

SNF Profile Report - 2019

Sample Skilled Nursing Facility reports from the Halmanac.com website.

315267 ABIGAIL HOUSE FOR NURSING & REHABILITATION				Proprietary - Corporation	
ABIGAIL HOUSE FOR NURSING & REHABILITATION		12/31/2019 365 Days Settled			
CAMDEN, NJ 08102		CR Beds 188 POS Beds 0			
CAMDEN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		91.0%	
Balance Sheet		Income Statement		Length of Stay 168.3	
Current Assets	3,000,457	Total Charges	17,469,418	Average Wages 22.98	
Fixed Assets	307,239	Contract Allowance	1,627,854	9.3%	Skilled Nursing 87.0%
Other Assets	0	Operating Revenue	15,841,564	90.7%	Ancillary Service 13.0%
Total Assets	3,307,696	Operating Expense	15,927,097	100.5%	Current Ratio 1.0
Current Liabilities	3,065,987	Operating Margin	-85,533	-0.5%	Days to Collect 51.3
Long Term Liabilities	0	Other Income	5,449	0.0%	Avg Payment Days 21.8
Total Equity	241,709	Other Expense	0	0.0%	Depreciation Rate 67.0%
Total Liab. and Equity	3,307,696	Net Profit or Loss	(80,084)	-0.5%	Return on Equity -33.1%
315141 ABINGDON CARE & REHABILITATION CENTER				Proprietary - Partnership	
ABINGDON CARE & REHABILITATION CENTER		12/31/2019 365 Days Settled			
GREEN BROOK, NJ 08812		CR Beds 180 POS Beds 0			
SOMERSET		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		81.1%	
Balance Sheet		Income Statement		Length of Stay 244.4	
Current Assets	3,255,968	Total Charges	21,238,049	Average Wages 22.00	
Fixed Assets	1,210,708	Contract Allowance	7,685,578	36.2%	Skilled Nursing 90.9%
Other Assets	-77,741	Operating Revenue	13,552,471	63.8%	Ancillary Service 9.1%
Total Assets	4,388,935	Operating Expense	14,299,855	105.5%	Current Ratio 0.6
Current Liabilities	5,675,670	Operating Margin	-747,384	-5.5%	Days to Collect 87.0
Long Term Liabilities	0	Other Income	4,735	0.0%	Avg Payment Days 75.9
Total Equity	-1,286,735	Other Expense	0	0.0%	Depreciation Rate 31.1%
Total Liab. and Equity	4,388,935	Net Profit or Loss	(742,649)	-5.5%	Return on Equity 57.7%

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315377 ACTORS FUND HOME, THE				Nonprofit - Other	
ACTORS FUND HOME, THE		12/31/2019 365 Days Settled			
ENGLEWOOD, NJ 07631				CR Beds 173 POS Beds 0	
BERGEN				Key Performance Ind.	
Novitas NJ				Occupancy Rate 73.4%	
Balance Sheet		Income Statement		Length of Stay 138.0	
Current Assets	33,971,967	Total Charges	16,835,830	Average Wages 23.67	
Fixed Assets	37,703,490	Contract Allowance	2,189,588	13.0%	Skilled Nursing 71.7%
Other Assets	671,321	Operating Revenue	14,646,242	87.0%	Ancillary Service 15.4%
Total Assets	<u>72,346,778</u>	Operating Expense	18,860,767	128.8%	Current Ratio 0.7
Current Liabilities	50,166,655	Operating Margin	-4,214,525	-28.8%	Days to Collect 25.1
Long Term Liabilities	24,378,111	Other Income	1,257,085	8.6%	Avg Payment Days 44.6
Total Equity	-2,197,987	Other Expense	0	0.0%	Depreciation Rate 4.0%
Total Liab. and Equity	<u>72,346,779</u>	Net Profit or Loss	<u>(3,382,250)</u>	-23.1%	Return on Equity 153.9%
315516 ADVANCED SUBACUTE REHABILITATION CENTER AT SEWELL				Proprietary - Partnership	
ADVANCED SUBACUTE REHABILITATION CENTER AT SEWELL		12/31/2019 365 Days Settled			
SEWELL, NJ 08080				CR Beds 139 POS Beds 0	
GLOUCESTER				Key Performance Ind.	
NOVITAS				Occupancy Rate 82.8%	
Balance Sheet		Income Statement		Length of Stay 93.8	
Current Assets	1,988,210	Total Charges	15,619,021	Average Wages 21.70	
Fixed Assets	681,807	Contract Allowance	2,002,766	12.8%	Skilled Nursing 81.9%
Other Assets	-262,834	Operating Revenue	13,616,255	87.2%	Ancillary Service 18.1%
Total Assets	<u>2,407,183</u>	Operating Expense	14,277,377	104.9%	Current Ratio 0.7
Current Liabilities	2,919,127	Operating Margin	-661,122	-4.9%	Days to Collect 42.8
Long Term Liabilities	825,506	Other Income	1,849	0.0%	Avg Payment Days 70.2
Total Equity	-1,337,450	Other Expense	0	0.0%	Depreciation Rate 179.9%
Total Liab. and Equity	<u>2,407,183</u>	Net Profit or Loss	<u>(659,273)</u>	-4.8%	Return on Equity 49.3%

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315180 ALAMEDA CENTER FOR REHABILITATION AND HEALTHCARE				Proprietary - Corporation	
ALAMEDA CENTER FOR REHABILITATION AND HEALTHCARE				12/31/2019 365 Days Settled	
PERTH AMBOY, NJ 08861				CR Beds 250 POS Beds 0	
MIDDLESEX				Key Performance Ind.	
Novitas NJ				Occupancy Rate	91.7%
Balance Sheet		Income Statement		Length of Stay	154.9
Current Assets	5,882,069	Total Charges	23,016,122	Average Wages	22.32
Fixed Assets	316,035	Contract Allowance	1,392,655	6.1% Skilled Nursing	91.2%
Other Assets	0	Operating Revenue	21,623,467	93.9% Ancillary Service	8.8%
Total Assets	6,198,104	Operating Expense	22,278,326	103.0% Current Ratio	1.5
Current Liabilities	3,914,290	Operating Margin	-654,859	-3.0% Days to Collect	79.9
Long Term Liabilities	0	Other Income	20,991	0.1% Avg Payment Days	0.2
Total Equity	2,283,814	Other Expense	0	0.0% Depreciation Rate	651.9%
Total Liab. and Equity	6,198,104	Net Profit or Loss	(633,868)	-2.9% Return on Equity	-27.8%

315366 ALARIS HEALTH AT BELGROVE				Proprietary - Other	
ALARIS HEALTH AT BELGROVE				12/31/2019 365 Days Settled	
KEARNY, NJ 07032				CR Beds 120 POS Beds 0	
HUDSON				Key Performance Ind.	
Novitas NJ				Occupancy Rate	84.7%
Balance Sheet		Income Statement		Length of Stay	57.1
Current Assets	7,398,330	Total Charges	19,086,491	Average Wages	29.19
Fixed Assets	2,989,640	Contract Allowance	3,733,135	19.6% Skilled Nursing	83.1%
Other Assets	0	Operating Revenue	15,353,356	80.4% Ancillary Service	16.9%
Total Assets	10,387,970	Operating Expense	15,882,011	103.4% Current Ratio	2.5
Current Liabilities	2,997,801	Operating Margin	-528,655	-3.4% Days to Collect	49.3
Long Term Liabilities	0	Other Income	622,393	4.1% Avg Payment Days	51.6
Total Equity	7,390,169	Other Expense	0	0.0% Depreciation Rate	80.5%
Total Liab. and Equity	10,387,970	Net Profit or Loss	93,738	0.6% Return on Equity	1.3%

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315254 ALARIS HEALTH AT BOULEVARD EAST				Proprietary - Corporation	
ALARIS HEALTH AT BOULEVARD EAST				12/31/2019 365 Days Settled	
GUTTENBERG, NJ 07093				CR Beds 108 POS Beds 0	
HUDSON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	90.0%
Balance Sheet		Income Statement		Length of Stay	259.0
Current Assets	1,253,881	Total Charges	7,647,811	Average Wages	13.68
Fixed Assets	169,899	Contract Allowance	258,183	3.4%	Skilled Nursing 95.8%
Other Assets	94,515	Operating Revenue	7,389,628	96.6%	Ancillary Service 4.2%
Total Assets	1,518,295	Operating Expense	7,392,973	100.0%	Current Ratio 6.8
Current Liabilities	185,325	Operating Margin	-3,345	0.0%	Days to Collect 32.9
Long Term Liabilities	0	Other Income	70,554	1.0%	Avg Payment Days 86.7
Total Equity	1,332,970	Other Expense	0	0.0%	Depreciation Rate 44.7%
Total Liab. and Equity	1,518,295	Net Profit or Loss	67,209	0.9%	Return on Equity 5.0%

315344 ALARIS HEALTH AT CASTLE HILL				Proprietary - Other	
ALARIS HEALTH AT CASTLE HILL				12/31/2019 365 Days Settled	
UNION CITY, NJ 07087				CR Beds 215 POS Beds 0	
HUDSON				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate	88.7%
Balance Sheet		Income Statement		Length of Stay	131.9
Current Assets	4,350,356	Total Charges	22,967,123	Average Wages	15.08
Fixed Assets	1,245,552	Contract Allowance	2,421,077	10.5%	Skilled Nursing 89.0%
Other Assets	1,850	Operating Revenue	20,546,046	89.5%	Ancillary Service 11.0%
Total Assets	5,597,758	Operating Expense	21,405,373	104.2%	Current Ratio 1.4
Current Liabilities	3,104,378	Operating Margin	-859,327	-4.2%	Days to Collect 30.3
Long Term Liabilities	0	Other Income	-197,643	-1.0%	Avg Payment Days 45.6
Total Equity	2,493,380	Other Expense	0	0.0%	Depreciation Rate 96.5%
Total Liab. and Equity	5,597,758	Net Profit or Loss	(1,056,970)	-5.1%	Return on Equity -42.4%

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315357 ALARIS HEALTH AT CEDAR GROVE				Proprietary - Other	
ALARIS HEALTH AT CEDAR GROVE		12/31/2019 365 Days Settled			
CEDAR GROVE, NJ 07009		CR Beds 230 POS Beds 0			
ESSEX		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate	82.4%		
Balance Sheet		Income Statement		Length of Stay	87.4
Current Assets	5,972,308	Total Charges	26,785,254	Average Wages	20.53
Fixed Assets	827,023	Contract Allowance	4,353,173	16.3% Skilled Nursing	84.0%
Other Assets	1,371,046	Operating Revenue	22,432,081	83.7% Ancillary Service	16.0%
Total Assets	8,170,377	Operating Expense	22,649,943	101.0% Current Ratio	2.0
Current Liabilities	3,057,655	Operating Margin	-217,862	-1.0% Days to Collect	41.8
Long Term Liabilities	0	Other Income	118,633	0.5% Avg Payment Days	38.2
Total Equity	5,112,722	Other Expense	0	0.0% Depreciation Rate	84.3%
Total Liab. and Equity	8,170,377	Net Profit or Loss	(99,229)	-0.4% Return on Equity	-1.9%

315359 ALARIS HEALTH AT ESSEX				Proprietary - Corporation	
ALARIS HEALTH AT ESSEX		12/31/2019 365 Days Settled			
IRVINGTON, NJ 07111		CR Beds 212 POS Beds 0			
ESSEX		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	79.1%		
Balance Sheet		Income Statement		Length of Stay	90.2
Current Assets	4,896,131	Total Charges	20,568,238	Average Wages	16.73
Fixed Assets	1,504,637	Contract Allowance	2,006,781	9.8% Skilled Nursing	88.9%
Other Assets	3,819	Operating Revenue	18,561,457	90.2% Ancillary Service	11.1%
Total Assets	6,404,587	Operating Expense	20,191,838	108.8% Current Ratio	0.6
Current Liabilities	8,869,871	Operating Margin	-1,630,381	-8.8% Days to Collect	22.1
Long Term Liabilities	0	Other Income	21,073	0.1% Avg Payment Days	149.0
Total Equity	-2,465,284	Other Expense	0	0.0% Depreciation Rate	62.5%
Total Liab. and Equity	6,404,587	Net Profit or Loss	(1,609,308)	-8.7% Return on Equity	65.3%

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315300 ALARIS HEALTH AT HAMILTON PARK				Proprietary - Corporation	
ALARIS HEALTH AT HAMILTON PARK		12/31/2019 365 Days Settled			
JERSEY CITY, NJ 07302		CR Beds 260 POS Beds 0			
HUDSON		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		87.5%	
Balance Sheet		Income Statement		Length of Stay 74.3	
Current Assets	7,243,239	Total Charges	36,568,309	Average Wages	19.15
Fixed Assets	613,036	Contract Allowance	5,312,880	14.5%	Skilled Nursing 85.1%
Other Assets	0	Operating Revenue	31,255,429	85.5%	Ancillary Service 14.9%
Total Assets	7,856,275	Operating Expense	31,999,139	102.4%	Current Ratio 0.8
Current Liabilities	9,390,652	Operating Margin	-743,710	-2.4%	Days to Collect 40.4
Long Term Liabilities	0	Other Income	126,140	0.4%	Avg Payment Days 89.6
Total Equity	-1,534,377	Other Expense	0	0.0%	Depreciation Rate 502.7%
Total Liab. and Equity	7,856,275	Net Profit or Loss	(617,570)	-2.0%	Return on Equity 40.2%

315310 ALARIS HEALTH AT HARBOR VIEW				Proprietary - Other	
ALARIS HEALTH AT HARBOR VIEW		12/31/2019 365 Days Settled			
JERSEY CITY, NJ 07307		CR Beds 180 POS Beds 0			
HUDSON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		86.4%	
Balance Sheet		Income Statement		Length of Stay 103.6	
Current Assets	4,954,069	Total Charges	21,748,460	Average Wages	15.23
Fixed Assets	510,479	Contract Allowance	2,778,555	12.8%	Skilled Nursing 85.1%
Other Assets	1,774	Operating Revenue	18,969,905	87.2%	Ancillary Service 14.9%
Total Assets	5,466,322	Operating Expense	18,977,935	100.0%	Current Ratio 1.7
Current Liabilities	2,906,157	Operating Margin	-8,030	0.0%	Days to Collect 36.3
Long Term Liabilities	0	Other Income	-43,638	-0.2%	Avg Payment Days 48.4
Total Equity	2,560,165	Other Expense	0	0.0%	Depreciation Rate 122.2%
Total Liab. and Equity	5,466,322	Net Profit or Loss	(51,668)	-0.3%	Return on Equity -2.0%

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315083 ALARIS HEALTH AT JERSEY CITY				Proprietary - Corporation	
ALARIS HEALTH AT JERSEY CITY		12/31/2019 365 Days Settled			
JERSEY CITY, NJ 07305		CR Beds 183 POS Beds 0			
HUDSON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		80.8%	
		Length of Stay		169.3	
		Average Wages		17.16	
		8.3%		Skilled Nursing 88.9%	
		91.7%		Ancillary Service 11.1%	
		110.4%		Current Ratio 0.5	
		-10.4%		Days to Collect 38.4	
		0.2%		Avg Payment Days 100.9	
		0.0%		Depreciation Rate 23.2%	
		-10.8%		Return on Equity 1,181.3%	

Balance Sheet		Income Statement			
Current Assets	2,299,319	Total Charges	14,822,879		
Fixed Assets	2,071,561	Contract Allowance	1,225,473		
Other Assets	203,929	Operating Revenue	13,597,406		
Total Assets	4,574,809	Operating Expense	15,005,284		
Current Liabilities	4,699,299	Operating Margin	-1,407,878		
Long Term Liabilities	0	Other Income	30,724		
Total Equity	-124,490	Other Expense	0		
Total Liab. and Equity	4,574,809	Net Profit or Loss	(1,470,564)		

315192 ALARIS HEALTH AT KEARNY				Proprietary - Other	
ALARIS HEALTH AT KEARNY		12/31/2019 365 Days Settled			
KEARNY, NJ 07032		CR Beds 120 POS Beds 0			
HUDSON		Key Performance Ind.			
Novitas NJ		Occupancy Rate		90.3%	
		Length of Stay		178.1	
		Average Wages		26.80	
		7.4%		Skilled Nursing 92.3%	
		92.6%		Ancillary Service 7.7%	
		97.5%		Current Ratio 2.4	
		2.5%		Days to Collect 68.7	
		2.3%		Avg Payment Days 45.4	
		0.0%		Depreciation Rate 199.5%	
		4.8%		Return on Equity 19.8%	

Balance Sheet		Income Statement			
Current Assets	4,282,460	Total Charges	11,970,350		
Fixed Assets	88,242	Contract Allowance	881,246		
Other Assets	143,260	Operating Revenue	11,089,104		
Total Assets	4,513,962	Operating Expense	10,808,286		
Current Liabilities	1,819,943	Operating Margin	280,818		
Long Term Liabilities	0	Other Income	253,012		
Total Equity	2,694,019	Other Expense	0		
Total Liab. and Equity	4,513,962	Net Profit or Loss	533,830		

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315198 ALARIS HEALTH AT RIVERTON				Proprietary - Other	
ALARIS HEALTH AT RIVERTON		12/31/2019 365 Days Settled			
RAHWAY, NJ 07065		CR Beds 122 POS Beds 0			
UNION		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		83.2%	
Balance Sheet		Income Statement		Length of Stay	
				106.8	
Current Assets	3,181,215	Total Charges	12,702,495	Average Wages	
Fixed Assets	748,257	Contract Allowance	1,592,590	27.27	
Other Assets	84,097	Operating Revenue	11,109,905	12.5%	
Total Assets	<u>4,013,569</u>	Operating Expense	12,389,963	87.5%	
Current Liabilities	5,691,457	Operating Margin	-1,280,058	111.5%	
Long Term Liabilities	0	Other Income	103,845	-11.5%	
Total Equity	<u>-1,677,888</u>	Other Expense	0	0.9%	
Total Liab. and Equity	<u>4,013,569</u>	Net Profit or Loss	<u>(1,176,213)</u>	0.0%	
				Return on Equity	
				70.1%	

315308 ALARIS HEALTH AT ROCHELLE PARK				Proprietary - Other	
ALARIS HEALTH AT ROCHELLE PARK		12/31/2019 365 Days Settled			
ROCHELLE PARK, NJ 07662		CR Beds 240 POS Beds 0			
BERGEN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		73.4%	
Balance Sheet		Income Statement		Length of Stay	
				227.2	
Current Assets	2,711,471	Total Charges	18,044,297	Average Wages	
Fixed Assets	2,126,755	Contract Allowance	1,032,208	19.58	
Other Assets	1,664,964	Operating Revenue	17,012,089	5.7%	
Total Assets	<u>6,503,190</u>	Operating Expense	19,589,299	94.3%	
Current Liabilities	18,734,724	Operating Margin	-2,577,210	115.1%	
Long Term Liabilities	0	Other Income	319,684	-15.1%	
Total Equity	<u>-12,231,534</u>	Other Expense	0	1.9%	
Total Liab. and Equity	<u>6,503,190</u>	Net Profit or Loss	<u>(2,257,526)</u>	0.0%	
				Depreciation Rate	
				18.5%	

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315352 ALARIS HEALTH AT ST MARY'S				Proprietary - Corporation	
ALARIS HEALTH AT ST MARY'S		12/31/2019 365 Days Settled			
ORANGE, NJ 07050		CR Beds 188 POS Beds 0			
ESSEX		Key Performance Ind.			
Novitas NJ		Occupancy Rate		78.2%	
Balance Sheet		Income Statement		Length of Stay	
				98.1	
Current Assets	930,995	Total Charges	22,298,038	Average Wages	
Fixed Assets	1,970,655	Contract Allowance	1,706,948	18.24	
Other Assets	91,687	Operating Revenue	20,591,090	7.7%	
Total Assets	<u>2,993,337</u>	Operating Expense	23,413,582	92.3%	
Current Liabilities	3,223,411	Operating Margin	-2,822,492	113.7%	
Long Term Liabilities	0	Other Income	569,183	0.3	
Total Equity	<u>-230,074</u>	Other Expense	0	13.7%	
Total Liab. and Equity	<u>2,993,337</u>	Net Profit or Loss	<u>(2,253,309)</u>	2.8%	
				0.0%	
				-10.9%	
				7.7%	
				92.3%	
				7.7%	
				0.3	
				1.9	
				59.9	
				49.4%	
				979.4%	

315494 ALARIS HEALTH AT THE CHATEAU				Proprietary - Partnership	
ALARIS HEALTH AT THE CHATEAU		12/31/2019 365 Days Settled			
ROCHELLE PARK, NJ 07662		CR Beds 73 POS Beds 0			
BERGEN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		80.6%	
Balance Sheet		Income Statement		Length of Stay	
				37.4	
Current Assets	3,610,789	Total Charges	18,925,365	Average Wages	
Fixed Assets	669,206	Contract Allowance	4,012,780	17.01	
Other Assets	1,579,095	Operating Revenue	14,912,585	21.2%	
Total Assets	<u>5,859,090</u>	Operating Expense	14,662,957	78.8%	
Current Liabilities	1,862,430	Operating Margin	249,628	98.3%	
Long Term Liabilities	0	Other Income	161,917	1.9	
Total Equity	<u>3,996,660</u>	Other Expense	0	1.7%	
Total Liab. and Equity	<u>5,859,090</u>	Net Profit or Loss	<u>411,545</u>	42.1	
				34.1	
				69.6%	
				10.3%	

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315476 ALARIS HEALTH AT THE FOUNTAINS				Proprietary - Corporation	
ALARIS HEALTH AT THE FOUNTAINS		12/31/2019 365 Days Settled			
SECAUCUS, NJ 07094		CR Beds 334 POS Beds 0			
HUDSON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		78.9%	
Balance Sheet		Income Statement		Length of Stay 131.2	
Current Assets	4,976,565	Total Charges	27,995,098	Average Wages 16.19	
Fixed Assets	675,799	Contract Allowance	2,814,582	10.1% Skilled Nursing 89.1%	
Other Assets	1,662,817	Operating Revenue	25,180,516	89.9% Ancillary Service 10.9%	
Total Assets	7,315,181	Operating Expense	26,753,997	106.2% Current Ratio 0.7	
Current Liabilities	7,080,767	Operating Margin	-1,573,481	-6.2% Days to Collect 8.4	
Long Term Liabilities	0	Other Income	2,791,735	11.1% Avg Payment Days 86.2	
Total Equity	234,414	Other Expense	0	0.0% Depreciation Rate 72.7%	
Total Liab. and Equity	7,315,181	Net Profit or Loss	1,216,559	4.8% Return on Equity 519.0%	

315449 ALARIS HEALTH AT WEST ORANGE				Proprietary - Other	
ALARIS HEALTH AT WEST ORANGE		12/31/2019 365 Days Settled			
WEST ORANGE, NJ 07052		CR Beds 120 POS Beds 0			
ESSEX		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		82.4%	
Balance Sheet		Income Statement		Length of Stay 68.9	
Current Assets	2,243,738	Total Charges	14,596,713	Average Wages 16.15	
Fixed Assets	441,016	Contract Allowance	2,471,762	16.9% Skilled Nursing 83.4%	
Other Assets	1,488,452	Operating Revenue	12,124,951	83.1% Ancillary Service 16.6%	
Total Assets	4,173,206	Operating Expense	13,444,318	110.9% Current Ratio 0.6	
Current Liabilities	3,867,221	Operating Margin	-1,319,367	-10.9% Days to Collect 37.5	
Long Term Liabilities	0	Other Income	7,683	0.1% Avg Payment Days 84.0	
Total Equity	305,985	Other Expense	0	0.0% Depreciation Rate 96.3%	
Total Liab. and Equity	4,173,206	Net Profit or Loss	(1,311,684)	-10.8% Return on Equity -428.7%	

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315387 ALLAIRE REHAB & NURSING				Proprietary - Other	
ALLAIRE REHAB & NURSING		12/31/2019 365 Days Settled			
FREEHOLD, NJ 07728		CR Beds 174 POS Beds 0			
MONMOUTH		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		75.1%	
		Length of Stay		128.2	
		Average Wages		23.05	
		8.4% Skilled Nursing		87.9%	
		91.6% Ancillary Service		12.1%	
		88.4% Current Ratio		2.8	
		11.6% Days to Collect		69.2	
		0.6% Avg Payment Days		27.8	
		0.0% Depreciation Rate		329.5%	
		12.1% Return on Equity		80.6%	
<hr/>					
315497 ALLENDALE NURSING HOME				Proprietary - Corporation	
ALLENDALE NURSING HOME		12/31/2019 365 Days Settled			
ALLENDALE, NJ 07401		CR Beds 336 POS Beds 0			
BERGEN		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		55.7%	
		Length of Stay		163.9	
		Average Wages		25.33	
		17.3% Skilled Nursing		54.5%	
		82.7% Ancillary Service		6.8%	
		99.7% Current Ratio		1.8	
		0.3% Days to Collect		23.5	
		3.1% Avg Payment Days		22.0	
		0.0% Depreciation Rate		29.7%	
		3.4% Return on Equity		22.6%	

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315305 AMBOY CARE CENTER				Proprietary - Corporation	
AMBOY CARE CENTER		12/31/2019 365 Days Settled			
PERTH AMBOY, NJ 08861				CR Beds 179 POS Beds 0	
MIDDLESEX				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 77.5%	
Balance Sheet		Income Statement		Length of Stay 116.7	
Current Assets	1,832,025	Total Charges	13,458,079	Average Wages 11.93	
Fixed Assets	855,428	Contract Allowance	910,706	6.8% Skilled Nursing 91.1%	
Other Assets	2,042,172	Operating Revenue	12,547,373	93.2% Ancillary Service 0.0%	
Total Assets	<u>4,729,625</u>	Operating Expense	13,116,167	104.5% Current Ratio 0.3	
Current Liabilities	6,674,340	Operating Margin	-568,794	-4.5% Days to Collect 48.1	
Long Term Liabilities	5,594,578	Other Income	0	0.0% Avg Payment Days 189.6	
Total Equity	<u>-7,539,293</u>	Other Expense	0	0.0% Depreciation Rate 141.4%	
Total Liab. and Equity	<u>4,729,625</u>	Net Profit or Loss	<u>(568,797)</u>	-4.5% Return on Equity 7.5%	
315314 ANCHOR CARE AND REHABILITATION CENTER				Proprietary - Corporation	
ANCHOR CARE AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
HAZLET, NJ 07730				CR Beds 170 POS Beds 0	
MONMOUTH				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate 91.4%	
Balance Sheet		Income Statement		Length of Stay 200.5	
Current Assets	3,819,371	Total Charges	16,756,008	Average Wages 18.93	
Fixed Assets	1,332,045	Contract Allowance	1,134,669	6.8% Skilled Nursing 92.3%	
Other Assets	0	Operating Revenue	15,621,339	93.2% Ancillary Service 7.7%	
Total Assets	<u>5,151,416</u>	Operating Expense	17,738,113	113.6% Current Ratio 0.4	
Current Liabilities	10,205,741	Operating Margin	-2,116,774	-13.6% Days to Collect 73.4	
Long Term Liabilities	-1,655,205	Other Income	3,468	0.0% Avg Payment Days 43.5	
Total Equity	<u>-3,399,120</u>	Other Expense	0	0.0% Depreciation Rate 313.8%	
Total Liab. and Equity	<u>5,151,416</u>	Net Profit or Loss	<u>(2,113,306)</u>	-13.5% Return on Equity 62.2%	

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315044 ANDOVER SUBACUTE AND REHAB I		Proprietary - Partnership	
ANDOVER SUBACUTE AND REHAB I		12/31/2019 365 Days Settled	
ANDOVER, NJ 07821		CR Beds 159 POS Beds 0	
SUSSEX		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	90.5%
Balance Sheet		Income Statement	
Current Assets	2,267,111	Total Charges	15,914,048
Fixed Assets	212,470	Contract Allowance	1,805,518
Other Assets	0	Operating Revenue	14,108,530
Total Assets	<u>2,479,581</u>	Operating Expense	<u>13,617,080</u>
Current Liabilities	3,400,778	Operating Margin	491,450
Long Term Liabilities	-2,425,112	Other Income	10,202
Total Equity	<u>1,503,915</u>	Other Expense	0
Total Liab. and Equity	<u>2,479,581</u>	Net Profit or Loss	<u>501,652</u>
		11.3%	Skilled Nursing 83.7%
		88.7%	Ancillary Service 16.3%
		96.5%	Current Ratio 0.7
		3.5%	Days to Collect 98.2
		0.1%	Avg Payment Days 68.8
		0.0%	Depreciation Rate 715.0%
		3.6%	Return on Equity 33.4%

315248 ANDOVER SUBACUTE AND REHAB II		Proprietary - Partnership	
ANDOVER SUBACUTE AND REHAB II		12/31/2019 365 Days Settled	
ANDOVER, NJ 07821		CR Beds 543 POS Beds 0	
SUSSEX		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	91.8%
Balance Sheet		Income Statement	
Current Assets	16,935,495	Total Charges	41,909,732
Fixed Assets	369,858	Contract Allowance	2,261,718
Other Assets	0	Operating Revenue	39,648,014
Total Assets	<u>17,305,353</u>	Operating Expense	<u>39,591,530</u>
Current Liabilities	7,157,192	Operating Margin	56,484
Long Term Liabilities	7,788,143	Other Income	1,743
Total Equity	<u>2,360,018</u>	Other Expense	0
Total Liab. and Equity	<u>17,305,353</u>	Net Profit or Loss	<u>58,227</u>
		5.4%	Skilled Nursing 92.7%
		94.6%	Ancillary Service 7.3%
		99.9%	Current Ratio 2.4
		0.1%	Days to Collect 84.1
		0.0%	Avg Payment Days 72.6
		0.0%	Depreciation Rate 1,114.1%
		0.1%	Return on Equity 2.5%

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315292 APPLEWOOD ESTATES				Nonprofit - Other	
APPLEWOOD ESTATES		12/31/2019 365 Days Settled			
FREEHOLD, NJ 07728		CR Beds 111 POS Beds 0			
MONMOUTH		Key Performance Ind.			
BLUE CROSS (NEW JERSEY)		Occupancy Rate		69.1%	
Balance Sheet		Income Statement		Length of Stay	
				96.3	
Current Assets	31,588,000	Total Charges	24,780,000	Average Wages	
Fixed Assets	50,303,000	Contract Allowance	0	22.89	
Other Assets	6,712,000	Operating Revenue	24,780,000	100.0%	
Total Assets	<u>88,603,000</u>	Operating Expense	<u>23,710,000</u>	95.7%	
Current Liabilities	3,311,000	Operating Margin	1,070,000	4.3%	
Long Term Liabilities	72,702,000	Other Income	4,043,000	16.3%	
Total Equity	<u>12,590,000</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>88,603,000</u>	Net Profit or Loss	<u>5,113,000</u>	20.6%	
315445 ARBOR AT LAUREL CIRCLE, THE				Nonprofit - Other	
ARBOR AT LAUREL CIRCLE, THE		12/31/2019 365 Days Settled			
BRIDGEWATER, NJ 08807		CR Beds 301 POS Beds 0			
SOMERSET		Key Performance Ind.			
Novitas NJ		Occupancy Rate		68.1%	
Balance Sheet		Income Statement		Length of Stay	
				179.3	
Current Assets	4,236,191	Total Charges	14,451,900	Average Wages	
Fixed Assets	3,055,561	Contract Allowance	5,077,183	25.47	
Other Assets	20,536,020	Operating Revenue	9,374,717	35.1%	
Total Assets	<u>27,827,772</u>	Operating Expense	<u>18,351,293</u>	64.9%	
Current Liabilities	27,911,117	Operating Margin	-8,976,576	195.8%	
Long Term Liabilities	1,707,079	Other Income	7,183,153	-95.8%	
Total Equity	<u>-1,790,424</u>	Other Expense	0	76.6%	
Total Liab. and Equity	<u>27,827,772</u>	Net Profit or Loss	<u>(1,793,423)</u>	0.0%	
				73.3%	
				Return on Equity	
				100.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

315036 ARBOR GLEN CENTER				Proprietary - Other	
ARBOR GLEN CENTER		12/31/2019 365 Days Settled			
CEDAR GROVE, NJ 07009		CR Beds 122 POS Beds 0			
ESSEX		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		90.4%	
Balance Sheet		Income Statement		Length of Stay	
				153.1	
Current Assets	1,457,381	Total Charges	22,646,846	Average Wages	
Fixed Assets	234,910	Contract Allowance	11,497,358	24.18	
Other Assets	7,487,177	Operating Revenue	11,149,488	50.8%	Skilled Nursing
Total Assets	9,179,468	Operating Expense	11,323,829	49.2%	Ancillary Service
Current Liabilities	1,505,203	Operating Margin	-174,341	101.6%	Current Ratio
Long Term Liabilities	8,079,505	Other Income	26,623	-1.6%	Days to Collect
Total Equity	-405,240	Other Expense	0	0.2%	Avg Payment Days
Total Liab. and Equity	9,179,468	Net Profit or Loss	(147,718)	0.0%	Depreciation Rate
				-1.3%	Return on Equity
					36.5%
315214 ARISTACARE AT CEDAR OAKS				Proprietary - Partnership	
ARISTACARE AT CEDAR OAKS		12/31/2019 365 Days Settled			
SOUTH PLAINFIELD, NJ 07080		CR Beds 230 POS Beds 0			
MIDDLESEX		Key Performance Ind.			
Novitas NJ		Occupancy Rate		92.6%	
Balance Sheet		Income Statement		Length of Stay	
				114.7	
Current Assets	5,095,019	Total Charges	27,008,428	Average Wages	
Fixed Assets	771,837	Contract Allowance	4,176,498	20.14	
Other Assets	833	Operating Revenue	22,831,930	15.5%	Skilled Nursing
Total Assets	5,867,689	Operating Expense	23,145,545	84.5%	Ancillary Service
Current Liabilities	3,077,664	Operating Margin	-313,615	101.4%	Current Ratio
Long Term Liabilities	3,132,129	Other Income	90,450	-1.4%	Days to Collect
Total Equity	-342,104	Other Expense	0	0.4%	Avg Payment Days
Total Liab. and Equity	5,867,689	Net Profit or Loss	(223,165)	0.0%	Depreciation Rate
				-1.0%	Return on Equity
					65.2%

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315245 ARISTACARE AT CHERRY HILL		Proprietary - Partnership	
ARISTACARE AT CHERRY HILL		12/31/2019 365 Days Settled	
CHERRY HILL, NJ 08002		CR Beds 120 POS Beds 0	
CAMDEN		Key Performance Ind.	
Novitas NJ		Occupancy Rate	90.3%
Balance Sheet		Income Statement	
Current Assets	3,022,223	Total Charges	13,798,092
Fixed Assets	559,933	Contract Allowance	1,932,129
Other Assets	907	Operating Revenue	11,865,963
Total Assets	<u>3,583,063</u>	Operating Expense	12,063,903
Current Liabilities	4,255,135	Operating Margin	-197,940
Long Term Liabilities	2,601,833	Other Income	1,333
Total Equity	-3,273,905	Other Expense	0
Total Liab. and Equity	<u>3,583,063</u>	Net Profit or Loss	<u>(196,607)</u>
		14.0%	Skilled Nursing 82.9%
		86.0%	Ancillary Service 17.1%
		101.7%	Current Ratio 0.7
		-1.7%	Days to Collect 95.6
		0.0%	Avg Payment Days 48.8
		0.0%	Depreciation Rate 141.1%
		-1.7%	Return on Equity 6.0%

315200 ARISTACARE AT DELAIRE		Proprietary - Partnership	
ARISTACARE AT DELAIRE		12/31/2019 365 Days Settled	
LINDEN, NJ 07036		CR Beds 280 POS Beds 0	
UNION		Key Performance Ind.	
Novitas NJ		Occupancy Rate	81.8%
Balance Sheet		Income Statement	
Current Assets	12,167,006	Total Charges	23,967,230
Fixed Assets	212,667	Contract Allowance	2,269,789
Other Assets	755,752	Operating Revenue	21,697,441
Total Assets	<u>13,135,425</u>	Operating Expense	21,650,930
Current Liabilities	8,780,446	Operating Margin	46,511
Long Term Liabilities	1,223,965	Other Income	27,751
Total Equity	3,131,014	Other Expense	0
Total Liab. and Equity	<u>13,135,425</u>	Net Profit or Loss	<u>74,262</u>
		9.5%	Skilled Nursing 86.1%
		90.5%	Ancillary Service 11.0%
		99.8%	Current Ratio 1.4
		0.2%	Days to Collect 202.2
		0.1%	Avg Payment Days 132.8
		0.0%	Depreciation Rate 1,170.0%
		0.3%	Return on Equity 2.4%

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315196 ARISTACARE AT MANCHESTER		Proprietary - Partnership	
ARISTACARE AT MANCHESTER		12/31/2019 365 Days Settled	
MANCHESTER, NJ 08759		CR Beds 165 POS Beds 0	
OCEAN		Key Performance Ind.	
Novitas NJ		Occupancy Rate	79.9%
Balance Sheet		Income Statement	
Current Assets	4,128,449	Total Charges	18,598,258
Fixed Assets	917,288	Contract Allowance	2,730,555
Other Assets	6,488	Operating Revenue	15,867,703
Total Assets	<u>5,052,225</u>	Operating Expense	15,436,348
Current Liabilities	2,124,117	Operating Margin	431,355
Long Term Liabilities	1,000,000	Other Income	5,899
Total Equity	<u>1,928,108</u>	Other Expense	0
Total Liab. and Equity	<u>5,052,225</u>	Net Profit or Loss	<u>437,254</u>
		14.7%	Skilled Nursing 84.0%
		85.3%	Ancillary Service 16.0%
		97.3%	Current Ratio 1.9
		2.7%	Days to Collect 61.0
		0.0%	Avg Payment Days 34.5
		0.0%	Depreciation Rate 149.7%
		2.8%	Return on Equity 22.7%

315217 ARISTACARE AT NORWOOD TERRACE		Proprietary - Partnership	
ARISTACARE AT NORWOOD TERRACE		12/31/2019 365 Days Settled	
PLAINFIELD, NJ 07060		CR Beds 120 POS Beds 0	
UNION		Key Performance Ind.	
BLUE CROSS (TENNESSEE)		Occupancy Rate	82.5%
Balance Sheet		Income Statement	
Current Assets	1,402,552	Total Charges	11,234,026
Fixed Assets	304,615	Contract Allowance	1,005,280
Other Assets	856,507	Operating Revenue	10,228,746
Total Assets	<u>2,563,674</u>	Operating Expense	10,417,289
Current Liabilities	1,431,775	Operating Margin	-188,543
Long Term Liabilities	2	Other Income	8,280
Total Equity	<u>1,131,897</u>	Other Expense	0
Total Liab. and Equity	<u>2,563,674</u>	Net Profit or Loss	<u>(180,263)</u>
		8.9%	Skilled Nursing 90.3%
		91.1%	Ancillary Service 9.7%
		101.8%	Current Ratio 1.0
		-1.8%	Days to Collect 38.8
		0.1%	Avg Payment Days 41.9
		0.0%	Depreciation Rate 30.0%
		-1.8%	Return on Equity -15.9%

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315309 ARISTACARE AT WHITING				Proprietary - Partnership	
ARISTACARE AT WHITING		12/31/2019 365 Days Settled			
WHITING, NJ 08759				CR Beds 180 POS Beds 0	
OCEAN				Key Performance Ind.	
Novitas NJ				Occupancy Rate 83.0%	
Balance Sheet		Income Statement		Length of Stay 102.1	
Current Assets	2,817,923	Total Charges	19,814,409	Average Wages 20.10	
Fixed Assets	854,511	Contract Allowance	2,658,763	13.4%	Skilled Nursing 83.6%
Other Assets	607	Operating Revenue	17,155,646	86.6%	Ancillary Service 16.4%
Total Assets	3,673,041	Operating Expense	15,717,450	91.6%	Current Ratio 1.6
Current Liabilities	1,722,184	Operating Margin	1,438,196	8.4%	Days to Collect 27.5
Long Term Liabilities	0	Other Income	8,249	0.0%	Avg Payment Days 33.4
Total Equity	1,950,857	Other Expense	0	0.0%	Depreciation Rate 37.0%
Total Liab. and Equity	3,673,041	Net Profit or Loss	1,446,445	8.4%	Return on Equity 74.1%
315402 ARMENIAN NURSING AND REHABILITATION CENTER				Nonprofit - Other	
ARMENIAN NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
EMERSON, NJ 07630				CR Beds 86 POS Beds 0	
BERGEN				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate 65.7%	
Balance Sheet		Income Statement		Length of Stay 355.8	
Current Assets	522,627	Total Charges	6,259,826	Average Wages 20.88	
Fixed Assets	4,149,243	Contract Allowance	314,931	5.0%	Skilled Nursing 83.2%
Other Assets	254,060	Operating Revenue	5,944,895	95.0%	Ancillary Service 16.8%
Total Assets	4,925,930	Operating Expense	6,680,021	112.4%	Current Ratio 0.3
Current Liabilities	1,993,608	Operating Margin	-735,126	-12.4%	Days to Collect 20.1
Long Term Liabilities	0	Other Income	41,999	0.7%	Avg Payment Days 32.4
Total Equity	2,932,322	Other Expense	0	0.0%	Depreciation Rate 1.1%
Total Liab. and Equity	4,925,930	Net Profit or Loss	(693,605)	-11.7%	Return on Equity -23.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

315119 ARNOLD WALTER NURSING HOME				Proprietary - Corporation	
ARNOLD WALTER NURSING HOME		12/31/2019 365 Days Settled			
HAZLET, NJ 07730		CR Beds 202 POS Beds 0			
MONMOUTH		Key Performance Ind.			
Novitas NJ		Occupancy Rate		61.7%	
Balance Sheet		Income Statement		Length of Stay	
				144.4	
Current Assets	1,288,814	Total Charges	13,367,971	Average Wages	
Fixed Assets	142,005	Contract Allowance	1,085,052	20.65	
Other Assets	12,946	Operating Revenue	12,282,919	8.1%	
Total Assets	1,443,765	Operating Expense	13,799,521	91.9%	
Current Liabilities	3,538,232	Operating Margin	-1,516,602	112.3%	
Long Term Liabilities	2,351,504	Other Income	17,213	-12.3%	
Total Equity	-4,445,971	Other Expense	0	0.1%	
Total Liab. and Equity	1,443,765	Net Profit or Loss	(1,499,389)	0.0%	
				Days to Collect	
				28.4	
				Avg Payment Days	
				78.8	
				Depreciation Rate	
				52.4%	
				Return on Equity	
				33.7%	

315064 ASHBROOK CARE & REHABILITATION CENTER				Proprietary - Partnership	
ASHBROOK CARE & REHABILITATION CENTER		12/31/2019 365 Days Settled			
SCOTCH PLAINS, NJ 07076		CR Beds 114 POS Beds 0			
UNION		Key Performance Ind.			
Novitas NJ		Occupancy Rate		82.8%	
Balance Sheet		Income Statement		Length of Stay	
				114.4	
Current Assets	2,250,101	Total Charges	16,116,512	Average Wages	
Fixed Assets	1,645,355	Contract Allowance	6,165,149	23.12	
Other Assets	-90,827	Operating Revenue	9,951,363	38.3%	
Total Assets	3,804,629	Operating Expense	10,740,629	61.7%	
Current Liabilities	6,193,203	Operating Margin	-789,266	107.9%	
Long Term Liabilities	0	Other Income	3,264	-7.9%	
Total Equity	-2,388,574	Other Expense	0	0.0%	
Total Liab. and Equity	3,804,629	Net Profit or Loss	(786,002)	0.0%	
				Days to Collect	
				72.8	
				Avg Payment Days	
				60.6	
				Depreciation Rate	
				24.8%	
				Return on Equity	
				32.9%	

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315115 ATLANTIC COAST REHAB & HEALTH		Proprietary - Partnership	
ATLANTIC COAST REHAB & HEALTH		12/31/2019 365 Days Settled	
LAKEWOOD, NJ 08701		CR Beds 160 POS Beds 0	
OCEAN		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	88.8%
		Length of Stay	123.8
		Average Wages	21.70
		15.0% Skilled Nursing	85.5%
		85.0% Ancillary Service	14.5%
		101.6% Current Ratio	1.3
		-1.6% Days to Collect	75.0
		0.0% Avg Payment Days	45.2
		0.0% Depreciation Rate	29.5%
		-1.5% Return on Equity	-11.0%

Balance Sheet		Income Statement	
Current Assets	3,571,356	Total Charges	16,898,274
Fixed Assets	1,522,213	Contract Allowance	2,531,926
Other Assets	10,240	Operating Revenue	14,366,348
Total Assets	5,103,809	Operating Expense	14,594,373
Current Liabilities	2,818,302	Operating Margin	-228,025
Long Term Liabilities	278,199	Other Income	7,101
Total Equity	2,007,308	Other Expense	0
Total Liab. and Equity	5,103,809	Net Profit or Loss	(220,924)

315515 ATRIUM AT NAVESINK HARBOR, THE		Nonprofit - Other	
ATRIUM AT NAVESINK HARBOR, THE		12/31/2019 365 Days Settled	
RED BANK, NJ 07701		CR Beds 43 POS Beds 0	
MONMOUTH		Key Performance Ind.	
NOVITAS		Occupancy Rate	87.6%
		Length of Stay	109.2
		Average Wages	21.62
		8.5% Skilled Nursing	33.1%
		91.5% Ancillary Service	3.9%
		109.5% Current Ratio	4.4
		-9.5% Days to Collect	14.9
		11.4% Avg Payment Days	5.5
		0.0% Depreciation Rate	4.0%
		-6.2% Return on Equity	3.0%

Balance Sheet		Income Statement	
Current Assets	13,103,466	Total Charges	16,463,857
Fixed Assets	56,688,801	Contract Allowance	1,401,270
Other Assets	-17,963,054	Operating Revenue	15,062,587
Total Assets	51,829,213	Operating Expense	16,487,591
Current Liabilities	2,985,729	Operating Margin	-1,425,004
Long Term Liabilities	79,790,533	Other Income	1,719,210
Total Equity	-30,947,049	Other Expense	0
Total Liab. and Equity	51,829,213	Net Profit or Loss	(931,870)

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315519 ATRIUM POST ACUTE CARE OF HAMILTON				Proprietary - Partnership	
ATRIUM POST ACUTE CARE OF HAMILTON		12/31/2019 365 Days Settled			
HAMILTON, NJ 08690		CR Beds 54 POS Beds 0			
MERCER		Key Performance Ind.			
NOVITAS		Occupancy Rate		76.9%	
Balance Sheet		Income Statement		Length of Stay	
				23.9	
Current Assets	7,594	Total Charges	12,113,086	Average Wages	27.26
Fixed Assets	183,520	Contract Allowance	3,983,708	32.9%	Skilled Nursing
Other Assets	0	Operating Revenue	8,129,378	67.1%	Ancillary Service
Total Assets	191,114	Operating Expense	9,650,453	118.7%	Current Ratio
Current Liabilities	2,710,054	Operating Margin	-1,521,075	-18.7%	Days to Collect
Long Term Liabilities	2,152,270	Other Income	28,455	0.4%	Avg Payment Days
Total Equity	-4,671,210	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	191,114	Net Profit or Loss	(1,492,620)	-18.4%	Return on Equity
315526 ATRIUM POST ACUTE CARE OF LIVINGSTON				Proprietary - Partnership	
ATRIUM POST ACUTE CARE OF LIVINGSTON		12/31/2019 365 Days Settled			
LIVINGSTON, NJ 07039		CR Beds 90 POS Beds 0			
ESSEX		Key Performance Ind.			
Novitas NJ		Occupancy Rate		64.6%	
Balance Sheet		Income Statement		Length of Stay	
				32.2	
Current Assets	-1,933,077	Total Charges	25,793,832	Average Wages	30.95
Fixed Assets	348,306	Contract Allowance	13,876,329	53.8%	Skilled Nursing
Other Assets	0	Operating Revenue	11,917,503	46.2%	Ancillary Service
Total Assets	-1,584,771	Operating Expense	17,649,635	148.1%	Current Ratio
Current Liabilities	2,254,606	Operating Margin	-5,732,132	-48.1%	Days to Collect
Long Term Liabilities	5,500,566	Other Income	26,183	0.2%	Avg Payment Days
Total Equity	-9,339,943	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	-1,584,771	Net Profit or Loss	(5,705,949)	-47.9%	Return on Equity

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315463 ATRIUM POST ACUTE CARE OF MATAWAN				Proprietary - Partnership	
ATRIUM POST ACUTE CARE OF MATAWAN		12/31/2019 365 Days Settled			
MATAWAN, NJ 07747		CR Beds 130 POS Beds 0			
MONMOUTH		Key Performance Ind.			
Novitas NJ		Occupancy Rate		87.3%	
Balance Sheet		Income Statement		Length of Stay 116.1	
Current Assets	4,495,231	Total Charges	25,918,142	Average Wages 27.64	
Fixed Assets	1,067,754	Contract Allowance	10,049,217	38.8%	Skilled Nursing 85.9%
Other Assets	145,913	Operating Revenue	15,868,925	61.2%	Ancillary Service 14.1%
Total Assets	<u>5,708,898</u>	Operating Expense	16,961,314	106.9%	Current Ratio 0.9
Current Liabilities	4,735,696	Operating Margin	-1,092,389	-6.9%	Days to Collect 89.8
Long Term Liabilities	3,177,316	Other Income	100,587	0.6%	Avg Payment Days 103.3
Total Equity	-2,204,114	Other Expense	0	0.0%	Depreciation Rate 50.0%
Total Liab. and Equity	<u>5,708,898</u>	Net Profit or Loss	<u>(991,802)</u>	-6.2%	Return on Equity 45.0%
<hr/>					
315438 ATRIUM POST ACUTE CARE OF PARK RIDGE				Proprietary - Partnership	
ATRIUM POST ACUTE CARE OF PARK RIDGE		12/31/2019 365 Days Settled			
PARK RIDGE, NJ 07656		CR Beds 210 POS Beds 0			
BERGEN		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		76.2%	
Balance Sheet		Income Statement		Length of Stay 215.4	
Current Assets	4,414,361	Total Charges	29,851,824	Average Wages 25.85	
Fixed Assets	860,840	Contract Allowance	13,765,239	46.1%	Skilled Nursing 87.3%
Other Assets	658,584	Operating Revenue	16,086,585	53.9%	Ancillary Service 12.7%
Total Assets	<u>5,933,785</u>	Operating Expense	18,556,632	115.4%	Current Ratio 1.4
Current Liabilities	3,233,628	Operating Margin	-2,470,047	-15.4%	Days to Collect 95.3
Long Term Liabilities	11,143,566	Other Income	296,018	1.8%	Avg Payment Days 57.3
Total Equity	-8,443,409	Other Expense	0	0.0%	Depreciation Rate 40.6%
Total Liab. and Equity	<u>5,933,785</u>	Net Profit or Loss	<u>(2,174,029)</u>	-13.5%	Return on Equity 25.7%

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315370 ATRIUM POST ACUTE CARE OF PRINCETON				Proprietary - Partnership	
ATRIUM POST ACUTE CARE OF PRINCETON		12/31/2019 365 Days Settled			
PRINCETON, NJ 08540		CR Beds 180 POS Beds 0			
MERCER		Key Performance Ind.			
Novitas NJ		Occupancy Rate		72.3%	
Balance Sheet		Income Statement		Length of Stay 247.3	
Current Assets	1,215,567	Total Charges	24,259,707	Average Wages 25.45	
Fixed Assets	1,590,289	Contract Allowance	11,972,547	49.4%	Skilled Nursing 92.6%
Other Assets	425,310	Operating Revenue	12,287,160	50.6%	Ancillary Service 7.4%
Total Assets	<u>3,231,166</u>	Operating Expense	16,712,898	136.0%	Current Ratio 0.1
Current Liabilities	10,773,790	Operating Margin	-4,425,738	-36.0%	Days to Collect 22.7
Long Term Liabilities	6,871,526	Other Income	182,672	1.5%	Avg Payment Days 110.1
Total Equity	-14,414,150	Other Expense	0	0.0%	Depreciation Rate 47.4%
Total Liab. and Equity	<u>3,231,166</u>	Net Profit or Loss	<u>(4,243,066)</u>	-34.5%	Return on Equity 29.4%

315335 ATRIUM POST ACUTE CARE OF WAYNE				Proprietary - Partnership	
ATRIUM POST ACUTE CARE OF WAYNE		12/31/2019 365 Days Settled			
WAYNE, NJ 07470		CR Beds 209 POS Beds 0			
PASSAIC		Key Performance Ind.			
Novitas NJ		Occupancy Rate		76.4%	
Balance Sheet		Income Statement		Length of Stay 114.6	
Current Assets	-2,027,251	Total Charges	33,596,969	Average Wages 29.63	
Fixed Assets	218,352	Contract Allowance	17,174,542	51.1%	Skilled Nursing 88.7%
Other Assets	361,944	Operating Revenue	16,422,427	48.9%	Ancillary Service 11.3%
Total Assets	<u>-1,446,955</u>	Operating Expense	19,678,124	119.8%	Current Ratio (0.5)
Current Liabilities	3,798,438	Operating Margin	-3,255,697	-19.8%	Days to Collect (46.9)
Long Term Liabilities	-13,519,315	Other Income	126,647	0.8%	Avg Payment Days 65.7
Total Equity	8,273,922	Other Expense	0	0.0%	Depreciation Rate 121.0%
Total Liab. and Equity	<u>-1,446,955</u>	Net Profit or Loss	<u>(3,129,050)</u>	-19.1%	Return on Equity -37.8%

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315291 ATRIUM POST ACUTE CARE OF WAYNEVIEW				Proprietary - Partnership	
ATRIUM POST ACUTE CARE OF WAYNEVIEW		12/31/2019 365 Days Settled			
WAYNE, NJ 07470		CR Beds 170 POS Beds 0			
PASSAIC		Key Performance Ind.			
Novitas NJ		Occupancy Rate		81.5%	
Balance Sheet		Income Statement		Length of Stay 160.5	
Current Assets	3,902,281	Total Charges	28,372,507	Average Wages 24.10	
Fixed Assets	389,243	Contract Allowance	15,070,485	53.1%	Skilled Nursing 86.7%
Other Assets	272,609	Operating Revenue	13,302,022	46.9%	Ancillary Service 13.3%
Total Assets	<u>4,564,133</u>	Operating Expense	15,211,198	114.4%	Current Ratio 2.0
Current Liabilities	1,918,875	Operating Margin	-1,909,176	-14.4%	Days to Collect 104.1
Long Term Liabilities	7,487,551	Other Income	64,828	0.5%	Avg Payment Days 39.1
Total Equity	-4,842,293	Other Expense	0	0.0%	Depreciation Rate 69.8%
Total Liab. and Equity	<u>4,564,133</u>	Net Profit or Loss	<u>(1,844,348)</u>	-13.9%	Return on Equity 38.1%

315521 ATRIUM POST ACUTE CARE OF WOODBURY				Proprietary - Partnership	
ATRIUM POST ACUTE CARE OF WOODBURY		12/31/2019 365 Days Audited			
WOODBURY, NJ 08096		CR Beds 124 POS Beds 0			
GLOUCESTER		Key Performance Ind.			
Novitas NJ		Occupancy Rate		61.2%	
Balance Sheet		Income Statement		Length of Stay 31.0	
Current Assets	3,519,256	Total Charges	21,525,646	Average Wages 29.58	
Fixed Assets	379,406	Contract Allowance	6,453,565	30.0%	Skilled Nursing 52.8%
Other Assets	86,422	Operating Revenue	15,072,081	70.0%	Ancillary Service 47.2%
Total Assets	<u>3,985,084</u>	Operating Expense	18,580,658	123.3%	Current Ratio 0.8
Current Liabilities	4,588,703	Operating Margin	-3,508,577	-23.3%	Days to Collect 72.0
Long Term Liabilities	3,621,816	Other Income	68,281	0.5%	Avg Payment Days 89.8
Total Equity	-4,225,435	Other Expense	0	0.0%	Depreciation Rate 631.7%
Total Liab. and Equity	<u>3,985,084</u>	Net Profit or Loss	<u>(3,440,296)</u>	-22.8%	Return on Equity 81.4%

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315195 AUTUMN LAKE HEALTHCARE AT BERKELEY HEIGHTS				Proprietary - Corporation	
AUTUMN LAKE HEALTHCARE AT BERKELEY HEIGHTS		12/31/2019 365 Days Settled			
BERKELEY HEIGHTS, NJ 07922		CR Beds 130 POS Beds 0			
UNION		Key Performance Ind.			
Novitas NJ		Occupancy Rate		70.1%	
Balance Sheet		Income Statement		Length of Stay	
				79.7	
Current Assets	2,032,612	Total Charges	12,235,702	Average Wages	
Fixed Assets	152,333	Contract Allowance	1,207,862	20.82	
Other Assets	19,722	Operating Revenue	11,027,840	9.9%	
Total Assets	2,204,667	Operating Expense	11,476,820	90.1%	
Current Liabilities	3,963,796	Operating Margin	-448,980	104.1%	
Long Term Liabilities	14,619	Other Income	121,308	-4.1%	
Total Equity	-1,773,748	Other Expense	0	1.1%	
Total Liab. and Equity	2,204,667	Net Profit or Loss	(327,672)	0.0%	
				951.7%	
				18.5%	

315179 AUTUMN LAKE HEALTHCARE AT OCEANVIEW				Proprietary - Corporation	
AUTUMN LAKE HEALTHCARE AT OCEANVIEW		12/31/2019 365 Days Settled			
OCEAN VIEW, NJ 08230		CR Beds 176 POS Beds 0			
CAPE MAY		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		81.0%	
Balance Sheet		Income Statement		Length of Stay	
				148.6	
Current Assets	1,931,750	Total Charges	14,754,484	Average Wages	
Fixed Assets	1,071,158	Contract Allowance	1,746,420	19.01	
Other Assets	1,654	Operating Revenue	13,008,064	11.8%	
Total Assets	3,004,562	Operating Expense	12,834,567	88.2%	
Current Liabilities	2,345,733	Operating Margin	173,497	98.7%	
Long Term Liabilities	0	Other Income	127,744	1.3%	
Total Equity	658,829	Other Expense	0	1.0%	
Total Liab. and Equity	3,004,562	Net Profit or Loss	301,241	0.0%	
				102.1%	
				45.7%	

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315068 AVISTA HEALTHCARE				Proprietary - Partnership	
AVISTA HEALTHCARE		12/31/2019 365 Days Settled			
CHERRY HILL, NJ 08002				CR Beds 146 POS Beds 0	
CAMDEN				Key Performance Ind.	
Novitas NJ				Occupancy Rate	85.7%
Balance Sheet		Income Statement		Length of Stay	125.1
Current Assets	4,111,373	Total Charges	13,678,168	Average Wages	18.01
Fixed Assets	1,540,022	Contract Allowance	987,348	7.2%	Skilled Nursing 87.8%
Other Assets	187,929	Operating Revenue	12,690,820	92.8%	Ancillary Service 12.2%
Total Assets	<u>5,839,324</u>	Operating Expense	13,447,361	106.0%	Current Ratio 0.5
Current Liabilities	7,557,400	Operating Margin	-756,541	-6.0%	Days to Collect 111.5
Long Term Liabilities	245,198	Other Income	309,153	2.4%	Avg Payment Days 71.0
Total Equity	-1,963,274	Other Expense	0	0.0%	Depreciation Rate 72.6%
Total Liab. and Equity	<u>5,839,324</u>	Net Profit or Loss	<u>(447,388)</u>	-3.5%	Return on Equity 22.8%
315448 BAPTIST HOME OF SOUTH JERSEY				Nonprofit - Other	
BAPTIST HOME OF SOUTH JERSEY		12/31/2019 365 Days Settled			
RIVERTON, NJ 08077				CR Beds 60 POS Beds 0	
BURLINGTON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	88.2%
Balance Sheet		Income Statement		Length of Stay	483.1
Current Assets	851,167	Total Charges	8,396,827	Average Wages	21.04
Fixed Assets	2,756,955	Contract Allowance	197,205	2.3%	Skilled Nursing 62.4%
Other Assets	1,389,300	Operating Revenue	8,199,622	97.7%	Ancillary Service 9.9%
Total Assets	<u>4,997,422</u>	Operating Expense	8,614,672	105.1%	Current Ratio 0.8
Current Liabilities	1,107,256	Operating Margin	-415,050	-5.1%	Days to Collect 23.8
Long Term Liabilities	1,380,586	Other Income	386,843	4.7%	Avg Payment Days 20.1
Total Equity	2,509,580	Other Expense	0	0.0%	Depreciation Rate 3.8%
Total Liab. and Equity	<u>4,997,422</u>	Net Profit or Loss	<u>(28,207)</u>	-0.3%	Return on Equity -1.1%

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315013 BARCLAYS REHABILITATION AND HEALTHCARE CENTER				Proprietary - Corporation	
BARCLAYS REHABILITATION AND HEALTHCARE CENTER		12/31/2019 365 Days Settled			
CHERRY HILL, NJ 08034				CR Beds 108 POS Beds 0	
CAMDEN				Key Performance Ind.	
HIGHMARK MEDICARE SERVICES				Occupancy Rate	93.5%
Balance Sheet		Income Statement		Length of Stay	90.8
Current Assets	1,949,916	Total Charges	12,965,552	Average Wages	19.62
Fixed Assets	1,007,884	Contract Allowance	1,816,901	14.0% Skilled Nursing	82.3%
Other Assets	538,702	Operating Revenue	11,148,651	86.0% Ancillary Service	17.7%
Total Assets	3,496,502	Operating Expense	9,850,179	88.4% Current Ratio	1.2
Current Liabilities	1,665,819	Operating Margin	1,298,472	11.6% Days to Collect	43.3
Long Term Liabilities	0	Other Income	3,693	0.0% Avg Payment Days	37.4
Total Equity	1,830,683	Other Expense	0	0.0% Depreciation Rate	62.6%
Total Liab. and Equity	3,496,502	Net Profit or Loss	1,302,165	11.7% Return on Equity	71.1%

315137 BARN HILL CARE CENTER				Proprietary - Corporation	
BARN HILL CARE CENTER		12/31/2019 365 Days Settled			
NEWTON, NJ 07860				CR Beds 154 POS Beds 0	
SUSSEX				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate	85.0%
Balance Sheet		Income Statement		Length of Stay	57.0
Current Assets	5,308,575	Total Charges	29,804,854	Average Wages	22.41
Fixed Assets	6,609,103	Contract Allowance	13,526,687	45.4% Skilled Nursing	81.0%
Other Assets	0	Operating Revenue	16,278,167	54.6% Ancillary Service	19.0%
Total Assets	11,917,678	Operating Expense	15,653,061	96.2% Current Ratio	4.4
Current Liabilities	1,212,814	Operating Margin	625,106	3.8% Days to Collect	32.3
Long Term Liabilities	4,625,936	Other Income	25,087	0.2% Avg Payment Days	12.0
Total Equity	6,078,928	Other Expense	0	0.0% Depreciation Rate	7.8%
Total Liab. and Equity	11,917,678	Net Profit or Loss	650,193	4.0% Return on Equity	10.7%

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315222 BARNEGAT REHABILITATION AND NURSING CENTER				Proprietary - Corporation	
BARNEGAT REHABILITATION AND NURSING CENTER		12/31/2019 365 Days Settled			
BARNEGAT, NJ 08005		CR Beds 115 POS Beds 0			
OCEAN		Key Performance Ind.			
Novitas NJ				Occupancy Rate	81.3%
Balance Sheet		Income Statement		Length of Stay	83.5
Current Assets	2,410,355	Total Charges	12,124,083	Average Wages	23.74
Fixed Assets	1,128,183	Contract Allowance	1,459,636	12.0% Skilled Nursing	83.4%
Other Assets	4,772,009	Operating Revenue	10,664,447	88.0% Ancillary Service	16.6%
Total Assets	<u>8,310,547</u>	Operating Expense	10,606,666	99.5% Current Ratio	0.4
Current Liabilities	6,678,655	Operating Margin	57,781	0.5% Days to Collect	54.0
Long Term Liabilities	0	Other Income	5,543	0.1% Avg Payment Days	29.0
Total Equity	<u>1,631,892</u>	Other Expense	0	0.0% Depreciation Rate	121.9%
Total Liab. and Equity	<u>8,310,547</u>	Net Profit or Loss	<u>62,186</u>	0.6% Return on Equity	3.8%
<hr/>					
315507 BARNERT SUBACUTE REHABILITATION CENTER, LLC				Proprietary - Other	
BARNERT SUBACUTE REHABILITATION CENTER, LLC		12/31/2019 365 Days Settled			
PATERSON, NJ 07514		CR Beds 68 POS Beds 0			
PASSAIC		Key Performance Ind.			
Novitas NJ				Occupancy Rate	76.2%
Balance Sheet		Income Statement		Length of Stay	24.1
Current Assets	2,782,733	Total Charges	12,118,493	Average Wages	23.61
Fixed Assets	1,398,786	Contract Allowance	2,394,113	19.8% Skilled Nursing	80.7%
Other Assets	-3,598,304	Operating Revenue	9,724,380	80.2% Ancillary Service	19.3%
Total Assets	<u>583,215</u>	Operating Expense	10,271,023	105.6% Current Ratio	1.1
Current Liabilities	2,623,773	Operating Margin	-546,643	-5.6% Days to Collect	90.3
Long Term Liabilities	308,000	Other Income	4,888	0.1% Avg Payment Days	70.1
Total Equity	<u>-2,348,558</u>	Other Expense	0	0.0% Depreciation Rate	42.4%
Total Liab. and Equity	<u>583,215</u>	Net Profit or Loss	<u>(541,755)</u>	-5.6% Return on Equity	23.1%

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315288 BARTLEY HEALTHCARE NURSING & REHABILITATION		Proprietary - Other	
BARTLEY HEALTHCARE NURSING & REHABILITATION		12/31/2019 365 Days Settled	
JACKSON, NJ 08527		CR Beds 234 POS Beds 0	
OCEAN		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	72.4%
		Length of Stay	159.8
		Average Wages	22.86
		33.7% Skilled Nursing	89.8%
		66.3% Ancillary Service	10.2%
		98.2% Current Ratio	2.1
		1.8% Days to Collect	46.1
		0.6% Avg Payment Days	33.2
		0.0% Depreciation Rate	58.3%
		2.5% Return on Equity	54.8%

Balance Sheet		Income Statement	
Current Assets	3,497,577	Total Charges	27,188,313
Fixed Assets	624,701	Contract Allowance	9,157,851
Other Assets	38,005	Operating Revenue	18,030,462
Total Assets	4,160,283	Operating Expense	17,700,181
Current Liabilities	1,664,654	Operating Margin	330,281
Long Term Liabilities	1,684,465	Other Income	114,070
Total Equity	811,164	Other Expense	0
Total Liab. and Equity	4,160,283	Net Profit or Loss	444,351

315252 BAYSHORE HEALTH CARE CENTER		Nonprofit - Other	
BAYSHORE HEALTH CARE CENTER		12/31/2019 365 Days Settled	
HOLMDEL, NJ 07733		CR Beds 232 POS Beds 0	
MONMOUTH		Key Performance Ind.	
Novitas NJ		Occupancy Rate	87.0%
		Length of Stay	72.6
		Average Wages	25.78
		30.8% Skilled Nursing	84.1%
		69.2% Ancillary Service	15.9%
		110.8% Current Ratio	0.0
		-10.8% Days to Collect	0.0
		2.0% Avg Payment Days	0.0
		0.0% Depreciation Rate	0.0%
		-8.8% Return on Equity	0.0%

Balance Sheet		Income Statement	
Current Assets	0	Total Charges	36,593,603
Fixed Assets	0	Contract Allowance	11,262,705
Other Assets	0	Operating Revenue	25,330,898
Total Assets	0	Operating Expense	28,060,457
Current Liabilities	0	Operating Margin	-2,729,559
Long Term Liabilities	0	Other Income	511,628
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	(2,217,931)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

315436 BERGEN COUNTY HEALTH CARE CTR		Government - County	
BERGEN COUNTY HEALTH CARE CTR		12/31/2019 365 Days Settled	
ROCKLEIGH, NJ 07647		CR Beds 110 POS Beds 0	
BERGEN		Key Performance Ind.	
BLUE CROSS (TENNESSEE)		Occupancy Rate	76.6%
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	7,730,455
Fixed Assets	5,784,736	Contract Allowance	0
Other Assets	0	Operating Revenue	7,730,455
Total Assets	<u>5,784,736</u>	Operating Expense	16,304,268
Current Liabilities	0	Operating Margin	-8,573,813
Long Term Liabilities	0	Other Income	24,896
Total Equity	<u>5,784,736</u>	Other Expense	0
Total Liab. and Equity	<u>5,784,736</u>	Net Profit or Loss	<u>(8,548,917)</u>
			100.0%
			210.9%
			-110.9%
			0.3%
			0.0%
			-110.6%
		Length of Stay	591.3
		Average Wages	22.11
		Skilled Nursing	100.0%
		Ancillary Service	0.0%
		Current Ratio	
		Days to Collect	0.0
		Avg Payment Days	0.0
		Depreciation Rate	3.2%
		Return on Equity	-147.8%
315126 BISHOP MCCARTHY CENTER FOR REHABILITATION & HC		Proprietary - Other	
BISHOP MCCARTHY CENTER FOR REHABILITATION & HC		12/31/2019 365 Days Settled	
VINELAND, NJ 08360		CR Beds 182 POS Beds 0	
CUMBERLAND		Key Performance Ind.	
BLUE CROSS (TENNESSEE)		Occupancy Rate	84.9%
Balance Sheet		Income Statement	
Current Assets	3,294,357	Total Charges	20,858,776
Fixed Assets	270,095	Contract Allowance	5,346,160
Other Assets	38,603	Operating Revenue	15,512,616
Total Assets	<u>3,603,055</u>	Operating Expense	14,892,731
Current Liabilities	2,671,783	Operating Margin	619,885
Long Term Liabilities	0	Other Income	18,418
Total Equity	<u>931,272</u>	Other Expense	0
Total Liab. and Equity	<u>3,603,055</u>	Net Profit or Loss	<u>638,303</u>
			25.6%
			74.4%
			96.0%
			4.0%
			0.1%
			0.0%
		Length of Stay	99.1
		Average Wages	19.29
		Skilled Nursing	87.4%
		Ancillary Service	12.6%
		Current Ratio	1.2
		Days to Collect	50.0
		Avg Payment Days	64.9
		Depreciation Rate	466.2%
		Return on Equity	68.5%

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315492 BOONTON CARE CENTER				Proprietary - Partnership	
BOONTON CARE CENTER		12/31/2019 365 Days Settled			
BOONTON, NJ 07005		CR Beds 117 POS Beds 0			
MORRIS		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		72.4%	
		Length of Stay		129.4	
		Average Wages		24.70	
		Skilled Nursing		86.3%	
		Ancillary Service		13.7%	
		Current Ratio		0.3	
		Days to Collect		53.6	
		Avg Payment Days		80.0	
		Depreciation Rate		63.3%	
		Return on Equity		280.7%	
Balance Sheet		Income Statement			
Current Assets	2,252,764	Total Charges	12,223,152		
Fixed Assets	2,232,771	Contract Allowance	1,879,568	15.4%	
Other Assets	2,030,779	Operating Revenue	10,343,584	84.6%	
Total Assets	6,516,314	Operating Expense	12,591,466	121.7%	
Current Liabilities	6,785,914	Operating Margin	-2,247,882	-21.7%	
Long Term Liabilities	524,677	Other Income	18,556	0.2%	
Total Equity	-794,277	Other Expense	0	0.0%	
Total Liab. and Equity	6,516,314	Net Profit or Loss	(2,229,326)	-21.6%	
315316 BRAKELEY PARK CENTER				Proprietary - Other	
BRAKELEY PARK CENTER		12/31/2019 365 Days Settled			
PHILLIPSBURG, NJ 08865		CR Beds 120 POS Beds 0			
WARREN		Key Performance Ind.			
BLUE CROSS (WESTERN PENNSYLVANIA),,		Occupancy Rate		94.5%	
		Length of Stay		100.7	
		Average Wages		23.30	
		Skilled Nursing		84.9%	
		Ancillary Service		15.1%	
		Current Ratio		0.9	
		Days to Collect		45.2	
		Avg Payment Days		20.1	
		Depreciation Rate		165.5%	
		Return on Equity		19.2%	
Balance Sheet		Income Statement			
Current Assets	1,542,931	Total Charges	24,426,230		
Fixed Assets	665,824	Contract Allowance	12,341,701	50.5%	
Other Assets	18,698,677	Operating Revenue	12,084,529	49.5%	
Total Assets	20,907,432	Operating Expense	13,390,925	110.8%	
Current Liabilities	1,693,603	Operating Margin	-1,306,396	-10.8%	
Long Term Liabilities	21,455,383	Other Income	876,591	7.3%	
Total Equity	-2,241,554	Other Expense	0	0.0%	
Total Liab. and Equity	20,907,432	Net Profit or Loss	(429,805)	-3.6%	

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315182 BRIDGEWAY CARE AND REHAB CENTER AT BRIDGEWATER				Proprietary - Corporation	
BRIDGEWAY CARE AND REHAB CENTER 12/31/2019 365 Days Settled AT BRIDGEWATER					
BRIDGEWATER, NJ 08807				CR Beds 151 POS Beds 0	
SOMERSET				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate	93.2%
Balance Sheet		Income Statement		Length of Stay	107.3
Current Assets	5,178,920	Total Charges	23,640,031	Average Wages	21.35
Fixed Assets	3,578,760	Contract Allowance	8,018,895	33.9% Skilled Nursing	90.2%
Other Assets	487,416	Operating Revenue	15,621,136	66.1% Ancillary Service	9.8%
Total Assets	9,245,096	Operating Expense	14,328,523	91.7% Current Ratio	3.2
Current Liabilities	1,600,183	Operating Margin	1,292,613	8.3% Days to Collect	32.5
Long Term Liabilities	8,152,642	Other Income	492,081	3.2% Avg Payment Days	34.8
Total Equity	-507,729	Other Expense	0	0.0% Depreciation Rate	7.6%
Total Liab. and Equity	9,245,096	Net Profit or Loss	1,784,694	11.4% Return on Equity	-351.5%

315510 BRIDGEWAY CARE AND REHAB CENTER AT HILLSBOROUGH				Proprietary - Corporation	
BRIDGEWAY CARE AND REHAB CENTER 12/31/2019 365 Days Settled AT HILLSBOROUGH					
HILLSBOROUGH, NJ 08844				CR Beds 129 POS Beds 0	
SOMERSET				Key Performance Ind.	
Novitas NJ				Occupancy Rate	92.8%
Balance Sheet		Income Statement		Length of Stay	74.0
Current Assets	1,563,745	Total Charges	23,427,614	Average Wages	21.50
Fixed Assets	500,796	Contract Allowance	6,469,867	27.6% Skilled Nursing	80.3%
Other Assets	1,590,170	Operating Revenue	16,957,747	72.4% Ancillary Service	19.7%
Total Assets	3,654,711	Operating Expense	16,574,229	97.7% Current Ratio	0.9
Current Liabilities	1,704,731	Operating Margin	383,518	2.3% Days to Collect	(21.7)
Long Term Liabilities	444,781	Other Income	161,528	1.0% Avg Payment Days	32.4
Total Equity	1,505,199	Other Expense	0	0.0% Depreciation Rate	37.4%
Total Liab. and Equity	3,654,711	Net Profit or Loss	545,046	3.2% Return on Equity	36.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

315351 BRIGHTON GARDENS OF EDISON				Proprietary - Corporation	
BRIGHTON GARDENS OF EDISON		12/31/2019 365 Days Settled			
EDISON, NJ 08820		CR Beds 124 POS Beds 0			
MIDDLESEX		Key Performance Ind.			
Novitas NJ		Occupancy Rate		96.9%	
Balance Sheet		Income Statement		Length of Stay	
				140.5	
Current Assets	47,002,920	Total Charges	14,953,041	Average Wages	
Fixed Assets	2,899,688	Contract Allowance	1,812,153	24.03	
Other Assets	1,925	Operating Revenue	13,140,888	12.1%	
Total Assets	49,904,533	Operating Expense	12,248,426	87.9%	
Current Liabilities	1,076,645	Operating Margin	892,462	93.2%	
Long Term Liabilities	0	Other Income	228,816	6.8%	
Total Equity	48,827,888	Other Expense	0	1.7%	
Total Liab. and Equity	49,904,533	Net Profit or Loss	1,121,278	0.0%	
				8.5% Return on Equity	
				2.3%	
315343 BROADWAY HOUSE FOR CONTINUING				Nonprofit - Other	
BROADWAY HOUSE FOR CONTINUING		12/31/2019 365 Days Settled			
NEWARK, NJ 07104		CR Beds 78 POS Beds 0			
ESSEX		Key Performance Ind.			
Novitas NJ		Occupancy Rate		72.5%	
Balance Sheet		Income Statement		Length of Stay	
				177.9	
Current Assets	2,355,777	Total Charges	8,640,248	Average Wages	
Fixed Assets	1,397,092	Contract Allowance	0	36.38	
Other Assets	8,211	Operating Revenue	8,640,248	0.0%	
Total Assets	3,761,080	Operating Expense	9,526,028	100.0%	
Current Liabilities	1,166,435	Operating Margin	-885,780	110.3%	
Long Term Liabilities	11,825	Other Income	409,308	-10.3%	
Total Equity	2,582,820	Other Expense	0	4.7%	
Total Liab. and Equity	3,761,080	Net Profit or Loss	(476,471)	0.0%	
				-5.5% Return on Equity	
				-18.4%	

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315268 BROOKHAVEN HEALTH CARE CENTER				Proprietary - Corporation	
BROOKHAVEN HEALTH CARE CENTER		12/31/2019 365 Days Settled			
EAST ORANGE, NJ 07018		CR Beds 122 POS Beds 0			
ESSEX		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		89.4%	
		Length of Stay		91.8	
		Average Wages		35.86	
		18.8%		Skilled Nursing	
		81.2%		Ancillary Service	
		102.7%		Current Ratio	
		-2.7%		Days to Collect	
		1.7%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-1.1%		Return on Equity	
				43.2%	

Balance Sheet		Income Statement			
Current Assets	3,192,939	Total Charges	15,530,066		
Fixed Assets	62,726	Contract Allowance	2,913,408	18.8%	
Other Assets	1,774,040	Operating Revenue	12,616,658	81.2%	
Total Assets	<u>5,029,705</u>	Operating Expense	12,958,957	102.7%	
Current Liabilities	5,337,869	Operating Margin	-342,299	-2.7%	
Long Term Liabilities	0	Other Income	209,151	1.7%	
Total Equity	<u>-308,164</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>5,029,705</u>	Net Profit or Loss	<u>(133,148)</u>		

315290 BUCKINGHAM AT NORWOOD, THE				Proprietary - Corporation	
BUCKINGHAM AT NORWOOD, THE		12/31/2019 365 Days Settled			
NORWOOD, NJ 07648		CR Beds 240 POS Beds 0			
BERGEN		Key Performance Ind.			
Novitas NJ		Occupancy Rate		87.5%	
		Length of Stay		95.0	
		Average Wages		22.79	
		31.3%		Skilled Nursing	
		68.7%		Ancillary Service	
		102.3%		Current Ratio	
		-2.3%		Days to Collect	
		0.0%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-2.3%		Return on Equity	
				101.5%	

Balance Sheet		Income Statement			
Current Assets	2,362,100	Total Charges	36,989,399		
Fixed Assets	3,162,104	Contract Allowance	11,588,485	31.3%	
Other Assets	15,820	Operating Revenue	25,400,914	68.7%	
Total Assets	<u>5,540,024</u>	Operating Expense	25,992,347	102.3%	
Current Liabilities	6,118,845	Operating Margin	-591,433	-2.3%	
Long Term Liabilities	0	Other Income	4,133	0.0%	
Total Equity	<u>-578,821</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>5,540,024</u>	Net Profit or Loss	<u>(587,300)</u>		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

315050 BURLINGTON WOODS				Proprietary - Other	
BURLINGTON WOODS		12/31/2019 365 Days Settled			
BURLINGTON, NJ 08016				CR Beds 215 POS Beds 0	
BURLINGTON				Key Performance Ind.	
Novitas NJ				Occupancy Rate 78.7%	
Balance Sheet		Income Statement		Length of Stay 151.7	
Current Assets	2,586,608	Total Charges	30,522,893	Average Wages 24.27	
Fixed Assets	1,107,740	Contract Allowance	13,468,871	44.1%	Skilled Nursing 88.7%
Other Assets	18,676,853	Operating Revenue	17,054,022	55.9%	Ancillary Service 11.3%
Total Assets	<u>22,371,201</u>	Operating Expense	17,880,260	104.8%	Current Ratio 1.2
Current Liabilities	2,164,763	Operating Margin	-826,238	-4.8%	Days to Collect 54.3
Long Term Liabilities	21,225,747	Other Income	132,389	0.8%	Avg Payment Days 23.9
Total Equity	<u>-1,019,309</u>	Other Expense	0	0.0%	Depreciation Rate 116.6%
Total Liab. and Equity	<u>22,371,201</u>	Net Profit or Loss	<u>(693,849)</u>	-4.1%	Return on Equity 68.1%
315204 CANTERBURY AT CEDAR GROVE				Proprietary - Corporation	
CANTERBURY AT CEDAR GROVE		12/31/2019 365 Days Settled			
CEDAR GROVE, NJ 07009				CR Beds 180 POS Beds 0	
ESSEX				Key Performance Ind.	
Novitas NJ				Occupancy Rate 85.0%	
Balance Sheet		Income Statement		Length of Stay 143.2	
Current Assets	2,881,005	Total Charges	24,942,288	Average Wages 21.28	
Fixed Assets	2,106,475	Contract Allowance	9,986,910	40.0%	Skilled Nursing 90.4%
Other Assets	0	Operating Revenue	14,955,378	60.0%	Ancillary Service 9.6%
Total Assets	<u>4,987,480</u>	Operating Expense	16,036,089	107.2%	Current Ratio 0.4
Current Liabilities	7,474,547	Operating Margin	-1,080,711	-7.2%	Days to Collect 77.2
Long Term Liabilities	0	Other Income	2,816	0.0%	Avg Payment Days 97.6
Total Equity	<u>-2,487,067</u>	Other Expense	0	0.0%	Depreciation Rate 33.0%
Total Liab. and Equity	<u>4,987,480</u>	Net Profit or Loss	<u>(1,077,895)</u>	-7.2%	Return on Equity 43.3%

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315146 CARE CONNECTION RAHWAY		Proprietary - Corporation	
CARE CONNECTION RAHWAY		12/31/2019 365 Days Settled	
RAHWAY, NJ 07065		CR Beds 24 POS Beds 0	
UNION		Key Performance Ind.	
BLUE CROSS (TENNESSEE)		Occupancy Rate	84.1%
Balance Sheet		Income Statement	
Current Assets	1,445,229	Total Charges	7,017,526
Fixed Assets	10,978	Contract Allowance	2,262,426
Other Assets	295,246	Operating Revenue	4,755,100
Total Assets	1,751,453	Operating Expense	4,105,129
Current Liabilities	872,800	Operating Margin	649,971
Long Term Liabilities	0	Other Income	136,264
Total Equity	878,653	Other Expense	0
Total Liab. and Equity	1,751,453	Net Profit or Loss	786,235
		32.2%	Skilled Nursing 68.7%
		67.8%	Ancillary Service 31.3%
		86.3%	Current Ratio 1.7
		13.7%	Days to Collect 37.0
		2.9%	Avg Payment Days 29.1
		0.0%	Depreciation Rate 3,529.5%
		16.5%	Return on Equity 89.5%

315313 CARE ONE AT CRESSKILL		Proprietary - Corporation	
CARE ONE AT CRESSKILL		12/31/2019 365 Days Settled	
CRESSKILL, NJ 07626		CR Beds 113 POS Beds 0	
BERGEN		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	86.8%
Balance Sheet		Income Statement	
Current Assets	2,037,754	Total Charges	29,617,281
Fixed Assets	9,665,853	Contract Allowance	11,810,922
Other Assets	642,222	Operating Revenue	17,806,359
Total Assets	12,345,829	Operating Expense	17,911,780
Current Liabilities	3,127,623	Operating Margin	-105,421
Long Term Liabilities	-13,529,649	Other Income	25,150
Total Equity	22,747,855	Other Expense	0
Total Liab. and Equity	12,345,829	Net Profit or Loss	(80,271)
		39.9%	Skilled Nursing 62.1%
		60.1%	Ancillary Service 37.9%
		100.6%	Current Ratio 0.7
		-0.6%	Days to Collect 39.8
		0.1%	Avg Payment Days 18.0
		0.0%	Depreciation Rate 11.4%
		-0.5%	Return on Equity -0.4%

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315472 CARE ONE AT EAST BRUNSWICK				Proprietary - Corporation	
CARE ONE AT EAST BRUNSWICK		12/31/2019 365 Days Settled			
EAST BRUNSWICK, NJ 08816		CR Beds 132 POS Beds 0			
MIDDLESEX		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		82.0%	
Balance Sheet		Income Statement		Length of Stay	
				45.2	
Current Assets	1,502,480	Total Charges	31,851,894	Average Wages	28.35
Fixed Assets	8,494,114	Contract Allowance	15,143,239	47.5%	Skilled Nursing
Other Assets	56,246	Operating Revenue	16,708,655	52.5%	Ancillary Service
Total Assets	10,052,840	Operating Expense	17,775,339	106.4%	Current Ratio
Current Liabilities	6,462,256	Operating Margin	-1,066,684	-6.4%	Days to Collect
Long Term Liabilities	-12,214,290	Other Income	25,127	0.2%	Avg Payment Days
Total Equity	15,804,874	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	10,052,840	Net Profit or Loss	(1,041,557)	-6.2%	Return on Equity

315464 CARE ONE AT EVESHAM				Proprietary - Corporation	
CARE ONE AT EVESHAM		12/31/2019 365 Days Settled			
MARLTON, NJ 08053		CR Beds 144 POS Beds 0			
BURLINGTON		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		88.1%	
Balance Sheet		Income Statement		Length of Stay	
				50.2	
Current Assets	2,338,357	Total Charges	39,653,045	Average Wages	30.13
Fixed Assets	7,553,221	Contract Allowance	20,400,586	51.4%	Skilled Nursing
Other Assets	14,090	Operating Revenue	19,252,459	48.6%	Ancillary Service
Total Assets	9,905,668	Operating Expense	19,672,742	102.2%	Current Ratio
Current Liabilities	10,743,325	Operating Margin	-420,283	-2.2%	Days to Collect
Long Term Liabilities	-16,249,963	Other Income	55,822	0.3%	Avg Payment Days
Total Equity	15,412,306	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	9,905,668	Net Profit or Loss	(364,461)	-1.9%	Return on Equity

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315511 CARE ONE AT HANOVER TOWNSHIP		Proprietary - Corporation	
CARE ONE AT HANOVER TOWNSHIP		12/31/2019 365 Days Settled	
WHIPPANY, NJ 07981		CR Beds 94 POS Beds 0	
MORRIS		Key Performance Ind.	
Novitas NJ		Occupancy Rate 64.3%	
Balance Sheet		Income Statement	
Current Assets	1,106,411	Total Charges	14,294,765
Fixed Assets	0	Contract Allowance	5,118,913
Other Assets	5,000	Operating Revenue	9,175,852
Total Assets	<u>1,111,411</u>	Operating Expense	12,053,372
Current Liabilities	1,074,928	Operating Margin	-2,877,520
Long Term Liabilities	11,905,568	Other Income	16,826
Total Equity	-11,869,085	Other Expense	0
Total Liab. and Equity	<u>1,111,411</u>	Net Profit or Loss	<u>(2,860,694)</u>
			35.8%
			64.2%
			131.4%
			-31.4%
			0.2%
			0.0%
			-31.2%
			Length of Stay 46.3
			Average Wages 27.96
			Skilled Nursing 54.2%
			Ancillary Service 45.8%
			Current Ratio 1.0
			Days to Collect 40.1
			Avg Payment Days 19.7
			Depreciation Rate 0.0%
			Return on Equity 24.1%

315092 CARE ONE AT HOLMDEL		Proprietary - Corporation	
CARE ONE AT HOLMDEL		12/31/2019 365 Days Settled	
HOLMDEL, NJ 07733		CR Beds 130 POS Beds 0	
MONMOUTH		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 84.1%	
Balance Sheet		Income Statement	
Current Assets	1,983,194	Total Charges	29,860,727
Fixed Assets	3,954,958	Contract Allowance	11,370,595
Other Assets	5,676,921	Operating Revenue	18,490,132
Total Assets	<u>11,615,073</u>	Operating Expense	16,677,502
Current Liabilities	3,740,687	Operating Margin	1,812,630
Long Term Liabilities	-14,021,861	Other Income	18,341
Total Equity	21,896,247	Other Expense	0
Total Liab. and Equity	<u>11,615,073</u>	Net Profit or Loss	<u>1,830,971</u>
			38.1%
			61.9%
			90.2%
			9.8%
			0.1%
			0.0%
			9.9%
			Length of Stay 50.3
			Average Wages 27.06
			Skilled Nursing 62.4%
			Ancillary Service 37.6%
			Current Ratio 0.5
			Days to Collect 38.0
			Avg Payment Days 18.8
			Depreciation Rate 18.3%
			Return on Equity 8.4%

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315240 CARE ONE AT JACKSON				Proprietary - Corporation	
CARE ONE AT JACKSON		12/31/2019 365 Days Settled			
JACKSON, NJ 08527		CR Beds 159 POS Beds 0			
OCEAN		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		51.3%	
Balance Sheet		Income Statement		Length of Stay 50.7	
Current Assets	1,082,455	Total Charges	19,883,926	Average Wages	27.17
Fixed Assets	7,095,644	Contract Allowance	8,420,407	42.3%	Skilled Nursing 66.8%
Other Assets	344,002	Operating Revenue	11,463,519	57.7%	Ancillary Service 33.2%
Total Assets	8,522,101	Operating Expense	13,503,206	117.8%	Current Ratio 0.5
Current Liabilities	2,378,053	Operating Margin	-2,039,687	-17.8%	Days to Collect 27.7
Long Term Liabilities	21,571,263	Other Income	50,083	0.4%	Avg Payment Days 20.2
Total Equity	-15,427,215	Other Expense	0	0.0%	Depreciation Rate 10.3%
Total Liab. and Equity	8,522,101	Net Profit or Loss	(1,989,604)	-17.4%	Return on Equity 12.9%
315087 CARE ONE AT KING JAMES				Proprietary - Corporation	
CARE ONE AT KING JAMES		12/31/2019 365 Days Settled			
ATLANTIC HIGHLANDS, NJ 07716		CR Beds 127 POS Beds 0			
MONMOUTH		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		79.4%	
Balance Sheet		Income Statement		Length of Stay 63.6	
Current Assets	1,196,016	Total Charges	22,460,404	Average Wages	26.46
Fixed Assets	12,173,496	Contract Allowance	8,500,478	37.8%	Skilled Nursing 72.1%
Other Assets	21,014	Operating Revenue	13,959,926	62.2%	Ancillary Service 27.9%
Total Assets	13,390,526	Operating Expense	14,114,122	101.1%	Current Ratio 0.3
Current Liabilities	4,711,043	Operating Margin	-154,196	-1.1%	Days to Collect 28.0
Long Term Liabilities	8,879,647	Other Income	11,153	0.1%	Avg Payment Days 16.2
Total Equity	-200,164	Other Expense	0	0.0%	Depreciation Rate 5.4%
Total Liab. and Equity	13,390,526	Net Profit or Loss	(143,043)	-1.0%	Return on Equity 71.5%

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315479 CARE ONE AT LIVINGSTON		Proprietary - Corporation	
CARE ONE AT LIVINGSTON		12/31/2019 365 Days Settled	
LIVINGSTON, NJ 07039		CR Beds 72 POS Beds 0	
ESSEX		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	94.1%
Balance Sheet		Income Statement	
Current Assets	1,468,374	Total Charges	20,947,726
Fixed Assets	9,850,070	Contract Allowance	10,199,779 48.7%
Other Assets	64,587	Operating Revenue	10,747,947 51.3%
Total Assets	11,383,031	Operating Expense	13,697,862 127.4%
Current Liabilities	2,452,998	Operating Margin	-2,949,915 -27.4%
Long Term Liabilities	8,614,923	Other Income	15,351 0.1%
Total Equity	315,110	Other Expense	0 0.0%
Total Liab. and Equity	11,383,031	Net Profit or Loss	(2,934,867) -27.3%

315488 CARE ONE AT MADISON AVENUE		Proprietary - Corporation	
CARE ONE AT MADISON AVENUE		12/31/2019 365 Days Settled	
MORRISTOWN, NJ 07960		CR Beds 178 POS Beds 0	
MORRIS		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	53.5%
Balance Sheet		Income Statement	
Current Assets	1,696,218	Total Charges	27,412,664
Fixed Assets	12,786,124	Contract Allowance	12,178,928 44.4%
Other Assets	41,381	Operating Revenue	15,233,736 55.6%
Total Assets	14,523,723	Operating Expense	16,089,528 105.6%
Current Liabilities	13,736,474	Operating Margin	-855,792 -5.6%
Long Term Liabilities	7,155,598	Other Income	28,641 0.2%
Total Equity	-6,368,349	Other Expense	0 0.0%
Total Liab. and Equity	14,523,723	Net Profit or Loss	(827,151) -5.4%

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315482 CARE ONE AT MOORESTOWN				Proprietary - Corporation	
CARE ONE AT MOORESTOWN		12/31/2019 365 Days Settled			
MOORESTOWN, NJ 08057		CR Beds 119 POS Beds 0			
BURLINGTON		Key Performance Ind.			
NOVITAS		Occupancy Rate		91.2%	
Balance Sheet		Income Statement		Length of Stay	
				41.4	
Current Assets	1,875,209	Total Charges	31,084,941	Average Wages	29.30
Fixed Assets	0	Contract Allowance	14,285,877	46.0%	Skilled Nursing
Other Assets	0	Operating Revenue	16,799,064	54.0%	Ancillary Service
Total Assets	<u>1,875,209</u>	Operating Expense	16,362,310	97.4%	Current Ratio
Current Liabilities	2,719,678	Operating Margin	436,754	2.6%	Days to Collect
Long Term Liabilities	-17,847,119	Other Income	90,648	0.5%	Avg Payment Days
Total Equity	<u>17,002,650</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,875,209</u>	Net Profit or Loss	<u>527,402</u>	3.1%	Return on Equity
					3.1%

315468 CARE ONE AT MORRIS				Proprietary - Corporation	
CARE ONE AT MORRIS		12/31/2019 365 Days Settled			
PARSIPPANY TROY HILL, NJ 07054		CR Beds 118 POS Beds 0			
MORRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		78.9%	
Balance Sheet		Income Statement		Length of Stay	
				56.4	
Current Assets	1,700,404	Total Charges	26,764,700	Average Wages	27.35
Fixed Assets	7,102,518	Contract Allowance	13,258,975	49.5%	Skilled Nursing
Other Assets	38,603	Operating Revenue	13,505,725	50.5%	Ancillary Service
Total Assets	<u>8,841,525</u>	Operating Expense	14,167,974	104.9%	Current Ratio
Current Liabilities	5,687,119	Operating Margin	-662,249	-4.9%	Days to Collect
Long Term Liabilities	-5,447,214	Other Income	13,828	0.1%	Avg Payment Days
Total Equity	<u>8,601,620</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>8,841,525</u>	Net Profit or Loss	<u>(648,421)</u>	-4.8%	Return on Equity
					-7.5%

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315306 CARE ONE AT NEW MILFORD		Proprietary - Corporation	
CARE ONE AT NEW MILFORD		12/31/2019 365 Days Settled	
NEW MILFORD, NJ 07646		CR Beds 236 POS Beds 0	
BERGEN		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	85.8%
		Length of Stay	206.5
		Average Wages	22.75
		44.0% Skilled Nursing	77.7%
		56.0% Ancillary Service	22.3%
		100.9% Current Ratio	1.5
		-0.9% Days to Collect	34.1
		0.3% Avg Payment Days	14.2
		0.0% Depreciation Rate	0.0%
		-0.5% Return on Equity	-12.8%
Balance Sheet		Income Statement	
Current Assets	2,254,808	Total Charges	38,419,966
Fixed Assets	0	Contract Allowance	16,919,312
Other Assets	18,313	Operating Revenue	21,500,654
Total Assets	2,273,121	Operating Expense	21,688,188
Current Liabilities	1,484,808	Operating Margin	-187,534
Long Term Liabilities	-133,333	Other Income	69,781
Total Equity	921,646	Other Expense	0
Total Liab. and Equity	2,273,121	Net Profit or Loss	(117,753)

315339 CARE ONE AT ORADELL		Proprietary - Corporation	
CARE ONE AT ORADELL		12/31/2019 365 Days Settled	
ORADELL, NJ 07649		CR Beds 154 POS Beds 0	
BERGEN		Key Performance Ind.	
Novitas NJ		Occupancy Rate	72.5%
		Length of Stay	88.2
		Average Wages	26.24
		42.7% Skilled Nursing	70.2%
		57.3% Ancillary Service	29.8%
		111.4% Current Ratio	0.8
		-11.4% Days to Collect	30.2
		0.4% Avg Payment Days	15.7
		0.0% Depreciation Rate	0.0%
		-11.0% Return on Equity	-43.7%
Balance Sheet		Income Statement	
Current Assets	1,451,493	Total Charges	27,284,126
Fixed Assets	0	Contract Allowance	11,638,368
Other Assets	7,023	Operating Revenue	15,645,758
Total Assets	1,458,516	Operating Expense	17,426,756
Current Liabilities	1,790,829	Operating Margin	-1,780,998
Long Term Liabilities	-4,275,864	Other Income	57,133
Total Equity	3,943,551	Other Expense	0
Total Liab. and Equity	1,458,516	Net Profit or Loss	(1,723,865)

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315426 CARE ONE AT RIDGEWOOD AVENUE				Proprietary - Corporation	
CARE ONE AT RIDGEWOOD AVENUE				12/31/2019 365 Days Settled	
PARAMUS, NJ 07652				CR Beds 110 POS Beds 0	
BERGEN				Key Performance Ind.	
Novitas NJ				Occupancy Rate 82.2%	
Balance Sheet		Income Statement		Length of Stay 30.1	
Current Assets	2,343,390	Total Charges	34,774,798	Average Wages 29.18	
Fixed Assets	7,801,651	Contract Allowance	15,097,232	43.4%	Skilled Nursing 50.3%
Other Assets	383,877	Operating Revenue	19,677,566	56.6%	Ancillary Service 49.7%
Total Assets	10,528,918	Operating Expense	20,473,304	104.0%	Current Ratio 0.9
Current Liabilities	2,718,706	Operating Margin	-795,738	-4.0%	Days to Collect 40.4
Long Term Liabilities	4,781,057	Other Income	42,165	0.2%	Avg Payment Days 20.1
Total Equity	3,029,155	Other Expense	0	0.0%	Depreciation Rate 13.7%
Total Liab. and Equity	10,528,918	Net Profit or Loss	(753,573)	-3.8%	Return on Equity -24.9%

315002 CARE ONE AT SOMERSET VALLEY				Proprietary - Corporation	
CARE ONE AT SOMERSET VALLEY				12/31/2019 365 Days Settled	
BOUND BROOK, NJ 08805				CR Beds 64 POS Beds 0	
SOMERSET				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 84.7%	
Balance Sheet		Income Statement		Length of Stay 29.1	
Current Assets	1,926,218	Total Charges	16,752,309	Average Wages 29.47	
Fixed Assets	0	Contract Allowance	6,039,326	36.1%	Skilled Nursing 47.2%
Other Assets	500	Operating Revenue	10,712,983	63.9%	Ancillary Service 52.8%
Total Assets	1,926,718	Operating Expense	11,729,424	109.5%	Current Ratio 2.3
Current Liabilities	852,470	Operating Margin	-1,016,441	-9.5%	Days to Collect 55.2
Long Term Liabilities	11,534,547	Other Income	15,446	0.1%	Avg Payment Days 21.0
Total Equity	-10,460,299	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,926,718	Net Profit or Loss	(1,000,995)	-9.3%	Return on Equity 9.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

315502 CARE ONE AT TEANECK				Proprietary - Corporation	
CARE ONE AT TEANECK		12/31/2019 365 Days Settled			
TEANECK, NJ 07666		CR Beds 128 POS Beds 0			
BERGEN		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		79.7%	
Balance Sheet		Income Statement		Length of Stay	
				32.9	
Current Assets	2,349,292	Total Charges	34,417,654	Average Wages	
Fixed Assets	12,624,556	Contract Allowance	14,911,057	27.34	
Other Assets	185,002	Operating Revenue	19,506,597	43.3%	Skilled Nursing
Total Assets	15,158,850	Operating Expense	19,159,938	56.7%	Ancillary Service
Current Liabilities	2,528,262	Operating Margin	346,659	98.2%	Current Ratio
Long Term Liabilities	-12,697,933	Other Income	23,123	1.8%	Days to Collect
Total Equity	25,328,521	Other Expense	0	0.1%	Avg Payment Days
Total Liab. and Equity	15,158,850	Net Profit or Loss	369,321	0.0%	Depreciation Rate
				10.9%	Return on Equity
				1.9%	1.5%

315132 CARE ONE AT THE HIGHLANDS				Proprietary - Corporation	
CARE ONE AT THE HIGHLANDS		12/31/2019 365 Days Settled			
EDISON, NJ 08820		CR Beds 122 POS Beds 0			
MIDDLESEX		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		91.1%	
Balance Sheet		Income Statement		Length of Stay	
				49.1	
Current Assets	2,567,811	Total Charges	35,722,325	Average Wages	
Fixed Assets	4,673,523	Contract Allowance	17,300,589	28.17	
Other Assets	923,091	Operating Revenue	18,421,736	48.4%	Skilled Nursing
Total Assets	8,164,425	Operating Expense	19,895,558	51.6%	Ancillary Service
Current Liabilities	3,590,483	Operating Margin	-1,473,822	108.0%	Current Ratio
Long Term Liabilities	-7,563,193	Other Income	15,227	-8.0%	Days to Collect
Total Equity	12,137,135	Other Expense	0	0.1%	Avg Payment Days
Total Liab. and Equity	8,164,425	Net Profit or Loss	(1,458,595)	0.0%	Depreciation Rate
				12.2%	Return on Equity
				-7.9%	-12.0%

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315369 CARE ONE AT VALLEY				Proprietary - Corporation	
CARE ONE AT VALLEY		12/31/2019 365 Days Settled			
WESTWOOD, NJ 07675		CR Beds 120 POS Beds 0			
BERGEN		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		82.7%	
Balance Sheet		Income Statement		Length of Stay	
				55.9	
Current Assets	1,595,867	Total Charges	27,043,109	Average Wages	
Fixed Assets	10,857,259	Contract Allowance	10,845,496	27.35	
Other Assets	721,762	Operating Revenue	16,197,613	40.1%	
Total Assets	13,174,888	Operating Expense	16,576,542	59.9%	
Current Liabilities	1,974,819	Operating Margin	-378,929	102.3%	
Long Term Liabilities	-14,060,146	Other Income	70,724	-2.3%	
Total Equity	25,260,215	Other Expense	0	0.4%	
Total Liab. and Equity	13,174,888	Net Profit or Loss	(308,205)	0.0%	
				-1.9%	
				Return on Equity	
				-1.2%	
<hr/>					
315485 CARE ONE AT WALL				Proprietary - Corporation	
CARE ONE AT WALL		12/31/2019 365 Days Settled			
WALL, NJ 07719		CR Beds 138 POS Beds 0			
MONMOUTH		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		76.0%	
Balance Sheet		Income Statement		Length of Stay	
				37.3	
Current Assets	2,219,185	Total Charges	32,115,868	Average Wages	
Fixed Assets	7,517,884	Contract Allowance	13,934,064	28.72	
Other Assets	63,793	Operating Revenue	18,181,804	43.4%	
Total Assets	9,800,862	Operating Expense	17,727,827	56.6%	
Current Liabilities	5,750,353	Operating Margin	453,977	97.5%	
Long Term Liabilities	-19,271,025	Other Income	33,061	2.5%	
Total Equity	23,321,534	Other Expense	0	0.2%	
Total Liab. and Equity	9,800,862	Net Profit or Loss	487,038	0.0%	
				2.7%	
				Return on Equity	
				2.1%	

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315477 CARE ONE AT WAYNE - SNF				Proprietary - Corporation	
CARE ONE AT WAYNE - SNF		12/31/2019 365 Days Settled			
WAYNE, NJ 07470		CR Beds 132 POS Beds 0			
PASSAIC		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		90.0%	
Balance Sheet		Income Statement		Length of Stay 47.7	
Current Assets	1,814,990	Total Charges	30,487,964	Average Wages	28.55
Fixed Assets	588,550	Contract Allowance	12,923,045	42.4%	Skilled Nursing 64.9%
Other Assets	0	Operating Revenue	17,564,919	57.6%	Ancillary Service 35.1%
Total Assets	2,403,540	Operating Expense	17,590,657	100.1%	Current Ratio 0.7
Current Liabilities	2,432,786	Operating Margin	-25,738	-0.1%	Days to Collect 33.5
Long Term Liabilities	-31,736,142	Other Income	64,899	0.4%	Avg Payment Days 21.9
Total Equity	31,706,896	Other Expense	0	0.0%	Depreciation Rate 269.8%
Total Liab. and Equity	2,403,540	Net Profit or Loss	39,161	0.2%	Return on Equity 0.1%

315152 CARE ONE AT WELLINGTON				Proprietary - Corporation	
CARE ONE AT WELLINGTON		12/31/2019 365 Days Settled			
HACKENSACK, NJ 07601		CR Beds 128 POS Beds 0			
BERGEN		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		91.2%	
Balance Sheet		Income Statement		Length of Stay 45.0	
Current Assets	2,245,117	Total Charges	34,259,554	Average Wages	27.54
Fixed Assets	1,009,150	Contract Allowance	16,040,642	46.8%	Skilled Nursing 60.5%
Other Assets	0	Operating Revenue	18,218,912	53.2%	Ancillary Service 39.5%
Total Assets	3,254,267	Operating Expense	18,899,533	103.7%	Current Ratio 1.0
Current Liabilities	2,221,729	Operating Margin	-680,621	-3.7%	Days to Collect 42.6
Long Term Liabilities	-22,953,569	Other Income	41,822	0.2%	Avg Payment Days 22.3
Total Equity	23,986,107	Other Expense	0	0.0%	Depreciation Rate 149.6%
Total Liab. and Equity	3,254,267	Net Profit or Loss	(638,799)	-3.5%	Return on Equity -2.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

315271 CARNEYS POINT REHABILITATION AND NURSING CENTER				Proprietary - Corporation	
CARNEYS POINT REHABILITATION AND NURSING CENTER				12/31/2019 365 Days Settled	
CARNEYS POINT, NJ 08069				CR Beds 161 POS Beds 0	
SALEM				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	86.5%
Balance Sheet		Income Statement		Length of Stay	285.6
Current Assets	2,075,065	Total Charges	13,387,571	Average Wages	13.67
Fixed Assets	713,042	Contract Allowance	907,441	6.8%	Skilled Nursing 92.1%
Other Assets	950,097	Operating Revenue	12,480,130	93.2%	Ancillary Service 7.9%
Total Assets	3,738,204	Operating Expense	12,143,136	97.3%	Current Ratio 0.6
Current Liabilities	3,425,605	Operating Margin	336,994	2.7%	Days to Collect 23.5
Long Term Liabilities	0	Other Income	202,254	1.6%	Avg Payment Days 74.9
Total Equity	312,599	Other Expense	0	0.0%	Depreciation Rate 53.6%
Total Liab. and Equity	3,738,204	Net Profit or Loss	539,248	4.3%	Return on Equity 172.5%
315491 CEDAR CREST/MOUNTAINVIEW GARDENS				Nonprofit - Other	
CEDAR CREST/MOUNTAINVIEW GARDENS				12/31/2019 365 Days Settled	
POMPTON PLAINS, NJ 07444				CR Beds 113 POS Beds 0	
MORRIS				Key Performance Ind.	
BLUE CROSS (MARYLAND)				Occupancy Rate	118.5%
Balance Sheet		Income Statement		Length of Stay	106.5
Current Assets	32,289,953	Total Charges	23,100,164	Average Wages	28.16
Fixed Assets	350,861,921	Contract Allowance	2,649,402	11.5%	Skilled Nursing 79.5%
Other Assets	47,678,421	Operating Revenue	20,450,762	88.5%	Ancillary Service 7.7%
Total Assets	430,830,295	Operating Expense	98,538,324	481.8%	Current Ratio 0.1
Current Liabilities	422,682,970	Operating Margin	-78,087,562	-381.8%	Days to Collect 34.5
Long Term Liabilities	82,298,141	Other Income	73,649,860	360.1%	Avg Payment Days 20.9
Total Equity	-74,150,816	Other Expense	0	0.0%	Depreciation Rate 4.3%
Total Liab. and Equity	430,830,295	Net Profit or Loss	(4,437,702)	-21.7%	Return on Equity 6.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

315120 CHATHAM HILLS SUBACUTE CARE CENTER		Proprietary - Other	
CHATHAM HILLS SUBACUTE CARE CENTER		12/31/2019 365 Days Settled	
CHATHAM, NJ 07928		CR Beds 108 POS Beds 0	
MORRIS		Key Performance Ind.	
BLUE CROSS (TENNESSEE)		Occupancy Rate	80.6%
Balance Sheet		Income Statement	
Current Assets	1,753,556	Total Charges	13,433,441
Fixed Assets	3,596,065	Contract Allowance	2,154,984
Other Assets	0	Operating Revenue	11,278,457
Total Assets	5,349,621	Operating Expense	11,409,748
Current Liabilities	3,174,874	Operating Margin	-131,291
Long Term Liabilities	713,912	Other Income	103,521
Total Equity	1,460,835	Other Expense	0
Total Liab. and Equity	5,349,621	Net Profit or Loss	(27,770)
		16.0%	Skilled Nursing 98.8%
		84.0%	Ancillary Service 1.2%
		101.2%	Current Ratio 0.6
		-1.2%	Days to Collect 50.2
		0.9%	Avg Payment Days 68.6
		0.0%	Depreciation Rate 21.4%
		-0.2%	Return on Equity -1.9%

315383 CHESHIRE HOME		Nonprofit - Other	
CHESHIRE HOME		12/31/2019 365 Days Settled	
FLORHAM PARK, NJ 07932		CR Beds 35 POS Beds 0	
MORRIS		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	97.7%
Balance Sheet		Income Statement	
Current Assets	3,150,158	Total Charges	8,052,956
Fixed Assets	1,609,068	Contract Allowance	0
Other Assets	0	Operating Revenue	8,052,956
Total Assets	4,759,226	Operating Expense	8,573,291
Current Liabilities	699,495	Operating Margin	-520,335
Long Term Liabilities	282,784	Other Income	569,862
Total Equity	3,776,947	Other Expense	0
Total Liab. and Equity	4,759,226	Net Profit or Loss	49,527
		0.0%	Skilled Nursing 96.2%
		100.0%	Ancillary Service 2.6%
		106.5%	Current Ratio 4.5
		-6.5%	Days to Collect 54.5
		7.1%	Avg Payment Days 22.0
		0.0%	Depreciation Rate 5.5%
		0.6%	Return on Equity 1.3%

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315085 CHESTNUT HILL CONV CENTER				Proprietary - Other	
CHESTNUT HILL CONV CENTER		12/31/2019 365 Days Settled			
PASSAIC, NJ 07055		CR Beds 236 POS Beds 0			
PASSAIC		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		70.5%	
Balance Sheet		Income Statement		Length of Stay	
				168.7	
Current Assets	3,784,196	Total Charges	16,947,162	Average Wages	18.55
Fixed Assets	1,845,030	Contract Allowance	3,355,603	19.8%	Skilled Nursing
Other Assets	339,895	Operating Revenue	13,591,559	80.2%	Ancillary Service
Total Assets	<u>5,969,121</u>	Operating Expense	14,120,178	103.9%	Current Ratio
Current Liabilities	7,228,223	Operating Margin	-528,619	-3.9%	Days to Collect
Long Term Liabilities	37,468	Other Income	64,945	0.5%	Avg Payment Days
Total Equity	<u>-1,296,570</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>5,969,121</u>	Net Profit or Loss	<u>(463,675)</u>	-3.4%	Return on Equity
					35.8%
315341 CLARK NURSING AND REHAB CNTR				Proprietary - Corporation	
CLARK NURSING AND REHAB CNTR		12/31/2019 365 Days Settled			
CLARK, NJ 07066		CR Beds 140 POS Beds 0			
UNION		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		84.6%	
Balance Sheet		Income Statement		Length of Stay	
				53.3	
Current Assets	1,032,521	Total Charges	22,909,623	Average Wages	23.17
Fixed Assets	241,342	Contract Allowance	7,674,195	33.5%	Skilled Nursing
Other Assets	0	Operating Revenue	15,235,428	66.5%	Ancillary Service
Total Assets	<u>1,273,863</u>	Operating Expense	15,222,460	99.9%	Current Ratio
Current Liabilities	807,982	Operating Margin	12,968	0.1%	Days to Collect
Long Term Liabilities	147,077	Other Income	9,411	0.1%	Avg Payment Days
Total Equity	<u>318,804</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,273,863</u>	Net Profit or Loss	<u>22,384</u>	0.1%	Return on Equity
					7.0%

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315113 CLOVER MEADOWS HEALTHCARE AND REHABILITATION CENTE		Proprietary - Partnership	
CLOVER MEADOWS HEALTHCARE AND REHABILITATION CENTE		12/31/2019 214 Days Settled	
LAWRENCEVILLE, NJ 08648		5/31/2019 151 Days Settled	
MERCER		CR Beds 100 POS Beds 0	
Novitas NJ		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	4,916,223	Total Charges	5,698,909
Fixed Assets	1,901,640	Contract Allowance	2,815,093
Other Assets	-152,637	Operating Revenue	2,883,816
Total Assets	6,665,226	Operating Expense	3,824,235
Current Liabilities	2,529,690	Operating Margin	-940,419
Long Term Liabilities	8,290,786	Other Income	-2,670
Total Equity	-4,155,250	Other Expense	0
Total Liab. and Equity	6,665,226	Net Profit or Loss	(943,089)
			49.4%
			50.6%
			132.6%
			-32.6%
			-0.1%
			0.0%
			-32.7%
			Occupancy Rate 71.4%
			Length of Stay 166.0
			Average Wages 17.37
			Skilled Nursing 90.5%
			Ancillary Service 9.5%
			Current Ratio 1.9
			Days to Collect 666.0
			Avg Payment Days 207.8
			Depreciation Rate 20.7%
			Return on Equity 22.7%

315113 CLOVER MEADOWS HEALTHCARE AND REHABILITATION CENTE		Proprietary - Corporation	
CLOVER MEADOWS HEALTHCARE AND REHABILITATION CENTE		12/31/2019 214 Days Settled	
LAWRENCEVILLE, NJ 08648		5/31/2019 151 Days Settled	
MERCER		CR Beds 100 POS Beds 0	
Novitas NJ		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	1,486,253	Total Charges	4,761,722
Fixed Assets	13,176	Contract Allowance	569,376
Other Assets	18,082	Operating Revenue	4,192,346
Total Assets	1,517,511	Operating Expense	4,560,780
Current Liabilities	1,555,139	Operating Margin	-368,434
Long Term Liabilities	0	Other Income	803
Total Equity	-37,628	Other Expense	0
Total Liab. and Equity	1,517,511	Net Profit or Loss	(367,631)
			12.0%
			88.0%
			108.8%
			-8.8%
			0.0%
			0.0%
			-8.8%
			Occupancy Rate 67.9%
			Length of Stay 99.5
			Average Wages 17.37
			Skilled Nursing 86.8%
			Ancillary Service 13.2%
			Current Ratio 1.0
			Days to Collect 96.7
			Avg Payment Days 59.4
			Depreciation Rate 3,604.1%
			Return on Equity 977.0%

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315429 CLOVER REST HOME				Proprietary - Other	
CLOVER REST HOME		12/31/2019 365 Days Settled			
COLUMBIA, NJ 07832				CR Beds 33	POS Beds 0
WARREN				Key Performance Ind.	
Novitas NJ				Occupancy Rate	96.9%
Balance Sheet		Income Statement		Length of Stay	1,167.6
Current Assets	747,587	Total Charges	3,042,080	Average Wages	22.16
Fixed Assets	63,790	Contract Allowance	6,314	0.2%	Skilled Nursing 99.1%
Other Assets	540,000	Operating Revenue	3,035,766	99.8%	Ancillary Service 0.9%
Total Assets	1,351,377	Operating Expense	2,914,436	96.0%	Current Ratio 2.1
Current Liabilities	358,700	Operating Margin	121,330	4.0%	Days to Collect 6.6
Long Term Liabilities	592,250	Other Income	-9,199	-0.3%	Avg Payment Days 3.1
Total Equity	400,427	Other Expense	0	0.0%	Depreciation Rate 42.5%
Total Liab. and Equity	1,351,377	Net Profit or Loss	112,131	3.7%	Return on Equity 28.0%
315333 COMPLETE CARE AT ARBORS				Proprietary - Corporation	
COMPLETE CARE AT ARBORS		8/31/2019 243 Days Settled			
TOMS RIVER, NJ 08757		12/31/2019 122 Days Settled		CR Beds 120	POS Beds 0
OCEAN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	67.1%
Balance Sheet		Income Statement		Length of Stay	88.5
Current Assets	1,701,180	Total Charges	3,461,077	Average Wages	27.86
Fixed Assets	334,511	Contract Allowance	332,243	9.6%	Skilled Nursing 87.7%
Other Assets	2,323,366	Operating Revenue	3,128,834	90.4%	Ancillary Service 12.3%
Total Assets	4,359,057	Operating Expense	3,424,652	109.5%	Current Ratio 0.5
Current Liabilities	3,649,727	Operating Margin	-295,818	-9.5%	Days to Collect 153.7
Long Term Liabilities	1,005,141	Other Income	4	0.0%	Avg Payment Days 132.0
Total Equity	-295,811	Other Expense	0	0.0%	Depreciation Rate 163.1%
Total Liab. and Equity	4,359,057	Net Profit or Loss	(295,814)	-9.5%	Return on Equity 100.0%

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315333 COMPLETE CARE AT ARBORS				Proprietary - Corporation	
COMPLETE CARE AT ARBORS		8/31/2019 243 Days Settled			
TOMS RIVER, NJ 08757		12/31/2019 122 Days Settled		CR Beds 120 POS Beds 0	
OCEAN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		73.3%	
		Length of Stay		144.4	
		Average Wages		27.86	
		25.8%		Skilled Nursing 84.2%	
		74.2%		Ancillary Service 15.8%	
		96.9%		Current Ratio 2.4	
		3.1%		Days to Collect 46.6	
		0.8%		Avg Payment Days 40.5	
		0.0%		Depreciation Rate 66.4%	
		3.9%		Return on Equity 13.2%	
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315264 COMPLETE CARE AT BEY LEA, LLC				Proprietary - Corporation	
COMPLETE CARE AT BEY LEA, LLC		12/31/2019 365 Days Settled			
TOMS RIVER, NJ 08753				CR Beds 167 POS Beds 0	
OCEAN		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		76.4%	
		Length of Stay		102.3	
		Average Wages		18.03	
		10.3%		Skilled Nursing 75.7%	
		89.7%		Ancillary Service 11.1%	
		94.2%		Current Ratio 1.2	
		5.8%		Days to Collect 43.5	
		0.1%		Avg Payment Days 39.5	
		0.0%		Depreciation Rate 99.8%	
		5.9%		Return on Equity -57.5%	

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315331 COMPLETE CARE AT FAIR LAWN EDGE		Proprietary - Other	
COMPLETE CARE AT FAIR LAWN EDGE		12/31/2019 365 Days Settled	
PATERSON, NJ 07514		CR Beds 180 POS Beds 0	
PASSAIC		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	80.0%
Balance Sheet		Income Statement	
Current Assets	2,459,303	Total Charges	15,263,935
Fixed Assets	639,637	Contract Allowance	1,036,240
Other Assets	0	Operating Revenue	14,227,695
Total Assets	3,098,940	Operating Expense	15,727,186
Current Liabilities	4,309,656	Operating Margin	-1,499,491
Long Term Liabilities	0	Other Income	57,580
Total Equity	-1,210,716	Other Expense	0
Total Liab. and Equity	3,098,940	Net Profit or Loss	(1,441,911)
		6.8%	Skilled Nursing 90.7%
		93.2%	Ancillary Service 9.3%
		110.5%	Current Ratio 0.6
		-10.5%	Days to Collect 27.9
		0.4%	Avg Payment Days 44.6
		0.0%	Depreciation Rate 658.6%
		-10.1%	Return on Equity 119.1%

315265 COMPLETE CARE AT GREEN ACRES		Proprietary - Corporation	
COMPLETE CARE AT GREEN ACRES		12/31/2019 365 Days Settled	
TOMS RIVER, NJ 08755		CR Beds 185 POS Beds 0	
OCEAN		Key Performance Ind.	
BLUE CROSS (TENNESSEE)		Occupancy Rate	72.6%
Balance Sheet		Income Statement	
Current Assets	3,479,166	Total Charges	19,627,068
Fixed Assets	3,126,467	Contract Allowance	2,958,822
Other Assets	2,313	Operating Revenue	16,668,246
Total Assets	6,607,946	Operating Expense	15,616,482
Current Liabilities	6,058,553	Operating Margin	1,051,764
Long Term Liabilities	23,347	Other Income	121,347
Total Equity	526,046	Other Expense	0
Total Liab. and Equity	6,607,946	Net Profit or Loss	1,173,111
		15.1%	Skilled Nursing 83.9%
		84.9%	Ancillary Service 16.1%
		93.7%	Current Ratio 0.6
		6.3%	Days to Collect 65.3
		0.7%	Avg Payment Days 59.4
		0.0%	Depreciation Rate 66.4%
		7.0%	Return on Equity 223.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

315134 COMPLETE CARE AT GREEN KNOLL				Proprietary - Other	
COMPLETE CARE AT GREEN KNOLL		12/31/2019 334 Days Settled			
BRIDGEWATER, NJ 08807		1/31/2019 31 Days Settled		CR Beds 176 POS Beds 0	
SOMERSET		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		64.0%	
Balance Sheet		Income Statement		Length of Stay	
				193.9	
Current Assets	756,198	Total Charges	1,561,897	Average Wages	
				26.08	
Fixed Assets	784	Contract Allowance	703,640	45.1% Skilled Nursing	
				92.6%	
Other Assets	-10,707,441	Operating Revenue	858,257	54.9% Ancillary Service	
				7.4%	
Total Assets	-9,950,459	Operating Expense	1,602,377	186.7% Current Ratio	
				0.7	
Current Liabilities	1,096,538	Operating Margin	-744,120	-86.7% Days to Collect	
				324.9	
Long Term Liabilities	0	Other Income	896	0.1% Avg Payment Days	
				170.3	
Total Equity	-11,046,997	Other Expense	0	0.0% Depreciation Rate	
				20.2%	
Total Liab. and Equity	-9,950,459	Net Profit or Loss	(743,224)	-86.6% Return on Equity	
				6.7%	

315134 COMPLETE CARE AT GREEN KNOLL				Proprietary - Corporation	
COMPLETE CARE AT GREEN KNOLL		12/31/2019 334 Days Settled			
BRIDGEWATER, NJ 08807		1/31/2019 31 Days Settled		CR Beds 176 POS Beds 0	
SOMERSET		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		66.5%	
Balance Sheet		Income Statement		Length of Stay	
				156.3	
Current Assets	1,524,106	Total Charges	11,450,456	Average Wages	
				26.08	
Fixed Assets	150,864	Contract Allowance	859,488	7.5% Skilled Nursing	
				91.3%	
Other Assets	751,581	Operating Revenue	10,590,968	92.5% Ancillary Service	
				8.7%	
Total Assets	2,426,551	Operating Expense	11,470,653	108.3% Current Ratio	
				0.9	
Current Liabilities	1,607,047	Operating Margin	-879,685	-8.3% Days to Collect	
				46.2	
Long Term Liabilities	1,681,197	Other Income	17,990	0.2% Avg Payment Days	
				45.7	
Total Equity	-861,693	Other Expense	0	0.0% Depreciation Rate	
				1,068.7%	
Total Liab. and Equity	2,426,551	Net Profit or Loss	(861,695)	-8.1% Return on Equity	
				100.0%	

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315221 COMPLETE CARE AT HAMILTON, LLC				Proprietary - Corporation	
COMPLETE CARE AT HAMILTON, LLC		12/31/2019 365 Days Settled			
PASSAIC, NJ 07055		CR Beds 180 POS Beds 0			
PASSAIC		Key Performance Ind.			
BLUE CROSS (WESTERN PENNSYLVANIA),,		Occupancy Rate		55.2%	
Balance Sheet		Income Statement		Length of Stay 137.3	
Current Assets	3,827,816	Total Charges	10,990,976	Average Wages	26.81
Fixed Assets	504,497	Contract Allowance	1,378,208	12.5% Skilled Nursing	85.6%
Other Assets	263,643	Operating Revenue	9,612,768	87.5% Ancillary Service	14.4%
Total Assets	4,595,956	Operating Expense	9,942,392	103.4% Current Ratio	2.7
Current Liabilities	1,409,579	Operating Margin	-329,624	-3.4% Days to Collect	52.3
Long Term Liabilities	4,750,787	Other Income	17,143	0.2% Avg Payment Days	41.9
Total Equity	-1,564,410	Other Expense	0	0.0% Depreciation Rate	174.8%
Total Liab. and Equity	4,595,956	Net Profit or Loss	(312,481)	-3.3% Return on Equity	20.0%

315320 COMPLETE CARE AT HOLIDAY CITY				Proprietary - Corporation	
COMPLETE CARE AT HOLIDAY CITY		8/31/2019 243 Days Settled			
TOMS RIVER, NJ 08757		12/31/2019 122 Days Settled			
OCEAN		CR Beds 180 POS Beds 0			
Novitas Solutions DC, DE, MD, PA		Key Performance Ind.			
Balance Sheet		Income Statement		Length of Stay 141.0	
Current Assets	2,375,991	Total Charges	4,616,213	Average Wages	16.68
Fixed Assets	1,914,040	Contract Allowance	299,116	6.5% Skilled Nursing	91.7%
Other Assets	218,010	Operating Revenue	4,317,097	93.5% Ancillary Service	8.3%
Total Assets	4,508,041	Operating Expense	4,971,848	115.2% Current Ratio	1.6
Current Liabilities	1,517,395	Operating Margin	-654,751	-15.2% Days to Collect	168.2
Long Term Liabilities	3,644,280	Other Income	1,117	0.0% Avg Payment Days	103.3
Total Equity	-653,634	Other Expense	0	0.0% Depreciation Rate	51.1%
Total Liab. and Equity	4,508,041	Net Profit or Loss	(653,634)	-15.1% Return on Equity	100.0%

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315320 COMPLETE CARE AT HOLIDAY CITY				Proprietary - Corporation	
COMPLETE CARE AT HOLIDAY CITY		8/31/2019 243 Days Settled			
TOMS RIVER, NJ 08757		12/31/2019 122 Days Settled		CR Beds 180 POS Beds 0	
OCEAN		Key Performance Ind.			
Novitas Solutions DC, DE, MD, PA		Occupancy Rate		76.3%	
Balance Sheet		Income Statement		Length of Stay 198.7	
Current Assets	2,106,284	Total Charges	13,966,028	Average Wages 16.68	
Fixed Assets	975,168	Contract Allowance	4,706,690	33.7%	Skilled Nursing 88.9%
Other Assets	0	Operating Revenue	9,259,338	66.3%	Ancillary Service 11.1%
Total Assets	<u>3,081,452</u>	Operating Expense	9,204,862	99.4%	Current Ratio 1.8
Current Liabilities	1,194,314	Operating Margin	54,476	0.6%	Days to Collect 54.9
Long Term Liabilities	37,634	Other Income	33,008	0.4%	Avg Payment Days 36.9
Total Equity	<u>1,849,504</u>	Other Expense	0	0.0%	Depreciation Rate 51.1%
Total Liab. and Equity	<u>3,081,452</u>	Net Profit or Loss	<u>87,486</u>	0.9%	Return on Equity 4.7%
<hr/>					
315274 COMPLETE CARE AT LAURELTON, LLC				Proprietary - Corporation	
COMPLETE CARE AT LAURELTON, LLC		12/31/2019 365 Days Settled			
BRICK, NJ 08724				CR Beds 180 POS Beds 0	
OCEAN		Key Performance Ind.			
Novitas NJ		Occupancy Rate		52.5%	
Balance Sheet		Income Statement		Length of Stay 64.3	
Current Assets	1,923,252	Total Charges	13,061,801	Average Wages 26.36	
Fixed Assets	1,604,426	Contract Allowance	1,762,937	13.5%	Skilled Nursing 85.9%
Other Assets	255,757	Operating Revenue	11,298,864	86.5%	Ancillary Service 14.1%
Total Assets	<u>3,783,435</u>	Operating Expense	10,941,211	96.8%	Current Ratio 1.2
Current Liabilities	1,632,835	Operating Margin	357,653	3.2%	Days to Collect 48.6
Long Term Liabilities	3,567,139	Other Income	13,031	0.1%	Avg Payment Days 46.9
Total Equity	<u>-1,416,539</u>	Other Expense	0	0.0%	Depreciation Rate 70.2%
Total Liab. and Equity	<u>3,783,435</u>	Net Profit or Loss	<u>370,684</u>	3.3%	Return on Equity -26.2%

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315185 COMPLETE CARE AT LINWOOD, LLC		Proprietary - Corporation	
COMPLETE CARE AT LINWOOD, LLC		12/31/2019 365 Days Settled	
LINWOOD, NJ 08221		CR Beds 180 POS Beds 0	
ATLANTIC		Key Performance Ind.	
Novitas NJ		Occupancy Rate 70.2%	
Balance Sheet		Income Statement	
Current Assets	2,969,873	Total Charges	19,735,075
Fixed Assets	1,770,091	Contract Allowance	2,592,620
Other Assets	3,991,653	Operating Revenue	17,142,455
Total Assets	8,731,617	Operating Expense	16,246,114
Current Liabilities	4,646,986	Operating Margin	896,341
Long Term Liabilities	5,050,647	Other Income	19,484
Total Equity	-966,016	Other Expense	0
Total Liab. and Equity	8,731,617	Net Profit or Loss	915,825
		13.1%	Skilled Nursing 85.7%
		86.9%	Ancillary Service 14.3%
		94.8%	Current Ratio 0.6
		5.2%	Days to Collect 59.1
		0.1%	Avg Payment Days 40.6
		0.0%	Depreciation Rate 104.4%
		5.3%	Return on Equity -94.8%

315453 COMPLETE CARE AT SHORROCK HAVEN		Proprietary - Corporation	
COMPLETE CARE AT SHORROCK HAVEN		8/31/2019 243 Days Settled	
BRICK, NJ 08723		12/31/2019 122 Days Settled	
OCEAN		CR Beds 210 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
		Occupancy Rate 78.4%	
Balance Sheet		Income Statement	
Current Assets	3,162,278	Total Charges	6,074,522
Fixed Assets	1,553,000	Contract Allowance	403,404
Other Assets	603,418	Operating Revenue	5,671,118
Total Assets	5,318,696	Operating Expense	5,815,982
Current Liabilities	2,185,053	Operating Margin	-144,864
Long Term Liabilities	3,277,256	Other Income	1,251
Total Equity	-143,613	Other Expense	0
Total Liab. and Equity	5,318,696	Net Profit or Loss	(143,613)
		6.6%	Skilled Nursing 84.8%
		93.4%	Ancillary Service 7.8%
		102.6%	Current Ratio 1.4
		-2.6%	Days to Collect 158.8
		0.0%	Avg Payment Days 122.0
		0.0%	Depreciation Rate 63.9%
		-2.5%	Return on Equity 100.0%

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315453 COMPLETE CARE AT SHORROCK HAVEN				Proprietary - Corporation	
COMPLETE CARE AT SHORROCK HAVEN 8/31/2019 243 Days Settled					
BRICK, NJ 08723		12/31/2019 122 Days Settled		CR Beds 210 POS Beds 0	
OCEAN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 83.0%	
Balance Sheet		Income Statement		Length of Stay 105.2	
Current Assets	3,335,952	Total Charges	16,325,525	Average Wages 26.87	
Fixed Assets	708,499	Contract Allowance	4,527,044	27.7%	Skilled Nursing 80.8%
Other Assets	0	Operating Revenue	11,798,481	72.3%	Ancillary Service 11.7%
Total Assets	4,044,451	Operating Expense	11,408,752	96.7%	Current Ratio 1.9
Current Liabilities	1,766,600	Operating Margin	389,729	3.3%	Days to Collect 60.2
Long Term Liabilities	52,032	Other Income	-26,959	-0.2%	Avg Payment Days 36.7
Total Equity	2,225,819	Other Expense	0	0.0%	Depreciation Rate 104.4%
Total Liab. and Equity	4,044,451	Net Profit or Loss	362,767	3.1%	Return on Equity 16.3%
315038 COMPLETE CARE AT SUMMIT RIDGE				Proprietary - Other	
COMPLETE CARE AT SUMMIT RIDGE 12/31/2019 334 Days Settled					
WEST ORANGE, NJ 07052		1/31/2019 31 Days Settled		CR Beds 152 POS Beds 0	
ESSEX				Key Performance Ind.	
Novitas NJ				Occupancy Rate 89.5%	
Balance Sheet		Income Statement		Length of Stay 168.6	
Current Assets	1,203,854	Total Charges	2,166,065	Average Wages 25.01	
Fixed Assets	7,277,595	Contract Allowance	1,124,078	51.9%	Skilled Nursing 93.7%
Other Assets	-5,418,435	Operating Revenue	1,041,987	48.1%	Ancillary Service 6.3%
Total Assets	3,063,014	Operating Expense	2,678,994	257.1%	Current Ratio 0.8
Current Liabilities	1,417,244	Operating Margin	-1,637,007	-157.1%	Days to Collect 434.4
Long Term Liabilities	7,202,229	Other Income	1,246	0.1%	Avg Payment Days 140.0
Total Equity	-5,556,459	Other Expense	0	0.0%	Depreciation Rate 11.0%
Total Liab. and Equity	3,063,014	Net Profit or Loss	(1,635,761)	-157.0%	Return on Equity 29.4%

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315038 COMPLETE CARE AT SUMMIT RIDGE				Proprietary - Corporation	
COMPLETE CARE AT SUMMIT RIDGE		12/31/2019 334 Days Settled			
WEST ORANGE, NJ 07052		1/31/2019 31 Days Settled		CR Beds 152 POS Beds 0	
ESSEX		Key Performance Ind.			
Novitas NJ				Occupancy Rate	89.3%
Balance Sheet		Income Statement		Length of Stay	192.9
Current Assets	1,876,049	Total Charges	12,639,024	Average Wages	25.01
Fixed Assets	133,180	Contract Allowance	752,209	6.0% Skilled Nursing	91.9%
Other Assets	1,311,734	Operating Revenue	11,886,815	94.0% Ancillary Service	8.1%
Total Assets	3,320,963	Operating Expense	12,419,506	104.5% Current Ratio	0.6
Current Liabilities	2,998,423	Operating Margin	-532,691	-4.5% Days to Collect	53.1
Long Term Liabilities	837,759	Other Income	17,472	0.1% Avg Payment Days	48.2
Total Equity	-515,219	Other Expense	0	0.0% Depreciation Rate	1,429.8%
Total Liab. and Equity	3,320,963	Net Profit or Loss	(515,219)	-4.3% Return on Equity	100.0%
<hr/>					
315275 CONCORD HEALTHCARE & REHABILITATION CENTER				Proprietary - Other	
CONCORD HEALTHCARE & REHABILITATION CENTER		12/31/2019 365 Days Settled			
LAKEWOOD, NJ 08701				CR Beds 120 POS Beds 0	
OCEAN		Key Performance Ind.			
BLUE CROSS (TENNESSEE)				Occupancy Rate	86.9%
Balance Sheet		Income Statement		Length of Stay	96.9
Current Assets	1,885,456	Total Charges	11,599,012	Average Wages	21.38
Fixed Assets	504,027	Contract Allowance	1,160,911	10.0% Skilled Nursing	87.4%
Other Assets	0	Operating Revenue	10,438,101	90.0% Ancillary Service	12.6%
Total Assets	2,389,483	Operating Expense	10,792,527	103.4% Current Ratio	0.6
Current Liabilities	3,125,471	Operating Margin	-354,426	-3.4% Days to Collect	60.4
Long Term Liabilities	0	Other Income	5,921	0.1% Avg Payment Days	52.5
Total Equity	-735,988	Other Expense	0	0.0% Depreciation Rate	26.0%
Total Liab. and Equity	2,389,483	Net Profit or Loss	(348,505)	-3.3% Return on Equity	47.4%

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315523 CONTINUING CARE AT LANTERN HILL				Nonprofit - Other	
CONTINUING CARE AT LANTERN HILL		12/31/2019 365 Days Settled			
NEW PROVIDENCE, NJ 07974		CR Beds 40 POS Beds 0			
UNION		Key Performance Ind.			
Novitas NJ		Occupancy Rate		83.7%	
Balance Sheet		Income Statement		Length of Stay	
				62.0	
Current Assets	21,360,583	Total Charges	6,336,555	Average Wages	
Fixed Assets	189,583,678	Contract Allowance	632,213	28.48	
Other Assets	191,926,374	Operating Revenue	5,704,342	10.0%	Skilled Nursing
Total Assets	<u>402,870,635</u>	Operating Expense	43,337,828	90.0%	Ancillary Service
Current Liabilities	10,223,974	Operating Margin	-37,633,486	759.7%	Current Ratio
Long Term Liabilities	414,214,643	Other Income	32,921,534	-659.7%	Days to Collect
Total Equity	-21,567,982	Other Expense	0	577.1%	Avg Payment Days
Total Liab. and Equity	<u>402,870,635</u>	Net Profit or Loss	<u>(4,711,952)</u>	0.0%	Depreciation Rate
				-82.6%	Return on Equity
					21.8%

315469 CONTINUING CARE AT SEABROOK				Nonprofit - Other	
CONTINUING CARE AT SEABROOK		12/31/2019 365 Days Settled			
TINTON FALLS, NJ 07753		CR Beds 86 POS Beds 0			
MONMOUTH		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		94.3%	
Balance Sheet		Income Statement		Length of Stay	
				81.6	
Current Assets	26,519,322	Total Charges	14,698,598	Average Wages	
Fixed Assets	220,184,399	Contract Allowance	1,969,406	26.13	
Other Assets	62,426,718	Operating Revenue	12,729,192	13.4%	Skilled Nursing
Total Assets	<u>309,130,439</u>	Operating Expense	73,063,907	86.6%	Ancillary Service
Current Liabilities	283,475,395	Operating Margin	-60,334,715	574.0%	Current Ratio
Long Term Liabilities	83,063,646	Other Income	62,065,051	-474.0%	Days to Collect
Total Equity	-57,408,602	Other Expense	0	487.6%	Avg Payment Days
Total Liab. and Equity	<u>309,130,439</u>	Net Profit or Loss	<u>1,730,336</u>	0.0%	Depreciation Rate
				13.6%	Return on Equity
					-3.0%

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315105 CORAL HARBOR REHABILITATION AND HEALTHCARE CENTER				Proprietary - Corporation	
CORAL HARBOR REHABILITATION AND HEALTHCARE CENTER		12/31/2019 365 Days Settled			
NEPTUNE CITY, NJ 07753				CR Beds 110 POS Beds 0	
MONMOUTH				Key Performance Ind.	
Novitas NJ				Occupancy Rate	87.7%
Balance Sheet		Income Statement		Length of Stay	90.0
Current Assets	1,914,323	Total Charges	12,379,132	Average Wages	20.86
Fixed Assets	115,201	Contract Allowance	1,645,345	13.3% Skilled Nursing	84.2%
Other Assets	35,638	Operating Revenue	10,733,787	86.7% Ancillary Service	15.8%
Total Assets	2,065,162	Operating Expense	9,988,179	93.1% Current Ratio	2.3
Current Liabilities	836,977	Operating Margin	745,608	6.9% Days to Collect	51.9
Long Term Liabilities	0	Other Income	2,048	0.0% Avg Payment Days	36.7
Total Equity	1,228,185	Other Expense	0	0.0% Depreciation Rate	456.0%
Total Liab. and Equity	2,065,162	Net Profit or Loss	747,656	7.0% Return on Equity	60.9%

315104 CORNELL HALL CARE & REHABILITATION CENTER				Proprietary - Partnership	
CORNELL HALL CARE & REHABILITATION CENTER		12/31/2019 365 Days Settled			
UNION, NJ 07083				CR Beds 177 POS Beds 0	
UNION				Key Performance Ind.	
Novitas NJ				Occupancy Rate	84.2%
Balance Sheet		Income Statement		Length of Stay	100.2
Current Assets	3,356,726	Total Charges	23,058,815	Average Wages	22.54
Fixed Assets	1,230,974	Contract Allowance	7,533,901	32.7% Skilled Nursing	88.0%
Other Assets	-137,408	Operating Revenue	15,524,914	67.3% Ancillary Service	12.0%
Total Assets	4,450,292	Operating Expense	16,872,329	108.7% Current Ratio	0.6
Current Liabilities	5,248,848	Operating Margin	-1,347,415	-8.7% Days to Collect	77.2
Long Term Liabilities	0	Other Income	2,216	0.0% Avg Payment Days	62.4
Total Equity	-798,556	Other Expense	0	0.0% Depreciation Rate	39.6%
Total Liab. and Equity	4,450,292	Net Profit or Loss	(1,345,199)	-8.7% Return on Equity	168.5%

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315433 COUNTRY ARCH CARE CENTER				Proprietary - Partnership	
COUNTRY ARCH CARE CENTER		12/31/2019 365 Days Settled			
PITTSTOWN, NJ 08867		CR Beds 130 POS Beds 0			
HUNTERDON		Key Performance Ind.			
Novitas NJ		Occupancy Rate		90.1%	
Balance Sheet		Income Statement		Length of Stay	
				125.7	
Current Assets	4,048,990	Total Charges	15,859,612	Average Wages	
Fixed Assets	237,800	Contract Allowance	2,001,835	22.38	
Other Assets	0	Operating Revenue	13,857,777	12.6%	
Total Assets	4,286,790	Operating Expense	13,364,411	87.4%	
Current Liabilities	3,417,044	Operating Margin	493,366	96.4%	
Long Term Liabilities	0	Other Income	1,342	3.6%	
Total Equity	869,746	Other Expense	0	0.0%	
Total Liab. and Equity	4,286,790	Net Profit or Loss	494,708	0.0%	
				3.6%	
				63.8	
				81.5%	
				56.9%	

315164 COUNTY MANOR REHABILITATION & HCC				Proprietary - Partnership	
COUNTY MANOR REHABILITATION & HCC		12/31/2019 365 Days Settled			
TENAFLY, NJ 07670		CR Beds 69 POS Beds 0			
BERGEN		Key Performance Ind.			
Novitas NJ		Occupancy Rate		84.2%	
Balance Sheet		Income Statement		Length of Stay	
				160.6	
Current Assets	1,047,094	Total Charges	6,932,740	Average Wages	
Fixed Assets	454,688	Contract Allowance	893,828	22.60	
Other Assets	4,416	Operating Revenue	6,038,912	12.9%	
Total Assets	1,506,198	Operating Expense	6,892,275	87.1%	
Current Liabilities	1,256,837	Operating Margin	-853,363	114.1%	
Long Term Liabilities	262,961	Other Income	1,282	-14.1%	
Total Equity	-13,600	Other Expense	0	0.0%	
Total Liab. and Equity	1,506,198	Net Profit or Loss	(852,081)	0.0%	
				-14.1%	
				66.6	
				97.5%	
				6,265.3%	

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315228 COURT HOUSE CENTER				Proprietary - Other	
COURT HOUSE CENTER		12/31/2019 365 Days Settled			
CAPE MAY COURT HOUSE, NJ 08210				CR Beds 120	POS Beds 0
CAPE MAY		Key Performance Ind.			
Novitas NJ				Occupancy Rate	82.1%
Balance Sheet		Income Statement		Length of Stay	70.2
Current Assets	1,150,707	Total Charges	16,049,046	Average Wages	24.19
Fixed Assets	2,489,859	Contract Allowance	4,511,496	28.1%	Skilled Nursing 76.1%
Other Assets	19,106,798	Operating Revenue	11,537,550	71.9%	Ancillary Service 23.9%
Total Assets	22,747,364	Operating Expense	12,678,277	109.9%	Current Ratio 0.8
Current Liabilities	1,504,414	Operating Margin	-1,140,727	-9.9%	Days to Collect 32.4
Long Term Liabilities	24,144,024	Other Income	7,908	0.1%	Avg Payment Days 22.7
Total Equity	-2,901,074	Other Expense	0	0.0%	Depreciation Rate 67.9%
Total Liab. and Equity	22,747,364	Net Profit or Loss	(1,132,819)	-9.8%	Return on Equity 39.0%
315353 CRANBURY CENTER				Proprietary - Other	
CRANBURY CENTER		12/31/2019 365 Days Settled			
MONROE TOWNSHIP, NJ 08831				CR Beds 154	POS Beds 0
MIDDLESEX		Key Performance Ind.			
Novitas NJ				Occupancy Rate	79.8%
Balance Sheet		Income Statement		Length of Stay	101.0
Current Assets	1,511,897	Total Charges	19,764,227	Average Wages	24.96
Fixed Assets	67,086	Contract Allowance	6,621,616	33.5%	Skilled Nursing 87.6%
Other Assets	2,378,346	Operating Revenue	13,142,611	66.5%	Ancillary Service 12.4%
Total Assets	3,957,329	Operating Expense	14,002,258	106.5%	Current Ratio 1.0
Current Liabilities	1,443,152	Operating Margin	-859,647	-6.5%	Days to Collect 38.9
Long Term Liabilities	12,826	Other Income	28,356	0.2%	Avg Payment Days 24.3
Total Equity	2,501,351	Other Expense	0	0.0%	Depreciation Rate 3,545.3%
Total Liab. and Equity	3,957,329	Net Profit or Loss	(831,291)	-6.3%	Return on Equity -33.2%

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315390 CRANFORD PARK REHABILITATION & HEALTHCARE CENTER				Proprietary - Corporation	
CRANFORD PARK REHABILITATION & HEALTHCARE CENTER		12/31/2019 365 Days Settled			
CRANFORD, NJ 07016		CR Beds 100 POS Beds 0			
UNION		Key Performance Ind.			
BLUE CROSS (TENNESSEE)				Occupancy Rate	82.3%
				Length of Stay	172.7
				Average Wages	20.15
				10.7% Skilled Nursing	88.7%
				89.3% Ancillary Service	11.3%
				104.7% Current Ratio	1.4
				-4.7% Days to Collect	180.7
				-0.2% Avg Payment Days	110.7
				0.0% Depreciation Rate	51.4%
				-4.8% Return on Equity	17.4%

Balance Sheet		Income Statement			
Current Assets	3,963,181	Total Charges	8,272,206		
Fixed Assets	1,066,126	Contract Allowance	885,085	10.7%	
Other Assets	1,439,304	Operating Revenue	7,387,121	89.3%	
Total Assets	6,468,611	Operating Expense	7,733,145	104.7%	
Current Liabilities	2,884,669	Operating Margin	-346,024	-4.7%	
Long Term Liabilities	5,636,500	Other Income	-11,882	-0.2%	
Total Equity	-2,052,558	Other Expense	0	0.0%	
Total Liab. and Equity	6,468,611	Net Profit or Loss	(357,906)		

315091 CRANFORD REHAB & NURSING CENTER				Proprietary - Other	
CRANFORD REHAB & NURSING CENTER		12/31/2019 365 Days Settled			
CRANFORD, NJ 07016		CR Beds 230 POS Beds 0			
UNION		Key Performance Ind.			
BLUE CROSS (TENNESSEE)				Occupancy Rate	82.9%
				Length of Stay	109.6
				Average Wages	23.92
				57.8% Skilled Nursing	89.1%
				42.2% Ancillary Service	5.4%
				98.7% Current Ratio	0.5
				1.3% Days to Collect	35.4
				0.8% Avg Payment Days	68.7
				0.0% Depreciation Rate	71.5%
				2.0% Return on Equity	-15.9%

Balance Sheet		Income Statement			
Current Assets	2,396,395	Total Charges	48,060,753		
Fixed Assets	3,073,644	Contract Allowance	27,802,078	57.8%	
Other Assets	-1,039,895	Operating Revenue	20,258,675	42.2%	
Total Assets	4,430,144	Operating Expense	20,004,304	98.7%	
Current Liabilities	4,379,353	Operating Margin	254,371	1.3%	
Long Term Liabilities	2,654,634	Other Income	160,593	0.8%	
Total Equity	-2,603,843	Other Expense	0	0.0%	
Total Liab. and Equity	4,430,144	Net Profit or Loss	414,964		

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315294 CREST HAVEN NURSING AND REHABILITATION CENTER				Government - County	
CREST HAVEN NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
CAPE MAY COURT HOUSE, NJ 08210				CR Beds 180 POS Beds 0	
CAPE MAY				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	60.3%
				Length of Stay	284.9
				Average Wages	21.54
				Skilled Nursing	92.3%
				Ancillary Service	7.7%
				Current Ratio	
				Days to Collect	0.0
				Avg Payment Days	0.0
				Depreciation Rate	0.0%
				Return on Equity	95.8%
Balance Sheet					
Income Statement					
Current Assets	0	Total Charges	9,983,573		
Fixed Assets	0	Contract Allowance	740,010	7.4%	
Other Assets	0	Operating Revenue	9,243,563	92.6%	
Total Assets	0	Operating Expense	19,103,178	206.7%	
Current Liabilities	0	Operating Margin	-9,859,615	-106.7%	
Long Term Liabilities	0	Other Income	17,883	0.2%	
Total Equity	-10,269,244	Other Expense	0	0.0%	
Total Liab. and Equity	-10,269,244	Net Profit or Loss	(9,841,732)	-106.5%	
315135 CREST POINTE REHABILITATION AND HEALTHCARE CENTER					
				Nonprofit - Other	
CREST POINTE REHABILITATION AND HEALTHCARE CENTER		12/31/2019 293 Days Settled			
PT PLEASANT, NJ 08742		3/13/2019 72 Days Settled		CR Beds 118 POS Beds 0	
OCEAN				Key Performance Ind.	
Novitas NJ				Occupancy Rate	79.7%
				Length of Stay	282.0
				Average Wages	24.09
				Skilled Nursing	91.3%
				Ancillary Service	8.7%
				Current Ratio	1.8
				Days to Collect	108.4
				Avg Payment Days	46.0
				Depreciation Rate	0.9%
				Return on Equity	10.5%
Balance Sheet					
Income Statement					
Current Assets	920,464	Total Charges	2,776,459		
Fixed Assets	2,618,467	Contract Allowance	972,511	35.0%	
Other Assets	379,003	Operating Revenue	1,803,948	65.0%	
Total Assets	3,917,934	Operating Expense	2,138,881	118.6%	
Current Liabilities	502,982	Operating Margin	-334,933	-18.6%	
Long Term Liabilities	6,542,389	Other Income	6,410	0.4%	
Total Equity	-3,127,437	Other Expense	0	0.0%	
Total Liab. and Equity	3,917,934	Net Profit or Loss	(328,523)	-18.2%	

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315135 CREST POINTE REHABILITATION AND HEALTHCARE CENTER				Proprietary - Corporation		
CREST POINTE REHABILITATION AND HEALTHCARE CENTER		12/31/2019 293 Days Settled				
PT PLEASANT, NJ 08742		3/13/2019 72 Days Settled		CR Beds 118 POS Beds 0		
OCEAN		Key Performance Ind.				
Novitas NJ				Occupancy Rate	84.9%	
Balance Sheet		Income Statement		Length of Stay	157.8	
Current Assets	1,718,328	Total Charges	9,317,174	Average Wages	24.09	
Fixed Assets	66,935	Contract Allowance	737,737	7.9%	Skilled Nursing	88.8%
Other Assets	0	Operating Revenue	8,579,437	92.1%	Ancillary Service	11.2%
Total Assets	1,785,263	Operating Expense	8,731,731	101.8%	Current Ratio	1.0
Current Liabilities	1,679,089	Operating Margin	-152,294	-1.8%	Days to Collect	60.0
Long Term Liabilities	0	Other Income	258,467	3.0%	Avg Payment Days	57.4
Total Equity	106,174	Other Expense	0	0.0%	Depreciation Rate	1,705.4%
Total Liab. and Equity	1,785,263	Net Profit or Loss	106,173	1.2%	Return on Equity	100.0%
<hr/>						
315125 CRYSTAL LAKE HLTHCARE & REHAB				Proprietary - Corporation		
CRYSTAL LAKE HLTHCARE & REHAB		12/31/2019 365 Days Settled				
BAYVILLE, NJ 08721				CR Beds 235 POS Beds 0		
OCEAN		Key Performance Ind.				
Novitas NJ				Occupancy Rate	76.8%	
Balance Sheet		Income Statement		Length of Stay	260.3	
Current Assets	2,726,368	Total Charges	14,343,840	Average Wages	20.57	
Fixed Assets	1,421,198	Contract Allowance	284,297	2.0%	Skilled Nursing	96.3%
Other Assets	3,854,824	Operating Revenue	14,059,543	98.0%	Ancillary Service	3.7%
Total Assets	8,002,390	Operating Expense	17,036,627	121.2%	Current Ratio	0.5
Current Liabilities	5,386,981	Operating Margin	-2,977,084	-21.2%	Days to Collect	59.5
Long Term Liabilities	847,708	Other Income	1,981	0.0%	Avg Payment Days	56.1
Total Equity	1,767,701	Other Expense	0	0.0%	Depreciation Rate	102.6%
Total Liab. and Equity	8,002,390	Net Profit or Loss	(2,975,103)	-21.2%	Return on Equity	-168.3%

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315396 CUMBERLAND MANOR NURSING AND REHABILITATION CENTER		Proprietary - Corporation	
CUMBERLAND MANOR NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled	
BRIDGETON, NJ 08302		CR Beds 196 POS Beds 0	
CUMBERLAND		Key Performance Ind.	
BLUE CROSS (TENNESSEE)		Occupancy Rate	80.0%
Balance Sheet		Income Statement	
Current Assets	3,990,285	Total Charges	19,468,216
Fixed Assets	700,578	Contract Allowance	2,479,853
Other Assets	28,034	Operating Revenue	16,988,363
Total Assets	<u>4,718,897</u>	Operating Expense	<u>16,514,113</u>
Current Liabilities	6,342,118	Operating Margin	474,250
Long Term Liabilities	0	Other Income	136,653
Total Equity	<u>-1,623,221</u>	Other Expense	0
Total Liab. and Equity	<u>4,718,897</u>	Net Profit or Loss	<u>610,903</u>
		12.7%	Skilled Nursing 86.4%
		87.3%	Ancillary Service 13.6%
		97.2%	Current Ratio 0.6
		2.8%	Days to Collect 32.0
		0.8%	Avg Payment Days 40.4
		0.0%	Depreciation Rate 258.9%
		3.6%	Return on Equity -37.6%

315029 DAUGHTERS OF ISRAEL PLEASANT VALLEY HOME		Nonprofit - Other	
DAUGHTERS OF ISRAEL PLEASANT VALLEY HOME		12/31/2019 365 Days Settled	
WEST ORANGE, NJ 07052		CR Beds 303 POS Beds 0	
ESSEX		Key Performance Ind.	
BLUE CROSS (TENNESSEE)		Occupancy Rate	81.5%
Balance Sheet		Income Statement	
Current Assets	7,984,472	Total Charges	28,530,473
Fixed Assets	15,213,647	Contract Allowance	2,371,438
Other Assets	25,787,328	Operating Revenue	26,159,035
Total Assets	<u>48,985,447</u>	Operating Expense	<u>32,250,462</u>
Current Liabilities	4,873,534	Operating Margin	-6,091,427
Long Term Liabilities	15,163,701	Other Income	7,994,722
Total Equity	<u>28,948,212</u>	Other Expense	0
Total Liab. and Equity	<u>48,985,447</u>	Net Profit or Loss	<u>1,903,294</u>
		8.3%	Skilled Nursing 88.7%
		91.7%	Ancillary Service 11.3%
		123.3%	Current Ratio 1.6
		-23.3%	Days to Collect 51.0
		30.6%	Avg Payment Days 49.7
		0.0%	Depreciation Rate 36.3%
		7.3%	Return on Equity 6.6%

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315021 DAUGHTERS OF MIRIAM CENTER				Nonprofit - Other	
DAUGHTERS OF MIRIAM CENTER		12/31/2019 365 Days Settled			
CLIFTON, NJ 07011		CR Beds 210 POS Beds 0			
PASSAIC		Key Performance Ind.			
Novitas NJ		Occupancy Rate		97.3%	
Balance Sheet		Income Statement		Length of Stay	
				158.3	
Current Assets	3,818,375	Total Charges	32,504,003	Average Wages	
Fixed Assets	13,432,194	Contract Allowance	10,379,087	22.23	
Other Assets	269,954	Operating Revenue	22,124,916	31.9%	
Total Assets	<u>17,520,523</u>	Operating Expense	27,789,840	68.1%	
Current Liabilities	6,379,773	Operating Margin	-5,664,924	125.6%	
Long Term Liabilities	405,688	Other Income	5,055,975	-25.6%	
Total Equity	<u>10,735,062</u>	Other Expense	0	22.9%	
Total Liab. and Equity	<u>17,520,523</u>	Net Profit or Loss	<u>(608,949)</u>	0.0%	
				Days to Collect	
				34.8	
				Avg Payment Days	
				45.7	
				Depreciation Rate	
				8.7%	
				Return on Equity	
				-5.7%	

315374 DE LA SALLE HALL				Nonprofit - Church	
DE LA SALLE HALL		8/31/2019 365 Days Settled			
LINCROFT, NJ 07738		CR Beds 32 POS Beds 0			
MONMOUTH		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		90.1%	
Balance Sheet		Income Statement		Length of Stay	
				318.8	
Current Assets	2,785,005	Total Charges	2,929,362	Average Wages	
Fixed Assets	1,403,544	Contract Allowance	88,621	27.14	
Other Assets	18,079	Operating Revenue	2,840,741	3.0%	
Total Assets	<u>4,206,628</u>	Operating Expense	3,976,848	97.0%	
Current Liabilities	240,107	Operating Margin	-1,136,107	140.0%	
Long Term Liabilities	0	Other Income	1,230,320	-40.0%	
Total Equity	<u>3,966,521</u>	Other Expense	0	43.3%	
Total Liab. and Equity	<u>4,206,628</u>	Net Profit or Loss	<u>94,213</u>	0.0%	
				Days to Collect	
				39.2	
				Avg Payment Days	
				20.4	
				Depreciation Rate	
				6.1%	
				Return on Equity	
				2.4%	

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315129 DELLRIDGE HEALTH & REHABILITATION CENTER				Proprietary - Other	
DELLRIDGE HEALTH & REHABILITATION CENTER				12/31/2019 365 Days Settled	
PARAMUS, NJ 07652				CR Beds 96 POS Beds 0	
BERGEN				Key Performance Ind.	
Novitas NJ				Occupancy Rate 84.2%	
Balance Sheet		Income Statement		Length of Stay 45.2	
Current Assets	6,828,163	Total Charges	15,085,940	Average Wages 21.58	
Fixed Assets	1,423,435	Contract Allowance	2,940,414	19.5%	Skilled Nursing 80.2%
Other Assets	-544,173	Operating Revenue	12,145,526	80.5%	Ancillary Service 19.8%
Total Assets	<u>7,707,425</u>	Operating Expense	12,534,470	103.2%	Current Ratio 3.0
Current Liabilities	2,275,586	Operating Margin	-388,944	-3.2%	Days to Collect 41.9
Long Term Liabilities	7,443,830	Other Income	21,966	0.2%	Avg Payment Days 64.1
Total Equity	-2,011,991	Other Expense	0	0.0%	Depreciation Rate 75.1%
Total Liab. and Equity	<u>7,707,425</u>	Net Profit or Loss	<u>(366,978)</u>	-3.0%	Return on Equity 18.2%

315174 DEPTFORD CENTER FOR REHABILITATION AND HEALTHCARE				Proprietary - Other	
DEPTFORD CENTER FOR REHABILITATION AND HEALTHCARE				12/31/2019 365 Days Settled	
DEPTFORD, NJ 08096				CR Beds 240 POS Beds 0	
GLOUCESTER				Key Performance Ind.	
Novitas NJ				Occupancy Rate 94.1%	
Balance Sheet		Income Statement		Length of Stay 152.4	
Current Assets	8,122,662	Total Charges	25,308,515	Average Wages 18.48	
Fixed Assets	1,680,903	Contract Allowance	2,481,385	9.8%	Skilled Nursing 91.3%
Other Assets	15,295,503	Operating Revenue	22,827,130	90.2%	Ancillary Service 8.7%
Total Assets	<u>25,099,068</u>	Operating Expense	21,024,832	92.1%	Current Ratio 3.7
Current Liabilities	2,208,003	Operating Margin	1,802,298	7.9%	Days to Collect 70.5
Long Term Liabilities	24,189,356	Other Income	-1,492,850	-6.5%	Avg Payment Days 29.0
Total Equity	-1,298,291	Other Expense	0	0.0%	Depreciation Rate 87.1%
Total Liab. and Equity	<u>25,099,068</u>	Net Profit or Loss	<u>309,448</u>	1.4%	Return on Equity -23.8%

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315096 DOCTORS SUBACUTE HEALTHCARE, LLC		Proprietary - Other	
DOCTORS SUBACUTE HEALTHCARE, LLC		12/31/2019 365 Days Settled	
PATERSON, NJ 07522		CR Beds 54 POS Beds 0	
PASSAIC		Key Performance Ind.	
Novitas NJ		Occupancy Rate 82.9%	
Balance Sheet		Income Statement	
Current Assets	1,480,242	Total Charges	6,983,233
Fixed Assets	71,481	Contract Allowance	1,110,684
Other Assets	25,535	Operating Revenue	5,872,549
Total Assets	<u>1,577,258</u>	Operating Expense	6,552,558
Current Liabilities	2,246,478	Operating Margin	-680,009
Long Term Liabilities	0	Other Income	7,189
Total Equity	<u>-669,220</u>	Other Expense	0
Total Liab. and Equity	<u>1,577,258</u>	Net Profit or Loss	<u>(672,820)</u>
		15.9%	Skilled Nursing 80.9%
		84.1%	Ancillary Service 19.1%
		111.6%	Current Ratio 0.7
		-11.6%	Days to Collect 72.4
		0.1%	Avg Payment Days 45.6
		0.0%	Depreciation Rate 700.0%
		-11.5%	Return on Equity 100.5%
315019 DWELLING PLACE AT ST CLARES		Proprietary - Corporation	
DWELLING PLACE AT ST CLARES		12/31/2019 365 Days Settled	
DOVER, NJ 07801		CR Beds 25 POS Beds 0	
MORRIS		Key Performance Ind.	
Novitas NJ		Occupancy Rate 95.5%	
Balance Sheet		Income Statement	
Current Assets	126,177,503	Total Charges	29,798,222
Fixed Assets	73,421,020	Contract Allowance	25,292,859
Other Assets	18,726,446	Operating Revenue	4,505,363
Total Assets	<u>218,324,969</u>	Operating Expense	7,179,176
Current Liabilities	58,251,259	Operating Margin	-2,673,813
Long Term Liabilities	130,022,359	Other Income	0
Total Equity	<u>30,051,351</u>	Other Expense	0
Total Liab. and Equity	<u>218,324,969</u>	Net Profit or Loss	<u>(2,673,813)</u>
		84.9%	Skilled Nursing 22.7%
		15.1%	Ancillary Service 77.3%
		159.3%	Current Ratio 2.2
		-59.3%	Days to Collect 3,693.1
		0.0%	Avg Payment Days 1,661.8
		0.0%	Depreciation Rate 0.3%
		-59.3%	Return on Equity -8.9%

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315014 EAGLEVIEW HEALTH AND REHABILITATION				Proprietary - Partnership	
EAGLEVIEW HEALTH AND REHABILITATION		12/31/2019 365 Days Settled			
PITTSBORO, NJ 08318		CR Beds 84 POS Beds 0			
SALEM		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		90.9%	
Balance Sheet		Income Statement		Length of Stay 134.6	
Current Assets	904,310	Total Charges	8,670,434	Average Wages	17.85
Fixed Assets	1,394,685	Contract Allowance	1,745,387	20.1% Skilled Nursing	82.3%
Other Assets	0	Operating Revenue	6,925,047	79.9% Ancillary Service	17.7%
Total Assets	2,298,995	Operating Expense	7,483,800	108.1% Current Ratio	0.5
Current Liabilities	1,702,096	Operating Margin	-558,753	-8.1% Days to Collect	31.6
Long Term Liabilities	0	Other Income	97,536	1.4% Avg Payment Days	29.5
Total Equity	596,899	Other Expense	0	0.0% Depreciation Rate	1.8%
Total Liab. and Equity	2,298,995	Net Profit or Loss	(461,217)	-6.7% Return on Equity	-77.3%
315317 EASTERN PINES CONV CTR				Proprietary - Corporation	
EASTERN PINES CONV CTR		12/31/2019 365 Days Settled			
ATLANTIC CITY, NJ 08401		CR Beds 151 POS Beds 0			
ATLANTIC		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		67.8%	
Balance Sheet		Income Statement		Length of Stay 220.0	
Current Assets	3,704,636	Total Charges	14,560,662	Average Wages	20.72
Fixed Assets	2,209,708	Contract Allowance	4,578,900	31.4% Skilled Nursing	87.8%
Other Assets	7,525	Operating Revenue	9,981,762	68.6% Ancillary Service	12.2%
Total Assets	5,921,869	Operating Expense	10,659,043	106.8% Current Ratio	0.7
Current Liabilities	5,099,379	Operating Margin	-677,281	-6.8% Days to Collect	119.8
Long Term Liabilities	20,677	Other Income	15,177	0.2% Avg Payment Days	136.8
Total Equity	801,813	Other Expense	0	0.0% Depreciation Rate	19.6%
Total Liab. and Equity	5,921,869	Net Profit or Loss	(662,104)	-6.6% Return on Equity	-82.6%

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315514 EGG HARBOR CARE CENTER				Proprietary - Corporation	
EGG HARBOR CARE CENTER		12/31/2019 365 Days Settled			
EGG HARBOR TOWNSHIP, NJ 08234		CR Beds 120 POS Beds 0			
ATLANTIC		Key Performance Ind.			
Novitas NJ		Occupancy Rate		68.3%	
Balance Sheet		Income Statement		Length of Stay	
				88.0	
Current Assets	2,151,202	Total Charges	10,398,998	Average Wages	
Fixed Assets	149,419	Contract Allowance	1,549,241	20.52	
Other Assets	0	Operating Revenue	8,849,757	14.9%	
Total Assets	<u>2,300,621</u>	Operating Expense	9,787,543	85.1%	
Current Liabilities	2,403,270	Operating Margin	-937,786	110.6%	
Long Term Liabilities	23,189	Other Income	-37,232	-10.6%	
Total Equity	-125,838	Other Expense	0	-0.4%	
Total Liab. and Equity	<u>2,300,621</u>	Net Profit or Loss	<u>(975,018)</u>	0.0%	
				Days to Collect	
				68.1	
				Avg Payment Days	
				90.2	
				Depreciation Rate	
				599.9%	
				Return on Equity	
				774.8%	
<hr/>					
315106 ELIZABETH NURSING AND REHAB				Proprietary - Corporation	
ELIZABETH NURSING AND REHAB		12/31/2019 365 Days Settled			
ELIZABETH, NJ 07202		CR Beds 102 POS Beds 0			
UNION		Key Performance Ind.			
Novitas NJ		Occupancy Rate		85.6%	
Balance Sheet		Income Statement		Length of Stay	
				151.8	
Current Assets	2,454,256	Total Charges	10,543,707	Average Wages	
Fixed Assets	244,237	Contract Allowance	599,649	20.17	
Other Assets	1,882,404	Operating Revenue	9,944,058	5.7%	
Total Assets	<u>4,580,897</u>	Operating Expense	7,835,913	94.3%	
Current Liabilities	513,011	Operating Margin	2,108,145	78.8%	
Long Term Liabilities	898,508	Other Income	94,516	21.2%	
Total Equity	3,169,378	Other Expense	0	1.0%	
Total Liab. and Equity	<u>4,580,897</u>	Net Profit or Loss	<u>2,202,661</u>	0.0%	
				Days to Collect	
				60.6	
				Avg Payment Days	
				23.9	
				Depreciation Rate	
				8.3%	
				Return on Equity	
				69.5%	

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315010 ELMORA HILLS HEALTH & REHABILITATION CENTER				Proprietary - Partnership	
ELMORA HILLS HEALTH & REHABILITATION CENTER		12/31/2019 365 Days Settled			
ELIZABETH, NJ 07202		CR Beds 200 POS Beds 0			
UNION		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		88.7%	
		Length of Stay		88.6	
		Average Wages		22.10	
		20.5% Skilled Nursing		80.6%	
		79.5% Ancillary Service		19.4%	
		99.1% Current Ratio		1.5	
		0.9% Days to Collect		62.9	
		0.3% Avg Payment Days		47.9	
		0.0% Depreciation Rate		45.2%	
		1.3% Return on Equity		5.6%	
<hr/>					
315451 ELMS OF CRANBURY, THE				Proprietary - Corporation	
ELMS OF CRANBURY, THE		12/31/2019 365 Days Settled			
CRANBURY, NJ 08512		CR Beds 120 POS Beds 0			
MIDDLESEX		Key Performance Ind.			
Novitas NJ		Occupancy Rate		90.0%	
		Length of Stay		28.9	
		Average Wages		24.97	
		17.9% Skilled Nursing		72.2%	
		82.1% Ancillary Service		27.8%	
		105.5% Current Ratio		1.0	
		-5.5% Days to Collect		35.1	
		3.0% Avg Payment Days		20.0	
		0.0% Depreciation Rate		152.2%	
		-2.5% Return on Equity		146.0%	

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315159 ELMWOOD HILLS HEALTHCARE CENTER LLC				Proprietary - Corporation	
ELMWOOD HILLS HEALTHCARE CENTER LLC				12/31/2019 365 Days Settled	
BLACKWOOD, NJ 08012				CR Beds 300 POS Beds 0	
CAMDEN				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate	145.6%
Balance Sheet		Income Statement		Length of Stay	52.9
Current Assets	17,420,252	Total Charges	33,235,729	Average Wages	21.64
Fixed Assets	4,891,231	Contract Allowance	6,020,145	18.1% Skilled Nursing	81.9%
Other Assets	19,201	Operating Revenue	27,215,584	81.9% Ancillary Service	18.1%
Total Assets	22,330,684	Operating Expense	60,732,191	223.2% Current Ratio	2.6
Current Liabilities	6,704,364	Operating Margin	-33,516,607	-123.2% Days to Collect	213.0
Long Term Liabilities	40,000,000	Other Income	45,301,865	166.5% Avg Payment Days	36.8
Total Equity	-24,373,680	Other Expense	0	0.0% Depreciation Rate	200.8%
Total Liab. and Equity	22,330,684	Net Profit or Loss	11,785,258	43.3% Return on Equity	-48.4%
315360 EMERSON HEALTH CARE CENTER				Proprietary - Individual	
EMERSON HEALTH CARE CENTER				12/31/2019 365 Days Settled	
EMERSON, NJ 07630				CR Beds 155 POS Beds 0	
BERGEN				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate	87.5%
Balance Sheet		Income Statement		Length of Stay	74.1
Current Assets	3,194,615	Total Charges	19,478,843	Average Wages	22.20
Fixed Assets	1,353,376	Contract Allowance	2,561,380	13.1% Skilled Nursing	87.5%
Other Assets	-99,000	Operating Revenue	16,917,463	86.9% Ancillary Service	12.5%
Total Assets	4,448,991	Operating Expense	15,123,481	89.4% Current Ratio	2.3
Current Liabilities	1,381,274	Operating Margin	1,793,982	10.6% Days to Collect	36.2
Long Term Liabilities	2,545,100	Other Income	169,681	1.0% Avg Payment Days	33.5
Total Equity	522,617	Other Expense	0	0.0% Depreciation Rate	17.2%
Total Liab. and Equity	4,448,991	Net Profit or Loss	1,963,663	11.6% Return on Equity	375.7%

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315435 FAMILY OF CARING HEALTHCARE AT MONTCLAIR				Proprietary - Partnership	
FAMILY OF CARING HEALTHCARE AT MONTCLAIR		12/31/2019 365 Days Settled			
MONTCLAIR, NJ 07042		CR Beds 70 POS Beds 0			
ESSEX		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		75.7%	
Balance Sheet		Income Statement		Length of Stay	
				87.1	
Current Assets	1,287,851	Total Charges	8,849,801	Average Wages	
Fixed Assets	415,204	Contract Allowance	1,446,440	22.22	
Other Assets	-96,995	Operating Revenue	7,403,361	16.3%	
Total Assets	1,606,060	Operating Expense	7,953,218	83.7%	
Current Liabilities	1,913,375	Operating Margin	-549,857	107.4%	
Long Term Liabilities	181,834	Other Income	21,584	-7.4%	
Total Equity	-489,149	Other Expense	0	0.3%	
Total Liab. and Equity	1,606,060	Net Profit or Loss	(528,273)	0.0%	
				Days to Collect	
				61.1	
				Avg Payment Days	
				45.8	
				Depreciation Rate	
				256.7%	
				Return on Equity	
				108.0%	

315434 FAMILY OF CARING HEALTHCARE AT RIDGEWOOD				Proprietary - Partnership	
FAMILY OF CARING HEALTHCARE AT RIDGEWOOD		12/31/2019 365 Days Settled			
RIDGEWOOD, NJ 07450		CR Beds 96 POS Beds 0			
BERGEN		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		72.4%	
Balance Sheet		Income Statement		Length of Stay	
				45.0	
Current Assets	1,902,578	Total Charges	14,499,126	Average Wages	
Fixed Assets	268,617	Contract Allowance	2,618,728	24.54	
Other Assets	147,881	Operating Revenue	11,880,398	18.1%	
Total Assets	2,319,076	Operating Expense	12,255,120	81.9%	
Current Liabilities	2,617,857	Operating Margin	-374,722	103.2%	
Long Term Liabilities	0	Other Income	24,735	-3.2%	
Total Equity	-298,781	Other Expense	0	0.2%	
Total Liab. and Equity	2,319,076	Net Profit or Loss	(349,987)	0.0%	
				Days to Collect	
				55.4	
				Avg Payment Days	
				44.0	
				Depreciation Rate	
				661.6%	
				Return on Equity	
				117.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

315425 Foothill Acres Rehabilitation & Nursing Center				Proprietary - Partnership	
FOOTHILL ACRES REHABILITATION & NURSING CENTER		12/31/2019 365 Days Settled			
HILLSBOROUGH, NJ 08844		CR Beds 200 POS Beds 0			
SOMERSET		Key Performance Ind.			
Novitas NJ				Occupancy Rate	83.2%
Balance Sheet		Income Statement		Length of Stay	90.3
Current Assets	4,213,647	Total Charges	23,095,343	Average Wages	26.15
Fixed Assets	165,612	Contract Allowance	3,225,093	14.0% Skilled Nursing	84.5%
Other Assets	0	Operating Revenue	19,870,250	86.0% Ancillary Service	15.5%
Total Assets	4,379,259	Operating Expense	19,997,983	100.6% Current Ratio	1.2
Current Liabilities	3,578,002	Operating Margin	-127,733	-0.6% Days to Collect	31.2
Long Term Liabilities	345,715	Other Income	31,343	0.2% Avg Payment Days	47.9
Total Equity	455,542	Other Expense	0	0.0% Depreciation Rate	804.1%
Total Liab. and Equity	4,379,259	Net Profit or Loss	(96,390)	-0.5% Return on Equity	-21.2%

315375 Forest Hill Healthcare Center				Proprietary - Corporation	
FOREST HILL HEALTHCARE CENTER		12/31/2019 365 Days Settled			
NEWARK, NJ 07104		CR Beds 120 POS Beds 0			
ESSEX		Key Performance Ind.			
BLUE CROSS (TENNESSEE)				Occupancy Rate	83.7%
Balance Sheet		Income Statement		Length of Stay	63.1
Current Assets	2,920,403	Total Charges	14,080,015	Average Wages	20.97
Fixed Assets	0	Contract Allowance	3,244,288	23.0% Skilled Nursing	80.8%
Other Assets	0	Operating Revenue	10,835,727	77.0% Ancillary Service	19.2%
Total Assets	2,920,403	Operating Expense	10,819,074	99.8% Current Ratio	1.9
Current Liabilities	1,544,941	Operating Margin	16,653	0.2% Days to Collect	91.8
Long Term Liabilities	0	Other Income	9,226	0.1% Avg Payment Days	52.1
Total Equity	1,375,462	Other Expense	0	0.0% Depreciation Rate	271.5%
Total Liab. and Equity	2,920,403	Net Profit or Loss	25,879	0.2% Return on Equity	1.9%

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315224 FOREST MANOR HCC				Proprietary - Corporation	
FOREST MANOR HCC		12/31/2019 365 Days Settled			
HOPE, NJ 07844		CR Beds 120 POS Beds 0			
WARREN		Key Performance Ind.			
Novitas NJ		Occupancy Rate		83.2%	
Balance Sheet		Income Statement		Length of Stay	
				143.5	
Current Assets	1,469,052	Total Charges	11,016,791	Average Wages	
				20.94	
Fixed Assets	261,388	Contract Allowance	1,279,478	11.6%	
				Skilled Nursing	
Other Assets	21,000	Operating Revenue	9,737,313	88.4%	
				Ancillary Service	
Total Assets	<u>1,751,440</u>	Operating Expense	10,913,183	112.1%	
				Current Ratio	
Current Liabilities	2,319,811	Operating Margin	-1,175,870	-12.1%	
				Days to Collect	
Long Term Liabilities	18,774	Other Income	23,686	0.2%	
				Avg Payment Days	
Total Equity	<u>-587,145</u>	Other Expense	0	0.0%	
				Depreciation Rate	
Total Liab. and Equity	<u>1,751,440</u>	Net Profit or Loss	<u>(1,152,184)</u>	-11.8%	
				Return on Equity	
				196.2%	

315327 FOUNTAIN VIEW CARE CENTER				Proprietary - Corporation	
FOUNTAIN VIEW CARE CENTER		12/31/2019 365 Days Settled			
LAKEWOOD, NJ 08701		CR Beds 123 POS Beds 0			
OCEAN		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		77.0%	
Balance Sheet		Income Statement		Length of Stay	
				124.3	
Current Assets	1,889,120	Total Charges	10,774,116	Average Wages	
				19.94	
Fixed Assets	450,856	Contract Allowance	1,477,468	13.7%	
				Skilled Nursing	
Other Assets	103,483	Operating Revenue	9,296,648	86.3%	
				Ancillary Service	
Total Assets	<u>2,443,459</u>	Operating Expense	11,281,252	121.3%	
				Current Ratio	
Current Liabilities	2,446,988	Operating Margin	-1,984,604	-21.3%	
				Days to Collect	
Long Term Liabilities	0	Other Income	29,563	0.3%	
				Avg Payment Days	
Total Equity	<u>-3,529</u>	Other Expense	0	0.0%	
				Depreciation Rate	
Total Liab. and Equity	<u>2,443,459</u>	Net Profit or Loss	<u>(1,955,041)</u>	-21.0%	
				Return on Equity	
				55,399.3 %	

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315297 FOUNTAINS AT CEDAR PARKE, THE		Proprietary - Corporation	
FOUNTAINS AT CEDAR PARKE, THE		11/21/2019 325 Days Settled	
ATCO, NJ 08004		12/31/2019 40 Days Settled	
CAMDEN		Key Performance Ind.	
HEALTH CARE SERVICE CORPORATION		Occupancy Rate	80.4%
Balance Sheet		Income Statement	
Current Assets	2,707,997	Total Charges	15,761,165
Fixed Assets	2,557,001	Contract Allowance	639,135
Other Assets	3,057,905	Operating Revenue	15,122,030
Total Assets	8,322,903	Operating Expense	15,508,159
Current Liabilities	15,282,949	Operating Margin	-386,129
Long Term Liabilities	0	Other Income	105,879
Total Equity	-6,960,046	Other Expense	0
Total Liab. and Equity	8,322,903	Net Profit or Loss	(281,900)
		4.1%	Skilled Nursing 95.9%
		95.9%	Ancillary Service 4.1%
		102.6%	Current Ratio 0.2
		-2.6%	Days to Collect 56.8
		0.7%	Avg Payment Days 13.2
		0.0%	Depreciation Rate 59.8%
		-1.9%	Return on Equity 4.1%

315297 FOUNTAINS AT CEDAR PARKE, THE		Proprietary - Corporation	
FOUNTAINS AT CEDAR PARKE, THE		11/21/2019 325 Days Settled	
ATCO, NJ 08004		12/31/2019 40 Days Settled	
CAMDEN		Key Performance Ind.	
HEALTH CARE SERVICE CORPORATION		Occupancy Rate	67.9%
Balance Sheet		Income Statement	
Current Assets	4,133,793	Total Charges	1,884,193
Fixed Assets	0	Contract Allowance	76,648
Other Assets	0	Operating Revenue	1,807,545
Total Assets	4,133,793	Operating Expense	1,148,133
Current Liabilities	1,796,916	Operating Margin	659,412
Long Term Liabilities	1,677,465	Other Income	0
Total Equity	659,412	Other Expense	0
Total Liab. and Equity	4,133,793	Net Profit or Loss	659,412
		4.1%	Skilled Nursing 29.4%
		95.9%	Ancillary Service 6.5%
		63.5%	Current Ratio 2.3
		36.5%	Days to Collect 220.8
		0.0%	Avg Payment Days 246.8
		0.0%	Depreciation Rate 0.0%
		36.5%	Return on Equity 100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

315161 FRIENDS VILLAGE AT WOODSTOWN		Nonprofit - Other	
FRIENDS VILLAGE AT WOODSTOWN		12/31/2019 365 Days Settled	
WOODSTOWN, NJ 08098		CR Beds 202 POS Beds 0	
SALEM		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 86.5%	
Balance Sheet		Income Statement	
Current Assets	3,768,384	Total Charges	16,996,078
Fixed Assets	16,963,381	Contract Allowance	3,294,078
Other Assets	8,205,963	Operating Revenue	13,702,000
Total Assets	<u>28,937,728</u>	Operating Expense	15,284,965
Current Liabilities	2,101,629	Operating Margin	-1,582,965
Long Term Liabilities	27,569,587	Other Income	837,717
Total Equity	<u>-733,488</u>	Other Expense	0
Total Liab. and Equity	<u>28,937,728</u>	Net Profit or Loss	<u>(745,248)</u>
		19.4%	Skilled Nursing 45.9%
		80.6%	Ancillary Service 13.7%
		111.6%	Current Ratio 1.8
		-11.6%	Days to Collect 48.1
		6.1%	Avg Payment Days 22.2
		0.0%	Depreciation Rate 5.5%
		-5.4%	Return on Equity 101.6%
315336 GARDENS AT MONROE HEALTHCARE AND REHABILITATION, T		Proprietary - Partnership	
GARDENS AT MONROE HEALTHCARE AND REHABILITATION, T		12/31/2019 365 Days Settled	
MONROE TOWNSHIP, NJ 08831		CR Beds 136 POS Beds 0	
MIDDLESEX		Key Performance Ind.	
Novitas NJ		Occupancy Rate 74.0%	
Balance Sheet		Income Statement	
Current Assets	6,384,979	Total Charges	14,190,396
Fixed Assets	1,178,392	Contract Allowance	2,318,827
Other Assets	247,093	Operating Revenue	11,871,569
Total Assets	<u>7,810,464</u>	Operating Expense	12,153,079
Current Liabilities	1,589,446	Operating Margin	-281,510
Long Term Liabilities	212,957	Other Income	132,509
Total Equity	<u>6,008,061</u>	Other Expense	0
Total Liab. and Equity	<u>7,810,464</u>	Net Profit or Loss	<u>(149,001)</u>
		16.3%	Skilled Nursing 82.1%
		83.7%	Ancillary Service 17.9%
		102.4%	Current Ratio 4.0
		-2.4%	Days to Collect 43.4
		1.1%	Avg Payment Days 44.9
		0.0%	Depreciation Rate 40.3%
		-1.3%	Return on Equity -2.5%

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315177 GATEWAY CARE CENTER				Proprietary - Partnership	
GATEWAY CARE CENTER		12/31/2019 365 Days Settled			
EATONTOWN, NJ 07724		CR Beds 178 POS Beds 0			
MONMOUTH		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		87.7%	
		Length of Stay		209.4	
		Average Wages		20.72	
		5.3% Skilled Nursing		92.8%	
		94.7% Ancillary Service		7.2%	
		105.9% Current Ratio		0.8	
		-5.9% Days to Collect		50.1	
		0.9% Avg Payment Days		67.4	
		0.0% Depreciation Rate		51.1%	
		-5.0% Return on Equity		-374.2%	
<hr/>					
315058 GOLDEN REHABILITATION AND NURSING CENTER				Proprietary - Corporation	
GOLDEN REHABILITATION AND NURSING CENTER		12/31/2019 365 Days Settled			
SALEM, NJ 08079		CR Beds 116 POS Beds 0			
SALEM		Key Performance Ind.			
Novitas NJ		Occupancy Rate		71.0%	
		Length of Stay		114.3	
		Average Wages		15.43	
		11.6% Skilled Nursing		87.1%	
		88.4% Ancillary Service		12.9%	
		93.4% Current Ratio		0.7	
		6.6% Days to Collect		35.8	
		0.5% Avg Payment Days		97.2	
		0.0% Depreciation Rate		42.5%	
		7.1% Return on Equity		- 2,113.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

315416 GREEN HILL				Nonprofit - Other	
GREEN HILL		12/31/2019 365 Days Settled			
WEST ORANGE, NJ 07052				CR Beds 77 POS Beds 0	
ESSEX				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate 54.6%	
Balance Sheet		Income Statement		Length of Stay 62.9	
Current Assets	1,242,332	Total Charges	14,237,488	Average Wages 21.15	
Fixed Assets	295,928	Contract Allowance	1,828,437	12.8% Skilled Nursing 61.8%	
Other Assets	2,521,295	Operating Revenue	12,409,051	87.2% Ancillary Service 9.8%	
Total Assets	<u>4,059,555</u>	Operating Expense	15,087,104	121.6% Current Ratio 0.3	
Current Liabilities	3,707,523	Operating Margin	-2,678,053	-21.6% Days to Collect 30.3	
Long Term Liabilities	58,425	Other Income	631,023	5.1% Avg Payment Days 86.9	
Total Equity	<u>293,607</u>	Other Expense	0	0.0% Depreciation Rate 334.2%	
Total Liab. and Equity	<u>4,059,555</u>	Net Profit or Loss	<u>(3,708,291)</u>	-29.9% Return on Equity - 1,263.0%	

315215 GREENWOOD HOUSE HOME FOR THE JEWISH AGED				Nonprofit - Other	
GREENWOOD HOUSE HOME FOR THE JEWISH AGED		12/31/2019 365 Days Settled			
TRENTON, NJ 08628				CR Beds 137 POS Beds 0	
MERCER				Key Performance Ind.	
Novitas NJ				Occupancy Rate 87.3%	
Balance Sheet		Income Statement		Length of Stay 146.9	
Current Assets	3,079,790	Total Charges	17,497,066	Average Wages 23.89	
Fixed Assets	6,861,302	Contract Allowance	2,939,593	16.8% Skilled Nursing 89.5%	
Other Assets	0	Operating Revenue	14,557,473	83.2% Ancillary Service 10.5%	
Total Assets	<u>9,941,092</u>	Operating Expense	18,458,979	126.8% Current Ratio 1.2	
Current Liabilities	2,634,785	Operating Margin	-3,901,506	-26.8% Days to Collect 38.1	
Long Term Liabilities	9,885,281	Other Income	3,320,444	22.8% Avg Payment Days 37.8	
Total Equity	<u>-2,578,974</u>	Other Expense	0	0.0% Depreciation Rate 4.8%	
Total Liab. and Equity	<u>9,941,092</u>	Net Profit or Loss	<u>(581,062)</u>	-4.0% Return on Equity 22.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

315286 HACKENSACK MERIDIAN HEALTH NURSING & REHAB		Proprietary - Corporation	
HACKENSACK MERIDIAN HEALTH NURSING & REHAB		5/31/2019 365 Days Settled	
RED BANK, NJ 07701		CR Beds 180 POS Beds 0	
MONMOUTH		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	77.6%
		Length of Stay	182.0
		Average Wages	21.28
		Skilled Nursing	89.8%
		Ancillary Service	10.2%
		Current Ratio	0.6
		Days to Collect	49.5
		Avg Payment Days	65.0
		Depreciation Rate	155.0%
		Return on Equity	35.1%

Balance Sheet		Income Statement			
Current Assets	2,214,562	Total Charges	16,563,199		
Fixed Assets	155,374	Contract Allowance	6,850,412	41.4%	
Other Assets	415,826	Operating Revenue	9,712,787	58.6%	
Total Assets	2,785,762	Operating Expense	14,614,169	150.5%	
Current Liabilities	3,920,816	Operating Margin	-4,901,382	-50.5%	
Long Term Liabilities	5,478,895	Other Income	2,581,252	26.6%	
Total Equity	-6,613,949	Other Expense	0	0.0%	
Total Liab. and Equity	2,785,762	Net Profit or Loss	(2,320,130)	-23.9%	

315295 HACKENSACK MERIDIAN HEALTH NURSING & REHAB		Nonprofit - Other	
HACKENSACK MERIDIAN HEALTH NURSING & REHAB		12/31/2019 184 Days Settled	
HACKENSACK, NJ 07601		6/30/2019 181 Days Settled	
BERGEN		CR Beds 180 POS Beds 0	
BLUE CROSS (TENNESSEE)		Key Performance Ind.	
		Occupancy Rate	85.0%
		Length of Stay	103.1
		Average Wages	21.63
		Skilled Nursing	84.7%
		Ancillary Service	15.3%
		Current Ratio	
		Days to Collect	0.0
		Avg Payment Days	0.0
		Depreciation Rate	0.0%
		Return on Equity	0.0%

Balance Sheet		Income Statement			
Current Assets	0	Total Charges	11,160,328		
Fixed Assets	0	Contract Allowance	3,180,694	28.5%	
Other Assets	0	Operating Revenue	7,979,634	71.5%	
Total Assets	0	Operating Expense	8,523,820	106.8%	
Current Liabilities	0	Operating Margin	-544,186	-6.8%	
Long Term Liabilities	0	Other Income	30,734,957	385.2%	
Total Equity	0	Other Expense	0	0.0%	
Total Liab. and Equity	0	Net Profit or Loss	30,190,771	378.3%	

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315295 HACKENSACK MERIDIAN HEALTH NURSING & REHAB				Proprietary - Corporation	
HACKENSACK MERIDIAN HEALTH NURSING & REHAB		12/31/2019 184 Days Settled			
HACKENSACK, NJ 07601		6/30/2019 181 Days Settled		CR Beds 180 POS Beds 0	
BERGEN		Key Performance Ind.			
BLUE CROSS (TENNESSEE)				Occupancy Rate	75.5%
				Length of Stay	105.1
				Average Wages	21.63
				32.6% Skilled Nursing	84.2%
				67.4% Ancillary Service	15.8%
				110.9% Current Ratio	(3.6)
				-10.9% Days to Collect	(328.8)
				5.5% Avg Payment Days	53.8
				0.0% Depreciation Rate	6.5%
				-5.4% Return on Equity	8.0%
<hr/>					
315460 HACKENSACK MERIDIAN HEALTH PROSPECT HEIGHTS CARE C				Proprietary - Corporation	
HACKENSACK MERIDIAN HEALTH PROSPECT HEIGHTS CARE C		12/31/2019 184 Days Settled			
HACKENSACK, NJ 07601		6/30/2019 181 Days Settled		CR Beds 196 POS Beds 0	
BERGEN		Key Performance Ind.			
Novitas NJ				Occupancy Rate	19.7%
				Length of Stay	18.9
				Average Wages	25.62
				26.8% Skilled Nursing	55.9%
				73.2% Ancillary Service	44.1%
				133.9% Current Ratio	0.6
				-33.9% Days to Collect	162.6
				0.0% Avg Payment Days	111.3
				0.0% Depreciation Rate	3.9%
				-33.9% Return on Equity	11.5%

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315460 HACKENSACK MERIDIAN HEALTH PROSPECT HEIGHTS CARE C				Nonprofit - Other	
HACKENSACK MERIDIAN HEALTH PROSPECT HEIGHTS CARE C		12/31/2019 184 Days Settled			
HACKENSACK, NJ 07601		6/30/2019 181 Days Settled		CR Beds 196 POS Beds 0	
BERGEN		Key Performance Ind.			
Novitas NJ				Occupancy Rate	36.0%
Balance Sheet		Income Statement		Length of Stay	26.5
Current Assets	4,586,750	Total Charges	9,245,673	Average Wages	25.62
Fixed Assets	50,039,875	Contract Allowance	2,209,662	23.9% Skilled Nursing	58.4%
Other Assets	2,147,449	Operating Revenue	7,036,011	76.1% Ancillary Service	41.6%
Total Assets	<u>56,774,074</u>	Operating Expense	9,450,803	134.3% Current Ratio	1.9
Current Liabilities	2,387,744	Operating Margin	-2,414,792	-34.3% Days to Collect	188.6
Long Term Liabilities	32,618,316	Other Income	811,852	11.5% Avg Payment Days	77.8
Total Equity	21,768,014	Other Expense	0	0.0% Depreciation Rate	4.4%
Total Liab. and Equity	<u>56,774,074</u>	Net Profit or Loss	<u>(1,602,940)</u>	-22.8% Return on Equity	-7.4%

315247 HACKENSACK MERIDIAN HEALTH WEST CALDWELL C				Nonprofit - Other	
HACKENSACK MERIDIAN HEALTH WEST CALDWELL C		12/31/2019 184 Days Settled			
WEST CALDWELL, NJ 07006		6/30/2019 181 Days Settled		CR Beds 180 POS Beds 0	
ESSEX		Key Performance Ind.			
BLUE CROSS (TENNESSEE)				Occupancy Rate	77.5%
Balance Sheet		Income Statement		Length of Stay	71.3
Current Assets	2,340,300	Total Charges	10,563,151	Average Wages	21.58
Fixed Assets	30,979,132	Contract Allowance	3,375,853	32.0% Skilled Nursing	87.6%
Other Assets	2,415,682	Operating Revenue	7,187,298	68.0% Ancillary Service	12.4%
Total Assets	<u>35,735,114</u>	Operating Expense	8,081,196	112.4% Current Ratio	1.3
Current Liabilities	1,741,266	Operating Margin	-893,898	-12.4% Days to Collect	107.5
Long Term Liabilities	10,394,182	Other Income	5,788,410	80.5% Avg Payment Days	67.7
Total Equity	23,599,666	Other Expense	0	0.0% Depreciation Rate	3.6%
Total Liab. and Equity	<u>35,735,114</u>	Net Profit or Loss	<u>4,894,512</u>	68.1% Return on Equity	20.7%

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315247 HACKENSACK MERIDIAN HEALTH WEST CALDWELL C				Proprietary - Corporation	
HACKENSACK MERIDIAN HEALTH WEST CALDWELL C		12/31/2019 184 Days Settled			
WEST CALDWELL, NJ 07006		6/30/2019 181 Days Settled		CR Beds 180 POS Beds 0	
ESSEX		Key Performance Ind.			
BLUE CROSS (TENNESSEE)				Occupancy Rate	70.8%
Balance Sheet		Income Statement		Length of Stay	73.7
Current Assets	1,675,702	Total Charges	9,996,105	Average Wages	21.58
Fixed Assets	3,335,797	Contract Allowance	3,628,748	36.3% Skilled Nursing	85.0%
Other Assets	-689,982	Operating Revenue	6,367,357	63.7% Ancillary Service	15.0%
Total Assets	4,321,517	Operating Expense	7,342,960	115.3% Current Ratio	0.4
Current Liabilities	4,360,431	Operating Margin	-975,603	-15.3% Days to Collect	75.4
Long Term Liabilities	12,253,411	Other Income	99,746	1.6% Avg Payment Days	186.8
Total Equity	-12,292,325	Other Expense	0	0.0% Depreciation Rate	3.9%
Total Liab. and Equity	4,321,517	Net Profit or Loss	(875,857)	-13.8% Return on Equity	7.1%
315223 HAMILTON CONTINUING CARE				Nonprofit - Other	
HAMILTON CONTINUING CARE		12/31/2019 365 Days Settled			
HAMILTON, NJ 08690				CR Beds 180 POS Beds 0	
MERCER		Key Performance Ind.			
BLUE CROSS (TENNESSEE)				Occupancy Rate	86.4%
Balance Sheet		Income Statement		Length of Stay	112.9
Current Assets	2,557,428	Total Charges	20,958,402	Average Wages	24.19
Fixed Assets	6,084,709	Contract Allowance	4,919,977	23.5% Skilled Nursing	87.4%
Other Assets	1,361,831	Operating Revenue	16,038,425	76.5% Ancillary Service	12.6%
Total Assets	10,003,968	Operating Expense	16,866,357	105.2% Current Ratio	0.5
Current Liabilities	5,123,649	Operating Margin	-827,932	-5.2% Days to Collect	32.7
Long Term Liabilities	16,867,372	Other Income	15,122	0.1% Avg Payment Days	106.4
Total Equity	-11,987,053	Other Expense	0	0.0% Depreciation Rate	9.3%
Total Liab. and Equity	10,003,968	Net Profit or Loss	(812,810)	-5.1% Return on Equity	6.8%

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315423 HAMILTON GROVE HEALTHCARE AND REHABILITATION, LLC		Proprietary - Partnership	
HAMILTON GROVE HEALTHCARE AND REHABILITATION, LLC		12/31/2019 365 Days Settled	
HAMILTON, NJ 08619		CR Beds 218 POS Beds 0	
MERCER		Key Performance Ind.	
Novitas NJ		Occupancy Rate	87.2%
Balance Sheet		Income Statement	
Current Assets	3,058,287	Total Charges	21,958,203
Fixed Assets	3,338,675	Contract Allowance	2,980,739
Other Assets	20,053	Operating Revenue	18,977,464
Total Assets	6,417,015	Operating Expense	19,942,819
Current Liabilities	1,553,899	Operating Margin	-965,355
Long Term Liabilities	33,129	Other Income	4,416
Total Equity	4,829,987	Other Expense	0
Total Liab. and Equity	6,417,015	Net Profit or Loss	(960,939)
		13.6%	Skilled Nursing 86.1%
		86.4%	Ancillary Service 13.9%
		105.1%	Current Ratio 2.0
		-5.1%	Days to Collect 49.5
		0.0%	Avg Payment Days 28.4
		0.0%	Depreciation Rate 75.5%
		-5.1%	Return on Equity -19.9%
315347 HAMILTON PLACE AT THE PINES AT WHITING		Nonprofit - Other	
HAMILTON PLACE AT THE PINES AT WHITING		12/31/2019 365 Days Settled	
WHITING, NJ 08759		CR Beds 66 POS Beds 0	
OCEAN		Key Performance Ind.	
Novitas NJ		Occupancy Rate	87.3%
Balance Sheet		Income Statement	
Current Assets	2,472,804	Total Charges	20,579,700
Fixed Assets	18,177,575	Contract Allowance	2,608,188
Other Assets	8,971,327	Operating Revenue	17,971,512
Total Assets	29,621,706	Operating Expense	17,102,364
Current Liabilities	2,523,069	Operating Margin	869,148
Long Term Liabilities	27,343,063	Other Income	1,584,413
Total Equity	-244,426	Other Expense	0
Total Liab. and Equity	29,621,706	Net Profit or Loss	2,453,561
		12.7%	Skilled Nursing 45.9%
		87.3%	Ancillary Service 6.3%
		95.2%	Current Ratio 1.0
		4.8%	Days to Collect 11.2
		8.8%	Avg Payment Days 25.3
		0.0%	Depreciation Rate 5.0%
		13.7%	Return on Equity -1,003.8%

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315209 HAMMONTON CENTER FOR REHABILITATION AND HEALTHCARE				Proprietary - Other	
HAMMONTON CENTER FOR REHABILITATION AND HEALTHCARE		12/31/2019 365 Days Settled			
HAMMONTON, NJ 08037				CR Beds 240 POS Beds 0	
ATLANTIC				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate	88.2%
				Length of Stay	126.0
				Average Wages	16.02
				8.5% Skilled Nursing	92.3%
				91.5% Ancillary Service	7.7%
				94.4% Current Ratio	6.6
				5.6% Days to Collect	163.5
				-4.3% Avg Payment Days	28.3
				0.0% Depreciation Rate	121.3%
				1.2% Return on Equity	15.3%
Balance Sheet		Income Statement			
Current Assets	11,120,958	Total Charges	23,625,102		
Fixed Assets	909,630	Contract Allowance	2,011,457		
Other Assets	15,335,083	Operating Revenue	21,613,645		
Total Assets	27,365,671	Operating Expense	20,410,297		
Current Liabilities	1,696,050	Operating Margin	1,203,348		
Long Term Liabilities	23,931,768	Other Income	-937,274		
Total Equity	1,737,853	Other Expense	0		
Total Liab. and Equity	27,365,671	Net Profit or Loss	266,074		
315312 HAMPTON RIDGE HEALTHCARE AND REHABILITATION				Proprietary - Partnership	
HAMPTON RIDGE HEALTHCARE AND REHABILITATION		12/31/2019 365 Days Settled			
TOMS RIVER, NJ 08755				CR Beds 204 POS Beds 0	
OCEAN				Key Performance Ind.	
Novitas NJ				Occupancy Rate	90.9%
				Length of Stay	87.9
				Average Wages	22.28
				16.4% Skilled Nursing	83.2%
				83.6% Ancillary Service	16.8%
				94.6% Current Ratio	1.6
				5.4% Days to Collect	55.4
				0.0% Avg Payment Days	38.5
				0.0% Depreciation Rate	50.1%
				5.4% Return on Equity	19.9%
Balance Sheet		Income Statement			
Current Assets	4,004,493	Total Charges	25,010,612		
Fixed Assets	4,158,206	Contract Allowance	4,091,950		
Other Assets	14,691	Operating Revenue	20,918,662		
Total Assets	8,177,390	Operating Expense	19,798,760		
Current Liabilities	2,488,992	Operating Margin	1,119,902		
Long Term Liabilities	34,760	Other Income	7,499		
Total Equity	5,653,638	Other Expense	0		
Total Liab. and Equity	8,177,390	Net Profit or Loss	1,127,401		

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315307 HARBORAGE (THE)				Nonprofit - Other	
HARBORAGE (THE)		12/31/2019 365 Days Settled			
NORTH BERGEN, NJ 07047				CR Beds 247 POS Beds 0	
HUDSON				Key Performance Ind.	
Novitas NJ				Occupancy Rate 95.3%	
Balance Sheet		Income Statement		Length of Stay 98.4	
Current Assets	0	Total Charges	36,270,040	Average Wages 26.43	
Fixed Assets	0	Contract Allowance	9,544,818	26.3% Skilled Nursing 87.2%	
Other Assets	0	Operating Revenue	26,725,222	73.7% Ancillary Service 12.8%	
Total Assets	0	Operating Expense	30,717,166	114.9% Current Ratio	
Current Liabilities	0	Operating Margin	-3,991,944	-14.9% Days to Collect 0.0	
Long Term Liabilities	0	Other Income	428,529	1.6% Avg Payment Days 0.0	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	0	Net Profit or Loss	(3,563,415)	-13.3% Return on Equity 0.0%	
315262 HARROGATE				Nonprofit - Other	
HARROGATE		12/31/2019 365 Days Settled			
LAKEWOOD, NJ 08701				CR Beds 68 POS Beds 0	
OCEAN				Key Performance Ind.	
CAHABA				Occupancy Rate 80.3%	
Balance Sheet		Income Statement		Length of Stay 148.8	
Current Assets	2,913,339	Total Charges	20,182,856	Average Wages 21.43	
Fixed Assets	25,432,615	Contract Allowance	3,121,323	15.5% Skilled Nursing 32.9%	
Other Assets	3,997,967	Operating Revenue	17,061,533	84.5% Ancillary Service 6.1%	
Total Assets	32,343,921	Operating Expense	17,625,977	103.3% Current Ratio 0.1	
Current Liabilities	42,119,091	Operating Margin	-564,444	-3.3% Days to Collect 31.1	
Long Term Liabilities	7,542,781	Other Income	528,749	3.1% Avg Payment Days 26.0	
Total Equity	-17,317,951	Other Expense	0	0.0% Depreciation Rate 5.8%	
Total Liab. and Equity	32,343,921	Net Profit or Loss	(35,695)	-0.2% Return on Equity 0.2%	

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315251 HARTWYCK AT OAK TREE		Nonprofit - Other	
HARTWYCK AT OAK TREE		12/31/2019 365 Days Settled	
EDISON, NJ 08820		CR Beds 180 POS Beds 0	
MIDDLESEX		Key Performance Ind.	
Novitas NJ		Occupancy Rate	57.2%
Balance Sheet		Income Statement	
Current Assets	2,703,387	Total Charges	32,558,718
Fixed Assets	5,877,115	Contract Allowance	15,068,880 46.3%
Other Assets	2,547,088	Operating Revenue	17,489,838 53.7%
Total Assets	11,127,590	Operating Expense	21,691,231 124.0%
Current Liabilities	6,822,092	Operating Margin	-4,201,393 -24.0%
Long Term Liabilities	676,687	Other Income	781,952 4.5%
Total Equity	3,628,811	Other Expense	0 0.0%
Total Liab. and Equity	11,127,590	Net Profit or Loss	(3,419,441) -19.6%

315348 HEALTH CENTER AT BLOOMINGDALE		Proprietary - Corporation	
HEALTH CENTER AT BLOOMINGDALE		12/31/2019 365 Days Settled	
BLOOMINGDALE, NJ 07403		CR Beds 120 POS Beds 0	
PASSAIC		Key Performance Ind.	
BLUE CROSS (TENNESSEE)		Occupancy Rate	89.4%
Balance Sheet		Income Statement	
Current Assets	1,038,837	Total Charges	11,784,447
Fixed Assets	326,823	Contract Allowance	897,792 7.6%
Other Assets	256,727	Operating Revenue	10,886,655 92.4%
Total Assets	1,622,387	Operating Expense	12,373,922 113.7%
Current Liabilities	2,745,850	Operating Margin	-1,487,267 -13.7%
Long Term Liabilities	0	Other Income	197,798 1.8%
Total Equity	-1,123,463	Other Expense	0 0.0%
Total Liab. and Equity	1,622,387	Net Profit or Loss	(1,290,890) -11.9%

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315210 HEALTH CENTER AT GALLOWAY, THE				Proprietary - Corporation	
HEALTH CENTER AT GALLOWAY, THE		12/31/2019 365 Days Settled			
GALLOWAY TOWNSHIP, NJ 08205		CR Beds 120 POS Beds 0			
ATLANTIC		Key Performance Ind.			
Novitas NJ		Occupancy Rate		86.3%	
Balance Sheet		Income Statement		Length of Stay	
				85.7	
Current Assets	3,215,634	Total Charges	14,185,725	Average Wages	23.55
Fixed Assets	129,262	Contract Allowance	1,813,068	12.8%	Skilled Nursing
Other Assets	8,155,784	Operating Revenue	12,372,657	87.2%	Ancillary Service
Total Assets	<u>11,500,680</u>	Operating Expense	12,801,768	103.5%	Current Ratio
Current Liabilities	10,530,506	Operating Margin	-429,111	-3.5%	Days to Collect
Long Term Liabilities	0	Other Income	162,698	1.3%	Avg Payment Days
Total Equity	970,174	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>11,500,680</u>	Net Profit or Loss	<u>(266,413)</u>	-2.2%	Return on Equity
					-27.5%

315072 HEATH VILLAGE				Nonprofit - Other	
HEATH VILLAGE		12/31/2019 365 Days Settled			
HACKETTSTOWN, NJ 07840		CR Beds 139 POS Beds 0			
MORRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		86.6%	
Balance Sheet		Income Statement		Length of Stay	
				83.1	
Current Assets	23,796,181	Total Charges	19,594,086	Average Wages	23.79
Fixed Assets	28,667,703	Contract Allowance	4,490,503	22.9%	Skilled Nursing
Other Assets	37,623,485	Operating Revenue	15,103,583	77.1%	Ancillary Service
Total Assets	<u>90,087,369</u>	Operating Expense	25,547,706	169.1%	Current Ratio
Current Liabilities	12,436,296	Operating Margin	-10,444,123	-69.1%	Days to Collect
Long Term Liabilities	29,180,883	Other Income	10,891,153	72.1%	Avg Payment Days
Total Equity	48,470,190	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>90,087,369</u>	Net Profit or Loss	<u>447,030</u>	3.0%	Return on Equity
					0.9%

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315143 HOLLY MANOR CENTER				Proprietary - Other	
HOLLY MANOR CENTER		12/31/2019 365 Days Settled			
MENDHAM, NJ 07945				CR Beds 124 POS Beds 0	
MORRIS				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate	84.9%
Balance Sheet		Income Statement		Length of Stay	106.8
Current Assets	1,539,601	Total Charges	21,449,854	Average Wages	24.41
Fixed Assets	67,378	Contract Allowance	9,073,441	42.3%	Skilled Nursing 85.0%
Other Assets	-6,107,684	Operating Revenue	12,376,413	57.7%	Ancillary Service 15.0%
Total Assets	-4,500,705	Operating Expense	13,126,518	106.1%	Current Ratio 1.2
Current Liabilities	1,277,189	Operating Margin	-750,105	-6.1%	Days to Collect 44.7
Long Term Liabilities	15,469	Other Income	38,704	0.3%	Avg Payment Days 22.7
Total Equity	-5,793,363	Other Expense	0	0.0%	Depreciation Rate 4,024.8%
Total Liab. and Equity	-4,500,705	Net Profit or Loss	(711,401)	-5.7%	Return on Equity 12.3%
315441 HOLY NAME FRIARY				Nonprofit - Church	
HOLY NAME FRIARY		4/30/2019 120 Days Settled*			
RINGWOOD, NJ 07456				CR Beds 29 POS Beds 0	
PASSAIC				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate	42.8%
Balance Sheet		Income Statement		Length of Stay	64.7
Current Assets	2,162,944	Total Charges	528,281	Average Wages	54.53
Fixed Assets	2,926,224	Contract Allowance	138,710	26.3%	Skilled Nursing 98.6%
Other Assets	0	Operating Revenue	389,571	73.7%	Ancillary Service 1.4%
Total Assets	5,089,168	Operating Expense	1,602,657	411.4%	Current Ratio 20.7
Current Liabilities	104,583	Operating Margin	-1,213,086	-311.4%	Days to Collect 19.4
Long Term Liabilities	0	Other Income	625,555	160.6%	Avg Payment Days 7.7
Total Equity	4,984,585	Other Expense	0	0.0%	Depreciation Rate 0.1%
Total Liab. and Equity	5,089,168	Net Profit or Loss	(587,531)	-150.8%	Return on Equity -11.8%

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315378 HOMESTEAD REHABILITATION & HEALTH CARE CENTER				Proprietary - Corporation	
HOMESTEAD REHABILITATION & HEALTH CARE CENTER 12/31/2019 365 Days Settled					
NEWTON, NJ 07860				CR Beds 128 POS Beds 0	
SUSSEX				Key Performance Ind.	
Novitas NJ				Occupancy Rate 79.3%	
Balance Sheet		Income Statement		Length of Stay 75.6	
Current Assets	3,340,921	Total Charges	13,717,945	Average Wages 22.41	
Fixed Assets	3,026,245	Contract Allowance	2,378,042	17.3%	Skilled Nursing 86.2%
Other Assets	2,280,638	Operating Revenue	11,339,903	82.7%	Ancillary Service 13.8%
Total Assets	<u>8,647,804</u>	Operating Expense	11,823,999	104.3%	Current Ratio 1.0
Current Liabilities	3,443,954	Operating Margin	-484,096	-4.3%	Days to Collect 88.9
Long Term Liabilities	6,219,498	Other Income	48,512	0.4%	Avg Payment Days 75.5
Total Equity	-1,015,648	Other Expense	0	0.0%	Depreciation Rate 50.8%
Total Liab. and Equity	<u>8,647,804</u>	Net Profit or Loss	<u>(435,584)</u>	-3.8%	Return on Equity 42.9%
<hr/>					
315422 HOUSE OF THE GOOD SHEPHERD				Nonprofit - Other	
HOUSE OF THE GOOD SHEPHERD 12/31/2019 365 Days Settled					
HACKETTSTOWN, NJ 07840				CR Beds 62 POS Beds 0	
WARREN				Key Performance Ind.	
Novitas NJ				Occupancy Rate 70.4%	
Balance Sheet		Income Statement		Length of Stay 80.9	
Current Assets	1,934,682	Total Charges	13,715,914	Average Wages 22.04	
Fixed Assets	9,597,400	Contract Allowance	2,916,173	21.3%	Skilled Nursing 47.6%
Other Assets	3,054,854	Operating Revenue	10,799,741	78.7%	Ancillary Service 8.9%
Total Assets	<u>14,586,936</u>	Operating Expense	11,783,515	109.1%	Current Ratio 1.0
Current Liabilities	1,898,323	Operating Margin	-983,774	-9.1%	Days to Collect 30.0
Long Term Liabilities	9,739,562	Other Income	552,406	5.1%	Avg Payment Days 33.2
Total Equity	2,949,051	Other Expense	0	0.0%	Depreciation Rate 4.3%
Total Liab. and Equity	<u>14,586,936</u>	Net Profit or Loss	<u>(431,368)</u>	-4.0%	Return on Equity -14.6%

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315525 HUDSON HILLS SENIOR LIVING, LLC		Proprietary - Corporation	
HUDSON HILLS SENIOR LIVING, LLC		12/31/2019 365 Days Settled	
NORTH BERGEN, NJ 07047		CR Beds 208 POS Beds 0	
HUDSON		Key Performance Ind.	
Novitas NJ		Occupancy Rate 85.3%	
Balance Sheet		Income Statement	
Current Assets	2,650,331	Total Charges	10,403,626
Fixed Assets	753,810	Contract Allowance	481,005
Other Assets	1,496,027	Operating Revenue	9,922,621
Total Assets	<u>4,900,168</u>	Operating Expense	10,485,158
Current Liabilities	11,880,767	Operating Margin	-562,537
Long Term Liabilities	0	Other Income	50,243
Total Equity	<u>-6,980,599</u>	Other Expense	0
Total Liab. and Equity	<u>4,900,168</u>	Net Profit or Loss	<u>(512,294)</u>
		4.6%	Skilled Nursing 43.6%
		95.4%	Ancillary Service 4.6%
		105.7%	Current Ratio 0.2
		-5.7%	Days to Collect 26.6
		0.5%	Avg Payment Days 13.6
		0.0%	Depreciation Rate 94.5%
		-5.2%	Return on Equity 7.3%

315112 HUDSONVIEW HEALTH CARE CENTER		Proprietary - Corporation	
HUDSONVIEW HEALTH CARE CENTER		12/31/2019 365 Days Audited	
NORTH BERGEN, NJ 07047		CR Beds 273 POS Beds 0	
HUDSON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 94.7%	
Balance Sheet		Income Statement	
Current Assets	9,072,775	Total Charges	33,836,746
Fixed Assets	3,288,151	Contract Allowance	4,927,370
Other Assets	12,815,824	Operating Revenue	28,909,376
Total Assets	<u>25,176,750</u>	Operating Expense	23,486,310
Current Liabilities	4,617,021	Operating Margin	5,423,066
Long Term Liabilities	8,240	Other Income	-153,244
Total Equity	<u>20,551,489</u>	Other Expense	0
Total Liab. and Equity	<u>25,176,750</u>	Net Profit or Loss	<u>5,269,822</u>
		14.6%	Skilled Nursing 85.8%
		85.4%	Ancillary Service 14.2%
		81.2%	Current Ratio 2.0
		18.8%	Days to Collect 72.8
		-0.5%	Avg Payment Days 70.3
		0.0%	Depreciation Rate 57.6%
		18.2%	Return on Equity 25.6%

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315226 HUNTERDON CARE CENTER				Proprietary - Partnership	
HUNTERDON CARE CENTER		12/31/2019 365 Days Settled			
FLEMINGTON, NJ 08822				CR Beds 185 POS Beds 0	
HUNTERDON				Key Performance Ind.	
Novitas NJ				Occupancy Rate	93.1%
				Length of Stay	87.9
				Average Wages	18.30
				15.1% Skilled Nursing	84.7%
				84.9% Ancillary Service	15.3%
				97.3% Current Ratio	1.5
				2.7% Days to Collect	35.5
				0.3% Avg Payment Days	40.6
				0.0% Depreciation Rate	259.2%
				2.9% Return on Equity	45.3%

Balance Sheet		Income Statement			
Current Assets	3,363,032	Total Charges	23,956,239		
Fixed Assets	547,607	Contract Allowance	3,624,650		
Other Assets	11,840	Operating Revenue	20,331,589		
Total Assets	3,922,479	Operating Expense	19,786,056		
Current Liabilities	2,200,424	Operating Margin	545,533		
Long Term Liabilities	401,496	Other Income	52,160		
Total Equity	1,320,559	Other Expense	0		
Total Liab. and Equity	3,922,479	Net Profit or Loss	597,693		

315199 IMPERIAL CARE CENTER				Proprietary - Partnership	
IMPERIAL CARE CENTER		12/31/2019 365 Days Settled			
NEPTUNE, NJ 07753				CR Beds 121 POS Beds 0	
MONMOUTH				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate	84.0%
				Length of Stay	157.9
				Average Wages	22.86
				9.5% Skilled Nursing	89.3%
				90.5% Ancillary Service	10.7%
				101.3% Current Ratio	2.0
				-1.3% Days to Collect	43.3
				0.0% Avg Payment Days	45.1
				0.0% Depreciation Rate	100.5%
				-1.3% Return on Equity	-10.2%

Balance Sheet		Income Statement			
Current Assets	2,561,616	Total Charges	11,045,872		
Fixed Assets	248,149	Contract Allowance	1,049,980		
Other Assets	126,117	Operating Revenue	9,995,892		
Total Assets	2,935,882	Operating Expense	10,125,179		
Current Liabilities	1,302,573	Operating Margin	-129,287		
Long Term Liabilities	412,530	Other Income	4,231		
Total Equity	1,220,779	Other Expense	0		
Total Liab. and Equity	2,935,882	Net Profit or Loss	(125,056)		

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315349 INGLEMOOR CENTER				Proprietary - Other	
INGLEMOOR CENTER		12/31/2019 365 Days Settled			
ENGLEWOOD, NJ 07631				CR Beds 62	POS Beds 0
BERGEN		Key Performance Ind.			
BLUE CROSS (TENNESSEE)				Occupancy Rate	85.8%
Balance Sheet		Income Statement		Length of Stay	80.9
Current Assets	848,158	Total Charges	10,542,403	Average Wages	25.74
Fixed Assets	189,754	Contract Allowance	4,467,140	42.4%	Skilled Nursing 83.7%
Other Assets	1,550,470	Operating Revenue	6,075,263	57.6%	Ancillary Service 16.3%
Total Assets	<u>2,588,382</u>	Operating Expense	6,296,374	103.6%	Current Ratio 1.1
Current Liabilities	751,064	Operating Margin	-221,111	-3.6%	Days to Collect 50.0
Long Term Liabilities	1,654,249	Other Income	4,791	0.1%	Avg Payment Days 27.2
Total Equity	<u>183,069</u>	Other Expense	0	0.0%	Depreciation Rate 74.2%
Total Liab. and Equity	<u>2,588,382</u>	Net Profit or Loss	<u>(216,320)</u>	-3.6%	Return on Equity -118.2%
315322 INGLEMOOR REHABILITATION AND CARE CENTER OF LIVING				Proprietary - Partnership	
INGLEMOOR REHABILITATION AND CARE CENTER OF LIVING		12/31/2019 365 Days Settled			
LIVINGSTON, NJ 07039				CR Beds 138	POS Beds 0
ESSEX		Key Performance Ind.			
Novitas NJ				Occupancy Rate	79.3%
Balance Sheet		Income Statement		Length of Stay	68.2
Current Assets	2,782,683	Total Charges	18,874,731	Average Wages	24.32
Fixed Assets	2,629,650	Contract Allowance	1,432,026	7.6%	Skilled Nursing 79.3%
Other Assets	46,006	Operating Revenue	17,442,705	92.4%	Ancillary Service 20.7%
Total Assets	<u>5,458,339</u>	Operating Expense	15,944,679	91.4%	Current Ratio 2.0
Current Liabilities	1,388,262	Operating Margin	1,498,026	8.6%	Days to Collect 21.6
Long Term Liabilities	295,456	Other Income	273,552	1.6%	Avg Payment Days 23.7
Total Equity	<u>3,774,621</u>	Other Expense	0	0.0%	Depreciation Rate 15.8%
Total Liab. and Equity	<u>5,458,339</u>	Net Profit or Loss	<u>1,771,578</u>	10.2%	Return on Equity 46.9%

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315231 JEFFERSON HEALTH CARE CENTER		Nonprofit - Other	
JEFFERSON HEALTH CARE CENTER		12/31/2019 365 Days Settled	
SEWELL, NJ 08080		CR Beds 190 POS Beds 0	
GLOUCESTER		Key Performance Ind.	
Novitas NJ		Occupancy Rate 90.2%	
Balance Sheet		Income Statement	
Current Assets	8,648,905	Total Charges	69,208,499
Fixed Assets	28,264,796	Contract Allowance	45,348,870
Other Assets	473,290	Operating Revenue	23,859,629
Total Assets	<u>37,386,991</u>	Operating Expense	23,555,956
Current Liabilities	16,754,555	Operating Margin	303,673
Long Term Liabilities	0	Other Income	157,825
Total Equity	<u>20,632,436</u>	Other Expense	0
Total Liab. and Equity	<u>37,386,991</u>	Net Profit or Loss	<u>461,498</u>
		65.5%	Skilled Nursing 91.4%
		34.5%	Ancillary Service 8.6%
		98.7%	Current Ratio 0.5
		1.3%	Days to Collect 32.7
		0.7%	Avg Payment Days 42.2
		0.0%	Depreciation Rate 6.2%
		1.9%	Return on Equity 2.2%

315364 JERSEY SHORE CENTER		Proprietary - Other	
JERSEY SHORE CENTER		12/31/2019 365 Days Settled	
EATONTOWN, NJ 07724		CR Beds 158 POS Beds 0	
MONMOUTH		Key Performance Ind.	
BLUE CROSS (TENNESSEE)		Occupancy Rate 90.3%	
Balance Sheet		Income Statement	
Current Assets	1,833,977	Total Charges	28,763,344
Fixed Assets	503,255	Contract Allowance	12,992,055
Other Assets	14,690,585	Operating Revenue	15,771,289
Total Assets	<u>17,027,817</u>	Operating Expense	16,013,152
Current Liabilities	2,228,549	Operating Margin	-241,863
Long Term Liabilities	15,890,734	Other Income	19,050
Total Equity	<u>-1,091,466</u>	Other Expense	0
Total Liab. and Equity	<u>17,027,817</u>	Net Profit or Loss	<u>(222,813)</u>
		45.2%	Skilled Nursing 86.5%
		54.8%	Ancillary Service 13.5%
		101.5%	Current Ratio 0.8
		-1.5%	Days to Collect 40.7
		0.1%	Avg Payment Days 25.4
		0.0%	Depreciation Rate 229.1%
		-1.4%	Return on Equity 20.4%

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315473 JEWISH HOME AT ROCKLEIGH				Nonprofit - Other	
JEWISH HOME AT ROCKLEIGH		12/31/2019 365 Days Settled			
ROCKLEIGH, NJ 07647		CR Beds 180 POS Beds 0			
BERGEN		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		94.0%	
Balance Sheet		Income Statement		Length of Stay	
				66.9	
Current Assets	27,857,612	Total Charges	40,079,944	Average Wages	
Fixed Assets	37,530,093	Contract Allowance	9,448,030	22.78	
Other Assets	847,499	Operating Revenue	30,631,914	23.6%	
Total Assets	66,235,204	Operating Expense	29,501,844	76.4%	
Current Liabilities	4,146,433	Operating Margin	1,130,070	96.3%	
Long Term Liabilities	13,871,279	Other Income	9,111,898	3.7%	
Total Equity	48,217,492	Other Expense	0	29.7%	
Total Liab. and Equity	66,235,204	Net Profit or Loss	10,241,968	0.0%	
				33.4%	

315528 JEWISH HOME FOR REHABILITATION AND NURSING				Nonprofit - Church	
JEWISH HOME FOR REHABILITATION AND NURSING		12/31/2019 376 Days *Settled			
FREEHOLD, NJ 07728		CR Beds 150 POS Beds 0			
MONMOUTH		Key Performance Ind.			
Novitas NJ		Occupancy Rate		25.4%	
Balance Sheet		Income Statement		Length of Stay	
				73.6	
Current Assets	2,839,237	Total Charges	6,737,953	Average Wages	
Fixed Assets	310,648	Contract Allowance	813,669	26.31	
Other Assets	3,318,417	Operating Revenue	5,924,284	12.1%	
Total Assets	6,468,302	Operating Expense	9,803,628	87.9%	
Current Liabilities	12,898,279	Operating Margin	-3,879,344	165.5%	
Long Term Liabilities	0	Other Income	106,268	-65.5%	
Total Equity	-6,429,977	Other Expense	0	1.8%	
Total Liab. and Equity	6,468,302	Net Profit or Loss	(3,773,076)	0.0%	
				-63.7%	

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315101 JFK HARTWYCK AT CEDAR BROOK				Nonprofit - Other	
JFK HARTWYCK AT CEDAR BROOK		12/31/2019 365 Days Settled			
PLAINFIELD, NJ 07060		CR Beds 106 POS Beds 0			
UNION		Key Performance Ind.			
Novitas NJ		Occupancy Rate		93.2%	
Balance Sheet		Income Statement		Length of Stay 298.1	
Current Assets	843,989	Total Charges	14,920,654	Average Wages 24.19	
Fixed Assets	2,880,206	Contract Allowance	5,425,444	36.4%	Skilled Nursing 96.1%
Other Assets	0	Operating Revenue	9,495,210	63.6%	Ancillary Service 3.9%
Total Assets	<u>3,724,195</u>	Operating Expense	11,537,987	121.5%	Current Ratio 7.1
Current Liabilities	119,349	Operating Margin	-2,042,777	-21.5%	Days to Collect 30.7
Long Term Liabilities	762,056	Other Income	94,779	1.0%	Avg Payment Days 1.7
Total Equity	<u>2,842,790</u>	Other Expense	0	0.0%	Depreciation Rate 10.8%
Total Liab. and Equity	<u>3,724,195</u>	Net Profit or Loss	<u>(1,947,998)</u>	-20.5%	Return on Equity -68.5%
<hr/>					
315279 JFK HARTWYCK AT EDISON ESTATES				Nonprofit - Other	
JFK HARTWYCK AT EDISON ESTATES		12/31/2019 365 Days Settled			
EDISON, NJ 08817		CR Beds 280 POS Beds 0			
MIDDLESEX		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		74.1%	
Balance Sheet		Income Statement		Length of Stay 122.7	
Current Assets	2,251,705	Total Charges	29,688,368	Average Wages 24.45	
Fixed Assets	11,415,921	Contract Allowance	10,587,757	35.7%	Skilled Nursing 90.9%
Other Assets	3,962,137	Operating Revenue	19,100,611	64.3%	Ancillary Service 9.1%
Total Assets	<u>17,629,763</u>	Operating Expense	24,403,698	127.8%	Current Ratio 0.1
Current Liabilities	18,835,880	Operating Margin	-5,303,087	-27.8%	Days to Collect 40.2
Long Term Liabilities	3,102,176	Other Income	793,115	4.2%	Avg Payment Days 24.0
Total Equity	<u>-4,308,293</u>	Other Expense	0	0.0%	Depreciation Rate 13.4%
Total Liab. and Equity	<u>17,629,763</u>	Net Profit or Loss	<u>(4,509,972)</u>	-23.6%	Return on Equity 104.7%

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315392 JOB HAINES HOME FOR AGED PEOP				Nonprofit - Church	
JOB HAINES HOME FOR AGED PEOPL 12/31/2019 365 Days Settled					
BLOOMFIELD, NJ 07003				CR Beds 40 POS Beds 0	
ESSEX				Key Performance Ind.	
Novitas NJ				Occupancy Rate 90.8%	
Balance Sheet		Income Statement		Length of Stay 43.5	
Current Assets	39,284,794	Total Charges	11,421,235	Average Wages 27.53	
Fixed Assets	14,097,679	Contract Allowance	1,665,455	14.6%	Skilled Nursing 39.8%
Other Assets	7,147	Operating Revenue	9,755,780	85.4%	Ancillary Service 24.2%
Total Assets	<u>53,389,620</u>	Operating Expense	14,785,197	151.6%	Current Ratio 5.9
Current Liabilities	6,627,207	Operating Margin	-5,029,417	-51.6%	Days to Collect 22.9
Long Term Liabilities	3,025,545	Other Income	6,874,561	70.5%	Avg Payment Days 20.7
Total Equity	<u>43,736,868</u>	Other Expense	0	0.0%	Depreciation Rate 4.5%
Total Liab. and Equity	<u>53,389,620</u>	Net Profit or Loss	<u>1,845,144</u>	18.9%	Return on Equity 4.2%

315299 KING MANOR CARE AND REHABILITATION CENTER				Proprietary - Corporation	
KING MANOR CARE AND REHABILITATION CENTER 12/31/2019 365 Days Settled					
NEPTUNE, NJ 07753				CR Beds 120 POS Beds 0	
MONMOUTH				Key Performance Ind.	
BLUE CROSS (NEW JERSEY)				Occupancy Rate 90.2%	
Balance Sheet		Income Statement		Length of Stay 206.7	
Current Assets	3,167,881	Total Charges	11,700,511	Average Wages 20.57	
Fixed Assets	418,400	Contract Allowance	1,034,072	8.8%	Skilled Nursing 88.3%
Other Assets	3,917	Operating Revenue	10,666,439	91.2%	Ancillary Service 11.7%
Total Assets	<u>3,590,198</u>	Operating Expense	10,649,051	99.8%	Current Ratio 1.3
Current Liabilities	2,443,938	Operating Margin	17,388	0.2%	Days to Collect 59.7
Long Term Liabilities	0	Other Income	830	0.0%	Avg Payment Days 62.9
Total Equity	<u>1,146,260</u>	Other Expense	0	0.0%	Depreciation Rate 100.0%
Total Liab. and Equity	<u>3,590,198</u>	Net Profit or Loss	<u>(894,336)</u>	-8.4%	Return on Equity -78.0%

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315207 KRESSON VIEW CENTER				Proprietary - Other	
KRESSON VIEW CENTER		12/31/2019 365 Days Settled			
VOORHEES, NJ 08043		CR Beds 240 POS Beds 0			
CAMDEN		Key Performance Ind.			
BLUE CROSS (WESTERN PENNSYLVANIA),,		Occupancy Rate		86.8%	
Balance Sheet		Income Statement		Length of Stay	
				148.2	
Current Assets	3,262,220	Total Charges	37,123,767	Average Wages	24.69
Fixed Assets	1,296,443	Contract Allowance	18,060,032	48.6%	Skilled Nursing
Other Assets	10,280,303	Operating Revenue	19,063,735	51.4%	Ancillary Service
Total Assets	<u>14,838,966</u>	Operating Expense	19,968,980	104.7%	Current Ratio
Current Liabilities	2,641,340	Operating Margin	-905,245	-4.7%	Days to Collect
Long Term Liabilities	24,532,385	Other Income	50,022	0.3%	Avg Payment Days
Total Equity	<u>-12,334,759</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>14,838,966</u>	Net Profit or Loss	<u>(855,223)</u>	-4.5%	Return on Equity
					6.9%

315261 LAKELAND HEALTH CARE CENTER				Proprietary - Corporation	
LAKELAND HEALTH CARE CENTER		12/31/2019 365 Days Settled			
HASKELL, NJ 07420		CR Beds 195 POS Beds 0			
PASSAIC		Key Performance Ind.			
Novitas NJ		Occupancy Rate		73.1%	
Balance Sheet		Income Statement		Length of Stay	
				218.7	
Current Assets	2,523,180	Total Charges	15,871,784	Average Wages	16.03
Fixed Assets	1,266,046	Contract Allowance	1,418,969	8.9%	Skilled Nursing
Other Assets	17,572	Operating Revenue	14,452,815	91.1%	Ancillary Service
Total Assets	<u>3,806,798</u>	Operating Expense	15,485,461	107.1%	Current Ratio
Current Liabilities	3,535,131	Operating Margin	-1,032,646	-7.1%	Days to Collect
Long Term Liabilities	0	Other Income	468,087	3.2%	Avg Payment Days
Total Equity	<u>271,667</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>3,806,798</u>	Net Profit or Loss	<u>(564,559)</u>	-3.9%	Return on Equity
					-207.8%

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315110 LAKEVIEW REHABILITATION AND CARE CENTER				Proprietary - Corporation	
LAKEVIEW REHABILITATION AND CARE CENTER WAYNE, NJ 07470 PASSAIC Novitas NJ				12/31/2019 365 Days Settled CR Beds 120 POS Beds 0	
				Key Performance Ind.	
Balance Sheet		Income Statement		Occupancy Rate	75.2%
Current Assets	2,891,400	Total Charges	14,786,225	Length of Stay	82.4
Fixed Assets	1,989,240	Contract Allowance	1,513,729	Average Wages	23.26
Other Assets	90,289	Operating Revenue	13,272,496	10.2% Skilled Nursing	89.4%
Total Assets	4,970,929	Operating Expense	15,662,753	89.8% Ancillary Service	10.6%
Current Liabilities	8,678,545	Operating Margin	-2,390,257	118.0% Current Ratio	0.3
Long Term Liabilities	98,900	Other Income	10,536	-18.0% Days to Collect	49.4
Total Equity	-3,806,516	Other Expense	0	0.1% Avg Payment Days	96.2
Total Liab. and Equity	4,970,929	Net Profit or Loss	(2,379,721)	0.0% Depreciation Rate	74.9%
				Return on Equity	62.5%
315437 LAUREL BAY HEALTH & REHABILITATION CENTER				Proprietary - Corporation	
LAUREL BAY HEALTH & REHABILITATION CENTER KEANSBURG, NJ 07734 MONMOUTH WISCONSIN PHYSICIANS SERVICE				12/31/2019 365 Days Settled CR Beds 118 POS Beds 0	
				Key Performance Ind.	
Balance Sheet		Income Statement		Occupancy Rate	87.3%
Current Assets	2,018,029	Total Charges	10,799,375	Length of Stay	132.9
Fixed Assets	583,798	Contract Allowance	1,066,956	Average Wages	19.96
Other Assets	4,526,701	Operating Revenue	9,732,419	9.9% Skilled Nursing	89.1%
Total Assets	7,128,528	Operating Expense	9,850,919	90.1% Ancillary Service	10.9%
Current Liabilities	6,071,790	Operating Margin	-118,500	101.2% Current Ratio	0.3
Long Term Liabilities	1,969,574	Other Income	36,806	-1.2% Days to Collect	52.7
Total Equity	-912,836	Other Expense	0	0.4% Avg Payment Days	213.7
Total Liab. and Equity	7,128,528	Net Profit or Loss	(81,694)	0.0% Depreciation Rate	62.6%
				Return on Equity	8.9%

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315524 LAUREL BROOK REHABILITATION AND HEALTHCARE CENTER				Proprietary - Corporation	
LAUREL BROOK REHABILITATION AND HEALTHCARE CENTER		12/31/2019 365 Days Settled			
MOUNT LAUREL, NJ 08054				CR Beds 220 POS Beds 0	
BURLINGTON				Key Performance Ind.	
Novitas NJ				Occupancy Rate	70.4%
Balance Sheet		Income Statement		Length of Stay	93.0
Current Assets	4,497,383	Total Charges	22,030,901	Average Wages	22.90
Fixed Assets	139,583	Contract Allowance	3,167,201	14.4% Skilled Nursing	81.7%
Other Assets	-102,413	Operating Revenue	18,863,700	85.6% Ancillary Service	18.3%
Total Assets	<u>4,534,553</u>	Operating Expense	17,163,815	91.0% Current Ratio	1.0
Current Liabilities	4,479,661	Operating Margin	1,699,885	9.0% Days to Collect	50.1
Long Term Liabilities	0	Other Income	480,893	2.5% Avg Payment Days	27.6
Total Equity	54,892	Other Expense	0	0.0% Depreciation Rate	1,489.7%
Total Liab. and Equity	<u>4,534,553</u>	Net Profit or Loss	<u>2,180,778</u>	11.6% Return on Equity	3,972.9%

315008 LAUREL MANOR HEALTHCARE AND REHABILITATION CENTER				Proprietary - Corporation	
LAUREL MANOR HEALTHCARE AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
STRATFORD, NJ 08084				CR Beds 104 POS Beds 0	
CAMDEN				Key Performance Ind.	
Novitas NJ				Occupancy Rate	88.7%
Balance Sheet		Income Statement		Length of Stay	120.6
Current Assets	1,918,350	Total Charges	11,562,118	Average Wages	21.62
Fixed Assets	1,768,661	Contract Allowance	1,574,788	13.6% Skilled Nursing	82.8%
Other Assets	73,038	Operating Revenue	9,987,330	86.4% Ancillary Service	17.2%
Total Assets	<u>3,760,049</u>	Operating Expense	9,858,744	98.7% Current Ratio	0.9
Current Liabilities	2,200,838	Operating Margin	128,586	1.3% Days to Collect	62.8
Long Term Liabilities	0	Other Income	7,285	0.1% Avg Payment Days	56.2
Total Equity	1,559,211	Other Expense	0	0.0% Depreciation Rate	30.7%
Total Liab. and Equity	<u>3,760,049</u>	Net Profit or Loss	<u>135,871</u>	1.4% Return on Equity	8.7%

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315190 LEISURE CHATEAU REHABILITATION				Proprietary - Corporation	
LEISURE CHATEAU REHABILITATION		12/31/2019 365 Days Settled			
LAKEWOOD, NJ 08701		CR Beds 242 POS Beds 0			
OCEAN		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		77.7%	
Balance Sheet		Income Statement		Length of Stay	
				133.9	
Current Assets	4,654,761	Total Charges	25,303,764	Average Wages	
Fixed Assets	1,193,729	Contract Allowance	2,617,748	21.39	
Other Assets	305	Operating Revenue	22,686,016	10.3%	
Total Assets	5,848,795	Operating Expense	21,516,496	89.7%	
Current Liabilities	142,457	Operating Margin	1,169,520	94.8%	
Long Term Liabilities	0	Other Income	6,889	5.2%	
Total Equity	5,706,338	Other Expense	0	0.0%	
Total Liab. and Equity	5,848,795	Net Profit or Loss	1,176,409	0.0%	

315256 LEISURE PARK HEALTH CENTER				Proprietary - Corporation	
LEISURE PARK HEALTH CENTER		12/31/2019 365 Days Settled			
LAKEWOOD, NJ 08701		CR Beds 416 POS Beds 0			
OCEAN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		86.1%	
Balance Sheet		Income Statement		Length of Stay	
				389.2	
Current Assets	426,392	Total Charges	22,355,695	Average Wages	
Fixed Assets	190,529	Contract Allowance	2,483,967	18.37	
Other Assets	0	Operating Revenue	19,871,728	11.1%	
Total Assets	616,921	Operating Expense	20,015,245	88.9%	
Current Liabilities	5,028,237	Operating Margin	-143,517	100.7%	
Long Term Liabilities	0	Other Income	869,477	-0.7%	
Total Equity	-4,411,316	Other Expense	0	4.4%	
Total Liab. and Equity	616,921	Net Profit or Loss	725,971	0.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

315249 LINCOLN PARK CARE CENTER				Proprietary - Corporation	
LINCOLN PARK CARE CENTER		12/31/2019 365 Days Settled			
LINCOLN PARK, NJ 07035		CR Beds 547 POS Beds 0			
MORRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		90.5%	
Balance Sheet		Income Statement		Length of Stay	
				134.8	
Current Assets	15,171,928	Total Charges	50,033,801	Average Wages	
				23.51	
Fixed Assets	739,915	Contract Allowance	2,081,318	4.2% Skilled Nursing	
				88.6%	
Other Assets	1,675,803	Operating Revenue	47,952,483	95.8% Ancillary Service	
				11.4%	
Total Assets	17,587,646	Operating Expense	42,455,804	88.5% Current Ratio	
				2.6	
Current Liabilities	5,910,294	Operating Margin	5,496,679	11.5% Days to Collect	
				109.8	
Long Term Liabilities	-64,210	Other Income	132,932	0.3% Avg Payment Days	
				47.6	
Total Equity	11,741,562	Other Expense	0	0.0% Depreciation Rate	
				148.7%	
Total Liab. and Equity	17,587,646	Net Profit or Loss	5,629,611	11.7% Return on Equity	
				47.9%	

315042 LINCOLN PARK RENAISSANCE REHAB & NURSING				Proprietary - Corporation	
LINCOLN PARK RENAISSANCE REHAB & NURSING		12/31/2019 365 Days Settled			
LINCOLN PARK, NJ 07035		CR Beds 189 POS Beds 0			
MORRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		86.5%	
Balance Sheet		Income Statement		Length of Stay	
				67.3	
Current Assets	10,090,559	Total Charges	28,593,962	Average Wages	
				22.95	
Fixed Assets	1,568,154	Contract Allowance	4,093,601	14.3% Skilled Nursing	
				84.6%	
Other Assets	11,561	Operating Revenue	24,500,361	85.7% Ancillary Service	
				15.4%	
Total Assets	11,670,274	Operating Expense	18,764,117	76.6% Current Ratio	
				3.7	
Current Liabilities	2,704,190	Operating Margin	5,736,244	23.4% Days to Collect	
				124.0	
Long Term Liabilities	-141,935	Other Income	4,269	0.0% Avg Payment Days	
				50.2	
Total Equity	9,108,019	Other Expense	0	0.0% Depreciation Rate	
				61.7%	
Total Liab. and Equity	11,670,274	Net Profit or Loss	5,740,513	23.4% Return on Equity	
				63.0%	

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315233 LINCOLN SPECIALTY CARE CENTER		Proprietary - Corporation	
LINCOLN SPECIALTY CARE CENTER		12/31/2019 365 Days Settled	
VINELAND, NJ 08360		CR Beds 180 POS Beds 0	
CUMBERLAND		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	96.2%
		Length of Stay	122.7
		Average Wages	15.02
		12.6% Skilled Nursing	86.4%
		87.4% Ancillary Service	13.6%
		92.6% Current Ratio	0.8
		7.4% Days to Collect	30.6
		1.3% Avg Payment Days	94.5
		0.0% Depreciation Rate	37.6%
		8.6% Return on Equity	117.3%

Balance Sheet		Income Statement	
Current Assets	3,571,828	Total Charges	20,690,762
Fixed Assets	2,051,970	Contract Allowance	2,598,859
Other Assets	2,215	Operating Revenue	18,091,903
Total Assets	5,626,013	Operating Expense	16,757,249
Current Liabilities	4,293,563	Operating Margin	1,334,654
Long Term Liabilities	0	Other Income	228,290
Total Equity	1,332,450	Other Expense	0
Total Liab. and Equity	5,626,013	Net Profit or Loss	1,562,944

315499 LIONS GATE		Nonprofit - Other	
LIONS GATE		12/31/2019 365 Days Settled	
VOORHEES, NJ 08043		CR Beds 110 POS Beds 0	
CAMDEN		Key Performance Ind.	
BLUE CROSS (TENNESSEE)		Occupancy Rate	89.1%
		Length of Stay	50.0
		Average Wages	25.98
		21.8% Skilled Nursing	55.1%
		78.2% Ancillary Service	6.9%
		110.9% Current Ratio	1.9
		-10.9% Days to Collect	23.0
		9.4% Avg Payment Days	54.4
		0.0% Depreciation Rate	6.4%
		-1.5% Return on Equity	8.5%

Balance Sheet		Income Statement	
Current Assets	17,618,708	Total Charges	34,920,005
Fixed Assets	69,622,071	Contract Allowance	7,628,722
Other Assets	14,491,599	Operating Revenue	27,291,283
Total Assets	101,732,378	Operating Expense	30,256,362
Current Liabilities	9,358,510	Operating Margin	-2,965,079
Long Term Liabilities	97,179,219	Other Income	2,556,017
Total Equity	-4,805,351	Other Expense	0
Total Liab. and Equity	101,732,378	Net Profit or Loss	(409,062)

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315467 LITTLE BROOK NURSING AND CONVALESCENT HOME		Proprietary - Corporation	
LITTLE BROOK NURSING AND CONVALESCENT HOME		12/31/2019 365 Days Settled	
CALIFON, NJ 07830		CR Beds 36 POS Beds 0	
HUNTERDON		Key Performance Ind.	
Novitas NJ		Occupancy Rate	71.7%
Balance Sheet		Income Statement	
Current Assets	-53,645	Total Charges	3,319,404
Fixed Assets	817,080	Contract Allowance	659,344
Other Assets	34,148	Operating Revenue	2,660,060
Total Assets	797,583	Operating Expense	2,956,072
Current Liabilities	218,376	Operating Margin	-296,012
Long Term Liabilities	0	Other Income	18,571
Total Equity	579,207	Other Expense	0
Total Liab. and Equity	797,583	Net Profit or Loss	(277,441)
		19.9%	80.1%
		111.1%	-11.1%
		0.7%	0.0%
		-10.4%	
			Length of Stay 553.9
			Average Wages 23.20
			Skilled Nursing 99.2%
			Ancillary Service 0.8%
			Current Ratio (0.2)
			Days to Collect 72.3
			Avg Payment Days 27.1
			Depreciation Rate 31.2%
			Return on Equity -47.9%

315142 LLANFAIR HOUSE CARE & REHABILITATION CENTER		Proprietary - Partnership	
LLANFAIR HOUSE CARE & REHABILITATION CENTER		12/31/2019 365 Days Settled	
WAYNE, NJ 07470		CR Beds 180 POS Beds 0	
PASSAIC		Key Performance Ind.	
Novitas NJ		Occupancy Rate	88.9%
Balance Sheet		Income Statement	
Current Assets	2,404,357	Total Charges	24,882,576
Fixed Assets	717,858	Contract Allowance	8,805,582
Other Assets	-17,843	Operating Revenue	16,076,994
Total Assets	3,104,372	Operating Expense	15,900,182
Current Liabilities	2,432,966	Operating Margin	176,812
Long Term Liabilities	0	Other Income	2,255
Total Equity	671,406	Other Expense	0
Total Liab. and Equity	3,104,372	Net Profit or Loss	179,067
		35.4%	64.6%
		98.9%	1.1%
		0.0%	0.0%
		1.1%	
			Length of Stay 194.1
			Average Wages 24.44
			Skilled Nursing 90.5%
			Ancillary Service 9.5%
			Current Ratio 1.0
			Days to Collect 46.2
			Avg Payment Days 60.5
			Depreciation Rate 57.6%
			Return on Equity 26.7%

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315202 LOPATCONG CENTER				Proprietary - Other	
LOPATCONG CENTER		12/31/2019 365 Days Settled			
PHILLIPSBURG, NJ 08865				CR Beds 153 POS Beds 0	
WARREN				Key Performance Ind.	
Novitas NJ				Occupancy Rate 89.5%	
Balance Sheet		Income Statement		Length of Stay 139.3	
Current Assets	2,223,512	Total Charges	27,888,879	Average Wages 23.98	
Fixed Assets	605,966	Contract Allowance	14,136,152	50.7%	Skilled Nursing 87.6%
Other Assets	9,042,801	Operating Revenue	13,752,727	49.3%	Ancillary Service 12.4%
Total Assets	<u>11,872,279</u>	Operating Expense	13,556,251	98.6%	Current Ratio 0.9
Current Liabilities	2,350,924	Operating Margin	196,476	1.4%	Days to Collect 41.8
Long Term Liabilities	5,882,060	Other Income	25,395	0.2%	Avg Payment Days 31.4
Total Equity	<u>3,639,295</u>	Other Expense	0	0.0%	Depreciation Rate 113.5%
Total Liab. and Equity	<u>11,872,279</u>	Net Profit or Loss	<u>221,871</u>	1.6%	Return on Equity 6.1%
315457 LUTHERAN SOCIAL MINISTRIES CRA				Nonprofit - Church	
LUTHERAN SOCIAL MINISTRIES CRA		12/31/2019 365 Days Settled			
WEST CALDWELL, NJ 07006				CR Beds 56 POS Beds 0	
ESSEX				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate 66.8%	
Balance Sheet		Income Statement		Length of Stay 45.9	
Current Assets	11,248,698	Total Charges	32,171,475	Average Wages 27.33	
Fixed Assets	73,515,184	Contract Allowance	2,632,017	8.2%	Skilled Nursing 18.5%
Other Assets	40,213,324	Operating Revenue	29,539,458	91.8%	Ancillary Service 12.4%
Total Assets	<u>124,977,206</u>	Operating Expense	30,768,497	104.2%	Current Ratio 1.6
Current Liabilities	7,020,194	Operating Margin	-1,229,039	-4.2%	Days to Collect 55.1
Long Term Liabilities	118,568,582	Other Income	7,709,847	26.1%	Avg Payment Days 72.9
Total Equity	<u>-611,570</u>	Other Expense	0	0.0%	Depreciation Rate 6.6%
Total Liab. and Equity	<u>124,977,206</u>	Net Profit or Loss	<u>6,451,100</u>	21.8%	Return on Equity - 1,054.8%

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315015 MADISON CENTER				Proprietary - Other	
MADISON CENTER		12/31/2019 365 Days Settled			
MATAWAN, NJ 07747		CR Beds 183 POS Beds 0			
MONMOUTH		Key Performance Ind.			
Novitas NJ		Occupancy Rate		68.5%	
Balance Sheet		Income Statement		Length of Stay	
				127.5	
Current Assets	1,651,857	Total Charges	24,766,129	Average Wages	
Fixed Assets	1,212,252	Contract Allowance	11,980,486	24.59	
Other Assets	29,924	Operating Revenue	12,785,643	48.4%	
Total Assets	2,894,033	Operating Expense	13,523,995	51.6%	
Current Liabilities	1,472,657	Operating Margin	-738,352	105.8%	
Long Term Liabilities	4,045,564	Other Income	108,525	-5.8%	
Total Equity	-2,624,188	Other Expense	0	0.8%	
Total Liab. and Equity	2,894,033	Net Profit or Loss	(629,827)	0.0%	
				Depreciation Rate	
				66.3%	
				Return on Equity	
				24.0%	
<hr/>					
315205 MAJESTIC CENTER FOR REHAB & SUB-ACUTE CARE				Proprietary - Corporation	
MAJESTIC CENTER FOR REHAB & SUB-ACUTE CARE		12/31/2019 365 Days Settled			
CAMDEN, NJ 08103		CR Beds 120 POS Beds 0			
CAMDEN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		61.3%	
Balance Sheet		Income Statement		Length of Stay	
				66.5	
Current Assets	1,578,569	Total Charges	9,607,445	Average Wages	
Fixed Assets	387,275	Contract Allowance	1,393,169	18.88	
Other Assets	0	Operating Revenue	8,214,276	14.5%	
Total Assets	1,965,844	Operating Expense	9,265,784	85.5%	
Current Liabilities	2,570,795	Operating Margin	-1,051,508	112.8%	
Long Term Liabilities	0	Other Income	2,012	-12.8%	
Total Equity	-604,951	Other Expense	0	0.0%	
Total Liab. and Equity	1,965,844	Net Profit or Loss	(1,049,496)	0.0%	
				Depreciation Rate	
				83.7%	
				Return on Equity	
				173.5%	

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315206 MANAHAWKIN CONV CTR		Proprietary - Corporation	
MANAHAWKIN CONV CTR		12/31/2019 365 Days Settled	
MANAHAWKIN, NJ 08050		CR Beds 105 POS Beds 0	
OCEAN		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	84.9%
Balance Sheet		Income Statement	
Current Assets	4,548,934	Total Charges	8,474,433
Fixed Assets	494,188	Contract Allowance	774,128
Other Assets	0	Operating Revenue	7,700,305
Total Assets	5,043,122	Operating Expense	7,504,994
Current Liabilities	7,737,474	Operating Margin	195,311
Long Term Liabilities	11,536	Other Income	8,442
Total Equity	-2,705,888	Other Expense	0
Total Liab. and Equity	5,043,122	Net Profit or Loss	203,749
		9.1%	Skilled Nursing 94.0%
		90.9%	Ancillary Service 6.0%
		97.5%	Current Ratio 0.6
		2.5%	Days to Collect 230.6
		0.1%	Avg Payment Days 205.3
		0.0%	Depreciation Rate 105.2%
		2.6%	Return on Equity -7.5%

315465 MANHATTANVIEW NURSING HOME		Proprietary - Other	
MANHATTANVIEW NURSING HOME		12/31/2019 365 Days Settled	
UNION CITY, NJ 07087		CR Beds 127 POS Beds 0	
HUDSON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	96.0%
Balance Sheet		Income Statement	
Current Assets	812,574	Total Charges	13,188,057
Fixed Assets	244,094	Contract Allowance	831,485
Other Assets	0	Operating Revenue	12,356,572
Total Assets	1,056,668	Operating Expense	11,298,308
Current Liabilities	7,277,773	Operating Margin	1,058,264
Long Term Liabilities	619,302	Other Income	6,776
Total Equity	-6,840,407	Other Expense	0
Total Liab. and Equity	1,056,668	Net Profit or Loss	1,065,040
		6.3%	Skilled Nursing 90.7%
		93.7%	Ancillary Service 9.3%
		91.4%	Current Ratio 0.1
		8.6%	Days to Collect 38.2
		0.1%	Avg Payment Days 213.0
		0.0%	Depreciation Rate 286.1%
		8.6%	Return on Equity -15.6%

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315259 MANOR CARE MOUNTAINSIDE				Nonprofit - Other	
MANOR CARE MOUNTAINSIDE		12/31/2019 365 Days Settled			
MOUNTAINSIDE, NJ 07092				CR Beds 151 POS Beds 0	
UNION				Key Performance Ind.	
HIGHMARK MEDICARE SERVICES				Occupancy Rate	84.1%
				Length of Stay	87.8
				Average Wages	24.91
				21.0% Skilled Nursing	80.1%
				79.0% Ancillary Service	19.9%
				99.7% Current Ratio	2.2
				0.3% Days to Collect	50.8
				0.0% Avg Payment Days	14.4
				0.0% Depreciation Rate	33.3%
				0.3% Return on Equity	3.0%
Balance Sheet		Income Statement			
Current Assets	1,844,916	Total Charges	16,745,750		
Fixed Assets	407,190	Contract Allowance	3,512,212		
Other Assets	3,506	Operating Revenue	13,233,538		
Total Assets	2,255,612	Operating Expense	13,192,347		
Current Liabilities	852,686	Operating Margin	41,191		
Long Term Liabilities	0	Other Income	5,959		
Total Equity	1,402,926	Other Expense	0		
Total Liab. and Equity	2,255,612	Net Profit or Loss	42,108		

315153 MANOR, THE				Nonprofit - Other	
MANOR, THE		12/31/2019 365 Days Settled			
FREEHOLD, NJ 07728				CR Beds 123 POS Beds 0	
MONMOUTH				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate	75.9%
				Length of Stay	48.7
				Average Wages	25.24
				0.0% Skilled Nursing	97.5%
				100.0% Ancillary Service	0.0%
				101.0% Current Ratio	7.0
				-1.0% Days to Collect	34.2
				9.2% Avg Payment Days	35.6
				0.0% Depreciation Rate	16.1%
				8.2% Return on Equity	8.0%
Balance Sheet		Income Statement			
Current Assets	12,610,000	Total Charges	13,676,000		
Fixed Assets	3,080,000	Contract Allowance	0		
Other Assets	87,000	Operating Revenue	13,676,000		
Total Assets	15,777,000	Operating Expense	13,817,000		
Current Liabilities	1,791,000	Operating Margin	-141,000		
Long Term Liabilities	0	Other Income	1,264,000		
Total Equity	13,986,000	Other Expense	0		
Total Liab. and Equity	15,777,000	Net Profit or Loss	1,123,000		

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315506 MANORCARE HEALTH SERVICES-WASHINGTON TOWNSHIP				Nonprofit - Other	
MANORCARE HEALTH SERVICES-WASHINGTON TOWNSHIP		12/31/2019 365 Days Settled			
SEWELL, NJ 08080		CR Beds 120 POS Beds 0			
GLOUCESTER		Key Performance Ind.			
Novitas NJ				Occupancy Rate	89.6%
Balance Sheet		Income Statement		Length of Stay	37.1
Current Assets	1,515,390	Total Charges	21,148,156	Average Wages	26.43
Fixed Assets	444,738	Contract Allowance	7,038,149	33.3% Skilled Nursing	67.4%
Other Assets	-3,948	Operating Revenue	14,110,007	66.7% Ancillary Service	32.6%
Total Assets	<u>1,956,180</u>	Operating Expense	15,343,219	108.7% Current Ratio	1.6
Current Liabilities	938,047	Operating Margin	-1,233,212	-8.7% Days to Collect	40.2
Long Term Liabilities	0	Other Income	16,609	0.1% Avg Payment Days	13.0
Total Equity	<u>1,018,133</u>	Other Expense	0	0.0% Depreciation Rate	35.0%
Total Liab. and Equity	<u>1,956,180</u>	Net Profit or Loss	<u>(1,224,645)</u>	-8.7% Return on Equity	-120.3%
<hr/>					
315246 MANORCARE HEALTH SERVICES-WEST DEPTFORD				Nonprofit - Other	
MANORCARE HEALTH SERVICES-WEST DEPTFORD		12/31/2019 365 Days Settled			
WEST DEPTFORD, NJ 08066		CR Beds 156 POS Beds 0			
GLOUCESTER		Key Performance Ind.			
HIGHMARK MEDICARE SERVICES				Occupancy Rate	80.5%
Balance Sheet		Income Statement		Length of Stay	48.3
Current Assets	1,540,799	Total Charges	20,431,542	Average Wages	25.32
Fixed Assets	327,220	Contract Allowance	5,957,198	29.2% Skilled Nursing	72.7%
Other Assets	-3,980	Operating Revenue	14,474,344	70.8% Ancillary Service	27.3%
Total Assets	<u>1,864,039</u>	Operating Expense	14,205,602	98.1% Current Ratio	1.8
Current Liabilities	853,299	Operating Margin	268,742	1.9% Days to Collect	38.7
Long Term Liabilities	0	Other Income	17,757	0.1% Avg Payment Days	14.7
Total Equity	<u>1,010,740</u>	Other Expense	0	0.0% Depreciation Rate	61.8%
Total Liab. and Equity	<u>1,864,039</u>	Net Profit or Loss	<u>273,247</u>	1.9% Return on Equity	27.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

315500 MANORCARE HEALTH SERVICES - VOORHEES				Nonprofit - Other	
MANORCARE HEALTH SERVICES - VOORHEES		12/31/2019 365 Days Settled			
VOORHEES, NJ 08043				CR Beds 120 POS Beds 0	
CAMDEN				Key Performance Ind.	
HIGHMARK MEDICARE SERVICES				Occupancy Rate 87.7%	
Balance Sheet		Income Statement		Length of Stay 51.8	
Current Assets	1,314,803	Total Charges	16,021,439	Average Wages 23.90	
Fixed Assets	246,088	Contract Allowance	4,527,654	28.3% Skilled Nursing 73.8%	
Other Assets	-14,343	Operating Revenue	11,493,785	71.7% Ancillary Service 26.2%	
Total Assets	1,546,548	Operating Expense	11,470,363	99.8% Current Ratio 2.2	
Current Liabilities	599,042	Operating Margin	23,422	0.2% Days to Collect 41.7	
Long Term Liabilities	0	Other Income	14,352	0.1% Avg Payment Days 12.0	
Total Equity	947,506	Other Expense	0	0.0% Depreciation Rate 121.8%	
Total Liab. and Equity	1,546,548	Net Profit or Loss	20,800	0.2% Return on Equity 2.2%	

315328 MAPLE GLEN CENTER				Proprietary - Other	
MAPLE GLEN CENTER		12/31/2019 365 Days Settled			
FAIRLAWN, NJ 07410				CR Beds 161 POS Beds 0	
BERGEN				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate 83.6%	
Balance Sheet		Income Statement		Length of Stay 142.0	
Current Assets	1,664,407	Total Charges	23,609,031	Average Wages 24.94	
Fixed Assets	1,401,162	Contract Allowance	10,136,084	42.9% Skilled Nursing 86.6%	
Other Assets	-174,780	Operating Revenue	13,472,947	57.1% Ancillary Service 13.4%	
Total Assets	2,890,789	Operating Expense	14,384,763	106.8% Current Ratio 0.9	
Current Liabilities	1,898,669	Operating Margin	-911,816	-6.8% Days to Collect 43.9	
Long Term Liabilities	11,754,169	Other Income	14,605	0.1% Avg Payment Days 27.8	
Total Equity	-10,762,049	Other Expense	0	0.0% Depreciation Rate 91.8%	
Total Liab. and Equity	2,890,789	Net Profit or Loss	(897,211)	-6.7% Return on Equity 8.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

315330 MARCELLA CENTER				Proprietary - Other	
MARCELLA CENTER		12/31/2019 365 Days Settled			
BURLINGTON, NJ 08016		CR Beds 150 POS Beds 0			
BURLINGTON		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		95.0%	
Balance Sheet		Income Statement		Length of Stay	
				214.8	
Current Assets	1,730,861	Total Charges	27,977,448	Average Wages	
Fixed Assets	664,165	Contract Allowance	14,898,610	22.96	
Other Assets	917,448	Operating Revenue	13,078,838	53.3%	
Total Assets	3,312,474	Operating Expense	13,397,011	46.7%	
Current Liabilities	1,568,873	Operating Margin	-318,173	102.4%	
Long Term Liabilities	2,465,497	Other Income	87,269	-2.4%	
Total Equity	-721,896	Other Expense	0	0.7%	
Total Liab. and Equity	3,312,474	Net Profit or Loss	(230,904)	0.0%	
				Depreciation Rate	
				64.2%	
				Return on Equity	
				32.0%	
315166 MASONIC VILLAGE AT BURLINGTON				Nonprofit - Other	
MASONIC VILLAGE AT BURLINGTON		12/31/2019 365 Days Settled			
BURLINGTON, NJ 08016		CR Beds 339 POS Beds 0			
BURLINGTON		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		59.9%	
Balance Sheet		Income Statement		Length of Stay	
				119.8	
Current Assets	7,455,393	Total Charges	36,537,562	Average Wages	
Fixed Assets	108,645,793	Contract Allowance	8,411,364	22.07	
Other Assets	63,203,955	Operating Revenue	28,126,198	23.0%	
Total Assets	179,305,141	Operating Expense	44,304,029	77.0%	
Current Liabilities	9,131,463	Operating Margin	-16,177,831	157.5%	
Long Term Liabilities	98,427,583	Other Income	8,825,451	-57.5%	
Total Equity	71,746,095	Other Expense	0	31.4%	
Total Liab. and Equity	179,305,141	Net Profit or Loss	(7,887,130)	0.0%	
				Depreciation Rate	
				5.8%	
				Return on Equity	
				-11.0%	

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315386 MAYWOOD CENTER FOR HEALTH AND REHABILITATION				Proprietary - Corporation	
MAYWOOD CENTER FOR HEALTH AND REHABILITATION		12/31/2019 365 Days Settled			
MAYWOOD, NJ 07607		CR Beds 120 POS Beds 0			
BERGEN		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		90.4%	
		Length of Stay		86.1	
		Average Wages		23.14	
		Skilled Nursing		89.6%	
		Ancillary Service		10.4%	
		Current Ratio		1.5	
		Days to Collect		68.7	
		Avg Payment Days		26.0	
		Depreciation Rate		108.7%	
		Return on Equity		39.4%	
Balance Sheet		Income Statement			
Current Assets	2,809,118	Total Charges	19,463,886		
Fixed Assets	384,009	Contract Allowance	6,659,896	34.2%	
Other Assets	0	Operating Revenue	12,803,990	65.8%	
Total Assets	3,193,127	Operating Expense	12,295,428	96.0%	
Current Liabilities	1,821,300	Operating Margin	508,562	4.0%	
Long Term Liabilities	64,812	Other Income	6,123	0.0%	
Total Equity	1,307,015	Other Expense	0	0.0%	
Total Liab. and Equity	3,193,127	Net Profit or Loss	514,685	4.0%	
<hr/>					
315337 MCAULEY HALL HEALTH CARE CENTE				Nonprofit - Church	
MCAULEY HALL HEALTH CARE CENTE		12/31/2019 365 Days Settled			
WATCHUNG, NJ 07069		CR Beds 74 POS Beds 0			
SOMERSET		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		98.1%	
		Length of Stay		519.5	
		Average Wages		23.65	
		Skilled Nursing		92.4%	
		Ancillary Service		7.6%	
		Current Ratio		7.9	
		Days to Collect		82.7	
		Avg Payment Days		14.8	
		Depreciation Rate		12.4%	
		Return on Equity		0.3%	
Balance Sheet		Income Statement			
Current Assets	4,593,088	Total Charges	10,332,937		
Fixed Assets	701,670	Contract Allowance	3,231,332	31.3%	
Other Assets	0	Operating Revenue	7,101,605	68.7%	
Total Assets	5,294,758	Operating Expense	7,345,149	103.4%	
Current Liabilities	584,271	Operating Margin	-243,544	-3.4%	
Long Term Liabilities	192,872	Other Income	259,219	3.7%	
Total Equity	4,517,616	Other Expense	0	0.0%	
Total Liab. and Equity	5,294,759	Net Profit or Loss	15,675	0.2%	

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315022 MEADOW LAKES				Nonprofit - Other	
MEADOW LAKES		12/31/2019 365 Days Settled			
EAST WINDSOR, NJ 08520				CR Beds 60	POS Beds 0
MERCER		Key Performance Ind.			
BLUE CROSS (TENNESSEE)				Occupancy Rate	80.7%
Balance Sheet		Income Statement		Length of Stay	86.6
Current Assets	1,611,022	Total Charges	27,181,544	Average Wages	20.78
Fixed Assets	47,971,571	Contract Allowance	2,309,339	8.5%	Skilled Nursing 26.6%
Other Assets	4,097,759	Operating Revenue	24,872,205	91.5%	Ancillary Service 5.4%
Total Assets	53,680,352	Operating Expense	27,295,236	109.7%	Current Ratio 0.4
Current Liabilities	4,302,708	Operating Margin	-2,423,031	-9.7%	Days to Collect 10.6
Long Term Liabilities	70,190,579	Other Income	1,154,212	4.6%	Avg Payment Days 23.6
Total Equity	-20,812,935	Other Expense	0	0.0%	Depreciation Rate 5.2%
Total Liab. and Equity	53,680,352	Net Profit or Loss	(1,929,207)	-7.8%	Return on Equity 9.3%
315358 MEADOWVIEW NURSING AND REHABILITATION CENTER				Government - County	
MEADOWVIEW NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
NORTHFIELD, NJ 08225				CR Beds 180	POS Beds 0
ATLANTIC		Key Performance Ind.			
BLUE CROSS (TENNESSEE)				Occupancy Rate	80.7%
Balance Sheet		Income Statement		Length of Stay	101.4
Current Assets	0	Total Charges	14,547,997	Average Wages	24.03
Fixed Assets	0	Contract Allowance	998,370	6.9%	Skilled Nursing 93.1%
Other Assets	0	Operating Revenue	13,549,627	93.1%	Ancillary Service 6.9%
Total Assets	0	Operating Expense	20,183,980	149.0%	Current Ratio
Current Liabilities	0	Operating Margin	-6,634,353	-49.0%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	0	Net Profit or Loss	(6,634,353)	-49.0%	Return on Equity 0.0%

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315176 MEDFORD CARE CENTER				Proprietary - Corporation	
MEDFORD CARE CENTER		12/31/2019 365 Days Settled			
MEDFORD, NJ 08055				CR Beds 180 POS Beds 0	
BURLINGTON				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate	54.8%
Balance Sheet		Income Statement		Length of Stay	64.2
Current Assets	1,894,770	Total Charges	12,990,856	Average Wages	21.65
Fixed Assets	947,075	Contract Allowance	3,699,563	28.5% Skilled Nursing	87.8%
Other Assets	0	Operating Revenue	9,291,293	71.5% Ancillary Service	12.2%
Total Assets	<u>2,841,845</u>	Operating Expense	10,468,382	112.7% Current Ratio	0.8
Current Liabilities	2,325,761	Operating Margin	-1,177,089	-12.7% Days to Collect	58.0
Long Term Liabilities	11,395,808	Other Income	244,449	2.6% Avg Payment Days	72.6
Total Equity	-10,879,724	Other Expense	0	0.0% Depreciation Rate	11.5%
Total Liab. and Equity	<u>2,841,845</u>	Net Profit or Loss	<u>(932,640)</u>	-10.0% Return on Equity	8.6%
315144 MEDFORD LEAS				Nonprofit - Other	
MEDFORD LEAS		3/31/2019 365 Days Settled			
MEDFORD, NJ 08055				CR Beds 150 POS Beds 0	
BURLINGTON				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate	83.2%
Balance Sheet		Income Statement		Length of Stay	158.7
Current Assets	4,071,100	Total Charges	33,640,811	Average Wages	24.88
Fixed Assets	61,593,738	Contract Allowance	3,408,720	10.1% Skilled Nursing	5.9%
Other Assets	57,892,204	Operating Revenue	30,232,091	89.9% Ancillary Service	15.3%
Total Assets	<u>123,557,042</u>	Operating Expense	32,630,470	107.9% Current Ratio	1.1
Current Liabilities	3,577,370	Operating Margin	-2,398,379	-7.9% Days to Collect	14.4
Long Term Liabilities	68,491,345	Other Income	4,885,204	16.2% Avg Payment Days	40.0
Total Equity	51,488,327	Other Expense	0	0.0% Depreciation Rate	4.8%
Total Liab. and Equity	<u>123,557,042</u>	Net Profit or Loss	<u>533,269</u>	1.8% Return on Equity	1.0%

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315094 MERCERVILLE CENTER				Proprietary - Other	
MERCERVILLE CENTER		12/31/2019 365 Days Settled			
MERCERVILLE, NJ 08619		CR Beds 114 POS Beds 0			
MERCER		Key Performance Ind.			
Novitas NJ		Occupancy Rate		93.3%	
Balance Sheet		Income Statement		Length of Stay	
				111.9	
Current Assets	1,474,271	Total Charges	18,907,700	Average Wages	
Fixed Assets	329,931	Contract Allowance	7,468,317	23.55	
Other Assets	18,428,282	Operating Revenue	11,439,383	39.5%	
Total Assets	20,232,484	Operating Expense	12,291,840	60.5%	
Current Liabilities	1,494,841	Operating Margin	-852,457	107.5%	
Long Term Liabilities	14,050,444	Other Income	24,456	-7.5%	
Total Equity	4,687,199	Other Expense	0	0.2%	
Total Liab. and Equity	20,232,484	Net Profit or Loss	(828,001)	0.0%	
				Depreciation Rate	
				217.2%	
				Return on Equity	
				-17.7%	
<hr/>					
315136 MERIDIAN NURSING & REHAB AT SHREWSBURY				Nonprofit - Other	
MERIDIAN NURSING & REHAB AT SHREWSBURY		12/31/2019 365 Days Settled			
SHREWSBURY, NJ 07702		CR Beds 140 POS Beds 0			
MONMOUTH		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		87.7%	
Balance Sheet		Income Statement		Length of Stay	
				33.5	
Current Assets	0	Total Charges	25,510,500	Average Wages	
Fixed Assets	0	Contract Allowance	4,997,040	26.57	
Other Assets	0	Operating Revenue	20,513,460	19.6%	
Total Assets	0	Operating Expense	20,554,007	80.4%	
Current Liabilities	0	Operating Margin	-40,547	100.2%	
Long Term Liabilities	0	Other Income	413,015	-0.2%	
Total Equity	0	Other Expense	0	2.0%	
Total Liab. and Equity	0	Net Profit or Loss	372,468	0.0%	
				Depreciation Rate	
				0.0%	
				Return on Equity	
				0.0%	

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315342 MERIDIAN NURSING AND REHABILITATION AT BRICK		Nonprofit - Other	
MERIDIAN NURSING AND REHABILITATION AT BRICK		12/31/2019 365 Days Settled	
BRICK, NJ 08724		CR Beds 137 POS Beds 0	
OCEAN		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	91.0%
		Length of Stay	39.8
		Average Wages	25.61
		Skilled Nursing	75.6%
		Ancillary Service	24.4%
		Current Ratio	
		Days to Collect	0.0
		Avg Payment Days	0.0
		Depreciation Rate	0.0%
		Return on Equity	0.0%

Balance Sheet		Income Statement	
Current Assets	0	Total Charges	23,084,031
Fixed Assets	0	Contract Allowance	4,985,254
Other Assets	0	Operating Revenue	18,098,777
Total Assets	0	Operating Expense	20,093,724
Current Liabilities	0	Operating Margin	-1,994,947
Long Term Liabilities	0	Other Income	594,475
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	(1,400,472)

315365 MERIDIAN NURSING AND REHABILITATION AT OCEAN GROVE		Nonprofit - Other	
MERIDIAN NURSING AND REHABILITATION AT OCEAN GROVE		12/31/2019 365 Days Settled	
OCEAN GROVE, NJ 07756		CR Beds 147 POS Beds 0	
MONMOUTH		Key Performance Ind.	
BLUE CROSS (TENNESSEE)		Occupancy Rate	91.1%
		Length of Stay	91.2
		Average Wages	23.57
		Skilled Nursing	87.8%
		Ancillary Service	12.2%
		Current Ratio	
		Days to Collect	0.0
		Avg Payment Days	0.0
		Depreciation Rate	0.0%
		Return on Equity	0.0%

Balance Sheet		Income Statement	
Current Assets	0	Total Charges	23,175,607
Fixed Assets	0	Contract Allowance	6,976,903
Other Assets	0	Operating Revenue	16,198,704
Total Assets	0	Operating Expense	16,784,852
Current Liabilities	0	Operating Margin	-586,148
Long Term Liabilities	0	Other Income	347,656
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	(238,492)

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315501 MERIDIAN SUBACUTE REHABILITATION		Nonprofit - Other	
MERIDIAN SUBACUTE REHABILITATION		12/31/2019 365 Days Settled	
WALL, NJ 07719		CR Beds 130 POS Beds 0	
MONMOUTH		Key Performance Ind.	
Novitas NJ		Occupancy Rate 85.4%	
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	28,575,246
Fixed Assets	0	Contract Allowance	1,949,952
Other Assets	0	Operating Revenue	26,625,294
Total Assets	0	Operating Expense	25,457,837
Current Liabilities	0	Operating Margin	1,167,457
Long Term Liabilities	0	Other Income	255,751
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	1,423,208
		6.8%	Skilled Nursing 60.7%
		93.2%	Ancillary Service 39.3%
		95.6%	Current Ratio
		4.4%	Days to Collect 0.0
		1.0%	Avg Payment Days 0.0
		0.0%	Depreciation Rate 0.0%
		5.3%	Return on Equity 0.0%

315057 MERRY HEART NURSING HOME		Proprietary - Corporation	
MERRY HEART NURSING HOME		12/31/2019 365 Days Settled	
SUCCASUNNA, NJ 07876		CR Beds 113 POS Beds 0	
MORRIS		Key Performance Ind.	
BLUE CROSS (TENNESSEE)		Occupancy Rate 87.5%	
Balance Sheet		Income Statement	
Current Assets	6,300,488	Total Charges	14,558,509
Fixed Assets	1,198,475	Contract Allowance	1,792,633
Other Assets	0	Operating Revenue	12,765,876
Total Assets	7,498,963	Operating Expense	12,209,597
Current Liabilities	1,066,660	Operating Margin	556,279
Long Term Liabilities	0	Other Income	283,205
Total Equity	6,432,303	Other Expense	0
Total Liab. and Equity	7,498,963	Net Profit or Loss	839,484
		12.3%	Skilled Nursing 88.7%
		87.7%	Ancillary Service 11.3%
		95.6%	Current Ratio 5.9
		4.4%	Days to Collect 33.2
		2.2%	Avg Payment Days 31.9
		0.0%	Depreciation Rate 50.6%
		6.6%	Return on Equity 13.1%

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315001 MERWICK CARE & REHABILITATION CENTER				Proprietary - Corporation	
MERWICK CARE & REHABILITATION CENTER		12/31/2019 365 Days Settled			
PLAINSBORO, NJ 08536				CR Beds 200 POS Beds 0	
MIDDLESEX				Key Performance Ind.	
Novitas NJ				Occupancy Rate	84.4%
Balance Sheet		Income Statement		Length of Stay	64.0
Current Assets	4,104,706	Total Charges	29,157,017	Average Wages	24.94
Fixed Assets	829,346	Contract Allowance	7,463,792	25.6%	Skilled Nursing 82.6%
Other Assets	0	Operating Revenue	21,693,225	74.4%	Ancillary Service 17.4%
Total Assets	4,934,052	Operating Expense	22,731,193	104.8%	Current Ratio 0.4
Current Liabilities	9,243,665	Operating Margin	-1,037,968	-4.8%	Days to Collect 66.8
Long Term Liabilities	0	Other Income	653	0.0%	Avg Payment Days 113.3
Total Equity	-4,309,613	Other Expense	0	0.0%	Depreciation Rate 60.5%
Total Liab. and Equity	4,934,052	Net Profit or Loss	(1,039,197)	-4.8%	Return on Equity 24.1%
315276 MILFORD MANOR				Proprietary - Corporation	
MILFORD MANOR		12/31/2019 365 Days Settled			
WEST MILFORD, NJ 07480				CR Beds 120 POS Beds 0	
PASSAIC				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	88.0%
Balance Sheet		Income Statement		Length of Stay	142.8
Current Assets	1,929,152	Total Charges	16,179,986	Average Wages	22.73
Fixed Assets	2,927,034	Contract Allowance	4,627,817	28.6%	Skilled Nursing 87.3%
Other Assets	320,575	Operating Revenue	11,552,169	71.4%	Ancillary Service 12.7%
Total Assets	5,176,761	Operating Expense	11,328,645	98.1%	Current Ratio 1.1
Current Liabilities	1,688,784	Operating Margin	223,524	1.9%	Days to Collect 50.2
Long Term Liabilities	4,491,005	Other Income	27,059	0.2%	Avg Payment Days 48.4
Total Equity	-1,003,028	Other Expense	0	0.0%	Depreciation Rate 10.8%
Total Liab. and Equity	5,176,761	Net Profit or Loss	250,583	2.2%	Return on Equity -25.0%

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315243 MILLVILLE CENTER				Proprietary - Other	
MILLVILLE CENTER		12/31/2019 365 Days Settled			
MILLVILLE, NJ 08332				CR Beds 167 POS Beds 0	
CUMBERLAND				Key Performance Ind.	
BLUE CROSS (WESTERN PENNSYLVANIA),,				Occupancy Rate 90.6%	
Balance Sheet		Income Statement		Length of Stay 63.2	
Current Assets	2,151,626	Total Charges	29,671,431	Average Wages 22.64	
Fixed Assets	121,564	Contract Allowance	12,534,203	42.2% Skilled Nursing 81.3%	
Other Assets	2,893,847	Operating Revenue	17,137,228	57.8% Ancillary Service 18.7%	
Total Assets	<u>5,167,037</u>	Operating Expense	18,286,064	106.7% Current Ratio 1.3	
Current Liabilities	1,647,636	Operating Margin	-1,148,836	-6.7% Days to Collect 44.1	
Long Term Liabilities	46,099	Other Income	79,382	0.5% Avg Payment Days 20.5	
Total Equity	<u>3,473,302</u>	Other Expense	0	0.0% Depreciation Rate 3,738.2%	
Total Liab. and Equity	<u>5,167,037</u>	Net Profit or Loss	<u>(1,069,454)</u>	-6.2% Return on Equity -30.8%	

315284 MONMOUTH CARE CENTER				Proprietary - Corporation	
MONMOUTH CARE CENTER		12/31/2019 365 Days Settled			
LONG BRANCH, NJ 07740				CR Beds 120 POS Beds 0	
MONMOUTH				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 85.8%	
Balance Sheet		Income Statement		Length of Stay 164.1	
Current Assets	3,821,408	Total Charges	15,825,359	Average Wages 20.89	
Fixed Assets	498,106	Contract Allowance	5,372,514	33.9% Skilled Nursing 90.1%	
Other Assets	0	Operating Revenue	10,452,845	66.1% Ancillary Service 9.9%	
Total Assets	<u>4,319,514</u>	Operating Expense	10,493,474	100.4% Current Ratio 1.0	
Current Liabilities	3,885,952	Operating Margin	-40,629	-0.4% Days to Collect 126.8	
Long Term Liabilities	145,060	Other Income	-10,464	-0.1% Avg Payment Days 125.8	
Total Equity	<u>288,502</u>	Other Expense	0	0.0% Depreciation Rate 92.3%	
Total Liab. and Equity	<u>4,319,514</u>	Net Profit or Loss	<u>(51,093)</u>	-0.5% Return on Equity -17.7%	

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315363 MONTCLAIR CARE CENTER		Proprietary - Partnership	
MONTCLAIR CARE CENTER	12/31/2019 202 Days Settled		
MONTCLAIR, NJ 07042	6/12/2019 163 Days Settled		CR Beds 64 POS Beds 0
ESSEX	Key Performance Ind.		
BLUE CROSS (TENNESSEE)	Occupancy Rate	85.4%	
	Length of Stay	98.6	
	Average Wages	20.52	
	10.0% Skilled Nursing	83.3%	
	90.0% Ancillary Service	16.7%	
	93.8% Current Ratio	1.4	
	6.2% Days to Collect	71.8	
	0.1% Avg Payment Days	96.5	
	0.0% Depreciation Rate	182.6%	
	6.3% Return on Equity	31.5%	

Balance Sheet		Income Statement	
Current Assets	1,758,944	Total Charges	4,020,739
Fixed Assets	222,535	Contract Allowance	403,048
Other Assets	0	Operating Revenue	3,617,691
Total Assets	1,981,479	Operating Expense	3,394,154
Current Liabilities	1,260,203	Operating Margin	223,537
Long Term Liabilities	1,626	Other Income	2,853
Total Equity	719,650	Other Expense	0
Total Liab. and Equity	1,981,479	Net Profit or Loss	226,390

315363 MONTCLAIR CARE CENTER		Proprietary - Corporation	
MONTCLAIR CARE CENTER	12/31/2019 202 Days Settled		
MONTCLAIR, NJ 07042	6/12/2019 163 Days Settled		CR Beds 64 POS Beds 0
ESSEX	Key Performance Ind.		
BLUE CROSS (TENNESSEE)	Occupancy Rate	85.4%	
	Length of Stay	131.0	
	Average Wages	20.52	
	22.4% Skilled Nursing	88.4%	
	77.6% Ancillary Service	11.6%	
	63.3% Current Ratio	1.7	
	36.7% Days to Collect	166.8	
	2.0% Avg Payment Days	210.1	
	0.0% Depreciation Rate	2.9%	
	38.7% Return on Equity	-306.9%	

Balance Sheet		Income Statement	
Current Assets	1,627,719	Total Charges	3,308,957
Fixed Assets	1,800,010	Contract Allowance	740,760
Other Assets	214,756	Operating Revenue	2,568,197
Total Assets	3,642,485	Operating Expense	1,625,092
Current Liabilities	983,418	Operating Margin	943,105
Long Term Liabilities	2,983,158	Other Income	51,657
Total Equity	-324,091	Other Expense	0
Total Liab. and Equity	3,642,485	Net Profit or Loss	994,762

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315338 MORRIS HALL/ST JOSEPH'S NURSING CENTER				Nonprofit - Church	
MORRIS HALL/ST JOSEPH'S NURSING CENTER		12/31/2019 365 Days Settled			
LAWRENCEVILLE, NJ 08648				CR Beds 277 POS Beds 0	
MERCER				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate	54.4%
				Length of Stay	350.3
				Average Wages	24.02
				Skilled Nursing	77.4%
				Ancillary Service	7.7%
				Current Ratio	0.2
				Days to Collect	55.3
				Avg Payment Days	53.8
				Depreciation Rate	6.3%
				Return on Equity	1.7%
Balance Sheet		Income Statement			
Current Assets	876,830	Total Charges	31,729,799		
Fixed Assets	34,209,236	Contract Allowance	6,084,446	19.2%	
Other Assets	618,267	Operating Revenue	25,645,353	80.8%	
Total Assets	35,704,333	Operating Expense	26,018,562	101.5%	
Current Liabilities	3,751,507	Operating Margin	-373,209	-1.5%	
Long Term Liabilities	29,559,260	Other Income	413,156	1.6%	
Total Equity	2,393,566	Other Expense	0	0.0%	
Total Liab. and Equity	35,704,333	Net Profit or Loss	39,947	0.2%	
315157 MORRIS HILLS CENTER				Proprietary - Other	
MORRIS HILLS CENTER		11/30/2019 334 Days Settled			
MORRISTOWN, NJ 07960				CR Beds 287 POS Beds 0	
MORRIS				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate	64.0%
				Length of Stay	94.1
				Average Wages	23.88
				Skilled Nursing	86.4%
				Ancillary Service	13.6%
				Current Ratio	0.7
				Days to Collect	28.0
				Avg Payment Days	27.0
				Depreciation Rate	74.2%
				Return on Equity	165.2%
Balance Sheet		Income Statement			
Current Assets	1,520,824	Total Charges	35,144,700		
Fixed Assets	-1,078	Contract Allowance	17,985,016	51.2%	
Other Assets	-789,900	Operating Revenue	17,159,684	48.8%	
Total Assets	729,846	Operating Expense	19,369,869	112.9%	
Current Liabilities	2,029,014	Operating Margin	-2,210,185	-12.9%	
Long Term Liabilities	14,577	Other Income	39,666	0.2%	
Total Equity	-1,313,745	Other Expense	0	0.0%	
Total Liab. and Equity	729,846	Net Profit or Loss	(2,170,519)	-12.6%	

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315303 MORRIS VIEW HEALTHCARE CENTER				Proprietary - Partnership	
MORRIS VIEW HEALTHCARE CENTER				12/31/2019 365 Days Settled	
MORRISTOWN, NJ 07960				CR Beds 283 POS Beds 0	
MORRIS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 90.8%	
Balance Sheet		Income Statement		Length of Stay 213.7	
Current Assets	8,941,098	Total Charges	29,632,490	Average Wages 20.06	
Fixed Assets	81,553	Contract Allowance	1,897,253	6.4% Skilled Nursing 88.1%	
Other Assets	883,723	Operating Revenue	27,735,237	93.6% Ancillary Service 11.9%	
Total Assets	9,906,374	Operating Expense	23,626,223	85.2% Current Ratio 1.9	
Current Liabilities	4,697,627	Operating Margin	4,109,014	14.8% Days to Collect 69.7	
Long Term Liabilities	0	Other Income	134,159	0.5% Avg Payment Days 57.3	
Total Equity	5,208,747	Other Expense	0	0.0% Depreciation Rate 2,685.8%	
Total Liab. and Equity	9,906,374	Net Profit or Loss	4,243,173	15.3% Return on Equity 81.5%	
315456 MYSTIC MEADOWS REHAB & NURSING CENTER				Proprietary - Corporation	
MYSTIC MEADOWS REHAB & NURSING CENTER				12/31/2019 365 Days Settled	
LITTLE EGG HARBOR TW, NJ 08087				CR Beds 120 POS Beds 0	
OCEAN				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate 93.1%	
Balance Sheet		Income Statement		Length of Stay 97.1	
Current Assets	1,248,799	Total Charges	14,139,434	Average Wages 25.62	
Fixed Assets	1,223,282	Contract Allowance	814,770	5.8% Skilled Nursing 86.4%	
Other Assets	666,073	Operating Revenue	13,324,664	94.2% Ancillary Service 13.6%	
Total Assets	3,138,154	Operating Expense	12,675,522	95.1% Current Ratio 1.2	
Current Liabilities	1,063,591	Operating Margin	649,142	4.9% Days to Collect 23.8	
Long Term Liabilities	550,000	Other Income	52,236	0.4% Avg Payment Days 22.9	
Total Equity	1,524,563	Other Expense	0	0.0% Depreciation Rate 106.7%	
Total Liab. and Equity	3,138,154	Net Profit or Loss	701,378	5.3% Return on Equity 46.0%	

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315419 N J EASTERN STAR HOME				Nonprofit - Other	
N J EASTERN STAR HOME		12/31/2019 365 Days Settled			
BRIDGEWATER, NJ 08807		CR Beds 93		POS Beds 0	
SOMERSET		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		92.6%	
Balance Sheet		Income Statement		Length of Stay 74.8	
Current Assets	3,670,490	Total Charges	13,786,289	Average Wages	22.06
Fixed Assets	12,740,645	Contract Allowance	4,354,963	31.6% Skilled Nursing	83.5%
Other Assets	5,999,819	Operating Revenue	9,431,326	68.4% Ancillary Service	15.3%
Total Assets	22,410,954	Operating Expense	9,863,405	104.6% Current Ratio	4.6
Current Liabilities	805,048	Operating Margin	-432,079	-4.6% Days to Collect	30.2
Long Term Liabilities	7,504,770	Other Income	950,699	10.1% Avg Payment Days	27.9
Total Equity	14,101,136	Other Expense	0	0.0% Depreciation Rate	4.6%
Total Liab. and Equity	22,410,954	Net Profit or Loss	518,620	5.5% Return on Equity	3.7%
315346 N J VETERANS MEM HOME PARAMUS				Nonprofit - Church	
N J VETERANS MEM HOME PARAMUS		6/30/2019 365 Days Settled			
PARAMUS, NJ 07652		CR Beds 336		POS Beds 0	
BERGEN		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		94.6%	
Balance Sheet		Income Statement		Length of Stay 616.8	
Current Assets	0	Total Charges	24,111,846	Average Wages	32.50
Fixed Assets	0	Contract Allowance	0	0.0% Skilled Nursing	85.5%
Other Assets	0	Operating Revenue	24,111,846	100.0% Ancillary Service	14.5%
Total Assets	0	Operating Expense	31,430,049	130.4% Current Ratio	
Current Liabilities	0	Operating Margin	-7,318,203	-30.4% Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	0.0
Total Equity	-7,318,202	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	-7,318,202	Net Profit or Loss	(7,318,203)	-30.4% Return on Equity	100.0%

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315056 NEPTUNE GARDENS NURSING AND REHAB LLC				Proprietary - Other	
NEPTUNE GARDENS NURSING AND REHAB LLC		12/31/2019 365 Days Settled			
NEPTUNE, NJ 07753		CR Beds 105 POS Beds 0			
MONMOUTH		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		81.0%	
Balance Sheet		Income Statement		Length of Stay	
				101.5	
Current Assets	2,544,497	Total Charges	15,923,164	Average Wages	
Fixed Assets	154,528	Contract Allowance	7,562,640	22.04	
Other Assets	8,400	Operating Revenue	8,360,524	47.5%	
Total Assets	2,707,425	Operating Expense	9,357,720	52.5%	
Current Liabilities	6,087,762	Operating Margin	-997,196	111.9%	
Long Term Liabilities	1,313,051	Other Income	1,163	-11.9%	
Total Equity	-4,693,388	Other Expense	0	0.0%	
Total Liab. and Equity	2,707,425	Net Profit or Loss	(996,033)	0.0%	
				72.8%	
				27.2%	
				0.4	
				49.6	
				67.3	
				706.7%	
				21.2%	

315393 NEW COMMUNITY EXTENDED CARE FACILITY				Nonprofit - Other	
NEW COMMUNITY EXTENDED CARE FACILITY		12/31/2019 365 Days Settled			
NEWARK, NJ 07103		CR Beds 180 POS Beds 0			
ESSEX		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		74.7%	
Balance Sheet		Income Statement		Length of Stay	
				211.6	
Current Assets	1,656,349	Total Charges	12,155,981	Average Wages	
Fixed Assets	150,197	Contract Allowance	544,249	17.58	
Other Assets	2,334,536	Operating Revenue	11,611,732	4.5%	
Total Assets	4,141,082	Operating Expense	11,954,348	95.5%	
Current Liabilities	8,869,496	Operating Margin	-342,616	103.0%	
Long Term Liabilities	0	Other Income	231,802	-3.0%	
Total Equity	-4,728,414	Other Expense	0	2.0%	
Total Liab. and Equity	4,141,082	Net Profit or Loss	(110,814)	0.0%	
				64.6%	
				2.3%	

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315147 NEW GROVE MANOR				Proprietary - Corporation		
NEW GROVE MANOR		12/31/2019 365 Days Settled				
EAST ORANGE, NJ 07017				CR Beds 185 POS Beds 0		
ESSEX				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	70.1%	
				Length of Stay	228.6	
Balance Sheet		Income Statement		Average Wages	20.26	
Current Assets	1,628,010	Total Charges	11,779,732	6.3%	Skilled Nursing	92.1%
Fixed Assets	270,072	Contract Allowance	743,374	93.7%	Ancillary Service	7.9%
Other Assets	163,553	Operating Revenue	11,036,358	104.3%	Current Ratio	0.3
Total Assets	2,061,635	Operating Expense	11,507,482	-4.3%	Days to Collect	41.7
Current Liabilities	5,411,703	Operating Margin	-471,124	1.0%	Avg Payment Days	127.5
Long Term Liabilities	0	Other Income	109,857	0.0%	Depreciation Rate	44.0%
Total Equity	-3,350,068	Other Expense	0	-3.3%	Return on Equity	10.8%
Total Liab. and Equity	2,061,635	Net Profit or Loss	(361,267)			
315459 NEW JERSEY VETERANS MEMORIAL HOME MENLO				Nonprofit - Church		
NEW JERSEY VETERANS MEMORIAL HOME MENLO		6/30/2019 365 Days Settled				
EDISON, NJ 08818				CR Beds 328 POS Beds 0		
MIDDLESEX				Key Performance Ind.		
BLUE CROSS (TENNESSEE)				Occupancy Rate	88.9%	
				Length of Stay	165.0	
Balance Sheet		Income Statement		Average Wages	28.19	
Current Assets	0	Total Charges	21,062,476	0.6%	Skilled Nursing	89.8%
Fixed Assets	0	Contract Allowance	120,853	99.4%	Ancillary Service	10.2%
Other Assets	0	Operating Revenue	20,941,623	174.5%	Current Ratio	
Total Assets	0	Operating Expense	36,532,824	-74.5%	Days to Collect	0.0
Current Liabilities	0	Operating Margin	-15,591,201	0.0%	Avg Payment Days	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Depreciation Rate	0.0%
Total Equity	-15,591,195	Other Expense	0	-74.5%	Return on Equity	100.0%
Total Liab. and Equity	-15,591,195	Net Profit or Loss	(15,591,201)			

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315496 NEW JERSEY VETERANS MEMORIAL VINELAND		Nonprofit - Church	
NEW JERSEY VETERANS MEMORIAL VINELAND		6/30/2019 365 Days Settled	
VINELAND, NJ 08360		CR Beds 300 POS Beds 0	
CUMBERLAND		Key Performance Ind.	
BLUE CROSS (TENNESSEE)		Occupancy Rate	97.6%
Balance Sheet		Length of Stay	1,257.5
Income Statement		Average Wages	25.78
Current Assets	0	Total Charges	19,895,430
Fixed Assets	0	Contract Allowance	627,784
Other Assets	0	Operating Revenue	19,267,646
Total Assets	0	Operating Expense	33,224,268
Current Liabilities	0	Operating Margin	-13,956,622
Long Term Liabilities	0	Other Income	0
Total Equity	-3,936,224	Other Expense	0
Total Liab. and Equity	-3,936,224	Net Profit or Loss	(13,956,622)
		3.2%	Skilled Nursing 94.6%
		96.8%	Ancillary Service 5.4%
		172.4%	Current Ratio
		-72.4%	Days to Collect 0.0
		0.0%	Avg Payment Days 0.0
		0.0%	Depreciation Rate 0.0%
		-72.4%	Return on Equity 354.6%

315458 NEW VISTA		Proprietary - Corporation	
NEW VISTA		12/31/2019 365 Days Settled	
NEWARK, NJ 07104		CR Beds 340 POS Beds 0	
ESSEX		Key Performance Ind.	
BLUE CROSS (TENNESSEE)		Occupancy Rate	89.8%
Balance Sheet		Length of Stay	164.4
Income Statement		Average Wages	20.03
Current Assets	15,586,861	Total Charges	28,792,897
Fixed Assets	1,284,970	Contract Allowance	3,179,277
Other Assets	1,494,357	Operating Revenue	25,613,620
Total Assets	18,366,188	Operating Expense	24,835,001
Current Liabilities	5,651,856	Operating Margin	778,619
Long Term Liabilities	12,049,543	Other Income	80,583
Total Equity	664,789	Other Expense	0
Total Liab. and Equity	18,366,188	Net Profit or Loss	859,202
		11.0%	Skilled Nursing 94.5%
		89.0%	Ancillary Service 5.5%
		97.0%	Current Ratio 2.8
		3.0%	Days to Collect 34.8
		0.3%	Avg Payment Days 77.3
		0.0%	Depreciation Rate 273.9%
		3.4%	Return on Equity 129.2%

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315350 NORTH CAPE CENTER				Proprietary - Other	
NORTH CAPE CENTER		12/31/2019 365 Days Settled			
CAPE MAY, NJ 08204		CR Beds 120 POS Beds 0			
CAPE MAY		Key Performance Ind.			
Novitas NJ		Occupancy Rate		83.1%	
Balance Sheet		Income Statement		Length of Stay	
				75.5	
Current Assets	1,234,038	Total Charges	16,760,408	Average Wages	
Fixed Assets	250,954	Contract Allowance	5,543,547	24.00	
Other Assets	-4,570,215	Operating Revenue	11,216,861	33.1%	Skilled Nursing
Total Assets	-3,085,223	Operating Expense	11,976,430	66.9%	Ancillary Service
Current Liabilities	1,050,784	Operating Margin	-759,569	106.8%	Current Ratio
Long Term Liabilities	28,066	Other Income	31,190	-6.8%	Days to Collect
Total Equity	-4,164,073	Other Expense	0	0.3%	Avg Payment Days
Total Liab. and Equity	-3,085,223	Net Profit or Loss	(728,379)	0.0%	Depreciation Rate
				-6.5%	Return on Equity
					17.5%
315234 OAK RIDGE REHABILITATION & NC				Proprietary - Other	
OAK RIDGE REHABILITATION & NC		12/3/2019 337 Days Settled			
WAYNE, NJ 07470		CR Beds 120 POS Beds 0			
PASSAIC		Key Performance Ind.			
BLUE CROSS (WESTERN PENNSYLVANIA),,		Occupancy Rate		74.4%	
Balance Sheet		Income Statement		Length of Stay	
				213.5	
Current Assets	2,497,584	Total Charges	12,034,323	Average Wages	
Fixed Assets	9,546,233	Contract Allowance	4,126,575	24.02	
Other Assets	9,961,129	Operating Revenue	7,907,748	34.3%	Skilled Nursing
Total Assets	22,004,946	Operating Expense	7,844,655	65.7%	Ancillary Service
Current Liabilities	15,164,963	Operating Margin	63,093	99.2%	Current Ratio
Long Term Liabilities	0	Other Income	84,161	0.8%	Days to Collect
Total Equity	6,839,983	Other Expense	0	1.1%	Avg Payment Days
Total Liab. and Equity	22,004,946	Net Profit or Loss	147,254	0.0%	Depreciation Rate
				1.9%	Return on Equity
					2.2%

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315171 OAKLAND REHABILITATION AND HEALTHCARE CENTER				Proprietary - Corporation	
OAKLAND REHABILITATION AND HEALTHCARE CENTER		12/31/2019 365 Days Settled			
OAKLAND, NJ 07436				CR Beds 215 POS Beds 0	
BERGEN				Key Performance Ind.	
Novitas NJ				Occupancy Rate 94.0%	
Balance Sheet		Income Statement		Length of Stay 98.9	
Current Assets	3,422,935	Total Charges	29,020,583	Average Wages 24.05	
Fixed Assets	2,567,433	Contract Allowance	3,561,829	12.3%	Skilled Nursing 84.6%
Other Assets	546,681	Operating Revenue	25,458,754	87.7%	Ancillary Service 15.4%
Total Assets	<u>6,537,049</u>	Operating Expense	23,019,293	90.4%	Current Ratio 2.8
Current Liabilities	1,207,946	Operating Margin	2,439,461	9.6%	Days to Collect 34.2
Long Term Liabilities	0	Other Income	39,874	0.2%	Avg Payment Days 25.1
Total Equity	<u>5,329,103</u>	Other Expense	0	0.0%	Depreciation Rate 77.9%
Total Liab. and Equity	<u>6,537,049</u>	Net Profit or Loss	<u>2,479,335</u>	9.7%	Return on Equity 46.5%

315329 OAKS AT DENVILLE, THE				Nonprofit - Other	
OAKS AT DENVILLE, THE		12/31/2019 365 Days Settled			
DENVILLE, NJ 07834				CR Beds 84 POS Beds 0	
MORRIS				Key Performance Ind.	
Novitas NJ				Occupancy Rate 80.9%	
Balance Sheet		Income Statement		Length of Stay 44.5	
Current Assets	9,189,663	Total Charges	30,222,769	Average Wages 25.58	
Fixed Assets	76,227,466	Contract Allowance	5,066,030	16.8%	Skilled Nursing 38.1%
Other Assets	29,641,876	Operating Revenue	25,156,739	83.2%	Ancillary Service 12.7%
Total Assets	<u>115,059,005</u>	Operating Expense	28,217,241	112.2%	Current Ratio 3.0
Current Liabilities	3,112,727	Operating Margin	-3,060,502	-12.2%	Days to Collect 32.6
Long Term Liabilities	105,663,343	Other Income	1,381,096	5.5%	Avg Payment Days 18.0
Total Equity	<u>6,282,935</u>	Other Expense	0	0.0%	Depreciation Rate 6.3%
Total Liab. and Equity	<u>115,059,005</u>	Net Profit or Loss	<u>(1,679,406)</u>	-6.7%	Return on Equity -26.7%

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315193 OCEANA REHABILITATION AND NC				Proprietary - Other	
OCEANA REHABILITATION AND NC		12/31/2019 365 Days Settled			
CAPE MAY COURT HOUSE, NJ 08210		CR Beds 116 POS Beds 0			
CAPE MAY		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		92.0%	
Balance Sheet		Income Statement		Length of Stay	
				141.7	
Current Assets	3,326,139	Total Charges	8,962,095	Average Wages	
				13.00	
Fixed Assets	164,000	Contract Allowance	367,396	4.1% Skilled Nursing	
				92.9%	
Other Assets	650,000	Operating Revenue	8,594,699	95.9% Ancillary Service	
				7.1%	
Total Assets	4,140,139	Operating Expense	7,207,497	83.9% Current Ratio	
				0.9	
Current Liabilities	3,797,972	Operating Margin	1,387,202	16.1% Days to Collect	
				87.1	
Long Term Liabilities	518,591	Other Income	0	0.0% Avg Payment Days	
				192.6	
Total Equity	-176,424	Other Expense	0	0.0% Depreciation Rate	
				84.6%	
Total Liab. and Equity	4,140,139	Net Profit or Loss	1,387,207	16.1% Return on Equity	
				-786.3%	
<hr/>					
315054 OUR LADY'S CENTER FOR REHABILITATION & HC				Proprietary - Other	
OUR LADY'S CENTER FOR REHABILITATION & HC		12/31/2019 365 Days Settled			
PLEASANTVILLE, NJ 08232		CR Beds 214 POS Beds 0			
ATLANTIC		Key Performance Ind.			
BLUE CROSS (NEW JERSEY)		Occupancy Rate		64.5%	
Balance Sheet		Income Statement		Length of Stay	
				98.9	
Current Assets	3,368,079	Total Charges	17,652,557	Average Wages	
				20.21	
Fixed Assets	1,137,884	Contract Allowance	2,664,702	15.1% Skilled Nursing	
				80.9%	
Other Assets	107,814	Operating Revenue	14,987,855	84.9% Ancillary Service	
				19.1%	
Total Assets	4,613,777	Operating Expense	14,812,279	98.8% Current Ratio	
				0.8	
Current Liabilities	4,159,898	Operating Margin	175,576	1.2% Days to Collect	
				58.2	
Long Term Liabilities	0	Other Income	28,863	0.2% Avg Payment Days	
				96.7	
Total Equity	453,879	Other Expense	0	0.0% Depreciation Rate	
				130.9%	
Total Liab. and Equity	4,613,777	Net Profit or Loss	204,439	1.4% Return on Equity	
				45.0%	

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315263 PALACE REHABILITATION AND CARE CENTER, THE		Proprietary - Corporation	
PALACE REHABILITATION AND CARE CENTER, THE		12/31/2019 365 Days Settled	
MAPLE SHADE, NJ 08052		CR Beds 165 POS Beds 0	
BURLINGTON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	93.0%
		Length of Stay	206.8
		Average Wages	15.55
		5.0% Skilled Nursing	92.0%
		95.0% Ancillary Service	8.0%
		98.0% Current Ratio	0.9
		2.0% Days to Collect	26.7
		0.1% Avg Payment Days	113.4
		0.0% Depreciation Rate	59.0%
		2.1% Return on Equity	4,895.2%
<hr/>			
315266 PARK CRESCENT HEALTHCARE & REHABILITATION CENTER		Proprietary - Partnership	
PARK CRESCENT HEALTHCARE & REHABILITATION CENTER		12/31/2019 365 Days Settled	
EAST ORANGE, NJ 07017		CR Beds 190 POS Beds 0	
ESSEX		Key Performance Ind.	
BLUE CROSS (TENNESSEE)		Occupancy Rate	89.7%
		Length of Stay	110.9
		Average Wages	20.52
		15.8% Skilled Nursing	84.6%
		84.2% Ancillary Service	15.4%
		101.0% Current Ratio	1.5
		-1.0% Days to Collect	52.7
		0.1% Avg Payment Days	44.0
		0.0% Depreciation Rate	59.8%
		-1.0% Return on Equity	-6.1%

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315362 PARK PLACE CENTER				Proprietary - Other	
PARK PLACE CENTER		12/31/2019 365 Days Settled			
MONMOUTH JUNCTION, NJ 08852		CR Beds 96		POS Beds 0	
MIDDLESEX		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		87.5%	
Balance Sheet		Income Statement		Length of Stay 186.9	
Current Assets	1,243,260	Total Charges	13,328,563	Average Wages	25.59
Fixed Assets	362,424	Contract Allowance	4,228,167	31.7% Skilled Nursing	86.8%
Other Assets	6,599,803	Operating Revenue	9,100,396	68.3% Ancillary Service	13.2%
Total Assets	<u>8,205,487</u>	Operating Expense	9,449,609	103.8% Current Ratio	1.2
Current Liabilities	1,051,741	Operating Margin	-349,213	-3.8% Days to Collect	48.7
Long Term Liabilities	8,857,241	Other Income	14,069	0.2% Avg Payment Days	21.0
Total Equity	<u>-1,703,495</u>	Other Expense	0	0.0% Depreciation Rate	121.0%
Total Liab. and Equity	<u>8,205,487</u>	Net Profit or Loss	<u>(335,144)</u>	-3.7% Return on Equity	19.7%
315253 PARKER AT SOMERSET, INC				Nonprofit - Other	
PARKER AT SOMERSET, INC		12/31/2019 365 Days Settled			
SOMERSET, NJ 08873		CR Beds 120		POS Beds 0	
SOMERSET		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		90.7%	
Balance Sheet		Income Statement		Length of Stay 77.1	
Current Assets	1,426,399	Total Charges	13,546,695	Average Wages	22.74
Fixed Assets	14,437,794	Contract Allowance	2,826,819	20.9% Skilled Nursing	84.2%
Other Assets	8,545	Operating Revenue	10,719,876	79.1% Ancillary Service	15.8%
Total Assets	<u>15,872,738</u>	Operating Expense	21,515,333	200.7% Current Ratio	0.2
Current Liabilities	7,456,210	Operating Margin	-10,795,457	-100.7% Days to Collect	33.7
Long Term Liabilities	0	Other Income	22,854	0.2% Avg Payment Days	8.5
Total Equity	<u>8,416,528</u>	Other Expense	0	0.0% Depreciation Rate	12.8%
Total Liab. and Equity	<u>15,872,738</u>	Net Profit or Loss	<u>(10,772,603)</u>	-100.5% Return on Equity	-128.0%

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315413 PEACE CARE ST ANN'S				Nonprofit - Church	
PEACE CARE ST ANN'S		12/31/2019 365 Days Settled			
JERSEY CITY, NJ 07305		CR Beds 120 POS Beds 0			
HUDSON		Key Performance Ind.			
Novitas NJ		Occupancy Rate		92.7%	
Balance Sheet		Income Statement		Length of Stay	
				104.6	
Current Assets	17,520,843	Total Charges	17,892,892	Average Wages	21.91
Fixed Assets	13,481,435	Contract Allowance	3,135,961	17.5%	Skilled Nursing
Other Assets	158,985	Operating Revenue	14,756,931	82.5%	Ancillary Service
Total Assets	31,161,263	Operating Expense	15,721,305	106.5%	Current Ratio
Current Liabilities	1,904,547	Operating Margin	-964,374	-6.5%	Days to Collect
Long Term Liabilities	10,050,089	Other Income	2,988,756	20.3%	Avg Payment Days
Total Equity	19,206,626	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	31,161,262	Net Profit or Loss	2,024,382	13.7%	Return on Equity
					10.5%
315452 PEACE CARE ST JOSEPH'S				Nonprofit - Church	
PEACE CARE ST JOSEPH'S		12/31/2019 365 Days Settled			
JERSEY CITY, NJ 07306		CR Beds 139 POS Beds 0			
HUDSON		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		90.4%	
Balance Sheet		Income Statement		Length of Stay	
				133.0	
Current Assets	3,410,997	Total Charges	20,115,386	Average Wages	23.02
Fixed Assets	16,154,504	Contract Allowance	5,362,260	26.7%	Skilled Nursing
Other Assets	6,636,174	Operating Revenue	14,753,126	73.3%	Ancillary Service
Total Assets	26,201,675	Operating Expense	16,352,182	110.8%	Current Ratio
Current Liabilities	7,493,347	Operating Margin	-1,599,056	-10.8%	Days to Collect
Long Term Liabilities	4,338,540	Other Income	2,186,922	14.8%	Avg Payment Days
Total Equity	14,369,788	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	26,201,675	Net Profit or Loss	587,866	4.0%	Return on Equity
					4.1%

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315311 PHILLIPSBURG CENTER				Proprietary - Other	
PHILLIPSBURG CENTER		12/31/2019 365 Days Settled			
PHILLIPSBURG, NJ 08865		CR Beds 60		POS Beds 0	
WARREN		Key Performance Ind.			
Novitas NJ		Occupancy Rate		95.2%	
Balance Sheet		Income Statement		Length of Stay 353.5	
Current Assets	491,183	Total Charges	10,318,467	Average Wages 21.80	
Fixed Assets	879,374	Contract Allowance	4,746,179	46.0%	Skilled Nursing 89.5%
Other Assets	3,317,777	Operating Revenue	5,572,288	54.0%	Ancillary Service 10.5%
Total Assets	4,688,334	Operating Expense	5,613,666	100.7%	Current Ratio 0.6
Current Liabilities	832,110	Operating Margin	-41,378	-0.7%	Days to Collect 30.3
Long Term Liabilities	6,197,241	Other Income	13,989	0.3%	Avg Payment Days 23.3
Total Equity	-2,341,017	Other Expense	0	0.0%	Depreciation Rate 72.9%
Total Liab. and Equity	4,688,334	Net Profit or Loss	(27,389)	-0.5%	Return on Equity 1.2%
315053 PINE ACRES CONVALESCENT CENTER				Proprietary - Partnership	
PINE ACRES CONVALESCENT CENTER		12/31/2019 365 Days Settled			
MADISON, NJ 07940		CR Beds 102		POS Beds 0	
MORRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		83.4%	
Balance Sheet		Income Statement		Length of Stay 128.0	
Current Assets	1,651,955	Total Charges	10,138,135	Average Wages 20.89	
Fixed Assets	1,159,193	Contract Allowance	961,165	9.5%	Skilled Nursing 88.5%
Other Assets	1,248,239	Operating Revenue	9,176,970	90.5%	Ancillary Service 11.5%
Total Assets	4,059,387	Operating Expense	9,269,616	101.0%	Current Ratio 0.5
Current Liabilities	3,051,991	Operating Margin	-92,646	-1.0%	Days to Collect 49.5
Long Term Liabilities	0	Other Income	8,475	0.1%	Avg Payment Days 67.3
Total Equity	1,007,396	Other Expense	0	0.0%	Depreciation Rate 65.8%
Total Liab. and Equity	4,059,387	Net Profit or Loss	(84,171)	-0.9%	Return on Equity -8.4%

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315282 PINE BROOK CARE CENTER				Proprietary - Corporation	
PINE BROOK CARE CENTER		12/31/2019 365 Days Settled			
ENGLISHTOWN, NJ 07726		CR Beds 132 POS Beds 0			
MONMOUTH		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		80.4%	
Balance Sheet		Income Statement		Length of Stay 440.4	
Current Assets	2,760,988	Total Charges	10,065,402	Average Wages	20.15
Fixed Assets	3,246,409	Contract Allowance	29,381	0.3%	Skilled Nursing 92.2%
Other Assets	18,018	Operating Revenue	10,036,021	99.7%	Ancillary Service 7.8%
Total Assets	6,025,415	Operating Expense	11,329,466	112.9%	Current Ratio 0.6
Current Liabilities	4,321,948	Operating Margin	-1,293,445	-12.9%	Days to Collect 89.0
Long Term Liabilities	211,410	Other Income	135,720	1.4%	Avg Payment Days 127.8
Total Equity	1,492,057	Other Expense	0	0.0%	Depreciation Rate 18.1%
Total Liab. and Equity	6,025,415	Net Profit or Loss	(1,157,725)	-11.5%	Return on Equity -77.6%
315483 PLAZA HEALTHCARE & REHABILITATION CENTER				Proprietary - Corporation	
PLAZA HEALTHCARE & REHABILITATION CENTER		12/31/2019 365 Days Settled			
ELIZABETH, NJ 07202		CR Beds 128 POS Beds 0			
UNION		Key Performance Ind.			
Novitas NJ		Occupancy Rate		85.5%	
Balance Sheet		Income Statement		Length of Stay 249.6	
Current Assets	808,819	Total Charges	10,617,399	Average Wages	20.09
Fixed Assets	1,128,555	Contract Allowance	549,656	5.2%	Skilled Nursing 88.5%
Other Assets	-83,446	Operating Revenue	10,067,743	94.8%	Ancillary Service 11.5%
Total Assets	1,853,928	Operating Expense	10,158,208	100.9%	Current Ratio 1.4
Current Liabilities	582,911	Operating Margin	-90,465	-0.9%	Days to Collect 34.0
Long Term Liabilities	2,156,956	Other Income	10	0.0%	Avg Payment Days 20.9
Total Equity	-885,939	Other Expense	0	0.0%	Depreciation Rate 80.0%
Total Liab. and Equity	1,853,928	Net Profit or Loss	(90,455)	-0.9%	Return on Equity 10.2%

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315517 POWERBACK REHABILITATION MOORESTOWN				Proprietary - Other	
POWERBACK REHABILITATION MOORESTOWN		12/31/2019 365 Days Settled			
MOORESTOWN, NJ 08057				CR Beds 124 POS Beds 0	
BURLINGTON				Key Performance Ind.	
NOVITAS				Occupancy Rate	83.2%
				Length of Stay	21.2
				Average Wages	26.16
				Skilled Nursing	66.0%
				Ancillary Service	34.0%
				Current Ratio	1.2
				Days to Collect	52.1
				Avg Payment Days	26.3
				Depreciation Rate	276.3%
				Return on Equity	18.5%
Balance Sheet		Income Statement			
Current Assets	2,940,878	Total Charges	34,029,936		
Fixed Assets	823,149	Contract Allowance	13,838,810	40.7%	
Other Assets	23,827,927	Operating Revenue	20,191,126	59.3%	
Total Assets	27,591,954	Operating Expense	22,121,856	109.6%	
Current Liabilities	2,381,653	Operating Margin	-1,930,730	-9.6%	
Long Term Liabilities	35,525,920	Other Income	22,189	0.1%	
Total Equity	-10,315,619	Other Expense	0	0.0%	
Total Liab. and Equity	27,591,954	Net Profit or Loss	(1,908,541)	-9.5%	
315522 POWERBACK REHABILITATION PISCATAWAY				Proprietary - Other	
POWERBACK REHABILITATION PISCATAWAY		12/31/2019 365 Days Settled			
PISCATAWAY, NJ 08854				CR Beds 98 POS Beds 0	
MIDDLESEX				Key Performance Ind.	
Novitas NJ				Occupancy Rate	93.3%
				Length of Stay	27.8
				Average Wages	24.83
				Skilled Nursing	67.8%
				Ancillary Service	32.2%
				Current Ratio	1.1
				Days to Collect	52.6
				Avg Payment Days	21.5
				Depreciation Rate	241.1%
				Return on Equity	23.4%
Balance Sheet		Income Statement			
Current Assets	2,441,479	Total Charges	26,272,142		
Fixed Assets	1,634,810	Contract Allowance	9,627,658	36.6%	
Other Assets	18,431,376	Operating Revenue	16,644,484	63.4%	
Total Assets	22,507,665	Operating Expense	20,725,712	124.5%	
Current Liabilities	2,183,285	Operating Margin	-4,081,228	-24.5%	
Long Term Liabilities	37,692,146	Other Income	17,018	0.1%	
Total Equity	-17,367,766	Other Expense	0	0.0%	
Total Liab. and Equity	22,507,665	Net Profit or Loss	(4,064,210)	-24.4%	

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315513 POWERBACK REHABILITATION, ROUTE 73				Proprietary - Other	
POWERBACK REHABILITATION, ROUTE 73 12/31/2019 365 Days Settled					
VOORHEES, NJ 08043				CR Beds 124 POS Beds 0	
CAMDEN				Key Performance Ind.	
Novitas NJ				Occupancy Rate 89.8%	
Balance Sheet		Income Statement		Length of Stay 17.6	
Current Assets	3,309,111	Total Charges	38,173,610	Average Wages 25.19	
Fixed Assets	477,607	Contract Allowance	15,466,294	40.5% Skilled Nursing 65.0%	
Other Assets	41,592,445	Operating Revenue	22,707,316	59.5% Ancillary Service 35.0%	
Total Assets	45,379,163	Operating Expense	24,948,536	109.9% Current Ratio 1.2	
Current Liabilities	2,847,602	Operating Margin	-2,241,220	-9.9% Days to Collect 51.6	
Long Term Liabilities	48,550,766	Other Income	25,860	0.1% Avg Payment Days 26.0	
Total Equity	-6,019,205	Other Expense	0	0.0% Depreciation Rate 606.9%	
Total Liab. and Equity	45,379,163	Net Profit or Loss	(2,215,360)	-9.8% Return on Equity 36.8%	

315361 PREAKNESS HEALTHCARE CENTER				Government - County	
PREAKNESS HEALTHCARE CENTER 12/31/2019 365 Days Settled					
WAYNE, NJ 07470				CR Beds 406 POS Beds 0	
PASSAIC				Key Performance Ind.	
Novitas NJ				Occupancy Rate 86.8%	
Balance Sheet		Income Statement		Length of Stay 295.6	
Current Assets	0	Total Charges	32,070,911	Average Wages 24.67	
Fixed Assets	0	Contract Allowance	0	0.0% Skilled Nursing 100.0%	
Other Assets	1	Operating Revenue	32,070,911	100.0% Ancillary Service 0.0%	
Total Assets	1	Operating Expense	67,248,575	209.7% Current Ratio	
Current Liabilities	0	Operating Margin	-35,177,664	-109.7% Days to Collect 0.0	
Long Term Liabilities	0	Other Income	35,177,665	109.7% Avg Payment Days 0.0	
Total Equity	1	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	1	Net Profit or Loss	1	0.0% Return on Equity 100.0%	

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315244 PREFERRED CARE AT ABSECON				Proprietary - Partnership	
PREFERRED CARE AT ABSECON		12/31/2019 214 Days Settled			
ABSECON, NJ 08201		5/31/2019 151 Days Settled		CR Beds 162 POS Beds 0	
ATLANTIC		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		72.7%	
Balance Sheet		Income Statement		Length of Stay	
				189.2	
Current Assets	2,247,504	Total Charges	5,863,821	Average Wages	
				15.24	
Fixed Assets	1,106,359	Contract Allowance	906,641	15.5% Skilled Nursing	
				80.1%	
Other Assets	670,717	Operating Revenue	4,957,180	84.5% Ancillary Service	
				7.4%	
Total Assets	4,024,580	Operating Expense	5,361,837	108.2% Current Ratio	
				0.7	
Current Liabilities	3,316,308	Operating Margin	-404,657	-8.2% Days to Collect	
				57.8	
Long Term Liabilities	3,371,674	Other Income	32,317	0.7% Avg Payment Days	
				218.2	
Total Equity	-2,663,402	Other Expense	0	0.0% Depreciation Rate	
				2.1%	
Total Liab. and Equity	4,024,580	Net Profit or Loss	(372,341)	-7.5% Return on Equity	
				14.0%	

315244 PREFERRED CARE AT ABSECON				Proprietary - Partnership	
PREFERRED CARE AT ABSECON		12/31/2019 214 Days Settled			
ABSECON, NJ 08201		5/31/2019 151 Days Settled		CR Beds 162 POS Beds 0	
ATLANTIC		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		80.8%	
Balance Sheet		Income Statement		Length of Stay	
				143.7	
Current Assets	4,605,617	Total Charges	10,508,920	Average Wages	
				15.24	
Fixed Assets	10,864,675	Contract Allowance	867,250	8.3% Skilled Nursing	
				90.7%	
Other Assets	7,008,067	Operating Revenue	9,641,670	91.7% Ancillary Service	
				9.3%	
Total Assets	22,478,359	Operating Expense	10,953,555	113.6% Current Ratio	
				3.3	
Current Liabilities	1,395,484	Operating Margin	-1,311,885	-13.6% Days to Collect	
				139.2	
Long Term Liabilities	20,094,152	Other Income	2,300,611	23.9% Avg Payment Days	
				31.4	
Total Equity	988,723	Other Expense	0	0.0% Depreciation Rate	
				34.3%	
Total Liab. and Equity	22,478,359	Net Profit or Loss	988,726	10.3% Return on Equity	
				100.0%	

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315111 PREFERRED CARE AT HAMILTON				Proprietary - Partnership	
PREFERRED CARE AT HAMILTON		8/31/2019 243 Days Settled			
HAMILTON SQUARE, NJ 08690		12/31/2019 122 Days Settled		CR Beds 128 POS Beds 0	
MERCER		Key Performance Ind.			
Novitas NJ				Occupancy Rate	77.2%
Balance Sheet		Income Statement		Length of Stay	117.1
Current Assets	3,884,237	Total Charges	3,818,025	Average Wages	22.01
Fixed Assets	5,005,824	Contract Allowance	296,315	7.8% Skilled Nursing	87.8%
Other Assets	7,237,978	Operating Revenue	3,521,710	92.2% Ancillary Service	12.2%
Total Assets	<u>16,128,039</u>	Operating Expense	3,632,061	103.1% Current Ratio	4.5
Current Liabilities	856,775	Operating Margin	-110,351	-3.1% Days to Collect	338.7
Long Term Liabilities	15,381,518	Other Income	96	0.0% Avg Payment Days	70.0
Total Equity	-110,254	Other Expense	0	0.0% Depreciation Rate	14.1%
Total Liab. and Equity	<u>16,128,039</u>	Net Profit or Loss	<u>(110,255)</u>	-3.1% Return on Equity	100.0%

315111 PREFERRED CARE AT HAMILTON				Nonprofit - Other	
PREFERRED CARE AT HAMILTON		8/31/2019 243 Days Settled			
HAMILTON SQUARE, NJ 08690		12/31/2019 122 Days Settled		CR Beds 128 POS Beds 0	
MERCER		Key Performance Ind.			
Novitas NJ				Occupancy Rate	78.7%
Balance Sheet		Income Statement		Length of Stay	128.1
Current Assets	3,897,941	Total Charges	6,727,960	Average Wages	22.01
Fixed Assets	1,776,403	Contract Allowance	768,590	11.4% Skilled Nursing	90.0%
Other Assets	922,991	Operating Revenue	5,959,370	88.6% Ancillary Service	10.0%
Total Assets	<u>6,597,335</u>	Operating Expense	6,607,300	110.9% Current Ratio	0.7
Current Liabilities	5,940,301	Operating Margin	-647,930	-10.9% Days to Collect	61.9
Long Term Liabilities	7,861,921	Other Income	7,692	0.1% Avg Payment Days	298.2
Total Equity	-7,204,887	Other Expense	0	0.0% Depreciation Rate	5.2%
Total Liab. and Equity	<u>6,597,335</u>	Net Profit or Loss	<u>(653,576)</u>	-11.0% Return on Equity	9.1%

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315487 PREFERRED CARE AT MERCER		Proprietary - Partnership	
PREFERRED CARE AT MERCER		12/31/2019 365 Days Settled	
EWING, NJ 08628		CR Beds 340 POS Beds 0	
MERCER		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	25.7%
Balance Sheet		Income Statement	
Current Assets	2,478,590	Total Charges	12,145,807
Fixed Assets	142,089	Contract Allowance	1,955,060
Other Assets	319,644	Operating Revenue	10,190,747
Total Assets	2,940,323	Operating Expense	10,268,995
Current Liabilities	2,411,977	Operating Margin	-78,248
Long Term Liabilities	0	Other Income	497,216
Total Equity	528,346	Other Expense	0
Total Liab. and Equity	2,940,323	Net Profit or Loss	418,968
		16.1%	Skilled Nursing 82.9%
		83.9%	Ancillary Service 17.1%
		100.8%	Current Ratio 1.0
		-0.8%	Days to Collect 35.6
		4.9%	Avg Payment Days 59.7
		0.0%	Depreciation Rate 621.7%
		4.1%	Return on Equity 79.3%

315321 PREFERRED CARE AT OLD BRIDGE, LLC		Proprietary - Corporation	
PREFERRED CARE AT OLD BRIDGE, LLC		12/31/2019 365 Days Settled	
OLD BRIDGE, NJ 08857		CR Beds 340 POS Beds 0	
MIDDLESEX		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate	32.2%
Balance Sheet		Income Statement	
Current Assets	2,624,682	Total Charges	15,528,665
Fixed Assets	361,266	Contract Allowance	1,992,296
Other Assets	271,015	Operating Revenue	13,536,369
Total Assets	3,256,963	Operating Expense	11,963,865
Current Liabilities	1,214,428	Operating Margin	1,572,504
Long Term Liabilities	882,674	Other Income	182,053
Total Equity	1,159,861	Other Expense	0
Total Liab. and Equity	3,256,963	Net Profit or Loss	1,754,557
		12.8%	Skilled Nursing 84.0%
		87.2%	Ancillary Service 16.0%
		88.4%	Current Ratio 2.2
		11.6%	Days to Collect 53.7
		1.3%	Avg Payment Days 15.0
		0.0%	Depreciation Rate 313.5%
		13.0%	Return on Equity 151.3%

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315397 PREFERRED CARE AT WALL				Proprietary - Other	
PREFERRED CARE AT WALL		12/31/2019 365 Days Settled			
ALLENWOOD, NJ 08720		CR Beds 135 POS Beds 0			
MONMOUTH		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		91.1%	
Balance Sheet		Income Statement		Length of Stay 129.3	
Current Assets	3,884,793	Total Charges	18,468,607	Average Wages	23.91
Fixed Assets	670,782	Contract Allowance	2,387,634	12.9%	Skilled Nursing 85.6%
Other Assets	1,853,481	Operating Revenue	16,080,973	87.1%	Ancillary Service 14.4%
Total Assets	6,409,056	Operating Expense	13,287,095	82.6%	Current Ratio 1.2
Current Liabilities	3,244,720	Operating Margin	2,793,878	17.4%	Days to Collect 58.8
Long Term Liabilities	0	Other Income	2,202	0.0%	Avg Payment Days 37.8
Total Equity	3,164,336	Other Expense	0	0.0%	Depreciation Rate 245.8%
Total Liab. and Equity	6,409,056	Net Profit or Loss	2,796,080	17.4%	Return on Equity 88.4%
315183 PREMIER CADBURY OF CHERRY HILL				Proprietary - Partnership	
PREMIER CADBURY OF CHERRY HILL		12/31/2019 365 Days Settled			
CHERRY HILL, NJ 08002		CR Beds 120 POS Beds 0			
CAMDEN		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		96.3%	
Balance Sheet		Income Statement		Length of Stay 117.2	
Current Assets	2,969,815	Total Charges	24,117,191	Average Wages	28.46
Fixed Assets	3,042,728	Contract Allowance	4,021,134	16.7%	Skilled Nursing 51.3%
Other Assets	2,303,218	Operating Revenue	20,096,057	83.3%	Ancillary Service 20.1%
Total Assets	8,315,761	Operating Expense	20,611,025	102.6%	Current Ratio 0.5
Current Liabilities	5,442,227	Operating Margin	-514,968	-2.6%	Days to Collect 39.6
Long Term Liabilities	2,340,250	Other Income	385,866	1.9%	Avg Payment Days 62.5
Total Equity	533,284	Other Expense	0	0.0%	Depreciation Rate 57.0%
Total Liab. and Equity	8,315,761	Net Profit or Loss	(129,102)	-0.6%	Return on Equity -24.2%

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315108 PRINCETON CARE CENTER				Proprietary - Corporation	
PRINCETON CARE CENTER		12/31/2019 365 Days Settled			
PRINCETON, NJ 08540		CR Beds 119 POS Beds 0			
MERCER		Key Performance Ind.			
Novitas NJ		Occupancy Rate		87.4%	
Balance Sheet		Income Statement		Length of Stay	
				185.2	
Current Assets	915,080	Total Charges	12,781,519	Average Wages	
Fixed Assets	669,691	Contract Allowance	1,510,523	21.49	
Other Assets	589,421	Operating Revenue	11,270,996	11.8%	
Total Assets	2,174,192	Operating Expense	12,699,701	88.2%	
Current Liabilities	4,918,209	Operating Margin	-1,428,705	112.7%	
Long Term Liabilities	3,688,547	Other Income	-43,959	-12.7%	
Total Equity	-6,432,564	Other Expense	0	0.0%	
Total Liab. and Equity	2,174,192	Net Profit or Loss	(1,472,664)	-13.1%	
				Skilled Nursing	
				82.9%	
				Ancillary Service	
				17.1%	
				Current Ratio	
				0.2	
				Days to Collect	
				24.9	
				Avg Payment Days	
				132.1	
				Depreciation Rate	
				115.9%	
				Return on Equity	
				22.9%	

315124 PROVIDENCE NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
PROVIDENCE NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
TRENTON, NJ 08618		CR Beds 106 POS Beds 0			
MERCER		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		93.9%	
Balance Sheet		Income Statement		Length of Stay	
				286.1	
Current Assets	607,407	Total Charges	8,285,465	Average Wages	
Fixed Assets	391,721	Contract Allowance	302,535	7.97	
Other Assets	0	Operating Revenue	7,982,930	3.7%	
Total Assets	999,128	Operating Expense	7,608,733	96.3%	
Current Liabilities	3,701,674	Operating Margin	374,197	95.3%	
Long Term Liabilities	1,495,347	Other Income	3,238	4.7%	
Total Equity	-4,197,893	Other Expense	0	0.0%	
Total Liab. and Equity	999,128	Net Profit or Loss	377,438	0.0%	
				Skilled Nursing	
				93.5%	
				Ancillary Service	
				6.5%	
				Current Ratio	
				0.2	
				Days to Collect	
				36.4	
				Avg Payment Days	
				179.5	
				Depreciation Rate	
				112.9%	
				Return on Equity	
				-9.0%	

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315417 REFORMED CHURCH HOME		Nonprofit - Church	
REFORMED CHURCH HOME		12/31/2019 365 Days Settled	
OLD BRIDGE, NJ 08857		CR Beds 108 POS Beds 0	
MIDDLESEX		Key Performance Ind.	
Novitas NJ		Occupancy Rate	91.3%
Balance Sheet		Income Statement	
Current Assets	4,579,744	Total Charges	20,874,502
Fixed Assets	12,809,748	Contract Allowance	2,842,264
Other Assets	27,759,699	Operating Revenue	18,032,238
Total Assets	45,149,191	Operating Expense	19,296,480
Current Liabilities	3,322,936	Operating Margin	-1,264,242
Long Term Liabilities	1,288,444	Other Income	4,367,380
Total Equity	40,537,811	Other Expense	0
Total Liab. and Equity	45,149,191	Net Profit or Loss	3,103,138
		13.6%	Skilled Nursing 69.9%
		86.4%	Ancillary Service 15.0%
		107.0%	Current Ratio 1.4
		-7.0%	Days to Collect 44.2
		24.2%	Avg Payment Days 25.3
		0.0%	Depreciation Rate 5.5%
		17.2%	Return on Equity 7.7%

315103 REGENCY GARDENS NURSING CENTER		Proprietary - Corporation	
REGENCY GARDENS NURSING CENTER		12/31/2019 365 Days Settled	
WAYNE, NJ 07470		CR Beds 120 POS Beds 0	
PASSAIC		Key Performance Ind.	
BLUE CROSS (TENNESSEE)		Occupancy Rate	90.0%
Balance Sheet		Income Statement	
Current Assets	2,267,251	Total Charges	11,316,704
Fixed Assets	1,129,761	Contract Allowance	764,345
Other Assets	2,359,002	Operating Revenue	10,552,359
Total Assets	5,756,014	Operating Expense	10,143,998
Current Liabilities	2,566,411	Operating Margin	408,361
Long Term Liabilities	0	Other Income	22,046
Total Equity	3,189,603	Other Expense	0
Total Liab. and Equity	5,756,014	Net Profit or Loss	430,407
		6.8%	Skilled Nursing 90.5%
		93.2%	Ancillary Service 9.5%
		96.1%	Current Ratio 0.9
		3.9%	Days to Collect 39.2
		0.2%	Avg Payment Days 61.5
		0.0%	Depreciation Rate 67.9%
		4.1%	Return on Equity 13.5%

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315355 REGENCY GRANDE NURS & REHAB CE				Proprietary - Corporation	
REGENCY GRANDE NURS & REHAB CE				12/31/2019 365 Days Settled	
DOVER, NJ 07801				CR Beds 155 POS Beds 0	
MORRIS				Key Performance Ind.	
Novitas NJ				Occupancy Rate	97.2%
Balance Sheet		Income Statement		Length of Stay	153.1
Current Assets	4,398,192	Total Charges	17,239,640	Average Wages	22.15
Fixed Assets	106,323	Contract Allowance	1,565,537	9.1% Skilled Nursing	90.4%
Other Assets	25,635	Operating Revenue	15,674,103	90.9% Ancillary Service	9.6%
Total Assets	4,530,150	Operating Expense	14,546,385	92.8% Current Ratio	1.2
Current Liabilities	3,666,392	Operating Margin	1,127,718	7.2% Days to Collect	42.9
Long Term Liabilities	-1,148,856	Other Income	148,525	0.9% Avg Payment Days	74.5
Total Equity	2,012,614	Other Expense	0	0.0% Depreciation Rate	648.4%
Total Liab. and Equity	4,530,150	Net Profit or Loss	1,276,243	8.1% Return on Equity	63.4%

315367 REGENCY HERITAGE NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
REGENCY HERITAGE NURSING AND REHABILITATION CENTER				12/31/2019 365 Days Settled	
SOMERSET, NJ 08873				CR Beds 255 POS Beds 0	
SOMERSET				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate	83.4%
Balance Sheet		Income Statement		Length of Stay	98.2
Current Assets	4,222,638	Total Charges	26,079,797	Average Wages	20.45
Fixed Assets	1,932,305	Contract Allowance	3,216,446	12.3% Skilled Nursing	85.7%
Other Assets	0	Operating Revenue	22,863,351	87.7% Ancillary Service	14.3%
Total Assets	6,154,943	Operating Expense	22,478,250	98.3% Current Ratio	0.7
Current Liabilities	6,051,131	Operating Margin	385,101	1.7% Days to Collect	40.0
Long Term Liabilities	0	Other Income	226,737	1.0% Avg Payment Days	79.6
Total Equity	103,812	Other Expense	0	0.0% Depreciation Rate	27.4%
Total Liab. and Equity	6,154,943	Net Profit or Loss	611,838	2.7% Return on Equity	589.4%

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315140 REHAB AT RIVER'S EDGE				Proprietary - Other	
REHAB AT RIVER'S EDGE		12/31/2019 365 Days Settled			
RARITAN, NJ 08869		CR Beds 138 POS Beds 0			
SOMERSET		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.2%	
		Length of Stay		127.6	
		Average Wages		24.90	
		55.8%		Skilled Nursing 93.5%	
		44.2%		Ancillary Service 6.5%	
		97.9%		Current Ratio 0.8	
		2.1%		Days to Collect 47.2	
		-0.1%		Avg Payment Days 71.4	
		0.0%		Depreciation Rate 134.9%	
		2.0%		Return on Equity -23.9%	
<hr/>					
315158 RIDGEWOOD CENTER				Proprietary - Other	
RIDGEWOOD CENTER		12/31/2019 365 Days Settled			
RIDGEWOOD, NJ 07450		CR Beds 90 POS Beds 0			
BERGEN		Key Performance Ind.			
Novitas NJ		Occupancy Rate		81.8%	
		Length of Stay		179.1	
		Average Wages		24.38	
		48.5%		Skilled Nursing 90.8%	
		51.5%		Ancillary Service 9.2%	
		102.7%		Current Ratio 0.6	
		-2.7%		Days to Collect 35.4	
		0.1%		Avg Payment Days 24.2	
		0.0%		Depreciation Rate 111.9%	
		-2.5%		Return on Equity 2.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

315225 RIVERFRONT REHABILITATION AND HEALTHCARE CENTER				Proprietary - Other	
RIVERFRONT REHABILITATION AND HEALTHCARE CENTER		12/31/2019 334 Days Settled			
PENNSAUKEN, NJ 08109		1/31/2019 31 Days Settled		CR Beds 180 POS Beds 0	
CAMDEN				Key Performance Ind.	
BLUE CROSS (WESTERN PENNSYLVANIA),,				Occupancy Rate	85.6%
				Length of Stay	217.2
Balance Sheet		Income Statement		Average Wages	23.93
Current Assets	1,254,913	Total Charges	2,184,369	47.6% Skilled Nursing	91.9%
Fixed Assets	-119,136	Contract Allowance	1,039,183	52.4% Ancillary Service	8.1%
Other Assets	-3,175,506	Operating Revenue	1,145,186	188.6% Current Ratio	1.1
Total Assets	-2,039,729	Operating Expense	2,159,310	-88.6% Days to Collect	405.9
Current Liabilities	1,164,178	Operating Margin	-1,014,124	0.3% Avg Payment Days	169.1
Long Term Liabilities	6,903	Other Income	3,053	0.0% Depreciation Rate	47.6%
Total Equity	-3,210,810	Other Expense	0	-88.3% Return on Equity	31.5%
Total Liab. and Equity	-2,039,729	Net Profit or Loss	(1,011,071)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

315225 RIVERFRONT REHABILITATION AND HEALTHCARE CENTER		Proprietary - Partnership	
RIVERFRONT REHABILITATION AND HEALTHCARE CENTER		12/31/2019 334 Days Settled	
PENNSAUKEN, NJ 08109		1/31/2019 31 Days Settled	
CAMDEN		CR Beds 180 POS Beds 0	
BLUE CROSS (WESTERN PENNSYLVANIA),,		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	4,641,467	Total Charges	16,672,286
Fixed Assets	168,520	Contract Allowance	1,740,162
Other Assets	0	Operating Revenue	14,932,124
Total Assets	4,809,987	Operating Expense	13,635,504
Current Liabilities	2,282,605	Operating Margin	1,296,620
Long Term Liabilities	1,225,752	Other Income	5,010
Total Equity	1,301,630	Other Expense	0
Total Liab. and Equity	4,809,987	Net Profit or Loss	1,301,630
		10.4%	Skilled Nursing 87.4%
		89.6%	Ancillary Service 12.6%
		91.3%	Current Ratio 2.0
		8.7%	Days to Collect 64.9
		0.0%	Avg Payment Days 28.1
		0.0%	Depreciation Rate 564.5%
		8.7%	Return on Equity 100.0%
			Length of Stay 116.9
			Average Wages 23.93

315235 RIVERSIDE NURSING AND REHABILITATION CENTER		Proprietary - Corporation	
RIVERSIDE NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled	
TRENTON, NJ 08611		CR Beds 131 POS Beds 0	
MERCER		Key Performance Ind.	
BLUE CROSS (TENNESSEE)		Occupancy Rate 81.2%	
Balance Sheet		Income Statement	
Current Assets	1,423,590	Total Charges	10,547,381
Fixed Assets	736,197	Contract Allowance	753,625
Other Assets	3,232,123	Operating Revenue	9,793,756
Total Assets	5,391,910	Operating Expense	11,224,972
Current Liabilities	6,998,433	Operating Margin	-1,431,216
Long Term Liabilities	0	Other Income	6,160
Total Equity	-1,606,523	Other Expense	0
Total Liab. and Equity	5,391,910	Net Profit or Loss	(1,426,056)
		7.1%	Skilled Nursing 89.8%
		92.9%	Ancillary Service 10.2%
		114.6%	Current Ratio 0.2
		-14.6%	Days to Collect 45.2
		0.1%	Avg Payment Days 82.6
		0.0%	Depreciation Rate 57.3%
		-14.6%	Return on Equity 88.8%
			Length of Stay 101.3
			Average Wages 23.84

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315302 ROLLING HILLS CARE CENTER				Proprietary - Partnership	
ROLLING HILLS CARE CENTER		12/31/2019 365 Days Settled			
LEBANON, NJ 08833		CR Beds 67 POS Beds 0			
HUNTERDON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		90.7%	
Balance Sheet		Income Statement		Length of Stay	
				84.6	
Current Assets	1,320,049	Total Charges	8,891,597	Average Wages	
				22.90	
Fixed Assets	1,625,853	Contract Allowance	1,664,916	18.7%	Skilled Nursing
				81.1%	
Other Assets	165,513	Operating Revenue	7,226,681	81.3%	Ancillary Service
				18.9%	
Total Assets	3,111,415	Operating Expense	7,474,383	103.4%	Current Ratio
				1.8	
Current Liabilities	752,266	Operating Margin	-247,702	-3.4%	Days to Collect
				52.0	
Long Term Liabilities	132,595	Other Income	14,372	0.2%	Avg Payment Days
				36.2	
Total Equity	2,226,554	Other Expense	0	0.0%	Depreciation Rate
				35.9%	
Total Liab. and Equity	3,111,415	Net Profit or Loss	(233,330)	-3.2%	Return on Equity
				-10.5%	

315039 ROOSEVELT CARE CENTER				Government - County	
ROOSEVELT CARE CENTER		12/31/2019 365 Days Settled			
EDISON, NJ 08837		CR Beds 356 POS Beds 0			
MIDDLESEX		Key Performance Ind.			
TRAILBLAZERS HEALTH ENTERPRISES		Occupancy Rate		47.6%	
Balance Sheet		Income Statement		Length of Stay	
				210.3	
Current Assets	5,134,343	Total Charges	32,448,050	Average Wages	
				24.41	
Fixed Assets	9,411,602	Contract Allowance	6,851,297	21.1%	Skilled Nursing
				92.0%	
Other Assets	800,560	Operating Revenue	25,596,753	78.9%	Ancillary Service
				8.0%	
Total Assets	15,346,505	Operating Expense	26,985,364	105.4%	Current Ratio
				0.0	
Current Liabilities	103,562,515	Operating Margin	-1,388,611	-5.4%	Days to Collect
				36.3	
Long Term Liabilities	6,075	Other Income	1,124,809	4.4%	Avg Payment Days
				31.2	
Total Equity	-88,222,085	Other Expense	0	0.0%	Depreciation Rate
				3.2%	
Total Liab. and Equity	15,346,505	Net Profit or Loss	(263,802)	-1.0%	Return on Equity
				0.3%	

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315509 ROOSEVELT CARE CENTER AT OLD BRIDGE				Government - County	
ROOSEVELT CARE CENTER AT OLD BRIDGE		12/31/2019 365 Days Settled			
OLD BRIDGE, NJ 08857		CR Beds 180 POS Beds 0			
MIDDLESEX		Key Performance Ind.			
Novitas NJ				Occupancy Rate	93.6%
Balance Sheet		Income Statement		Length of Stay	208.6
Current Assets	3,524,029	Total Charges	25,530,874	Average Wages	20.72
Fixed Assets	265,687	Contract Allowance	6,896,216	27.0% Skilled Nursing	91.2%
Other Assets	-2,842,584	Operating Revenue	18,634,658	73.0% Ancillary Service	8.8%
Total Assets	947,132	Operating Expense	19,486,947	104.6% Current Ratio	2.8
Current Liabilities	1,258,696	Operating Margin	-852,289	-4.6% Days to Collect	33.7
Long Term Liabilities	0	Other Income	566,358	3.0% Avg Payment Days	23.6
Total Equity	-311,564	Other Expense	0	0.0% Depreciation Rate	6.5%
Total Liab. and Equity	947,132	Net Profit or Loss	(285,931)	-1.5% Return on Equity	91.8%
<hr/>					
315421 ROSE GARDEN NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
ROSE GARDEN NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
TOMS RIVER, NJ 08753		CR Beds 128 POS Beds 0			
OCEAN		Key Performance Ind.			
BLUE CROSS (TENNESSEE)				Occupancy Rate	92.5%
Balance Sheet		Income Statement		Length of Stay	79.9
Current Assets	3,614,193	Total Charges	14,896,995	Average Wages	22.73
Fixed Assets	-370,584	Contract Allowance	0	0.0% Skilled Nursing	98.7%
Other Assets	398,677	Operating Revenue	14,896,995	100.0% Ancillary Service	1.3%
Total Assets	3,642,286	Operating Expense	14,760,143	99.1% Current Ratio	1.8
Current Liabilities	2,037,411	Operating Margin	136,852	0.9% Days to Collect	64.0
Long Term Liabilities	0	Other Income	154,764	1.0% Avg Payment Days	14.6
Total Equity	1,604,875	Other Expense	0	0.0% Depreciation Rate	363.2%
Total Liab. and Equity	3,642,286	Net Profit or Loss	291,616	2.0% Return on Equity	18.2%

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315384 ROSE MOUNTAIN CARE CENTER				Proprietary - Corporation	
ROSE MOUNTAIN CARE CENTER		12/31/2019 365 Days Settled			
NEW BRUNSWICK, NJ 08901		CR Beds 112 POS Beds 0			
MIDDLESEX		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		83.9%	
Balance Sheet		Income Statement		Length of Stay	
				239.9	
Current Assets	3,037,036	Total Charges	8,389,825	Average Wages	
Fixed Assets	114,586	Contract Allowance	393,229	20.24	
Other Assets	0	Operating Revenue	7,996,596	4.7%	
Total Assets	3,151,622	Operating Expense	7,981,664	95.3%	
Current Liabilities	2,174,401	Operating Margin	14,932	99.8%	
Long Term Liabilities	0	Other Income	1,358	0.2%	
Total Equity	977,221	Other Expense	0	0.0%	
Total Liab. and Equity	3,151,622	Net Profit or Loss	16,290	0.0%	
				0.2%	
				Return on Equity	
				1.7%	

315455 ROYAL HEALTH GATE NRSG REHAB				Proprietary - Corporation	
ROYAL HEALTH GATE NRSG REHAB		12/31/2019 365 Days Settled			
TRENTON, NJ 08638		CR Beds 149 POS Beds 0			
MERCER		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		75.7%	
Balance Sheet		Income Statement		Length of Stay	
				121.8	
Current Assets	605,433	Total Charges	11,211,587	Average Wages	
Fixed Assets	304,894	Contract Allowance	633,258	9.95	
Other Assets	0	Operating Revenue	10,578,329	5.6%	
Total Assets	910,327	Operating Expense	11,482,327	94.4%	
Current Liabilities	8,779,460	Operating Margin	-903,998	108.5%	
Long Term Liabilities	46,294	Other Income	170,530	-8.5%	
Total Equity	-7,915,427	Other Expense	0	1.6%	
Total Liab. and Equity	910,327	Net Profit or Loss	(733,468)	0.0%	
				-6.9%	
				Return on Equity	
				9.3%	

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315503 ROYAL SUITES HEALTH CARE & REHABILITATION				Proprietary - Partnership	
ROYAL SUITES HEALTH CARE & REHABILITATION		12/31/2019 365 Days Settled			
GALLOWAY TOWNSHIP, NJ 08205				CR Beds 186 POS Beds 0	
ATLANTIC				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate	88.0%
Balance Sheet		Income Statement		Length of Stay	61.9
Current Assets	4,251,083	Total Charges	26,954,465	Average Wages	21.16
Fixed Assets	2,197,532	Contract Allowance	6,692,591	24.8% Skilled Nursing	76.1%
Other Assets	388,442	Operating Revenue	20,261,874	75.2% Ancillary Service	23.9%
Total Assets	<u>6,837,057</u>	Operating Expense	18,546,935	91.5% Current Ratio	1.2
Current Liabilities	3,516,573	Operating Margin	1,714,939	8.5% Days to Collect	59.8
Long Term Liabilities	32,580	Other Income	22,743	0.1% Avg Payment Days	40.5
Total Equity	<u>3,287,904</u>	Other Expense	0	0.0% Depreciation Rate	110.2%
Total Liab. and Equity	<u>6,837,057</u>	Net Profit or Loss	<u>1,736,800</u>	8.6% Return on Equity	52.8%
315009 RUNNELLS CENTER FOR REHABILITATION & HEALTHCARE				Proprietary - Corporation	
RUNNELLS CENTER FOR REHABILITATION & HEALTHCARE		12/31/2019 365 Days Settled			
BERKELEY HEIGHTS, NJ 07922				CR Beds 300 POS Beds 0	
UNION				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate	69.1%
Balance Sheet		Income Statement		Length of Stay	185.1
Current Assets	10,940,223	Total Charges	22,776,927	Average Wages	21.58
Fixed Assets	1,388,442	Contract Allowance	2,138,001	9.4% Skilled Nursing	92.0%
Other Assets	1,705,667	Operating Revenue	20,638,926	90.6% Ancillary Service	8.0%
Total Assets	<u>14,034,332</u>	Operating Expense	21,295,767	103.2% Current Ratio	1.3
Current Liabilities	8,107,878	Operating Margin	-656,841	-3.2% Days to Collect	154.9
Long Term Liabilities	5,253,720	Other Income	2,078,217	10.1% Avg Payment Days	105.9
Total Equity	<u>672,734</u>	Other Expense	0	0.0% Depreciation Rate	115.5%
Total Liab. and Equity	<u>14,034,332</u>	Net Profit or Loss	<u>1,421,376</u>	6.9% Return on Equity	211.3%

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315218 SEACREST VILLAGE				Proprietary - Corporation		
SEACREST VILLAGE		12/31/2019 365 Days Settled				
LITTLE EGG HARBOR TW, NJ 08087		CR Beds 171 POS Beds 0				
OCEAN		Key Performance Ind.				
Novitas NJ				Occupancy Rate	90.5%	
Balance Sheet		Income Statement		Length of Stay	122.2	
Current Assets	3,004,898	Total Charges	22,248,339	Average Wages	21.13	
Fixed Assets	944,974	Contract Allowance	5,051,820	22.7%	Skilled Nursing	82.6%
Other Assets	0	Operating Revenue	17,196,519	77.3%	Ancillary Service	15.3%
Total Assets	<u>3,949,872</u>	Operating Expense	16,388,498	95.3%	Current Ratio	1.7
Current Liabilities	1,785,875	Operating Margin	808,021	4.7%	Days to Collect	27.9
Long Term Liabilities	61,037	Other Income	75,058	0.4%	Avg Payment Days	32.3
Total Equity	<u>2,102,960</u>	Other Expense	0	0.0%	Depreciation Rate	48.6%
Total Liab. and Equity	<u>3,949,872</u>	Net Profit or Loss	<u>883,079</u>	5.1%	Return on Equity	42.0%
315340 SEASHORE GARDENS LIVING CENTER				Nonprofit - Other		
SEASHORE GARDENS LIVING CENTER		12/31/2019 365 Days Settled				
GALLOWAY TOWNSHIP, NJ 08205		CR Beds 191 POS Beds 0				
ATLANTIC		Key Performance Ind.				
Novitas NJ				Occupancy Rate	84.8%	
Balance Sheet		Income Statement		Length of Stay	319.5	
Current Assets	5,169,154	Total Charges	20,060,305	Average Wages	20.46	
Fixed Assets	12,305,243	Contract Allowance	4,901,711	24.4%	Skilled Nursing	83.4%
Other Assets	1,354,627	Operating Revenue	15,158,594	75.6%	Ancillary Service	9.9%
Total Assets	<u>18,829,024</u>	Operating Expense	15,843,479	104.5%	Current Ratio	1.9
Current Liabilities	2,788,454	Operating Margin	-684,885	-4.5%	Days to Collect	69.2
Long Term Liabilities	21,726,610	Other Income	393,833	2.6%	Avg Payment Days	47.1
Total Equity	<u>-5,686,040</u>	Other Expense	0	0.0%	Depreciation Rate	3.0%
Total Liab. and Equity	<u>18,829,024</u>	Net Profit or Loss	<u>(367,007)</u>	-2.4%	Return on Equity	6.5%

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315405 SHADY LANE GLOUCESTER CO HOME				Government - County	
SHADY LANE GLOUCESTER CO HOME				12/31/2019 365 Days Settled	
CLARKSBORO, NJ 08020				CR Beds 61 POS Beds 0	
GLOUCESTER				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 95.0%	
Balance Sheet		Income Statement		Length of Stay 220.3	
Current Assets	3,663,477	Total Charges	4,852,288	Average Wages 18.92	
Fixed Assets	7,601,855	Contract Allowance	0	0.0% Skilled Nursing 100.0%	
Other Assets	0	Operating Revenue	4,852,288	100.0% Ancillary Service 0.0%	
Total Assets	<u>11,265,332</u>	Operating Expense	10,156,789	209.3% Current Ratio 0.5	
Current Liabilities	7,730,384	Operating Margin	-5,304,501	-109.3% Days to Collect 210.5	
Long Term Liabilities	18,169	Other Income	2,417	0.0% Avg Payment Days 244.9	
Total Equity	<u>3,516,779</u>	Other Expense	0	0.0% Depreciation Rate 10.0%	
Total Liab. and Equity	<u>11,265,332</u>	Net Profit or Loss	<u>(5,302,084)</u>	-109.3% Return on Equity -150.8%	
315454 SHORE MEADOWS REHAB & NURSING CENTER				Proprietary - Corporation	
SHORE MEADOWS REHAB & NURSING CENTER				12/31/2019 365 Days Settled	
TOMS RIVER, NJ 08755				CR Beds 130 POS Beds 0	
OCEAN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 88.3%	
Balance Sheet		Income Statement		Length of Stay 110.9	
Current Assets	1,461,157	Total Charges	11,334,597	Average Wages 10.09	
Fixed Assets	231,293	Contract Allowance	604,803	5.3% Skilled Nursing 92.3%	
Other Assets	9,930	Operating Revenue	10,729,794	94.7% Ancillary Service 7.7%	
Total Assets	<u>1,702,380</u>	Operating Expense	11,650,324	108.6% Current Ratio 0.2	
Current Liabilities	7,378,002	Operating Margin	-920,530	-8.6% Days to Collect 73.4	
Long Term Liabilities	1,724,093	Other Income	46,466	0.4% Avg Payment Days 235.1	
Total Equity	<u>-7,399,715</u>	Other Expense	0	0.0% Depreciation Rate 265.7%	
Total Liab. and Equity	<u>1,702,380</u>	Net Profit or Loss	<u>(874,067)</u>	-8.1% Return on Equity 11.8%	

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315280 SILVER HEALTHCARE CENTER				Proprietary - Corporation	
SILVER HEALTHCARE CENTER		12/31/2019 365 Days Settled			
CHERRY HILL, NJ 08034		CR Beds 246 POS Beds 0			
CAMDEN		Key Performance Ind.			
Novitas NJ		Occupancy Rate		79.6%	
Balance Sheet		Income Statement		Length of Stay	
				169.4	
Current Assets	15,299,962	Total Charges	27,769,554	Average Wages	
Fixed Assets	621,643	Contract Allowance	2,138,647	7.7%	
Other Assets	8,715,786	Operating Revenue	25,630,907	92.3%	
Total Assets	24,637,391	Operating Expense	22,114,090	86.3%	
Current Liabilities	6,468,795	Operating Margin	3,516,817	13.7%	
Long Term Liabilities	6,436,255	Other Income	137,888	0.5%	
Total Equity	11,732,341	Other Expense	0	0.0%	
Total Liab. and Equity	24,637,391	Net Profit or Loss	3,654,705	14.3%	

315236 SINAI POST ACUTE NURSING AND REHAB CENTER				Proprietary - Corporation	
SINAI POST ACUTE NURSING AND REHAB CENTER		12/31/2019 365 Days Settled			
NEWARK, NJ 07103		CR Beds 430 POS Beds 0			
ESSEX		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		78.7%	
Balance Sheet		Income Statement		Length of Stay	
				165.7	
Current Assets	5,221,289	Total Charges	32,335,592	Average Wages	
Fixed Assets	818,893	Contract Allowance	2,497,632	7.7%	
Other Assets	98,745	Operating Revenue	29,837,960	92.3%	
Total Assets	6,138,927	Operating Expense	30,184,121	101.2%	
Current Liabilities	4,166,532	Operating Margin	-346,161	-1.2%	
Long Term Liabilities	0	Other Income	71,482	0.2%	
Total Equity	1,972,395	Other Expense	0	0.0%	
Total Liab. and Equity	6,138,927	Net Profit or Loss	(274,679)	-0.9%	

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315356 SKILLED NURSING AT FELLOWSHIP VILLAGE				Nonprofit - Other	
SKILLED NURSING AT FELLOWSHIP VILLAGE		12/31/2019 365 Days Settled			
BASKING RIDGE, NJ 07920		CR Beds 54 POS Beds 0			
SOMERSET		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		45.2%	
Balance Sheet		Income Statement		Length of Stay	
				24.1	
Current Assets	11,794,304	Total Charges	49,372,550	Average Wages	36.95
Fixed Assets	101,130,498	Contract Allowance	7,714,818	15.6%	Skilled Nursing
Other Assets	65,440,871	Operating Revenue	41,657,732	84.4%	Ancillary Service
Total Assets	<u>178,365,673</u>	Operating Expense	46,133,954	110.7%	Current Ratio
Current Liabilities	5,796,668	Operating Margin	-4,476,222	-10.7%	Days to Collect
Long Term Liabilities	130,171,301	Other Income	9,240,331	22.2%	Avg Payment Days
Total Equity	<u>42,397,704</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>178,365,673</u>	Net Profit or Loss	<u>2,582,538</u>	6.2%	Return on Equity
					6.1%
315520 SOMERSET WOODS REHABILITATION & NURSING CENTER				Proprietary - Other	
SOMERSET WOODS REHABILITATION & NURSING CENTER		12/31/2019 365 Days Settled			
SOMERSET, NJ 08873		CR Beds 148 POS Beds 0			
SOMERSET		Key Performance Ind.			
Novitas NJ		Occupancy Rate		84.7%	
Balance Sheet		Income Statement		Length of Stay	
				98.4	
Current Assets	2,582,398	Total Charges	16,356,692	Average Wages	22.42
Fixed Assets	286,425	Contract Allowance	1,798,186	11.0%	Skilled Nursing
Other Assets	-13,330	Operating Revenue	14,558,506	89.0%	Ancillary Service
Total Assets	<u>2,855,493</u>	Operating Expense	13,101,298	90.0%	Current Ratio
Current Liabilities	2,619,667	Operating Margin	1,457,208	10.0%	Days to Collect
Long Term Liabilities	0	Other Income	24,123	0.2%	Avg Payment Days
Total Equity	<u>235,826</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>2,855,493</u>	Net Profit or Loss	<u>1,481,331</u>	10.2%	Return on Equity
					628.1%

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315061 SOUTH JERSEY EXTENDED CARE		Proprietary - Corporation	
SOUTH JERSEY EXTENDED CARE		12/31/2019 365 Days Settled	
BRIDGETON, NJ 08302		CR Beds 167 POS Beds 0	
CUMBERLAND		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	67.1%
Balance Sheet		Income Statement	
Current Assets	-3,406,478	Total Charges	10,119,785
Fixed Assets	325,337	Contract Allowance	817,336
Other Assets	1,438,456	Operating Revenue	9,302,449
Total Assets	-1,642,685	Operating Expense	10,347,544
Current Liabilities	7,928,476	Operating Margin	-1,045,095
Long Term Liabilities	358,001	Other Income	2,791
Total Equity	-9,929,162	Other Expense	0
Total Liab. and Equity	-1,642,685	Net Profit or Loss	(1,042,308)
		8.1%	Skilled Nursing 87.8%
		91.9%	Ancillary Service 12.2%
		111.2%	Current Ratio (0.4)
		-11.2%	Days to Collect 230.9
		0.0%	Avg Payment Days 283.0
		0.0%	Depreciation Rate 93.2%
		-11.2%	Return on Equity 10.5%

315283 SOUTH MOUNTAIN HC		Proprietary - Partnership	
SOUTH MOUNTAIN HC		12/31/2019 365 Days Settled	
VAUXHALL, NJ 07088		CR Beds 195 POS Beds 0	
UNION		Key Performance Ind.	
BLUE CROSS (TENNESSEE)		Occupancy Rate	92.1%
Balance Sheet		Income Statement	
Current Assets	4,553,964	Total Charges	25,495,589
Fixed Assets	2,282,225	Contract Allowance	5,113,364
Other Assets	12,480	Operating Revenue	20,382,225
Total Assets	6,848,669	Operating Expense	20,649,475
Current Liabilities	2,035,034	Operating Margin	-267,250
Long Term Liabilities	11,843	Other Income	9,936
Total Equity	4,801,792	Other Expense	0
Total Liab. and Equity	6,848,669	Net Profit or Loss	(257,314)
		20.1%	Skilled Nursing 81.0%
		79.9%	Ancillary Service 19.0%
		101.3%	Current Ratio 2.2
		-1.3%	Days to Collect 56.0
		0.0%	Avg Payment Days 36.0
		0.0%	Depreciation Rate 50.8%
		-1.3%	Return on Equity -5.4%

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315332 SOUTHERN OCEAN CENTER				Proprietary - Other	
SOUTHERN OCEAN CENTER		12/31/2019 365 Days Settled			
MANAHAWKIN, NJ 08050		CR Beds 136 POS Beds 0			
OCEAN		Key Performance Ind.			
Novitas NJ		Occupancy Rate		83.4%	
Balance Sheet		Income Statement		Length of Stay	
				59.9	
Current Assets	1,613,318	Total Charges	19,107,499	Average Wages	
Fixed Assets	668,738	Contract Allowance	4,893,668	25.6%	
Other Assets	16,775,636	Operating Revenue	14,213,831	74.4%	
Total Assets	19,057,692	Operating Expense	15,112,399	106.3%	
Current Liabilities	2,108,137	Operating Margin	-898,568	-6.3%	
Long Term Liabilities	17,923,046	Other Income	16,717	0.1%	
Total Equity	-973,491	Other Expense	0	0.0%	
Total Liab. and Equity	19,057,692	Net Profit or Loss	(881,851)	-6.2%	

315237 SOUTHGATE HEALTH CARE CTR				Proprietary - Corporation	
SOUTHGATE HEALTH CARE CTR		12/31/2019 365 Days Settled			
CARNEYS POINT, NJ 08069		CR Beds 152 POS Beds 0			
SALEM		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		78.0%	
Balance Sheet		Income Statement		Length of Stay	
				76.8	
Current Assets	2,607,814	Total Charges	18,365,285	Average Wages	
Fixed Assets	720,369	Contract Allowance	2,940,218	16.0%	
Other Assets	0	Operating Revenue	15,425,067	84.0%	
Total Assets	3,328,183	Operating Expense	14,514,626	94.1%	
Current Liabilities	2,851,794	Operating Margin	910,441	5.9%	
Long Term Liabilities	0	Other Income	120,457	0.8%	
Total Equity	476,389	Other Expense	0	0.0%	
Total Liab. and Equity	3,328,183	Net Profit or Loss	1,030,898	6.7%	

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315005 SPRING GROVE REHABILITATION AND HEALTHCARE CENTER				Proprietary - Corporation	
SPRING GROVE REHABILITATION AND HEALTHCARE CENTER		12/31/2019 365 Days Settled			
NEW PROVIDENCE, NJ 07974				CR Beds 106 POS Beds 0	
UNION				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	84.4%
				Length of Stay	118.8
				Average Wages	25.47
				10.0% Skilled Nursing	87.9%
				90.0% Ancillary Service	12.1%
				100.6% Current Ratio	1.2
				-0.6% Days to Collect	58.8
				0.1% Avg Payment Days	46.6
				0.0% Depreciation Rate	488.5%
				-0.5% Return on Equity	-7.6%
<hr/>					
315298 SPRINGPOINT AT CRESTWOOD, INC				Nonprofit - Other	
SPRINGPOINT AT CRESTWOOD, INC		12/31/2019 365 Days Settled			
WHITING, NJ 08759				CR Beds 64 POS Beds 0	
OCEAN				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate	73.5%
				Length of Stay	83.3
				Average Wages	20.14
				8.2% Skilled Nursing	32.3%
				91.8% Ancillary Service	6.1%
				108.6% Current Ratio	7.7
				-8.6% Days to Collect	44.5
				12.2% Avg Payment Days	13.7
				0.0% Depreciation Rate	6.4%
				-3.1% Return on Equity	-8.8%

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315471 ST CATHERINE OF SIENA		Nonprofit - Church	
ST CATHERINE OF SIENA		12/31/2019 365 Days Settled	
CALDWELL, NJ 07006		CR Beds 30 POS Beds 0	
ESSEX		Key Performance Ind.	
BLUE CROSS (TENNESSEE)		Occupancy Rate 88.2%	
Balance Sheet		Income Statement	
Current Assets	429,839	Total Charges	2,952,850
Fixed Assets	1,090,143	Contract Allowance	0
Other Assets	0	Operating Revenue	2,952,850
Total Assets	1,519,982	Operating Expense	3,474,898
Current Liabilities	4,011,289	Operating Margin	-522,048
Long Term Liabilities	875	Other Income	732,823
Total Equity	-2,492,182	Other Expense	0
Total Liab. and Equity	1,519,982	Net Profit or Loss	210,775
			100.0%
			117.7%
			-17.7%
			24.8%
			0.0%
			7.1%
			0.0%
			100.0%
			0.0%
			0.1
			41.9
			19.9
			2.3%
			-8.5%
315194 ST JOSEPH'S HEALTHCARE AND REHAB CENTER		Nonprofit - Other	
ST JOSEPH'S HEALTHCARE AND REHAB CENTER		12/31/2019 365 Days Settled	
CEDAR GROVE, NJ 07009		CR Beds 151 POS Beds 0	
ESSEX		Key Performance Ind.	
BLUE CROSS (TENNESSEE)		Occupancy Rate 94.3%	
Balance Sheet		Income Statement	
Current Assets	434,039,000	Total Charges	29,949,054
Fixed Assets	367,624,000	Contract Allowance	1,851,722
Other Assets	97,226,000	Operating Revenue	28,097,332
Total Assets	898,889,000	Operating Expense	14,967,366
Current Liabilities	346,298,000	Operating Margin	13,129,966
Long Term Liabilities	358,409,000	Other Income	4,572
Total Equity	194,182,000	Other Expense	0
Total Liab. and Equity	898,889,000	Net Profit or Loss	13,134,538
			6.2%
			93.8%
			53.3%
			46.7%
			0.0%
			0.0%
			46.7%
			93.8%
			17.7%
			1.3
			909.6
			7,648.1
			0.1%
			6.8%

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315318 ST JOSEPH'S HOME AL & NC, INC		Nonprofit - Other	
ST JOSEPH'S HOME AL & NC, INC		12/31/2019 365 Days Settled	
WOODBIDGE, NJ 07095		CR Beds 111 POS Beds 0	
MIDDLESEX		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	87.9%
Balance Sheet		Income Statement	
Current Assets	8,326,746	Total Charges	8,937,739
Fixed Assets	972,588	Contract Allowance	1,109,731
Other Assets	0	Operating Revenue	7,828,008
Total Assets	9,299,334	Operating Expense	7,779,793
Current Liabilities	655,633	Operating Margin	48,215
Long Term Liabilities	216	Other Income	79,790
Total Equity	8,643,485	Other Expense	0
Total Liab. and Equity	9,299,334	Net Profit or Loss	128,005
		12.4%	Skilled Nursing 59.5%
		87.6%	Ancillary Service 7.6%
		99.4%	Current Ratio 12.7
		0.6%	Days to Collect 89.0
		1.0%	Avg Payment Days 10.7
		0.0%	Depreciation Rate 3.6%
		1.6%	Return on Equity 1.5%

315388 ST JOSEPH'S HOME FOR ELDERLY		Nonprofit - Church	
ST JOSEPH'S HOME FOR ELDERLY		12/31/2019 365 Days Settled	
TOTOWA, NJ 07512		CR Beds 41 POS Beds 0	
PASSAIC		Key Performance Ind.	
BLUE CROSS (TENNESSEE)		Occupancy Rate	102.0%
Balance Sheet		Income Statement	
Current Assets	3,167,524	Total Charges	6,590,627
Fixed Assets	2,005,344	Contract Allowance	2,181,188
Other Assets	-288,934	Operating Revenue	4,409,439
Total Assets	4,883,934	Operating Expense	8,465,467
Current Liabilities	155,688	Operating Margin	-4,056,028
Long Term Liabilities	0	Other Income	2,661,433
Total Equity	4,728,246	Other Expense	0
Total Liab. and Equity	4,883,934	Net Profit or Loss	(1,394,595)
		33.1%	Skilled Nursing 90.1%
		66.9%	Ancillary Service 9.9%
		192.0%	Current Ratio 20.3
		-92.0%	Days to Collect 30.6
		60.4%	Avg Payment Days 6.7
		0.0%	Depreciation Rate 1.6%
		-31.6%	Return on Equity -29.5%

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315060 ST MARY'S CENTER FOR REHABILITATION & HEALTHCARE		Proprietary - Other	
ST MARY'S CENTER FOR REHABILITATION & HEALTHCARE 12/31/2019 365 Days Settled			
CHERRY HILL, NJ 08003		CR Beds 313 POS Beds 0	
CAMDEN		Key Performance Ind.	
BLUE CROSS (TENNESSEE)		Occupancy Rate	75.2%
Balance Sheet		Income Statement	
Current Assets	4,650,610	Total Charges	26,725,616
Fixed Assets	557,662	Contract Allowance	6,308,533
Other Assets	46,933	Operating Revenue	20,417,083
Total Assets	5,255,205	Operating Expense	20,820,887
Current Liabilities	3,730,937	Operating Margin	-403,804
Long Term Liabilities	0	Other Income	105,506
Total Equity	1,524,268	Other Expense	0
Total Liab. and Equity	5,255,205	Net Profit or Loss	(298,298)
		23.6%	Skilled Nursing 82.0%
		76.4%	Ancillary Service 9.3%
		102.0%	Current Ratio 1.2
		-2.0%	Days to Collect 38.1
		0.5%	Avg Payment Days 50.9
		0.0%	Depreciation Rate 417.5%
		-1.5%	Return on Equity -19.6%

315149 STERLING MANOR		Proprietary - Corporation	
STERLING MANOR 12/31/2019 365 Days Settled			
MAPLE SHADE, NJ 08052		CR Beds 124 POS Beds 0	
BURLINGTON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	77.9%
Balance Sheet		Income Statement	
Current Assets	4,758,512	Total Charges	8,713,217
Fixed Assets	346,245	Contract Allowance	1,468,745
Other Assets	764,674	Operating Revenue	7,244,472
Total Assets	5,869,431	Operating Expense	7,088,311
Current Liabilities	6,146,021	Operating Margin	156,161
Long Term Liabilities	359,317	Other Income	0
Total Equity	-635,907	Other Expense	0
Total Liab. and Equity	5,869,431	Net Profit or Loss	156,157
		16.9%	Skilled Nursing 94.3%
		83.1%	Ancillary Service 5.7%
		97.8%	Current Ratio 0.8
		2.2%	Days to Collect 81.4
		0.0%	Avg Payment Days 323.1
		0.0%	Depreciation Rate 55.0%
		2.2%	Return on Equity -24.6%

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315486 STONEBRIDGE AT MONTGOMERY HEALTH CARE CENTER				Nonprofit - Other	
STONEBRIDGE AT MONTGOMERY HEALTH CARE CENTER		12/31/2019 365 Days Settled			
SKILLMAN, NJ 08558		CR Beds 40 POS Beds 0			
SOMERSET		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		110.0%	
		Length of Stay		96.1	
		Average Wages		20.42	
		Skilled Nursing		24.3%	
		Ancillary Service		5.7%	
		Current Ratio		10.5	
		Days to Collect		16.9	
		Avg Payment Days		13.4	
		Depreciation Rate		5.2%	
		Return on Equity		-9.9%	
Balance Sheet					
		Income Statement			
Current Assets	37,217,724	Total Charges	29,856,924		
Fixed Assets	64,297,880	Contract Allowance	2,998,057	10.0%	
Other Assets	4,853,093	Operating Revenue	26,858,867	90.0%	
Total Assets	106,368,697	Operating Expense	27,318,870	101.7%	
Current Liabilities	3,528,275	Operating Margin	-460,003	-1.7%	
Long Term Liabilities	126,080,330	Other Income	4,775,700	17.8%	
Total Equity	-23,239,908	Other Expense	0	0.0%	
Total Liab. and Equity	106,368,697	Net Profit or Loss	2,294,787	8.5%	
315066 STRATFORD MANOR REHABILITATION AND CARE CENTER					
				Proprietary - Partnership	
STRATFORD MANOR REHABILITATION AND CARE CENTER		12/31/2019 365 Days Settled			
WEST ORANGE, NJ 07052		CR Beds 131 POS Beds 0			
ESSEX		Key Performance Ind.			
Novitas NJ		Occupancy Rate		90.3%	
		Length of Stay		77.9	
		Average Wages		20.61	
		Skilled Nursing		82.2%	
		Ancillary Service		17.8%	
		Current Ratio		1.1	
		Days to Collect		56.5	
		Avg Payment Days		37.0	
		Depreciation Rate		33.3%	
		Return on Equity		17.0%	
Balance Sheet					
Income Statement					
Current Assets	3,175,104	Total Charges	16,923,223		
Fixed Assets	3,446,003	Contract Allowance	2,621,775	15.5%	
Other Assets	0	Operating Revenue	14,301,448	84.5%	
Total Assets	6,621,107	Operating Expense	13,687,815	95.7%	
Current Liabilities	2,961,107	Operating Margin	613,633	4.3%	
Long Term Liabilities	0	Other Income	9,652	0.1%	
Total Equity	3,660,000	Other Expense	0	0.0%	
Total Liab. and Equity	6,621,107	Net Profit or Loss	623,285	4.4%	

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315381 SUMMER HILL NURSING HOME		Proprietary - Corporation	
SUMMER HILL NURSING HOME		12/31/2019 365 Days Settled	
OLD BRIDGE, NJ 08857		CR Beds 120 POS Beds 0	
MIDDLESEX		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	87.4%
Balance Sheet		Income Statement	
Current Assets	1,886,641	Total Charges	13,143,819
Fixed Assets	700,603	Contract Allowance	1,528,925
Other Assets	807,919	Operating Revenue	11,614,894
Total Assets	<u>3,395,163</u>	Operating Expense	11,245,464
Current Liabilities	3,225,113	Operating Margin	369,430
Long Term Liabilities	0	Other Income	437,489
Total Equity	170,050	Other Expense	0
Total Liab. and Equity	<u>3,395,163</u>	Net Profit or Loss	<u>805,419</u>
		11.6%	Skilled Nursing 87.3%
		88.4%	Ancillary Service 12.7%
		96.8%	Current Ratio 0.6
		3.2%	Days to Collect 33.8
		3.8%	Avg Payment Days 53.7
		0.0%	Depreciation Rate 27.0%
		6.9%	Return on Equity 473.6%

315354 SUNNYSIDE MANOR		Proprietary - Corporation	
SUNNYSIDE MANOR		12/31/2019 365 Days Settled	
WALL, NJ 07719		CR Beds 152 POS Beds 0	
MONMOUTH		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	97.5%
Balance Sheet		Income Statement	
Current Assets	4,034,562	Total Charges	18,760,337
Fixed Assets	22,906,933	Contract Allowance	1,607,448
Other Assets	2,757,172	Operating Revenue	17,152,889
Total Assets	<u>29,698,667</u>	Operating Expense	15,154,648
Current Liabilities	925,743	Operating Margin	1,998,241
Long Term Liabilities	25,001,707	Other Income	41,467
Total Equity	3,771,217	Other Expense	0
Total Liab. and Equity	<u>29,698,667</u>	Net Profit or Loss	<u>2,039,708</u>
		8.6%	Skilled Nursing 43.5%
		91.4%	Ancillary Service 6.7%
		88.4%	Current Ratio 4.4
		11.6%	Days to Collect 18.9
		0.2%	Avg Payment Days 13.8
		0.0%	Depreciation Rate 6.9%
		11.9%	Return on Equity 54.1%

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315462 TALLWOODS CARE CENTER		Proprietary - Corporation	
TALLWOODS CARE CENTER		12/31/2019 365 Days Settled	
BAYVILLE, NJ 08721		CR Beds 180 POS Beds 0	
OCEAN		Key Performance Ind.	
Novitas NJ		Occupancy Rate	88.4%
Balance Sheet		Income Statement	
Current Assets	4,702,130	Total Charges	22,274,918
Fixed Assets	456,982	Contract Allowance	3,163,358
Other Assets	1,782,592	Operating Revenue	19,111,560
Total Assets	6,941,704	Operating Expense	16,287,628
Current Liabilities	4,156,901	Operating Margin	2,823,932
Long Term Liabilities	0	Other Income	56,518
Total Equity	2,784,803	Other Expense	0
Total Liab. and Equity	6,941,704	Net Profit or Loss	2,880,450
		14.2%	Skilled Nursing 84.1%
		85.8%	Ancillary Service 15.9%
		85.2%	Current Ratio 1.1
		14.8%	Days to Collect 44.1
		0.3%	Avg Payment Days 72.7
		0.0%	Depreciation Rate 92.9%
		15.1%	Return on Equity 103.4%

315037 TEANECK NURSING CENTER		Proprietary - Corporation	
TEANECK NURSING CENTER		12/31/2019 365 Days Settled	
TEANECK, NJ 07666		CR Beds 107 POS Beds 0	
BERGEN		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	91.9%
Balance Sheet		Income Statement	
Current Assets	1,808,996	Total Charges	8,847,642
Fixed Assets	279,090	Contract Allowance	386,357
Other Assets	0	Operating Revenue	8,461,285
Total Assets	2,088,086	Operating Expense	7,361,392
Current Liabilities	6,547,117	Operating Margin	1,099,893
Long Term Liabilities	463,832	Other Income	0
Total Equity	-4,922,863	Other Expense	0
Total Liab. and Equity	2,088,086	Net Profit or Loss	1,099,892
		4.4%	Skilled Nursing 93.5%
		95.6%	Ancillary Service 6.5%
		87.0%	Current Ratio 0.3
		13.0%	Days to Collect 70.8
		0.0%	Avg Payment Days 339.4
		0.0%	Depreciation Rate 132.0%
		13.0%	Return on Equity -22.3%

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315069 TOWER LODGE CARE CENTER		Proprietary - Partnership	
TOWER LODGE CARE CENTER		12/31/2019 365 Days Settled	
WALL, NJ 07719		CR Beds 60 POS Beds 0	
MONMOUTH		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	95.3%
		Length of Stay	417.4
		Average Wages	20.67
		9.9% Skilled Nursing	90.2%
		90.1% Ancillary Service	9.8%
		93.9% Current Ratio	1.2
		6.1% Days to Collect	55.2
		2.0% Avg Payment Days	36.6
		0.0% Depreciation Rate	34.6%
		8.1% Return on Equity	65.8%

Balance Sheet		Income Statement	
Current Assets	1,315,494	Total Charges	5,832,706
Fixed Assets	598,363	Contract Allowance	577,339
Other Assets	3,840	Operating Revenue	5,255,367
Total Assets	1,917,697	Operating Expense	4,936,893
Current Liabilities	1,093,907	Operating Margin	318,474
Long Term Liabilities	180,409	Other Income	104,781
Total Equity	643,381	Other Expense	0
Total Liab. and Equity	1,917,697	Net Profit or Loss	423,255

315138 TROY HILLS CENTER		Proprietary - Other	
TROY HILLS CENTER		12/31/2019 365 Days Settled	
PARSIPPANY, NJ 07054		CR Beds 130 POS Beds 0	
MORRIS		Key Performance Ind.	
BLUE CROSS (TENNESSEE)		Occupancy Rate	80.4%
		Length of Stay	113.5
		Average Wages	25.25
		47.8% Skilled Nursing	86.9%
		52.2% Ancillary Service	13.1%
		115.4% Current Ratio	0.7
		-15.4% Days to Collect	37.6
		0.2% Avg Payment Days	18.8
		0.0% Depreciation Rate	101.8%
		-15.2% Return on Equity	43.6%

Balance Sheet		Income Statement	
Current Assets	1,221,622	Total Charges	21,515,343
Fixed Assets	1,533,204	Contract Allowance	10,280,514
Other Assets	5,830,707	Operating Revenue	11,234,829
Total Assets	8,585,533	Operating Expense	12,964,249
Current Liabilities	1,678,404	Operating Margin	-1,729,420
Long Term Liabilities	10,823,543	Other Income	19,976
Total Equity	-3,916,414	Other Expense	0
Total Liab. and Equity	8,585,533	Net Profit or Loss	(1,709,444)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

315439 UNITED METHODIST COMMUNITIES AT BRISTOL GLEN				Nonprofit - Church	
UNITED METHODIST COMMUNITIES AT BRISTOL GLEN				6/30/2019 365 Days Settled	
NEWTON, NJ 07860				CR Beds 145 POS Beds 0	
SUSSEX				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate 91.6%	
Balance Sheet		Income Statement		Length of Stay 108.4	
Current Assets	5,978,100	Total Charges	23,028,301	Average Wages 21.37	
Fixed Assets	38,829,307	Contract Allowance	2,664,190	11.6% Skilled Nursing 36.2%	
Other Assets	33,541,882	Operating Revenue	20,364,111	88.4% Ancillary Service 7.9%	
Total Assets	78,349,289	Operating Expense	19,633,004	96.4% Current Ratio 1.5	
Current Liabilities	3,862,764	Operating Margin	731,107	3.6% Days to Collect 67.7	
Long Term Liabilities	45,902,111	Other Income	2,018,473	9.9% Avg Payment Days 65.3	
Total Equity	28,584,414	Other Expense	0	0.0% Depreciation Rate 4.9%	
Total Liab. and Equity	78,349,289	Net Profit or Loss	2,749,580	13.5% Return on Equity 9.6%	

315404 UNITED METHODIST COMMUNITIES AT COLLINGSWOOD				Nonprofit - Church	
UNITED METHODIST COMMUNITIES AT COLLINGSWOOD				6/30/2019 365 Days Settled	
COLLINGSWOOD, NJ 08108				CR Beds 176 POS Beds 0	
CAMDEN				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate 88.4%	
Balance Sheet		Income Statement		Length of Stay 155.1	
Current Assets	35,779,551	Total Charges	18,995,215	Average Wages 20.74	
Fixed Assets	13,284,751	Contract Allowance	3,075,844	16.2% Skilled Nursing 44.1%	
Other Assets	0	Operating Revenue	15,919,371	83.8% Ancillary Service 7.1%	
Total Assets	49,064,302	Operating Expense	14,202,591	89.2% Current Ratio 22.0	
Current Liabilities	1,626,727	Operating Margin	1,716,780	10.8% Days to Collect 57.4	
Long Term Liabilities	7,309,297	Other Income	216,401	1.4% Avg Payment Days 41.7	
Total Equity	40,128,278	Other Expense	0	0.0% Depreciation Rate 4.9%	
Total Liab. and Equity	49,064,302	Net Profit or Loss	1,930,903	12.1% Return on Equity 4.8%	

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315427 UNITED METHODIST COMMUNITIES AT PITMAN				Nonprofit - Church	
UNITED METHODIST COMMUNITIES AT PITMAN 6/30/2019 365 Days Settled					
PITMAN, NJ 08071				CR Beds 234 POS Beds 0	
GLOUCESTER				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate 87.3%	
Balance Sheet		Income Statement		Length of Stay 260.8	
Current Assets	1,788,346	Total Charges	18,897,685	Average Wages 21.14	
Fixed Assets	3,562,680	Contract Allowance	4,135,144	21.9%	Skilled Nursing 52.2%
Other Assets	116,489	Operating Revenue	14,762,541	78.1%	Ancillary Service 4.2%
Total Assets	<u>5,467,515</u>	Operating Expense	14,931,481	101.1%	Current Ratio 1.0
Current Liabilities	1,851,400	Operating Margin	-168,940	-1.1%	Days to Collect 38.1
Long Term Liabilities	204,210	Other Income	101,965	0.7%	Avg Payment Days 45.3
Total Equity	3,411,905	Other Expense	0	0.0%	Depreciation Rate 3.8%
Total Liab. and Equity	<u>5,467,515</u>	Net Profit or Loss	<u>(68,662)</u>	-0.5%	Return on Equity -2.0%
<hr/>					
315394 UNITED METHODIST COMMUNITIES AT THE SHORES				Nonprofit - Church	
UNITED METHODIST COMMUNITIES AT THE SHORES 6/30/2019 365 Days Settled					
OCEAN CITY, NJ 08226				CR Beds 250 POS Beds 0	
CAPE MAY				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate 77.1%	
Balance Sheet		Income Statement		Length of Stay 199.3	
Current Assets	25,540,398	Total Charges	20,987,256	Average Wages 20.72	
Fixed Assets	30,167,165	Contract Allowance	3,411,587	16.3%	Skilled Nursing 36.5%
Other Assets	8,073,061	Operating Revenue	17,575,669	83.7%	Ancillary Service 7.8%
Total Assets	<u>63,780,624</u>	Operating Expense	18,304,530	104.1%	Current Ratio 5.3
Current Liabilities	4,785,234	Operating Margin	-728,861	-4.1%	Days to Collect 24.5
Long Term Liabilities	30,025,377	Other Income	751,689	4.3%	Avg Payment Days 56.8
Total Equity	28,970,013	Other Expense	0	0.0%	Depreciation Rate 5.3%
Total Liab. and Equity	<u>63,780,624</u>	Net Profit or Loss	<u>22,828</u>	0.1%	Return on Equity 0.1%

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315409 VALLEY VIEW REHABILITATION AND HEALTHCARE CTR				Proprietary - Other	
VALLEY VIEW REHABILITATION AND HEALTHCARE CTR		12/31/2019 365 Days Settled			
NEWTON, NJ 07860				CR Beds 28	POS Beds 0
SUSSEX				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate	83.8%
Balance Sheet		Income Statement		Length of Stay	80.0
Current Assets	924,628	Total Charges	3,070,413	Average Wages	21.84
Fixed Assets	166,646	Contract Allowance	515,596	16.8% Skilled Nursing	84.2%
Other Assets	1,047,965	Operating Revenue	2,554,817	83.2% Ancillary Service	15.8%
Total Assets	2,139,239	Operating Expense	2,736,440	107.1% Current Ratio	0.5
Current Liabilities	2,032,316	Operating Margin	-181,623	-7.1% Days to Collect	127.7
Long Term Liabilities	665,295	Other Income	5,344	0.2% Avg Payment Days	256.7
Total Equity	-558,372	Other Expense	0	0.0% Depreciation Rate	86.8%
Total Liab. and Equity	2,139,239	Net Profit or Loss	(176,279)	-6.9% Return on Equity	31.6%
315518 VENETIAN CARE & REHABILITATION CENTER, THE				Proprietary - Corporation	
VENETIAN CARE & REHABILITATION CENTER, THE		12/31/2019 365 Days Settled			
SOUTH AMBOY, NJ 08879				CR Beds 180	POS Beds 0
MIDDLESEX				Key Performance Ind.	
NOVITAS				Occupancy Rate	90.7%
Balance Sheet		Income Statement		Length of Stay	69.7
Current Assets	2,909,365	Total Charges	28,377,553	Average Wages	22.49
Fixed Assets	724,626	Contract Allowance	7,528,385	26.5% Skilled Nursing	83.0%
Other Assets	366,967	Operating Revenue	20,849,168	73.5% Ancillary Service	17.0%
Total Assets	4,000,958	Operating Expense	20,004,430	95.9% Current Ratio	0.6
Current Liabilities	4,580,602	Operating Margin	844,738	4.1% Days to Collect	57.2
Long Term Liabilities	0	Other Income	3,475	0.0% Avg Payment Days	91.1
Total Equity	-579,644	Other Expense	0	0.0% Depreciation Rate	162.2%
Total Liab. and Equity	4,000,958	Net Profit or Loss	848,213	4.1% Return on Equity	-146.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

315508 VICTORIA MANOR				Proprietary - Other	
VICTORIA MANOR		12/31/2019 365 Days Settled			
NORTH CAPE MAY, NJ 08204				CR Beds 120 POS Beds 0	
CAPE MAY				Key Performance Ind.	
Novitas NJ				Occupancy Rate 84.6%	
Balance Sheet		Income Statement		Length of Stay 135.8	
Current Assets	1,040,778	Total Charges	15,790,068	Average Wages 22.58	
Fixed Assets	3,116,915	Contract Allowance	5,334,356	33.8%	Skilled Nursing 88.9%
Other Assets	22,091,717	Operating Revenue	10,455,712	66.2%	Ancillary Service 11.1%
Total Assets	<u>26,249,410</u>	Operating Expense	12,034,446	115.1%	Current Ratio 0.5
Current Liabilities	2,284,673	Operating Margin	-1,578,734	-15.1%	Days to Collect 34.7
Long Term Liabilities	25,103,799	Other Income	12,321	0.1%	Avg Payment Days 16.8
Total Equity	<u>-1,139,062</u>	Other Expense	0	0.0%	Depreciation Rate 53.3%
Total Liab. and Equity	<u>26,249,410</u>	Net Profit or Loss	<u>(1,566,413)</u>	-15.0%	Return on Equity 137.5%
315480 VILLA AT FLORHAM PARK, INC THE				Nonprofit - Church	
VILLA AT FLORHAM PARK, INC THE		12/31/2019 365 Days Settled			
FLORHAM PARK, NJ 07932				CR Beds 53 POS Beds 0	
MORRIS				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate 74.5%	
Balance Sheet		Income Statement		Length of Stay 142.8	
Current Assets	1,336,847	Total Charges	10,402,192	Average Wages 24.17	
Fixed Assets	15,067,734	Contract Allowance	1,961,397	18.9%	Skilled Nursing 61.0%
Other Assets	83,741	Operating Revenue	8,440,795	81.1%	Ancillary Service 15.0%
Total Assets	<u>16,488,322</u>	Operating Expense	9,530,998	112.9%	Current Ratio 0.3
Current Liabilities	4,117,660	Operating Margin	-1,090,203	-12.9%	Days to Collect 22.9
Long Term Liabilities	14,762,278	Other Income	74,711	0.9%	Avg Payment Days 17.8
Total Equity	<u>-2,391,616</u>	Other Expense	0	0.0%	Depreciation Rate 8.0%
Total Liab. and Equity	<u>16,488,322</u>	Net Profit or Loss	<u>(1,015,492)</u>	-12.0%	Return on Equity 42.5%

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315269 VILLAGE POINT				Nonprofit - Other		
VILLAGE POINT		12/31/2019 365 Days Settled				
MONROE TOWNSHIP, NJ 08831		CR Beds 120 POS Beds 0				
MIDDLESEX		Key Performance Ind.				
Novitas NJ				Occupancy Rate	63.8%	
Balance Sheet		Income Statement		Length of Stay	68.3	
Current Assets	1,651,016	Total Charges	14,528,998	Average Wages	24.36	
Fixed Assets	25,559,084	Contract Allowance	3,746,226	25.8%	Skilled Nursing	84.4%
Other Assets	37,634	Operating Revenue	10,782,772	74.2%	Ancillary Service	15.6%
Total Assets	<u>27,247,734</u>	Operating Expense	13,855,389	128.5%	Current Ratio	1.1
Current Liabilities	1,524,193	Operating Margin	-3,072,617	-28.5%	Days to Collect	83.6
Long Term Liabilities	27,949,207	Other Income	104,286	1.0%	Avg Payment Days	15.5
Total Equity	<u>-2,225,666</u>	Other Expense	0	0.0%	Depreciation Rate	7.7%
Total Liab. and Equity	<u>27,247,734</u>	Net Profit or Loss	<u>(3,645,901)</u>	-33.8%	Return on Equity	163.8%
315461 VIRTUA H & R C AT BERLIN				Nonprofit - Other		
VIRTUA H & R C AT BERLIN		12/31/2019 365 Days Settled				
BERLIN, NJ 08009		CR Beds 128 POS Beds 0				
CAMDEN		Key Performance Ind.				
Novitas NJ				Occupancy Rate	90.3%	
Balance Sheet		Income Statement		Length of Stay	46.5	
Current Assets	2,437,942	Total Charges	41,414,159	Average Wages	24.67	
Fixed Assets	6,194,123	Contract Allowance	25,779,540	62.2%	Skilled Nursing	45.2%
Other Assets	31,838	Operating Revenue	15,634,619	37.8%	Ancillary Service	54.8%
Total Assets	<u>8,663,903</u>	Operating Expense	16,198,133	103.6%	Current Ratio	1.0
Current Liabilities	2,377,693	Operating Margin	-563,514	-3.6%	Days to Collect	45.9
Long Term Liabilities	4,877,575	Other Income	49,518	0.3%	Avg Payment Days	25.8
Total Equity	<u>1,408,635</u>	Other Expense	0	0.0%	Depreciation Rate	4.7%
Total Liab. and Equity	<u>8,663,903</u>	Net Profit or Loss	<u>(513,996)</u>	-3.3%	Return on Equity	-36.5%

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315128 VIRTUA HEALTH & REHAB MT HOLLY				Nonprofit - Other	
VIRTUA HEALTH & REHAB MT HOLLY				12/31/2019 365 Days Settled	
LUMBERTON, NJ 08048				CR Beds 180 POS Beds 0	
BURLINGTON				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate	88.2%
Balance Sheet				Income Statement	
Current Assets	3,138,987	Total Charges	48,392,815	Length of Stay	53.2
Fixed Assets	3,976,357	Contract Allowance	27,522,172	Average Wages	24.26
Other Assets	65,144	Operating Revenue	20,870,643	56.9% Skilled Nursing	51.0%
Total Assets	7,180,488	Operating Expense	20,802,781	43.1% Ancillary Service	49.0%
Current Liabilities	2,850,616	Operating Margin	67,862	99.7% Current Ratio	1.1
Long Term Liabilities	1,888,269	Other Income	35,095	0.3% Days to Collect	37.9
Total Equity	2,441,603	Other Expense	0	0.2% Avg Payment Days	21.7
Total Liab. and Equity	7,180,488	Net Profit or Loss	102,957	0.0% Depreciation Rate	3.0%
				0.5% Return on Equity	4.2%
315187 VOORHEES CARE & REHABILITATION CENTER, THE				Proprietary - Corporation	
VOORHEES CARE & REHABILITATION CENTER, THE				12/31/2019 365 Days Settled	
VOORHEES, NJ 08043				CR Beds 240 POS Beds 0	
CAMDEN				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate	75.7%
Balance Sheet				Income Statement	
Current Assets	5,726,429	Total Charges	18,480,599	Length of Stay	157.1
Fixed Assets	365,084	Contract Allowance	1,659,687	Average Wages	32.13
Other Assets	1,598,483	Operating Revenue	16,820,912	9.0% Skilled Nursing	91.7%
Total Assets	7,689,996	Operating Expense	16,892,356	91.0% Ancillary Service	8.3%
Current Liabilities	8,150,433	Operating Margin	-71,444	100.4% Current Ratio	0.7
Long Term Liabilities	0	Other Income	1,553	-0.4% Days to Collect	106.8
Total Equity	-460,437	Other Expense	0	0.0% Avg Payment Days	149.4
Total Liab. and Equity	7,689,996	Net Profit or Loss	(69,891)	0.0% Depreciation Rate	332.6%
				-0.4% Return on Equity	15.2%

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315219 VOORHEES CENTER				Proprietary - Other	
VOORHEES CENTER		12/31/2019 365 Days Settled			
VOORHEES, NJ 08043		CR Beds 190 POS Beds 0			
CAMDEN		Key Performance Ind.			
Novitas NJ		Occupancy Rate		88.7%	
Balance Sheet		Income Statement		Length of Stay 183.7	
Current Assets	2,760,165	Total Charges	28,934,316	Average Wages 23.91	
Fixed Assets	809,267	Contract Allowance	13,760,247	47.6%	Skilled Nursing 92.9%
Other Assets	27,788,743	Operating Revenue	15,174,069	52.4%	Ancillary Service 7.1%
Total Assets	31,358,175	Operating Expense	15,326,483	101.0%	Current Ratio 1.1
Current Liabilities	2,534,689	Operating Margin	-152,414	-1.0%	Days to Collect 64.3
Long Term Liabilities	3,030,388	Other Income	12,109	0.1%	Avg Payment Days 42.9
Total Equity	25,793,098	Other Expense	0	0.0%	Depreciation Rate 50.5%
Total Liab. and Equity	31,358,175	Net Profit or Loss	(140,305)	-0.9%	Return on Equity -0.5%
315289 VOORHEES PEDIATRIC FACILITY				Proprietary - Corporation	
VOORHEES PEDIATRIC FACILITY		12/31/2019 365 Days Settled			
VOORHEES, NJ 08043		CR Beds 119 POS Beds 0			
CAMDEN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		89.3%	
Balance Sheet		Income Statement		Length of Stay 242.5	
Current Assets	8,376,800	Total Charges	127,151,908	Average Wages 35.76	
Fixed Assets	643,895	Contract Allowance	82,386,904	64.8%	Skilled Nursing 68.6%
Other Assets	0	Operating Revenue	44,765,004	35.2%	Ancillary Service 31.4%
Total Assets	9,020,695	Operating Expense	41,825,943	93.4%	Current Ratio 3.4
Current Liabilities	2,433,223	Operating Margin	2,939,061	6.6%	Days to Collect 57.7
Long Term Liabilities	42,281	Other Income	271,834	0.6%	Avg Payment Days 20.0
Total Equity	6,545,191	Other Expense	0	0.0%	Depreciation Rate 47.5%
Total Liab. and Equity	9,020,695	Net Profit or Loss	3,210,897	7.2%	Return on Equity 49.1%

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315229 WANAQUE CENTER FOR NURSING & REHABILITATION, THE				Proprietary - Corporation	
WANAQUE CENTER FOR NURSING & REHABILITATION, THE		12/31/2019 365 Days Settled			
HASKELL, NJ 07420		CR Beds 227 POS Beds 0			
PASSAIC		Key Performance Ind.			
Novitas NJ				Occupancy Rate	39.2%
Balance Sheet		Income Statement		Length of Stay	224.0
Current Assets	6,613,602	Total Charges	25,534,566	Average Wages	27.91
Fixed Assets	0	Contract Allowance	1,863,995	7.3%	Skilled Nursing
Other Assets	-174,370	Operating Revenue	23,670,571	92.7%	Ancillary Service
Total Assets	6,439,232	Operating Expense	24,250,214	102.4%	Current Ratio
Current Liabilities	5,963,143	Operating Margin	-579,643	-2.4%	Days to Collect
Long Term Liabilities	0	Other Income	219,503	0.9%	Avg Payment Days
Total Equity	476,089	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	6,439,232	Net Profit or Loss	(360,140)	-1.5%	Return on Equity
					-75.6%
315414 WARDELL GARDENS AT TINTON FALLS				Proprietary - Corporation	
WARDELL GARDENS AT TINTON FALLS		12/31/2019 365 Days Settled			
TINTON FALLS, NJ 07753		CR Beds 100 POS Beds 0			
MONMOUTH		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	62.1%
Balance Sheet		Income Statement		Length of Stay	195.3
Current Assets	1,355,260	Total Charges	5,854,582	Average Wages	20.59
Fixed Assets	232,323	Contract Allowance	276,391	4.7%	Skilled Nursing
Other Assets	678,700	Operating Revenue	5,578,191	95.3%	Ancillary Service
Total Assets	2,266,283	Operating Expense	6,226,051	111.6%	Current Ratio
Current Liabilities	4,107,137	Operating Margin	-647,860	-11.6%	Days to Collect
Long Term Liabilities	1,116,248	Other Income	816	0.0%	Avg Payment Days
Total Equity	-2,957,102	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	2,266,283	Net Profit or Loss	(647,044)	-11.6%	Return on Equity
					21.9%

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315304 WARREN HAVEN REHAB AND NURSING CENTER				Proprietary - Corporation	
WARREN HAVEN REHAB AND NURSING CENTER				12/31/2019 365 Days Settled	
OXFORD, NJ 07863				CR Beds 180 POS Beds 0	
WARREN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	56.5%
Balance Sheet		Income Statement		Length of Stay	208.5
Current Assets	1,673,249	Total Charges	10,188,364	Average Wages	22.46
Fixed Assets	129,163	Contract Allowance	763,545	7.5% Skilled Nursing	89.8%
Other Assets	1,311,545	Operating Revenue	9,424,819	92.5% Ancillary Service	10.2%
Total Assets	<u>3,113,957</u>	Operating Expense	<u>9,700,044</u>	102.9% Current Ratio	0.5
Current Liabilities	3,140,416	Operating Margin	-275,225	-2.9% Days to Collect	43.0
Long Term Liabilities	4,987	Other Income	221,426	2.3% Avg Payment Days	61.6
Total Equity	<u>-31,446</u>	Other Expense	0	0.0% Depreciation Rate	805.0%
Total Liab. and Equity	<u>3,113,957</u>	Net Profit or Loss	<u>(53,799)</u>	-0.6% Return on Equity	171.1%
<hr/>					
315324 WATERS EDGE HEALTHCARE & REHAB				Proprietary - Other	
WATERS EDGE HEALTHCARE & REHAB				12/31/2019 365 Days Settled	
TRENTON, NJ 08611				CR Beds 215 POS Beds 0	
MERCER				Key Performance Ind.	
NOVITAS				Occupancy Rate	64.2%
Balance Sheet		Income Statement		Length of Stay	146.0
Current Assets	1,416,714	Total Charges	13,481,120	Average Wages	21.01
Fixed Assets	1,001,857	Contract Allowance	843,467	6.3% Skilled Nursing	92.9%
Other Assets	0	Operating Revenue	12,637,653	93.7% Ancillary Service	7.1%
Total Assets	<u>2,418,571</u>	Operating Expense	<u>15,117,637</u>	119.6% Current Ratio	0.1
Current Liabilities	19,667,450	Operating Margin	-2,479,984	-19.6% Days to Collect	43.7
Long Term Liabilities	511,427	Other Income	565	0.0% Avg Payment Days	137.3
Total Equity	<u>-17,760,306</u>	Other Expense	0	0.0% Depreciation Rate	136.1%
Total Liab. and Equity	<u>2,418,571</u>	Net Profit or Loss	<u>(2,479,414)</u>	-19.6% Return on Equity	14.0%

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315216 WATERVIEW CENTER				Proprietary - Other	
WATERVIEW CENTER		12/31/2019 365 Days Settled			
CEDAR GROVE, NJ 07009		CR Beds 190 POS Beds 0			
ESSEX		Key Performance Ind.			
Novitas NJ		Occupancy Rate		86.7%	
Balance Sheet		Income Statement		Length of Stay	
				156.2	
Current Assets	2,213,826	Total Charges	35,231,212	Average Wages	
Fixed Assets	2,692,117	Contract Allowance	19,385,094	23.53	
Other Assets	2,971,165	Operating Revenue	15,846,118	55.0%	Skilled Nursing
Total Assets	<u>7,877,108</u>	Operating Expense	17,627,627	45.0%	Ancillary Service
Current Liabilities	2,134,782	Operating Margin	-1,781,509	111.2%	Current Ratio
Long Term Liabilities	12,616,844	Other Income	21,002	-11.2%	Days to Collect
Total Equity	-6,874,518	Other Expense	0	0.1%	Avg Payment Days
Total Liab. and Equity	<u>7,877,108</u>	Net Profit or Loss	(1,760,507)	0.0%	Depreciation Rate
				-11.1%	Return on Equity
					25.6%
315504 WEDGWOOD GARDENS CARE CENTER				Proprietary - Partnership	
WEDGWOOD GARDENS CARE CENTER		12/31/2019 365 Days Settled			
FREEHOLD, NJ 07728		CR Beds 151 POS Beds 0			
MONMOUTH		Key Performance Ind.			
HIGHMARK MEDICARE SERVICES		Occupancy Rate		82.4%	
Balance Sheet		Income Statement		Length of Stay	
				118.5	
Current Assets	3,542,553	Total Charges	15,726,338	Average Wages	
Fixed Assets	13,651	Contract Allowance	1,586,385	18.08	
Other Assets	0	Operating Revenue	14,139,953	10.1%	Skilled Nursing
Total Assets	<u>3,556,204</u>	Operating Expense	13,801,574	89.9%	Ancillary Service
Current Liabilities	2,725,592	Operating Margin	338,379	97.6%	Current Ratio
Long Term Liabilities	0	Other Income	98	2.4%	Days to Collect
Total Equity	830,612	Other Expense	0	0.0%	Avg Payment Days
Total Liab. and Equity	<u>3,556,204</u>	Net Profit or Loss	338,477	0.0%	Depreciation Rate
				2.4%	Return on Equity
					40.8%

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315122 WESTFIELD CENTER				Proprietary - Other	
WESTFIELD CENTER		12/31/2019 365 Days Settled			
WESTFIELD, NJ 07090		CR Beds 227 POS Beds 0			
UNION		Key Performance Ind.			
Novitas NJ		Occupancy Rate		70.0%	
Balance Sheet		Income Statement		Length of Stay 120.3	
Current Assets	2,402,733	Total Charges	35,891,045	Average Wages	24.92
Fixed Assets	585,141	Contract Allowance	18,454,346	51.4%	Skilled Nursing 83.1%
Other Assets	19,736,406	Operating Revenue	17,436,699	48.6%	Ancillary Service 16.9%
Total Assets	22,724,280	Operating Expense	18,437,216	105.7%	Current Ratio 1.1
Current Liabilities	2,098,612	Operating Margin	-1,000,517	-5.7%	Days to Collect 46.6
Long Term Liabilities	1,190,722	Other Income	19,598	0.1%	Avg Payment Days 30.7
Total Equity	19,434,946	Other Expense	0	0.0%	Depreciation Rate 50.8%
Total Liab. and Equity	22,724,280	Net Profit or Loss	(980,919)	-5.6%	Return on Equity -5.0%
315372 WHITE HOUSE HLTHCR & REHAB CTR				Proprietary - Corporation	
WHITE HOUSE HLTHCR & REHAB CTR		12/31/2019 365 Days Settled			
ORANGE, NJ 07050		CR Beds 176 POS Beds 0			
ESSEX		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		87.4%	
Balance Sheet		Income Statement		Length of Stay 104.2	
Current Assets	1,000,052	Total Charges	18,427,811	Average Wages	20.82
Fixed Assets	424,816	Contract Allowance	2,361,388	12.8%	Skilled Nursing 84.2%
Other Assets	0	Operating Revenue	16,066,423	87.2%	Ancillary Service 15.8%
Total Assets	1,424,868	Operating Expense	16,381,265	102.0%	Current Ratio 0.5
Current Liabilities	2,116,164	Operating Margin	-314,842	-2.0%	Days to Collect 85.6
Long Term Liabilities	0	Other Income	10,052	0.1%	Avg Payment Days 38.8
Total Equity	-691,296	Other Expense	0	0.0%	Depreciation Rate 64.5%
Total Liab. and Equity	1,424,868	Net Profit or Loss	(304,790)	-1.9%	Return on Equity 44.1%

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315293 WHITING HEALTH CARE				Proprietary - Other		
WHITING HEALTH CARE		12/31/2019 365 Days Settled				
WHITING, NJ 08759				CR Beds 200 POS Beds 0		
OCEAN				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	55.6%	
				Length of Stay	82.0	
Balance Sheet		Income Statement		Average Wages	25.42	
Current Assets	4,104,537	Total Charges	18,902,490	30.7%	Skilled Nursing	89.6%
Fixed Assets	123,693	Contract Allowance	5,799,583	69.3%	Ancillary Service	10.4%
Other Assets	8,920,714	Operating Revenue	13,102,907	105.0%	Current Ratio	1.4
Total Assets	13,148,944	Operating Expense	13,760,713	-5.0%	Days to Collect	86.4
Current Liabilities	2,955,801	Operating Margin	-657,806	3.2%	Avg Payment Days	57.0
Long Term Liabilities	72,258	Other Income	417,173	0.0%	Depreciation Rate	801.6%
Total Equity	10,120,885	Other Expense	0	-1.8%	Return on Equity	-2.4%
Total Liab. and Equity	13,148,944	Net Profit or Loss	(240,633)			
315418 WILEY MISSION				Nonprofit - Other		
WILEY MISSION		12/31/2019 365 Days Settled				
MARLTON, NJ 08053				CR Beds 86 POS Beds 0		
BURLINGTON				Key Performance Ind.		
BLUE CROSS (TENNESSEE)				Occupancy Rate	73.1%	
				Length of Stay	305.4	
Balance Sheet		Income Statement		Average Wages	22.09	
Current Assets	1,677,057	Total Charges	11,439,051	28.4%	Skilled Nursing	75.7%
Fixed Assets	12,165,495	Contract Allowance	3,251,375	71.6%	Ancillary Service	6.2%
Other Assets	17,248,508	Operating Revenue	8,187,676	150.3%	Current Ratio	0.9
Total Assets	31,091,060	Operating Expense	12,307,271	-50.3%	Days to Collect	46.3
Current Liabilities	1,900,119	Operating Margin	-4,119,595	38.2%	Avg Payment Days	23.2
Long Term Liabilities	35,852,098	Other Income	3,126,361	0.0%	Depreciation Rate	2.3%
Total Equity	-6,661,157	Other Expense	0	-12.1%	Return on Equity	14.9%
Total Liab. and Equity	31,091,060	Net Profit or Loss	(993,234)			

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315131 WILLOW CREEK REHAB AND CARE CE				Proprietary - Other	
WILLOW CREEK REHAB AND CARE CE				12/31/2019 365 Days Settled	
SOMERSET, NJ 08873				CR Beds 180 POS Beds 0	
SOMERSET				Key Performance Ind.	
Novitas NJ				Occupancy Rate 69.0%	
Balance Sheet		Income Statement		Length of Stay 166.0	
Current Assets	1,428,645	Total Charges	22,031,084	Average Wages 24.98	
Fixed Assets	4,547,884	Contract Allowance	9,535,292	43.3%	Skilled Nursing 89.5%
Other Assets	-12,526,642	Operating Revenue	12,495,792	56.7%	Ancillary Service 10.5%
Total Assets	-6,550,113	Operating Expense	12,751,172	102.0%	Current Ratio 0.9
Current Liabilities	1,509,418	Operating Margin	-255,380	-2.0%	Days to Collect 38.4
Long Term Liabilities	0	Other Income	10,461	0.1%	Avg Payment Days 29.8
Total Equity	-8,059,531	Other Expense	0	0.0%	Depreciation Rate 6.1%
Total Liab. and Equity	-6,550,113	Net Profit or Loss	(244,919)	-2.0%	Return on Equity 3.0%

315213 WILLOW SPRINGS REHABILITATION AND HEALTHCARE CTR				Proprietary - Corporation	
WILLOW SPRINGS REHABILITATION AND HEALTHCARE CTR				12/31/2019 365 Days Settled	
BRICK, NJ 08724				CR Beds 164 POS Beds 0	
OCEAN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 90.3%	
Balance Sheet		Income Statement		Length of Stay 89.2	
Current Assets	3,725,048	Total Charges	20,037,077	Average Wages 29.08	
Fixed Assets	3,209,161	Contract Allowance	2,557,813	12.8%	Skilled Nursing 85.4%
Other Assets	-170,412	Operating Revenue	17,479,264	87.2%	Ancillary Service 14.6%
Total Assets	6,763,797	Operating Expense	17,524,400	100.3%	Current Ratio 0.6
Current Liabilities	5,998,445	Operating Margin	-45,136	-0.3%	Days to Collect 49.5
Long Term Liabilities	0	Other Income	9,635	0.1%	Avg Payment Days 54.8
Total Equity	765,352	Other Expense	0	0.0%	Depreciation Rate 64.3%
Total Liab. and Equity	6,763,797	Net Profit or Loss	(35,501)	-0.2%	Return on Equity -4.6%

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315077 WILLOWBROOKE COURT SKILLED CARE AT EVERGREENS				Nonprofit - Church	
WILLOWBROOKE COURT SKILLED CARE AT EVERGREENS				12/31/2019 365 Days Settled	
MOORESTOWN, NJ 08057				CR Beds 34 POS Beds 0	
BURLINGTON				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate	80.1%
Balance Sheet		Income Statement		Length of Stay	114.3
Current Assets	5,154,647	Total Charges	22,865,804	Average Wages	20.01
Fixed Assets	52,977,974	Contract Allowance	4,681,929	20.5% Skilled Nursing	22.4%
Other Assets	40,170,704	Operating Revenue	18,183,875	79.5% Ancillary Service	3.0%
Total Assets	98,303,325	Operating Expense	20,139,050	110.8% Current Ratio	1.5
Current Liabilities	3,329,946	Operating Margin	-1,955,175	-10.8% Days to Collect	33.8
Long Term Liabilities	80,609,009	Other Income	3,997,265	22.0% Avg Payment Days	46.7
Total Equity	14,364,370	Other Expense	0	0.0% Depreciation Rate	9.3%
Total Liab. and Equity	98,303,325	Net Profit or Loss	2,042,090	11.2% Return on Equity	14.2%
315527 WINCHESTER GARDENS HEALTH CARE CENTER				Nonprofit - Other	
WINCHESTER GARDENS HEALTH CARE CENTER				12/31/2019 365 Days Settled	
MAPLEWOOD, NJ 07040				CR Beds 30 POS Beds 0	
ESSEX				Key Performance Ind.	
Novitas NJ				Occupancy Rate	47.3%
Balance Sheet		Income Statement		Length of Stay	35.2
Current Assets	19,372,584	Total Charges	19,385,874	Average Wages	21.79
Fixed Assets	62,711,271	Contract Allowance	639,045	3.3% Skilled Nursing	10.9%
Other Assets	23,062,747	Operating Revenue	18,746,829	96.7% Ancillary Service	7.2%
Total Assets	105,146,602	Operating Expense	27,717,632	147.9% Current Ratio	5.6
Current Liabilities	3,475,969	Operating Margin	-8,970,803	-47.9% Days to Collect	24.6
Long Term Liabilities	133,614,175	Other Income	3,285,073	17.5% Avg Payment Days	17.1
Total Equity	-31,943,542	Other Expense	0	0.0% Depreciation Rate	7.1%
Total Liab. and Equity	105,146,602	Net Profit or Loss	(7,921,567)	-42.3% Return on Equity	24.8%

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315178 WINDSOR GARDENS CARE CENTER				Proprietary - Corporation	
WINDSOR GARDENS CARE CENTER		12/31/2019 365 Days Settled			
EAST ORANGE, NJ 07017		CR Beds 215 POS Beds 0			
ESSEX		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	76.0%		
		Length of Stay	143.0		
		Average Wages	23.29		
		26.4%	Skilled Nursing	87.6%	
		73.6%	Ancillary Service	12.4%	
		117.1%	Current Ratio	0.2	
		-17.1%	Days to Collect	91.7	
		0.0%	Avg Payment Days	181.4	
		0.0%	Depreciation Rate	31.2%	
		-17.2%	Return on Equity	18.6%	
Balance Sheet		Income Statement			
Current Assets	3,662,163	Total Charges	21,385,020		
Fixed Assets	898,237	Contract Allowance	5,645,832		
Other Assets	7,140	Operating Revenue	15,739,188		
Total Assets	4,567,540	Operating Expense	18,429,569		
Current Liabilities	19,122,383	Operating Margin	-2,690,381		
Long Term Liabilities	0	Other Income	1,042		
Total Equity	-14,554,843	Other Expense	0		
Total Liab. and Equity	4,567,540	Net Profit or Loss	(2,704,125)		
315133 WOODCLIFF LAKE HEALTH & REHABILITATION CENTER				Proprietary - Other	
WOODCLIFF LAKE HEALTH & REHABILITATION CENTER		12/31/2019 365 Days Settled			
WOODCLIFF LAKE, NJ 07677		CR Beds 114 POS Beds 0			
BERGEN		Key Performance Ind.			
Novitas NJ		Occupancy Rate	79.5%		
		Length of Stay	47.2		
		Average Wages	21.06		
		18.4%	Skilled Nursing	80.8%	
		81.6%	Ancillary Service	19.2%	
		99.8%	Current Ratio	1.2	
		0.2%	Days to Collect	42.0	
		0.1%	Avg Payment Days	51.2	
		0.0%	Depreciation Rate	61.3%	
		0.4%	Return on Equity	-2.5%	
Balance Sheet		Income Statement			
Current Assets	2,630,049	Total Charges	17,759,999		
Fixed Assets	1,836,598	Contract Allowance	3,266,400		
Other Assets	-794,275	Operating Revenue	14,493,599		
Total Assets	3,672,372	Operating Expense	14,460,760		
Current Liabilities	2,141,546	Operating Margin	32,839		
Long Term Liabilities	3,700,000	Other Income	20,307		
Total Equity	-2,169,174	Other Expense	0		
Total Liab. and Equity	3,672,372	Net Profit or Loss	53,146		

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315273 WOODLANDS, THE				Proprietary - Other	
WOODLANDS, THE		12/31/2019 365 Days Settled			
PLAINFIELD, NJ 07060		CR Beds 120 POS Beds 0			
UNION		Key Performance Ind.			
BLUE CROSS (WESTERN PENNSYLVANIA),,		Occupancy Rate		89.9%	
Balance Sheet		Income Statement		Length of Stay	
				128.7	
Current Assets	2,693,774	Total Charges	20,930,040	Average Wages	
Fixed Assets	7,362,862	Contract Allowance	10,297,399	24.35	
Other Assets	-14,071,076	Operating Revenue	10,632,641	49.2%	
Total Assets	-4,014,440	Operating Expense	10,500,653	50.8%	
Current Liabilities	1,230,219	Operating Margin	131,988	98.8%	
Long Term Liabilities	5,445,781	Other Income	43,986	1.2%	
Total Equity	-10,690,440	Other Expense	0	0.4%	
Total Liab. and Equity	-4,014,440	Net Profit or Loss	175,974	0.0%	
				1.7%	
315047 WYNWOOD REHABILITATION AND HEALTHCARE CENTER				Proprietary - Other	
WYNWOOD REHABILITATION AND HEALTHCARE CENTER		12/31/2019 334 Days Settled			
CINNAMINSON, NJ 08077		1/31/2019 31 Days Settled			
BURLINGTON		CR Beds 114 POS Beds 0			
BLUE CROSS (TENNESSEE)		Key Performance Ind.			
		Occupancy Rate		93.6%	
Balance Sheet		Income Statement		Length of Stay	
				236.2	
Current Assets	692,922	Total Charges	1,463,339	Average Wages	
Fixed Assets	0	Contract Allowance	677,067	24.18	
Other Assets	5,211,081	Operating Revenue	786,272	46.3%	
Total Assets	5,904,003	Operating Expense	1,919,739	53.7%	
Current Liabilities	914,389	Operating Margin	-1,133,467	244.2%	
Long Term Liabilities	6,569,044	Other Income	1,599	-144.2%	
Total Equity	-1,579,430	Other Expense	0	0.2%	
Total Liab. and Equity	5,904,003	Net Profit or Loss	(1,131,868)	0.0%	
				-144.0%	
				71.7%	

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315047 WYNWOOD REHABILITATION AND HEALTHCARE CENTER		Proprietary - Partnership	
WYNWOOD REHABILITATION AND HEALTHCARE CENTER		12/31/2019 334 Days Settled	
CINNAMINSON, NJ 08077		1/31/2019 31 Days Settled	
BURLINGTON		CR Beds 114 POS Beds 0	
BLUE CROSS (TENNESSEE)		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	2,659,318	Total Charges	10,791,847
Fixed Assets	129,326	Contract Allowance	1,010,189
Other Assets	0	Operating Revenue	9,781,658
Total Assets	2,788,644	Operating Expense	9,017,855
Current Liabilities	1,105,811	Operating Margin	763,803
Long Term Liabilities	851,602	Other Income	67,428
Total Equity	831,231	Other Expense	0
Total Liab. and Equity	2,788,644	Net Profit or Loss	831,231
		9.4%	Skilled Nursing 86.8%
		90.6%	Ancillary Service 13.2%
		92.2%	Current Ratio 2.4
		7.8%	Days to Collect 49.6
		0.7%	Avg Payment Days 26.0
		0.0%	Depreciation Rate 1,028.7%
		8.5%	Return on Equity 100.0%