Sample Skilled Nursing Facility reports from the Halmanac.com website.

345333 ABBOTTS CREEK CENTER Proprietary - Corporation						
ABBOTTS CREEK C	ENTER	12/31/2019	365 Days Settled	t		
LEXINGTON, NC 272	295				CR Beds 64 POS B	eds 0
DAVIDSON					Key Performana	ce Ind.
BLUE CROSS (NOR'	TH CAROLINA F	FOR			Occupancy Rate	94.1%
Balance S	heet	Income	Statement		Length of Stay	51.5
Current Assets	698,492	Total Charges	10,272,087		Average Wages	20.56
Fixed Assets	2,591,984	Contract Allowance	4,029,841	39.2%	Skilled Nursing	77.0%
Other Assets	4,675,158	Operating Revenue	6,242,246	60.8%	Ancillary Service	23.0%
Total Assets	7,965,634	Operating Expense	7,017,534	112.4%	Current Ratio	1.4
Current Liabilities	510,415	Operating Margin	-775,288	-12.4%	Days to Collect	39.2
Long Term Liabilities	8,222,420	Other Income	8,087	0.1%	Avg Payment Days	15.9
Total Equity	-767,201	Other Expense	0	0.0%	Depreciation Rate	40.2%
Total Liab. and Equity	7,965,634	Net Profit or Loss	(767,201)	-12.3%	Return on Equity	100.0%
345161 ABERNETH	HY LAURELS				Nonprofit - Church	
ABERNETHY LAURE	ELS	9/30/2019 3	365 Days Settled			
NEWTON, NC 28658					CR Beds 192 POS B	eds 0
CATAWBA					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	89.5%
Balance S	heet	Income	Statement		Length of Stay	131.5
Current Assets	1,908,901	Total Charges	28,687,710		Average Wages	16.89
Fixed Assets	53,077,187	Contract Allowance	5,985,925	20.9%	Skilled Nursing	56.6%
Other Assets	8,682,016	Operating Revenue	22,701,785	79.1%	Ancillary Service	19.3%
Total Assets	63,668,104	Operating Expense	26,224,449	115.5%	Current Ratio	0.6
Current Liabilities	3,130,970	Operating Margin	-3,522,664	-15.5%	Days to Collect	28.3
Long Term Liabilities	60,157,940	Other Income	2,419,183	10.7%	Avg Payment Days	40.4
Total Equity	379,194	Other Expense	0	0.0%	Depreciation Rate	6.5%
Total Liab. and Equity	63,668,104	Net Profit or Loss	(1,103,481)	-4.9%	Return on Equity	-291.0%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345406 ACCORDIU	IS HEALTH AND	REHABILITATION			Proprietary - Corporation	า
ACCORDIUS HEALT REHABILITATION	H AND	12/31/2019	365 Days Settled	i		
GATESVILLE, NC 27	938				CR Beds 80 POS B	eds 0
GATES					Key Performanad	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	67.2%
Balance S	heet	Income	Statement		Length of Stay	198.1
Current Assets	987,208	Total Charges	5,096,025		Average Wages	13.13
Fixed Assets	428,074	Contract Allowance	302,956	5.9%	Skilled Nursing	82.5%
Other Assets	104,741	Operating Revenue	4,793,069	94.1%	Ancillary Service	17.0%
Total Assets	1,520,023	Operating Expense	4,313,451	90.0%	Current Ratio	0.8
Current Liabilities	1,240,018	Operating Margin	479,618	10.0%	Days to Collect	6.4
Long Term Liabilities	32,142	Other Income	2,436	0.1%	Avg Payment Days	103.4
Total Equity	247,863	Other Expense	0	0.0%	Depreciation Rate	89.2%
Total Liab. and Equity	1,520,023	Net Profit or Loss	482,054	10.1%	Return on Equity	194.5%
345509 ACCORDIU	IS HEALTH AT	ABERDEEN			Proprietary - Corporation	า
ACCORDIUS HEALT	H AT ABERDEE	N 9/30/2019 2	273 Days Settled			
ABERDEEN, NC 283	15	12/31/2019	92 Days Settled		CR Beds 100 POS B	eds 0
MOORE					Key Performanad	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	83.5%
Balance S	heet	Income	Statement		Length of Stay	165.1
Current Assets	-1,271,783	Total Charges	6,218,329		Average Wages	19.62
Fixed Assets	50,187	Contract Allowance	1,237,957	19.9%	Skilled Nursing	65.7%
Other Assets	6,910	Operating Revenue	4,980,372	80.1%	Ancillary Service	33.2%
Total Assets	-1,214,686	Operating Expense	4,954,225	99.5%	Current Ratio	(2.1)
Current Liabilities	599,658	Operating Margin	26,147	0.5%	Days to Collect	84.3
Long Term Liabilities	0	Other Income	-8,887	-0.2%	Avg Payment Days	53.5
Total Equity	-1,814,344	Other Expense	0	0.0%	Depreciation Rate	599.5%
Total Liab. and Equity	-1,214,686	Net Profit or Loss	17,260	0.3%	Return on Equity	-1.0%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345509 ACCORDIL	JS HEALTH AT	ABERDEEN			Proprietary - Corporatio	n
ACCORDIUS HEALT	H AT ABERDEE	N 9/30/2019 2	273 Days Settled			
ABERDEEN, NC 283	315	12/31/2019	92 Days Settled		CR Beds 110 POS B	eds 0
MOORE					Key Performana	ce Ind.
WISCONSIN PHYSI	CIANS SERVICE				Occupancy Rate	80.0%
Balance S	Sheet	Income	Statement		Length of Stay	231.2
Current Assets	958,022	Total Charges	1,783,037		Average Wages	19.62
Fixed Assets	130,742	Contract Allowance	61,386	3.4%	Skilled Nursing	86.8%
Other Assets	21,592	Operating Revenue	1,721,651	96.6%	Ancillary Service	10.9%
Total Assets	1,110,356	Operating Expense	1,688,601	98.1%	Current Ratio	0.9
Current Liabilities	1,077,305	Operating Margin	33,050	1.9%	Days to Collect	131.5
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	215.7
Total Equity	33,051	Other Expense	0	0.0%	Depreciation Rate	191.2%
Total Liab. and Equity	1,110,356	Net Profit or Loss	33,051	1.9%	Return on Equity	100.0%
345010 ACCORDIU	JS HEALTH AT	ASHEVILLE			Proprietary - Corporatio	n
ACCORDIUS HEALT	H AT ASHEVILL	E 12/31/2019	365 Days Settled	I		
ASHEVILLE, NC 288	04				CR Beds 77 POS B	eds 0
BUNCOMBE					Key Performana	ce Ind.
Noridian (CA)					Occupancy Rate	74.4%
Balance S	Sheet	Income	Statement		Length of Stay	172.8
Current Assets	346,526	Total Charges	4,855,905		Average Wages	15.62
Fixed Assets	188,184	Contract Allowance	244,590	5.0%	Skilled Nursing	87.6%
Other Assets	48,625	Operating Revenue	4,611,315	95.0%	Ancillary Service	12.4%
Total Assets	583,335	Operating Expense	4,592,963	99.6%	Current Ratio	0.4
Current Liabilities	809,544	Operating Margin	18,352	0.4%	Days to Collect	59.1
Long Term Liabilities	0	Other Income	40,000	0.9%	Avg Payment Days	63.9
Total Equity	-226,209	Other Expense	0	0.0%	Depreciation Rate	33.5%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345208 ACCORDIL	JS HEALTH AT	BREVARD			Proprietary - Corporation	า
ACCORDIUS HEALT	H AT BREVARD	12/31/2019	365 Days Settled	d		
BREVARD, NC 2871	2				CR Beds 147 POS B	eds 0
TRANSYLVANIA					Key Performanad	e Ind.
NOVITAS					Occupancy Rate	47.5%
Balance S	Sheet	Income	Statement		Length of Stay	173.3
Current Assets	1,148,404	Total Charges	6,678,710		Average Wages	11.07
Fixed Assets	270,967	Contract Allowance	319,748	4.8%	Skilled Nursing	85.9%
Other Assets	11,065	Operating Revenue	6,358,962	95.2%	Ancillary Service	14.1%
Total Assets	1,430,436	Operating Expense	6,712,165	105.6%	Current Ratio	0.5
Current Liabilities	2,278,876	Operating Margin	-353,203	-5.6%	Days to Collect	54.5
Long Term Liabilities	0	Other Income	401	0.0%	Avg Payment Days	123.9
Total Equity	-848,440	Other Expense	0	0.0%	Depreciation Rate	240.1%
Total Liab. and Equity	1,430,436	Net Profit or Loss	(352,802)	-5.5%	Return on Equity	41.6%
345243 ACCORDIL	JS HEALTH AT	CHARLOTTE			Proprietary - Corporation	า
ACCORDIUS HEALT	H AT CHARLOT	TE 12/31/2019	334 Days Settled	d		
CHARLOTTE, NC 28	212	1/31/2019 3	306 Days Settled		CR Beds 150 POS B	eds 0
MECKLENBURG					Key Performanad	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	49.1%
Balance S	Sheet	Income	Statement		Length of Stay	91.2
Current Assets	448,058	Total Charges	18,515,027		Average Wages	15.20
Fixed Assets	9,010,000	Contract Allowance	13,527,929	73.1%	Skilled Nursing	95.5%
Other Assets	25,967	Operating Revenue	4,987,098	26.9%	Ancillary Service	4.5%
Total Assets	9,484,025	Operating Expense	7,307,754	146.5%	Current Ratio	0.3
Current Liabilities	1,284,763	Operating Margin	-2,320,656	-46.5%	Days to Collect	54.5
Long Term Liabilities	9,570,492	Other Income	6,356	0.1%	Avg Payment Days	61.4
Total Equity	-1,371,230	Other Expense	0	0.0%	Depreciation Rate	6.8%
Total Liab. and Equity	9,484,025	Net Profit or Loss	(2,314,300)	-46.4%	Return on Equity	168.8%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345243 ACCORDIU	JS HEALTH AT (CHARLOTTE			Proprietary - Corporatio	n
ACCORDIUS HEALT	H AT CHARLOT	TE 12/31/2019	334 Days Settled	I		
CHARLOTTE, NC 28	212	1/31/2019 3	306 Days Settled		CR Beds 120 POS B	eds 0
MECKLENBURG					Key Performana	ce Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	68.0%
Balance S	Sheet	Income	Statement		Length of Stay	122.8
Current Assets	1,285,300	Total Charges	6,866,413		Average Wages	15.20
Fixed Assets	250,553	Contract Allowance	382,214	5.6%	Skilled Nursing	88.2%
Other Assets	31,209	Operating Revenue	6,484,199	94.4%	Ancillary Service	11.8%
Total Assets	1,567,062	Operating Expense	6,398,525	98.7%	Current Ratio	0.9
Current Liabilities	1,479,798	Operating Margin	85,674	1.3%	Days to Collect	110.3
Long Term Liabilities	0	Other Income	1,590	0.0%	Avg Payment Days	141.3
Total Equity	87,264	Other Expense	0	0.0%	Depreciation Rate	351.5%
Total Liab. and Equity	1,567,062	Net Profit or Loss	87,264	1.3%	Return on Equity	100.0%
345131 ACCORDIU	JS HEALTH AT	CLEMMONS			Proprietary - Corporatio	n
ACCORDIUS HEALT	H AT CLEMMON	NS 12/31/2019	365 Days Settled	I		
CLEMMONS, NC 270	012				CR Beds 120 POS B	eds 0
DAVIDSON					Key Performana	ce Ind.
PALMETTO GBA (N	C)				Occupancy Rate	65.4%
Balance S	Sheet	Income	Statement		Length of Stay	99.2
Current Assets	1,768,090	Total Charges	8,386,296		Average Wages	19.73
Fixed Assets	182,088	Contract Allowance	788,485	9.4%	Skilled Nursing	82.8%
Other Assets	65,784	Operating Revenue	7,597,811	90.6%	Ancillary Service	17.2%
Total Assets	2,015,962	Operating Expense	7,446,776	98.0%	Current Ratio	0.7
Current Liabilities	2,429,137	Operating Margin	151,035	2.0%	Days to Collect	55.7
Long Term Liabilities	0	Other Income	-806	0.0%	Avg Payment Days	119.1
Total Equity	-413,175	Other Expense	0	0.0%	Depreciation Rate	410.4%
Total Liab. and Equity	2,015,962	Net Profit or Loss	150,229	2.0%	Return on Equity	-36.4%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

	JS HEALTH AT	CREEKSIDE CARE			Proprietary - Corporatio	n
ACCORDIUS HEALT CARE	H AT CREEKSII	DE 12/31/2019	365 Days Settled			
AHOSKIE, NC 27910					CR Beds 151 POS B	eds 0
HERTFORD					Key Performana	ce Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	87.5%
Balance S	Sheet	Income	Statement		Length of Stay	141.0
Current Assets	3,545,508	Total Charges	12,867,458		Average Wages	11.21
Fixed Assets	280,512	Contract Allowance	1,215,009	9.4%	Skilled Nursing	83.9%
Other Assets	16,043	Operating Revenue	11,652,449	90.6%	Ancillary Service	16.1%
Total Assets	3,842,063	Operating Expense	10,398,769	89.2%	Current Ratio	1.5
Current Liabilities	2,343,881	Operating Margin	1,253,680	10.8%	Days to Collect	46.9
Long Term Liabilities	0	Other Income	1,609	0.0%	Avg Payment Days	81.1
Total Equity	1,498,182	Other Expense	0	0.0%	Depreciation Rate	477.4%
Total Liab. and Equity	3,842,063	Net Profit or Loss	1,255,289	10.8%	Return on Equity	83.8%
345162 ACCORDIL	JS HEALTH AT	GASTONIA			Proprietary - Corporatio	n
4000DDU1011E11						
ACCORDIUS HEALT	H AT GASTONIA	A 12/31/2019	365 Days Settled			
GASTONIA, NC 2805		A 12/31/2019	365 Days Settled		CR Beds 118 POS B	eds 0
		A 12/31/2019	365 Days Settled		CR Beds 118 POS B	
GASTONIA, NC 2805	52		365 Days Settled			
GASTONIA, NC 2805 GASTON	52 CIANS SERVICE		365 Days Settled Statement		Key Performana	ce Ind.
GASTONIA, NC 2805 GASTON WISCONSIN PHYSIC	52 CIANS SERVICE Sheet				Key Performana Occupancy Rate	ce Ind. 72.5%
GASTONIA, NC 2805 GASTON WISCONSIN PHYSIC Balance S	52 CIANS SERVICE Sheet	Income	Statement		Key Performana Occupancy Rate Length of Stay	72.5% 136.3
GASTONIA, NC 2805 GASTON WISCONSIN PHYSIC Balance S Current Assets	52 CIANS SERVICE Sheet 1,560,504	Income Total Charges	Statement 8,212,540	6.1%	Key Performana Occupancy Rate Length of Stay Average Wages	72.5% 136.3 14.61
GASTONIA, NC 2805 GASTON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets	52 CIANS SERVICE Sheet 1,560,504 206,904	Income Total Charges Contract Allowance	Statement 8,212,540 497,379	6.1% 93.9%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	72.5% 136.3 14.61 86.4%
GASTONIA, NC 2805 GASTON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets	52 CIANS SERVICE Sheet 1,560,504 206,904 34,028	Income Total Charges Contract Allowance Operating Revenue	Statement 8,212,540 497,379 7,715,161	6.1% 93.9% 96.1%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	72.5% 136.3 14.61 86.4% 13.6%
GASTONIA, NC 2805 GASTON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets	52 CIANS SERVICE Sheet 1,560,504 206,904 34,028 1,801,436	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 8,212,540 497,379 7,715,161 7,413,395	6.1% 93.9% 96.1% 3.9%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	72.5% 136.3 14.61 86.4% 13.6%
GASTONIA, NC 2805 GASTON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	CIANS SERVICE Sheet 1,560,504 206,904 34,028 1,801,436 1,384,380	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 8,212,540 497,379 7,715,161 7,413,395 301,766	6.1% 93.9% 96.1% 3.9%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect Avg Payment Days	72.5% 136.3 14.61 86.4% 13.6% 1.1 55.6

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345014 ACCORDIL	JS HEALTH AT	GREENSBORO, LLC			Proprietary - Corporation	1
ACCORDIUS HEALT LLC	H AT GREENSE	3ORO, 12/31/2019	334 Days Settled	I		
GREENSBORO, NC	27401	1/31/2019 2	215 Days Settled		CR Beds 106 POS Be	eds 0
GUILFORD					Key Performanad	e Ind.
Noridian (CA)					Occupancy Rate	64.2%
Balance S	Sheet	Income	Statement		Length of Stay	68.3
Current Assets	555,662	Total Charges	12,472,714		Average Wages	14.48
Fixed Assets	1,872,828	Contract Allowance	9,152,917	73.4%	Skilled Nursing	93.2%
Other Assets	111,107	Operating Revenue	3,319,797	26.6%	Ancillary Service	6.8%
Total Assets	2,539,597	Operating Expense	4,112,744	123.9%	Current Ratio	0.8
Current Liabilities	661,478	Operating Margin	-792,947	-23.9%	Days to Collect	91.0
Long Term Liabilities	4,044,657	Other Income	45	0.0%	Avg Payment Days	76.0
Total Equity	-2,166,538	Other Expense	0	0.0%	Depreciation Rate	11.1%
Total Liab. and Equity	2,539,597	Net Profit or Loss	(792,902)	-23.9%	Return on Equity	36.6%
345014 ACCORDIL	JS HEALTH AT	GREENSBORO, LLC			Proprietary - Corporation	ı
ACCORDIUS HEALT	H AT GREENSE	3ORO, 12/31/2019	334 Days Settled	I		
GREENSBORO, NC	27401	1/31/2019 2	215 Days Settled		CR Beds 105 POS Be	eds 0
GUILFORD					Key Performanad	e Ind.
Noridian (CA)					Occupancy Rate	71.5%
Balance S	Sheet	Income	Statement		Length of Stay	102.8
Current Assets	1,637,712	Total Charges	6,601,133		Average Wages	14.48
Fixed Assets	173,893	Contract Allowance	756,011	11.5%	Skilled Nursing	83.0%
Other Assets	76,748	Operating Revenue	5,845,122	88.5%	Ancillary Service	17.0%
Total Assets	1,888,353	Operating Expense	5,006,815	85.7%	Current Ratio	1.6
Current Liabilities	1,028,047	Operating Margin	838,307	14.3%	Days to Collect	78.0
Long Term Liabilities	0	Other Income	6,999	0.1%	Avg Payment Days	106.2
Total Equity	860,306	Other Expense	0	0.0%	Depreciation Rate	238.1%
		Net Profit or Loss		14.5%		

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

IS HEALTH AT	HENDERSONVILLE L	LC		Proprietary - Other	
H AT LLC	12/31/2019	197 Days Settled			
NC 28791	6/17/2019 1	68 Days Settled		CR Beds 134 POS Be	eds 0
				Key Performanac	e Ind.
CIANS SERVICE				Occupancy Rate	57.3%
heet	Income	Statement		Length of Stay	132.9
2,018,515	Total Charges	2,972,392		Average Wages	23.05
135,349	Contract Allowance	341,216	11.5%	Skilled Nursing	88.9%
13,508	Operating Revenue	2,631,176	88.5%	Ancillary Service	11.1%
2,167,372	Operating Expense	3,268,291	124.2%	Current Ratio	0.5
3,832,670	Operating Margin	-637,115	-24.2%	Days to Collect	287.3
615,667	Other Income	5,088	0.2%	Avg Payment Days	424.1
-2,280,965	Other Expense	0	0.0%	Depreciation Rate	43.5%
2,167,372	Net Profit or Loss	(632,027)	-24.0%	Return on Equity	27.7%
IS HEALTH AT	HENDERSONVILLE L	LC		Proprietary - Other	
H AT LLC	12/31/2019	197 Days Settled			
NC 28791	6/17/2019 1	68 Days Settled		CR Beds 134 POS Beds 0	
				Key Performanad	e Ind.
CIANS SERVICE				Occupancy Rate	55.0%
heet	Income	Statement		Length of Stay	163.3
542,929	Total Charges	3,460,538		Average Wages	23.05
245,297	Contract Allowance	265,593	7.7%	Skilled Nursing	84.6%
19,854	Operating Revenue	3,194,945	92.3%	Ancillary Service	15.4%
808,080	Operating Expense	3,513,621	110.0%	Current Ratio	0.5
1,117,365	Operating Margin	-318,676	-10.0%	Days to Collect	53.6
	Operating Margin Other Income	-318,676 9,391		Days to Collect Avg Payment Days	53.6 115.2
1,117,365			0.3%	•	
	H AT LLC NC 28791 CIANS SERVICE (heet 2,018,515 135,349 13,508 2,167,372 3,832,670 615,667 -2,280,965 2,167,372 IS HEALTH AT LLC NC 28791 CIANS SERVICE (heet 542,929 245,297 19,854	H AT	CIANS SERVICE Income Statement 2,018,515 Total Charges 2,972,392 135,349 Contract Allowance 341,216 13,508 Operating Revenue 2,631,176 2,167,372 Operating Expense 3,268,291 3,832,670 Operating Margin -637,115 615,667 Other Income 5,088 -2,280,965 Other Expense 0 2,167,372 Net Profit or Loss (632,027)	HAT 12/31/2019 197 Days Settled CIANS SERVICE Income Statement 2,018,515 Total Charges 2,972,392 135,349 Contract Allowance 341,216 11.5% 13,508 Operating Revenue 2,631,176 88.5% 2,167,372 Operating Margin -637,115 -24.2% 615,667 Other Income 5,088 0.2% -2,280,965 Other Expense 0 0.0% 2,167,372 Net Profit or Loss (632,027) -24.0% OPERATOR	HAT

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345011 ACCORDIUS HEALTH AT LEXINGTON Proprietary - Corporation							
ACCORDIUS HEALT	H AT LEXINGTO	DN 12/31/2019	365 Days Settled				
LEXINGTON, NC 272	292				CR Beds 106 POS B	eds 0	
DAVIDSON					Key Performana	ce Ind.	
NOVITAS					Occupancy Rate	93.4%	
Balance S	heet	Income	Statement		Length of Stay	104.4	
Current Assets	1,709,325	Total Charges	6,117,731		Average Wages	9.63	
Fixed Assets	240,654	Contract Allowance	439,266	7.2%	Skilled Nursing	87.5%	
Other Assets	16,764	Operating Revenue	5,678,465	92.8%	Ancillary Service	12.5%	
Total Assets	1,966,743	Operating Expense	5,881,143	103.6%	Current Ratio	0.7	
Current Liabilities	2,323,680	Operating Margin	-202,678	-3.6%	Days to Collect	84.7	
Long Term Liabilities	0	Other Income	448	0.0%	Avg Payment Days	110.6	
Total Equity	-356,937	Other Expense	0	0.0%	Depreciation Rate	371.6%	
Total Liab. and Equity	1,966,743	Net Profit or Loss	(202,230)	-3.6%	Return on Equity	56.7%	
345304 ACCORDIU	JS HEALTH AT I	MIDWOOD, LLC			Proprietary - Corporatio	n	
ACCORDIUS HEALT	H AT MIDWOOL	D. LLC 12/31/2019	004 Da la 0aulaul				
CHARLOTTE, NC 28			334 Days Settled 06 Days Settled		CR Beds 100 POS B	eds 0	
CHARLOTTE, NC 28 MECKLENBURG			·		CR Beds 100 POS B		
-			·				
MECKLENBURG	205	1/31/2019 3	·		Key Performana	ce Ind.	
MECKLENBURG NOVITAS	205	1/31/2019 3	06 Days Settled		Key Performana Occupancy Rate	ce Ind. 62.0%	
MECKLENBURG NOVITAS Balance S	205 Sheet	1/31/2019 3 Income	06 Days Settled Statement		Key Performana Occupancy Rate Length of Stay	ce Ind. 62.0% 88.3	
MECKLENBURG NOVITAS Balance S Current Assets	205 Sheet 349,099	1/31/2019 3 Income Total Charges	06 Days Settled Statement 15,812,023	72.8%	Key Performana Occupancy Rate Length of Stay Average Wages	62.0% 88.3 15.70	
MECKLENBURG NOVITAS Balance S Current Assets Fixed Assets	205 Sheet 349,099 5,035,000	Income Total Charges Contract Allowance	O6 Days Settled Statement 15,812,023 11,510,324	72.8% 27.2%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	62.0% 88.3 15.70 94.6%	
MECKLENBURG NOVITAS Balance S Current Assets Fixed Assets Other Assets	205 Sheet 349,099 5,035,000 5,704	Income Total Charges Contract Allowance Operating Revenue	06 Days Settled Statement 15,812,023 11,510,324 4,301,699	72.8% 27.2% 127.5%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	62.0% 88.3 15.70 94.6% 5.4%	
MECKLENBURG NOVITAS Balance S Current Assets Fixed Assets Other Assets Total Assets	349,099 5,035,000 5,704 5,389,803	Income Total Charges Contract Allowance Operating Revenue Operating Expense	06 Days Settled Statement 15,812,023 11,510,324 4,301,699 5,486,512	72.8% 27.2% 127.5% -27.5%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	62.0% 88.3 15.70 94.6% 5.4%	
MECKLENBURG NOVITAS Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	349,099 5,035,000 5,704 5,389,803 1,004,956	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 15,812,023 11,510,324 4,301,699 5,486,512 -1,184,813	72.8% 27.2% 127.5% -27.5% 0.1%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	62.0% 88.3 15.70 94.6% 5.4% 0.3 46.3	

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345304 ACCORDIU	IS HEALTH AT	MIDWOOD, LLC			Proprietary - Corporation	n
ACCORDIUS HEALT	H AT MIDWOOL	D, LLC 12/31/2019	334 Days Settled	I		
CHARLOTTE, NC 28	205	1/31/2019 3	806 Days Settled		CR Beds 100 POS B	eds 0
MECKLENBURG					Key Performana	ce Ind.
NOVITAS					Occupancy Rate	64.9%
Balance S	heet	Income	Statement		Length of Stay	107.8
Current Assets	952,288	Total Charges	5,808,316		Average Wages	15.70
Fixed Assets	208,674	Contract Allowance	433,441	7.5%	Skilled Nursing	85.4%
Other Assets	27,024	Operating Revenue	5,374,875	92.5%	Ancillary Service	14.6%
Total Assets	1,187,986	Operating Expense	5,456,402	101.5%	Current Ratio	0.8
Current Liabilities	1,268,469	Operating Margin	-81,527	-1.5%	Days to Collect	96.4
Long Term Liabilities	0	Other Income	1,044	0.0%	Avg Payment Days	138.8
Total Equity	-80,483	Other Expense	0	0.0%	Depreciation Rate	385.6%
Total Liab. and Equity	1,187,986	Net Profit or Loss	(80,483)	-1.5%	Return on Equity	100.0%
345345 ACCORDIU	IS HEALTH AT	MONROE			Proprietary - Corporation	n
ACCORDIUS HEALT	H AT MONROE	12/31/2019	334 Days Settled	I		
MONROE, NC 28112		1/31/2019 3	306 Days Settled		CR Beds 72 POS B	eds 0
UNION					Key Performana	ce Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	67.1%
Balance S	heet	Income	Statement		Length of Stay	75.4
Current Assets	123,538	Total Charges	12,049,101		Average Wages	14.96
Fixed Assets	3,091,702	Contract Allowance	8,849,536	73.4%	Skilled Nursing	78.5%
Other Assets	5,196	Operating Revenue	3,199,565	26.6%	Ancillary Service	7.5%
Total Assets	3,220,436	Operating Expense	4,345,233	135.8%	Current Ratio	0.2
Current Liabilities	722,502	Operating Margin	-1,145,668	-35.8%	Days to Collect	18.7
Long Term Liabilities	2,559,332	Other Income	14,788	0.5%	Avg Payment Days	81.2
Total Equity	-61,398	Other Expense	0	0.0%	Depreciation Rate	8.7%
Total Liab. and Equity	3,220,436	Net Profit or Loss	(1,130,880)	-35.3%	Return on Equity	1,841.9%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345345 ACCORDIU	IS HEALTH AT	MONROE			Proprietary - Corporatio	n
ACCORDIUS HEALT	H AT MONROE	12/31/2019	334 Days Settled	I		
MONROE, NC 28112		1/31/2019 3	806 Days Settled		CR Beds 72 POS B	eds 0
UNION					Key Performana	ce Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	58.2%
Balance S	heet	Income	Statement		Length of Stay	102.1
Current Assets	1,064,184	Total Charges	4,220,213		Average Wages	14.96
Fixed Assets	238,326	Contract Allowance	429,428	10.2%	Skilled Nursing	81.5%
Other Assets	19,850	Operating Revenue	3,790,785	89.8%	Ancillary Service	17.1%
Total Assets	1,322,360	Operating Expense	3,673,296	96.9%	Current Ratio	0.9
Current Liabilities	1,203,937	Operating Margin	117,489	3.1%	Days to Collect	143.6
Long Term Liabilities	0	Other Income	934	0.0%	Avg Payment Days	199.1
Total Equity	118,423	Other Expense	0	0.0%	Depreciation Rate	187.7%
Total Liab. and Equity	1,322,360	Net Profit or Loss	118,423	3.1%	Return on Equity	100.0%
345179 ACCORDIU	IS HEALTH AT	MOORESVILLE			Proprietary - Corporation	n
ACCORDIUS HEALT	H AT MOORES\	/ILLE 12/31/2019	334 Days Settled			
MOORESVILLE, NC	28115	1/31/2019 3	306 Days Settled		CR Beds 131 POS B	eds 0
IREDELL					Key Performana	ce Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	51.4%
Balance S	heet	Income	Statement		Length of Stay	99.6
Current Assets	341,447	Total Charges	17,137,026		Average Wages	22.01
Fixed Assets	9,830,389	Contract Allowance	12,140,584	70.8%	Skilled Nursing	93.3%
Other Assets	7,758	Operating Revenue	4,996,442	29.2%	Ancillary Service	6.7%
Total Assets	10,179,594	Operating Expense	6,572,482	131.5%	Current Ratio	0.2
Current Liabilities	1,391,391	Operating Margin	-1,576,040	-31.5%	Days to Collect	42.1
Long Term Liabilities	12,138,042	Other Income	5,634	0.1%	Avg Payment Days	64.2
Total Equity	-3,349,839	Other Expense	0	0.0%	Depreciation Rate	6.5%
Total Liab. and Equity	10,179,594	Net Profit or Loss	(1,570,406)	-31.4%	Return on Equity	46.9%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345179 ACCORDIL	JS HEALTH AT I	MOORESVILLE			Proprietary - Corporation	1
ACCORDIUS HEALT	H AT MOORES	/ILLE 12/31/2019	334 Days Settled			
MOORESVILLE, NC	28115	1/31/2019 3	06 Days Settled		CR Beds 131 POS Be	eds 0
IREDELL					Key Performanac	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	46.1%
Balance S	heet	Income	Statement		Length of Stay	139.1
Current Assets	1,116,144	Total Charges	5,374,725		Average Wages	22.01
Fixed Assets	233,581	Contract Allowance	489,697	9.1%	Skilled Nursing	85.3%
Other Assets	25,380	Operating Revenue	4,885,028	90.9%	Ancillary Service	14.7%
Total Assets	1,375,105	Operating Expense	5,261,239	107.7%	Current Ratio	0.6
Current Liabilities	1,751,749	Operating Margin	-376,211	-7.7%	Days to Collect	114.1
Long Term Liabilities	0	Other Income	-433	0.0%	Avg Payment Days	197.7
Total Equity	-376,644	Other Expense	0	0.0%	Depreciation Rate	356.6%
Total Liab. and Equity	1,375,105	Net Profit or Loss	(376,644)	-7.7%	Return on Equity	100.0%
345081 ACCORDIL	JS HEALTH AT I	ROSE MANOR LLC			Proprietary - Partnership)
ACCORDIUS HEALT	H AT ROSE MA	NOR 12/31/2019	214 Days Settled			
DURHAM, NC 27704		5/31/2019 1	19 151 Days Settled CR Beds 111 POS Beds 0			eds 0
DURHAM					Key Performanad	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	
Balance S	Balance Sheet Income Statemen					89.0%
	heet	Income	Statement		Length of Stay	89.0% 117.5
Current Assets		Income Total Charges	5,017,191		Length of Stay Average Wages	
Current Assets Fixed Assets				30.1%	-	117.5
	1,399,878	Total Charges	5,017,191		Average Wages	117.5 16.68
Fixed Assets	1,399,878 733,425	Total Charges Contract Allowance	5,017,191 1,508,090	69.9%	Average Wages Skilled Nursing	117.5 16.68 74.6%
Fixed Assets Other Assets	1,399,878 733,425 16,619,423	Total Charges Contract Allowance Operating Revenue	5,017,191 1,508,090 3,509,101	69.9% 131.7%	Average Wages Skilled Nursing Ancillary Service	117.5 16.68 74.6% 25.4%
Fixed Assets Other Assets Total Assets	1,399,878 733,425 16,619,423 18,752,726	Total Charges Contract Allowance Operating Revenue Operating Expense	5,017,191 1,508,090 3,509,101 4,622,949	69.9% 131.7% -31.7%	Average Wages Skilled Nursing Ancillary Service Current Ratio	117.5 16.68 74.6% 25.4% 2.1
Fixed Assets Other Assets Total Assets Current Liabilities	1,399,878 733,425 16,619,423 18,752,726 675,039	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	5,017,191 1,508,090 3,509,101 4,622,949 -1,113,848	69.9% 131.7% -31.7% 1.4%	Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	117.5 16.68 74.6% 25.4% 2.1 206.5

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345081 ACCORDIU	JS HEALTH AT I	ROSE MANOR LLC			Proprietary - Partnershi	p
ACCORDIUS HEALT LLC	'H AT ROSE MA	NOR 12/31/2019	214 Days Settled			
DURHAM, NC 27704	•	5/31/2019 1	51 Days Settled		CR Beds 111 POS B	eds 0
DURHAM					Key Performana	ce Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	88.8%
Balance S	Sheet	Income	Statement		Length of Stay	122.6
Current Assets	1,838,823	Total Charges	5,948,865		Average Wages	16.68
Fixed Assets	162,636	Contract Allowance	482,233	8.1%	Skilled Nursing	86.8%
Other Assets	27,035	Operating Revenue	5,466,632	91.9%	Ancillary Service	13.2%
Total Assets	2,028,494	Operating Expense	5,035,778	92.1%	Current Ratio	1.2
Current Liabilities	1,587,252	Operating Margin	430,854	7.9%	Days to Collect	80.5
Long Term Liabilities	0	Other Income	10,388	0.2%	Avg Payment Days	107.7
Total Equity	441,242	Other Expense	0	0.0%	Depreciation Rate	520.1%
Total Liab. and Equity	2,028,494	Net Profit or Loss	441,242	8.1%	Return on Equity	100.0%
345115 ACCORDIU	JS HEALTH AT	SALISBURY			Proprietary - Corporatio	n
ACCORDIUS HEALT	H AT SALISBUR	Y 12/31/2019	365 Days Settled			
SALISBURY, NC 281	44				CR Beds 185 POS B	0
ROWAN						eas u
NOVITAS					Key Performana	
					Key Performana Occupancy Rate	
Balance S	Sheet	Income	Statement		-	ce Ind.
Balance S Current Assets	Sheet 1,647,080	Income Total Charges	Statement 11,154,438		Occupancy Rate	ce Ind. 71.8%
				4.6%	Occupancy Rate Length of Stay Average Wages	71.8% 763.8
Current Assets	1,647,080	Total Charges	11,154,438		Occupancy Rate Length of Stay Average Wages	71.8% 163.8 13.01
Current Assets Fixed Assets	1,647,080 361,649	Total Charges Contract Allowance	11,154,438 511,028	95.4%	Occupancy Rate Length of Stay Average Wages Skilled Nursing	71.8% 163.8 13.01 89.2%
Current Assets Fixed Assets Other Assets	1,647,080 361,649 55,689	Total Charges Contract Allowance Operating Revenue	11,154,438 511,028 10,643,410	95.4% 100.2%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	71.8% 163.8 13.01 89.2% 10.8%
Current Assets Fixed Assets Other Assets Total Assets	1,647,080 361,649 55,689 2,064,418	Total Charges Contract Allowance Operating Revenue Operating Expense	11,154,438 511,028 10,643,410 10,661,036	95.4% 100.2% -0.2%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	71.8% 163.8 13.01 89.2% 10.8% 0.6
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	1,647,080 361,649 55,689 2,064,418 2,551,285	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	11,154,438 511,028 10,643,410 10,661,036 -17,626	95.4% 100.2% -0.2% 0.0%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	71.8% 163.8 13.01 89.2% 10.8% 0.6 54.5

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345375 ACCORDIU	JS HEALTH AT	SCOTLAND MANOR			Proprietary - Corporation	n
ACCORDIUS HEALT MANOR	H AT SCOTLAN	D 12/31/2019	365 Days Settled	I		
SCOTLAND NECK, N	NC 27874				CR Beds 62 POS B	eds 0
HALIFAX					Key Performana	ce Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	69.2%
Balance S	heet	Income	Statement		Length of Stay	170.3
Current Assets	733,006	Total Charges	4,297,125		Average Wages	13.55
Fixed Assets	178,122	Contract Allowance	256,259	6.0%	Skilled Nursing	82.2%
Other Assets	76,764	Operating Revenue	4,040,866	94.0%	Ancillary Service	17.8%
Total Assets	987,892	Operating Expense	3,952,060	97.8%	Current Ratio	0.7
Current Liabilities	1,015,121	Operating Margin	88,806	2.2%	Days to Collect	39.2
Long Term Liabilities	0	Other Income	205	0.0%	Avg Payment Days	92.8
Total Equity	-27,229	Other Expense	0	0.0%	Depreciation Rate	231.3%
Total Liab. and Equity	987,892	Net Profit or Loss	89,011	2.2%	Return on Equity	-326.9%
345128 ACCORDIU	JS HEALTH AT	STATESVILLE			Proprietary - Corporatio	n
ACCORDIUS HEALT	H AT STATESV	ILLE 12/31/2019	334 Days Settled			
STATESVILLE, NC 2	8677	1/31/2019 3	306 Days Settled		CR Beds 147 POS B	eds 0
IREDELL					Key Performana	ce Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	63.0%
Balance S	heet	Income	Statement		Length of Stay	127.1
Current Assets	756,573	Total Charges	23,800,324		Average Wages	15.10
Fixed Assets	13,515,000	Contract Allowance	16,972,550	71.3%	Skilled Nursing	93.2%
Other Assets	6,729	Operating Revenue	6,827,774	28.7%	Ancillary Service	6.8%
Total Assets	14,278,302	Operating Expense	8,959,019	131.2%	Current Ratio	0.6
Current Liabilities	1,303,022	Operating Margin	-2,131,245	-31.2%	Days to Collect	68.8
Long Term Liabilities	9,081,129	Other Income	13,549	0.2%	Avg Payment Days	50.2
Total Equity	3,894,151	Other Expense	0	0.0%	Depreciation Rate	5.7%
Total Liab. and Equity	14,278,302	Net Profit or Loss	(2,117,696)	-31.0%	Return on Equity	-54.4%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345128 ACCORDIU	JS HEALTH AT	STATESVILLE			Proprietary - Corporation	1
ACCORDIUS HEALT	H AT STATESV	ILLE 12/31/2019	334 Days Settled			
STATESVILLE, NC 2	8677	1/31/2019 3	06 Days Settled		CR Beds 147 POS Be	eds 0
IREDELL					Key Performanac	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	61.7%
Balance S	heet	Income	Statement		Length of Stay	119.7
Current Assets	1,237,546	Total Charges	7,897,805		Average Wages	15.10
Fixed Assets	114,733	Contract Allowance	603,788	7.6%	Skilled Nursing	87.9%
Other Assets	22,070	Operating Revenue	7,294,017	92.4%	Ancillary Service	12.1%
Total Assets	1,374,349	Operating Expense	7,099,022	97.3%	Current Ratio	1.1
Current Liabilities	1,174,853	Operating Margin	194,995	2.7%	Days to Collect	103.7
Long Term Liabilities	0	Other Income	4,501	0.1%	Avg Payment Days	99.6
Total Equity	199,496	Other Expense	0	0.0%	Depreciation Rate	849.5%
Total Liab. and Equity	1,374,349	Net Profit or Loss	199,496	2.7%	Return on Equity	100.0%
345236 ACCORDIL	JS HEALTH AT	WILMINGTON			Proprietary - Corporation	ı
ACCORDIUS HEALT	H AT WILMING?	ΓΟΝ 12/31/2019	365 Days Settled			
WILMINGTON, NC 2	ACCORDIUS HEALTH AT WILMINGTON 12/31/2019					
	WILMINGTON, NC 28401				CR Beds 120 POS Be	eds 0
NEW HANOVER					CR Beds 120 POS Be	
WISCONSIN PHYSIC						
	CIANS SERVICE		Statement		Key Performanac	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE		Statement 9,507,398		Key Performanao Occupancy Rate	ee Ind. 74.7%
WISCONSIN PHYSIC	CIANS SERVICE	Income		8.5%	Key Performanac Occupancy Rate Length of Stay	74.7% 105.9
WISCONSIN PHYSIC Balance S Current Assets	CIANS SERVICE Sheet 1,579,348	Income Total Charges	9,507,398		Key Performanae Occupancy Rate Length of Stay Average Wages	74.7% 105.9 11.31
WISCONSIN PHYSIC Balance S Current Assets Fixed Assets	CIANS SERVICE Sheet 1,579,348 305,987	Income Total Charges Contract Allowance	9,507,398 808,204	91.5%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	74.7% 105.9 11.31 84.8%
WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets	CIANS SERVICE Sheet 1,579,348 305,987 42,740	Income Total Charges Contract Allowance Operating Revenue	9,507,398 808,204 8,699,194	91.5% 97.3%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	74.7% 105.9 11.31 84.8% 15.2%
WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets	CIANS SERVICE 1,579,348 305,987 42,740 1,928,075	Income Total Charges Contract Allowance Operating Revenue Operating Expense	9,507,398 808,204 8,699,194 8,461,789	91.5% 97.3% 2.7%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	74.7% 105.9 11.31 84.8% 15.2% 0.9
WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	CIANS SERVICE 1,579,348 305,987 42,740 1,928,075 1,712,606	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	9,507,398 808,204 8,699,194 8,461,789 237,405	91.5% 97.3% 2.7% 0.0%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	74.7% 105.9 11.31 84.8% 15.2% 0.9 48.8

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345149 ACCORDIU	JS HEALTH AT	WINSTON SALEM			Proprietary - Corporation	1
ACCORDIUS HEALT	H AT WINSTON	SALEM 12/31/2019	365 Days Settled			
WINSTON-SALEM, N	IC 27106				CR Beds 80 POS Be	eds 0
FORSYTH					Key Performanad	e Ind.
NOVITAS					Occupancy Rate	49.5%
Balance S	heet	Income	Statement		Length of Stay	89.1
Current Assets	1,721,084	Total Charges	4,317,952		Average Wages	14.41
Fixed Assets	206,238	Contract Allowance	406,756	9.4%	Skilled Nursing	81.3%
Other Assets	19,376	Operating Revenue	3,911,196	90.6%	Ancillary Service	17.4%
Total Assets	1,946,698	Operating Expense	3,957,232	101.2%	Current Ratio	0.9
Current Liabilities	1,859,124	Operating Margin	-46,036	-1.2%	Days to Collect	113.3
Long Term Liabilities	0	Other Income	25,116	0.6%	Avg Payment Days	167.3
Total Equity	87,574	Other Expense	0	0.0%	Depreciation Rate	150.7%
Total Liab. and Equity	1,946,698	Net Profit or Loss	(20,920)	-0.5%	Return on Equity	-23.9%
345535 ADAMS FA	RM LIVING & R	EHABILITATION			Proprietary - Corporation	1
ADAMS FARM LIVIN	G & REHABILITA	ATION 9/30/2019 3	365 Days Settled			
JAMESTOWN, NC 27	7282				CR Beds 120 POS Be	eds 0
JAMESTOWN, NC 27 GUILFORD	7282				CR Beds 120 POS Be	
•						
GUILFORD	TH CAROLINA)	Income	Statement		Key Performanac	e Ind.
GUILFORD BLUE CROSS (SOU	TH CAROLINA) Sheet	Income Total Charges	Statement 13,457,288		Key Performanac	e Ind. 89.8%
GUILFORD BLUE CROSS (SOU	TH CAROLINA) Sheet			23.0%	Key Performanac Occupancy Rate Length of Stay	e Ind. 89.8% 81.3
GUILFORD BLUE CROSS (SOUTH Balance Structure Assets	TH CAROLINA) Sheet 1,603,448	Total Charges	13,457,288		Key Performanac Occupancy Rate Length of Stay Average Wages	e Ind. 89.8% 81.3 20.91
GUILFORD BLUE CROSS (SOUTH Balance Structure Assets Fixed Assets	TH CAROLINA) Sheet 1,603,448 547,897	Total Charges Contract Allowance	13,457,288 3,090,868	77.0%	Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	e Ind. 89.8% 81.3 20.91 75.7%
GUILFORD BLUE CROSS (SOUTH Balance Structure Assets Fixed Assets Other Assets	TH CAROLINA) Sheet 1,603,448 547,897 18,300	Total Charges Contract Allowance Operating Revenue	13,457,288 3,090,868 10,366,420	77.0% 97.3%	Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	e Ind. 89.8% 81.3 20.91 75.7% 24.3%
GUILFORD BLUE CROSS (SOUTH Balance Structure Assets Fixed Assets Other Assets Total Assets	TH CAROLINA) Sheet 1,603,448 547,897 18,300 2,169,645	Total Charges Contract Allowance Operating Revenue Operating Expense	13,457,288 3,090,868 10,366,420 10,086,611	77.0% 97.3% 2.7%	Key Performanace Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	e Ind. 89.8% 81.3 20.91 75.7% 24.3% 0.9
GUILFORD BLUE CROSS (SOUTH Balance South Courrent Assets Fixed Assets Other Assets Total Assets Current Liabilities	TH CAROLINA) Sheet 1,603,448 547,897 18,300 2,169,645 1,774,043	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	13,457,288 3,090,868 10,366,420 10,086,611 279,809	77.0% 97.3% 2.7% 0.9%	Key Performanace Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	e Ind. 89.8% 81.3 20.91 75.7% 24.3% 0.9 47.4

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345420 ALAMANC	E HEALTH CAR	E CENTER			Proprietary - Corporatio	n
ALAMANCE HEALTH	I CARE CENTER	R 9/30/2019 3	365 Days Settled			
BURLINGTON, NC 2	7217				CR Beds 180 POS B	eds 0
ALAMANCE					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	93.9%
Balance S	Sheet	Income	Statement		Length of Stay	137.6
Current Assets	2,477,205	Total Charges	20,411,479		Average Wages	20.14
Fixed Assets	2,005,134	Contract Allowance	7,274,594	35.6%	Skilled Nursing	80.1%
Other Assets	192,757	Operating Revenue	13,136,885	64.4%	Ancillary Service	19.9%
Total Assets	4,675,096	Operating Expense	12,065,628	91.8%	Current Ratio	1.8
Current Liabilities	1,347,577	Operating Margin	1,071,257	8.2%	Days to Collect	35.4
Long Term Liabilities	407,868	Other Income	42,409	0.3%	Avg Payment Days	12.7
Total Equity	2,919,651	Other Expense	0	0.0%	Depreciation Rate	3.9%
Total Liab. and Equity	4,675,096	Net Profit or Loss	1,113,666	8.5%	Return on Equity	38.1%
345441 ALEXANDI	RIA PLACE				Proprietary - Corporatio	n
ALEXANDRIA PLACI	E	9/30/2019 3	365 Days Settled			
GASTONIA, NC 2805	54				CR Beds 100 POS B	eds 0
GASTON					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	80.5%
Balance S	Sheet	Income	Statement		Length of Stay	198.6
Current Assets	865,461	Total Charges	5,431,372		Average Wages	16.05
Fixed Assets	237,488	Contract Allowance	0	0.0%	Skilled Nursing	73.8%
Other Assets	0	Operating Revenue	5,431,372	100.0%	Ancillary Service	9.9%
Total Assets	1,102,949	Operating Expense	5,800,384	106.8%	Current Ratio	2.3
			-369,012	-6.8%	Days to Collect	40.2
Current Liabilities	373,288	Operating Margin	000,012		,	
Current Liabilities Long Term Liabilities	373,288 35,628	Other Income	12,798		Avg Payment Days	21.0
				0.2%	•	

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345261 ALLEGHAI	NY CENTER				Proprietary - Corporation	า
ALLEGHANY CENTE	ER .	12/31/2019	365 Days Settled	t		
SPARTA, NC 28675					CR Beds 90 POS B	eds 0
ALLEGHANY					Key Performanad	e Ind.
BLUE CROSS (TEXA	AS)				Occupancy Rate	69.7%
Balance S	Sheet	Income	Statement		Length of Stay	192.3
Current Assets	713,681	Total Charges	7,779,024		Average Wages	18.94
Fixed Assets	607,729	Contract Allowance	2,892,733	37.2%	Skilled Nursing	90.8%
Other Assets	-1,200,995	Operating Revenue	4,886,291	62.8%	Ancillary Service	9.2%
Total Assets	120,415	Operating Expense	5,341,323	109.3%	Current Ratio	1.1
Current Liabilities	655,280	Operating Margin	-455,032	-9.3%	Days to Collect	50.4
Long Term Liabilities	-2,154,096	Other Income	924	0.0%	Avg Payment Days	36.1
Total Equity	1,619,231	Other Expense	0	0.0%	Depreciation Rate	40.6%
Total Liab. and Equity	120,415	Net Profit or Loss	1,619,231	33.1%	Return on Equity	100.0%
345155 ALPINE HE	ALTH AND RE	ABILITATION OF AS	SHEBORO		Proprietary - Corporation	า
ALPINE HEALTH AN ASHEBORO	D REHABILITAT	TION OF 6/30/2019	181 Days Settled			
ASHEBORO, NC 272	203	9/30/2019 9	2 Days Settled		CR Beds 238 POS Beds 0	
RANDOLPH					Key Performanad	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	53.8%
Balance S	Sheet	Income	Statement		Length of Stay	67.4
Current Assets	993,266	Total Charges	19,447,108		Average Wages	21.51
Fixed Assets	0	Contract Allowance	14,366,099	73.9%	Skilled Nursing	94.6%
Other Assets	29,272	Operating Revenue	5,081,009	26.1%	Ancillary Service	5.4%
Total Assets	4 000 500	Operating Expense	6,465,118	127.2%	Current Ratio	
Total Assets	1,022,538					0.6
Current Liabilities	1,534,333	Operating Margin	-1,384,109	-27.2%	Days to Collect	0.6 52.4
		Operating Margin Other Income	-1,384,109 58,099		Days to Collect Avg Payment Days	
Current Liabilities	1,534,333			1.1%	•	52.4

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345155 ALPINE HE	ALTH AND RE	ABILITATION OF AS	SHEBORO		Proprietary - Corporatio	n
ALPINE HEALTH AN ASHEBORO	D REHABILITAT	TION OF 6/30/2019 1	181 Days Settled			
ASHEBORO, NC 272	03	9/30/2019 9	2 Days Settled		CR Beds 238 POS B	eds 0
RANDOLPH					Key Performana	ce Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	49.8%
Balance S	heet	Income	Statement		Length of Stay	248.1
Current Assets	925,475	Total Charges	9,098,709		Average Wages	21.51
Fixed Assets	48,242	Contract Allowance	6,774,737	74.5%	Skilled Nursing	96.0%
Other Assets	0	Operating Revenue	2,323,972	25.5%	Ancillary Service	4.0%
Total Assets	973,717	Operating Expense	2,419,099	104.1%	Current Ratio	0.9
Current Liabilities	1,010,205	Operating Margin	-95,127	-4.1%	Days to Collect	74.9
Long Term Liabilities	0	Other Income	58,641	2.5%	Avg Payment Days	56.3
Total Equity	-36,488	Other Expense	0	0.0%	Depreciation Rate	473.6%
Total Liab. and Equity	973,717	Net Profit or Loss	(36,486)	-1.6%	Return on Equity	100.0%
345066 ALSTON B	ROOK				Proprietary - Corporatio	n
ALSTON BROOK		9/30/2019 3	365 Days Settled			
LEXINGTON, NC 272	295				CR Beds 100 POS B	eds 0
DAVIDSON					Key Performana	ce Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	95.5%
Balance S	heet	Income	Statement		Length of Stay	134.0
Current Assets	1,916,668	Total Charges	9,667,263		Average Wages	17.31
Fixed Assets	3,543,165	Contract Allowance	0	0.0%	Skilled Nursing	96.4%
Other Assets	0	Operating Revenue	9,667,263	100.0%	Ancillary Service	3.6%
Total Assets	5,459,833	Operating Expense	8,814,002	91.2%	Current Ratio	3.5
Current Liabilities	551,322	Operating Margin	853,261	8.8%	Days to Collect	42.0
Long Term Liabilities	3,657,506	Other Income	25,758	0.3%	Avg Payment Days	21.6
Total Equity	1,251,005	Other Expense	0	0.0%	Depreciation Rate	4.6%
' '						

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345051 ANSON HE	EALTH AND REF	HABILITATION			Proprietary - Corporation	1
ANSON HEALTH AN	ID REHABILITAT	TION 12/31/2019	365 Days Settled			
WADESBORO, NC 2	28170				CR Beds 95 POS Be	eds 0
ANSON					Key Performanac	e Ind.
PALMETTO GBA (N	C)				Occupancy Rate	93.7%
Balance S	Sheet	Income	Statement		Length of Stay	151.8
Current Assets	1,360,519	Total Charges	10,613,506		Average Wages	17.22
Fixed Assets	574,939	Contract Allowance	1,419,523	13.4%	Skilled Nursing	68.9%
Other Assets	0	Operating Revenue	9,193,983	86.6%	Ancillary Service	31.1%
Total Assets	1,935,458	Operating Expense	8,490,985	92.4%	Current Ratio	2.5
Current Liabilities	552,553	Operating Margin	702,998	7.6%	Days to Collect	30.0
Long Term Liabilities	0	Other Income	29,714	0.3%	Avg Payment Days	19.2
Total Equity	1,382,905	Other Expense	0	0.0%	Depreciation Rate	73.0%
Total Liab. and Equity	1,935,458	Net Profit or Loss	732,712	8.0%	Return on Equity	53.0%
	CRES UNITED M	IETHODIST RETIREM	ENT COMMUNIT		Return on Equity Proprietary - Individual	53.0%
345573 ARBOR AC	CRES UNITED M	IETHODIST RETIREM				53.0%
	TED METHODIS	IETHODIST RETIREM	ENT COMMUNIT			
345573 ARBOR AC	TED METHODIS	IETHODIST RETIREM	ENT COMMUNIT		Proprietary - Individual	eds 0
ARBOR ACRES UNI RETIREMENT COMI WINSTON SALEM, N	TED METHODIS MUNITY NC 27104	IETHODIST RETIREM	ENT COMMUNIT		Proprietary - Individual CR Beds 0 POS Be	
ARBOR ACRES UNI RETIREMENT COMI WINSTON SALEM, N	TED METHODIS MUNITY NC 27104	IETHODIST RETIREM ST 12/31/2019	ENT COMMUNIT		Proprietary - Individual CR Beds 0 POS Be	eds 0
ARBOR ACRES UNITED RETIREMENT COMIT WINSTON SALEM, NO FORSYTH PALMETTO GBA (NO Balance S	TED METHODIS MUNITY NC 27104	IETHODIST RETIREM ST 12/31/2019	SENT COMMUNITY 365 Days Settled		Proprietary - Individual CR Beds 0 POS Be Key Performanac Occupancy Rate	eds 0
ARBOR ACRES UNIT RETIREMENT COMIT WINSTON SALEM, NO FORSYTH PALMETTO GBA (NO Balance S	TED METHODIS MUNITY NC 27104	IETHODIST RETIREM T 12/31/2019	365 Days Settled Statement	Y	Proprietary - Individual CR Beds 0 POS Be Key Performanac Occupancy Rate Length of Stay	eds 0
ARBOR ACRES UNIT RETIREMENT COMIT WINSTON SALEM, NO FORSYTH PALMETTO GBA (NO Balance SC Current Assets	TED METHODIS MUNITY NC 27104 C) Sheet	IETHODIST RETIREM Total Charges	365 Days Settled Statement	Y 0.0%	Proprietary - Individual CR Beds 0 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 0.0%
ARBOR ACRES UNI RETIREMENT COMI WINSTON SALEM, N FORSYTH PALMETTO GBA (NO	TED METHODIS MUNITY NC 27104 C) Sheet	IETHODIST RETIREM Total Charges Contract Allowance	Statement 0 0	Y 0.0%	Proprietary - Individual CR Beds 0 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 0.0%
ARBOR ACRES UNIT RETIREMENT COMIT WINSTON SALEM, NO FORSYTH PALMETTO GBA (NO Balance SC Current Assets Fixed Assets Other Assets	TED METHODIS MUNITY NC 27104 C) Sheet 0 0	IETHODIST RETIREM Total Charges Contract Allowance Operating Revenue	Statement 0 0 0	0.0% 0.0%	Proprietary - Individual CR Beds 0 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 0.0%
ARBOR ACRES UNIRETIREMENT COMININSTON SALEM, NO FORSYTH PALMETTO GBA (NO Balance Service Assets Other Assets Total Assets Current Liabilities	TED METHODIS MUNITY NC 27104 C) Sheet 0 0 0	IETHODIST RETIREM Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 0 0 0 0	0.0% 0.0% 0.0% 0.0%	Proprietary - Individual CR Beds 0 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 0.0% 0.0%
ARBOR ACRES UNIT RETIREMENT COMIT WINSTON SALEM, NO FORSYTH PALMETTO GBA (NO Balance STOTEM ASSETS Current Assets Fixed Assets Other Assets Total Assets	TED METHODIS MUNITY NC 27104 C) Sheet 0 0 0 0	IETHODIST RETIREM Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 0 0 0 0 0	0.0% 0.0% 0.0% 0.0% 0.0%	Proprietary - Individual CR Beds 0 POS Be Key Performanace Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 0.0%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

	EALTH AND RE	HABILITATION CENT	ΓER		Proprietary - Corporatio	n
ASBURY HEALTH AI	ND REHABILITA	TION 12/31/2019	365 Days Settled	I		
CHARLOTTE, NC 28	215				CR Beds 537 POS B	eds 0
MECKLENBURG					Key Performana	ce Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	103.6%
Balance S	Sheet	Income	Statement		Length of Stay	286.3
Current Assets	27,759,198	Total Charges	42,168,058		Average Wages	16.02
Fixed Assets	127,090,312	Contract Allowance	5,725,468	13.6%	Skilled Nursing	19.1%
Other Assets	24,822,512	Operating Revenue	36,442,590	86.4%	Ancillary Service	11.0%
Total Assets	179,672,022	Operating Expense	46,210,339	126.8%	Current Ratio	0.7
Current Liabilities	40,364,142	Operating Margin	-9,767,749	-26.8%	Days to Collect	29.9
Long Term Liabilities	154,879,708	Other Income	3,210,647	8.8%	Avg Payment Days	25.1
Total Equity	-15,571,828	Other Expense	0	0.0%	Depreciation Rate	5.7%
Total Liab. and Equity	179,672,022	Net Profit or Loss	(6,557,102)	-18.0%	Return on Equity	42.1%
345548 ASHTON H	EALTH AND RE	HABILITATION			Proprietary - Corporatio	n
ASHTON HEALTH A	ND REHABILITA	TION 12/31/2019	365 Days Settled	I		
ASHTON HEALTH A		TION 12/31/2019	365 Days Settled	I	CR Beds 132 POS B	eds 0
		TION 12/31/2019	365 Days Settled	I	CR Beds 132 POS B	
MCLEANSVILLE, NO	27301	TION 12/31/2019	365 Days Settled	I		
MCLEANSVILLE, NC GUILFORD	: 27301 C)		365 Days Settled	ı	Key Performana	ce Ind.
MCLEANSVILLE, NO GUILFORD PALMETTO GBA (NO	27301 C) Sheet		·	ı	Key Performana Occupancy Rate	e Ind. 94.7%
MCLEANSVILLE, NO GUILFORD PALMETTO GBA (NO Balance S	27301 C) Sheet	Income	Statement		Key Performana Occupancy Rate Length of Stay	94.7% 97.1
MCLEANSVILLE, NO GUILFORD PALMETTO GBA (NO Balance S Current Assets	27301 C) Sheet 1,557,223	Income Total Charges	Statement 15,276,185	23.6%	Key Performana Occupancy Rate Length of Stay Average Wages	94.7% 97.1 18.45
MCLEANSVILLE, NO GUILFORD PALMETTO GBA (NO Balance S Current Assets Fixed Assets	27301 C) Sheet 1,557,223 1,291,832	Income Total Charges Contract Allowance	Statement 15,276,185 3,608,008	23.6% 76.4%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	94.7% 97.1 18.45 72.9%
MCLEANSVILLE, NO GUILFORD PALMETTO GBA (NO Balance S Current Assets Fixed Assets Other Assets	27301 C) Sheet 1,557,223 1,291,832 0	Income Total Charges Contract Allowance Operating Revenue	Statement 15,276,185 3,608,008 11,668,177	23.6% 76.4% 109.2%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	94.7% 97.1 18.45 72.9% 27.1%
MCLEANSVILLE, NO GUILFORD PALMETTO GBA (NO Balance S Current Assets Fixed Assets Other Assets Total Assets	27301 C) Sheet 1,557,223 1,291,832 0 2,849,055	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 15,276,185 3,608,008 11,668,177 12,740,833	23.6% 76.4% 109.2% -9.2%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	94.7% 97.1 18.45 72.9% 27.1% 0.4
MCLEANSVILLE, NO GUILFORD PALMETTO GBA (NO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	27301 C) Sheet 1,557,223 1,291,832 0 2,849,055 3,698,811	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 15,276,185 3,608,008 11,668,177 12,740,833 -1,072,656	23.6% 76.4% 109.2% -9.2% 1.8%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	94.7% 97.1 18.45 72.9% 27.1% 0.4 31.6

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345198 ASTON PA	RK HEALTH CA	ARE CENTER			Nonprofit - Other	
ASTON PARK HEAL	TH CARE CENT	ER 9/30/2019 3	365 Days Settled			
ASHEVILLE, NC 288	06				CR Beds 139 POS B	eds 0
BUNCOMBE					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	90.9%
Balance S	Sheet	Income	Statement		Length of Stay	195.4
Current Assets	1,915,474	Total Charges	13,425,651		Average Wages	21.51
Fixed Assets	5,404,740	Contract Allowance	2,378,590	17.7%	Skilled Nursing	73.9%
Other Assets	10,949,860	Operating Revenue	11,047,061	82.3%	Ancillary Service	15.9%
Total Assets	18,270,074	Operating Expense	11,802,816	106.8%	Current Ratio	1.8
Current Liabilities	1,084,009	Operating Margin	-755,755	-6.8%	Days to Collect	35.3
Long Term Liabilities	3,907,949	Other Income	465,862	4.2%	Avg Payment Days	29.3
Total Equity	13,278,116	Other Expense	0	0.0%	Depreciation Rate	5.0%
Total Liab. and Equity	18,270,074	Net Profit or Loss	(289,893)	-2.6%	Return on Equity	-2.2%
345000 AUTUMN C	CARE OF BISCO	E			Proprietary - Corporatio	n
AUTUMN CARE OF I	BISCOE	12/31/2019	365 Days Settled	d		
BISCOE, NC 27209					CR Beds 151 POS B	eds 0
MONTGOMERY					Key Performana	ce Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	64.9%
Balance S	Sheet	Income	Statement		Length of Stay	130.0
Current Assets	672,427	Total Charges	10,411,040		Average Wages	18.15
Fixed Assets	144,567	Contract Allowance	2,159,785	20.7%	Skilled Nursing	67.8%
Other Assets	2,097,419	Operating Revenue	8,251,255	79.3%	Ancillary Service	24.7%
Total Assets	2,914,413	Operating Expense	7,666,807	92.9%	Current Ratio	1.6
Current Liabilities	422,305	Operating Margin	584,448	7.1%	Days to Collect	28.0
Long Term Liabilities	197	Other Income	12,950	0.2%	Avg Payment Days	18.3
Total Equity	2,491,911	Other Expense	0	0.0%	Depreciation Rate	570.8%
Total Liab. and Equity	2,914,413	Net Profit or Loss	597,398	7.2%	Return on Equity	24.0%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345567 AUTUMN C	ARE OF CORN	ELIUS			Proprietary - Corporation	າ
AUTUMN CARE OF	CORNELIUS	12/31/2019	365 Days Settled			
CORNELIUS, NC 280	031				CR Beds 102 POS B	eds 0
MECKLENBURG					Key Performana	e Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	90.8%
Balance S	Sheet	Income	Statement		Length of Stay	67.3
Current Assets	805,671	Total Charges	12,886,921		Average Wages	19.50
Fixed Assets	133,348	Contract Allowance	2,892,174	22.4%	Skilled Nursing	67.4%
Other Assets	1,532,627	Operating Revenue	9,994,747	77.6%	Ancillary Service	32.6%
Total Assets	2,471,646	Operating Expense	9,205,582	92.1%	Current Ratio	1.4
Current Liabilities	583,214	Operating Margin	789,165	7.9%	Days to Collect	28.3
Long Term Liabilities	78,594	Other Income	8,347	0.1%	Avg Payment Days	21.9
Total Equity	1,809,838	Other Expense	0	0.0%	Depreciation Rate	916.2%
Total Liab. and Equity	2,471,646	Net Profit or Loss	797,512	8.0%	Return on Equity	44.1%
345222 AUTUMN C	ARE OF DREXE	L			Proprietary - Corporation	า
AUTUMN CARE OF I	DREXEL	12/31/2019	365 Days Settled			
MORGANTON, NC 2	8655				CR Beds 120 POS B	eds 0
BURKE					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	91.5%
Balance S	Sheet	Income	Statement		Length of Stay	126.8
Current Assets	1,150,046	Total Charges	11,451,966		Average Wages	18.97
Fixed Assets	148,182	Contract Allowance	2,381,814	20.8%	Skilled Nursing	63.7%
Other Assets	1,213,328	Operating Revenue	9,070,152	79.2%	Ancillary Service	23.3%
Total Assets	2,511,556	Operating Expense	8,739,207	96.4%	Current Ratio	2.2
Current Liabilities	524,707	Operating Margin	330,945	3.6%	Days to Collect	43.9
Long Term Liabilities	197	Other Income	4,118	0.0%	Avg Payment Days	20.5
Total Equity	1,986,652	Other Expense	0	0.0%	Depreciation Rate	482.9%
Total Liab. and Equity	2,511,556	Net Profit or Loss	335,063	3.7%	Return on Equity	16.9%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345553 AUTUMN C	CARE OF FAYET	TEVILLE			Proprietary - Corporatio	n
AUTUMN CARE OF	FAYETTEVILLE	12/31/2019	365 Days Settled	I		
FAYETTEVILLE, NC	28314				CR Beds 90 POS B	eds 0
CUMBERLAND					Key Performana	ce Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	90.3%
Balance S	Sheet	Income	Statement		Length of Stay	69.5
Current Assets	855,097	Total Charges	9,488,806		Average Wages	17.04
Fixed Assets	132,420	Contract Allowance	2,212,701	23.3%	Skilled Nursing	69.2%
Other Assets	132,051	Operating Revenue	7,276,105	76.7%	Ancillary Service	30.8%
Total Assets	1,119,568	Operating Expense	7,225,875	99.3%	Current Ratio	2.3
Current Liabilities	369,632	Operating Margin	50,230	0.7%	Days to Collect	41.1
Long Term Liabilities	0	Other Income	53,675	0.7%	Avg Payment Days	18.6
Total Equity	749,936	Other Expense	0	0.0%	Depreciation Rate	641.5%
Total Liab. and Equity	1,119,568	Net Profit or Loss	103,905	1.4%	Return on Equity	13.9%
345165 AUTUMN C	CARE OF MARIC	DN			Proprietary - Corporatio	n
AUTUMN CARE OF	MARION	12/31/2019	365 Days Settled	I		
MARION, NC 28752					CR Beds 125 POS B	eds 0
MCDOWELL					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	89.5%
Balance S	Sheet	Income	Statement		Length of Stay	142.3
Current Assets	1,155,470	Total Charges	11,399,573		Average Wages	18.80
Fixed Assets	254,825	Contract Allowance	1,890,303	16.6%	Skilled Nursing	64.9%
Other Assets	1,596,604	Operating Revenue	9,509,270	83.4%	Ancillary Service	28.3%
Total Assets	3,006,899	Operating Expense	8,702,383	91.5%	Current Ratio	2.6
Current Liabilities	452,947	Operating Margin	806,887	8.5%	Days to Collect	43.0
Long Term Liabilities	142	Other Income	10,231	0.1%	Avg Payment Days	17.3
Total Equity	2,553,810	Other Expense	0	0.0%	Depreciation Rate	366.5%
Total Liab. and Equity	3,006,899	Net Profit or Loss	817,118	8.6%	Return on Equity	32.0%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345268 AUTUMN C	ARE OF MARS	HVILLE			Proprietary - Corporation	n
AUTUMN CARE OF I	MARSHVILLE	12/31/2019	365 Days Settled			
MARSHVILLE, NC 28	3103				CR Beds 120 POS B	eds 0
UNION					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	92.7%
Balance S	heet	Income	Statement		Length of Stay	143.5
Current Assets	1,129,594	Total Charges	12,695,931		Average Wages	19.27
Fixed Assets	134,959	Contract Allowance	3,494,043	27.5%	Skilled Nursing	68.2%
Other Assets	959,828	Operating Revenue	9,201,888	72.5%	Ancillary Service	25.3%
Total Assets	2,224,381	Operating Expense	8,849,713	96.2%	Current Ratio	2.6
Current Liabilities	436,980	Operating Margin	352,175	3.8%	Days to Collect	42.8
Long Term Liabilities	159	Other Income	9,473	0.1%	Avg Payment Days	16.4
Total Equity	1,787,242	Other Expense	0	0.0%	Depreciation Rate	649.5%
Total Liab. and Equity	2,224,381	Net Profit or Loss	361,648	3.9%	Return on Equity	20.2%
345507 AUTUMN C					Proprietary - Corporation	n
AUTUMN CARE OF I	MYRTLE GROVE	± 12/31/2019	365 Days Settled			
WILMINGTON, NC 28	8412				CR Beds 110 POS B	eds 0
NEW HANOVER					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	93.4%
Balance S	heet	Income	Statement		Length of Stay	85.0
Current Assets	877,881	Total Charges	11,461,362		Average Wages	18.92
Fixed Assets	219,749	Contract Allowance	2,021,425	17.6%	Skilled Nursing	60.1%
Other Assets	1,799,636	Operating Revenue	9,439,937	82.4%	Ancillary Service	26.5%
Total Assets	2,897,266	Operating Expense	8,790,786	93.1%	Current Ratio	1.7
Current Liabilities	510,254	Operating Margin	649,151	6.9%	Days to Collect	32.5
Long Term Liabilities	0	Other Income	979	0.0%	Avg Payment Days	19.9
Total Equity	2,387,012	Other Expense	0	0.0%	Depreciation Rate	399.1%
Total Liab. and Equity	2,897,266	Net Profit or Loss	650,130	6.9%	Return on Equity	27.2%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345514 AUTUMN C	CARE OF NASH				Proprietary - Corporatio	n
AUTUMN CARE OF	NASH	12/31/2019	365 Days Settled			
NASHVILLE, NC 278	56				CR Beds 80 POS B	eds 0
NASH					Key Performana	e Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	93.0%
Balance S	Sheet	Income	Statement		Length of Stay	78.1
Current Assets	585,760	Total Charges	9,247,130		Average Wages	18.21
Fixed Assets	147,744	Contract Allowance	2,109,979	22.8%	Skilled Nursing	53.0%
Other Assets	1,493,302	Operating Revenue	7,137,151	77.2%	Ancillary Service	31.6%
Total Assets	2,226,806	Operating Expense	6,868,834	96.2%	Current Ratio	1.8
Current Liabilities	333,665	Operating Margin	268,317	3.8%	Days to Collect	28.6
Long Term Liabilities	197	Other Income	15,513	0.2%	Avg Payment Days	16.7
Total Equity	1,892,944	Other Expense	0	0.0%	Depreciation Rate	480.0%
Total Liab. and Equity	2,226,806	Net Profit or Loss	283,830	4.0%	Return on Equity	15.0%
345280 AUTUMN C	CARE OF RAEFO	ORD			Proprietary - Corporatio	n
AUTUMN CARE OF	RAEFORD	12/31/2019	365 Days Settled			
RAEFORD, NC 2837	6				CR Beds 140 POS B	eds 0
HOKE					Key Performana	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	85.9%
Balance S	Sheet	Income	Statement		Length of Stay	196.0
Current Assets	1,115,439	Total Charges	11,887,519		Average Wages	17.09
Fixed Assets	179,248	Contract Allowance	2,175,828	18.3%	Skilled Nursing	75.1%
Other Assets	2,836,451	Operating Revenue	9,711,691	81.7%	Ancillary Service	20.6%
Total Assets	4,131,138	Operating Expense	8,473,900	87.3%	Current Ratio	2.0
Current Liabilities	561,571	Operating Margin	1,237,791	12.7%	Days to Collect	39.7
Long Term Liabilities	0	Other Income	13,494	0.1%	Avg Payment Days	22.4
Total Equity	3,569,567	Other Expense	0	0.0%	Depreciation Rate	350.7%
Total Liab. and Equity	4,131,138	Net Profit or Loss	1,251,285	12.9%	Return on Equity	35.1%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345269 AUTUMN C	CARE OF SALIS	BURY			Proprietary - Corporation	า
AUTUMN CARE OF	SALISBURY	12/31/2019	365 Days Settled			
SALISBURY, NC 281	46				CR Beds 100 POS Be	eds 0
ROWAN					Key Performanac	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	93.0%
Balance S	Sheet	Income	Statement		Length of Stay	98.4
Current Assets	779,649	Total Charges	12,379,486		Average Wages	18.79
Fixed Assets	130,006	Contract Allowance	3,629,311	29.3%	Skilled Nursing	68.3%
Other Assets	702,388	Operating Revenue	8,750,175	70.7%	Ancillary Service	30.3%
Total Assets	1,612,043	Operating Expense	8,547,831	97.7%	Current Ratio	1.6
Current Liabilities	491,355	Operating Margin	202,344	2.3%	Days to Collect	31.1
Long Term Liabilities	150	Other Income	2,151	0.0%	Avg Payment Days	19.7
Total Equity	1,120,538	Other Expense	0	0.0%	Depreciation Rate	626.4%
Total Liab. and Equity	1,612,043	Net Profit or Loss	204,495	2.3%	Return on Equity	18.2%
345351 AUTUMN C	CARE OF SALUI	DA .			Proprietary - Corporation	า
AUTUMN CARE OF	SALUDA	12/31/2019	365 Days Settled			
SALUDA, NC 28773					CR Beds 99 POS Be	eds 0
POLK					Key Performanac	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	73.2%
Balance S	Sheet	Income	Statement		Length of Stay	156.5
Current Assets	1,000,761	Total Charges	8,742,678		Average Wages	21.25
Fixed Assets	177,965	Contract Allowance	2,363,530	27.0%	Skilled Nursing	69.7%
Other Assets	0	Operating Revenue	6,379,148	73.0%	Ancillary Service	30.3%
Total Assets	1,178,726	Operating Expense	6,356,529	99.6%	Current Ratio	2.3
Current Liabilities	443,945	Operating Margin	22,619	0.4%	Days to Collect	55.4
			0.045	0.1%	Avg Payment Days	22.7
Long Term Liabilities	1,121,326	Other Income	6,215	0.170	Avg Fayment Days	23.7
	1,121,326 -386,545	Other Income Other Expense	6,215		Depreciation Rate	239.3%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345294 AUTUMN C	ARE OF SHALL	OTTE			Proprietary - Corporation	n
AUTUMN CARE OF	SHALLOTTE	12/31/2019	365 Days Settled	I		
SHALLOTTE, NC 284	459				CR Beds 110 POS B	eds 0
BRUNSWICK					Key Performanad	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	89.1%
Balance S	Sheet	Income	Statement		Length of Stay	89.9
Current Assets	973,181	Total Charges	10,445,775		Average Wages	18.51
Fixed Assets	143,384	Contract Allowance	1,813,942	17.4%	Skilled Nursing	65.6%
Other Assets	3,328,882	Operating Revenue	8,631,833	82.6%	Ancillary Service	28.5%
Total Assets	4,445,447	Operating Expense	8,025,096	93.0%	Current Ratio	1.9
Current Liabilities	518,382	Operating Margin	606,737	7.0%	Days to Collect	38.8
Long Term Liabilities	197	Other Income	26,088	0.3%	Avg Payment Days	21.4
Total Equity	3,926,868	Other Expense	0	0.0%	Depreciation Rate	502.9%
Total Liab. and Equity	4,445,447	Net Profit or Loss	632,825	7.3%	Return on Equity	16.1%
345511 AUTUMN C	ARE OF STATE	SVILLE			Proprietary - Corporation	n
AUTUMN CARE OF	STATESVILLE	12/30/2019	364 Days Settled	I		
STATESVILLE, NC 2	8625				CR Beds 113 POS B	eds 0
IREDELL					Key Performanad	e Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	89.5%
Balance S	Sheet	Income	Statement		Length of Stay	89.3
Current Assets	939,392	Total Charges	13,734,913		Average Wages	19.44
Fixed Assets	150,021	Contract Allowance	3,677,139	26.8%	Skilled Nursing	63.8%
Other Assets	4,095,285	Operating Revenue	10,057,774	73.2%	Ancillary Service	31.8%
Total Assets	5,184,698	Operating Expense	8,587,526	85.4%	Current Ratio	1.7
Current Liabilities	537,801	Operating Margin	1,470,248	14.6%	Days to Collect	32.9
Long Term Liabilities	121	Other Income	7,806	0.1%	Avg Payment Days	21.1
Total Equity	4,646,776	Other Expense	0	0.0%	Depreciation Rate	454.1%
Total Liab. and Equity	5,184,698	Net Profit or Loss	1,478,054	14.7%	Return on Equity	31.8%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345110 AUTUMN C	ARE OF WAYN	ESVILLE			Proprietary - Corporation	1
AUTUMN CARE OF	WAYNESVILLE	12/31/2019	365 Days Settled			
WAYNESVILLE, NC	28786				CR Beds 100 POS Be	eds 0
HAYWOOD					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	91.7%
Balance S	heet	Income	Statement		Length of Stay	101.4
Current Assets	862,204	Total Charges	11,102,505		Average Wages	18.00
Fixed Assets	109,382	Contract Allowance	2,265,644	20.4%	Skilled Nursing	59.2%
Other Assets	1,848,712	Operating Revenue	8,836,861	79.6%	Ancillary Service	34.7%
Total Assets	2,820,298	Operating Expense	8,088,203	91.5%	Current Ratio	2.0
Current Liabilities	432,774	Operating Margin	748,658	8.5%	Days to Collect	33.9
Long Term Liabilities	0	Other Income	5,288	0.1%	Avg Payment Days	16.8
Total Equity	2,387,524	Other Expense	0	0.0%	Depreciation Rate	670.7%
Total Liab. and Equity	2,820,298	Net Profit or Loss	753,946	8.5%	Return on Equity	31.6%
345490 AYDEN CO	URT NURSING	AND REHABILITATION	ON CENTER		Proprietary - Corporation	1
AYDEN COURT NUF REHABILITATION CI		9/30/2019 3	65 Days Settled			
AYDEN, NC 28513						
ATDLN, NO 20010					CR Beds 82 POS Be	eds 0
PITT					CR Beds 82 POS Be	
•	TH CAROLINA)					
PITT	•	Income	Statement		Key Performanac	e Ind.
PITT BLUE CROSS (NOR	heet	Income Total Charges	Statement 7,583,036		Key Performanao Occupancy Rate	e Ind. 91.9%
PITT BLUE CROSS (NOR Balance S	heet			13.8%	Key Performanac Occupancy Rate Length of Stay	91.9% 103.8
PITT BLUE CROSS (NOR Balance S Current Assets	3,225,097	Total Charges	7,583,036		Key Performanae Occupancy Rate Length of Stay Average Wages	91.9% 103.8 19.00
PITT BLUE CROSS (NOR Balance S Current Assets Fixed Assets	3,225,097 63,650	Total Charges Contract Allowance	7,583,036 1,046,453	86.2%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	91.9% 103.8 19.00 78.0%
PITT BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets	3,225,097 63,650 0	Total Charges Contract Allowance Operating Revenue	7,583,036 1,046,453 6,536,583	86.2% 98.4%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	91.9% 103.8 19.00 78.0% 22.0%
PITT BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets	3,225,097 63,650 0 3,288,747	Total Charges Contract Allowance Operating Revenue Operating Expense	7,583,036 1,046,453 6,536,583 6,433,115	86.2% 98.4% 1.6%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	91.9% 103.8 19.00 78.0% 22.0%
PITT BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	3,225,097 63,650 0 3,288,747 229,575	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	7,583,036 1,046,453 6,536,583 6,433,115 103,468	86.2% 98.4% 1.6% 4.0%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	91.9% 103.8 19.00 78.0% 22.0% 14.0 178.8

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345557 AZALEA H	EALTH & REHA	B CENTER			Proprietary - Corporation	า
AZALEA HEALTH & I	REHAB CENTEF	R 12/31/2019	365 Days Settled			
WILMINGTON, NC 2	8412				CR Beds 80 POS B	eds 0
NEW HANOVER					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	94.7%
Balance S	heet	Income	Statement		Length of Stay	56.9
Current Assets	827,056	Total Charges	9,589,105		Average Wages	19.33
Fixed Assets	302,934	Contract Allowance	1,741,545	18.2%	Skilled Nursing	62.7%
Other Assets	924	Operating Revenue	7,847,560	81.8%	Ancillary Service	37.3%
Total Assets	1,130,914	Operating Expense	7,977,293	101.7%	Current Ratio	2.2
Current Liabilities	379,512	Operating Margin	-129,733	-1.7%	Days to Collect	37.4
Long Term Liabilities	106,215	Other Income	44	0.0%	Avg Payment Days	16.3
Total Equity	645,187	Other Expense	0	0.0%	Depreciation Rate	209.6%
Total Liab. and Equity	1,130,914	Net Profit or Loss	(129,689)	-1.7%	Return on Equity	-20.1%
345237 BARBOUR	COURT NURSI	NG AND REHABILITA	ATION CENTER		Proprietary - Corporation	า
BARBOUR COURT N REHABILITATION CI		9/30/2019 3	865 Days Settled			
SMITHFIELD, NC 27						
	577				CR Beds 165 POS B	eds 0
JOHNSTON	577				CR Beds 165 POS B	
JOHNSTON BLUE CROSS (NOR						
	TH CAROLINA)	Income	Statement		Key Performanac	e Ind.
BLUE CROSS (NOR	TH CAROLINA) Sheet	Income Total Charges	Statement 15,583,361		Key Performanao Occupancy Rate	se Ind. 82.6%
BLUE CROSS (NOR	TH CAROLINA) Sheet			28.9%	Key Performanae Occupancy Rate Length of Stay	82.6% 132.0
BLUE CROSS (NOR Balance S	TH CAROLINA) Sheet -3,537,784	Total Charges	15,583,361		Key Performanae Occupancy Rate Length of Stay Average Wages	82.6% 132.0 18.41
BLUE CROSS (NOR Balance S Current Assets Fixed Assets	TH CAROLINA) Sheet -3,537,784 123,894	Total Charges Contract Allowance	15,583,361 4,508,720	71.1%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	82.6% 132.0 18.41 79.7%
BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets	TH CAROLINA) Sheet -3,537,784 123,894 0	Total Charges Contract Allowance Operating Revenue	15,583,361 4,508,720 11,074,641	71.1% 112.3%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	82.6% 132.0 18.41 79.7% 20.3%
BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets	TH CAROLINA) Sheet -3,537,784 123,894 0 -3,413,890	Total Charges Contract Allowance Operating Revenue Operating Expense	15,583,361 4,508,720 11,074,641 12,441,553	71.1% 112.3% -12.3%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	82.6% 132.0 18.41 79.7% 20.3% (9.1)
BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	TH CAROLINA) Sheet -3,537,784 123,894 0 -3,413,890 387,980	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	15,583,361 4,508,720 11,074,641 12,441,553 -1,366,912	71.1% 112.3% -12.3% 4.6%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	82.6% 132.0 18.41 79.7% 20.3% (9.1) (118.9)

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345465 BAYVIEW I	NURSING & REI	HAB CENTER			Proprietary - Corporation	า
BAYVIEW NURSING	& REHAB CENT	ΓER 9/30/2019 3	65 Days Settled			
NEW BERN, NC 285	60				CR Beds 72 POS Be	eds 0
CRAVEN					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	90.9%
Balance S	heet	Income	Statement		Length of Stay	62.0
Current Assets	1,179,793	Total Charges	8,650,778		Average Wages	18.76
Fixed Assets	161,606	Contract Allowance	2,330,650	26.9%	Skilled Nursing	68.1%
Other Assets	7,300	Operating Revenue	6,320,128	73.1%	Ancillary Service	28.5%
Total Assets	1,348,699	Operating Expense	6,308,474	99.8%	Current Ratio	1.0
Current Liabilities	1,197,166	Operating Margin	11,654	0.2%	Days to Collect	48.0
Long Term Liabilities	0	Other Income	71,148	1.1%	Avg Payment Days	42.6
Total Equity	151,533	Other Expense	0	0.0%	Depreciation Rate	78.0%
Total Liab. and Equity	1,348,699	Net Profit or Loss	82,802	1.3%	Return on Equity	54.6%
345457 BELAIRE H	IEALTH CARE (CENTER			Proprietary - Partnership)
BELAIRE HEALTH C	ARE CENTER	9/30/2019 3	65 Days Settled			
GASTONIA, NC 2805						
S. 13 1 3 1 1 1 1 1 1 2 2 0 0 C	52				CR Beds 80 POS Be	eds 0
GASTON GASTON	52				CR Beds 80 POS Be	
•						
GASTON	TH CAROLINA)	Income	Statement		Key Performanac	e Ind.
GASTON BLUE CROSS (NOR	TH CAROLINA) Sheet	Income Total Charges	Statement 12,221,550		Key Performanao Occupancy Rate	e Ind. 91.8%
GASTON BLUE CROSS (NOR	TH CAROLINA) Sheet			36.5%	Key Performanao Occupancy Rate Length of Stay	91.8% 58.6
GASTON BLUE CROSS (NOR Balance S Current Assets	TH CAROLINA) Sheet 1,048,983	Total Charges	12,221,550		Key Performanae Occupancy Rate Length of Stay Average Wages	91.8% 58.6 22.06
GASTON BLUE CROSS (NOR Balance S Current Assets Fixed Assets	TH CAROLINA) Sheet 1,048,983 1,347,766	Total Charges Contract Allowance	12,221,550 4,459,561	63.5%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	91.8% 58.6 22.06 66.9%
GASTON BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets	TH CAROLINA) Sheet 1,048,983 1,347,766 95,686	Total Charges Contract Allowance Operating Revenue	12,221,550 4,459,561 7,761,989	63.5% 102.9%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	91.8% 58.6 22.06 66.9% 33.1%
GASTON BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets	TH CAROLINA) Sheet 1,048,983 1,347,766 95,686 2,492,435	Total Charges Contract Allowance Operating Revenue Operating Expense	12,221,550 4,459,561 7,761,989 7,990,335	63.5% 102.9% -2.9%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	91.8% 58.6 22.06 66.9% 33.1%
GASTON BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	TH CAROLINA) Sheet 1,048,983 1,347,766 95,686 2,492,435 977,955	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	12,221,550 4,459,561 7,761,989 7,990,335 -228,346	63.5% 102.9% -2.9% 0.3%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	91.8% 58.6 22.06 66.9% 33.1% 1.1 30.6

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345574 BELLAROS	SE NURSING AN	ND REHAB			Proprietary - Corporation	n
BELLAROSE NURSI	NG AND REHAE	9/30/2019 3	65 Days Settled			
GARNER, NC 27529					CR Beds 100 POS B	eds 0
WAKE					Key Performanad	e Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	76.4%
Balance S	Sheet	Income	Statement		Length of Stay	75.6
Current Assets	1,993,152	Total Charges	12,123,749		Average Wages	22.19
Fixed Assets	39,472	Contract Allowance	3,868,275	31.9%	Skilled Nursing	60.5%
Other Assets	0	Operating Revenue	8,255,474	68.1%	Ancillary Service	39.5%
Total Assets	2,032,624	Operating Expense	6,953,398	84.2%	Current Ratio	2.5
Current Liabilities	801,036	Operating Margin	1,302,076	15.8%	Days to Collect	44.9
Long Term Liabilities	100,800	Other Income	82,614	1.0%	Avg Payment Days	35.5
Total Equity	1,130,788	Other Expense	0	0.0%	Depreciation Rate	333.3%
. Otal Equity						
		Net Profit or Loss	1,384,690	16.8%	Return on Equity	122.5%
Total Liab. and Equity	2,032,624	Net Profit or Loss			Return on Equity Proprietary - Corporation	
Total Liab. and Equity 345543 BERMUDA BERMUDA COMMOI	2,032,624 COMMONS NU NS NURSING AN	RSING AND REHABIL				
Total Liab. and Equity 345543 BERMUDA	2,032,624 COMMONS NU NS NURSING AN	RSING AND REHABIL	LITATION CENT			n
Total Liab. and Equity 345543 BERMUDA BERMUDA COMMOI REHABILITATION CI	2,032,624 COMMONS NU NS NURSING AN	RSING AND REHABIL	LITATION CENT		Proprietary - Corporation	n eds 0
Total Liab. and Equity 345543 BERMUDA BERMUDA COMMOI REHABILITATION CI ADVANCE, NC 2700	2,032,624 COMMONS NU NS NURSING AN ENTER	RSING AND REHABIL	LITATION CENT		Proprietary - Corporation CR Beds 127 POS B	n eds 0
Total Liab. and Equity 345543 BERMUDA BERMUDA COMMOI REHABILITATION CI ADVANCE, NC 2700 DAVIE	2,032,624 COMMONS NU NS NURSING AN ENTER 6 TH CAROLINA)	RSING AND REHABIL ND 9/30/2019 3	LITATION CENT		Proprietary - Corporation CR Beds 127 POS B Key Performana	eds 0
Total Liab. and Equity 345543 BERMUDA BERMUDA COMMOI REHABILITATION CI ADVANCE, NC 2700 DAVIE BLUE CROSS (SOU	2,032,624 COMMONS NU NS NURSING AN ENTER 6 TH CAROLINA)	RSING AND REHABIL ND 9/30/2019 3	LITATION CENT		Proprietary - Corporation CR Beds 127 POS B Key Performanae Occupancy Rate	eds 0 ce Ind. 62.0%
Total Liab. and Equity 345543 BERMUDA BERMUDA COMMOI REHABILITATION CI ADVANCE, NC 2700 DAVIE BLUE CROSS (SOU' Balance S	2,032,624 COMMONS NU NS NURSING AN ENTER 6 TH CAROLINA)	RSING AND REHABIL ND 9/30/2019 3 Income Total Charges	LITATION CENT		Proprietary - Corporation CR Beds 127 POS B Key Performanae Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 62.0% 56.2
Total Liab. and Equity 345543 BERMUDA BERMUDA COMMOI REHABILITATION CI ADVANCE, NC 2700 DAVIE BLUE CROSS (SOU' Balance S Current Assets	2,032,624 COMMONS NU NS NURSING AN ENTER 6 TH CAROLINA) Sheet 1,260,845	RSING AND REHABIL ND 9/30/2019 3 Income Total Charges	LITATION CENT 65 Days Settled Statement 9,758,164	ER 23.0%	Proprietary - Corporation CR Beds 127 POS B Key Performanae Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 62.0% 56.2 21.5
Total Liab. and Equity 345543 BERMUDA BERMUDA COMMOI REHABILITATION CI ADVANCE, NC 2700 DAVIE BLUE CROSS (SOU' Balance S Current Assets Fixed Assets	2,032,624 COMMONS NU NS NURSING AN ENTER 6 TH CAROLINA) Sheet 1,260,845 196,536	RSING AND REHABIL ND 9/30/2019 3 Income Total Charges Contract Allowance	Statement 9,758,164 2,248,126	23.0% 77.0%	Proprietary - Corporation CR Beds 127 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 62.0% 56.2
Total Liab. and Equity 345543 BERMUDA BERMUDA COMMOI REHABILITATION CI ADVANCE, NC 2700 DAVIE BLUE CROSS (SOU' Balance S Current Assets Fixed Assets Other Assets	2,032,624 COMMONS NU NS NURSING AN ENTER 6 TH CAROLINA) Sheet 1,260,845 196,536 0	RSING AND REHABIL ND 9/30/2019 3 Income Total Charges Contract Allowance Operating Revenue	Statement 9,758,164 2,248,126 7,510,038	23.0% 77.0% 114.7%	Proprietary - Corporation CR Beds 127 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 62.0% 56.2 21.5 76.6% 23.4% 0.8
Total Liab. and Equity 345543 BERMUDA BERMUDA COMMOI REHABILITATION CI ADVANCE, NC 2700 DAVIE BLUE CROSS (SOU' Balance S Current Assets Fixed Assets Other Assets Total Assets	2,032,624 COMMONS NU NS NURSING AN ENTER 6 TH CAROLINA) Sheet 1,260,845 196,536 0 1,457,381	RSING AND REHABIL ND 9/30/2019 3 Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 9,758,164 2,248,126 7,510,038 8,610,411	23.0% 77.0% 114.7% -14.7%	Proprietary - Corporation CR Beds 127 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 62.0% 56.2 21.5 76.6% 23.4% 0.8
Total Liab. and Equity 345543 BERMUDA BERMUDA COMMOI REHABILITATION CI ADVANCE, NC 2700 DAVIE BLUE CROSS (SOU' Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	2,032,624 COMMONS NU NS NURSING AN ENTER 6 TH CAROLINA) Sheet 1,260,845 196,536 0 1,457,381 2,316,981	RSING AND REHABIL ND 9/30/2019 3 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 9,758,164 2,248,126 7,510,038 8,610,411 -1,100,373	23.0% 77.0% 114.7% -14.7% 0.1%	Proprietary - Corporation CR Beds 127 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 62.0% 56.2 21.5

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345416 BERMUDA	VILLAGE RETI	REMENT CENTER			Proprietary - Corporation	1
BERMUDA VILLAGE CENTER	RETIREMENT	12/31/2019	184 Days Settled			
BERMUDA RUN, NC	27006	6/30/2019 1	81 Days Settled		CR Beds 57 POS Be	eds 0
DAVIE					Key Performanad	e Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	58.7%
Balance S	heet	Income	Statement		Length of Stay	52.3
Current Assets	1,652,713	Total Charges	8,015,506		Average Wages	21.38
Fixed Assets	25,544,035	Contract Allowance	705,888	8.8%	Skilled Nursing	24.6%
Other Assets	15,000	Operating Revenue	7,309,618	91.2%	Ancillary Service	0.0%
Total Assets	27,211,748	Operating Expense	6,936,520	94.9%	Current Ratio	1.0
Current Liabilities	1,662,867	Operating Margin	373,098	5.1%	Days to Collect	45.3
Long Term Liabilities	23,312,939	Other Income	0	0.0%	Avg Payment Days	87.5
Total Equity	2,235,942	Other Expense	0	0.0%	Depreciation Rate	4.8%
Total Liab. and Equity	27,211,748	Net Profit or Loss	373,098	5.1%	Return on Equity	16.7%
345416 BERMUDA	VILLAGE RETI	REMENT CENTER			Nonprofit - Other	
BERMUDA VILLAGE CENTER	RETIREMENT	12/31/2019	184 Days Settled			
BERMUDA RUN, NC	27006	6/30/2019 1	81 Days Settled		CR Beds 57 POS Be	eds 0
DAVIE					Key Performanad	e Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	59.1%
Balance S	heet	Income	Statement		Length of Stay	55.8
Current Assets	1,976,784	Total Charges	8,286,853		Average Wages	21.38
Fixed Assets	38,956,627	Contract Allowance	637,024	7.7%	Skilled Nursing	24.7%
Other Assets	0	Operating Revenue	7,649,829	92.3%	Ancillary Service	0.0%
Total Assets	40,933,411	Operating Expense	9,078,406	118.7%	Current Ratio	1.7
Current Liabilities	1,197,559	Operating Margin	-1,428,577	-18.7%	Days to Collect	49.3
Long Term Liabilities	41,164,429	Other Income	0	0.0%	Avg Payment Days	65.9
Total Equity	-1,428,577	Other Expense	0	0.0%	Depreciation Rate	5.7%
Total Liab. and Equity	40,933,411	Net Profit or Loss	(1,428,577)		Return on Equity	100.0%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

SASIAD DEIMANI	WOODS NURSI	NG AND REHABILITA	ATION CENTER		Proprietary - Corporation	1
BETHANY WOODS I		9/30/2019 3	65 Days Settled			
ALBEMARLE, NC 28	002				CR Beds 190 POS Be	eds 0
STANLY					Key Performanad	e Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	83.6%
Balance S	Sheet	Income	Statement		Length of Stay	142.2
Current Assets	1,513,101	Total Charges	16,244,142		Average Wages	16.31
Fixed Assets	86,490	Contract Allowance	4,040,579	24.9%	Skilled Nursing	77.2%
Other Assets	0	Operating Revenue	12,203,563	75.1%	Ancillary Service	19.7%
Total Assets	1,599,591	Operating Expense	12,548,457	102.8%	Current Ratio	4.5
Current Liabilities	334,501	Operating Margin	-344,894	-2.8%	Days to Collect	44.1
Long Term Liabilities	0	Other Income	395,577	3.2%	Avg Payment Days	10.3
Total Equity	1,265,090	Other Expense	0	0.0%	Depreciation Rate	74.1%
Total Liab. and Equity	1,599,591	Net Profit or Loss	50,683	0.4%	Return on Equity	4.0%
		•				
345212 BETHESDA	A HEALTH CAR	E FACILITY			Proprietary - Corporation	1
345212 BETHESDA BETHESDA HEALTH			65 Days Settled		Proprietary - Corporation	1
	I CARE FACILIT		65 Days Settled		Proprietary - Corporation CR Beds 85 POS Be	
BETHESDA HEALTH	I CARE FACILIT		65 Days Settled			eds 0
BETHESDA HEALTH EASTOVER, NC 283	I CARE FACILIT		65 Days Settled		CR Beds 85 POS Be	eds 0
BETHESDA HEALTH EASTOVER, NC 283 CUMBERLAND	I CARE FACILIT 01 TH CAROLINA)	Y 9/30/2019 3	65 Days Settled Statement		CR Beds 85 POS Be	eds 0 e Ind.
BETHESDA HEALTH EASTOVER, NC 283 CUMBERLAND BLUE CROSS (NOR	I CARE FACILIT 01 TH CAROLINA) Sheet	Y 9/30/2019 3			CR Beds 85 POS Be Key Performanac Occupancy Rate	eds 0 e Ind. 94.1%
BETHESDA HEALTH EASTOVER, NC 283 CUMBERLAND BLUE CROSS (NOR	I CARE FACILIT 01 TH CAROLINA) Sheet	Y 9/30/2019 3	Statement	0.0%	CR Beds 85 POS Be Key Performanac Occupancy Rate Length of Stay	eds 0 e Ind. 94.1% 521.5
BETHESDA HEALTH EASTOVER, NC 283 CUMBERLAND BLUE CROSS (NOR Balance S Current Assets	TH CAROLINA) Sheet 1,211,093	Y 9/30/2019 3 Income Total Charges	Statement 5,716,331		CR Beds 85 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 ee Ind. 94.1% 521.5 17.71
BETHESDA HEALTH EASTOVER, NC 283 CUMBERLAND BLUE CROSS (NOR Balance S Current Assets Fixed Assets	TH CAROLINA) Sheet 1,211,093 584,848	Y 9/30/2019 3 Income Total Charges Contract Allowance	Statement 5,716,331 0	100.0%	CR Beds 85 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ee Ind. 94.1% 521.5 17.71 95.1%
BETHESDA HEALTH EASTOVER, NC 283 CUMBERLAND BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets	TH CAROLINA) Sheet 1,211,093 584,848 17,369	Y 9/30/2019 3 Income Total Charges Contract Allowance Operating Revenue	Statement 5,716,331 0 5,716,331	100.0% 94.4%	CR Beds 85 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 94.1% 521.5 17.71 95.1% 4.9%
BETHESDA HEALTH EASTOVER, NC 283 CUMBERLAND BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets	TH CAROLINA) Sheet 1,211,093 584,848 17,369 1,813,310	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 5,716,331 0 5,716,331 5,398,393	100.0% 94.4% 5.6%	CR Beds 85 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 94.1% 521.5 17.71 95.1% 4.9% 3.4
BETHESDA HEALTH EASTOVER, NC 283 CUMBERLAND BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	TH CAROLINA) Sheet 1,211,093 584,848 17,369 1,813,310 354,743	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 5,716,331 0 5,716,331 5,398,393 317,938	100.0% 94.4% 5.6% 0.2%	CR Beds 85 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 94.1% 521.5 17.71 95.1% 4.9% 3.4 37.0

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345342 BIG ELM R	ETIREMENT AN	ID NURSING CENTER	RS		Proprietary - Corporatio	n
BIG ELM RETIREME CENTERS	NT AND NURSI	NG 9/30/2019 3	65 Days Settled			
KANNAPOLIS, NC 28	3081				CR Beds 146 POS B	eds 0
ROWAN					Key Performana	ce Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	76.3%
Balance S	Sheet	Income	Statement		Length of Stay	219.8
Current Assets	867,009	Total Charges	5,610,481		Average Wages	14.08
Fixed Assets	311,772	Contract Allowance	0	0.0%	Skilled Nursing	68.0%
Other Assets	0	Operating Revenue	5,610,481	100.0%	Ancillary Service	5.6%
Total Assets	1,178,781	Operating Expense	5,756,500	102.6%	Current Ratio	0.9
Current Liabilities	991,711	Operating Margin	-146,019	-2.6%	Days to Collect	50.9
Long Term Liabilities	383,675	Other Income	10,739	0.2%	Avg Payment Days	62.4
Total Equity	-196,605	Other Expense	0	0.0%	Depreciation Rate	82.7%
		-				
Total Liab. and Equity	1,178,781	Net Profit or Loss	(135,554)	-2.4%	Return on Equity	68.9%
Total Liab. and Equity 345267 BLADEN E		-	(135,554)	-2.4%	Return on Equity Proprietary - Corporatio	
· · ·	AST HEALTH A	ND REHAB, LLC	(135,554) 65 Days Settled	-2.4%		
345267 BLADEN E	AST HEALTH A _TH AND REHA	ND REHAB, LLC	<u> </u>	-2.4%		n
345267 BLADEN E BLADEN EAST HEAL	AST HEALTH A _TH AND REHA	ND REHAB, LLC	<u> </u>	-2.4%	Proprietary - Corporatio	n eds 0
345267 BLADEN E BLADEN EAST HEAD ELIZABETHTOWN, N	AST HEALTH A _TH AND REHA	ND REHAB, LLC	<u> </u>	-2.4%	Proprietary - Corporatio CR Beds 120 POS B	n eds 0
345267 BLADEN E BLADEN EAST HEAD ELIZABETHTOWN, N BLADEN	AST HEALTH A TH AND REHAI NC 28337	ND REHAB, LLC B, LLC 9/30/2019 3	<u> </u>	-2.4%	Proprietary - Corporation CR Beds 120 POS B Key Performana	n eds 0 ce Ind.
345267 BLADEN E BLADEN EAST HEAD ELIZABETHTOWN, N BLADEN NOVITAS (TEXAS)	AST HEALTH A TH AND REHAI NC 28337	ND REHAB, LLC B, LLC 9/30/2019 3	65 Days Settled	-2.4%	Proprietary - Corporation CR Beds 120 POS B Key Performana Occupancy Rate	eds 0 ce Ind. 78.2%
345267 BLADEN E BLADEN EAST HEAD ELIZABETHTOWN, N BLADEN NOVITAS (TEXAS) Balance S	AST HEALTH A TH AND REHAI NC 28337	ND REHAB, LLC B, LLC 9/30/2019 3	65 Days Settled Statement		Proprietary - Corporation CR Beds 120 POS B Key Performana Occupancy Rate Length of Stay	eds 0 ce Ind. 78.2% 462.9
345267 BLADEN E BLADEN EAST HEAD ELIZABETHTOWN, N BLADEN NOVITAS (TEXAS) Balance S Current Assets	AST HEALTH A LTH AND REHAL NC 28337 Sheet 642,118	ND REHAB, LLC B, LLC 9/30/2019 3 Income Total Charges	Statement 6,173,104	7.7%	Proprietary - Corporation CR Beds 120 POS B Key Performana Occupancy Rate Length of Stay Average Wages	neds 0 ce Ind. 78.2% 462.9 14.73
345267 BLADEN E BLADEN EAST HEAD ELIZABETHTOWN, N BLADEN NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	AST HEALTH A LTH AND REHAL NC 28337 Sheet 642,118 2,105	Income Total Charges Contract Allowance	Statement 6,173,104 476,452	7.7% 92.3%	Proprietary - Corporation CR Beds 120 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	neds 0 ce Ind. 78.2% 462.9 14.73 80.2%
345267 BLADEN E BLADEN EAST HEAD ELIZABETHTOWN, N BLADEN NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	AST HEALTH A LTH AND REHAL NC 28337 Sheet 642,118 2,105 10,676	Income Total Charges Contract Allowance Operating Revenue	Statement 6,173,104 476,452 5,696,652	7.7% 92.3% 102.5%	Proprietary - Corporation CR Beds 120 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	neds 0 ce Ind. 78.2% 462.9 14.73 80.2% 9.9%
345267 BLADEN E BLADEN EAST HEAD ELIZABETHTOWN, N BLADEN NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	AST HEALTH A LTH AND REHAL NC 28337 Sheet 642,118 2,105 10,676 654,899	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 6,173,104 476,452 5,696,652 5,840,701	7.7% 92.3% 102.5% -2.5%	Proprietary - Corporation CR Beds 120 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	neds 0 ce Ind. 78.2% 462.9 14.73 80.2% 9.9% 1.0
345267 BLADEN E BLADEN EAST HEAD ELIZABETHTOWN, N BLADEN NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	AST HEALTH A LTH AND REHAL NC 28337 Sheet 642,118 2,105 10,676 654,899 618,106	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 6,173,104 476,452 5,696,652 5,840,701 -144,049	7.7% 92.3% 102.5% -2.5% -1.0%	Proprietary - Corporation CR Beds 120 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	neds 0 ce Ind. 78.2% 462.9 14.73 80.2% 9.9% 1.0 38.8

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345223 BLUE RIDG	E HEALTH ANI	REHABILITATION (ENTER		Proprietary - Corporation	ı
BLUE RIDGE HEALT REHABILITATION CI		6/30/2019 3	65 Days Settled			
HENDERSONVILLE,	NC 28739				CR Beds 150 POS Be	eds 0
HENDERSON					Key Performanad	e Ind.
Noridian (CA)					Occupancy Rate	54.4%
Balance S	heet	Income	Statement		Length of Stay	133.1
Current Assets	611,772	Total Charges	24,890,570		Average Wages	24.24
Fixed Assets	265,686	Contract Allowance	18,237,911	73.3%	Skilled Nursing	94.5%
Other Assets	172,812	Operating Revenue	6,652,659	26.7%	Ancillary Service	5.5%
Total Assets	1,050,270	Operating Expense	6,918,438	104.0%	Current Ratio	0.8
Current Liabilities	807,720	Operating Margin	-265,779	-4.0%	Days to Collect	32.0
Long Term Liabilities	2,699,475	Other Income	43,759	0.7%	Avg Payment Days	33.8
Total Equity	-2,456,925	Other Expense	0	0.0%	Depreciation Rate	152.6%
Total Liab. and Equity	1,050,270	Net Profit or Loss	(222,020)	-3.3%	Return on Equity	9.0%
345006 BLUMENTI	HAL NURSING 8	REHABILITATION C	ENTER		Proprietary - Corporation	ı
BLUMENTHAL NURS		12/31/2019	365 Days Settled			
	ZINIEK		•			
GREENSBORO, NC			•		CR Beds 154 POS Be	eds 0
GREENSBORO, NC GUILFORD			·		CR Beds 154 POS Be	
•	27455		·			
GUILFORD	27455 TH CAROLINA)	Income	Statement		Key Performanac	e Ind.
GUILFORD BLUE CROSS (SOU	27455 TH CAROLINA) Sheet	Income Total Charges			Key Performanao Occupancy Rate	ee Ind. 85.7%
GUILFORD BLUE CROSS (SOUTH	27455 TH CAROLINA) Sheet		Statement		Key Performanae Occupancy Rate Length of Stay	85.7% 99.5
GUILFORD BLUE CROSS (SOUTH Balance Structure Assets	27455 TH CAROLINA) Sheet 1,848,547	Total Charges	Statement 15,619,015	22.2%	Key Performanae Occupancy Rate Length of Stay Average Wages	99.5 15.30
GUILFORD BLUE CROSS (SOUTH Balance Structure Assets Fixed Assets	27455 TH CAROLINA) Sheet 1,848,547 624,318	Total Charges Contract Allowance	Statement 15,619,015 3,474,620	22.2% 77.8%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	99.5 15.30 71.9%
GUILFORD BLUE CROSS (SOUTH Balance Structure Assets Fixed Assets Other Assets	27455 TH CAROLINA) Sheet	Total Charges Contract Allowance Operating Revenue	Statement 15,619,015 3,474,620 12,144,395	22.2% 77.8% 110.9%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	99.5 15.30 71.9% 25.3%
GUILFORD BLUE CROSS (SOUTH Balance Structure Assets Fixed Assets Other Assets Total Assets	27455 TH CAROLINA) Sheet	Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 15,619,015 3,474,620 12,144,395 13,472,011	22.2% 77.8% 110.9% -10.9%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	99.5 15.30 71.9% 25.3% 0.6
GUILFORD BLUE CROSS (SOUTH Balance South Courrent Assets Fixed Assets Other Assets Total Assets Current Liabilities	27455 TH CAROLINA) Sheet	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 15,619,015 3,474,620 12,144,395 13,472,011 -1,327,616	22.2% 77.8% 110.9% -10.9% 0.2%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	99.5 15.30 71.9% 25.3% 0.6 39.9

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345221 BRIAN CEN	NTER H & REHA	B WEAVERV			Proprietary - Corporation	l
BRIAN CENTER H &	REHAB WEAVE	ERV 3/31/2019 3	365 Days Settled			
WEAVERVILLE, NC 2	28787				CR Beds 132 POS Be	eds 0
BUNCOMBE					Key Performanac	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE	:			Occupancy Rate	86.6%
Balance S	heet	Income	Statement		Length of Stay	88.4
Current Assets	1,137,911	Total Charges	35,523,120		Average Wages	23.52
Fixed Assets	21,128,817	Contract Allowance	24,037,619	67.7%	Skilled Nursing	83.2%
Other Assets	37,977	Operating Revenue	11,485,501	32.3%	Ancillary Service	10.0%
Total Assets	22,304,705	Operating Expense	12,042,223	104.8%	Current Ratio	0.5
Current Liabilities	2,296,895	Operating Margin	-556,722	-4.8%	Days to Collect	34.1
Long Term Liabilities	7,803,929	Other Income	7,429	0.1%	Avg Payment Days	30.4
Total Equity	12,203,881	Other Expense	0	0.0%	Depreciation Rate	5.3%
Total Liab. and Equity	22,304,705	Net Profit or Loss	(549,293)	-4.8%	Return on Equity	-4.5%
345080 BRIAN CEN	NTER HEALTH &	& REHAB HICKORY V	/IEWMONT		Proprietary - Corporation	l
BRIAN CENTER HEA HICKORY VIEWMON		3/31/2019 3	365 Days Settled			
HICKORY, NC 28601					CR Beds 104 POS Be	
CATAWBA					ON BC03 104 1 00 BC	eds 0
					Key Performanac	
WISCONSIN PHYSIC	DIANS SERVICE	1				
WISCONSIN PHYSIC			Statement		Key Performanac	e Ind.
	Sheet		Statement 24,590,463		Key Performanac	e Ind. 75.9%
Balance S	Sheet	Income		71.0%	Key Performanac Occupancy Rate Length of Stay	e Ind. 75.9% 103.7
Balance S Current Assets	Sheet 303,704	Income Total Charges	24,590,463		Key Performanac Occupancy Rate Length of Stay Average Wages	e Ind. 75.9% 103.7 23.86
Balance S Current Assets Fixed Assets	303,704 9,870,056	Income Total Charges Contract Allowance	24,590,463 17,458,997	29.0%	Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	e Ind. 75.9% 103.7 23.86 92.3%
Balance S Current Assets Fixed Assets Other Assets	303,704 9,870,056 28,765	Income Total Charges Contract Allowance Operating Revenue	24,590,463 17,458,997 7,131,466	29.0% 115.3%	Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	e Ind. 75.9% 103.7 23.86 92.3% 7.7%
Balance S Current Assets Fixed Assets Other Assets Total Assets	303,704 9,870,056 28,765 10,202,525	Income Total Charges Contract Allowance Operating Revenue Operating Expense	24,590,463 17,458,997 7,131,466 8,219,246	29.0% 115.3% -15.3%	Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	e Ind. 75.9% 103.7 23.86 92.3% 7.7% 0.2
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	303,704 9,870,056 28,765 10,202,525 1,448,379	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	24,590,463 17,458,997 7,131,466 8,219,246 -1,087,780	29.0% 115.3% -15.3% 0.2%	Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	e Ind. 75.9% 103.7 23.86 92.3% 7.7% 0.2 14.2

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345241 BRIAN CEN	NTER HEALTH 8	REHAB/EDEN			Proprietary - Corporation	n	
BRIAN CENTER HEA	ALTH & REHAB/	EDEN 3/31/2019 3	65 Days Settled				
EDEN, NC 27288					CR Beds 112 POS B	eds 0	
ROCKINGHAM					Key Performanad	e Ind.	
TRAILBLAZER (TEX	AS)				Occupancy Rate	93.2%	
Balance S	heet	Income	Statement		Length of Stay	103.8	
Current Assets	496,570	Total Charges	31,782,785		Average Wages	20.05	
Fixed Assets	15,504,357	Contract Allowance	22,832,887	71.8%	Skilled Nursing	94.7%	
Other Assets	117,686	Operating Revenue	8,949,898	28.2%	Ancillary Service	5.3%	
Total Assets	16,118,613	Operating Expense	9,089,056	101.6%	Current Ratio	0.3	
Current Liabilities	1,818,225	Operating Margin	-139,158	-1.6%	Days to Collect	18.2	
Long Term Liabilities	7,307,190	Other Income	22,080	0.2%	Avg Payment Days	35.0	
Total Equity	6,993,198	Other Expense	0	0.0%	Depreciation Rate	5.1%	
Total Liab. and Equity	16,118,613	Net Profit or Loss	(117,078)	-1.3%	Return on Equity	-1.7%	
345262 BRIAN CEN	NTER HEALTH 8	₹ REHAB/HE			Proprietary - Corporation	n	
BRIAN CENTER HEA	ALTH & REHAB/I	HE 3/31/2019 3	65 Days Settled				
HERTFORD, NC 279	144		BRIAN CENTER HEALTH & REHAB/HE 3/31/2019 365 Days Settled				
PERQUIMANS	HERTFORD, NC 27944				CR Beds 78 POS B	eds 0	
					CR Beds 78 POS B Key Performana		
WISCONSIN PHYSIC		:					
WISCONSIN PHYSIC	CIANS SERVICE		Statement		Key Performana	e Ind.	
	CIANS SERVICE	Income	Statement 14,549,102		Key Performanao Occupancy Rate	ce Ind. 62.1%	
Balance S	CIANS SERVICE	Income		71.5%	Key Performanae Occupancy Rate Length of Stay	62.1% 73.4	
Balance S Current Assets	CIANS SERVICE Sheet 273,206	Income Total Charges	14,549,102		Key Performanae Occupancy Rate Length of Stay Average Wages	62.1% 73.4 20.86	
Balance S Current Assets Fixed Assets	CIANS SERVICE Sheet 273,206 5,601,373	Income Total Charges Contract Allowance	14,549,102 10,404,384	28.5%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	62.1% 73.4 20.86 93.5%	
Balance S Current Assets Fixed Assets Other Assets	CIANS SERVICE Sheet 273,206 5,601,373 4,359	Income Total Charges Contract Allowance Operating Revenue	14,549,102 10,404,384 4,144,718	28.5% 119.9%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	62.1% 73.4 20.86 93.5% 6.5%	
Balance S Current Assets Fixed Assets Other Assets Total Assets	273,206 5,601,373 4,359 5,878,938	Income Total Charges Contract Allowance Operating Revenue Operating Expense	14,549,102 10,404,384 4,144,718 4,971,283	28.5% 119.9% -19.9%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	62.1% 73.4 20.86 93.5% 6.5% 0.3	
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	273,206 5,601,373 4,359 5,878,938 893,361	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	14,549,102 10,404,384 4,144,718 4,971,283 -826,565	28.5% 119.9% -19.9% 0.1%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	62.1% 73.4 20.86 93.5% 6.5% 0.3 23.3	

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345265 BRIAN CEN	NTER HEALTH &	& REHAB/YA			Proprietary - Corporation	1
BRIAN CENTER HEA	ALTH & REHAB/	YA 3/31/2019 3	365 Days Settled			
YANCEYVILLE, NC 2	27379				CR Beds 157 POS Be	eds 0
CASWELL					Key Performanac	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	75.7%
Balance S	Sheet	Income	Statement		Length of Stay	115.4
Current Assets	910,772	Total Charges	35,798,923		Average Wages	18.88
Fixed Assets	14,450,357	Contract Allowance	26,425,746	73.8%	Skilled Nursing	94.8%
Other Assets	146,484	Operating Revenue	9,373,177	26.2%	Ancillary Service	5.2%
Total Assets	15,507,613	Operating Expense	9,795,376	104.5%	Current Ratio	0.4
Current Liabilities	2,411,221	Operating Margin	-422,199	-4.5%	Days to Collect	33.7
Long Term Liabilities	3,052,691	Other Income	5,823	0.1%	Avg Payment Days	49.1
Total Equity	10,043,701	Other Expense	0	0.0%	Depreciation Rate	5.4%
Total Liab. and Equity	15,507,613	Net Profit or Loss	(416,376)	-4.4%	Return on Equity	-4.1%
345362 BRIAN CEN	NTER HEALTH	& RETIREMENT/CAB	ARRUS		Proprietary - Corporation	1
BRIAN CENTER HEARETIREMENT/CABA		3/31/2019	365 Days Settled			
CONCORD, NC 2802	25				CR Beds 90 POS Be	eds 0
CABARRUS					Key Performanad	e Ind.
DUMMY FOR MEDIC	CAID HHA				Occupancy Rate	85.5%
Balance S	Sheet	Income	Statement		Length of Stay	50.0
Current Assets	916,279	Total Charges	24,243,261		Average Wages	25.47
Fixed Assets	11,658,444	Contract Allowance	15,730,031	64.9%	Skilled Nursing	87.9%
Other Assets	55,962	Operating Revenue	8,513,230	35.1%	Ancillary Service	12.1%
Other Assets Total Assets	55,962 12,630,685	Operating Revenue Operating Expense	8,513,230 9,225,687		Ancillary Service Current Ratio	12.1% 0.5
				108.4%	•	
Total Assets	12,630,685	Operating Expense	9,225,687	108.4% -8.4%	Current Ratio	0.5
Total Assets Current Liabilities	12,630,685 1,679,006	Operating Expense Operating Margin	9,225,687	108.4% -8.4% 0.0%	Current Ratio Days to Collect	0.5 36.9

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345332 BRIAN CE	NTER HEALTH	AND REHAB			Proprietary - Corporation	1
BRIAN CENTER HEA	ALTH AND REH	AB 3/31/2019 3	65 Days Settled			
WILSON, NC 27895					CR Beds 99 POS Be	eds 0
WILSON					Key Performanac	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	90.7%
Balance S	heet	Income	Statement		Length of Stay	57.7
Current Assets	832,140	Total Charges	26,313,823		Average Wages	20.44
Fixed Assets	15,483,153	Contract Allowance	17,293,167	65.7%	Skilled Nursing	89.0%
Other Assets	62,439	Operating Revenue	9,020,656	34.3%	Ancillary Service	11.0%
Total Assets	16,377,732	Operating Expense	10,053,426	111.4%	Current Ratio	0.4
Current Liabilities	2,062,603	Operating Margin	-1,032,770	-11.4%	Days to Collect	32.5
Long Term Liabilities	5,568,410	Other Income	2,648	0.0%	Avg Payment Days	33.2
Total Equity	8,746,719	Other Expense	0	0.0%	Depreciation Rate	5.2%
Total Liab. and Equity	16,377,732	Net Profit or Loss	(1,030,122)	-11.4%	Return on Equity	-11.8%
345343 BRIAN CEI	NTER HEALTH	AND REHABILITATIO	N/GOLDSBORO		Proprietary - Corporation	1
BRIAN CENTER HEAREHABILITATION/G		3/31/2019 3	65 Days Settled			
GOLDSBORO, NC 2						
COLDOBORO, NO 2	7534				CR Beds 130 POS Be	eds 0
WAYNE	7534				CR Beds 130 POS Be	
•						
WAYNE	CIANS SERVICE		Statement		Key Performanac	e Ind.
WAYNE WISCONSIN PHYSIC	CIANS SERVICE		Statement 34,062,693		Key Performanao Occupancy Rate	e Ind. 87.9% 54.8
WAYNE WISCONSIN PHYSIC Balance S	CIANS SERVICE Sheet	Income		62.2%	Key Performanac Occupancy Rate Length of Stay	87.9% 54.8 21.78
WAYNE WISCONSIN PHYSIC Balance S Current Assets	CIANS SERVICE Sheet 1,727,273	Income Total Charges	34,062,693		Key Performanao Occupancy Rate Length of Stay Average Wages	e Ind. 87.9%
WAYNE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets	CIANS SERVICE Sheet 1,727,273 16,200,507	Income Total Charges Contract Allowance	34,062,693 21,194,098	37.8%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	54.8 21.75 86.6%
WAYNE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets	CIANS SERVICE Sheet 1,727,273 16,200,507 19,823	Income Total Charges Contract Allowance Operating Revenue	34,062,693 21,194,098 12,868,595	37.8% 99.3%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	54.8 21.75 86.6%
WAYNE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets	CIANS SERVICE 1,727,273 16,200,507 19,823 17,947,603	Income Total Charges Contract Allowance Operating Revenue Operating Expense	34,062,693 21,194,098 12,868,595 12,780,972	37.8% 99.3% 0.7%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	54.8 21.75 86.6% 13.4%
WAYNE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	1,727,273 16,200,507 19,823 17,947,603 2,391,337	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	34,062,693 21,194,098 12,868,595 12,780,972 87,623	37.8% 99.3% 0.7% 0.0%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	se Ind. 87.9% 54.8 21.75 86.6% 13.4% 0.7

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345339 BRIAN CEI	NTER HLTH & R	ЕНАВ			Proprietary - Corporation	١
BRIAN CENTER HLT	TH & REHAB	3/31/2019	365 Days Settled			
WINDSOR, NC 2798	3				CR Beds 82 POS Be	eds 0
BERTIE					Key Performanad	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	63.7%
Balance S	Sheet	Income	Statement		Length of Stay	70.8
Current Assets	431,525	Total Charges	15,565,732		Average Wages	21.87
Fixed Assets	-4,492	Contract Allowance	10,855,334	69.7%	Skilled Nursing	91.8%
Other Assets	253,102	Operating Revenue	4,710,398	30.3%	Ancillary Service	8.2%
Total Assets	680,135	Operating Expense	5,178,725	109.9%	Current Ratio	0.5
Current Liabilities	873,298	Operating Margin	-468,327	-9.9%	Days to Collect	31.0
Long Term Liabilities	-6,108,719	Other Income	2,788	0.1%	Avg Payment Days	45.2
Total Equity	5,915,556	Other Expense	0	0.0%	Depreciation Rate	120.7%
Total Liab. and Equity	680,135	Net Profit or Loss	(465,539)	-9.9%	Return on Equity	-7.9%
345317 BRIAN CEI	NTER HLTH & R	ETIREMENT			Proprietary - Corporation	1
BRIAN CENTER HLT	H & RETIREME	NT 3/31/2019 3	365 Days Settled			
CLAYTON, NC 27520	0				CR Beds 90 POS Be	eds 0
JOHNSTON					Key Performanac	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	91.9%
Balance S	Sheet	Income	Statement		Length of Stay	56.2
Current Assets	917,058	Total Charges	25,827,409		Average Wages	22.15
Fixed Assets	14,530,892	Contract Allowance	16,604,560	64.3%	Skilled Nursing	87.7%
Other Assets	107,597	Operating Revenue	9,222,849	35.7%	Ancillary Service	12.3%
Total Assets	15,555,547	Operating Expense	10,163,439	110.2%	Current Ratio	0.5
Current Liabilities	1,718,688	Operating Margin	-940,590	-10.2%	Days to Collect	34.7
Long Term Liabilities	7,489,487	Other Income	1,405	0.0%	Avg Payment Days	36.7
Total Equity	6,347,372	Other Expense	0	0.0%	Depreciation Rate	5.1%
' '						ı

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345408 BRIAN CEN	NTER SOUTHPO	DINT			Proprietary - Corporation	1
BRIAN CENTER SOL	JTHPOINT	12/31/2019	365 Days Settled			
DURHAM, NC 27713					CR Beds 140 POS Be	eds 0
DURHAM					Key Performanac	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	81.4%
Balance S	heet	Income	Statement		Length of Stay	28.3
Current Assets	2,749,078	Total Charges	39,230,162		Average Wages	27.80
Fixed Assets	21,881,823	Contract Allowance	23,056,312	58.8%	Skilled Nursing	82.5%
Other Assets	321,843	Operating Revenue	16,173,850	41.2%	Ancillary Service	17.5%
Total Assets	24,952,744	Operating Expense	16,722,255	103.4%	Current Ratio	1.6
Current Liabilities	1,743,382	Operating Margin	-548,405	-3.4%	Days to Collect	61.2
Long Term Liabilities	11,316,121	Other Income	2,916	0.0%	Avg Payment Days	34.8
Total Equity	11,893,241	Other Expense	0	0.0%	Depreciation Rate	5.0%
Total Liab. and Equity	24,952,744	Net Profit or Loss	(545,489)	-3.4%	Return on Equity	-4.6%
345169 BRIAN CTF	R HEALTH & RE	HAB/GASTO			Proprietary - Corporation	1
BRIAN CTR HEALTH	& REHAB/GAS	TO 3/31/2019 3	365 Days Settled			
GASTONIA, NC 2805	54				CR Beds 162 POS Be	eds 0
GASTON					Key Performanac	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	82.0%
Balance S	heet	Income	Statement		Length of Stay	80.7
Current Assets	1,011,050	Total Charges	40,305,793		Average Wages	23.11
Fixed Assets	18,917,086	Contract Allowance	28,323,733	70.3%	Skilled Nursing	93.2%
Other Assets	18,635	Operating Revenue	11,982,060	29.7%	Ancillary Service	6.8%
Total Assets	19,946,771	Operating Expense	12,639,783	105.5%	Current Ratio	0.4
Current Liabilities	2,381,736	Operating Margin	-657,723	-5.5%	Days to Collect	29.5
Long Term Liabilities	12,016,975	Other Income	49,538	0.4%	Avg Payment Days	31.2
Total Equity	5,548,060	Other Expense	0	0.0%	Depreciation Rate	5.3%
Total Liab. and Equity	19,946,771	Net Profit or Loss	(608,185)	-5.1%	Return on Equity	-11.0%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

343312 DRIAN CT	R HEALTH & RE	HAB/HENDERSONVI	LLE		Proprietary - Corporatio	n
BRIAN CTR HEALTH REHAB/HENDERSO		3/31/2019 3	65 Days Settled			
HENDERSONVILLE,	NC 28791				CR Beds 120 POS B	eds 0
HENDERSON					Key Performana	ce Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	76.6%
Balance S	heet	Income	Statement		Length of Stay	130.1
Current Assets	578,750	Total Charges	28,390,423		Average Wages	21.01
Fixed Assets	19,448,580	Contract Allowance	19,519,860	68.8%	Skilled Nursing	91.6%
Other Assets	82,936	Operating Revenue	8,870,563	31.2%	Ancillary Service	8.4%
Total Assets	20,110,266	Operating Expense	10,722,167	120.9%	Current Ratio	0.3
Current Liabilities	2,071,697	Operating Margin	-1,851,604	-20.9%	Days to Collect	21.1
Long Term Liabilities	16,780,095	Other Income	24,283	0.3%	Avg Payment Days	30.2
Total Equity	1,258,474	Other Expense	0	0.0%	Depreciation Rate	5.3%
Total Liab. and Equity	20,110,266	Net Profit or Loss	(1,827,321)	-20.6%	Return on Equity	-145.2%
345270 BRIAN CTF	R HEALTH & RE	HAB/SPRUC			Proprietary - Corporatio	n
BDIAN CTD LIEALTI						
DKIAN CIK MEALIH	I & REHAB/SPR	UC 3/31/2019 3	65 Days Settled			
SPRUCE PINE, NC 2		UC 3/31/2019 3	65 Days Settled		CR Beds 133 POS B	eds 0
		UC 3/31/2019 3	65 Days Settled		CR Beds 133 POS B	
SPRUCE PINE, NC 2	28777		65 Days Settled			
SPRUCE PINE, NC 2	28777 CIANS SERVICE		65 Days Settled Statement		Key Performana	ce Ind.
SPRUCE PINE, NC 2 MITCHELL WISCONSIN PHYSIC	28777 CIANS SERVICE Sheet				Key Performana Occupancy Rate	ce Ind. 70.0%
SPRUCE PINE, NC 2 MITCHELL WISCONSIN PHYSIC Balance S	28777 CIANS SERVICE Sheet	Income	Statement	69.5%	Key Performana Occupancy Rate Length of Stay	70.0%
SPRUCE PINE, NC 2 MITCHELL WISCONSIN PHYSIC Balance S Current Assets	28777 CIANS SERVICE Sheet 779,907	Income Total Charges	Statement 27,301,887		Key Performana Occupancy Rate Length of Stay Average Wages	70.0% 78.3 19.90
SPRUCE PINE, NC 2 MITCHELL WISCONSIN PHYSIC Balance S Current Assets Fixed Assets	28777 CIANS SERVICE Sheet 779,907 13,921,481	Income Total Charges Contract Allowance	Statement 27,301,887 18,970,743	30.5%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	70.0% 78.3 19.90 93.7%
SPRUCE PINE, NC 2 MITCHELL WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets	28777 CIANS SERVICE Sheet 779,907 13,921,481 131,634	Income Total Charges Contract Allowance Operating Revenue	Statement 27,301,887 18,970,743 8,331,144	30.5% 108.4%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	70.0% 78.3 19.90 93.7% 6.3%
SPRUCE PINE, NC 2 MITCHELL WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets	28777 CIANS SERVICE Sheet 779,907 13,921,481 131,634 14,833,022	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 27,301,887 18,970,743 8,331,144 9,029,114	30.5% 108.4% -8.4%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	70.0% 78.3 19.90 93.7% 6.3% 0.5
SPRUCE PINE, NC 2 MITCHELL WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	28777 CIANS SERVICE Sheet 779,907 13,921,481 131,634 14,833,022 1,710,102	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 27,301,887 18,970,743 8,331,144 9,029,114 -697,970	30.5% 108.4% -8.4% 0.4%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	70.0% 78.3 19.90 93.7% 6.3% 0.5 31.5

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345232 BRIAN CTF	R HEALTH & RE	HABI HICK			Proprietary - Corporatio	n
BRIAN CTR HEALTH	I & REHABI HICI	K 3/31/2019 3	365 Days Settled			
HICKORY, NC 28602	?				CR Beds 170 POS B	eds 0
CATAWBA					Key Performana	ce Ind.
WISCONSIN PHYSIC	CIANS SERVICE	:			Occupancy Rate	71.7%
Balance S	heet	Income	Statement		Length of Stay	82.1
Current Assets	986,336	Total Charges	37,251,481		Average Wages	22.20
Fixed Assets	7,550,803	Contract Allowance	26,123,059	70.1%	Skilled Nursing	92.3%
Other Assets	155,962	Operating Revenue	11,128,422	29.9%	Ancillary Service	7.7%
Total Assets	8,693,101	Operating Expense	10,642,707	95.6%	Current Ratio	0.6
Current Liabilities	1,574,866	Operating Margin	485,715	4.4%	Days to Collect	30.7
Long Term Liabilities	-505,307	Other Income	121,821	1.1%	Avg Payment Days	32.8
Total Equity	7,623,542	Other Expense	0	0.0%	Depreciation Rate	5.5%
Total Liab. and Equity	8,693,101	Net Profit or Loss	607,536	5.5%	Return on Equity	8.0%
345323 BRIAN CTF	R HLTH & REHA	BILITATIO			Proprietary - Corporatio	n
BRIAN CTR HLTH &	REHABILITATIC	3/31/2019 3	365 Days Settled			
WALLACE, NC 28460	ô				CR Beds 80 POS B	eds 0
DUPLIN					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	45.2%
Balance S	heet	Income	Statement		Length of Stay	65.3
Current Assets	837,169	Total Charges	10,974,268		Average Wages	19.77
Fixed Assets	12,914,476	Contract Allowance	7,613,000	69.4%	Skilled Nursing	91.0%
Other Assets	149,305	Operating Revenue	3,361,268	30.6%	Ancillary Service	9.0%
Total Assets	13,900,950	Operating Expense	5,193,944	154.5%	Current Ratio	0.2
Current Liabilities	3,774,231	Operating Margin	-1,832,676	-54.5%	Days to Collect	90.6
Long Term Liabilities	8,658,046	Other Income	3,664	0.1%	Avg Payment Days	225.2
Total Equity	1,468,673	Other Expense	0	0.0%	Depreciation Rate	4.8%
	13,900,950	Net Profit or Loss	(1,829,012)	-54.4%		

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345250 BRIAN CTF	R HLTH & RET/L	INCOLNTON			Proprietary - Corporatio	n
BRIAN CTR HLTH &	RET/LINCOLNT	ON 3/31/2019 3	365 Days Settled			
LINCOLNTON, NC 28	8093				CR Beds 128 POS B	eds 0
LINCOLN					Key Performana	ce Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	93.1%
Balance S	Sheet	Income	Statement		Length of Stay	78.1
Current Assets	721,800	Total Charges	34,114,108		Average Wages	24.02
Fixed Assets	20,902,344	Contract Allowance	21,542,101	63.1%	Skilled Nursing	87.3%
Other Assets	9,396	Operating Revenue	12,572,007	36.9%	Ancillary Service	10.7%
Total Assets	21,633,540	Operating Expense	12,681,400	100.9%	Current Ratio	0.3
Current Liabilities	2,480,799	Operating Margin	-109,393	-0.9%	Days to Collect	19.0
Long Term Liabilities	5,010,838	Other Income	55,948	0.4%	Avg Payment Days	28.8
Total Equity	14,141,903	Other Expense	0	0.0%	Depreciation Rate	5.3%
Total Liab. and Equity	21,633,540	Net Profit or Loss	(53,445)	-0.4%	Return on Equity	-0.4%
345140 BRIGHTMO	OOR NURSING (CENTER			Proprietary - Corporatio	n
BRIGHTMOOR NUR	SING CENTER	9/30/2019	365 Days Settled			
SALISBURY, NC 281	45				CR Beds 60 POS B	eds 0
ROWAN					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	53.9%
Balance S	Sheet	Income	Statement		Length of Stay	159.4
Current Assets	357,486	Total Charges	2,191,445		Average Wages	13.30
Fixed Assets	443,982	Contract Allowance	0	0.0%	Skilled Nursing	96.8%
Other Assets	46,261	Operating Revenue	2,191,445	100.0%	Ancillary Service	2.1%
Total Assets	847,729	Operating Expense	3,563,576	162.6%	Current Ratio	0.2
Current Liabilities	2,286,710	Operating Margin	-1,372,131	-62.6%	Days to Collect	41.2
Long Term Liabilities	3,408,046	Other Income	1,183,837	54.0%	Avg Payment Days	234.0
Total Equity	-4,847,027	Other Expense	0	0.0%	Depreciation Rate	5.7%
Total Liab. and Equity	847,729	Net Profit or Loss	(188,294)	-8.6%	Return on Equity	3.9%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345394 BROOK ST	ONE LIVING CE	ENTER			Proprietary - Other	
BROOK STONE LIVI	NG CENTER	9/30/2019 3	865 Days Settled			
POLLOCKSVILLE, N	C 28573				CR Beds 100 POS B	eds 0
JONES					Key Performanad	e Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	66.2%
Balance S	heet	Income	Statement		Length of Stay	416.9
Current Assets	648,796	Total Charges	5,087,576		Average Wages	15.21
Fixed Assets	59,818	Contract Allowance	556,183	10.9%	Skilled Nursing	79.8%
Other Assets	0	Operating Revenue	4,531,393	89.1%	Ancillary Service	14.8%
Total Assets	708,614	Operating Expense	4,675,645	103.2%	Current Ratio	1.6
Current Liabilities	412,408	Operating Margin	-144,252	-3.2%	Days to Collect	10.4
Long Term Liabilities	0	Other Income	9,087	0.2%	Avg Payment Days	33.9
Total Equity	296,206	Other Expense	0	0.0%	Depreciation Rate	157.5%
Total Liab. and Equity	708,614	Net Profit or Loss	(135,165)	-3.0%	Return on Equity	-45.6%
345482 BROOKDA	LE CARRIAGE	CLUB PROVIDENCE			Proprietary - Corporation	1
BROOKDALE CARRI PROVIDENCE	AGE CLUB	12/31/2019	365 Days Settled	i		
CHARLOTTE, NC 28	226				CR Beds 127 POS B	eds 0
MECKLENBURG					Key Performanad	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	84.7%
Balance S	heet	Income	Statement		Length of Stay	209.9
Current Assets	83,917,990	Total Charges	4,938,316		Average Wages	17.53
Fixed Assets	71,910,464	Contract Allowance	-17,692,319	-358.3%	Skilled Nursing	60.0%
Other Assets	-1,656,806	Operating Revenue	22,630,635	458.3%	Ancillary Service	20.3%
Total Assets	154,171,648	Operating Expense	22,944,841	101.4%	Current Ratio	42.0
Current Liabilities	1,999,484	Operating Margin	-314,206	-1.4%	Days to Collect	8.0
Long Term Liabilities	91,502,489	Other Income	1,859,259	8.2%	Avg Payment Days	18.8
Total Equity	60,669,675	Other Expense	0	0.0%	Depreciation Rate	8.1%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

	OGE RETIREME	NT COMMUNITY			Nonprofit - Church	
BROOKRIDGE RETI	REMENT COMM	1UNITY 9/30/2019 3	65 Days Settled			
WINSTON-SALEM, N	NC 27106				CR Beds 77 POS B	eds 0
FORSYTH					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	75.3%
Balance S	Sheet	Income	Statement		Length of Stay	123.7
Current Assets	4,805,329	Total Charges	12,483,423		Average Wages	15.76
Fixed Assets	17,616,132	Contract Allowance	1,430,514	11.5%	Skilled Nursing	46.1%
Other Assets	13,463	Operating Revenue	11,052,909	88.5%	Ancillary Service	13.1%
Total Assets	22,434,924	Operating Expense	12,459,520	112.7%	Current Ratio	11.8
Current Liabilities	408,650	Operating Margin	-1,406,611	-12.7%	Days to Collect	31.0
Long Term Liabilities	16,615,270	Other Income	210,305	1.9%	Avg Payment Days	7.6
Total Equity	5,411,004	Other Expense	0	0.0%	Depreciation Rate	5.0%
Total Liab. and Equity	22,434,924	Net Profit or Loss	(1,262,173)	-11.4%	Return on Equity	-23.3%
345318 BRUNSWI	CK COVE NURS	ING CENTER			Proprietary - Other	
BRUNSWICK COVE	NURSING CENT	ΓER 9/30/2019 3	65 Days Settled			
WINNABOW, NC 284	179				CR Beds 215 POS B	eds 0
WINNABOW, NC 284 BRUNSWICK	479				CR Beds 215 POS B	
BRUNSWICK	TH CAROLINA)	Income	Statement		Key Performana	e Ind.
BRUNSWICK BLUE CROSS (NOR	TH CAROLINA) Sheet	Income Total Charges	Statement 9,372,417		Key Performanae Occupancy Rate	ce Ind. 63.7%
BRUNSWICK BLUE CROSS (NOR Balance S	TH CAROLINA) Sheet	Total Charges		9.6%	Key Performanae Occupancy Rate Length of Stay	63.7% 314.6
BRUNSWICK BLUE CROSS (NOR Balance S Current Assets	TH CAROLINA) Sheet 366,924	Total Charges	9,372,417		Key Performanae Occupancy Rate Length of Stay Average Wages	63.7% 314.6 15.38
BRUNSWICK BLUE CROSS (NOR Balance S Current Assets Fixed Assets	TH CAROLINA) Sheet 366,924 81,435	Total Charges Contract Allowance	9,372,417 897,819	90.4%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	63.7% 314.6 15.38 79.4%
BRUNSWICK BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets	TH CAROLINA) Sheet 366,924 81,435	Total Charges Contract Allowance Operating Revenue	9,372,417 897,819 8,474,598	90.4% 103.8%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	63.7% 314.6 15.38 79.4% 13.6%
BRUNSWICK BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets	TH CAROLINA) Sheet 366,924 81,435 0 448,359	Total Charges Contract Allowance Operating Revenue Operating Expense	9,372,417 897,819 8,474,598 8,799,335	90.4% 103.8% -3.8%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	63.7% 314.6 15.38 79.4% 13.6% 0.3
BRUNSWICK BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	TH CAROLINA) Sheet 366,924 81,435 0 448,359 1,056,236	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	9,372,417 897,819 8,474,598 8,799,335 -324,737	90.4% 103.8% -3.8% -0.8%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	63.7% 314.6 15.38 79.4% 13.6% 0.3 21.2

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345575 BRUNSWIC	CK HEALTH & R	EHAB CENTER			Proprietary - Corporatio	n
BRUNSWICK HEALT	H & REHAB CE	NTER 12/31/2019	365 Days Settled	d		
ASH, NC 28420					CR Beds 100 POS B	eds 0
BRUNSWICK					Key Performana	ce Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	69.7%
Balance S	Sheet	Income	Statement		Length of Stay	58.5
Current Assets	648,217	Total Charges	8,798,393		Average Wages	18.88
Fixed Assets	216,913	Contract Allowance	1,710,622	19.4%	Skilled Nursing	66.2%
Other Assets	0	Operating Revenue	7,087,771	80.6%	Ancillary Service	33.8%
Total Assets	865,130	Operating Expense	7,329,051	103.4%	Current Ratio	1.4
Current Liabilities	472,041	Operating Margin	-241,280	-3.4%	Days to Collect	32.2
Long Term Liabilities	2,028,215	Other Income	27,824	0.4%	Avg Payment Days	22.1
Total Equity	-1,635,126	Other Expense	0	0.0%	Depreciation Rate	478.6%
Total Liab. and Equity	865,130	Net Profit or Loss	(213,456)	-3.0%	Return on Equity	13.1%
345431 BRYAN HE	ALTH AND REF	IAB			Nonprofit - Other	
BRYAN HEALTH AN	D REHAB	9/30/2019 3	365 Days Settled			
SCOTLAND NECK, N	NC 27874				CR Beds 80 POS B	eds 0
HALIFAX					Key Performana	ce Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	66.3%
Balance S	Sheet	Income	Statement		Length of Stay	242.0
Current Assets	841,162	Total Charges	7,283,944		Average Wages	16.93
Fixed Assets	485,387	Contract Allowance	3,416,101	46.9%	Skilled Nursing	44.2%
Other Assets	10,603	Operating Revenue	3,867,843	53.1%	Ancillary Service	55.2%
Total Assets	1,337,152	Operating Expense	4,010,804	103.7%	Current Ratio	1.9
Current Liabilities	432,445	Operating Margin	-142,961	-3.7%	Days to Collect	110.3
Long Term Liabilities	250,862	Other Income	99,342	2.6%	Avg Payment Days	36.7
Total Equity	653,845	Other Expense	0	0.0%	Depreciation Rate	1.0%
Total Liab. and Equity	1,337,152	Net Profit or Loss	(43,619)	-1.1%	Return on Equity	-6.7%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345547 CAMDEN H	IEALTH AND RE	EHABILITATION			Proprietary - Corporation	ı
CAMDEN HEALTH A	ND REHABILITA	ATION 12/31/2019	365 Days Settled			
GREENSBORO, NC	27407				CR Beds 135 POS Be	eds 0
GUILFORD					Key Performanad	e Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	95.1%
Balance S	heet	Income	Statement		Length of Stay	77.7
Current Assets	2,624,634	Total Charges	17,475,638		Average Wages	17.07
Fixed Assets	1,266,084	Contract Allowance	3,806,526	21.8%	Skilled Nursing	66.3%
Other Assets	0	Operating Revenue	13,669,112	78.2%	Ancillary Service	33.7%
Total Assets	3,890,718	Operating Expense	12,817,729	93.8%	Current Ratio	1.3
Current Liabilities	2,006,494	Operating Margin	851,383	6.2%	Days to Collect	34.0
Long Term Liabilities	8,882	Other Income	208,039	1.5%	Avg Payment Days	13.1
Total Equity	1,875,342	Other Expense	0	0.0%	Depreciation Rate	89.3%
Total Liab. and Equity	3,890,718	Net Profit or Loss	1,059,422	7.8%	Return on Equity	56.5%
345202 CAPITAL N	IURSING AND F	REHABILITATION CE	NTER		Proprietary - Corporation	ı
CAPITAL NURSING A	AND REHABILIT	ATION 9/30/2019 3	65 Days Settled			
			,			
RALEIGH, NC 27610			,		CR Beds 125 POS Be	eds 0
RALEIGH, NC 27610 WAKE)		•		CR Beds 125 POS Be	
·			·			
WAKE	TH CAROLINA)	Income	Statement		Key Performanac	e Ind.
WAKE BLUE CROSS (SOU	TH CAROLINA) Sheet	Income Total Charges			Key Performanao Occupancy Rate	ee Ind. 75.3%
WAKE BLUE CROSS (SOU	TH CAROLINA) Sheet		Statement	22.7%	Key Performanao Occupancy Rate Length of Stay	75.3%
WAKE BLUE CROSS (SOUTH Balance Statement Assets	TH CAROLINA) Sheet 3,753,786	Total Charges	Statement 11,374,068		Key Performanae Occupancy Rate Length of Stay Average Wages	75.3% 113.4 19.57
WAKE BLUE CROSS (SOUTH Balance Structure Assets Fixed Assets	TH CAROLINA) Sheet 3,753,786 153,819	Total Charges Contract Allowance	Statement 11,374,068 2,578,117	77.3%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	75.3% 113.4 19.57 77.1%
WAKE BLUE CROSS (SOUTH Balance Structure Assets Fixed Assets Other Assets	TH CAROLINA) Sheet 3,753,786 153,819 0	Total Charges Contract Allowance Operating Revenue	Statement 11,374,068 2,578,117 8,795,951	77.3% 91.9%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	75.3% 113.4 19.57 77.1% 22.9%
WAKE BLUE CROSS (SOUTH Balance Structure Assets Fixed Assets Other Assets Total Assets	TH CAROLINA) Sheet 3,753,786 153,819 0 3,907,605	Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 11,374,068 2,578,117 8,795,951 8,086,222	77.3% 91.9% 8.1%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	75.3% 113.4 19.57 77.1% 22.9% 2.3
WAKE BLUE CROSS (SOUTH Balance South Courrent Assets Fixed Assets Other Assets Total Assets Current Liabilities	TH CAROLINA) Sheet 3,753,786 153,819 0 3,907,605 1,624,633	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 11,374,068 2,578,117 8,795,951 8,086,222 709,729	77.3% 91.9% 8.1% 0.4%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	75.3% 113.4 19.57 77.1% 22.9% 2.3 44.2

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345385 CARDINAL	HEALTHCARE	AND REHAB			Proprietary - Other	
CARDINAL HEALTH	CARE AND REH	AB 12/31/2019	365 Days Settled	d		
LINCOLNTON, NC 28	3092				CR Beds 63 POS B	eds 0
LINCOLN					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICI	≣S			Occupancy Rate	91.4%
Balance S	heet	Income	Statement		Length of Stay	143.9
Current Assets	34,371,912	Total Charges	6,798,178		Average Wages	20.47
Fixed Assets	3,323,446	Contract Allowance	1,729,987	25.4%	Skilled Nursing	81.2%
Other Assets	0	Operating Revenue	5,068,191	74.6%	Ancillary Service	18.8%
Total Assets	37,695,358	Operating Expense	4,849,925	95.7%	Current Ratio	1.1
Current Liabilities	30,926,824	Operating Margin	218,266	4.3%	Days to Collect	50.0
Long Term Liabilities	3,354,290	Other Income	105,133	2.1%	Avg Payment Days	7.9
Total Equity	3,414,244	Other Expense	0	0.0%	Depreciation Rate	11.5%
Total Liab. and Equity	37,695,358	Net Profit or Loss	323,399	6.4%	Return on Equity	9.5%
345199 CAROL WO	DODS				Nonprofit - Other	
CAROL WOODS		12/31/2019	365 Days Settled	t		
CHAPEL HILL, NC 27	7514				CR Beds 119 POS B	eds 0
ORANGE					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	85.8%
Balance S	heet	Income	Statement		Length of Stay	138.5
Current Assets	3,017,434	Total Charges	34,345,083		Average Wages	23.71
Fixed Assets	53,231,747	Contract Allowance	7,837,859	22.8%	Skilled Nursing	8.3%
Other Assets	66,793,111	Operating Revenue	26,507,224	77.2%	Ancillary Service	3.4%
Total Assets	123,042,292	Operating Expense	30,709,327	115.9%	Current Ratio	0.5
Current Liabilities	6,605,068	Operating Margin	-4,202,103	-15.9%	Days to Collect	29.8
Long Term Liabilities	87,755,888	Other Income	11,387,923	43.0%	Avg Payment Days	30.2
Total Equity	28,681,336	Other Expense	0	0.0%	Depreciation Rate	5.2%
Total Liab. and Equity	123,042,292	Net Profit or Loss	6,814,416	25.7%	Return on Equity	23.8%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345571 CAROLINA	A BAY HEALTHO	CARE CTR OF WILMIN	NGTON LLC		Proprietary - Corporation	n
CAROLINA BAY HEA	ALTHCARE CTR	OF 9/30/2019 3	65 Days Settled			
WILMINGTON, NC 2	8403				CR Beds 100 POS B	seds 0
NEW HANOVER					Key Performana	ce Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	97.1%
Balance S	Sheet	Income	Statement		Length of Stay	92.7
Current Assets	2,893,157	Total Charges	11,060,377		Average Wages	22.24
Fixed Assets	48,543	Contract Allowance	1,897,898	17.2%	Skilled Nursing	36.1%
Other Assets	0	Operating Revenue	9,162,479	82.8%	Ancillary Service	17.6%
Total Assets	2,941,700	Operating Expense	9,199,360	100.4%	Current Ratio	0.9
Current Liabilities	3,289,971	Operating Margin	-36,881	-0.4%	Days to Collect	73.8
Long Term Liabilities	0	Other Income	25,141	0.3%	Avg Payment Days	109.4
Total Equity	-348,271	Other Expense	0	0.0%	Depreciation Rate	4,006.2%
Total Liab. and Equity	2.941.700	Net Profit or Loss	(11,740)	-0.1%	Return on Equity	3.4%
		Net i folit of Loss	(11,740)	-0.170	Return on Equity	0.17
		I AND REHABILITATI	<u> </u>	-0.170	Proprietary - Corporation	
	CARE HEALTH	I AND REHABILITATI	<u> </u>			
345255 CAROLINA CAROLINA CARE HI	CARE HEALTH	I AND REHABILITATI	ON			n
345255 CAROLINA CAROLINA CARE HI REHABILITATION	CARE HEALTH	I AND REHABILITATI	ON		Proprietary - Corporatio	en Beds 0
345255 CAROLINA CAROLINA CARE HI REHABILITATION CHERRYVILLE, NC 2	EALTH AND	I AND REHABILITATI	ON		Proprietary - Corporation CR Beds 119 POS B	en Beds 0
CAROLINA CARE HIREHABILITATION CHERRYVILLE, NC 2	EALTH AND 28021	1 AND REHABILITATI 12/31/2019	ON		Proprietary - Corporation CR Beds 119 POS B Key Performana	eds 0
CAROLINA CARE HIREHABILITATION CHERRYVILLE, NC 2 GASTON PALMETTO GBA (NO	CARE HEALTH EALTH AND 28021 C) Sheet	1 AND REHABILITATI 12/31/2019	ON 365 Days Settled		Proprietary - Corporation CR Beds 119 POS B Key Performana Occupancy Rate	eds 0 ce Ind. 82.9% 156.6
CAROLINA CARE HIREHABILITATION CHERRYVILLE, NC 2 GASTON PALMETTO GBA (NO Balance S	CARE HEALTH EALTH AND 28021 C) Sheet	H AND REHABILITATI 12/31/2019 Income Total Charges	ON 365 Days Settled		Proprietary - Corporation CR Beds 119 POS B Key Performana Occupancy Rate Length of Stay	eds 0 ce Ind. 82.9% 156.6
CAROLINA CARE HIREHABILITATION CHERRYVILLE, NC 2 GASTON PALMETTO GBA (NO Balance S	CARE HEALTH EALTH AND 28021 C) Sheet 1,711,772	H AND REHABILITATI 12/31/2019 Income Total Charges	ON 365 Days Settled Statement 12,616,953	21.4%	Proprietary - Corporation CR Beds 119 POS B Key Performana Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 82.9%
CAROLINA CARE HIREHABILITATION CHERRYVILLE, NC 2 GASTON PALMETTO GBA (NO Balance S Current Assets Fixed Assets	CARE HEALTH EALTH AND 28021 C) Sheet 1,711,772 1,777,224	Income Total Charges Contract Allowance	ON 365 Days Settled Statement 12,616,953 2,693,919	21.4% 78.6%	Proprietary - Corporation CR Beds 119 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 82.99 156.6 17.74
CAROLINA CARE HIREHABILITATION CHERRYVILLE, NC 2 GASTON PALMETTO GBA (NO Balance S Current Assets Fixed Assets Other Assets	CARE HEALTH EALTH AND 28021 C) Sheet 1,711,772 1,777,224 0	Income Total Charges Contract Allowance Operating Revenue	ON 365 Days Settled Statement 12,616,953 2,693,919 9,923,034	21.4% 78.6% 95.0%	Proprietary - Corporation CR Beds 119 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 82.99 156.6 17.74 72.49
CAROLINA CARE HIREHABILITATION CHERRYVILLE, NC 2 GASTON PALMETTO GBA (NO Balance S Current Assets Fixed Assets Other Assets Total Assets	C) Sheet 1,711,772 1,777,224 0 3,488,996	Income Total Charges Contract Allowance Operating Revenue Operating Expense	ON 365 Days Settled Statement 12,616,953 2,693,919 9,923,034 9,430,378	21.4% 78.6% 95.0% 5.0%	Proprietary - Corporation CR Beds 119 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 82.9% 156.6 17.74 72.4% 24.4%
CAROLINA CARE HIREHABILITATION CHERRYVILLE, NC 2 GASTON PALMETTO GBA (NO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	C) Sheet 1,711,772 1,777,224 0 3,488,996 1,595,552	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	ON 365 Days Settled Statement 12,616,953 2,693,919 9,923,034 9,430,378 492,656	21.4% 78.6% 95.0% 5.0% 1.4%	Proprietary - Corporation CR Beds 119 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	seds 0 ce Ind. 82.9% 156.0 17.74 72.4% 24.4% 1.: 31.:

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345174 CAROLINA	PINES AT ASH	EVILLE			Proprietary - Corporatio	า
CAROLINA PINES A	T ASHEVILLE	12/31/2019	365 Days Settled	I		
ASHEVILLE, NC 288	01				CR Beds 120 POS B	eds 0
BUNCOMBE					Key Performana	ce Ind.
CAHABA GBA (TN)					Occupancy Rate	73.6%
Balance S	Sheet	Income	Statement		Length of Stay	118.0
Current Assets	1,233,860	Total Charges	8,769,398		Average Wages	16.32
Fixed Assets	294,881	Contract Allowance	768,944	8.8%	Skilled Nursing	86.1%
Other Assets	54,941	Operating Revenue	8,000,454	91.2%	Ancillary Service	13.9%
Total Assets	1,583,682	Operating Expense	8,249,194	103.1%	Current Ratio	0.7
Current Liabilities	1,816,630	Operating Margin	-248,740	-3.1%	Days to Collect	65.4
Long Term Liabilities	0	Other Income	3,939	0.0%	Avg Payment Days	75.6
Total Equity	-232,948	Other Expense	0	0.0%	Depreciation Rate	445.6%
Total Liab. and Equity	1,583,682	Net Profit or Loss	(244,801)	-3.1%	Return on Equity	105.1%
345116 CAROLINA	PINES AT GRE	ENSBORO, LLC			Proprietary - Corporatio	า
CAROLINA PINES A	T GREENSBOR	O, LLC 12/31/2019	334 Days Settled	I		
GREENSBORO, NC	27407	1/31/2019 2	215 Days Settled		CR Beds 126 POS B	eds 0
GUILFORD					Key Performana	e Ind.
Noridian (CA)					Occupancy Rate	72.8%
Balance S	Sheet	Income	Statement		Length of Stay	48.6
Current Assets	856,234	Total Charges	16,749,679		Average Wages	14.97
Fixed Assets	4,644,139	Contract Allowance	11,972,010	71.5%	Skilled Nursing	92.2%
Other Assets	176,697	Operating Revenue	4,777,669	28.5%	Ancillary Service	7.8%
Total Assets	5,677,070	Operating Expense	5,749,118	120.3%	Current Ratio	0.8
Current Liabilities	1,041,709	Operating Margin	-971,449	-20.3%	Days to Collect	97.2
Long Term Liabilities	7,816,786	Other Income	15,345	0.3%	Avg Payment Days	83.1
Total Equity	-3,181,425	Other Expense	0	0.0%	Depreciation Rate	11.2%
Total Liab. and Equity	5,677,070	Net Profit or Loss	(956,104)	-20.0%	Return on Equity	30.1%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345116 CAROLINA	A PINES AT GRE	ENSBORO, LLC			Proprietary - Corporation	n
CAROLINA PINES A	T GREENSBOR	O, LLC 12/31/2019	334 Days Settled	I		
GREENSBORO, NC	27407	1/31/2019 2	215 Days Settled		CR Beds 126 POS B	eds 0
GUILFORD					Key Performana	ce Ind.
Noridian (CA)					Occupancy Rate	67.4%
Balance S	Sheet	Income	Statement		Length of Stay	100.5
Current Assets	2,360,020	Total Charges	7,530,919		Average Wages	14.97
Fixed Assets	167,126	Contract Allowance	627,290	8.3%	Skilled Nursing	85.0%
Other Assets	52,321	Operating Revenue	6,903,629	91.7%	Ancillary Service	15.0%
Total Assets	2,579,467	Operating Expense	6,005,889	87.0%	Current Ratio	1.4
Current Liabilities	1,693,290	Operating Margin	897,740	13.0%	Days to Collect	93.5
Long Term Liabilities	0	Other Income	-11,563	-0.2%	Avg Payment Days	154.0
Total Equity	886,177	Other Expense	0	0.0%	Depreciation Rate	290.9%
Total Liab. and Equity	2,579,467	Net Profit or Loss	886,177	12.8%	Return on Equity	100.0%
345526 CAROLINA			205 Day - Oalla I		Proprietary - Partnershi	р
CAROLINA REHAB (CONNELLY SPG, NO BURKE		RKE 9/30/2019 (365 Days Settled		CR Beds 90 POS B	
	THE CAROLINIA)				Key Performana	ce Ind. 91.9%
BLUE CROSS (SOU'	•	Incomo	Statement		Occupancy Rate Length of Stay	58.3
Current Assets	1,234,701		14,569,683		· ·	22.24
	2,578,715	Total Charges	5,899,098	40.5%	Average Wages	65.1%
Fixed Assets		Contract Allowance			5	
Other Assets	487,251	Operating Revenue	8,670,585		Ancillary Service	34.9%
Total Assets	4,300,667	Operating Expense	8,753,946		Current Ratio	1.2
Current Liabilities	1,002,155	Operating Margin	-83,361		Days to Collect	42.8
Long Term Liabilities	1,832,409	Other Income	23,062		Avg Payment Days	12.3
Total Equity	1,466,103	Other Expense			Depreciation Rate	4.8%
Total Liab. and Equity	4,300,667	Net Profit or Loss	(60,299)	-0.7%	Return on Equity	-4.1%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345505 CAROLINA	REHAB CENT	ER OF CUMBERLAND)		Proprietary - Partnership)
CAROLINA REHAB (CUMBERLAND	CENTER OF	9/30/2019 3	365 Days Settled			
FAYETTEVILLE, NC	28306				CR Beds 136 POS Be	eds 0
CUMBERLAND					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	90.9%
Balance S	Sheet	Income	Statement		Length of Stay	46.9
Current Assets	2,612,443	Total Charges	20,296,081		Average Wages	19.66
Fixed Assets	4,083,447	Contract Allowance	7,429,667	36.6%	Skilled Nursing	60.9%
Other Assets	0	Operating Revenue	12,866,414	63.4%	Ancillary Service	39.1%
Total Assets	6,695,890	Operating Expense	12,371,571	96.2%	Current Ratio	1.5
Current Liabilities	1,691,061	Operating Margin	494,843	3.8%	Days to Collect	50.1
Long Term Liabilities	1,846,769	Other Income	167,670	1.3%	Avg Payment Days	12.7
Total Equity	3,158,060	Other Expense	0	0.0%	Depreciation Rate	4.0%
Total Liab. and Equity	6,695,890	Net Profit or Loss	662,513	5.1%	Return on Equity	21.0%
345072 CAROLINA	RIVERS NURS	ING AND REHABILIT	ATION CENTER		Proprietary - Corporation	1
CAROLINA RIVERS REHABILITATION C		9/30/2019 3	365 Days Settled			
JACKSONVILLE, NC	28540				CR Beds 120 POS Be	eds 0
ONSLOW					Key Performanad	o Ind
BLUE CROSS (NOR	T					e ma.
	TH CAROLINA)				Occupancy Rate	72.1%
Balance S	,	Income	Statement		Occupancy Rate Length of Stay	
Balance S Current Assets	Sheet	Income Total Charges	Statement 9,898,234			72.1%
	Sheet			24.5%	Length of Stay Average Wages	72.1% 117.0
Current Assets	-1,561,265	Total Charges	9,898,234		Length of Stay Average Wages	72.1% 117.0 19.41
Current Assets Fixed Assets	-1,561,265 93,303	Total Charges Contract Allowance	9,898,234 2,426,109	75.5%	Length of Stay Average Wages Skilled Nursing	72.1% 117.0 19.41 74.5%
Current Assets Fixed Assets Other Assets	-1,561,265 93,303 0	Total Charges Contract Allowance Operating Revenue	9,898,234 2,426,109 7,472,125	75.5% 107.6%	Length of Stay Average Wages Skilled Nursing Ancillary Service	72.1% 117.0 19.41 74.5% 25.5%
Current Assets Fixed Assets Other Assets Total Assets	-1,561,265 93,303 0 -1,467,962	Total Charges Contract Allowance Operating Revenue Operating Expense	9,898,234 2,426,109 7,472,125 8,040,174	75.5% 107.6% -7.6%	Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	72.1% 117.0 19.41 74.5% 25.5% (5.3)
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	-1,561,265 93,303 0 -1,467,962 292,642	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	9,898,234 2,426,109 7,472,125 8,040,174 -568,049	75.5% 107.6% -7.6% 2.7%	Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	72.1% 117.0 19.41 74.5% 25.5% (5.3) (78.0)

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345123 CAROLINA	VILLAGE INC				Nonprofit - Other	
CAROLINA VILLAGE	INC	3/31/2019 3	365 Days Settled			
HENDERSONVILLE,	NC 28792				CR Beds 58 POS B	eds 0
HENDERSON					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	83.2%
Balance S	Sheet	Income	Statement		Length of Stay 5	
Current Assets	9,141,111	Total Charges	26,568,663		Average Wages	20.65
Fixed Assets	82,712,191	Contract Allowance	3,169,113	11.9%	Skilled Nursing	11.9%
Other Assets	10,519,960	Operating Revenue	23,399,550	88.1%	Ancillary Service	18.4%
Total Assets	102,373,262	Operating Expense	24,998,505	106.8%	Current Ratio	1.0
Current Liabilities	9,017,464	Operating Margin	-1,598,955	-6.8%	Days to Collect	26.3
Long Term Liabilities	100,327,161	Other Income	1,409,528	6.0%	Avg Payment Days	73.0
Total Equity	-6,971,363	Other Expense	0	0.0%	Depreciation Rate	0.9%
Total Liab. and Equity	102,373,262	Net Profit or Loss	(189,427)	-0.8%	Return on Equity	2.7%
345103 CARRINGT	ON PLACE				Proprietary - Corporation	n
CARRINGTON PLAC	E	9/30/2019 3	365 Days Settled			
MATTHEWS, NC 281	105				CR Beds 176 POS B	eds 0
MECKLENBURG					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	86.1%
Balance S	Sheet	Income	Statement		Length of Stay	128.6
Current Assets	2,271,623	Total Charges	13,347,273		Average Wages	18.16
Fixed Assets	2,402,222	Contract Allowance	0	0.0%	Skilled Nursing	93.1%
Other Assets	2,388,820	Operating Revenue	13,347,273	100.0%	Ancillary Service	4.4%
Total Assets	7,062,665	Operating Expense	13,196,022	98.9%	Current Ratio	2.3
	994,962	Operating Margin	151,251	1.1%	Days to Collect	35.1
Current Liabilities	,					
Current Liabilities Long Term Liabilities	4,109,452	Other Income	8,630	0.1%	Avg Payment Days	26.8
		Other Income Other Expense	8,630 0		Avg Payment Days Depreciation Rate	26.8 4.2%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345434 CARVER L	IVING CENTER				Proprietary - Partnership)
CARVER LIVING CE	NTER	12/31/2019	365 Days Settled	d		
DURHAM, NC 27704					CR Beds 232 POS B	eds 0
DURHAM					Key Performana	ce Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	74.1%
Balance S	Sheet	Income	Statement		Length of Stay	158.0
Current Assets	1,801,034	Total Charges	16,893,057		Average Wages	20.88
Fixed Assets	666,587	Contract Allowance	1,625,577	9.6%	Skilled Nursing	86.2%
Other Assets	224,584	Operating Revenue	15,267,480	90.4%	Ancillary Service	13.8%
Total Assets	2,692,205	Operating Expense	15,372,651	100.7%	Current Ratio	0.4
Current Liabilities	4,193,938	Operating Margin	-105,171	-0.7%	Days to Collect	24.7
Long Term Liabilities	0	Other Income	168,420	1.1%	Avg Payment Days	46.9
Total Equity	-1,501,733	Other Expense	0	0.0%	Depreciation Rate	179.7%
Total Liab. and Equity	2,692,205	Net Profit or Loss	63,249	0.4%	Return on Equity	-4.2%
345403 CARY HEA	LTH AND REHA	BILITATION			Proprietary - Other	
CARY HEALTH AND	REHABILITATIO	DN 12/31/2019	365 Days Settled	d		
CARY, NC 27518					CR Beds 120 POS B	eds 0
WAKE					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	70.4%
Balance S	Sheet	Income	Statement		Length of Stay	142.1
Current Assets	51,898,143	Total Charges	10,630,350		Average Wages	24.22
Fixed Assets	8,337,136	Contract Allowance	2,996,868	28.2%	Skilled Nursing	85.8%
Other Assets	0	Operating Revenue	7,633,482	71.8%	Ancillary Service	14.2%
Total Assets	60,235,279	Operating Expense	8,505,676	111.4%	Current Ratio	0.8
Current Liabilities	61,638,638	Operating Margin	-872,194	-11.4%	Days to Collect	42.3
Long Term Liabilities	7,631,184	Other Income	960,392	12.6%	Avg Payment Days	7.3
Total Equity	-9,034,543	Other Expense	0	0.0%	Depreciation Rate	13.4%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345410 CENTRAL	CONTINUING C	ARE			Proprietary - Partnership)
CENTRAL CONTINU	ING CARE	9/30/2019	365 Days Settled			
MOUNT AIRY, NC 27	7030				CR Beds 120 POS B	eds 0
SURRY					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	83.5%
Balance S	heet	Income	Statement		Length of Stay	272.9
Current Assets	1,374,990	Total Charges	9,616,581		Average Wages	17.29
Fixed Assets	565,138	Contract Allowance	828,378	8.6%	Skilled Nursing	74.2%
Other Assets	0	Operating Revenue	8,788,203	91.4%	Ancillary Service	25.8%
Total Assets	1,940,128	Operating Expense	8,696,670	99.0%	Current Ratio	2.0
Current Liabilities	674,690	Operating Margin	91,533	1.0%	Days to Collect	46.5
Long Term Liabilities	0	Other Income	44,694	0.5%	Avg Payment Days	25.6
Total Equity	1,265,438	Other Expense	0	0.0%	Depreciation Rate	73.5%
Total Liab. and Equity	1,940,128	Net Profit or Loss	136,227	1.6%	Return on Equity	10.8%
345405 CHARLOTT	ΓΕ HEALTH & R	EHABILITATION CEI	NTER		Proprietary - Partnership)
CHARLOTTE HEALT CENTER	H & REHABILIT	ATION 9/30/2019 :	365 Days Settled			
CHARLOTTE, NC 28	214				CR Beds 90 POS B	eds 0
MECKLENBURG					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	94.3%
Balance S	heet	Income	Statement		Length of Stay	63.4
Current Assets	2,080,133	Total Charges	13,021,903		Average Wages	22.11
Fixed Assets	2,497,570	Contract Allowance	4,567,749	35.1%	Skilled Nursing	67.5%
Other Assets	265,390	Operating Revenue	8,454,154	64.9%	Ancillary Service	32.5%
Total Assets	4,843,093	Operating Expense	8,638,701	102.2%	Current Ratio	0.5
Current Liabilities	4,586,157	Operating Margin	-184,547	-2.2%	Days to Collect	73.2
Long Term Liabilities	0	Other Income	38,690	0.5%	Avg Payment Days	109.1
Total Equity	256,936	Other Expense	0	0.0%	Depreciation Rate	4.2%
Total Liab. and Equity	4,843,093	Net Profit or Loss	(145,857)	-1.7%	Return on Equity	-56.8%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345095 CHATHAM	NURSING & RE	HABILITATION			Proprietary - Corporation	ı
CHATHAM NURSING	G & REHABILITA	TION 9/30/2019 3	65 Days Settled			
ELKIN, NC 28621					CR Beds 127 POS B	eds 0
SURRY					Key Performanad	e Ind.
PALMETTO GBA (No	C)				Occupancy Rate	92.0%
Balance S	Sheet	Income	Statement		Length of Stay	126.5
Current Assets	906,482	Total Charges	12,662,624		Average Wages	18.08
Fixed Assets	74,343	Contract Allowance	2,523,716	19.9%	Skilled Nursing	67.6%
Other Assets	0	Operating Revenue	10,138,908	80.1%	Ancillary Service	25.0%
Total Assets	980,825	Operating Expense	10,583,301	104.4%	Current Ratio	0.6
Current Liabilities	1,429,436	Operating Margin	-444,393	-4.4%	Days to Collect	25.0
Long Term Liabilities	0	Other Income	103,950	1.0%	Avg Payment Days	34.9
Total Equity	-448,611	Other Expense	0	0.0%	Depreciation Rate	498.0%
17						
	980,825	Net Profit or Loss	(340,443)	-3.4%	Return on Equity	75.9%
Total Liab. and Equity 345487 CHERRY P	POINT BAY NUR	SING AND REHABILIT	TATION CENTER		Return on Equity Proprietary - Corporation	
Total Liab. and Equity	POINT BAY NUR Y NURSING AND	SING AND REHABILIT			. ,	
Total Liab. and Equity 345487 CHERRY P CHERRY POINT BAY REHABILITATION CI HAVELOCK, NC 285	YOINT BAY NUR Y NURSING AND	SING AND REHABILIT	TATION CENTER		. ,	า
Total Liab. and Equity 345487 CHERRY P CHERRY POINT BAY REHABILITATION CI	YOINT BAY NUR Y NURSING AND	SING AND REHABILIT	TATION CENTER		Proprietary - Corporation	n eds 0
Total Liab. and Equity 345487 CHERRY P CHERRY POINT BAY REHABILITATION CI HAVELOCK, NC 285	Y NURSING AND ENTER	SING AND REHABILIT	TATION CENTER		Proprietary - Corporation CR Beds 70 POS B	eds 0
Total Liab. and Equity 345487 CHERRY P CHERRY POINT BAY REHABILITATION CI HAVELOCK, NC 285 CRAVEN	POINT BAY NUR Y NURSING AND ENTER 32 TH CAROLINA)	- SING AND REHABILIT D 9/30/2019 30	TATION CENTER		Proprietary - Corporation CR Beds 70 POS B Key Performana	n eds 0
Total Liab. and Equity 345487 CHERRY P CHERRY POINT BAY REHABILITATION CI HAVELOCK, NC 285 CRAVEN BLUE CROSS (NOR	POINT BAY NUR Y NURSING AND ENTER 32 TH CAROLINA) Sheet	- SING AND REHABILIT D 9/30/2019 30	FATION CENTER		Proprietary - Corporation CR Beds 70 POS B Key Performanae Occupancy Rate	eds 0 ce Ind. 91.5%
Total Liab. and Equity 345487 CHERRY P CHERRY POINT BAY REHABILITATION CI HAVELOCK, NC 285 CRAVEN BLUE CROSS (NOR Balance S	POINT BAY NUR Y NURSING AND ENTER 32 TH CAROLINA) Sheet	SING AND REHABILIT 9/30/2019 30 Income	FATION CENTER 65 Days Settled Statement		Proprietary - Corporation CR Beds 70 POS B Key Performanae Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 91.5%
Total Liab. and Equity 345487 CHERRY P CHERRY POINT BAY REHABILITATION CI HAVELOCK, NC 285 CRAVEN BLUE CROSS (NOR Balance S Current Assets	POINT BAY NUR Y NURSING AND ENTER 32 TH CAROLINA) Sheet -1,485,057	SING AND REHABILIT 9/30/2019 30 Income Total Charges	TATION CENTER 65 Days Settled Statement 7,181,376	20.4%	Proprietary - Corporation CR Beds 70 POS B Key Performanae Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 91.5% 99.8
Total Liab. and Equity 345487 CHERRY P CHERRY POINT BAY REHABILITATION CI HAVELOCK, NC 285 CRAVEN BLUE CROSS (NOR Balance S Current Assets Fixed Assets	POINT BAY NUR Y NURSING AND ENTER 32 TH CAROLINA) Sheet -1,485,057 80,093	SING AND REHABILIT 9/30/2019 30 Income Total Charges Contract Allowance	TATION CENTER 65 Days Settled Statement 7,181,376 1,468,452	20.4%	Proprietary - Corporation CR Beds 70 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 91.5% 99.6 19.03
Total Liab. and Equity 345487 CHERRY P CHERRY POINT BAY REHABILITATION CI HAVELOCK, NC 285 CRAVEN BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets	POINT BAY NUR Y NURSING AND ENTER 32 TH CAROLINA) Sheet -1,485,057 80,093	SING AND REHABILIT 9/30/2019 30 Income Total Charges Contract Allowance Operating Revenue	Statement 7,181,376 1,468,452 5,712,924	20.4% 79.6%	Proprietary - Corporation CR Beds 70 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 91.5% 99.8 19.03 75.7% 24.3%
Total Liab. and Equity 345487 CHERRY P CHERRY POINT BAY REHABILITATION CI HAVELOCK, NC 285 CRAVEN BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets	POINT BAY NUR Y NURSING AND ENTER 32 TH CAROLINA) Sheet -1,485,057 80,093 0 -1,404,964	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 7,181,376 1,468,452 5,712,924 5,630,316	20.4% 79.6% 98.6% 1.4%	Proprietary - Corporation CR Beds 70 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 Se Ind. 91.5% 99.8 19.03 75.7% 24.3% (9.2
Total Liab. and Equity 345487 CHERRY P CHERRY POINT BAY REHABILITATION CI HAVELOCK, NC 285 CRAVEN BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	POINT BAY NUR Y NURSING AND ENTER 32 TH CAROLINA) Sheet -1,485,057 80,093 0 -1,404,964 160,626	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 7,181,376 1,468,452 5,712,924 5,630,316 82,608	20.4% 79.6% 98.6% 1.4% 3.6%	Proprietary - Corporation CR Beds 70 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 91.5% 99.4 19.00 75.7% 24.3% (9.2

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345164 CHOWAN I	RIVER NURSING	AND REHABILITAT	ION CENTER		Proprietary - Corporation	
CHOWAN RIVER NU REHABILITATION C		9/30/2019 3	365 Days Settled			
EDENTON, NC 2793	2				CR Beds 130 POS Be	eds 0
CHOWAN					Key Performanac	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	68.4%
Balance S	heet	Income	Statement		Length of Stay	172.6
Current Assets	3,443,911	Total Charges	9,126,274		Average Wages	16.98
Fixed Assets	89,640	Contract Allowance	1,841,451	20.2%	Skilled Nursing	79.9%
Other Assets	0	Operating Revenue	7,284,823	79.8%	Ancillary Service	20.1%
Total Assets	3,533,551	Operating Expense	7,499,832	103.0%	Current Ratio	9.8
Current Liabilities	351,703	Operating Margin	-215,009	-3.0%	Days to Collect	170.5
Long Term Liabilities	0	Other Income	144,549	2.0%	Avg Payment Days	18.1
Total Equity	3,181,848	Other Expense	0	0.0%	Depreciation Rate	64.6%
Total Liab. and Equity	3,533,551	Net Profit or Loss	(70,460)	-1.0%	Return on Equity	-2.2%
345008 CITADEL A	T MYERS PAR	K, LLC			Proprietary - Corporation	ı
CITADEL AT MYERS	PARK, LLC	12/31/2019	245 Days Settled			
CHARLOTTE, NC 28	207	4/30/2019 1	20 Days Settled		CR Beds 133 POS Beds 0	
MECKLENBURG					Key Performanac	e Ind.
Noridian (CA)						
					Occupancy Rate	71.1%
Balance S	heet	Income	Statement		Occupancy Rate Length of Stay	71.1% 138.5
Balance S Current Assets		Income Total Charges	Statement 2,804,631			
				11.0%	Length of Stay	138.5
Current Assets	1,280,112	Total Charges	2,804,631		Length of Stay Average Wages	138.5 12.75
Current Assets Fixed Assets	1,280,112 662,024	Total Charges Contract Allowance	2,804,631 308,940	89.0%	Length of Stay Average Wages Skilled Nursing	138.5 12.75 83.6%
Current Assets Fixed Assets Other Assets	1,280,112 662,024 100,249	Total Charges Contract Allowance Operating Revenue	2,804,631 308,940 2,495,691	89.0% 111.1%	Length of Stay Average Wages Skilled Nursing Ancillary Service	138.5 12.75 83.6% 16.4%
Current Assets Fixed Assets Other Assets Total Assets	1,280,112 662,024 100,249 2,042,385	Total Charges Contract Allowance Operating Revenue Operating Expense	2,804,631 308,940 2,495,691 2,772,342	89.0% 111.1% -11.1%	Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	138.5 12.75 83.6% 16.4% 0.2
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	1,280,112 662,024 100,249 2,042,385 6,009,456	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	2,804,631 308,940 2,495,691 2,772,342 -276,651	89.0% 111.1% -11.1% 2.9%	Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	138.5 12.75 83.6% 16.4% 0.2 125.9

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345008 CITADEL A	T MYERS PAR	K, LLC			Proprietary - Corporation	า
CITADEL AT MYERS	PARK, LLC	12/31/2019	245 Days Settled	d		
CHARLOTTE, NC 28	207	4/30/2019 120 Days Settled			CR Beds 133 POS B	eds 0
MECKLENBURG					Key Performanad	e Ind.
Noridian (CA)					Occupancy Rate	70.8%
Balance S	heet	Income	Statement		Length of Stay	145.0
Current Assets	1,067,171	Total Charges	4,935,582		Average Wages	12.75
Fixed Assets	202,689	Contract Allowance	-275,558	-5.6%	Skilled Nursing	98.1%
Other Assets	81,702	Operating Revenue	5,211,140	105.6%	Ancillary Service	1.9%
Total Assets	1,351,562	Operating Expense	5,115,818	98.2%	Current Ratio	0.9
Current Liabilities	1,253,008	Operating Margin	95,322	1.8%	Days to Collect	58.6
Long Term Liabilities	0	Other Income	3,232	0.1%	Avg Payment Days	85.7
Total Equity	98,554	Other Expense	0	0.0%	Depreciation Rate	295.4%
Total Liab. and Equity	1,351,562	Net Profit or Loss	98,554	1.9%	Return on Equity	100.0%
345184 CITADEL E	LIZABETH CITY	/ LLC			Proprietary - Partnership)
CITADEL ELIZABETI	H CITY LLC	12/31/2019	214 Days Settled	d		
ELIZABETH CITY, N	C 27909	5/31/2019 1	51 Days Settled		CR Beds 108 POS Beds 0	
PASQUOTANK					Key Performanad	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	72.0%
Balance S	heet	Income	Statement		Length of Stay	99.5
Current Assets	1,368,868	Total Charges	4,215,641		Average Wages	15.27
Fixed Assets	327,992	Contract Allowance	1,524,085	36.2%	Skilled Nursing	77.5%
Other Assets	605,629	Operating Revenue	2,691,556	63.8%	Ancillary Service	22.5%
Total Assets	2,302,489	Operating Expense	3,302,799	122.7%	Current Ratio	2.1
Current Liabilities	655,333	Operating Margin	-611,243	-22.7%	Days to Collect	271.1
Long Term Liabilities	2,232,777	Other Income	199	0.0%	Avg Payment Days	72.4
Total Equity	-585,621	Other Expense	0	0.0%	Depreciation Rate	80.9%
Total Liab. and Equity	2,302,489	Net Profit or Loss	(611,044)	-22.7%	Return on Equity	104.3%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345184 CITADEL E	LIZABETH CITY	/ LLC			Proprietary - Partnership)
CITADEL ELIZABETI	H CITY LLC	12/31/2019	214 Days Settled			
ELIZABETH CITY, N	C 27909	5/31/2019 1	51 Days Settled		CR Beds 108 POS Be	eds 0
PASQUOTANK					Key Performanad	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	62.7%
Balance S	Sheet	Income	Statement		Length of Stay	92.9
Current Assets	63,000	Total Charges	3,843,317		Average Wages	15.27
Fixed Assets	187,080	Contract Allowance	299,238	7.8%	Skilled Nursing	87.3%
Other Assets	11,065	Operating Revenue	3,544,079	92.2%	Ancillary Service	12.7%
Total Assets	261,145	Operating Expense	3,573,687	100.8%	Current Ratio	0.2
Current Liabilities	287,686	Operating Margin	-29,608	-0.8%	Days to Collect	63.1
Long Term Liabilities	0	Other Income	3,067	0.1%	Avg Payment Days	18.4
Total Equity	-26,541	Other Expense	0	0.0%	Depreciation Rate	292.9%
Total Liab. and Equity	261,145	Net Profit or Loss	(26,541)	-0.7%	Return on Equity	100.0%
345015 CLAPP'S C	ONVALESCEN	T NURSING HOME IN	С		Proprietary - Corporation	า
CLAPP'S CONVALES	SCENT NURSIN	G 9/30/2019 3	365 Days Settled			
ASHEBORO, NC 272	203				CR Beds 96 POS Be	eds 0
RANDOLPH					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	95.1%
Balance S	Sheet	Income	Statement		Length of Stay	69.7
Current Assets	1,282,113	Total Charges	11,638,469		Average Wages	16.30
Fixed Assets	363,161	Contract Allowance	2,991,864	25.7%	Skilled Nursing	85.8%
Other Assets	0	Operating Revenue	8,646,605	74.3%	Ancillary Service	14.2%
Total Assets	1,645,274	Operating Expense	8,177,516	94.6%	Current Ratio	6.0
Current Liabilities	212,301	Operating Margin	469,089	5.4%	Days to Collect	42.7
Long Term Liabilities	256,751	Other Income	209,563	2.4%	Avg Payment Days	9.5
Total Equity	1,176,222	Other Expense	0	0.0%	Depreciation Rate	41.4%
Total Liab. and Equity	1,645,274	Net Profit or Loss	678,652		Return on Equity	57.7%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345024 CLAPPS N	URSING CENTE	ER INC			Proprietary - Corporatio	n
CLAPPS NURSING (CENTER INC	9/30/2019	365 Days Settled			
PLEASANT GARDEN	N, NC 27313				CR Beds 118 POS B	eds 0
GUILFORD					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	91.4%
Balance S	Sheet	Income	Statement		Length of Stay	88.3
Current Assets	1,179,753	Total Charges	14,844,179		Average Wages	17.84
Fixed Assets	601,401	Contract Allowance	5,012,162	33.8%	Skilled Nursing	77.6%
Other Assets	0	Operating Revenue	9,832,017	66.2%	Ancillary Service	22.4%
Total Assets	1,781,154	Operating Expense	9,670,097	98.4%	Current Ratio	2.4
Current Liabilities	496,103	Operating Margin	161,920	1.6%	Days to Collect	39.0
Long Term Liabilities	0	Other Income	281,262	2.9%	Avg Payment Days	13.1
Total Equity	1,285,051	Other Expense	0	0.0%	Depreciation Rate	32.0%
Total Liab. and Equity	1,781,154	Net Profit or Loss	443,182	4.5%	Return on Equity	34.5%
345433 CLAY COU	INTY CARE CEN	ITER			Proprietary - Other	
CLAY COUNTY CAR	E CENTER	12/31/2019	365 Days Settled	I		
HAYESVILLE, NC 28	3904				CR Beds 90 POS B	eds 0
CLAY					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVIC	≣S			Occupancy Rate	88.9%
Balance S	Sheet	Income	Statement		Length of Stay	174.9
Current Assets	36,605,721	Total Charges	7,848,569		Average Wages	19.15
Fixed Assets	4,079,178	Contract Allowance	1,297,351	16.5%	Skilled Nursing	81.2%
Other Assets	0	Operating Revenue	6,551,218	83.5%	Ancillary Service	18.8%
Total Assets	40,684,899	Operating Expense	6,046,093	92.3%	Current Ratio	1.0
Current Liabilities	38,123,628	Operating Margin	505,125	7.7%	Days to Collect	37.4
Long Term Liabilities	4,142,176	Other Income	5,024	0.1%	Avg Payment Days	10.3
Total Equity	-1,580,905	Other Expense	0	0.0%	Depreciation Rate	12.0%
Total Liab. and Equity	40,684,899	Net Profit or Loss	510,149	7.8%	Return on Equity	-32.3%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345562 CLEAR CR	EEK NURSING	& REHABILITATION	CENTER		Proprietary - Corporation	n
CLEAR CREEK NUR REHABILITATION CE		9/30/2019	365 Days Settled			
MINT HILL, NC 28227	7				CR Beds 120 POS E	Beds 0
MECKLENBURG					Key Performana	ce Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	73.2%
Balance S	heet	Income	Statement		Length of Stay	111.7
Current Assets	-1,205,705	Total Charges	10,310,588		Average Wages	18.53
Fixed Assets	559,882	Contract Allowance	1,856,456	18.0%	Skilled Nursing	74.1%
Other Assets	0	Operating Revenue	8,454,132	82.0%	Ancillary Service	25.9%
Total Assets	-645,823	Operating Expense	9,700,991	114.7%	Current Ratio	(5.6)
Current Liabilities	216,694	Operating Margin	-1,246,859	-14.7%	Days to Collect	(54.2)
Long Term Liabilities	0	Other Income	73,860	0.9%	Avg Payment Days	8.4
Total Equity	-862,517	Other Expense	0	0.0%	Depreciation Rate	73.8%
Total Liab. and Equity	-645,823	Net Profit or Loss	(1,172,999)	-13.9%	Return on Equity	136.0%
345282 CLEVELAN	D PINES				Nonprofit - Church	
CLEVELAND PINES		12/31/2019	365 Days Settled	d		
SHELBY, NC 28150					CR Beds 120 POS E	Beds 0
CLEVELAND					Key Performana	ce Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	91.7%
Balance S	heet	Income	Statement		Length of Stay	106.0
Current Assets	595,480	Total Charges	11,115,006		Average Wages	20.29
Fixed Assets	3,761,857	Contract Allowance	2,430,362	21.9%	Skilled Nursing	71.8%
Other Assets	0	Operating Revenue	8,684,644	78.1%	Ancillary Service	28.2%
Total Assets	4,357,337	Operating Expense	12,084,806	139.2%	Current Ratio	1.4
Current Liabilities	423,930	Operating Margin	-3,400,162	-39.2%	Days to Collect	24.8
Long Term Liabilities	0	Other Income	7,990	0.1%	Avg Payment Days	9.0
Total Equity	3,933,407	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	4,357,337	Net Profit or Loss	(3,392,172)	-39.1%	Return on Equity	-86.2%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345446 COLLEGE	PINES HEALTH	AND REHABILITATION	ON		Nonprofit - Other	
COLLEGE PINES HE REHABILITATION	EALTH AND	12/31/2019	184 Days Settled			
CONNELLY SPG, NO	C 28612	6/30/2019 1	81 Days Settled		CR Beds 104 POS Be	eds 0
BURKE					Key Performanac	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	82.6%
Balance S	Sheet	Income	Statement		Length of Stay	105.7
Current Assets	-1,811,536	Total Charges	5,408,762		Average Wages	23.02
Fixed Assets	1,317,339	Contract Allowance	1,972,612	36.5%	Skilled Nursing	75.0%
Other Assets	0	Operating Revenue	3,436,150	63.5%	Ancillary Service	23.0%
Total Assets	-494,197	Operating Expense	4,109,541	119.6%	Current Ratio	(0.5)
Current Liabilities	3,360,312	Operating Margin	-673,391	-19.6%	Days to Collect	(3.6)
Long Term Liabilities	0	Other Income	-27,858	-0.8%	Avg Payment Days	51.9
Total Equity	-3,854,509	Other Expense	0	0.0%	Depreciation Rate	1.9%
Total Liab. and Equity	-494,197	Net Profit or Loss	(701,249)	-20.4%	Return on Equity	18.2%
345446 COLLEGE	PINES HEALTH	AND REHABILITATION	ON		Proprietary - Corporation	l
COLLEGE PINES HE REHABILITATION	EALTH AND	12/31/2019	184 Days Settled			
CONNELLY SPG, NO	C 28612	6/30/2019 1	81 Days Settled		CR Beds 104 POS Be	eds 0
BURKE					Key Performanac	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	83.5%
Balance S	Sheet	Income	Statement		Length of Stay	79.9
Current Assets	1,806,409	Total Charges	6,226,011		Average Wages	23.02
Fixed Assets	223,600	Contract Allowance	1,445,000	23.2%	Skilled Nursing	63.8%
Other Assets	14,050	Operating Revenue	4,781,011	76.8%	Ancillary Service	34.0%
	2,044,059	Operating Expense	4,705,834	98.4%	Current Ratio	1.2
Total Assets	2,044,039					
Total Assets Current Liabilities	1,456,014	Operating Margin	75,177	1.6%	Days to Collect	98.4
		Operating Margin Other Income	75,177 43,394		Days to Collect Avg Payment Days	98.4 44.2
Current Liabilities	1,456,014			0.9%	•	

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345288 COMPASS	HEALTHCARE	AND REHAB ROWAN	I, LLC		Proprietary - Corporation	n
COMPASS HEALTHOROWAN, LLC	CARE AND REH	IAB 9/30/2019 2	85 Days Settled			
SPENCER, NC 2815	9				CR Beds 70 POS E	Beds 0
ROWAN					Key Performana	ce Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	89.3%
Balance S	Sheet	Income	Statement		Length of Stay	250.9
Current Assets	790,882	Total Charges	6,114,232		Average Wages	20.92
Fixed Assets	9,155	Contract Allowance	966,531	15.8%	Skilled Nursing	53.2%
Other Assets	0	Operating Revenue	5,147,701	84.2%	Ancillary Service	22.9%
Total Assets	800,037	Operating Expense	5,042,839	98.0%	Current Ratio	1.2
Current Liabilities	679,116	Operating Margin	104,862	2.0%	Days to Collect	39.0
Long Term Liabilities	0	Other Income	35,134	0.7%	Avg Payment Days	36.4
Total Carrity	120,921	Other Expense	0	0.0%	Depreciation Rate	2,705.9%
Total Equity						
Total Liab. and Equity		Net Profit or Loss	139,996	2.7%	Return on Equity	115.8%
Total Liab. and Equity 345516 CONOVER	800,037	REHAB CTR		2.7%	Return on Equity Proprietary - Corporation	
Total Liab. and Equity 345516 CONOVER CONOVER NURSING CONOVER, NC 2861	800,037 NURSING AND G AND REHAB (REHAB CTR	139,996 65 Days Settled	2.7%	Proprietary - Corporation CR Beds 90 POS E	en Beds 0
Total Liab. and Equity 345516 CONOVER CONOVER NURSING CONOVER, NC 2861 CATAWBA	800,037 NURSING AND G AND REHAB (REHAB CTR		2.7%	Proprietary - Corporation CR Beds 90 POS B Key Performana	Beds 0
Total Liab. and Equity 345516 CONOVER CONOVER NURSING CONOVER, NC 2861 CATAWBA BLUE CROSS (SOU	800,037 NURSING AND G AND REHAB (65 Days Settled	2.7%	Proprietary - Corporation CR Beds 90 POS E Key Performana Occupancy Rate	eds 0 ce Ind. 88.2%
Total Liab. and Equity 345516 CONOVER CONOVER NURSING CONOVER, NC 2861 CATAWBA BLUE CROSS (SOU' Balance S	800,037 NURSING AND G AND REHAB (3 TH CAROLINA) Sheet	REHAB CTR OTR 9/30/2019 30 Income	65 Days Settled Statement	2.7%	Proprietary - Corporation CR Beds 90 POS E Key Performana Occupancy Rate Length of Stay	eds 0 ce Ind. 88.2% 90.3
Total Liab. and Equity 345516 CONOVER CONOVER NURSING CONOVER, NC 2861 CATAWBA BLUE CROSS (SOU' Balance S Current Assets	800,037 NURSING AND G AND REHAB (3 TH CAROLINA) Sheet 1,415,130	REHAB CTR OTR 9/30/2019 30 Income Total Charges	65 Days Settled Statement 9,975,947		Proprietary - Corporation CR Beds 90 POS E Key Performana Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 88.2% 90.3
Total Liab. and Equity 345516 CONOVER CONOVER NURSING CONOVER, NC 2861 CATAWBA BLUE CROSS (SOU' Balance S Current Assets Fixed Assets	800,037 NURSING AND G AND REHAB (3 TH CAROLINA) Sheet 1,415,130 363,318	REHAB CTR OTR 9/30/2019 30 Income Total Charges Contract Allowance	65 Days Settled Statement 9,975,947 2,546,152	25.5%	Proprietary - Corporation CR Beds 90 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 88.2% 90.3 18.62
Total Liab. and Equity 345516 CONOVER CONOVER NURSING CONOVER, NC 2861 CATAWBA BLUE CROSS (SOU' Balance S Current Assets	800,037 NURSING AND G AND REHAB (13 TH CAROLINA) Sheet 1,415,130 363,318 -39,223	REHAB CTR OTR 9/30/2019 30 Income Total Charges Contract Allowance Operating Revenue	65 Days Settled Statement 9,975,947	25.5%	Proprietary - Corporation CR Beds 90 POS E Key Performana Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 88.2% 90.3
Total Liab. and Equity 345516 CONOVER CONOVER NURSING CONOVER, NC 2861 CATAWBA BLUE CROSS (SOU' Balance S Current Assets Fixed Assets	800,037 NURSING AND G AND REHAB (13 TH CAROLINA) Sheet 1,415,130 363,318 -39,223 1,739,225	REHAB CTR OTR 9/30/2019 30 Income Total Charges Contract Allowance Operating Revenue	65 Days Settled Statement 9,975,947 2,546,152	25.5%	Proprietary - Corporation CR Beds 90 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	90.3 18.62 73.2%
Total Liab. and Equity 345516 CONOVER CONOVER NURSING CONOVER, NC 2861 CATAWBA BLUE CROSS (SOU' Balance S Current Assets Fixed Assets Other Assets	800,037 NURSING AND G AND REHAB (13 TH CAROLINA) Sheet 1,415,130 363,318 -39,223	REHAB CTR OTR 9/30/2019 30 Income Total Charges Contract Allowance Operating Revenue	Statement 9,975,947 2,546,152 7,429,795	25.5% 74.5% 95.8%	Proprietary - Corporation CR Beds 90 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	90.3 18.62 73.2% 0.8
Total Liab. and Equity 345516 CONOVER CONOVER NURSING CONOVER, NC 2861 CATAWBA BLUE CROSS (SOUT Balance S Current Assets Fixed Assets Other Assets Total Assets	800,037 NURSING AND G AND REHAB (13 TH CAROLINA) Sheet 1,415,130 363,318 -39,223 1,739,225	REHAB CTR OTR 9/30/2019 30 Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 9,975,947 2,546,152 7,429,795 7,115,251	25.5% 74.5% 95.8% 4.2%	Proprietary - Corporation CR Beds 90 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 88.2% 90.3 18.62
Total Liab. and Equity 345516 CONOVER CONOVER NURSING CONOVER, NC 2861 CATAWBA BLUE CROSS (SOU' Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	800,037 NURSING AND G AND REHAB (13 TH CAROLINA) Sheet 1,415,130 363,318 -39,223 1,739,225 1,676,013	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	Statement 9,975,947 2,546,152 7,429,795 7,115,251 314,544	25.5% 74.5% 95.8% 4.2% 0.8%	Proprietary - Corporation CR Beds 90 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	90.3 18.62 73.2% 26.8% 68.3

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345325 CORNERS	TONE NURSING	AND REHABILITATI	ON CENTER		Proprietary - Corporation	n
CORNERSTONE NU REHABILITATION CE		9/30/2019 3	365 Days Settled			
DUNN, NC 28335					CR Beds 108 POS E	Beds 0
HARNETT					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	88.1%
Balance S	heet	Income	Statement		Length of Stay	142.3
Current Assets	2,586,359	Total Charges	10,067,135		Average Wages	16.55
Fixed Assets	47,202	Contract Allowance	2,223,729	22.1%	Skilled Nursing	79.8%
Other Assets	0	Operating Revenue	7,843,406	77.9%	Ancillary Service	18.1%
Total Assets	2,633,561	Operating Expense	7,738,808	98.7%	Current Ratio	6.5
Current Liabilities	398,234	Operating Margin	104,598	1.3%	Days to Collect	118.4
Long Term Liabilities	0	Other Income	181,631	2.3%	Avg Payment Days	15.3
Total Equity	2,235,327	Other Expense	0	0.0%	Depreciation Rate	305.7%
Total Liab. and Equity	2,633,561	Net Profit or Loss	286,229	3.6%	Return on Equity	12.8%
345390 COUNTRYS	SIDE				Proprietary - Corporation	n
COUNTRYSIDE		6/30/2019 2	273 Days Settled			
STOKESDALE, NC 2	7357	9/30/2019 9	2 Days Settled		CR Beds 76 POS E	Beds 0
GUILFORD					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	92.2%
Balance S	heet	Income	Statement		Length of Stay	238.7
Current Assets	432,122	Total Charges	1,511,191		Average Wages	18.57
Fixed Assets	7,250	Contract Allowance	104,952	6.9%	Skilled Nursing	70.7%
Other Assets	0	Operating Revenue	1,406,239	93.1%	Ancillary Service	16.8%
Total Assets	439,372	Operating Expense	1,398,032	99.4%	Current Ratio	1.2
Current Liabilities	348,701	Operating Margin	8,207	0.6%	Days to Collect	86.2
Long Term Liabilities	0	Other Income	77,463	5.5%	Avg Payment Days	87.5
Total Equity	90,671	Other Expense	0	0.0%	Depreciation Rate	1,722.7%
Total Liab. and Equity	439,372	Net Profit or Loss	85,670	6.1%	Return on Equity	94.5%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345390 COUNTRYS	SIDE				Proprietary - Corporation	า
COUNTRYSIDE		6/30/2019 2	273 Days Settled			
STOKESDALE, NC 2	7357	9/30/2019 9	2 Days Settled		CR Beds 76 POS Be	eds 0
GUILFORD					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	92.3%
Balance S	Sheet	Income	Statement		Length of Stay	197.5
Current Assets	952,997	Total Charges	4,013,908		Average Wages	18.57
Fixed Assets	261,419	Contract Allowance	0	0.0%	Skilled Nursing	81.5%
Other Assets	0	Operating Revenue	4,013,908	100.0%	Ancillary Service	4.0%
Total Assets	1,214,416	Operating Expense	4,326,703	107.8%	Current Ratio	2.4
Current Liabilities	403,427	Operating Margin	-312,795	-7.8%	Days to Collect	45.8
Long Term Liabilities	0	Other Income	294,685	7.3%	Avg Payment Days	34.0
Total Equity	810,989	Other Expense	0	0.0%	Depreciation Rate	33.1%
Total Liab. and Equity	1,214,416	Net Profit or Loss	(18,110)	-0.5%	Return on Equity	-2.2%
345350 COURTLAI	ND TERRACE				Nonprofit - Other	
COURTLAND TERRA	ACE	6/30/2019 3	865 Days Settled			
GASTONIA, NC 2805	54				CR Beds 96 POS Be	eds 0
GASTON					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	91.7%
Balance S	Sheet	Income	Statement		Length of Stay	47.8
Current Assets	1,180,382	Total Charges	18,055,299		Average Wages	23.66
Fixed Assets	5,706,354	Contract Allowance	9,096,851	50.4%	Skilled Nursing	47.1%
Other Assets	1,560,000	Operating Revenue	8,958,448	49.6%	Ancillary Service	0.0%
Total Assets	8,446,736	Operating Expense	9,575,064	106.9%	Current Ratio	3.1
Current Liabilities	376,939	Operating Margin	-616,616	-6.9%	Days to Collect	45.7
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	13.1
Total Equity	7,679,209	Other Expense	0	0.0%	Depreciation Rate	3.2%
17						

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345501 CROASDA	ILE VILLAGE				Nonprofit - Church	
CROASDAILE VILLA	GE	9/30/2019 3	365 Days Settled			
DURHAM, NC 27705					CR Beds 144 POS E	seds 0
DURHAM					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	84.1%
Balance S	Sheet	Income	Statement		Length of Stay	125.9
Current Assets	22,424,377	Total Charges	40,878,975		Average Wages	20.43
Fixed Assets	186,446,928	Contract Allowance	3,737,402	9.1%	Skilled Nursing	29.9%
Other Assets	126,057,242	Operating Revenue	37,141,573	90.9%	Ancillary Service	7.6%
Total Assets	334,928,547	Operating Expense	38,099,707	102.6%	Current Ratio	0.2
Current Liabilities	95,125,341	Operating Margin	-958,134	-2.6%	Days to Collect	116.7
Long Term Liabilities	156,288,253	Other Income	6,360,933	17.1%	Avg Payment Days	71.1
Total Equity	83,514,953	Other Expense	0	0.0%	Depreciation Rate	3.2%
Total Liab. and Equity	334,928,547	Net Profit or Loss	5,402,799	14.5%	Return on Equity	6.5%
345491 CROATAN	RIDGE NURSIN	G AND REHABILITA	TION CENTER		Proprietary - Corporation	n
CROATAN RIDGE NI REHABILITATION CI		9/30/2019 3	365 Days Settled			
NEWPORT, NC 2857	70				CR Beds 64 POS E	seds 0
CARTERET					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	82.3%
Balance S	Sheet	Income	Statement		Length of Stay	105.1
Current Assets	-2,940,248	Total Charges	5,244,253		Average Wages	19.94
Fixed Assets	79,051	Contract Allowance	675,908	12.9%	Skilled Nursing	77.6%
Other Assets	0	Operating Revenue	4,568,345	87.1%	Ancillary Service	22.4%
Total Assets	-2,861,197	Operating Expense	4,910,848	107.5%	Current Ratio	(18.4)
Current Liabilities	159,964	Operating Margin	-342,503	-7.5%	Days to Collect	(237.9)
Long Term Liabilities	0	Other Income	97,412	2.1%	Avg Payment Days	12.4
Total Equity	-3,021,161	Other Expense	0	0.0%	Depreciation Rate	68.6%
Total Liab. and Equity	-2,861,197	Net Profit or Loss	(245,091)	-5.4%	Return on Equity	8.1%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

0-10-107	EEK HEALTH (CARE			Proprietary - Corporation	า
CROSS CREEK HEA	LTH CARE	9/30/2019 3	65 Days Settled			
SWANQUARTER, NO	C 27885				CR Beds 80 POS Be	eds 0
HYDE					Key Performanac	e Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	49.9%
Balance S	heet	Income	Statement		Length of Stay	150.1
Current Assets	-6,853,535	Total Charges	3,661,437		Average Wages	18.59
Fixed Assets	282,902	Contract Allowance	520,033	14.2%	Skilled Nursing	84.0%
Other Assets	0	Operating Revenue	3,141,404	85.8%	Ancillary Service	16.0%
Total Assets	-6,570,633	Operating Expense	3,530,676	112.4%	Current Ratio	(8.9)
Current Liabilities	767,619	Operating Margin	-389,272	-12.4%	Days to Collect	49.6
Long Term Liabilities	0	Other Income	62,040	2.0%	Avg Payment Days	68.7
Total Equity	-7,338,252	Other Expense	0	0.0%	Depreciation Rate	77.0%
Total Liab. and Equity	-6,570,633	Net Profit or Loss	(327,232)	-10.4%	Return on Equity	4.5%
CRYSTAL BLUFFS F		BILITATION AND HEA	LTH CARE CEN	Т	Proprietary - Corporation	า
		N AND 9/30/2019 3	65 Days Settled			
HEALTH CARE CEN	Т	N AND 9/30/2019 3	365 Days Settled		CB Bode 02 BOS B	ada O
MOREHEAD CITY, N	Т	N AND 9/30/2019 3	865 Days Settled		CR Beds 92 POS Bo	
MOREHEAD CITY, N CARTERET	T IC 28557	N AND 9/30/2019 3	865 Days Settled		Key Performanad	e Ind.
MOREHEAD CITY, N CARTERET BLUE CROSS (NOR	T IC 28557 TH CAROLINA)		·		Key Performanao Occupancy Rate	94.3%
MOREHEAD CITY, N CARTERET BLUE CROSS (NOR' Balance S	T IC 28557 TH CAROLINA) Sheet	Income	Statement		Key Performanao Occupancy Rate Length of Stay	94.3% 73.0
MOREHEAD CITY, N CARTERET BLUE CROSS (NOR' Balance S Current Assets	T IC 28557 TH CAROLINA) Sheet 1,874,605	Income Total Charges	Statement 12,108,239	22.50/	Key Performanae Occupancy Rate Length of Stay Average Wages	94.3% 73.0 18.26
MOREHEAD CITY, N CARTERET BLUE CROSS (NOR' Balance S Current Assets Fixed Assets	T IC 28557 TH CAROLINA) Sheet 1,874,605 82,167	Income Total Charges Contract Allowance	Statement 12,108,239 2,839,915	23.5%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	94.3% 73.0 18.26 75.1%
MOREHEAD CITY, N CARTERET BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets	T IC 28557 TH CAROLINA) Sheet 1,874,605 82,167 7,300	Income Total Charges Contract Allowance Operating Revenue	Statement 12,108,239 2,839,915 9,268,324	76.5%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	94.3% 73.0 18.26 75.1% 24.9%
MOREHEAD CITY, NO CARTERET BLUE CROSS (NOR Balance Structure Current Assets Fixed Assets Other Assets Total Assets	T IC 28557 TH CAROLINA) Sheet 1,874,605 82,167 7,300 1,964,072	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 12,108,239 2,839,915 9,268,324 8,734,929	76.5% 94.2%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	94.3% 73.0 18.26 75.1% 24.9% 3.0
MOREHEAD CITY, N CARTERET BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	TH CAROLINA) Sheet 1,874,605 82,167 7,300 1,964,072 616,423	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 12,108,239 2,839,915 9,268,324 8,734,929 533,395	76.5% 94.2% 5.8%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	94.3% 73.0 18.26 75.1% 24.9% 3.0 60.8
MOREHEAD CITY, N CARTERET BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities	TH CAROLINA) Sheet 1,874,605 82,167 7,300 1,964,072 616,423 0	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	Statement 12,108,239 2,839,915 9,268,324 8,734,929 533,395 54,574	76.5% 94.2% 5.8% 0.6%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect Avg Payment Days	94.3% 73.0 18.26 75.1% 24.9% 3.0 60.8 35.4
MOREHEAD CITY, N CARTERET BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	T IC 28557 TH CAROLINA) Sheet 1,874,605 82,167 7,300 1,964,072 616,423 0 1,347,649	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 12,108,239 2,839,915 9,268,324 8,734,929 533,395	76.5% 94.2% 5.8% 0.6% 0.0%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect Avg Payment Days	94.3% 73.0 18.26 75.1% 24.9% 3.0 60.8

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

343376 CUMBERL	AND NURSING	AND REHABILITATIO	ON CENTER		Proprietary - Corporation	า
CUMBERLAND NUR REHABILITATION CI		9/30/2019 3	365 Days Settled			
FAYETTEVILLE, NC	28306				CR Beds 120 POS B	eds 0
CUMBERLAND					Key Performanad	e Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	1.5%
Balance S	Sheet	Income	Statement		Length of Stay	7.6
Current Assets	694,583	Total Charges	177,440		Average Wages	24.53
Fixed Assets	79,651	Contract Allowance	78,442	44.2%	Skilled Nursing	82.8%
Other Assets	0	Operating Revenue	98,998	55.8%	Ancillary Service	17.2%
Total Assets	774,234	Operating Expense	836,948	845.4%	Current Ratio	5.7
Current Liabilities	121,130	Operating Margin	-737,950	-745.4%	Days to Collect	2,559.4
Long Term Liabilities	0	Other Income	383,654	387.5%	Avg Payment Days	32.1
Total Equity	653,104	Other Expense	0	0.0%	Depreciation Rate	20.3%
Total Liab. and Equity	774,234	Net Profit or Loss	(354,296)	-357.9%	Return on Equity	-54.2%
345134 CURIS AT	CHARLOTTE TF	RANSITIONAL CARE	& REHAB CNTR		Proprietary - Partnership)
CURIS AT CHARLOT						
CARE & REHAB CN	ΓΤΕ TRANSITIO ΓR	NAL 9/30/2019 2	273 Days Settled			
	ΓR		273 Days Settled 92 Days Settled		CR Beds 100 POS B	eds 0
CARE & REHAB CN	ΓR		•		CR Beds 100 POS B	
CARE & REHAB CNT CHARLOTTE, NC 28	TR 211		•			
CARE & REHAB CN ⁻ CHARLOTTE, NC 28 MECKLENBURG	ΓR 211 C)	12/31/2019	•		Key Performana	e Ind.
CARE & REHAB CNT CHARLOTTE, NC 28 MECKLENBURG PALMETTO GBA (NO	TR 211 C) Sheet	12/31/2019	92 Days Settled		Key Performanao Occupancy Rate	ce Ind. 77.9%
CARE & REHAB CNT CHARLOTTE, NC 28 MECKLENBURG PALMETTO GBA (NO Balance S	TR 211 C) Sheet	12/31/2019 Income	92 Days Settled Statement	29.7%	Key Performanae Occupancy Rate Length of Stay	77.9% 122.9
CARE & REHAB CNT CHARLOTTE, NC 28 MECKLENBURG PALMETTO GBA (NO Balance S Current Assets	TR 211 C) Sheet 32,523	12/31/2019 Income Total Charges	92 Days Settled Statement 5,906,237		Key Performanae Occupancy Rate Length of Stay Average Wages	77.9% 122.9 22.61
CARE & REHAB CNT CHARLOTTE, NC 28 MECKLENBURG PALMETTO GBA (NO Balance S Current Assets Fixed Assets	TR 211 C) Sheet 32,523 161,227	12/31/2019 Income Total Charges Contract Allowance	92 Days Settled Statement 5,906,237 1,754,398	70.3%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	77.9% 122.9 22.61 74.8%
CARE & REHAB CNT CHARLOTTE, NC 28 MECKLENBURG PALMETTO GBA (NO Balance S Current Assets Fixed Assets Other Assets	TR 211 C) Sheet 32,523 161,227 867	Income Total Charges Contract Allowance Operating Revenue	92 Days Settled Statement 5,906,237 1,754,398 4,151,839	70.3% 141.0%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	77.9% 122.9 22.61 74.8% 25.2%
CARE & REHAB CNT CHARLOTTE, NC 28 MECKLENBURG PALMETTO GBA (NO Balance S Current Assets Fixed Assets Other Assets Total Assets	TR 211 C) Sheet 32,523 161,227 867 194,617	Income Total Charges Contract Allowance Operating Revenue Operating Expense	92 Days Settled Statement 5,906,237 1,754,398 4,151,839 5,853,528	70.3% 141.0% -41.0%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	77.9% 122.9 22.61 74.8% 25.2% 0.1
CARE & REHAB CNT CHARLOTTE, NC 28 MECKLENBURG PALMETTO GBA (NO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	TR 211 C) Sheet 32,523 161,227 867 194,617 520,211	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	92 Days Settled Statement 5,906,237 1,754,398 4,151,839 5,853,528 -1,701,689	70.3% 141.0% -41.0% 2.2%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	77.9% 122.9 22.61 74.8% 25.2% 0.1 48.5

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345134 CURIS AT	CHARLOTTE TE	RANSITIONAL CARE	& REHAB CNTR		Proprietary - Partnership)
CURIS AT CHARLOT CARE & REHAB CN		NAL 9/30/2019 2	273 Days Settled			
CHARLOTTE, NC 28	211	12/31/2019	92 Days Settled		CR Beds 100 POS B	eds 0
MECKLENBURG					Key Performanad	e Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	74.7%
Balance S	Sheet	Income	Statement		Length of Stay	180.7
Current Assets	818,202	Total Charges	1,685,546		Average Wages	22.61
Fixed Assets	106,126	Contract Allowance	115,716	6.9%	Skilled Nursing	88.8%
Other Assets	10,420	Operating Revenue	1,569,830	93.1%	Ancillary Service	11.2%
Total Assets	934,748	Operating Expense	1,533,661	97.7%	Current Ratio	0.9
Current Liabilities	898,579	Operating Margin	36,169	2.3%	Days to Collect	132.6
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	194.5
Total Equity	36,169	Other Expense	0	0.0%	Depreciation Rate	149.9%
Total Liab. and Equity	934,748	Net Profit or Loss	36,169	2.3%	Return on Equity	100.0%
345130 CURIS AT	CONCORD NUR	SING & REHABILITA	TION CENTER		Proprietary - Partnership)
CURIS AT CONCOR REHABILITATION C		9/30/2019 2	273 Days Settled			
CONCORD, NC 2802	25	12/21/2010				
CABARRUS		12/31/2019	92 Days Settled		CR Beds 120 POS B	eds 0
		12/31/2019	92 Days Settled		CR Beds 120 POS B Key Performana	
PALMETTO GBA (No	C)	12/31/2019	92 Days Settled			
PALMETTO GBA (No Balance S	,		92 Days Settled Statement		Key Performana	e Ind. 85.5%
•	Sheet		ŕ		Key Performanao Occupancy Rate	85.5% 98.7
Balance S	Sheet	Income	Statement	21.6%	Key Performanae Occupancy Rate Length of Stay	98.7 20.66
Balance S Current Assets	5 heet 149,686	Income Total Charges	• Statement 7,767,767		Key Performanae Occupancy Rate Length of Stay Average Wages	98.7 20.66 69.8%
Balance S Current Assets Fixed Assets	149,686 105,466	Income Total Charges Contract Allowance	2 Statement 7,767,767 1,681,253	78.4%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	98.7 20.66 69.8% 30.2%
Balance S Current Assets Fixed Assets Other Assets	149,686 105,466	Income Total Charges Contract Allowance Operating Revenue	7,767,767 1,681,253 6,086,514	78.4% 110.4%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	98.7 20.66 69.8% 30.2%
Balance S Current Assets Fixed Assets Other Assets Total Assets	149,686 105,466 0 255,152	Income Total Charges Contract Allowance Operating Revenue Operating Expense	7,767,767 1,681,253 6,086,514 6,722,015	78.4% 110.4% -10.4%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	98.7 20.66 69.8% 30.2% 0.3
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	149,686 105,466 0 255,152 570,975	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	5 Statement 7,767,767 1,681,253 6,086,514 6,722,015 -635,501	78.4% 110.4% -10.4% 0.8%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	ce Ind.

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

343130 CONIS AT	CONCORD NUR	SING & REHABILITA	TION CENTER		Proprietary - Partnershi	р
CURIS AT CONCOR REHABILITATION CI		9/30/2019 2	273 Days Settled			
CONCORD, NC 2802	25	12/31/2019	92 Days Settled		CR Beds 120 POS B	eds 0
CABARRUS					Key Performana	ce Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	80.4%
Balance S	Sheet	Income	Statement		Length of Stay	140.9
Current Assets	2,444,735	Total Charges	2,427,048		Average Wages	20.66
Fixed Assets	119,418	Contract Allowance	195,976	8.1%	Skilled Nursing	85.2%
Other Assets	13,550	Operating Revenue	2,231,072	91.9%	Ancillary Service	14.8%
Total Assets	2,577,703	Operating Expense	1,995,201	89.4%	Current Ratio	1.0
Current Liabilities	2,341,832	Operating Margin	235,871	10.6%	Days to Collect	182.4
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	410.2
Total Equity	235,871	Other Expense	0	0.0%	Depreciation Rate	253.0%
Total Liab. and Equity	2,577,703	Net Profit or Loss	235,871	10.6%	Return on Equity	100.0%
24E227 CHDIS AT						
343ZZI CUNIS AT	REIDSVILLE TR	ANSITIONAL CARE	& REHAB CNTR		Proprietary - Partnershi	р
CURIS AT REIDSVIL	LE TRANSITION		REHAB CNTR 273 Days Settled		Proprietary - Partnershi	p
CURIS AT REIDSVIL	LE TRANSITION TR	NAL 9/30/2019 2			Proprietary - Partnership CR Beds 110 POS B	
CURIS AT REIDSVIL CARE & REHAB CN	LE TRANSITION TR	NAL 9/30/2019 2	273 Days Settled			eds 0
CURIS AT REIDSVIL CARE & REHAB CN ⁻ REIDSVILLE, NC 273	LE TRANSITION TR 320	NAL 9/30/2019 2	273 Days Settled		CR Beds 110 POS B	eds 0
CURIS AT REIDSVIL CARE & REHAB CN ⁻ REIDSVILLE, NC 273 ROCKINGHAM	LE TRANSITION TR 320 C)	NAL 9/30/2019 2 12/31/2019	273 Days Settled		CR Beds 110 POS B	eds 0 ce Ind.
CURIS AT REIDSVIL CARE & REHAB CNT REIDSVILLE, NC 273 ROCKINGHAM PALMETTO GBA (NO	LE TRANSITION TR 320 C) Sheet	NAL 9/30/2019 2 12/31/2019	273 Days Settled 92 Days Settled		CR Beds 110 POS B Key Performana Occupancy Rate	eds 0 ce Ind. 89.0%
CURIS AT REIDSVIL CARE & REHAB CN ⁻ REIDSVILLE, NC 273 ROCKINGHAM PALMETTO GBA (NO Balance S	LE TRANSITION TR 320 C) Sheet	NAL 9/30/2019 2 12/31/2019 Income	273 Days Settled 92 Days Settled Statement	23.3%	CR Beds 110 POS B Key Performana Occupancy Rate Length of Stay	eds 0 ce Ind. 89.0% 145.2
CURIS AT REIDSVIL CARE & REHAB CN REIDSVILLE, NC 273 ROCKINGHAM PALMETTO GBA (NO Balance S Current Assets	LE TRANSITION TR 320 C) Sheet 147,510	NAL 9/30/2019 2 12/31/2019 Income Total Charges	273 Days Settled 92 Days Settled Statement 6,855,339		CR Beds 110 POS B Key Performana Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 89.0% 145.2 18.12
CURIS AT REIDSVIL CARE & REHAB CN REIDSVILLE, NC 273 ROCKINGHAM PALMETTO GBA (NO Balance S Current Assets Fixed Assets	LE TRANSITION TR 320 C) Sheet 147,510 132,738	IAL 9/30/2019 2 12/31/2019 Income Total Charges Contract Allowance	273 Days Settled 92 Days Settled 2 Statement 6,855,339 1,599,198	76.7%	CR Beds 110 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 89.0% 145.2 18.12 74.9%
CURIS AT REIDSVIL CARE & REHAB CN REIDSVILLE, NC 273 ROCKINGHAM PALMETTO GBA (NO Balance S Current Assets Fixed Assets Other Assets	LE TRANSITION TR 320 C) Sheet 147,510 132,738	IAL 9/30/2019 2 12/31/2019 Income Total Charges Contract Allowance Operating Revenue	273 Days Settled 92 Days Settled 2 Statement 6,855,339 1,599,198 5,256,141	76.7% 115.9%	CR Beds 110 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 89.0% 145.2 18.12 74.9% 24.7%
CURIS AT REIDSVIL CARE & REHAB CNT REIDSVILLE, NC 273 ROCKINGHAM PALMETTO GBA (NO Balance S Current Assets Fixed Assets Other Assets Total Assets	LE TRANSITION TR 320 C) Sheet 147,510 132,738 0 280,248	Income Total Charges Contract Allowance Operating Revenue Operating Expense	273 Days Settled 92 Days Settled 2 Statement 6,855,339 1,599,198 5,256,141 6,092,119	76.7% 115.9% -15.9%	CR Beds 110 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 89.0% 145.2 18.12 74.9% 24.7% 0.2
CURIS AT REIDSVIL CARE & REHAB CNT REIDSVILLE, NC 273 ROCKINGHAM PALMETTO GBA (NO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	LE TRANSITION TR 320 C) Sheet 147,510 132,738 0 280,248 610,481	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	273 Days Settled 92 Days Settled 9 Statement 6,855,339 1,599,198 5,256,141 6,092,119 -835,978	76.7% 115.9% -15.9% 1.6%	CR Beds 110 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 89.0% 145.2 18.12 74.9% 24.7% 0.2 48.3

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

	KEIDSVILLE IK	ANSITIONAL CARE	& REHAB CNTR		Proprietary - Partnershi	р
CURIS AT REIDSVIL CARE & REHAB CN		NAL 9/30/2019 2	273 Days Settled			
REIDSVILLE, NC 273	320	12/31/2019	92 Days Settled		CR Beds 110 POS B	seds 0
ROCKINGHAM					Key Performana	ce Ind.
PALMETTO GBA (N	C)				Occupancy Rate	82.3%
Balance S	Sheet	Income	Statement		Length of Stay	181.2
Current Assets	1,037,545	Total Charges	2,047,548		Average Wages	18.12
Fixed Assets	111,116	Contract Allowance	135,492	6.6%	Skilled Nursing	84.4%
Other Assets	15,266	Operating Revenue	1,912,056	93.4%	Ancillary Service	15.6%
Total Assets	1,163,927	Operating Expense	1,884,403	98.6%	Current Ratio	0.9
Current Liabilities	1,136,138	Operating Margin	27,653	1.4%	Days to Collect	149.6
Long Term Liabilities	0	Other Income	136	0.0%	Avg Payment Days	204.6
Total Equity	27,789	Other Expense	0	0.0%	Depreciation Rate	272.3%
Total Liab. and Equity	1,163,927	Net Profit or Loss	27,789	1.5%	Return on Equity	100.0%
345520 CURIS AT	THOMASVILLE	TRANSITIONAL CAR	E & REHAB		Proprietary - Partnershi	р
345520 CURIS AT CURIS AT THOMAS' CARE & REHAB			E & REHAB 273 Days Settled		Proprietary - Partnershi	p
CURIS AT THOMAS	VILLE TRANSITI	ONAL 9/30/2019 2			Proprietary - Partnershi CR Beds 120 POS B	
CURIS AT THOMAS' CARE & REHAB	VILLE TRANSITI	ONAL 9/30/2019 2	273 Days Settled			seds 0
CURIS AT THOMAS' CARE & REHAB THOMASVILLE, NC	VILLE TRANSITI 27360	ONAL 9/30/2019 2 12/31/2019	273 Days Settled		CR Beds 120 POS B	eds 0
CURIS AT THOMAS' CARE & REHAB THOMASVILLE, NC	VILLE TRANSITI 27360 CIANS SERVICE	ONAL 9/30/2019 2 12/31/2019	273 Days Settled		CR Beds 120 POS B	eds 0 ce Ind.
CURIS AT THOMAS' CARE & REHAB THOMASVILLE, NC DAVIDSON WISCONSIN PHYSIC	VILLE TRANSITI 27360 CIANS SERVICE	ONAL 9/30/2019 2 12/31/2019	273 Days Settled 92 Days Settled		CR Beds 120 POS B Key Performana Occupancy Rate	seds 0 ce Ind. 64.3%
CURIS AT THOMAS' CARE & REHAB THOMASVILLE, NC DAVIDSON WISCONSIN PHYSIC Balance S	VILLE TRANSITI 27360 CIANS SERVICE Sheet	ONAL 9/30/2019 2 12/31/2019 Income	273 Days Settled 92 Days Settled	24.9%	CR Beds 120 POS B Key Performana Occupancy Rate Length of Stay Average Wages	seds 0 ce Ind. 64.3% 147.2
CURIS AT THOMAS' CARE & REHAB THOMASVILLE, NC DAVIDSON WISCONSIN PHYSIC Balance S Current Assets	VILLE TRANSITI 27360 CIANS SERVICE Sheet -336,741	ONAL 9/30/2019 2 12/31/2019 Income Total Charges Contract Allowance	273 Days Settled 92 Days Settled 9 Statement 5,386,693		CR Beds 120 POS B Key Performana Occupancy Rate Length of Stay Average Wages	64.3% 147.2 17.43
CURIS AT THOMAS' CARE & REHAB THOMASVILLE, NC DAVIDSON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets	VILLE TRANSITI 27360 CIANS SERVICE Sheet -336,741 191,526	ONAL 9/30/2019 2 12/31/2019 Income Total Charges Contract Allowance	273 Days Settled 92 Days Settled 2 Statement 5,386,693 1,343,891	75.1%	CR Beds 120 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	6eds 0 ce Ind. 64.3% 147.2 17.43 68.8%
CURIS AT THOMAS' CARE & REHAB THOMASVILLE, NC DAVIDSON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets	VILLE TRANSITI 27360 CIANS SERVICE Sheet -336,741 191,526 105	ONAL 9/30/2019 2 12/31/2019 Income Total Charges Contract Allowance Operating Revenue	273 Days Settled 92 Days Settled 28 Statement 5,386,693 1,343,891 4,042,802	75.1% 138.8%	CR Beds 120 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	6eds 0 ce Ind. 64.3% 147.2 17.43 68.8% 31.1%
CURIS AT THOMAS' CARE & REHAB THOMASVILLE, NC DAVIDSON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets	VILLE TRANSITI 27360 CIANS SERVICE Sheet -336,741 191,526 105 -145,110	ONAL 9/30/2019 2 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	273 Days Settled 92 Days Settled 28 Statement 5,386,693 1,343,891 4,042,802 5,612,267	75.1% 138.8% -38.8%	CR Beds 120 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	6eds 0 ce Ind. 64.3% 147.2 17.43 68.8% 31.1% (0.7)
CURIS AT THOMAS' CARE & REHAB THOMASVILLE, NC DAVIDSON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	VILLE TRANSITI 27360 CIANS SERVICE Sheet -336,741 191,526 105 -145,110 464,317	ONAL 9/30/2019 2 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	273 Days Settled 92 Days Settled 9 Statement 5,386,693 1,343,891 4,042,802 5,612,267 -1,569,465	75.1% 138.8% -38.8% 1.6%	CR Beds 120 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	6eds 0 ce Ind. 64.3% 147.2 17.43 68.8% 31.1% (0.7) 28.7

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345520 CURIS AT	THOMASVILLE	TRANSITIONAL CAR	E & REHAB		Proprietary - Partnership)
CURIS AT THOMASY	VILLE TRANSITI	ONAL 9/30/2019 2	273 Days Settled			
THOMASVILLE, NC	27360	12/31/2019	92 Days Settled		CR Beds 120 POS B	eds 0
DAVIDSON					Key Performanad	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	62.9%
Balance S	Sheet	Income	Statement		Length of Stay	147.7
Current Assets	1,066,526	Total Charges	1,771,826		Average Wages	17.43
Fixed Assets	105,102	Contract Allowance	134,222	7.6%	Skilled Nursing	85.8%
Other Assets	9,844	Operating Revenue	1,637,604	92.4%	Ancillary Service	14.2%
Total Assets	1,181,472	Operating Expense	1,611,705	98.4%	Current Ratio	0.9
Current Liabilities	1,155,573	Operating Margin	25,899	1.6%	Days to Collect	200.6
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	246.8
Total Equity	25,899	Other Expense	0	0.0%	Depreciation Rate	148.1%
Total Liab. and Equity	1,181,472	Net Profit or Loss	25,899	1.6%	Return on Equity	100.0%
		FRANSITIONAL CARI		R	Proprietary - Partnership)
CURIS AT WILKESB CARE & REHAB CN	ORO TRANSITIO		E & REHAB CNT 273 Days Settled	R	Proprietary - Partnership)
CURIS AT WILKESB	ORO TRANSITIO FR	ONAL 9/30/2019 2		R	Proprietary - Partnership CR Beds 120 POS Be	
CURIS AT WILKESB CARE & REHAB CN	ORO TRANSITIO FR	ONAL 9/30/2019 2	273 Days Settled	R		eds 0
CURIS AT WILKESB CARE & REHAB CN ⁻ WILKESBORO, NC 2	ORO TRANSITIO FR 18697	ONAL 9/30/2019 2 12/31/2019	273 Days Settled	R	CR Beds 120 POS B	eds 0
CURIS AT WILKESB CARE & REHAB CN ⁻ WILKESBORO, NC 2 WILKES	ORO TRANSITIO FR 28697 GINIA/WEST VA)	ONAL 9/30/2019 2 12/31/2019	273 Days Settled	R	CR Beds 120 POS B	eds 0 ce Ind.
CURIS AT WILKESB CARE & REHAB CN ⁻ WILKESBORO, NC 2 WILKES BLUE CROSS (VIRG	ORO TRANSITIO FR 28697 GINIA/WEST VA)	ONAL 9/30/2019 2 12/31/2019	273 Days Settled 92 Days Settled	R	CR Beds 120 POS Be Key Performanac Occupancy Rate	eds 0 ce Ind. 73.0%
CURIS AT WILKESB CARE & REHAB CN ⁻ WILKESBORO, NC 2 WILKES BLUE CROSS (VIRG Balance S	ORO TRANSITIO TR 28697 GINIA/WEST VA) Sheet	ONAL 9/30/2019 2 12/31/2019 Income	273 Days Settled 92 Days Settled Statement		CR Beds 120 POS Be Key Performanae Occupancy Rate Length of Stay	eds 0 ce Ind. 73.0% 142.3 19.10
CURIS AT WILKESB CARE & REHAB CN WILKESBORO, NC 2 WILKES BLUE CROSS (VIRG Balance S Current Assets	ORO TRANSITION (18697) SINIA/WEST VA) Sheet 24,801	ONAL 9/30/2019 2 12/31/2019 Income Total Charges	273 Days Settled 92 Days Settled • Statement 5,973,294	16.9%	CR Beds 120 POS Book Key Performana Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 73.0% 142.3
CURIS AT WILKESB CARE & REHAB CN WILKESBORO, NC 2 WILKES BLUE CROSS (VIRG Balance S Current Assets Fixed Assets	ORO TRANSITION (18697) SINIA/WEST VA) Sheet 24,801 93,850	ONAL 9/30/2019 2 12/31/2019 Income Total Charges Contract Allowance	273 Days Settled 92 Days Settled 28 Statement 5,973,294 1,006,663	16.9% 83.1%	CR Beds 120 POS Book Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 73.0% 142.3 19.10 67.7%
CURIS AT WILKESB CARE & REHAB CNT WILKESBORO, NC 2 WILKES BLUE CROSS (VIRG Balance S Current Assets Fixed Assets Other Assets	ORO TRANSITION (CORO TRANSITION (COROTTRANSITION (COROTTR	ONAL 9/30/2019 2 12/31/2019 Income Total Charges Contract Allowance Operating Revenue	273 Days Settled 92 Days Settled 28 Statement 5,973,294 1,006,663 4,966,631	16.9% 83.1% 130.8%	CR Beds 120 POS Book Key Performance Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 73.0% 142.3 19.10 67.7% 32.3% 0.0
CURIS AT WILKESB CARE & REHAB CNT WILKESBORO, NC 2 WILKES BLUE CROSS (VIRG Balance S Current Assets Fixed Assets Other Assets Total Assets	ORO TRANSITION 18697 SINIA/WEST VA) Sheet 24,801 93,850 0 118,651	Income Total Charges Contract Allowance Operating Revenue Operating Expense	273 Days Settled 92 Days Settled 28 Statement 5,973,294 1,006,663 4,966,631 6,498,316	16.9% 83.1% 130.8% -30.8%	CR Beds 120 POS Be Key Performance Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 73.0% 142.3 19.10 67.7% 32.3% 0.0 75.0
CURIS AT WILKESB CARE & REHAB CNT WILKESBORO, NC 2 WILKES BLUE CROSS (VIRG Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	ORO TRANSITION 18697 SINIA/WEST VA) Sheet 24,801 93,850 0 118,651 502,340	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	273 Days Settled 92 Days Settled 92 Statement 5,973,294 1,006,663 4,966,631 6,498,316 -1,531,685	16.9% 83.1% 130.8% -30.8% 0.0%	CR Beds 120 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 73.0% 142.3 19.10 67.7% 32.3%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345133 CURIS AT	WILKESBORO 7	TRANSITIONAL CAR	E & REHAB CNTF	र	Proprietary - Partnership)
CURIS AT WILKESB CARE & REHAB CN		ONAL 9/30/2019 2	273 Days Settled			
WILKESBORO, NC 2	:8697	12/31/2019	92 Days Settled		CR Beds 120 POS Be	eds 0
WILKES					Key Performanad	e Ind.
BLUE CROSS (VIRG	INIA/WEST VA)				Occupancy Rate	72.6%
Balance S	heet	Income	Statement		Length of Stay	119.6
Current Assets	1,251,829	Total Charges	2,086,522		Average Wages	19.10
Fixed Assets	116,859	Contract Allowance	138,791	6.7%	Skilled Nursing	84.8%
Other Assets	22,674	Operating Revenue	1,947,731	93.3%	Ancillary Service	15.2%
Total Assets	1,391,362	Operating Expense	1,763,603	90.5%	Current Ratio	1.0
Current Liabilities	1,207,234	Operating Margin	184,128	9.5%	Days to Collect	195.5
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	231.4
Total Equity	184,128	Other Expense	0	0.0%	Depreciation Rate	195.5%
Total Liab. and Equity	1,391,362	Net Profit or Loss	184,128	9.5%	Return on Equity	100.0%
345063 CURIS AT	WILSON NURSI	NG & REHABILITATION	ON CENTER		Proprietary - Partnership)
CURIS AT WILSON I REHABILITATION CI		9/30/2019 2	273 Days Settled			
WILSON, NC 27893		12/31/2019	92 Days Settled		CR Beds 110 POS Be	eds 0
WILSON					Key Performanad	e Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	77.9%
Balance S		Income	0		Length of Stay	
	Sheet	mcome	Statement		3	116.4
Current Assets		Total Charges	6,232,325		Average Wages	116.4 19.02
Current Assets Fixed Assets				18.5%	9	
	380,017	Total Charges	6,232,325		Average Wages	19.02
Fixed Assets	380,017 93,850	Total Charges Contract Allowance	6,232,325 1,155,583	81.5%	Average Wages Skilled Nursing	19.02 74.9%
Fixed Assets Other Assets	380,017 93,850 10,500	Total Charges Contract Allowance Operating Revenue	6,232,325 1,155,583 5,076,742	81.5% 115.3%	Average Wages Skilled Nursing Ancillary Service	19.02 74.9% 24.8%
Fixed Assets Other Assets Total Assets	380,017 93,850 10,500 484,367	Total Charges Contract Allowance Operating Revenue Operating Expense	6,232,325 1,155,583 5,076,742 5,854,359	81.5% 115.3% -15.3%	Average Wages Skilled Nursing Ancillary Service Current Ratio	19.02 74.9% 24.8% 0.6
Fixed Assets Other Assets Total Assets Current Liabilities	380,017 93,850 10,500 484,367 613,261	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	6,232,325 1,155,583 5,076,742 5,854,359 -777,617	81.5% 115.3% -15.3% 0.2%	Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	19.02 74.9% 24.8% 0.6 55.2

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

	WILSON NURSI	NG & REHABILITATION	ON CENTER		Proprietary - Partnership)
CURIS AT WILSON N		9/30/2019 2	273 Days Settled			
WILSON, NC 27893		12/31/2019	92 Days Settled		CR Beds 110 POS B	eds 0
WILSON					Key Performana	e Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	73.0%
Balance S	Sheet	Income	Statement		Length of Stay	167.9
Current Assets	1,046,946	Total Charges	1,967,562		Average Wages	19.02
Fixed Assets	117,781	Contract Allowance	138,080	7.0%	Skilled Nursing	86.0%
Other Assets	12,129	Operating Revenue	1,829,482	93.0%	Ancillary Service	14.0%
Total Assets	1,176,856	Operating Expense	1,606,227	87.8%	Current Ratio	1.1
Current Liabilities	953,434	Operating Margin	223,255	12.2%	Days to Collect	162.5
Long Term Liabilities	0	Other Income	167	0.0%	Avg Payment Days	199.5
Total Equity	223,422	Other Expense	0	0.0%	Depreciation Rate	257.9%
Total Liab. and Equity	1,176,856	Net Profit or Loss	223,422	12.2%	Return on Equity	100.0%
345289 CURRITUC	K HEALTH & RI	EHAB CENTER			Nonprofit - Other	
CURRITUCK HEALT	II O DELIAD OEN	1775				
	H & KEHAB CEI	NIER 12/31/2019	184 Days Settled			
BARCO, NC 27917	H & KEHAB CEI		184 Days Settled 81 Days Settled		CR Beds 100 POS B	eds 0
BARCO, NC 27917 CURRITUCK	H & REHAB CEI		•		CR Beds 100 POS B	
		6/30/2019 1	•			
CURRITUCK	CIANS SERVICE	6/30/2019 1	•		Key Performana	e Ind.
CURRITUCK WISCONSIN PHYSIC	CIANS SERVICE	6/30/2019 1	81 Days Settled		Key Performanae Occupancy Rate	ce Ind. 55.0%
CURRITUCK WISCONSIN PHYSIC Balance S	CIANS SERVICE	6/30/2019 1 Income Total Charges	81 Days Settled Statement		Key Performanae Occupancy Rate Length of Stay	55.0% 92.2
CURRITUCK WISCONSIN PHYSIC Balance S Current Assets	CIANS SERVICE Sheet -4,663,724	6/30/2019 1 Income Total Charges	81 Days Settled Statement 3,458,750	35.4%	Key Performanae Occupancy Rate Length of Stay Average Wages	55.0% 92.2 18.78
CURRITUCK WISCONSIN PHYSIC Balance S Current Assets Fixed Assets	CIANS SERVICE Sheet -4,663,724 2,245,012	6/30/2019 1 Income Total Charges Contract Allowance	81 Days Settled Statement 3,458,750 1,224,465	35.4% 64.6%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	55.0% 92.2 18.78 65.1%
CURRITUCK WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets	CIANS SERVICE Sheet -4,663,724 2,245,012 0	6/30/2019 1 Income Total Charges Contract Allowance Operating Revenue	81 Days Settled Statement 3,458,750 1,224,465 2,234,285	35.4% 64.6% 141.8%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	55.0% 92.2 18.78 65.1% 34.2%
CURRITUCK WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets	CIANS SERVICE -4,663,724 2,245,012 0 -2,418,712	Income Total Charges Contract Allowance Operating Revenue Operating Expense	81 Days Settled Statement 3,458,750 1,224,465 2,234,285 3,168,985	35.4% 64.6% 141.8% -41.8%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	92.2 18.78 65.1% 34.2% (16.5)
CURRITUCK WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	CIANS SERVICE -4,663,724 2,245,012 0 -2,418,712 282,892	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 3,458,750 1,224,465 2,234,285 3,168,985 -934,700	35.4% 64.6% 141.8% -41.8% 0.7%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	55.0% 92.2 18.78 65.1% 34.2% (16.5) 89.1

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345289 CURRITUC	K HEALTH & R	EHAB CENTER			Proprietary - Corporatio	n
CURRITUCK HEALT	H & REHAB CEN	NTER 12/31/2019	184 Days Settled	I		
BARCO, NC 27917		6/30/2019 1	81 Days Settled		CR Beds 100 POS B	eds 0
CURRITUCK					Key Performana	ce Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	50.8%
Balance S	Sheet	Income	Statement		Length of Stay	91.6
Current Assets	432,951	Total Charges	2,888,936		Average Wages	18.78
Fixed Assets	72,004	Contract Allowance	672,360	23.3%	Skilled Nursing	72.9%
Other Assets	10,176	Operating Revenue	2,216,576	76.7%	Ancillary Service	27.1%
Total Assets	515,131	Operating Expense	2,510,938	113.3%	Current Ratio	1.0
Current Liabilities	439,115	Operating Margin	-294,362	-13.3%	Days to Collect	65.9
Long Term Liabilities	370,257	Other Income	121	0.0%	Avg Payment Days	61.2
Total Equity	-294,241	Other Expense	0	0.0%	Depreciation Rate	546.6%
Total Liab. and Equity	515,131	Net Profit or Loss	(294,241)	-13.3%	Return on Equity	100.0%
345512 CYPRESS	GLEN RETIREM	IENT COMMUNITY			Nonprofit - Church	
CYPRESS GLEN RE COMMUNITY	TIREMENT	9/30/2019 3	365 Days Settled			
GREENVILLE, NC 27	7858				CR Beds 72 POS B	eds 0
PITT					Key Performana	ce Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	70.0%
Balance S	Sheet	Income	Statement		Length of Stay	224.2
Current Assets	22,424,377	Total Charges	15,779,172		Average Wages	16.73
Fixed Assets	186,446,928	Contract Allowance	554,157	3.5%	Skilled Nursing	18.3%
Other Assets	126,057,242	Operating Revenue	15,225,015	96.5%	Ancillary Service	5.1%
Total Assets	334,928,547	Operating Expense	15,402,132	101.2%	Current Ratio	0.2
		Operating Margin	-177,117	-1.2%	Days to Collect	284.7
Current Liabilities	95,125,341	Operating Margin				
Current Liabilities Long Term Liabilities	95,125,341 156,288,253	Other Income	2,336,952	15.3%	Avg Payment Days	175.9
			2,336,952 0		Avg Payment Days Depreciation Rate	175.9 1.2%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345002 CYPRESS P	OINTE REHAB	BILITATION CENTER			Proprietary - Corporation	า
CYPRESS POINTE RI CENTER	EHABILITATIOI	N 12/31/2019	365 Days Settled			
WILMINGTON, NC 28	401				CR Beds 90 POS B	eds 0
NEW HANOVER					Key Performanad	e Ind.
WISCONSIN PHYSICI	IANS SERVICE				Occupancy Rate	91.4%
Balance Sh	neet	Income	Statement		Length of Stay	107.3
Current Assets	987,564	Total Charges	9,608,588		Average Wages	22.22
Fixed Assets	172,767	Contract Allowance	1,988,880	20.7%	Skilled Nursing	74.1%
Other Assets	185,700	Operating Revenue	7,619,708	79.3%	Ancillary Service	25.9%
Total Assets	1,346,031	Operating Expense	7,043,077	92.4%	Current Ratio	2.1
Current Liabilities	460,613	Operating Margin	576,631	7.6%	Days to Collect	57.8
Long Term Liabilities	207,984	Other Income	6,843	0.1%	Avg Payment Days	23.9
Total Equity	677,434	Other Expense	0	0.0%	Depreciation Rate	277.0%
Total Liab. and Equity	1,346,031	Net Profit or Loss	583,474	7.7%	Return on Equity	86.1%
345129 DAVIE NUR	SING AND REF	ABILITATION CENT	ER		Proprietary - Corporation	า
DAVIE NURSING AND CENTER) REHABILITAT	TION 12/31/2019	316 Days Settled			
MOCKSVILLE, NC 270	028	2/18/2019 4	19 Days Settled		CR Beds 108 POS B	eds 0
DAVIE					Key Performanad	e Ind.
PALMETTO GBA (NC)				Occupancy Rate	65.7%
Balance Sh	neet	Income	Statement		Length of Stay	151.1
Current Assets	547,481	Total Charges	792,763		Average Wages	18.87
Fixed Assets	152,676	Contract Allowance	304,004	38.3%	Skilled Nursing	69.3%
Other Assets	17,879	Operating Revenue	488,759	61.7%	Ancillary Service	30.7%
Total Assets	718,036	Operating Expense	638,809	130.7%	Current Ratio	1.9
Current Liabilities	281,734	Operating Margin	-150,050	-30.7%	Days to Collect	399.9
Long Term Liabilities	1,348,071	Other Income	475	0.1%	Avg Payment Days	159.0
Total Equity	-911,769	Other Expense	0	0.0%	Depreciation Rate	19.2%
Tatal High and Facility	718,036	Net Profit or Loss	(149,575)	-30.6%	Return on Equity	16.4%
Total Liab. and Equity		14001 10110 01 2000	(143,573)	00.070	Return on Equity	10.470

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345129 DAVIE NUF	RSING AND REF	HABILITATION CENTI	ER		Proprietary - Corporation	on
DAVIE NURSING AN CENTER	ID REHABILITAT	ΓΙΟΝ 12/31/2019	316 Days Settle	d		
MOCKSVILLE, NC 27	7028	2/18/2019 4	9 Days Settled		CR Beds 108 POS E	Beds 0
DAVIE					Key Performana	ce Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	82.0%
Balance S	Sheet	Income	Statement		Length of Stay	110.7
Current Assets	1,034,407	Total Charges	10,270,654		Average Wages	18.87
Fixed Assets	102,844	Contract Allowance	3,266,493	31.8%	Skilled Nursing	62.1%
Other Assets	561	Operating Revenue	7,004,161	68.2%	Ancillary Service	30.1%
Total Assets	1,137,812	Operating Expense	7,598,923	108.5%	Current Ratio	1.7
Current Liabilities	603,771	Operating Margin	-594,762	-8.5%	Days to Collect	52.4
Long Term Liabilities	1,115,123	Other Income	13,680	0.2%	Avg Payment Days	27.7
	504.000	Other Expense	0	0.0%	Depreciation Rate	1,133.2%
Total Equity	-581,082	Other Expense	ū		•	
Total Equity Total Liab. and Equity		Net Profit or Loss	(581,082)		Return on Equity	100.0%
Total Liab. and Equity	1,137,812		(581,082)		Return on Equity Nonprofit - Other	100.0%
Total Liab. and Equity	1,137,812 ALTH & WELLNI ELLNESS CTR /	Net Profit or Loss ESS CTR AT CAMBRI	(581,082)	-8.3%		100.0%
Total Liab. and Equity 345568 DAVIS HEA DAVIS HEALTH & W	1,137,812 ALTH & WELLNI ELLNESS CTR /	Net Profit or Loss ESS CTR AT CAMBRI	(581,082)	-8.3%		
Total Liab. and Equity 345568 DAVIS HEA DAVIS HEALTH & W CAMBRIDGE VILLAC	1,137,812 ALTH & WELLNI ELLNESS CTR /	Net Profit or Loss ESS CTR AT CAMBRI	(581,082)	-8.3%	Nonprofit - Other	Beds 0
Total Liab. and Equity 345568 DAVIS HEA DAVIS HEALTH & W CAMBRIDGE VILLAC WILMINGTON, NC 28	1,137,812 ALTH & WELLNI ELLNESS CTR / 8405	Net Profit or Loss ESS CTR AT CAMBRI	(581,082)	-8.3%	Nonprofit - Other CR Beds 20 POS E	Beds 0
Total Liab. and Equity 345568 DAVIS HEA DAVIS HEALTH & W CAMBRIDGE VILLAC WILMINGTON, NC 28 NEW HANOVER	1,137,812 ALTH & WELLNI ELLNESS CTR / 8405	Net Profit or Loss ESS CTR AT CAMBRI AT 9/30/2019 3	(581,082)	-8.3%	Nonprofit - Other CR Beds 20 POS E Key Performana	Beds 0 ce Ind.
Total Liab. and Equity 345568 DAVIS HEAD DAVIS HEALTH & W CAMBRIDGE VILLAC WILMINGTON, NC 26 NEW HANOVER PALMETTO GBA (NC	1,137,812 ALTH & WELLNI ELLNESS CTR / 8405 C) Sheet	Net Profit or Loss ESS CTR AT CAMBRI AT 9/30/2019 3	(581,082) IDGE VILLAG 865 Days Settled	-8.3%	Nonprofit - Other CR Beds 20 POS E Key Performana Occupancy Rate	Beds 0 ce Ind. 88.0%
Total Liab. and Equity 345568 DAVIS HEAD DAVIS HEALTH & W CAMBRIDGE VILLAC WILMINGTON, NC 26 NEW HANOVER PALMETTO GBA (NO Balance S	1,137,812 ALTH & WELLNI ELLNESS CTR / 8405 C) Sheet	Net Profit or Loss ESS CTR AT CAMBRI AT 9/30/2019 3	(581,082) IDGE VILLAG 365 Days Settled Statement	-8.3%	Nonprofit - Other CR Beds 20 POS E Key Performana Occupancy Rate Length of Stay	Beds 0 ce Ind. 88.0% 34.5
Total Liab. and Equity 345568 DAVIS HEAD DAVIS HEALTH & W CAMBRIDGE VILLAC WILMINGTON, NC 20 NEW HANOVER PALMETTO GBA (NO Balance S Current Assets	1,137,812 ALTH & WELLNI ELLNESS CTR / 8405 C) Sheet 17,187,764	Net Profit or Loss ESS CTR AT CAMBRI AT 9/30/2019 3 Income Total Charges	(581,082) IDGE VILLAG 365 Days Settled Statement 2,745,995	-8.3% 10.0%	Nonprofit - Other CR Beds 20 POS E Key Performana Occupancy Rate Length of Stay Average Wages	3eds 0 ce Ind. 88.0% 34.5
Total Liab. and Equity 345568 DAVIS HEAD DAVIS HEALTH & W CAMBRIDGE VILLAC WILMINGTON, NC 20 NEW HANOVER PALMETTO GBA (NO Balance S Current Assets Fixed Assets	1,137,812 ALTH & WELLNI ELLNESS CTR / 8405 C) Sheet 17,187,764 49,168,643	Net Profit or Loss ESS CTR AT CAMBRI AT 9/30/2019 3 Income Total Charges Contract Allowance	(581,082) IDGE VILLAG 865 Days Settled 2,745,995 273,457 2,472,538	-8.3% 10.0% 90.0%	Nonprofit - Other CR Beds 20 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	3eds 0 ce Ind. 88.0% 34.5 19.97 62.6%
Total Liab. and Equity 345568 DAVIS HEAD DAVIS HEALTH & W CAMBRIDGE VILLAC WILMINGTON, NC 20 NEW HANOVER PALMETTO GBA (NO Balance S Current Assets Fixed Assets Other Assets	1,137,812 ALTH & WELLNI ELLNESS CTR / 8405 C) Sheet 17,187,764 49,168,643 161,002	Net Profit or Loss ESS CTR AT CAMBRI AT 9/30/2019 3 Income Total Charges Contract Allowance Operating Revenue	(581,082) IDGE VILLAG 865 Days Settled 2,745,995 273,457 2,472,538	-8.3% 10.0% 90.0%	Nonprofit - Other CR Beds 20 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	34.5 19.97 62.6% 37.4%
Total Liab. and Equity 345568 DAVIS HEAD DAVIS HEALTH & W CAMBRIDGE VILLACE WILMINGTON, NC 20 NEW HANOVER PALMETTO GBA (NO Balance S Current Assets Fixed Assets Other Assets Total Assets	1,137,812 ALTH & WELLNI ELLNESS CTR / 8405 C) Sheet 17,187,764 49,168,643 161,002 66,517,409	Net Profit or Loss ESS CTR AT CAMBRI AT 9/30/2019 3 Income Total Charges Contract Allowance Operating Revenue Operating Expense	(581,082) IDGE VILLAG 865 Days Settled 2,745,995 273,457 2,472,538 27,326,634 -24,854,096	-8.3% 10.0% 90.0% 1,105.2%	Nonprofit - Other CR Beds 20 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	34.5 19.97 62.6% 37.4%
Total Liab. and Equity 345568 DAVIS HEAD DAVIS HEALTH & W CAMBRIDGE VILLACE WILMINGTON, NC 26 NEW HANOVER PALMETTO GBA (NO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	1,137,812 ALTH & WELLNI ELLNESS CTR / 8405 C) Sheet 17,187,764 49,168,643 161,002 66,517,409 3,266,354	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	(581,082) IDGE VILLAG 865 Days Settled 2,745,995 273,457 2,472,538 27,326,634 -24,854,096	-8.3% 10.0% 90.0% 1,105.2% 1,005.2% 1,100.6%	Nonprofit - Other CR Beds 20 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	34.5 19.97 62.6% 37.4% 5.3 253.9

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345160 DAVIS HEA	ALTH CARE CE	NTER			Nonprofit - Other	
DAVIS HEALTH CAR	RE CENTER	9/30/2019 3	365 Days Settled			
WILMINGTON, NC 2	8411				CR Beds 179 POS B	eds 0
NEW HANOVER					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	90.3%
Balance S	Sheet	Income	Statement		Length of Stay	90.0
Current Assets	17,187,764	Total Charges	21,007,091		Average Wages	18.12
Fixed Assets	49,168,643	Contract Allowance	2,783,205	13.2%	Skilled Nursing	79.9%
Other Assets	161,002	Operating Revenue	18,223,886	86.8%	Ancillary Service	20.1%
Total Assets	66,517,409	Operating Expense	27,326,634	149.9%	Current Ratio	5.3
Current Liabilities	3,266,354	Operating Margin	-9,102,748	-49.9%	Days to Collect	34.4
Long Term Liabilities	21,408,120	Other Income	11,460,625	62.9%	Avg Payment Days	31.9
Total Equity	41,842,935	Other Expense	0	0.0%	Depreciation Rate	2.6%
Total Liab. and Equity	66,517,409	Net Profit or Loss	2,357,877	12.9%	Return on Equity	5.6%
		•				
345233 DEER PAR	K HEALTH & RI	EHABILITATION			Nonprofit - Other	
345233 DEER PAR DEER PARK HEALT			365 Days Settled		Nonprofit - Other	
			365 Days Settled		Nonprofit - Other CR Beds 140 POS B	eds 0
DEER PARK HEALT			365 Days Settled		·	
DEER PARK HEALT NEBO, NC 28761	H & REHABILITA		365 Days Settled		CR Beds 140 POS B	
DEER PARK HEALT NEBO, NC 28761 MCDOWELL	H & REHABILIT <i>I</i> TH CAROLINA)	ATION 6/30/2019 3	365 Days Settled Statement		CR Beds 140 POS B Key Performana	ce Ind.
DEER PARK HEALT NEBO, NC 28761 MCDOWELL BLUE CROSS (NOR	H & REHABILITA TH CAROLINA) Sheet	ATION 6/30/2019 3			CR Beds 140 POS B Key Performana Occupancy Rate	ce Ind. 73.7%
DEER PARK HEALT NEBO, NC 28761 MCDOWELL BLUE CROSS (NOR Balance S	H & REHABILITA TH CAROLINA) Sheet	ATION 6/30/2019 3	Statement	5.3%	CR Beds 140 POS B Key Performanae Occupancy Rate Length of Stay Average Wages	73.7% 145.5
DEER PARK HEALT NEBO, NC 28761 MCDOWELL BLUE CROSS (NOR Balance S Current Assets	H & REHABILITA TH CAROLINA) Sheet 722,515	ATION 6/30/2019 3 Income Total Charges	Statement 8,917,740		CR Beds 140 POS B Key Performanae Occupancy Rate Length of Stay Average Wages	73.7% 145.5 19.57
DEER PARK HEALT NEBO, NC 28761 MCDOWELL BLUE CROSS (NOR Balance S Current Assets Fixed Assets	H & REHABILITA TH CAROLINA) Sheet 722,515 4,536,791	Income Total Charges Contract Allowance Operating Revenue	Statement 8,917,740 477,007	94.7%	CR Beds 140 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	73.7% 145.5 19.57 74.9%
DEER PARK HEALT NEBO, NC 28761 MCDOWELL BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets	H & REHABILITA TH CAROLINA) Sheet 722,515 4,536,791 926,806	Income Total Charges Contract Allowance Operating Revenue	Statement 8,917,740 477,007 8,440,733	94.7% 103.2%	CR Beds 140 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	73.7% 145.5 19.57 74.9% 25.1%
DEER PARK HEALT NEBO, NC 28761 MCDOWELL BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets	TH CAROLINA) Sheet 722,515 4,536,791 926,806 6,186,112	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 8,917,740 477,007 8,440,733 8,708,935	94.7% 103.2% -3.2%	CR Beds 140 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	73.7% 145.5 19.57 74.9% 25.1%
DEER PARK HEALT NEBO, NC 28761 MCDOWELL BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	TH CAROLINA) Sheet 722,515 4,536,791 926,806 6,186,112 3,293,739	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 8,917,740 477,007 8,440,733 8,708,935 -268,202	94.7% 103.2% -3.2% 0.1%	CR Beds 140 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	73.7% 145.5 19.57 74.9% 25.1% 0.2 20.3

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345556 DEERFIEL	D EPISCOPAL I	RETIREMENT			Nonprofit - Other	
DEERFIELD EPISCO	PAL RETIREMI	ENT 9/30/2019 3	65 Days Settled			
ASHEVILLE, NC 288	03				CR Beds 124 POS B	eds 0
BUNCOMBE					Key Performana	e Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	90.3%
Balance S	Sheet	Income	Statement		Length of Stay	314.2
Current Assets	16,984,849	Total Charges	35,072,219		Average Wages	23.66
Fixed Assets	131,419,907	Contract Allowance	132,900	0.4%	Skilled Nursing	16.8%
Other Assets	87,797,645	Operating Revenue	34,939,319	99.6%	Ancillary Service	1.4%
Total Assets	236,202,401	Operating Expense	34,290,281	98.1%	Current Ratio	3.7
Current Liabilities	4,604,477	Operating Margin	649,038	1.9%	Days to Collect	6.5
Long Term Liabilities	196,203,438	Other Income	4,921,065	14.1%	Avg Payment Days	38.3
Total Equity	35,394,486	Other Expense	0	0.0%	Depreciation Rate	3.8%
Total Liab and Equity	236,202,401	Net Profit or Loss	5,570,103	15 9%	Return on Equity	15.7%
Total Liab. and Equity		Net From Or Loss	3,370,103	10.570	Return on Equity	10.770
		HABILITATION CENTE	<u> </u>	10.070	Proprietary - Partnership	
	NURSING & REF	ABILITATION CENTE	<u> </u>			
345070 DURHAM N	NURSING & REF	ABILITATION CENTE	ER)
345070 DURHAM N DURHAM NURSING CENTER	NURSING & REF	ABILITATION CENTE	ER		Proprietary - Partnership	eds 0
345070 DURHAM N DURHAM NURSING CENTER DURHAM, NC 27705	NURSING & REF	ABILITATION CENTE	ER		Proprietary - Partnership CR Beds 126 POS B	eds 0
345070 DURHAM N DURHAM NURSING CENTER DURHAM, NC 27705 DURHAM	NURSING & REF	HABILITATION CENTE	ER		Proprietary - Partnership CR Beds 126 POS B Key Performanae	eds 0
DURHAM NURSING CENTER DURHAM, NC 27705 DURHAM CAHABA GBA (TN)	NURSING & REF	HABILITATION CENTE	ER 365 Days Settled		Proprietary - Partnership CR Beds 126 POS B Key Performanae Occupancy Rate	eds 0 ce Ind. 75.7%
DURHAM NURSING CENTER DURHAM, NC 27705 DURHAM CAHABA GBA (TN) Balance S	NURSING & REH & REHABILITAT	HABILITATION CENTER TION 12/31/2019 Income Total Charges	ER 365 Days Settled	I	Proprietary - Partnership CR Beds 126 POS B Key Performanae Occupancy Rate Length of Stay	eds 0 ce Ind. 75.7% 156.2
DURHAM NURSING CENTER DURHAM, NC 27705 DURHAM CAHABA GBA (TN) Balance S Current Assets	NURSING & REH & REHABILITAT Sheet 1,282,051	HABILITATION CENTER TION 12/31/2019 Income Total Charges	Statement 10,323,757	19.4%	Proprietary - Partnership CR Beds 126 POS B Key Performanae Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 75.7% 156.2 20.02
DURHAM NURSING CENTER DURHAM, NC 27705 DURHAM CAHABA GBA (TN) Balance S Current Assets Fixed Assets	NURSING & REH & REHABILITAT Sheet 1,282,051 251,734	Income Total Charges Contract Allowance	ER 365 Days Settled Statement 10,323,757 2,003,946	19.4% 80.6%	Proprietary - Partnership CR Beds 126 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 75.7% 156.2 20.02 70.6%
DURHAM NURSING CENTER DURHAM, NC 27705 DURHAM CAHABA GBA (TN) Balance S Current Assets Fixed Assets Other Assets	NURSING & REH & REHABILITAT Sheet 1,282,051 251,734 0	Income Total Charges Contract Allowance Operating Revenue	Statement 10,323,757 2,003,946 8,319,811	19.4% 80.6% 105.3%	Proprietary - Partnership CR Beds 126 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 75.7% 156.2 20.02 70.6% 29.4%
DURHAM NURSING CENTER DURHAM, NC 27705 DURHAM CAHABA GBA (TN) Balance S Current Assets Fixed Assets Other Assets Total Assets	NURSING & REH & REHABILITAT Sheet 1,282,051 251,734 0 1,533,785	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 10,323,757 2,003,946 8,319,811 8,762,508	19.4% 80.6% 105.3% -5.3%	Proprietary - Partnership CR Beds 126 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 75.7% 156.2 20.02 70.6% 29.4% 0.6
DURHAM NURSING CENTER DURHAM, NC 27705 DURHAM CAHABA GBA (TN) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	NURSING & REH & REHABILITAT Sheet 1,282,051 251,734 0 1,533,785 2,186,351	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 10,323,757 2,003,946 8,319,811 8,762,508 -442,697	19.4% 80.6% 105.3% -5.3% 0.5%	Proprietary - Partnership CR Beds 126 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 75.7% 156.2 20.02 70.6% 29.4% 0.6 56.2

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345377 EAST CAR	OLINA REHAB	AND WELLNESS			Proprietary - Other	
EAST CAROLINA RE	HAB AND WELI	_NESS 9/30/2019 3	365 Days Settled			
GREENVILLE, NC 27	7834				CR Beds 150 POS B	eds 0
PITT					Key Performana	ce Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	64.8%
Balance S	heet	Income	Statement		Length of Stay	311.1
Current Assets	380,754	Total Charges	7,608,584		Average Wages	15.77
Fixed Assets	83,160	Contract Allowance	819,725	10.8%	Skilled Nursing	77.0%
Other Assets	0	Operating Revenue	6,788,859	89.2%	Ancillary Service	16.9%
Total Assets	463,914	Operating Expense	6,724,140	99.0%	Current Ratio	1.1
Current Liabilities	356,167	Operating Margin	64,719	1.0%	Days to Collect	28.0
Long Term Liabilities	5,296	Other Income	-68,496	-1.0%	Avg Payment Days	38.2
Total Equity	102,451	Other Expense	0	0.0%	Depreciation Rate	445.1%
Total Liab. and Equity	463,914	Net Profit or Loss	(3,777)	-0.1%	Return on Equity	-3.7%
345437 ECKERD L	IVING CENTER				Nonprofit - Church	
ECKERD LIVING CE	NTER	11/30/2019	303 Days Settled	i		
HIGHLANDS, NC 287	741	1/31/2019 1	23 Days Settled		CR Beds 80 POS B	eds 0
MACON					Key Performana	ce Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	65.0%
Balance S	heet	Income	Statement		Length of Stay	73.5
Current Assets	1,471,407	Total Charges	1,782,249		Average Wages	23.82
Fixed Assets	1,153,591	Contract Allowance	198,311	11.1%	Skilled Nursing	75.3%
Other Assets	0	Operating Revenue	1,583,938	88.9%	Ancillary Service	24.7%
Total Assets	2,624,998	Operating Expense	1,731,838	109.3%	Current Ratio	0.4
Current Liabilities	4,078,412	Operating Margin	-147,900	-9.3%	Days to Collect	385.7
Long Term Liabilities	0	Other Income	-20,657	-1.3%	Avg Payment Days	11.9
Total Equity	-1,453,414	Other Expense	0	0.0%	Depreciation Rate	0.8%
	2,624,998	Net Profit or Loss	(168,557)		Return on Equity	

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345437 ECKERD L	IVING CENTER				Proprietary - Corporati	on
ECKERD LIVING CE	NTER	11/30/2019	303 Days Settled	d		
HIGHLANDS, NC 287	741	1/31/2019 123 Days Settled			CR Beds 80 POS	Beds 0
MACON					Key Performana	ace Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	72.5%
Balance Sheet		Income	Statement		Length of Stay	126.5
Current Assets	2,194,546	Total Charges	4,492,948		Average Wages	23.82
Fixed Assets	1,098,318	Contract Allowance	716,001	15.9%	Skilled Nursing	84.6%
Other Assets	0	Operating Revenue	3,776,947	84.1%	Ancillary Service	15.4%
Total Assets	3,292,864	Operating Expense	4,286,658	113.5%	Current Ratio	43.5
Current Liabilities	50,417	Operating Margin	-509,711	-13.5%	Days to Collect	243.3
Long Term Liabilities	2,609,786	Other Income	0	0.0%	Avg Payment Days	5.0
Total Equity	632,661	Other Expense	0	0.0%	Depreciation Rate	2.3%
Total Liab. and Equity	3,292,864	Net Profit or Loss	(509,711)	-13.5%	Return on Equity	-80.6%
345195 EDGECOM	BE HEALTH AN	ID REHAB CENTER			Proprietary - Corporati	on
EDGECOMBE HEAL	TH AND REHAB	6/30/2019 3	365 Days Settled			
TARBORO, NC 2788	6				CR Beds 159 POS	Beds 0
EDGECOMBE					Key Performana	ace Ind.
Noridian (CA)					Occupancy Rate	87.4%
Balance S	heet	Income	Statement		Length of Stay	105.5
Current Assets	1,305,797	Total Charges	41,426,380		Average Wages	21.20
Fixed Assets	11,148,785	Contract Allowance	28,586,124	69.0%	Skilled Nursing	92.3%
Other Assets	470,694	Operating Revenue	12,840,256	31.0%	Ancillary Service	7.7%
Total Assets	12,925,276	Operating Expense	12,241,524	95.3%	Current Ratio	0.5
Current Liabilities	2,405,596	Operating Margin	598,732	4.7%	Days to Collect	36.5
Long Term Liabilities	8,708,988	Other Income	-14,674	-0.1%	Avg Payment Days	66.4
Total Equity	1,810,692	Other Expense	0	0.0%	Depreciation Rate	10.5%
Total Liab. and Equity	12,925,276	Net Profit or Loss	584,058	4.5%	Return on Equity	32.3%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345091 EDGEWOO	D PLACE AT TI	HE VILLAGE AT BRO	OKWOOD		Nonprofit - Other	
EDGEWOOD PLACE BROOKWOOD	E AT THE VILLAC	GE AT 9/30/2019 3	365 Days Settled			
BURLINGTON, NC 2	7215				CR Beds 129 POS B	eds 0
ALAMANCE					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	78.3%
Balance S	Sheet	Income	Statement		Length of Stay	123.3
Current Assets	9,239,133	Total Charges	21,588,744		Average Wages	21.16
Fixed Assets	59,749,728	Contract Allowance	4,095,225	19.0%	Skilled Nursing	44.1%
Other Assets	4,083,024	Operating Revenue	17,493,519	81.0%	Ancillary Service	12.6%
Total Assets	73,071,885	Operating Expense	18,951,532	108.3%	Current Ratio	1.2
Current Liabilities	7,890,990	Operating Margin	-1,458,013	-8.3%	Days to Collect	23.2
Long Term Liabilities	15,582,891	Other Income	638,880	3.7%	Avg Payment Days	50.9
Total Equity	49,598,004	Other Expense	0	0.0%	Depreciation Rate	4.0%
Total Liab. and Equity	73,071,885	Net Profit or Loss	(819,133)	-4.7%	Return on Equity	-1.7%
345319 ELDERBEF	RRY HEALTH CA	ARE			Proprietary - Corporation	า
ELDERBERRY HEAL	TH CARE	9/30/2019	365 Days Settled			
MARSHALL, NC 287	53				CR Beds 100 POS B	eds 0
MADISON					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	91.8%
Balance S	Sheet	Income	Statement		Length of Stay	310.3
Current Assets	2,178,657	Total Charges	10,195,836		Average Wages	18.23
Fixed Assets	836,001	Contract Allowance	2,932,367	28.8%	Skilled Nursing	61.9%
Other Assets	1,552,180	Operating Revenue	7,263,469	71.2%	Ancillary Service	35.8%
Total Assets	4,566,838	Operating Expense	6,696,880	92.2%	Current Ratio	4.2
Current Liabilities	521,215	Operating Margin	566,589	7.8%	Days to Collect	24.5
Long Term Liabilities	20,000	Other Income	-6,560	-0.1%	Avg Payment Days	23.8
Total Equity	4,025,623	Other Expense	0	0.0%	Depreciation Rate	69.9%
Total Liab. and Equity	4,566,838	Net Profit or Loss	560,029	7.7%	Return on Equity	13.9%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

0-10000 ==-=-	1 CITY HEALTH	AND REHABILITATION	ON		Proprietary - Corporation	า
ELIZABETH CITY HE REHABILITATION	EALTH AND	12/31/2019	365 Days Settled			
ELIZABETH CITY, N	C 27909				CR Beds 146 POS B	eds 0
PASQUOTANK					Key Performanad	e Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	95.2%
Balance S	heet	Income	Statement		Length of Stay	76.3
Current Assets	4,020,328	Total Charges	18,876,311		Average Wages	18.59
Fixed Assets	1,214,451	Contract Allowance	2,853,023	15.1%	Skilled Nursing	63.4%
Other Assets	0	Operating Revenue	16,023,288	84.9%	Ancillary Service	36.6%
Total Assets	5,234,779	Operating Expense	15,536,012	97.0%	Current Ratio	2.0
Current Liabilities	2,055,243	Operating Margin	487,276	3.0%	Days to Collect	40.5
Long Term Liabilities	0	Other Income	231,893	1.4%	Avg Payment Days	21.1
Total Equity	3,179,536	Other Expense	0	0.0%	Depreciation Rate	117.3%
Total Liab. and Equity	5,234,779	Net Profit or Loss	719,169	4.5%	Return on Equity	22.6%
345210 ELIZABETI	HTOWN HEALT	HCARE & REHAB CE	NTER		Proprietary - Corporation	า
ELIZABETHTOWN H CENTER	EALTHCARE &	REHAB 9/30/2019 3	865 Days Settled			
ELIZABETHTOWN, N						
22.23 (32.1111.01111, 1	IC 28337				CR Beds 94 POS B	eds 0
BLADEN	NC 28337				CR Beds 94 POS B Key Performanae	
•						
BLADEN	TH CAROLINA)	Income	Statement		Key Performana	e Ind.
BLADEN BLUE CROSS (NOR	TH CAROLINA)	Income Total Charges	Statement 6,245,876		Key Performanao Occupancy Rate	ce Ind. 78.4%
BLADEN BLUE CROSS (NOR	TH CAROLINA) Sheet			11.1%	Key Performanae Occupancy Rate Length of Stay	78.4% 193.6
BLADEN BLUE CROSS (NOR Balance S Current Assets	TH CAROLINA) Sheet 464,291	Total Charges	6,245,876		Key Performanae Occupancy Rate Length of Stay Average Wages	78.4% 193.6 17.01
BLADEN BLUE CROSS (NOR Balance S Current Assets Fixed Assets	TH CAROLINA) Sheet 464,291 636,262	Total Charges Contract Allowance	6,245,876 692,048	88.9%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	78.4% 193.6 17.01 74.4%
BLADEN BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets	TH CAROLINA) Sheet 464,291 636,262 1,425,195	Total Charges Contract Allowance Operating Revenue	6,245,876 692,048 5,553,828	88.9% 98.4%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	78.4% 193.6 17.01 74.4% 26.1%
BLADEN BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets	TH CAROLINA) Sheet 464,291 636,262 1,425,195 2,525,748	Total Charges Contract Allowance Operating Revenue Operating Expense	6,245,876 692,048 5,553,828 5,465,296	88.9% 98.4% 1.6%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	78.4% 193.6 17.01 74.4% 26.1%
BLADEN BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	TH CAROLINA) Sheet 464,291 636,262 1,425,195 2,525,748 443,545	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	6,245,876 692,048 5,553,828 5,465,296 88,532	88.9% 98.4% 1.6% 0.0%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	78.4% 193.6 17.01 74.4% 26.1% 1.0 23.4

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345173 EMERALD	HEALTH & REH	IAB CENTER			Proprietary - Corporation	n
EMERALD HEALTH	& REHAB CENT	ER 12/31/2019	365 Days Settled			
LILLINGTON, NC 275	546				CR Beds 96 POS B	eds 0
HARNETT					Key Performanad	ce Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	91.7%
Balance S	Sheet	Income	Statement		Length of Stay	83.4
Current Assets	1,062,901	Total Charges	10,723,107		Average Wages	18.74
Fixed Assets	283,483	Contract Allowance	2,377,381	22.2%	Skilled Nursing	67.7%
Other Assets	765,678	Operating Revenue	8,345,726	77.8%	Ancillary Service	32.3%
Total Assets	2,112,062	Operating Expense	8,016,952	96.1%	Current Ratio	2.5
Current Liabilities	417,051	Operating Margin	328,774	3.9%	Days to Collect	45.3
Long Term Liabilities	0	Other Income	1,527	0.0%	Avg Payment Days	17.6
Total Equity	1,695,011	Other Expense	0	0.0%	Depreciation Rate	264.2%
Total Liab. and Equity	2,112,062	Net Profit or Loss	330,301	4.0%	Return on Equity	19.5%
345447 EMERALD	RIDGE REHAB	AND CARE CENTER			Proprietary - Other	
EMERALD RIDGE RI CENTER	EHAB AND CAR	E 12/31/2019	365 Days Settled			
ASHEVILLE, NC 288	04				CR Beds 100 POS B	eds 0
BUNCOMBE					Key Performanad	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	93.6%
Balance S	Sheet	Income	Statement		Length of Stay	144.2
Current Assets	51,550,416	Total Charges	10,790,107		Average Wages	21.80
Fixed Assets	4,759,448	Contract Allowance	3,159,659	29.3%	Skilled Nursing	84.8%
Other Assets	9,604	Operating Revenue	7,630,448	70.7%	Ancillary Service	15.2%
Total Assets	56,319,468	Operating Expense	7,391,686	96.9%	Current Ratio	1.1
Current Liabilities	46,889,269	Operating Margin	238,762	3.1%	Days to Collect	39.0
Long Term Liabilities	6,509,150	Other Income	1,453	0.0%	Avg Payment Days	9.3
Total Equity	2,921,049	Other Expense	0	0.0%	Depreciation Rate	17.5%
Total Liab. and Equity	56,319,468	Net Profit or Loss	240,215	3.1%	Return on Equity	8.2%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

AKS NURSING	AND REHABILITATION	ON CENTER		Proprietary - Corporation	1
SING AND NTER	10/2/2019 3	67 Days Settled			
				CR Beds 63 POS Be	eds 0
				Key Performanad	e Ind.
H CAROLINA)				Occupancy Rate	51.8%
neet	Income	Statement		Length of Stay	93.5
-4,967,497	Total Charges	2,574,704		Average Wages	17.43
26,425	Contract Allowance	398,166	15.5%	Skilled Nursing	87.2%
0	Operating Revenue	2,176,538	84.5%	Ancillary Service	12.8%
-4,941,072	Operating Expense	3,231,254	148.5%	Current Ratio	(98.7)
50,351	Operating Margin	-1,054,716	-48.5%	Days to Collect	(837.6)
0	Other Income	96,444	4.4%	Avg Payment Days	8.3
-4,991,423	Other Expense	0	0.0%	Depreciation Rate	86.9%
-4,941,072	Net Profit or Loss	(958,272)	-44.0%	Return on Equity	19.2%
N HOME INC				Proprietary - Corporation	1
NC	9/30/2019 3	65 Days Settled			
				CR Beds 67 POS Be	eds 0
				Key Performanad	e Ind.
H CAROLINA)				Occupancy Rate	88.8%
neet	Income	Statement		Length of Stay	146.8
679,537	Total Charges	4,940,068		Average Wages	18.27
661,526	Contract Allowance	1,105,923	22.4%	Skilled Nursing	43.9%
3,289	Operating Revenue	3,834,145	77.6%	Ancillary Service	34.4%
1,344,352	Operating Expense	3,956,441	103.2%	Current Ratio	1.9
352,430	Operating Margin	-122,296	-3.2%	Days to Collect	58.6
	Other Income	161,210	4.2%	Avg Payment Days	28.1
1,270,861	Other income	,			_0
1,270,861 -278,939	Other Expense	0	0.0%	Depreciation Rate	7.7%
	NTER TH CAROLINA) neet -4,967,497 26,425 0 -4,941,072 50,351 0 -4,991,423 -4,941,072 N HOME INC NC TH CAROLINA) neet 679,537 661,526 3,289 1,344,352	TH CAROLINA) neet Income -4,967,497 Total Charges 26,425 Contract Allowance 0 Operating Revenue -4,941,072 Operating Margin 0 Other Income -4,991,423 Other Expense -4,941,072 Net Profit or Loss NHOME INC NC 9/30/2019 3 TH CAROLINA) neet Income 679,537 Total Charges 661,526 Contract Allowance 3,289 Operating Revenue 1,344,352 Operating Expense	## CAROLINA) Process	Income Statement	CR Beds 63 POS Beta

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345314 FAIR HAVE	N OF FOREST	CITY, LLC			Proprietary - Corporatio	n
FAIR HAVEN OF FOI	REST CITY, LLC	9/30/2019 3	365 Days Settled			
FOREST CITY, NC 2	8043				CR Beds 128 POS B	eds 0
RUTHERFORD					Key Performana	ce Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	87.5%
Balance S	Sheet	Income	Statement		Length of Stay	169.6
Current Assets	1,192,085	Total Charges	12,123,075		Average Wages	19.27
Fixed Assets	317,997	Contract Allowance	3,215,884	26.5%	Skilled Nursing	58.5%
Other Assets	10,000	Operating Revenue	8,907,191	73.5%	Ancillary Service	36.8%
Total Assets	1,520,082	Operating Expense	8,476,378	95.2%	Current Ratio	1.3
Current Liabilities	928,987	Operating Margin	430,813	4.8%	Days to Collect	35.9
Long Term Liabilities	132,566	Other Income	6,347	0.1%	Avg Payment Days	34.6
Total Equity	458,529	Other Expense	0	0.0%	Depreciation Rate	158.9%
Total Liab. and Equity	1,520,082	Net Profit or Loss	437,160	4.9%	Return on Equity	95.3%
345186 FIVE OAKS	MANOR				Proprietary - Corporatio	n
FIVE OAKS MANOR		9/30/2019	365 Days Settled			
CONCORD, NC 2802	27				CR Beds 184 POS B	eds 0
CABARRUS					Key Performana	ce Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	78.1%
Balance S	Sheet	Income	Statement		Length of Stay	147.0
Current Assets	1,820,920	Total Charges	17,507,603		Average Wages	21.11
Fixed Assets	2,015,489	Contract Allowance	5,299,119	30.3%	Skilled Nursing	55.3%
Other Assets	2,849,249	Operating Revenue	12,208,484	69.7%	Ancillary Service	41.3%
Total Assets	6,685,658	Operating Expense	11,200,007	91.7%	Current Ratio	1.8
Current Liabilities	1,018,191	Operating Margin	1,008,477	8.3%	Days to Collect	30.5
Long Term Liabilities	4,541,665	Other Income	28,134	0.2%	Avg Payment Days	27.3
i e e e e e e e e e e e e e e e e e e e		044	0	0.0%	Depreciation Rate	11.3%
Total Equity	1,125,802	Other Expense	U	0.070	Depreciation Nate	11.570

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345413 FLESHERS	FAIRVIEW HE	ALTH CARE			Proprietary - Corporatio	n
FLESHERS FAIRVIE	W HEALTH CAR	RE 9/30/2019 :	365 Days Settled			
FAIRVIEW, NC 2873	0				CR Beds 120 POS B	eds 0
BUNCOMBE					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	88.9%
Balance S	Sheet	Income	Statement		Length of Stay	393.2
Current Assets	-269,512	Total Charges	9,428,072		Average Wages	17.36
Fixed Assets	214,428	Contract Allowance	1,119,420	11.9%	Skilled Nursing	77.1%
Other Assets	0	Operating Revenue	8,308,652	88.1%	Ancillary Service	15.5%
Total Assets	-55,084	Operating Expense	8,528,798	102.6%	Current Ratio	(0.7)
Current Liabilities	377,980	Operating Margin	-220,146	-2.6%	Days to Collect	7.1
Long Term Liabilities	-458,419	Other Income	35,965	0.4%	Avg Payment Days	8.9
Total Equity	25,355	Other Expense	0	0.0%	Depreciation Rate	16.9%
Total Liab. and Equity	-55,084	Net Profit or Loss	(184,181)	-2.2%	Return on Equity	-726.4%
345442 FORREST	OAKES HEALTI	HCARE CENTER			Proprietary - Other	
FORREST OAKES H	EALTHCARE CE	ENTER 12/31/2019	365 Days Settled	i		
ALBEMARLE, NC 28	001				CR Beds 60 POS B	eds 0
STANLY					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	≣S			Occupancy Rate	88.4%
Balance S	Sheet	Income	Statement		Length of Stay	114.5
Current Assets	30,227,907	Total Charges	6,739,773		Average Wages	20.27
Fixed Assets	3,922,535	Contract Allowance	1,809,753	26.9%	Skilled Nursing	78.7%
Other Assets	13,100	Operating Revenue	4,930,020	73.1%	Ancillary Service	21.3%
Total Assets	34,163,542	Operating Expense	4,934,196	100.1%	Current Ratio	0.9
Current Liabilities	34,454,454	Operating Margin	-4,176	-0.1%	Days to Collect	39.7
Long Term Liabilities	2,851,162	Other Income	-2,840	-0.1%	Avg Payment Days	10.0
Total Equity	-3,142,074	Other Expense	0	0.0%	Depreciation Rate	12.7%
Total Liab. and Equity	34,163,542	Net Profit or Loss	(7,016)	0.40/	Return on Equity	0.2%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345335 FRANKLIN	OAKS NURSIN	G AND REHABILITAT	TON CENTER		Proprietary - Corporation	1
FRANKLIN OAKS NU REHABILITATION CI		9/30/2019 3	65 Days Settled			
LOUISBURG, NC 27	549				CR Beds 176 POS Be	eds 0
FRANKLIN					Key Performanad	e Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	76.8%
Balance S	Sheet	Income	Statement		Length of Stay	152.7
Current Assets	1,926,179	Total Charges	13,421,207		Average Wages	17.80
Fixed Assets	115,664	Contract Allowance	1,966,011	14.6%	Skilled Nursing	69.4%
Other Assets	0	Operating Revenue	11,455,196	85.4%	Ancillary Service	26.8%
Total Assets	2,041,843	Operating Expense	11,202,916	97.8%	Current Ratio	5.6
Current Liabilities	343,702	Operating Margin	252,280	2.2%	Days to Collect	58.9
Long Term Liabilities	0	Other Income	142,182	1.2%	Avg Payment Days	11.8
Total Equity	1,698,141	Other Expense	0	0.0%	Depreciation Rate	107.0%
Total Liab. and Equity	2,041,843	Net Profit or Loss	394,462	3.4%	Return on Equity	23.2%
345148 FRIENDS H	HOMES AT GUIL	FORD			Nonprofit - Church	
FRIENDS HOMES A	T GUILFORD	9/30/2019 3	65 Days Settled			
GREENSBORO, NC	27410				CR Beds 0 POS Be	eds 0
GUILFORD					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	0.00/
Balance S	•					0.0%
Dalarice C	Sheet	Income	Statement		Length of Stay	0.0%
Current Assets	Sheet 0	Income Total Charges	Statement 0		Length of Stay Average Wages	0.0%
				0.0%	,	0.0%
Current Assets	0	Total Charges	0		Average Wages	
Current Assets Fixed Assets	0	Total Charges Contract Allowance	0	0.0%	Average Wages Skilled Nursing	0.0%
Current Assets Fixed Assets Other Assets	0 0	Total Charges Contract Allowance Operating Revenue	0 0	0.0%	Average Wages Skilled Nursing Ancillary Service	0.0%
Current Assets Fixed Assets Other Assets Total Assets	0 0 0	Total Charges Contract Allowance Operating Revenue Operating Expense	0 0 0 0	0.0% 0.0% 0.0%	Average Wages Skilled Nursing Ancillary Service Current Ratio	0.0%
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	0 0 0 0 0	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	0 0 0 0	0.0% 0.0% 0.0% 0.0%	Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	0.0%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345474 FRIENDS H	IOMES WEST				Nonprofit - Church	
FRIENDS HOMES W	EST	9/30/2019	365 Days Settled			
GREENSBORO, NC	27410				CR Beds 80 POS B	eds 0
GUILFORD					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	85.7%
Balance S	heet	Income	Statement		Length of Stay	217.5
Current Assets	3,433,399	Total Charges	6,725,785		Average Wages	18.09
Fixed Assets	21,897,956	Contract Allowance	439,453	6.5%	Skilled Nursing	27.5%
Other Assets	26,629,312	Operating Revenue	6,286,332	93.5%	Ancillary Service	15.2%
Total Assets	51,960,667	Operating Expense	13,004,150	206.9%	Current Ratio	0.2
Current Liabilities	13,858,040	Operating Margin	-6,717,818	-106.9%	Days to Collect	43.7
Long Term Liabilities	15,192,062	Other Income	8,319,717	132.3%	Avg Payment Days	28.0
Total Equity	22,910,565	Other Expense	0	0.0%	Depreciation Rate	3.9%
Total Liab. and Equity	51,960,667	Net Profit or Loss	1,601,899	25.5%	Return on Equity	7.0%
345329 GATEWAY	REHABILITATION	ON AND HEALTHCA	RE		Proprietary - Other	
GATEWAY REHABIL HEALTHCARE	ITATION AND	12/31/2019	365 Days Settled	d		
LENOIR, NC 28645					CR Beds 100 POS B	eds 0
CALDWELL					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	89.3%
Balance S	heet	Income	Statement		Length of Stay	138.7
Current Assets	48,730,329	Total Charges	9,590,927		Average Wages	21.08
Fixed Assets	6,174,248	Contract Allowance	2,214,893	23.1%	Skilled Nursing	80.7%
Other Assets	0	Operating Revenue	7,376,034	76.9%	Ancillary Service	19.3%
Total Assets	54,904,577	Operating Expense	7,537,797	102.2%	Current Ratio	1.1
Current Liabilities	45,090,217	Operating Margin	-161,763	-2.2%	Days to Collect	48.6
Long Term Liabilities	7,916,248	Other Income	433	0.0%	Avg Payment Days	7.8
Total Equity	1,898,112	Other Expense	0	0.0%	Depreciation Rate	15.7%
Total Liab. and Equity	54,904,577	Net Profit or Loss	(161,330)	-2.2%	Return on Equity	-8.5%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345328 GIVENS HE	EALTH CENTER				Nonprofit - Church	
GIVENS HEALTH CE	ENTER	12/31/2019	365 Days Settled	l		
ASHEVILLE, NC 288	03				CR Beds 84 POS B	eds 0
BUNCOMBE					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	90.0%
Balance S	Sheet	Income	Statement		Length of Stay	131.4
Current Assets	74,842,712	Total Charges	48,961,004		Average Wages	26.84
Fixed Assets	106,842,698	Contract Allowance	1,581,286	3.2%	Skilled Nursing	10.4%
Other Assets	365,108	Operating Revenue	47,379,718	96.8%	Ancillary Service	5.2%
Total Assets	182,050,518	Operating Expense	34,669,273	73.2%	Current Ratio	19.1
Current Liabilities	3,917,435	Operating Margin	12,710,445	26.8%	Days to Collect	38.4
Long Term Liabilities	123,621,879	Other Income	0	0.0%	Avg Payment Days	40.3
Total Equity	54,511,204	Other Expense	0	0.0%	Depreciation Rate	0.4%
Total Liab. and Equity	182,050,518	Net Profit or Loss	12,710,445	26.8%	Return on Equity	23.3%
345445 GLENAIRE					Nonprofit - Church	
GLENAIRE		9/30/2019	365 Days Settled			
CARY, NC 27511					CR Beds 120 POS B	eds 0
WAKE					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	93.2%
Balance S	Sheet	Income	Statement		Length of Stay	235.8
Current Assets	1,830,042	Total Charges	12,837,676		Average Wages	18.52
Fixed Assets	69,795,536	Contract Allowance	1,445,208	11.3%	Skilled Nursing	57.2%
Other Assets	19,345,137	Operating Revenue	11,392,468	88.7%	Ancillary Service	17.4%
Total Assets	90,970,715	Operating Expense	21,775,129	191.1%	Current Ratio	0.4
Current Liabilities	4,450,398	Operating Margin	-10,382,661	-91.1%	Days to Collect	36.5
Long Term Liabilities	39,511,390	Other Income	13,951,063	122.5%	Avg Payment Days	33.7
Total Equity	47,008,927	Other Expense	0	0.0%	Depreciation Rate	3.2%
Total Liab. and Equity	90,970,715	Net Profit or Loss	3,568,402	31.3%	Return on Equity	7.6%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345163 GLENBRID	GE HEALTH AN	ND REHABILTATION	CENTER		Proprietary - Corporation	n
GLENBRIDGE HEAL REHABILTATION CE		12/31/2019	365 Days Settled	d		
BOONE, NC 28607					CR Beds 134 POS Be	eds 0
WATAUGA					Key Performanad	e Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	63.4%
Balance S	heet	Income	Statement		Length of Stay	158.2
Current Assets	888,007	Total Charges	10,139,271		Average Wages	17.84
Fixed Assets	12,586	Contract Allowance	2,124,710	21.0%	Skilled Nursing	70.8%
Other Assets	12,000	Operating Revenue	8,014,561	79.0%	Ancillary Service	29.2%
Total Assets	912,593	Operating Expense	8,039,617	100.3%	Current Ratio	1.0
Current Liabilities	868,038	Operating Margin	-25,056	-0.3%	Days to Collect	28.8
Long Term Liabilities	0	Other Income	25,703	0.3%	Avg Payment Days	39.2
Total Equity	44,555	Other Expense	0	0.0%	Depreciation Rate	745.5%
Total Liab. and Equity	912,593	Net Profit or Loss	647	0.0%	Return on Equity	1.5%
345194 GLENFLOF	RA				Nonprofit - Other	
GLENFLORA		9/30/2019 3	365 Days Settled			
LUMBERTON, NC 28	3360				CR Beds 72 POS Be	eds 0
ROBESON					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	86.9%
Balance S	heet	Income	Statement		Length of Stay	157.5
Current Assets	1,292,253	Total Charges	6,210,997		Average Wages	15.65
Fixed Assets	3,482,569	Contract Allowance	1,821,168	29.3%	Skilled Nursing	61.0%
Other Assets	241,329	Operating Revenue	4,389,829	70.7%	Ancillary Service	25.8%
Total Assets	5,016,151	Operating Expense	4,536,531	103.3%	Current Ratio	1.1
Ourset Linkilities	1,176,543	Operating Margin	-146,702	-3.3%	Days to Collect	50.5
Current Liabilities				0.50/	A D (D	
Long Term Liabilities	485,324	Other Income	21,729	0.5%	Avg Payment Days	94.7
	485,324 3,354,284	Other Income Other Expense	21,729		Depreciation Rate	94.7 2.7%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345367 GOLDEN Y	EARS NURSING	HOME			Proprietary - Corporation	1
GOLDEN YEARS NU	IRSING HOME	9/30/2019 3	365 Days Settled			
FALCON, NC 28342					CR Beds 58 POS Be	eds 0
CUMBERLAND					Key Performanac	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	82.6%
Balance S	heet	Income	Statement		Length of Stay	201.0
Current Assets	1,591,977	Total Charges	4,278,596		Average Wages	18.73
Fixed Assets	120,145	Contract Allowance	667,620	15.6%	Skilled Nursing	84.6%
Other Assets	0	Operating Revenue	3,610,976	84.4%	Ancillary Service	15.4%
Total Assets	1,712,122	Operating Expense	3,570,709	98.9%	Current Ratio	1.6
Current Liabilities	970,772	Operating Margin	40,267	1.1%	Days to Collect	38.8
Long Term Liabilities	0	Other Income	16,858	0.5%	Avg Payment Days	89.0
Total Equity	741,350	Other Expense	0	0.0%	Depreciation Rate	84.4%
Total Liab. and Equity	1,712,122	Net Profit or Loss	57,125	1.6%	Return on Equity	7.7%
345187 GRACE HE	IGHTS HEALTH	I & REHABILITATION	I		Proprietary - Corporation	1
GRACE HEIGHTS HI REHABILITATION	EALTH &	6/30/2019 2	273 Days Settled			
MORGANTON, NC 2	8655	12/31/2019	184 Days Settled		CR Beds 120 POS Be	eds 0
BURKE					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	85.5%
Balance S	heet	Income	Statement		Length of Stay	103.7
Current Assets	1,661,069	Total Charges	5,804,760		Average Wages	21.64
Fixed Assets	249,603	Contract Allowance	718,591	12.4%	Skilled Nursing	67.3%
Other Assets	3,155	Operating Revenue	5,086,169	87.6%	Ancillary Service	32.7%
Total Assets	1,913,827	Operating Expense	4,876,232	95.9%	Current Ratio	1.2
Current Liabilities	1,439,320	Operating Margin	209,937	4.1%	Days to Collect	93.3
Long Term Liabilities	0	Other Income	50,084	1.0%	Avg Payment Days	44.8
Total Equity	474,507	Other Expense	0	0.0%	Depreciation Rate	153.0%
Total Liab. and Equity	1,913,827	Net Profit or Loss	260,021	5.1%	Return on Equity	54.8%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

IGHTS HEALTH	I & REHABILITATION	l		Nonprofit - Other	
EALTH &	6/30/2019 2	273 Days Settled			
8655	12/31/2019	184 Days Settled		CR Beds 120 POS B	eds 0
				Key Performana	ce Ind.
TH CAROLINA)				Occupancy Rate	83.1%
Sheet	Income	Statement		Length of Stay	134.2
860,637	Total Charges	8,555,164		Average Wages	21.64
730,693	Contract Allowance	2,476,325	28.9%	Skilled Nursing	79.7%
0	Operating Revenue	6,078,839	71.1%	Ancillary Service	20.3%
1,591,330	Operating Expense	6,250,880	102.8%	Current Ratio	0.7
1,171,126	Operating Margin	-172,041	-2.8%	Days to Collect	9.1
0	Other Income	23,482	0.4%	Avg Payment Days	47.0
420,204	Other Expense	0	0.0%	Depreciation Rate	5.4%
1,591,330	Net Profit or Loss	(502,000)	-8.3%	Return on Equity	-119.5%
HEALTHCARE A	ND REHABILITATIO	N CENTER		Proprietary - Corporatio	n
ARE AND ENTER	9/30/2019 3	365 Days Settled			
28771				CR Beds 103 POS B	eds 0
				Key Performana	ce Ind.
TH CAROLINA)				Occupancy Rate	72.1%
Sheet	Income	Statement		Length of Stay	231.8
1,415,943	Total Charges	7,694,390		Average Wages	15.50
	Contract Allowance	1,448,266	18.8%	Skilled Nursing	
61,140	Contract Allowance	1,440,200	10.070	Skilled Nursing	68.5%
61,140	Operating Revenue	6,246,124		Ancillary Service	
			81.2%	3	68.5% 26.2% 7.0
0	Operating Revenue	6,246,124	81.2% 103.4%	Ancillary Service	26.2%
1,477,083	Operating Revenue Operating Expense	6,246,124 6,455,771	81.2% 103.4% -3.4%	Ancillary Service Current Ratio	26.2% 7.0 81.1
1,477,083 203,520	Operating Revenue Operating Expense Operating Margin	6,246,124 6,455,771 -209,647	81.2% 103.4% -3.4% 2.4%	Ancillary Service Current Ratio Days to Collect	26.2% 7.0
	EALTH & 8655 TH CAROLINA) Sheet 860,637 730,693 0 1,591,330 1,171,126 0 420,204 1,591,330 HEALTHCARE A ARE AND ENTER 28771 TH CAROLINA) Sheet 1,415,943	EALTH & 6/30/2019 2 8655 12/31/2019 TH CAROLINA) Sheet Income 860,637 Total Charges 730,693 Contract Allowance 0 Operating Revenue 1,591,330 Operating Margin 0 Other Income 420,204 Other Expense 1,591,330 Net Profit or Loss HEALTHCARE AND REHABILITATION ARE AND ENTER 28771 TH CAROLINA) Sheet Income 1,415,943 Total Charges	### TH CAROLINA) The CAROLINA Total Charges	### ARE AND REHABILITATION CENTER #### ARE AND REHABILITATION CENTER ###################################	## ALTH & 6/30/2019 273 Days Settled ## CR Beds 120 POS B Key Performance

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

545252	ROOK NURSING	S AND REHABILITAT	ION CENTER		Proprietary - Corporation	า
GRANTSBROOK NU REHABILITATION CE		9/30/2019 3	365 Days Settled			
GRANTSBORO, NC	28529				CR Beds 104 POS Be	eds 0
PAMLICO					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	77.3%
Balance S	Sheet	Income	Statement		Length of Stay	143.9
Current Assets	-482,353	Total Charges	8,944,198		Average Wages	17.76
Fixed Assets	63,805	Contract Allowance	1,708,739	19.1%	Skilled Nursing	67.4%
Other Assets	0	Operating Revenue	7,235,459	80.9%	Ancillary Service	27.9%
Total Assets	-418,548	Operating Expense	7,093,979	98.0%	Current Ratio	(2.4)
Current Liabilities	197,431	Operating Margin	141,480	2.0%	Days to Collect	(26.9)
Long Term Liabilities	0	Other Income	225,735	3.1%	Avg Payment Days	10.6
Total Equity	-615,979	Other Expense	0	0.0%	Depreciation Rate	90.3%
Total Liab. and Equity	-418,548	Net Profit or Loss	367,215	5.1%	Return on Equity	-59.6%
345366 GREENDA	LE EQDEOT NUM					
	LE FOREST NU	RSING AND REHABII	LITATION CENTI	ER	Proprietary - Corporation	า
GREENDALE FORES	ST NURSING AN		LITATION CENTI	ER	Proprietary - Corporation	1
	ST NURSING AN ENTER			ER	Proprietary - Corporation CR Beds 132 POS Bo	
GREENDALE FORES	ST NURSING AN ENTER			ER		eds 0
GREENDALE FORES REHABILITATION CE SNOW HILL, NC 285	ST NURSING AN ENTER 80			ER	CR Beds 132 POS Be	eds 0
GREENDALE FORES REHABILITATION CE SNOW HILL, NC 285 GREENE	ST NURSING AN ENTER 80 TH CAROLINA)	ND 9/30/2019 3		ER	CR Beds 132 POS Be	eds 0 ce Ind.
GREENDALE FORES REHABILITATION CE SNOW HILL, NC 285 GREENE BLUE CROSS (SOU	ST NURSING AN ENTER 80 TH CAROLINA) Sheet	ND 9/30/2019 3	865 Days Settled	ER	CR Beds 132 POS Be Key Performanac Occupancy Rate	eds 0 ce Ind. 77.1%
GREENDALE FORES REHABILITATION CE SNOW HILL, NC 285 GREENE BLUE CROSS (SOUTH	ST NURSING AN ENTER 80 TH CAROLINA) Sheet	ND 9/30/2019 3	865 Days Settled Statement		CR Beds 132 POS Be Key Performanac Occupancy Rate Length of Stay	eds 0 ce Ind. 77.1% 109.6
GREENDALE FORES REHABILITATION CE SNOW HILL, NC 285 GREENE BLUE CROSS (SOUT Balance S Current Assets	ST NURSING AN ENTER 80 TH CAROLINA) Sheet 1,316,377	Income Total Charges	Statement 11,172,411	16.8%	CR Beds 132 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 77.1% 109.6 20.03
GREENDALE FORES REHABILITATION CE SNOW HILL, NC 285 GREENE BLUE CROSS (SOUT Balance S Current Assets Fixed Assets	ST NURSING AN ENTER 80 TH CAROLINA) Sheet 1,316,377 101,990	Income Total Charges Contract Allowance	Statement 11,172,411 1,871,416	16.8% 83.2%	CR Beds 132 POS Book Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 77.1% 109.6 20.03 64.7%
GREENDALE FORES REHABILITATION CE SNOW HILL, NC 285 GREENE BLUE CROSS (SOUT Balance S Current Assets Fixed Assets Other Assets	ST NURSING AN ENTER 80 TH CAROLINA) Sheet 1,316,377 101,990	Income Total Charges Contract Allowance Operating Revenue	Statement 11,172,411 1,871,416 9,300,995	16.8% 83.2% 103.0%	CR Beds 132 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 77.1% 109.6 20.03 64.7% 29.1%
GREENDALE FORES REHABILITATION CE SNOW HILL, NC 285 GREENE BLUE CROSS (SOUT Balance S Current Assets Fixed Assets Other Assets Total Assets	ST NURSING AN ENTER 80 TH CAROLINA) Sheet 1,316,377 101,990 0 1,418,367	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 11,172,411 1,871,416 9,300,995 9,584,036	16.8% 83.2% 103.0% -3.0%	CR Beds 132 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 77.1% 109.6 20.03 64.7% 29.1% 4.5
GREENDALE FORES REHABILITATION CE SNOW HILL, NC 285 GREENE BLUE CROSS (SOUT Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	ST NURSING AN ENTER 80 TH CAROLINA) Sheet 1,316,377 101,990 0 1,418,367 289,846	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 11,172,411 1,871,416 9,300,995 9,584,036 -283,041	16.8% 83.2% 103.0% -3.0% 2.4%	CR Beds 132 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 77.1% 109.6 20.03 64.7% 29.1% 4.5

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

UTUIUZ UNEENIIA	VEN HEALTH A	ND REHABILITATION	CENTER		Proprietary - Corporation	1
GREENHAVEN HEA REHABILITATION C		9/30/2019 3	65 Days Settled			
GREENSBORO, NC	27406				CR Beds 120 POS B	eds 0
GUILFORD					Key Performanad	e Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	65.9%
Balance S	Sheet	Income	Statement		Length of Stay	165.9
Current Assets	-5,510,622	Total Charges	8,497,237		Average Wages	18.41
Fixed Assets	83,212	Contract Allowance	2,272,756	26.7%	Skilled Nursing	78.7%
Other Assets	0	Operating Revenue	6,224,481	73.3%	Ancillary Service	21.3%
Total Assets	-5,427,410	Operating Expense	7,529,463	121.0%	Current Ratio	(19.0)
Current Liabilities	290,536	Operating Margin	-1,304,982	-21.0%	Days to Collect	(326.3)
Long Term Liabilities	0	Other Income	146,145	2.3%	Avg Payment Days	14.7
Total Equity	-5,717,946	Other Expense	0	0.0%	Depreciation Rate	136.7%
Total Liab. and Equity	-5,427,410	Net Profit or Loss	(1,158,837)	-18.6%	Return on Equity	20.3%
345460 GUILFORD	HEALTH CARE	CENTER			Proprietary - Partnership)
GUILFORD HEALTH	CARE CENTER	9/30/2019 3	65 Days Settled			
GREENSBORO, NC						
	27406				CR Beds 110 POS B	eds 0
GUILFORD	27406				CR Beds 110 POS B	
GUILFORD BLUE CROSS (NOR						
	TH CAROLINA)	Income	Statement		Key Performanac	e Ind.
BLUE CROSS (NOR	TH CAROLINA)	Income Total Charges	Statement 15,395,036		Key Performanao Occupancy Rate	e Ind. 91.7%
BLUE CROSS (NOR Balance S	TH CAROLINA) Sheet			32.9%	Key Performanao Occupancy Rate Length of Stay	91.7% 60.4 20.31
BLUE CROSS (NOR Balance S Current Assets	TH CAROLINA) Sheet 2,042,923	Total Charges	15,395,036		Key Performanae Occupancy Rate Length of Stay Average Wages	91.7% 60.4 20.31 65.2%
BLUE CROSS (NOR Balance S Current Assets Fixed Assets	TH CAROLINA) Sheet 2,042,923 1,452,257	Total Charges Contract Allowance	15,395,036 5,068,708		Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	91.7% 60.4
BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets	TH CAROLINA) Sheet 2,042,923 1,452,257 129,645	Total Charges Contract Allowance Operating Revenue	15,395,036 5,068,708 10,326,328	67.1% 91.8%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	91.7% 60.4 20.31 65.2% 34.8% 2.3
BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets	TH CAROLINA) Sheet 2,042,923 1,452,257 129,645 3,624,825	Total Charges Contract Allowance Operating Revenue Operating Expense	15,395,036 5,068,708 10,326,328 9,475,509	67.1% 91.8% 8.2%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	91.7% 60.4 20.31 65.2% 34.8% 2.3
BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	TH CAROLINA) Sheet 2,042,923 1,452,257 129,645 3,624,825 875,191	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	15,395,036 5,068,708 10,326,328 9,475,509 850,819	67.1% 91.8% 8.2% 0.2%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	91.7% 60.4 20.31 65.2% 34.8%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345244 HARBORV	IEW HEALTH C	ARE CENTER			Proprietary - Corporation	ı
HARBORVIEW HEAL	TH CARE CEN	ΓER 9/30/2019 3	365 Days Settled			
MOREHEAD CITY, N	IC 28557				CR Beds 0 POS Be	eds 0
CARTERET					Key Performanac	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	0.0%
Balance Sheet I		Income	Statement		Length of Stay	
Current Assets	0	Total Charges	0		Average Wages	18.63
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing	0.0%
Other Assets	0	Operating Revenue	0	0.0%	Ancillary Service	0.0%
Total Assets	0	Operating Expense	1,316,478	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	-1,316,478	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	-1,316,478	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	-1,316,478	Net Profit or Loss	(1,316,478)	0.0%	Return on Equity	100.0%
345156 HARMONY	HALL NURSING	G AND REHABILITAT	ION CENTER		Proprietary - Corporation	ı
HARMONY HALL NU REHABILITATION CI		9/30/2019 3	365 Days Settled			
KINSTON, NC 28502					CR Beds 175 POS Be	eds 0
LENOIR					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	75.0%
Balance S		Incomo				
	ineet	income	Statement		Length of Stay	126.8
Current Assets		Total Charges	13,075,232		Length of Stay Average Wages	126.8 18.93
Current Assets Fixed Assets				20.8%		
	-1,077,919	Total Charges	13,075,232		Average Wages	18.93
Fixed Assets	-1,077,919 72,709	Total Charges Contract Allowance	13,075,232	79.2%	Average Wages Skilled Nursing	18.93 83.2%
Fixed Assets Other Assets	-1,077,919 72,709 0	Total Charges Contract Allowance Operating Revenue	13,075,232 2,724,732 10,350,500	79.2% 104.9%	Average Wages Skilled Nursing Ancillary Service	18.93 83.2% 16.8%
Fixed Assets Other Assets Total Assets	-1,077,919 72,709 0 -1,005,210	Total Charges Contract Allowance Operating Revenue Operating Expense	13,075,232 2,724,732 10,350,500 10,854,840	79.2% 104.9% -4.9%	Average Wages Skilled Nursing Ancillary Service Current Ratio	18.93 83.2% 16.8% (2.3)
Fixed Assets Other Assets Total Assets Current Liabilities	-1,077,919 72,709 0 -1,005,210 468,206	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	13,075,232 2,724,732 10,350,500 10,854,840 -504,340	79.2% 104.9% -4.9% 4.5%	Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	18.93 83.2% 16.8% (2.3) (40.3)

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

	WOODS NURSI	NG AND REHABILITA	TION CENTER		Proprietary - Corporation	1
HARNETT WOODS I		9/30/2019 3	65 Days Settled			
DUNN, NC 28334					CR Beds 100 POS Be	eds 0
HARNETT					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	93.9%
Balance S	heet	Income	Statement		Length of Stay	161.7
Current Assets	5,554,279	Total Charges	9,966,230		Average Wages	16.80
Fixed Assets	110,624	Contract Allowance	1,593,465	16.0%	Skilled Nursing	78.6%
Other Assets	0	Operating Revenue	8,372,765	84.0%	Ancillary Service	21.4%
Total Assets	5,664,903	Operating Expense	7,976,879	95.3%	Current Ratio	21.9
Current Liabilities	253,552	Operating Margin	395,886	4.7%	Days to Collect	240.2
Long Term Liabilities	0	Other Income	124,353	1.5%	Avg Payment Days	12.7
Total Equity	5,411,351	Other Expense	0	0.0%	Depreciation Rate	86.3%
Total Liab. and Equity	5,664,903	Net Profit or Loss	520,239	6.2%	Return on Equity	9.6%
345414 HAYMOUN	T REHABILITAT	TION & NURSING CEI	NTER, INC		Proprietary - Corporation	1
HAYMOUNT REHAB						
CENTER, INC	ILITATION & NU	IRSING 9/30/2019 3	65 Days Settled			
CENTER, INC FAYETTEVILLE, NC		RSING 9/30/2019 3	65 Days Settled		CR Beds 112 POS Be	eds 0
		RSING 9/30/2019 3	65 Days Settled		CR Beds 112 POS Be	
FAYETTEVILLE, NC	28303	RSING 9/30/2019 3	65 Days Settled			
FAYETTEVILLE, NC CUMBERLAND	28303 TH CAROLINA)		65 Days Settled Statement		Key Performanac	e Ind.
FAYETTEVILLE, NC CUMBERLAND BLUE CROSS (NOR	28303 TH CAROLINA) Sheet		·		Key Performanao Occupancy Rate	e Ind. 93.2%
FAYETTEVILLE, NC CUMBERLAND BLUE CROSS (NOR Balance S	28303 TH CAROLINA) Sheet	Income	Statement	16.8%	Key Performanac Occupancy Rate Length of Stay	93.2% 154.3
FAYETTEVILLE, NC CUMBERLAND BLUE CROSS (NOR Balance S Current Assets	28303 TH CAROLINA) Sheet 1,454,227	Income Total Charges	Statement 10,449,267		Key Performanae Occupancy Rate Length of Stay Average Wages	93.2% 154.3 17.98
FAYETTEVILLE, NC CUMBERLAND BLUE CROSS (NOR Balance S Current Assets Fixed Assets	28303 TH CAROLINA) Sheet 1,454,227 89,121	Income Total Charges Contract Allowance	Statement 10,449,267 1,760,429	83.2%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	93.2% 154.3 17.98 76.8%
FAYETTEVILLE, NC CUMBERLAND BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets	28303 TH CAROLINA) Sheet	Income Total Charges Contract Allowance Operating Revenue	Statement 10,449,267 1,760,429 8,688,838	83.2% 101.5%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	93.2% 154.3 17.98 76.8% 20.3%
FAYETTEVILLE, NC CUMBERLAND BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets	28303 TH CAROLINA) Sheet	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 10,449,267 1,760,429 8,688,838 8,820,515	83.2% 101.5% -1.5%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	93.2% 154.3 17.98 76.8% 20.3%
FAYETTEVILLE, NC CUMBERLAND BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	28303 TH CAROLINA) Sheet	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 10,449,267 1,760,429 8,688,838 8,820,515 -131,677	83.2% 101.5% -1.5% 1.1%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	93.2% 154.3 17.98 76.8% 20.3% 1.2 54.6

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345411 HAYWOOD	NURSING AND	REHABILITATION C	ENTER		Proprietary - Corporation	1
HAYWOOD NURSIN REHABILITATION CI		12/31/2019	365 Days Settled			
WAYNESVILLE, NC	28786				CR Beds 95 POS Be	eds 0
HAYWOOD					Key Performanad	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	72.1%
Balance S	Income	Statement		Length of Stay	72.9	
Current Assets	1,425,612	Total Charges	21,692,959		Average Wages	23.39
Fixed Assets	126,454	Contract Allowance	14,882,785	68.6%	Skilled Nursing	89.8%
Other Assets	7,700	Operating Revenue	6,810,174	31.4%	Ancillary Service	10.2%
Total Assets	1,559,766	Operating Expense	7,140,446	104.8%	Current Ratio	1.7
Current Liabilities	840,017	Operating Margin	-330,272	-4.8%	Days to Collect	74.9
Long Term Liabilities	-3,771,412	Other Income	3,361	0.0%	Avg Payment Days	37.3
Total Equity	4,491,161	Other Expense	0	0.0%	Depreciation Rate	51.8%
Total Liab. and Equity	1,559,766	Net Profit or Loss	(326,911)	-4.8%	Return on Equity	-7.3%
345391 HEARTLAN	ND LIVING & RE	HAB AT THE MOSES	H CONE MEM H		Proprietary - Corporation	1
HEARTLAND LIVING MOSES H CONE ME		HE 9/30/2019 3	65 Days Settled			
	EM H	HE 9/30/2019 3	65 Days Settled		CR Beds 144 POS Bo	eds 0
MOSES H CONE ME	EM H	HE 9/30/2019 3	65 Days Settled		CR Beds 144 POS Be	
MOSES H CONE ME GREENSBORO, NC	:M H 27401	HE 9/30/2019 3	65 Days Settled			
MOSES H CONE ME GREENSBORO, NC GUILFORD	EM H 27401 TH CAROLINA)		65 Days Settled Statement		Key Performanac	e Ind.
MOSES H CONE ME GREENSBORO, NC GUILFORD BLUE CROSS (SOU	M H 27401 TH CAROLINA) Sheet		·		Key Performanao Occupancy Rate	e Ind. 75.0%
MOSES H CONE ME GREENSBORO, NC GUILFORD BLUE CROSS (SOU' Balance S	M H 27401 TH CAROLINA) Sheet	Income	Statement	20.1%	Key Performanao Occupancy Rate Length of Stay	75.0%
MOSES H CONE ME GREENSBORO, NC GUILFORD BLUE CROSS (SOU' Balance S Current Assets	EM H 27401 TH CAROLINA) Sheet 1,623,847	Income Total Charges	Statement 11,516,751		Key Performanae Occupancy Rate Length of Stay Average Wages	75.0% 112.0 19.80
MOSES H CONE ME GREENSBORO, NC GUILFORD BLUE CROSS (SOU Balance S Current Assets Fixed Assets	EM H 27401 TH CAROLINA) Sheet 1,623,847 378,096	Income Total Charges Contract Allowance	Statement 11,516,751 2,318,462	79.9%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	75.0% 112.0 19.80 73.1%
MOSES H CONE ME GREENSBORO, NC GUILFORD BLUE CROSS (SOU Balance S Current Assets Fixed Assets Other Assets	EM H 27401 TH CAROLINA) Sheet 1,623,847 378,096 20,315	Income Total Charges Contract Allowance Operating Revenue	Statement 11,516,751 2,318,462 9,198,289	79.9% 109.5%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	75.0% 112.0 19.80 73.1% 22.1%
MOSES H CONE ME GREENSBORO, NC GUILFORD BLUE CROSS (SOU Balance S Current Assets Fixed Assets Other Assets Total Assets	EM H 27401 TH CAROLINA) Sheet 1,623,847 378,096 20,315 2,022,258	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 11,516,751 2,318,462 9,198,289 10,074,707	79.9% 109.5% -9.5%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	75.0% 112.0 19.80 73.1% 22.1% 0.6
MOSES H CONE ME GREENSBORO, NC GUILFORD BLUE CROSS (SOU Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	EM H 27401 TH CAROLINA) Sheet 1,623,847 378,096 20,315 2,022,258 2,511,298	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 11,516,751 2,318,462 9,198,289 10,074,707 -876,418	79.9% 109.5% -9.5% 1.4%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	75.0% 112.0 19.80 73.1% 22.1% 0.6 55.9

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

ONVILLE HEAL	TH AND REHABILITA	TION		Proprietary - Corporation	1
HEALTH AND	9/30/2019 3	65 Days Settled			
'31	12/31/2019	92 Days Settled		CR Beds 130 POS Be	eds 0
				Key Performanac	e Ind.
TH CAROLINA)				Occupancy Rate	89.1%
Sheet	Income	Statement		Length of Stay	82.3
2,781,279	Total Charges	17,655,045		Average Wages	20.24
946,335	Contract Allowance	4,234,421	24.0%	Skilled Nursing	62.9%
0	Operating Revenue	13,420,624	76.0%	Ancillary Service	37.1%
3,727,614	Operating Expense	12,741,086	94.9%	Current Ratio	2.3
1,209,863	Operating Margin	679,538	5.1%	Days to Collect	59.6
0	Other Income	194,509	1.4%	Avg Payment Days	20.9
2,517,751	Other Expense	0	0.0%	Depreciation Rate	56.4%
3,727,614	Net Profit or Loss	874,047	6.5%	Return on Equity	34.7%
ONVILLE HEAL	TH AND REHABILITA	TION		Proprietary - Corporation	1
HEALTH AND	9/30/2019 3	65 Days Settled			
'31	12/31/2019	92 Days Settled		CR Beds 130 POS Beds 0	
				Key Performanac	e Ind.
TH CAROLINA)				Occupancy Rate	85.2%
Sheet	Income	Statement		Length of Stay	90.2
2,191,768	Total Charges	4,310,547		Average Wages	20.24
925,853	Contract Allowance	1,005,823	23.3%	Skilled Nursing	63.0%
_	Operating Revenue	3,304,724	76.7%	Ancillary Service	37.0%
0	operating revenue	-,,		•	37.076
3,117,621	Operating Expense	3,753,179	113.6%	Current Ratio	2.1
				Current Ratio Days to Collect	
3,117,621	Operating Expense	3,753,179	-13.6%		2.1
3,117,621	Operating Expense Operating Margin	3,753,179	-13.6% 1.5%	Days to Collect	2.1 212.8
	HEALTH AND TH CAROLINA) Sheet 2,781,279 946,335 0 3,727,614 1,209,863 0 2,517,751 3,727,614 DNVILLE HEALTH AND TH CAROLINA) Sheet 2,191,768	### HEALTH AND 9/30/2019 3 ### 12/31/2019 ### 12/31/2019 ### 12/31/2019 ### 12/31/2019 ### 12/31/2019 ### 12/31/2019 ### 12/31/2019 ### 12/31/2019 ### 12/31/2019 ### 12/31/2019 ### 12/31/2019 ### 12/31/2019 ### 12/31/2019 #### 12/31/2019 #### 12/31/2019 #### 12/31/2019 #### 12/31/2019 #### 12/31/2019 #### 12/31/2019 ###################################	TH CAROLINA) Sheet Income Statement 2,781,279 Total Charges 17,655,045 946,335 Contract Allowance 4,234,421 0 Operating Revenue 13,420,624 3,727,614 Operating Expense 12,741,086 1,209,863 Operating Margin 679,538 0 Other Income 194,509 2,517,751 Other Expense 0 3,727,614 Net Profit or Loss 874,047 DNVILLE HEALTH AND REHABILITATION HEALTH AND 9/30/2019 365 Days Settled TH CAROLINA) Sheet Income Statement 2,191,768 Total Charges 4,310,547 925,853 Contract Allowance 1,005,823	### HEALTH AND 9/30/2019 365 Days Settled TH CAROLINA) ###################################	HEALTH AND

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345246 HICKORY I	FALLS HEALTH	AND REHABILITATION	ON		Proprietary - Corporatio	n
HICKORY FALLS HE REHABILITATION	ALTH AND	12/31/2019	365 Days Settled	d		
GRANITE FALLS, NO	28630				CR Beds 120 POS B	eds 0
CALDWELL					Key Performana	ce Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	95.0%
Balance Sheet		Income	Statement		Length of Stay	100.2
Current Assets	6,170,201	Total Charges	14,034,994		Average Wages	17.85
Fixed Assets	756,761	Contract Allowance	1,464,801	10.4%	Skilled Nursing	65.9%
Other Assets	0	Operating Revenue	12,570,193	89.6%	Ancillary Service	34.1%
Total Assets	6,926,962	Operating Expense	10,626,866	84.5%	Current Ratio	9.4
Current Liabilities	658,898	Operating Margin	1,943,327	15.5%	Days to Collect	38.8
Long Term Liabilities	0	Other Income	39,447	0.3%	Avg Payment Days	17.3
Total Equity	6,268,064	Other Expense	0	0.0%	Depreciation Rate	67.1%
Total Liab. and Equity	6,926,962	Net Profit or Loss	1,982,774	15.8%	Return on Equity	31.6%
345315 HIGHLAND	ACRES NURSI	NG AND REHABILITA	ATION CENTER		Proprietary - Corporatio	n
HIGHLAND ACRES N REHABILITATION C		9/30/2019 3	865 Days Settled			
LUMBERTON, NC 28	3358				CR Beds 95 POS B	eds 0
ROBESON					Key Performana	ce Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	1.5%
						1.070
Balance S	heet	Income	Statement		Length of Stay	7.0
Balance S Current Assets		Income Total Charges	2 Statement 121,068		Length of Stay Average Wages	
				47.5%	,	7.0
Current Assets	-262,031	Total Charges	121,068		Average Wages	7.0 12.53
Current Assets Fixed Assets	-262,031 45,930	Total Charges Contract Allowance	121,068 57,542	52.5%	Average Wages Skilled Nursing	7.0 12.53 73.7%
Current Assets Fixed Assets Other Assets	-262,031 45,930 0	Total Charges Contract Allowance Operating Revenue	121,068 57,542 63,526	52.5% 1,066.3%	Average Wages Skilled Nursing Ancillary Service	7.0 12.53 73.7% 22.1%
Current Assets Fixed Assets Other Assets Total Assets	-262,031 45,930 0 -216,101	Total Charges Contract Allowance Operating Revenue Operating Expense	121,068 57,542 63,526 677,364	52.5% 1,066.3% -966.3%	Average Wages Skilled Nursing Ancillary Service Current Ratio	7.0 12.53 73.7% 22.1% (2.8)
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	-262,031 45,930 0 -216,101 94,137	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	121,068 57,542 63,526 677,364 -613,838	52.5% 1,066.3% -966.3% 705.9%	Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	7.0 12.53 73.7% 22.1% (2.8) (1,519.5)

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345078 HIGHLAND	FARMS				Proprietary - Corporation	n
HIGHLAND FARMS		12/31/2019	365 Days Settled	I		
BLACK MOUNTAIN,	NC 28711				CR Beds 60 POS B	eds 0
BUNCOMBE					Key Performana	ce Ind.
PALMETTO GBA (N	C)				Occupancy Rate	78.3%
Balance S	Sheet	Income	Statement		Length of Stay	139.4
Current Assets	11,076,042	Total Charges	19,635,123		Average Wages	21.57
Fixed Assets	36,182,424	Contract Allowance	1,084,028	5.5%	Skilled Nursing	24.8%
Other Assets	6,110,965	Operating Revenue	18,551,095	94.5%	Ancillary Service	7.9%
Total Assets	53,369,431	Operating Expense	19,859,570	107.1%	Current Ratio	1.2
Current Liabilities	8,894,247	Operating Margin	-1,308,475	-7.1%	Days to Collect	28.7
Long Term Liabilities	58,554,185	Other Income	126	0.0%	Avg Payment Days	46.0
Total Equity	-14,079,001	Other Expense	0	0.0%	Depreciation Rate	0.4%
Total Liab. and Equity	53,369,431	Net Profit or Loss	(1,308,349)	-7.1%	Return on Equity	9.3%
		Net Profit or Loss BILITATION AND HEA		-7.1%	Return on Equity Proprietary - Partnership	
	HOUSE REHAI	BILITATION AND HEA		-7.1%		
345353 HIGHLAND	HOUSE REHAI	BILITATION AND HEA	ALTHCARE	-7.1%		0
345353 HIGHLAND HIGHLAND HOUSE HEALTHCARE	HOUSE REHAI	BILITATION AND HEA	ALTHCARE	-7.1%	Proprietary - Partnership	eds 0
345353 HIGHLAND HIGHLAND HOUSE HEALTHCARE FAYETTEVILLE, NC	PHOUSE REHAIR REHABILITATIO 28301	BILITATION AND HEA	ALTHCARE	-7.1%	Proprietary - Partnership CR Beds 159 POS B	eds 0
345353 HIGHLAND HIGHLAND HOUSE HEALTHCARE FAYETTEVILLE, NC CUMBERLAND	PHOUSE REHAIR REHABILITATIO 28301 TH CAROLINA)	BILITATION AND HEA	ALTHCARE	-7.1%	Proprietary - Partnership CR Beds 159 POS B Key Performana	eds 0
HIGHLAND HOUSE HEALTHCARE FAYETTEVILLE, NC CUMBERLAND BLUE CROSS (NOR	PHOUSE REHAIR REHABILITATIO 28301 TH CAROLINA) Sheet	BILITATION AND HEA	ALTHCARE 65 Days Settled	-7.1%	Proprietary - Partnership CR Beds 159 POS B Key Performanae Occupancy Rate	eds 0 ce Ind. 88.6%
345353 HIGHLAND HIGHLAND HOUSE HEALTHCARE FAYETTEVILLE, NC CUMBERLAND BLUE CROSS (NOR Balance S	PHOUSE REHAIR REHABILITATIO 28301 TH CAROLINA) Sheet	BILITATION AND HEARIN AND 9/30/2019 3	ALTHCARE 65 Days Settled Statement		Proprietary - Partnership CR Beds 159 POS B Key Performanae Occupancy Rate Length of Stay	eds 0 ce Ind. 88.6% 116.6
345353 HIGHLAND HIGHLAND HOUSE HEALTHCARE FAYETTEVILLE, NC CUMBERLAND BLUE CROSS (NOR Balance S Current Assets	PHOUSE REHAIR REHABILITATIO 28301 TH CAROLINA) Sheet 1,339,669	BILITATION AND HEARIN AND 9/30/2019 3 Income Total Charges	ALTHCARE 65 Days Settled Statement 15,140,718	34.2%	Proprietary - Partnership CR Beds 159 POS B Key Performanae Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 88.6% 116.6 17.39
345353 HIGHLAND HIGHLAND HOUSE HEALTHCARE FAYETTEVILLE, NC CUMBERLAND BLUE CROSS (NOR Balance S Current Assets Fixed Assets	D HOUSE REHAI REHABILITATIO 28301 TH CAROLINA) Sheet 1,339,669 641,631	Income Total Charges Contract Allowance	ALTHCARE 165 Days Settled Statement 15,140,718 5,172,331	34.2% 65.8%	Proprietary - Partnership CR Beds 159 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 88.6% 116.6 17.39 52.7%
345353 HIGHLAND HIGHLAND HOUSE HEALTHCARE FAYETTEVILLE, NC CUMBERLAND BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets	28301 TH CAROLINA) Sheet 1,339,669 641,631 -225	Income Total Charges Contract Allowance Operating Revenue	Statement 15,140,718 5,172,331 9,968,387	34.2% 65.8% 98.1%	Proprietary - Partnership CR Beds 159 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 88.6% 116.6 17.39 52.7% 37.6%
345353 HIGHLAND HIGHLAND HOUSE HEALTHCARE FAYETTEVILLE, NC CUMBERLAND BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets	D HOUSE REHAI REHABILITATIO 28301 TH CAROLINA) Sheet 1,339,669 641,631 -225 1,981,075	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 15,140,718 5,172,331 9,968,387 9,778,658	34.2% 65.8% 98.1% 1.9%	Proprietary - Partnership CR Beds 159 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 88.6% 116.6 17.39 52.7% 37.6% 1.1
345353 HIGHLAND HIGHLAND HOUSE HEALTHCARE FAYETTEVILLE, NC CUMBERLAND BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	D HOUSE REHAI REHABILITATIO 28301 TH CAROLINA) Sheet 1,339,669 641,631 -225 1,981,075 1,198,369	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 15,140,718 5,172,331 9,968,387 9,778,658 189,729	34.2% 65.8% 98.1% 1.9% 0.0%	Proprietary - Partnership CR Beds 159 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 88.6% 116.6 17.39 52.7% 37.6% 1.1 40.0

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345001 HILLCRES	T CONVALESCE	ENT CENTER			Proprietary - Corporation	l
HILLCREST CONVA	LESCENT CENT	ER 9/30/2019 3	365 Days Settled			
DURHAM, NC 27705					CR Beds 154 POS Be	eds 0
DURHAM					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	95.4%
Balance Sheet		Income	Statement		Length of Stay	42.3
Current Assets	12,247,831	Total Charges	35,121,778		Average Wages	30.59
Fixed Assets	9,475,068	Contract Allowance	11,105,303	31.6%	Skilled Nursing	56.0%
Other Assets	237,829	Operating Revenue	24,016,475	68.4%	Ancillary Service	32.2%
Total Assets	21,960,728	Operating Expense	21,794,328	90.7%	Current Ratio	8.1
Current Liabilities	1,504,254	Operating Margin	2,222,147	9.3%	Days to Collect	134.3
Long Term Liabilities	10,350,931	Other Income	2,361,863	9.8%	Avg Payment Days	25.1
Total Equity	10,105,543	Other Expense	0	0.0%	Depreciation Rate	2.1%
Total Liab. and Equity	21,960,728	Net Profit or Loss	2,529,784	10.5%	Return on Equity	25.0%
345555 HILLCRES	T RALEIGH AT	CRABTREE VALLEY			Proprietary - Partnership	
HILLCREST RALEIG VALLEY	H AT CRABTRE	E 9/30/2019 3	365 Days Settled			
RALEIGH, NC 27612					CR Beds 134 POS Be	eds 0
WAKE					Key Performanac	e Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	78.1%
Balance S	Sheet	Income	Statement		Length of Stay	43.6
Current Assets	3,118,988	Total Charges	19,788,903		Average Wages	24.26
Fixed Assets	14,925,614	Contract Allowance	5,992,519	30.3%	Skilled Nursing	62.4%
Other Assets	1,075,691	Operating Revenue	13,796,384	69.7%	Ancillary Service	37.6%
Total Assets	19,120,293	Operating Expense	13,681,511	99.2%	Current Ratio	0.5
Current Liabilities	6,886,433	Operating Margin	114,873	0.8%	Days to Collect	44.4
Long Term Liabilities	11,257,912	Other Income	49,204	0.4%	Avg Payment Days	182.8
Total Equity	975,948	Other Expense	0	0.0%	Depreciation Rate	1.7%
l .	19,120,293					

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345417 HILLSIDE	NURSING CENT	ER OF WAK			Proprietary - Corporation	า
HILLSIDE NURSING	CENTER OF W	AK 9/30/2019 3	365 Days Settled			
WAKE FOREST, NC	27588				CR Beds 150 POS B	eds 0
WAKE					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	90.9%
Balance Sheet		Income	Statement		Length of Stay	116.8
Current Assets	2,553,833	Total Charges	13,673,441		Average Wages	20.40
Fixed Assets	581,798	Contract Allowance	2,616,520	19.1%	Skilled Nursing	65.4%
Other Assets	28,487	Operating Revenue	11,056,921	80.9%	Ancillary Service	29.4%
Total Assets	3,164,118	Operating Expense	10,674,462	96.5%	Current Ratio	7.7
Current Liabilities	329,719	Operating Margin	382,459	3.5%	Days to Collect	39.2
Long Term Liabilities	117,676	Other Income	14,607	0.1%	Avg Payment Days	7.9
Total Equity	2,716,723	Other Expense	0	0.0%	Depreciation Rate	54.9%
Total Liab. and Equity	3,164,118	Net Profit or Loss	397,066	3.6%	Return on Equity	14.6%
345559 HOMESTE	AD HILLS				Proprietary - Corporation	า
HOMESTEAD HILLS		12/31/2019	365 Days Settled	ł		
WINSTON SALEM, N	IC 27103				CR Beds 40 POS B	eds 0
FORSYTH					Key Performanad	e Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	68.2%
Balance S	Sheet	Income	Statement		Length of Stay	45.9
Current Assets	548,440	Total Charges	3,791,870		Average Wages	17.16
Fixed Assets	5,870,121	Contract Allowance	0	0.0%	Skilled Nursing	71.1%
Other Assets	58,483,954	Operating Revenue	3,791,870	100.0%	Ancillary Service	28.9%
Total Assets	64,902,515	Operating Expense	18,602,972	490.6%	Current Ratio	0.3
Current Liabilities	2,071,258	Operating Margin	-14,811,102	-390.6%	Days to Collect	16.6
Long Term Liabilities	84,681,072	Other Income	13,173,801	347.4%	Avg Payment Days	37.2
Total Equity	-21,849,815	Other Expense	0	0.0%	Depreciation Rate	101.2%
Total Liab. and Equity	64,902,515	Net Profit or Loss	(1,660,193)	-43.8%	Return on Equity	7.6%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345279 HUNTER HILLS NURSING AND REHABILITATION CENTER					Proprietary - Corporation	า
HUNTER HILLS NUR REHABILITATION CI		9/30/2019 3	65 Days Settled			
ROCKY MOUNT, NO	27804				CR Beds 150 POS B	eds 0
NASH					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	94.0%
Balance Sheet		Income	Statement		Length of Stay	125.8
Current Assets	-2,738,243	Total Charges	16,566,396		Average Wages	18.95
Fixed Assets	98,084	Contract Allowance	5,410,923	32.7%	Skilled Nursing	79.7%
Other Assets	0	Operating Revenue	11,155,473	67.3%	Ancillary Service	17.8%
Total Assets	-2,640,159	Operating Expense	12,804,577	114.8%	Current Ratio	(5.5)
Current Liabilities	500,649	Operating Margin	-1,649,104	-14.8%	Days to Collect	(90.8)
Long Term Liabilities	0	Other Income	273,446	2.5%	Avg Payment Days	13.7
Total Equity	-3,140,808	Other Expense	0	0.0%	Depreciation Rate	211.1%
Total Link and Carry	2 640 150	- N - D - C - 1	(4.075.050)	40.00/	B	40.00/
Total Liab. and Equity	-2,640,159	Net Profit or Loss	(1,375,658)	-12.3%	Return on Equity	43.8%
345388 HUNTER W		-	(1,375,658)	-12.3%	Proprietary - Other	43.8%
	/OODS NURSIN	G AND REHAB	(1,375,658) 365 Days Settled			43.8%
345388 HUNTER W	/OODS NURSIN	G AND REHAB	<u> </u>			
345388 HUNTER W	/OODS NURSIN	G AND REHAB	<u> </u>		Proprietary - Other	eds 0
345388 HUNTER WOODS N CHARLOTTE, NC 28	IOODS NURSIN URSING AND RI	- G AND REHAB EHAB 12/31/2019	<u> </u>		Proprietary - Other CR Beds 120 POS Be	eds 0
345388 HUNTER WOODS N CHARLOTTE, NC 28 MECKLENBURG	IOODS NURSIN URSING AND RI 213 IMENT SERVICE		<u> </u>		Proprietary - Other CR Beds 120 POS Be	eds 0 ce Ind.
345388 HUNTER W HUNTER WOODS N CHARLOTTE, NC 28 MECKLENBURG NATIONAL GOVERN	VOODS NURSIN URSING AND RI 213 IMENT SERVICE		365 Days Settled		Proprietary - Other CR Beds 120 POS Be Key Performanae Occupancy Rate	eds 0 ce Ind. 87.3%
345388 HUNTER W HUNTER WOODS N CHARLOTTE, NC 28 MECKLENBURG NATIONAL GOVERN Balance S	VOODS NURSIN URSING AND RI 213 IMENT SERVICE	G AND REHAB EHAB 12/31/2019 ES Income	365 Days Settled		Proprietary - Other CR Beds 120 POS Be Key Performanae Occupancy Rate Length of Stay	eds 0 ce Ind. 87.3% 173.0
345388 HUNTER W HUNTER WOODS N CHARLOTTE, NC 28 MECKLENBURG NATIONAL GOVERN Balance S Current Assets	JOODS NURSIN URSING AND RI 213 IMENT SERVICE Sheet 46,567,673	G AND REHAB EHAB 12/31/2019 ES Income Total Charges	365 Days Settled Statement 11,127,654	26.8%	Proprietary - Other CR Beds 120 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 87.3% 173.0 21.41
345388 HUNTER W HUNTER WOODS N CHARLOTTE, NC 28 MECKLENBURG NATIONAL GOVERN Balance S Current Assets Fixed Assets	JOODS NURSIN URSING AND RI 213 UMENT SERVICE Sheet 46,567,673 6,163,493	G AND REHAB EHAB 12/31/2019 ES Income Total Charges Contract Allowance	365 Days Settled Statement 11,127,654 2,979,825	26.8% 73.2%	Proprietary - Other CR Beds 120 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 Se Ind. 87.3% 173.0 21.41 88.1%
345388 HUNTER W HUNTER WOODS N CHARLOTTE, NC 28 MECKLENBURG NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	VOODS NURSIN URSING AND RI 213 UMENT SERVICE Sheet 46,567,673 6,163,493 11,583	G AND REHAB EHAB 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 11,127,654 2,979,825 8,147,829	26.8% 73.2% 94.6%	Proprietary - Other CR Beds 120 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 87.3% 173.0 21.41 88.1% 11.9%
345388 HUNTER W HUNTER WOODS N CHARLOTTE, NC 28 MECKLENBURG NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	700DS NURSIN URSING AND RI 213 IMENT SERVICE Sheet 46,567,673 6,163,493 11,583 52,742,749	G AND REHAB EHAB 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 11,127,654 2,979,825 8,147,829 7,711,789	26.8% 73.2% 94.6% 5.4%	Proprietary - Other CR Beds 120 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 87.3% 173.0 21.41 88.1% 11.9% 0.9
345388 HUNTER W HUNTER WOODS N CHARLOTTE, NC 28 MECKLENBURG NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	700DS NURSIN URSING AND RI 213 IMENT SERVICE Sheet 46,567,673 6,163,493 11,583 52,742,749 51,853,971	G AND REHAB EHAB 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 11,127,654 2,979,825 8,147,829 7,711,789 436,040	26.8% 73.2% 94.6% 5.4% 0.2%	Proprietary - Other CR Beds 120 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 87.3% 173.0 21.41 88.1% 11.9% 0.9 36.1

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345570 HUNTERS\	/ILLE HEALTH	& REHAB CENTER			Proprietary - Partnershi	p
HUNTERSVILLE HEA	ALTH & REHAB	9/30/2019 3	365 Days Settled			
HUNTERSVILLE, NC	28078				CR Beds 90 POS B	eds 0
MECKLENBURG					Key Performana	ce Ind.
PALMETTO GBA (SC	C)				Occupancy Rate	96.7%
Balance Sheet		Income	Statement		Length of Stay	30.7
Current Assets	2,633,358	Total Charges	19,123,313		Average Wages	23.64
Fixed Assets	12,519,642	Contract Allowance	6,828,660	35.7%	Skilled Nursing	51.4%
Other Assets	466,493	Operating Revenue	12,294,653	64.3%	Ancillary Service	48.6%
Total Assets	15,619,493	Operating Expense	13,296,894	108.2%	Current Ratio	0.8
Current Liabilities	3,155,767	Operating Margin	-1,002,241	-8.2%	Days to Collect	47.3
Long Term Liabilities	9,073,622	Other Income	12,513	0.1%	Avg Payment Days	59.1
Total Equity	3,390,104	Other Expense	0	0.0%	Depreciation Rate	12.2%
Total Liab. and Equity	15,619,493	Net Profit or Loss	(30,746)	-0.3%	Return on Equity	-0.9%
345096 HUNTERS\	/ILLE OAKS				Nonprofit - Other	
HUNTERSVILLE OAI	KS	9/30/2019 3	365 Days Settled			
HUNTERSVILLE, NC	28078				CR Beds 168 POS B	eds 0
MECKLENBURG					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	77.2%
Balance S	Sheet	Income	Statement		Length of Stay	122.0
Current Assets	1,192,284	Total Charges	15,271,737		Average Wages	23.50
Fixed Assets	20,829,312	Contract Allowance	5,049,405	33.1%	Skilled Nursing	77.6%
Other Assets	-89,362,645	Operating Revenue	10,222,332	66.9%	Ancillary Service	22.4%
Total Assets	-67,341,049	Operating Expense	16,939,354	165.7%	Current Ratio	2.5
Current Liabilities	479,068	Operating Margin	-6,717,022	-65.7%	Days to Collect	42.1
Long Term Liabilities	0	Other Income	50,910	0.5%	Avg Payment Days	8.8
Total Equity	-67,820,117	Other Expense	0	0.0%	Depreciation Rate	4.6%
Total Liab. and Equity	-67,341,049	Net Profit or Loss	(6,666,112)	-65.2%	Return on Equity	9.8%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345518 INN AT QU	AIL HAVEN VIL	LAGE			Proprietary - Corporation	l
INN AT QUAIL HAVE	N VILLAGE	9/30/2019	365 Days Settled			
PINEHURST, NC 283	374				CR Beds 60 POS Be	eds 0
MOORE					Key Performanac	e Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	82.5%
Balance S	heet	Income	Statement		Length of Stay	60.2
Current Assets	3,637,032	Total Charges	6,735,314		Average Wages	21.96
Fixed Assets	235,460	Contract Allowance	1,546,456	23.0%	Skilled Nursing	76.8%
Other Assets	0	Operating Revenue	5,188,858	77.0%	Ancillary Service	23.2%
Total Assets	3,872,492	Operating Expense	5,428,073	104.6%	Current Ratio	2.0
Current Liabilities	1,860,589	Operating Margin	-239,215	-4.6%	Days to Collect	210.3
Long Term Liabilities	46,800	Other Income	771,557	14.9%	Avg Payment Days	119.5
Total Equity	1,965,103	Other Expense	0	0.0%	Depreciation Rate	42.0%
Total Liab. and Equity	3,872,492	Net Profit or Loss	532,342	10.3%	Return on Equity	27.1%
345050 JACOB'S C	REEK NURSIN	G AND REHABILITAT	TION CENTER		Proprietary - Corporation	1
JACOB'S CREEK NU REHABILITATION CE		9/30/2019	365 Days Settled			
MADISON, NC 27025	5				CR Beds 170 POS Be	eds 0
ROCKINGHAM					Key Performanac	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	86.8%
Balance S	heet	Income	Statement		Length of Stay	265.3
Current Assets	1,851,838	Total Charges	14,072,517		Average Wages	15.34
Fixed Assets	130,598	Contract Allowance	3,295,103	23.4%	Skilled Nursing	81.7%
Other Assets	0	Operating Revenue	10,777,414	76.6%	Ancillary Service	18.3%
Total Assets	1,982,436	Operating Expense	11,622,783	107.8%	Current Ratio	4.1
Current Liabilities	446,883	Operating Margin	-845,369	-7.8%	Days to Collect	60.7
Long Term Liabilities	0	Other Income	329,132	3.1%	Avg Payment Days	15.0
Total Equity	1,535,553	Other Expense	0	0.0%	Depreciation Rate	58.4%
i '						

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345150 KENANSVI	LLE HEALTH &	REHABILITATION C	ENTER		Proprietary - Corporation	1
KENANSVILLE HEAL CENTER	_TH & REHABILI	TATION 6/30/2019 3	65 Days Settled			
KENANSVILLE, NC 2	28349				CR Beds 92 POS Be	eds 0
DUPLIN					Key Performanac	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	83.8%
Balance S	Sheet	Income	Statement		Length of Stay	77.5
Current Assets	556,937	Total Charges	22,650,690		Average Wages	20.76
Fixed Assets	284,153	Contract Allowance	15,761,689	69.6%	Skilled Nursing	91.5%
Other Assets	14,190	Operating Revenue	6,889,001	30.4%	Ancillary Service	8.5%
Total Assets	855,280	Operating Expense	5,828,293	84.6%	Current Ratio	0.8
Current Liabilities	734,750	Operating Margin	1,060,708	15.4%	Days to Collect	28.8
Long Term Liabilities	-10,189,169	Other Income	2,026	0.0%	Avg Payment Days	42.3
Total Equity	10,309,699	Other Expense	0	0.0%	Depreciation Rate	29.3%
Total Liab. and Equity	855,280	Net Profit or Loss	1,062,734	15.4%	Return on Equity	10.3%
345321 KERR LAK	E NURSING AN	D REHABILITATION	CENTER		Proprietary - Corporation	1
KERR LAKE NURSIN REHABILITATION CI		9/30/2019 3	65 Days Settled			
HENDERSON, NC 27	7536				CR Beds 115 POS Be	eds 0
VANCE						
					Key Performanac	e Ind.
BLUE CROSS (SOU	TH CAROLINA)				Key Performanac Occupancy Rate	e Ind. 78.8%
BLUE CROSS (SOU'Balance S	•	Income	Statement		•	
•	•	Income Total Charges	Statement 10,656,372		Occupancy Rate	78.8%
Balance S	Sheet			18.4%	Occupancy Rate Length of Stay	78.8% 123.9
Balance S Current Assets	Sheet 1,156,846	Total Charges	10,656,372		Occupancy Rate Length of Stay Average Wages	78.8% 123.9 17.46
Balance S Current Assets Fixed Assets	1,156,846 49,189	Total Charges Contract Allowance	10,656,372 1,957,459	81.6%	Occupancy Rate Length of Stay Average Wages Skilled Nursing	78.8% 123.9 17.46 66.0%
Balance S Current Assets Fixed Assets Other Assets	1,156,846 49,189 0	Total Charges Contract Allowance Operating Revenue	10,656,372 1,957,459 8,698,913	81.6% 104.0%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	78.8% 123.9 17.46 66.0% 32.8%
Balance S Current Assets Fixed Assets Other Assets Total Assets	1,156,846 49,189 0 1,206,035	Total Charges Contract Allowance Operating Revenue Operating Expense	10,656,372 1,957,459 8,698,913 9,043,082	81.6% 104.0% -4.0%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	78.8% 123.9 17.46 66.0% 32.8% 3.6
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	1,156,846 49,189 0 1,206,035 324,193	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	10,656,372 1,957,459 8,698,913 9,043,082 -344,169	81.6% 104.0% -4.0% 1.3%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	78.8% 123.9 17.46 66.0% 32.8% 3.6 47.2
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities	1,156,846 49,189 0 1,206,035 324,193	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income Other Expense	10,656,372 1,957,459 8,698,913 9,043,082 -344,169 116,052	81.6% 104.0% -4.0% 1.3% 0.0%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect Avg Payment Days	78.8% 123.9 17.46 66.0% 32.8% 3.6 47.2 13.3

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345502 LAKE PAR	K NURSING AN	D REHABILITATION	CENTER		Proprietary - Corporation	1
LAKE PARK NURSIN REHABILITATION CI		9/30/2019 3	65 Days Settled			
INDIAN TRAIL, NC 2	8079				CR Beds 120 POS Be	eds 0
UNION					Key Performanad	e Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	71.7%
Balance S	heet	Income	Statement		Length of Stay	175.5
Current Assets	3,475,065	Total Charges	8,755,311		Average Wages	18.85
Fixed Assets	95,169	Contract Allowance	1,700,981	19.4%	Skilled Nursing	80.8%
Other Assets	0	Operating Revenue	7,054,330	80.6%	Ancillary Service	19.2%
Total Assets	3,570,234	Operating Expense	8,787,235	124.6%	Current Ratio	10.6
Current Liabilities	329,077	Operating Margin	-1,732,905	-24.6%	Days to Collect	177.8
Long Term Liabilities	0	Other Income	163,670	2.3%	Avg Payment Days	14.3
Total Equity	3,241,157	Other Expense	0	0.0%	Depreciation Rate	150.4%
Total Liab. and Equity	3,570,234	Net Profit or Loss	(1,569,235)	-22.2%	Return on Equity	-48.4%
345138 LENOIR HE	EALTHCARE CE	NTER			Proprietary - Corporation	1
LENOIR HEALTHCA	RE CENTER	12/31/2019	365 Days Settled			
LENOIR, NC 28645						
LL110111, 110 200 10					CR Beds 120 POS Be	eds 0
CALDWELL					CR Beds 120 POS Be	
·	TH CAROLINA)					
CALDWELL	,	Income	Statement		Key Performanac	e Ind.
CALDWELL BLUE CROSS (NOR	Sheet	Income Total Charges	Statement 9,306,618		Key Performanao Occupancy Rate	ee Ind. 80.1%
CALDWELL BLUE CROSS (NOR	Sheet			17.5%	Key Performanac Occupancy Rate Length of Stay	80.1% 146.9
CALDWELL BLUE CROSS (NOR Balance S Current Assets	Sheet 3,498,694	Total Charges	9,306,618		Key Performanae Occupancy Rate Length of Stay Average Wages	80.1% 146.9 14.81
CALDWELL BLUE CROSS (NOR Balance S Current Assets Fixed Assets	3,498,694 739,254	Total Charges Contract Allowance	9,306,618 1,624,877	82.5%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	80.1% 146.9 14.81 75.3%
CALDWELL BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets	3,498,694 739,254 22,842	Total Charges Contract Allowance Operating Revenue	9,306,618 1,624,877 7,681,741	82.5% 105.9%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	80.1% 146.9 14.81 75.3% 24.7%
CALDWELL BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets	3,498,694 739,254 22,842 4,260,790	Total Charges Contract Allowance Operating Revenue Operating Expense	9,306,618 1,624,877 7,681,741 8,138,353	82.5% 105.9% -5.9%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	80.1% 146.9 14.81 75.3% 24.7% 5.3
CALDWELL BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	3,498,694 739,254 22,842 4,260,790 658,152	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	9,306,618 1,624,877 7,681,741 8,138,353 -456,612	82.5% 105.9% -5.9% 0.3%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	se Ind. 80.1% 146.9 14.81 75.3% 24.7% 5.3 47.9

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345419 LEXINGTO	N HEALTH CAR	RE CENTER			Proprietary - Partnership)
LEXINGTON HEALTI	H CARE CENTE	R 9/30/2019 3	365 Days Settled			
LEXINGTON, NC 272	292				CR Beds 100 POS Be	eds 0
DAVIDSON					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	87.8%
Balance S	Sheet	Income	Statement		Length of Stay	58.6
Current Assets	1,701,771	Total Charges	13,172,527		Average Wages	20.02
Fixed Assets	1,174,971	Contract Allowance	4,710,896	35.8%	Skilled Nursing	67.2%
Other Assets	117,637	Operating Revenue	8,461,631	64.2%	Ancillary Service	28.6%
Total Assets	2,994,379	Operating Expense	8,002,936	94.6%	Current Ratio	1.8
Current Liabilities	962,254	Operating Margin	458,695	5.4%	Days to Collect	39.9
Long Term Liabilities	761,419	Other Income	11,546	0.1%	Avg Payment Days	14.0
Total Equity	1,270,706	Other Expense	0	0.0%	Depreciation Rate	3.8%
Total Liab. and Equity	2,994,379	Net Profit or Loss	470,241	5.6%	Return on Equity	37.0%
345496 LIBERTY C	OMMONS N&R	ALAMANCE			Proprietary - Corporation	า
LIBERTY COMMONS	S N&R ALAMAN	CE 9/30/2019 3	365 Days Settled			
BURLINGTON, NC 2	7215				CR Beds 138 POS Bo	eds 0
ALAMANCE					Key Performanac	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	65.7%
Balance S	Sheet	Income	Statement		Length of Stay	94.0
Current Assets	1,291,602	Total Charges	8,809,934		Average Wages	20.75
Fixed Assets	132,721	Contract Allowance	1,527,591	17.3%	Skilled Nursing	78.6%
Other Assets	0	Operating Revenue	7,282,343	82.7%	Ancillary Service	16.8%
Total Assets	1,424,323	Operating Expense	7,326,291	100.6%	Current Ratio	1.3
Current Liabilities	990,442	Operating Margin	-43,948	-0.6%	Days to Collect	57.9
Long Term Liabilities	926,266	Other Income	34,179	0.5%	Avg Payment Days	44.1
Total Equity	-492,385	Other Expense	0	0.0%	Depreciation Rate	110.8%
Total Liab. and Equity	1,424,323	Net Profit or Loss	(9,769)	-0.1%	Return on Equity	2.0%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

040201 =========	OMMONS N&R	CTR OF COLUMBUS	CTY		Proprietary - Corporation	า
LIBERTY COMMONS	S N&R CTR OF	9/30/2019 3	65 Days Settled			
WHITEVILLE, NC 28	472				CR Beds 147 POS Be	eds 0
COLUMBUS					Key Performanad	e Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	80.0%
Balance S	Sheet	Income	Statement		Length of Stay	103.9
Current Assets	7,935,865	Total Charges	12,541,582		Average Wages	17.65
Fixed Assets	571,861	Contract Allowance	2,777,490	22.1%	Skilled Nursing	72.7%
Other Assets	0	Operating Revenue	9,764,092	77.9%	Ancillary Service	21.8%
Total Assets	8,507,726	Operating Expense	9,735,712	99.7%	Current Ratio	3.2
Current Liabilities	2,442,341	Operating Margin	28,380	0.3%	Days to Collect	83.1
Long Term Liabilities	0	Other Income	220,530	2.3%	Avg Payment Days	83.3
Total Equity	6,065,385	Other Expense	0	0.0%	Depreciation Rate	81.1%
Total Liab. and Equity	8,507,726	Net Profit or Loss	248,910	2.5%	Return on Equity	4.1%
OASSAO LIBERTY C						
345519 LIBERTY C	OMMONS NSG	& REH JOHN			Proprietary - Corporation	1
LIBERTY COMMONS			65 Days Settled		Proprietary - Corporation	1
			65 Days Settled		Proprietary - Corporation CR Beds 160 POS Be	
LIBERTY COMMONS			65 Days Settled			eds 0
LIBERTY COMMONS BENSON, NC 27504	S NSG & REH JO		665 Days Settled		CR Beds 160 POS Be	eds 0
LIBERTY COMMONS BENSON, NC 27504 JOHNSTON	S NSG & REH JO TH CAROLINA)	DHN 9/30/2019 3	665 Days Settled Statement		CR Beds 160 POS Be	eds 0 ce Ind.
LIBERTY COMMONS BENSON, NC 27504 JOHNSTON BLUE CROSS (SOU	S NSG & REH JO TH CAROLINA) Sheet	DHN 9/30/2019 3			CR Beds 160 POS Be Key Performanac Occupancy Rate	eds 0 ce Ind. 67.7%
LIBERTY COMMONS BENSON, NC 27504 JOHNSTON BLUE CROSS (SOU' Balance S	S NSG & REH JO TH CAROLINA) Sheet	DHN 9/30/2019 3	Statement	21.1%	CR Beds 160 POS Be Key Performanac Occupancy Rate Length of Stay	eds 0 ce Ind. 67.7% 88.1
LIBERTY COMMONS BENSON, NC 27504 JOHNSTON BLUE CROSS (SOU' Balance S Current Assets	S NSG & REH JO TH CAROLINA) Sheet 273,769	DHN 9/30/2019 3 Income Total Charges	Statement 12,094,813		CR Beds 160 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 67.7% 88.1 19.86
LIBERTY COMMONS BENSON, NC 27504 JOHNSTON BLUE CROSS (SOU' Balance S Current Assets Fixed Assets	S NSG & REH JO TH CAROLINA) Sheet 273,769 311,719	Income Total Charges Contract Allowance	Statement 12,094,813 2,546,549	78.9%	CR Beds 160 POS Book Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 67.7% 88.1 19.86 71.8%
LIBERTY COMMONS BENSON, NC 27504 JOHNSTON BLUE CROSS (SOU' Balance S Current Assets Fixed Assets Other Assets	TH CAROLINA) Sheet 273,769 311,719	Income Total Charges Contract Allowance Operating Revenue	Statement 12,094,813 2,546,549 9,548,264	78.9% 103.3%	CR Beds 160 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 67.7% 88.1 19.86 71.8% 20.6%
LIBERTY COMMONS BENSON, NC 27504 JOHNSTON BLUE CROSS (SOU' Balance S Current Assets Fixed Assets Other Assets Total Assets	TH CAROLINA) Sheet 273,769 311,719 0 585,488	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 12,094,813 2,546,549 9,548,264 9,865,766	78.9% 103.3% -3.3%	CR Beds 160 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 67.7% 88.1 19.86 71.8% 20.6% 0.1
LIBERTY COMMONS BENSON, NC 27504 JOHNSTON BLUE CROSS (SOU' Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	TH CAROLINA) Sheet 273,769 311,719 0 585,488 2,092,025	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 12,094,813 2,546,549 9,548,264 9,865,766 -317,502	78.9% 103.3% -3.3% 0.1%	CR Beds 160 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 67.7% 88.1 19.86 71.8% 20.6% 0.1 81.6

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345503 LIBERTY C	OMMONS NSG	& REHAB CTR OF R	OWAN COUNTY		Proprietary - Corporation	1
LIBERTY COMMONS OF ROWAN COUNT		3 CTR 9/30/2019 3	365 Days Settled			
SALISBURY, NC 281	47				CR Beds 90 POS Be	eds 0
ROWAN					Key Performanad	e Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	92.3%
Balance S	Sheet	Income	Statement		Length of Stay	98.5
Current Assets	6,598,345	Total Charges	10,381,826		Average Wages	20.45
Fixed Assets	396,272	Contract Allowance	2,324,158	22.4%	Skilled Nursing	77.6%
Other Assets	0	Operating Revenue	8,057,668	77.6%	Ancillary Service	22.4%
Total Assets	6,994,617	Operating Expense	7,673,694	95.2%	Current Ratio	1.9
Current Liabilities	3,398,093	Operating Margin	383,974	4.8%	Days to Collect	96.4
Long Term Liabilities	0	Other Income	11,793	0.1%	Avg Payment Days	151.2
Total Equity	3,596,524	Other Expense	0	0.0%	Depreciation Rate	42.4%
Total Liab and Fauity	6,994,617	N D C		4.00/	-	44.00/
Total Liab. and Equity	0,994,017	Net Profit or Loss	395,767	4.9%	Return on Equity	11.0%
		AND REHAB CTR OF	·	4.9%	Proprietary - Corporation	
	COMMONS NSG	AND REHAB CTR OF	·	4.9%		
345309 LIBERTY C	COMMONS NSG S NSG AND REF	AND REHAB CTR OF	HALIFAX CTY	4.9%		1
345309 LIBERTY COMMONS CTR OF HALIFAX CT	COMMONS NSG S NSG AND REF	AND REHAB CTR OF	HALIFAX CTY	4.9%	Proprietary - Corporation	eds 0
345309 LIBERTY COMMONS CTR OF HALIFAX CT WELDON, NC 27890	S NSG AND REF	AND REHAB CTR OF	HALIFAX CTY	4.9%	Proprietary - Corporation CR Beds 75 POS Be	n eds 0
345309 LIBERTY COMMONS CTR OF HALIFAX CT WELDON, NC 27890 HALIFAX	EOMMONS NSG S NSG AND REF	AND REHAB CTR OF	HALIFAX CTY	4.9%	Proprietary - Corporation CR Beds 75 POS Be Key Performanac	eds 0
LIBERTY COMMONS CTR OF HALIFAX CT WELDON, NC 27890 HALIFAX BLUE CROSS (NOR	EOMMONS NSG S NSG AND REF TY TH CAROLINA)	AND REHAB CTR OF	F HALIFAX CTY 365 Days Settled	4.9%	Proprietary - Corporation CR Beds 75 POS Be Key Performanac Occupancy Rate	eds 0 ee Ind. 67.6%
LIBERTY COMMONS CTR OF HALIFAX CT WELDON, NC 27890 HALIFAX BLUE CROSS (NOR: Balance S	EOMMONS NSG S NSG AND REF TY TH CAROLINA)	AND REHAB CTR OF	HALIFAX CTY 365 Days Settled Statement		Proprietary - Corporation CR Beds 75 POS Be Key Performanac Occupancy Rate Length of Stay	eds 0 ee Ind. 67.6% 90.3
LIBERTY COMMONS CTR OF HALIFAX CT WELDON, NC 27890 HALIFAX BLUE CROSS (NOR: Balance S Current Assets	COMMONS NSG S NSG AND REF TY TH CAROLINA) Sheet 1,897,297	AND REHAB CTR OF HAB 9/30/2019 3 Income Total Charges	Statement 5,948,764	24.2%	Proprietary - Corporation CR Beds 75 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 ee Ind. 67.6% 90.3 20.07
LIBERTY COMMONS CTR OF HALIFAX CT WELDON, NC 27890 HALIFAX BLUE CROSS (NOR: Balance S Current Assets Fixed Assets	COMMONS NSG S NSG AND REF TY TH CAROLINA) Sheet 1,897,297 433,861	AND REHAB CTR OF HAB 9/30/2019 3 Income Total Charges Contract Allowance	Statement 5,948,764 1,438,139	24.2% 75.8%	Proprietary - Corporation CR Beds 75 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ee Ind. 67.6% 90.3 20.07 74.2%
LIBERTY COMMONS CTR OF HALIFAX CT WELDON, NC 27890 HALIFAX BLUE CROSS (NOR: Balance S Current Assets Fixed Assets Other Assets	COMMONS NSG S NSG AND REF TY TH CAROLINA) Sheet 1,897,297 433,861 0	AND REHAB CTR OF HAB 9/30/2019 3 Income Total Charges Contract Allowance Operating Revenue	Statement 5,948,764 1,438,139 4,510,625	24.2% 75.8% 98.0%	Proprietary - Corporation CR Beds 75 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ee Ind. 67.6% 90.3 20.07 74.2% 22.2%
345309 LIBERTY COMMONS CTR OF HALIFAX CT WELDON, NC 27890 HALIFAX BLUE CROSS (NOR: Balance S Current Assets Fixed Assets Other Assets Total Assets	COMMONS NSG S NSG AND REF TY TH CAROLINA) Sheet 1,897,297 433,861 0 2,331,158	AND REHAB CTR OF HAB 9/30/2019 3 Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 5,948,764 1,438,139 4,510,625 4,422,103	24.2% 75.8% 98.0% 2.0%	Proprietary - Corporation CR Beds 75 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ee Ind. 67.6% 90.3 20.07 74.2% 22.2%
LIBERTY COMMONS CTR OF HALIFAX CT WELDON, NC 27890 HALIFAX BLUE CROSS (NOR: Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	COMMONS NSG S NSG AND REF TY TH CAROLINA) Sheet 1,897,297 433,861 0 2,331,158 1,742,176	AND REHAB CTR OF HAB 9/30/2019 3 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 5,948,764 1,438,139 4,510,625 4,422,103 88,522	24.2% 75.8% 98.0% 2.0% 0.4%	Proprietary - Corporation CR Beds 75 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ee Ind. 67.6% 90.3 20.07 74.2% 22.2% 1.1 39.5

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345532 LIBERTY C	OMMONS NSG	AND REHAB CTR OF	LEE COUNTY		Proprietary - Corporation	า
LIBERTY COMMONS CTR OF LEE COUNT		HAB 9/30/2019 3	65 Days Settled			
SANFORD, NC 2733	2				CR Beds 80 POS B	eds 0
LEE					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	80.8%
Balance S	Sheet	Income	Statement		Length of Stay	180.1
Current Assets	3,266,772	Total Charges	5,598,715		Average Wages	18.63
Fixed Assets	158,402	Contract Allowance	734,064	13.1%	Skilled Nursing	86.7%
Other Assets	168,832	Operating Revenue	4,864,651	86.9%	Ancillary Service	13.3%
Total Assets	3,594,006	Operating Expense	5,183,677	106.6%	Current Ratio	2.0
Current Liabilities	1,603,013	Operating Margin	-319,026	-6.6%	Days to Collect	49.8
Long Term Liabilities	0	Other Income	22,952	0.5%	Avg Payment Days	102.8
Total Equity	1,990,993	Other Expense	0	0.0%	Depreciation Rate	120.1%
Total Liab. and Equity	3,594,006	Net Deeft en Lees	(222.27.1)	0.40/	5 . 5	4.4.00/
Total Liab. and Equity	3,394,000	Net Profit or Loss	(296,074)	-6.1%	Return on Equity	-14.9%
345468 LIBERTY C	OMMONS REH	ABILITATION CENTE	R	-6.1%	Proprietary - Corporation	
· ·	OMMONS REH	ABILITATION CENTE	<u> </u>	-6.1%		
345468 LIBERTY C	COMMONS REHA	ABILITATION CENTE	R	-6.1%		า
345468 LIBERTY COMMONS CENTER	COMMONS REHA	ABILITATION CENTE	R	-6.1%	Proprietary - Corporation	n eds 0
345468 LIBERTY COMMONS CENTER WILMINGTON, NC 28	S REHABILITATI	ABILITATION CENTE	R	-6.1%	Proprietary - Corporation CR Beds 140 POS B	n eds 0
345468 LIBERTY COMMONS CENTER WILMINGTON, NC 28 NEW HANOVER	REHABILITATI 8403 TH CAROLINA)	ABILITATION CENTE	R	-6.1%	Proprietary - Corporation CR Beds 140 POS B Key Performana	eds 0
345468 LIBERTY COMMONS CENTER WILMINGTON, NC 26 NEW HANOVER BLUE CROSS (NOR	REHABILITATI 8403 TH CAROLINA)	ABILITATION CENTE	R 65 Days Settled	-6.1%	CR Beds 140 POS B Key Performanae Occupancy Rate	eds 0 ce Ind. 61.0%
345468 LIBERTY COMMONS CENTER WILMINGTON, NC 28 NEW HANOVER BLUE CROSS (NOR Balance S	S REHABILITATI 8403 TH CAROLINA)	ABILITATION CENTE ON 9/30/2019 3	R 65 Days Settled Statement		Proprietary - Corporation CR Beds 140 POS B Key Performanae Occupancy Rate Length of Stay	eds 0 ce Ind. 61.0% 85.7
LIBERTY COMMONS CENTER WILMINGTON, NC 28 NEW HANOVER BLUE CROSS (NOR Balance S Current Assets	S REHABILITATI 8403 TH CAROLINA) Sheet 3,071,336	ABILITATION CENTE ON 9/30/2019 3 Income Total Charges	R 65 Days Settled Statement 9,759,691	22.3%	Proprietary - Corporation CR Beds 140 POS B Key Performanae Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 61.0% 85.7 19.87
LIBERTY COMMONS CENTER WILMINGTON, NC 28 NEW HANOVER BLUE CROSS (NOR Balance S Current Assets Fixed Assets	SREHABILITATI 8403 TH CAROLINA) Sheet 3,071,336 3,535,138	ABILITATION CENTER ON 9/30/2019 3 Income Total Charges Contract Allowance	R 65 Days Settled Statement 9,759,691 2,172,740	22.3% 77.7%	Proprietary - Corporation CR Beds 140 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 61.0% 85.7 19.87 67.8%
345468 LIBERTY COMMONS CENTER WILMINGTON, NC 26 NEW HANOVER BLUE CROSS (NOR: Balance S Current Assets Fixed Assets Other Assets	3,071,336 3,535,138 15,035	ABILITATION CENTER ON 9/30/2019 3 Income Total Charges Contract Allowance Operating Revenue	Statement 9,759,691 2,172,740 7,586,951	22.3% 77.7% 102.4%	Proprietary - Corporation CR Beds 140 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 61.0% 85.7 19.87 67.8% 21.6%
345468 LIBERTY COMMONS CENTER WILMINGTON, NC 26 NEW HANOVER BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets	S REHABILITATI 8403 TH CAROLINA) Sheet 3,071,336 3,535,138 15,035 6,621,509	ABILITATION CENTER ON 9/30/2019 3 Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 9,759,691 2,172,740 7,586,951 7,766,602	22.3% 77.7% 102.4% -2.4%	Proprietary - Corporation CR Beds 140 POS B Key Performance Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 61.0% 85.7 19.87 67.8% 21.6% 1.2
345468 LIBERTY COMMONS CENTER WILMINGTON, NC 20 NEW HANOVER BLUE CROSS (NOR: Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	3,071,336 3,535,138 15,035 6,621,509 2,568,420	ABILITATION CENTER ON 9/30/2019 3 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 9,759,691 2,172,740 7,586,951 7,766,602 -179,651	22.3% 77.7% 102.4% -2.4% 0.4%	Proprietary - Corporation CR Beds 140 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 61.0% 85.7 19.87 67.8% 21.6% 1.2 52.0

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345203 LIFE CARE	CENTER OF B	ANNER ELK			Proprietary - Other	
LIFE CARE CENTER	OF BANNER E	_K 12/31/2019	365 Days Settled	i		
BANNER ELK, NC 28	3604				CR Beds 118 POS B	eds 0
AVERY					Key Performanad	ce Ind.
CAHABA GBA (TN)					Occupancy Rate	67.1%
Balance S	heet	Income	Statement		Length of Stay	87.6
Current Assets	969,120	Total Charges	8,855,858		Average Wages	20.53
Fixed Assets	671,801	Contract Allowance	2,086,975	23.6%	Skilled Nursing	78.6%
Other Assets	10,275	Operating Revenue	6,768,883	76.4%	Ancillary Service	21.4%
Total Assets	1,651,196	Operating Expense	7,169,617	105.9%	Current Ratio	2.5
Current Liabilities	380,225	Operating Margin	-400,734	-5.9%	Days to Collect	35.5
Long Term Liabilities	168,958	Other Income	10,743	0.2%	Avg Payment Days	19.3
Total Equity	1,102,013	Other Expense	0	0.0%	Depreciation Rate	26.1%
Total Liab. and Equity	1,651,196	Net Profit or Loss	(389,991)	-5.8%	Return on Equity	-35.4%
345463 LIFE CARE	CENTER OF H	ENDERSONV			Proprietary - Other	
LIFE CARE CENTER	OF HENDERSO	ONV 6/30/2019 3	365 Days Settled			
HENDERSONVILLE,	NC 28792				CR Beds 80 POS B	eds 0
HENDERSON					Key Performanad	ce Ind.
BLUE CROSS (TENN	NESSEE)				Occupancy Rate	83.9%
Balance S	heet	Income	Statement		Length of Stay	76.6
Current Assets	1,577,062	Total Charges	9,953,948		Average Wages	22.25
Fixed Assets	0	Contract Allowance	2,440,283	24.5%	Skilled Nursing	69.7%
Other Assets	35,433	Operating Revenue	7,513,665	75.5%	Ancillary Service	30.3%
Total Assets	1,612,495	Operating Expense	7,790,677	103.7%	Current Ratio	4.7
Current Liabilities	333,858	Operating Margin	-277,012	-3.7%	Days to Collect	60.3
Long Term Liabilities	155,892	Other Income	17,232	0.2%	Avg Payment Days	15.5
Total Equity	1,122,745	Other Expense	0	0.0%	Depreciation Rate	623.3%
Total Liab. and Equity	1,612,495	Net Profit or Loss	(259,780)	-3.5%	Return on Equity	-23.1%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345159 LINCOLNT	ON REHABILITA	ATION CENTER			Proprietary - Corporation	1
LINCOLNTON REHA	BILITATION CE	NTER 12/31/2019	365 Days Settled			
LINCOLNTON, NC 28	3092				CR Beds 120 POS Be	eds 0
LINCOLN					Key Performanac	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	79.2%
Balance S	heet	Income	Statement		Length of Stay	149.5
Current Assets	1,343,123	Total Charges	11,222,808		Average Wages	21.29
Fixed Assets	159,849	Contract Allowance	2,105,887	18.8%	Skilled Nursing	73.0%
Other Assets	239,342	Operating Revenue	9,116,921	81.2%	Ancillary Service	27.0%
Total Assets	1,742,314	Operating Expense	8,276,098	90.8%	Current Ratio	2.5
Current Liabilities	541,553	Operating Margin	840,823	9.2%	Days to Collect	52.2
Long Term Liabilities	239,368	Other Income	12,734	0.1%	Avg Payment Days	23.8
Total Equity	961,393	Other Expense	0	0.0%	Depreciation Rate	257.6%
Total Liab. and Equity	1,742,314	Net Profit or Loss	853,557	9.4%	Return on Equity	88.8%
345499 LITCHFOR	D FALLS HEAL	THCARE			Proprietary - Corporation	1
LITCHFORD FALLS	HEALTHCARE	12/31/2019	365 Days Settled			
RALEIGH, NC 27615					CR Beds 114 POS Be	eds 0
WAKE					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	76.0%
Balance S	heet	Income	Statement		Length of Stay	126.4
Current Accete	4 -00 40-	Total Charges			A	
Current Assets	1,703,137	rotal Charges	8,542,165		Average Wages	15.35
Fixed Assets	1,703,137 440,846	Contract Allowance	8,542,165 1,355,770	15.9%	Skilled Nursing	15.35 72.1%
		G			5 5	
Fixed Assets	440,846	Contract Allowance	1,355,770	84.1%	Skilled Nursing	72.1%
Fixed Assets Other Assets	440,846	Contract Allowance Operating Revenue	1,355,770 7,186,395	84.1% 110.3%	Skilled Nursing Ancillary Service	72.1% 25.5%
Fixed Assets Other Assets Total Assets	440,846 0 2,143,983	Contract Allowance Operating Revenue Operating Expense	1,355,770 7,186,395 7,929,952	84.1% 110.3% -10.3%	Skilled Nursing Ancillary Service Current Ratio	72.1% 25.5% 2.5
Fixed Assets Other Assets Total Assets Current Liabilities	440,846 0 2,143,983 672,545	Contract Allowance Operating Revenue Operating Expense Operating Margin	1,355,770 7,186,395 7,929,952 -743,557	84.1% 110.3% -10.3% 0.3%	Skilled Nursing Ancillary Service Current Ratio Days to Collect	72.1% 25.5% 2.5 27.3

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

F NEURO-MEDIO	CAL TREATMENT CE	ENTER		Proprietary - Individual	
MEDICAL TREA	TMENT 6/30/2019	365 Days Settled			
				CR Beds 0 POS Be	eds 0
				Key Performanac	e Ind.
TH CAROLINA)				Occupancy Rate	0.0%
Sheet	Income	Statement		Length of Stay	
0	Total Charges	0		Average Wages	
0	Contract Allowance	0	0.0%	Skilled Nursing	0.0%
0	Operating Revenue	0	0.0%	Ancillary Service	0.0%
0	Operating Expense	0	0.0%	Current Ratio	
0	Operating Margin	0	0.0%	Days to Collect	
0	Other Income	0	0.0%	Avg Payment Days	
0	Other Expense	0	0.0%	Depreciation Rate	0.0%
0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
G HEALTHCAR	E & REHABILITATIO	N CENTER		Proprietary - Corporation	1
HCARE & ENTER	9/30/2019	365 Days Settled			
549				CR Beds 92 POS Be	eds 0
				Key Performanac	e Ind.
TH CAROLINA)				Occupancy Rate	64.2%
Sheet	Income	Statement		Length of Stay	119.7
1,030,896	Total Charges	6,295,047		Average Wages	17.73
2,392,789	Contract Allowance	1,060,496	16.8%	Skilled Nursing	74.5%
6,668,258	Operating Revenue	5,234,551	83.2%	Ancillary Service	26.3%
10,091,943	Operating Expense	5,274,034	100.8%	Current Ratio	2.7
379,350	Operating Margin	-39,483	-0.8%	Days to Collect	63.2
2,758,537	Other Income	2,092	0.0%	Avg Payment Days	23.4
0.054.050	Other Evpense	0	0.0%	Depreciation Rate	5 5 0/
6,954,056	Other Expense	U	0.070	Depreciation Nate	5.5%
	TH CAROLINA) Sheet 0 0 0 0 0 0 0 0 0 0 0 THEALTHCAR HCARE & ENTER 549 TH CAROLINA) Sheet 1,030,896 2,392,789 6,668,258 10,091,943 379,350 2,758,537	TH CAROLINA) Sheet Income O Total Charges O Contract Allowance O Operating Revenue O Operating Margin O Other Income O Other Expense O Net Profit or Loss G HEALTHCARE & REHABILITATIO HCARE & 9/30/2019 3 ENTER S49 TH CAROLINA) Sheet Income 1,030,896 Total Charges 2,392,789 Contract Allowance 6,668,258 Operating Revenue 10,091,943 Operating Revenue 10,091,943 Operating Expense 379,350 Operating Margin 2,758,537 Other Income	Income Statement	### Income Statement O Total Charges	CR Beds 0

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

= 1 0 = 0 :	ON HEALTH AN	D REHAB CENTER			Proprietary - Corporation	า
LUMBERTON HEALT	ΓΗ AND REHAB	6/30/2019 3	65 Days Settled			
LUMBERTON, NC 28	3358				CR Beds 122 POS Be	eds 0
ROBESON					Key Performanad	e Ind.
Noridian (CA)					Occupancy Rate	93.5%
Balance S	Sheet	Income	Statement		Length of Stay	136.5
Current Assets	929,890	Total Charges	33,965,146		Average Wages	18.56
Fixed Assets	8,937,909	Contract Allowance	24,201,312	71.3%	Skilled Nursing	93.7%
Other Assets	329,781	Operating Revenue	9,763,834	28.7%	Ancillary Service	6.3%
Total Assets	10,197,580	Operating Expense	9,851,559	100.9%	Current Ratio	0.5
Current Liabilities	1,937,932	Operating Margin	-87,725	-0.9%	Days to Collect	33.8
Long Term Liabilities	8,069,888	Other Income	44,931	0.5%	Avg Payment Days	63.1
Total Equity	189,760	Other Expense	0	0.0%	Depreciation Rate	10.9%
Total Liab. and Equity	10,197,580	Net Profit or Loss	(42,794)	-0.4%	Return on Equity	-22.6%
345168 MACGREG	OR DOWNS HE	ALTH AND REHABIL	ITATION		Proprietary - Corporation	า
MACGREGOR DOW REHABILITATION	NS HEALTH AN	D 6/30/2019 3	65 Days Settled			
		D 6/30/2019 3	65 Days Settled		CR Beds 152 POS Bo	eds 0
REHABILITATION		D 6/30/2019 3	65 Days Settled		CR Beds 152 POS Bo	
REHABILITATION GREENVILLE, NC 27		D 6/30/2019 3	65 Days Settled			
REHABILITATION GREENVILLE, NC 27 PITT	7834		65 Days Settled Statement		Key Performanac	e Ind.
REHABILITATION GREENVILLE, NC 27 PITT Noridian (CA)	7834 Sheet		·		Key Performanao Occupancy Rate	e Ind. 91.8%
REHABILITATION GREENVILLE, NC 27 PITT Noridian (CA) Balance S	7834 Sheet	Income	Statement	62.2%	Key Performanao Occupancy Rate Length of Stay	91.8% 41.4
REHABILITATION GREENVILLE, NC 27 PITT Noridian (CA) Balance S Current Assets	7834 Sheet 1,808,227	Income Total Charges	Statement 42,460,694		Key Performanae Occupancy Rate Length of Stay Average Wages	91.8% 41.4 22.47
REHABILITATION GREENVILLE, NC 27 PITT Noridian (CA) Balance S Current Assets Fixed Assets	7834 Sheet 1,808,227 24,299,614	Income Total Charges Contract Allowance	Statement 42,460,694 26,429,007	37.8%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	91.8% 41.4 22.47 87.2%
REHABILITATION GREENVILLE, NC 27 PITT Noridian (CA) Balance S Current Assets Fixed Assets Other Assets	7834 Sheet 1,808,227 24,299,614 1,027,031	Income Total Charges Contract Allowance Operating Revenue	Statement 42,460,694 26,429,007 16,031,687	37.8% 104.0%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	91.8% 41.4 22.47 87.2% 12.8%
REHABILITATION GREENVILLE, NC 27 PITT Noridian (CA) Balance S Current Assets Fixed Assets Other Assets Total Assets	7834 Sheet 1,808,227 24,299,614 1,027,031 27,134,872	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 42,460,694 26,429,007 16,031,687 16,666,400	37.8% 104.0% -4.0%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	91.8% 41.4 22.47 87.2% 12.8% 0.4
REHABILITATION GREENVILLE, NC 27 PITT Noridian (CA) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	7834 Sheet 1,808,227 24,299,614 1,027,031 27,134,872 4,019,715	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 42,460,694 26,429,007 16,031,687 16,666,400 -634,713	37.8% 104.0% -4.0% 0.1%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	91.8% 41.4 22.47 87.2% 12.8% 0.4 40.8

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345263 MACON VA	ALLEY NURSING	S AND REHABILITATI	ION CENTER		Proprietary - Corporation	ו
MACON VALLEY NU REHABILITATION CI		9/30/2019 3	65 Days Settled			
FRANKLIN, NC 2873	4				CR Beds 200 POS B	eds 0
MACON					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	42.4%
Balance S	Sheet	Income	Statement		Length of Stay	133.9
Current Assets	2,851,921	Total Charges	9,417,464		Average Wages	18.29
Fixed Assets	128,838	Contract Allowance	1,601,964	17.0%	Skilled Nursing	70.6%
Other Assets	0	Operating Revenue	7,815,500	83.0%	Ancillary Service	29.4%
Total Assets	2,980,759	Operating Expense	10,003,657	128.0%	Current Ratio	13.0
Current Liabilities	219,484	Operating Margin	-2,188,157	-28.0%	Days to Collect	131.5
Long Term Liabilities	0	Other Income	158,672	2.0%	Avg Payment Days	7.9
Total Equity	2,761,275	Other Expense	0	0.0%	Depreciation Rate	78.9%
Total Liab. and Equity	2,980,759	Net Profit or Loss	(2,029,485)	-26.0%	Return on Equity	-73.5%
		-	(=,===, ===)			
345206 MADISON	HEALTH AND R	EHABILITATION	(2,023,100)		Proprietary - Corporation	1
345206 MADISON MADISON HEALTH			365 Days Settled			1
	AND REHABILIT		<u> </u>			
MADISON HEALTH	AND REHABILIT		<u> </u>		Proprietary - Corporation	eds 0
MADISON HEALTH A	AND REHABILIT		<u> </u>		Proprietary - Corporation CR Beds 100 POS Be	eds 0
MADISON HEALTH A MARS HILL, NC 2879 MADISON	AND REHABILIT 54 TH CAROLINA)	ATION 12/31/2019	<u> </u>		Proprietary - Corporation CR Beds 100 POS Be Key Performance	eds 0 c e Ind.
MADISON HEALTH A MARS HILL, NC 2875 MADISON BLUE CROSS (SOU	AND REHABILIT 54 TH CAROLINA)	ATION 12/31/2019	365 Days Settled		CR Beds 100 POS Be Key Performanae Occupancy Rate	eds 0 ce Ind. 94.7%
MADISON HEALTH A MARS HILL, NC 2879 MADISON BLUE CROSS (SOUT	AND REHABILIT 54 TH CAROLINA) Sheet	ATION 12/31/2019 Income	365 Days Settled		Proprietary - Corporation CR Beds 100 POS Be Key Performanae Occupancy Rate Length of Stay	eds 0 ce Ind. 94.7% 141.7
MADISON HEALTH A MARS HILL, NC 2879 MADISON BLUE CROSS (SOUT Balance S Current Assets	AND REHABILIT 54 TH CAROLINA) Sheet 3,992,611	ATION 12/31/2019 Income Total Charges	365 Days Settled Statement 11,821,914	8.8%	Proprietary - Corporation CR Beds 100 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages	eds 0 ee Ind. 94.7% 141.7 19.35
MADISON HEALTH A MARS HILL, NC 2879 MADISON BLUE CROSS (SOUT Balance S Current Assets Fixed Assets	AND REHABILIT 54 TH CAROLINA) Sheet 3,992,611 981,682	Income Total Charges Contract Allowance	365 Days Settled Statement 11,821,914 1,035,434	8.8% 91.2%	Proprietary - Corporation CR Beds 100 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ee Ind. 94.7% 141.7 19.35 67.5%
MADISON HEALTH A MARS HILL, NC 2879 MADISON BLUE CROSS (SOUT Balance S Current Assets Fixed Assets Other Assets	AND REHABILIT 54 TH CAROLINA) Sheet 3,992,611 981,682 840,000	Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 11,821,914 1,035,434 10,786,480	8.8% 91.2% 86.9%	Proprietary - Corporation CR Beds 100 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 94.7% 141.7 19.35 67.5% 32.5%
MADISON HEALTH A MARS HILL, NC 2879 MADISON BLUE CROSS (SOUT Balance S Current Assets Fixed Assets Other Assets Total Assets	AND REHABILIT 54 TH CAROLINA) Sheet 3,992,611 981,682 840,000 5,814,293	Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 11,821,914 1,035,434 10,786,480 9,373,007	8.8% 91.2% 86.9% 13.1%	Proprietary - Corporation CR Beds 100 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 94.7% 141.7 19.35 67.5% 32.5%
MADISON HEALTH A MARS HILL, NC 2879 MADISON BLUE CROSS (SOUT Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	AND REHABILIT 54 TH CAROLINA) Sheet 3,992,611 981,682 840,000 5,814,293 3,518,412	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 11,821,914 1,035,434 10,786,480 9,373,007 1,413,473	8.8% 91.2% 86.9% 13.1% 0.3%	Proprietary - Corporation CR Beds 100 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 94.7% 141.7 19.35 67.5% 32.5% 1.1 44.9

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345102 MAGGIE V	ALLEY NURSIN	G AND REHABILITAT	TION		Proprietary - Partnership)
MAGGIE VALLEY NU REHABILITATION	JRSING AND	12/31/2019	365 Days Settled			
MAGGIE VALLEY, N	C 28751				CR Beds 114 POS B	eds 0
HAYWOOD					Key Performanad	e Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	86.1%
Balance S	heet	Income	Statement		Length of Stay	93.0
Current Assets	2,887,794	Total Charges	17,808,947		Average Wages	23.05
Fixed Assets	162,665	Contract Allowance	4,767,584	26.8%	Skilled Nursing	61.2%
Other Assets	0	Operating Revenue	13,041,363	73.2%	Ancillary Service	38.8%
Total Assets	3,050,459	Operating Expense	12,035,499	92.3%	Current Ratio	1.6
Current Liabilities	1,786,240	Operating Margin	1,005,864	7.7%	Days to Collect	54.2
Long Term Liabilities	786,853	Other Income	21,927	0.2%	Avg Payment Days	53.8
Total Equity	477,366	Other Expense	0	0.0%	Depreciation Rate	837.9%
Total Liab. and Equity	3,050,459	Net Profit or Loss	1,027,791	7.9%	Return on Equity	215.3%
345219 MAGNOLIA	LANE NURSIN	G AND REHABILITA	TION CENTER		Proprietary - Corporation	า
MAGNOLIA LANE NU REHABILITATION C		9/30/2019 3	865 Days Settled			
MORGANTON, NC 2	.8655				CR Beds 121 POS B	eds 0
BURKE						
DI LIE ODOGO (NOS					Key Performanad	
BLUE CROSS (NOR	TH CAROLINA)				Key Performanao Occupancy Rate	
BLUE CROSS (NOR Balance S	,	Income	Statement		•	e Ind.
•	Sheet	Income Total Charges	Statement 4,655,946		Occupancy Rate	ce Ind. 41.4%
Balance S	Sheet			15.9%	Occupancy Rate Length of Stay	ce Ind. 41.4% 122.8
Balance S Current Assets	-3,170,821	Total Charges	4,655,946		Occupancy Rate Length of Stay Average Wages	41.4% 122.8 16.54
Balance S Current Assets Fixed Assets	-3,170,821 61,943	Total Charges Contract Allowance	4,655,946 739,762	84.1%	Occupancy Rate Length of Stay Average Wages Skilled Nursing	122.8 16.54 74.2%
Balance S Current Assets Fixed Assets Other Assets	-3,170,821 61,943	Total Charges Contract Allowance Operating Revenue	4,655,946 739,762 3,916,184	84.1% 128.6%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	122.8 16.54 74.2% 25.8%
Balance S Current Assets Fixed Assets Other Assets Total Assets	-3,170,821 61,943 0 -3,108,878	Total Charges Contract Allowance Operating Revenue Operating Expense	4,655,946 739,762 3,916,184 5,037,155	84.1% 128.6% -28.6%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	122.8 16.54 74.2% 25.8% (22.9)
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	-3,170,821 61,943 0 -3,108,878 138,343	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	4,655,946 739,762 3,916,184 5,037,155 -1,120,971	84.1% 128.6% -28.6% 3.7%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	122.8 16.54 74.2% 25.8% (22.9) (298.0)

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345448 MAPLE GR	OVE HEALTH A	AND REHABILITATIO	N CENTER		Proprietary - Corporation	1
MAPLE GROVE HEA REHABILITATION CI		9/30/2019	365 Days Settled			
GREENSBORO, NC	27406				CR Beds 250 POS Be	eds 0
GUILFORD					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	49.7%
Balance S	Sheet	Income	Statement		Length of Stay	204.4
Current Assets	-4,469,789	Total Charges	12,493,865		Average Wages	16.78
Fixed Assets	190,711	Contract Allowance	3,389,361	27.1%	Skilled Nursing	79.1%
Other Assets	0	Operating Revenue	9,104,504	72.9%	Ancillary Service	18.0%
Total Assets	-4,279,078	Operating Expense	10,229,735	112.4%	Current Ratio	(9.4)
Current Liabilities	474,740	Operating Margin	-1,125,231	-12.4%	Days to Collect	(180.3)
Long Term Liabilities	0	Other Income	216,829	2.4%	Avg Payment Days	17.5
Total Equity	-4,753,818	Other Expense	0	0.0%	Depreciation Rate	74.9%
Total Liab. and Equity	-4,279,078	Net Profit or Loss	(908,402)	-10.0%	Return on Equity	19.1%
345340 MAPLE LE	AF HEALTH CA	RE			Proprietary - Corporation	1
MAPLE LEAF HEALT	TH CARE	3/31/2019	365 Days Settled			
STATESVILLE, NC 2	8625				CR Beds 102 POS Be	eds 0
IREDELL					Key Performanac	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE	:			Occupancy Rate	93.0%
Balance S	Sheet	Income	Statement		Length of Stay	125.5
Current Assets	1,097,507	Total Charges	29,266,076		Average Wages	22.37
Fixed Assets	15,739,563	Contract Allowance	19,828,464	67.8%	Skilled Nursing	82.8%
Other Assets	47,337	Operating Revenue	9,437,612	32.2%	Ancillary Service	9.9%
Total Assets	16,884,407	Operating Expense	9,429,222	99.9%	Current Ratio	0.5
Current Liabilities	2,063,150	Operating Margin	8,390	0.1%	Days to Collect	40.9
	E 440.000	Other Income	18,328	0.2%	Avg Payment Days	35.4
Long Term Liabilities	5,410,332	Guioi moomo				
Long Term Liabilities Total Equity	9,410,925	Other Expense	0	0.0%	Depreciation Rate	5.2%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345296 MARGATE	HEALTH AND F	REHAB CENTER			Proprietary - Corporation	ı
MARGATE HEALTH	AND REHAB CE	:NTER 9/30/2019 3	65 Days Settled			
JEFFERSON, NC 28	640				CR Beds 150 POS Be	eds 0
ASHE					Key Performanac	e Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	83.3%
Balance S	heet	Income	Statement		Length of Stay	102.9
Current Assets	1,906,689	Total Charges	13,704,169		Average Wages	19.42
Fixed Assets	82,953	Contract Allowance	1,203,755	8.8%	Skilled Nursing	73.6%
Other Assets	0	Operating Revenue	12,500,414	91.2%	Ancillary Service	26.4%
Total Assets	1,989,642	Operating Expense	11,852,877	94.8%	Current Ratio	1.5
Current Liabilities	1,255,012	Operating Margin	647,537	5.2%	Days to Collect	26.4
Long Term Liabilities	-450,275	Other Income	9,300	0.1%	Avg Payment Days	38.6
Total Equity	1,184,905	Other Expense	0	0.0%	Depreciation Rate	271.9%
Total Liab. and Equity	1,989,642	Net Profit or Loss	656,837	5.3%	Return on Equity	55.4%
345218 MARY GRA	AN NURSING CE	NTER			Proprietary - Corporation	1
MARY GRAN NURSI	NG CENTER	9/30/2019 3	65 Days Settled			
CLINTON, NC 28329	l				CR Beds 242 POS Be	eds 0
SAMPSON					Key Performanac	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	45.4%
Delense C						
Balance S	heet	Income	Statement		Length of Stay	129.8
Current Assets			Statement 11,297,439		Length of Stay Average Wages	129.8 16.86
				16.5%	Average Wages	
Current Assets	-3,523,988	Total Charges	11,297,439		Average Wages	16.86 77.7%
Current Assets Fixed Assets	-3,523,988 374,488	Total Charges Contract Allowance	11,297,439 1,862,554	83.5%	Average Wages Skilled Nursing	16.86
Current Assets Fixed Assets Other Assets	-3,523,988 374,488 0	Total Charges Contract Allowance Operating Revenue	11,297,439 1,862,554 9,434,885	83.5% 107.4%	Average Wages Skilled Nursing Ancillary Service	16.86 77.7% 16.1%
Current Assets Fixed Assets Other Assets Total Assets	-3,523,988 374,488 0 -3,149,500	Total Charges Contract Allowance Operating Revenue Operating Expense	11,297,439 1,862,554 9,434,885 10,132,459	83.5% 107.4% -7.4%	Average Wages Skilled Nursing Ancillary Service Current Ratio	16.86 77.7% 16.1% (1.2
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	-3,523,988 374,488 0 -3,149,500 2,902,749	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	11,297,439 1,862,554 9,434,885 10,132,459 -697,574	83.5% 107.4% -7.4% 0.9%	Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	16.86 77.7% 16.1% (1.2

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345093 MARYFIEL	D NURSING HO	ME			Nonprofit - Church	
MARYFIELD NURSIN	NG HOME	9/30/2019 3	65 Days Settled			
HIGH POINT, NC 272	260				CR Beds 125 POS Be	eds 0
GUILFORD					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	92.4%
Balance S	Sheet	Income	Statement		Length of Stay	145.9
Current Assets	18,805,224	Total Charges	30,490,928		Average Wages	18.85
Fixed Assets	77,724,359	Contract Allowance	3,912,630	12.8%	Skilled Nursing	44.4%
Other Assets	18,522,628	Operating Revenue	26,578,298	87.2%	Ancillary Service	7.7%
Total Assets	115,052,211	Operating Expense	28,718,406	108.1%	Current Ratio	0.5
Current Liabilities	34,631,205	Operating Margin	-2,140,108	-8.1%	Days to Collect	20.2
Long Term Liabilities	62,477,983	Other Income	8,624,187	32.4%	Avg Payment Days	34.0
Total Equity	17,943,023	Other Expense	0	0.0%	Depreciation Rate	0.8%
Total Liab. and Equity	115,052,211	Net Profit or Loss	6,484,079	24.4%	Return on Equity	36.1%
345471 MECKLEN	BURG HEALTH	& REHABILITATION	CENTER		Proprietary - Partnership)
MEORI ENDUDO LE						
MECKLENBURG HE REHABILITATION CI		9/30/2019 3	65 Days Settled			
	ENTER	9/30/2019 3	65 Days Settled		CR Beds 100 POS Bo	eds 0
REHABILITATION CI	ENTER	9/30/2019 3	65 Days Settled		CR Beds 100 POS Bo	
REHABILITATION CI CHARLOTTE, NC 28	ENTER 273	9/30/2019 3	65 Days Settled			
REHABILITATION CI CHARLOTTE, NC 28 MECKLENBURG	ENTER 273 TH CAROLINA)		65 Days Settled Statement		Key Performanad	e Ind.
REHABILITATION CI CHARLOTTE, NC 28 MECKLENBURG BLUE CROSS (NOR	ENTER 273 TH CAROLINA) Sheet		·		Key Performanao Occupancy Rate	se Ind. 87.7%
REHABILITATION CI CHARLOTTE, NC 28 MECKLENBURG BLUE CROSS (NOR Balance S	ENTER 273 TH CAROLINA) Sheet	Income	Statement	31.1%	Key Performanae Occupancy Rate Length of Stay	87.7%
REHABILITATION CI CHARLOTTE, NC 28 MECKLENBURG BLUE CROSS (NOR Balance S Current Assets	ENTER 273 TH CAROLINA) Sheet 1,215,735	Income Total Charges	Statement 9,966,924		Key Performanae Occupancy Rate Length of Stay Average Wages	87.7% 107.1 20.20
REHABILITATION CI CHARLOTTE, NC 28 MECKLENBURG BLUE CROSS (NOR Balance S Current Assets Fixed Assets	ENTER 2273 TH CAROLINA) Sheet 1,215,735 1,385,892	Income Total Charges Contract Allowance	Statement 9,966,924 3,097,789	68.9%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	87.7% 107.1 20.20 82.7%
REHABILITATION CI CHARLOTTE, NC 28 MECKLENBURG BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets	ENTER 5273 TH CAROLINA) Sheet 1,215,735 1,385,892 118,778	Income Total Charges Contract Allowance Operating Revenue	Statement 9,966,924 3,097,789 6,869,135	68.9% 100.3%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	87.7% 107.1 20.20 82.7% 17.3%
REHABILITATION CI CHARLOTTE, NC 28 MECKLENBURG BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets	ENTER (273) TH CAROLINA) Sheet 1,215,735 1,385,892 118,778 2,720,405	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 9,966,924 3,097,789 6,869,135 6,891,942	68.9% 100.3% -0.3%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	87.7% 107.1 20.20 82.7% 17.3% 0.3
REHABILITATION CIC CHARLOTTE, NC 28 MECKLENBURG BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	ENTER (273) TH CAROLINA) Sheet 1,215,735 1,385,892 118,778 2,720,405 4,314,223	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 9,966,924 3,097,789 6,869,135 6,891,942 -22,807	68.9% 100.3% -0.3% 0.1%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	87.7% 107.1 20.20 82.7% 17.3% 0.3 38.9

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345172 MERIDIAN	CENTER				Proprietary - Corporatio	n
MERIDIAN CENTER		12/31/2019	365 Days Settled			
HIGH POINT, NC 272	262				CR Beds 199 POS B	eds 0
GUILFORD					Key Performana	e Ind.
BLUE CROSS (TEXA	AS)				Occupancy Rate	85.3%
Balance S	Sheet	Income	Statement		Length of Stay	138.6
Current Assets	1,379,068	Total Charges	22,947,036		Average Wages	24.02
Fixed Assets	10,723,481	Contract Allowance	9,491,275	41.4%	Skilled Nursing	88.9%
Other Assets	-5,657,402	Operating Revenue	13,455,761	58.6%	Ancillary Service	11.1%
Total Assets	6,445,147	Operating Expense	13,606,612	101.1%	Current Ratio	1.3
Current Liabilities	1,077,648	Operating Margin	-150,851	-1.1%	Days to Collect	36.0
Long Term Liabilities	5,502,082	Other Income	16,268	0.1%	Avg Payment Days	18.8
Total Equity	-134,583	Other Expense	0	0.0%	Depreciation Rate	8.3%
Total Liab. and Equity	6,445,147	Net Profit or Loss	(134,583)	-1 0%	Return on Equity	100.0%
Total Liab. and Equity		Net Front of Loss	(101,000)	1.070	retain on Equity	
345254 MONROE F			(101,000)	1.070	Proprietary - Corporatio	
	REHABILITATIO	N CENTER	365 Days Settled			
345254 MONROE F	REHABILITATIO	N CENTER	<u></u>			า
345254 MONROE F	REHABILITATIO	N CENTER	<u></u>		Proprietary - Corporatio	n eds 0
345254 MONROE F MONROE REHABILI MONROE, NC 28112	REHABILITATIO	N CENTER R 12/31/2019	<u></u>		Proprietary - Corporation CR Beds 152 POS B	n eds 0
345254 MONROE F MONROE REHABILI MONROE, NC 28112 UNION	TATION CENTE	N CENTER R 12/31/2019	<u></u>		Proprietary - Corporation CR Beds 152 POS B Key Performanae	eds 0
345254 MONROE F MONROE REHABILI MONROE, NC 28112 UNION WISCONSIN PHYSIC	REHABILITATIO TATION CENTER CIANS SERVICE Sheet	N CENTER R 12/31/2019	365 Days Settled		Proprietary - Corporation CR Beds 152 POS B Key Performanae Occupancy Rate	eds 0 ce Ind. 79.7%
345254 MONROE F MONROE REHABILI MONROE, NC 28112 UNION WISCONSIN PHYSIC Balance S	REHABILITATIO TATION CENTER CIANS SERVICE Sheet 920,096	N CENTER R 12/31/2019 Income	365 Days Settled		Proprietary - Corporation CR Beds 152 POS B Key Performanae Occupancy Rate Length of Stay	eds 0 ce Ind. 79.7% 199.2
345254 MONROE F MONROE REHABILI MONROE, NC 28112 UNION WISCONSIN PHYSIC Balance S Current Assets	REHABILITATIO TATION CENTER CIANS SERVICE Sheet 920,096	N CENTER R 12/31/2019 Income Total Charges Contract Allowance	365 Days Settled Statement 12,483,735	15.2%	Proprietary - Corporation CR Beds 152 POS B Key Performanae Occupancy Rate Length of Stay Average Wages	neds 0 ce Ind. 79.7% 199.2 21.28
345254 MONROE F MONROE REHABILI MONROE, NC 28112 UNION WISCONSIN PHYSIC Balance S Current Assets Fixed Assets	CIANS SERVICE Sheet 920,096 236,444	N CENTER R 12/31/2019 Income Total Charges Contract Allowance	365 Days Settled Statement 12,483,735 1,900,756	15.2% 84.8%	Proprietary - Corporation CR Beds 152 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	neds 0 ce Ind. 79.7% 199.2 21.28 75.6%
345254 MONROE F MONROE REHABILI MONROE, NC 28112 UNION WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets	CIANS SERVICE Sheet 920,096 236,444 332,342	N CENTER R 12/31/2019 Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 12,483,735 1,900,756 10,582,979	15.2% 84.8% 91.1%	Proprietary - Corporation CR Beds 152 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	neds 0 ce Ind. 79.7% 199.2 21.28 75.6% 24.4%
345254 MONROE F MONROE REHABILI MONROE, NC 28112 UNION WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets	REHABILITATIO TATION CENTER CIANS SERVICE Sheet 920,096 236,444 332,342 1,488,882	N CENTER R 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 12,483,735 1,900,756 10,582,979 9,644,762	15.2% 84.8% 91.1% 8.9%	Proprietary - Corporation CR Beds 152 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	reds 0 ce Ind. 79.7% 199.2 21.28 75.6% 24.4% 1.5
345254 MONROE F MONROE REHABILI MONROE, NC 28112 UNION WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	REHABILITATIO TATION CENTER CIANS SERVICE Sheet 920,096 236,444 332,342 1,488,882 633,120	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled 2 Statement 12,483,735 1,900,756 10,582,979 9,644,762 938,217	15.2% 84.8% 91.1% 8.9% 0.1%	Proprietary - Corporation CR Beds 152 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	reds 0 ce Ind. 79.7% 199.2 21.28 75.6% 24.4% 1.5 39.6

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345283 MOORESV	ILLE CENTER				Proprietary - Corporatio	n
MOORESVILLE CEN	TER	12/31/2019	365 Days Settled	i		
MOORESVILLE, NC	28115				CR Beds 160 POS B	eds 0
IREDELL					Key Performana	ce Ind.
Novitas NJ					Occupancy Rate	90.5%
Balance S	heet	Income	Statement		Length of Stay	150.6
Current Assets	1,742,939	Total Charges	19,428,263		Average Wages	21.99
Fixed Assets	475,627	Contract Allowance	7,352,715	37.8%	Skilled Nursing	82.1%
Other Assets	-8,828,554	Operating Revenue	12,075,548	62.2%	Ancillary Service	15.4%
Total Assets	-6,609,988	Operating Expense	12,606,580	104.4%	Current Ratio	1.8
Current Liabilities	975,816	Operating Margin	-531,032	-4.4%	Days to Collect	51.0
Long Term Liabilities	-7,297,997	Other Income	243,225	2.0%	Avg Payment Days	19.9
Total Equity	-287,807	Other Expense	0	0.0%	Depreciation Rate	162.7%
Total Liab. and Equity	-6,609,988	Net Profit or Loss	(287,807)	-2.4%	Return on Equity	100.0%
345126 MOUNT OL	IVE CENTER				Proprietary - Corporatio	n
MOUNT OLIVE CEN	ΓER	12/31/2019	365 Days Settled	i		
MOUNT OLIVE, NC 2	28365				CR Beds 150 POS B	eds 0
WAYNE					Key Performana	ce Ind.
BLUE CROSS (TEXA	AS)				Occupancy Rate	75.3%
Balance S	heet	Income	Statement		Length of Stay	152.7
Current Assets	1,166,831	Total Charges	13,981,494		Average Wages	19.78
Fixed Assets	6,447,365	Contract Allowance	4,726,991	33.8%	Skilled Nursing	85.6%
Other Assets	-541,889	Operating Revenue	9,254,503	66.2%	Ancillary Service	14.4%
Total Assets	7,072,307	Operating Expense	9,602,924	103.8%	Current Ratio	1.3
Current Liabilities	876,059	Operating Margin	-348,421	-3.8%	Days to Collect	42.3
Long Term Liabilities	6,520,627	Other Income	24,042	0.3%	Avg Payment Days	23.5
	-324,379	Other Expense	0	0.0%	Depreciation Rate	16.6%
Total Equity	•				•	

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345048 MOUNTAIN	I RIDGE HEALT	H AND REHAB			Proprietary - Other	
MOUNTAIN RIDGE H	HEALTH AND RE	EHAB 9/30/2019 3	365 Days Settled			
BLACK MOUNTAIN,	NC 28711				CR Beds 100 POS B	eds 0
BUNCOMBE					Key Performana	ce Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	91.3%
Balance S	Sheet	Income	Statement		Length of Stay	136.1
Current Assets	5,580,113	Total Charges	15,872,239		Average Wages	17.86
Fixed Assets	172,100	Contract Allowance	6,732,377	42.4%	Skilled Nursing	54.9%
Other Assets	69,403	Operating Revenue	9,139,862	57.6%	Ancillary Service	45.1%
Total Assets	5,821,616	Operating Expense	8,136,922	89.0%	Current Ratio	3.7
Current Liabilities	1,494,819	Operating Margin	1,002,940	11.0%	Days to Collect	30.3
Long Term Liabilities	0	Other Income	49,134	0.5%	Avg Payment Days	53.2
Total Equity	4,326,797	Other Expense	0	0.0%	Depreciation Rate	194.0%
Total Liab. and Equity	5,821,616	Net Profit or Loss	1,052,074	11.5%	Return on Equity	24.3%
345193 MOUNTAIN	VIEW MANOR	NURSING CE			Proprietary - Corporatio	n
MOUNTAIN VIEW MA	ANOR NURSING	G CE 12/31/2019	365 Days Settled			
BRYSON CITY, NC 2	28713				CR Beds 120 POS B	eds 0
SWAIN					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	74.7%
Balance S	Sheet	Income	Statement		Length of Stay	197.1
Current Assets	1,436,173	Total Charges	7,248,575		Average Wages	17.69
Fixed Assets	541,441	Contract Allowance	140,112	1.9%	Skilled Nursing	81.7%
Other Assets	9,165	Operating Revenue	7,108,463	98.1%	Ancillary Service	18.3%
Total Assets	1,986,779	Operating Expense	6,753,239	95.0%	Current Ratio	2.7
Current Liabilities	541,430	Operating Margin	355,224	5.0%	Days to Collect	58.0
Long Term Liabilities	0	Other Income	135,871	1.9%	Avg Payment Days	26.9
Total Equity	1,445,349	Other Expense	0	0.0%	Depreciation Rate	8.3%
Total Liab. and Equity	1,986,779	Net Profit or Loss	491,095	6.9%	Return on Equity	34.0%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345196 MOUNTAIN	I VISTA HEALTI	H PARK			Nonprofit - Other	
MOUNTAIN VISTA H	EALTH PARK	9/30/2019 3	65 Days Settled			
DENTON, NC 27239					CR Beds 120 POS B	eds 0
DAVIDSON					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	91.0%
Balance S	heet	Income	Statement		Length of Stay	304.4
Current Assets	4,157,853	Total Charges	11,421,771		Average Wages	18.28
Fixed Assets	2,422,954	Contract Allowance	4,244,105	37.2%	Skilled Nursing	46.5%
Other Assets	1,579	Operating Revenue	7,177,666	62.8%	Ancillary Service	24.8%
Total Assets	6,582,386	Operating Expense	7,011,298	97.7%	Current Ratio	7.0
Current Liabilities	597,937	Operating Margin	166,368	2.3%	Days to Collect	42.8
Long Term Liabilities	0	Other Income	72,883	1.0%	Avg Payment Days	31.1
Total Equity	5,984,449	Other Expense	0	0.0%	Depreciation Rate	4.7%
Total Liab. and Equity	6,582,386	Net Profit or Loss	239,251	3.3%	Return on Equity	4.0%
345190 MURPHY R	EHARII ITATIO	N & NUIDCING			D :	
	LIIABILITATIO	N & NUKSING			Proprietary - Corporation	n
MURPHY REHABILIT			65 Days Settled		Proprietary - Corporation	n
MURPHY REHABILIT	TATION & NURS		65 Days Settled		CR Beds 134 POS B	
	TATION & NURS		65 Days Settled			eds 0
MURPHY, NC 28906	FATION & NURS		65 Days Settled		CR Beds 134 POS B	eds 0
MURPHY, NC 28906 CHEROKEE	TATION & NURS	SING 9/30/2019 3	65 Days Settled Statement		CR Beds 134 POS B Key Performana	eds 0 ce Ind.
MURPHY, NC 28906 CHEROKEE PALMETTO GBA (NO	TATION & NURS	SING 9/30/2019 3			CR Beds 134 POS B Key Performana Occupancy Rate	eds 0 ce Ind. 72.6%
MURPHY, NC 28906 CHEROKEE PALMETTO GBA (NO Balance S	TATION & NURS	SING 9/30/2019 3	Statement	23.2%	CR Beds 134 POS B Key Performanae Occupancy Rate Length of Stay	eds 0 ce Ind. 72.6% 92.2
MURPHY, NC 28906 CHEROKEE PALMETTO GBA (NO Balance S	C) TATION & NURS C) Theet 1,136,102	Income Total Charges	Statement 11,979,097		CR Beds 134 POS B Key Performanae Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 72.6% 92.2 20.54
MURPHY, NC 28906 CHEROKEE PALMETTO GBA (NO Balance S Current Assets Fixed Assets	TATION & NURS C) Cheet 1,136,102 102,103	Income Total Charges Contract Allowance	Statement 11,979,097 2,778,989	76.8%	CR Beds 134 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 72.6% 92.2 20.54 73.3%
MURPHY, NC 28906 CHEROKEE PALMETTO GBA (NO Balance S Current Assets Fixed Assets Other Assets	TATION & NURS C) Cheet 1,136,102 102,103 62,097	Income Total Charges Contract Allowance Operating Revenue	Statement 11,979,097 2,778,989 9,200,108	76.8% 100.6%	CR Beds 134 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 72.6% 92.2 20.54 73.3% 26.7%
MURPHY, NC 28906 CHEROKEE PALMETTO GBA (NO Balance S Current Assets Fixed Assets Other Assets Total Assets	TATION & NURS (C) (heet	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 11,979,097 2,778,989 9,200,108 9,256,846	76.8% 100.6% -0.6%	CR Beds 134 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 72.6% 92.2 20.54 73.3% 26.7% 0.9
MURPHY, NC 28906 CHEROKEE PALMETTO GBA (NO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	TATION & NURS Theet 1,136,102 102,103 62,097 1,300,302 1,308,238	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 11,979,097 2,778,989 9,200,108 9,256,846 -56,738	76.8% 100.6% -0.6% 1.2%	CR Beds 134 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 72.6% 92.2 20.54 73.3% 26.7% 0.9 32.8

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

/ETERANS HO	ME-BLACK MOUNTA	AIN		Nonprofit - Church	
S HOME-BLAC	K 6/30/2019 3	365 Days Settled			
NC 28711				CR Beds 100 POS B	eds 0
				Key Performana	ce Ind.
;)				Occupancy Rate	96.7%
neet	Income	Statement		Length of Stay	195.1
23,366,364	Total Charges	12,372,594		Average Wages	20.80
0	Contract Allowance	2,624,135	21.2%	Skilled Nursing	84.2%
-17,582,428	Operating Revenue	9,748,459	78.8%	Ancillary Service	15.8%
5,783,936	Operating Expense	19,007,320	195.0%	Current Ratio	40.8
572,944	Operating Margin	-9,258,861	-95.0%	Days to Collect	308.0
0	Other Income	8,013	0.1%	Avg Payment Days	4.1
5,210,992	Other Expense	0	0.0%	Depreciation Rate	0.0%
5,783,936	Net Profit or Loss	(9,250,848)	-94.9%	Return on Equity	-177.5%
/ETERANS HO	ME-KINSTON			Nonprofit - Church	
IS HOME-KINS	TON 6/30/2019 3	05 D - 0 - 0 - 11 - 1			
	5,55,=5.5	365 Days Settled			
		365 Days Settled		CR Beds 100 POS B	eds 0
		Bes Days Settled		CR Beds 100 POS B	
TH CAROLINA)		Bes Days Settled			
TH CAROLINA)		Statement		Key Performana	ce Ind.
neet		·		Key Performanae Occupancy Rate	93.4%
neet	Income	Statement	23.3%	Key Performanae Occupancy Rate Length of Stay	93.4% 122.7
23,153,381	Income Total Charges	Statement 13,079,821		Key Performanae Occupancy Rate Length of Stay Average Wages	93.4% 122.7 19.00
23,153,381 0	Income Total Charges Contract Allowance	Statement 13,079,821 3,044,625	76.7%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	93.4% 122.7 19.00 78.0%
23,153,381 0 -19,771,468	Income Total Charges Contract Allowance Operating Revenue	Statement 13,079,821 3,044,625 10,035,196	76.7% 206.4%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	93.4% 122.7 19.00 78.0% 22.0%
23,153,381 0 -19,771,468 3,381,913	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 13,079,821 3,044,625 10,035,196 20,716,387	76.7% 206.4% -106.4%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	93.4% 122.7 19.00 78.0% 22.0% 41.8
23,153,381 0 -19,771,468 3,381,913 553,703	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 13,079,821 3,044,625 10,035,196 20,716,387 -10,681,191	76.7% 206.4% -106.4% 0.4%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	93.4% 122.7 19.00 78.0% 22.0% 41.8 388.2
	S HOME-BLAC NC 28711) neet 23,366,364 0 -17,582,428 5,783,936 572,944 0 5,210,992 5,783,936 VETERANS HO	S HOME-BLACK 6/30/2019 3 NC 28711 Income 23,366,364 Total Charges 0 Contract Allowance -17,582,428 Operating Revenue 5,783,936 Operating Expense 572,944 Operating Margin 0 Other Income 5,210,992 Other Expense 5,783,936 Net Profit or Loss VETERANS HOME-KINSTON	Income Statement 23,366,364 Total Charges 12,372,594 0 Contract Allowance 2,624,135 -17,582,428 Operating Revenue 9,748,459 5,783,936 Operating Expense 19,007,320 572,944 Operating Margin -9,258,861 0 Other Income 8,013 5,210,992 Other Expense 0 5,783,936 Net Profit or Loss (9,250,848)	S HOME-BLACK 6/30/2019 365 Days Settled NC 28711 Income Statement 23,366,364 Total Charges 12,372,594 0 Contract Allowance 2,624,135 21.2% -17,582,428 Operating Revenue 9,748,459 78.8% 5,783,936 Operating Expense 19,007,320 195.0% 572,944 Operating Margin -9,258,861 -95.0% 0 Other Income 8,013 0.1% 5,210,992 Other Expense 0 0.0% 5,783,936 Net Profit or Loss (9,250,848) -94.9% VETERANS HOME-KINSTON	S HOME-BLACK 6/30/2019 365 Days Settled CR Beds 100 POS B

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345492 NC STATE	VETERANS HO	ME - FAYETTEVILLE			Nonprofit - Church	
NC STATE VETERAL FAYETTEVILLE	NS HOME -	6/30/2019 3	365 Days Settled			
FAYETTEVILLE, NC	28301				CR Beds 150 POS	Beds 0
CUMBERLAND					Key Performan	ace Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	91.3%
Balance S	Sheet	Income	Statement		Length of Stay	301.2
Current Assets	33,339,026	Total Charges	14,670,266		Average Wages	18.68
Fixed Assets	0	Contract Allowance	2,311,278	15.8%	Skilled Nursing	75.0%
Other Assets	-27,642,416	Operating Revenue	12,358,988	84.2%	Ancillary Service	25.0%
Total Assets	5,696,610	Operating Expense	26,094,975	211.1%	Current Ratio	56.6
Current Liabilities	588,842	Operating Margin	-13,735,987	-111.1%	Days to Collect	493.3
Long Term Liabilities	0	Other Income	35,973	0.3%	Avg Payment Days	1.4
Total Equity	5,107,768	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	5,696,610	Net Profit or Loss	(13,700,014)	-110.9%	Return on Equity	-268.2%

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345531 NC STATE	VETERANS HO	ME - SALISBURY			Nonprofit - Church	
NC STATE VETERAN	NS HOME - SAL	ISBURY 6/30/2019 3	865 Days Settled			
SALISBURY, NC 281	45				CR Beds 99 PO	S Beds 0
ROWAN					Key Performa	nace Ind.
WISCONSIN PHYSIC	CIANS SERVICE	:			Occupancy Rate	93.4%
Balance S	heet	Income	Statement		Length of Stay	196.2
Current Assets	20,446,697	Total Charges	11,249,211		Average Wages	20.29
Fixed Assets	0	Contract Allowance	2,987,698	26.6%	Skilled Nursing	82.7%
Other Assets	-19,484,337	Operating Revenue	8,261,513	73.4%	Ancillary Service	17.3%
Total Assets	962,360	Operating Expense	18,773,714	227.2%	Current Ratio	23.8
Current Liabilities	860,484	Operating Margin	-10,512,201	-127.2%	Days to Collect	334.1
Long Term Liabilities	0	Other Income	41,205	0.5%	Avg Payment Day	7.7
Total Equity	101,876	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	962,360	Net Profit or Loss	(10,470,996)	-126.7%	Return on Equity	10,278.2 %

2/7/2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345313 NORTHAM	PTON NURSING	AND REHABILITATI	ON CENTER		Proprietary - Corporation	ı
NORTHAMPTON NU REHABILITATION CI		9/30/2019 3	365 Days Settled			
JACKSON, NC 2784	5				CR Beds 80 POS B	eds 0
NORTHAMPTON					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	68.5%
Balance S	heet	Income	Statement		Length of Stay	111.7
Current Assets	-3,732,735	Total Charges	5,408,505		Average Wages	18.39
Fixed Assets	30,777	Contract Allowance	1,084,385	20.0%	Skilled Nursing	81.7%
Other Assets	0	Operating Revenue	4,324,120	80.0%	Ancillary Service	18.3%
Total Assets	-3,701,958	Operating Expense	5,240,907	121.2%	Current Ratio	(19.1)
Current Liabilities	195,680	Operating Margin	-916,787	-21.2%	Days to Collect	(317.2)
Long Term Liabilities	0	Other Income	100,583	2.3%	Avg Payment Days	14.0
Total Equity	-3,897,638	Other Expense	0	0.0%	Depreciation Rate	88.8%
Total Liab. and Equity	-3,701,958	Net Profit or Loss	(816,204)	-18.9%	Return on Equity	20.9%
345119 NORTHCH	ASE NURSING	AND REHABILITATIO	N CENTER		Proprietary - Corporation	1
NORTHCHASE NUR REHABILITATION CI		9/30/2019 3	365 Days Settled			
WILMINGTON, NC 2	8405				CR Beds 140 POS B	eds 0
NEW HANOVER					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	90.6%
Balance S	sheet	Income	Ctotomont		Length of Stay	117.0
	711001		Statement			117.2
Current Assets		Total Charges	15,330,323		Average Wages	20.58
Current Assets Fixed Assets		Total Charges Contract Allowance		20.9%	Average Wages Skilled Nursing	
	285,383	J	15,330,323			20.58
Fixed Assets	285,383 110,548	Contract Allowance	15,330,323 3,203,508	79.1%	Skilled Nursing	20.58 74.0%
Fixed Assets Other Assets	285,383 110,548 0	Contract Allowance Operating Revenue	15,330,323 3,203,508 12,126,815	79.1% 101.4%	Skilled Nursing Ancillary Service	20.58 74.0% 26.0%
Fixed Assets Other Assets Total Assets	285,383 110,548 0 395,931	Contract Allowance Operating Revenue Operating Expense	15,330,323 3,203,508 12,126,815 12,292,025	79.1% 101.4% -1.4%	Skilled Nursing Ancillary Service Current Ratio	20.58 74.0% 26.0% 0.6
Fixed Assets Other Assets Total Assets Current Liabilities	285,383 110,548 0 395,931 455,775	Contract Allowance Operating Revenue Operating Expense Operating Margin	15,330,323 3,203,508 12,126,815 12,292,025 -165,210	79.1% 101.4% -1.4% 2.8%	Skilled Nursing Ancillary Service Current Ratio Days to Collect	20.58 74.0% 26.0% 0.6 7.0

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345443 OAK FORE	ST HEALTH AN	ID REHABILITATION			Proprietary - Partnership)
OAK FOREST HEAL' REHABILITATION	TH AND	6/30/2019 3	365 Days Settled			
WINSTON SALEM, N	IC 27105	12/31/2019	184 Days Settled		CR Beds 170 POS B	eds 0
FORSYTH					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	96.3%
Balance S	heet	Income	Statement		Length of Stay	87.7
Current Assets	4,702,536	Total Charges	23,830,371		Average Wages	28.76
Fixed Assets	355,057	Contract Allowance	6,913,656	29.0%	Skilled Nursing	65.0%
Other Assets	0	Operating Revenue	16,916,715	71.0%	Ancillary Service	35.0%
Total Assets	5,057,593	Operating Expense	16,756,214	99.1%	Current Ratio	7.6
Current Liabilities	618,324	Operating Margin	160,501	0.9%	Days to Collect	101.5
Long Term Liabilities	137,737	Other Income	219,639	1.3%	Avg Payment Days	19.4
Total Equity	4,301,532	Other Expense	0	0.0%	Depreciation Rate	102.9%
Total Liab. and Equity	5,057,593	Net Profit or Loss	380,140	2.2%	Return on Equity	8.8%
345443 OAK FORE	ST HEALTH AN	ID REHABILITATION			Proprietary - Corporation	ı
OAK FOREST HEAL' REHABILITATION	TH AND	6/30/2019 3	365 Days Settled			
WINSTON SALEM, N	IC 27105	12/31/2019	184 Days Settled		CR Beds 170 POS B	eds 0
FORSYTH					Key Performanad	- 11
BLUE CROSS (NOP					•	e ina.
DEGE CIVOSS (NOK	TH CAROLINA)				Occupancy Rate	95.9%
Balance S	•	Income	Statement		•	
•	heet	Income Total Charges	• Statement 12,604,884		Occupancy Rate	95.9%
Balance S	heet			32.7%	Occupancy Rate Length of Stay	95.9% 91.7
Balance S Current Assets	3,574,108	Total Charges	12,604,884		Occupancy Rate Length of Stay Average Wages	95.9% 91.7 28.76
Balance S Current Assets Fixed Assets	3,574,108 449,328	Total Charges Contract Allowance	12,604,884 4,119,511	67.3%	Occupancy Rate Length of Stay Average Wages Skilled Nursing	95.9% 91.7 28.76 63.1%
Balance S Current Assets Fixed Assets Other Assets	3,574,108 449,328 0	Total Charges Contract Allowance Operating Revenue	12,604,884 4,119,511 8,485,373	67.3% 112.9%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	95.9% 91.7 28.76 63.1% 36.9%
Balance S Current Assets Fixed Assets Other Assets Total Assets	3,574,108 449,328 0 4,023,436	Total Charges Contract Allowance Operating Revenue Operating Expense	12,604,884 4,119,511 8,485,373 9,583,991	67.3% 112.9% -12.9%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	95.9% 91.7 28.76 63.1% 36.9% 4.0
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	3,574,108 449,328 0 4,023,436 895,678	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	12,604,884 4,119,511 8,485,373 9,583,991 -1,098,618	67.3% 112.9% -12.9% 1.1%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	95.9% 91.7 28.76 63.1% 36.9% 4.0 100.4

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

343464 UAN GRU	/E HEALTH CAI	RE CENTER			Proprietary - Other	
OAK GROVE HEALT	H CARE CENTE	ER 12/31/2019	365 Days Settled	i		
RUTHERFORDTON,	NC 28139				CR Beds 60 POS B	eds 0
RUTHERFORD					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICI	≣S			Occupancy Rate	92.2%
Balance S	Sheet	Income	Statement		Length of Stay	65.6
Current Assets	40,874,735	Total Charges	7,555,954		Average Wages	20.21
Fixed Assets	6,292,329	Contract Allowance	1,565,119	20.7%	Skilled Nursing	70.0%
Other Assets	0	Operating Revenue	5,990,835	79.3%	Ancillary Service	30.0%
Total Assets	47,167,064	Operating Expense	6,127,702	102.3%	Current Ratio	1.0
Current Liabilities	41,678,921	Operating Margin	-136,867	-2.3%	Days to Collect	44.1
Long Term Liabilities	6,562,155	Other Income	4,979	0.1%	Avg Payment Days	8.5
Total Equity	-1,074,012	Other Expense	0	0.0%	Depreciation Rate	15.9%
Total Liab. and Equity	47,167,064	Net Profit or Loss	(131,888)	-2.2%	Return on Equity	12.3%
345541 OLDE KNO	X COMMONS A	T THE VILLAGES OF	MECKLENBUR	G	Proprietary - Corporatio	n
OLDE KNOX COMMO OF MECKLENBURG		LAGES 9/30/2019 3	865 Days Settled			
		LLAGES 9/30/2019 3	365 Days Settled		CR Beds 114 POS B	eds 0
OF MECKLENBURG		LLAGES 9/30/2019 3	865 Days Settled		CR Beds 114 POS B Key Performana	
OF MECKLENBURG HUNTERSVILLE, NO	28078	LLAGES 9/30/2019 3	365 Days Settled			
OF MECKLENBURG HUNTERSVILLE, NO MECKLENBURG	: 28078 TH CAROLINA)		365 Days Settled Statement		Key Performana	ce Ind.
OF MECKLENBURG HUNTERSVILLE, NO MECKLENBURG BLUE CROSS (NOR	: 28078 TH CAROLINA) Sheet		·		Key Performanae Occupancy Rate	ce Ind. 87.3%
OF MECKLENBURG HUNTERSVILLE, NO MECKLENBURG BLUE CROSS (NOR) Balance S	: 28078 TH CAROLINA) Sheet	Income Total Charges	Statement	0.0%	Key Performanae Occupancy Rate Length of Stay	87.3% 105.6
OF MECKLENBURG HUNTERSVILLE, NO MECKLENBURG BLUE CROSS (NOR Balance S Current Assets	28078 TH CAROLINA) Sheet 2,967,293	Income Total Charges	• Statement 10,457,183		Key Performanae Occupancy Rate Length of Stay Average Wages	87.3% 105.6 17.63
OF MECKLENBURG HUNTERSVILLE, NO MECKLENBURG BLUE CROSS (NOR' Balance S Current Assets Fixed Assets	28078 TH CAROLINA) Sheet 2,967,293 252,922	Income Total Charges Contract Allowance	2 Statement 10,457,183 0	100.0%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	87.3% 105.6 17.63 90.4%
OF MECKLENBURG HUNTERSVILLE, NO MECKLENBURG BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets	2,967,293 252,922 0	Income Total Charges Contract Allowance Operating Revenue	Statement 10,457,183 0 10,457,183	100.0% 103.6%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	87.3% 105.6 17.63 90.4% 9.6%
OF MECKLENBURG HUNTERSVILLE, NO MECKLENBURG BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets	2,967,293 252,922 0 3,220,215	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 10,457,183 0 10,457,183 10,832,841	100.0% 103.6% -3.6%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	20 Ind. 87.3% 105.6 17.63 90.4% 9.6% 2.1
OF MECKLENBURG HUNTERSVILLE, NO MECKLENBURG BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	2,967,293 252,922 0 3,220,215 1,430,956	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	2 Statement 10,457,183 0 10,457,183 10,832,841 -375,658	100.0% 103.6% -3.6% 0.3%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	90.4% 9.6% 2.1

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345576 PARKVIEW	/ HEALTH & RE	HAB CENTER			Proprietary - Corporation	1
PARKVIEW HEALTH	I & REHAB CEN⁻	TER 9/30/2019 3	377 Days Settled			
CHAPEL HILL, NC 27	7517				CR Beds 115 POS Be	eds 0
DURHAM					Key Performanac	e Ind.
PALMETTO GBA (N	C)				Occupancy Rate	37.6%
Balance S	Sheet	Income	Statement		Length of Stay	74.0
Current Assets	-1,214,313	Total Charges	6,581,131		Average Wages	24.76
Fixed Assets	200,878	Contract Allowance	1,454,275	22.1%	Skilled Nursing	75.4%
Other Assets	0	Operating Revenue	5,126,856	77.9%	Ancillary Service	24.6%
Total Assets	-1,013,435	Operating Expense	6,614,143	129.0%	Current Ratio	(0.6)
Current Liabilities	2,041,008	Operating Margin	-1,487,287	-29.0%	Days to Collect	68.2
Long Term Liabilities	0	Other Income	24,342	0.5%	Avg Payment Days	102.3
Total Equity	-3,054,443	Other Expense	0	0.0%	Depreciation Rate	284.4%
Total Liab. and Equity	-1,013,435	Net Profit or Loss	(1,462,945)	-28.5%	Return on Equity	47.9%
345563 PAVILION	HEALTH CENTE	R AT BRIGHTMORE			Proprietary - Corporation	1
PAVILION HEALTH (BRIGHTMORE	CENTER AT	9/30/2019	365 Days Settled			
CHARLOTTE, NC 28	277				CR Beds 120 POS Be	eds 0
MECKLENBURG					Key Performanad	e Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	77.3%
Balance S	Sheet	Income	Statement		Length of Stay	61.9
Current Assets	15,857	Total Charges	12,836,727		Average Wages	20.77
Fixed Assets	125,440	Contract Allowance	3,053,259	23.8%	Skilled Nursing	75.5%
Other Assets	0	Operating Revenue	9,783,468	76.2%	Ancillary Service	24.5%
Total Assets	141,297	Operating Expense	9,837,951	100.6%	Current Ratio	0.0
Current Liabilities	2,055,387	Operating Margin	-54,483	-0.6%	Days to Collect	50.9
Long Term Liabilities	0	Other Income	37,090	0.4%	Avg Payment Days	68.2
Total Equity	-1,914,090	Other Expense	0	0.0%	Depreciation Rate	413.1%
Total Liab. and Equity	141,297	Net Profit or Loss	(17,393)	-0.2%	Return on Equity	0.9%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345395 PEAK RES	OURCES-CHER	RYVILLE			Proprietary - Corporation	n
PEAK RESOURCES	-CHERRYVILLE	9/30/2019 3	365 Days Settled			
CHERRYVILLE, NC 2	28021				CR Beds 127 POS B	eds 0
GASTON					Key Performana	ce Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	41.7%
Balance S	Sheet	Income	Statement		Length of Stay	51.0
Current Assets	1,297,861	Total Charges	10,503,169		Average Wages	13.81
Fixed Assets	68,389	Contract Allowance	1,625,700	15.5%	Skilled Nursing	43.7%
Other Assets	0	Operating Revenue	8,877,469	84.5%	Ancillary Service	26.1%
Total Assets	1,366,250	Operating Expense	8,881,792	100.0%	Current Ratio	1.3
Current Liabilities	1,009,355	Operating Margin	-4,323	0.0%	Days to Collect	27.8
Long Term Liabilities	666,529	Other Income	1,747	0.0%	Avg Payment Days	41.5
Total Equity	-309,634	Other Expense	0	0.0%	Depreciation Rate	1,026.7%
Total Liab. and Equity	1,366,250	Net Profit or Loss	94,703	1.1%	Return on Equity	-30.6%
345226 PEAK RES	OURCES-OUTE	R BANKS			Proprietary - Corporation	n
PEAK RESOURCES	-OUTER BANKS	9/30/2019 3	365 Days Settled			
NAGS HEAD, NC 279	959				CR Beds 126 POS B	eds 0
DARE					Key Performana	ce Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	70.5%
Balance S	Sheet	Income	Statement		Length of Stay	65.5
Current Assets	1,272,796	Total Charges	9,411,189		Average Wages	14.64
Fixed Assets	181,682	Contract Allowance	1,219,617	13.0%	Skilled Nursing	76.4%
Other Assets	4,420	Operating Revenue	8,191,572	87.0%	Ancillary Service	23.6%
Total Assets	1,458,898	Operating Expense	7,891,531	96.3%	Current Ratio	1.0
Current Liabilities	1,316,289	Operating Margin	300,041	3.7%	Days to Collect	32.7
Long Term Liabilities	391,356	Other Income	43,973	0.5%	Avg Payment Days	58.3
Total Equity	-248,747	Other Expense	0	0.0%	Depreciation Rate	230.0%
Total Equity						

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345537 PEAK RES	OURCES-WILM	INGTON, INC			Proprietary - Corporation	n
PEAK RESOURCES	-WILMINGTON,	INC 9/30/2019 2	242 Days Settled			
WILMINGTON, NC 2	8401	1/31/2019 3	31 Days Settled		CR Beds 140 POS B	seds 0
NEW HANOVER					Key Performana	ce Ind.
NOVITAS					Occupancy Rate	64.6%
Balance S	Sheet	Income	Statement		Length of Stay	66.7
Current Assets	650,903	Total Charges	2,324,854		Average Wages	16.89
Fixed Assets	26,378	Contract Allowance	1,668,352	71.8%	Skilled Nursing	92.1%
Other Assets	102,951	Operating Revenue	656,502	28.2%	Ancillary Service	7.9%
Total Assets	780,232	Operating Expense	798,740	121.7%	Current Ratio	0.6
Current Liabilities	1,065,450	Operating Margin	-142,238	-21.7%	Days to Collect	267.6
Long Term Liabilities	-6,369,062	Other Income	136	0.0%	Avg Payment Days	329.8
Total Equity	6,083,844	Other Expense	0	0.0%	Depreciation Rate	11.7%
Total Liab. and Equity	780,232	Net Profit or Loss	(142,102)	-21.6%	Return on Equity	-2.3%
345537 PEAK RES	OURCES-WILM	INGTON, INC			Proprietary - Corporation	n
PEAK RESOURCES	-WILMINGTON,	INC 9/30/2019 2	242 Days Settled			
WILMINGTON, NC 2	8401	1/31/2019 3	31 Days Settled	tled CR Beds 110 POS Beds 0		
NEW HANOVER					Key Performana	ce Ind.
NOVITAS					Occupancy Rate	71.6%
Balance S	Sheet	Income	Statement		Length of Stay	94.4
Current Assets	958,551	Total Charges	5,744,529		Average Wages	16.89
Fixed Assets	36,008	Contract Allowance	1,004,502	17.5%	Skilled Nursing	78.4%
Other Assets	15,591	Operating Revenue	4,740,027	82.5%	Ancillary Service	21.6%
Other Assets Total Assets	15,591	Operating Revenue Operating Expense	4,740,027 5,305,437		Ancillary Service Current Ratio	21.6% 1.3
				111.9%	•	
Total Assets	1,010,150	Operating Expense	5,305,437	111.9% -11.9%	Current Ratio	1.3
Total Assets Current Liabilities	1,010,150 763,896	Operating Expense Operating Margin	5,305,437	111.9% -11.9% 0.2%	Current Ratio Days to Collect	1.3 25.8

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

343494 FLAN NLS	OURCES - GAS	STONIA			Proprietary - Corporation	n
PEAK RESOURCES	- GASTONIA	9/30/2019 30	65 Days Settled			
GASTONIA, NC 2805	54				CR Beds 104 POS B	eds 0
GASTON					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	81.6%
Balance S	heet	Income	Statement		Length of Stay	96.2
Current Assets	1,626,456	Total Charges	9,282,582		Average Wages	14.44
Fixed Assets	624,359	Contract Allowance	718,934	7.7%	Skilled Nursing	63.9%
Other Assets	0	Operating Revenue	8,563,648	92.3%	Ancillary Service	36.1%
Total Assets	2,250,815	Operating Expense	8,302,622	97.0%	Current Ratio	2.5
Current Liabilities	660,158	Operating Margin	261,026	3.0%	Days to Collect	30.8
Long Term Liabilities	0	Other Income	11,463	0.1%	Avg Payment Days	28.6
Total Equity	1,590,657	Other Expense	0	0.0%	Depreciation Rate	55.0%
Total Liab. and Equity	2,250,815	Net Profit or Loss	328,772	3.8%	Return on Equity	20.7%
345337 PEAK RES	OURCES - ALA	MANCE, INC			Proprietary - Corporation	n
PEAK RESOURCES	- ALAMANCE, II	NC 9/30/2019 36	65 Days Settled			
GRAHAM, NC 27253					OD D 400 DOO D	
ALAMANCE					CR Beds 120 POS B	eds 0
WISCONSIN PHYSICIANS SERVICE					Key Performana	
WISCONSIN PHYSIC		:				
WISCONSIN PHYSIC	CIANS SERVICE		Statement		Key Performana	ce Ind.
	CIANS SERVICE		Statement 15,698,884		Key Performana Occupancy Rate	ce Ind. 94.7%
Balance S	CIANS SERVICE	Income		26.3%	Key Performana Occupancy Rate Length of Stay	94.7% 52.5
Balance S Current Assets	CIANS SERVICE Sheet 2,257,797	Income Total Charges	15,698,884		Key Performana Occupancy Rate Length of Stay Average Wages	94.7% 52.5 15.06
Balance S Current Assets Fixed Assets	CIANS SERVICE Sheet 2,257,797 35,346	Income Total Charges Contract Allowance	15,698,884 4,124,409	73.7%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	94.7% 52.5 15.06 68.2%
Balance S Current Assets Fixed Assets Other Assets	CIANS SERVICE Sheet 2,257,797 35,346 0	Total Charges Contract Allowance Operating Revenue	15,698,884 4,124,409 11,574,475	73.7% 98.2%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	94.7% 52.5 15.06 68.2% 31.8%
Balance S Current Assets Fixed Assets Other Assets Total Assets	2,257,797 35,346 0 2,293,143	Total Charges Contract Allowance Operating Revenue Operating Expense	15,698,884 4,124,409 11,574,475 11,371,244	73.7% 98.2% 1.8%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	94.7% 52.5 15.06 68.2% 31.8% 2.1
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	2,257,797 35,346 0 2,293,143 1,057,507	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	15,698,884 4,124,409 11,574,475 11,371,244 203,231	73.7% 98.2% 1.8% 0.4%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	94.7% 52.5 15.06 68.2% 31.8% 2.1 34.8

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345439 PEAK RES	OURCES - BRO	OKSHIRE, INC			Proprietary - Corporation	า
PEAK RESOURCES	- BROOKSHIRE	, INC 7/31/2019 3	304 Days Settled			
HILLSBOROUGH, NO	C 27278	9/30/2019 6	31 Days Settled		CR Beds 100 POS Be	eds 0
ORANGE					Key Performanad	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	84.5%
Balance S	heet	Income	Statement		Length of Stay	66.5
Current Assets	1,221,030	Total Charges	10,443,498		Average Wages	23.92
Fixed Assets	3,270,789	Contract Allowance	2,736,587	26.2%	Skilled Nursing	62.5%
Other Assets	1,500,000	Operating Revenue	7,706,911	73.8%	Ancillary Service	28.1%
Total Assets	5,991,819	Operating Expense	7,657,656	99.4%	Current Ratio	1.2
Current Liabilities	1,026,988	Operating Margin	49,255	0.6%	Days to Collect	48.9
Long Term Liabilities	3,501,934	Other Income	13,966	0.2%	Avg Payment Days	31.0
Total Equity	1,462,897	Other Expense	0	0.0%	Depreciation Rate	5.4%
Total Liab. and Equity	5,991,819	Net Profit or Loss	63,221	0.8%	Return on Equity	4.3%
345439 PEAK RES	OURCES - BRO	OKSHIRE, INC			Proprietary - Corporation	า
PEAK RESOURCES	- BROOKSHIRE	, INC 7/31/2019 3	304 Days Settled			
HILLSBOROUGH, NO	C 27278	9/30/2019 6	31 Days Settled		CR Beds 100 POS Bo	eds 0
ORANGE					Key Performanad	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	15.7%
Balance S	heet	Income	Statement		Length of Stay	48.8
Current Assets	1,151,971	Total Charges	1,809,133		Average Wages	23.92
Fixed Assets	-150	Contract Allowance	388,805	21.5%	Skilled Nursing	68.2%
Other Assets	27,701	Operating Revenue	1,420,328	78.5%	Ancillary Service	21.5%
Total Assets	1,179,522	Operating Expense	1,480,697	104.3%	Current Ratio	1.0
Current Liabilities	1,133,031	Operating Margin	-60,369	-4.3%	Days to Collect	163.6
Long Term Liabilities	105,000	Other Income	860	0.1%	Avg Payment Days	270.3
Total Equity	-58,509	Other Expense	0	0.0%	Depreciation Rate	0.0%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345013 PEAK RES	OURCES - CHA	RLOTTE			Proprietary - Corporatio	n
PEAK RESOURCES	- CHARLOTTE	9/30/2019	365 Days Settled			
CHARLOTTE, NC 28	205				CR Beds 142 POS B	eds 0
MECKLENBURG					Key Performana	ce Ind.
BLUE CROSS (SOUT	TH CAROLINA)				Occupancy Rate	90.8%
Balance S	Sheet	Income	Statement		Length of Stay	94.9
Current Assets	2,005,880	Total Charges	13,688,396		Average Wages	14.06
Fixed Assets	77,207	Contract Allowance	2,051,736	15.0%	Skilled Nursing	79.3%
Other Assets	0	Operating Revenue	11,636,660	85.0%	Ancillary Service	20.7%
Total Assets	2,083,087	Operating Expense	11,502,281	98.8%	Current Ratio	1.9
Current Liabilities	1,083,869	Operating Margin	134,379	1.2%	Days to Collect	27.8
Long Term Liabilities	835,880	Other Income	60,983	0.5%	Avg Payment Days	33.8
Total Equity	163,338	Other Expense	0	0.0%	Depreciation Rate	885.5%
Total Liab. and Equity	2,083,087	Net Profit or Loss	195,362	1.7%	Return on Equity	119.6%
345429 PEAK RES	OURCES - PINE	LAKE			Proprietary - Corporatio	n
PEAK RESOURCES	- PINELAKE	9/30/2019	365 Days Settled			
CARTHAGE, NC 283	27				CR Beds 110 POS B	eds 0
MOORE					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	87.5%
Balance S	Sheet	Income	Statement		Length of Stay	102.1
Current Assets	1,556,604	Total Charges	9,061,409		Average Wages	13.32
Fixed Assets	746,891	Contract Allowance	545,397	6.0%	Skilled Nursing	69.4%
Other Assets	12,116	Operating Revenue	8,516,012	94.0%	Ancillary Service	23.2%
Total Assets	2,315,611	Operating Expense	8,113,721	95.3%	Current Ratio	2.1
Current Liabilities	736,133	Operating Margin	402,291	4.7%	Days to Collect	27.6
Long Term Liabilities	0	Other Income	76,064	0.9%	Avg Payment Days	33.1
Total Equity	1,579,478	Other Expense	0	0.0%	Depreciation Rate	69.3%
Total Liab. and Equity	2,315,611	Net Profit or Loss	478,355	5.6%	Return on Equity	30.3%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345229 PEAK RES	OURCES - SHE	LBY			Proprietary - Corporation	1
PEAK RESOURCES	- SHELBY	9/30/2019 3	865 Days Settled			
SHELBY, NC 28150					CR Beds 100 POS Be	eds 0
CLEVELAND					Key Performanac	e Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	89.2%
Balance S	heet	Income	Statement		Length of Stay	111.9
Current Assets	1,529,636	Total Charges	8,828,146		Average Wages	14.32
Fixed Assets	339,061	Contract Allowance	723,900	8.2%	Skilled Nursing	75.1%
Other Assets	0	Operating Revenue	8,104,246	91.8%	Ancillary Service	24.9%
Total Assets	1,868,697	Operating Expense	7,572,481	93.4%	Current Ratio	2.6
Current Liabilities	592,532	Operating Margin	531,765	6.6%	Days to Collect	24.7
Long Term Liabilities	0	Other Income	98,951	1.2%	Avg Payment Days	28.6
Total Equity	1,276,165	Other Expense	0	0.0%	Depreciation Rate	61.1%
Total Liab. and Equity	1,868,697	Net Profit or Loss	630,716	7.8%	Return on Equity	49.4%
345418 PELICAN F	IEALTH AT ASF	HEVILLE			Proprietary - Corporation	1
PELICAN HEALTH A	T ASHEVILLE	12/31/2019	275 Days Settled			
SWANNANOA, NC 2	8778	3/31/2019 90 Days Settled			CR Beds 106 POS Beds 0	
BUNCOMBE					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	85.9%
Balance S	heet	Income	Statement		Length of Stay	128.0
Current Assets	1,374,436	Total Charges	3,425,920		Average Wages	21.66
				44.70/	Ckilled Nursing	
Fixed Assets	26,931	Contract Allowance	1,529,713	44.7%	Skilled Nursing	60.0%
Fixed Assets Other Assets	26,931 -1,546	Contract Allowance Operating Revenue	1,529,713		Ancillary Service	60.0% 40.0%
				55.3%	_	
Other Assets	-1,546	Operating Revenue	1,896,207	55.3% 101.1%	Ancillary Service	40.0%
Other Assets Total Assets	-1,546 1,399,821	Operating Revenue Operating Expense	1,896,207 1,917,858	55.3% 101.1% -1.1%	Ancillary Service Current Ratio	40.0% 1.5
Other Assets Total Assets Current Liabilities	-1,546 1,399,821 892,554	Operating Revenue Operating Expense Operating Margin	1,896,207 1,917,858 -21,651	55.3% 101.1% -1.1% 1.0%	Ancillary Service Current Ratio Days to Collect	40.0% 1.5 245.1

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345418 PELICAN H	IEALTH AT ASH	IEVILLE			Proprietary - Corporation	1
PELICAN HEALTH A	T ASHEVILLE	12/31/2019	275 Days Settled			
SWANNANOA, NC 2	8778	3/31/2019 90 Days Settled		CR Beds 106 POS Be	eds 0	
BUNCOMBE					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	84.1%
Balance S	heet	Income	Statement		Length of Stay	133.2
Current Assets	2,166,653	Total Charges	6,113,363		Average Wages	21.66
Fixed Assets	203,779	Contract Allowance	357,571	5.8%	Skilled Nursing	91.4%
Other Assets	10,743	Operating Revenue	5,755,792	94.2%	Ancillary Service	8.6%
Total Assets	2,381,175	Operating Expense	5,402,668	93.9%	Current Ratio	1.1
Current Liabilities	2,025,468	Operating Margin	353,124	6.1%	Days to Collect	108.4
Long Term Liabilities	0	Other Income	2,583	0.0%	Avg Payment Days	132.3
Total Equity	355,707	Other Expense	0	0.0%	Depreciation Rate	287.2%
Total Liab. and Equity	2,381,175	Net Profit or Loss	355,707	6.2%	Return on Equity	100.0%
345201 PELICAN F	IEALTH AT CHA	ARLOTTE			Proprietary - Corporation	ı
PELICAN HEALTH A	T CHARLOTTE	12/31/2019	245 Days Settled			
CHARLOTTE, NC 28	204	4/30/2019 120 Days Settled		CR Beds 120 POS Beds 0		
MECKLENBURG					Key Performanac	e Ind.
Noridian (CA)					Occupancy Rate	89.3%
Balance S	heet	Income	Statement		Length of Stay	121.0
Current Assets	1,699,177	Total Charges	6,179,935		Average Wages	13.71
Fixed Assets	224,754	Contract Allowance	510,880	8.3%	Skilled Nursing	87.6%
Other Assets	102,801	Operating Revenue	5,669,055	91.7%	Ancillary Service	12.4%
Other Assets Total Assets	102,801 2,026,732	Operating Revenue Operating Expense	5,669,055 5,813,826		Ancillary Service Current Ratio	12.4% 0.8
				102.6%	•	
Total Assets	2,026,732	Operating Expense	5,813,826	102.6% -2.6%	Current Ratio	0.8
Total Assets Current Liabilities	2,026,732 2,156,440	Operating Expense Operating Margin	5,813,826	102.6% -2.6% 0.3%	Current Ratio Days to Collect	0.8 83.4

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345201 PELICAN F	IEALTH AT CH	ARLOTTE			Proprietary - Corporation	1
PELICAN HEALTH A	T CHARLOTTE	12/31/2019	245 Days Settled			
CHARLOTTE, NC 28	204	4/30/2019 1	20 Days Settled		CR Beds 120 POS Be	eds 0
MECKLENBURG					Key Performanac	e Ind.
Noridian (CA)					Occupancy Rate	94.2%
Balance S	heet	Income	Statement		Length of Stay	159.5
Current Assets	1,271,420	Total Charges	3,157,541		Average Wages	13.71
Fixed Assets	749,059	Contract Allowance	249,243	7.9%	Skilled Nursing	88.1%
Other Assets	59,793	Operating Revenue	2,908,298	92.1%	Ancillary Service	11.9%
Total Assets	2,080,272	Operating Expense	3,169,325	109.0%	Current Ratio	0.2
Current Liabilities	5,982,452	Operating Margin	-261,027	-9.0%	Days to Collect	146.2
Long Term Liabilities	0	Other Income	80,673	2.8%	Avg Payment Days	734.0
Total Equity	-3,902,180	Other Expense	0	0.0%	Depreciation Rate	52.3%
Total Liab. and Equity	2,080,272	Net Profit or Loss	(180,354)	-6.2%	Return on Equity	4.6%
345344 PELICAN F	IEALTH HENDE	RSON LLC			Proprietary - Partnership	ı
PELICAN HEALTH H	ENDERSON LLO	C 12/31/2019	214 Days Settled			
HENDERSON, NC 27	7536	5/31/2019 1	51 Days Settled		CR Beds 78 POS Be	eds 0
VANCE					Key Performanac	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	94.5%
Balance S	·haat	Income	Statement		Length of Stay	
_	neet		Otatomont		•	116.0
Current Assets		Total Charges	3,618,805		Average Wages	116.0 15.34
Current Assets Fixed Assets		Total Charges Contract Allowance		29.5%	,	
	667,293	G	3,618,805		Average Wages	15.34
Fixed Assets	667,293 371,198	Contract Allowance	3,618,805 1,067,462	70.5%	Average Wages Skilled Nursing	15.34 74.6%
Fixed Assets Other Assets	667,293 371,198 8,510,245	Contract Allowance Operating Revenue	3,618,805 1,067,462 2,551,343	70.5% 125.5%	Average Wages Skilled Nursing Ancillary Service	15.34 74.6% 25.4%
Fixed Assets Other Assets Total Assets	667,293 371,198 8,510,245 9,548,736	Contract Allowance Operating Revenue Operating Expense	3,618,805 1,067,462 2,551,343 3,202,280	70.5% 125.5% -25.5%	Average Wages Skilled Nursing Ancillary Service Current Ratio	15.34 74.6% 25.4% 0.8
Fixed Assets Other Assets Total Assets Current Liabilities	667,293 371,198 8,510,245 9,548,736 794,529	Contract Allowance Operating Revenue Operating Expense Operating Margin	3,618,805 1,067,462 2,551,343 3,202,280 -650,937	70.5% 125.5% -25.5% 0.0%	Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	15.34 74.6% 25.4% 0.8 174.2

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345344 PELICAN H	IEALTH HENDE	RSON LLC			Proprietary - Partnershi	p
PELICAN HEALTH H	ENDERSON LLO	C 12/31/2019	214 Days Settled	d		
HENDERSON, NC 27	7536	5/31/2019 1	51 Days Settled		CR Beds 78 POS B	eds 0
VANCE					Key Performana	ce Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	90.4%
Balance S	heet	Income	Statement		Length of Stay	164.0
Current Assets	1,096,140	Total Charges	4,116,549		Average Wages	15.34
Fixed Assets	142,399	Contract Allowance	323,244	7.9%	Skilled Nursing	84.5%
Other Assets	20,990	Operating Revenue	3,793,305	92.1%	Ancillary Service	15.5%
Total Assets	1,259,529	Operating Expense	3,624,657	95.6%	Current Ratio	1.0
Current Liabilities	1,090,556	Operating Margin	168,648	4.4%	Days to Collect	61.3
Long Term Liabilities	0	Other Income	325	0.0%	Avg Payment Days	105.8
Total Equity	168,973	Other Expense	0	0.0%	Depreciation Rate	382.2%
Total Liab. and Equity	1,259,529	Net Profit or Loss	168,973	4.5%	Return on Equity	100.0%
345409 PEMBROK	E CENTER				Proprietary - Corporatio	n
PEMBROKE CENTER	R	12/31/2019	365 Days Settled	ł		
PEMBROKE, NC 283	372				CR Beds 84 POS B	eds 0
ROBESON					Key Performana	ce Ind.
BLUE CROSS (TEXA	AS)				Occupancy Rate	83.7%
Balance S	heet	Income	Statement		Length of Stay	127.6
Current Assets	807,699	Total Charges	9,165,790		Average Wages	17.61
Fixed Assets	251,886	Contract Allowance	2,989,849	32.6%	Skilled Nursing	80.2%
Other Assets	-2,771,558	Operating Revenue	6,175,941	67.4%	Ancillary Service	19.8%
Total Assets	-1,711,973	Operating Expense	5,522,633	89.4%	Current Ratio	1.8
Current Liabilities	454,871	Operating Margin	653,308	10.6%	Days to Collect	43.1
Long Term Liabilities	-2,819,854	Other Income	-298	0.0%	Avg Payment Days	16.4
Total Equity	653,010	Other Expense	0	0.0%	Depreciation Rate	35.0%
Total Liab. and Equity	-1,711,973	Net Profit or Loss	653,010	10.6%	Return on Equity	100.0%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345111 PENICK VI	LLAGE				Nonprofit - Church	
PENICK VILLAGE		9/30/2019 3	365 Days Settled			
SOUTHERN PINES,	NC 28387				CR Beds 50 POS B	eds 0
MOORE					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	427.5%
Balance S	Sheet	Income Statement			Length of Stay	443.3
Current Assets	3,896,943	Total Charges	14,155,495		Average Wages	21.56
Fixed Assets	39,823,497	Contract Allowance	1,792,210	12.7%	Skilled Nursing	34.2%
Other Assets	10,796,868	Operating Revenue	12,363,285	87.3%	Ancillary Service	8.4%
Total Assets	54,517,308	Operating Expense	17,579,206	142.2%	Current Ratio	0.1
Current Liabilities	28,026,265	Operating Margin	-5,215,921	-42.2%	Days to Collect	18.4
Long Term Liabilities	17,863,716	Other Income	5,835,950	47.2%	Avg Payment Days	43.8
Total Equity	8,627,327	Other Expense	0	0.0%	Depreciation Rate	4.9%
Total Liab. and Equity	54,517,308	Net Profit or Loss	620,029	5.0%	Return on Equity	7.2%
345530 PENN NUR	SING CENTER				Nonprofit - Other	
PENN NURSING CE	NTER	9/30/2019 3	365 Days Settled			
REIDSVILLE, NC 273	320				CR Beds 92 POS B	eds 0
ROCKINGHAM					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	93.9%
Balance S	Sheet	Income	Statement		Length of Stay	165.0
Current Assets	0	Total Charges	10,757,434		Average Wages	19.97
Fixed Assets	0	Contract Allowance	3,893,422	36.2%	Skilled Nursing	68.1%
Other Assets	0	Operating Revenue	6,864,012	63.8%	Ancillary Service	26.6%
Total Assets	0	Operating Expense	7,461,773	108.7%	Current Ratio	
Current Liabilities	0	Operating Margin	-597,761	-8.7%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	113,261	1.7%	Avg Payment Days	0.0
Total Equity	-638,822	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	-638,822	Net Profit or Loss	(484,500)	-7.1%	Return on Equity	75.8%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345053 PETTIGRE	W REHABILITA	TION CENTER			Proprietary - Corporatio	n
PETTIGREW REHAE	BILITATION CEN	TER 12/31/2019	365 Days Settled	I		
DURHAM, NC 27705	i				CR Beds 96 POS B	eds 0
DURHAM					Key Performana	ce Ind.
WISCONSIN PHYSIC	CIANS SERVICE	:			Occupancy Rate	85.3%
Balance S	Sheet	Income	Statement		Length of Stay	91.5
Current Assets	1,041,427	Total Charges	10,342,628		Average Wages	21.93
Fixed Assets	147,391	Contract Allowance	2,355,928	22.8%	Skilled Nursing	72.8%
Other Assets	228,181	Operating Revenue	7,986,700	77.2%	Ancillary Service	27.2%
Total Assets	1,416,999	Operating Expense	7,608,067	95.3%	Current Ratio	2.3
Current Liabilities	457,058	Operating Margin	378,633	4.7%	Days to Collect	58.5
Long Term Liabilities	252,280	Other Income	2,564	0.0%	Avg Payment Days	21.9
Total Equity	707,661	Other Expense	0	0.0%	Depreciation Rate	282.8%
Total Liab. and Equity	1,416,999	Net Profit or Loss	381,197	4.8%	Return on Equity	53.9%
345310 PIEDMONT	CROSSING				Nonprofit - Church	
PIEDMONT CROSSI	NG	9/30/2019 3	365 Days Settled			
THOMASVILLE, NC	27360					
DAVIDSON					CR Beds 134 POS B	eds 0
					CR Beds 134 POS B Key Performanae	
BLUE CROSS (NOR	TH CAROLINA)					
BLUE CROSS (NOR	,	Income	Statement		Key Performana	ce Ind.
`	Sheet	Income Total Charges	• Statement 21,114,552		Key Performanae Occupancy Rate	ce Ind. 82.9%
Balance S	Sheet			15.3%	Key Performanae Occupancy Rate Length of Stay	82.9% 172.5
Balance S Current Assets	Sheet 558,991	Total Charges	21,114,552		Key Performanae Occupancy Rate Length of Stay Average Wages	82.9% 172.5 19.23
Balance S Current Assets Fixed Assets	558,991 11,566,833	Total Charges Contract Allowance	21,114,552	84.7%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	82.9% 172.5 19.23 45.4%
Balance S Current Assets Fixed Assets Other Assets	558,991 11,566,833 1,842,911	Total Charges Contract Allowance Operating Revenue	21,114,552 3,226,160 17,888,392	84.7% 99.7%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	21.9% to learn to lea
Balance S Current Assets Fixed Assets Other Assets Total Assets	558,991 11,566,833 1,842,911 13,968,735	Total Charges Contract Allowance Operating Revenue Operating Expense	21,114,552 3,226,160 17,888,392 17,835,052	84.7% 99.7% 0.3%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	21.9% 0.2
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	558,991 11,566,833 1,842,911 13,968,735 2,613,423	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	21,114,552 3,226,160 17,888,392 17,835,052 53,340	84.7% 99.7% 0.3% 1.9%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	21.9% 0.2 14.3

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345144 PINE RIDG	E HEALTH AND	REHABILITATION C	ENTER		Proprietary - Corporatio	n
PINE RIDGE HEALTI REHABILITATION CI		9/30/2019 3	65 Days Settled			
THOMASVILLE, NC 2	27360				CR Beds 154 POS B	eds 0
DAVIDSON					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	78.6%
Balance S	heet	Income	Statement		Length of Stay	233.9
Current Assets	3,257,186	Total Charges	11,145,288		Average Wages	15.79
Fixed Assets	73,122	Contract Allowance	2,985,261	26.8%	Skilled Nursing	87.0%
Other Assets	0	Operating Revenue	8,160,027	73.2%	Ancillary Service	11.7%
Total Assets	3,330,308	Operating Expense	10,320,689	126.5%	Current Ratio	5.0
Current Liabilities	650,065	Operating Margin	-2,160,662	-26.5%	Days to Collect	142.0
Long Term Liabilities	0	Other Income	320,733	3.9%	Avg Payment Days	23.3
Total Equity	2,680,243	Other Expense	0	0.0%	Depreciation Rate	76.7%
Total Liab. and Equity	3,330,308	Net Profit or Loss	(1,839,929)	-22.5%	Return on Equity	-68.6%
BILIEUUS						
345370 PINEHURS	T HEALTHCAR	E & REHAB			Proprietary - Corporation	n
PINEHURST HEALTI			865 Days Settled		Proprietary - Corporatio	n
	HCARE & REHA		365 Days Settled		Proprietary - Corporation CR Beds 144 POS B	
PINEHURST HEALTI	HCARE & REHA		65 Days Settled			eds 0
PINEHURST HEALTI	HCARE & REHA 374		65 Days Settled		CR Beds 144 POS B	eds 0
PINEHURST HEALTI PINEHURST, NC 283 MOORE	HCARE & REHA 374 TH CAROLINA)	B 9/30/2019 3	365 Days Settled Statement		CR Beds 144 POS B Key Performana	eds 0 ce Ind.
PINEHURST HEALTI PINEHURST, NC 283 MOORE BLUE CROSS (NOR	HCARE & REHA 374 TH CAROLINA) Sheet	B 9/30/2019 3	·		CR Beds 144 POS B Key Performana Occupancy Rate	eds 0 ce Ind. 56.4%
PINEHURST HEALTI PINEHURST, NC 283 MOORE BLUE CROSS (NOR	HCARE & REHA 374 TH CAROLINA) Sheet	B 9/30/2019 3	Statement	12.1%	CR Beds 144 POS B Key Performana Occupancy Rate Length of Stay	eds 0 ce Ind. 56.4% 94.8
PINEHURST HEALTI PINEHURST, NC 283 MOORE BLUE CROSS (NOR) Balance S Current Assets	HCARE & REHA 374 TH CAROLINA) Sheet 1,405,435	B 9/30/2019 3 Income Total Charges	Statement 7,756,292		CR Beds 144 POS B Key Performanae Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 56.4% 94.8 16.80
PINEHURST HEALTI PINEHURST, NC 283 MOORE BLUE CROSS (NOR' Balance S Current Assets Fixed Assets	HCARE & REHA 374 TH CAROLINA) Sheet 1,405,435 1,405,499	B 9/30/2019 3 Income Total Charges Contract Allowance	Statement 7,756,292 935,302	87.9%	CR Beds 144 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 56.4% 94.8 16.80 68.1%
PINEHURST HEALTI PINEHURST, NC 283 MOORE BLUE CROSS (NOR) Balance S Current Assets Fixed Assets Other Assets	HCARE & REHA 374 TH CAROLINA) Sheet 1,405,435 1,405,499 4,364	Income Total Charges Contract Allowance Operating Revenue	Statement 7,756,292 935,302 6,820,990	87.9% 101.9%	CR Beds 144 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 56.4% 94.8 16.80 68.1% 32.5%
PINEHURST HEALTI PINEHURST, NC 283 MOORE BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets	HCARE & REHA 374 TH CAROLINA) Sheet 1,405,435 1,405,499 4,364 2,815,298	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 7,756,292 935,302 6,820,990 6,950,615	87.9% 101.9% -1.9%	CR Beds 144 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 56.4% 94.8 16.80 68.1% 32.5% 3.3
PINEHURST HEALTI PINEHURST, NC 283 MOORE BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	HCARE & REHA 374 TH CAROLINA) Sheet 1,405,435 1,405,499 4,364 2,815,298 421,024	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 7,756,292 935,302 6,820,990 6,950,615 -129,625	87.9% 101.9% -1.9% 0.1%	CR Beds 144 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 56.4% 94.8 16.80 68.1% 32.5% 3.3 68.1

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345415 PINEVILLE	REHABILITATI	ON AND LIVING CTR			Proprietary - Partnership)
PINEVILLE REHABIL	ITATION AND L	IVING 12/31/2019	365 Days Settled			
PINEVILLE, NC 2813	34				CR Beds 106 POS Be	eds 0
MECKLENBURG					Key Performanac	e Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	71.0%
Balance S	heet	Income	Statement		Length of Stay	65.3
Current Assets	2,533,502	Total Charges	10,444,370		Average Wages	21.83
Fixed Assets	1,530,994	Contract Allowance	1,477,052	14.1%	Skilled Nursing	82.3%
Other Assets	186,892	Operating Revenue	8,967,318	85.9%	Ancillary Service	17.7%
Total Assets	4,251,388	Operating Expense	8,601,064	95.9%	Current Ratio	1.4
Current Liabilities	1,842,866	Operating Margin	366,254	4.1%	Days to Collect	80.2
Long Term Liabilities	0	Other Income	1,265	0.0%	Avg Payment Days	44.6
Total Equity	2,408,522	Other Expense	0	0.0%	Depreciation Rate	50.5%
Total Liab. and Equity	4,251,388	Net Profit or Loss	367,519	4.1%	Return on Equity	15.3%
345354 PINEY GRO	OVE NURSING A	AND REHABILITATIO	N CENTER		Proprietary - Corporation	1
PINEY GROVE NUR REHABILITATION CI		9/30/2019 3	65 Days Settled			
KERNERSVILLE, NC						
	27284				CR Beds 92 POS Be	eds 0
FORSYTH	27284				CR Beds 92 POS Be	
FORSYTH	TH CAROLINA)	Income	Statement		Key Performanac	e Ind.
FORSYTH BLUE CROSS (NOR	TH CAROLINA) Sheet	Income Total Charges	Statement 7,467,820		Key Performanao Occupancy Rate	ee Ind. 82.3%
FORSYTH BLUE CROSS (NOR	TH CAROLINA) Sheet			16.8%	Key Performanac Occupancy Rate Length of Stay	82.3% 162.6
FORSYTH BLUE CROSS (NOR Balance S Current Assets	TH CAROLINA) Sheet -298,466	Total Charges	7,467,820		Key Performanae Occupancy Rate Length of Stay Average Wages	82.3% 162.6 17.69
FORSYTH BLUE CROSS (NOR Balance S Current Assets Fixed Assets	TH CAROLINA) Sheet -298,466 28,947	Total Charges Contract Allowance	7,467,820 1,254,572	83.2%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	82.3% 162.6 17.69 74.7%
FORSYTH BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets	TH CAROLINA) Sheet -298,466 28,947 0	Total Charges Contract Allowance Operating Revenue	7,467,820 1,254,572 6,213,248	83.2% 127.7%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	82.3% 162.6 17.69 74.7% 25.3%
FORSYTH BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets	TH CAROLINA) Sheet -298,466 28,947 0 -269,519	Total Charges Contract Allowance Operating Revenue Operating Expense	7,467,820 1,254,572 6,213,248 7,932,960	83.2% 127.7% -27.7%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	82.3% 162.6 17.69 74.7% 25.3% (1.7)
FORSYTH BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	TH CAROLINA) Sheet -298,466 28,947 0 -269,519 172,673	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	7,467,820 1,254,572 6,213,248 7,932,960 -1,719,712	83.2% 127.7% -27.7% 2.5%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	82.3% 162.6 17.69 74.7% 25.3% (1.7) (18.9)

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345393 PISGAH M	ANOR HEALTH	CARE CENTER			Proprietary - Corporation	า
PISGAH MANOR HE	ALTH CARE CE	NTER 9/30/2019	365 Days Settled			
CANDLER, NC 2871	5				CR Beds 118 POS B	eds 0
BUNCOMBE					Key Performanad	e Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	92.4%
Balance S	Sheet	Income	Statement		Length of Stay	86.9
Current Assets	3,021,097	Total Charges	14,296,091		Average Wages	19.78
Fixed Assets	1,223,767	Contract Allowance	3,320,605	23.2%	Skilled Nursing	75.1%
Other Assets	0	Operating Revenue	10,975,486	76.8%	Ancillary Service	24.9%
Total Assets	4,244,864	Operating Expense	13,580,727	123.7%	Current Ratio	0.7
Current Liabilities	4,520,254	Operating Margin	-2,605,241	-23.7%	Days to Collect	47.2
Long Term Liabilities	104,800	Other Income	2,373,993	21.6%	Avg Payment Days	111.3
Total Equity	-380,190	Other Expense	0	0.0%	Depreciation Rate	108.1%
Total Liab. and Equity	4,244,864	Net Profit or Loss	(231,248)	-2.1%	Return on Equity	60.8%
345185 PREMIER I	IVING AND RE	HAB CENTER			Proprietary - Other	
PREMIER LIVING AN	ND REHAB CEN	TER 9/30/2019 :	365 Days Settled			
LAKE WACCAMAW,	NC 28450				CR Beds 142 POS B	eds 0
COLUMBUS					Key Performanad	e Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	55.2%
Balance S	Sheet	Income	Statement		Length of Stay	190.7
Current Assets	1,265,491	Total Charges	6,440,292		Average Wages	15.60
Fixed Assets	112,332	Contract Allowance	1,252,068	19.4%	Skilled Nursing	72.6%
Other Assets	0	Operating Revenue	5,188,224	80.6%	Ancillary Service	25.5%
Total Assets	1,377,823	Operating Expense	6,089,071	117.4%	Current Ratio	3.1
Current Liabilities	407,540	Operating Margin	-900,847	-17.4%	Days to Collect	51.4
Long Term Liabilities	132,454	Other Income	1,541,460	29.7%	Avg Payment Days	22.4
Total Equity	837,829	Other Expense	0	0.0%	Depreciation Rate	106.2%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345217 PREMIER	NURSING AND F	REHABILITATION CE	NTER		Proprietary - Corporation	1
PREMIER NURSING CENTER	AND REHABILI	TATION 9/30/2019 3	65 Days Settled			
JACKSONVILLE, NC	28546				CR Beds 246 POS Be	eds 0
ONSLOW					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	59.9%
Balance S	heet	Income	Statement		Length of Stay	91.8
Current Assets	6,378,425	Total Charges	16,687,098		Average Wages	19.09
Fixed Assets	148,058	Contract Allowance	3,741,955	22.4%	Skilled Nursing	77.0%
Other Assets	0	Operating Revenue	12,945,143	77.6%	Ancillary Service	22.5%
Total Assets	6,526,483	Operating Expense	13,085,637	101.1%	Current Ratio	14.0
Current Liabilities	456,916	Operating Margin	-140,494	-1.1%	Days to Collect	178.8
Long Term Liabilities	0	Other Income	281,213	2.2%	Avg Payment Days	13.2
Total Equity	6,069,567	Other Expense	0	0.0%	Depreciation Rate	63.0%
Total Liab. and Equity	6,526,483	Net Profit or Loss	140,719	1.1%	Return on Equity	2.3%
345510 PRODIGY	FRANSITIONAL	REHAB			Proprietary - Corporation	1
PRODIGY TRANSITI	ONAL REHAB	9/30/2019 3	65 Days Settled			
TADDODO NO 0700						
TARBORO, NC 2788	6				CR Beds 118 POS Be	eds 0
EDGECOMBE	6				CR Beds 118 POS Be	
·						
EDGECOMBE	TH CAROLINA)	Income	Statement		Key Performanac	e Ind.
EDGECOMBE BLUE CROSS (NOR	TH CAROLINA) Sheet	Income Total Charges	Statement 10,559,000		Key Performanac	e Ind. 91.7%
EDGECOMBE BLUE CROSS (NOR	TH CAROLINA) Sheet			10.3%	Key Performanac Occupancy Rate Length of Stay	e Ind. 91.7% 157.4
EDGECOMBE BLUE CROSS (NOR Balance S Current Assets	TH CAROLINA) Sheet 968,015	Total Charges	10,559,000		Key Performanac Occupancy Rate Length of Stay Average Wages	e Ind. 91.7% 157.4 19.28
EDGECOMBE BLUE CROSS (NOR Balance S Current Assets Fixed Assets	TH CAROLINA) Sheet 968,015 29,684	Total Charges Contract Allowance	10,559,000 1,090,826	89.7%	Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	e Ind. 91.7% 157.4 19.28 72.7%
EDGECOMBE BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets	TH CAROLINA) Sheet 968,015 29,684 0	Total Charges Contract Allowance Operating Revenue	10,559,000 1,090,826 9,468,174	89.7% 97.2%	Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	e Ind. 91.7% 157.4 19.28 72.7% 27.3%
EDGECOMBE BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets	TH CAROLINA) Sheet 968,015 29,684 0 997,699	Total Charges Contract Allowance Operating Revenue Operating Expense	10,559,000 1,090,826 9,468,174 9,207,763	89.7% 97.2% 2.8%	Key Performanace Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	e Ind. 91.7% 157.4 19.28 72.7% 27.3% 0.5
EDGECOMBE BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	TH CAROLINA) Sheet 968,015 29,684 0 997,699 1,885,124	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	10,559,000 1,090,826 9,468,174 9,207,763 260,411	89.7% 97.2% 2.8% 0.1%	Key Performanace Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	e Ind. 91.7% 157.4 19.28 72.7% 27.3% 0.5 26.7

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345551 PRUITTHE	ALTH-CAROLIN	A POINT			Proprietary - Other	
PRUITTHEALTH-CAR	ROLINA POINT	6/30/2019 3	865 Days Reopen	ed		
DURHAM, NC 27705					CR Beds 140 POS B	eds 0
DURHAM					Key Performana	ce Ind.
CAHABA					Occupancy Rate	90.7%
Balance S	heet	Income	Statement		Length of Stay	118.0
Current Assets	-16,382,225	Total Charges	13,013,160		Average Wages	20.68
Fixed Assets	572,107	Contract Allowance	2,598,011	20.0%	Skilled Nursing	78.0%
Other Assets	12,110	Operating Revenue	10,415,149	80.0%	Ancillary Service	22.0%
Total Assets	-15,798,008	Operating Expense	12,589,020	120.9%	Current Ratio	(13.2)
Current Liabilities	1,241,651	Operating Margin	-2,173,871	-20.9%	Days to Collect	(576.9)
Long Term Liabilities	0	Other Income	4,732	0.0%	Avg Payment Days	30.3
Total Equity	-17,039,659	Other Expense	0	0.0%	Depreciation Rate	39.7%
Total Liab. and Equity	-15,798,008	Net Profit or Loss	(2,169,139)	-20.8%	Return on Equity	12.7%
345061 PRUITTHE	ALTH-DURHAM				Proprietary - Other	
PRUITTHEALTH-DUI	RHAM	6/30/2019 3	65 Days Settled			
DURHAM, NC 27705					CR Beds 125 POS B	eds 0
DURHAM					Key Performana	ce Ind.
BLUE CROSS (GEO	RGIA)				Occupancy Rate	91.6%
Balance S	heet	Income	Statement		Length of Stay	83.4
Current Assets	-25,789,183	Total Charges	14,824,754		Average Wages	20.94
Fixed Assets	4,407,117	Contract Allowance	4,371,364	29.5%	Skilled Nursing	74.6%
Other Assets	0	Operating Revenue	10,453,390	70.5%	Ancillary Service	25.4%
Total Assets	-21,382,066	Operating Expense	12,758,509	122.1%	Current Ratio	(26.5)
Current Liabilities	974,632	Operating Margin	-2,305,119	-22.1%	Days to Collect	(901.2)
Long Term Liabilities	0	Other Income	16,110	0.2%	Avg Payment Days	24.1
Total Equity	-22,356,698	Other Expense	0	0.0%	Depreciation Rate	13.6%
Total Liab. and Equity	-21,382,066	Net Profit or Loss	(2,289,009)	-21.9%	Return on Equity	10.2%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345124 PRUITTHE	ALTH-ELKIN				Proprietary - Other	
PRUITTHEALTH-ELK	(IN	6/30/2019 3	65 Days Settled			
ELKIN, NC 28621					CR Beds 100 POS B	eds 0
SURRY					Key Performana	ce Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	95.0%
Balance S	heet	Income	Statement		Length of Stay	83.1
Current Assets	957,079	Total Charges	12,521,417		Average Wages	18.62
Fixed Assets	912,817	Contract Allowance	2,649,306	21.2%	Skilled Nursing	64.5%
Other Assets	0	Operating Revenue	9,872,111	78.8%	Ancillary Service	35.5%
Total Assets	1,869,896	Operating Expense	10,905,522	110.5%	Current Ratio	1.2
Current Liabilities	816,160	Operating Margin	-1,033,411	-10.5%	Days to Collect	35.0
Long Term Liabilities	0	Other Income	21,028	0.2%	Avg Payment Days	26.4
Total Equity	1,053,736	Other Expense	0	0.0%	Depreciation Rate	40.9%
Total Liab. and Equity	1,869,896	Net Profit or Loss	(1,012,383)	-10.3%	Return on Equity	-96.1%
345105 PRUITTHE	ALTH-HIGH POI	NT			Proprietary - Other	
PRUITTHEALTH-HIG	SH POINT	6/30/2019 3	65 Days Settled			
HIGH POINT, NC 272	265				CR Beds 100 POS B	eds 0
FORSYTH					Key Performana	ce Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	85.8%
Balance S	hoot	Income	Ctatamant		Length of Stay	4.40.4
	iicei		Statement		9	146.4
Current Assets		Total Charges	8,715,784		Average Wages	20.41
Current Assets Fixed Assets	-24,073,057	Total Charges Contract Allowance		25.0%	-	
	-24,073,057	_	8,715,784		Average Wages	20.41
Fixed Assets	-24,073,057 1,704,990	Contract Allowance	8,715,784 2,176,855	75.0%	Average Wages Skilled Nursing	20.41 82.7%
Fixed Assets Other Assets	-24,073,057 1,704,990 0	Contract Allowance Operating Revenue	8,715,784 2,176,855 6,538,929	75.0% 125.9%	Average Wages Skilled Nursing Ancillary Service	20.41 82.7% 17.3%
Fixed Assets Other Assets Total Assets	-24,073,057 1,704,990 0 -22,368,067	Contract Allowance Operating Revenue Operating Expense	8,715,784 2,176,855 6,538,929 8,233,527	75.0% 125.9% -25.9%	Average Wages Skilled Nursing Ancillary Service Current Ratio	20.41 82.7% 17.3% (36.6)
Fixed Assets Other Assets Total Assets Current Liabilities	-24,073,057 1,704,990 0 -22,368,067 658,034	Contract Allowance Operating Revenue Operating Expense Operating Margin	8,715,784 2,176,855 6,538,929 8,233,527 -1,694,598	75.0% 125.9% -25.9% 0.0%	Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	20.41 82.7% 17.3% (36.6) (1,345.2)

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345357 PRUITTHE	ALTH-NEUSE				Proprietary - Other	
PRUITTHEALTH-NE	USE	6/30/2019	365 Days Settled			
NEW BERN, NC 285	60				CR Beds 110 POS B	eds 0
CRAVEN					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	88.4%
Balance S	Sheet	Income	Statement		Length of Stay	80.6
Current Assets	1,350,118	Total Charges	12,152,275		Average Wages	19.70
Fixed Assets	407,397	Contract Allowance	3,567,984	29.4%	Skilled Nursing	79.6%
Other Assets	0	Operating Revenue	8,584,291	70.6%	Ancillary Service	20.4%
Total Assets	1,757,515	Operating Expense	9,026,147	105.1%	Current Ratio	1.7
Current Liabilities	789,028	Operating Margin	-441,856	-5.1%	Days to Collect	56.2
Long Term Liabilities	0	Other Income	2,136	0.0%	Avg Payment Days	25.7
Total Equity	968,487	Other Expense	0	0.0%	Depreciation Rate	46.7%
Total Liab. and Equity	1,757,515	Net Profit or Loss	(439,720)	-5.1%	Return on Equity	-45.4%
345538 PRUITTHE	ALTH-RALEIGH				Proprietary - Other	
PRUITTHEALTH-RAI	LEIGH	6/30/2019	365 Days Settled			
RALEIGH, NC 27603					CR Beds 150 POS B	eds 0
WAKE					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	93.4%
Balance S	Sheet	Income	Statement		Length of Stay	62.0
Current Assets	-8,904,975	Total Charges	20,697,382		Average Wages	20.30
Fixed Assets	746,195	Contract Allowance	5,327,494	25.7%	Skilled Nursing	65.5%
Other Assets	300,000	Operating Revenue	15,369,888	74.3%	Ancillary Service	34.5%
Total Assets	-7,858,780	Operating Expense	16,576,413	107.8%	Current Ratio	(7.7)
Current Liabilities	1,162,091	Operating Margin	-1,206,525	-7.8%	Days to Collect	(212.0)
Long Term Liabilities	0	Other Income	43,304	0.3%	Avg Payment Days	23.1
Total Equity	-9,020,871	Other Expense	0	0.0%	Depreciation Rate	32.6%
Total Liab. and Equity	-7,858,780	Net Profit or Loss	(1,163,221)	-7.6%	Return on Equity	12.9%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345378 PRUITTHE	ALTH-ROCKING	SHAM			Proprietary - Other	
PRUITTHEALTH-RO	CKINGHAM	6/30/2019	365 Days Settled			
ROCKINGHAM, NC 2	28379				CR Beds 120 POS B	eds 0
RICHMOND					Key Performanad	e Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	73.0%
Balance S	heet	Income	Statement		Length of Stay	104.8
Current Assets	-1,575,523	Total Charges	9,280,653		Average Wages	18.45
Fixed Assets	684,899	Contract Allowance	2,365,486	25.5%	Skilled Nursing	78.5%
Other Assets	3,387	Operating Revenue	6,915,167	74.5%	Ancillary Service	21.5%
Total Assets	-887,237	Operating Expense	7,455,113	107.8%	Current Ratio	(1.8)
Current Liabilities	881,954	Operating Margin	-539,946	-7.8%	Days to Collect	(85.1)
Long Term Liabilities	0	Other Income	2,256	0.0%	Avg Payment Days	41.2
Total Equity	-1,769,191	Other Expense	0	0.0%	Depreciation Rate	36.1%
Total Liab. and Equity	-887,237	Net Profit or Loss	(537,690)	-7.8%	Return on Equity	30.4%
345182 PRUITTHE	ALTH-SEALEVE	:L			Proprietary - Other	
PRUITTHEALTH-SEA	ALEVEL	6/30/2019	365 Days Settled			
SEALEVEL, NC 2857	7				CR Beds 104 POS B	eds 0
CARTERET					Key Performana	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	54.2%
Balance S	heet	Income	Statement		Length of Stay	158.3
Current Assets	-10,136,961	Total Charges	5,342,089		Average Wages	18.87
Fixed Assets	245,820	Contract Allowance	681,409	12.8%	Skilled Nursing	68.2%
Other Assets	2,090,000	Operating Revenue	4,660,680	87.2%	Ancillary Service	31.8%
Total Assets	-7,801,141	Operating Expense	5,545,428	119.0%	Current Ratio	(18.4)
Current Liabilities	551,051	Operating Margin	-884,748	-19.0%	Days to Collect	(795.4)
Long Term Liabilities	0	Other Income	6,007	0.1%	Avg Payment Days	35.4
Total Equity	-8,352,192	Other Expense	0	0.0%	Depreciation Rate	18.9%
Total Liab. and Equity	-7,801,141	Net Profit or Loss	(878,741)	-18.9%	Return on Equity	10.5%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345515 PRUITTHE	ALTH-TOWN CE	ENTER			Proprietary - Other	
PRUITTHEALTH-TO\	WN CENTER	6/30/2019	365 Days Settled			
HARRISBURG, NC 2	8075				CR Beds 70 POS B	eds 0
CABARRUS					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	94.8%
Balance S	heet	Income	Statement		Length of Stay	40.9
Current Assets	1,212,543	Total Charges	11,227,510		Average Wages	20.78
Fixed Assets	472,300	Contract Allowance	2,532,183	22.6%	Skilled Nursing	55.4%
Other Assets	259	Operating Revenue	8,695,327	77.4%	Ancillary Service	44.6%
Total Assets	1,685,102	Operating Expense	8,331,772	95.8%	Current Ratio	2.3
Current Liabilities	530,895	Operating Margin	363,555	4.2%	Days to Collect	50.7
Long Term Liabilities	0	Other Income	5,878	0.1%	Avg Payment Days	21.5
Total Equity	1,154,207	Other Expense	0	0.0%	Depreciation Rate	35.6%
Total Liab. and Equity	1,685,102	Net Profit or Loss	369,433	4.2%	Return on Equity	32.0%
345371 PRUITTHE	ALTH-TRENT				Proprietary - Other	
PRUITTHEALTH-TRE	ENT	6/30/2019	365 Days Settled			
NEW BERN, NC 2856	60				CR Beds 116 POS B	eds 0
CRAVEN					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	85.3%
Balance S	heet	Income	Statement		Length of Stay	123.7
Current Assets	-15,343,536	Total Charges	11,634,591		Average Wages	19.96
Fixed Assets	498,372	Contract Allowance	3,647,305	31.3%	Skilled Nursing	83.4%
Other Assets	0	Operating Revenue	7,987,286	68.7%	Ancillary Service	16.6%
Total Assets	-14,845,164	Operating Expense	9,204,319	115.2%	Current Ratio	(19.1)
Current Liabilities	803,605	Operating Margin	-1,217,033	-15.2%	Days to Collect	(702.2)
Long Term Liabilities	0	Other Income	4,090	0.1%	Avg Payment Days	30.1
Total Equity	-15,648,769	Other Expense	0	0.0%	Depreciation Rate	19.2%
Total Liab. and Equity	-14,845,164	Net Profit or Loss	(1,212,943)	-15.2%	Return on Equity	7.8%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345566 PRUITTHE	ALTH-UNION PO	DINTE			Proprietary - Other	
PRUITTHEALTH-UN	ION POINTE	6/30/2019 3	865 Days Settled			
MONROE, NC 28110)				CR Beds 90 POS B	eds 0
UNION					Key Performana	ce Ind.
PALMETTO GBA (SC	C)				Occupancy Rate	93.7%
Balance S	heet	Income	Statement		Length of Stay	49.8
Current Assets	-6,162,188	Total Charges	12,996,416		Average Wages	20.89
Fixed Assets	182,929	Contract Allowance	2,212,070	17.0%	Skilled Nursing	57.8%
Other Assets	0	Operating Revenue	10,784,346	83.0%	Ancillary Service	42.2%
Total Assets	-5,979,259	Operating Expense	11,748,825	108.9%	Current Ratio	(8.6)
Current Liabilities	713,563	Operating Margin	-964,479	-8.9%	Days to Collect	(209.4)
Long Term Liabilities	0	Other Income	9,089	0.1%	Avg Payment Days	21.6
Total Equity	-6,692,822	Other Expense	0	0.0%	Depreciation Rate	452.6%
Total Liab. and Equity	-5,979,259	Net Profit or Loss	(955,390)	-8.9%	Return on Equity	14.3%
345384 PRUITTHE	ATH-FARMVILL	E			Proprietary - Other	
PRUITTHEATH-FAR	MVILLE	6/30/2019 3	865 Days Settled			
FARMVILLE, NC 278	28				CR Beds 56 POS B	eds 0
PITT					Key Performana	ce Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	91.0%
Balance S	heet	Income	Statement		Length of Stay	98.4
Current Assets	-2,148,418	Total Charges	5,960,600		Average Wages	18.27
Fixed Assets	275,236	Contract Allowance	1,180,540	19.8%	Skilled Nursing	72.0%
Other Assets	0	Operating Revenue	4,780,060	80.2%	Ancillary Service	28.0%
Total Assets	-1,873,182	Operating Expense	4,786,951	100.1%	Current Ratio	(4.3)
Current Liabilities	497,235	Operating Margin	-6,891	-0.1%	Days to Collect	(165.6)
Long Term Liabilities	0	Other Income	472	0.0%	Avg Payment Days	36.4
		O(1 E	0	0.00/	Denvesiation Data	20.50/
Total Equity	-2,370,417	Other Expense	0	0.0%	Depreciation Rate	32.5%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

JTJZJJ MIDINIOME	PINES HEALT	HCARE AND REHAB	ILITATION CENT	Έ	Proprietary - Corporation	า
RICHMOND PINES H REHABILITATION CE		ND 9/30/2019 3	65 Days Settled			
HAMLET, NC 28345					CR Beds 115 POS Be	eds 0
RICHMOND					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	79.0%
Balance S	heet	Income	Statement		Length of Stay	157.9
Current Assets	-500,400	Total Charges	8,702,396		Average Wages	17.27
Fixed Assets	155,794	Contract Allowance	1,505,362	17.3%	Skilled Nursing	83.6%
Other Assets	0	Operating Revenue	7,197,034	82.7%	Ancillary Service	15.7%
Total Assets	-344,606	Operating Expense	7,597,744	105.6%	Current Ratio	(2.0)
Current Liabilities	248,126	Operating Margin	-400,710	-5.6%	Days to Collect	(26.4)
Long Term Liabilities	0	Other Income	-9,803	-0.1%	Avg Payment Days	12.7
Total Equity	-592,732	Other Expense	0	0.0%	Depreciation Rate	74.2%
Total Liab. and Equity	-344,606	Net Profit or Loss	(410,513)	-5.7%	Return on Equity	69.3%
345228 RIDGEWOO						
343220 KIDGEVVOC	DD LIVING & RE	HAB CENTER			Proprietary - Partnership)
RIDGEWOOD LIVING			365 Days Settled	I	Proprietary - Partnership)
	3 & REHAB CEN		365 Days Settled	I	Proprietary - Partnership CR Beds 150 POS Be	
RIDGEWOOD LIVING	3 & REHAB CEN		365 Days Settled	I		eds 0
RIDGEWOOD LIVING WASHINGTON, NC 2	3 & REHAB CEN 27889		365 Days Settled	I	CR Beds 150 POS Be	eds 0
RIDGEWOOD LIVING WASHINGTON, NC 2 BEAUFORT	G & REHAB CEN 27889 C)	ITER 12/31/2019	365 Days Settled Statement	I	CR Beds 150 POS Be	eds 0 ce Ind.
RIDGEWOOD LIVING WASHINGTON, NC 2 BEAUFORT PALMETTO GBA (NO	6 & REHAB CEN 27889 C) heet	ITER 12/31/2019	·	I	CR Beds 150 POS Be Key Performanac Occupancy Rate	eds 0 ce Ind. 76.5%
RIDGEWOOD LIVING WASHINGTON, NC 2 BEAUFORT PALMETTO GBA (NO Balance S	6 & REHAB CEN 27889 C) heet	ITER 12/31/2019 Income	Statement		CR Beds 150 POS Be Key Performanac Occupancy Rate Length of Stay	eds 0 ce Ind. 76.5% 93.5
RIDGEWOOD LIVING WASHINGTON, NC 2 BEAUFORT PALMETTO GBA (NO Balance S Current Assets	6 & REHAB CEN 27889 C) heet 1,342,773	ITER 12/31/2019 Income Total Charges	Statement 10,788,534	11.4%	CR Beds 150 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 76.5% 93.5 19.78
RIDGEWOOD LIVING WASHINGTON, NC 2 BEAUFORT PALMETTO GBA (NO Balance S Current Assets Fixed Assets	6 & REHAB CEN 27889 C) heet 1,342,773 160,336	ITER 12/31/2019 Income Total Charges Contract Allowance	Statement 10,788,534 1,230,766	11.4% 88.6%	CR Beds 150 POS Book Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 76.5% 93.5 19.78 86.7%
RIDGEWOOD LIVING WASHINGTON, NC 2 BEAUFORT PALMETTO GBA (NO Balance S Current Assets Fixed Assets Other Assets	6 & REHAB CEN 27889 C) heet 1,342,773 160,336 1,549,406	ITER 12/31/2019 Income Total Charges Contract Allowance Operating Revenue	Statement 10,788,534 1,230,766 9,557,768	11.4% 88.6% 95.3%	CR Beds 150 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 76.5% 93.5 19.78 86.7% 13.3%
RIDGEWOOD LIVING WASHINGTON, NC 2 BEAUFORT PALMETTO GBA (NO Balance S Current Assets Fixed Assets Other Assets Total Assets	6 & REHAB CEN 27889 C) heet 1,342,773 160,336 1,549,406 3,052,515	ITER 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 10,788,534 1,230,766 9,557,768 9,109,263	11.4% 88.6% 95.3% 4.7%	CR Beds 150 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 76.5% 93.5 19.78 86.7% 13.3% 1.1
RIDGEWOOD LIVING WASHINGTON, NC 2 BEAUFORT PALMETTO GBA (NO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	6 & REHAB CEN 27889 C) heet 1,342,773 160,336 1,549,406 3,052,515 1,225,591	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 10,788,534 1,230,766 9,557,768 9,109,263 448,505	11.4% 88.6% 95.3% 4.7% 0.1%	CR Beds 150 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 76.5% 93.5 19.78 86.7% 13.3% 1.1 45.1

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345528 RIVER LAN	IDING AT SAND	Y RIDGE			Nonprofit - Church	
RIVER LANDING AT	SANDY RIDGE	9/30/2019	365 Days Settled			
COLFAX, NC 27235					CR Beds 116 POS B	eds 0
GUILFORD					Key Performanad	ce Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	89.1%
Balance S	Sheet	Income	Statement		Length of Stay	275.3
Current Assets	28,578,280	Total Charges	11,738,833		Average Wages	17.35
Fixed Assets	120,078,759	Contract Allowance	1,537,832	13.1%	Skilled Nursing	57.6%
Other Assets	40,758,477	Operating Revenue	10,201,001	86.9%	Ancillary Service	7.9%
Total Assets	189,415,516	Operating Expense	24,169,423	236.9%	Current Ratio	2.0
Current Liabilities	13,990,055	Operating Margin	-13,968,422	-136.9%	Days to Collect	85.6
Long Term Liabilities	143,964,789	Other Income	18,507,542	181.4%	Avg Payment Days	129.9
Total Equity	31,460,672	Other Expense	0	0.0%	Depreciation Rate	3.4%
Total Liab. and Equity	189,415,516	Net Profit or Loss	4,539,120	44.5%	Return on Equity	14.4%
345215 RIVER TRA	ACE NURSING A	AND REHABILITATIO	N CENTER		Proprietary - Corporation	n
RIVER TRACE NURS		9/30/2019	365 Days Settled			
WASHINGTON, NC 2	27889				CR Beds 150 POS B	eds 0
BEAUFORT					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	94.0%
Balance S	Sheet	Income	Statement		Length of Stay	148.7
Current Assets	4,329,608	Total Charges	13,560,439		Average Wages	17.41
Fixed Assets	55,628	Contract Allowance	2,246,138	16.6%	Skilled Nursing	75.8%
Other Assets	0	Operating Revenue	11,314,301	83.4%	Ancillary Service	19.8%
Total Assets	4,385,236	Operating Expense	10,636,720	94.0%	Current Ratio	12.6
Current Liabilities	343,412	Operating Margin	677,581	6.0%	Days to Collect	136.9
Long Term Liabilities	0	Other Income	221,833	2.0%	Avg Payment Days	12.2
Total Equity	4,041,824	Other Expense	0	0.0%	Depreciation Rate	84.1%
Total Liab. and Equity	4,385,236	Net Profit or Loss	899,414	7.9%	Return on Equity	22.3%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345211 RIVERPOII	VI OILEOI IVOIL					
RIVERPOINT CREST		9/30/2019 3	65 Days Settled			
NEW BERN, NC 285	63				CR Beds 123 POS Be	eds 0
CRAVEN					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	79.1%
Balance S	Sheet	Income	Statement		Length of Stay	164.4
Current Assets	-471,221	Total Charges	10,543,971		Average Wages	19.45
Fixed Assets	95,923	Contract Allowance	2,454,210	23.3%	Skilled Nursing	73.7%
Other Assets	0	Operating Revenue	8,089,761	76.7%	Ancillary Service	20.5%
Total Assets	-375,298	Operating Expense	8,352,347	103.2%	Current Ratio	(1.7
Current Liabilities	282,489	Operating Margin	-262,586	-3.2%	Days to Collect	(22.7
Long Term Liabilities	0	Other Income	349,229	4.3%	Avg Payment Days	12.8
Total Equity	-657,787	Other Expense	0	0.0%	Depreciation Rate	83.6%
rotar Equity		•			•	
	-375,298	Net Profit or Loss	86,643	1.1%	Return on Equity	-13.2%
Total Liab. and Equity		· -			·	
Total Liab. and Equity 345266 ROANOKE ROANOKE LANDING	LANDING NUR	Net Profit or Loss			Return on Equity	
Total Liab. and Equity 345266 ROANOKE ROANOKE LANDING REHABILITATION C	E LANDING NUR S NURSING AND ENTER	Net Profit or Loss	TATION CENTER		Return on Equity	n
Total Liab. and Equity 345266 ROANOKE ROANOKE LANDING REHABILITATION CI PLYMOUTH, NC 279	E LANDING NUR S NURSING AND ENTER	Net Profit or Loss	TATION CENTER		Return on Equity Proprietary - Corporation	n eds 0
Total Liab. and Equity 345266 ROANOKE ROANOKE LANDING	E LANDING NUR S NURSING AND ENTER 062	Net Profit or Loss SING AND REHABILIT 9/30/2019 3	TATION CENTER		Return on Equity Proprietary - Corporation CR Beds 123 POS Be	eds 0
Total Liab. and Equity 345266 ROANOKE ROANOKE LANDING REHABILITATION CO PLYMOUTH, NC 279 WASHINGTON BLUE CROSS (NOR	E LANDING NUR S NURSING AND ENTER 062 TH CAROLINA F	Net Profit or Loss SING AND REHABILIT 9/30/2019 36	TATION CENTER		Return on Equity Proprietary - Corporation CR Beds 123 POS Be Key Performanace	eds 0
Total Liab. and Equity 345266 ROANOKE ROANOKE LANDING REHABILITATION CI PLYMOUTH, NC 279 WASHINGTON BLUE CROSS (NOR PR), Balance S	E LANDING NUR S NURSING AND ENTER 062 TH CAROLINA F	Net Profit or Loss SING AND REHABILIT 9/30/2019 36 FOR Income	TATION CENTER		Return on Equity Proprietary - Corporation CR Beds 123 POS Be Key Performanac Occupancy Rate	eds 0 s e Ind. 84.7%
Total Liab. and Equity 345266 ROANOKE ROANOKE LANDING REHABILITATION CI PLYMOUTH, NC 279 WASHINGTON BLUE CROSS (NOR PR),	E LANDING NUR S NURSING AND ENTER 062 TH CAROLINA F	Net Profit or Loss SING AND REHABILIT 9/30/2019 30 FOR Income Total Charges	TATION CENTER 65 Days Settled Statement	₹	Return on Equity Proprietary - Corporation CR Beds 123 POS Be Key Performanac Occupancy Rate Length of Stay	eds 0 ee Ind. 84.7% 203.4
Total Liab. and Equity 345266 ROANOKE ROANOKE LANDING REHABILITATION CI PLYMOUTH, NC 279 WASHINGTON BLUE CROSS (NOR PR), Balance S Current Assets	E LANDING NUR S NURSING AND ENTER 062 TH CAROLINA F 642,657	Net Profit or Loss SING AND REHABILIT 9/30/2019 30 FOR Income Total Charges Contract Allowance	TATION CENTER 65 Days Settled Statement 10,823,412	21.9%	Return on Equity Proprietary - Corporation CR Beds 123 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 ee Ind. 84.7% 203.4 16.99 79.2%
Total Liab. and Equity 345266 ROANOKE ROANOKE LANDING REHABILITATION CI PLYMOUTH, NC 279 WASHINGTON BLUE CROSS (NOR PR), Balance S Current Assets Fixed Assets	E LANDING NUR S NURSING AND ENTER 062 TH CAROLINA F 642,657 87,324	Net Profit or Loss SING AND REHABILIT 9/30/2019 30 FOR Income Total Charges Contract Allowance	TATION CENTER 65 Days Settled Statement 10,823,412 2,372,509	21.9% 78.1%	Return on Equity Proprietary - Corporation CR Beds 123 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 se Ind. 84.7% 203.4
Total Liab. and Equity 345266 ROANOKE ROANOKE LANDING REHABILITATION COREHABILITATION COREHABILITATION COREHABILITATION COREHABILITATION COREHABILITATION BLUE CROSS (NOR PR), Balance Society Current Assets Fixed Assets Other Assets	E LANDING NUR E NURSING AND ENTER 062 TH CAROLINA F 642,657 87,324	Net Profit or Loss SING AND REHABILIT 9/30/2019 30 FOR Income Total Charges Contract Allowance Operating Revenue	TATION CENTER 65 Days Settled Statement 10,823,412 2,372,509 8,450,903	21.9% 78.1% 100.8%	Return on Equity Proprietary - Corporation CR Beds 123 POS Be Key Performanace Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 e Ind. 84.7% 203.4 16.99 79.2% 19.1%
Total Liab. and Equity 345266 ROANOKE ROANOKE LANDING REHABILITATION COREHABILITATION COREHABILITATION COREHABILITATION COREHABILITATION COREHABILITATION COREHABILITATION COREHABILITATION BLUE CROSS (NOR PR), Balance Society Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	E LANDING NUR E NURSING AND ENTER 062 TH CAROLINA F 642,657 87,324 0 729,981	Net Profit or Loss SING AND REHABILIT 9/30/2019 30 FOR Income Total Charges Contract Allowance Operating Revenue Operating Expense	TATION CENTER 65 Days Settled Statement 10,823,412 2,372,509 8,450,903 8,519,286	21.9% 78.1% 100.8% -0.8%	Return on Equity Proprietary - Corporation CR Beds 123 POS Be Key Performanace Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ee Ind. 84.7% 203.4 16.99 79.2% 19.1% 1.1
Total Liab. and Equity 345266 ROANOKE ROANOKE LANDING REHABILITATION COREHABILITATION COREHABILITATION COREHABILITATION COREHABILITATION COREHABILITATION COREHABILITATION COREHABILITATION BLUE CROSS (NOREMEN), Balance Security Courrent Assets Fixed Assets Other Assets Total Assets	E LANDING NUR E NURSING AND ENTER 062 TH CAROLINA F 642,657 87,324 0 729,981 379,556	Net Profit or Loss SING AND REHABILIT 9/30/2019 3 FOR Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 10,823,412 2,372,509 8,450,903 8,519,286 -68,383	21.9% 78.1% 100.8% -0.8% 0.6%	Return on Equity Proprietary - Corporation CR Beds 123 POS Be Key Performanace Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 e Ind. 84.7% 203.4 16.99 79.2% 19.1%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

	RIVER NURSIN	IG AND REHABILITA	TION CENTER		Proprietary - Corporation	1
ROANOKE RIVER NI REHABILITATION CE		9/30/2019 3	365 Days Settled			
WILLIAMSTON, NC 2	27892				CR Beds 154 POS Bo	eds 0
MARTIN					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	67.1%
Balance S	heet	Income	Statement		Length of Stay	162.6
Current Assets	-4,976,792	Total Charges	9,631,580		Average Wages	17.41
Fixed Assets	69,095	Contract Allowance	1,780,659	18.5%	Skilled Nursing	81.5%
Other Assets	0	Operating Revenue	7,850,921	81.5%	Ancillary Service	18.5%
Total Assets	-4,907,697	Operating Expense	8,904,560	113.4%	Current Ratio	(12.8)
Current Liabilities	390,296	Operating Margin	-1,053,639	-13.4%	Days to Collect	(233.9)
Long Term Liabilities	0	Other Income	75,310	1.0%	Avg Payment Days	15.1
Total Equity	-5,297,993	Other Expense	0	0.0%	Depreciation Rate	217.7%
Total Liab. and Equity	-4,907,697	Net Profit or Loss	(978,329)	-12.5%	Return on Equity	18.5%
345260 ROCKY MC	OUNT REHABILI	ITATION CENTER			Proprietary - Corporation	า
ROCKY MOUNT REF	HABILITATION C	CENTER 12/31/2019	365 Days Settled			
ROCKY MOUNT, NC		CENTER 12/31/2019	365 Days Settled		CR Beds 117 POS Bo	eds 0
		CENTER 12/31/2019	365 Days Settled		CR Beds 117 POS Bo	
ROCKY MOUNT, NC	27804		365 Days Settled			
ROCKY MOUNT, NC NASH	: 27804 CIANS SERVICE		365 Days Settled Statement		Key Performanac	e Ind.
ROCKY MOUNT, NC NASH WISCONSIN PHYSIC	: 27804 CIANS SERVICE		·		Key Performanao Occupancy Rate	e Ind. 91.7%
ROCKY MOUNT, NC NASH WISCONSIN PHYSIC Balance S	: 27804 CIANS SERVICE Sheet	Income	Statement		Key Performanae Occupancy Rate Length of Stay	91.7% 83.7
ROCKY MOUNT, NC NASH WISCONSIN PHYSIC Balance S Current Assets	27804 CIANS SERVICE Sheet 415,860	Income Total Charges	Statement 13,688,118	22.3%	Key Performanae Occupancy Rate Length of Stay Average Wages	91.7% 83.7 21.05
ROCKY MOUNT, NC NASH WISCONSIN PHYSIC Balance S Current Assets Fixed Assets	27804 CIANS SERVICE Sheet 415,860 389,445	Income Total Charges Contract Allowance	Statement 13,688,118 3,046,725	22.3% 77.7%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	91.7% 83.7 21.05 74.6%
ROCKY MOUNT, NC NASH WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets	27804 CIANS SERVICE Sheet 415,860 389,445 618,086	Income Total Charges Contract Allowance Operating Revenue	Statement 13,688,118 3,046,725 10,641,393	22.3% 77.7% 100.2%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	91.7% 83.7 21.05 74.6% 25.4%
ROCKY MOUNT, NC NASH WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets	CIANS SERVICE Sheet 415,860 389,445 618,086 1,423,391	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 13,688,118 3,046,725 10,641,393 10,661,300	22.3% 77.7% 100.2% -0.2%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	91.7% 83.7 21.05 74.6% 25.4%
ROCKY MOUNT, NC NASH WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	CIANS SERVICE Sheet 415,860 389,445 618,086 1,423,391 590,278	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 13,688,118 3,046,725 10,641,393 10,661,300 -19,907	22.3% 77.7% 100.2% -0.2% 0.2%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	91.7% 83.7 21.05 74.6% 25.4% 0.7 45.7

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345311 ROXBORO	HEALTHCARE	& REHAB CENTER			Proprietary - Corporation	า
ROXBORO HEALTH	CARE & REHAB	9/30/2019 3	65 Days Settled			
ROXBORO, NC 2757	73				CR Beds 145 POS B	eds 0
PERSON					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	78.9%
Balance S	Sheet	Income	Statement		Length of Stay	177.6
Current Assets	1,838,493	Total Charges	10,634,895		Average Wages	17.06
Fixed Assets	513,616	Contract Allowance	496,398	4.7%	Skilled Nursing	68.1%
Other Assets	7,750,661	Operating Revenue	10,138,497	95.3%	Ancillary Service	31.4%
Total Assets	10,102,770	Operating Expense	8,659,835	85.4%	Current Ratio	2.2
Current Liabilities	828,237	Operating Margin	1,478,662	14.6%	Days to Collect	37.5
Long Term Liabilities	809,308	Other Income	5,776	0.1%	Avg Payment Days	29.2
Total Equity	8,465,225	Other Expense	0	0.0%	Depreciation Rate	4.4%
Total Liab. and Equity	10,102,770	Net Profit or Loss	1,484,438	14.6%	Return on Equity	17.5%
345026 ROYAL PA	RK REHAB & H	EALTH CTR OF MAT	THEWS		Proprietary - Corporation	า
DUAVI DVDK DEHV						
MATTHEWS	B & HEALTH CT	R OF 9/30/2019 3	65 Days Settled			
		TR OF 9/30/2019 3	65 Days Settled		CR Beds 169 POS B	eds 0
MATTHEWS		TR OF 9/30/2019 3	65 Days Settled		CR Beds 169 POS B	
MATTHEWS MATTHEWS, NC 281	105	TR OF 9/30/2019 3	65 Days Settled			
MATTHEWS MATTHEWS, NC 281 MECKLENBURG	105 TH CAROLINA)		65 Days Settled Statement		Key Performanac	e Ind.
MATTHEWS MATTHEWS, NC 281 MECKLENBURG BLUE CROSS (SOU	105 TH CAROLINA) Sheet				Key Performanao Occupancy Rate	se Ind. 87.2%
MATTHEWS MATTHEWS, NC 281 MECKLENBURG BLUE CROSS (SOU' Balance S	105 TH CAROLINA) Sheet	Income	Statement	20.5%	Key Performanao Occupancy Rate Length of Stay	87.2% 86.6
MATTHEWS MATTHEWS, NC 281 MECKLENBURG BLUE CROSS (SOU' Balance S Current Assets	TH CAROLINA) Sheet -9,227,083	Income Total Charges	Statement 17,099,885		Key Performanae Occupancy Rate Length of Stay Average Wages	87.2% 86.6 22.00
MATTHEWS MATTHEWS, NC 281 MECKLENBURG BLUE CROSS (SOU' Balance S Current Assets Fixed Assets	TH CAROLINA) Sheet -9,227,083 130,479	Income Total Charges Contract Allowance	Statement 17,099,885 3,505,523	79.5%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	87.2% 86.6 22.00 79.2%
MATTHEWS MATTHEWS, NC 281 MECKLENBURG BLUE CROSS (SOU' Balance S Current Assets Fixed Assets Other Assets	TH CAROLINA) Sheet -9,227,083 130,479 0	Income Total Charges Contract Allowance Operating Revenue	Statement 17,099,885 3,505,523 13,594,362	79.5% 98.5%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	87.2% 86.6 22.00 79.2% 20.8%
MATTHEWS MATTHEWS, NC 281 MECKLENBURG BLUE CROSS (SOU' Balance S Current Assets Fixed Assets Other Assets Total Assets	TH CAROLINA) Sheet -9,227,083 130,479 0 -9,096,604	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 17,099,885 3,505,523 13,594,362 13,393,271	79.5% 98.5% 1.5%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	87.2% 86.6 22.00 79.2% 20.8% (3.1)
MATTHEWS MATTHEWS, NC 281 MECKLENBURG BLUE CROSS (SOU' Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	TH CAROLINA) Sheet -9,227,083 130,479 0 -9,096,604 2,938,794	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 17,099,885 3,505,523 13,594,362 13,393,271 201,091	79.5% 98.5% 1.5% 0.2%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	87.2% 86.6 22.00 79.2% 20.8% (3.1) 49.5

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345479 SALEMTO	WNE				Nonprofit - Church	
SALEMTOWNE		3/31/2019 3	65 Days Settled			
WINSTON SALEM, N	IC 27106				CR Beds 120 POS B	eds 0
FORSYTH					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	88.2%
Balance S	Sheet	Income	Statement		Length of Stay	41.1
Current Assets	21,045,998	Total Charges	31,995,383		Average Wages	16.97
Fixed Assets	119,835,002	Contract Allowance	8,190,474	25.6%	Skilled Nursing	35.2%
Other Assets	0	Operating Revenue	23,804,909	74.4%	Ancillary Service	27.9%
Total Assets	140,881,000	Operating Expense	36,354,296	152.7%	Current Ratio	0.8
Current Liabilities	25,524,519	Operating Margin	-12,549,387	-52.7%	Days to Collect	43.5
Long Term Liabilities	113,029,528	Other Income	2,877,932	12.1%	Avg Payment Days	43.7
Total Equity	2,326,953	Other Expense	0	0.0%	Depreciation Rate	7.9%
Total Liab. and Equity	140,881,000	Net Profit or Loss	(9,671,455)	-40.6%	Return on Equity	-415.6%
345286 SALISBUR	Y CENTER				Proprietary - Corporation	n
SALISBURY CENTER	R	12/31/2019	365 Days Settled	d		
SALISBURY, NC 281	47				CR Beds 180 POS B	eds 0
ROWAN					Key Performana	e Ind.
Novitas PA					Occupancy Rate	75.1%
Balance S	Sheet	Income	Statement		Length of Stay	186.9
Current Assets	1,317,348	Total Charges	19,492,199		Average Wages	20.02
Fixed Assets	654,390	Contract Allowance	8,150,346	41.8%	Skilled Nursing	81.5%
Other Assets	-11,328,650	Operating Revenue	11,341,853	58.2%	Ancillary Service	17.5%
Total Assets	-9,356,912	Operating Expense	11,467,507	101.1%	Current Ratio	1.0
Current Liabilities	1,277,549	Operating Margin	-125,654	-1.1%	Days to Collect	41.5
	-10,688,766	Other Income	179,959	1.6%	Avg Payment Days	31.6
Long Term Liabilities						
Long Term Liabilities Total Equity	54,305	Other Expense	0	0.0%	Depreciation Rate	104.2%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345534 SANFORD	HEALTH & REH	IABILITATION CO			Proprietary - Corporatio	n
SANFORD HEALTH	& REHABILITAT	ION CO 12/31/2019	365 Days Settled	d		
SANFORD, NC 2733	0				CR Beds 131 POS B	eds 0
LEE					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	91.0%
Balance S	Sheet	Income	Statement		Length of Stay	115.4
Current Assets	2,474,714	Total Charges	12,494,090		Average Wages	17.93
Fixed Assets	593,378	Contract Allowance	1,794,724	14.4%	Skilled Nursing	73.4%
Other Assets	0	Operating Revenue	10,699,366	85.6%	Ancillary Service	26.6%
Total Assets	3,068,092	Operating Expense	10,054,351	94.0%	Current Ratio	5.6
Current Liabilities	441,013	Operating Margin	645,015	6.0%	Days to Collect	26.4
Long Term Liabilities	0	Other Income	34,358	0.3%	Avg Payment Days	9.6
Total Equity	2,627,079	Other Expense	0	0.0%	Depreciation Rate	50.1%
Total Liab. and Equity	3,068,092	Net Profit or Loss	679,373	6.3%	Return on Equity	25.9%
345331 SARDIS O	AKS				Nonprofit - Other	
SARDIS OAKS		9/30/2019 3	365 Days Settled			
CHARLOTTE, NC 28	270				CR Beds 124 POS B	eds 0
MECKLENBURG					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	79.2%
Balance S	Sheet	Income	Statement		Length of Stay	60.5
Current Assets	436,185	Total Charges	14,079,470		Average Wages	24.64
Fixed Assets	5,107,423	Contract Allowance	4,840,299	34.4%	Skilled Nursing	66.1%
Other Assets	-40,364,394	Operating Revenue	9,239,171	65.6%	Ancillary Service	33.9%
Total Assets	-34,820,786	Operating Expense	13,207,195	142.9%	Current Ratio	1.3
Current Liabilities	323,800	Operating Margin	-3,968,024	-42.9%	Days to Collect	17.0
Long Term Liabilities	0	Other Income	62,890	0.7%	Avg Payment Days	7.5
Total Equity	-35,144,586	Other Expense	0	0.0%	Depreciation Rate	5.7%
Total Liab. and Equity	-34,820,786	Net Profit or Loss	(3,905,134)	-42.3%	Return on Equity	11.1%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345489 SATURN N	URSING AND R	EHABILITATION CEN	NTER		Proprietary - Corporation	า
SATURN NURSING A	AND REHABILIT	ATION 12/31/2019	365 Days Settled	t		
CHARLOTTE, NC 28	262				CR Beds 140 POS B	eds 0
MECKLENBURG					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	78.8%
Balance S	heet	Income	Statement		Length of Stay	484.9
Current Assets	5,240,246	Total Charges	11,008,014		Average Wages	15.96
Fixed Assets	878,106	Contract Allowance	2,440,480	22.2%	Skilled Nursing	81.1%
Other Assets	0	Operating Revenue	8,567,534	77.8%	Ancillary Service	18.9%
Total Assets	6,118,352	Operating Expense	8,382,927	97.8%	Current Ratio	4.7
Current Liabilities	1,116,867	Operating Margin	184,607	2.2%	Days to Collect	34.4
Long Term Liabilities	9,956	Other Income	15,728	0.2%	Avg Payment Days	26.4
Total Equity	4,991,529	Other Expense	0	0.0%	Depreciation Rate	50.3%
Total Liab. and Equity	6,118,352	Net Profit or Loss	200,335	2.3%	Return on Equity	4.0%
345297 SCOTIA VI	LLAGE-SNF				Nonprofit - Church	
SCOTIA VILLAGE-SI	NF	9/30/2019 3	365 Days Settled			
LAURINBURG, NC 2	8352				CR Beds 90 POS B	eds 0
SCOTLAND					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	87.0%
Balance S	heet	Income	Statement		Length of Stay	386.0
Current Assets	4,038,198	Total Charges	7,935,226		Average Wages	16.25
Fixed Assets	25,085,623	Contract Allowance	1,373,959	17.3%	Skilled Nursing	68.3%
Other Assets	6,774,906	Operating Revenue	6,561,267	82.7%	Ancillary Service	13.8%
Total Assets	35,898,727	Operating Expense	12,779,854	194.8%	Current Ratio	2.2
Current Liabilities	1,809,127	Operating Margin	-6,218,587	-94.8%	Days to Collect	52.9
Long Term Liabilities	19,031,830	Other Income	7,086,454	108.0%	Avg Payment Days	21.7
Total Equity	15,057,770	Other Expense	0	0.0%	Depreciation Rate	4.3%
Total Equity		•			'	

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345383 SCOTTISH	PINES REHABI	LITATION AND NURS	SING CENTER		Proprietary - Corporatio	n
SCOTTISH PINES RI NURSING CENTER	EHABILITATION	AND 9/30/2019 3	365 Days Settled			
LAURINBURG, NC 2	8352				CR Beds 149 POS B	eds 0
SCOTLAND					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	84.3%
Balance S	heet	Income	Statement		Length of Stay	112.9
Current Assets	1,925,979	Total Charges	14,970,071		Average Wages	17.91
Fixed Assets	94,140	Contract Allowance	2,985,031	19.9%	Skilled Nursing	78.0%
Other Assets	14,800	Operating Revenue	11,985,040	80.1%	Ancillary Service	22.0%
Total Assets	2,034,919	Operating Expense	11,817,391	98.6%	Current Ratio	2.9
Current Liabilities	669,657	Operating Margin	167,649	1.4%	Days to Collect	40.0
Long Term Liabilities	0	Other Income	197,413	1.6%	Avg Payment Days	23.6
Total Equity	1,365,262	Other Expense	0	0.0%	Depreciation Rate	158.4%
Total Liab. and Equity	2,034,919	Net Profit or Loss	365,062	3.0%	Return on Equity	26.7%
345316 SENIOR CI	TIZENS HOME				Proprietary - Corporatio	n
SENIOR CITIZENS F	IOME	9/30/2019 3	365 Days Settled			
HENDERSON, NC 27	7537				CR Beds 114 POS B	eds 0
VANCE					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	76.4%
Balance S	heet	Income	Statement		Length of Stay	173.8
Current Assets	1,287,942	Total Charges	7,136,019		Average Wages	19.25
Fixed Assets	356,784	Contract Allowance	1,073,165	15.0%	Skilled Nursing	55.6%
Other Assets	0	Operating Revenue	6,062,854	85.0%	Ancillary Service	29.4%
Total Assets	1,644,726	Operating Expense	5,882,729	97.0%	Current Ratio	1.7
Current Liabilities	761,260	Operating Margin	180,125	3.0%	Days to Collect	72.6
Long Term Liabilities	619,204	Other Income	11,666	0.2%	Avg Payment Days	41.7
Total Equity	264,262	Other Expense	0	0.0%	Depreciation Rate	4.0%
Total Liab. and Equity	1,644,726	Net Profit or Loss	191,791	3.2%	Return on Equity	72.6%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345483 SHAIRE NU	JRSING CENTE	R			Proprietary - Corporation	n
SHAIRE NURSING C	ENTER	12/31/2019	365 Days Settled	k		
LENOIR, NC 28645					CR Beds 60 POS E	eds 0
CALDWELL					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	70.7%
Balance S	heet	Income	Statement		Length of Stay	44.4
Current Assets	2,410,616	Total Charges	6,378,258		Average Wages	19.71
Fixed Assets	2,245,783	Contract Allowance	1,176,991	18.5%	Skilled Nursing	49.0%
Other Assets	0	Operating Revenue	5,201,267	81.5%	Ancillary Service	51.0%
Total Assets	4,656,399	Operating Expense	4,915,785	94.5%	Current Ratio	24.4
Current Liabilities	98,720	Operating Margin	285,482	5.5%	Days to Collect	149.1
Long Term Liabilities	1,211,036	Other Income	-50	0.0%	Avg Payment Days	7.3
Total Equity	3,346,643	Other Expense	0	0.0%	Depreciation Rate	1.9%
Total Liab. and Equity	4,656,399	Net Profit or Loss	285,432	5.5%	Return on Equity	8.5%
345564 SHARON T	OWERS				Nonprofit - Other	
SHARON TOWERS		12/31/2019	365 Days Settled	t		
CHARLOTTE, NC 28	210				CR Beds 136 POS E	eds 0
MECKLENBURG					Key Performana	ce Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	77.7%
Balance S	heet	Income	Statement		Length of Stay	148.3
Current Assets	16,927,509	Total Charges	11,301,950		Average Wages	21.25
Fixed Assets	67,636,406	Contract Allowance	539,243	4.8%	Skilled Nursing	12.7%
Other Assets	86,556,807	Operating Revenue	10,762,707	95.2%	Ancillary Service	23.8%
Total Assets	171,120,722	Operating Expense	23,376,155	217.2%	Current Ratio	0.4
Current Liabilities	38,206,196	Operating Margin	-12,613,448	-117.2%	Days to Collect	220.1
Long Term Liabilities	82,364,220	Other Income	19,895,178	184.9%	Avg Payment Days	51.5
Total Equity	50,550,306	Other Expense	0	0.0%	Depreciation Rate	2.4%
Total Liab. and Equity	171,120,722	Net Profit or Loss	7,281,730	67.7%	Return on Equity	14.4%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345397 SHORELAI	ND HLTH CARE	& RETIREME			Proprietary - Corporation	1
SHORELAND HLTH	CARE & RETIRE	EME 9/30/2019 3	65 Days Settled			
WHITEVILLE, NC 28	472				CR Beds 99 POS Be	eds 0
COLUMBUS					Key Performanac	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	50.7%
Balance S	Sheet	Income	Statement		Length of Stay	118.9
Current Assets	4,773,625	Total Charges	5,471,627		Average Wages	17.57
Fixed Assets	2,061,791	Contract Allowance	1,196,145	21.9%	Skilled Nursing	78.2%
Other Assets	54,854	Operating Revenue	4,275,482	78.1%	Ancillary Service	21.8%
Total Assets	6,890,270	Operating Expense	5,014,101	117.3%	Current Ratio	2.7
Current Liabilities	1,796,944	Operating Margin	-738,619	-17.3%	Days to Collect	143.
Long Term Liabilities	0	Other Income	994,678	23.3%	Avg Payment Days	126.9
Total Equity	5,093,326	Other Expense	0	0.0%	Depreciation Rate	21.7%
T . 11	0.000.070					
Total Liab. and Equity	6,890,270	Net Profit or Loss	256,059	6.0%	Return on Equity	5.0%
Total Liab. and Equity 345225 SIGNATUR		-	256,059	6.0%	Return on Equity Proprietary - Partnership	
	E HEALTHCAR	E OF CHAPEL HILL	256,059 365 Days Settled			
345225 SIGNATUR SIGNATURE HEALT	E HEALTHCAR HCARE OF CHA	E OF CHAPEL HILL				,
345225 SIGNATUR SIGNATURE HEALTI HILL	E HEALTHCAR HCARE OF CHA	E OF CHAPEL HILL			Proprietary - Partnership	eds 0
345225 SIGNATUR SIGNATURE HEALTI HILL CHAPEL HILL, NC 27	HCARE OF CHA	E OF CHAPEL HILL PEL 12/31/2019			Proprietary - Partnership CR Beds 108 POS Be	eds 0
345225 SIGNATUR SIGNATURE HEALTHILL CHAPEL HILL, NC 27 ORANGE	HCARE OF CHA	E OF CHAPEL HILL PEL 12/31/2019			Proprietary - Partnership CR Beds 108 POS Be Key Performanac	eds 0
345225 SIGNATUR SIGNATURE HEALTH HILL CHAPEL HILL, NC 27 ORANGE WISCONSIN PHYSIC	HCARE OF CHA 7514 CIANS SERVICE	E OF CHAPEL HILL PEL 12/31/2019	365 Days Settled		Proprietary - Partnership CR Beds 108 POS Be Key Performanac Occupancy Rate	eds 0 e e Ind. 75.4% 93.2
345225 SIGNATUR SIGNATURE HEALTHILL CHAPEL HILL, NC 27 ORANGE WISCONSIN PHYSIC Balance S	HCARE OF CHA 7514 CIANS SERVICE	E OF CHAPEL HILL PEL 12/31/2019 Income	365 Days Settled		Proprietary - Partnership CR Beds 108 POS Be Key Performanac Occupancy Rate Length of Stay	eds 0 ee Ind. 75.4% 93 23.0
345225 SIGNATUR SIGNATURE HEALTHILL CHAPEL HILL, NC 27 ORANGE WISCONSIN PHYSIC Balance S Current Assets	RE HEALTHCAR HCARE OF CHA 7514 CIANS SERVICE Sheet 1,171,194	E OF CHAPEL HILL PEL 12/31/2019 Income Total Charges	365 Days Settled Statement 9,960,990	26.9%	Proprietary - Partnership CR Beds 108 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 re Ind. 75.4% 93.2 23.03 68.6%
345225 SIGNATUR SIGNATURE HEALTHILL CHAPEL HILL, NC 27 ORANGE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets	TE HEALTHCAR HCARE OF CHA 7514 CIANS SERVICE Sheet 1,171,194 821,404	Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 9,960,990 2,679,102	26.9% 73.1%	Proprietary - Partnership CR Beds 108 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 e e Ind. 75.4%
345225 SIGNATUR SIGNATURE HEALTHILL CHAPEL HILL, NC 27 ORANGE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets	RE HEALTHCAR HCARE OF CHA 7514 CIANS SERVICE Sheet 1,171,194 821,404 8,260	Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 9,960,990 2,679,102 7,281,888	26.9% 73.1% 101.9%	Proprietary - Partnership CR Beds 108 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 75.4% 93 23.0 68.6% 31.4%
345225 SIGNATUR SIGNATURE HEALTH HILL CHAPEL HILL, NC 27 ORANGE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets	TE HEALTHCAR HCARE OF CHA 7514 CIANS SERVICE Sheet 1,171,194 821,404 8,260 2,000,858	Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 9,960,990 2,679,102 7,281,888 7,419,965	26.9% 73.1% 101.9% -1.9%	Proprietary - Partnership CR Beds 108 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 75.4% 93.: 23.0 68.6% 31.4% 0.0
345225 SIGNATUR SIGNATURE HEALTH HILL CHAPEL HILL, NC 27 ORANGE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	## HEALTHCAR HCARE OF CHA 7514 CIANS SERVICE Sheet 1,171,194 821,404 8,260 2,000,858 1,975,939	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	365 Days Settled Statement 9,960,990 2,679,102 7,281,888 7,419,965 -138,077	26.9% 73.1% 101.9% -1.9% 0.1%	Proprietary - Partnership CR Beds 108 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 75.4% 93 23.00 68.6% 31.4%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345365 SIGNATUR	E HEALTHCAR	E OF KINSTON			Proprietary - Partnership)
SIGNATURE HEALTI	HCARE OF KINS	STON 12/31/2019	365 Days Settled			
KINSTON, NC 28501					CR Beds 106 POS Be	eds 0
LENOIR					Key Performanac	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	86.7%
Balance S	heet	Income	Statement		Length of Stay	110.7
Current Assets	843,541	Total Charges	11,365,995		Average Wages	20.57
Fixed Assets	424,086	Contract Allowance	3,363,192	29.6%	Skilled Nursing	72.5%
Other Assets	-60,708	Operating Revenue	8,002,803	70.4%	Ancillary Service	27.5%
Total Assets	1,206,919	Operating Expense	8,588,735	107.3%	Current Ratio	0.4
Current Liabilities	2,326,559	Operating Margin	-585,932	-7.3%	Days to Collect	37.3
Long Term Liabilities	266,807	Other Income	641	0.0%	Avg Payment Days	19.4
Total Equity	-1,386,447	Other Expense	0	0.0%	Depreciation Rate	147.6%
Total Liab. and Equity	1,206,919	Net Profit or Loss	(585,291)	-7.3%	Return on Equity	42.2%
345336 SIGNATUR	E HEALTHCAR	E OF ROANOKE RAF	PIDS		Proprietary - Partnership)
SIGNATURE HEALTI						
RAPIDS	HUARE OF RUF	NOKE 12/31/2019	365 Days Settled			
RAPIDS ROANOKE RAPIDS,		NOKE 12/31/2019	365 Days Settled		CR Beds 108 POS Bo	eds 0
		NOKE 12/31/2019	365 Days Settled		CR Beds 108 POS Be	
ROANOKE RAPIDS,	NC 27870		365 Days Settled			
ROANOKE RAPIDS, HALIFAX	NC 27870 CIANS SERVICE	:	365 Days Settled		Key Performanad	e Ind.
ROANOKE RAPIDS, HALIFAX WISCONSIN PHYSIC	NC 27870 CIANS SERVICE Sheet	:	·		Key Performanao Occupancy Rate	ee Ind. 88.8%
ROANOKE RAPIDS, HALIFAX WISCONSIN PHYSIC Balance S	NC 27870 CIANS SERVICE Sheet	Income	Statement		Key Performanae Occupancy Rate Length of Stay	88.8% 83.3
ROANOKE RAPIDS, HALIFAX WISCONSIN PHYSIC Balance S Current Assets	NC 27870 CIANS SERVICE Sheet 1,306,152	Income Total Charges	Statement 12,174,833	29.7%	Key Performanae Occupancy Rate Length of Stay Average Wages	88.8% 83.3 20.47
ROANOKE RAPIDS, HALIFAX WISCONSIN PHYSIC Balance S Current Assets Fixed Assets	NC 27870 CIANS SERVICE Sheet 1,306,152 617,193	Income Total Charges Contract Allowance	Statement 12,174,833 3,618,838	29.7% 70.3%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	88.8% 83.3 20.47 68.9%
ROANOKE RAPIDS, HALIFAX WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets	NC 27870 CIANS SERVICE Sheet 1,306,152 617,193 217,911	Income Total Charges Contract Allowance Operating Revenue	Statement 12,174,833 3,618,838 8,555,995	29.7% 70.3% 113.8%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	88.8% 83.3 20.47 68.9% 31.1%
ROANOKE RAPIDS, HALIFAX WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets	NC 27870 CIANS SERVICE Sheet 1,306,152 617,193 217,911 2,141,256	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 12,174,833 3,618,838 8,555,995 9,733,977	29.7% 70.3% 113.8% -13.8%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	88.8% 83.3 20.47 68.9% 31.1% 0.4
ROANOKE RAPIDS, HALIFAX WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	NC 27870 CIANS SERVICE Sheet 1,306,152 617,193 217,911 2,141,256 3,714,783	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 12,174,833 3,618,838 8,555,995 9,733,977 -1,177,982	29.7% 70.3% 113.8% -13.8% 0.0%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	88.8% 83.3 20.47 68.9% 31.1% 0.4 54.8

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345003 SILAS CRE	EK REHABILIT	ATION CENTER			Proprietary - Corporatio	n
SILAS CREEK REHA	BILITATION CE	NTER 12/31/2019	365 Days Settled	i		
WINSTON-SALEM, N	IC 27103				CR Beds 90 POS B	eds 0
FORSYTH					Key Performana	ce Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	85.1%
Balance S	heet	Income	Statement		Length of Stay	97.4
Current Assets	146,339	Total Charges	9,352,299		Average Wages	22.56
Fixed Assets	133,298	Contract Allowance	2,189,837	23.4%	Skilled Nursing	73.3%
Other Assets	267,018	Operating Revenue	7,162,462	76.6%	Ancillary Service	26.7%
Total Assets	546,655	Operating Expense	7,324,631	102.3%	Current Ratio	0.3
Current Liabilities	482,978	Operating Margin	-162,169	-2.3%	Days to Collect	48.7
Long Term Liabilities	272,321	Other Income	3,817	0.1%	Avg Payment Days	24.0
Total Equity	-208,644	Other Expense	0	0.0%	Depreciation Rate	283.1%
Total Liab. and Equity	546,655	Net Profit or Loss	(158,352)	-2.2%	Return on Equity	75.9%
345143 SILER CITY	CENTER				Proprietary - Corporatio	n
SILER CITY CENTER	₹	12/31/2019	365 Days Settled	i		
SILER CITY, NC 273	44				CR Beds 150 POS B	eds 0
CHATHAM					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	83.6%
Balance S	heet	Income	Statement		Length of Stay	146.3
Current Assets	1,112,043	Total Charges	16,372,025		Average Wages	19.72
Current Assets Fixed Assets	1,112,043 6,495,200	Total Charges Contract Allowance	16,372,025 6,486,798	39.6%	Average Wages Skilled Nursing	19.72 91.4%
		_			3 3	
Fixed Assets	6,495,200	Contract Allowance	6,486,798	60.4%	Skilled Nursing	91.4%
Fixed Assets Other Assets	6,495,200 2,839,071	Contract Allowance Operating Revenue	9,885,227	60.4% 100.7%	Skilled Nursing Ancillary Service	91.4% 8.6%
Fixed Assets Other Assets Total Assets	6,495,200 2,839,071 10,446,314	Contract Allowance Operating Revenue Operating Expense	9,885,227 9,954,155	60.4% 100.7% -0.7%	Skilled Nursing Ancillary Service Current Ratio	91.4% 8.6% 1.3
Fixed Assets Other Assets Total Assets Current Liabilities	6,495,200 2,839,071 10,446,314 889,273	Contract Allowance Operating Revenue Operating Expense Operating Margin	6,486,798 9,885,227 9,954,155 -68,928	60.4% 100.7% -0.7% 0.1%	Skilled Nursing Ancillary Service Current Ratio Days to Collect	91.4% 8.6% 1.3 38.3

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345341 SILVER BL	UFF INC				Proprietary - Corporation	n
SILVER BLUFF INC		9/30/2019	365 Days Settled			
CANTON, NC 28716					CR Beds 144 POS E	eds 0
HAYWOOD					Key Performana	ce Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	89.8%
Balance S	Sheet	Income	Statement		Length of Stay	104.5
Current Assets	1,789,503	Total Charges	15,994,677		Average Wages	18.26
Fixed Assets	196,224	Contract Allowance	3,969,286	24.8%	Skilled Nursing	69.6%
Other Assets	630,871	Operating Revenue	12,025,391	75.2%	Ancillary Service	21.2%
Total Assets	2,616,598	Operating Expense	12,005,163	99.8%	Current Ratio	2.4
Current Liabilities	748,751	Operating Margin	20,228	0.2%	Days to Collect	28.1
Long Term Liabilities	949,049	Other Income	407,341	3.4%	Avg Payment Days	21.0
Total Equity	918,798	Other Expense	0	0.0%	Depreciation Rate	32.5%
Total Liab. and Equity	2,616,598	Net Profit or Loss	427,569	3.6%	Return on Equity	46.5%
345400 SKYLAND	CARE CENTER				Proprietary - Corporation	n
SKYLAND CARE CE	NTER	9/30/2019 3	365 Days Settled			
SYLVA, NC 28779					CR Beds 94 POS E	eds 0
JACKSON					Key Performana	ce Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	95.5%
Balance S	Sheet	Income	Statement		Length of Stay	122.8
Current Assets	1,694,491	Total Charges	10,497,473		Average Wages	18.13
Fixed Assets	838,159	Contract Allowance	0	0.0%	Skilled Nursing	83.0%
Other Assets	0	Operating Revenue	10,497,473	100.0%	Ancillary Service	17.0%
Total Assets	2,532,650	Operating Expense	10,168,708	96.9%	Current Ratio	1.5
Current Liabilities	1,162,139	Operating Margin	328,765	3.1%	Days to Collect	44.0
Long Term Liabilities	198,971	Other Income	7,172	0.1%	Avg Payment Days	41.4
Total Equity	1,171,540	Other Expense	0	0.0%	Depreciation Rate	62.8%
Total Liab. and Equity	2,532,650	Net Profit or Loss	335,937	3.2%	Return on Equity	28.7%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345175 SMITHFIEL	D MANOR NUR	SING AND REHAB			Proprietary - Corporation	1
SMITHFIELD MANOR	R NURSING ANI	O 9/30/2019 3	65 Days Settled			
SMITHFIELD, NC 27	577				CR Beds 180 POS Be	eds 0
JOHNSTON					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	81.1%
Balance S	heet	Income	Statement		Length of Stay	124.4
Current Assets	2,144,377	Total Charges	13,454,429		Average Wages	17.79
Fixed Assets	577,048	Contract Allowance	801,692	6.0%	Skilled Nursing	77.2%
Other Assets	107,732	Operating Revenue	12,652,737	94.0%	Ancillary Service	22.8%
Total Assets	2,829,157	Operating Expense	11,534,585	91.2%	Current Ratio	2.3
Current Liabilities	929,134	Operating Margin	1,118,152	8.8%	Days to Collect	37.6
Long Term Liabilities	0	Other Income	15,437	0.1%	Avg Payment Days	28.6
Total Equity	1,900,023	Other Expense	0	0.0%	Depreciation Rate	76.6%
Total Liab. and Equity	2,829,157	Net Profit or Loss	1,133,589	9.0%	Return on Equity	59.7%
345396 SMOKY MC	DUNTAIN HEAL	TH AND REHABILITA	TION CENTER		Proprietary - Corporation	1
SMOKY MOUNTAIN REHABILITATION CE		9/30/2019 3	65 Days Settled			
WAYNESVILLE, NC 2	28785				CR Beds 50 POS Be	eds 0
HAYWOOD					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	72.6%
Balance S	heet	Income	Statement		Length of Stay	75.3
Current Assets	1,232,330	Total Charges	5,059,531		Average Wages	17.89
Current Assets Fixed Assets	1,232,330 28,751	Total Charges Contract Allowance	5,059,531 966,202	19.1%	Average Wages Skilled Nursing	17.89 69.6%
		-				
Fixed Assets	28,751	Contract Allowance	966,202	80.9%	Skilled Nursing	69.6%
Fixed Assets Other Assets	28,751	Contract Allowance Operating Revenue	966,202	80.9% 95.0%	Skilled Nursing Ancillary Service	69.6% 30.4%
Fixed Assets Other Assets Total Assets	28,751 0 1,261,081	Contract Allowance Operating Revenue Operating Expense	966,202 4,093,329 3,888,696	80.9% 95.0% 5.0%	Skilled Nursing Ancillary Service Current Ratio	69.6% 30.4% 10.8
Fixed Assets Other Assets Total Assets Current Liabilities	28,751 0 1,261,081 114,015	Contract Allowance Operating Revenue Operating Expense Operating Margin	966,202 4,093,329 3,888,696 204,633	80.9% 95.0% 5.0% 0.9%	Skilled Nursing Ancillary Service Current Ratio Days to Collect	69.6% 30.4% 10.8 107.4

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

OGE HEALTH &	REHABILITATION			Proprietary - Corporation	1
LTH &	6/30/2019 3	365 Days Settled			
3714				CR Beds 140 POS Be	eds 0
				Key Performanad	e Ind.
TH CAROLINA)				Occupancy Rate	62.7%
heet	Income	Statement		Length of Stay	157.1
1,118,822	Total Charges	6,958,750		Average Wages	16.85
86,821	Contract Allowance	267,604	3.8%	Skilled Nursing	80.9%
250	Operating Revenue	6,691,146	96.2%	Ancillary Service	19.1%
1,205,893	Operating Expense	6,924,636	103.5%	Current Ratio	0.2
6,010,939	Operating Margin	-233,490	-3.5%	Days to Collect	59.6
101,545	Other Income	25,252	0.4%	Avg Payment Days	281.3
-4,906,591	Other Expense	0	0.0%	Depreciation Rate	141.0%
1,205,893	Net Profit or Loss	(208,238)	-3.1%	Return on Equity	4.2%
BOR ON NELS	ON BAY			Proprietary - Other	
NELSON BAY	12/24/2019	358 Days Settled	d		
7				CR Beds 92 POS Be	eds 0
7				CR Beds 92 POS Be	
77 TH CAROLINA)					
	Income	Statement		Key Performanac	e Ind.
TH CAROLINA)	Income Total Charges	Statement 3,352,064		Key Performanao Occupancy Rate	ee Ind. 69.9%
TH CAROLINA)			0.0%	Key Performanac Occupancy Rate Length of Stay	69.9% 123.6
TH CAROLINA) Sheet 399,911	Total Charges	3,352,064		Key Performanae Occupancy Rate Length of Stay Average Wages	69.9% 123.6 16.48
TH CAROLINA) Sheet 399,911 656,538	Total Charges Contract Allowance	3,352,064	100.0%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	69.9% 123.6 16.48 64.4%
TH CAROLINA) Sheet 399,911 656,538	Total Charges Contract Allowance Operating Revenue	3,352,064 0 3,352,064	100.0% 157.3%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	69.9% 123.6 16.48 64.4% 3.6%
TH CAROLINA) Sheet 399,911 656,538 0 1,056,449	Total Charges Contract Allowance Operating Revenue Operating Expense	3,352,064 0 3,352,064 5,274,471	100.0% 157.3% -57.3%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	69.9% 123.6 16.48 64.4% 3.6% 0.3
TH CAROLINA) Sheet 399,911 656,538 0 1,056,449 1,236,521	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	3,352,064 0 3,352,064 5,274,471 -1,922,407	100.0% 157.3% -57.3% 11.2%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	69.9% 123.6 16.48 64.4% 3.6% 0.3 3.9
	LTH & 1714 TH CAROLINA) heet 1,118,822 86,821 250 1,205,893 6,010,939 101,545 -4,906,591 1,205,893 BOR ON NELSO	TH CAROLINA) heet Income 1,118,822 Total Charges 86,821 Contract Allowance 250 Operating Revenue 1,205,893 Operating Expense 6,010,939 Operating Margin 101,545 Other Income -4,906,591 Other Expense 1,205,893 Net Profit or Loss BOR ON NELSON BAY	## CAROLINA) Heet	## CAROLINA) Contract Allowance Contract Allow	CR Beds 140 POS Beat

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345137 SOUTH VIL	LAGE				Proprietary - Corporation	า
SOUTH VILLAGE		12/31/2019	365 Days Settled	ł		
ROCKY MOUNT, NC	27804				CR Beds 115 POS B	eds 0
NASH					Key Performanad	e Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	68.6%
Balance S	Sheet	Income	Statement		Length of Stay	79.5
Current Assets	1,737,014	Total Charges	10,544,851		Average Wages	17.03
Fixed Assets	379,675	Contract Allowance	2,163,931	20.5%	Skilled Nursing	66.1%
Other Assets	10,288	Operating Revenue	8,380,920	79.5%	Ancillary Service	33.9%
Total Assets	2,126,977	Operating Expense	8,311,770	99.2%	Current Ratio	0.8
Current Liabilities	2,086,008	Operating Margin	69,150	0.8%	Days to Collect	55.9
Long Term Liabilities	0	Other Income	-76,957	-0.9%	Avg Payment Days	17.5
Total Equity	40,969	Other Expense	0	0.0%	Depreciation Rate	82.7%
Total Liab. and Equity	2,126,977	Net Profit or Loss	(7,807)	-0.1%	Return on Equity	-19.1%
345373 SOUTHPOI	RT HEALTH AN	D REHABILITATION	CENTER		Proprietary - Corporation	า
SOUTHPORT HEALT REHABILITATION C		9/30/2019 3	365 Days Settled			
SOUTHPORT, NC 28	3461				CR Beds 116 POS B	eds 0
BRUNSWICK					Key Performanad	e Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	50.7%
Balance S	Sheet	Income	Statement		Length of Stay	124.7
Current Assets	-123,126	Total Charges	6,308,192		Average Wages	18.96
Fixed Assets	1,084,697	Contract Allowance	1,118,515	17.7%	Skilled Nursing	73.5%
Other Assets	0	Operating Revenue	5,189,677	82.3%	Ancillary Service	19.0%
Total Assets	961,571	Operating Expense	6,262,207	120.7%	Current Ratio	(0.1)
Current Liabilities	1,290,784	Operating Margin	-1,072,530	-20.7%	Days to Collect	100.4
Long Term Liabilities	0	Other Income	1,123,231	21.6%	Avg Payment Days	57.5
Total Equity	-329,213	Other Expense	0	0.0%	Depreciation Rate	29.2%
Total Liab. and Equity	961,571	Net Profit or Loss	50,701	1.0%	Return on Equity	-15.4%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345472 SOUTHWO	OD NURSING A	ND RETIREMENT			Proprietary - Corporation	า
SOUTHWOOD NURS	SING AND	9/30/2019 3	365 Days Settled			
CLINTON, NC 28328					CR Beds 100 POS B	eds 0
SAMPSON					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	82.3%
Balance S	heet	Income	Statement		Length of Stay	116.9
Current Assets	6,843,825	Total Charges	8,420,187		Average Wages	18.07
Fixed Assets	131,179	Contract Allowance	1,473,830	17.5%	Skilled Nursing	82.7%
Other Assets	0	Operating Revenue	6,946,357	82.5%	Ancillary Service	17.3%
Total Assets	6,975,004	Operating Expense	6,475,473	93.2%	Current Ratio	6.0
Current Liabilities	1,147,094	Operating Margin	470,884	6.8%	Days to Collect	96.7
Long Term Liabilities	0	Other Income	25,849	0.4%	Avg Payment Days	57.3
Total Equity	5,827,910	Other Expense	0	0.0%	Depreciation Rate	144.8%
Total Liab. and Equity	6,975,004	Net Profit or Loss	496,733	7.2%	Return on Equity	8.5%
345569 SPRINGBR	OOK NURSING	& REHABILITATION	CENTER		Proprietary - Corporation	า
SPRINGBROOK NUF		9/30/2019 3	365 Days Settled			
CLAYTON, NC 27520)				CR Beds 100 POS B	odo O
JOHNSTON						eus u
					Key Performanad	
PALMETTO GBA (NO	C)				Key Performanao Occupancy Rate	
PALMETTO GBA (NO Balance S	,	Income	Statement		•	e Ind.
•	Sheet	Income Total Charges	Statement 13,850,979		Occupancy Rate	se Ind. 89.9%
Balance S	Sheet			16.1%	Occupancy Rate Length of Stay	89.9% 50.2
Balance S Current Assets	-1,050,237	Total Charges	13,850,979		Occupancy Rate Length of Stay Average Wages	89.9% 50.2 17.42
Balance S Current Assets Fixed Assets	-1,050,237 841,847	Total Charges Contract Allowance	13,850,979 2,224,120	83.9%	Occupancy Rate Length of Stay Average Wages Skilled Nursing	50.2 17.42 60.3%
Balance S Current Assets Fixed Assets Other Assets	-1,050,237 841,847 0	Total Charges Contract Allowance Operating Revenue	13,850,979 2,224,120 11,626,859	83.9% 97.0%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	50.2 17.42 60.3% 39.7%
Balance S Current Assets Fixed Assets Other Assets Total Assets	-1,050,237 841,847 0 -208,390	Total Charges Contract Allowance Operating Revenue Operating Expense	13,850,979 2,224,120 11,626,859 11,280,583	83.9% 97.0% 3.0%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	50.2 17.42 60.3% 39.7% (4.5)
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	-1,050,237 841,847 0 -208,390 233,473	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	13,850,979 2,224,120 11,626,859 11,280,583 346,276	83.9% 97.0% 3.0% 2.3%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	50.2 17.42 60.3% 39.7% (4.5) (33.9)

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345044 ST JOSEPI	H OF THE PINES	S HEALTH CENTER			Nonprofit - Other	
ST JOSEPH OF THE CENTER	PINES HEALTH	f 6/30/2019 :	365 Days Settled			
PINEHURST, NC 283	374				CR Beds 176 POS B	eds 0
MOORE					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	80.0%
Balance S	Sheet	Income	Statement		Length of Stay	130.2
Current Assets	26,309,037	Total Charges	20,299,337		Average Wages	19.54
Fixed Assets	62,869,375	Contract Allowance	5,268,715	26.0%	Skilled Nursing	78.9%
Other Assets	143,247,938	Operating Revenue	15,030,622	74.0%	Ancillary Service	21.1%
Total Assets	232,426,350	Operating Expense	61,766,722	410.9%	Current Ratio	0.2
Current Liabilities	153,118,806	Operating Margin	-46,736,100	-310.9%	Days to Collect	362.9
Long Term Liabilities	69,413,992	Other Income	47,219,047	314.2%	Avg Payment Days	31.7
Total Equity	9,893,552	Other Expense	0	0.0%	Depreciation Rate	0.9%
Total Liab. and Equity	232,426,350	Net Profit or Loss	482,947	3.2%	Return on Equity	4.9%
345264 STANLEY	TOTAL LIVING (CENTER			Nonprofit - Other	
STANLEY TOTAL LIV	VING CENTER	9/30/2019	365 Days Settled			
STANLEY, NC 28164	1				CR Beds 174 POS B	eds 0
GASTON					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	92.8%
Balance S	Sheet	Income	Statement		Length of Stay	228.5
Current Assets	3,297,497	Total Charges	12,010,337		Average Wages	21.42
Fixed Assets	13,988,161	Contract Allowance	0	0.0%	Skilled Nursing	77.5%
Other Assets	8,685,377	Operating Revenue	12,010,337	100.0%	Ancillary Service	3.3%
Total Assets	25,971,035	Operating Expense	11,433,766	95.2%	Current Ratio	4.7
Current Liabilities	694,971	Operating Margin	576,571	4.8%	Days to Collect	27.7
Long Term Liabilities	4,157,526	Other Income	482,508	4.0%	Avg Payment Days	13.9
Total Equity	21,118,538	Other Expense	0	0.0%	Depreciation Rate	3.3%
Total Liab. and Equity	25,971,035	Net Profit or Loss	1,059,079	8.8%	Return on Equity	5.0%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345281 STANLY M	ANOR				Nonprofit - Church	
STANLY MANOR		12/31/2019	365 Days Settled			
ALBEMARLE, NC 28	001				CR Beds 100 POS B	eds 0
STANLY					Key Performana	ce Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	81.5%
Balance S	heet	Income	Statement		Length of Stay	109.0
Current Assets	548,685	Total Charges	7,973,451		Average Wages	20.17
Fixed Assets	3,457,037	Contract Allowance	1,648,729	20.7%	Skilled Nursing	75.3%
Other Assets	0	Operating Revenue	6,324,722	79.3%	Ancillary Service	20.4%
Total Assets	4,005,722	Operating Expense	9,504,472	150.3%	Current Ratio	2.4
Current Liabilities	225,869	Operating Margin	-3,179,750	-50.3%	Days to Collect	31.4
Long Term Liabilities	0	Other Income	-26,887	-0.4%	Avg Payment Days	8.5
Total Equity	3,779,853	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	4,005,722	Net Profit or Loss	(3,206,637)	-50.7%	Return on Equity	-84.8%
345204 STONECRE	EEK HEALTH AI	ND REHABILITATION			Proprietary - Corporatio	n
STONECREEK HEAL REHABILITATION	TH AND					
REHABILITATION	LITTAND	12/31/2019	365 Days Settled			
ASHEVILLE, NC 288		12/31/2019	365 Days Settled		CR Beds 120 POS B	eds 0
		12/31/2019	365 Days Settled		CR Beds 120 POS B	
ASHEVILLE, NC 288	01	12/31/2019	365 Days Settled			
ASHEVILLE, NC 288	01 TH CAROLINA)		365 Days Settled Statement		Key Performana	ce Ind.
ASHEVILLE, NC 2889 BUNCOMBE BLUE CROSS (SOUT	01 TH CAROLINA) Sheet		·		Key Performana Occupancy Rate	ce Ind. 85.0%
ASHEVILLE, NC 2889 BUNCOMBE BLUE CROSS (SOUT	01 TH CAROLINA) Sheet 6,070,801	Income	Statement		Key Performana Occupancy Rate Length of Stay	85.0% 97.5
ASHEVILLE, NC 2886 BUNCOMBE BLUE CROSS (SOUBlance Source) Current Assets	01 TH CAROLINA) Sheet 6,070,801	Income Total Charges	Statement 13,911,572	18.3%	Key Performana Occupancy Rate Length of Stay Average Wages	97.5 20.03
ASHEVILLE, NC 2886 BUNCOMBE BLUE CROSS (SOUBlance Source) Balance Source Current Assets Fixed Assets	01 TH CAROLINA) Sheet 6,070,801 905,344	Income Total Charges Contract Allowance	Statement 13,911,572 2,540,853	18.3% 81.7%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	97.5 20.03 68.0%
ASHEVILLE, NC 2880 BUNCOMBE BLUE CROSS (SOUTH Balance South Courrent Assets Fixed Assets Other Assets	01 TH CAROLINA) Sheet 6,070,801 905,344 0	Income Total Charges Contract Allowance Operating Revenue	Statement 13,911,572 2,540,853 11,370,719	18.3% 81.7% 93.0%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	97.5 20.03 68.0% 32.0%
ASHEVILLE, NC 2886 BUNCOMBE BLUE CROSS (SOUTH Balance South Courrent Assets Fixed Assets Other Assets Total Assets	01 TH CAROLINA) Sheet 6,070,801 905,344 0 6,976,145	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 13,911,572 2,540,853 11,370,719 10,574,046	18.3% 81.7% 93.0% 7.0%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	97.5 20.03 68.0% 32.0%
ASHEVILLE, NC 288 BUNCOMBE BLUE CROSS (SOUTH Balance South Coursels Assets Other Assets Total Assets Current Liabilities	01 TH CAROLINA) Sheet 6,070,801 905,344 0 6,976,145 607,057	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 13,911,572 2,540,853 11,370,719 10,574,046 796,673	18.3% 81.7% 93.0% 7.0% 0.3%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	97.5 20.03 68.0% 32.0% 10.0 47.2

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345039 SUMMERS	TONE HEALTH	AND REHABILITATION	N CENTER		Proprietary - Corporation	า
SUMMERSTONE HE REHABILITATION CI		9/30/2019 3	65 Days Settled			
KERNERSVILLE, NO	27284				CR Beds 100 POS B	eds 0
FORSYTH					Key Performanad	e Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	93.9%
Balance S	Sheet	Income	Statement		Length of Stay	54.8
Current Assets	-4,070,886	Total Charges	13,188,173		Average Wages	20.81
Fixed Assets	182,819	Contract Allowance	3,463,390	26.3%	Skilled Nursing	73.6%
Other Assets	0	Operating Revenue	9,724,783	73.7%	Ancillary Service	26.4%
Total Assets	-3,888,067	Operating Expense	10,830,759	111.4%	Current Ratio	(1.1)
Current Liabilities	3,758,031	Operating Margin	-1,105,976	-11.4%	Days to Collect	116.8
Long Term Liabilities	0	Other Income	59,675	0.6%	Avg Payment Days	114.7
Total Equity	-7,646,098	Other Expense	0	0.0%	Depreciation Rate	435.2%
					-	40.70/
Total Liab. and Equity	-3,888,067	Net Profit or Loss	(1,046,301)	-10.8%	Return on Equity	13.7%
		Net Profit or Loss TATION CENTER	(1,046,301)	-10.8%	Proprietary - Corporation	
	OOK REHABILI	TATION CENTER	(1,046,301) 365 Days Settled		. ,	
345077 SUNNYBR	OOK REHABILI	TATION CENTER	<u> </u>		. ,	1
345077 SUNNYBROOK REH	OOK REHABILI	TATION CENTER	<u> </u>		Proprietary - Corporation	n eds 0
345077 SUNNYBROOK REH	OOK REHABILI	TATION CENTER ENTER 12/31/2019	<u> </u>		Proprietary - Corporation CR Beds 95 POS B	n eds 0
345077 SUNNYBROOK REH RALEIGH, NC 27610 WAKE	OOK REHABILITATION C	TATION CENTER ENTER 12/31/2019	<u> </u>		Proprietary - Corporation CR Beds 95 POS B Key Performana	eds 0
345077 SUNNYBROOK REH RALEIGH, NC 27610 WAKE WISCONSIN PHYSIC	OOK REHABILITATION CO	TATION CENTER ENTER 12/31/2019	365 Days Settled		Proprietary - Corporation CR Beds 95 POS B Key Performanac Occupancy Rate	eds 0 ce Ind. 87.6%
345077 SUNNYBROOK REH RALEIGH, NC 27610 WAKE WISCONSIN PHYSIC Balance S	OOK REHABILITATION CO	TATION CENTER ENTER 12/31/2019	365 Days Settled	I	Proprietary - Corporation CR Beds 95 POS B Key Performanae Occupancy Rate Length of Stay	eds 0 ce Ind. 87.6% 75.8
345077 SUNNYBROOK REH RALEIGH, NC 27610 WAKE WISCONSIN PHYSIC Balance S Current Assets	OOK REHABILITATION CONTROL OF THE PROPERTY OF	TATION CENTER ENTER 12/31/2019 Income Total Charges	365 Days Settled Statement 11,107,925	24.2%	Proprietary - Corporation CR Beds 95 POS B Key Performanae Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 87.6% 75.8 22.32
345077 SUNNYBROOK REH RALEIGH, NC 27610 WAKE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets	OOK REHABILITATION CONTROL CON	TATION CENTER ENTER 12/31/2019 Income Total Charges Contract Allowance	365 Days Settled Statement 11,107,925 2,690,571	24.2% 75.8%	Proprietary - Corporation CR Beds 95 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 87.6% 75.8 22.32 72.5%
345077 SUNNYBROOK REH RALEIGH, NC 27610 WAKE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets	OOK REHABILITATION CONTROL CON	TATION CENTER ENTER 12/31/2019 Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 11,107,925 2,690,571 8,417,354	24.2% 75.8% 102.8%	Proprietary - Corporation CR Beds 95 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 87.6% 75.8 22.32 72.5% 27.5%
345077 SUNNYBROOK REH RALEIGH, NC 27610 WAKE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets	OOK REHABILITATION CONTROL CON	Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 11,107,925 2,690,571 8,417,354 8,655,025	24.2% 75.8% 102.8% -2.8%	Proprietary - Corporation CR Beds 95 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 se Ind. 87.6% 75.8 22.32 72.5% 27.5% (0.4)
345077 SUNNYBROOK REH RALEIGH, NC 27610 WAKE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	OOK REHABILITATION CONTROL OF THE PROPERTY OF	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 11,107,925 2,690,571 8,417,354 8,655,025 -237,671	24.2% 75.8% 102.8% -2.8% 0.1%	Proprietary - Corporation CR Beds 95 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	reds 0 se Ind. 87.6% 75.8 22.32 72.5% 27.5% (0.4) 55.9

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345191 SURRY CO	MMUNITY HEA	LTH AND REHAB CE	NTER		Proprietary - Corporation	า
SURRY COMMUNITY	Y HEALTH AND	REHAB 6/30/2019 3	365 Days Settled			
MOUNT AIRY, NC 27	7030				CR Beds 120 POS Be	eds 0
SURRY					Key Performanad	e Ind.
Noridian (CA)					Occupancy Rate	87.6%
Balance S	Sheet	Income	Statement		Length of Stay	72.7
Current Assets	882,230	Total Charges	32,177,908		Average Wages	21.14
Fixed Assets	8,553,769	Contract Allowance	22,827,027	70.9%	Skilled Nursing	93.4%
Other Assets	414,983	Operating Revenue	9,350,881	29.1%	Ancillary Service	6.6%
Total Assets	9,850,982	Operating Expense	10,012,564	107.1%	Current Ratio	0.5
Current Liabilities	1,921,833	Operating Margin	-661,683	-7.1%	Days to Collect	33.3
Long Term Liabilities	10,585,009	Other Income	2,554	0.0%	Avg Payment Days	64.0
Total Equity	-2,655,860	Other Expense	0	0.0%	Depreciation Rate	10.8%
Total Liab. and Equity	9,850,982	Net Profit or Loss	(659,129)	-7.0%	Return on Equity	24.8%
345539 THE ARBO	R				Nonprofit - Other	
THE ARBOR		12/31/2019	365 Days Settled	l		
PITTSBORO, NC 273	312				CR Beds 53 POS Be	eds 0
CHATHAM					Key Performanad	e Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	81.4%
Balance S	Sheet	Income	Statement		Length of Stay	194.4
Current Assets	5,989,594	Total Charges	29,778,962		Average Wages	23.10
Fixed Assets	95,516,940	Contract Allowance	84,846	0.3%	Skilled Nursing	2.7%
Other Assets	81,751,680	Operating Revenue	29,694,116	99.7%	Ancillary Service	6.0%
Total Assets	183,258,214	Operating Expense	33,364,844	112.4%	Current Ratio	0.0
Current Liabilities	158,800,848	Operating Margin	-3,670,728	-12.4%	Days to Collect	8.9
Long Term Liabilities	64,850,806	Other Income	3,305,929	11.1%	Avg Payment Days	12.5
Total Equity	-40,393,440	Other Expense	0	0.0%	Depreciation Rate	7.3%
Total Liab. and Equity	183,258,214	Net Profit or Loss	(364,799)	-1.2%	Return on Equity	0.9%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345572 THE CARD	INAL AT NORTI	H HILLS			Proprietary - Other	
THE CARDINAL AT I	NORTH HILLS	12/31/2019	365 Days Settled	d		
RALEIGH, NC 27609					CR Beds 70 POS B	eds 0
WAKE					Key Performanad	e Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	73.7%
Balance S	heet	Income	Statement		Length of Stay	140.5
Current Assets	9,678,975	Total Charges	5,941,521		Average Wages	14.02
Fixed Assets	793,624	Contract Allowance	482,375	8.1%	Skilled Nursing	38.2%
Other Assets	4,785,074	Operating Revenue	5,459,146	91.9%	Ancillary Service	9.8%
Total Assets	15,257,673	Operating Expense	20,013,403	366.6%	Current Ratio	7.8
Current Liabilities	1,234,480	Operating Margin	-14,554,257	-266.6%	Days to Collect	25.6
Long Term Liabilities	0	Other Income	17,993,978	329.6%	Avg Payment Days	12.5
Total Equity	14,023,193	Other Expense	0	0.0%	Depreciation Rate	901.1%
Total Liab. and Equity	15,257,673	Net Profit or Loss	3,439,721	63.0%	Return on Equity	24.5%
345533 THE CEDA	RS OF CHAPEL	HILL			Proprietary - Corporation	า
THE CEDARS OF CH	HAPEL HILL	12/31/2019	365 Days Settled	d		
CHAPEL HILL, NC 27	7517				CR Beds 78 POS B	eds 0
DURHAM					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	72.9%
Balance S	heet	Income	Statement		Length of Stay	179.6
Current Assets	5,996,277	Total Charges	5,242,336		Average Wages	19.44
Fixed Assets	0	Contract Allowance	2,051,244	39.1%	Skilled Nursing	21.7%
Other Assets	2,718,565	Operating Revenue	3,191,092	60.9%	Ancillary Service	10.1%
Total Assets	8,714,842	Operating Expense	24,539,317	769.0%	Current Ratio	1.2
Current Liabilities	5,181,024	Operating Margin	-21,348,225	-669.0%	Days to Collect	202.1
Long Term Liabilities	0	Other Income	20,983,283	657.6%	Avg Payment Days	21.3
Total Equity	3,533,818	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	8,714,842	Net Profit or Loss	(364,942)	44.40/	Return on Equity	-10.3%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

THE CITADEL AT WI		N SALEM			Proprietary - Partnership	•
	NSTON SALEM	12/31/2019	245 Days Settled			
WINSTON-SALEM, N	IC 27104	4/30/2019 1	20 Days Settled		CR Beds 230 POS Be	eds 0
FORSYTH					Key Performanac	e Ind.
PALMETTO GBA (SC	C)				Occupancy Rate	84.5%
Balance S	heet	Income	Statement		Length of Stay	141.4
Current Assets	844,238	Total Charges	8,000,793		Average Wages	17.39
Fixed Assets	286,113	Contract Allowance	2,906,334	36.3%	Skilled Nursing	72.8%
Other Assets	0	Operating Revenue	5,094,459	63.7%	Ancillary Service	27.2%
Total Assets	1,130,351	Operating Expense	5,983,870	117.5%	Current Ratio	0.2
Current Liabilities	5,385,163	Operating Margin	-889,411	-17.5%	Days to Collect	57.5
Long Term Liabilities	0	Other Income	1,001	0.0%	Avg Payment Days	209.2
Total Equity	-2,967,076	Other Expense	0	0.0%	Depreciation Rate	158.0%
Total Liab. and Equity	2,418,087	Net Profit or Loss	(888,410)	-17.4%	Return on Equity	29.9%
345092 THE CITAD	EL AT WINSTO	N SALEM			Proprietary - Partnership)
THE CITADEL AT WI	NSTON SALEM	12/31/2019	245 Days Settled			
WINSTON-SALEM, N	IC 27104	4/30/2019 1	120 Days Settled CR Beds 230 POS Beds			
						eds 0
FORSYTH					Key Performanac	
FORSYTH PALMETTO GBA (SC)		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		Key Performanac	
	,	Income	Statement		•	e Ind.
PALMETTO GBA (SC	Sheet	Income Total Charges			Occupancy Rate	e Ind. 82.1%
PALMETTO GBA (SC Balance S	Sheet		Statement	5.3%	Occupancy Rate Length of Stay	82.1% 145.5
PALMETTO GBA (SO Balance S Current Assets	1,992,154	Total Charges	• Statement 10,498,532		Occupancy Rate Length of Stay Average Wages	82.1% 145.5 17.39
PALMETTO GBA (SO Balance S Current Assets Fixed Assets	1,992,154 225,018	Total Charges Contract Allowance	2 Statement 10,498,532 557,407	94.7%	Occupancy Rate Length of Stay Average Wages Skilled Nursing	82.1% 145.5 17.39 89.1%
PALMETTO GBA (SO Balance S Current Assets Fixed Assets Other Assets	1,992,154 225,018 195,900	Total Charges Contract Allowance Operating Revenue	2 Statement 10,498,532 557,407 9,941,125	94.7% 94.6%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	82.1% 145.5 17.39 89.1% 10.9%
PALMETTO GBA (SO Balance S Current Assets Fixed Assets Other Assets Total Assets	1,992,154 225,018 195,900 2,413,072	Total Charges Contract Allowance Operating Revenue Operating Expense	2 Statement 10,498,532 557,407 9,941,125 9,405,531	94.7% 94.6% 5.4%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	82.1% 145.5 17.39 89.1% 10.9%
PALMETTO GBA (SO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	1,992,154 225,018 195,900 2,413,072 1,792,738	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	557,407 9,941,125 9,405,531 535,594	94.7% 94.6% 5.4% 0.0%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	82.1% 145.5 17.39 89.1% 10.9% 1.1 66.0
PALMETTO GBA (SC	,	lnaarra			Occupancy Rate	e Ind. 82.1%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345045 THE FOLE	Y CENTER AT C	HESTNUT RIDGE			Nonprofit - Other	
THE FOLEY CENTER	R AT CHESTNU	T 9/30/2019 3	365 Days Settled			
BLOWING ROCK, NO	C 28605				CR Beds 112 POS E	seds 0
WATAUGA					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	85.0%
Balance S	heet	Income	Statement		Length of Stay	76.2
Current Assets	1,216,290	Total Charges	12,957,880		Average Wages	21.73
Fixed Assets	60,601	Contract Allowance	4,412,482	34.1%	Skilled Nursing	67.4%
Other Assets	346,370	Operating Revenue	8,545,398	65.9%	Ancillary Service	23.9%
Total Assets	1,623,261	Operating Expense	13,156,643	154.0%	Current Ratio	3.5
Current Liabilities	344,580	Operating Margin	-4,611,245	-54.0%	Days to Collect	44.4
Long Term Liabilities	0	Other Income	1,237,976	14.5%	Avg Payment Days	8.8
Total Equity	1,278,681	Other Expense	0	0.0%	Depreciation Rate	2,143.5%
Total Liab. and Equity	1,623,261	Net Profit or Loss	(3,373,269)	-39.5%	Return on Equity	-263.8%
345542 THE FORE	ST AT DUKE IN	С			Nonprofit - Other	
THE FOREST AT DU	IKE INC	9/30/2019	365 Days Settled			
DURHAM, NC 27705					CR Beds 92 POS B	seds 0
DURHAM					Key Performana	ce Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	87.6%
Balance S	heet	Income	Statement		Length of Stay	377.3
Current Assets	8,754,589	Total Charges	25,499,807		Average Wages	19.04
Fixed Assets	45,775,594	Contract Allowance	136,031	0.5%	Skilled Nursing	12.4%
Other Assets	27,863,606	Operating Revenue	25,363,776	99.5%	Ancillary Service	1.4%
Total Assets	82,393,789	Operating Expense	24,878,838	98.1%	Current Ratio	7.1
Current Liabilities	1,229,042	Operating Margin	484,938	1.9%	Days to Collect	3.8
Long Term Liabilities	70,260,575	Other Income	1,296,860	5.1%	Avg Payment Days	14.6
Total Equity	10,904,172	Other Expense	0	0.0%	Depreciation Rate	3.3%
Total Liab. and Equity	82,393,789	Net Profit or Loss	1,781,798	7.0%	Return on Equity	16.3%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345242 THE FOUN	TAINS AT THE	ALBEMARLE			Proprietary - Corporatio	n
THE FOUNTAINS AT	THE ALBEMAR	RLE 12/31/2019	365 Days Settled	i		
TARBORO, NC 2788	6				CR Beds 86 POS B	eds 0
EDGECOMBE					Key Performana	ce Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	89.8%
Balance S	Sheet	Income	Statement		Length of Stay	235.0
Current Assets	443,272	Total Charges	9,822,680		Average Wages	16.43
Fixed Assets	638,251	Contract Allowance	694,554	7.1%	Skilled Nursing	27.8%
Other Assets	4,523,565	Operating Revenue	9,128,126	92.9%	Ancillary Service	10.0%
Total Assets	5,605,088	Operating Expense	10,373,082	113.6%	Current Ratio	0.6
Current Liabilities	721,745	Operating Margin	-1,244,956	-13.6%	Days to Collect	12.4
Long Term Liabilities	0	Other Income	888,813	9.7%	Avg Payment Days	12.1
Total Equity	4,883,343	Other Expense	0	0.0%	Depreciation Rate	144.6%
Total Liab. and Equity	5,605,088	Net Profit or Loss	(356,143)	-3.9%	Return on Equity	-7.3%
345525 THE GARD	ENS OF TAYLO	R GLEN RET COM			Nonprofit - Church	
THE GARDENS OF TOOM	TAYLOR GLEN F	RET 9/30/2019 3	365 Days Settled			
CONCORD, NC 2802	27				CR Beds 24 POS B	eds 0
CABARRUS					Key Performana	ce Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	58.7%
Balance S	Sheet	Income	Statement		Length of Stay	131.7
Current Assets	319,367	Total Charges	7,948,770		Average Wages	15.84
Fixed Assets	16,385,624	Contract Allowance	210,255	2.6%	Skilled Nursing	17.2%
Other Assets	12,569	Operating Revenue	7,738,515	97.4%	Ancillary Service	7.0%
Total Assets	16,717,560	Operating Expense	7,679,832	99.2%	Current Ratio	0.0
Current Liabilities	26,503,049	Operating Margin	58,683	0.8%	Days to Collect	13.6
Long Term Liabilities	8,040,550	Other Income	60,474	0.8%	Avg Payment Days	6.2
Total Equity	-17,826,039	Other Expense	0	0.0%	Depreciation Rate	5.6%
Total Liab. and Equity	16,717,560	Net Profit or Loss	63,121	0.8%	Return on Equity	-0.4%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345330 THE GRAY	BRIER NURS &	RETIREMENT CT			Proprietary - Corporation	1
THE GRAYBRIER NU	JRS & RETIREM	1ENT 9/30/2019 3	65 Days Settled			
TRINITY, NC 27370					CR Beds 128 POS Be	eds 0
RANDOLPH					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	80.0%
Balance S	heet	Income	Statement		Length of Stay	173.8
Current Assets	1,343,843	Total Charges	10,821,872		Average Wages	17.65
Fixed Assets	2,279,047	Contract Allowance	1,996,458	18.4%	Skilled Nursing	84.1%
Other Assets	109,182	Operating Revenue	8,825,414	81.6%	Ancillary Service	15.9%
Total Assets	3,732,072	Operating Expense	8,376,847	94.9%	Current Ratio	3.0
Current Liabilities	454,203	Operating Margin	448,567	5.1%	Days to Collect	37.6
Long Term Liabilities	0	Other Income	230,938	2.6%	Avg Payment Days	18.9
Total Equity	3,277,869	Other Expense	0	0.0%	Depreciation Rate	4.6%
-		•				
Total Liab. and Equity	3,732,072	Net Profit or Loss	679,505	7.7%	Return on Equity	20.7%
345177 THE GREE	NS AT PINEHU	RST REHAB & LIVING	G CENTER		Return on Equity Proprietary - Partnership	
-	NS AT PINEHU	RST REHAB & LIVING				
345177 THE GREEN	NS AT PINEHUI	RST REHAB & LIVING	G CENTER			,
345177 THE GREEN THE GREENS AT PIN	NS AT PINEHUI	RST REHAB & LIVING	G CENTER		Proprietary - Partnership	eds 0
345177 THE GREEN THE GREENS AT PIN LIVING CENTER PINEHURST, NC 283	NS AT PINEHUI	RST REHAB & LIVING	G CENTER		Proprietary - Partnership CR Beds 120 POS Be	eds 0
345177 THE GREENS AT PIN LIVING CENTER PINEHURST, NC 283 MOORE	NS AT PINEHUR NEHURST REHA		G CENTER		Proprietary - Partnership CR Beds 120 POS Be Key Performanac	eds 0
345177 THE GREEN THE GREENS AT PIN LIVING CENTER PINEHURST, NC 283 MOORE Novitas MD	NS AT PINEHUR NEHURST REHA		G CENTER 365 Days Settled		Proprietary - Partnership CR Beds 120 POS Be Key Performanac Occupancy Rate	eds 0 ee Ind. 74.7%
345177 THE GREEN THE GREENS AT PIN LIVING CENTER PINEHURST, NC 283 MOORE Novitas MD Balance S	NS AT PINEHUR NEHURST REHA	RST REHAB & LIVING AB & 12/31/2019 Income	G CENTER 365 Days Settled Statement		Proprietary - Partnership CR Beds 120 POS Be Key Performanac Occupancy Rate Length of Stay	eds 0 ee Ind. 74.7% 102.9
345177 THE GREEN THE GREENS AT PIN LIVING CENTER PINEHURST, NC 283 MOORE Novitas MD Balance S Current Assets	NS AT PINEHUR NEHURST REHA 874 heet 1,700,864	RST REHAB & LIVING AB & 12/31/2019 Income Total Charges	Scenter 365 Days Settled Statement 9,257,257	11.8%	Proprietary - Partnership CR Beds 120 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 ee Ind. 74.7% 102.9 20.28
345177 THE GREENS THE GREENS AT PIN LIVING CENTER PINEHURST, NC 283 MOORE Novitas MD Balance S Current Assets Fixed Assets	NS AT PINEHUR NEHURST REHA 874 heet 1,700,864 96,341	RST REHAB & LIVING AB & 12/31/2019 Income Total Charges Contract Allowance	Statement 9,257,257 1,088,844	11.8% 88.2%	Proprietary - Partnership CR Beds 120 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 re Ind. 74.7% 102.9 20.28 85.4%
THE GREENS AT PIN LIVING CENTER PINEHURST, NC 283 MOORE Novitas MD Balance S Current Assets Fixed Assets Other Assets	NS AT PINEHUR NEHURST REHA 874 heet 1,700,864 96,341 568,785	RST REHAB & LIVING AB & 12/31/2019 Income Total Charges Contract Allowance Operating Revenue	Statement 9,257,257 1,088,844 8,168,413	11.8% 88.2% 99.8%	Proprietary - Partnership CR Beds 120 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 re Ind. 74.7% 102.9 20.28 85.4% 14.6%
THE GREENS AT PIN LIVING CENTER PINEHURST, NC 283 MOORE Novitas MD Balance S Current Assets Fixed Assets Other Assets Total Assets	NS AT PINEHUR NEHURST REHA 874 heet 1,700,864 96,341 568,785 2,365,990	RST REHAB & LIVING AB & 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 9,257,257 1,088,844 8,168,413 8,149,349	11.8% 88.2% 99.8% 0.2%	Proprietary - Partnership CR Beds 120 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 re Ind. 74.7% 102.9 20.28 85.4% 14.6% 0.9
THE GREENS AT PIN LIVING CENTER PINEHURST, NC 283 MOORE Novitas MD Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	NS AT PINEHUR NEHURST REHA 374 heet 1,700,864 96,341 568,785 2,365,990 1,985,410	RST REHAB & LIVING AB & 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 9,257,257 1,088,844 8,168,413 8,149,349 19,064	11.8% 88.2% 99.8% 0.2% 0.0%	Proprietary - Partnership CR Beds 120 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 74.7% 102.9 20.28 85.4% 14.6% 0.9

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345307 THE IVY A	Γ GASTONIA LL	.C			Proprietary - Corporation	n
THE IVY AT GASTO	NIA LLC	7/31/2019 2	212 Days Settled			
GASTONIA, NC 2805	56	12/31/2019	153 Days Settled		CR Beds 50 POS E	Beds 0
GASTON					Key Performana	ce Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	83.8%
Balance S	heet	Income	Statement		Length of Stay	269.1
Current Assets	225,780	Total Charges	1,975,726		Average Wages	17.85
Fixed Assets	2,147	Contract Allowance	278,136	14.1%	Skilled Nursing	88.9%
Other Assets	0	Operating Revenue	1,697,590	85.9%	Ancillary Service	11.1%
Total Assets	227,927	Operating Expense	1,690,876	99.6%	Current Ratio	0.5
Current Liabilities	462,146	Operating Margin	6,714	0.4%	Days to Collect	97.0
Long Term Liabilities	0	Other Income	-144,025	-8.5%	Avg Payment Days	99.7
Total Equity	-234,219	Other Expense	0	0.0%	Depreciation Rate	360.6%
Total Liab. and Equity	227,927	Net Profit or Loss	(137,311)	-8.1%	Return on Equity	58.6%
345307 THE IVY A	T GASTONIA LL	.C			Proprietary - Corporation	on
THE IVY AT GASTO	NIA LLC	7/31/2019 2	212 Days Settled			
GASTONIA, NC 2805	56	12/31/2019	153 Days Settled		CR Beds 50 POS E	Reds ()
GASTON						,000 U
WISCONSIN PHYSICIANS SERVICE					Key Performana	
WISCONSIN PHYSIC	DIANS SERVICE				Key Performana Occupancy Rate	
WISCONSIN PHYSIC			: Statement		-	ce Ind.
	Sheet		• Statement 1,431,231		Occupancy Rate	ce Ind. 84.3%
Balance S	Sheet	Income		12.4%	Occupancy Rate Length of Stay	ce Ind. 84.3% 230.4
Balance S Current Assets	Sheet 560,344	Income Total Charges	1,431,231		Occupancy Rate Length of Stay Average Wages	ce Ind. 84.3% 230.4 17.85
Balance S Current Assets Fixed Assets	560,344 92,197	Income Total Charges Contract Allowance	1,431,231 177,778	87.6%	Occupancy Rate Length of Stay Average Wages Skilled Nursing	ce Ind. 84.3% 230.4 17.85 82.7%
Balance S Current Assets Fixed Assets Other Assets	560,344 92,197 135,447	Income Total Charges Contract Allowance Operating Revenue	1,431,231 177,778 1,253,453	87.6% 106.6%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	ce Ind. 84.3% 230.4 17.85 82.7% 17.3%
Balance S Current Assets Fixed Assets Other Assets Total Assets	560,344 92,197 135,447 787,988	Income Total Charges Contract Allowance Operating Revenue Operating Expense	1,431,231 177,778 1,253,453 1,335,660	87.6% 106.6% -6.6%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	ce Ind. 84.3% 230.4 17.85 82.7% 17.3% 1.1
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	560,344 92,197 135,447 787,988 526,020	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	1,431,231 177,778 1,253,453 1,335,660 -82,207	87.6% 106.6% -6.6% 0.0%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	ce Ind. 84.3% 230.4 17.85 82.7% 17.3% 1.1 131.1

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345421 THE LAUR	ELS OF CHATH	AM			Proprietary - Corporatio	n
THE LAURELS OF C	HATHAM	9/30/2019 3	365 Days Settled			
PITTSBORO, NC 273	312				CR Beds 140 POS B	eds 0
CHATHAM					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	90.0%
Balance S	Sheet	Income	Statement		Length of Stay	125.2
Current Assets	4,783,409	Total Charges	13,122,741		Average Wages	20.40
Fixed Assets	318,973	Contract Allowance	2,591,723	19.7%	Skilled Nursing	74.7%
Other Assets	0	Operating Revenue	10,531,018	80.3%	Ancillary Service	20.0%
Total Assets	5,102,382	Operating Expense	10,277,593	97.6%	Current Ratio	6.2
Current Liabilities	777,366	Operating Margin	253,425	2.4%	Days to Collect	32.1
Long Term Liabilities	39,739	Other Income	4,520	0.0%	Avg Payment Days	27.5
Total Equity	4,285,277	Other Expense	0	0.0%	Depreciation Rate	123.4%
Total Liab. and Equity	5,102,382	Net Profit or Loss	257,945	2.4%	Return on Equity	6.0%
345389 THE LAUR	ELS OF FORES	T GLENN			Proprietary - Corporatio	n
THE LAURELS OF F	OREST GLENN	9/30/2019	365 Days Settled			
GARNER, NC 27529					CR Beds 140 POS B	eds 0
WAKE					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	87.8%
Balance S	Sheet	Income	Statement		Length of Stay	87.3
Current Assets	7,429,690	Total Charges	16,455,082		Average Wages	22.22
Fixed Assets	367,418	Contract Allowance	4,057,624	24.7%	Skilled Nursing	65.7%
Other Assets	0	Operating Revenue	12,397,458	75.3%	Ancillary Service	27.3%
Total Assets	7,797,108	Operating Expense	12,592,973	101.6%	Current Ratio	10.0
Current Liabilities	744,683	Operating Margin	-195,515	-1.6%	Days to Collect	50.2
Long Term Liabilities	17,019	Other Income	2,192	0.0%	Avg Payment Days	21.5
Total Equity	7,035,406	Other Expense	0	0.0%	Depreciation Rate	343.8%
Total Liab. and Equity	7,797,108	Net Profit or Loss	(193,323)	-1.6%	Return on Equity	-2.7%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345303 THE LAUR	ELS OF GREEN	TREE RIDGE			Proprietary - Corporation	า
THE LAURELS OF G	REENTREE RIC	OGE 9/30/2019 3	365 Days Settled			
ASHEVILLE, NC 288	603				CR Beds 100 POS B	eds 0
BUNCOMBE					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	93.0%
Balance S	Sheet	Income	Statement		Length of Stay	73.3
Current Assets	4,425,910	Total Charges	12,568,586		Average Wages	22.96
Fixed Assets	1,219,793	Contract Allowance	3,133,986	24.9%	Skilled Nursing	70.7%
Other Assets	0	Operating Revenue	9,434,600	75.1%	Ancillary Service	26.3%
Total Assets	5,645,703	Operating Expense	10,069,078	106.7%	Current Ratio	6.4
Current Liabilities	688,150	Operating Margin	-634,478	-6.7%	Days to Collect	32.9
Long Term Liabilities	580,858	Other Income	3,428	0.0%	Avg Payment Days	24.9
Total Equity	4,376,695	Other Expense	0	0.0%	Depreciation Rate	119.0%
Total Liab. and Equity	5,645,703	Net Profit or Loss	(631,050)	-6.7%	Return on Equity	-14.4%
345322 THE LAUR	ELS OF HENDE	RSONVILLE			Proprietary - Corporation	า
THE LAURELS OF H	IENDERSONVIL	LE 9/30/2019 3	365 Days Settled			
HENDERSONVILLE,						
	NC 28792				CR Beds 120 POS B	eds 0
HENDERSON	NC 28792				CR Beds 120 POS B Key Performana	
HENDERSON BLUE CROSS (NOR						
	TH CAROLINA)	Income	• Statement		Key Performana	e Ind.
BLUE CROSS (NOR	TH CAROLINA) Sheet	Income Total Charges	• Statement 13,660,410		Key Performanao Occupancy Rate	ce Ind. 88.1%
BLUE CROSS (NOR	TH CAROLINA) Sheet			22.1%	Key Performanae Occupancy Rate Length of Stay	88.1% 81.8
BLUE CROSS (NOR Balance S Current Assets	TH CAROLINA) Sheet 11,810,248 243,476	Total Charges	13,660,410		Key Performanae Occupancy Rate Length of Stay Average Wages	88.1% 81.8 21.62
BLUE CROSS (NOR Balance S Current Assets Fixed Assets	TH CAROLINA) Sheet 11,810,248 243,476	Total Charges Contract Allowance	13,660,410 3,019,802	77.9%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	88.1% 81.8 21.62 70.1%
BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets	TH CAROLINA) Sheet 11,810,248 243,476 0	Total Charges Contract Allowance Operating Revenue	13,660,410 3,019,802 10,640,608	77.9% 85.7%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	88.1% 81.8 21.62 70.1% 24.2%
BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets	TH CAROLINA) Sheet 11,810,248 243,476 0 12,053,724	Total Charges Contract Allowance Operating Revenue Operating Expense	13,660,410 3,019,802 10,640,608 9,120,443	77.9% 85.7% 14.3%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	88.1% 81.8 21.62 70.1% 24.2% 22.6
BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	TH CAROLINA) Sheet 11,810,248 243,476 0 12,053,724 521,711	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	13,660,410 3,019,802 10,640,608 9,120,443 1,520,165	77.9% 85.7% 14.3% 0.1%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	88.1% 81.8 21.62 70.1% 24.2% 22.6 34.5

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345298 THE LAUR	ELS OF PENDE	R			Proprietary - Corporation	1
THE LAURELS OF P	ENDER	9/30/2019 3	865 Days Settled			
BURGAW, NC 28425	;				CR Beds 98 POS Be	eds 0
PENDER					Key Performanac	e Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	94.8%
Balance S	Sheet	Income	Statement		Length of Stay	159.2
Current Assets	3,439,257	Total Charges	10,415,452		Average Wages	19.45
Fixed Assets	263,722	Contract Allowance	2,322,566	22.3%	Skilled Nursing	74.3%
Other Assets	25,031	Operating Revenue	8,092,886	77.7%	Ancillary Service	25.0%
Total Assets	3,728,010	Operating Expense	7,767,741	96.0%	Current Ratio	1.0
Current Liabilities	3,548,048	Operating Margin	325,145	4.0%	Days to Collect	45.4
Long Term Liabilities	0	Other Income	6,814	0.1%	Avg Payment Days	101.9
Total Equity	179,962	Other Expense	0	0.0%	Depreciation Rate	138.9%
Total Liab. and Equity	3,728,010	Net Profit or Loss	331,959	4.1%	Return on Equity	184.5%
345428 THE LAUR	ELS OF SALISE	BURY			Proprietary - Corporation	1
THE LAURELS OF S	ALISBURY	9/30/2019 3	365 Days Settled			
SALISBURY, NC 281	47				CR Beds 80 POS Be	eds 0
ROWAN					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	87.1%
Balance S	Sheet	Income	Statement		Length of Stay	66.7
Current Assets	3,424,328	Total Charges	9,692,929		Average Wages	20.51
Fixed Assets	90,648	Contract Allowance	2,617,121	27.0%	Skilled Nursing	60.2%
Other Assets	0	Operating Revenue	7,075,808	73.0%	Ancillary Service	29.3%
Other Assets Total Assets	3,514,976	Operating Revenue Operating Expense	7,075,808 7,674,082		Ancillary Service Current Ratio	29.3% 6.7
				108.5%	•	
Total Assets	3,514,976	Operating Expense	7,674,082	108.5% -8.5%	Current Ratio	6.7 45.2
Total Assets Current Liabilities	3,514,976 507,714	Operating Expense Operating Margin Other Income	7,674,082	108.5% -8.5% 0.1%	Current Ratio Days to Collect	6.7

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345438 THE LAUR	ELS OF SUMMI	T RIDGE			Proprietary - Corporatio	າ
THE LAURELS OF S	UMMIT RIDGE	9/30/2019 3	865 Days Settled			
ASHEVILLE, NC 288	05				CR Beds 87 POS B	eds 0
BUNCOMBE					Key Performana	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	84.6%
Balance S	heet	Income	Statement		Length of Stay	56.5
Current Assets	2,056,974	Total Charges	10,420,248		Average Wages	22.50
Fixed Assets	469,065	Contract Allowance	2,927,284	28.1%	Skilled Nursing	59.4%
Other Assets	14,367	Operating Revenue	7,492,964	71.9%	Ancillary Service	29.7%
Total Assets	2,540,406	Operating Expense	10,069,287	134.4%	Current Ratio	3.4
Current Liabilities	608,575	Operating Margin	-2,576,323	-34.4%	Days to Collect	34.7
Long Term Liabilities	60,514	Other Income	3,695	0.0%	Avg Payment Days	21.9
Total Equity	1,871,317	Other Expense	0	0.0%	Depreciation Rate	326.1%
Total Liab. and Equity	2,540,406	Net Profit or Loss	(2,572,628)	-34.3%	Return on Equity	-137.5%
345253 THE LODG	E AT MILLS RIV	/ER			Proprietary - Corporatio	า
THE LODGE AT MILI	LS RIVER	12/31/2019	365 Days Settled			
MILLS RIVER, NC 28	3759				CR Beds 50 POS B	eds 0
HENDERSON					Key Performana	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	93.6%
Balance S	heet	Income	Statement		Length of Stay	35.7
Current Assets	2,595,393	Total Charges	8,858,745		Average Wages	19.87
Fired Assets	407.000	Contract Allowance	1,639,255	18.5%	Skilled Nursing	55.0%
Fixed Assets	167,389				3	
Other Assets	450,000	Operating Revenue	7,219,490	81.5%	Ancillary Service	45.0%
					_	
Other Assets	450,000	Operating Revenue	7,219,490	92.1%	Ancillary Service	45.0%
Other Assets Total Assets	450,000 3,212,782	Operating Revenue Operating Expense	7,219,490 6,647,153	92.1% 7.9%	Ancillary Service Current Ratio	45.0% 7.8
Other Assets Total Assets Current Liabilities	450,000 3,212,782 332,035	Operating Revenue Operating Expense Operating Margin	7,219,490 6,647,153 572,337	92.1% 7.9% 0.4%	Ancillary Service Current Ratio Days to Collect	45.0% 7.8 37.3

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345284 THE OAKS	·				Proprietary - Corporatio	n
THE OAKS		9/30/2019	365 Days Settled			
WINSTON SALEM, N	IC 27103				CR Beds 151 POS B	eds 0
FORSYTH					Key Performana	ce Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	70.5%
Balance S	Sheet	Income	Statement		Length of Stay	81.6
Current Assets	3,367,512	Total Charges	10,967,490		Average Wages	20.38
Fixed Assets	405,472	Contract Allowance	1,870,408	17.1%	Skilled Nursing	83.7%
Other Assets	0	Operating Revenue	9,097,082	82.9%	Ancillary Service	16.3%
Total Assets	3,772,984	Operating Expense	9,463,518	104.0%	Current Ratio	1.2
Current Liabilities	2,724,161	Operating Margin	-366,436	-4.0%	Days to Collect	45.3
Long Term Liabilities	0	Other Income	13,943	0.2%	Avg Payment Days	92.0
Total Equity	1,048,823	Other Expense	0	0.0%	Depreciation Rate	135.9%
Total Liab. and Equity	3,772,984	Net Profit or Loss	(352,493)	-3.9%	Return on Equity	-33.6%
345462 THE OAKS	-BREVARD				Proprietary - Other	
THE OAKS-BREVAR	D	6/30/2019	365 Days Settled			
BREVARD, NC 2871	2				CR Beds 120 POS B	eds 0
TRANSYLVANIA					Key Performana	ce Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	78.5%
Balance S	Sheet	Income	Statement		Length of Stay	129.2
Current Assets	-3,853,231	Total Charges	11,860,577		Average Wages	22.41
Fixed Assets	685,230	Contract Allowance	4,053,730	34.2%	Skilled Nursing	77.9%
Other Assets	4,188	Operating Revenue	7,806,847	65.8%	Ancillary Service	19.3%
Total Assets	-3,163,813	Operating Expense	8,878,365	113.7%	Current Ratio	(4.3)
Current Liabilities	886,494	Operating Margin	-1,071,518	-13.7%	Days to Collect	(181.3)
Long Term Liabilities	0	Other Income	5,627	0.1%	Avg Payment Days	28.1
Total Equity	-4,050,307	Other Expense	0	0.0%	Depreciation Rate	28.2%
Total Liab. and Equity	-3,163,813	Net Profit or Loss	(1,065,891)	-13.7%	Return on Equity	26.3%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

	AT SWEETEN	CREEK			Proprietary - Other	
THE OAKS AT SWEI	ETEN CREEK	12/31/2019	365 Days Settled	I		
ARDEN, NC 28704					CR Beds 100 POS B	eds 0
BUNCOMBE					Key Performana	ce Ind.
NATIONAL GOVERN	NMENT SERVIC	≣S			Occupancy Rate	84.1%
Balance S	Sheet	Income	Statement		Length of Stay	157.4
Current Assets	48,647,406	Total Charges	8,872,286		Average Wages	25.02
Fixed Assets	5,701,290	Contract Allowance	1,733,130	19.5%	Skilled Nursing	81.1%
Other Assets	8,132	Operating Revenue	7,139,156	80.5%	Ancillary Service	18.9%
Total Assets	54,356,828	Operating Expense	7,505,506	105.1%	Current Ratio	1.0
Current Liabilities	48,821,590	Operating Margin	-366,350	-5.1%	Days to Collect	35.9
Long Term Liabilities	7,160,701	Other Income	1,735	0.0%	Avg Payment Days	7.8
Total Equity	-1,625,463	Other Expense	0	0.0%	Depreciation Rate	15.5%
Total Liab. and Equity	54,356,828	Net Profit or Loss	(364,615)	-5.1%	Return on Equity	22.4%
					1. 7	
345009 THE OAKS		GLEN-MAYVIEW	<u> </u>		Proprietary - Other	
	AKER GLEN-MA		365 Days Settled			eds 0
345009 THE OAKS THE OAKS AT WHIT RALEIGH, NC 27608	AKER GLEN-MA		<u> </u>		Proprietary - Other	
345009 THE OAKS THE OAKS AT WHIT RALEIGH, NC 27608	AKER GLEN-MA		<u> </u>		Proprietary - Other CR Beds 139 POS B	
345009 THE OAKS THE OAKS AT WHIT RALEIGH, NC 27608 WAKE	TAKER GLEN-MA	AYVIEW 9/30/2019 3	<u> </u>		Proprietary - Other CR Beds 139 POS B Key Performanae	ce Ind.
345009 THE OAKS THE OAKS AT WHIT RALEIGH, NC 27608 WAKE BLUE CROSS (NOR	TAKER GLEN-MA S TH CAROLINA) Sheet	AYVIEW 9/30/2019 3	865 Days Settled		Proprietary - Other CR Beds 139 POS B Key Performanae Occupancy Rate	ce Ind. 75.7%
345009 THE OAKS THE OAKS AT WHIT RALEIGH, NC 27608 WAKE BLUE CROSS (NOR Balance S	TAKER GLEN-MA S TH CAROLINA) Sheet	AYVIEW 9/30/2019 3	865 Days Settled Statement	20.6%	Proprietary - Other CR Beds 139 POS B Key Performanae Occupancy Rate Length of Stay Average Wages	75.7% 62.7 20.70
345009 THE OAKS THE OAKS AT WHIT RALEIGH, NC 27608 WAKE BLUE CROSS (NOR Balance S Current Assets	TAKER GLEN-MA TH CAROLINA) Sheet -348,937	AYVIEW 9/30/2019 3 Income Total Charges	Statement 15,534,161	20.6%	Proprietary - Other CR Beds 139 POS B Key Performanae Occupancy Rate Length of Stay Average Wages	75.7% 62.7 20.70 67.9%
345009 THE OAKS THE OAKS AT WHIT RALEIGH, NC 27608 WAKE BLUE CROSS (NOR Balance S Current Assets Fixed Assets	TAKER GLEN-MA TH CAROLINA) Sheet -348,937 1,012,418	Income Total Charges Contract Allowance	Statement 15,534,161 3,193,941	20.6% 79.4%	Proprietary - Other CR Beds 139 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	75.7%
345009 THE OAKS THE OAKS AT WHIT RALEIGH, NC 27608 WAKE BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets	TAKER GLEN-MA TH CAROLINA) Sheet -348,937 1,012,418 986,555	Income Total Charges Contract Allowance Operating Revenue	Statement 15,534,161 3,193,941 12,340,220	20.6% 79.4% 112.9%	Proprietary - Other CR Beds 139 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	75.7% 62.7 20.70 67.9% 32.1%
345009 THE OAKS THE OAKS AT WHIT RALEIGH, NC 27608 WAKE BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets	TH CAROLINA) Sheet -348,937 1,012,418 986,555 1,650,036	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 15,534,161 3,193,941 12,340,220 13,937,444	20.6% 79.4% 112.9% -12.9%	Proprietary - Other CR Beds 139 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	75.7% 62.70 67.9% 32.1% (0.4)
345009 THE OAKS THE OAKS AT WHIT RALEIGH, NC 27608 WAKE BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	TH CAROLINA) Sheet -348,937 1,012,418 986,555 1,650,036 872,772	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 15,534,161 3,193,941 12,340,220 13,937,444 -1,597,224	20.6% 79.4% 112.9% -12.9% 0.5%	Proprietary - Other CR Beds 139 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	75.7% 62.7 20.70 67.9% 32.1% (0.4
345009 THE OAKS THE OAKS AT WHIT RALEIGH, NC 27608 WAKE BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	TH CAROLINA) Sheet -348,937 1,012,418 986,555 1,650,036 872,772	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 15,534,161 3,193,941 12,340,220 13,937,444 -1,597,224	20.6% 79.4% 112.9% -12.9%	Proprietary - Other CR Beds 139 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	75.7° 62 20.7 67.9° 32.1° (0

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345363 THE PRES	BYTERIAN HON	IE OF HAWFIELDS			Nonprofit - Other	
THE PRESBYTERIAI HAWFIELDS	N HOME OF	9/30/2019	365 Days Settled			
MEBANE, NC 27302					CR Beds 136 POS E	Beds 0
ALAMANCE					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	67.5%
Balance S	heet	Income	Statement		Length of Stay	188.3
Current Assets	1,131,237	Total Charges	8,004,330		Average Wages	15.66
Fixed Assets	340,573	Contract Allowance	1,595,942	19.9%	Skilled Nursing	83.7%
Other Assets	0	Operating Revenue	6,408,388	80.1%	Ancillary Service	12.9%
Total Assets	1,471,810	Operating Expense	7,201,254	112.4%	Current Ratio	1.6
Current Liabilities	701,851	Operating Margin	-792,866	-12.4%	Days to Collect	52.6
Long Term Liabilities	500,000	Other Income	99,310	1.5%	Avg Payment Days	34.7
Total Equity	269,959	Other Expense	0	0.0%	Depreciation Rate	1.7%
Total Liab. and Equity	1,471,810	Net Profit or Loss	(693,556)	-10.8%	Return on Equity	-256.9%
345546 THE ROSE	WOOD HEALTH	I CENTER			Nonprofit - Other	
THE ROSEWOOD HI	EALTH CENTER	12/31/2019	365 Days Settled	l		
RALEIGH, NC 27615					CR Beds 40 POS E	Beds 0
WAKE					Key Performana	ce Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	84.9%
Balance S	heet	Income	Statement		Length of Stay	155.0
Current Assets	5,317,243	Total Charges	5,695,002		Average Wages	20.05
Fixed Assets	4,437,550	Contract Allowance	1,838,222	32.3%	Skilled Nursing	78.1%
Other Assets	10,858,241	Operating Revenue	3,856,780	67.7%	Ancillary Service	13.2%
Total Assets	20,613,034	Operating Expense	18,077,825	468.7%	Current Ratio	1.1
Current Liabilities	4,845,042	Operating Margin	-14,221,045	-368.7%	Days to Collect	102.4
Long Term Liabilities	122,121	Other Income	16,708,738	433.2%	Avg Payment Days	34.2
Total Equity	15,645,871	Other Expense	0	0.0%	Depreciation Rate	1.7%
Total Liab. and Equity	20,613,034	Net Profit or Loss	2,487,693	64.5%	Return on Equity	15.9%
					, ,	

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345552 THE SHAN	NON GRAY REI	HABILITATION & REC	OVERY CENTE	R	Proprietary - Corporation	l
THE SHANNON GRA		ΓΙΟΝ & 9/30/2019 3	65 Days Settled			
JAMESTOWN, NC 27	7282				CR Beds 150 POS Be	eds 0
GUILFORD					Key Performanac	e Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	66.9%
Balance S	sheet	Income	Statement		Length of Stay	134.2
Current Assets	1,278,066	Total Charges	10,920,147		Average Wages	17.30
Fixed Assets	6,445,912	Contract Allowance	2,408,356	22.1%	Skilled Nursing	83.5%
Other Assets	31,310	Operating Revenue	8,511,791	77.9%	Ancillary Service	16.5%
Total Assets	7,755,288	Operating Expense	8,831,023	103.8%	Current Ratio	2.6
Current Liabilities	494,543	Operating Margin	-319,232	-3.8%	Days to Collect	29.6
Long Term Liabilities	7,862,096	Other Income	206,985	2.4%	Avg Payment Days	19.3
Total Equity	-601,351	Other Expense	0	0.0%	Depreciation Rate	7.1%
Total Liab. and Equity	7,755,288	Net Profit or Loss	(112,247)	-1.3%	Return on Equity	18.7%
345495 THE STEW	ART HEALTH C	ENTER			Nonprofit - Other	
THE STEWART HEA	LTH CENTER	12/31/2019	365 Days Settled	i		
CHARLOTTE, NC 28						
	210				CR Beds 60 POS Be	eds 0
MECKLENBURG	3210				CR Beds 60 POS Be	
MECKLENBURG BLUE CROSS (IOWA		TA)				
	A/SOUTH DAKO	,	Statement		Key Performanac	e Ind.
BLUE CROSS (IOWA	A/SOUTH DAKO Sheet	,	Statement 6,968,133		Key Performanac	e Ind. 87.2%
BLUE CROSS (IOWA	A/SOUTH DAKO Sheet	Income		37.9%	Key Performanac Occupancy Rate Length of Stay	e Ind. 87.2% 258.2 18.69
BLUE CROSS (IOWA Balance S Current Assets	A/SOUTH DAKO Sheet 4,266,532	Income Total Charges	6,968,133		Key Performanac Occupancy Rate Length of Stay Average Wages	e Ind. 87.2% 258.2
BLUE CROSS (IOWA Balance S Current Assets Fixed Assets	A/SOUTH DAKO Sheet 4,266,532 13,659,331	Income Total Charges Contract Allowance	6,968,133 2,642,774	62.1%	Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	e Ind. 87.2% 258.2 18.69 82.3%
BLUE CROSS (IOWA Balance S Current Assets Fixed Assets Other Assets	A/SOUTH DAKO Sheet 4,266,532 13,659,331 5,289,174	Income Total Charges Contract Allowance Operating Revenue	6,968,133 2,642,774 4,325,359	62.1% 543.3%	Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	e Ind. 87.2% 258.2 18.69 82.3% 12.9% 0.6
BLUE CROSS (IOWA Balance S Current Assets Fixed Assets Other Assets Total Assets	A/SOUTH DAKO Sheet 4,266,532 13,659,331 5,289,174 23,215,037	Income Total Charges Contract Allowance Operating Revenue Operating Expense	6,968,133 2,642,774 4,325,359 23,500,839	62.1% 543.3% -443.3%	Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	e Ind. 87.2% 258.2 18.69 82.3% 12.9% 0.6 274.0
BLUE CROSS (IOWA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	A/SOUTH DAKO Sheet 4,266,532 13,659,331 5,289,174 23,215,037 7,385,307	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	6,968,133 2,642,774 4,325,359 23,500,839 -19,175,480	62.1% 543.3% -443.3% 476.6%	Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	e Ind. 87.2% 258.2 18.69 82.3% 12.9%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345404 THREE RIV	ERS HEALTH A	AND REHAB			Proprietary - Corporation	1
THREE RIVERS HEA	ALTH AND REHA	AB 9/30/2019 3	365 Days Settled			
WINDSOR, NC 2798	3				CR Beds 80 POS Be	eds 0
BERTIE					Key Performanac	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	85.7%
Balance S	heet	Income	Statement		Length of Stay	81.5
Current Assets	2,297,769	Total Charges	6,978,778		Average Wages	18.41
Fixed Assets	145,260	Contract Allowance	1,626,163	23.3%	Skilled Nursing	72.2%
Other Assets	0	Operating Revenue	5,352,615	76.7%	Ancillary Service	22.2%
Total Assets	2,443,029	Operating Expense	5,387,296	100.6%	Current Ratio	2.6
Current Liabilities	884,064	Operating Margin	-34,681	-0.6%	Days to Collect	52.1
Long Term Liabilities	110,500	Other Income	14,862	0.3%	Avg Payment Days	51.9
Total Equity	1,448,465	Other Expense	0	0.0%	Depreciation Rate	58.3%
Total Liab. and Equity	2,443,029	Net Profit or Loss	(19,819)	-0.4%	Return on Equity	-1.4%
345513 TOWER NU	JRSING AND RE	EHABILITATION CEN	TER		Proprietary - Corporation	1
TOWER NURSING A	ND REHABILITA	ATION 9/30/2019 3	365 Days Settled			
RALEIGH, NC 27604					CR Beds 186 POS Be	eds 0
WAKE					Key Performanad	e Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	53.1%
Balance S	heet	Income	Statement		Length of Stay	197.9
Current Assets	-5,490,511	Total Charges	9,888,258		Average Wages	19.68
Fixed Assets	00.700	Contract Allowance	2,317,242	23 4%	Skilled Nursing	
	63,782			20.170	Okilica Harsing	82.1%
Other Assets	63,782	Operating Revenue	7,571,016		Ancillary Service	
				76.6%	_	82.1%
Other Assets	0	Operating Revenue	7,571,016	76.6% 107.6%	Ancillary Service	82.1% 17.9%
Other Assets Total Assets	-5,426,729	Operating Revenue Operating Expense	7,571,016 8,144,689	76.6% 107.6% -7.6%	Ancillary Service Current Ratio	82.1% 17.9% (18.9)
Other Assets Total Assets Current Liabilities	-5,426,729 290,795	Operating Revenue Operating Expense Operating Margin	7,571,016 8,144,689 -573,673	76.6% 107.6% -7.6% 4.6%	Ancillary Service Current Ratio Days to Collect	82.1% 17.9% (18.9) (267.3)

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345258 TRANSITIO	NAL HEALTH S	SERVICES OF KANN	APOLIS		Proprietary - Other	
TRANSITIONAL HEAL KANNAPOLIS	TH SERVICES	OF 12/31/2019	365 Days Settled	I		
KANNAPOLIS, NC 280	083				CR Beds 107 POS B	eds 0
CABARRUS					Key Performanad	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES .			Occupancy Rate	86.6%
Balance Sh	neet	Income	Statement		Length of Stay	109.1
Current Assets	62,232,768	Total Charges	12,425,376		Average Wages	22.17
Fixed Assets	3,878,736	Contract Allowance	3,517,251	28.3%	Skilled Nursing	78.6%
Other Assets	0	Operating Revenue	8,908,125	71.7%	Ancillary Service	21.4%
Total Assets	66,111,504	Operating Expense	9,007,760	101.1%	Current Ratio	1.0
Current Liabilities	61,938,978	Operating Margin	-99,635	-1.1%	Days to Collect	34.
Long Term Liabilities	6,809,339	Other Income	1,914,838	21.5%	Avg Payment Days	6.9
Total Equity	-2,636,813	Other Expense	0	0.0%	Depreciation Rate	41.7%
Total Liab. and Equity	66,111,504	Net Profit or Loss	1,815,203	20.4%	Return on Equity	-68.8%
345458 TREYBURN TREYBURN REHABIL			365 Days Settled	ı	Proprietary - Corporation	n
DURHAM, NC 27712	ITATION CENT	12/31/2019	303 Days Sellieu	ı	CR Beds 132 POS B	eds O
DURHAM					Key Performana	
PALMETTO GBA (NC)				Occupancy Rate	83.2%
Balance Sh	,	Income	Statement		Length of Stay	110.1
Current Assets	1,076,756	Total Charges	13,176,029		Average Wages	21.9 ⁻
Fixed Assets	242,829	Contract Allowance	2,793,726	21.2%		73.5%
Other Assets	173,190	Operating Revenue	10,382,303	78.8%	Ancillary Service	26.5%
Total Assets	1,492,775	Operating Expense	11,071,713		Current Ratio	1.
Current Liabilities	728,241	Operating Margin	-689,410	-6.6%	Days to Collect	56.9
Long Term Liabilities	250,856	Other Income	11,122		Avg Payment Days	24.0
Total Equity	513,678	Other Expense	0	0.0%	. ,	332.4%
		•			-	
– Total Liab. and Equity	1,492,775	Net Profit or Loss	(678,288)	-6.5%	Return on Equity	-132.0%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345565 TRINITY EL	LMS				Nonprofit - Church	
TRINITY ELMS		9/30/2019	365 Days Settled			
CLEMMONS, NC 270	012				CR Beds 100 POS E	Beds 0
FORSYTH					Key Performana	ice Ind.
PALMETTO GBA (SO	C)				Occupancy Rate	91.4%
Balance S	Sheet	Income	Statement		Length of Stay	99.9
Current Assets	-429,306	Total Charges	11,897,687		Average Wages	17.07
Fixed Assets	998,197	Contract Allowance	2,315,198	19.5%	Skilled Nursing	80.5%
Other Assets	0	Operating Revenue	9,582,489	80.5%	Ancillary Service	19.5%
Total Assets	568,891	Operating Expense	9,649,638	100.7%	Current Ratio	(0.7)
Current Liabilities	628,007	Operating Margin	-67,149	-0.7%	Days to Collect	35.5
Long Term Liabilities	0	Other Income	255,042	2.7%	Avg Payment Days	23.3
Total Equity	-59,116	Other Expense	0	0.0%	Depreciation Rate	45.0%
Total Liab. and Equity	568,891	Net Profit or Loss	187,893	2.0%	Return on Equity	-317.8%
345088 TRINITY G	LEN				Nonprofit - Church	
TRINITY GLEN		9/30/2019 3	365 Days Settled			
WINSTON-SALEM, N	NC 27101				CR Beds 117 POS E	Beds 0
FORSYTH					Key Performana	ice Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	93.0%
Balance S	Sheet	Income	Statement		Length of Stay	123.7
Current Assets	-2,031,887	Total Charges	14,407,056		Average Wages	17.99
Fixed Assets	647,410	Contract Allowance	4,779,627	33.2%	Skilled Nursing	80.3%
Other Assets	0	Operating Revenue	9,627,429	66.8%	Ancillary Service	19.7%
Total Assets	-1,384,477	Operating Expense	10,197,146	105.9%	Current Ratio	(2.8)
Current Liabilities	726,540	Operating Margin	-569,717	-5.9%	Days to Collect	42.9
Long Term Liabilities	2,092	Other Income	180,043	1.9%	Avg Payment Days	25.0
Total Equity	-2,113,109	Other Expense	0	0.0%	Depreciation Rate	25.1%
Total Liab. and Equity	-1,384,477	Net Profit or Loss	(389,674)	-4.0%	Return on Equity	18.4%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345554 TRINITY G	ROVE				Nonprofit - Church	
TRINITY GROVE		9/30/2019 3	65 Days Settled			
WILMINGTON, NC 2	8412				CR Beds 100 POS B	eds 0
NEW HANOVER					Key Performana	ce Ind.
EQICOR (NORTH CA	AROLINA)				Occupancy Rate	95.3%
Balance S	Sheet	Income	Statement		Length of Stay	101.7
Current Assets	-326,295	Total Charges	11,818,769		Average Wages	16.94
Fixed Assets	438,264	Contract Allowance	1,321,375	11.2%	Skilled Nursing	74.1%
Other Assets	534,197	Operating Revenue	10,497,394	88.8%	Ancillary Service	25.9%
Total Assets	646,166	Operating Expense	10,143,254	96.6%	Current Ratio	(0.6)
Current Liabilities	548,238	Operating Margin	354,140	3.4%	Days to Collect	37.6
Long Term Liabilities	50,198	Other Income	201,035	1.9%	Avg Payment Days	20.8
Total Equity	47,730	Other Expense	0	0.0%	Depreciation Rate	50.5%
Total Liab. and Equity	646,166	Net Profit or Loss	555,175	5.3%	Return on Equity	1,163.2%
345153 TRINITY O	AKS				Nonprofit - Church	
TRINITY OAKS		9/30/2019 3	65 Days Settled			
SALISBURY, NC 281	44				CR Beds 127 POS B	eds 0
ROWAN					Key Performana	ce Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	92.4%
Balance S	Sheet	Income	Statement		Length of Stay	141.3
Current Assets	6,486,949	Total Charges	14,257,829		Average Wages	18.76
Fixed Assets	361,671	Contract Allowance	3,169,870	22.2%	Skilled Nursing	78.1%
Other Assets	5,055,601	Operating Revenue	11,087,959	77.8%	Ancillary Service	13.6%
Total Assets	11,904,221	Operating Expense	10,968,983	98.9%	Current Ratio	8.6
Current Liabilities	752,117	Operating Margin	118,976	1.1%	Days to Collect	48.2
Long Term Liabilities	173,600	Other Income	223,661	2.0%	Avg Payment Days	24.0
Total Equity	10,978,504	Other Expense	0	0.0%	Depreciation Rate	34.6%
Total Liab. and Equity	11,904,221	Net Profit or Loss	342,637	2 10/	Return on Equity	3.1%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345109 TRINITY PL	_ACE				Nonprofit - Church	
TRINITY PLACE		9/30/2019 3	365 Days Settled			
ALBEMARLE, NC 28	001				CR Beds 86 POS B	eds 0
STANLY					Key Performanad	e Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	93.3%
Balance S	Sheet	Income	Statement		Length of Stay	149.4
Current Assets	2,739,813	Total Charges	8,476,170		Average Wages	18.16
Fixed Assets	480,904	Contract Allowance	1,518,708	17.9%	Skilled Nursing	78.0%
Other Assets	694,412	Operating Revenue	6,957,462	82.1%	Ancillary Service	16.1%
Total Assets	3,915,129	Operating Expense	7,484,714	107.6%	Current Ratio	6.0
Current Liabilities	458,632	Operating Margin	-527,252	-7.6%	Days to Collect	35.3
Long Term Liabilities	177,784	Other Income	296,899	4.3%	Avg Payment Days	23.7
Total Equity	3,278,713	Other Expense	0	0.0%	Depreciation Rate	18.7%
Total Liab. and Equity	3,915,129	Net Profit or Loss	(230,353)	-3.3%	Return on Equity	-7.0%
345106 TRINITY RI	DGE				Nonprofit - Church	
TRINITY RIDGE		9/30/2019 3	365 Days Settled			
HICKORY, NC 28602	2				CR Beds 120 POS B	eds 0
CATAWBA					Key Performanad	e Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	92.4%
Balance S	Sheet	Income	Statement		Length of Stay	84.8
Current Assets	134,173	Total Charges	15,083,412		Average Wages	18.34
Fixed Assets	777,447	Contract Allowance	3,847,906	25.5%	Skilled Nursing	81.0%
Other Assets	0	Operating Revenue	11,235,506	74.5%	Ancillary Service	19.0%
Total Assets	911,620	Operating Expense	11,243,895	100.1%	Current Ratio	0.2
Current Liabilities	828,974	Operating Margin	-8,389	-0.1%	Days to Collect	39.3
Long Term Liabilities	0	Other Income	203,640	1.8%	Avg Payment Days	26.5
Total Equity	82,646	Other Expense	0	0.0%	Depreciation Rate	42.5%
Total Liab. and Equity	911,620	Net Profit or Loss	195,251	1.7%	Return on Equity	236.2%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345152 TRINITY VI	LLAGE				Nonprofit - Church	
TRINITY VILLAGE		9/30/2019 3	365 Days Settled			
HICKORY, NC 28601					CR Beds 194 POS E	Beds 0
CATAWBA					Key Performana	ce Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	92.8%
Balance S	Sheet	Income	Statement		Length of Stay	149.0
Current Assets	7,218,474	Total Charges	20,577,778		Average Wages	16.53
Fixed Assets	571,741	Contract Allowance	6,800,692	33.0%	Skilled Nursing	53.0%
Other Assets	1,015,273	Operating Revenue	13,777,086	67.0%	Ancillary Service	15.6%
Total Assets	8,805,488	Operating Expense	13,968,396	101.4%	Current Ratio	7.1
Current Liabilities	1,014,163	Operating Margin	-191,310	-1.4%	Days to Collect	27.8
Long Term Liabilities	290,728	Other Income	310,478	2.3%	Avg Payment Days	25.4
Total Equity	7,500,597	Other Expense	0	0.0%	Depreciation Rate	29.9%
Total Liab. and Equity	8,805,488	Net Profit or Loss	119,168	0.9%	Return on Equity	1.6%
345475 TSALI CAR	RE CENTER				Nonprofit - Other	
TSALI CARE CENTE	R	9/30/2019 3	365 Days Settled			
CHEROKEE, NC 287	' 19				CR Beds 72 POS E	Beds 0
SWAIN					Key Performana	ce Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	73.2%
Balance S	Sheet	Income	Statement		Length of Stay	160.2
Current Assets	2,037,732	Total Charges	5,997,047		Average Wages	18.10
Fixed Assets	990,711	Contract Allowance	667,252	11.1%	Skilled Nursing	95.9%
Other Assets	0	Operating Revenue	5,329,795	88.9%	Ancillary Service	4.1%
Total Assets	3,028,443	Operating Expense	12,185,925	228.6%	Current Ratio	0.7
Current Liabilities	2,915,805	Operating Margin	-6,856,130	-128.6%	Days to Collect	74.0
Long Term Liabilities	0	Other Income	6,856,132	128.6%	Avg Payment Days	86.5
			_	0.00/	D D.	4.00/
Total Equity	112,638	Other Expense	0	0.0%	Depreciation Rate	1.8%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345235 TWIN LAKE	ES COMMUNITY	,			Nonprofit - Church	
TWIN LAKES COMM	UNITY	9/30/2019	365 Days Settled			
BURLINGTON, NC 2	7215				CR Beds 104 POS Be	eds 0
ALAMANCE					Key Performanac	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	90.7%
Balance S	heet	Income	Statement		Length of Stay	121.7
Current Assets	30,999,194	Total Charges	29,271,567		Average Wages	19.81
Fixed Assets	91,127,340	Contract Allowance	1,932,744	6.6%	Skilled Nursing	32.8%
Other Assets	2,805,590	Operating Revenue	27,338,823	93.4%	Ancillary Service	4.8%
Total Assets	124,932,124	Operating Expense	11,531,190	42.2%	Current Ratio	0.5
Current Liabilities	59,727,216	Operating Margin	15,807,633	57.8%	Days to Collect	18.1
Long Term Liabilities	15,885,000	Other Income	466,149	1.7%	Avg Payment Days	206.5
Total Equity	49,319,908	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	124,932,124	Net Profit or Loss	16,273,782	59.5%	Return on Equity	33.0%
345545 TWIN LAKE	ES COMMUNITY	MEMORY CARE			Nonprofit - Church	
TWIN LAKES COMM	UNITY MEMOR	Y CARE 9/30/2019	365 Days Settled			
BURLINGTON, NC 2	7215				CR Beds 32 POS Be	eds 0
ALAMANCE					Key Performanac	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	98.0%
Balance S	heet	Income	Statement		Length of Stay	763.5
Current Assets	30,999,194	Total Charges	3,624,211		Average Wages	18.38
Fixed Assets	91,127,340	Contract Allowance	555,403	15.3%	Skilled Nursing	49.8%
Other Assets	2,805,590	Operating Revenue	3,068,808	84.7%	Ancillary Service	2.2%
Total Assets	124,932,124	Operating Expense	2,416,715	78.8%	Current Ratio	0.5
Current Liabilities	59,727,216	Operating Margin	652,093	21.2%	Days to Collect	160.9
Long Term Liabilities	15,885,000	Other Income	19,429	0.6%	Avg Payment Days	985.3
Total Equity	49,319,908	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	124,932,124	Net Profit or Loss	671,522	21 9%	Return on Equity	1.4%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345508 UNC REX F	REHAB & NURS	ING CARE CENTER	OF APEX		Nonprofit - Other	
UNC REX REHAB & CENTER OF APEX	NURSING CARE	6/30/2019	365 Days Settled			
APEX, NC 27502					CR Beds 107 POS B	eds 0
WAKE					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	95.0%
Balance S	heet	Income	Statement		Length of Stay	48.3
Current Assets	503,146,000	Total Charges	14,928,062		Average Wages	24.81
Fixed Assets	449,141,000	Contract Allowance	3,429,415	23.0%	Skilled Nursing	76.8%
Other Assets	368,465,000	Operating Revenue	11,498,647	77.0%	Ancillary Service	23.2%
Total Assets	1,320,752,000	Operating Expense	11,742,771	102.1%	Current Ratio	3.5
Current Liabilities	145,361,000	Operating Margin	-244,124	-2.1%	Days to Collect	4,611.0
Long Term Liabilities	356,417,000	Other Income	118,238	1.0%	Avg Payment Days	3,591.0
Total Equity	818,974,000	Other Expense	0	0.0%	Depreciation Rate	0.1%
Total Liab. and Equity	1,320,752,000	Net Profit or Loss	(125,886)	-1.1%	Return on Equity	0.0%
345183 UNIVERSA	L HEALTH CAR	E & REHAB			Proprietary - Corporation	า
UNIVERSAL HEALTH	H CARE & REHA	AB 12/31/2019	365 Days Settled	i		
CONCORD, NC 2802	25				CR Beds 120 POS B	eds 0
CABARRUS					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	74.1%
Balance S	heet	Income	Statement		Length of Stay	149.0
Current Assets	-47,334	Total Charges	9,395,459		Average Wages	19.25
Fixed Assets	571,664	Contract Allowance	2,655,444	28.3%	Skilled Nursing	74.7%
Other Assets	0	Operating Revenue	6,740,015	71.7%	Ancillary Service	25.3%
Total Assets	524,330	Operating Expense	9,125,586	135.4%	Current Ratio	0.0
Current Liabilities	1,275,781	Operating Margin	-2,385,571	-35.4%	Days to Collect	42.8
Long Term Liabilities	17,040	Other Income	23,281	0.3%	Avg Payment Days	21.3
Total Equity	-768,491	Other Expense	0	0.0%	Depreciation Rate	41.8%
Total Liab. and Equity	524,330	Net Profit or Loss	(2,362,290)	05.00/	Return on Equity	307.4%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

L HEALTH CAR	E / BRUNSWICK			Proprietary - Corporatio	n
d CARE / BRUN	SWICK 12/31/2019	365 Days Settled			
				CR Beds 90 POS B	eds 0
				Key Performana	ce Ind.
TH CAROLINA)				Occupancy Rate	92.0%
Sheet	Income	Statement		Length of Stay	82.6
2,359,563	Total Charges	9,012,296		Average Wages	14.57
418,075	Contract Allowance	1,548,922	17.2%	Skilled Nursing	75.7%
0	Operating Revenue	7,463,374	82.8%	Ancillary Service	24.3%
2,777,638	Operating Expense	7,386,337	99.0%	Current Ratio	2.7
875,650	Operating Margin	77,037	1.0%	Days to Collect	32.7
6,477	Other Income	24,800	0.3%	Avg Payment Days	21.2
1,895,511	Other Expense	0	0.0%	Depreciation Rate	105.0%
2,777,638	Net Profit or Loss	101,837	1.4%	Return on Equity	5.4%
L HEALTH CAR	E / GREENVILLE			Proprietary - Corporatio	n
L HEALTH CAR		365 Days Settled		Proprietary - Corporatio	n
		365 Days Settled		Proprietary - Corporatio	
H CARE / GREEI		365 Days Settled			eds 0
H CARE / GREEI		365 Days Settled		CR Beds 120 POS B	eds 0
H CARE / GREEI 7834	NVILLE 12/31/2019	365 Days Settled		CR Beds 120 POS B Key Performana	eds 0 ce Ind.
H CARE / GREEI 7834 TH CAROLINA) Sheet	NVILLE 12/31/2019	·		CR Beds 120 POS B Key Performana Occupancy Rate	eds 0 ce Ind. 88.3%
H CARE / GREEI 7834 TH CAROLINA) Sheet	NVILLE 12/31/2019	Statement		CR Beds 120 POS B Key Performana Occupancy Rate Length of Stay	eds 0 ce Ind. 88.3% 116.5
H CARE / GREEI 7834 TH CAROLINA) Sheet 3,804,236	NVILLE 12/31/2019 Income Total Charges	Statement 11,038,785	18.5%	CR Beds 120 POS B Key Performanae Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 88.3% 116.5 13.92
H CARE / GREEI 7834 TH CAROLINA) Sheet 3,804,236 433,418	NVILLE 12/31/2019 Income Total Charges Contract Allowance	Statement 11,038,785 2,042,133	18.5% 81.5%	CR Beds 120 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 88.3% 116.5 13.92 74.2%
H CARE / GREEI 7834 TH CAROLINA) Sheet 3,804,236 433,418 0	Income Total Charges Contract Allowance Operating Revenue	Statement 11,038,785 2,042,133 8,996,652	18.5% 81.5% 97.5%	CR Beds 120 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 88.3% 116.5 13.92 74.2% 25.8%
TH CARE / GREEI TH CAROLINA) Sheet 3,804,236 433,418 0 4,237,654	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 11,038,785 2,042,133 8,996,652 8,772,715	18.5% 81.5% 97.5% 2.5%	CR Beds 120 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 88.3% 116.5 13.92 74.2% 25.8% 1.0
TH CARE / GREEI 7834 TH CAROLINA) Sheet 3,804,236 433,418 0 4,237,654 3,797,380	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	2 Statement 11,038,785 2,042,133 8,996,652 8,772,715 223,937	18.5% 81.5% 97.5% 2.5% -20.7%	CR Beds 120 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 88.3% 116.5 13.92 74.2% 25.8% 1.0 44.8
	TH CAROLINA) Sheet 2,359,563 418,075 0 2,777,638 875,650 6,477 1,895,511	TH CAROLINA) Sheet Income 2,359,563 Total Charges 418,075 Contract Allowance 0 Operating Revenue 2,777,638 Operating Expense 875,650 Operating Margin 6,477 Other Income 1,895,511 Other Expense	TH CAROLINA) Sheet Income Statement 2,359,563 Total Charges 9,012,296 418,075 Contract Allowance 1,548,922 0 Operating Revenue 7,463,374 2,777,638 Operating Expense 7,386,337 875,650 Operating Margin 77,037 6,477 Other Income 24,800 1,895,511 Other Expense 0	TH CAROLINA) Sheet Income Statement 2,359,563 Total Charges 9,012,296 418,075 Contract Allowance 1,548,922 17.2% 0 Operating Revenue 7,463,374 82.8% 2,777,638 Operating Expense 7,386,337 99.0% 875,650 Operating Margin 77,037 1.0% 6,477 Other Income 24,800 0.3% 1,895,511 Other Expense 0 0.0%	CR Beds 90 POS B Key Performance TH CAROLINA) Cheet Income Statement 2,359,563 Total Charges 9,012,296 Average Wages 418,075 Contract Allowance 1,548,922 17.2% Skilled Nursing 0 Operating Revenue 7,463,374 82.8% Ancillary Service 2,777,638 Operating Expense 7,386,337 99.0% Current Ratio 875,650 Operating Margin 77,037 1.0% Days to Collect 6,477 Other Income 24,800 0.3% Avg Payment Days 1,895,511 Other Expense 0 0.0% Depreciation Rate

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

- Corporation
80 POS Beds 0
erformanace Ind.
y Rate 77.6%
Stay 182.1
Vages 13.81
rsing 74.5%
Service 21.9%
atio 0.7
ollect 48.9
ent Days 104.7
on Rate 75.8%
Equity 231.8%
- Corporation
35 POS Beds 0
erformanace Ind.
y Rate 70.7%
Stay 169.0
Vages 12.60
rsing 70.6%
Service 18.1%
atio 0.3
ollect 57.4
ent Days 70.7
on Rate 102.0%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345522 UNIVERSA	L HEALTH CAR	E/FLETCHER			Proprietary - Corporation	1
UNIVERSAL HEALTH	H CARE/FLETCH	HER 12/31/2019	365 Days Settled			
FLETCHER, NC 2873	32				CR Beds 90 POS Be	eds 0
HENDERSON					Key Performanad	e Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	87.7%
Balance S	Sheet	Income	Statement		Length of Stay	111.2
Current Assets	2,653,723	Total Charges	9,278,837		Average Wages	17.38
Fixed Assets	160,446	Contract Allowance	2,091,083	22.5%	Skilled Nursing	78.1%
Other Assets	0	Operating Revenue	7,187,754	77.5%	Ancillary Service	21.9%
Total Assets	2,814,169	Operating Expense	7,314,253	101.8%	Current Ratio	2.4
Current Liabilities	1,100,787	Operating Margin	-126,499	-1.8%	Days to Collect	58.3
Long Term Liabilities	5,598	Other Income	15,101	0.2%	Avg Payment Days	20.7
Total Equity	1,707,784	Other Expense	0	0.0%	Depreciation Rate	165.8%
Total Liab. and Equity	2,814,169	Net Profit or Loss	(111,398)	-1.5%	Return on Equity	-6.5%
345561 UNIVERSA	L HEALTH CAR	E/FUQUAY-VARINA			Proprietary - Corporation	1
UNIVERSAL HEALTI VARINA	H CARE/FUQUA	Y- 12/31/2019	365 Days Settled			
FUQUAY VARINA, N	C 27526				CR Beds 100 POS Be	eds 0
WAKE					Key Performanad	e Ind.
PALMETTO GBA (SC	C)				Occupancy Rate	89.7%
Balance S	Sheet	Income	Statement		Length of Stay	58.6
Current Assets	1,748,575	Total Charges	10,031,829		Average Wages	15.94
Fixed Assets	99,144	Contract Allowance	1,529,822	15.2%	Skilled Nursing	66.9%
Other Assets	0	Operating Revenue	8,502,007	84.8%	Ancillary Service	33.1%
Total Assets	1,847,719	Operating Expense	8,708,111	102.4%	Current Ratio	0.7
		Operating Margin	-206,104	-2.4%	Days to Collect	52.5
Current Liabilities	2,358,498	-13				
Current Liabilities Long Term Liabilities	2,358,498 9,961	Other Income	-258,741	-3.0%	Avg Payment Days	56.0
			-258,741 0		Avg Payment Days Depreciation Rate	

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345449 UNIVERSA	L HEALTH CAR	E/KING			Proprietary - Corporation	า
UNIVERSAL HEALTH	H CARE/KING	12/31/2019	365 Days Settled			
KING, NC 27021					CR Beds 120 POS Be	eds 0
STOKES					Key Performanad	e Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	74.2%
Balance S	heet	Income	Statement		Length of Stay	111.7
Current Assets	1,719,260	Total Charges	8,240,279		Average Wages	15.27
Fixed Assets	225,736	Contract Allowance	1,051,481	12.8%	Skilled Nursing	78.4%
Other Assets	0	Operating Revenue	7,188,798	87.2%	Ancillary Service	21.6%
Total Assets	1,944,996	Operating Expense	7,904,269	110.0%	Current Ratio	1.5
Current Liabilities	1,157,639	Operating Margin	-715,471	-10.0%	Days to Collect	47.7
Long Term Liabilities	8,359	Other Income	33,158	0.5%	Avg Payment Days	22.5
Total Equity	778,998	Other Expense	0	0.0%	Depreciation Rate	104.7%
Total Liab. and Equity	1,944,996	Net Profit or Loss	(682,313)	-9.5%	Return on Equity	-87.6%
345529 UNIVERSA	L HEALTH CAR	E/NORTH RALEIGH			Proprietary - Corporation	า
UNIVERSAL HEALTH RALEIGH	H CARE/NORTH	12/31/2019	365 Days Settled			
RALEIGH, NC 27616					CR Beds 132 POS Be	eds 0
WAKE					Key Performanad	e Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	90.2%
Balance S	heet	Income	Statement		Length of Stay	112.3
Current Assets	-1,601,155	Total Charges	12,557,406		Average Wages	16.15
Fixed Assets	169,319	Contract Allowance	2,042,118	16.3%	Skilled Nursing	72.5%
Other Assets	0	Operating Revenue	10,515,288	83.7%	Ancillary Service	27.5%
Total Assets	-1,431,836	Operating Expense	12,934,768	123.0%	Current Ratio	(4.7)
Current Liabilities	341,577	Operating Margin	-2,419,480	-23.0%	Days to Collect	71.5
Long Term Liabilities	920	Other Income	129,574	1.2%	Avg Payment Days	28.1
Total Equity	-1,774,333	Other Expense	0	0.0%	Depreciation Rate	179.1%
Total Liab. and Equity	-1,431,836	Net Profit or Loss	(2,289,906)	-21.8%	Return on Equity	129.1%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345523 UNIVERSA	L HEALTH CAR	E/RAMSEUR			Proprietary - Corporation	n
UNIVERSAL HEALTI	H CARE/RAMSE	UR 12/31/2019	365 Days Settled			
RAMSEUR, NC 2731	6				CR Beds 90 POS B	eds 0
RANDOLPH					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	94.3%
Balance S	Sheet	Income	Statement		Length of Stay	178.0
Current Assets	3,025,556	Total Charges	9,016,677		Average Wages	14.26
Fixed Assets	159,279	Contract Allowance	2,215,594	24.6%	Skilled Nursing	84.8%
Other Assets	0	Operating Revenue	6,801,083	75.4%	Ancillary Service	15.2%
Total Assets	3,184,835	Operating Expense	6,928,102	101.9%	Current Ratio	3.8
Current Liabilities	793,123	Operating Margin	-127,019	-1.9%	Days to Collect	35.0
Long Term Liabilities	2,649	Other Income	24,052	0.4%	Avg Payment Days	26.0
Total Equity	2,389,063	Other Expense	0	0.0%	Depreciation Rate	138.6%
Total Liab. and Equity	3,184,835	Net Profit or Loss	(102,967)	-1.5%	Return on Equity	-4.3%
345142 UNIVERSIT	TY PLACE NURS	SING AND REHABILI	TATION CENTER		Proprietary - Corporation	n
UNIVERSITY PLACE REHABILITATION CI		9/30/2019 3	365 Days Settled			
CHARLOTTE, NC 28	262				CR Beds 217 POS B	eds 0
MECKLENBURG					Key Performana	e Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	66.3%
Balance S	Sheet	Income	Statement		Length of Stay	295.2
Current Assets	-4,811,726	Total Charges	14,365,355		Average Wages	19.65
Fixed Assets	149,084	Contract Allowance	4,141,746	28.8%	Skilled Nursing	79.1%
Other Assets	0	Operating Revenue	10,223,609	71.2%	Ancillary Service	20.9%
Total Assets	-4,662,642	Operating Expense	12,409,232	121.4%	Current Ratio	(6.7)
Current Liabilities	723,284	Operating Margin	-2,185,623	-21.4%	Days to Collect	(173.2)
Long Term Liabilities	0	Other Income	178,589	1.7%	Avg Payment Days	21.8
Long Torm Elabilities						
Total Equity	-5,385,926	Other Expense	0	0.0%	Depreciation Rate	217.1%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345247 VALLEY NU	JRSING CENTE	R			Proprietary - Corporatio	n
VALLEY NURSING C	ENTER	9/30/2019	365 Days Settled			
TAYLORSVILLE, NC	28681				CR Beds 183 POS B	eds 0
ALEXANDER					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	58.4%
Balance S	heet	Income	Statement		Length of Stay	104.8
Current Assets	2,308,780	Total Charges	19,323,619		Average Wages	18.68
Fixed Assets	656,406	Contract Allowance	7,160,290	37.1%	Skilled Nursing	81.0%
Other Assets	295,685	Operating Revenue	12,163,329	62.9%	Ancillary Service	19.0%
Total Assets	3,260,871	Operating Expense	11,793,100	97.0%	Current Ratio	2.8
Current Liabilities	835,293	Operating Margin	370,229	3.0%	Days to Collect	60.4
Long Term Liabilities	-1,645,500	Other Income	19,906	0.2%	Avg Payment Days	16.8
Total Equity	4,071,078	Other Expense	0	0.0%	Depreciation Rate	102.3%
Total Liab. and Equity	3,260,871	Net Profit or Loss	390,135	3.2%	Return on Equity	9.6%
345426 VALLEY VI			2005 Davis Calllad		Proprietary - Other	
VALLEY VIEW CARE ANDREWS, NC 2890		TER 12/31/2019	365 Days Settled		CR Beds 76 POS B	eds 0
CHEROKEE					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ΞS			Occupancy Rate	71.6%
Balance S	heet	Income	Statement		Length of Stay	143.9
Current Assets	30,931,043	Total Charges	5,616,002		Average Wages	22.52
Fixed Assets	5,524,109	Contract Allowance	1,293,677	23.0%	Skilled Nursing	79.7%
Other Assets	351	Operating Revenue	4,322,325	77.0%	Ancillary Service	20.3%
Total Assets	36,455,503	Operating Expense	5,167,654	119.6%	Current Ratio	0.8
Current Liabilities	39,483,125	Operating Margin	-845,329	-19.6%	Days to Collect	44.6
Long Term Liabilities	2,743,186	Other Income	259	0.0%	Avg Payment Days	10.3
Total Equity	-5,770,808	Other Expense	0	0.0%	Depreciation Rate	10.3%
Total Liab. and Equity	36,455,503	Net Profit or Loss	(845,070)	-19.6%	Return on Equity	14.6%
-						

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345302 VERO HEA	LTH & REHAB	OF SYLVA			Proprietary - Corporation	1
VERO HEALTH & RE	EHAB OF SYLVA	12/31/2019	306 Days Settled	I		
SYLVA, NC 28779		2/28/2019 5	59 Days Settled		CR Beds 106 POS Be	eds 0
JACKSON					Key Performanac	e Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	70.7%
Balance S	Sheet	Income	Statement		Length of Stay	113.3
Current Assets	884,488	Total Charges	1,275,992		Average Wages	22.06
Fixed Assets	389,687	Contract Allowance	149,660	11.7%	Skilled Nursing	69.7%
Other Assets	26,282	Operating Revenue	1,126,332	88.3%	Ancillary Service	30.3%
Total Assets	1,300,457	Operating Expense	1,115,062	99.0%	Current Ratio	0.6
Current Liabilities	1,598,213	Operating Margin	11,270	1.0%	Days to Collect	235.6
Long Term Liabilities	555,341	Other Income	580	0.1%	Avg Payment Days	520.1
Total Equity	-853,097	Other Expense	0	0.0%	Depreciation Rate	13.4%
Total Liab. and Equity	1,300,457	Net Profit or Loss	11,850	1.1%	Return on Equity	-1.4%
345302 VERO HEA			200 B		Proprietary - Corporation	1
VERO HEALTH & RE	HAB OF SYLVA	12/31/2019	306 Days Settled	1		
SYLVA, NC 28779		2/28/2019 5	59 Days Settled		CR Beds 106 POS Be	eds 0
JACKSON					Key Performanad	e Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	74.5%
Balance S	Sheet	Income	Statement		Length of Stay	130.6
Current Assets	710,042	Total Charges	6,451,846		Average Wages	22.06
Fixed Assets	60,584	Contract Allowance	708,366	11.0%	Skilled Nursing	75.4%
Other Assets	105,809	Operating Revenue	5,743,480	89.0%	Ancillary Service	24.6%
Total Assets	876,435	Operating Expense	6,112,873	106.4%	Current Ratio	0.6
Current Liabilities	1,244,369	Operating Margin	-369,393	-6.4%	Days to Collect	35.7
Long Term Liabilities	0	Other Income	1,459	0.0%	Avg Payment Days	53.6
T . I	-367,934	Other Expense	0	0.0%	Depreciation Rate	995.7%
Total Equity	-307,934	Other Expense	· ·	,.	Doprociation rtate	333.1 /0
Total Equity Total Liab. and Equity		Net Profit or Loss	(367,934)		Return on Equity	100.0%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345381 VILLAGE C	CARE OF KING				Proprietary - Corporatio	n
VILLAGE CARE OF F	KING	12/31/2019	365 Days Settled	I		
KING, NC 27021					CR Beds 116 POS B	eds 0
STOKES					Key Performana	ce Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	92.8%
Balance S	Sheet	Income	Statement		Length of Stay	118.4
Current Assets	937,829	Total Charges	10,729,937		Average Wages	19.01
Fixed Assets	195,684	Contract Allowance	1,827,850	17.0%	Skilled Nursing	60.1%
Other Assets	779,263	Operating Revenue	8,902,087	83.0%	Ancillary Service	27.7%
Total Assets	1,912,776	Operating Expense	8,160,702	91.7%	Current Ratio	2.2
Current Liabilities	422,548	Operating Margin	741,385	8.3%	Days to Collect	36.9
Long Term Liabilities	197	Other Income	9,616	0.1%	Avg Payment Days	17.5
Total Equity	1,490,031	Other Expense	0	0.0%	Depreciation Rate	230.2%
Total Liab. and Equity	1,912,776	Net Profit or Loss	751,001	8.4%	Return on Equity	50.4%
345380 VILLAGE G	REEN HEALTH	AND REHABILITATI	ON		Proprietary - Corporatio	n
VILLAGE GREEN HE REHABILITATION	EALTH AND	12/31/2019	365 Days Settled	I		
FAYETTEVILLE, NC	28304				CR Beds 170 POS B	eds 0
CUMBERLAND					Key Performana	ce Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	75.8%
Balance S	Sheet	Income	Statement		Length of Stay	53.7
Current Assets	3,041,013	Total Charges	20,917,926		Average Wages	16.14
Fixed Assets	3,216,482	Contract Allowance	4,935,426	23.6%	Skilled Nursing	57.7%
Other Assets	0	Operating Revenue	15,982,500	76.4%	Ancillary Service	42.3%
Total Assets	6,257,495	Operating Expense	14,697,877	92.0%	Current Ratio	1.1
Current Liabilities	2,705,298	Operating Margin	1,284,623	8.0%	Days to Collect	37.5
Long Term Liabilities	0	Other Income	62,916	0.4%	Avg Payment Days	20.7
Total Equity	3,552,197	Other Expense	0	0.0%	Depreciation Rate	40.4%
Total Liab. and Equity	6,257,495	Net Profit or Loss	1,347,539	8.4%	Return on Equity	37.9%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

343332 TINDEODO	RO HEALTH &	REHAB CENTER			Proprietary - Corporation	n
WADESBORO HEAL	.TH & REHAB CI	ENTER 12/31/2019	365 Days Settled			
WADESBORO, NC 2	<u>2</u> 8170				CR Beds 66 POS B	eds 0
ANSON					Key Performanad	e Ind.
PALMETTO GBA (No	C)				Occupancy Rate	90.2%
Balance S	Sheet	Income	Statement		Length of Stay	106.0
Current Assets	560,904	Total Charges	6,930,388		Average Wages	17.81
Fixed Assets	47,809	Contract Allowance	1,968,249	28.4%	Skilled Nursing	71.3%
Other Assets	328,489	Operating Revenue	4,962,139	71.6%	Ancillary Service	28.7%
Total Assets	937,202	Operating Expense	4,489,003	90.5%	Current Ratio	1.6
Current Liabilities	341,681	Operating Margin	473,136	9.5%	Days to Collect	38.2
Long Term Liabilities	17,631	Other Income	2,310	0.0%	Avg Payment Days	26.0
Total Equity	577,890	Other Expense	0	0.0%	Depreciation Rate	304.2%
Total Liab. and Equity	937,202	Net Profit or Loss	475,446	9.6%	Return on Equity	82.3%
345089 WALNUT (OVE HEALTH A	AND REHABILITATION	N CENTER		Proprietary - Other	
WALNUT COVE HEAREHABILITATION C		12/31/2019	365 Days Settled			
WALNUT COVE, NC					CR Beds 90 POS B	eds 0
WALNUT COVE, NC STOKES					CR Beds 90 POS B	
	27052	≣S				
STOKES	27052 NMENT SERVICE		Statement		Key Performanac	e Ind.
STOKES NATIONAL GOVERN	27052 NMENT SERVICE		Statement 10,008,460		Key Performanao Occupancy Rate	87.2%
STOKES NATIONAL GOVERN Balance S	27052 NMENT SERVICE	Income Total Charges		28.4%	Key Performanae Occupancy Rate Length of Stay Average Wages	87.2% 113.6 21.52
STOKES NATIONAL GOVERN Balance S Current Assets	27052 NMENT SERVICE Sheet 43,451,783	Income Total Charges	10,008,460		Key Performanae Occupancy Rate Length of Stay Average Wages	87.2% 113.6 21.52 79.4%
STOKES NATIONAL GOVERN Balance S Current Assets Fixed Assets	27052 NMENT SERVICE Sheet 43,451,783 4,619,232	Income Total Charges Contract Allowance Operating Revenue	10,008,460 2,846,275	71.6%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	e Ind. 87.2%
STOKES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	27052 NMENT SERVICE Sheet 43,451,783 4,619,232 7,520	Income Total Charges Contract Allowance Operating Revenue	10,008,460 2,846,275 7,162,185	71.6% 99.4%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	21.52 79.49 20.69
STOKES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	27052 NMENT SERVICE Sheet 43,451,783 4,619,232 7,520 48,078,535	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	10,008,460 2,846,275 7,162,185 7,116,425	71.6% 99.4% 0.6%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	21.52 79.49 20.69 49.8
STOKES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	27052 NMENT SERVICE Sheet 43,451,783 4,619,232 7,520 48,078,535 44,067,144	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	10,008,460 2,846,275 7,162,185 7,116,425 45,760	71.6% 99.4% 0.6% 0.0%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	21.52 79.49 20.69

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345240 WARREN H	IILLS NURSING	CENTER			Proprietary - Corporation	า
WARREN HILLS NUF	RSING CENTER	9/30/2019 3	365 Days Settled			
WARRENTON, NC 2	7589				CR Beds 160 POS B	eds 0
WARREN					Key Performanad	e Ind.
PALMETTO GBA (SC	2)				Occupancy Rate	71.3%
Balance S	heet	Income	Statement		Length of Stay	189.3
Current Assets	7,826,425	Total Charges	8,573,784		Average Wages	17.85
Fixed Assets	586,600	Contract Allowance	1,006,518	11.7%	Skilled Nursing	85.4%
Other Assets	0	Operating Revenue	7,567,266	88.3%	Ancillary Service	11.4%
Total Assets	8,413,025	Operating Expense	8,791,473	116.2%	Current Ratio	4.7
Current Liabilities	1,657,176	Operating Margin	-1,224,207	-16.2%	Days to Collect	111.2
Long Term Liabilities	1,425,600	Other Income	39,133	0.5%	Avg Payment Days	59.2
Total Equity	5,330,249	Other Expense	0	0.0%	Depreciation Rate	101.3%
Total Liab. and Equity	8,413,025	Net Profit or Loss	(1,185,074)	-15.7%	Return on Equity	-22.2%
345252 WARSAW I	NURSING AND	REHABILITATION CE	NTER		Proprietary - Partnership)
WARSAW NURSING CENTER	AND REHABILI	TATION 8/26/2019 2	238 Days Settled			
WARSAW, NC 28398	3	12/21/2010			CR Beds 100 POS B	
DUPLIN		12/31/2019	127 Days Settled		CR Beus 100 POS B	eds 0
		12/31/2019	127 Days Settled		Key Performana	
PALMETTO GBA (NO)	12/31/2019	127 Days Settled			
PALMETTO GBA (NO Balance S	•		127 Days Settled Statement		Key Performana	e Ind.
,	heet		·		Key Performanao Occupancy Rate	se Ind. 88.7%
Balance S	heet	Income	Statement	29.7%	Key Performanae Occupancy Rate Length of Stay	88.7% 215.3
Balance S Current Assets	1,081,328	Income Total Charges	Statement 5,813,183		Key Performanae Occupancy Rate Length of Stay Average Wages	88.7% 215.3 18.01
Balance S Current Assets Fixed Assets	1,081,328 0	Income Total Charges Contract Allowance	Statement 5,813,183 1,728,167	70.3%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	215.3 18.01 81.7%
Balance S Current Assets Fixed Assets Other Assets	1,081,328 0 0	Income Total Charges Contract Allowance Operating Revenue	5,813,183 1,728,167 4,085,016	70.3% 80.2%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	215.3 18.01 81.7% 18.3%
Balance S Current Assets Fixed Assets Other Assets Total Assets	1,081,328 0 0 1,081,328	Income Total Charges Contract Allowance Operating Revenue Operating Expense	5,813,183 1,728,167 4,085,016 3,275,981	70.3% 80.2% 19.8%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	215.3 18.01 81.7% 18.3%
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	1,081,328 0 0 1,081,328 867,172	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	5,813,183 1,728,167 4,085,016 3,275,981 809,035	70.3% 80.2% 19.8% 0.0%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	88.7% 215.3 18.01 81.7% 18.3% 1.2 10.3

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345252 WARSAW	NURSING AND	REHABILITATION CE	NTER		Proprietary - Partnershi)
WARSAW NURSING CENTER	AND REHABILI	TATION 8/26/2019 2	238 Days Settled			
WARSAW, NC 28398	3	12/31/2019	127 Days Settled		CR Beds 100 POS B	eds 0
DUPLIN					Key Performana	ce Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	76.9%
Balance S	Sheet	Income	Statement		Length of Stay	207.7
Current Assets	848,698	Total Charges	2,707,964		Average Wages	18.01
Fixed Assets	0	Contract Allowance	466,780	17.2%	Skilled Nursing	77.3%
Other Assets	0	Operating Revenue	2,241,184	82.8%	Ancillary Service	22.7%
Total Assets	848,698	Operating Expense	2,266,327	101.1%	Current Ratio	1.5
Current Liabilities	561,661	Operating Margin	-25,143	-1.1%	Days to Collect	116.8
Long Term Liabilities	312,180	Other Income	0	0.0%	Avg Payment Days	40.5
Total Equity	-25,143	Other Expense	0	0.0%	Depreciation Rate	0.0%
		•				
Total Liab. and Equity	848,698	Net Profit or Loss	(25,143)	-1.1%	Return on Equity	100.0%
	ON REHABILIT	ATION AND HEALTH	CARE		Proprietary - Other	100.0%
	ON REHABILIT	ATION AND HEALTH	<u> </u>		. ,	100.0%
345436 WELLINGT WELLINGTON REHA	ON REHABILIT	ATION AND HEALTH	CARE		. ,	
345436 WELLINGT WELLINGTON REHA	ON REHABILIT	ATION AND HEALTH	CARE		Proprietary - Other	eds 0
345436 WELLINGT WELLINGTON REHA HEALTHCARE KNIGHTDALE, NC 2	TON REHABILIT	ATION AND HEALTH	CARE		Proprietary - Other CR Beds 80 POS B	eds 0
345436 WELLINGT WELLINGTON REHA HEALTHCARE KNIGHTDALE, NC 2°	TON REHABILITATION AND 17545	ATION AND HEALTH	CARE		Proprietary - Other CR Beds 80 POS B Key Performana	eds 0 ce Ind.
345436 WELLINGT WELLINGTON REHA HEALTHCARE KNIGHTDALE, NC 2 WAKE NATIONAL GOVERN	TON REHABILITATION AND 17545	ATION AND HEALTH	CARE 365 Days Settled		Proprietary - Other CR Beds 80 POS B Key Performana Occupancy Rate	eds 0 ce Ind. 89.9%
345436 WELLINGT WELLINGTON REHA HEALTHCARE KNIGHTDALE, NC 2 WAKE NATIONAL GOVERN Balance S	TON REHABILITATION AND 17545 NMENT SERVICE Sheet	ATION AND HEALTH	CARE 365 Days Settled Statement		Proprietary - Other CR Beds 80 POS B Key Performana Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 89.9% 85.2 22.4
345436 WELLINGT WELLINGTON REHA HEALTHCARE KNIGHTDALE, NC 2 WAKE NATIONAL GOVERN Balance S Current Assets	TON REHABILITATION AND ASSESSED FOR THE	ATION AND HEALTH D 12/31/2019 ES Income Total Charges	CARE 365 Days Settled Statement 8,485,156	22.7%	Proprietary - Other CR Beds 80 POS B Key Performana Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 89.9% 85.2 22.4
345436 WELLINGT WELLINGTON REHA HEALTHCARE KNIGHTDALE, NC 2 WAKE NATIONAL GOVERN Balance S Current Assets	TON REHABILITATION AND ASSESSED TO THE ASSESSE	ATION AND HEALTH D 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue	CARE 365 Days Settled Statement 8,485,156 1,924,649	22.7% 77.3%	Proprietary - Other CR Beds 80 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 89.9% 85.2
345436 WELLINGT WELLINGTON REHA HEALTHCARE KNIGHTDALE, NC 27 WAKE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	TON REHABILITATION AND ASSISTANCE OF THE PROPERTY OF THE PROPE	ATION AND HEALTH D 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue	CARE 365 Days Settled Statement 8,485,156 1,924,649 6,560,507	22.7% 77.3% 102.0%	Proprietary - Other CR Beds 80 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 89.9% 85.2 22.4 81.3% 18.7% 0.9
345436 WELLINGT WELLINGTON REHAMEALTHCARE KNIGHTDALE, NC 27 WAKE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	TON REHABILITATION AND ASSISTANCE OF THE ASSISTA	ATION AND HEALTH D 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	CARE 365 Days Settled Statement 8,485,156 1,924,649 6,560,507 6,692,237	22.7% 77.3% 102.0% -2.0%	Proprietary - Other CR Beds 80 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 89.9% 85.2 22.4 81.3% 18.7% 0.9
WELLINGTON REHAMEALTHCARE KNIGHTDALE, NC 20 WAKE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	TON REHABILITATION AND ASSISTANCE OF THE ASSISTA	ATION AND HEALTH D 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	CARE 365 Days Settled Statement 8,485,156 1,924,649 6,560,507 6,692,237 -131,730	22.7% 77.3% 102.0% -2.0% 0.0%	Proprietary - Other CR Beds 80 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 89.99 85.2 22.4 81.39 18.79

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345180 WESLEY P	INES RETIREM	ENT COMM			Nonprofit - Church	
WESLEY PINES RET	FIREMENT COM	M 9/30/2019 3	365 Days Settled			
LUMBERTON, NC 28	3358				CR Beds 104 POS B	eds 0
ROBESON					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	88.2%
Balance S	heet	Income	Statement		Length of Stay	270.1
Current Assets	22,424,377	Total Charges	9,632,959		Average Wages	15.96
Fixed Assets	186,446,928	Contract Allowance	2,003,464	20.8%	Skilled Nursing	54.3%
Other Assets	126,057,242	Operating Revenue	7,629,495	79.2%	Ancillary Service	15.8%
Total Assets	334,928,547	Operating Expense	8,330,150	109.2%	Current Ratio	0.2
Current Liabilities	95,125,341	Operating Margin	-700,655	-9.2%	Days to Collect	568.1
Long Term Liabilities	156,288,253	Other Income	333,717	4.4%	Avg Payment Days	325.3
Total Equity	83,514,953	Other Expense	0	0.0%	Depreciation Rate	0.3%
Total Liab. and Equity	334,928,547	Net Profit or Loss	(366,938)	-4.8%	Return on Equity	-0.4%
345090 WESTCHE	STER MANOR A	AT PROVIDENCE PLA	CE		Nonprofit - Other	
WESTCHESTER MA PLACE	NOR AT PROVII	DENCE 9/30/2019 3	865 Days Settled			
HIGH POINT, NC 272	200					
GUILFORD	202				CR Beds 129 POS B	eds 0
	202				CR Beds 129 POS B	
BLUE CROSS (NOR						
BLUE CROSS (NOR	TH CAROLINA)	Income	Statement		Key Performana	ce Ind.
•	TH CAROLINA) Sheet	Income Total Charges	Statement 14,323,615		Key Performana Occupancy Rate	ce Ind. 89.5%
Balance S	TH CAROLINA) Sheet			26.4%	Key Performana Occupancy Rate Length of Stay	89.5% 115.4
Balance S Current Assets	TH CAROLINA) Sheet 2,174,158	Total Charges	14,323,615		Key Performana Occupancy Rate Length of Stay Average Wages	89.5% 115.4 20.07
Balance S Current Assets Fixed Assets	TH CAROLINA) Sheet 2,174,158	Total Charges Contract Allowance	14,323,615 3,775,411	73.6%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	89.5% 115.4 20.07 76.7%
Balance S Current Assets Fixed Assets Other Assets	TH CAROLINA) Sheet 2,174,158 0 0	Total Charges Contract Allowance Operating Revenue	14,323,615 3,775,411 10,548,204	73.6% 99.6%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	89.5% 115.4 20.07 76.7% 23.3%
Balance S Current Assets Fixed Assets Other Assets Total Assets	TH CAROLINA) Sheet 2,174,158 0 0 2,174,158	Total Charges Contract Allowance Operating Revenue Operating Expense	14,323,615 3,775,411 10,548,204 10,507,683	73.6% 99.6% 0.4%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	89.5% 115.4 20.07 76.7% 23.3% 1.0
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	TH CAROLINA) Sheet 2,174,158 0 0 2,174,158 2,184,149	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	14,323,615 3,775,411 10,548,204 10,507,683 40,521	73.6% 99.6% 0.4% 0.2%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	20.07 76.7% 23.3% 1.0 38.7

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345432 WESTERN	NORTH CAROL	INA BAPTIST HOME			Nonprofit - Church	
WESTERN NORTH (HOME	CAROLINA BAP	ΓIST 9/30/2019 3	865 Days Settled			
ASHEVILLE, NC 288	06				CR Beds 100 POS Be	eds 0
BUNCOMBE					Key Performanac	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	49.8%
Balance S	Sheet	Income	Statement		Length of Stay	267.0
Current Assets	-2,385,876	Total Charges	7,719,236		Average Wages	17.78
Fixed Assets	4,462,075	Contract Allowance	1,963,421	25.4%	Skilled Nursing	72.4%
Other Assets	5,899	Operating Revenue	5,755,815	74.6%	Ancillary Service	8.4%
Total Assets	2,082,098	Operating Expense	6,982,729	121.3%	Current Ratio	(11.4)
Current Liabilities	209,177	Operating Margin	-1,226,914	-21.3%	Days to Collect	20.3
Long Term Liabilities	472	Other Income	107,792	1.9%	Avg Payment Days	7.5
Total Equity	1,872,449	Other Expense	0	0.0%	Depreciation Rate	4.0%
Total Liab. and Equity	2,082,098	Net Profit or Loss	(1,157,526)	-20.1%	Return on Equity	-61.8%
345216 WESTFIEL	D REHABILITA	TION AND HEALTH C	ENTER		Proprietary - Corporation	ı
WESTFIELD REHAB HEALTH CENTER	ILITATION AND	9/30/2019 3	365 Days Settled			
SANFORD, NC 2733	0				CR Beds 83 POS Be	
LEE						eas u
DI LIE OD 000 (LIOD					Key Performanac	
BLUE CROSS (NOR	TH CAROLINA)				Key Performanao Occupancy Rate	
BLUE CROSS (NOR Balance S	•	Income	Statement		•	e Ind.
•	Sheet	Income Total Charges	Statement 10,271,811		Occupancy Rate	ee Ind. 86.1%
Balance S	Sheet			27.9%	Occupancy Rate Length of Stay	86.1% 59.4
Balance S Current Assets	Sheet 19,096	Total Charges	10,271,811		Occupancy Rate Length of Stay Average Wages	se Ind. 86.1% 59.4 20.99
Balance S Current Assets Fixed Assets	19,096 51,981	Total Charges Contract Allowance	10,271,811 2,862,489	72.1%	Occupancy Rate Length of Stay Average Wages Skilled Nursing	se Ind. 86.1% 59.4 20.99 72.0%
Balance S Current Assets Fixed Assets Other Assets	19,096 51,981 0	Total Charges Contract Allowance Operating Revenue	10,271,811 2,862,489 7,409,322	72.1% 98.9%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	se Ind. 86.1% 59.4 20.99 72.0% 28.0%
Balance S Current Assets Fixed Assets Other Assets Total Assets	19,096 51,981 0 71,077	Total Charges Contract Allowance Operating Revenue Operating Expense	10,271,811 2,862,489 7,409,322 7,331,342	72.1% 98.9% 1.1%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	se Ind. 86.1% 59.4 20.99 72.0% 28.0% 0.0
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	19,096 51,981 0 71,077 1,777,485	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	10,271,811 2,862,489 7,409,322 7,331,342 77,980	72.1% 98.9% 1.1% 0.3%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	se Ind. 86.1% 59.4 20.99 72.0% 28.0% 0.0 40.1

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345450 WESTWOO	DD HEALTH ANI	O REHABILITA			Proprietary - Other	
WESTWOOD HEALT	H AND REHABI	LITA 12/31/2019	365 Days Settled	I		
ARCHDALE, NC 272	63				CR Beds 68 POS B	eds 0
RANDOLPH					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	≣S			Occupancy Rate	84.7%
Balance S	Sheet	Income	Statement		Length of Stay	131.4
Current Assets	30,562,452	Total Charges	7,130,099		Average Wages	22.31
Fixed Assets	4,275,883	Contract Allowance	2,026,221	28.4%	Skilled Nursing	85.1%
Other Assets	1,025	Operating Revenue	5,103,878	71.6%	Ancillary Service	14.9%
Total Assets	34,839,360	Operating Expense	5,477,557	107.3%	Current Ratio	0.9
Current Liabilities	33,855,153	Operating Margin	-373,679	-7.3%	Days to Collect	43.8
Long Term Liabilities	3,872,502	Other Income	324,944	6.4%	Avg Payment Days	7.2
Total Equity	-2,888,295	Other Expense	0	0.0%	Depreciation Rate	13.3%
Total Liab. and Equity	34,839,360	Net Profit or Loss	(48,735)	-1.0%	Return on Equity	1.7%
345205 WESTWOO	DD HILLS NURS	ING AND REHABILIT	ATION CENTER		Proprietary - Corporatio	n
WESTWOOD HILLS REHABILITATION CI		9/30/2019	365 Days Settled			
WILKESBORO, NC 2	28697				CR Beds 186 POS B	eds 0
WILKES					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	75.7%
Balance S	Sheet	Income	Statement		Length of Stay	151.6
Current Assets	11,166,295	Total Charges	14,899,353		Average Wages	16.56
Fixed Assets	76,650	Contract Allowance	3,619,587	24.3%	Skilled Nursing	75.0%
Other Assets	0	Operating Revenue	11,279,766	75.7%	Ancillary Service	22.6%
Total Assets	11,242,945	Operating Expense	11,369,841	100.8%	Current Ratio	26.9
Current Liabilities	415,426	Operating Margin	-90,075	-0.8%	Days to Collect	359.4
Long Term Liabilities	0	Other Income	309,540	2.7%	Avg Payment Days	14.5
Total Equity	10,827,519	Other Expense	0	0.0%	Depreciation Rate	83.4%
Total Liab. and Equity	11,242,945	Net Profit or Loss	219,465	1.9%	Return on Equity	2.0%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345546 WITHOUTERIN	NG PINES NURS	SING & REHAB CENT	ER		Proprietary - Corporation	n
WHISPERING PINES CENTER	S NURSING & RI	EHAB 9/30/2019 3	65 Days Settled			
FAYETTEVILLE, NC	28301				CR Beds 88 POS B	eds 0
CUMBERLAND					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	91.0%
Balance S	heet	Income	Statement		Length of Stay	82.6
Current Assets	1,396,625	Total Charges	10,860,854		Average Wages	16.74
Fixed Assets	83,897	Contract Allowance	2,621,415	24.1%	Skilled Nursing	72.4%
Other Assets	7,300	Operating Revenue	8,239,439	75.9%	Ancillary Service	26.0%
Total Assets	1,487,822	Operating Expense	8,062,217	97.8%	Current Ratio	4.5
Current Liabilities	313,170	Operating Margin	177,222	2.2%	Days to Collect	32.5
Long Term Liabilities	0	Other Income	121,727	1.5%	Avg Payment Days	25.4
Total Equity	1,174,652	Other Expense	0	0.0%	Depreciation Rate	120.0%
Total Liab. and Equity	1,487,822	Net Profit or Loss	298,949	3.6%	Return on Equity	25.5%
345301 WHITE OA	K MANOR - BUF	RLINGTON			Proprietary - Corporation	n
WHITE OAK MANOR	- BURLINGTON	N 9/30/2019 3	365 Days Settled			
WHITE OAK MANOR BURLINGTON, NC 2		N 9/30/2019 3	865 Days Settled		CR Beds 160 POS B	eds 0
		N 9/30/2019 3	865 Days Settled		CR Beds 160 POS B	
BURLINGTON, NC 2	7217	N 9/30/2019 3	865 Days Settled			
BURLINGTON, NC 2 ALAMANCE	7217 TH CAROLINA)		Statement		Key Performana	e Ind.
BURLINGTON, NC 2 ALAMANCE BLUE CROSS (SOU	7217 TH CAROLINA) Sheet		·		Key Performanao Occupancy Rate	ce Ind. 79.2%
BURLINGTON, NC 2 ALAMANCE BLUE CROSS (SOU	7217 TH CAROLINA) Sheet	Income	Statement	14.8%	Key Performanae Occupancy Rate Length of Stay	79.2% 158.4
BURLINGTON, NC 2 ALAMANCE BLUE CROSS (SOU Balance S Current Assets	7217 TH CAROLINA) Sheet 1,693,561	Income Total Charges	Statement 11,705,592		Key Performanae Occupancy Rate Length of Stay Average Wages	79.2% 158.4 17.49
BURLINGTON, NC 2 ALAMANCE BLUE CROSS (SOU' Balance S Current Assets Fixed Assets	7217 TH CAROLINA) Sheet 1,693,561 294,089	Income Total Charges Contract Allowance	Statement 11,705,592 1,732,666	85.2%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	79.2% 158.4 17.49 80.8%
BURLINGTON, NC 2 ALAMANCE BLUE CROSS (SOUTH Balance Sourcent Assets Fixed Assets Other Assets	7217 TH CAROLINA) Sheet 1,693,561 294,089 0	Income Total Charges Contract Allowance Operating Revenue	Statement 11,705,592 1,732,666 9,972,926	85.2% 105.9%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	79.2% 158.4 17.49 80.8% 19.2%
BURLINGTON, NC 2 ALAMANCE BLUE CROSS (SOU' Balance S Current Assets Fixed Assets Other Assets Total Assets	7217 TH CAROLINA) Sheet 1,693,561 294,089 0 1,987,650	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 11,705,592 1,732,666 9,972,926 10,557,917	85.2% 105.9% -5.9%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	79.2% 158.4 17.49 80.8% 19.2% 2.5
BURLINGTON, NC 2 ALAMANCE BLUE CROSS (SOUTH Balance Sourcent Assets Fixed Assets Other Assets Total Assets Current Liabilities	7217 TH CAROLINA) Sheet 1,693,561 294,089 0 1,987,650 685,636	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 11,705,592 1,732,666 9,972,926 10,557,917 -584,991	85.2% 105.9% -5.9% 84.3%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	79.2% 158.4 17.49 80.8% 19.2% 2.5 56.7

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

343230 WIIII OA	K MANOR - CHA	ARLOTTE			Proprietary - Corporatio	n
WHITE OAK MANOR	R - CHARLOTTE	9/30/2019 3	65 Days Settled			
CHARLOTTE, NC 28	211				CR Beds 180 POS B	eds 0
MECKLENBURG					Key Performana	ce Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	77.5%
Balance S	Sheet	Income	Statement		Length of Stay	213.0
Current Assets	1,108,159	Total Charges	12,554,088		Average Wages	18.76
Fixed Assets	295,186	Contract Allowance	1,561,699	12.4%	Skilled Nursing	80.8%
Other Assets	0	Operating Revenue	10,992,389	87.6%	Ancillary Service	19.1%
Total Assets	1,403,345	Operating Expense	11,681,876	106.3%	Current Ratio	1.5
Current Liabilities	751,472	Operating Margin	-689,487	-6.3%	Days to Collect	31.5
Long Term Liabilities	0	Other Income	6,027,483	54.8%	Avg Payment Days	21.8
Total Equity	651,873	Other Expense	0	0.0%	Depreciation Rate	28.7%
Total Liab. and Equity	1,403,345	Net Profit or Loss	5,337,996	48.6%	Return on Equity	818.9%
	K MANOR - KIN		65 Days Settled		Proprietary - Corporatio	n
345151 WHITE OA WHITE OAK MANOR KINGS MOUNTAIN,	R - KINGS MOUN		65 Days Settled		Proprietary - Corporation CR Beds 154 POS B	
WHITE OAK MANOR	R - KINGS MOUN		65 Days Settled			eds 0
WHITE OAK MANOR	R - KINGS MOUN NC 28086		65 Days Settled		CR Beds 154 POS B	eds 0
WHITE OAK MANOR KINGS MOUNTAIN, I CLEVELAND	R - KINGS MOUN NC 28086 TH CAROLINA)	ITAIN 9/30/2019 3	65 Days Settled Statement		CR Beds 154 POS B	eds 0 ce Ind. 83.1%
WHITE OAK MANOR KINGS MOUNTAIN, I CLEVELAND BLUE CROSS (SOU	R - KINGS MOUN NC 28086 TH CAROLINA)	ITAIN 9/30/2019 3			CR Beds 154 POS B Key Performana Occupancy Rate	eds 0 ce Ind. 83.1% 193.0
WHITE OAK MANOR KINGS MOUNTAIN, I CLEVELAND BLUE CROSS (SOU' Balance S	R - KINGS MOUN NC 28086 TH CAROLINA) Sheet	ITAIN 9/30/2019 3	Statement	12.7%	CR Beds 154 POS B Key Performana Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 83.1% 193.0 17.80
WHITE OAK MANOR KINGS MOUNTAIN, I CLEVELAND BLUE CROSS (SOU' Balance S Current Assets	R - KINGS MOUN NC 28086 TH CAROLINA) Sheet 1,048,228	ITAIN 9/30/2019 3 Income Total Charges	Statement 11,829,560		CR Beds 154 POS B Key Performana Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind.
WHITE OAK MANOR KINGS MOUNTAIN, I CLEVELAND BLUE CROSS (SOU' Balance S Current Assets Fixed Assets	R - KINGS MOUN NC 28086 TH CAROLINA) Sheet 1,048,228 255,878	ITAIN 9/30/2019 3 Income Total Charges Contract Allowance	Statement 11,829,560 1,504,157	87.3%	CR Beds 154 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 83.1% 193.0 17.80 81.5%
WHITE OAK MANOR KINGS MOUNTAIN, I CLEVELAND BLUE CROSS (SOU' Balance S Current Assets Fixed Assets Other Assets	R - KINGS MOUN NC 28086 TH CAROLINA) Sheet 1,048,228 255,878 1,737,543	ITAIN 9/30/2019 3 Income Total Charges Contract Allowance Operating Revenue	Statement 11,829,560 1,504,157 10,325,403	87.3%	CR Beds 154 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 83.1% 193.0 17.80 81.5% 18.5%
WHITE OAK MANOR KINGS MOUNTAIN, I CLEVELAND BLUE CROSS (SOU' Balance S Current Assets Fixed Assets Other Assets Total Assets	R - KINGS MOUN NC 28086 TH CAROLINA) Sheet 1,048,228 255,878 1,737,543 3,041,649	ITAIN 9/30/2019 3 Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 11,829,560 1,504,157 10,325,403 9,958,353	87.3% 96.4% 3.6%	CR Beds 154 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 83.1% 193.0 17.80 81.5% 18.5% 1.4
WHITE OAK MANOR KINGS MOUNTAIN, I CLEVELAND BLUE CROSS (SOU' Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	R - KINGS MOUN NC 28086 TH CAROLINA) Sheet 1,048,228 255,878 1,737,543 3,041,649 743,593	ITAIN 9/30/2019 3 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 11,829,560 1,504,157 10,325,403 9,958,353 367,050	87.3% 96.4% 3.6% 0.0%	CR Beds 154 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 83.1% 193.0 17.80 81.5% 18.5%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345083 WHITE OA	K MANOR - RUT	HERFORDTON			Proprietary - Corporation	1
WHITE OAK MANOR	≀ - RUTHERFOR	DTON 9/30/2019 3	365 Days Settled			
RUTHERFORDTON,	NC 28139	11/30/2019	61 Days Settled		CR Beds 80 POS Be	eds 0
RUTHERFORD					Key Performanac	e Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	82.6%
Balance S	heet	Income	Statement		Length of Stay	175.3
Current Assets	637,605	Total Charges	1,053,337		Average Wages	18.15
Fixed Assets	135,151	Contract Allowance	120,336	11.4%	Skilled Nursing	86.3%
Other Assets	-6,603,602	Operating Revenue	933,001	88.6%	Ancillary Service	13.5%
Total Assets	-5,830,846	Operating Expense	1,041,510	111.6%	Current Ratio	2.0
Current Liabilities	314,854	Operating Margin	-108,509	-11.6%	Days to Collect	158.6
Long Term Liabilities	0	Other Income	896	0.1%	Avg Payment Days	96.3
Total Equity	-6,145,700	Other Expense	0	0.0%	Depreciation Rate	3.0%
Total Liab. and Equity	-5,830,846	Net Profit or Loss	(107,613)	-11.5%	Return on Equity	1.8%
345083 WHITE OA	K MANOR - RUT	HERFORDTON			Proprietary - Corporation	1
WHITE OAK MANOR	: - RUTHERFOR	DTON 9/30/2019 3	365 Days Settled			
RUTHERFORDTON,	NC 20420	44/00/0040				
RUTHERFORD	NC 28139	11/30/2019	61 Days Settled		CR Beds 80 POS Be	eds 0
	NC 28139	11/30/2019	61 Days Settled		CR Beds 80 POS Be	
BLUE CROSS (SOU		11/30/2019	61 Days Settled			e Ind.
BLUE CROSS (SOU	TH CAROLINA)		61 Days Settled Statement		Key Performanac	e Ind. 86.0%
`	TH CAROLINA)				Key Performanao Occupancy Rate	e Ind. 86.0% 187.4
Balance S	TH CAROLINA) Sheet	Income	Statement	14.2%	Key Performanac Occupancy Rate Length of Stay Average Wages	86.0% 187.4 18.15
Balance S Current Assets	TH CAROLINA) Sheet 454,949	Income Total Charges	• Statement 6,591,809		Key Performanac Occupancy Rate Length of Stay Average Wages	86.0% 187.4 18.15 82.6%
Balance S Current Assets Fixed Assets	TH CAROLINA) Sheet 454,949 142,938	Income Total Charges Contract Allowance	Statement 6,591,809 933,324	85.8%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	86.0% 187.4 18.15 82.6% 17.3%
Balance S Current Assets Fixed Assets Other Assets	TH CAROLINA) Sheet 454,949 142,938 -6,195,664	Income Total Charges Contract Allowance Operating Revenue	933,324 5,658,485	85.8% 116.3%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	86.0% 187.4 18.15 82.6% 17.3%
Balance S Current Assets Fixed Assets Other Assets Total Assets	TH CAROLINA) Sheet 454,949 142,938 -6,195,664 -5,597,777	Income Total Charges Contract Allowance Operating Revenue Operating Expense	933,324 5,658,485 6,582,787	85.8% 116.3% -16.3%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	86.0% 187.4 18.15 82.6% 17.3% 1.0
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	TH CAROLINA) Sheet 454,949 142,938 -6,195,664 -5,597,777 440,311	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	6,591,809 933,324 5,658,485 6,582,787 -924,302	85.8% 116.3% -16.3% 0.1%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	e Ind. 86.0% 187.4

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345171 WHITE OA	K MANOR - SHE	ELBY			Proprietary - Corporation	n
WHITE OAK MANOR	R - SHELBY	9/30/2019 3	365 Days Settled			
SHELBY, NC 28150					CR Beds 160 POS B	eds 0
CLEVELAND					Key Performana	ce Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	74.5%
Balance S	Sheet	Income	Statement		Length of Stay	118.2
Current Assets	1,012,035	Total Charges	12,211,355		Average Wages	18.34
Fixed Assets	716,951	Contract Allowance	1,998,742	16.4%	Skilled Nursing	80.5%
Other Assets	-5,521,088	Operating Revenue	10,212,613	83.6%	Ancillary Service	19.5%
Total Assets	-3,792,102	Operating Expense	11,077,390	108.5%	Current Ratio	1.4
Current Liabilities	706,451	Operating Margin	-864,777	-8.5%	Days to Collect	31.1
Long Term Liabilities	0	Other Income	-1,415	0.0%	Avg Payment Days	17.3
Total Equity	-4,498,553	Other Expense	0	0.0%	Depreciation Rate	26.6%
Total Liab. and Equity	-3,792,102	Net Profit or Loss	(866,192)	-8.5%	Return on Equity	19.3%
345127 WHITE OA	K MANOR - TRY	′ON			Proprietary - Corporation	n
WHITE OAK MANOR	R - TRYON	9/30/2019 3	365 Days Settled			
TRYON, NC 28782					CR Beds 70 POS B	eds 0
POLK					Key Performana	ce Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	89.5%
Balance S	Sheet	Income	Statement		Length of Stay	132.9
Current Assets	422,130	Total Charges	6,720,720		Average Wages	14.33
Fixed Assets	397,911	Contract Allowance	1,183,813	17.6%	Skilled Nursing	80.6%
	0.10	Operating Revenue	5,536,907	82.4%	Ancillary Service	19.4%
Other Assets	819	Operating Nevertae				
Other Assets Total Assets	820,860	Operating Expense	6,208,917	112.1%	Current Ratio	
			6,208,917		Current Ratio Days to Collect	0.9
Total Assets	820,860	Operating Expense		-12.1%		0.9 19.4
Total Assets Current Liabilities	820,860 465,903	Operating Expense Operating Margin	-672,010	-12.1% 100.3%	Days to Collect	0.9 19.4 22.5 13.1%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

3.000	K OF WAXHAW				Proprietary - Corporation	n
WHITE OAK OF WAX	XHAW	9/30/2019 3	865 Days Settled			
WAXHAW, NC 28173	3				CR Beds 100 POS E	seds 0
UNION					Key Performana	ce Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	91.6%
Balance S	heet	Income	Statement		Length of Stay	71.5
Current Assets	829,609	Total Charges	11,134,190		Average Wages	17.89
Fixed Assets	664,653	Contract Allowance	1,966,432	17.7%	Skilled Nursing	80.0%
Other Assets	-6,091,093	Operating Revenue	9,167,758	82.3%	Ancillary Service	20.0%
Total Assets	-4,596,831	Operating Expense	9,517,789	103.8%	Current Ratio	1.4
Current Liabilities	598,226	Operating Margin	-350,031	-3.8%	Days to Collect	28.1
Long Term Liabilities	0	Other Income	-1,639	0.0%	Avg Payment Days	18.9
Total Equity	-5,195,057	Other Expense	0	0.0%	Depreciation Rate	33.0%
Total Liab. and Equity	-4,596,831	Net Profit or Loss	(351,670)	-3.8%	Return on Equity	6.8%
345506 WHITESTO	NE A MASONIO	C AND EASTERN STA	AR COMMUNITY		Nonprofit - Church	
WHITESTONE A MA	ASONIC AND EA	CTEDN 40/04/0040				
l .		STERN 12/31/2019	365 Days Settled			
GREENSBORO, NC		STERN 12/31/2019	365 Days Settled	l	CR Beds 100 POS E	seds 0
GREENSBORO, NC GUILFORD		STERN 12/31/2019	365 Days Settled	l	CR Beds 100 POS E	
	27407	STERN 12/31/2019	365 Days Settled	l		
GUILFORD	27407 TH CAROLINA)		365 Days Settled		Key Performana	ce Ind.
GUILFORD BLUE CROSS (NOR	27407 TH CAROLINA) Sheet		·		Key Performana Occupancy Rate	ce Ind. 95.2%
GUILFORD BLUE CROSS (NOR' Balance S	27407 TH CAROLINA) Sheet 8,557,642	Income	Statement		Key Performana Occupancy Rate Length of Stay	ce Ind. 95.2% 86.4
GUILFORD BLUE CROSS (NOR' Balance S Current Assets	27407 TH CAROLINA) Sheet 8,557,642	Income Total Charges	Statement 10,211,110	15.0%	Key Performana Occupancy Rate Length of Stay Average Wages	95.2% 86.4 17.89
GUILFORD BLUE CROSS (NOR' Balance S Current Assets Fixed Assets	27407 TH CAROLINA) Sheet 8,557,642 29,848,716	Income Total Charges Contract Allowance	Statement 10,211,110 1,529,658	15.0% 85.0%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	95.2% 86.4 17.89 51.9%
GUILFORD BLUE CROSS (NOR' Balance S Current Assets Fixed Assets Other Assets	27407 TH CAROLINA) Sheet 8,557,642 29,848,716 21,120,702	Income Total Charges Contract Allowance Operating Revenue	Statement 10,211,110 1,529,658 8,681,452	15.0% 85.0% 202.4%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	95.2% 86.4 17.89 51.9% 14.5%
GUILFORD BLUE CROSS (NOR' Balance S Current Assets Fixed Assets Other Assets Total Assets	27407 TH CAROLINA) Sheet 8,557,642 29,848,716 21,120,702 59,527,060	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 10,211,110 1,529,658 8,681,452 17,573,917	15.0% 85.0% 202.4% -102.4%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	95.2% 86.4 17.89 51.9% 14.5%
GUILFORD BLUE CROSS (NOR: Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	27407 TH CAROLINA) Sheet 8,557,642 29,848,716 21,120,702 59,527,060 17,034,173	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 10,211,110 1,529,658 8,681,452 17,573,917 -8,892,465	15.0% 85.0% 202.4% -102.4% 138.6%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	95.2% 86.4 17.89 51.9% 14.5% 0.5

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345401 WILKES SI	ENIOR VILLAGE	<u> </u>			Proprietary - Corporation	n
WILKES SENIOR VIL	LAGE	9/30/2019 3	365 Days Settled			
NORTH WILKESBOF	RO, NC 28659				CR Beds 130 POS B	eds 0
WILKES					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	90.1%
Balance S	Sheet	Income	Statement		Length of Stay	76.2
Current Assets	2,944,575	Total Charges	18,051,464		Average Wages	16.92
Fixed Assets	310,893	Contract Allowance	6,451,129	35.7%	Skilled Nursing	54.4%
Other Assets	0	Operating Revenue	11,600,335	64.3%	Ancillary Service	37.1%
Total Assets	3,255,468	Operating Expense	10,879,849	93.8%	Current Ratio	1.9
Current Liabilities	1,564,033	Operating Margin	720,486	6.2%	Days to Collect	33.3
Long Term Liabilities	20,202	Other Income	112,859	1.0%	Avg Payment Days	30.5
Total Equity	1,671,233	Other Expense	0	0.0%	Depreciation Rate	98.1%
Total Liab. and Equity	3,255,468	Net Profit or Loss	833,345	7.2%	Return on Equity	49.9%
345113 WILLOW C	REEK NURSING	AND REHABILITAT	ION CENTER		Proprietary - Corporation	n
WILLOW CREEK NU REHABILITATION CI		9/30/2019 3	365 Days Settled			
GOLDSBORO, NC 2	7534				CR Beds 200 POS B	eds 0
WAYNE					Key Performana	e Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	84.9%
Balance S	Sheet	Income	Statement		Length of Stay	91.8
Current Assets	-1,881,660	Total Charges	22,196,991		Average Wages	19.69
Fixed Assets	89,638	Contract Allowance	7,145,950	32.2%	Skilled Nursing	78.9%
Other Assets	0	Operating Revenue	15,051,041	67.8%	Ancillary Service	21.1%
Total Assets	-1,792,022	Operating Expense	17,001,074	113.0%	Current Ratio	(3.2)
Current Liabilities	581,035	Operating Margin	-1,950,033	-13.0%	Days to Collect	(47.2)
Long Term Liabilities	0	Other Income	181,873	1.2%	Avg Payment Days	12.9
Total Equity	-2,373,057	Other Expense	0	0.0%	Depreciation Rate	112.1%
Total Liab. and Equity	-1,792,022	Net Profit or Loss	(1,768,160)	-11.7%	Return on Equity	74.5%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

	IDGE OF NC				Proprietary - Partnershi	p
WILLOW RIDGE OF	NC	12/31/2019	365 Days Settled	l		
RUTHERFORDTON,	NC 28139				CR Beds 150 POS E	eds 0
RUTHERFORD					Key Performana	ce Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	82.2%
Balance S	Sheet	Income	Statement		Length of Stay	120.6
Current Assets	2,138,354	Total Charges	11,480,249		Average Wages	19.31
Fixed Assets	152,930	Contract Allowance	992,710	8.6%	Skilled Nursing	86.9%
Other Assets	13,856	Operating Revenue	10,487,539	91.4%	Ancillary Service	13.1%
Total Assets	2,305,140	Operating Expense	9,517,326	90.7%	Current Ratio	2.1
Current Liabilities	997,403	Operating Margin	970,213	9.3%	Days to Collect	67.6
Long Term Liabilities	0	Other Income	1,601	0.0%	Avg Payment Days	47.4
Total Equity	1,307,737	Other Expense	0	0.0%	Depreciation Rate	369.4%
Total Liab. and Equity	2,305,140	Net Profit or Loss	971,814	9.3%	Return on Equity	74.3%
345466 WILLOWBI	ROOK REHABIL	ITATION AND CARE	CENTER		Proprietary - Other	
WILLOWBROOK REI	HABILITATION A	AND 12/31/2019	365 Days Settled	I		
		AND 12/31/2019	365 Days Settled	I	CR Beds 76 POS E	eds 0
CARE CENTER		AND 12/31/2019	365 Days Settled	ı	CR Beds 76 POS E	
CARE CENTER YADKINVILLE, NC 2	7055		365 Days Settled	I		
CARE CENTER YADKINVILLE, NC 27 YADKIN	7055 IMENT SERVICE	ΞS	365 Days Settled	I	Key Performana	ce Ind.
CARE CENTER YADKINVILLE, NC 27 YADKIN NATIONAL GOVERN	7055 IMENT SERVICE	ΞS	·	I	Key Performana Occupancy Rate	ce Ind. 90.8%
CARE CENTER YADKINVILLE, NC 27 YADKIN NATIONAL GOVERN Balance S	7055 NMENT SERVICE Sheet 41,259,635	ES Income	Statement		Key Performana Occupancy Rate Length of Stay	90.8% 149.0
CARE CENTER YADKINVILLE, NC 27 YADKIN NATIONAL GOVERN Balance S Current Assets	7055 NMENT SERVICE Sheet 41,259,635	ES Income Total Charges	Statement 7,512,493	20.7%	Key Performana Occupancy Rate Length of Stay Average Wages	90.8% 149.0 20.33
CARE CENTER YADKINVILLE, NC 27 YADKIN NATIONAL GOVERN Balance S Current Assets Fixed Assets	7055 NMENT SERVICE Sheet 41,259,635 7,338,413	ES Income Total Charges Contract Allowance	Statement 7,512,493 1,553,787	20.7% 79.3%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	90.8% 149.0 20.33 80.4%
CARE CENTER YADKINVILLE, NC 2 YADKIN NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	7055 NMENT SERVICE Sheet 41,259,635 7,338,413 0	Income Total Charges Contract Allowance Operating Revenue	7,512,493 1,553,787 5,958,706	20.7% 79.3% 100.4%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	90.8% 149.0 20.33 80.4% 19.6%
CARE CENTER YADKINVILLE, NC 27 YADKIN NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	7055 IMENT SERVICE Sheet 41,259,635 7,338,413 0 48,598,048	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 7,512,493 1,553,787 5,958,706 5,982,354	20.7% 79.3% 100.4% -0.4%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	90.8% 149.0 20.33 80.4% 19.6%
CARE CENTER YADKINVILLE, NC 2 YADKIN NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	7055 NMENT SERVICE Sheet 41,259,635 7,338,413 0 48,598,048 43,682,177	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 7,512,493 1,553,787 5,958,706 5,982,354 -23,648	20.7% 79.3% 100.4% -0.4% 0.1%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	90.8% 149.0 20.33 80.4% 19.6% 0.9 37.1

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345326 WILLOWBI	ROOKE COURT	SC CTR AT PLANTA	TION ESTATES		Nonprofit - Other	
WILLOWBROOKE CO PLANTATION ESTAT		AT 12/31/2019	365 Days Settled			
MATTHEWS, NC 281	05				CR Beds 80 POS B	eds 0
MECKLENBURG					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	89.5%
Balance S	heet	Income	Statement		Length of Stay	150.1
Current Assets	34,344,700	Total Charges	43,412,918		Average Wages	17.75
Fixed Assets	143,229,925	Contract Allowance	5,578,719	12.9%	Skilled Nursing	2.5%
Other Assets	5,464,183	Operating Revenue	37,834,199	87.1%	Ancillary Service	3.0%
Total Assets	183,038,808	Operating Expense	25,590,117	67.6%	Current Ratio	0.4
Current Liabilities	78,708,025	Operating Margin	12,244,082	32.4%	Days to Collect	10.8
Long Term Liabilities	-1	Other Income	2,263,866	6.0%	Avg Payment Days	48.1
Total Equity	104,330,784	Other Expense	0	0.0%	Depreciation Rate	3.4%
Total Liab. and Equity	183,038,808	Net Profit or Loss	14,507,948	38.3%	Return on Equity	13.9%
345459 WILLOWBI	ROOKE COURT	SC CTR AT TRYON I	ESTATES		Nonprofit - Other	
WILLOWBROOKE CO TRYON ESTATES	OURT SC CTR /	AT 12/31/2019	365 Days Settled			
COLUMBUS, NC 287						
0020MB00, 110 201	'22				CR Beds 52 POS B	eds 0
POLK	'22				CR Beds 52 POS B	
•						
POLK	TH CAROLINA)	Income	Statement		Key Performana	e Ind.
POLK BLUE CROSS (NOR	TH CAROLINA) Sheet	Income Total Charges	Statement 21,315,026		Key Performanao Occupancy Rate	ce Ind. 65.6%
POLK BLUE CROSS (NOR Balance S	TH CAROLINA) Sheet			14.9%	Key Performanao Occupancy Rate Length of Stay	65.6% 161.8
POLK BLUE CROSS (NOR Balance S Current Assets	TH CAROLINA) Sheet 940,543	Total Charges	21,315,026		Key Performanae Occupancy Rate Length of Stay Average Wages	65.6% 161.8 17.31
POLK BLUE CROSS (NOR Balance S Current Assets Fixed Assets	TH CAROLINA) Sheet 940,543 57,433,010	Total Charges Contract Allowance	21,315,026 3,177,613	85.1%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	65.6% 161.8 17.31 11.1%
POLK BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets	TH CAROLINA) Sheet 940,543 57,433,010 3,073,293	Total Charges Contract Allowance Operating Revenue	21,315,026 3,177,613 18,137,413	85.1% 82.8%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	65.6% 161.8 17.31 11.1% 2.7%
POLK BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets	TH CAROLINA) Sheet 940,543 57,433,010 3,073,293 61,446,846	Total Charges Contract Allowance Operating Revenue Operating Expense	21,315,026 3,177,613 18,137,413 15,019,837	85.1% 82.8% 17.2%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	65.6% 161.8 17.31 11.1% 2.7% 0.0
POLK BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	TH CAROLINA) Sheet 940,543 57,433,010 3,073,293 61,446,846 28,681,248	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	21,315,026 3,177,613 18,137,413 15,019,837 3,117,576	85.1% 82.8% 17.2% 6.4%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	65.6% 161.8 17.31 11.1% 2.7% 0.0 16.5

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345473 WILORA L	AKE HEALTHC	ARE CENTER			Proprietary - Other	
WILORA LAKE HEAL	THCARE CENT	ER 12/31/2019	365 Days Settled	İ		
CHARLOTTE, NC 28	212				CR Beds 70 POS B	eds 0
MECKLENBURG					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES .			Occupancy Rate	92.0%
Balance S	Sheet	Income	Statement		Length of Stay	88.7
Current Assets	31,741,663	Total Charges	7,565,723		Average Wages	22.48
Fixed Assets	3,965,781	Contract Allowance	2,076,410	27.4%	Skilled Nursing	82.6%
Other Assets	33,195	Operating Revenue	5,489,313	72.6%	Ancillary Service	17.4%
Total Assets	35,740,639	Operating Expense	5,693,746	103.7%	Current Ratio	0.8
Current Liabilities	39,558,147	Operating Margin	-204,433	-3.7%	Days to Collect	43.9
Long Term Liabilities	2,761,915	Other Income	514,348	9.4%	Avg Payment Days	8.6
Total Equity	-6,579,423	Other Expense	0	0.0%	Depreciation Rate	15.4%
Total Liab. and Equity	35,740,639	Net Profit or Loss	309,915	5.6%	Return on Equity	-4.7%
345372 WILSON P	INES NURSING	AND REHABILITATION	ON CENTER		Proprietary - Corporation	า
WILSON PINES NUF REHABILITATION CI		9/30/2019	365 Days Settled			
WILSON, NC 27893					CR Beds 125 POS B	eds 0
WILSON					Key Performanad	e Ind.
BLUE CROSS (SOU	TH CAROLINA)				Occupancy Rate	79.5%
Balance S	Sheet	Income	Statement		Length of Stay	88.5
Current Assets	699,477	Total Charges	12,386,140		Average Wages	17.98
Fixed Assets	107,768	Contract Allowance	2,665,309	21.5%	Skilled Nursing	62.7%
Other Assets	0	Operating Revenue	9,720,831	78.5%	Ancillary Service	29.0%
Total Assets	807,245	Operating Expense	10,428,141	107.3%	Current Ratio	2.1
Current Liabilities	326,210	Operating Margin	-707,310	-7.3%	Days to Collect	25.3
Long Term Liabilities	0	Other Income	322,488	3.3%	Avg Payment Days	12.0
Total Equity	481,035	Other Expense	0	0.0%	Depreciation Rate	78.8%
Total Liab. and Equity	807,245	Net Profit or Loss	(384,822)	-4.0%	Return on Equity	-80.0%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

343423 WILDON K	EHABILITATION	I AND NURSING CEN	ITER		Proprietary - Corporation	n
WILSON REHABILIT CENTER	ATION AND NUI	RSING 2/28/2019 3	865 Days Settled			
WILSON, NC 27893					CR Beds 90 POS Be	eds 0
WILSON					Key Performanac	e Ind.
PALMETTO GBA (NO	C)				Occupancy Rate	75.2%
Balance S	Sheet	Income	Statement		Length of Stay	91.5
Current Assets	906,207	Total Charges	9,249,413		Average Wages	21.01
Fixed Assets	91,260	Contract Allowance	2,055,855	22.2%	Skilled Nursing	67.6%
Other Assets	0	Operating Revenue	7,193,558	77.8%	Ancillary Service	32.4%
Total Assets	997,467	Operating Expense	6,895,363	95.9%	Current Ratio	2.2
Current Liabilities	403,552	Operating Margin	298,195	4.1%	Days to Collect	29.9
Long Term Liabilities	-2,941,067	Other Income	-1,096	0.0%	Avg Payment Days	21.1
Total Equity	3,534,982	Other Expense	0	0.0%	Depreciation Rate	6.5%
Total Liab. and Equity	997,467	Net Profit or Loss	297,099	4.1%	Return on Equity	8.4%
345500 WINDSOR	DOINT CONTIN					
0.000	POINT CONTIN	UING CARE			Proprietary - Corporation	1
WINDSOR POINT CO			365 Days Settled		Proprietary - Corporation	1
	ONTINUING CAF		365 Days Settled		Proprietary - Corporation CR Beds 100 POS Be	
WINDSOR POINT CO	ONTINUING CAF		365 Days Settled			eds 0
WINDSOR POINT CO	ONTINUING CAF C 27526		365 Days Settled		CR Beds 100 POS Be	eds 0
WINDSOR POINT CO FUQUAY VARINA, N HARNETT	ONTINUING CAF C 27526 TH CAROLINA)	RE 12/31/2019	365 Days Settled Statement		CR Beds 100 POS Be	eds 0 e e Ind.
WINDSOR POINT CO FUQUAY VARINA, N HARNETT BLUE CROSS (NOR	ONTINUING CAF C 27526 TH CAROLINA) Sheet	RE 12/31/2019	·		CR Beds 100 POS Be Key Performanac Occupancy Rate	eds 0 ee Ind. 72.2%
WINDSOR POINT CO FUQUAY VARINA, N HARNETT BLUE CROSS (NOR Balance S	ONTINUING CAF C 27526 TH CAROLINA) Sheet	RE 12/31/2019 Income	Statement		CR Beds 100 POS Be Key Performanac Occupancy Rate Length of Stay	eds 0 ce Ind. 72.2% 280.4
WINDSOR POINT CO FUQUAY VARINA, N HARNETT BLUE CROSS (NOR Balance S Current Assets	ONTINUING CAR C 27526 TH CAROLINA) Sheet 9,106,496	RE 12/31/2019 Income Total Charges	Statement 5,285,663	10.3%	CR Beds 100 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 280.4 15.04
WINDSOR POINT CO FUQUAY VARINA, N HARNETT BLUE CROSS (NOR Balance S Current Assets Fixed Assets	ONTINUING CAR C 27526 TH CAROLINA) Sheet 9,106,496 1,176,423	Income Total Charges Contract Allowance	Statement 5,285,663 542,697	10.3% 89.7%	CR Beds 100 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 280.4 15.04 40.1%
WINDSOR POINT CO FUQUAY VARINA, N HARNETT BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets	ONTINUING CAR C 27526 TH CAROLINA) Sheet 9,106,496 1,176,423 4,757,838	Income Total Charges Contract Allowance Operating Revenue	Statement 5,285,663 542,697 4,742,966	10.3% 89.7% 79.1%	CR Beds 100 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 280.4 15.04 40.1% 13.6%
WINDSOR POINT CO FUQUAY VARINA, N HARNETT BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets	ONTINUING CAR C 27526 TH CAROLINA) Sheet 9,106,496 1,176,423 4,757,838 15,040,757	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 5,285,663 542,697 4,742,966 3,753,113	10.3% 89.7% 79.1% 20.9%	CR Beds 100 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 72.2% 280.4 15.04 40.1% 13.6% 5.9
WINDSOR POINT CO FUQUAY VARINA, N HARNETT BLUE CROSS (NOR Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	ONTINUING CAR C 27526 TH CAROLINA) Sheet 9,106,496 1,176,423 4,757,838 15,040,757 1,539,164	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 5,285,663 542,697 4,742,966 3,753,113 989,853	10.3% 89.7% 79.1% 20.9% 26.3%	CR Beds 100 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 72.2% 280.4 15.04 40.1% 13.6% 5.9

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345349 WOODBUR	RY WELLNESS (CENTER INC			Proprietary - Corporation	າ
WOODBURY WELLN	IESS CENTER I	NC 9/30/2019 3	365 Days Settled			
HAMPSTEAD, NC 28	3443				CR Beds 212 POS Bo	eds 0
PENDER					Key Performanad	e Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	79.4%
Balance S	heet	Income	Statement		Length of Stay	147.7
Current Assets	2,007,403	Total Charges	17,650,146		Average Wages	18.69
Fixed Assets	547,407	Contract Allowance	4,227,865	24.0%	Skilled Nursing	59.9%
Other Assets	1,251	Operating Revenue	13,422,281	76.0%	Ancillary Service	26.2%
Total Assets	2,556,061	Operating Expense	11,912,975	88.8%	Current Ratio	4.4
Current Liabilities	452,958	Operating Margin	1,509,306	11.2%	Days to Collect	27.6
Long Term Liabilities	0	Other Income	150,469	1.1%	Avg Payment Days	11.2
Total Equity	2,103,103	Other Expense	0	0.0%	Depreciation Rate	158.8%
Total Liab. and Equity	2,556,061	Net Profit or Loss	1,659,775	12.4%	Return on Equity	78.9%
345277 WOODLAN	ID HILL CENTER	₹			Proprietary - Corporation	າ
WOODLAND HILL CI	ENTER	12/31/2019	184 Days Settled			
ASHEBORO, NC 272	203	6/30/2019 1	81 Days Settled		CR Beds 100 POS Be	eds 0
RANDOLPH					Key Performanad	e Ind.
BLUE CROSS (TEXA	AS)				Occupancy Rate	88.0%
Balance S	heet	Income	Statement		Length of Stay	110.7
Current Assets	980,915	Total Charges	6,537,720		Average Wages	20.17
Fixed Assets	5,124,806	Contract Allowance	2,808,028	43.0%	Skilled Nursing	89.8%
Other Assets	-1,258,580	Operating Revenue	3,729,692	57.0%	Ancillary Service	10.2%
Total Assets	4,847,141	Operating Expense	3,858,494	103.5%	Current Ratio	1.7
Current Liabilities	562,706	Operating Margin	-128,802	-3.5%	Days to Collect	95.4
Current Liabilities			40.005	0.3%	Avg Payment Days	34.0
Long Term Liabilities	4,400,572	Other Income	12,665	0.070	Avg i ayineni bays	34.0
	4,400,572 -116,137	Other Income Other Expense	12,665		Depreciation Rate	8.9%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345277 WOODLAN	ID HILL CENTE	3			Proprietary - Corporatio	n
WOODLAND HILL C	ENTER	12/31/2019	184 Days Settled			
ASHEBORO, NC 272	203	6/30/2019 181 Days Settled			CR Beds 100 POS B	eds 0
RANDOLPH					Key Performana	ce Ind.
BLUE CROSS (TEXA	AS)				Occupancy Rate	85.5%
Balance S	Sheet	Income	Statement		Length of Stay	121.9
Current Assets	1,154,556	Total Charges	6,462,563		Average Wages	20.17
Fixed Assets	5,004,948	Contract Allowance	2,718,912	42.1%	Skilled Nursing	89.4%
Other Assets	-1,458,998	Operating Revenue	3,743,651	57.9%	Ancillary Service	10.6%
Total Assets	4,700,506	Operating Expense	3,899,148	104.2%	Current Ratio	1.7
Current Liabilities	683,929	Operating Margin	-155,497	-4.2%	Days to Collect	108.1
Long Term Liabilities	4,139,147	Other Income	32,927	0.9%	Avg Payment Days	41.4
Total Equity	-122,570	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	4,700,506	Net Profit or Loss	(122,570)	-3.3%	Return on Equity	100.0%
345481 WOODLAN	IDS NURSING &	REHABILITATION C	ENTER		Proprietary - Corporatio	n
WOODLANDS NURS		9/30/2019	365 Days Settled			
FAYETTEVILLE, NC	28301				CR Beds 100 POS B	eds 0
CUMBERLAND					Key Performana	ce Ind.
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	79.8%
Balance S	Sheet	Income	e Statement		Length of Stay	147.9
Current Assets	1,273,495	Total Charges	7,568,617		Average Wages	17.60
Fixed Assets	387,460	Contract Allowance	1,420,582	18.8%	Skilled Nursing	73.8%
Other Assets	0	Operating Revenue	6,148,035	81.2%	Ancillary Service	21.6%
Total Assets	1,660,955	Operating Expense	7,004,489	113.9%	Current Ratio	0.5
Current Liabilities	2,444,767	Operating Margin	-856,454	-13.9%	Days to Collect	76.8
Long Term Liabilities	853,050	Other Income	96,324	1.6%	Avg Payment Days	116.6
Total Equity	-1,636,862	Other Expense	0	0.0%	Depreciation Rate	118.4%
Total Liab. and Equity	1,660,955	Net Profit or Loss	(760,130)	-12.4%	Return on Equity	46.4%

All Providers

11:59 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345167 YADKIN NI	345167 YADKIN NURSING CARE CENTER Proprietary - Corporation						
YADKIN NURSING C	ARE CENTER	6/30/2019	365 Days Settled				
YADKINVILLE, NC 2	7055				CR Beds 147 POS Be	eds 0	
YADKIN					Key Performanac	e Ind.	
BLUE CROSS (NOR	TH CAROLINA)				Occupancy Rate	73.4%	
Balance S	heet	Income	Statement		Length of Stay	196.0	
Current Assets	1,593,233	Total Charges	10,140,963		Average Wages	14.70	
Fixed Assets	236,968	Contract Allowance	1,111,241	11.0%	Skilled Nursing	29.9%	
Other Assets	19,193,298	Operating Revenue	9,029,722	89.0%	Ancillary Service	29.8%	
Total Assets	21,023,499	Operating Expense	8,222,828	91.1%	Current Ratio	1.5	
Current Liabilities	1,029,995	Operating Margin	806,894	8.9%	Days to Collect	29.8	
Long Term Liabilities	1,248,734	Other Income	303,733	3.4%	Avg Payment Days	43.1	
Total Equity	18,744,770	Other Expense	0	0.0%	Depreciation Rate	4.4%	
Total Liab. and Equity	21,023,499	Net Profit or Loss	1,110,627	12.3%	Return on Equity	5.9%	
345104 ZEBULON	REHABILITATIO	ON CENTER			Proprietary - Corporation	1	
ZEBULON REHABIL	TATION CENTE	R 12/31/2019	365 Days Settled				
ZEBULON, NC 27597	7				CR Beds 60 POS Be	eds 0	
WAKE					Key Performanac	e Ind.	
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	92.5%	
Balance S	heet	Income	Statement		Length of Stay	62.5	
Current Assets	1,018,350	Total Charges	8,209,314		Average Wages	22.33	
Fixed Assets	81,063	Contract Allowance	2,128,816	25.9%	Skilled Nursing	69.7%	
Other Assets	288,888	Operating Revenue	6,080,498	74.1%	Ancillary Service	30.3%	
Total Assets	1,388,301	Operating Expense	6,061,370	99.7%	Current Ratio	2.9	
Current Liabilities	353,374	Operating Margin	19,128	0.3%	Days to Collect	54.8	
Long Term Liabilities	179,120	Other Income	12,595	0.2%	Avg Payment Days	21.2	
Total Equity	855,807	Other Expense	0	0.0%	Depreciation Rate	500.8%	

All Providers

11:59 PM Healthcare Almanac 561-594-7551