055,056	Average Wages 25.89	
Fixed Assets	0	Contract Allowance	1,593,733	31.5% Skilled Nursing 63.3%	
Other Assets	-431,545	Operating Revenue	3,461,323	68.5% Ancillary Service 36.7%	
Total Assets	<u>1,152,919</u>	Operating Expense	3,570,540	103.2% Current Ratio 1.3	
Current Liabilities	1,261,833	Operating Margin	-109,217	-3.2% Days to Collect 109.6	
Long Term Liabilities	0	Other Income	303	0.0% Avg Payment Days 96.5	
Total Equity	<u>-108,914</u>	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	<u>1,152,919</u>	Net Profit or Loss	<u>(108,914)</u>	-3.1% Return on Equity 100.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455727 PARK MANOR HEALTH CARE AND REHABILITATION</b>				Nonprofit - Church	
PARK MANOR HEALTH CARE AND REHABILITATION		9/30/2019 365 Days Settled			
DESOTO, TX 75115				CR Beds 150 POS Beds 0	
DALLAS				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	71.2%
				Length of Stay	153.5
				Average Wages	23.38
				Skilled Nursing	92.6%
				Ancillary Service	7.4%
				Current Ratio	1.1
				Days to Collect	57.2
				Avg Payment Days	50.3
				Depreciation Rate	0.0%
				Return on Equity	0.0%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,241,311	Total Charges	7,841,570		
Fixed Assets	0	Contract Allowance	0	0.0%	
Other Assets	60,521	Operating Revenue	7,841,570	100.0%	
Total Assets	1,301,832	Operating Expense	7,838,343	100.0%	
Current Liabilities	1,164,244	Operating Margin	3,227	0.0%	
Long Term Liabilities	137,588	Other Income	6,691	0.1%	
Total Equity	0	Other Expense	0	0.0%	
Total Liab. and Equity	1,301,832	Net Profit or Loss	9,918	0.1%	
<b>675894 PARK MANOR OF CONROE</b>				Proprietary - Corporation	
PARK MANOR OF CONROE		12/31/2019 365 Days Settled			
CONROE, TX 77301				CR Beds 125 POS Beds 0	
MONTGOMERY				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	86.3%
				Length of Stay	59.4
				Average Wages	21.55
				Skilled Nursing	69.2%
				Ancillary Service	30.8%
				Current Ratio	1.5
				Days to Collect	41.7
				Avg Payment Days	38.7
				Depreciation Rate	397.4%
				Return on Equity	86.9%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,729,094	Total Charges	14,602,788		
Fixed Assets	263,626	Contract Allowance	4,499,033	30.8%	
Other Assets	78,240	Operating Revenue	10,103,755	69.2%	
Total Assets	2,070,960	Operating Expense	11,218,937	111.0%	
Current Liabilities	1,188,326	Operating Margin	-1,115,182	-11.0%	
Long Term Liabilities	0	Other Income	1,882,178	18.6%	
Total Equity	882,634	Other Expense	0	0.0%	
Total Liab. and Equity	2,070,960	Net Profit or Loss	766,996	7.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675818 PARK MANOR OF CYFAIR</b>				Proprietary - Corporation	
PARK MANOR OF CYFAIR		12/31/2019 365 Days Settled			
HOUSTON, TX 77064		CR Beds 120    POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		84.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				97.7	
Current Assets	1,007,970	Total Charges	10,474,176	Average Wages	
Fixed Assets	240,116	Contract Allowance	2,398,739	20.66	
Other Assets	-288,881	Operating Revenue	8,075,437	22.9%	
Total Assets	959,205	Operating Expense	9,865,162	77.1%	
Current Liabilities	921,976	Operating Margin	-1,789,725	122.2%	
Long Term Liabilities	0	Other Income	1,979,817	-22.2%	
Total Equity	37,229	Other Expense	0	24.5%	
Total Liab. and Equity	959,205	Net Profit or Loss	190,092	0.0%	
				2.4%	
				Return on Equity	
				510.6%	
<b>675986 PARK MANOR OF CYPRESS STATION</b>				Proprietary - Corporation	
PARK MANOR OF CYPRESS STATION		12/31/2019 365 Days Settled			
HOUSTON, TX 77090		CR Beds 125    POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		68.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				89.3	
Current Assets	2,539,293	Total Charges	10,125,548	Average Wages	
Fixed Assets	544,150	Contract Allowance	2,790,959	19.96	
Other Assets	-2,500,283	Operating Revenue	7,334,589	27.6%	
Total Assets	583,160	Operating Expense	9,289,628	72.4%	
Current Liabilities	1,020,877	Operating Margin	-1,955,039	126.7%	
Long Term Liabilities	0	Other Income	1,891,621	-26.7%	
Total Equity	-437,717	Other Expense	0	25.8%	
Total Liab. and Equity	583,160	Net Profit or Loss	(63,418)	0.0%	
				-0.9%	
				Return on Equity	
				14.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675991 PARK MANOR OF HUMBLE</b>		Proprietary - Corporation	
PARK MANOR OF HUMBLE		12/31/2019 365 Days Settled	
HUMBLE, TX 77338		CR Beds 125 POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	71.0%
		Length of Stay	52.8
		Average Wages	20.69
		31.3% Skilled Nursing	70.1%
		68.7% Ancillary Service	29.9%
		129.3% Current Ratio	1.5
		-29.3% Days to Collect	71.6
		24.6% Avg Payment Days	51.1
		0.0% Depreciation Rate	303.8%
		-4.7% Return on Equity	69.6%
<hr/>			
<b>675175 PARK MANOR OF MCKINNEY</b>		Proprietary - Corporation	
PARK MANOR OF MCKINNEY		9/30/2019 153 Days Settled	
MCKINNEY, TX 75069		4/30/2019 120 Days Settled	
COLLIN		<b>Key Performance Ind.</b>	
NORIDIAN ADMIN SERVICES		Occupancy Rate	61.1%
		Length of Stay	82.1
		Average Wages	22.42
		24.3% Skilled Nursing	74.6%
		75.7% Ancillary Service	25.4%
		111.7% Current Ratio	1.2
		-11.7% Days to Collect	194.5
		0.1% Avg Payment Days	155.6
		0.0% Depreciation Rate	45.2%
		-11.7% Return on Equity	-92.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675175 PARK MANOR OF MCKINNEY</b>				Nonprofit - Church	
PARK MANOR OF MCKINNEY		9/30/2019 153 Days Settled			
MCKINNEY, TX 75069		4/30/2019 120 Days Settled		CR Beds 132 POS Beds 0	
COLLIN		<b>Key Performance Ind.</b>			
NORIDIAN ADMIN SERVICES		Occupancy Rate		64.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 152.4	
Current Assets	1,277,221	Total Charges	3,644,212	Average Wages	22.42
Fixed Assets	0	Contract Allowance	759,952	20.9% Skilled Nursing	77.8%
Other Assets	-476,433	Operating Revenue	2,884,260	79.1% Ancillary Service	22.2%
Total Assets	800,788	Operating Expense	3,020,589	104.7% Current Ratio	1.4
Current Liabilities	932,845	Operating Margin	-136,329	-4.7% Days to Collect	105.6
Long Term Liabilities	0	Other Income	4,272	0.1% Avg Payment Days	84.3
Total Equity	-132,057	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	800,788	Net Profit or Loss	(132,057)	-4.6% Return on Equity	100.0%
<b>676073 PARK MANOR OF QUAIL VALLEY</b>				Proprietary - Corporation	
PARK MANOR OF QUAIL VALLEY		12/31/2019 365 Days Settled			
MISSOURI CITY, TX 77459				CR Beds 125 POS Beds 0	
FORT BEND		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		82.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 101.9	
Current Assets	2,216,269	Total Charges	11,399,179	Average Wages	20.27
Fixed Assets	165,254	Contract Allowance	2,986,743	26.2% Skilled Nursing	73.5%
Other Assets	-156,990	Operating Revenue	8,412,436	73.8% Ancillary Service	26.5%
Total Assets	2,224,533	Operating Expense	10,161,273	120.8% Current Ratio	1.9
Current Liabilities	1,181,164	Operating Margin	-1,748,837	-20.8% Days to Collect	79.3
Long Term Liabilities	0	Other Income	1,942,940	23.1% Avg Payment Days	42.4
Total Equity	1,043,369	Other Expense	0	0.0% Depreciation Rate	702.6%
Total Liab. and Equity	2,224,533	Net Profit or Loss	194,103	2.3% Return on Equity	18.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675819 PARK MANOR OF SOUTH BELT</b>				Proprietary - Corporation	
PARK MANOR OF SOUTH BELT		12/31/2019 365 Days Settled			
HOUSTON, TX 77089		CR Beds 120    POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
NOVITAS		Occupancy Rate		88.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				76.4	
Current Assets	1,859,846	Total Charges	12,494,730	Average Wages	
Fixed Assets	452,445	Contract Allowance	3,262,493	20.34	
Other Assets	745,637	Operating Revenue	9,232,237	26.1%	
Total Assets	<u>3,057,928</u>	Operating Expense	10,746,173	73.9%	
Current Liabilities	1,335,739	Operating Margin	-1,513,936	116.4%	
Long Term Liabilities	0	Other Income	1,884,449	-16.4%	
Total Equity	<u>1,722,189</u>	Other Expense	0	20.4%	
Total Liab. and Equity	<u>3,057,928</u>	Net Profit or Loss	<u>370,513</u>	0.0%	
				4.0%	

<b>676273 PARK MANOR OF THE WOODLANDS</b>				Proprietary - Corporation	
PARK MANOR OF THE WOODLANDS		12/31/2019 365 Days Settled			
THE WOODLANDS, TX 77384		CR Beds 124    POS Beds 0			
MONTGOMERY		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		89.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				65.8	
Current Assets	2,135,279	Total Charges	16,664,561	Average Wages	
Fixed Assets	120,374	Contract Allowance	4,991,211	20.82	
Other Assets	848,558	Operating Revenue	11,673,350	30.0%	
Total Assets	<u>3,104,211</u>	Operating Expense	11,923,863	70.0%	
Current Liabilities	1,292,361	Operating Margin	-250,513	102.1%	
Long Term Liabilities	0	Other Income	1,773,525	-2.1%	
Total Equity	<u>1,811,850</u>	Other Expense	0	15.2%	
Total Liab. and Equity	<u>3,104,211</u>	Net Profit or Loss	<u>1,523,012</u>	0.0%	
				13.0%	

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<b>676165 PARK MANOR OF TOMBALL</b>				Proprietary - Corporation	
PARK MANOR OF TOMBALL		12/31/2019 365 Days Settled			
TOMBALL, TX 77375		CR Beds 125 POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		80.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 76.1	
Current Assets	1,547,299	Total Charges	11,509,437	Average Wages	20.51
Fixed Assets	117,143	Contract Allowance	2,972,446	25.8%	Skilled Nursing 72.8%
Other Assets	162,938	Operating Revenue	8,536,991	74.2%	Ancillary Service 27.2%
Total Assets	1,827,380	Operating Expense	9,928,339	116.3%	Current Ratio 1.5
Current Liabilities	1,051,008	Operating Margin	-1,391,348	-16.3%	Days to Collect 50.6
Long Term Liabilities	0	Other Income	1,852,717	21.7%	Avg Payment Days 38.6
Total Equity	776,372	Other Expense	0	0.0%	Depreciation Rate 821.5%
Total Liab. and Equity	1,827,380	Net Profit or Loss	461,369	5.4%	Return on Equity 59.4%

<b>676059 PARK MANOR OF WESTCHASE</b>				Proprietary - Corporation	
PARK MANOR OF WESTCHASE		12/31/2019 365 Days Settled			
HOUSTON, TX 77082		CR Beds 125 POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		80.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 87.1	
Current Assets	1,555,781	Total Charges	11,688,082	Average Wages	20.60
Fixed Assets	169,282	Contract Allowance	3,300,046	28.2%	Skilled Nursing 74.1%
Other Assets	-1,234,834	Operating Revenue	8,388,036	71.8%	Ancillary Service 25.9%
Total Assets	490,229	Operating Expense	10,221,525	121.9%	Current Ratio 1.1
Current Liabilities	1,390,070	Operating Margin	-1,833,489	-21.9%	Days to Collect 46.6
Long Term Liabilities	0	Other Income	2,011,908	24.0%	Avg Payment Days 49.6
Total Equity	-899,841	Other Expense	0	0.0%	Depreciation Rate 632.7%
Total Liab. and Equity	490,229	Net Profit or Loss	178,419	2.1%	Return on Equity -19.8%

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<b>675915 PARK PLACE CARE CENTER</b>		Government - County	
PARK PLACE CARE CENTER		9/30/2019 365 Days Settled	
GEORGETOWN, TX 78626		CR Beds 115    POS Beds 0	
WILLIAMSON		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	62.2%
		Length of Stay	182.4
		Average Wages	18.95
		13.7% Skilled Nursing	77.1%
		86.3% Ancillary Service	22.9%
		105.1% Current Ratio	1.5
		-5.1% Days to Collect	230.1
		9.0% Avg Payment Days	283.9
		0.0% Depreciation Rate	57.1%
		3.8% Return on Equity	9.0%

  

Balance Sheet		Income Statement	
Current Assets	3,116,924	Total Charges	4,692,796
Fixed Assets	643,137	Contract Allowance	644,738
Other Assets	0	Operating Revenue	4,048,058
Total Assets	3,760,061	Operating Expense	4,256,274
Current Liabilities	2,046,469	Operating Margin	-208,216
Long Term Liabilities	0	Other Income	363,131
Total Equity	1,713,592	Other Expense	0
Total Liab. and Equity	3,760,061	Net Profit or Loss	154,915

<b>675948 PARK PLACE MANOR INC</b>		Proprietary - Corporation	
PARK PLACE MANOR INC		12/31/2019 365 Days Settled	
BELTON, TX 76513		CR Beds 114    POS Beds 0	
BELL		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	80.9%
		Length of Stay	169.3
		Average Wages	17.32
		16.0% Skilled Nursing	40.9%
		84.0% Ancillary Service	24.8%
		97.2% Current Ratio	9.1
		2.8% Days to Collect	30.2
		0.3% Avg Payment Days	5.2
		0.0% Depreciation Rate	134.2%
		3.2% Return on Equity	27.1%

  

Balance Sheet		Income Statement	
Current Assets	952,819	Total Charges	8,946,026
Fixed Assets	32,733	Contract Allowance	1,430,138
Other Assets	0	Operating Revenue	7,515,888
Total Assets	985,552	Operating Expense	7,303,821
Current Liabilities	104,705	Operating Margin	212,067
Long Term Liabilities	0	Other Income	26,209
Total Equity	880,847	Other Expense	0
Total Liab. and Equity	985,552	Net Profit or Loss	238,276

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676005 PARK PLACE NURSING &amp; REHABILITATION CENTER</b>				Nonprofit - Church	
PARK PLACE NURSING & REHABILITATION CENTER		9/30/2019 365 Days Settled			
TYLER, TX 75701		CR Beds 120    POS Beds 0			
SMITH		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		88.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				71.8	
Current Assets	1,533,467	Total Charges	10,832,997	Average Wages	16.27
Fixed Assets	0	Contract Allowance	2,309,705	21.3% Skilled Nursing	74.3%
Other Assets	0	Operating Revenue	8,523,292	78.7% Ancillary Service	25.7%
Total Assets	1,533,467	Operating Expense	8,432,935	98.9% Current Ratio	1.0
Current Liabilities	1,605,710	Operating Margin	90,357	1.1% Days to Collect	62.9
Long Term Liabilities	25,530	Other Income	396,013	4.6% Avg Payment Days	60.5
Total Equity	-97,773	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	1,533,467	Net Profit or Loss	486,370	5.7% Return on Equity	-497.4%

<b>675982 PARK PLAZA LTC PARTNERS, INC.</b>				Proprietary - Corporation	
PARK PLAZA LTC PARTNERS, INC.		12/31/2019 365 Days Settled			
SAN ANGELO, TX 76901		CR Beds 90    POS Beds 0			
TOM GREEN		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		82.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				269.7	
Current Assets	440,150	Total Charges	6,241,690	Average Wages	17.20
Fixed Assets	76,702	Contract Allowance	642,034	10.3% Skilled Nursing	73.8%
Other Assets	0	Operating Revenue	5,599,656	89.7% Ancillary Service	26.2%
Total Assets	516,852	Operating Expense	5,276,993	94.2% Current Ratio	1.1
Current Liabilities	392,891	Operating Margin	322,663	5.8% Days to Collect	19.8
Long Term Liabilities	0	Other Income	25	0.0% Avg Payment Days	26.0
Total Equity	123,961	Other Expense	0	0.0% Depreciation Rate	248.6%
Total Liab. and Equity	516,852	Net Profit or Loss	322,688	5.8% Return on Equity	260.3%

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<b>676202 PARK VALLEY INN HEALTH CENTER</b>				Proprietary - Other	
PARK VALLEY INN HEALTH CENTER		9/1/2019 244 Days Settled*			
ROUND ROCK, TX 78681		CR Beds 128 POS Beds 0			
WILLIAMSON		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		62.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 152.5	
Current Assets	129,289,060	Total Charges	5,208,055	Average Wages 23.36	
Fixed Assets	37,082,258	Contract Allowance	851,362	16.3% Skilled Nursing 71.1%	
Other Assets	50,621,498	Operating Revenue	4,356,693	83.7% Ancillary Service 28.9%	
Total Assets	216,992,816	Operating Expense	5,203,539	119.4% Current Ratio 0.4	
Current Liabilities	308,351,781	Operating Margin	-846,846	-19.4% Days to Collect 3,125.6	
Long Term Liabilities	17,549,528	Other Income	50,275	1.2% Avg Payment Days 6,255.9	
Total Equity	-108,908,493	Other Expense	0	0.0% Depreciation Rate 1.2%	
Total Liab. and Equity	216,992,816	Net Profit or Loss	(796,571)	-18.3% Return on Equity 0.7%	

<b>455606 PARK VIEW CARE CENTER</b>				Proprietary - Corporation	
PARK VIEW CARE CENTER		8/31/2019 365 Days Settled			
FORT WORTH, TX 76103		CR Beds 179 POS Beds 0			
TARRANT		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		87.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 270.6	
Current Assets	1,317,843	Total Charges	12,822,928	Average Wages 10.00	
Fixed Assets	0	Contract Allowance	3,059,806	23.9% Skilled Nursing 68.7%	
Other Assets	0	Operating Revenue	9,763,122	76.1% Ancillary Service 31.3%	
Total Assets	1,317,843	Operating Expense	8,360,935	85.6% Current Ratio (17.1)	
Current Liabilities	-77,019	Operating Margin	1,402,187	14.4% Days to Collect 38.3	
Long Term Liabilities	0	Other Income	6,772	0.1% Avg Payment Days (3.4)	
Total Equity	1,394,862	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	1,317,843	Net Profit or Loss	1,408,959	14.4% Return on Equity 101.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676079 PARK VIEW NURSING CARE CENTER</b>				Nonprofit - Other	
PARK VIEW NURSING CARE CENTER		9/30/2019 365 Days Settled			
MULESHOE, TX 79347		CR Beds 74    POS Beds 0			
BAILEY		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		55.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				338.9	
Current Assets	1,312,341	Total Charges	2,865,405	Average Wages	
Fixed Assets	437,209	Contract Allowance	207,948	16.71	
Other Assets	0	Operating Revenue	2,657,457	7.3%	
Total Assets	1,749,550	Operating Expense	3,205,361	92.7%	
Current Liabilities	723,828	Operating Margin	-547,904	120.6%	
Long Term Liabilities	1,989,980	Other Income	681,263	-20.6%	
Total Equity	-964,258	Other Expense	0	25.6%	
Total Liab. and Equity	1,749,550	Net Profit or Loss	93,521	0.0%	
				3.5%	
				Return on Equity	
				-9.7%	
<hr/>					
<b>675509 PARKLANE WEST HEALTHCARE CENTER</b>				Proprietary - Corporation	
PARKLANE WEST HEALTHCARE CENTER		9/30/2019 183 Days Settled			
SAN ANTONIO, TX 78209		3/31/2019 90 Days Settled			
BEXAR		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		55.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				71.7	
Current Assets	1,203,717	Total Charges	2,482,801	Average Wages	
Fixed Assets	0	Contract Allowance	400,212	21.80	
Other Assets	366,620	Operating Revenue	2,082,589	16.1%	
Total Assets	1,570,337	Operating Expense	2,217,469	83.9%	
Current Liabilities	642,192	Operating Margin	-134,880	106.5%	
Long Term Liabilities	904,775	Other Income	217,991	-6.5%	
Total Equity	23,370	Other Expense	0	10.5%	
Total Liab. and Equity	1,570,337	Net Profit or Loss	83,111	0.0%	
				4.0%	
				Return on Equity	
				355.6%	

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675509 PARKLANE WEST HEALTHCARE CENTER			Nonprofit - Church		
PARKLANE WEST HEALTHCARE CENTER			9/30/2019 183 Days Settled		
SAN ANTONIO, TX 78209			3/31/2019 90 Days Settled		
BEXAR			CR Beds 141 POS Beds 0		
WISCONSIN PHYSICIANS SERVICE			<b>Key Performance Ind.</b>		
			Occupancy Rate	61.4%	
			Length of Stay	93.8	
			Average Wages	21.80	
			Skilled Nursing	54.3%	
			Ancillary Service	43.2%	
			Current Ratio	0.6	
			Days to Collect	135.3	
			Avg Payment Days	23.0	
			Depreciation Rate	0.0%	
			Return on Equity	80.5%	
Balance Sheet		Income Statement			
Current Assets	470,204	Total Charges	5,767,563		
Fixed Assets	0	Contract Allowance	1,355,121	23.5%	
Other Assets	1,351,699	Operating Revenue	4,412,442	76.5%	
Total Assets	1,821,903	Operating Expense	4,667,499	105.8%	
Current Liabilities	791,518	Operating Margin	-255,057	-5.8%	
Long Term Liabilities	910,265	Other Income	351,807	8.0%	
Total Equity	120,120	Other Expense	0	0.0%	
Total Liab. and Equity	1,821,903	Net Profit or Loss	96,750	2.2%	
455690 PARKS HEALTH CENTER			Proprietary - Other		
PARKS HEALTH CENTER			12/31/2019 365 Days Settled		
ODESSA, TX 79765			CR Beds 90 POS Beds 0		
ECTOR			<b>Key Performance Ind.</b>		
WISCONSIN PHYSICIANS SERVICE			Occupancy Rate	66.2%	
			Length of Stay	102.0	
			Average Wages	20.81	
			Skilled Nursing	71.9%	
			Ancillary Service	28.1%	
			Current Ratio	0.2	
			Days to Collect	50.2	
			Avg Payment Days	15.0	
			Depreciation Rate	0.0%	
			Return on Equity	13.1%	
Balance Sheet		Income Statement			
Current Assets	984,316	Total Charges	4,498,434		
Fixed Assets	0	Contract Allowance	-206,210	-4.6%	
Other Assets	0	Operating Revenue	4,704,644	104.6%	
Total Assets	984,316	Operating Expense	9,309,640	197.9%	
Current Liabilities	4,666,171	Operating Margin	-4,604,996	-97.9%	
Long Term Liabilities	0	Other Income	4,123,057	87.6%	
Total Equity	-3,681,855	Other Expense	0	0.0%	
Total Liab. and Equity	984,316	Net Profit or Loss	(481,939)	-10.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675922 PARKVIEW MANOR NURSING AND REHABILITATION</b>				Proprietary - Corporation	
PARKVIEW MANOR NURSING AND REHABILITATION		12/31/2019 365 Days Settled			
WEIMAR, TX 78962		CR Beds 94    POS Beds 0			
COLORADO		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		70.0%	
		Length of Stay		375.2	
		Average Wages		17.19	
		Skilled Nursing		71.4%	
		Ancillary Service		28.6%	
		Current Ratio		0.5	
		Days to Collect		20.8	
		Avg Payment Days		36.2	
		Depreciation Rate		359.4%	
		Return on Equity		108.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	254,916	Total Charges	4,586,668		
Fixed Assets	88,624	Contract Allowance	-106,430	-2.3%	
Other Assets	0	Operating Revenue	4,693,098	102.3%	
Total Assets	343,540	Operating Expense	4,864,856	103.7%	
Current Liabilities	499,901	Operating Margin	-171,758	-3.7%	
Long Term Liabilities	0	Other Income	1,557	0.0%	
Total Equity	-156,361	Other Expense	0	0.0%	
Total Liab. and Equity	343,540	Net Profit or Loss	(170,201)	-3.6%	
<hr/>					
<b>675458 PARKVIEW NURSING AND REHABILITATION CENTER</b>				Proprietary - Partnership	
PARKVIEW NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
LOCKHART, TX 78644		CR Beds 118    POS Beds 0			
CALDWELL		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		76.0%	
		Length of Stay		144.8	
		Average Wages		19.96	
		Skilled Nursing		62.6%	
		Ancillary Service		37.4%	
		Current Ratio		1.0	
		Days to Collect		17.5	
		Avg Payment Days		29.2	
		Depreciation Rate		37.6%	
		Return on Equity		45.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	986,796	Total Charges	10,141,490		
Fixed Assets	619,718	Contract Allowance	3,330,425	32.8%	
Other Assets	73,162	Operating Revenue	6,811,065	67.2%	
Total Assets	1,679,676	Operating Expense	6,518,397	95.7%	
Current Liabilities	986,264	Operating Margin	292,668	4.3%	
Long Term Liabilities	0	Other Income	21,728	0.3%	
Total Equity	693,412	Other Expense	0	0.0%	
Total Liab. and Equity	1,679,676	Net Profit or Loss	314,396	4.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675462 PARKVIEW NURSING AND REHABILITATION CENTER</b>		Proprietary - Corporation	
PARKVIEW NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled	
BIG SPRING, TX 79720		CR Beds 119    POS Beds 0	
HOWARD		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	76.0%
		Length of Stay	126.1
		Average Wages	17.45
		11.3% Skilled Nursing	79.9%
		88.7% Ancillary Service	20.1%
		99.2% Current Ratio	1.9
		0.8% Days to Collect	25.6
		0.0% Avg Payment Days	18.4
		0.0% Depreciation Rate	195.4%
		0.8% Return on Equity	16.3%

  

Balance Sheet		Income Statement	
Current Assets	659,758	Total Charges	7,482,710
Fixed Assets	57,505	Contract Allowance	845,882
Other Assets	0	Operating Revenue	6,636,828
Total Assets	717,263	Operating Expense	6,585,354
Current Liabilities	338,495	Operating Margin	51,474
Long Term Liabilities	58,000	Other Income	794
Total Equity	320,768	Other Expense	0
Total Liab. and Equity	717,263	Net Profit or Loss	52,268

<b>675777 PARKWAY PLACE</b>		Nonprofit - Other	
PARKWAY PLACE		12/31/2019 365 Days Settled	
HOUSTON, TX 77077		CR Beds 301    POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	8.8%
		Length of Stay	66.1
		Average Wages	16.72
		12.8% Skilled Nursing	100.0%
		87.2% Ancillary Service	0.0%
		138.9% Current Ratio	0.1
		-38.9% Days to Collect	90.1
		49.1% Avg Payment Days	138.9
		0.0% Depreciation Rate	0.0%
		10.2% Return on Equity	33.7%

  

Balance Sheet		Income Statement	
Current Assets	50,124,314	Total Charges	13,107,875
Fixed Assets	426,571,861	Contract Allowance	1,676,533
Other Assets	422,900	Operating Revenue	11,431,342
Total Assets	477,119,075	Operating Expense	15,883,074
Current Liabilities	353,165,488	Operating Margin	-4,451,732
Long Term Liabilities	120,493,503	Other Income	5,618,438
Total Equity	3,460,084	Other Expense	0
Total Liab. and Equity	477,119,075	Net Profit or Loss	1,166,706

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<b>675565 PARKWOOD HEALTHCARE COMMUNITY</b>				Proprietary - Partnership	
PARKWOOD HEALTHCARE COMMUNITY				12/31/2019 365 Days Settled	
BEDFORD, TX 76022				CR Beds 167 POS Beds 0	
TARRANT				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	67.3%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	1,584,828	Total Charges	12,531,643	Length of Stay	72.8
Fixed Assets	228,631	Contract Allowance	2,298,529	Average Wages	21.65
Other Assets	22,269	Operating Revenue	10,233,114	18.3% Skilled Nursing	60.4%
Total Assets	1,835,728	Operating Expense	9,952,623	81.7% Ancillary Service	26.0%
Current Liabilities	2,007,515	Operating Margin	280,491	97.3% Current Ratio	0.8
Long Term Liabilities	0	Other Income	-280,491	2.7% Days to Collect	29.7
Total Equity	-171,787	Other Expense	0	-2.7% Avg Payment Days	44.6
Total Liab. and Equity	1,835,728	Net Profit or Loss	0	0.0% Depreciation Rate	-9.7%
				0.0% Return on Equity	0.0%

<b>455673 PARKWOOD IN THE PINES</b>				Proprietary - Corporation	
PARKWOOD IN THE PINES				12/31/2019 365 Days Settled	
LUFKIN, TX 75904				CR Beds 140 POS Beds 0	
ANGELINA				<b>Key Performance Ind.</b>	
BLUE CROSS (MARYLAND)				Occupancy Rate	69.9%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	1,290,793	Total Charges	8,774,132	Length of Stay	146.9
Fixed Assets	246,876	Contract Allowance	-21,474	Average Wages	15.19
Other Assets	0	Operating Revenue	8,795,606	-0.2% Skilled Nursing	84.0%
Total Assets	1,537,669	Operating Expense	8,251,653	100.2% Ancillary Service	16.0%
Current Liabilities	254,858	Operating Margin	543,953	93.8% Current Ratio	5.1
Long Term Liabilities	0	Other Income	0	6.2% Days to Collect	52.7
Total Equity	1,176,374	Other Expense	0	0.0% Avg Payment Days	11.1
Total Liab. and Equity	1,431,232	Net Profit or Loss	543,953	0.0% Depreciation Rate	323.2%
				6.2% Return on Equity	46.2%

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<b>675365 PASADENA CARE CENTER</b>		Proprietary - Corporation	
PASADENA CARE CENTER		3/31/2019 365 Days Settled	
PASADENA, TX 77504		CR Beds 116 POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	84.1%
		Length of Stay	158.9
		Average Wages	21.86
		Skilled Nursing	91.3%
		Ancillary Service	8.7%
		Current Ratio	1.1
		Days to Collect	71.2
		Avg Payment Days	68.6
		Depreciation Rate	4.4%
		Return on Equity	53.9%

  

Balance Sheet		Income Statement	
Current Assets	1,308,369	Total Charges	12,355,959
Fixed Assets	859,615	Contract Allowance	5,878,954
Other Assets	9,080	Operating Revenue	6,477,005
Total Assets	2,177,064	Operating Expense	5,959,626
Current Liabilities	1,204,207	Operating Margin	517,379
Long Term Liabilities	-1,192	Other Income	7,999
Total Equity	974,049	Other Expense	0
Total Liab. and Equity	2,177,064	Net Profit or Loss	525,378

<b>676379 PATHWAYS MEMORY CARE AT VILLA TOSCANA</b>		Proprietary - Corporation	
PATHWAYS MEMORY CARE AT VILLA TOSCANA		12/31/2019 365 Days Settled	
HOUSTON, TX 77014		CR Beds 120 POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	50.3%
		Length of Stay	135.2
		Average Wages	19.82
		Skilled Nursing	86.1%
		Ancillary Service	13.9%
		Current Ratio	0.1
		Days to Collect	28.8
		Avg Payment Days	70.7
		Depreciation Rate	1,227.9%
		Return on Equity	86.4%

  

Balance Sheet		Income Statement	
Current Assets	358,301	Total Charges	4,668,631
Fixed Assets	40,772	Contract Allowance	652,638
Other Assets	10,400	Operating Revenue	4,015,993
Total Assets	409,473	Operating Expense	6,836,882
Current Liabilities	3,579,707	Operating Margin	-2,820,889
Long Term Liabilities	86,518	Other Income	8,288
Total Equity	-3,256,752	Other Expense	0
Total Liab. and Equity	409,473	Net Profit or Loss	(2,812,602)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455969 PATRIOT HEIGHTS HEALTH CARE CENTER</b>				Proprietary - Partnership	
PATRIOT HEIGHTS HEALTH CARE CENTER		12/31/2019 365 Days Settled			
SAN ANTONIO, TX 78240		CR Beds 74    POS Beds 0			
BEXAR		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		64.2%	
		Length of Stay		37.7	
		Average Wages		22.58	
		Skilled Nursing		29.7%	
		Ancillary Service		19.2%	
		Current Ratio		0.1	
		Days to Collect		25.7	
		Avg Payment Days		14.9	
		Depreciation Rate		0.0%	
		Return on Equity		3,563.3%	
<b>Balance Sheet</b>					
Current Assets		Total Charges			
879,366		13,590,084			
Fixed Assets		Contract Allowance		14.6%	
0		1,987,601			
Other Assets		Operating Revenue		85.4%	
7,150,790		11,602,483			
Total Assets		Operating Expense		133.3%	
8,030,156		15,465,248			
Current Liabilities		Operating Margin		-33.3%	
7,996,438		-3,862,765			
Long Term Liabilities		Other Income		0.2%	
141,325		28,387			
Total Equity		Other Expense		0.0%	
-107,608		0			
Total Liab. and Equity		Net Profit or Loss		-33.0%	
8,030,155		(3,834,378)			
<b>676468 PATRIOT REHABILITATION &amp; WELLNESS CT</b>					
Proprietary - Corporation					
PATRIOT REHABILITATION & WELLNESS CT		12/31/2019 124 Days *Settled			
EL PASO, TX		CR Beds 124    POS Beds 0			
Invalid POS FIPS Codes		<b>Key Performance Ind.</b>			
		Occupancy Rate		14.7%	
		Length of Stay		39.6	
		Average Wages		17.92	
		Skilled Nursing		46.9%	
		Ancillary Service		53.1%	
		Current Ratio		1.5	
		Days to Collect		85.4	
		Avg Payment Days		33.5	
		Depreciation Rate		584.9%	
		Return on Equity		100.0%	
<b>Balance Sheet</b>					
Current Assets		Total Charges			
937,107		1,294,825			
Fixed Assets		Contract Allowance		-5.2%	
120,961		-66,796			
Other Assets		Operating Revenue		105.2%	
0		1,361,621			
Total Assets		Operating Expense		154.2%	
1,058,068		2,099,854			
Current Liabilities		Operating Margin		-54.2%	
614,101		-738,233			
Long Term Liabilities		Other Income		0.0%	
1,182,200		0			
Total Equity		Other Expense		0.0%	
-738,233		0			
Total Liab. and Equity		Net Profit or Loss		-54.2%	
1,058,068		(738,233)			

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<b>676148 PEACH TREE PLACE</b>				Proprietary - Corporation	
PEACH TREE PLACE		9/30/2019 365 Days Settled			
WEATHERFORD, TX 76086				CR Beds 59	POS Beds 0
PARKER				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	82.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	233.4
Current Assets	326,370	Total Charges	5,205,419	Average Wages	18.27
Fixed Assets	278,151	Contract Allowance	1,662,424	31.9%	Skilled Nursing 86.7%
Other Assets	7,520	Operating Revenue	3,542,995	68.1%	Ancillary Service 13.3%
Total Assets	612,041	Operating Expense	3,674,434	103.7%	Current Ratio 1.0
Current Liabilities	314,960	Operating Margin	-131,439	-3.7%	Days to Collect 22.6
Long Term Liabilities	109,605	Other Income	259,250	7.3%	Avg Payment Days 30.1
Total Equity	187,476	Other Expense	0	0.0%	Depreciation Rate 84.2%
Total Liab. and Equity	612,041	Net Profit or Loss	127,811	3.6%	Return on Equity 68.2%
<b>675952 PEARL NORDAN CARE CENTER - NURSING</b>				Nonprofit - Church	
PEARL NORDAN CARE CENTER - NURSING		12/31/2019 365 Days Settled			
DALLAS, TX 75214				CR Beds 60	POS Beds 0
DALLAS				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	42.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	57.6
Current Assets	4,353,447	Total Charges	3,731,033	Average Wages	20.35
Fixed Assets	10,292,306	Contract Allowance	415,621	11.1%	Skilled Nursing 58.2%
Other Assets	0	Operating Revenue	3,315,412	88.9%	Ancillary Service 41.8%
Total Assets	14,645,753	Operating Expense	9,481,136	286.0%	Current Ratio 6.7
Current Liabilities	650,173	Operating Margin	-6,165,724	-186.0%	Days to Collect 154.9
Long Term Liabilities	0	Other Income	7,731,834	233.2%	Avg Payment Days 23.3
Total Equity	13,995,580	Other Expense	0	0.0%	Depreciation Rate 3.8%
Total Liab. and Equity	14,645,753	Net Profit or Loss	1,566,110	47.2%	Return on Equity 11.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455797 PEARSALL NURSING AND REHABILITATION CENTER</b>				Proprietary - Other	
PEARSALL NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
PEARSALL, TX 78061		CR Beds 150    POS Beds 0			
FRIO		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		83.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				260.3	
Current Assets	822,553	Total Charges	8,994,126	Average Wages	
Fixed Assets	273,863	Contract Allowance	0	18.06	
Other Assets	5,432,935	Operating Revenue	8,994,126	0.0%	
Total Assets	6,529,351	Operating Expense	8,969,511	100.0%	
Current Liabilities	931,362	Operating Margin	24,615	99.7%	
Long Term Liabilities	0	Other Income	662,168	0.3%	
Total Equity	5,597,989	Other Expense	0	7.4%	
Total Liab. and Equity	6,529,351	Net Profit or Loss	686,783	0.0%	
				396.9%	
				Return on Equity	
				12.3%	

  

<b>455718 PEBBLE CREEK NURSING CENTER</b>				Proprietary - Corporation	
PEBBLE CREEK NURSING CENTER		12/31/2019 365 Days Settled			
EL PASO, TX 79936		CR Beds 120    POS Beds 0			
EL PASO		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		84.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				165.0	
Current Assets	470,943	Total Charges	9,735,782	Average Wages	
Fixed Assets	88,529	Contract Allowance	1,297,146	15.68	
Other Assets	372,011	Operating Revenue	8,438,636	13.3%	
Total Assets	931,483	Operating Expense	7,508,312	86.7%	
Current Liabilities	-930,016	Operating Margin	930,324	89.0%	
Long Term Liabilities	27,683	Other Income	594	11.0%	
Total Equity	1,833,816	Other Expense	0	0.0%	
Total Liab. and Equity	931,483	Net Profit or Loss	930,918	0.0%	
				692.9%	
				Return on Equity	
				50.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675270 PECAN MANOR NURSING AND REHABILITATION</b>				Proprietary - Corporation		
PECAN MANOR NURSING AND REHABILITATION		12/31/2019 365 Days Settled				
KENNEDALE, TX 76060				CR Beds 58	POS Beds 0	
TARRANT				<b>Key Performance Ind.</b>		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	70.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	315.3	
Current Assets	671,307	Total Charges	3,464,787	Average Wages	18.59	
Fixed Assets	4,573,162	Contract Allowance	-160,335	-4.6%	Skilled Nursing	66.2%
Other Assets	90	Operating Revenue	3,625,122	104.6%	Ancillary Service	33.8%
Total Assets	5,244,559	Operating Expense	3,108,378	85.7%	Current Ratio	(0.8)
Current Liabilities	-800,733	Operating Margin	516,744	14.3%	Days to Collect	49.2
Long Term Liabilities	4,410,969	Other Income	157,364	4.3%	Avg Payment Days	52.5
Total Equity	1,634,323	Other Expense	0	0.0%	Depreciation Rate	8.0%
Total Liab. and Equity	5,244,559	Net Profit or Loss	674,108	18.6%	Return on Equity	41.2%
<b>675550 PECAN TREE REHAB AND HEALTHCARE CENTER</b>				Proprietary - Other		
PECAN TREE REHAB AND HEALTHCARE CENTER		9/30/2019 183 Days Settled				
GAINESVILLE, TX 76240		3/31/2019 90 Days Settled		CR Beds 122	POS Beds 0	
COOKE				<b>Key Performance Ind.</b>		
TRAILBLAZER (TEXAS)				Occupancy Rate	75.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	105.9	
Current Assets	147,492,934	Total Charges	2,319,785	Average Wages	19.97	
Fixed Assets	36,688,350	Contract Allowance	624,863	26.9%	Skilled Nursing	76.9%
Other Assets	49,919,191	Operating Revenue	1,694,922	73.1%	Ancillary Service	23.1%
Total Assets	234,100,475	Operating Expense	1,642,310	96.9%	Current Ratio	0.5
Current Liabilities	279,431,287	Operating Margin	52,612	3.1%	Days to Collect	13,909.6
Long Term Liabilities	17,446,453	Other Income	1,457	0.1%	Avg Payment Days	22,486.4
Total Equity	-62,777,265	Other Expense	0	0.0%	Depreciation Rate	0.4%
Total Liab. and Equity	234,100,475	Net Profit or Loss	54,069	3.2%	Return on Equity	-0.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675550 PECAN TREE REHAB AND HEALTHCARE CENTER</b>				Government - City-County	
PECAN TREE REHAB AND HEALTHCARE CENTER		9/30/2019 183 Days Settled			
GAINESVILLE, TX 76240		3/31/2019 90 Days Settled		CR Beds 122    POS Beds 0	
COOKE		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)				Occupancy Rate	66.3%
				Length of Stay	125.4
				Average Wages	19.97
				Skilled Nursing	91.8%
				Ancillary Service	8.2%
				Current Ratio	1.0
				Days to Collect	126.5
				Avg Payment Days	62.7
				Depreciation Rate	0.0%
				Return on Equity	0.0%
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	810,020	Total Charges	3,346,566		
Fixed Assets	0	Contract Allowance	0	0.0%	
Other Assets	28,864	Operating Revenue	3,346,566	100.0%	
Total Assets	838,884	Operating Expense	3,346,710	100.0%	
Current Liabilities	838,884	Operating Margin	-144	0.0%	
Long Term Liabilities	0	Other Income	144	0.0%	
Total Equity	0	Other Expense	0	0.0%	
Total Liab. and Equity	838,884	Net Profit or Loss	0	0.0%	
<b>675715 PECAN VALLEY HEALTHCARE RESIDENCE</b>					
				Nonprofit - Church	
PECAN VALLEY HEALTHCARE RESIDENCE		8/28/2019 362 Days Settled			
SAN SABA, TX 76877				CR Beds 73    POS Beds 0	
SAN SABA		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)				Occupancy Rate	29.6%
				Length of Stay	162.7
				Average Wages	17.81
				Skilled Nursing	82.5%
				Ancillary Service	17.5%
				Current Ratio	0.3
				Days to Collect	77.3
				Avg Payment Days	10.9
				Depreciation Rate	862.5%
				Return on Equity	133.0%
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	325,517	Total Charges	1,352,969		
Fixed Assets	42,362	Contract Allowance	75,934	5.6%	
Other Assets	0	Operating Revenue	1,277,035	94.4%	
Total Assets	367,879	Operating Expense	2,133,182	167.0%	
Current Liabilities	992,446	Operating Margin	-856,147	-67.0%	
Long Term Liabilities	0	Other Income	25,256	2.0%	
Total Equity	-624,567	Other Expense	0	0.0%	
Total Liab. and Equity	367,879	Net Profit or Loss	(830,891)	-65.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675034 PENNSYLVANIA NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
PENNSYLVANIA NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
FORT WORTH, TX 76104		CR Beds 123    POS Beds 0			
TARRANT		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		56.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    207.1	
Current Assets	742,407	Total Charges	5,337,214	Average Wages	16.33
Fixed Assets	54,392	Contract Allowance	-1,729	0.0%	Skilled Nursing    75.0%
Other Assets	0	Operating Revenue	5,338,943	100.0%	Ancillary Service    17.0%
Total Assets	796,799	Operating Expense	4,985,809	93.4%	Current Ratio    7.8
Current Liabilities	94,637	Operating Margin	353,134	6.6%	Days to Collect    46.6
Long Term Liabilities	0	Other Income	5,113	0.1%	Avg Payment Days    6.9
Total Equity	702,162	Other Expense	0	0.0%	Depreciation Rate    655.6%
Total Liab. and Equity	796,799	Net Profit or Loss	358,247	6.7%	Return on Equity    51.0%
<b>676175 PERMIAN RESIDENTIAL CARE CENTER</b>				Government - County	
PERMIAN RESIDENTIAL CARE CENTER		9/30/2019 365 Days Settled			
ANDREWS, TX 79714		CR Beds 90    POS Beds 0			
ANDREWS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		73.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    197.2	
Current Assets	-758,796	Total Charges	4,379,076	Average Wages	20.87
Fixed Assets	753,523	Contract Allowance	709,250	16.2%	Skilled Nursing    82.1%
Other Assets	11,925	Operating Revenue	3,669,826	83.8%	Ancillary Service    17.9%
Total Assets	6,652	Operating Expense	5,034,826	137.2%	Current Ratio
Current Liabilities	0	Operating Margin	-1,365,000	-37.2%	Days to Collect    25.7
Long Term Liabilities	1,290,000	Other Income	81,652	2.2%	Avg Payment Days    0.0
Total Equity	-1,283,348	Other Expense	0	0.0%	Depreciation Rate    0.0%
Total Liab. and Equity	6,652	Net Profit or Loss	(1,283,348)	-35.0%	Return on Equity    100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675913 PFLUGERVILLE CARE CENTER</b>				Government - County	
PFLUGERVILLE CARE CENTER		9/30/2019 365 Days Settled			
PFLUGERVILLE, TX 78660		CR Beds 111    POS Beds 0			
TRAVIS		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		63.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				170.8	
Current Assets	2,744,242	Total Charges	4,253,780	Average Wages	
Fixed Assets	461,542	Contract Allowance	689,412	19.83	
Other Assets	0	Operating Revenue	3,564,368	16.2%	
Total Assets	3,205,784	Operating Expense	4,220,626	83.8%	
Current Liabilities	2,738,585	Operating Margin	-656,258	118.4%	
Long Term Liabilities	0	Other Income	419,961	-18.4%	
Total Equity	467,199	Other Expense	0	11.8%	
Total Liab. and Equity	3,205,784	Net Profit or Loss	(236,297)	0.0%	
				Days to Collect	
				242.3	
				Avg Payment Days	
				191.2	
				Depreciation Rate	
				70.5%	
				Return on Equity	
				-50.6%	

  

<b>676245 PFLUGERVILLE NURSING AND REHABILITATION CENTER</b>				Government - City-County	
PFLUGERVILLE NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
PFLUGERVILLE, TX 78660		CR Beds 120    POS Beds 0			
TRAVIS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		92.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				141.7	
Current Assets	860,557	Total Charges	7,890,658	Average Wages	
Fixed Assets	180,286	Contract Allowance	0	20.33	
Other Assets	3,529,875	Operating Revenue	7,890,658	0.0%	
Total Assets	4,570,718	Operating Expense	8,273,824	100.0%	
Current Liabilities	1,038,211	Operating Margin	-383,166	104.9%	
Long Term Liabilities	0	Other Income	743,920	-4.9%	
Total Equity	3,532,507	Other Expense	0	9.4%	
Total Liab. and Equity	4,570,718	Net Profit or Loss	360,754	0.0%	
				Days to Collect	
				39.4	
				Avg Payment Days	
				14.9	
				Depreciation Rate	
				334.7%	
				Return on Equity	
				10.2%	

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<b>455001 PHP THE OAKS AT BEAUMONT</b>			Proprietary - Partnership		
PHP THE OAKS AT BEAUMONT		12/31/2019 365 Days Settled			
BEAUMONT, TX 77707		CR Beds 214    POS Beds 0			
JEFFERSON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		52.3%	
		Length of Stay		169.6	
		Average Wages		18.42	
		Skilled Nursing		59.6%	
		Ancillary Service		40.4%	
		Current Ratio		1.1	
		Days to Collect		39.3	
		Avg Payment Days		27.3	
		Depreciation Rate		16.0%	
		Return on Equity		-43.3%	
<b>Balance Sheet</b>			<b>Income Statement</b>		
Current Assets	1,374,972	Total Charges	12,014,058		
Fixed Assets	753,031	Contract Allowance	4,169,415	34.7%	
Other Assets	68,196	Operating Revenue	7,844,643	65.3%	
<b>Total Assets</b>	<b>2,196,199</b>	Operating Expense	8,243,720	105.1%	
Current Liabilities	1,257,567	Operating Margin	-399,077	-5.1%	
Long Term Liabilities	0	Other Income	32,239	0.4%	
Total Equity	938,632	Other Expense	0	0.0%	
Total Liab. and Equity	2,196,199	Net Profit or Loss	(406,728)	-5.2%	

<b>675902 PILOT POINT CARE CENTER</b>			Proprietary - Corporation		
PILOT POINT CARE CENTER		12/31/2019 365 Days Settled			
PILOT POINT, TX 76258		CR Beds 63    POS Beds 0			
DENTON		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		88.2%	
		Length of Stay		186.0	
		Average Wages		23.58	
		Skilled Nursing		75.5%	
		Ancillary Service		24.5%	
		Current Ratio		7.2	
		Days to Collect		130.2	
		Avg Payment Days		16.3	
		Depreciation Rate		827.7%	
		Return on Equity		59.6%	
<b>Balance Sheet</b>			<b>Income Statement</b>		
Current Assets	2,273,959	Total Charges	6,345,424		
Fixed Assets	6,690	Contract Allowance	93,005	1.5%	
Other Assets	7,100	Operating Revenue	6,252,419	98.5%	
<b>Total Assets</b>	<b>2,287,749</b>	Operating Expense	5,077,582	81.2%	
Current Liabilities	315,666	Operating Margin	1,174,837	18.8%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	1,972,083	Other Expense	0	0.0%	
Total Liab. and Equity	2,287,749	Net Profit or Loss	1,174,839	18.8%	

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<b>675391 PINE ARBOR</b>				Proprietary - Corporation	
PINE ARBOR		12/31/2019 365 Days Settled			
SILSBEE, TX 77656				CR Beds 90	POS Beds 0
HARDIN		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	83.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	74.8
Current Assets	595,976	Total Charges	10,632,968	Average Wages	15.93
Fixed Assets	38,662	Contract Allowance	4,226,793	39.8%	Skilled Nursing
Other Assets	0	Operating Revenue	6,406,175	60.2%	Ancillary Service
Total Assets	634,638	Operating Expense	6,557,114	102.4%	Current Ratio
Current Liabilities	532,149	Operating Margin	-150,939	-2.4%	Days to Collect
Long Term Liabilities	13,758	Other Income	293,152	4.6%	Avg Payment Days
Total Equity	88,731	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	634,638	Net Profit or Loss	142,213	2.2%	Return on Equity
					1,813.6%
					160.3%
<b>675230 PINE GROVE NURSING CENTER</b>				Nonprofit - Church	
PINE GROVE NURSING CENTER		9/30/2019 365 Days Settled			
CENTER, TX 75935				CR Beds 120	POS Beds 0
SHELBY		<b>Key Performance Ind.</b>			
NORIDIAN ADMIN SERVICES				Occupancy Rate	59.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	87.2
Current Assets	1,014,017	Total Charges	7,017,482	Average Wages	16.96
Fixed Assets	0	Contract Allowance	1,461,351	20.8%	Skilled Nursing
Other Assets	0	Operating Revenue	5,556,131	79.2%	Ancillary Service
Total Assets	1,014,017	Operating Expense	5,573,846	100.3%	Current Ratio
Current Liabilities	935,707	Operating Margin	-17,715	-0.3%	Days to Collect
Long Term Liabilities	23,999	Other Income	417,004	7.5%	Avg Payment Days
Total Equity	54,311	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,014,017	Net Profit or Loss	399,289	7.2%	Return on Equity
					735.2%

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<b>676000 PINE RIDGE HEALTH CARE LLP</b>		Proprietary - Partnership	
PINE RIDGE HEALTH CARE LLP		8/31/2019 365 Days Settled	
LIVINGSTON, TX 77351		CR Beds 118    POS Beds 0	
POLK		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	56.4%
		Length of Stay	307.3
		Average Wages	11.84
		Skilled Nursing	46.8%
		Ancillary Service	0.0%
		Current Ratio	0.8
		Days to Collect	24.2
		Avg Payment Days	(2.8)
		Depreciation Rate	31.2%
		Return on Equity	-106.0%
<b>Balance Sheet</b>			
Current Assets	-57,073	<b>Income Statement</b>	
Fixed Assets	1,330,081	Total Charges	5,412,888
Other Assets	0	Contract Allowance	1,204,800
Total Assets	1,273,008	Operating Revenue	4,208,088
Current Liabilities	-68,528	Operating Expense	5,630,543
Long Term Liabilities	0	Operating Margin	-1,422,455
Total Equity	1,341,536	Other Income	0
Total Liab. and Equity	1,273,008	Other Expense	0
		Net Profit or Loss	(1,422,455)
<b>676397 PINE SHADOW RETREAT</b>			
		Proprietary - Corporation	
PINE SHADOW RETREAT		12/31/2019 365 Days Settled	
PORTER, TX 77365		CR Beds 126    POS Beds 0	
MONTGOMERY		<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)		Occupancy Rate	50.0%
		Length of Stay	96.6
		Average Wages	18.28
		Skilled Nursing	78.0%
		Ancillary Service	22.0%
		Current Ratio	1.5
		Days to Collect	119.6
		Avg Payment Days	16.7
		Depreciation Rate	625.4%
		Return on Equity	40.6%
<b>Balance Sheet</b>			
Current Assets	1,718,360	<b>Income Statement</b>	
Fixed Assets	67,220	Total Charges	5,220,888
Other Assets	6,207	Contract Allowance	126,962
Total Assets	1,791,787	Operating Revenue	5,093,926
Current Liabilities	1,172,245	Operating Expense	4,956,626
Long Term Liabilities	-28,752	Operating Margin	137,300
Total Equity	648,294	Other Income	125,637
Total Liab. and Equity	1,791,787	Other Expense	0
		Net Profit or Loss	262,937

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<b>675177 PINE TREE LODGE NURSING CENTER</b>				Proprietary - Corporation	
PINE TREE LODGE NURSING CENTER      12/31/2019 365 Days Settled					
LONGVIEW, TX 75604				CR Beds 92    POS Beds 0	
GREGG				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate      78.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      129.3	
Current Assets	558,217	Total Charges	6,997,657	Average Wages      17.83	
Fixed Assets	587,746	Contract Allowance	1,424,353	20.4% Skilled Nursing      70.8%	
Other Assets	235,501	Operating Revenue	5,573,304	79.6% Ancillary Service      29.2%	
Total Assets	1,381,464	Operating Expense	5,399,871	96.9% Current Ratio      0.6	
Current Liabilities	950,368	Operating Margin	173,433	3.1% Days to Collect      36.6	
Long Term Liabilities	0	Other Income	3,162	0.1% Avg Payment Days      188.9	
Total Equity	431,096	Other Expense	0	0.0% Depreciation Rate      26.3%	
Total Liab. and Equity	1,381,464	Net Profit or Loss	176,595	3.2% Return on Equity      41.0%	
<b>675289 PINECREST NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Other	
PINECREST NURSING & REHABILITATION CENTER      12/31/2019 365 Days Settled					
TYLER, TX 75701				CR Beds 120    POS Beds 0	
SMITH				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate      48.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      178.3	
Current Assets	426,127	Total Charges	4,627,733	Average Wages      17.47	
Fixed Assets	112,199	Contract Allowance	0	0.0% Skilled Nursing      76.4%	
Other Assets	0	Operating Revenue	4,627,733	100.0% Ancillary Service      15.3%	
Total Assets	538,326	Operating Expense	4,393,961	94.9% Current Ratio      4.9	
Current Liabilities	86,348	Operating Margin	233,772	5.1% Days to Collect      28.9	
Long Term Liabilities	0	Other Income	1,687	0.0% Avg Payment Days      7.2	
Total Equity	451,978	Other Expense	0	0.0% Depreciation Rate      364.8%	
Total Liab. and Equity	538,326	Net Profit or Loss	215,022	4.6% Return on Equity      47.6%	

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<b>676124 PINECREST RETIREMENT COMMUNITY</b>				Nonprofit - Church	
PINECREST RETIREMENT COMMUNITY				12/31/2019 365 Days Settled	
LUFKIN, TX 75904				CR Beds 51    POS Beds 0	
ANGELINA				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate            84.1%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	7,389,015	Total Charges	7,190,716	Average Wages	15.89
Fixed Assets	20,023,810	Contract Allowance	1,527,128	21.2% Skilled Nursing	44.4%
Other Assets	6,895,144	Operating Revenue	5,663,588	78.8% Ancillary Service	45.9%
Total Assets	34,307,969	Operating Expense	13,354,557	235.8% Current Ratio	0.4
Current Liabilities	17,879,269	Operating Margin	-7,690,969	-135.8% Days to Collect	71.2
Long Term Liabilities	2,354,364	Other Income	7,878,859	139.1% Avg Payment Days	7.9
Total Equity	14,074,336	Other Expense	0	0.0% Depreciation Rate	4.6%
Total Liab. and Equity	34,307,969	Net Profit or Loss	95,733	1.7% Return on Equity	0.7%
<b>455504 PINEHURST NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
PINEHURST NURSING AND REHABILITATION LP				12/31/2019 365 Days Settled	
ORANGE, TX 77630				CR Beds 111    POS Beds 0	
ORANGE				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            71.8%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	273,886	Total Charges	5,158,234	Average Wages	16.75
Fixed Assets	217,850	Contract Allowance	435,515	8.4% Skilled Nursing	86.3%
Other Assets	-1,690,007	Operating Revenue	4,722,719	91.6% Ancillary Service	13.7%
Total Assets	-1,198,271	Operating Expense	4,932,688	104.4% Current Ratio	0.2
Current Liabilities	1,255,041	Operating Margin	-209,969	-4.4% Days to Collect	52.4
Long Term Liabilities	0	Other Income	4,800	0.1% Avg Payment Days	72.7
Total Equity	-2,453,312	Other Expense	0	0.0% Depreciation Rate	59.7%
Total Liab. and Equity	-1,198,271	Net Profit or Loss	(205,169)	-4.3% Return on Equity	8.4%

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<b>675037 PITTSBURG NURSING CENTER</b>		Proprietary - Corporation	
PITTSBURG NURSING CENTER		12/31/2019 334 Days Settled	
PITTSBURG, TX 75686		1/31/2019 31 Days Settled	
CAMP		CR Beds 104 POS Beds 0	
BLUE CROSS (TEXAS)		<b>Key Performance Ind.</b>	
		Occupancy Rate 46.6%	
		Length of Stay 214.4	
		Average Wages 16.09	
		0.0% Skilled Nursing 0.0%	
		0.0% Ancillary Service 0.0%	
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days 0.0	
		0.0% Depreciation Rate 0.0%	
		0.0% Return on Equity 100.0%	

  

Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	280,239
Current Liabilities	0	Operating Margin	-280,239
Long Term Liabilities	0	Other Income	0
Total Equity	-280,239	Other Expense	0
Total Liab. and Equity	-280,239	Net Profit or Loss	(280,239)

<b>675037 PITTSBURG NURSING CENTER</b>		Proprietary - Corporation	
PITTSBURG NURSING CENTER		12/31/2019 334 Days Settled	
PITTSBURG, TX 75686		1/31/2019 31 Days Settled	
CAMP		CR Beds 104 POS Beds 0	
BLUE CROSS (TEXAS)		<b>Key Performance Ind.</b>	
		Occupancy Rate 49.8%	
		Length of Stay 375.7	
		Average Wages 16.09	
		-10.0% Skilled Nursing 66.7%	
		110.0% Ancillary Service 33.3%	
		97.9% Current Ratio 1.5	
		2.1% Days to Collect 111.2	
		0.0% Avg Payment Days 32.5	
		0.0% Depreciation Rate 375.3%	
		2.1% Return on Equity 26.0%	

  

Balance Sheet		Income Statement	
Current Assets	528,379	Total Charges	3,098,690
Fixed Assets	83,886	Contract Allowance	-310,383
Other Assets	12,965	Operating Revenue	3,409,073
Total Assets	625,230	Operating Expense	3,338,911
Current Liabilities	354,890	Operating Margin	70,162
Long Term Liabilities	0	Other Income	178
Total Equity	270,340	Other Expense	0
Total Liab. and Equity	625,230	Net Profit or Loss	70,340

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<b>455551 PLAINVIEW HEALTHCARE CENTER</b>		Nonprofit - Church	
PLAINVIEW HEALTHCARE CENTER		12/31/2019 365 Days Settled	
PLAINVIEW, TX 79072		CR Beds 93    POS Beds 0	
HALE		<b>Key Performance Ind.</b>	
HIGHMARK MEDICARE SERVICES		Occupancy Rate            7.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	634,910	Total Charges	5,076,655
Fixed Assets	1,198	Contract Allowance	947,768
Other Assets	13,726	Operating Revenue	4,128,887
Total Assets	649,834	Operating Expense	3,979,439
Current Liabilities	532,563	Operating Margin	149,448
Long Term Liabilities	0	Other Income	0
Total Equity	117,271	Other Expense	0
Total Liab. and Equity	649,834	Net Profit or Loss	149,448
		18.7%	Skilled Nursing            81.0%
		81.3%	Ancillary Service        19.0%
		96.4%	Current Ratio             1.2
		3.6%	Days to Collect         43.2
		0.0%	Avg Payment Days      48.1
		0.0%	Depreciation Rate     24,946.3%
		3.6%	Return on Equity        127.4%
<b>675889 PLEASANT MANOR HEALTH &amp; REHABILITATION CENTER</b>		Proprietary - Other	
PLEASANT MANOR HEALTH & REHABILITATION CENTER		11/30/2019 334 Days Settled	
WAXAHACHIE, TX 75165		CR Beds 132    POS Beds 0	
ELLIS		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate            64.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	116,053,834	Total Charges	7,021,117
Fixed Assets	35,510,107	Contract Allowance	1,653,792
Other Assets	49,693,392	Operating Revenue	5,367,325
Total Assets	201,257,333	Operating Expense	7,270,447
Current Liabilities	305,293,218	Operating Margin	-1,903,122
Long Term Liabilities	17,492,528	Other Income	-5,624
Total Equity	-121,528,413	Other Expense	0
Total Liab. and Equity	201,257,333	Net Profit or Loss	(1,908,746)
		23.6%	Skilled Nursing            80.5%
		76.4%	Ancillary Service        19.5%
		135.5%	Current Ratio             0.4
		-35.5%	Days to Collect         14,817.1
		-0.1%	Avg Payment Days      5,909.6
		0.0%	Depreciation Rate     2.2%
		-35.6%	Return on Equity        1.6%

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<b>455532 PLEASANT SPRINGS HEALTHCARE CENTER</b>				Proprietary - Corporation	
PLEASANT SPRINGS HEALTHCARE CENTER		12/31/2019 365 Days Settled			
MOUNT PLEASANT, TX 75455		CR Beds 90    POS Beds 0			
TITUS		<b>Key Performance Ind.</b>			
BLUE CROSS (MARYLAND)		Occupancy Rate		85.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				93.8	
Current Assets	695,061	Total Charges	12,400,787	Average Wages	15.61
Fixed Assets	145,976	Contract Allowance	5,793,626	46.7%	Skilled Nursing
Other Assets	0	Operating Revenue	6,607,161	53.3%	Ancillary Service
Total Assets	<u>841,037</u>	Operating Expense	6,817,122	103.2%	Current Ratio
Current Liabilities	468,339	Operating Margin	-209,961	-3.2%	Days to Collect
Long Term Liabilities	137,712	Other Income	405,345	6.1%	Avg Payment Days
Total Equity	<u>234,986</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>841,037</u>	Net Profit or Loss	<u>195,384</u>	3.0%	Return on Equity
				83.1%	
<b>675305 PLEASANT VALLEY HEALTHCARE AND REHABILITATION CENT</b>				Proprietary - Corporation	
PLEASANT VALLEY HEALTHCARE AND REHABILITATION CENT		12/31/2019 365 Days Settled			
GARLAND, TX 75040		CR Beds 124    POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		74.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				119.1	
Current Assets	1,041,008	Total Charges	8,392,435	Average Wages	18.21
Fixed Assets	245,501	Contract Allowance	730,903	8.7%	Skilled Nursing
Other Assets	-2,126,145	Operating Revenue	7,661,532	91.3%	Ancillary Service
Total Assets	<u>-839,636</u>	Operating Expense	8,454,044	110.3%	Current Ratio
Current Liabilities	381,086	Operating Margin	-792,512	-10.3%	Days to Collect
Long Term Liabilities	0	Other Income	71	0.0%	Avg Payment Days
Total Equity	<u>-1,220,722</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>-839,636</u>	Net Profit or Loss	<u>(792,441)</u>	-10.3%	Return on Equity
				64.9%	

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<b>455675 PLUM CREEK HEALTHCARE RESIDENCE</b>				Proprietary - Corporation	
PLUM CREEK HEALTHCARE RESIDENCE				9/30/2019 365 Days Settled	
AMARILLO, TX 79124				CR Beds 99    POS Beds 0	
POTTER				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate            71.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            215.6	
Current Assets	440,711	Total Charges	5,415,637	Average Wages            18.74	
Fixed Assets	57,652	Contract Allowance	69,130	1.3% Skilled Nursing        87.4%	
Other Assets	-13,630	Operating Revenue	5,346,507	98.7% Ancillary Service    12.6%	
Total Assets	484,733	Operating Expense	6,238,910	116.7% Current Ratio            0.4	
Current Liabilities	994,468	Operating Margin	-892,403	-16.7% Days to Collect            23.5	
Long Term Liabilities	0	Other Income	6,668	0.1% Avg Payment Days        (1.5)	
Total Equity	-509,735	Other Expense	0	0.0% Depreciation Rate       385.3%	
Total Liab. and Equity	484,733	Net Profit or Loss	(885,735)	-16.6% Return on Equity          173.8%	
<b>675936 PONDEROSA NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
PONDEROSA NURSING AND REHABILITATION CENTER				6/30/2019 365 Days Settled	
DE KALB, TX 75559				CR Beds 110    POS Beds 0	
BOWIE				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            57.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            170.7	
Current Assets	646,322	Total Charges	3,526,112	Average Wages            14.70	
Fixed Assets	1,232	Contract Allowance	58,749	1.7% Skilled Nursing        89.1%	
Other Assets	6,620	Operating Revenue	3,467,363	98.3% Ancillary Service    10.9%	
Total Assets	654,174	Operating Expense	3,871,973	111.7% Current Ratio            0.9	
Current Liabilities	729,238	Operating Margin	-404,610	-11.7% Days to Collect            49.2	
Long Term Liabilities	293,575	Other Income	169,947	4.9% Avg Payment Days        50.6	
Total Equity	-368,639	Other Expense	0	0.0% Depreciation Rate       435.9%	
Total Liab. and Equity	654,174	Net Profit or Loss	(234,663)	-6.8% Return on Equity          63.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455999 PORT LAVACA NURSING AND REHABILITATION CENTER</b>				Government - City-County	
PORT LAVACA NURSING AND REHABILITATION CENTER		6/30/2019 365 Days Settled			
PORT LAVACA, TX 77979				CR Beds 150    POS Beds 0	
CALHOUN				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            88.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            145.8	
Current Assets	1,618,249	Total Charges	9,057,823	Average Wages            18.19	
Fixed Assets	300,218	Contract Allowance	0	0.0% Skilled Nursing        82.0%	
Other Assets	3,523,671	Operating Revenue	9,057,823	100.0% Ancillary Service    18.0%	
Total Assets	<u>5,442,138</u>	Operating Expense	9,426,054	104.1% Current Ratio            0.5	
Current Liabilities	3,445,883	Operating Margin	-368,231	-4.1% Days to Collect        64.7	
Long Term Liabilities	31,863	Other Income	688,538	7.6% Avg Payment Days        36.3	
Total Equity	1,964,392	Other Expense	0	0.0% Depreciation Rate      271.4%	
Total Liab. and Equity	<u>5,442,138</u>	Net Profit or Loss	<u>320,307</u>	3.5% Return on Equity        16.3%	
<b>675716 POST NURSING &amp; REHAB CENTER</b>				Nonprofit - Church	
POST NURSING & REHAB CENTER		12/31/2019 365 Days Settled			
POST, TX 79356				CR Beds 75    POS Beds 0	
GARZA				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate            42.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            396.5	
Current Assets	635,718	Total Charges	1,628,239	Average Wages            15.98	
Fixed Assets	20,254	Contract Allowance	-203,184	-12.5% Skilled Nursing        85.2%	
Other Assets	0	Operating Revenue	1,831,423	112.5% Ancillary Service    14.8%	
Total Assets	<u>655,972</u>	Operating Expense	1,981,790	108.2% Current Ratio            1.1	
Current Liabilities	576,719	Operating Margin	-150,367	-8.2% Days to Collect        109.4	
Long Term Liabilities	0	Other Income	9	0.0% Avg Payment Days        106.2	
Total Equity	79,253	Other Expense	0	0.0% Depreciation Rate      86.1%	
Total Liab. and Equity	<u>655,972</u>	Net Profit or Loss	<u>(150,358)</u>	-8.2% Return on Equity        -189.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455709 POTEET NURSING AND REHABILITATION LP</b>		Proprietary - Corporation	
POTEET NURSING AND REHABILITATION LP 12/31/2019 365 Days Settled			
POTEET, TX 78065		CR Beds 62    POS Beds 0	
ATASCOSA		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	52.7%
		Length of Stay	216.7
		Average Wages	18.84
		3.7% Skilled Nursing	78.0%
		96.3% Ancillary Service	22.0%
		116.1% Current Ratio	0.6
		-16.1% Days to Collect	46.1
		0.1% Avg Payment Days	32.3
		0.0% Depreciation Rate	263.6%
		-16.0% Return on Equity	45.9%
<hr/>			
<b>675443 PRAIRIE ACRES</b>		Government - City-County	
PRAIRIE ACRES 9/30/2019 365 Days Settled			
FRIONA, TX 79035		CR Beds 83    POS Beds 0	
PARMER		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	46.7%
		Length of Stay	214.2
		Average Wages	15.44
		8.1% Skilled Nursing	83.8%
		91.9% Ancillary Service	16.2%
		108.2% Current Ratio	0.4
		-8.2% Days to Collect	60.9
		9.7% Avg Payment Days	40.4
		0.0% Depreciation Rate	3.6%
		1.5% Return on Equity	-38.8%

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<b>676145 PRAIRIE ESTATES</b>				Nonprofit - Church	
PRAIRIE ESTATES		9/30/2019 365 Days Settled			
FRISCO, TX 75034				CR Beds 180    POS Beds 0	
COLLIN				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	82.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	147.2
Current Assets	4,435,429	Total Charges	17,524,960	Average Wages	20.97
Fixed Assets	0	Contract Allowance	4,827,692	27.5%	Skilled Nursing 71.4%
Other Assets	0	Operating Revenue	12,697,268	72.5%	Ancillary Service 28.6%
Total Assets	4,435,429	Operating Expense	12,294,485	96.8%	Current Ratio 18.9
Current Liabilities	234,259	Operating Margin	402,783	3.2%	Days to Collect 61.1
Long Term Liabilities	0	Other Income	6,741	0.1%	Avg Payment Days 3.5
Total Equity	4,201,170	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	4,435,429	Net Profit or Loss	408,683	3.2%	Return on Equity 9.7%
<b>675478 PRAIRIE HOUSE LIVING CENTER</b>				Proprietary - Corporation	
PRAIRIE HOUSE LIVING CENTER		8/31/2019 365 Days Settled			
PLAINVIEW, TX 79072				CR Beds 121    POS Beds 0	
HALE				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	82.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	172.8
Current Assets	484,188	Total Charges	9,001,597	Average Wages	10.00
Fixed Assets	0	Contract Allowance	2,533,088	28.1%	Skilled Nursing 71.0%
Other Assets	0	Operating Revenue	6,468,509	71.9%	Ancillary Service 29.0%
Total Assets	484,188	Operating Expense	5,404,349	83.5%	Current Ratio (0.9)
Current Liabilities	-562,491	Operating Margin	1,064,160	16.5%	Days to Collect 22.6
Long Term Liabilities	0	Other Income	-4,582	-0.1%	Avg Payment Days (38.0)
Total Equity	1,046,679	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	484,188	Net Profit or Loss	1,059,578	16.4%	Return on Equity 101.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676169 PREMONT NURSING AND REHABILITATION</b>				Proprietary - Corporation	
PREMONT NURSING AND REHABILITATION		12/31/2019 365 Days Settled			
PREMONT, TX 78375		CR Beds 48    POS Beds 0			
JIM WELLS		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		58.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				194.1	
Current Assets	107,455	Total Charges	2,342,569	Average Wages	
Fixed Assets	27,370	Contract Allowance	-187,151	17.74	
Other Assets	-175,223	Operating Revenue	2,529,720	71.7%	
Total Assets	-40,398	Operating Expense	2,641,882	28.3%	
Current Liabilities	311,444	Operating Margin	-112,162	Current Ratio	
Long Term Liabilities	0	Other Income	559	0.3	
Total Equity	-351,842	Other Expense	0	Days to Collect	
Total Liab. and Equity	-40,398	Net Profit or Loss	(111,603)	17.3	
				Avg Payment Days	
				26.3	
				Depreciation Rate	
				1,180.3%	
				Return on Equity	
				31.7%	

  

<b>676135 PRESBYTERIAN VILLAGE NORTH SPECIAL CARE CTR</b>				Nonprofit - Other	
PRESBYTERIAN VILLAGE NORTH SPECIAL CARE CTR		12/31/2019 365 Days Settled			
DALLAS, TX 75243		CR Beds 172    POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		70.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				36.2	
Current Assets	31,623,454	Total Charges	33,291,907	Average Wages	
Fixed Assets	95,896,141	Contract Allowance	12,736,812	18.46	
Other Assets	15,183,579	Operating Revenue	20,555,095	49.7%	
Total Assets	142,703,174	Operating Expense	50,881,880	50.3%	
Current Liabilities	50,402,208	Operating Margin	-30,326,785	Current Ratio	
Long Term Liabilities	90,542,790	Other Income	30,646,604	0.6	
Total Equity	1,758,176	Other Expense	0	Days to Collect	
Total Liab. and Equity	142,703,174	Net Profit or Loss	319,819	65.8	
				Avg Payment Days	
				19.6	
				Depreciation Rate	
				8.1%	
				Return on Equity	
				18.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676156 PRESTONWOOD REHABILITATION &amp; NURSING CENTER INC</b>				Nonprofit - Church	
PRESTONWOOD REHABILITATION & NURSING CENTER INC		9/30/2019 365 Days Settled			
PLANO, TX 75093				CR Beds 132    POS Beds 0	
DENTON				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	62.0%
				Length of Stay	56.5
				Average Wages	19.77
				11.8% Skilled Nursing	65.8%
				88.2% Ancillary Service	34.2%
				98.6% Current Ratio	2.5
				1.4% Days to Collect	48.6
				1.8% Avg Payment Days	23.5
				0.0% Depreciation Rate	167.7%
				0.3% Return on Equity	3.4%
<hr/>					
<b>675138 PRINCETON PLACE REHABILITATION &amp; HEALTHCARE BANDER</b>				Proprietary - Partnership	
PRINCETON PLACE REHABILITATION & HEALTHCARE BANDER		12/31/2019 365 Days Settled			
SAN ANTONIO, TX 78228				CR Beds 134    POS Beds 0	
BEXAR				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	63.8%
				Length of Stay	132.2
				Average Wages	18.20
				17.2% Skilled Nursing	63.6%
				82.8% Ancillary Service	36.4%
				95.4% Current Ratio	2.2
				4.6% Days to Collect	39.9
				0.0% Avg Payment Days	55.0
				0.0% Depreciation Rate	28.3%
				4.6% Return on Equity	11.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676184 PROVIDENCE PARK REHABILITATION AND SKILLED NURSING</b>		Proprietary - Partnership	
PROVIDENCE PARK REHABILITATION AND SKILLED NURSING		12/31/2019 365 Days Settled	
TYLER, TX 75703		CR Beds 125 POS Beds 0	
SMITH		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	80.1%
<b>Balance Sheet</b>		Length of Stay	43.8
<b>Income Statement</b>		Average Wages	17.38
Current Assets	1,444,178	Total Charges	16,731,252
Fixed Assets	207,810	Contract Allowance	5,368,454
Other Assets	1,512	Operating Revenue	11,362,798
Total Assets	1,653,500	Operating Expense	10,653,677
Current Liabilities	1,667,551	Operating Margin	709,121
Long Term Liabilities	584,740	Other Income	63,977
Total Equity	-598,791	Other Expense	0
Total Liab. and Equity	1,653,500	Net Profit or Loss	773,096
		32.1%	Skilled Nursing 66.4%
		67.9%	Ancillary Service 33.6%
		93.8%	Current Ratio 0.9
		6.2%	Days to Collect 41.4
		0.6%	Avg Payment Days 30.5
		0.0%	Depreciation Rate 206.7%
		6.8%	Return on Equity -129.1%
<b>455478 QUALITY CARE OF WACO</b>		Proprietary - Corporation	
QUALITY CARE OF WACO		7/31/2019 365 Days Settled	
WACO, TX 76707		CR Beds 222 POS Beds 0	
MCLENNAN		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	47.6%
<b>Balance Sheet</b>		Length of Stay	178.6
<b>Income Statement</b>		Average Wages	19.74
Current Assets	5,476,824	Total Charges	8,696,326
Fixed Assets	328,820	Contract Allowance	403,282
Other Assets	0	Operating Revenue	8,293,044
Total Assets	5,805,644	Operating Expense	7,496,960
Current Liabilities	2,720,257	Operating Margin	796,084
Long Term Liabilities	0	Other Income	0
Total Equity	3,085,387	Other Expense	0
Total Liab. and Equity	5,805,644	Net Profit or Loss	796,084
		4.6%	Skilled Nursing 87.4%
		95.4%	Ancillary Service 12.6%
		90.4%	Current Ratio 2.0
		9.6%	Days to Collect 145.3
		0.0%	Avg Payment Days 125.5
		0.0%	Depreciation Rate 212.5%
		9.6%	Return on Equity 25.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676198 QUERENCIA AT BARTON CREEK</b>				Nonprofit - Other	
QUERENCIA AT BARTON CREEK		12/31/2019 365 Days Settled			
AUSTIN, TX 78735		CR Beds 42    POS Beds 0			
TRAVIS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		95.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				70.7	
Current Assets	11,343,202	Total Charges	24,811,590	Average Wages	19.43
Fixed Assets	80,861,446	Contract Allowance	3,061,918	12.3%	Skilled Nursing
Other Assets	21,543,448	Operating Revenue	21,749,672	87.7%	Ancillary Service
Total Assets	<u>113,748,096</u>	Operating Expense	25,765,647	118.5%	Current Ratio
Current Liabilities	115,127,303	Operating Margin	-4,015,975	-18.5%	Days to Collect
Long Term Liabilities	45,371,935	Other Income	2,725,441	12.5%	Avg Payment Days
Total Equity	-46,751,142	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>113,748,096</u>	Net Profit or Loss	<u>(1,290,534)</u>	-5.9%	Return on Equity
				2.8%	
<b>675407 RALLS NURSING HOME</b>				Proprietary - Partnership	
RALLS NURSING HOME		8/31/2019 365 Days Settled			
RALLS, TX 79357		CR Beds 46    POS Beds 0			
CROSBY		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		81.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				285.9	
Current Assets	481,995	Total Charges	2,789,033	Average Wages	16.77
Fixed Assets	34,482	Contract Allowance	239,585	8.6%	Skilled Nursing
Other Assets	0	Operating Revenue	2,549,448	91.4%	Ancillary Service
Total Assets	<u>516,477</u>	Operating Expense	2,405,849	94.4%	Current Ratio
Current Liabilities	188,115	Operating Margin	143,599	5.6%	Days to Collect
Long Term Liabilities	494,878	Other Income	5,551	0.2%	Avg Payment Days
Total Equity	-166,516	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>516,477</u>	Net Profit or Loss	<u>149,150</u>	5.9%	Return on Equity
				-89.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676168 RAMBLING OAKS COURTYARD EXTENSIVE CARE COMMUNITY</b>				Proprietary - Corporation		
RAMBLING OAKS COURTYARD EXTENSIVE CARE COMMUNITY		12/31/2019 365 Days Settled				
HIGHLAND VILLAGE, TX 75077				CR Beds 70	POS Beds 0	
DENTON		<b>Key Performance Ind.</b>				
BLUE CROSS (TEXAS)				Occupancy Rate	55.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	62.4	
Current Assets	794,223	Total Charges	5,490,109	Average Wages	18.89	
Fixed Assets	21,052	Contract Allowance	1,223,097	22.3%	Skilled Nursing	77.7%
Other Assets	0	Operating Revenue	4,267,012	77.7%	Ancillary Service	22.3%
Total Assets	815,275	Operating Expense	4,691,371	109.9%	Current Ratio	0.8
Current Liabilities	1,024,056	Operating Margin	-424,359	-9.9%	Days to Collect	60.9
Long Term Liabilities	0	Other Income	4,452	0.1%	Avg Payment Days	28.8
Total Equity	-208,781	Other Expense	0	0.0%	Depreciation Rate	745.1%
Total Liab. and Equity	815,275	Net Profit or Loss	(419,907)	-9.8%	Return on Equity	201.1%
<b>676017 RANGER CARE CENTER</b>				Proprietary - Corporation		
RANGER CARE CENTER		12/31/2019 365 Days Settled				
RANGER, TX 76470				CR Beds 80	POS Beds 0	
EASTLAND		<b>Key Performance Ind.</b>				
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	43.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	155.3	
Current Assets	0	Total Charges	0	Average Wages	14.79	
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing	0.0%
Other Assets	0	Operating Revenue	0	0.0%	Ancillary Service	0.0%
Total Assets	0	Operating Expense	2,091,715	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	-2,091,715	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	-2,091,715	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	-2,091,715	Net Profit or Loss	(2,091,715)	0.0%	Return on Equity	100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676449 RAPID RECOVERY CENTER OF FORT WORTH</b>				Proprietary - Corporation	
RAPID RECOVERY CENTER OF FORT WORTH		12/31/2019 365 Days Settled			
FORT WORTH, TX 76132		CR Beds 70    POS Beds 0			
TARRANT		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		21.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				15.7	
Current Assets	562,963	Total Charges	7,080,603	Average Wages	25.70
Fixed Assets	257,968	Contract Allowance	3,764,159	53.2%	Skilled Nursing
Other Assets	-9,218,903	Operating Revenue	3,316,444	46.8%	Ancillary Service
Total Assets	-8,397,972	Operating Expense	8,844,631	266.7%	Current Ratio
Current Liabilities	2,698,357	Operating Margin	-5,528,187	-166.7%	Days to Collect
Long Term Liabilities	0	Other Income	6,303	0.2%	Avg Payment Days
Total Equity	-11,096,329	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	-8,397,972	Net Profit or Loss	(5,521,884)	-166.5%	Return on Equity
					49.8%

<b>676440 RAPID RECOVERY CENTER OF ROUND ROCK</b>				Proprietary - Corporation	
RAPID RECOVERY CENTER OF ROUND ROCK		12/31/2019 365 Days Settled			
AUSTIN, TX 78717		CR Beds 70    POS Beds 0			
WILLIAMSON		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		45.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				13.7	
Current Assets	748,281	Total Charges	14,681,487	Average Wages	25.62
Fixed Assets	345,348	Contract Allowance	8,529,972	58.1%	Skilled Nursing
Other Assets	-8,425,406	Operating Revenue	6,151,515	41.9%	Ancillary Service
Total Assets	-7,331,777	Operating Expense	11,106,016	180.5%	Current Ratio
Current Liabilities	2,575,273	Operating Margin	-4,954,501	-80.5%	Days to Collect
Long Term Liabilities	0	Other Income	21,928	0.4%	Avg Payment Days
Total Equity	-9,907,050	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	-7,331,777	Net Profit or Loss	(4,932,573)	-80.2%	Return on Equity
					49.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676460 RAPID RECOVERY CENTER OF WEBSTER</b>				Proprietary - Corporation	
RAPID RECOVERY CENTER OF WEBSTER 12/31/2019 341 Days *Settled					
WEBSTER, TX 77598				CR Beds 70 POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	17.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	19.9
Current Assets	569,743	Total Charges	5,199,660	Average Wages	26.20
Fixed Assets	169,758	Contract Allowance	2,838,263	54.6%	Skilled Nursing 67.1%
Other Assets	-4,886,707	Operating Revenue	2,361,397	45.4%	Ancillary Service 32.9%
Total Assets	-4,147,206	Operating Expense	6,595,004	279.3%	Current Ratio 0.2
Current Liabilities	2,307,462	Operating Margin	-4,233,607	-179.3%	Days to Collect 78.9
Long Term Liabilities	0	Other Income	4,764	0.2%	Avg Payment Days 119.3
Total Equity	-6,454,668	Other Expense	0	0.0%	Depreciation Rate 655.6%
Total Liab. and Equity	-4,147,206	Net Profit or Loss	(4,228,843)	-179.1%	Return on Equity 65.5%
<b>676269 RAYBURN HEALTH CARE &amp; REHABILITATION</b>				Proprietary - Partnership	
RAYBURN HEALTH CARE & REHABILITATION 12/31/2019 365 Days Settled					
JASPER, TX 75951				CR Beds 107 POS Beds 0	
JASPER				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate	60.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	317.2
Current Assets	702,919	Total Charges	4,871,319	Average Wages	17.14
Fixed Assets	483,378	Contract Allowance	264,935	5.4%	Skilled Nursing 69.5%
Other Assets	-385,811	Operating Revenue	4,606,384	94.6%	Ancillary Service 30.5%
Total Assets	800,486	Operating Expense	4,651,044	101.0%	Current Ratio 1.6
Current Liabilities	438,520	Operating Margin	-44,660	-1.0%	Days to Collect 51.7
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 10.5
Total Equity	361,966	Other Expense	0	0.0%	Depreciation Rate 136.3%
Total Liab. and Equity	800,486	Net Profit or Loss	(44,660)	-1.0%	Return on Equity -12.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675431 RED OAK HEALTH AND REHABILITATION CENTER</b>		Proprietary - Other	
RED OAK HEALTH AND REHABILITATION CENTER RED OAK, TX 75154 ELLIS WISCONSIN PHYSICIANS SERVICE		12/31/2019 365 Days Settled CR Beds 144 POS Beds 0  <b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	113,652,695	Total Charges	13,566,042
Fixed Assets	35,320,380	Contract Allowance	2,766,029
Other Assets	49,621,015	Operating Revenue	10,800,013
Total Assets	198,594,090	Operating Expense	10,481,945
Current Liabilities	303,633,120	Operating Margin	318,068
Long Term Liabilities	17,532,278	Other Income	1,258
Total Equity	-122,571,308	Other Expense	0
Total Liab. and Equity	198,594,090	Net Profit or Loss	319,326
		20.4%	79.6%
		97.1%	2.9%
		0.0%	0.0%
		3.0%	
			91.3%
			124.9
			19.35
			77.0%
			23.0%
			0.4
			7,844.4
			4,432.6
			2.5%
			-0.3%

  

<b>676140 REFUGIO NURSING AND REHABILITATION LP</b>		Proprietary - Corporation	
REFUGIO NURSING AND REHABILITATION LP REFUGIO, TX 78377 REFUGIO BLUE CROSS (TEXAS)		12/31/2019 365 Days Settled CR Beds 64 POS Beds 0  <b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	418,566	Total Charges	4,135,178
Fixed Assets	33,243	Contract Allowance	66,774
Other Assets	56,710	Operating Revenue	4,068,404
Total Assets	508,519	Operating Expense	3,770,288
Current Liabilities	387,840	Operating Margin	298,116
Long Term Liabilities	0	Other Income	4,590
Total Equity	120,679	Other Expense	0
Total Liab. and Equity	508,519	Net Profit or Loss	302,706
		1.6%	98.4%
		92.7%	7.3%
		0.1%	0.0%
		7.4%	
			84.3%
			185.8
			17.75
			76.8%
			23.2%
			1.1
			55.9
			28.9
			1,223.8%
			250.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455951 REGAL HEALTHCARE RESIDENCE</b>		Nonprofit - Church	
REGAL HEALTHCARE RESIDENCE		4/30/2019 273 Days Settled*	
LAMPASAS, TX 76550		CR Beds 80    POS Beds 0	
LAMPASAS		<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)		Occupancy Rate            47.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	490,480	Total Charges	2,001,379
Fixed Assets	18,312	Contract Allowance	204,894
Other Assets	0	Operating Revenue	1,796,485
Total Assets	508,792	Operating Expense	2,383,172
Current Liabilities	790,499	Operating Margin	-586,687
Long Term Liabilities	0	Other Income	22,989
Total Equity	-281,707	Other Expense	0
Total Liab. and Equity	508,792	Net Profit or Loss	(563,698)
		10.2%	Skilled Nursing            80.4%
		89.8%	Ancillary Service        19.6%
		132.7%	Current Ratio              0.6
		-32.7%	Days to Collect            72.3
		1.3%	Avg Payment Days        10.6
		0.0%	Depreciation Rate        1,202.2%
		-31.4%	Return on Equity          200.1%
<b>675767 REGENCY HOUSE</b>		Proprietary - Other	
REGENCY HOUSE		12/31/2019 365 Days Settled	
SAN ANGELO, TX 76901		CR Beds 120    POS Beds 0	
TOM GREEN		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate            80.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	113,652,695	Total Charges	11,828,050
Fixed Assets	35,320,380	Contract Allowance	3,313,448
Other Assets	49,621,015	Operating Revenue	8,514,602
Total Assets	198,594,090	Operating Expense	7,460,819
Current Liabilities	303,633,120	Operating Margin	1,053,783
Long Term Liabilities	17,532,278	Other Income	7,116
Total Equity	-122,571,308	Other Expense	0
Total Liab. and Equity	198,594,090	Net Profit or Loss	1,060,899
		28.0%	Skilled Nursing            74.1%
		72.0%	Ancillary Service        25.9%
		87.6%	Current Ratio              0.4
		12.4%	Days to Collect            9,949.9
		0.1%	Avg Payment Days        6,227.4
		0.0%	Depreciation Rate        1.0%
		12.5%	Return on Equity          -0.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675587 REGENCY MANOR HEALTHCARE CENTER</b>		Nonprofit - Church	
REGENCY MANOR HEALTHCARE CENTER 8/31/2019 365 Days Settled			
TEMPLE, TX 76504		12/31/2019 122 Days Settled	
BELL		CR Beds 118 POS Beds 0	
BLUE CROSS (TEXAS)		<b>Key Performance Ind.</b>	
		Occupancy Rate 56.1%	
		Length of Stay 350.2	
		Average Wages 17.87	
		12.7% Skilled Nursing 68.7%	
		87.3% Ancillary Service 31.3%	
		93.6% Current Ratio 0.8	
		6.4% Days to Collect 76.9	
		5.1% Avg Payment Days 35.9	
		0.0% Depreciation Rate 557.7%	
		11.5% Return on Equity -417.4%	

Balance Sheet		Income Statement	
Current Assets	809,032	Total Charges	5,314,367
Fixed Assets	68,494	Contract Allowance	676,262
Other Assets	0	Operating Revenue	4,638,105
Total Assets	877,526	Operating Expense	4,340,368
Current Liabilities	1,005,432	Operating Margin	297,737
Long Term Liabilities	0	Other Income	236,086
Total Equity	-127,906	Other Expense	0
Total Liab. and Equity	877,526	Net Profit or Loss	533,823

<b>675587 REGENCY MANOR HEALTHCARE CENTER</b>		Proprietary - Corporation	
REGENCY MANOR HEALTHCARE CENTER 8/31/2019 365 Days Settled			
TEMPLE, TX 76504		12/31/2019 122 Days Settled	
BELL		CR Beds 118 POS Beds 0	
BLUE CROSS (TEXAS)		<b>Key Performance Ind.</b>	
		Occupancy Rate 60.5%	
		Length of Stay 435.6	
		Average Wages 17.87	
		6.1% Skilled Nursing 75.3%	
		93.9% Ancillary Service 24.7%	
		83.1% Current Ratio 1.1	
		16.9% Days to Collect 444.4	
		5.1% Avg Payment Days 85.3	
		0.0% Depreciation Rate 200.7%	
		22.0% Return on Equity 150.6%	

Balance Sheet		Income Statement	
Current Assets	3,099,601	Total Charges	1,839,400
Fixed Assets	40,270	Contract Allowance	111,603
Other Assets	0	Operating Revenue	1,727,797
Total Assets	3,139,871	Operating Expense	1,435,235
Current Liabilities	2,887,149	Operating Margin	292,562
Long Term Liabilities	0	Other Income	88,065
Total Equity	252,722	Other Expense	0
Total Liab. and Equity	3,139,871	Net Profit or Loss	380,627

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675446 REGENCY MANOR NURSING AND REHABILITATION LP				Proprietary - Corporation	
REGENCY MANOR NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled			
FLORESVILLE, TX 78114				CR Beds 120 POS Beds 0	
WILSON				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	52.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	228.4
Current Assets	178,318	Total Charges	4,101,192	Average Wages	17.98
Fixed Assets	142,738	Contract Allowance	93,911	2.3%	Skilled Nursing 83.3%
Other Assets	1,397,018	Operating Revenue	4,007,281	97.7%	Ancillary Service 16.7%
Total Assets	1,718,074	Operating Expense	4,590,246	114.5%	Current Ratio 0.2
Current Liabilities	792,587	Operating Margin	-582,965	-14.5%	Days to Collect 27.4
Long Term Liabilities	0	Other Income	4,813	0.1%	Avg Payment Days 24.9
Total Equity	925,487	Other Expense	0	0.0%	Depreciation Rate 197.8%
Total Liab. and Equity	1,718,074	Net Profit or Loss	(578,151)	-14.4%	Return on Equity -62.5%
<b>675961 REGENCY VILLAGE</b>				Proprietary - Corporation	
REGENCY VILLAGE		12/31/2019 365 Days Settled			
WEBSTER, TX 77598				CR Beds 122 POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	85.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	69.8
Current Assets	1,261,736	Total Charges	9,588,403	Average Wages	19.09
Fixed Assets	3,262	Contract Allowance	389,003	4.1%	Skilled Nursing 92.3%
Other Assets	129,572	Operating Revenue	9,199,400	95.9%	Ancillary Service 7.7%
Total Assets	1,394,570	Operating Expense	9,005,002	97.9%	Current Ratio 1.1
Current Liabilities	1,194,381	Operating Margin	194,398	2.1%	Days to Collect 40.2
Long Term Liabilities	0	Other Income	-159,461	-1.7%	Avg Payment Days 48.4
Total Equity	200,189	Other Expense	0	0.0%	Depreciation Rate 99.5%
Total Liab. and Equity	1,394,570	Net Profit or Loss	34,937	0.4%	Return on Equity 17.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675890 REGENT CARE AT MEDICAL CENTER</b>				Proprietary - Corporation	
REGENT CARE AT MEDICAL CENTER				12/31/2019 365 Days Settled	
SAN ANTONIO, TX 78229				CR Beds 134 POS Beds 0	
BEXAR				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	60.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	67.4
Current Assets	1,070,539	Total Charges	8,977,929	Average Wages	19.69
Fixed Assets	224,041	Contract Allowance	2,632,268	29.3%	Skilled Nursing 70.4%
Other Assets	-1,196	Operating Revenue	6,345,661	70.7%	Ancillary Service 29.6%
Total Assets	1,293,384	Operating Expense	6,960,110	109.7%	Current Ratio 0.4
Current Liabilities	2,846,850	Operating Margin	-614,449	-9.7%	Days to Collect 53.7
Long Term Liabilities	2,616,227	Other Income	4,995	0.1%	Avg Payment Days 147.7
Total Equity	-4,169,693	Other Expense	0	0.0%	Depreciation Rate 49.0%
Total Liab. and Equity	1,293,384	Net Profit or Loss	(609,454)	-9.6%	Return on Equity 14.6%
<b>675833 REGENT CARE CENTER OAKWELL FARMS</b>				Proprietary - Corporation	
REGENT CARE CENTER OAKWELL FARMS				12/31/2019 365 Days Settled	
SAN ANTONIO, TX 78218				CR Beds 194 POS Beds 0	
BEXAR				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	61.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	70.1
Current Assets	2,307,933	Total Charges	13,285,857	Average Wages	16.68
Fixed Assets	406,325	Contract Allowance	3,812,600	28.7%	Skilled Nursing 68.0%
Other Assets	-2,467	Operating Revenue	9,473,257	71.3%	Ancillary Service 32.0%
Total Assets	2,711,791	Operating Expense	9,635,651	101.7%	Current Ratio 1.1
Current Liabilities	2,183,237	Operating Margin	-162,394	-1.7%	Days to Collect 79.1
Long Term Liabilities	1,056,904	Other Income	1,169	0.0%	Avg Payment Days 79.0
Total Equity	-528,350	Other Expense	0	0.0%	Depreciation Rate 51.0%
Total Liab. and Equity	2,711,791	Net Profit or Loss	(161,225)	-1.7%	Return on Equity 30.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675831 REGENT CARE CENTER OF EL PASO</b>		Proprietary - Corporation	
REGENT CARE CENTER OF EL PASO		12/31/2019 365 Days Settled	
EL PASO, TX 79935		CR Beds 138 POS Beds 0	
EL PASO		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	84.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,098,339	Total Charges	15,929,625
Fixed Assets	376,804	Contract Allowance	5,808,420
Other Assets	-771	Operating Revenue	10,121,205
Total Assets	<u>2,474,372</u>	Operating Expense	9,780,719
Current Liabilities	2,773,584	Operating Margin	340,486
Long Term Liabilities	2,336,934	Other Income	24,860
Total Equity	-2,636,146	Other Expense	0
Total Liab. and Equity	<u>2,474,372</u>	Net Profit or Loss	<u>365,346</u>
		36.5%	Skilled Nursing 63.3%
		63.5%	Ancillary Service 36.7%
		96.6%	Current Ratio 0.8
		3.4%	Days to Collect 66.0
		0.2%	Avg Payment Days 102.5
		0.0%	Depreciation Rate 47.4%
		3.6%	Return on Equity -13.9%

<b>676160 REGENT CARE CENTER OF KINGWOOD</b>		Proprietary - Corporation	
REGENT CARE CENTER OF KINGWOOD		12/31/2019 365 Days Settled	
KINGWOOD, TX 77339		CR Beds 194 POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	42.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,706,443	Total Charges	13,421,093
Fixed Assets	190,302	Contract Allowance	4,602,461
Other Assets	-149	Operating Revenue	8,818,632
Total Assets	<u>2,896,596</u>	Operating Expense	8,822,900
Current Liabilities	2,755,813	Operating Margin	-4,268
Long Term Liabilities	517,297	Other Income	34,577
Total Equity	-376,514	Other Expense	0
Total Liab. and Equity	<u>2,896,596</u>	Net Profit or Loss	<u>30,309</u>
		34.3%	Skilled Nursing 59.8%
		65.7%	Ancillary Service 40.2%
		100.0%	Current Ratio 1.0
		0.0%	Days to Collect 73.4
		0.4%	Avg Payment Days 111.9
		0.0%	Depreciation Rate 159.4%
		0.3%	Return on Equity -8.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675030 REGENT CARE CENTER OF LAREDO</b>				Proprietary - Corporation	
REGENT CARE CENTER OF LAREDO				12/31/2019 365 Days Settled	
LAREDO, TX 78041				CR Beds 186 POS Beds 0	
WEBB				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	77.8%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	1,087,027	Total Charges	14,764,158	Length of Stay	235.9
Fixed Assets	632,234	Contract Allowance	4,463,309	Average Wages	16.07
Other Assets	0	Operating Revenue	10,300,849	30.2% Skilled Nursing	73.5%
Total Assets	<u>1,719,261</u>	Operating Expense	9,990,396	69.8% Ancillary Service	26.5%
Current Liabilities	1,306,293	Operating Margin	310,453	97.0% Current Ratio	0.8
Long Term Liabilities	1,522,051	Other Income	126,291	3.0% Days to Collect	30.6
Total Equity	-1,109,083	Other Expense	0	1.2% Avg Payment Days	40.9
Total Liab. and Equity	<u>1,719,261</u>	Net Profit or Loss	<u>436,744</u>	0.0% Depreciation Rate	22.3%
				4.2% Return on Equity	-39.4%
<b>676153 REGENT CARE CENTER OF LEAGUE CITY</b>				Proprietary - Corporation	
REGENT CARE CENTER OF LEAGUE CITY				12/31/2019 365 Days Settled	
LEAGUE CITY, TX 77573				CR Beds 194 POS Beds 0	
GALVESTON				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	85.5%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	3,455,630	Total Charges	15,828,656	Length of Stay	144.5
Fixed Assets	210,343	Contract Allowance	2,751,740	Average Wages	19.65
Other Assets	3,026	Operating Revenue	13,076,916	17.4% Skilled Nursing	79.1%
Total Assets	<u>3,668,999</u>	Operating Expense	11,976,805	82.6% Ancillary Service	20.9%
Current Liabilities	1,171,366	Operating Margin	1,100,111	91.6% Current Ratio	3.0
Long Term Liabilities	0	Other Income	158,891	8.4% Days to Collect	22.3
Total Equity	2,497,633	Other Expense	0	1.2% Avg Payment Days	29.5
Total Liab. and Equity	<u>3,668,999</u>	Net Profit or Loss	<u>1,259,002</u>	0.0% Depreciation Rate	218.3%
				9.6% Return on Equity	50.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675739 REGENT CARE CENTER OF THE WOODLANDS LIMITED PARTNE</b>		Proprietary - Corporation	
REGENT CARE CENTER OF THE WOODLANDS LIMITED PARTNE		12/31/2019 365 Days Settled	
THE WOODLANDS, TX 77381		CR Beds 156 POS Beds 0	
MONTGOMERY		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	64.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,209,693	Total Charges	11,185,335
Fixed Assets	1,069,737	Contract Allowance	3,117,701
Other Assets	1,557	Operating Revenue	8,067,634
Total Assets	2,280,987	Operating Expense	8,271,425
Current Liabilities	2,532,958	Operating Margin	-203,791
Long Term Liabilities	2,684,550	Other Income	5,415
Total Equity	-2,936,521	Other Expense	0
Total Liab. and Equity	2,280,987	Net Profit or Loss	(198,376)
		27.9%	Skilled Nursing 70.8%
		72.1%	Ancillary Service 29.2%
		102.5%	Current Ratio 0.5
		-2.5%	Days to Collect 45.5
		0.1%	Avg Payment Days 110.3
		0.0%	Depreciation Rate 26.8%
		-2.5%	Return on Equity 6.8%
<b>675924 REGENT CARE CENTER OF WOODWAY</b>		Proprietary - Partnership	
REGENT CARE CENTER OF WOODWAY		12/31/2019 365 Days Settled	
WACO, TX 76712		CR Beds 144 POS Beds 0	
MCLENNAN		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	58.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	839,311	Total Charges	7,758,811
Fixed Assets	412,264	Contract Allowance	1,463,205
Other Assets	0	Operating Revenue	6,295,606
Total Assets	1,251,575	Operating Expense	6,409,115
Current Liabilities	2,714,864	Operating Margin	-113,509
Long Term Liabilities	1,239,480	Other Income	5,734
Total Equity	-2,702,769	Other Expense	0
Total Liab. and Equity	1,251,575	Net Profit or Loss	(107,775)
		18.9%	Skilled Nursing 72.0%
		81.1%	Ancillary Service 28.0%
		101.8%	Current Ratio 0.3
		-1.8%	Days to Collect 35.2
		0.1%	Avg Payment Days 152.9
		0.0%	Depreciation Rate 59.2%
		-1.7%	Return on Equity 4.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676339 REMARKABLE HEALTHCARE OF DALLAS, LP</b>				Proprietary - Corporation	
REMARKABLE HEALTHCARE OF DALLAS, LP				12/31/2019 365 Days Settled	
DALLAS, TX 75216				CR Beds 150 POS Beds 0	
DALLAS				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	47.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	222.4
Current Assets	3,508,381	Total Charges	7,654,192	Average Wages	18.60
Fixed Assets	-12,427	Contract Allowance	636,421	8.3% Skilled Nursing	76.2%
Other Assets	0	Operating Revenue	7,017,771	91.7% Ancillary Service	23.8%
Total Assets	3,495,954	Operating Expense	6,418,430	91.5% Current Ratio	0.7
Current Liabilities	5,357,286	Operating Margin	599,341	8.5% Days to Collect	33.2
Long Term Liabilities	1,834,891	Other Income	0	0.0% Avg Payment Days	52.8
Total Equity	-3,696,223	Other Expense	0	0.0% Depreciation Rate	301.8%
Total Liab. and Equity	3,495,954	Net Profit or Loss	599,341	8.5% Return on Equity	-16.2%

<b>676285 REMARKABLE HEALTHCARE OF FORT WORTH</b>				Proprietary - Corporation	
REMARKABLE HEALTHCARE OF FORT WORTH				12/31/2019 365 Days Settled	
FORT WORTH, TX 76137				CR Beds 120 POS Beds 0	
TARRANT				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate	61.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	178.2
Current Assets	-7,372,217	Total Charges	8,988,908	Average Wages	19.65
Fixed Assets	208,072	Contract Allowance	1,075,099	12.0% Skilled Nursing	72.6%
Other Assets	0	Operating Revenue	7,913,809	88.0% Ancillary Service	27.4%
Total Assets	-7,164,145	Operating Expense	7,260,506	91.7% Current Ratio	0.7
Current Liabilities	-10,100,083	Operating Margin	653,303	8.3% Days to Collect	22.5
Long Term Liabilities	2,113,851	Other Income	0	0.0% Avg Payment Days	(43.3)
Total Equity	822,087	Other Expense	0	0.0% Depreciation Rate	391.8%
Total Liab. and Equity	-7,164,145	Net Profit or Loss	653,303	8.3% Return on Equity	79.5%

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<b>676363 REMARKABLE HEALTHCARE OF PRESTONWOOD</b>		Proprietary - Corporation	
REMARKABLE HEALTHCARE OF PRESTONWOOD		12/31/2019 365 Days Settled	
CARROLLTON, TX 75010		CR Beds 120    POS Beds 0	
DENTON		<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)		Occupancy Rate	53.0%
		Length of Stay	211.1
		Average Wages	19.67
		28.0% Skilled Nursing	74.6%
		72.0% Ancillary Service	25.4%
		92.1% Current Ratio	0.5
		7.9% Days to Collect	17.7
		0.0% Avg Payment Days	67.6
		0.0% Depreciation Rate	394.9%
		7.9% Return on Equity	-19.1%
<hr/>			
<b>676274 REMARKABLE HEALTHCARE OF SEGUIN</b>		Proprietary - Corporation	
REMARKABLE HEALTHCARE OF SEGUIN		12/31/2019 365 Days Settled	
SEGUIN, TX 78155		CR Beds 115    POS Beds 0	
GUADALUPE		<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)		Occupancy Rate	63.5%
		Length of Stay	166.5
		Average Wages	18.06
		2.4% Skilled Nursing	69.8%
		97.6% Ancillary Service	30.2%
		80.4% Current Ratio	1.3
		19.6% Days to Collect	33.6
		0.0% Avg Payment Days	31.1
		0.0% Depreciation Rate	365.8%
		19.6% Return on Equity	178.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676243 REMINGTON TRANSITIONAL CARE OF RICHARDSON</b>				Proprietary - Other	
REMINGTON TRANSITIONAL CARE OF RICHARDSON		12/31/2019 365 Days Settled			
RICHARDSON, TX 75082				CR Beds 90    POS Beds 0	
DALLAS				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate            84.3%	
				Length of Stay                18.5	
				Average Wages                23.82	
				Skilled Nursing               47.5%	
				Ancillary Service            52.5%	
				Current Ratio                 0.6	
				Days to Collect               70.3	
				Avg Payment Days            74.3	
				Depreciation Rate            126.5%	
				Return on Equity              69.4%	
<b>Balance Sheet</b>					
		<b>Income Statement</b>			
Current Assets	2,775,533	Total Charges	14,047,242		
Fixed Assets	1,155,978	Contract Allowance	0	0.0%	
Other Assets	82,013	Operating Revenue	14,047,242	100.0%	
Total Assets	4,013,524	Operating Expense	14,393,670	102.5%	
Current Liabilities	4,497,216	Operating Margin	-346,428	-2.5%	
Long Term Liabilities	0	Other Income	10,624	0.1%	
Total Equity	-483,692	Other Expense	0	0.0%	
Total Liab. and Equity	4,013,524	Net Profit or Loss	(335,804)	-2.4%	
<b>676216 REMINGTON TRANSITIONAL CARE OF SAN ANTONIO</b>					
				Proprietary - Other	
REMINGTON TRANSITIONAL CARE OF SAN ANTONIO		12/31/2019 365 Days Settled			
SAN ANTONIO, TX 78240				CR Beds 60    POS Beds 0	
BEXAR				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate            87.5%	
				Length of Stay                17.2	
				Average Wages                22.64	
				Skilled Nursing               37.3%	
				Ancillary Service            62.7%	
				Current Ratio                 0.8	
				Days to Collect               69.2	
				Avg Payment Days            75.8	
				Depreciation Rate            79.1%	
				Return on Equity              104.2%	
<b>Balance Sheet</b>					
		<b>Income Statement</b>			
Current Assets	1,789,620	Total Charges	9,169,278		
Fixed Assets	1,051,492	Contract Allowance	0	0.0%	
Other Assets	-1,341,508	Operating Revenue	9,169,278	100.0%	
Total Assets	1,499,604	Operating Expense	10,054,119	109.7%	
Current Liabilities	2,345,817	Operating Margin	-884,841	-9.7%	
Long Term Liabilities	0	Other Income	3,384	0.0%	
Total Equity	-846,213	Other Expense	0	0.0%	
Total Liab. and Equity	1,499,604	Net Profit or Loss	(881,457)	-9.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675441 RENAISSANCE CARE CENTER</b>		Nonprofit - Church	
RENAISSANCE CARE CENTER		8/31/2019 243 Days Settled	
GAINESVILLE, TX 76240		CR Beds 91    POS Beds 0	
COOKE		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	70.3%
		Length of Stay	75.5
		Average Wages	21.97
		33.3% Skilled Nursing	64.4%
		66.7% Ancillary Service	35.6%
		97.8% Current Ratio	7.4
		2.2% Days to Collect	35.4
		-0.1% Avg Payment Days	3.7
		0.0% Depreciation Rate	0.0%
		2.0% Return on Equity	8.1%
<hr/>			
<b>455891 RENAISSANCE PARK MULTI CARE CENTER</b>		Proprietary - Partnership	
RENAISSANCE PARK MULTI CARE CENTER		6/30/2019 365 Days Settled	
FORT WORTH, TX 76109		CR Beds 118    POS Beds 0	
TARRANT		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	53.1%
		Length of Stay	34.7
		Average Wages	23.48
		7.5% Skilled Nursing	54.6%
		92.5% Ancillary Service	45.4%
		107.5% Current Ratio	1.8
		-7.5% Days to Collect	56.5
		0.0% Avg Payment Days	26.8
		0.0% Depreciation Rate	16.3%
		-7.4% Return on Equity	-55.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676093 RENAISSANCE VILLA</b>		Proprietary - Corporation	
RENAISSANCE VILLA		8/31/2019 365 Days Settled	
ROCKDALE, TX 76567		CR Beds 45    POS Beds 0	
MILAM		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate            86.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	0	Total Charges	3,010,909
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	3,010,909
Total Assets	0	Operating Expense	3,029,674
Current Liabilities	0	Operating Margin	-18,765
Long Term Liabilities	0	Other Income	140,170
Total Equity	121,405	Other Expense	0
Total Liab. and Equity	121,405	Net Profit or Loss	121,405
			4.0%
			100.0%
			100.0%
			100.0%
			100.0%
			100.0%

<b>675421 RETAMA MANOR HEALTH AND REHABILITATION CENTER/RIO</b>		Proprietary - Corporation	
RETAMA MANOR HEALTH AND REHABILITATION CENTER/RIO		9/30/2019 365 Days Settled	
RIO GRANDE CITY, TX 78582		CR Beds 100    POS Beds 0	
STARR		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate            65.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	322,619	Total Charges	6,987,223
Fixed Assets	5,123,713	Contract Allowance	1,525,315
Other Assets	7,063	Operating Revenue	5,461,908
Total Assets	5,453,395	Operating Expense	5,649,512
Current Liabilities	657,532	Operating Margin	-187,604
Long Term Liabilities	7,150,290	Other Income	279,810
Total Equity	-2,354,427	Other Expense	0
Total Liab. and Equity	5,453,395	Net Profit or Loss	92,206
			1.7%
			-3.9%
			-3.9%
			-3.9%
			-3.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455575 RETAMA MANOR NURSING CENTER</b>				Proprietary - Corporation	
RETAMA MANOR NURSING CENTER		8/31/2019 243 Days Settled			
CORPUS CHRISTI, TX 78405		CR Beds 176 POS Beds 0			
NUECES		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		52.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 91.1	
Current Assets	733,323	Total Charges	5,933,324	Average Wages 18.70	
Fixed Assets	88,301	Contract Allowance	2,023,378	34.1%	Skilled Nursing 87.0%
Other Assets	0	Operating Revenue	3,909,946	65.9%	Ancillary Service 13.0%
Total Assets	821,624	Operating Expense	4,119,690	105.4%	Current Ratio 1.4
Current Liabilities	539,676	Operating Margin	-209,744	-5.4%	Days to Collect 33.3
Long Term Liabilities	55,606	Other Income	407,510	10.4%	Avg Payment Days 28.5
Total Equity	226,342	Other Expense	0	0.0%	Depreciation Rate 293.7%
Total Liab. and Equity	821,624	Net Profit or Loss	197,766	5.1%	Return on Equity 87.4%

<b>675309 RETAMA MANOR NURSING CENTER/ALICE</b>				Proprietary - Corporation	
RETAMA MANOR NURSING CENTER/ALICE		6/30/2019 365 Days Settled			
ALICE, TX 78332		CR Beds 136 POS Beds 0			
JIM WELLS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		63.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 106.8	
Current Assets	1,216,378	Total Charges	8,651,275	Average Wages 15.47	
Fixed Assets	296,942	Contract Allowance	2,053,524	23.7%	Skilled Nursing 77.5%
Other Assets	8,093	Operating Revenue	6,597,751	76.3%	Ancillary Service 22.5%
Total Assets	1,521,413	Operating Expense	6,921,361	104.9%	Current Ratio 1.7
Current Liabilities	721,709	Operating Margin	-323,610	-4.9%	Days to Collect 58.1
Long Term Liabilities	505,544	Other Income	635,551	9.6%	Avg Payment Days 36.7
Total Equity	294,160	Other Expense	0	0.0%	Depreciation Rate 162.6%
Total Liab. and Equity	1,521,413	Net Profit or Loss	311,941	4.7%	Return on Equity 106.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675414 RETAMA MANOR NURSING CENTER/EDINBURG</b>				Proprietary - Corporation	
RETAMA MANOR NURSING CENTER/EDINBURG		6/30/2019 365 Days Settled			
EDINBURG, TX 78539				CR Beds 96	POS Beds 0
HIDALGO				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	64.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	150.3
Current Assets	277,868	Total Charges	7,215,709	Average Wages	22.23
Fixed Assets	6,833,001	Contract Allowance	2,370,925	32.9%	Skilled Nursing
Other Assets	258,606	Operating Revenue	4,844,784	67.1%	Ancillary Service
Total Assets	7,369,475	Operating Expense	5,256,178	108.5%	Current Ratio
Current Liabilities	561,444	Operating Margin	-411,394	-8.5%	Days to Collect
Long Term Liabilities	2,170,625	Other Income	293,063	6.0%	Avg Payment Days
Total Equity	4,637,406	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	7,369,475	Net Profit or Loss	(118,331)	-2.4%	Return on Equity
					-2.6%
<b>455822 RETAMA MANOR NURSING CENTER/HARLINGEN</b>				Proprietary - Corporation	
RETAMA MANOR NURSING CENTER/HARLINGEN		12/31/2019 365 Days Settled			
HARLINGEN, TX 78550				CR Beds 154	POS Beds 0
CAMERON				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	89.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	79.5
Current Assets	924,785	Total Charges	21,415,672	Average Wages	15.23
Fixed Assets	172,732	Contract Allowance	9,814,177	45.8%	Skilled Nursing
Other Assets	6,123	Operating Revenue	11,601,495	54.2%	Ancillary Service
Total Assets	1,103,640	Operating Expense	11,937,374	102.9%	Current Ratio
Current Liabilities	611,666	Operating Margin	-335,879	-2.9%	Days to Collect
Long Term Liabilities	180,682	Other Income	644,790	5.6%	Avg Payment Days
Total Equity	311,292	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,103,640	Net Profit or Loss	308,911	2.7%	Return on Equity
					99.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455549 RETAMA MANOR NURSING CENTER/JOURDANTON</b>				Proprietary - Corporation	
RETAMA MANOR NURSING CENTER/JOURDANTON		9/30/2019 365 Days Settled			
JOURDANTON, TX 78026				CR Beds 60	POS Beds 0
ATASCOSA		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	81.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	177.2
Current Assets	548,151	Total Charges	4,374,928	Average Wages	15.56
Fixed Assets	114,555	Contract Allowance	707,422	16.2% Skilled Nursing	77.5%
Other Assets	7,095	Operating Revenue	3,667,506	83.8% Ancillary Service	22.5%
Total Assets	669,801	Operating Expense	3,858,996	105.2% Current Ratio	1.5
Current Liabilities	361,077	Operating Margin	-191,490	-5.2% Days to Collect	50.2
Long Term Liabilities	108,243	Other Income	360,386	9.8% Avg Payment Days	33.1
Total Equity	200,481	Other Expense	0	0.0% Depreciation Rate	217.5%
Total Liab. and Equity	669,801	Net Profit or Loss	168,896	4.6% Return on Equity	84.2%

<b>455528 RETAMA MANOR NURSING CENTER/LAREDO-WEST</b>				Proprietary - Corporation	
RETAMA MANOR NURSING CENTER/LAREDO-WEST		6/30/2019 365 Days Settled			
LAREDO, TX 78043				CR Beds 198	POS Beds 0
WEBB		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	66.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	164.1
Current Assets	1,192,964	Total Charges	13,307,848	Average Wages	15.27
Fixed Assets	395,224	Contract Allowance	3,870,836	29.1% Skilled Nursing	85.2%
Other Assets	8,253	Operating Revenue	9,437,012	70.9% Ancillary Service	14.8%
Total Assets	1,596,441	Operating Expense	9,814,867	104.0% Current Ratio	1.4
Current Liabilities	832,661	Operating Margin	-377,855	-4.0% Days to Collect	43.2
Long Term Liabilities	341,544	Other Income	745,471	7.9% Avg Payment Days	29.5
Total Equity	422,236	Other Expense	0	0.0% Depreciation Rate	240.8%
Total Liab. and Equity	1,596,441	Net Profit or Loss	367,616	3.9% Return on Equity	87.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455662 RETAMA MANOR NURSING CENTER/MCALLEN</b>				Proprietary - Corporation	
RETAMA MANOR NURSING CENTER/MCALLEN		12/31/2019 365 Days Settled			
MCALLEN, TX 78501		CR Beds 126    POS Beds 0			
HIDALGO		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		64.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				246.4	
Current Assets	574,123	Total Charges	7,291,872	Average Wages	
Fixed Assets	32,152	Contract Allowance	1,606,832	14.44	
Other Assets	0	Operating Revenue	5,685,040	22.0%	
Total Assets	606,275	Operating Expense	5,897,085	78.0%	
Current Liabilities	337,755	Operating Margin	-212,045	103.7%	
Long Term Liabilities	130,995	Other Income	412,806	-3.7%	
Total Equity	137,525	Other Expense	0	7.3%	
Total Liab. and Equity	606,275	Net Profit or Loss	200,761	0.0%	
				3.5%	
				Return on Equity	
				146.0%	
<b>675502 RETAMA MANOR NURSING CENTER/PLEASANTON NORTH</b>				Proprietary - Corporation	
RETAMA MANOR NURSING CENTER/PLEASANTON NORTH		9/30/2019 365 Days Settled			
PLEASANTON, TX 78064		CR Beds 46    POS Beds 0			
ATASCOSA		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		91.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				152.4	
Current Assets	874,386	Total Charges	6,861,037	Average Wages	
Fixed Assets	115,327	Contract Allowance	3,413,882	17.85	
Other Assets	4,668	Operating Revenue	3,447,155	49.8%	
Total Assets	994,381	Operating Expense	3,557,937	50.2%	
Current Liabilities	364,714	Operating Margin	-110,782	103.2%	
Long Term Liabilities	511,106	Other Income	220,080	-3.2%	
Total Equity	118,561	Other Expense	0	6.4%	
Total Liab. and Equity	994,381	Net Profit or Loss	109,298	0.0%	
				3.2%	
				Return on Equity	
				92.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675428 RETAMA MANOR NURSING CENTER/PLEASANTON SOUTH</b>		Proprietary - Corporation	
RETAMA MANOR NURSING CENTER/PLEASANTON SOUTH		9/30/2019 365 Days Settled	
PLEASANTON, TX 78064		CR Beds 88    POS Beds 0	
ATASCOSA		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate            79.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	677,435	Total Charges	7,291,780
Fixed Assets	191,905	Contract Allowance	2,406,922
Other Assets	5,614	Operating Revenue	4,884,858
Total Assets	874,954	Operating Expense	5,101,578
Current Liabilities	414,044	Operating Margin	-216,720
Long Term Liabilities	202,528	Other Income	431,246
Total Equity	258,382	Other Expense	0
Total Liab. and Equity	874,954	Net Profit or Loss	214,526
		33.0%	Skilled Nursing            84.8%
		67.0%	Ancillary Service        15.2%
		104.4%	Current Ratio            1.6
		-4.4%	Days to Collect        45.1
		8.8%	Avg Payment Days      28.1
		0.0%	Depreciation Rate     179.8%
		4.4%	Return on Equity        83.0%

<b>675475 RETAMA MANOR NURSING CENTER/RAYMONDVILLE</b>		Proprietary - Corporation	
RETAMA MANOR NURSING CENTER/RAYMONDVILLE		12/31/2019 365 Days Settled	
RAYMONDVILLE, TX 78580		CR Beds 120    POS Beds 0	
WILLACY		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate            61.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	537,636	Total Charges	9,166,722
Fixed Assets	36,839	Contract Allowance	3,846,505
Other Assets	0	Operating Revenue	5,320,217
Total Assets	574,475	Operating Expense	5,519,646
Current Liabilities	329,966	Operating Margin	-199,429
Long Term Liabilities	124,572	Other Income	389,012
Total Equity	119,937	Other Expense	0
Total Liab. and Equity	574,475	Net Profit or Loss	189,583
		42.0%	Skilled Nursing            87.1%
		58.0%	Ancillary Service        12.9%
		103.7%	Current Ratio            1.6
		-3.7%	Days to Collect        29.5
		7.3%	Avg Payment Days      21.5
		0.0%	Depreciation Rate     1,364.8%
		3.6%	Return on Equity        158.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455817 RETAMA MANOR NURSING CENTER/SAN ANTONIO NORTH</b>		Proprietary - Corporation	
RETAMA MANOR NURSING CENTER/SAN ANTONIO NORTH		6/30/2019 365 Days Settled	
SAN ANTONIO, TX 78212		CR Beds 132 POS Beds 0	
BEXAR		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	78.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,505,976	Total Charges	9,940,602
Fixed Assets	229,992	Contract Allowance	2,082,750
Other Assets	15,914	Operating Revenue	7,857,852
Total Assets	1,751,882	Operating Expense	8,201,829
Current Liabilities	794,343	Operating Margin	-343,977
Long Term Liabilities	660,084	Other Income	676,469
Total Equity	297,455	Other Expense	0
Total Liab. and Equity	1,751,882	Net Profit or Loss	332,492
		21.0%	Skilled Nursing 78.4%
		79.0%	Ancillary Service 21.6%
		104.4%	Current Ratio 1.9
		-4.4%	Days to Collect 62.0
		8.6%	Avg Payment Days 33.5
		0.0%	Depreciation Rate 238.3%
		4.2%	Return on Equity 111.8%

<b>675002 RETAMA MANOR NURSING CENTER/SAN ANTONIO WEST</b>		Proprietary - Corporation	
RETAMA MANOR NURSING CENTER/SAN ANTONIO WEST		3/31/2019 365 Days Settled	
SAN ANTONIO, TX 78237		CR Beds 139 POS Beds 0	
BEXAR		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	81.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	768,768	Total Charges	11,728,645
Fixed Assets	5,636,826	Contract Allowance	4,128,754
Other Assets	18,097	Operating Revenue	7,599,891
Total Assets	6,423,691	Operating Expense	8,212,310
Current Liabilities	1,769,080	Operating Margin	-612,419
Long Term Liabilities	-2,244,513	Other Income	435,382
Total Equity	6,899,124	Other Expense	0
Total Liab. and Equity	6,423,691	Net Profit or Loss	(177,037)
		35.2%	Skilled Nursing 86.3%
		64.8%	Ancillary Service 13.7%
		108.1%	Current Ratio 0.4
		-8.1%	Days to Collect 36.9
		5.7%	Avg Payment Days 48.3
		0.0%	Depreciation Rate 6.5%
		-2.3%	Return on Equity -2.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455726 RETAMA MANOR NURSING CENTER/VICTORIA SOUTH</b>		Nonprofit - Church	
RETAMA MANOR NURSING CENTER/VICTORIA SOUTH		9/30/2019 365 Days Settled	
VICTORIA, TX 77901		CR Beds 142 POS Beds 0	
VICTORIA		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	61.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	715,922	Total Charges	9,669,489
Fixed Assets	107,838	Contract Allowance	2,752,771
Other Assets	0	Operating Revenue	6,916,718
Total Assets	823,760	Operating Expense	6,486,921
Current Liabilities	284,968	Operating Margin	429,797
Long Term Liabilities	-467,358	Other Income	318,098
Total Equity	1,006,150	Other Expense	0
Total Liab. and Equity	823,760	Net Profit or Loss	747,895
		28.5%	Skilled Nursing
		71.5%	Ancillary Service
		93.8%	Current Ratio
		6.2%	Days to Collect
		4.6%	Avg Payment Days
		0.0%	Depreciation Rate
		10.8%	Return on Equity
			129.2
			17.59
			53.5%
			46.5%
			2.5
			36.1
			14.7
			578.4%
			74.3%
<b>675396 RETAMA MANOR/LAREDO SOUTH</b>		Proprietary - Corporation	
RETAMA MANOR/LAREDO SOUTH		6/30/2019 365 Days Settled	
LAREDO, TX 78040		CR Beds 112 POS Beds 0	
WEBB		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	68.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	645,701	Total Charges	7,418,255
Fixed Assets	281,064	Contract Allowance	1,729,538
Other Assets	6,888	Operating Revenue	5,688,717
Total Assets	933,653	Operating Expense	6,014,747
Current Liabilities	501,839	Operating Margin	-326,030
Long Term Liabilities	220,983	Other Income	629,846
Total Equity	210,831	Other Expense	0
Total Liab. and Equity	933,653	Net Profit or Loss	303,816
		23.3%	Skilled Nursing
		76.7%	Ancillary Service
		105.7%	Current Ratio
		-5.7%	Days to Collect
		11.1%	Avg Payment Days
		0.0%	Depreciation Rate
		5.3%	Return on Equity
			135.1
			15.41
			78.3%
			21.7%
			1.3
			43.7
			29.8
			169.8%
			144.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455862 RETIREMENT AND NURSING CENTER AUSTIN</b>				Nonprofit - Church	
RETIREMENT AND NURSING CENTER AUSTIN		7/31/2019 365 Days Settled			
AUSTIN, TX 78757				CR Beds 157    POS Beds 0	
TRAVIS				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	70.7%
				Length of Stay	179.2
				Average Wages	18.86
				9.1% Skilled Nursing	81.1%
				90.9% Ancillary Service	18.9%
				108.6% Current Ratio	1.6
				-8.6% Days to Collect	55.9
				1.1% Avg Payment Days	38.7
				0.0% Depreciation Rate	995.5%
				-7.5% Return on Equity	-159.8%
<hr/>					
<b>675888 REUNION PLAZA HEALTHCARE &amp; REHABILITATION</b>				Proprietary - Other	
REUNION PLAZA HEALTHCARE & REHABILITATION		12/31/2019 365 Days Settled			
TYLER, TX 75703				CR Beds 99    POS Beds 0	
SMITH				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	82.9%
				Length of Stay	109.4
				Average Wages	19.81
				0.0% Skilled Nursing	92.0%
				100.0% Ancillary Service	8.0%
				105.0% Current Ratio	(0.1)
				-5.0% Days to Collect	37.7
				0.2% Avg Payment Days	64.4
				0.0% Depreciation Rate	168.4%
				-4.8% Return on Equity	24.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675444 REUNION PLAZA SENIOR CARE AND REHABILITATION CENTE</b>				Nonprofit - Church	
REUNION PLAZA SENIOR CARE AND REHABILITATION CENTE		12/31/2019 365 Days Settled			
TEXARKANA, TX 75503		CR Beds 102    POS Beds 0			
BOWIE		<b>Key Performance Ind.</b>			
NORIDIAN ADMIN SERVICES		Occupancy Rate		102.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            71.9	
Current Assets	1,401,662	Total Charges	10,585,683	Average Wages	16.47
Fixed Assets	0	Contract Allowance	2,149,747	20.3%	Skilled Nursing            75.0%
Other Assets	0	Operating Revenue	8,435,936	79.7%	Ancillary Service        25.0%
Total Assets	1,401,662	Operating Expense	9,377,595	111.2%	Current Ratio            0.8
Current Liabilities	1,733,427	Operating Margin	-941,659	-11.2%	Days to Collect            58.8
Long Term Liabilities	29,783	Other Income	464,698	5.5%	Avg Payment Days        55.9
Total Equity	-361,548	Other Expense	0	0.0%	Depreciation Rate        0.0%
Total Liab. and Equity	1,401,662	Net Profit or Loss	(476,961)	-5.7%	Return on Equity        131.9%
<hr/>					
<b>455576 RICHLAND HILLS REHABILITATION AND HEALTHCARE CENTE</b>				Nonprofit - Church	
RICHLAND HILLS REHABILITATION AND HEALTHCARE CENTE		6/30/2019 365 Days Settled			
FORT WORTH, TX 76118		CR Beds 92    POS Beds 0			
TARRANT		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		62.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            117.7	
Current Assets	625,456	Total Charges	4,766,176	Average Wages	22.04
Fixed Assets	199,413	Contract Allowance	-486,479	-10.2%	Skilled Nursing            59.3%
Other Assets	1,350,644	Operating Revenue	5,252,655	110.2%	Ancillary Service        40.7%
Total Assets	2,175,513	Operating Expense	4,643,771	88.4%	Current Ratio            0.7
Current Liabilities	961,797	Operating Margin	608,884	11.6%	Days to Collect            42.7
Long Term Liabilities	885,264	Other Income	8,713	0.2%	Avg Payment Days        19.1
Total Equity	328,452	Other Expense	0	0.0%	Depreciation Rate        47.3%
Total Liab. and Equity	2,175,513	Net Profit or Loss	617,264	11.8%	Return on Equity        187.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676006 RICHMOND HEALTH CARE CENTER</b>				Nonprofit - Other	
RICHMOND HEALTH CARE CENTER		12/31/2019 365 Days Settled			
RICHMOND, TX 77469		CR Beds 92    POS Beds 0			
FORT BEND		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		56.3%	
		Length of Stay		126.0	
		Average Wages		18.06	
		32.0%		Skilled Nursing	
		68.0%		Ancillary Service	
		119.9%		Current Ratio	
		-19.9%		Days to Collect	
		0.2%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-19.7%		Return on Equity	
				57.4%	
<hr/>					
<b>676275 RIDGECREST HEALTHCARE AND REHABILITATION CENTER</b>				Nonprofit - Church	
RIDGECREST HEALTHCARE AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
FORNEY, TX 75126		CR Beds 116    POS Beds 0			
KAUFMAN		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		84.8%	
		Length of Stay		76.4	
		Average Wages		19.43	
		18.6%		Skilled Nursing	
		81.4%		Ancillary Service	
		98.1%		Current Ratio	
		1.9%		Days to Collect	
		0.0%		Avg Payment Days	
		0.0%		Depreciation Rate	
		1.9%		Return on Equity	
				49.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455670 RIDGECREST RETIREMENT AND HEALTHCARE COMMUNITY</b>				Proprietary - Partnership	
RIDGECREST RETIREMENT AND HEALTHCARE COMMUNITY		12/31/2019 365 Days Settled			
WACO, TX 76712		CR Beds 90    POS Beds 0			
MCLENNAN		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		82.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    213.9	
Current Assets	936,791	Total Charges	12,998,441	Average Wages	14.33
Fixed Assets	233,930	Contract Allowance	4,532,993	34.9% Skilled Nursing	49.7%
Other Assets	1,737,264	Operating Revenue	8,465,448	65.1% Ancillary Service	50.3%
Total Assets	2,907,985	Operating Expense	8,527,415	100.7% Current Ratio	0.8
Current Liabilities	1,121,390	Operating Margin	-61,967	-0.7% Days to Collect	29.2
Long Term Liabilities	809,136	Other Income	84,220	1.0% Avg Payment Days	46.1
Total Equity	977,459	Other Expense	0	0.0% Depreciation Rate	179.3%
Total Liab. and Equity	2,907,985	Net Profit or Loss	22,253	0.3% Return on Equity	2.3%
<hr/>					
<b>676197 RIDGEVIEW REHABILITATION AND SKILLED NURSING</b>				Nonprofit - Church	
RIDGEVIEW REHABILITATION AND SKILLED NURSING		9/30/2019 365 Days Settled			
CLEBURNE, TX 76033		CR Beds 134    POS Beds 0			
JOHNSON		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		51.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    77.4	
Current Assets	1,180,315	Total Charges	8,088,524	Average Wages	18.72
Fixed Assets	0	Contract Allowance	1,621,420	20.0% Skilled Nursing	49.8%
Other Assets	0	Operating Revenue	6,467,104	80.0% Ancillary Service	43.9%
Total Assets	1,180,315	Operating Expense	6,807,211	105.3% Current Ratio	1.0
Current Liabilities	1,239,668	Operating Margin	-340,107	-5.3% Days to Collect	63.5
Long Term Liabilities	2,861	Other Income	410,483	6.3% Avg Payment Days	65.7
Total Equity	-62,214	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	1,180,315	Net Profit or Loss	70,382	1.1% Return on Equity	-113.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676119 RIO GRANDE CITY NURSING AND REHABILITATION CENTER</b>				Government - City-County	
RIO GRANDE CITY NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
RIO GRANDE CITY, TX 78582				CR Beds 120    POS Beds 0	
STARR				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate            80.9%	
				Length of Stay              149.0	
				Average Wages              15.46	
				Skilled Nursing             77.6%	
				Ancillary Service          22.4%	
				Current Ratio                0.3	
				Days to Collect             20.1	
				Avg Payment Days         12.5	
				Depreciation Rate         243.8%	
				Return on Equity            8.2%	
<b>Balance Sheet</b>					
		<b>Income Statement</b>			
Current Assets	463,869	Total Charges	8,222,879		
Fixed Assets	299,718	Contract Allowance	0	0.0%	
Other Assets	4,941,154	Operating Revenue	8,222,879	100.0%	
Total Assets	5,704,741	Operating Expense	8,582,622	104.4%	
Current Liabilities	1,378,815	Operating Margin	-359,743	-4.4%	
Long Term Liabilities	0	Other Income	714,812	8.7%	
Total Equity	4,325,926	Other Expense	0	0.0%	
Total Liab. and Equity	5,704,741	Net Profit or Loss	355,069	4.3%	
<b>675832 RISING STAR NURSING CENTER</b>					
RISING STAR NURSING CENTER		8/31/2019 365 Days Settled			
RISING STAR, TX 76471				CR Beds 60    POS Beds 0	
EASTLAND				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            51.0%	
				Length of Stay              174.6	
				Average Wages              15.55	
				Skilled Nursing             0.0%	
				Ancillary Service          0.0%	
				Current Ratio                0.0%	
				Days to Collect             0.0%	
				Avg Payment Days         0.0	
				Depreciation Rate         0.0%	
				Return on Equity            100.0%	
<b>Balance Sheet</b>					
		<b>Income Statement</b>			
Current Assets	0	Total Charges	0		
Fixed Assets	0	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	1,794,885	0.0%	
Current Liabilities	0	Operating Margin	-1,794,885	0.0%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	-1,794,885	Other Expense	0	0.0%	
Total Liab. and Equity	-1,794,885	Net Profit or Loss	(1,794,885)	0.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675896 RIVER CITY CARE CENTER</b>		Proprietary - Corporation	
RIVER CITY CARE CENTER		12/31/2019 365 Days Settled	
SAN ANTONIO, TX 78202		CR Beds 100    POS Beds 0	
BEXAR		<b>Key Performance Ind.</b>	
DUMMY FOR MEDICAID HHA		Occupancy Rate	66.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,512,171	Total Charges	5,233,181
Fixed Assets	113,820	Contract Allowance	444,776
Other Assets	327,696	Operating Revenue	4,788,405
Total Assets	1,953,687	Operating Expense	5,444,120
Current Liabilities	3,265,180	Operating Margin	-655,715
Long Term Liabilities	0	Other Income	-4
Total Equity	-1,311,493	Other Expense	0
Total Liab. and Equity	1,953,687	Net Profit or Loss	(655,719)
		8.5%	Skilled Nursing 74.6%
		91.5%	Ancillary Service 25.4%
		113.7%	Current Ratio 0.5
		-13.7%	Days to Collect 108.9
		0.0%	Avg Payment Days 100.3
		0.0%	Depreciation Rate 578.6%
		-13.7%	Return on Equity 50.0%

<b>676114 RIVER HILLS HEALTH AND REHABILITATION CENTER</b>		Nonprofit - Church	
RIVER HILLS HEALTH AND REHABILITATION CENTER		6/30/2019 365 Days Settled	
KERRVILLE, TX 78028		CR Beds 150    POS Beds 0	
KERR		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	49.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,226,152	Total Charges	6,834,741
Fixed Assets	0	Contract Allowance	0
Other Assets	730	Operating Revenue	6,834,741
Total Assets	1,226,882	Operating Expense	6,823,590
Current Liabilities	1,112,103	Operating Margin	11,151
Long Term Liabilities	114,779	Other Income	3,585
Total Equity	0	Other Expense	0
Total Liab. and Equity	1,226,882	Net Profit or Loss	14,736
		0.0%	Skilled Nursing 90.3%
		100.0%	Ancillary Service 9.7%
		99.8%	Current Ratio 1.1
		0.2%	Days to Collect 27.2
		0.1%	Avg Payment Days 56.4
		0.0%	Depreciation Rate 0.0%
		0.2%	Return on Equity 0.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675018 RIVER OAKS HEALTH AND REHABILITATION CENTER</b>				Proprietary - Corporation		
RIVER OAKS HEALTH AND REHABILITATION CENTER		9/30/2019 273 Days Settled				
FORT WORTH, TX 76106		12/31/2019 92 Days Settled		CR Beds 120    POS Beds 0		
TARRANT		<b>Key Performance Ind.</b>				
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	65.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	363.4	
Current Assets	1,278,301	Total Charges	1,430,276	Average Wages	18.51	
Fixed Assets	0	Contract Allowance	-4,165	-0.3%	Skilled Nursing	81.8%
Other Assets	0	Operating Revenue	1,434,441	100.3%	Ancillary Service	18.2%
Total Assets	<u>1,278,301</u>	Operating Expense	1,550,472	108.1%	Current Ratio	0.9
Current Liabilities	1,372,367	Operating Margin	-116,031	-8.1%	Days to Collect	317.8
Long Term Liabilities	20,000	Other Income	1,965	0.1%	Avg Payment Days	144.1
Total Equity	-114,066	Other Expense	0	0.0%	Depreciation Rate	468.3%
Total Liab. and Equity	<u>1,278,301</u>	Net Profit or Loss	<u>(114,066)</u>	-8.0%	Return on Equity	100.0%

<b>675018 RIVER OAKS HEALTH AND REHABILITATION CENTER</b>				Proprietary - Partnership		
RIVER OAKS HEALTH AND REHABILITATION CENTER		9/30/2019 273 Days Settled				
FORT WORTH, TX 76106		12/31/2019 92 Days Settled		CR Beds 120    POS Beds 0		
TARRANT		<b>Key Performance Ind.</b>				
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	76.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	127.9	
Current Assets	1,147,368	Total Charges	8,728,415	Average Wages	18.51	
Fixed Assets	110,360	Contract Allowance	3,191,972	36.6%	Skilled Nursing	57.6%
Other Assets	52,624	Operating Revenue	5,536,443	63.4%	Ancillary Service	42.4%
Total Assets	<u>1,310,352</u>	Operating Expense	5,516,004	99.6%	Current Ratio	1.2
Current Liabilities	928,310	Operating Margin	20,439	0.4%	Days to Collect	73.0
Long Term Liabilities	0	Other Income	44,223	0.8%	Avg Payment Days	36.7
Total Equity	382,042	Other Expense	0	0.0%	Depreciation Rate	37.3%
Total Liab. and Equity	<u>1,310,352</u>	Net Profit or Loss	<u>64,662</u>	1.2%	Return on Equity	16.9%

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<b>675672 RIVER RIDGE NURSING &amp; REHABILITATION</b>				Proprietary - Other	
RIVER RIDGE NURSING & REHABILITATION		3/31/2019 90 Days Settled			
CORPUS CHRISTI, TX 78410				CR Beds 120    POS Beds 0	
NUECES				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	65.9%
				Length of Stay	107.8
				Average Wages	19.64
				13.4% Skilled Nursing	78.1%
				86.6% Ancillary Service	21.9%
				131.2% Current Ratio	0.5
				-31.2% Days to Collect	5,274.4
				0.0% Avg Payment Days	6,299.5
				0.0% Depreciation Rate	0.6%
				-31.1% Return on Equity	0.7%
<hr/>					
<b>455970 RIVER VALLEY HEALTH &amp; REHABILITATION CENTER</b>				Nonprofit - Church	
RIVER VALLEY HEALTH & REHABILITATION CENTER		12/31/2019 365 Days Settled			
GAINESVILLE, TX 76240				CR Beds 116    POS Beds 0	
COOKE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	35.2%
				Length of Stay	330.9
				Average Wages	19.08
				9.9% Skilled Nursing	60.4%
				90.1% Ancillary Service	39.6%
				91.7% Current Ratio	1.0
				8.3% Days to Collect	31.7
				0.0% Avg Payment Days	47.3
				0.0% Depreciation Rate	528.9%
				8.3% Return on Equity	278.0%

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<b>676246 RIVERSIDE NURSING AND REHABILITATION CENTER</b>				Proprietary - Other	
RIVERSIDE NURSING AND REHABILITATION CENTER		9/30/2019 183 Days Settled			
AUSTIN, TX 78741		3/31/2019 90 Days Settled		CR Beds 122    POS Beds 0	
TRAVIS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	82.2%
				Length of Stay	80.6
				Average Wages	22.64
				19.3% Skilled Nursing	75.8%
				80.7% Ancillary Service	24.2%
				107.9% Current Ratio	0.5
				-7.9% Days to Collect	11,556.8
				0.2% Avg Payment Days	16,781.7
				0.0% Depreciation Rate	0.2%
				-7.7% Return on Equity	0.3%

  

Balance Sheet		Income Statement			
Current Assets	147,492,934	Total Charges	2,528,510		
Fixed Assets	36,688,350	Contract Allowance	488,531	19.3%	
Other Assets	49,919,191	Operating Revenue	2,039,979	80.7%	
Total Assets	234,100,475	Operating Expense	2,200,591	107.9%	
Current Liabilities	279,431,287	Operating Margin	-160,612	-7.9%	
Long Term Liabilities	17,446,453	Other Income	3,088	0.2%	
Total Equity	-62,777,265	Other Expense	0	0.0%	
Total Liab. and Equity	234,100,475	Net Profit or Loss	(157,524)	-7.7%	

<b>676246 RIVERSIDE NURSING AND REHABILITATION CENTER</b>				Government - City-County	
RIVERSIDE NURSING AND REHABILITATION CENTER		9/30/2019 183 Days Settled			
AUSTIN, TX 78741		3/31/2019 90 Days Settled		CR Beds 122    POS Beds 0	
TRAVIS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	82.5%
				Length of Stay	86.9
				Average Wages	22.64
				0.0% Skilled Nursing	75.3%
				100.0% Ancillary Service	24.7%
				100.7% Current Ratio	3.6
				-0.7% Days to Collect	266.6
				1.3% Avg Payment Days	66.5
				0.0% Depreciation Rate	151.6%
				0.6% Return on Equity	-7.6%

  

Balance Sheet		Income Statement			
Current Assets	3,817,750	Total Charges	3,875,601		
Fixed Assets	147,118	Contract Allowance	0	0.0%	
Other Assets	-3,218,588	Operating Revenue	3,875,601	100.0%	
Total Assets	746,280	Operating Expense	3,901,238	100.7%	
Current Liabilities	1,075,283	Operating Margin	-25,637	-0.7%	
Long Term Liabilities	0	Other Income	50,742	1.3%	
Total Equity	-329,003	Other Expense	0	0.0%	
Total Liab. and Equity	746,280	Net Profit or Loss	25,105	0.6%	

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<b>675371 RIVERVIEW NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
RIVERVIEW NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled			
BOERNE, TX 78006		CR Beds 120    POS Beds 0			
KENDALL		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		56.5%	
		Length of Stay		494.9	
		Average Wages		19.42	
		3.5% Skilled Nursing		82.0%	
		96.5% Ancillary Service		18.0%	
		118.7% Current Ratio		0.2	
		-18.7% Days to Collect		21.8	
		0.1% Avg Payment Days		24.6	
		0.0% Depreciation Rate		145.1%	
		-18.5% Return on Equity		23.9%	
<b>Balance Sheet</b>					
Current Assets		Total Charges			
Fixed Assets		Contract Allowance			
Other Assets		Operating Revenue			
Total Assets		Operating Expense			
Current Liabilities		Operating Margin			
Long Term Liabilities		Other Income			
Total Equity		Other Expense			
Total Liab. and Equity		Net Profit or Loss			

<b>676475 RIVERWOOD HEALTHCARE</b>				Proprietary - Individual	
RIVERWOOD HEALTHCARE		12/31/2019 61 Days *Settled			
MADISONVILLE, TX		CR Beds 90    POS Beds 0			
Invalid POS FIPS Codes		<b>Key Performance Ind.</b>			
		Occupancy Rate		17.2%	
		Length of Stay		315.0	
		Average Wages		19.34	
		7.2% Skilled Nursing		92.7%	
		92.8% Ancillary Service		7.3%	
		155.1% Current Ratio		2.8	
		-55.1% Days to Collect		120.3	
		0.0% Avg Payment Days		27.9	
		0.0% Depreciation Rate		0.0%	
		-55.1% Return on Equity		-43.6%	
<b>Balance Sheet</b>					
Current Assets		Total Charges			
Fixed Assets		Contract Allowance			
Other Assets		Operating Revenue			
Total Assets		Operating Expense			
Current Liabilities		Operating Margin			
Long Term Liabilities		Other Income			
Total Equity		Other Expense			
Total Liab. and Equity		Net Profit or Loss			

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<b>675599 ROBERT LEE CARE CENTER</b>				Government - City-County	
ROBERT LEE CARE CENTER		9/30/2019 365 Days Settled			
ROBERT LEE, TX 76945		CR Beds 70    POS Beds 0			
COKE		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		52.5%	
		Length of Stay		291.8	
		Average Wages		13.55	
		Skilled Nursing		74.8%	
		Ancillary Service		25.2%	
		Current Ratio		1.8	
		Days to Collect		27.7	
		Avg Payment Days		21.6	
		Depreciation Rate		0.0%	
		Return on Equity		-86.6%	
<b>Balance Sheet</b>					
		<b>Income Statement</b>			
Current Assets	329,987	Total Charges	2,446,286		
Fixed Assets	0	Contract Allowance	-149,474	-6.1%	
Other Assets	0	Operating Revenue	2,595,760	106.1%	
Total Assets	329,987	Operating Expense	3,110,288	119.8%	
Current Liabilities	184,132	Operating Margin	-514,528	-19.8%	
Long Term Liabilities	0	Other Income	388,220	15.0%	
Total Equity	145,855	Other Expense	0	0.0%	
Total Liab. and Equity	329,987	Net Profit or Loss	(126,308)	-4.9%	
<b>455838 ROBSTOWN NURSING AND REHABILITATION CENTER</b>					
Proprietary - Other					
ROBSTOWN NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
ROBSTOWN, TX 78380		CR Beds 94    POS Beds 0			
NUECES		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		65.1%	
		Length of Stay		147.9	
		Average Wages		17.75	
		Skilled Nursing		82.8%	
		Ancillary Service		17.2%	
		Current Ratio		0.7	
		Days to Collect		21.9	
		Avg Payment Days		16.1	
		Depreciation Rate		19.7%	
		Return on Equity		87.0%	
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	340,243	Total Charges	5,118,341		
Fixed Assets	869,388	Contract Allowance	0	0.0%	
Other Assets	407,350	Operating Revenue	5,118,341	100.0%	
Total Assets	1,616,981	Operating Expense	4,397,771	85.9%	
Current Liabilities	487,991	Operating Margin	720,570	14.1%	
Long Term Liabilities	0	Other Income	261,838	5.1%	
Total Equity	1,128,990	Other Expense	0	0.0%	
Total Liab. and Equity	1,616,981	Net Profit or Loss	982,408	19.2%	

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<b>676235 ROCK CREEK HEALTH AND REHABILITATION LLC</b>				Proprietary - Corporation	
ROCK CREEK HEALTH AND REHABILITATION LLC		12/31/2019 365 Days Settled			
SULPHUR SPRINGS, TX 75482		CR Beds 120 POS Beds 0			
HOPKINS		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		62.2%	
		Length of Stay		232.7	
		Average Wages		19.15	
		0.4% Skilled Nursing		66.5%	
		99.6% Ancillary Service		33.5%	
		102.8% Current Ratio		0.4	
		-2.8% Days to Collect		69.0	
		0.1% Avg Payment Days		36.8	
		0.0% Depreciation Rate		221.8%	
		-2.7% Return on Equity		22.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	632,906	Total Charges	6,033,660		
Fixed Assets	251,193	Contract Allowance	24,849		
Other Assets	209,153	Operating Revenue	6,008,811		
Total Assets	1,093,252	Operating Expense	6,175,056		
Current Liabilities	1,796,073	Operating Margin	-166,245		
Long Term Liabilities	0	Other Income	6,457		
Total Equity	-702,821	Other Expense	0		
Total Liab. and Equity	1,093,252	Net Profit or Loss	(159,788)		

<b>676340 ROCK HAVEN NURSING HOME</b>				Proprietary - Other	
ROCK HAVEN NURSING HOME		12/31/2019 365 Days Settled			
NACOGDOCHES, TX 75964		CR Beds 60 POS Beds 0			
NACOGDOCHES		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		76.7%	
		Length of Stay		163.0	
		Average Wages		15.23	
		2.2% Skilled Nursing		80.7%	
		97.8% Ancillary Service		19.3%	
		89.7% Current Ratio		2.0	
		10.3% Days to Collect		36.3	
		0.0% Avg Payment Days		20.9	
		0.0% Depreciation Rate		3.8%	
		10.3% Return on Equity		140.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	319,971	Total Charges	2,613,987		
Fixed Assets	78,880	Contract Allowance	57,886		
Other Assets	0	Operating Revenue	2,556,101		
Total Assets	398,851	Operating Expense	2,293,918		
Current Liabilities	159,960	Operating Margin	262,183		
Long Term Liabilities	51,852	Other Income	191		
Total Equity	187,039	Other Expense	0		
Total Liab. and Equity	398,851	Net Profit or Loss	262,374		

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<b>455974 ROCKPORT NURSING AND REHABILITATION CENTER</b>				Government - City-County	
ROCKPORT NURSING AND REHABILITATION CENTER		6/30/2019 365 Days Settled			
ROCKPORT, TX 78382		CR Beds 92    POS Beds 0			
ARANSAS		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		41.6%	
		Length of Stay		129.3	
		Average Wages		20.86	
		6.3% Skilled Nursing		81.1%	
		93.7% Ancillary Service		18.9%	
		116.6% Current Ratio		0.2	
		-16.6% Days to Collect		35.7	
		9.0% Avg Payment Days		113.8	
		0.0% Depreciation Rate		16.7%	
		-7.6% Return on Equity		34.3%	
<hr/>					
<b>675402 ROCKWALL NURSING CARE CENTER</b>				Proprietary - Other	
ROCKWALL NURSING CARE CENTER		12/31/2019 365 Days Settled			
ROCKWALL, TX 75087		CR Beds 192    POS Beds 0			
ROCKWALL		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		50.0%	
		Length of Stay		153.8	
		Average Wages		20.37	
		10.7% Skilled Nursing		81.2%	
		89.3% Ancillary Service		18.8%	
		126.5% Current Ratio		0.4	
		-26.5% Days to Collect		12,642.9	
		1.9% Avg Payment Days		5,483.6	
		0.0% Depreciation Rate		1.6%	
		-24.6% Return on Equity		1.3%	

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<b>676203 ROLLING MEADOWS</b>				Nonprofit - Other	
ROLLING MEADOWS		12/31/2019 365 Days Settled			
WICHITA FALLS, TX 76309				CR Beds 86	POS Beds 0
WICHITA				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	55.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	109.2
Current Assets	4,159,876	Total Charges	8,204,418	Average Wages	15.04
Fixed Assets	9,306,153	Contract Allowance	21,053	0.3%	Skilled Nursing 6.5%
Other Assets	14,524,697	Operating Revenue	8,183,365	99.7%	Ancillary Service 6.7%
Total Assets	27,990,726	Operating Expense	8,990,312	109.9%	Current Ratio 1.1
Current Liabilities	3,660,955	Operating Margin	-806,947	-9.9%	Days to Collect 17.3
Long Term Liabilities	16,115,106	Other Income	2,862,327	35.0%	Avg Payment Days 18.2
Total Equity	8,214,665	Other Expense	0	0.0%	Depreciation Rate 7.7%
Total Liab. and Equity	27,990,726	Net Profit or Loss	2,055,380	25.1%	Return on Equity 25.0%
<b>676442 ROLLINGBROOK REHABILITATION AND HEALTHCARE CENTER</b>				Proprietary - Corporation	
ROLLINGBROOK REHABILITATION AND HEALTHCARE CENTER		12/31/2019 365 Days Settled			
BAYTOWN, TX 77521				CR Beds 130	POS Beds 0
HARRIS				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	79.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	83.2
Current Assets	1,721,123	Total Charges	13,545,434	Average Wages	17.91
Fixed Assets	76,473	Contract Allowance	3,397,377	25.1%	Skilled Nursing 45.6%
Other Assets	960	Operating Revenue	10,148,057	74.9%	Ancillary Service 54.4%
Total Assets	1,798,556	Operating Expense	9,255,861	91.2%	Current Ratio 0.8
Current Liabilities	2,092,874	Operating Margin	892,196	8.8%	Days to Collect 40.2
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 34.7
Total Equity	-294,318	Other Expense	0	0.0%	Depreciation Rate 1,106.3%
Total Liab. and Equity	1,798,556	Net Profit or Loss	804,485	7.9%	Return on Equity -273.3%

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<b>675603 ROSE HAVEN RETREAT</b>		Proprietary - Corporation	
ROSE HAVEN RETREAT		12/31/2019 365 Days Settled	
ATLANTA, TX 75551		CR Beds 108    POS Beds 0	
CASS		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	63.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,421,284	Total Charges	3,341,963
Fixed Assets	17,188	Contract Allowance	224,095
Other Assets	0	Operating Revenue	3,117,868
Total Assets	1,438,472	Operating Expense	2,944,152
Current Liabilities	142,365	Operating Margin	173,716
Long Term Liabilities	0	Other Income	183,022
Total Equity	1,296,107	Other Expense	0
Total Liab. and Equity	1,438,472	Net Profit or Loss	354,306
		6.7%	Skilled Nursing    80.8%
		93.3%	Ancillary Service    19.2%
		94.4%	Current Ratio    10.0
		5.6%	Days to Collect    52.3
		5.9%	Avg Payment Days    13.2
		0.0%	Depreciation Rate    442.5%
		11.4%	Return on Equity    27.3%
<b>455429 ROSE TRAIL NURSING AND REHABILITATION CENTER</b>		Government - City-County	
ROSE TRAIL NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled	
TYLER, TX 75701		CR Beds 92    POS Beds 0	
SMITH		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	84.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,069,890	Total Charges	7,511,983
Fixed Assets	0	Contract Allowance	258,354
Other Assets	0	Operating Revenue	7,253,629
Total Assets	1,069,890	Operating Expense	6,388,521
Current Liabilities	224,544	Operating Margin	865,108
Long Term Liabilities	0	Other Income	0
Total Equity	845,346	Other Expense	0
Total Liab. and Equity	1,069,890	Net Profit or Loss	865,108
		3.4%	Skilled Nursing    75.0%
		96.6%	Ancillary Service    25.0%
		88.1%	Current Ratio    4.8
		11.9%	Days to Collect    54.6
		0.0%	Avg Payment Days    6.8
		0.0%	Depreciation Rate    0.0%
		11.9%	Return on Equity    102.3%

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<b>675046 ROSENBERG HEALTH &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
ROSENBERG HEALTH & REHABILITATION CENTER    12/31/2019 365 Days Settled					
ROSENBERG, TX 77471				CR Beds 142    POS Beds 0	
FORT BEND				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate    62.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    101.7	
Current Assets	1,153,412	Total Charges	8,118,341	Average Wages    22.17	
Fixed Assets	725,250	Contract Allowance	1,979,740	24.4%	Skilled Nursing    67.4%
Other Assets	112,033	Operating Revenue	6,138,601	75.6%	Ancillary Service    32.6%
Total Assets	1,990,695	Operating Expense	6,688,476	109.0%	Current Ratio    1.1
Current Liabilities	1,027,030	Operating Margin	-549,875	-9.0%	Days to Collect    63.0
Long Term Liabilities	0	Other Income	387,148	6.3%	Avg Payment Days    54.1
Total Equity	963,665	Other Expense	0	0.0%	Depreciation Rate    24.4%
Total Liab. and Equity	1,990,695	Net Profit or Loss	(162,727)	-2.7%	Return on Equity    -16.9%
<b>675452 ROSEWOOD REHABILITATION AND CARE CENTER</b>				Nonprofit - Church	
ROSEWOOD REHABILITATION AND CARE CENTER    8/31/2019 365 Days Settled					
CONVERSE, TX 78109				CR Beds 100    POS Beds 0	
BEXAR				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate    79.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    214.1	
Current Assets	0	Total Charges	0	Average Wages    16.67	
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing    0.0%
Other Assets	0	Operating Revenue	0	0.0%	Ancillary Service    0.0%
Total Assets	0	Operating Expense	4,584,191	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	-4,584,191	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days    0.0
Total Equity	-4,584,191	Other Expense	0	0.0%	Depreciation Rate    0.0%
Total Liab. and Equity	-4,584,191	Net Profit or Loss	(4,584,191)	0.0%	Return on Equity    100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455904 ROWLETT HEALTH AND REHABILITATION CENTER</b>				Proprietary - Other	
ROWLETT HEALTH AND REHABILITATION CENTER    11/30/2019 334 Days Settled					
ROWLETT, TX 75088				CR Beds 163    POS Beds 0	
DALLAS				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate    65.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    155.0	
Current Assets	116,053,834	Total Charges	8,270,277	Average Wages    21.80	
Fixed Assets	35,510,107	Contract Allowance	1,198,389	14.5% Skilled Nursing    78.9%	
Other Assets	49,693,392	Operating Revenue	7,071,888	85.5% Ancillary Service    21.1%	
Total Assets	<u>201,257,333</u>	Operating Expense	8,446,619	119.4% Current Ratio    0.4	
Current Liabilities	305,293,218	Operating Margin	-1,374,731	-19.4% Days to Collect    11,245.7	
Long Term Liabilities	17,492,528	Other Income	6,614	0.1% Avg Payment Days    5,086.7	
Total Equity	-121,528,413	Other Expense	0	0.0% Depreciation Rate    2.3%	
Total Liab. and Equity	<u>201,257,333</u>	Net Profit or Loss	<u>(1,368,117)</u>	-19.3% Return on Equity    1.1%	
<b>676343 ROYAL MANOR</b>				Nonprofit - Church	
ROYAL MANOR    8/31/2019 274 Days Settled					
WACO, TX 76712				CR Beds 120    POS Beds 0	
MCLENNAN				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate    30.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    82.0	
Current Assets	0	Total Charges	0	Average Wages    17.16	
Fixed Assets	0	Contract Allowance	0	0.0% Skilled Nursing    0.0%	
Other Assets	0	Operating Revenue	0	0.0% Ancillary Service    0.0%	
Total Assets	<u>0</u>	Operating Expense	2,027,872	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	-2,027,872	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days    0.0	
Total Equity	-2,027,872	Other Expense	0	0.0% Depreciation Rate    0.0%	
Total Liab. and Equity	<u>-2,027,872</u>	Net Profit or Loss	<u>(2,027,872)</u>	0.0% Return on Equity    100.0%	

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<b>675844 ROYAL MANOR WEST</b>		Nonprofit - Church	
ROYAL MANOR WEST	8/31/2019 274 Days Settled		
WACO, TX 76712	10/9/2019 39 Days Settled*	CR Beds 118	POS Beds 0
MCLENNAN		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	45.7%
		Length of Stay	85.4
		Average Wages	16.24
		0.0% Skilled Nursing	0.0%
		0.0% Ancillary Service	0.0%
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	0.0
		0.0% Depreciation Rate	0.0%
		0.0% Return on Equity	100.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	2,615,619
Current Liabilities	0	Operating Margin	-2,615,619
Long Term Liabilities	0	Other Income	0
Total Equity	-2,615,619	Other Expense	0
Total Liab. and Equity	-2,615,619	Net Profit or Loss	(2,615,619)
<b>675844 ROYAL MANOR WEST</b>		Proprietary - Corporation	
ROYAL MANOR WEST	8/31/2019 274 Days Settled		
WACO, TX 76712	10/9/2019 39 Days Settled*	CR Beds 118	POS Beds 0
MCLENNAN		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	20.5%
		Length of Stay	45.0
		Average Wages	16.24
		0.0% Skilled Nursing	0.0%
		0.0% Ancillary Service	0.0%
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	0.0
		0.0% Depreciation Rate	0.0%
		0.0% Return on Equity	100.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	350,787
Current Liabilities	0	Operating Margin	-350,787
Long Term Liabilities	0	Other Income	0
Total Equity	-350,787	Other Expense	0
Total Liab. and Equity	-350,787	Net Profit or Loss	(350,787)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676217 ROYSE CITY MEDICAL LODGE				Proprietary - Other	
ROYSE CITY MEDICAL LODGE		12/31/2019 365 Days Settled			
ROYSE CITY, TX 75189		CR Beds 124 POS Beds 0			
ROCKWALL		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		80.5%	
		Length of Stay		96.4	
		Average Wages		19.05	
		Skilled Nursing		73.6%	
		Ancillary Service		26.4%	
		Current Ratio		1.0	
		Days to Collect		66.4	
		Avg Payment Days		24.2	
		Depreciation Rate		1,676.0%	
		Return on Equity		81.6%	
Balance Sheet		Income Statement			
Current Assets	1,780,668	Total Charges	22,162,801		
Fixed Assets	62,216	Contract Allowance	12,605,886	56.9%	
Other Assets	169,246	Operating Revenue	9,556,915	43.1%	
Total Assets	2,012,130	Operating Expense	9,500,861	99.4%	
Current Liabilities	1,850,440	Operating Margin	56,054	0.6%	
Long Term Liabilities	0	Other Income	75,941	0.8%	
Total Equity	161,690	Other Expense	0	0.0%	
Total Liab. and Equity	2,012,130	Net Profit or Loss	131,995	1.4%	
675117 RUNNINGWATER DRAW CARE CENTER INC				Nonprofit - Other	
RUNNINGWATER DRAW CARE CENTER INC		12/31/2019 365 Days Settled			
OLTON, TX 79064		CR Beds 75 POS Beds 0			
LAMB		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		89.7%	
		Length of Stay		877.4	
		Average Wages		16.40	
		Skilled Nursing		97.0%	
		Ancillary Service		0.0%	
		Current Ratio		5.4	
		Days to Collect		62.6	
		Avg Payment Days		17.4	
		Depreciation Rate		0.0%	
		Return on Equity		-9.2%	
Balance Sheet		Income Statement			
Current Assets	953,745	Total Charges	3,504,698		
Fixed Assets	772,274	Contract Allowance	71,447	2.0%	
Other Assets	0	Operating Revenue	3,433,251	98.0%	
Total Assets	1,726,019	Operating Expense	3,689,435	107.5%	
Current Liabilities	175,787	Operating Margin	-256,184	-7.5%	
Long Term Liabilities	-272	Other Income	114,045	3.3%	
Total Equity	1,550,504	Other Expense	0	0.0%	
Total Liab. and Equity	1,726,019	Net Profit or Loss	(142,139)	-4.1%	

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<b>676396 S.P.J.S.T. REST HOME 3</b>				Nonprofit - Other	
S.P.J.S.T. REST HOME 3		12/31/2019 365 Days Settled			
EL CAMPO, TX 77437				CR Beds 57	POS Beds 0
WHARTON				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	79.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	207.4
Current Assets	716,525	Total Charges	3,051,136	Average Wages	15.69
Fixed Assets	990,174	Contract Allowance	1	0.0%	Skilled Nursing 100.0%
Other Assets	0	Operating Revenue	3,051,135	100.0%	Ancillary Service 0.0%
Total Assets	1,706,699	Operating Expense	2,932,163	96.1%	Current Ratio 8.5
Current Liabilities	83,858	Operating Margin	118,972	3.9%	Days to Collect 45.5
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 10.4
Total Equity	1,622,841	Other Expense	0	0.0%	Depreciation Rate 1.9%
Total Liab. and Equity	1,706,699	Net Profit or Loss	118,972	3.9%	Return on Equity 7.3%
<b>675937 SAGEBROOK SN HEALTH CENTER</b>				Proprietary - Other	
SAGEBROOK SN HEALTH CENTER		12/31/2019 365 Days Settled			
CEDAR PARK, TX 78613				CR Beds 124	POS Beds 0
WILLIAMSON				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	78.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	134.4
Current Assets	113,652,695	Total Charges	10,599,724	Average Wages	22.60
Fixed Assets	35,320,380	Contract Allowance	2,248,239	21.2%	Skilled Nursing 76.1%
Other Assets	49,621,015	Operating Revenue	8,351,485	78.8%	Ancillary Service 23.9%
Total Assets	198,594,090	Operating Expense	8,200,939	98.2%	Current Ratio 0.4
Current Liabilities	303,633,119	Operating Margin	150,546	1.8%	Days to Collect 10,144.2
Long Term Liabilities	17,532,278	Other Income	7,522	0.1%	Avg Payment Days 5,665.4
Total Equity	-122,571,307	Other Expense	0	0.0%	Depreciation Rate 1.4%
Total Liab. and Equity	198,594,090	Net Profit or Loss	158,068	1.9%	Return on Equity -0.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676091 SAGECREST ALZHEIMERS CARE CENTER</b>				Nonprofit - Other	
SAGECREST ALZHEIMERS CARE CENTER 9/30/2019 365 Days Settled					
SAN ANGELO, TX 76903				CR Beds 72 POS Beds 0	
TOM GREEN				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate 94.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 326.7	
Current Assets	4,574,452	Total Charges	6,459,045	Average Wages 17.61	
Fixed Assets	24,183,251	Contract Allowance	1,705,201	26.4%	Skilled Nursing 93.0%
Other Assets	29,287,937	Operating Revenue	4,753,844	73.6%	Ancillary Service 0.0%
Total Assets	<u>58,045,640</u>	Operating Expense	4,934,237	103.8%	Current Ratio 0.3
Current Liabilities	14,890,978	Operating Margin	-180,393	-3.8%	Days to Collect 61.5
Long Term Liabilities	8,570,277	Other Income	26,736	0.6%	Avg Payment Days 81.0
Total Equity	34,584,385	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>58,045,640</u>	Net Profit or Loss	<u>(153,657)</u>	-3.2%	Return on Equity -0.4%
<b>676100 SAN ANGELO NURSING AND REHAB</b>				Proprietary - Other	
SAN ANGELO NURSING AND REHAB 3/31/2019 90 Days Settled					
SAN ANGELO, TX 76904				CR Beds 125 POS Beds 0	
TOM GREEN				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate 64.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 93.6	
Current Assets	147,492,934	Total Charges	1,948,261	Average Wages 20.11	
Fixed Assets	36,688,350	Contract Allowance	458,000	23.5%	Skilled Nursing 74.8%
Other Assets	49,919,191	Operating Revenue	1,490,261	76.5%	Ancillary Service 25.2%
Total Assets	<u>234,100,475</u>	Operating Expense	1,720,959	115.5%	Current Ratio 0.5
Current Liabilities	279,431,287	Operating Margin	-230,698	-15.5%	Days to Collect 5,215.3
Long Term Liabilities	17,446,453	Other Income	1,806	0.1%	Avg Payment Days 7,074.3
Total Equity	-62,777,265	Other Expense	0	0.0%	Depreciation Rate 0.4%
Total Liab. and Equity	<u>234,100,475</u>	Net Profit or Loss	<u>(228,892)</u>	-15.4%	Return on Equity 0.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455742 SAN ANTONIO RESIDENCE AND REHABILITATION CENTER</b>				Proprietary - Other	
SAN ANTONIO RESIDENCE AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
SAN ANTONIO, TX 78230				CR Beds 106 POS Beds 0	
BEXAR				<b>Key Performance Ind.</b>	
HIGHMARK MEDICARE SERVICES				Occupancy Rate	48.7%
				Length of Stay	77.6
				Average Wages	20.50
				16.6%	Skilled Nursing 73.6%
				83.4%	Ancillary Service 26.4%
				115.2%	Current Ratio 0.4
				-15.2%	Days to Collect 198.0
				0.0%	Avg Payment Days 155.4
				0.0%	Depreciation Rate 1,457.9%
				-15.2%	Return on Equity 21.9%
<hr/>					
<b>455762 SAN ANTONIO WELLNESS &amp; REHABILITATION</b>				Proprietary - Partnership	
SAN ANTONIO WELLNESS & REHABILITATION		8/31/2019 381 Days Settled			
SAN ANTONIO, TX 78247				CR Beds 162 POS Beds 0	
BEXAR				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	63.0%
				Length of Stay	60.8
				Average Wages	20.08
				4.9%	Skilled Nursing 64.6%
				95.1%	Ancillary Service 35.4%
				103.5%	Current Ratio 1.0
				-3.5%	Days to Collect 80.4
				0.0%	Avg Payment Days 43.6
				0.0%	Depreciation Rate 394.1%
				-3.5%	Return on Equity 97.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676308 SAN GABRIEL REHABILITATION AND CARE CENTER</b>				Nonprofit - Church	
SAN GABRIEL REHABILITATION AND CARE CENTER		5/31/2019 365 Days Settled			
ROUND ROCK, TX 78665				CR Beds 142    POS Beds 0	
WILLIAMSON				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate            70.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            161.4	
Current Assets	758,975	Total Charges	11,142,034	Average Wages            20.23	
Fixed Assets	15,164	Contract Allowance	2,588,183	23.2%	Skilled Nursing            57.2%
Other Assets	0	Operating Revenue	8,553,851	76.8%	Ancillary Service        42.8%
Total Assets	<u>774,139</u>	Operating Expense	8,935,896	104.5%	Current Ratio            1.9
Current Liabilities	400,110	Operating Margin	-382,045	-4.5%	Days to Collect            29.7
Long Term Liabilities	1,340,530	Other Income	194,924	2.3%	Avg Payment Days        12.5
Total Equity	<u>-966,501</u>	Other Expense	0	0.0%	Depreciation Rate        10,379.4%
Total Liab. and Equity	<u>774,139</u>	Net Profit or Loss	<u>(187,121)</u>	-2.2%	Return on Equity        19.4%
<b>675392 SAN JACINTO MANOR</b>				Proprietary - Partnership	
SAN JACINTO MANOR		12/31/2019 365 Days Settled			
DEER PARK, TX 77536				CR Beds 96    POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
HIGHMARK MEDICARE SERVICES				Occupancy Rate            85.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            170.8	
Current Assets	619,859	Total Charges	9,705,045	Average Wages            21.36	
Fixed Assets	156,908	Contract Allowance	3,536,811	36.4%	Skilled Nursing            57.9%
Other Assets	4,569	Operating Revenue	6,168,234	63.6%	Ancillary Service        42.1%
Total Assets	<u>781,336</u>	Operating Expense	6,542,304	106.1%	Current Ratio            0.4
Current Liabilities	1,438,291	Operating Margin	-374,070	-6.1%	Days to Collect            34.2
Long Term Liabilities	0	Other Income	43,533	0.7%	Avg Payment Days        29.2
Total Equity	<u>-656,955</u>	Other Expense	0	0.0%	Depreciation Rate        91.7%
Total Liab. and Equity	<u>781,336</u>	Net Profit or Loss	<u>(341,903)</u>	-5.5%	Return on Equity        52.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455484 SAN JUAN NURSING HOME INC</b>				Proprietary - Corporation	
SAN JUAN NURSING HOME INC		6/30/2019 365 Days Settled			
SAN JUAN, TX 78589		CR Beds 122    POS Beds 0			
HIDALGO		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		77.5%	
		Length of Stay		201.7	
		Average Wages		15.67	
		2.2% Skilled Nursing		97.2%	
		97.8% Ancillary Service		2.8%	
		111.1% Current Ratio		0.4	
		-11.1% Days to Collect		64.9	
		1.7% Avg Payment Days		84.8	
		0.0% Depreciation Rate		6.3%	
		-9.4% Return on Equity		130.7%	
<hr/>					
<b>675651 SAN MARCOS REHABILITATION AND HEALTHCARE CENTER</b>				Nonprofit - Church	
SAN MARCOS REHABILITATION AND HEALTHCARE CENTER		9/30/2019 365 Days Settled			
SAN MARCOS, TX 78666		CR Beds 129    POS Beds 0			
HAYS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		67.5%	
		Length of Stay		135.9	
		Average Wages		21.09	
		-0.6% Skilled Nursing		65.6%	
		100.6% Ancillary Service		34.4%	
		87.3% Current Ratio		0.8	
		12.7% Days to Collect		39.3	
		0.0% Avg Payment Days		18.2	
		0.0% Depreciation Rate		25.7%	
		12.7% Return on Equity		98.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455689 SAN PEDRO MANOR</b>				Nonprofit - Church	
SAN PEDRO MANOR		6/30/2019 365 Days Settled			
SAN ANTONIO, TX 78212				CR Beds 150	POS Beds 0
BEXAR				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	62.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	128.5
Current Assets	1,071,465	Total Charges	7,286,535	Average Wages	20.28
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	52,963	Operating Revenue	7,286,535	100.0%	Ancillary Service
Total Assets	1,124,428	Operating Expense	7,277,456	99.9%	Current Ratio
Current Liabilities	995,871	Operating Margin	9,079	0.1%	Days to Collect
Long Term Liabilities	128,557	Other Income	8,321	0.1%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,124,428	Net Profit or Loss	0	0.0%	Return on Equity
<b>675717 SAN RAFAEL NURSING AND REHABILITATION CENTER</b>				Proprietary - Partnership	
SAN RAFAEL NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
CORPUS CHRISTI, TX 78415				CR Beds 178	POS Beds 0
NUECES				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	75.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	191.3
Current Assets	668,292	Total Charges	12,214,711	Average Wages	19.68
Fixed Assets	537,200	Contract Allowance	3,603,444	29.5%	Skilled Nursing
Other Assets	105,180	Operating Revenue	8,611,267	70.5%	Ancillary Service
Total Assets	1,310,672	Operating Expense	8,870,376	103.0%	Current Ratio
Current Liabilities	1,393,440	Operating Margin	-259,109	-3.0%	Days to Collect
Long Term Liabilities	0	Other Income	31,347	0.4%	Avg Payment Days
Total Equity	-82,768	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,310,672	Net Profit or Loss	(227,762)	-2.6%	Return on Equity

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676256 SAN REMO</b>				Nonprofit - Church	
SAN REMO		8/31/2019 243 Days Settled			
RICHARDSON, TX 75082				CR Beds 112    POS Beds 0	
DALLAS				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate	62.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	32.6
Current Assets	2,128,950	Total Charges	8,695,153	Average Wages	23.80
Fixed Assets	0	Contract Allowance	3,496,563	40.2%	Skilled Nursing 58.6%
Other Assets	0	Operating Revenue	5,198,590	59.8%	Ancillary Service 41.4%
Total Assets	<u>2,128,950</u>	Operating Expense	<u>5,171,728</u>	99.5%	Current Ratio 16.2
Current Liabilities	131,586	Operating Margin	26,862	0.5%	Days to Collect 85.7
Long Term Liabilities	0	Other Income	-1,999	0.0%	Avg Payment Days 3.5
Total Equity	<u>1,997,364</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>2,128,950</u>	Net Profit or Loss	<u>24,862</u>	0.5%	Return on Equity 1.2%
<b>676399 SAN SABA REHABILITATION LP</b>				Proprietary - Corporation	
SAN SABA REHABILITATION LP		12/31/2019 365 Days Settled			
SAN SABA, TX 76877				CR Beds 72    POS Beds 0	
SAN SABA				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	68.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	301.6
Current Assets	185,969	Total Charges	3,563,041	Average Wages	17.11
Fixed Assets	49,884	Contract Allowance	-70,422	-2.0%	Skilled Nursing 80.1%
Other Assets	-328,724	Operating Revenue	3,633,463	102.0%	Ancillary Service 19.9%
Total Assets	<u>-92,871</u>	Operating Expense	<u>3,765,976</u>	103.6%	Current Ratio 0.4
Current Liabilities	419,148	Operating Margin	-132,513	-3.6%	Days to Collect 22.7
Long Term Liabilities	0	Other Income	2,063	0.1%	Avg Payment Days 24.4
Total Equity	<u>-512,019</u>	Other Expense	0	0.0%	Depreciation Rate 1,338.6%
Total Liab. and Equity	<u>-92,871</u>	Net Profit or Loss	<u>(130,447)</u>	-3.6%	Return on Equity 25.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676247 SANDY LAKE REHABILITATION AND CARE CENTER</b>				Nonprofit - Church	
SANDY LAKE REHABILITATION AND CARE CENTER    5/31/2019 365 Days Settled					
COPPELL, TX 75019				CR Beds 123    POS Beds 0	
DALLAS				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate    80.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    94.9	
Current Assets	460,545	Total Charges	12,707,878	Average Wages    19.00	
Fixed Assets	36,189	Contract Allowance	3,457,363	27.2% Skilled Nursing    54.2%	
Other Assets	0	Operating Revenue	9,250,515	72.8% Ancillary Service    45.8%	
Total Assets	496,734	Operating Expense	8,837,562	95.5% Current Ratio    1.2	
Current Liabilities	370,142	Operating Margin	412,953	4.5% Days to Collect    16.5	
Long Term Liabilities	-1,304,732	Other Income	217,898	2.4% Avg Payment Days    11.9	
Total Equity	1,431,324	Other Expense	0	0.0% Depreciation Rate    3,777.9%	
Total Liab. and Equity	496,734	Net Profit or Loss	630,851	6.8% Return on Equity    44.1%	
<b>455957 SANTA FE HEALTH &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
SANTA FE HEALTH & REHABILITATION CENTER    8/31/2019 365 Days Settled					
WEATHERFORD, TX 76086				CR Beds 120    POS Beds 0	
PARKER				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate    71.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    152.6	
Current Assets	1,152,574	Total Charges	7,587,680	Average Wages    10.00	
Fixed Assets	0	Contract Allowance	2,287,194	30.1% Skilled Nursing    72.3%	
Other Assets	0	Operating Revenue	5,300,486	69.9% Ancillary Service    27.7%	
Total Assets	1,152,574	Operating Expense	4,903,978	92.5% Current Ratio    1.8	
Current Liabilities	648,277	Operating Margin	396,508	7.5% Days to Collect    75.5	
Long Term Liabilities	0	Other Income	414	0.0% Avg Payment Days    48.3	
Total Equity	504,297	Other Expense	0	0.0% Depreciation Rate    0.0%	
Total Liab. and Equity	1,152,574	Net Profit or Loss	396,922	7.5% Return on Equity    78.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676333 SCC AT CLEAR BROOK CROSSING REHABILITATION AND HEA</b>				Proprietary - Other	
SCC AT CLEAR BROOK CROSSING REHABILITATION AND HEA		12/31/2019 365 Days Settled			
HOUSTON, TX 77089				CR Beds 128 POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	75.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	103.8
Current Assets	114,064,877	Total Charges	9,443,724	Average Wages	21.06
Fixed Assets	35,320,380	Contract Allowance	2,022,095	21.4% Skilled Nursing	78.3%
Other Assets	49,771,015	Operating Revenue	7,421,629	78.6% Ancillary Service	21.7%
Total Assets	199,156,272	Operating Expense	8,802,039	118.6% Current Ratio	0.4
Current Liabilities	304,271,560	Operating Margin	-1,380,410	-18.6% Days to Collect	11,429.3
Long Term Liabilities	17,532,278	Other Income	5,671	0.1% Avg Payment Days	5,290.4
Total Equity	-122,647,566	Other Expense	0	0.0% Depreciation Rate	2.4%
Total Liab. and Equity	199,156,272	Net Profit or Loss	(1,374,739)	-18.5% Return on Equity	1.1%

<b>676331 SCC AT HUNTERS POND REHABILITATION AND HEALTHCARE</b>				Proprietary - Other	
SCC AT HUNTERS POND REHABILITATION AND HEALTHCARE		10/31/2019 304 Days Settled			
SAN ANTONIO, TX 78224				CR Beds 128 POS Beds 0	
BEXAR				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	71.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	75.3
Current Assets	121,555,266	Total Charges	7,324,860	Average Wages	19.36
Fixed Assets	35,767,126	Contract Allowance	1,263,018	17.2% Skilled Nursing	74.6%
Other Assets	50,435,098	Operating Revenue	6,061,842	82.8% Ancillary Service	25.4%
Total Assets	207,757,490	Operating Expense	6,581,940	108.6% Current Ratio	0.4
Current Liabilities	303,638,745	Operating Margin	-520,098	-8.6% Days to Collect	11,708.0
Long Term Liabilities	17,549,528	Other Income	2,810	0.0% Avg Payment Days	6,162.9
Total Equity	-113,430,783	Other Expense	0	0.0% Depreciation Rate	1.9%
Total Liab. and Equity	207,757,490	Net Profit or Loss	(517,288)	-8.5% Return on Equity	0.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676250 SCC AT PECAN VALLEY REHABILITATION AND HEALTHCARE</b>		Proprietary - Other	
SCC AT PECAN VALLEY REHABILITATION AND HEALTHCARE		10/31/2019 304 Days Settled	
SAN ANTONIO, TX 78222		CR Beds 124 POS Beds 0	
BEXAR		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	78.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	121,555,266	Total Charges	8,131,398
Fixed Assets	35,767,126	Contract Allowance	1,749,520
Other Assets	50,435,098	Operating Revenue	6,381,878
Total Assets	<u>207,757,490</u>	Operating Expense	6,706,012
Current Liabilities	303,638,746	Operating Margin	-324,134
Long Term Liabilities	17,549,528	Other Income	8,050
Total Equity	-113,430,784	Other Expense	0
Total Liab. and Equity	<u>207,757,490</u>	Net Profit or Loss	<u>(316,084)</u>
		21.5%	Skilled Nursing 76.5%
		78.5%	Ancillary Service 23.5%
		105.1%	Current Ratio 0.4
		-5.1%	Days to Collect 11,120.9
		0.1%	Avg Payment Days 6,048.9
		0.0%	Depreciation Rate 1.7%
		-5.0%	Return on Equity 0.3%
<b>455423 SCC AT VALLEY GRANDE</b>		Proprietary - Other	
SCC AT VALLEY GRANDE		12/31/2019 365 Days Settled	
BROWNSVILLE, TX 78520		CR Beds 180 POS Beds 0	
CAMERON		<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)		Occupancy Rate	58.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	114,186,023	Total Charges	9,551,563
Fixed Assets	35,320,380	Contract Allowance	1,515,695
Other Assets	49,771,015	Operating Revenue	8,035,868
Total Assets	<u>199,277,418</u>	Operating Expense	9,936,497
Current Liabilities	304,445,230	Operating Margin	-1,900,629
Long Term Liabilities	17,532,278	Other Income	888,627
Total Equity	-122,700,090	Other Expense	0
Total Liab. and Equity	<u>199,277,418</u>	Net Profit or Loss	<u>(1,012,002)</u>
		15.9%	Skilled Nursing 79.7%
		84.1%	Ancillary Service 20.3%
		123.7%	Current Ratio 0.4
		-23.7%	Days to Collect 10,555.8
		11.1%	Avg Payment Days 4,692.0
		0.0%	Depreciation Rate 2.8%
		-12.6%	Return on Equity 0.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676281 SCC AT WESTOVER HILLS REHABILITATION AND HEALTHCAR</b>		Proprietary - Other	
SCC AT WESTOVER HILLS REHABILITATION AND HEALTHCAR		10/31/2019 304 Days Settled	
SAN ANTONIO, TX 78251		CR Beds 124 POS Beds 0	
BEXAR		<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)		Occupancy Rate	66.5%
		Length of Stay	117.2
		Average Wages	20.48
		18.6% Skilled Nursing	71.8%
		81.4% Ancillary Service	28.2%
		115.8% Current Ratio	0.4
		-15.8% Days to Collect	12,843.0
		0.1% Avg Payment Days	6,341.2
		0.0% Depreciation Rate	1.4%
		-15.6% Return on Equity	0.8%
<hr/>			
<b>455908 SCHULENBURG REGENCY NURSING CENTER</b>		Proprietary - Corporation	
SCHULENBURG REGENCY NURSING CENTER		4/30/2019 365 Days Settled	
SCHULENBURG, TX 78956		CR Beds 146 POS Beds 0	
FAYETTE		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	82.0%
		Length of Stay	191.6
		Average Wages	17.23
		0.0% Skilled Nursing	83.5%
		100.0% Ancillary Service	16.5%
		100.7% Current Ratio	5.0
		-0.7% Days to Collect	19.0
		4.6% Avg Payment Days	17.9
		0.0% Depreciation Rate	56.9%
		3.9% Return on Equity	16.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675222 SEABREEZE NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
SEABREEZE NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled			
TEXAS CITY, TX 77590		CR Beds 107    POS Beds 0			
GALVESTON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		60.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				186.2	
Current Assets	187,360	Total Charges	4,835,112	Average Wages	17.54
Fixed Assets	464,196	Contract Allowance	522,566	10.8%	Skilled Nursing
Other Assets	-1,167,001	Operating Revenue	4,312,546	89.2%	Ancillary Service
Total Assets	-515,445	Operating Expense	4,753,825	110.2%	Current Ratio
Current Liabilities	792,412	Operating Margin	-441,279	-10.2%	Days to Collect
Long Term Liabilities	0	Other Income	25,704	0.6%	Avg Payment Days
Total Equity	-1,307,857	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	-515,445	Net Profit or Loss	(415,572)	-9.6%	Return on Equity

<b>675751 SEABURY NURSING &amp; REHABILITATION</b>				Proprietary - Corporation	
SEABURY NURSING & REHABILITATION		9/30/2019 365 Days Settled			
ODESSA, TX 79763		CR Beds 75    POS Beds 0			
ECTOR		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		75.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				62.0	
Current Assets	806,126	Total Charges	8,269,969	Average Wages	19.85
Fixed Assets	34,532	Contract Allowance	3,024,074	36.6%	Skilled Nursing
Other Assets	991,271	Operating Revenue	5,245,895	63.4%	Ancillary Service
Total Assets	1,831,929	Operating Expense	4,756,991	90.7%	Current Ratio
Current Liabilities	589,502	Operating Margin	488,904	9.3%	Days to Collect
Long Term Liabilities	0	Other Income	110,466	2.1%	Avg Payment Days
Total Equity	1,242,427	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,831,929	Net Profit or Loss	599,370	11.4%	Return on Equity

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676459 SEDONA TRACE HEALTH AND WELLNESS</b>				Proprietary - Other	
SEDONA TRACE HEALTH AND WELLNESS    5/31/2019 193 Days *Settled					
AUSTIN, TX 78754				CR Beds 119    POS Beds 0	
TRAVIS				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate            15.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                70.5	
Current Assets	363,651	Total Charges	1,544,619	Average Wages                24.75	
Fixed Assets	56,750	Contract Allowance	378,704	24.5%	Skilled Nursing                43.5%
Other Assets	106,054	Operating Revenue	1,165,915	75.5%	Ancillary Service              56.5%
Total Assets	526,455	Operating Expense	2,101,982	180.3%	Current Ratio                    0.2
Current Liabilities	1,479,865	Operating Margin	-936,067	-80.3%	Days to Collect                 55.1
Long Term Liabilities	82,698	Other Income	4,248	0.4%	Avg Payment Days              58.2
Total Equity	-1,036,108	Other Expense	0	0.0%	Depreciation Rate              1,290.1%
Total Liab. and Equity	526,455	Net Profit or Loss	(931,819)	-79.9%	Return on Equity                89.9%
<hr/>					
<b>675633 SENIOR CARE AT HOLLAND LAKE</b>				Proprietary - Other	
SENIOR CARE AT HOLLAND LAKE            12/31/2019 365 Days Settled					
WEATHERFORD, TX 76086				CR Beds 120    POS Beds 0	
PARKER				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate                68.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                92.9	
Current Assets	113,652,695	Total Charges	9,351,636	Average Wages                21.57	
Fixed Assets	35,320,380	Contract Allowance	2,023,339	21.6%	Skilled Nursing                75.3%
Other Assets	49,621,015	Operating Revenue	7,328,297	78.4%	Ancillary Service              24.7%
Total Assets	198,594,090	Operating Expense	6,794,734	92.7%	Current Ratio                    0.4
Current Liabilities	303,633,120	Operating Margin	533,563	7.3%	Days to Collect                 11,560.6
Long Term Liabilities	17,532,278	Other Income	12,059	0.2%	Avg Payment Days              6,837.9
Total Equity	-122,571,308	Other Expense	0	0.0%	Depreciation Rate              1.3%
Total Liab. and Equity	198,594,090	Net Profit or Loss	545,622	7.4%	Return on Equity                -0.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675579 SENIOR CARE AT LAKE POINTE</b>				Proprietary - Other	
SENIOR CARE AT LAKE POINTE		11/30/2019 334 Days Settled			
ROCKWALL, TX 75087		CR Beds 190    POS Beds 0			
ROCKWALL		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		65.2%	
		Length of Stay		121.8	
		Average Wages		20.74	
		21.1% Skilled Nursing		71.9%	
		78.9% Ancillary Service		28.1%	
		103.5% Current Ratio		0.4	
		-3.5% Days to Collect		6,904.5	
		0.2% Avg Payment Days		3,605.3	
		0.0% Depreciation Rate		2.9%	
		-3.3% Return on Equity		0.3%	
<hr/>					
<b>455906 SENIOR CARE AT STEPHENVILLE</b>				Proprietary - Other	
SENIOR CARE AT STEPHENVILLE		12/31/2019 365 Days Settled			
STEPHENVILLE, TX 76401		CR Beds 122    POS Beds 0			
ERATH		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		77.3%	
		Length of Stay		116.6	
		Average Wages		20.49	
		25.8% Skilled Nursing		81.0%	
		74.2% Ancillary Service		19.0%	
		102.2% Current Ratio		0.4	
		-2.2% Days to Collect		12,137.6	
		0.0% Avg Payment Days		6,514.5	
		0.0% Depreciation Rate		1.7%	
		-2.1% Return on Equity		0.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675822 SENIOR CARE BELTLINE</b>				Proprietary - Other	
SENIOR CARE BELTLINE		12/31/2019 365 Days Settled			
GARLAND, TX 75040		CR Beds 120    POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		57.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				120.3	
Current Assets	113,950,381	Total Charges	5,962,287	Average Wages	21.17
Fixed Assets	35,320,380	Contract Allowance	1,011,093	17.0%	Skilled Nursing
Other Assets	49,771,015	Operating Revenue	4,951,194	83.0%	Ancillary Service
Total Assets	<u>199,041,776</u>	Operating Expense	6,221,368	125.7%	Current Ratio
Current Liabilities	304,123,937	Operating Margin	-1,270,174	-25.7%	Days to Collect
Long Term Liabilities	17,532,278	Other Income	93,369	1.9%	Avg Payment Days
Total Equity	-122,614,439	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>199,041,776</u>	Net Profit or Loss	<u>(1,176,805)</u>	-23.8%	Return on Equity
					1.0%
<b>675995 SENIOR CARE HEALTH &amp; REHABILITATION CENTER-DENTON</b>				Proprietary - Other	
SENIOR CARE HEALTH & REHABILITATION CENTER-DENTON		12/31/2019 365 Days Settled			
DENTON, TX 76208		CR Beds 146    POS Beds 0			
DENTON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		74.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				84.8	
Current Assets	114,227,252	Total Charges	11,895,455	Average Wages	20.93
Fixed Assets	35,320,380	Contract Allowance	2,619,940	22.0%	Skilled Nursing
Other Assets	49,771,015	Operating Revenue	9,275,515	78.0%	Ancillary Service
Total Assets	<u>199,318,647</u>	Operating Expense	10,231,661	110.3%	Current Ratio
Current Liabilities	304,286,627	Operating Margin	-956,146	-10.3%	Days to Collect
Long Term Liabilities	17,532,278	Other Income	20,282	0.2%	Avg Payment Days
Total Equity	-122,500,258	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>199,318,647</u>	Net Profit or Loss	<u>(935,864)</u>	-10.1%	Return on Equity
					0.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676144 SENIOR CARE HEALTH &amp; REHABILITATION CENTER - WICHI</b>		Nonprofit - Church	
SENIOR CARE HEALTH & REHABILITATION CENTER - WICHI 6/30/2019 365 Days Settled			
WICHITA FALLS, TX 76302		8/31/2019 62 Days Settled	
WICHITA		CR Beds 144 POS Beds 0	
BLUE CROSS (TEXAS)		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,378,769	Total Charges	4,802,061
Fixed Assets	0	Contract Allowance	3,043,511
Other Assets	0	Operating Revenue	1,758,550
Total Assets	2,378,769	Operating Expense	1,715,868
Current Liabilities	1,112,574	Operating Margin	42,682
Long Term Liabilities	0	Other Income	743
Total Equity	1,266,195	Other Expense	0
Total Liab. and Equity	2,378,769	Net Profit or Loss	43,425
		63.4%	Skilled Nursing 74.8%
		36.6%	Ancillary Service 25.2%
		97.6%	Current Ratio 2.1
		2.4%	Days to Collect 239.6
		0.0%	Avg Payment Days 92.8
		0.0%	Depreciation Rate 0.0%
		2.5%	Return on Equity 3.4%

<b>676144 SENIOR CARE HEALTH &amp; REHABILITATION CENTER - WICHI</b>		Nonprofit - Church	
SENIOR CARE HEALTH & REHABILITATION CENTER - WICHI 6/30/2019 365 Days Settled			
WICHITA FALLS, TX 76302		8/31/2019 62 Days Settled	
WICHITA		CR Beds 144 POS Beds 0	
BLUE CROSS (TEXAS)		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,831,164	Total Charges	25,633,768
Fixed Assets	0	Contract Allowance	14,962,975
Other Assets	0	Operating Revenue	10,670,793
Total Assets	1,831,164	Operating Expense	10,211,101
Current Liabilities	586,266	Operating Margin	459,692
Long Term Liabilities	0	Other Income	17,868
Total Equity	1,244,898	Other Expense	0
Total Liab. and Equity	1,831,164	Net Profit or Loss	477,560
		58.4%	Skilled Nursing 82.1%
		41.6%	Ancillary Service 17.9%
		95.7%	Current Ratio 3.1
		4.3%	Days to Collect 39.0
		0.2%	Avg Payment Days 13.6
		0.0%	Depreciation Rate 0.0%
		4.5%	Return on Equity 38.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675891 SENIOR CARE HEALTH AND REHABILITATION CENTER - BRI</b>		Proprietary - Other	
SENIOR CARE HEALTH AND REHABILITATION CENTER - BRI		12/31/2019 365 Days Settled	
BRIDGEPORT, TX 76426		CR Beds 152 POS Beds 0	
WISE		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 77.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	8,436,409	Total Charges	25,832,609
Fixed Assets	108,016	Contract Allowance	14,401,283
Other Assets	10,847,408	Operating Revenue	11,431,326
Total Assets	19,391,833	Operating Expense	12,565,023
Current Liabilities	1,195,242	Operating Margin	-1,133,697
Long Term Liabilities	17,425,549	Other Income	803,244
Total Equity	771,042	Other Expense	0
Total Liab. and Equity	19,391,833	Net Profit or Loss	(330,453)
		55.7%	Skilled Nursing 75.8%
		44.3%	Ancillary Service 24.2%
		109.9%	Current Ratio 7.1
		-9.9%	Days to Collect 69.4
		7.0%	Avg Payment Days 23.2
		0.0%	Depreciation Rate 2,097.1%
		-2.9%	Return on Equity -42.9%
<b>675417 SENIOR CARE HEALTH AND REHABILITATION CENTER - DAL</b>		Proprietary - Other	
SENIOR CARE HEALTH AND REHABILITATION CENTER - DAL		12/31/2019 365 Days Settled	
DALLAS, TX 75215		CR Beds 114 POS Beds 0	
DALLAS		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 56.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	113,902,244	Total Charges	5,066,722
Fixed Assets	35,320,380	Contract Allowance	543,801
Other Assets	49,771,015	Operating Revenue	4,522,921
Total Assets	198,993,639	Operating Expense	5,065,523
Current Liabilities	304,052,077	Operating Margin	-542,602
Long Term Liabilities	17,532,278	Other Income	55,945
Total Equity	-122,590,716	Other Expense	0
Total Liab. and Equity	198,993,639	Net Profit or Loss	(486,657)
		10.7%	Skilled Nursing 74.3%
		89.3%	Ancillary Service 25.7%
		112.0%	Current Ratio 0.4
		-12.0%	Days to Collect 18,751.3
		1.2%	Avg Payment Days 9,181.5
		0.0%	Depreciation Rate 0.9%
		-10.8%	Return on Equity 0.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676278 SENIOR CARE OF BROWNWOOD</b>				Proprietary - Other	
SENIOR CARE OF BROWNWOOD		12/31/2019 365 Days Settled			
BROWNWOOD, TX 76801		CR Beds 90    POS Beds 0			
BROWN		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		77.2%	
		Length of Stay		114.7	
		Average Wages		20.71	
		27.2% Skilled Nursing		80.6%	
		72.8% Ancillary Service		19.4%	
		96.7% Current Ratio		0.4	
		3.3% Days to Collect		15,535.6	
		0.2% Avg Payment Days		8,811.0	
		0.0% Depreciation Rate		0.9%	
		3.5% Return on Equity		-0.2%	
<hr/>					
<b>455697 SENIOR CARE OF CORPUS CHRISTI</b>				Proprietary - Other	
SENIOR CARE OF CORPUS CHRISTI		12/31/2019 365 Days Settled			
CORPUS CHRISTI, TX 78405		CR Beds 121    POS Beds 0			
NUECES		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		71.6%	
		Length of Stay		112.5	
		Average Wages		19.77	
		13.0% Skilled Nursing		81.0%	
		87.0% Ancillary Service		19.0%	
		113.6% Current Ratio		0.4	
		-13.6% Days to Collect		13,955.6	
		1.1% Avg Payment Days		6,745.3	
		0.0% Depreciation Rate		1.2%	
		-12.5% Return on Equity		0.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676176 SENIOR CARE OF CROWLEY</b>				Proprietary - Other	
SENIOR CARE OF CROWLEY		12/31/2019 365 Days Settled			
CROWLEY, TX 76036		CR Beds 120    POS Beds 0			
TARRANT		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		75.8%	
		Length of Stay		89.0	
		Average Wages		20.79	
		21.8% Skilled Nursing		71.3%	
		78.2% Ancillary Service		28.7%	
		106.7% Current Ratio		0.4	
		-6.7% Days to Collect		11,203.5	
		0.2% Avg Payment Days		5,760.2	
		0.0% Depreciation Rate		1.8%	
		-6.5% Return on Equity		0.4%	
<hr/>					
<b>676346 SENIOR CARE OF EDINBURG</b>				Proprietary - Other	
SENIOR CARE OF EDINBURG		12/31/2019 365 Days Settled			
EDINBURG, TX 78539		CR Beds 126    POS Beds 0			
HIDALGO		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		69.7%	
		Length of Stay		85.9	
		Average Wages		19.01	
		24.0% Skilled Nursing		73.4%	
		76.0% Ancillary Service		26.6%	
		100.9% Current Ratio		0.4	
		-0.9% Days to Collect		10,643.3	
		0.0% Avg Payment Days		5,785.0	
		0.0% Depreciation Rate		1.7%	
		-0.9% Return on Equity		0.1%	

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<b>676139 SENIOR CARE OF GREEN OAKS</b>				Proprietary - Other	
SENIOR CARE OF GREEN OAKS		12/31/2019 365 Days Settled			
ARLINGTON, TX 76016		CR Beds 142    POS Beds 0			
TARRANT		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		73.0%	
		Length of Stay		81.5	
		Average Wages		21.53	
		24.4% Skilled Nursing		74.2%	
		75.6% Ancillary Service		25.8%	
		97.7% Current Ratio		0.4	
		2.3% Days to Collect		9,126.3	
		0.2% Avg Payment Days		5,122.0	
		0.0% Depreciation Rate		1.9%	
		2.5% Return on Equity		-0.2%	
<hr/>					
<b>676185 SENIOR CARE OF HARBOR LAKES</b>				Proprietary - Other	
SENIOR CARE OF HARBOR LAKES		12/31/2019 365 Days Settled			
GRANBURY, TX 76048		CR Beds 142    POS Beds 0			
HOOD		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		66.1%	
		Length of Stay		87.4	
		Average Wages		20.98	
		24.3% Skilled Nursing		74.7%	
		75.7% Ancillary Service		25.3%	
		97.5% Current Ratio		0.4	
		2.5% Days to Collect		10,267.1	
		0.1% Avg Payment Days		5,775.8	
		0.0% Depreciation Rate		1.7%	
		2.6% Return on Equity		-0.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676213 SENIOR CARE OF HEWITT</b>				Proprietary - Other	
SENIOR CARE OF HEWITT				12/31/2019 365 Days Settled	
HEWITT, TX 76643				CR Beds 140 POS Beds 0	
MCLENNAN				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	65.0%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	113,652,695	Total Charges	10,268,882	24.7%	Average Wages 19.88
Fixed Assets	35,320,380	Contract Allowance	2,532,150	75.3%	Skilled Nursing 75.7%
Other Assets	49,621,015	Operating Revenue	7,736,732	97.9%	Ancillary Service 24.3%
Total Assets	198,594,090	Operating Expense	7,575,042	2.1%	Current Ratio 0.4
Current Liabilities	303,633,120	Operating Margin	161,690	0.0%	Days to Collect 10,950.3
Long Term Liabilities	17,532,278	Other Income	2,365	0.0%	Avg Payment Days 6,133.5
Total Equity	-122,571,308	Other Expense	0	0.0%	Depreciation Rate 1.5%
Total Liab. and Equity	198,594,090	Net Profit or Loss	164,055	2.1%	Return on Equity -0.1%
<b>675946 SENIOR CARE OF MARLANDWOOD EAST</b>				Proprietary - Other	
SENIOR CARE OF MARLANDWOOD EAST				12/31/2019 365 Days Settled	
TEMPLE, TX 76502				CR Beds 138 POS Beds 0	
BELL				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	78.0%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	113,652,695	Total Charges	9,432,342	14.9%	Average Wages 18.47
Fixed Assets	35,320,380	Contract Allowance	1,407,677	85.1%	Skilled Nursing 82.5%
Other Assets	49,621,015	Operating Revenue	8,024,665	90.4%	Ancillary Service 17.5%
Total Assets	198,594,090	Operating Expense	7,252,735	9.6%	Current Ratio 0.4
Current Liabilities	303,633,120	Operating Margin	771,930	1.3%	Days to Collect 10,557.4
Long Term Liabilities	17,532,278	Other Income	106,848	0.0%	Avg Payment Days 6,406.1
Total Equity	-122,571,308	Other Expense	0	11.0%	Depreciation Rate 1.4%
Total Liab. and Equity	198,594,090	Net Profit or Loss	878,778		Return on Equity -0.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455522 SENIOR CARE OF MARLANDWOOD WEST</b>				Proprietary - Other	
SENIOR CARE OF MARLANDWOOD WEST    12/31/2019 365 Days Settled					
TEMPLE, TX 76502				CR Beds 104    POS Beds 0	
BELL				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            69.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            139.7	
Current Assets	113,652,695	Total Charges	7,153,255	Average Wages            20.31	
Fixed Assets	35,320,380	Contract Allowance	860,420	12.0%	Skilled Nursing            81.6%
Other Assets	49,621,015	Operating Revenue	6,292,835	88.0%	Ancillary Service        18.4%
Total Assets	198,594,090	Operating Expense	5,309,268	84.4%	Current Ratio            0.4
Current Liabilities	303,633,120	Operating Margin	983,567	15.6%	Days to Collect          13,462.8
Long Term Liabilities	17,532,278	Other Income	77,592	1.2%	Avg Payment Days       8,751.1
Total Equity	-122,571,308	Other Expense	0	0.0%	Depreciation Rate       0.4%
Total Liab. and Equity	198,594,090	Net Profit or Loss	1,061,159	16.9%	Return on Equity        -0.9%
<hr/>					
<b>676031 SENIOR CARE OF MEADOW CREEK</b>				Proprietary - Other	
SENIOR CARE OF MEADOW CREEK    12/31/2019 365 Days Settled					
SAN ANGELO, TX 76904				CR Beds 80    POS Beds 0	
TOM GREEN				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate            82.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            56.6	
Current Assets	113,652,695	Total Charges	10,648,051	Average Wages            20.70	
Fixed Assets	35,320,380	Contract Allowance	3,440,414	32.3%	Skilled Nursing            69.8%
Other Assets	49,621,015	Operating Revenue	7,207,637	67.7%	Ancillary Service        30.2%
Total Assets	198,594,090	Operating Expense	6,590,098	91.4%	Current Ratio            0.4
Current Liabilities	303,633,120	Operating Margin	617,539	8.6%	Days to Collect          11,754.1
Long Term Liabilities	17,532,278	Other Income	1,240	0.0%	Avg Payment Days       7,050.2
Total Equity	-122,571,308	Other Expense	0	0.0%	Depreciation Rate       1.2%
Total Liab. and Equity	198,594,090	Net Profit or Loss	618,779	8.6%	Return on Equity        -0.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676271 SENIOR CARE OF ONION CREEK</b>		Proprietary - Other	
SENIOR CARE OF ONION CREEK		9/30/2019 183 Days Settled	
AUSTIN, TX 78748		3/31/2019 90 Days Settled	
TRAVIS		CR Beds 125 POS Beds 0	
TRAILBLAZER (TEXAS)		<b>Key Performance Ind.</b>	
		Occupancy Rate	81.0%
		Length of Stay	107.2
		Average Wages	22.65
		21.2% Skilled Nursing	78.4%
		78.8% Ancillary Service	21.6%
		102.5% Current Ratio	0.5
		-2.5% Days to Collect	12,449.0
		0.1% Avg Payment Days	19,026.4
		0.0% Depreciation Rate	0.5%
		-2.4% Return on Equity	0.1%

  

Balance Sheet		Income Statement			
Current Assets	147,492,934	Total Charges	2,404,777		
Fixed Assets	36,688,350	Contract Allowance	510,989	21.2%	
Other Assets	49,919,191	Operating Revenue	1,893,788	78.8%	
Total Assets	234,100,475	Operating Expense	1,940,968	102.5%	
Current Liabilities	279,431,287	Operating Margin	-47,180	-2.5%	
Long Term Liabilities	17,446,453	Other Income	1,162	0.1%	
Total Equity	-62,777,265	Other Expense	0	0.0%	
Total Liab. and Equity	234,100,475	Net Profit or Loss	(46,018)	-2.4%	

<b>676271 SENIOR CARE OF ONION CREEK</b>		Government - City-County	
SENIOR CARE OF ONION CREEK		9/30/2019 183 Days Settled	
AUSTIN, TX 78748		3/31/2019 90 Days Settled	
TRAVIS		CR Beds 125 POS Beds 0	
TRAILBLAZER (TEXAS)		<b>Key Performance Ind.</b>	
		Occupancy Rate	78.7%
		Length of Stay	89.1
		Average Wages	22.65
		0.0% Skilled Nursing	76.4%
		100.0% Ancillary Service	23.6%
		100.7% Current Ratio	3.3
		-0.7% Days to Collect	243.2
		1.3% Avg Payment Days	64.5
		0.0% Depreciation Rate	361.4%
		0.6% Return on Equity	-39.3%

  

Balance Sheet		Income Statement			
Current Assets	3,524,821	Total Charges	3,924,255		
Fixed Assets	128,879	Contract Allowance	0	0.0%	
Other Assets	-2,649,556	Operating Revenue	3,924,255	100.0%	
Total Assets	1,004,144	Operating Expense	3,951,120	100.7%	
Current Liabilities	1,065,713	Operating Margin	-26,865	-0.7%	
Long Term Liabilities	0	Other Income	51,062	1.3%	
Total Equity	-61,569	Other Expense	0	0.0%	
Total Liab. and Equity	1,004,144	Net Profit or Loss	24,197	0.6%	

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<b>676147 SENIOR CARE OF STALLINGS COURT</b>				Proprietary - Other	
SENIOR CARE OF STALLINGS COURT		12/31/2019 365 Days Settled			
NACOGDOCHES, TX 75965		CR Beds 120    POS Beds 0			
NACOGDOCHES		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		57.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				94.9	
Current Assets	113,652,695	Total Charges	8,234,916	Average Wages	
Fixed Assets	35,320,380	Contract Allowance	2,456,639	18.44	
Other Assets	49,621,015	Operating Revenue	5,778,277	29.8%	
Total Assets	198,594,090	Operating Expense	6,433,481	70.2%	
Current Liabilities	303,633,120	Operating Margin	-655,204	111.3%	
Long Term Liabilities	17,532,278	Other Income	1,057	-11.3%	
Total Equity	-122,571,308	Other Expense	0	0.0%	
Total Liab. and Equity	198,594,090	Net Profit or Loss	(654,147)	0.0%	
				Days to Collect	
				14,661.7	
				Avg Payment Days	
				7,221.9	
				Depreciation Rate	
				1.8%	
				Return on Equity	
				0.5%	

  

<b>675759 SENIOR CARE OF STONEGATE</b>				Proprietary - Other	
SENIOR CARE OF STONEGATE		12/31/2019 365 Days Settled			
FORT WORTH, TX 76109		CR Beds 134    POS Beds 0			
TARRANT		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		69.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				63.9	
Current Assets	113,652,695	Total Charges	13,955,064	Average Wages	
Fixed Assets	35,320,380	Contract Allowance	4,391,077	20.93	
Other Assets	49,621,015	Operating Revenue	9,563,987	31.5%	
Total Assets	198,594,090	Operating Expense	9,392,640	68.5%	
Current Liabilities	303,633,120	Operating Margin	171,347	98.2%	
Long Term Liabilities	17,532,278	Other Income	7,381	1.8%	
Total Equity	-122,571,308	Other Expense	0	0.1%	
Total Liab. and Equity	198,594,090	Net Profit or Loss	178,728	0.0%	
				Days to Collect	
				8,858.2	
				Avg Payment Days	
				4,946.6	
				Depreciation Rate	
				1.5%	
				Return on Equity	
				-0.1%	

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<b>455785 SENIOR CARE OF WESTERN HILLS</b>		Proprietary - Other	
SENIOR CARE OF WESTERN HILLS		12/31/2019 365 Days Settled	
TEMPLE, TX 76504		CR Beds 120 POS Beds 0	
BELL		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	60.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	113,652,695	Total Charges	6,645,590
Fixed Assets	35,320,380	Contract Allowance	1,044,652
Other Assets	49,621,015	Operating Revenue	5,600,938
Total Assets	198,594,090	Operating Expense	5,477,662
Current Liabilities	303,633,120	Operating Margin	123,276
Long Term Liabilities	17,532,278	Other Income	79,239
Total Equity	-122,571,308	Other Expense	0
Total Liab. and Equity	198,594,090	Net Profit or Loss	202,515
		15.7%	Skilled Nursing 78.1%
		84.3%	Ancillary Service 21.9%
		97.8%	Current Ratio 0.4
		2.2%	Days to Collect 15,125.9
		1.4%	Avg Payment Days 8,482.0
		0.0%	Depreciation Rate 0.8%
		3.6%	Return on Equity -0.2%

  

<b>675797 SENIOR CARE OF WESTON INN</b>		Proprietary - Other	
SENIOR CARE OF WESTON INN		12/31/2019 365 Days Settled	
TEMPLE, TX 76504		CR Beds 120 POS Beds 0	
BELL		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	74.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	113,652,695	Total Charges	10,430,376
Fixed Assets	35,320,380	Contract Allowance	2,667,190
Other Assets	49,621,015	Operating Revenue	7,763,186
Total Assets	198,594,090	Operating Expense	8,224,750
Current Liabilities	303,633,120	Operating Margin	-461,564
Long Term Liabilities	17,532,278	Other Income	7,146
Total Equity	-122,571,308	Other Expense	0
Total Liab. and Equity	198,594,090	Net Profit or Loss	(454,418)
		25.6%	Skilled Nursing 75.5%
		74.4%	Ancillary Service 24.5%
		105.9%	Current Ratio 0.4
		-5.9%	Days to Collect 10,913.0
		0.1%	Avg Payment Days 5,649.0
		0.0%	Depreciation Rate 2.1%
		-5.9%	Return on Equity 0.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455533 SENIOR CARE OF WINDCREST</b>				Proprietary - Other	
SENIOR CARE OF WINDCREST		12/31/2019 365 Days Settled			
SAN ANTONIO, TX 78239		CR Beds 180    POS Beds 0			
BEXAR		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		68.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				138.0	
Current Assets	113,652,695	Total Charges	10,765,093	Average Wages	
Fixed Assets	35,320,380	Contract Allowance	1,922,923	17.9%	
Other Assets	49,621,015	Operating Revenue	8,842,170	82.1%	
Total Assets	198,594,090	Operating Expense	8,915,983	100.8%	
Current Liabilities	303,633,120	Operating Margin	-73,813	-0.8%	
Long Term Liabilities	17,532,278	Other Income	9,454	0.1%	
Total Equity	-122,571,308	Other Expense	0	0.0%	
Total Liab. and Equity	198,594,090	Net Profit or Loss	(64,359)	-0.7%	
<b>455824 SENIOR CARE OF WURZBACH</b>				Proprietary - Other	
SENIOR CARE OF WURZBACH		12/31/2019 365 Days Settled			
SAN ANTONIO, TX 78229		CR Beds 140    POS Beds 0			
BEXAR		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		78.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				191.8	
Current Assets	113,652,695	Total Charges	8,635,066	Average Wages	
Fixed Assets	35,320,380	Contract Allowance	1,001,532	11.6%	
Other Assets	49,621,015	Operating Revenue	7,633,534	88.4%	
Total Assets	198,594,090	Operating Expense	7,676,541	100.6%	
Current Liabilities	303,633,120	Operating Margin	-43,007	-0.6%	
Long Term Liabilities	17,532,278	Other Income	127,838	1.7%	
Total Equity	-122,571,308	Other Expense	0	0.0%	
Total Liab. and Equity	198,594,090	Net Profit or Loss	84,831	1.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675541 SENIOR REHABILITATION &amp; SKILLED NURSING CENTER</b>				Nonprofit - Church	
SENIOR REHABILITATION & SKILLED NURSING CENTER		9/30/2019 365 Days Settled			
PORT ARTHUR, TX 77642				CR Beds 199    POS Beds 0	
JEFFERSON				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	73.1%
				Length of Stay	190.3
				Average Wages	8.69
				Skilled Nursing	95.6%
				Ancillary Service	4.4%
				Current Ratio	1.1
				Days to Collect	27.2
				Avg Payment Days	39.1
				Depreciation Rate	0.0%
				Return on Equity	0.0%
<b>Balance Sheet</b>					
		<b>Income Statement</b>			
Current Assets	1,276,973	Total Charges	10,504,608		
Fixed Assets	0	Contract Allowance	0	0.0%	
Other Assets	53,038	Operating Revenue	10,504,608	100.0%	
Total Assets	1,330,011	Operating Expense	10,509,727	100.0%	
Current Liabilities	1,203,934	Operating Margin	-5,119	0.0%	
Long Term Liabilities	126,077	Other Income	5,119	0.0%	
Total Equity	0	Other Expense	0	0.0%	
Total Liab. and Equity	1,330,011	Net Profit or Loss	0	0.0%	
<b>676142 SENIOR SUITE CARE &amp; REHAB LLC</b>					
				Proprietary - Other	
SENIOR SUITE CARE & REHAB LLC		12/31/2019 365 Days Settled			
EMORY, TX 75440				CR Beds 68    POS Beds 0	
RAINS				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	63.7%
				Length of Stay	159.7
				Average Wages	16.03
				Skilled Nursing	100.0%
				Ancillary Service	0.0%
				Current Ratio	1.0
				Days to Collect	98.2
				Avg Payment Days	101.9
				Depreciation Rate	143.6%
				Return on Equity	79.8%
<b>Balance Sheet</b>					
		<b>Income Statement</b>			
Current Assets	869,113	Total Charges	2,854,792		
Fixed Assets	171,610	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	2,854,792	100.0%	
Total Assets	1,040,723	Operating Expense	3,195,046	111.9%	
Current Liabilities	891,633	Operating Margin	-340,254	-11.9%	
Long Term Liabilities	575,444	Other Income	0	0.0%	
Total Equity	-426,354	Other Expense	0	0.0%	
Total Liab. and Equity	1,040,723	Net Profit or Loss	(340,254)	-11.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675954 SENIOR VILLAGE NURSING HOME</b>		Nonprofit - Other	
SENIOR VILLAGE NURSING HOME		12/31/2019 365 Days Settled	
PERRYTON, TX 79070		CR Beds 60    POS Beds 0	
OCHILTREE		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	47.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	150,935	Total Charges	1,954,552
Fixed Assets	711,795	Contract Allowance	168,566
Other Assets	0	Operating Revenue	1,785,986
Total Assets	862,730	Operating Expense	1,659,024
Current Liabilities	120,189	Operating Margin	126,962
Long Term Liabilities	80,640	Other Income	89
Total Equity	661,901	Other Expense	0
Total Liab. and Equity	862,730	Net Profit or Loss	109,101
		8.6%	Skilled Nursing    91.4%
		91.4%	Ancillary Service    8.6%
		92.9%	Current Ratio    1.3
		7.1%	Days to Collect    29.1
		0.0%	Avg Payment Days    26.4
		0.0%	Depreciation Rate    3.5%
		6.1%	Return on Equity    16.5%

<b>675969 SETTLERS RIDGE CARE CENTER</b>		Nonprofit - Church	
SETTLERS RIDGE CARE CENTER		9/30/2019 365 Days Settled	
CELINA, TX 75009		CR Beds 128    POS Beds 0	
COLLIN		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	81.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,302,970	Total Charges	9,761,703
Fixed Assets	0	Contract Allowance	1,437,502
Other Assets	0	Operating Revenue	8,324,201
Total Assets	1,302,970	Operating Expense	7,788,651
Current Liabilities	910,449	Operating Margin	535,550
Long Term Liabilities	39,533	Other Income	482,780
Total Equity	352,988	Other Expense	0
Total Liab. and Equity	1,302,970	Net Profit or Loss	1,018,330
		14.7%	Skilled Nursing    77.7%
		85.3%	Ancillary Service    22.3%
		93.6%	Current Ratio    1.4
		6.4%	Days to Collect    51.8
		5.8%	Avg Payment Days    30.8
		0.0%	Depreciation Rate    0.0%
		12.2%	Return on Equity    288.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676152 SEVEN ACRES JEWISH SENIOR CARE SERVICES, INC</b>				Nonprofit - Other	
SEVEN ACRES JEWISH SENIOR CARE SERVICES, INC		8/31/2019 365 Days Settled			
HOUSTON, TX 77074				CR Beds 305    POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	44.2%
				Length of Stay	220.7
				Average Wages	17.71
				Skilled Nursing	86.3%
				Ancillary Service	13.7%
				Current Ratio	1.3
				Days to Collect	149.8
				Avg Payment Days	17.9
				Depreciation Rate	5.6%
				Return on Equity	-4.2%
<b>Balance Sheet</b>					
		<b>Income Statement</b>			
Current Assets	4,726,619	Total Charges	9,444,242		
Fixed Assets	25,989,686	Contract Allowance	-200,334	-2.1%	
Other Assets	843,130	Operating Revenue	9,644,576	102.1%	
Total Assets	31,559,435	Operating Expense	19,905,034	206.4%	
Current Liabilities	3,573,699	Operating Margin	-10,260,458	-106.4%	
Long Term Liabilities	5,884,712	Other Income	9,325,981	96.7%	
Total Equity	22,101,024	Other Expense	0	0.0%	
Total Liab. and Equity	31,559,435	Net Profit or Loss	(934,477)	-9.7%	
<b>675271 SEVEN OAKS NURSING AND REHABILITATION LP</b>					
				Proprietary - Corporation	
SEVEN OAKS NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled			
BONHAM, TX 75418				CR Beds 108    POS Beds 0	
FANNIN				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	42.8%
				Length of Stay	160.6
				Average Wages	17.84
				Skilled Nursing	69.0%
				Ancillary Service	31.0%
				Current Ratio	0.7
				Days to Collect	28.1
				Avg Payment Days	30.0
				Depreciation Rate	144.6%
				Return on Equity	5.4%
<b>Balance Sheet</b>					
		<b>Income Statement</b>			
Current Assets	275,349	Total Charges	3,869,599		
Fixed Assets	121,831	Contract Allowance	98,756	2.6%	
Other Assets	6,249,561	Operating Revenue	3,770,843	97.4%	
Total Assets	6,646,741	Operating Expense	3,441,588	91.3%	
Current Liabilities	412,166	Operating Margin	329,255	8.7%	
Long Term Liabilities	0	Other Income	8,792	0.2%	
Total Equity	6,234,575	Other Expense	0	0.0%	
Total Liab. and Equity	6,646,741	Net Profit or Loss	338,047	9.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675042 SEYMOUR REHABILITATION AND HEALTHCARE</b>				Proprietary - Corporation	
SEYMOUR REHABILITATION AND HEALTHCARE		8/31/2019 365 Days Settled			
SEYMOUR, TX 76380				CR Beds 90	POS Beds 0
BAYLOR		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	52.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	199.8
Current Assets	312,511	Total Charges	5,032,789	Average Wages	10.00
Fixed Assets	0	Contract Allowance	1,516,311	30.1%	Skilled Nursing 67.2%
Other Assets	0	Operating Revenue	3,516,478	69.9%	Ancillary Service 32.8%
Total Assets	312,511	Operating Expense	3,138,149	89.2%	Current Ratio 5.6
Current Liabilities	55,320	Operating Margin	378,329	10.8%	Days to Collect 25.3
Long Term Liabilities	0	Other Income	2,927	0.1%	Avg Payment Days 6.4
Total Equity	257,191	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	312,511	Net Profit or Loss	381,256	10.8%	Return on Equity 148.2%

<b>676055 SHADY ACRES HEALTH AND REHABILITATION CENTER</b>				Proprietary - Corporation	
SHADY ACRES HEALTH AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
NEWTON, TX 75966				CR Beds 84	POS Beds 0
NEWTON		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	86.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	201.6
Current Assets	24,952	Total Charges	4,026,627	Average Wages	14.19
Fixed Assets	463,074	Contract Allowance	-107,056	-2.7%	Skilled Nursing 88.4%
Other Assets	0	Operating Revenue	4,133,683	102.7%	Ancillary Service 11.6%
Total Assets	488,026	Operating Expense	4,095,454	99.1%	Current Ratio 0.1
Current Liabilities	364,538	Operating Margin	38,229	0.9%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	-4,710	-0.1%	Avg Payment Days 2.8
Total Equity	123,488	Other Expense	0	0.0%	Depreciation Rate 8.0%
Total Liab. and Equity	488,026	Net Profit or Loss	33,519	0.8%	Return on Equity 27.1%

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<b>676030 SHADY OAK NURSING AND REHABILITATION</b>				Government - City-County	
SHADY OAK NURSING AND REHABILITATION		6/30/2019 365 Days Settled			
MOULTON, TX 77975				CR Beds 61	POS Beds 0
LAVACA		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	61.2%
				Length of Stay	378.2
				Average Wages	16.28
				17.3% Skilled Nursing	80.6%
				82.7% Ancillary Service	19.4%
				103.7% Current Ratio	(0.2)
				-3.7% Days to Collect	25.8
				1.9% Avg Payment Days	(167.3)
				0.0% Depreciation Rate	0.0%
				-1.8% Return on Equity	-3.1%
<hr/>					
<b>676344 SHADY SHORES OF HEMPHILL</b>				Proprietary - Corporation	
SHADY SHORES OF HEMPHILL		12/31/2019 365 Days Settled			
HEMPHILL, TX 75948				CR Beds 90	POS Beds 0
SABINE		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)				Occupancy Rate	46.3%
				Length of Stay	304.2
				Average Wages	14.99
				9.3% Skilled Nursing	68.0%
				90.7% Ancillary Service	32.0%
				116.3% Current Ratio	0.1
				-16.3% Days to Collect	139.5
				0.1% Avg Payment Days	459.7
				0.0% Depreciation Rate	436.1%
				-16.2% Return on Equity	12.6%

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<b>455333 SHARPVIEW RESIDENCE AND REHABILITATION CENTER</b>		Proprietary - Corporation	
SHARPVIEW RESIDENCE AND REHABILITATION CENTER		12/31/2019 365 Days Settled	
HOUSTON, TX 77036		CR Beds 134 POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>	
HIGHMARK MEDICARE SERVICES		Occupancy Rate	55.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,782,726	Total Charges	6,584,721
Fixed Assets	33,711	Contract Allowance	712,026
Other Assets	130,501	Operating Revenue	5,872,695
Total Assets	1,946,938	Operating Expense	5,860,340
Current Liabilities	2,235,562	Operating Margin	12,355
Long Term Liabilities	0	Other Income	0
Total Equity	-288,624	Other Expense	0
Total Liab. and Equity	1,946,938	Net Profit or Loss	12,355
		10.8%	Skilled Nursing 79.2%
		89.2%	Ancillary Service 20.8%
		99.8%	Current Ratio 0.8
		0.2%	Days to Collect 131.8
		0.0%	Avg Payment Days 99.8
		0.0%	Depreciation Rate 1,539.4%
		0.2%	Return on Equity -4.3%

  

<b>675484 SHEPHERD LTC PARTNERS INC.</b>		Proprietary - Corporation	
SHEPHERD LTC PARTNERS INC.		12/31/2019 365 Days Settled	
SHEPHERD, TX 77371		CR Beds 100 POS Beds 0	
SAN JACINTO		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	63.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	444,147	Total Charges	4,850,589
Fixed Assets	15,311	Contract Allowance	463,076
Other Assets	32,390	Operating Revenue	4,387,513
Total Assets	491,848	Operating Expense	4,136,187
Current Liabilities	297,063	Operating Margin	251,326
Long Term Liabilities	0	Other Income	260,991
Total Equity	194,785	Other Expense	0
Total Liab. and Equity	491,848	Net Profit or Loss	512,317
		9.5%	Skilled Nursing 79.9%
		90.5%	Ancillary Service 20.1%
		94.3%	Current Ratio 1.5
		5.7%	Days to Collect 27.3
		5.9%	Avg Payment Days 25.1
		0.0%	Depreciation Rate 438.7%
		11.7%	Return on Equity 263.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676415 SHERIDAN MEDICAL LODGE</b>				Proprietary - Corporation	
SHERIDAN MEDICAL LODGE		12/31/2019 365 Days Settled			
BURKBURNETT, TX 76354		CR Beds 130    POS Beds 0			
WICHITA		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		82.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				99.3	
Current Assets	793,890	Total Charges	23,122,209	Average Wages	18.61
Fixed Assets	26,769	Contract Allowance	14,163,254	61.3% Skilled Nursing	84.3%
Other Assets	0	Operating Revenue	8,958,955	38.7% Ancillary Service	15.7%
Total Assets	820,659	Operating Expense	8,333,510	93.0% Current Ratio	(7.8)
Current Liabilities	-101,256	Operating Margin	625,445	7.0% Days to Collect	31.7
Long Term Liabilities	0	Other Income	43,877	0.5% Avg Payment Days	0.3
Total Equity	921,915	Other Expense	0	0.0% Depreciation Rate	1,115.2%
Total Liab. and Equity	820,659	Net Profit or Loss	669,322	7.5% Return on Equity	72.6%

<b>675938 SHINER NURSING AND REHABILITATION CENTER INC</b>				Proprietary - Corporation	
SHINER NURSING AND REHABILITATION CENTER INC		12/31/2019 365 Days Settled			
SHINER, TX 77984		CR Beds 120    POS Beds 0			
LAVACA		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		53.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				311.5	
Current Assets	439,102	Total Charges	5,878,456	Average Wages	16.15
Fixed Assets	253,180	Contract Allowance	750,453	12.8% Skilled Nursing	82.1%
Other Assets	0	Operating Revenue	5,128,003	87.2% Ancillary Service	17.9%
Total Assets	692,282	Operating Expense	4,687,762	91.4% Current Ratio	1.2
Current Liabilities	365,109	Operating Margin	440,241	8.6% Days to Collect	22.4
Long Term Liabilities	8,438	Other Income	458	0.0% Avg Payment Days	26.9
Total Equity	318,735	Other Expense	0	0.0% Depreciation Rate	96.0%
Total Liab. and Equity	692,282	Net Profit or Loss	440,384	8.6% Return on Equity	138.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676259 SHINNERY OAKS COMMUNITY</b>				Government - City-County	
SHINNERY OAKS COMMUNITY		12/31/2019 365 Days Settled			
DENVER CITY, TX 79323		CR Beds 60    POS Beds 0			
YOAKUM		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		84.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    599.9	
Current Assets	561,150	Total Charges	4,219,319	Average Wages	19.96
Fixed Assets	5,161,119	Contract Allowance	63,090	1.5% Skilled Nursing	91.4%
Other Assets	0	Operating Revenue	4,156,229	98.5% Ancillary Service	8.6%
Total Assets	5,722,269	Operating Expense	4,251,581	102.3% Current Ratio	5.3
Current Liabilities	106,744	Operating Margin	-95,352	-2.3% Days to Collect	30.3
Long Term Liabilities	0	Other Income	104,027	2.5% Avg Payment Days	9.2
Total Equity	5,615,525	Other Expense	0	0.0% Depreciation Rate	1.5%
Total Liab. and Equity	5,722,269	Net Profit or Loss	8,675	0.2% Return on Equity	0.2%
<b>675928 SIENNA NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
SIENNA NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled			
ODESSA, TX 79763		CR Beds 150    POS Beds 0			
ECTOR		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		53.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    292.2	
Current Assets	211,668	Total Charges	5,969,459	Average Wages	19.72
Fixed Assets	171,456	Contract Allowance	456,801	7.7% Skilled Nursing	79.3%
Other Assets	2,748,373	Operating Revenue	5,512,658	92.3% Ancillary Service	20.7%
Total Assets	3,131,497	Operating Expense	5,732,902	104.0% Current Ratio	0.5
Current Liabilities	417,539	Operating Margin	-220,244	-4.0% Days to Collect	18.2
Long Term Liabilities	0	Other Income	15,199	0.3% Avg Payment Days	26.1
Total Equity	2,713,958	Other Expense	0	0.0% Depreciation Rate	69.0%
Total Liab. and Equity	3,131,497	Net Profit or Loss	(205,045)	-3.7% Return on Equity	-7.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675757 SIGNATURE POINTE ON THE LAKE HEALTHCARE COMMUNITY</b>				Proprietary - Partnership	
SIGNATURE POINTE ON THE LAKE HEALTHCARE COMMUNITY		12/31/2019 365 Days Settled			
DALLAS, TX 75254		CR Beds 271 POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		50.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 88.8	
Current Assets	2,238,305	Total Charges	16,542,288	Average Wages	20.71
Fixed Assets	463,599	Contract Allowance	3,968,858	24.0%	Skilled Nursing 60.3%
Other Assets	150,949	Operating Revenue	12,573,430	76.0%	Ancillary Service 26.7%
Total Assets	2,852,853	Operating Expense	14,637,540	116.4%	Current Ratio 0.9
Current Liabilities	2,474,081	Operating Margin	-2,064,110	-16.4%	Days to Collect 49.0
Long Term Liabilities	0	Other Income	2,308,945	18.4%	Avg Payment Days 29.7
Total Equity	378,772	Other Expense	0	0.0%	Depreciation Rate -35.6%
Total Liab. and Equity	2,852,853	Net Profit or Loss	244,835	1.9%	Return on Equity 64.6%
<b>675338 SILSBEE CONVALESCENT CENTER</b>				Nonprofit - Church	
SILSBEE CONVALESCENT CENTER		6/30/2019 365 Days Settled			
SILSBEE, TX 77656		CR Beds 68 POS Beds 0			
HARDIN		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		64.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 198.5	
Current Assets	817,233	Total Charges	4,736,669	Average Wages	19.18
Fixed Assets	0	Contract Allowance	1,334,664	28.2%	Skilled Nursing 71.1%
Other Assets	0	Operating Revenue	3,402,005	71.8%	Ancillary Service 28.9%
Total Assets	817,233	Operating Expense	3,332,510	98.0%	Current Ratio 5.0
Current Liabilities	163,827	Operating Margin	69,495	2.0%	Days to Collect 30.1
Long Term Liabilities	0	Other Income	1,326	0.0%	Avg Payment Days 4.5
Total Equity	653,406	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	817,233	Net Profit or Loss	70,784	2.1%	Return on Equity 10.8%

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<b>676008 SILSBEE OAKS HEALTH CARE LLP</b>		Proprietary - Partnership	
SILSBEE OAKS HEALTH CARE LLP		8/31/2019 365 Days Settled	
SILSBEE, TX 77656		CR Beds 160 POS Beds 0	
HARDIN		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	91.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-74,006	Total Charges	10,018,420
Fixed Assets	1,162,054	Contract Allowance	1,550,076
Other Assets	0	Operating Revenue	8,468,344
Total Assets	1,088,048	Operating Expense	9,556,049
Current Liabilities	-210,081	Operating Margin	-1,087,705
Long Term Liabilities	0	Other Income	0
Total Equity	1,298,129	Other Expense	0
Total Liab. and Equity	1,088,048	Net Profit or Loss	(1,087,705)
		15.5%	Skilled Nursing 35.0%
		84.5%	Ancillary Service 0.2%
		112.8%	Current Ratio 0.4
		-12.8%	Days to Collect 18.0
		0.0%	Avg Payment Days (7.9)
		0.0%	Depreciation Rate 28.0%
		-12.8%	Return on Equity -83.8%

  

<b>455652 SILVER CREEK MANOR</b>		Proprietary - Corporation	
SILVER CREEK MANOR		6/30/2019 365 Days Settled	
SAN ANTONIO, TX 78250		CR Beds 120 POS Beds 0	
BEXAR		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	90.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	889,589	Total Charges	18,990,809
Fixed Assets	76,188	Contract Allowance	11,171,031
Other Assets	3,840	Operating Revenue	7,819,778
Total Assets	969,617	Operating Expense	8,115,125
Current Liabilities	611,612	Operating Margin	-295,347
Long Term Liabilities	119,994	Other Income	570,655
Total Equity	238,011	Other Expense	0
Total Liab. and Equity	969,617	Net Profit or Loss	275,308
		58.8%	Skilled Nursing 88.9%
		41.2%	Ancillary Service 11.1%
		103.8%	Current Ratio 1.5
		-3.8%	Days to Collect 41.1
		7.3%	Avg Payment Days 25.8
		0.0%	Depreciation Rate 890.8%
		3.5%	Return on Equity 115.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675434 SILVER PINES NURSING AND REHABILITATION CENTER</b>				Government - City-County	
SILVER PINES NURSING AND REHABILITATION CENTER		6/30/2019 365 Days Settled			
BASTROP, TX 78602				CR Beds 120    POS Beds 0	
BASTROP				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	65.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	131.5
Current Assets	1,910,182	Total Charges	5,723,316	Average Wages	22.43
Fixed Assets	695,849	Contract Allowance	0	0.0%	
Other Assets	-2,068,993	Operating Revenue	5,723,316	100.0%	Skilled Nursing 80.4%
Total Assets	<u>537,038</u>	Operating Expense	5,822,167	101.7%	Ancillary Service 19.6%
Current Liabilities	1,278,162	Operating Margin	-98,851	-1.7%	Current Ratio 1.5
Long Term Liabilities	0	Other Income	193,716	3.4%	Days to Collect 120.5
Total Equity	-741,124	Other Expense	0	0.0%	Avg Payment Days 41.2
Total Liab. and Equity	<u>537,038</u>	Net Profit or Loss	<u>94,865</u>	1.7%	Depreciation Rate 34.4%
				Return on Equity	-12.8%
<b>676376 SILVER SPRING</b>				Proprietary - Partnership	
SILVER SPRING		12/31/2019 365 Days Settled			
ABILENE, TX 79601				CR Beds 120    POS Beds 0	
TAYLOR				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	75.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	113.0
Current Assets	1,669,020	Total Charges	7,868,687	Average Wages	22.00
Fixed Assets	119,496	Contract Allowance	251,752	3.2%	
Other Assets	122,500	Operating Revenue	7,616,935	96.8%	Skilled Nursing 67.4%
Total Assets	<u>1,911,016</u>	Operating Expense	7,716,239	101.3%	Ancillary Service 32.6%
Current Liabilities	299,412	Operating Margin	-99,304	-1.3%	Current Ratio 5.6
Long Term Liabilities	0	Other Income	4,297	0.1%	Days to Collect 70.3
Total Equity	1,611,604	Other Expense	0	0.0%	Avg Payment Days 14.2
Total Liab. and Equity	<u>1,911,016</u>	Net Profit or Loss	<u>(95,007)</u>	-1.2%	Depreciation Rate 250.8%
				Return on Equity	-5.9%

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<b>676121 SILVER TREE NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
SILVER TREE NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
SCHERTZ, TX 78154		CR Beds 120    POS Beds 0			
GUADALUPE		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		80.8%	
		Length of Stay		76.4	
		Average Wages		20.98	
		Skilled Nursing		73.4%	
		Ancillary Service		26.6%	
		Current Ratio		0.1	
		Days to Collect		28.2	
		Avg Payment Days		159.4	
		Depreciation Rate		475.3%	
		Return on Equity		11.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	319,098	Total Charges	10,404,858		
Fixed Assets	115,286	Contract Allowance	1,824,732	17.5%	
Other Assets	287,247	Operating Revenue	8,580,126	82.5%	
Total Assets	<u>721,631</u>	Operating Expense	8,863,152	103.3%	
Current Liabilities	3,105,094	Operating Margin	-283,026	-3.3%	
Long Term Liabilities	0	Other Income	7,984	0.1%	
Total Equity	<u>-2,383,463</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>721,631</u>	Net Profit or Loss	<u>(275,042)</u>	-3.2%	
<hr/>					
<b>676354 SILVERADO HERMANN PARK</b>				Proprietary - Partnership	
SILVERADO HERMANN PARK		10/1/2019 274 Days Settled			
HOUSTON, TX 77004		CR Beds 33    POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		74.4%	
		Length of Stay		71.6	
		Average Wages		23.82	
		Skilled Nursing		78.0%	
		Ancillary Service		22.0%	
		Current Ratio		0.3	
		Days to Collect		26.4	
		Avg Payment Days		449.7	
		Depreciation Rate		0.6%	
		Return on Equity		44.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	2,832,594	Total Charges	2,505,244		
Fixed Assets	19,060,869	Contract Allowance	217,366	8.7%	
Other Assets	80,202	Operating Revenue	2,287,878	91.3%	
Total Assets	<u>21,973,665</u>	Operating Expense	5,637,142	246.4%	
Current Liabilities	10,512,206	Operating Margin	-3,349,264	-146.4%	
Long Term Liabilities	18,892,371	Other Income	11,036	0.5%	
Total Equity	<u>-7,430,912</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>21,973,665</u>	Net Profit or Loss	<u>(3,338,228)</u>	-145.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676453 SIMPSON PLACE</b>				Proprietary - Corporation	
SIMPSON PLACE		12/31/2019 365 Days Settled			
DALLAS, TX 75246				CR Beds 50    POS Beds 0	
DALLAS				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate            74.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            85.8	
Current Assets	8,349,722	Total Charges	6,013,180	Average Wages            17.55	
Fixed Assets	60,183	Contract Allowance	879,920	14.6% Skilled Nursing        80.9%	
Other Assets	6,350	Operating Revenue	5,133,260	85.4% Ancillary Service       19.1%	
Total Assets	<u>8,416,255</u>	Operating Expense	7,484,273	145.8% Current Ratio            0.8	
Current Liabilities	10,509,082	Operating Margin	-2,351,013	-45.8% Days to Collect           162.9	
Long Term Liabilities	2,905,418	Other Income	3,558	0.1% Avg Payment Days        32.3	
Total Equity	<u>-4,998,245</u>	Other Expense	0	0.0% Depreciation Rate       1,775.4%	
Total Liab. and Equity	<u>8,416,255</u>	Net Profit or Loss	<u>(2,347,457)</u>	-45.7% Return on Equity            47.0%	
<b>676427 SKILLED CARE OF MEXIA</b>				Proprietary - Corporation	
SKILLED CARE OF MEXIA		12/31/2019 365 Days Settled			
MEXIA, TX 76667				CR Beds 80    POS Beds 0	
LIMESTONE				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate            85.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            118.0	
Current Assets	493,340	Total Charges	6,321,806	Average Wages            16.61	
Fixed Assets	68,206	Contract Allowance	1,004,555	15.9% Skilled Nursing        71.6%	
Other Assets	80,635	Operating Revenue	5,317,251	84.1% Ancillary Service       28.4%	
Total Assets	<u>642,181</u>	Operating Expense	5,474,721	103.0% Current Ratio            0.2	
Current Liabilities	2,274,775	Operating Margin	-157,470	-3.0% Days to Collect           43.2	
Long Term Liabilities	16,185	Other Income	38,709	0.7% Avg Payment Days       147.7	
Total Equity	<u>-1,648,779</u>	Other Expense	0	0.0% Depreciation Rate       413.6%	
Total Liab. and Equity	<u>642,181</u>	Net Profit or Loss	<u>(118,761)</u>	-2.2% Return on Equity            7.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455653 SKYLINE NURSING CENTER</b>				Nonprofit - Church	
SKYLINE NURSING CENTER		6/30/2019 365 Days Settled			
DALLAS, TX 75233		CR Beds 204    POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
NOVITAS (OKLAHOMA)		Occupancy Rate		55.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				289.5	
Current Assets	4,042,026	Total Charges	7,816,430	Average Wages	18.07
Fixed Assets	1,426,066	Contract Allowance	86,563	1.1% Skilled Nursing	78.2%
Other Assets	44,381	Operating Revenue	7,729,867	98.9% Ancillary Service	21.8%
Total Assets	<u>5,512,473</u>	Operating Expense	7,868,927	101.8% Current Ratio	0.8
Current Liabilities	4,794,408	Operating Margin	-139,060	-1.8% Days to Collect	168.9
Long Term Liabilities	5,822	Other Income	220,175	2.8% Avg Payment Days	83.1
Total Equity	712,243	Other Expense	0	0.0% Depreciation Rate	79.3%
Total Liab. and Equity	<u>5,512,473</u>	Net Profit or Loss	<u>81,115</u>	1.0% Return on Equity	11.4%
<hr/>					
<b>675496 SLATON CARE CENTER</b>				Proprietary - Corporation	
SLATON CARE CENTER		12/31/2019 365 Days Settled			
SLATON, TX 79364		CR Beds 120    POS Beds 0			
LUBBOCK		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		49.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				219.2	
Current Assets	635,261	Total Charges	5,144,837	Average Wages	17.40
Fixed Assets	218,591	Contract Allowance	687,703	13.4% Skilled Nursing	73.6%
Other Assets	62,929	Operating Revenue	4,457,134	86.6% Ancillary Service	26.4%
Total Assets	<u>916,781</u>	Operating Expense	4,650,433	104.3% Current Ratio	0.3
Current Liabilities	2,096,302	Operating Margin	-193,299	-4.3% Days to Collect	65.9
Long Term Liabilities	-885	Other Income	3,508	0.1% Avg Payment Days	179.4
Total Equity	-1,178,636	Other Expense	0	0.0% Depreciation Rate	129.1%
Total Liab. and Equity	<u>916,781</u>	Net Profit or Loss	<u>(189,791)</u>	-4.3% Return on Equity	16.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675920 SNYDER HEALTHCARE CENTER</b>				Nonprofit - Church	
SNYDER HEALTHCARE CENTER		7/4/2019 307 Days Settled			
SNYDER, TX 79549				CR Beds 80    POS Beds 0	
SCURRY				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate    49.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    149.2	
Current Assets	523,734	Total Charges	2,648,372	Average Wages    17.21	
Fixed Assets	26,054	Contract Allowance	125,842	4.8% Skilled Nursing    70.6%	
Other Assets	0	Operating Revenue	2,522,530	95.2% Ancillary Service    29.4%	
Total Assets	549,788	Operating Expense	2,448,032	97.0% Current Ratio    0.2	
Current Liabilities	2,993,742	Operating Margin	74,498	3.0% Days to Collect    55.7	
Long Term Liabilities	0	Other Income	103,073	4.1% Avg Payment Days    42.0	
Total Equity	-2,443,954	Other Expense	0	0.0% Depreciation Rate    280.2%	
Total Liab. and Equity	549,788	Net Profit or Loss	177,571	7.0% Return on Equity    -7.3%	

  

<b>675646 SNYDER OAKS CARE CENTER</b>				Nonprofit - Church	
SNYDER OAKS CARE CENTER		6/30/2019 365 Days Settled			
SNYDER, TX 79549				CR Beds 80    POS Beds 0	
SCURRY				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate    63.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    377.8	
Current Assets	1,117,997	Total Charges	4,013,039	Average Wages    18.25	
Fixed Assets	29,626	Contract Allowance	149,439	3.7% Skilled Nursing    71.2%	
Other Assets	1,693	Operating Revenue	3,863,600	96.3% Ancillary Service    28.8%	
Total Assets	1,149,316	Operating Expense	4,307,267	111.5% Current Ratio    3.3	
Current Liabilities	336,409	Operating Margin	-443,667	-11.5% Days to Collect    34.9	
Long Term Liabilities	0	Other Income	122,856	3.2% Avg Payment Days    28.5	
Total Equity	812,907	Other Expense	0	0.0% Depreciation Rate    953.8%	
Total Liab. and Equity	1,149,316	Net Profit or Loss	(320,811)	-8.3% Return on Equity    -39.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676310 SOLERA AT WEST HOUSTON</b>				Nonprofit - Church	
SOLERA AT WEST HOUSTON		12/31/2019 365 Days Settled			
HOUSTON, TX 77084		CR Beds 112    POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		85.3%	
		Length of Stay		42.1	
		Average Wages		24.08	
		Skilled Nursing		54.0%	
		Ancillary Service		46.0%	
		Current Ratio		(41.9)	
		Days to Collect		100.7	
		Avg Payment Days		4.5	
		Depreciation Rate		0.0%	
		Return on Equity		3.0%	
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	4,077,698	Total Charges	22,322,655		
Fixed Assets	0	Contract Allowance	10,142,563	45.4%	
Other Assets	0	Operating Revenue	12,180,092	54.6%	
Total Assets	<u>4,077,698</u>	Operating Expense	11,996,383	98.5%	
Current Liabilities	-97,335	Operating Margin	183,709	1.5%	
Long Term Liabilities	0	Other Income	2,783	0.0%	
Total Equity	<u>4,175,033</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>4,077,698</u>	Net Profit or Loss	<u>123,458</u>	1.0%	
<b>675959 SONGBIRD LODGE</b>					
Proprietary - Corporation					
SONGBIRD LODGE		12/31/2019 365 Days Settled			
BROWNWOOD, TX 76801		CR Beds 121    POS Beds 0			
BROWN		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		58.9%	
		Length of Stay		181.8	
		Average Wages		16.64	
		Skilled Nursing		75.2%	
		Ancillary Service		24.8%	
		Current Ratio		0.5	
		Days to Collect		84.7	
		Avg Payment Days		111.4	
		Depreciation Rate		210.2%	
		Return on Equity		47.9%	
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	1,033,539	Total Charges	6,455,351		
Fixed Assets	428,798	Contract Allowance	854,702	13.2%	
Other Assets	435,396	Operating Revenue	5,600,649	86.8%	
Total Assets	<u>1,897,733</u>	Operating Expense	5,740,674	102.5%	
Current Liabilities	2,110,472	Operating Margin	-140,025	-2.5%	
Long Term Liabilities	78,920	Other Income	455	0.0%	
Total Equity	<u>-291,659</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,897,733</u>	Net Profit or Loss	<u>(139,570)</u>	-2.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676158 SONTERRA HEALTH CENTER</b>				Nonprofit - Church	
SONTERRA HEALTH CENTER		9/30/2019 365 Days Settled			
SAN ANTONIO, TX 78258		CR Beds 122    POS Beds 0			
BEXAR		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		80.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				60.5	
Current Assets	1,288,584	Total Charges	10,521,469	Average Wages	22.96
Fixed Assets	982,149	Contract Allowance	-29,575	-0.3%	Skilled Nursing
Other Assets	8,518,190	Operating Revenue	10,551,044	100.3%	Ancillary Service
Total Assets	<u>10,788,923</u>	Operating Expense	9,701,490	91.9%	Current Ratio
Current Liabilities	973,606	Operating Margin	849,554	8.1%	Days to Collect
Long Term Liabilities	8,494,251	Other Income	12,613	0.1%	Avg Payment Days
Total Equity	<u>1,321,066</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>10,788,923</u>	Net Profit or Loss	<u>861,785</u>	8.2%	Return on Equity
					65.2%

<b>676378 SORRENTO</b>				Nonprofit - Church	
SORRENTO		6/30/2019 365 Days Settled			
SAN ANTONIO, TX 78229		CR Beds 112    POS Beds 0			
BEXAR		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		58.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				21.9	
Current Assets	1,918,653	Total Charges	23,462,576	Average Wages	22.88
Fixed Assets	0	Contract Allowance	12,159,227	51.8%	Skilled Nursing
Other Assets	0	Operating Revenue	11,303,349	48.2%	Ancillary Service
Total Assets	<u>1,918,653</u>	Operating Expense	11,299,261	100.0%	Current Ratio
Current Liabilities	507,026	Operating Margin	4,088	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	8,415	0.1%	Avg Payment Days
Total Equity	<u>1,411,627</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,918,653</u>	Net Profit or Loss	<u>12,500</u>	0.1%	Return on Equity
					0.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675440 SOUTH DALLAS NURSING &amp; REHABILITATION</b>				Proprietary - Corporation	
SOUTH DALLAS NURSING & REHABILITATION		12/31/2019 365 Days Settled			
DALLAS, TX 75215		CR Beds 91    POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		76.2%	
		Length of Stay		188.8	
		Average Wages		16.03	
		10.8% Skilled Nursing		100.0%	
		89.2% Ancillary Service		0.0%	
		96.5% Current Ratio		1.0	
		3.5% Days to Collect		37.7	
		0.1% Avg Payment Days		81.3	
		0.0% Depreciation Rate		0.0%	
		3.3% Return on Equity		100.0%	
<hr/>					
<b>455834 SOUTH PLACE REHABILITATION AND SKILLED NURSING</b>				Nonprofit - Church	
SOUTH PLACE REHABILITATION AND SKILLED NURSING		12/31/2019 365 Days Settled			
ATHENS, TX 75751		CR Beds 120    POS Beds 0			
HENDERSON		<b>Key Performance Ind.</b>			
NORIDIAN ADMIN SERVICES		Occupancy Rate		57.4%	
		Length of Stay		91.5	
		Average Wages		17.70	
		16.6% Skilled Nursing		75.0%	
		83.4% Ancillary Service		25.0%	
		124.6% Current Ratio		0.8	
		-24.6% Days to Collect		76.8	
		7.9% Avg Payment Days		61.7	
		0.0% Depreciation Rate		0.0%	
		-16.7% Return on Equity		290.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675159 SOUTHBROOKE MANOR NURSING AND REHABILITATION CENTE</b>				Government - City-County	
SOUTHBROOKE MANOR NURSING AND REHABILITATION CENTE				6/30/2019 365 Days Settled	
EDNA, TX 77957				CR Beds 120 POS Beds 0	
JACKSON				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	85.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	180.8
Current Assets	949,734	Total Charges	7,112,456	Average Wages	16.82
Fixed Assets	213,954	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	4,429,916	Operating Revenue	7,112,456	100.0%	Ancillary Service
Total Assets	5,593,604	Operating Expense	7,449,966	104.7%	Current Ratio
Current Liabilities	2,364,833	Operating Margin	-337,510	-4.7%	Days to Collect
Long Term Liabilities	0	Other Income	620,400	8.7%	Avg Payment Days
Total Equity	3,228,771	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	5,593,604	Net Profit or Loss	282,890	4.0%	Return on Equity
<b>675883 SOUTHEAST NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
SOUTHEAST NURSING & REHABILITATION CENTER				12/31/2019 365 Days Settled	
SAN ANTONIO, TX 78222				CR Beds 116 POS Beds 0	
BEXAR				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate	76.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	159.6
Current Assets	2,048,975	Total Charges	9,692,160	Average Wages	19.83
Fixed Assets	248,697	Contract Allowance	3,763,811	38.8%	Skilled Nursing
Other Assets	5,684	Operating Revenue	5,928,349	61.2%	Ancillary Service
Total Assets	2,303,356	Operating Expense	5,967,358	100.7%	Current Ratio
Current Liabilities	1,224,497	Operating Margin	-39,009	-0.7%	Days to Collect
Long Term Liabilities	0	Other Income	366,344	6.2%	Avg Payment Days
Total Equity	1,078,859	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	2,303,356	Net Profit or Loss	327,335	5.5%	Return on Equity

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676028 SOUTHERN SPECIALTY REHAB &amp; NURSING</b>				Proprietary - Corporation	
SOUTHERN SPECIALTY REHAB & NURSING		12/31/2019 365 Days Settled			
LUBBOCK, TX 79407				CR Beds 144    POS Beds 0	
LUBBOCK				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	58.1%
				Length of Stay	158.3
				Average Wages	19.06
				3.1% Skilled Nursing	83.3%
				96.9% Ancillary Service	16.7%
				115.7% Current Ratio	0.1
				-15.7% Days to Collect	45.9
				8.0% Avg Payment Days	143.3
				0.0% Depreciation Rate	181.3%
				-7.8% Return on Equity	15.5%
<hr/>					
<b>675962 SOUTHLAND REHABILITATION AND HEALTHCARE CENTER</b>				Nonprofit - Church	
SOUTHLAND REHABILITATION AND HEALTHCARE CENTER		9/30/2019 365 Days Settled			
LUFKIN, TX 75901				CR Beds 144    POS Beds 0	
ANGELINA				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	61.1%
				Length of Stay	140.3
				Average Wages	19.39
				-9.4% Skilled Nursing	63.1%
				109.4% Ancillary Service	36.9%
				86.9% Current Ratio	(1.9)
				13.1% Days to Collect	25.7
				0.0% Avg Payment Days	16.5
				0.0% Depreciation Rate	57.2%
				13.1% Return on Equity	14.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676299 SOUTHPARK MEADOWS NURSING AND REHABILITATION CENTE</b>				Government - City-County	
SOUTHPARK MEADOWS NURSING AND REHABILITATION CENTE		6/30/2019 365 Days Settled			
AUSTIN, TX 78748				CR Beds 120    POS Beds 0	
TRAVIS				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate	90.8%
				Length of Stay	111.5
				Average Wages	20.52
				Skilled Nursing	71.4%
				Ancillary Service	28.6%
				Current Ratio	1.9
				Days to Collect	130.5
				Avg Payment Days	36.1
				Depreciation Rate	430.1%
				Return on Equity	15.0%
<hr/>					
<b>455802 SPANISH MEADOWS</b>				Proprietary - Corporation	
SPANISH MEADOWS		12/31/2019 365 Days Settled			
BROWNSVILLE, TX 78520				CR Beds 120    POS Beds 0	
CAMERON				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	92.7%
				Length of Stay	156.2
				Average Wages	17.79
				Skilled Nursing	62.4%
				Ancillary Service	37.6%
				Current Ratio	2.2
				Days to Collect	54.1
				Avg Payment Days	15.2
				Depreciation Rate	380.8%
				Return on Equity	-25.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676064 SPANISH MEADOWS NURSING &amp; REHAB</b>		Proprietary - Corporation	
SPANISH MEADOWS NURSING & REHAB		12/31/2019 365 Days Settled	
KATY, TX 77494		CR Beds 125    POS Beds 0	
FORT BEND		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	79.8%
		Length of Stay	78.5
		Average Wages	21.92
		40.8% Skilled Nursing	62.0%
		59.2% Ancillary Service	38.0%
		93.9% Current Ratio	2.9
		6.1% Days to Collect	22.4
		0.0% Avg Payment Days	12.7
		0.0% Depreciation Rate	792.3%
		6.1% Return on Equity	30.7%

  

Balance Sheet		Income Statement	
Current Assets	4,144,994	Total Charges	23,841,990
Fixed Assets	75,126	Contract Allowance	9,719,513
Other Assets	0	Operating Revenue	14,122,477
<b>Total Assets</b>	<b>4,220,120</b>	Operating Expense	13,267,808
Current Liabilities	1,430,933	Operating Margin	854,669
Long Term Liabilities	0	Other Income	2,990
Total Equity	2,789,187	Other Expense	0
<b>Total Liab. and Equity</b>	<b>4,220,120</b>	Net Profit or Loss	857,659

<b>676290 SPJST REST HOME 1</b>		Nonprofit - Other	
SPJST REST HOME 1		12/31/2019 365 Days Settled	
TAYLOR, TX 76574		CR Beds 96    POS Beds 0	
WILLIAMSON		<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)		Occupancy Rate	76.6%
		Length of Stay	186.4
		Average Wages	16.78
		0.0% Skilled Nursing	100.0%
		100.0% Ancillary Service	0.0%
		90.3% Current Ratio	4.1
		9.7% Days to Collect	92.4
		0.0% Avg Payment Days	9.6
		0.0% Depreciation Rate	3.3%
		9.7% Return on Equity	9.7%

  

Balance Sheet		Income Statement	
Current Assets	1,992,431	Total Charges	6,506,107
Fixed Assets	10,883,847	Contract Allowance	1
Other Assets	-5,851,518	Operating Revenue	6,506,106
<b>Total Assets</b>	<b>7,024,760</b>	Operating Expense	5,871,814
Current Liabilities	485,643	Operating Margin	634,292
Long Term Liabilities	0	Other Income	0
Total Equity	6,539,117	Other Expense	0
<b>Total Liab. and Equity</b>	<b>7,024,760</b>	Net Profit or Loss	634,292

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676298 SPJST REST HOME NO 2</b>				Nonprofit - Other	
SPJST REST HOME NO 2		12/31/2019 365 Days Settled			
NEEDVILLE, TX 77461		CR Beds 58    POS Beds 0			
FORT BEND		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		87.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				195.5	
Current Assets	454,813	Total Charges	3,724,280	Average Wages	
Fixed Assets	214,536	Contract Allowance	1	12.98	
Other Assets	2,266,362	Operating Revenue	3,724,279	0.0%	Skilled Nursing
Total Assets	2,935,711	Operating Expense	3,601,580	100.0%	Ancillary Service
Current Liabilities	-1,966	Operating Margin	122,699	96.7%	Current Ratio
Long Term Liabilities	0	Other Income	0	3.3%	Days to Collect
Total Equity	2,937,677	Other Expense	0	0.0%	Avg Payment Days
Total Liab. and Equity	2,935,711	Net Profit or Loss	122,699	0.0%	Depreciation Rate
				3.3%	Return on Equity
					4.2%
<b>675764 SPRING BRANCH TRANSITIONAL CARE CENTER</b>				Proprietary - Corporation	
SPRING BRANCH TRANSITIONAL CARE CENTER		12/31/2019 365 Days Settled			
HOUSTON, TX 77055		CR Beds 198    POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		93.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				524.1	
Current Assets	6,735,334	Total Charges	13,508,327	Average Wages	
Fixed Assets	244,215	Contract Allowance	833,647	16.35	
Other Assets	0	Operating Revenue	12,674,680	6.2%	Skilled Nursing
Total Assets	6,979,549	Operating Expense	11,278,037	93.8%	Ancillary Service
Current Liabilities	1,231,775	Operating Margin	1,396,643	89.0%	Current Ratio
Long Term Liabilities	0	Other Income	999,095	11.0%	Days to Collect
Total Equity	5,747,774	Other Expense	0	7.9%	Avg Payment Days
Total Liab. and Equity	6,979,549	Net Profit or Loss	2,339,949	0.0%	Depreciation Rate
				18.5%	Return on Equity
					40.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675595 SPRING CREEK NURSING AND REHABILITATION LP</b>		Proprietary - Corporation	
SPRING CREEK NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled	
BEAUMONT, TX 77703		CR Beds 120    POS Beds 0	
JEFFERSON		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate    33.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	235,271	Total Charges	2,748,063
Fixed Assets	179,105	Contract Allowance	474,617
Other Assets	-4,802,374	Operating Revenue	2,273,446
Total Assets	-4,387,998	Operating Expense	2,607,150
Current Liabilities	741,893	Operating Margin	-333,704
Long Term Liabilities	0	Other Income	2,709
Total Equity	-5,129,891	Other Expense	0
Total Liab. and Equity	-4,387,998	Net Profit or Loss	(330,995)
		17.3%	Skilled Nursing    86.7%
		82.7%	Ancillary Service    13.3%
		114.7%	Current Ratio    0.3
		-14.7%	Days to Collect    87.6
		0.1%	Avg Payment Days    96.1
		0.0%	Depreciation Rate    40.5%
		-14.6%	Return on Equity    6.5%
<b>455889 SPRING OAKS NURSING AND REHABILITATION LP</b>		Proprietary - Corporation	
SPRING OAKS NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled	
LAMPASAS, TX 76550		CR Beds 120    POS Beds 0	
LAMPASAS		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate    37.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	133,633	Total Charges	3,324,087
Fixed Assets	126,420	Contract Allowance	166,105
Other Assets	-848,765	Operating Revenue	3,157,982
Total Assets	-588,712	Operating Expense	3,538,755
Current Liabilities	598,882	Operating Margin	-380,773
Long Term Liabilities	0	Other Income	3,293
Total Equity	-1,187,594	Other Expense	0
Total Liab. and Equity	-588,712	Net Profit or Loss	(377,477)
		5.0%	Skilled Nursing    79.6%
		95.0%	Ancillary Service    20.4%
		112.1%	Current Ratio    0.2
		-12.1%	Days to Collect    35.9
		0.1%	Avg Payment Days    24.8
		0.0%	Depreciation Rate    200.4%
		-12.0%	Return on Equity    31.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676170 ST DOMINIC VILLAGE NURSING HOME</b>				Nonprofit - Church	
ST DOMINIC VILLAGE NURSING HOME		6/30/2019 365 Days Settled			
HOUSTON, TX 77021		CR Beds 158 POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate	74.7%		
		Length of Stay	258.0		
		Average Wages	21.88		
		26.8%	Skilled Nursing 78.5%		
		73.2%	Ancillary Service 21.5%		
		157.1%	Current Ratio 1.0		
		-57.1%	Days to Collect 35.7		
		52.2%	Avg Payment Days 33.2		
		0.0%	Depreciation Rate 1.5%		
		-4.8%	Return on Equity -6.5%		
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	2,575,088	Total Charges	15,383,584		
Fixed Assets	11,697,387	Contract Allowance	4,125,124		
Other Assets	347,927	Operating Revenue	11,258,460		
Total Assets	14,620,402	Operating Expense	17,682,398		
Current Liabilities	2,526,653	Operating Margin	-6,423,938		
Long Term Liabilities	3,782,871	Other Income	5,881,704		
Total Equity	8,310,878	Other Expense	0		
Total Liab. and Equity	14,620,402	Net Profit or Loss	(542,234)		

<b>676375 ST GILES NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
ST GILES NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
EL PASO, TX 79927		CR Beds 124 POS Beds 0			
EL PASO		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate	76.1%		
		Length of Stay	177.5		
		Average Wages	15.79		
		16.4%	Skilled Nursing 74.5%		
		83.6%	Ancillary Service 25.5%		
		101.9%	Current Ratio 0.2		
		-1.9%	Days to Collect 21.5		
		0.0%	Avg Payment Days 105.0		
		0.0%	Depreciation Rate 878.6%		
		-1.9%	Return on Equity 31.3%		
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	296,404	Total Charges	9,201,548		
Fixed Assets	124,241	Contract Allowance	1,506,625		
Other Assets	465,383	Operating Revenue	7,694,923		
Total Assets	886,028	Operating Expense	7,838,895		
Current Liabilities	1,318,043	Operating Margin	-143,972		
Long Term Liabilities	23,982	Other Income	1,436		
Total Equity	-455,997	Other Expense	0		
Total Liab. and Equity	886,028	Net Profit or Loss	(142,536)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675999 ST JAMES HOUSE OF BAYTOWN</b>				Proprietary - Partnership	
ST JAMES HOUSE OF BAYTOWN		12/31/2019 245 Days Settled			
BAYTOWN, TX 77520		4/30/2019 120 Days Settled		CR Beds 105 POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		90.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				203.4	
Current Assets	1,429,192	Total Charges	3,796,966	Average Wages	5.34
Fixed Assets	976,463	Contract Allowance	1,055,540	27.8% Skilled Nursing	68.7%
Other Assets	7,715	Operating Revenue	2,741,426	72.2% Ancillary Service	31.3%
Total Assets	2,413,370	Operating Expense	2,754,073	100.5% Current Ratio	5.0
Current Liabilities	283,557	Operating Margin	-12,647	-0.5% Days to Collect	159.0
Long Term Liabilities	514,766	Other Income	202,234	7.4% Avg Payment Days	35.1
Total Equity	1,615,047	Other Expense	0	0.0% Depreciation Rate	21.2%
Total Liab. and Equity	2,413,370	Net Profit or Loss	189,580	6.9% Return on Equity	11.7%

<b>675999 ST JAMES HOUSE OF BAYTOWN</b>				Proprietary - Partnership	
ST JAMES HOUSE OF BAYTOWN		12/31/2019 245 Days Settled			
BAYTOWN, TX 77520		4/30/2019 120 Days Settled		CR Beds 105 POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				230.4	
Current Assets	2,215,866	Total Charges	7,849,975	Average Wages	5.34
Fixed Assets	962,194	Contract Allowance	2,238,441	28.5% Skilled Nursing	69.2%
Other Assets	655	Operating Revenue	5,611,534	71.5% Ancillary Service	30.8%
Total Assets	3,178,715	Operating Expense	5,794,545	103.3% Current Ratio	10.1
Current Liabilities	218,445	Operating Margin	-183,011	-3.3% Days to Collect	133.3
Long Term Liabilities	992,787	Other Income	577,447	10.3% Avg Payment Days	19.7
Total Equity	1,967,483	Other Expense	0	0.0% Depreciation Rate	37.1%
Total Liab. and Equity	3,178,715	Net Profit or Loss	394,436	7.0% Return on Equity	20.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675887 ST JOSEPH MANOR</b>				Government - County	
ST JOSEPH MANOR		12/31/2019 365 Days Settled			
BRYAN, TX 77802				CR Beds 81    POS Beds 0	
BRAZOS				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate            82.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            74.5	
Current Assets	2,213,231	Total Charges	9,617,155	Average Wages            22.56	
Fixed Assets	0	Contract Allowance	2,946,459	30.6% Skilled Nursing       68.5%	
Other Assets	0	Operating Revenue	6,670,696	69.4% Ancillary Service      31.5%	
Total Assets	<u>2,213,231</u>	Operating Expense	6,753,733	101.2% Current Ratio         1.0	
Current Liabilities	2,187,302	Operating Margin	-83,037	-1.2% Days to Collect         78.8	
Long Term Liabilities	0	Other Income	111,377	1.7% Avg Payment Days       0.0	
Total Equity	<u>25,929</u>	Other Expense	0	0.0% Depreciation Rate       0.0%	
Total Liab. and Equity	<u>2,213,231</u>	Net Profit or Loss	<u>28,340</u>	0.4% Return on Equity      109.3%	
<b>676462 ST. ANTHONY'S CARE CENTER</b>				Proprietary - Corporation	
ST. ANTHONY'S CARE CENTER		12/31/2019 253 Days *Settled			
WACO, TX 76712				CR Beds 120    POS Beds 0	
MCLENNAN				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate            31.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            91.9	
Current Assets	833,011	Total Charges	2,906,926	Average Wages            18.14	
Fixed Assets	63,099	Contract Allowance	227,144	7.8% Skilled Nursing         84.8%	
Other Assets	0	Operating Revenue	2,679,782	92.2% Ancillary Service      15.2%	
Total Assets	<u>896,110</u>	Operating Expense	2,882,503	107.6% Current Ratio         8.4	
Current Liabilities	98,823	Operating Margin	-202,721	-7.6% Days to Collect         70.6	
Long Term Liabilities	0	Other Income	7	0.0% Avg Payment Days       8.5	
Total Equity	<u>797,287</u>	Other Expense	0	0.0% Depreciation Rate     447.3%	
Total Liab. and Equity	<u>896,110</u>	Net Profit or Loss	<u>(202,714)</u>	-7.6% Return on Equity      -25.4%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455983 ST. CATHERINE CENTER</b>				Nonprofit - Church	
ST. CATHERINE CENTER		6/30/2019 365 Days Settled			
WACO, TX 76712				CR Beds 265 POS Beds 0	
MCLENNAN				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	88.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	67.7
Current Assets	2,836,009	Total Charges	39,140,426	Average Wages	18.31
Fixed Assets	17,310,741	Contract Allowance	14,600,258	37.3% Skilled Nursing	50.8%
Other Assets	7,006,412	Operating Revenue	24,540,168	62.7% Ancillary Service	39.1%
Total Assets	27,153,162	Operating Expense	24,189,016	98.6% Current Ratio	2.0
Current Liabilities	1,418,253	Operating Margin	351,152	1.4% Days to Collect	39.6
Long Term Liabilities	4,771,440	Other Income	465,525	1.9% Avg Payment Days	14.7
Total Equity	20,963,469	Other Expense	0	0.0% Depreciation Rate	3.6%
Total Liab. and Equity	27,153,162	Net Profit or Loss	816,677	3.3% Return on Equity	3.9%
<b>676342 ST. TERESA NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
ST. TERESA NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
EL PASO, TX 79925				CR Beds 124 POS Beds 0	
EL PASO				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	77.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	100.6
Current Assets	3,470,229	Total Charges	11,769,907	Average Wages	17.19
Fixed Assets	159,822	Contract Allowance	1,825,756	15.5% Skilled Nursing	71.8%
Other Assets	473,466	Operating Revenue	9,944,151	84.5% Ancillary Service	28.2%
Total Assets	4,103,517	Operating Expense	9,463,114	95.2% Current Ratio	1.1
Current Liabilities	3,059,068	Operating Margin	481,037	4.8% Days to Collect	134.7
Long Term Liabilities	75,978	Other Income	7,362	0.1% Avg Payment Days	127.5
Total Equity	968,471	Other Expense	0	0.0% Depreciation Rate	637.6%
Total Liab. and Equity	4,103,517	Net Profit or Loss	488,399	4.9% Return on Equity	50.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675769 STAMFORD RESIDENCE AND REHABILITATION CENTER</b>		Nonprofit - Church	
STAMFORD RESIDENCE AND REHABILITATION CENTER		12/31/2019 334 Days Settled	
STAMFORD, TX 79553		1/31/2019 31 Days Settled	
JONES		CR Beds 118 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	916,692	Total Charges	263,879
Fixed Assets	207,767	Contract Allowance	3,795
Other Assets	492,130	Operating Revenue	260,084
Total Assets	1,616,589	Operating Expense	242,616
Current Liabilities	2,636,665	Operating Margin	17,468
Long Term Liabilities	0	Other Income	0
Total Equity	-1,020,076	Other Expense	0
Total Liab. and Equity	1,616,589	Net Profit or Loss	17,468
		1.4%	Skilled Nursing
		98.6%	Ancillary Service
		93.3%	Current Ratio
		6.7%	Days to Collect
		0.0%	Avg Payment Days
		0.0%	Depreciation Rate
		6.7%	Return on Equity

<b>675769 STAMFORD RESIDENCE AND REHABILITATION CENTER</b>		Nonprofit - Church	
STAMFORD RESIDENCE AND REHABILITATION CENTER		12/31/2019 334 Days Settled	
STAMFORD, TX 79553		1/31/2019 31 Days Settled	
JONES		CR Beds 118 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	859,168	Total Charges	2,582,324
Fixed Assets	3,145	Contract Allowance	18,132
Other Assets	28,276	Operating Revenue	2,564,192
Total Assets	890,589	Operating Expense	2,719,524
Current Liabilities	956,597	Operating Margin	-155,332
Long Term Liabilities	89,248	Other Income	0
Total Equity	-155,256	Other Expense	0
Total Liab. and Equity	890,589	Net Profit or Loss	(155,332)
		0.7%	Skilled Nursing
		99.3%	Ancillary Service
		106.1%	Current Ratio
		-6.1%	Days to Collect
		0.0%	Avg Payment Days
		0.0%	Depreciation Rate
		-6.1%	Return on Equity

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675056 STANTON NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
STANTON NURSING AND REHABILITATION LP				7/5/2019 186 Days Settled	
STANTON, TX 79782				CR Beds 57    POS Beds 0	
MARTIN				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate	45.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	117.7
Current Assets	2,063	Total Charges	998,856	Average Wages	21.39
Fixed Assets	134,415	Contract Allowance	124,883	12.5% Skilled Nursing	77.0%
Other Assets	-3,049,960	Operating Revenue	873,973	87.5% Ancillary Service	23.0%
Total Assets	-2,913,482	Operating Expense	1,164,365	133.2% Current Ratio	0.0
Current Liabilities	211,803	Operating Margin	-290,392	-33.2% Days to Collect	23.0
Long Term Liabilities	0	Other Income	781	0.1% Avg Payment Days	15.8
Total Equity	-3,125,285	Other Expense	0	0.0% Depreciation Rate	42.2%
Total Liab. and Equity	-2,913,482	Net Profit or Loss	(289,611)	-33.1% Return on Equity	9.3%
<hr/>					
<b>675866 STEPHENVILLE NURSING AND REHABILITATION</b>				Proprietary - Corporation	
STEPHENVILLE NURSING AND REHABILITATION				12/31/2019 365 Days Settled	
STEPHENVILLE, TX 76401				CR Beds 46    POS Beds 0	
ERATH				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	79.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	331.8
Current Assets	-118,472	Total Charges	2,779,015	Average Wages	16.42
Fixed Assets	39,580	Contract Allowance	423,482	15.2% Skilled Nursing	81.1%
Other Assets	0	Operating Revenue	2,355,533	84.8% Ancillary Service	18.9%
Total Assets	-78,892	Operating Expense	2,334,756	99.1% Current Ratio	(0.3)
Current Liabilities	367,911	Operating Margin	20,777	0.9% Days to Collect	77.3
Long Term Liabilities	19,549	Other Income	0	0.0% Avg Payment Days	58.5
Total Equity	-466,352	Other Expense	0	0.0% Depreciation Rate	133.8%
Total Liab. and Equity	-78,892	Net Profit or Loss	20,777	0.9% Return on Equity	-4.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675880 STERLING COUNTY NURSING HOME</b>		Nonprofit - Church	
STERLING COUNTY NURSING HOME		9/30/2019 365 Days Settled	
STERLING CITY, TX 76951		CR Beds 44    POS Beds 0	
STERLING		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	62.7%
		Length of Stay	719.1
		Average Wages	17.39
		2.0% Skilled Nursing	91.3%
		98.0% Ancillary Service	0.0%
		123.7% Current Ratio	6.0
		-23.7% Days to Collect	25.2
		35.6% Avg Payment Days	16.9
		0.0% Depreciation Rate	0.0%
		11.9% Return on Equity	17.2%

  

Balance Sheet		Income Statement	
Current Assets	637,486	Total Charges	1,782,371
Fixed Assets	672,832	Contract Allowance	36,450
Other Assets	0	Operating Revenue	1,745,921
Total Assets	1,310,318	Operating Expense	2,159,460
Current Liabilities	106,336	Operating Margin	-413,539
Long Term Liabilities	0	Other Income	620,693
Total Equity	1,203,982	Other Expense	0
Total Liab. and Equity	1,310,318	Net Profit or Loss	207,154

<b>676417 STERLING OAKS REHABILITATION</b>		Proprietary - Other	
STERLING OAKS REHABILITATION		5/31/2019 365 Days Settled	
KATY, TX 77493		CR Beds 126    POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)		Occupancy Rate	66.9%
		Length of Stay	213.7
		Average Wages	20.08
		34.0% Skilled Nursing	61.5%
		66.0% Ancillary Service	38.5%
		105.7% Current Ratio	0.7
		-5.7% Days to Collect	17.2
		0.0% Avg Payment Days	20.9
		0.0% Depreciation Rate	1,296.8%
		-5.7% Return on Equity	21.5%

  

Balance Sheet		Income Statement	
Current Assets	393,272	Total Charges	10,991,528
Fixed Assets	88,016	Contract Allowance	3,734,649
Other Assets	348,264	Operating Revenue	7,256,879
Total Assets	829,552	Operating Expense	7,672,226
Current Liabilities	581,032	Operating Margin	-415,347
Long Term Liabilities	2,179,253	Other Income	697
Total Equity	-1,930,733	Other Expense	0
Total Liab. and Equity	829,552	Net Profit or Loss	(414,650)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455544 STEVENS HEALTHCARE OF YOAKUM</b>				Proprietary - Partnership	
STEVENS HEALTHCARE OF YOAKUM				9/30/2019 273 Days Settled	
YOAKUM, TX 77995				CR Beds 106 POS Beds 0	
DE WITT				<b>Key Performance Ind.</b>	
NOVITAS (COLORADO)				Occupancy Rate 58.4%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	354,732	Total Charges	5,686,244		
Fixed Assets	217,863	Contract Allowance	2,130,376	37.5%	Skilled Nursing 58.3%
Other Assets	34,967	Operating Revenue	3,555,868	62.5%	Ancillary Service 41.7%
Total Assets	607,562	Operating Expense	4,140,652	116.4%	Current Ratio 0.3
Current Liabilities	1,236,854	Operating Margin	-584,784	-16.4%	Days to Collect 20.4
Long Term Liabilities	0	Other Income	20,574	0.6%	Avg Payment Days 19.2
Total Equity	-629,292	Other Expense	0	0.0%	Depreciation Rate 74.6%
Total Liab. and Equity	607,562	Net Profit or Loss	(568,982)	-16.0%	Return on Equity 90.4%
<b>675226 STEVENS NURSING AND REHABILITATION CENTER OF HALLE</b>				Government - City-County	
STEVENS NURSING AND REHABILITATION CENTER OF HALLE				6/30/2019 365 Days Settled	
HALLETTSVILLE, TX 77964				CR Beds 190 POS Beds 0	
LAVACA				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 42.3%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	816,820	Total Charges	5,940,813		
Fixed Assets	995,787	Contract Allowance	0	0.0%	Skilled Nursing 81.4%
Other Assets	875,126	Operating Revenue	5,940,813	100.0%	Ancillary Service 18.6%
Total Assets	2,687,733	Operating Expense	6,232,937	104.9%	Current Ratio 0.4
Current Liabilities	1,884,107	Operating Margin	-292,124	-4.9%	Days to Collect 49.4
Long Term Liabilities	21,587	Other Income	524,800	8.8%	Avg Payment Days 29.8
Total Equity	782,039	Other Expense	0	0.0%	Depreciation Rate 54.0%
Total Liab. and Equity	2,687,733	Net Profit or Loss	232,676	3.9%	Return on Equity 29.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676190 STILLHOUSE REHABILITATION AND HEALTHCARE CENTER</b>				Nonprofit - Church	
STILLHOUSE REHABILITATION AND HEALTHCARE CENTER		12/31/2019 365 Days Settled			
PARIS, TX 75462		CR Beds 150    POS Beds 0			
LAMAR		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		60.5%	
		Length of Stay		83.1	
		Average Wages		19.42	
		Skilled Nursing		55.6%	
		Ancillary Service		44.4%	
		Current Ratio		9.1	
		Days to Collect		37.9	
		Avg Payment Days		17.5	
		Depreciation Rate		140.4%	
		Return on Equity		21.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	6,906,690	Total Charges	7,987,366		
Fixed Assets	296,078	Contract Allowance	-946,218	-11.8%	
Other Assets	7,330,433	Operating Revenue	8,933,584	111.8%	
Total Assets	14,533,201	Operating Expense	7,585,513	84.9%	
Current Liabilities	756,399	Operating Margin	1,348,071	15.1%	
Long Term Liabilities	7,330,433	Other Income	6,227	0.1%	
Total Equity	6,446,369	Other Expense	0	0.0%	
Total Liab. and Equity	14,533,201	Net Profit or Loss	1,354,298	15.2%	
<b>675477 STOCKDALE RESIDENCE AND REHABILITATION CENTER</b>				Nonprofit - Other	
STOCKDALE RESIDENCE AND REHABILITATION CENTER		8/31/2019 365 Days Settled			
STOCKDALE, TX 78160		CR Beds 68    POS Beds 0			
WILSON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		35.0%	
		Length of Stay		228.5	
		Average Wages		17.88	
		Skilled Nursing		86.3%	
		Ancillary Service		13.7%	
		Current Ratio		0.1	
		Days to Collect		40.7	
		Avg Payment Days		224.5	
		Depreciation Rate		153.7%	
		Return on Equity		11.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	304,780	Total Charges	2,036,244		
Fixed Assets	137,728	Contract Allowance	184,552	9.1%	
Other Assets	0	Operating Revenue	1,851,692	90.9%	
Total Assets	442,508	Operating Expense	2,034,071	109.8%	
Current Liabilities	2,033,972	Operating Margin	-182,379	-9.8%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	-1,591,464	Other Expense	0	0.0%	
Total Liab. and Equity	442,508	Net Profit or Loss	(182,379)	-9.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675968 STONE OAK CARE CENTER</b>				Nonprofit - Church	
STONE OAK CARE CENTER		12/31/2019 365 Days Settled			
SAN ANTONIO, TX 78258		CR Beds 152    POS Beds 0			
BEXAR		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		77.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				77.3	
Current Assets	1,196,007	Total Charges	12,038,758	Average Wages	
Fixed Assets	0	Contract Allowance	3,037,258	18.74	
Other Assets	0	Operating Revenue	9,001,500	25.2%	
Total Assets	<u>1,196,007</u>	Operating Expense	10,179,422	74.8%	
Current Liabilities	1,172,932	Operating Margin	-1,177,922	113.1%	
Long Term Liabilities	0	Other Income	1,635,252	-13.1%	
Total Equity	<u>23,075</u>	Other Expense	0	18.2%	
Total Liab. and Equity	<u>1,196,007</u>	Net Profit or Loss	<u>457,330</u>	0.0%	
				0.0%	
				5.1%	
				1,981.9%	

  

<b>675649 STONEBRIDGE SN HEALTH CENTER</b>				Proprietary - Other	
STONEBRIDGE SN HEALTH CENTER		12/31/2019 365 Days Settled			
AUSTIN, TX 78736		CR Beds 116    POS Beds 0			
TRAVIS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		73.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				221.5	
Current Assets	113,652,695	Total Charges	7,765,815	Average Wages	
Fixed Assets	35,320,380	Contract Allowance	1,661,886	21.26	
Other Assets	49,621,015	Operating Revenue	6,103,929	21.4%	
Total Assets	<u>198,594,090</u>	Operating Expense	7,107,847	78.6%	
Current Liabilities	303,633,120	Operating Margin	-1,003,918	116.4%	
Long Term Liabilities	17,532,278	Other Income	4,963	-16.4%	
Total Equity	<u>-122,571,308</u>	Other Expense	0	0.1%	
Total Liab. and Equity	<u>198,594,090</u>	Net Profit or Loss	<u>(998,955)</u>	0.0%	
				-16.4%	
				0.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676352 STONEMERE REHABILITATION CENTER</b>				Proprietary - Partnership	
STONEMERE REHABILITATION CENTER      12/31/2019 365 Days Settled					
FRISCO, TX 75035				CR Beds 136    POS Beds 0	
COLLIN				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate      53.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      56.5	
Current Assets	3,041,828	Total Charges	13,314,480	Average Wages      20.99	
Fixed Assets	105,597	Contract Allowance	3,489,271	26.2% Skilled Nursing      51.3%	
Other Assets	101,558	Operating Revenue	9,825,209	73.8% Ancillary Service      48.7%	
Total Assets	<u>3,248,983</u>	Operating Expense	9,665,895	98.4% Current Ratio      1.0	
Current Liabilities	2,940,449	Operating Margin	159,314	1.6% Days to Collect      76.2	
Long Term Liabilities	0	Other Income	38,491	0.4% Avg Payment Days      50.2	
Total Equity	308,534	Other Expense	0	0.0% Depreciation Rate      380.9%	
Total Liab. and Equity	<u>3,248,983</u>	Net Profit or Loss	<u>197,805</u>	2.0% Return on Equity      64.1%	
<b>675538 SUGAR LAND HEALTH CARE CENTER</b>				Nonprofit - Other	
SUGAR LAND HEALTH CARE CENTER      12/31/2019 365 Days Settled					
SUGAR LAND, TX 77478				CR Beds 150    POS Beds 0	
FORT BEND				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate      59.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      125.1	
Current Assets	269,532	Total Charges	11,693,887	Average Wages      19.16	
Fixed Assets	0	Contract Allowance	3,804,931	32.5% Skilled Nursing      61.8%	
Other Assets	759,724	Operating Revenue	7,888,956	67.5% Ancillary Service      38.2%	
Total Assets	<u>1,029,256</u>	Operating Expense	7,145,003	90.6% Current Ratio      0.6	
Current Liabilities	435,307	Operating Margin	743,953	9.4% Days to Collect      38.6	
Long Term Liabilities	0	Other Income	24,370	0.3% Avg Payment Days      22.0	
Total Equity	593,949	Other Expense	0	0.0% Depreciation Rate      0.0%	
Total Liab. and Equity	<u>1,029,256</u>	Net Profit or Loss	<u>768,323</u>	9.7% Return on Equity      129.4%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455579 SULPHUR SPRINGS HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
SULPHUR SPRINGS HEALTH AND REHABILITATION		12/31/2019 365 Days Settled			
SULPHUR SPRINGS, TX 75482		CR Beds 128    POS Beds 0			
HOPKINS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		57.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				92.5	
Current Assets	755,660	Total Charges	8,507,542	Average Wages	
Fixed Assets	326,663	Contract Allowance	3,116,751	19.01	
Other Assets	56,680	Operating Revenue	5,390,791	36.6%	
Total Assets	1,139,003	Operating Expense	5,112,223	63.4%	
Current Liabilities	570,389	Operating Margin	278,568	94.8%	
Long Term Liabilities	0	Other Income	11,510	5.2%	
Total Equity	568,614	Other Expense	0	0.2%	
Total Liab. and Equity	1,139,003	Net Profit or Loss	290,078	0.0%	
				5.4%	
				Return on Equity	
				51.0%	
<hr/>					
<b>455678 SUMMER MEADOWS</b>				Proprietary - Corporation	
SUMMER MEADOWS		12/31/2019 365 Days Settled			
LONGVIEW, TX 75605		CR Beds 115    POS Beds 0			
GREGG		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		75.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				88.1	
Current Assets	1,485,854	Total Charges	10,008,092	Average Wages	
Fixed Assets	203,505	Contract Allowance	2,758,241	17.31	
Other Assets	140,055	Operating Revenue	7,249,851	27.6%	
Total Assets	1,829,414	Operating Expense	7,439,182	72.4%	
Current Liabilities	2,140,522	Operating Margin	-189,331	102.6%	
Long Term Liabilities	107,213	Other Income	19,183	-2.6%	
Total Equity	-418,321	Other Expense	0	0.3%	
Total Liab. and Equity	1,829,414	Net Profit or Loss	(170,148)	0.0%	
				-2.3%	
				Return on Equity	
				40.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676191 SUNDANCE INN HEALTH CENTER</b>				Proprietary - Other	
SUNDANCE INN HEALTH CENTER		9/1/2019 244 Days Settled*			
NEW BRAUNFELS, TX 78130		CR Beds 128    POS Beds 0			
COMAL		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		79.2%	
		Length of Stay		162.7	
		Average Wages		19.67	
		Skilled Nursing		77.2%	
		Ancillary Service		22.8%	
		Current Ratio		0.4	
		Days to Collect		2,545.9	
		Avg Payment Days		5,840.9	
		Depreciation Rate		1.2%	
		Return on Equity		0.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	129,289,060	Total Charges	6,129,666		
Fixed Assets	37,082,258	Contract Allowance	780,958	12.7%	
Other Assets	50,621,498	Operating Revenue	5,348,708	87.3%	
Total Assets	216,992,816	Operating Expense	5,573,208	104.2%	
Current Liabilities	308,351,781	Operating Margin	-224,500	-4.2%	
Long Term Liabilities	17,549,528	Other Income	5,917	0.1%	
Total Equity	-108,908,493	Other Expense	0	0.0%	
Total Liab. and Equity	216,992,816	Net Profit or Loss	(218,583)	-4.1%	
<hr/>					
<b>675390 SUNFLOWER PARK HEALTH CARE</b>				Proprietary - Corporation	
SUNFLOWER PARK HEALTH CARE		12/31/2019 365 Days Settled			
KAUFMAN, TX 75142		CR Beds 92    POS Beds 0			
KAUFMAN		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		58.5%	
		Length of Stay		154.8	
		Average Wages		17.90	
		Skilled Nursing		69.0%	
		Ancillary Service		31.0%	
		Current Ratio		0.3	
		Days to Collect		86.3	
		Avg Payment Days		134.3	
		Depreciation Rate		389.4%	
		Return on Equity		49.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	825,076	Total Charges	4,839,249		
Fixed Assets	182,305	Contract Allowance	670,638	13.9%	
Other Assets	349,834	Operating Revenue	4,168,611	86.1%	
Total Assets	1,357,215	Operating Expense	4,991,717	119.7%	
Current Liabilities	2,949,747	Operating Margin	-823,106	-19.7%	
Long Term Liabilities	79,276	Other Income	55	0.0%	
Total Equity	-1,671,808	Other Expense	0	0.0%	
Total Liab. and Equity	1,357,215	Net Profit or Loss	(823,051)	-19.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675664 SUNNY SPRINGS NURSING &amp; REHAB</b>				Nonprofit - Church	
SUNNY SPRINGS NURSING & REHAB		6/30/2019 365 Days Settled			
SULPHUR SPRINGS, TX 75482		CR Beds 95    POS Beds 0			
HOPKINS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		61.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				216.0	
Current Assets	1,386,543	Total Charges	3,898,578	Average Wages	
Fixed Assets	351,266	Contract Allowance	-190,154	-4.9%	
Other Assets	15,546	Operating Revenue	4,088,732	104.9%	
Total Assets	1,753,355	Operating Expense	4,131,818	101.1%	
Current Liabilities	1,163,601	Operating Margin	-43,086	-1.1%	
Long Term Liabilities	87,060	Other Income	74,098	1.8%	
Total Equity	502,694	Other Expense	0	0.0%	
Total Liab. and Equity	1,753,355	Net Profit or Loss	31,012	0.8%	

<b>455713 SUNRISE NURSING &amp; REHAB CENTER</b>				Proprietary - Corporation	
SUNRISE NURSING & REHAB CENTER		12/31/2019 365 Days Settled			
SAN ANTONIO, TX 78224		CR Beds 119    POS Beds 0			
BEXAR		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		70.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				488.1	
Current Assets	1,014,806	Total Charges	5,980,630	Average Wages	
Fixed Assets	5,902,785	Contract Allowance	-8,505	-0.1%	
Other Assets	129,246	Operating Revenue	5,989,135	100.1%	
Total Assets	7,046,837	Operating Expense	6,039,806	100.8%	
Current Liabilities	599,840	Operating Margin	-50,671	-0.8%	
Long Term Liabilities	5,571,791	Other Income	404,902	6.8%	
Total Equity	875,206	Other Expense	0	0.0%	
Total Liab. and Equity	7,046,837	Net Profit or Loss	354,231	5.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675826 SUNSET HOME</b>				Nonprofit - Church	
SUNSET HOME		6/30/2019 365 Days Settled			
CLIFTON, TX 76634				CR Beds 206    POS Beds 0	
BOSQUE				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	90.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	487.2
Current Assets	10,768,525	Total Charges	10,139,054	Average Wages	17.29
Fixed Assets	13,820,991	Contract Allowance	809,496	8.0%	Skilled Nursing 75.4%
Other Assets	18,469,714	Operating Revenue	9,329,558	92.0%	Ancillary Service 0.0%
Total Assets	<u>43,059,230</u>	Operating Expense	<u>10,616,120</u>	113.8%	Current Ratio 12.8
Current Liabilities	838,251	Operating Margin	-1,286,562	-13.8%	Days to Collect 55.0
Long Term Liabilities	11,291,724	Other Income	1,182,881	12.7%	Avg Payment Days 18.0
Total Equity	<u>30,929,255</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>43,059,230</u>	Net Profit or Loss	<u>(103,671)</u>	-1.1%	Return on Equity -0.3%
<b>675344 SWEENEY HOUSE</b>				Proprietary - Corporation	
SWEENEY HOUSE		3/31/2019 365 Days Settled			
SWEENEY, TX 77480				CR Beds 94    POS Beds 0	
BRAZORIA				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	71.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	120.7
Current Assets	327,109	Total Charges	6,968,343	Average Wages	22.41
Fixed Assets	109,501	Contract Allowance	1,748,183	25.1%	Skilled Nursing 79.3%
Other Assets	119,450	Operating Revenue	5,220,160	74.9%	Ancillary Service 20.7%
Total Assets	<u>556,060</u>	Operating Expense	<u>4,457,242</u>	85.4%	Current Ratio 0.5
Current Liabilities	654,317	Operating Margin	762,918	14.6%	Days to Collect 20.8
Long Term Liabilities	-2,088,191	Other Income	214,317	4.1%	Avg Payment Days 39.8
Total Equity	<u>1,989,934</u>	Other Expense	0	0.0%	Depreciation Rate 43.9%
Total Liab. and Equity	<u>556,060</u>	Net Profit or Loss	<u>977,235</u>	18.7%	Return on Equity 49.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455946 SWEETWATER HEALTHCARE CENTER</b>				Nonprofit - Church	
SWEETWATER HEALTHCARE CENTER				8/31/2019 365 Days Settled	
SWEETWATER, TX 79556				CR Beds 100 POS Beds 0	
NOLAN				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate 64.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 434.3	
Current Assets	3,037,392	Total Charges	4,916,845	Average Wages 18.07	
Fixed Assets	42,115	Contract Allowance	367,686	7.5% Skilled Nursing 72.8%	
Other Assets	0	Operating Revenue	4,549,159	92.5% Ancillary Service 27.2%	
Total Assets	<u>3,079,507</u>	Operating Expense	3,968,645	87.2% Current Ratio 11.2	
Current Liabilities	271,696	Operating Margin	580,514	12.8% Days to Collect 41.0	
Long Term Liabilities	0	Other Income	144,641	3.2% Avg Payment Days 24.2	
Total Equity	<u>2,807,811</u>	Other Expense	0	0.0% Depreciation Rate 933.3%	
Total Liab. and Equity	<u>3,079,507</u>	Net Profit or Loss	<u>725,155</u>	15.9% Return on Equity 25.8%	
<b>675884 TEAGUE NURSING AND REHABILITATION</b>				Government - County	
TEAGUE NURSING AND REHABILITATION				9/30/2019 365 Days Settled	
TEAGUE, TX 75860				CR Beds 76 POS Beds 0	
FREESTONE				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate 46.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 320.9	
Current Assets	387,174	Total Charges	2,408,180	Average Wages 15.90	
Fixed Assets	11,923	Contract Allowance	-242,387	-10.1% Skilled Nursing 73.3%	
Other Assets	0	Operating Revenue	2,650,567	110.1% Ancillary Service 26.7%	
Total Assets	<u>399,097</u>	Operating Expense	2,679,873	101.1% Current Ratio 1.2	
Current Liabilities	313,405	Operating Margin	-29,306	-1.1% Days to Collect 31.2	
Long Term Liabilities	0	Other Income	103,479	3.9% Avg Payment Days 37.6	
Total Equity	<u>85,692</u>	Other Expense	0	0.0% Depreciation Rate 492.3%	
Total Liab. and Equity	<u>399,097</u>	Net Profit or Loss	<u>74,173</u>	2.8% Return on Equity 86.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676450 TERRA BELLA HEALTH AND WELLNESS SUITES</b>				Proprietary - Other	
TERRA BELLA HEALTH AND WELLNESS SUITES				5/31/2019 338 Days *Settled	
HOUSTON, TX 77047				CR Beds 128 POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	33.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	164.5
Current Assets	670,544	Total Charges	5,178,621	Average Wages	19.88
Fixed Assets	112,099	Contract Allowance	1,523,999	29.4%	Skilled Nursing 57.2%
Other Assets	74,617	Operating Revenue	3,654,622	70.6%	Ancillary Service 42.8%
Total Assets	857,260	Operating Expense	4,883,669	133.6%	Current Ratio 0.4
Current Liabilities	1,912,015	Operating Margin	-1,229,047	-33.6%	Days to Collect 54.3
Long Term Liabilities	222,258	Other Income	7,072	0.2%	Avg Payment Days 30.9
Total Equity	-1,277,013	Other Expense	0	0.0%	Depreciation Rate 1,259.1%
Total Liab. and Equity	857,260	Net Profit or Loss	(1,221,975)	-33.4%	Return on Equity 95.7%
<b>675594 TERRACE WEST NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
TERRACE WEST NURSING AND REHABILITATION LP				12/31/2019 365 Days Settled	
MIDLAND, TX 79707				CR Beds 147 POS Beds 0	
MIDLAND				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	49.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	238.7
Current Assets	552,535	Total Charges	5,601,443	Average Wages	20.09
Fixed Assets	155,557	Contract Allowance	943,616	16.8%	Skilled Nursing 77.5%
Other Assets	995,203	Operating Revenue	4,657,827	83.2%	Ancillary Service 22.5%
Total Assets	1,703,295	Operating Expense	5,927,918	127.3%	Current Ratio 0.7
Current Liabilities	793,786	Operating Margin	-1,270,091	-27.3%	Days to Collect 91.4
Long Term Liabilities	0	Other Income	7,211	0.2%	Avg Payment Days 26.0
Total Equity	909,509	Other Expense	0	0.0%	Depreciation Rate 66.6%
Total Liab. and Equity	1,703,295	Net Profit or Loss	(1,262,880)	-27.1%	Return on Equity -138.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675879 TERRELL HEALTHCARE CENTER</b>				Proprietary - Corporation	
TERRELL HEALTHCARE CENTER		12/31/2019 365 Days Settled			
TERRELL, TX 75160		CR Beds 94    POS Beds 0			
KAUFMAN		<b>Key Performance Ind.</b>			
BLUE CROSS (MARYLAND)		Occupancy Rate		59.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				178.8	
Current Assets	789,866	Total Charges	4,980,642	Average Wages	
Fixed Assets	0	Contract Allowance	7,914	18.83	
Other Assets	0	Operating Revenue	4,972,728	0.2%	
Total Assets	<u>789,866</u>	Operating Expense	4,829,807	99.8%	
Current Liabilities	584,467	Operating Margin	142,921	97.1%	
Long Term Liabilities	0	Other Income	786	2.9%	
Total Equity	<u>205,399</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>789,866</u>	Net Profit or Loss	<u>143,707</u>	0.0%	
				Return on Equity	
				70.0%	
<hr/>					
<b>675124 TEXAN NURSING &amp; REHAB OF GONZALES</b>				Nonprofit - Church	
TEXAN NURSING & REHAB OF GONZALES		12/31/2019 365 Days Settled			
GONZALES, TX 78629		CR Beds 80    POS Beds 0			
GONZALES		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		68.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				215.7	
Current Assets	475,812	Total Charges	4,594,455	Average Wages	
Fixed Assets	30,047	Contract Allowance	379,443	16.14	
Other Assets	4,020	Operating Revenue	4,215,012	8.3%	
Total Assets	<u>509,879</u>	Operating Expense	3,270,296	91.7%	
Current Liabilities	225,820	Operating Margin	944,716	77.6%	
Long Term Liabilities	3,630	Other Income	823	22.4%	
Total Equity	<u>280,429</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>509,879</u>	Net Profit or Loss	<u>945,538</u>	0.0%	
				Return on Equity	
				337.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455815 TEXAS INSTITUTE FOR CLINICALLY COMPLEX CARE</b>		Proprietary - Corporation	
TEXAS INSTITUTE FOR CLINICALLY COMPLEX CARE	10/31/2019 304 Days Settled		
HOUSTON, TX 77064	12/31/2019 61 Days Settled	CR Beds 202	POS Beds 0
HARRIS		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	25.1%
		Length of Stay	206.1
		Average Wages	22.96
		11.7%	Skilled Nursing 82.7%
		88.3%	Ancillary Service 17.3%
		121.2%	Current Ratio 1.5
		-21.2%	Days to Collect 337.2
		0.0%	Avg Payment Days 138.4
		0.0%	Depreciation Rate 1,649.3%
		-21.2%	Return on Equity 100.0%

  

Balance Sheet		Income Statement	
Current Assets	789,178	Total Charges	802,891
Fixed Assets	6,063	Contract Allowance	93,754
Other Assets	31,498	Operating Revenue	709,137
Total Assets	826,739	Operating Expense	859,753
Current Liabilities	536,266	Operating Margin	-150,616
Long Term Liabilities	441,090	Other Income	0
Total Equity	-150,617	Other Expense	0
Total Liab. and Equity	826,739	Net Profit or Loss	(150,616)

<b>455815 TEXAS INSTITUTE FOR CLINICALLY COMPLEX CARE</b>		Proprietary - Corporation	
TEXAS INSTITUTE FOR CLINICALLY COMPLEX CARE	10/31/2019 304 Days Settled		
HOUSTON, TX 77064	12/31/2019 61 Days Settled	CR Beds 202	POS Beds 0
HARRIS		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	36.6%
		Length of Stay	206.0
		Average Wages	22.96
		13.0%	Skilled Nursing 85.6%
		87.0%	Ancillary Service 14.4%
		141.4%	Current Ratio 0.2
		-41.4%	Days to Collect 166.6
		0.0%	Avg Payment Days 348.6
		0.0%	Depreciation Rate 443.5%
		-41.4%	Return on Equity 31.6%

  

Balance Sheet		Income Statement	
Current Assets	1,120,773	Total Charges	4,566,548
Fixed Assets	85,260	Contract Allowance	591,626
Other Assets	739,753	Operating Revenue	3,974,922
Total Assets	1,945,786	Operating Expense	5,620,697
Current Liabilities	7,182,302	Operating Margin	-1,645,775
Long Term Liabilities	-21,419	Other Income	0
Total Equity	-5,215,097	Other Expense	0
Total Liab. and Equity	1,945,786	Net Profit or Loss	(1,645,775)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455965 TEXHOMA CHRISTIAN CARE CENTER INC</b>		Nonprofit - Church	
TEXHOMA CHRISTIAN CARE CENTER INC    2/28/2019 365 Days Settled			
WICHITA FALLS, TX 76306		CR Beds 367    POS Beds 0	
WICHITA		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	52.3%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-504,071	Total Charges	19,036,410
Fixed Assets	1,025,448	Contract Allowance	3,096,902
Other Assets	63	Operating Revenue	15,939,508
Total Assets	521,440	Operating Expense	15,796,141
Current Liabilities	512,697	Operating Margin	143,367
Long Term Liabilities	0	Other Income	220,963
Total Equity	8,743	Other Expense	0
Total Liab. and Equity	521,440	Net Profit or Loss	364,330
		16.3%	Skilled Nursing    68.2%
		83.7%	Ancillary Service    31.8%
		99.1%	Current Ratio    (1.0)
		0.9%	Days to Collect    (17.6)
		1.4%	Avg Payment Days    11.3
		0.0%	Depreciation Rate    118.4%
		2.3%	Return on Equity    4,167.1%
<b>455573 TEXOMA HEALTHCARE CENTER</b>		Proprietary - Corporation	
TEXOMA HEALTHCARE CENTER    12/31/2019 365 Days Settled			
SHERMAN, TX 75090		CR Beds 179    POS Beds 0	
GRAYSON		<b>Key Performance Ind.</b>	
BLUE CROSS (MARYLAND)		Occupancy Rate	60.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	840,029	Total Charges	20,536,567
Fixed Assets	194,142	Contract Allowance	10,157,967
Other Assets	6,288	Operating Revenue	10,378,600
Total Assets	1,040,459	Operating Expense	10,516,317
Current Liabilities	688,886	Operating Margin	-137,717
Long Term Liabilities	194,352	Other Income	263,161
Total Equity	157,221	Other Expense	0
Total Liab. and Equity	1,040,459	Net Profit or Loss	125,444
		49.5%	Skilled Nursing    80.5%
		50.5%	Ancillary Service    19.5%
		101.3%	Current Ratio    1.2
		-1.3%	Days to Collect    29.1
		2.5%	Avg Payment Days    23.8
		0.0%	Depreciation Rate    343.5%
		1.2%	Return on Equity    79.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676085 THE ARBORS</b>				Nonprofit - Other	
THE ARBORS		12/31/2019 365 Days Settled			
AMARILLO, TX 79106		CR Beds 120    POS Beds 0			
POTTER		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		34.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				20.5	
Current Assets	836,146	Total Charges	9,685,608	Average Wages	21.75
Fixed Assets	11,684,196	Contract Allowance	2,634,372	27.2%	Skilled Nursing
Other Assets	0	Operating Revenue	7,051,236	72.8%	Ancillary Service
Total Assets	<u>12,520,342</u>	Operating Expense	9,014,036	127.8%	Current Ratio
Current Liabilities	17,086,086	Operating Margin	-1,962,800	-27.8%	Days to Collect
Long Term Liabilities	4,091,073	Other Income	136,465	1.9%	Avg Payment Days
Total Equity	<u>-8,656,817</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>12,520,342</u>	Net Profit or Loss	<u>(1,826,335)</u>	-25.9%	Return on Equity
					21.1%
<b>455840 THE ARBORS HEALTHCARE AND REHABILITATION CENTER</b>				Proprietary - Corporation	
THE ARBORS HEALTHCARE AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
RUSK, TX 75785		CR Beds 110    POS Beds 0			
CHEROKEE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		57.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				187.5	
Current Assets	685,170	Total Charges	5,564,923	Average Wages	17.91
Fixed Assets	56,337	Contract Allowance	807,745	14.5%	Skilled Nursing
Other Assets	47,912	Operating Revenue	4,757,178	85.5%	Ancillary Service
Total Assets	<u>789,419</u>	Operating Expense	5,101,576	107.2%	Current Ratio
Current Liabilities	2,755,359	Operating Margin	-344,398	-7.2%	Days to Collect
Long Term Liabilities	0	Other Income	6,234	0.1%	Avg Payment Days
Total Equity	<u>-1,965,940</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>789,419</u>	Net Profit or Loss	<u>(338,164)</u>	-7.1%	Return on Equity
					17.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676099 THE ARBOUR AT WESTMINSTER MANOR</b>				Nonprofit - Other	
THE ARBOUR AT WESTMINSTER MANOR				12/31/2019 365 Days Settled	
AUSTIN, TX 78731				CR Beds 85 POS Beds 0	
TRAVIS				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	92.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	135.5
Current Assets	9,861,268	Total Charges	12,157,930	Average Wages	19.95
Fixed Assets	85,482,415	Contract Allowance	5,695,372	46.8%	Skilled Nursing 76.0%
Other Assets	83,766,258	Operating Revenue	6,462,558	53.2%	Ancillary Service 24.0%
Total Assets	179,109,941	Operating Expense	30,548,502	472.7%	Current Ratio 0.1
Current Liabilities	103,534,987	Operating Margin	-24,085,944	-372.7%	Days to Collect 176.0
Long Term Liabilities	81,371,857	Other Income	39,609,797	612.9%	Avg Payment Days 25.3
Total Equity	-5,796,903	Other Expense	0	0.0%	Depreciation Rate 5.1%
Total Liab. and Equity	179,109,941	Net Profit or Loss	15,523,853	240.2%	Return on Equity -267.8%
<b>675697 THE ARMY RESIDENCE COMMUNITY HEALTH CARE CENTER</b>				Nonprofit - Other	
THE ARMY RESIDENCE COMMUNITY HEALTH CARE CENTER				6/30/2019 365 Days Settled	
SAN ANTONIO, TX 78239				CR Beds 789 POS Beds 0	
BEXAR				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	94.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	1,708.3
Current Assets	36,768,580	Total Charges	21,447,358	Average Wages	15.34
Fixed Assets	103,257,427	Contract Allowance	362,036	1.7%	Skilled Nursing 12.1%
Other Assets	1,628,701	Operating Revenue	21,085,322	98.3%	Ancillary Service 6.6%
Total Assets	141,654,708	Operating Expense	36,387,538	172.6%	Current Ratio 0.3
Current Liabilities	133,896,990	Operating Margin	-15,302,216	-72.6%	Days to Collect 47.9
Long Term Liabilities	14,215,911	Other Income	15,116,430	71.7%	Avg Payment Days 32.4
Total Equity	-6,458,193	Other Expense	0	0.0%	Depreciation Rate 6.1%
Total Liab. and Equity	141,654,708	Net Profit or Loss	(185,786)	-0.9%	Return on Equity 2.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676289 THE ATRIUM OF BELLMEAD LLC</b>				Proprietary - Corporation	
THE ATRIUM OF BELLMEAD LLC		12/31/2019 365 Days Settled			
BELLMEAD, TX 76705		CR Beds 126    POS Beds 0			
MCLENNAN		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		69.8%	
		Length of Stay		199.4	
		Average Wages		15.66	
		5.9% Skilled Nursing		66.0%	
		94.1% Ancillary Service		34.0%	
		102.1% Current Ratio		(0.3)	
		-2.1% Days to Collect		46.0	
		0.1% Avg Payment Days		(172.2)	
		0.0% Depreciation Rate		384.5%	
		-2.0% Return on Equity		-4.9%	
<hr/>					
<b>675205 THE ATRIUM REHABILITATION CENTER</b>				Proprietary - Partnership	
THE ATRIUM REHABILITATION CENTER		12/31/2019 365 Days Settled			
SAN ANTONIO, TX 78229		CR Beds 87    POS Beds 0			
BEXAR		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		45.0%	
		Length of Stay		88.8	
		Average Wages		19.03	
		14.8% Skilled Nursing		53.9%	
		85.2% Ancillary Service		46.1%	
		100.3% Current Ratio		0.7	
		-0.3% Days to Collect		53.1	
		0.0% Avg Payment Days		53.6	
		0.0% Depreciation Rate		31.0%	
		-0.3% Return on Equity		-2.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676457 THE BARTLETT SKILLED NURSING AND ASSISTED LIVING</b>				Proprietary - Partnership	
THE BARTLETT SKILLED NURSING AND ASSISTED LIVING		12/31/2019 365 Days Settled			
EL PASO, TX 79912				CR Beds 58    POS Beds 0	
EL PASO				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate            76.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              44.2	
Current Assets	1,640,940	Total Charges	5,801,424	Average Wages              18.80	
Fixed Assets	-313,183	Contract Allowance	-793,807	-13.7%	Skilled Nursing            52.9%
Other Assets	0	Operating Revenue	6,595,231	113.7%	Ancillary Service        47.1%
Total Assets	<u>1,327,757</u>	Operating Expense	7,140,672	108.3%	Current Ratio              3.5
Current Liabilities	468,604	Operating Margin	-545,441	-8.3%	Days to Collect            77.6
Long Term Liabilities	2,035,467	Other Income	18,047	0.3%	Avg Payment Days        18.8
Total Equity	<u>-1,176,314</u>	Other Expense	0	0.0%	Depreciation Rate        1,747.3%
Total Liab. and Equity	<u>1,327,757</u>	Net Profit or Loss	<u>(527,394)</u>	-8.0%	Return on Equity          44.8%
<hr/>					
<b>676237 THE BELMONT AT TWIN CREEKS</b>				Nonprofit - Church	
THE BELMONT AT TWIN CREEKS		8/31/2019 243 Days Settled			
ALLEN, TX 75013				CR Beds 112    POS Beds 0	
COLLIN				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate            66.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              40.3	
Current Assets	1,751,048	Total Charges	10,162,734	Average Wages              23.34	
Fixed Assets	0	Contract Allowance	4,342,649	42.7%	Skilled Nursing            57.5%
Other Assets	0	Operating Revenue	5,820,085	57.3%	Ancillary Service        42.5%
Total Assets	<u>1,751,048</u>	Operating Expense	5,761,198	99.0%	Current Ratio              11.6
Current Liabilities	151,087	Operating Margin	58,887	1.0%	Days to Collect            48.8
Long Term Liabilities	0	Other Income	-2,125	0.0%	Avg Payment Days        4.7
Total Equity	<u>1,599,961</u>	Other Expense	0	0.0%	Depreciation Rate        0.0%
Total Liab. and Equity	<u>1,751,048</u>	Net Profit or Loss	<u>56,762</u>	1.0%	Return on Equity          3.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675539 THE BRADFORD AT BROOKSIDE</b>				Nonprofit - Church	
THE BRADFORD AT BROOKSIDE		12/31/2019 365 Days Settled			
LIVINGSTON, TX 77351		CR Beds 125    POS Beds 0			
POLK		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		71.0%	
		Length of Stay		113.2	
		Average Wages		17.44	
		29.9%		Skilled Nursing    68.4%	
		70.1%		Ancillary Service    31.6%	
		97.1%		Current Ratio    7.4	
		2.9%		Days to Collect    42.6	
		0.0%		Avg Payment Days    5.3	
		0.0%		Depreciation Rate    0.0%	
		2.8%		Return on Equity    13.8%	

  

Balance Sheet		Income Statement			
Current Assets	1,721,964	Total Charges	10,383,672		
Fixed Assets	0	Contract Allowance	3,102,421		
Other Assets	0	Operating Revenue	7,281,251		
Total Assets	<u>1,721,964</u>	Operating Expense	7,069,928		
Current Liabilities	233,514	Operating Margin	211,323		
Long Term Liabilities	0	Other Income	-3,259		
Total Equity	<u>1,484,785</u>	Other Expense	0		
Total Liab. and Equity	<u>1,718,299</u>	Net Profit or Loss	<u>204,334</u>		

<b>676409 THE BRAZOS OF WACO</b>				Proprietary - Other	
THE BRAZOS OF WACO		5/31/2019 365 Days Settled			
WACO, TX 76711		CR Beds 123    POS Beds 0			
MCLENNAN		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		62.6%	
		Length of Stay		87.8	
		Average Wages		20.66	
		36.1%		Skilled Nursing    59.2%	
		63.9%		Ancillary Service    40.8%	
		99.8%		Current Ratio    2.1	
		0.2%		Days to Collect    44.1	
		0.0%		Avg Payment Days    16.4	
		0.0%		Depreciation Rate    2,462.3%	
		0.2%		Return on Equity    -0.6%	

  

Balance Sheet		Income Statement			
Current Assets	953,550	Total Charges	11,931,288		
Fixed Assets	31,634	Contract Allowance	4,308,050		
Other Assets	302,643	Operating Revenue	7,623,238		
Total Assets	<u>1,287,827</u>	Operating Expense	7,611,375		
Current Liabilities	455,166	Operating Margin	11,863		
Long Term Liabilities	3,008,068	Other Income	1,243		
Total Equity	<u>-2,175,407</u>	Other Expense	0		
Total Liab. and Equity	<u>1,287,827</u>	Net Profit or Loss	<u>13,106</u>		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676357 THE BROADMOOR AT CREEKSIDE PARK</b>				Nonprofit - Church	
THE BROADMOOR AT CREEKSIDE PARK		12/31/2019 365 Days Settled			
THE WOODLANDS, TX 77389				CR Beds 112 POS Beds 0	
MONTGOMERY				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	72.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	60.9
Current Assets	2,723,949	Total Charges	18,131,871	Average Wages	21.93
Fixed Assets	0	Contract Allowance	8,099,894	44.7% Skilled Nursing	54.2%
Other Assets	0	Operating Revenue	10,031,977	55.3% Ancillary Service	45.8%
Total Assets	2,723,949	Operating Expense	9,886,685	98.6% Current Ratio	14.9
Current Liabilities	182,640	Operating Margin	145,292	1.4% Days to Collect	87.7
Long Term Liabilities	0	Other Income	1,243	0.0% Avg Payment Days	5.8
Total Equity	2,541,309	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	2,723,949	Net Profit or Loss	142,973	1.4% Return on Equity	5.6%
<hr/>					
<b>676111 THE BUCKINGHAM</b>				Proprietary - Corporation	
THE BUCKINGHAM		12/31/2019 365 Days Settled			
HOUSTON, TX 77063				CR Beds 504 POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	77.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	326.9
Current Assets	12,609,016	Total Charges	31,516,832	Average Wages	19.97
Fixed Assets	178,112,864	Contract Allowance	3,742,419	11.9% Skilled Nursing	44.1%
Other Assets	25,446,862	Operating Revenue	27,774,413	88.1% Ancillary Service	0.0%
Total Assets	216,168,742	Operating Expense	56,159,716	202.2% Current Ratio	0.7
Current Liabilities	17,247,867	Operating Margin	-28,385,303	-102.2% Days to Collect	61.1
Long Term Liabilities	323,646,472	Other Income	2,127,661	7.7% Avg Payment Days	9.9
Total Equity	-124,725,597	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	216,168,742	Net Profit or Loss	(26,257,642)	-94.5% Return on Equity	21.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676249 THE CARLYLE AT STONEBRIDGE PARK</b>				Nonprofit - Church	
THE CARLYLE AT STONEBRIDGE PARK		8/31/2019 243 Days Settled			
SOUTHLAKE, TX 76092		CR Beds 112 POS Beds 0			
TARRANT		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		65.8%	
		Length of Stay		48.0	
		Average Wages		23.96	
		Skilled Nursing		55.9%	
		Ancillary Service		44.1%	
		Current Ratio		10.5	
		Days to Collect		62.0	
		Avg Payment Days		4.7	
		Depreciation Rate		0.0%	
		Return on Equity		2.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	2,022,485	Total Charges	10,862,546		
Fixed Assets	0	Contract Allowance	4,759,524	43.8%	
Other Assets	0	Operating Revenue	6,103,022	56.2%	
Total Assets	2,022,485	Operating Expense	6,052,626	99.2%	
Current Liabilities	192,335	Operating Margin	50,396	0.8%	
Long Term Liabilities	0	Other Income	-5,415	-0.1%	
Total Equity	1,830,150	Other Expense	0	0.0%	
Total Liab. and Equity	2,022,485	Net Profit or Loss	44,981	0.7%	

<b>676443 THE CENTER AT GRANDE</b>				Proprietary - Partnership	
THE CENTER AT GRANDE		12/31/2019 365 Days Settled			
TYLER, TX 75707		CR Beds 96 POS Beds 0			
SMITH		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		76.0%	
		Length of Stay		22.6	
		Average Wages		19.53	
		Skilled Nursing		93.6%	
		Ancillary Service		0.0%	
		Current Ratio		0.8	
		Days to Collect		66.6	
		Avg Payment Days		30.3	
		Depreciation Rate		0.0%	
		Return on Equity		16.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	3,002,192	Total Charges	26,637,742		
Fixed Assets	1,590,664	Contract Allowance	13,364,528	50.2%	
Other Assets	9,186	Operating Revenue	13,273,214	49.8%	
Total Assets	4,602,042	Operating Expense	13,140,303	99.0%	
Current Liabilities	3,730,136	Operating Margin	132,911	1.0%	
Long Term Liabilities	0	Other Income	7,572	0.1%	
Total Equity	871,906	Other Expense	0	0.0%	
Total Liab. and Equity	4,602,042	Net Profit or Loss	140,483	1.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455485 THE CLAIRMONT TYLER</b>		Government - City-County	
THE CLAIRMONT TYLER		12/31/2019 365 Days Settled	
TYLER, TX 75701		CR Beds 120 POS Beds 0	
SMITH		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	70.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,473,402	Total Charges	7,636,261
Fixed Assets	0	Contract Allowance	192,308
Other Assets	0	Operating Revenue	7,443,953
Total Assets	1,473,402	Operating Expense	6,304,087
Current Liabilities	419,915	Operating Margin	1,139,866
Long Term Liabilities	0	Other Income	0
Total Equity	1,053,487	Other Expense	0
Total Liab. and Equity	1,473,402	Net Profit or Loss	1,139,866
		2.5%	Skilled Nursing 77.1%
		97.5%	Ancillary Service 22.9%
		84.7%	Current Ratio 3.5
		15.3%	Days to Collect 55.9
		0.0%	Avg Payment Days 15.0
		0.0%	Depreciation Rate 0.0%
		15.3%	Return on Equity 108.2%
<b>676207 THE COLONNADES AT REFLECTION BAY</b>		Nonprofit - Church	
THE COLONNADES AT REFLECTION BAY		9/30/2019 365 Days Settled	
PEARLAND, TX 77584		CR Beds 180 POS Beds 0	
BRAZORIA		<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)		Occupancy Rate	69.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	7,740,544	Total Charges	19,566,263
Fixed Assets	0	Contract Allowance	7,185,427
Other Assets	0	Operating Revenue	12,380,836
Total Assets	7,740,544	Operating Expense	12,115,050
Current Liabilities	187,936	Operating Margin	265,786
Long Term Liabilities	0	Other Income	3,668
Total Equity	7,552,608	Other Expense	0
Total Liab. and Equity	7,740,544	Net Profit or Loss	269,454
		36.7%	Skilled Nursing 62.0%
		63.3%	Ancillary Service 38.0%
		97.9%	Current Ratio 41.2
		2.1%	Days to Collect 155.4
		0.0%	Avg Payment Days 3.0
		0.0%	Depreciation Rate 0.0%
		2.2%	Return on Equity 3.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676066 THE CONCIERGE</b>				Proprietary - Corporation	
THE CONCIERGE		12/31/2019 365 Days Settled			
HOUSTON, TX 77077				CR Beds 114    POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	32.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	34.0
Current Assets	1,639,983	Total Charges	5,510,879	Average Wages	20.41
Fixed Assets	244	Contract Allowance	549,282	10.0%	Skilled Nursing 92.7%
Other Assets	0	Operating Revenue	4,961,597	90.0%	Ancillary Service 0.0%
Total Assets	<u>1,640,227</u>	Operating Expense	6,002,362	121.0%	Current Ratio 3.7
Current Liabilities	441,555	Operating Margin	-1,040,765	-21.0%	Days to Collect 134.0
Long Term Liabilities	3,936,015	Other Income	1,133	0.0%	Avg Payment Days (19.2)
Total Equity	<u>-2,737,343</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>1,640,227</u>	Net Profit or Loss	<u>(1,039,632)</u>	-21.0%	Return on Equity 38.0%
<b>675766 THE COURTYARD REHABILITATION AND HEALTHCARE CENTER</b>				Nonprofit - Church	
THE COURTYARD REHABILITATION AND HEALTHCARE CENTER		9/30/2019 365 Days Settled			
VICTORIA, TX 77901				CR Beds 56    POS Beds 0	
VICTORIA				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	86.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	125.3
Current Assets	409,798	Total Charges	4,738,460	Average Wages	21.06
Fixed Assets	455,000	Contract Allowance	418,309	8.8%	Skilled Nursing 60.5%
Other Assets	2,435,057	Operating Revenue	4,320,151	91.2%	Ancillary Service 39.5%
Total Assets	<u>3,299,855</u>	Operating Expense	3,926,612	90.9%	Current Ratio 1.6
Current Liabilities	260,905	Operating Margin	393,539	9.1%	Days to Collect 34.4
Long Term Liabilities	2,127,406	Other Income	668	0.0%	Avg Payment Days 17.0
Total Equity	<u>911,544</u>	Other Expense	0	0.0%	Depreciation Rate 51.3%
Total Liab. and Equity	<u>3,299,855</u>	Net Profit or Loss	<u>394,207</u>	9.1%	Return on Equity 43.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676155 THE COURTYARDS AT PASADENA</b>				Nonprofit - Church	
THE COURTYARDS AT PASADENA		12/31/2019 365 Days Settled			
PASADENA, TX 77503		CR Beds 196 POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		63.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 87.0	
Current Assets	679,867	Total Charges	14,246,008	Average Wages	18.81
Fixed Assets	125,017	Contract Allowance	2,925,199	20.5% Skilled Nursing	56.8%
Other Assets	4,050	Operating Revenue	11,320,809	79.5% Ancillary Service	43.2%
Total Assets	808,934	Operating Expense	10,718,269	94.7% Current Ratio	1.4
Current Liabilities	492,126	Operating Margin	602,540	5.3% Days to Collect	19.5
Long Term Liabilities	-1,027,528	Other Income	366,998	3.2% Avg Payment Days	9.6
Total Equity	1,344,336	Other Expense	0	0.0% Depreciation Rate	1,417.5%
Total Liab. and Equity	808,934	Net Profit or Loss	969,538	8.6% Return on Equity	72.1%
<hr/>					
<b>676323 THE CRESCENT</b>				Nonprofit - Church	
THE CRESCENT		12/31/2019 365 Days Settled			
SUGAR LAND, TX 77478		CR Beds 112 POS Beds 0			
FORT BEND		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		50.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 60.8	
Current Assets	3,146,014	Total Charges	17,351,175	Average Wages	22.22
Fixed Assets	0	Contract Allowance	7,453,022	43.0% Skilled Nursing	56.3%
Other Assets	0	Operating Revenue	9,898,153	57.0% Ancillary Service	43.7%
Total Assets	3,146,014	Operating Expense	9,746,739	98.5% Current Ratio	11.8
Current Liabilities	265,605	Operating Margin	151,414	1.5% Days to Collect	103.1
Long Term Liabilities	0	Other Income	2,136	0.0% Avg Payment Days	5.2
Total Equity	2,880,409	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	3,146,014	Net Profit or Loss	134,234	1.4% Return on Equity	4.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676425 THE ENCLAVE</b>				Proprietary - Other	
THE ENCLAVE		12/31/2019 365 Days Settled			
SAN ANTONIO, TX 78258				CR Beds 142    POS Beds 0	
BEXAR				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	75.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	40.8
Current Assets	1,739,578	Total Charges	16,610,209	Average Wages	19.57
Fixed Assets	18,463,121	Contract Allowance	5,011,283	30.2% Skilled Nursing	67.6%
Other Assets	5,029	Operating Revenue	11,598,926	69.8% Ancillary Service	32.4%
Total Assets	<u>20,207,728</u>	Operating Expense	13,783,875	118.8% Current Ratio	1.7
Current Liabilities	1,015,330	Operating Margin	-2,184,949	-18.8% Days to Collect	46.7
Long Term Liabilities	26,828,932	Other Income	2,015,434	17.4% Avg Payment Days	22.2
Total Equity	-7,636,534	Other Expense	0	0.0% Depreciation Rate	9.9%
Total Liab. and Equity	<u>20,207,728</u>	Net Profit or Loss	<u>(169,515)</u>	-1.5% Return on Equity	2.2%
<b>455870 THE FORUM AT LINCOLN HEIGHTS</b>				Proprietary - Corporation	
THE FORUM AT LINCOLN HEIGHTS		12/31/2019 365 Days Settled			
SAN ANTONIO, TX 78209				CR Beds 268    POS Beds 0	
BEXAR				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	93.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	223.5
Current Assets	454,067	Total Charges	16,309,499	Average Wages	17.38
Fixed Assets	8,423	Contract Allowance	485,391	3.0% Skilled Nursing	26.1%
Other Assets	0	Operating Revenue	15,824,108	97.0% Ancillary Service	13.2%
Total Assets	<u>462,490</u>	Operating Expense	15,306,344	96.7% Current Ratio	0.2
Current Liabilities	2,201,184	Operating Margin	517,764	3.3% Days to Collect	9.9
Long Term Liabilities	0	Other Income	281,161	1.8% Avg Payment Days	7.6
Total Equity	-1,738,694	Other Expense	0	0.0% Depreciation Rate	6,355.0%
Total Liab. and Equity	<u>462,490</u>	Net Profit or Loss	<u>798,930</u>	5.0% Return on Equity	-46.0%

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# SNF Profile Report - 2019

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455854 THE FORUM AT MEMORIAL WOODS HEALTHCARE CENTER</b>				Proprietary - Corporation	
THE FORUM AT MEMORIAL WOODS HEALTHCARE CENTER		12/31/2019 365 Days Settled			
HOUSTON, TX 77024		CR Beds 406    POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		82.2%	
		Length of Stay		281.2	
		Average Wages		16.88	
		4.6% Skilled Nursing		20.3%	
		95.4% Ancillary Service		12.4%	
		100.2% Current Ratio		0.0	
		-0.2% Days to Collect		10.2	
		2.6% Avg Payment Days		7.4	
		0.0% Depreciation Rate		1,553.9%	
		2.3% Return on Equity		-2.3%	
<hr/>					
<b>455975 THE GARDENS OF BELLAIRE</b>				Proprietary - Corporation	
THE GARDENS OF BELLAIRE		12/31/2019 365 Days Settled			
BELLAIRE, TX 77401		CR Beds 145    POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
WPS (NEBRASKA)		Occupancy Rate		64.1%	
		Length of Stay		121.1	
		Average Wages		19.51	
		4.3% Skilled Nursing		29.3%	
		95.7% Ancillary Service		17.6%	
		103.9% Current Ratio		0.2	
		-3.9% Days to Collect		15.5	
		1.7% Avg Payment Days		6.9	
		0.0% Depreciation Rate		48.8%	
		-2.2% Return on Equity		19.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676195 THE GRACE CARE CENTER OF KATY</b>		Proprietary - Corporation	
THE GRACE CARE CENTER OF KATY		12/31/2019 365 Days Settled	
KATY, TX 77494		CR Beds 130 POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	80.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,572,262	Total Charges	18,271,492
Fixed Assets	88,478	Contract Allowance	7,157,436
Other Assets	145,927	Operating Revenue	11,114,056
Total Assets	1,806,667	Operating Expense	12,193,771
Current Liabilities	2,206,965	Operating Margin	-1,079,715
Long Term Liabilities	350,000	Other Income	14,787
Total Equity	-750,298	Other Expense	0
Total Liab. and Equity	1,806,667	Net Profit or Loss	(1,064,928)
		39.2%	Skilled Nursing 86.3%
		60.8%	Ancillary Service 13.7%
		109.7%	Current Ratio 0.7
		-9.7%	Days to Collect 47.3
		0.1%	Avg Payment Days 35.2
		0.0%	Depreciation Rate 327.3%
		-9.6%	Return on Equity 141.9%

<b>676423 THE HALLMARK</b>		Nonprofit - Other	
THE HALLMARK		12/31/2019 365 Days Settled	
HOUSTON, TX 77056		CR Beds 32 POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)		Occupancy Rate	65.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	26,043,091	Total Charges	3,574,228
Fixed Assets	31,898,099	Contract Allowance	1,059,153
Other Assets	38,868,947	Operating Revenue	2,515,075
Total Assets	96,810,137	Operating Expense	16,012,429
Current Liabilities	9,043,409	Operating Margin	-13,497,354
Long Term Liabilities	51,412,322	Other Income	19,152,220
Total Equity	36,354,406	Other Expense	0
Total Liab. and Equity	96,810,137	Net Profit or Loss	5,654,866
		29.6%	Skilled Nursing 78.2%
		70.4%	Ancillary Service 21.8%
		636.7%	Current Ratio 2.9
		-536.7%	Days to Collect 102.0
		761.5%	Avg Payment Days 28.6
		0.0%	Depreciation Rate 6.2%
		224.8%	Return on Equity 15.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676317 THE HARRISON AT HERITAGE</b>				Nonprofit - Church	
THE HARRISON AT HERITAGE		8/31/2019 243 Days Settled			
FORT WORTH, TX 76244		CR Beds 120    POS Beds 0			
TARRANT		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		76.3%	
		Length of Stay		55.5	
		Average Wages		22.61	
		Skilled Nursing		57.3%	
		Ancillary Service		42.7%	
		Current Ratio		13.3	
		Days to Collect		37.5	
		Avg Payment Days		5.0	
		Depreciation Rate		0.0%	
		Return on Equity		4.9%	
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	1,885,081	Total Charges	11,485,332		
Fixed Assets	0	Contract Allowance	4,783,794	41.7%	
Other Assets	0	Operating Revenue	6,701,538	58.3%	
Total Assets	1,885,081	Operating Expense	6,613,614	98.7%	
Current Liabilities	141,343	Operating Margin	87,924	1.3%	
Long Term Liabilities	0	Other Income	-1,772	0.0%	
Total Equity	1,743,738	Other Expense	0	0.0%	
Total Liab. and Equity	1,885,081	Net Profit or Loss	86,152	1.3%	

<b>676395 THE HEALTHCARE RESORT OF PLANO</b>				Proprietary - Corporation	
THE HEALTHCARE RESORT OF PLANO		12/31/2019 365 Days Settled			
PLANO, TX 75075		CR Beds 100    POS Beds 0			
COLLIN		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		68.7%	
		Length of Stay		37.1	
		Average Wages		26.07	
		Skilled Nursing		43.7%	
		Ancillary Service		48.1%	
		Current Ratio		(5.0)	
		Days to Collect		49.2	
		Avg Payment Days		14.5	
		Depreciation Rate		287.9%	
		Return on Equity		-1.8%	
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	-3,596,621	Total Charges	14,257,775		
Fixed Assets	233,860	Contract Allowance	4,323,093	30.3%	
Other Assets	13,043,622	Operating Revenue	9,934,682	69.7%	
Total Assets	9,680,861	Operating Expense	9,863,862	99.3%	
Current Liabilities	719,697	Operating Margin	70,820	0.7%	
Long Term Liabilities	13,043,623	Other Income	6,644	0.1%	
Total Equity	-4,082,459	Other Expense	0	0.0%	
Total Liab. and Equity	9,680,861	Net Profit or Loss	72,704	0.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676181 THE HEIGHTS</b>				Nonprofit - Church	
THE HEIGHTS		12/31/2019 365 Days Settled			
PLEASANTON, TX 78064				CR Beds 100    POS Beds 0	
ATASCOSA				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate            92.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                83.5	
Current Assets	1,390,065	Total Charges	11,840,141	Average Wages                17.85	
Fixed Assets	0	Contract Allowance	3,172,419	26.8% Skilled Nursing        70.0%	
Other Assets	0	Operating Revenue	8,667,722	73.2% Ancillary Service        30.0%	
Total Assets	<u>1,390,065</u>	Operating Expense	8,102,437	93.5% Current Ratio            1.0	
Current Liabilities	1,448,904	Operating Margin	565,285	6.5% Days to Collect            58.5	
Long Term Liabilities	0	Other Income	4,760	0.1% Avg Payment Days        65.3	
Total Equity	<u>-58,839</u>	Other Expense	0	0.0% Depreciation Rate        0.0%	
Total Liab. and Equity	<u>1,390,065</u>	Net Profit or Loss	<u>570,045</u>	6.6% Return on Equity        -968.8%	
<b>676441 THE HEIGHTS OF ALAMO</b>				Proprietary - Other	
THE HEIGHTS OF ALAMO		12/31/2019 365 Days Settled			
ALAMO, TX 78516				CR Beds 130    POS Beds 0	
HIDALGO				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate            45.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                55.8	
Current Assets	885,670	Total Charges	9,558,752	Average Wages                16.22	
Fixed Assets	160,280	Contract Allowance	3,157,400	33.0% Skilled Nursing        63.2%	
Other Assets	97,037	Operating Revenue	6,401,352	67.0% Ancillary Service        36.8%	
Total Assets	<u>1,142,987</u>	Operating Expense	7,109,371	111.1% Current Ratio            1.7	
Current Liabilities	532,831	Operating Margin	-708,019	-11.1% Days to Collect            39.4	
Long Term Liabilities	3,045,633	Other Income	6,050	0.1% Avg Payment Days        23.0	
Total Equity	<u>-2,435,477</u>	Other Expense	0	0.0% Depreciation Rate        562.9%	
Total Liab. and Equity	<u>1,142,987</u>	Net Profit or Loss	<u>(701,969)</u>	-11.0% Return on Equity        28.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676418 THE HEIGHTS OF BULVERDE</b>				Proprietary - Other	
THE HEIGHTS OF BULVERDE		6/30/2019 91 Days Settled			
SPRING BRANCH, TX 78070		3/31/2019 90 Days Settled		CR Beds 124 POS Beds 0	
COMAL		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		56.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				50.7	
Current Assets	670,127	Total Charges	2,024,324	Average Wages	
				19.10	
Fixed Assets	78,418	Contract Allowance	345,060	17.0% Skilled Nursing	
				72.5%	
Other Assets	4,155	Operating Revenue	1,679,264	83.0% Ancillary Service	
				27.5%	
Total Assets	<u>752,700</u>	Operating Expense	2,022,239	120.4% Current Ratio	
				1.6	
Current Liabilities	408,944	Operating Margin	-342,975	-20.4% Days to Collect	
				57.4	
Long Term Liabilities	4,810,783	Other Income	0	0.0% Avg Payment Days	
				29.5	
Total Equity	<u>-4,467,027</u>	Other Expense	0	0.0% Depreciation Rate	
				243.2%	
Total Liab. and Equity	<u>752,700</u>	Net Profit or Loss	<u>(342,975)</u>	-20.4% Return on Equity	
				7.7%	

<b>676418 THE HEIGHTS OF BULVERDE</b>				Nonprofit - Church	
THE HEIGHTS OF BULVERDE		6/30/2019 91 Days Settled			
SPRING BRANCH, TX 78070		3/31/2019 90 Days Settled		CR Beds 124 POS Beds 0	
COMAL		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		56.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				59.6	
Current Assets	1,193,821	Total Charges	1,682,647	Average Wages	
				19.10	
Fixed Assets	0	Contract Allowance	90,215	5.4% Skilled Nursing	
				65.8%	
Other Assets	0	Operating Revenue	1,592,432	94.6% Ancillary Service	
				34.2%	
Total Assets	<u>1,193,821</u>	Operating Expense	2,093,884	131.5% Current Ratio	
				0.9	
Current Liabilities	1,338,286	Operating Margin	-501,452	-31.5% Days to Collect	
				135.7	
Long Term Liabilities	0	Other Income	255	0.0% Avg Payment Days	
				115.7	
Total Equity	<u>-144,465</u>	Other Expense	0	0.0% Depreciation Rate	
				0.0%	
Total Liab. and Equity	<u>1,193,821</u>	Net Profit or Loss	<u>(501,197)</u>	-31.5% Return on Equity	
				346.9%	

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# SNF Profile Report - 2019

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676138 THE HEIGHTS OF GONZALES</b>		Nonprofit - Church	
THE HEIGHTS OF GONZALES		8/31/2019 365 Days Settled	
GONZALES, TX 78629		CR Beds 132 POS Beds 0	
GONZALES		<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)		Occupancy Rate	79.7%
		Length of Stay	154.1
		Average Wages	18.06
		Skilled Nursing	70.9%
		Ancillary Service	29.1%
		Current Ratio	0.9
		Days to Collect	33.1
		Avg Payment Days	36.9
		Depreciation Rate	0.0%
		Return on Equity	-390.5%

  

Balance Sheet		Income Statement	
Current Assets	760,176	Total Charges	9,442,810
Fixed Assets	0	Contract Allowance	1,050,911
Other Assets	0	Operating Revenue	8,391,899
Total Assets	760,176	Operating Expense	8,150,582
Current Liabilities	823,363	Operating Margin	241,317
Long Term Liabilities	0	Other Income	5,411
Total Equity	-63,187	Other Expense	0
Total Liab. and Equity	760,176	Net Profit or Loss	246,728

<b>676356 THE HEIGHTS OF NORTH HOUSTON</b>		Nonprofit - Church	
THE HEIGHTS OF NORTH HOUSTON		9/30/2019 365 Days Settled	
HOUSTON, TX 77090		CR Beds 131 POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)		Occupancy Rate	68.3%
		Length of Stay	78.9
		Average Wages	18.71
		Skilled Nursing	67.9%
		Ancillary Service	32.1%
		Current Ratio	0.4
		Days to Collect	25.9
		Avg Payment Days	59.9
		Depreciation Rate	0.0%
		Return on Equity	67.4%

  

Balance Sheet		Income Statement	
Current Assets	553,335	Total Charges	8,433,743
Fixed Assets	0	Contract Allowance	622,796
Other Assets	0	Operating Revenue	7,810,947
Total Assets	553,335	Operating Expense	8,656,792
Current Liabilities	1,419,975	Operating Margin	-845,845
Long Term Liabilities	0	Other Income	262,021
Total Equity	-866,640	Other Expense	0
Total Liab. and Equity	553,335	Net Profit or Loss	(583,824)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676350 THE HEIGHTS OF TOMBALL</b>				Nonprofit - Church	
THE HEIGHTS OF TOMBALL		9/30/2019 365 Days Settled			
TOMBALL, TX 77375				CR Beds 131    POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate            76.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                73.4	
Current Assets	424,311	Total Charges	10,288,799	Average Wages                19.18	
Fixed Assets	0	Contract Allowance	206,737	2.0% Skilled Nursing            64.4%	
Other Assets	0	Operating Revenue	10,082,062	98.0% Ancillary Service        35.6%	
Total Assets	424,311	Operating Expense	9,370,337	92.9% Current Ratio            0.3	
Current Liabilities	1,263,255	Operating Margin	711,725	7.1% Days to Collect            15.4	
Long Term Liabilities	0	Other Income	13,208	0.1% Avg Payment Days        49.2	
Total Equity	-838,944	Other Expense	0	0.0% Depreciation Rate        0.0%	
Total Liab. and Equity	424,311	Net Profit or Loss	724,933	7.2% Return on Equity            -86.4%	
<hr/>					
<b>676262 THE HEIGHTS OF TYLER</b>				Nonprofit - Church	
THE HEIGHTS OF TYLER		9/30/2019 365 Days Settled			
TYLER, TX 75703				CR Beds 120    POS Beds 0	
SMITH				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate            91.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                100.4	
Current Assets	350,871	Total Charges	9,712,487	Average Wages                16.42	
Fixed Assets	0	Contract Allowance	889,718	9.2% Skilled Nursing            73.8%	
Other Assets	0	Operating Revenue	8,822,769	90.8% Ancillary Service        26.2%	
Total Assets	350,871	Operating Expense	8,041,819	91.1% Current Ratio            0.8	
Current Liabilities	447,138	Operating Margin	780,950	8.9% Days to Collect            14.5	
Long Term Liabilities	0	Other Income	22,521	0.3% Avg Payment Days        20.3	
Total Equity	-96,267	Other Expense	0	0.0% Depreciation Rate        0.0%	
Total Liab. and Equity	350,871	Net Profit or Loss	803,471	9.1% Return on Equity            -834.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676224 THE HEIGHTS ON HUEBNER</b>				Nonprofit - Church	
THE HEIGHTS ON HUEBNER		12/31/2019 365 Days Settled			
SAN ANTONIO, TX 78240				CR Beds 120    POS Beds 0	
BEXAR				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	85.0%
				Length of Stay	69.3
				Average Wages	19.64
				28.1% Skilled Nursing	73.8%
				71.9% Ancillary Service	26.2%
				94.9% Current Ratio	1.1
				5.1% Days to Collect	37.4
				0.0% Avg Payment Days	36.0
				0.0% Depreciation Rate	0.0%
				5.1% Return on Equity	579.7%

Balance Sheet		Income Statement			
Current Assets	972,744	Total Charges	13,212,526		
Fixed Assets	0	Contract Allowance	3,708,098		
Other Assets	0	Operating Revenue	9,504,428		
Total Assets	972,744	Operating Expense	9,023,496		
Current Liabilities	889,598	Operating Margin	480,932		
Long Term Liabilities	0	Other Income	1,050		
Total Equity	83,146	Other Expense	0		
Total Liab. and Equity	972,744	Net Profit or Loss	481,982		

<b>675447 THE HIGHLANDS OF DALLAS</b>				Nonprofit - Church	
THE HIGHLANDS OF DALLAS		12/31/2019 365 Days Settled			
DALLAS, TX 75243				CR Beds 116    POS Beds 0	
DALLAS				<b>Key Performance Ind.</b>	
BLUE CROSS (MARYLAND)				Occupancy Rate	77.9%
				Length of Stay	188.5
				Average Wages	17.36
				20.9% Skilled Nursing	60.1%
				79.1% Ancillary Service	39.9%
				99.7% Current Ratio	1.1
				0.3% Days to Collect	63.0
				0.0% Avg Payment Days	13.0
				0.0% Depreciation Rate	5,932.5%
				0.3% Return on Equity	16.0%

Balance Sheet		Income Statement			
Current Assets	1,230,947	Total Charges	8,436,333		
Fixed Assets	15,006	Contract Allowance	1,761,486		
Other Assets	1,536	Operating Revenue	6,674,847		
Total Assets	1,247,489	Operating Expense	6,654,151		
Current Liabilities	1,118,224	Operating Margin	20,696		
Long Term Liabilities	0	Other Income	36		
Total Equity	129,265	Other Expense	0		
Total Liab. and Equity	1,247,489	Net Profit or Loss	20,732		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676315 THE HILLCREST OF NORTH DALLAS</b>		Nonprofit - Church	
THE HILLCREST OF NORTH DALLAS		5/31/2019 365 Days Settled	
DALLAS, TX 75252		CR Beds 120 POS Beds 0	
DALLAS		<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)		Occupancy Rate	66.0%
<b>Balance Sheet</b>		Length of Stay	292.1
<b>Income Statement</b>		Average Wages	19.55
Current Assets	780,489	Total Charges	8,786,678
Fixed Assets	44,683	Contract Allowance	2,339,493
Other Assets	0	Operating Revenue	6,447,185
Total Assets	825,172	Operating Expense	7,015,243
Current Liabilities	401,044	Operating Margin	-568,058
Long Term Liabilities	1,273,461	Other Income	202,377
Total Equity	-849,333	Other Expense	0
Total Liab. and Equity	825,172	Net Profit or Loss	(365,681)
		26.6%	Skilled Nursing 60.2%
		73.4%	Ancillary Service 39.8%
		108.8%	Current Ratio 1.9
		-8.8%	Days to Collect 42.1
		3.1%	Avg Payment Days 18.3
		0.0%	Depreciation Rate 2,653.9%
		-5.7%	Return on Equity 43.1%

<b>676004 THE HILLS NURSING &amp; REHABILITATION</b>		Proprietary - Corporation	
THE HILLS NURSING & REHABILITATION		12/31/2019 365 Days Settled	
DECATUR, TX 76234		CR Beds 110 POS Beds 0	
WISE		<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)		Occupancy Rate	55.5%
<b>Balance Sheet</b>		Length of Stay	113.8
<b>Income Statement</b>		Average Wages	18.06
Current Assets	470,334	Total Charges	6,386,374
Fixed Assets	148,643	Contract Allowance	927,168
Other Assets	79,110	Operating Revenue	5,459,206
Total Assets	698,087	Operating Expense	4,983,704
Current Liabilities	-740,854	Operating Margin	475,502
Long Term Liabilities	81,532	Other Income	6,106
Total Equity	1,357,409	Other Expense	0
Total Liab. and Equity	698,087	Net Profit or Loss	481,608
		14.5%	Skilled Nursing 70.5%
		85.5%	Ancillary Service 29.5%
		91.3%	Current Ratio (0.6)
		8.7%	Days to Collect 29.6
		0.1%	Avg Payment Days 205.4
		0.0%	Depreciation Rate 211.3%
		8.8%	Return on Equity 35.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675518 THE HILLTOP ON MAIN</b>				Proprietary - Corporation	
THE HILLTOP ON MAIN		12/31/2019 365 Days Settled			
MERIDIAN, TX 76665		CR Beds 94    POS Beds 0			
BOSQUE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		53.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				116.7	
Current Assets	330,304	Total Charges	2,957,705	Average Wages	
Fixed Assets	33,914	Contract Allowance	30,776	15.34	
Other Assets	0	Operating Revenue	2,926,929	1.0%	Skilled Nursing
Total Assets	364,218	Operating Expense	3,003,457	99.0%	Ancillary Service
Current Liabilities	1,218,162	Operating Margin	-76,528	102.6%	Current Ratio
Long Term Liabilities	-784,301	Other Income	6,885	-2.6%	Days to Collect
Total Equity	-69,643	Other Expense	0	0.2%	Avg Payment Days
Total Liab. and Equity	364,218	Net Profit or Loss	(69,643)	0.0%	Depreciation Rate
				-2.4%	Return on Equity
					100.0%
<b>675212 THE HOMESTEAD OF DENISON</b>				Proprietary - Other	
THE HOMESTEAD OF DENISON		12/31/2019 365 Days Settled			
DENISON, TX 75020		CR Beds 140    POS Beds 0			
GRAYSON		<b>Key Performance Ind.</b>			
NORIDIAN ADMIN SERVICES		Occupancy Rate		67.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				94.2	
Current Assets	113,652,695	Total Charges	11,920,741	Average Wages	
Fixed Assets	35,320,380	Contract Allowance	2,597,091	21.72	
Other Assets	49,621,015	Operating Revenue	9,323,650	21.8%	Skilled Nursing
Total Assets	198,594,090	Operating Expense	8,977,855	78.2%	Ancillary Service
Current Liabilities	303,633,120	Operating Margin	345,795	96.3%	Current Ratio
Long Term Liabilities	17,532,278	Other Income	5,328	3.7%	Days to Collect
Total Equity	-122,571,308	Other Expense	0	0.1%	Avg Payment Days
Total Liab. and Equity	198,594,090	Net Profit or Loss	351,123	0.0%	Depreciation Rate
				3.8%	Return on Equity
					-0.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676120 THE HOMESTEAD OF SHERMAN</b>				Nonprofit - Church	
THE HOMESTEAD OF SHERMAN		9/30/2019 365 Days Settled			
SHERMAN, TX 75090		CR Beds 132 POS Beds 0			
GRAYSON		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		64.6%	
		Length of Stay		78.4	
		Average Wages		17.16	
		16.5%		Skilled Nursing	
		83.5%		Ancillary Service	
		102.5%		Current Ratio	
		-2.5%		Days to Collect	
		3.0%		Avg Payment Days	
		0.0%		Depreciation Rate	
		0.5%		Return on Equity	
				-113.1%	
<hr/>					
<b>675806 THE LAURENWOOD NURSING AND REHABILITATION</b>				Proprietary - Partnership	
THE LAURENWOOD NURSING AND REHABILITATION		12/31/2019 365 Days Settled			
DUNCANVILLE, TX 75116		CR Beds 103 POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		67.3%	
		Length of Stay		115.6	
		Average Wages		18.90	
		18.1%		Skilled Nursing	
		81.9%		Ancillary Service	
		106.7%		Current Ratio	
		-6.7%		Days to Collect	
		0.3%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-6.3%		Return on Equity	
				-47.4%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676189 THE LEGACY AT WILLOW BEND</b>				Nonprofit - Other	
THE LEGACY AT WILLOW BEND		9/30/2019 365 Days Settled			
PLANO, TX 75024		CR Beds 232    POS Beds 0			
COLLIN		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		93.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				111.7	
Current Assets	2,688,316	Total Charges	21,598,906	Average Wages	18.99
Fixed Assets	56,277,245	Contract Allowance	2,417,737	11.2%	Skilled Nursing
Other Assets	26,511,108	Operating Revenue	19,181,169	88.8%	Ancillary Service
Total Assets	85,476,669	Operating Expense	22,054,678	115.0%	Current Ratio
Current Liabilities	1,770,423	Operating Margin	-2,873,509	-15.0%	Days to Collect
Long Term Liabilities	102,366,337	Other Income	1,705,372	8.9%	Avg Payment Days
Total Equity	-18,660,091	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	85,476,669	Net Profit or Loss	(1,168,137)	-6.1%	Return on Equity
					6.3%
<b>675820 THE LENNWOOD NURSING AND REHABILITATION</b>				Proprietary - Partnership	
THE LENNWOOD NURSING AND REHABILITATION		12/31/2019 365 Days Settled			
DALLAS, TX 75237		CR Beds 124    POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		65.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				95.8	
Current Assets	2,158,261	Total Charges	7,629,311	Average Wages	21.69
Fixed Assets	191,421	Contract Allowance	987,821	12.9%	Skilled Nursing
Other Assets	176,593	Operating Revenue	6,641,490	87.1%	Ancillary Service
Total Assets	2,526,275	Operating Expense	7,071,502	106.5%	Current Ratio
Current Liabilities	1,968,344	Operating Margin	-430,012	-6.5%	Days to Collect
Long Term Liabilities	0	Other Income	20,873	0.3%	Avg Payment Days
Total Equity	557,931	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	2,526,275	Net Profit or Loss	(409,139)	-6.2%	Return on Equity
					-73.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676408 THE LODGE AT BEAR CREEK</b>				Proprietary - Corporation	
THE LODGE AT BEAR CREEK		12/31/2019 365 Days Settled			
GRAPEVINE, TX 76051		CR Beds 100    POS Beds 0			
TARRANT		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		58.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            69.5	
Current Assets	1,430,093	Total Charges	8,743,883	Average Wages            22.86	
Fixed Assets	63,801	Contract Allowance	2,241,438	25.6%	Skilled Nursing            71.0%
Other Assets	1,707,286	Operating Revenue	6,502,445	74.4%	Ancillary Service        29.0%
Total Assets	<u>3,201,180</u>	Operating Expense	7,586,422	116.7%	Current Ratio              0.2
Current Liabilities	9,470,225	Operating Margin	-1,083,977	-16.7%	Days to Collect            57.2
Long Term Liabilities	0	Other Income	10,986	0.2%	Avg Payment Days        127.3
Total Equity	-6,269,045	Other Expense	0	0.0%	Depreciation Rate        1,483.6%
Total Liab. and Equity	<u>3,201,180</u>	Net Profit or Loss	<u>(1,072,991)</u>	-16.5%	Return on Equity          17.1%

<b>676128 THE MADISON ON MARSH</b>				Nonprofit - Church	
THE MADISON ON MARSH		9/30/2019 365 Days Settled			
CARROLLTON, TX 75006		CR Beds 125    POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		71.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            97.9	
Current Assets	3,492,877	Total Charges	13,932,758	Average Wages            21.62	
Fixed Assets	0	Contract Allowance	4,738,430	34.0%	Skilled Nursing            64.9%
Other Assets	0	Operating Revenue	9,194,328	66.0%	Ancillary Service        35.1%
Total Assets	<u>3,492,877</u>	Operating Expense	8,914,088	97.0%	Current Ratio              8.5
Current Liabilities	411,126	Operating Margin	280,240	3.0%	Days to Collect            79.5
Long Term Liabilities	0	Other Income	3,322	0.0%	Avg Payment Days        7.5
Total Equity	3,081,751	Other Expense	0	0.0%	Depreciation Rate        0.0%
Total Liab. and Equity	<u>3,492,877</u>	Net Profit or Loss	<u>283,562</u>	3.1%	Return on Equity          9.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675418 THE MANOR AT SEAGOVILLE</b>		Nonprofit - Church	
THE MANOR AT SEAGOVILLE		9/30/2019 365 Days Settled	
SEAGOVILLE, TX 75159		CR Beds 90    POS Beds 0	
DALLAS		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	75.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,327,766	Total Charges	7,761,382
Fixed Assets	0	Contract Allowance	1,926,755
Other Assets	0	Operating Revenue	5,834,627
Total Assets	<u>2,327,766</u>	Operating Expense	5,600,119
Current Liabilities	150,894	Operating Margin	234,508
Long Term Liabilities	0	Other Income	1,477
Total Equity	<u>2,176,872</u>	Other Expense	0
Total Liab. and Equity	<u>2,327,766</u>	Net Profit or Loss	<u>225,695</u>
		24.8%	Skilled Nursing 72.0%
		75.2%	Ancillary Service 28.0%
		96.0%	Current Ratio 15.4
		4.0%	Days to Collect 77.2
		0.0%	Avg Payment Days 3.6
		0.0%	Depreciation Rate 0.0%
		3.9%	Return on Equity 10.4%

<b>675307 THE MANOR HEALTHCARE RESIDENCE</b>		Nonprofit - Church	
THE MANOR HEALTHCARE RESIDENCE		7/31/2019 365 Days Settled	
MEXIA, TX 76667		CR Beds 66    POS Beds 0	
LIMESTONE		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	61.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	906,186	Total Charges	2,714,923
Fixed Assets	80,777	Contract Allowance	373,785
Other Assets	632,391	Operating Revenue	2,341,138
Total Assets	<u>1,619,354</u>	Operating Expense	3,035,230
Current Liabilities	2,347,645	Operating Margin	-694,092
Long Term Liabilities	245,524	Other Income	22,526
Total Equity	<u>-973,815</u>	Other Expense	0
Total Liab. and Equity	<u>1,619,354</u>	Net Profit or Loss	<u>(671,566)</u>
		13.8%	Skilled Nursing 81.0%
		86.2%	Ancillary Service 19.0%
		129.6%	Current Ratio 0.4
		-29.6%	Days to Collect 69.6
		1.0%	Avg Payment Days 57.9
		0.0%	Depreciation Rate 250.5%
		-28.7%	Return on Equity 69.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675886 THE MEADOWS</b>				Nonprofit - Church	
THE MEADOWS		7/31/2019 365 Days Settled			
GATESVILLE, TX 76528		CR Beds 90		POS Beds 0	
CORYELL		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		88.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 561.3	
Current Assets	-2,843,333	Total Charges	8,208,300	Average Wages	20.52
Fixed Assets	2,442,552	Contract Allowance	3,117,443	38.0% Skilled Nursing	62.0%
Other Assets	0	Operating Revenue	5,090,857	62.0% Ancillary Service	38.0%
Total Assets	<u>-400,781</u>	Operating Expense	6,170,510	121.2% Current Ratio	(273.2)
Current Liabilities	10,409	Operating Margin	-1,079,653	-21.2% Days to Collect	58.9
Long Term Liabilities	392,251	Other Income	133,494	2.6% Avg Payment Days	0.0
Total Equity	<u>-803,441</u>	Other Expense	0	0.0% Depreciation Rate	1.5%
Total Liab. and Equity	<u>-400,781</u>	Net Profit or Loss	<u>(946,159)</u>	-18.6% Return on Equity	117.8%
<b>455463 THE MEADOWS HEALTH AND REHABILITATION CENTER</b>				Nonprofit - Church	
THE MEADOWS HEALTH AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
DALLAS, TX 75231		CR Beds 186		POS Beds 0	
DALLAS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		52.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 106.8	
Current Assets	1,211,152	Total Charges	8,626,934	Average Wages	19.63
Fixed Assets	10,871,886	Contract Allowance	1,279,612	14.8% Skilled Nursing	84.3%
Other Assets	1,150	Operating Revenue	7,347,322	85.2% Ancillary Service	15.7%
Total Assets	<u>12,084,188</u>	Operating Expense	7,501,323	102.1% Current Ratio	0.9
Current Liabilities	1,418,171	Operating Margin	-154,001	-2.1% Days to Collect	73.4
Long Term Liabilities	10,488,824	Other Income	342,935	4.7% Avg Payment Days	45.8
Total Equity	<u>177,193</u>	Other Expense	0	0.0% Depreciation Rate	6.5%
Total Liab. and Equity	<u>12,084,188</u>	Net Profit or Loss	<u>188,934</u>	2.6% Return on Equity	106.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676332 THE MEDICAL RESORT AT BAY AREA</b>				Proprietary - Partnership	
THE MEDICAL RESORT AT BAY AREA		12/31/2019 365 Days Settled			
PASADENA, TX 77505		CR Beds 101    POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		59.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				27.0	
Current Assets	6,734,633	Total Charges	11,966,913	Average Wages	25.45
Fixed Assets	-21,875	Contract Allowance	1,383,982	11.6%	Skilled Nursing
Other Assets	1,630,432	Operating Revenue	10,582,931	88.4%	Ancillary Service
Total Assets	8,343,190	Operating Expense	10,094,472	95.4%	Current Ratio
Current Liabilities	6,010,540	Operating Margin	488,459	4.6%	Days to Collect
Long Term Liabilities	41,385	Other Income	1,694	0.0%	Avg Payment Days
Total Equity	2,291,265	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	8,343,190	Net Profit or Loss	490,153	4.6%	Return on Equity
					6,548.1%
					21.4%
<hr/>					
<b>676436 THE MEDICAL RESORT AT PEARLAND</b>				Proprietary - Partnership	
THE MEDICAL RESORT AT PEARLAND		12/31/2019 365 Days Settled			
PEARLAND, TX 77584		CR Beds 104    POS Beds 0			
BRAZORIA		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		31.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				33.5	
Current Assets	2,242,872	Total Charges	6,902,831	Average Wages	24.38
Fixed Assets	0	Contract Allowance	1,916,913	27.8%	Skilled Nursing
Other Assets	0	Operating Revenue	4,985,918	72.2%	Ancillary Service
Total Assets	2,242,872	Operating Expense	6,089,901	122.1%	Current Ratio
Current Liabilities	3,272,166	Operating Margin	-1,103,983	-22.1%	Days to Collect
Long Term Liabilities	1,910,948	Other Income	30	0.0%	Avg Payment Days
Total Equity	-2,940,242	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	2,242,872	Net Profit or Loss	(1,103,953)	-22.1%	Return on Equity
					37.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676384 THE MEDICAL RESORT AT SUGAR LAND</b>				Proprietary - Partnership	
THE MEDICAL RESORT AT SUGAR LAND      12/31/2019 365 Days Settled					
SUGAR LAND, TX 77479				CR Beds 90    POS Beds 0	
FORT BEND				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate      70.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      24.7	
Current Assets	4,583,416	Total Charges	13,660,751	Average Wages      27.65	
Fixed Assets	57,776	Contract Allowance	1,647,555	12.1% Skilled Nursing      68.4%	
Other Assets	1,048,552	Operating Revenue	12,013,196	87.9% Ancillary Service      31.6%	
Total Assets	5,689,744	Operating Expense	11,422,079	95.1% Current Ratio      2.4	
Current Liabilities	1,876,215	Operating Margin	591,117	4.9% Days to Collect      111.1	
Long Term Liabilities	1,335,744	Other Income	4,587	0.0% Avg Payment Days      53.0	
Total Equity	2,477,785	Other Expense	0	0.0% Depreciation Rate      1,534.3%	
Total Liab. and Equity	5,689,744	Net Profit or Loss	595,704	5.0% Return on Equity      24.0%	

<b>676433 THE MEDICAL RESORT AT WILLOWBROOK</b>				Proprietary - Partnership	
THE MEDICAL RESORT AT WILLOWBROOK      12/31/2019 365 Days Settled					
HOUSTON, TX 77070				CR Beds 104    POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate      36.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      32.4	
Current Assets	2,832,902	Total Charges	7,274,219	Average Wages      26.19	
Fixed Assets	433,042	Contract Allowance	1,402,104	19.3% Skilled Nursing      74.0%	
Other Assets	0	Operating Revenue	5,872,115	80.7% Ancillary Service      26.0%	
Total Assets	3,265,944	Operating Expense	7,718,082	131.4% Current Ratio      0.9	
Current Liabilities	3,025,475	Operating Margin	-1,845,967	-31.4% Days to Collect      156.1	
Long Term Liabilities	3,822,306	Other Income	2,385	0.0% Avg Payment Days      79.6	
Total Equity	-3,581,837	Other Expense	0	0.0% Depreciation Rate      126.6%	
Total Liab. and Equity	3,265,944	Net Profit or Loss	(1,843,582)	-31.4% Return on Equity      51.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676456 THE MEDICAL RESORT AT WOODLANDS</b>				Proprietary - Partnership	
THE MEDICAL RESORT AT WOODLANDS				12/31/2019 365 Days Settled	
SPRING, TX 77386				CR Beds 90 POS Beds 0	
MONTGOMERY				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	29.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	31.5
Current Assets	1,657,293	Total Charges	4,876,250	Average Wages	27.05
Fixed Assets	0	Contract Allowance	245,511	5.0%	Skilled Nursing
Other Assets	0	Operating Revenue	4,630,739	95.0%	Ancillary Service
Total Assets	1,657,293	Operating Expense	5,598,637	120.9%	Current Ratio
Current Liabilities	1,375,764	Operating Margin	-967,898	-20.9%	Days to Collect
Long Term Liabilities	2,255,000	Other Income	329	0.0%	Avg Payment Days
Total Equity	-1,973,471	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,657,293	Net Profit or Loss	(967,569)	-20.9%	Return on Equity

<b>676260 THE MERIDIAN</b>				Proprietary - Corporation	
THE MERIDIAN				12/31/2019 365 Days Settled	
GALVESTON, TX 77550				CR Beds 96 POS Beds 0	
GALVESTON				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate	77.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	68.3
Current Assets	3,083,494	Total Charges	10,590,594	Average Wages	18.14
Fixed Assets	290,056	Contract Allowance	949,043	9.0%	Skilled Nursing
Other Assets	0	Operating Revenue	9,641,551	91.0%	Ancillary Service
Total Assets	3,373,550	Operating Expense	9,807,381	101.7%	Current Ratio
Current Liabilities	904,339	Operating Margin	-165,830	-1.7%	Days to Collect
Long Term Liabilities	0	Other Income	12,278	0.1%	Avg Payment Days
Total Equity	2,469,211	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	3,373,550	Net Profit or Loss	(153,552)	-1.6%	Return on Equity

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675925 THE MILDRED &amp; SHIRLEY L GARRISON GERIATRIC EDUCATI</b>		Nonprofit - Church	
THE MILDRED & SHIRLEY L GARRISON GERIATRIC EDUCATI		9/30/2019 365 Days Settled	
LUBBOCK, TX 79415		CR Beds 116 POS Beds 0	
LUBBOCK		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	85.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	887,735	Total Charges	13,193,566
Fixed Assets	0	Contract Allowance	2,345,974
Other Assets	5,353,848	Operating Revenue	10,847,592
Total Assets	6,241,583	Operating Expense	9,285,925
Current Liabilities	1,335,994	Operating Margin	1,561,667
Long Term Liabilities	10	Other Income	22,934
Total Equity	4,905,580	Other Expense	0
Total Liab. and Equity	6,241,584	Net Profit or Loss	1,584,601
		17.8%	Skilled Nursing 49.0%
		82.2%	Ancillary Service 51.0%
		85.6%	Current Ratio 0.7
		14.4%	Days to Collect 29.8
		0.2%	Avg Payment Days 13.7
		0.0%	Depreciation Rate 0.0%
		14.6%	Return on Equity 32.3%
<b>676041 THE MISSION AT AIR FORCE VILLAGE</b>		Nonprofit - Other	
THE MISSION AT AIR FORCE VILLAGE		6/30/2019 365 Days Settled	
SAN ANTONIO, TX 78227		CR Beds 80 POS Beds 0	
BEXAR		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	72.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-49,071	Total Charges	8,899,017
Fixed Assets	1,733,586	Contract Allowance	222,569
Other Assets	283,117,399	Operating Revenue	8,676,448
Total Assets	284,801,914	Operating Expense	10,067,025
Current Liabilities	304,134	Operating Margin	-1,390,577
Long Term Liabilities	285,876,908	Other Income	425,164
Total Equity	-1,379,128	Other Expense	0
Total Liab. and Equity	284,801,914	Net Profit or Loss	(965,413)
		2.5%	Skilled Nursing 60.4%
		97.5%	Ancillary Service 39.6%
		116.0%	Current Ratio (0.2)
		-16.0%	Days to Collect (7.2)
		4.9%	Avg Payment Days 11.0
		0.0%	Depreciation Rate 46.3%
		-11.1%	Return on Equity 70.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455705 THE MONTEVISTA AT CORONADO</b>				Proprietary - Corporation	
THE MONTEVISTA AT CORONADO		12/31/2019 365 Days Settled			
EL PASO, TX 79912		CR Beds 198    POS Beds 0			
EL PASO		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.7%	
		Length of Stay		146.7	
		Average Wages		15.95	
		4.0% Skilled Nursing		38.5%	
		96.0% Ancillary Service		25.9%	
		113.0% Current Ratio		0.1	
		-13.0% Days to Collect		29.5	
		3.4% Avg Payment Days		7.0	
		0.0% Depreciation Rate		2,859.3%	
		-9.6% Return on Equity		6.7%	
<hr/>					
<b>675330 THE OAKS AT RADFORD HILLS HEALTHCARE CENTER</b>				Proprietary - Corporation	
THE OAKS AT RADFORD HILLS HEALTHCARE CENTER		7/31/2019 212 Days Settled			
ABILENE, TX 79601		12/31/2019 153 Days Settled			
TAYLOR		CR Beds 116    POS Beds 0			
WISCONSIN PHYSICIANS SERVICE		<b>Key Performance Ind.</b>			
		Occupancy Rate		82.9%	
		Length of Stay		245.1	
		Average Wages		20.54	
		1.7% Skilled Nursing		70.4%	
		98.3% Ancillary Service		29.6%	
		96.6% Current Ratio		1.0	
		3.4% Days to Collect		198.4	
		-0.3% Avg Payment Days		67.8	
		0.0% Depreciation Rate		7,855.2%	
		3.1% Return on Equity		100.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675330 THE OAKS AT RADFORD HILLS HEALTHCARE CENTER</b>		Proprietary - Partnership	
THE OAKS AT RADFORD HILLS HEALTHCARE CENTER	7/31/2019 212 Days Settled		
ABILENE, TX 79601	12/31/2019 153 Days Settled	CR Beds 116	POS Beds 0
TAYLOR		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	71.9%
		Length of Stay	99.9
		Average Wages	20.54
		39.0% Skilled Nursing	57.5%
		61.0% Ancillary Service	42.5%
		110.1% Current Ratio	0.9
		-10.1% Days to Collect	82.0
		2.1% Avg Payment Days	37.6
		0.0% Depreciation Rate	22.1%
		-8.0% Return on Equity	1,457.8%

Balance Sheet		Income Statement			
Current Assets	920,567	Total Charges	5,960,185		
Fixed Assets	39,312	Contract Allowance	2,325,870	39.0%	
Other Assets	52,278	Operating Revenue	3,634,315	61.0%	
Total Assets	1,012,157	Operating Expense	4,001,221	110.1%	
Current Liabilities	1,032,221	Operating Margin	-366,906	-10.1%	
Long Term Liabilities	0	Other Income	76,416	2.1%	
Total Equity	-20,064	Other Expense	0	0.0%	
Total Liab. and Equity	1,012,157	Net Profit or Loss	(292,498)		

<b>455416 THE OAKS AT WHITE SETTLEMENT</b>		Proprietary - Corporation	
THE OAKS AT WHITE SETTLEMENT	8/31/2019 365 Days Settled		
FORT WORTH, TX 76108		CR Beds 265	POS Beds 0
TARRANT		<b>Key Performance Ind.</b>	
BLUE CROSS (MARYLAND)		Occupancy Rate	31.5%
		Length of Stay	1,794.3
		Average Wages	18.02
		24.8% Skilled Nursing	70.5%
		75.2% Ancillary Service	29.5%
		103.7% Current Ratio	0.4
		-3.7% Days to Collect	179.0
		2.9% Avg Payment Days	484.6
		0.0% Depreciation Rate	35.8%
		-0.8% Return on Equity	0.9%

Balance Sheet		Income Statement			
Current Assets	3,596,498	Total Charges	7,340,591		
Fixed Assets	48,342	Contract Allowance	1,820,573	24.8%	
Other Assets	0	Operating Revenue	5,520,018	75.2%	
Total Assets	3,644,840	Operating Expense	5,724,029	103.7%	
Current Liabilities	8,398,658	Operating Margin	-204,011	-3.7%	
Long Term Liabilities	451,175	Other Income	158,821	2.9%	
Total Equity	-5,204,993	Other Expense	0	0.0%	
Total Liab. and Equity	3,644,840	Net Profit or Loss	(45,190)		

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# SNF Profile Report - 2019

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455557 THE PALMS NURSING &amp; REHABILITATION</b>		Proprietary - Corporation	
THE PALMS NURSING & REHABILITATION		12/31/2019 365 Days Settled	
CORPUS CHRISTI, TX 78411		CR Beds 204 POS Beds 0	
NUECES		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	66.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,392,408	Total Charges	9,916,741
Fixed Assets	41,307	Contract Allowance	786,352
Other Assets	0	Operating Revenue	9,130,389
Total Assets	1,433,715	Operating Expense	8,038,530
Current Liabilities	509,759	Operating Margin	1,091,859
Long Term Liabilities	0	Other Income	41,813
Total Equity	923,956	Other Expense	0
Total Liab. and Equity	1,433,715	Net Profit or Loss	1,132,084
		7.9%	Skilled Nursing 79.2%
		92.1%	Ancillary Service 20.8%
		88.0%	Current Ratio 2.7
		12.0%	Days to Collect 52.0
		0.5%	Avg Payment Days 16.1
		0.0%	Depreciation Rate 882.9%
		12.4%	Return on Equity 122.5%

<b>675113 THE PARK IN PLANO</b>		Proprietary - Corporation	
THE PARK IN PLANO		6/30/2019 365 Days Settled	
PLANO, TX 75075		CR Beds 119 POS Beds 0	
COLLIN		<b>Key Performance Ind.</b>	
BLUE CROSS (MARYLAND)		Occupancy Rate	81.3%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	537,525	Total Charges	10,271,589
Fixed Assets	2,709,728	Contract Allowance	3,271,526
Other Assets	16,143	Operating Revenue	7,000,063
Total Assets	3,263,396	Operating Expense	7,326,314
Current Liabilities	786,071	Operating Margin	-326,251
Long Term Liabilities	2,759,770	Other Income	365,337
Total Equity	-282,445	Other Expense	0
Total Liab. and Equity	3,263,396	Net Profit or Loss	39,086
		31.9%	Skilled Nursing 87.1%
		68.1%	Ancillary Service 12.9%
		104.7%	Current Ratio 0.7
		-4.7%	Days to Collect 27.1
		5.2%	Avg Payment Days 34.7
		0.0%	Depreciation Rate 8.1%
		0.6%	Return on Equity -13.8%

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# SNF Profile Report - 2019

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676388 THE PAVILION AT CREEKWOOD</b>				Proprietary - Other	
THE PAVILION AT CREEKWOOD		5/31/2019 365 Days Settled			
MANSFIELD, TX 76063		CR Beds 126 POS Beds 0			
TARRANT		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		77.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				71.9	
Current Assets	1,131,719	Total Charges	15,007,398	Average Wages	
Fixed Assets	152,104	Contract Allowance	5,194,766	19.58	
Other Assets	219,032	Operating Revenue	9,812,632	34.6%	
Total Assets	1,502,855	Operating Expense	9,390,115	65.4%	
Current Liabilities	568,166	Operating Margin	422,517	95.7%	
Long Term Liabilities	1,094,689	Other Income	23	4.3%	
Total Equity	-160,000	Other Expense	0	0.0%	
Total Liab. and Equity	1,502,855	Net Profit or Loss	416,306	0.0%	
				Days to Collect	
				38.3	
				Avg Payment Days	
				17.2	
				Depreciation Rate	
				423.2%	
				Return on Equity	
				-260.2%	

  

<b>675743 THE PHOENIX POST-ACUTE</b>				Nonprofit - Church	
THE PHOENIX POST-ACUTE		9/30/2019 365 Days Settled			
TEXAS CITY, TX 77590		CR Beds 134 POS Beds 0			
GALVESTON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		63.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				175.3	
Current Assets	472,705	Total Charges	8,092,766	Average Wages	
Fixed Assets	1,956,818	Contract Allowance	237,674	20.49	
Other Assets	474,248	Operating Revenue	7,855,092	2.9%	
Total Assets	2,903,771	Operating Expense	7,141,354	97.1%	
Current Liabilities	480,892	Operating Margin	713,738	90.9%	
Long Term Liabilities	2,123,126	Other Income	3,413	9.1%	
Total Equity	299,753	Other Expense	0	0.0%	
Total Liab. and Equity	2,903,771	Net Profit or Loss	717,151	0.0%	
				Days to Collect	
				21.6	
				Avg Payment Days	
				15.1	
				Depreciation Rate	
				18.4%	
				Return on Equity	
				239.2%	

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# SNF Profile Report - 2019

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676002 THE PLAZA AT EDGEMERE HEALTH CARE</b>				Nonprofit - Other		
THE PLAZA AT EDGEMERE HEALTH CARE				12/31/2019 365 Days Settled		
DALLAS, TX 75225				CR Beds 72 POS Beds 0		
DALLAS				<b>Key Performance Ind.</b>		
BLUE CROSS (TEXAS)				Occupancy Rate	97.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	47.2	
Current Assets	9,849,914	Total Charges	43,719,019	Average Wages	17.96	
Fixed Assets	190,567,343	Contract Allowance	6,895,510	15.8%	Skilled Nursing	86.7%
Other Assets	41,632,272	Operating Revenue	36,823,509	84.2%	Ancillary Service	13.3%
Total Assets	242,049,529	Operating Expense	53,977,572	146.6%	Current Ratio	0.1
Current Liabilities	180,721,749	Operating Margin	-17,154,063	-46.6%	Days to Collect	13.1
Long Term Liabilities	195,944,259	Other Income	6,772,294	18.4%	Avg Payment Days	18.5
Total Equity	-134,616,479	Other Expense	0	0.0%	Depreciation Rate	4.1%
Total Liab. and Equity	242,049,529	Net Profit or Loss	(10,381,769)	-28.2%	Return on Equity	7.7%

<b>676105 THE PLAZA AT LUBBOCK</b>				Nonprofit - Church		
THE PLAZA AT LUBBOCK				9/30/2019 365 Days Settled		
LUBBOCK, TX 79416				CR Beds 132 POS Beds 0		
LUBBOCK				<b>Key Performance Ind.</b>		
BLUE CROSS (TEXAS)				Occupancy Rate	80.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	89.1	
Current Assets	1,355,064	Total Charges	10,130,901	Average Wages	18.21	
Fixed Assets	0	Contract Allowance	1,880,748	18.6%	Skilled Nursing	75.1%
Other Assets	0	Operating Revenue	8,250,153	81.4%	Ancillary Service	24.9%
Total Assets	1,355,064	Operating Expense	8,159,032	98.9%	Current Ratio	1.5
Current Liabilities	918,536	Operating Margin	91,121	1.1%	Days to Collect	58.7
Long Term Liabilities	922	Other Income	385,307	4.7%	Avg Payment Days	31.3
Total Equity	435,606	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	1,355,064	Net Profit or Loss	476,428	5.8%	Return on Equity	109.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676098 THE PLAZA AT RICHARDSON</b>				Nonprofit - Church	
THE PLAZA AT RICHARDSON		9/30/2019 365 Days Settled			
RICHARDSON, TX 75080		CR Beds 132    POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		63.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				129.6	
Current Assets	646,271	Total Charges	5,793,417	Average Wages	
Fixed Assets	43,178	Contract Allowance	649,808	18.80	
Other Assets	0	Operating Revenue	5,143,609	11.2%	
Total Assets	689,449	Operating Expense	7,021,023	88.8%	
Current Liabilities	753,905	Operating Margin	-1,877,414	136.5%	
Long Term Liabilities	0	Other Income	269,936	-36.5%	
Total Equity	-64,456	Other Expense	0	5.2%	
Total Liab. and Equity	689,449	Net Profit or Loss	(1,607,478)	0.0%	
				Days to Collect	
				44.6	
				Avg Payment Days	
				22.3	
				Depreciation Rate	
				2,399.0%	
				Return on Equity	
				2,493.9%	

<b>676469 THE PREMIER SNF OF ALICE</b>				Proprietary - Corporation	
THE PREMIER SNF OF ALICE		12/31/2019 125 Days *Settled			
ALICE, TX		CR Beds 104    POS Beds 0			
Invalid POS FIPS Codes		<b>Key Performance Ind.</b>			
		Occupancy Rate		21.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				132.1	
Current Assets	486,154	Total Charges	704,299	Average Wages	
Fixed Assets	240,971	Contract Allowance	137,342	18.65	
Other Assets	-1,659,361	Operating Revenue	566,957	19.5%	
Total Assets	-932,236	Operating Expense	1,763,433	80.5%	
Current Liabilities	298,872	Operating Margin	-1,196,476	311.0%	
Long Term Liabilities	0	Other Income	17	-211.0%	
Total Equity	-1,231,108	Other Expense	0	0.0%	
Total Liab. and Equity	-932,236	Net Profit or Loss	(1,196,459)	0.0%	
				Days to Collect	
				108.3	
				Avg Payment Days	
				17.0	
				Depreciation Rate	
				216.6%	
				Return on Equity	
				97.2%	

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# SNF Profile Report - 2019

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676215 THE REHABILITATION &amp; WELLNESS CENTRE OF DALLAS LLC</b>		Proprietary - Other	
THE REHABILITATION & WELLNESS CENTRE OF DALLAS LLC		6/30/2019 365 Days Settled	
DALLAS, TX 75204		CR Beds 136 POS Beds 0	
DALLAS		<b>Key Performance Ind.</b>	
PALMETTO (CALIFORNIA)		Occupancy Rate	72.3%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,801,277	Total Charges	14,605,904
Fixed Assets	158,287	Contract Allowance	4,670,042
Other Assets	147,294	Operating Revenue	9,935,862
Total Assets	3,106,858	Operating Expense	14,163,885
Current Liabilities	1,929,081	Operating Margin	-4,228,023
Long Term Liabilities	8,313,967	Other Income	101,345
Total Equity	-7,136,190	Other Expense	0
Total Liab. and Equity	3,106,858	Net Profit or Loss	(4,126,678)
		32.0%	Skilled Nursing 51.5%
		68.0%	Ancillary Service 48.5%
		142.6%	Current Ratio 1.5
		-42.6%	Days to Collect 109.7
		1.0%	Avg Payment Days 49.6
		0.0%	Depreciation Rate 886.7%
		-41.5%	Return on Equity 57.8%
<b>455996 THE RENAISSANCE AT KESSLER PARK</b>		Proprietary - Corporation	
THE RENAISSANCE AT KESSLER PARK		12/31/2019 365 Days Settled	
DALLAS, TX 75211		CR Beds 135 POS Beds 0	
DALLAS		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	69.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,054,439	Total Charges	8,157,225
Fixed Assets	500,364	Contract Allowance	2,697,755
Other Assets	76,416	Operating Revenue	5,459,470
Total Assets	1,631,219	Operating Expense	5,972,159
Current Liabilities	959,590	Operating Margin	-512,689
Long Term Liabilities	0	Other Income	540,486
Total Equity	671,629	Other Expense	0
Total Liab. and Equity	1,631,219	Net Profit or Loss	27,797
		33.1%	Skilled Nursing 67.4%
		66.9%	Ancillary Service 32.6%
		109.4%	Current Ratio 1.1
		-9.4%	Days to Collect 60.0
		9.9%	Avg Payment Days 42.9
		0.0%	Depreciation Rate 30.4%
		0.5%	Return on Equity 4.1%

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# SNF Profile Report - 2019

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676448 THE RESERVE AT RICHARDSON</b>				Proprietary - Partnership	
THE RESERVE AT RICHARDSON		12/31/2019 365 Days Settled			
RICHARDSON, TX 75080		CR Beds 129    POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		37.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				77.1	
Current Assets	1,011,335	Total Charges	7,466,790	Average Wages	19.85
Fixed Assets	18,429	Contract Allowance	1,295,019	17.3%	Skilled Nursing
Other Assets	0	Operating Revenue	6,171,771	82.7%	Ancillary Service
Total Assets	1,029,764	Operating Expense	6,531,279	105.8%	Current Ratio
Current Liabilities	1,030,629	Operating Margin	-359,508	-5.8%	Days to Collect
Long Term Liabilities	1,486,896	Other Income	2,221	0.0%	Avg Payment Days
Total Equity	-1,487,761	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,029,764	Net Profit or Loss	(357,287)	-5.8%	Return on Equity
					24.0%
<b>675214 THE RESORT AT TEXAS CITY</b>				Nonprofit - Church	
THE RESORT AT TEXAS CITY		9/30/2019 365 Days Settled			
TEXAS CITY, TX 77590		CR Beds 135    POS Beds 0			
GALVESTON		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		77.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				124.1	
Current Assets	4,778,852	Total Charges	7,095,485	Average Wages	20.43
Fixed Assets	110,164	Contract Allowance	-1,227,289	-17.3%	Skilled Nursing
Other Assets	0	Operating Revenue	8,322,774	117.3%	Ancillary Service
Total Assets	4,889,016	Operating Expense	7,651,593	91.9%	Current Ratio
Current Liabilities	3,848,276	Operating Margin	671,181	8.1%	Days to Collect
Long Term Liabilities	200,000	Other Income	4,771	0.1%	Avg Payment Days
Total Equity	840,740	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	4,889,016	Net Profit or Loss	675,952	8.1%	Return on Equity
					80.4%

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# SNF Profile Report - 2019

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676360 THE RIO AT MAINLAND CENTER</b>				Proprietary - Other	
THE RIO AT MAINLAND CENTER		12/31/2019 365 Days Settled			
TEXAS CITY, TX 77591		CR Beds 134    POS Beds 0			
GALVESTON		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		62.2%	
		Length of Stay		129.0	
		Average Wages		18.76	
		20.2% Skilled Nursing		73.2%	
		79.8% Ancillary Service		26.8%	
		107.1% Current Ratio		0.3	
		-7.1% Days to Collect		94.0	
		0.7% Avg Payment Days		47.1	
		0.0% Depreciation Rate		217.8%	
		-6.5% Return on Equity		9.7%	
<hr/>					
<b>676297 THE RIO AT MISSION TRAILS</b>				Proprietary - Corporation	
THE RIO AT MISSION TRAILS		12/31/2019 365 Days Settled			
SAN ANTONIO, TX 78223		CR Beds 124    POS Beds 0			
BEXAR		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		77.5%	
		Length of Stay		101.9	
		Average Wages		17.84	
		11.5% Skilled Nursing		74.2%	
		88.5% Ancillary Service		25.8%	
		104.5% Current Ratio		0.6	
		-4.5% Days to Collect		83.6	
		0.1% Avg Payment Days		120.7	
		0.0% Depreciation Rate		775.6%	
		-4.3% Return on Equity		49.9%	

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# SNF Profile Report - 2019

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455503 THE ROSEWOOD RETIREMENT COMMUNITY</b>				Proprietary - Other	
THE ROSEWOOD RETIREMENT COMMUNITY		12/31/2019 365 Days Settled			
KILLEEN, TX 76543				CR Beds 64    POS Beds 0	
BELL				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate      88.6%	
				Length of Stay            51.6	
				Average Wages            19.74	
				26.2% Skilled Nursing      70.9%	
				73.8% Ancillary Service    29.1%	
				89.9% Current Ratio        0.4	
				10.1% Days to Collect      13,539.1	
				0.0% Avg Payment Days    8,258.1	
				0.0% Depreciation Rate    1.1%	
				10.1% Return on Equity    -0.5%	
<hr/>					
<b>675240 THE SPRINGS</b>				Proprietary - Corporation	
THE SPRINGS		12/31/2019 365 Days Settled			
HUGHES SPRINGS, TX 75656				CR Beds 60    POS Beds 0	
CASS				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate      56.1%	
				Length of Stay            146.2	
				Average Wages            14.28	
				-6.4% Skilled Nursing      62.4%	
				106.4% Ancillary Service    37.6%	
				106.5% Current Ratio        0.5	
				-6.5% Days to Collect      35.5	
				0.0% Avg Payment Days    54.7	
				0.0% Depreciation Rate    158.6%	
				-6.5% Return on Equity    98.3%	

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# SNF Profile Report - 2019

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676327 THE SPRINGS HEALTHCARE AND REHABILITATION</b>				Proprietary - Other	
THE SPRINGS HEALTHCARE AND REHABILITATION		9/30/2019 183 Days Settled			
CEDAR PARK, TX 78613		3/31/2019 90 Days Settled		CR Beds 120 POS Beds 0	
WILLIAMSON				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate	71.5%
				Length of Stay	84.0
				Average Wages	20.89
				16.2% Skilled Nursing	77.9%
				83.8% Ancillary Service	22.1%
				109.5% Current Ratio	0.5
				-9.5% Days to Collect	13,250.3
				0.0% Avg Payment Days	18,957.2
				0.0% Depreciation Rate	0.4%
				-9.5% Return on Equity	0.3%

  

Balance Sheet		Income Statement			
Current Assets	147,492,934	Total Charges	2,123,995		
Fixed Assets	36,688,350	Contract Allowance	344,735		
Other Assets	49,919,191	Operating Revenue	1,779,260		
Total Assets	234,100,475	Operating Expense	1,948,054		
Current Liabilities	279,431,287	Operating Margin	-168,794		
Long Term Liabilities	17,446,453	Other Income	421		
Total Equity	-62,777,265	Other Expense	0		
Total Liab. and Equity	234,100,475	Net Profit or Loss	(168,373)		

<b>676327 THE SPRINGS HEALTHCARE AND REHABILITATION</b>				Nonprofit - Church	
THE SPRINGS HEALTHCARE AND REHABILITATION		9/30/2019 183 Days Settled			
CEDAR PARK, TX 78613		3/31/2019 90 Days Settled		CR Beds 120 POS Beds 0	
WILLIAMSON				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate	69.9%
				Length of Stay	117.1
				Average Wages	20.89
				13.9% Skilled Nursing	92.8%
				86.1% Ancillary Service	7.2%
				107.3% Current Ratio	5.0
				-7.3% Days to Collect	169.9
				0.0% Avg Payment Days	26.7
				0.0% Depreciation Rate	553.3%
				-7.3% Return on Equity	100.0%

  

Balance Sheet		Income Statement			
Current Assets	2,669,558	Total Charges	4,349,565		
Fixed Assets	94,895	Contract Allowance	605,687		
Other Assets	37,177	Operating Revenue	3,743,878		
Total Assets	2,801,630	Operating Expense	4,016,230		
Current Liabilities	537,074	Operating Margin	-272,352		
Long Term Liabilities	2,536,756	Other Income	152		
Total Equity	-272,200	Other Expense	0		
Total Liab. and Equity	2,801,630	Net Profit or Loss	(272,200)		

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# SNF Profile Report - 2019

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676305 THE STAYTON AT MUSEUM WAY</b>				Nonprofit - Other	
THE STAYTON AT MUSEUM WAY		12/31/2019 365 Days Settled			
FORT WORTH, TX 76107				CR Beds 46    POS Beds 0	
TARRANT				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate       87.9%	
				Length of Stay            46.8	
				Average Wages            18.44	
				Skilled Nursing           85.2%	
				Ancillary Service        14.8%	
				Current Ratio             0.1	
				Days to Collect           26.2	
				Avg Payment Days        30.7	
				Depreciation Rate        3.0%	
				Return on Equity          10.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	15,316,720	Total Charges	26,960,199		
Fixed Assets	104,547,461	Contract Allowance	4,610,810	17.1%	
Other Assets	4,436,091	Operating Revenue	22,349,389	82.9%	
Total Assets	<u>124,300,272</u>	Operating Expense	32,308,538	144.6%	
Current Liabilities	122,298,012	Operating Margin	-9,959,149	-44.6%	
Long Term Liabilities	99,570,449	Other Income	-163,644	-0.7%	
Total Equity	-97,568,189	Other Expense	0	0.0%	
Total Liab. and Equity	<u>124,300,272</u>	Net Profit or Loss	<u>(10,122,793)</u>	-45.3%	

<b>455806 THE TERRACE AT DENISON</b>				Nonprofit - Church	
THE TERRACE AT DENISON		12/31/2019 365 Days Settled			
DENISON, TX 75020				CR Beds 136    POS Beds 0	
GRAYSON				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate       51.3%	
				Length of Stay            145.5	
				Average Wages            19.55	
				Skilled Nursing           56.2%	
				Ancillary Service        43.8%	
				Current Ratio             3.6	
				Days to Collect           54.7	
				Avg Payment Days        14.7	
				Depreciation Rate        932.7%	
				Return on Equity          21.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	773,098	Total Charges	6,151,658		
Fixed Assets	81,721	Contract Allowance	1,132,583	18.4%	
Other Assets	0	Operating Revenue	5,019,075	81.6%	
Total Assets	<u>854,819</u>	Operating Expense	5,314,944	105.9%	
Current Liabilities	217,548	Operating Margin	-295,869	-5.9%	
Long Term Liabilities	1,120,090	Other Income	191,740	3.8%	
Total Equity	-482,819	Other Expense	0	0.0%	
Total Liab. and Equity	<u>854,819</u>	Net Profit or Loss	<u>(104,129)</u>	-2.1%	

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# SNF Profile Report - 2019

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675783 THE VILLA AT MOUNTAIN VIEW</b>				Nonprofit - Church	
THE VILLA AT MOUNTAIN VIEW		9/30/2019 365 Days Settled			
DALLAS, TX 75211		CR Beds 120    POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		75.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				113.7	
Current Assets	3,345,006	Total Charges	11,286,972	Average Wages	
Fixed Assets	0	Contract Allowance	3,448,596	20.35	
Other Assets	0	Operating Revenue	7,838,376	30.6%	
Total Assets	3,345,006	Operating Expense	7,556,762	69.4%	
Current Liabilities	101,527	Operating Margin	281,614	96.4%	
Long Term Liabilities	0	Other Income	2,819	3.6%	
Total Equity	3,243,479	Other Expense	0	0.0%	
Total Liab. and Equity	3,345,006	Net Profit or Loss	282,110	0.0%	
				3.6%	
				Return on Equity	
				8.7%	
<hr/>					
<b>675966 THE VILLA AT TEXARKANA</b>				Proprietary - Other	
THE VILLA AT TEXARKANA		12/31/2019 365 Days Settled			
TEXARKANA, TX 75503		CR Beds 120    POS Beds 0			
BOWIE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		75.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				401.7	
Current Assets	2,127,875	Total Charges	6,342,442	Average Wages	
Fixed Assets	23,561	Contract Allowance	91,514	14.59	
Other Assets	0	Operating Revenue	6,250,928	1.4%	
Total Assets	2,151,436	Operating Expense	5,668,064	98.6%	
Current Liabilities	223,916	Operating Margin	582,864	90.7%	
Long Term Liabilities	0	Other Income	588,000	9.3%	
Total Equity	1,927,520	Other Expense	0	9.4%	
Total Liab. and Equity	2,151,436	Net Profit or Loss	1,161,090	0.0%	
				18.6%	
				Return on Equity	
				60.2%	

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# SNF Profile Report - 2019

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676234 THE VILLAGE AT GLEANNLOCH FARMS</b>				Proprietary - Corporation	
THE VILLAGE AT GLEANNLOCH FARMS				12/31/2019 365 Days Settled	
SPRING, TX 77379				CR Beds 206 POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate 35.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 82.5	
Current Assets	36,003,944	Total Charges	5,904,979	Average Wages 20.34	
Fixed Assets	14,454,132	Contract Allowance	-6,829,964	-115.7%	Skilled Nursing 53.3%
Other Assets	19,504	Operating Revenue	12,734,943	215.7%	Ancillary Service 41.9%
Total Assets	<u>50,477,580</u>	Operating Expense	16,255,844	127.6%	Current Ratio 1.0
Current Liabilities	35,526,851	Operating Margin	-3,520,901	-27.6%	Days to Collect 57.1
Long Term Liabilities	14,381,510	Other Income	2,677,887	21.0%	Avg Payment Days 29.4
Total Equity	569,219	Other Expense	0	0.0%	Depreciation Rate 26.3%
Total Liab. and Equity	<u>50,477,580</u>	Net Profit or Loss	<u>(843,014)</u>	-6.6%	Return on Equity -148.1%

<b>675109 THE VILLAGE AT RICHARDSON</b>				Proprietary - Other	
THE VILLAGE AT RICHARDSON				5/31/2019 365 Days Settled	
RICHARDSON, TX 75080				CR Beds 280 POS Beds 0	
DALLAS				<b>Key Performance Ind.</b>	
BLUE CROSS (MARYLAND)				Occupancy Rate 35.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 665.9	
Current Assets	1,068,666	Total Charges	9,070,357	Average Wages 19.07	
Fixed Assets	312,747	Contract Allowance	1,667,394	18.4%	Skilled Nursing 65.7%
Other Assets	263,913	Operating Revenue	7,402,963	81.6%	Ancillary Service 34.3%
Total Assets	<u>1,645,326</u>	Operating Expense	8,738,274	118.0%	Current Ratio 2.0
Current Liabilities	533,604	Operating Margin	-1,335,311	-18.0%	Days to Collect 49.9
Long Term Liabilities	6,361,961	Other Income	815,418	11.0%	Avg Payment Days 20.6
Total Equity	-5,250,239	Other Expense	0	0.0%	Depreciation Rate 82.5%
Total Liab. and Equity	<u>1,645,326</u>	Net Profit or Loss	<u>(519,898)</u>	-7.0%	Return on Equity 9.9%

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# SNF Profile Report - 2019

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675581 THE VILLAGES AT HERITAGE OAKS</b>				Proprietary - Other	
THE VILLAGES AT HERITAGE OAKS		12/31/2019 275 Days Settled			
CORSICANA, TX 75110		3/31/2019 90 Days Settled		CR Beds 107 POS Beds 0	
NAVARRO				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate	59.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	35.9
Current Assets	147,492,934	Total Charges	1,588,994	Average Wages	18.51
Fixed Assets	36,688,350	Contract Allowance	370,198	23.3% Skilled Nursing	78.8%
Other Assets	49,919,191	Operating Revenue	1,218,796	76.7% Ancillary Service	21.2%
Total Assets	234,100,475	Operating Expense	1,313,529	107.8% Current Ratio	0.5
Current Liabilities	279,431,287	Operating Margin	-94,733	-7.8% Days to Collect	25,862.1
Long Term Liabilities	17,446,453	Other Income	2,253	0.2% Avg Payment Days	37,589.4
Total Equity	-62,777,265	Other Expense	0	0.0% Depreciation Rate	0.3%
Total Liab. and Equity	234,100,475	Net Profit or Loss	(92,480)	-7.6% Return on Equity	0.1%

  

<b>675581 THE VILLAGES AT HERITAGE OAKS</b>				Proprietary - Other	
THE VILLAGES AT HERITAGE OAKS		12/31/2019 275 Days Settled			
CORSICANA, TX 75110		3/31/2019 90 Days Settled		CR Beds 107 POS Beds 0	
NAVARRO				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate	58.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	199.0
Current Assets	2,497,992	Total Charges	4,805,193	Average Wages	18.51
Fixed Assets	72,326	Contract Allowance	0	0.0% Skilled Nursing	91.7%
Other Assets	64,955	Operating Revenue	4,805,193	100.0% Ancillary Service	8.3%
Total Assets	2,635,273	Operating Expense	4,955,711	103.1% Current Ratio	0.9
Current Liabilities	2,668,692	Operating Margin	-150,518	-3.1% Days to Collect	49.9
Long Term Liabilities	43,352	Other Income	73,747	1.5% Avg Payment Days	75.4
Total Equity	-76,771	Other Expense	0	0.0% Depreciation Rate	1,064.0%
Total Liab. and Equity	2,635,273	Net Profit or Loss	(76,771)	-1.6% Return on Equity	100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675611 THE VILLAGES OF DALLAS</b>				Proprietary - Corporation		
THE VILLAGES OF DALLAS		6/30/2019 91 Days Settled				
DALLAS, TX 75216		3/31/2019 90 Days Settled		CR Beds 160 POS Beds 0		
DALLAS				<b>Key Performance Ind.</b>		
BLUE CROSS (TEXAS)				Occupancy Rate	73.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	72.0	
Current Assets	1,967,368	Total Charges	4,552,087	Average Wages	21.53	
Fixed Assets	0	Contract Allowance	1,171,969	25.7%	Skilled Nursing	56.6%
Other Assets	-1,014,037	Operating Revenue	3,380,118	74.3%	Ancillary Service	43.4%
Total Assets	953,331	Operating Expense	3,320,293	98.2%	Current Ratio	2.2
Current Liabilities	900,687	Operating Margin	59,825	1.8%	Days to Collect	105.3
Long Term Liabilities	-264,609	Other Income	16,816	0.5%	Avg Payment Days	36.1
Total Equity	317,253	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	953,331	Net Profit or Loss	76,641	2.3%	Return on Equity	24.2%
<b>675611 THE VILLAGES OF DALLAS</b>				Nonprofit - Church		
THE VILLAGES OF DALLAS		6/30/2019 91 Days Settled				
DALLAS, TX 75216		3/31/2019 90 Days Settled		CR Beds 242 POS Beds 0		
DALLAS				<b>Key Performance Ind.</b>		
BLUE CROSS (TEXAS)				Occupancy Rate	78.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	107.7	
Current Assets	2,471,958	Total Charges	5,393,105	Average Wages	21.53	
Fixed Assets	0	Contract Allowance	1,311,644	24.3%	Skilled Nursing	47.9%
Other Assets	467,645	Operating Revenue	4,081,461	75.7%	Ancillary Service	37.0%
Total Assets	2,939,603	Operating Expense	3,795,555	93.0%	Current Ratio	2.4
Current Liabilities	1,027,970	Operating Margin	285,906	7.0%	Days to Collect	109.1
Long Term Liabilities	-56,979	Other Income	28,125	0.7%	Avg Payment Days	32.8
Total Equity	1,968,612	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	2,939,603	Net Profit or Loss	314,031	7.7%	Return on Equity	16.0%

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# SNF Profile Report - 2019

Sample Skilled Nursing Facility reports from the Halmanac.com website.

676358 THE VILLAGES ON MACARTHUR				Nonprofit - Church	
THE VILLAGES ON MACARTHUR		9/30/2019 365 Days Settled			
IRVING, TX 75062		CR Beds 100 POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		101.7%	
		Length of Stay		65.6	
		Average Wages		18.93	
		Skilled Nursing		73.6%	
		Ancillary Service		26.4%	
		Current Ratio		1.0	
		Days to Collect		50.8	
		Avg Payment Days		43.8	
		Depreciation Rate		0.0%	
		Return on Equity		339.3%	
Balance Sheet		Income Statement			
Current Assets	1,435,506	Total Charges	12,598,862		
Fixed Assets	0	Contract Allowance	3,074,225	24.4%	
Other Assets	0	Operating Revenue	9,524,637	75.6%	
Total Assets	1,435,506	Operating Expense	10,221,588	107.3%	
Current Liabilities	1,490,118	Operating Margin	-696,951	-7.3%	
Long Term Liabilities	62,981	Other Income	297,992	3.1%	
Total Equity	-117,593	Other Expense	0	0.0%	
Total Liab. and Equity	1,435,506	Net Profit or Loss	(398,961)	-4.2%	

  

675080 THE VOSSWOOD NURSING CENTER				Proprietary - Partnership	
THE VOSSWOOD NURSING CENTER		12/31/2019 365 Days Settled			
HOUSTON, TX 77057		CR Beds 214 POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		27.8%	
		Length of Stay		25.1	
		Average Wages		24.37	
		Skilled Nursing		58.0%	
		Ancillary Service		42.0%	
		Current Ratio		1.8	
		Days to Collect		44.3	
		Avg Payment Days		21.7	
		Depreciation Rate		4.6%	
		Return on Equity		-30.8%	
Balance Sheet		Income Statement			
Current Assets	1,551,578	Total Charges	10,247,448		
Fixed Assets	4,032,949	Contract Allowance	1,594,320	15.6%	
Other Assets	73,153	Operating Revenue	8,653,128	84.4%	
Total Assets	5,657,680	Operating Expense	10,085,280	116.6%	
Current Liabilities	862,568	Operating Margin	-1,432,152	-16.6%	
Long Term Liabilities	161,371	Other Income	6,832	0.1%	
Total Equity	4,633,741	Other Expense	0	0.0%	
Total Liab. and Equity	5,657,680	Net Profit or Loss	(1,425,320)	-16.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675949 THE WATERTON AT COWHORN CREEK</b>				Proprietary - Other	
THE WATERTON AT COWHORN CREEK		12/31/2019 275 Days Settled			
TEXARKANA, TX 75503		3/31/2019 90 Days Settled		CR Beds 76    POS Beds 0	
BOWIE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		72.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				171.0	
Current Assets	1,267,266	Total Charges	654,547	Average Wages	
Fixed Assets	9,597	Contract Allowance	-691,963	20.21	
Other Assets	0	Operating Revenue	1,346,510	54.9%	
Total Assets	<u>1,276,863</u>	Operating Expense	1,133,592	45.1%	
Current Liabilities	1,257,128	Operating Margin	212,918	Current Ratio	
Long Term Liabilities	56,000	Other Income	0	1.0	
Total Equity	-36,265	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>1,276,863</u>	Net Profit or Loss	212,918	5.8	
				Avg Payment Days	
				12.2	
				Depreciation Rate	
				7.6%	
				Return on Equity	
				-587.1%	

<b>675949 THE WATERTON AT COWHORN CREEK</b>				Proprietary - Corporation	
THE WATERTON AT COWHORN CREEK		12/31/2019 275 Days Settled			
TEXARKANA, TX 75503		3/31/2019 90 Days Settled		CR Beds 76    POS Beds 0	
BOWIE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		71.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				119.9	
Current Assets	794,355	Total Charges	3,234,552	Average Wages	
Fixed Assets	50,641	Contract Allowance	-273,828	20.21	
Other Assets	13,049	Operating Revenue	3,508,380	70.7%	
Total Assets	<u>858,045</u>	Operating Expense	3,226,139	29.3%	
Current Liabilities	374,949	Operating Margin	282,241	Current Ratio	
Long Term Liabilities	0	Other Income	856	2.1	
Total Equity	483,096	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>858,045</u>	Net Profit or Loss	283,097	155.2	
				Avg Payment Days	
				36.2	
				Depreciation Rate	
				771.6%	
				Return on Equity	
				58.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676193 THE WATERTON HEALTHCARE &amp; REHABILITATION</b>				Proprietary - Other	
THE WATERTON HEALTHCARE & REHABILITATION		12/31/2019 365 Days Settled			
TYLER, TX 75703		CR Beds 92    POS Beds 0			
SMITH		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		61.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				61.6	
Current Assets	496,843	Total Charges	5,113,877	Average Wages	
Fixed Assets	139,596	Contract Allowance	0	20.56	
Other Assets	68,055	Operating Revenue	5,113,877	92.2%	
Total Assets	704,494	Operating Expense	6,663,907	7.8%	
Current Liabilities	1,406,025	Operating Margin	-1,550,030	0.4	
Long Term Liabilities	68,209	Other Income	4,001	42.4	
Total Equity	-769,740	Other Expense	0	64.0	
Total Liab. and Equity	704,494	Net Profit or Loss	(1,546,029)	580.6%	
				200.9%	
<b>675727 THE WESLEYAN AT SCENIC</b>				Nonprofit - Church	
THE WESLEYAN AT SCENIC		9/30/2019 365 Days Settled			
GEORGETOWN, TX 78626		CR Beds 184    POS Beds 0			
WILLIAMSON		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		69.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				106.7	
Current Assets	4,352,899	Total Charges	17,990,146	Average Wages	
Fixed Assets	59,560,810	Contract Allowance	6,722,719	20.75	
Other Assets	12,843,478	Operating Revenue	11,267,427	87.0%	
Total Assets	76,757,187	Operating Expense	31,387,651	13.0%	
Current Liabilities	2,601,908	Operating Margin	-20,120,224	1.7	
Long Term Liabilities	58,939,838	Other Income	18,095,380	50.2	
Total Equity	15,215,441	Other Expense	0	22.3	
Total Liab. and Equity	76,757,187	Net Profit or Loss	(186,952)	0.8%	
				-1.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675612 THE WESTBURY PLACE</b>				Nonprofit - Church	
THE WESTBURY PLACE		12/31/2019 365 Days Settled			
HOUSTON, TX 77035		CR Beds 148    POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		79.5%	
		Length of Stay		144.0	
		Average Wages		18.92	
		28.5%		Skilled Nursing    83.3%	
		71.5%		Ancillary Service    16.7%	
		104.4%		Current Ratio    0.7	
		-4.4%		Days to Collect    83.2	
		3.5%		Avg Payment Days    43.4	
		0.0%		Depreciation Rate    399.6%	
		-0.8%		Return on Equity    228.0%	
<hr/>					
<b>455876 THE WOODLANDS HEALTHCARE CENTER</b>				Government - City-County	
THE WOODLANDS HEALTHCARE CENTER		12/31/2019 365 Days Settled			
THE WOODLANDS, TX 77381		CR Beds 214    POS Beds 0			
MONTGOMERY		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		75.2%	
		Length of Stay		93.3	
		Average Wages		21.43	
		0.0%		Skilled Nursing    80.9%	
		100.0%		Ancillary Service    19.1%	
		103.6%		Current Ratio    1.0	
		-3.6%		Days to Collect    73.6	
		7.0%		Avg Payment Days    59.2	
		0.0%		Depreciation Rate    186.8%	
		3.4%		Return on Equity    25.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675709 TIMBERIDGE NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
TIMBERIDGE NURSING AND REHABILITATION CENTER		12/31/2019 245 Days Settled			
JASPER, TX 75951		4/30/2019 120 Days Settled		CR Beds 114 POS Beds 0	
JASPER		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)				Occupancy Rate	66.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	244.4
Current Assets	1,434,667	Total Charges	2,809,502	Average Wages	15.74
Fixed Assets	232,852	Contract Allowance	991,519	35.3% Skilled Nursing	68.4%
Other Assets	16,365	Operating Revenue	1,817,983	64.7% Ancillary Service	31.6%
Total Assets	1,683,884	Operating Expense	1,607,590	88.4% Current Ratio	5.1
Current Liabilities	283,478	Operating Margin	210,393	11.6% Days to Collect	180.5
Long Term Liabilities	5,189	Other Income	5,912	0.3% Avg Payment Days	60.7
Total Equity	1,395,217	Other Expense	0	0.0% Depreciation Rate	61.4%
Total Liab. and Equity	1,683,884	Net Profit or Loss	216,298	11.9% Return on Equity	15.5%

<b>675709 TIMBERIDGE NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
TIMBERIDGE NURSING AND REHABILITATION CENTER		12/31/2019 245 Days Settled			
JASPER, TX 75951		4/30/2019 120 Days Settled		CR Beds 114 POS Beds 0	
JASPER		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)				Occupancy Rate	67.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	223.6
Current Assets	1,682,092	Total Charges	5,534,975	Average Wages	15.74
Fixed Assets	210,079	Contract Allowance	1,990,746	36.0% Skilled Nursing	73.2%
Other Assets	0	Operating Revenue	3,544,229	64.0% Ancillary Service	26.8%
Total Assets	1,892,171	Operating Expense	3,319,074	93.6% Current Ratio	6.2
Current Liabilities	272,539	Operating Margin	225,155	6.4% Days to Collect	124.5
Long Term Liabilities	43,783	Other Income	3,476	0.1% Avg Payment Days	27.1
Total Equity	1,575,849	Other Expense	0	0.0% Depreciation Rate	120.9%
Total Liab. and Equity	1,892,171	Net Profit or Loss	228,631	6.5% Return on Equity	14.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455745 TIMBERWOOD NURSING AND REHABILITATION CENTER</b>		Nonprofit - Church	
TIMBERWOOD NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled	
LIVINGSTON, TX 77351		CR Beds 120    POS Beds 0	
POLK		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	86.9%
		Length of Stay	76.9
		Average Wages	19.98
		3.7% Skilled Nursing	63.0%
		96.3% Ancillary Service	37.0%
		88.7% Current Ratio	12.6
		11.3% Days to Collect	53.3
		0.0% Avg Payment Days	14.9
		0.0% Depreciation Rate	144.7%
		11.3% Return on Equity	10.1%
<hr/>			
<b>675714 TOMBALL REHAB &amp; NURSING</b>		Proprietary - Corporation	
TOMBALL REHAB & NURSING		8/31/2019 365 Days Settled	
TOMBALL, TX 77375		CR Beds 126    POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	73.5%
		Length of Stay	158.0
		Average Wages	10.00
		26.8% Skilled Nursing	60.4%
		73.2% Ancillary Service	39.6%
		100.7% Current Ratio	0.9
		-0.7% Days to Collect	67.1
		0.1% Avg Payment Days	74.8
		0.0% Depreciation Rate	0.0%
		-0.5% Return on Equity	39.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675942 TOWERS NURSING HOME</b>		Government - City-County	
TOWERS NURSING HOME		6/30/2019 365 Days Settled	
SMITHVILLE, TX 78957		CR Beds 106    POS Beds 0	
BASTROP		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	78.1%
		Length of Stay	166.9
		Average Wages	19.00
		Skilled Nursing	76.7%
		Ancillary Service	23.3%
		Current Ratio	2.3
		Days to Collect	99.9
		Avg Payment Days	38.9
		Depreciation Rate	22.5%
		Return on Equity	30.5%

  

Balance Sheet		Income Statement			
Current Assets	1,680,446	Total Charges	5,937,716		
Fixed Assets	152,837	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	5,937,716	100.0%	
<b>Total Assets</b>	<b>1,833,283</b>	Operating Expense	6,168,079	103.9%	
Current Liabilities	741,538	Operating Margin	-230,363	-3.9%	
Long Term Liabilities	30,735	Other Income	554,257	9.3%	
Total Equity	1,061,010	Other Expense	0	0.0%	
Total Liab. and Equity	1,833,283	Net Profit or Loss	323,894	5.5%	

<b>455796 TOWN AND COUNTRY NURSING AND REHABILITATION CENTER</b>		Government - City-County	
TOWN AND COUNTRY NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled	
BOERNE, TX 78006		CR Beds 126    POS Beds 0	
KENDALL		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	72.9%
		Length of Stay	264.0
		Average Wages	21.89
		Skilled Nursing	84.7%
		Ancillary Service	15.3%
		Current Ratio	0.8
		Days to Collect	57.5
		Avg Payment Days	48.5
		Depreciation Rate	109.5%
		Return on Equity	76.9%

  

Balance Sheet		Income Statement			
Current Assets	1,021,286	Total Charges	6,247,786		
Fixed Assets	174,127	Contract Allowance	0	0.0%	
Other Assets	297,893	Operating Revenue	6,247,786	100.0%	
<b>Total Assets</b>	<b>1,493,306</b>	Operating Expense	6,477,153	103.7%	
Current Liabilities	1,204,686	Operating Margin	-229,367	-3.7%	
Long Term Liabilities	0	Other Income	451,287	7.2%	
Total Equity	288,620	Other Expense	0	0.0%	
Total Liab. and Equity	1,493,306	Net Profit or Loss	221,920	3.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676146 TOWN EAST REHABILITATION AND HEALTHCARE CENTER</b>				Nonprofit - Church	
TOWN EAST REHABILITATION AND HEALTHCARE CENTER		9/30/2019 365 Days Settled			
MESQUITE, TX 75150				CR Beds 132 POS Beds 0	
DALLAS				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	63.0%
				Length of Stay	82.9
				Average Wages	17.87
				Skilled Nursing	56.6%
				Ancillary Service	37.3%
				Current Ratio	1.0
				Days to Collect	92.9
				Avg Payment Days	45.4
				Depreciation Rate	0.0%
				Return on Equity	-
					2,388,800
					.0%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	2,067,274	Total Charges	9,897,099		
Fixed Assets	0	Contract Allowance	1,839,559	18.6%	
Other Assets	0	Operating Revenue	8,057,540	81.4%	
Total Assets	2,067,274	Operating Expense	8,257,852	102.5%	
Current Liabilities	1,990,016	Operating Margin	-200,312	-2.5%	
Long Term Liabilities	77,260	Other Income	248,089	3.1%	
Total Equity	-2	Other Expense	0	0.0%	
Total Liab. and Equity	2,067,274	Net Profit or Loss	47,776	0.6%	
<b>676033 TOWN HALL ESTATES</b>				Nonprofit - Church	
TOWN HALL ESTATES		12/31/2019 365 Days Settled			
HILLSBORO, TX 76645				CR Beds 138 POS Beds 0	
HILL				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	56.2%
				Length of Stay	221.3
				Average Wages	17.74
				Skilled Nursing	69.4%
				Ancillary Service	30.6%
				Current Ratio	2.6
				Days to Collect	64.3
				Avg Payment Days	27.5
				Depreciation Rate	15.1%
				Return on Equity	-38.3%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,013,958	Total Charges	4,889,298		
Fixed Assets	912,428	Contract Allowance	388,694	7.9%	
Other Assets	0	Operating Revenue	4,500,604	92.1%	
Total Assets	1,926,386	Operating Expense	5,131,970	114.0%	
Current Liabilities	387,195	Operating Margin	-631,366	-14.0%	
Long Term Liabilities	4,177	Other Income	43,365	1.0%	
Total Equity	1,535,014	Other Expense	0	0.0%	
Total Liab. and Equity	1,926,386	Net Profit or Loss	(588,001)	-13.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676080 TOWN HALL ESTATES ARLINGTON INC</b>				Nonprofit - Church	
TOWN HALL ESTATES ARLINGTON INC		12/31/2019 365 Days Settled			
ARLINGTON, TX 76015		CR Beds 116 POS Beds 0			
TARRANT		<b>Key Performance Ind.</b>			
TRAILBLAZERS HEALTH ENTERPRISES		Occupancy Rate	71.8%		
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	96.5
Current Assets	1,037,224	Total Charges	7,633,852	Average Wages	16.23
Fixed Assets	85,820	Contract Allowance	1,695,788	22.2%	Skilled Nursing 75.8%
Other Assets	0	Operating Revenue	5,938,064	77.8%	Ancillary Service 24.2%
Total Assets	1,123,044	Operating Expense	6,434,548	108.4%	Current Ratio 0.8
Current Liabilities	1,268,265	Operating Margin	-496,484	-8.4%	Days to Collect 61.4
Long Term Liabilities	0	Other Income	19,080	0.3%	Avg Payment Days 71.9
Total Equity	-145,221	Other Expense	0	0.0%	Depreciation Rate 63.8%
Total Liab. and Equity	1,123,044	Net Profit or Loss	(477,404)	-8.0%	Return on Equity 328.7%
<b>676047 TOWN HALL ESTATES KEENE INC</b>				Nonprofit - Church	
TOWN HALL ESTATES KEENE INC		12/31/2019 365 Days Settled			
KEENE, TX 76051		CR Beds 126 POS Beds 0			
TARRANT		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate	85.1%		
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	118.7
Current Assets	1,060,644	Total Charges	11,646,099	Average Wages	17.73
Fixed Assets	391,920	Contract Allowance	4,875,832	41.9%	Skilled Nursing 84.5%
Other Assets	0	Operating Revenue	6,770,267	58.1%	Ancillary Service 15.5%
Total Assets	1,452,564	Operating Expense	6,859,947	101.3%	Current Ratio 1.5
Current Liabilities	685,923	Operating Margin	-89,680	-1.3%	Days to Collect 39.8
Long Term Liabilities	105,741	Other Income	30,480	0.5%	Avg Payment Days 36.5
Total Equity	660,900	Other Expense	0	0.0%	Depreciation Rate 21.5%
Total Liab. and Equity	1,452,564	Net Profit or Loss	(59,200)	-0.9%	Return on Equity -9.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676074 TOWN HALL ESTATES WHITNEY INC</b>				Nonprofit - Church	
TOWN HALL ESTATES WHITNEY INC		12/31/2019 365 Days Settled			
WHITNEY, TX 76692		CR Beds 88    POS Beds 0			
HILL		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		83.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				224.7	
Current Assets	410,711	Total Charges	5,264,150	Average Wages	
				16.91	
Fixed Assets	184,551	Contract Allowance	810,788	15.4% Skilled Nursing	
				78.0%	
Other Assets	0	Operating Revenue	4,453,362	84.6% Ancillary Service	
				22.0%	
Total Assets	595,262	Operating Expense	4,487,247	100.8% Current Ratio	
				1.0	
Current Liabilities	406,805	Operating Margin	-33,885	-0.8% Days to Collect	
				30.2	
Long Term Liabilities	4,178	Other Income	5,243	0.1% Avg Payment Days	
				33.1	
Total Equity	184,279	Other Expense	0	0.0% Depreciation Rate	
				36.7%	
Total Liab. and Equity	595,262	Net Profit or Loss	(28,642)	-0.6% Return on Equity	
				-15.5%	
<hr/>					
<b>676132 TRAIL LAKE NURSING &amp; REHABILITATION</b>				Nonprofit - Church	
TRAIL LAKE NURSING & REHABILITATION		9/30/2019 365 Days Settled			
FORT WORTH, TX 76133		CR Beds 120    POS Beds 0			
TARRANT		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		72.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				122.8	
Current Assets	1,832,144	Total Charges	9,946,832	Average Wages	
				17.55	
Fixed Assets	46,093	Contract Allowance	1,886,362	19.0% Skilled Nursing	
				54.2%	
Other Assets	98,221	Operating Revenue	8,060,470	81.0% Ancillary Service	
				45.8%	
Total Assets	1,976,458	Operating Expense	7,484,819	92.9% Current Ratio	
				3.8	
Current Liabilities	485,741	Operating Margin	575,651	7.1% Days to Collect	
				(23.6)	
Long Term Liabilities	20,795	Other Income	5,077	0.1% Avg Payment Days	
				17.6	
Total Equity	1,469,922	Other Expense	0	0.0% Depreciation Rate	
				1,708.6%	
Total Liab. and Equity	1,976,458	Net Profit or Loss	580,726	7.2% Return on Equity	
				39.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675754 TRAYMORE NURSING CENTER</b>				Nonprofit - Church	
TRAYMORE NURSING CENTER		6/30/2019 365 Days Settled			
DALLAS, TX 75209		8/31/2019 62 Days Settled		CR Beds 150 POS Beds 0	
DALLAS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		66.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 121.8	
Current Assets	1,465,325	Total Charges	3,648,946	Average Wages	20.17
Fixed Assets	0	Contract Allowance	2,184,076	59.9%	Skilled Nursing 85.9%
Other Assets	0	Operating Revenue	1,464,870	40.1%	Ancillary Service 14.1%
Total Assets	1,465,325	Operating Expense	1,515,009	103.4%	Current Ratio 0.7
Current Liabilities	1,981,935	Operating Margin	-50,139	-3.4%	Days to Collect 306.7
Long Term Liabilities	0	Other Income	1,283	0.1%	Avg Payment Days 361.8
Total Equity	-516,610	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,465,325	Net Profit or Loss	(48,856)	-3.3%	Return on Equity 9.5%

<b>675754 TRAYMORE NURSING CENTER</b>				Nonprofit - Church	
TRAYMORE NURSING CENTER		6/30/2019 365 Days Settled			
DALLAS, TX 75209		8/31/2019 62 Days Settled		CR Beds 150 POS Beds 0	
DALLAS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		72.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 119.1	
Current Assets	1,245,580	Total Charges	21,037,024	Average Wages	20.17
Fixed Assets	0	Contract Allowance	12,377,118	58.8%	Skilled Nursing 85.9%
Other Assets	0	Operating Revenue	8,659,906	41.2%	Ancillary Service 14.1%
Total Assets	1,245,580	Operating Expense	8,943,556	103.3%	Current Ratio 0.7
Current Liabilities	1,794,012	Operating Margin	-283,650	-3.3%	Days to Collect 41.9
Long Term Liabilities	0	Other Income	36,308	0.4%	Avg Payment Days 64.5
Total Equity	-548,432	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,245,580	Net Profit or Loss	(247,342)	-2.9%	Return on Equity 45.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676009 TREEMONT HEALTH CARE CENTER</b>		Proprietary - Corporation	
TREEMONT HEALTH CARE CENTER		12/31/2019 365 Days Settled	
HOUSTON, TX 77063		CR Beds 124    POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	56.6%
		Length of Stay	145.5
		Average Wages	19.81
		Skilled Nursing	43.6%
		Ancillary Service	0.0%
		Current Ratio	3.4
		Days to Collect	48.8
		Avg Payment Days	15.1
		Depreciation Rate	8.8%
		Return on Equity	100.0%

  

Balance Sheet		Income Statement			
Current Assets	830,635	Total Charges	5,915,972		
Fixed Assets	346,854	Contract Allowance	0	0.0%	
Other Assets	134,527	Operating Revenue	5,915,972	100.0%	
Total Assets	1,312,016	Operating Expense	5,932,766	100.3%	
Current Liabilities	246,001	Operating Margin	-16,794	-0.3%	
Long Term Liabilities	1,082,809	Other Income	0	0.0%	
Total Equity	-16,794	Other Expense	0	0.0%	
Total Liab. and Equity	1,312,016	Net Profit or Loss	(16,794)	-0.3%	

<b>455823 TREEMONT HEALTHCARE AND REHABILITATION CENTER</b>		Proprietary - Corporation	
TREEMONT HEALTHCARE AND REHABILITATION CENTER		8/31/2019 365 Days Settled	
DALLAS, TX 75230		CR Beds 130    POS Beds 0	
DALLAS		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	65.6%
		Length of Stay	144.9
		Average Wages	19.80
		Skilled Nursing	74.6%
		Ancillary Service	25.4%
		Current Ratio	2.0
		Days to Collect	44.6
		Avg Payment Days	17.3
		Depreciation Rate	53.4%
		Return on Equity	226.3%

  

Balance Sheet		Income Statement			
Current Assets	835,003	Total Charges	7,757,498		
Fixed Assets	700,606	Contract Allowance	1,278,880	16.5%	
Other Assets	5,384,686	Operating Revenue	6,478,618	83.5%	
Total Assets	6,920,295	Operating Expense	7,648,062	118.1%	
Current Liabilities	422,372	Operating Margin	-1,169,444	-18.1%	
Long Term Liabilities	7,016,360	Other Income	-3,817	-0.1%	
Total Equity	-518,437	Other Expense	0	0.0%	
Total Liab. and Equity	6,920,295	Net Profit or Loss	(1,173,261)	-18.1%	

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<b>676368 TREVISO TRANSITIONAL CARE</b>				Nonprofit - Church	
TREVISO TRANSITIONAL CARE		9/30/2019 365 Days Settled			
LONGVIEW, TX 75605		CR Beds 140    POS Beds 0			
GREGG		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		65.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				57.0	
Current Assets	1,919,037	Total Charges	13,630,023	Average Wages	
Fixed Assets	0	Contract Allowance	4,257,378	18.03	
Other Assets	-203,467	Operating Revenue	9,372,645	31.2%	
Total Assets	<u>1,715,570</u>	Operating Expense	9,609,155	68.8%	
Current Liabilities	1,870,121	Operating Margin	-236,510	102.5%	
Long Term Liabilities	0	Other Income	117,619	-2.5%	
Total Equity	-154,551	Other Expense	0	1.3%	
Total Liab. and Equity	<u>1,715,570</u>	Net Profit or Loss	<u>(118,891)</u>	0.0%	
				Return on Equity	
				76.9%	
<b>675546 TRINITY CARE CENTER</b>				Proprietary - Other	
TRINITY CARE CENTER		12/31/2019 365 Days Settled			
ROUND ROCK, TX 78664		CR Beds 179    POS Beds 0			
WILLIAMSON		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		63.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				335.5	
Current Assets	113,652,695	Total Charges	8,583,528	Average Wages	
Fixed Assets	35,320,380	Contract Allowance	916,827	21.09	
Other Assets	49,621,015	Operating Revenue	7,666,701	10.7%	
Total Assets	<u>198,594,090</u>	Operating Expense	8,855,191	89.3%	
Current Liabilities	303,633,120	Operating Margin	-1,188,490	115.5%	
Long Term Liabilities	17,532,278	Other Income	1,341,552	-15.5%	
Total Equity	-122,571,308	Other Expense	0	17.5%	
Total Liab. and Equity	<u>198,594,090</u>	Net Profit or Loss	<u>153,062</u>	0.0%	
				Return on Equity	
				-0.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675846 TRINITY NURSING AND REHABILITATION</b>				Proprietary - Corporation	
TRINITY NURSING AND REHABILITATION    12/31/2019 365 Days Settled					
SAN AUGUSTINE, TX 75972				CR Beds 88    POS Beds 0	
SAN AUGUSTINE				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate    62.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    248.4	
Current Assets	1,068,172	Total Charges	4,638,201	Average Wages    17.58	
Fixed Assets	7,146,024	Contract Allowance	-197,286	-4.3%	Skilled Nursing    69.6%
Other Assets	4,494	Operating Revenue	4,835,487	104.3%	Ancillary Service    30.4%
Total Assets	8,218,690	Operating Expense	4,589,045	94.9%	Current Ratio    3.1
Current Liabilities	343,320	Operating Margin	246,442	5.1%	Days to Collect    65.0
Long Term Liabilities	6,712,607	Other Income	199,400	4.1%	Avg Payment Days    43.9
Total Equity	1,162,763	Other Expense	0	0.0%	Depreciation Rate    7.9%
Total Liab. and Equity	8,218,690	Net Profit or Loss	445,842	9.2%	Return on Equity    38.3%
<b>675144 TRINITY NURSING AND REHABILITATION OF BURLESON LP</b>				Proprietary - Corporation	
TRINITY NURSING AND REHABILITATION    12/31/2019 365 Days Settled OF BURLESON LP					
BURLESON, TX 76028				CR Beds 120    POS Beds 0	
JOHNSON				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate    50.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    154.8	
Current Assets	273,341	Total Charges	4,821,091	Average Wages    18.21	
Fixed Assets	415,249	Contract Allowance	385,782	8.0%	Skilled Nursing    78.0%
Other Assets	-744,602	Operating Revenue	4,435,309	92.0%	Ancillary Service    22.0%
Total Assets	-56,012	Operating Expense	4,388,256	98.9%	Current Ratio    0.3
Current Liabilities	899,561	Operating Margin	47,053	1.1%	Days to Collect    40.0
Long Term Liabilities	0	Other Income	21,517	0.5%	Avg Payment Days    33.2
Total Equity	-955,573	Other Expense	0	0.0%	Depreciation Rate    91.7%
Total Liab. and Equity	-56,012	Net Profit or Loss	68,572	1.5%	Return on Equity    -7.2%

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<b>675871 TRINITY NURSING AND REHABILITATION OF COMFORT LP</b>				Proprietary - Corporation	
TRINITY NURSING AND REHABILITATION OF COMFORT LP				12/31/2019 365 Days Settled	
COMFORT, TX 78013				CR Beds 76    POS Beds 0	
KENDALL				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	43.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	198.8
Current Assets	122,445	Total Charges	2,611,474	Average Wages	19.09
Fixed Assets	105,587	Contract Allowance	84,467	3.2% Skilled Nursing	76.6%
Other Assets	-1,261,683	Operating Revenue	2,527,007	96.8% Ancillary Service	23.4%
Total Assets	-1,033,651	Operating Expense	2,661,891	105.3% Current Ratio	0.3
Current Liabilities	486,519	Operating Margin	-134,884	-5.3% Days to Collect	20.6
Long Term Liabilities	0	Other Income	36,097	1.4% Avg Payment Days	28.6
Total Equity	-1,520,170	Other Expense	0	0.0% Depreciation Rate	204.7%
Total Liab. and Equity	-1,033,651	Net Profit or Loss	(98,787)	-3.9% Return on Equity	6.5%

<b>675907 TRINITY NURSING AND REHABILITATION OF DIBOLL LP</b>				Proprietary - Corporation	
TRINITY NURSING AND REHABILITATION OF DIBOLL LP				12/31/2019 365 Days Settled	
DIBOLL, TX 75941				CR Beds 82    POS Beds 0	
ANGELINA				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	43.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	140.9
Current Assets	265,121	Total Charges	2,826,813	Average Wages	18.67
Fixed Assets	134,147	Contract Allowance	-16,992	-0.6% Skilled Nursing	62.3%
Other Assets	-1,384,392	Operating Revenue	2,843,805	100.6% Ancillary Service	37.7%
Total Assets	-985,124	Operating Expense	3,531,990	124.2% Current Ratio	0.3
Current Liabilities	763,924	Operating Margin	-688,185	-24.2% Days to Collect	60.0
Long Term Liabilities	0	Other Income	12,220	0.4% Avg Payment Days	29.9
Total Equity	-1,749,048	Other Expense	0	0.0% Depreciation Rate	240.7%
Total Liab. and Equity	-985,124	Net Profit or Loss	(675,962)	-23.8% Return on Equity	38.6%

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<b>675084 TRINITY NURSING AND REHABILITATION OF GRANBURY LP</b>				Proprietary - Corporation	
TRINITY NURSING AND REHABILITATION OF GRANBURY LP				12/31/2019 365 Days Settled	
GRANBURY, TX 76048				CR Beds 104 POS Beds 0	
HOOD				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	42.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	231.9
Current Assets	195,983	Total Charges	3,265,576	Average Wages	18.39
Fixed Assets	104,935	Contract Allowance	383,800	11.8%	Skilled Nursing 83.1%
Other Assets	-1,310,667	Operating Revenue	2,881,776	88.2%	Ancillary Service 16.9%
Total Assets	-1,009,749	Operating Expense	3,233,129	112.2%	Current Ratio 0.3
Current Liabilities	692,964	Operating Margin	-351,353	-12.2%	Days to Collect 47.5
Long Term Liabilities	0	Other Income	10,112	0.4%	Avg Payment Days 36.1
Total Equity	-1,702,713	Other Expense	0	0.0%	Depreciation Rate 255.1%
Total Liab. and Equity	-1,009,749	Net Profit or Loss	(341,237)	-11.8%	Return on Equity 20.0%
<b>675103 TRINITY NURSING AND REHABILITATION OF ITALY LP</b>				Proprietary - Corporation	
TRINITY NURSING AND REHABILITATION OF ITALY LP				12/31/2019 365 Days Settled	
ITALY, TX 76651				CR Beds 74 POS Beds 0	
ELLIS				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	53.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	122.7
Current Assets	153,771	Total Charges	3,013,875	Average Wages	18.34
Fixed Assets	145,798	Contract Allowance	185,620	6.2%	Skilled Nursing 81.6%
Other Assets	-1,460,009	Operating Revenue	2,828,255	93.8%	Ancillary Service 18.4%
Total Assets	-1,160,440	Operating Expense	3,232,375	114.3%	Current Ratio 0.2
Current Liabilities	700,942	Operating Margin	-404,120	-14.3%	Days to Collect 45.1
Long Term Liabilities	0	Other Income	6,533	0.2%	Avg Payment Days 33.8
Total Equity	-1,861,382	Other Expense	0	0.0%	Depreciation Rate 273.1%
Total Liab. and Equity	-1,160,440	Net Profit or Loss	(397,584)	-14.1%	Return on Equity 21.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675051 TRINITY NURSING AND REHABILITATION OF WINNSBORO LP</b>		Proprietary - Corporation	
TRINITY NURSING AND REHABILITATION OF WINNSBORO LP		12/31/2019 365 Days Settled	
WINNSBORO, TX 75494		CR Beds 60    POS Beds 0	
WOOD		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	74.0%
		Length of Stay	139.7
		Average Wages	17.54
		6.2% Skilled Nursing	75.2%
		93.8% Ancillary Service	24.8%
		89.2% Current Ratio	0.4
		10.8% Days to Collect	23.9
		0.8% Avg Payment Days	34.6
		0.0% Depreciation Rate	111.8%
		11.6% Return on Equity	35.9%
<hr/>			
<b>676439 TRINITY REHABILITATION &amp; HEALTHCARE CENTER</b>		Proprietary - Corporation	
TRINITY REHABILITATION & HEALTHCARE CENTER		12/31/2019 365 Days Settled	
TRINITY, TX 75862		CR Beds 76    POS Beds 0	
TRINITY		<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)		Occupancy Rate	67.4%
		Length of Stay	48.4
		Average Wages	17.16
		0.0% Skilled Nursing	27.7%
		100.0% Ancillary Service	0.0%
		94.5% Current Ratio	0.6
		5.5% Days to Collect	48.6
		0.0% Avg Payment Days	97.5
		0.0% Depreciation Rate	0.0%
		4.9% Return on Equity	-12.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675238 TRINITY TERRACE</b>				Nonprofit - Other	
TRINITY TERRACE		9/30/2019 365 Days Settled			
FORT WORTH, TX 76102		CR Beds 60		POS Beds 0	
TARRANT		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		803.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 1,454.7	
Current Assets	42,382,767	Total Charges	22,051,590	Average Wages	20.91
Fixed Assets	147,155,264	Contract Allowance	121,550	0.6% Skilled Nursing	9.6%
Other Assets	102,931,414	Operating Revenue	21,930,040	99.4% Ancillary Service	4.9%
Total Assets	<u>292,469,445</u>	Operating Expense	<u>37,697,833</u>	171.9% Current Ratio	4.8
Current Liabilities	8,887,737	Operating Margin	-15,767,793	-71.9% Days to Collect	22.8
Long Term Liabilities	187,806,189	Other Income	28,835,914	131.5% Avg Payment Days	15.0
Total Equity	<u>95,775,519</u>	Other Expense	0	0.0% Depreciation Rate	5.6%
Total Liab. and Equity	<u>292,469,445</u>	Net Profit or Loss	<u>13,068,121</u>	59.6% Return on Equity	13.6%
<b>676257 TRUCARE LIVING CENTERS</b>				Nonprofit - Church	
TRUCARE LIVING CENTERS		12/31/2019 365 Days Settled			
PALESTINE, TX 75801		CR Beds 120		POS Beds 0	
ANDERSON		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		67.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 139.7	
Current Assets	1,516,438	Total Charges	6,789,836	Average Wages	18.54
Fixed Assets	6,460,045	Contract Allowance	58,030	0.9% Skilled Nursing	59.0%
Other Assets	1,593,535	Operating Revenue	6,731,806	99.1% Ancillary Service	41.0%
Total Assets	<u>9,570,018</u>	Operating Expense	<u>6,713,218</u>	99.7% Current Ratio	1.7
Current Liabilities	907,502	Operating Margin	18,588	0.3% Days to Collect	56.7
Long Term Liabilities	7,792,089	Other Income	8,297	0.1% Avg Payment Days	38.6
Total Equity	<u>870,427</u>	Other Expense	0	0.0% Depreciation Rate	17.1%
Total Liab. and Equity	<u>9,570,018</u>	Net Profit or Loss	<u>26,885</u>	0.4% Return on Equity	3.1%

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676229 TRUCARE LIVING CENTERS-COLUMBUS				Nonprofit - Church	
TRUCARE LIVING CENTERS-COLUMBUS				12/31/2019 365 Days Settled	
COLUMBUS, TX 78934				CR Beds 104 POS Beds 0	
COLORADO				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate	82.9%
				Length of Stay	153.5
				Average Wages	19.88
				7.2% Skilled Nursing	57.7%
				92.8% Ancillary Service	42.3%
				86.7% Current Ratio	0.3
				13.3% Days to Collect	86.2
				0.1% Avg Payment Days	43.2
				0.0% Depreciation Rate	18.1%
				13.4% Return on Equity	130.0%
Balance Sheet		Income Statement			
Current Assets	2,137,915	Total Charges	8,724,755		
Fixed Assets	4,832,795	Contract Allowance	626,251		
Other Assets	1,201,252	Operating Revenue	8,098,504		
Total Assets	8,171,962	Operating Expense	7,020,847		
Current Liabilities	7,336,750	Operating Margin	1,077,657		
Long Term Liabilities	0	Other Income	7,791		
Total Equity	835,212	Other Expense	0		
Total Liab. and Equity	8,171,962	Net Profit or Loss	1,085,448		
676406 TRUCARE LIVING CENTERS - SELMA				Proprietary - Corporation	
TRUCARE LIVING CENTERS - SELMA				12/31/2019 365 Days Settled	
SELMA, TX 78154				CR Beds 128 POS Beds 0	
GUADALUPE				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	61.7%
				Length of Stay	95.7
				Average Wages	19.28
				13.3% Skilled Nursing	65.9%
				86.7% Ancillary Service	34.1%
				103.1% Current Ratio	0.3
				-3.1% Days to Collect	60.6
				0.1% Avg Payment Days	211.7
				0.0% Depreciation Rate	774.3%
				-3.0% Return on Equity	7.8%
Balance Sheet		Income Statement			
Current Assets	1,348,736	Total Charges	7,592,387		
Fixed Assets	124,789	Contract Allowance	1,009,001		
Other Assets	1,819	Operating Revenue	6,583,386		
Total Assets	1,475,344	Operating Expense	6,788,671		
Current Liabilities	3,983,446	Operating Margin	-205,285		
Long Term Liabilities	0	Other Income	8,850		
Total Equity	-2,508,102	Other Expense	0		
Total Liab. and Equity	1,475,344	Net Profit or Loss	(196,435)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675256 TULIA HEALTH AND REHABILITATION CENTER</b>				Proprietary - Corporation		
TULIA HEALTH AND REHABILITATION CENTER		8/31/2019 365 Days Settled				
TULIA, TX 79088				CR Beds 52	POS Beds 0	
SWISHER				<b>Key Performance Ind.</b>		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	48.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	211.8	
Current Assets	279,374	Total Charges	1,661,097	Average Wages	17.95	
Fixed Assets	1,944	Contract Allowance	92,837	5.6%	Skilled Nursing	93.0%
Other Assets	-289,260	Operating Revenue	1,568,260	94.4%	Ancillary Service	7.0%
Total Assets	-7,942	Operating Expense	1,783,912	113.8%	Current Ratio	0.8
Current Liabilities	353,233	Operating Margin	-215,652	-13.8%	Days to Collect	32.5
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	88.0
Total Equity	-361,175	Other Expense	0	0.0%	Depreciation Rate	4,475.8%
Total Liab. and Equity	-7,942	Net Profit or Loss	(215,652)	-13.8%	Return on Equity	59.7%
<b>676201 TUSCANY VILLAGE</b>				Proprietary - Corporation		
TUSCANY VILLAGE		12/31/2019 365 Days Settled				
PEARLAND, TX 77584				CR Beds 132	POS Beds 0	
BRAZORIA				<b>Key Performance Ind.</b>		
BLUE CROSS (TEXAS)				Occupancy Rate	83.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	52.6	
Current Assets	1,944,959	Total Charges	12,811,076	Average Wages	18.33	
Fixed Assets	99,101	Contract Allowance	1,767,424	13.8%	Skilled Nursing	86.5%
Other Assets	521,419	Operating Revenue	11,043,652	86.2%	Ancillary Service	13.5%
Total Assets	2,565,479	Operating Expense	10,900,205	98.7%	Current Ratio	1.1
Current Liabilities	1,765,845	Operating Margin	143,447	1.3%	Days to Collect	46.6
Long Term Liabilities	0	Other Income	60,905	0.6%	Avg Payment Days	39.4
Total Equity	799,634	Other Expense	0	0.0%	Depreciation Rate	138.1%
Total Liab. and Equity	2,565,479	Net Profit or Loss	204,352	1.9%	Return on Equity	25.6%

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<b>676014 TWILIGHT HOME</b>				Proprietary - Corporation	
TWILIGHT HOME		12/31/2019 365 Days Settled			
CORSICANA, TX 75110				CR Beds 102    POS Beds 0	
NAVARRO				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	84.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	140.8
Current Assets	823,068	Total Charges	9,440,401	Average Wages	17.53
Fixed Assets	521,680	Contract Allowance	1,857,752	19.7% Skilled Nursing	79.2%
Other Assets	0	Operating Revenue	7,582,649	80.3% Ancillary Service	20.8%
Total Assets	1,344,748	Operating Expense	6,544,683	86.3% Current Ratio	1.5
Current Liabilities	550,739	Operating Margin	1,037,966	13.7% Days to Collect	25.6
Long Term Liabilities	12,136	Other Income	383	0.0% Avg Payment Days	28.5
Total Equity	781,873	Other Expense	0	0.0% Depreciation Rate	38.5%
Total Liab. and Equity	1,344,748	Net Profit or Loss	1,035,837	13.7% Return on Equity	132.5%

<b>675729 TWIN LAKES REHABILITATION AND CARE CENTER</b>				Proprietary - Corporation	
TWIN LAKES REHABILITATION AND CARE CENTER		6/30/2019 365 Days Settled			
SAN AUGUSTINE, TX 75972				CR Beds 90    POS Beds 0	
SAN AUGUSTINE				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	67.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	238.0
Current Assets	1,609,197	Total Charges	3,609,490	Average Wages	15.45
Fixed Assets	1,738	Contract Allowance	194,186	5.4% Skilled Nursing	84.5%
Other Assets	238	Operating Revenue	3,415,304	94.6% Ancillary Service	15.5%
Total Assets	1,611,173	Operating Expense	3,759,373	110.1% Current Ratio	1.8
Current Liabilities	914,633	Operating Margin	-344,069	-10.1% Days to Collect	47.6
Long Term Liabilities	246,621	Other Income	325	0.0% Avg Payment Days	78.8
Total Equity	449,919	Other Expense	0	0.0% Depreciation Rate	308.3%
Total Liab. and Equity	1,611,173	Net Profit or Loss	(343,744)	-10.1% Return on Equity	-76.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675183 TWIN OAKS HEALTH AND REHABILITATION CENTER</b>				Proprietary - Corporation	
TWIN OAKS HEALTH AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
JACKSONVILLE, TX 75766		CR Beds 120    POS Beds 0			
CHEROKEE		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		59.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				185.0	
Current Assets	1,099,753	Total Charges	5,701,741	Average Wages	
Fixed Assets	307,137	Contract Allowance	669,758	11.7%	
Other Assets	297,547	Operating Revenue	5,031,983	88.3%	
Total Assets	1,704,437	Operating Expense	5,474,695	108.8%	
Current Liabilities	3,717,280	Operating Margin	-442,712	-8.8%	
Long Term Liabilities	0	Other Income	3,590	0.1%	
Total Equity	-2,012,843	Other Expense	0	0.0%	
Total Liab. and Equity	1,704,437	Net Profit or Loss	(439,122)	-8.7%	
<b>676372 TWIN PINES NORTH NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
TWIN PINES NORTH NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
VICTORIA, TX 77904		CR Beds 90    POS Beds 0			
VICTORIA		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		90.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				90.5	
Current Assets	1,034,959	Total Charges	12,793,896	Average Wages	
Fixed Assets	257,294	Contract Allowance	3,395,440	26.5%	
Other Assets	0	Operating Revenue	9,398,456	73.5%	
Total Assets	1,292,253	Operating Expense	8,782,934	93.5%	
Current Liabilities	842,905	Operating Margin	615,522	6.5%	
Long Term Liabilities	15,122	Other Income	4,231	0.0%	
Total Equity	434,226	Other Expense	0	0.0%	
Total Liab. and Equity	1,292,253	Net Profit or Loss	619,753	6.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675638 TWIN PINES NURSING AND REHABILITATION</b>				Government - City-County	
TWIN PINES NURSING AND REHABILITATION		6/30/2019 365 Days Settled			
VICTORIA, TX 77904				CR Beds 200    POS Beds 0	
VICTORIA				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	79.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	205.8
Current Assets	1,712,106	Total Charges	15,999,609	Average Wages	16.17
Fixed Assets	0	Contract Allowance	3,329,984	20.8% Skilled Nursing	80.3%
Other Assets	0	Operating Revenue	12,669,625	79.2% Ancillary Service	19.7%
Total Assets	<u>1,712,106</u>	Operating Expense	12,879,494	101.7% Current Ratio	(0.5)
Current Liabilities	-3,581,435	Operating Margin	-209,869	-1.7% Days to Collect	33.3
Long Term Liabilities	0	Other Income	244,278	1.9% Avg Payment Days	(101.5)
Total Equity	5,293,541	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	<u>1,712,106</u>	Net Profit or Loss	<u>34,409</u>	0.3% Return on Equity	0.7%
<hr/>					
<b>455916 UNIVERSITY PARK NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
UNIVERSITY PARK NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled			
WICHITA FALLS, TX 76310				CR Beds 100    POS Beds 0	
WICHITA				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	88.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	267.0
Current Assets	302,344	Total Charges	5,821,913	Average Wages	16.87
Fixed Assets	115,048	Contract Allowance	704,207	12.1% Skilled Nursing	84.4%
Other Assets	8,344,613	Operating Revenue	5,117,706	87.9% Ancillary Service	15.6%
Total Assets	<u>8,762,005</u>	Operating Expense	4,811,821	94.0% Current Ratio	0.5
Current Liabilities	612,644	Operating Margin	305,885	6.0% Days to Collect	51.8
Long Term Liabilities	0	Other Income	26,430	0.5% Avg Payment Days	34.1
Total Equity	8,149,361	Other Expense	0	0.0% Depreciation Rate	77.3%
Total Liab. and Equity	<u>8,762,005</u>	Net Profit or Loss	<u>332,316</u>	6.5% Return on Equity	4.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675667 UNIVERSITY PLACE NURSING CENTER</b>				Nonprofit - Other	
UNIVERSITY PLACE NURSING CENTER      6/30/2019 365 Days Settled					
HOUSTON, TX 77074				CR Beds 60    POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate      81.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      24.7	
Current Assets	1,694,521	Total Charges	15,618,290	Average Wages      41.15	
Fixed Assets	923,645	Contract Allowance	8,292,094	53.1%	Skilled Nursing      20.5%
Other Assets	799	Operating Revenue	7,326,196	46.9%	Ancillary Service    63.9%
Total Assets	<u>2,618,965</u>	Operating Expense	7,501,372	102.4%	Current Ratio      13.8
Current Liabilities	123,036	Operating Margin	-175,176	-2.4%	Days to Collect      84.4
Long Term Liabilities	0	Other Income	70,730	1.0%	Avg Payment Days    12.7
Total Equity	<u>2,495,929</u>	Other Expense	0	0.0%	Depreciation Rate    2.1%
Total Liab. and Equity	<u>2,618,965</u>	Net Profit or Loss	<u>(104,446)</u>	-1.4%	Return on Equity      -4.2%

<b>676157 USSERY ROAN TEXAS STATE VETERANS HOME</b>				Nonprofit - Church	
USSERY ROAN TEXAS STATE VETERANS HOME      8/31/2019 365 Days Settled					
AMARILLO, TX 79124				CR Beds 120    POS Beds 0	
POTTER				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate      95.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      196.9	
Current Assets	912,847	Total Charges	8,085,547	Average Wages      17.78	
Fixed Assets	8,287,308	Contract Allowance	-945,145	-11.7%	Skilled Nursing      82.6%
Other Assets	0	Operating Revenue	9,030,692	111.7%	Ancillary Service    17.4%
Total Assets	<u>9,200,155</u>	Operating Expense	10,141,801	112.3%	Current Ratio      1.8
Current Liabilities	520,183	Operating Margin	-1,111,109	-12.3%	Days to Collect      62.1
Long Term Liabilities	1,197,987	Other Income	447,528	5.0%	Avg Payment Days    26.8
Total Equity	<u>7,481,985</u>	Other Expense	0	0.0%	Depreciation Rate    4.6%
Total Liab. and Equity	<u>9,200,155</u>	Net Profit or Loss	<u>(663,581)</u>	-7.3%	Return on Equity      -8.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675532 UVALDE HEALTHCARE AND REHABILITATION CENTER</b>				Proprietary - Corporation	
UVALDE HEALTHCARE AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
UVALDE, TX 78801		CR Beds 115    POS Beds 0			
UVALDE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		52.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				95.7	
Current Assets	861,162	Total Charges	4,608,234	Average Wages	14.81
Fixed Assets	1,465	Contract Allowance	35,334	0.8%	Skilled Nursing
Other Assets	0	Operating Revenue	4,572,900	99.2%	Ancillary Service
Total Assets	862,627	Operating Expense	4,290,691	93.8%	Current Ratio
Current Liabilities	357,807	Operating Margin	282,209	6.2%	Days to Collect
Long Term Liabilities	0	Other Income	18	0.0%	Avg Payment Days
Total Equity	504,820	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	862,627	Net Profit or Loss	282,227	6.2%	Return on Equity
					55.9%
<hr/>					
<b>675395 VAL VERDE NURSING AND REHABILITATION CENTER</b>				Proprietary - Other	
VAL VERDE NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
DEL RIO, TX 78840		CR Beds 80    POS Beds 0			
VAL VERDE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		75.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				138.0	
Current Assets	643,173	Total Charges	4,310,686	Average Wages	16.74
Fixed Assets	408,365	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	2,728,286	Operating Revenue	4,310,686	100.0%	Ancillary Service
Total Assets	3,779,824	Operating Expense	4,386,310	101.8%	Current Ratio
Current Liabilities	435,845	Operating Margin	-75,624	-1.8%	Days to Collect
Long Term Liabilities	0	Other Income	297,276	6.9%	Avg Payment Days
Total Equity	3,343,979	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	3,779,824	Net Profit or Loss	221,652	5.1%	Return on Equity
					6.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455621 VALLEY GRANDE MANOR</b>		Proprietary - Corporation	
VALLEY GRANDE MANOR		12/31/2019 365 Days Settled	
WESLACO, TX 78596		CR Beds 147    POS Beds 0	
HIDALGO		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	71.7%
		Length of Stay	253.1
		Average Wages	19.34
		4.0% Skilled Nursing	73.6%
		96.0% Ancillary Service	26.4%
		105.0% Current Ratio	6.2
		-5.0% Days to Collect	88.6
		0.0% Avg Payment Days	8.4
		0.0% Depreciation Rate	5,702.1%
		-5.0% Return on Equity	-29.7%

  

Balance Sheet		Income Statement	
Current Assets	2,479,181	Total Charges	10,570,719
Fixed Assets	24,929	Contract Allowance	423,519
Other Assets	-385,503	Operating Revenue	10,147,200
<b>Total Assets</b>	<b>2,118,607</b>	Operating Expense	10,657,637
Current Liabilities	398,089	Operating Margin	-510,437
Long Term Liabilities	0	Other Income	0
<b>Total Equity</b>	<b>1,720,518</b>	Other Expense	0
<b>Total Liab. and Equity</b>	<b>2,118,607</b>	<b>Net Profit or Loss</b>	<b>(510,434)</b>

<b>675782 VALLEY VIEW CARE CENTER</b>		Nonprofit - Other	
VALLEY VIEW CARE CENTER		12/31/2019 365 Days Settled	
ANSON, TX 79501		CR Beds 36    POS Beds 0	
JONES		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	55.5%
		Length of Stay	75.2
		Average Wages	16.83
		18.2% Skilled Nursing	81.8%
		81.8% Ancillary Service	18.2%
		112.4% Current Ratio	0.9
		-12.4% Days to Collect	30.2
		0.0% Avg Payment Days	28.0
		0.0% Depreciation Rate	3.5%
		-12.5% Return on Equity	-92.8%

  

Balance Sheet		Income Statement	
Current Assets	111,750	Total Charges	1,642,384
Fixed Assets	189,594	Contract Allowance	298,555
Other Assets	0	Operating Revenue	1,343,829
<b>Total Assets</b>	<b>301,344</b>	Operating Expense	1,510,791
Current Liabilities	120,051	Operating Margin	-166,962
Long Term Liabilities	0	Other Income	298
<b>Total Equity</b>	<b>181,293</b>	Other Expense	0
<b>Total Liab. and Equity</b>	<b>301,344</b>	<b>Net Profit or Loss</b>	<b>(168,265)</b>

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455856 VAN HEALTHCARE</b>				Proprietary - Other	
VAN HEALTHCARE		12/31/2019 365 Days Settled			
VAN, TX 75790				CR Beds 60    POS Beds 0	
VAN ZANDT				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate            80.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            213.2	
Current Assets	265,791	Total Charges	3,547,376	Average Wages            16.37	
Fixed Assets	73,155	Contract Allowance	21,444	0.6% Skilled Nursing        83.2%	
Other Assets	0	Operating Revenue	3,525,932	99.4% Ancillary Service    16.8%	
Total Assets	338,946	Operating Expense	3,098,521	87.9% Current Ratio            1.9	
Current Liabilities	138,249	Operating Margin	427,411	12.1% Days to Collect        23.2	
Long Term Liabilities	0	Other Income	5,538	0.2% Avg Payment Days        16.3	
Total Equity	200,697	Other Expense	0	0.0% Depreciation Rate        189.2%	
Total Liab. and Equity	338,946	Net Profit or Loss	432,949	12.3% Return on Equity        215.7%	
<b>455925 VERANDA REHABILITATION AND HEALTHCARE</b>				Proprietary - Corporation	
VERANDA REHABILITATION AND HEALTHCARE		12/31/2019 275 Days Settled			
HARLINGEN, TX 78550		3/31/2019 90 Days Settled		CR Beds 100    POS Beds 0	
CAMERON				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            92.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            101.9	
Current Assets	7,399,626	Total Charges	7,584,618	Average Wages            19.18	
Fixed Assets	760,426	Contract Allowance	801,797	10.6% Skilled Nursing        57.1%	
Other Assets	6,116,372	Operating Revenue	6,782,821	89.4% Ancillary Service    42.9%	
Total Assets	14,276,424	Operating Expense	5,735,579	84.6% Current Ratio            9.8	
Current Liabilities	752,221	Operating Margin	1,047,242	15.4% Days to Collect        54.3	
Long Term Liabilities	6,116,371	Other Income	1,814	0.0% Avg Payment Days        23.7	
Total Equity	7,407,832	Other Expense	0	0.0% Depreciation Rate        43.8%	
Total Liab. and Equity	14,276,424	Net Profit or Loss	1,049,056	15.5% Return on Equity        14.2%	

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<b>455925 VERANDA REHABILITATION AND HEALTHCARE</b>				Proprietary - Corporation	
VERANDA REHABILITATION AND HEALTHCARE		12/31/2019 275 Days Settled			
HARLINGEN, TX 78550		3/31/2019 90 Days Settled		CR Beds 100    POS Beds 0	
CAMERON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		86.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				86.7	
Current Assets	567,167	Total Charges	2,358,372	Average Wages	19.18
Fixed Assets	803,013	Contract Allowance	375,701	15.9%	Skilled Nursing
Other Assets	11,370,537	Operating Revenue	1,982,671	84.1%	Ancillary Service
Total Assets	<u>12,740,717</u>	Operating Expense	1,819,098	91.7%	Current Ratio
Current Liabilities	330,876	Operating Margin	163,573	8.3%	Days to Collect
Long Term Liabilities	6,051,067	Other Income	598	0.0%	Avg Payment Days
Total Equity	<u>6,358,774</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>12,740,717</u>	Net Profit or Loss	<u>164,171</u>	8.3%	Return on Equity
					2.6%

<b>676428 VIBRALIFE OF EL PASO REHABILITATION CENTER</b>				Proprietary - Corporation	
VIBRALIFE OF EL PASO REHABILITATION CENTER		12/31/2019 365 Days Settled			
EL PASO, TX 79936				CR Beds 92    POS Beds 0	
EL PASO		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		67.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				34.6	
Current Assets	1,904,977	Total Charges	11,994,433	Average Wages	24.48
Fixed Assets	71,905	Contract Allowance	5,462,753	45.5%	Skilled Nursing
Other Assets	0	Operating Revenue	6,531,680	54.5%	Ancillary Service
Total Assets	<u>1,976,882</u>	Operating Expense	7,373,189	112.9%	Current Ratio
Current Liabilities	5,859,375	Operating Margin	-841,509	-12.9%	Days to Collect
Long Term Liabilities	532,043	Other Income	10,414	0.2%	Avg Payment Days
Total Equity	<u>-4,414,536</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,976,882</u>	Net Profit or Loss	<u>(831,095)</u>	-12.7%	Return on Equity
					18.8%

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<b>676454 VIBRALIFE OF KATY REHABILITATION CENTER</b>				Proprietary - Corporation	
VIBRALIFE OF KATY REHABILITATION CENTER		12/31/2019 365 Days Settled			
KATY, TX 77493		CR Beds 104    POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		43.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				21.8	
Current Assets	1,436,711	Total Charges	11,540,286	Average Wages	
Fixed Assets	169,649	Contract Allowance	4,393,243	32.33	
Other Assets	0	Operating Revenue	7,147,043	38.1%	
Total Assets	1,606,360	Operating Expense	9,327,143	61.9%	
Current Liabilities	5,895,683	Operating Margin	-2,180,100	130.5%	
Long Term Liabilities	458,502	Other Income	30,772	-30.5%	
Total Equity	-4,747,825	Other Expense	0	0.4%	
Total Liab. and Equity	1,606,360	Net Profit or Loss	(2,149,328)	0.0%	
				Days to Collect	
				65.1	
				Avg Payment Days	
				45.9	
				Depreciation Rate	
				619.5%	
				Return on Equity	
				45.3%	

<b>675882 VICTORIA GARDENS OF ALLEN</b>				Proprietary - Other	
VICTORIA GARDENS OF ALLEN		12/31/2019 365 Days Settled			
ALLEN, TX 75002		CR Beds 120    POS Beds 0			
COLLIN		<b>Key Performance Ind.</b>			
NORIDIAN ADMIN SERVICES		Occupancy Rate		87.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				142.0	
Current Assets	113,652,695	Total Charges	11,102,326	Average Wages	
Fixed Assets	35,320,380	Contract Allowance	2,192,427	20.30	
Other Assets	49,621,015	Operating Revenue	8,909,899	19.7%	
Total Assets	198,594,090	Operating Expense	8,373,999	80.3%	
Current Liabilities	303,633,120	Operating Margin	535,900	94.0%	
Long Term Liabilities	17,532,278	Other Income	97,110	6.0%	
Total Equity	-122,571,308	Other Expense	0	1.1%	
Total Liab. and Equity	198,594,090	Net Profit or Loss	633,010	0.0%	
				Days to Collect	
				9,508.5	
				Avg Payment Days	
				5,548.3	
				Depreciation Rate	
				1.6%	
				Return on Equity	
				-0.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675811 VICTORIA GARDENS OF FRISCO</b>				Proprietary - Other	
VICTORIA GARDENS OF FRISCO		12/31/2019 365 Days Settled			
FRISCO, TX 75035				CR Beds 118    POS Beds 0	
COLLIN				<b>Key Performance Ind.</b>	
NORIDIAN ADMIN SERVICES				Occupancy Rate            32.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                82.2	
Current Assets	113,652,695	Total Charges	3,706,235	Average Wages                23.04	
Fixed Assets	35,320,380	Contract Allowance	799,455	21.6%	Skilled Nursing                75.1%
Other Assets	49,621,015	Operating Revenue	2,906,780	78.4%	Ancillary Service              24.9%
Total Assets	<u>198,594,090</u>	Operating Expense	4,426,419	152.3%	Current Ratio                    0.4
Current Liabilities	303,633,120	Operating Margin	-1,519,639	-52.3%	Days to Collect                29,145.4
Long Term Liabilities	17,532,278	Other Income	85,868	3.0%	Avg Payment Days            10,496.5
Total Equity	-122,571,308	Other Expense	0	0.0%	Depreciation Rate              1.2%
Total Liab. and Equity	<u>198,594,090</u>	Net Profit or Loss	<u>(1,433,771)</u>	-49.3%	Return on Equity                1.2%
<hr/>					
<b>676108 VIDOR HEALTH &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
VIDOR HEALTH & REHABILITATION CENTER		12/31/2019 365 Days Settled			
VIDOR, TX 77662				CR Beds 144    POS Beds 0	
ORANGE				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate                63.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                142.1	
Current Assets	846,893	Total Charges	8,781,527	Average Wages                16.61	
Fixed Assets	273,429	Contract Allowance	1,487,538	16.9%	Skilled Nursing                69.3%
Other Assets	49,241	Operating Revenue	7,293,989	83.1%	Ancillary Service              30.7%
Total Assets	<u>1,169,563</u>	Operating Expense	7,031,615	96.4%	Current Ratio                    0.7
Current Liabilities	1,217,124	Operating Margin	262,374	3.6%	Days to Collect                40.8
Long Term Liabilities	15,455	Other Income	1,894	0.0%	Avg Payment Days            208.0
Total Equity	-63,016	Other Expense	0	0.0%	Depreciation Rate              91.4%
Total Liab. and Equity	<u>1,169,563</u>	Net Profit or Loss	<u>264,268</u>	3.6%	Return on Equity                -419.4%

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<b>675279 VILLA HAVEN HEALTH AND REHABILITATION CENTER</b>		Nonprofit - Church	
VILLA HAVEN HEALTH AND REHABILITATION CENTER		12/31/2019 365 Days Settled	
BRECKENRIDGE, TX 76424		CR Beds 92    POS Beds 0	
STEPHENS		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate            44.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	142,145	Total Charges	3,384,600
Fixed Assets	14,583	Contract Allowance	197,800
Other Assets	0	Operating Revenue	3,186,800
Total Assets	156,728	Operating Expense	3,254,150
Current Liabilities	102,753	Operating Margin	-67,350
Long Term Liabilities	166,615	Other Income	73,430
Total Equity	-112,640	Other Expense	0
Total Liab. and Equity	156,728	Net Profit or Loss	6,080
		5.8%	Skilled Nursing            53.2%
		94.2%	Ancillary Service        46.8%
		102.1%	Current Ratio             1.4
		-2.1%	Days to Collect         14.3
		2.3%	Avg Payment Days      11.3
		0.0%	Depreciation Rate     3,300.9%
		0.2%	Return on Equity        -5.4%

<b>676239 VILLA TOSCANA AT CYPRESS WOODS</b>		Nonprofit - Church	
VILLA TOSCANA AT CYPRESS WOODS		9/30/2019 365 Days Settled	
HOUSTON, TX 77014		CR Beds 132    POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)		Occupancy Rate            69.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,441,758	Total Charges	8,919,032
Fixed Assets	0	Contract Allowance	1,623,657
Other Assets	0	Operating Revenue	7,295,375
Total Assets	1,441,758	Operating Expense	9,959,690
Current Liabilities	1,616,072	Operating Margin	-2,664,315
Long Term Liabilities	41,790	Other Income	408,044
Total Equity	-216,104	Other Expense	0
Total Liab. and Equity	1,441,758	Net Profit or Loss	(2,256,271)
		18.2%	Skilled Nursing            76.5%
		81.8%	Ancillary Service        23.5%
		136.5%	Current Ratio             0.9
		-36.5%	Days to Collect         66.6
		5.6%	Avg Payment Days      48.1
		0.0%	Depreciation Rate     0.0%
		-30.9%	Return on Equity        1,044.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675977 VILLAGE CREEK NURSING HOME</b>		Proprietary - Corporation	
VILLAGE CREEK NURSING HOME		12/31/2019 365 Days Settled	
FORT WORTH, TX 76119		CR Beds 100 POS Beds 0	
TARRANT		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	72.5%
		Length of Stay	540.4
		Average Wages	16.34
		0.3% Skilled Nursing	101.0%
		99.7% Ancillary Service	0.0%
		101.3% Current Ratio	0.3
		-1.3% Days to Collect	16.0
		0.1% Avg Payment Days	52.1
		0.0% Depreciation Rate	0.0%
		-1.2% Return on Equity	12.1%

  

Balance Sheet		Income Statement	
Current Assets	209,461	Total Charges	4,233,432
Fixed Assets	30,093	Contract Allowance	13,439
Other Assets	0	Operating Revenue	4,219,993
Total Assets	239,554	Operating Expense	4,274,083
Current Liabilities	610,121	Operating Margin	-54,090
Long Term Liabilities	33,666	Other Income	5,188
Total Equity	-404,233	Other Expense	0
Total Liab. and Equity	239,554	Net Profit or Loss	(48,902)

<b>675975 VILLAGE CREEK REHABILITATION AND NURSING CENTER</b>		Nonprofit - Church	
VILLAGE CREEK REHABILITATION AND NURSING CENTER		9/30/2019 365 Days Settled	
LUMBERTON, TX 77657		CR Beds 120 POS Beds 0	
HARDIN		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	64.5%
		Length of Stay	174.5
		Average Wages	17.57
		11.1% Skilled Nursing	65.5%
		88.9% Ancillary Service	34.5%
		98.7% Current Ratio	1.3
		1.3% Days to Collect	47.1
		0.0% Avg Payment Days	45.8
		0.0% Depreciation Rate	0.0%
		1.4% Return on Equity	32.5%

  

Balance Sheet		Income Statement	
Current Assets	977,618	Total Charges	6,634,256
Fixed Assets	0	Contract Allowance	737,263
Other Assets	0	Operating Revenue	5,896,993
Total Assets	977,618	Operating Expense	5,817,756
Current Liabilities	729,465	Operating Margin	79,237
Long Term Liabilities	0	Other Income	1,369
Total Equity	248,153	Other Expense	0
Total Liab. and Equity	977,618	Net Profit or Loss	80,606

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675689 VILLAGE HEALTHCARE AND REHABILITATION</b>				Proprietary - Corporation	
VILLAGE HEALTHCARE AND REHABILITATION		12/31/2019 365 Days Settled			
MCALLEN, TX 78501		CR Beds 112    POS Beds 0			
HIDALGO		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		82.4%	
		Length of Stay		93.8	
		Average Wages		19.46	
		5.6% Skilled Nursing		58.3%	
		94.4% Ancillary Service		41.7%	
		78.1% Current Ratio		12.2	
		21.9% Days to Collect		47.4	
		0.0% Avg Payment Days		19.9	
		0.0% Depreciation Rate		19.8%	
		22.0% Return on Equity		14.9%	
<hr/>					
<b>676268 VILLAGES OF LAKE HIGHLANDS</b>				Proprietary - Partnership	
VILLAGES OF LAKE HIGHLANDS		12/31/2019 365 Days Settled			
DALLAS, TX 75238		CR Beds 92    POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		122.6%	
		Length of Stay		37.8	
		Average Wages		22.61	
		32.3% Skilled Nursing		68.9%	
		67.7% Ancillary Service		31.1%	
		82.4% Current Ratio		0.1	
		17.6% Days to Collect		7.4	
		0.5% Avg Payment Days		16.6	
		0.0% Depreciation Rate		56.9%	
		18.2% Return on Equity		-20.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675939 VINTAGE HEALTH CARE CENTER</b>				Proprietary - Other	
VINTAGE HEALTH CARE CENTER		12/31/2019 365 Days Settled			
DENTON, TX 76201		CR Beds 106    POS Beds 0			
DENTON		<b>Key Performance Ind.</b>			
NOVITAS		Occupancy Rate		86.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            87.7	
Current Assets	114,195,365	Total Charges	10,596,225	Average Wages            19.22	
Fixed Assets	35,320,380	Contract Allowance	2,547,777	24.0%	Skilled Nursing            73.9%
Other Assets	49,771,015	Operating Revenue	8,048,448	76.0%	Ancillary Service        26.1%
Total Assets	199,286,760	Operating Expense	8,078,132	100.4%	Current Ratio              0.4
Current Liabilities	304,288,217	Operating Margin	-29,684	-0.4%	Days to Collect          10,545.7
Long Term Liabilities	17,532,278	Other Income	10,097	0.1%	Avg Payment Days        5,766.7
Total Equity	-122,533,735	Other Expense	0	0.0%	Depreciation Rate        1.0%
Total Liab. and Equity	199,286,760	Net Profit or Loss	(19,587)	-0.2%	Return on Equity         0.0%
<hr/>					
<b>455359 VISTA DEL MAR HEALTH &amp; REHABILITATION</b>				Proprietary - Corporation	
VISTA DEL MAR HEALTH & REHABILITATION		12/31/2019 365 Days Settled			
CORPUS CHRISTI, TX 78401		CR Beds 114    POS Beds 0			
NUECES		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		45.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            112.4	
Current Assets	516,523	Total Charges	4,994,034	Average Wages            23.37	
Fixed Assets	113,338	Contract Allowance	402,555	8.1%	Skilled Nursing            63.3%
Other Assets	-2,349,801	Operating Revenue	4,591,479	91.9%	Ancillary Service        36.7%
Total Assets	-1,719,940	Operating Expense	6,005,788	130.8%	Current Ratio              0.8
Current Liabilities	627,410	Operating Margin	-1,414,309	-30.8%	Days to Collect          72.5
Long Term Liabilities	0	Other Income	3,154	0.1%	Avg Payment Days        29.1
Total Equity	-2,347,350	Other Expense	0	0.0%	Depreciation Rate        406.8%
Total Liab. and Equity	-1,719,940	Net Profit or Loss	(1,411,155)	-30.7%	Return on Equity         60.1%

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<b>455493 VISTA HILLS HEALTH CARE CENTER</b>				Proprietary - Corporation	
VISTA HILLS HEALTH CARE CENTER		12/31/2019 365 Days Settled			
EL PASO, TX 79935		CR Beds 120    POS Beds 0			
EL PASO		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		88.3%	
		Length of Stay		141.7	
		Average Wages		18.23	
		39.9% Skilled Nursing		61.0%	
		60.1% Ancillary Service		39.0%	
		102.5% Current Ratio		1.2	
		-2.5% Days to Collect		67.3	
		2.4% Avg Payment Days		63.4	
		0.0% Depreciation Rate		113.2%	
		-0.1% Return on Equity		-1.2%	

Balance Sheet		Income Statement			
Current Assets	1,671,071	Total Charges	12,260,537		
Fixed Assets	237,652	Contract Allowance	4,891,665	39.9%	
Other Assets	11,215	Operating Revenue	7,368,872	60.1%	
<b>Total Assets</b>	<b>1,919,938</b>	Operating Expense	7,550,824	102.5%	
Current Liabilities	1,340,007	Operating Margin	-181,952	-2.5%	
Long Term Liabilities	0	Other Income	174,926	2.4%	
Total Equity	579,931	Other Expense	0	0.0%	
<b>Total Liab. and Equity</b>	<b>1,919,938</b>	Net Profit or Loss	(7,026)	-0.1%	

<b>676403 VISTA LIVING OF ARCHER</b>				Proprietary - Corporation	
VISTA LIVING OF ARCHER		12/31/2019 365 Days Settled			
ARCHER CITY, TX 76351		CR Beds 46    POS Beds 0			
ARCHER		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		10.9%	
		Length of Stay		48.0	
		Average Wages		18.89	
		4.6% Skilled Nursing		95.1%	
		95.4% Ancillary Service		0.0%	
		150.1% Current Ratio		0.0	
		-50.1% Days to Collect		0.8	
		0.0% Avg Payment Days		306.3	
		0.0% Depreciation Rate		0.0%	
		-50.1% Return on Equity		38.5%	

Balance Sheet		Income Statement			
Current Assets	13,965	Total Charges	1,318,006		
Fixed Assets	13,530	Contract Allowance	61,144	4.6%	
Other Assets	0	Operating Revenue	1,256,862	95.4%	
<b>Total Assets</b>	<b>27,495</b>	Operating Expense	1,886,851	150.1%	
Current Liabilities	1,663,010	Operating Margin	-629,989	-50.1%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	-1,635,515	Other Expense	0	0.0%	
<b>Total Liab. and Equity</b>	<b>27,495</b>	Net Profit or Loss	(629,989)	-50.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676404 VISTA LIVING OF VERNON</b>				Proprietary - Corporation	
VISTA LIVING OF VERNON		12/31/2019 365 Days Settled			
VERNON, TX 76384		CR Beds 106 POS Beds 0			
WILBARGER		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		30.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 134.0	
Current Assets	193,794	Total Charges	2,666,753	Average Wages	19.73
Fixed Assets	1,299	Contract Allowance	790,046	29.6%	Skilled Nursing 92.9%
Other Assets	0	Operating Revenue	1,876,707	70.4%	Ancillary Service 0.0%
Total Assets	195,093	Operating Expense	2,411,912	128.5%	Current Ratio 0.1
Current Liabilities	1,990,859	Operating Margin	-535,205	-28.5%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	82,981	4.4%	Avg Payment Days 301.3
Total Equity	-1,795,766	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	195,093	Net Profit or Loss	(452,224)	-24.1%	Return on Equity 25.2%
<b>675625 VISTA NURSING AND REHABILITATION CENTER</b>				Proprietary - Other	
VISTA NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
PASADENA, TX 77504		CR Beds 131 POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		85.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 350.7	
Current Assets	1,197,223	Total Charges	8,996,747	Average Wages	16.74
Fixed Assets	173,793	Contract Allowance	760,298	8.5%	Skilled Nursing 74.4%
Other Assets	0	Operating Revenue	8,236,449	91.5%	Ancillary Service 25.6%
Total Assets	1,371,016	Operating Expense	7,276,753	88.3%	Current Ratio 4.1
Current Liabilities	290,123	Operating Margin	959,696	11.7%	Days to Collect 46.9
Long Term Liabilities	0	Other Income	48,131	0.6%	Avg Payment Days 9.8
Total Equity	1,080,893	Other Expense	0	0.0%	Depreciation Rate 367.2%
Total Liab. and Equity	1,371,016	Net Profit or Loss	1,006,627	12.2%	Return on Equity 93.1%

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# SNF Profile Report - 2019

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676036 VISTA RIDGE NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Other	
VISTA RIDGE NURSING & REHABILITATION CENTER		12/31/2019 365 Days Settled			
LEWISVILLE, TX 75067				CR Beds 132 POS Beds 0	
DENTON				<b>Key Performance Ind.</b>	
NORIDIAN ADMIN SERVICES				Occupancy Rate	68.2%
				Length of Stay	141.6
				Average Wages	21.58
				19.1% Skilled Nursing	78.7%
				80.9% Ancillary Service	21.3%
				94.8% Current Ratio	0.4
				5.2% Days to Collect	11,741.9
				0.3% Avg Payment Days	6,791.8
				0.0% Depreciation Rate	0.8%
				5.5% Return on Equity	-0.3%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	113,652,695	Total Charges	8,915,927		
Fixed Assets	35,320,380	Contract Allowance	1,700,780		
Other Assets	49,621,015	Operating Revenue	7,215,147		
Total Assets	198,594,090	Operating Expense	6,840,871		
Current Liabilities	303,633,120	Operating Margin	374,276		
Long Term Liabilities	17,532,278	Other Income	19,277		
Total Equity	-122,571,308	Other Expense	0		
Total Liab. and Equity	198,594,090	Net Profit or Loss	393,553		
<b>675765 WALNUT PLACE</b>				Proprietary - Other	
WALNUT PLACE		12/31/2019 365 Days Settled			
DALLAS, TX 75231				CR Beds 388 POS Beds 0	
DALLAS				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	36.1%
				Length of Stay	91.4
				Average Wages	21.58
				16.2% Skilled Nursing	59.9%
				83.8% Ancillary Service	24.1%
				98.5% Current Ratio	1.0
				1.5% Days to Collect	44.9
				-1.5% Avg Payment Days	33.4
				0.0% Depreciation Rate	5.3%
				0.0% Return on Equity	0.0%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	2,407,477	Total Charges	15,261,751		
Fixed Assets	352,461	Contract Allowance	2,478,616		
Other Assets	5,122	Operating Revenue	12,783,135		
Total Assets	2,765,060	Operating Expense	12,587,526		
Current Liabilities	2,338,470	Operating Margin	195,609		
Long Term Liabilities	0	Other Income	-195,609		
Total Equity	426,590	Other Expense	0		
Total Liab. and Equity	2,765,060	Net Profit or Loss	0		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676311 WATKINS-LOGAN-GARRISON TEXAS STATE VETERAN'S HOME</b>				Nonprofit - Church	
WATKINS-LOGAN-GARRISON TEXAS STATE VETERAN'S HOME		8/31/2019 365 Days Settled			
TYLER, TX 75708		CR Beds 100 POS Beds 0			
SMITH		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		96.3%	
		Length of Stay		764.0	
		Average Wages		18.47	
		Skilled Nursing		94.7%	
		Ancillary Service		5.3%	
		Current Ratio		2.1	
		Days to Collect		31.4	
		Avg Payment Days		46.8	
		Depreciation Rate		2.0%	
		Return on Equity		-1.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	7,976,871	Total Charges	9,570,759		
Fixed Assets	10,092,455	Contract Allowance	-1,385,423	-14.5%	
Other Assets	0	Operating Revenue	10,956,182	114.5%	
Total Assets	18,069,326	Operating Expense	11,049,341	100.9%	
Current Liabilities	3,719,778	Operating Margin	-93,159	-0.9%	
Long Term Liabilities	0	Other Income	1,251	0.0%	
Total Equity	14,349,548	Other Expense	0	0.0%	
Total Liab. and Equity	18,069,326	Net Profit or Loss	(182,300)	-1.7%	
<hr/>					
<b>455574 WEATHERFORD HEALTH CARE CENTER</b>				Nonprofit - Church	
WEATHERFORD HEALTH CARE CENTER		9/30/2019 365 Days Settled			
WEATHERFORD, TX 76086		CR Beds 122 POS Beds 0			
PARKER		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		60.7%	
		Length of Stay		198.6	
		Average Wages		19.75	
		Skilled Nursing		78.7%	
		Ancillary Service		21.3%	
		Current Ratio		10.3	
		Days to Collect		32.7	
		Avg Payment Days		10.2	
		Depreciation Rate		5.8%	
		Return on Equity		8.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	2,334,829	Total Charges	10,202,774		
Fixed Assets	7,210,837	Contract Allowance	4,480,470	43.9%	
Other Assets	4,215	Operating Revenue	5,722,304	56.1%	
Total Assets	9,549,881	Operating Expense	5,665,396	99.0%	
Current Liabilities	226,039	Operating Margin	56,908	1.0%	
Long Term Liabilities	7,042,653	Other Income	137,754	2.4%	
Total Equity	2,281,189	Other Expense	0	0.0%	
Total Liab. and Equity	9,549,881	Net Profit or Loss	194,662	3.4%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455572 WEDGEWOOD NURSING HOME</b>				Proprietary - Corporation	
WEDGEWOOD NURSING HOME		8/31/2019 365 Days Settled			
FORT WORTH, TX 76133		CR Beds 128    POS Beds 0			
TARRANT		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		69.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				126.9	
Current Assets	1,510,605	Total Charges	8,341,797	Average Wages	10.00
Fixed Assets	0	Contract Allowance	2,560,162	30.7% Skilled Nursing	68.5%
Other Assets	0	Operating Revenue	5,781,635	69.3% Ancillary Service	31.5%
Total Assets	1,510,605	Operating Expense	5,027,225	87.0% Current Ratio	2.0
Current Liabilities	774,112	Operating Margin	754,410	13.0% Days to Collect	92.2
Long Term Liabilities	0	Other Income	1,044	0.0% Avg Payment Days	56.2
Total Equity	736,493	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	1,510,605	Net Profit or Loss	755,454	13.1% Return on Equity	102.6%
<hr/>					
<b>675945 WELLINGTON CARE CENTER</b>				Proprietary - Corporation	
WELLINGTON CARE CENTER		12/31/2019 365 Days Settled			
WELLINGTON, TX 79095		CR Beds 76    POS Beds 0			
COLLINGSWORTH		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		62.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				295.9	
Current Assets	95,829	Total Charges	3,523,438	Average Wages	15.89
Fixed Assets	182,983	Contract Allowance	296,256	8.4% Skilled Nursing	81.9%
Other Assets	50,602	Operating Revenue	3,227,182	91.6% Ancillary Service	18.1%
Total Assets	329,414	Operating Expense	3,059,702	94.8% Current Ratio	0.3
Current Liabilities	338,683	Operating Margin	167,480	5.2% Days to Collect	21.5
Long Term Liabilities	0	Other Income	410	0.0% Avg Payment Days	166.3
Total Equity	-9,269	Other Expense	0	0.0% Depreciation Rate	104.3%
Total Liab. and Equity	329,414	Net Profit or Loss	167,890	5.2% Return on Equity	- 1,811.3%

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# SNF Profile Report - 2019

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455674 WELLINGTON OAKS NURSING AND REHABILITATION LP</b>		Proprietary - Corporation	
WELLINGTON OAKS NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled	
FORT WORTH, TX 76104		CR Beds 103    POS Beds 0	
TARRANT		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	52.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	132,115	Total Charges	3,475,428
Fixed Assets	543,397	Contract Allowance	366,714
Other Assets	2,136,377	Operating Revenue	3,108,714
Total Assets	2,811,889	Operating Expense	4,067,148
Current Liabilities	521,894	Operating Margin	-958,434
Long Term Liabilities	0	Other Income	27,395
Total Equity	2,289,995	Other Expense	0
Total Liab. and Equity	2,811,889	Net Profit or Loss	(931,041)
		10.6%	Skilled Nursing 83.0%
		89.4%	Ancillary Service 17.0%
		130.8%	Current Ratio 0.3
		-30.8%	Days to Collect 81.1
		0.9%	Avg Payment Days 32.1
		0.0%	Depreciation Rate 45.5%
		-29.9%	Return on Equity -40.7%
<b>455637 WELLINGTON REHABILITATION AND HEALTHCARE</b>		Nonprofit - Church	
WELLINGTON REHABILITATION AND HEALTHCARE		6/30/2019 365 Days Settled	
TEMPLE, TX 76504		CR Beds 109    POS Beds 0	
BELL		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	56.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	610,984	Total Charges	6,305,807
Fixed Assets	506,356	Contract Allowance	458,180
Other Assets	2,084,983	Operating Revenue	5,847,627
Total Assets	3,202,323	Operating Expense	5,309,245
Current Liabilities	350,470	Operating Margin	538,382
Long Term Liabilities	2,227,659	Other Income	2,557
Total Equity	624,194	Other Expense	0
Total Liab. and Equity	3,202,323	Net Profit or Loss	540,939
		7.3%	Skilled Nursing 61.4%
		92.7%	Ancillary Service 38.6%
		90.8%	Current Ratio 1.7
		9.2%	Days to Collect 37.7
		0.0%	Avg Payment Days 15.0
		0.0%	Depreciation Rate 53.4%
		9.3%	Return on Equity 86.7%

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# SNF Profile Report - 2019

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676103 WELLS LTC PARTNERS INC</b>				Proprietary - Corporation	
WELLS LTC PARTNERS INC		12/31/2019 365 Days Settled			
WELLS, TX 75976		CR Beds 90    POS Beds 0			
CHEROKEE		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		39.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    482.5	
Current Assets	325,076	Total Charges	2,861,820	Average Wages	16.44
Fixed Assets	11,003	Contract Allowance	233,661	8.2%	Skilled Nursing    75.9%
Other Assets	0	Operating Revenue	2,628,159	91.8%	Ancillary Service    24.1%
Total Assets	336,079	Operating Expense	2,795,732	106.4%	Current Ratio    1.7
Current Liabilities	192,749	Operating Margin	-167,573	-6.4%	Days to Collect    30.0
Long Term Liabilities	0	Other Income	304,220	11.6%	Avg Payment Days    25.2
Total Equity	143,330	Other Expense	0	0.0%	Depreciation Rate    814.6%
Total Liab. and Equity	336,079	Net Profit or Loss	136,647	5.2%	Return on Equity    95.3%
<b>676037 WESLACO NURSING AND REHABILITATION CENTER</b>				Government - City-County	
WESLACO NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
WESLACO, TX 78596		CR Beds 120    POS Beds 0			
HIDALGO		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		94.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    86.1	
Current Assets	3,308,148	Total Charges	9,625,027	Average Wages	16.16
Fixed Assets	1,385,219	Contract Allowance	0	0.0%	Skilled Nursing    67.3%
Other Assets	-536,467	Operating Revenue	9,625,027	100.0%	Ancillary Service    32.7%
Total Assets	4,156,900	Operating Expense	9,966,673	103.5%	Current Ratio    2.4
Current Liabilities	1,399,741	Operating Margin	-341,646	-3.5%	Days to Collect    125.1
Long Term Liabilities	0	Other Income	677,189	7.0%	Avg Payment Days    21.2
Total Equity	2,757,159	Other Expense	0	0.0%	Depreciation Rate    60.4%
Total Liab. and Equity	4,156,900	Net Profit or Loss	335,543	3.5%	Return on Equity    12.2%

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# SNF Profile Report - 2019

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676090 WESLEY COURT HEALTH CENTER</b>			Proprietary - Other		
WESLEY COURT HEALTH CENTER			12/31/2019 365 Days Settled		
ABILENE, TX 79606			CR Beds 30    POS Beds 0		
TAYLOR			<b>Key Performance Ind.</b>		
NOVITAS (TEXAS)			Occupancy Rate            92.3%		
<b>Balance Sheet</b>			<b>Income Statement</b>		
Current Assets	1,209,102	Total Charges	3,998,192		Length of Stay            38.9
Fixed Assets	0	Contract Allowance	169,936	4.3%	Average Wages            18.58
Other Assets	0	Operating Revenue	3,828,256	95.7%	Skilled Nursing            66.7%
Total Assets	<u>1,209,102</u>	Operating Expense	12,117,224	316.5%	Ancillary Service        33.2%
Current Liabilities	3,618,635	Operating Margin	-8,288,968	-216.5%	Current Ratio            0.3
Long Term Liabilities	0	Other Income	7,615,133	198.9%	Days to Collect            72.5
Total Equity	<u>-2,409,533</u>	Other Expense	0	0.0%	Avg Payment Days        10.5
Total Liab. and Equity	<u>1,209,102</u>	Net Profit or Loss	<u>(673,835)</u>	-17.6%	Depreciation Rate        0.0%
					Return on Equity        28.0%

<b>676211 WESLEY WOODS HEALTH &amp; REHABILITATION</b>			Nonprofit - Church		
WESLEY WOODS HEALTH & REHABILITATION			8/31/2019 365 Days Settled		
WACO, TX 76712			CR Beds 120    POS Beds 0		
MCLENNAN			<b>Key Performance Ind.</b>		
BLUE CROSS (TEXAS)			Occupancy Rate            77.0%		
<b>Balance Sheet</b>			<b>Income Statement</b>		
Current Assets	0	Total Charges	0		Length of Stay            232.6
Fixed Assets	0	Contract Allowance	0	0.0%	Average Wages            17.64
Other Assets	0	Operating Revenue	0	0.0%	Skilled Nursing            0.0%
Total Assets	<u>0</u>	Operating Expense	6,583,750	0.0%	Ancillary Service        0.0%
Current Liabilities	0	Operating Margin	-6,583,750	0.0%	Current Ratio            0.0%
Long Term Liabilities	0	Other Income	0	0.0%	Days to Collect            0.0%
Total Equity	<u>-6,583,750</u>	Other Expense	0	0.0%	Avg Payment Days        0.0
Total Liab. and Equity	<u>-6,583,750</u>	Net Profit or Loss	<u>(6,583,750)</u>	0.0%	Depreciation Rate        0.0%
					Return on Equity        100.0%

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# SNF Profile Report - 2019

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676381 WEST HOUSTON REHABILITATION AND HEALTHCARE CENTER</b>		Proprietary - Corporation	
WEST HOUSTON REHABILITATION AND HEALTHCARE CENTER		12/31/2019 365 Days Settled	
HOUSTON, TX 77083		CR Beds 124 POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)		Occupancy Rate	83.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,354,271	Total Charges	11,460,153
Fixed Assets	72,529	Contract Allowance	2,324,795
Other Assets	0	Operating Revenue	9,135,358
Total Assets	<u>1,426,800</u>	Operating Expense	8,750,690
Current Liabilities	715,989	Operating Margin	384,668
Long Term Liabilities	0	Other Income	0
Total Equity	<u>710,811</u>	Other Expense	0
Total Liab. and Equity	<u>1,426,800</u>	Net Profit or Loss	<u>348,758</u>
		20.3%	Skilled Nursing 58.6%
		79.7%	Ancillary Service 41.4%
		95.8%	Current Ratio 1.9
		4.2%	Days to Collect 40.5
		0.0%	Avg Payment Days 25.3
		0.0%	Depreciation Rate 1,158.4%
		3.8%	Return on Equity 49.1%

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<b>675543 WEST JANISCH HEALTH CARE CENTER</b>		Nonprofit - Other	
WEST JANISCH HEALTH CARE CENTER		12/31/2019 365 Days Settled	
HOUSTON, TX 77018		CR Beds 116 POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	50.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-1,240,311	Total Charges	5,916,061
Fixed Assets	0	Contract Allowance	2,158,802
Other Assets	1,631,697	Operating Revenue	3,757,259
Total Assets	<u>391,386</u>	Operating Expense	4,554,785
Current Liabilities	1,674,120	Operating Margin	-797,526
Long Term Liabilities	0	Other Income	19,509
Total Equity	<u>-1,282,734</u>	Other Expense	0
Total Liab. and Equity	<u>391,386</u>	Net Profit or Loss	<u>(778,017)</u>
		36.5%	Skilled Nursing 73.3%
		63.5%	Ancillary Service 26.7%
		121.2%	Current Ratio (0.7)
		-21.2%	Days to Collect 34.2
		0.5%	Avg Payment Days 18.7
		0.0%	Depreciation Rate 0.0%
		-20.7%	Return on Equity 60.7%

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# SNF Profile Report - 2019

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675119 WEST LAKE HEALTHCARE RESIDENCE</b>				Proprietary - Corporation	
WEST LAKE HEALTHCARE RESIDENCE				4/14/2019 104 Days Settled*	
MESQUITE, TX 75149				CR Beds 149 POS Beds 0	
DALLAS				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	49.3%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	693,267	Total Charges	1,324,851	Length of Stay	147.0
Fixed Assets	273,500	Contract Allowance	99,631	Average Wages	13.87
Other Assets	0	Operating Revenue	1,225,220	7.5% Skilled Nursing	81.3%
Total Assets	966,767	Operating Expense	1,668,472	92.5% Ancillary Service	18.7%
Current Liabilities	1,416,821	Operating Margin	-443,252	136.2% Current Ratio	0.5
Long Term Liabilities	0	Other Income	6,041	-36.2% Days to Collect	62.6
Total Equity	-450,054	Other Expense	0	0.5% Avg Payment Days	0.8
Total Liab. and Equity	966,767	Net Profit or Loss	(437,211)	0.0% Depreciation Rate	118.0%
				Return on Equity	97.1%
<b>675454 WEST OAKS NURSING &amp; REHAB CENTER</b>				Proprietary - Other	
WEST OAKS NURSING & REHAB CENTER				3/31/2019 90 Days Settled	
HOUSTON, TX 77082				CR Beds 136 POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	73.8%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	147,492,934	Total Charges	2,407,340	Length of Stay	53.8
Fixed Assets	36,688,350	Contract Allowance	359,348	Average Wages	20.88
Other Assets	49,919,191	Operating Revenue	2,047,992	14.9% Skilled Nursing	75.1%
Total Assets	234,100,475	Operating Expense	2,367,817	85.1% Ancillary Service	24.9%
Current Liabilities	279,431,287	Operating Margin	-319,825	115.6% Current Ratio	0.5
Long Term Liabilities	17,446,453	Other Income	5,381	-15.6% Days to Collect	3,795.0
Total Equity	-62,777,265	Other Expense	0	0.3% Avg Payment Days	5,141.7
Total Liab. and Equity	234,100,475	Net Profit or Loss	(314,444)	0.0% Depreciation Rate	0.7%
				Return on Equity	0.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676095 WEST OAKS NURSING AND REHABILITATION CENTER</b>				Proprietary - Other	
WEST OAKS NURSING AND REHABILITATION CENTER		9/30/2019 183 Days Settled			
AUSTIN, TX 78748		3/31/2019 90 Days Settled		CR Beds 125 POS Beds 0	
TRAVIS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	83.1%
				Length of Stay	103.9
				Average Wages	22.04
				23.7% Skilled Nursing	77.4%
				76.3% Ancillary Service	22.6%
				102.0% Current Ratio	0.5
				-2.0% Days to Collect	11,174.3
				0.1% Avg Payment Days	17,165.6
				0.0% Depreciation Rate	0.4%
				-1.8% Return on Equity	0.1%

  

Balance Sheet		Income Statement			
Current Assets	147,492,934	Total Charges	2,764,528		
Fixed Assets	36,688,350	Contract Allowance	654,709		
Other Assets	49,919,191	Operating Revenue	2,109,819		
Total Assets	234,100,475	Operating Expense	2,151,369		
Current Liabilities	279,431,287	Operating Margin	-41,550		
Long Term Liabilities	17,446,453	Other Income	2,834		
Total Equity	-62,777,265	Other Expense	0		
Total Liab. and Equity	234,100,475	Net Profit or Loss	(38,716)		

<b>676095 WEST OAKS NURSING AND REHABILITATION CENTER</b>				Government - City-County	
WEST OAKS NURSING AND REHABILITATION CENTER		9/30/2019 183 Days Settled			
AUSTIN, TX 78748		3/31/2019 90 Days Settled		CR Beds 125 POS Beds 0	
TRAVIS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	78.4%
				Length of Stay	101.4
				Average Wages	22.04
				0.0% Skilled Nursing	75.5%
				100.0% Ancillary Service	24.5%
				100.4% Current Ratio	3.5
				-0.4% Days to Collect	253.5
				0.9% Avg Payment Days	62.1
				0.0% Depreciation Rate	399.8%
				0.4% Return on Equity	20.0%

  

Balance Sheet		Income Statement			
Current Assets	3,889,317	Total Charges	4,149,761		
Fixed Assets	116,779	Contract Allowance	0		
Other Assets	-2,820,457	Operating Revenue	4,149,761		
Total Assets	1,185,639	Operating Expense	4,167,750		
Current Liabilities	1,095,767	Operating Margin	-17,989		
Long Term Liabilities	0	Other Income	35,976		
Total Equity	89,872	Other Expense	0		
Total Liab. and Equity	1,185,639	Net Profit or Loss	17,987		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676386 WEST REST HAVEN INC</b>				Proprietary - Corporation	
WEST REST HAVEN INC		12/31/2019 365 Days Settled			
WEST, TX 76691				CR Beds 120 POS Beds 0	
MCLENNAN				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	96.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	568.1
Current Assets	3,129,318	Total Charges	9,203,433	Average Wages	14.71
Fixed Assets	3,497,281	Contract Allowance	1,196,927	13.0% Skilled Nursing	96.3%
Other Assets	0	Operating Revenue	8,006,506	87.0% Ancillary Service	0.0%
Total Assets	6,626,599	Operating Expense	7,952,213	99.3% Current Ratio	5.4
Current Liabilities	580,629	Operating Margin	54,293	0.7% Days to Collect	27.2
Long Term Liabilities	1,921,914	Other Income	62,322	0.8% Avg Payment Days	13.6
Total Equity	4,124,056	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	6,626,599	Net Profit or Loss	116,615	1.5% Return on Equity	2.8%
<b>455592 WEST SIDE CAMPUS OF CARE</b>				Nonprofit - Church	
WEST SIDE CAMPUS OF CARE		7/31/2019 365 Days Settled			
WHITE SETTLEMENT, TX 76108				CR Beds 240 POS Beds 0	
TARRANT				<b>Key Performance Ind.</b>	
PALMETTO (CALIFORNIA)				Occupancy Rate	63.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	176.9
Current Assets	15,120,525	Total Charges	11,594,028	Average Wages	18.56
Fixed Assets	995,908	Contract Allowance	413,592	3.6% Skilled Nursing	79.7%
Other Assets	232,866	Operating Revenue	11,180,436	96.4% Ancillary Service	20.3%
Total Assets	16,349,299	Operating Expense	11,717,197	104.8% Current Ratio	0.9
Current Liabilities	16,282,898	Operating Margin	-536,761	-4.8% Days to Collect	96.6
Long Term Liabilities	82,523	Other Income	357,556	3.2% Avg Payment Days	75.7
Total Equity	-16,122	Other Expense	0	0.0% Depreciation Rate	152.5%
Total Liab. and Equity	16,349,299	Net Profit or Loss	(179,205)	-1.6% Return on Equity	1,111.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455602 WESTERN HILLS HEALTHCARE RESIDENCE</b>				Nonprofit - Church	
WESTERN HILLS HEALTHCARE RESIDENCE		7/31/2019 365 Days Settled			
COMANCHE, TX 76442				CR Beds 154    POS Beds 0	
COMANCHE				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	41.2%
				Length of Stay	208.6
				Average Wages	7.82
				38.0% Skilled Nursing	71.8%
				62.0% Ancillary Service	28.2%
				121.5% Current Ratio	1.0
				-21.5% Days to Collect	110.5
				1.2% Avg Payment Days	113.7
				0.0% Depreciation Rate	322.2%
				-20.3% Return on Equity	-
					3,621.5%
<b>675809 WESTRIDGE NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
WESTRIDGE NURSING AND REHABILITATION LP		12/31/2019 365 Days Settled			
LANCASTER, TX 75146				CR Beds 120    POS Beds 0	
DALLAS				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	45.7%
				Length of Stay	408.6
				Average Wages	18.46
				5.8% Skilled Nursing	84.0%
				94.2% Ancillary Service	16.0%
				108.0% Current Ratio	0.5
				-8.0% Days to Collect	30.7
				0.1% Avg Payment Days	29.4
				0.0% Depreciation Rate	74.9%
				-7.9% Return on Equity	-29.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455554 WESTVIEW MANOR AND REHABILITATION CENTER</b>				Proprietary - Corporation	
WESTVIEW MANOR AND REHABILITATION CENTER    7/31/2019 365 Days Settled					
MC GREGOR, TX 76657				CR Beds 186    POS Beds 0	
MCLENNAN				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate    65.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    224.6	
Current Assets	869,893	Total Charges	8,981,299	Average Wages    17.79	
Fixed Assets	14,106	Contract Allowance	50,961	0.6% Skilled Nursing    93.4%	
Other Assets	71,776	Operating Revenue	8,930,338	99.4% Ancillary Service    6.6%	
Total Assets	955,775	Operating Expense	8,503,614	95.2% Current Ratio    1.0	
Current Liabilities	882,204	Operating Margin	426,724	4.8% Days to Collect    45.3	
Long Term Liabilities	1,243	Other Income	0	0.0% Avg Payment Days    42.4	
Total Equity	72,328	Other Expense	0	0.0% Depreciation Rate    4,194.2%	
Total Liab. and Equity	955,775	Net Profit or Loss	426,724	4.8% Return on Equity    590.0%	
<hr/>					
<b>455959 WESTWARD TRAILS NURSING AND REHABILITATION</b>				Proprietary - Corporation	
WESTWARD TRAILS NURSING AND REHABILITATION    12/31/2019 365 Days Settled					
NACOGDOCHES, TX 75964				CR Beds 108    POS Beds 0	
NACOGDOCHES				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate    54.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    135.2	
Current Assets	316,030	Total Charges	4,164,801	Average Wages    16.39	
Fixed Assets	90,512	Contract Allowance	126,335	3.0% Skilled Nursing    77.2%	
Other Assets	-1,150,007	Operating Revenue	4,038,466	97.0% Ancillary Service    22.8%	
Total Assets	-743,465	Operating Expense	4,161,882	103.1% Current Ratio    1.0	
Current Liabilities	321,324	Operating Margin	-123,416	-3.1% Days to Collect    36.2	
Long Term Liabilities	0	Other Income	5,467	0.1% Avg Payment Days    26.4	
Total Equity	-1,064,789	Other Expense	0	0.0% Depreciation Rate    356.6%	
Total Liab. and Equity	-743,465	Net Profit or Loss	(117,949)	-2.9% Return on Equity    11.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675361 WHARTON NURSING AND REHABILITATION CENTER</b>				Government - City-County	
WHARTON NURSING AND REHABILITATION CENTER		6/30/2019 365 Days Settled			
WHARTON, TX 77488		CR Beds 120    POS Beds 0			
WHARTON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		80.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				122.3	
Current Assets	790,724	Total Charges	7,289,738	Average Wages	
Fixed Assets	154,245	Contract Allowance	0	18.73	
Other Assets	4,593,515	Operating Revenue	7,289,738	77.5%	
Total Assets	<u>5,538,484</u>	Operating Expense	7,595,049	22.5%	
Current Liabilities	2,236,373	Operating Margin	-305,311	Current Ratio	
Long Term Liabilities	0	Other Income	567,499	0.4	
Total Equity	3,302,111	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>5,538,484</u>	Net Profit or Loss	262,188	39.1	
				Avg Payment Days	
				32.8	
				Depreciation Rate	
				310.9%	
				Return on Equity	
				7.9%	

  

<b>675534 WHEELER NURSING &amp; REHABILITATION</b>				Proprietary - Partnership	
WHEELER NURSING & REHABILITATION		12/31/2019 365 Days Settled			
WHEELER, TX 79096		CR Beds 90    POS Beds 0			
WHEELER		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		31.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				166.5	
Current Assets	405,787	Total Charges	3,043,568	Average Wages	
Fixed Assets	0	Contract Allowance	0	17.34	
Other Assets	0	Operating Revenue	3,043,568	100.0%	
Total Assets	<u>405,787</u>	Operating Expense	2,942,306	0.0%	
Current Liabilities	346,436	Operating Margin	101,262	Current Ratio	
Long Term Liabilities	0	Other Income	2,283	1.2	
Total Equity	59,351	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>405,787</u>	Net Profit or Loss	103,545	40.1	
				Avg Payment Days	
				26.1	
				Depreciation Rate	
				354.0%	
				Return on Equity	
				174.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675134 WHISPERING OAKS REHAB &amp; NURSING</b>		Proprietary - Corporation	
WHISPERING OAKS REHAB & NURSING		12/31/2019 365 Days Settled	
CUERO, TX 77954		CR Beds 98    POS Beds 0	
DE WITT		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	57.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	415,778	Total Charges	5,723,544
Fixed Assets	232,914	Contract Allowance	1,750,857
Other Assets	6,980	Operating Revenue	3,972,687
Total Assets	<u>655,672</u>	Operating Expense	3,923,007
Current Liabilities	603,686	Operating Margin	49,680
Long Term Liabilities	0	Other Income	80,612
Total Equity	51,986	Other Expense	0
Total Liab. and Equity	<u>655,672</u>	Net Profit or Loss	<u>130,292</u>
		30.6%	Skilled Nursing    63.0%
		69.4%	Ancillary Service    37.0%
		98.7%	Current Ratio    0.7
		1.3%	Days to Collect    28.2
		2.0%	Avg Payment Days    41.9
		0.0%	Depreciation Rate    78.4%
		3.3%	Return on Equity    250.6%

<b>675386 WHISPERING PINES LODGE</b>		Proprietary - Corporation	
WHISPERING PINES LODGE		12/31/2019 365 Days Settled	
LONGVIEW, TX 75601		CR Beds 116    POS Beds 0	
GREGG		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	80.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,549,295	Total Charges	7,758,446
Fixed Assets	246,161	Contract Allowance	913,771
Other Assets	528,699	Operating Revenue	6,844,675
Total Assets	<u>2,324,155</u>	Operating Expense	6,975,743
Current Liabilities	2,506,310	Operating Margin	-131,068
Long Term Liabilities	106,723	Other Income	4,867
Total Equity	-288,878	Other Expense	0
Total Liab. and Equity	<u>2,324,155</u>	Net Profit or Loss	<u>(126,201)</u>
		11.8%	Skilled Nursing    78.2%
		88.2%	Ancillary Service    21.8%
		101.9%	Current Ratio    0.6
		-1.9%	Days to Collect    87.0
		0.1%	Avg Payment Days    138.5
		0.0%	Depreciation Rate    425.5%
		-1.8%	Return on Equity    43.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675812 WHISPERING PINES NURSING AND REHAB</b>				Nonprofit - Church	
WHISPERING PINES NURSING AND REHAB		9/30/2019 365 Days Settled			
WINNSBORO, TX 75494				CR Beds 120    POS Beds 0	
WOOD				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	48.3%
				Length of Stay	257.9
				Average Wages	17.46
				0.4% Skilled Nursing	67.3%
				99.6% Ancillary Service	32.7%
				103.8% Current Ratio	1.5
				-3.8% Days to Collect	45.0
				0.8% Avg Payment Days	325.4
				0.0% Depreciation Rate	7.8%
				-2.9% Return on Equity	-4.3%
<hr/>					
<b>675527 WHISPERWOOD NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
WHISPERWOOD NURSING & REHABILITATION CENTER		12/31/2019 365 Days Settled			
LUBBOCK, TX 79416				CR Beds 126    POS Beds 0	
LUBBOCK				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	76.0%
				Length of Stay	127.5
				Average Wages	16.25
				9.7% Skilled Nursing	82.3%
				90.3% Ancillary Service	17.7%
				82.2% Current Ratio	(0.2)
				17.8% Days to Collect	39.1
				0.1% Avg Payment Days	212.3
				0.0% Depreciation Rate	139.0%
				17.9% Return on Equity	31.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455475 WHITE SETTLEMENT NURSING CENTER</b>				Proprietary - Corporation	
WHITE SETTLEMENT NURSING CENTER      8/31/2019 365 Days Settled					
WHITE SETTLEMENT, TX 76108				CR Beds 108    POS Beds 0	
TARRANT				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate      80.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      158.7	
Current Assets	904,695	Total Charges	6,773,070	Average Wages      10.00	
Fixed Assets	0	Contract Allowance	1,649,023	24.3%	Skilled Nursing      72.1%
Other Assets	0	Operating Revenue	5,124,047	75.7%	Ancillary Service    27.9%
Total Assets	904,695	Operating Expense	5,126,310	100.0%	Current Ratio      0.9
Current Liabilities	981,739	Operating Margin	-2,263	0.0%	Days to Collect      58.0
Long Term Liabilities	0	Other Income	-2,506	0.0%	Avg Payment Days    69.9
Total Equity	-77,044	Other Expense	0	0.0%	Depreciation Rate    0.0%
Total Liab. and Equity	904,695	Net Profit or Loss	(4,769)	-0.1%	Return on Equity     6.2%
<hr/>					
<b>675624 WHITEHALL REHAB &amp; NURSING</b>				Proprietary - Corporation	
WHITEHALL REHAB & NURSING      8/31/2019 365 Days Settled					
CROCKETT, TX 75835				CR Beds 113    POS Beds 0	
HOUSTON				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate      47.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      222.1	
Current Assets	898,390	Total Charges	7,771,747	Average Wages      10.00	
Fixed Assets	0	Contract Allowance	3,534,584	45.5%	Skilled Nursing      40.8%
Other Assets	0	Operating Revenue	4,237,163	54.5%	Ancillary Service    59.2%
Total Assets	898,390	Operating Expense	4,199,153	99.1%	Current Ratio      1.0
Current Liabilities	884,189	Operating Margin	38,010	0.9%	Days to Collect      75.3
Long Term Liabilities	0	Other Income	730	0.0%	Avg Payment Days    76.9
Total Equity	14,201	Other Expense	0	0.0%	Depreciation Rate    0.0%
Total Liab. and Equity	898,390	Net Profit or Loss	38,740	0.9%	Return on Equity     272.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675856 WHITESBORO HEALTH AND REHABILITATION CENTER</b>				Proprietary - Other	
WHITESBORO HEALTH AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
WHITESBORO, TX 76273		CR Beds 100    POS Beds 0			
GRAYSON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		30.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				56.3	
Current Assets	114,038,200	Total Charges	6,607,374	Average Wages	20.06
Fixed Assets	35,320,380	Contract Allowance	1,607,433	24.3%	Skilled Nursing
Other Assets	49,771,015	Operating Revenue	4,999,941	75.7%	Ancillary Service
Total Assets	<u>199,129,595</u>	Operating Expense	5,133,045	102.7%	Current Ratio
Current Liabilities	304,112,969	Operating Margin	-133,104	-2.7%	Days to Collect
Long Term Liabilities	17,532,278	Other Income	1,458	0.0%	Avg Payment Days
Total Equity	<u>-122,515,652</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>199,129,595</u>	Net Profit or Loss	<u>(131,646)</u>	-2.6%	Return on Equity
				0.1%	
<hr/>					
<b>676026 WILL-O-BELL</b>				Proprietary - Other	
WILL-O-BELL		8/31/2019 365 Days Settled			
BARTLETT, TX 76511		CR Beds 90    POS Beds 0			
BELL		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		82.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				599.4	
Current Assets	1,188,969	Total Charges	4,841,295	Average Wages	16.49
Fixed Assets	276,428	Contract Allowance	373	0.0%	Skilled Nursing
Other Assets	0	Operating Revenue	4,840,922	100.0%	Ancillary Service
Total Assets	<u>1,465,397</u>	Operating Expense	4,705,561	97.2%	Current Ratio
Current Liabilities	46,286	Operating Margin	135,361	2.8%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	<u>1,419,111</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,465,397</u>	Net Profit or Loss	<u>135,361</u>	2.8%	Return on Equity
				9.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675857 WILLIAM R COURTNEY TEXAS STATE VETERANS HOME</b>				Nonprofit - Church	
WILLIAM R COURTNEY TEXAS STATE VETERANS HOME		8/31/2019 365 Days Settled			
TEMPLE, TX 76504				CR Beds 160    POS Beds 0	
BELL				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate            98.1%	
				Length of Stay                181.8	
				Average Wages                17.62	
				Skilled Nursing              91.1%	
				Ancillary Service            8.9%	
				Current Ratio                 6.7	
				Days to Collect               65.8	
				Avg Payment Days            28.9	
				Depreciation Rate            4.3%	
				Return on Equity              15.2%	
<b>Balance Sheet</b>					
		<b>Income Statement</b>			
Current Assets	6,375,497	Total Charges	10,160,152		
Fixed Assets	7,342,765	Contract Allowance	-3,409,786	-33.6%	
Other Assets	0	Operating Revenue	13,569,938	133.6%	
Total Assets	13,718,262	Operating Expense	12,136,706	89.4%	
Current Liabilities	958,408	Operating Margin	1,433,232	10.6%	
Long Term Liabilities	-928,205	Other Income	647,716	4.8%	
Total Equity	13,688,059	Other Expense	0	0.0%	
Total Liab. and Equity	13,718,262	Net Profit or Loss	2,080,948	15.3%	
<b>675756 WILLIAMSBURG VILLAGE HEALTHCARE CAMPUS</b>					
WILLIAMSBURG VILLAGE HEALTHCARE CAMPUS		9/30/2019 365 Days Settled			
DESOTO, TX 75115				CR Beds 242    POS Beds 0	
DALLAS				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate            83.2%	
				Length of Stay                128.5	
				Average Wages                18.62	
				Skilled Nursing              77.4%	
				Ancillary Service            22.6%	
				Current Ratio                 1.4	
				Days to Collect               60.5	
				Avg Payment Days            29.7	
				Depreciation Rate            0.0%	
				Return on Equity              166.3%	
<b>Balance Sheet</b>					
		<b>Income Statement</b>			
Current Assets	2,630,496	Total Charges	17,589,290		
Fixed Assets	0	Contract Allowance	2,018,086	11.5%	
Other Assets	0	Operating Revenue	15,571,204	88.5%	
Total Assets	2,630,496	Operating Expense	15,422,394	99.0%	
Current Liabilities	1,856,045	Operating Margin	148,810	1.0%	
Long Term Liabilities	1,564	Other Income	1,136,339	7.3%	
Total Equity	772,887	Other Expense	0	0.0%	
Total Liab. and Equity	2,630,496	Net Profit or Loss	1,285,149	8.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675274 WILLIS NURSING AND REHABILITATION LP</b>				Proprietary - Corporation	
WILLIS NURSING AND REHABILITATION LP 12/31/2019 365 Days Settled					
WILLIS, TX 77378				CR Beds 114 POS Beds 0	
MONTGOMERY				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 40.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 225.9	
Current Assets	157,015	Total Charges	3,493,767	Average Wages 18.61	
Fixed Assets	134,704	Contract Allowance	377,819	10.8%	Skilled Nursing 81.5%
Other Assets	1,070,009	Operating Revenue	3,115,948	89.2%	Ancillary Service 18.5%
Total Assets	<u>1,361,728</u>	Operating Expense	3,453,485	110.8%	Current Ratio 0.4
Current Liabilities	434,920	Operating Margin	-337,537	-10.8%	Days to Collect 28.2
Long Term Liabilities	0	Other Income	5,397	0.2%	Avg Payment Days 27.5
Total Equity	926,808	Other Expense	0	0.0%	Depreciation Rate 106.1%
Total Liab. and Equity	<u>1,361,728</u>	Net Profit or Loss	<u>(332,140)</u>	-10.7%	Return on Equity -35.8%
<hr/>					
<b>675284 WILLOW CREEK HEALTHCARE CENTRE</b>				Proprietary - Corporation	
WILLOW CREEK HEALTHCARE CENTRE 3/31/2019 90 Days Settled					
MOUNT VERNON, TX 75457				CR Beds 101 POS Beds 0	
FRANKLIN				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate 31.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 181.4	
Current Assets	421,959	Total Charges	663,676	Average Wages 19.78	
Fixed Assets	11,943	Contract Allowance	64,710	9.8%	Skilled Nursing 73.3%
Other Assets	0	Operating Revenue	598,966	90.2%	Ancillary Service 26.7%
Total Assets	<u>433,902</u>	Operating Expense	738,457	123.3%	Current Ratio 0.7
Current Liabilities	595,072	Operating Margin	-139,491	-23.3%	Days to Collect 57.7
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 10.0
Total Equity	-161,170	Other Expense	0	0.0%	Depreciation Rate 1,467.6%
Total Liab. and Equity	<u>433,902</u>	Net Profit or Loss	<u>(139,491)</u>	-23.3%	Return on Equity 86.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676365 WILLOW PARK REHABILITATION AND CARE CENTER</b>				Proprietary - Partnership	
WILLOW PARK REHABILITATION AND CARE CENTER		9/30/2019 365 Days Settled			
WILLOW PARK, TX 76087				CR Beds 125 POS Beds 0	
PARKER				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	83.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	82.0
Current Assets	1,995,468	Total Charges	14,571,360	Average Wages	20.42
Fixed Assets	0	Contract Allowance	3,395,505	23.3%	Skilled Nursing 43.5%
Other Assets	0	Operating Revenue	11,175,855	76.7%	Ancillary Service 48.7%
Total Assets	1,995,468	Operating Expense	11,275,703	100.9%	Current Ratio 1.0
Current Liabilities	1,995,470	Operating Margin	-99,848	-0.9%	Days to Collect 51.9
Long Term Liabilities	0	Other Income	99,845	0.9%	Avg Payment Days 19.7
Total Equity	-2	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,995,468	Net Profit or Loss	(2)	0.0%	Return on Equity 100.0%

<b>676007 WILLOW REHAB &amp; NURSING</b>				Proprietary - Corporation	
WILLOW REHAB & NURSING		12/31/2019 365 Days Settled			
KILGORE, TX 75662				CR Beds 118 POS Beds 0	
GREGG				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	73.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	111.5
Current Assets	1,790,949	Total Charges	12,899,982	Average Wages	19.18
Fixed Assets	379,553	Contract Allowance	5,755,931	44.6%	Skilled Nursing 52.3%
Other Assets	200,979	Operating Revenue	7,144,051	55.4%	Ancillary Service 47.7%
Total Assets	2,371,481	Operating Expense	8,007,794	112.1%	Current Ratio 1.1
Current Liabilities	1,586,614	Operating Margin	-863,743	-12.1%	Days to Collect 58.8
Long Term Liabilities	0	Other Income	1,222	0.0%	Avg Payment Days 71.4
Total Equity	784,867	Other Expense	0	0.0%	Depreciation Rate 185.2%
Total Liab. and Equity	2,371,481	Net Profit or Loss	(862,521)	-12.1%	Return on Equity -109.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675350 WILLOW SPRINGS HEALTH &amp; REHABILITATION CENTER</b>				Nonprofit - Church	
WILLOW SPRINGS HEALTH & REHABILITATION CENTER		5/31/2019 365 Days Settled			
ABILENE, TX 79605				CR Beds 96	POS Beds 0
TAYLOR		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	64.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	275.3
Current Assets	1,329,857	Total Charges	5,019,891	Average Wages	19.33
Fixed Assets	30,774	Contract Allowance	882,968	17.6% Skilled Nursing	62.5%
Other Assets	0	Operating Revenue	4,136,923	82.4% Ancillary Service	37.5%
Total Assets	1,360,631	Operating Expense	4,506,862	108.9% Current Ratio	5.3
Current Liabilities	249,197	Operating Margin	-369,939	-8.9% Days to Collect	117.0
Long Term Liabilities	1,587,215	Other Income	150,987	3.6% Avg Payment Days	18.6
Total Equity	-475,781	Other Expense	0	0.0% Depreciation Rate	969.6%
Total Liab. and Equity	1,360,631	Net Profit or Loss	(218,952)	-5.3% Return on Equity	46.0%

  

<b>675272 WILLOWBEND NURSING AND REHABILITATION CENTER</b>				Nonprofit - Church	
WILLOWBEND NURSING AND REHABILITATION CENTER		6/30/2019 365 Days Settled			
MESQUITE, TX 75150				CR Beds 150	POS Beds 0
DALLAS		<b>Key Performance Ind.</b>			
NORIDIAN				Occupancy Rate	85.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	58.4
Current Assets	1,928,565	Total Charges	15,848,485	Average Wages	20.73
Fixed Assets	1,084,409	Contract Allowance	1,502,178	9.5% Skilled Nursing	58.7%
Other Assets	25,189,261	Operating Revenue	14,346,307	90.5% Ancillary Service	41.3%
Total Assets	28,202,235	Operating Expense	12,727,865	88.7% Current Ratio	2.7
Current Liabilities	705,467	Operating Margin	1,618,442	11.3% Days to Collect	48.8
Long Term Liabilities	11,814,447	Other Income	3,149	0.0% Avg Payment Days	15.2
Total Equity	15,682,321	Other Expense	0	0.0% Depreciation Rate	66.7%
Total Liab. and Equity	28,202,235	Net Profit or Loss	1,621,591	11.3% Return on Equity	10.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455700 WILLOWBROOK NURSING CENTER</b>				Proprietary - Corporation	
WILLOWBROOK NURSING CENTER		12/31/2019 365 Days Settled			
NACOGDOCHES, TX 75965		CR Beds 166    POS Beds 0			
NACOGDOCHES		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		54.4%	
		Length of Stay		79.7	
		Average Wages		17.46	
		18.8% Skilled Nursing		73.4%	
		81.2% Ancillary Service		26.6%	
		102.7% Current Ratio		0.3	
		-2.7% Days to Collect		32.2	
		0.1% Avg Payment Days		185.3	
		0.0% Depreciation Rate		113.4%	
		-2.6% Return on Equity		52.7%	
<hr/>					
<b>676264 WINCHESTER LODGE HEALTHCARE CENTER</b>				Proprietary - Corporation	
WINCHESTER LODGE HEALTHCARE CENTER		12/31/2019 365 Days Settled			
ALVIN, TX 77511		CR Beds 94    POS Beds 0			
BRAZORIA		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		87.5%	
		Length of Stay		147.2	
		Average Wages		15.72	
		34.3% Skilled Nursing		82.3%	
		65.7% Ancillary Service		17.7%	
		104.6% Current Ratio		1.1	
		-4.6% Days to Collect		28.1	
		9.1% Avg Payment Days		30.1	
		0.0% Depreciation Rate		365.9%	
		4.5% Return on Equity		285.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676219 WINDCREST HEALTH &amp; REHABILITATION</b>				Proprietary - Corporation	
WINDCREST HEALTH & REHABILITATION      8/31/2019 365 Days Settled					
ABILENE, TX 79606				CR Beds 120    POS Beds 0	
TAYLOR				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate      82.6%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	872,579	Total Charges	9,548,925	Average Wages	10.00
Fixed Assets	0	Contract Allowance	1,891,824	19.8% Skilled Nursing	73.2%
Other Assets	0	Operating Revenue	7,657,101	80.2% Ancillary Service	26.8%
Total Assets	872,579	Operating Expense	7,246,071	94.6% Current Ratio	1.4
Current Liabilities	639,112	Operating Margin	411,030	5.4% Days to Collect	38.0
Long Term Liabilities	0	Other Income	304	0.0% Avg Payment Days	32.2
Total Equity	233,467	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	872,579	Net Profit or Loss	411,334	5.4% Return on Equity	176.2%
<b>455941 WINDCREST NURSING AND REHABILITATION CENTER</b>				Proprietary - Other	
WINDCREST NURSING AND REHABILITATION CENTER      12/31/2019 365 Days Settled					
FREDERICKSBURG, TX 78624				CR Beds 120    POS Beds 0	
GILLESPIE				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate      71.5%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	113,652,695	Total Charges	10,032,777	Average Wages	20.37
Fixed Assets	35,320,380	Contract Allowance	3,350,899	33.4% Skilled Nursing	83.8%
Other Assets	49,621,015	Operating Revenue	6,681,878	66.6% Ancillary Service	16.2%
Total Assets	198,594,090	Operating Expense	6,485,114	97.1% Current Ratio	0.4
Current Liabilities	303,633,120	Operating Margin	196,764	2.9% Days to Collect	12,679.0
Long Term Liabilities	17,532,278	Other Income	1,238	0.0% Avg Payment Days	7,164.4
Total Equity	-122,571,308	Other Expense	0	0.0% Depreciation Rate	1.2%
Total Liab. and Equity	198,594,090	Net Profit or Loss	198,002	3.0% Return on Equity	-0.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676402 WINDEMERE AT WESTOVER HILLS</b>				Nonprofit - Church	
WINDEMERE AT WESTOVER HILLS		6/30/2019 91 Days Settled			
SAN ANTONIO, TX 78251		3/31/2019 90 Days Settled		CR Beds 112    POS Beds 0	
BEXAR		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		67.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				54.7	
Current Assets	1,147,007	Total Charges	4,156,656	Average Wages	
Fixed Assets	0	Contract Allowance	1,896,684	23.45	
Other Assets	0	Operating Revenue	2,259,972	45.6%	
Total Assets	<u>1,147,007</u>	Operating Expense	2,260,098	54.4%	
Current Liabilities	308,233	Operating Margin	-126	100.0%	
Long Term Liabilities	0	Other Income	99	0.0%	
Total Equity	<u>838,774</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,147,007</u>	Net Profit or Loss	<u>(27)</u>	0.0%	

<b>676402 WINDEMERE AT WESTOVER HILLS</b>				Proprietary - Partnership	
WINDEMERE AT WESTOVER HILLS		6/30/2019 91 Days Settled			
SAN ANTONIO, TX 78251		3/31/2019 90 Days Settled		CR Beds 112    POS Beds 0	
BEXAR		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		69.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				43.5	
Current Assets	1,649,561	Total Charges	4,195,400	Average Wages	
Fixed Assets	6,283	Contract Allowance	1,847,384	23.45	
Other Assets	0	Operating Revenue	2,348,016	44.0%	
Total Assets	<u>1,655,844</u>	Operating Expense	2,370,912	56.0%	
Current Liabilities	630,974	Operating Margin	-22,896	101.0%	
Long Term Liabilities	0	Other Income	7,546	-1.0%	
Total Equity	<u>1,024,870</u>	Other Expense	0	0.3%	
Total Liab. and Equity	<u>1,655,844</u>	Net Profit or Loss	<u>(15,350)</u>	0.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675904 WINDFLOWER HEALTH CENTER</b>				Proprietary - Other	
WINDFLOWER HEALTH CENTER		9/30/2019 365 Days Settled			
AMARILLO, TX 79106		CR Beds 120    POS Beds 0			
POTTER		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		63.4%	
		Length of Stay		60.6	
		Average Wages		18.19	
		Skilled Nursing		76.4%	
		Ancillary Service		23.5%	
		Current Ratio		0.4	
		Days to Collect		47.9	
		Avg Payment Days		13.8	
		Depreciation Rate		0.0%	
		Return on Equity		18.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,668,197	Total Charges	8,439,059		
Fixed Assets	0	Contract Allowance	1,611,964	19.1%	
Other Assets	0	Operating Revenue	6,827,095	80.9%	
Total Assets	<u>1,668,197</u>	Operating Expense	17,926,417	262.6%	
Current Liabilities	4,339,817	Operating Margin	-11,099,322	-162.6%	
Long Term Liabilities	0	Other Income	10,599,657	155.3%	
Total Equity	<u>-2,671,620</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,668,197</u>	Net Profit or Loss	<u>(499,665)</u>	-7.3%	
<hr/>					
<b>676318 WINDMILL NURSING &amp; REHAB CENTER</b>				Proprietary - Other	
WINDMILL NURSING & REHAB CENTER		12/31/2019 275 Days Settled			
LUBBOCK, TX 79403		3/31/2019 90 Days Settled			
LUBBOCK		CR Beds 120    POS Beds 0			
TRAILBLAZER (TEXAS)		<b>Key Performance Ind.</b>			
		Occupancy Rate		65.3%	
		Length of Stay		176.2	
		Average Wages		18.10	
		Skilled Nursing		73.8%	
		Ancillary Service		26.2%	
		Current Ratio		0.5	
		Days to Collect		20,530.4	
		Avg Payment Days		30,019.8	
		Depreciation Rate		0.2%	
		Return on Equity		0.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	147,492,934	Total Charges	1,875,819		
Fixed Assets	36,688,350	Contract Allowance	340,506	18.2%	
Other Assets	49,919,191	Operating Revenue	1,535,313	81.8%	
Total Assets	<u>234,100,475</u>	Operating Expense	1,644,737	107.1%	
Current Liabilities	279,431,287	Operating Margin	-109,424	-7.1%	
Long Term Liabilities	17,446,453	Other Income	1,920	0.1%	
Total Equity	<u>-62,777,265</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>234,100,475</u>	Net Profit or Loss	<u>(107,504)</u>	-7.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676206 WINDSOR ARBOR VIEW</b>				Government - City-County	
WINDSOR ARBOR VIEW		9/30/2019 365 Days Settled			
EDINBURG, TX 78539		CR Beds 120    POS Beds 0			
HIDALGO		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		92.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				73.5	
Current Assets	1,066,015	Total Charges	10,946,456	Average Wages	
Fixed Assets	264,509	Contract Allowance	0	16.30	
Other Assets	3,708,057	Operating Revenue	10,946,456	0.0%	
Total Assets	5,038,581	Operating Expense	11,239,610	100.0%	
Current Liabilities	1,668,837	Operating Margin	-293,154	102.7%	
Long Term Liabilities	0	Other Income	578,942	-2.7%	
Total Equity	3,369,744	Other Expense	0	5.3%	
Total Liab. and Equity	5,038,581	Net Profit or Loss	285,788	0.0%	
				220.9%	
				2.6%	
				8.5%	
<b>676125 WINDSOR ATRIUM</b>				Government - City-County	
WINDSOR ATRIUM		9/30/2019 365 Days Settled			
HARLINGEN, TX 78550		CR Beds 120    POS Beds 0			
CAMERON		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		89.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				65.5	
Current Assets	1,936,654	Total Charges	9,784,574	Average Wages	
Fixed Assets	436,849	Contract Allowance	0	14.30	
Other Assets	3,076,789	Operating Revenue	9,784,574	0.0%	
Total Assets	5,450,292	Operating Expense	10,068,003	100.0%	
Current Liabilities	1,316,648	Operating Margin	-283,429	102.9%	
Long Term Liabilities	58,440	Other Income	555,661	-2.9%	
Total Equity	4,075,204	Other Expense	0	5.7%	
Total Liab. and Equity	5,450,292	Net Profit or Loss	272,232	0.0%	
				144.4%	
				2.8%	
				6.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676391 WINDSOR CALALLEN</b>				Government - City-County	
WINDSOR CALALLEN		9/30/2019 365 Days Settled			
CORPUS CHRISTI, TX 78410		CR Beds 120    POS Beds 0			
NUECES		<b>Key Performance Ind.</b>			
NOVITAS		Occupancy Rate		94.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				132.2	
Current Assets	1,646,605	Total Charges	9,275,205	Average Wages	
Fixed Assets	116,266	Contract Allowance	0	17.37	
Other Assets	2,160,752	Operating Revenue	9,275,205	0.0%	
Total Assets	3,923,623	Operating Expense	9,338,984	100.0%	
Current Liabilities	3,566,230	Operating Margin	-63,779	100.7%	
Long Term Liabilities	0	Other Income	89,955	-0.7%	
Total Equity	357,393	Other Expense	0	1.0%	
Total Liab. and Equity	3,923,623	Net Profit or Loss	26,176	0.0%	
				Days to Collect	
				64.4	
				Avg Payment Days	
				14.1	
				Depreciation Rate	
				470.6%	
				Return on Equity	
				7.3%	
<hr/>					
<b>675808 WINDSOR CARE CENTER</b>				Proprietary - Other	
WINDSOR CARE CENTER		12/31/2019 365 Days Settled			
TERRELL, TX 75160		CR Beds 108    POS Beds 0			
KAUFMAN		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		72.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				138.2	
Current Assets	1,098,585	Total Charges	8,244,787	Average Wages	
Fixed Assets	160,923	Contract Allowance	2,737,076	19.64	
Other Assets	0	Operating Revenue	5,507,711	33.2%	
Total Assets	1,259,508	Operating Expense	5,886,249	66.8%	
Current Liabilities	418,162	Operating Margin	-378,538	106.9%	
Long Term Liabilities	842,135	Other Income	836	-6.9%	
Total Equity	-789	Other Expense	0	0.0%	
Total Liab. and Equity	1,259,508	Net Profit or Loss	(377,702)	0.0%	
				Days to Collect	
				42.6	
				Avg Payment Days	
				25.2	
				Depreciation Rate	
				88.8%	
				Return on Equity	
				47,871.0 %	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455832 WINDSOR GARDENS</b>				Nonprofit - Church	
WINDSOR GARDENS		9/30/2019 365 Days Settled			
LANCASTER, TX 75146		CR Beds 150    POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		77.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				85.8	
Current Assets	5,354,547	Total Charges	16,851,497	Average Wages	20.09
Fixed Assets	0	Contract Allowance	5,718,224	33.9%	Skilled Nursing
Other Assets	0	Operating Revenue	11,133,273	66.1%	Ancillary Service
Total Assets	<u>5,354,547</u>	Operating Expense	<u>10,782,759</u>	96.9%	Current Ratio
Current Liabilities	301,753	Operating Margin	350,514	3.1%	Days to Collect
Long Term Liabilities	0	Other Income	2,881	0.0%	Avg Payment Days
Total Equity	<u>5,052,794</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>5,354,547</u>	Net Profit or Loss	<u>353,395</u>	3.2%	Return on Equity
					7.0%
<b>675139 WINDSOR HEALTHCARE RESIDENCE</b>				Nonprofit - Church	
WINDSOR HEALTHCARE RESIDENCE		7/31/2019 365 Days Settled			
GROESBECK, TX 76642		CR Beds 90    POS Beds 0			
LIMESTONE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		35.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				189.0	
Current Assets	528,190	Total Charges	1,817,262	Average Wages	17.74
Fixed Assets	61,736	Contract Allowance	237,245	13.1%	Skilled Nursing
Other Assets	251,486	Operating Revenue	1,580,017	86.9%	Ancillary Service
Total Assets	<u>841,412</u>	Operating Expense	<u>2,373,766</u>	150.2%	Current Ratio
Current Liabilities	-217,550	Operating Margin	-793,749	-50.2%	Days to Collect
Long Term Liabilities	391,491	Other Income	72,275	4.6%	Avg Payment Days
Total Equity	<u>667,471</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>841,412</u>	Net Profit or Loss	<u>(721,474)</u>	-45.7%	Return on Equity
					-108.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676337 WINDSOR HOUSTON</b>				Government - City-County	
WINDSOR HOUSTON		12/31/2019 365 Days Settled			
HOUSTON, TX 77091		CR Beds 120    POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		95.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				177.4	
Current Assets	2,475,655	Total Charges	9,770,045	Average Wages	
Fixed Assets	252,021	Contract Allowance	0	19.52	
Other Assets	2,718,359	Operating Revenue	9,770,045	0.0%	
Total Assets	5,446,035	Operating Expense	8,854,716	100.0%	
Current Liabilities	988,376	Operating Margin	915,329	90.6%	
Long Term Liabilities	0	Other Income	207,794	9.4%	
Total Equity	4,457,659	Other Expense	0	2.1%	
Total Liab. and Equity	5,446,035	Net Profit or Loss	1,123,123	0.0%	
				11.5%	
				Return on Equity	
				25.2%	
<b>675409 WINDSOR MISSION OAKS</b>				Government - City-County	
WINDSOR MISSION OAKS		12/31/2019 365 Days Settled			
SAN ANTONIO, TX 78214		CR Beds 150    POS Beds 0			
BEXAR		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		87.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				254.1	
Current Assets	2,314,087	Total Charges	8,682,366	Average Wages	
Fixed Assets	951,682	Contract Allowance	0	18.11	
Other Assets	1,926,811	Operating Revenue	8,682,366	0.0%	
Total Assets	5,192,580	Operating Expense	8,958,425	100.0%	
Current Liabilities	3,671,991	Operating Margin	-276,059	103.2%	
Long Term Liabilities	0	Other Income	618,284	-3.2%	
Total Equity	1,534,551	Other Expense	0	7.1%	
Total Liab. and Equity	5,206,542	Net Profit or Loss	342,225	0.0%	
				3.9%	
				Return on Equity	
				22.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676321 WINDSOR NURSING AND REHABILITATION CENTER OF CORPU</b>		Government - City-County	
WINDSOR NURSING AND REHABILITATION 9/30/2019 365 Days Settled CENTER OF CORPU			
CORPUS CHRISTI, TX 78404		CR Beds 120 POS Beds 0	
NUECES		<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)		Occupancy Rate	91.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,840,671	Total Charges	8,972,296
Fixed Assets	118,061	Contract Allowance	0
Other Assets	2,299,021	Operating Revenue	8,972,296
Total Assets	4,257,753	Operating Expense	9,322,067
Current Liabilities	1,171,265	Operating Margin	-349,771
Long Term Liabilities	904,503	Other Income	658,612
Total Equity	2,181,985	Other Expense	0
Total Liab. and Equity	4,257,753	Net Profit or Loss	308,841
		0.0%	
		100.0%	
		103.9%	
		-3.9%	
		7.3%	
		0.0%	
		3.4%	
			Length of Stay 105.1
			Average Wages 18.85
			Skilled Nursing 70.5%
			Ancillary Service 29.5%
			Current Ratio 1.6
			Days to Collect 66.7
			Avg Payment Days 28.7
			Depreciation Rate 567.4%
			Return on Equity 14.2%

<b>675956 WINDSOR NURSING AND REHABILITATION CENTER OF DUVAL</b>		Proprietary - Other	
WINDSOR NURSING AND REHABILITATION 12/31/2019 365 Days Settled CENTER OF DUVAL			
AUSTIN, TX 78727		CR Beds 206 POS Beds 0	
TRAVIS		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	96.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,464,098	Total Charges	13,739,617
Fixed Assets	540,186	Contract Allowance	0
Other Assets	1,112,051	Operating Revenue	13,739,617
Total Assets	4,116,335	Operating Expense	14,316,275
Current Liabilities	1,743,142	Operating Margin	-576,658
Long Term Liabilities	0	Other Income	883,435
Total Equity	2,373,193	Other Expense	0
Total Liab. and Equity	4,116,335	Net Profit or Loss	306,777
		0.0%	
		100.0%	
		104.2%	
		-4.2%	
		6.4%	
		0.0%	
		2.2%	
			Length of Stay 129.3
			Average Wages 19.59
			Skilled Nursing 83.3%
			Ancillary Service 16.7%
			Current Ratio 1.4
			Days to Collect 64.9
			Avg Payment Days 12.2
			Depreciation Rate 303.2%
			Return on Equity 12.9%

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# SNF Profile Report - 2019

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675380 WINDSOR NURSING AND REHABILITATION CENTER OF SEGUI</b>				Government - City-County		
WINDSOR NURSING AND REHABILITATION CENTER OF SEGUI				9/30/2019 365 Days Settled		
SEGUIN, TX 78155				CR Beds 122 POS Beds 0		
GUADALUPE				<b>Key Performance Ind.</b>		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	84.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	173.8	
Current Assets	1,461,951	Total Charges	7,717,308	Average Wages	18.53	
Fixed Assets	383,781	Contract Allowance	0	0.0%	Skilled Nursing	79.9%
Other Assets	3,198,138	Operating Revenue	7,717,308	100.0%	Ancillary Service	20.1%
Total Assets	<u>5,043,870</u>	Operating Expense	8,050,285	104.3%	Current Ratio	1.2
Current Liabilities	1,264,294	Operating Margin	-332,977	-4.3%	Days to Collect	68.7
Long Term Liabilities	0	Other Income	554,734	7.2%	Avg Payment Days	16.3
Total Equity	<u>3,779,576</u>	Other Expense	0	0.0%	Depreciation Rate	125.5%
Total Liab. and Equity	<u>5,043,870</u>	Net Profit or Loss	<u>221,757</u>	2.9%	Return on Equity	5.9%
<b>675755 WINDSOR PLACE</b>				Proprietary - Corporation		
WINDSOR PLACE				12/31/2019 365 Days Settled		
DAINGERFIELD, TX 75638				CR Beds 117 POS Beds 0		
MORRIS				<b>Key Performance Ind.</b>		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	40.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	137.1	
Current Assets	348,206	Total Charges	3,948,342	Average Wages	13.51	
Fixed Assets	13,615	Contract Allowance	284,095	7.2%	Skilled Nursing	68.7%
Other Assets	10,000	Operating Revenue	3,664,247	92.8%	Ancillary Service	31.3%
Total Assets	<u>371,821</u>	Operating Expense	3,716,345	101.4%	Current Ratio	0.5
Current Liabilities	648,847	Operating Margin	-52,098	-1.4%	Days to Collect	28.0
Long Term Liabilities	42,485	Other Income	15,979	0.4%	Avg Payment Days	51.0
Total Equity	<u>-319,511</u>	Other Expense	0	0.0%	Depreciation Rate	1,059.2%
Total Liab. and Equity	<u>371,821</u>	Net Profit or Loss	<u>(36,119)</u>	-1.0%	Return on Equity	11.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676371 WINDSOR QUAIL VALLEY POST-ACUTE HEALTHCARE</b>				Government - City-County	
WINDSOR QUAIL VALLEY POST-ACUTE HEALTHCARE		12/31/2019 365 Days Settled			
MISSOURI CITY, TX 77459				CR Beds 120    POS Beds 0	
FORT BEND				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate            87.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            136.8	
Current Assets	1,510,919	Total Charges	7,678,527	Average Wages            20.16	
Fixed Assets	166,162	Contract Allowance	0	0.0% Skilled Nursing        80.7%	
Other Assets	2,216,472	Operating Revenue	7,678,527	100.0% Ancillary Service      19.3%	
Total Assets	<u>3,893,553</u>	Operating Expense	7,985,782	104.0% Current Ratio        0.8	
Current Liabilities	2,002,362	Operating Margin	-307,255	-4.0% Days to Collect        71.4	
Long Term Liabilities	0	Other Income	583,371	7.6% Avg Payment Days       12.2	
Total Equity	<u>1,891,191</u>	Other Expense	0	0.0% Depreciation Rate    474.9%	
Total Liab. and Equity	<u>3,893,553</u>	Net Profit or Loss	<u>276,116</u>	3.6% Return on Equity       14.6%	
<b>675976 WINFIELD REHAB &amp; NURSING</b>				Proprietary - Corporation	
WINFIELD REHAB & NURSING		8/31/2019 365 Days Settled			
CROCKETT, TX 75835				CR Beds 83    POS Beds 0	
HOUSTON				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate            75.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            171.7	
Current Assets	1,166,653	Total Charges	10,939,900	Average Wages            10.00	
Fixed Assets	0	Contract Allowance	5,243,797	47.9% Skilled Nursing        40.3%	
Other Assets	0	Operating Revenue	5,696,103	52.1% Ancillary Service      59.7%	
Total Assets	<u>1,166,653</u>	Operating Expense	5,646,744	99.1% Current Ratio        1.0	
Current Liabilities	1,159,589	Operating Margin	49,359	0.9% Days to Collect        62.8	
Long Term Liabilities	0	Other Income	424	0.0% Avg Payment Days       75.0	
Total Equity	<u>7,064</u>	Other Expense	0	0.0% Depreciation Rate    0.0%	
Total Liab. and Equity	<u>1,166,653</u>	Net Profit or Loss	<u>49,783</u>	0.9% Return on Equity       704.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676089 WINNIE L LTC PARTNERS INC</b>		Proprietary - Corporation	
WINNIE L LTC PARTNERS INC		12/31/2019 365 Days Settled	
CAMERON, TX 76520		CR Beds 105 POS Beds 0	
MILAM		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	64.8%
<b>Balance Sheet</b>		Length of Stay	360.2
<b>Income Statement</b>		Average Wages	16.18
Current Assets	646,642	Total Charges	5,537,087
Fixed Assets	21,184	Contract Allowance	571,492
Other Assets	0	Operating Revenue	4,965,595
Total Assets	667,826	Operating Expense	4,544,989
Current Liabilities	456,309	Operating Margin	420,606
Long Term Liabilities	0	Other Income	4,346
Total Equity	211,517	Other Expense	0
Total Liab. and Equity	667,826	Net Profit or Loss	424,952
		10.3%	Skilled Nursing
		89.7%	Ancillary Service
		91.5%	Current Ratio
		8.5%	Days to Collect
		0.1%	Avg Payment Days
		0.0%	Depreciation Rate
		8.6%	Return on Equity
			200.9%
<b>675686 WINTERHAVEN HEALTHCARE RESIDENCE</b>		Proprietary - Corporation	
WINTERHAVEN HEALTHCARE RESIDENCE		3/31/2019 90 Days Settled*	
HOUSTON, TX 77091		CR Beds 160 POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>	
Novitas MD		Occupancy Rate	37.1%
<b>Balance Sheet</b>		Length of Stay	197.6
<b>Income Statement</b>		Average Wages	19.70
Current Assets	853,011	Total Charges	1,162,790
Fixed Assets	54,285	Contract Allowance	140,772
Other Assets	0	Operating Revenue	1,022,018
Total Assets	907,296	Operating Expense	1,037,437
Current Liabilities	987,880	Operating Margin	-15,419
Long Term Liabilities	0	Other Income	10,029
Total Equity	-80,584	Other Expense	0
Total Liab. and Equity	907,296	Net Profit or Loss	(5,390)
		12.1%	Skilled Nursing
		87.9%	Ancillary Service
		101.5%	Current Ratio
		-1.5%	Days to Collect
		1.0%	Avg Payment Days
		0.0%	Depreciation Rate
		-0.5%	Return on Equity
			6.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675847 WINTERS HEALTHCARE RESIDENCE</b>		Proprietary - Corporation	
WINTERS HEALTHCARE RESIDENCE		12/3/2019 337 Days Settled	
WINTERS, TX 79567		CR Beds 48    POS Beds 0	
RUNNELS		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate            29.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
		Length of Stay            253.6	
Current Assets	0	Total Charges	609,569
Fixed Assets	67,013	Contract Allowance	167,904    27.5%
Other Assets	114,506	Operating Revenue	441,665    72.5%
Total Assets	<u>181,519</u>	Operating Expense	1,199,244    271.5%
Current Liabilities	0	Operating Margin	-757,579    -171.5%
Long Term Liabilities	0	Other Income	0    0.0%
Total Equity	181,519	Other Expense	0    0.0%
Total Liab. and Equity	<u>181,519</u>	Net Profit or Loss	<u>(757,579)</u> -171.5%
		Average Wages            19.47	
		Skilled Nursing            30.7%	
		Ancillary Service        69.3%	
		Current Ratio	
		Days to Collect            0.0	
		Avg Payment Days        0.0	
		Depreciation Rate        281.0%	
		Return on Equity          -417.4%	
<b>676039 WINTERS PARK NURSING AND REHABILITATION CENTER</b>		Proprietary - Other	
WINTERS PARK NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled	
GARLAND, TX 75044		CR Beds 132    POS Beds 0	
DALLAS		<b>Key Performance Ind.</b>	
NORIDIAN ADMIN SERVICES		Occupancy Rate            58.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
		Length of Stay            137.2	
Current Assets	113,652,695	Total Charges	6,509,092
Fixed Assets	35,320,380	Contract Allowance	1,152,477    17.7%
Other Assets	49,621,015	Operating Revenue	5,356,615    82.3%
Total Assets	<u>198,594,090</u>	Operating Expense	6,675,797    124.6%
Current Liabilities	303,633,120	Operating Margin	-1,319,182    -24.6%
Long Term Liabilities	17,532,278	Other Income	86,794    1.6%
Total Equity	-122,571,308	Other Expense	0    0.0%
Total Liab. and Equity	<u>198,594,090</u>	Net Profit or Loss	<u>(1,232,388)</u> -23.0%
		Average Wages            20.70	
		Skilled Nursing            82.0%	
		Ancillary Service        18.0%	
		Current Ratio              0.4	
		Days to Collect            15,815.8	
		Avg Payment Days        6,959.7	
		Depreciation Rate        1.7%	
		Return on Equity          1.0%	

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# SNF Profile Report - 2019

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675593 WISTERIA PLACE</b>				Nonprofit - Church	
WISTERIA PLACE		6/30/2019 365 Days Settled			
ABILENE, TX 79605				CR Beds 123    POS Beds 0	
TAYLOR				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	62.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	74.1
Current Assets	800,203	Total Charges	9,292,422	Average Wages	21.67
Fixed Assets	555,937	Contract Allowance	585,876	6.3% Skilled Nursing	52.9%
Other Assets	12,162,953	Operating Revenue	8,706,546	93.7% Ancillary Service	47.1%
Total Assets	13,519,093	Operating Expense	7,894,630	90.7% Current Ratio	3.7
Current Liabilities	217,422	Operating Margin	811,916	9.3% Days to Collect	33.3
Long Term Liabilities	5,545,088	Other Income	58,348	0.7% Avg Payment Days	23.0
Total Equity	7,756,583	Other Expense	0	0.0% Depreciation Rate	85.3%
Total Liab. and Equity	13,519,093	Net Profit or Loss	870,264	10.0% Return on Equity	11.2%
<b>675668 WOOD MEMORIAL NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
WOOD MEMORIAL NURSING AND REHABILITATION CENTER		5/31/2019 304 Days Settled			
MINEOLA, TX 75773		7/31/2019 61 Days Settled		CR Beds 115    POS Beds 0	
WOOD				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	72.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	177.2
Current Assets	0	Total Charges	0	Average Wages	16.53
Fixed Assets	0	Contract Allowance	0	0.0% Skilled Nursing	0.0%
Other Assets	0	Operating Revenue	0	0.0% Ancillary Service	0.0%
Total Assets	0	Operating Expense	4,350,692	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	-4,350,692	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	0.0
Total Equity	-4,350,692	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	-4,350,692	Net Profit or Loss	(4,350,692)	0.0% Return on Equity	100.0%

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<b>675360 WOODLAND SPRINGS NURSING CENTER</b>				Proprietary - Other	
WOODLAND SPRINGS NURSING CENTER    12/31/2019 365 Days Settled					
WACO, TX 76704				CR Beds 132    POS Beds 0	
MCLENNAN				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate    67.7%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	1,331,826	Total Charges	9,767,673		Length of Stay    239.7
Fixed Assets	268,211	Contract Allowance	3,447,935	35.3%	Average Wages    18.77
Other Assets	1,121	Operating Revenue	6,319,738	64.7%	Skilled Nursing    67.1%
Total Assets	<u>1,601,158</u>	Operating Expense	6,446,241	102.0%	Ancillary Service    32.9%
Current Liabilities	480,198	Operating Margin	-126,503	-2.0%	Current Ratio    2.8
Long Term Liabilities	63,565	Other Income	330,631	5.2%	Days to Collect    56.6
Total Equity	<u>1,057,395</u>	Other Expense	0	0.0%	Avg Payment Days    15.4
Total Liab. and Equity	<u>1,601,158</u>	Net Profit or Loss	<u>204,128</u>	3.2%	Depreciation Rate    122.6%
					Return on Equity    19.3%

<b>676394 WOODLANDS PLACE REHABILITATION SUITES</b>				Proprietary - Other	
WOODLANDS PLACE REHABILITATION SUITES    5/31/2019 365 Days Settled					
DENISON, TX 75020				CR Beds 133    POS Beds 0	
GRAYSON				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate    64.0%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	1,027,231	Total Charges	14,924,338		Length of Stay    68.7
Fixed Assets	-19,951	Contract Allowance	5,316,871	35.6%	Average Wages    20.43
Other Assets	2,614	Operating Revenue	9,607,467	64.4%	Skilled Nursing    45.5%
Total Assets	<u>1,009,894</u>	Operating Expense	9,417,979	98.0%	Ancillary Service    54.5%
Current Liabilities	734,523	Operating Margin	189,488	2.0%	Current Ratio    1.4
Long Term Liabilities	1,161,111	Other Income	1,160	0.0%	Days to Collect    36.6
Total Equity	<u>-885,740</u>	Other Expense	0	0.0%	Avg Payment Days    23.8
Total Liab. and Equity	<u>1,009,894</u>	Net Profit or Loss	<u>190,648</u>	2.0%	Depreciation Rate    481.7%
					Return on Equity    -21.5%

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<b>455923 WOODRIDGE NURSING &amp; REHABILITATION</b>				Proprietary - Partnership	
WOODRIDGE NURSING & REHABILITATION		12/31/2019 365 Days Settled			
BEEVILLE, TX 78102				CR Beds 120 POS Beds 0	
BEE				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	67.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	166.6
Current Assets	711,178	Total Charges	9,861,128	Average Wages	19.00
Fixed Assets	268,590	Contract Allowance	3,846,538	39.0% Skilled Nursing	55.1%
Other Assets	3,559	Operating Revenue	6,014,590	61.0% Ancillary Service	44.9%
Total Assets	983,327	Operating Expense	6,392,149	106.3% Current Ratio	0.6
Current Liabilities	1,098,700	Operating Margin	-377,559	-6.3% Days to Collect	35.8
Long Term Liabilities	0	Other Income	18,869	0.3% Avg Payment Days	28.0
Total Equity	-115,373	Other Expense	0	0.0% Depreciation Rate	40.1%
Total Liab. and Equity	983,327	Net Profit or Loss	(383,675)	-6.4% Return on Equity	332.6%
<b>675789 WOODRIDGE NURSING &amp; REHABILITATION</b>				Proprietary - Partnership	
WOODRIDGE NURSING & REHABILITATION		12/31/2019 365 Days Settled			
HOUSTON, TX 77055				CR Beds 174 POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	63.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	216.6
Current Assets	988,887	Total Charges	11,390,604	Average Wages	21.44
Fixed Assets	553,056	Contract Allowance	3,550,522	31.2% Skilled Nursing	63.8%
Other Assets	4,934	Operating Revenue	7,840,082	68.8% Ancillary Service	36.2%
Total Assets	1,546,877	Operating Expense	8,824,994	112.6% Current Ratio	0.4
Current Liabilities	2,338,153	Operating Margin	-984,912	-12.6% Days to Collect	41.7
Long Term Liabilities	0	Other Income	16,996	0.2% Avg Payment Days	27.1
Total Equity	-791,276	Other Expense	0	0.0% Depreciation Rate	26.0%
Total Liab. and Equity	1,546,877	Net Profit or Loss	(982,768)	-12.5% Return on Equity	124.2%

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<b>675905 WOODRIDGE NURSING &amp; REHABILITATION</b>				Proprietary - Partnership	
WOODRIDGE NURSING & REHABILITATION		12/31/2019 365 Days Settled			
GRAPEVINE, TX 76051		CR Beds 126    POS Beds 0			
TARRANT		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		69.1%	
		Length of Stay		102.5	
		Average Wages		22.21	
		39.0% Skilled Nursing		55.7%	
		61.0% Ancillary Service		44.3%	
		121.8% Current Ratio		0.2	
		-21.8% Days to Collect		25.0	
		1.0% Avg Payment Days		31.9	
		0.0% Depreciation Rate		28.6%	
		-20.7% Return on Equity		111.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	489,054	Total Charges	10,231,393		
Fixed Assets	437,789	Contract Allowance	3,992,367		
Other Assets	479,238	Operating Revenue	6,239,026		
Total Assets	1,406,081	Operating Expense	7,597,112		
Current Liabilities	2,569,780	Operating Margin	-1,358,086		
Long Term Liabilities	0	Other Income	64,345		
Total Equity	-1,163,699	Other Expense	0		
Total Liab. and Equity	1,406,081	Net Profit or Loss	(1,293,741)		

<b>675120 WOODVILLE HEALTH AND REHABILITATION CENTER</b>				Nonprofit - Church	
WOODVILLE HEALTH AND REHABILITATION CENTER		6/30/2019 365 Days Settled			
WOODVILLE, TX 75979		CR Beds 98    POS Beds 0			
TYLER		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		52.1%	
		Length of Stay		112.9	
		Average Wages		19.83	
		29.2% Skilled Nursing		67.1%	
		70.8% Ancillary Service		32.9%	
		96.5% Current Ratio		5.5	
		3.5% Days to Collect		46.6	
		0.0% Avg Payment Days		7.7	
		0.0% Depreciation Rate		0.0%	
		3.4% Return on Equity		12.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,402,097	Total Charges	6,153,339		
Fixed Assets	0	Contract Allowance	1,793,812		
Other Assets	0	Operating Revenue	4,359,527		
Total Assets	1,402,097	Operating Expense	4,206,214		
Current Liabilities	253,074	Operating Margin	153,313		
Long Term Liabilities	0	Other Income	665		
Total Equity	1,149,023	Other Expense	0		
Total Liab. and Equity	1,402,097	Net Profit or Loss	146,339		

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<b>675085 WOODWIND LAKES HEALTH AND REHABILITATION CENTER</b>		Nonprofit - Church	
WOODWIND LAKES HEALTH AND REHABILITATION CENTER		12/31/2019 365 Days Settled	
HOUSTON, TX 77040		CR Beds 180 POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	66.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,664,444	Total Charges	12,166,939
Fixed Assets	127,923	Contract Allowance	4,200,300
Other Assets	76,349	Operating Revenue	7,966,639
Total Assets	1,868,716	Operating Expense	7,907,306
Current Liabilities	1,474,474	Operating Margin	59,333
Long Term Liabilities	0	Other Income	327,988
Total Equity	394,242	Other Expense	0
Total Liab. and Equity	1,868,716	Net Profit or Loss	387,321
		34.5%	Skilled Nursing 87.3%
		65.5%	Ancillary Service 12.7%
		99.3%	Current Ratio 1.1
		0.7%	Days to Collect 73.3
		4.1%	Avg Payment Days 36.9
		0.0%	Depreciation Rate 470.0%
		4.9%	Return on Equity 98.2%
<b>675637 WOOLDRIDGE PLACE NURSING CENTER</b>		Proprietary - Partnership	
WOOLDRIDGE PLACE NURSING CENTER		12/31/2019 365 Days Settled	
CORPUS CHRISTI, TX 78414		CR Beds 117 POS Beds 0	
NUECES		<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)		Occupancy Rate	62.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,062,343	Total Charges	7,390,187
Fixed Assets	495,045	Contract Allowance	553,315
Other Assets	84,246	Operating Revenue	6,836,872
Total Assets	1,641,634	Operating Expense	7,425,001
Current Liabilities	665,295	Operating Margin	-588,129
Long Term Liabilities	196,027	Other Income	5,854
Total Equity	780,312	Other Expense	0
Total Liab. and Equity	1,641,634	Net Profit or Loss	(582,275)
		7.5%	Skilled Nursing 70.0%
		92.5%	Ancillary Service 30.0%
		108.6%	Current Ratio 1.6
		-8.6%	Days to Collect 35.8
		0.1%	Avg Payment Days 23.5
		0.0%	Depreciation Rate 27.5%
		-8.5%	Return on Equity -74.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675736 YOAKUM NURSING AND REHABILITATION CENTER</b>		Proprietary - Other	
YOAKUM NURSING AND REHABILITATION CENTER YOAKUM, TX 77995 LAVACA		12/31/2019 365 Days Settled CR Beds 110 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,055,955	Total Charges	6,631,151
Fixed Assets	1,704,824	Contract Allowance	0
Other Assets	1,996,621	Operating Revenue	6,631,151
Total Assets	4,757,400	Operating Expense	6,397,266
Current Liabilities	1,467,141	Operating Margin	233,885
Long Term Liabilities	0	Other Income	481,917
Total Equity	3,290,259	Other Expense	0
Total Liab. and Equity	4,757,400	Net Profit or Loss	715,802
		100.0%	93.9%
		96.5%	333.7
		3.5%	16.08
		7.3%	87.7%
		0.0%	12.3%
		10.8%	0.7
			55.2
			10.0
			75.1%
			21.8%

  

<b>675071 YORKTOWN NURSING AND REHABILITATION CENTER</b>		Proprietary - Corporation	
YORKTOWN NURSING AND REHABILITATION CENTER YORKTOWN, TX 78164 DE WITT		3/31/2019 365 Days Settled 9/30/2019 183 Days Settled CR Beds 86 POS Beds 0	
NATIONAL GOVERNMENT SERVICES		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	351,415	Total Charges	4,374,180
Fixed Assets	0	Contract Allowance	809,525
Other Assets	1,336	Operating Revenue	3,564,655
Total Assets	352,751	Operating Expense	3,425,330
Current Liabilities	153,761	Operating Margin	139,325
Long Term Liabilities	-1,305,299	Other Income	420
Total Equity	1,504,289	Other Expense	0
Total Liab. and Equity	352,751	Net Profit or Loss	139,745
		18.5%	55.1%
		81.5%	219.1
		96.1%	18.34
		3.9%	74.1%
		0.0%	25.9%
		0.0%	2.3
		3.9%	51.2
			22.2
			0.0%
			9.3%

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<b>675071 YORKTOWN NURSING AND REHABILITATION CENTER</b>		Proprietary - Corporation	
YORKTOWN NURSING AND REHABILITATION CENTER		3/31/2019 365 Days Settled	
YORKTOWN, TX 78164		9/30/2019 183 Days Settled	
DE WITT		CR Beds 86    POS Beds 0	
NATIONAL GOVERNMENT SERVICES		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	927,491	Total Charges	2,107,735
Fixed Assets	4,004	Contract Allowance	282,444
Other Assets	1,336	Operating Revenue	1,825,291
Total Assets	932,831	Operating Expense	1,777,512
Current Liabilities	116,166	Operating Margin	47,779
Long Term Liabilities	768,459	Other Income	424
Total Equity	48,206	Other Expense	0
Total Liab. and Equity	932,831	Net Profit or Loss	48,203
		13.4%	Skilled Nursing 76.5%
		86.6%	Ancillary Service 23.5%
		97.4%	Current Ratio 8.0
		2.6%	Days to Collect 271.7
		0.0%	Avg Payment Days 29.4
		0.0%	Depreciation Rate 4,698.1%
		2.6%	Return on Equity 100.0%