

# SNF Profile Report - 2019

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345333 ABBOTTS CREEK CENTER</b>				Proprietary - Corporation	
ABBOTTS CREEK CENTER		12/31/2019 365 Days Settled			
LEXINGTON, NC 27295		CR Beds 64    POS Beds 0			
DAVIDSON		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA FOR PR),		Occupancy Rate		94.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				51.5	
Current Assets	698,492	Total Charges	10,272,087	Average Wages	20.56
Fixed Assets	2,591,984	Contract Allowance	4,029,841	39.2%	Skilled Nursing
Other Assets	4,675,158	Operating Revenue	6,242,246	60.8%	Ancillary Service
Total Assets	<u>7,965,634</u>	Operating Expense	<u>7,017,534</u>	112.4%	Current Ratio
Current Liabilities	510,415	Operating Margin	-775,288	-12.4%	Days to Collect
Long Term Liabilities	8,222,420	Other Income	8,087	0.1%	Avg Payment Days
Total Equity	-767,201	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>7,965,634</u>	Net Profit or Loss	<u>(767,201)</u>	-12.3%	Return on Equity
					100.0%

  

<b>345161 ABERNETHY LAURELS</b>				Nonprofit - Church	
ABERNETHY LAURELS		9/30/2019 365 Days Settled			
NEWTON, NC 28658		CR Beds 192    POS Beds 0			
CATAWBA		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		89.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				131.5	
Current Assets	1,908,901	Total Charges	28,687,710	Average Wages	16.89
Fixed Assets	53,077,187	Contract Allowance	5,985,925	20.9%	Skilled Nursing
Other Assets	8,682,016	Operating Revenue	22,701,785	79.1%	Ancillary Service
Total Assets	<u>63,668,104</u>	Operating Expense	<u>26,224,449</u>	115.5%	Current Ratio
Current Liabilities	3,130,970	Operating Margin	-3,522,664	-15.5%	Days to Collect
Long Term Liabilities	60,157,940	Other Income	2,419,183	10.7%	Avg Payment Days
Total Equity	379,194	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>63,668,104</u>	Net Profit or Loss	<u>(1,103,481)</u>	-4.9%	Return on Equity
					-291.0%

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345406 ACCORDIUS HEALTH AND REHABILITATION				Proprietary - Corporation	
ACCORDIUS HEALTH AND REHABILITATION		12/31/2019 365 Days Settled			
GATESVILLE, NC 27938				CR Beds 80	POS Beds 0
GATES				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	67.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	198.1
Current Assets	987,208	Total Charges	5,096,025	Average Wages	13.13
Fixed Assets	428,074	Contract Allowance	302,956	5.9%	Skilled Nursing 82.5%
Other Assets	104,741	Operating Revenue	4,793,069	94.1%	Ancillary Service 17.0%
Total Assets	1,520,023	Operating Expense	4,313,451	90.0%	Current Ratio 0.8
Current Liabilities	1,240,018	Operating Margin	479,618	10.0%	Days to Collect 6.4
Long Term Liabilities	32,142	Other Income	2,436	0.1%	Avg Payment Days 103.4
Total Equity	247,863	Other Expense	0	0.0%	Depreciation Rate 89.2%
Total Liab. and Equity	1,520,023	Net Profit or Loss	482,054	10.1%	Return on Equity 194.5%
345509 ACCORDIUS HEALTH AT ABERDEEN				Proprietary - Corporation	
ACCORDIUS HEALTH AT ABERDEEN		9/30/2019 273 Days Settled			
ABERDEEN, NC 28315		12/31/2019 92 Days Settled		CR Beds 100	POS Beds 0
MOORE				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	83.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	165.1
Current Assets	-1,271,783	Total Charges	6,218,329	Average Wages	19.62
Fixed Assets	50,187	Contract Allowance	1,237,957	19.9%	Skilled Nursing 65.7%
Other Assets	6,910	Operating Revenue	4,980,372	80.1%	Ancillary Service 33.2%
Total Assets	-1,214,686	Operating Expense	4,954,225	99.5%	Current Ratio (2.1)
Current Liabilities	599,658	Operating Margin	26,147	0.5%	Days to Collect 84.3
Long Term Liabilities	0	Other Income	-8,887	-0.2%	Avg Payment Days 53.5
Total Equity	-1,814,344	Other Expense	0	0.0%	Depreciation Rate 599.5%
Total Liab. and Equity	-1,214,686	Net Profit or Loss	17,260	0.3%	Return on Equity -1.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345509 ACCORDIUS HEALTH AT ABERDEEN</b>		Proprietary - Corporation	
ACCORDIUS HEALTH AT ABERDEEN	9/30/2019 273 Days Settled		
ABERDEEN, NC 28315	12/31/2019 92 Days Settled	CR Beds 110	POS Beds 0
MOORE		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	80.0%
		Length of Stay	231.2
		Average Wages	19.62
		3.4% Skilled Nursing	86.8%
		96.6% Ancillary Service	10.9%
		98.1% Current Ratio	0.9
		1.9% Days to Collect	131.5
		0.0% Avg Payment Days	215.7
		0.0% Depreciation Rate	191.2%
		1.9% Return on Equity	100.0%

  

Balance Sheet		Income Statement			
Current Assets	958,022	Total Charges	1,783,037		
Fixed Assets	130,742	Contract Allowance	61,386	3.4%	
Other Assets	21,592	Operating Revenue	1,721,651	96.6%	
Total Assets	1,110,356	Operating Expense	1,688,601	98.1%	
Current Liabilities	1,077,305	Operating Margin	33,050	1.9%	
Long Term Liabilities	0	Other Income	1	0.0%	
Total Equity	33,051	Other Expense	0	0.0%	
Total Liab. and Equity	1,110,356	Net Profit or Loss	33,051		

<b>345010 ACCORDIUS HEALTH AT ASHEVILLE</b>		Proprietary - Corporation	
ACCORDIUS HEALTH AT ASHEVILLE	12/31/2019 365 Days Settled		
ASHEVILLE, NC 28804		CR Beds 77	POS Beds 0
BUNCOMBE		<b>Key Performance Ind.</b>	
Noridian (CA)		Occupancy Rate	74.4%
		Length of Stay	172.8
		Average Wages	15.62
		5.0% Skilled Nursing	87.6%
		95.0% Ancillary Service	12.4%
		99.6% Current Ratio	0.4
		0.4% Days to Collect	59.1
		0.9% Avg Payment Days	63.9
		0.0% Depreciation Rate	33.5%
		1.3% Return on Equity	-25.8%

  

Balance Sheet		Income Statement			
Current Assets	346,526	Total Charges	4,855,905		
Fixed Assets	188,184	Contract Allowance	244,590	5.0%	
Other Assets	48,625	Operating Revenue	4,611,315	95.0%	
Total Assets	583,335	Operating Expense	4,592,963	99.6%	
Current Liabilities	809,544	Operating Margin	18,352	0.4%	
Long Term Liabilities	0	Other Income	40,000	0.9%	
Total Equity	-226,209	Other Expense	0	0.0%	
Total Liab. and Equity	583,335	Net Profit or Loss	58,352		

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<b>345208 ACCORDIUS HEALTH AT BREVARD</b>				Proprietary - Corporation	
ACCORDIUS HEALTH AT BREVARD		12/31/2019 365 Days Settled			
BREVARD, NC 28712		CR Beds 147 POS Beds 0			
TRANSYLVANIA		<b>Key Performance Ind.</b>			
NOVITAS		Occupancy Rate		47.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 173.3	
Current Assets	1,148,404	Total Charges	6,678,710	Average Wages	11.07
Fixed Assets	270,967	Contract Allowance	319,748	4.8%	Skilled Nursing 85.9%
Other Assets	11,065	Operating Revenue	6,358,962	95.2%	Ancillary Service 14.1%
Total Assets	1,430,436	Operating Expense	6,712,165	105.6%	Current Ratio 0.5
Current Liabilities	2,278,876	Operating Margin	-353,203	-5.6%	Days to Collect 54.5
Long Term Liabilities	0	Other Income	401	0.0%	Avg Payment Days 123.9
Total Equity	-848,440	Other Expense	0	0.0%	Depreciation Rate 240.1%
Total Liab. and Equity	1,430,436	Net Profit or Loss	(352,802)	-5.5%	Return on Equity 41.6%

<b>345243 ACCORDIUS HEALTH AT CHARLOTTE</b>				Proprietary - Corporation	
ACCORDIUS HEALTH AT CHARLOTTE		12/31/2019 334 Days Settled			
CHARLOTTE, NC 28212		1/31/2019 306 Days Settled			
MECKLENBURG		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		49.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 91.2	
Current Assets	448,058	Total Charges	18,515,027	Average Wages	15.20
Fixed Assets	9,010,000	Contract Allowance	13,527,929	73.1%	Skilled Nursing 95.5%
Other Assets	25,967	Operating Revenue	4,987,098	26.9%	Ancillary Service 4.5%
Total Assets	9,484,025	Operating Expense	7,307,754	146.5%	Current Ratio 0.3
Current Liabilities	1,284,763	Operating Margin	-2,320,656	-46.5%	Days to Collect 54.5
Long Term Liabilities	9,570,492	Other Income	6,356	0.1%	Avg Payment Days 61.4
Total Equity	-1,371,230	Other Expense	0	0.0%	Depreciation Rate 6.8%
Total Liab. and Equity	9,484,025	Net Profit or Loss	(2,314,300)	-46.4%	Return on Equity 168.8%

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<b>345243 ACCORDIUS HEALTH AT CHARLOTTE</b>				Proprietary - Corporation	
ACCORDIUS HEALTH AT CHARLOTTE		12/31/2019 334 Days Settled			
CHARLOTTE, NC 28212		1/31/2019 306 Days Settled		CR Beds 120 POS Beds 0	
MECKLENBURG		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		68.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 122.8	
Current Assets	1,285,300	Total Charges	6,866,413	Average Wages	15.20
Fixed Assets	250,553	Contract Allowance	382,214	5.6% Skilled Nursing	88.2%
Other Assets	31,209	Operating Revenue	6,484,199	94.4% Ancillary Service	11.8%
Total Assets	1,567,062	Operating Expense	6,398,525	98.7% Current Ratio	0.9
Current Liabilities	1,479,798	Operating Margin	85,674	1.3% Days to Collect	110.3
Long Term Liabilities	0	Other Income	1,590	0.0% Avg Payment Days	141.3
Total Equity	87,264	Other Expense	0	0.0% Depreciation Rate	351.5%
Total Liab. and Equity	1,567,062	Net Profit or Loss	87,264	1.3% Return on Equity	100.0%
<b>345131 ACCORDIUS HEALTH AT CLEMMONS</b>				Proprietary - Corporation	
ACCORDIUS HEALTH AT CLEMMONS		12/31/2019 365 Days Settled			
CLEMMONS, NC 27012				CR Beds 120 POS Beds 0	
DAVIDSON		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		65.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 99.2	
Current Assets	1,768,090	Total Charges	8,386,296	Average Wages	19.73
Fixed Assets	182,088	Contract Allowance	788,485	9.4% Skilled Nursing	82.8%
Other Assets	65,784	Operating Revenue	7,597,811	90.6% Ancillary Service	17.2%
Total Assets	2,015,962	Operating Expense	7,446,776	98.0% Current Ratio	0.7
Current Liabilities	2,429,137	Operating Margin	151,035	2.0% Days to Collect	55.7
Long Term Liabilities	0	Other Income	-806	0.0% Avg Payment Days	119.1
Total Equity	-413,175	Other Expense	0	0.0% Depreciation Rate	410.4%
Total Liab. and Equity	2,015,962	Net Profit or Loss	150,229	2.0% Return on Equity	-36.4%

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<b>345359 ACCORDIUS HEALTH AT CREEKSIDE CARE</b>		Proprietary - Corporation	
ACCORDIUS HEALTH AT CREEKSIDE CARE		12/31/2019 365 Days Settled	
AHOSKIE, NC 27910		CR Beds 151    POS Beds 0	
HERTFORD		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	87.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,545,508	Total Charges	12,867,458
Fixed Assets	280,512	Contract Allowance	1,215,009
Other Assets	16,043	Operating Revenue	11,652,449
Total Assets	<u>3,842,063</u>	Operating Expense	10,398,769
Current Liabilities	2,343,881	Operating Margin	1,253,680
Long Term Liabilities	0	Other Income	1,609
Total Equity	<u>1,498,182</u>	Other Expense	0
Total Liab. and Equity	<u>3,842,063</u>	Net Profit or Loss	<u>1,255,289</u>
		9.4%	Skilled Nursing 83.9%
		90.6%	Ancillary Service 16.1%
		89.2%	Current Ratio 1.5
		10.8%	Days to Collect 46.9
		0.0%	Avg Payment Days 81.1
		0.0%	Depreciation Rate 477.4%
		10.8%	Return on Equity 83.8%

<b>345162 ACCORDIUS HEALTH AT GASTONIA</b>		Proprietary - Corporation	
ACCORDIUS HEALTH AT GASTONIA		12/31/2019 365 Days Settled	
GASTONIA, NC 28052		CR Beds 118    POS Beds 0	
GASTON		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	72.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,560,504	Total Charges	8,212,540
Fixed Assets	206,904	Contract Allowance	497,379
Other Assets	34,028	Operating Revenue	7,715,161
Total Assets	<u>1,801,436</u>	Operating Expense	7,413,395
Current Liabilities	1,384,380	Operating Margin	301,766
Long Term Liabilities	0	Other Income	1,577
Total Equity	<u>417,056</u>	Other Expense	0
Total Liab. and Equity	<u>1,801,436</u>	Net Profit or Loss	<u>303,343</u>
		6.1%	Skilled Nursing 86.4%
		93.9%	Ancillary Service 13.6%
		96.1%	Current Ratio 1.1
		3.9%	Days to Collect 55.6
		0.0%	Avg Payment Days 66.4
		0.0%	Depreciation Rate 475.0%
		3.9%	Return on Equity 72.7%

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<b>345014 ACCORDIUS HEALTH AT GREENSBORO, LLC</b>				Proprietary - Corporation	
ACCORDIUS HEALTH AT GREENSBORO, LLC		12/31/2019 334 Days Settled			
GREENSBORO, NC 27401		1/31/2019 215 Days Settled		CR Beds 106 POS Beds 0	
GUILFORD		<b>Key Performance Ind.</b>			
Noridian (CA)				Occupancy Rate	64.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	68.3
Current Assets	555,662	Total Charges	12,472,714	Average Wages	14.48
Fixed Assets	1,872,828	Contract Allowance	9,152,917	73.4% Skilled Nursing	93.2%
Other Assets	111,107	Operating Revenue	3,319,797	26.6% Ancillary Service	6.8%
Total Assets	2,539,597	Operating Expense	4,112,744	123.9% Current Ratio	0.8
Current Liabilities	661,478	Operating Margin	-792,947	-23.9% Days to Collect	91.0
Long Term Liabilities	4,044,657	Other Income	45	0.0% Avg Payment Days	76.0
Total Equity	-2,166,538	Other Expense	0	0.0% Depreciation Rate	11.1%
Total Liab. and Equity	2,539,597	Net Profit or Loss	(792,902)	-23.9% Return on Equity	36.6%

<b>345014 ACCORDIUS HEALTH AT GREENSBORO, LLC</b>				Proprietary - Corporation	
ACCORDIUS HEALTH AT GREENSBORO, LLC		12/31/2019 334 Days Settled			
GREENSBORO, NC 27401		1/31/2019 215 Days Settled		CR Beds 105 POS Beds 0	
GUILFORD		<b>Key Performance Ind.</b>			
Noridian (CA)				Occupancy Rate	71.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	102.8
Current Assets	1,637,712	Total Charges	6,601,133	Average Wages	14.48
Fixed Assets	173,893	Contract Allowance	756,011	11.5% Skilled Nursing	83.0%
Other Assets	76,748	Operating Revenue	5,845,122	88.5% Ancillary Service	17.0%
Total Assets	1,888,353	Operating Expense	5,006,815	85.7% Current Ratio	1.6
Current Liabilities	1,028,047	Operating Margin	838,307	14.3% Days to Collect	78.0
Long Term Liabilities	0	Other Income	6,999	0.1% Avg Payment Days	106.2
Total Equity	860,306	Other Expense	0	0.0% Depreciation Rate	238.1%
Total Liab. and Equity	1,888,353	Net Profit or Loss	845,306	14.5% Return on Equity	98.3%

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<b>345285 ACCORDIUS HEALTH AT HENDERSONVILLE LLC</b>				Proprietary - Other	
ACCORDIUS HEALTH AT HENDERSONVILLE LLC		12/31/2019 197 Days Settled			
HENDERSONVILLE, NC 28791		6/17/2019 168 Days Settled		CR Beds 134    POS Beds 0	
HENDERSON				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	57.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	132.9
Current Assets	2,018,515	Total Charges	2,972,392	Average Wages	23.05
Fixed Assets	135,349	Contract Allowance	341,216	11.5% Skilled Nursing	88.9%
Other Assets	13,508	Operating Revenue	2,631,176	88.5% Ancillary Service	11.1%
Total Assets	2,167,372	Operating Expense	3,268,291	124.2% Current Ratio	0.5
Current Liabilities	3,832,670	Operating Margin	-637,115	-24.2% Days to Collect	287.3
Long Term Liabilities	615,667	Other Income	5,088	0.2% Avg Payment Days	424.1
Total Equity	-2,280,965	Other Expense	0	0.0% Depreciation Rate	43.5%
Total Liab. and Equity	2,167,372	Net Profit or Loss	(632,027)	-24.0% Return on Equity	27.7%

<b>345285 ACCORDIUS HEALTH AT HENDERSONVILLE LLC</b>				Proprietary - Other	
ACCORDIUS HEALTH AT HENDERSONVILLE LLC		12/31/2019 197 Days Settled			
HENDERSONVILLE, NC 28791		6/17/2019 168 Days Settled		CR Beds 134    POS Beds 0	
HENDERSON				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	55.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	163.3
Current Assets	542,929	Total Charges	3,460,538	Average Wages	23.05
Fixed Assets	245,297	Contract Allowance	265,593	7.7% Skilled Nursing	84.6%
Other Assets	19,854	Operating Revenue	3,194,945	92.3% Ancillary Service	15.4%
Total Assets	808,080	Operating Expense	3,513,621	110.0% Current Ratio	0.5
Current Liabilities	1,117,365	Operating Margin	-318,676	-10.0% Days to Collect	53.6
Long Term Liabilities	0	Other Income	9,391	0.3% Avg Payment Days	115.2
Total Equity	-309,285	Other Expense	0	0.0% Depreciation Rate	259.2%
Total Liab. and Equity	808,080	Net Profit or Loss	(309,285)	-9.7% Return on Equity	100.0%

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<b>345011 ACCORDIUS HEALTH AT LEXINGTON</b>				Proprietary - Corporation	
ACCORDIUS HEALTH AT LEXINGTON		12/31/2019 365 Days Settled			
LEXINGTON, NC 27292		CR Beds 106    POS Beds 0			
DAVIDSON		<b>Key Performance Ind.</b>			
NOVITAS		Occupancy Rate		93.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    104.4	
Current Assets	1,709,325	Total Charges	6,117,731	Average Wages    9.63	
Fixed Assets	240,654	Contract Allowance	439,266	7.2%	Skilled Nursing    87.5%
Other Assets	16,764	Operating Revenue	5,678,465	92.8%	Ancillary Service    12.5%
Total Assets	1,966,743	Operating Expense	5,881,143	103.6%	Current Ratio    0.7
Current Liabilities	2,323,680	Operating Margin	-202,678	-3.6%	Days to Collect    84.7
Long Term Liabilities	0	Other Income	448	0.0%	Avg Payment Days    110.6
Total Equity	-356,937	Other Expense	0	0.0%	Depreciation Rate    371.6%
Total Liab. and Equity	1,966,743	Net Profit or Loss	(202,230)	-3.6%	Return on Equity    56.7%
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<b>345304 ACCORDIUS HEALTH AT MIDWOOD, LLC</b>				Proprietary - Corporation	
ACCORDIUS HEALTH AT MIDWOOD, LLC		12/31/2019 334 Days Settled			
CHARLOTTE, NC 28205		1/31/2019 306 Days Settled			
MECKLENBURG		CR Beds 100    POS Beds 0			
NOVITAS		<b>Key Performance Ind.</b>			
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate    62.0%	
Current Assets	349,099	Total Charges	15,812,023	Length of Stay    88.3	
Fixed Assets	5,035,000	Contract Allowance	11,510,324	72.8%	Average Wages    15.70
Other Assets	5,704	Operating Revenue	4,301,699	27.2%	Skilled Nursing    94.6%
Total Assets	5,389,803	Operating Expense	5,486,512	127.5%	Ancillary Service    5.4%
Current Liabilities	1,004,956	Operating Margin	-1,184,813	-27.5%	Current Ratio    0.3
Long Term Liabilities	4,447,581	Other Income	4,271	0.1%	Days to Collect    46.3
Total Equity	-62,734	Other Expense	0	0.0%	Avg Payment Days    59.2
Total Liab. and Equity	5,389,803	Net Profit or Loss	(1,180,542)	-27.4%	Depreciation Rate    7.6%
				Return on Equity    1,881.8%	

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<b>345304 ACCORDIUS HEALTH AT MIDWOOD, LLC</b>				Proprietary - Corporation	
ACCORDIUS HEALTH AT MIDWOOD, LLC		12/31/2019 334 Days Settled			
CHARLOTTE, NC 28205		1/31/2019 306 Days Settled		CR Beds 100 POS Beds 0	
MECKLENBURG		<b>Key Performance Ind.</b>			
NOVITAS				Occupancy Rate	64.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	107.8
Current Assets	952,288	Total Charges	5,808,316	Average Wages	15.70
Fixed Assets	208,674	Contract Allowance	433,441	7.5% Skilled Nursing	85.4%
Other Assets	27,024	Operating Revenue	5,374,875	92.5% Ancillary Service	14.6%
Total Assets	1,187,986	Operating Expense	5,456,402	101.5% Current Ratio	0.8
Current Liabilities	1,268,469	Operating Margin	-81,527	-1.5% Days to Collect	96.4
Long Term Liabilities	0	Other Income	1,044	0.0% Avg Payment Days	138.8
Total Equity	-80,483	Other Expense	0	0.0% Depreciation Rate	385.6%
Total Liab. and Equity	1,187,986	Net Profit or Loss	(80,483)	-1.5% Return on Equity	100.0%

<b>345345 ACCORDIUS HEALTH AT MONROE</b>				Proprietary - Corporation	
ACCORDIUS HEALTH AT MONROE		12/31/2019 334 Days Settled			
MONROE, NC 28112		1/31/2019 306 Days Settled		CR Beds 72 POS Beds 0	
UNION		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	67.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	75.4
Current Assets	123,538	Total Charges	12,049,101	Average Wages	14.96
Fixed Assets	3,091,702	Contract Allowance	8,849,536	73.4% Skilled Nursing	78.5%
Other Assets	5,196	Operating Revenue	3,199,565	26.6% Ancillary Service	7.5%
Total Assets	3,220,436	Operating Expense	4,345,233	135.8% Current Ratio	0.2
Current Liabilities	722,502	Operating Margin	-1,145,668	-35.8% Days to Collect	18.7
Long Term Liabilities	2,559,332	Other Income	14,788	0.5% Avg Payment Days	81.2
Total Equity	-61,398	Other Expense	0	0.0% Depreciation Rate	8.7%
Total Liab. and Equity	3,220,436	Net Profit or Loss	(1,130,880)	-35.3% Return on Equity	1,841.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345345 ACCORDIUS HEALTH AT MONROE</b>		Proprietary - Corporation	
ACCORDIUS HEALTH AT MONROE	12/31/2019 334 Days Settled		
MONROE, NC 28112	1/31/2019 306 Days Settled	CR Beds 72	POS Beds 0
UNION		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	58.2%
		Length of Stay	102.1
		Average Wages	14.96
		10.2% Skilled Nursing	81.5%
		89.8% Ancillary Service	17.1%
		96.9% Current Ratio	0.9
		3.1% Days to Collect	143.6
		0.0% Avg Payment Days	199.1
		0.0% Depreciation Rate	187.7%
		3.1% Return on Equity	100.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,064,184	Total Charges	4,220,213
Fixed Assets	238,326	Contract Allowance	429,428
Other Assets	19,850	Operating Revenue	3,790,785
Total Assets	1,322,360	Operating Expense	3,673,296
Current Liabilities	1,203,937	Operating Margin	117,489
Long Term Liabilities	0	Other Income	934
Total Equity	118,423	Other Expense	0
Total Liab. and Equity	1,322,360	Net Profit or Loss	118,423
<b>345179 ACCORDIUS HEALTH AT MOORESVILLE</b>		Proprietary - Corporation	
ACCORDIUS HEALTH AT MOORESVILLE	12/31/2019 334 Days Settled		
MOORESVILLE, NC 28115	1/31/2019 306 Days Settled	CR Beds 131	POS Beds 0
IREDELL		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	51.4%
		Length of Stay	99.6
		Average Wages	22.01
		70.8% Skilled Nursing	93.3%
		29.2% Ancillary Service	6.7%
		131.5% Current Ratio	0.2
		-31.5% Days to Collect	42.1
		0.1% Avg Payment Days	64.2
		0.0% Depreciation Rate	6.5%
		-31.4% Return on Equity	46.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	341,447	Total Charges	17,137,026
Fixed Assets	9,830,389	Contract Allowance	12,140,584
Other Assets	7,758	Operating Revenue	4,996,442
Total Assets	10,179,594	Operating Expense	6,572,482
Current Liabilities	1,391,391	Operating Margin	-1,576,040
Long Term Liabilities	12,138,042	Other Income	5,634
Total Equity	-3,349,839	Other Expense	0
Total Liab. and Equity	10,179,594	Net Profit or Loss	(1,570,406)

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<b>345179 ACCORDIUS HEALTH AT MOORESVILLE</b>				Proprietary - Corporation	
ACCORDIUS HEALTH AT MOORESVILLE		12/31/2019 334 Days Settled			
MOORESVILLE, NC 28115		1/31/2019 306 Days Settled		CR Beds 131 POS Beds 0	
IREDELL		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		46.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 139.1	
Current Assets	1,116,144	Total Charges	5,374,725	Average Wages	22.01
Fixed Assets	233,581	Contract Allowance	489,697	9.1% Skilled Nursing	85.3%
Other Assets	25,380	Operating Revenue	4,885,028	90.9% Ancillary Service	14.7%
Total Assets	1,375,105	Operating Expense	5,261,239	107.7% Current Ratio	0.6
Current Liabilities	1,751,749	Operating Margin	-376,211	-7.7% Days to Collect	114.1
Long Term Liabilities	0	Other Income	-433	0.0% Avg Payment Days	197.7
Total Equity	-376,644	Other Expense	0	0.0% Depreciation Rate	356.6%
Total Liab. and Equity	1,375,105	Net Profit or Loss	(376,644)	-7.7% Return on Equity	100.0%

  

<b>345081 ACCORDIUS HEALTH AT ROSE MANOR LLC</b>				Proprietary - Partnership	
ACCORDIUS HEALTH AT ROSE MANOR LLC		12/31/2019 214 Days Settled			
DURHAM, NC 27704		5/31/2019 151 Days Settled		CR Beds 111 POS Beds 0	
DURHAM		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		89.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 117.5	
Current Assets	1,399,878	Total Charges	5,017,191	Average Wages	16.68
Fixed Assets	733,425	Contract Allowance	1,508,090	30.1% Skilled Nursing	74.6%
Other Assets	16,619,423	Operating Revenue	3,509,101	69.9% Ancillary Service	25.4%
Total Assets	18,752,726	Operating Expense	4,622,949	131.7% Current Ratio	2.1
Current Liabilities	675,039	Operating Margin	-1,113,848	-31.7% Days to Collect	206.5
Long Term Liabilities	14,625,389	Other Income	49,256	1.4% Avg Payment Days	53.3
Total Equity	3,452,298	Other Expense	0	0.0% Depreciation Rate	120.7%
Total Liab. and Equity	18,752,726	Net Profit or Loss	(1,064,592)	-30.3% Return on Equity	-30.8%

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<b>345081 ACCORDIUS HEALTH AT ROSE MANOR LLC</b>				Proprietary - Partnership	
ACCORDIUS HEALTH AT ROSE MANOR LLC		12/31/2019 214 Days Settled			
DURHAM, NC 27704		5/31/2019 151 Days Settled		CR Beds 111    POS Beds 0	
DURHAM		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		88.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    122.6	
Current Assets	1,838,823	Total Charges	5,948,865	Average Wages	16.68
Fixed Assets	162,636	Contract Allowance	482,233	8.1% Skilled Nursing	86.8%
Other Assets	27,035	Operating Revenue	5,466,632	91.9% Ancillary Service	13.2%
Total Assets	2,028,494	Operating Expense	5,035,778	92.1% Current Ratio	1.2
Current Liabilities	1,587,252	Operating Margin	430,854	7.9% Days to Collect	80.5
Long Term Liabilities	0	Other Income	10,388	0.2% Avg Payment Days	107.7
Total Equity	441,242	Other Expense	0	0.0% Depreciation Rate	520.1%
Total Liab. and Equity	2,028,494	Net Profit or Loss	441,242	8.1% Return on Equity	100.0%
<b>345115 ACCORDIUS HEALTH AT SALISBURY</b>				Proprietary - Corporation	
ACCORDIUS HEALTH AT SALISBURY		12/31/2019 365 Days Settled			
SALISBURY, NC 28144				CR Beds 185    POS Beds 0	
ROWAN		<b>Key Performance Ind.</b>			
NOVITAS		Occupancy Rate		71.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    163.8	
Current Assets	1,647,080	Total Charges	11,154,438	Average Wages	13.01
Fixed Assets	361,649	Contract Allowance	511,028	4.6% Skilled Nursing	89.2%
Other Assets	55,689	Operating Revenue	10,643,410	95.4% Ancillary Service	10.8%
Total Assets	2,064,418	Operating Expense	10,661,036	100.2% Current Ratio	0.6
Current Liabilities	2,551,285	Operating Margin	-17,626	-0.2% Days to Collect	54.5
Long Term Liabilities	0	Other Income	3,102	0.0% Avg Payment Days	85.7
Total Equity	-486,867	Other Expense	0	0.0% Depreciation Rate	429.1%
Total Liab. and Equity	2,064,418	Net Profit or Loss	(14,524)	-0.1% Return on Equity	3.0%

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<b>345375 ACCORDIUS HEALTH AT SCOTLAND MANOR</b>				Proprietary - Corporation	
ACCORDIUS HEALTH AT SCOTLAND MANOR		12/31/2019 365 Days Settled			
SCOTLAND NECK, NC 27874				CR Beds 62	POS Beds 0
HALIFAX		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	69.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	170.3
Current Assets	733,006	Total Charges	4,297,125	Average Wages	13.55
Fixed Assets	178,122	Contract Allowance	256,259	6.0% Skilled Nursing	82.2%
Other Assets	76,764	Operating Revenue	4,040,866	94.0% Ancillary Service	17.8%
Total Assets	987,892	Operating Expense	3,952,060	97.8% Current Ratio	0.7
Current Liabilities	1,015,121	Operating Margin	88,806	2.2% Days to Collect	39.2
Long Term Liabilities	0	Other Income	205	0.0% Avg Payment Days	92.8
Total Equity	-27,229	Other Expense	0	0.0% Depreciation Rate	231.3%
Total Liab. and Equity	987,892	Net Profit or Loss	89,011	2.2% Return on Equity	-326.9%
<b>345128 ACCORDIUS HEALTH AT STATESVILLE</b>				Proprietary - Corporation	
ACCORDIUS HEALTH AT STATESVILLE		12/31/2019 334 Days Settled			
STATESVILLE, NC 28677		1/31/2019 306 Days Settled		CR Beds 147	POS Beds 0
IREDELL		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	63.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	127.1
Current Assets	756,573	Total Charges	23,800,324	Average Wages	15.10
Fixed Assets	13,515,000	Contract Allowance	16,972,550	71.3% Skilled Nursing	93.2%
Other Assets	6,729	Operating Revenue	6,827,774	28.7% Ancillary Service	6.8%
Total Assets	14,278,302	Operating Expense	8,959,019	131.2% Current Ratio	0.6
Current Liabilities	1,303,022	Operating Margin	-2,131,245	-31.2% Days to Collect	68.8
Long Term Liabilities	9,081,129	Other Income	13,549	0.2% Avg Payment Days	50.2
Total Equity	3,894,151	Other Expense	0	0.0% Depreciation Rate	5.7%
Total Liab. and Equity	14,278,302	Net Profit or Loss	(2,117,696)	-31.0% Return on Equity	-54.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345128 ACCORDIUS HEALTH AT STATESVILLE</b>		Proprietary - Corporation	
ACCORDIUS HEALTH AT STATESVILLE	12/31/2019	334 Days Settled	
STATESVILLE, NC 28677	1/31/2019	306 Days Settled	
IREDELL		CR Beds 147	POS Beds 0
WISCONSIN PHYSICIANS SERVICE		<b>Key Performance Ind.</b>	
		Occupancy Rate	61.7%
		Length of Stay	119.7
		Average Wages	15.10
		7.6% Skilled Nursing	87.9%
		92.4% Ancillary Service	12.1%
		97.3% Current Ratio	1.1
		2.7% Days to Collect	103.7
		0.1% Avg Payment Days	99.6
		0.0% Depreciation Rate	849.5%
		2.7% Return on Equity	100.0%

  

Balance Sheet		Income Statement	
Current Assets	1,237,546	Total Charges	7,897,805
Fixed Assets	114,733	Contract Allowance	603,788
Other Assets	22,070	Operating Revenue	7,294,017
Total Assets	1,374,349	Operating Expense	7,099,022
Current Liabilities	1,174,853	Operating Margin	194,995
Long Term Liabilities	0	Other Income	4,501
Total Equity	199,496	Other Expense	0
Total Liab. and Equity	1,374,349	Net Profit or Loss	199,496

<b>345236 ACCORDIUS HEALTH AT WILMINGTON</b>		Proprietary - Corporation	
ACCORDIUS HEALTH AT WILMINGTON	12/31/2019	365 Days Settled	
WILMINGTON, NC 28401		CR Beds 120	POS Beds 0
NEW HANOVER		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	74.7%
		Length of Stay	105.9
		Average Wages	11.31
		8.5% Skilled Nursing	84.8%
		91.5% Ancillary Service	15.2%
		97.3% Current Ratio	0.9
		2.7% Days to Collect	48.8
		0.0% Avg Payment Days	73.6
		0.0% Depreciation Rate	414.7%
		2.7% Return on Equity	109.2%

  

Balance Sheet		Income Statement	
Current Assets	1,579,348	Total Charges	9,507,398
Fixed Assets	305,987	Contract Allowance	808,204
Other Assets	42,740	Operating Revenue	8,699,194
Total Assets	1,928,075	Operating Expense	8,461,789
Current Liabilities	1,712,606	Operating Margin	237,405
Long Term Liabilities	0	Other Income	-2,154
Total Equity	215,469	Other Expense	0
Total Liab. and Equity	1,928,075	Net Profit or Loss	235,251

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<b>345149 ACCORDIUS HEALTH AT WINSTON SALEM</b>				Proprietary - Corporation	
ACCORDIUS HEALTH AT WINSTON SALEM 12/31/2019 365 Days Settled					
WINSTON-SALEM, NC 27106				CR Beds 80 POS Beds 0	
FORSYTH				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate 49.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 89.1	
Current Assets	1,721,084	Total Charges	4,317,952	Average Wages 14.41	
Fixed Assets	206,238	Contract Allowance	406,756	9.4%	Skilled Nursing 81.3%
Other Assets	19,376	Operating Revenue	3,911,196	90.6%	Ancillary Service 17.4%
Total Assets	1,946,698	Operating Expense	3,957,232	101.2%	Current Ratio 0.9
Current Liabilities	1,859,124	Operating Margin	-46,036	-1.2%	Days to Collect 113.3
Long Term Liabilities	0	Other Income	25,116	0.6%	Avg Payment Days 167.3
Total Equity	87,574	Other Expense	0	0.0%	Depreciation Rate 150.7%
Total Liab. and Equity	1,946,698	Net Profit or Loss	(20,920)	-0.5%	Return on Equity -23.9%

<b>345535 ADAMS FARM LIVING &amp; REHABILITATION</b>				Proprietary - Corporation	
ADAMS FARM LIVING & REHABILITATION 9/30/2019 365 Days Settled					
JAMESTOWN, NC 27282				CR Beds 120 POS Beds 0	
GUILFORD				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate 89.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 81.3	
Current Assets	1,603,448	Total Charges	13,457,288	Average Wages 20.91	
Fixed Assets	547,897	Contract Allowance	3,090,868	23.0%	Skilled Nursing 75.7%
Other Assets	18,300	Operating Revenue	10,366,420	77.0%	Ancillary Service 24.3%
Total Assets	2,169,645	Operating Expense	10,086,611	97.3%	Current Ratio 0.9
Current Liabilities	1,774,043	Operating Margin	279,809	2.7%	Days to Collect 47.4
Long Term Liabilities	0	Other Income	96,064	0.9%	Avg Payment Days 42.6
Total Equity	395,602	Other Expense	0	0.0%	Depreciation Rate 74.1%
Total Liab. and Equity	2,169,645	Net Profit or Loss	375,873	3.6%	Return on Equity 95.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345420 ALAMANCE HEALTH CARE CENTER</b>		Proprietary - Corporation	
ALAMANCE HEALTH CARE CENTER		9/30/2019 365 Days Settled	
BURLINGTON, NC 27217		CR Beds 180 POS Beds 0	
ALAMANCE		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	93.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,477,205	Total Charges	20,411,479
Fixed Assets	2,005,134	Contract Allowance	7,274,594
Other Assets	192,757	Operating Revenue	13,136,885
Total Assets	4,675,096	Operating Expense	12,065,628
Current Liabilities	1,347,577	Operating Margin	1,071,257
Long Term Liabilities	407,868	Other Income	42,409
Total Equity	2,919,651	Other Expense	0
Total Liab. and Equity	4,675,096	Net Profit or Loss	1,113,666
		35.6%	Skilled Nursing 80.1%
		64.4%	Ancillary Service 19.9%
		91.8%	Current Ratio 1.8
		8.2%	Days to Collect 35.4
		0.3%	Avg Payment Days 12.7
		0.0%	Depreciation Rate 3.9%
		8.5%	Return on Equity 38.1%

<b>345441 ALEXANDRIA PLACE</b>		Proprietary - Corporation	
ALEXANDRIA PLACE		9/30/2019 365 Days Settled	
GASTONIA, NC 28054		CR Beds 100 POS Beds 0	
GASTON		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	80.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	865,461	Total Charges	5,431,372
Fixed Assets	237,488	Contract Allowance	0
Other Assets	0	Operating Revenue	5,431,372
Total Assets	1,102,949	Operating Expense	5,800,384
Current Liabilities	373,288	Operating Margin	-369,012
Long Term Liabilities	35,628	Other Income	12,798
Total Equity	694,033	Other Expense	0
Total Liab. and Equity	1,102,949	Net Profit or Loss	(356,214)
		0.0%	Skilled Nursing 73.8%
		100.0%	Ancillary Service 9.9%
		106.8%	Current Ratio 2.3
		-6.8%	Days to Collect 40.2
		0.2%	Avg Payment Days 21.0
		0.0%	Depreciation Rate 51.1%
		-6.6%	Return on Equity -51.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345261 ALLEGHANY CENTER</b>				Proprietary - Corporation	
ALLEGHANY CENTER		12/31/2019 365 Days Settled			
SPARTA, NC 28675				CR Beds 90	POS Beds 0
ALLEGHANY				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	69.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	192.3
Current Assets	713,681	Total Charges	7,779,024	Average Wages	18.94
Fixed Assets	607,729	Contract Allowance	2,892,733	37.2%	Skilled Nursing 90.8%
Other Assets	-1,200,995	Operating Revenue	4,886,291	62.8%	Ancillary Service 9.2%
Total Assets	120,415	Operating Expense	5,341,323	109.3%	Current Ratio 1.1
Current Liabilities	655,280	Operating Margin	-455,032	-9.3%	Days to Collect 50.4
Long Term Liabilities	-2,154,096	Other Income	924	0.0%	Avg Payment Days 36.1
Total Equity	1,619,231	Other Expense	0	0.0%	Depreciation Rate 40.6%
Total Liab. and Equity	120,415	Net Profit or Loss	1,619,231	33.1%	Return on Equity 100.0%

<b>345155 ALPINE HEALTH AND REHABILITATION OF ASHEBORO</b>				Proprietary - Corporation	
ALPINE HEALTH AND REHABILITATION OF ASHEBORO		6/30/2019 181 Days Settled			
ASHEBORO, NC 27203		9/30/2019 92 Days Settled		CR Beds 238	POS Beds 0
RANDOLPH				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	53.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	67.4
Current Assets	993,266	Total Charges	19,447,108	Average Wages	21.51
Fixed Assets	0	Contract Allowance	14,366,099	73.9%	Skilled Nursing 94.6%
Other Assets	29,272	Operating Revenue	5,081,009	26.1%	Ancillary Service 5.4%
Total Assets	1,022,538	Operating Expense	6,465,118	127.2%	Current Ratio 0.6
Current Liabilities	1,534,333	Operating Margin	-1,384,109	-27.2%	Days to Collect 52.4
Long Term Liabilities	-6,270,843	Other Income	58,099	1.1%	Avg Payment Days 70.0
Total Equity	5,759,048	Other Expense	0	0.0%	Depreciation Rate 42.0%
Total Liab. and Equity	1,022,538	Net Profit or Loss	(1,326,010)	-26.1%	Return on Equity -23.0%

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<b>345155 ALPINE HEALTH AND REHABILITATION OF ASHEBORO</b>				Proprietary - Corporation	
ALPINE HEALTH AND REHABILITATION OF ASHEBORO		6/30/2019 181 Days Settled			
ASHEBORO, NC 27203		9/30/2019 92 Days Settled		CR Beds 238 POS Beds 0	
RANDOLPH		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		49.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 248.1	
Current Assets	925,475	Total Charges	9,098,709	Average Wages 21.51	
Fixed Assets	48,242	Contract Allowance	6,774,737	74.5%	Skilled Nursing 96.0%
Other Assets	0	Operating Revenue	2,323,972	25.5%	Ancillary Service 4.0%
Total Assets	<u>973,717</u>	Operating Expense	2,419,099	104.1%	Current Ratio 0.9
Current Liabilities	1,010,205	Operating Margin	-95,127	-4.1%	Days to Collect 74.9
Long Term Liabilities	0	Other Income	58,641	2.5%	Avg Payment Days 56.3
Total Equity	-36,488	Other Expense	0	0.0%	Depreciation Rate 473.6%
Total Liab. and Equity	<u>973,717</u>	Net Profit or Loss	<u>(36,486)</u>	-1.6%	Return on Equity 100.0%

<b>345066 ALSTON BROOK</b>				Proprietary - Corporation	
ALSTON BROOK		9/30/2019 365 Days Settled			
LEXINGTON, NC 27295				CR Beds 100 POS Beds 0	
DAVIDSON		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		95.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 134.0	
Current Assets	1,916,668	Total Charges	9,667,263	Average Wages 17.31	
Fixed Assets	3,543,165	Contract Allowance	0	0.0%	Skilled Nursing 96.4%
Other Assets	0	Operating Revenue	9,667,263	100.0%	Ancillary Service 3.6%
Total Assets	<u>5,459,833</u>	Operating Expense	8,814,002	91.2%	Current Ratio 3.5
Current Liabilities	551,322	Operating Margin	853,261	8.8%	Days to Collect 42.0
Long Term Liabilities	3,657,506	Other Income	25,758	0.3%	Avg Payment Days 21.6
Total Equity	1,251,005	Other Expense	0	0.0%	Depreciation Rate 4.6%
Total Liab. and Equity	<u>5,459,833</u>	Net Profit or Loss	<u>879,019</u>	9.1%	Return on Equity 70.3%

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<b>345051 ANSON HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
ANSON HEALTH AND REHABILITATION				12/31/2019 365 Days Settled	
WADESBORO, NC 28170				CR Beds 95    POS Beds 0	
ANSON				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate    93.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    151.8	
Current Assets	1,360,519	Total Charges	10,613,506	Average Wages    17.22	
Fixed Assets	574,939	Contract Allowance	1,419,523	13.4% Skilled Nursing    68.9%	
Other Assets	0	Operating Revenue	9,193,983	86.6% Ancillary Service    31.1%	
Total Assets	<u>1,935,458</u>	Operating Expense	8,490,985	92.4% Current Ratio    2.5	
Current Liabilities	552,553	Operating Margin	702,998	7.6% Days to Collect    30.0	
Long Term Liabilities	0	Other Income	29,714	0.3% Avg Payment Days    19.2	
Total Equity	<u>1,382,905</u>	Other Expense	0	0.0% Depreciation Rate    73.0%	
Total Liab. and Equity	<u>1,935,458</u>	Net Profit or Loss	<u>732,712</u>	8.0% Return on Equity    53.0%	

<b>345573 ARBOR ACRES UNITED METHODIST RETIREMENT COMMUNITY</b>				Proprietary - Individual	
ARBOR ACRES UNITED METHODIST RETIREMENT COMMUNITY				12/31/2019 365 Days Settled	
WINSTON SALEM, NC 27104				CR Beds 0    POS Beds 0	
FORSYTH				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate    0.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0% Skilled Nursing    0.0%	
Other Assets	0	Operating Revenue	0	0.0% Ancillary Service    0.0%	
Total Assets	<u>0</u>	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	<u>0</u>	Other Expense	0	0.0% Depreciation Rate    0.0%	
Total Liab. and Equity	<u>0</u>	Net Profit or Loss	<u>0</u>	0.0% Return on Equity    0.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345544 ASBURY HEALTH AND REHABILITATION CENTER</b>				Proprietary - Corporation	
ASBURY HEALTH AND REHABILITATION CENTER				12/31/2019 365 Days Settled	
CHARLOTTE, NC 28215				CR Beds 537 POS Beds 0	
MECKLENBURG				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	103.6%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	27,759,198	Total Charges	42,168,058	Length of Stay	286.3
Fixed Assets	127,090,312	Contract Allowance	5,725,468	Average Wages	16.02
Other Assets	24,822,512	Operating Revenue	36,442,590	13.6% Skilled Nursing	19.1%
Total Assets	179,672,022	Operating Expense	46,210,339	86.4% Ancillary Service	11.0%
Current Liabilities	40,364,142	Operating Margin	-9,767,749	126.8% Current Ratio	0.7
Long Term Liabilities	154,879,708	Other Income	3,210,647	-26.8% Days to Collect	29.9
Total Equity	-15,571,828	Other Expense	0	8.8% Avg Payment Days	25.1
Total Liab. and Equity	179,672,022	Net Profit or Loss	(6,557,102)	0.0% Depreciation Rate	5.7%
				-18.0% Return on Equity	42.1%
<b>345548 ASHTON HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
ASHTON HEALTH AND REHABILITATION				12/31/2019 365 Days Settled	
MCLEANSVILLE, NC 27301				CR Beds 132 POS Beds 0	
GUILFORD				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate	94.7%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	1,557,223	Total Charges	15,276,185	Length of Stay	97.1
Fixed Assets	1,291,832	Contract Allowance	3,608,008	Average Wages	18.45
Other Assets	0	Operating Revenue	11,668,177	23.6% Skilled Nursing	72.9%
Total Assets	2,849,055	Operating Expense	12,740,833	76.4% Ancillary Service	27.1%
Current Liabilities	3,698,811	Operating Margin	-1,072,656	109.2% Current Ratio	0.4
Long Term Liabilities	8,871	Other Income	211,245	-9.2% Days to Collect	31.6
Total Equity	-858,627	Other Expense	0	1.8% Avg Payment Days	13.1
Total Liab. and Equity	2,849,055	Net Profit or Loss	(861,411)	0.0% Depreciation Rate	83.8%
				-7.4% Return on Equity	100.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345198 ASTON PARK HEALTH CARE CENTER</b>				Nonprofit - Other	
ASTON PARK HEALTH CARE CENTER		9/30/2019 365 Days Settled			
ASHEVILLE, NC 28806		CR Beds 139    POS Beds 0			
BUNCOMBE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		90.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				195.4	
Current Assets	1,915,474	Total Charges	13,425,651	Average Wages	21.51
Fixed Assets	5,404,740	Contract Allowance	2,378,590	17.7% Skilled Nursing	73.9%
Other Assets	10,949,860	Operating Revenue	11,047,061	82.3% Ancillary Service	15.9%
Total Assets	18,270,074	Operating Expense	11,802,816	106.8% Current Ratio	1.8
Current Liabilities	1,084,009	Operating Margin	-755,755	-6.8% Days to Collect	35.3
Long Term Liabilities	3,907,949	Other Income	465,862	4.2% Avg Payment Days	29.3
Total Equity	13,278,116	Other Expense	0	0.0% Depreciation Rate	5.0%
Total Liab. and Equity	18,270,074	Net Profit or Loss	(289,893)	-2.6% Return on Equity	-2.2%

<b>345000 AUTUMN CARE OF BISCOE</b>				Proprietary - Corporation	
AUTUMN CARE OF BISCOE		12/31/2019 365 Days Settled			
BISCOE, NC 27209		CR Beds 151    POS Beds 0			
MONTGOMERY		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		64.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				130.0	
Current Assets	672,427	Total Charges	10,411,040	Average Wages	18.15
Fixed Assets	144,567	Contract Allowance	2,159,785	20.7% Skilled Nursing	67.8%
Other Assets	2,097,419	Operating Revenue	8,251,255	79.3% Ancillary Service	24.7%
Total Assets	2,914,413	Operating Expense	7,666,807	92.9% Current Ratio	1.6
Current Liabilities	422,305	Operating Margin	584,448	7.1% Days to Collect	28.0
Long Term Liabilities	197	Other Income	12,950	0.2% Avg Payment Days	18.3
Total Equity	2,491,911	Other Expense	0	0.0% Depreciation Rate	570.8%
Total Liab. and Equity	2,914,413	Net Profit or Loss	597,398	7.2% Return on Equity	24.0%

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<b>345567 AUTUMN CARE OF CORNELIUS</b>				Proprietary - Corporation	
AUTUMN CARE OF CORNELIUS		12/31/2019 365 Days Settled			
CORNELIUS, NC 28031		CR Beds 102 POS Beds 0			
MECKLENBURG		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		90.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 67.3	
Current Assets	805,671	Total Charges	12,886,921	Average Wages 19.50	
Fixed Assets	133,348	Contract Allowance	2,892,174	22.4%	Skilled Nursing 67.4%
Other Assets	1,532,627	Operating Revenue	9,994,747	77.6%	Ancillary Service 32.6%
Total Assets	<u>2,471,646</u>	Operating Expense	9,205,582	92.1%	Current Ratio 1.4
Current Liabilities	583,214	Operating Margin	789,165	7.9%	Days to Collect 28.3
Long Term Liabilities	78,594	Other Income	8,347	0.1%	Avg Payment Days 21.9
Total Equity	1,809,838	Other Expense	0	0.0%	Depreciation Rate 916.2%
Total Liab. and Equity	<u>2,471,646</u>	Net Profit or Loss	<u>797,512</u>	8.0%	Return on Equity 44.1%

<b>345222 AUTUMN CARE OF DREXEL</b>				Proprietary - Corporation	
AUTUMN CARE OF DREXEL		12/31/2019 365 Days Settled			
MORGANTON, NC 28655		CR Beds 120 POS Beds 0			
BURKE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		91.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 126.8	
Current Assets	1,150,046	Total Charges	11,451,966	Average Wages 18.97	
Fixed Assets	148,182	Contract Allowance	2,381,814	20.8%	Skilled Nursing 63.7%
Other Assets	1,213,328	Operating Revenue	9,070,152	79.2%	Ancillary Service 23.3%
Total Assets	<u>2,511,556</u>	Operating Expense	8,739,207	96.4%	Current Ratio 2.2
Current Liabilities	524,707	Operating Margin	330,945	3.6%	Days to Collect 43.9
Long Term Liabilities	197	Other Income	4,118	0.0%	Avg Payment Days 20.5
Total Equity	1,986,652	Other Expense	0	0.0%	Depreciation Rate 482.9%
Total Liab. and Equity	<u>2,511,556</u>	Net Profit or Loss	<u>335,063</u>	3.7%	Return on Equity 16.9%

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<b>345553 AUTUMN CARE OF FAYETTEVILLE</b>				Proprietary - Corporation	
AUTUMN CARE OF FAYETTEVILLE		12/31/2019 365 Days Settled			
FAYETTEVILLE, NC 28314		CR Beds 90    POS Beds 0			
CUMBERLAND		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		90.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    69.5	
Current Assets	855,097	Total Charges	9,488,806	Average Wages    17.04	
Fixed Assets	132,420	Contract Allowance	2,212,701	23.3%	Skilled Nursing    69.2%
Other Assets	132,051	Operating Revenue	7,276,105	76.7%	Ancillary Service    30.8%
Total Assets	<u>1,119,568</u>	Operating Expense	7,225,875	99.3%	Current Ratio    2.3
Current Liabilities	369,632	Operating Margin	50,230	0.7%	Days to Collect    41.1
Long Term Liabilities	0	Other Income	53,675	0.7%	Avg Payment Days    18.6
Total Equity	749,936	Other Expense	0	0.0%	Depreciation Rate    641.5%
Total Liab. and Equity	<u>1,119,568</u>	Net Profit or Loss	<u>103,905</u>	1.4%	Return on Equity    13.9%

<b>345165 AUTUMN CARE OF MARION</b>				Proprietary - Corporation	
AUTUMN CARE OF MARION		12/31/2019 365 Days Settled			
MARION, NC 28752		CR Beds 125    POS Beds 0			
MCDOWELL		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		89.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    142.3	
Current Assets	1,155,470	Total Charges	11,399,573	Average Wages    18.80	
Fixed Assets	254,825	Contract Allowance	1,890,303	16.6%	Skilled Nursing    64.9%
Other Assets	1,596,604	Operating Revenue	9,509,270	83.4%	Ancillary Service    28.3%
Total Assets	<u>3,006,899</u>	Operating Expense	8,702,383	91.5%	Current Ratio    2.6
Current Liabilities	452,947	Operating Margin	806,887	8.5%	Days to Collect    43.0
Long Term Liabilities	142	Other Income	10,231	0.1%	Avg Payment Days    17.3
Total Equity	2,553,810	Other Expense	0	0.0%	Depreciation Rate    366.5%
Total Liab. and Equity	<u>3,006,899</u>	Net Profit or Loss	<u>817,118</u>	8.6%	Return on Equity    32.0%

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<b>345268 AUTUMN CARE OF MARSHVILLE</b>		Proprietary - Corporation	
AUTUMN CARE OF MARSHVILLE		12/31/2019 365 Days Settled	
MARSHVILLE, NC 28103		CR Beds 120 POS Beds 0	
UNION		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	92.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,129,594	Total Charges	12,695,931
Fixed Assets	134,959	Contract Allowance	3,494,043
Other Assets	959,828	Operating Revenue	9,201,888
Total Assets	2,224,381	Operating Expense	8,849,713
Current Liabilities	436,980	Operating Margin	352,175
Long Term Liabilities	159	Other Income	9,473
Total Equity	1,787,242	Other Expense	0
Total Liab. and Equity	2,224,381	Net Profit or Loss	361,648
		27.5%	Skilled Nursing 68.2%
		72.5%	Ancillary Service 25.3%
		96.2%	Current Ratio 2.6
		3.8%	Days to Collect 42.8
		0.1%	Avg Payment Days 16.4
		0.0%	Depreciation Rate 649.5%
		3.9%	Return on Equity 20.2%

<b>345507 AUTUMN CARE OF MYRTLE GROVE</b>		Proprietary - Corporation	
AUTUMN CARE OF MYRTLE GROVE		12/31/2019 365 Days Settled	
WILMINGTON, NC 28412		CR Beds 110 POS Beds 0	
NEW HANOVER		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	93.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	877,881	Total Charges	11,461,362
Fixed Assets	219,749	Contract Allowance	2,021,425
Other Assets	1,799,636	Operating Revenue	9,439,937
Total Assets	2,897,266	Operating Expense	8,790,786
Current Liabilities	510,254	Operating Margin	649,151
Long Term Liabilities	0	Other Income	979
Total Equity	2,387,012	Other Expense	0
Total Liab. and Equity	2,897,266	Net Profit or Loss	650,130
		17.6%	Skilled Nursing 60.1%
		82.4%	Ancillary Service 26.5%
		93.1%	Current Ratio 1.7
		6.9%	Days to Collect 32.5
		0.0%	Avg Payment Days 19.9
		0.0%	Depreciation Rate 399.1%
		6.9%	Return on Equity 27.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345514 AUTUMN CARE OF NASH</b>				Proprietary - Corporation	
AUTUMN CARE OF NASH		12/31/2019 365 Days Settled			
NASHVILLE, NC 27856		CR Beds 80		POS Beds 0	
NASH		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		93.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 78.1	
Current Assets	585,760	Total Charges	9,247,130	Average Wages	18.21
Fixed Assets	147,744	Contract Allowance	2,109,979	22.8%	Skilled Nursing 53.0%
Other Assets	1,493,302	Operating Revenue	7,137,151	77.2%	Ancillary Service 31.6%
Total Assets	2,226,806	Operating Expense	6,868,834	96.2%	Current Ratio 1.8
Current Liabilities	333,665	Operating Margin	268,317	3.8%	Days to Collect 28.6
Long Term Liabilities	197	Other Income	15,513	0.2%	Avg Payment Days 16.7
Total Equity	1,892,944	Other Expense	0	0.0%	Depreciation Rate 480.0%
Total Liab. and Equity	2,226,806	Net Profit or Loss	283,830	4.0%	Return on Equity 15.0%
<b>345280 AUTUMN CARE OF RAEFORD</b>				Proprietary - Corporation	
AUTUMN CARE OF RAEFORD		12/31/2019 365 Days Settled			
RAEFORD, NC 28376		CR Beds 140		POS Beds 0	
HOKE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		85.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 196.0	
Current Assets	1,115,439	Total Charges	11,887,519	Average Wages	17.09
Fixed Assets	179,248	Contract Allowance	2,175,828	18.3%	Skilled Nursing 75.1%
Other Assets	2,836,451	Operating Revenue	9,711,691	81.7%	Ancillary Service 20.6%
Total Assets	4,131,138	Operating Expense	8,473,900	87.3%	Current Ratio 2.0
Current Liabilities	561,571	Operating Margin	1,237,791	12.7%	Days to Collect 39.7
Long Term Liabilities	0	Other Income	13,494	0.1%	Avg Payment Days 22.4
Total Equity	3,569,567	Other Expense	0	0.0%	Depreciation Rate 350.7%
Total Liab. and Equity	4,131,138	Net Profit or Loss	1,251,285	12.9%	Return on Equity 35.1%

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<b>345269 AUTUMN CARE OF SALISBURY</b>				Proprietary - Corporation	
AUTUMN CARE OF SALISBURY		12/31/2019 365 Days Settled			
SALISBURY, NC 28146		CR Beds 100 POS Beds 0			
ROWAN		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		93.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 98.4	
Current Assets	779,649	Total Charges	12,379,486	Average Wages	18.79
Fixed Assets	130,006	Contract Allowance	3,629,311	29.3% Skilled Nursing	68.3%
Other Assets	702,388	Operating Revenue	8,750,175	70.7% Ancillary Service	30.3%
Total Assets	1,612,043	Operating Expense	8,547,831	97.7% Current Ratio	1.6
Current Liabilities	491,355	Operating Margin	202,344	2.3% Days to Collect	31.1
Long Term Liabilities	150	Other Income	2,151	0.0% Avg Payment Days	19.7
Total Equity	1,120,538	Other Expense	0	0.0% Depreciation Rate	626.4%
Total Liab. and Equity	1,612,043	Net Profit or Loss	204,495	2.3% Return on Equity	18.2%

<b>345351 AUTUMN CARE OF SALUDA</b>				Proprietary - Corporation	
AUTUMN CARE OF SALUDA		12/31/2019 365 Days Settled			
SALUDA, NC 28773		CR Beds 99 POS Beds 0			
POLK		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		73.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 156.5	
Current Assets	1,000,761	Total Charges	8,742,678	Average Wages	21.25
Fixed Assets	177,965	Contract Allowance	2,363,530	27.0% Skilled Nursing	69.7%
Other Assets	0	Operating Revenue	6,379,148	73.0% Ancillary Service	30.3%
Total Assets	1,178,726	Operating Expense	6,356,529	99.6% Current Ratio	2.3
Current Liabilities	443,945	Operating Margin	22,619	0.4% Days to Collect	55.4
Long Term Liabilities	1,121,326	Other Income	6,215	0.1% Avg Payment Days	23.7
Total Equity	-386,545	Other Expense	0	0.0% Depreciation Rate	239.3%
Total Liab. and Equity	1,178,726	Net Profit or Loss	28,834	0.5% Return on Equity	-7.5%

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<b>345294 AUTUMN CARE OF SHALLOTTE</b>		Proprietary - Corporation	
AUTUMN CARE OF SHALLOTTE		12/31/2019 365 Days Settled	
SHALLOTTE, NC 28459		CR Beds 110 POS Beds 0	
BRUNSWICK		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	89.1%
		Length of Stay	89.9
		Average Wages	18.51
		17.4% Skilled Nursing	65.6%
		82.6% Ancillary Service	28.5%
		93.0% Current Ratio	1.9
		7.0% Days to Collect	38.8
		0.3% Avg Payment Days	21.4
		0.0% Depreciation Rate	502.9%
		7.3% Return on Equity	16.1%

  

Balance Sheet		Income Statement	
Current Assets	973,181	Total Charges	10,445,775
Fixed Assets	143,384	Contract Allowance	1,813,942
Other Assets	3,328,882	Operating Revenue	8,631,833
Total Assets	4,445,447	Operating Expense	8,025,096
Current Liabilities	518,382	Operating Margin	606,737
Long Term Liabilities	197	Other Income	26,088
Total Equity	3,926,868	Other Expense	0
Total Liab. and Equity	4,445,447	Net Profit or Loss	632,825

<b>345511 AUTUMN CARE OF STATESVILLE</b>		Proprietary - Corporation	
AUTUMN CARE OF STATESVILLE		12/30/2019 364 Days Settled	
STATESVILLE, NC 28625		CR Beds 113 POS Beds 0	
IREDELL		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	89.5%
		Length of Stay	89.3
		Average Wages	19.44
		26.8% Skilled Nursing	63.8%
		73.2% Ancillary Service	31.8%
		85.4% Current Ratio	1.7
		14.6% Days to Collect	32.9
		0.1% Avg Payment Days	21.1
		0.0% Depreciation Rate	454.1%
		14.7% Return on Equity	31.8%

  

Balance Sheet		Income Statement	
Current Assets	939,392	Total Charges	13,734,913
Fixed Assets	150,021	Contract Allowance	3,677,139
Other Assets	4,095,285	Operating Revenue	10,057,774
Total Assets	5,184,698	Operating Expense	8,587,526
Current Liabilities	537,801	Operating Margin	1,470,248
Long Term Liabilities	121	Other Income	7,806
Total Equity	4,646,776	Other Expense	0
Total Liab. and Equity	5,184,698	Net Profit or Loss	1,478,054

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345110 AUTUMN CARE OF WAYNESVILLE</b>		Proprietary - Corporation	
AUTUMN CARE OF WAYNESVILLE		12/31/2019 365 Days Settled	
WAYNESVILLE, NC 28786		CR Beds 100 POS Beds 0	
HAYWOOD		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	91.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	862,204	Total Charges	11,102,505
Fixed Assets	109,382	Contract Allowance	2,265,644
Other Assets	1,848,712	Operating Revenue	8,836,861
Total Assets	<u>2,820,298</u>	Operating Expense	8,088,203
Current Liabilities	432,774	Operating Margin	748,658
Long Term Liabilities	0	Other Income	5,288
Total Equity	<u>2,387,524</u>	Other Expense	0
Total Liab. and Equity	<u>2,820,298</u>	Net Profit or Loss	<u>753,946</u>
		20.4%	Skilled Nursing 59.2%
		79.6%	Ancillary Service 34.7%
		91.5%	Current Ratio 2.0
		8.5%	Days to Collect 33.9
		0.1%	Avg Payment Days 16.8
		0.0%	Depreciation Rate 670.7%
		8.5%	Return on Equity 31.6%

<b>345490 AYDEN COURT NURSING AND REHABILITATION CENTER</b>		Proprietary - Corporation	
AYDEN COURT NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled	
AYDEN, NC 28513		CR Beds 82 POS Beds 0	
PITT		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	91.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,225,097	Total Charges	7,583,036
Fixed Assets	63,650	Contract Allowance	1,046,453
Other Assets	0	Operating Revenue	6,536,583
Total Assets	<u>3,288,747</u>	Operating Expense	6,433,115
Current Liabilities	229,575	Operating Margin	103,468
Long Term Liabilities	0	Other Income	261,601
Total Equity	<u>3,059,172</u>	Other Expense	0
Total Liab. and Equity	<u>3,288,747</u>	Net Profit or Loss	<u>365,069</u>
		13.8%	Skilled Nursing 78.0%
		86.2%	Ancillary Service 22.0%
		98.4%	Current Ratio 14.0
		1.6%	Days to Collect 178.8
		4.0%	Avg Payment Days 13.7
		0.0%	Depreciation Rate 87.3%
		5.6%	Return on Equity 11.9%

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<b>345557 AZALEA HEALTH &amp; REHAB CENTER</b>				Proprietary - Corporation	
AZALEA HEALTH & REHAB CENTER		12/31/2019 365 Days Settled			
WILMINGTON, NC 28412		CR Beds 80    POS Beds 0			
NEW HANOVER		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		94.7%	
		Length of Stay		56.9	
		Average Wages		19.33	
		18.2% Skilled Nursing		62.7%	
		81.8% Ancillary Service		37.3%	
		101.7% Current Ratio		2.2	
		-1.7% Days to Collect		37.4	
		0.0% Avg Payment Days		16.3	
		0.0% Depreciation Rate		209.6%	
		-1.7% Return on Equity		-20.1%	
<hr/>					
<b>345237 BARBOUR COURT NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
BARBOUR COURT NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
SMITHFIELD, NC 27577		CR Beds 165    POS Beds 0			
JOHNSTON		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		82.6%	
		Length of Stay		132.0	
		Average Wages		18.41	
		28.9% Skilled Nursing		79.7%	
		71.1% Ancillary Service		20.3%	
		112.3% Current Ratio		(9.1)	
		-12.3% Days to Collect		(118.9)	
		4.6% Avg Payment Days		11.9	
		0.0% Depreciation Rate		90.2%	
		-7.7% Return on Equity		22.4%	

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<b>345465 BAYVIEW NURSING &amp; REHAB CENTER</b>		Proprietary - Corporation	
BAYVIEW NURSING & REHAB CENTER		9/30/2019 365 Days Settled	
NEW BERN, NC 28560		CR Beds 72 POS Beds 0	
CRAVEN		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	90.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,179,793	Total Charges	8,650,778
Fixed Assets	161,606	Contract Allowance	2,330,650
Other Assets	7,300	Operating Revenue	6,320,128
Total Assets	1,348,699	Operating Expense	6,308,474
Current Liabilities	1,197,166	Operating Margin	11,654
Long Term Liabilities	0	Other Income	71,148
Total Equity	151,533	Other Expense	0
Total Liab. and Equity	1,348,699	Net Profit or Loss	82,802
		26.9%	73.1%
		99.8%	0.2%
		1.1%	0.0%
		1.3%	
			Length of Stay 62.0
			Average Wages 18.76
			Skilled Nursing 68.1%
			Ancillary Service 28.5%
			Current Ratio 1.0
			Days to Collect 48.0
			Avg Payment Days 42.6
			Depreciation Rate 78.0%
			Return on Equity 54.6%

<b>345457 BELAIRE HEALTH CARE CENTER</b>		Proprietary - Partnership	
BELAIRE HEALTH CARE CENTER		9/30/2019 365 Days Settled	
GASTONIA, NC 28052		CR Beds 80 POS Beds 0	
GASTON		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	91.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,048,983	Total Charges	12,221,550
Fixed Assets	1,347,766	Contract Allowance	4,459,561
Other Assets	95,686	Operating Revenue	7,761,989
Total Assets	2,492,435	Operating Expense	7,990,335
Current Liabilities	977,955	Operating Margin	-228,346
Long Term Liabilities	1,360,560	Other Income	23,872
Total Equity	153,920	Other Expense	0
Total Liab. and Equity	2,492,435	Net Profit or Loss	(204,474)
		36.5%	63.5%
		102.9%	-2.9%
		0.3%	0.0%
		-2.6%	
			Length of Stay 58.6
			Average Wages 22.06
			Skilled Nursing 66.9%
			Ancillary Service 33.1%
			Current Ratio 1.1
			Days to Collect 30.6
			Avg Payment Days 12.8
			Depreciation Rate 5.4%
			Return on Equity -132.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345574 BELLAROSE NURSING AND REHAB</b>		Proprietary - Corporation	
BELLAROSE NURSING AND REHAB		9/30/2019 365 Days Settled	
GARNER, NC 27529		CR Beds 100    POS Beds 0	
WAKE		<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)		Occupancy Rate	76.4%
		Length of Stay	75.6
		Average Wages	22.19
		31.9% Skilled Nursing	60.5%
		68.1% Ancillary Service	39.5%
		84.2% Current Ratio	2.5
		15.8% Days to Collect	44.9
		1.0% Avg Payment Days	35.5
		0.0% Depreciation Rate	333.3%
		16.8% Return on Equity	122.5%

  

Balance Sheet		Income Statement	
Current Assets	1,993,152	Total Charges	12,123,749
Fixed Assets	39,472	Contract Allowance	3,868,275
Other Assets	0	Operating Revenue	8,255,474
Total Assets	2,032,624	Operating Expense	6,953,398
Current Liabilities	801,036	Operating Margin	1,302,076
Long Term Liabilities	100,800	Other Income	82,614
Total Equity	1,130,788	Other Expense	0
Total Liab. and Equity	2,032,624	Net Profit or Loss	1,384,690

<b>345543 BERMUDA COMMONS NURSING AND REHABILITATION CENTER</b>		Proprietary - Corporation	
BERMUDA COMMONS NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled	
ADVANCE, NC 27006		CR Beds 127    POS Beds 0	
DAVIE		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	62.0%
		Length of Stay	56.2
		Average Wages	21.51
		23.0% Skilled Nursing	76.6%
		77.0% Ancillary Service	23.4%
		114.7% Current Ratio	0.5
		-14.7% Days to Collect	44.7
		0.1% Avg Payment Days	71.4
		0.0% Depreciation Rate	138.0%
		-14.5% Return on Equity	126.7%

  

Balance Sheet		Income Statement	
Current Assets	1,260,845	Total Charges	9,758,164
Fixed Assets	196,536	Contract Allowance	2,248,126
Other Assets	0	Operating Revenue	7,510,038
Total Assets	1,457,381	Operating Expense	8,610,411
Current Liabilities	2,316,981	Operating Margin	-1,100,373
Long Term Liabilities	0	Other Income	11,216
Total Equity	-859,600	Other Expense	0
Total Liab. and Equity	1,457,381	Net Profit or Loss	(1,089,157)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345416 BERMUDA VILLAGE RETIREMENT CENTER</b>				Proprietary - Corporation	
BERMUDA VILLAGE RETIREMENT CENTER		12/31/2019 184 Days Settled			
BERMUDA RUN, NC 27006		6/30/2019 181 Days Settled		CR Beds 57    POS Beds 0	
DAVIE				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate	58.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	52.3
Current Assets	1,652,713	Total Charges	8,015,506	Average Wages	21.38
Fixed Assets	25,544,035	Contract Allowance	705,888	8.8% Skilled Nursing	24.6%
Other Assets	15,000	Operating Revenue	7,309,618	91.2% Ancillary Service	0.0%
Total Assets	27,211,748	Operating Expense	6,936,520	94.9% Current Ratio	1.0
Current Liabilities	1,662,867	Operating Margin	373,098	5.1% Days to Collect	45.3
Long Term Liabilities	23,312,939	Other Income	0	0.0% Avg Payment Days	87.5
Total Equity	2,235,942	Other Expense	0	0.0% Depreciation Rate	4.8%
Total Liab. and Equity	27,211,748	Net Profit or Loss	373,098	5.1% Return on Equity	16.7%

<b>345416 BERMUDA VILLAGE RETIREMENT CENTER</b>				Nonprofit - Other	
BERMUDA VILLAGE RETIREMENT CENTER		12/31/2019 184 Days Settled			
BERMUDA RUN, NC 27006		6/30/2019 181 Days Settled		CR Beds 57    POS Beds 0	
DAVIE				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate	59.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	55.8
Current Assets	1,976,784	Total Charges	8,286,853	Average Wages	21.38
Fixed Assets	38,956,627	Contract Allowance	637,024	7.7% Skilled Nursing	24.7%
Other Assets	0	Operating Revenue	7,649,829	92.3% Ancillary Service	0.0%
Total Assets	40,933,411	Operating Expense	9,078,406	118.7% Current Ratio	1.7
Current Liabilities	1,197,559	Operating Margin	-1,428,577	-18.7% Days to Collect	49.3
Long Term Liabilities	41,164,429	Other Income	0	0.0% Avg Payment Days	65.9
Total Equity	-1,428,577	Other Expense	0	0.0% Depreciation Rate	5.7%
Total Liab. and Equity	40,933,411	Net Profit or Loss	(1,428,577)	-18.7% Return on Equity	100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345146 BETHANY WOODS NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
BETHANY WOODS NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
ALBEMARLE, NC 28002				CR Beds 190    POS Beds 0	
STANLY				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	83.6%
				Length of Stay	142.2
				Average Wages	16.31
				24.9% Skilled Nursing	77.2%
				75.1% Ancillary Service	19.7%
				102.8% Current Ratio	4.5
				-2.8% Days to Collect	44.1
				3.2% Avg Payment Days	10.3
				0.0% Depreciation Rate	74.1%
				0.4% Return on Equity	4.0%

  

Balance Sheet		Income Statement			
Current Assets	1,513,101	Total Charges	16,244,142		
Fixed Assets	86,490	Contract Allowance	4,040,579		
Other Assets	0	Operating Revenue	12,203,563		
Total Assets	1,599,591	Operating Expense	12,548,457		
Current Liabilities	334,501	Operating Margin	-344,894		
Long Term Liabilities	0	Other Income	395,577		
Total Equity	1,265,090	Other Expense	0		
Total Liab. and Equity	1,599,591	Net Profit or Loss	50,683		

<b>345212 BETHESDA HEALTH CARE FACILITY</b>				Proprietary - Corporation	
BETHESDA HEALTH CARE FACILITY		9/30/2019 365 Days Settled			
EASTOVER, NC 28301				CR Beds 85    POS Beds 0	
CUMBERLAND				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	94.1%
				Length of Stay	521.5
				Average Wages	17.71
				0.0% Skilled Nursing	95.1%
				100.0% Ancillary Service	4.9%
				94.4% Current Ratio	3.4
				5.6% Days to Collect	37.0
				0.2% Avg Payment Days	22.6
				0.0% Depreciation Rate	4.1%
				5.7% Return on Equity	43.3%

  

Balance Sheet		Income Statement			
Current Assets	1,211,093	Total Charges	5,716,331		
Fixed Assets	584,848	Contract Allowance	0		
Other Assets	17,369	Operating Revenue	5,716,331		
Total Assets	1,813,310	Operating Expense	5,398,393		
Current Liabilities	354,743	Operating Margin	317,938		
Long Term Liabilities	702,189	Other Income	9,697		
Total Equity	756,378	Other Expense	0		
Total Liab. and Equity	1,813,310	Net Profit or Loss	327,635		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345342 BIG ELM RETIREMENT AND NURSING CENTERS</b>				Proprietary - Corporation	
BIG ELM RETIREMENT AND NURSING CENTERS		9/30/2019 365 Days Settled			
KANNAPOLIS, NC 28081		CR Beds 146    POS Beds 0			
ROWAN		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		76.3%	
		Length of Stay		219.8	
		Average Wages		14.08	
		Skilled Nursing		68.0%	
		Ancillary Service		5.6%	
		Current Ratio		0.9	
		Days to Collect		50.9	
		Avg Payment Days		62.4	
		Depreciation Rate		82.7%	
		Return on Equity		68.9%	
<hr/>					
<b>345267 BLADEN EAST HEALTH AND REHAB, LLC</b>				Proprietary - Corporation	
BLADEN EAST HEALTH AND REHAB, LLC		9/30/2019 365 Days Settled			
ELIZABETHTOWN, NC 28337		CR Beds 120    POS Beds 0			
BLADEN		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		78.2%	
		Length of Stay		462.9	
		Average Wages		14.73	
		Skilled Nursing		80.2%	
		Ancillary Service		9.9%	
		Current Ratio		1.0	
		Days to Collect		38.8	
		Avg Payment Days		37.0	
		Depreciation Rate		20,807.6 %	
		Return on Equity		94.8%	
<hr/>					
		<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	867,009	Total Charges	5,610,481		
Fixed Assets	311,772	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	5,610,481	100.0%	
Total Assets	1,178,781	Operating Expense	5,756,500	102.6%	
Current Liabilities	991,711	Operating Margin	-146,019	-2.6%	
Long Term Liabilities	383,675	Other Income	10,739	0.2%	
Total Equity	-196,605	Other Expense	0	0.0%	
Total Liab. and Equity	1,178,781	Net Profit or Loss	(135,554)	-2.4%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345223 BLUE RIDGE HEALTH AND REHABILITATION CENTER</b>				Proprietary - Corporation	
BLUE RIDGE HEALTH AND REHABILITATION CENTER		6/30/2019 365 Days Settled			
HENDERSONVILLE, NC 28739				CR Beds 150    POS Beds 0	
HENDERSON				<b>Key Performance Ind.</b>	
Noridian (CA)				Occupancy Rate	54.4%
				Length of Stay	133.1
				Average Wages	24.24
				Skilled Nursing	94.5%
				Ancillary Service	5.5%
				Current Ratio	0.8
				Days to Collect	32.0
				Avg Payment Days	33.8
				Depreciation Rate	152.6%
				Return on Equity	9.0%
<b>Balance Sheet</b>					
		<b>Income Statement</b>			
Current Assets	611,772	Total Charges	24,890,570		
Fixed Assets	265,686	Contract Allowance	18,237,911	73.3%	
Other Assets	172,812	Operating Revenue	6,652,659	26.7%	
Total Assets	<u>1,050,270</u>	Operating Expense	6,918,438	104.0%	
Current Liabilities	807,720	Operating Margin	-265,779	-4.0%	
Long Term Liabilities	2,699,475	Other Income	43,759	0.7%	
Total Equity	<u>-2,456,925</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,050,270</u>	Net Profit or Loss	<u>(222,020)</u>	-3.3%	

<b>345006 BLUMENTHAL NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
BLUMENTHAL NURSING & REHABILITATION CENTER		12/31/2019 365 Days Settled			
GREENSBORO, NC 27455				CR Beds 154    POS Beds 0	
GUILFORD				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	85.7%
				Length of Stay	99.5
				Average Wages	15.30
				Skilled Nursing	71.9%
				Ancillary Service	25.3%
				Current Ratio	0.6
				Days to Collect	39.9
				Avg Payment Days	72.5
				Depreciation Rate	80.0%
				Return on Equity	283.3%
<b>Balance Sheet</b>					
		<b>Income Statement</b>			
Current Assets	1,848,547	Total Charges	15,619,015		
Fixed Assets	624,318	Contract Allowance	3,474,620	22.2%	
Other Assets	0	Operating Revenue	12,144,395	77.8%	
Total Assets	<u>2,472,865</u>	Operating Expense	13,472,011	110.9%	
Current Liabilities	2,950,705	Operating Margin	-1,327,616	-10.9%	
Long Term Liabilities	-19,304	Other Income	28,785	0.2%	
Total Equity	<u>-458,536</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,472,865</u>	Net Profit or Loss	<u>(1,298,831)</u>	-10.7%	

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<b>345221 BRIAN CENTER H &amp; REHAB WEAVERV</b>				Proprietary - Corporation	
BRIAN CENTER H & REHAB WEAVERV		3/31/2019 365 Days Settled			
WEAVERVILLE, NC 28787				CR Beds 132    POS Beds 0	
BUNCOMBE				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	86.6%
				Length of Stay	88.4
				Average Wages	23.52
				67.7% Skilled Nursing	83.2%
				32.3% Ancillary Service	10.0%
				104.8% Current Ratio	0.5
				-4.8% Days to Collect	34.1
				0.1% Avg Payment Days	30.4
				0.0% Depreciation Rate	5.3%
				-4.8% Return on Equity	-4.5%

  

Balance Sheet		Income Statement			
Current Assets	1,137,911	Total Charges	35,523,120		
Fixed Assets	21,128,817	Contract Allowance	24,037,619		
Other Assets	37,977	Operating Revenue	11,485,501		
Total Assets	22,304,705	Operating Expense	12,042,223		
Current Liabilities	2,296,895	Operating Margin	-556,722		
Long Term Liabilities	7,803,929	Other Income	7,429		
Total Equity	12,203,881	Other Expense	0		
Total Liab. and Equity	22,304,705	Net Profit or Loss	(549,293)		

<b>345080 BRIAN CENTER HEALTH &amp; REHAB HICKORY VIEWMONT</b>				Proprietary - Corporation	
BRIAN CENTER HEALTH & REHAB HICKORY VIEWMONT		3/31/2019 365 Days Settled			
HICKORY, NC 28601				CR Beds 104    POS Beds 0	
CATAWBA				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	75.9%
				Length of Stay	103.7
				Average Wages	23.86
				71.0% Skilled Nursing	92.3%
				29.0% Ancillary Service	7.7%
				115.3% Current Ratio	0.2
				-15.3% Days to Collect	14.2
				0.2% Avg Payment Days	33.5
				0.0% Depreciation Rate	5.2%
				-15.0% Return on Equity	-20.4%

  

Balance Sheet		Income Statement			
Current Assets	303,704	Total Charges	24,590,463		
Fixed Assets	9,870,056	Contract Allowance	17,458,997		
Other Assets	28,765	Operating Revenue	7,131,466		
Total Assets	10,202,525	Operating Expense	8,219,246		
Current Liabilities	1,448,379	Operating Margin	-1,087,780		
Long Term Liabilities	3,516,933	Other Income	17,434		
Total Equity	5,237,213	Other Expense	0		
Total Liab. and Equity	10,202,525	Net Profit or Loss	(1,070,346)		

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<b>345241 BRIAN CENTER HEALTH &amp; REHAB/EDEN</b>		Proprietary - Corporation	
BRIAN CENTER HEALTH & REHAB/EDEN		3/31/2019 365 Days Settled	
EDEN, NC 27288		CR Beds 112 POS Beds 0	
ROCKINGHAM		<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)		Occupancy Rate	93.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	496,570	Total Charges	31,782,785
Fixed Assets	15,504,357	Contract Allowance	22,832,887
Other Assets	117,686	Operating Revenue	8,949,898
Total Assets	16,118,613	Operating Expense	9,089,056
Current Liabilities	1,818,225	Operating Margin	-139,158
Long Term Liabilities	7,307,190	Other Income	22,080
Total Equity	6,993,198	Other Expense	0
Total Liab. and Equity	16,118,613	Net Profit or Loss	(117,078)
		71.8%	Skilled Nursing 94.7%
		28.2%	Ancillary Service 5.3%
		101.6%	Current Ratio 0.3
		-1.6%	Days to Collect 18.2
		0.2%	Avg Payment Days 35.0
		0.0%	Depreciation Rate 5.1%
		-1.3%	Return on Equity -1.7%

<b>345262 BRIAN CENTER HEALTH &amp; REHAB/HE</b>		Proprietary - Corporation	
BRIAN CENTER HEALTH & REHAB/HE		3/31/2019 365 Days Settled	
HERTFORD, NC 27944		CR Beds 78 POS Beds 0	
PERQUIMANS		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	62.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	273,206	Total Charges	14,549,102
Fixed Assets	5,601,373	Contract Allowance	10,404,384
Other Assets	4,359	Operating Revenue	4,144,718
Total Assets	5,878,938	Operating Expense	4,971,283
Current Liabilities	893,361	Operating Margin	-826,565
Long Term Liabilities	4,509,637	Other Income	3,943
Total Equity	475,940	Other Expense	0
Total Liab. and Equity	5,878,938	Net Profit or Loss	(822,622)
		71.5%	Skilled Nursing 93.5%
		28.5%	Ancillary Service 6.5%
		119.9%	Current Ratio 0.3
		-19.9%	Days to Collect 23.3
		0.1%	Avg Payment Days 37.1
		0.0%	Depreciation Rate 5.3%
		-19.8%	Return on Equity -172.8%

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<b>345265 BRIAN CENTER HEALTH &amp; REHAB/YA</b>		Proprietary - Corporation	
BRIAN CENTER HEALTH & REHAB/YA		3/31/2019 365 Days Settled	
YANCEYVILLE, NC 27379		CR Beds 157    POS Beds 0	
CASWELL		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	75.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	910,772	Total Charges	35,798,923
Fixed Assets	14,450,357	Contract Allowance	26,425,746
Other Assets	146,484	Operating Revenue	9,373,177
Total Assets	15,507,613	Operating Expense	9,795,376
Current Liabilities	2,411,221	Operating Margin	-422,199
Long Term Liabilities	3,052,691	Other Income	5,823
Total Equity	10,043,701	Other Expense	0
Total Liab. and Equity	15,507,613	Net Profit or Loss	(416,376)
		73.8%	Skilled Nursing 94.8%
		26.2%	Ancillary Service 5.2%
		104.5%	Current Ratio 0.4
		-4.5%	Days to Collect 33.7
		0.1%	Avg Payment Days 49.1
		0.0%	Depreciation Rate 5.4%
		-4.4%	Return on Equity -4.1%

<b>345362 BRIAN CENTER HEALTH &amp; RETIREMENT/CABARRUS</b>		Proprietary - Corporation	
BRIAN CENTER HEALTH & RETIREMENT/CABARRUS		3/31/2019 365 Days Settled	
CONCORD, NC 28025		CR Beds 90    POS Beds 0	
CABARRUS		<b>Key Performance Ind.</b>	
DUMMY FOR MEDICAID HHA		Occupancy Rate	85.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	916,279	Total Charges	24,243,261
Fixed Assets	11,658,444	Contract Allowance	15,730,031
Other Assets	55,962	Operating Revenue	8,513,230
Total Assets	12,630,685	Operating Expense	9,225,687
Current Liabilities	1,679,006	Operating Margin	-712,457
Long Term Liabilities	3,310,108	Other Income	2,957
Total Equity	7,641,571	Other Expense	0
Total Liab. and Equity	12,630,685	Net Profit or Loss	(709,500)
		64.9%	Skilled Nursing 87.9%
		35.1%	Ancillary Service 12.1%
		108.4%	Current Ratio 0.5
		-8.4%	Days to Collect 36.9
		0.0%	Avg Payment Days 33.2
		0.0%	Depreciation Rate 5.7%
		-8.3%	Return on Equity -9.3%

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<b>345332 BRIAN CENTER HEALTH AND REHAB</b>				Proprietary - Corporation	
BRIAN CENTER HEALTH AND REHAB				3/31/2019 365 Days Settled	
WILSON, NC 27895				CR Beds 99    POS Beds 0	
WILSON				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate    90.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    57.7	
Current Assets	832,140	Total Charges	26,313,823	Average Wages    20.44	
Fixed Assets	15,483,153	Contract Allowance	17,293,167	65.7%	Skilled Nursing    89.0%
Other Assets	62,439	Operating Revenue	9,020,656	34.3%	Ancillary Service    11.0%
Total Assets	<u>16,377,732</u>	Operating Expense	10,053,426	111.4%	Current Ratio    0.4
Current Liabilities	2,062,603	Operating Margin	-1,032,770	-11.4%	Days to Collect    32.5
Long Term Liabilities	5,568,410	Other Income	2,648	0.0%	Avg Payment Days    33.2
Total Equity	8,746,719	Other Expense	0	0.0%	Depreciation Rate    5.2%
Total Liab. and Equity	<u>16,377,732</u>	Net Profit or Loss	<u>(1,030,122)</u>	-11.4%	Return on Equity    -11.8%

<b>345343 BRIAN CENTER HEALTH AND REHABILITATION/GOLDSBORO</b>				Proprietary - Corporation	
BRIAN CENTER HEALTH AND REHABILITATION/GOLDSBORO				3/31/2019 365 Days Settled	
GOLDSBORO, NC 27534				CR Beds 130    POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate    87.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    54.8	
Current Assets	1,727,273	Total Charges	34,062,693	Average Wages    21.75	
Fixed Assets	16,200,507	Contract Allowance	21,194,098	62.2%	Skilled Nursing    86.6%
Other Assets	19,823	Operating Revenue	12,868,595	37.8%	Ancillary Service    13.4%
Total Assets	<u>17,947,603</u>	Operating Expense	12,780,972	99.3%	Current Ratio    0.7
Current Liabilities	2,391,337	Operating Margin	87,623	0.7%	Days to Collect    47.3
Long Term Liabilities	7,399,131	Other Income	5,155	0.0%	Avg Payment Days    37.6
Total Equity	8,157,135	Other Expense	0	0.0%	Depreciation Rate    5.1%
Total Liab. and Equity	<u>17,947,603</u>	Net Profit or Loss	<u>92,778</u>	0.7%	Return on Equity    1.1%

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<b>345339 BRIAN CENTER HLTH &amp; REHAB</b>		Proprietary - Corporation	
BRIAN CENTER HLTH & REHAB		3/31/2019 365 Days Settled	
WINDSOR, NC 27983		CR Beds 82    POS Beds 0	
BERTIE		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	63.7%
		Length of Stay	70.8
		Average Wages	21.87
		69.7% Skilled Nursing	91.8%
		30.3% Ancillary Service	8.2%
		109.9% Current Ratio	0.5
		-9.9% Days to Collect	31.0
		0.1% Avg Payment Days	45.2
		0.0% Depreciation Rate	120.7%
		-9.9% Return on Equity	-7.9%

  

Balance Sheet		Income Statement	
Current Assets	431,525	Total Charges	15,565,732
Fixed Assets	-4,492	Contract Allowance	10,855,334
Other Assets	253,102	Operating Revenue	4,710,398
Total Assets	680,135	Operating Expense	5,178,725
Current Liabilities	873,298	Operating Margin	-468,327
Long Term Liabilities	-6,108,719	Other Income	2,788
Total Equity	5,915,556	Other Expense	0
Total Liab. and Equity	680,135	Net Profit or Loss	(465,539)

<b>345317 BRIAN CENTER HLTH &amp; RETIREMENT</b>		Proprietary - Corporation	
BRIAN CENTER HLTH & RETIREMENT		3/31/2019 365 Days Settled	
CLAYTON, NC 27520		CR Beds 90    POS Beds 0	
JOHNSTON		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	91.9%
		Length of Stay	56.2
		Average Wages	22.15
		64.3% Skilled Nursing	87.7%
		35.7% Ancillary Service	12.3%
		110.2% Current Ratio	0.5
		-10.2% Days to Collect	34.7
		0.0% Avg Payment Days	36.7
		0.0% Depreciation Rate	5.1%
		-10.2% Return on Equity	-14.8%

  

Balance Sheet		Income Statement	
Current Assets	917,058	Total Charges	25,827,409
Fixed Assets	14,530,892	Contract Allowance	16,604,560
Other Assets	107,597	Operating Revenue	9,222,849
Total Assets	15,555,547	Operating Expense	10,163,439
Current Liabilities	1,718,688	Operating Margin	-940,590
Long Term Liabilities	7,489,487	Other Income	1,405
Total Equity	6,347,372	Other Expense	0
Total Liab. and Equity	15,555,547	Net Profit or Loss	(939,185)

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<b>345408 BRIAN CENTER SOUTHPOINT</b>				Proprietary - Corporation	
BRIAN CENTER SOUTHPOINT		12/31/2019 365 Days Settled			
DURHAM, NC 27713		CR Beds 140 POS Beds 0			
DURHAM		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		81.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				28.3	
Current Assets	2,749,078	Total Charges	39,230,162	Average Wages	27.80
Fixed Assets	21,881,823	Contract Allowance	23,056,312	58.8%	Skilled Nursing
Other Assets	321,843	Operating Revenue	16,173,850	41.2%	Ancillary Service
Total Assets	24,952,744	Operating Expense	16,722,255	103.4%	Current Ratio
Current Liabilities	1,743,382	Operating Margin	-548,405	-3.4%	Days to Collect
Long Term Liabilities	11,316,121	Other Income	2,916	0.0%	Avg Payment Days
Total Equity	11,893,241	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	24,952,744	Net Profit or Loss	(545,489)	-3.4%	Return on Equity
					-4.6%
<b>345169 BRIAN CTR HEALTH &amp; REHAB/GASTO</b>				Proprietary - Corporation	
BRIAN CTR HEALTH & REHAB/GASTO		3/31/2019 365 Days Settled			
GASTONIA, NC 28054		CR Beds 162 POS Beds 0			
GASTON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		82.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				80.7	
Current Assets	1,011,050	Total Charges	40,305,793	Average Wages	23.11
Fixed Assets	18,917,086	Contract Allowance	28,323,733	70.3%	Skilled Nursing
Other Assets	18,635	Operating Revenue	11,982,060	29.7%	Ancillary Service
Total Assets	19,946,771	Operating Expense	12,639,783	105.5%	Current Ratio
Current Liabilities	2,381,736	Operating Margin	-657,723	-5.5%	Days to Collect
Long Term Liabilities	12,016,975	Other Income	49,538	0.4%	Avg Payment Days
Total Equity	5,548,060	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	19,946,771	Net Profit or Loss	(608,185)	-5.1%	Return on Equity
					-11.0%

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<b>345312 BRIAN CTR HEALTH &amp; REHAB/HENDERSONVILLE</b>		Proprietary - Corporation	
BRIAN CTR HEALTH & REHAB/HENDERSONVILLE		3/31/2019 365 Days Settled	
HENDERSONVILLE, NC 28791		CR Beds 120    POS Beds 0	
HENDERSON		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	76.6%
		Length of Stay	130.1
		Average Wages	21.01
		68.8% Skilled Nursing	91.6%
		31.2% Ancillary Service	8.4%
		120.9% Current Ratio	0.3
		-20.9% Days to Collect	21.1
		0.3% Avg Payment Days	30.2
		0.0% Depreciation Rate	5.3%
		-20.6% Return on Equity	-145.2%
<hr/>			
<b>345270 BRIAN CTR HEALTH &amp; REHAB/SPRUC</b>		Proprietary - Corporation	
BRIAN CTR HEALTH & REHAB/SPRUC		3/31/2019 365 Days Settled	
SPRUCE PINE, NC 28777		CR Beds 133    POS Beds 0	
MITCHELL		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	70.0%
		Length of Stay	78.3
		Average Wages	19.90
		69.5% Skilled Nursing	93.7%
		30.5% Ancillary Service	6.3%
		108.4% Current Ratio	0.5
		-8.4% Days to Collect	31.5
		0.4% Avg Payment Days	33.3
		0.0% Depreciation Rate	5.5%
		-8.0% Return on Equity	-7.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345232 BRIAN CTR HEALTH &amp; REHABI HICK</b>		Proprietary - Corporation	
BRIAN CTR HEALTH & REHABI HICK		3/31/2019 365 Days Settled	
HICKORY, NC 28602		CR Beds 170    POS Beds 0	
CATAWBA		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	71.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	986,336	Total Charges	37,251,481
Fixed Assets	7,550,803	Contract Allowance	26,123,059
Other Assets	155,962	Operating Revenue	11,128,422
Total Assets	8,693,101	Operating Expense	10,642,707
Current Liabilities	1,574,866	Operating Margin	485,715
Long Term Liabilities	-505,307	Other Income	121,821
Total Equity	7,623,542	Other Expense	0
Total Liab. and Equity	8,693,101	Net Profit or Loss	607,536
		70.1%	Skilled Nursing 92.3%
		29.9%	Ancillary Service 7.7%
		95.6%	Current Ratio 0.6
		4.4%	Days to Collect 30.7
		1.1%	Avg Payment Days 32.8
		0.0%	Depreciation Rate 5.5%
		5.5%	Return on Equity 8.0%

<b>345323 BRIAN CTR HLTH &amp; REHABILITATIO</b>		Proprietary - Corporation	
BRIAN CTR HLTH & REHABILITATIO		3/31/2019 365 Days Settled	
WALLACE, NC 28466		CR Beds 80    POS Beds 0	
DUPLIN		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	45.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	837,169	Total Charges	10,974,268
Fixed Assets	12,914,476	Contract Allowance	7,613,000
Other Assets	149,305	Operating Revenue	3,361,268
Total Assets	13,900,950	Operating Expense	5,193,944
Current Liabilities	3,774,231	Operating Margin	-1,832,676
Long Term Liabilities	8,658,046	Other Income	3,664
Total Equity	1,468,673	Other Expense	0
Total Liab. and Equity	13,900,950	Net Profit or Loss	(1,829,012)
		69.4%	Skilled Nursing 91.0%
		30.6%	Ancillary Service 9.0%
		154.5%	Current Ratio 0.2
		-54.5%	Days to Collect 90.6
		0.1%	Avg Payment Days 225.2
		0.0%	Depreciation Rate 4.8%
		-54.4%	Return on Equity -124.5%

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<b>345250 BRIAN CTR HLTH &amp; RET/LINCOLNTON</b>		Proprietary - Corporation	
BRIAN CTR HLTH & RET/LINCOLNTON		3/31/2019 365 Days Settled	
LINCOLNTON, NC 28093		CR Beds 128    POS Beds 0	
LINCOLN		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	93.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	721,800	Total Charges	34,114,108
Fixed Assets	20,902,344	Contract Allowance	21,542,101
Other Assets	9,396	Operating Revenue	12,572,007
Total Assets	21,633,540	Operating Expense	12,681,400
Current Liabilities	2,480,799	Operating Margin	-109,393
Long Term Liabilities	5,010,838	Other Income	55,948
Total Equity	14,141,903	Other Expense	0
Total Liab. and Equity	21,633,540	Net Profit or Loss	(53,445)
		63.1%	Skilled Nursing 87.3%
		36.9%	Ancillary Service 10.7%
		100.9%	Current Ratio 0.3
		-0.9%	Days to Collect 19.0
		0.4%	Avg Payment Days 28.8
		0.0%	Depreciation Rate 5.3%
		-0.4%	Return on Equity -0.4%
<b>345140 BRIGHTMOOR NURSING CENTER</b>		Proprietary - Corporation	
BRIGHTMOOR NURSING CENTER		9/30/2019 365 Days Settled	
SALISBURY, NC 28145		CR Beds 60    POS Beds 0	
ROWAN		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	53.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	357,486	Total Charges	2,191,445
Fixed Assets	443,982	Contract Allowance	0
Other Assets	46,261	Operating Revenue	2,191,445
Total Assets	847,729	Operating Expense	3,563,576
Current Liabilities	2,286,710	Operating Margin	-1,372,131
Long Term Liabilities	3,408,046	Other Income	1,183,837
Total Equity	-4,847,027	Other Expense	0
Total Liab. and Equity	847,729	Net Profit or Loss	(188,294)
		0.0%	Skilled Nursing 96.8%
		100.0%	Ancillary Service 2.1%
		162.6%	Current Ratio 0.2
		-62.6%	Days to Collect 41.2
		54.0%	Avg Payment Days 234.0
		0.0%	Depreciation Rate 5.7%
		-8.6%	Return on Equity 3.9%

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<b>345394 BROOK STONE LIVING CENTER</b>				Proprietary - Other	
BROOK STONE LIVING CENTER		9/30/2019 365 Days Settled			
POLLOCKSVILLE, NC 28573		CR Beds 100    POS Beds 0			
JONES		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		66.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				416.9	
Current Assets	648,796	Total Charges	5,087,576	Average Wages	
Fixed Assets	59,818	Contract Allowance	556,183	15.21	
Other Assets	0	Operating Revenue	4,531,393	10.9%	
Total Assets	708,614	Operating Expense	4,675,645	89.1%	
Current Liabilities	412,408	Operating Margin	-144,252	103.2%	
Long Term Liabilities	0	Other Income	9,087	-3.2%	
Total Equity	296,206	Other Expense	0	0.2%	
Total Liab. and Equity	708,614	Net Profit or Loss	(135,165)	0.0%	
				Return on Equity	
				-45.6%	

<b>345482 BROOKDALE CARRIAGE CLUB PROVIDENCE</b>				Proprietary - Corporation	
BROOKDALE CARRIAGE CLUB PROVIDENCE		12/31/2019 365 Days Settled			
CHARLOTTE, NC 28226		CR Beds 127    POS Beds 0			
MECKLENBURG		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		84.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				209.9	
Current Assets	83,917,990	Total Charges	4,938,316	Average Wages	
Fixed Assets	71,910,464	Contract Allowance	-17,692,319	17.53	
Other Assets	-1,656,806	Operating Revenue	22,630,635	-358.3%	
Total Assets	154,171,648	Operating Expense	22,944,841	458.3%	
Current Liabilities	1,999,484	Operating Margin	-314,206	101.4%	
Long Term Liabilities	91,502,489	Other Income	1,859,259	-1.4%	
Total Equity	60,669,675	Other Expense	0	8.2%	
Total Liab. and Equity	154,171,648	Net Profit or Loss	1,545,053	0.0%	
				Return on Equity	
				2.5%	

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<b>345209 BROOKRIDGE RETIREMENT COMMUNITY</b>				Nonprofit - Church	
BROOKRIDGE RETIREMENT COMMUNITY    9/30/2019 365 Days Settled					
WINSTON-SALEM, NC 27106				CR Beds 77    POS Beds 0	
FORSYTH				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            75.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            123.7	
Current Assets	4,805,329	Total Charges	12,483,423	Average Wages            15.76	
Fixed Assets	17,616,132	Contract Allowance	1,430,514	11.5% Skilled Nursing        46.1%	
Other Assets	13,463	Operating Revenue	11,052,909	88.5% Ancillary Service        13.1%	
Total Assets	22,434,924	Operating Expense	12,459,520	112.7% Current Ratio            11.8	
Current Liabilities	408,650	Operating Margin	-1,406,611	-12.7% Days to Collect            31.0	
Long Term Liabilities	16,615,270	Other Income	210,305	1.9% Avg Payment Days        7.6	
Total Equity	5,411,004	Other Expense	0	0.0% Depreciation Rate        5.0%	
Total Liab. and Equity	22,434,924	Net Profit or Loss	(1,262,173)	-11.4% Return on Equity            -23.3%	
<hr/>					
<b>345318 BRUNSWICK COVE NURSING CENTER</b>				Proprietary - Other	
BRUNSWICK COVE NURSING CENTER    9/30/2019 365 Days Settled					
WINNABOW, NC 28479				CR Beds 215    POS Beds 0	
BRUNSWICK				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            63.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            314.6	
Current Assets	366,924	Total Charges	9,372,417	Average Wages            15.38	
Fixed Assets	81,435	Contract Allowance	897,819	9.6% Skilled Nursing            79.4%	
Other Assets	0	Operating Revenue	8,474,598	90.4% Ancillary Service        13.6%	
Total Assets	448,359	Operating Expense	8,799,335	103.8% Current Ratio            0.3	
Current Liabilities	1,056,236	Operating Margin	-324,737	-3.8% Days to Collect            21.2	
Long Term Liabilities	7,634	Other Income	-67,085	-0.8% Avg Payment Days        33.5	
Total Equity	-615,511	Other Expense	0	0.0% Depreciation Rate        275.3%	
Total Liab. and Equity	448,359	Net Profit or Loss	(391,822)	-4.6% Return on Equity            63.7%	

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<b>345575 BRUNSWICK HEALTH &amp; REHAB CENTER</b>				Proprietary - Corporation	
BRUNSWICK HEALTH & REHAB CENTER				12/31/2019 365 Days Settled	
ASH, NC 28420				CR Beds 100 POS Beds 0	
BRUNSWICK				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate 69.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 58.5	
Current Assets	648,217	Total Charges	8,798,393	Average Wages 18.88	
Fixed Assets	216,913	Contract Allowance	1,710,622	19.4%	Skilled Nursing 66.2%
Other Assets	0	Operating Revenue	7,087,771	80.6%	Ancillary Service 33.8%
Total Assets	<u>865,130</u>	Operating Expense	7,329,051	103.4%	Current Ratio 1.4
Current Liabilities	472,041	Operating Margin	-241,280	-3.4%	Days to Collect 32.2
Long Term Liabilities	2,028,215	Other Income	27,824	0.4%	Avg Payment Days 22.1
Total Equity	-1,635,126	Other Expense	0	0.0%	Depreciation Rate 478.6%
Total Liab. and Equity	<u>865,130</u>	Net Profit or Loss	<u>(213,456)</u>	-3.0%	Return on Equity 13.1%

<b>345431 BRYAN HEALTH AND REHAB</b>				Nonprofit - Other	
BRYAN HEALTH AND REHAB				9/30/2019 365 Days Settled	
SCOTLAND NECK, NC 27874				CR Beds 80 POS Beds 0	
HALIFAX				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate 66.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 242.0	
Current Assets	841,162	Total Charges	7,283,944	Average Wages 16.93	
Fixed Assets	485,387	Contract Allowance	3,416,101	46.9%	Skilled Nursing 44.2%
Other Assets	10,603	Operating Revenue	3,867,843	53.1%	Ancillary Service 55.2%
Total Assets	<u>1,337,152</u>	Operating Expense	4,010,804	103.7%	Current Ratio 1.9
Current Liabilities	432,445	Operating Margin	-142,961	-3.7%	Days to Collect 110.3
Long Term Liabilities	250,862	Other Income	99,342	2.6%	Avg Payment Days 36.7
Total Equity	653,845	Other Expense	0	0.0%	Depreciation Rate 1.0%
Total Liab. and Equity	<u>1,337,152</u>	Net Profit or Loss	<u>(43,619)</u>	-1.1%	Return on Equity -6.7%

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<b>345547 CAMDEN HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
CAMDEN HEALTH AND REHABILITATION    12/31/2019 365 Days Settled					
GREENSBORO, NC 27407				CR Beds 135    POS Beds 0	
GUILFORD				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate            95.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                77.7	
Current Assets	2,624,634	Total Charges	17,475,638	Average Wages                17.07	
Fixed Assets	1,266,084	Contract Allowance	3,806,526	21.8% Skilled Nursing        66.3%	
Other Assets	0	Operating Revenue	13,669,112	78.2% Ancillary Service        33.7%	
Total Assets	3,890,718	Operating Expense	12,817,729	93.8% Current Ratio            1.3	
Current Liabilities	2,006,494	Operating Margin	851,383	6.2% Days to Collect            34.0	
Long Term Liabilities	8,882	Other Income	208,039	1.5% Avg Payment Days        13.1	
Total Equity	1,875,342	Other Expense	0	0.0% Depreciation Rate        89.3%	
Total Liab. and Equity	3,890,718	Net Profit or Loss	1,059,422	7.8% Return on Equity            56.5%	

<b>345202 CAPITAL NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
CAPITAL NURSING AND REHABILITATION CENTER    9/30/2019 365 Days Settled					
RALEIGH, NC 27610				CR Beds 125    POS Beds 0	
WAKE				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate            75.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                113.4	
Current Assets	3,753,786	Total Charges	11,374,068	Average Wages                19.57	
Fixed Assets	153,819	Contract Allowance	2,578,117	22.7% Skilled Nursing        77.1%	
Other Assets	0	Operating Revenue	8,795,951	77.3% Ancillary Service        22.9%	
Total Assets	3,907,605	Operating Expense	8,086,222	91.9% Current Ratio            2.3	
Current Liabilities	1,624,633	Operating Margin	709,729	8.1% Days to Collect            44.2	
Long Term Liabilities	0	Other Income	34,703	0.4% Avg Payment Days        65.0	
Total Equity	2,282,972	Other Expense	0	0.0% Depreciation Rate        86.2%	
Total Liab. and Equity	3,907,605	Net Profit or Loss	744,432	8.5% Return on Equity            32.6%	

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<b>345385 CARDINAL HEALTHCARE AND REHAB</b>				Proprietary - Other	
CARDINAL HEALTHCARE AND REHAB				12/31/2019 365 Days Settled	
LINCOLN, NC 28092				CR Beds 63    POS Beds 0	
LINCORN				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate            91.4%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	34,371,912	Total Charges	6,798,178	Average Wages	20.47
Fixed Assets	3,323,446	Contract Allowance	1,729,987	25.4% Skilled Nursing	81.2%
Other Assets	0	Operating Revenue	5,068,191	74.6% Ancillary Service	18.8%
Total Assets	<u>37,695,358</u>	Operating Expense	4,849,925	95.7% Current Ratio	1.1
Current Liabilities	30,926,824	Operating Margin	218,266	4.3% Days to Collect	50.0
Long Term Liabilities	3,354,290	Other Income	105,133	2.1% Avg Payment Days	7.9
Total Equity	3,414,244	Other Expense	0	0.0% Depreciation Rate	11.5%
Total Liab. and Equity	<u>37,695,358</u>	Net Profit or Loss	<u>323,399</u>	6.4% Return on Equity	9.5%
<b>345199 CAROL WOODS</b>				Nonprofit - Other	
CAROL WOODS				12/31/2019 365 Days Settled	
CHAPEL HILL, NC 27514				CR Beds 119    POS Beds 0	
ORANGE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            85.8%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	3,017,434	Total Charges	34,345,083	Average Wages	23.71
Fixed Assets	53,231,747	Contract Allowance	7,837,859	22.8% Skilled Nursing	8.3%
Other Assets	66,793,111	Operating Revenue	26,507,224	77.2% Ancillary Service	3.4%
Total Assets	<u>123,042,292</u>	Operating Expense	30,709,327	115.9% Current Ratio	0.5
Current Liabilities	6,605,068	Operating Margin	-4,202,103	-15.9% Days to Collect	29.8
Long Term Liabilities	87,755,888	Other Income	11,387,923	43.0% Avg Payment Days	30.2
Total Equity	28,681,336	Other Expense	0	0.0% Depreciation Rate	5.2%
Total Liab. and Equity	<u>123,042,292</u>	Net Profit or Loss	<u>6,814,416</u>	25.7% Return on Equity	23.8%

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<b>345571 CAROLINA BAY HEALTHCARE CTR OF WILMINGTON LLC</b>		Proprietary - Corporation	
CAROLINA BAY HEALTHCARE CTR OF WILMINGTON LLC		9/30/2019 365 Days Settled	
WILMINGTON, NC 28403		CR Beds 100 POS Beds 0	
NEW HANOVER		<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)		Occupancy Rate	97.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,893,157	Total Charges	11,060,377
Fixed Assets	48,543	Contract Allowance	1,897,898
Other Assets	0	Operating Revenue	9,162,479
Total Assets	2,941,700	Operating Expense	9,199,360
Current Liabilities	3,289,971	Operating Margin	-36,881
Long Term Liabilities	0	Other Income	25,141
Total Equity	-348,271	Other Expense	0
Total Liab. and Equity	2,941,700	Net Profit or Loss	(11,740)
		17.2%	Skilled Nursing 36.1%
		82.8%	Ancillary Service 17.6%
		100.4%	Current Ratio 0.9
		-0.4%	Days to Collect 73.8
		0.3%	Avg Payment Days 109.4
		0.0%	Depreciation Rate 4,006.2%
		-0.1%	Return on Equity 3.4%
<b>345255 CAROLINA CARE HEALTH AND REHABILITATION</b>		Proprietary - Corporation	
CAROLINA CARE HEALTH AND REHABILITATION		12/31/2019 365 Days Settled	
CHERRYVILLE, NC 28021		CR Beds 119 POS Beds 0	
GASTON		<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)		Occupancy Rate	82.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,711,772	Total Charges	12,616,953
Fixed Assets	1,777,224	Contract Allowance	2,693,919
Other Assets	0	Operating Revenue	9,923,034
Total Assets	3,488,996	Operating Expense	9,430,378
Current Liabilities	1,595,552	Operating Margin	492,656
Long Term Liabilities	0	Other Income	138,319
Total Equity	1,893,444	Other Expense	0
Total Liab. and Equity	3,488,996	Net Profit or Loss	630,975
		21.4%	Skilled Nursing 72.4%
		78.6%	Ancillary Service 24.4%
		95.0%	Current Ratio 1.1
		5.0%	Days to Collect 31.2
		1.4%	Avg Payment Days 13.9
		0.0%	Depreciation Rate 57.1%
		6.4%	Return on Equity 33.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

345174 CAROLINA PINES AT ASHEVILLE				Proprietary - Corporation	
CAROLINA PINES AT ASHEVILLE		12/31/2019 365 Days Settled			
ASHEVILLE, NC 28801		CR Beds 120 POS Beds 0			
BUNCOMBE		<b>Key Performance Ind.</b>			
CAHABA GBA (TN)		Occupancy Rate		73.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 118.0	
Current Assets	1,233,860	Total Charges	8,769,398	Average Wages	16.32
Fixed Assets	294,881	Contract Allowance	768,944	8.8%	Skilled Nursing 86.1%
Other Assets	54,941	Operating Revenue	8,000,454	91.2%	Ancillary Service 13.9%
Total Assets	1,583,682	Operating Expense	8,249,194	103.1%	Current Ratio 0.7
Current Liabilities	1,816,630	Operating Margin	-248,740	-3.1%	Days to Collect 65.4
Long Term Liabilities	0	Other Income	3,939	0.0%	Avg Payment Days 75.6
Total Equity	-232,948	Other Expense	0	0.0%	Depreciation Rate 445.6%
Total Liab. and Equity	1,583,682	Net Profit or Loss	(244,801)	-3.1%	Return on Equity 105.1%
345116 CAROLINA PINES AT GREENSBORO, LLC				Proprietary - Corporation	
CAROLINA PINES AT GREENSBORO, LLC		12/31/2019 334 Days Settled			
GREENSBORO, NC 27407		1/31/2019 215 Days Settled			
GUILFORD		CR Beds 126 POS Beds 0			
Noridian (CA)		<b>Key Performance Ind.</b>			
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate 72.8%	
Current Assets	856,234	Total Charges	16,749,679	Length of Stay 48.6	
Fixed Assets	4,644,139	Contract Allowance	11,972,010	Average Wages 14.97	
Other Assets	176,697	Operating Revenue	4,777,669	71.5%	Skilled Nursing 92.2%
Total Assets	5,677,070	Operating Expense	5,749,118	28.5%	Ancillary Service 7.8%
Current Liabilities	1,041,709	Operating Margin	-971,449	120.3%	Current Ratio 0.8
Long Term Liabilities	7,816,786	Other Income	15,345	-20.3%	Days to Collect 97.2
Total Equity	-3,181,425	Other Expense	0	0.3%	Avg Payment Days 83.1
Total Liab. and Equity	5,677,070	Net Profit or Loss	(956,104)	0.0%	Depreciation Rate 11.2%
				-20.0%	Return on Equity 30.1%

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<b>345116 CAROLINA PINES AT GREENSBORO, LLC</b>		Proprietary - Corporation	
CAROLINA PINES AT GREENSBORO, LLC 12/31/2019 334 Days Settled			
GREENSBORO, NC 27407 1/31/2019 215 Days Settled		CR Beds 126 POS Beds 0	
GUILFORD		<b>Key Performance Ind.</b>	
Noridian (CA)		Occupancy Rate	67.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,360,020	Total Charges	7,530,919
Fixed Assets	167,126	Contract Allowance	627,290
Other Assets	52,321	Operating Revenue	6,903,629
Total Assets	2,579,467	Operating Expense	6,005,889
Current Liabilities	1,693,290	Operating Margin	897,740
Long Term Liabilities	0	Other Income	-11,563
Total Equity	886,177	Other Expense	0
Total Liab. and Equity	2,579,467	Net Profit or Loss	886,177
		8.3%	91.7%
		87.0%	13.0%
		-0.2%	0.0%
		12.8%	
			Length of Stay 100.5
			Average Wages 14.97
			Skilled Nursing 85.0%
			Ancillary Service 15.0%
			Current Ratio 1.4
			Days to Collect 93.5
			Avg Payment Days 154.0
			Depreciation Rate 290.9%
			Return on Equity 100.0%
<b>345526 CAROLINA REHAB CENTER OF BURKE</b>		Proprietary - Partnership	
CAROLINA REHAB CENTER OF BURKE 9/30/2019 365 Days Settled			
CONNELLY SPG, NC 28612		CR Beds 90 POS Beds 0	
BURKE		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	91.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,234,701	Total Charges	14,569,683
Fixed Assets	2,578,715	Contract Allowance	5,899,098
Other Assets	487,251	Operating Revenue	8,670,585
Total Assets	4,300,667	Operating Expense	8,753,946
Current Liabilities	1,002,155	Operating Margin	-83,361
Long Term Liabilities	1,832,409	Other Income	23,062
Total Equity	1,466,103	Other Expense	0
Total Liab. and Equity	4,300,667	Net Profit or Loss	(60,299)
		40.5%	59.5%
		101.0%	-1.0%
		0.3%	0.0%
		-0.7%	
			Length of Stay 58.3
			Average Wages 22.24
			Skilled Nursing 65.1%
			Ancillary Service 34.9%
			Current Ratio 1.2
			Days to Collect 42.8
			Avg Payment Days 12.3
			Depreciation Rate 4.8%
			Return on Equity -4.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345505 CAROLINA REHAB CENTER OF CUMBERLAND</b>				Proprietary - Partnership	
CAROLINA REHAB CENTER OF CUMBERLAND		9/30/2019 365 Days Settled			
FAYETTEVILLE, NC 28306				CR Beds 136    POS Beds 0	
CUMBERLAND				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	90.9%
				Length of Stay	46.9
				Average Wages	19.66
				36.6% Skilled Nursing	60.9%
				63.4% Ancillary Service	39.1%
				96.2% Current Ratio	1.5
				3.8% Days to Collect	50.1
				1.3% Avg Payment Days	12.7
				0.0% Depreciation Rate	4.0%
				5.1% Return on Equity	21.0%
<hr/>					
<b>345072 CAROLINA RIVERS NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
CAROLINA RIVERS NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
JACKSONVILLE, NC 28540				CR Beds 120    POS Beds 0	
ONslow				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	72.1%
				Length of Stay	117.0
				Average Wages	19.41
				24.5% Skilled Nursing	74.5%
				75.5% Ancillary Service	25.5%
				107.6% Current Ratio	(5.3)
				-7.6% Days to Collect	(78.0)
				2.7% Avg Payment Days	13.9
				0.0% Depreciation Rate	77.7%
				-4.9% Return on Equity	20.7%

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# SNF Profile Report - 2019

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345123 CAROLINA VILLAGE INC				Nonprofit - Other	
CAROLINA VILLAGE INC		3/31/2019 365 Days Settled			
HENDERSONVILLE, NC 28792				CR Beds 58	POS Beds 0
HENDERSON				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	83.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	59.7
Current Assets	9,141,111	Total Charges	26,568,663	Average Wages	20.65
Fixed Assets	82,712,191	Contract Allowance	3,169,113	11.9%	Skilled Nursing 11.9%
Other Assets	10,519,960	Operating Revenue	23,399,550	88.1%	Ancillary Service 18.4%
Total Assets	102,373,262	Operating Expense	24,998,505	106.8%	Current Ratio 1.0
Current Liabilities	9,017,464	Operating Margin	-1,598,955	-6.8%	Days to Collect 26.3
Long Term Liabilities	100,327,161	Other Income	1,409,528	6.0%	Avg Payment Days 73.0
Total Equity	-6,971,363	Other Expense	0	0.0%	Depreciation Rate 0.9%
Total Liab. and Equity	102,373,262	Net Profit or Loss	(189,427)	-0.8%	Return on Equity 2.7%
345103 CARRINGTON PLACE				Proprietary - Corporation	
CARRINGTON PLACE		9/30/2019 365 Days Settled			
MATTHEWS, NC 28105				CR Beds 176	POS Beds 0
MECKLENBURG				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	86.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	128.6
Current Assets	2,271,623	Total Charges	13,347,273	Average Wages	18.16
Fixed Assets	2,402,222	Contract Allowance	0	0.0%	Skilled Nursing 93.1%
Other Assets	2,388,820	Operating Revenue	13,347,273	100.0%	Ancillary Service 4.4%
Total Assets	7,062,665	Operating Expense	13,196,022	98.9%	Current Ratio 2.3
Current Liabilities	994,962	Operating Margin	151,251	1.1%	Days to Collect 35.1
Long Term Liabilities	4,109,452	Other Income	8,630	0.1%	Avg Payment Days 26.8
Total Equity	1,958,251	Other Expense	0	0.0%	Depreciation Rate 4.2%
Total Liab. and Equity	7,062,665	Net Profit or Loss	159,881	1.2%	Return on Equity 8.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345434 CARVER LIVING CENTER</b>				Proprietary - Partnership	
CARVER LIVING CENTER		12/31/2019 365 Days Settled			
DURHAM, NC 27704		CR Beds 232    POS Beds 0			
DURHAM		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		74.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				158.0	
Current Assets	1,801,034	Total Charges	16,893,057	Average Wages	20.88
Fixed Assets	666,587	Contract Allowance	1,625,577	9.6%	Skilled Nursing
Other Assets	224,584	Operating Revenue	15,267,480	90.4%	Ancillary Service
Total Assets	2,692,205	Operating Expense	15,372,651	100.7%	Current Ratio
Current Liabilities	4,193,938	Operating Margin	-105,171	-0.7%	Days to Collect
Long Term Liabilities	0	Other Income	168,420	1.1%	Avg Payment Days
Total Equity	-1,501,733	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	2,692,205	Net Profit or Loss	63,249	0.4%	Return on Equity
					-4.2%
<b>345403 CARY HEALTH AND REHABILITATION</b>				Proprietary - Other	
CARY HEALTH AND REHABILITATION		12/31/2019 365 Days Settled			
CARY, NC 27518		CR Beds 120    POS Beds 0			
WAKE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		70.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				142.1	
Current Assets	51,898,143	Total Charges	10,630,350	Average Wages	24.22
Fixed Assets	8,337,136	Contract Allowance	2,996,868	28.2%	Skilled Nursing
Other Assets	0	Operating Revenue	7,633,482	71.8%	Ancillary Service
Total Assets	60,235,279	Operating Expense	8,505,676	111.4%	Current Ratio
Current Liabilities	61,638,638	Operating Margin	-872,194	-11.4%	Days to Collect
Long Term Liabilities	7,631,184	Other Income	960,392	12.6%	Avg Payment Days
Total Equity	-9,034,543	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	60,235,279	Net Profit or Loss	88,198	1.2%	Return on Equity
					-1.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345410 CENTRAL CONTINUING CARE</b>		Proprietary - Partnership	
CENTRAL CONTINUING CARE		9/30/2019 365 Days Settled	
MOUNT AIRY, NC 27030		CR Beds 120    POS Beds 0	
SURRY		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	83.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,374,990	Total Charges	9,616,581
Fixed Assets	565,138	Contract Allowance	828,378
Other Assets	0	Operating Revenue	8,788,203
Total Assets	1,940,128	Operating Expense	8,696,670
Current Liabilities	674,690	Operating Margin	91,533
Long Term Liabilities	0	Other Income	44,694
Total Equity	1,265,438	Other Expense	0
Total Liab. and Equity	1,940,128	Net Profit or Loss	136,227
		8.6%	Skilled Nursing    74.2%
		91.4%	Ancillary Service    25.8%
		99.0%	Current Ratio    2.0
		1.0%	Days to Collect    46.5
		0.5%	Avg Payment Days    25.6
		0.0%	Depreciation Rate    73.5%
		1.6%	Return on Equity    10.8%

<b>345405 CHARLOTTE HEALTH &amp; REHABILITATION CENTER</b>		Proprietary - Partnership	
CHARLOTTE HEALTH & REHABILITATION CENTER		9/30/2019 365 Days Settled	
CHARLOTTE, NC 28214		CR Beds 90    POS Beds 0	
MECKLENBURG		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	94.3%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,080,133	Total Charges	13,021,903
Fixed Assets	2,497,570	Contract Allowance	4,567,749
Other Assets	265,390	Operating Revenue	8,454,154
Total Assets	4,843,093	Operating Expense	8,638,701
Current Liabilities	4,586,157	Operating Margin	-184,547
Long Term Liabilities	0	Other Income	38,690
Total Equity	256,936	Other Expense	0
Total Liab. and Equity	4,843,093	Net Profit or Loss	(145,857)
		35.1%	Skilled Nursing    67.5%
		64.9%	Ancillary Service    32.5%
		102.2%	Current Ratio    0.5
		-2.2%	Days to Collect    73.2
		0.5%	Avg Payment Days    109.1
		0.0%	Depreciation Rate    4.2%
		-1.7%	Return on Equity    -56.8%

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<b>345095 CHATHAM NURSING &amp; REHABILITATION</b>				Proprietary - Corporation	
CHATHAM NURSING & REHABILITATION				9/30/2019 365 Days Settled	
ELKIN, NC 28621				CR Beds 127    POS Beds 0	
SURRY				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate            92.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            126.5	
Current Assets	906,482	Total Charges	12,662,624	Average Wages            18.08	
Fixed Assets	74,343	Contract Allowance	2,523,716	19.9%	Skilled Nursing            67.6%
Other Assets	0	Operating Revenue	10,138,908	80.1%	Ancillary Service        25.0%
Total Assets	<u>980,825</u>	Operating Expense	10,583,301	104.4%	Current Ratio            0.6
Current Liabilities	1,429,436	Operating Margin	-444,393	-4.4%	Days to Collect            25.0
Long Term Liabilities	0	Other Income	103,950	1.0%	Avg Payment Days        34.9
Total Equity	<u>-448,611</u>	Other Expense	0	0.0%	Depreciation Rate        498.0%
Total Liab. and Equity	<u>980,825</u>	Net Profit or Loss	<u>(340,443)</u>	-3.4%	Return on Equity        75.9%

<b>345487 CHERRY POINT BAY NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
CHERRY POINT BAY NURSING AND REHABILITATION CENTER				9/30/2019 365 Days Settled	
HAVELOCK, NC 28532				CR Beds 70    POS Beds 0	
CRAVEN				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            91.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            99.5	
Current Assets	-1,485,057	Total Charges	7,181,376	Average Wages            19.03	
Fixed Assets	80,093	Contract Allowance	1,468,452	20.4%	Skilled Nursing            75.7%
Other Assets	0	Operating Revenue	5,712,924	79.6%	Ancillary Service        24.3%
Total Assets	<u>-1,404,964</u>	Operating Expense	5,630,316	98.6%	Current Ratio            (9.2)
Current Liabilities	160,626	Operating Margin	82,608	1.4%	Days to Collect            (96.5)
Long Term Liabilities	0	Other Income	207,824	3.6%	Avg Payment Days        11.0
Total Equity	<u>-1,565,590</u>	Other Expense	0	0.0%	Depreciation Rate        80.0%
Total Liab. and Equity	<u>-1,404,964</u>	Net Profit or Loss	<u>290,432</u>	5.1%	Return on Equity        -18.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345164 CHOWAN RIVER NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
CHOWAN RIVER NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
EDENTON, NC 27932				CR Beds 130    POS Beds 0	
CHOWAN				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            68.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                172.6	
Current Assets	3,443,911	Total Charges	9,126,274	Average Wages                16.98	
Fixed Assets	89,640	Contract Allowance	1,841,451	20.2% Skilled Nursing            79.9%	
Other Assets	0	Operating Revenue	7,284,823	79.8% Ancillary Service        20.1%	
Total Assets	<u>3,533,551</u>	Operating Expense	7,499,832	103.0% Current Ratio            9.8	
Current Liabilities	351,703	Operating Margin	-215,009	-3.0% Days to Collect            170.5	
Long Term Liabilities	0	Other Income	144,549	2.0% Avg Payment Days            18.1	
Total Equity	<u>3,181,848</u>	Other Expense	0	0.0% Depreciation Rate        64.6%	
Total Liab. and Equity	<u>3,533,551</u>	Net Profit or Loss	<u>(70,460)</u>	-1.0% Return on Equity          -2.2%	
<b>345008 CITADEL AT MYERS PARK, LLC</b>				Proprietary - Corporation	
CITADEL AT MYERS PARK, LLC		12/31/2019 245 Days Settled			
CHARLOTTE, NC 28207		4/30/2019 120 Days Settled		CR Beds 133    POS Beds 0	
MECKLENBURG				<b>Key Performance Ind.</b>	
Noridian (CA)				Occupancy Rate            71.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                138.5	
Current Assets	1,280,112	Total Charges	2,804,631	Average Wages                12.75	
Fixed Assets	662,024	Contract Allowance	308,940	11.0% Skilled Nursing            83.6%	
Other Assets	100,249	Operating Revenue	2,495,691	89.0% Ancillary Service        16.4%	
Total Assets	<u>2,042,385</u>	Operating Expense	2,772,342	111.1% Current Ratio            0.2	
Current Liabilities	6,009,456	Operating Margin	-276,651	-11.1% Days to Collect            125.9	
Long Term Liabilities	968,273	Other Income	73,034	2.9% Avg Payment Days            868.1	
Total Equity	<u>-4,935,344</u>	Other Expense	0	0.0% Depreciation Rate        12.8%	
Total Liab. and Equity	<u>2,042,385</u>	Net Profit or Loss	<u>(203,617)</u>	-8.2% Return on Equity          4.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345008 CITADEL AT MYERS PARK, LLC</b>				Proprietary - Corporation		
CITADEL AT MYERS PARK, LLC		12/31/2019 245 Days Settled				
CHARLOTTE, NC 28207		4/30/2019 120 Days Settled		CR Beds 133 POS Beds 0		
MECKLENBURG		<b>Key Performance Ind.</b>				
Noridian (CA)				Occupancy Rate	70.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	145.0	
Current Assets	1,067,171	Total Charges	4,935,582	Average Wages	12.75	
Fixed Assets	202,689	Contract Allowance	-275,558	-5.6%	Skilled Nursing	98.1%
Other Assets	81,702	Operating Revenue	5,211,140	105.6%	Ancillary Service	1.9%
Total Assets	1,351,562	Operating Expense	5,115,818	98.2%	Current Ratio	0.9
Current Liabilities	1,253,008	Operating Margin	95,322	1.8%	Days to Collect	58.6
Long Term Liabilities	0	Other Income	3,232	0.1%	Avg Payment Days	85.7
Total Equity	98,554	Other Expense	0	0.0%	Depreciation Rate	295.4%
Total Liab. and Equity	1,351,562	Net Profit or Loss	98,554	1.9%	Return on Equity	100.0%

<b>345184 CITADEL ELIZABETH CITY LLC</b>				Proprietary - Partnership		
CITADEL ELIZABETH CITY LLC		12/31/2019 214 Days Settled				
ELIZABETH CITY, NC 27909		5/31/2019 151 Days Settled		CR Beds 108 POS Beds 0		
PASQUOTANK		<b>Key Performance Ind.</b>				
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	72.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	99.5	
Current Assets	1,368,868	Total Charges	4,215,641	Average Wages	15.27	
Fixed Assets	327,992	Contract Allowance	1,524,085	36.2%	Skilled Nursing	77.5%
Other Assets	605,629	Operating Revenue	2,691,556	63.8%	Ancillary Service	22.5%
Total Assets	2,302,489	Operating Expense	3,302,799	122.7%	Current Ratio	2.1
Current Liabilities	655,333	Operating Margin	-611,243	-22.7%	Days to Collect	271.1
Long Term Liabilities	2,232,777	Other Income	199	0.0%	Avg Payment Days	72.4
Total Equity	-585,621	Other Expense	0	0.0%	Depreciation Rate	80.9%
Total Liab. and Equity	2,302,489	Net Profit or Loss	(611,044)	-22.7%	Return on Equity	104.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345184 CITADEL ELIZABETH CITY LLC</b>				Proprietary - Partnership	
CITADEL ELIZABETH CITY LLC		12/31/2019 214 Days Settled			
ELIZABETH CITY, NC 27909		5/31/2019 151 Days Settled		CR Beds 108    POS Beds 0	
PASQUOTANK		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		62.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				92.9	
Current Assets	63,000	Total Charges	3,843,317	Average Wages	
Fixed Assets	187,080	Contract Allowance	299,238	15.27	
Other Assets	11,065	Operating Revenue	3,544,079	7.8% Skilled Nursing	
Total Assets	261,145	Operating Expense	3,573,687	92.2% Ancillary Service	
Current Liabilities	287,686	Operating Margin	-29,608	100.8% Current Ratio	
Long Term Liabilities	0	Other Income	3,067	0.2 Days to Collect	
Total Equity	-26,541	Other Expense	0	0.1% Avg Payment Days	
Total Liab. and Equity	261,145	Net Profit or Loss	(26,541)	0.0% Depreciation Rate	
				-0.7% Return on Equity	
				100.0%	
<b>345015 CLAPP'S CONVALESCENT NURSING HOME INC</b>				Proprietary - Corporation	
CLAPP'S CONVALESCENT NURSING HOME INC		9/30/2019 365 Days Settled			
ASHEBORO, NC 27203				CR Beds 96    POS Beds 0	
RANDOLPH		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		95.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				69.7	
Current Assets	1,282,113	Total Charges	11,638,469	Average Wages	
Fixed Assets	363,161	Contract Allowance	2,991,864	16.30	
Other Assets	0	Operating Revenue	8,646,605	25.7% Skilled Nursing	
Total Assets	1,645,274	Operating Expense	8,177,516	74.3% Ancillary Service	
Current Liabilities	212,301	Operating Margin	469,089	94.6% Current Ratio	
Long Term Liabilities	256,751	Other Income	209,563	6.0 Days to Collect	
Total Equity	1,176,222	Other Expense	0	5.4% Avg Payment Days	
Total Liab. and Equity	1,645,274	Net Profit or Loss	678,652	2.4% Depreciation Rate	
				0.0% Return on Equity	
				7.8%	
				57.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345024 CLAPPS NURSING CENTER INC</b>				Proprietary - Corporation	
CLAPPS NURSING CENTER INC		9/30/2019 365 Days Settled			
PLEASANT GARDEN, NC 27313		CR Beds 118    POS Beds 0			
GUILFORD		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		91.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				88.3	
Current Assets	1,179,753	Total Charges	14,844,179	Average Wages	
Fixed Assets	601,401	Contract Allowance	5,012,162	17.84	
Other Assets	0	Operating Revenue	9,832,017	33.8%	
Total Assets	<u>1,781,154</u>	Operating Expense	9,670,097	66.2%	
Current Liabilities	496,103	Operating Margin	161,920	98.4%	
Long Term Liabilities	0	Other Income	281,262	1.6%	
Total Equity	<u>1,285,051</u>	Other Expense	0	2.9%	
Total Liab. and Equity	<u>1,781,154</u>	Net Profit or Loss	<u>443,182</u>	0.0%	
				4.5%	
				Return on Equity	
				34.5%	
<hr/>					
<b>345433 CLAY COUNTY CARE CENTER</b>				Proprietary - Other	
CLAY COUNTY CARE CENTER		12/31/2019 365 Days Settled			
HAYESVILLE, NC 28904		CR Beds 90    POS Beds 0			
CLAY		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				174.9	
Current Assets	36,605,721	Total Charges	7,848,569	Average Wages	
Fixed Assets	4,079,178	Contract Allowance	1,297,351	19.15	
Other Assets	0	Operating Revenue	6,551,218	16.5%	
Total Assets	<u>40,684,899</u>	Operating Expense	6,046,093	83.5%	
Current Liabilities	38,123,628	Operating Margin	505,125	92.3%	
Long Term Liabilities	4,142,176	Other Income	5,024	7.7%	
Total Equity	<u>-1,580,905</u>	Other Expense	0	0.1%	
Total Liab. and Equity	<u>40,684,899</u>	Net Profit or Loss	<u>510,149</u>	0.0%	
				7.8%	
				Return on Equity	
				-32.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345562 CLEAR CREEK NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
CLEAR CREEK NURSING & REHABILITATION CENTER		9/30/2019 365 Days Settled			
MINT HILL, NC 28227				CR Beds 120    POS Beds 0	
MECKLENBURG				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate            73.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            111.7	
Current Assets	-1,205,705	Total Charges	10,310,588	Average Wages            18.53	
Fixed Assets	559,882	Contract Allowance	1,856,456	18.0%	Skilled Nursing            74.1%
Other Assets	0	Operating Revenue	8,454,132	82.0%	Ancillary Service        25.9%
Total Assets	-645,823	Operating Expense	9,700,991	114.7%	Current Ratio            (5.6)
Current Liabilities	216,694	Operating Margin	-1,246,859	-14.7%	Days to Collect          (54.2)
Long Term Liabilities	0	Other Income	73,860	0.9%	Avg Payment Days        8.4
Total Equity	-862,517	Other Expense	0	0.0%	Depreciation Rate        73.8%
Total Liab. and Equity	-645,823	Net Profit or Loss	(1,172,999)	-13.9%	Return on Equity        136.0%
<hr/>					
<b>345282 CLEVELAND PINES</b>				Nonprofit - Church	
CLEVELAND PINES		12/31/2019 365 Days Settled			
SHELBY, NC 28150				CR Beds 120    POS Beds 0	
CLEVELAND				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate            91.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            106.0	
Current Assets	595,480	Total Charges	11,115,006	Average Wages            20.29	
Fixed Assets	3,761,857	Contract Allowance	2,430,362	21.9%	Skilled Nursing            71.8%
Other Assets	0	Operating Revenue	8,684,644	78.1%	Ancillary Service        28.2%
Total Assets	4,357,337	Operating Expense	12,084,806	139.2%	Current Ratio            1.4
Current Liabilities	423,930	Operating Margin	-3,400,162	-39.2%	Days to Collect          24.8
Long Term Liabilities	0	Other Income	7,990	0.1%	Avg Payment Days        9.0
Total Equity	3,933,407	Other Expense	0	0.0%	Depreciation Rate        0.0%
Total Liab. and Equity	4,357,337	Net Profit or Loss	(3,392,172)	-39.1%	Return on Equity        -86.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345446 COLLEGE PINES HEALTH AND REHABILITATION</b>				Nonprofit - Other	
COLLEGE PINES HEALTH AND REHABILITATION		12/31/2019 184 Days Settled			
CONNELLY SPG, NC 28612		6/30/2019 181 Days Settled		CR Beds 104 POS Beds 0	
BURKE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		82.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 105.7	
Current Assets	-1,811,536	Total Charges	5,408,762	Average Wages	23.02
Fixed Assets	1,317,339	Contract Allowance	1,972,612	36.5% Skilled Nursing	75.0%
Other Assets	0	Operating Revenue	3,436,150	63.5% Ancillary Service	23.0%
Total Assets	-494,197	Operating Expense	4,109,541	119.6% Current Ratio	(0.5)
Current Liabilities	3,360,312	Operating Margin	-673,391	-19.6% Days to Collect	(3.6)
Long Term Liabilities	0	Other Income	-27,858	-0.8% Avg Payment Days	51.9
Total Equity	-3,854,509	Other Expense	0	0.0% Depreciation Rate	1.9%
Total Liab. and Equity	-494,197	Net Profit or Loss	(701,249)	-20.4% Return on Equity	18.2%

<b>345446 COLLEGE PINES HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
COLLEGE PINES HEALTH AND REHABILITATION		12/31/2019 184 Days Settled			
CONNELLY SPG, NC 28612		6/30/2019 181 Days Settled		CR Beds 104 POS Beds 0	
BURKE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		83.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 79.9	
Current Assets	1,806,409	Total Charges	6,226,011	Average Wages	23.02
Fixed Assets	223,600	Contract Allowance	1,445,000	23.2% Skilled Nursing	63.8%
Other Assets	14,050	Operating Revenue	4,781,011	76.8% Ancillary Service	34.0%
Total Assets	2,044,059	Operating Expense	4,705,834	98.4% Current Ratio	1.2
Current Liabilities	1,456,014	Operating Margin	75,177	1.6% Days to Collect	98.4
Long Term Liabilities	0	Other Income	43,394	0.9% Avg Payment Days	44.2
Total Equity	588,045	Other Expense	0	0.0% Depreciation Rate	157.1%
Total Liab. and Equity	2,044,059	Net Profit or Loss	118,571	2.5% Return on Equity	20.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345288 COMPASS HEALTHCARE AND REHAB ROWAN, LLC</b>		Proprietary - Corporation	
COMPASS HEALTHCARE AND REHAB ROWAN, LLC		9/30/2019 285 Days Settled	
SPENCER, NC 28159		CR Beds 70    POS Beds 0	
ROWAN		<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)		Occupancy Rate            89.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	790,882	Total Charges	6,114,232
Fixed Assets	9,155	Contract Allowance	966,531
Other Assets	0	Operating Revenue	5,147,701
Total Assets	800,037	Operating Expense	5,042,839
Current Liabilities	679,116	Operating Margin	104,862
Long Term Liabilities	0	Other Income	35,134
Total Equity	120,921	Other Expense	0
Total Liab. and Equity	800,037	Net Profit or Loss	139,996
		15.8%	Skilled Nursing            53.2%
		84.2%	Ancillary Service        22.9%
		98.0%	Current Ratio            1.2
		2.0%	Days to Collect         39.0
		0.7%	Avg Payment Days     36.4
		0.0%	Depreciation Rate    2,705.9%
		2.7%	Return on Equity        115.8%

<b>345516 CONOVER NURSING AND REHAB CTR</b>		Proprietary - Corporation	
CONOVER NURSING AND REHAB CTR		9/30/2019 365 Days Settled	
CONOVER, NC 28613		CR Beds 90    POS Beds 0	
CATAWBA		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate            88.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,415,130	Total Charges	9,975,947
Fixed Assets	363,318	Contract Allowance	2,546,152
Other Assets	-39,223	Operating Revenue	7,429,795
Total Assets	1,739,225	Operating Expense	7,115,251
Current Liabilities	1,676,013	Operating Margin	314,544
Long Term Liabilities	-79,833	Other Income	62,839
Total Equity	143,045	Other Expense	0
Total Liab. and Equity	1,739,225	Net Profit or Loss	377,383
		25.5%	Skilled Nursing            73.2%
		74.5%	Ancillary Service        26.8%
		95.8%	Current Ratio            0.8
		4.2%	Days to Collect         68.3
		0.8%	Avg Payment Days     86.1
		0.0%	Depreciation Rate    26.7%
		5.1%	Return on Equity        263.8%

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<b>345325 CORNERSTONE NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
CORNERSTONE NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
DUNN, NC 28335				CR Beds 108    POS Beds 0	
HARNETT				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	88.1%
				Length of Stay	142.3
				Average Wages	16.55
				22.1% Skilled Nursing	79.8%
				77.9% Ancillary Service	18.1%
				98.7% Current Ratio	6.5
				1.3% Days to Collect	118.4
				2.3% Avg Payment Days	15.3
				0.0% Depreciation Rate	305.7%
				3.6% Return on Equity	12.8%

  

<b>345390 COUNTRYSIDE</b>				Proprietary - Corporation	
COUNTRYSIDE		6/30/2019 273 Days Settled			
STOKESDALE, NC 27357		9/30/2019 92 Days Settled		CR Beds 76    POS Beds 0	
GUILFORD				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	92.2%
				Length of Stay	238.7
				Average Wages	18.57
				6.9% Skilled Nursing	70.7%
				93.1% Ancillary Service	16.8%
				99.4% Current Ratio	1.2
				0.6% Days to Collect	86.2
				5.5% Avg Payment Days	87.5
				0.0% Depreciation Rate	1,722.7%
				6.1% Return on Equity	94.5%

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<b>345390 COUNTRYSIDE</b>		Proprietary - Corporation			
COUNTRYSIDE		6/30/2019 273 Days Settled			
STOKESDALE, NC 27357		9/30/2019 92 Days Settled		CR Beds 76	POS Beds 0
GUILFORD		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		92.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				197.5	
Current Assets	952,997	Total Charges	4,013,908	Average Wages	
Fixed Assets	261,419	Contract Allowance	0	18.57	
Other Assets	0	Operating Revenue	4,013,908	0.0%	Skilled Nursing
Total Assets	<u>1,214,416</u>	Operating Expense	4,326,703	100.0%	81.5%
Current Liabilities	403,427	Operating Margin	-312,795	107.8%	Ancillary Service
Long Term Liabilities	0	Other Income	294,685	-7.8%	4.0%
Total Equity	<u>810,989</u>	Other Expense	0	Current Ratio	
Total Liab. and Equity	<u>1,214,416</u>	Net Profit or Loss	(18,110)	-7.8%	2.4
				Days to Collect	
				45.8	
				Avg Payment Days	
				34.0	
				Depreciation Rate	
				33.1%	
				Return on Equity	
				-2.2%	
<b>345350 COURTLAND TERRACE</b>		Nonprofit - Other			
COURTLAND TERRACE		6/30/2019 365 Days Settled			
GASTONIA, NC 28054				CR Beds 96	POS Beds 0
GASTON		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		91.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				47.8	
Current Assets	1,180,382	Total Charges	18,055,299	Average Wages	
Fixed Assets	5,706,354	Contract Allowance	9,096,851	23.66	
Other Assets	1,560,000	Operating Revenue	8,958,448	50.4%	Skilled Nursing
Total Assets	<u>8,446,736</u>	Operating Expense	9,575,064	49.6%	47.1%
Current Liabilities	376,939	Operating Margin	-616,616	106.9%	Ancillary Service
Long Term Liabilities	0	Other Income	0	-6.9%	0.0%
Total Equity	<u>7,679,209</u>	Other Expense	0	Current Ratio	
Total Liab. and Equity	<u>8,056,148</u>	Net Profit or Loss	(616,616)	-6.9%	3.1
				Days to Collect	
				45.7	
				Avg Payment Days	
				13.1	
				Depreciation Rate	
				3.2%	
				Return on Equity	
				-8.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345501 CROASDAILE VILLAGE</b>				Nonprofit - Church	
CROASDAILE VILLAGE		9/30/2019 365 Days Settled			
DURHAM, NC 27705				CR Beds 144    POS Beds 0	
DURHAM				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	84.1%
				Length of Stay	125.9
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	20.43
Current Assets	22,424,377	Total Charges	40,878,975	9.1% Skilled Nursing	29.9%
Fixed Assets	186,446,928	Contract Allowance	3,737,402	90.9% Ancillary Service	7.6%
Other Assets	126,057,242	Operating Revenue	37,141,573	102.6% Current Ratio	0.2
Total Assets	<u>334,928,547</u>	Operating Expense	38,099,707	-2.6% Days to Collect	116.7
Current Liabilities	95,125,341	Operating Margin	-958,134	17.1% Avg Payment Days	71.1
Long Term Liabilities	156,288,253	Other Income	6,360,933	0.0% Depreciation Rate	3.2%
Total Equity	<u>83,514,953</u>	Other Expense	0	14.5% Return on Equity	6.5%
Total Liab. and Equity	<u>334,928,547</u>	Net Profit or Loss	<u>5,402,799</u>		
<b>345491 CROATAN RIDGE NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
CROATAN RIDGE NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
NEWPORT, NC 28570				CR Beds 64    POS Beds 0	
CARTERET				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	82.3%
				Length of Stay	105.1
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	19.94
Current Assets	-2,940,248	Total Charges	5,244,253	12.9% Skilled Nursing	77.6%
Fixed Assets	79,051	Contract Allowance	675,908	87.1% Ancillary Service	22.4%
Other Assets	0	Operating Revenue	4,568,345	107.5% Current Ratio	(18.4)
Total Assets	<u>-2,861,197</u>	Operating Expense	4,910,848	-7.5% Days to Collect	(237.9)
Current Liabilities	159,964	Operating Margin	-342,503	2.1% Avg Payment Days	12.4
Long Term Liabilities	0	Other Income	97,412	0.0% Depreciation Rate	68.6%
Total Equity	<u>-3,021,161</u>	Other Expense	0	-5.4% Return on Equity	8.1%
Total Liab. and Equity	<u>-2,861,197</u>	Net Profit or Loss	<u>(245,091)</u>		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345407 CROSS CREEK HEALTH CARE</b>				Proprietary - Corporation	
CROSS CREEK HEALTH CARE		9/30/2019 365 Days Settled			
SWANQUARTER, NC 27885		CR Beds 80    POS Beds 0			
HYDE		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		49.9%	
		Length of Stay		150.1	
		Average Wages		18.59	
		14.2% Skilled Nursing		84.0%	
		85.8% Ancillary Service		16.0%	
		112.4% Current Ratio		(8.9)	
		-12.4% Days to Collect		49.6	
		2.0% Avg Payment Days		68.7	
		0.0% Depreciation Rate		77.0%	
		-10.4% Return on Equity		4.5%	
<hr/>					
<b>345170 CRYSTAL BLUFFS REHABILITATION AND HEALTH CARE CENT</b>				Proprietary - Corporation	
CRYSTAL BLUFFS REHABILITATION AND HEALTH CARE CENT		9/30/2019 365 Days Settled			
MOREHEAD CITY, NC 28557		CR Beds 92    POS Beds 0			
CARTERET		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		94.3%	
		Length of Stay		73.0	
		Average Wages		18.26	
		23.5% Skilled Nursing		75.1%	
		76.5% Ancillary Service		24.9%	
		94.2% Current Ratio		3.0	
		5.8% Days to Collect		60.8	
		0.6% Avg Payment Days		35.4	
		0.0% Depreciation Rate		159.5%	
		6.3% Return on Equity		43.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345376 CUMBERLAND NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
CUMBERLAND NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
FAYETTEVILLE, NC 28306				CR Beds 120    POS Beds 0	
CUMBERLAND		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	1.5%
				Length of Stay	7.6
				Average Wages	24.53
				Skilled Nursing	82.8%
				Ancillary Service	17.2%
				Current Ratio	5.7
				Days to Collect	2,559.4
				Avg Payment Days	32.1
				Depreciation Rate	20.3%
				Return on Equity	-54.2%
<b>Balance Sheet</b>					
		<b>Income Statement</b>			
Current Assets	694,583	Total Charges	177,440		
Fixed Assets	79,651	Contract Allowance	78,442	44.2%	
Other Assets	0	Operating Revenue	98,998	55.8%	
Total Assets	<u>774,234</u>	Operating Expense	836,948	845.4%	
Current Liabilities	121,130	Operating Margin	-737,950	-745.4%	
Long Term Liabilities	0	Other Income	383,654	387.5%	
Total Equity	<u>653,104</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>774,234</u>	Net Profit or Loss	<u>(354,296)</u>	-357.9%	
<b>345134 CURIS AT CHARLOTTE TRANSITIONAL CARE &amp; REHAB CNTR</b>					
CURIS AT CHARLOTTE TRANSITIONAL CARE & REHAB CNTR		9/30/2019 273 Days Settled			
CHARLOTTE, NC 28211		12/31/2019 92 Days Settled		CR Beds 100    POS Beds 0	
MECKLENBURG		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)				Occupancy Rate	77.9%
				Length of Stay	122.9
				Average Wages	22.61
				Skilled Nursing	74.8%
				Ancillary Service	25.2%
				Current Ratio	0.1
				Days to Collect	48.5
				Avg Payment Days	32.4
				Depreciation Rate	187.6%
				Return on Equity	77.7%
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	32,523	Total Charges	5,906,237		
Fixed Assets	161,227	Contract Allowance	1,754,398	29.7%	
Other Assets	867	Operating Revenue	4,151,839	70.3%	
Total Assets	<u>194,617</u>	Operating Expense	5,853,528	141.0%	
Current Liabilities	520,211	Operating Margin	-1,701,689	-41.0%	
Long Term Liabilities	1,748,085	Other Income	91,227	2.2%	
Total Equity	<u>-2,073,679</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>194,617</u>	Net Profit or Loss	<u>(1,610,462)</u>	-38.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345134 CURIS AT CHARLOTTE TRANSITIONAL CARE &amp; REHAB CNTR</b>				Proprietary - Partnership	
CURIS AT CHARLOTTE TRANSITIONAL CARE & REHAB CNTR		9/30/2019 273 Days Settled			
CHARLOTTE, NC 28211		12/31/2019 92 Days Settled		CR Beds 100 POS Beds 0	
MECKLENBURG		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)				Occupancy Rate	74.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	180.7
Current Assets	818,202	Total Charges	1,685,546	Average Wages	22.61
Fixed Assets	106,126	Contract Allowance	115,716	6.9% Skilled Nursing	88.8%
Other Assets	10,420	Operating Revenue	1,569,830	93.1% Ancillary Service	11.2%
Total Assets	934,748	Operating Expense	1,533,661	97.7% Current Ratio	0.9
Current Liabilities	898,579	Operating Margin	36,169	2.3% Days to Collect	132.6
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	194.5
Total Equity	36,169	Other Expense	0	0.0% Depreciation Rate	149.9%
Total Liab. and Equity	934,748	Net Profit or Loss	36,169	2.3% Return on Equity	100.0%
<b>345130 CURIS AT CONCORD NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Partnership	
CURIS AT CONCORD NURSING & REHABILITATION CENTER		9/30/2019 273 Days Settled			
CONCORD, NC 28025		12/31/2019 92 Days Settled		CR Beds 120 POS Beds 0	
CABARRUS		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)				Occupancy Rate	85.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	98.7
Current Assets	149,686	Total Charges	7,767,767	Average Wages	20.66
Fixed Assets	105,466	Contract Allowance	1,681,253	21.6% Skilled Nursing	69.8%
Other Assets	0	Operating Revenue	6,086,514	78.4% Ancillary Service	30.2%
Total Assets	255,152	Operating Expense	6,722,015	110.4% Current Ratio	0.3
Current Liabilities	570,975	Operating Margin	-635,501	-10.4% Days to Collect	37.5
Long Term Liabilities	550,253	Other Income	50,756	0.8% Avg Payment Days	31.0
Total Equity	-866,076	Other Expense	0	0.0% Depreciation Rate	329.7%
Total Liab. and Equity	255,152	Net Profit or Loss	(584,745)	-9.6% Return on Equity	67.5%

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<b>345130 CURIS AT CONCORD NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Partnership	
CURIS AT CONCORD NURSING & REHABILITATION CENTER		9/30/2019 273 Days Settled			
CONCORD, NC 28025		12/31/2019 92 Days Settled		CR Beds 120 POS Beds 0	
CABARRUS		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)				Occupancy Rate	80.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	140.9
Current Assets	2,444,735	Total Charges	2,427,048	Average Wages	20.66
Fixed Assets	119,418	Contract Allowance	195,976	8.1% Skilled Nursing	85.2%
Other Assets	13,550	Operating Revenue	2,231,072	91.9% Ancillary Service	14.8%
Total Assets	2,577,703	Operating Expense	1,995,201	89.4% Current Ratio	1.0
Current Liabilities	2,341,832	Operating Margin	235,871	10.6% Days to Collect	182.4
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	410.2
Total Equity	235,871	Other Expense	0	0.0% Depreciation Rate	253.0%
Total Liab. and Equity	2,577,703	Net Profit or Loss	235,871	10.6% Return on Equity	100.0%
<b>345227 CURIS AT REIDSVILLE TRANSITIONAL CARE &amp; REHAB CNTR</b>				Proprietary - Partnership	
CURIS AT REIDSVILLE TRANSITIONAL CARE & REHAB CNTR		9/30/2019 273 Days Settled			
REIDSVILLE, NC 27320		12/31/2019 92 Days Settled		CR Beds 110 POS Beds 0	
ROCKINGHAM		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)				Occupancy Rate	89.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	145.2
Current Assets	147,510	Total Charges	6,855,339	Average Wages	18.12
Fixed Assets	132,738	Contract Allowance	1,599,198	23.3% Skilled Nursing	74.9%
Other Assets	0	Operating Revenue	5,256,141	76.7% Ancillary Service	24.7%
Total Assets	280,248	Operating Expense	6,092,119	115.9% Current Ratio	0.2
Current Liabilities	610,481	Operating Margin	-835,978	-15.9% Days to Collect	48.3
Long Term Liabilities	951,728	Other Income	85,268	1.6% Avg Payment Days	36.6
Total Equity	-1,281,961	Other Expense	0	0.0% Depreciation Rate	239.1%
Total Liab. and Equity	280,248	Net Profit or Loss	(750,710)	-14.3% Return on Equity	58.6%

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<b>345227 CURIS AT REIDSVILLE TRANSITIONAL CARE &amp; REHAB CNTR</b>				Proprietary - Partnership	
CURIS AT REIDSVILLE TRANSITIONAL CARE & REHAB CNTR		9/30/2019 273 Days Settled			
REIDSVILLE, NC 27320		12/31/2019 92 Days Settled		CR Beds 110 POS Beds 0	
ROCKINGHAM		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)				Occupancy Rate	82.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	181.2
Current Assets	1,037,545	Total Charges	2,047,548	Average Wages	18.12
Fixed Assets	111,116	Contract Allowance	135,492	6.6% Skilled Nursing	84.4%
Other Assets	15,266	Operating Revenue	1,912,056	93.4% Ancillary Service	15.6%
Total Assets	1,163,927	Operating Expense	1,884,403	98.6% Current Ratio	0.9
Current Liabilities	1,136,138	Operating Margin	27,653	1.4% Days to Collect	149.6
Long Term Liabilities	0	Other Income	136	0.0% Avg Payment Days	204.6
Total Equity	27,789	Other Expense	0	0.0% Depreciation Rate	272.3%
Total Liab. and Equity	1,163,927	Net Profit or Loss	27,789	1.5% Return on Equity	100.0%

<b>345520 CURIS AT THOMASVILLE TRANSITIONAL CARE &amp; REHAB</b>				Proprietary - Partnership	
CURIS AT THOMASVILLE TRANSITIONAL CARE & REHAB		9/30/2019 273 Days Settled			
THOMASVILLE, NC 27360		12/31/2019 92 Days Settled		CR Beds 120 POS Beds 0	
DAVIDSON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	64.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	147.2
Current Assets	-336,741	Total Charges	5,386,693	Average Wages	17.43
Fixed Assets	191,526	Contract Allowance	1,343,891	24.9% Skilled Nursing	68.8%
Other Assets	105	Operating Revenue	4,042,802	75.1% Ancillary Service	31.1%
Total Assets	-145,110	Operating Expense	5,612,267	138.8% Current Ratio	(0.7)
Current Liabilities	464,317	Operating Margin	-1,569,465	-38.8% Days to Collect	28.7
Long Term Liabilities	1,464,304	Other Income	62,949	1.6% Avg Payment Days	30.2
Total Equity	-2,073,731	Other Expense	0	0.0% Depreciation Rate	177.1%
Total Liab. and Equity	-145,110	Net Profit or Loss	(1,506,516)	-37.3% Return on Equity	72.6%

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<b>345520 CURIS AT THOMASVILLE TRANSITIONAL CARE &amp; REHAB</b>				Proprietary - Partnership	
CURIS AT THOMASVILLE TRANSITIONAL CARE & REHAB		9/30/2019 273 Days Settled			
THOMASVILLE, NC 27360		12/31/2019 92 Days Settled		CR Beds 120 POS Beds 0	
DAVIDSON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	62.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	147.7
Current Assets	1,066,526	Total Charges	1,771,826	Average Wages	17.43
Fixed Assets	105,102	Contract Allowance	134,222	7.6% Skilled Nursing	85.8%
Other Assets	9,844	Operating Revenue	1,637,604	92.4% Ancillary Service	14.2%
Total Assets	1,181,472	Operating Expense	1,611,705	98.4% Current Ratio	0.9
Current Liabilities	1,155,573	Operating Margin	25,899	1.6% Days to Collect	200.6
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	246.8
Total Equity	25,899	Other Expense	0	0.0% Depreciation Rate	148.1%
Total Liab. and Equity	1,181,472	Net Profit or Loss	25,899	1.6% Return on Equity	100.0%
<b>345133 CURIS AT WILKESBORO TRANSITIONAL CARE &amp; REHAB CNTR</b>				Proprietary - Partnership	
CURIS AT WILKESBORO TRANSITIONAL CARE & REHAB CNTR		9/30/2019 273 Days Settled			
WILKESBORO, NC 28697		12/31/2019 92 Days Settled		CR Beds 120 POS Beds 0	
WILKES		<b>Key Performance Ind.</b>			
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate	73.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	142.3
Current Assets	24,801	Total Charges	5,973,294	Average Wages	19.10
Fixed Assets	93,850	Contract Allowance	1,006,663	16.9% Skilled Nursing	67.7%
Other Assets	0	Operating Revenue	4,966,631	83.1% Ancillary Service	32.3%
Total Assets	118,651	Operating Expense	6,498,316	130.8% Current Ratio	0.0
Current Liabilities	502,340	Operating Margin	-1,531,685	-30.8% Days to Collect	75.0
Long Term Liabilities	1,541,162	Other Income	1,622	0.0% Avg Payment Days	28.2
Total Equity	-1,924,851	Other Expense	0	0.0% Depreciation Rate	366.8%
Total Liab. and Equity	118,651	Net Profit or Loss	(1,530,063)	-30.8% Return on Equity	79.5%

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<b>345133 CURIS AT WILKESBORO TRANSITIONAL CARE &amp; REHAB CNTR</b>				Proprietary - Partnership	
CURIS AT WILKESBORO TRANSITIONAL CARE & REHAB CNTR		9/30/2019 273 Days Settled			
WILKESBORO, NC 28697		12/31/2019 92 Days Settled		CR Beds 120 POS Beds 0	
WILKES		<b>Key Performance Ind.</b>			
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate	72.6%
				Length of Stay	119.6
				Average Wages	19.10
				6.7% Skilled Nursing	84.8%
				93.3% Ancillary Service	15.2%
				90.5% Current Ratio	1.0
				9.5% Days to Collect	195.5
				0.0% Avg Payment Days	231.4
				0.0% Depreciation Rate	195.5%
				9.5% Return on Equity	100.0%
<hr/>					
<b>345063 CURIS AT WILSON NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Partnership	
CURIS AT WILSON NURSING & REHABILITATION CENTER		9/30/2019 273 Days Settled			
WILSON, NC 27893		12/31/2019 92 Days Settled		CR Beds 110 POS Beds 0	
WILSON		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)				Occupancy Rate	77.9%
				Length of Stay	116.4
				Average Wages	19.02
				18.5% Skilled Nursing	74.9%
				81.5% Ancillary Service	24.8%
				115.3% Current Ratio	0.6
				-15.3% Days to Collect	55.2
				0.2% Avg Payment Days	38.2
				0.0% Depreciation Rate	336.2%
				-15.2% Return on Equity	114.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345063 CURIS AT WILSON NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Partnership	
CURIS AT WILSON NURSING & REHABILITATION CENTER		9/30/2019 273 Days Settled			
WILSON, NC 27893		12/31/2019 92 Days Settled		CR Beds 110 POS Beds 0	
WILSON		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)				Occupancy Rate	73.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	167.9
Current Assets	1,046,946	Total Charges	1,967,562	Average Wages	19.02
Fixed Assets	117,781	Contract Allowance	138,080	7.0% Skilled Nursing	86.0%
Other Assets	12,129	Operating Revenue	1,829,482	93.0% Ancillary Service	14.0%
Total Assets	<u>1,176,856</u>	Operating Expense	<u>1,606,227</u>	87.8% Current Ratio	1.1
Current Liabilities	953,434	Operating Margin	223,255	12.2% Days to Collect	162.5
Long Term Liabilities	0	Other Income	167	0.0% Avg Payment Days	199.5
Total Equity	<u>223,422</u>	Other Expense	0	0.0% Depreciation Rate	257.9%
Total Liab. and Equity	<u>1,176,856</u>	Net Profit or Loss	<u>223,422</u>	12.2% Return on Equity	100.0%
<b>345289 CURRITUCK HEALTH &amp; REHAB CENTER</b>				Nonprofit - Other	
CURRITUCK HEALTH & REHAB CENTER		12/31/2019 184 Days Settled			
BARCO, NC 27917		6/30/2019 181 Days Settled		CR Beds 100 POS Beds 0	
CURRITUCK		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	55.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	92.2
Current Assets	-4,663,724	Total Charges	3,458,750	Average Wages	18.78
Fixed Assets	2,245,012	Contract Allowance	1,224,465	35.4% Skilled Nursing	65.1%
Other Assets	0	Operating Revenue	2,234,285	64.6% Ancillary Service	34.2%
Total Assets	<u>-2,418,712</u>	Operating Expense	<u>3,168,985</u>	141.8% Current Ratio	(16.5)
Current Liabilities	282,892	Operating Margin	-934,700	-41.8% Days to Collect	89.1
Long Term Liabilities	-1,303	Other Income	14,616	0.7% Avg Payment Days	9.1
Total Equity	<u>-2,700,301</u>	Other Expense	0	0.0% Depreciation Rate	1.7%
Total Liab. and Equity	<u>-2,418,712</u>	Net Profit or Loss	<u>(920,084)</u>	-41.2% Return on Equity	34.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

345289 CURRITUCK HEALTH & REHAB CENTER				Proprietary - Corporation	
CURRITUCK HEALTH & REHAB CENTER		12/31/2019 184 Days Settled			
BARCO, NC 27917		6/30/2019 181 Days Settled		CR Beds 100 POS Beds 0	
CURRITUCK		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		50.8%	
		Length of Stay		91.6	
		Average Wages		18.78	
		23.3% Skilled Nursing		72.9%	
		76.7% Ancillary Service		27.1%	
		113.3% Current Ratio		1.0	
		-13.3% Days to Collect		65.9	
		0.0% Avg Payment Days		61.2	
		0.0% Depreciation Rate		546.6%	
		-13.3% Return on Equity		100.0%	
Balance Sheet		Income Statement			
Current Assets	432,951	Total Charges	2,888,936		
Fixed Assets	72,004	Contract Allowance	672,360	23.3%	
Other Assets	10,176	Operating Revenue	2,216,576	76.7%	
Total Assets	515,131	Operating Expense	2,510,938	113.3%	
Current Liabilities	439,115	Operating Margin	-294,362	-13.3%	
Long Term Liabilities	370,257	Other Income	121	0.0%	
Total Equity	-294,241	Other Expense	0	0.0%	
Total Liab. and Equity	515,131	Net Profit or Loss	(294,241)	-13.3%	
345512 CYPRESS GLEN RETIREMENT COMMUNITY				Nonprofit - Church	
CYPRESS GLEN RETIREMENT COMMUNITY		9/30/2019 365 Days Settled			
GREENVILLE, NC 27858				CR Beds 72 POS Beds 0	
PITT		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		70.0%	
		Length of Stay		224.2	
		Average Wages		16.73	
		3.5% Skilled Nursing		18.3%	
		96.5% Ancillary Service		5.1%	
		101.2% Current Ratio		0.2	
		-1.2% Days to Collect		284.7	
		15.3% Avg Payment Days		175.9	
		0.0% Depreciation Rate		1.2%	
		14.2% Return on Equity		2.6%	
Balance Sheet		Income Statement			
Current Assets	22,424,377	Total Charges	15,779,172		
Fixed Assets	186,446,928	Contract Allowance	554,157	3.5%	
Other Assets	126,057,242	Operating Revenue	15,225,015	96.5%	
Total Assets	334,928,547	Operating Expense	15,402,132	101.2%	
Current Liabilities	95,125,341	Operating Margin	-177,117	-1.2%	
Long Term Liabilities	156,288,253	Other Income	2,336,952	15.3%	
Total Equity	83,514,953	Other Expense	0	0.0%	
Total Liab. and Equity	334,928,547	Net Profit or Loss	2,159,835	14.2%	

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<b>345002 CYPRESS POINTE REHABILITATION CENTER</b>				Proprietary - Corporation	
CYPRESS POINTE REHABILITATION CENTER		12/31/2019 365 Days Settled			
WILMINGTON, NC 28401				CR Beds 90	POS Beds 0
NEW HANOVER		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	91.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	107.3
Current Assets	987,564	Total Charges	9,608,588	Average Wages	22.22
Fixed Assets	172,767	Contract Allowance	1,988,880	20.7%	Skilled Nursing 74.1%
Other Assets	185,700	Operating Revenue	7,619,708	79.3%	Ancillary Service 25.9%
Total Assets	1,346,031	Operating Expense	7,043,077	92.4%	Current Ratio 2.1
Current Liabilities	460,613	Operating Margin	576,631	7.6%	Days to Collect 57.8
Long Term Liabilities	207,984	Other Income	6,843	0.1%	Avg Payment Days 23.9
Total Equity	677,434	Other Expense	0	0.0%	Depreciation Rate 277.0%
Total Liab. and Equity	1,346,031	Net Profit or Loss	583,474	7.7%	Return on Equity 86.1%
<b>345129 DAVIE NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
DAVIE NURSING AND REHABILITATION CENTER		12/31/2019 316 Days Settled			
MOCKSVILLE, NC 27028		2/18/2019 49 Days Settled		CR Beds 108	POS Beds 0
DAVIE		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)				Occupancy Rate	65.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	151.1
Current Assets	547,481	Total Charges	792,763	Average Wages	18.87
Fixed Assets	152,676	Contract Allowance	304,004	38.3%	Skilled Nursing 69.3%
Other Assets	17,879	Operating Revenue	488,759	61.7%	Ancillary Service 30.7%
Total Assets	718,036	Operating Expense	638,809	130.7%	Current Ratio 1.9
Current Liabilities	281,734	Operating Margin	-150,050	-30.7%	Days to Collect 399.9
Long Term Liabilities	1,348,071	Other Income	475	0.1%	Avg Payment Days 159.0
Total Equity	-911,769	Other Expense	0	0.0%	Depreciation Rate 19.2%
Total Liab. and Equity	718,036	Net Profit or Loss	(149,575)	-30.6%	Return on Equity 16.4%

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<b>345129 DAVIE NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
DAVIE NURSING AND REHABILITATION CENTER		12/31/2019 316 Days Settled			
MOCKSVILLE, NC 27028		2/18/2019 49 Days Settled		CR Beds 108    POS Beds 0	
DAVIE		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)				Occupancy Rate	82.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	110.7
Current Assets	1,034,407	Total Charges	10,270,654	Average Wages	18.87
Fixed Assets	102,844	Contract Allowance	3,266,493	31.8% Skilled Nursing	62.1%
Other Assets	561	Operating Revenue	7,004,161	68.2% Ancillary Service	30.1%
Total Assets	1,137,812	Operating Expense	7,598,923	108.5% Current Ratio	1.7
Current Liabilities	603,771	Operating Margin	-594,762	-8.5% Days to Collect	52.4
Long Term Liabilities	1,115,123	Other Income	13,680	0.2% Avg Payment Days	27.7
Total Equity	-581,082	Other Expense	0	0.0% Depreciation Rate	1,133.2%
Total Liab. and Equity	1,137,812	Net Profit or Loss	(581,082)	-8.3% Return on Equity	100.0%
<b>345568 DAVIS HEALTH &amp; WELLNESS CTR AT CAMBRIDGE VILLAG</b>				Nonprofit - Other	
DAVIS HEALTH & WELLNESS CTR AT CAMBRIDGE VILLAG		9/30/2019 365 Days Settled			
WILMINGTON, NC 28405				CR Beds 20    POS Beds 0	
NEW HANOVER		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)				Occupancy Rate	88.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	34.5
Current Assets	17,187,764	Total Charges	2,745,995	Average Wages	19.97
Fixed Assets	49,168,643	Contract Allowance	273,457	10.0% Skilled Nursing	62.6%
Other Assets	161,002	Operating Revenue	2,472,538	90.0% Ancillary Service	37.4%
Total Assets	66,517,409	Operating Expense	27,326,634	1,105.2% Current Ratio	5.3
Current Liabilities	3,266,354	Operating Margin	-24,854,096	- 1,005.2% Days to Collect	253.9
Long Term Liabilities	21,408,120	Other Income	27,211,972	1,100.6% Avg Payment Days	31.9
Total Equity	41,842,935	Other Expense	0	0.0% Depreciation Rate	0.6%
Total Liab. and Equity	66,517,409	Net Profit or Loss	2,357,876	95.4% Return on Equity	5.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345160 DAVIS HEALTH CARE CENTER</b>				Nonprofit - Other	
DAVIS HEALTH CARE CENTER		9/30/2019 365 Days Settled			
WILMINGTON, NC 28411		CR Beds 179    POS Beds 0			
NEW HANOVER		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		90.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				90.0	
Current Assets	17,187,764	Total Charges	21,007,091	Average Wages	18.12
Fixed Assets	49,168,643	Contract Allowance	2,783,205	13.2%	Skilled Nursing
Other Assets	161,002	Operating Revenue	18,223,886	86.8%	Ancillary Service
Total Assets	<u>66,517,409</u>	Operating Expense	27,326,634	149.9%	Current Ratio
Current Liabilities	3,266,354	Operating Margin	-9,102,748	-49.9%	Days to Collect
Long Term Liabilities	21,408,120	Other Income	11,460,625	62.9%	Avg Payment Days
Total Equity	<u>41,842,935</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>66,517,409</u>	Net Profit or Loss	<u>2,357,877</u>	12.9%	Return on Equity

<b>345233 DEER PARK HEALTH &amp; REHABILITATION</b>				Nonprofit - Other	
DEER PARK HEALTH & REHABILITATION		6/30/2019 365 Days Settled			
NEBO, NC 28761		CR Beds 140    POS Beds 0			
MCDOWELL		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		73.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				145.5	
Current Assets	722,515	Total Charges	8,917,740	Average Wages	19.57
Fixed Assets	4,536,791	Contract Allowance	477,007	5.3%	Skilled Nursing
Other Assets	926,806	Operating Revenue	8,440,733	94.7%	Ancillary Service
Total Assets	<u>6,186,112</u>	Operating Expense	8,708,935	103.2%	Current Ratio
Current Liabilities	3,293,739	Operating Margin	-268,202	-3.2%	Days to Collect
Long Term Liabilities	7,064,208	Other Income	8,993	0.1%	Avg Payment Days
Total Equity	<u>-4,171,835</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>6,186,112</u>	Net Profit or Loss	<u>(259,209)</u>	-3.1%	Return on Equity

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<b>345556 DEERFIELD EPISCOPAL RETIREMENT</b>				Nonprofit - Other	
DEERFIELD EPISCOPAL RETIREMENT      9/30/2019 365 Days Settled					
ASHEVILLE, NC 28803				CR Beds 124    POS Beds 0	
BUNCOMBE				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate      90.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      314.2	
Current Assets	16,984,849	Total Charges	35,072,219	Average Wages      23.66	
Fixed Assets	131,419,907	Contract Allowance	132,900	0.4%	Skilled Nursing      16.8%
Other Assets	87,797,645	Operating Revenue	34,939,319	99.6%	Ancillary Service    1.4%
Total Assets	<u>236,202,401</u>	Operating Expense	<u>34,290,281</u>	98.1%	Current Ratio      3.7
Current Liabilities	4,604,477	Operating Margin	649,038	1.9%	Days to Collect      6.5
Long Term Liabilities	196,203,438	Other Income	4,921,065	14.1%	Avg Payment Days    38.3
Total Equity	<u>35,394,486</u>	Other Expense	0	0.0%	Depreciation Rate    3.8%
Total Liab. and Equity	<u>236,202,401</u>	Net Profit or Loss	<u>5,570,103</u>	15.9%	Return on Equity      15.7%
<b>345070 DURHAM NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Partnership	
DURHAM NURSING & REHABILITATION CENTER      12/31/2019 365 Days Settled					
DURHAM, NC 27705				CR Beds 126    POS Beds 0	
DURHAM				<b>Key Performance Ind.</b>	
CAHABA GBA (TN)				Occupancy Rate      75.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      156.2	
Current Assets	1,282,051	Total Charges	10,323,757	Average Wages      20.02	
Fixed Assets	251,734	Contract Allowance	2,003,946	19.4%	Skilled Nursing      70.6%
Other Assets	0	Operating Revenue	8,319,811	80.6%	Ancillary Service    29.4%
Total Assets	<u>1,533,785</u>	Operating Expense	<u>8,762,508</u>	105.3%	Current Ratio      0.6
Current Liabilities	2,186,351	Operating Margin	-442,697	-5.3%	Days to Collect      56.2
Long Term Liabilities	492,112	Other Income	39,977	0.5%	Avg Payment Days    54.9
Total Equity	<u>-1,144,678</u>	Other Expense	0	0.0%	Depreciation Rate    215.5%
Total Liab. and Equity	<u>1,533,785</u>	Net Profit or Loss	<u>(402,720)</u>	-4.8%	Return on Equity      35.2%

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<b>345377 EAST CAROLINA REHAB AND WELLNESS</b>		Proprietary - Other	
EAST CAROLINA REHAB AND WELLNESS		9/30/2019 365 Days Settled	
GREENVILLE, NC 27834		CR Beds 150 POS Beds 0	
PITT		<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)		Occupancy Rate 64.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	380,754	Total Charges	7,608,584
Fixed Assets	83,160	Contract Allowance	819,725
Other Assets	0	Operating Revenue	6,788,859
Total Assets	463,914	Operating Expense	6,724,140
Current Liabilities	356,167	Operating Margin	64,719
Long Term Liabilities	5,296	Other Income	-68,496
Total Equity	102,451	Other Expense	0
Total Liab. and Equity	463,914	Net Profit or Loss	(3,777)
		10.8%	Skilled Nursing 77.0%
		89.2%	Ancillary Service 16.9%
		99.0%	Current Ratio 1.1
		1.0%	Days to Collect 28.0
		-1.0%	Avg Payment Days 38.2
		0.0%	Depreciation Rate 445.1%
		-0.1%	Return on Equity -3.7%

<b>345437 ECKERD LIVING CENTER</b>		Nonprofit - Church	
ECKERD LIVING CENTER		11/30/2019 303 Days Settled	
HIGHLANDS, NC 28741		1/31/2019 123 Days Settled	
MACON		<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)		Occupancy Rate 65.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,471,407	Total Charges	1,782,249
Fixed Assets	1,153,591	Contract Allowance	198,311
Other Assets	0	Operating Revenue	1,583,938
Total Assets	2,624,998	Operating Expense	1,731,838
Current Liabilities	4,078,412	Operating Margin	-147,900
Long Term Liabilities	0	Other Income	-20,657
Total Equity	-1,453,414	Other Expense	0
Total Liab. and Equity	2,624,998	Net Profit or Loss	(168,557)
		11.1%	Skilled Nursing 75.3%
		88.9%	Ancillary Service 24.7%
		109.3%	Current Ratio 0.4
		-9.3%	Days to Collect 385.7
		-1.3%	Avg Payment Days 11.9
		0.0%	Depreciation Rate 0.8%
		-10.6%	Return on Equity 11.6%

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<b>345437 ECKERD LIVING CENTER</b>				Proprietary - Corporation	
ECKERD LIVING CENTER		11/30/2019 303 Days Settled			
HIGHLANDS, NC 28741		1/31/2019 123 Days Settled		CR Beds 80    POS Beds 0	
MACON				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate            72.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            126.5	
Current Assets	2,194,546	Total Charges	4,492,948	Average Wages            23.82	
Fixed Assets	1,098,318	Contract Allowance	716,001	15.9% Skilled Nursing        84.6%	
Other Assets	0	Operating Revenue	3,776,947	84.1% Ancillary Service        15.4%	
Total Assets	<u>3,292,864</u>	Operating Expense	4,286,658	113.5% Current Ratio            43.5	
Current Liabilities	50,417	Operating Margin	-509,711	-13.5% Days to Collect            243.3	
Long Term Liabilities	2,609,786	Other Income	0	0.0% Avg Payment Days        5.0	
Total Equity	<u>632,661</u>	Other Expense	0	0.0% Depreciation Rate        2.3%	
Total Liab. and Equity	<u>3,292,864</u>	Net Profit or Loss	<u>(509,711)</u>	-13.5% Return on Equity        -80.6%	
<b>345195 EDGECOMBE HEALTH AND REHAB CENTER</b>				Proprietary - Corporation	
EDGECOMBE HEALTH AND REHAB CENTER		6/30/2019 365 Days Settled			
TARBORO, NC 27886				CR Beds 159    POS Beds 0	
EDGECOMBE				<b>Key Performance Ind.</b>	
Noridian (CA)				Occupancy Rate            87.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            105.5	
Current Assets	1,305,797	Total Charges	41,426,380	Average Wages            21.20	
Fixed Assets	11,148,785	Contract Allowance	28,586,124	69.0% Skilled Nursing        92.3%	
Other Assets	470,694	Operating Revenue	12,840,256	31.0% Ancillary Service        7.7%	
Total Assets	<u>12,925,276</u>	Operating Expense	12,241,524	95.3% Current Ratio            0.5	
Current Liabilities	2,405,596	Operating Margin	598,732	4.7% Days to Collect            36.5	
Long Term Liabilities	8,708,988	Other Income	-14,674	-0.1% Avg Payment Days        66.4	
Total Equity	<u>1,810,692</u>	Other Expense	0	0.0% Depreciation Rate        10.5%	
Total Liab. and Equity	<u>12,925,276</u>	Net Profit or Loss	<u>584,058</u>	4.5% Return on Equity        32.3%	

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<b>345091 EDGEWOOD PLACE AT THE VILLAGE AT BROOKWOOD</b>				Nonprofit - Other	
EDGEWOOD PLACE AT THE VILLAGE AT BROOKWOOD				9/30/2019 365 Days Settled	
BURLINGTON, NC 27215				CR Beds 129 POS Beds 0	
ALAMANCE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 78.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 123.3	
Current Assets	9,239,133	Total Charges	21,588,744	Average Wages 21.16	
Fixed Assets	59,749,728	Contract Allowance	4,095,225	19.0%	Skilled Nursing 44.1%
Other Assets	4,083,024	Operating Revenue	17,493,519	81.0%	Ancillary Service 12.6%
Total Assets	<u>73,071,885</u>	Operating Expense	18,951,532	108.3%	Current Ratio 1.2
Current Liabilities	7,890,990	Operating Margin	-1,458,013	-8.3%	Days to Collect 23.2
Long Term Liabilities	15,582,891	Other Income	638,880	3.7%	Avg Payment Days 50.9
Total Equity	49,598,004	Other Expense	0	0.0%	Depreciation Rate 4.0%
Total Liab. and Equity	<u>73,071,885</u>	Net Profit or Loss	<u>(819,133)</u>	-4.7%	Return on Equity -1.7%

<b>345319 ELDERBERRY HEALTH CARE</b>				Proprietary - Corporation	
ELDERBERRY HEALTH CARE				9/30/2019 365 Days Settled	
MARSHALL, NC 28753				CR Beds 100 POS Beds 0	
MADISON				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 91.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 310.3	
Current Assets	2,178,657	Total Charges	10,195,836	Average Wages 18.23	
Fixed Assets	836,001	Contract Allowance	2,932,367	28.8%	Skilled Nursing 61.9%
Other Assets	1,552,180	Operating Revenue	7,263,469	71.2%	Ancillary Service 35.8%
Total Assets	<u>4,566,838</u>	Operating Expense	6,696,880	92.2%	Current Ratio 4.2
Current Liabilities	521,215	Operating Margin	566,589	7.8%	Days to Collect 24.5
Long Term Liabilities	20,000	Other Income	-6,560	-0.1%	Avg Payment Days 23.8
Total Equity	4,025,623	Other Expense	0	0.0%	Depreciation Rate 69.9%
Total Liab. and Equity	<u>4,566,838</u>	Net Profit or Loss	<u>560,029</u>	7.7%	Return on Equity 13.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345036 ELIZABETH CITY HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
ELIZABETH CITY HEALTH AND REHABILITATION		12/31/2019 365 Days Settled			
ELIZABETH CITY, NC 27909		CR Beds 146    POS Beds 0			
PASQUOTANK		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		95.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				76.3	
Current Assets	4,020,328	Total Charges	18,876,311	Average Wages	18.59
Fixed Assets	1,214,451	Contract Allowance	2,853,023	15.1% Skilled Nursing	63.4%
Other Assets	0	Operating Revenue	16,023,288	84.9% Ancillary Service	36.6%
Total Assets	5,234,779	Operating Expense	15,536,012	97.0% Current Ratio	2.0
Current Liabilities	2,055,243	Operating Margin	487,276	3.0% Days to Collect	40.5
Long Term Liabilities	0	Other Income	231,893	1.4% Avg Payment Days	21.1
Total Equity	3,179,536	Other Expense	0	0.0% Depreciation Rate	117.3%
Total Liab. and Equity	5,234,779	Net Profit or Loss	719,169	4.5% Return on Equity	22.6%

<b>345210 ELIZABETHTOWN HEALTHCARE &amp; REHAB CENTER</b>				Proprietary - Corporation	
ELIZABETHTOWN HEALTHCARE & REHAB CENTER		9/30/2019 365 Days Settled			
ELIZABETHTOWN, NC 28337		CR Beds 94    POS Beds 0			
BLADEN		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		78.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				193.6	
Current Assets	464,291	Total Charges	6,245,876	Average Wages	17.01
Fixed Assets	636,262	Contract Allowance	692,048	11.1% Skilled Nursing	74.4%
Other Assets	1,425,195	Operating Revenue	5,553,828	88.9% Ancillary Service	26.1%
Total Assets	2,525,748	Operating Expense	5,465,296	98.4% Current Ratio	1.0
Current Liabilities	443,545	Operating Margin	88,532	1.6% Days to Collect	23.4
Long Term Liabilities	2,300,833	Other Income	1,873	0.0% Avg Payment Days	27.7
Total Equity	-218,630	Other Expense	0	0.0% Depreciation Rate	6.3%
Total Liab. and Equity	2,525,748	Net Profit or Loss	90,405	1.6% Return on Equity	-41.4%

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<b>345173 EMERALD HEALTH &amp; REHAB CENTER</b>				Proprietary - Corporation	
EMERALD HEALTH & REHAB CENTER		12/31/2019 365 Days Settled			
LILLINGTON, NC 27546		CR Beds 96    POS Beds 0			
HARNETT		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		91.7%	
		Length of Stay		83.4	
		Average Wages		18.74	
		22.2% Skilled Nursing		67.7%	
		77.8% Ancillary Service		32.3%	
		96.1% Current Ratio		2.5	
		3.9% Days to Collect		45.3	
		0.0% Avg Payment Days		17.6	
		0.0% Depreciation Rate		264.2%	
		4.0% Return on Equity		19.5%	

  

Balance Sheet		Income Statement			
Current Assets	1,062,901	Total Charges	10,723,107		
Fixed Assets	283,483	Contract Allowance	2,377,381	22.2%	
Other Assets	765,678	Operating Revenue	8,345,726	77.8%	
Total Assets	2,112,062	Operating Expense	8,016,952	96.1%	
Current Liabilities	417,051	Operating Margin	328,774	3.9%	
Long Term Liabilities	0	Other Income	1,527	0.0%	
Total Equity	1,695,011	Other Expense	0	0.0%	
Total Liab. and Equity	2,112,062	Net Profit or Loss	330,301	4.0%	

<b>345447 EMERALD RIDGE REHAB AND CARE CENTER</b>				Proprietary - Other	
EMERALD RIDGE REHAB AND CARE CENTER		12/31/2019 365 Days Settled			
ASHEVILLE, NC 28804		CR Beds 100    POS Beds 0			
BUNCOMBE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		93.6%	
		Length of Stay		144.2	
		Average Wages		21.80	
		29.3% Skilled Nursing		84.8%	
		70.7% Ancillary Service		15.2%	
		96.9% Current Ratio		1.1	
		3.1% Days to Collect		39.0	
		0.0% Avg Payment Days		9.3	
		0.0% Depreciation Rate		17.5%	
		3.1% Return on Equity		8.2%	

  

Balance Sheet		Income Statement			
Current Assets	51,550,416	Total Charges	10,790,107		
Fixed Assets	4,759,448	Contract Allowance	3,159,659	29.3%	
Other Assets	9,604	Operating Revenue	7,630,448	70.7%	
Total Assets	56,319,468	Operating Expense	7,391,686	96.9%	
Current Liabilities	46,889,269	Operating Margin	238,762	3.1%	
Long Term Liabilities	6,509,150	Other Income	1,453	0.0%	
Total Equity	2,921,049	Other Expense	0	0.0%	
Total Liab. and Equity	56,319,468	Net Profit or Loss	240,215	3.1%	

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<b>345101 ENFIELD OAKS NURSING AND REHABILITATION CENTER</b>		Proprietary - Corporation	
ENFIELD OAKS NURSING AND REHABILITATION CENTER		10/2/2019 367 Days Settled	
ENFIELD, NC 27823		CR Beds 63    POS Beds 0	
HALIFAX		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	51.8%
<b>Balance Sheet</b>		Length of Stay	93.5
<b>Income Statement</b>		Average Wages	17.43
Current Assets	-4,967,497	Total Charges	2,574,704
Fixed Assets	26,425	Contract Allowance	398,166
Other Assets	0	Operating Revenue	2,176,538
Total Assets	-4,941,072	Operating Expense	3,231,254
Current Liabilities	50,351	Operating Margin	-1,054,716
Long Term Liabilities	0	Other Income	96,444
Total Equity	-4,991,423	Other Expense	0
Total Liab. and Equity	-4,941,072	Net Profit or Loss	(958,272)
		15.5%	Skilled Nursing 87.2%
		84.5%	Ancillary Service 12.8%
		148.5%	Current Ratio (98.7)
		-48.5%	Days to Collect (837.6)
		4.4%	Avg Payment Days 8.3
		0.0%	Depreciation Rate 86.9%
		-44.0%	Return on Equity 19.2%

<b>345425 FAIR HAVEN HOME INC</b>		Proprietary - Corporation	
FAIR HAVEN HOME INC		9/30/2019 365 Days Settled	
BOSTIC, NC 28018		CR Beds 67    POS Beds 0	
RUTHERFORD		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	88.8%
<b>Balance Sheet</b>		Length of Stay	146.8
<b>Income Statement</b>		Average Wages	18.27
Current Assets	679,537	Total Charges	4,940,068
Fixed Assets	661,526	Contract Allowance	1,105,923
Other Assets	3,289	Operating Revenue	3,834,145
Total Assets	1,344,352	Operating Expense	3,956,441
Current Liabilities	352,430	Operating Margin	-122,296
Long Term Liabilities	1,270,861	Other Income	161,210
Total Equity	-278,939	Other Expense	0
Total Liab. and Equity	1,344,352	Net Profit or Loss	38,914
		22.4%	Skilled Nursing 43.9%
		77.6%	Ancillary Service 34.4%
		103.2%	Current Ratio 1.9
		-3.2%	Days to Collect 58.6
		4.2%	Avg Payment Days 28.1
		0.0%	Depreciation Rate 7.7%
		1.0%	Return on Equity -14.0%

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<b>345314 FAIR HAVEN OF FOREST CITY, LLC</b>				Proprietary - Corporation	
FAIR HAVEN OF FOREST CITY, LLC		9/30/2019 365 Days Settled			
FOREST CITY, NC 28043				CR Beds 128    POS Beds 0	
RUTHERFORD				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate	87.5%
				Length of Stay	169.6
				Average Wages	19.27
				26.5% Skilled Nursing	58.5%
				73.5% Ancillary Service	36.8%
				95.2% Current Ratio	1.3
				4.8% Days to Collect	35.9
				0.1% Avg Payment Days	34.6
				0.0% Depreciation Rate	158.9%
				4.9% Return on Equity	95.3%

  

Balance Sheet		Income Statement			
Current Assets	1,192,085	Total Charges	12,123,075		
Fixed Assets	317,997	Contract Allowance	3,215,884		
Other Assets	10,000	Operating Revenue	8,907,191		
<b>Total Assets</b>	<b>1,520,082</b>	Operating Expense	8,476,378		
Current Liabilities	928,987	Operating Margin	430,813		
Long Term Liabilities	132,566	Other Income	6,347		
Total Equity	458,529	Other Expense	0		
<b>Total Liab. and Equity</b>	<b>1,520,082</b>	Net Profit or Loss	437,160		

<b>345186 FIVE OAKS MANOR</b>				Proprietary - Corporation	
FIVE OAKS MANOR		9/30/2019 365 Days Settled			
CONCORD, NC 28027				CR Beds 184    POS Beds 0	
CABARRUS				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	78.1%
				Length of Stay	147.0
				Average Wages	21.11
				30.3% Skilled Nursing	55.3%
				69.7% Ancillary Service	41.3%
				91.7% Current Ratio	1.8
				8.3% Days to Collect	30.5
				0.2% Avg Payment Days	27.3
				0.0% Depreciation Rate	11.3%
				8.5% Return on Equity	92.1%

  

Balance Sheet		Income Statement			
Current Assets	1,820,920	Total Charges	17,507,603		
Fixed Assets	2,015,489	Contract Allowance	5,299,119		
Other Assets	2,849,249	Operating Revenue	12,208,484		
<b>Total Assets</b>	<b>6,685,658</b>	Operating Expense	11,200,007		
Current Liabilities	1,018,191	Operating Margin	1,008,477		
Long Term Liabilities	4,541,665	Other Income	28,134		
Total Equity	1,125,802	Other Expense	0		
<b>Total Liab. and Equity</b>	<b>6,685,658</b>	Net Profit or Loss	1,036,611		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345413 FLESHERS FAIRVIEW HEALTH CARE</b>				Proprietary - Corporation	
FLESHERS FAIRVIEW HEALTH CARE		9/30/2019 365 Days Settled			
FAIRVIEW, NC 28730		CR Beds 120    POS Beds 0			
BUNCOMBE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		88.9%	
		Length of Stay		393.2	
		Average Wages		17.36	
		11.9%		Skilled Nursing	
		88.1%		Ancillary Service	
		102.6%		Current Ratio	
		-2.6%		Days to Collect	
		0.4%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-2.2%		Return on Equity	
				-726.4%	
<hr/>					
<b>345442 FORREST OAKES HEALTHCARE CENTER</b>				Proprietary - Other	
FORREST OAKES HEALTHCARE CENTER		12/31/2019 365 Days Settled			
ALBEMARLE, NC 28001		CR Beds 60    POS Beds 0			
STANLY		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.4%	
		Length of Stay		114.5	
		Average Wages		20.27	
		26.9%		Skilled Nursing	
		73.1%		Ancillary Service	
		100.1%		Current Ratio	
		-0.1%		Days to Collect	
		-0.1%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-0.1%		Return on Equity	
				0.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345335 FRANKLIN OAKS NURSING AND REHABILITATION CENTER</b>		Proprietary - Corporation	
FRANKLIN OAKS NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled	
LOUISBURG, NC 27549		CR Beds 176    POS Beds 0	
FRANKLIN		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	76.8%
		Length of Stay	152.7
		Average Wages	17.80
		14.6% Skilled Nursing	69.4%
		85.4% Ancillary Service	26.8%
		97.8% Current Ratio	5.6
		2.2% Days to Collect	58.9
		1.2% Avg Payment Days	11.8
		0.0% Depreciation Rate	107.0%
		3.4% Return on Equity	23.2%

  

Balance Sheet		Income Statement	
Current Assets	1,926,179	Total Charges	13,421,207
Fixed Assets	115,664	Contract Allowance	1,966,011
Other Assets	0	Operating Revenue	11,455,196
Total Assets	2,041,843	Operating Expense	11,202,916
Current Liabilities	343,702	Operating Margin	252,280
Long Term Liabilities	0	Other Income	142,182
Total Equity	1,698,141	Other Expense	0
Total Liab. and Equity	2,041,843	Net Profit or Loss	394,462

<b>345148 FRIENDS HOMES AT GUILFORD</b>		Nonprofit - Church	
FRIENDS HOMES AT GUILFORD		9/30/2019 365 Days Settled	
GREENSBORO, NC 27410		CR Beds 0    POS Beds 0	
GUILFORD		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	0.0%
		Length of Stay	
		Average Wages	
		0.0% Skilled Nursing	0.0%
		0.0% Ancillary Service	0.0%
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate	0.0%
		0.0% Return on Equity	0.0%

  

Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0

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<b>345474 FRIENDS HOMES WEST</b>				Nonprofit - Church	
FRIENDS HOMES WEST		9/30/2019 365 Days Settled			
GREENSBORO, NC 27410		CR Beds 80		POS Beds 0	
GUILFORD		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		85.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				217.5	
Current Assets	3,433,399	Total Charges	6,725,785	Average Wages	
Fixed Assets	21,897,956	Contract Allowance	439,453	18.09	
Other Assets	26,629,312	Operating Revenue	6,286,332	6.5%	Skilled Nursing
Total Assets	<u>51,960,667</u>	Operating Expense	<u>13,004,150</u>	93.5%	27.5%
Current Liabilities	13,858,040	Operating Margin	-6,717,818	206.9%	Ancillary Service
Long Term Liabilities	15,192,062	Other Income	8,319,717	-106.9%	15.2%
Total Equity	<u>22,910,565</u>	Other Expense	0	0.0%	Current Ratio
Total Liab. and Equity	<u>51,960,667</u>	Net Profit or Loss	<u>1,601,899</u>	25.5%	0.2
				Days to Collect	
				43.7	
				Avg Payment Days	
				28.0	
				Depreciation Rate	
				3.9%	
				Return on Equity	
				7.0%	
<b>345329 GATEWAY REHABILITATION AND HEALTHCARE</b>				Proprietary - Other	
GATEWAY REHABILITATION AND HEALTHCARE		12/31/2019 365 Days Settled			
LENOIR, NC 28645		CR Beds 100		POS Beds 0	
CALDWELL		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				138.7	
Current Assets	48,730,329	Total Charges	9,590,927	Average Wages	
Fixed Assets	6,174,248	Contract Allowance	2,214,893	21.08	
Other Assets	0	Operating Revenue	7,376,034	23.1%	Skilled Nursing
Total Assets	<u>54,904,577</u>	Operating Expense	<u>7,537,797</u>	76.9%	80.7%
Current Liabilities	45,090,217	Operating Margin	-161,763	102.2%	Ancillary Service
Long Term Liabilities	7,916,248	Other Income	433	-2.2%	19.3%
Total Equity	<u>1,898,112</u>	Other Expense	0	0.0%	Current Ratio
Total Liab. and Equity	<u>54,904,577</u>	Net Profit or Loss	<u>(161,330)</u>	-2.2%	1.1
				Days to Collect	
				48.6	
				Avg Payment Days	
				7.8	
				Depreciation Rate	
				15.7%	
				Return on Equity	
				-8.5%	

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<b>345328 GIVENS HEALTH CENTER</b>				Nonprofit - Church	
GIVENS HEALTH CENTER		12/31/2019 365 Days Settled			
ASHEVILLE, NC 28803		CR Beds 84    POS Beds 0			
BUNCOMBE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		90.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				131.4	
Current Assets	74,842,712	Total Charges	48,961,004	Average Wages	
Fixed Assets	106,842,698	Contract Allowance	1,581,286	26.84	
Other Assets	365,108	Operating Revenue	47,379,718	3.2%	
Total Assets	<u>182,050,518</u>	Operating Expense	<u>34,669,273</u>	96.8%	
Current Liabilities	3,917,435	Operating Margin	12,710,445	73.2%	
Long Term Liabilities	123,621,879	Other Income	0	26.8%	
Total Equity	<u>54,511,204</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>182,050,518</u>	Net Profit or Loss	<u>12,710,445</u>	0.0%	
				26.8%	
				Return on Equity	
				23.3%	
<hr/>					
<b>345445 GLENAIRE</b>				Nonprofit - Church	
GLENAIRE		9/30/2019 365 Days Settled			
CARY, NC 27511		CR Beds 120    POS Beds 0			
WAKE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		93.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				235.8	
Current Assets	1,830,042	Total Charges	12,837,676	Average Wages	
Fixed Assets	69,795,536	Contract Allowance	1,445,208	18.52	
Other Assets	19,345,137	Operating Revenue	11,392,468	11.3%	
Total Assets	<u>90,970,715</u>	Operating Expense	<u>21,775,129</u>	88.7%	
Current Liabilities	4,450,398	Operating Margin	-10,382,661	191.1%	
Long Term Liabilities	39,511,390	Other Income	13,951,063	-91.1%	
Total Equity	<u>47,008,927</u>	Other Expense	0	122.5%	
Total Liab. and Equity	<u>90,970,715</u>	Net Profit or Loss	<u>3,568,402</u>	0.0%	
				31.3%	
				Return on Equity	
				7.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345163 GLENBRIDGE HEALTH AND REHABILITATION CENTER</b>		Proprietary - Corporation	
GLENBRIDGE HEALTH AND REHABILITATION CENTER		12/31/2019 365 Days Settled	
BOONE, NC 28607		CR Beds 134    POS Beds 0	
WATAUGA		<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)		Occupancy Rate            63.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	888,007	Total Charges	10,139,271
Fixed Assets	12,586	Contract Allowance	2,124,710
Other Assets	12,000	Operating Revenue	8,014,561
Total Assets	912,593	Operating Expense	8,039,617
Current Liabilities	868,038	Operating Margin	-25,056
Long Term Liabilities	0	Other Income	25,703
Total Equity	44,555	Other Expense	0
Total Liab. and Equity	912,593	Net Profit or Loss	647
		21.0%	Skilled Nursing            70.8%
		79.0%	Ancillary Service        29.2%
		100.3%	Current Ratio            1.0
		-0.3%	Days to Collect        28.8
		0.3%	Avg Payment Days     39.2
		0.0%	Depreciation Rate     745.5%
		0.0%	Return on Equity        1.5%

<b>345194 GLENFLORA</b>		Nonprofit - Other	
GLENFLORA		9/30/2019 365 Days Settled	
LUMBERTON, NC 28360		CR Beds 72    POS Beds 0	
ROBESON		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate            86.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,292,253	Total Charges	6,210,997
Fixed Assets	3,482,569	Contract Allowance	1,821,168
Other Assets	241,329	Operating Revenue	4,389,829
Total Assets	5,016,151	Operating Expense	4,536,531
Current Liabilities	1,176,543	Operating Margin	-146,702
Long Term Liabilities	485,324	Other Income	21,729
Total Equity	3,354,284	Other Expense	0
Total Liab. and Equity	5,016,151	Net Profit or Loss	(124,973)
		29.3%	Skilled Nursing            61.0%
		70.7%	Ancillary Service        25.8%
		103.3%	Current Ratio            1.1
		-3.3%	Days to Collect        50.5
		0.5%	Avg Payment Days     94.7
		0.0%	Depreciation Rate     2.7%
		-2.8%	Return on Equity        -3.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345367 GOLDEN YEARS NURSING HOME</b>				Proprietary - Corporation	
GOLDEN YEARS NURSING HOME		9/30/2019 365 Days Settled			
FALCON, NC 28342				CR Beds 58	POS Beds 0
CUMBERLAND		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		82.6%	
		Length of Stay		201.0	
		Average Wages		18.73	
		15.6% Skilled Nursing		84.6%	
		84.4% Ancillary Service		15.4%	
		98.9% Current Ratio		1.6	
		1.1% Days to Collect		38.8	
		0.5% Avg Payment Days		89.0	
		0.0% Depreciation Rate		84.4%	
		1.6% Return on Equity		7.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,591,977	Total Charges	4,278,596		
Fixed Assets	120,145	Contract Allowance	667,620		
Other Assets	0	Operating Revenue	3,610,976		
Total Assets	<u>1,712,122</u>	Operating Expense	<u>3,570,709</u>		
Current Liabilities	970,772	Operating Margin	40,267		
Long Term Liabilities	0	Other Income	16,858		
Total Equity	<u>741,350</u>	Other Expense	0		
Total Liab. and Equity	<u>1,712,122</u>	Net Profit or Loss	<u>57,125</u>		

<b>345187 GRACE HEIGHTS HEALTH &amp; REHABILITATION</b>				Proprietary - Corporation	
GRACE HEIGHTS HEALTH & REHABILITATION		6/30/2019 273 Days Settled			
MORGANTON, NC 28655		12/31/2019 184 Days Settled		CR Beds 120	POS Beds 0
BURKE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		85.5%	
		Length of Stay		103.7	
		Average Wages		21.64	
		12.4% Skilled Nursing		67.3%	
		87.6% Ancillary Service		32.7%	
		95.9% Current Ratio		1.2	
		4.1% Days to Collect		93.3	
		1.0% Avg Payment Days		44.8	
		0.0% Depreciation Rate		153.0%	
		5.1% Return on Equity		54.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,661,069	Total Charges	5,804,760		
Fixed Assets	249,603	Contract Allowance	718,591		
Other Assets	3,155	Operating Revenue	5,086,169		
Total Assets	<u>1,913,827</u>	Operating Expense	<u>4,876,232</u>		
Current Liabilities	1,439,320	Operating Margin	209,937		
Long Term Liabilities	0	Other Income	50,084		
Total Equity	<u>474,507</u>	Other Expense	0		
Total Liab. and Equity	<u>1,913,827</u>	Net Profit or Loss	<u>260,021</u>		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345187 GRACE HEIGHTS HEALTH &amp; REHABILITATION</b>				Nonprofit - Other	
GRACE HEIGHTS HEALTH & REHABILITATION		6/30/2019 273 Days Settled			
MORGANTON, NC 28655		12/31/2019 184 Days Settled		CR Beds 120 POS Beds 0	
BURKE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		83.1%	
		Length of Stay		134.2	
		Average Wages		21.64	
		28.9% Skilled Nursing		79.7%	
		71.1% Ancillary Service		20.3%	
		102.8% Current Ratio		0.7	
		-2.8% Days to Collect		9.1	
		0.4% Avg Payment Days		47.0	
		0.0% Depreciation Rate		5.4%	
		-8.3% Return on Equity		-119.5%	
<hr/>					
<b>345355 GRAHAM HEALTHCARE AND REHABILITATION CENTER</b>				Proprietary - Corporation	
GRAHAM HEALTHCARE AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
ROBBINSVILLE, NC 28771				CR Beds 103 POS Beds 0	
GRAHAM		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		72.1%	
		Length of Stay		231.8	
		Average Wages		15.50	
		18.8% Skilled Nursing		68.5%	
		81.2% Ancillary Service		26.2%	
		103.4% Current Ratio		7.0	
		-3.4% Days to Collect		81.1	
		2.4% Avg Payment Days		12.5	
		0.0% Depreciation Rate		140.2%	
		-1.0% Return on Equity		-4.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345292 GRANTSBROOK NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
GRANTSBROOK NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
GRANTSBORO, NC 28529				CR Beds 104    POS Beds 0	
PAMLICO				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	77.3%
				Length of Stay	143.9
				Average Wages	17.76
				19.1% Skilled Nursing	67.4%
				80.9% Ancillary Service	27.9%
				98.0% Current Ratio	(2.4)
				2.0% Days to Collect	(26.9)
				3.1% Avg Payment Days	10.6
				0.0% Depreciation Rate	90.3%
				5.1% Return on Equity	-59.6%

  

Balance Sheet		Income Statement			
Current Assets	-482,353	Total Charges	8,944,198		
Fixed Assets	63,805	Contract Allowance	1,708,739		
Other Assets	0	Operating Revenue	7,235,459		
Total Assets	-418,548	Operating Expense	7,093,979		
Current Liabilities	197,431	Operating Margin	141,480		
Long Term Liabilities	0	Other Income	225,735		
Total Equity	-615,979	Other Expense	0		
Total Liab. and Equity	-418,548	Net Profit or Loss	367,215		

<b>345366 GREENDALE FOREST NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
GREENDALE FOREST NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
SNOW HILL, NC 28580				CR Beds 132    POS Beds 0	
GREENE				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	77.1%
				Length of Stay	109.6
				Average Wages	20.03
				16.8% Skilled Nursing	64.7%
				83.2% Ancillary Service	29.1%
				103.0% Current Ratio	4.5
				-3.0% Days to Collect	48.7
				2.4% Avg Payment Days	11.3
				0.0% Depreciation Rate	102.3%
				-0.6% Return on Equity	-5.3%

  

Balance Sheet		Income Statement			
Current Assets	1,316,377	Total Charges	11,172,411		
Fixed Assets	101,990	Contract Allowance	1,871,416		
Other Assets	0	Operating Revenue	9,300,995		
Total Assets	1,418,367	Operating Expense	9,584,036		
Current Liabilities	289,846	Operating Margin	-283,041		
Long Term Liabilities	0	Other Income	222,933		
Total Equity	1,128,521	Other Expense	0		
Total Liab. and Equity	1,418,367	Net Profit or Loss	(60,108)		

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<b>345132 GREENHAVEN HEALTH AND REHABILITATION CENTER</b>		Proprietary - Corporation	
GREENHAVEN HEALTH AND REHABILITATION CENTER		9/30/2019 365 Days Settled	
GREENSBORO, NC 27406		CR Beds 120    POS Beds 0	
GUILFORD		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	65.9%
		Length of Stay	165.9
		Average Wages	18.41
		26.7%	Skilled Nursing 78.7%
		73.3%	Ancillary Service 21.3%
		121.0%	Current Ratio (19.0)
		-21.0%	Days to Collect (326.3)
		2.3%	Avg Payment Days 14.7
		0.0%	Depreciation Rate 136.7%
		-18.6%	Return on Equity 20.3%

Balance Sheet		Income Statement	
Current Assets	-5,510,622	Total Charges	8,497,237
Fixed Assets	83,212	Contract Allowance	2,272,756
Other Assets	0	Operating Revenue	6,224,481
Total Assets	-5,427,410	Operating Expense	7,529,463
Current Liabilities	290,536	Operating Margin	-1,304,982
Long Term Liabilities	0	Other Income	146,145
Total Equity	-5,717,946	Other Expense	0
Total Liab. and Equity	-5,427,410	Net Profit or Loss	(1,158,837)

<b>345460 GUILFORD HEALTH CARE CENTER</b>		Proprietary - Partnership	
GUILFORD HEALTH CARE CENTER		9/30/2019 365 Days Settled	
GREENSBORO, NC 27406		CR Beds 110    POS Beds 0	
GUILFORD		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	91.7%
		Length of Stay	60.4
		Average Wages	20.31
		32.9%	Skilled Nursing 65.2%
		67.1%	Ancillary Service 34.8%
		91.8%	Current Ratio 2.3
		8.2%	Days to Collect 37.6
		0.2%	Avg Payment Days 12.4
		0.0%	Depreciation Rate 4.1%
		8.4%	Return on Equity 78.1%

Balance Sheet		Income Statement	
Current Assets	2,042,923	Total Charges	15,395,036
Fixed Assets	1,452,257	Contract Allowance	5,068,708
Other Assets	129,645	Operating Revenue	10,326,328
Total Assets	3,624,825	Operating Expense	9,475,509
Current Liabilities	875,191	Operating Margin	850,819
Long Term Liabilities	1,638,949	Other Income	16,797
Total Equity	1,110,685	Other Expense	0
Total Liab. and Equity	3,624,825	Net Profit or Loss	867,616

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345244 HARBORVIEW HEALTH CARE CENTER</b>			Proprietary - Corporation		
HARBORVIEW HEALTH CARE CENTER			9/30/2019 365 Days Settled		
MOREHEAD CITY, NC 28557			CR Beds 0    POS Beds 0		
CARTERET			<b>Key Performance Ind.</b>		
BLUE CROSS (NORTH CAROLINA)			Occupancy Rate    0.0%		
<b>Balance Sheet</b>			<b>Income Statement</b>		
Current Assets	0	Total Charges	0	Average Wages	18.63
Fixed Assets	0	Contract Allowance	0	0.0% Skilled Nursing	0.0%
Other Assets	0	Operating Revenue	0	0.0% Ancillary Service	0.0%
Total Assets	0	Operating Expense	1,316,478	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	-1,316,478	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	0.0
Total Equity	-1,316,478	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	-1,316,478	Net Profit or Loss	(1,316,478)	0.0% Return on Equity	100.0%

  

<b>345156 HARMONY HALL NURSING AND REHABILITATION CENTER</b>			Proprietary - Corporation		
HARMONY HALL NURSING AND REHABILITATION CENTER			9/30/2019 365 Days Settled		
KINSTON, NC 28502			CR Beds 175    POS Beds 0		
LENOIR			<b>Key Performance Ind.</b>		
BLUE CROSS (NORTH CAROLINA)			Occupancy Rate    75.0%		
<b>Balance Sheet</b>			<b>Income Statement</b>		
Current Assets	-1,077,919	Total Charges	13,075,232	Average Wages	18.93
Fixed Assets	72,709	Contract Allowance	2,724,732	20.8% Skilled Nursing	83.2%
Other Assets	0	Operating Revenue	10,350,500	79.2% Ancillary Service	16.8%
Total Assets	-1,005,210	Operating Expense	10,854,840	104.9% Current Ratio	(2.3)
Current Liabilities	468,206	Operating Margin	-504,340	-4.9% Days to Collect	(40.3)
Long Term Liabilities	0	Other Income	460,762	4.5% Avg Payment Days	16.4
Total Equity	-1,473,416	Other Expense	0	0.0% Depreciation Rate	85.2%
Total Liab. and Equity	-1,005,210	Net Profit or Loss	(43,578)	-0.4% Return on Equity	3.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345478 HARNETT WOODS NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
HARNETT WOODS NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
DUNN, NC 28334				CR Beds 100    POS Beds 0	
HARNETT				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	93.9%
				Length of Stay	161.7
				Average Wages	16.80
				16.0% Skilled Nursing	78.6%
				84.0% Ancillary Service	21.4%
				95.3% Current Ratio	21.9
				4.7% Days to Collect	240.2
				1.5% Avg Payment Days	12.7
				0.0% Depreciation Rate	86.3%
				6.2% Return on Equity	9.6%

  

Balance Sheet		Income Statement			
Current Assets	5,554,279	Total Charges	9,966,230		
Fixed Assets	110,624	Contract Allowance	1,593,465		
Other Assets	0	Operating Revenue	8,372,765		
Total Assets	5,664,903	Operating Expense	7,976,879		
Current Liabilities	253,552	Operating Margin	395,886		
Long Term Liabilities	0	Other Income	124,353		
Total Equity	5,411,351	Other Expense	0		
Total Liab. and Equity	5,664,903	Net Profit or Loss	520,239		

<b>345414 HAYMOUNT REHABILITATION &amp; NURSING CENTER, INC</b>				Proprietary - Corporation	
HAYMOUNT REHABILITATION & NURSING CENTER, INC		9/30/2019 365 Days Settled			
FAYETTEVILLE, NC 28303				CR Beds 112    POS Beds 0	
CUMBERLAND				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	93.2%
				Length of Stay	154.3
				Average Wages	17.98
				16.8% Skilled Nursing	76.8%
				83.2% Ancillary Service	20.3%
				101.5% Current Ratio	1.2
				-1.5% Days to Collect	54.6
				1.1% Avg Payment Days	53.6
				0.0% Depreciation Rate	106.5%
				-0.5% Return on Equity	-10.6%

  

Balance Sheet		Income Statement			
Current Assets	1,454,227	Total Charges	10,449,267		
Fixed Assets	89,121	Contract Allowance	1,760,429		
Other Assets	7,300	Operating Revenue	8,688,838		
Total Assets	1,550,648	Operating Expense	8,820,515		
Current Liabilities	1,172,339	Operating Margin	-131,677		
Long Term Liabilities	0	Other Income	91,689		
Total Equity	378,309	Other Expense	0		
Total Liab. and Equity	1,550,648	Net Profit or Loss	(39,988)		

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<b>345411 HAYWOOD NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
HAYWOOD NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
WAYNESVILLE, NC 28786		CR Beds 95    POS Beds 0			
HAYWOOD		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		72.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				72.9	
Current Assets	1,425,612	Total Charges	21,692,959	Average Wages	23.39
Fixed Assets	126,454	Contract Allowance	14,882,785	68.6% Skilled Nursing	89.8%
Other Assets	7,700	Operating Revenue	6,810,174	31.4% Ancillary Service	10.2%
Total Assets	1,559,766	Operating Expense	7,140,446	104.8% Current Ratio	1.7
Current Liabilities	840,017	Operating Margin	-330,272	-4.8% Days to Collect	74.9
Long Term Liabilities	-3,771,412	Other Income	3,361	0.0% Avg Payment Days	37.3
Total Equity	4,491,161	Other Expense	0	0.0% Depreciation Rate	51.8%
Total Liab. and Equity	1,559,766	Net Profit or Loss	(326,911)	-4.8% Return on Equity	-7.3%
<hr/>					
<b>345391 HEARTLAND LIVING &amp; REHAB AT THE MOSES H CONE MEM H</b>				Proprietary - Corporation	
HEARTLAND LIVING & REHAB AT THE MOSES H CONE MEM H		9/30/2019 365 Days Settled			
GREENSBORO, NC 27401		CR Beds 144    POS Beds 0			
GUILFORD		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		75.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				112.0	
Current Assets	1,623,847	Total Charges	11,516,751	Average Wages	19.80
Fixed Assets	378,096	Contract Allowance	2,318,462	20.1% Skilled Nursing	73.1%
Other Assets	20,315	Operating Revenue	9,198,289	79.9% Ancillary Service	22.1%
Total Assets	2,022,258	Operating Expense	10,074,707	109.5% Current Ratio	0.6
Current Liabilities	2,511,298	Operating Margin	-876,418	-9.5% Days to Collect	55.9
Long Term Liabilities	0	Other Income	127,368	1.4% Avg Payment Days	54.6
Total Equity	-489,040	Other Expense	0	0.0% Depreciation Rate	102.2%
Total Liab. and Equity	2,022,258	Net Profit or Loss	(749,050)	-8.1% Return on Equity	153.2%

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<b>345493 HENDERSONVILLE HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
HENDERSONVILLE HEALTH AND REHABILITATION		9/30/2019 365 Days Settled			
FLAT ROCK, NC 28731		12/31/2019 92 Days Settled		CR Beds 130 POS Beds 0	
HENDERSON		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		89.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 82.3	
Current Assets	2,781,279	Total Charges	17,655,045	Average Wages	20.24
Fixed Assets	946,335	Contract Allowance	4,234,421	24.0% Skilled Nursing	62.9%
Other Assets	0	Operating Revenue	13,420,624	76.0% Ancillary Service	37.1%
Total Assets	3,727,614	Operating Expense	12,741,086	94.9% Current Ratio	2.3
Current Liabilities	1,209,863	Operating Margin	679,538	5.1% Days to Collect	59.6
Long Term Liabilities	0	Other Income	194,509	1.4% Avg Payment Days	20.9
Total Equity	2,517,751	Other Expense	0	0.0% Depreciation Rate	56.4%
Total Liab. and Equity	3,727,614	Net Profit or Loss	874,047	6.5% Return on Equity	34.7%

<b>345493 HENDERSONVILLE HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
HENDERSONVILLE HEALTH AND REHABILITATION		9/30/2019 365 Days Settled			
FLAT ROCK, NC 28731		12/31/2019 92 Days Settled		CR Beds 130 POS Beds 0	
HENDERSON		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		85.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 90.2	
Current Assets	2,191,768	Total Charges	4,310,547	Average Wages	20.24
Fixed Assets	925,853	Contract Allowance	1,005,823	23.3% Skilled Nursing	63.0%
Other Assets	0	Operating Revenue	3,304,724	76.7% Ancillary Service	37.0%
Total Assets	3,117,621	Operating Expense	3,753,179	113.6% Current Ratio	2.1
Current Liabilities	1,026,417	Operating Margin	-448,455	-13.6% Days to Collect	212.8
Long Term Liabilities	0	Other Income	49,821	1.5% Avg Payment Days	88.2
Total Equity	2,091,204	Other Expense	0	0.0% Depreciation Rate	14.4%
Total Liab. and Equity	3,117,621	Net Profit or Loss	(398,634)	-12.1% Return on Equity	-19.1%

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<b>345246 HICKORY FALLS HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
HICKORY FALLS HEALTH AND REHABILITATION		12/31/2019 365 Days Settled			
GRANITE FALLS, NC 28630		CR Beds 120    POS Beds 0			
CALDWELL		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		95.0%	
		Length of Stay		100.2	
		Average Wages		17.85	
		10.4% Skilled Nursing		65.9%	
		89.6% Ancillary Service		34.1%	
		84.5% Current Ratio		9.4	
		15.5% Days to Collect		38.8	
		0.3% Avg Payment Days		17.3	
		0.0% Depreciation Rate		67.1%	
		15.8% Return on Equity		31.6%	
<hr/>					
<b>345315 HIGHLAND ACRES NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
HIGHLAND ACRES NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
LUMBERTON, NC 28358		CR Beds 95    POS Beds 0			
ROBESON		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		1.5%	
		Length of Stay		7.0	
		Average Wages		12.53	
		47.5% Skilled Nursing		73.7%	
		52.5% Ancillary Service		22.1%	
		1,066.3% Current Ratio		(2.8)	
		-966.3% Days to Collect		(1,519.5)	
		705.9% Avg Payment Days		30.7	
		0.0% Depreciation Rate		23.2%	
		-260.3% Return on Equity		53.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345078 HIGHLAND FARMS</b>				Proprietary - Corporation	
HIGHLAND FARMS		12/31/2019 365 Days Settled			
BLACK MOUNTAIN, NC 28711				CR Beds 60	POS Beds 0
BUNCOMBE		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)				Occupancy Rate	78.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	139.4
Current Assets	11,076,042	Total Charges	19,635,123	Average Wages	21.57
Fixed Assets	36,182,424	Contract Allowance	1,084,028	5.5%	Skilled Nursing 24.8%
Other Assets	6,110,965	Operating Revenue	18,551,095	94.5%	Ancillary Service 7.9%
Total Assets	53,369,431	Operating Expense	19,859,570	107.1%	Current Ratio 1.2
Current Liabilities	8,894,247	Operating Margin	-1,308,475	-7.1%	Days to Collect 28.7
Long Term Liabilities	58,554,185	Other Income	126	0.0%	Avg Payment Days 46.0
Total Equity	-14,079,001	Other Expense	0	0.0%	Depreciation Rate 0.4%
Total Liab. and Equity	53,369,431	Net Profit or Loss	(1,308,349)	-7.1%	Return on Equity 9.3%
<b>345353 HIGHLAND HOUSE REHABILITATION AND HEALTHCARE</b>				Proprietary - Partnership	
HIGHLAND HOUSE REHABILITATION AND HEALTHCARE		9/30/2019 365 Days Settled			
FAYETTEVILLE, NC 28301				CR Beds 159	POS Beds 0
CUMBERLAND		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	88.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	116.6
Current Assets	1,339,669	Total Charges	15,140,718	Average Wages	17.39
Fixed Assets	641,631	Contract Allowance	5,172,331	34.2%	Skilled Nursing 52.7%
Other Assets	-225	Operating Revenue	9,968,387	65.8%	Ancillary Service 37.6%
Total Assets	1,981,075	Operating Expense	9,778,658	98.1%	Current Ratio 1.1
Current Liabilities	1,198,369	Operating Margin	189,729	1.9%	Days to Collect 40.0
Long Term Liabilities	907,883	Other Income	222	0.0%	Avg Payment Days 31.3
Total Equity	-125,177	Other Expense	0	0.0%	Depreciation Rate 32.4%
Total Liab. and Equity	1,981,075	Net Profit or Loss	189,951	1.9%	Return on Equity -151.7%

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<b>345001 HILLCREST CONVALESCENT CENTER</b>				Proprietary - Corporation	
HILLCREST CONVALESCENT CENTER		9/30/2019 365 Days Settled			
DURHAM, NC 27705		CR Beds 154    POS Beds 0			
DURHAM		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		95.4%	
		Length of Stay		42.3	
		Average Wages		30.59	
		31.6% Skilled Nursing		56.0%	
		68.4% Ancillary Service		32.2%	
		90.7% Current Ratio		8.1	
		9.3% Days to Collect		134.3	
		9.8% Avg Payment Days		25.1	
		0.0% Depreciation Rate		2.1%	
		10.5% Return on Equity		25.0%	
<hr/>					
<b>345555 HILLCREST RALEIGH AT CRABTREE VALLEY</b>				Proprietary - Partnership	
HILLCREST RALEIGH AT CRABTREE VALLEY		9/30/2019 365 Days Settled			
RALEIGH, NC 27612		CR Beds 134    POS Beds 0			
WAKE		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		78.1%	
		Length of Stay		43.6	
		Average Wages		24.26	
		30.3% Skilled Nursing		62.4%	
		69.7% Ancillary Service		37.6%	
		99.2% Current Ratio		0.5	
		0.8% Days to Collect		44.4	
		0.4% Avg Payment Days		182.8	
		0.0% Depreciation Rate		1.7%	
		1.2% Return on Equity		16.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345417 HILLSIDE NURSING CENTER OF WAK</b>				Proprietary - Corporation	
HILLSIDE NURSING CENTER OF WAK		9/30/2019 365 Days Settled			
WAKE FOREST, NC 27588		CR Beds 150    POS Beds 0			
WAKE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		90.9%	
		Length of Stay		116.8	
		Average Wages		20.40	
		19.1% Skilled Nursing		65.4%	
		80.9% Ancillary Service		29.4%	
		96.5% Current Ratio		7.7	
		3.5% Days to Collect		39.2	
		0.1% Avg Payment Days		7.9	
		0.0% Depreciation Rate		54.9%	
		3.6% Return on Equity		14.6%	
<hr/>					
<b>345559 HOMESTEAD HILLS</b>				Proprietary - Corporation	
HOMESTEAD HILLS		12/31/2019 365 Days Settled			
WINSTON SALEM, NC 27103		CR Beds 40    POS Beds 0			
FORSYTH		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		68.2%	
		Length of Stay		45.9	
		Average Wages		17.16	
		0.0% Skilled Nursing		71.1%	
		100.0% Ancillary Service		28.9%	
		490.6% Current Ratio		0.3	
		-390.6% Days to Collect		16.6	
		347.4% Avg Payment Days		37.2	
		0.0% Depreciation Rate		101.2%	
		-43.8% Return on Equity		7.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345279 HUNTER HILLS NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
HUNTER HILLS NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
ROCKY MOUNT, NC 27804		CR Beds 150 POS Beds 0			
NASH		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		94.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 125.8	
Current Assets	-2,738,243	Total Charges	16,566,396	Average Wages	18.95
Fixed Assets	98,084	Contract Allowance	5,410,923	32.7% Skilled Nursing	79.7%
Other Assets	0	Operating Revenue	11,155,473	67.3% Ancillary Service	17.8%
Total Assets	-2,640,159	Operating Expense	12,804,577	114.8% Current Ratio	(5.5)
Current Liabilities	500,649	Operating Margin	-1,649,104	-14.8% Days to Collect	(90.8)
Long Term Liabilities	0	Other Income	273,446	2.5% Avg Payment Days	13.7
Total Equity	-3,140,808	Other Expense	0	0.0% Depreciation Rate	211.1%
Total Liab. and Equity	-2,640,159	Net Profit or Loss	(1,375,658)	-12.3% Return on Equity	43.8%

<b>345388 HUNTER WOODS NURSING AND REHAB</b>				Proprietary - Other	
HUNTER WOODS NURSING AND REHAB		12/31/2019 365 Days Settled			
CHARLOTTE, NC 28213		CR Beds 120 POS Beds 0			
MECKLENBURG		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 173.0	
Current Assets	46,567,673	Total Charges	11,127,654	Average Wages	21.41
Fixed Assets	6,163,493	Contract Allowance	2,979,825	26.8% Skilled Nursing	88.1%
Other Assets	11,583	Operating Revenue	8,147,829	73.2% Ancillary Service	11.9%
Total Assets	52,742,749	Operating Expense	7,711,789	94.6% Current Ratio	0.9
Current Liabilities	51,853,971	Operating Margin	436,040	5.4% Days to Collect	36.1
Long Term Liabilities	6,304,805	Other Income	18,233	0.2% Avg Payment Days	8.9
Total Equity	-5,416,027	Other Expense	0	0.0% Depreciation Rate	13.6%
Total Liab. and Equity	52,742,749	Net Profit or Loss	454,273	5.6% Return on Equity	-8.4%

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<b>345570 HUNTERSVILLE HEALTH &amp; REHAB CENTER</b>				Proprietary - Partnership	
HUNTERSVILLE HEALTH & REHAB CENTER		9/30/2019 365 Days Settled			
HUNTERSVILLE, NC 28078				CR Beds 90    POS Beds 0	
MECKLENBURG				<b>Key Performance Ind.</b>	
PALMETTO GBA (SC)				Occupancy Rate            96.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                30.7	
Current Assets	2,633,358	Total Charges	19,123,313	Average Wages                23.64	
Fixed Assets	12,519,642	Contract Allowance	6,828,660	35.7%	Skilled Nursing                51.4%
Other Assets	466,493	Operating Revenue	12,294,653	64.3%	Ancillary Service              48.6%
Total Assets	<u>15,619,493</u>	Operating Expense	13,296,894	108.2%	Current Ratio                    0.8
Current Liabilities	3,155,767	Operating Margin	-1,002,241	-8.2%	Days to Collect                 47.3
Long Term Liabilities	9,073,622	Other Income	12,513	0.1%	Avg Payment Days              59.1
Total Equity	3,390,104	Other Expense	0	0.0%	Depreciation Rate              12.2%
Total Liab. and Equity	<u>15,619,493</u>	Net Profit or Loss	<u>(30,746)</u>	-0.3%	Return on Equity                -0.9%
<b>345096 HUNTERSVILLE OAKS</b>				Nonprofit - Other	
HUNTERSVILLE OAKS		9/30/2019 365 Days Settled			
HUNTERSVILLE, NC 28078				CR Beds 168    POS Beds 0	
MECKLENBURG				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate                77.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                 122.0	
Current Assets	1,192,284	Total Charges	15,271,737	Average Wages                23.50	
Fixed Assets	20,829,312	Contract Allowance	5,049,405	33.1%	Skilled Nursing                77.6%
Other Assets	-89,362,645	Operating Revenue	10,222,332	66.9%	Ancillary Service              22.4%
Total Assets	<u>-67,341,049</u>	Operating Expense	16,939,354	165.7%	Current Ratio                    2.5
Current Liabilities	479,068	Operating Margin	-6,717,022	-65.7%	Days to Collect                 42.1
Long Term Liabilities	0	Other Income	50,910	0.5%	Avg Payment Days              8.8
Total Equity	-67,820,117	Other Expense	0	0.0%	Depreciation Rate              4.6%
Total Liab. and Equity	<u>-67,341,049</u>	Net Profit or Loss	<u>(6,666,112)</u>	-65.2%	Return on Equity                9.8%

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<b>345518 INN AT QUAIL HAVEN VILLAGE</b>				Proprietary - Corporation	
INN AT QUAIL HAVEN VILLAGE		9/30/2019 365 Days Settled			
PINEHURST, NC 28374		CR Beds 60    POS Beds 0			
MOORE		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		82.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				60.2	
Current Assets	3,637,032	Total Charges	6,735,314	Average Wages	
Fixed Assets	235,460	Contract Allowance	1,546,456	21.96	
Other Assets	0	Operating Revenue	5,188,858	23.0%	
Total Assets	3,872,492	Operating Expense	5,428,073	77.0%	
Current Liabilities	1,860,589	Operating Margin	-239,215	104.6%	
Long Term Liabilities	46,800	Other Income	771,557	-4.6%	
Total Equity	1,965,103	Other Expense	0	14.9%	
Total Liab. and Equity	3,872,492	Net Profit or Loss	532,342	0.0%	
				10.3%	
				23.2%	
				2.0	
				210.3	
				119.5	
				42.0%	
				27.1%	

<b>345050 JACOB'S CREEK NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
JACOB'S CREEK NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
MADISON, NC 27025		CR Beds 170    POS Beds 0			
ROCKINGHAM		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		86.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				265.3	
Current Assets	1,851,838	Total Charges	14,072,517	Average Wages	
Fixed Assets	130,598	Contract Allowance	3,295,103	15.34	
Other Assets	0	Operating Revenue	10,777,414	23.4%	
Total Assets	1,982,436	Operating Expense	11,622,783	76.6%	
Current Liabilities	446,883	Operating Margin	-845,369	107.8%	
Long Term Liabilities	0	Other Income	329,132	-7.8%	
Total Equity	1,535,553	Other Expense	0	3.1%	
Total Liab. and Equity	1,982,436	Net Profit or Loss	(516,237)	0.0%	
				-4.8%	
				18.3%	
				4.1	
				60.7	
				15.0	
				58.4%	
				-33.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345150 KENANSVILLE HEALTH &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
KENANSVILLE HEALTH & REHABILITATION CENTER    6/30/2019 365 Days Settled					
KENANSVILLE, NC 28349				CR Beds 92    POS Beds 0	
DUPLIN				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate    83.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    77.5	
Current Assets	556,937	Total Charges	22,650,690	Average Wages    20.76	
Fixed Assets	284,153	Contract Allowance	15,761,689	69.6%	Skilled Nursing    91.5%
Other Assets	14,190	Operating Revenue	6,889,001	30.4%	Ancillary Service    8.5%
Total Assets	<u>855,280</u>	Operating Expense	<u>5,828,293</u>	84.6%	Current Ratio    0.8
Current Liabilities	734,750	Operating Margin	1,060,708	15.4%	Days to Collect    28.8
Long Term Liabilities	-10,189,169	Other Income	2,026	0.0%	Avg Payment Days    42.3
Total Equity	<u>10,309,699</u>	Other Expense	<u>0</u>	0.0%	Depreciation Rate    29.3%
Total Liab. and Equity	<u>855,280</u>	Net Profit or Loss	<u>1,062,734</u>	15.4%	Return on Equity    10.3%

<b>345321 KERR LAKE NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
KERR LAKE NURSING AND REHABILITATION CENTER    9/30/2019 365 Days Settled					
HENDERSON, NC 27536				CR Beds 115    POS Beds 0	
VANCE				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate    78.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    123.9	
Current Assets	1,156,846	Total Charges	10,656,372	Average Wages    17.46	
Fixed Assets	49,189	Contract Allowance	1,957,459	18.4%	Skilled Nursing    66.0%
Other Assets	0	Operating Revenue	8,698,913	81.6%	Ancillary Service    32.8%
Total Assets	<u>1,206,035</u>	Operating Expense	<u>9,043,082</u>	104.0%	Current Ratio    3.6
Current Liabilities	324,193	Operating Margin	-344,169	-4.0%	Days to Collect    47.2
Long Term Liabilities	0	Other Income	116,052	1.3%	Avg Payment Days    13.3
Total Equity	<u>881,842</u>	Other Expense	<u>0</u>	0.0%	Depreciation Rate    144.1%
Total Liab. and Equity	<u>1,206,035</u>	Net Profit or Loss	<u>(228,117)</u>	-2.6%	Return on Equity    -25.9%

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<b>345502 LAKE PARK NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
LAKE PARK NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
INDIAN TRAIL, NC 28079		CR Beds 120 POS Beds 0			
UNION		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		71.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 175.5	
Current Assets	3,475,065	Total Charges	8,755,311	Average Wages	18.85
Fixed Assets	95,169	Contract Allowance	1,700,981	19.4%	Skilled Nursing 80.8%
Other Assets	0	Operating Revenue	7,054,330	80.6%	Ancillary Service 19.2%
Total Assets	3,570,234	Operating Expense	8,787,235	124.6%	Current Ratio 10.6
Current Liabilities	329,077	Operating Margin	-1,732,905	-24.6%	Days to Collect 177.8
Long Term Liabilities	0	Other Income	163,670	2.3%	Avg Payment Days 14.3
Total Equity	3,241,157	Other Expense	0	0.0%	Depreciation Rate 150.4%
Total Liab. and Equity	3,570,234	Net Profit or Loss	(1,569,235)	-22.2%	Return on Equity -48.4%

<b>345138 LENOIR HEALTHCARE CENTER</b>				Proprietary - Corporation	
LENOIR HEALTHCARE CENTER		12/31/2019 365 Days Settled			
LENOIR, NC 28645		CR Beds 120 POS Beds 0			
CALDWELL		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		80.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 146.9	
Current Assets	3,498,694	Total Charges	9,306,618	Average Wages	14.81
Fixed Assets	739,254	Contract Allowance	1,624,877	17.5%	Skilled Nursing 75.3%
Other Assets	22,842	Operating Revenue	7,681,741	82.5%	Ancillary Service 24.7%
Total Assets	4,260,790	Operating Expense	8,138,353	105.9%	Current Ratio 5.3
Current Liabilities	658,152	Operating Margin	-456,612	-5.9%	Days to Collect 47.9
Long Term Liabilities	-23	Other Income	26,469	0.3%	Avg Payment Days 27.8
Total Equity	3,602,661	Other Expense	0	0.0%	Depreciation Rate 41.5%
Total Liab. and Equity	4,260,790	Net Profit or Loss	(430,143)	-5.6%	Return on Equity -11.9%

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<b>345419 LEXINGTON HEALTH CARE CENTER</b>				Proprietary - Partnership	
LEXINGTON HEALTH CARE CENTER		9/30/2019 365 Days Settled			
LEXINGTON, NC 27292		CR Beds 100    POS Beds 0			
DAVIDSON		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		87.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				58.6	
Current Assets	1,701,771	Total Charges	13,172,527	Average Wages	20.02
Fixed Assets	1,174,971	Contract Allowance	4,710,896	35.8% Skilled Nursing	67.2%
Other Assets	117,637	Operating Revenue	8,461,631	64.2% Ancillary Service	28.6%
Total Assets	2,994,379	Operating Expense	8,002,936	94.6% Current Ratio	1.8
Current Liabilities	962,254	Operating Margin	458,695	5.4% Days to Collect	39.9
Long Term Liabilities	761,419	Other Income	11,546	0.1% Avg Payment Days	14.0
Total Equity	1,270,706	Other Expense	0	0.0% Depreciation Rate	3.8%
Total Liab. and Equity	2,994,379	Net Profit or Loss	470,241	5.6% Return on Equity	37.0%
<hr/>					
<b>345496 LIBERTY COMMONS N&amp;R ALAMANCE</b>				Proprietary - Corporation	
LIBERTY COMMONS N&R ALAMANCE		9/30/2019 365 Days Settled			
BURLINGTON, NC 27215		CR Beds 138    POS Beds 0			
ALAMANCE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		65.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				94.0	
Current Assets	1,291,602	Total Charges	8,809,934	Average Wages	20.75
Fixed Assets	132,721	Contract Allowance	1,527,591	17.3% Skilled Nursing	78.6%
Other Assets	0	Operating Revenue	7,282,343	82.7% Ancillary Service	16.8%
Total Assets	1,424,323	Operating Expense	7,326,291	100.6% Current Ratio	1.3
Current Liabilities	990,442	Operating Margin	-43,948	-0.6% Days to Collect	57.9
Long Term Liabilities	926,266	Other Income	34,179	0.5% Avg Payment Days	44.1
Total Equity	-492,385	Other Expense	0	0.0% Depreciation Rate	110.8%
Total Liab. and Equity	1,424,323	Net Profit or Loss	(9,769)	-0.1% Return on Equity	2.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345207 LIBERTY COMMONS N&amp;R CTR OF COLUMBUS CTY</b>		Proprietary - Corporation	
LIBERTY COMMONS N&R CTR OF COLUMBUS CTY		9/30/2019 365 Days Settled	
WHITEVILLE, NC 28472		CR Beds 147    POS Beds 0	
COLUMBUS		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	80.0%
		Length of Stay	103.9
		Average Wages	17.65
		22.1% Skilled Nursing	72.7%
		77.9% Ancillary Service	21.8%
		99.7% Current Ratio	3.2
		0.3% Days to Collect	83.1
		2.3% Avg Payment Days	83.3
		0.0% Depreciation Rate	81.1%
		2.5% Return on Equity	4.1%
<hr/>			
<b>345519 LIBERTY COMMONS NSG &amp; REH JOHN</b>		Proprietary - Corporation	
LIBERTY COMMONS NSG & REH JOHN		9/30/2019 365 Days Settled	
BENSON, NC 27504		CR Beds 160    POS Beds 0	
JOHNSTON		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	67.7%
		Length of Stay	88.1
		Average Wages	19.86
		21.1% Skilled Nursing	71.8%
		78.9% Ancillary Service	20.6%
		103.3% Current Ratio	0.1
		-3.3% Days to Collect	81.6
		0.1% Avg Payment Days	51.5
		0.0% Depreciation Rate	131.9%
		-3.2% Return on Equity	20.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345503 LIBERTY COMMONS NSG &amp; REHAB CTR OF ROWAN COUNTY</b>		Proprietary - Corporation	
LIBERTY COMMONS NSG & REHAB CTR OF ROWAN COUNTY		9/30/2019 365 Days Settled	
SALISBURY, NC 28147		CR Beds 90    POS Beds 0	
ROWAN		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	92.3%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	6,598,345	Total Charges	10,381,826
Fixed Assets	396,272	Contract Allowance	2,324,158
Other Assets	0	Operating Revenue	8,057,668
Total Assets	6,994,617	Operating Expense	7,673,694
Current Liabilities	3,398,093	Operating Margin	383,974
Long Term Liabilities	0	Other Income	11,793
Total Equity	3,596,524	Other Expense	0
Total Liab. and Equity	6,994,617	Net Profit or Loss	395,767
		22.4%	Skilled Nursing 77.6%
		77.6%	Ancillary Service 22.4%
		95.2%	Current Ratio 1.9
		4.8%	Days to Collect 96.4
		0.1%	Avg Payment Days 151.2
		0.0%	Depreciation Rate 42.4%
		4.9%	Return on Equity 11.0%
<b>345309 LIBERTY COMMONS NSG AND REHAB CTR OF HALIFAX CTY</b>		Proprietary - Corporation	
LIBERTY COMMONS NSG AND REHAB CTR OF HALIFAX CTY		9/30/2019 365 Days Settled	
WELDON, NC 27890		CR Beds 75    POS Beds 0	
HALIFAX		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	67.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,897,297	Total Charges	5,948,764
Fixed Assets	433,861	Contract Allowance	1,438,139
Other Assets	0	Operating Revenue	4,510,625
Total Assets	2,331,158	Operating Expense	4,422,103
Current Liabilities	1,742,176	Operating Margin	88,522
Long Term Liabilities	0	Other Income	20,128
Total Equity	588,982	Other Expense	0
Total Liab. and Equity	2,331,158	Net Profit or Loss	108,650
		24.2%	Skilled Nursing 74.2%
		75.8%	Ancillary Service 22.2%
		98.0%	Current Ratio 1.1
		2.0%	Days to Collect 39.5
		0.4%	Avg Payment Days 133.8
		0.0%	Depreciation Rate 48.2%
		2.4%	Return on Equity 18.4%

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<b>345532 LIBERTY COMMONS NSG AND REHAB CTR OF LEE COUNTY</b>		Proprietary - Corporation	
LIBERTY COMMONS NSG AND REHAB CTR OF LEE COUNTY		9/30/2019 365 Days Settled	
SANFORD, NC 27332		CR Beds 80    POS Beds 0	
LEE		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	80.8%
		Length of Stay	180.1
		Average Wages	18.63
		13.1% Skilled Nursing	86.7%
		86.9% Ancillary Service	13.3%
		106.6% Current Ratio	2.0
		-6.6% Days to Collect	49.8
		0.5% Avg Payment Days	102.8
		0.0% Depreciation Rate	120.1%
		-6.1% Return on Equity	-14.9%

  

Balance Sheet		Income Statement			
Current Assets	3,266,772	Total Charges	5,598,715		
Fixed Assets	158,402	Contract Allowance	734,064	13.1%	
Other Assets	168,832	Operating Revenue	4,864,651	86.9%	
Total Assets	3,594,006	Operating Expense	5,183,677	106.6%	
Current Liabilities	1,603,013	Operating Margin	-319,026	-6.6%	
Long Term Liabilities	0	Other Income	22,952	0.5%	
Total Equity	1,990,993	Other Expense	0	0.0%	
Total Liab. and Equity	3,594,006	Net Profit or Loss	(296,074)	-6.1%	

<b>345468 LIBERTY COMMONS REHABILITATION CENTER</b>		Proprietary - Corporation	
LIBERTY COMMONS REHABILITATION CENTER		9/30/2019 365 Days Settled	
WILMINGTON, NC 28403		CR Beds 140    POS Beds 0	
NEW HANOVER		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	61.0%
		Length of Stay	85.7
		Average Wages	19.87
		22.3% Skilled Nursing	67.8%
		77.7% Ancillary Service	21.6%
		102.4% Current Ratio	1.2
		-2.4% Days to Collect	52.0
		0.4% Avg Payment Days	79.3
		0.0% Depreciation Rate	4.2%
		-2.0% Return on Equity	-27.8%

  

Balance Sheet		Income Statement			
Current Assets	3,071,336	Total Charges	9,759,691		
Fixed Assets	3,535,138	Contract Allowance	2,172,740	22.3%	
Other Assets	15,035	Operating Revenue	7,586,951	77.7%	
Total Assets	6,621,509	Operating Expense	7,766,602	102.4%	
Current Liabilities	2,568,420	Operating Margin	-179,651	-2.4%	
Long Term Liabilities	3,510,106	Other Income	28,592	0.4%	
Total Equity	542,983	Other Expense	0	0.0%	
Total Liab. and Equity	6,621,509	Net Profit or Loss	(151,059)	-2.0%	

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<b>345203 LIFE CARE CENTER OF BANNER ELK</b>				Proprietary - Other	
LIFE CARE CENTER OF BANNER ELK		12/31/2019 365 Days Settled			
BANNER ELK, NC 28604		CR Beds 118    POS Beds 0			
AVERY		<b>Key Performance Ind.</b>			
CAHABA GBA (TN)		Occupancy Rate		67.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            87.6	
Current Assets	969,120	Total Charges	8,855,858	Average Wages            20.53	
Fixed Assets	671,801	Contract Allowance	2,086,975	23.6%	Skilled Nursing        78.6%
Other Assets	10,275	Operating Revenue	6,768,883	76.4%	Ancillary Service      21.4%
Total Assets	<u>1,651,196</u>	Operating Expense	7,169,617	105.9%	Current Ratio            2.5
Current Liabilities	380,225	Operating Margin	-400,734	-5.9%	Days to Collect        35.5
Long Term Liabilities	168,958	Other Income	10,743	0.2%	Avg Payment Days     19.3
Total Equity	<u>1,102,013</u>	Other Expense	0	0.0%	Depreciation Rate     26.1%
Total Liab. and Equity	<u>1,651,196</u>	Net Profit or Loss	<u>(389,991)</u>	-5.8%	Return on Equity       -35.4%

<b>345463 LIFE CARE CENTER OF HENDERSONV</b>				Proprietary - Other	
LIFE CARE CENTER OF HENDERSONV		6/30/2019 365 Days Settled			
HENDERSONVILLE, NC 28792		CR Beds 80    POS Beds 0			
HENDERSON		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)		Occupancy Rate		83.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            76.6	
Current Assets	1,577,062	Total Charges	9,953,948	Average Wages            22.25	
Fixed Assets	0	Contract Allowance	2,440,283	24.5%	Skilled Nursing        69.7%
Other Assets	35,433	Operating Revenue	7,513,665	75.5%	Ancillary Service      30.3%
Total Assets	<u>1,612,495</u>	Operating Expense	7,790,677	103.7%	Current Ratio            4.7
Current Liabilities	333,858	Operating Margin	-277,012	-3.7%	Days to Collect        60.3
Long Term Liabilities	155,892	Other Income	17,232	0.2%	Avg Payment Days     15.5
Total Equity	<u>1,122,745</u>	Other Expense	0	0.0%	Depreciation Rate     623.3%
Total Liab. and Equity	<u>1,612,495</u>	Net Profit or Loss	<u>(259,780)</u>	-3.5%	Return on Equity       -23.1%

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<b>345159 LINCOLNTON REHABILITATION CENTER</b>		Proprietary - Corporation	
LINCOLNTON REHABILITATION CENTER		12/31/2019 365 Days Settled	
LINCOLNTON, NC 28092		CR Beds 120 POS Beds 0	
LINCOLN		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	79.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,343,123	Total Charges	11,222,808
Fixed Assets	159,849	Contract Allowance	2,105,887
Other Assets	239,342	Operating Revenue	9,116,921
Total Assets	1,742,314	Operating Expense	8,276,098
Current Liabilities	541,553	Operating Margin	840,823
Long Term Liabilities	239,368	Other Income	12,734
Total Equity	961,393	Other Expense	0
Total Liab. and Equity	1,742,314	Net Profit or Loss	853,557
		18.8%	Skilled Nursing 73.0%
		81.2%	Ancillary Service 27.0%
		90.8%	Current Ratio 2.5
		9.2%	Days to Collect 52.2
		0.1%	Avg Payment Days 23.8
		0.0%	Depreciation Rate 257.6%
		9.4%	Return on Equity 88.8%

<b>345499 LITCHFORD FALLS HEALTHCARE</b>		Proprietary - Corporation	
LITCHFORD FALLS HEALTHCARE		12/31/2019 365 Days Settled	
RALEIGH, NC 27615		CR Beds 114 POS Beds 0	
WAKE		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	76.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,703,137	Total Charges	8,542,165
Fixed Assets	440,846	Contract Allowance	1,355,770
Other Assets	0	Operating Revenue	7,186,395
Total Assets	2,143,983	Operating Expense	7,929,952
Current Liabilities	672,545	Operating Margin	-743,557
Long Term Liabilities	-14,192	Other Income	20,797
Total Equity	1,485,630	Other Expense	0
Total Liab. and Equity	2,143,983	Net Profit or Loss	(722,760)
		15.9%	Skilled Nursing 72.1%
		84.1%	Ancillary Service 25.5%
		110.3%	Current Ratio 2.5
		-10.3%	Days to Collect 27.3
		0.3%	Avg Payment Days 24.7
		0.0%	Depreciation Rate 51.7%
		-10.1%	Return on Equity -48.7%

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<b>345192 LONGLEAF NEURO-MEDICAL TREATMENT CENTER</b>		Proprietary - Individual	
LONGLEAF NEURO-MEDICAL TREATMENT CENTER WILSON, NC 27893 WILSON		6/30/2019 365 Days Settled CR Beds 0    POS Beds 0	
BLUE CROSS (NORTH CAROLINA)		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0
		Occupancy Rate	0.0%
		Length of Stay	
		Average Wages	
		0.0% Skilled Nursing	0.0%
		0.0% Ancillary Service	0.0%
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate	0.0%
		0.0% Return on Equity	0.0%
<b>345358 LOUISBURG HEALTHCARE &amp; REHABILITATION CENTER</b>		Proprietary - Corporation	
LOUISBURG HEALTHCARE & REHABILITATION CENTER LOUISBURG, NC 27549 FRANKLIN		9/30/2019 365 Days Settled CR Beds 92    POS Beds 0	
BLUE CROSS (NORTH CAROLINA)		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,030,896	Total Charges	6,295,047
Fixed Assets	2,392,789	Contract Allowance	1,060,496
Other Assets	6,668,258	Operating Revenue	5,234,551
Total Assets	10,091,943	Operating Expense	5,274,034
Current Liabilities	379,350	Operating Margin	-39,483
Long Term Liabilities	2,758,537	Other Income	2,092
Total Equity	6,954,056	Other Expense	0
Total Liab. and Equity	10,091,943	Net Profit or Loss	(37,393)
		Occupancy Rate	64.2%
		Length of Stay	119.7
		Average Wages	17.73
		16.8% Skilled Nursing	74.5%
		83.2% Ancillary Service	26.3%
		100.8% Current Ratio	2.7
		-0.8% Days to Collect	63.2
		0.0% Avg Payment Days	23.4
		0.0% Depreciation Rate	5.5%
		-0.7% Return on Equity	-0.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345234 LUMBERTON HEALTH AND REHAB CENTER</b>				Proprietary - Corporation	
LUMBERTON HEALTH AND REHAB CENTER		6/30/2019 365 Days Settled			
LUMBERTON, NC 28358				CR Beds 122 POS Beds 0	
ROBESON				<b>Key Performance Ind.</b>	
Noridian (CA)				Occupancy Rate	93.5%
				Length of Stay	136.5
				Average Wages	18.56
				71.3% Skilled Nursing	93.7%
				28.7% Ancillary Service	6.3%
				100.9% Current Ratio	0.5
				-0.9% Days to Collect	33.8
				0.5% Avg Payment Days	63.1
				0.0% Depreciation Rate	10.9%
				-0.4% Return on Equity	-22.6%
<hr/>					
<b>345168 MACGREGOR DOWNS HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
MACGREGOR DOWNS HEALTH AND REHABILITATION		6/30/2019 365 Days Settled			
GREENVILLE, NC 27834				CR Beds 152 POS Beds 0	
PITT				<b>Key Performance Ind.</b>	
Noridian (CA)				Occupancy Rate	91.8%
				Length of Stay	41.4
				Average Wages	22.47
				62.2% Skilled Nursing	87.2%
				37.8% Ancillary Service	12.8%
				104.0% Current Ratio	0.4
				-4.0% Days to Collect	40.8
				0.1% Avg Payment Days	82.3
				0.0% Depreciation Rate	10.4%
				-3.9% Return on Equity	212.1%

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<b>345263 MACON VALLEY NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
MACON VALLEY NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
FRANKLIN, NC 28734		CR Beds 200    POS Beds 0			
MACON		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		42.4%	
		Length of Stay		133.9	
		Average Wages		18.29	
		17.0% Skilled Nursing		70.6%	
		83.0% Ancillary Service		29.4%	
		128.0% Current Ratio		13.0	
		-28.0% Days to Collect		131.5	
		2.0% Avg Payment Days		7.9	
		0.0% Depreciation Rate		78.9%	
		-26.0% Return on Equity		-73.5%	
<hr/>					
<b>345206 MADISON HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
MADISON HEALTH AND REHABILITATION		12/31/2019 365 Days Settled			
MARS HILL, NC 28754		CR Beds 100    POS Beds 0			
MADISON		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		94.7%	
		Length of Stay		141.7	
		Average Wages		19.35	
		8.8% Skilled Nursing		67.5%	
		91.2% Ancillary Service		32.5%	
		86.9% Current Ratio		1.1	
		13.1% Days to Collect		44.9	
		0.3% Avg Payment Days		18.2	
		0.0% Depreciation Rate		38.0%	
		13.4% Return on Equity		63.0%	

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<b>345102 MAGGIE VALLEY NURSING AND REHABILITATION</b>				Proprietary - Partnership	
MAGGIE VALLEY NURSING AND REHABILITATION		12/31/2019 365 Days Settled			
MAGGIE VALLEY, NC 28751				CR Beds 114 POS Beds 0	
HAYWOOD				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	86.1%
				Length of Stay	93.0
				Average Wages	23.05
				26.8% Skilled Nursing	61.2%
				73.2% Ancillary Service	38.8%
				92.3% Current Ratio	1.6
				7.7% Days to Collect	54.2
				0.2% Avg Payment Days	53.8
				0.0% Depreciation Rate	837.9%
				7.9% Return on Equity	215.3%

<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,887,794	Total Charges	17,808,947
Fixed Assets	162,665	Contract Allowance	4,767,584
Other Assets	0	Operating Revenue	13,041,363
Total Assets	3,050,459	Operating Expense	12,035,499
Current Liabilities	1,786,240	Operating Margin	1,005,864
Long Term Liabilities	786,853	Other Income	21,927
Total Equity	477,366	Other Expense	0
Total Liab. and Equity	3,050,459	Net Profit or Loss	1,027,791

<b>345219 MAGNOLIA LANE NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
MAGNOLIA LANE NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
MORGANTON, NC 28655				CR Beds 121 POS Beds 0	
BURKE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	41.4%
				Length of Stay	122.8
				Average Wages	16.54
				15.9% Skilled Nursing	74.2%
				84.1% Ancillary Service	25.8%
				128.6% Current Ratio	(22.9)
				-28.6% Days to Collect	(298.0)
				3.7% Avg Payment Days	10.5
				0.0% Depreciation Rate	72.0%
				-25.0% Return on Equity	30.1%

<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-3,170,821	Total Charges	4,655,946
Fixed Assets	61,943	Contract Allowance	739,762
Other Assets	0	Operating Revenue	3,916,184
Total Assets	-3,108,878	Operating Expense	5,037,155
Current Liabilities	138,343	Operating Margin	-1,120,971
Long Term Liabilities	0	Other Income	143,133
Total Equity	-3,247,221	Other Expense	0
Total Liab. and Equity	-3,108,878	Net Profit or Loss	(977,838)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345448 MAPLE GROVE HEALTH AND REHABILITATION CENTER</b>				Proprietary - Corporation	
MAPLE GROVE HEALTH AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
GREENSBORO, NC 27406		CR Beds 250    POS Beds 0			
GUILFORD		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		49.7%	
		Length of Stay		204.4	
		Average Wages		16.78	
		Skilled Nursing		79.1%	
		Ancillary Service		18.0%	
		Current Ratio		(9.4)	
		Days to Collect		(180.3)	
		Avg Payment Days		17.5	
		Depreciation Rate		74.9%	
		Return on Equity		19.1%	
<hr/>					
<b>345340 MAPLE LEAF HEALTH CARE</b>				Proprietary - Corporation	
MAPLE LEAF HEALTH CARE		3/31/2019 365 Days Settled			
STATESVILLE, NC 28625		CR Beds 102    POS Beds 0			
IREDELL		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		93.0%	
		Length of Stay		125.5	
		Average Wages		22.37	
		Skilled Nursing		82.8%	
		Ancillary Service		9.9%	
		Current Ratio		0.5	
		Days to Collect		40.9	
		Avg Payment Days		35.4	
		Depreciation Rate		5.2%	
		Return on Equity		0.3%	
<hr/>					
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	-4,469,789	Total Charges	12,493,865		
Fixed Assets	190,711	Contract Allowance	3,389,361	27.1%	
Other Assets	0	Operating Revenue	9,104,504	72.9%	
Total Assets	<u>-4,279,078</u>	Operating Expense	10,229,735	112.4%	
Current Liabilities	474,740	Operating Margin	-1,125,231	-12.4%	
Long Term Liabilities	0	Other Income	216,829	2.4%	
Total Equity	<u>-4,753,818</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>-4,279,078</u>	Net Profit or Loss	<u>(908,402)</u>	-10.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345296 MARGATE HEALTH AND REHAB CENTER</b>				Proprietary - Corporation	
MARGATE HEALTH AND REHAB CENTER      9/30/2019 365 Days Settled					
JEFFERSON, NC 28640				CR Beds 150    POS Beds 0	
ASHE				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate      83.3%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	1,906,689	Total Charges	13,704,169	Average Wages	19.42
Fixed Assets	82,953	Contract Allowance	1,203,755	8.8% Skilled Nursing	73.6%
Other Assets	0	Operating Revenue	12,500,414	91.2% Ancillary Service	26.4%
Total Assets	1,989,642	Operating Expense	11,852,877	94.8% Current Ratio	1.5
Current Liabilities	1,255,012	Operating Margin	647,537	5.2% Days to Collect	26.4
Long Term Liabilities	-450,275	Other Income	9,300	0.1% Avg Payment Days	38.6
Total Equity	1,184,905	Other Expense	0	0.0% Depreciation Rate	271.9%
Total Liab. and Equity	1,989,642	Net Profit or Loss	656,837	5.3% Return on Equity	55.4%

<b>345218 MARY GRAN NURSING CENTER</b>				Proprietary - Corporation	
MARY GRAN NURSING CENTER      9/30/2019 365 Days Settled					
CLINTON, NC 28329				CR Beds 242    POS Beds 0	
SAMPSON				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate      45.4%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	-3,523,988	Total Charges	11,297,439	Average Wages	16.86
Fixed Assets	374,488	Contract Allowance	1,862,554	16.5% Skilled Nursing	77.7%
Other Assets	0	Operating Revenue	9,434,885	83.5% Ancillary Service	16.1%
Total Assets	-3,149,500	Operating Expense	10,132,459	107.4% Current Ratio	(1.2)
Current Liabilities	2,902,749	Operating Margin	-697,574	-7.4% Days to Collect	62.9
Long Term Liabilities	0	Other Income	80,556	0.9% Avg Payment Days	94.3
Total Equity	-6,052,249	Other Expense	0	0.0% Depreciation Rate	116.7%
Total Liab. and Equity	-3,149,500	Net Profit or Loss	(617,018)	-6.5% Return on Equity	10.2%

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<b>345093 MARYFIELD NURSING HOME</b>				Nonprofit - Church	
MARYFIELD NURSING HOME		9/30/2019 365 Days Settled			
HIGH POINT, NC 27260		CR Beds 125    POS Beds 0			
GUILFORD		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		92.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				145.9	
Current Assets	18,805,224	Total Charges	30,490,928	Average Wages	18.85
Fixed Assets	77,724,359	Contract Allowance	3,912,630	12.8%	Skilled Nursing
Other Assets	18,522,628	Operating Revenue	26,578,298	87.2%	Ancillary Service
Total Assets	<u>115,052,211</u>	Operating Expense	<u>28,718,406</u>	108.1%	Current Ratio
Current Liabilities	34,631,205	Operating Margin	-2,140,108	-8.1%	Days to Collect
Long Term Liabilities	62,477,983	Other Income	8,624,187	32.4%	Avg Payment Days
Total Equity	<u>17,943,023</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>115,052,211</u>	Net Profit or Loss	<u>6,484,079</u>	24.4%	Return on Equity
					36.1%
<b>345471 MECKLENBURG HEALTH &amp; REHABILITATION CENTER</b>				Proprietary - Partnership	
MECKLENBURG HEALTH & REHABILITATION CENTER		9/30/2019 365 Days Settled			
CHARLOTTE, NC 28273		CR Beds 100    POS Beds 0			
MECKLENBURG		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		87.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				107.1	
Current Assets	1,215,735	Total Charges	9,966,924	Average Wages	20.20
Fixed Assets	1,385,892	Contract Allowance	3,097,789	31.1%	Skilled Nursing
Other Assets	118,778	Operating Revenue	6,869,135	68.9%	Ancillary Service
Total Assets	<u>2,720,405</u>	Operating Expense	<u>6,891,942</u>	100.3%	Current Ratio
Current Liabilities	4,314,223	Operating Margin	-22,807	-0.3%	Days to Collect
Long Term Liabilities	1,696,090	Other Income	6,345	0.1%	Avg Payment Days
Total Equity	<u>-3,289,908</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>2,720,405</u>	Net Profit or Loss	<u>(16,462)</u>	-0.2%	Return on Equity
					0.5%

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<b>345172 MERIDIAN CENTER</b>				Proprietary - Corporation		
MERIDIAN CENTER		12/31/2019 365 Days Settled				
HIGH POINT, NC 27262				CR Beds 199 POS Beds 0		
GUILFORD				<b>Key Performance Ind.</b>		
BLUE CROSS (TEXAS)				Occupancy Rate	85.3%	
				Length of Stay	138.6	
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	24.02	
Current Assets	1,379,068	Total Charges	22,947,036	41.4%	Skilled Nursing	88.9%
Fixed Assets	10,723,481	Contract Allowance	9,491,275	58.6%	Ancillary Service	11.1%
Other Assets	-5,657,402	Operating Revenue	13,455,761	101.1%	Current Ratio	1.3
Total Assets	6,445,147	Operating Expense	13,606,612	-1.1%	Days to Collect	36.0
Current Liabilities	1,077,648	Operating Margin	-150,851	0.1%	Avg Payment Days	18.8
Long Term Liabilities	5,502,082	Other Income	16,268	0.0%	Depreciation Rate	8.3%
Total Equity	-134,583	Other Expense	0	-1.0%	Return on Equity	100.0%
Total Liab. and Equity	6,445,147	Net Profit or Loss	(134,583)			
<b>345254 MONROE REHABILITATION CENTER</b>				Proprietary - Corporation		
MONROE REHABILITATION CENTER		12/31/2019 365 Days Settled				
MONROE, NC 28112				CR Beds 152 POS Beds 0		
UNION				<b>Key Performance Ind.</b>		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	79.7%	
				Length of Stay	199.2	
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	21.28	
Current Assets	920,096	Total Charges	12,483,735	15.2%	Skilled Nursing	75.6%
Fixed Assets	236,444	Contract Allowance	1,900,756	84.8%	Ancillary Service	24.4%
Other Assets	332,342	Operating Revenue	10,582,979	91.1%	Current Ratio	1.5
Total Assets	1,488,882	Operating Expense	9,644,762	8.9%	Days to Collect	39.6
Current Liabilities	633,120	Operating Margin	938,217	0.1%	Avg Payment Days	23.8
Long Term Liabilities	159,729	Other Income	7,207	0.0%	Depreciation Rate	179.3%
Total Equity	696,033	Other Expense	0	8.9%	Return on Equity	135.8%
Total Liab. and Equity	1,488,882	Net Profit or Loss	945,424			

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345283 MOORESVILLE CENTER</b>				Proprietary - Corporation	
MOORESVILLE CENTER		12/31/2019 365 Days Settled			
MOORESVILLE, NC 28115				CR Beds 160    POS Beds 0	
IREDELL				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate            90.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            150.6	
Current Assets	1,742,939	Total Charges	19,428,263	Average Wages            21.99	
Fixed Assets	475,627	Contract Allowance	7,352,715	37.8% Skilled Nursing        82.1%	
Other Assets	-8,828,554	Operating Revenue	12,075,548	62.2% Ancillary Service      15.4%	
Total Assets	-6,609,988	Operating Expense	12,606,580	104.4% Current Ratio            1.8	
Current Liabilities	975,816	Operating Margin	-531,032	-4.4% Days to Collect            51.0	
Long Term Liabilities	-7,297,997	Other Income	243,225	2.0% Avg Payment Days        19.9	
Total Equity	-287,807	Other Expense	0	0.0% Depreciation Rate        162.7%	
Total Liab. and Equity	-6,609,988	Net Profit or Loss	(287,807)	-2.4% Return on Equity          100.0%	
<b>345126 MOUNT OLIVE CENTER</b>				Proprietary - Corporation	
MOUNT OLIVE CENTER		12/31/2019 365 Days Settled			
MOUNT OLIVE, NC 28365				CR Beds 150    POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate            75.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            152.7	
Current Assets	1,166,831	Total Charges	13,981,494	Average Wages            19.78	
Fixed Assets	6,447,365	Contract Allowance	4,726,991	33.8% Skilled Nursing        85.6%	
Other Assets	-541,889	Operating Revenue	9,254,503	66.2% Ancillary Service      14.4%	
Total Assets	7,072,307	Operating Expense	9,602,924	103.8% Current Ratio            1.3	
Current Liabilities	876,059	Operating Margin	-348,421	-3.8% Days to Collect            42.3	
Long Term Liabilities	6,520,627	Other Income	24,042	0.3% Avg Payment Days        23.5	
Total Equity	-324,379	Other Expense	0	0.0% Depreciation Rate        16.6%	
Total Liab. and Equity	7,072,307	Net Profit or Loss	(324,379)	-3.5% Return on Equity          100.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345048 MOUNTAIN RIDGE HEALTH AND REHAB</b>				Proprietary - Other	
MOUNTAIN RIDGE HEALTH AND REHAB				9/30/2019 365 Days Settled	
BLACK MOUNTAIN, NC 28711				CR Beds 100 POS Beds 0	
BUNCOMBE				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate 91.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 136.1	
Current Assets	5,580,113	Total Charges	15,872,239	Average Wages 17.86	
Fixed Assets	172,100	Contract Allowance	6,732,377	42.4% Skilled Nursing 54.9%	
Other Assets	69,403	Operating Revenue	9,139,862	57.6% Ancillary Service 45.1%	
Total Assets	5,821,616	Operating Expense	8,136,922	89.0% Current Ratio 3.7	
Current Liabilities	1,494,819	Operating Margin	1,002,940	11.0% Days to Collect 30.3	
Long Term Liabilities	0	Other Income	49,134	0.5% Avg Payment Days 53.2	
Total Equity	4,326,797	Other Expense	0	0.0% Depreciation Rate 194.0%	
Total Liab. and Equity	5,821,616	Net Profit or Loss	1,052,074	11.5% Return on Equity 24.3%	

<b>345193 MOUNTAIN VIEW MANOR NURSING CE</b>				Proprietary - Corporation	
MOUNTAIN VIEW MANOR NURSING CE				12/31/2019 365 Days Settled	
BRYSON CITY, NC 28713				CR Beds 120 POS Beds 0	
SWAIN				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 74.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 197.1	
Current Assets	1,436,173	Total Charges	7,248,575	Average Wages 17.69	
Fixed Assets	541,441	Contract Allowance	140,112	1.9% Skilled Nursing 81.7%	
Other Assets	9,165	Operating Revenue	7,108,463	98.1% Ancillary Service 18.3%	
Total Assets	1,986,779	Operating Expense	6,753,239	95.0% Current Ratio 2.7	
Current Liabilities	541,430	Operating Margin	355,224	5.0% Days to Collect 58.0	
Long Term Liabilities	0	Other Income	135,871	1.9% Avg Payment Days 26.9	
Total Equity	1,445,349	Other Expense	0	0.0% Depreciation Rate 8.3%	
Total Liab. and Equity	1,986,779	Net Profit or Loss	491,095	6.9% Return on Equity 34.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345196 MOUNTAIN VISTA HEALTH PARK</b>				Nonprofit - Other	
MOUNTAIN VISTA HEALTH PARK		9/30/2019 365 Days Settled			
DENTON, NC 27239		CR Beds 120    POS Beds 0			
DAVIDSON		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		91.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				304.4	
Current Assets	4,157,853	Total Charges	11,421,771	Average Wages	
Fixed Assets	2,422,954	Contract Allowance	4,244,105	18.28	
Other Assets	1,579	Operating Revenue	7,177,666	37.2%	
Total Assets	6,582,386	Operating Expense	7,011,298	62.8%	
Current Liabilities	597,937	Operating Margin	166,368	97.7%	
Long Term Liabilities	0	Other Income	72,883	2.3%	
Total Equity	5,984,449	Other Expense	0	1.0%	
Total Liab. and Equity	6,582,386	Net Profit or Loss	239,251	0.0%	
				3.3%	
				Return on Equity	
				4.0%	
<hr/>					
<b>345190 MURPHY REHABILITATION &amp; NURSING</b>				Proprietary - Corporation	
MURPHY REHABILITATION & NURSING		9/30/2019 365 Days Settled			
MURPHY, NC 28906		CR Beds 134    POS Beds 0			
CHEROKEE		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		72.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				92.2	
Current Assets	1,136,102	Total Charges	11,979,097	Average Wages	
Fixed Assets	102,103	Contract Allowance	2,778,989	20.54	
Other Assets	62,097	Operating Revenue	9,200,108	23.2%	
Total Assets	1,300,302	Operating Expense	9,256,846	76.8%	
Current Liabilities	1,308,238	Operating Margin	-56,738	100.6%	
Long Term Liabilities	0	Other Income	112,785	-0.6%	
Total Equity	-7,936	Other Expense	0	1.2%	
Total Liab. and Equity	1,300,302	Net Profit or Loss	56,047	0.0%	
				0.6%	
				Return on Equity	
				-706.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345558 NC STATE VETERANS HOME-BLACK MOUNTAIN</b>				Nonprofit - Church	
NC STATE VETERANS HOME-BLACK MOUNTAIN		6/30/2019 365 Days Settled			
BLACK MOUNTAIN, NC 28711				CR Beds 100    POS Beds 0	
BUNCOMBE				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate            96.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            195.1	
Current Assets	23,366,364	Total Charges	12,372,594	Average Wages            20.80	
Fixed Assets	0	Contract Allowance	2,624,135	21.2% Skilled Nursing        84.2%	
Other Assets	-17,582,428	Operating Revenue	9,748,459	78.8% Ancillary Service        15.8%	
Total Assets	<u>5,783,936</u>	Operating Expense	19,007,320	195.0% Current Ratio            40.8	
Current Liabilities	572,944	Operating Margin	-9,258,861	-95.0% Days to Collect            308.0	
Long Term Liabilities	0	Other Income	8,013	0.1% Avg Payment Days        4.1	
Total Equity	<u>5,210,992</u>	Other Expense	0	0.0% Depreciation Rate        0.0%	
Total Liab. and Equity	<u>5,783,936</u>	Net Profit or Loss	<u>(9,250,848)</u>	-94.9% Return on Equity            -177.5%	
<hr/>					
<b>345560 NC STATE VETERANS HOME-KINSTON</b>				Nonprofit - Church	
NC STATE VETERANS HOME-KINSTON		6/30/2019 365 Days Settled			
KINSTON, NC 28504				CR Beds 100    POS Beds 0	
LENOIR				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            93.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            122.7	
Current Assets	23,153,381	Total Charges	13,079,821	Average Wages            19.00	
Fixed Assets	0	Contract Allowance	3,044,625	23.3% Skilled Nursing        78.0%	
Other Assets	-19,771,468	Operating Revenue	10,035,196	76.7% Ancillary Service        22.0%	
Total Assets	<u>3,381,913</u>	Operating Expense	20,716,387	206.4% Current Ratio            41.8	
Current Liabilities	553,703	Operating Margin	-10,681,191	-106.4% Days to Collect            388.2	
Long Term Liabilities	0	Other Income	42,942	0.4% Avg Payment Days        3.6	
Total Equity	<u>2,828,210</u>	Other Expense	0	0.0% Depreciation Rate        0.0%	
Total Liab. and Equity	<u>3,381,913</u>	Net Profit or Loss	<u>(10,638,249)</u>	-106.0% Return on Equity            -376.1%	

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<b>345492 NC STATE VETERANS HOME - FAYETTEVILLE</b>		Nonprofit - Church	
NC STATE VETERANS HOME - FAYETTEVILLE		6/30/2019 365 Days Settled	
FAYETTEVILLE, NC 28301		CR Beds 150    POS Beds 0	
CUMBERLAND		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	91.3%
		Length of Stay	301.2
		Average Wages	18.68
		Skilled Nursing	75.0%
		Ancillary Service	25.0%
		Current Ratio	56.6
		Days to Collect	493.3
		Avg Payment Days	1.4
		Depreciation Rate	0.0%
		Return on Equity	-268.2%

  

<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	33,339,026	Total Charges	14,670,266
Fixed Assets	0	Contract Allowance	2,311,278
Other Assets	-27,642,416	Operating Revenue	12,358,988
Total Assets	5,696,610	Operating Expense	26,094,975
Current Liabilities	588,842	Operating Margin	-13,735,987
Long Term Liabilities	0	Other Income	35,973
Total Equity	5,107,768	Other Expense	0
Total Liab. and Equity	5,696,610	Net Profit or Loss	(13,700,014)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345531 NC STATE VETERANS HOME - SALISBURY</b>				Nonprofit - Church	
NC STATE VETERANS HOME - SALISBURY 6/30/2019 365 Days Settled					
SALISBURY, NC 28145				CR Beds 99    POS Beds 0	
ROWAN				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            93.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            196.2	
Current Assets	20,446,697	Total Charges	11,249,211	Average Wages            20.29	
Fixed Assets	0	Contract Allowance	2,987,698	26.6%	Skilled Nursing            82.7%
Other Assets	-19,484,337	Operating Revenue	8,261,513	73.4%	Ancillary Service        17.3%
Total Assets	<u>962,360</u>	Operating Expense	18,773,714	227.2%	Current Ratio            23.8
Current Liabilities	860,484	Operating Margin	-10,512,201	-127.2%	Days to Collect            334.1
Long Term Liabilities	0	Other Income	41,205	0.5%	Avg Payment Days        7.7
Total Equity	<u>101,876</u>	Other Expense	0	0.0%	Depreciation Rate        0.0%
Total Liab. and Equity	<u>962,360</u>	Net Profit or Loss	<u>(10,470,996)</u>	-126.7%	Return on Equity            -
				10,278.2 %	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345313 NORTHAMPTON NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
NORTHAMPTON NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
JACKSON, NC 27845				CR Beds 80	POS Beds 0
NORTHAMPTON				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	68.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	111.7
Current Assets	-3,732,735	Total Charges	5,408,505	Average Wages	18.39
Fixed Assets	30,777	Contract Allowance	1,084,385	20.0% Skilled Nursing	81.7%
Other Assets	0	Operating Revenue	4,324,120	80.0% Ancillary Service	18.3%
Total Assets	<u>-3,701,958</u>	Operating Expense	5,240,907	121.2% Current Ratio	(19.1)
Current Liabilities	195,680	Operating Margin	-916,787	-21.2% Days to Collect	(317.2)
Long Term Liabilities	0	Other Income	100,583	2.3% Avg Payment Days	14.0
Total Equity	<u>-3,897,638</u>	Other Expense	0	0.0% Depreciation Rate	88.8%
Total Liab. and Equity	<u>-3,701,958</u>	Net Profit or Loss	<u>(816,204)</u>	-18.9% Return on Equity	20.9%
<b>345119 NORTHCHASE NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
NORTHCHASE NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
WILMINGTON, NC 28405				CR Beds 140	POS Beds 0
NEW HANOVER				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	90.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	117.2
Current Assets	285,383	Total Charges	15,330,323	Average Wages	20.58
Fixed Assets	110,548	Contract Allowance	3,203,508	20.9% Skilled Nursing	74.0%
Other Assets	0	Operating Revenue	12,126,815	79.1% Ancillary Service	26.0%
Total Assets	<u>395,931</u>	Operating Expense	12,292,025	101.4% Current Ratio	0.6
Current Liabilities	455,775	Operating Margin	-165,210	-1.4% Days to Collect	7.0
Long Term Liabilities	0	Other Income	334,701	2.8% Avg Payment Days	13.9
Total Equity	<u>-59,844</u>	Other Expense	0	0.0% Depreciation Rate	93.1%
Total Liab. and Equity	<u>395,931</u>	Net Profit or Loss	<u>169,491</u>	1.4% Return on Equity	-283.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345443 OAK FOREST HEALTH AND REHABILITATION</b>				Proprietary - Partnership	
OAK FOREST HEALTH AND REHABILITATION		6/30/2019 365 Days Settled			
WINSTON SALEM, NC 27105		12/31/2019 184 Days Settled		CR Beds 170 POS Beds 0	
FORSYTH				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	96.3%
				Length of Stay	87.7
				Average Wages	28.76
				29.0% Skilled Nursing	65.0%
				71.0% Ancillary Service	35.0%
				99.1% Current Ratio	7.6
				0.9% Days to Collect	101.5
				1.3% Avg Payment Days	19.4
				0.0% Depreciation Rate	102.9%
				2.2% Return on Equity	8.8%

  

Balance Sheet		Income Statement			
Current Assets	4,702,536	Total Charges	23,830,371		
Fixed Assets	355,057	Contract Allowance	6,913,656	29.0%	
Other Assets	0	Operating Revenue	16,916,715	71.0%	
Total Assets	5,057,593	Operating Expense	16,756,214	99.1%	
Current Liabilities	618,324	Operating Margin	160,501	0.9%	
Long Term Liabilities	137,737	Other Income	219,639	1.3%	
Total Equity	4,301,532	Other Expense	0	0.0%	
Total Liab. and Equity	5,057,593	Net Profit or Loss	380,140		

<b>345443 OAK FOREST HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
OAK FOREST HEALTH AND REHABILITATION		6/30/2019 365 Days Settled			
WINSTON SALEM, NC 27105		12/31/2019 184 Days Settled		CR Beds 170 POS Beds 0	
FORSYTH				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	95.9%
				Length of Stay	91.7
				Average Wages	28.76
				32.7% Skilled Nursing	63.1%
				67.3% Ancillary Service	36.9%
				112.9% Current Ratio	4.0
				-12.9% Days to Collect	100.4
				1.1% Avg Payment Days	36.4
				0.0% Depreciation Rate	47.1%
				-11.8% Return on Equity	-32.1%

  

Balance Sheet		Income Statement			
Current Assets	3,574,108	Total Charges	12,604,884		
Fixed Assets	449,328	Contract Allowance	4,119,511	32.7%	
Other Assets	0	Operating Revenue	8,485,373	67.3%	
Total Assets	4,023,436	Operating Expense	9,583,991	112.9%	
Current Liabilities	895,678	Operating Margin	-1,098,618	-12.9%	
Long Term Liabilities	0	Other Income	95,769	1.1%	
Total Equity	3,127,758	Other Expense	0	0.0%	
Total Liab. and Equity	4,023,436	Net Profit or Loss	(1,002,849)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345464 OAK GROVE HEALTH CARE CENTER</b>				Proprietary - Other	
OAK GROVE HEALTH CARE CENTER				12/31/2019 365 Days Settled	
RUTHERFORDTON, NC 28139				CR Beds 60    POS Beds 0	
RUTHERFORD				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate    92.2%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	40,874,735	Total Charges	7,555,954	Length of Stay	65.6
Fixed Assets	6,292,329	Contract Allowance	1,565,119	Average Wages	20.21
Other Assets	0	Operating Revenue	5,990,835	20.7% Skilled Nursing	70.0%
Total Assets	47,167,064	Operating Expense	6,127,702	79.3% Ancillary Service	30.0%
Current Liabilities	41,678,921	Operating Margin	-136,867	102.3% Current Ratio	1.0
Long Term Liabilities	6,562,155	Other Income	4,979	-2.3% Days to Collect	44.1
Total Equity	-1,074,012	Other Expense	0	0.1% Avg Payment Days	8.5
Total Liab. and Equity	47,167,064	Net Profit or Loss	(131,888)	0.0% Depreciation Rate	15.9%
				-2.2% Return on Equity	12.3%
<b>345541 OLDE KNOX COMMONS AT THE VILLAGES OF MECKLENBURG</b>				Proprietary - Corporation	
OLDE KNOX COMMONS AT THE VILLAGES OF MECKLENBURG				9/30/2019 365 Days Settled	
HUNTERSVILLE, NC 28078				CR Beds 114    POS Beds 0	
MECKLENBURG				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate    87.3%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	2,967,293	Total Charges	10,457,183	Length of Stay	105.6
Fixed Assets	252,922	Contract Allowance	0	Average Wages	17.63
Other Assets	0	Operating Revenue	10,457,183	0.0% Skilled Nursing	90.4%
Total Assets	3,220,215	Operating Expense	10,832,841	100.0% Ancillary Service	9.6%
Current Liabilities	1,430,956	Operating Margin	-375,658	103.6% Current Ratio	2.1
Long Term Liabilities	598	Other Income	27,906	-3.6% Days to Collect	57.2
Total Equity	1,788,661	Other Expense	0	0.3% Avg Payment Days	47.7
Total Liab. and Equity	3,220,215	Net Profit or Loss	(348,976)	0.0% Depreciation Rate	127.1%
				-3.3% Return on Equity	-19.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345576 PARKVIEW HEALTH &amp; REHAB CENTER</b>				Proprietary - Corporation	
PARKVIEW HEALTH & REHAB CENTER		9/30/2019 377 Days Settled			
CHAPEL HILL, NC 27517				CR Beds 115    POS Beds 0	
DURHAM				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate	37.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	74.0
Current Assets	-1,214,313	Total Charges	6,581,131	Average Wages	24.76
Fixed Assets	200,878	Contract Allowance	1,454,275	22.1% Skilled Nursing	75.4%
Other Assets	0	Operating Revenue	5,126,856	77.9% Ancillary Service	24.6%
Total Assets	-1,013,435	Operating Expense	6,614,143	129.0% Current Ratio	(0.6)
Current Liabilities	2,041,008	Operating Margin	-1,487,287	-29.0% Days to Collect	68.2
Long Term Liabilities	0	Other Income	24,342	0.5% Avg Payment Days	102.3
Total Equity	-3,054,443	Other Expense	0	0.0% Depreciation Rate	284.4%
Total Liab. and Equity	-1,013,435	Net Profit or Loss	(1,462,945)	-28.5% Return on Equity	47.9%

<b>345563 PAVILION HEALTH CENTER AT BRIGHTMORE</b>				Proprietary - Corporation	
PAVILION HEALTH CENTER AT BRIGHTMORE		9/30/2019 365 Days Settled			
CHARLOTTE, NC 28277				CR Beds 120    POS Beds 0	
MECKLENBURG				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate	77.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	61.9
Current Assets	15,857	Total Charges	12,836,727	Average Wages	20.77
Fixed Assets	125,440	Contract Allowance	3,053,259	23.8% Skilled Nursing	75.5%
Other Assets	0	Operating Revenue	9,783,468	76.2% Ancillary Service	24.5%
Total Assets	141,297	Operating Expense	9,837,951	100.6% Current Ratio	0.0
Current Liabilities	2,055,387	Operating Margin	-54,483	-0.6% Days to Collect	50.9
Long Term Liabilities	0	Other Income	37,090	0.4% Avg Payment Days	68.2
Total Equity	-1,914,090	Other Expense	0	0.0% Depreciation Rate	413.1%
Total Liab. and Equity	141,297	Net Profit or Loss	(17,393)	-0.2% Return on Equity	0.9%

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<b>345395 PEAK RESOURCES-CHERRYVILLE</b>		Proprietary - Corporation	
PEAK RESOURCES-CHERRYVILLE		9/30/2019 365 Days Settled	
CHERRYVILLE, NC 28021		CR Beds 127 POS Beds 0	
GASTON		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	41.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,297,861	Total Charges	10,503,169
Fixed Assets	68,389	Contract Allowance	1,625,700
Other Assets	0	Operating Revenue	8,877,469
Total Assets	1,366,250	Operating Expense	8,881,792
Current Liabilities	1,009,355	Operating Margin	-4,323
Long Term Liabilities	666,529	Other Income	1,747
Total Equity	-309,634	Other Expense	0
Total Liab. and Equity	1,366,250	Net Profit or Loss	94,703
		15.5%	Skilled Nursing 43.7%
		84.5%	Ancillary Service 26.1%
		100.0%	Current Ratio 1.3
		0.0%	Days to Collect 27.8
		0.0%	Avg Payment Days 41.5
		0.0%	Depreciation Rate 1,026.7%
		1.1%	Return on Equity -30.6%

<b>345226 PEAK RESOURCES-OUTER BANKS</b>		Proprietary - Corporation	
PEAK RESOURCES-OUTER BANKS		9/30/2019 365 Days Settled	
NAGS HEAD, NC 27959		CR Beds 126 POS Beds 0	
DARE		<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)		Occupancy Rate	70.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,272,796	Total Charges	9,411,189
Fixed Assets	181,682	Contract Allowance	1,219,617
Other Assets	4,420	Operating Revenue	8,191,572
Total Assets	1,458,898	Operating Expense	7,891,531
Current Liabilities	1,316,289	Operating Margin	300,041
Long Term Liabilities	391,356	Other Income	43,973
Total Equity	-248,747	Other Expense	0
Total Liab. and Equity	1,458,898	Net Profit or Loss	344,014
		13.0%	Skilled Nursing 76.4%
		87.0%	Ancillary Service 23.6%
		96.3%	Current Ratio 1.0
		3.7%	Days to Collect 32.7
		0.5%	Avg Payment Days 58.3
		0.0%	Depreciation Rate 230.0%
		4.2%	Return on Equity -138.3%

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<b>345537 PEAK RESOURCES-WILMINGTON, INC</b>		Proprietary - Corporation	
PEAK RESOURCES-WILMINGTON, INC		9/30/2019 242 Days Settled	
WILMINGTON, NC 28401		1/31/2019 31 Days Settled	
NEW HANOVER		CR Beds 140 POS Beds 0	
NOVITAS		<b>Key Performance Ind.</b>	
		Occupancy Rate 64.6%	
		Length of Stay 66.7	
		Average Wages 16.89	
		71.8% Skilled Nursing 92.1%	
		28.2% Ancillary Service 7.9%	
		121.7% Current Ratio 0.6	
		-21.7% Days to Collect 267.6	
		0.0% Avg Payment Days 329.8	
		0.0% Depreciation Rate 11.7%	
		-21.6% Return on Equity -2.3%	

  

Balance Sheet		Income Statement			
Current Assets	650,903	Total Charges	2,324,854		
Fixed Assets	26,378	Contract Allowance	1,668,352	71.8%	
Other Assets	102,951	Operating Revenue	656,502	28.2%	
Total Assets	780,232	Operating Expense	798,740	121.7%	
Current Liabilities	1,065,450	Operating Margin	-142,238	-21.7%	
Long Term Liabilities	-6,369,062	Other Income	136	0.0%	
Total Equity	6,083,844	Other Expense	0	0.0%	
Total Liab. and Equity	780,232	Net Profit or Loss	(142,102)	-21.6%	

<b>345537 PEAK RESOURCES-WILMINGTON, INC</b>		Proprietary - Corporation	
PEAK RESOURCES-WILMINGTON, INC		9/30/2019 242 Days Settled	
WILMINGTON, NC 28401		1/31/2019 31 Days Settled	
NEW HANOVER		CR Beds 110 POS Beds 0	
NOVITAS		<b>Key Performance Ind.</b>	
		Occupancy Rate 71.6%	
		Length of Stay 94.4	
		Average Wages 16.89	
		17.5% Skilled Nursing 78.4%	
		82.5% Ancillary Service 21.6%	
		111.9% Current Ratio 1.3	
		-11.9% Days to Collect 25.8	
		0.2% Avg Payment Days 39.3	
		0.0% Depreciation Rate 1,758.2%	
		-11.7% Return on Equity 100.0%	

  

Balance Sheet		Income Statement			
Current Assets	958,551	Total Charges	5,744,529		
Fixed Assets	36,008	Contract Allowance	1,004,502	17.5%	
Other Assets	15,591	Operating Revenue	4,740,027	82.5%	
Total Assets	1,010,150	Operating Expense	5,305,437	111.9%	
Current Liabilities	763,896	Operating Margin	-565,410	-11.9%	
Long Term Liabilities	801,000	Other Income	10,664	0.2%	
Total Equity	-554,746	Other Expense	0	0.0%	
Total Liab. and Equity	1,010,150	Net Profit or Loss	(554,746)	-11.7%	

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<b>345494 PEAK RESOURCES - GASTONIA</b>				Proprietary - Corporation	
PEAK RESOURCES - GASTONIA		9/30/2019 365 Days Settled			
GASTONIA, NC 28054		CR Beds 104 POS Beds 0			
GASTON		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	81.6%		
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	96.2
Current Assets	1,626,456	Total Charges	9,282,582	Average Wages	14.44
Fixed Assets	624,359	Contract Allowance	718,934	7.7%	Skilled Nursing 63.9%
Other Assets	0	Operating Revenue	8,563,648	92.3%	Ancillary Service 36.1%
Total Assets	2,250,815	Operating Expense	8,302,622	97.0%	Current Ratio 2.5
Current Liabilities	660,158	Operating Margin	261,026	3.0%	Days to Collect 30.8
Long Term Liabilities	0	Other Income	11,463	0.1%	Avg Payment Days 28.6
Total Equity	1,590,657	Other Expense	0	0.0%	Depreciation Rate 55.0%
Total Liab. and Equity	2,250,815	Net Profit or Loss	328,772	3.8%	Return on Equity 20.7%
<b>345337 PEAK RESOURCES - ALAMANCE, INC</b>				Proprietary - Corporation	
PEAK RESOURCES - ALAMANCE, INC		9/30/2019 365 Days Settled			
GRAHAM, NC 27253		CR Beds 120 POS Beds 0			
ALAMANCE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	94.7%		
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	52.5
Current Assets	2,257,797	Total Charges	15,698,884	Average Wages	15.06
Fixed Assets	35,346	Contract Allowance	4,124,409	26.3%	Skilled Nursing 68.2%
Other Assets	0	Operating Revenue	11,574,475	73.7%	Ancillary Service 31.8%
Total Assets	2,293,143	Operating Expense	11,371,244	98.2%	Current Ratio 2.1
Current Liabilities	1,057,507	Operating Margin	203,231	1.8%	Days to Collect 34.8
Long Term Liabilities	1,248,484	Other Income	48,812	0.4%	Avg Payment Days 33.9
Total Equity	-12,848	Other Expense	0	0.0%	Depreciation Rate 1,162.3%
Total Liab. and Equity	2,293,143	Net Profit or Loss	252,863	2.2%	Return on Equity -1,968.1%

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<b>345439 PEAK RESOURCES - BROOKSHIRE, INC</b>				Proprietary - Corporation	
PEAK RESOURCES - BROOKSHIRE, INC		7/31/2019 304 Days Settled			
HILLSBOROUGH, NC 27278		9/30/2019 61 Days Settled		CR Beds 100 POS Beds 0	
ORANGE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		84.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 66.5	
Current Assets	1,221,030	Total Charges	10,443,498	Average Wages	23.92
Fixed Assets	3,270,789	Contract Allowance	2,736,587	26.2% Skilled Nursing	62.5%
Other Assets	1,500,000	Operating Revenue	7,706,911	73.8% Ancillary Service	28.1%
Total Assets	5,991,819	Operating Expense	7,657,656	99.4% Current Ratio	1.2
Current Liabilities	1,026,988	Operating Margin	49,255	0.6% Days to Collect	48.9
Long Term Liabilities	3,501,934	Other Income	13,966	0.2% Avg Payment Days	31.0
Total Equity	1,462,897	Other Expense	0	0.0% Depreciation Rate	5.4%
Total Liab. and Equity	5,991,819	Net Profit or Loss	63,221	0.8% Return on Equity	4.3%

<b>345439 PEAK RESOURCES - BROOKSHIRE, INC</b>				Proprietary - Corporation	
PEAK RESOURCES - BROOKSHIRE, INC		7/31/2019 304 Days Settled			
HILLSBOROUGH, NC 27278		9/30/2019 61 Days Settled		CR Beds 100 POS Beds 0	
ORANGE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		15.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 48.8	
Current Assets	1,151,971	Total Charges	1,809,133	Average Wages	23.92
Fixed Assets	-150	Contract Allowance	388,805	21.5% Skilled Nursing	68.2%
Other Assets	27,701	Operating Revenue	1,420,328	78.5% Ancillary Service	21.5%
Total Assets	1,179,522	Operating Expense	1,480,697	104.3% Current Ratio	1.0
Current Liabilities	1,133,031	Operating Margin	-60,369	-4.3% Days to Collect	163.6
Long Term Liabilities	105,000	Other Income	860	0.1% Avg Payment Days	270.3
Total Equity	-58,509	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	1,179,522	Net Profit or Loss	(59,509)	-4.2% Return on Equity	101.7%

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<b>345013 PEAK RESOURCES - CHARLOTTE</b>				Proprietary - Corporation	
PEAK RESOURCES - CHARLOTTE		9/30/2019 365 Days Settled			
CHARLOTTE, NC 28205		CR Beds 142 POS Beds 0			
MECKLENBURG		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		90.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 94.9	
Current Assets	2,005,880	Total Charges	13,688,396	Average Wages	14.06
Fixed Assets	77,207	Contract Allowance	2,051,736	15.0% Skilled Nursing	79.3%
Other Assets	0	Operating Revenue	11,636,660	85.0% Ancillary Service	20.7%
Total Assets	2,083,087	Operating Expense	11,502,281	98.8% Current Ratio	1.9
Current Liabilities	1,083,869	Operating Margin	134,379	1.2% Days to Collect	27.8
Long Term Liabilities	835,880	Other Income	60,983	0.5% Avg Payment Days	33.8
Total Equity	163,338	Other Expense	0	0.0% Depreciation Rate	885.5%
Total Liab. and Equity	2,083,087	Net Profit or Loss	195,362	1.7% Return on Equity	119.6%

  

<b>345429 PEAK RESOURCES - PINELAKE</b>				Proprietary - Corporation	
PEAK RESOURCES - PINELAKE		9/30/2019 365 Days Settled			
CARTHAGE, NC 28327		CR Beds 110 POS Beds 0			
MOORE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		87.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 102.1	
Current Assets	1,556,604	Total Charges	9,061,409	Average Wages	13.32
Fixed Assets	746,891	Contract Allowance	545,397	6.0% Skilled Nursing	69.4%
Other Assets	12,116	Operating Revenue	8,516,012	94.0% Ancillary Service	23.2%
Total Assets	2,315,611	Operating Expense	8,113,721	95.3% Current Ratio	2.1
Current Liabilities	736,133	Operating Margin	402,291	4.7% Days to Collect	27.6
Long Term Liabilities	0	Other Income	76,064	0.9% Avg Payment Days	33.1
Total Equity	1,579,478	Other Expense	0	0.0% Depreciation Rate	69.3%
Total Liab. and Equity	2,315,611	Net Profit or Loss	478,355	5.6% Return on Equity	30.3%

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<b>345229 PEAK RESOURCES - SHELBY</b>				Proprietary - Corporation	
PEAK RESOURCES - SHELBY		9/30/2019 365 Days Settled			
SHELBY, NC 28150		CR Beds 100 POS Beds 0			
CLEVELAND		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	89.2%		
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	111.9
Current Assets	1,529,636	Total Charges	8,828,146	Average Wages	14.32
Fixed Assets	339,061	Contract Allowance	723,900	8.2%	Skilled Nursing
Other Assets	0	Operating Revenue	8,104,246	91.8%	Ancillary Service
Total Assets	1,868,697	Operating Expense	7,572,481	93.4%	Current Ratio
Current Liabilities	592,532	Operating Margin	531,765	6.6%	Days to Collect
Long Term Liabilities	0	Other Income	98,951	1.2%	Avg Payment Days
Total Equity	1,276,165	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,868,697	Net Profit or Loss	630,716	7.8%	Return on Equity
<b>345418 PELICAN HEALTH AT ASHEVILLE</b>				Proprietary - Corporation	
PELICAN HEALTH AT ASHEVILLE		12/31/2019 275 Days Settled			
SWANNANOVA, NC 28778		3/31/2019 90 Days Settled			
BUNCOMBE		CR Beds 106 POS Beds 0			
BLUE CROSS (NORTH CAROLINA)		<b>Key Performance Ind.</b>			
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate	85.9%
Current Assets	1,374,436	Total Charges	3,425,920	Length of Stay	128.0
Fixed Assets	26,931	Contract Allowance	1,529,713	Average Wages	21.66
Other Assets	-1,546	Operating Revenue	1,896,207	44.7%	Skilled Nursing
Total Assets	1,399,821	Operating Expense	1,917,858	55.3%	Ancillary Service
Current Liabilities	892,554	Operating Margin	-21,651	101.1%	Current Ratio
Long Term Liabilities	1,054,222	Other Income	18,811	-1.1%	Days to Collect
Total Equity	-546,955	Other Expense	0	1.0%	Avg Payment Days
Total Liab. and Equity	1,399,821	Net Profit or Loss	(2,840)	0.0%	Depreciation Rate
				-0.1%	Return on Equity

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<b>345418 PELICAN HEALTH AT ASHEVILLE</b>				Proprietary - Corporation	
PELICAN HEALTH AT ASHEVILLE		12/31/2019 275 Days Settled			
SWANNANOVA, NC 28778		3/31/2019 90 Days Settled		CR Beds 106    POS Beds 0	
BUNCOMBE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		84.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    133.2	
Current Assets	2,166,653	Total Charges	6,113,363	Average Wages    21.66	
Fixed Assets	203,779	Contract Allowance	357,571	5.8%	Skilled Nursing    91.4%
Other Assets	10,743	Operating Revenue	5,755,792	94.2%	Ancillary Service    8.6%
Total Assets	2,381,175	Operating Expense	5,402,668	93.9%	Current Ratio    1.1
Current Liabilities	2,025,468	Operating Margin	353,124	6.1%	Days to Collect    108.4
Long Term Liabilities	0	Other Income	2,583	0.0%	Avg Payment Days    132.3
Total Equity	355,707	Other Expense	0	0.0%	Depreciation Rate    287.2%
Total Liab. and Equity	2,381,175	Net Profit or Loss	355,707	6.2%	Return on Equity    100.0%
<b>345201 PELICAN HEALTH AT CHARLOTTE</b>				Proprietary - Corporation	
PELICAN HEALTH AT CHARLOTTE		12/31/2019 245 Days Settled			
CHARLOTTE, NC 28204		4/30/2019 120 Days Settled		CR Beds 120    POS Beds 0	
MECKLENBURG		<b>Key Performance Ind.</b>			
Noridian (CA)		Occupancy Rate		89.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    121.0	
Current Assets	1,699,177	Total Charges	6,179,935	Average Wages    13.71	
Fixed Assets	224,754	Contract Allowance	510,880	8.3%	Skilled Nursing    87.6%
Other Assets	102,801	Operating Revenue	5,669,055	91.7%	Ancillary Service    12.4%
Total Assets	2,026,732	Operating Expense	5,813,826	102.6%	Current Ratio    0.8
Current Liabilities	2,156,440	Operating Margin	-144,771	-2.6%	Days to Collect    83.4
Long Term Liabilities	0	Other Income	15,063	0.3%	Avg Payment Days    129.4
Total Equity	-129,708	Other Expense	0	0.0%	Depreciation Rate    517.9%
Total Liab. and Equity	2,026,732	Net Profit or Loss	(129,708)	-2.3%	Return on Equity    100.0%

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<b>345201 PELICAN HEALTH AT CHARLOTTE</b>		Proprietary - Corporation	
PELICAN HEALTH AT CHARLOTTE		12/31/2019 245 Days Settled	
CHARLOTTE, NC 28204		4/30/2019 120 Days Settled	
MECKLENBURG		CR Beds 120 POS Beds 0	
Noridian (CA)		<b>Key Performance Ind.</b>	
		Occupancy Rate 94.2%	
		Length of Stay 159.5	
		Average Wages 13.71	
		7.9% Skilled Nursing 88.1%	
		92.1% Ancillary Service 11.9%	
		109.0% Current Ratio 0.2	
		-9.0% Days to Collect 146.2	
		2.8% Avg Payment Days 734.0	
		0.0% Depreciation Rate 52.3%	
		-6.2% Return on Equity 4.6%	
<hr/>			
<b>345344 PELICAN HEALTH HENDERSON LLC</b>		Proprietary - Partnership	
PELICAN HEALTH HENDERSON LLC		12/31/2019 214 Days Settled	
HENDERSON, NC 27536		5/31/2019 151 Days Settled	
VANCE		CR Beds 78 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		<b>Key Performance Ind.</b>	
		Occupancy Rate 94.5%	
		Length of Stay 116.0	
		Average Wages 15.34	
		29.5% Skilled Nursing 74.6%	
		70.5% Ancillary Service 25.4%	
		125.5% Current Ratio 0.8	
		-25.5% Days to Collect 174.2	
		0.0% Avg Payment Days 90.6	
		0.0% Depreciation Rate 136.2%	
		-25.5% Return on Equity -71.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345344 PELICAN HEALTH HENDERSON LLC</b>		Proprietary - Partnership	
PELICAN HEALTH HENDERSON LLC	12/31/2019	214 Days Settled	
HENDERSON, NC 27536	5/31/2019	151 Days Settled	CR Beds 78    POS Beds 0
VANCE	<b>Key Performance Ind.</b>		
WISCONSIN PHYSICIANS SERVICE	Occupancy Rate		90.4%
	Length of Stay		164.0
	Average Wages		15.34
	7.9%	Skilled Nursing	84.5%
	92.1%	Ancillary Service	15.5%
	95.6%	Current Ratio	1.0
	4.4%	Days to Collect	61.3
	0.0%	Avg Payment Days	105.8
	0.0%	Depreciation Rate	382.2%
	4.5%	Return on Equity	100.0%

  

<b>345409 PEMBROKE CENTER</b>		Proprietary - Corporation	
PEMBROKE CENTER	12/31/2019	365 Days Settled	
PEMBROKE, NC 28372			CR Beds 84    POS Beds 0
ROBESON	<b>Key Performance Ind.</b>		
BLUE CROSS (TEXAS)	Occupancy Rate		83.7%
	Length of Stay		127.6
	Average Wages		17.61
	32.6%	Skilled Nursing	80.2%
	67.4%	Ancillary Service	19.8%
	89.4%	Current Ratio	1.8
	10.6%	Days to Collect	43.1
	0.0%	Avg Payment Days	16.4
	0.0%	Depreciation Rate	35.0%
	10.6%	Return on Equity	100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345111 PENICK VILLAGE</b>				Nonprofit - Church	
PENICK VILLAGE		9/30/2019 365 Days Settled			
SOUTHERN PINES, NC 28387				CR Beds 50	POS Beds 0
MOORE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	427.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	443.3
Current Assets	3,896,943	Total Charges	14,155,495	Average Wages	21.56
Fixed Assets	39,823,497	Contract Allowance	1,792,210	12.7%	Skilled Nursing 34.2%
Other Assets	10,796,868	Operating Revenue	12,363,285	87.3%	Ancillary Service 8.4%
Total Assets	<u>54,517,308</u>	Operating Expense	17,579,206	142.2%	Current Ratio 0.1
Current Liabilities	28,026,265	Operating Margin	-5,215,921	-42.2%	Days to Collect 18.4
Long Term Liabilities	17,863,716	Other Income	5,835,950	47.2%	Avg Payment Days 43.8
Total Equity	<u>8,627,327</u>	Other Expense	0	0.0%	Depreciation Rate 4.9%
Total Liab. and Equity	<u>54,517,308</u>	Net Profit or Loss	620,029	5.0%	Return on Equity 7.2%
<b>345530 PENN NURSING CENTER</b>				Nonprofit - Other	
PENN NURSING CENTER		9/30/2019 365 Days Settled			
REIDSVILLE, NC 27320				CR Beds 92	POS Beds 0
ROCKINGHAM				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	93.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	165.0
Current Assets	0	Total Charges	10,757,434	Average Wages	19.97
Fixed Assets	0	Contract Allowance	3,893,422	36.2%	Skilled Nursing 68.1%
Other Assets	0	Operating Revenue	6,864,012	63.8%	Ancillary Service 26.6%
Total Assets	<u>0</u>	Operating Expense	7,461,773	108.7%	Current Ratio
Current Liabilities	0	Operating Margin	-597,761	-8.7%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	113,261	1.7%	Avg Payment Days 0.0
Total Equity	<u>-638,822</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>-638,822</u>	Net Profit or Loss	(484,500)	-7.1%	Return on Equity 75.8%

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<b>345053 PETTIGREW REHABILITATION CENTER</b>				Proprietary - Corporation	
PETTIGREW REHABILITATION CENTER      12/31/2019 365 Days Settled					
DURHAM, NC 27705				CR Beds 96    POS Beds 0	
DURHAM				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate      85.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      91.5	
Current Assets	1,041,427	Total Charges	10,342,628	Average Wages      21.93	
Fixed Assets	147,391	Contract Allowance	2,355,928	22.8% Skilled Nursing      72.8%	
Other Assets	228,181	Operating Revenue	7,986,700	77.2% Ancillary Service      27.2%	
Total Assets	<u>1,416,999</u>	Operating Expense	7,608,067	95.3% Current Ratio      2.3	
Current Liabilities	457,058	Operating Margin	378,633	4.7% Days to Collect      58.5	
Long Term Liabilities	252,280	Other Income	2,564	0.0% Avg Payment Days      21.9	
Total Equity	707,661	Other Expense	0	0.0% Depreciation Rate      282.8%	
Total Liab. and Equity	<u>1,416,999</u>	Net Profit or Loss	<u>381,197</u>	4.8% Return on Equity      53.9%	
<b>345310 PIEDMONT CROSSING</b>				Nonprofit - Church	
PIEDMONT CROSSING      9/30/2019 365 Days Settled					
THOMASVILLE, NC 27360				CR Beds 134    POS Beds 0	
DAVIDSON				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate      82.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      172.5	
Current Assets	558,991	Total Charges	21,114,552	Average Wages      19.23	
Fixed Assets	11,566,833	Contract Allowance	3,226,160	15.3% Skilled Nursing      45.4%	
Other Assets	1,842,911	Operating Revenue	17,888,392	84.7% Ancillary Service      21.9%	
Total Assets	<u>13,968,735</u>	Operating Expense	17,835,052	99.7% Current Ratio      0.2	
Current Liabilities	2,613,423	Operating Margin	53,340	0.3% Days to Collect      14.3	
Long Term Liabilities	31,240,515	Other Income	343,174	1.9% Avg Payment Days      30.3	
Total Equity	-19,885,203	Other Expense	0	0.0% Depreciation Rate      5.3%	
Total Liab. and Equity	<u>13,968,735</u>	Net Profit or Loss	<u>396,514</u>	2.2% Return on Equity      -2.0%	

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<b>345144 PINE RIDGE HEALTH AND REHABILITATION CENTER</b>				Proprietary - Corporation	
PINE RIDGE HEALTH AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
THOMASVILLE, NC 27360				CR Beds 154    POS Beds 0	
DAVIDSON				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	78.6%
				Length of Stay	233.9
				Average Wages	15.79
				Skilled Nursing	87.0%
				Ancillary Service	11.7%
				Current Ratio	5.0
				Days to Collect	142.0
				Avg Payment Days	23.3
				Depreciation Rate	76.7%
				Return on Equity	-68.6%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	3,257,186	Total Charges	11,145,288		
Fixed Assets	73,122	Contract Allowance	2,985,261	26.8%	
Other Assets	0	Operating Revenue	8,160,027	73.2%	
Total Assets	<u>3,330,308</u>	Operating Expense	10,320,689	126.5%	
Current Liabilities	650,065	Operating Margin	-2,160,662	-26.5%	
Long Term Liabilities	0	Other Income	320,733	3.9%	
Total Equity	<u>2,680,243</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>3,330,308</u>	Net Profit or Loss	<u>(1,839,929)</u>	-22.5%	

<b>345370 PINEHURST HEALTHCARE &amp; REHAB</b>				Proprietary - Corporation	
PINEHURST HEALTHCARE & REHAB		9/30/2019 365 Days Settled			
PINEHURST, NC 28374				CR Beds 144    POS Beds 0	
MOORE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	56.4%
				Length of Stay	94.8
				Average Wages	16.80
				Skilled Nursing	68.1%
				Ancillary Service	32.5%
				Current Ratio	3.3
				Days to Collect	68.1
				Avg Payment Days	24.9
				Depreciation Rate	6.3%
				Return on Equity	17.8%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,405,435	Total Charges	7,756,292		
Fixed Assets	1,405,499	Contract Allowance	935,302	12.1%	
Other Assets	4,364	Operating Revenue	6,820,990	87.9%	
Total Assets	<u>2,815,298</u>	Operating Expense	6,950,615	101.9%	
Current Liabilities	421,024	Operating Margin	-129,625	-1.9%	
Long Term Liabilities	3,101,395	Other Income	3,827	0.1%	
Total Equity	<u>-707,121</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,815,298</u>	Net Profit or Loss	<u>(125,798)</u>	-1.8%	

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<b>345415 PINEVILLE REHABILITATION AND LIVING CTR</b>				Proprietary - Partnership	
PINEVILLE REHABILITATION AND LIVING CTR				12/31/2019 365 Days Settled	
PINEVILLE, NC 28134				CR Beds 106 POS Beds 0	
MECKLENBURG				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate	71.0%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	2,533,502	Total Charges	10,444,370	Length of Stay	65.3
Fixed Assets	1,530,994	Contract Allowance	1,477,052	Average Wages	21.83
Other Assets	186,892	Operating Revenue	8,967,318	14.1% Skilled Nursing	82.3%
Total Assets	4,251,388	Operating Expense	8,601,064	85.9% Ancillary Service	17.7%
Current Liabilities	1,842,866	Operating Margin	366,254	95.9% Current Ratio	1.4
Long Term Liabilities	0	Other Income	1,265	4.1% Days to Collect	80.2
Total Equity	2,408,522	Other Expense	0	0.0% Avg Payment Days	44.6
Total Liab. and Equity	4,251,388	Net Profit or Loss	367,519	0.0% Depreciation Rate	50.5%
				4.1% Return on Equity	15.3%

<b>345354 PINEY GROVE NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
PINEY GROVE NURSING AND REHABILITATION CENTER				9/30/2019 365 Days Settled	
KERNERSVILLE, NC 27284				CR Beds 92 POS Beds 0	
FORSYTH				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	82.3%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	-298,466	Total Charges	7,467,820	Length of Stay	162.6
Fixed Assets	28,947	Contract Allowance	1,254,572	Average Wages	17.69
Other Assets	0	Operating Revenue	6,213,248	16.8% Skilled Nursing	74.7%
Total Assets	-269,519	Operating Expense	7,932,960	83.2% Ancillary Service	25.3%
Current Liabilities	172,673	Operating Margin	-1,719,712	127.7% Current Ratio	(1.7)
Long Term Liabilities	10	Other Income	153,855	-27.7% Days to Collect	(18.9)
Total Equity	-442,202	Other Expense	0	2.5% Avg Payment Days	8.1
Total Liab. and Equity	-269,519	Net Profit or Loss	(1,565,857)	0.0% Depreciation Rate	71.2%
				-25.2% Return on Equity	354.1%

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<b>345393 PISGAH MANOR HEALTH CARE CENTER</b>				Proprietary - Corporation	
PISGAH MANOR HEALTH CARE CENTER      9/30/2019 365 Days Settled					
CANDLER, NC 28715				CR Beds 118    POS Beds 0	
BUNCOMBE				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate      92.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      86.9	
Current Assets	3,021,097	Total Charges	14,296,091	Average Wages      19.78	
Fixed Assets	1,223,767	Contract Allowance	3,320,605	23.2%	Skilled Nursing      75.1%
Other Assets	0	Operating Revenue	10,975,486	76.8%	Ancillary Service    24.9%
Total Assets	<u>4,244,864</u>	Operating Expense	<u>13,580,727</u>	123.7%	Current Ratio      0.7
Current Liabilities	4,520,254	Operating Margin	-2,605,241	-23.7%	Days to Collect      47.2
Long Term Liabilities	104,800	Other Income	2,373,993	21.6%	Avg Payment Days    111.3
Total Equity	<u>-380,190</u>	Other Expense	0	0.0%	Depreciation Rate    108.1%
Total Liab. and Equity	<u>4,244,864</u>	Net Profit or Loss	<u>(231,248)</u>	-2.1%	Return on Equity      60.8%
<b>345185 PREMIER LIVING AND REHAB CENTER</b>				Proprietary - Other	
PREMIER LIVING AND REHAB CENTER      9/30/2019 365 Days Settled					
LAKE WACCAMAW, NC 28450				CR Beds 142    POS Beds 0	
COLUMBUS				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate      55.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      190.7	
Current Assets	1,265,491	Total Charges	6,440,292	Average Wages      15.60	
Fixed Assets	112,332	Contract Allowance	1,252,068	19.4%	Skilled Nursing      72.6%
Other Assets	0	Operating Revenue	5,188,224	80.6%	Ancillary Service    25.5%
Total Assets	<u>1,377,823</u>	Operating Expense	<u>6,089,071</u>	117.4%	Current Ratio      3.1
Current Liabilities	407,540	Operating Margin	-900,847	-17.4%	Days to Collect      51.4
Long Term Liabilities	132,454	Other Income	1,541,460	29.7%	Avg Payment Days    22.4
Total Equity	<u>837,829</u>	Other Expense	0	0.0%	Depreciation Rate    106.2%
Total Liab. and Equity	<u>1,377,823</u>	Net Profit or Loss	<u>640,613</u>	12.3%	Return on Equity      76.5%

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<b>345217 PREMIER NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
PREMIER NURSING AND REHABILITATION CENTER 9/30/2019 365 Days Settled					
JACKSONVILLE, NC 28546				CR Beds 246 POS Beds 0	
ONSLOW				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	59.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	91.8
Current Assets	6,378,425	Total Charges	16,687,098	Average Wages	19.09
Fixed Assets	148,058	Contract Allowance	3,741,955	22.4%	Skilled Nursing 77.0%
Other Assets	0	Operating Revenue	12,945,143	77.6%	Ancillary Service 22.5%
Total Assets	6,526,483	Operating Expense	13,085,637	101.1%	Current Ratio 14.0
Current Liabilities	456,916	Operating Margin	-140,494	-1.1%	Days to Collect 178.8
Long Term Liabilities	0	Other Income	281,213	2.2%	Avg Payment Days 13.2
Total Equity	6,069,567	Other Expense	0	0.0%	Depreciation Rate 63.0%
Total Liab. and Equity	6,526,483	Net Profit or Loss	140,719	1.1%	Return on Equity 2.3%

<b>345510 PRODIGY TRANSITIONAL REHAB</b>				Proprietary - Corporation	
PRODIGY TRANSITIONAL REHAB 9/30/2019 365 Days Settled					
TARBORO, NC 27886				CR Beds 118 POS Beds 0	
EDGECOMBE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	91.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	157.4
Current Assets	968,015	Total Charges	10,559,000	Average Wages	19.28
Fixed Assets	29,684	Contract Allowance	1,090,826	10.3%	Skilled Nursing 72.7%
Other Assets	0	Operating Revenue	9,468,174	89.7%	Ancillary Service 27.3%
Total Assets	997,699	Operating Expense	9,207,763	97.2%	Current Ratio 0.5
Current Liabilities	1,885,124	Operating Margin	260,411	2.8%	Days to Collect 26.7
Long Term Liabilities	0	Other Income	6,723	0.1%	Avg Payment Days 42.4
Total Equity	-887,425	Other Expense	0	0.0%	Depreciation Rate 177.7%
Total Liab. and Equity	997,699	Net Profit or Loss	267,134	2.8%	Return on Equity -30.1%

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<b>345551 PRUITTHEALTH-CAROLINA POINT</b>		Proprietary - Other	
PRUITTHEALTH-CAROLINA POINT		6/30/2019 365 Days Reopened	
DURHAM, NC 27705		CR Beds 140    POS Beds 0	
DURHAM		<b>Key Performance Ind.</b>	
CAHABA		Occupancy Rate	90.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-16,382,225	Total Charges	13,013,160
Fixed Assets	572,107	Contract Allowance	2,598,011
Other Assets	12,110	Operating Revenue	10,415,149
Total Assets	<u>-15,798,008</u>	Operating Expense	12,589,020
Current Liabilities	1,241,651	Operating Margin	-2,173,871
Long Term Liabilities	0	Other Income	4,732
Total Equity	<u>-17,039,659</u>	Other Expense	0
Total Liab. and Equity	<u>-15,798,008</u>	Net Profit or Loss	<u>(2,169,139)</u>
		20.0%	Skilled Nursing 78.0%
		80.0%	Ancillary Service 22.0%
		120.9%	Current Ratio (13.2)
		-20.9%	Days to Collect (576.9)
		0.0%	Avg Payment Days 30.3
		0.0%	Depreciation Rate 39.7%
		-20.8%	Return on Equity 12.7%

<b>345061 PRUITTHEALTH-DURHAM</b>		Proprietary - Other	
PRUITTHEALTH-DURHAM		6/30/2019 365 Days Settled	
DURHAM, NC 27705		CR Beds 125    POS Beds 0	
DURHAM		<b>Key Performance Ind.</b>	
BLUE CROSS (GEORGIA)		Occupancy Rate	91.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-25,789,183	Total Charges	14,824,754
Fixed Assets	4,407,117	Contract Allowance	4,371,364
Other Assets	0	Operating Revenue	10,453,390
Total Assets	<u>-21,382,066</u>	Operating Expense	12,758,509
Current Liabilities	974,632	Operating Margin	-2,305,119
Long Term Liabilities	0	Other Income	16,110
Total Equity	<u>-22,356,698</u>	Other Expense	0
Total Liab. and Equity	<u>-21,382,066</u>	Net Profit or Loss	<u>(2,289,009)</u>
		29.5%	Skilled Nursing 74.6%
		70.5%	Ancillary Service 25.4%
		122.1%	Current Ratio (26.5)
		-22.1%	Days to Collect (901.2)
		0.2%	Avg Payment Days 24.1
		0.0%	Depreciation Rate 13.6%
		-21.9%	Return on Equity 10.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345124 PRUITTHEALTH-ELKIN</b>				Proprietary - Other	
PRUITTHEALTH-ELKIN		6/30/2019 365 Days Settled			
ELKIN, NC 28621				CR Beds 100    POS Beds 0	
SURRY				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            95.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                83.1	
Current Assets	957,079	Total Charges	12,521,417	Average Wages                18.62	
Fixed Assets	912,817	Contract Allowance	2,649,306	21.2%	Skilled Nursing                64.5%
Other Assets	0	Operating Revenue	9,872,111	78.8%	Ancillary Service              35.5%
Total Assets	1,869,896	Operating Expense	10,905,522	110.5%	Current Ratio                    1.2
Current Liabilities	816,160	Operating Margin	-1,033,411	-10.5%	Days to Collect                 35.0
Long Term Liabilities	0	Other Income	21,028	0.2%	Avg Payment Days             26.4
Total Equity	1,053,736	Other Expense	0	0.0%	Depreciation Rate              40.9%
Total Liab. and Equity	1,869,896	Net Profit or Loss	(1,012,383)	-10.3%	Return on Equity                -96.1%
<b>345105 PRUITTHEALTH-HIGH POINT</b>				Proprietary - Other	
PRUITTHEALTH-HIGH POINT		6/30/2019 365 Days Settled			
HIGH POINT, NC 27265				CR Beds 100    POS Beds 0	
FORSYTH				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate                85.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                146.4	
Current Assets	-24,073,057	Total Charges	8,715,784	Average Wages                20.41	
Fixed Assets	1,704,990	Contract Allowance	2,176,855	25.0%	Skilled Nursing                82.7%
Other Assets	0	Operating Revenue	6,538,929	75.0%	Ancillary Service              17.3%
Total Assets	-22,368,067	Operating Expense	8,233,527	125.9%	Current Ratio                    (36.6)
Current Liabilities	658,034	Operating Margin	-1,694,598	-25.9%	Days to Collect                 (1,345.2)
Long Term Liabilities	0	Other Income	2,794	0.0%	Avg Payment Days             27.1
Total Equity	-23,026,101	Other Expense	0	0.0%	Depreciation Rate              31.8%
Total Liab. and Equity	-22,368,067	Net Profit or Loss	(1,691,804)	-25.9%	Return on Equity                7.3%

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<b>345357 PRUITTHEALTH-NEUSE</b>				Proprietary - Other	
PRUITTHEALTH-NEUSE		6/30/2019 365 Days Settled			
NEW BERN, NC 28560		CR Beds 110    POS Beds 0			
CRAVEN		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		88.4%	
		Length of Stay		80.6	
		Average Wages		19.70	
		29.4%		Skilled Nursing    79.6%	
		70.6%		Ancillary Service    20.4%	
		105.1%		Current Ratio    1.7	
		-5.1%		Days to Collect    56.2	
		0.0%		Avg Payment Days    25.7	
		0.0%		Depreciation Rate    46.7%	
		-5.1%		Return on Equity    -45.4%	
<hr/>					
<b>345538 PRUITTHEALTH-RALEIGH</b>				Proprietary - Other	
PRUITTHEALTH-RALEIGH		6/30/2019 365 Days Settled			
RALEIGH, NC 27603		CR Beds 150    POS Beds 0			
WAKE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		93.4%	
		Length of Stay		62.0	
		Average Wages		20.30	
		25.7%		Skilled Nursing    65.5%	
		74.3%		Ancillary Service    34.5%	
		107.8%		Current Ratio    (7.7)	
		-7.8%		Days to Collect    (212.0)	
		0.3%		Avg Payment Days    23.1	
		0.0%		Depreciation Rate    32.6%	
		-7.6%		Return on Equity    12.9%	
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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345378 PRUITTHEALTH-ROCKINGHAM</b>				Proprietary - Other	
PRUITTHEALTH-ROCKINGHAM		6/30/2019 365 Days Settled			
ROCKINGHAM, NC 28379		CR Beds 120 POS Beds 0			
RICHMOND		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate	73.0%		
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	104.8
Current Assets	-1,575,523	Total Charges	9,280,653	Average Wages	18.45
Fixed Assets	684,899	Contract Allowance	2,365,486	25.5% Skilled Nursing	78.5%
Other Assets	3,387	Operating Revenue	6,915,167	74.5% Ancillary Service	21.5%
Total Assets	-887,237	Operating Expense	7,455,113	107.8% Current Ratio	(1.8)
Current Liabilities	881,954	Operating Margin	-539,946	-7.8% Days to Collect	(85.1)
Long Term Liabilities	0	Other Income	2,256	0.0% Avg Payment Days	41.2
Total Equity	-1,769,191	Other Expense	0	0.0% Depreciation Rate	36.1%
Total Liab. and Equity	-887,237	Net Profit or Loss	(537,690)	-7.8% Return on Equity	30.4%

  

<b>345182 PRUITTHEALTH-SEALEVEL</b>				Proprietary - Other	
PRUITTHEALTH-SEALEVEL		6/30/2019 365 Days Settled			
SEALEVEL, NC 28577		CR Beds 104 POS Beds 0			
CARTERET		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	54.2%		
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	158.3
Current Assets	-10,136,961	Total Charges	5,342,089	Average Wages	18.87
Fixed Assets	245,820	Contract Allowance	681,409	12.8% Skilled Nursing	68.2%
Other Assets	2,090,000	Operating Revenue	4,660,680	87.2% Ancillary Service	31.8%
Total Assets	-7,801,141	Operating Expense	5,545,428	119.0% Current Ratio	(18.4)
Current Liabilities	551,051	Operating Margin	-884,748	-19.0% Days to Collect	(795.4)
Long Term Liabilities	0	Other Income	6,007	0.1% Avg Payment Days	35.4
Total Equity	-8,352,192	Other Expense	0	0.0% Depreciation Rate	18.9%
Total Liab. and Equity	-7,801,141	Net Profit or Loss	(878,741)	-18.9% Return on Equity	10.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345515 PRUITTHEALTH-TOWN CENTER</b>				Proprietary - Other	
PRUITTHEALTH-TOWN CENTER		6/30/2019 365 Days Settled			
HARRISBURG, NC 28075		CR Beds 70 POS Beds 0			
CABARRUS		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	94.8%		
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	40.9
Current Assets	1,212,543	Total Charges	11,227,510	Average Wages	20.78
Fixed Assets	472,300	Contract Allowance	2,532,183	22.6%	Skilled Nursing 55.4%
Other Assets	259	Operating Revenue	8,695,327	77.4%	Ancillary Service 44.6%
Total Assets	1,685,102	Operating Expense	8,331,772	95.8%	Current Ratio 2.3
Current Liabilities	530,895	Operating Margin	363,555	4.2%	Days to Collect 50.7
Long Term Liabilities	0	Other Income	5,878	0.1%	Avg Payment Days 21.5
Total Equity	1,154,207	Other Expense	0	0.0%	Depreciation Rate 35.6%
Total Liab. and Equity	1,685,102	Net Profit or Loss	369,433	4.2%	Return on Equity 32.0%

<b>345371 PRUITTHEALTH-TRENT</b>				Proprietary - Other	
PRUITTHEALTH-TRENT		6/30/2019 365 Days Settled			
NEW BERN, NC 28560		CR Beds 116 POS Beds 0			
CRAVEN		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	85.3%		
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	123.7
Current Assets	-15,343,536	Total Charges	11,634,591	Average Wages	19.96
Fixed Assets	498,372	Contract Allowance	3,647,305	31.3%	Skilled Nursing 83.4%
Other Assets	0	Operating Revenue	7,987,286	68.7%	Ancillary Service 16.6%
Total Assets	-14,845,164	Operating Expense	9,204,319	115.2%	Current Ratio (19.1)
Current Liabilities	803,605	Operating Margin	-1,217,033	-15.2%	Days to Collect (702.2)
Long Term Liabilities	0	Other Income	4,090	0.1%	Avg Payment Days 30.1
Total Equity	-15,648,769	Other Expense	0	0.0%	Depreciation Rate 19.2%
Total Liab. and Equity	-14,845,164	Net Profit or Loss	(1,212,943)	-15.2%	Return on Equity 7.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345566 PRUITTHEALTH-UNION POINTE</b>		Proprietary - Other	
PRUITTHEALTH-UNION POINTE		6/30/2019 365 Days Settled	
MONROE, NC 28110		CR Beds 90    POS Beds 0	
UNION		<b>Key Performance Ind.</b>	
PALMETTO GBA (SC)		Occupancy Rate            93.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-6,162,188	Total Charges	12,996,416
Fixed Assets	182,929	Contract Allowance	2,212,070
Other Assets	0	Operating Revenue	10,784,346
Total Assets	<u>-5,979,259</u>	Operating Expense	11,748,825
Current Liabilities	713,563	Operating Margin	-964,479
Long Term Liabilities	0	Other Income	9,089
Total Equity	<u>-6,692,822</u>	Other Expense	0
Total Liab. and Equity	<u>-5,979,259</u>	Net Profit or Loss	<u>(955,390)</u>
		17.0%	Skilled Nursing            57.8%
		83.0%	Ancillary Service        42.2%
		108.9%	Current Ratio            (8.6)
		-8.9%	Days to Collect        (209.4)
		0.1%	Avg Payment Days        21.6
		0.0%	Depreciation Rate       452.6%
		-8.9%	Return on Equity        14.3%

<b>345384 PRUITTHEATH-FARMVILLE</b>		Proprietary - Other	
PRUITTHEATH-FARMVILLE		6/30/2019 365 Days Settled	
FARMVILLE, NC 27828		CR Beds 56    POS Beds 0	
PITT		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate            91.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-2,148,418	Total Charges	5,960,600
Fixed Assets	275,236	Contract Allowance	1,180,540
Other Assets	0	Operating Revenue	4,780,060
Total Assets	<u>-1,873,182</u>	Operating Expense	4,786,951
Current Liabilities	497,235	Operating Margin	-6,891
Long Term Liabilities	0	Other Income	472
Total Equity	<u>-2,370,417</u>	Other Expense	0
Total Liab. and Equity	<u>-1,873,182</u>	Net Profit or Loss	<u>(6,419)</u>
		19.8%	Skilled Nursing            72.0%
		80.2%	Ancillary Service        28.0%
		100.1%	Current Ratio            (4.3)
		-0.1%	Days to Collect        (165.6)
		0.0%	Avg Payment Days        36.4
		0.0%	Depreciation Rate       32.5%
		-0.1%	Return on Equity        0.3%

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345049 RALEIGH REHABILITATION CENTER				Proprietary - Corporation	
RALEIGH REHABILITATION CENTER		12/31/2019 365 Days Settled			
RALEIGH, NC 27605		CR Beds 157 POS Beds 0			
WAKE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		71.3%	
		Length of Stay		106.7	
		Average Wages		22.95	
		Skilled Nursing		74.4%	
		Ancillary Service		25.6%	
		Current Ratio		(0.3)	
		Days to Collect		49.6	
		Avg Payment Days		22.8	
		Depreciation Rate		517.5%	
		Return on Equity		431.6%	
Balance Sheet		Income Statement			
Current Assets	-231,084	Total Charges	12,810,420		
Fixed Assets	206,589	Contract Allowance	2,931,801	22.9%	
Other Assets	627,836	Operating Revenue	9,878,619	77.1%	
Total Assets	603,341	Operating Expense	12,284,638	124.4%	
Current Liabilities	840,180	Operating Margin	-2,406,019	-24.4%	
Long Term Liabilities	318,593	Other Income	8,781	0.1%	
Total Equity	-555,432	Other Expense	0	0.0%	
Total Liab. and Equity	603,341	Net Profit or Loss	(2,397,238)	-24.3%	
345356 RICH SQUARE NURSING & REHAB				Proprietary - Partnership	
RICH SQUARE NURSING & REHAB		12/31/2019 365 Days Settled			
RICH SQUARE, NC 27869		CR Beds 69 POS Beds 0			
NORTHAMPTON		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		86.9%	
		Length of Stay		87.9	
		Average Wages		16.92	
		Skilled Nursing		60.0%	
		Ancillary Service		40.0%	
		Current Ratio		2.1	
		Days to Collect		50.2	
		Avg Payment Days		44.8	
		Depreciation Rate		252.2%	
		Return on Equity		80.3%	
Balance Sheet		Income Statement			
Current Assets	1,711,267	Total Charges	8,813,467		
Fixed Assets	184,343	Contract Allowance	1,615,652	18.3%	
Other Assets	0	Operating Revenue	7,197,815	81.7%	
Total Assets	1,895,610	Operating Expense	6,393,218	88.8%	
Current Liabilities	802,790	Operating Margin	804,597	11.2%	
Long Term Liabilities	29,777	Other Income	66,404	0.9%	
Total Equity	1,085,157	Other Expense	0	0.0%	
Total Liab. and Equity	1,917,724	Net Profit or Loss	871,001	12.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345293 RICHMOND PINES HEALTHCARE AND REHABILITATION CENTE</b>				Proprietary - Corporation	
RICHMOND PINES HEALTHCARE AND REHABILITATION CENTE		9/30/2019 365 Days Settled			
HAMLET, NC 28345				CR Beds 115 POS Beds 0	
RICHMOND				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	79.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	157.9
Current Assets	-500,400	Total Charges	8,702,396	Average Wages	17.27
Fixed Assets	155,794	Contract Allowance	1,505,362	17.3%	Skilled Nursing 83.6%
Other Assets	0	Operating Revenue	7,197,034	82.7%	Ancillary Service 15.7%
Total Assets	-344,606	Operating Expense	7,597,744	105.6%	Current Ratio (2.0)
Current Liabilities	248,126	Operating Margin	-400,710	-5.6%	Days to Collect (26.4)
Long Term Liabilities	0	Other Income	-9,803	-0.1%	Avg Payment Days 12.7
Total Equity	-592,732	Other Expense	0	0.0%	Depreciation Rate 74.2%
Total Liab. and Equity	-344,606	Net Profit or Loss	(410,513)	-5.7%	Return on Equity 69.3%
<hr/>					
<b>345228 RIDGEWOOD LIVING &amp; REHAB CENTER</b>				Proprietary - Partnership	
RIDGEWOOD LIVING & REHAB CENTER		12/31/2019 365 Days Settled			
WASHINGTON, NC 27889				CR Beds 150 POS Beds 0	
BEAUFORT				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate	76.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	93.5
Current Assets	1,342,773	Total Charges	10,788,534	Average Wages	19.78
Fixed Assets	160,336	Contract Allowance	1,230,766	11.4%	Skilled Nursing 86.7%
Other Assets	1,549,406	Operating Revenue	9,557,768	88.6%	Ancillary Service 13.3%
Total Assets	3,052,515	Operating Expense	9,109,263	95.3%	Current Ratio 1.1
Current Liabilities	1,225,591	Operating Margin	448,505	4.7%	Days to Collect 45.1
Long Term Liabilities	373,816	Other Income	6,901	0.1%	Avg Payment Days 49.1
Total Equity	1,453,108	Other Expense	0	0.0%	Depreciation Rate 201.4%
Total Liab. and Equity	3,052,515	Net Profit or Loss	455,406	4.8%	Return on Equity 31.3%

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<b>345528 RIVER LANDING AT SANDY RIDGE</b>				Nonprofit - Church	
RIVER LANDING AT SANDY RIDGE		9/30/2019 365 Days Settled			
COLFAX, NC 27235		CR Beds 116    POS Beds 0			
GUILFORD		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		89.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				275.3	
Current Assets	28,578,280	Total Charges	11,738,833	Average Wages	
Fixed Assets	120,078,759	Contract Allowance	1,537,832	17.35	
Other Assets	40,758,477	Operating Revenue	10,201,001	13.1%	
Total Assets	189,415,516	Operating Expense	24,169,423	86.9%	
Current Liabilities	13,990,055	Operating Margin	-13,968,422	236.9%	
Long Term Liabilities	143,964,789	Other Income	18,507,542	-136.9%	
Total Equity	31,460,672	Other Expense	0	181.4%	
Total Liab. and Equity	189,415,516	Net Profit or Loss	4,539,120	0.0%	
				44.5%	

<b>345215 RIVER TRACE NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
RIVER TRACE NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
WASHINGTON, NC 27889		CR Beds 150    POS Beds 0			
BEAUFORT		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		94.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				148.7	
Current Assets	4,329,608	Total Charges	13,560,439	Average Wages	
Fixed Assets	55,628	Contract Allowance	2,246,138	17.41	
Other Assets	0	Operating Revenue	11,314,301	16.6%	
Total Assets	4,385,236	Operating Expense	10,636,720	83.4%	
Current Liabilities	343,412	Operating Margin	677,581	94.0%	
Long Term Liabilities	0	Other Income	221,833	6.0%	
Total Equity	4,041,824	Other Expense	0	2.0%	
Total Liab. and Equity	4,385,236	Net Profit or Loss	899,414	0.0%	
				7.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345211 RIVERPOINT CREST NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
RIVERPOINT CREST NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
NEW BERN, NC 28563				CR Beds 123 POS Beds 0	
CRAVEN				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	79.1%
				Length of Stay	164.4
				Average Wages	19.45
				23.3%	Skilled Nursing 73.7%
				76.7%	Ancillary Service 20.5%
				103.2%	Current Ratio (1.7)
				-3.2%	Days to Collect (22.7)
				4.3%	Avg Payment Days 12.8
				0.0%	Depreciation Rate 83.6%
				1.1%	Return on Equity -13.2%
<hr/>					
<b>345266 ROANOKE LANDING NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
ROANOKE LANDING NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
PLYMOUTH, NC 27962				CR Beds 123 POS Beds 0	
WASHINGTON				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA FOR PR),				Occupancy Rate	84.7%
				Length of Stay	203.4
				Average Wages	16.99
				21.9%	Skilled Nursing 79.2%
				78.1%	Ancillary Service 19.1%
				100.8%	Current Ratio 1.7
				-0.8%	Days to Collect 23.9
				0.6%	Avg Payment Days 15.1
				0.0%	Depreciation Rate 187.0%
				-0.2%	Return on Equity -6.0%

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<b>345145 ROANOKE RIVER NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
ROANOKE RIVER NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
WILLIAMSTON, NC 27892				CR Beds 154 POS Beds 0	
MARTIN				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	67.1%
				Length of Stay	162.6
				Average Wages	17.41
				18.5% Skilled Nursing	81.5%
				81.5% Ancillary Service	18.5%
				113.4% Current Ratio	(12.8)
				-13.4% Days to Collect	(233.9)
				1.0% Avg Payment Days	15.1
				0.0% Depreciation Rate	217.7%
				-12.5% Return on Equity	18.5%

Balance Sheet		Income Statement			
Current Assets	-4,976,792	Total Charges	9,631,580		
Fixed Assets	69,095	Contract Allowance	1,780,659		
Other Assets	0	Operating Revenue	7,850,921		
Total Assets	-4,907,697	Operating Expense	8,904,560		
Current Liabilities	390,296	Operating Margin	-1,053,639		
Long Term Liabilities	0	Other Income	75,310		
Total Equity	-5,297,993	Other Expense	0		
Total Liab. and Equity	-4,907,697	Net Profit or Loss	(978,329)		

<b>345260 ROCKY MOUNT REHABILITATION CENTER</b>				Proprietary - Corporation	
ROCKY MOUNT REHABILITATION CENTER		12/31/2019 365 Days Settled			
ROCKY MOUNT, NC 27804				CR Beds 117 POS Beds 0	
NASH				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	91.7%
				Length of Stay	83.7
				Average Wages	21.05
				22.3% Skilled Nursing	74.6%
				77.7% Ancillary Service	25.4%
				100.2% Current Ratio	0.7
				-0.2% Days to Collect	45.7
				0.2% Avg Payment Days	20.2
				0.0% Depreciation Rate	307.7%
				0.0% Return on Equity	-0.5%

Balance Sheet		Income Statement			
Current Assets	415,860	Total Charges	13,688,118		
Fixed Assets	389,445	Contract Allowance	3,046,725		
Other Assets	618,086	Operating Revenue	10,641,393		
Total Assets	1,423,391	Operating Expense	10,661,300		
Current Liabilities	590,278	Operating Margin	-19,907		
Long Term Liabilities	222,597	Other Income	16,951		
Total Equity	610,516	Other Expense	0		
Total Liab. and Equity	1,423,391	Net Profit or Loss	(2,956)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345311 ROXBORO HEALTHCARE &amp; REHAB CENTER</b>				Proprietary - Corporation	
ROXBORO HEALTHCARE & REHAB CENTER		9/30/2019 365 Days Settled			
ROXBORO, NC 27573				CR Beds 145    POS Beds 0	
PERSON				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            78.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                177.6	
Current Assets	1,838,493	Total Charges	10,634,895	Average Wages                17.06	
Fixed Assets	513,616	Contract Allowance	496,398	4.7% Skilled Nursing            68.1%	
Other Assets	7,750,661	Operating Revenue	10,138,497	95.3% Ancillary Service        31.4%	
Total Assets	<u>10,102,770</u>	Operating Expense	8,659,835	85.4% Current Ratio            2.2	
Current Liabilities	828,237	Operating Margin	1,478,662	14.6% Days to Collect            37.5	
Long Term Liabilities	809,308	Other Income	5,776	0.1% Avg Payment Days        29.2	
Total Equity	8,465,225	Other Expense	0	0.0% Depreciation Rate        4.4%	
Total Liab. and Equity	<u>10,102,770</u>	Net Profit or Loss	<u>1,484,438</u>	14.6% Return on Equity        17.5%	

<b>345026 ROYAL PARK REHAB &amp; HEALTH CTR OF MATTHEWS</b>				Proprietary - Corporation	
ROYAL PARK REHAB & HEALTH CTR OF MATTHEWS		9/30/2019 365 Days Settled			
MATTHEWS, NC 28105				CR Beds 169    POS Beds 0	
MECKLENBURG				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate            87.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                86.6	
Current Assets	-9,227,083	Total Charges	17,099,885	Average Wages                22.00	
Fixed Assets	130,479	Contract Allowance	3,505,523	20.5% Skilled Nursing            79.2%	
Other Assets	0	Operating Revenue	13,594,362	79.5% Ancillary Service        20.8%	
Total Assets	<u>-9,096,604</u>	Operating Expense	13,393,271	98.5% Current Ratio            (3.1)	
Current Liabilities	2,938,794	Operating Margin	201,091	1.5% Days to Collect            49.5	
Long Term Liabilities	0	Other Income	26,522	0.2% Avg Payment Days        68.2	
Total Equity	-12,035,398	Other Expense	0	0.0% Depreciation Rate        336.6%	
Total Liab. and Equity	<u>-9,096,604</u>	Net Profit or Loss	<u>227,613</u>	1.7% Return on Equity        -1.9%	

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345479 SALEM TOWNE				Nonprofit - Church	
SALEM TOWNE		3/31/2019 365 Days Settled			
WINSTON SALEM, NC 27106				CR Beds 120 POS Beds 0	
FORSYTH				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	88.2%
				Length of Stay	41.1
				Average Wages	16.97
				25.6%	Skilled Nursing 35.2%
				74.4%	Ancillary Service 27.9%
				152.7%	Current Ratio 0.8
				-52.7%	Days to Collect 43.5
				12.1%	Avg Payment Days 43.7
				0.0%	Depreciation Rate 7.9%
				-40.6%	Return on Equity -415.6%
Balance Sheet		Income Statement			
Current Assets	21,045,998	Total Charges	31,995,383		
Fixed Assets	119,835,002	Contract Allowance	8,190,474		
Other Assets	0	Operating Revenue	23,804,909		
Total Assets	140,881,000	Operating Expense	36,354,296		
Current Liabilities	25,524,519	Operating Margin	-12,549,387		
Long Term Liabilities	113,029,528	Other Income	2,877,932		
Total Equity	2,326,953	Other Expense	0		
Total Liab. and Equity	140,881,000	Net Profit or Loss	(9,671,455)		
345286 SALISBURY CENTER				Proprietary - Corporation	
SALISBURY CENTER		12/31/2019 365 Days Settled			
SALISBURY, NC 28147				CR Beds 180 POS Beds 0	
ROWAN				<b>Key Performance Ind.</b>	
Novitas PA				Occupancy Rate	75.1%
				Length of Stay	186.9
				Average Wages	20.02
				41.8%	Skilled Nursing 81.5%
				58.2%	Ancillary Service 17.5%
				101.1%	Current Ratio 1.0
				-1.1%	Days to Collect 41.5
				1.6%	Avg Payment Days 31.6
				0.0%	Depreciation Rate 104.2%
				0.5%	Return on Equity 100.0%
Balance Sheet		Income Statement			
Current Assets	1,317,348	Total Charges	19,492,199		
Fixed Assets	654,390	Contract Allowance	8,150,346		
Other Assets	-11,328,650	Operating Revenue	11,341,853		
Total Assets	-9,356,912	Operating Expense	11,467,507		
Current Liabilities	1,277,549	Operating Margin	-125,654		
Long Term Liabilities	-10,688,766	Other Income	179,959		
Total Equity	54,305	Other Expense	0		
Total Liab. and Equity	-9,356,912	Net Profit or Loss	54,305		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345534 SANFORD HEALTH &amp; REHABILITATION CO</b>		Proprietary - Corporation	
SANFORD HEALTH & REHABILITATION CO 12/31/2019 365 Days Settled			
SANFORD, NC 27330		CR Beds 131 POS Beds 0	
LEE		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	91.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,474,714	Total Charges	12,494,090
Fixed Assets	593,378	Contract Allowance	1,794,724
Other Assets	0	Operating Revenue	10,699,366
Total Assets	3,068,092	Operating Expense	10,054,351
Current Liabilities	441,013	Operating Margin	645,015
Long Term Liabilities	0	Other Income	34,358
Total Equity	2,627,079	Other Expense	0
Total Liab. and Equity	3,068,092	Net Profit or Loss	679,373
		14.4%	Skilled Nursing 73.4%
		85.6%	Ancillary Service 26.6%
		94.0%	Current Ratio 5.6
		6.0%	Days to Collect 26.4
		0.3%	Avg Payment Days 9.6
		0.0%	Depreciation Rate 50.1%
		6.3%	Return on Equity 25.9%

<b>345331 SARDIS OAKS</b>		Nonprofit - Other	
SARDIS OAKS 9/30/2019 365 Days Settled			
CHARLOTTE, NC 28270		CR Beds 124 POS Beds 0	
MECKLENBURG		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	79.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	436,185	Total Charges	14,079,470
Fixed Assets	5,107,423	Contract Allowance	4,840,299
Other Assets	-40,364,394	Operating Revenue	9,239,171
Total Assets	-34,820,786	Operating Expense	13,207,195
Current Liabilities	323,800	Operating Margin	-3,968,024
Long Term Liabilities	0	Other Income	62,890
Total Equity	-35,144,586	Other Expense	0
Total Liab. and Equity	-34,820,786	Net Profit or Loss	(3,905,134)
		34.4%	Skilled Nursing 66.1%
		65.6%	Ancillary Service 33.9%
		142.9%	Current Ratio 1.3
		-42.9%	Days to Collect 17.0
		0.7%	Avg Payment Days 7.5
		0.0%	Depreciation Rate 5.7%
		-42.3%	Return on Equity 11.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345489 SATURN NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
SATURN NURSING AND REHABILITATION CENTER      12/31/2019 365 Days Settled					
CHARLOTTE, NC 28262				CR Beds 140    POS Beds 0	
MECKLENBURG				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate      78.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      484.9	
Current Assets	5,240,246	Total Charges	11,008,014	Average Wages      15.96	
Fixed Assets	878,106	Contract Allowance	2,440,480	22.2%	Skilled Nursing      81.1%
Other Assets	0	Operating Revenue	8,567,534	77.8%	Ancillary Service    18.9%
Total Assets	<u>6,118,352</u>	Operating Expense	8,382,927	97.8%	Current Ratio      4.7
Current Liabilities	1,116,867	Operating Margin	184,607	2.2%	Days to Collect      34.4
Long Term Liabilities	9,956	Other Income	15,728	0.2%	Avg Payment Days    26.4
Total Equity	<u>4,991,529</u>	Other Expense	0	0.0%	Depreciation Rate    50.3%
Total Liab. and Equity	<u>6,118,352</u>	Net Profit or Loss	<u>200,335</u>	2.3%	Return on Equity      4.0%
<b>345297 SCOTIA VILLAGE-SNF</b>				Nonprofit - Church	
SCOTIA VILLAGE-SNF      9/30/2019 365 Days Settled					
LAURINBURG, NC 28352				CR Beds 90    POS Beds 0	
SCOTLAND				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate      87.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      386.0	
Current Assets	4,038,198	Total Charges	7,935,226	Average Wages      16.25	
Fixed Assets	25,085,623	Contract Allowance	1,373,959	17.3%	Skilled Nursing      68.3%
Other Assets	6,774,906	Operating Revenue	6,561,267	82.7%	Ancillary Service    13.8%
Total Assets	<u>35,898,727</u>	Operating Expense	12,779,854	194.8%	Current Ratio      2.2
Current Liabilities	1,809,127	Operating Margin	-6,218,587	-94.8%	Days to Collect      52.9
Long Term Liabilities	19,031,830	Other Income	7,086,454	108.0%	Avg Payment Days    21.7
Total Equity	<u>15,057,770</u>	Other Expense	0	0.0%	Depreciation Rate    4.3%
Total Liab. and Equity	<u>35,898,727</u>	Net Profit or Loss	<u>867,867</u>	13.2%	Return on Equity      5.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345383 SCOTTISH PINES REHABILITATION AND NURSING CENTER</b>		Proprietary - Corporation	
SCOTTISH PINES REHABILITATION AND NURSING CENTER		9/30/2019 365 Days Settled	
LAURINBURG, NC 28352		CR Beds 149 POS Beds 0	
SCOTLAND		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	84.3%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,925,979	Total Charges	14,970,071
Fixed Assets	94,140	Contract Allowance	2,985,031
Other Assets	14,800	Operating Revenue	11,985,040
Total Assets	2,034,919	Operating Expense	11,817,391
Current Liabilities	669,657	Operating Margin	167,649
Long Term Liabilities	0	Other Income	197,413
Total Equity	1,365,262	Other Expense	0
Total Liab. and Equity	2,034,919	Net Profit or Loss	365,062
		19.9%	Skilled Nursing 78.0%
		80.1%	Ancillary Service 22.0%
		98.6%	Current Ratio 2.9
		1.4%	Days to Collect 40.0
		1.6%	Avg Payment Days 23.6
		0.0%	Depreciation Rate 158.4%
		3.0%	Return on Equity 26.7%

<b>345316 SENIOR CITIZENS HOME</b>		Proprietary - Corporation	
SENIOR CITIZENS HOME		9/30/2019 365 Days Settled	
HENDERSON, NC 27537		CR Beds 114 POS Beds 0	
VANCE		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	76.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,287,942	Total Charges	7,136,019
Fixed Assets	356,784	Contract Allowance	1,073,165
Other Assets	0	Operating Revenue	6,062,854
Total Assets	1,644,726	Operating Expense	5,882,729
Current Liabilities	761,260	Operating Margin	180,125
Long Term Liabilities	619,204	Other Income	11,666
Total Equity	264,262	Other Expense	0
Total Liab. and Equity	1,644,726	Net Profit or Loss	191,791
		15.0%	Skilled Nursing 55.6%
		85.0%	Ancillary Service 29.4%
		97.0%	Current Ratio 1.7
		3.0%	Days to Collect 72.6
		0.2%	Avg Payment Days 41.7
		0.0%	Depreciation Rate 4.0%
		3.2%	Return on Equity 72.6%

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<b>345483 SHAIRE NURSING CENTER</b>		Proprietary - Corporation	
SHAIRE NURSING CENTER		12/31/2019 365 Days Settled	
LENOIR, NC 28645		CR Beds 60    POS Beds 0	
CALDWELL		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	70.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,410,616	Total Charges	6,378,258
Fixed Assets	2,245,783	Contract Allowance	1,176,991
Other Assets	0	Operating Revenue	5,201,267
Total Assets	4,656,399	Operating Expense	4,915,785
Current Liabilities	98,720	Operating Margin	285,482
Long Term Liabilities	1,211,036	Other Income	-50
Total Equity	3,346,643	Other Expense	0
Total Liab. and Equity	4,656,399	Net Profit or Loss	285,432
		18.5%	Skilled Nursing 49.0%
		81.5%	Ancillary Service 51.0%
		94.5%	Current Ratio 24.4
		5.5%	Days to Collect 149.1
		0.0%	Avg Payment Days 7.3
		0.0%	Depreciation Rate 1.9%
		5.5%	Return on Equity 8.5%

<b>345564 SHARON TOWERS</b>		Nonprofit - Other	
SHARON TOWERS		12/31/2019 365 Days Settled	
CHARLOTTE, NC 28210		CR Beds 136    POS Beds 0	
MECKLENBURG		<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)		Occupancy Rate	77.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	16,927,509	Total Charges	11,301,950
Fixed Assets	67,636,406	Contract Allowance	539,243
Other Assets	86,556,807	Operating Revenue	10,762,707
Total Assets	171,120,722	Operating Expense	23,376,155
Current Liabilities	38,206,196	Operating Margin	-12,613,448
Long Term Liabilities	82,364,220	Other Income	19,895,178
Total Equity	50,550,306	Other Expense	0
Total Liab. and Equity	171,120,722	Net Profit or Loss	7,281,730
		4.8%	Skilled Nursing 12.7%
		95.2%	Ancillary Service 23.8%
		217.2%	Current Ratio 0.4
		-117.2%	Days to Collect 220.1
		184.9%	Avg Payment Days 51.5
		0.0%	Depreciation Rate 2.4%
		67.7%	Return on Equity 14.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345397 SHORELAND HLTH CARE &amp; RETIREME</b>				Proprietary - Corporation	
SHORELAND HLTH CARE & RETIREME		9/30/2019 365 Days Settled			
WHITEVILLE, NC 28472		CR Beds 99    POS Beds 0			
COLUMBUS		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		50.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    118.9	
Current Assets	4,773,625	Total Charges	5,471,627	Average Wages    17.57	
Fixed Assets	2,061,791	Contract Allowance	1,196,145	21.9%	Skilled Nursing    78.2%
Other Assets	54,854	Operating Revenue	4,275,482	78.1%	Ancillary Service    21.8%
Total Assets	6,890,270	Operating Expense	5,014,101	117.3%	Current Ratio    2.7
Current Liabilities	1,796,944	Operating Margin	-738,619	-17.3%	Days to Collect    143.5
Long Term Liabilities	0	Other Income	994,678	23.3%	Avg Payment Days    126.9
Total Equity	5,093,326	Other Expense	0	0.0%	Depreciation Rate    21.7%
Total Liab. and Equity	6,890,270	Net Profit or Loss	256,059	6.0%	Return on Equity    5.0%

<b>345225 SIGNATURE HEALTHCARE OF CHAPEL HILL</b>				Proprietary - Partnership	
SIGNATURE HEALTHCARE OF CHAPEL HILL		12/31/2019 365 Days Settled			
CHAPEL HILL, NC 27514		CR Beds 108    POS Beds 0			
ORANGE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		75.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    93.2	
Current Assets	1,171,194	Total Charges	9,960,990	Average Wages    23.03	
Fixed Assets	821,404	Contract Allowance	2,679,102	26.9%	Skilled Nursing    68.6%
Other Assets	8,260	Operating Revenue	7,281,888	73.1%	Ancillary Service    31.4%
Total Assets	2,000,858	Operating Expense	7,419,965	101.9%	Current Ratio    0.6
Current Liabilities	1,975,939	Operating Margin	-138,077	-1.9%	Days to Collect    57.4
Long Term Liabilities	265,211	Other Income	4,396	0.1%	Avg Payment Days    21.4
Total Equity	-240,292	Other Expense	0	0.0%	Depreciation Rate    13.7%
Total Liab. and Equity	2,000,858	Net Profit or Loss	(133,681)	-1.8%	Return on Equity    55.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345365 SIGNATURE HEALTHCARE OF KINSTON</b>				Proprietary - Partnership	
SIGNATURE HEALTHCARE OF KINSTON      12/31/2019 365 Days Settled					
KINSTON, NC 28501				CR Beds 106    POS Beds 0	
LENOIR				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate      86.7%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	843,541	Total Charges	11,365,995	Length of Stay	110.7
Fixed Assets	424,086	Contract Allowance	3,363,192	Average Wages	20.57
Other Assets	-60,708	Operating Revenue	8,002,803	29.6% Skilled Nursing	72.5%
Total Assets	1,206,919	Operating Expense	8,588,735	70.4% Ancillary Service	27.5%
Current Liabilities	2,326,559	Operating Margin	-585,932	107.3% Current Ratio	0.4
Long Term Liabilities	266,807	Other Income	641	-7.3% Days to Collect	37.3
Total Equity	-1,386,447	Other Expense	0	0.0% Avg Payment Days	19.4
Total Liab. and Equity	1,206,919	Net Profit or Loss	(585,291)	0.0% Depreciation Rate	147.6%
				-7.3% Return on Equity	42.2%
<b>345336 SIGNATURE HEALTHCARE OF ROANOKE RAPIDS</b>				Proprietary - Partnership	
SIGNATURE HEALTHCARE OF ROANOKE      12/31/2019 365 Days Settled					
RAPIDS					
ROANOKE RAPIDS, NC 27870				CR Beds 108    POS Beds 0	
HALIFAX				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate      88.8%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	1,306,152	Total Charges	12,174,833	Length of Stay	83.3
Fixed Assets	617,193	Contract Allowance	3,618,838	Average Wages	20.47
Other Assets	217,911	Operating Revenue	8,555,995	29.7% Skilled Nursing	68.9%
Total Assets	2,141,256	Operating Expense	9,733,977	70.3% Ancillary Service	31.1%
Current Liabilities	3,714,783	Operating Margin	-1,177,982	113.8% Current Ratio	0.4
Long Term Liabilities	605,073	Other Income	2,981	-13.8% Days to Collect	54.8
Total Equity	-2,178,600	Other Expense	0	0.0% Avg Payment Days	19.9
Total Liab. and Equity	2,141,256	Net Profit or Loss	(1,175,001)	0.0% Depreciation Rate	143.1%
				-13.7% Return on Equity	53.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345003 SILAS CREEK REHABILITATION CENTER</b>				Proprietary - Corporation	
SILAS CREEK REHABILITATION CENTER				12/31/2019 365 Days Settled	
WINSTON-SALEM, NC 27103				CR Beds 90    POS Beds 0	
FORSYTH				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate    85.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    97.4	
Current Assets	146,339	Total Charges	9,352,299	Average Wages    22.56	
Fixed Assets	133,298	Contract Allowance	2,189,837	23.4%	Skilled Nursing    73.3%
Other Assets	267,018	Operating Revenue	7,162,462	76.6%	Ancillary Service    26.7%
Total Assets	<u>546,655</u>	Operating Expense	7,324,631	102.3%	Current Ratio    0.3
Current Liabilities	482,978	Operating Margin	-162,169	-2.3%	Days to Collect    48.7
Long Term Liabilities	272,321	Other Income	3,817	0.1%	Avg Payment Days    24.0
Total Equity	-208,644	Other Expense	0	0.0%	Depreciation Rate    283.1%
Total Liab. and Equity	<u>546,655</u>	Net Profit or Loss	<u>(158,352)</u>	-2.2%	Return on Equity    75.9%
<b>345143 SILER CITY CENTER</b>				Proprietary - Corporation	
SILER CITY CENTER				12/31/2019 365 Days Settled	
SILER CITY, NC 27344				CR Beds 150    POS Beds 0	
CHATHAM				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate    83.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    146.3	
Current Assets	1,112,043	Total Charges	16,372,025	Average Wages    19.72	
Fixed Assets	6,495,200	Contract Allowance	6,486,798	39.6%	Skilled Nursing    91.4%
Other Assets	2,839,071	Operating Revenue	9,885,227	60.4%	Ancillary Service    8.6%
Total Assets	<u>10,446,314</u>	Operating Expense	9,954,155	100.7%	Current Ratio    1.3
Current Liabilities	889,273	Operating Margin	-68,928	-0.7%	Days to Collect    38.3
Long Term Liabilities	9,615,676	Other Income	10,293	0.1%	Avg Payment Days    20.7
Total Equity	-58,635	Other Expense	0	0.0%	Depreciation Rate    22.5%
Total Liab. and Equity	<u>10,446,314</u>	Net Profit or Loss	<u>(58,635)</u>	-0.6%	Return on Equity    100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

345341 SILVER BLUFF INC				Proprietary - Corporation	
SILVER BLUFF INC		9/30/2019 365 Days Settled			
CANTON, NC 28716				CR Beds 144 POS Beds 0	
HAYWOOD				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	89.8%
				Length of Stay	104.5
				Average Wages	18.26
				24.8%	Skilled Nursing 69.6%
				75.2%	Ancillary Service 21.2%
				99.8%	Current Ratio 2.4
				0.2%	Days to Collect 28.1
				3.4%	Avg Payment Days 21.0
				0.0%	Depreciation Rate 32.5%
				3.6%	Return on Equity 46.5%
Balance Sheet		Income Statement			
Current Assets	1,789,503	Total Charges	15,994,677		
Fixed Assets	196,224	Contract Allowance	3,969,286		
Other Assets	630,871	Operating Revenue	12,025,391		
Total Assets	2,616,598	Operating Expense	12,005,163		
Current Liabilities	748,751	Operating Margin	20,228		
Long Term Liabilities	949,049	Other Income	407,341		
Total Equity	918,798	Other Expense	0		
Total Liab. and Equity	2,616,598	Net Profit or Loss	427,569		
345400 SKYLAND CARE CENTER				Proprietary - Corporation	
SKYLAND CARE CENTER		9/30/2019 365 Days Settled			
SYLVA, NC 28779				CR Beds 94 POS Beds 0	
JACKSON				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	95.5%
				Length of Stay	122.8
				Average Wages	18.13
				0.0%	Skilled Nursing 83.0%
				100.0%	Ancillary Service 17.0%
				96.9%	Current Ratio 1.5
				3.1%	Days to Collect 44.0
				0.1%	Avg Payment Days 41.4
				0.0%	Depreciation Rate 62.8%
				3.2%	Return on Equity 28.7%
Balance Sheet		Income Statement			
Current Assets	1,694,491	Total Charges	10,497,473		
Fixed Assets	838,159	Contract Allowance	0		
Other Assets	0	Operating Revenue	10,497,473		
Total Assets	2,532,650	Operating Expense	10,168,708		
Current Liabilities	1,162,139	Operating Margin	328,765		
Long Term Liabilities	198,971	Other Income	7,172		
Total Equity	1,171,540	Other Expense	0		
Total Liab. and Equity	2,532,650	Net Profit or Loss	335,937		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345175 SMITHFIELD MANOR NURSING AND REHAB</b>		Proprietary - Corporation	
SMITHFIELD MANOR NURSING AND REHAB		9/30/2019 365 Days Settled	
SMITHFIELD, NC 27577		CR Beds 180    POS Beds 0	
JOHNSTON		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	81.1%
		Length of Stay	124.4
		Average Wages	17.79
		6.0% Skilled Nursing	77.2%
		94.0% Ancillary Service	22.8%
		91.2% Current Ratio	2.3
		8.8% Days to Collect	37.6
		0.1% Avg Payment Days	28.6
		0.0% Depreciation Rate	76.6%
		9.0% Return on Equity	59.7%

  

Balance Sheet		Income Statement	
Current Assets	2,144,377	Total Charges	13,454,429
Fixed Assets	577,048	Contract Allowance	801,692
Other Assets	107,732	Operating Revenue	12,652,737
Total Assets	2,829,157	Operating Expense	11,534,585
Current Liabilities	929,134	Operating Margin	1,118,152
Long Term Liabilities	0	Other Income	15,437
Total Equity	1,900,023	Other Expense	0
Total Liab. and Equity	2,829,157	Net Profit or Loss	1,133,589

<b>345396 SMOKY MOUNTAIN HEALTH AND REHABILITATION CENTER</b>		Proprietary - Corporation	
SMOKY MOUNTAIN HEALTH AND REHABILITATION CENTER		9/30/2019 365 Days Settled	
WAYNESVILLE, NC 28785		CR Beds 50    POS Beds 0	
HAYWOOD		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	72.6%
		Length of Stay	75.3
		Average Wages	17.89
		19.1% Skilled Nursing	69.6%
		80.9% Ancillary Service	30.4%
		95.0% Current Ratio	10.8
		5.0% Days to Collect	107.4
		0.9% Avg Payment Days	11.2
		0.0% Depreciation Rate	140.7%
		5.9% Return on Equity	21.0%

  

Balance Sheet		Income Statement	
Current Assets	1,232,330	Total Charges	5,059,531
Fixed Assets	28,751	Contract Allowance	966,202
Other Assets	0	Operating Revenue	4,093,329
Total Assets	1,261,081	Operating Expense	3,888,696
Current Liabilities	114,015	Operating Margin	204,633
Long Term Liabilities	0	Other Income	36,271
Total Equity	1,147,066	Other Expense	0
Total Liab. and Equity	1,261,081	Net Profit or Loss	240,904

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345305 SMOKY RIDGE HEALTH &amp; REHABILITATION</b>				Proprietary - Corporation	
SMOKY RIDGE HEALTH & REHABILITATION		6/30/2019 365 Days Settled			
BURNSVILLE, NC 28714				CR Beds 140    POS Beds 0	
YANCEY				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	62.7%
				Length of Stay	157.1
				Average Wages	16.85
				3.8% Skilled Nursing	80.9%
				96.2% Ancillary Service	19.1%
				103.5% Current Ratio	0.2
				-3.5% Days to Collect	59.6
				0.4% Avg Payment Days	281.3
				0.0% Depreciation Rate	141.0%
				-3.1% Return on Equity	4.2%

  

Balance Sheet		Income Statement			
Current Assets	1,118,822	Total Charges	6,958,750		
Fixed Assets	86,821	Contract Allowance	267,604		
Other Assets	250	Operating Revenue	6,691,146		
Total Assets	1,205,893	Operating Expense	6,924,636		
Current Liabilities	6,010,939	Operating Margin	-233,490		
Long Term Liabilities	101,545	Other Income	25,252		
Total Equity	-4,906,591	Other Expense	0		
Total Liab. and Equity	1,205,893	Net Profit or Loss	(208,238)		

<b>345521 SNUG HARBOR ON NELSON BAY</b>				Proprietary - Other	
SNUG HARBOR ON NELSON BAY		12/24/2019 358 Days Settled			
SEALEVEL, NC 28577				CR Beds 92    POS Beds 0	
CARTERET				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	69.9%
				Length of Stay	123.6
				Average Wages	16.48
				0.0% Skilled Nursing	64.4%
				100.0% Ancillary Service	3.6%
				157.3% Current Ratio	0.3
				-57.3% Days to Collect	3.9
				11.2% Avg Payment Days	80.9
				0.0% Depreciation Rate	2.6%
				-46.1% Return on Equity	56.3%

  

Balance Sheet		Income Statement			
Current Assets	399,911	Total Charges	3,352,064		
Fixed Assets	656,538	Contract Allowance	0		
Other Assets	0	Operating Revenue	3,352,064		
Total Assets	1,056,449	Operating Expense	5,274,471		
Current Liabilities	1,236,521	Operating Margin	-1,922,407		
Long Term Liabilities	2,569,379	Other Income	375,840		
Total Equity	-2,749,451	Other Expense	0		
Total Liab. and Equity	1,056,449	Net Profit or Loss	(1,546,567)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345137 SOUTH VILLAGE</b>				Proprietary - Corporation	
SOUTH VILLAGE		12/31/2019 365 Days Settled			
ROCKY MOUNT, NC 27804				CR Beds 115    POS Beds 0	
NASH				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate            68.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                79.5	
Current Assets	1,737,014	Total Charges	10,544,851	Average Wages                17.03	
Fixed Assets	379,675	Contract Allowance	2,163,931	20.5% Skilled Nursing        66.1%	
Other Assets	10,288	Operating Revenue	8,380,920	79.5% Ancillary Service        33.9%	
Total Assets	<u>2,126,977</u>	Operating Expense	8,311,770	99.2% Current Ratio            0.8	
Current Liabilities	2,086,008	Operating Margin	69,150	0.8% Days to Collect            55.9	
Long Term Liabilities	0	Other Income	-76,957	-0.9% Avg Payment Days            17.5	
Total Equity	<u>40,969</u>	Other Expense	0	0.0% Depreciation Rate            82.7%	
Total Liab. and Equity	<u>2,126,977</u>	Net Profit or Loss	<u>(7,807)</u>	-0.1% Return on Equity            -19.1%	

<b>345373 SOUTHPORT HEALTH AND REHABILITATION CENTER</b>				Proprietary - Corporation	
SOUTHPORT HEALTH AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
SOUTHPORT, NC 28461				CR Beds 116    POS Beds 0	
BRUNSWICK				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate            50.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                124.7	
Current Assets	-123,126	Total Charges	6,308,192	Average Wages                18.96	
Fixed Assets	1,084,697	Contract Allowance	1,118,515	17.7% Skilled Nursing        73.5%	
Other Assets	0	Operating Revenue	5,189,677	82.3% Ancillary Service        19.0%	
Total Assets	<u>961,571</u>	Operating Expense	6,262,207	120.7% Current Ratio            (0.1)	
Current Liabilities	1,290,784	Operating Margin	-1,072,530	-20.7% Days to Collect            100.4	
Long Term Liabilities	0	Other Income	1,123,231	21.6% Avg Payment Days            57.5	
Total Equity	<u>-329,213</u>	Other Expense	0	0.0% Depreciation Rate            29.2%	
Total Liab. and Equity	<u>961,571</u>	Net Profit or Loss	<u>50,701</u>	1.0% Return on Equity            -15.4%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345472 SOUTHWOOD NURSING AND RETIREMENT</b>				Proprietary - Corporation	
SOUTHWOOD NURSING AND RETIREMENT		9/30/2019 365 Days Settled			
CLINTON, NC 28328				CR Beds 100    POS Beds 0	
SAMPSON				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	82.3%
				Length of Stay	116.9
				Average Wages	18.07
				17.5% Skilled Nursing	82.7%
				82.5% Ancillary Service	17.3%
				93.2% Current Ratio	6.0
				6.8% Days to Collect	96.7
				0.4% Avg Payment Days	57.3
				0.0% Depreciation Rate	144.8%
				7.2% Return on Equity	8.5%

  

Balance Sheet		Income Statement			
Current Assets	6,843,825	Total Charges	8,420,187		
Fixed Assets	131,179	Contract Allowance	1,473,830		
Other Assets	0	Operating Revenue	6,946,357		
Total Assets	6,975,004	Operating Expense	6,475,473		
Current Liabilities	1,147,094	Operating Margin	470,884		
Long Term Liabilities	0	Other Income	25,849		
Total Equity	5,827,910	Other Expense	0		
Total Liab. and Equity	6,975,004	Net Profit or Loss	496,733		

<b>345569 SPRINGBROOK NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
SPRINGBROOK NURSING & REHABILITATION CENTER		9/30/2019 365 Days Settled			
CLAYTON, NC 27520				CR Beds 100    POS Beds 0	
JOHNSTON				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate	89.9%
				Length of Stay	50.2
				Average Wages	17.42
				16.1% Skilled Nursing	60.3%
				83.9% Ancillary Service	39.7%
				97.0% Current Ratio	(4.5)
				3.0% Days to Collect	(33.9)
				2.3% Avg Payment Days	7.8
				0.0% Depreciation Rate	74.2%
				5.2% Return on Equity	-137.6%

  

Balance Sheet		Income Statement			
Current Assets	-1,050,237	Total Charges	13,850,979		
Fixed Assets	841,847	Contract Allowance	2,224,120		
Other Assets	0	Operating Revenue	11,626,859		
Total Assets	-208,390	Operating Expense	11,280,583		
Current Liabilities	233,473	Operating Margin	346,276		
Long Term Liabilities	0	Other Income	261,921		
Total Equity	-441,863	Other Expense	0		
Total Liab. and Equity	-208,390	Net Profit or Loss	608,197		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345044 ST JOSEPH OF THE PINES HEALTH CENTER</b>				Nonprofit - Other	
ST JOSEPH OF THE PINES HEALTH CENTER		6/30/2019 365 Days Settled			
PINEHURST, NC 28374				CR Beds 176 POS Beds 0	
MOORE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	80.0%
				Length of Stay	130.2
				Average Wages	19.54
				26.0% Skilled Nursing	78.9%
				74.0% Ancillary Service	21.1%
				410.9% Current Ratio	0.2
				-310.9% Days to Collect	362.9
				314.2% Avg Payment Days	31.7
				0.0% Depreciation Rate	0.9%
				3.2% Return on Equity	4.9%

Balance Sheet		Income Statement			
Current Assets	26,309,037	Total Charges	20,299,337		
Fixed Assets	62,869,375	Contract Allowance	5,268,715		
Other Assets	143,247,938	Operating Revenue	15,030,622		
Total Assets	232,426,350	Operating Expense	61,766,722		
Current Liabilities	153,118,806	Operating Margin	-46,736,100		
Long Term Liabilities	69,413,992	Other Income	47,219,047		
Total Equity	9,893,552	Other Expense	0		
Total Liab. and Equity	232,426,350	Net Profit or Loss	482,947		

<b>345264 STANLEY TOTAL LIVING CENTER</b>				Nonprofit - Other	
STANLEY TOTAL LIVING CENTER		9/30/2019 365 Days Settled			
STANLEY, NC 28164				CR Beds 174 POS Beds 0	
GASTON				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	92.8%
				Length of Stay	228.5
				Average Wages	21.42
				0.0% Skilled Nursing	77.5%
				100.0% Ancillary Service	3.3%
				95.2% Current Ratio	4.7
				4.8% Days to Collect	27.7
				4.0% Avg Payment Days	13.9
				0.0% Depreciation Rate	3.3%
				8.8% Return on Equity	5.0%

Balance Sheet		Income Statement			
Current Assets	3,297,497	Total Charges	12,010,337		
Fixed Assets	13,988,161	Contract Allowance	0		
Other Assets	8,685,377	Operating Revenue	12,010,337		
Total Assets	25,971,035	Operating Expense	11,433,766		
Current Liabilities	694,971	Operating Margin	576,571		
Long Term Liabilities	4,157,526	Other Income	482,508		
Total Equity	21,118,538	Other Expense	0		
Total Liab. and Equity	25,971,035	Net Profit or Loss	1,059,079		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345281 STANLY MANOR</b>				Nonprofit - Church	
STANLY MANOR		12/31/2019 365 Days Settled			
ALBEMARLE, NC 28001				CR Beds 100    POS Beds 0	
STANLY				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate            81.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            109.0	
Current Assets	548,685	Total Charges	7,973,451	Average Wages            20.17	
Fixed Assets	3,457,037	Contract Allowance	1,648,729	20.7% Skilled Nursing        75.3%	
Other Assets	0	Operating Revenue	6,324,722	79.3% Ancillary Service        20.4%	
Total Assets	<u>4,005,722</u>	Operating Expense	9,504,472	150.3% Current Ratio            2.4	
Current Liabilities	225,869	Operating Margin	-3,179,750	-50.3% Days to Collect            31.4	
Long Term Liabilities	0	Other Income	-26,887	-0.4% Avg Payment Days        8.5	
Total Equity	<u>3,779,853</u>	Other Expense	0	0.0% Depreciation Rate        0.0%	
Total Liab. and Equity	<u>4,005,722</u>	Net Profit or Loss	<u>(3,206,637)</u>	-50.7% Return on Equity        -84.8%	
<b>345204 STONECREEK HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
STONECREEK HEALTH AND REHABILITATION		12/31/2019 365 Days Settled			
ASHEVILLE, NC 28801				CR Beds 120    POS Beds 0	
BUNCOMBE				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate            85.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            97.5	
Current Assets	6,070,801	Total Charges	13,911,572	Average Wages            20.03	
Fixed Assets	905,344	Contract Allowance	2,540,853	18.3% Skilled Nursing        68.0%	
Other Assets	0	Operating Revenue	11,370,719	81.7% Ancillary Service        32.0%	
Total Assets	<u>6,976,145</u>	Operating Expense	10,574,046	93.0% Current Ratio            10.0	
Current Liabilities	607,057	Operating Margin	796,673	7.0% Days to Collect            47.2	
Long Term Liabilities	0	Other Income	29,468	0.3% Avg Payment Days        15.1	
Total Equity	<u>6,369,088</u>	Other Expense	0	0.0% Depreciation Rate        57.2%	
Total Liab. and Equity	<u>6,976,145</u>	Net Profit or Loss	<u>826,141</u>	7.3% Return on Equity        13.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345039 SUMMERSTONE HEALTH AND REHABILITATION CENTER</b>				Proprietary - Corporation	
SUMMERSTONE HEALTH AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
KERNERSVILLE, NC 27284		CR Beds 100    POS Beds 0			
FORSYTH		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		93.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				54.8	
Current Assets	-4,070,886	Total Charges	13,188,173	Average Wages	20.81
Fixed Assets	182,819	Contract Allowance	3,463,390	26.3% Skilled Nursing	73.6%
Other Assets	0	Operating Revenue	9,724,783	73.7% Ancillary Service	26.4%
Total Assets	-3,888,067	Operating Expense	10,830,759	111.4% Current Ratio	(1.1)
Current Liabilities	3,758,031	Operating Margin	-1,105,976	-11.4% Days to Collect	116.8
Long Term Liabilities	0	Other Income	59,675	0.6% Avg Payment Days	114.7
Total Equity	-7,646,098	Other Expense	0	0.0% Depreciation Rate	435.2%
Total Liab. and Equity	-3,888,067	Net Profit or Loss	(1,046,301)	-10.8% Return on Equity	13.7%
<hr/>					
<b>345077 SUNNYBROOK REHABILITATION CENTER</b>				Proprietary - Corporation	
SUNNYBROOK REHABILITATION CENTER		12/31/2019 365 Days Settled			
RALEIGH, NC 27610		CR Beds 95    POS Beds 0			
WAKE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		87.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				75.8	
Current Assets	-192,157	Total Charges	11,107,925	Average Wages	22.32
Fixed Assets	273,953	Contract Allowance	2,690,571	24.2% Skilled Nursing	72.5%
Other Assets	389,475	Operating Revenue	8,417,354	75.8% Ancillary Service	27.5%
Total Assets	471,271	Operating Expense	8,655,025	102.8% Current Ratio	(0.4)
Current Liabilities	531,688	Operating Margin	-237,671	-2.8% Days to Collect	55.9
Long Term Liabilities	278,099	Other Income	7,827	0.1% Avg Payment Days	22.4
Total Equity	-338,516	Other Expense	0	0.0% Depreciation Rate	311.2%
Total Liab. and Equity	471,271	Net Profit or Loss	(229,844)	-2.7% Return on Equity	67.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345191 SURRY COMMUNITY HEALTH AND REHAB CENTER</b>				Proprietary - Corporation	
SURRY COMMUNITY HEALTH AND REHAB CENTER 6/30/2019 365 Days Settled					
MOUNT AIRY, NC 27030				CR Beds 120 POS Beds 0	
SURRY				<b>Key Performance Ind.</b>	
Noridian (CA)				Occupancy Rate	87.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	72.7
Current Assets	882,230	Total Charges	32,177,908	Average Wages	21.14
Fixed Assets	8,553,769	Contract Allowance	22,827,027	70.9% Skilled Nursing	93.4%
Other Assets	414,983	Operating Revenue	9,350,881	29.1% Ancillary Service	6.6%
Total Assets	9,850,982	Operating Expense	10,012,564	107.1% Current Ratio	0.5
Current Liabilities	1,921,833	Operating Margin	-661,683	-7.1% Days to Collect	33.3
Long Term Liabilities	10,585,009	Other Income	2,554	0.0% Avg Payment Days	64.0
Total Equity	-2,655,860	Other Expense	0	0.0% Depreciation Rate	10.8%
Total Liab. and Equity	9,850,982	Net Profit or Loss	(659,129)	-7.0% Return on Equity	24.8%
<b>345539 THE ARBOR</b>				Nonprofit - Other	
THE ARBOR 12/31/2019 365 Days Settled					
PITTSBORO, NC 27312				CR Beds 53 POS Beds 0	
CHATHAM				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	81.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	194.4
Current Assets	5,989,594	Total Charges	29,778,962	Average Wages	23.10
Fixed Assets	95,516,940	Contract Allowance	84,846	0.3% Skilled Nursing	2.7%
Other Assets	81,751,680	Operating Revenue	29,694,116	99.7% Ancillary Service	6.0%
Total Assets	183,258,214	Operating Expense	33,364,844	112.4% Current Ratio	0.0
Current Liabilities	158,800,848	Operating Margin	-3,670,728	-12.4% Days to Collect	8.9
Long Term Liabilities	64,850,806	Other Income	3,305,929	11.1% Avg Payment Days	12.5
Total Equity	-40,393,440	Other Expense	0	0.0% Depreciation Rate	7.3%
Total Liab. and Equity	183,258,214	Net Profit or Loss	(364,799)	-1.2% Return on Equity	0.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345572 THE CARDINAL AT NORTH HILLS</b>				Proprietary - Other	
THE CARDINAL AT NORTH HILLS		12/31/2019 365 Days Settled			
RALEIGH, NC 27609		CR Beds 70    POS Beds 0			
WAKE		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		73.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				140.5	
Current Assets	9,678,975	Total Charges	5,941,521	Average Wages	
				14.02	
Fixed Assets	793,624	Contract Allowance	482,375	8.1% Skilled Nursing	
				38.2%	
Other Assets	4,785,074	Operating Revenue	5,459,146	91.9% Ancillary Service	
				9.8%	
Total Assets	15,257,673	Operating Expense	20,013,403	366.6% Current Ratio	
				7.8	
Current Liabilities	1,234,480	Operating Margin	-14,554,257	-266.6% Days to Collect	
				25.6	
Long Term Liabilities	0	Other Income	17,993,978	329.6% Avg Payment Days	
				12.5	
Total Equity	14,023,193	Other Expense	0	0.0% Depreciation Rate	
				901.1%	
Total Liab. and Equity	15,257,673	Net Profit or Loss	3,439,721	63.0% Return on Equity	
				24.5%	
<hr/>					
<b>345533 THE CEDARS OF CHAPEL HILL</b>				Proprietary - Corporation	
THE CEDARS OF CHAPEL HILL		12/31/2019 365 Days Settled			
CHAPEL HILL, NC 27517		CR Beds 78    POS Beds 0			
DURHAM		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		72.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				179.6	
Current Assets	5,996,277	Total Charges	5,242,336	Average Wages	
				19.44	
Fixed Assets	0	Contract Allowance	2,051,244	39.1% Skilled Nursing	
				21.7%	
Other Assets	2,718,565	Operating Revenue	3,191,092	60.9% Ancillary Service	
				10.1%	
Total Assets	8,714,842	Operating Expense	24,539,317	769.0% Current Ratio	
				1.2	
Current Liabilities	5,181,024	Operating Margin	-21,348,225	-669.0% Days to Collect	
				202.1	
Long Term Liabilities	0	Other Income	20,983,283	657.6% Avg Payment Days	
				21.3	
Total Equity	3,533,818	Other Expense	0	0.0% Depreciation Rate	
				0.0%	
Total Liab. and Equity	8,714,842	Net Profit or Loss	(364,942)	-11.4% Return on Equity	
				-10.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345092 THE CITADEL AT WINSTON SALEM</b>				Proprietary - Partnership	
THE CITADEL AT WINSTON SALEM		12/31/2019 245 Days Settled			
WINSTON-SALEM, NC 27104		4/30/2019 120 Days Settled		CR Beds 230 POS Beds 0	
FORSYTH		<b>Key Performance Ind.</b>			
PALMETTO GBA (SC)		Occupancy Rate		84.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 141.4	
Current Assets	844,238	Total Charges	8,000,793	Average Wages 17.39	
Fixed Assets	286,113	Contract Allowance	2,906,334	36.3%	Skilled Nursing 72.8%
Other Assets	0	Operating Revenue	5,094,459	63.7%	Ancillary Service 27.2%
Total Assets	1,130,351	Operating Expense	5,983,870	117.5%	Current Ratio 0.2
Current Liabilities	5,385,163	Operating Margin	-889,411	-17.5%	Days to Collect 57.5
Long Term Liabilities	0	Other Income	1,001	0.0%	Avg Payment Days 209.2
Total Equity	-2,967,076	Other Expense	0	0.0%	Depreciation Rate 158.0%
Total Liab. and Equity	2,418,087	Net Profit or Loss	(888,410)	-17.4%	Return on Equity 29.9%

<b>345092 THE CITADEL AT WINSTON SALEM</b>				Proprietary - Partnership	
THE CITADEL AT WINSTON SALEM		12/31/2019 245 Days Settled			
WINSTON-SALEM, NC 27104		4/30/2019 120 Days Settled		CR Beds 230 POS Beds 0	
FORSYTH		<b>Key Performance Ind.</b>			
PALMETTO GBA (SC)		Occupancy Rate		82.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 145.5	
Current Assets	1,992,154	Total Charges	10,498,532	Average Wages 17.39	
Fixed Assets	225,018	Contract Allowance	557,407	5.3%	Skilled Nursing 89.1%
Other Assets	195,900	Operating Revenue	9,941,125	94.7%	Ancillary Service 10.9%
Total Assets	2,413,072	Operating Expense	9,405,531	94.6%	Current Ratio 1.1
Current Liabilities	1,792,738	Operating Margin	535,594	5.4%	Days to Collect 66.0
Long Term Liabilities	0	Other Income	4,240	0.0%	Avg Payment Days 67.3
Total Equity	620,334	Other Expense	0	0.0%	Depreciation Rate 523.4%
Total Liab. and Equity	2,413,072	Net Profit or Loss	539,834	5.4%	Return on Equity 87.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345045 THE FOLEY CENTER AT CHESTNUT RIDGE</b>				Nonprofit - Other	
THE FOLEY CENTER AT CHESTNUT RIDGE		9/30/2019 365 Days Settled			
BLOWING ROCK, NC 28605				CR Beds 112    POS Beds 0	
WATAUGA				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	85.0%
				Length of Stay	76.2
				Average Wages	21.73
				Skilled Nursing	67.4%
				Ancillary Service	23.9%
				Current Ratio	3.5
				Days to Collect	44.4
				Avg Payment Days	8.8
				Depreciation Rate	2,143.5%
				Return on Equity	-263.8%

  

Balance Sheet		Income Statement			
Current Assets	1,216,290	Total Charges	12,957,880		
Fixed Assets	60,601	Contract Allowance	4,412,482	34.1%	
Other Assets	346,370	Operating Revenue	8,545,398	65.9%	
Total Assets	<u>1,623,261</u>	Operating Expense	13,156,643	154.0%	
Current Liabilities	344,580	Operating Margin	-4,611,245	-54.0%	
Long Term Liabilities	0	Other Income	1,237,976	14.5%	
Total Equity	<u>1,278,681</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,623,261</u>	Net Profit or Loss	<u>(3,373,269)</u>	-39.5%	

<b>345542 THE FOREST AT DUKE INC</b>				Nonprofit - Other	
THE FOREST AT DUKE INC		9/30/2019 365 Days Settled			
DURHAM, NC 27705				CR Beds 92    POS Beds 0	
DURHAM				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	87.6%
				Length of Stay	377.3
				Average Wages	19.04
				Skilled Nursing	12.4%
				Ancillary Service	1.4%
				Current Ratio	7.1
				Days to Collect	3.8
				Avg Payment Days	14.6
				Depreciation Rate	3.3%
				Return on Equity	16.3%

  

Balance Sheet		Income Statement			
Current Assets	8,754,589	Total Charges	25,499,807		
Fixed Assets	45,775,594	Contract Allowance	136,031	0.5%	
Other Assets	27,863,606	Operating Revenue	25,363,776	99.5%	
Total Assets	<u>82,393,789</u>	Operating Expense	24,878,838	98.1%	
Current Liabilities	1,229,042	Operating Margin	484,938	1.9%	
Long Term Liabilities	70,260,575	Other Income	1,296,860	5.1%	
Total Equity	<u>10,904,172</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>82,393,789</u>	Net Profit or Loss	<u>1,781,798</u>	7.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345242 THE FOUNTAINS AT THE ALBEMARLE</b>				Proprietary - Corporation	
THE FOUNTAINS AT THE ALBEMARLE      12/31/2019 365 Days Settled					
TARBORO, NC 27886				CR Beds 86    POS Beds 0	
EDGECOMBE				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate      89.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      235.0	
Current Assets	443,272	Total Charges	9,822,680	Average Wages      16.43	
Fixed Assets	638,251	Contract Allowance	694,554	7.1%	Skilled Nursing      27.8%
Other Assets	4,523,565	Operating Revenue	9,128,126	92.9%	Ancillary Service    10.0%
Total Assets	<u>5,605,088</u>	Operating Expense	10,373,082	113.6%	Current Ratio      0.6
Current Liabilities	721,745	Operating Margin	-1,244,956	-13.6%	Days to Collect      12.4
Long Term Liabilities	0	Other Income	888,813	9.7%	Avg Payment Days    12.1
Total Equity	4,883,343	Other Expense	0	0.0%	Depreciation Rate    144.6%
Total Liab. and Equity	<u>5,605,088</u>	Net Profit or Loss	<u>(356,143)</u>	-3.9%	Return on Equity     -7.3%
<b>345525 THE GARDENS OF TAYLOR GLEN RET COM</b>				Nonprofit - Church	
THE GARDENS OF TAYLOR GLEN RET COM      9/30/2019 365 Days Settled					
CONCORD, NC 28027				CR Beds 24    POS Beds 0	
CABARRUS				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate      58.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      131.7	
Current Assets	319,367	Total Charges	7,948,770	Average Wages      15.84	
Fixed Assets	16,385,624	Contract Allowance	210,255	2.6%	Skilled Nursing      17.2%
Other Assets	12,569	Operating Revenue	7,738,515	97.4%	Ancillary Service    7.0%
Total Assets	<u>16,717,560</u>	Operating Expense	7,679,832	99.2%	Current Ratio      0.0
Current Liabilities	26,503,049	Operating Margin	58,683	0.8%	Days to Collect      13.6
Long Term Liabilities	8,040,550	Other Income	60,474	0.8%	Avg Payment Days    6.2
Total Equity	-17,826,039	Other Expense	0	0.0%	Depreciation Rate    5.6%
Total Liab. and Equity	<u>16,717,560</u>	Net Profit or Loss	<u>63,121</u>	0.8%	Return on Equity     -0.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345330 THE GRAYBRIER NURS &amp; RETIREMENT CT</b>				Proprietary - Corporation	
THE GRAYBRIER NURS & RETIREMENT CT		9/30/2019 365 Days Settled			
TRINITY, NC 27370				CR Beds 128    POS Beds 0	
RANDOLPH				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	80.0%
				Length of Stay	173.8
				Average Wages	17.65
				18.4% Skilled Nursing	84.1%
				81.6% Ancillary Service	15.9%
				94.9% Current Ratio	3.0
				5.1% Days to Collect	37.6
				2.6% Avg Payment Days	18.9
				0.0% Depreciation Rate	4.6%
				7.7% Return on Equity	20.7%

  

Balance Sheet		Income Statement			
Current Assets	1,343,843	Total Charges	10,821,872		
Fixed Assets	2,279,047	Contract Allowance	1,996,458		
Other Assets	109,182	Operating Revenue	8,825,414		
<b>Total Assets</b>	<b>3,732,072</b>	Operating Expense	8,376,847		
Current Liabilities	454,203	Operating Margin	448,567		
Long Term Liabilities	0	Other Income	230,938		
<b>Total Equity</b>	<b>3,277,869</b>	Other Expense	0		
<b>Total Liab. and Equity</b>	<b>3,732,072</b>	<b>Net Profit or Loss</b>	<b>679,505</b>		

<b>345177 THE GREENS AT PINEHURST REHAB &amp; LIVING CENTER</b>				Proprietary - Partnership	
THE GREENS AT PINEHURST REHAB & LIVING CENTER		12/31/2019 365 Days Settled			
PINEHURST, NC 28374				CR Beds 120    POS Beds 0	
MOORE				<b>Key Performance Ind.</b>	
Novitas MD				Occupancy Rate	74.7%
				Length of Stay	102.9
				Average Wages	20.28
				11.8% Skilled Nursing	85.4%
				88.2% Ancillary Service	14.6%
				99.8% Current Ratio	0.9
				0.2% Days to Collect	72.2
				0.0% Avg Payment Days	48.3
				0.0% Depreciation Rate	445.4%
				0.2% Return on Equity	81.0%

  

Balance Sheet		Income Statement			
Current Assets	1,700,864	Total Charges	9,257,257		
Fixed Assets	96,341	Contract Allowance	1,088,844		
Other Assets	568,785	Operating Revenue	8,168,413		
<b>Total Assets</b>	<b>2,365,990</b>	Operating Expense	8,149,349		
Current Liabilities	1,985,410	Operating Margin	19,064		
Long Term Liabilities	356,620	Other Income	349		
<b>Total Equity</b>	<b>23,960</b>	Other Expense	0		
<b>Total Liab. and Equity</b>	<b>2,365,990</b>	<b>Net Profit or Loss</b>	<b>19,413</b>		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345307 THE IVY AT GASTONIA LLC</b>		Proprietary - Corporation	
THE IVY AT GASTONIA LLC	7/31/2019 212 Days Settled		
GASTONIA, NC 28056	12/31/2019 153 Days Settled	CR Beds 50	POS Beds 0
GASTON		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	83.8%
		Length of Stay	269.1
		Average Wages	17.85
		14.1% Skilled Nursing	88.9%
		85.9% Ancillary Service	11.1%
		99.6% Current Ratio	0.5
		0.4% Days to Collect	97.0
		-8.5% Avg Payment Days	99.7
		0.0% Depreciation Rate	360.6%
		-8.1% Return on Equity	58.6%

  

<b>345307 THE IVY AT GASTONIA LLC</b>		Proprietary - Corporation	
THE IVY AT GASTONIA LLC	7/31/2019 212 Days Settled		
GASTONIA, NC 28056	12/31/2019 153 Days Settled	CR Beds 50	POS Beds 0
GASTON		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	84.3%
		Length of Stay	230.4
		Average Wages	17.85
		12.4% Skilled Nursing	82.7%
		87.6% Ancillary Service	17.3%
		106.6% Current Ratio	1.1
		-6.6% Days to Collect	131.1
		0.0% Avg Payment Days	61.0
		0.0% Depreciation Rate	102.0%
		-6.5% Return on Equity	100.0%

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# SNF Profile Report - 2019

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345421 THE LAURELS OF CHATHAM</b>		Proprietary - Corporation	
THE LAURELS OF CHATHAM		9/30/2019 365 Days Settled	
PITTSBORO, NC 27312		CR Beds 140    POS Beds 0	
CHATHAM		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	90.0%
		Length of Stay	125.2
		Average Wages	20.40
		Skilled Nursing	74.7%
		Ancillary Service	20.0%
		Current Ratio	6.2
		Days to Collect	32.1
		Avg Payment Days	27.5
		Depreciation Rate	123.4%
		Return on Equity	6.0%

  

<b>345389 THE LAURELS OF FOREST GLENN</b>		Proprietary - Corporation	
THE LAURELS OF FOREST GLENN		9/30/2019 365 Days Settled	
GARNER, NC 27529		CR Beds 140    POS Beds 0	
WAKE		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	87.8%
		Length of Stay	87.3
		Average Wages	22.22
		Skilled Nursing	65.7%
		Ancillary Service	27.3%
		Current Ratio	10.0
		Days to Collect	50.2
		Avg Payment Days	21.5
		Depreciation Rate	343.8%
		Return on Equity	-2.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345303 THE LAURELS OF GREENTREE RIDGE</b>				Proprietary - Corporation	
THE LAURELS OF GREENTREE RIDGE				9/30/2019 365 Days Settled	
ASHEVILLE, NC 28803				CR Beds 100 POS Beds 0	
BUNCOMBE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 93.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 73.3	
Current Assets	4,425,910	Total Charges	12,568,586	Average Wages 22.96	
Fixed Assets	1,219,793	Contract Allowance	3,133,986	24.9%	Skilled Nursing 70.7%
Other Assets	0	Operating Revenue	9,434,600	75.1%	Ancillary Service 26.3%
Total Assets	<u>5,645,703</u>	Operating Expense	10,069,078	106.7%	Current Ratio 6.4
Current Liabilities	688,150	Operating Margin	-634,478	-6.7%	Days to Collect 32.9
Long Term Liabilities	580,858	Other Income	3,428	0.0%	Avg Payment Days 24.9
Total Equity	<u>4,376,695</u>	Other Expense	0	0.0%	Depreciation Rate 119.0%
Total Liab. and Equity	<u>5,645,703</u>	Net Profit or Loss	<u>(631,050)</u>	-6.7%	Return on Equity -14.4%

<b>345322 THE LAURELS OF HENDERSONVILLE</b>				Proprietary - Corporation	
THE LAURELS OF HENDERSONVILLE				9/30/2019 365 Days Settled	
HENDERSONVILLE, NC 28792				CR Beds 120 POS Beds 0	
HENDERSON				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 88.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 81.8	
Current Assets	11,810,248	Total Charges	13,660,410	Average Wages 21.62	
Fixed Assets	243,476	Contract Allowance	3,019,802	22.1%	Skilled Nursing 70.1%
Other Assets	0	Operating Revenue	10,640,608	77.9%	Ancillary Service 24.2%
Total Assets	<u>12,053,724</u>	Operating Expense	9,120,443	85.7%	Current Ratio 22.6
Current Liabilities	521,711	Operating Margin	1,520,165	14.3%	Days to Collect 34.5
Long Term Liabilities	0	Other Income	7,102	0.1%	Avg Payment Days 20.8
Total Equity	<u>11,532,013</u>	Other Expense	0	0.0%	Depreciation Rate 228.9%
Total Liab. and Equity	<u>12,053,724</u>	Net Profit or Loss	<u>1,527,267</u>	14.4%	Return on Equity 13.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345298 THE LAURELS OF PENDER</b>		Proprietary - Corporation	
THE LAURELS OF PENDER		9/30/2019 365 Days Settled	
BURGAW, NC 28425		CR Beds 98    POS Beds 0	
PENDER		<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)		Occupancy Rate	94.8%
<b>Balance Sheet</b>		Length of Stay	159.2
<b>Income Statement</b>		Average Wages	19.45
Current Assets	3,439,257	Total Charges	10,415,452
Fixed Assets	263,722	Contract Allowance	2,322,566
Other Assets	25,031	Operating Revenue	8,092,886
Total Assets	3,728,010	Operating Expense	7,767,741
Current Liabilities	3,548,048	Operating Margin	325,145
Long Term Liabilities	0	Other Income	6,814
Total Equity	179,962	Other Expense	0
Total Liab. and Equity	3,728,010	Net Profit or Loss	331,959
		22.3%	Skilled Nursing 74.3%
		77.7%	Ancillary Service 25.0%
		96.0%	Current Ratio 1.0
		4.0%	Days to Collect 45.4
		0.1%	Avg Payment Days 101.9
		0.0%	Depreciation Rate 138.9%
		4.1%	Return on Equity 184.5%

<b>345428 THE LAURELS OF SALISBURY</b>		Proprietary - Corporation	
THE LAURELS OF SALISBURY		9/30/2019 365 Days Settled	
SALISBURY, NC 28147		CR Beds 80    POS Beds 0	
ROWAN		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	87.1%
<b>Balance Sheet</b>		Length of Stay	66.7
<b>Income Statement</b>		Average Wages	20.51
Current Assets	3,424,328	Total Charges	9,692,929
Fixed Assets	90,648	Contract Allowance	2,617,121
Other Assets	0	Operating Revenue	7,075,808
Total Assets	3,514,976	Operating Expense	7,674,082
Current Liabilities	507,714	Operating Margin	-598,274
Long Term Liabilities	16,080	Other Income	8,237
Total Equity	2,991,182	Other Expense	0
Total Liab. and Equity	3,514,976	Net Profit or Loss	(590,037)
		27.0%	Skilled Nursing 60.2%
		73.0%	Ancillary Service 29.3%
		108.5%	Current Ratio 6.7
		-8.5%	Days to Collect 45.2
		0.1%	Avg Payment Days 24.0
		0.0%	Depreciation Rate 576.3%
		-8.3%	Return on Equity -19.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345438 THE LAURELS OF SUMMIT RIDGE</b>				Proprietary - Corporation	
THE LAURELS OF SUMMIT RIDGE		9/30/2019 365 Days Settled			
ASHEVILLE, NC 28805		CR Beds 87    POS Beds 0			
BUNCOMBE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		84.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				56.5	
Current Assets	2,056,974	Total Charges	10,420,248	Average Wages	
Fixed Assets	469,065	Contract Allowance	2,927,284	22.50	
Other Assets	14,367	Operating Revenue	7,492,964	28.1%	
Total Assets	<u>2,540,406</u>	Operating Expense	10,069,287	71.9%	
Current Liabilities	608,575	Operating Margin	-2,576,323	134.4%	
Long Term Liabilities	60,514	Other Income	3,695	-34.4%	
Total Equity	<u>1,871,317</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,540,406</u>	Net Profit or Loss	<u>(2,572,628)</u>	0.0%	
				Days to Collect	
				34.7	
				Avg Payment Days	
				21.9	
				Depreciation Rate	
				326.1%	
				Return on Equity	
				-137.5%	

  

<b>345253 THE LODGE AT MILLS RIVER</b>				Proprietary - Corporation	
THE LODGE AT MILLS RIVER		12/31/2019 365 Days Settled			
MILLS RIVER, NC 28759		CR Beds 50    POS Beds 0			
HENDERSON		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		93.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				35.7	
Current Assets	2,595,393	Total Charges	8,858,745	Average Wages	
Fixed Assets	167,389	Contract Allowance	1,639,255	19.87	
Other Assets	450,000	Operating Revenue	7,219,490	18.5%	
Total Assets	<u>3,212,782</u>	Operating Expense	6,647,153	81.5%	
Current Liabilities	332,035	Operating Margin	572,337	92.1%	
Long Term Liabilities	0	Other Income	29,758	7.9%	
Total Equity	<u>2,880,747</u>	Other Expense	0	0.4%	
Total Liab. and Equity	<u>3,212,782</u>	Net Profit or Loss	<u>602,095</u>	0.0%	
				Days to Collect	
				37.3	
				Avg Payment Days	
				16.3	
				Depreciation Rate	
				87.1%	
				Return on Equity	
				20.9%	

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<b>345284 THE OAKS</b>				Proprietary - Corporation	
THE OAKS		9/30/2019 365 Days Settled			
WINSTON SALEM, NC 27103				CR Beds 151    POS Beds 0	
FORSYTH				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	70.5%
				Length of Stay	81.6
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	20.38
Current Assets	3,367,512	Total Charges	10,967,490	17.1%	Skilled Nursing 83.7%
Fixed Assets	405,472	Contract Allowance	1,870,408	82.9%	Ancillary Service 16.3%
Other Assets	0	Operating Revenue	9,097,082	104.0%	Current Ratio 1.2
Total Assets	<u>3,772,984</u>	Operating Expense	9,463,518	-4.0%	Days to Collect 45.3
Current Liabilities	2,724,161	Operating Margin	-366,436	0.2%	Avg Payment Days 92.0
Long Term Liabilities	0	Other Income	13,943	0.0%	Depreciation Rate 135.9%
Total Equity	<u>1,048,823</u>	Other Expense	0	-3.9%	Return on Equity -33.6%
Total Liab. and Equity	<u>3,772,984</u>	Net Profit or Loss	<u>(352,493)</u>		
<b>345462 THE OAKS-BREVARD</b>				Proprietary - Other	
THE OAKS-BREVARD		6/30/2019 365 Days Settled			
BREVARD, NC 28712				CR Beds 120    POS Beds 0	
TRANSYLVANIA				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	78.5%
				Length of Stay	129.2
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	22.41
Current Assets	-3,853,231	Total Charges	11,860,577	34.2%	Skilled Nursing 77.9%
Fixed Assets	685,230	Contract Allowance	4,053,730	65.8%	Ancillary Service 19.3%
Other Assets	4,188	Operating Revenue	7,806,847	113.7%	Current Ratio (4.3)
Total Assets	<u>-3,163,813</u>	Operating Expense	8,878,365	-13.7%	Days to Collect (181.3)
Current Liabilities	886,494	Operating Margin	-1,071,518	0.1%	Avg Payment Days 28.1
Long Term Liabilities	0	Other Income	5,627	0.0%	Depreciation Rate 28.2%
Total Equity	<u>-4,050,307</u>	Other Expense	0	-13.7%	Return on Equity 26.3%
Total Liab. and Equity	<u>-3,163,813</u>	Net Profit or Loss	<u>(1,065,891)</u>		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345477 THE OAKS AT SWEETEN CREEK</b>				Proprietary - Other	
THE OAKS AT SWEETEN CREEK		12/31/2019 365 Days Settled			
ARDEN, NC 28704		CR Beds 100 POS Beds 0			
BUNCOMBE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		84.1%	
		Length of Stay		157.4	
		Average Wages		25.02	
		19.5% Skilled Nursing		81.1%	
		80.5% Ancillary Service		18.9%	
		105.1% Current Ratio		1.0	
		-5.1% Days to Collect		35.9	
		0.0% Avg Payment Days		7.8	
		0.0% Depreciation Rate		15.5%	
		-5.1% Return on Equity		22.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	48,647,406	Total Charges	8,872,286		
Fixed Assets	5,701,290	Contract Allowance	1,733,130		
Other Assets	8,132	Operating Revenue	7,139,156		
Total Assets	<u>54,356,828</u>	Operating Expense	7,505,506		
Current Liabilities	48,821,590	Operating Margin	-366,350		
Long Term Liabilities	7,160,701	Other Income	1,735		
Total Equity	-1,625,463	Other Expense	0		
Total Liab. and Equity	<u>54,356,828</u>	Net Profit or Loss	<u>(364,615)</u>		

<b>345009 THE OAKS AT WHITAKER GLEN-MAYVIEW</b>				Proprietary - Other	
THE OAKS AT WHITAKER GLEN-MAYVIEW		9/30/2019 365 Days Settled			
RALEIGH, NC 27608		CR Beds 139 POS Beds 0			
WAKE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		75.7%	
		Length of Stay		62.1	
		Average Wages		20.70	
		20.6% Skilled Nursing		67.9%	
		79.4% Ancillary Service		32.1%	
		112.9% Current Ratio		(0.4)	
		-12.9% Days to Collect		9.8	
		0.5% Avg Payment Days		23.5	
		0.0% Depreciation Rate		74.8%	
		-12.4% Return on Equity		-197.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	-348,937	Total Charges	15,534,161		
Fixed Assets	1,012,418	Contract Allowance	3,193,941		
Other Assets	986,555	Operating Revenue	12,340,220		
Total Assets	<u>1,650,036</u>	Operating Expense	13,937,444		
Current Liabilities	872,772	Operating Margin	-1,597,224		
Long Term Liabilities	0	Other Income	65,015		
Total Equity	777,264	Other Expense	0		
Total Liab. and Equity	<u>1,650,036</u>	Net Profit or Loss	<u>(1,532,209)</u>		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345363 THE PRESBYTERIAN HOME OF HAWFIELDS</b>				Nonprofit - Other	
THE PRESBYTERIAN HOME OF HAWFIELDS		9/30/2019 365 Days Settled			
MEBANE, NC 27302		CR Beds 136 POS Beds 0			
ALAMANCE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		67.5%	
		Length of Stay		188.3	
		Average Wages		15.66	
		Skilled Nursing		83.7%	
		Ancillary Service		12.9%	
		Current Ratio		1.6	
		Days to Collect		52.6	
		Avg Payment Days		34.7	
		Depreciation Rate		1.7%	
		Return on Equity		-256.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,131,237	Total Charges	8,004,330		
Fixed Assets	340,573	Contract Allowance	1,595,942	19.9%	
Other Assets	0	Operating Revenue	6,408,388	80.1%	
Total Assets	<u>1,471,810</u>	Operating Expense	7,201,254	112.4%	
Current Liabilities	701,851	Operating Margin	-792,866	-12.4%	
Long Term Liabilities	500,000	Other Income	99,310	1.5%	
Total Equity	269,959	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,471,810</u>	Net Profit or Loss	<u>(693,556)</u>	-10.8%	

<b>345546 THE ROSEWOOD HEALTH CENTER</b>				Nonprofit - Other	
THE ROSEWOOD HEALTH CENTER		12/31/2019 365 Days Settled			
RALEIGH, NC 27615		CR Beds 40 POS Beds 0			
WAKE		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		84.9%	
		Length of Stay		155.0	
		Average Wages		20.05	
		Skilled Nursing		78.1%	
		Ancillary Service		13.2%	
		Current Ratio		1.1	
		Days to Collect		102.4	
		Avg Payment Days		34.2	
		Depreciation Rate		1.7%	
		Return on Equity		15.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	5,317,243	Total Charges	5,695,002		
Fixed Assets	4,437,550	Contract Allowance	1,838,222	32.3%	
Other Assets	10,858,241	Operating Revenue	3,856,780	67.7%	
Total Assets	<u>20,613,034</u>	Operating Expense	18,077,825	468.7%	
Current Liabilities	4,845,042	Operating Margin	-14,221,045	-368.7%	
Long Term Liabilities	122,121	Other Income	16,708,738	433.2%	
Total Equity	15,645,871	Other Expense	0	0.0%	
Total Liab. and Equity	<u>20,613,034</u>	Net Profit or Loss	<u>2,487,693</u>	64.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345552 THE SHANNON GRAY REHABILITATION &amp; RECOVERY CENTER</b>				Proprietary - Corporation	
THE SHANNON GRAY REHABILITATION & RECOVERY CENTER		9/30/2019 365 Days Settled			
JAMESTOWN, NC 27282				CR Beds 150 POS Beds 0	
GUILFORD				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	66.9%
				Length of Stay	134.2
				Average Wages	17.30
				22.1% Skilled Nursing	83.5%
				77.9% Ancillary Service	16.5%
				103.8% Current Ratio	2.6
				-3.8% Days to Collect	29.6
				2.4% Avg Payment Days	19.3
				0.0% Depreciation Rate	7.1%
				-1.3% Return on Equity	18.7%
<hr/>					
<b>345495 THE STEWART HEALTH CENTER</b>				Nonprofit - Other	
THE STEWART HEALTH CENTER		12/31/2019 365 Days Settled			
CHARLOTTE, NC 28210				CR Beds 60 POS Beds 0	
MECKLENBURG				<b>Key Performance Ind.</b>	
BLUE CROSS (IOWA/SOUTH DAKOTA)				Occupancy Rate	87.2%
				Length of Stay	258.2
				Average Wages	18.69
				37.9% Skilled Nursing	82.3%
				62.1% Ancillary Service	12.9%
				543.3% Current Ratio	0.6
				-443.3% Days to Collect	274.0
				476.6% Avg Payment Days	76.0
				0.0% Depreciation Rate	0.0%
				33.2% Return on Equity	9.1%

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<b>345404 THREE RIVERS HEALTH AND REHAB</b>		Proprietary - Corporation	
THREE RIVERS HEALTH AND REHAB		9/30/2019 365 Days Settled	
WINDSOR, NC 27983		CR Beds 80 POS Beds 0	
BERTIE		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	85.7%
<b>Balance Sheet</b>		Length of Stay	81.5
		Average Wages	18.41
Current Assets	2,297,769	Total Charges	6,978,778
Fixed Assets	145,260	Contract Allowance	1,626,163
Other Assets	0	Operating Revenue	5,352,615
Total Assets	2,443,029	Operating Expense	5,387,296
Current Liabilities	884,064	Operating Margin	-34,681
Long Term Liabilities	110,500	Other Income	14,862
Total Equity	1,448,465	Other Expense	0
Total Liab. and Equity	2,443,029	Net Profit or Loss	(19,819)
		23.3%	Skilled Nursing 72.2%
		76.7%	Ancillary Service 22.2%
		100.6%	Current Ratio 2.6
		-0.6%	Days to Collect 52.1
		0.3%	Avg Payment Days 51.9
		0.0%	Depreciation Rate 58.3%
		-0.4%	Return on Equity -1.4%

<b>345513 TOWER NURSING AND REHABILITATION CENTER</b>		Proprietary - Corporation	
TOWER NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled	
RALEIGH, NC 27604		CR Beds 186 POS Beds 0	
WAKE		<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)		Occupancy Rate	53.1%
<b>Balance Sheet</b>		Length of Stay	197.9
		Average Wages	19.68
Current Assets	-5,490,511	Total Charges	9,888,258
Fixed Assets	63,782	Contract Allowance	2,317,242
Other Assets	0	Operating Revenue	7,571,016
Total Assets	-5,426,729	Operating Expense	8,144,689
Current Liabilities	290,795	Operating Margin	-573,673
Long Term Liabilities	0	Other Income	348,375
Total Equity	-5,717,524	Other Expense	0
Total Liab. and Equity	-5,426,729	Net Profit or Loss	(225,298)
		23.4%	Skilled Nursing 82.1%
		76.6%	Ancillary Service 17.9%
		107.6%	Current Ratio (18.9)
		-7.6%	Days to Collect (267.3)
		4.6%	Avg Payment Days 13.4
		0.0%	Depreciation Rate 72.0%
		-3.0%	Return on Equity 3.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345258 TRANSITIONAL HEALTH SERVICES OF KANNAPOLIS</b>				Proprietary - Other	
TRANSITIONAL HEALTH SERVICES OF KANNAPOLIS		12/31/2019 365 Days Settled			
KANNAPOLIS, NC 28083				CR Beds 107 POS Beds 0	
CABARRUS				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	86.6%
				Length of Stay	109.1
				Average Wages	22.17
				28.3%	Skilled Nursing 78.6%
				71.7%	Ancillary Service 21.4%
				101.1%	Current Ratio 1.0
				-1.1%	Days to Collect 34.1
				21.5%	Avg Payment Days 6.9
				0.0%	Depreciation Rate 41.7%
				20.4%	Return on Equity -68.8%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	62,232,768	Total Charges	12,425,376		
Fixed Assets	3,878,736	Contract Allowance	3,517,251		
Other Assets	0	Operating Revenue	8,908,125		
Total Assets	66,111,504	Operating Expense	9,007,760		
Current Liabilities	61,938,978	Operating Margin	-99,635		
Long Term Liabilities	6,809,339	Other Income	1,914,838		
Total Equity	-2,636,813	Other Expense	0		
Total Liab. and Equity	66,111,504	Net Profit or Loss	1,815,203		
<b>345458 TREYBURN REHABILITATION CENTER</b>				Proprietary - Corporation	
TREYBURN REHABILITATION CENTER		12/31/2019 365 Days Settled			
DURHAM, NC 27712				CR Beds 132 POS Beds 0	
DURHAM				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate	83.2%
				Length of Stay	110.1
				Average Wages	21.91
				21.2%	Skilled Nursing 73.5%
				78.8%	Ancillary Service 26.5%
				106.6%	Current Ratio 1.5
				-6.6%	Days to Collect 56.9
				0.1%	Avg Payment Days 24.0
				0.0%	Depreciation Rate 332.4%
				-6.5%	Return on Equity -132.0%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,076,756	Total Charges	13,176,029		
Fixed Assets	242,829	Contract Allowance	2,793,726		
Other Assets	173,190	Operating Revenue	10,382,303		
Total Assets	1,492,775	Operating Expense	11,071,713		
Current Liabilities	728,241	Operating Margin	-689,410		
Long Term Liabilities	250,856	Other Income	11,122		
Total Equity	513,678	Other Expense	0		
Total Liab. and Equity	1,492,775	Net Profit or Loss	(678,288)		

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<b>345565 TRINITY ELMS</b>				Nonprofit - Church	
TRINITY ELMS		9/30/2019 365 Days Settled			
CLEMMONS, NC 27012		CR Beds 100    POS Beds 0			
FORSYTH		<b>Key Performance Ind.</b>			
PALMETTO GBA (SC)		Occupancy Rate		91.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				99.9	
Current Assets	-429,306	Total Charges	11,897,687	Average Wages	17.07
Fixed Assets	998,197	Contract Allowance	2,315,198	19.5% Skilled Nursing	80.5%
Other Assets	0	Operating Revenue	9,582,489	80.5% Ancillary Service	19.5%
Total Assets	<u>568,891</u>	Operating Expense	9,649,638	100.7% Current Ratio	(0.7)
Current Liabilities	628,007	Operating Margin	-67,149	-0.7% Days to Collect	35.5
Long Term Liabilities	0	Other Income	255,042	2.7% Avg Payment Days	23.3
Total Equity	<u>-59,116</u>	Other Expense	0	0.0% Depreciation Rate	45.0%
Total Liab. and Equity	<u>568,891</u>	Net Profit or Loss	<u>187,893</u>	2.0% Return on Equity	-317.8%
<b>345088 TRINITY GLEN</b>				Nonprofit - Church	
TRINITY GLEN		9/30/2019 365 Days Settled			
WINSTON-SALEM, NC 27101		CR Beds 117    POS Beds 0			
FORSYTH		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		93.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				123.7	
Current Assets	-2,031,887	Total Charges	14,407,056	Average Wages	17.99
Fixed Assets	647,410	Contract Allowance	4,779,627	33.2% Skilled Nursing	80.3%
Other Assets	0	Operating Revenue	9,627,429	66.8% Ancillary Service	19.7%
Total Assets	<u>-1,384,477</u>	Operating Expense	10,197,146	105.9% Current Ratio	(2.8)
Current Liabilities	726,540	Operating Margin	-569,717	-5.9% Days to Collect	42.9
Long Term Liabilities	2,092	Other Income	180,043	1.9% Avg Payment Days	25.0
Total Equity	<u>-2,113,109</u>	Other Expense	0	0.0% Depreciation Rate	25.1%
Total Liab. and Equity	<u>-1,384,477</u>	Net Profit or Loss	<u>(389,674)</u>	-4.0% Return on Equity	18.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345554 TRINITY GROVE</b>				Nonprofit - Church	
TRINITY GROVE		9/30/2019 365 Days Settled			
WILMINGTON, NC 28412		CR Beds 100    POS Beds 0			
NEW HANOVER		<b>Key Performance Ind.</b>			
EQICOR (NORTH CAROLINA)		Occupancy Rate		95.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				101.7	
Current Assets	-326,295	Total Charges	11,818,769	Average Wages	
Fixed Assets	438,264	Contract Allowance	1,321,375	16.94	
Other Assets	534,197	Operating Revenue	10,497,394	11.2%	Skilled Nursing
Total Assets	<u>646,166</u>	Operating Expense	<u>10,143,254</u>	88.8%	Ancillary Service
Current Liabilities	548,238	Operating Margin	354,140	96.6%	Current Ratio
Long Term Liabilities	50,198	Other Income	201,035	3.4%	Days to Collect
Total Equity	<u>47,730</u>	Other Expense	0	1.9%	Avg Payment Days
Total Liab. and Equity	<u>646,166</u>	Net Profit or Loss	<u>555,175</u>	0.0%	Depreciation Rate
				5.3%	Return on Equity
					1,163.2%
<b>345153 TRINITY OAKS</b>				Nonprofit - Church	
TRINITY OAKS		9/30/2019 365 Days Settled			
SALISBURY, NC 28144		CR Beds 127    POS Beds 0			
ROWAN		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		92.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				141.3	
Current Assets	6,486,949	Total Charges	14,257,829	Average Wages	
Fixed Assets	361,671	Contract Allowance	3,169,870	18.76	
Other Assets	5,055,601	Operating Revenue	11,087,959	22.2%	Skilled Nursing
Total Assets	<u>11,904,221</u>	Operating Expense	<u>10,968,983</u>	77.8%	Ancillary Service
Current Liabilities	752,117	Operating Margin	118,976	98.9%	Current Ratio
Long Term Liabilities	173,600	Other Income	223,661	1.1%	Days to Collect
Total Equity	<u>10,978,504</u>	Other Expense	0	2.0%	Avg Payment Days
Total Liab. and Equity	<u>11,904,221</u>	Net Profit or Loss	<u>342,637</u>	0.0%	Depreciation Rate
				3.1%	Return on Equity
					3.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345109 TRINITY PLACE</b>				Nonprofit - Church	
TRINITY PLACE		9/30/2019 365 Days Settled			
ALBEMARLE, NC 28001		CR Beds 86    POS Beds 0			
STANLY		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		93.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				149.4	
Current Assets	2,739,813	Total Charges	8,476,170	Average Wages	
Fixed Assets	480,904	Contract Allowance	1,518,708	17.9%	
Other Assets	694,412	Operating Revenue	6,957,462	82.1%	
Total Assets	<u>3,915,129</u>	Operating Expense	7,484,714	107.6%	
Current Liabilities	458,632	Operating Margin	-527,252	-7.6%	
Long Term Liabilities	177,784	Other Income	296,899	4.3%	
Total Equity	<u>3,278,713</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>3,915,129</u>	Net Profit or Loss	<u>(230,353)</u>	-3.3%	
<b>345106 TRINITY RIDGE</b>				Nonprofit - Church	
TRINITY RIDGE		9/30/2019 365 Days Settled			
HICKORY, NC 28602		CR Beds 120    POS Beds 0			
CATAWBA		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		92.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				84.8	
Current Assets	134,173	Total Charges	15,083,412	Average Wages	
Fixed Assets	777,447	Contract Allowance	3,847,906	25.5%	
Other Assets	0	Operating Revenue	11,235,506	74.5%	
Total Assets	<u>911,620</u>	Operating Expense	11,243,895	100.1%	
Current Liabilities	828,974	Operating Margin	-8,389	-0.1%	
Long Term Liabilities	0	Other Income	203,640	1.8%	
Total Equity	<u>82,646</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>911,620</u>	Net Profit or Loss	<u>195,251</u>	1.7%	
				Return on Equity	
				236.2%	

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<b>345152 TRINITY VILLAGE</b>				Nonprofit - Church	
TRINITY VILLAGE		9/30/2019 365 Days Settled			
HICKORY, NC 28601				CR Beds 194    POS Beds 0	
CATAWBA				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	92.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	149.0
Current Assets	7,218,474	Total Charges	20,577,778	Average Wages	16.53
Fixed Assets	571,741	Contract Allowance	6,800,692	33.0% Skilled Nursing	53.0%
Other Assets	1,015,273	Operating Revenue	13,777,086	67.0% Ancillary Service	15.6%
Total Assets	8,805,488	Operating Expense	13,968,396	101.4% Current Ratio	7.1
Current Liabilities	1,014,163	Operating Margin	-191,310	-1.4% Days to Collect	27.8
Long Term Liabilities	290,728	Other Income	310,478	2.3% Avg Payment Days	25.4
Total Equity	7,500,597	Other Expense	0	0.0% Depreciation Rate	29.9%
Total Liab. and Equity	8,805,488	Net Profit or Loss	119,168	0.9% Return on Equity	1.6%
<b>345475 TSALI CARE CENTER</b>				Nonprofit - Other	
TSALI CARE CENTER		9/30/2019 365 Days Settled			
CHEROKEE, NC 28719				CR Beds 72    POS Beds 0	
SWAIN				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	73.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	160.2
Current Assets	2,037,732	Total Charges	5,997,047	Average Wages	18.10
Fixed Assets	990,711	Contract Allowance	667,252	11.1% Skilled Nursing	95.9%
Other Assets	0	Operating Revenue	5,329,795	88.9% Ancillary Service	4.1%
Total Assets	3,028,443	Operating Expense	12,185,925	228.6% Current Ratio	0.7
Current Liabilities	2,915,805	Operating Margin	-6,856,130	-128.6% Days to Collect	74.0
Long Term Liabilities	0	Other Income	6,856,132	128.6% Avg Payment Days	86.5
Total Equity	112,638	Other Expense	0	0.0% Depreciation Rate	1.8%
Total Liab. and Equity	3,028,443	Net Profit or Loss	2	0.0% Return on Equity	0.0%

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<b>345235 TWIN LAKES COMMUNITY</b>				Nonprofit - Church	
TWIN LAKES COMMUNITY		9/30/2019 365 Days Settled			
BURLINGTON, NC 27215				CR Beds 104    POS Beds 0	
ALAMANCE				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	90.7%
				Length of Stay	121.7
				Average Wages	19.81
				6.6% Skilled Nursing	32.8%
				93.4% Ancillary Service	4.8%
				42.2% Current Ratio	0.5
				57.8% Days to Collect	18.1
				1.7% Avg Payment Days	206.5
				0.0% Depreciation Rate	0.0%
				59.5% Return on Equity	33.0%

  

Balance Sheet		Income Statement			
Current Assets	30,999,194	Total Charges	29,271,567		
Fixed Assets	91,127,340	Contract Allowance	1,932,744		
Other Assets	2,805,590	Operating Revenue	27,338,823		
Total Assets	124,932,124	Operating Expense	11,531,190		
Current Liabilities	59,727,216	Operating Margin	15,807,633		
Long Term Liabilities	15,885,000	Other Income	466,149		
Total Equity	49,319,908	Other Expense	0		
Total Liab. and Equity	124,932,124	Net Profit or Loss	16,273,782		

<b>345545 TWIN LAKES COMMUNITY MEMORY CARE</b>				Nonprofit - Church	
TWIN LAKES COMMUNITY MEMORY CARE		9/30/2019 365 Days Settled			
BURLINGTON, NC 27215				CR Beds 32    POS Beds 0	
ALAMANCE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	98.0%
				Length of Stay	763.5
				Average Wages	18.38
				15.3% Skilled Nursing	49.8%
				84.7% Ancillary Service	2.2%
				78.8% Current Ratio	0.5
				21.2% Days to Collect	160.9
				0.6% Avg Payment Days	985.3
				0.0% Depreciation Rate	0.0%
				21.9% Return on Equity	1.4%

  

Balance Sheet		Income Statement			
Current Assets	30,999,194	Total Charges	3,624,211		
Fixed Assets	91,127,340	Contract Allowance	555,403		
Other Assets	2,805,590	Operating Revenue	3,068,808		
Total Assets	124,932,124	Operating Expense	2,416,715		
Current Liabilities	59,727,216	Operating Margin	652,093		
Long Term Liabilities	15,885,000	Other Income	19,429		
Total Equity	49,319,908	Other Expense	0		
Total Liab. and Equity	124,932,124	Net Profit or Loss	671,522		

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<b>345508 UNC REX REHAB &amp; NURSING CARE CENTER OF APEX</b>				Nonprofit - Other	
UNC REX REHAB & NURSING CARE CENTER OF APEX		6/30/2019 365 Days Settled			
APEX, NC 27502		CR Beds 107    POS Beds 0			
WAKE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		95.0%	
		Length of Stay		48.3	
		Average Wages		24.81	
		23.0% Skilled Nursing		76.8%	
		77.0% Ancillary Service		23.2%	
		102.1% Current Ratio		3.5	
		-2.1% Days to Collect		4,611.0	
		1.0% Avg Payment Days		3,591.0	
		0.0% Depreciation Rate		0.1%	
		-1.1% Return on Equity		0.0%	
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	503,146,000	Total Charges	14,928,062		
Fixed Assets	449,141,000	Contract Allowance	3,429,415		
Other Assets	368,465,000	Operating Revenue	11,498,647	23.0%	
Total Assets	<u>1,320,752,000</u>	Operating Expense	11,742,771	77.0%	
Current Liabilities	145,361,000	Operating Margin	-244,124	102.1%	
Long Term Liabilities	356,417,000	Other Income	118,238	-2.1%	
Total Equity	818,974,000	Other Expense	0	1.0%	
Total Liab. and Equity	<u>1,320,752,000</u>	Net Profit or Loss	<u>(125,886)</u>	0.0%	

<b>345183 UNIVERSAL HEALTH CARE &amp; REHAB</b>				Proprietary - Corporation	
UNIVERSAL HEALTH CARE & REHAB		12/31/2019 365 Days Settled			
CONCORD, NC 28025		CR Beds 120    POS Beds 0			
CABARRUS		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		74.1%	
		Length of Stay		149.0	
		Average Wages		19.25	
		28.3% Skilled Nursing		74.7%	
		71.7% Ancillary Service		25.3%	
		135.4% Current Ratio		0.0	
		-35.4% Days to Collect		42.8	
		0.3% Avg Payment Days		21.3	
		0.0% Depreciation Rate		41.8%	
		-35.0% Return on Equity		307.4%	
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	-47,334	Total Charges	9,395,459		
Fixed Assets	571,664	Contract Allowance	2,655,444		
Other Assets	0	Operating Revenue	6,740,015	28.3%	
Total Assets	<u>524,330</u>	Operating Expense	9,125,586	71.7%	
Current Liabilities	1,275,781	Operating Margin	-2,385,571	135.4%	
Long Term Liabilities	17,040	Other Income	23,281	-35.4%	
Total Equity	-768,491	Other Expense	0	0.3%	
Total Liab. and Equity	<u>524,330</u>	Net Profit or Loss	<u>(2,362,290)</u>	0.0%	

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<b>345549 UNIVERSAL HEALTH CARE / BRUNSWICK</b>				Proprietary - Corporation	
UNIVERSAL HEALTH CARE / BRUNSWICK				12/31/2019 365 Days Settled	
BOLIVIA, NC 28422				CR Beds 90    POS Beds 0	
BRUNSWICK				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	92.0%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	2,359,563	Total Charges	9,012,296	Length of Stay	82.6
Fixed Assets	418,075	Contract Allowance	1,548,922	Average Wages	14.57
Other Assets	0	Operating Revenue	7,463,374	17.2% Skilled Nursing	75.7%
Total Assets	2,777,638	Operating Expense	7,386,337	82.8% Ancillary Service	24.3%
Current Liabilities	875,650	Operating Margin	77,037	99.0% Current Ratio	2.7
Long Term Liabilities	6,477	Other Income	24,800	1.0% Days to Collect	32.7
Total Equity	1,895,511	Other Expense	0	0.3% Avg Payment Days	21.2
Total Liab. and Equity	2,777,638	Net Profit or Loss	101,837	0.0% Depreciation Rate	105.0%
				1.4% Return on Equity	5.4%

<b>345181 UNIVERSAL HEALTH CARE / GREENVILLE</b>				Proprietary - Corporation	
UNIVERSAL HEALTH CARE / GREENVILLE				12/31/2019 365 Days Settled	
GREENVILLE, NC 27834				CR Beds 120    POS Beds 0	
PITT				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	88.3%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	3,804,236	Total Charges	11,038,785	Length of Stay	116.5
Fixed Assets	433,418	Contract Allowance	2,042,133	Average Wages	13.92
Other Assets	0	Operating Revenue	8,996,652	18.5% Skilled Nursing	74.2%
Total Assets	4,237,654	Operating Expense	8,772,715	81.5% Ancillary Service	25.8%
Current Liabilities	3,797,380	Operating Margin	223,937	97.5% Current Ratio	1.0
Long Term Liabilities	7,287	Other Income	-1,864,340	2.5% Days to Collect	44.8
Total Equity	432,987	Other Expense	0	-20.7% Avg Payment Days	68.7
Total Liab. and Equity	4,237,654	Net Profit or Loss	(1,640,403)	0.0% Depreciation Rate	76.5%
				-18.2% Return on Equity	-378.9%

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<b>345291 UNIVERSAL HEALTH CARE / OXFORD</b>				Proprietary - Corporation	
UNIVERSAL HEALTH CARE / OXFORD		12/31/2019 365 Days Settled			
OXFORD, NC 27565		CR Beds 180    POS Beds 0			
GRANVILLE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA FOR PR),		Occupancy Rate		77.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				182.1	
Current Assets	7,835,167	Total Charges	11,504,679	Average Wages	13.81
Fixed Assets	497,861	Contract Allowance	1,744,721	15.2%	Skilled Nursing
Other Assets	0	Operating Revenue	9,759,958	84.8%	Ancillary Service
Total Assets	<u>8,333,028</u>	Operating Expense	<u>11,380,731</u>	116.6%	Current Ratio
Current Liabilities	10,460,575	Operating Margin	-1,620,773	-16.6%	Days to Collect
Long Term Liabilities	3,460	Other Income	-3,319,513	-34.0%	Avg Payment Days
Total Equity	<u>-2,131,007</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>8,333,028</u>	Net Profit or Loss	<u>(4,940,286)</u>	-50.6%	Return on Equity
					231.8%

  

<b>345213 UNIVERSAL HEALTH CARE LILLINGTON</b>				Proprietary - Corporation	
UNIVERSAL HEALTH CARE LILLINGTON		12/31/2019 365 Days Settled			
LILLINGTON, NC 27546		CR Beds 235    POS Beds 0			
HARNETT		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		70.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				169.0	
Current Assets	1,722,203	Total Charges	14,113,000	Average Wages	12.60
Fixed Assets	395,784	Contract Allowance	3,885,930	27.5%	Skilled Nursing
Other Assets	0	Operating Revenue	10,227,070	72.5%	Ancillary Service
Total Assets	<u>2,117,987</u>	Operating Expense	<u>10,762,287</u>	105.2%	Current Ratio
Current Liabilities	5,483,606	Operating Margin	-535,217	-5.2%	Days to Collect
Long Term Liabilities	4,860	Other Income	704,293	6.9%	Avg Payment Days
Total Equity	<u>-3,370,479</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>2,117,987</u>	Net Profit or Loss	<u>169,076</u>	1.7%	Return on Equity
					-5.0%

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<b>345522 UNIVERSAL HEALTH CARE/FLETCHER</b>				Proprietary - Corporation	
UNIVERSAL HEALTH CARE/FLETCHER				12/31/2019 365 Days Settled	
FLETCHER, NC 28732				CR Beds 90    POS Beds 0	
HENDERSON				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate    87.7%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	2,653,723	Total Charges	9,278,837	Average Wages	17.38
Fixed Assets	160,446	Contract Allowance	2,091,083	22.5% Skilled Nursing	78.1%
Other Assets	0	Operating Revenue	7,187,754	77.5% Ancillary Service	21.9%
Total Assets	<u>2,814,169</u>	Operating Expense	7,314,253	101.8% Current Ratio	2.4
Current Liabilities	1,100,787	Operating Margin	-126,499	-1.8% Days to Collect	58.3
Long Term Liabilities	5,598	Other Income	15,101	0.2% Avg Payment Days	20.7
Total Equity	<u>1,707,784</u>	Other Expense	0	0.0% Depreciation Rate	165.8%
Total Liab. and Equity	<u>2,814,169</u>	Net Profit or Loss	<u>(111,398)</u>	-1.5% Return on Equity	-6.5%
<hr/>					
<b>345561 UNIVERSAL HEALTH CARE/FUQUAY-VARINA</b>				Proprietary - Corporation	
UNIVERSAL HEALTH CARE/FUQUAY-VARINA				12/31/2019 365 Days Settled	
FUQUAY VARINA, NC 27526				CR Beds 100    POS Beds 0	
WAKE				<b>Key Performance Ind.</b>	
PALMETTO GBA (SC)				Occupancy Rate    89.7%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	1,748,575	Total Charges	10,031,829	Average Wages	15.94
Fixed Assets	99,144	Contract Allowance	1,529,822	15.2% Skilled Nursing	66.9%
Other Assets	0	Operating Revenue	8,502,007	84.8% Ancillary Service	33.1%
Total Assets	<u>1,847,719</u>	Operating Expense	8,708,111	102.4% Current Ratio	0.7
Current Liabilities	2,358,498	Operating Margin	-206,104	-2.4% Days to Collect	52.5
Long Term Liabilities	9,961	Other Income	-258,741	-3.0% Avg Payment Days	56.0
Total Equity	<u>-520,740</u>	Other Expense	0	0.0% Depreciation Rate	296.7%
Total Liab. and Equity	<u>1,847,719</u>	Net Profit or Loss	<u>(464,845)</u>	-5.5% Return on Equity	89.3%

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<b>345449 UNIVERSAL HEALTH CARE/KING</b>		Proprietary - Corporation	
UNIVERSAL HEALTH CARE/KING		12/31/2019 365 Days Settled	
KING, NC 27021		CR Beds 120    POS Beds 0	
STOKES		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	74.2%
		Length of Stay	111.7
		Average Wages	15.27
		12.8% Skilled Nursing	78.4%
		87.2% Ancillary Service	21.6%
		110.0% Current Ratio	1.5
		-10.0% Days to Collect	47.7
		0.5% Avg Payment Days	22.5
		0.0% Depreciation Rate	104.7%
		-9.5% Return on Equity	-87.6%

  

Balance Sheet		Income Statement	
Current Assets	1,719,260	Total Charges	8,240,279
Fixed Assets	225,736	Contract Allowance	1,051,481
Other Assets	0	Operating Revenue	7,188,798
Total Assets	1,944,996	Operating Expense	7,904,269
Current Liabilities	1,157,639	Operating Margin	-715,471
Long Term Liabilities	8,359	Other Income	33,158
Total Equity	778,998	Other Expense	0
Total Liab. and Equity	1,944,996	Net Profit or Loss	(682,313)

<b>345529 UNIVERSAL HEALTH CARE/NORTH RALEIGH</b>		Proprietary - Corporation	
UNIVERSAL HEALTH CARE/NORTH RALEIGH		12/31/2019 365 Days Settled	
RALEIGH, NC 27616		CR Beds 132    POS Beds 0	
WAKE		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	90.2%
		Length of Stay	112.3
		Average Wages	16.15
		16.3% Skilled Nursing	72.5%
		83.7% Ancillary Service	27.5%
		123.0% Current Ratio	(4.7)
		-23.0% Days to Collect	71.5
		1.2% Avg Payment Days	28.1
		0.0% Depreciation Rate	179.1%
		-21.8% Return on Equity	129.1%

  

Balance Sheet		Income Statement	
Current Assets	-1,601,155	Total Charges	12,557,406
Fixed Assets	169,319	Contract Allowance	2,042,118
Other Assets	0	Operating Revenue	10,515,288
Total Assets	-1,431,836	Operating Expense	12,934,768
Current Liabilities	341,577	Operating Margin	-2,419,480
Long Term Liabilities	920	Other Income	129,574
Total Equity	-1,774,333	Other Expense	0
Total Liab. and Equity	-1,431,836	Net Profit or Loss	(2,289,906)

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<b>345523 UNIVERSAL HEALTH CARE/RAMSEUR</b>				Proprietary - Corporation	
UNIVERSAL HEALTH CARE/RAMSEUR		12/31/2019 365 Days Settled			
RAMSEUR, NC 27316		CR Beds 90    POS Beds 0			
RANDOLPH		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		94.3%	
		Length of Stay		178.0	
		Average Wages		14.26	
		24.6% Skilled Nursing		84.8%	
		75.4% Ancillary Service		15.2%	
		101.9% Current Ratio		3.8	
		-1.9% Days to Collect		35.0	
		0.4% Avg Payment Days		26.0	
		0.0% Depreciation Rate		138.6%	
		-1.5% Return on Equity		-4.3%	
<hr/>					
<b>345142 UNIVERSITY PLACE NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
UNIVERSITY PLACE NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
CHARLOTTE, NC 28262		CR Beds 217    POS Beds 0			
MECKLENBURG		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		66.3%	
		Length of Stay		295.2	
		Average Wages		19.65	
		28.8% Skilled Nursing		79.1%	
		71.2% Ancillary Service		20.9%	
		121.4% Current Ratio		(6.7)	
		-21.4% Days to Collect		(173.2)	
		1.7% Avg Payment Days		21.8	
		0.0% Depreciation Rate		217.1%	
		-19.6% Return on Equity		37.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345247 VALLEY NURSING CENTER</b>		Proprietary - Corporation	
VALLEY NURSING CENTER		9/30/2019 365 Days Settled	
TAYLORSVILLE, NC 28681		CR Beds 183    POS Beds 0	
ALEXANDER		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	58.4%
<b>Balance Sheet</b>		Length of Stay	104.8
<b>Income Statement</b>		Average Wages	18.68
Current Assets	2,308,780	Total Charges	19,323,619
Fixed Assets	656,406	Contract Allowance	7,160,290
Other Assets	295,685	Operating Revenue	12,163,329
Total Assets	3,260,871	Operating Expense	11,793,100
Current Liabilities	835,293	Operating Margin	370,229
Long Term Liabilities	-1,645,500	Other Income	19,906
Total Equity	4,071,078	Other Expense	0
Total Liab. and Equity	3,260,871	Net Profit or Loss	390,135
		37.1%	Skilled Nursing
		62.9%	Ancillary Service
		97.0%	Current Ratio
		3.0%	Days to Collect
		0.2%	Avg Payment Days
		0.0%	Depreciation Rate
		3.2%	Return on Equity
			81.0%
			19.0%
			2.8
			60.4
			16.8
			102.3%
			9.6%
<b>345426 VALLEY VIEW CARE &amp; REHAB CENTER</b>		Proprietary - Other	
VALLEY VIEW CARE & REHAB CENTER		12/31/2019 365 Days Settled	
ANDREWS, NC 28901		CR Beds 76    POS Beds 0	
CHEROKEE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	71.6%
<b>Balance Sheet</b>		Length of Stay	143.9
<b>Income Statement</b>		Average Wages	22.52
Current Assets	30,931,043	Total Charges	5,616,002
Fixed Assets	5,524,109	Contract Allowance	1,293,677
Other Assets	351	Operating Revenue	4,322,325
Total Assets	36,455,503	Operating Expense	5,167,654
Current Liabilities	39,483,125	Operating Margin	-845,329
Long Term Liabilities	2,743,186	Other Income	259
Total Equity	-5,770,808	Other Expense	0
Total Liab. and Equity	36,455,503	Net Profit or Loss	(845,070)
		23.0%	Skilled Nursing
		77.0%	Ancillary Service
		119.6%	Current Ratio
		-19.6%	Days to Collect
		0.0%	Avg Payment Days
		0.0%	Depreciation Rate
		-19.6%	Return on Equity
			79.7%
			20.3%
			0.8
			44.6
			10.3
			10.3%
			14.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345302 VERO HEALTH &amp; REHAB OF SYLVA</b>				Proprietary - Corporation	
VERO HEALTH & REHAB OF SYLVA		12/31/2019 306 Days Settled			
SYLVA, NC 28779		2/28/2019 59 Days Settled		CR Beds 106    POS Beds 0	
JACKSON		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		70.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				113.3	
Current Assets	884,488	Total Charges	1,275,992	Average Wages	
Fixed Assets	389,687	Contract Allowance	149,660	22.06	
Other Assets	26,282	Operating Revenue	1,126,332	11.7% Skilled Nursing	
Total Assets	<u>1,300,457</u>	Operating Expense	1,115,062	88.3% Ancillary Service	
Current Liabilities	1,598,213	Operating Margin	11,270	99.0% Current Ratio	
Long Term Liabilities	555,341	Other Income	580	1.0% Days to Collect	
Total Equity	<u>-853,097</u>	Other Expense	0	0.1% Avg Payment Days	
Total Liab. and Equity	<u>1,300,457</u>	Net Profit or Loss	<u>11,850</u>	0.0% Depreciation Rate	
				1.1% Return on Equity	
				-1.4%	

<b>345302 VERO HEALTH &amp; REHAB OF SYLVA</b>				Proprietary - Corporation	
VERO HEALTH & REHAB OF SYLVA		12/31/2019 306 Days Settled			
SYLVA, NC 28779		2/28/2019 59 Days Settled		CR Beds 106    POS Beds 0	
JACKSON		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		74.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				130.6	
Current Assets	710,042	Total Charges	6,451,846	Average Wages	
Fixed Assets	60,584	Contract Allowance	708,366	22.06	
Other Assets	105,809	Operating Revenue	5,743,480	11.0% Skilled Nursing	
Total Assets	<u>876,435</u>	Operating Expense	6,112,873	89.0% Ancillary Service	
Current Liabilities	1,244,369	Operating Margin	-369,393	106.4% Current Ratio	
Long Term Liabilities	0	Other Income	1,459	-6.4% Days to Collect	
Total Equity	<u>-367,934</u>	Other Expense	0	0.0% Avg Payment Days	
Total Liab. and Equity	<u>876,435</u>	Net Profit or Loss	<u>(367,934)</u>	0.0% Depreciation Rate	
				-6.4% Return on Equity	
				100.0%	

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<b>345381 VILLAGE CARE OF KING</b>				Proprietary - Corporation	
VILLAGE CARE OF KING		12/31/2019 365 Days Settled			
KING, NC 27021				CR Beds 116    POS Beds 0	
STOKES				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate            92.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            118.4	
Current Assets	937,829	Total Charges	10,729,937	Average Wages            19.01	
Fixed Assets	195,684	Contract Allowance	1,827,850	17.0% Skilled Nursing        60.1%	
Other Assets	779,263	Operating Revenue	8,902,087	83.0% Ancillary Service      27.7%	
Total Assets	<u>1,912,776</u>	Operating Expense	8,160,702	91.7% Current Ratio            2.2	
Current Liabilities	422,548	Operating Margin	741,385	8.3% Days to Collect          36.9	
Long Term Liabilities	197	Other Income	9,616	0.1% Avg Payment Days        17.5	
Total Equity	<u>1,490,031</u>	Other Expense	0	0.0% Depreciation Rate        230.2%	
Total Liab. and Equity	<u>1,912,776</u>	Net Profit or Loss	<u>751,001</u>	8.4% Return on Equity        50.4%	
<b>345380 VILLAGE GREEN HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
VILLAGE GREEN HEALTH AND REHABILITATION		12/31/2019 365 Days Settled			
FAYETTEVILLE, NC 28304				CR Beds 170    POS Beds 0	
CUMBERLAND				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate            75.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            53.7	
Current Assets	3,041,013	Total Charges	20,917,926	Average Wages            16.14	
Fixed Assets	3,216,482	Contract Allowance	4,935,426	23.6% Skilled Nursing        57.7%	
Other Assets	0	Operating Revenue	15,982,500	76.4% Ancillary Service      42.3%	
Total Assets	<u>6,257,495</u>	Operating Expense	14,697,877	92.0% Current Ratio            1.1	
Current Liabilities	2,705,298	Operating Margin	1,284,623	8.0% Days to Collect          37.5	
Long Term Liabilities	0	Other Income	62,916	0.4% Avg Payment Days        20.7	
Total Equity	<u>3,552,197</u>	Other Expense	0	0.0% Depreciation Rate        40.4%	
Total Liab. and Equity	<u>6,257,495</u>	Net Profit or Loss	<u>1,347,539</u>	8.4% Return on Equity        37.9%	

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<b>345392 WADESBORO HEALTH &amp; REHAB CENTER</b>				Proprietary - Corporation	
WADESBORO HEALTH & REHAB CENTER    12/31/2019 365 Days Settled					
WADESBORO, NC 28170				CR Beds 66    POS Beds 0	
ANSON				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate    90.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    106.0	
Current Assets	560,904	Total Charges	6,930,388	Average Wages    17.81	
Fixed Assets	47,809	Contract Allowance	1,968,249	28.4%	Skilled Nursing    71.3%
Other Assets	328,489	Operating Revenue	4,962,139	71.6%	Ancillary Service    28.7%
Total Assets	937,202	Operating Expense	4,489,003	90.5%	Current Ratio    1.6
Current Liabilities	341,681	Operating Margin	473,136	9.5%	Days to Collect    38.2
Long Term Liabilities	17,631	Other Income	2,310	0.0%	Avg Payment Days    26.0
Total Equity	577,890	Other Expense	0	0.0%	Depreciation Rate    304.2%
Total Liab. and Equity	937,202	Net Profit or Loss	475,446	9.6%	Return on Equity    82.3%

<b>345089 WALNUT COVE HEALTH AND REHABILITATION CENTER</b>				Proprietary - Other	
WALNUT COVE HEALTH AND REHABILITATION CENTER    12/31/2019 365 Days Settled					
WALNUT COVE, NC 27052				CR Beds 90    POS Beds 0	
STOKES				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate    87.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    113.6	
Current Assets	43,451,783	Total Charges	10,008,460	Average Wages    21.52	
Fixed Assets	4,619,232	Contract Allowance	2,846,275	28.4%	Skilled Nursing    79.4%
Other Assets	7,520	Operating Revenue	7,162,185	71.6%	Ancillary Service    20.6%
Total Assets	48,078,535	Operating Expense	7,116,425	99.4%	Current Ratio    1.0
Current Liabilities	44,067,144	Operating Margin	45,760	0.6%	Days to Collect    49.8
Long Term Liabilities	6,261,072	Other Income	-1,489	0.0%	Avg Payment Days    8.1
Total Equity	-2,249,681	Other Expense	0	0.0%	Depreciation Rate    18.6%
Total Liab. and Equity	48,078,535	Net Profit or Loss	44,271	0.6%	Return on Equity    -2.0%

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<b>345240 WARREN HILLS NURSING CENTER</b>				Proprietary - Corporation	
WARREN HILLS NURSING CENTER		9/30/2019 365 Days Settled			
WARRENTON, NC 27589				CR Beds 160    POS Beds 0	
WARREN				<b>Key Performance Ind.</b>	
PALMETTO GBA (SC)				Occupancy Rate	71.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	189.3
Current Assets	7,826,425	Total Charges	8,573,784	Average Wages	17.85
Fixed Assets	586,600	Contract Allowance	1,006,518	11.7% Skilled Nursing	85.4%
Other Assets	0	Operating Revenue	7,567,266	88.3% Ancillary Service	11.4%
Total Assets	8,413,025	Operating Expense	8,791,473	116.2% Current Ratio	4.7
Current Liabilities	1,657,176	Operating Margin	-1,224,207	-16.2% Days to Collect	111.2
Long Term Liabilities	1,425,600	Other Income	39,133	0.5% Avg Payment Days	59.2
Total Equity	5,330,249	Other Expense	0	0.0% Depreciation Rate	101.3%
Total Liab. and Equity	8,413,025	Net Profit or Loss	(1,185,074)	-15.7% Return on Equity	-22.2%
<b>345252 WARSAW NURSING AND REHABILITATION CENTER</b>				Proprietary - Partnership	
WARSAW NURSING AND REHABILITATION CENTER		8/26/2019 238 Days Settled			
WARSAW, NC 28398		12/31/2019 127 Days Settled		CR Beds 100    POS Beds 0	
DUPLIN				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate	88.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	215.3
Current Assets	1,081,328	Total Charges	5,813,183	Average Wages	18.01
Fixed Assets	0	Contract Allowance	1,728,167	29.7% Skilled Nursing	81.7%
Other Assets	0	Operating Revenue	4,085,016	70.3% Ancillary Service	18.3%
Total Assets	1,081,328	Operating Expense	3,275,981	80.2% Current Ratio	1.2
Current Liabilities	867,172	Operating Margin	809,035	19.8% Days to Collect	10.3
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	15.4
Total Equity	214,156	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	1,081,328	Net Profit or Loss	809,034	19.8% Return on Equity	377.8%

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<b>345252 WARSAW NURSING AND REHABILITATION CENTER</b>				Proprietary - Partnership	
WARSAW NURSING AND REHABILITATION CENTER 8/26/2019 238 Days Settled					
WARSAW, NC 28398		12/31/2019 127 Days Settled		CR Beds 100 POS Beds 0	
DUPLIN				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate 76.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 207.7	
Current Assets	848,698	Total Charges	2,707,964	Average Wages 18.01	
Fixed Assets	0	Contract Allowance	466,780	17.2%	Skilled Nursing 77.3%
Other Assets	0	Operating Revenue	2,241,184	82.8%	Ancillary Service 22.7%
Total Assets	848,698	Operating Expense	2,266,327	101.1%	Current Ratio 1.5
Current Liabilities	561,661	Operating Margin	-25,143	-1.1%	Days to Collect 116.8
Long Term Liabilities	312,180	Other Income	0	0.0%	Avg Payment Days 40.5
Total Equity	-25,143	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	848,698	Net Profit or Loss	(25,143)	-1.1%	Return on Equity 100.0%
<b>345436 WELLINGTON REHABILITATION AND HEALTHCARE</b>				Proprietary - Other	
WELLINGTON REHABILITATION AND HEALTHCARE 12/31/2019 365 Days Settled					
KNIGHTDALE, NC 27545				CR Beds 80 POS Beds 0	
WAKE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 89.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 85.2	
Current Assets	36,758,159	Total Charges	8,485,156	Average Wages 22.41	
Fixed Assets	4,759,783	Contract Allowance	1,924,649	22.7%	Skilled Nursing 81.3%
Other Assets	9,104	Operating Revenue	6,560,507	77.3%	Ancillary Service 18.7%
Total Assets	41,527,046	Operating Expense	6,692,237	102.0%	Current Ratio 0.9
Current Liabilities	41,125,506	Operating Margin	-131,730	-2.0%	Days to Collect 37.6
Long Term Liabilities	6,117,965	Other Income	452	0.0%	Avg Payment Days 8.7
Total Equity	-5,716,425	Other Expense	0	0.0%	Depreciation Rate 14.0%
Total Liab. and Equity	41,527,046	Net Profit or Loss	(131,278)	-2.0%	Return on Equity 2.3%

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<b>345180 WESLEY PINES RETIREMENT COMM</b>				Nonprofit - Church	
WESLEY PINES RETIREMENT COMM		9/30/2019 365 Days Settled			
LUMBERTON, NC 28358		CR Beds 104    POS Beds 0			
ROBESON		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		88.2%	
		Length of Stay		270.1	
		Average Wages		15.96	
		20.8%		Skilled Nursing	
		79.2%		Ancillary Service	
		109.2%		Current Ratio	
		-9.2%		Days to Collect	
		4.4%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-4.8%		Return on Equity	
				-0.4%	

<b>345090 WESTCHESTER MANOR AT PROVIDENCE PLACE</b>				Nonprofit - Other	
WESTCHESTER MANOR AT PROVIDENCE PLACE		9/30/2019 365 Days Settled			
HIGH POINT, NC 27262		CR Beds 129    POS Beds 0			
GUILFORD		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		89.5%	
		Length of Stay		115.4	
		Average Wages		20.07	
		26.4%		Skilled Nursing	
		73.6%		Ancillary Service	
		99.6%		Current Ratio	
		0.4%		Days to Collect	
		0.2%		Avg Payment Days	
		0.0%		Depreciation Rate	
		0.6%		Return on Equity	
				-661.9%	

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345432 WESTERN NORTH CAROLINA BAPTIST HOME				Nonprofit - Church		
WESTERN NORTH CAROLINA BAPTIST HOME		9/30/2019 365 Days Settled				
ASHEVILLE, NC 28806				CR Beds 100	POS Beds 0	
BUNCOMBE				<b>Key Performance Ind.</b>		
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	49.8%	
				Length of Stay	267.0	
				Average Wages	17.78	
				25.4%	Skilled Nursing	72.4%
				74.6%	Ancillary Service	8.4%
				121.3%	Current Ratio	(11.4)
				-21.3%	Days to Collect	20.3
				1.9%	Avg Payment Days	7.5
				0.0%	Depreciation Rate	4.0%
				-20.1%	Return on Equity	-61.8%
Balance Sheet		Income Statement				
Current Assets	-2,385,876	Total Charges	7,719,236			
Fixed Assets	4,462,075	Contract Allowance	1,963,421			
Other Assets	5,899	Operating Revenue	5,755,815			
Total Assets	2,082,098	Operating Expense	6,982,729			
Current Liabilities	209,177	Operating Margin	-1,226,914			
Long Term Liabilities	472	Other Income	107,792			
Total Equity	1,872,449	Other Expense	0			
Total Liab. and Equity	2,082,098	Net Profit or Loss	(1,157,526)			
345216 WESTFIELD REHABILITATION AND HEALTH CENTER				Proprietary - Corporation		
WESTFIELD REHABILITATION AND HEALTH CENTER		9/30/2019 365 Days Settled				
SANFORD, NC 27330				CR Beds 83	POS Beds 0	
LEE				<b>Key Performance Ind.</b>		
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	86.1%	
				Length of Stay	59.4	
				Average Wages	20.99	
				27.9%	Skilled Nursing	72.0%
				72.1%	Ancillary Service	28.0%
				98.9%	Current Ratio	0.0
				1.1%	Days to Collect	40.1
				0.3%	Avg Payment Days	82.8
				0.0%	Depreciation Rate	485.8%
				1.3%	Return on Equity	-5.8%
Balance Sheet		Income Statement				
Current Assets	19,096	Total Charges	10,271,811			
Fixed Assets	51,981	Contract Allowance	2,862,489			
Other Assets	0	Operating Revenue	7,409,322			
Total Assets	71,077	Operating Expense	7,331,342			
Current Liabilities	1,777,485	Operating Margin	77,980			
Long Term Liabilities	0	Other Income	20,188			
Total Equity	-1,706,408	Other Expense	0			
Total Liab. and Equity	71,077	Net Profit or Loss	98,168			

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<b>345450 WESTWOOD HEALTH AND REHABILITA</b>				Proprietary - Other	
WESTWOOD HEALTH AND REHABILITA		12/31/2019 365 Days Settled			
ARCHDALE, NC 27263				CR Beds 68 POS Beds 0	
RANDOLPH				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 84.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 131.4	
Current Assets	30,562,452	Total Charges	7,130,099	Average Wages 22.31	
Fixed Assets	4,275,883	Contract Allowance	2,026,221	28.4%	Skilled Nursing 85.1%
Other Assets	1,025	Operating Revenue	5,103,878	71.6%	Ancillary Service 14.9%
Total Assets	34,839,360	Operating Expense	5,477,557	107.3%	Current Ratio 0.9
Current Liabilities	33,855,153	Operating Margin	-373,679	-7.3%	Days to Collect 43.8
Long Term Liabilities	3,872,502	Other Income	324,944	6.4%	Avg Payment Days 7.2
Total Equity	-2,888,295	Other Expense	0	0.0%	Depreciation Rate 13.3%
Total Liab. and Equity	34,839,360	Net Profit or Loss	(48,735)	-1.0%	Return on Equity 1.7%
<b>345205 WESTWOOD HILLS NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
WESTWOOD HILLS NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
WILKESBORO, NC 28697				CR Beds 186 POS Beds 0	
WILKES				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 75.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 151.6	
Current Assets	11,166,295	Total Charges	14,899,353	Average Wages 16.56	
Fixed Assets	76,650	Contract Allowance	3,619,587	24.3%	Skilled Nursing 75.0%
Other Assets	0	Operating Revenue	11,279,766	75.7%	Ancillary Service 22.6%
Total Assets	11,242,945	Operating Expense	11,369,841	100.8%	Current Ratio 26.9
Current Liabilities	415,426	Operating Margin	-90,075	-0.8%	Days to Collect 359.4
Long Term Liabilities	0	Other Income	309,540	2.7%	Avg Payment Days 14.5
Total Equity	10,827,519	Other Expense	0	0.0%	Depreciation Rate 83.4%
Total Liab. and Equity	11,242,945	Net Profit or Loss	219,465	1.9%	Return on Equity 2.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

345348 WHISPERING PINES NURSING & REHAB CENTER				Proprietary - Corporation	
WHISPERING PINES NURSING & REHAB CENTER		9/30/2019 365 Days Settled			
FAYETTEVILLE, NC 28301				CR Beds 88	POS Beds 0
CUMBERLAND		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	91.0%
				Length of Stay	82.6
				Average Wages	16.74
				24.1% Skilled Nursing	72.4%
				75.9% Ancillary Service	26.0%
				97.8% Current Ratio	4.5
				2.2% Days to Collect	32.5
				1.5% Avg Payment Days	25.4
				0.0% Depreciation Rate	120.0%
				3.6% Return on Equity	25.5%
Balance Sheet		Income Statement			
Current Assets	1,396,625	Total Charges	10,860,854		
Fixed Assets	83,897	Contract Allowance	2,621,415		
Other Assets	7,300	Operating Revenue	8,239,439		
Total Assets	1,487,822	Operating Expense	8,062,217		
Current Liabilities	313,170	Operating Margin	177,222		
Long Term Liabilities	0	Other Income	121,727		
Total Equity	1,174,652	Other Expense	0		
Total Liab. and Equity	1,487,822	Net Profit or Loss	298,949		
345301 WHITE OAK MANOR - BURLINGTON				Proprietary - Corporation	
WHITE OAK MANOR - BURLINGTON		9/30/2019 365 Days Settled			
BURLINGTON, NC 27217				CR Beds 160	POS Beds 0
ALAMANCE		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	79.2%
				Length of Stay	158.4
				Average Wages	17.49
				14.8% Skilled Nursing	80.8%
				85.2% Ancillary Service	19.2%
				105.9% Current Ratio	2.5
				-5.9% Days to Collect	56.7
				84.3% Avg Payment Days	19.2
				0.0% Depreciation Rate	26.9%
				78.5% Return on Equity	600.9%
Balance Sheet		Income Statement			
Current Assets	1,693,561	Total Charges	11,705,592		
Fixed Assets	294,089	Contract Allowance	1,732,666		
Other Assets	0	Operating Revenue	9,972,926		
Total Assets	1,987,650	Operating Expense	10,557,917		
Current Liabilities	685,636	Operating Margin	-584,991		
Long Term Liabilities	0	Other Income	8,409,340		
Total Equity	1,302,014	Other Expense	0		
Total Liab. and Equity	1,987,650	Net Profit or Loss	7,824,349		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345238 WHITE OAK MANOR - CHARLOTTE</b>		Proprietary - Corporation	
WHITE OAK MANOR - CHARLOTTE	9/30/2019 365 Days Settled		
CHARLOTTE, NC 28211		CR Beds 180	POS Beds 0
MECKLENBURG		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	77.5%
		Length of Stay	213.0
		Average Wages	18.76
		12.4% Skilled Nursing	80.8%
		87.6% Ancillary Service	19.1%
		106.3% Current Ratio	1.5
		-6.3% Days to Collect	31.5
		54.8% Avg Payment Days	21.8
		0.0% Depreciation Rate	28.7%
		48.6% Return on Equity	818.9%
<hr/>			
<b>345151 WHITE OAK MANOR - KINGS MOUNTAIN</b>		Proprietary - Corporation	
WHITE OAK MANOR - KINGS MOUNTAIN	9/30/2019 365 Days Settled		
KINGS MOUNTAIN, NC 28086		CR Beds 154	POS Beds 0
CLEVELAND		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	83.1%
		Length of Stay	193.0
		Average Wages	17.80
		12.7% Skilled Nursing	81.5%
		87.3% Ancillary Service	18.5%
		96.4% Current Ratio	1.4
		3.6% Days to Collect	32.4
		0.0% Avg Payment Days	20.6
		0.0% Depreciation Rate	32.0%
		3.6% Return on Equity	16.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345083 WHITE OAK MANOR - RUTHERFORDTON</b>				Proprietary - Corporation	
WHITE OAK MANOR - RUTHERFORDTON		9/30/2019 365 Days Settled			
RUTHERFORDTON, NC 28139		11/30/2019 61 Days Settled		CR Beds 80    POS Beds 0	
RUTHERFORD		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		82.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				175.3	
Current Assets	637,605	Total Charges	1,053,337	Average Wages	
Fixed Assets	135,151	Contract Allowance	120,336	18.15	
Other Assets	-6,603,602	Operating Revenue	933,001	11.4%	
Total Assets	-5,830,846	Operating Expense	1,041,510	88.6%	
Current Liabilities	314,854	Operating Margin	-108,509	111.6%	
Long Term Liabilities	0	Other Income	896	-11.6%	
Total Equity	-6,145,700	Other Expense	0	0.1%	
Total Liab. and Equity	-5,830,846	Net Profit or Loss	(107,613)	0.0%	
				Return on Equity	
				1.8%	

<b>345083 WHITE OAK MANOR - RUTHERFORDTON</b>				Proprietary - Corporation	
WHITE OAK MANOR - RUTHERFORDTON		9/30/2019 365 Days Settled			
RUTHERFORDTON, NC 28139		11/30/2019 61 Days Settled		CR Beds 80    POS Beds 0	
RUTHERFORD		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		86.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				187.4	
Current Assets	454,949	Total Charges	6,591,809	Average Wages	
Fixed Assets	142,938	Contract Allowance	933,324	18.15	
Other Assets	-6,195,664	Operating Revenue	5,658,485	14.2%	
Total Assets	-5,597,777	Operating Expense	6,582,787	85.8%	
Current Liabilities	440,311	Operating Margin	-924,302	116.3%	
Long Term Liabilities	0	Other Income	8,391	-16.3%	
Total Equity	-6,038,088	Other Expense	0	0.1%	
Total Liab. and Equity	-5,597,777	Net Profit or Loss	(915,911)	0.0%	
				Return on Equity	
				15.2%	

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<b>345171 WHITE OAK MANOR - SHELBY</b>				Proprietary - Corporation	
WHITE OAK MANOR - SHELBY		9/30/2019 365 Days Settled			
SHELBY, NC 28150		CR Beds 160    POS Beds 0			
CLEVELAND		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		74.5%	
		Length of Stay		118.2	
		Average Wages		18.34	
		16.4%		Skilled Nursing	
		83.6%		Ancillary Service	
		108.5%		Current Ratio	
		-8.5%		Days to Collect	
		0.0%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-8.5%		Return on Equity	

  

Balance Sheet		Income Statement			
Current Assets	1,012,035	Total Charges	12,211,355		
Fixed Assets	716,951	Contract Allowance	1,998,742	16.4%	
Other Assets	-5,521,088	Operating Revenue	10,212,613	83.6%	
Total Assets	-3,792,102	Operating Expense	11,077,390	108.5%	
Current Liabilities	706,451	Operating Margin	-864,777	-8.5%	
Long Term Liabilities	0	Other Income	-1,415	0.0%	
Total Equity	-4,498,553	Other Expense	0	0.0%	
Total Liab. and Equity	-3,792,102	Net Profit or Loss	(866,192)	-8.5%	

<b>345127 WHITE OAK MANOR - TRYON</b>				Proprietary - Corporation	
WHITE OAK MANOR - TRYON		9/30/2019 365 Days Settled			
TRYON, NC 28782		CR Beds 70    POS Beds 0			
POLK		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		89.5%	
		Length of Stay		132.9	
		Average Wages		14.33	
		17.6%		Skilled Nursing	
		82.4%		Ancillary Service	
		112.1%		Current Ratio	
		-12.1%		Days to Collect	
		100.3%		Avg Payment Days	
		0.0%		Depreciation Rate	
		88.2%		Return on Equity	

  

Balance Sheet		Income Statement			
Current Assets	422,130	Total Charges	6,720,720		
Fixed Assets	397,911	Contract Allowance	1,183,813	17.6%	
Other Assets	819	Operating Revenue	5,536,907	82.4%	
Total Assets	820,860	Operating Expense	6,208,917	112.1%	
Current Liabilities	465,903	Operating Margin	-672,010	-12.1%	
Long Term Liabilities	0	Other Income	5,555,407	100.3%	
Total Equity	354,957	Other Expense	0	0.0%	
Total Liab. and Equity	820,860	Net Profit or Loss	4,883,397	88.2%	

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<b>345550 WHITE OAK OF WAXHAW</b>				Proprietary - Corporation	
WHITE OAK OF WAXHAW		9/30/2019 365 Days Settled			
WAXHAW, NC 28173				CR Beds 100    POS Beds 0	
UNION		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	91.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	71.5
Current Assets	829,609	Total Charges	11,134,190	Average Wages	17.89
Fixed Assets	664,653	Contract Allowance	1,966,432	17.7%	Skilled Nursing
Other Assets	-6,091,093	Operating Revenue	9,167,758	82.3%	Ancillary Service
Total Assets	-4,596,831	Operating Expense	9,517,789	103.8%	Current Ratio
Current Liabilities	598,226	Operating Margin	-350,031	-3.8%	Days to Collect
Long Term Liabilities	0	Other Income	-1,639	0.0%	Avg Payment Days
Total Equity	-5,195,057	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	-4,596,831	Net Profit or Loss	(351,670)	-3.8%	Return on Equity
<b>345506 WHITESTONE A MASONIC AND EASTERN STAR COMMUNITY</b>				Nonprofit - Church	
WHITESTONE A MASONIC AND EASTERN STAR COMMUNITY		12/31/2019 365 Days Settled			
GREENSBORO, NC 27407				CR Beds 100    POS Beds 0	
GUILFORD		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	95.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	86.4
Current Assets	8,557,642	Total Charges	10,211,110	Average Wages	17.89
Fixed Assets	29,848,716	Contract Allowance	1,529,658	15.0%	Skilled Nursing
Other Assets	21,120,702	Operating Revenue	8,681,452	85.0%	Ancillary Service
Total Assets	59,527,060	Operating Expense	17,573,917	202.4%	Current Ratio
Current Liabilities	17,034,173	Operating Margin	-8,892,465	-102.4%	Days to Collect
Long Term Liabilities	27,097,692	Other Income	12,031,199	138.6%	Avg Payment Days
Total Equity	15,395,195	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	59,527,060	Net Profit or Loss	3,138,734	36.2%	Return on Equity

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<b>345401 WILKES SENIOR VILLAGE</b>				Proprietary - Corporation	
WILKES SENIOR VILLAGE		9/30/2019 365 Days Settled			
NORTH WILKESBORO, NC 28659				CR Beds 130    POS Beds 0	
WILKES				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	90.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	76.2
Current Assets	2,944,575	Total Charges	18,051,464	Average Wages	16.92
Fixed Assets	310,893	Contract Allowance	6,451,129	35.7%	Skilled Nursing 54.4%
Other Assets	0	Operating Revenue	11,600,335	64.3%	Ancillary Service 37.1%
Total Assets	3,255,468	Operating Expense	10,879,849	93.8%	Current Ratio 1.9
Current Liabilities	1,564,033	Operating Margin	720,486	6.2%	Days to Collect 33.3
Long Term Liabilities	20,202	Other Income	112,859	1.0%	Avg Payment Days 30.5
Total Equity	1,671,233	Other Expense	0	0.0%	Depreciation Rate 98.1%
Total Liab. and Equity	3,255,468	Net Profit or Loss	833,345	7.2%	Return on Equity 49.9%
<b>345113 WILLOW CREEK NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
WILLOW CREEK NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
GOLDSBORO, NC 27534				CR Beds 200    POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	84.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	91.8
Current Assets	-1,881,660	Total Charges	22,196,991	Average Wages	19.69
Fixed Assets	89,638	Contract Allowance	7,145,950	32.2%	Skilled Nursing 78.9%
Other Assets	0	Operating Revenue	15,051,041	67.8%	Ancillary Service 21.1%
Total Assets	-1,792,022	Operating Expense	17,001,074	113.0%	Current Ratio (3.2)
Current Liabilities	581,035	Operating Margin	-1,950,033	-13.0%	Days to Collect (47.2)
Long Term Liabilities	0	Other Income	181,873	1.2%	Avg Payment Days 12.9
Total Equity	-2,373,057	Other Expense	0	0.0%	Depreciation Rate 112.1%
Total Liab. and Equity	-1,792,022	Net Profit or Loss	(1,768,160)	-11.7%	Return on Equity 74.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345197 WILLOW RIDGE OF NC</b>				Proprietary - Partnership	
WILLOW RIDGE OF NC		12/31/2019 365 Days Settled			
RUTHERFORDTON, NC 28139				CR Beds 150    POS Beds 0	
RUTHERFORD				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate            82.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            120.6	
Current Assets	2,138,354	Total Charges	11,480,249	Average Wages            19.31	
Fixed Assets	152,930	Contract Allowance	992,710	8.6%	Skilled Nursing            86.9%
Other Assets	13,856	Operating Revenue	10,487,539	91.4%	Ancillary Service        13.1%
Total Assets	<u>2,305,140</u>	Operating Expense	9,517,326	90.7%	Current Ratio            2.1
Current Liabilities	997,403	Operating Margin	970,213	9.3%	Days to Collect            67.6
Long Term Liabilities	0	Other Income	1,601	0.0%	Avg Payment Days        47.4
Total Equity	<u>1,307,737</u>	Other Expense	0	0.0%	Depreciation Rate        369.4%
Total Liab. and Equity	<u>2,305,140</u>	Net Profit or Loss	<u>971,814</u>	9.3%	Return on Equity         74.3%
<b>345466 WILLOWBROOK REHABILITATION AND CARE CENTER</b>				Proprietary - Other	
WILLOWBROOK REHABILITATION AND CARE CENTER		12/31/2019 365 Days Settled			
YADKINVILLE, NC 27055				CR Beds 76    POS Beds 0	
YADKIN				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate            90.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            149.0	
Current Assets	41,259,635	Total Charges	7,512,493	Average Wages            20.33	
Fixed Assets	7,338,413	Contract Allowance	1,553,787	20.7%	Skilled Nursing            80.4%
Other Assets	0	Operating Revenue	5,958,706	79.3%	Ancillary Service        19.6%
Total Assets	<u>48,598,048</u>	Operating Expense	5,982,354	100.4%	Current Ratio            0.9
Current Liabilities	43,682,177	Operating Margin	-23,648	-0.4%	Days to Collect            37.1
Long Term Liabilities	6,535,398	Other Income	3,433	0.1%	Avg Payment Days        8.6
Total Equity	<u>-1,619,527</u>	Other Expense	0	0.0%	Depreciation Rate        14.5%
Total Liab. and Equity	<u>48,598,048</u>	Net Profit or Loss	<u>(20,215)</u>	-0.3%	Return on Equity         1.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345326 WILLOWBROOKE COURT SC CTR AT PLANTATION ESTATES</b>				Nonprofit - Other	
WILLOWBROOKE COURT SC CTR AT PLANTATION ESTATES		12/31/2019 365 Days Settled			
MATTHEWS, NC 28105				CR Beds 80	POS Beds 0
MECKLENBURG				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	89.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	150.1
Current Assets	34,344,700	Total Charges	43,412,918	Average Wages	17.75
Fixed Assets	143,229,925	Contract Allowance	5,578,719	12.9%	Skilled Nursing 2.5%
Other Assets	5,464,183	Operating Revenue	37,834,199	87.1%	Ancillary Service 3.0%
Total Assets	183,038,808	Operating Expense	25,590,117	67.6%	Current Ratio 0.4
Current Liabilities	78,708,025	Operating Margin	12,244,082	32.4%	Days to Collect 10.8
Long Term Liabilities	-1	Other Income	2,263,866	6.0%	Avg Payment Days 48.1
Total Equity	104,330,784	Other Expense	0	0.0%	Depreciation Rate 3.4%
Total Liab. and Equity	183,038,808	Net Profit or Loss	14,507,948	38.3%	Return on Equity 13.9%
<hr/>					
<b>345459 WILLOWBROOKE COURT SC CTR AT TRYON ESTATES</b>				Nonprofit - Other	
WILLOWBROOKE COURT SC CTR AT TRYON ESTATES		12/31/2019 365 Days Settled			
COLUMBUS, NC 28722				CR Beds 52	POS Beds 0
POLK				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	65.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	161.8
Current Assets	940,543	Total Charges	21,315,026	Average Wages	17.31
Fixed Assets	57,433,010	Contract Allowance	3,177,613	14.9%	Skilled Nursing 11.1%
Other Assets	3,073,293	Operating Revenue	18,137,413	85.1%	Ancillary Service 2.7%
Total Assets	61,446,846	Operating Expense	15,019,837	82.8%	Current Ratio 0.0
Current Liabilities	28,681,248	Operating Margin	3,117,576	17.2%	Days to Collect 16.5
Long Term Liabilities	13	Other Income	1,153,121	6.4%	Avg Payment Days 28.2
Total Equity	32,765,585	Other Expense	0	0.0%	Depreciation Rate 4.0%
Total Liab. and Equity	61,446,846	Net Profit or Loss	4,270,697	23.5%	Return on Equity 13.0%

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<b>345473 WILORA LAKE HEALTHCARE CENTER</b>		Proprietary - Other	
WILORA LAKE HEALTHCARE CENTER		12/31/2019 365 Days Settled	
CHARLOTTE, NC 28212		CR Beds 70    POS Beds 0	
MECKLENBURG		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	92.0%
		Length of Stay	88.7
		Average Wages	22.48
		Skilled Nursing	82.6%
		Ancillary Service	17.4%
		Current Ratio	0.8
		Days to Collect	43.9
		Avg Payment Days	8.6
		Depreciation Rate	15.4%
		Return on Equity	-4.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	31,741,663	Total Charges	7,565,723
Fixed Assets	3,965,781	Contract Allowance	2,076,410
Other Assets	33,195	Operating Revenue	5,489,313
Total Assets	<u>35,740,639</u>	Operating Expense	5,693,746
Current Liabilities	39,558,147	Operating Margin	-204,433
Long Term Liabilities	2,761,915	Other Income	514,348
Total Equity	-6,579,423	Other Expense	0
Total Liab. and Equity	<u>35,740,639</u>	Net Profit or Loss	<u>309,915</u>

<b>345372 WILSON PINES NURSING AND REHABILITATION CENTER</b>		Proprietary - Corporation	
WILSON PINES NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled	
WILSON, NC 27893		CR Beds 125    POS Beds 0	
WILSON		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	79.5%
		Length of Stay	88.5
		Average Wages	17.98
		Skilled Nursing	62.7%
		Ancillary Service	29.0%
		Current Ratio	2.1
		Days to Collect	25.3
		Avg Payment Days	12.0
		Depreciation Rate	78.8%
		Return on Equity	-80.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	699,477	Total Charges	12,386,140
Fixed Assets	107,768	Contract Allowance	2,665,309
Other Assets	0	Operating Revenue	9,720,831
Total Assets	<u>807,245</u>	Operating Expense	10,428,141
Current Liabilities	326,210	Operating Margin	-707,310
Long Term Liabilities	0	Other Income	322,488
Total Equity	481,035	Other Expense	0
Total Liab. and Equity	<u>807,245</u>	Net Profit or Loss	<u>(384,822)</u>

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345423 WILSON REHABILITATION AND NURSING CENTER</b>				Proprietary - Corporation	
WILSON REHABILITATION AND NURSING CENTER      2/28/2019 365 Days Settled					
WILSON, NC 27893				CR Beds 90    POS Beds 0	
WILSON				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate      75.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      91.5	
Current Assets	906,207	Total Charges	9,249,413	Average Wages      21.01	
Fixed Assets	91,260	Contract Allowance	2,055,855	22.2%	Skilled Nursing      67.6%
Other Assets	0	Operating Revenue	7,193,558	77.8%	Ancillary Service    32.4%
Total Assets	997,467	Operating Expense	6,895,363	95.9%	Current Ratio      2.2
Current Liabilities	403,552	Operating Margin	298,195	4.1%	Days to Collect      29.9
Long Term Liabilities	-2,941,067	Other Income	-1,096	0.0%	Avg Payment Days    21.1
Total Equity	3,534,982	Other Expense	0	0.0%	Depreciation Rate    6.5%
Total Liab. and Equity	997,467	Net Profit or Loss	297,099	4.1%	Return on Equity      8.4%
<hr/>					
<b>345500 WINDSOR POINT CONTINUING CARE</b>				Proprietary - Corporation	
WINDSOR POINT CONTINUING CARE      12/31/2019 365 Days Settled					
FUQUAY VARINA, NC 27526				CR Beds 100    POS Beds 0	
HARNETT				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate      72.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      280.4	
Current Assets	9,106,496	Total Charges	5,285,663	Average Wages      15.04	
Fixed Assets	1,176,423	Contract Allowance	542,697	10.3%	Skilled Nursing      40.1%
Other Assets	4,757,838	Operating Revenue	4,742,966	89.7%	Ancillary Service    13.6%
Total Assets	15,040,757	Operating Expense	3,753,113	79.1%	Current Ratio      5.9
Current Liabilities	1,539,164	Operating Margin	989,853	20.9%	Days to Collect      30.7
Long Term Liabilities	5,977,939	Other Income	1,246,167	26.3%	Avg Payment Days    39.5
Total Equity	7,523,654	Other Expense	0	0.0%	Depreciation Rate    15.8%
Total Liab. and Equity	15,040,757	Net Profit or Loss	2,236,020	47.1%	Return on Equity      29.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345349 WOODBURY WELLNESS CENTER INC</b>		Proprietary - Corporation	
WOODBURY WELLNESS CENTER INC		9/30/2019 365 Days Settled	
HAMPSTEAD, NC 28443		CR Beds 212 POS Beds 0	
PENDER		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	79.4%
		Length of Stay	147.7
		Average Wages	18.69
		24.0% Skilled Nursing	59.9%
		76.0% Ancillary Service	26.2%
		88.8% Current Ratio	4.4
		11.2% Days to Collect	27.6
		1.1% Avg Payment Days	11.2
		0.0% Depreciation Rate	158.8%
		12.4% Return on Equity	78.9%
<hr/>			
<b>345277 WOODLAND HILL CENTER</b>		Proprietary - Corporation	
WOODLAND HILL CENTER		12/31/2019 184 Days Settled	
ASHEBORO, NC 27203		6/30/2019 181 Days Settled	
RANDOLPH		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	88.0%
		Length of Stay	110.7
		Average Wages	20.17
		43.0% Skilled Nursing	89.8%
		57.0% Ancillary Service	10.2%
		103.5% Current Ratio	1.7
		-3.5% Days to Collect	95.4
		0.3% Avg Payment Days	34.0
		0.0% Depreciation Rate	8.9%
		-3.1% Return on Equity	100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345277 WOODLAND HILL CENTER</b>		Proprietary - Corporation	
WOODLAND HILL CENTER		12/31/2019 184 Days Settled	
ASHEBORO, NC 27203		6/30/2019 181 Days Settled	
RANDOLPH		CR Beds 100 POS Beds 0	
BLUE CROSS (TEXAS)		<b>Key Performance Ind.</b>	
		Occupancy Rate	85.5%
		Length of Stay	121.9
		Average Wages	20.17
		Skilled Nursing	89.4%
		Ancillary Service	10.6%
		Current Ratio	1.7
		Days to Collect	108.1
		Avg Payment Days	41.4
		Depreciation Rate	0.0%
		Return on Equity	100.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,154,556	Total Charges	6,462,563
Fixed Assets	5,004,948	Contract Allowance	2,718,912
Other Assets	-1,458,998	Operating Revenue	3,743,651
Total Assets	<u>4,700,506</u>	Operating Expense	3,899,148
Current Liabilities	683,929	Operating Margin	-155,497
Long Term Liabilities	4,139,147	Other Income	32,927
Total Equity	-122,570	Other Expense	0
Total Liab. and Equity	<u>4,700,506</u>	Net Profit or Loss	<u>(122,570)</u>

<b>345481 WOODLANDS NURSING &amp; REHABILITATION CENTER</b>		Proprietary - Corporation	
WOODLANDS NURSING & REHABILITATION CENTER		9/30/2019 365 Days Settled	
FAYETTEVILLE, NC 28301		CR Beds 100 POS Beds 0	
CUMBERLAND		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	79.8%
		Length of Stay	147.9
		Average Wages	17.60
		Skilled Nursing	73.8%
		Ancillary Service	21.6%
		Current Ratio	0.5
		Days to Collect	76.8
		Avg Payment Days	116.6
		Depreciation Rate	118.4%
		Return on Equity	46.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,273,495	Total Charges	7,568,617
Fixed Assets	387,460	Contract Allowance	1,420,582
Other Assets	0	Operating Revenue	6,148,035
Total Assets	<u>1,660,955</u>	Operating Expense	7,004,489
Current Liabilities	2,444,767	Operating Margin	-856,454
Long Term Liabilities	853,050	Other Income	96,324
Total Equity	-1,636,862	Other Expense	0
Total Liab. and Equity	<u>1,660,955</u>	Net Profit or Loss	<u>(760,130)</u>

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<b>345167 YADKIN NURSING CARE CENTER</b>				Proprietary - Corporation	
YADKIN NURSING CARE CENTER		6/30/2019 365 Days Settled			
YADKINVILLE, NC 27055		CR Beds 147    POS Beds 0			
YADKIN		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		73.4%	
		Length of Stay		196.0	
		Average Wages		14.70	
		11.0% Skilled Nursing		29.9%	
		89.0% Ancillary Service		29.8%	
		91.1% Current Ratio		1.5	
		8.9% Days to Collect		29.8	
		3.4% Avg Payment Days		43.1	
		0.0% Depreciation Rate		4.4%	
		12.3% Return on Equity		5.9%	
<hr/>					
<b>345104 ZEBULON REHABILITATION CENTER</b>				Proprietary - Corporation	
ZEBULON REHABILITATION CENTER		12/31/2019 365 Days Settled			
ZEBULON, NC 27597		CR Beds 60    POS Beds 0			
WAKE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.5%	
		Length of Stay		62.5	
		Average Wages		22.33	
		25.9% Skilled Nursing		69.7%	
		74.1% Ancillary Service		30.3%	
		99.7% Current Ratio		2.9	
		0.3% Days to Collect		54.8	
		0.2% Avg Payment Days		21.2	
		0.0% Depreciation Rate		500.8%	
		0.5% Return on Equity		3.7%	

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