Sample Skilled Nursing Facility reports from the Halmanac.com website.

ZOOUDZ ADERDEE!	N REHABILITAT	ION AND SKILLED N	URSING CENTE	R	Proprietary - Corporation	า
ABERDEEN REHABI SKILLED NURSING (12/31/2019	365 Days Settled			
TRENTON, MI 48183	}				CR Beds 120 POS Bo	eds 0
WAYNE					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	43.9%
Balance S	heet	Income	Statement		Length of Stay	287.0
Current Assets	1,874,492	Total Charges	7,122,349		Average Wages	19.71
Fixed Assets	383,990	Contract Allowance	1,623,028	22.8%	Skilled Nursing	93.4%
Other Assets	16,500	Operating Revenue	5,499,321	77.2%	Ancillary Service	6.6%
Total Assets	2,274,982	Operating Expense	8,372,474	152.2%	Current Ratio	1.5
Current Liabilities	1,217,078	Operating Margin	-2,873,153	-52.2%	Days to Collect	101.5
Long Term Liabilities	6,413,795	Other Income	10,318	0.2%	Avg Payment Days	34.8
Total Equity	-5,355,891	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	2,274,982	Net Profit or Loss	(2,862,835)	-52.1%	Return on Equity	53.5%
	GE LIVING CEN				Proprietary - Corporation	า
235609 ADVANTAGE LIVING			365 Days Settled		Proprietary - Corporation	1
			365 Days Settled		Proprietary - Corporation CR Beds 67 POS Be	
ADVANTAGE LIVING			365 Days Settled			eds 0
ADVANTAGE LIVING ARMADA, MI 48005	GCENTER - ARM	MADA 12/31/2019	365 Days Settled		CR Beds 67 POS Be	eds 0
ADVANTAGE LIVING ARMADA, MI 48005 MACOMB	CENTER - ARM	MADA 12/31/2019	365 Days Settled		CR Beds 67 POS Be	eds 0 ce Ind.
ADVANTAGE LIVING ARMADA, MI 48005 MACOMB WISCONSIN PHYSIC	CENTER - ARM CIANS SERVICE	MADA 12/31/2019	·		CR Beds 67 POS Be Key Performanac Occupancy Rate	eds 0 ce Ind. 93.6%
ADVANTAGE LIVING ARMADA, MI 48005 MACOMB WISCONSIN PHYSIC Balance S	CENTER - ARM CIANS SERVICE	MADA 12/31/2019 Income	Statement		CR Beds 67 POS Be Key Performanac Occupancy Rate Length of Stay	eds 0 ce Ind. 93.6% 127.9
ADVANTAGE LIVING ARMADA, MI 48005 MACOMB WISCONSIN PHYSIC Balance S Current Assets	CIANS SERVICE Cheet 1,226,379	MADA 12/31/2019 Income Total Charges	Statement 7,906,915	7.1%	CR Beds 67 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 93.6% 127.9 20.46
ADVANTAGE LIVING ARMADA, MI 48005 MACOMB WISCONSIN PHYSIC Balance S Current Assets Fixed Assets	CIANS SERVICE Cheet 1,226,379 165,014	Income Total Charges Contract Allowance	Statement 7,906,915 557,755	7.1% 92.9%	CR Beds 67 POS Book Key Performanaco Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 93.6% 127.9 20.46 83.4%
ADVANTAGE LIVING ARMADA, MI 48005 MACOMB WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets	CIANS SERVICE Sheet 1,226,379 165,014 10,000	Income Total Charges Contract Allowance Operating Revenue	Statement 7,906,915 557,755 7,349,160	7.1% 92.9% 82.9%	CR Beds 67 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 93.6% 127.9 20.46 83.4% 16.6%
ADVANTAGE LIVING ARMADA, MI 48005 MACOMB WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets	CIANS SERVICE CIANS SERVICE 1,226,379 165,014 10,000 1,401,393	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 7,906,915 557,755 7,349,160 6,091,396	7.1% 92.9% 82.9% 17.1%	CR Beds 67 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 93.6% 127.9 20.46 83.4% 16.6% 2.0
ADVANTAGE LIVING ARMADA, MI 48005 MACOMB WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	CIANS SERVICE CIANS SERVICE 1,226,379 165,014 10,000 1,401,393 624,717	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 7,906,915 557,755 7,349,160 6,091,396 1,257,764	7.1% 92.9% 82.9% 17.1% 0.1%	CR Beds 67 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 93.6% 127.9 20.46 83.4% 16.6% 2.0

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235536 ADVANTA	GE LIVING CEN	TER - BATTLE CREE	K		Proprietary - Corporation	n
ADVANTAGE LIVING	G CENTER - BAT	TLE 12/31/2019	365 Days Settled	I		
BATTLE CREEK, MI	49017				CR Beds 82 POS E	seds 0
CALHOUN					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	75.6%
Balance S	Sheet	Income	Statement		Length of Stay	123.6
Current Assets	909,119	Total Charges	6,937,647		Average Wages	21.49
Fixed Assets	354,468	Contract Allowance	720,587	10.4%	Skilled Nursing	88.7%
Other Assets	0	Operating Revenue	6,217,060	89.6%	Ancillary Service	11.3%
Total Assets	1,263,587	Operating Expense	6,442,148	103.6%	Current Ratio	0.5
Current Liabilities	1,837,617	Operating Margin	-225,088	-3.6%	Days to Collect	47.0
Long Term Liabilities	1,771,471	Other Income	113	0.0%	Avg Payment Days	38.0
Total Equity	-2,345,501	Other Expense	0	0.0%	Depreciation Rate	57.9%
' '						
Total Liab. and Equity	1,263,587	Net Profit or Loss	(1,282,324)	-20.6%	Return on Equity	54.7%
Total Liab. and Equity		Net Profit or Loss		-20.6%	Return on Equity Proprietary - Corporation	
Total Liab. and Equity	GE LIVING CEN	TER - HARPER WOOI				
Total Liab. and Equity 235480 ADVANTAGE ADVANTAGE LIVING	GE LIVING CEN	TER - HARPER WOOI	DS			n
Total Liab. and Equity 235480 ADVANTAGE ADVANTAGE LIVING WOODS	GE LIVING CEN	TER - HARPER WOOI	DS		Proprietary - Corporation	en Beds 0
Total Liab. and Equity 235480 ADVANTAGE ADVANTAGE LIVING WOODS HARPER WOODS, M	GE LIVING CEN GENTER - HAF	TER - HARPER WOOI	DS		Proprietary - Corporation CR Beds 151 POS B	en Beds 0
Total Liab. and Equity 235480 ADVANTAGE ADVANTAGE LIVING WOODS HARPER WOODS, M WAYNE	GE LIVING CEN GENTER - HAR MI 48225 CAID HHA	TER - HARPER WOOI	DS		Proprietary - Corporation CR Beds 151 POS B Key Performana	eds 0
Total Liab. and Equity 235480 ADVANTAGE ADVANTAGE LIVING WOODS HARPER WOODS, M WAYNE DUMMY FOR MEDIC	GE LIVING CEN GENTER - HAR JI 48225 CAID HHA Sheet	TER - HARPER WOOI RPER 12/31/2019 Income	DS 365 Days Settled		CR Beds 151 POS E Key Performana Occupancy Rate	eds 0 ce Ind. 85.0%
Total Liab. and Equity 235480 ADVANTAGE ADVANTAGE LIVING WOODS HARPER WOODS, M WAYNE DUMMY FOR MEDIC Balance S	GE LIVING CEN GENTER - HAR JI 48225 CAID HHA Sheet	TER - HARPER WOOI RPER 12/31/2019	DS 365 Days Settled	l	Proprietary - Corporation CR Beds 151 POS E Key Performana Occupancy Rate Length of Stay	eds 0 ce Ind. 85.0% 130.2
Total Liab. and Equity 235480 ADVANTAGE ADVANTAGE LIVING WOODS HARPER WOODS, M WAYNE DUMMY FOR MEDIC Balance S Current Assets	GE LIVING CEN GENTER - HAR MI 48225 CAID HHA Sheet 2,024,440	TER - HARPER WOOI RPER 12/31/2019 Income Total Charges	DS 365 Days Settled Statement 15,856,624	11.9%	CR Beds 151 POS E Key Performana Occupancy Rate Length of Stay Average Wages	seds 0 ce Ind. 85.0% 130.2 20.17
Total Liab. and Equity 235480 ADVANTAGE ADVANTAGE LIVING WOODS HARPER WOODS, M WAYNE DUMMY FOR MEDIC Balance S Current Assets Fixed Assets	GE LIVING CEN GENTER - HAR MI 48225 CAID HHA Sheet 2,024,440 699,660	TER - HARPER WOOI RPER 12/31/2019 Income Total Charges Contract Allowance	DS 365 Days Settled Statement 15,856,624 1,883,038	11.9% 88.1%	CR Beds 151 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	seds 0 ce Ind. 85.0% 130.2 20.17 81.0% 19.0%
Total Liab. and Equity 235480 ADVANTAGE ADVANTAGE LIVING WOODS HARPER WOODS, M WAYNE DUMMY FOR MEDIC Balance S Current Assets Fixed Assets Other Assets	GE LIVING CEN GENTER - HAF MI 48225 CAID HHA Sheet 2,024,440 699,660 0	Income Total Charges Contract Allowance Operating Revenue	Statement 15,856,624 1,883,038 13,973,586	11.9% 88.1% 89.7%	CR Beds 151 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	seds 0 ce Ind. 85.0% 130.2 20.17 81.0% 19.0% 0.8
Total Liab. and Equity 235480 ADVANTAGE ADVANTAGE LIVING WOODS HARPER WOODS, N WAYNE DUMMY FOR MEDIC Balance S Current Assets Fixed Assets Other Assets Total Assets	GE LIVING CEN GENTER - HAF MI 48225 CAID HHA Sheet 2,024,440 699,660 0 2,724,100	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 15,856,624 1,883,038 13,973,586 12,534,543	11.9% 88.1% 89.7% 10.3%	Proprietary - Corporation CR Beds 151 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	seds 0 ce Ind. 85.0% 130.2 20.17 81.0% 19.0% 0.8 45.6
Total Liab. and Equity 235480 ADVANTAGE ADVANTAGE LIVING WOODS HARPER WOODS, N WAYNE DUMMY FOR MEDIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	GE LIVING CEN GENTER - HAF MI 48225 CAID HHA Sheet 2,024,440 699,660 0 2,724,100 2,612,703	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 15,856,624 1,883,038 13,973,586 12,534,543 1,439,043	11.9% 88.1% 89.7% 10.3% 0.0%	Proprietary - Corporation CR Beds 151 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	seds 0 ce Ind. 85.0% 130.2 20.17 81.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235539 ADVANTAC	GE LIVING CEN	TER - NORTHWEST			Proprietary - Corporatio	n
ADVANTAGE LIVING	CENTER -	12/31/2019	365 Days Settled			
DETROIT, MI 48235					CR Beds 154 POS B	eds 0
WAYNE					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	87.9%
Balance S	heet	Income	Statement		Length of Stay	144.0
Current Assets	1,804,727	Total Charges	15,599,744		Average Wages	19.63
Fixed Assets	414,340	Contract Allowance	3,165,879	20.3%	Skilled Nursing	85.4%
Other Assets	0	Operating Revenue	12,433,865	79.7%	Ancillary Service	14.6%
Total Assets	2,219,067	Operating Expense	11,292,758	90.8%	Current Ratio	0.8
Current Liabilities	2,376,371	Operating Margin	1,141,107	9.2%	Days to Collect	53.3
Long Term Liabilities	1,810	Other Income	1,264	0.0%	Avg Payment Days	40.6
Total Equity	-159,114	Other Expense	0	0.0%	Depreciation Rate	79.2%
	2 219 067	Net Profit or Loss	(661,200)	E 20/	Datum an Equitor	415.6%
Total Liab. and Equity	2,213,007	Net Profit of Loss	(661,200)	-3.3%	Return on Equity	413.076
235014 ADVANTAC	GE LIVING CEN	TER - REDFORD	<u> </u>		Proprietary - Corporatio	
· · ·	GE LIVING CEN	TER - REDFORD	365 Days Settled		. , ,	
235014 ADVANTAC	GE LIVING CEN	TER - REDFORD	<u> </u>		. , ,	n
235014 ADVANTAGE LIVING	GE LIVING CEN	TER - REDFORD	<u> </u>		Proprietary - Corporatio	n eds 0
235014 ADVANTAC ADVANTAGE LIVING REDFORD, MI 48240	GE LIVING CEN	TER - REDFORD	<u> </u>		Proprietary - Corporation CR Beds 88 POS B	n eds 0
235014 ADVANTAC ADVANTAGE LIVING REDFORD, MI 48240 WAYNE	GE LIVING CENT G CENTER - RED	TER - REDFORD DFORD 12/31/2019	<u> </u>		Proprietary - Corporation CR Beds 88 POS B Key Performanae	n eds 0 ce Ind.
235014 ADVANTACE ADVANTAGE LIVING REDFORD, MI 48240 WAYNE NGS (WI)	GE LIVING CENTER - RED	TER - REDFORD DFORD 12/31/2019	365 Days Settled		Proprietary - Corporatio CR Beds 88 POS B Key Performanae Occupancy Rate	eds 0 ce Ind. 85.1%
235014 ADVANTACE ADVANTAGE LIVING REDFORD, MI 48240 WAYNE NGS (WI) Balance S	GE LIVING CENTER - RED	TER - REDFORD DFORD 12/31/2019 Income	365 Days Settled Statement		Proprietary - Corporation CR Beds 88 POS B Key Performanae Occupancy Rate Length of Stay	eds 0 ce Ind. 85.1% 87.3
235014 ADVANTACE ADVANTAGE LIVING REDFORD, MI 48240 WAYNE NGS (WI) Balance S Current Assets	GE LIVING CENTER - RED Cheet 1,948,227	TER - REDFORD DFORD 12/31/2019 Income Total Charges	365 Days Settled Statement 11,016,236	13.9%	Proprietary - Corporation CR Beds 88 POS B Key Performanae Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 85.1% 87.3 19.31
235014 ADVANTAGE ADVANTAGE LIVING REDFORD, MI 48240 WAYNE NGS (WI) Balance S Current Assets Fixed Assets	GE LIVING CENTER - RED Sheet 1,948,227 241,337	TER - REDFORD DFORD 12/31/2019 Income Total Charges Contract Allowance	365 Days Settled Statement 11,016,236 1,533,236	13.9% 86.1%	Proprietary - Corporation CR Beds 88 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 85.1% 87.3 19.31 77.5%
235014 ADVANTAGE ADVANTAGE LIVING REDFORD, MI 48240 WAYNE NGS (WI) Balance S Current Assets Fixed Assets Other Assets	GE LIVING CENTER - RED Sheet 1,948,227 241,337	Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 11,016,236 1,533,236 9,483,000	13.9% 86.1% 90.9%	Proprietary - Corporation CR Beds 88 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 85.1% 87.3 19.31 77.5% 22.5%
235014 ADVANTAGE ADVANTAGE LIVING REDFORD, MI 48240 WAYNE NGS (WI) Balance S Current Assets Fixed Assets Other Assets Total Assets	CENTER - RED Cheet 1,948,227 241,337 0 2,189,564	Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 11,016,236 1,533,236 9,483,000 8,619,865	13.9% 86.1% 90.9% 9.1%	Proprietary - Corporation CR Beds 88 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 85.1% 87.3 19.31 77.5% 22.5% 1.3
235014 ADVANTAGE ADVANTAGE LIVING REDFORD, MI 48240 WAYNE NGS (WI) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	CENTER - RED Cheet 1,948,227 241,337 0 2,189,564 1,537,637	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 11,016,236 1,533,236 9,483,000 8,619,865 863,135	13.9% 86.1% 90.9% 9.1% 0.0%	Proprietary - Corporation CR Beds 88 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 85.1% 87.3 19.31 77.5% 22.5% 1.3 58.0

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235491 ADVANTA	GE LIVING CEN	TER - ROSEVILLE			Proprietary - Corporatio	n
ADVANTAGE LIVING	CENTER - ROS	SEVILLE 12/31/2019	365 Days Settled	I		
ROSEVILLE, MI 4806	66				CR Beds 169 POS B	eds 0
MACOMB					Key Performana	ce Ind.
DUMMY FOR MEDIC	CAID HHA				Occupancy Rate	74.6%
Balance S	Sheet	Income	Statement		Length of Stay	120.5
Current Assets	1,649,193	Total Charges	13,944,550		Average Wages	20.26
Fixed Assets	404,259	Contract Allowance	1,141,998	8.2%	Skilled Nursing	79.0%
Other Assets	15,000	Operating Revenue	12,802,552	91.8%	Ancillary Service	21.0%
Total Assets	2,068,452	Operating Expense	11,625,371	90.8%	Current Ratio	4.0
Current Liabilities	415,735	Operating Margin	1,177,181	9.2%	Days to Collect	42.0
Long Term Liabilities	140,947	Other Income	79	0.0%	Avg Payment Days	39.2
Total Equity	1,511,770	Other Expense	0	0.0%	Depreciation Rate	255.2%
Total Liab. and Equity	2,068,452	Net Profit or Loss	(668,810)	-5.2%	Return on Equity	-44.2%
235632 ADVANTA	GE LIVING CEN	TER - SAMARITAN			Proprietary - Corporatio	n
ADVANTAGE LIVING SAMARITAN	CENTER -	12/31/2019	365 Days Settled	I		
DETROIT, MI 48213					CR Beds 120 POS B	eds 0
WAYNE					Key Performana	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	87.2%
Balance S	Sheet	Income	Statement		Length of Stay	130.3
Current Assets	1,720,233	Total Charges	11,941,574		Average Wages	20.16
Fixed Assets	393,657	Contract Allowance	929,072	7.8%	Skilled Nursing	81.7%
Other Assets	16,947	Operating Revenue	11,012,502	92.2%	Ancillary Service	18.3%
Total Assets	2,130,837	Operating Expense	9,573,341	86.9%	Current Ratio	5.7
Current Liabilities	300,470	Operating Margin	1,439,161	13.1%	Days to Collect	46.2
Long Term Liabilities	1,319,614	Other Income	749	0.0%	Avg Payment Days	40.7
Total Equity	510,753	Other Expense	0	0.0%	Depreciation Rate	49.6%
Total Liab. and Equity	2,130,837	Net Profit or Loss	(58,431)	-0.5%	Return on Equity	-11.4%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235266 ADVANTA	GE LIVING CEN	TER - SOUTHGATE			Proprietary - Corporation	n
ADVANTAGE LIVING SOUTHGATE	GCENTER -	12/31/2019	365 Days Settled			
SOUTHGATE, MI 48	195				CR Beds 100 POS B	eds 0
WAYNE					Key Performanad	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	83.3%
Balance Sheet		Income	Statement		Length of Stay	151.3
Current Assets	1,405,155	Total Charges	9,332,574		Average Wages	22.03
Fixed Assets	471,483	Contract Allowance	1,482,325	15.9%	Skilled Nursing	85.2%
Other Assets	0	Operating Revenue	7,850,249	84.1%	Ancillary Service	14.8%
Total Assets	1,876,638	Operating Expense	7,031,184	89.6%	Current Ratio	0.6
Current Liabilities	2,525,343	Operating Margin	819,065	10.4%	Days to Collect	49.8
Long Term Liabilities	36,636	Other Income	0	0.0%	Avg Payment Days	48.8
Total Equity	-685,341	Other Expense	0	0.0%	Depreciation Rate	40.8%
Total Liab. and Equity	1,876,638	Net Profit or Loss	(94,097)	-1.2%	Return on Equity	13.7%
235509 ADVANTAGE LIVING			365 Days Settled		Proprietary - Corporation	n
WARREN, MI 48093	GENTER - WA	IXIXLIN 12/31/2019	303 Days Settled		CR Beds 134 POS B	eds 0
MACOMB					Key Performanad	ce Ind.
NGS (WI)					Occupancy Rate	81.0%
Balance S	Sheet	Income	Statement		Length of Stay	105.9
Current Assets	1,552,417	Total Charges	14,505,684		Average Wages	20.47
Fixed Assets	234,675	Contract Allowance	2,978,960	20.5%	Skilled Nursing	79.2%
Other Assets	0	Operating Revenue	11,526,724	79.5%	Ancillary Service	20.8%
Total Assets	1,787,092	Operating Expense	10,833,635	94.0%	Current Ratio	1.3
Current Liabilities	1,205,703	Operating Margin	693,089	6.0%	Days to Collect	35.4
Long Term Liabilities	77,154	Other Income	5,579	0.0%	Avg Payment Days	44.2
Total Equity		0.1 5	•	0.00/	Depreciation Rate	
Total Equity	504,235	Other Expense	0	0.0%	Depreciation Rate	338.3%
Total Equity Total Liab. and Equity		Net Profit or Loss	(710,075)		Return on Equity	338.3% -140.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235521 ADVANTA	GE LIVING CEN	TER - WAYNE			Proprietary - Corporation	1
ADVANTAGE LIVING	CENTER - WA	YNE 12/31/2019	365 Days Settled			
WAYNE, MI 48184					CR Beds 179 POS Be	eds 0
WAYNE					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	70.1%
Balance S	heet	Income	Statement		Length of Stay	117.7
Current Assets	1,928,353	Total Charges	14,283,493		Average Wages	21.29
Fixed Assets	626,441	Contract Allowance	1,332,556	9.3%	Skilled Nursing	86.2%
Other Assets	0	Operating Revenue	12,950,937	90.7%	Ancillary Service	13.8%
Total Assets	2,554,794	Operating Expense	11,698,816	90.3%	Current Ratio	0.4
Current Liabilities	4,573,209	Operating Margin	1,252,121	9.7%	Days to Collect	48.2
Long Term Liabilities	2,465,000	Other Income	12,940	0.1%	Avg Payment Days	41.0
Total Equity	-4,483,415	Other Expense	0	0.0%	Depreciation Rate	75.8%
Total Liab. and Equity	2,554,794	Net Profit or Loss	(310,933)	-2.4%	Return on Equity	6.9%
235725 AERIUS HE	EALTH CENTER				Proprietary - Corporation	1
AERIUS HEALTH CE	NTER	12/31/2019	306 Days Settled			
RIVERVIEW, MI 4819	93				CR Beds 78 POS Be	eds 0
WAYNE					Key Performanad	e Ind.
WPS MI					Occupancy Rate	45.6%
Balance S	heet	Income	Statement		Length of Stay	36.9
Current Assets	2,021,810	Total Charges	8,665,460		Average Wages	19.60
Fixed Assets	0	Contract Allowance	3,092,999	35.7%	Skilled Nursing	63.6%
Other Assets	0	Operating Revenue	5,572,461	64.3%	Ancillary Service	36.4%
Total Assets	2,021,810	Operating Expense	6,807,910	122.2%	Current Ratio	2.1
Current Liabilities	954,413	Operating Margin	-1,235,449	-22.2%	Days to Collect	98.0
Long Term Liabilities	2,302,500	Other Income	347	0.0%	Avg Payment Days	40.8
Total Equity	-1,235,103	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	2,021,810	Net Profit or Loss	(1,235,102)		Return on Equity	100.0%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235311 ALAMO NU	JRSING HOME I	NC			Proprietary - Corporation	1
ALAMO NURSING H	OME INC	12/31/2019	365 Days Settled			
KALAMAZOO, MI 490	009				CR Beds 100 POS Be	eds 0
KALAMAZOO					Key Performanac	e Ind.
NATIONAL GOVERN	≣S			Occupancy Rate	88.5%	
Balance S	Sheet	Income	Statement		Length of Stay	221.2
Current Assets	1,902,738	Total Charges	12,677,805		Average Wages	19.10
Fixed Assets	1,938,186	Contract Allowance	4,295,269	33.9%	Skilled Nursing	93.1%
Other Assets	0	Operating Revenue	8,382,536	66.1%	Ancillary Service	6.9%
Total Assets	3,840,924	Operating Expense	8,268,288	98.6%	Current Ratio	2.5
Current Liabilities	753,221	Operating Margin	114,248	1.4%	Days to Collect	59.5
Long Term Liabilities	939,125	Other Income	-33,691	-0.4%	Avg Payment Days	18.8
Total Equity	2,148,578	Other Expense	0	0.0%	Depreciation Rate	4.4%
Total Liab. and Equity	3,840,924	Net Profit or Loss	62,127	0.7%	Return on Equity	2.9%
235213 ALLEGAN	COUNTY MEDIC	CAL CARE FA			Government - County	
ALLEGAN COUNTY	MEDICAL CARE	FA 12/31/2019	365 Days Settled	l		
ALLEGAN, MI 49010					CR Beds 70 POS Be	eds 0
ALLEGAN					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	≣S			Occupancy Rate	89.4%
Balance S	Sheet	Income	Statement		Length of Stay	182.6
Current Assets	1,254,203	Total Charges	10,218,757		Average Wages	21.82
Fixed Assets	1,971,198	Contract Allowance	1,875,331	18.4%	Skilled Nursing	79.8%
Other Assets	-31,994	Operating Revenue	8,343,426	81.6%	Ancillary Service	20.2%
Total Assets	3,193,407	Operating Expense	8,503,310	101.9%	Current Ratio	2.1
Current Liabilities	591,437	Operating Margin	-159,884	-1.9%	Days to Collect	54.3
Long Term Liabilities	0	Other Income	168,427	2.0%	Avg Payment Days	23.5
Total Equity	2,601,970	Other Expense	0	0.0%	Depreciation Rate	2.1%
Total Liab. and Equity	3,193,407	Net Profit or Loss	(240,240)	-2.9%	Return on Equity	-9.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235016 ALLEGRA	NURSING AND	REHAB			Proprietary - Other	
ALLEGRA NURSING	AND REHAB	12/31/2019	365 Days Settled			
JACKSON, MI 49202					CR Beds 90 POS Be	eds 0
JACKSON					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	62.2%
Balance S	heet	Income	Statement		Length of Stay	80.4
Current Assets	616,477	Total Charges	11,246,565		Average Wages	22.05
Fixed Assets	392,796	Contract Allowance	5,818,961	51.7%	Skilled Nursing	55.9%
Other Assets	5,000	Operating Revenue	5,427,604	48.3%	Ancillary Service	44.1%
Total Assets	1,014,273	Operating Expense	6,176,231	113.8%	Current Ratio	0.4
Current Liabilities	1,513,633	Operating Margin	-748,627	-13.8%	Days to Collect	65.2
Long Term Liabilities	0	Other Income	643,229	11.9%	Avg Payment Days	35.9
Total Equity	-499,360	Other Expense	0	0.0%	Depreciation Rate	60.3%
Total Liab. and Equity	1,014,273	Net Profit or Loss	(165,988)	-3.1%	Return on Equity	33.2%
235450 ALLENDAL	E NURSING AN	ID REHABILITATION	COMMUNITY		Proprietary - Corporation	1
ALLENDALE NURSIN		12/31/2019	365 Days Settled			
ALLENDALE, MI 494	01				CR Beds 60 POS Be	eds 0
OTTAWA					Key Performanac	e Ind.
WPS - MICHIGAN					Occupancy Rate	91.1%
Balance S	heet	Income	Statement		Length of Stay	76.4
Current Assets	3,772,534	Total Charges	7,887,812		Average Wages	21.39
Fixed Assets	487,538	Contract Allowance	1,693,873	21.5%	Skilled Nursing	79.3%
Fixed Assets Other Assets	487,538 59,460	Contract Allowance Operating Revenue	1,693,873 6,193,939		Skilled Nursing Ancillary Service	79.3% 20.7%
	•			78.5%	_	
Other Assets	59,460	Operating Revenue	6,193,939	78.5% 94.1%	Ancillary Service	20.7%
Other Assets Total Assets	59,460	Operating Revenue Operating Expense	6,193,939 5,826,892	78.5% 94.1% 5.9%	Ancillary Service Current Ratio	20.7%
Other Assets Total Assets Current Liabilities	59,460 4,319,532 2,538,527	Operating Revenue Operating Expense Operating Margin	6,193,939 5,826,892 367,047	78.5% 94.1% 5.9% 0.5%	Ancillary Service Current Ratio Days to Collect	20.7% 1.5 207.2

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235531 ALPHA MA	NOR NURSING	HOME			Proprietary - Corporation	1
ALPHA MANOR NUF	RSING HOME	12/31/2019	365 Days Settled			
DETROIT, MI 48207					CR Beds 80 POS Be	eds 0
WAYNE					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	≣S			Occupancy Rate	84.6%
Balance S	heet	Income	Statement		Length of Stay	457.3
Current Assets	677,008	Total Charges	10,543,222		Average Wages	21.12
Fixed Assets	446,951	Contract Allowance	3,083,428	29.2%	Skilled Nursing	87.9%
Other Assets	13,543	Operating Revenue	7,459,794	70.8%	Ancillary Service	12.1%
Total Assets	1,137,502	Operating Expense	6,643,974	89.1%	Current Ratio	1.3
Current Liabilities	530,400	Operating Margin	815,820	10.9%	Days to Collect	59.8
Long Term Liabilities	-1,767,269	Other Income	1,478	0.0%	Avg Payment Days	1.0
Total Equity	2,374,371	Other Expense	0	0.0%	Depreciation Rate	35.7%
Total Liab. and Equity	1,137,502	Net Profit or Loss	817,036	11.0%	Return on Equity	34.4%
235459 ALTERCAF	RE OF BIG RAPI	DS CTR FOR REHAE	3 & NURSING CA		Proprietary - Corporation	1
ALTERCARE OF BIG REHAB & NURSING		OR 12/31/2019	365 Days Settled			
BIG RAPIDS, MI 493	07				CR Beds 100 POS Be	eds 0
MECOSTA					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	78.8%
Balance S	heet	Income	Statement		Length of Stay	104.3
Current Assets	906,940	Total Charges	10,668,443		Average Wages	18.63
Fixed Assets	1,277,698	Contract Allowance	3,314,050	31.1%	Skilled Nursing	87.3%
Other Assets	278,717	Operating Revenue	7,354,393	68.9%	Ancillary Service	12.7%
Total Assets	2,463,355	Operating Expense	7,357,059	100.0%	Current Ratio	1.5
Current Liabilities	600,640	Operating Margin	-2,666	0.0%	Days to Collect	29.6
Long Term Liabilities	3,092,005	Other Income	12,951	0.2%	Avg Payment Days	19.8
Total Equity	-1,229,290	Other Expense	0	0.0%	Depreciation Rate	5.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235102 AMBASSA	DOR, A VILLA C	CENTER			Proprietary - Other	
AMBASSADOR, A VI	LLA CENTER	12/31/2019	365 Days Settled			
DETROIT, MI 48214					CR Beds 176 POS B	eds 0
WAYNE					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICI	≣S			Occupancy Rate	92.9%
Balance S	Sheet	Income	Statement		Length of Stay	120.6
Current Assets	4,173,564	Total Charges	20,823,194		Average Wages	20.05
Fixed Assets	314,961	Contract Allowance	3,820,197	18.3%	Skilled Nursing	76.0%
Other Assets	0	Operating Revenue	17,002,997	81.7%	Ancillary Service	24.0%
Total Assets	4,488,525	Operating Expense	15,320,802	90.1%	Current Ratio	2.7
Current Liabilities	1,520,980	Operating Margin	1,682,195	9.9%	Days to Collect	35.7
Long Term Liabilities	961,900	Other Income	-11,297	-0.1%	Avg Payment Days	36.2
Total Equity	2,005,645	Other Expense	0	0.0%	Depreciation Rate	294.0%
Total Liab. and Equity	4,488,525	Net Profit or Loss	1,330,761	7.8%	Return on Equity	66.4%
235375 APPLEWO	OD NURSING C	ENTER INC			Proprietary - Corporatio	n
APPLEWOOD NURS	SING CENTER IN	IC 12/31/2019	365 Days Settled			
WOODHAVEN, MI 48	3183				CR Beds 150 POS B	eds 0
WAYNE					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVIC	ES			Occupancy Rate	88.1%
Balance S	Sheet	Income	Statement		Length of Stay	67.3
Current Assets	2,719,016	Total Charges	16,635,486		Average Wages	19.41
Fixed Assets	82,259	Contract Allowance	2,118,462	12.7%	Skilled Nursing	71.8%
Other Assets	0	Operating Revenue	14,517,024	87.3%	Ancillary Service	28.0%
Total Assets	2,801,275	Operating Expense	13,413,045	92.4%	Current Ratio	2.4
1		Operating Margin	1,103,979	7.6%	Days to Collect	40.0
Current Liabilities	1,154,644	operating margin				10.0
Current Liabilities Long Term Liabilities	1,154,644 0	Other Income	25,428	0.2%	Avg Payment Days	31.2
			25,428 0		Avg Payment Days Depreciation Rate	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235360 ARBOR MANOR CARE CENTER Proprietary - Other						
ARBOR MANOR CAI	RE CENTER	12/31/2019	365 Days Settled	I		
SPRING ARBOR, MI	49283				CR Beds 101 POS B	eds 0
JACKSON					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES .			Occupancy Rate	59.3%
Balance S	Sheet	Income	Statement		Length of Stay	48.8
Current Assets	3,416,281	Total Charges	13,376,861		Average Wages	20.87
Fixed Assets	2,487,467	Contract Allowance	4,487,540	33.5%	Skilled Nursing	65.6%
Other Assets	48,357	Operating Revenue	8,889,321	66.5%	Ancillary Service	34.4%
Total Assets	5,952,105	Operating Expense	9,305,539	104.7%	Current Ratio	1.5
Current Liabilities	2,265,791	Operating Margin	-416,218	-4.7%	Days to Collect	120.7
Long Term Liabilities	3,014,928	Other Income	2,935	0.0%	Avg Payment Days	88.2
Total Equity	671,386	Other Expense	0	0.0%	Depreciation Rate	8.6%
Total Liab. and Equity	5,952,105	Net Profit or Loss	(413,283)	-4.6%	Return on Equity	-61.6%
235584 ARGENTIN	E CARE CENTE	:R			Proprietary - Corporation	1
ARGENTINE CARE	CENTER	10/31/2019	365 Days Settled	I		
LINDEN, MI 48451					CR Beds 60 POS B	eds 0
GENESEE					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICE	≣S			Occupancy Rate	81.2%
Balance S	Sheet	Income	Statement		Length of Stay	202.2
Current Assets	664,582	Total Charges	4,672,289		Average Wages	17.40
Fixed Assets	311,187	Contract Allowance	98,403	2.1%	Skilled Nursing	91.7%
Other Assets	0	Operating Revenue	4,573,886	97.9%	Ancillary Service	8.3%
Total Assets	975,769	Operating Expense	4,670,098	102.1%	Current Ratio	1.3
Current Liabilities	523,992	Operating Margin	-96,212	-2.1%	Days to Collect	46.7
Long Term Liabilities	510,256	Other Income	4,384	0.1%	Avg Payment Days	20.8
Total Equity	-58,479	Other Expense	0	0.0%	Depreciation Rate	18.1%
Total Liab. and Equity	975,769	Net Profit or Loss	(91,828)	-2.0%	Return on Equity	157.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235561 ARIA NUR	SING AND REH	ДВ			Proprietary - Other	
ARIA NURSING AND) REHAB	12/31/2019	365 Days Settled	I		
LANSING, MI 48911					CR Beds 110 POS E	Beds 0
INGHAM	NGHAM					ce Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	82.9%
Balance S	Sheet	Income	Statement		Length of Stay	150.6
Current Assets	1,732,368	Total Charges	15,695,242		Average Wages	21.12
Fixed Assets	238,025	Contract Allowance	6,054,580	38.6%	Skilled Nursing	69.7%
Other Assets	-1	Operating Revenue	9,640,662	61.4%	Ancillary Service	30.3%
Total Assets	1,970,392	Operating Expense	9,671,771	100.3%	Current Ratio	(3.0)
Current Liabilities	-581,528	Operating Margin	-31,109	-0.3%	Days to Collect	89.7
Long Term Liabilities	992,616	Other Income	1,047,770	10.9%	Avg Payment Days	23.6
Total Equity	1,559,304	Other Expense	0	0.0%	Depreciation Rate	181.7%
Total Liab. and Equity	1,970,392	Net Profit or Loss	817,476	8.5%	Return on Equity	52.4%
235532 ASHLEY C	ARE CENTER				Proprietary - Partnersh	ip
ASHLEY CARE CEN	TER	12/31/2019	365 Days Settled	I		
ASHLEY, MI 48806					CR Beds 63 POS E	Beds 0
GRATIOT					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	77.9%
Balance S	Sheet	Income	Statement		Length of Stay	149.2
Current Assets	1,276,405	Total Charges	5,543,290		Average Wages	18.51
Fixed Assets	2,561,032	Contract Allowance	421,290	7.6%	Skilled Nursing	89.6%
Other Assets	3,235	Operating Revenue	5,122,000	92.4%	Ancillary Service	10.4%
Total Assets	3,840,672	Operating Expense	4,960,788	96.9%	Current Ratio	0.3
Current Liabilities	3,719,308	Operating Margin	161,212	3.1%	Days to Collect	0.0
Carrotte Elabilities						
Long Term Liabilities	398,051	Other Income	84,000	1.6%	Avg Payment Days	46.3
	398,051 -276,687	Other Income Other Expense	84,000 0		Avg Payment Days Depreciation Rate	46.3 7.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235427 AUTUMN V	VOODS RESIDE	NTIAL HLTH			Proprietary - Partnership)
AUTUMN WOODS R	ESIDENTIAL HL	TH 12/31/2019	365 Days Settled	i		
WARREN, MI 48093					CR Beds 293 POS B	eds 0
MACOMB					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	≣S			Occupancy Rate	84.8%
Balance S	heet	Income	Statement		Length of Stay	116.5
Current Assets	4,479,848	Total Charges	35,651,216		Average Wages	20.88
Fixed Assets	873,200	Contract Allowance	8,939,071	25.1%	Skilled Nursing	85.4%
Other Assets	1,175,742	Operating Revenue	26,712,145	74.9%	Ancillary Service	14.6%
Total Assets	6,528,790	Operating Expense	28,054,979	105.0%	Current Ratio	1.3
Current Liabilities	3,516,816	Operating Margin	-1,342,834	-5.0%	Days to Collect	49.5
Long Term Liabilities	0	Other Income	154,992	0.6%	Avg Payment Days	25.0
Total Equity	3,011,974	Other Expense	0	0.0%	Depreciation Rate	172.3%
Total Liab. and Equity	6,528,790	Net Profit or Loss	(1,187,842)	-4.4%	Return on Equity	-39.4%
235446 AUTUMNW	OOD OF DECK	ERVILLE			Proprietary - Corporatio	n
AUTUMNWOOD OF	DECKERVILLE	12/31/2019	365 Days Settled	i		
DECKERVILLE, MI 4	8427				CR Beds 84 POS B	eds 0
SANILAC					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES .			Occupancy Rate	94.3%
Balance S	heet	Income	Statement		Length of Stay	365.9
Current Assets	1,529,618	Total Charges	13,330,186		Average Wages	22.07
Fixed Assets	311,906	Contract Allowance	4,367,542	32.8%	Skilled Nursing	79.8%
Other Assets	7,000	Operating Revenue	8,962,644	67.2%	Ancillary Service	20.2%
Total Assets	1,848,524	Operating Expense	8,171,230	91.2%	Current Ratio	1.4
Current Liabilities	1,057,769	Operating Margin	791,414	8.8%	Days to Collect	81.3
Long Term Liabilities	-924,667	Other Income	223	0.0%	Avg Payment Days	17.5
Total Equity	1,715,422	Other Expense	0	0.0%	Depreciation Rate	59.0%
Total Liab. and Equity	1,848,524	Net Profit or Loss	791,637	8.8%	Return on Equity	46.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

	OOD OF MCBA	IN			Proprietary - Corporatio	n
AUTUMNWOOD OF	MCBAIN	12/31/2019	365 Days Settled			
MC BAIN, MI 49657					CR Beds 95 POS B	eds 0
MISSAUKEE					Key Performana	ce Ind.
NATIONAL GOVERN	NMENT SERVIC	≣S			Occupancy Rate	73.7%
Balance S	Sheet	Income	Statement		Length of Stay	199.5
Current Assets	479,043	Total Charges	12,931,403		Average Wages	19.63
Fixed Assets	455,771	Contract Allowance	5,125,588	39.6%	Skilled Nursing	75.8%
Other Assets	12,569	Operating Revenue	7,805,815	60.4%	Ancillary Service	24.2%
Total Assets	947,383	Operating Expense	8,147,910	104.4%	Current Ratio	0.6
Current Liabilities	835,540	Operating Margin	-342,095	-4.4%	Days to Collect	64.0
Long Term Liabilities	-2,762,844	Other Income	2,562	0.0%	Avg Payment Days	5.2
Total Equity	2,874,687	Other Expense	0	0.0%	Depreciation Rate	108.9%
Total Liab. and Equity	947,383	Net Profit or Loss	(339,533)	-4.3%	Return on Equity	-11.8%
235139 AVISTA NU	JRSING AND RE	EHAB			Proprietary - Other	
AVISTA NURSING A						
, , , , , , , , , , , , , , , , , , ,	ND REHAB	12/31/2019	365 Days Settled			
SAGINAW, MI 48601		12/31/2019	365 Days Settled		CR Beds 103 POS B	eds 0
		12/31/2019	365 Days Settled		CR Beds 103 POS B	
SAGINAW, MI 48601		12/31/2019	365 Days Settled			
SAGINAW, MI 48601 SAGINAW			365 Days Settled Statement		Key Performana	ce Ind.
SAGINAW, MI 48601 SAGINAW CGS (OHIO)	Sheet		·		Key Performanae Occupancy Rate	ce Ind. 74.9%
SAGINAW, MI 48601 SAGINAW CGS (OHIO) Balance S	Sheet	Income Total Charges	Statement	58.6%	Key Performanae Occupancy Rate Length of Stay Average Wages	ce Ind. 74.9% 76.8
SAGINAW, MI 48601 SAGINAW CGS (OHIO) Balance S Current Assets	Sheet 946,107	Income Total Charges	Statement 19,696,656	58.6%	Key Performanae Occupancy Rate Length of Stay Average Wages	74.9% 76.8 20.97 52.6%
SAGINAW, MI 48601 SAGINAW CGS (OHIO) Balance S Current Assets Fixed Assets	Sheet 946,107 334,616	Income Total Charges Contract Allowance	Statement 19,696,656 11,543,396	58.6% 41.4%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	74.9% 76.8 20.97
SAGINAW, MI 48601 SAGINAW CGS (OHIO) Balance S Current Assets Fixed Assets Other Assets	Sheet 946,107 334,616 0	Income Total Charges Contract Allowance Operating Revenue	Statement 19,696,656 11,543,396 8,153,260	58.6% 41.4% 98.6%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	74.9% 76.8 20.97 52.6% 47.4%
SAGINAW, MI 48601 SAGINAW CGS (OHIO) Balance S Current Assets Fixed Assets Other Assets Total Assets	946,107 334,616 0 1,280,723	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 19,696,656 11,543,396 8,153,260 8,035,234	58.6% 41.4% 98.6% 1.4%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	74.9% 76.8 20.97 52.6% 47.4% 1.9
SAGINAW, MI 48601 SAGINAW CGS (OHIO) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	946,107 334,616 0 1,280,723 492,678	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 19,696,656 11,543,396 8,153,260 8,035,234 118,026	58.6% 41.4% 98.6% 1.4% 9.9%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	74.9% 76.8 20.97 52.6% 47.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

	FS-EMMET CO	MED CARE FAC			Nonprofit - Church	
BAY BLUFFS-EMME	T CO MED CAR	E FAC 12/31/2019	365 Days Settled			
HARBOR SPRINGS,	MI 49740				CR Beds 120 POS B	eds 0
EMMET					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	84.2%
Balance S	heet	Income	Statement		Length of Stay	297.5
Current Assets	2,607,783	Total Charges	13,879,295		Average Wages	21.17
Fixed Assets	4,168,359	Contract Allowance	423,781	3.1%	Skilled Nursing	94.5%
Other Assets	52,055	Operating Revenue	13,455,514	96.9%	Ancillary Service	5.5%
Total Assets	6,828,197	Operating Expense	14,851,240	110.4%	Current Ratio	2.3
Current Liabilities	1,146,640	Operating Margin	-1,395,726	-10.4%	Days to Collect	30.2
Long Term Liabilities	186,759	Other Income	754,571	5.6%	Avg Payment Days	20.4
Total Equity	5,494,798	Other Expense	0	0.0%	Depreciation Rate	3.2%
Total Liab. and Equity	6,828,197	Net Profit or Loss	(704,472)	-5.2%	Return on Equity	-12.8%
235044 BAY COUN	ITY MEDICAL C	ADE EACH ITV			Covernment Coverts	
	III MEDIOAL O	ARE FACILITY			Government - County	
BAY COUNTY MEDIC			365 Days Settled		Government - County	
BAY COUNTY MEDIO	CAL CARE FACI		365 Days Settled		CR Beds 198 POS B	eds 0
	CAL CARE FACI		365 Days Settled		·	
ESSEXVILLE, MI 487	CAL CARE FACI 732	ILITY 12/31/2019	365 Days Settled		CR Beds 198 POS B	
ESSEXVILLE, MI 487 BAY	CAL CARE FACI 732 IMENT SERVICE	ILITY 12/31/2019 ES	365 Days Settled		CR Beds 198 POS B	ce Ind.
ESSEXVILLE, MI 487 BAY NATIONAL GOVERN	CAL CARE FACI 732 IMENT SERVICE	ILITY 12/31/2019 ES	·		CR Beds 198 POS B Key Performana Occupancy Rate	ce Ind. 85.8%
ESSEXVILLE, MI 487 BAY NATIONAL GOVERN Balance S	CAL CARE FACI 732 IMENT SERVICE	ILITY 12/31/2019 ES Income	Statement	7.0%	CR Beds 198 POS B Key Performana Occupancy Rate Length of Stay	85.8% 218.3
ESSEXVILLE, MI 487 BAY NATIONAL GOVERN Balance S Current Assets	CAL CARE FACI 732 IMENT SERVICE Sheet 9,504,496	ILITY 12/31/2019 S Income Total Charges	Statement 23,849,030	7.0%	CR Beds 198 POS B Key Performana Occupancy Rate Length of Stay Average Wages	85.8% 218.3 18.14
ESSEXVILLE, MI 487 BAY NATIONAL GOVERN Balance S Current Assets Fixed Assets	732 IMENT SERVICE Sheet 9,504,496 21,737,401	ILITY 12/31/2019 S Income Total Charges Contract Allowance	Statement 23,849,030 1,677,440	7.0%	CR Beds 198 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	218.3 18.14 90.1%
ESSEXVILLE, MI 487 BAY NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	CAL CARE FACI 732 IMENT SERVICE Sheet 9,504,496 21,737,401 16,131,680	ILITY 12/31/2019 S Income Total Charges Contract Allowance Operating Revenue	23,849,030 1,677,440 22,171,590	7.0% 93.0% 122.1%	CR Beds 198 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	218.3 18.14 90.1% 9.9%
ESSEXVILLE, MI 487 BAY NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	CAL CARE FACI 732 IMENT SERVICE Sheet 9,504,496 21,737,401 16,131,680 47,373,577	ILITY 12/31/2019 S Income Total Charges Contract Allowance Operating Revenue Operating Expense	23,849,030 1,677,440 22,171,590 27,062,960	7.0% 93.0% 122.1% -22.1%	CR Beds 198 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	218.3 18.14 90.1% 9.9% 0.2
ESSEXVILLE, MI 487 BAY NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	CAL CARE FACION (CAL CA	ILITY 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	23,849,030 1,677,440 22,171,590 27,062,960 -4,891,370	7.0% 93.0% 122.1% -22.1% 11.5%	CR Beds 198 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	218.3 18.14 90.1% 9.9% 0.2 148.8

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235388 BAY SHOR	ES SENIOR CA	RE AND REHAB CEN	ITER		Proprietary - Corporation	on
BAY SHORES SENIC	OR CARE AND F	REHAB 12/31/2019	365 Days Settled	d		
BAY CITY, MI 48706					CR Beds 126 POS E	Beds 0
BAY					Key Performana	ce Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	85.9%
Balance S	Sheet	Income	Statement		Length of Stay	65.6
Current Assets	6,058,259	Total Charges	20,499,184		Average Wages	18.42
Fixed Assets	254,894	Contract Allowance	5,061,277	24.7%	Skilled Nursing	66.6%
Other Assets	0	Operating Revenue	15,437,907	75.3%	Ancillary Service	33.4%
Total Assets	6,313,153	Operating Expense	13,618,258	88.2%	Current Ratio	4.3
Current Liabilities	1,394,256	Operating Margin	1,819,649	11.8%	Days to Collect	32.6
Long Term Liabilities	0	Other Income	4,080	0.0%	Avg Payment Days	22.0
Total Equity	4,918,897	Other Expense	0	0.0%	Depreciation Rate	80.1%
Total Liab. and Equity	6,313,153	Net Profit or Loss	1,753,618	11.4%	Return on Equity	35.7%
235144 BAYSIDE V	/ILLAGE				Nonprofit - Church	
BAYSIDE VILLAGE		9/30/2019 3	365 Days Settled			
L' ANSE, MI 49946					CR Beds 59 POS E	Beds 0
BARAGA					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVIC	ES			Occupancy Rate	91.1%
Balance S	Sheet	Income	Statement		Length of Stay	338.1
Current Assets	1,078,670	Total Charges	5,385,801		Average Wages	16.75
Fixed Assets	784,147	Contract Allowance	930,308	17.3%	Skilled Nursing	91.1%
Other Assets	0	Operating Revenue	4,455,493	82.7%	Ancillary Service	8.9%
Total Assets	1,862,817	Operating Expense	4,576,212	102.7%	Current Ratio	4.4
Current Liabilities	244,745	Operating Margin	-120,719	-2.7%	Days to Collect	43.4
Long Term Liabilities	0	Other Income	68,059	1.5%	Avg Payment Days	19.5
Total Equity	1,618,072	Other Expense	0	0.0%	Depreciation Rate	2.8%
Total Liab. and Equity	1,862,817	Net Profit or Loss	(52,660)	-1.2%	Return on Equity	-3.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235633 BEACON H	IILL AT EASTG	ATE			Nonprofit - Other	
BEACON HILL AT EA	ASTGATE	3/31/2019	365 Days Settled			
GRAND RAPIDS, MI	49506				CR Beds 327 POS B	eds 0
KENT					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICE	≣S			Occupancy Rate	75.3%
Balance S	Sheet	Income	Statement		Length of Stay	713.7
Current Assets	19,980,784	Total Charges	16,841,651		Average Wages	25.80
Fixed Assets	56,273,119	Contract Allowance	2,084,069	12.4%	Skilled Nursing	23.3%
Other Assets	2,713,176	Operating Revenue	14,757,582	87.6%	Ancillary Service	4.1%
Total Assets	78,967,079	Operating Expense	17,091,368	115.8%	Current Ratio	1.1
Current Liabilities	18,656,473	Operating Margin	-2,333,786	-15.8%	Days to Collect	17.7
Long Term Liabilities	72,788,214	Other Income	552,433	3.7%	Avg Payment Days	12.5
Total Equity	-12,477,608	Other Expense	0	0.0%	Depreciation Rate	3.7%
Total Liab. and Equity	78,967,079	Net Profit or Loss	(1,783,502)	-12.1%	Return on Equity	14.3%
235475 BEACONS	HIRE NURSING	CENTRE			Proprietary - Partnership)
BEACONSHIRE NUF	RSING CENTRE	12/31/2019	365 Days Settled			
DETROIT, MI 48219					CR Beds 99 POS B	eds 0
WAYNE					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICE	≣S			Occupancy Rate	78.7%
Balance S	Sheet	Income	Statement		Length of Stay	171.4
Current Assets	1,947,078	Total Charges	16,080,805		Average Wages	18.97
Fixed Assets	1,523,080	Contract Allowance	9,651,439	60.0%	Skilled Nursing	96.2%
Other Assets	0	Operating Revenue	6,429,366	40.0%	Ancillary Service	3.8%
Total Assets	3,470,158	Operating Expense	6,430,021	100.0%	Current Ratio	1.0
Current Liabilities	1,990,817	Operating Margin	-655	0.0%	Days to Collect	99.3
Long Term Liabilities	2,819,660	Other Income	13,493	0.2%	Avg Payment Days	107.5
Total Equity	-1,340,319	Other Expense	0	0.0%	Depreciation Rate	12.0%
Total Equity	1,010,010				•	
Total Equity Total Liab. and Equity	3,470,158	·	12,838	0.2%	Return on Equity	-1.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

T REHAB & CO	NTINUING CARE FAF	RMINGTON HILLS	S	Nonprofit - Other	
& CONTINUING	CARE 12/31/2019	365 Days Settled	I		
S, MI 48336				CR Beds 179 POS B	eds 0
				Key Performana	ce Ind.
IMENT SERVIC	ES			Occupancy Rate	87.0%
heet	Income	Statement		Length of Stay	60.5
-30,091,609	Total Charges	26,386,366		Average Wages	22.30
8,592,857	Contract Allowance	6,286,576	23.8%	Skilled Nursing	77.9%
455,000	Operating Revenue	20,099,790	76.2%	Ancillary Service	22.1%
-21,043,752	Operating Expense	21,613,840	107.5%	Current Ratio	(10.3)
2,919,862	Operating Margin	-1,514,050	-7.5%	Days to Collect	(719.8)
8,610,973	Other Income	62,557	0.3%	Avg Payment Days	35.2
-32,574,587	Other Expense	0	0.0%	Depreciation Rate	4.3%
-21,043,752	Net Profit or Loss	(2,017,870)	-10.0%	Return on Equity	6.2%
T REHABILITAT	TION & CONTINUING	CARE DEARBOI	RN	Nonprofit - Other	
				•	
ILITATION & DEARBORN	12/31/2019	365 Days Settled			
	12/31/2019			CR Beds 528 POS B	eds 0
DEARBORN	12/31/2019			CR Beds 528 POS B Key Performana	
DEARBORN					
DEARBORN 20	ΞS			Key Performana	ce Ind.
DEARBORN 20 IMENT SERVICI	ΞS	365 Days Settled		Key Performanae Occupancy Rate	ce Ind. 67.7%
DEARBORN 20 IMENT SERVICI	ES Income	365 Days Settled		Key Performanae Occupancy Rate Length of Stay Average Wages	67.7% 87.0
DEARBORN 20 IMENT SERVICI Sheet 7,169,418	ES Income Total Charges	365 Days Settled Statement 41,398,969	27.6%	Key Performanae Occupancy Rate Length of Stay Average Wages	67.7% 87.0 23.66
DEARBORN 20 IMENT SERVICE Sheet 7,169,418 26,662,585	ES Income Total Charges Contract Allowance	365 Days Settled Statement 41,398,969 11,442,130	27.6% 72.4%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	67.7% 87.0 23.66 37.4%
DEARBORN 20 IMENT SERVICE Sheet 7,169,418 26,662,585 65,474,059	Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 41,398,969 11,442,130 29,956,839	27.6% 72.4% 110.3%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	67.7% 87.0 23.66 37.4% 37.1%
DEARBORN 20 IMENT SERVICE Sheet 7,169,418 26,662,585 65,474,059 99,306,062	Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 41,398,969 11,442,130 29,956,839 33,048,294	27.6% 72.4% 110.3% -10.3%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	67.7% 87.0 23.66 37.4% 37.1%
DEARBORN 20 IMENT SERVICE Sheet 7,169,418 26,662,585 65,474,059 99,306,062 15,742,470	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 41,398,969 11,442,130 29,956,839 33,048,294 -3,091,455	27.6% 72.4% 110.3% -10.3% 33.3%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	67.7% 87.0 23.66 37.4% 37.1% 0.5 (64.1)
	S, MI 48336 IMENT SERVICE Theet -30,091,609 8,592,857 455,000 -21,043,752 2,919,862 8,610,973 -32,574,587 -21,043,752	### Services Services	IMENT SERVICES Income Statement -30,091,609 Total Charges 26,386,366 8,592,857 Contract Allowance 6,286,576 455,000 Operating Revenue 20,099,790 -21,043,752 Operating Expense 21,613,840 2,919,862 Operating Margin -1,514,050 8,610,973 Other Income 62,557 -32,574,587 Other Expense 0 -21,043,752 Net Profit or Loss (2,017,870)	IMENT SERVICES Income Statement -30,091,609 Total Charges 26,386,366 8,592,857 Contract Allowance 6,286,576 23.8% 455,000 Operating Revenue 20,099,790 76.2% -21,043,752 Operating Expense 21,613,840 107.5% 2,919,862 Operating Margin -1,514,050 -7.5% 8,610,973 Other Income 62,557 0.3% -32,574,587 Other Expense 0 0.0%	CR Beds 179 POS B Key Performance CR Beds 179 POS B CR

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235470 BELLBROO	OK				Nonprofit - Church	
BELLBROOK		6/30/2019 3	65 Days Settled			
ROCHESTER HILLS	, MI 48307				CR Beds 96 POS B	eds 0
OAKLAND					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	92.7%
Balance S	Sheet	Income	Statement		Length of Stay	86.4
Current Assets	1,324,221	Total Charges	24,988,316		Average Wages	19.84
Fixed Assets	4,734,245	Contract Allowance	7,384,223	29.6%	Skilled Nursing	32.8%
Other Assets	1,029	Operating Revenue	17,604,093	70.4%	Ancillary Service	29.6%
Total Assets	6,059,495	Operating Expense	16,073,307	91.3%	Current Ratio	0.0
Current Liabilities	-34,240,687	Operating Margin	1,530,786	8.7%	Days to Collect	20.3
Long Term Liabilities	5,156,923	Other Income	553,197	3.1%	Avg Payment Days	27.9
Total Equity	35,143,259	Other Expense	0	0.0%	Depreciation Rate	4.5%
Total Liab. and Equity	6,059,495	Net Profit or Loss	2,083,983	11.8%	Return on Equity	5.9%
235376 BELLE FO	UNTAIN NURSIN	NG & REHABILITATIO	ON CENTER		Proprietary - Corporatio	n
555.50						
BELLE FOUNTAIN N REHABILITATION C		9/30/2019 3	65 Days Settled			
	ENTER	9/30/2019 3	65 Days Settled		CR Beds 91 POS B	eds 0
REHABILITATION C	ENTER	9/30/2019 3	65 Days Settled		CR Beds 91 POS B	
REHABILITATION CE RIVERVIEW, MI 4819	ENTER 92		65 Days Settled			
REHABILITATION CE RIVERVIEW, MI 4819 WAYNE	ENTER 92 IMENT SERVICE	≣S	65 Days Settled Statement		Key Performana	ce Ind.
REHABILITATION CE RIVERVIEW, MI 4819 WAYNE NATIONAL GOVERN	ENTER 92 IMENT SERVICE	≣S	·		Key Performanae Occupancy Rate	ce Ind. 84.5%
REHABILITATION CE RIVERVIEW, MI 4819 WAYNE NATIONAL GOVERN Balance S	ENTER 92 IMENT SERVICE	ES Income Total Charges	Statement	45.8%	Key Performanae Occupancy Rate Length of Stay	84.5% 31.3
REHABILITATION CERIVERVIEW, MI 4819 WAYNE NATIONAL GOVERN Balance S Current Assets	ENTER 92 IMENT SERVICE Sheet 1,430,094	ES Income Total Charges	Statement 20,584,803		Key Performanae Occupancy Rate Length of Stay Average Wages	84.5% 31.3 19.64
REHABILITATION CERIVERVIEW, MI 4819 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets	ENTER 92 IMENT SERVICE Sheet 1,430,094 161,404	Income Total Charges Contract Allowance	Statement 20,584,803 9,424,328	54.2%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	31.3 19.64 68.5%
REHABILITATION CERIVERVIEW, MI 4819 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	ENTER 92 IMENT SERVICE Sheet 1,430,094 161,404	Income Total Charges Contract Allowance Operating Revenue	Statement 20,584,803 9,424,328 11,160,475	54.2% 99.7%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	31.3 19.64 68.5% 31.5%
REHABILITATION CERIVERVIEW, MI 4819 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	ENTER 92 IMENT SERVICE Sheet 1,430,094 161,404 0 1,591,498	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 20,584,803 9,424,328 11,160,475 11,131,825	54.2% 99.7% 0.3%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	31.3 19.64 68.5% 31.5%
REHABILITATION CERIVERVIEW, MI 4819 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	ENTER 92 IMENT SERVICE Sheet 1,430,094 161,404 0 1,591,498 1,625,146	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 20,584,803 9,424,328 11,160,475 11,131,825 28,650	54.2% 99.7% 0.3% -0.1%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	31.3 19.64 68.5% 31.5% 0.9 31.4

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235651 BISHOP NO	DA HOME FOR	SENIOR CITIZENS			Nonprofit - Church	
BISHOP NOA HOME CITIZENS	FOR SENIOR	6/30/2019 3	865 Days Settled			
ESCANABA, MI 4982	29				CR Beds 109 POS Be	eds 0
DELTA					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	84.2%
Balance S	heet	Income	Statement		Length of Stay	203.0
Current Assets	2,329,385	Total Charges	8,646,733		Average Wages	17.88
Fixed Assets	3,810,801	Contract Allowance	380,203	4.4%	Skilled Nursing	77.5%
Other Assets	1,977,388	Operating Revenue	8,266,530	95.6%	Ancillary Service	10.7%
Total Assets	8,117,574	Operating Expense	8,427,351	101.9%	Current Ratio	2.3
Current Liabilities	1,022,900	Operating Margin	-160,821	-1.9%	Days to Collect	44.7
Long Term Liabilities	1,511,785	Other Income	821,284	9.9%	Avg Payment Days	44.1
Total Equity	5,582,889	Other Expense	0	0.0%	Depreciation Rate	2.6%
Total Liab. and Equity	8,117,574	Net Profit or Loss	663,709	8.0%	Return on Equity	11.9%
235562 BLOOMFIE	LD ORCHARD	VILLA			Proprietary - Corporation	1
BLOOMFIELD ORCH	IARD VILLA	12/31/2019	365 Days Settled			
WEST BLOOMFIELD), MI 48323				CR Beds 50 POS Be	eds 0
OAKLAND						
NATIONAL COVEDA					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ΞS			Key Performanac Occupancy Rate	e Ind. 97.1%
Balance S			Statement		•	
	heet		Statement 8,080,676		Occupancy Rate	97.1%
Balance S	heet	Income		33.1%	Occupancy Rate Length of Stay	97.1% 537.0
Balance S Current Assets	596,123	Income Total Charges	8,080,676		Occupancy Rate Length of Stay Average Wages	97.1% 537.0 21.11
Balance S Current Assets Fixed Assets	596,123 558,688	Income Total Charges Contract Allowance	8,080,676 2,678,476	66.9%	Occupancy Rate Length of Stay Average Wages Skilled Nursing	97.1% 537.0 21.11 81.7%
Balance S Current Assets Fixed Assets Other Assets	596,123 558,688 5,883	Income Total Charges Contract Allowance Operating Revenue	8,080,676 2,678,476 5,402,200	66.9% 87.7%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	97.1% 537.0 21.11 81.7% 18.3%
Balance S Current Assets Fixed Assets Other Assets Total Assets	596,123 558,688 5,883 1,160,694	Income Total Charges Contract Allowance Operating Revenue Operating Expense	8,080,676 2,678,476 5,402,200 4,736,148	66.9% 87.7% 12.3%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	97.1% 537.0 21.11 81.7% 18.3% 2.0
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	596,123 558,688 5,883 1,160,694 291,159	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	8,080,676 2,678,476 5,402,200 4,736,148 666,052	66.9% 87.7% 12.3% 0.0%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	97.1% 537.0 21.11 81.7% 18.3% 2.0 71.1

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235289 BORGESS	GARDENS				Nonprofit - Church	
BORGESS GARDEN	S	6/30/2019 3	365 Days Settled			
KALAMAZOO, MI 490	048				CR Beds 101 POS B	eds 0
KALAMAZOO					Key Performana	e Ind.
NATIONAL GOVERN	IMENT SERVICE	≣S			Occupancy Rate	80.0%
Balance S	heet	Income	Statement		Length of Stay	33.0
Current Assets	2,275,128	Total Charges	16,314,736		Average Wages	20.77
Fixed Assets	8,516,870	Contract Allowance	5,180,937	31.8%	Skilled Nursing	62.0%
Other Assets	138,403	Operating Revenue	11,133,799	68.2%	Ancillary Service	38.0%
Total Assets	10,930,401	Operating Expense	12,635,762	113.5%	Current Ratio	2.8
Current Liabilities	820,618	Operating Margin	-1,501,963	-13.5%	Days to Collect	58.3
Long Term Liabilities	1,063,347	Other Income	8,064	0.1%	Avg Payment Days	21.6
Total Equity	9,046,436	Other Expense	0	0.0%	Depreciation Rate	5.0%
Total Liab. and Equity	10,930,401	Net Profit or Loss	(1,493,899)	-13.4%	Return on Equity	-16.5%
235526 BOULDER	PARK TERRAC	E			Proprietary - Corporatio	า
BOULDER PARK TE	RRACE	9/30/2019 3	365 Days Settled			
CHARLEVOIX, MI 49	720				CR Beds 72 POS B	eds 0
CHARLEVOIX					Key Performana	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	87.0%
Balance S						
	heet	Income	Statement		Length of Stay	91.0
Current Assets		Income Total Charges	9,639,910		Length of Stay Average Wages	91.0 20.29
				30.7%	,	
Current Assets	2,974,038	Total Charges	9,639,910		Average Wages	20.29
Current Assets Fixed Assets	2,974,038 3,296,419	Total Charges Contract Allowance	9,639,910 2,963,280	69.3%	Average Wages Skilled Nursing	20.29 74.8%
Current Assets Fixed Assets Other Assets	2,974,038 3,296,419 1,890,796	Total Charges Contract Allowance Operating Revenue	9,639,910 2,963,280 6,676,630	69.3% 97.9%	Average Wages Skilled Nursing Ancillary Service	20.29 74.8% 25.2%
Current Assets Fixed Assets Other Assets Total Assets	2,974,038 3,296,419 1,890,796 8,161,253	Total Charges Contract Allowance Operating Revenue Operating Expense	9,639,910 2,963,280 6,676,630 6,536,084	69.3% 97.9% 2.1%	Average Wages Skilled Nursing Ancillary Service Current Ratio	20.29 74.8% 25.2% 5.3
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	2,974,038 3,296,419 1,890,796 8,161,253 559,694	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	9,639,910 2,963,280 6,676,630 6,536,084 140,546	69.3% 97.9% 2.1% 6.4%	Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	20.29 74.8% 25.2% 5.3 77.0

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235242 BOULEVAI	RD MANOR, LLO	C			Proprietary - Corporation	า
BOULEVARD MANO	R, LLC	12/31/2019	365 Days Settled			
DETROIT, MI 48207					CR Beds 87 POS B	eds 0
WAYNE					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	82.0%
Balance S	Sheet	Income	Statement		Length of Stay	371.9
Current Assets	980,247	Total Charges	7,353,521		Average Wages	17.55
Fixed Assets	264,188	Contract Allowance	1,170,954	15.9%	Skilled Nursing	85.0%
Other Assets	8,627	Operating Revenue	6,182,567	84.1%	Ancillary Service	15.0%
Total Assets	1,253,062	Operating Expense	5,625,316	91.0%	Current Ratio	0.3
Current Liabilities	3,228,130	Operating Margin	557,251	9.0%	Days to Collect	45.8
Long Term Liabilities	-1,374,405	Other Income	1,709	0.0%	Avg Payment Days	167.6
Total Equity	-600,663	Other Expense	0	0.0%	Depreciation Rate	88.3%
Total Link and Favity	1 253 062	Net Profit or Loss	558,960	a n%	Return on Equity	-93.1%
Total Liab. and Equity	1,200,002	Net Fibili of Loss	556,960	3.070	Return on Equity	33.170
235498 BOULEVAI				3.070	Proprietary - Corporation	
235498 BOULEVAI	RD TEMPLE CA					
235498 BOULEVAI	RD TEMPLE CA	RE CENTER, LLC				1
235498 BOULEVAN	RD TEMPLE CA	RE CENTER, LLC			Proprietary - Corporation	n eds 0
235498 BOULEVAN BOULEVARD TEMPI DETROIT, MI 48208	RD TEMPLE CA	RE CENTER, LLC ER, LLC 12/31/2019			Proprietary - Corporation CR Beds 124 POS B	n eds 0
235498 BOULEVAN BOULEVARD TEMPL DETROIT, MI 48208 WAYNE	RD TEMPLE CA LE CARE CENTI	RE CENTER, LLC ER, LLC 12/31/2019			Proprietary - Corporation CR Beds 124 POS B Key Performana	eds 0
235498 BOULEVAN BOULEVARD TEMPI DETROIT, MI 48208 WAYNE NATIONAL GOVERN	RD TEMPLE CA LE CARE CENTI NIMENT SERVICE Sheet	RE CENTER, LLC ER, LLC 12/31/2019	365 Days Reope		Proprietary - Corporation CR Beds 124 POS B Key Performanae Occupancy Rate	eds 0 ce Ind. 93.4%
235498 BOULEVAND BOULEVARD TEMPI DETROIT, MI 48208 WAYNE NATIONAL GOVERN Balance S	RD TEMPLE CA LE CARE CENTI NIMENT SERVICE Sheet	RE CENTER, LLC ER, LLC 12/31/2019 ES Income	365 Days Reope	ned	Proprietary - Corporation CR Beds 124 POS B Key Performanae Occupancy Rate Length of Stay	eds 0 ce Ind. 93.4% 317.7
235498 BOULEVARD BOULEVARD TEMPLE DETROIT, MI 48208 WAYNE NATIONAL GOVERN Balance S Current Assets	RD TEMPLE CA LE CARE CENTI NMENT SERVICE Sheet 3,136,082	RE CENTER, LLC ER, LLC 12/31/2019 ES Income Total Charges	365 Days Reoper	ned 30.6%	Proprietary - Corporation CR Beds 124 POS B Key Performanae Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 93.4% 317.7 19.89
235498 BOULEVARD BOULEVARD TEMPLE DETROIT, MI 48208 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets	RD TEMPLE CA LE CARE CENTI NIMENT SERVICI Sheet 3,136,082 1,428,703	RE CENTER, LLC ER, LLC 12/31/2019 ES Income Total Charges Contract Allowance	365 Days Reoper Statement 19,427,026 5,938,890	30.6% 69.4%	Proprietary - Corporation CR Beds 124 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 93.4% 317.7 19.89 79.4%
235498 BOULEVARD BOULEVARD TEMPLE DETROIT, MI 48208 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	RD TEMPLE CA LE CARE CENTI NMENT SERVICE Sheet 3,136,082 1,428,703 11,695	RE CENTER, LLC ER, LLC 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue	365 Days Reoper Statement 19,427,026 5,938,890 13,488,136	30.6% 69.4% 96.7%	Proprietary - Corporation CR Beds 124 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 93.4% 317.7 19.89 79.4% 20.6%
235498 BOULEVARD BOULEVARD TEMPLE DETROIT, MI 48208 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	RD TEMPLE CA LE CARE CENTI NMENT SERVICI Sheet 3,136,082 1,428,703 11,695 4,576,480	RE CENTER, LLC ER, LLC 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Reoper Statement 19,427,026 5,938,890 13,488,136 13,037,974	30.6% 69.4% 96.7% 3.3%	Proprietary - Corporation CR Beds 124 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 se Ind. 93.4% 317.7 19.89 79.4% 20.6% 2.7
235498 BOULEVARD BOULEVARD TEMPLE DETROIT, MI 48208 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	RD TEMPLE CA LE CARE CENTI NMENT SERVICE 3,136,082 1,428,703 11,695 4,576,480 1,172,303	RE CENTER, LLC ER, LLC 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Reoperation 365 Days Reoperation 39,427,026 5,938,890 13,488,136 13,037,974 450,162	30.6% 69.4% 96.7% 3.3% 0.1%	Proprietary - Corporation CR Beds 124 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 se Ind. 93.4% 317.7 19.89 79.4% 20.6% 2.7 113.8

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235245 BRITTANY	MANOR				Proprietary - Corporation	า
BRITTANY MANOR		12/31/2019	365 Days Settled	l		
MIDLAND, MI 48642					CR Beds 160 POS Be	eds 0
MIDLAND					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVIC	ES			Occupancy Rate	77.0%
Balance S	Sheet	Income	Statement		Length of Stay	188.9
Current Assets	1,831,607	Total Charges	22,631,382		Average Wages	19.48
Fixed Assets	596,498	Contract Allowance	8,125,501	35.9%	Skilled Nursing	71.8%
Other Assets	6,774	Operating Revenue	14,505,881	64.1%	Ancillary Service	28.2%
Total Assets	2,434,879	Operating Expense	15,012,286	103.5%	Current Ratio	1.0
Current Liabilities	1,916,681	Operating Margin	-506,405	-3.5%	Days to Collect	72.8
Long Term Liabilities	-1,402,732	Other Income	5,478	0.0%	Avg Payment Days	13.0
Total Equity	1,920,930	Other Expense	0	0.0%	Depreciation Rate	187.8%
Total Liab. and Equity	2,434,879	Net Profit or Loss	(500,927)	-3.5%	Return on Equity	-26.1%
235434 BRONSON	COMMONS				Nonprofit - Other	
BRONSON COMMO	NS	12/31/2019	365 Days Settled	I		
MATTAWAN, MI 490	71				CR Beds 100 POS Be	eds 0
VAN BUREN					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVIC	E S			Occupancy Rate	92.0%
Balance S	Sheet	Income	Statement		Length of Stay	49.1
Current Assets	3,970,822	Total Charges	14,872,660		Average Wages	15.69
Fixed Assets	15,672,704	Contract Allowance	2,989,789	20.1%	Skilled Nursing	81.8%
Other Assets	163,251	Operating Revenue	11,882,871	79.9%	Ancillary Service	18.2%
			14 005 010	124 8%	Current Ratio	(10.7)
Total Assets	19,806,777	Operating Expense	14,825,919	12 1.0 70	Carrent reado	()
Total Assets Current Liabilities	19,806,777 -371,268	Operating Expense Operating Margin	-2,943,048		Days to Collect	105.3
				-24.8%		105.3
Current Liabilities	-371,268	Operating Margin	-2,943,048	-24.8% 62.5%	Days to Collect	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235039 BROOKCR	EST				Nonprofit - Other	
BROOKCREST		12/31/2019	365 Days Settled	l		
GRANDVILLE, MI 49	418				CR Beds 114 POS B	eds 0
KENT					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	87.7%
Balance S	Sheet	Income	Statement		Length of Stay	114.4
Current Assets	8,015,101	Total Charges	13,521,783		Average Wages	20.05
Fixed Assets	1,196,494	Contract Allowance	3,019,657	22.3%	Skilled Nursing	93.0%
Other Assets	-1,582	Operating Revenue	10,502,126	77.7%	Ancillary Service	7.0%
Total Assets	9,210,013	Operating Expense	10,724,983	102.1%	Current Ratio	20.8
Current Liabilities	385,201	Operating Margin	-222,857	-2.1%	Days to Collect	178.5
Long Term Liabilities	1,083,359	Other Income	209,319	2.0%	Avg Payment Days	12.2
Total Equity	7,741,453	Other Expense	0	0.0%	Depreciation Rate	2.9%
Total Liab. and Equity	9,210,013	Net Profit or Loss	(163,538)	-1.6%	Return on Equity	-2.1%
235236 BURCHAM	HILLS RETIRE	MENT CTR			Nonprofit - Other	
BURCHAM HILLS RE	ETIREMENT CT	R 6/30/2019 3	865 Days Settled			
EAST LANSING, MI						
	48823				CR Beds 426 POS B	eds 0
INGHAM	48823				CR Beds 426 POS B	
NATIONAL GOVERN		ΞS				
	IMENT SERVICE		Statement		Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE		• Statement 30,404,272		Key Performana Occupancy Rate	ce Ind. 63.1%
NATIONAL GOVERN Balance S	IMENT SERVICE	Income		18.4%	Key Performana Occupancy Rate Length of Stay	ce Ind. 63.1% 135.4
NATIONAL GOVERN Balance S Current Assets	IMENT SERVICE Sheet 9,222,488	Income Total Charges	30,404,272		Key Performana Occupancy Rate Length of Stay Average Wages	63.1% 135.4 20.75
NATIONAL GOVERN Balance S Current Assets Fixed Assets	MENT SERVICE Sheet 9,222,488 20,081,544	Income Total Charges Contract Allowance	30,404,272 5,604,530	81.6%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	ce Ind. 63.1% 135.4 20.75 49.5%
NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	NMENT SERVICE Sheet 9,222,488 20,081,544 2,705,826	Income Total Charges Contract Allowance Operating Revenue	30,404,272 5,604,530 24,799,742	81.6% 101.8%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	ce Ind. 63.1% 135.4 20.75 49.5% 14.8%
NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	9,222,488 20,081,544 2,705,826 32,009,858	Income Total Charges Contract Allowance Operating Revenue Operating Expense	30,404,272 5,604,530 24,799,742 25,237,813	81.6% 101.8% -1.8%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	ce Ind. 63.1% 135.4 20.75 49.5% 14.8% 2.1
NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	9,222,488 20,081,544 2,705,826 32,009,858 4,452,097	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	30,404,272 5,604,530 24,799,742 25,237,813 -438,071	81.6% 101.8% -1.8% 3.8%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	ce Ind. 63.1% 135.4 20.75 49.5% 14.8% 2.1 32.3

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235237 CALHOUN	COUNTY MEDI	CAL CARE FACILITY			Government - County	
CALHOUN COUNTY FACILITY	MEDICAL CAR	12/31/2019	365 Days Settled	I		
BATTLE CREEK, MI	49014				CR Beds 120 POS Be	eds 0
CALHOUN					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	94.1%
Balance S	heet	Income	Statement		Length of Stay	200.1
Current Assets	4,475,340	Total Charges	15,763,570		Average Wages	21.72
Fixed Assets	12,954,317	Contract Allowance	2,155,478	13.7%	Skilled Nursing	85.8%
Other Assets	3,506,767	Operating Revenue	13,608,092	86.3%	Ancillary Service	14.2%
Total Assets	20,936,424	Operating Expense	16,964,990	124.7%	Current Ratio	1.6
Current Liabilities	2,740,413	Operating Margin	-3,356,898	-24.7%	Days to Collect	33.1
Long Term Liabilities	3,677,575	Other Income	3,720,750	27.3%	Avg Payment Days	26.0
Total Equity	14,518,436	Other Expense	0	0.0%	Depreciation Rate	2.9%
Total Liab. and Equity	20,936,424	Net Profit or Loss	331,423	2.4%	Return on Equity	2.3%
235187 CAMBRIDO	BE EAST HEALT	THCARE CENTER			Proprietary - Corporation	1
CAMBRIDGE EAST I	HEALTHCARE C	ENTER 9/30/2019 3	865 Days Settled			
MADISON HEIGHTS	, MI 48071				CR Beds 160 POS Be	
OAKLAND						eds 0
TRAILBLAZER (COL					Key Performanad	
,	ORADO)				Key Performanao Occupancy Rate	
Balance S	,	Income	Statement		•	e Ind.
,	,	Income Total Charges	Statement 32,200,048		Occupancy Rate	ee Ind. 65.6%
Balance S	heet			75.3%	Occupancy Rate Length of Stay	65.6% 157.1
Balance S Current Assets	-274,660	Total Charges	32,200,048		Occupancy Rate Length of Stay Average Wages	65.6% 157.1 23.31
Balance S Current Assets Fixed Assets	-274,660 4,493,798	Total Charges Contract Allowance	32,200,048 24,250,254	24.7%	Occupancy Rate Length of Stay Average Wages Skilled Nursing	65.6% 157.1 23.31 93.8%
Balance S Current Assets Fixed Assets Other Assets	-274,660 4,493,798 10,568	Total Charges Contract Allowance Operating Revenue	32,200,048 24,250,254 7,949,794	24.7% 138.7%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	65.6% 157.1 23.31 93.8% 6.2%
Balance S Current Assets Fixed Assets Other Assets Total Assets	-274,660 4,493,798 10,568 4,229,706	Total Charges Contract Allowance Operating Revenue Operating Expense	32,200,048 24,250,254 7,949,794 11,024,834	24.7% 138.7% -38.7%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	65.6% 157.1 23.31 93.8% 6.2% (0.3)
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	-274,660 4,493,798 10,568 4,229,706 976,080	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	32,200,048 24,250,254 7,949,794 11,024,834 -3,075,040	24.7% 138.7% -38.7% 0.1%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	65.6% 157.1 23.31 93.8% 6.2% (0.3) (15.2)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

233214 CAMBRIDG	SE NORTH HEA	LTHCARE CENTER			Proprietary - Corporatio	n
CAMBRIDGE NORTH	HEALTHCARE	9/30/2019 3	365 Days Settled			
CLAWSON, MI 48017	7				CR Beds 120 POS B	eds 0
OAKLAND					Key Performana	ce Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	78.1%
Balance S	heet	Income	Statement		Length of Stay	143.2
Current Assets	-67,424	Total Charges	28,461,313		Average Wages	24.26
Fixed Assets	4,883,410	Contract Allowance	20,416,059	71.7%	Skilled Nursing	93.8%
Other Assets	16,763	Operating Revenue	8,045,254	28.3%	Ancillary Service	6.2%
Total Assets	4,832,749	Operating Expense	9,978,692	124.0%	Current Ratio	(0.1)
Current Liabilities	968,577	Operating Margin	-1,933,438	-24.0%	Days to Collect	(4.0)
Long Term Liabilities	3,749,837	Other Income	5,502	0.1%	Avg Payment Days	31.2
Total Equity	114,335	Other Expense	0	0.0%	Depreciation Rate	6.5%
Total Liab. and Equity	4,832,749	Net Profit or Loss	(1,927,936)	-24.0%	Return on Equity	- 1,686.2%
235664 CAMBRIDO	SE SOUTH HEA	LTHCARE CTR			Proprietary - Corporatio	n
CAMBRIDGE SOUTH	HEALTHCARE	CTR 12/31/2019	365 Days Settled			
BEVERLY HILLS, MI						
DEVENET THEEO, IVII	48025				CR Beds 102 POS B	eds 0
OAKLAND	48025				CR Beds 102 POS B	
OAKLAND	CAID HHA	Income	Statement		Key Performana	ce Ind.
OAKLAND DUMMY FOR MEDIC	CAID HHA Sheet	Income Total Charges	Statement 21,415,685		Key Performana Occupancy Rate	ce Ind. 68.4%
OAKLAND DUMMY FOR MEDIC Balance S	CAID HHA Sheet			72.3%	Key Performana Occupancy Rate Length of Stay	68.4% 148.9
OAKLAND DUMMY FOR MEDIC Balance S Current Assets	CAID HHA Sheet 226,192	Total Charges	21,415,685		Key Performana Occupancy Rate Length of Stay Average Wages	68.4% 148.9 24.37
OAKLAND DUMMY FOR MEDIC Balance S Current Assets Fixed Assets	CAID HHA Sheet 226,192 1,393,721	Total Charges Contract Allowance	21,415,685 15,485,364	27.7%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	68.4% 148.9 24.37 94.7%
OAKLAND DUMMY FOR MEDIC Balance S Current Assets Fixed Assets Other Assets	CAID HHA Sheet 226,192 1,393,721 11,535	Total Charges Contract Allowance Operating Revenue	21,415,685 15,485,364 5,930,321	27.7% 122.7%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	68.4% 148.9 24.37 94.7% 5.3%
OAKLAND DUMMY FOR MEDIC Balance S Current Assets Fixed Assets Other Assets Total Assets	226,192 1,393,721 11,535 1,631,448	Total Charges Contract Allowance Operating Revenue Operating Expense	21,415,685 15,485,364 5,930,321 7,273,586	27.7% 122.7% -22.7%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	68.4% 148.9 24.37 94.7% 5.3% 0.2
OAKLAND DUMMY FOR MEDIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	226,192 1,393,721 11,535 1,631,448 906,389	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	21,415,685 15,485,364 5,930,321 7,273,586 -1,343,265	27.7% 122.7% -22.7% 0.1%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	68.4% 148.9 24.37 94.7% 5.3% 0.2 11.6

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235031 CANAL VIE	W - HOUGHTO	N COUNTY			Government - County	
CANAL VIEW - HOU	GHTON COUNT	Y 9/30/2019 3	365 Days Settled			
HANCOCK, MI 49930)				CR Beds 197 POS B	eds 0
HOUGHTON					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICI	≣S			Occupancy Rate	89.4%
Balance S	heet	Income	Statement		Length of Stay	223.2
Current Assets	14,701,220	Total Charges	20,891,826		Average Wages	20.77
Fixed Assets	15,192,994	Contract Allowance	292,757	1.4%	Skilled Nursing	92.7%
Other Assets	2,312,695	Operating Revenue	20,599,069	98.6%	Ancillary Service	7.3%
Total Assets	32,206,909	Operating Expense	25,206,268	122.4%	Current Ratio	5.7
Current Liabilities	2,597,541	Operating Margin	-4,607,199	-22.4%	Days to Collect	71.9
Long Term Liabilities	3,210,925	Other Income	5,449,061	26.5%	Avg Payment Days	41.3
Total Equity	26,398,443	Other Expense	0	0.0%	Depreciation Rate	4.3%
Total Liab. and Equity	32,206,909	Net Profit or Loss	379,750	1.8%	Return on Equity	1.4%
235555 CANTERBU	JRY ON THE LA	KE			Nonprofit - Church	
CANTERBURY ON T	HE LAKE	6/30/2019 3	365 Days Settled			
WATERFORD, MI 48	329				CR Beds 128 POS B	eds 0
OAKLAND					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	83.1%
Balance S	heet	Income	Statement		Length of Stay	75.2
Current Assets	9,233,808	Total Charges	27,716,433		Average Wages	21.62
Fixed Assets	21,175,922	Contract Allowance	7,156,932	25.8%	Skilled Nursing	55.5%
Other Assets	6,899,462	Operating Revenue	20,559,501	74.2%	Ancillary Service	18.9%
Total Assets	37,309,192	Operating Expense	23,193,548	112.8%	Current Ratio	3.8
Current Liabilities	2,428,463	Operating Margin	-2,634,047	-12.8%	Days to Collect	29.6
Long Term Liabilities	34,707,594	Other Income	980,971	4.8%	Avg Payment Days	13.6
Total Equity	173,135	Other Expense	0	0.0%	Depreciation Rate	6.2%
Total Liab. and Equity	37,309,192	Net Profit or Loss	(1,743,532)	-8.5%	Return on Equity	1,007.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235223 CARE AND	REHABILITATI	ON CENTER AT GLA	CIER HILLS		Nonprofit - Church	
CARE AND REHABIL	LITATION CENT	ER AT 6/30/2019 3	65 Days Settled			
ANN ARBOR, MI 481	05				CR Beds 123 POS Be	eds 0
WASHTENAW					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	87.3%
Balance S	heet	Income	Statement		Length of Stay	39.2
Current Assets	5,879,046	Total Charges	59,047,427		Average Wages	20.19
Fixed Assets	52,705,352	Contract Allowance	21,949,691	37.2%	Skilled Nursing	41.1%
Other Assets	57,395,141	Operating Revenue	37,097,736	62.8%	Ancillary Service	33.8%
Total Assets	115,979,539	Operating Expense	38,632,237	104.1%	Current Ratio	0.7
Current Liabilities	8,041,830	Operating Margin	-1,534,501	-4.1%	Days to Collect	(2.6)
Long Term Liabilities	78,888,398	Other Income	4,875,660	13.1%	Avg Payment Days	35.1
Total Equity	29,049,311	Other Expense	0	0.0%	Depreciation Rate	3.3%
Total Liab. and Equity	115,979,539	Net Profit or Loss	3,341,159	9.0%	Return on Equity	11.5%
235615 CARETEL	INNS OF BRIGH	ITON			Proprietary - Corporation	1
CARETEL INNS OF E	BRIGHTON	12/31/2019	365 Days Settled			
BRIGHTON, MI 4811	6				CR Beds 160 POS Be	eds 0
LIVINGSTON					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	60.1%
Balance S	heet	Income	Statement		Length of Stay	67.3
Current Assets	1,913,649	Total Charges	10,206,996		Average Wages	17.22
Fixed Assets	10,549	Contract Allowance	1,117,512	10.9%	Skilled Nursing	34.4%
Other Assets	0	Operating Revenue	9,089,484	89.1%	Ancillary Service	31.5%
Other Assets Total Assets	1,924,198	Operating Revenue Operating Expense	9,089,484 9,000,329		Ancillary Service Current Ratio	31.5% 1.9
				99.0%	•	1.9
Total Assets	1,924,198	Operating Expense	9,000,329	99.0% 1.0%	Current Ratio	1.9 33.8
Total Assets Current Liabilities	1,924,198	Operating Expense Operating Margin	9,000,329	99.0% 1.0% 0.2%	Current Ratio Days to Collect	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235646 CARETEL	INNS OF LINDE	N			Proprietary - Corporation	n
CARETEL INNS OF I	LINDEN	12/31/2019	365 Days Settled			
LINDEN, MI 48451					CR Beds 160 POS B	eds 0
GENESEE					Key Performana	ce Ind.
NATIONAL GOVERN	NMENT SERVICE	ES .			Occupancy Rate	70.1%
Balance S	Sheet	Income	Statement		Length of Stay	78.9
Current Assets	1,993,883	Total Charges	10,827,752		Average Wages	20.73
Fixed Assets	9,086	Contract Allowance	484,223	4.5%	Skilled Nursing	32.8%
Other Assets	0	Operating Revenue	10,343,529	95.5%	Ancillary Service	29.8%
Total Assets	2,002,969	Operating Expense	10,323,021	99.8%	Current Ratio	3.3
Current Liabilities	598,708	Operating Margin	20,508	0.2%	Days to Collect	33.4
Long Term Liabilities	0	Other Income	21,974	0.2%	Avg Payment Days	14.3
Total Equity	1,404,261	Other Expense	0	0.0%	Depreciation Rate	1,489.3%
Total Liab. and Equity	2,002,969	Net Profit or Loss	(19,627)	-0.2%	Return on Equity	-1.4%
235635 CARETEL	INNS OF TRI-CI	TIEC			Di-t 0ti-	
		IIES			Proprietary - Corporation	n
CARETEL INNS OF			365 Days Settled		Proprietary - Corporatio	n
CARETEL INNS OF BAY CITY, MI 48706	TRI-CITIES		365 Days Settled		CR Beds 100 POS B	
	TRI-CITIES		365 Days Settled			eds 0
BAY CITY, MI 48706	TRI-CITIES	12/31/2019	365 Days Settled		CR Beds 100 POS B	eds 0
BAY CITY, MI 48706 BAY	TRI-CITIES IMENT SERVICE	12/31/2019 ≣S	365 Days Settled		CR Beds 100 POS B	eds 0 ce Ind.
BAY CITY, MI 48706 BAY NATIONAL GOVERN	TRI-CITIES NMENT SERVICE	12/31/2019 ≣S	·		CR Beds 100 POS B Key Performana Occupancy Rate	eds 0 ce Ind. 57.0%
BAY CITY, MI 48706 BAY NATIONAL GOVERN Balance S	TRI-CITIES NMENT SERVICE Sheet 1,307,358	12/31/2019 ≘S Income	Statement		CR Beds 100 POS B Key Performana Occupancy Rate Length of Stay	seds 0 ce Ind. 57.0% 51.3
BAY CITY, MI 48706 BAY NATIONAL GOVERN Balance S Current Assets	TRI-CITIES NMENT SERVICE Sheet 1,307,358	12/31/2019 ES Income Total Charges	• Statement 7,149,845	15.6%	CR Beds 100 POS B Key Performana Occupancy Rate Length of Stay Average Wages	seds 0 ce Ind. 57.0% 51.3 18.86
BAY CITY, MI 48706 BAY NATIONAL GOVERN Balance S Current Assets Fixed Assets	TRI-CITIES NMENT SERVICE Sheet 1,307,358 11,773	12/31/2019 ES Income Total Charges Contract Allowance	Statement 7,149,845 1,118,527	15.6% 84.4%	CR Beds 100 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	seds 0 ce Ind. 57.0% 51.3 18.86 33.8%
BAY CITY, MI 48706 BAY NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	TRI-CITIES NMENT SERVICE Sheet 1,307,358 11,773 0	12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	5 Statement 7,149,845 1,118,527 6,031,318	15.6% 84.4% 100.4%	CR Beds 100 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	seds 0 ce Ind. 57.0% 51.3 18.86 33.8% 41.4%
BAY CITY, MI 48706 BAY NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	TRI-CITIES NMENT SERVICE 1,307,358 11,773 0 1,319,131	12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	5 Statement 7,149,845 1,118,527 6,031,318 6,053,810	15.6% 84.4% 100.4% -0.4%	CR Beds 100 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	seds 0 ce Ind. 57.0% 51.3 18.86 33.8% 41.4% 3.1
BAY CITY, MI 48706 BAY NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	TRI-CITIES NMENT SERVICE 1,307,358 11,773 0 1,319,131 415,281	12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	5 Statement 7,149,845 1,118,527 6,031,318 6,053,810 -22,492	15.6% 84.4% 100.4% -0.4%	CR Beds 100 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	seds 0 ce Ind. 57.0% 51.3 18.86 33.8% 41.4% 3.1 38.1

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235352 CASS COU	NTY MEDICAL	CARE FACIL			Government - County	
CASS COUNTY MED	DICAL CARE FAC	CIL 9/30/2019 3	365 Days Settled			
CASSOPOLIS, MI 49	031				CR Beds 80 POS B	eds 0
CASS					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	≣S			Occupancy Rate	91.2%
Balance S	heet	Income	Statement		Length of Stay	133.2
Current Assets	2,470,288	Total Charges	11,437,889		Average Wages	22.99
Fixed Assets	793,944	Contract Allowance	3,213,405	28.1%	Skilled Nursing	66.9%
Other Assets	614,838	Operating Revenue	8,224,484	71.9%	Ancillary Service	33.1%
Total Assets	3,879,070	Operating Expense	11,463,572	139.4%	Current Ratio	1.3
Current Liabilities	1,878,107	Operating Margin	-3,239,088	-39.4%	Days to Collect	58.4
Long Term Liabilities	0	Other Income	1,645,869	20.0%	Avg Payment Days	59.1
Total Equity	2,000,963	Other Expense	0	0.0%	Depreciation Rate	2.0%
Total Liab. and Equity	3,879,070	Net Profit or Loss	(1,955,522)	-23.8%	Return on Equity	-97.7%
235712 CATHERIN	E'S PLACE				Nonprofit - Church	
CATHERINE'S PLAC	E	6/30/2019	365 Days Settled			
FARMINGTON HILLS	S, MI 48336				CR Beds 85 POS B	eds 0
OAKLAND					Key Performanad	e Ind.
WPS MI					Occupancy Rate	49.6%
Balance S	heet	Income	Statement		Length of Stay	810.7
Current Assets	1,151,761	Total Charges	1,792,624		Average Wages	23.07
Fixed Assets	4,890,529	Contract Allowance	0	0.0%	Skilled Nursing	41.4%
Other Assets	0	Operating Revenue	1,792,624	100.0%	Ancillary Service	27.3%
Total Assets	6,042,290	Operating Expense	4,499,844	251.0%	Current Ratio	6.3
Current Liabilities	183,394	Operating Margin	-2,707,220	-151.0%	Days to Collect	28.8
Long Term Liabilities	1,460,386	Other Income	8,403	0.5%	Avg Payment Days	14.9
Total Family	4,398,510	Other Expense	0	0.0%	Depreciation Rate	3.4%
Total Equity	1,000,010	Othor Expondo	J		Boprodiation rate	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235361 CHALET O	F NILES, LLC				Proprietary - Corporatio	n
CHALET OF NILES, I	LLC	12/31/2019	365 Days Settled	l		
NILES, MI 49120					CR Beds 100 POS B	eds 0
BERRIEN					Key Performana	ce Ind.
Novitas MD					Occupancy Rate	50.1%
Balance S	Sheet	Income	Statement		Length of Stay	147.5
Current Assets	2,049,304	Total Charges	3,808,223		Average Wages	20.51
Fixed Assets	349,867	Contract Allowance	287,202	7.5%	Skilled Nursing	87.2%
Other Assets	0	Operating Revenue	3,521,021	92.5%	Ancillary Service	12.8%
Total Assets	2,399,171	Operating Expense	5,366,635	152.4%	Current Ratio	1.8
Current Liabilities	1,169,161	Operating Margin	-1,845,614	-52.4%	Days to Collect	211.4
Long Term Liabilities	0	Other Income	85,222	2.4%	Avg Payment Days	78.7
Total Equity	1,230,010	Other Expense	0	0.0%	Depreciation Rate	126.2%
•		-	(4.700.000)	EO 00/	Datum an Emilia	-143.1%
Total Liab. and Equity	2,399,171	Net Profit or Loss	(1,760,392)	-50.0%	Return on Equity	-143.1%
	2,399,171 RETIREMENT C		(1,760,392)	-50.0%	Nonprofit - Church	-143.1%
	RETIREMENT C	OMMUNITY	(1,760,392) 365 Days Settled			-143.1%
235021 CHELSEA	RETIREMENT C	OMMUNITY	<u>-</u> _			
235021 CHELSEA CHELSEA RETIREM	RETIREMENT C	OMMUNITY	<u>-</u> _		Nonprofit - Church	eds 0
235021 CHELSEA CHELSEA RETIREM CHELSEA, MI 48118	RETIREMENT C		<u>-</u> _		Nonprofit - Church CR Beds 248 POS B	eds 0
235021 CHELSEA CHELSEA RETIREM CHELSEA, MI 48118 WASHTENAW	RETIREMENT C ENT COMMUNIT				Nonprofit - Church CR Beds 248 POS B Key Performana	eds 0 ce Ind.
235021 CHELSEA CHELSEA RETIREM CHELSEA, MI 48118 WASHTENAW NATIONAL GOVERN	RETIREMENT C ENT COMMUNIT		365 Days Settled		Nonprofit - Church CR Beds 248 POS B Key Performana Occupancy Rate	eds 0 ce Ind. 70.2%
235021 CHELSEA CHELSEA RETIREM CHELSEA, MI 48118 WASHTENAW NATIONAL GOVERN Balance S	RETIREMENT C ENT COMMUNIT IMENT SERVICE Sheet 19,147,567	TY 12/31/2019	365 Days Settled		Nonprofit - Church CR Beds 248 POS B Key Performana Occupancy Rate Length of Stay	reds 0 ce Ind. 70.2% 104.8
235021 CHELSEA CHELSEA RETIREM CHELSEA, MI 48118 WASHTENAW NATIONAL GOVERN Balance S Current Assets	RETIREMENT C ENT COMMUNIT IMENT SERVICE Sheet 19,147,567	TOTAL Charges	365 Days Settled Statement 35,487,411	11.6%	Nonprofit - Church CR Beds 248 POS B Key Performana Occupancy Rate Length of Stay Average Wages	reds 0 ce Ind. 70.2% 104.8 22.45
235021 CHELSEA CHELSEA RETIREM CHELSEA, MI 48118 WASHTENAW NATIONAL GOVERN Balance S Current Assets Fixed Assets	RETIREMENT C ENT COMMUNIT IMENT SERVICE Sheet 19,147,567 67,886,636	TY 12/31/2019 Sommunity TY 12/31/2019 Income Total Charges Contract Allowance	365 Days Settled Statement 35,487,411 4,121,811	11.6% 88.4%	Nonprofit - Church CR Beds 248 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	reds 0 ce Ind. 70.2% 104.8 22.45 27.0%
235021 CHELSEA CHELSEA RETIREM CHELSEA, MI 48118 WASHTENAW NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	RETIREMENT C ENT COMMUNIT IMENT SERVICE Sheet 19,147,567 67,886,636 3,906,789	ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 35,487,411 4,121,811 31,365,600	11.6% 88.4% 104.0%	Nonprofit - Church CR Beds 248 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	reds 0 ce Ind. 70.2% 104.8 22.45 27.0% 14.2%
235021 CHELSEA CHELSEA RETIREM CHELSEA, MI 48118 WASHTENAW NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	RETIREMENT C ENT COMMUNIT IMENT SERVICE Sheet 19,147,567 67,886,636 3,906,789 90,940,992	TY 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 35,487,411 4,121,811 31,365,600 32,606,019	11.6% 88.4% 104.0% -4.0%	Nonprofit - Church CR Beds 248 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	reds 0 ce Ind. 70.2% 104.8 22.45 27.0% 14.2% 1.7
235021 CHELSEA CHELSEA RETIREM CHELSEA, MI 48118 WASHTENAW NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	RETIREMENT C ENT COMMUNIT SHEET 19,147,567 67,886,636 3,906,789 90,940,992 11,063,766	TY 12/31/2019 Sommunity TY 12/31/2019 Sommunity Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 35,487,411 4,121,811 31,365,600 32,606,019 -1,240,419	11.6% 88.4% 104.0% -4.0% 10.9%	Nonprofit - Church CR Beds 248 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	reds 0 70.2% 104.8 22.45 27.0% 14.2% 1.7 79.3

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

ZSSZZO GIJERRI I	IILL FOR NURSI	NG AND REHABILITA	ATION		Proprietary - Corporatio	n
CHERRY HILL FOR REHABILITATION	NURSING AND	8/31/2019 3	335 Days Settled			
WESTLAND, MI 4818	35	12/31/2019	122 Days Settled		CR Beds 129 POS B	eds 0
WAYNE					Key Performana	ce Ind.
NOVITAS					Occupancy Rate	68.6%
Balance S	Sheet	Income	Statement		Length of Stay	192.8
Current Assets	1,846,788	Total Charges	4,401,344		Average Wages	24.19
Fixed Assets	58,060	Contract Allowance	1,972,516	44.8%	Skilled Nursing	72.0%
Other Assets	22,137	Operating Revenue	2,428,828	55.2%	Ancillary Service	28.0%
Total Assets	1,926,985	Operating Expense	2,628,687	108.2%	Current Ratio	0.9
Current Liabilities	1,992,034	Operating Margin	-199,859	-8.2%	Days to Collect	327.3
Long Term Liabilities	17,603	Other Income	17,207	0.7%	Avg Payment Days	76.3
Total Equity	-82,652	Other Expense	0	0.0%	Depreciation Rate	48.8%
Total Liab. and Equity	1,926,985	Net Profit or Loss	(182,652)	-7.5%	Return on Equity	221.0%
		NG AND REHABILITA			Proprietary - Corporatio	n
235228 CHERRY H CHERRY HILL FOR REHABILITATION			ATION 335 Days Settled		Proprietary - Corporatio	n
CHERRY HILL FOR	NURSING AND	8/31/2019 3			Proprietary - Corporation CR Beds 142 POS B	
CHERRY HILL FOR REHABILITATION	NURSING AND	8/31/2019 3	335 Days Settled			eds 0
CHERRY HILL FOR REHABILITATION WESTLAND, MI 4818	NURSING AND	8/31/2019 3	335 Days Settled		CR Beds 142 POS B	eds 0
CHERRY HILL FOR REHABILITATION WESTLAND, MI 4818 WAYNE	NURSING AND 85	8/31/2019 3 12/31/2019	335 Days Settled		CR Beds 142 POS B	eds 0 ce Ind.
CHERRY HILL FOR REHABILITATION WESTLAND, MI 4818 WAYNE NOVITAS	NURSING AND 85 Sheet	8/31/2019 3 12/31/2019	335 Days Settled 122 Days Settled		CR Beds 142 POS B Key Performana Occupancy Rate	eds 0 ce Ind. 56.4%
CHERRY HILL FOR REHABILITATION WESTLAND, MI 4818 WAYNE NOVITAS Balance S	NURSING AND 85 Sheet	8/31/2019 3 12/31/2019 Income	335 Days Settled 122 Days Settled Statement	74.9%	CR Beds 142 POS B Key Performana Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 56.4% 100.2
CHERRY HILL FOR REHABILITATION WESTLAND, MI 4818 WAYNE NOVITAS Balance S Current Assets	NURSING AND 85 Sheet 100,577	8/31/2019 3 12/31/2019 Income	335 Days Settled 122 Days Settled Statement 22,508,185		CR Beds 142 POS B Key Performana Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 56.4% 100.2
CHERRY HILL FOR REHABILITATION WESTLAND, MI 4818 WAYNE NOVITAS Balance S Current Assets Fixed Assets	NURSING AND 85 Sheet 100,577	8/31/2019 3 12/31/2019 Income Total Charges Contract Allowance Operating Revenue	335 Days Settled 122 Days Settled Statement 22,508,185 16,866,640	25.1%	CR Beds 142 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	seds 0 ce Ind. 56.4% 100.2 24.19 93.7%
CHERRY HILL FOR REHABILITATION WESTLAND, MI 4818 WAYNE NOVITAS Balance S Current Assets Fixed Assets Other Assets	NURSING AND 85 Sheet 100,577 0 6,525	8/31/2019 3 12/31/2019 Income Total Charges Contract Allowance Operating Revenue	335 Days Settled 122 Days Settled Statement 22,508,185 16,866,640 5,641,545	25.1% 148.7%	CR Beds 142 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 56.4% 100.3 24.19 93.7% 6.3%
CHERRY HILL FOR REHABILITATION WESTLAND, MI 4818 WAYNE NOVITAS Balance S Current Assets Fixed Assets Other Assets Total Assets	NURSING AND 85 Sheet 100,577 0 6,525 107,102	8/31/2019 3 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	335 Days Settled 122 Days Settled Statement 22,508,185 16,866,640 5,641,545 8,389,928	25.1% 148.7% -48.7%	CR Beds 142 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 56.4% 100.2 24.19 93.7% 6.3% 0.0
CHERRY HILL FOR REHABILITATION WESTLAND, MI 4818 WAYNE NOVITAS Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	NURSING AND 85 Sheet 100,577 0 6,525 107,102 2,191,390	8/31/2019 3 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	335 Days Settled 122 Days Settled Statement 22,508,185 16,866,640 5,641,545 8,389,928 -2,748,383	25.1% 148.7% -48.7% 0.1%	CR Beds 142 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 56.49 100.2 24.19 93.79 6.39 0.0

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235641 CHESANIN	IG NURSING AN	ID REHABILITATION	CENTER		Proprietary - Partnershi	р
CHESANING NURSI REHABILITATION C		12/31/2019	365 Days Settled			
CHESANING, MI 486	616				CR Beds 39 POS B	eds 0
SAGINAW					Key Performana	ce Ind.
WPS MI					Occupancy Rate	90.2%
Balance S	Sheet	Income	Statement		Length of Stay	83.9
Current Assets	671,797	Total Charges	7,356,409		Average Wages	19.74
Fixed Assets	56,653	Contract Allowance	3,943,553	53.6%	Skilled Nursing	88.4%
Other Assets	0	Operating Revenue	3,412,856	46.4%	Ancillary Service	11.6%
Total Assets	728,450	Operating Expense	3,263,022	95.6%	Current Ratio	(0.6)
Current Liabilities	-1,149,376	Operating Margin	149,834	4.4%	Days to Collect	59.6
Long Term Liabilities	-120,009	Other Income	8,613	0.3%	Avg Payment Days	27.8
Total Equity	1,997,835	Other Expense	0	0.0%	Depreciation Rate	377.0%
Total Liab. and Equity	728,450	Net Profit or Loss	158,447	4.6%	Return on Equity	7.9%
		•				
235656 CHRISTIAN					Nonprofit - Church	
235656 CHRISTIAN CHRISTIAN CARE N			365 Days Settled		Nonprofit - Church	
	IURSING CENTE		365 Days Settled		Nonprofit - Church CR Beds 49 POS B	eds 0
CHRISTIAN CARE N	IURSING CENTE		365 Days Settled		·	
CHRISTIAN CARE N MUSKEGON, MI 494	IURSING CENTE	ER 12/31/2019	365 Days Settled		CR Beds 49 POS B	
CHRISTIAN CARE N MUSKEGON, MI 494 MUSKEGON	IURSING CENTE 142 NMENT SERVICE	ER 12/31/2019 ES	365 Days Settled Statement		CR Beds 49 POS B	ce Ind.
CHRISTIAN CARE N MUSKEGON, MI 494 MUSKEGON NATIONAL GOVERN	IURSING CENTE 142 NMENT SERVICE	ER 12/31/2019 ES	·		CR Beds 49 POS B Key Performana Occupancy Rate	ce Ind. 91.1%
CHRISTIAN CARE N MUSKEGON, MI 494 MUSKEGON NATIONAL GOVERN Balance S	IURSING CENTE 142 NMENT SERVICE Sheet	ER 12/31/2019 ES Income	Statement		CR Beds 49 POS B Key Performana Occupancy Rate Length of Stay	91.1% 428.9
CHRISTIAN CARE N MUSKEGON, MI 494 MUSKEGON NATIONAL GOVERN Balance S Current Assets	IURSING CENTE 142 NMENT SERVICE Sheet 624,297 3,920,769	ER 12/31/2019 ES Income Total Charges	Statement 4,783,103	16.7%	CR Beds 49 POS B Key Performana Occupancy Rate Length of Stay Average Wages	91.1% 428.9 17.68
CHRISTIAN CARE N MUSKEGON, MI 494 MUSKEGON NATIONAL GOVERN Balance S Current Assets Fixed Assets	IURSING CENTE 142 NMENT SERVICE Sheet 624,297 3,920,769	ER 12/31/2019 ES Income Total Charges Contract Allowance	Statement 4,783,103 800,377	16.7% 83.3%	CR Beds 49 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	91.1% 428.9 17.68 93.1%
CHRISTIAN CARE N MUSKEGON, MI 494 MUSKEGON NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	IURSING CENTE 142 NMENT SERVICE Sheet 624,297 3,920,769 0	ER 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue	Statement 4,783,103 800,377 3,982,726	16.7% 83.3% 126.0%	CR Beds 49 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	91.1% 428.9 17.68 93.1% 6.9%
CHRISTIAN CARE N MUSKEGON, MI 494 MUSKEGON NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	IURSING CENTE 142 NMENT SERVICE 624,297 3,920,769 0 4,545,066	ER 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 4,783,103 800,377 3,982,726 5,019,357	16.7% 83.3% 126.0% -26.0%	CR Beds 49 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	91.1% 428.9 17.68 93.1% 6.9% 0.1
CHRISTIAN CARE N MUSKEGON, MI 494 MUSKEGON NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	NMENT SERVICE 624,297 3,920,769 0 4,545,066 4,651,916	ER 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 4,783,103 800,377 3,982,726 5,019,357 -1,036,631	16.7% 83.3% 126.0% -26.0% 22.1%	CR Beds 49 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	91.1% 428.9 17.68 93.1% 6.9% 0.1 32.5

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235244 CHRISTIAN	N PARK HEALTH	H CARE CENTER			Proprietary - Corporation	า
CHRISTIAN PARK H	EALTH CARE C	ENTER 12/31/2019	365 Days Settled	I		
ESCANABA, MI 4982	29				CR Beds 99 POS Be	eds 0
DELTA					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICE	≣S			Occupancy Rate	92.1%
Balance S	Sheet	Income	Statement		Length of Stay	286.9
Current Assets	528,514	Total Charges	14,452,831		Average Wages	17.87
Fixed Assets	348,291	Contract Allowance	5,445,076	37.7%	Skilled Nursing	77.7%
Other Assets	2,995	Operating Revenue	9,007,755	62.3%	Ancillary Service	22.3%
Total Assets	879,800	Operating Expense	8,553,582	95.0%	Current Ratio	0.8
Current Liabilities	682,892	Operating Margin	454,173	5.0%	Days to Collect	46.1
Long Term Liabilities	-3,518,253	Other Income	8,197	0.1%	Avg Payment Days	19.5
Total Equity	3,715,161	Other Expense	0	0.0%	Depreciation Rate	106.6%
Total Liab. and Equity	879,800	Net Profit or Loss	462,370	5.1%	Return on Equity	12.4%
235179 CHRISTIAN	N PARK VILLAG	E			Proprietary - Corporation	າ
CHRISTIAN PARK V	ILLAGE	12/31/2019	365 Days Settled	İ		
ESCANABA, MI 4982	29				CR Beds 59 POS Be	eds 0
DELTA					Key Performanad	e Ind.
NATIONAL GOVERN	NMENT SERVICE	ES			Occupancy Rate	95.1%
Balance S	Sheet	Income	Statement		Length of Stay	315.1
Current Assets	323,074	Total Charges	10,209,452		Average Wages	17.67
Fixed Assets	255,267	Contract Allowance	4,198,144	41.1%	Skilled Nursing	69.4%
Other Assets	2,498	Operating Revenue	6,011,308	58.9%	Ancillary Service	30.6%
Total Assets	580,839	Operating Expense	6,052,595	100.7%	Current Ratio	1.6
Current Liabilities	203,788	Operating Margin	-41,287	-0.7%	Days to Collect	53.9
Long Term Liabilities	-105,308	Other Income	3,936	0.1%	Avg Payment Days	9.3
Total Equity	482,359	Other Expense	0	0.0%	Depreciation Rate	153.7%
		Net Profit or Loss	(37,351)		Return on Equity	-7.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235619 CHURCH C	F CHRIST CAR	E CENTER			Proprietary - Corporation	າ
CHURCH OF CHRIS	T CARE CENTE	R 12/31/2019	365 Days Settled	I		
CLINTON TOWNSHI	P, MI 48035				CR Beds 129 POS B	eds 0
MACOMB					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES .			Occupancy Rate	87.9%
Balance S	heet	Income	Statement		Length of Stay	100.2
Current Assets	5,749,596	Total Charges	14,333,351		Average Wages	23.94
Fixed Assets	4,013,447	Contract Allowance	1,524,791	10.6%	Skilled Nursing	79.9%
Other Assets	31,764	Operating Revenue	12,808,560	89.4%	Ancillary Service	20.1%
Total Assets	9,794,807	Operating Expense	12,670,146	98.9%	Current Ratio	3.3
Current Liabilities	1,731,727	Operating Margin	138,414	1.1%	Days to Collect	71.1
Long Term Liabilities	1,786,694	Other Income	86,827	0.7%	Avg Payment Days	45.7
Total Equity	6,276,386	Other Expense	0	0.0%	Depreciation Rate	4.7%
Total Liab. and Equity	9,794,807	Net Profit or Loss	(16,009)	-0.1%	Return on Equity	-0.3%
235401 CLARK RE	TIREMENT COM	MUNITY			Nonprofit - Church	
CLARK RETIREMEN	T COMMUNITY	4/30/2019	365 Days Settled			
GRAND RAPIDS, MI	49506				CR Beds 342 POS B	eds 0
KENT					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	≣S			Occupancy Rate	73.4%
Balance S	heet	Income	Statement		Length of Stay	677.1
Current Assets	15,211,813	Total Charges	19,748,710		Average Wages	23.43
Fixed Assets	37,914,862	Contract Allowance	1,438,824	7.3%	Skilled Nursing	27.2%
Other Assets	2,489,432	Operating Revenue	18,309,886	92.7%	Ancillary Service	0.6%
Total Assets	55,616,107	Operating Expense	22,395,833	122.3%	Current Ratio	1.9
Current Liabilities	8,086,664	Operating Margin	-4,085,947	-22.3%	Days to Collect	1.6
Long Term Liabilities	32,625,003	Other Income	3,494,215	19.1%	Avg Payment Days	72.9
Total Equity	14,904,440	Other Expense	0	0.0%	Depreciation Rate	2.8%
Total Liab. and Equity	55,616,107	Net Profit or Loss	(669,628)	-3.7%	Return on Equity	-4.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235461 CLARKSTO	ON SPECIALTY	HEALTHCARE CENT	ER		Proprietary - Corporation	n
CLARKSTON SPECI CENTER	ALTY HEALTHC	ARE 9/30/2019 3	65 Days Settled			
CLARKSTON, MI 483	346				CR Beds 120 POS Be	eds 0
OAKLAND					Key Performanad	e Ind.
Novitas MD					Occupancy Rate	76.0%
Balance S	Sheet	Income	Statement		Length of Stay	77.1
Current Assets	-1,258,261	Total Charges	28,060,541		Average Wages	25.18
Fixed Assets	8,427,058	Contract Allowance	20,811,524	74.2%	Skilled Nursing	91.0%
Other Assets	11,945	Operating Revenue	7,249,017	25.8%	Ancillary Service	9.0%
Total Assets	7,180,742	Operating Expense	9,765,681	134.7%	Current Ratio	(0.7)
Current Liabilities	1,854,835	Operating Margin	-2,516,664	-34.7%	Days to Collect	(64.6)
Long Term Liabilities	8,480,855	Other Income	7,438	0.1%	Avg Payment Days	38.5
Total Equity	-3,154,948	Other Expense	0	0.0%	Depreciation Rate	7.1%
Total Liab. and Equity	7,180,742	Net Profit or Loss	(2,509,226)	-34.6%	Return on Equity	79.5%
235405 CLINTON A	AIRE HEALTHC	ARE CENTER			Proprietary - Corporation	า
235405 CLINTON A CLINTON AIRE HEA			65 Days Settled		Proprietary - Corporation	n
	LTHCARE CENT		65 Days Settled		Proprietary - Corporation CR Beds 150 POS Bo	
CLINTON AIRE HEA	LTHCARE CENT		65 Days Settled			eds 0
CLINTON AIRE HEAD	LTHCARE CENT P, MI 48038	TER 9/30/2019 3	65 Days Settled		CR Beds 150 POS Be	eds 0
CLINTON AIRE HEAD CLINTON TOWNSHI MACOMB	LTHCARE CENT P, MI 48038 CIANS SERVICE	ΓER 9/30/2019 3	65 Days Settled Statement		CR Beds 150 POS Be	eds 0 ce Ind.
CLINTON AIRE HEAD CLINTON TOWNSHI MACOMB WISCONSIN PHYSIC	LTHCARE CENT P, MI 48038 CIANS SERVICE	ΓER 9/30/2019 3	·		CR Beds 150 POS Be Key Performanac Occupancy Rate	eds 0 ce Ind. 81.1%
CLINTON AIRE HEAD CLINTON TOWNSHI MACOMB WISCONSIN PHYSIC Balance S	LTHCARE CENT P, MI 48038 CIANS SERVICE	TER 9/30/2019 3	Statement	73.0%	CR Beds 150 POS Be Key Performanac Occupancy Rate Length of Stay	eds 0 ce Ind. 81.1% 115.0
CLINTON AIRE HEAD CLINTON TOWNSHI MACOMB WISCONSIN PHYSIC Balance S Current Assets	LTHCARE CENT P, MI 48038 CIANS SERVICE Sheet 294,697	TER 9/30/2019 3 Income Total Charges	Statement 37,096,276		CR Beds 150 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 81.1% 115.0 23.15
CLINTON AIRE HEAD CLINTON TOWNSHI MACOMB WISCONSIN PHYSIC Balance S Current Assets Fixed Assets	LTHCARE CENT P, MI 48038 CIANS SERVICE Sheet 294,697 4,800,305	Income Total Charges Contract Allowance	Statement 37,096,276 27,092,135	27.0%	CR Beds 150 POS Book Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 81.1% 115.0 23.15 93.8%
CLINTON AIRE HEAD CLINTON TOWNSHI MACOMB WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets	LTHCARE CENT P, MI 48038 CIANS SERVICE Sheet 294,697 4,800,305 13,224	Income Total Charges Contract Allowance Operating Revenue	Statement 37,096,276 27,092,135 10,004,141	27.0% 113.8%	CR Beds 150 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 81.1% 115.0 23.15 93.8% 6.2%
CLINTON AIRE HEAD CLINTON TOWNSHI MACOMB WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets	LTHCARE CENT P, MI 48038 CIANS SERVICE Sheet 294,697 4,800,305 13,224 5,108,226	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 37,096,276 27,092,135 10,004,141 11,382,447	27.0% 113.8% -13.8%	CR Beds 150 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 SEE Ind. 81.1% 115.0 23.15 93.8% 6.2% 0.3
CLINTON AIRE HEAD CLINTON TOWNSHI MACOMB WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	LTHCARE CENT P, MI 48038 CIANS SERVICE Sheet 294,697 4,800,305 13,224 5,108,226 1,170,270	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 37,096,276 27,092,135 10,004,141 11,382,447 -1,378,306	27.0% 113.8% -13.8% 0.1%	CR Beds 150 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 81.1% 115.0 23.15 93.8% 6.2% 0.3 8.0

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235574 COUNTRY	SIDE CARE CEN	ITER			Proprietary - Corporation	า
COUNTRYSIDE CAR	RE CENTER	12/31/2019	365 Days Settled	I		
JACKSON, MI 49203					CR Beds 108 POS B	eds 0
JACKSON					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES .			Occupancy Rate	75.7%
Balance S	heet	Income	Statement		Length of Stay	75.7
Current Assets	1,122,414	Total Charges	9,030,924		Average Wages	19.20
Fixed Assets	880,829	Contract Allowance	737,628	8.2%	Skilled Nursing	81.7%
Other Assets	0	Operating Revenue	8,293,296	91.8%	Ancillary Service	18.3%
Total Assets	2,003,243	Operating Expense	8,750,082	105.5%	Current Ratio	1.1
Current Liabilities	1,040,783	Operating Margin	-456,786	-5.5%	Days to Collect	28.6
Long Term Liabilities	0	Other Income	26,241	0.3%	Avg Payment Days	21.3
Total Equity	962,460	Other Expense	0	0.0%	Depreciation Rate	28.3%
Total Liab. and Equity	2,003,243	Net Profit or Loss	(430,545)	-5.2%	Return on Equity	-44.7%
235456 COURTNE	Y MANOR				Proprietary - Corporation	า
COURTNEY MANOR		12/31/2019	365 Days Settled	I		
BAD AXE, MI 48413					CR Beds 127 POS B	eds 0
HURON					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	74.2%
Balance S	heet	Income	Statement		Length of Stay	203.6
Current Assets	684,947	Total Charges	18,028,076		Average Wages	47.40
					3 3	17.43
Fixed Assets	396,554	Contract Allowance	6,495,452	36.0%	Skilled Nursing	72.1%
Fixed Assets Other Assets	396,554 5,493	Contract Allowance Operating Revenue	6,495,452		0 0	
	•			64.0%	Skilled Nursing	72.1%
Other Assets	5,493	Operating Revenue	11,532,624	64.0% 101.1%	Skilled Nursing Ancillary Service	72.1% 27.9%
Other Assets Total Assets	5,493	Operating Revenue Operating Expense	11,532,624 11,662,605	64.0% 101.1% -1.1%	Skilled Nursing Ancillary Service Current Ratio	72.1% 27.9% 25.4
Other Assets Total Assets Current Liabilities	5,493 1,086,994 27,007	Operating Revenue Operating Expense Operating Margin	11,532,624 11,662,605 -129,981	64.0% 101.1% -1.1% 0.1%	Skilled Nursing Ancillary Service Current Ratio Days to Collect	72.1% 27.9% 25.4 65.4

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235614 COVENAN	T VILLAGE OF	THE GREAT LAKES			Nonprofit - Church	
COVENANT VILLAGI LAKES	E OF THE GREA	AT 1/31/2019 :	365 Days Settled			
GRAND RAPIDS, MI	49504	9/30/2019 2	242 Days Settled		CR Beds 37 POS B	eds 0
KENT					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	73.2%
Balance S	heet	Income	Statement		Length of Stay	
Current Assets	383,000	Total Charges	3,470,882		Average Wages	21.29
Fixed Assets	2,814,336	Contract Allowance	0	0.0%	Skilled Nursing	100.0%
Other Assets	16,619	Operating Revenue	3,470,882	100.0%	Ancillary Service	0.0%
Total Assets	3,213,955	Operating Expense	4,309,608	124.2%	Current Ratio	15.7
Current Liabilities	24,445	Operating Margin	-838,726	-24.2%	Days to Collect	64.7
Long Term Liabilities	5,935,764	Other Income	14,939	0.4%	Avg Payment Days	3.4
Total Equity	-2,746,254	Other Expense	0	0.0%	Depreciation Rate	8.3%
Total Liab. and Equity	3,213,955	Net Profit or Loss	(823,787)	-23.7%	Return on Equity	30.0%
235614 COVENAN	T VILLAGE OF	THE GREAT LAKES			Nonprofit - Other	
COVENANT VILLAGI LAKES	E OF THE GREA	AT 1/31/2019 :	365 Days Settled			
GRAND RAPIDS, MI	49504	9/30/2019 2	242 Days Settled		CR Beds 37 POS B	eds 0
KENT					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	80.4%
Balance S	heet	Income	Statement		Length of Stay	
Current Assets	401,691	Total Charges	2,522,468		Average Wages	21.29
Fixed Assets	2,739,043	Contract Allowance	0	0.0%	Skilled Nursing	100.0%
Other Assets	14,368	Operating Revenue	2,522,468	100.0%	Ancillary Service	0.0%
Total Assets	3,155,102	Operating Expense	3,094,706	122.7%	Current Ratio	9.8
Current Liabilities	41,142	Operating Margin	-572,238	-22.7%	Days to Collect	91.1
Long Term Liabilities	6,417,060	Other Income	15,391	0.6%	Avg Payment Days	8.1
Total Equity	-3,303,100	Other Expense	0	0.0%	Depreciation Rate	6.4%
Total Liab. and Equity	3,155,102	Net Profit or Loss	(556,847)	-22.1%	Return on Equity	16.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235605 COVENTRY	Y HOUSE INN				Proprietary - Other	
COVENTRY HOUSE	INN	9/30/2019 3	65 Days Settled			
ST JOSEPH, MI 4908	35				CR Beds 142 POS B	eds 0
BERRIEN					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	≣S			Occupancy Rate	82.8%
Balance S	Sheet	Income	Statement		Length of Stay	93.9
Current Assets	1,168,295	Total Charges	10,507,201		Average Wages	18.32
Fixed Assets	2,976	Contract Allowance	1,555,402	14.8%	Skilled Nursing	24.4%
Other Assets	0	Operating Revenue	8,951,799	85.2%	Ancillary Service	29.7%
Total Assets	1,171,271	Operating Expense	8,696,877	97.2%	Current Ratio	1.5
Current Liabilities	772,350	Operating Margin	254,922	2.8%	Days to Collect	10.3
Long Term Liabilities	0	Other Income	24,433	0.3%	Avg Payment Days	25.0
Total Equity	398,921	Other Expense	0	0.0%	Depreciation Rate	486.8%
		•	-			70.00/
Total Liab. and Equity	1,171,271					70.0%
· · ·			279,355	3.1%	Return on Equity Proprietary - Corporation	
· · ·	NT NURSING CA	ARE CENTER	279,355 365 Days Settled	3.1%		
235348 CRESTMOI	NT NURSING CA	ARE CENTER		3.1%		n
235348 CRESTMOI	NT NURSING CA	ARE CENTER		3.1%	Proprietary - Corporatio	n eds 0
235348 CRESTMOI CRESTMONT NURS FENTON, MI 48430	NT NURSING CA	ARE CENTER TER 9/30/2019 3		3.1%	Proprietary - Corporatio	n eds 0
235348 CRESTMOI CRESTMONT NURS FENTON, MI 48430 GENESEE	NT NURSING CARE CENTERS CARE CENTERS SERVICE	ARE CENTER TER 9/30/2019 3		3.1%	Proprietary - Corporation CR Beds 132 POS B Key Performana	n eds 0 ce Ind.
235348 CRESTMON CRESTMONT NURS FENTON, MI 48430 GENESEE WISCONSIN PHYSIC	NT NURSING CARE CENTERS OF THE PROPERTY OF T	ARE CENTER TER 9/30/2019 3	365 Days Settled	3.1%	Proprietary - Corporation CR Beds 132 POS B Key Performana Occupancy Rate	neds 0 ce Ind. 40.5%
235348 CRESTMOI CRESTMONT NURS FENTON, MI 48430 GENESEE WISCONSIN PHYSIC Balance S	NT NURSING CARE CENTERS OF THE PROPERTY OF T	ARE CENTER TER 9/30/2019 3	365 Days Settled Statement		Proprietary - Corporation CR Beds 132 POS B Key Performana Occupancy Rate Length of Stay	needs 0 ce Ind. 40.5% 102.7
235348 CRESTMOR CRESTMONT NURS FENTON, MI 48430 GENESEE WISCONSIN PHYSIC Balance S Current Assets	NT NURSING CARE CENTERS SERVICE CHANS SERVICE CHANGES SERVICE CHANGES SHEET CHANGES SH	ARE CENTER TER 9/30/2019 3 Income Total Charges	Statement 16,435,334	76.3%	Proprietary - Corporation CR Beds 132 POS B Key Performana Occupancy Rate Length of Stay Average Wages	needs 0 ce Ind. 40.5% 102.7 21.55
235348 CRESTMOR CRESTMONT NURS FENTON, MI 48430 GENESEE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets	NT NURSING CARE CENTERS SHEET -480,269 93,838	ARE CENTER TER 9/30/2019 3 Income Total Charges Contract Allowance	Statement 16,435,334 12,533,509	76.3% 23.7%	Proprietary - Corporation CR Beds 132 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	needs 0 ce Ind. 40.5% 102.7 21.55 94.7%
235348 CRESTMOR CRESTMONT NURS FENTON, MI 48430 GENESEE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets	NT NURSING CARE CENTERS SERVICE 1480,269 93,838 8,732	ARE CENTER TER 9/30/2019 3 Income Total Charges Contract Allowance Operating Revenue	Statement 16,435,334 12,533,509 3,901,825	76.3% 23.7% 185.6%	Proprietary - Corporation CR Beds 132 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	needs 0 ce Ind. 40.5% 102.7 21.55 94.7% 5.3%
235348 CRESTMOR CRESTMONT NURS FENTON, MI 48430 GENESEE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets	NT NURSING CARE CENTERS SERVICE 1480,269 93,838 8,732 -377,699	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 16,435,334 12,533,509 3,901,825 7,242,512	76.3% 23.7% 185.6% -85.6%	Proprietary - Corporation CR Beds 132 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	needs 0 ce Ind. 40.5% 102.7 21.55 94.7% 5.3% (0.2)
235348 CRESTMOR CRESTMONT NURS FENTON, MI 48430 GENESEE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	NT NURSING CARE CENTERS SERVICE 1480,269 93,838 8,732 1377,699 2,002,075	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 16,435,334 12,533,509 3,901,825 7,242,512 -3,340,687	76.3% 23.7% 185.6% -85.6% 0.1%	Proprietary - Corporation CR Beds 132 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	neds 0 ce Ind. 40.5% 102.7 21.55 94.7% 5.3% (0.2) (47.4)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235256 DIMONDAL	LE NURSING CA	ARE CENTER			Proprietary - Corporation	า
DIMONDALE NURSI	NG CARE CENT	ER 12/31/2019	365 Days Settled	t		
DIMONDALE, MI 488	321				CR Beds 150 POS B	eds 0
EATON					Key Performanad	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	90.7%
Balance S	Sheet	Income	Statement		Length of Stay	125.7
Current Assets	-10,037,183	Total Charges	21,880,795		Average Wages	20.65
Fixed Assets	1,770,524	Contract Allowance	5,185,003	23.7%	Skilled Nursing	80.5%
Other Assets	0	Operating Revenue	16,695,792	76.3%	Ancillary Service	19.5%
Total Assets	-8,266,659	Operating Expense	16,592,904	99.4%	Current Ratio	(7.9)
Current Liabilities	1,276,939	Operating Margin	102,888	0.6%	Days to Collect	34.6
Long Term Liabilities	0	Other Income	91,325	0.5%	Avg Payment Days	21.1
Total Equity	-9,543,598	Other Expense	0	0.0%	Depreciation Rate	19.6%
Total Liab. and Equity	-8,266,659	Net Profit or Loss	81,776	0.5%	Return on Equity	-0.9%
235724 DJ JACOB	ETTI HOME FOR	R VETERANS			Nonprofit - Church	
DJ JACOBETTI HOM	ME FOR VETERA	ANS 9/30/2019	366 Days Settled			
MARQUETTE, MI 49	855				CR Beds 186 POS B	eds 0
MARQUETTE					Key Performanad	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	86.3%
Balance S	Sheet	Income	Statement		Length of Stay	510.8
Current Assets	0	Total Charges	22,716,798		Average Wages	25.96
Fixed Assets	0	Contract Allowance	17,193,856	75.7%	Skilled Nursing	100.0%
Other Assets	1,885,919	Operating Revenue	5,522,942	24.3%	Ancillary Service	0.0%
Total Assets	1,885,919	Operating Expense	23,934,334	433.4%	Current Ratio	
Current Liabilities	0	Operating Margin	-18,411,392	-333.4%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	20,297,311	367.5%	Avg Payment Days	0.0
Total Equity	1,885,919	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	1,885,919	Net Profit or Loss	1,885,919	34.1%	Return on Equity	100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235123 DURAND S	SENIOR CARE A	ND REHAB CENTER,	LLC		Proprietary - Corporation	n
DURAND SENIOR C CENTER, L L C	ARE AND REHA	AB 12/31/2019	365 Days Settled			
DURAND, MI 48429					CR Beds 141 POS Be	eds 0
SHIAWASSEE					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	83.2%
Balance S	Sheet	Income	Statement		Length of Stay	113.9
Current Assets	3,313,268	Total Charges	18,526,503		Average Wages	19.23
Fixed Assets	612,597	Contract Allowance	4,733,053	25.5%	Skilled Nursing	80.8%
Other Assets	0	Operating Revenue	13,793,450	74.5%	Ancillary Service	19.2%
Total Assets	3,925,865	Operating Expense	13,218,388	95.8%	Current Ratio	1.8
Current Liabilities	1,826,438	Operating Margin	575,062	4.2%	Days to Collect	32.9
Long Term Liabilities	0	Other Income	12,917	0.1%	Avg Payment Days	17.7
Total Equity	2,099,427	Other Expense	0	0.0%	Depreciation Rate	30.3%
Total Liab. and Equity	3 925 865	Net Profit or Loss	455,233	2 20/	Doturn on Equity	21.7%
. Star Elast and Equity		-	455,255	3.370	Return on Equity	21 70
235422 EASTWOO	D CONVALESC	ENT CENTER		3.376	Proprietary - Corporation	
235422 EASTWOOD EASTWOOD CONVA DETROIT, MI 48207	D CONVALESC	ENT CENTER	365 Days Settled	3.376		า
235422 EASTWOOD	D CONVALESC	ENT CENTER		3.376	Proprietary - Corporation	n eds 0
235422 EASTWOOD EASTWOOD CONVA DETROIT, MI 48207	D CONVALESC	ENT CENTER TER 12/31/2019		3.376	Proprietary - Corporation CR Beds 72 POS Be	n eds 0
235422 EASTWOOD EASTWOOD CONVA DETROIT, MI 48207 WAYNE	ALESCENT CEN	ENT CENTER TER 12/31/2019		3.376	Proprietary - Corporation CR Beds 72 POS Be Key Performanac	eds 0
235422 EASTWOOD EASTWOOD CONVA DETROIT, MI 48207 WAYNE NATIONAL GOVERN	ALESCENT CEN	ENT CENTER TER 12/31/2019	365 Days Settled	3.376	Proprietary - Corporation CR Beds 72 POS Be Key Performanac Occupancy Rate	eds 0 ce Ind. 85.4%
235422 EASTWOOD EASTWOOD CONVA DETROIT, MI 48207 WAYNE NATIONAL GOVERN Balance S	D CONVALESC ALESCENT CENT NMENT SERVICE	ENT CENTER TER 12/31/2019 ES Income	365 Days Settled Statement	27.9%	Proprietary - Corporation CR Beds 72 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 85.4% 477.3
235422 EASTWOOD EASTWOOD CONVA DETROIT, MI 48207 WAYNE NATIONAL GOVERN Balance S Current Assets	NMENT SERVICE 821,061	ENT CENTER TER 12/31/2019 ES Income Total Charges Contract Allowance	365 Days Settled Statement 9,261,798	27.9%	Proprietary - Corporation CR Beds 72 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 85.4% 477.3 17.74
235422 EASTWOOD EASTWOOD CONVA DETROIT, MI 48207 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets	NMENT SERVICE 821,061 908,550	ENT CENTER TER 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 9,261,798 2,586,168	27.9%	Proprietary - Corporation CR Beds 72 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 85.4% 477.3 17.74 89.6%
235422 EASTWOOD EASTWOOD CONVA DETROIT, MI 48207 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	NMENT SERVICE 821,061 908,550 21,362	ENT CENTER TER 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 9,261,798 2,586,168 6,675,630	27.9% 72.1%	Proprietary - Corporation CR Beds 72 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 85.4% 477.3 17.74 89.6% 10.4% 1.4
235422 EASTWOOD EASTWOOD CONVA DETROIT, MI 48207 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	D CONVALESC ALESCENT CENT NMENT SERVICE 821,061 908,550 21,362 1,750,973	ENT CENTER TER 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 9,261,798 2,586,168 6,675,630 6,183,365	27.9% 72.1% 92.6% 7.4%	Proprietary - Corporation CR Beds 72 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 85.4% 477.3 17.74 89.6% 10.4% 1.4
235422 EASTWOOD EASTWOOD CONVA DETROIT, MI 48207 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	D CONVALESC ALESCENT CENT NMENT SERVICE 821,061 908,550 21,362 1,750,973 580,435	ENT CENTER TER 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 9,261,798 2,586,168 6,675,630 6,183,365 492,265	27.9% 72.1% 92.6% 7.4% 0.0%	Proprietary - Corporation CR Beds 72 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 See Ind. 85.4% 477.3 17.74 89.6% 10.4% 1.4 72.3

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235554 EASTWOO	D NURSING CE	NTER			Proprietary - Corporatio	n
EASTWOOD NURSIN	NG CENTER	12/31/2019	365 Days Settled	I		
NEGAUNEE, MI 4986	66				CR Beds 100 POS B	eds 0
MARQUETTE					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICI	≣S			Occupancy Rate	93.1%
Balance S	heet	Income	Statement		Length of Stay	259.4
Current Assets	4,211,117	Total Charges	13,746,246		Average Wages	16.94
Fixed Assets	1,735,470	Contract Allowance	3,057,745	22.2%	Skilled Nursing	88.2%
Other Assets	38,027	Operating Revenue	10,688,501	77.8%	Ancillary Service	11.8%
Total Assets	5,984,614	Operating Expense	10,199,979	95.4%	Current Ratio	4.3
Current Liabilities	989,886	Operating Margin	488,522	4.6%	Days to Collect	39.8
Long Term Liabilities	2,723,780	Other Income	265,066	2.5%	Avg Payment Days	33.1
Total Equity	2,270,948	Other Expense	0	0.0%	Depreciation Rate	8.6%
Total Liab. and Equity	5,984,614	Net Profit or Loss	753,487	7.0%	Return on Equity	33.2%
235027 EATON CO	UNTY MEDICAI	L CARE FACI			Government - County	
EATON COUNTY ME	EDICAL CARE F	ACI 9/30/2019 :	365 Days Settled			
CHARLOTTE, MI 488	313				CR Beds 142 POS B	eds 0
EATON					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICI	≣S			Occupancy Rate	94.9%
Balance S	heet	Income	Statement		Length of Stay	78.4
Current Assets	3,752,545	Total Charges	20,826,890		Average Wages	21.04
Fixed Assets	13,549,309	Contract Allowance	2,800,756	13.4%	Skilled Nursing	76.7%
Other Assets	1,068,153	Operating Revenue	18,026,134	86.6%	Ancillary Service	23.3%
Total Assets	18,370,007	Operating Expense	19,249,623	106.8%	Current Ratio	0.6
Current Liabilities	5,911,208	Operating Margin	-1,223,489	-6.8%	Days to Collect	34.5
Long Term Liabilities	3,950,000	Other Income	747,971	4.1%	Avg Payment Days	43.1
Total Equity	8,508,799	Other Expense	0	0.0%	Depreciation Rate	3.5%
Total Liab. and Equity	18,370,007	Net Profit or Loss	(671,307)	-3.7%	Return on Equity	-7.9%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235339 EDISON CH	HRISTIAN HEAL	TH CENTER			Nonprofit - Other	
EDISON CHRISTIAN	HEALTH CENT	ER 5/31/2019 3	365 Days Settled			
GRAND RAPIDS, MI	49504				CR Beds 169 POS B	eds 0
KENT					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	86.8%
Balance S	Sheet	Income	Statement		Length of Stay	453.8
Current Assets	15,394,492	Total Charges	15,422,921		Average Wages	26.20
Fixed Assets	3,328,794	Contract Allowance	1,494,239	9.7%	Skilled Nursing	84.9%
Other Assets	-249,964	Operating Revenue	13,928,682	90.3%	Ancillary Service	1.9%
Total Assets	18,473,322	Operating Expense	14,574,781	104.6%	Current Ratio	24.2
Current Liabilities	636,532	Operating Margin	-646,099	-4.6%	Days to Collect	23.9
Long Term Liabilities	-8,674,403	Other Income	985,147	7.1%	Avg Payment Days	14.7
Total Equity	26,511,193	Other Expense	0	0.0%	Depreciation Rate	2.5%
Total Liab. and Equity	18,473,322	Net Profit or Loss	288,048	2.1%	Return on Equity	1.1%
235264 ELY MANO	PR				Proprietary - Corporatio	n
ELY MANOR		12/31/2019	365 Days Settled	d		
ALLEGAN, MI 49010					CR Beds 101 POS B	eds 0
ALLEGAN					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	85.0%
Balance S	Sheet	Income	Statement		Length of Stay	191.0
Current Assets	437,368	Total Charges	10,349,903		Average Wages	20.21
Fixed Assets	109,211	Contract Allowance	4,014,043	38.8%	Skilled Nursing	89.6%
Other Assets	0	Operating Revenue	6,335,860	61.2%	Ancillary Service	10.4%
Total Assets	546,579	Operating Expense	7,688,521	121.3%	Current Ratio	0.6
Current Liabilities	729,622	Operating Margin	-1,352,661	-21.3%	Days to Collect	24.7
Long Term Liabilities	1,478,239	Other Income	912,804	14.4%	Avg Payment Days	32.8
Total Equity	-1,661,282	Other Expense	0	0.0%	Depreciation Rate	492.2%
Total Liab. and Equity	546,579	Net Profit or Loss	(497,009)	-7.8%	Return on Equity	29.9%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235238 EVANGELI	CAL HOME - SA	ALINE			Nonprofit - Church	
EVANGELICAL HOM	E - SALINE	4/30/2019 3	865 Days Settled			
SALINE, MI 48176					CR Beds 215 POS B	eds 0
WASHTENAW					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICI	≣S			Occupancy Rate	90.7%
Balance S	heet	Income	Statement		Length of Stay	69.3
Current Assets	-9,494,636	Total Charges	34,683,127		Average Wages	20.55
Fixed Assets	9,655,065	Contract Allowance	10,181,332	29.4%	Skilled Nursing	80.7%
Other Assets	0	Operating Revenue	24,501,795	70.6%	Ancillary Service	19.3%
Total Assets	160,429	Operating Expense	28,091,053	114.6%	Current Ratio	(3.8)
Current Liabilities	2,486,238	Operating Margin	-3,589,258	-14.6%	Days to Collect	(155.2)
Long Term Liabilities	0	Other Income	844,120	3.4%	Avg Payment Days	23.7
Total Equity	-2,325,809	Other Expense	0	0.0%	Depreciation Rate	5.7%
Total Liab. and Equity	160,429	Net Profit or Loss	(4,863,192)	-19.8%	Return on Equity	209.1%
235582 EVERGREI	EN HEALTH AN	D REHABILITATION	CENTER		Proprietary - Corporation	n
EVERGREEN HEALT REHABILITATION CI		12/31/2019	365 Days Settled			
SOUTHFIELD, MI 48	076				CR Beds 195 POS E	eds 0
OAKLAND					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVIC	ES			Occupancy Rate	75.3%
Balance S	heet	Income	Statement		Length of Stay	32.4
Current Assets	0.010.1=0	Tatal Observes				
Ourient Assets	3,213,150	Total Charges	23,189,752		Average Wages	25.16
Fixed Assets	3,213,150 196,015	Contract Allowance	23,189,752	3.3%	Average Wages Skilled Nursing	25.16 52.2%
		G				
Fixed Assets	196,015	Contract Allowance	759,097	96.7%	Skilled Nursing	52.2%
Fixed Assets Other Assets	196,015 7,369,113	Contract Allowance Operating Revenue	759,097 22,430,655	96.7% 97.6%	Skilled Nursing Ancillary Service	52.2% 43.0%
Fixed Assets Other Assets Total Assets	196,015 7,369,113 10,778,278	Contract Allowance Operating Revenue Operating Expense	759,097 22,430,655 21,883,453	96.7% 97.6% 2.4%	Skilled Nursing Ancillary Service Current Ratio	52.2% 43.0% 0.3
Fixed Assets Other Assets Total Assets Current Liabilities	196,015 7,369,113 10,778,278 10,290,573	Contract Allowance Operating Revenue Operating Expense Operating Margin	759,097 22,430,655 21,883,453 547,202	96.7% 97.6% 2.4% 4.0%	Skilled Nursing Ancillary Service Current Ratio Days to Collect	52.2% 43.0% 0.3 46.6

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235054 EVERGREE	EN MANOR SEN	IIOR CARE CE			Proprietary - Corporation	า
EVERGREEN MANO	R SENIOR CAR	E CE 12/31/2019	365 Days Settled			
BATTLE CREEK, MI	49015				CR Beds 91 POS Be	eds 0
CALHOUN					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	88.6%
Balance S	heet	Income	Statement		Length of Stay	185.2
Current Assets	2,637,604	Total Charges	10,754,633		Average Wages	19.64
Fixed Assets	402,802	Contract Allowance	1,826,980	17.0%	Skilled Nursing	85.0%
Other Assets	0	Operating Revenue	8,927,653	83.0%	Ancillary Service	15.0%
Total Assets	3,040,406	Operating Expense	8,694,510	97.4%	Current Ratio	2.8
Current Liabilities	943,389	Operating Margin	233,143	2.6%	Days to Collect	31.2
Long Term Liabilities	0	Other Income	22,893	0.3%	Avg Payment Days	20.0
Total Equity	2,097,017	Other Expense	0	0.0%	Depreciation Rate	25.6%
Total Liab. and Equity	3,040,406	Net Profit or Loss	70,475	0.8%	Return on Equity	3.4%
235445 FAIRLANE	SENIOR CARE	AND REHAB CENTE	R		Proprietary - Corporation	า
FAIRLANE SENIOR OF CENTER			R 365 Days Settled		Proprietary - Corporation	1
FAIRLANE SENIOR					Proprietary - Corporation CR Beds 205 POS Be	
FAIRLANE SENIOR (CENTER						eds 0
FAIRLANE SENIOR (CENTER DETROIT, MI 48228	CARE AND REH	IAB 12/31/2019			CR Beds 205 POS Be	eds 0
FAIRLANE SENIOR (CENTER DETROIT, MI 48228 WAYNE	CARE AND REH	IAB 12/31/2019			CR Beds 205 POS Be	eds 0 ce Ind.
FAIRLANE SENIOR OF CENTER DETROIT, MI 48228 WAYNE WISCONSIN PHYSIC	CARE AND REH	IAB 12/31/2019	365 Days Settled		CR Beds 205 POS Be Key Performanac Occupancy Rate	eds 0 ce Ind. 93.8%
FAIRLANE SENIOR OF CENTER DETROIT, MI 48228 WAYNE WISCONSIN PHYSIC Balance S	CARE AND REH	IAB 12/31/2019	365 Days Settled Statement		CR Beds 205 POS Be Key Performanac Occupancy Rate Length of Stay	eds 0 ce Ind. 93.8% 106.3
FAIRLANE SENIOR OF CENTER DETROIT, MI 48228 WAYNE WISCONSIN PHYSIO Balance S Current Assets	CARE AND REH CIANS SERVICE Sheet 1,337,333	IAB 12/31/2019 Income Total Charges	365 Days Settled Statement 26,681,865	22.1%	CR Beds 205 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 93.8% 106.3 19.98
FAIRLANE SENIOR OF CENTER DETROIT, MI 48228 WAYNE WISCONSIN PHYSIO Balance S Current Assets Fixed Assets	CIANS SERVICE Sheet 1,337,333 1,024,332	IAB 12/31/2019 Income Total Charges Contract Allowance	365 Days Settled Statement 26,681,865 5,905,116	22.1% 77.9%	CR Beds 205 POS Book Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 93.8% 106.3 19.98 80.9%
FAIRLANE SENIOR OF CENTER DETROIT, MI 48228 WAYNE WISCONSIN PHYSIO Balance S Current Assets Fixed Assets Other Assets	CIANS SERVICE Sheet 1,337,333 1,024,332 0	IAB 12/31/2019 Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 26,681,865 5,905,116 20,776,749	22.1% 77.9% 94.8%	CR Beds 205 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 93.8% 106.3 19.98 80.9% 19.1%
FAIRLANE SENIOR OF CENTER DETROIT, MI 48228 WAYNE WISCONSIN PHYSIO Balance S Current Assets Fixed Assets Other Assets Total Assets	CIANS SERVICE Sheet 1,337,333 1,024,332 0 2,361,665	IAB 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 26,681,865 5,905,116 20,776,749 19,695,171	22.1% 77.9% 94.8% 5.2%	CR Beds 205 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 93.8% 106.3 19.98 80.9% 19.1% 0.5
FAIRLANE SENIOR OF CENTER DETROIT, MI 48228 WAYNE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	CIANS SERVICE 1,337,333 1,024,332 0 2,361,665 2,955,734	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 26,681,865 5,905,116 20,776,749 19,695,171 1,081,578	22.1% 77.9% 94.8% 5.2% -0.1%	CR Beds 205 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 93.8% 106.3 19.98 80.9% 19.1% 0.5

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235013 FAIRVIEW	NURSING AND	REHABILITATION CO	OMMUNITY		Proprietary - Corporation	1
FAIRVIEW NURSING		12/31/2019	365 Days Settled			
CENTREVILLE, MI 49	9032				CR Beds 73 POS Be	eds 0
SAINT JOSEPH					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	75.2%
Balance S	heet	Income	Statement		Length of Stay	142.0
Current Assets	2,875,152	Total Charges	7,118,814		Average Wages	19.82
Fixed Assets	458,675	Contract Allowance	2,497,742	35.1%	Skilled Nursing	85.6%
Other Assets	47,646	Operating Revenue	4,621,072	64.9%	Ancillary Service	13.6%
Total Assets	3,381,473	Operating Expense	4,827,234	104.5%	Current Ratio	2.7
Current Liabilities	1,080,953	Operating Margin	-206,162	-4.5%	Days to Collect	217.2
Long Term Liabilities	0	Other Income	39,473	0.9%	Avg Payment Days	22.9
Total Equity	2,300,520	Other Expense	0	0.0%	Depreciation Rate	49.6%
Total Liab and Fauity	3.381.473	Net Profit or Loss	(007.500)	1 E0/	Deturn on Fauity	-9.0%
Total Liab. and Equity		NECETORICOLESS	(207,588)	-4.5%	Return on Equity	-9.076
235359 FAITH HAV			(207,588)	-4.3%	Proprietary - Corporation	
	'EN SENIOR CA	RE CENTRE	365 Days Settled			
235359 FAITH HAV	'EN SENIOR CA	RE CENTRE	<u></u>			1
235359 FAITH HAV	'EN SENIOR CA	RE CENTRE	<u></u>		Proprietary - Corporation	n eds 0
235359 FAITH HAVEN SENION JACKSON, MI 49201	YEN SENIOR CA	RE CENTRE RE 12/31/2019	<u></u>		Proprietary - Corporation CR Beds 83 POS Be	n eds 0
235359 FAITH HAVEN SENION JACKSON, MI 49201 JACKSON	ZEN SENIOR CA	RE CENTRE RE 12/31/2019	<u></u>		Proprietary - Corporation CR Beds 83 POS Book Key Performanace	eds 0
235359 FAITH HAVEN SENION JACKSON WISCONSIN PHYSIC	ZEN SENIOR CA	RE CENTRE RE 12/31/2019	365 Days Settled		Proprietary - Corporation CR Beds 83 POS Book Key Performanacy Occupancy Rate	eds 0 ee Ind. 80.7%
235359 FAITH HAVEN SENION JACKSON WISCONSIN PHYSIC Balance S	ZEN SENIOR CA	RE CENTRE RE 12/31/2019 Income	365 Days Settled		Proprietary - Corporation CR Beds 83 POS Be Key Performanac Occupancy Rate Length of Stay	eds 0 ee Ind. 80.7% 96.2
235359 FAITH HAVEN SENION JACKSON, MI 49201 JACKSON WISCONSIN PHYSICONSIN PHYS	ZEN SENIOR CA DR CARE CENT CIANS SERVICE Sheet -1,732,761	RE CENTRE RE 12/31/2019 Income Total Charges	365 Days Settled Statement 10,610,630	23.5%	Proprietary - Corporation CR Beds 83 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages	eds 0 ee Ind. 80.7% 96.2 19.74
235359 FAITH HAVEN SENION JACKSON, MI 49201 JACKSON WISCONSIN PHYSION Balance Statement Assets Fixed Assets	CIANS SERVICE 1,732,761 395,047	RE CENTRE RE 12/31/2019 Income Total Charges Contract Allowance	365 Days Settled Statement 10,610,630 2,494,898	23.5% 76.5%	Proprietary - Corporation CR Beds 83 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ee Ind. 80.7% 96.2 19.74 76.2%
235359 FAITH HAVEN SENION FAITH HAVEN FAITH F	CIANS SERVICE 1,732,761 395,047	RE CENTRE RE 12/31/2019 Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 10,610,630 2,494,898 8,115,732	23.5% 76.5% 101.1%	Proprietary - Corporation CR Beds 83 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ee Ind. 80.7% 96.2 19.74 76.2% 23.8%
235359 FAITH HAVEN SENION FAITH HAVEN FAITH FAI	ZIANS SERVICE CIANS SERVICE -1,732,761 395,047 0 -1,337,714	RE CENTRE RE 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 10,610,630 2,494,898 8,115,732 8,204,596	23.5% 76.5% 101.1% -1.1%	Proprietary - Corporation CR Beds 83 POS Be Key Performanace Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 se Ind. 80.7% 96.2 19.74 76.2% 23.8% (2.9)
235359 FAITH HAVEN SENION FAITH HAVEN FAITH HAVEN SENION FAITH HAVEN FAITH HAVEN FAITH HAVEN SENION FAITH HAVEN FAITH FAI	ZIANS SERVICE CIANS SERVICE -1,732,761 395,047 0 -1,337,714 607,633	RE CENTRE RE 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 10,610,630 2,494,898 8,115,732 8,204,596 -88,864	23.5% 76.5% 101.1% -1.1% 0.1%	Proprietary - Corporation CR Beds 83 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 se Ind. 80.7% 96.2 19.74 76.2% 23.8% (2.9) 45.4

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235298 FATHER M	URRAY, A VILL	A CENTER			Proprietary - Other	
FATHER MURRAY, A	A VILLA CENTER	R 12/31/2019	365 Days Settled	i		
CENTER LINE, MI 48	3015				CR Beds 231 POS B	eds 0
MACOMB					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	≣S			Occupancy Rate	88.8%
Balance S	Sheet	Income	Statement		Length of Stay	122.4
Current Assets	2,469,347	Total Charges	26,301,673		Average Wages	20.80
Fixed Assets	337,689	Contract Allowance	7,698,092	29.3%	Skilled Nursing	79.8%
Other Assets	0	Operating Revenue	18,603,581	70.7%	Ancillary Service	20.2%
Total Assets	2,807,036	Operating Expense	18,783,558	101.0%	Current Ratio	1.5
Current Liabilities	1,683,475	Operating Margin	-179,977	-1.0%	Days to Collect	43.2
Long Term Liabilities	1,065,200	Other Income	-21,484	-0.1%	Avg Payment Days	32.7
Total Equity	58,361	Other Expense	0	0.0%	Depreciation Rate	416.6%
Total Liab. and Equity	2,807,036	Net Profit or Loss	(573,668)	-3.1%	Return on Equity	-983.0%
235482 FENTON H	EALTHCARE				Proprietary - Other	
FENTON HEALTHCA	\RE	12/31/2019	365 Days Settled	ł		
FENTON, MI 48430					CR Beds 121 POS B	eds 0
GENESEE					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES .			Occupancy Rate	55.9%
Balance S	Sheet	Income	Statement		Length of Stay	474.7
Current Assets	492,532	Total Charges	10,057,202		Average Wages	18.46
Fixed Assets	548,472	Contract Allowance	3,775,153	37.5%	Skilled Nursing	87.0%
Other Assets	7,150	Operating Revenue	6,282,049	62.5%	Ancillary Service	13.0%
Total Assets	1,048,154	Operating Expense	6,890,515	109.7%	Current Ratio	1.6
Current Liabilities	301,455	Operating Margin	-608,466	-9.7%	Days to Collect	60.2
Long Term Liabilities	697,832	Other Income	1,802	0.0%	Avg Payment Days	6.1
Total Equity	48,867	Other Expense	0	0.0%	Depreciation Rate	71.7%
Total Liab. and Equity	1,048,154	Net Profit or Loss	(606,664)	-9.7%	Return on Equity	- 1,241.5%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235606 FISHER SE	NIOR CARE AN	ID REHAB			Proprietary - Corporation	1
FISHER SENIOR CA	RE AND REHAE	3 12/31/2019	365 Days Settled	I		
MAYVILLE, MI 48744					CR Beds 53 POS Be	eds 0
TUSCOLA					Key Performanac	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	84.3%
Balance S	heet	Income	Statement		Length of Stay	60.4
Current Assets	2,064,701	Total Charges	8,028,753		Average Wages	19.04
Fixed Assets	495,353	Contract Allowance	2,132,625	26.6%	Skilled Nursing	68.1%
Other Assets	1,000	Operating Revenue	5,896,128	73.4%	Ancillary Service	31.9%
Total Assets	2,561,054	Operating Expense	5,770,345	97.9%	Current Ratio	5.0
Current Liabilities	413,014	Operating Margin	125,783	2.1%	Days to Collect	46.3
Long Term Liabilities	0	Other Income	-19	0.0%	Avg Payment Days	25.5
Total Equity	2,148,040	Other Expense	0	0.0%	Depreciation Rate	29.6%
Total Liab. and Equity	2,561,054	Net Profit or Loss	7,868	0.1%	Return on Equity	0.4%
235587 FOUNTAIN	BLEU HEALTH	AND REHABILITATI	ON CENTER		Proprietary - Corporation	1
FOUNTAIN BLEU HE REHABILITATION CI		9/30/2019	365 Days Settled			
LIVONIA, MI 48150					CR Beds 88 POS Be	eds 0
WAYNE					Key Performanad	e Ind.
NGS (WI)					Occupancy Rate	89.5%
Balance S	heet	Income	Statement		Length of Stay	94.8
Current Assets	996,496	Total Charges	16,112,446		Average Wages	18.99
= : - 1	100 151	Contract Allowance	7,373,491	45.8%	Skilled Nursing	
Fixed Assets	198,154	Contract Allowance		10.070	Skilled Natisting	90.2%
Other Assets	198,154	Operating Revenue	8,738,955		Ancillary Service	90.2%
				54.2%	_	
Other Assets	0	Operating Revenue	8,738,955	54.2% 102.4%	Ancillary Service	9.8%
Other Assets Total Assets	1,194,650	Operating Revenue Operating Expense	8,738,955 8,950,449	54.2% 102.4% -2.4%	Ancillary Service Current Ratio	9.8% 1.4
Other Assets Total Assets Current Liabilities	0 1,194,650 688,285	Operating Revenue Operating Expense Operating Margin	8,738,955 8,950,449 -211,494	54.2% 102.4% -2.4% 0.0%	Ancillary Service Current Ratio Days to Collect	9.8% 1.4 23.9

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235225 FOUNTAIN	VIEW OF MON	ROE			Proprietary - Corporation	n
FOUNTAIN VIEW OF	MONROE	12/31/2019	365 Days Settled			
MONROE, MI 48162					CR Beds 119 POS B	eds 0
MONROE					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	91.0%
Balance S	Sheet	Income	Statement		Length of Stay	175.7
Current Assets	541,703	Total Charges	23,045,761		Average Wages	19.16
Fixed Assets	676,608	Contract Allowance	8,775,806	38.1%	Skilled Nursing	63.8%
Other Assets	27,584	Operating Revenue	14,269,955	61.9%	Ancillary Service	36.2%
Total Assets	1,245,895	Operating Expense	14,238,329	99.8%	Current Ratio	0.6
Current Liabilities	860,899	Operating Margin	31,626	0.2%	Days to Collect	50.2
Long Term Liabilities	-4,430,257	Other Income	1,025	0.0%	Avg Payment Days	3.6
Total Equity	4,815,253	Other Expense	0	0.0%	Depreciation Rate	143.8%
		-				
Total Liab. and Equity	1,245,895	Net Profit or Loss	32,651	0.2%	Return on Equity	0.7%
235467 FOUR CHA	APLAINS NRSG	CARE CTR			Return on Equity Proprietary - Corporation	
235467 FOUR CHAPLAINS N	APLAINS NRSG	CARE CTR	32,651 365 Days Settled		Proprietary - Corporation	า
235467 FOUR CHAPLAINS N WESTLAND, MI 4818	APLAINS NRSG	CARE CTR				า
235467 FOUR CHAPLAINS N WESTLAND, MI 4818 WAYNE	NRSG CARE CT				Proprietary - Corporation CR Beds 103 POS B Key Performana	eds 0
235467 FOUR CHAPLAINS N WESTLAND, MI 4818 WAYNE NATIONAL GOVERN	NRSG CARE CT		365 Days Settled		Proprietary - Corporation CR Beds 103 POS B Key Performanae Occupancy Rate	eds 0
235467 FOUR CHAPLAINS N WESTLAND, MI 4818 WAYNE	NRSG CARE CT				Proprietary - Corporation CR Beds 103 POS B Key Performana	eds 0 ce Ind. 90.9%
235467 FOUR CHAPLAINS N WESTLAND, MI 4818 WAYNE NATIONAL GOVERN	NRSG CARE CT		365 Days Settled		Proprietary - Corporation CR Beds 103 POS B Key Performanae Occupancy Rate	eds 0 ce Ind. 90.9% 78.7
235467 FOUR CHAPLAINS N WESTLAND, MI 4818 WAYNE NATIONAL GOVERN Balance S	NRSG CARE CT		365 Days Settled Statement		Proprietary - Corporation CR Beds 103 POS B Key Performanae Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 90.9% 78.7 20.36
235467 FOUR CHAPLAINS N WESTLAND, MI 4818 WAYNE NATIONAL GOVERN Balance S Current Assets	NRSG CARE CT 35 NMENT SERVICE Sheet 3,763,918	CARE CTR R 12/31/2019 ES Income Total Charges	365 Days Settled Statement 14,127,367	23.0%	Proprietary - Corporation CR Beds 103 POS B Key Performanae Occupancy Rate Length of Stay Average Wages	n eds 0
235467 FOUR CHAPLAINS N WESTLAND, MI 4818 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets	NRSG CARE CT SS NMENT SERVICE Sheet 3,763,918 479,145	CARE CTR R 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 14,127,367 3,243,180	23.0% 77.0%	Proprietary - Corporation CR Beds 103 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 90.9% 78.7 20.36 77.8%
235467 FOUR CHAPLAINS N WESTLAND, MI 4818 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	NRSG CARE CTO B5 NMENT SERVICE Sheet 3,763,918 479,145	CARE CTR R 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 14,127,367 3,243,180 10,884,187	23.0% 77.0% 91.2%	Proprietary - Corporation CR Beds 103 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 90.9% 78.7 20.36 77.8% 22.2%
235467 FOUR CHAPLAINS NOT CHAP	APLAINS NRSG NRSG CARE CTI B5 NMENT SERVICE Sheet 3,763,918 479,145 0 4,243,063	CARE CTR R 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 14,127,367 3,243,180 10,884,187 9,923,595	23.0% 77.0% 91.2% 8.8%	Proprietary - Corporation CR Beds 103 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 90.9% 78.7 20.36 77.8% 22.2% 3.6
235467 FOUR CHAPLAINS N FOUR CHAPLAINS N WESTLAND, MI 4818 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	APLAINS NRSG NRSG CARE CTI 35 NMENT SERVICE 3,763,918 479,145 0 4,243,063 1,047,464	CARE CTR R 12/31/2019 S ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 14,127,367 3,243,180 10,884,187 9,923,595 960,592	23.0% 77.0% 91.2% 8.8% 0.0%	Proprietary - Corporation CR Beds 103 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	neds 0 ce Ind. 90.9% 78.7 20.36 77.8% 22.2% 3.6 40.3

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235578 FOUR SEA	SONS NURSING	S CENTER OF WEST	LAND		Proprietary - Corporation	n
FOUR SEASONS NU WESTLAND	IRSING CENTER	R OF 12/31/2019	365 Days Settled	i		
WESTLAND, MI 4818	35				CR Beds 180 POS B	eds 0
WAYNE					Key Performana	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	89.6%
Balance S	heet	Income	Statement		Length of Stay	137.9
Current Assets	5,096,403	Total Charges	32,640,596		Average Wages	19.14
Fixed Assets	332,193	Contract Allowance	15,645,533	47.9%	Skilled Nursing	91.4%
Other Assets	0	Operating Revenue	16,995,063	52.1%	Ancillary Service	8.6%
Total Assets	5,428,596	Operating Expense	16,506,210	97.1%	Current Ratio	3.8
Current Liabilities	1,339,675	Operating Margin	488,853	2.9%	Days to Collect	29.9
Long Term Liabilities	0	Other Income	82,173	0.5%	Avg Payment Days	29.6
Total Equity	4,088,921	Other Expense	0	0.0%	Depreciation Rate	65.7%
Total Liab. and Equity	5,428,596	Net Profit or Loss	571,026	3.4%	Return on Equity	14.0%
235634 FOX RUN V	/ILLAGE				Nonprofit - Other	
FOX RUN VILLAGE		12/31/2019	365 Days Settled	i		
NOVI, MI 48377					CR Beds 44 POS B	eds 0
OAKLAND					Key Performana	e Ind.
HIGHMARK MEDICA	RE SERVICES				Occupancy Rate	114.2%
Balance S	heet	Income	Statement		Length of Stay	46.5
Current Assets	23,740,782	Total Charges	8,630,885		Average Wages	27.02
Current Assets Fixed Assets	23,740,782 140,357,466	Total Charges Contract Allowance	8,630,885 707,660	8.2%	Average Wages Skilled Nursing	27.02 72.4%
		_				
Fixed Assets	140,357,466	Contract Allowance	707,660	91.8%	Skilled Nursing	72.4%
Fixed Assets Other Assets	140,357,466 253,051,689	Contract Allowance Operating Revenue	707,660	91.8% 996.0%	Skilled Nursing Ancillary Service	72.4% 13.6%
Fixed Assets Other Assets Total Assets	140,357,466 253,051,689 417,149,937	Contract Allowance Operating Revenue Operating Expense	707,660 7,923,225 78,914,371	91.8% 996.0% -896.0%	Skilled Nursing Ancillary Service Current Ratio	72.4% 13.6% 0.1
Fixed Assets Other Assets Total Assets Current Liabilities	140,357,466 253,051,689 417,149,937 285,430,100	Contract Allowance Operating Revenue Operating Expense Operating Margin	707,660 7,923,225 78,914,371 -70,991,146	91.8% 996.0% -896.0% 790.6%	Skilled Nursing Ancillary Service Current Ratio Days to Collect	72.4% 13.6% 0.1 57.2

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235612 FREEMAN	NURSING & RE	HAB COMMUNITY			Proprietary - Corporatio	n
FREEMAN NURSING	& REHAB	12/31/2019	365 Days Settled	I		
KINGSFORD, MI 498	02				CR Beds 45 POS B	eds 0
DICKINSON					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVIC	ES			Occupancy Rate	89.3%
Balance S	heet	Income	Statement		Length of Stay	172.6
Current Assets	3,843,789	Total Charges	5,542,407		Average Wages	19.49
Fixed Assets	296,600	Contract Allowance	1,616,831	29.2%	Skilled Nursing	79.9%
Other Assets	57,360	Operating Revenue	3,925,576	70.8%	Ancillary Service	20.1%
Total Assets	4,197,749	Operating Expense	3,769,572	96.0%	Current Ratio	4.5
Current Liabilities	845,753	Operating Margin	156,004	4.0%	Days to Collect	336.1
Long Term Liabilities	0	Other Income	10,382	0.3%	Avg Payment Days	20.4
Total Equity	3,351,996	Other Expense	0	0.0%	Depreciation Rate	101.4%
Total Liab. and Equity	4,197,749	Net Profit or Loss	167,885	4.3%	Return on Equity	5.0%
235248 FRIENDSH	IP VILLAGE				Proprietary - Other	
FRIENDSHIP VILLAC	GE .	9/30/2019 3	365 Days Settled			
KALAMAZOO, MI 490	006				CR Beds 57 POS B	eds 0
KALAMAZOO					Key Performana	ce Ind.
САНАВА					Occupancy Rate	86.0%
Balance S						
	heet	Income	Statement		Length of Stay	57.0
Current Assets		Income Total Charges	Statement 19,707,108		Length of Stay Average Wages	57.0 19.16
Current Assets Fixed Assets		Total Charges		2.7%	· ,	
	3,818,228 39,912,574	Total Charges	19,707,108		Average Wages	19.16
Fixed Assets	3,818,228 39,912,574	Total Charges Contract Allowance	19,707,108 541,038	97.3%	Average Wages Skilled Nursing	19.16 90.6%
Fixed Assets Other Assets	3,818,228 39,912,574 11,274,342	Total Charges Contract Allowance Operating Revenue	19,707,108 541,038 19,166,070	97.3% 120.1%	Average Wages Skilled Nursing Ancillary Service	19.16 90.6% 9.4%
Fixed Assets Other Assets Total Assets	3,818,228 39,912,574 11,274,342 55,005,144	Total Charges Contract Allowance Operating Revenue Operating Expense	19,707,108 541,038 19,166,070 23,016,246	97.3% 120.1% -20.1%	Average Wages Skilled Nursing Ancillary Service Current Ratio	19.16 90.6% 9.4% 0.2
Fixed Assets Other Assets Total Assets Current Liabilities	3,818,228 39,912,574 11,274,342 55,005,144 24,620,107	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	19,707,108 541,038 19,166,070 23,016,246 -3,850,176	97.3% 120.1% -20.1% 17.2%	Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	19.16 90.6% 9.4% 0.2 10.1

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235345 FROH COM	MMUNITY HOME				Nonprofit - Other	
FROH COMMUNITY	HOME	3/31/2019	365 Days Settled			
STURGIS, MI 49091					CR Beds 192 POS B	eds 0
SAINT JOSEPH					Key Performanad	e Ind.
NATIONAL GOVERN	NMENT SERVICE	≣S			Occupancy Rate	63.8%
Balance S	Sheet	Income	Statement		Length of Stay	242.9
Current Assets	1,870,924	Total Charges	12,081,295		Average Wages	19.65
Fixed Assets	15,132,762	Contract Allowance	1,909,602	15.8%	Skilled Nursing	80.2%
Other Assets	3,592,062	Operating Revenue	10,171,693	84.2%	Ancillary Service	6.7%
Total Assets	20,595,748	Operating Expense	12,110,551	119.1%	Current Ratio	1.5
Current Liabilities	1,234,526	Operating Margin	-1,938,858	-19.1%	Days to Collect	35.9
Long Term Liabilities	12,101,972	Other Income	2,017,447	19.8%	Avg Payment Days	21.3
Total Equity	7,259,250	Other Expense	0	0.0%	Depreciation Rate	2.2%
Total Liab. and Equity	20,595,748	Net Profit or Loss	78,589	0.8%	Return on Equity	1.1%
235713 GENESYS	SHORT-TERM F	REHABILITATION CE	NTER		Nonprofit - Other	
GENESYS SHORT-1 CENTER	TERM REHABILI	TATION 6/30/2019 3	365 Days Settled			
GRAND BLANC, MI	48439				CR Beds 12 POS B	eds 0
GENESEE					Key Performana	e Ind.
WPS MI					Occupancy Rate	56.1%
Balance S	Sheet	Income	Statement		Length of Stay	8.6
Current Assets	0	Total Charges	1,483,908		Average Wages	19.20
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing	45.5%
Other Assets	0	Operating Revenue	1,483,908	100.0%	Ancillary Service	54.5%
Total Assets	0	Operating Expense	1,640,736	110.6%	Current Ratio	0.0
			450,000	-10 6%	Days to Collect	0.0
Current Liabilities	319,351	Operating Margin	-156,828	-10.070	Days to Concet	0.0
Current Liabilities Long Term Liabilities	319,351 0	Operating Margin Other Income	-156,828		Avg Payment Days	
				0.0%	-	0.0

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235335 GLADWIN	NURSING AND	REHABILITATION CO	OMMUNITY		Proprietary - Corporatio	n
GLADWIN NURSING COMMUNITY	AND REHABILI	TATION 12/31/2019	365 Days Settled			
GLADWIN, MI 48624					CR Beds 50 POS B	eds 0
GLADWIN					Key Performana	ce Ind.
NATIONAL GOVERN	NMENT SERVIC	ES			Occupancy Rate	70.1%
Balance S	Sheet	Income	Statement		Length of Stay	85.9
Current Assets	2,393,561	Total Charges	4,929,911		Average Wages	19.76
Fixed Assets	199,034	Contract Allowance	1,384,200	28.1%	Skilled Nursing	75.2%
Other Assets	71,422	Operating Revenue	3,545,711	71.9%	Ancillary Service	24.8%
Total Assets	2,664,017	Operating Expense	4,099,110	115.6%	Current Ratio	2.4
Current Liabilities	1,008,647	Operating Margin	-553,399	-15.6%	Days to Collect	229.8
Long Term Liabilities	0	Other Income	18,939	0.5%	Avg Payment Days	25.7
Total Equity	1,655,370	Other Expense	0	0.0%	Depreciation Rate	152.6%
Total Liab. and Equity	2,664,017	Net Profit or Loss	(563,107)	-15.9%	Return on Equity	-34.0%
					. ,	
		G AND REHABILITAT	ION CENTER		Proprietary - Corporatio	n
GLADWIN PINES NU	JRSING AND		<u> </u>			n
	JRSING AND ENTER		ION CENTER	l		
GLADWIN PINES NU REHABILITATION CI	JRSING AND ENTER		ION CENTER	1	Proprietary - Corporatio	eds 0
GLADWIN PINES NU REHABILITATION CI GLADWIN, MI 48624	JRSING AND ENTER		ION CENTER	l	Proprietary - Corporatio CR Beds 84 POS B	eds 0
GLADWIN PINES NU REHABILITATION CI GLADWIN, MI 48624 GLADWIN	JRSING AND ENTER	12/31/2019	ION CENTER		Proprietary - Corporatio CR Beds 84 POS B Key Performanae	eds 0 ce Ind.
GLADWIN PINES NU REHABILITATION CI GLADWIN, MI 48624 GLADWIN WPS MI	JRSING AND ENTER	12/31/2019	ION CENTER 365 Days Settled		Proprietary - Corporatio CR Beds 84 POS B Key Performanae Occupancy Rate	eds 0 ce Ind. 86.2% 86.2
GLADWIN PINES NU REHABILITATION CI GLADWIN, MI 48624 GLADWIN WPS MI Balance S	JRSING AND ENTER	12/31/2019 Income Total Charges	ION CENTER 365 Days Settled	24.8%	Proprietary - Corporation CR Beds 84 POS B Key Performanae Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 86.2%
GLADWIN PINES NUREHABILITATION CI GLADWIN, MI 48624 GLADWIN WPS MI Balance S	JRSING AND ENTER Sheet 1,322,358	12/31/2019 Income Total Charges	ION CENTER 365 Days Settled Statement 10,635,386	24.8%	Proprietary - Corporation CR Beds 84 POS B Key Performanae Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 86.2% 86.7
GLADWIN PINES NUREHABILITATION CI GLADWIN, MI 48624 GLADWIN WPS MI Balance S Current Assets Fixed Assets	JRSING AND ENTER Sheet 1,322,358 117,514	Income Total Charges Contract Allowance Operating Revenue	ION CENTER 365 Days Settled Statement 10,635,386 2,632,831	24.8% 75.2%	Proprietary - Corporation CR Beds 84 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 86.2% 86.4 17.05
GLADWIN PINES NUREHABILITATION CIGLADWIN, MI 48624 GLADWIN WPS MI Balance S Current Assets Fixed Assets Other Assets	JRSING AND ENTER Sheet 1,322,358 117,514	Income Total Charges Contract Allowance Operating Revenue	Statement 10,635,386 2,632,831 8,002,555	24.8% 75.2%	Proprietary - Corporation CR Beds 84 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 86.2% 86.4 17.05 79.2% 20.8%
GLADWIN PINES NUREHABILITATION CI GLADWIN, MI 48624 GLADWIN WPS MI Balance S Current Assets Fixed Assets Other Assets Total Assets	JRSING AND ENTER 5heet 1,322,358 117,514 0 1,439,872	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 10,635,386 2,632,831 8,002,555 8,718,239	24.8% 75.2% 108.9% -8.9%	Proprietary - Corporation CR Beds 84 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 86.2% 86.4 17.05 79.2% 20.8%
GLADWIN PINES NUREHABILITATION CIGLADWIN, MI 48624 GLADWIN WPS MI Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	JRSING AND ENTER 5heet 1,322,358 117,514 0 1,439,872 921,856	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 10,635,386 2,632,831 8,002,555 8,718,239 -715,684	24.8% 75.2% 108.9% -8.9% 12.4%	Proprietary - Corporation CR Beds 84 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 86.2% 86.2 79.2% 20.8% 1.4

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235026 GOGEBIC	MEDICAL CARE	FACILITY			Government - Federal	
GOGEBIC MEDICAL	CARE FACILITY	12/31/2019	365 Days Settled			
WAKEFIELD, MI 499	68				CR Beds 109 POS Be	eds 0
GOGEBIC					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES .			Occupancy Rate	90.0%
Balance S	Sheet	Income	Statement		Length of Stay	213.1
Current Assets	7,872,129	Total Charges	12,596,315		Average Wages	19.02
Fixed Assets	1,710,013	Contract Allowance	1,060,971	8.4%	Skilled Nursing	89.8%
Other Assets	1,369,772	Operating Revenue	11,535,344	91.6%	Ancillary Service	10.2%
Total Assets	10,951,914	Operating Expense	11,400,761	98.8%	Current Ratio	5.6
Current Liabilities	1,400,725	Operating Margin	134,583	1.2%	Days to Collect	76.3
Long Term Liabilities	3,010,151	Other Income	595,975	5.2%	Avg Payment Days	37.7
Total Equity	6,541,038	Other Expense	0	0.0%	Depreciation Rate	2.8%
Total Liab. and Equity	10,951,914	Net Profit or Loss	549,835	4.8%	Return on Equity	8.4%
235354 GRACE HE	ALTHCARE OF	THREE RIVERS			Proprietary - Corporation	ı
GRACE HEALTHCAI	RE OF THREE R	IVERS 12/31/2019	365 Days Settled			
THREE RIVERS, MI	49093				CR Beds 87 POS Be	eds 0
SAINT JOSEPH					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES .			Occupancy Rate	74.1%
Balance S	Sheet	Income	Statement		Length of Stay	130.0
Current Assets	-1,574,192	Total Charges	8,163,291		Average Wages	20.70
Fixed Assets	509,418	Contract Allowance	2,061,293	25.3%	Skilled Nursing	74.1%
Other Assets	-44,716	Operating Revenue	6,101,998	74.7%	Ancillary Service	25.9%
Total Assets	-1,109,490	Operating Expense	7,086,802	116.1%	Current Ratio	(2.0)
Current Liabilities	776,989	Operating Margin	-984,804	-16.1%	Days to Collect	(95.1)
		Oth on Income	24,319	0.4%	Avg Payment Days	
Long Term Liabilities	24,139	Other Income	21,010			30.7
Total Equity	24,139 -1,910,618	Other Expense	0		Depreciation Rate	30.7 77.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235447 GRACE OF	DOUGLAS				Proprietary - Corporation	n
GRACE OF DOUGLA	4S	12/31/2019	365 Days Settled			
DOUGLAS, MI 49406	3				CR Beds 79 POS E	seds 0
ALLEGAN					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	71.4%
Balance S	Sheet	Income	Statement		Length of Stay	167.3
Current Assets	-1,774,914	Total Charges	6,418,595		Average Wages	22.39
Fixed Assets	123,349	Contract Allowance	1,687,011	26.3%	Skilled Nursing	74.3%
Other Assets	61,855	Operating Revenue	4,731,584	73.7%	Ancillary Service	25.7%
Total Assets	-1,589,710	Operating Expense	5,162,463	109.1%	Current Ratio	(1.7)
Current Liabilities	1,034,689	Operating Margin	-430,879	-9.1%	Days to Collect	(146.5)
Long Term Liabilities	27,639	Other Income	17,273	0.4%	Avg Payment Days	59.2
Total Equity	-2,652,038	Other Expense	0	0.0%	Depreciation Rate	90.5%
Total Liab. and Equity	-1,589,710	Net Profit or Loss	(592,495)	-12.5%	Return on Equity	22.3%
235573 GRACEWA	Y AT COUNTRY	/SIDE			Proprietary - Other	
GRACEWAY AT COL	JNTRYSIDE	1/31/2019	396 Days Settled			
SOUTH HAVEN, MI	49090	12/31/2019	334 Days Settled		CR Beds 101 POS E	seds 0
VAN BUREN					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	69.0%
Balance S	Sheet	Income	Statement		Length of Stay	210.5
Current Assets	848,111	Total Charges	8,719,939		Average Wages	19.96
Fixed Assets	5,000	Contract Allowance	2,874,324	33.0%	Skilled Nursing	74.9%
Other Assets	5,284	Operating Revenue	5,845,615	67.0%	Ancillary Service	24.4%
Total Assets	858,395	Operating Expense	6,261,704	107.1%	Current Ratio	1.0
Current Liabilities	861,369	Operating Margin	-416,089	-7.1%	Days to Collect	44.8
Long Term Liabilities	0	Other Income	170,337	2.9%	Avg Payment Days	62.7
Total Equity	-2,974	Other Expense	0	0.0%	Depreciation Rate	9,530.2%
Total Liab. and Equity	858,395	Net Profit or Loss	(333,694)	-5.7%	Return on Equity	11,220.4 %

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235573 GRACEWA	Y AT COUNTRY	/SIDE			Proprietary - Other	
GRACEWAY AT COL	JNTRYSIDE	1/31/2019	396 Days Settled			
SOUTH HAVEN, MI	19090	12/31/2019	334 Days Settled		CR Beds 93 POS E	Beds 0
VAN BUREN					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	≣S			Occupancy Rate	74.1%
Balance S	heet	Income	Statement		Length of Stay	191.9
Current Assets	1,379,393	Total Charges	8,117,197		Average Wages	19.96
Fixed Assets	24,269	Contract Allowance	2,649,530	32.6%	Skilled Nursing	76.0%
Other Assets	0	Operating Revenue	5,467,667	67.4%	Ancillary Service	17.8%
Total Assets	1,403,662	Operating Expense	5,903,246	108.0%	Current Ratio	0.7
Current Liabilities	1,842,644	Operating Margin	-435,579	-8.0%	Days to Collect	147.2
Long Term Liabilities	0	Other Income	-3,403	-0.1%	Avg Payment Days	208.2
Total Equity	-438,982	Other Expense	0	0.0%	Depreciation Rate	64.9%
Total Liab. and Equity	1,403,662	Net Profit or Loss	(438,982)	-8.0%	Return on Equity	100.0%
235499 GRAND OA	AKS NURSING C	ENTER			Proprietary - Corporation	on
GRAND OAKS NURS	SING CENTER	12/31/2019	365 Days Settled	I		
BALDWIN, MI 49304					CR Beds 79 POS E	Beds 0
LAKE					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	≣S			Occupancy Rate	80.9%
Balance S	heet	Income	Statement		Length of Stay	151.5
Current Assets	1,523,500	Total Charges	6,511,868		Average Wages	19.81
Fixed Assets	1,649,973	Contract Allowance	672,773	10.3%	Skilled Nursing	81.6%
Other Assets	0	Operating Revenue	5,839,095	89.7%	Ancillary Service	18.4%
Total Assets	3,173,473	Operating Expense	6,515,258	111.6%	Current Ratio	2.2
Current Liabilities	708,215	Operating Margin	-676,163	-11.6%	Days to Collect	41.0
Long Term Liabilities	1,686,358	Other Income	971,498	16.6%	Avg Payment Days	29.4
Total Equity	778,900	Other Expense	0	0.0%	Depreciation Rate	9.7%
Total Liab. and Equity	3,173,473	Net Profit or Loss	143,590	2.5%	Return on Equity	18.4%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235088 GRAND TR	AVERSE PAVIL	IONS			Government - County	
GRAND TRAVERSE	PAVILIONS	12/31/2019	365 Days Settled	I		
TRAVERSE CITY, M	I 49684				CR Beds 240 POS B	eds 0
GRAND TRAVERSE					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	≣S			Occupancy Rate	92.1%
Balance S	Sheet	Income	Statement		Length of Stay	148.3
Current Assets	13,163,313	Total Charges	31,273,171		Average Wages	23.38
Fixed Assets	19,434,299	Contract Allowance	4,262,555	13.6%	Skilled Nursing	87.3%
Other Assets	0	Operating Revenue	27,010,616	86.4%	Ancillary Service	12.7%
Total Assets	32,597,612	Operating Expense	31,584,332	116.9%	Current Ratio	2.2
Current Liabilities	5,914,158	Operating Margin	-4,573,716	-16.9%	Days to Collect	42.3
Long Term Liabilities	11,371,352	Other Income	4,249,320	15.7%	Avg Payment Days	26.0
Total Equity	15,312,102	Other Expense	0	0.0%	Depreciation Rate	1.9%
Total Liab. and Equity	32,597,612	Net Profit or Loss	(905,693)	-3.4%	Return on Equity	-5.9%
235062 GRANDVU	E MEDICAL CA	RE FACILITY			Government - County	
GRANDVUE MEDICA	AL CARE FACILI	TY 12/31/2019	365 Days Settled	I		
EAST JORDAN, MI 4	9727				CR Beds 113 POS B	eds 0
CHARLEVOIX					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES .			Occupancy Rate	91.7%
Balance S	Sheet	Income	Statement		Length of Stay	378.1
Current Assets	7,709,652	Total Charges	15,128,086		Average Wages	20.00
Fixed Assets	10,736,781	Contract Allowance	458,310	3.0%	Skilled Nursing	92.2%
Other Assets	6,388,392	Operating Revenue	14,669,776	97.0%	Ancillary Service	7.8%
Total Assets	24,834,825	Operating Expense	16,795,504	114.5%	Current Ratio	1.9
Current Liabilities	4,127,153	Operating Margin	-2,125,728	-14.5%	Days to Collect	21.8
Long Term Liabilities	28,505	Other Income	2,726,936	18.6%	Avg Payment Days	51.5
Total Equity	20,679,167	Other Expense	0	0.0%	Depreciation Rate	3.6%
Total Liab. and Equity	24,834,825	Net Profit or Loss	485,167	3.3%	Return on Equity	2.3%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235432 GRAYLING	NURSING & RE	EHAB COMMUNITY			Proprietary - Other	
GRAYLING NURSING COMMUNITY	G & REHAB	12/31/2019	365 Days Settled			
GRAYLING, MI 4973	8				CR Beds 72 POS E	Beds 0
CRAWFORD					Key Performana	ce Ind.
NATIONAL GOVERN	NMENT SERVICE	ES			Occupancy Rate	80.4%
Balance S	Sheet	Income	Statement		Length of Stay	104.5
Current Assets	9,904,155	Total Charges	7,894,515		Average Wages	19.06
Fixed Assets	216,579	Contract Allowance	2,271,954	28.8%	Skilled Nursing	81.6%
Other Assets	68,000	Operating Revenue	5,622,561	71.2%	Ancillary Service	18.4%
Total Assets	10,188,734	Operating Expense	5,045,931	89.7%	Current Ratio	7.6
Current Liabilities	1,295,515	Operating Margin	576,630	10.3%	Days to Collect	636.1
Long Term Liabilities	0	Other Income	38,254	0.7%	Avg Payment Days	26.5
Total Equity	8,893,219	Other Expense	0	0.0%	Depreciation Rate	149.7%
Total Liab. and Equity	10,188,734	Net Profit or Loss	617,273	11.0%	Return on Equity	6.9%
235442 GREAT LA	KES REHAB CE	NTER			Proprietary - Partnershi	р
GREAT LAKES REH	AB CENTER	12/31/2019	365 Days Settled			
SAGINAW, MI 48604					CR Beds 55 POS E	Beds 0
SAGINAW					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	≣S			Occupancy Rate	83.3%
Balance S	Sheet	Income	Statement		Length of Stay	53.2
Current Assets	1,274,614	Total Charges	6,884,393		Average Wages	18.80
Fixed Assets	0	Contract Allowance	929,217	13.5%	Skilled Nursing	71.8%
Other Assets	0	Operating Revenue	5,955,176	86.5%	Ancillary Service	28.2%
Total Assets	1,274,614	Operating Expense	6,651,073	111.7%	Current Ratio	0.4
Current Liabilities	3,348,671	Operating Margin	-695,897	-11.7%	Days to Collect	61.5
Long Term Liabilities	455,715	Other Income	30,120	0.5%	Avg Payment Days	57.6
Total Equity	-2,529,772	Other Expense	0	0.0%	Depreciation Rate	2,474.1%
Total Liab. and Equity	1,274,614	Net Profit or Loss	(665,777)	-11.2%	Return on Equity	26.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

	LD REHAB AND	NURSING CENTER			Proprietary - Partnership	1
GREENFIELD REHA CENTER	B AND NURSIN	G 12/31/2019	365 Days Settled			
ROYAL OAK, MI 480	73				CR Beds 126 POS Be	eds 0
OAKLAND					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICI	≣S			Occupancy Rate	74.6%
Balance S	Sheet	Income	Statement		Length of Stay	126.5
Current Assets	2,151,906	Total Charges	9,193,456		Average Wages	20.63
Fixed Assets	3,308,340	Contract Allowance	47,397	0.5%	Skilled Nursing	86.2%
Other Assets	42,124	Operating Revenue	9,146,059	99.5%	Ancillary Service	13.8%
Total Assets	5,502,370	Operating Expense	9,276,609	101.4%	Current Ratio	1.5
Current Liabilities	1,449,881	Operating Margin	-130,550	-1.4%	Days to Collect	77.6
Long Term Liabilities	3,836,990	Other Income	161,656	1.8%	Avg Payment Days	38.8
Total Equity	215,499	Other Expense	0	0.0%	Depreciation Rate	10.5%
Total Liab. and Equity	5,502,370	Net Profit or Loss	31,106	0.3%	Return on Equity	14.4%
235551 GREENTRI	EE OF HUBBEL	L REHAB AND HEAL	ГН		Proprietary - Corporation	1
GREENTREE OF HU HEALTH	IBBELL REHAB	AND 12/31/2019	365 Days Settled			
	JBBELL REHAB	AND 12/31/2019	365 Days Settled		CR Beds 55 POS Be	eds 0
HEALTH	JBBELL REHAB	AND 12/31/2019	365 Days Settled		CR Beds 55 POS Be	
HEALTH HUBBELL, MI 49934			365 Days Settled			
HEALTH HUBBELL, MI 49934 HOUGHTON	IMENT SERVICI	≣S	365 Days Settled Statement		Key Performanac	e Ind.
HEALTH HUBBELL, MI 49934 HOUGHTON NATIONAL GOVERN	IMENT SERVICI	≣S	·		Key Performanao Occupancy Rate	e Ind. 77.4%
HEALTH HUBBELL, MI 49934 HOUGHTON NATIONAL GOVERN Balance S	IMENT SERVICI Sheet	ES Income	Statement		Key Performanac Occupancy Rate Length of Stay	re Ind. 77.4% 259.1
HEALTH HUBBELL, MI 49934 HOUGHTON NATIONAL GOVERN Balance S Current Assets	IMENT SERVICI Sheet 1,134,961	ES Income Total Charges	Statement 4,225,608	5.4%	Key Performanae Occupancy Rate Length of Stay Average Wages	259.1 18.97
HEALTH HUBBELL, MI 49934 HOUGHTON NATIONAL GOVERN Balance S Current Assets Fixed Assets	IMENT SERVICI Sheet 1,134,961 107,255	ES Income Total Charges Contract Allowance	Statement 4,225,608 228,251	5.4% 94.6%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	259.1 18.97 94.6%
HEALTH HUBBELL, MI 49934 HOUGHTON NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	IMENT SERVICI Sheet 1,134,961 107,255 13,625	Income Total Charges Contract Allowance Operating Revenue	Statement 4,225,608 228,251 3,997,357	5.4% 94.6% 121.3%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	259.1 18.97 94.6% 5.4%
HEALTH HUBBELL, MI 49934 HOUGHTON NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	IMENT SERVICI Sheet 1,134,961 107,255 13,625 1,255,841	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 4,225,608 228,251 3,997,357 4,847,106	5.4% 94.6% 121.3% -21.3%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	259.1 18.97 94.6% 5.4%
HEALTH HUBBELL, MI 49934 HOUGHTON NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	IMENT SERVICI Sheet 1,134,961 107,255 13,625 1,255,841 1,739,809	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 4,225,608 228,251 3,997,357 4,847,106 -849,749	5.4% 94.6% 121.3% -21.3% 10.4%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	259.1 18.97 94.6% 5.4% 0.7

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235544 HALLMAR	K LIVING BENT	ON HARBOR			Proprietary - Corporation	1
HALLMARK LIVING E	3ENTON HARBO	OR 12/31/2019	365 Days Settled			
BENTON HARBOR, N	MI 49022				CR Beds 95 POS Be	eds 0
BERRIEN					Key Performanac	e Ind.
NGS (WI)					Occupancy Rate	75.4%
Balance S	heet	Income	Statement		Length of Stay	209.1
Current Assets	817,988	Total Charges	5,551,016		Average Wages	19.16
Fixed Assets	68,077	Contract Allowance	508,387	9.2%	Skilled Nursing	92.4%
Other Assets	0	Operating Revenue	5,042,629	90.8%	Ancillary Service	7.6%
Total Assets	886,065	Operating Expense	5,965,456	118.3%	Current Ratio	0.4
Current Liabilities	2,268,889	Operating Margin	-922,827	-18.3%	Days to Collect	51.2
Long Term Liabilities	0	Other Income	2,368	0.0%	Avg Payment Days	95.6
Total Equity	-1,382,824	Other Expense	0	0.0%	Depreciation Rate	60.6%
Total Liab. and Equity	886,065	Net Profit or Loss	(1,309,866)	-26.0%	Return on Equity	94.7%
235077 HALLMAR	K LIVING HOLL	AND			Proprietary - Corporation	1
HALLMARK LIVING F	HOLLAND	12/31/2019	365 Days Settled			
HOLLAND, MI 49423					CR Beds 90 POS Be	
OTTAWA					CR beus 90 POS be	eds 0
					Key Performanac	
CGS (OHIO)						
CGS (OHIO) Balance S	heet	Income	Statement		Key Performanac	e Ind.
,		Income Total Charges	Statement 5,667,295		Key Performanac	e Ind. 59.6%
Balance S				10.5%	Key Performanac Occupancy Rate Length of Stay	59.6% 145.1
Balance S Current Assets	1,001,804	Total Charges	5,667,295		Key Performanac Occupancy Rate Length of Stay Average Wages	59.6% 145.1 17.33
Balance S Current Assets Fixed Assets	1,001,804 87,637	Total Charges Contract Allowance	5,667,295 595,686	89.5%	Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	59.6% 145.1 17.33 88.4%
Balance S Current Assets Fixed Assets Other Assets	1,001,804 87,637 0	Total Charges Contract Allowance Operating Revenue	5,667,295 595,686 5,071,609	89.5% 114.3%	Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	59.6% 145.1 17.33 88.4% 11.6%
Balance S Current Assets Fixed Assets Other Assets Total Assets	1,001,804 87,637 0 1,089,441	Total Charges Contract Allowance Operating Revenue Operating Expense	5,667,295 595,686 5,071,609 5,796,121	89.5% 114.3% -14.3%	Key Performanace Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	59.6% 145.1 17.33 88.4% 11.6% 0.7
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	1,001,804 87,637 0 1,089,441 1,439,311	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	5,667,295 595,686 5,071,609 5,796,121 -724,512	89.5% 114.3% -14.3% 0.0%	Key Performanace Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	59.6% 145.1 17.33 88.4% 11.6% 0.7 61.5

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235114 HALLMARI	K LIVING KALA	MAZOO			Proprietary - Corporation	1
HALLMARK LIVING F	KALAMAZOO	4/23/2019	113 Days Settled			
KALAMAZOO, MI 490	006				CR Beds 106 POS Be	eds 0
KALAMAZOO					Key Performanad	e Ind.
CGS (OHIO)					Occupancy Rate	62.8%
Balance S	heet	Income	Statement		Length of Stay	69.0
Current Assets	888,885	Total Charges	2,106,374		Average Wages	14.24
Fixed Assets	154,878	Contract Allowance	275,922	13.1%	Skilled Nursing	89.6%
Other Assets	0	Operating Revenue	1,830,452	86.9%	Ancillary Service	10.4%
Total Assets	1,043,763	Operating Expense	2,256,206	123.3%	Current Ratio	0.6
Current Liabilities	1,549,032	Operating Margin	-425,754	-23.3%	Days to Collect	67.3
Long Term Liabilities	0	Other Income	408	0.0%	Avg Payment Days	60.8
Total Equity	-505,269	Other Expense	0	0.0%	Depreciation Rate	85.7%
Total Liab. and Equity	1,043,763	Net Profit or Loss	(443,655)	-24.2%	Return on Equity	87.8%
235382 HAMILTON	NURSING HON	1E			Proprietary - Corporation	1
HAMILTON NURSING	G HOME	12/31/2019	365 Days Settled	I		
DETROIT, MI 48207					CR Beds 64 POS Be	eds 0
WAYNE					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICI	≣S			Occupancy Rate	95.4%
Balance S	heet	Income	Statement		Length of Stay	204.4
Current Assets	1,966,012	Total Charges	9,061,652		Average Wages	17.25
Fixed Assets	190,045	Contract Allowance	3,232,286	35.7%	Skilled Nursing	80.4%
Other Assets	0	Operating Revenue	5,829,366	64.3%	Ancillary Service	19.6%
Total Assets	2,156,057	Operating Expense	5,646,149	96.9%	Current Ratio	2.1
	050.005	Operating Margin	183,217	3.1%	Days to Collect	95.3
Current Liabilities	956,367	- p - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1				
Current Liabilities Long Term Liabilities	956,367	Other Income	77,522	1.3%	Avg Payment Days	36.1
			77,522 0		Avg Payment Days Depreciation Rate	36.1 19.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

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All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235281 HASTINGS	REHABILITATI	ON AND HEALTHCA	RE CENTER		Proprietary - Corporation	n
HASTINGS REHABILI HEALTHCARE CENTI		12/31/2019	365 Days Settled			
HASTINGS, MI 49058					CR Beds 106 POS B	eds 0
BARRY					Key Performana	ce Ind.
CGS (OHIO)					Occupancy Rate	57.1%
Balance Sh	neet	Income	e Statement		Length of Stay	394.7
Current Assets	-1,991,680	Total Charges	6,518,642		Average Wages	13.28
Fixed Assets	244,101	Contract Allowance	820,128	12.6%	Skilled Nursing	92.3%
Other Assets	650,385	Operating Revenue	5,698,514	87.4%	Ancillary Service	7.7%
Total Assets	-1,097,194	Operating Expense	6,454,524	113.3%	Current Ratio	(1.3)
Current Liabilities	1,569,302	Operating Margin	-756,010	-13.3%	Days to Collect	88.4
Long Term Liabilities	0	Other Income	77,315	1.4%	Avg Payment Days	88.7
Total Equity	-2,666,496	Other Expense	0	0.0%	Depreciation Rate	184.2%
Total Liab. and Equity	-1,097,194	Net Profit or Loss	(769,270)	-13.5%	Return on Equity	28.8%
235602 HAZEL I FIN	IDLAY COUNT	RY MANOR			Nonprofit - Other	
HAZEL I FINDLAY CC	OUNTRY MANO	R 12/31/2019	365 Days Settled			
SAINT JOHNS, MI 488	879				CR Beds 150 POS B	eds 0
CLINTON					Key Performana	ce Ind.
WISCONSIN PHYSIC	IANS SERVICE				Occupancy Rate	75.1%
Balance Sh	neet	Income	e Statement		Length of Stay	140.4
Current Assets	3,280,521	Total Charges	15,401,925		Average Wages	17.69
Fixed Assets	6,365,430	Contract Allowance	1,255,142	8.1%	Skilled Nursing	83.2%
Other Assets	11,951,251	Operating Revenue	14,146,783	91.9%	Ancillary Service	16.8%
Total Assets	21,597,202	Operating Expense	13,412,686	94.8%	Current Ratio	3.0
Current Liabilities	1,085,707	Operating Margin	734,097	5.2%	Days to Collect	30.9
Long Term Liabilities	0	Other Income	286,785	2.0%	Avg Payment Days	29.3
Total Equity	20,511,495	Other Expense	0	0.0%	Depreciation Rate	3.2%
- Total Liab. and Equity	21,597,202	Net Profit or Loss	1,020,882	7.2%	Return on Equity	5.0%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235723 HEALTHBE	RIDGE POST-AC	CUTE REHABILITATIO	ON		Proprietary - Corporatio	n
HEALTHBRIDGE PO REHABILITATION	ST-ACUTE	12/31/2019	365 Days Settled			
WYOMING, MI 49519	9				CR Beds 65 POS B	eds 0
KENT					Key Performana	ce Ind.
NGS (WI)					Occupancy Rate	57.8%
Balance S	Sheet	Income	Statement		Length of Stay	19.0
Current Assets	3,212,289	Total Charges	20,929,092		Average Wages	25.00
Fixed Assets	0	Contract Allowance	14,888,033	71.1%	Skilled Nursing	49.0%
Other Assets	0	Operating Revenue	6,041,059	28.9%	Ancillary Service	51.0%
Total Assets	3,212,289	Operating Expense	8,050,184	133.3%	Current Ratio	1.6
Current Liabilities	2,046,679	Operating Margin	-2,009,125	-33.3%	Days to Collect	70.8
Long Term Liabilities	0	Other Income	5,017	0.1%	Avg Payment Days	48.3
Total Equity	1,165,610	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	3,212,289	Net Profit or Loss	(2,049,214)	-33.9%	Return on Equity	-175.8%
235439 HEARTLAN	ND HEALTH CAI	RE CENTER-ALLEN F	PARK		Nonprofit - Other	
HEARTLAND HEALT ALLEN PARK	H CARE CENTE	:R- 12/31/2019	365 Days Settled			
ALLEN PARK, MI 48	101				CR Beds 171 POS B	ada O
WAYNE						eus u
NATIONAL GOVERN					Key Performana	
<u> </u>	MENT SERVICE	ES			Key Performana Occupancy Rate	
Balance S			Statement		•	ce Ind.
Balance S Current Assets			Statement 24,810,292		Occupancy Rate	ce Ind. 71.6%
	Sheet	Income		37.8%	Occupancy Rate Length of Stay	ce Ind. 71.6% 31.9
Current Assets	Sheet 1,807,789	Income Total Charges Contract Allowance	24,810,292		Occupancy Rate Length of Stay Average Wages	71.6% 31.9 25.33
Current Assets Fixed Assets	5heet 1,807,789 844,067	Income Total Charges Contract Allowance	24,810,292 9,373,023	62.2%	Occupancy Rate Length of Stay Average Wages Skilled Nursing	71.6% 31.9 25.33 68.3%
Current Assets Fixed Assets Other Assets	1,807,789 844,067 -10,284	Income Total Charges Contract Allowance Operating Revenue	24,810,292 9,373,023 15,437,269	62.2% 102.9%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	ce Ind. 71.6% 31.9 25.33 68.3% 31.7%
Current Assets Fixed Assets Other Assets Total Assets	1,807,789 844,067 -10,284 2,641,572	Income Total Charges Contract Allowance Operating Revenue Operating Expense	24,810,292 9,373,023 15,437,269 15,881,119	62.2% 102.9% -2.9%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	ce Ind. 71.6% 31.9 25.33 68.3% 31.7% 1.6
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	1,807,789 844,067 -10,284 2,641,572 1,138,110	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	24,810,292 9,373,023 15,437,269 15,881,119 -443,850	62.2% 102.9% -2.9% 0.1%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	ce Ind. 71.6% 31.9 25.33 68.3% 31.7% 1.6 42.7

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235580 HEARTLAN	ND HEALTH CA	RE CENTER-ANN AR	BOR		Nonprofit - Other	
HEARTLAND HEALT ARBOR	TH CARE CENTE	ER-ANN 5/31/2019 3	65 Days Settled			
ANN ARBOR, MI 481	105				CR Beds 182 POS B	eds 0
WASHTENAW					Key Performana	ce Ind.
NATIONAL GOVERN	NMENT SERVIC	ES			Occupancy Rate	81.4%
Balance S	Sheet	Income	Statement		Length of Stay	35.8
Current Assets	2,126,640	Total Charges	26,693,292		Average Wages	25.36
Fixed Assets	957,731	Contract Allowance	8,321,654	31.2%	Skilled Nursing	69.5%
Other Assets	53,408	Operating Revenue	18,371,638	68.8%	Ancillary Service	30.5%
Total Assets	3,137,779	Operating Expense	20,612,140	112.2%	Current Ratio	1.3
Current Liabilities	1,645,157	Operating Margin	-2,240,502	-12.2%	Days to Collect	42.1
Long Term Liabilities	0	Other Income	4,956	0.0%	Avg Payment Days	23.1
Total Equity	1,492,622	Other Expense	0	0.0%	Depreciation Rate	35.3%
Total Liab. and Equity	3,137,779	Net Profit or Loss	(2,246,745)	-12.2%	Return on Equity	-150.5%
		•				
		RE CENTER-BATTLE			Nonprofit - Other	
235023 HEARTLAN HEARTLAND HEALT BATTLE CREEK			CREEK 365 Days Settled		Nonprofit - Other	
HEARTLAND HEALT	TH CARE CENTE				Nonprofit - Other CR Beds 65 POS B	eds 0
HEARTLAND HEALT BATTLE CREEK	TH CARE CENTE				·	
HEARTLAND HEALT BATTLE CREEK BATTLE CREEK, MI	TH CARE CENTE 49017	ER- 4/30/2019 3			CR Beds 65 POS B	
HEARTLAND HEALT BATTLE CREEK BATTLE CREEK, MI CALHOUN	TH CARE CENTE 49017 NMENT SERVICI	ER- 4/30/2019 3			CR Beds 65 POS B	ce Ind.
HEARTLAND HEALT BATTLE CREEK BATTLE CREEK, MI CALHOUN NATIONAL GOVERN	TH CARE CENTE 49017 NMENT SERVICI	ER- 4/30/2019 3	65 Days Settled		CR Beds 65 POS B Key Performana Occupancy Rate	ce Ind. 79.9%
HEARTLAND HEALT BATTLE CREEK BATTLE CREEK, MI CALHOUN NATIONAL GOVERN Balance S	TH CARE CENTE 49017 NMENT SERVICI	ER- 4/30/2019 3 ES Income	Statement	32.5%	CR Beds 65 POS B Key Performana Occupancy Rate Length of Stay Average Wages	ce Ind. 79.9%
HEARTLAND HEALT BATTLE CREEK BATTLE CREEK, MI CALHOUN NATIONAL GOVERN Balance S Current Assets	TH CARE CENTE 49017 NMENT SERVICE Sheet 539,677	ER- 4/30/2019 3 ES Income Total Charges Contract Allowance	Statement 8,227,168		CR Beds 65 POS B Key Performana Occupancy Rate Length of Stay Average Wages	ce Ind. 79.9% 47.6
HEARTLAND HEALT BATTLE CREEK BATTLE CREEK, MI CALHOUN NATIONAL GOVERN Balance S Current Assets Fixed Assets	TH CARE CENTE 49017 NMENT SERVICE Sheet 539,677 238,441	ER- 4/30/2019 3 ES Income Total Charges Contract Allowance	Statement 8,227,168 2,673,418	67.5%	CR Beds 65 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	79.9% 47.6 21.89 73.0%
HEARTLAND HEALT BATTLE CREEK BATTLE CREEK, MI CALHOUN NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	TH CARE CENTE 49017 NMENT SERVICE Sheet 539,677 238,441 5,340	ER- 4/30/2019 3 ES Income Total Charges Contract Allowance Operating Revenue	Statement 8,227,168 2,673,418 5,553,750	67.5% 111.7%	CR Beds 65 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	79.9% 47.6 21.89 73.0% 27.0%
HEARTLAND HEALT BATTLE CREEK BATTLE CREEK, MI CALHOUN NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	TH CARE CENTE 49017 NMENT SERVICE 539,677 238,441 5,340 783,458	ER- 4/30/2019 3 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 8,227,168 2,673,418 5,553,750 6,204,285	67.5% 111.7% -11.7%	CR Beds 65 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	79.9% 47.6 21.89 73.0%
HEARTLAND HEALT BATTLE CREEK BATTLE CREEK, MI CALHOUN NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	TH CARE CENTE 49017 NMENT SERVICE 539,677 238,441 5,340 783,458 476,818	ER- 4/30/2019 3 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 8,227,168 2,673,418 5,553,750 6,204,285 -650,535	67.5% 111.7% -11.7% 0.1%	CR Beds 65 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	79.9% 47.6 21.89 73.0% 27.0% 1.1

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235184 HEARTLAN	ND HEALTH CA	RE CENTER-BRIARW	/OOD		Nonprofit - Other	
HEARTLAND HEALT BRIARWOOD	H CARE CENTE	ER- 4/30/2019 3	865 Days Settled			
FLINT, MI 48506					CR Beds 117 POS Be	eds 0
GENESEE					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	78.1%
Balance S	heet	Income	Statement		Length of Stay	37.2
Current Assets	1,309,587	Total Charges	18,580,532		Average Wages	22.30
Fixed Assets	323,620	Contract Allowance	5,613,070	30.2%	Skilled Nursing	70.1%
Other Assets	9,764	Operating Revenue	12,967,462	69.8%	Ancillary Service	29.9%
Total Assets	1,642,971	Operating Expense	13,085,730	100.9%	Current Ratio	1.2
Current Liabilities	1,122,290	Operating Margin	-118,268	-0.9%	Days to Collect	36.8
Long Term Liabilities	0	Other Income	1,779	0.0%	Avg Payment Days	24.4
Total Equity	520,681	Other Expense	0	0.0%	Depreciation Rate	45.7%
Total Liab. and Equity	1,642,971	Net Profit or Loss	(125,219)	-1.0%	Return on Equity	-24.0%
235618 HEARTLAN	ND HEALTH CA	RE CENTER-CANTON	N		Nonprofit - Other	
HEARTLAND HEALT CANTON	H CARE CENTE	ER- 12/31/2019	365 Days Settled	I		
CANTON, MI 48187					CR Beds 150 POS Be	eds 0
WAYNE					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	81.3%
Balance S	heet	Income	Statement		Length of Stay	22.5
Current Assets	2,169,228	Total Charges	31,959,017		Average Wages	25.60
Fixed Assets	420,497	Contract Allowance	13,157,639	41.2%	Skilled Nursing	59.2%
Other Assets	32,669	Operating Revenue	18,801,378	58.8%	Ancillary Service	40.8%
Total Assets	2,622,394	Operating Expense	19,403,087	103.2%	Current Ratio	1.9
Current Liabilities	1,151,662	Operating Margin	-601,709	-3.2%	Days to Collect	42.1
				0.00/		
Long Term Liabilities	0	Other Income	3,488	0.0%	Avg Payment Days	15.4
Long Term Liabilities Total Equity	0 1,470,732	Other Income Other Expense	3,488		Avg Payment Days Depreciation Rate	15.4 51.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235428 HEARTLAN	ND HEALTH CAI	RE CENTER-DEARB	ORN HEIGHTS		Nonprofit - Other	
HEARTLAND HEALT DEARBORN HEIGHT		ER- 12/31/2019	365 Days Settled	I		
DEARBORN HEIGHT	S, MI 48127				CR Beds 151 POS Be	eds 0
WAYNE					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	67.6%
Balance S	heet	Income	Statement		Length of Stay	30.3
Current Assets	1,172,221	Total Charges	20,578,109		Average Wages	25.09
Fixed Assets	438,835	Contract Allowance	6,892,159	33.5%	Skilled Nursing	67.6%
Other Assets	6,914	Operating Revenue	13,685,950	66.5%	Ancillary Service	32.4%
Total Assets	1,617,970	Operating Expense	13,284,510	97.1%	Current Ratio	1.3
Current Liabilities	934,314	Operating Margin	401,440	2.9%	Days to Collect	31.3
Long Term Liabilities	0	Other Income	7,208	0.1%	Avg Payment Days	17.8
Total Equity	683,656	Other Expense	0	0.0%	Depreciation Rate	28.2%
Total Liab. and Equity	1,617,970	Net Profit or Loss	392,833	2.9%	Return on Equity	57.5%
235132 HEARTLAN	ID HEALTH CAI	RE CENTER-FOSTRI	AN		Nonprofit - Other	
HEARTLAND HEALT FOSTRIAN	H CARE CENTE	ER- 4/30/2019 :	365 Days Settled			
FLUSHING, MI 48433	3				CR Beds 140 POS Be	eds 0
GENESEE					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	≣S			Occupancy Rate	83.4%
Balance S	heet	Income	Statement		Length of Stay	51.6
Current Assets	1,724,712	Total Charges	17,540,414		Average Wages	21.75
Fixed Assets	618,986	Contract Allowance	4,734,287	27.0%	Skilled Nursing	71.3%
Other Assets	3,641	Operating Revenue	12,806,127	73.0%	Ancillary Service	28.7%
Total Assets	2,347,339	Operating Expense	13,545,475	105.8%	Current Ratio	1.5
Current Liabilities	1,138,973	Operating Margin	-739,348	-5.8%	Days to Collect	49.1
Long Term Liabilities	0	Other Income	3,847	0.0%	Avg Payment Days	26.3
Total Equity	1,208,366	Other Expense	0	0.0%	Depreciation Rate	32.3%
Total Liab. and Equity	2,347,339	Net Profit or Loss	(758,703)	-5.9%	Return on Equity	-62.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235411 HEARTLAN	ND HEALTH CA	RE CENTER-HAMPTO	ON		Nonprofit - Other	
HEARTLAND HEALT HAMPTON	H CARE CENTE	ER- 4/30/2019 3	365 Days Settled			
BAY CITY, MI 48708					CR Beds 51 POS B	eds 0
BAY					Key Performanad	ce Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	88.0%
Balance S	heet	Income	Statement		Length of Stay	55.7
Current Assets	678,054	Total Charges	8,432,523		Average Wages	22.02
Fixed Assets	168,387	Contract Allowance	2,926,230	34.7%	Skilled Nursing	66.0%
Other Assets	941	Operating Revenue	5,506,293	65.3%	Ancillary Service	34.0%
Total Assets	847,382	Operating Expense	5,766,828	104.7%	Current Ratio	1.5
Current Liabilities	456,159	Operating Margin	-260,535	-4.7%	Days to Collect	43.1
Long Term Liabilities	0	Other Income	3,480	0.1%	Avg Payment Days	24.1
Total Equity	391,223	Other Expense	0	0.0%	Depreciation Rate	39.1%
Total Liab. and Equity	847,382	Net Profit or Loss	(263,441)	-4.8%	Return on Equity	-67.3%
235057 HEARTLAN	ND HEALTH CA	RE CENTER-LIVONIA	1		Nonprofit - Other	
HEARTLAND HEALT LIVONIA	H CARE CENTE	ER- 12/31/2019	365 Days Settled	I		
LIVONIA, MI 48154					CR Beds 142 POS B	eds 0
WAYNE					Key Performanad	ce Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	73.1%
Balance S	heet	Income	Statement		Length of Stay	58.7
Current Assets	936,922	Total Charges	13,958,686		Average Wages	24.17
Fixed Assets	404,977	Contract Allowance	3,294,864	23.6%	Skilled Nursing	79.9%
Other Assets	-438	Operating Revenue	10,663,822	76.4%	Ancillary Service	20.1%
Total Assets	1,341,461	Operating Expense	11,617,857	108.9%	Current Ratio	1.0
			054.005	-8 9%	Days to Collect	
Current Liabilities	947,877	Operating Margin	-954,035	0.570	Days to Collect	32.1
Current Liabilities Long Term Liabilities	947,877 0	Operating Margin Other Income	-954,035 2,047		Avg Payment Days	
			,	0.0%	•	32.1

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235626 HEARTLAN	ND HEALTH CA	RE CENTER-OAKLA	ND		Nonprofit - Other	
HEARTLAND HEALT OAKLAND	H CARE CENTE	ER- 12/31/2019	365 Days Settled	i		
TROY, MI 48085					CR Beds 160 POS Be	eds 0
OAKLAND					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	76.8%
Balance S	Sheet	Income	Statement		Length of Stay	19.2
Current Assets	2,599,800	Total Charges	33,010,356		Average Wages	26.05
Fixed Assets	405,034	Contract Allowance	12,906,219	39.1%	Skilled Nursing	60.8%
Other Assets	11,269	Operating Revenue	20,104,137	60.9%	Ancillary Service	39.2%
Total Assets	3,016,103	Operating Expense	20,173,417	100.3%	Current Ratio	2.3
Current Liabilities	1,129,338	Operating Margin	-69,280	-0.3%	Days to Collect	47.2
Long Term Liabilities	0	Other Income	4,230	0.0%	Avg Payment Days	15.6
Total Equity	1,886,765	Other Expense	0	0.0%	Depreciation Rate	32.9%
Total Liab. and Equity	3,016,103	Net Profit or Loss	(66,040)	-0.3%	Return on Equity	-3.5%
235395 HEARTLAN	ND HEALTH CA	RE CENTER-THREE	RIVERS		Nonprofit - Other	
HEARTLAND HEALT THREE RIVERS	H CARE CENTE	ER- 4/30/2019 3	365 Days Settled			
THREE RIVERS, MI	49093				CR Beds 100 POS Be	eds 0
SAINT JOSEPH					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	82.0%
Balance S	Sheet	Income	Statement		Length of Stay	85.5
Current Assets	555,365	Total Charges	9,640,236		Average Wages	19.32
Fixed Assets	202,032	Contract Allowance	1,980,977	20.5%	Skilled Nursing	80.3%
Other Assets	-8,212	Operating Revenue	7,659,259	79.5%	Ancillary Service	19.7%
Total Assets	749,185	Operating Expense	7,636,570	99.7%	Current Ratio	0.8
Current Liabilities	673,866	Operating Margin	22,689	0.3%	Days to Collect	26.4
Long Term Liabilities	0	Other Income	14,024	0.2%	Avg Payment Days	26.4
Total Equity	75,319	Other Expense	0	0.0%	Depreciation Rate	42.7%
Total Liab. and Equity	749,185	Net Profit or Loss	26,448	0.3%	Return on Equity	35.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235109 HEARTLAN	ND HEALTH CAI	RE CENTER - GROSS	SE POINTE WOO	DS	Nonprofit - Other	
HEARTLAND HEALT GROSSE POINTE W		ER - 12/31/2019	365 Days Settled	i		
GROSSE POINTE W	OODS, MI 4823	6			CR Beds 80 POS B	eds 0
WAYNE					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	84.9%
Balance S	heet	Income	Statement		Length of Stay	18.1
Current Assets	1,534,319	Total Charges	17,684,226		Average Wages	25.01
Fixed Assets	251,214	Contract Allowance	7,190,176	40.7%	Skilled Nursing	59.8%
Other Assets	27,638	Operating Revenue	10,494,050	59.3%	Ancillary Service	40.2%
Total Assets	1,813,171	Operating Expense	10,698,338	101.9%	Current Ratio	2.2
Current Liabilities	683,327	Operating Margin	-204,288	-1.9%	Days to Collect	52.5
Long Term Liabilities	0	Other Income	1,080	0.0%	Avg Payment Days	16.9
Total Equity	1,129,844	Other Expense	0	0.0%	Depreciation Rate	31.0%
Total Liab. and Equity	1,813,171	Net Profit or Loss	(208,329)	-2.0%	Return on Equity	-18.4%
			(200,020)		rtotain on Equity	, .
		RE CENTER - STERL			Nonprofit - Other	
	ND HEALTH CAI	RE CENTER - STERL				
235665 HEARTLAN HEARTLAND HEALT	ND HEALTH CAI	RE CENTER - STERL	ING HEIGHTS			
235665 HEARTLAN HEARTLAND HEALT STERLING HEIGHTS	ND HEALTH CAI	RE CENTER - STERL	ING HEIGHTS		Nonprofit - Other	eds 0
235665 HEARTLAN HEARTLAND HEALT STERLING HEIGHTS STERLING HEIGHTS	ND HEALTH CAI	RE CENTER - STERL	ING HEIGHTS		Nonprofit - Other CR Beds 120 POS B	eds 0
235665 HEARTLAND HEARTLAND HEALT STERLING HEIGHTS STERLING HEIGHTS MACOMB	ND HEALTH CAI TH CARE CENTE S S, MI 48312	RE CENTER - STERL	ING HEIGHTS		Nonprofit - Other CR Beds 120 POS B Key Performana	eds 0 ce Ind.
235665 HEARTLAND HEARTLAND HEALT STERLING HEIGHTS MACOMB CGS (OHIO)	ND HEALTH CAI TH CARE CENTE S S, MI 48312	RE CENTER - STERL	ING HEIGHTS 365 Days Settled		Nonprofit - Other CR Beds 120 POS B Key Performana Occupancy Rate	eds 0 ce Ind. 122.8%
235665 HEARTLAND HEARTLAND HEALT STERLING HEIGHTS MACOMB CGS (OHIO) Balance S	ND HEALTH CAI TH CARE CENTE S, MI 48312	RE CENTER - STERLI ER - 12/31/2019 Income	ING HEIGHTS 365 Days Settled		Nonprofit - Other CR Beds 120 POS B Key Performana Occupancy Rate Length of Stay Average Wages	eeds 0 ce Ind. 122.8% 23.1
235665 HEARTLAND HEARTLAND HEALT STERLING HEIGHTS MACOMB CGS (OHIO) Balance S Current Assets	TH CARE CENTES S, MI 48312 Sheet 2,366,303	RE CENTER - STERLI ER - 12/31/2019 Income Total Charges	Statement 36,062,056	38.4%	Nonprofit - Other CR Beds 120 POS B Key Performana Occupancy Rate Length of Stay Average Wages	eeds 0 ce Ind. 122.8% 23.1 24.34
HEARTLAND HEALT STERLING HEIGHTS MACOMB CGS (OHIO) Balance S Current Assets Fixed Assets	TH CARE CENTE S, MI 48312 Sheet 2,366,303 1,140,768	RE CENTER - STERLI ER - 12/31/2019 Income Total Charges Contract Allowance	Statement 36,062,056 13,829,845	38.4% 61.6%	Nonprofit - Other CR Beds 120 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 122.8% 23.1 24.34 62.1%
HEARTLAND HEALT STERLING HEIGHTS STERLING HEIGHTS MACOMB CGS (OHIO) Balance S Current Assets Fixed Assets Other Assets	TH CARE CENTE S, MI 48312 Sheet 2,366,303 1,140,768 34,400	RE CENTER - STERLI ER - 12/31/2019 Income Total Charges Contract Allowance Operating Revenue	Statement 36,062,056 13,829,845 22,232,211	38.4% 61.6% 100.2%	Nonprofit - Other CR Beds 120 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 122.8% 23.1 24.34 62.1% 37.9%
HEARTLAND HEALT STERLING HEIGHTS STERLING HEIGHTS MACOMB CGS (OHIO) Balance S Current Assets Fixed Assets Other Assets Total Assets	TH CARE CENTES S, MI 48312 Sheet 2,366,303 1,140,768 34,400 3,541,471	RE CENTER - STERLI ER - 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 36,062,056 13,829,845 22,232,211 22,285,480	38.4% 61.6% 100.2% -0.2%	Nonprofit - Other CR Beds 120 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 122.8% 23.1 24.34 62.1% 37.9% 1.9
235665 HEARTLAND HEARTLAND HEALT STERLING HEIGHTS STERLING HEIGHTS MACOMB CGS (OHIO) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	TH CARE CENTES S, MI 48312 Sheet 2,366,303 1,140,768 34,400 3,541,471 1,242,830	RE CENTER - STERLI ER - 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 36,062,056 13,829,845 22,232,211 22,285,480 -53,269	38.4% 61.6% 100.2% -0.2% 0.0%	Nonprofit - Other CR Beds 120 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 122.8% 23.1 24.34 62.1% 37.9% 1.9 38.0

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235593 HENRY FO	RD VILLAGE, IN	IC			Nonprofit - Other	
HENRY FORD VILLA	AGE, INC	12/31/2019	365 Days Settled	I		
DEARBORN, MI 481	26				CR Beds 221 POS Be	eds 0
WAYNE					Key Performanac	e Ind.
BLUE CROSS (MAR	YLAND)				Occupancy Rate	75.0%
Balance S	Sheet	Income	Statement		Length of Stay	53.9
Current Assets	6,034,637	Total Charges	42,943,839		Average Wages	19.76
Fixed Assets	81,341,322	Contract Allowance	6,644,470	15.5%	Skilled Nursing	25.7%
Other Assets	10,915,635	Operating Revenue	36,299,369	84.5%	Ancillary Service	16.6%
Total Assets	98,291,594	Operating Expense	40,297,779	111.0%	Current Ratio	0.3
Current Liabilities	17,500,976	Operating Margin	-3,998,410	-11.0%	Days to Collect	36.5
Long Term Liabilities	155,251,023	Other Income	4,738,247	13.1%	Avg Payment Days	48.5
Total Equity	-74,460,405	Other Expense	0	0.0%	Depreciation Rate	5.3%
Total Liab. and Equity	98,291,594	Net Profit or Loss	739,837	2.0%	Return on Equity	-1.0%
235363 HERITAGE	MANOR HEALT	THCARE CENT			Proprietary - Corporation)
HERITAGE MANOR	HEALTHCARE (DENT 9/30/2019	365 Days Settled			
FLINT, MI 48532					CR Beds 180 POS Be	eds 0
GENESEE					Key Performanac	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	72.5%
Balance S	Sheet	Income	Statement		Length of Stay	120.9
Current Assets	585,008	Total Charges	40,700,317		Average Wages	22.46
Fixed Assets	10,112,132	Contract Allowance	28,588,285	70.2%	Skilled Nursing	92.0%
Other Assets	9,648	Operating Revenue	12,112,032	29.8%	Ancillary Service	8.0%
Total Assets	10,706,788	Operating Expense	11,366,341	93.8%	Current Ratio	0.2
Current Liabilities	2,761,422	Operating Margin	745,691	6.2%	Days to Collect	15.2
Long Term Liabilities	12,926,288	Other Income	4,934	0.0%	Avg Payment Days	47.8
Total Equity	-4,980,922	Other Expense	0	0.0%	Depreciation Rate	5.7%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235234 HERITAGE	MANOR NURS	ING AND REHAB CEN	ITER		Proprietary - Other	
HERITAGE MANOR I	NURSING AND	REHAB 12/31/2019	365 Days Settled			
DETROIT, MI 48204					CR Beds 122 POS Be	eds 0
WAYNE					Key Performanac	e Ind.
WPS MI					Occupancy Rate	78.2%
Balance S	heet	Income	Statement		Length of Stay	274.0
Current Assets	1,112,860	Total Charges	10,188,730		Average Wages	18.29
Fixed Assets	402,343	Contract Allowance	1,767,403	17.3%	Skilled Nursing	81.6%
Other Assets	36,127	Operating Revenue	8,421,327	82.7%	Ancillary Service	18.4%
Total Assets	1,551,330	Operating Expense	8,745,971	103.9%	Current Ratio	0.2
Current Liabilities	5,208,391	Operating Margin	-324,644	-3.9%	Days to Collect	44.5
Long Term Liabilities	-1,791,446	Other Income	3,043	0.0%	Avg Payment Days	147.7
Total Equity	-1,865,615	Other Expense	0	0.0%	Depreciation Rate	84.2%
		_				
Total Liab. and Equity	1,551,330	Net Profit or Loss	(321,601)	-3.8%	Return on Equity	17.2%
235525 HERITAGE	NURSING AND	REHABILITATION CO	OMMUNITY		Return on Equity Proprietary - Corporation	
· · · · ·	NURSING AND	REHABILITATION CO	<u> </u>			
235525 HERITAGE HERITAGE NURSING	NURSING AND	REHABILITATION CO	OMMUNITY			n
235525 HERITAGE HERITAGE NURSING REHABILITATION CO	NURSING AND	REHABILITATION CO	OMMUNITY		Proprietary - Corporation	n eds 0
235525 HERITAGE HERITAGE NURSING REHABILITATION CO ZEELAND, MI 49464	NURSING AND G AND DMMUNITY		OMMUNITY		Proprietary - Corporation CR Beds 39 POS Be	n eds 0
235525 HERITAGE HERITAGE NURSING REHABILITATION CO ZEELAND, MI 49464 OTTAWA	NURSING AND G AND DMMUNITY IMENT SERVICE	TREHABILITATION CO	OMMUNITY		Proprietary - Corporation CR Beds 39 POS Be Key Performanac	eds 0
235525 HERITAGE HERITAGE NURSING REHABILITATION CO ZEELAND, MI 49464 OTTAWA NATIONAL GOVERN	NURSING AND G AND DMMUNITY IMENT SERVICE	TREHABILITATION CO	DMMUNITY 365 Days Settled		Proprietary - Corporation CR Beds 39 POS Be Key Performanac Occupancy Rate	eds 0 e e Ind. 86.1%
235525 HERITAGE HERITAGE NURSING REHABILITATION CO ZEELAND, MI 49464 OTTAWA NATIONAL GOVERN Balance S	NURSING AND S AND DMMUNITY IMENT SERVICE	Total Charges	OMMUNITY 365 Days Settled Statement		Proprietary - Corporation CR Beds 39 POS Be Key Performanac Occupancy Rate Length of Stay	eds 0 ee Ind. 86.1% 66.6
235525 HERITAGE HERITAGE NURSING REHABILITATION CO ZEELAND, MI 49464 OTTAWA NATIONAL GOVERN Balance S Current Assets	NURSING AND G AND DMMUNITY IMENT SERVICE Sheet 2,940,479	Total Charges Contract Allowance	OMMUNITY 365 Days Settled Statement 5,239,005	25.8%	Proprietary - Corporation CR Beds 39 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 ee Ind. 86.1%
235525 HERITAGE HERITAGE NURSING REHABILITATION CO ZEELAND, MI 49464 OTTAWA NATIONAL GOVERN Balance S Current Assets Fixed Assets	NURSING AND G AND DMMUNITY IMENT SERVICE Sheet 2,940,479 576,062	Total Charges Contract Allowance Operating Revenue	Statement 5,239,005 1,351,160	25.8% 74.2%	Proprietary - Corporation CR Beds 39 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ee Ind. 86.1% 66.6 21.24 82.6%
235525 HERITAGE HERITAGE NURSING REHABILITATION CO ZEELAND, MI 49464 OTTAWA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	NURSING AND G AND DMMUNITY IMENT SERVICE Sheet 2,940,479 576,062 66,762	Total Charges Contract Allowance Operating Revenue	Statement 5,239,005 1,351,160 3,887,845	25.8% 74.2%	Proprietary - Corporation CR Beds 39 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 86.1% 66.6 21.24 82.6%
235525 HERITAGE HERITAGE NURSING REHABILITATION CO ZEELAND, MI 49464 OTTAWA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	NURSING AND OMMUNITY IMENT SERVICE Sheet 2,940,479 576,062 66,762 3,583,303	Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 5,239,005 1,351,160 3,887,845 3,545,375	25.8% 74.2% 91.2% 8.8%	Proprietary - Corporation CR Beds 39 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 86.1% 66.6 21.24 82.6% 17.4% 3.4
235525 HERITAGE HERITAGE NURSING REHABILITATION CONTROL AND	NURSING AND OMMUNITY IMENT SERVICE 1,940,479 1,576,062 1,66,762 1,583,303 1,583,303 1,660,068	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 5,239,005 1,351,160 3,887,845 3,545,375 342,470	25.8% 74.2% 91.2% 8.8%	Proprietary - Corporation CR Beds 39 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect Avg Payment Days	eds 0 86.1% 66.6 21.24 82.6% 17.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235644 HICKORY I	RIDGE OF TEMP	PERANCE			Proprietary - Corporation	1
HICKORY RIDGE OF	TEMPERANCE	12/31/2019	365 Days Settled			
TEMPERANCE, MI 4	8182				CR Beds 74 POS Be	eds 0
MONROE					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	≣S			Occupancy Rate	88.7%
Balance S	heet	Income	Statement		Length of Stay	102.9
Current Assets	571,115	Total Charges	13,739,883		Average Wages	17.37
Fixed Assets	479,397	Contract Allowance	5,013,731	36.5%	Skilled Nursing	65.3%
Other Assets	3,368	Operating Revenue	8,726,152	63.5%	Ancillary Service	34.7%
Total Assets	1,053,880	Operating Expense	9,077,068	104.0%	Current Ratio	(73.5)
Current Liabilities	-7,772	Operating Margin	-350,916	-4.0%	Days to Collect	63.4
Long Term Liabilities	378,902	Other Income	9,402	0.1%	Avg Payment Days	0.8
Total Equity	682,750	Other Expense	0	0.0%	Depreciation Rate	177.2%
Total Liab. and Equity	1,053,880	Net Profit or Loss	(341,514)	-3.9%	Return on Equity	-50.0%
235522 HILLCRES	T NURSING ANI	D REHABILITATION (COMMUNITY		Proprietary - Corporation	1
HILLCREST NURSIN REHABILITATION CO		12/31/2019	365 Days Settled			
NORTH MUSKEGON	I MI 49445					
MUSKEGON	1, 1111				CR Beds 39 POS Be	eds 0
MOOREGON	,, 10 1 10				CR Beds 39 POS Be	
NATIONAL GOVERN		ΞS				
	IMENT SERVICE	_	Statement		Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	_	Statement 5,384,476		Key Performanao Occupancy Rate	e Ind. 96.2%
NATIONAL GOVERN Balance S	IMENT SERVICE	Income		29.1%	Key Performanac Occupancy Rate Length of Stay	96.2% 167.0
NATIONAL GOVERN Balance S Current Assets	NMENT SERVICE Sheet 5,436,164	Income Total Charges	5,384,476		Key Performanae Occupancy Rate Length of Stay Average Wages	96.2% 167.0 20.79
NATIONAL GOVERN Balance S Current Assets Fixed Assets	NMENT SERVICE Sheet 5,436,164 396,928	Income Total Charges Contract Allowance	5,384,476 1,564,747	70.9%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	96.2% 167.0 20.79 84.0%
NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	5,436,164 396,928 28,588	Income Total Charges Contract Allowance Operating Revenue	5,384,476 1,564,747 3,819,729	70.9% 89.4%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	96.2% 167.0 20.79 84.0% 16.0%
NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	5,436,164 396,928 28,588 5,861,680	Income Total Charges Contract Allowance Operating Revenue Operating Expense	5,384,476 1,564,747 3,819,729 3,415,427	70.9% 89.4% 10.6%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	96.2% 167.0 20.79 84.0% 16.0%
NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	5,436,164 396,928 28,588 5,861,680 905,713	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	5,384,476 1,564,747 3,819,729 3,415,427 404,302	70.9% 89.4% 10.6% 0.7%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	96.2% 167.0 20.79 84.0% 16.0% 6.0 511.2

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

1	E CO MEDICAL	CARE FACI			Government - County	
HILLSDALE CO MED	DICAL CARE FAC	CI 12/31/2019	365 Days Settled			
HILLSDALE, MI 4924	12				CR Beds 170 POS Be	eds 0
HILLSDALE					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	97.0%
Balance S	Sheet	Income	Statement		Length of Stay	647.4
Current Assets	7,358,519	Total Charges	19,362,356		Average Wages	20.63
Fixed Assets	9,655,684	Contract Allowance	1,651,326	8.5%	Skilled Nursing	93.3%
Other Assets	0	Operating Revenue	17,711,030	91.5%	Ancillary Service	6.7%
Total Assets	17,014,203	Operating Expense	20,940,407	118.2%	Current Ratio	2.6
Current Liabilities	2,826,875	Operating Margin	-3,229,377	-18.2%	Days to Collect	32.3
Long Term Liabilities	0	Other Income	3,828,327	21.6%	Avg Payment Days	30.9
Total Equity	14,187,328	Other Expense	0	0.0%	Depreciation Rate	3.0%
Total Liab. and Equity	17,014,203	Net Profit or Loss	597,462	3.4%	Return on Equity	4.2%
235440 HOLLAND	HOME - RAYBR	OOK MANOR			Proprietary - Other	
HOLLAND HOME - R	RAYBROOK MAN	NOR 12/31/2019	365 Days Settled			
HOLLAND HOME - R GRAND RAPIDS, MI		NOR 12/31/2019	365 Days Settled		CR Beds 339 POS Be	eds 0
		NOR 12/31/2019	365 Days Settled		CR Beds 339 POS Be	
GRAND RAPIDS, MI	49546		365 Days Settled			
GRAND RAPIDS, MI KENT	49546 IMENT SERVICI	≣S	365 Days Settled		Key Performanac	e Ind.
GRAND RAPIDS, MI KENT NATIONAL GOVERN	49546 IMENT SERVICI	≣S	·		Key Performanao Occupancy Rate	se Ind. 85.5%
GRAND RAPIDS, MI KENT NATIONAL GOVERN Balance S	49546 NMENT SERVICI Sheet	∃S Income	Statement		Key Performanac Occupancy Rate Length of Stay	se Ind. 85.5% 523.9
GRAND RAPIDS, MI KENT NATIONAL GOVERN Balance S Current Assets	49546 NMENT SERVICI Sheet 915,308	∃S Income Total Charges	• Statement 24,406,412	15.3%	Key Performanae Occupancy Rate Length of Stay Average Wages	85.5% 523.9 17.82
GRAND RAPIDS, MI KENT NATIONAL GOVERN Balance S Current Assets Fixed Assets	49546 NMENT SERVICE Sheet 915,308 20,312,790	ES Income Total Charges Contract Allowance	24,406,412 3,731,755	15.3% 84.7%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	85.5% 523.9 17.82 45.3%
GRAND RAPIDS, MI KENT NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	49546 NMENT SERVICE Sheet 915,308 20,312,790 1,019,086	Income Total Charges Contract Allowance Operating Revenue	24,406,412 3,731,755 20,674,657	15.3% 84.7% 93.2%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	85.5% 523.9 17.82 45.3% 4.2%
GRAND RAPIDS, MI KENT NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	49546 NMENT SERVICE Sheet 915,308 20,312,790 1,019,086 22,247,184	Income Total Charges Contract Allowance Operating Revenue Operating Expense	24,406,412 3,731,755 20,674,657 19,275,357	15.3% 84.7% 93.2% 6.8%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	85.5% 523.9 17.82 45.3% 4.2% 8.2
GRAND RAPIDS, MI KENT NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	49546 NMENT SERVICE Sheet 915,308 20,312,790 1,019,086 22,247,184 112,203	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	24,406,412 3,731,755 20,674,657 19,275,357 1,399,300	15.3% 84.7% 93.2% 6.8% 1.6%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	85.5% 523.9 17.82 45.3% 4.2% 8.2 15.5

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235540 HOLLAND	HOME BRETON	REHABILITATION &	LIVING CENTRE		Nonprofit - Other	
HOLLAND HOME BF REHABILITATION &			365 Days Settled			
GRAND RAPIDS, MI	49512				CR Beds 58 POS Be	ds 0
KENT					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	93.1%
Balance S	Sheet	Income	Statement		Length of Stay	144.9
Current Assets	439,921	Total Charges	7,347,948		Average Wages	19.97
Fixed Assets	3,793,376	Contract Allowance	1,075,417	14.6%	Skilled Nursing	86.3%
Other Assets	0	Operating Revenue	6,272,531	85.4%	Ancillary Service	13.7%
Total Assets	4,233,297	Operating Expense	5,714,843	91.1%	Current Ratio	(11.2)
Current Liabilities	-39,230	Operating Margin	557,688	8.9%	Days to Collect	24.5
Long Term Liabilities	0	Other Income	51,371	0.8%	Avg Payment Days	0.0
Total Equity	4,272,527	Other Expense	0	0.0%	Depreciation Rate	4.7%
Total Liab. and Equity	4,233,297	Net Profit or Loss	596,522	9.5%	Return on Equity	14.0%
		REHAB CENTER, L	LC		Proprietary - Corporation	
HOLT SENIOR CARI CENTER, L L C	E AND REHAB	12/31/2019	365 Days Settled			
HOLT, MI 48842					CR Beds 101 POS Be	ds 0
INGHAM					Key Performanac	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	86.4%
Balance S	Sheet	Income	Statement		Length of Stay	77.9
Current Assets	3,639,900	Total Charges	15,004,911		Average Wages	20.37
Fixed Assets	579,780	Contract Allowance	3,248,641	21.7%	Skilled Nursing	70.9%
Other Assets	1,195,098	Operating Revenue	11,756,270	78.3%	Ancillary Service	29.1%
		Operating Expense	10,879,447	92.5%	Current Ratio	
Total Assets	5,414,778	Operating Expense	• •			5.6
Total Assets Current Liabilities	5,414,778	Operating Margin	876,823	7.5%	Days to Collect	
		Operating Margin			Days to Collect Avg Payment Days	39.4
Current Liabilities	649,523	Operating Margin	876,823	0.1%	,	5.6 39.4 20.4 53.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235056 HOYT NUR	SING & REHAB	CENTRE			Proprietary - Corporation	n
HOYT NURSING & R	REHAB CENTRE	12/31/2019	365 Days Settled	I		
SAGINAW, MI 48602					CR Beds 128 POS B	eds 0
SAGINAW					Key Performanad	ce Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	84.2%
Balance S	Sheet	Income	Statement		Length of Stay	114.7
Current Assets	1,691,140	Total Charges	16,863,517		Average Wages	18.43
Fixed Assets	386,601	Contract Allowance	3,575,933	21.2%	Skilled Nursing	75.4%
Other Assets	0	Operating Revenue	13,287,584	78.8%	Ancillary Service	24.6%
Total Assets	2,077,741	Operating Expense	12,864,857	96.8%	Current Ratio	1.9
Current Liabilities	912,889	Operating Margin	422,727	3.2%	Days to Collect	41.5
Long Term Liabilities	14,090	Other Income	19,675	0.1%	Avg Payment Days	18.5
Total Equity	1,150,762	Other Expense	0	0.0%	Depreciation Rate	140.8%
Total Liab. and Equity	2,077,741	Net Profit or Loss	328,830	2.5%	Return on Equity	28.6%
235028 HURON CO	MED CARE FA	CILITY			Government - County	
HURON CO MED CA	ARE FACILITY	12/31/2019	365 Days Settled	I		
BAD AXE, MI 48413					CR Beds 112 POS B	eds 0
HURON					Key Performanad	ce Ind.
NATIONAL GOVERN	MENT SERVICE	≣S			Occupancy Rate	85.6%
Balance S	Sheet	Income	Statement		Length of Stay	155.6
Current Assets	5,196,940	Total Charges	13,441,658		Average Wages	21.57
Fixed Assets	6,908,207	Contract Allowance	83,365	0.6%	Skilled Nursing	82.3%
Other Assets	1,052,245	Operating Revenue	13,358,293	99.4%	Ancillary Service	17.7%
Total Assets	13,157,392	Operating Expense	15,008,234	112.4%	Current Ratio	2.1
Current Liabilities	2,476,486	Operating Margin	-1,649,941	-12.4%	Days to Collect	68.1
Long Term Liabilities	8,639,356	Other Income	1,650,963	12.4%	Avg Payment Days	22.4
Total Equity	2,041,550	Other Expense	0	0.0%	Depreciation Rate	2.6%
Total Liab. and Equity	13 157 302	Net Profit or Loss	(254,564)	1 00/	Return on Equity	-12.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235592 HURON W	OODS NURSING	CENTER			Proprietary - Corporation	n
HURON WOODS NU	IRSING CENTER	R 12/31/2019	365 Days Settled	i		
KAWKAWLIN, MI 486	631				CR Beds 60 POS B	seds 0
BAY					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	≣S			Occupancy Rate	87.8%
Balance S	Sheet	Income	Statement		Length of Stay	111.2
Current Assets	1,505,896	Total Charges	7,720,344		Average Wages	19.28
Fixed Assets	173,400	Contract Allowance	2,064,045	26.7%	Skilled Nursing	75.5%
Other Assets	0	Operating Revenue	5,656,299	73.3%	Ancillary Service	24.5%
Total Assets	1,679,296	Operating Expense	5,927,137	104.8%	Current Ratio	2.0
Current Liabilities	743,333	Operating Margin	-270,838	-4.8%	Days to Collect	39.7
Long Term Liabilities	0	Other Income	681,490	12.0%	Avg Payment Days	40.7
Total Equity	935,963	Other Expense	0	0.0%	Depreciation Rate	53.8%
Total Liab. and Equity	1,679,296	Net Profit or Loss	344,084	6.1%	Return on Equity	36.8%
235648 IHM SENIO	R LIVING COM	MUNITY			Nonprofit - Church	
IHM SENIOR LIVING	COMMUNITY	6/30/2019	365 Days Settled			
MONROE, MI 48162					CR Beds 106 POS B	seds 0
MONROE					Key Performana	ce Ind.
WPS MI					Occupancy Rate	93.7%
Balance S	Sheet	Income	Statement		Length of Stay	128.6
Current Assets	1,243,658	Total Charges	12,790,208		Average Wages	25.58
Fixed Assets	72,556	Contract Allowance	1,273,038	10.0%	Skilled Nursing	47.5%
Other Assets	0	Operating Revenue	11,517,170	90.0%	Ancillary Service	12.3%
Total Assets	1,316,214	Operating Expense	16,279,392	141.3%	Current Ratio	1.1
Current Liabilities	1,097,798	Operating Margin	-4,762,222	-41.3%	Days to Collect	26.0
Long Term Liabilities	0	Other Income	4,778,785	41.5%	Avg Payment Days	24.6
Total Equity	218,416	Other Expense	0	0.0%	Depreciation Rate	1,728.5%
Total Liab. and Equity	1,316,214	Net Profit or Loss	16,563	0.1%	Return on Equity	7.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235514 IMPERIAL,	A VILLA CENTE	≣R			Proprietary - Corporatio	n
IMPERIAL, A VILLA	CENTER	12/31/2019	365 Days Settled			
DEARBORN HEIGHT	ΓS, MI 48125				CR Beds 265 POS B	eds 0
WAYNE					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES .			Occupancy Rate	85.8%
Balance S	Sheet	Income	Statement		Length of Stay	107.2
Current Assets	4,846,254	Total Charges	32,975,282		Average Wages	21.30
Fixed Assets	410,862	Contract Allowance	11,943,300	36.2%	Skilled Nursing	79.8%
Other Assets	0	Operating Revenue	21,031,982	63.8%	Ancillary Service	20.2%
Total Assets	5,257,116	Operating Expense	19,672,928	93.5%	Current Ratio	2.3
Current Liabilities	2,092,240	Operating Margin	1,359,054	6.5%	Days to Collect	40.7
Long Term Liabilities	1,081,700	Other Income	-24,889	-0.1%	Avg Payment Days	38.8
Total Equity	2,083,176	Other Expense	0	0.0%	Depreciation Rate	282.5%
Total Liab. and Equity	5,257,116	Net Profit or Loss	913,435	4.3%	Return on Equity	43.8%
235015 INGHAM C	OUNTY MEDICA	AL CARE FAC			Government - County	
INGHAM COUNTY N	IEDICAL CARE I	FAC 12/31/2019	365 Days Settled			
OKEMOS, MI 48864					CR Beds 236 POS B	eds 0
INGHAM					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	93.6%
Balance S	Sheet	Income	Statement		Length of Stay	139.1
Current Assets	12,406,611	Total Charges	34,806,806		Average Wages	22.73
Fixed Assets	27,380,417	Contract Allowance	5,819,318	16.7%	Skilled Nursing	89.0%
Other Assets	4,102,756	Operating Revenue	28,987,488	83.3%	Ancillary Service	11.0%
Total Assets	43,889,784	Operating Expense	30,695,819	105.9%	Current Ratio	4.9
Current Liabilities	2,524,049	Operating Margin	-1,708,331	-5.9%	Days to Collect	31.5
Long Term Liabilities	9,302,009	Other Income	852,774	2.9%	Avg Payment Days	29.1
Total Equity	32,063,726	Other Expense	0	0.0%	Depreciation Rate	2.3%
		•				2.070

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235548 INN AT FR	EEDOM VILLAG	E, THE			Proprietary - Partnership)
INN AT FREEDOM V	ILLAGE, THE	12/31/2019	365 Days Settled	i		
HOLLAND, MI 49423	}				CR Beds 112 POS B	eds 0
OTTAWA					Key Performanad	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	93.9%
Balance S	Sheet	Income	Statement		Length of Stay	85.1
Current Assets	30,563,296	Total Charges	6,568,138		Average Wages	16.88
Fixed Assets	60,737,930	Contract Allowance	-17,795,949	-270.9%	Skilled Nursing	52.1%
Other Assets	30,598	Operating Revenue	24,364,087	370.9%	Ancillary Service	28.1%
Total Assets	91,331,824	Operating Expense	28,224,376	115.8%	Current Ratio	0.7
Current Liabilities	43,406,405	Operating Margin	-3,860,289	-15.8%	Days to Collect	38.6
Long Term Liabilities	60,774,786	Other Income	3,146,729	12.9%	Avg Payment Days	8.4
Total Equity	-12,849,367	Other Expense	0	0.0%	Depreciation Rate	11.7%
Total Liab. and Equity	91,331,824	Net Profit or Loss	(713,560)	-2.9%	Return on Equity	5.6%
235011 IOSCO CO	MEDICAL CAR	E FACILITY			Government - County	
IOSCO CO MEDICAI	L CARE FACILIT	Y 12/31/2019	365 Days Settled	i		
TAWAS CITY, MI 48	763				CR Beds 73 POS B	eds 0
IOSCO					Key Performanad	e Ind.
NATIONAL GOVERN	NMENT SERVICE	≣S			Occupancy Rate	84.8%
Balance S	Sheet	Income	Statement		Length of Stay	143.1
Current Assets	8,385,782	Total Charges	9,218,685		Average Wages	17.07
Fixed Assets	5,297,268	Contract Allowance	1,052,737	11.4%	Skilled Nursing	84.2%
Other Assets	29,537	Operating Revenue	8,165,948	88.6%	Ancillary Service	15.8%
Total Assets	13,712,587	Operating Expense	8,347,501	102.2%	Current Ratio	5.4
Current Liabilities	1,544,569	Operating Margin	-181,553	-2.2%	Days to Collect	36.7
Long Term Liabilities	359,313	Other Income	599,316	7.3%	Avg Payment Days	36.3
Total Equity	11,808,705	Other Expense	0	0.0%	Depreciation Rate	3.2%
Total Liab. and Equity	13,712,587	Net Profit or Loss	316,770	3.9%	Return on Equity	2.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235257 IRON CO N	IEDICAL CARE	FACILITY			Government - County	
IRON CO MEDICAL	CARE FACILITY	12/31/2019	365 Days Settled	I		
CRYSTAL FALLS, M	I 49920				CR Beds 200 POS B	eds 0
IRON					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES .			Occupancy Rate	85.2%
Balance S	Sheet	Income	Statement		Length of Stay	264.7
Current Assets	7,438,006	Total Charges	22,916,239		Average Wages	19.27
Fixed Assets	19,388,716	Contract Allowance	478,802	2.1%	Skilled Nursing	93.2%
Other Assets	5,279,937	Operating Revenue	22,437,437	97.9%	Ancillary Service	6.8%
Total Assets	32,106,659	Operating Expense	22,290,639	99.3%	Current Ratio	2.4
Current Liabilities	3,073,749	Operating Margin	146,798	0.7%	Days to Collect	33.4
Long Term Liabilities	17,903,135	Other Income	756,489	3.4%	Avg Payment Days	47.4
Total Equity	11,129,775	Other Expense	0	0.0%	Depreciation Rate	3.3%
Total Liab. and Equity	32,106,659	Net Profit or Loss	814,725	3.6%	Return on Equity	7.3%
235601 IRON RIVE	R CARE CENTE	:R			Proprietary - Corporation	า
IRON RIVER CARE (CENTER	12/31/2019	365 Days Settled	I		
IRON RIVER, MI 499	35				CR Beds 69 POS B	eds 0
IRON					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	66.2%
Balance S	Sheet	Income	Statement		Length of Stay	181.3
Current Assets	585,903	Total Charges	5,458,890		Average Wages	18.67
Fixed Assets	48,444	Contract Allowance	1,312,992	24.1%	Skilled Nursing	89.6%
Other Assets	1,003	Operating Revenue	4,145,898	75.9%	Ancillary Service	10.4%
Total Assets	635,350	Operating Expense	4,139,386	99.8%	Current Ratio	1.5
Current Liabilities	392,670	Operating Margin	6,512	0.2%	Days to Collect	52.8
Long Term Liabilities	0	Other Income	5,047	0.1%	Avg Payment Days	22.1
Total Equity	242,680	Other Expense	0	0.0%	Depreciation Rate	36.3%
Total Liab. and Equity	635,350	Net Profit or Loss	11,559	0.3%	Return on Equity	4.8%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235037 ISABELLA	CO MEDICAL C	CARE FACIL			Government - City-Coun	ty
ISABELLA CO MEDIO	CAL CARE FACI	L 9/30/2019 :	365 Days Settled			
MOUNT PLEASANT,	MI 48858				CR Beds 100 POS Be	eds 0
ISABELLA					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICI	≣S			Occupancy Rate	92.8%
Balance S	heet	Income	Statement		Length of Stay	86.6
Current Assets	6,485,555	Total Charges	17,611,027		Average Wages	21.30
Fixed Assets	11,603,076	Contract Allowance	4,132,718	23.5%	Skilled Nursing	64.0%
Other Assets	3,302,130	Operating Revenue	13,478,309	76.5%	Ancillary Service	35.1%
Total Assets	21,390,761	Operating Expense	14,191,582	105.3%	Current Ratio	5.1
Current Liabilities	1,275,566	Operating Margin	-713,273	-5.3%	Days to Collect	72.0
Long Term Liabilities	2,517,207	Other Income	1,429,009	10.6%	Avg Payment Days	18.6
Total Equity	17,597,988	Other Expense	0	0.0%	Depreciation Rate	2.9%
Total Liab. and Equity	21,390,761	Net Profit or Loss	507,638	3.8%	Return on Equity	2.9%
235019 JACKSON	COUNTY MEDIC	CAL CARE FACILITY			Government - County	
JACKSON COUNTY FACILITY	MEDICAL CARE	12/31/2019	365 Days Settled	I		
JACKSON, MI 49201					CR Beds 194 POS Be	eds 0
JACKSON					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVIC	ES			Occupancy Rate	93.3%
Balance S	heet	Income	Statement		Length of Stay	168.6
Current Assets	7,946,123	Total Charges	25,151,194		Average Wages	21.03
Fixed Assets	17,187,745	Contract Allowance	4,029,397	16.0%	Skilled Nursing	88.0%
Other Assets	18,066,243	Operating Revenue	21,121,797	84.0%	Ancillary Service	12.0%
Total Assets	43,200,111	Operating Expense	25,347,586	120.0%	Current Ratio	2.2
Current Liabilities	3,611,771	Operating Margin	-4,225,789	-20.0%	Days to Collect	38.7
Long Term Liabilities	34,683,530	Other Income	1,222,251	5.8%	Avg Payment Days	15.6
Total Equity	4,904,810	Other Expense	0	0.0%	Depreciation Rate	4.3%
Total Liab. and Equity	43,200,111	Net Profit or Loss	(3,003,538)	-14.2%	Return on Equity	-61.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235628 JAMIESON	NURSING HOM	IE			Proprietary - Corporatio	n
JAMIESON NURSING	G HOME	6/30/2019	365 Days Settled			
HARRISVILLE, MI 48	740				CR Beds 39 POS B	eds 0
ALCONA					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	≣S			Occupancy Rate	57.2%
Balance S	heet	Income	Statement		Length of Stay	313.0
Current Assets	271,924	Total Charges	1,483,325		Average Wages	19.01
Fixed Assets	351,731	Contract Allowance	106,463	7.2%	Skilled Nursing	92.8%
Other Assets	45,150	Operating Revenue	1,376,862	92.8%	Ancillary Service	7.2%
Total Assets	668,805	Operating Expense	1,398,853	101.6%	Current Ratio	1.1
Current Liabilities	255,185	Operating Margin	-21,991	-1.6%	Days to Collect	11.6
Long Term Liabilities	219,326	Other Income	24,007	1.7%	Avg Payment Days	14.2
Total Equity	194,294	Other Expense	0	0.0%	Depreciation Rate	3.3%
Total Liab. and Equity	668,805	Net Profit or Loss	2,016	0.1%	Return on Equity	1.0%
235519 KING NUR	SING & REHABI	LITATION COMMUN	ITY		Proprietary - Corporatio	n
KING NURSING & RI COMMUNITY	EHABILITATION	12/31/2019	365 Days Settled	I		
HOUGHTON LAKE, I	MI 48629				CR Beds 61 POS B	eds 0
ROSCOMMON					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES .			Occupancy Rate	78.4%
Balance S	heet	Income	Statement		Length of Stay	107.1
Current Assets	7,688,848	Total Charges	6,642,312		Average Wages	18.71
Fixed Assets	382,123	Contract Allowance	2,103,789	31.7%	Skilled Nursing	79.4%
Other Assets	55,430	Operating Revenue	4,538,523	68.3%	Ancillary Service	20.6%
Total Assets	8,126,401	Operating Expense	4,350,841	95.9%	Current Ratio	7.8
Current Liabilities	988,543	Operating Margin	187,682	4.1%	Days to Collect	608.7
Long Term Liabilities	0	Other Income	34,956	0.8%	Avg Payment Days	23.6
Total Equity	7,137,858	Other Expense	0	0.0%	Depreciation Rate	69.2%
Total Liab. and Equity	8,126,401	Net Profit or Loss	206,634	4.6%	Return on Equity	2.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235343 KITH HAVE	EN				Proprietary - Corporatio	n
KITH HAVEN		12/31/2019	365 Days Settled	I		
FLINT, MI 48504					CR Beds 159 POS B	eds 0
GENESEE					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES .			Occupancy Rate	80.8%
Balance S	Sheet	Income	Statement		Length of Stay	407.8
Current Assets	1,806,478	Total Charges	19,288,721		Average Wages	18.74
Fixed Assets	730,761	Contract Allowance	5,670,523	29.4%	Skilled Nursing	89.4%
Other Assets	9,050	Operating Revenue	13,618,198	70.6%	Ancillary Service	10.6%
Total Assets	2,546,289	Operating Expense	15,845,211	116.4%	Current Ratio	81.3
Current Liabilities	22,227	Operating Margin	-2,227,013	-16.4%	Days to Collect	86.1
Long Term Liabilities	-5,097,874	Other Income	3,144	0.0%	Avg Payment Days	7.8
Total Equity	7,621,936	Other Expense	0	0.0%	Depreciation Rate	134.1%
Total Liab. and Equity	2,546,289	Net Profit or Loss	(2,245,165)	-16.5%	Return on Equity	-29.5%
235320 LAHSER H	ILLS CARE CEN	ITRE			Proprietary - Corporatio	n
LAHSER HILLS CAR	E CENTRE	12/31/2019	365 Days Settled	I		
SOUTHFIELD, MI 48	034				CR Beds 143 POS B	eds 0
OAKLAND					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	91.2%
Balance S	Sheet	Income	Statement		Length of Stay	130.1
Current Assets	1,850,356	Total Charges	19,179,895		Average Wages	20.22
Fixed Assets	286,439	Contract Allowance	3,987,936	20.8%	Skilled Nursing	81.2%
Other Assets	0	Operating Revenue	15,191,959	79.2%	Ancillary Service	18.8%
Total Assets	2,136,795	Operating Expense	14,523,718	95.6%	Current Ratio	2.9
Current Liabilities	633,924	Operating Margin	668,241	4.4%	Days to Collect	39.0
Long Term Liabilities	0	Other Income	34,395	0.2%	Avg Payment Days	18.0
Total Equity	1,502,871	Other Expense	0	0.0%	Depreciation Rate	46.3%
Total Liab. and Equity	2,136,795	Net Profit or Loss	289,004	4.00/	Return on Equity	19.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235481 LAKE ORIG	ON NURSING C	ENTER			Proprietary - Other	
LAKE ORION NURSI	NG CENTER	9/30/2019 3	365 Days Settled			
LAKE ORION, MI 483	362				CR Beds 120 POS Be	eds 0
OAKLAND					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES .			Occupancy Rate	91.8%
Balance S	heet	Income	Statement		Length of Stay	112.0
Current Assets	9,224,091	Total Charges	16,228,345		Average Wages	21.94
Fixed Assets	1,995,889	Contract Allowance	3,249,219	20.0%	Skilled Nursing	79.1%
Other Assets	120,805	Operating Revenue	12,979,126	80.0%	Ancillary Service	20.9%
Total Assets	11,340,785	Operating Expense	12,340,947	95.1%	Current Ratio	(1.0)
Current Liabilities	-9,312,572	Operating Margin	638,179	4.9%	Days to Collect	31.7
Long Term Liabilities	1,119	Other Income	62,893	0.5%	Avg Payment Days	18.6
Total Equity	20,652,238	Other Expense	0	0.0%	Depreciation Rate	7.2%
Total Liab. and Equity	11,340,785	Net Profit or Loss	637,072	4.9%	Return on Equity	3.1%
235116 LAKE WOO	DDS NURSING 8	REHABILITATION C	ENTER		Proprietary - Corporation	1
LAKE WOODS NURS		12/31/2019	365 Days Settled			
MUSKEGON, MI 494	42				CR Beds 90 POS Be	eds 0
MUSKEGON					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES .			Occupancy Rate	93.1%
Balance S						
	heet	Income	Statement		Length of Stay	308.9
Current Assets		Income Total Charges	Statement 10,419,116		Length of Stay Average Wages	308.9 18.70
Current Assets Fixed Assets	1,498,418			34.7%	,	
	1,498,418	Total Charges	10,419,116		Average Wages	18.70
Fixed Assets	1,498,418 452,892	Total Charges Contract Allowance Operating Revenue	10,419,116 3,614,068	65.3%	Average Wages Skilled Nursing	18.70 86.6%
Fixed Assets Other Assets	1,498,418 452,892 0	Total Charges Contract Allowance Operating Revenue	10,419,116 3,614,068 6,805,048	65.3% 109.1%	Average Wages Skilled Nursing Ancillary Service	18.70 86.6% 13.4%
Fixed Assets Other Assets Total Assets	1,498,418 452,892 0 1,951,310	Total Charges Contract Allowance Operating Revenue Operating Expense	10,419,116 3,614,068 6,805,048 7,426,135	65.3% 109.1% -9.1%	Average Wages Skilled Nursing Ancillary Service Current Ratio	18.70 86.6% 13.4% 1.8
Fixed Assets Other Assets Total Assets Current Liabilities	1,498,418 452,892 0 1,951,310 823,550	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	10,419,116 3,614,068 6,805,048 7,426,135 -621,087	65.3% 109.1% -9.1% 14.9%	Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	18.70 86.6% 13.4% 1.8 29.0

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235589 LAKELAND CENTER (THE)					Proprietary - Partnersh	ip
LAKELAND CENTER	R (THE)	12/31/2019	365 Days Settled			
SOUTHFIELD, MI 48	034				CR Beds 91 POS E	Beds 0
OAKLAND					Key Performana	ice Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	89.8%
Balance S	Sheet	Income	Statement		Length of Stay	61.4
Current Assets	4,035,528	Total Charges	29,874,071		Average Wages	22.84
Fixed Assets	4,777,616	Contract Allowance	16,727,836	56.0%	Skilled Nursing	68.2%
Other Assets	0	Operating Revenue	13,146,235	44.0%	Ancillary Service	31.8%
Total Assets	8,813,144	Operating Expense	12,948,583	98.5%	Current Ratio	0.5
Current Liabilities	7,912,742	Operating Margin	197,652	1.5%	Days to Collect	95.4
Long Term Liabilities	0	Other Income	119,022	0.9%	Avg Payment Days	20.1
Total Equity	900,402	Other Expense	0	0.0%	Depreciation Rate	19.1%
Total Liab. and Equity	8,813,144	Net Profit or Loss	316,674	2.4%	Return on Equity	35.2%
235547 LAKEPOINTE SENIOR CARE AND REHAB CENTER, L L C						
233347 =	TE SENIOR CAI	RE AND REHAB CEN	ITER, L L C		Proprietary - Corporation	on
LAKEPOINTE SENIC			TER, L L C		Proprietary - Corporation	on
LAKEPOINTE SENIC	OR CARE AND R				Proprietary - Corporation CR Beds 134 POS E	
LAKEPOINTE SENIC CENTER, L L C	OR CARE AND R					3eds 0
LAKEPOINTE SENIC CENTER, L L C CLINTON TOWNSHI	OR CARE AND R P, MI 48036	EHAB 12/31/2019			CR Beds 134 POS E	3eds 0
LAKEPOINTE SENIC CENTER, L L C CLINTON TOWNSHI MACOMB	OR CARE AND R P, MI 48036 CIANS SERVICE	EHAB 12/31/2019			CR Beds 134 POS E	Beds 0
LAKEPOINTE SENIC CENTER, L L C CLINTON TOWNSHI MACOMB WISCONSIN PHYSIC	OR CARE AND R P, MI 48036 CIANS SERVICE	EHAB 12/31/2019	365 Days Settled		CR Beds 134 POS E Key Performana Occupancy Rate	Beds 0 ace Ind. 95.8%
LAKEPOINTE SENIC CENTER, L L C CLINTON TOWNSHI MACOMB WISCONSIN PHYSIC Balance S	OR CARE AND R P, MI 48036 CIANS SERVICE	EHAB 12/31/2019 Income Total Charges	365 Days Settled		CR Beds 134 POS E Key Performana Occupancy Rate Length of Stay	Beds 0 ace Ind. 95.8% 136.9
LAKEPOINTE SENIC CENTER, L L C CLINTON TOWNSHI MACOMB WISCONSIN PHYSIC Balance S Current Assets	P, MI 48036 CIANS SERVICE Sheet 1,796,208	EHAB 12/31/2019 Income Total Charges	365 Days Settled Statement 18,186,882	21.5%	CR Beds 134 POS E Key Performana Occupancy Rate Length of Stay Average Wages	Beds 0 ace Ind. 95.8% 136.9 20.27
LAKEPOINTE SENIC CENTER, L L C CLINTON TOWNSHI MACOMB WISCONSIN PHYSIC Balance S Current Assets Fixed Assets	DR CARE AND R P, MI 48036 CIANS SERVICE Sheet 1,796,208 1,137,210	EHAB 12/31/2019 Income Total Charges Contract Allowance	365 Days Settled Statement 18,186,882 3,909,050	21.5% 78.5%	CR Beds 134 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	3eds 0 ace Ind. 95.8% 136.9 20.27 78.1%
LAKEPOINTE SENIC CENTER, L L C CLINTON TOWNSHI MACOMB WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets	DR CARE AND R P, MI 48036 CIANS SERVICE Sheet 1,796,208 1,137,210 0	Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 18,186,882 3,909,050 14,277,832	21.5% 78.5% 93.3%	CR Beds 134 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	Beds 0 95.8% 136.9 20.27 78.1% 21.9%
LAKEPOINTE SENIC CENTER, L L C CLINTON TOWNSHI MACOMB WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets	P, MI 48036 CIANS SERVICE Sheet 1,796,208 1,137,210 0 2,933,418	Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 18,186,882 3,909,050 14,277,832 13,325,143	21.5% 78.5% 93.3% 6.7%	CR Beds 134 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	Beds 0 95.8% 136.9 20.27 78.1% 21.9%
LAKEPOINTE SENIC CENTER, L L C CLINTON TOWNSHI MACOMB WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	DR CARE AND R P, MI 48036 CIANS SERVICE 5heet 1,796,208 1,137,210 0 2,933,418 1,043,408	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 18,186,882 3,909,050 14,277,832 13,325,143 952,689	21.5% 78.5% 93.3% 6.7% 0.2%	CR Beds 134 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	Beds 0 95.8% 136.9 20.27 78.1% 21.9% 1.7

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235719 LAKESIDE	MANOR NURSI	NG AND REHABILITA	ATION CENTER		Proprietary - Corporatio	n
LAKESIDE MANOR N REHABILITATION CE		12/31/2019	365 Days Settled			
STERLING HEIGHTS	S, MI 48313				CR Beds 66 POS B	eds 0
MACOMB					Key Performana	ce Ind.
WPS MI					Occupancy Rate	56.8%
Balance S	heet	Income	Statement		Length of Stay	96.4
Current Assets	662,935	Total Charges	7,374,460		Average Wages	21.24
Fixed Assets	594,350	Contract Allowance	2,609,495	35.4%	Skilled Nursing	61.2%
Other Assets	0	Operating Revenue	4,764,965	64.6%	Ancillary Service	38.8%
Total Assets	1,257,285	Operating Expense	5,370,562	112.7%	Current Ratio	0.4
Current Liabilities	1,690,072	Operating Margin	-605,597	-12.7%	Days to Collect	50.6
Long Term Liabilities	-128,861	Other Income	3,066	0.1%	Avg Payment Days	110.6
Total Equity	-303,926	Other Expense	0	0.0%	Depreciation Rate	115.1%
Total Liab. and Equity	1,257,285	Net Profit or Loss	(602,531)	-12.6%	Return on Equity	198.2%
235515 LAKEVIEW LAKEVIEW MANOR		THCARE CENTER CENTER 12/31/2019	365 Days Settled		Proprietary - Corporatio	n
TAWAS CITY, MI 487						
10000	763		·		CR Beds 60 POS B	eds 0
IOSCO			·		CR Beds 60 POS B	
NATIONAL GOVERN		≣S				
	IMENT SERVICE		Statement		Key Performana	e Ind.
NATIONAL GOVERN	IMENT SERVICE		Statement 9,974,222		Key Performanae Occupancy Rate	e Ind. 92.0%
NATIONAL GOVERN Balance S	IMENT SERVICE	Income		36.5%	Key Performanae Occupancy Rate Length of Stay Average Wages	92.0% 186.5
NATIONAL GOVERN Balance S Current Assets	NMENT SERVICE Sheet 469,425	Income Total Charges	9,974,222		Key Performanae Occupancy Rate Length of Stay Average Wages	92.0% 186.5 18.57
NATIONAL GOVERN Balance S Current Assets Fixed Assets	MENT SERVICE Sheet 469,425 333,439	Income Total Charges Contract Allowance	9,974,222 3,638,226	63.5%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	92.0% 186.5 18.57 74.1%
NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	MENT SERVICE Sheet 469,425 333,439 5,637	Income Total Charges Contract Allowance Operating Revenue	9,974,222 3,638,226 6,335,996	63.5% 96.3%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	92.0% 186.5 18.57 74.1% 25.9%
NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	MENT SERVICE Sheet 469,425 333,439 5,637 808,501	Income Total Charges Contract Allowance Operating Revenue Operating Expense	9,974,222 3,638,226 6,335,996 6,100,748	63.5% 96.3% 3.7%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	92.0% 186.5 18.57 74.1% 25.9% 1.4 46.4
NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	MENT SERVICE 469,425 333,439 5,637 808,501 336,372	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	9,974,222 3,638,226 6,335,996 6,100,748 235,248	63.5% 96.3% 3.7%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect Avg Payment Days	92.0% 186.5 18.57 74.1% 25.9%
NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities	MENT SERVICE 469,425 333,439 5,637 808,501 336,372 -4,403,702	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	9,974,222 3,638,226 6,335,996 6,100,748 235,248 4,017	63.5% 96.3% 3.7% 0.1% 0.0%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect Avg Payment Days	92.0% 186.5 18.57 74.1% 25.9% 1.4 46.4

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235058 LAPEER C	OUNTY MEDICA	AL CARE FAC			Government - County	
LAPEER COUNTY M	IEDICAL CARE I	FAC 12/31/2019	365 Days Settled	d		
LAPEER, MI 48446					CR Beds 202 POS Be	eds 0
LAPEER					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVIC	≣S			Occupancy Rate	99.3%
Balance S	Sheet	Income	Statement		Length of Stay	397.8
Current Assets	5,549,195	Total Charges	27,677,390		Average Wages	20.50
Fixed Assets	18,817,780	Contract Allowance	-48,240	-0.2%	Skilled Nursing	83.2%
Other Assets	1,392,331	Operating Revenue	27,725,630	100.2%	Ancillary Service	16.8%
Total Assets	25,759,306	Operating Expense	31,004,672	111.8%	Current Ratio	0.9
Current Liabilities	6,276,925	Operating Margin	-3,279,042	-11.8%	Days to Collect	51.3
Long Term Liabilities	10,227,469	Other Income	1,153,878	4.2%	Avg Payment Days	62.4
Total Equity	9,254,912	Other Expense	0	0.0%	Depreciation Rate	3.0%
Total Liab. and Equity	25,759,306	Net Profit or Loss	(2,125,164)	-7.7%	Return on Equity	-23.0%
235299 LAURELS	OF BEDFORD (ГНЕ)			Proprietary - Corporation	1
LAURELS OF BEDFO	ORD (THE)	12/31/2019	365 Days Settled	t		
BATTLE CREEK, MI	49017				CR Beds 123 POS Be	eds 0
CALHOUN					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICI	≣S			Occupancy Rate	80.5%
Balance S	Sheet	Income	Statement		Length of Stay	112.3
Current Assets	2,462,563	Total Charges	14,421,862		Average Wages	23.48
Fixed Assets	627,841	Contract Allowance	3,205,259	22.2%	Skilled Nursing	72.0%
Other Assets	285,423	Operating Revenue	11,216,603	77.8%	Ancillary Service	23.8%
Total Assats	3,375,827	Operating Expense	10,885,342	97.0%	Current Ratio	3.0
Total Assets						
Current Liabilities	811,490	Operating Margin	331,261	3.0%	Days to Collect	51.4
		Operating Margin Other Income	331,261 5,390		Days to Collect Avg Payment Days	51.4 27.2
Current Liabilities	811,490			0.0%	•	

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235636 LAURELS	OF CARSON CI	ГҮ			Proprietary - Corporatio	n
LAURELS OF CARS	ON CITY	12/31/2019	365 Days Settled			
CARSON CITY, MI 4	8811				CR Beds 82 POS B	eds 0
MONTCALM					Key Performana	ce Ind.
WPS MI					Occupancy Rate	91.8%
Balance S	Sheet	Income Statement		Length of Stay	85.6	
Current Assets	21,126,143	Total Charges	10,735,297		Average Wages	20.91
Fixed Assets	114,446	Contract Allowance	2,225,947	20.7%	Skilled Nursing	73.9%
Other Assets	0	Operating Revenue	8,509,350	79.3%	Ancillary Service	23.1%
Total Assets	21,240,589	Operating Expense	8,298,232	97.5%	Current Ratio	35.0
Current Liabilities	603,606	Operating Margin	211,118	2.5%	Days to Collect	34.1
Long Term Liabilities	0	Other Income	10,271	0.1%	Avg Payment Days	26.5
Total Equity	20,636,983	Other Expense	0	0.0%	Depreciation Rate	529.8%
Total Liab. and Equity	21,240,589	Net Profit or Loss	221,389	2.6%	Return on Equity	1.1%
235302 LAURELS	OF COLDWATE	R,THE			Proprietary - Corporatio	n
LAURELS OF COLD	WATER,THE	12/31/2019	365 Days Settled			
COLDWATER, MI 49	036				CR Beds 169 POS B	eds 0
BRANCH					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	74.4%
Balance S	Sheet	Income	Statement		Length of Stay	119.1
Current Assets	2,678,391	Total Charges	14,845,050		Average Wages	21.38
Fixed Assets	1,170,508	Contract Allowance	2,609,502	17.6%	Skilled Nursing	74.0%
Other Assets	0	Operating Revenue	12,235,548	82.4%	Ancillary Service	21.3%
Total Assets	3,848,899	Operating Expense	13,984,126	114.3%	Current Ratio	0.5
Current Liabilities	5,340,734	Operating Margin	-1,748,578	-14.3%	Days to Collect	80.0
Long Term Liabilities	764,381	Other Income	518,010	4.2%	Avg Payment Days	22.9
Total Equity	-2,256,216	Other Expense	0	0.0%	Depreciation Rate	144.9%
Total Liab. and Equity	3,848,899	Net Profit or Loss	(1,230,568)	-10.1%	Return on Equity	54.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235513 LAURELS	OF FULTON,TH	E			Proprietary - Corporatio	n
LAURELS OF FULTO	ON,THE	12/31/2019	365 Days Settled			
PERRINTON, MI 488	371				CR Beds 50 POS B	eds 0
GRATIOT					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	82.6%
Balance S	Sheet	Income Statement		Length of Stay	203.7	
Current Assets	298,942	Total Charges	4,630,481		Average Wages	20.06
Fixed Assets	375,331	Contract Allowance	714,486	15.4%	Skilled Nursing	79.6%
Other Assets	0	Operating Revenue	3,915,995	84.6%	Ancillary Service	19.3%
Total Assets	674,273	Operating Expense	4,554,605	116.3%	Current Ratio	0.2
Current Liabilities	1,298,541	Operating Margin	-638,610	-16.3%	Days to Collect	26.2
Long Term Liabilities	251,901	Other Income	6,145	0.2%	Avg Payment Days	28.2
Total Equity	-876,169	Other Expense	0	0.0%	Depreciation Rate	118.3%
Total Liab. and Equity	674,273	Net Profit or Loss	(632,465)	-16.2%	Return on Equity	72.2%
235483 LAURELS	OF GALESBUR	G (THE)			Proprietary - Corporatio	n
LAURELS OF GALES	SBURG (THE)	12/31/2019	365 Days Settled			
GALESBURG, MI 49	053				CR Beds 93 POS B	eds 0
KALAMAZOO					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVIC	ES .			Occupancy Rate	81.2%
Balance S	Sheet	Income	e Statement		Length of Stay	128.2
Current Assets	1,029,210	Total Charges	9,491,699		Average Wages	22.64
Fixed Assets	604,270	Contract Allowance	1,677,696	17.7%	Skilled Nursing	74.4%
Other Assets	0	Operating Revenue	7,814,003	82.3%	Ancillary Service	19.7%
Total Assets	1,633,480	Operating Expense	8,728,372	111.7%	Current Ratio	0.5
Current Liabilities	1,924,144	Operating Margin	-914,369	-11.7%	Days to Collect	46.7
Long Term Liabilities	425,095	Other Income	3,075	0.0%	Avg Payment Days	30.5
Total Equity	-715,759	Other Expense	0	0.0%	Depreciation Rate	150.5%
Total Liab. and Equity	1,633,480	Net Profit or Loss	(911,294)	-11.7%	Return on Equity	127.3%
Total Equity	-715,759	Other Expense	0	0.0%	Depreciation Rate	150.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235327 LAURELS	OF HUDSONVIL	LE (THE)			Proprietary - Corporation	1
LAURELS OF HUDS	ONVILLE (THE)	12/31/2019	365 Days Settled			
HUDSONVILLE, MI 4	9426				CR Beds 113 POS Be	eds 0
OTTAWA					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICI	≣S			Occupancy Rate	81.4%
Balance S	heet	Income Statement		Length of Stay	79.7	
Current Assets	1,056,308	Total Charges	10,964,552		Average Wages	22.30
Fixed Assets	308,631	Contract Allowance	2,073,690	18.9%	Skilled Nursing	73.3%
Other Assets	0	Operating Revenue	8,890,862	81.1%	Ancillary Service	20.2%
Total Assets	1,364,939	Operating Expense	9,520,132	107.1%	Current Ratio	(6.9)
Current Liabilities	-152,016	Operating Margin	-629,270	-7.1%	Days to Collect	42.6
Long Term Liabilities	221,876	Other Income	6,852	0.1%	Avg Payment Days	28.8
Total Equity	1,295,079	Other Expense	0	0.0%	Depreciation Rate	316.6%
Total Liab. and Equity	1,364,939	Net Profit or Loss	(622,418)	-7.0%	Return on Equity	-48.1%
235253 LAURELS	OF KENT (THE)				Proprietary - Corporation	1
LAURELS OF KENT	(THE)	12/31/2019	365 Days Settled			
LOWELL, MI 49331					CR Beds 153 POS Be	eds 0
KENT					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVIC	ES			Occupancy Rate	74.3%
Balance S	heet	Income	Statement		Length of Stay	156.0
Current Assets	1,905,623	Total Charges	12,849,910		Average Wages	20.62
Fixed Assets	748,497	Contract Allowance	2,269,800	17.7%	Skilled Nursing	74.6%
		•	10 500 110	02 20/	Ancillant Contino	
Other Assets	840	Operating Revenue	10,580,110	02.3%	Ancillary Service	21.1%
Other Assets Total Assets	2,654,960	Operating Revenue Operating Expense	11,437,824		Current Ratio	
				108.1%	•	(2.1)
Total Assets	2,654,960	Operating Expense	11,437,824	108.1% -8.1%	Current Ratio	(2.1) 64.8
Total Assets Current Liabilities	2,654,960	Operating Expense Operating Margin	-857,714	108.1% -8.1% 0.1%	Current Ratio Days to Collect	21.1% (2.1) 64.8 26.9 201.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235385 LAURELS OF MT. PLEASANT (THE) Proprietary - Corporation							
LAURELS OF MT. PI	LEASANT (THE)	12/31/2019	365 Days Settled	I			
MOUNT PLEASANT,	MI 48858				CR Beds 112 POS B	eds 0	
ISABELLA					Key Performanad	e Ind.	
NATIONAL GOVERN	IMENT SERVICI	≣S			Occupancy Rate	72.9%	
Balance S	Sheet	Income	Statement		Length of Stay	102.4	
Current Assets	1,129,580	Total Charges	10,408,046		Average Wages	21.49	
Fixed Assets	671,152	Contract Allowance	1,969,619	18.9%	Skilled Nursing	74.2%	
Other Assets	0	Operating Revenue	8,438,427	81.1%	Ancillary Service	22.7%	
Total Assets	1,800,732	Operating Expense	8,968,456	106.3%	Current Ratio	0.4	
Current Liabilities	2,783,755	Operating Margin	-530,029	-6.3%	Days to Collect	47.6	
Long Term Liabilities	527,209	Other Income	4,139	0.0%	Avg Payment Days	28.5	
Total Equity	-1,510,232	Other Expense	0	0.0%	Depreciation Rate	172.8%	
Total Liab. and Equity	1,800,732	Net Profit or Loss	(525,890)	-6.2%	Return on Equity	34.8%	
235313 LAURELS	OF SANDY CRE	EK (THE)			Proprietary - Corporation	า	
LAURELS OF SAND	Y CREEK (THE)	12/31/2019	365 Days Settled	I			
WAYLAND, MI 49348	3				CR Beds 119 POS B	eds 0	
ALLEGAN					Key Performanad	e Ind.	
NATIONAL GOVERN	IMENT SERVIC	ES			Occupancy Rate	67.9%	
Balance S	Sheet	Income	Statement		Length of Stay	119.4	
Current Assets	646,082	Total Charges	8,989,957		Average Wages	21.24	
Fixed Assets	471,608	Contract Allowance	1,846,669	20.5%	Skilled Nursing	68.1%	
Other Assets	0	Operating Revenue	7,143,288	79.5%	Ancillary Service	23.6%	
Total Assets	1,117,690	Operating Expense	8,821,298	123.5%	Current Ratio	0.1	
Current Liabilities	5,218,123	Operating Margin	-1,678,010	-23.5%	Days to Collect	32.6	
Long Term Liabilities	288,635	Other Income	3,686	0.1%	Avg Payment Days	23.7	
Total Equity	-4,389,068	Other Expense	0	0.0%	Depreciation Rate	224.1%	
Total Liab. and Equity	1,117,690	Net Profit or Loss	(1,674,324)	-23.4%	Return on Equity	38.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235224 LENAWEE	235224 LENAWEE MEDICAL CARE FACILITY Government - County							
LENAWEE MEDICAL	CARE FACILIT	Y 12/31/2019	365 Days Settled					
ADRIAN, MI 49221					CR Beds 114 POS Be	eds 0		
LENAWEE					Key Performanac	e Ind.		
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	91.3%		
Balance S	Sheet	Income	Statement		Length of Stay	110.1		
Current Assets	10,885,388	Total Charges	16,847,169		Average Wages	19.49		
Fixed Assets	6,496,170	Contract Allowance	4,738,033	28.1%	Skilled Nursing	75.4%		
Other Assets	2,733,467	Operating Revenue	12,109,136	71.9%	Ancillary Service	24.6%		
Total Assets	20,115,025	Operating Expense	12,786,445	105.6%	Current Ratio	4.4		
Current Liabilities	2,472,860	Operating Margin	-677,309	-5.6%	Days to Collect	26.3		
Long Term Liabilities	1,655,587	Other Income	902,885	7.5%	Avg Payment Days	32.5		
Total Equity	15,986,578	Other Expense	0	0.0%	Depreciation Rate	3.6%		
Total Liab. and Equity	20,115,025	Net Profit or Loss	132,621	1.1%	Return on Equity	0.8%		
235471 LIFE CARE	CENTER OF P	LAINWELL			Proprietary - Other			
LIFE CARE CENTER	OF PLAINWELI	_ 12/31/2019	365 Days Settled					
PLAINWELL, MI 4908	80				CR Beds 119 POS Be	eds 0		
ALLEGAN					Key Performanac	e Ind.		
CAHABA GBA (TN)					Occupancy Rate	88.8%		
Balance S	Sheet	Income	Statement		Length of Stay	97.6		
Current Assets	1,303,396	Total Charges	13,116,903		Average Wages	22.72		
Fixed Assets	633,098	Contract Allowance	3,826,491	29.2%	Skilled Nursing	88.0%		
Other Assets	249,513	Operating Revenue	9,290,412	70.8%	Ancillary Service	12.0%		
	210,010							
Total Assets	2,186,007	Operating Expense	10,878,772	117.1%	Current Ratio	1.0		
		Operating Expense Operating Margin	10,878,772		Current Ratio Days to Collect			
Total Assets	2,186,007			-17.1%		1.0		
Total Assets Current Liabilities	2,186,007 1,314,522	Operating Margin	-1,588,360	-17.1% 0.1%	Days to Collect	1.0 48.0		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235543 LINCOLN F	IAVEN NURSIN	G & REHAB COMMUN	NITY		Proprietary - Corporation	ו
LINCOLN HAVEN NU	JRSING & REHA	ιB 12/31/2019	365 Days Settled			
LINCOLN, MI 48742					CR Beds 39 POS B	eds 0
ALCONA					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ΞS			Occupancy Rate	83.9%
Balance S	heet	Income	Income Statement		Length of Stay	123.1
Current Assets	3,132,765	Total Charges	4,031,698		Average Wages	168.00
Fixed Assets	499,399	Contract Allowance	1,240,562	30.8%	Skilled Nursing	84.1%
Other Assets	40,280	Operating Revenue	2,791,136	69.2%	Ancillary Service	15.9%
Total Assets	3,672,444	Operating Expense	2,726,970	97.7%	Current Ratio	5.2
Current Liabilities	603,996	Operating Margin	64,166	2.3%	Days to Collect	401.0
Long Term Liabilities	0	Other Income	16,125	0.6%	Avg Payment Days	21.2
Total Equity	3,068,448	Other Expense	0	0.0%	Depreciation Rate	52.6%
Total Liab. and Equity	3,672,444	Net Profit or Loss	52,076	1.9%	Return on Equity	1.7%
235590 LIVONIA W	OODS NURSIN	G AND REHABILITAT	TON		Nonprofit - Church	
LIVONIA WOODS NU REHABILITATION	JRSING AND	12/31/2019	365 Days Settled			
LIVONIA, MI 48154					CD D-d- 70 DOC D	
WAYNE					CR Beds 72 POS B	eds 0
					Key Performana	
WISCONSIN PHYSIC	DIANS SERVICE					
WISCONSIN PHYSIC			Statement		Key Performanac	e Ind.
	Sheet		Statement 8,044,324		Key Performanao Occupancy Rate	se Ind. 80.3%
Balance S	Sheet	Income		16.6%	Key Performanao Occupancy Rate Length of Stay	80.3%
Balance S Current Assets	Sheet 1,149,696	Income Total Charges	8,044,324		Key Performanae Occupancy Rate Length of Stay Average Wages	80.3% 101.0 23.53
Balance S Current Assets Fixed Assets	5heet 1,149,696 4,524,314	Income Total Charges Contract Allowance	8,044,324 1,332,909	83.4%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	80.3% 101.0 23.53 87.8%
Balance S Current Assets Fixed Assets Other Assets	1,149,696 4,524,314 112,228	Income Total Charges Contract Allowance Operating Revenue	8,044,324 1,332,909 6,711,415	83.4% 108.0%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	80.3% 101.0 23.53 87.8% 12.2%
Balance S Current Assets Fixed Assets Other Assets Total Assets	1,149,696 4,524,314 112,228 5,786,238	Income Total Charges Contract Allowance Operating Revenue Operating Expense	8,044,324 1,332,909 6,711,415 7,246,355	83.4% 108.0% -8.0%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	80.3% 101.0 23.53 87.8% 12.2%
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	1,149,696 4,524,314 112,228 5,786,238 1,667,526	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	8,044,324 1,332,909 6,711,415 7,246,355 -534,940	83.4% 108.0% -8.0% -0.4%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	80.3% 101.0 23.53 87.8% 12.2% 0.7 38.2

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235252 LOURDES	REHABILITATIO	ON AND HEALTHCAR	RE CENTER		Nonprofit - Church	
LOURDES REHABIL HEALTHCARE CENT		12/31/2019	365 Days Settled			
WATERFORD, MI 48	328				CR Beds 100 POS Be	eds 0
OAKLAND					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ΞS			Occupancy Rate	92.3%
Balance S	heet	Income	Statement		Length of Stay	58.4
Current Assets	1,101,957	Total Charges	19,407,045		Average Wages	22.58
Fixed Assets	17,812,947	Contract Allowance	7,187,080	37.0%	Skilled Nursing	63.0%
Other Assets	1,849,641	Operating Revenue	12,219,965	63.0%	Ancillary Service	37.0%
Total Assets	20,764,545	Operating Expense	12,056,286	98.7%	Current Ratio	0.5
Current Liabilities	2,322,716	Operating Margin	163,679	1.3%	Days to Collect	33.3
Long Term Liabilities	11,921,569	Other Income	-13,342	-0.1%	Avg Payment Days	57.1
Total Equity	6,520,260	Other Expense	0	0.0%	Depreciation Rate	5.0%
Total Liab. and Equity	20,764,545	Net Profit or Loss	19,214	0.2%	Return on Equity	0.3%
235182 LYNWOOD	MANOR HEAL	THCARE CENTER			Proprietary - Corporation	1
LYNWOOD MANOR	HEALTHCARE (CENTER 12/31/2019	365 Days Settled			
ADRIAN, MI 49221						
LENAWEE					CR Beds 84 POS Be	eds 0
BLUE CROSS (MAR					Key Performanac	
DECE OROGO (W// IIX	YLAND)					
Balance S	,	Income	Statement		Key Performanac	e Ind.
,	Sheet	Income Total Charges	Statement 8,228,338		Key Performanao Occupancy Rate	e Ind. 87.0%
Balance S	Sheet	Total Charges		10.1%	Key Performanac Occupancy Rate Length of Stay	87.0%
Balance S Current Assets	Sheet 406,423	Total Charges	8,228,338		Key Performanae Occupancy Rate Length of Stay Average Wages	87.0% 87.4 15.91
Balance S Current Assets Fixed Assets	406,423 322,822	Total Charges Contract Allowance	8,228,338 834,972	89.9%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	87.0% 87.4 15.91 86.8%
Balance S Current Assets Fixed Assets Other Assets	406,423 322,822 0	Total Charges Contract Allowance Operating Revenue	8,228,338 834,972 7,393,366	89.9% 100.6%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	87.0% 87.4 15.91 86.8% 13.2%
Balance S Current Assets Fixed Assets Other Assets Total Assets	406,423 322,822 0 729,245	Total Charges Contract Allowance Operating Revenue Operating Expense	8,228,338 834,972 7,393,366 7,436,920	89.9% 100.6% -0.6%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	87.0% 87.4 15.91 86.8% 13.2%
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	406,423 322,822 0 729,245 1,392,701	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	8,228,338 834,972 7,393,366 7,436,920 -43,554	89.9% 100.6% -0.6% 0.4%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	87.0% 87.4 15.91 86.8% 13.2% 0.3 7.0

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235003 MANISTEE	COUNTY MEDI	CAL CARE FACILITY	,		Government - Federal	
MANISTEE COUNTY FACILITY	' MEDICAL CAR	E 9/30/2019 3	365 Days Settled			
MANISTEE, MI 49660	0				CR Beds 100 POS Be	eds 0
MANISTEE					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	83.0%
Balance S	heet	Income	Statement		Length of Stay	105.2
Current Assets	3,260,380	Total Charges	9,432,005		Average Wages	19.50
Fixed Assets	2,273,321	Contract Allowance	-200,662	-2.1%	Skilled Nursing	89.0%
Other Assets	3,916,417	Operating Revenue	9,632,667	102.1%	Ancillary Service	11.0%
Total Assets	9,450,118	Operating Expense	10,840,973	112.5%	Current Ratio	2.9
Current Liabilities	1,130,183	Operating Margin	-1,208,306	-12.5%	Days to Collect	58.5
Long Term Liabilities	6,673,820	Other Income	941,526	9.8%	Avg Payment Days	26.5
Total Equity	1,646,115	Other Expense	0	0.0%	Depreciation Rate	3.6%
Total Liab. and Equity	9,450,118	Net Profit or Loss	(404,191)	-4.2%	Return on Equity	-24.6%
235267 MANORCA	RE NURSING A	ND REHABILITATION	N CENTER		Nonprofit - Other	
MANORCARE NURS		5/31/2019 3	865 Days Settled			
KINGSFORD, MI 498	i01				CR Beds 107 POS Be	
DICKINSON						eds 0
					Key Performanad	
NATIONAL GOVERN	IMENT SERVICE	≣S			Key Performanao Occupancy Rate	
NATIONAL GOVERN Balance S			Statement		•	e Ind.
	Sheet		• Statement 14,282,588		Occupancy Rate	e Ind. 93.6%
Balance S	Sheet	Income		29.0%	Occupancy Rate Length of Stay	93.6% 82.5
Balance S Current Assets	Sheet 1,019,412	Income Total Charges	14,282,588		Occupancy Rate Length of Stay Average Wages	93.6% 82.5 21.04
Balance S Current Assets Fixed Assets	1,019,412 218,572	Income Total Charges Contract Allowance	14,282,588 4,136,650	71.0%	Occupancy Rate Length of Stay Average Wages Skilled Nursing	93.6% 82.5 21.04 70.6%
Balance S Current Assets Fixed Assets Other Assets	1,019,412 218,572 2,455	Income Total Charges Contract Allowance Operating Revenue	14,282,588 4,136,650 10,145,938	71.0% 97.3%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	93.6% 82.5 21.04 70.6% 29.4%
Balance S Current Assets Fixed Assets Other Assets Total Assets	1,019,412 218,572 2,455 1,240,439	Income Total Charges Contract Allowance Operating Revenue Operating Expense	14,282,588 4,136,650 10,145,938 9,868,587	71.0% 97.3% 2.7%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	93.6% 82.5 21.04 70.6% 29.4%
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	1,019,412 218,572 2,455 1,240,439 675,607	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	14,282,588 4,136,650 10,145,938 9,868,587 277,351	71.0% 97.3% 2.7% 0.2%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	93.6% 82.5 21.04 70.6% 29.4% 1.5 34.2

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235008 MAPLE LA	WN MEDICAL C	ARE FACILI			Government - County	
MAPLE LAWN MEDI	CAL CARE FAC	ILI 12/31/2019	365 Days Settled			
COLDWATER, MI 49	036				CR Beds 114 POS E	Beds 0
BRANCH					Key Performana	ice Ind.
NATIONAL GOVERN	MENT SERVIC	≣S			Occupancy Rate	96.7%
Balance S	Sheet	Income	e Statement		Length of Stay	162.9
Current Assets	2,380,891	Total Charges	17,286,060		Average Wages	22.57
Fixed Assets	15,261,426	Contract Allowance	2,512,554	14.5%	Skilled Nursing	87.1%
Other Assets	1,111,712	Operating Revenue	14,773,506	85.5%	Ancillary Service	12.9%
Total Assets	18,754,029	Operating Expense	15,776,646	106.8%	Current Ratio	1.3
Current Liabilities	1,786,116	Operating Margin	-1,003,140	-6.8%	Days to Collect	26.3
Long Term Liabilities	12,904,685	Other Income	334,739	2.3%	Avg Payment Days	34.9
Total Equity	4,063,228	Other Expense	0	0.0%	Depreciation Rate	4.0%
Total Liab. and Equity	18,754,029	Net Profit or Loss	(672,401)	-4.6%	Return on Equity	-16.5%
235613 MAPLE MA	NOR REHAB C	ENTER			Proprietary - Corporation	on
MAPLE MANOR REH	HAB CENTER	12/31/2019	365 Days Settled			
WAYNE, MI 48184					CR Beds 59 POS B	Beds 0
WAYNE					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVIC	≣S			Occupancy Rate	64.6%
Balance S	Sheet	Income	e Statement		Length of Stay	37.5
Current Assets	1,823,962	Total Charges	8,572,156		Average Wages	21.39
Fixed Assets	745,329	Contract Allowance	2,980,541	34.8%	Skilled Nursing	73.4%
Other Assets	0	Operating Revenue	5,591,615	65.2%	Ancillary Service	26.6%
Total Assets	2,569,291	Operating Expense	7,264,484	129.9%	Current Ratio	241.8
Current Liabilities	7,544	Operating Margin	-1,672,869	-29.9%	Days to Collect	120.8
Long Term Liabilities	274,978	Other Income	1,868,203	33.4%	Avg Payment Days	0.0
Total Equity	2,286,769	Other Expense	0	0.0%	Depreciation Rate	85.8%
Total Liab. and Equity	2,569,291	Net Profit or Loss	195,334	3.5%	Return on Equity	8.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235669 MAPLE MA	NOR REHAB C	ENTER OF NOVI INC			Proprietary - Corporation	l
MAPLE MANOR REFINC	HAB CENTER O	F NOVI 12/31/2019	365 Days Settled			
NOVI, MI 48377					CR Beds 144 POS Be	eds 0
OAKLAND					Key Performanac	e Ind.
WPS MI					Occupancy Rate	30.3%
Balance S	Sheet	Income	Statement		Length of Stay	27.8
Current Assets	7,902,723	Total Charges	12,473,207		Average Wages	21.54
Fixed Assets	7,780,588	Contract Allowance	1,278,566	10.3%	Skilled Nursing	64.6%
Other Assets	0	Operating Revenue	11,194,641	89.7%	Ancillary Service	35.4%
Total Assets	15,683,311	Operating Expense	9,434,592	84.3%	Current Ratio	
Current Liabilities	0	Operating Margin	1,760,049	15.7%	Days to Collect	257.9
Long Term Liabilities	4,445,020	Other Income	3,521,068	31.5%	Avg Payment Days	0.0
Total Equity	11,238,291	Other Expense	0	0.0%	Depreciation Rate	18.0%
Total Liab. and Equity	15,683,311	Net Profit or Loss	5,281,117	47.2%	Return on Equity	47.0%
235588 MAPLE VA	LLEY NURSING	HOME			Proprietary - Corporation	
MAPLE VALLEY NUI	RSING HOME	12/31/2019	365 Days Settled			
MAPLE CITY, MI 496	664				CR Beds 25 POS Be	eds 0
LEELANAU					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	80.0%
Balance S	Sheet	Income	Statement		Length of Stay	317.5
Current Assets	407,057	Total Charges	2,153,323		Average Wages	23.12
Fixed Assets	404,918	Contract Allowance	6,545	0.3%	Skilled Nursing	99.3%
Other Assets	4,015	Operating Revenue	2,146,778	99.7%	Ancillary Service	0.7%
Total Assets	815,990	Operating Expense	2,054,254	95.7%	Current Ratio	7.3
	815,990 55,808	Operating Expense Operating Margin	92,524		Current Ratio Days to Collect	7.3 47.8
Total Assets		Operating Margin		4.3%		47.8
Total Assets Current Liabilities	55,808	Operating Margin	92,524	4.3% 0.0%	Days to Collect	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235518 MAPLE WO	OODS MANOR		Proprietary - Corporation	1		
MAPLE WOODS MA	NOR	12/31/2019	365 Days Settled	l		
CLIO, MI 48420					CR Beds 151 POS Be	eds 0
GENESEE					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	85.0%
Balance S	Balance Sheet Income State				Length of Stay	112.9
Current Assets	1,979,832	Total Charges	17,555,825		Average Wages	20.54
Fixed Assets	385,209	Contract Allowance	4,409,058	25.1%	Skilled Nursing	79.4%
Other Assets	-51,797	Operating Revenue	13,146,767	74.9%	Ancillary Service	20.6%
Total Assets	2,313,244	Operating Expense	14,518,094	110.4%	Current Ratio	1.5
Current Liabilities	1,331,023	Operating Margin	-1,371,327	-10.4%	Days to Collect	22.8
Long Term Liabilities	0	Other Income	1,919,173	14.6%	Avg Payment Days	33.3
Total Equity	982,221	Other Expense	0	0.0%	Depreciation Rate	69.8%
		-	005.007	4 70/	Datum as Faults	23.0%
Total Liab. and Equity	2,313,244	Net Profit or Loss	225,927	1.7%	Return on Equity	23.070
Total Liab. and Equity 235005 MAPLES B		-		1.7%	Government - City-Coun	
	ENZIE CO MED	ICAL CARE	65 Days Settled	1.7%		
235005 MAPLES B	ENZIE CO MED MEDICAL CAR	ICAL CARE		1.770		ty
235005 MAPLES B MAPLES BENZIE CO	ENZIE CO MED MEDICAL CAR	ICAL CARE		1.7%	Government - City-Coun	ty eds 0
235005 MAPLES B MAPLES BENZIE CO FRANKFORT, MI 496	ENZIE CO MED MEDICAL CAR			1.7%	Government - City-Coun CR Beds 78 POS Be	ty eds 0
235005 MAPLES B MAPLES BENZIE CO FRANKFORT, MI 496 BENZIE	ENZIE CO MED MEDICAL CAR 635	CAL CARE		1.7%	Government - City-Coun CR Beds 78 POS Be Key Performanac	eds 0
235005 MAPLES B MAPLES BENZIE CO FRANKFORT, MI 496 BENZIE NATIONAL GOVERN	ENZIE CO MED MEDICAL CAR 635 MENT SERVICE	CAL CARE	65 Days Settled	1.7%	CR Beds 78 POS Be Key Performanac Occupancy Rate	eds 0 ee Ind. 94.6%
235005 MAPLES B MAPLES BENZIE CO FRANKFORT, MI 496 BENZIE NATIONAL GOVERN Balance S	MEDICAL CAR MEDIC	ICAL CARE E 9/30/2019 3	65 Days Settled Statement		Government - City-Coun CR Beds 78 POS Be Key Performanac Occupancy Rate Length of Stay	eds 0 ee Ind. 94.6% 202.5
235005 MAPLES B MAPLES BENZIE CO FRANKFORT, MI 496 BENZIE NATIONAL GOVERN Balance S Current Assets	MEDICAL CAR MEDIC	ICAL CARE BE 9/30/2019 3 ES Income Total Charges	65 Days Settled Statement 10,042,820	4.8%	Government - City-Coun CR Beds 78 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 ee Ind. 94.6% 202.5 18.81
235005 MAPLES B MAPLES BENZIE CO FRANKFORT, MI 496 BENZIE NATIONAL GOVERN Balance S Current Assets Fixed Assets	MEDICAL CAR MEDIC	ICAL CARE BE 9/30/2019 3 ES Income Total Charges Contract Allowance	65 Days Settled Statement 10,042,820 477,380	4.8% 95.2%	Government - City-Coun CR Beds 78 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ee Ind. 94.6% 202.5 18.81 92.0%
235005 MAPLES B MAPLES BENZIE CO FRANKFORT, MI 496 BENZIE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	MEDICAL CAR MEDIC	ICAL CARE BE 9/30/2019 3 ES Income Total Charges Contract Allowance Operating Revenue	Statement 10,042,820 477,380 9,565,440	4.8% 95.2% 108.8%	Government - City-Coun CR Beds 78 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ee Ind. 94.6% 202.5 18.81 92.0% 8.0%
235005 MAPLES B MAPLES BENZIE CO FRANKFORT, MI 496 BENZIE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	ENZIE CO MED O MEDICAL CAR 635 NMENT SERVICE Sheet 4,992,998 14,241,845 0 19,234,843	ICAL CARE SE 9/30/2019 3 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 10,042,820 477,380 9,565,440 10,407,218	4.8% 95.2% 108.8% -8.8%	Government - City-Coun CR Beds 78 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ee Ind. 94.6% 202.5 18.81 92.0% 8.0% 4.0
235005 MAPLES B MAPLES BENZIE CO FRANKFORT, MI 496 BENZIE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	ENZIE CO MED D MEDICAL CAR 535 NMENT SERVICE Sheet 4,992,998 14,241,845 0 19,234,843 1,249,933	ICAL CARE SE 9/30/2019 3 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 10,042,820 477,380 9,565,440 10,407,218 -841,778	4.8% 95.2% 108.8% -8.8% 26.1%	Government - City-Coun CR Beds 78 POS Be Key Performanace Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ee Ind. 94.6% 202.5 18.81 92.0% 8.0% 4.0 70.4

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235321 MARQUET	TE COUNTY ME	EDICAL CARE FACIL	ITY		Government - County	
MARQUETTE COUN FACILITY	TY MEDICAL C	ARE 12/31/2019	365 Days Settled			
ISHPEMING, MI 4984	19				CR Beds 140 POS Be	eds 0
MARQUETTE					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	87.1%
Balance S	heet	Income	Statement		Length of Stay	213.9
Current Assets	4,490,258	Total Charges	17,748,887		Average Wages	19.05
Fixed Assets	8,079,986	Contract Allowance	25,924	0.1%	Skilled Nursing	90.9%
Other Assets	5,467,328	Operating Revenue	17,722,963	99.9%	Ancillary Service	9.1%
Total Assets	18,037,572	Operating Expense	19,571,423	110.4%	Current Ratio	0.8
Current Liabilities	5,450,281	Operating Margin	-1,848,460	-10.4%	Days to Collect	45.1
Long Term Liabilities	0	Other Income	430,011	2.4%	Avg Payment Days	41.9
Total Equity	12,587,291	Other Expense	0	0.0%	Depreciation Rate	3.6%
Total Liab. and Equity	18,037,572	Net Profit or Loss	(1,556,387)	-8.8%	Return on Equity	-12.4%
235174 MARSHALI	L NURSING AN	D REHABILITATION	COMMUNITY		Proprietary - Corporation	n
MARSHALL NURSIN REHABILITATION CO		12/31/2019	365 Days Settled			
MARSHALL, MI 4906	8				CR Beds 60 POS Be	eds 0
CALHOUN					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	87.2%
Balance S	heet	Income	Statement		Length of Stay	72.9
Current Assets	10,528,194	Total Charges	7,413,850		Average Wages	19.21
Fixed Assets	181,485	Contract Allowance	1,792,320	24.2%	Skilled Nursing	78.4%
Other Assets	40.000	Operating Revenue	5,621,530	75.8%	Ancillary Service	21.6%
Other 7,000to	48,000	Operating Neverlac	-,- ,		•	21.070
Total Assets	10,757,679	Operating Expense	5,001,017		Current Ratio	
	·			89.0%	Current Ratio Days to Collect	8.9
Total Assets	10,757,679	Operating Expense	5,001,017	89.0% 11.0%		8.9 672.6
Total Assets Current Liabilities	10,757,679	Operating Expense Operating Margin	5,001,017	89.0% 11.0%	Days to Collect Avg Payment Days	8.9 672.6 21.4 114.5%
Total Assets Current Liabilities Long Term Liabilities	10,757,679 1,187,689 0	Operating Expense Operating Margin Other Income Other Expense	5,001,017 620,513 22,749	89.0% 11.0% 0.4% 0.0%	Days to Collect Avg Payment Days	8.9 672.6 21.4

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

	BERRY MCF				Government - County	
MARTHA T BERRY N	ИСF	12/31/2019	365 Days Settled	l		
MOUNT CLEMENS,	MI 48043				CR Beds 217 POS B	eds 0
MACOMB					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	95.7%
Balance S	heet	Income	Statement		Length of Stay	318.6
Current Assets	6,361,019	Total Charges	30,356,290		Average Wages	21.11
Fixed Assets	6,343,774	Contract Allowance	559,189	1.8%	Skilled Nursing	90.3%
Other Assets	1,221,965	Operating Revenue	29,797,101	98.2%	Ancillary Service	9.7%
Total Assets	13,926,758	Operating Expense	29,715,137	99.7%	Current Ratio	1.1
Current Liabilities	5,742,864	Operating Margin	81,964	0.3%	Days to Collect	42.1
Long Term Liabilities	32,522,227	Other Income	382,046	1.3%	Avg Payment Days	68.8
Total Equity	-24,338,333	Other Expense	0	0.0%	Depreciation Rate	27.2%
Total Liab. and Equity	13,926,758	Net Profit or Loss	243,582	0.8%	Return on Equity	-1.0%
235288 MARVIN &	235288 MARVIN & BETTY DANTO FAMILY HEALTH CARE CENTER					
			IXL OLIVILIX		Nonprofit - Other	
MARVIN & BETTY D. CARE CENTER	ANTO FAMILY F		365 Days Settled	I	Tronprone Caron	
				I	CR Beds 155 POS B	eds 0
CARE CENTER				I	·	
CARE CENTER WEST BLOOMFIELD), MI 48322	HEALTH 12/31/2019		I	CR Beds 155 POS B	
CARE CENTER WEST BLOOMFIELD OAKLAND), MI 48322 IMENT SERVICE	HEALTH 12/31/2019		ı	CR Beds 155 POS B	ce Ind.
CARE CENTER WEST BLOOMFIELD OAKLAND NATIONAL GOVERN), MI 48322 IMENT SERVICE	HEALTH 12/31/2019	365 Days Settled	ı	CR Beds 155 POS B Key Performana Occupancy Rate	ce Ind. 75.1%
CARE CENTER WEST BLOOMFIELD OAKLAND NATIONAL GOVERN Balance S), MI 48322 IMENT SERVICE	HEALTH 12/31/2019 ES Income	365 Days Settled		CR Beds 155 POS B Key Performana Occupancy Rate Length of Stay	75.1%
CARE CENTER WEST BLOOMFIELD OAKLAND NATIONAL GOVERN Balance S Current Assets), MI 48322 IMENT SERVICE Sheet 1,688,371	HEALTH 12/31/2019 ES Income Total Charges	365 Days Settled Statement 18,367,794	22.3%	CR Beds 155 POS B Key Performana Occupancy Rate Length of Stay Average Wages	75.1% 49.1 25.32
CARE CENTER WEST BLOOMFIELD OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets	9, MI 48322 IMENT SERVICE Sheet 1,688,371 5,963,911	HEALTH 12/31/2019 S Income Total Charges Contract Allowance	365 Days Settled Statement 18,367,794 4,101,367	22.3% 77.7%	CR Beds 155 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	75.1% 49.1 25.32 77.2%
CARE CENTER WEST BLOOMFIELD OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	0, MI 48322 IMENT SERVICE Sheet 1,688,371 5,963,911 8,096	HEALTH 12/31/2019 S Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 18,367,794 4,101,367 14,266,427	22.3% 77.7% 107.5%	CR Beds 155 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	75.1% 49.1 25.32 77.2% 22.8%
CARE CENTER WEST BLOOMFIELD OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	0, MI 48322 IMENT SERVICE Sheet 1,688,371 5,963,911 8,096 7,660,378	ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 18,367,794 4,101,367 14,266,427 15,329,890	22.3% 77.7% 107.5% -7.5%	CR Beds 155 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	75.1% 49.1 25.32 77.2% 22.8%
CARE CENTER WEST BLOOMFIELD OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	1,688,371 5,963,911 8,096 7,660,378 1,326,750	IEALTH 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 18,367,794 4,101,367 14,266,427 15,329,890 -1,063,463	22.3% 77.7% 107.5% -7.5% 0.0%	CR Beds 155 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	75.1% 49.1 25.32 77.2% 22.8% 1.3 42.7

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235369 MARWOOD	MANOR NURS	SING HOME			Nonprofit - Other	
MARWOOD MANOR	NURSING HOM	IE 9/30/2019 3	65 Days Settled			
PORT HURON, MI 48	3060				CR Beds 240 POS Be	eds 0
SAINT CLAIR					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICI	≣S			Occupancy Rate	91.1%
Balance S	heet	Income	Statement		Length of Stay	123.9
Current Assets	18,234,915	Total Charges	26,380,786		Average Wages	20.57
Fixed Assets	9,753,985	Contract Allowance	1,673,132	6.3%	Skilled Nursing	69.0%
Other Assets	5,000	Operating Revenue	24,707,654	93.7%	Ancillary Service	31.0%
Total Assets	27,993,900	Operating Expense	22,473,022	91.0%	Current Ratio	5.6
Current Liabilities	3,246,691	Operating Margin	2,234,632	9.0%	Days to Collect	24.6
Long Term Liabilities	2,742,195	Other Income	363,829	1.5%	Avg Payment Days	41.5
Total Equity	22,005,014	Other Expense	0	0.0%	Depreciation Rate	4.9%
Total Liab. and Equity	27,993,900	Net Profit or Loss	2,598,461	10.5%	Return on Equity	11.8%
235708 MARY FRE	E BED SUB-AC	UTE REHABILITATIO	N		Nonprofit - Church	
MARY FREE BED SU REHABILITATION	JB-ACUTE	6/30/2019 3	865 Days Settled			
GRAND RAPIDS, MI	49503				CR Beds 48 POS Be	eds 0
KENT					Key Performanac	e Ind.
WPS MI					Occupancy Rate	84.4%
Balance S	heet	Income	Statement		Length of Stay	16.3
Current Assets	2,364,903	Total Charges	20,035,522		Average Wages	24.43
Fixed Assets	10,634,345	Contract Allowance	12,384,778	61.8%	Skilled Nursing	38.3%
Other Assets	0	Operating Revenue	7,650,744	38.2%	Ancillary Service	61.7%
Total Assets	12,999,248	Operating Expense	7,954,595	104.0%	Current Ratio	3.2
Current Liabilities	738,687	Operating Margin	-303,851	-4.0%	Days to Collect	53.4
Long Term Liabilities	0	Other Income	4,434	0.1%	Avg Payment Days	33.9
Total Equity	12,260,561	Other Expense	0	0.0%	Depreciation Rate	3.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235120 MARYCRE	235120 MARYCREST MANOR Nonprofit - Church						
MARYCREST MANO	PR	6/30/2019	365 Days Settled				
LIVONIA, MI 48154					CR Beds 122 POS B	eds 0	
WAYNE					Key Performana	ce Ind.	
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	88.8%	
Balance S	Sheet	Income	Statement		Length of Stay	37.7	
Current Assets	1,832,933	Total Charges	28,662,986		Average Wages	19.95	
Fixed Assets	31,883,611	Contract Allowance	13,461,337	47.0%	Skilled Nursing	37.8%	
Other Assets	0	Operating Revenue	15,201,649	53.0%	Ancillary Service	56.8%	
Total Assets	33,716,544	Operating Expense	17,366,787	114.2%	Current Ratio	0.1	
Current Liabilities	22,330,638	Operating Margin	-2,165,138	-14.2%	Days to Collect	42.6	
Long Term Liabilities	19,968,932	Other Income	148,349	1.0%	Avg Payment Days	31.1	
Total Equity	-8,583,026	Other Expense	0	0.0%	Depreciation Rate	5.5%	
Total Liab. and Equity	33,716,544	Net Profit or Loss	(2,016,789)	-13.3%	Return on Equity	23.5%	
235667 MARYWOO	DD HEALTH CE	NTER			Nonprofit - Other		
MARYWOOD HEALT	H CENTER	6/30/2019	365 Days Settled				
GRAND RAPIDS, MI	49503				CR Beds 49 POS B	eds 0	
KENT					Key Performana	ce Ind.	
WPS MI					Occupancy Rate	72.8%	
Balance S	Sheet	Income	Statement		Length of Stay	17.9	
Current Assets	1,208,279	Total Charges	7,139,956		Average Wages	28.25	
Fixed Assets	762,625	Contract Allowance	526,857	7.4%	Skilled Nursing	40.0%	
Other Assets	0	Operating Revenue	6,613,099	92.6%	Ancillary Service	60.0%	
Total Assets	1,970,904	Operating Expense	7,886,368	119.3%	Current Ratio	0.7	
Current Liabilities	1,784,024	Operating Margin	-1,273,269	-19.3%	Days to Collect	51.9	
Long Term Liabilities	0	Other Income	208,457	3.2%	Avg Payment Days	53.3	
Total Equity	186,880	Other Expense	0	0.0%	Depreciation Rate	35.8%	
Total Liab. and Equity	1,970,904	Net Profit or Loss	(1,064,812)	-16.1%	Return on Equity	-569.8%	

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235530 MARYWOOD NURSING CARE CENTER Nonprofit - Other							
MARYWOOD NURSI	NG CARE CENT	ΓER 6/30/2019 :	365 Days Settled				
LIVONIA, MI 48154					CR Beds 103 POS Be	eds 0	
WAYNE					Key Performanac	e Ind.	
NATIONAL GOVERN	IMENT SERVICI	≣S			Occupancy Rate	91.2%	
Balance S	heet	Income	Statement		Length of Stay	27.6	
Current Assets	6,499,579	Total Charges	29,973,354		Average Wages	21.79	
Fixed Assets	12,638,181	Contract Allowance	15,176,391	50.6%	Skilled Nursing	48.7%	
Other Assets	0	Operating Revenue	14,796,963	49.4%	Ancillary Service	51.3%	
Total Assets	19,137,760	Operating Expense	15,581,878	105.3%	Current Ratio	6.8	
Current Liabilities	962,306	Operating Margin	-784,915	-5.3%	Days to Collect	48.5	
Long Term Liabilities	756,036	Other Income	195,203	1.3%	Avg Payment Days	19.3	
Total Equity	17,419,418	Other Expense	0	0.0%	Depreciation Rate	2.8%	
Total Liab. and Equity	19,137,760	Net Profit or Loss	(667,275)	-4.5%	Return on Equity	-3.8%	
235025 MEADOW I	BROOK MEDICA	AL CARE FACILITY			Government - County		
MEADOW BROOK M FACILITY	IEDICAL CARE	12/31/2019	365 Days Settled	t			
BELLAIRE, MI 49615					CR Beds 133 POS Be	eds 0	
ANTRIM					Key Performanad	e Ind.	
NATIONAL GOVERN	IMENT SERVIC	ES			Occupancy Rate	87.7%	
Balance S	heet	Income	Statement		Length of Stay	222.9	
Current Assets	11,194,946	Total Charges	17,917,235		Average Wages	21.91	
Fixed Assets	13,148,491	Contract Allowance	1,175,413	6.6%	Skilled Nursing	90.6%	
Other Assets	3,096,276	Operating Revenue	16,741,822	93.4%	Ancillary Service	9.4%	
Total Assets	27,439,713	Operating Expense	21,172,943	126.5%	Current Ratio	3.0	
Current Liabilities	3,721,076	Operating Margin	-4,431,121	-26.5%	Days to Collect	31.8	
Long Term Liabilities	5,566,880	Other Income	5,061,395	30.2%	Avg Payment Days	30.2	
Total Equity	18,151,757	Other Expense	0	0.0%	Depreciation Rate	12.8%	
Total Liab. and Equity	27,439,713	Net Profit or Loss	513,162	3.1%	Return on Equity	2.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235640 MEADOW \	WOODS NURSI	NG AND REHAB CEN	ITER		Proprietary - Corporation	า
MEADOW WOODS N	IURSING AND F	REHAB 12/31/2019	365 Days Settled			
BLOOMINGDALE, M	1 49026				CR Beds 67 POS B	eds 0
VAN BUREN					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	80.7%
Balance S	heet	Income	Statement		Length of Stay	170.2
Current Assets	794,913	Total Charges	6,784,141		Average Wages	18.94
Fixed Assets	215,647	Contract Allowance	1,373,923	20.3%	Skilled Nursing	85.7%
Other Assets	0	Operating Revenue	5,410,218	79.7%	Ancillary Service	14.3%
Total Assets	1,010,560	Operating Expense	5,887,827	108.8%	Current Ratio	2.2
Current Liabilities	355,707	Operating Margin	-477,609	-8.8%	Days to Collect	21.1
Long Term Liabilities	0	Other Income	81,044	1.5%	Avg Payment Days	29.3
Total Equity	654,853	Other Expense	0	0.0%	Depreciation Rate	154.6%
Total Liab. and Equity	1,010,560	Net Profit or Loss	(476,263)	-8.8%	Return on Equity	-72.7%
235356 MEDILODG	E AT THE SHO	RE			Proprietary - Corporation	า
MEDILODGE AT THE	SHORE	12/31/2019	365 Days Settled			
GRAND HAVEN, MI	19417				CR Beds 126 POS B	eds 0
OTTAWA					Key Performanad	e Ind.
NGS (WI)					Occupancy Rate	88.9%
Balance S						
balance 5	heet	Income	Statement		Length of Stay	118.2
Current Assets		Income Total Charges	Statement 15,437,419		Length of Stay Average Wages	118.2 19.82
				20.4%		
Current Assets	1,741,345	Total Charges	15,437,419		Average Wages	19.82
Current Assets Fixed Assets	1,741,345 889,835	Total Charges Contract Allowance	15,437,419 3,141,921		Average Wages Skilled Nursing	19.82 77.0%
Current Assets Fixed Assets Other Assets	1,741,345 889,835 202,036	Total Charges Contract Allowance Operating Revenue	15,437,419 3,141,921 12,295,498	79.6% 94.9%	Average Wages Skilled Nursing Ancillary Service	19.82 77.0% 23.0%
Current Assets Fixed Assets Other Assets Total Assets	1,741,345 889,835 202,036 2,833,216	Total Charges Contract Allowance Operating Revenue Operating Expense	15,437,419 3,141,921 12,295,498 11,662,885	79.6% 94.9% 5.1%	Average Wages Skilled Nursing Ancillary Service Current Ratio	19.82 77.0% 23.0% 0.9
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	1,741,345 889,835 202,036 2,833,216 1,883,675	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	15,437,419 3,141,921 12,295,498 11,662,885 632,613	79.6% 94.9% 5.1% 0.4%	Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	19.82 77.0% 23.0% 0.9 33.4

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235280 MEDILODGE OF ALPENA Proprietary - Corporation						1
MEDILODGE OF ALE	PENA	12/31/2019	365 Days Settled			
ALPENA, MI 49707					CR Beds 132 POS Be	eds 0
ALPENA					Key Performanac	e Ind.
CGS (OHIO)					Occupancy Rate	86.1%
Balance Sheet		Income	Statement		Length of Stay	60.6
Current Assets	3,106,552	Total Charges	19,099,587		Average Wages	16.57
Fixed Assets	214,628	Contract Allowance	6,956,211	36.4%	Skilled Nursing	65.3%
Other Assets	79,001	Operating Revenue	12,143,376	63.6%	Ancillary Service	34.7%
Total Assets	3,400,181	Operating Expense	11,735,223	96.6%	Current Ratio	1.9
Current Liabilities	1,669,174	Operating Margin	408,153	3.4%	Days to Collect	71.2
Long Term Liabilities	354,170	Other Income	172,946	1.4%	Avg Payment Days	35.8
Total Equity	1,376,837	Other Expense	0	0.0%	Depreciation Rate	46.6%
Total Liab. and Equity	3,400,181	Net Profit or Loss	581,099	4.8%	Return on Equity	42.2%
235517 MEDILODG	E OF CAMPUS	AREA			Proprietary - Corporation	l
MEDILODGE OF CA	MPUS AREA	12/31/2019	365 Days Settled			
EAST LANSING, MI	18823				CR Beds 102 POS Be	eds 0
INGHAM					Key Performanac	e Ind.
Novitas AR					Occupancy Rate	77.7%
Balance S	heet	Income	Statement		Length of Stay	89.1
Current Assets	1,266,974	Total Charges	9,374,714		Average Wages	17.22
Fixed Assets	1,964,398	Contract Allowance	1,523,581	16.3%	Skilled Nursing	78.7%
Other Assets	231,817	Operating Revenue	7,851,133	83.7%	Ancillary Service	21.3%
Total Assets	3,463,189	Operating Expense	8,180,604	104.2%	Current Ratio	0.3
Current Liabilities	4,896,502	Operating Margin	-329,471	-4.2%	Days to Collect	16.7
Long Term Liabilities	1,577,381	Other Income	124,763	1.6%	Avg Payment Days	23.2
Total Equity	-3,010,694	Other Expense	0	0.0%	Depreciation Rate	7.3%
Total Liab. and Equity	3,463,189	Net Profit or Loss	(204,708)	-2.6%		6.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235653 MEDILODG	E OF CAPITAL	AREA			Proprietary - Corporation	n
MEDILODGE OF CA	PITAL AREA	12/31/2019	365 Days Settled	I		
LANSING, MI 48910					CR Beds 120 POS B	eds 0
INGHAM					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVIC	≣S			Occupancy Rate	82.0%
Balance S	Sheet	Income	Statement		Length of Stay	74.1
Current Assets	2,325,990	Total Charges	12,721,185		Average Wages	16.73
Fixed Assets	162,715	Contract Allowance	2,134,793	16.8%	Skilled Nursing	74.3%
Other Assets	74,558	Operating Revenue	10,586,392	83.2%	Ancillary Service	25.7%
Total Assets	2,563,263	Operating Expense	11,464,321	108.3%	Current Ratio	1.0
Current Liabilities	2,254,288	Operating Margin	-877,929	-8.3%	Days to Collect	67.3
Long Term Liabilities	546,706	Other Income	120,427	1.1%	Avg Payment Days	42.1
Total Equity	-237,731	Other Expense	0	0.0%	Depreciation Rate	76.4%
Total Liab. and Equity	2,563,263	Net Profit or Loss	(757,502)	-7.2%	Return on Equity	318.6%
235286 MEDILODG	SE OF CASS CIT	ΓΥ			Proprietary - Corporation	n
MEDILODGE OF CA	SS CITY	12/31/2019	365 Days Settled	I		
CASS CITY, MI 4872	6				CR Beds 76 POS B	eds 0
TUSCOLA					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVIC	≣S			Occupancy Rate	79.1%
Balance S	Sheet	Income	Statement		Length of Stay	66.5
Current Assets	1,059,855	Total Charges	8,904,908		Average Wages	19.45
Fixed Assets	267,168	Contract Allowance	2,521,045	28.3%	Skilled Nursing	70.0%
Other Assets	61,371	Operating Revenue	6,383,863	71.7%	Ancillary Service	30.0%
Total Assets	1,388,394	Operating Expense	6,314,714	98.9%	Current Ratio	0.8
Current Liabilities	1,319,118	Operating Margin	69,149	1.1%	Days to Collect	(189.3)
Long Term Liabilities	521,958	Other Income	119,554	1.9%	Avg Payment Days	57.6
Total Equity	-452,682	Other Expense	0	0.0%	Depreciation Rate	21.1%
Total Liab. and Equity	1,388,394	Net Profit or Loss	188,703	3.0%	Return on Equity	-41.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235566 MEDILODGE OF CHEBOYGAN Proprietary - Corporation						
MEDILODGE OF CH	EBOYGAN	12/31/2019	365 Days Settled	I		
CHEBOYGAN, MI 49	721				CR Beds 85 POS B	eds 0
CHEBOYGAN					Key Performana	ce Ind.
CGS (OHIO)					Occupancy Rate	79.7%
Balance S	heet	Income	Statement		Length of Stay	105.3
Current Assets	1,225,006	Total Charges	10,300,588		Average Wages	25.69
Fixed Assets	78,505	Contract Allowance	3,674,697	35.7%	Skilled Nursing	77.6%
Other Assets	50,485	Operating Revenue	6,625,891	64.3%	Ancillary Service	22.4%
Total Assets	1,353,996	Operating Expense	6,366,623	96.1%	Current Ratio	1.5
Current Liabilities	800,011	Operating Margin	259,268	3.9%	Days to Collect	60.2
Long Term Liabilities	185,534	Other Income	145,332	2.2%	Avg Payment Days	27.9
Total Equity	368,451	Other Expense	0	0.0%	Depreciation Rate	85.7%
Total Liab. and Equity	1,353,996	Net Profit or Loss	404,600	6.1%	Return on Equity	109.8%
235022 MEDILODG	E OF CLARE				Proprietary - Corporatio	n
MEDILODGE OF CLA	ARE	12/31/2019	365 Days Settled	I		
CLARE, MI 48617					CR Beds 920 POS B	eds 0
CLARE					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	≣S			Occupancy Rate	82.2%
Balance S	heet	Income	Statement		Length of Stay	89.4
Current Assets	-410,943	Total Charges	10,816,384		Average Wages	18.61
Fixed Assets	96,106	Contract Allowance	3,070,085	28.4%	Skilled Nursing	71.7%
Other Assets	226,831	Operating Revenue	7,746,299	71.6%	Ancillary Service	28.3%
Total Assets	-88,006	Operating Expense	7,831,024	101.1%	Current Ratio	(0.3)
Current Liabilities	1,435,614	Operating Margin	-84,725	-1.1%	Days to Collect	(12.9)
Long Term Liabilities	317,212	Other Income	109,260	1.4%	Avg Payment Days	29.7
Total Equity	-1,840,832	Other Expense	0	0.0%	Depreciation Rate	80.9%
Total Liab. and Equity	-88,006	Net Profit or Loss	24,535	0.3%	Return on Equity	-1.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235283 MEDILODGE OF EAST LANSING Proprietary - Corporation						
MEDILODGE OF EAS	ST LANSING	12/31/2019	365 Days Settled	I		
EAST LANSING, MI 4	18823				CR Beds 103 POS B	eds 0
INGHAM					Key Performana	ce Ind.
Novitas LA					Occupancy Rate	73.5%
Balance S	heet	Income	Statement		Length of Stay	98.4
Current Assets	660,855	Total Charges	17,193,395		Average Wages	21.86
Fixed Assets	2,051,928	Contract Allowance	6,304,413	36.7%	Skilled Nursing	61.0%
Other Assets	158,500	Operating Revenue	10,888,982	63.3%	Ancillary Service	39.0%
Total Assets	2,871,283	Operating Expense	12,256,869	112.6%	Current Ratio	0.1
Current Liabilities	5,341,299	Operating Margin	-1,367,887	-12.6%	Days to Collect	23.2
Long Term Liabilities	-343,464	Other Income	176,459	1.6%	Avg Payment Days	27.3
Total Equity	-2,126,552	Other Expense	0	0.0%	Depreciation Rate	7.4%
Total Liab. and Equity	2,871,283	Net Profit or Loss	(1,191,428)	-10.9%	Return on Equity	56.0%
235293 MEDILODG	E OF FARMING	TON			Proprietary - Corporation	n
MEDILODGE OF FAR	RMINGTON	12/31/2019	365 Days Settled	I		
FARMINGTON, MI 48	3335				CR Beds 124 POS B	eds 0
OAKLAND					Key Performana	ce Ind.
Novitas MD					Occupancy Rate	78.6%
Balance S	heet	Income	Statement		Length of Stay	55.1
Current Assets	3,817,573	Total Charges	27,091,817		Average Wages	16.90
Fixed Assets	1,545,404	Contract Allowance	11,965,629	44.2%	Skilled Nursing	55.7%
Other Assets	450,336	Operating Revenue	15,126,188	55.8%	Ancillary Service	44.3%
Total Assets	5,813,313	Operating Expense	14,279,687	94.4%	Current Ratio	0.9
Current Liabilities	4,308,110	Operating Margin	846,501	5.6%	Days to Collect	62.2
Long Term Liabilities	1,955,467	Other Income	121,778	0.8%	Avg Payment Days	39.6
Total Equity	-450,264	Other Expense	0	0.0%	Depreciation Rate	10.5%
Total Liab. and Equity	5,813,313	Net Profit or Loss	968,279	6.4%	Return on Equity	-215.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235175 MEDILODG	E OF FRANKE	NMUTH			Proprietary - Corporation	า
MEDILODGE OF FRA	ANKENMUTH	12/31/2019	365 Days Settled	I		
FRANKENMUTH, MI	48734				CR Beds 105 POS Be	eds 0
SAGINAW					Key Performanad	e Ind.
CGS (OHIO)					Occupancy Rate	58.5%
Balance S	heet	Income	Statement		Length of Stay	76.6
Current Assets	-2,457,548	Total Charges	7,510,380		Average Wages	19.41
Fixed Assets	278,964	Contract Allowance	1,743,096	23.2%	Skilled Nursing	71.9%
Other Assets	80,885	Operating Revenue	5,767,284	76.8%	Ancillary Service	28.1%
Total Assets	-2,097,699	Operating Expense	6,264,221	108.6%	Current Ratio	(1.6)
Current Liabilities	1,519,754	Operating Margin	-496,937	-8.6%	Days to Collect	(159.2)
Long Term Liabilities	450,544	Other Income	66,918	1.2%	Avg Payment Days	60.9
Total Equity	-4,067,997	Other Expense	0	0.0%	Depreciation Rate	21.4%
Total Liab. and Equity	-2,097,699	Net Profit or Loss	(430,019)	-7.5%	Return on Equity	10.6%
235350 MEDILODG	E OF GAYLORI	D			Proprietary - Corporation	า
MEDILODGE OF GA	YLORD	12/31/2019	365 Days Settled	I		
GAYLORD, MI 49735					CR Beds 106 POS Be	eds 0
OTSEGO					Key Performanad	e Ind.
CGS (OHIO)					Occupancy Rate	78.6%
Balance S	heet	Income	Statement		Length of Stay	78.7
Current Assets	806,141	Total Charges	16,980,659		Average Wages	20.12
Fixed Assets	134,125	Contract Allowance	8,070,215	47.5%	Skilled Nursing	60.2%
Other Assets	67,190	Operating Revenue	8,910,444	52.5%	Ancillary Service	39.8%
Total Assets	1,007,456	Operating Expense	8,663,509	97.2%	Current Ratio	0.7
Current Liabilities	1,081,683	Operating Margin	246,935	2.8%	Days to Collect	29.7
Long Term Liabilities	234,270	Other Income	59,801	0.7%	Avg Payment Days	33.3
Total Equity	-308,497	Other Expense	0	0.0%	Depreciation Rate	56.2%
Total Liab. and Equity	1,007,456	Net Profit or Loss	306,736	3.4%	Return on Equity	-99.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235226 MEDILODGE OF GRAND BLANC Proprietary - Corporation						
MEDILODGE OF GR	AND BLANC	12/31/2019	365 Days Settled			
GRAND BLANC, MI	18439				CR Beds 161 POS Be	eds 0
GENESEE					Key Performanac	e Ind.
Novitas Solutions DC	, DE, MD, PA				Occupancy Rate	60.5%
Balance S	Sheet	Income	Statement		Length of Stay	71.4
Current Assets	52,490	Total Charges	28,304,584		Average Wages	20.68
Fixed Assets	2,444,773	Contract Allowance	13,568,964	47.9%	Skilled Nursing	58.3%
Other Assets	464,554	Operating Revenue	14,735,620	52.1%	Ancillary Service	41.7%
Total Assets	2,961,817	Operating Expense	15,637,623	106.1%	Current Ratio	0.0
Current Liabilities	6,128,699	Operating Margin	-902,003	-6.1%	Days to Collect	(15.2)
Long Term Liabilities	34,649	Other Income	98,777	0.7%	Avg Payment Days	48.0
Total Equity	-3,201,531	Other Expense	0	0.0%	Depreciation Rate	7.1%
Total Liab. and Equity	2,961,817	Net Profit or Loss	(803,226)	-5.5%	Return on Equity	25.1%
235583 MEDILODG	E OF GREEN V	IEW			Proprietary - Corporation	l
MEDILODGE OF GR	EEN VIEW	12/31/2019	365 Days Settled			
ALPENA, MI 49707					CR Beds 39 POS Be	eds 0
ALPENA					Key Performanac	e Ind.
CGS (OHIO)					Occupancy Rate	85.5%
Balance S	Sheet	Income	Statement		Length of Stay	97.4
Current Assets	547,295	Total Charges	5,878,393		Average Wages	17.25
Fixed Assets	64,187	Contract Allowance	1,873,705	31.9%	Skilled Nursing	76.0%
Other Assets	31,479	Operating Revenue	4,004,688	68.1%	Ancillary Service	24.0%
Other Assets Total Assets	31,479 642,961	Operating Revenue Operating Expense	4,004,688 3,998,555		Ancillary Service Current Ratio	24.0% 1.3
				99.8%	·	
Total Assets	642,961	Operating Expense	3,998,555	99.8% 0.2%	Current Ratio	1.3
Total Assets Current Liabilities	642,961 418,905	Operating Expense Operating Margin	3,998,555 6,133	99.8% 0.2% 0.8%	Current Ratio Days to Collect	1.3 43.8

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235243 MEDILODG	SE OF GTC				Proprietary - Corporation	n
MEDILODGE OF GT	С	12/31/2019	365 Days Settled			
TRAVERSE CITY, M	I 49686				CR Beds 125 POS E	Beds 0
GRAND TRAVERSE					Key Performana	ce Ind.
CGS (OHIO)					Occupancy Rate	64.6%
Balance S	Sheet	Income	Statement		Length of Stay	62.2
Current Assets	908,900	Total Charges	13,704,467		Average Wages	19.65
Fixed Assets	286,606	Contract Allowance	4,713,333	34.4%	Skilled Nursing	72.3%
Other Assets	79,243	Operating Revenue	8,991,134	65.6%	Ancillary Service	27.7%
Total Assets	1,274,749	Operating Expense	8,775,666	97.6%	Current Ratio	0.9
Current Liabilities	1,061,066	Operating Margin	215,468	2.4%	Days to Collect	38.0
Long Term Liabilities	306,344	Other Income	3,240	0.0%	Avg Payment Days	32.4
Total Equity	-92,661	Other Expense	0	0.0%	Depreciation Rate	35.2%
Total Liab. and Equity	1,274,749	Net Profit or Loss	218,708	2.4%	Return on Equity	-236.0%
235423 MEDILODG	SE OF HILLMAN				Proprietary - Corporation	'n
MEDILODGE OF HIL	LMAN	12/31/2019	365 Days Settled			
HILLMAN, MI 49746					CR Beds 39 POS E	Beds 0
MONTMORENCY						
NIATIONIAL COMES				Key Performana		
NATIONAL GOVERN	NMENT SERVICE	ES .			Key Performana Occupancy Rate	
NATIONAL GOVERN Balance S			Statement		_	ce Ind.
	Sheet		• Statement 4,477,745		Occupancy Rate	ce Ind. 80.2%
Balance S	Sheet	Income		15.7%	Occupancy Rate Length of Stay	ce Ind. 80.2% 55.8
Balance S Current Assets	Sheet 86,618	Income Total Charges	4,477,745		Occupancy Rate Length of Stay Average Wages	ce Ind. 80.2% 55.8 17.85
Balance S Current Assets Fixed Assets	86,618 159,313	Income Total Charges Contract Allowance	4,477,745 704,481	84.3%	Occupancy Rate Length of Stay Average Wages Skilled Nursing	ce Ind. 80.2% 55.8 17.85 70.2%
Balance S Current Assets Fixed Assets Other Assets	86,618 159,313 80,299	Income Total Charges Contract Allowance Operating Revenue	4,477,745 704,481 3,773,264	84.3% 109.4%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	ce Ind. 80.2% 55.8 17.85 70.2% 29.8%
Balance S Current Assets Fixed Assets Other Assets Total Assets	86,618 159,313 80,299 326,230	Income Total Charges Contract Allowance Operating Revenue Operating Expense	4,477,745 704,481 3,773,264 4,126,570	84.3% 109.4% -9.4%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	ce Ind. 80.2% 55.8 17.85 70.2% 29.8% 0.1
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	86,618 159,313 80,299 326,230 990,500	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	4,477,745 704,481 3,773,264 4,126,570 -353,306	84.3% 109.4% -9.4% 1.3%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	ce Ind. 80.2% 55.8 17.85 70.2% 29.8% 0.1 (21.6)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235638 MEDILODGE OF HOLLAND Proprietary - Corporation						
MEDILODGE OF HO	LLAND	12/31/2019	365 Days Settled	I		
HOLLAND, MI 49423					CR Beds 770 POS E	Beds 0
OTTAWA					Key Performana	ce Ind.
CGS (OHIO)					Occupancy Rate	90.2%
Balance S	heet	Income	Statement		Length of Stay	57.0
Current Assets	1,152,104	Total Charges	10,403,711		Average Wages	20.91
Fixed Assets	117,197	Contract Allowance	2,577,123	24.8%	Skilled Nursing	78.8%
Other Assets	46,512	Operating Revenue	7,826,588	75.2%	Ancillary Service	21.2%
Total Assets	1,315,813	Operating Expense	7,591,222	97.0%	Current Ratio	0.8
Current Liabilities	1,508,736	Operating Margin	235,366	3.0%	Days to Collect	58.4
Long Term Liabilities	573,969	Other Income	40,678	0.5%	Avg Payment Days	43.1
Total Equity	-766,892	Other Expense	0	0.0%	Depreciation Rate	92.3%
Total Liab. and Equity	1,315,813	Net Profit or Loss	276,044	3.5%	Return on Equity	-36.0%
235331 MEDILODG	E OF HOWELL				Proprietary - Corporation	on
MEDILODGE OF HO	WELL	12/31/2019	365 Days Settled	I		
HOWELL, MI 48843					CR Beds 219 POS E	Beds 0
LIVINGSTON					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	90.7%
Balance S	heet	Income	Statement		Length of Stay	118.3
Current Assets	4,239,049	Total Charges	24,259,436		Average Wages	19.51
Fixed Assets	1,483,353	Contract Allowance	6,353,400	26.2%	Skilled Nursing	85.5%
Other Assets	915,039	Operating Revenue	17,906,036	73.8%	Ancillary Service	14.5%
Total Assets	6,637,441	Operating Expense	19,183,350	107.1%	Current Ratio	1.4
Current Liabilities	2,979,094	Operating Margin	-1,277,314	-7.1%	Days to Collect	99.4
Long Term Liabilities	50,081	Other Income	371,378	2.1%	Avg Payment Days	20.4
Total Equity	3,608,266	Other Expense	0	0.0%	Depreciation Rate	13.8%
Total Liab. and Equity	6,637,441	Net Profit or Loss	(905,936)	-5.1%	Return on Equity	-25.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235282 MEDILODG	SE OF KALAMA		Proprietary - Corporatio	n		
MEDILODGE OF KAI	LAMAZOO	12/31/2019	365 Days Settled	I		
KALAMAZOO, MI 490	009				CR Beds 111 POS B	eds 0
KALAMAZOO					Key Performana	e Ind.
CGS (OHIO)					Occupancy Rate	87.0%
Balance S	heet	Income	Statement		Length of Stay	145.8
Current Assets	-1,247,605	Total Charges	9,821,620		Average Wages	20.70
Fixed Assets	261,849	Contract Allowance	2,772,611	28.2%	Skilled Nursing	84.7%
Other Assets	65,793	Operating Revenue	7,049,009	71.8%	Ancillary Service	15.3%
Total Assets	-919,963	Operating Expense	7,281,025	103.3%	Current Ratio	(0.9)
Current Liabilities	1,326,055	Operating Margin	-232,016	-3.3%	Days to Collect	(55.9)
Long Term Liabilities	627,136	Other Income	127,923	1.8%	Avg Payment Days	44.2
Total Equity	-2,873,154	Other Expense	0	0.0%	Depreciation Rate	26.7%
Total Liab. and Equity	-919,963	Net Profit or Loss	(104,093)	-1.5%	Return on Equity	3.6%
235285 MEDILODG	GE OF LANSING				Proprietary - Corporatio	n
MEDILODGE OF LAN	NSING	12/31/2019	365 Days Settled	I		
LANSING, MI 48917						
					CR Beds 95 POS B	eds 0
EATON					CR Beds 95 POS B Key Performana	
EATON CGS (OHIO)						
	Sheet	Income	Statement		Key Performana	e Ind.
CGS (OHIO)		Income Total Charges	Statement 9,177,634		Key Performanae Occupancy Rate	ce Ind. 84.6%
CGS (OHIO) Balance S				24.0%	Key Performanae Occupancy Rate Length of Stay	84.6% 85.1
CGS (OHIO) Balance S Current Assets	-2,738,656	Total Charges	9,177,634		Key Performanae Occupancy Rate Length of Stay Average Wages	84.6% 85.1 14.15
CGS (OHIO) Balance S Current Assets Fixed Assets	-2,738,656 1,053,881	Total Charges Contract Allowance	9,177,634 2,202,216	76.0%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	84.6% 85.1 14.15 74.9%
CGS (OHIO) Balance S Current Assets Fixed Assets Other Assets	-2,738,656 1,053,881 84,892	Total Charges Contract Allowance Operating Revenue	9,177,634 2,202,216 6,975,418	76.0% 105.4%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	84.6% 85.1 14.15 74.9% 25.1%
CGS (OHIO) Balance S Current Assets Fixed Assets Other Assets Total Assets	-2,738,656 1,053,881 84,892 -1,599,883	Total Charges Contract Allowance Operating Revenue Operating Expense	9,177,634 2,202,216 6,975,418 7,353,386	76.0% 105.4% -5.4%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	84.6% 85.1 14.15 74.9% 25.1% (1.3)
CGS (OHIO) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	-2,738,656 1,053,881 84,892 -1,599,883 2,072,120	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	9,177,634 2,202,216 6,975,418 7,353,386 -377,968	76.0% 105.4% -5.4% 1.9%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	84.6% 85.1 14.15 74.9% 25.1% (1.3) (148.2)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235209 MEDILODO	E OF LEELANA	\U			Proprietary - Corporation	1
MEDILODGE OF LEE	ELANAU	12/31/2019	365 Days Settled	I		
SUTTONS BAY, MI 4	9682				CR Beds 72 POS Be	eds 0
LEELANAU					Key Performanac	e Ind.
CGS (OHIO)					Occupancy Rate	78.0%
Balance S	heet	Income	Statement		Length of Stay	65.1
Current Assets	1,120,595	Total Charges	8,389,482		Average Wages	19.39
Fixed Assets	76,131	Contract Allowance	2,351,235	28.0%	Skilled Nursing	78.6%
Other Assets	72,404	Operating Revenue	6,038,247	72.0%	Ancillary Service	21.4%
Total Assets	1,269,130	Operating Expense	6,010,297	99.5%	Current Ratio	1.4
Current Liabilities	782,284	Operating Margin	27,950	0.5%	Days to Collect	61.5
Long Term Liabilities	164,237	Other Income	59,738	1.0%	Avg Payment Days	28.7
Total Equity	322,609	Other Expense	0	0.0%	Depreciation Rate	82.5%
Total Liab. and Equity	1,269,130	Net Profit or Loss	87,688	1.5%	Return on Equity	27.2%
235330 MEDILODG	E OF LIVINGST	ON			Proprietary - Corporation	1
MEDILODGE OF LIV	INGSTON	12/31/2019	365 Days Settled	I		
HOWELL, MI 48843					CR Beds 125 POS Be	eds 0
LIVINGSTON					Key Performanac	e Ind.
Novitas MD					Occupancy Rate	56.5%
Balance S	heet	Income	Statement		Length of Stay	71.3
Current Assets	-1,630,524	Total Charges	16,006,161		Average Wages	21.63
Fixed Assets	2,536,550	Contract Allowance	6,897,508	43.1%	Skilled Nursing	53.5%
Other Assets	346,535	Operating Revenue	9,108,653	56.9%	Ancillary Service	46.5%
Total Assets	1,252,561	Operating Expense	9,942,236	109.2%	Current Ratio	(0.4)
Current Liabilities	4,449,671	Operating Margin	-833,583	-9.2%	Days to Collect	(63.1)
Long Term Liabilities	-243,658	Other Income	193,673	2.1%	Avg Payment Days	43.3
Total Equity	-2,953,452	Other Expense	0	0.0%	Depreciation Rate	6.3%
Total Liab. and Equity	1,252,561	Net Profit or Loss	(639,910)	-7.0%	Return on Equity	21.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235358 MEDILODO	235358 MEDILODGE OF LUDINGTON Proprietary - Corporation					
MEDILODGE OF LUI	DINGTON	12/31/2019	365 Days Settled	I		
LUDINGTON, MI 494	31				CR Beds 93 POS B	eds 0
MASON					Key Performana	ce Ind.
CGS (OHIO)					Occupancy Rate	71.5%
Balance S	heet	Income	Statement		Length of Stay	62.1
Current Assets	1,166,145	Total Charges	10,678,768		Average Wages	19.81
Fixed Assets	569,831	Contract Allowance	4,020,504	37.6%	Skilled Nursing	76.0%
Other Assets	55,236	Operating Revenue	6,658,264	62.4%	Ancillary Service	24.0%
Total Assets	1,791,212	Operating Expense	6,827,766	102.5%	Current Ratio	0.8
Current Liabilities	1,511,280	Operating Margin	-169,502	-2.5%	Days to Collect	58.6
Long Term Liabilities	228,983	Other Income	77,649	1.2%	Avg Payment Days	32.2
Total Equity	50,949	Other Expense	0	0.0%	Depreciation Rate	16.1%
Total Liab. and Equity	1,791,212	Net Profit or Loss	(91,853)	-1.4%	Return on Equity	-180.3%
235495 MEDILODG	E OF MARSHA	LL			Proprietary - Corporatio	n
MEDILODGE OF MA	RSHALL	12/31/2019	365 Days Settled	I		
MARSHALL, MI 4906	88				CR Beds 98 POS B	eds 0
CALHOUN					Key Performana	ce Ind.
CGS (OHIO)					Occupancy Rate	67.0%
Balance S	heet	Income	Statement		Length of Stay	95.1
Current Assets	-294,740	Total Charges	8,825,377		Average Wages	20.49
Fixed Assets	319,407	Contract Allowance	1,899,050	21.5%	Skilled Nursing	75.4%
Other Assets	247,281	Operating Revenue	6,926,327	78.5%	Ancillary Service	24.6%
Total Assats	271,948	Operating Expense	7,566,513	109.2%	Current Ratio	(0.2)
Total Assets						
Current Liabilities	1,603,029	Operating Margin	-640,186	-9.2%	Days to Collect	(11.0)
	1,603,029 534,696	Operating Margin Other Income	-640,186 175,222		Days to Collect Avg Payment Days	(11.0) 33.5
Current Liabilities				2.5%	•	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235284 MEDILODG	E OF MIDLAND)			Proprietary - Corporation	1
MEDILODGE OF MID	DLAND	12/31/2019	365 Days Settled	I		
MIDLAND, MI 48640					CR Beds 98 POS Be	eds 0
MIDLAND					Key Performanad	e Ind.
CGS (OHIO)					Occupancy Rate	58.9%
Balance S	Sheet	Income	Statement		Length of Stay	127.7
Current Assets	-1,390,926	Total Charges	9,396,297		Average Wages	18.00
Fixed Assets	83,887	Contract Allowance	2,798,968	29.8%	Skilled Nursing	65.9%
Other Assets	74,340	Operating Revenue	6,597,329	70.2%	Ancillary Service	34.1%
Total Assets	-1,232,699	Operating Expense	6,722,651	101.9%	Current Ratio	(0.8)
Current Liabilities	1,750,748	Operating Margin	-125,322	-1.9%	Days to Collect	(82.6)
Long Term Liabilities	382,155	Other Income	122,396	1.9%	Avg Payment Days	66.7
Total Equity	-3,365,602	Other Expense	0	0.0%	Depreciation Rate	60.2%
Total Liab. and Equity	-1,232,699	Net Profit or Loss	(2,926)	0.0%	Return on Equity	0.1%
235650 MEDILODG	SE OF MILFORD				Proprietary - Corporation	1
MEDILODGE OF MIL	FORD	12/31/2019	365 Days Settled	I		
MILFORD, MI 48381					CR Beds 111 POS Be	eds 0
OAKLAND					Key Performanad	e Ind.
WPS MI					Occupancy Rate	87.5%
Balance Sheet		Income Statement				
Dalatice S	Sheet	Income	Statement		Length of Stay	41.7
Current Assets		Income Total Charges	Statement 16,499,914		Length of Stay Average Wages	41.7 20.59
				32.4%	,	
Current Assets	1,583,148	Total Charges	16,499,914		Average Wages	20.59
Current Assets Fixed Assets	1,583,148 964,599	Total Charges Contract Allowance	16,499,914 5,348,629	67.6%	Average Wages Skilled Nursing	20.59 70.6%
Current Assets Fixed Assets Other Assets	1,583,148 964,599 66,031	Total Charges Contract Allowance Operating Revenue	16,499,914 5,348,629 11,151,285	67.6% 104.7%	Average Wages Skilled Nursing Ancillary Service	20.59 70.6% 29.4%
Current Assets Fixed Assets Other Assets Total Assets	1,583,148 964,599 66,031 2,613,778	Total Charges Contract Allowance Operating Revenue Operating Expense	16,499,914 5,348,629 11,151,285 11,673,654	67.6% 104.7% -4.7%	Average Wages Skilled Nursing Ancillary Service Current Ratio	20.59 70.6% 29.4% 0.5
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	1,583,148 964,599 66,031 2,613,778 2,953,880	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	16,499,914 5,348,629 11,151,285 11,673,654 -522,369	67.6% 104.7% -4.7% 2.2%	Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	20.59 70.6% 29.4% 0.5 51.8

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235563 MEDILODO	E OF MONROE				Proprietary - Corporation	า
MEDILODGE OF MC	NROE	12/31/2019	365 Days Settled			
MONROE, MI 48162					CR Beds 103 POS Be	eds 0
MONROE					Key Performanad	e Ind.
DUMMY FOR MEDIC	CAID HHA				Occupancy Rate	88.1%
Balance S	Sheet	Income	Statement		Length of Stay	71.0
Current Assets	2,982,726	Total Charges	13,966,632		Average Wages	19.00
Fixed Assets	472,511	Contract Allowance	3,783,978	27.1%	Skilled Nursing	66.6%
Other Assets	57,154	Operating Revenue	10,182,654	72.9%	Ancillary Service	33.4%
Total Assets	3,512,391	Operating Expense	10,533,795	103.4%	Current Ratio	1.2
Current Liabilities	2,418,679	Operating Margin	-351,141	-3.4%	Days to Collect	111.6
Long Term Liabilities	50,146	Other Income	59,724	0.6%	Avg Payment Days	21.0
Total Equity	1,043,566	Other Expense	0	0.0%	Depreciation Rate	9.5%
Total Liab. and Equity	3,512,391	Net Profit or Loss	(291,417)	-2.9%	Return on Equity	-27.9%
235600 MEDILODO	E OF MONTRO	SE INC			Proprietary - Corporation	า
MEDILODGE OF MC	NTROSE INC	12/31/2019	365 Days Settled			
MONTROSE, MI 484	57				CR Beds 121 POS Be	eds 0
GENESEE					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	77.5%
Balance S	Sheet	Income	Statement		Length of Stay	31.5
Current Assets	4,422,020	Total Charges	14,471,457		Average Wages	17.60
Fixed Assets	772,917	Contract Allowance	3,021,340	20.9%	Skilled Nursing	68.1%
Other Assets	848,101	Operating Revenue	11,450,117	79.1%	Ancillary Service	31.9%
Total Assets	6,043,038	Operating Expense	12,630,546	110.3%	Current Ratio	1.8
Current Liabilities	2,463,120	Operating Margin	-1,180,429	-10.3%	Days to Collect	126.4
Long Term Liabilities	0	Other Income	337,223	2.9%	Avg Payment Days	18.4
Total Equity	3,579,918	Other Expense	0	0.0%	Depreciation Rate	9.5%
	0.040.000	N . D . C:	(2.42.222)	7 40/		
Total Liab. and Equity	6,043,038	Net Profit or Loss	(843,206)	-7.4%	Return on Equity	-23.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235490 MEDILODGE OF MT PLEASANT Proprietary - Corporation						
MEDILODGE OF MT	PLEASANT	12/31/2019	365 Days Settled	i		
MOUNT PLEASANT,	MI 48858				CR Beds 104 POS B	eds 0
ISABELLA					Key Performana	ce Ind.
CGS (OHIO)					Occupancy Rate	57.3%
Balance S	Sheet	Income	Statement		Length of Stay	144.9
Current Assets	249,006	Total Charges	8,316,819		Average Wages	19.16
Fixed Assets	445,781	Contract Allowance	2,170,001	26.1%	Skilled Nursing	69.1%
Other Assets	63,905	Operating Revenue	6,146,818	73.9%	Ancillary Service	30.9%
Total Assets	758,692	Operating Expense	6,350,500	103.3%	Current Ratio	0.2
Current Liabilities	1,433,517	Operating Margin	-203,682	-3.3%	Days to Collect	11.1
Long Term Liabilities	379,736	Other Income	72,499	1.2%	Avg Payment Days	62.6
Total Equity	-1,054,561	Other Expense	0	0.0%	Depreciation Rate	18.5%
Total Liab. and Equity	758,692	Net Profit or Loss	(131,183)	-2.1%	Return on Equity	12.4%
235410 MEDILODG	E OF MUNISING	3			Proprietary - Corporatio	n
MEDILODGE OF MU	NISING	12/31/2019	365 Days Settled	i		
MUNISING, MI 49862	2				CR Beds 90 POS B	eds 0
ALGER					Key Performana	ce Ind.
CGS (OHIO)					Occupancy Rate	63.1%
Balance S	Sheet	Income	Statement		Length of Stay	95.9
Current Assets	93,917	Total Charges	8,705,655		Average Wages	18.61
Fixed Assets	51,106	Contract Allowance	2,981,543	34.2%	Skilled Nursing	80.5%
Other Assets	67,455	Operating Revenue	5,724,112	65.8%	Ancillary Service	19.5%
Total Assets	212,478	Operating Expense	5,995,142	104.7%	Current Ratio	0.1
Current Liabilities	894,867	Operating Margin	-271,030	-4.7%	Days to Collect	(3.8)
Long Term Liabilities	148,125	Other Income	20,624	0.4%	Avg Payment Days	43.7
Total Equity	-830,514	Other Expense	0	0.0%	Depreciation Rate	127.0%
Total Liab. and Equity	212,478	Net Profit or Loss	(250,406)	-4.4%	Return on Equity	30.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235647 MEDILODO	SE OF OKEMOS				Proprietary - Corporation	n
MEDILODGE OF OK	EMOS	12/31/2019	365 Days Settled			
OKEMOS, MI 48864					CR Beds 100 POS E	seds 0
INGHAM					Key Performana	ce Ind.
CGS (OHIO)					Occupancy Rate	71.9%
Balance S	Sheet	Income	Statement		Length of Stay	63.7
Current Assets	1,433,264	Total Charges	14,024,020		Average Wages	19.87
Fixed Assets	128,726	Contract Allowance	5,044,675	36.0%	Skilled Nursing	69.5%
Other Assets	59,556	Operating Revenue	8,979,345	64.0%	Ancillary Service	30.5%
Total Assets	1,621,546	Operating Expense	8,988,371	100.1%	Current Ratio	0.7
Current Liabilities	2,065,056	Operating Margin	-9,026	-0.1%	Days to Collect	57.2
Long Term Liabilities	632,870	Other Income	346,325	3.9%	Avg Payment Days	56.7
Total Equity	-1,076,380	Other Expense	0	0.0%	Depreciation Rate	109.2%
Total Liab. and Equity	1,621,546	Net Profit or Loss	337,299	3.8%	Return on Equity	-31.3%
235507 MEDILODG	SE OF PLYMOU	ТН			Proprietary - Corporation	n
MEDILODGE OF PLY	YMOUTH	12/31/2019	365 Days Settled	I		
PLYMOUTH, MI 4817	70				CR Beds 39 POS E	seds 0
WAYNE					Key Performana	ce Ind.
DUMMY FOR MEDIC	CAID HHA				Occupancy Rate	89.1%
Balance S	Sheet	Income	Statement		Length of Stay	94.0
Current Assets	2,034,932	Total Charges	4,222,051		Average Wages	18.84
Fixed Assets	547,142	Contract Allowance	528,338	12.5%	Skilled Nursing	84.3%
Other Assets	25,511	Operating Revenue	3,693,713	87.5%	Ancillary Service	15.7%
Total Assets	2,607,585	Operating Expense	3,401,391	92.1%	Current Ratio	3.8
Current Liabilities	530,491	Operating Margin	292,322	7.9%	Days to Collect	191.3
Long Term Liabilities	0	Other Income	57,216	1.5%	Avg Payment Days	33.0
Total Equity	2,077,094	Other Expense	0	0.0%	Depreciation Rate	4.5%
Total Liab. and Equity	2,607,585	Net Profit or Loss	349,538	9.5%	Return on Equity	16.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235421 MEDILODGE OF PORT HURON Proprietary - Corporation						
MEDILODGE OF PO	RT HURON	12/31/2019	365 Days Settled			
FORT GRATIOT, MI	48059				CR Beds 127 POS B	eds 0
SAINT CLAIR					Key Performana	ce Ind.
DUMMY FOR MEDIC	CAID HHA				Occupancy Rate	85.8%
Balance S	heet	Income	Statement		Length of Stay	56.3
Current Assets	-1,091,641	Total Charges	14,585,670		Average Wages	18.82
Fixed Assets	4,104,208	Contract Allowance	3,624,255	24.8%	Skilled Nursing	75.4%
Other Assets	228,829	Operating Revenue	10,961,415	75.2%	Ancillary Service	24.6%
Total Assets	3,241,396	Operating Expense	11,739,864	107.1%	Current Ratio	(0.4)
Current Liabilities	3,062,196	Operating Margin	-778,449	-7.1%	Days to Collect	(37.3)
Long Term Liabilities	54,069	Other Income	298,991	2.7%	Avg Payment Days	22.7
Total Equity	125,131	Other Expense	0	0.0%	Depreciation Rate	2.2%
Total Liab. and Equity	3,241,396	Net Profit or Loss	(479,458)	-4.4%	Return on Equity	-383.2%
235399 MEDILODG	E OF PORTAGI	Ē			Proprietary - Corporatio	n
MEDILODGE OF PO	RTAGE	12/31/2019	365 Days Settled			
PORTAGE, MI 49002	2				CR Beds 120 POS B	eds 0
KALAMAZOO					Key Performana	ce Ind.
CGS (OHIO)					Occupancy Rate	84.4%
Balance S	heet	Income	Statement		Length of Stay	101.1
Current Assets	-300,982	Total Charges	15,422,235		Average Wages	19.77
Fixed Assets	378,377	Contract Allowance	5,295,016	34.3%	Skilled Nursing	77.3%
Other Assets	103,207	Operating Revenue	10,127,219	65.7%	Ancillary Service	22.7%
Total Assets	180,602	Operating Expense	10,209,469	100.8%	Current Ratio	(0.1)
Current Liabilities	2,530,749	Operating Margin	-82,250	-0.8%	Days to Collect	(4.6)
Long Term Liabilities	758,303	Other Income	88,765	0.9%	Avg Payment Days	55.6
Total Equity	-3,108,450	Other Expense	0	0.0%	Depreciation Rate	21.7%
Total Liab. and Equity	180,602	Net Profit or Loss	6,515	0.1%	Return on Equity	-0.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235486 MEDILODO	SE OF RICHMON	ND			Proprietary - Corporatio	n
MEDILODGE OF RIC	CHMOND	12/31/2019	365 Days Settled			
RICHMOND, MI 4806	62				CR Beds 126 POS B	eds 0
МАСОМВ					Key Performana	ce Ind.
DUMMY FOR MEDIC	CAID HHA				Occupancy Rate	92.3%
Balance S	Sheet	Income	Statement		Length of Stay	75.5
Current Assets	-4,915,680	Total Charges	15,886,515		Average Wages	18.94
Fixed Assets	1,461,543	Contract Allowance	3,504,794	22.1%	Skilled Nursing	75.5%
Other Assets	76,031	Operating Revenue	12,381,721	77.9%	Ancillary Service	24.5%
Total Assets	-3,378,106	Operating Expense	14,026,566	113.3%	Current Ratio	(1.1)
Current Liabilities	4,441,648	Operating Margin	-1,644,845	-13.3%	Days to Collect	(144.6)
Long Term Liabilities	46,180	Other Income	87,105	0.7%	Avg Payment Days	20.0
Total Equity	-7,865,934	Other Expense	0	0.0%	Depreciation Rate	11.7%
Total Liab. and Equity	-3,378,106	Net Profit or Loss	(1,557,740)	-12.6%	Return on Equity	19.8%
235036 MEDILODO	SE OF ROCHES	TER HILLS, INC			Proprietary - Corporatio	n
MEDILODGE OF RO	CHESTER HILLS	S, INC 12/31/2019	365 Days Settled			
ROCHESTER HILLS						
ROCHESTER HILLS, MI 48309			·		CR Beds 124 POS B	eds 0
OAKLAND	, MI 48309		·		CR Beds 124 POS B	
OAKLAND NATIONAL GOVERN		≣S	·			
	NMENT SERVICE		Statement		Key Performana	ce Ind.
NATIONAL GOVERN	NMENT SERVICE		·		Key Performana Occupancy Rate	ce Ind. 69.6%
NATIONAL GOVERN	NMENT SERVICE Sheet	Income	Statement		Key Performana Occupancy Rate Length of Stay	69.6% 107.9
NATIONAL GOVERN Balance S Current Assets	NMENT SERVICE Sheet -7,275,265	Income Total Charges Contract Allowance	Statement 11,087,456	18.1%	Key Performana Occupancy Rate Length of Stay Average Wages	69.6% 107.9 19.42
NATIONAL GOVERN Balance S Current Assets Fixed Assets	NMENT SERVICE Sheet -7,275,265 2,563,753	Income Total Charges Contract Allowance	Statement 11,087,456 2,003,891	18.1% 81.9%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	69.6% 107.9 19.42 80.6%
NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	NMENT SERVICE Sheet -7,275,265 2,563,753 101,886	Total Charges Contract Allowance Operating Revenue	Statement 11,087,456 2,003,891 9,083,565	18.1% 81.9% 120.4%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	69.6% 107.9 19.42 80.6% 19.4%
NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	NMENT SERVICE -7,275,265 2,563,753 101,886 -4,609,626	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 11,087,456 2,003,891 9,083,565 10,934,034	18.1% 81.9% 120.4% -20.4%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	69.6% 107.9 19.42 80.6% 19.4% (3.4)
NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	NMENT SERVICE -7,275,265 2,563,753 101,886 -4,609,626 2,146,704	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 11,087,456 2,003,891 9,083,565 10,934,034 -1,850,469	18.1% 81.9% 120.4% -20.4% 0.9%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	69.6% 107.9 19.42 80.6% 19.4% (3.4) (296.5)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235553 MEDILODG	E OF ROGERS	CITY			Proprietary - Corporation	า
MEDILODGE OF RO	GERS CITY	12/31/2019	365 Days Settled	i		
ROGERS CITY, MI 49	9779				CR Beds 98 POS B	eds 0
PRESQUE ISLE					Key Performanad	e Ind.
CGS (OHIO)					Occupancy Rate	61.7%
Balance S	heet	Income	Statement		Length of Stay	83.2
Current Assets	61,784	Total Charges	9,384,258		Average Wages	17.90
Fixed Assets	72,687	Contract Allowance	3,672,266	39.1%	Skilled Nursing	73.7%
Other Assets	62,958	Operating Revenue	5,711,992	60.9%	Ancillary Service	26.3%
Total Assets	197,429	Operating Expense	6,552,257	114.7%	Current Ratio	0.1
Current Liabilities	904,380	Operating Margin	-840,265	-14.7%	Days to Collect	(7.6)
Long Term Liabilities	147,875	Other Income	246,221	4.3%	Avg Payment Days	35.1
Total Equity	-854,826	Other Expense	0	0.0%	Depreciation Rate	59.8%
Total Liab. and Equity	197,429	Net Profit or Loss	(594,044)	-10.4%	Return on Equity	69.5%
235292 MEDILODG	E OF SAULT S	TE MARIE			Proprietary - Corporation	า
MEDILODGE OF SAU	JLT STE MARIE	12/31/2019	365 Days Settled	i		
SAULT SAINTE MAR	IE, MI 49783				CR Beds 106 POS B	eds 0
CHIPPEWA					Key Performanad	e Ind.
CGS (OHIO)					Occupancy Rate	52.1%
Balance S	heet	Income	Statement		Length of Stay	86.6
Current Assets	-41,622	Total Charges	8,680,417		Average Wages	18.22
Fixed Assets	205,872	Contract Allowance	2,968,368	34.2%	Skilled Nursing	75.8%
Other Assets	67,709	Operating Revenue	5,712,049	65.8%	Ancillary Service	24.2%
Total Assets	231,959	Operating Expense	6,284,067	110.0%	Current Ratio	0.0
Current Liabilities	909,901	Operating Margin	-572,018	-10.0%	Days to Collect	(9.7)
Long Term Liabilities	161,943	Other Income	103,628	1.8%	Avg Payment Days	31.2
Total Equity	-839,885	Other Expense	0	0.0%	Depreciation Rate	36.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235473 MEDILODG	E OF SHORELI	NE			Proprietary - Corporation	า
MEDILODGE OF SHO	ORELINE	6/30/2019 365 Days Settled				
STERLING HEIGHTS	S, MI 48313	12/31/2019 184 Days Settled			CR Beds 112 POS B	eds 0
MACOMB					Key Performanad	e Ind.
NGS (WI)					Occupancy Rate	92.3%
Balance S	heet	Income	Statement		Length of Stay	61.4
Current Assets	2,088,569	Total Charges	19,268,190		Average Wages	19.33
Fixed Assets	998,650	Contract Allowance	5,930,144	30.8%	Skilled Nursing	68.2%
Other Assets	175,796	Operating Revenue	13,338,046	69.2%	Ancillary Service	31.8%
Total Assets	3,263,015	Operating Expense	12,981,604	97.3%	Current Ratio	1.4
Current Liabilities	1,474,361	Operating Margin	356,442	2.7%	Days to Collect	63.8
Long Term Liabilities	1,196,715	Other Income	446,418	3.3%	Avg Payment Days	39.4
Total Equity	591,939	Other Expense	0	0.0%	Depreciation Rate	13.9%
Total Liab. and Equity	3,263,015	Net Profit or Loss	802,860	6.0%	Return on Equity	135.6%
235473 MEDILODG	E OF SHORELI	NE			Proprietary - Corporation	า
MEDILODGE OF SHO	ORELINE	6/30/2019 3	365 Days Settled			
STERLING HEIGHTS	S, MI 48313	12/31/2019 184 Days Settled			CR Beds 102 POS Beds 0	
MACOMB					Key Performanad	e Ind.
NGS (WI)					Occupancy Rate	92.1%
Balance S	heet	Income	Statement		Length of Stay	55.7
Current Assets	3,402,575	Total Charges	10,386,175		Average Wages	19.33
Fixed Assets	1,041,525	Contract Allowance	3,613,382	34.8%	Skilled Nursing	71.5%
Other Assets	222,905	Operating Revenue	6,772,793	65.2%	Ancillary Service	28.5%
Total Assets	4,667,005	Operating Expense	6,454,076	95.3%	Current Ratio	1.4
Current Liabilities	2,394,495	Operating Margin	318,717	4.7%	Days to Collect	182.5
Long Term Liabilities	1,245,041	Other Income	116,813	1.7%	Avg Payment Days	78.6
Total Equity	1,027,469	Other Expense	0	0.0%	Depreciation Rate	11.7%
Total Liab. and Equity	4,667,005	Net Profit or Loss	435,530	6.4%	Return on Equity	42.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235296 MEDILODG	E OF SOUTHFI	ELD			Proprietary - Corporatio	า
MEDILODGE OF SO	UTHFIELD	12/31/2019	365 Days Settled	I		
SOUTHFIELD, MI 48	076				CR Beds 191 POS B	eds 0
OAKLAND					Key Performana	e Ind.
DUMMY FOR MEDIC	CAID HHA				Occupancy Rate	87.6%
Balance S	Sheet	Income	Statement		Length of Stay	142.3
Current Assets	-5,933,158	Total Charges	22,383,437		Average Wages	18.79
Fixed Assets	5,421,156	Contract Allowance	3,891,545	17.4%	Skilled Nursing	76.4%
Other Assets	214,405	Operating Revenue	18,491,892	82.6%	Ancillary Service	23.6%
Total Assets	-297,597	Operating Expense	19,897,412	107.6%	Current Ratio	(1.7)
Current Liabilities	3,522,549	Operating Margin	-1,405,520	-7.6%	Days to Collect	(100.8)
Long Term Liabilities	12,461	Other Income	582,839	3.2%	Avg Payment Days	17.5
Total Equity	-3,832,607	Other Expense	0	0.0%	Depreciation Rate	2.9%
Total Liab. and Equity	-297,597	Net Profit or Loss	(822,681)	-4.4%	Return on Equity	21.5%
235370 MEDILODG	E OF ST CLAIR				Proprietary - Corporation	า
MEDILODGE OF ST	CLAIR	12/31/2019	365 Days Settled	I		
EAST CHINA, MI 480)54				CR Beds 172 POS B	
SAINT CLAIR					CR Beas 1/2 POS B	eds 0
					Key Performana	
DUMMY FOR MEDIC	CAID HHA					
DUMMY FOR MEDIC		Income	Statement		Key Performana	e Ind.
	Sheet	Income Total Charges	Statement 18,708,316		Key Performanae Occupancy Rate	ce Ind. 71.5%
Balance S	Sheet			30.8%	Key Performanae Occupancy Rate Length of Stay	71.5%
Balance S Current Assets	Sheet 2,671,552	Total Charges	18,708,316		Key Performanae Occupancy Rate Length of Stay Average Wages	71.5% 69.7 16.86
Balance S Current Assets Fixed Assets	2,671,552 1,402,670	Total Charges Contract Allowance	18,708,316 5,759,993	69.2%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	71.5% 69.7 16.86 71.9%
Balance S Current Assets Fixed Assets Other Assets	2,671,552 1,402,670 107,756	Total Charges Contract Allowance Operating Revenue	18,708,316 5,759,993 12,948,323	69.2% 104.4%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	69.7 16.86 71.9% 28.1%
Balance S Current Assets Fixed Assets Other Assets Total Assets	2,671,552 1,402,670 107,756 4,181,978	Total Charges Contract Allowance Operating Revenue Operating Expense	18,708,316 5,759,993 12,948,323 13,520,332	69.2% 104.4% -4.4%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	69.7 16.86 71.9% 28.1%
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	2,671,552 1,402,670 107,756 4,181,978 3,693,313	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	18,708,316 5,759,993 12,948,323 13,520,332 -572,009	69.2% 104.4% -4.4% 1.9%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	69.7 16.86 71.9% 28.1% 0.7

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235416 MEDILODO	GE OF STERLING	G			Proprietary - Corporatio	n
MEDILODGE OF STI	ERLING	12/31/2019	365 Days Settled	I		
STERLING, MI 48659	9				CR Beds 39 POS B	eds 0
ARENAC					Key Performana	ce Ind.
NGS (WI)					Occupancy Rate	76.0%
Balance S	Sheet	Income	Statement		Length of Stay	97.7
Current Assets	-271,274	Total Charges	5,227,559		Average Wages	17.50
Fixed Assets	382,801	Contract Allowance	1,159,719	22.2%	Skilled Nursing	74.4%
Other Assets	57,537	Operating Revenue	4,067,840	77.8%	Ancillary Service	25.6%
Total Assets	169,064	Operating Expense	4,209,011	103.5%	Current Ratio	(0.2)
Current Liabilities	1,170,443	Operating Margin	-141,171	-3.5%	Days to Collect	(53.5)
Long Term Liabilities	55,533	Other Income	57,913	1.4%	Avg Payment Days	23.4
Total Equity	-1,056,912	Other Expense	0	0.0%	Depreciation Rate	5.6%
Total Liab. and Equity	169,064	Net Profit or Loss	(83,258)	-2.0%	Return on Equity	7.9%
235263 MEDILODO	SE OF STERLING	G HEIGHTS			Proprietary - Corporatio	n
MEDILODGE OF STI	ERLING HEIGHT	S 12/31/2019	365 Days Settled	I		
STERLING HEIGHTS	S, MI 48312				CR Beds 273 POS Beds 0	
MACOMB					Key Performana	ce Ind.
DUMMY FOR MEDIC	CAID HHA				Occupancy Rate	86.8%
Balance S	Sheet	Income	Statement		Length of Stay	81.2
Current Assets	5,270,657	Total Charges	32,999,087		Average Wages	18.48
Fixed Assets	3,211,991	Contract Allowance	8,573,772	26.0%	Skilled Nursing	81.4%
Other Assets	424,824	Operating Revenue	24,425,315	74.0%	Ancillary Service	18.6%
Total Assets	8,907,472	Operating Expense	25,627,909	104.9%	Current Ratio	0.9
Current Liabilities	5,994,764	Operating Margin	-1,202,594	-4.9%	Days to Collect	79.0
Long Term Liabilities	40,626	Other Income	66,752	0.3%	Avg Payment Days	19.8
Total Equity	2,872,082	Other Expense	0	0.0%	Depreciation Rate	3.1%
Total Liab. and Equity	8,907,472	Net Profit or Loss	(1,135,842)	-4.7%	Return on Equity	-39.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235379 MEDILODG	SE OF TAWAS C	CITY			Proprietary - Corporation	n
MEDILODGE OF TAV	WAS CITY	12/31/2019	365 Days Settled	I		
TAWAS CITY, MI 487	763				CR Beds 85 POS E	Beds 0
IOSCO					Key Performana	ce Ind.
CGS (OHIO)					Occupancy Rate	78.0%
Balance S	Sheet	Income	Statement		Length of Stay	63.1
Current Assets	249,483	Total Charges	8,130,104		Average Wages	18.35
Fixed Assets	153,768	Contract Allowance	2,491,560	30.6%	Skilled Nursing	74.7%
Other Assets	59,379	Operating Revenue	5,638,544	69.4%	Ancillary Service	25.3%
Total Assets	462,630	Operating Expense	6,145,322	109.0%	Current Ratio	0.3
Current Liabilities	826,556	Operating Margin	-506,778	-9.0%	Days to Collect	10.9
Long Term Liabilities	210,448	Other Income	149,301	2.6%	Avg Payment Days	32.9
Total Equity	-574,374	Other Expense	0	0.0%	Depreciation Rate	30.5%
Total Liab. and Equity	462,630	Net Profit or Loss	(357,477)	-6.3%	Return on Equity	62.2%
235300 MEDILODG	E OF TAYLOR				Proprietary - Corporation	on
MEDILODGE OF TAY	YLOR	12/31/2019	365 Days Settled	l		
TAYLOR, MI 48180					CR Beds 142 POS E	Beds 0
WAYNE					Key Performana	ce Ind.
DUMMY FOR MEDIC	CAID HHA				Occupancy Rate	86.4%
Balance S	Sheet	Income	Statement		Length of Stay	67.1
Current Assets	3,082,866	Total Charges	18,205,734		Average Wages	18.72
Fixed Assets	2,791,292	Contract Allowance	5,060,817	27.8%	Skilled Nursing	66.5%
Other Assets	346,434	Operating Revenue	13,144,917	72.2%	Ancillary Service	33.5%
Total Assets	6,220,592	Operating Expense	13,214,102	100.5%	Current Ratio	1.2
Current Liabilities	2,535,111	Operating Margin	-69,185	-0.5%	Days to Collect	80.5
Long Term Liabilities	25,442	Other Income	246,480	1.9%	Avg Payment Days	22.2
Total Equity	3,660,039	Other Expense	0	0.0%	Depreciation Rate	4.4%
Total Liab. and Equity	6,220,592	Net Profit or Loss	177,295	1.3%	Return on Equity	4.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235336 MEDILODG	SE OF TRAVERS	SE CITY			Proprietary - Corporation	1
MEDILODGE OF TRA	AVERSE CITY	12/31/2019	365 Days Settled			
TRAVERSE CITY, M	I 49686				CR Beds 84 POS Be	eds 0
GRAND TRAVERSE					Key Performanad	e Ind.
CGS (OHIO)					Occupancy Rate	63.0%
Balance S	Sheet	Income	Statement		Length of Stay	63.0
Current Assets	-429,199	Total Charges	8,452,112		Average Wages	19.22
Fixed Assets	212,709	Contract Allowance	2,552,031	30.2%	Skilled Nursing	75.8%
Other Assets	53,658	Operating Revenue	5,900,081	69.8%	Ancillary Service	24.2%
Total Assets	-162,832	Operating Expense	6,352,946	107.7%	Current Ratio	(0.5)
Current Liabilities	825,301	Operating Margin	-452,865	-7.7%	Days to Collect	(29.4)
Long Term Liabilities	204,860	Other Income	128,461	2.2%	Avg Payment Days	30.2
Total Equity	-1,192,993	Other Expense	0	0.0%	Depreciation Rate	35.3%
Total Liab. and Equity	-162,832	Net Profit or Loss	(324,404)	-5.5%	Return on Equity	27.2%
235542 MEDILODG	E OF WESTWO	OOD			Proprietary - Corporation	1
MEDILODGE OF WE	STWOOD	12/31/2019	365 Days Settled			
KALAMAZOO, MI 490	007				CR Beds 97 POS Be	eds 0
KALAMAZOO					Key Performanac	e Ind.
CGS (OHIO)					Occupancy Rate	73.5%
Balance S	Sheet	Income	Statement		Length of Stay	89.4
Current Assets	-101,129	Total Charges	10,876,635		Average Wages	20.35
Fixed Assets	193,611	Contract Allowance	3,525,467	32.4%	Skilled Nursing	0.0%
l <u>.</u>			7.054.400	67 6%	Ancillary Service	00.00/
Other Assets	127,660	Operating Revenue	7,351,168	07.076	,a., Coc	23.8%
Other Assets Total Assets	220,142	Operating Revenue Operating Expense	8,171,658		Current Ratio	(0.1)
				111.2%	•	
Total Assets	220,142	Operating Expense	8,171,658	111.2% -11.2%	Current Ratio	(0.1)
Total Assets Current Liabilities	220,142 1,870,851	Operating Expense Operating Margin	8,171,658	111.2% -11.2% 0.6%	Current Ratio Days to Collect	(0.1) (0.6)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235630 MEDILODG	E OF WYOMING	G			Proprietary - Corporation	n
MEDILODGE OF WY	OMING	12/31/2019	365 Days Settled			
WYOMING, MI 49418	3				CR Beds 80 POS B	eds 0
KENT					Key Performana	ce Ind.
CGS (OHIO)					Occupancy Rate	96.1%
Balance S	heet	Income	Statement		Length of Stay	91.2
Current Assets	1,765,189	Total Charges	11,149,098		Average Wages	21.76
Fixed Assets	174,741	Contract Allowance	2,162,052	19.4%	Skilled Nursing	80.1%
Other Assets	130,626	Operating Revenue	8,987,046	80.6%	Ancillary Service	19.9%
Total Assets	2,070,556	Operating Expense	7,880,027	87.7%	Current Ratio	1.1
Current Liabilities	1,572,043	Operating Margin	1,107,019	12.3%	Days to Collect	75.0
Long Term Liabilities	735,305	Other Income	78,624	0.9%	Avg Payment Days	42.9
Total Equity	-236,792	Other Expense	0	0.0%	Depreciation Rate	90.0%
Total Liab. and Equity	2,070,556	Net Profit or Loss	1,185,643	13.2%	Return on Equity	-500.7%
235371 MEDILODG	E OF YALE, INC	C			Proprietary - Corporation	n
MEDILODGE OF YAI	LE, INC	12/31/2019	365 Days Settled			
MEDILODGE OF YAI YALE, MI 48097	LE, INC	12/31/2019	365 Days Settled		CR Beds 113 POS B	eds 0
	LE, INC	12/31/2019	365 Days Settled		CR Beds 113 POS B	
YALE, MI 48097			365 Days Settled			
YALE, MI 48097 SAINT CLAIR	IMENT SERVICE	≣S	365 Days Settled Statement		Key Performana	ce Ind.
YALE, MI 48097 SAINT CLAIR NATIONAL GOVERN	IMENT SERVICE	≣S	·		Key Performana Occupancy Rate	ce Ind. 84.9%
YALE, MI 48097 SAINT CLAIR NATIONAL GOVERN Balance S	IMENT SERVICE	ES Income	Statement		Key Performana Occupancy Rate Length of Stay	ce Ind. 84.9% 102.7
YALE, MI 48097 SAINT CLAIR NATIONAL GOVERN Balance S Current Assets	IMENT SERVICE Sheet 2,158,740	ES Income Total Charges	Statement 12,199,825	23.2%	Key Performana Occupancy Rate Length of Stay Average Wages	84.9% 102.7 17.80
YALE, MI 48097 SAINT CLAIR NATIONAL GOVERN Balance S Current Assets Fixed Assets	IMENT SERVICE Sheet 2,158,740 216,975	ES Income Total Charges Contract Allowance	Statement 12,199,825 2,828,141	23.2% 76.8%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	2 Ind. 84.9% 102.7 17.80 79.0%
YALE, MI 48097 SAINT CLAIR NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	IMENT SERVICE Sheet 2,158,740 216,975 66,511	Income Total Charges Contract Allowance Operating Revenue	Statement 12,199,825 2,828,141 9,371,684	23.2% 76.8% 100.5%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	102.7 17.80 79.0% 21.0%
YALE, MI 48097 SAINT CLAIR NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	IMENT SERVICE Sheet 2,158,740 216,975 66,511 2,442,226	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 12,199,825 2,828,141 9,371,684 9,422,120	23.2% 76.8% 100.5% -0.5%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	102.7 17.80 79.0% 21.0%
YALE, MI 48097 SAINT CLAIR NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	2,158,740 216,975 66,511 2,442,226 1,398,609	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 12,199,825 2,828,141 9,371,684 9,422,120 -50,436	23.2% 76.8% 100.5% -0.5% 1.5%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	ce Ind. 84.9% 102.7 17.80 79.0% 21.0% 1.5 77.8

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235558 MENOMINE	EE HEALTH SEF	RVICES			Proprietary - Partnership)	
MENOMINEE HEALT	H SERVICES	11/30/2019	334 Days Settled	I			
MENOMINEE, MI 498	358				CR Beds 59 POS Be	eds 0	
MENOMINEE					Key Performanac	e Ind.	
NATIONAL GOVERN	IMENT SERVICE	ES .			Occupancy Rate	69.2%	
Balance S	heet	Income	Statement		Length of Stay	110.8	
Current Assets	557,158	Total Charges	5,795,845		Average Wages	17.20	
Fixed Assets	236,684	Contract Allowance	2,544,017	43.9%	Skilled Nursing	62.7%	
Other Assets	0	Operating Revenue	3,251,828	56.1%	Ancillary Service	37.3%	
Total Assets	793,842	Operating Expense	3,817,248	117.4%	Current Ratio	0.4	
Current Liabilities	1,575,572	Operating Margin	-565,420	-17.4%	Days to Collect	55.4	
Long Term Liabilities	26,747	Other Income	2,422	0.1%	Avg Payment Days	172.9	
Total Equity	-808,477	Other Expense	0	0.0%	Depreciation Rate	33.1%	
Total Liab. and Equity	793,842	Net Profit or Loss	(562,998)	-17.3%	Return on Equity	69.6%	
235357 METRON C	F BELDING				Proprietary - Corporation	1	
METRON OF BELDIN	NG	12/31/2019	365 Days Settled	l			
BELDING, MI 48809					CR Beds 128 POS Be	eds 0	
IONIA					Key Performanace Ind.		
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	79.1%	
Balance S	heet	Income	Statement		Length of Stay	211.3	
Current Assets	-1,966,486	Total Charges	15,303,389		Average Wages	20.96	
Fixed Assets	0	Contract Allowance	5,446,585	35.6%	Skilled Nursing	80.5%	
Other Assets	0	Operating Revenue	9,856,804	64.4%	Ancillary Service	19.5%	
Total Assets	-1,966,486	Operating Expense	10,879,273	110.4%	Current Ratio	(1.0)	
Current Liabilities	2,035,448	Operating Margin	-1,022,469	-10.4%	Days to Collect	4.0	
Long Term Liabilities	0	Other Income	947	0.0%	Avg Payment Days	60.4	
Total Equity	-4,001,934	Other Expense	0	0.0%	Depreciation Rate	0.0%	

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235312 METRON C	F BIG RAPIDS				Proprietary - Corporation	1
METRON OF BIG RA	APIDS	12/31/2019	365 Days Settled			
BIG RAPIDS, MI 4930	07				CR Beds 100 POS Be	eds 0
MECOSTA					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES .			Occupancy Rate	63.1%
Balance S	heet	Income	Statement		Length of Stay	92.9
Current Assets	-2,131,224	Total Charges	11,939,570		Average Wages	19.15
Fixed Assets	0	Contract Allowance	5,149,383	43.1%	Skilled Nursing	67.9%
Other Assets	0	Operating Revenue	6,790,187	56.9%	Ancillary Service	32.1%
Total Assets	-2,131,224	Operating Expense	7,411,396	109.1%	Current Ratio	(1.7)
Current Liabilities	1,252,864	Operating Margin	-621,209	-9.1%	Days to Collect	4.1
Long Term Liabilities	0	Other Income	1,857	0.0%	Avg Payment Days	55.5
Total Equity	-3,384,088	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	-2,131,224	Net Profit or Loss	(673,754)	-9.9%	Return on Equity	19.9%
235294 METRON C	F CEDAR SPRI	NGS			Proprietary - Corporation	1
METRON OF CEDAF	R SPRINGS	12/31/2019	365 Days Settled			
CEDAR SPRINGS, M	II 49319				CR Beds 77 POS Be	eds 0
KENT					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES .			Occupancy Rate	90.7%
Balance S	heet	Income	Statement		Length of Stay	65.4
Current Assets	5,424,157	Total Charges	13,689,307		Average Wages	19.36
Fixed Assets	0	Contract Allowance	6,435,710	47.0%	Skilled Nursing	62.7%
Other Assets	0	Operating Revenue	7,253,597	53.0%	Ancillary Service	37.3%
Total Assets	5,424,157	Operating Expense	7,607,923	104.9%	Current Ratio	4.7
Current Liabilities	1,145,345	Operating Margin	-354,326	-4.9%	Days to Collect	3.5
Long Term Liabilities	0	Other Income	2,998	0.0%	Avg Payment Days	55.0
Total Equity	4,278,812	Other Expense	0	0.0%	Depreciation Rate	0.0%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235366 METRON C	F FOREST HILI	_S			Proprietary - Corporatio	n
METRON OF FORES	ST HILLS	12/31/2019	365 Days Settled	i		
GRAND RAPIDS, MI	49506				CR Beds 58 POS B	eds 0
KENT					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES .			Occupancy Rate	97.3%
Balance S	Sheet	Income	Statement		Length of Stay	143.0
Current Assets	-2,581,988	Total Charges	8,989,945		Average Wages	20.46
Fixed Assets	0	Contract Allowance	3,558,338	39.6%	Skilled Nursing	79.9%
Other Assets	0	Operating Revenue	5,431,607	60.4%	Ancillary Service	20.1%
Total Assets	-2,581,988	Operating Expense	5,655,874	104.1%	Current Ratio	(3.0)
Current Liabilities	861,550	Operating Margin	-224,267	-4.1%	Days to Collect	(3.2)
Long Term Liabilities	0	Other Income	914	0.0%	Avg Payment Days	55.4
Total Equity	-3,443,538	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	-2,581,988	Net Profit or Loss	(261,682)	-4.8%	Return on Equity	7.6%
235290 METRON C	F GREENVILLE				Proprietary - Corporatio	n
METRON OF GREEN	NVILLE	12/31/2019	365 Days Settled	i		
GREENVILLE, MI 48	838				CR Beds 120 POS B	eds 0
MONTCALM					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	71.4%
Balance S	Sheet	Income	Statement		Length of Stay	92.8
Current Assets	2,465,131	Total Charges	17,411,262		Average Wages	21.68
Fixed Assets	0	Contract Allowance	6,606,991	37.9%	Skilled Nursing	77.1%
Other Assets	0	Operating Revenue	10,804,271	62.1%	Ancillary Service	22.9%
Total Assets	2,465,131	Operating Expense	11,562,670	107.0%	Current Ratio	1.5
Current Liabilities	1,614,574	Operating Margin	-758,399	-7.0%	Days to Collect	7.3
Long Term Liabilities	0	Other Income	1,413	0.0%	Avg Payment Days	48.6
Total Equity	850,557	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	2,465,131	Net Profit or Loss	(864,751)	-8.0%	Return on Equity	-101.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235355 METRON C	F LAMONT				Proprietary - Corporatio	n
METRON OF LAMON	NT	12/31/2019	365 Days Settled	d		
LAMONT, MI 49430					CR Beds 39 POS B	eds 0
OTTAWA					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	85.7%
Balance S	Sheet	Income	Statement		Length of Stay	107.0
Current Assets	-675,024	Total Charges	6,243,960		Average Wages	20.57
Fixed Assets	0	Contract Allowance	2,608,095	41.8%	Skilled Nursing	72.8%
Other Assets	0	Operating Revenue	3,635,865	58.2%	Ancillary Service	27.2%
Total Assets	-675,024	Operating Expense	3,508,331	96.5%	Current Ratio	(1.6)
Current Liabilities	418,228	Operating Margin	127,534	3.5%	Days to Collect	(6.7)
Long Term Liabilities	0	Other Income	81	0.0%	Avg Payment Days	43.3
Total Equity	-1,093,252	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	-675,024	Net Profit or Loss	90,335	2.5%	Return on Equity	-8.3%
235020 MICHIGAN	MASONIC HOM	IE			Nonprofit - Other	
MICHIGAN MASONIO	С НОМЕ	3/31/2019	365 Days Settled			
ALMA, MI 48801					CR Beds 425 POS B	eds 0
GRATIOT					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	79.2%
Balance S	Sheet	Income	Statement		Length of Stay	352.0
Current Assets	12,544,364	Total Charges	44,959,360		Average Wages	24.93
Fixed Assets	19,759,950	Contract Allowance	10,301,772	22.9%	Skilled Nursing	68.3%
Other Assets	7,450,873	Operating Revenue	34,657,588	77.1%	Ancillary Service	14.9%
Total Assets	39,755,187	Operating Expense	31,701,113	91.5%	Current Ratio	2.4
Current Liabilities	5,188,741	Operating Margin	2,956,475	8.5%	Days to Collect	56.9
Long Term Liabilities	0	Other Income	2,653,846	7.7%	Avg Payment Days	29.7
Total Equity	34,566,446	Other Expense	0	0.0%	Depreciation Rate	3.2%
Total Liab. and Equity	39,755,187	Net Profit or Loss	5,379,811	45 50/	Return on Equity	15.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235595 MISSION P	OINT NSG & PH	IYSICAL REHAB CTR	OF DETROIT		Proprietary - Corporatio	n
MISSION POINT NSO	G & PHYSICAL F	REHAB 12/31/2019	365 Days Settled	I		
DETROIT, MI 48207					CR Beds 59 POS B	eds 0
WAYNE					Key Performana	ce Ind.
NGS (WI)					Occupancy Rate	87.6%
Balance S	Sheet	Income	Statement		Length of Stay	61.9
Current Assets	1,500,493	Total Charges	8,850,898		Average Wages	20.56
Fixed Assets	2,544,561	Contract Allowance	2,194,502	24.8%	Skilled Nursing	68.5%
Other Assets	2,870,096	Operating Revenue	6,656,396	75.2%	Ancillary Service	31.5%
Total Assets	6,915,150	Operating Expense	8,173,607	122.8%	Current Ratio	0.7
Current Liabilities	2,116,825	Operating Margin	-1,517,211	-22.8%	Days to Collect	57.9
Long Term Liabilities	2,744,067	Other Income	8,029	0.1%	Avg Payment Days	68.5
Total Equity	2,054,258	Other Expense	0	0.0%	Depreciation Rate	30.0%
Total Liab. and Equity	6,915,150	Net Profit or Loss	(1,509,182)	-22.7%	Return on Equity	-73.5%
Total Liab. and Equity 235722 MISSION P MISSION POINT NU	OINT NURSING	AND REHAB CENTE	R OF HOLLY		Return on Equity Proprietary - Corporation	
235722 MISSION P MISSION POINT NUI CENTER OF HOLLY	POINT NURSING RSING AND REF	AND REHAB CENTE			Proprietary - Corporatio	n
235722 MISSION P MISSION POINT NUI CENTER OF HOLLY HOLLY, MI 48442	POINT NURSING RSING AND REF	AND REHAB CENTE	R OF HOLLY		. ,	n
235722 MISSION P MISSION POINT NUI CENTER OF HOLLY	POINT NURSING RSING AND REF	AND REHAB CENTE	R OF HOLLY		Proprietary - Corporatio CR Beds 66 POS B Key Performanae	n eds 0 ce Ind.
235722 MISSION P MISSION POINT NUI CENTER OF HOLLY HOLLY, MI 48442	POINT NURSING RSING AND REF	AND REHAB CENTE HAB 12/31/2019	R OF HOLLY 365 Days Settled		Proprietary - Corporation CR Beds 66 POS B	n eds 0
235722 MISSION P MISSION POINT NUI CENTER OF HOLLY HOLLY, MI 48442 OAKLAND	RSING AND REF	AND REHAB CENTE HAB 12/31/2019	R OF HOLLY		Proprietary - Corporatio CR Beds 66 POS B Key Performanae	n eds 0 ce Ind.
235722 MISSION P MISSION POINT NUI CENTER OF HOLLY HOLLY, MI 48442 OAKLAND WPS MI Balance S	POINT NURSING RSING AND REF	AND REHAB CENTE HAB 12/31/2019	R OF HOLLY 365 Days Settled		Proprietary - Corporatio CR Beds 66 POS B Key Performanae Occupancy Rate	eds 0 ce Ind. 90.8%
235722 MISSION P MISSION POINT NUI CENTER OF HOLLY HOLLY, MI 48442 OAKLAND WPS MI Balance S Current Assets	POINT NURSING RSING AND REF	AND REHAB CENTE HAB 12/31/2019	R OF HOLLY 365 Days Settled		Proprietary - Corporation CR Beds 66 POS B Key Performanae Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 90.8%
235722 MISSION P MISSION POINT NUI CENTER OF HOLLY HOLLY, MI 48442 OAKLAND WPS MI	POINT NURSING RSING AND REF	AND REHAB CENTE HAB 12/31/2019 Income Total Charges	R OF HOLLY 365 Days Settled Statement 8,017,850	16.2%	Proprietary - Corporation CR Beds 66 POS B Key Performanae Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 90.8% 66.7
235722 MISSION P MISSION POINT NUI CENTER OF HOLLY HOLLY, MI 48442 OAKLAND WPS MI Balance S Current Assets Fixed Assets Other Assets	COINT NURSING RSING AND REF	AND REHAB CENTE HAB 12/31/2019 Income Total Charges Contract Allowance	R OF HOLLY 365 Days Settled Statement 8,017,850 1,297,466	16.2% 83.8%	Proprietary - Corporation CR Beds 66 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 90.8% 66.7 22.73
235722 MISSION P MISSION POINT NUI CENTER OF HOLLY HOLLY, MI 48442 OAKLAND WPS MI Balance S Current Assets Fixed Assets Other Assets Total Assets	COINT NURSING RSING AND REF	AND REHAB CENTE HAB 12/31/2019 Income Total Charges Contract Allowance Operating Revenue	R OF HOLLY 365 Days Settled Statement 8,017,850 1,297,466 6,720,384	16.2% 83.8% 106.5%	Proprietary - Corporation CR Beds 66 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 90.8% 66.7 22.73 83.1% 16.9%
235722 MISSION P MISSION POINT NUI CENTER OF HOLLY HOLLY, MI 48442 OAKLAND WPS MI Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	COINT NURSING RSING AND REF 1,012,335 8,499,676 0 9,512,011	AND REHAB CENTE HAB 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	R OF HOLLY 365 Days Settled Statement 8,017,850 1,297,466 6,720,384 7,154,722	16.2% 83.8% 106.5% -6.5%	Proprietary - Corporation CR Beds 66 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 90.8% 66.1 22.73 83.1% 16.9% 0.8
235722 MISSION P MISSION POINT NUI CENTER OF HOLLY HOLLY, MI 48442 OAKLAND WPS MI Balance S Current Assets Fixed Assets	COINT NURSING RSING AND REF 1,012,335 8,499,676 0 9,512,011 2,030,383	AND REHAB CENTE HAB 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	R OF HOLLY 365 Days Settled 8,017,850 1,297,466 6,720,384 7,154,722 -434,338	16.2% 83.8% 106.5% -6.5% 0.2%	Proprietary - Corporation CR Beds 66 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 90.8% 66.: 22.73 83.1% 16.9% 0.8

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235076 NEWAYGO	CO MEDICAL	CARE FACILI			Government - County	
NEWAYGO CO MED	OICAL CARE FAC	CILI 12/31/2019	365 Days Settled			
FREMONT, MI 49412	2				CR Beds 116 POS Be	ds 0
NEWAYGO					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVIC	E S			Occupancy Rate	83.8%
Balance S	Sheet	Income	Statement		Length of Stay	255.2
Current Assets	4,636,704	Total Charges	14,490,712		Average Wages	17.12
Fixed Assets	3,575,400	Contract Allowance	2,568,364	17.7%	Skilled Nursing	89.7%
Other Assets	3,461,792	Operating Revenue	11,922,348	82.3%	Ancillary Service	10.3%
Total Assets	11,673,896	Operating Expense	11,593,504	97.2%	Current Ratio	3.7
Current Liabilities	1,247,028	Operating Margin	328,844	2.8%	Days to Collect	23.7
Long Term Liabilities	1,513,819	Other Income	115,017	1.0%	Avg Payment Days	34.2
Total Equity	8,913,049	Other Expense	0	0.0%	Depreciation Rate	2.6%
Total Liab. and Equity	11,673,896	Net Profit or Loss	436,568	3.7%	Return on Equity	4.9%
235367 NORLITE N	NURSING CENT	ER			Proprietary - Corporation	
NORLITE NURSING	CENTER	12/31/2019	365 Days Settled			
MARQUETTE, MI 49	855				CR Beds 99 POS Be	ds 0
MARQUETTE					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVIC	≣S			Occupancy Rate	80.6%
Balance S	Sheet	Income	Statement		Length of Stay	170.7
Current Assets	4,650,675	Total Charges	12,442,559		Average Wages	17.35
Fixed Assets	833,737	Contract Allowance	3,228,724	25.9%	Skilled Nursing	85.3%
	0	Operating Revenue	9,213,835	74.1%	Ancillary Service	14.7%
Other Assets	0	operating Nevertae				
Other Assets Total Assets	5,484,412		8,873,773	96.3%	Current Ratio	6.3
			8,873,773 340,062		Current Ratio Days to Collect	
Total Assets	5,484,412	Operating Expense		3.7%		57.1
Total Assets Current Liabilities	5,484,412	Operating Expense Operating Margin	340,062	3.7% 1.0%	Days to Collect	6.3 57.1 32.5 4.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235373 NORTH OT	TAWA CARE C	ENTER			Nonprofit - Other	
NORTH OTTAWA CA	ARE CENTER	6/30/2019	365 Days Settled			
SPRING LAKE, MI 49	9456				CR Beds 84 POS B	eds 0
OTTAWA					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES .			Occupancy Rate	84.7%
Balance S	Sheet	Income	Statement		Length of Stay	61.8
Current Assets	434,723	Total Charges	9,292,474		Average Wages	18.02
Fixed Assets	5,819,793	Contract Allowance	838,845	9.0%	Skilled Nursing	82.7%
Other Assets	1,117,438	Operating Revenue	8,453,629	91.0%	Ancillary Service	17.3%
Total Assets	7,371,954	Operating Expense	8,738,385	103.4%	Current Ratio	0.1
Current Liabilities	6,020,197	Operating Margin	-284,756	-3.4%	Days to Collect	31.4
Long Term Liabilities	0	Other Income	22,939	0.3%	Avg Payment Days	234.8
Total Equity	1,351,757	Other Expense	0	0.0%	Depreciation Rate	5.8%
Total Liab. and Equity	7,371,954	Net Profit or Loss	(261,817)	-3.1%	Return on Equity	-19.4%
235464 NORTH W	OODS NURSING	CENTER			Proprietary - Corporatio	n
NORTH WOODS NU	RSING CENTER	12/31/2019	365 Days Settled	I		
FARWELL, MI 48622	!				CR Beds 71 POS B	eds 0
CLARE					Key Performana	ce Ind.
NATIONAL GOVERN	NMENT SERVICE	ES			Occupancy Rate	96.0%
Balance S	Sheet	Income	Statement		Length of Stay	181.7
Current Assets	1,222,006	Total Charges	8,831,883		Average Wages	20.56
Fixed Assets	124,010	Contract Allowance	2,420,197	27.4%	Skilled Nursing	82.7%
Other Assets	-56,464	Operating Revenue	6,411,686	72.6%	Ancillary Service	17.3%
Total Assets	1,289,552	Operating Expense	7,324,564	114.2%	Current Ratio	1.8
Current Liabilities	689,723	Operating Margin	-912,878	-14.2%	Days to Collect	28.6
Long Term Liabilities	0	Other Income	1,108,081	17.3%	Avg Payment Days	25.2
Total Equity	599,829	Other Expense	0	0.0%	Depreciation Rate	141.7%
Total Liab. and Equity	1,289,552	Net Profit or Loss	46,105	0.7%	Return on Equity	7.7%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235663 NOTTING I	HILL OF WEST E	BLOOMFIELD			Proprietary - Corporation	n
NOTTING HILL OF V	VEST BLOOMFIE	ELD 12/31/2019	365 Days Settled	I		
WEST BLOOMFIELD), MI 48322				CR Beds 120 POS B	eds 0
OAKLAND					Key Performanad	e Ind.
WPS MI					Occupancy Rate	88.7%
Balance S	Sheet	Income	Statement		Length of Stay	103.3
Current Assets	3,616,301	Total Charges	22,890,418		Average Wages	20.89
Fixed Assets	409,087	Contract Allowance	8,166,454	35.7%	Skilled Nursing	64.5%
Other Assets	14,976	Operating Revenue	14,723,964	64.3%	Ancillary Service	35.5%
Total Assets	4,040,364	Operating Expense	15,846,792	107.6%	Current Ratio	7.5
Current Liabilities	485,401	Operating Margin	-1,122,828	-7.6%	Days to Collect	119.0
Long Term Liabilities	12,249,094	Other Income	9,810	0.1%	Avg Payment Days	0.9
Total Equity	-8,694,131	Other Expense	0	0.0%	Depreciation Rate	154.3%
Total Liab. and Equity	4,040,364	Net Profit or Loss	(1,113,018)	-7.6%	Return on Equity	12.8%
235718 NOVI LAKE	ES HEALTH CAI	MPUS			Proprietary - Corporation	n
NOVI LAKES HEALT	H CAMPUS	12/31/2019	365 Days Settled	l		
NOVI, MI 48377					CR Beds 92 POS B	eds 0
OAKLAND					Key Performanad	e Ind.
WPS MI					Occupancy Rate	84.2%
Balance S	Sheet	Income	Statement		Length of Stay	35.0
Current Assets	-1,879,470	Total Charges	13,523,799		Average Wages	22.28
Fixed Assets	12,015,139	Contract Allowance	3,108,648	23.0%	Skilled Nursing	57.3%
Other Assets	-3,467,324	Operating Revenue	10,415,151	77.0%	Ancillary Service	26.6%
Total Assets	6,668,345	Operating Expense	10,814,007	103.8%	Current Ratio	(0.2)
Current Liabilities	11,016,210	Operating Margin	-398,856	-3.8%	Days to Collect	33.2
Long Term Liabilities	-1,242,467	Other Income	29,686	0.3%	Avg Payment Days	13.9
Total Equity	-3,105,398	Other Expense	0	0.0%	Depreciation Rate	13.0%
Total Liab. and Equity	6,668,345	Net Profit or Loss	(369,170)	-3.5%	Return on Equity	11.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

	MANOR NURSI	NG & REHAB CENTE	R LLC		Proprietary - Other	
OAKLAND MANOR N CENTER LLC	NURSING & REH	IAB 12/31/2019	365 Days Settled	I		
PONTIAC, MI 48342					CR Beds 39 POS Be	eds 0
OAKLAND					Key Performanad	e Ind.
WPS MI					Occupancy Rate	51.2%
Balance S	Sheet	Income	Statement		Length of Stay	94.6
Current Assets	175,654	Total Charges	3,621,419		Average Wages	21.31
Fixed Assets	1,809,178	Contract Allowance	939,182	25.9%	Skilled Nursing	63.7%
Other Assets	0	Operating Revenue	2,682,237	74.1%	Ancillary Service	36.3%
Total Assets	1,984,832	Operating Expense	2,693,787	100.4%	Current Ratio	0.2
Current Liabilities	1,157,590	Operating Margin	-11,550	-0.4%	Days to Collect	42.2
Long Term Liabilities	930,203	Other Income	866	0.0%	Avg Payment Days	157.3
Total Equity	-102,961	Other Expense	0	0.0%	Depreciation Rate	15.7%
Total Liab. and Equity	1,984,832	Net Profit or Loss	(11,047)	-0.4%	Return on Equity	10.7%
•		-			. ,	
		E AND REHAB CENT	ER		Proprietary - Corporation	า
235207 OAKPOINT OAKPOINTE SENIOR CENTER			<u> </u>			า
OAKPOINTE SENIOR			ER			
OAKPOINTE SENIOR CENTER			ER		Proprietary - Corporation	eds 0
OAKPOINTE SENIOR CENTER DETROIT, MI 48235	R CARE AND RE	EHAB 12/31/2019	ER		Proprietary - Corporation CR Beds 133 POS Be	eds 0
OAKPOINTE SENIOR CENTER DETROIT, MI 48235 WAYNE	R CARE AND RE	EHAB 12/31/2019	ER		Proprietary - Corporation CR Beds 133 POS Book Key Performana	eds 0 ce Ind.
OAKPOINTE SENIOR CENTER DETROIT, MI 48235 WAYNE WISCONSIN PHYSIC	R CARE AND RE	EHAB 12/31/2019	ER 365 Days Settled		Proprietary - Corporation CR Beds 133 POS Be Key Performanac Occupancy Rate	eds 0 ce Ind. 90.9%
OAKPOINTE SENIOR CENTER DETROIT, MI 48235 WAYNE WISCONSIN PHYSIC Balance S	R CARE AND RE	EHAB 12/31/2019	ER 365 Days Settled		Proprietary - Corporation CR Beds 133 POS Be Key Performanae Occupancy Rate Length of Stay	eds 0 ce Ind. 90.9% 99.8
OAKPOINTE SENIOR CENTER DETROIT, MI 48235 WAYNE WISCONSIN PHYSIC Balance S	CIANS SERVICE Cheet 2,454,167	EHAB 12/31/2019 Income Total Charges	ER 365 Days Settled Statement 17,928,833	21.4%	Proprietary - Corporation CR Beds 133 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 90.9% 99.8 20.31
OAKPOINTE SENIOR CENTER DETROIT, MI 48235 WAYNE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets	CIANS SERVICE Sheet 2,454,167 634,111	Income Total Charges Contract Allowance	ER 365 Days Settled Statement 17,928,833 3,840,396	21.4% 78.6%	Proprietary - Corporation CR Beds 133 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 90.9% 99.8 20.31 75.6%
OAKPOINTE SENIOR CENTER DETROIT, MI 48235 WAYNE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets	CIANS SERVICE Sheet 2,454,167 634,111	Income Total Charges Contract Allowance Operating Revenue	ER 365 Days Settled Statement 17,928,833 3,840,396 14,088,437	21.4% 78.6% 96.9%	Proprietary - Corporation CR Beds 133 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 90.9% 99.8 20.31 75.6% 24.4% 2.7
OAKPOINTE SENIOR CENTER DETROIT, MI 48235 WAYNE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets	CIANS SERVICE CHAPTER CIANS SERVICE 2,454,167 634,111 0 3,088,278	Income Total Charges Contract Allowance Operating Revenue Operating Expense	ER 365 Days Settled Statement 17,928,833 3,840,396 14,088,437 13,644,658	21.4% 78.6% 96.9% 3.1%	Proprietary - Corporation CR Beds 133 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 90.9% 99.8 20.31 75.6% 24.4% 2.7
OAKPOINTE SENIOR CENTER DETROIT, MI 48235 WAYNE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	CIANS SERVICE CIANS SERVICE 2,454,167 634,111 0 3,088,278 905,817	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	ER 365 Days Settled Statement 17,928,833 3,840,396 14,088,437 13,644,658 443,779	21.4% 78.6% 96.9% 3.1% 0.1%	Proprietary - Corporation CR Beds 133 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 2e Ind. 90.9% 99.8 20.31 75.6% 24.4% 2.7 48.3

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

	E MANOR NURS	SING & REHAB CENT	ER LLC		Proprietary - Corporatio	n
OAKRIDGE MANOR CENTER LLC	NURSING & RE	HAB 12/31/2019	365 Days Settled			
FERNDALE, MI 4822	20				CR Beds 64 POS B	eds 0
OAKLAND					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	64.6%
Balance S	Sheet	Income	Statement		Length of Stay	264.6
Current Assets	642,259	Total Charges	4,281,953		Average Wages	18.34
Fixed Assets	93,938	Contract Allowance	498,712	11.6%	Skilled Nursing	78.5%
Other Assets	3,500	Operating Revenue	3,783,241	88.4%	Ancillary Service	21.5%
Total Assets	739,697	Operating Expense	3,720,323	98.3%	Current Ratio	0.3
Current Liabilities	2,412,259	Operating Margin	62,918	1.7%	Days to Collect	68.7
Long Term Liabilities	-410,187	Other Income	20,310	0.5%	Avg Payment Days	173.2
Total Equity	-1,262,375	Other Expense	0	0.0%	Depreciation Rate	77.5%
Total Liab. and Equity	739,697	Net Profit or Loss	83,228	2.2%	Return on Equity	-6.6%
235072 OAKVIEW	MEDICAL CARE	EACILITY			Carramana City Carra	
					Government - City-Cour	nty
OAKVIEW MEDICAL			365 Days Settled		Government - City-Cour	nty
OAKVIEW MEDICAL LUDINGTON, MI 494	CARE FACILITY		365 Days Settled		CR Beds 96 POS B	
	CARE FACILITY		365 Days Settled			eds 0
LUDINGTON, MI 494	CARE FACILITY	Y 12/31/2019	365 Days Settled		CR Beds 96 POS B	eds 0
LUDINGTON, MI 494 MASON	CARE FACILITY 31 MENT SERVICE	Y 12/31/2019 ≣S	365 Days Settled		CR Beds 96 POS B Key Performanae	eds 0 ce Ind.
LUDINGTON, MI 494 MASON NATIONAL GOVERN	CARE FACILITY 31 NMENT SERVICE Sheet	Y 12/31/2019 ≣S	·		CR Beds 96 POS B Key Performana Occupancy Rate	eds 0 ce Ind. 95.7% 204.5
LUDINGTON, MI 494 MASON NATIONAL GOVERN Balance S	CARE FACILITY 31 NMENT SERVICE Sheet	Y 12/31/2019 ≣S Income	Statement	6.3%	CR Beds 96 POS B Key Performanae Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 95.7% 204.5 20.53
LUDINGTON, MI 494 MASON NATIONAL GOVERN Balance S Current Assets	CARE FACILITY 31 NMENT SERVICE Sheet 12,622,110	Y 12/31/2019 ES Income Total Charges	Statement 12,985,591	6.3%	CR Beds 96 POS B Key Performanae Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 95.7%
LUDINGTON, MI 494 MASON NATIONAL GOVERN Balance S Current Assets Fixed Assets	CARE FACILITY 331 NMENT SERVICE Sheet 12,622,110 3,350,743	12/31/2019ESIncomeTotal ChargesContract Allowance	Statement 12,985,591 820,026	6.3% 93.7%	CR Beds 96 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 95.7% 204.5 20.53 96.7%
LUDINGTON, MI 494 MASON NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	CARE FACILITY 331 NMENT SERVICE 6heet 12,622,110 3,350,743 0	Total Charges Contract Allowance Operating Revenue	Statement 12,985,591 820,026 12,165,565	6.3% 93.7% 105.4%	CR Beds 96 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 95.7% 204.5 20.53 96.7% 3.3% 9.2
LUDINGTON, MI 494 MASON NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	CARE FACILITY SAMENT SERVICE Sheet 12,622,110 3,350,743 0 15,972,853	Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 12,985,591 820,026 12,165,565 12,827,773	6.3% 93.7% 105.4% -5.4%	CR Beds 96 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 95.7% 204.5 20.53 96.7% 3.3%
LUDINGTON, MI 494 MASON NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	CARE FACILITY SIGNATURE NMENT SERVICE 12,622,110 3,350,743 0 15,972,853 1,372,161	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 12,985,591 820,026 12,165,565 12,827,773 -662,208	6.3% 93.7% 105.4% -5.4% 17.2%	CR Beds 96 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 95.7% 204.5 20.53 96.7% 3.3% 9.2 67.2

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235002 OCEANA C	O MD CARE FA	CILITY			Government - County	
OCEANA CO MD CA	RE FACILITY	12/31/2019	365 Days Settled			
HART, MI 49420					CR Beds 115 POS B	eds 0
OCEANA					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	89.0%
Balance S	heet	Income	Statement		Length of Stay	229.1
Current Assets	6,657,823	Total Charges	17,374,867		Average Wages	21.79
Fixed Assets	16,146,050	Contract Allowance	1,377,820	7.9%	Skilled Nursing	91.0%
Other Assets	4,098,802	Operating Revenue	15,997,047	92.1%	Ancillary Service	9.0%
Total Assets	26,902,675	Operating Expense	17,777,167	111.1%	Current Ratio	1.3
Current Liabilities	5,218,161	Operating Margin	-1,780,120	-11.1%	Days to Collect	36.2
Long Term Liabilities	2,726,525	Other Income	3,351,119	20.9%	Avg Payment Days	13.8
Total Equity	18,957,989	Other Expense	0	0.0%	Depreciation Rate	4.8%
Total Liab. and Equity	26,902,675	Net Profit or Loss	1,480,060	9.3%	Return on Equity	7.8%
235500 OMNI CON	TINUING CARE				Proprietary - Corporatio	n
OMNI CONTINUING	CARE	12/31/2019	365 Days Settled			
DETROIT, MI 48213					CR Beds 136 POS B	eds 0
WAYNE					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	81.2%
Balance S	heet	Income	Statement		Length of Stay	307.8
Current Assets	6,822,328	Total Charges	26,269,452		Average Wages	21.42
Fixed Assets	1,280,372	Contract Allowance	7,268,969	27.7%	Skilled Nursing	73.7%
Other Assets	46,205	Operating Revenue	19,000,483	72.3%	Ancillary Service	26.3%
Total Assets	8,148,905	Operating Expense	18,613,687	98.0%	Current Ratio	4.9
Current Liabilities	1,388,844	Operating Margin	386,796	2.0%	Days to Collect	127.0
Long Term Liabilities	15,645,752	Other Income	3,355	0.0%	Avg Payment Days	7.8
Total Equity	-8,885,691	Other Expense	0	0.0%	Depreciation Rate	71.7%
Total Liab. and Equity	8,148,905	Net Profit or Loss	390,151	2.1%	Return on Equity	-4.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235611 ORCHARD	CREEK SKILLE	ED NURSING			Proprietary - Corporation	n
ORCHARD CREEK S	SKILLED NURSII	NG 12/31/2019	365 Days Settled	t		
TRAVERSE CITY, MI	49684				CR Beds 22 POS B	eds 0
LEELANAU					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	84.3%
Balance S	heet	Income	Statement		Length of Stay	22.6
Current Assets	553,922	Total Charges	7,923,952		Average Wages	19.43
Fixed Assets	72,786	Contract Allowance	2,034,585	25.7%	Skilled Nursing	35.5%
Other Assets	0	Operating Revenue	5,889,367	74.3%	Ancillary Service	26.8%
Total Assets	626,708	Operating Expense	5,903,500	100.2%	Current Ratio	1.2
Current Liabilities	480,919	Operating Margin	-14,133	-0.2%	Days to Collect	23.4
Long Term Liabilities	100,000	Other Income	186,801	3.2%	Avg Payment Days	29.7
Total Equity	45,789	Other Expense	0	0.0%	Depreciation Rate	187.8%
Total Liab. and Equity	626,708	Net Profit or Loss	172,668	2.9%	Return on Equity	377.1%
235721 ORCHARD	GROVE HEALT	H CAMPUS			Proprietary - Corporation	n
ORCHARD GROVE I	HEALTH CAMPL	JS 12/31/2019	365 Days Settled	t		
ROMEO, MI 48065					CR Beds 128 POS B	eds 0
MACOMB					Key Performana	ce Ind.
WPS MI					Occupancy Rate	84.7%
Balance S	heet	Income	Statement		Length of Stay	90.1
Current Assets	162,093	Total Charges	11,851,866		Average Wages	20.56
Fixed Assets	18,210,741	Contract Allowance	1,187,222	10.0%	Skilled Nursing	50.3%
Other Assets	-8,277,836	Operating Revenue	10,664,644	90.0%	Ancillary Service	14.1%
Total Assets	10,094,998	Operating Expense	11,328,797	106.2%	Current Ratio	0.0
Current Liabilities	15,929,149	Operating Margin	-664,153	-6.2%	Days to Collect	20.9
Long Term Liabilities	-1,171,826	Other Income	60,943	0.6%	Avg Payment Days	15.0
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Total Equity	-4,662,325	Other Expense	0	0.0%	Depreciation Rate	11.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235569 OVID HEAL	THCARE CENT	ER			Proprietary - Other	
OVID HEALTHCARE	CENTER	12/31/2019	365 Days Settled	d		
OVID, MI 48866					CR Beds 94 POS B	eds 0
CLINTON					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	69.9%
Balance S	heet	Income	Statement		Length of Stay	285.7
Current Assets	902,036	Total Charges	10,495,592		Average Wages	16.55
Fixed Assets	463,420	Contract Allowance	3,472,908	33.1%	Skilled Nursing	86.6%
Other Assets	4,150	Operating Revenue	7,022,684	66.9%	Ancillary Service	13.4%
Total Assets	1,369,606	Operating Expense	6,321,088	90.0%	Current Ratio	2.0
Current Liabilities	459,580	Operating Margin	701,596	10.0%	Days to Collect	65.1
Long Term Liabilities	-161,299	Other Income	1,071	0.0%	Avg Payment Days	6.8
Total Equity	1,071,325	Other Expense	0	0.0%	Depreciation Rate	92.3%
Total Liab. and Equity	1,369,606	Net Profit or Loss	702,667	10.0%	Return on Equity	65.6%
235038 PILGRIM M	IANOR				Nonprofit - Church	
PILGRIM MANOR		12/31/2019	365 Days Settled	d		
GRAND RAPIDS, MI	49505				CR Beds 178 POS B	eds 0
KENT					Key Performana	ce Ind.
NGS (WI)					Occupancy Rate	60.8%
Balance S	heet	Income	Statement		Length of Stay	203.5
Current Assets	624,129	Total Charges	9,318,532		Average Wages	18.71
Fixed Assets	8,140,364	Contract Allowance	2,391,194	25.7%	Skilled Nursing	58.4%
Other Assets	0	Operating Revenue	6,927,338	74.3%	Ancillary Service	11.1%
Total Assets	8,764,493	Operating Expense	8,798,153	127.0%	Current Ratio	0.1
Current Liabilities	7,691,133	Operating Margin	-1,870,815	-27.0%	Days to Collect	30.9
Long Term Liabilities	0	Other Income	1,018,578	14.7%	Avg Payment Days	21.0
Total Equity	1,073,360	Other Expense	0	0.0%	Depreciation Rate	-1.1%
Total Liab. and Equity	8,764,493	Net Profit or Loss	(923,291)	-13.3%	Return on Equity	-86.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235559 PINE CREE	K MANOR SKIL	LED NURSING & RE	HAB CENTER		Proprietary - Corporatio	n
PINE CREEK MANO REHAB CENTER	R SKILLED NUR	SING & 12/31/2019	365 Days Settled			
WAYNE, MI 48184					CR Beds 49 POS B	eds 0
WAYNE					Key Performana	ce Ind.
WPS MI					Occupancy Rate	82.8%
Balance S	Sheet	Income	Statement		Length of Stay	411.2
Current Assets	631,766	Total Charges	4,409,369		Average Wages	19.30
Fixed Assets	154,758	Contract Allowance	383,824	8.7%	Skilled Nursing	86.1%
Other Assets	58,833	Operating Revenue	4,025,545	91.3%	Ancillary Service	13.9%
Total Assets	845,357	Operating Expense	3,372,983	83.8%	Current Ratio	0.7
Current Liabilities	845,194	Operating Margin	652,562	16.2%	Days to Collect	47.1
Long Term Liabilities	-2,979	Other Income	24,398	0.6%	Avg Payment Days	76.5
Total Equity	3,142	Other Expense	0	0.0%	Depreciation Rate	152.4%
Total Liab. and Equity	845,357	Net Profit or Loss	676,960	16.8%	Return on Equity	21,545.5 %
235164 PINE RIDG	E - A REHABILI	TATION AND NURSI	NG CENTER		Nonprofit - Other	
PINE RIDGE - A REH NURSING CENTER	HABILITATION A	ND 12/31/2019	457 Days Settled			
		ND 12/31/2019	457 Days Settled		CR Beds 111 POS B	eds 0
NURSING CENTER		ND 12/31/2019	457 Days Settled		CR Beds 111 POS B	
NURSING CENTER STEVENSVILLE, MI	49127		457 Days Settled			
NURSING CENTER STEVENSVILLE, MI BERRIEN	49127 IMENT SERVICE	≣S	457 Days Settled		Key Performana	ce Ind.
NURSING CENTER STEVENSVILLE, MI BERRIEN NATIONAL GOVERN	49127 IMENT SERVICE	≣S	·		Key Performana Occupancy Rate	ce Ind. 93.7%
NURSING CENTER STEVENSVILLE, MI BERRIEN NATIONAL GOVERN Balance S	49127 IMENT SERVICE	≣S Income	Statement		Key Performana Occupancy Rate Length of Stay	93.7% 124.7
NURSING CENTER STEVENSVILLE, MI BERRIEN NATIONAL GOVERN Balance S Current Assets	49127 IMENT SERVICE Sheet 3,079,129	ES Income Total Charges	• Statement 21,350,130	35.4%	Key Performana Occupancy Rate Length of Stay Average Wages	93.7% 124.7 19.99
NURSING CENTER STEVENSVILLE, MI BERRIEN NATIONAL GOVERN Balance S Current Assets Fixed Assets	49127 IMENT SERVICE Sheet 3,079,129 8,666,776	ES Income Total Charges Contract Allowance	21,350,130 7,559,486	35.4% 64.6%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	93.7% 124.7 19.99 68.5%
NURSING CENTER STEVENSVILLE, MI BERRIEN NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	49127 IMENT SERVICE Sheet 3,079,129 8,666,776 0	Income Total Charges Contract Allowance Operating Revenue	21,350,130 7,559,486 13,790,644	35.4% 64.6% 107.2%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	93.7% 124.7 19.99 68.5% 31.5%
NURSING CENTER STEVENSVILLE, MI BERRIEN NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	49127 IMENT SERVICE Sheet 3,079,129 8,666,776 0 11,745,905	Income Total Charges Contract Allowance Operating Revenue Operating Expense	21,350,130 7,559,486 13,790,644 14,778,862	35.4% 64.6% 107.2% -7.2%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	93.7% 124.7 19.99 68.5% 31.5%
NURSING CENTER STEVENSVILLE, MI BERRIEN NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	49127 IMENT SERVICE Sheet 3,079,129 8,666,776 0 11,745,905 1,773,650	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	21,350,130 7,559,486 13,790,644 14,778,862 -988,218	35.4% 64.6% 107.2% -7.2% 8.5%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	93.7% 124.7 19.99 68.5% 31.5% 1.7

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235069 PINECRES	T MEDICAL CA	RE FACILITY			Government - County	
PINECREST MEDICA	AL CARE FACIL	TY 12/31/2019	365 Days Settled			
POWERS, MI 49874					CR Beds 130 POS Be	eds 0
MENOMINEE					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICI	≣S			Occupancy Rate	85.2%
Balance S	heet	Income	Statement		Length of Stay	236.3
Current Assets	2,940,037	Total Charges	13,828,599		Average Wages	20.42
Fixed Assets	8,379,229	Contract Allowance	1,332,785	9.6%	Skilled Nursing	88.9%
Other Assets	4,842,256	Operating Revenue	12,495,814	90.4%	Ancillary Service	11.1%
Total Assets	16,161,522	Operating Expense	13,145,897	105.2%	Current Ratio	3.1
Current Liabilities	942,544	Operating Margin	-650,083	-5.2%	Days to Collect	36.8
Long Term Liabilities	5,645	Other Income	320,393	2.6%	Avg Payment Days	25.3
Total Equity	15,213,333	Other Expense	0	0.0%	Depreciation Rate	2.8%
Total Liab. and Equity	16,161,522	Net Profit or Loss	(525,756)	-4.2%	Return on Equity	-3.5%
235637 PLAINWEL	L PINES NURSI	NG AND REHABILITA	ATION COMMUN	I	Proprietary - Corporation	l
PLAINWELL PINES N REHABILITATION CO		12/31/2019	365 Days Settled			
PLAINWELL, MI 4908	30					
KALAMAZOO					CR Beds 39 POS Be	eds 0
					CR Beds 39 POS Be	
NATIONAL GOVERN	IMENT SERVICE	≣S				
NATIONAL GOVERN Balance S			Statement		Key Performanac	e Ind.
	Sheet		Statement 4,471,667		Key Performanac	e Ind. 78.3%
Balance S	Sheet	Income		33.3%	Key Performanac Occupancy Rate Length of Stay	e Ind. 78.3% 144.7
Balance S Current Assets	Sheet 697,274	Income Total Charges	4,471,667		Key Performanac Occupancy Rate Length of Stay Average Wages	e Ind. 78.3% 144.7 21.11
Balance S Current Assets Fixed Assets	697,274 298,929	Income Total Charges Contract Allowance	4,471,667 1,490,919	66.7%	Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	e Ind. 78.3% 144.7 21.11 83.4%
Balance S Current Assets Fixed Assets Other Assets	697,274 298,929 44,792	Total Charges Contract Allowance Operating Revenue	4,471,667 1,490,919 2,980,748	66.7% 95.2%	Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	e Ind. 78.3% 144.7 21.11 83.4% 16.6%
Balance S Current Assets Fixed Assets Other Assets Total Assets	697,274 298,929 44,792 1,040,995	Income Total Charges Contract Allowance Operating Revenue Operating Expense	4,471,667 1,490,919 2,980,748 2,837,183	66.7% 95.2% 4.8%	Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	e Ind. 78.3% 144.7 21.11 83.4% 16.6% 1.0
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	697,274 298,929 44,792 1,040,995 673,342	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	4,471,667 1,490,919 2,980,748 2,837,183 143,565	66.7% 95.2% 4.8% 0.5%	Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	e Ind. 78.3% 144.7 21.11 83.4% 16.6% 1.0 73.2

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235067 PLEASANT	VIEW SHIAWA	SSEE COUNTY MED	CARE FAC		Government - County	
PLEASANT VIEW SH MED CARE FAC	IIAWASSEE CO	UNTY 12/31/2019	365 Days Settled	l		
OWOSSO, MI 48867					CR Beds 136 POS Be	eds 0
SHIAWASSEE					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	95.3%
Balance S	heet	Income	Statement		Length of Stay	176.5
Current Assets	12,607,519	Total Charges	24,202,961		Average Wages	20.53
Fixed Assets	25,383,850	Contract Allowance	2,748,562	11.4%	Skilled Nursing	87.2%
Other Assets	0	Operating Revenue	21,454,399	88.6%	Ancillary Service	12.8%
Total Assets	37,991,369	Operating Expense	25,562,653	119.1%	Current Ratio	1.0
Current Liabilities	12,534,010	Operating Margin	-4,108,254	-19.1%	Days to Collect	110.9
Long Term Liabilities	8,198,609	Other Income	4,068,546	19.0%	Avg Payment Days	25.6
Total Equity	17,258,750	Other Expense	0	0.0%	Depreciation Rate	0.8%
-		-				
Total Liab. and Equity	37,991,369	Net Profit or Loss	(39,708)	-0.2%	Return on Equity	-0.2%
235477 POMEROY	LIVING ROCHE	STER SKILLED REH	ABILITATION		Return on Equity Proprietary - Corporation	
	LIVING ROCHE	STER SKILLED REH				
235477 POMEROY POMEROY LIVING R	LIVING ROCHE	STER SKILLED REH	ABILITATION			1
235477 POMEROY POMEROY LIVING R REHABILITATION	LIVING ROCHE	STER SKILLED REH	ABILITATION		Proprietary - Corporation	n eds 0
235477 POMEROY POMEROY LIVING R REHABILITATION ROCHESTER HILLS,	LIVING ROCHE COCHESTER SK MI 48309	STER SKILLED REH	ABILITATION		Proprietary - Corporation CR Beds 186 POS Be	n eds 0
235477 POMEROY POMEROY LIVING R REHABILITATION ROCHESTER HILLS, OAKLAND	LIVING ROCHE COCHESTER SK MI 48309 IMENT SERVICE	STER SKILLED REHA	ABILITATION		Proprietary - Corporation CR Beds 186 POS Be Key Performanac	eds 0
235477 POMEROY POMEROY LIVING R REHABILITATION ROCHESTER HILLS, OAKLAND NATIONAL GOVERN	LIVING ROCHE COCHESTER SK MI 48309 IMENT SERVICE	STER SKILLED REHA	ABILITATION 365 Days Settled		Proprietary - Corporation CR Beds 186 POS Be Key Performanac Occupancy Rate	eds 0 ee Ind. 70.5%
235477 POMEROY POMEROY LIVING R REHABILITATION ROCHESTER HILLS, OAKLAND NATIONAL GOVERN Balance S	LIVING ROCHE COCHESTER SK MI 48309 IMENT SERVICE	ESTER SKILLED REHA	ABILITATION 365 Days Settled		Proprietary - Corporation CR Beds 186 POS Be Key Performanac Occupancy Rate Length of Stay	eds 0 ee Ind. 70.5% 104.0
235477 POMEROY POMEROY LIVING R REHABILITATION ROCHESTER HILLS, OAKLAND NATIONAL GOVERN Balance S Current Assets	LIVING ROCHE COCHESTER SK MI 48309 IMENT SERVICE Cheet 2,455,760	ESTER SKILLED REHA	ABILITATION 365 Days Settled Statement 23,736,407	29.1%	Proprietary - Corporation CR Beds 186 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 e Ind. 70.5%
235477 POMEROY POMEROY LIVING R REHABILITATION ROCHESTER HILLS, OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets	LIVING ROCHE COCHESTER SK MI 48309 IMENT SERVICE Lineet 2,455,760 1,059,328	ESTER SKILLED REHA	ABILITATION 365 Days Settled Statement 23,736,407 6,907,278	29.1% 70.9%	Proprietary - Corporation CR Beds 186 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 re Ind. 70.5% 104.0 21.94
235477 POMEROY POMEROY LIVING R REHABILITATION ROCHESTER HILLS, OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	LIVING ROCHE COCHESTER SK MI 48309 IMENT SERVICE Cheet 2,455,760 1,059,328 0	ESTER SKILLED REHAMING TOTAL Charges Contract Allowance Operating Revenue	ABILITATION 365 Days Settled Statement 23,736,407 6,907,278 16,829,129	29.1% 70.9%	Proprietary - Corporation CR Beds 186 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 e Ind. 70.5% 104.6 21.9° 80.0% 20.0%
235477 POMEROY POMEROY LIVING R REHABILITATION ROCHESTER HILLS, OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	EOCHESTER SK MI 48309 IMENT SERVICE 1,059,328 0 3,515,088	ESTER SKILLED REHAME ELLED 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	ABILITATION 365 Days Settled Statement 23,736,407 6,907,278 16,829,129 16,779,343	29.1% 70.9% 99.7% 0.3%	Proprietary - Corporation CR Beds 186 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 e Ind. 70.5% 104.0 21.9° 80.0% 20.0%
235477 POMEROY POMEROY LIVING R REHABILITATION ROCHESTER HILLS, OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	LIVING ROCHE COCHESTER SK MI 48309 IMENT SERVICE 1,059,328 0 3,515,088 1,627,034	ESTER SKILLED REHAME A STER SKILLED 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	ABILITATION 365 Days Settled Statement 23,736,407 6,907,278 16,829,129 16,779,343 49,786	29.1% 70.9% 99.7% 0.3%	Proprietary - Corporation CR Beds 186 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect Avg Payment Days	eds 0 70.5% 104.0 21.9° 80.0% 20.0% 1.6

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235484 POMEROY	LIVING STERLI	ING SKILLED REHAE	BILITATION		Proprietary - Corporation	า
POMEROY LIVING S REHABILITATION	STERLING SKILL	.ED 12/31/2019	365 Days Settled	i		
STERLING HEIGHTS	S, MI 48310				CR Beds 176 POS B	eds 0
MACOMB					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	86.3%
Balance S	Sheet	Income	Statement		Length of Stay	70.4
Current Assets	3,470,559	Total Charges	25,849,377		Average Wages	21.65
Fixed Assets	1,316,041	Contract Allowance	4,531,756	17.5%	Skilled Nursing	70.2%
Other Assets	0	Operating Revenue	21,317,621	82.5%	Ancillary Service	29.8%
Total Assets	4,786,600	Operating Expense	20,862,919	97.9%	Current Ratio	1.6
Current Liabilities	2,137,427	Operating Margin	454,702	2.1%	Days to Collect	37.9
Long Term Liabilities	846,948	Other Income	43,318	0.2%	Avg Payment Days	18.9
Total Equity	1,802,225	Other Expense	0	0.0%	Depreciation Rate	65.5%
Total Liab. and Equity	4,786,600	Net Profit or Loss	629,839	3.0%	Return on Equity	34.9%
235310 PORTER H	ILLS HEALTH C	ENTER			Nonprofit - Church	
PORTER HILLS HEA	LTH CENTER	6/30/2019	365 Days Settled			
GRAND RAPIDS, MI	49546				CR Beds 293 POS B	eds 0
KENT					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	≣S			Occupancy Rate	63.9%
Balance S	Sheet	Income	Statement		Length of Stay	164.3
Current Assets	6,394,444	Total Charges	17,327,969		Average Wages	22.46
Fixed Assets	21,569,755	Contract Allowance	1,748,921	10.1%	Skilled Nursing	50.4%
Other Assets	542,868	Operating Revenue	15,579,048	89.9%	Ancillary Service	5.5%
Total Assets	28,507,067	Operating Expense	20,093,982	129.0%	Current Ratio	1.7
Current Liabilities	3,667,929	Operating Margin	-4,514,934	-29.0%	Days to Collect	149.2
Long Term Liabilities	38,954,785	Other Income	3,019,681	19.4%	Avg Payment Days	31.1
Total Equity	-14,115,647	Other Expense	0	0.0%	Depreciation Rate	3.3%
Total Liab. and Equity	28,507,067	Net Profit or Loss	(1,718,981)	-11.0%	Return on Equity	12.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235520 PROMEDIC	CA MONROE SK	ILLED NURSING AND	REHAB		Nonprofit - Other	
PROMEDICA MONR AND REHAB	OE SKILLED NL	IRSING 12/31/2019	365 Days Settled			
MONROE, MI 48161					CR Beds 89 POS Be	eds 0
MONROE					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	83.3%
Balance S	heet	Income	Statement		Length of Stay	56.8
Current Assets	5,868,038	Total Charges	10,316,703		Average Wages	21.38
Fixed Assets	10,378,505	Contract Allowance	1,502,553	14.6%	Skilled Nursing	65.6%
Other Assets	0	Operating Revenue	8,814,150	85.4%	Ancillary Service	34.4%
Total Assets	16,246,543	Operating Expense	11,110,542	126.1%	Current Ratio	6.2
Current Liabilities	952,801	Operating Margin	-2,296,392	-26.1%	Days to Collect	74.8
Long Term Liabilities	0	Other Income	10,825	0.1%	Avg Payment Days	20.7
Total Equity	15,293,742	Other Expense	0	0.0%	Depreciation Rate	7.7%
Total Liab. and Equity	16,246,543	Net Profit or Loss	(2,285,567)	-25.9%	Return on Equity	-14.9%
235287 PROVINCIA	AL HOUSE OF A	DRIAN			Nonprofit - Other	
PROVINCIAL HOUSI	E OF ADRIAN	12/31/2019	365 Days Settled			
ADRIAN, MI 49221					CR Beds 117 POS Be	eds 0
LENAWEE					Key Performanac	
NATIONAL GOVERN						e Ind.
	IMENT SERVICE	ES			Occupancy Rate	e Ind. 82.0%
Balance S			Statement		•	
Balance S Current Assets	Sheet		Statement 12,479,056		Occupancy Rate	82.0%
	Sheet	Income Total Charges		22.4%	Occupancy Rate Length of Stay Average Wages	82.0% 87.3
Current Assets	6,947,125	Income Total Charges	12,479,056		Occupancy Rate Length of Stay Average Wages	82.0% 87.3 21.18
Current Assets Fixed Assets	6,947,125 1,138,220	Income Total Charges Contract Allowance	12,479,056 2,789,938	77.6%	Occupancy Rate Length of Stay Average Wages Skilled Nursing	82.0% 87.3 21.18 80.5% 19.5%
Current Assets Fixed Assets Other Assets	6,947,125 1,138,220 0	Income Total Charges Contract Allowance Operating Revenue	12,479,056 2,789,938 9,689,118	77.6% 112.7%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	82.0% 87.3 21.18 80.5% 19.5%
Current Assets Fixed Assets Other Assets Total Assets	6,947,125 1,138,220 0 8,085,345	Income Total Charges Contract Allowance Operating Revenue Operating Expense	12,479,056 2,789,938 9,689,118 10,923,331	77.6% 112.7% -12.7%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	82.0% 87.3 21.18 80.5% 19.5% 6.8 34.1
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	6,947,125 1,138,220 0 8,085,345 1,028,985	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	12,479,056 2,789,938 9,689,118 10,923,331 -1,234,213	77.6% 112.7% -12.7% 16.3%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	82.0% 87.3 21.18 80.5% 19.5% 6.8

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235622 QUALICAR	E NURSING HO	ME			Proprietary - Corporation	า
QUALICARE NURSIN	NG HOME	12/31/2019	365 Days Settled	I		
DETROIT, MI 48207					CR Beds 96 POS Be	eds 0
WAYNE					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	≣S			Occupancy Rate	93.3%
Balance S	heet	Income	Statement		Length of Stay	403.8
Current Assets	282,099	Total Charges	14,458,943		Average Wages	18.37
Fixed Assets	1,424,201	Contract Allowance	4,600,535	31.8%	Skilled Nursing	81.7%
Other Assets	6,461	Operating Revenue	9,858,408	68.2%	Ancillary Service	18.3%
Total Assets	1,712,761	Operating Expense	9,409,214	95.4%	Current Ratio	0.4
Current Liabilities	679,271	Operating Margin	449,194	4.6%	Days to Collect	60.0
Long Term Liabilities	-1,887,551	Other Income	3,371	0.0%	Avg Payment Days	14.8
Total Equity	2,921,041	Other Expense	0	0.0%	Depreciation Rate	55.6%
Total Liab. and Equity	1,712,761	Net Profit or Loss	452,565	4.6%	Return on Equity	15.5%
235658 REGENCY	AT BLUFFS PA	RK			Proprietary - Corporation	า
REGENCY AT BLUF	FS PARK	12/31/2019	365 Days Settled	I		
ANN ARBOR, MI 481	03				CR Beds 71 POS Be	eds 0
WASHTENAW					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	85.3%
Balance S	heet	Income	Statement		Length of Stay	68.0
Current Assets	986,690	Total Charges	17,218,743		Average Wages	20.74
Fixed Assets	215,932	Contract Allowance	7,541,915	43.8%	Skilled Nursing	50.2%
Other Assets	13,377	Operating Revenue	9,676,828	56.2%	Ancillary Service	49.8%
Total Assets	1,215,999	Operating Expense	11,116,033	114.9%	Current Ratio	1.8
Current Liabilities	559,789	Operating Margin	-1,439,205	-14.9%	Days to Collect	84.2
Long Term Liabilities	11,612,950	Other Income	3,791	0.0%	Avg Payment Days	(0.1)
Total Equity	-10,956,740	Other Expense	0	0.0%	Depreciation Rate	126.4%
Total Liab. and Equity	1,215,999	Net Profit or Loss	(1,435,414)	-14.8%	Return on Equity	13.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235657 REGENCY	AT CANTON				Proprietary - Corporation	n
REGENCY AT CANT	ON	12/31/2019	365 Days Settled	l		
CANTON, MI 48188					CR Beds 113 POS B	eds 0
WAYNE					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	103.6%
Balance S	Sheet	Income	Statement		Length of Stay	112.4
Current Assets	1,927,741	Total Charges	29,036,667		Average Wages	19.25
Fixed Assets	306,710	Contract Allowance	12,352,546	42.5%	Skilled Nursing	58.5%
Other Assets	32,274	Operating Revenue	16,684,121	57.5%	Ancillary Service	41.5%
Total Assets	2,266,725	Operating Expense	16,540,018	99.1%	Current Ratio	1.2
Current Liabilities	1,565,557	Operating Margin	144,103	0.9%	Days to Collect	67.2
Long Term Liabilities	3,999,582	Other Income	2,479	0.0%	Avg Payment Days	10.1
Total Equity	-3,298,414	Other Expense	0	0.0%	Depreciation Rate	224.6%
Total Liab. and Equity	2,266,725	Net Profit or Loss	146,582	0.9%	Return on Equity	-4.4%
235666 REGENCY	AT GRAND BLA	ANC			Proprietary - Corporation	n
REGENCY AT GRAN	ID BLANC	12/31/2019	365 Days Settled	I		
GRAND BLANC, MI 4	18439				CR Beds 138 POS B	eds 0
GENESEE					Key Performanad	e Ind.
WPS MI					Occupancy Rate	90.9%
Balance S	Sheet	Income	Statement		Length of Stay	87.3
Current Assets	1,430,006	Total Charges	36,749,903		Average Wages	20.21
Fixed Assets	815,450	Contract Allowance	15,314,393	41.7%	Skilled Nursing	53.1%
Other Assets	6,000	Operating Revenue	21,435,510	58.3%	Ancillary Service	46.9%
Total Assets	2,251,456	Operating Expense	19,976,041	93.2%	Current Ratio	1.5
Current Liabilities	938,499	Operating Margin	1,459,469	6.8%	Days to Collect	48.2
Long Term Liabilities	-13,828,827	Other Income	26,849	0.1%	Avg Payment Days	2.0
Total Equity	15,141,784	Other Expense	0	0.0%	Depreciation Rate	151.1%
Total Liab. and Equity	2,251,456	Net Profit or Loss	1,486,318	6.9%	Return on Equity	9.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235706 REGENCY	AT LANSING W	EST			Proprietary - Corporatio	n
REGENCY AT LANS	ING WEST	12/31/2019	365 Days Settled	I		
LANSING, MI 48917					CR Beds 120 POS B	eds 0
EATON					Key Performana	ce Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	87.8%
Balance S	heet	Income	Statement		Length of Stay	74.8
Current Assets	2,286,356	Total Charges	24,512,180		Average Wages	20.60
Fixed Assets	505,806	Contract Allowance	8,995,536	36.7%	Skilled Nursing	60.7%
Other Assets	4,590	Operating Revenue	15,516,644	63.3%	Ancillary Service	39.3%
Total Assets	2,796,752	Operating Expense	15,750,740	101.5%	Current Ratio	3.3
Current Liabilities	699,045	Operating Margin	-234,096	-1.5%	Days to Collect	85.1
Long Term Liabilities	2,682,709	Other Income	127,385	0.8%	Avg Payment Days	2.5
Total Equity	-585,002	Other Expense	0	0.0%	Depreciation Rate	150.6%
Total Liab. and Equity	2,796,752	Net Profit or Loss	(106,711)	-0.7%	Return on Equity	18.2%
235479 REGENCY	AT LIVONIA				Proprietary - Corporation	n
REGENCY AT LIVON	NIA	12/31/2019	365 Days Settled	I		
LIVONIA, MI 48154						
					CR Beds 142 POS B	eds 0
WAYNE					CR Beds 142 POS B Key Performanae	
WAYNE NATIONAL GOVERN	IMENT SERVICE	≣S				
			Statement		Key Performana	ce Ind.
NATIONAL GOVERN	Sheet		Statement 19,997,703		Key Performanae Occupancy Rate	ce Ind. 84.0%
NATIONAL GOVERN	Sheet	Income		30.6%	Key Performanae Occupancy Rate Length of Stay	84.0% 388.6
NATIONAL GOVERN Balance S Current Assets	Sheet 3,192,482	Income Total Charges	19,997,703		Key Performanae Occupancy Rate Length of Stay Average Wages	84.0% 388.6 21.24
NATIONAL GOVERN Balance S Current Assets Fixed Assets	3,192,482 1,843,899	Income Total Charges Contract Allowance	19,997,703 6,117,453	69.4%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	388.6 21.24 80.4%
NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	3,192,482 1,843,899 5,942	Income Total Charges Contract Allowance Operating Revenue	19,997,703 6,117,453 13,880,250	69.4% 98.6%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	388.6 21.24 80.4% 19.6%
Balance S Current Assets Fixed Assets Other Assets Total Assets	3,192,482 1,843,899 5,942 5,042,323	Income Total Charges Contract Allowance Operating Revenue Operating Expense	19,997,703 6,117,453 13,880,250 13,681,201	69.4% 98.6% 1.4%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	84.0% 388.6 21.24 80.4% 19.6% 3.2
RATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	3,192,482 1,843,899 5,942 5,042,323 1,009,706	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	19,997,703 6,117,453 13,880,250 13,681,201 199,049	69.4% 98.6% 1.4% 0.1%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	84.0% 388.6 21.24 80.4% 19.6% 3.2 101.0

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235710 REGENCY	AT SHELBY TO	WNSHIP			Proprietary - Corporatio	n
REGENCY AT SHEL	BY TOWNSHIP	12/31/2019	365 Days Settled			
SHELBY TOWNSHIP	P, MI 48317				CR Beds 116 POS B	eds 0
MACOMB					Key Performana	ce Ind.
WPS MI					Occupancy Rate	95.0%
Balance S	Sheet	Income	Statement		Length of Stay	109.8
Current Assets	1,410,358	Total Charges	24,849,926		Average Wages	20.74
Fixed Assets	485,414	Contract Allowance	9,690,938	39.0%	Skilled Nursing	61.2%
Other Assets	3,000	Operating Revenue	15,158,988	61.0%	Ancillary Service	38.8%
Total Assets	1,898,772	Operating Expense	14,527,413	95.8%	Current Ratio	1.8
Current Liabilities	803,553	Operating Margin	631,575	4.2%	Days to Collect	67.6
Long Term Liabilities	2,332,368	Other Income	10,623	0.1%	Avg Payment Days	2.2
Total Equity	-1,237,149	Other Expense	0	0.0%	Depreciation Rate	124.3%
Total Liab. and Equity	1,898,772	Net Profit or Loss	642,198	4.2%	Return on Equity	-51.9%
235319 REGENCY	AT ST CLAIR S	HORES			Proprietary - Corporatio	n
REGENCY AT ST CL	AIR SHORES	12/31/2019	365 Days Settled			
SAINT CLAIR SHOR	ES, MI 48080				CR Beds 101 POS B	eds 0
MACOMB					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES .			Occupancy Rate	103.1%
Balance S	Sheet	Income	Statement		Length of Stay	219.6
Current Assets	1,611,137	Total Charges	21,474,281		Average Wages	18.94
Fixed Assets	1,391,918	Contract Allowance	8,793,733	41.0%	Skilled Nursing	68.7%
Other Assets	99,590	Operating Revenue	12,680,548	59.0%	Ancillary Service	31.3%
Total Assets	3,102,645	Operating Expense	11,901,279	93.9%	Current Ratio	1.0
Current Liabilities	1,627,602	Operating Margin	779,269	6.1%	Days to Collect	82.6
Long Term Liabilities	-5,020,269	Other Income	1,987	0.0%	Avg Payment Days	6.8
Total Equity	6,495,312	Other Expense	0	0.0%	Depreciation Rate	102.6%
Total Liab. and Equity	3,102,645	Net Profit or Loss	780,983	0.00/	Return on Equity	12.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235260 REGENCY	AT WATERFOR	2D			Proprietary - Corporation	n
REGENCY AT WATE	ERFORD	12/31/2019	365 Days Settled	i		
WATERFORD, MI 48	3328				CR Beds 150 POS E	seds 0
OAKLAND					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	≣S			Occupancy Rate	89.8%
Balance S	Sheet	Income	Statement		Length of Stay	191.3
Current Assets	3,450,433	Total Charges	27,777,749		Average Wages	20.24
Fixed Assets	493,283	Contract Allowance	10,207,659	36.7%	Skilled Nursing	69.1%
Other Assets	64,661	Operating Revenue	17,570,090	63.3%	Ancillary Service	30.9%
Total Assets	4,008,377	Operating Expense	18,007,343	102.5%	Current Ratio	1.5
Current Liabilities	2,317,296	Operating Margin	-437,253	-2.5%	Days to Collect	92.1
Long Term Liabilities	-7,633,440	Other Income	1,948	0.0%	Avg Payment Days	14.5
Total Equity	9,324,521	Other Expense	0	0.0%	Depreciation Rate	210.7%
Total Liab. and Equity	4,008,377	Net Profit or Loss	(451,095)	-2.6%	Return on Equity	-4.8%
235655 REGENCY	AT WESTLAND				Proprietary - Corporation	n
REGENCY AT WEST	ΓLAND	12/31/2019	365 Days Settled	i		
WESTLAND, MI 4818	35				CR Beds 142 POS E	seds 0
WAYNE					Key Performana	ce Ind.
NATIONAL GOVERN	NMENT SERVICE	ES			Occupancy Rate	60.9%
Balance S	Sheet	Income	Statement		Length of Stay	544.6
Current Assets	1,597,148	Total Charges	12,637,941		Average Wages	20.45
Fixed Assets	832,250	Contract Allowance	4,692,782	37.1%	Skilled Nursing	83.7%
Other Assets	28,643	Operating Revenue	7,945,159	62.9%	Ancillary Service	16.3%
Total Assets	2,458,041	Operating Expense	8,432,268	106.1%	Current Ratio	2.1
Current Liabilities	745,528	Operating Margin	-487,109	-6.1%	Days to Collect	96.8
Long Term Liabilities	6,465,430	Other Income	1,292	0.0%	Avg Payment Days	5.5
Total Equity	-4,752,917	Other Expense	0	0.0%	Depreciation Rate	43.9%
Total Liab. and Equity	2,458,041	Net Profit or Loss	(485,817)	-6.1%	Return on Equity	10.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235545 REGENCY	AT WHITMORE	LAKE			Proprietary - Corporation	1
REGENCY AT WHIT	MORE LAKE	12/31/2019	365 Days Settled	I		
WHITMORE LAKE, N	ЛI 48189				CR Beds 135 POS Be	eds 0
WASHTENAW					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	89.1%
Balance S	Sheet	Income	Statement		Length of Stay	462.0
Current Assets	406,365	Total Charges	18,325,956		Average Wages	21.43
Fixed Assets	786,651	Contract Allowance	5,497,514	30.0%	Skilled Nursing	85.3%
Other Assets	7,161	Operating Revenue	12,828,442	70.0%	Ancillary Service	14.7%
Total Assets	1,200,177	Operating Expense	12,870,595	100.3%	Current Ratio	0.3
Current Liabilities	1,350,826	Operating Margin	-42,153	-0.3%	Days to Collect	46.3
Long Term Liabilities	-2,969,595	Other Income	227	0.0%	Avg Payment Days	13.4
Total Equity	2,818,946	Other Expense	0	0.0%	Depreciation Rate	88.7%
Total Liab. and Equity	1,200,177	Net Profit or Loss	(41,926)	-0.3%	Return on Equity	-1.5%
235452 REGENCY	HEIGHTS-DETF	ROIT			Proprietary - Corporation	1
REGENCY HEIGHTS	S-DETROIT	12/31/2019	365 Days Settled	I		
DETROIT, MI 48219					CR Beds 168 POS Be	eds 0
WAYNE					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	88.2%
Balance S	Sheet	Income	Statement		Length of Stay	250.4
Current Assets	5,058,549	Total Charges	30,795,349		Average Wages	19.47
Fixed Assets	1,220,461	Contract Allowance	11,729,035	38.1%	Skilled Nursing	66.2%
Other Assets	21,804	Operating Revenue	19,066,314	61.9%	Ancillary Service	33.8%
Total Assets	6,300,814	Operating Expense	20,390,576	106.9%	Current Ratio	2.6
Current Liabilities	1,943,844	Operating Margin	-1,324,262	-6.9%	Days to Collect	128.0
Long Term Liabilities	9,790,674	Other Income	28,854	0.2%	Avg Payment Days	4.7
Total Equity	-5,433,704	Other Expense	0	0.0%	Depreciation Rate	108.2%
Total Liab. and Equity	6,300,814	Net Profit or Loss	(1,295,408)	-6.8%	Return on Equity	23.8%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235617 REGENCY	MANOR NURSI	NG & REHABILITATI	ON CENTER		Proprietary - Other	
REGENCY MANOR REHABILITATION C		12/31/2019	365 Days Settled	I		
UTICA, MI 48317					CR Beds 39 POS Be	eds 0
MACOMB					Key Performanad	e Ind.
NATIONAL GOVERN	NMENT SERVIC	ES			Occupancy Rate	76.1%
Balance S	Sheet	Income	Statement		Length of Stay	416.7
Current Assets	-204,985	Total Charges	3,087,476		Average Wages	20.33
Fixed Assets	129,096	Contract Allowance	752,248	24.4%	Skilled Nursing	83.4%
Other Assets	0	Operating Revenue	2,335,228	75.6%	Ancillary Service	16.6%
Total Assets	-75,889	Operating Expense	2,381,555	102.0%	Current Ratio	(0.5)
Current Liabilities	386,371	Operating Margin	-46,327	-2.0%	Days to Collect	(34.9)
Long Term Liabilities	-379,021	Other Income	0	0.0%	Avg Payment Days	49.9
Total Equity	-83,239	Other Expense	0	0.0%	Depreciation Rate	65.4%
Total Liab. and Equity	-75,889	Net Profit or Loss	(47,856)	-2.0%	Return on Equity	57.5%
235621 REGENCY	ON THE LAKE	FORT GRATIOT			Proprietary - Corporation	1
REGENCY ON THE	LAKE - FORT GI	RATIOT 12/31/2019	365 Days Settled	I		
FORT GRATIOT, MI	48059				CR Beds 130 POS Be	eds 0
SAINT CLAIR					Key Performanad	e Ind.
NATIONAL GOVERN	NMENT SERVIC	ES			Occupancy Rate	89.9%
Balance S	Sheet	Income	Statement		Length of Stay	134.1
Current Assets	1,071,446	Total Charges	26,199,022		Average Wages	18.21
Fixed Assets	714,169	Contract Allowance	9,682,423	37.0%	Skilled Nursing	63.7%
Other Assets	15,264	Operating Revenue	16,516,599	63.0%	Ancillary Service	36.3%
Total Assets	1,800,879	Operating Expense	15,202,597	92.0%	Current Ratio	0.9
Current Liabilities				0.00/	Days to Collect	
	1,240,086	Operating Margin	1,314,002	8.0%	Dayo to Conoct	52.2
Long Term Liabilities	1,240,086 -11,259,268	Operating Margin Other Income	1,314,002 16,155		Avg Payment Days	52.2 9.6
Long Term Liabilities Total Equity				0.1%	•	
· ·	-11,259,268	Other Income	16,155	0.1% 0.0%	Avg Payment Days	9.6

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235333 REGENCY	, A VILLA CENT	ER			Proprietary - Corporation	on
REGENCY, A VILLA	CENTER	12/31/2019	365 Days Settled	I		
TAYLOR, MI 48180					CR Beds 244 POS E	Beds 0
WAYNE					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES .			Occupancy Rate	81.3%
Balance S	Sheet	Income	Statement		Length of Stay	93.4
Current Assets	4,012,357	Total Charges	27,764,776		Average Wages	20.31
Fixed Assets	392,084	Contract Allowance	8,839,516	31.8%	Skilled Nursing	81.6%
Other Assets	0	Operating Revenue	18,925,260	68.2%	Ancillary Service	18.4%
Total Assets	4,404,441	Operating Expense	18,095,264	95.6%	Current Ratio	2.2
Current Liabilities	1,860,899	Operating Margin	829,996	4.4%	Days to Collect	40.6
Long Term Liabilities	1,018,500	Other Income	90,571	0.5%	Avg Payment Days	37.5
Total Equity	1,525,042	Other Expense	0	0.0%	Depreciation Rate	323.0%
Total Liab. and Equity	4,404,441	Net Profit or Loss	541,929	2.9%	Return on Equity	35.5%
235378 RESTHAVI	EN CARE CENT	ER			Nonprofit - Other	
RESTHAVEN CARE	CENTER	12/31/2019	365 Days Settled	I		
HOLLAND, MI 49423	;				CR Beds 145 POS E	Beds 0
ALLEGAN					Key Performana	ce Ind.
NATIONAL GOVERN	NMENT SERVICE	ES			Occupancy Rate	94.9%
Balance S	Sheet	Income	Statement		Length of Stay	97.7
Current Assets	2,354,210	Total Charges	21,281,986		Average Wages	20.43
Fixed Assets	7,243,532	Contract Allowance	5,102,442	24.0%	Skilled Nursing	90.6%
Other Assets	27,582	Operating Revenue	16,179,544	76.0%	Ancillary Service	9.4%
Total Assets	9,625,324	Operating Expense	15,184,603	93.9%	Current Ratio	1.7
Current Liabilities	1,391,091	Operating Margin	994,941	6.1%	Days to Collect	32.8
Long Term Liabilities	3,399,000	Other Income	29,354	0.2%	Avg Payment Days	17.9
Total Equity	4,835,233	Other Expense	0	0.0%	Depreciation Rate	4.8%
Total Liab. and Equity	9,625,324	Net Profit or Loss	833,732	5.2%	Return on Equity	17.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235538 RIDGECRE	ST HEALTH CA	MPUS			Proprietary - Corporation	1
RIDGECREST HEAL	TH CAMPUS	12/31/2019	365 Days Settled	I		
JACKSON, MI 49203					CR Beds 90 POS Be	eds 0
JACKSON					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	≣S			Occupancy Rate	88.6%
Balance S	heet	Income	Statement		Length of Stay	47.7
Current Assets	11,773,940	Total Charges	11,136,841		Average Wages	21.25
Fixed Assets	373,249	Contract Allowance	2,055,582	18.5%	Skilled Nursing	60.8%
Other Assets	8,730,337	Operating Revenue	9,081,259	81.5%	Ancillary Service	19.6%
Total Assets	20,877,526	Operating Expense	8,221,833	90.5%	Current Ratio	23.2
Current Liabilities	506,953	Operating Margin	859,426	9.5%	Days to Collect	32.0
Long Term Liabilities	63,873	Other Income	48,502	0.5%	Avg Payment Days	18.8
Total Equity	20,306,700	Other Expense	0	0.0%	Depreciation Rate	6.3%
Total Liab. and Equity	20,877,526	Net Profit or Loss	907,928	10.0%	Return on Equity	4.5%
235297 RIVERGAT	E HEALTH CAR	E CENTER			Proprietary - Other	
RIVERGATE HEALTI	H CARE CENTE	R 12/31/2019	365 Days Settled	I		
RIVERVIEW, MI 4819	93				CR Beds 205 POS Be	eds 0
WAYNE					Key Performanac	e Ind.
BLUE CROSS (TENN	NESSEE)				Occupancy Rate	93.5%
Balance S	heet	Income	Statement		Length of Stay	105.4
Current Assets	2,758,257	Total Charges	25,057,428		Average Wages	21.06
Fixed Assets	2,217,020	Contract Allowance	5,223,864	20.8%	Skilled Nursing	83.4%
Other Assets	716,907	Operating Revenue	19,833,564	79.2%	Ancillary Service	16.6%
Total Assets	5,692,184	Operating Expense	20,009,148	100.9%	Current Ratio	1.6
Current Liabilities	1,759,463	Operating Margin	-175,584	-0.9%	Days to Collect	34.4
Long Term Liabilities	613,413	Other Income	21,026	0.1%	Avg Payment Days	31.8
Total Equity	3,319,308	Other Expense	0	0.0%	Depreciation Rate	20.3%
Total Liab. and Equity	5,692,184	Net Profit or Loss	(154,558)	-0.8%	Return on Equity	-4.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235516 RIVERGAT	E TERRACE				Proprietary - Other	
RIVERGATE TERRA	CE	12/31/2019	365 Days Settled			
RIVERVIEW, MI 4819	93				CR Beds 273 POS E	Beds 0
WAYNE					Key Performana	ce Ind.
BLUE CROSS (TEN	NESSEE)				Occupancy Rate	89.8%
Balance S	Sheet	Income	Statement		Length of Stay	88.2
Current Assets	2,828,280	Total Charges	33,205,442		Average Wages	21.75
Fixed Assets	2,021,861	Contract Allowance	8,793,594	26.5%	Skilled Nursing	86.1%
Other Assets	765,943	Operating Revenue	24,411,848	73.5%	Ancillary Service	13.9%
Total Assets	5,616,084	Operating Expense	25,102,827	102.8%	Current Ratio	1.7
Current Liabilities	1,628,412	Operating Margin	-690,979	-2.8%	Days to Collect	30.9
Long Term Liabilities	763,250	Other Income	24,791	0.1%	Avg Payment Days	23.5
Total Equity	3,224,422	Other Expense	0	0.0%	Depreciation Rate	26.6%
Total Liab. and Equity	5,616,084	Net Profit or Loss	(666,188)	-2.7%	Return on Equity	-20.7%
235598 RIVERIDGE	REHABILITAT	ION & HEALTHCARE	CENTER		Proprietary - Corporation	n
RIVERIDGE REHABI HEALTHCARE CENT		12/31/2019	365 Days Settled			
NII 50 MI 40400						
						Beds 0
BERRIEN					CR Beds 84 POS E	
BERRIEN	CIANS SERVICE		Statement		Key Performana	ce Ind.
BERRIEN WISCONSIN PHYSIC	CIANS SERVICE		• Statement 7,815,966		Key Performana Occupancy Rate	ce Ind. 73.8%
BERRIEN WISCONSIN PHYSIC Balance S	CIANS SERVICE	Income Total Charges		29.5%	Key Performana Occupancy Rate Length of Stay	ce Ind. 73.8% 138.0
BERRIEN WISCONSIN PHYSIC Balance S Current Assets	CIANS SERVICE Sheet -2,081,456	Income Total Charges	7,815,966		Key Performana Occupancy Rate Length of Stay Average Wages	73.8% 138.0 19.67
BERRIEN WISCONSIN PHYSIC Balance S Current Assets Fixed Assets	CIANS SERVICE Sheet -2,081,456 413,762	Income Total Charges Contract Allowance	7,815,966 2,303,115	70.5%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	73.8% 138.0 19.67 76.8%
BERRIEN WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets	CIANS SERVICE Sheet -2,081,456 413,762 -57,514	Income Total Charges Contract Allowance Operating Revenue	7,815,966 2,303,115 5,512,851	70.5% 113.7%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	73.8% 138.0 19.67 76.8% 23.2%
BERRIEN WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets	CIANS SERVICE Sheet -2,081,456 413,762 -57,514 -1,725,208	Income Total Charges Contract Allowance Operating Revenue Operating Expense	7,815,966 2,303,115 5,512,851 6,269,356	70.5% 113.7% -13.7%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	73.8% 138.0 19.67 76.8% 23.2% (2.7)
BERRIEN WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	CIANS SERVICE -2,081,456 413,762 -57,514 -1,725,208 781,304	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	7,815,966 2,303,115 5,512,851 6,269,356 -756,505	70.5% 113.7% -13.7% 0.2%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	73.8% 138.0 19.67 76.8% 23.2% (2.7) (140.2)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235324 RIVERSIDE HEALTHCARE CENTER					Proprietary - Other	
RIVERSIDE HEALTH	ICARE CENTER	12/31/2019	275 Days Settled	I		
SAINT LOUIS, MI 48	880	3/31/2019 9	00 Days Settled		CR Beds 69 POS B	eds 0
GRATIOT					Key Performana	ce Ind.
WPS MI					Occupancy Rate	51.8%
Balance S	Sheet	Income	Statement		Length of Stay	178.7
Current Assets	21,028,030	Total Charges	1,068,498		Average Wages	19.11
Fixed Assets	457,294	Contract Allowance	201,059	18.8%	Skilled Nursing	87.8%
Other Assets	0	Operating Revenue	867,439	81.2%	Ancillary Service	12.2%
Total Assets	21,485,324	Operating Expense	1,024,340	118.1%	Current Ratio	0.7
Current Liabilities	31,056,791	Operating Margin	-156,901	-18.1%	Days to Collect	133.8
Long Term Liabilities	0	Other Income	88	0.0%	Avg Payment Days	64.4
Total Equity	-9,571,467	Other Expense	0	0.0%	Depreciation Rate	2.5%
Total Liab. and Equity	21,485,324	Net Profit or Loss	(156,813)	-18.1%	Return on Equity	1.6%
235324 RIVERSIDE	E HEALTHCARE	CENTER			Proprietary - Other	
RIVERSIDE HEALTH	ICARE CENTER	12/31/2019	275 Days Settled	I		
SAINT LOUIS, MI 48	880	3/31/2019 9	00 Days Settled		CR Beds 81 POS B	eds 0
GRATIOT					Key Performana	ce Ind.
WPS MI					Occupancy Rate	36.7%
Balance S	Sheet	Income	Statement		Length of Stay	355.7
Current Assets	656,918	Total Charges	2,806,995		Average Wages	19.11
Fixed Assets	50,550	Contract Allowance	424,856	15.1%	Skilled Nursing	92.5%
Other Assets	0	Operating Revenue	2,382,139	84.9%	Ancillary Service	7.5%
Total Assets	707,468	Operating Expense	2,307,246	96.9%	Current Ratio	8.0
Current Liabilities	831,063	Operating Margin	74,893	3.1%	Days to Collect	74.9
Long Term Liabilities	-185,464	Other Income	3,159	0.1%	Avg Payment Days	129.2
Total Equity	61,869	Other Expense	0	0.0%	Depreciation Rate	437.1%
Total Liab. and Equity	707,468	Net Profit or Loss	78,052	3.3%	Return on Equity	126.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235535 RIVERSIDE	NURSING CEN	ITRE			Proprietary - Corporation	า
RIVERSIDE NURSIN	G CENTRE	12/31/2019	365 Days Settled	I		
GRAND HAVEN, MI	19417				CR Beds 34 POS B	eds 0
OTTAWA					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	≣S			Occupancy Rate	90.0%
Balance S	heet	Income	Statement		Length of Stay	104.3
Current Assets	5,313,658	Total Charges	3,923,553		Average Wages	20.64
Fixed Assets	325,521	Contract Allowance	1,067,401	27.2%	Skilled Nursing	81.7%
Other Assets	0	Operating Revenue	2,856,152	72.8%	Ancillary Service	18.3%
Total Assets	5,639,179	Operating Expense	2,656,358	93.0%	Current Ratio	8.7
Current Liabilities	609,445	Operating Margin	199,794	7.0%	Days to Collect	655.7
Long Term Liabilities	0	Other Income	12,328	0.4%	Avg Payment Days	28.3
Total Equity	5,029,734	Other Expense	0	0.0%	Depreciation Rate	45.7%
Total Liab. and Equity	5,639,179	Net Profit or Loss	205,444	7.2%	Return on Equity	4.1%
235659 RIVERVIEV	V HEALTH & RE	HAB CENTER			Proprietary - Corporation	า
RIVERVIEW HEALTH	H & REHAB CEN	TER 12/31/2019	365 Days Settled	I		
DETROIT, MI 48214					CR Beds 203 POS B	eds 0
WAYNE					Key Performanad	e Ind.
WPS MI					Occupancy Rate	77.9%
Balance S	heet	Income	Statement		Length of Stay	85.9
Current Assets	2,398,041	Total Charges	26,401,777		Average Wages	23.32
Fixed Assets	662,870	Contract Allowance	4,185,008	15.9%	Skilled Nursing	84.2%
Other Assets	310,500	Operating Revenue	22,216,769	84.1%	Ancillary Service	15.8%
Total Assets	3,371,411	Operating Expense	24,127,939	108.6%	Current Ratio	(0.6)
Current Liabilities	-4,264,328	Operating Margin	-1,911,170	-8.6%	Days to Collect	37.0
Long Term Liabilities	0	Other Income	97,180	0.4%	Avg Payment Days	30.2
Total Equity	7,635,739	Other Expense	0	0.0%	Depreciation Rate	153.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235476 RIVERVIEW	V HEALTH AND	REHAB CENTER NO	RTH		Proprietary - Corporation	า
RIVERVIEW HEALTH NORTH	H AND REHAB C	CENTER 12/31/2019	365 Days Settled			
DETROIT, MI 48224					CR Beds 180 POS Be	eds 0
WAYNE					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	90.2%
Balance S	Sheet	Income	Statement		Length of Stay	91.4
Current Assets	1,841,858	Total Charges	19,959,036		Average Wages	19.34
Fixed Assets	308,902	Contract Allowance	2,631,824	13.2%	Skilled Nursing	81.4%
Other Assets	0	Operating Revenue	17,327,212	86.8%	Ancillary Service	18.6%
Total Assets	2,150,760	Operating Expense	16,870,259	97.4%	Current Ratio	2.1
Current Liabilities	894,652	Operating Margin	456,953	2.6%	Days to Collect	34.9
Long Term Liabilities	0	Other Income	123,398	0.7%	Avg Payment Days	(10.6)
		Other Evnence	0	0.0%	Depreciation Rate	266.7%
Total Equity	1,256,108	Other Expense	0	0.070	Depreciation Nate	
Total Equity Total Liab. and Equity		Net Profit or Loss	460,351		Return on Equity	36.6%
Total Liab. and Equity	2,150,760 LT PARK NURS	Net Profit or Loss ING AND REHABILITA	460,351	2.7% IIT	•	36.6%
Total Liab. and Equity 235549 ROOSEVELT PARK REHABILITATION CO	2,150,760 LT PARK NURS NURSING AND OMMUNIT	Net Profit or Loss ING AND REHABILITA	460,351 ATION COMMUN	2.7% IIT	Return on Equity Proprietary - Corporation	36.6% n
Total Liab. and Equity 235549 ROOSEVELT ROOSEVELT PARK REHABILITATION CO	2,150,760 LT PARK NURS NURSING AND OMMUNIT	Net Profit or Loss ING AND REHABILITA	460,351 ATION COMMUN	2.7% IIT	Return on Equity Proprietary - Corporation CR Beds 39 POS Be	36.6% n eds 0
Total Liab. and Equity 235549 ROOSEVELT ROOSEVELT PARK REHABILITATION CO MUSKEGON, MI 494 MUSKEGON	2,150,760 LT PARK NURS NURSING AND OMMUNIT 41	Net Profit or Loss ING AND REHABILITA 12/31/2019	460,351 ATION COMMUN	2.7% IIT	Return on Equity Proprietary - Corporation CR Beds 39 POS Booking Performance	36.6% n eds 0 ce Ind.
Total Liab. and Equity 235549 ROOSEVELT PARK REHABILITATION CO MUSKEGON, MI 494 MUSKEGON NATIONAL GOVERN	2,150,760 LT PARK NURS NURSING AND OMMUNIT 41	Net Profit or Loss ING AND REHABILITA 12/31/2019	460,351 ATION COMMUN 365 Days Settled	2.7% IIT	Return on Equity Proprietary - Corporation CR Beds 39 POS Be Key Performanae Occupancy Rate	36.6% n eds 0 ce Ind. 95.1%
Total Liab. and Equity 235549 ROOSEVELT PARK REHABILITATION COMUSKEGON, MI 494 MUSKEGON NATIONAL GOVERN Balance S	2,150,760 LT PARK NURS NURSING AND OMMUNIT 41 MMENT SERVICE Sheet	Net Profit or Loss ING AND REHABILITA 12/31/2019 ES Income	460,351 ATION COMMUN 365 Days Settled Statement	2.7% IIT	Return on Equity Proprietary - Corporation CR Beds 39 POS Be Key Performanae Occupancy Rate Length of Stay	36.6% eds 0 ee Ind. 95.1% 178.1
Total Liab. and Equity 235549 ROOSEVELT PARK REHABILITATION COMUSKEGON, MI 494 MUSKEGON NATIONAL GOVERN Balance S Current Assets	2,150,760 LT PARK NURS NURSING AND OMMUNIT 41 MMENT SERVICE Sheet 2,889,986	Net Profit or Loss ING AND REHABILITA 12/31/2019 ES Income Total Charges	460,351 ATION COMMUN 365 Days Settled Statement 5,051,206	2.7% IIT	Return on Equity Proprietary - Corporation CR Beds 39 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages	36.6% eds 0 se Ind. 95.1% 178.1
Total Liab. and Equity 235549 ROOSEVELT PARK REHABILITATION COMUSKEGON, MI 494 MUSKEGON NATIONAL GOVERN Balance Street Assets	2,150,760 LT PARK NURS NURSING AND OMMUNIT 41 IMENT SERVICE Sheet 2,889,986 157,495	Net Profit or Loss ING AND REHABILITA 12/31/2019 ES Income Total Charges Contract Allowance	460,351 ATION COMMUN 365 Days Settled Statement 5,051,206 1,149,100	2.7% IIT	Return on Equity Proprietary - Corporation CR Beds 39 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	36.6% eds 0 se Ind. 95.1% 178.1 20.08 84.0%
Total Liab. and Equity 235549 ROOSEVELT PARK REHABILITATION COMUSKEGON, MI 494 MUSKEGON NATIONAL GOVERN Balance S Current Assets	2,150,760 LT PARK NURS NURSING AND OMMUNIT 41 IMENT SERVICE Sheet 2,889,986 157,495 38,910	Net Profit or Loss ING AND REHABILITA 12/31/2019 ES Income Total Charges Contract Allowance	460,351 ATION COMMUN 365 Days Settled Statement 5,051,206	2.7% IIT	Return on Equity Proprietary - Corporation CR Beds 39 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages	36.6% eds 0 se Ind. 95.1% 178.1 20.08 84.0% 16.0%
Total Liab. and Equity 235549 ROOSEVELT PARK REHABILITATION COMUSKEGON, MI 494 MUSKEGON NATIONAL GOVERN Balance Street Assets Fixed Assets	2,150,760 LT PARK NURS NURSING AND OMMUNIT 41 IMENT SERVICE Sheet 2,889,986 157,495 38,910 3,086,391	Net Profit or Loss ING AND REHABILITA 12/31/2019 ES Income Total Charges Contract Allowance	460,351 ATION COMMUN 365 Days Settled Statement 5,051,206 1,149,100	2.7% IIT	Return on Equity Proprietary - Corporation CR Beds 39 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	36.6% eds 0 se Ind. 95.1% 178.4 20.08 84.0% 16.0%
Total Liab. and Equity 235549 ROOSEVELT PARK REHABILITATION COMUSKEGON, MI 494 MUSKEGON NATIONAL GOVERN Balance Structure Assets Fixed Assets Other Assets	2,150,760 LT PARK NURS NURSING AND OMMUNIT 41 IMENT SERVICE Sheet 2,889,986 157,495 38,910	Net Profit or Loss ING AND REHABILITA 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue	460,351 ATION COMMUN 365 Days Settled 5,051,206 1,149,100 3,902,106	2.7% IIT 22.7% 77.3% 88.9%	Return on Equity Proprietary - Corporation CR Beds 39 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	36.6% eds 0 se Ind. 95.1% 178.4 20.08 84.0% 16.0% 3.5
Total Liab. and Equity 235549 ROOSEVELT PARK REHABILITATION COMUSKEGON, MI 494 MUSKEGON NATIONAL GOVERN Balance Structurent Assets Fixed Assets Other Assets Total Assets	2,150,760 LT PARK NURS NURSING AND OMMUNIT 41 IMENT SERVICE Sheet 2,889,986 157,495 38,910 3,086,391	Net Profit or Loss ING AND REHABILITA 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	460,351 ATION COMMUN 365 Days Settled 5,051,206 1,149,100 3,902,106 3,470,317	2.7% IIIT 22.7% 77.3% 88.9% 11.1%	Return on Equity Proprietary - Corporation CR Beds 39 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	36.6% eds 0 se Ind. 95.1% 178.1 20.08 84.0%
Total Liab. and Equity 235549 ROOSEVELT PARK REHABILITATION COMUSKEGON, MI 494 MUSKEGON NATIONAL GOVERN Balance Service Assets Other Assets Total Assets Current Liabilities	2,150,760 LT PARK NURS NURSING AND OMMUNIT 41 IMENT SERVICE 3,889,986 157,495 38,910 3,086,391 822,299	Net Profit or Loss ING AND REHABILITA 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	460,351 ATION COMMUN 365 Days Settled 5,051,206 1,149,100 3,902,106 3,470,317 431,789	22.7% 77.3% 88.9% 11.1% 0.3%	Return on Equity Proprietary - Corporation CR Beds 39 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	36.6% eds 0 ee Ind. 95.1% 178.4 20.08 84.0% 16.0% 3.5

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235591 ROUBAL C	ARE AND REH	AB CENTER			Proprietary - Corporatio	n
ROUBAL CARE AND	REHAB CENTE	ER 12/31/2019	365 Days Settled	t		
STEPHENSON, MI 4	9887				CR Beds 39 POS B	eds 0
MENOMINEE					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	≣S			Occupancy Rate	98.0%
Balance S	heet	Income	Statement		Length of Stay	536.6
Current Assets	1,538,634	Total Charges	3,266,138		Average Wages	18.87
Fixed Assets	391,778	Contract Allowance	0	0.0%	Skilled Nursing	97.5%
Other Assets	1,736	Operating Revenue	3,266,138	100.0%	Ancillary Service	2.5%
Total Assets	1,932,148	Operating Expense	2,940,937	90.0%	Current Ratio	15.9
Current Liabilities	96,927	Operating Margin	325,201	10.0%	Days to Collect	23.8
Long Term Liabilities	248,985	Other Income	87,598	2.7%	Avg Payment Days	12.0
Total Equity	1,586,236	Other Expense	0	0.0%	Depreciation Rate	3.5%
Total Liab. and Equity	1,932,148	Net Profit or Loss	412,799	12.6%	Return on Equity	26.0%
235623 ROYALTON	N MANOR, L L C	;			Proprietary - Corporatio	n
ROYALTON MANOR	, L L C	12/31/2019	365 Days Settled	t		
ST JOSEPH, MI 4908	35				CR Beds 123 POS B	eds 0
BERRIEN					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	≣S			Occupancy Rate	92.0%
Balance S	heet	Income	Statement		Length of Stay	282.9
Current Assets	1,414,836	Total Charges	18,021,572		Average Wages	18.65
Fixed Assets	604,766	Contract Allowance	5,094,993	28.3%	Skilled Nursing	83.2%
Other Assets	1,539	Operating Revenue	12,926,579	71.7%	Ancillary Service	16.8%
Total Assets	2,021,141	Operating Expense	11,431,642	88.4%	Current Ratio	3.5
Current Liabilities	399,978	Operating Margin	1,494,937	11.6%	Days to Collect	62.5
Long Term Liabilities	-2,887,331	Other Income	2,954	0.0%	Avg Payment Days	17.6
Total Equity	4,508,494	Other Expense	0	0.0%	Depreciation Rate	83.2%
Total Liab. and Equity	2,021,141	Net Profit or Loss	1,497,891	11.6%	Return on Equity	33.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

	SENIOR CARE	AND REHAB CENTER	R, L L C		Proprietary - Corporatio	n
SAGINAW SENIOR (CENTER, L L C	CARE AND REH	AB 12/31/2019	365 Days Settled			
SAGINAW, MI 48603	;				CR Beds 71 POS B	eds 0
SAGINAW					Key Performana	ce Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	93.2%
Balance S	Sheet	Income	Statement		Length of Stay	100.6
Current Assets	2,551,189	Total Charges	9,829,071		Average Wages	18.27
Fixed Assets	299,707	Contract Allowance	1,854,480	18.9%	Skilled Nursing	74.2%
Other Assets	858,779	Operating Revenue	7,974,591	81.1%	Ancillary Service	25.8%
Total Assets	3,709,675	Operating Expense	7,198,027	90.3%	Current Ratio	3.1
Current Liabilities	820,613	Operating Margin	776,564	9.7%	Days to Collect	48.4
Long Term Liabilities	0	Other Income	78,829	1.0%	Avg Payment Days	19.7
Total Equity	2,889,062	Other Expense	0	0.0%	Depreciation Rate	65.2%
Total Liab. and Equity	3,709,675	Net Profit or Loss	769,127	9.6%	Return on Equity	26.6%
235094 SAMARITA	S SENIOR LIVIN	NG CADILLAC			Nonprofit - Church	
SAMARITAS SENIO	R LIVING CADIL	LAC 12/31/2019	365 Days Settled			
			303 Days Settled			
CADILLAC, MI 49601	l		303 Days Gettled		CR Beds 131 POS B	eds 0
CADILLAC, MI 49601 WEXFORD	1		303 Days Settled		CR Beds 131 POS B	
			303 Days Settled			
WEXFORD	NMENT SERVICE	ΞS	Statement		Key Performana	ce Ind.
WEXFORD NATIONAL GOVERN	NMENT SERVICE	ΞS	·		Key Performana Occupancy Rate	ce Ind. 64.9%
WEXFORD NATIONAL GOVERN Balance S	NMENT SERVICE Sheet	ES Income	Statement	3.1%	Key Performana Occupancy Rate Length of Stay Average Wages	ce Ind. 64.9% 58.6
WEXFORD NATIONAL GOVERN Balance S Current Assets	NMENT SERVICE Sheet 56,260,257	ES Income Total Charges	Statement 11,006,706		Key Performana Occupancy Rate Length of Stay Average Wages	64.9% 58.6 19.40
WEXFORD NATIONAL GOVERN Balance S Current Assets Fixed Assets	NMENT SERVICE Sheet 56,260,257 41,501,380	Income Total Charges Contract Allowance	Statement 11,006,706 342,598		Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	64.9% 58.6 19.40 80.7%
WEXFORD NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	NMENT SERVICE Sheet 56,260,257 41,501,380 6,936,224	Income Total Charges Contract Allowance Operating Revenue	Statement 11,006,706 342,598 10,664,108	96.9%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	64.9% 58.6 19.40 80.7% 19.3%
WEXFORD NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	56,260,257 41,501,380 6,936,224 104,697,861	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 11,006,706 342,598 10,664,108 10,568,085	96.9% 99.1% 0.9%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	64.9% 58.6 19.40 80.7% 19.3% 4.7
WEXFORD NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	56,260,257 41,501,380 6,936,224 104,697,861 12,086,033	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 11,006,706 342,598 10,664,108 10,568,085 96,023	96.9% 99.1% 0.9%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect Avg Payment Days	58.6 19.40 80.7% 19.3% 4.7 554.0

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

200400 UNIVIAINITA	S SENIOR LIVIN	NG GRAND RAPIDS L	ODGE		Nonprofit - Church	
SAMARITAS SENIOR RAPIDS LODGE	R LIVING GRANI	D 12/31/2019	365 Days Settled			
GRAND RAPIDS, MI	49508				CR Beds 125 POS Be	eds 0
KENT					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	91.5%
Balance S	Sheet	Income	Statement		Length of Stay	269.3
Current Assets	56,260,257	Total Charges	13,672,525		Average Wages	18.84
Fixed Assets	41,501,380	Contract Allowance	2,025,081	14.8%	Skilled Nursing	90.5%
Other Assets	6,936,224	Operating Revenue	11,647,444	85.2%	Ancillary Service	9.5%
Total Assets	104,697,861	Operating Expense	11,325,622	97.2%	Current Ratio	4.7
Current Liabilities	12,086,033	Operating Margin	321,822	2.8%	Days to Collect	507.2
Long Term Liabilities	43,322,635	Other Income	310,328	2.7%	Avg Payment Days	284.8
Total Equity	49,289,193	Other Expense	0	0.0%	Depreciation Rate	1.2%
Tatal Liab and Face	104 607 964	-		= 40/		4.00/
Total Liab. and Equity	104,697,861	Net Profit or Loss	632,150	5.4%	Return on Equity	1.3%
235250 SAMARITA	S SENIOR LIVIN	NG SAGINAW			Nonprofit - Church	1.3%
235250 SAMARITAS SAMARITAS SENIOR	AS SENIOR LIVING SAGIN	NG SAGINAW	632,150 365 Days Settled		Nonprofit - Church	
235250 SAMARITA SAMARITAS SENIOR SAGINAW, MI 48602	AS SENIOR LIVING SAGIN	NG SAGINAW				
235250 SAMARITAS SAMARITAS SENIOR	AS SENIOR LIVING SAGIN	NG SAGINAW			Nonprofit - Church CR Beds 92 POS Be Key Performanac	eds 0 ee Ind.
235250 SAMARITA SAMARITAS SENIOR SAGINAW, MI 48602	S SENIOR LIVING SAGIN				Nonprofit - Church CR Beds 92 POS Be	eds 0
235250 SAMARITA SAMARITAS SENIOR SAGINAW, MI 48602 SAGINAW	S SENIOR LIVING SAGIN	NG SAGINAW AW 12/31/2019			Nonprofit - Church CR Beds 92 POS Be Key Performanac	eds 0 ee Ind.
235250 SAMARITA SAMARITAS SENIOR SAGINAW, MI 48602 SAGINAW NATIONAL GOVERN	Sheet	NG SAGINAW AW 12/31/2019	365 Days Settled		Nonprofit - Church CR Beds 92 POS Be Key Performanac Occupancy Rate	eds 0 e e Ind. 61.3%
235250 SAMARITA SAMARITAS SENIOR SAGINAW, MI 48602 SAGINAW NATIONAL GOVERN Balance S	Sheet	NG SAGINAW IAW 12/31/2019 ES Income	365 Days Settled		Nonprofit - Church CR Beds 92 POS Be Key Performanac Occupancy Rate Length of Stay	eds 0 e e Ind. 61.3% 71.8
235250 SAMARITA SAMARITAS SENIOR SAGINAW, MI 48602 SAGINAW NATIONAL GOVERN Balance S Current Assets	SENIOR LIVING SAGIN WIMENT SERVICE Sheet 56,260,257	NG SAGINAW IAW 12/31/2019 ES Income Total Charges	365 Days Settled Statement 8,416,147	5.8%	Nonprofit - Church CR Beds 92 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 ee Ind. 61.3% 71.8 22.00
235250 SAMARITA SAMARITAS SENIOR SAGINAW, MI 48602 SAGINAW NATIONAL GOVERN Balance S Current Assets Fixed Assets	SENIOR LIVING SAGIN WIMENT SERVICE Sheet 56,260,257 41,501,380	NG SAGINAW 12/31/2019 ES Income Total Charges Contract Allowance	365 Days Settled Statement 8,416,147 491,857	5.8% 94.2%	Nonprofit - Church CR Beds 92 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ee Ind. 61.3% 71.8 22.00 74.3%
235250 SAMARITA SAMARITAS SENIOR SAGINAW, MI 48602 SAGINAW NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	SENIOR LIVING SAGIN SIMENT SERVICE 56,260,257 41,501,380 6,936,224	NG SAGINAW 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 8,416,147 491,857 7,924,290	5.8% 94.2% 108.7%	Nonprofit - Church CR Beds 92 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ee Ind. 61.3% 71.8 22.00 74.3% 25.7%
235250 SAMARITA SAMARITAS SENIOR SAGINAW, MI 48602 SAGINAW NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	SENIOR LIVING SAGIN IMENT SERVICE Sheet 56,260,257 41,501,380 6,936,224 104,697,861	NG SAGINAW 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 8,416,147 491,857 7,924,290 8,613,004	5.8% 94.2% 108.7% -8.7%	Nonprofit - Church CR Beds 92 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 e Ind. 61.3% 71.8 22.00 74.3% 25.7% 4.7
235250 SAMARITA SAMARITAS SENIOR SAGINAW, MI 48602 SAGINAW NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	SENIOR LIVING SAGIN NIMENT SERVICE Sheet 56,260,257 41,501,380 6,936,224 104,697,861 12,086,033	NG SAGINAW AW 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 8,416,147 491,857 7,924,290 8,613,004 -688,714	5.8% 94.2% 108.7% -8.7% -0.7%	Nonprofit - Church CR Beds 92 POS Be Key Performanace Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 e Ind. 61.3% 71.8 22.00 74.3% 25.7% 4.7 745.6

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235453 SANCTUAI	RY AT FRASER	VILLA			Nonprofit - Church	
SANCTUARY AT FR	ASER VILLA	6/30/2019	365 Days Settled			
FRASER, MI 48026					CR Beds 170 POS B	eds 0
MACOMB					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	89.7%
Balance S	Sheet	Income	Statement		Length of Stay	56.0
Current Assets	2,997,073	Total Charges	36,960,109		Average Wages	20.77
Fixed Assets	8,645,025	Contract Allowance	15,999,195	43.3%	Skilled Nursing	48.0%
Other Assets	45,400	Operating Revenue	20,960,914	56.7%	Ancillary Service	49.5%
Total Assets	11,687,498	Operating Expense	20,125,795	96.0%	Current Ratio	(0.3)
Current Liabilities	-9,292,731	Operating Margin	835,119	4.0%	Days to Collect	51.1
Long Term Liabilities	7,308,637	Other Income	121,700	0.6%	Avg Payment Days	49.3
Total Equity	13,671,592	Other Expense	0	0.0%	Depreciation Rate	3.6%
Total Liab. and Equity	11,687,498	Net Profit or Loss	956,819	4.6%	Return on Equity	7.0%
235301 SANCTUAL	RY AT MCAULE	Υ			Nonprofit - Church	
SANCTUARY AT MC	CAULEY	6/30/2019	365 Days Settled			
MUSKEGON, MI 494	44				CR Beds 98 POS B	eds 0
MUSKEGON					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	83.1%
Balance S	Sheet	Income	Statement		Length of Stay	37.3
Current Assets	1,455,308	Total Charges	18,212,089		Average Wages	20.75
Fixed Assets	1,194,246	Contract Allowance	7,529,262	41.3%	Skilled Nursing	51.6%
Other Assets	0	Operating Revenue	10,682,827	58.7%	Ancillary Service	48.4%
Total Assets	2,649,554	Operating Expense	11,871,605	111.1%	Current Ratio	(0.2)
Current Liabilities	-9,312,368	Operating Margin	-1,188,778	-11.1%	Days to Collect	47.7
Long Term Liabilities	1,459,446	Other Income	83,973	0.8%	Avg Payment Days	40.3
Total Equity	10,502,476	Other Expense	0	0.0%	Depreciation Rate	3.5%
Total Liab. and Equity	2,649,554	Net Profit or Loss	(1,104,805)	-10.3%	Return on Equity	-10.5%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235431 SANCTUA	RY AT THE PAR	К			Nonprofit - Church	
SANCTUARY AT TH	E PARK	6/30/2019	365 Days Settled			
MUSKEGON, MI 494	42				CR Beds 99 POS B	eds 0
MUSKEGON					Key Performana	ce Ind.
NATIONAL GOVERN	NMENT SERVIC	≣S			Occupancy Rate	86.8%
Balance S	Sheet	Income	Statement		Length of Stay	184.5
Current Assets	714,188	Total Charges	14,894,948		Average Wages	18.96
Fixed Assets	1,696,337	Contract Allowance	5,075,057	34.1%	Skilled Nursing	69.0%
Other Assets	0	Operating Revenue	9,819,891	65.9%	Ancillary Service	31.0%
Total Assets	2,410,525	Operating Expense	10,293,834	104.8%	Current Ratio	(0.1)
Current Liabilities	-6,711,666	Operating Margin	-473,943	-4.8%	Days to Collect	25.1
Long Term Liabilities	1,976,811	Other Income	74,383	0.8%	Avg Payment Days	20.3
Total Equity	7,145,380	Other Expense	0	0.0%	Depreciation Rate	3.3%
Total Liab. and Equity	2,410,525	Net Profit or Loss	(399,560)	-4.1%	Return on Equity	-5.6%
235157 SANILAC N	MEDICAL CARE	FACILITY			Government - County	
SANILAC MEDICAL	CARE FACILITY	12/31/2019	365 Days Settled	I		
SANDUSKY, MI 4847	71				CR Beds 104 POS B	eds 0
SANILAC					Key Performana	ce Ind.
NATIONAL GOVERN	NMENT SERVIC	≣S			Occupancy Rate	87.3%
Balance S	Sheet	Income	Statement		Length of Stay	117.6
Current Assets	2,600,959	Total Charges	13,235,131		Average Wages	18.97
Fixed Assets	2,316,504	Contract Allowance	1,298,163	9.8%	Skilled Nursing	88.3%
Other Assets	0	Operating Revenue	11,936,968	90.2%	Ancillary Service	11.7%
Total Assets	4,917,463	Operating Expense	11,791,989	98.8%	Current Ratio	2.3
Current Liabilities	1,155,687	Operating Margin	144,979	1.2%	Days to Collect	52.4
Long Term Liabilities	0	Other Income	40,102	0.3%	Avg Payment Days	18.2
Total Equity	3,761,776	Other Expense	0	0.0%	Depreciation Rate	4.4%
Total Liab. and Equity	4,917,463	Net Profit or Loss	31,083	0.3%	Return on Equity	0.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235384 SCHNEPP	SENIOR CARE	AND REHAB CENTER	2		Proprietary - Corporation	n
SCHNEPP SENIOR (CENTER	CARE AND REH	AB 12/31/2019	365 Days Settled	I		
SAINT LOUIS, MI 488	380				CR Beds 97 POS B	eds 0
GRATIOT					Key Performanad	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	94.4%
Balance S	heet	Income	Statement		Length of Stay	122.0
Current Assets	4,102,535	Total Charges	13,130,351		Average Wages	18.90
Fixed Assets	2,073,240	Contract Allowance	1,857,392	14.1%	Skilled Nursing	73.2%
Other Assets	0	Operating Revenue	11,272,959	85.9%	Ancillary Service	26.8%
Total Assets	6,175,775	Operating Expense	9,884,597	87.7%	Current Ratio	1.8
Current Liabilities	2,336,025	Operating Margin	1,388,362	12.3%	Days to Collect	42.0
Long Term Liabilities	0	Other Income	18,718	0.2%	Avg Payment Days	19.6
Total Equity	3,839,750	Other Expense	0	0.0%	Depreciation Rate	19.3%
Total Liab. and Equity	6,175,775	Net Profit or Loss	1,297,172	11.5%	Return on Equity	33.8%
235147 SCHOOLCE		CARE FACILITY			Government - County	
SCHOOLCRAFT MEI						
	DICAL CARE FA	CILITY 9/30/2019 3	65 Days Settled			
MANISTIQUE, MI 498		CILITY 9/30/2019 3	65 Days Settled		CR Beds 85 POS B	eds 0
		CILITY 9/30/2019 3	65 Days Settled		CR Beds 85 POS B	
MANISTIQUE, MI 498	354		65 Days Settled			
MANISTIQUE, MI 498 SCHOOLCRAFT	354 IMENT SERVICI	ES	65 Days Settled Statement		Key Performanad	e Ind.
MANISTIQUE, MI 498 SCHOOLCRAFT NATIONAL GOVERN	354 IMENT SERVICI heet	ES			Key Performanao Occupancy Rate	Se Ind. 83.9%
MANISTIQUE, MI 498 SCHOOLCRAFT NATIONAL GOVERN Balance S	354 IMENT SERVICI heet	ES Income Total Charges	Statement	7.8%	Key Performana Occupancy Rate Length of Stay	83.9% 283.8
MANISTIQUE, MI 498 SCHOOLCRAFT NATIONAL GOVERN Balance S Current Assets	IMENT SERVICI heet 5,969,619	ES Income Total Charges	Statement 8,062,517		Key Performana Occupancy Rate Length of Stay Average Wages	83.9% 283.8 15.23
MANISTIQUE, MI 498 SCHOOLCRAFT NATIONAL GOVERN Balance S Current Assets Fixed Assets	354 IMENT SERVICI Iheet 5,969,619 2,901,924	ES Income Total Charges Contract Allowance	Statement 8,062,517 625,994	92.2%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	283.8 15.23 91.4%
MANISTIQUE, MI 498 SCHOOLCRAFT NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	354 IMENT SERVICI Iheet 5,969,619 2,901,924 48,218	Income Total Charges Contract Allowance Operating Revenue	Statement 8,062,517 625,994 7,436,523	92.2% 118.0%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	283.8 15.23 91.4% 8.6%
MANISTIQUE, MI 498 SCHOOLCRAFT NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	354 IMENT SERVICI Iheet 5,969,619 2,901,924 48,218 8,919,761	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 8,062,517 625,994 7,436,523 8,774,208	92.2% 118.0% -18.0%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	283.8 15.23 91.4% 8.6% 7.8
MANISTIQUE, MI 498 SCHOOLCRAFT NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	354 IMENT SERVICION Sheet 5,969,619 2,901,924 48,218 8,919,761 769,706	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 8,062,517 625,994 7,436,523 8,774,208 -1,337,685	92.2% 118.0% -18.0% 10.7%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	283.8 15.23 91.4% 8.6% 7.8 107.3
MANISTIQUE, MI 498 SCHOOLCRAFT NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities	354 IMENT SERVICION Specification 1,969,619 2,901,924 48,218 8,919,761 769,706 7,436,374	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	Statement 8,062,517 625,994 7,436,523 8,774,208 -1,337,685 798,621	92.2% 118.0% -18.0% 10.7% 0.0%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect Avg Payment Days	283.8 15.23 91.4% 8.6% 7.8 107.3 25.6

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

	MANOR NURS	SING & REHAB CENT	ER		Proprietary - Corporatio	n
SHEFFIELD MANOR CENTER	NURSING & RE	EHAB 12/31/2019	365 Days Settled			
DETROIT, MI 48227					CR Beds 106 POS B	eds 0
WAYNE					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	≣S			Occupancy Rate	94.6%
Balance S	heet	Income	Statement		Length of Stay	494.6
Current Assets	989,270	Total Charges	15,236,028		Average Wages	17.42
Fixed Assets	1,092,683	Contract Allowance	4,847,921	31.8%	Skilled Nursing	85.8%
Other Assets	9,447	Operating Revenue	10,388,107	68.2%	Ancillary Service	14.2%
Total Assets	2,091,400	Operating Expense	10,204,949	98.2%	Current Ratio	1.0
Current Liabilities	1,018,421	Operating Margin	183,158	1.8%	Days to Collect	67.0
Long Term Liabilities	323,791	Other Income	562	0.0%	Avg Payment Days	3.7
Total Equity	749,188	Other Expense	0	0.0%	Depreciation Rate	31.5%
Total Liab. and Equity	2,091,400	Net Profit or Loss	183,720	1.8%	Return on Equity	24.5%
OOFOOG CHELDY OF						
235662 SHELBY C	ROSSING HEAL	TH CAMPUS			Proprietary - Corporation	n
SHELBY CROSSING			365 Days Settled		Proprietary - Corporatio	n
	HEALTH CAMF		365 Days Settled		Proprietary - Corporatio CR Beds 132 POS B	
SHELBY CROSSING	HEALTH CAMF		365 Days Settled			eds 0
SHELBY CROSSING SHELBY TOWNSHIP	HEALTH CAMF		365 Days Settled		CR Beds 132 POS B	eds 0
SHELBY CROSSING SHELBY TOWNSHIP MACOMB	HEALTH CAMF , MI 48315	PUS 12/31/2019	365 Days Settled Statement		CR Beds 132 POS B Key Performana	eds 0 ce Ind.
SHELBY CROSSING SHELBY TOWNSHIP MACOMB CGS (KENTUCKY)	HEALTH CAMF , MI 48315	PUS 12/31/2019	·		CR Beds 132 POS B Key Performana Occupancy Rate	eds 0 ce Ind. 89.1%
SHELBY CROSSING SHELBY TOWNSHIP MACOMB CGS (KENTUCKY) Balance S	HEALTH CAMF , MI 48315	PUS 12/31/2019	Statement		CR Beds 132 POS B Key Performana Occupancy Rate Length of Stay	eds 0 ce Ind. 89.1% 53.8
SHELBY CROSSING SHELBY TOWNSHIP MACOMB CGS (KENTUCKY) Balance S Current Assets	HEALTH CAMF P, MI 48315 Sheet 18,594,339	PUS 12/31/2019 Income Total Charges	Statement 17,927,042	18.7%	CR Beds 132 POS B Key Performanae Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 89.1% 53.8 22.06
SHELBY CROSSING SHELBY TOWNSHIP MACOMB CGS (KENTUCKY) Balance S Current Assets Fixed Assets	HEALTH CAMP O, MI 48315 Sheet 18,594,339 21,057,374	Income Total Charges Contract Allowance	Statement 17,927,042 3,343,789	18.7% 81.3%	CR Beds 132 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 89.1% 53.8 22.06 51.6%
SHELBY CROSSING SHELBY TOWNSHIP MACOMB CGS (KENTUCKY) Balance S Current Assets Fixed Assets Other Assets	HEALTH CAMP O, MI 48315 Sheet 18,594,339 21,057,374 10,345,878	Income Total Charges Contract Allowance Operating Revenue	Statement 17,927,042 3,343,789 14,583,253	18.7% 81.3% 96.1%	CR Beds 132 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 89.1% 53.8 22.06 51.6% 22.7%
SHELBY CROSSING SHELBY TOWNSHIP MACOMB CGS (KENTUCKY) Balance S Current Assets Fixed Assets Other Assets Total Assets	HEALTH CAMP P, MI 48315 Sheet 18,594,339 21,057,374 10,345,878 49,997,591	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 17,927,042 3,343,789 14,583,253 14,018,942	18.7% 81.3% 96.1% 3.9%	CR Beds 132 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 89.1% 53.8 22.06 51.6% 22.7% 17.0
SHELBY CROSSING SHELBY TOWNSHIP MACOMB CGS (KENTUCKY) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	HEALTH CAMP P, MI 48315 Sheet 18,594,339 21,057,374 10,345,878 49,997,591 1,096,549	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 17,927,042 3,343,789 14,583,253 14,018,942 564,311	18.7% 81.3% 96.1% 3.9% 0.3%	CR Beds 132 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 89.1% 53.8 22.06 51.6% 22.7% 17.0 22.6

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235506 SHELBY H	EALTH AND RE	HABILITATION CENT	TER		Proprietary - Partnershi	р
SHELBY HEALTH AN CENTER	ND REHABILITA	TION 12/31/2019	365 Days Settled			
SHELBY TOWNSHIP	', MI 48315				CR Beds 212 POS B	eds 0
MACOMB					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ΞS			Occupancy Rate	84.5%
Balance S	heet	Income	Statement		Length of Stay	31.0
Current Assets	3,429,417	Total Charges	36,090,065		Average Wages	27.15
Fixed Assets	689,304	Contract Allowance	7,949,556	22.0%	Skilled Nursing	61.7%
Other Assets	6,073,562	Operating Revenue	28,140,509	78.0%	Ancillary Service	38.3%
Total Assets	10,192,283	Operating Expense	28,872,456	102.6%	Current Ratio	0.3
Current Liabilities	10,034,739	Operating Margin	-731,947	-2.6%	Days to Collect	38.7
Long Term Liabilities	0	Other Income	2,315,873	8.2%	Avg Payment Days	12.1
Total Equity	157,544	Other Expense	0	0.0%	Depreciation Rate	624.7%
Total Liab. and Equity	10,192,283	Net Profit or Loss	1,583,926	5.6%	Return on Equity	1,005.4%
235443 SHOREPO	INTE NURSING	CENTER			Proprietary - Corporation	n
SHOREPOINTE NUF	SING CENTER	12/31/2019	365 Days Settled			
SAINT CLAIR SHOR	ES, MI 48081				CR Beds 200 POS B	eds 0
MACOMB					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	≣S			Occupancy Rate	73.3%
Balance S		Incomo	01-1		Length of Stay	
	heet	IIICOIIIe	Statement		Length of Stay	46.0
Current Assets		Total Charges	21,733,987		Average Wages	46.0 22.98
Current Assets Fixed Assets				8.5%	,	
	3,518,670	Total Charges	21,733,987		Average Wages	22.98
Fixed Assets	3,518,670 534,927	Total Charges Contract Allowance	21,733,987 1,852,725	91.5%	Average Wages Skilled Nursing	22.98 68.5%
Fixed Assets Other Assets	3,518,670 534,927 6,816,096	Total Charges Contract Allowance Operating Revenue	21,733,987 1,852,725 19,881,262	91.5% 104.0%	Average Wages Skilled Nursing Ancillary Service	22.98 68.5% 31.5%
Fixed Assets Other Assets Total Assets	3,518,670 534,927 6,816,096 10,869,693	Total Charges Contract Allowance Operating Revenue Operating Expense	21,733,987 1,852,725 19,881,262 20,669,068	91.5% 104.0% -4.0%	Average Wages Skilled Nursing Ancillary Service Current Ratio	22.98 68.5% 31.5% 0.3
Fixed Assets Other Assets Total Assets Current Liabilities	3,518,670 534,927 6,816,096 10,869,693 10,486,949	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	21,733,987 1,852,725 19,881,262 20,669,068 -787,806	91.5% 104.0% -4.0% 19.0%	Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	22.98 68.5% 31.5% 0.3 51.1

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235103 SKLD BEL	TLINE				Proprietary - Partnership)
SKLD BELTLINE		12/31/2019	365 Days Settled			
GRAND RAPIDS, MI	49546				CR Beds 182 POS Be	eds 0
KENT					Key Performanad	e Ind.
CGS (OHIO)					Occupancy Rate	67.6%
Balance S	Sheet	Income	Statement		Length of Stay	112.9
Current Assets	882,108	Total Charges	19,805,079		Average Wages	22.35
Fixed Assets	7,362,688	Contract Allowance	6,352,964	32.1%	Skilled Nursing	86.2%
Other Assets	0	Operating Revenue	13,452,115	67.9%	Ancillary Service	13.8%
Total Assets	8,244,796	Operating Expense	15,809,186	117.5%	Current Ratio	0.3
Current Liabilities	2,763,127	Operating Margin	-2,357,071	-17.5%	Days to Collect	65.0
Long Term Liabilities	8,540,657	Other Income	982,522	7.3%	Avg Payment Days	59.7
Total Equity	-3,058,988	Other Expense	0	0.0%	Depreciation Rate	26.2%
Total Liab. and Equity	8,244,796	Net Profit or Loss	(1,616,735)	-12.0%	Return on Equity	52.9%
235217 SKLD BLO	OMFIELD HILLS	3			Proprietary - Partnership)
SKLD BLOOMFIELD	HILLS	12/31/2019	365 Days Settled			
BLOOMFIELD HILLS	, MI 48304				CR Beds 159 POS Be	eds 0
OAKLAND					Key Performanad	e Ind.
CGS (OHIO)					Occupancy Rate	86.4%
Balance S	Sheet	Income	Statement		Length of Stay	66.1
Current Assets	2,127,870	Total Charges	25,339,967		Average Wages	20.98
Fixed Assets	604,258	Contract Allowance	10,142,413	40.0%	Skilled Nursing	85.7%
1 IXOU 7 IOOOTO						
Other Assets	0	Operating Revenue	15,197,554	60.0%	Ancillary Service	14.3%
		Operating Revenue Operating Expense	15,197,554 15,220,178		Ancillary Service Current Ratio	14.3% 1.0
Other Assets	0			100.1%	•	
Other Assets Total Assets	2,732,128	Operating Expense	15,220,178	100.1% -0.1%	Current Ratio	1.0
Other Assets Total Assets Current Liabilities	2,732,128 2,106,071	Operating Expense Operating Margin	15,220,178	100.1% -0.1% 4.5%	Current Ratio Days to Collect	1.0 101.8

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235032 SKLD IONI	Α				Proprietary - Partnership)
SKLD IONIA		12/31/2019	365 Days Settled	I		
IONIA, MI 48846					CR Beds 107 POS Be	eds 0
IONIA					Key Performanac	e Ind.
CGS (OHIO)					Occupancy Rate	65.6%
Balance S	Sheet	Income	Statement		Length of Stay	95.6
Current Assets	98,589	Total Charges	10,570,006		Average Wages	19.03
Fixed Assets	2,492,209	Contract Allowance	3,592,558	34.0%	Skilled Nursing	84.9%
Other Assets	0	Operating Revenue	6,977,448	66.0%	Ancillary Service	15.1%
Total Assets	2,590,798	Operating Expense	8,349,292	119.7%	Current Ratio	0.1
Current Liabilities	1,106,215	Operating Margin	-1,371,844	-19.7%	Days to Collect	57.3
Long Term Liabilities	3,319,111	Other Income	324,338	4.6%	Avg Payment Days	47.0
Total Equity	-1,834,528	Other Expense	0	0.0%	Depreciation Rate	35.9%
Total Liab. and Equity	2,590,798	Net Profit or Loss	(1,161,430)	-16.6%	Return on Equity	63.3%
235261 SKLD LEO	NARD				Proprietary - Partnership)
SKLD LEONARD		12/31/2019	365 Days Settled	l		
GRAND RAPIDS, MI	49505				CR Beds 69 POS Be	eds 0
KENT					Key Performanac	e Ind.
CGS (OHIO)					Occupancy Rate	88.2%
Balance S	Sheet	Income	Statement		Length of Stay	151.2
Current Assets	932,818	Total Charges	9,592,144		Average Wages	21.46
Fixed Assets	98,540	Contract Allowance	3,349,119	34.9%	Skilled Nursing	90.7%
Other Assets	0	Operating Revenue	6,243,025	65.1%	Ancillary Service	9.3%
Total Assets	1,031,358	Operating Expense	6,527,085	104.6%	Current Ratio	1.1
Current Liabilities	842,799	Operating Margin	-284,060	-4.6%	Days to Collect	51.6
Long Term Liabilities	492,530	Other Income	325,839	5.2%	Avg Payment Days	47.1
Total Equity	-303,971	Other Expense	0	0.0%	Depreciation Rate	474.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235365 SKLD LIVO	NIA				Proprietary - Partnershi	р
SKLD LIVONIA		12/31/2019	365 Days Settled	t		
LIVONIA, MI 48152					CR Beds 110 POS B	eds 0
WAYNE					Key Performana	ce Ind.
CGS (OHIO)					Occupancy Rate	86.9%
Balance S	heet	Income	Statement		Length of Stay	67.7
Current Assets	3,228,442	Total Charges	15,256,956		Average Wages	21.77
Fixed Assets	141,547	Contract Allowance	3,532,629	23.2%	Skilled Nursing	78.6%
Other Assets	0	Operating Revenue	11,724,327	76.8%	Ancillary Service	21.4%
Total Assets	3,369,989	Operating Expense	10,511,496	89.7%	Current Ratio	2.4
Current Liabilities	1,351,498	Operating Margin	1,212,831	10.3%	Days to Collect	69.2
Long Term Liabilities	764,024	Other Income	381,512	3.3%	Avg Payment Days	47.4
Total Equity	1,254,467	Other Expense	0	0.0%	Depreciation Rate	371.9%
Total Liab. and Equity	3,369,989	Net Profit or Loss	1,370,106	11.7%	Return on Equity	109.2%
235004 SKLD MUS	KEGON				Proprietary - Partnershi	p
SKLD MUSKEGON		12/31/2019	365 Days Settled	d		
MUSKEGON, MI 494	41				CR Beds 107 POS B	eds 0
MUSKEGON					Key Performana	ce Ind.
CGS (OHIO)					Occupancy Rate	73.4%
Balance S	heet	Income	Statement		Length of Stay	103.8
Current Assets	1,805,048	Total Charges	12,239,804		Average Wages	23.06
Fixed Assets	86,033	Contract Allowance	3,379,719	27.6%	Skilled Nursing	87.2%
Other Assets	0	Operating Revenue	8,860,085	72.4%	Ancillary Service	12.8%
Total Assets	1,891,081	Operating Expense	8,949,824	101.0%	Current Ratio	1.5
Current Liabilities	1,176,275	Operating Margin	-89,739	-1.0%	Days to Collect	65.2
Long Term Liabilities	744,938	Other Income	560,943	6.3%	Avg Payment Days	48.0
Total Equity	-30,132	Other Expense	0	0.0%	Depreciation Rate	706.7%
Total Liab. and Equity	1,891,081	Net Profit or Loss	342,064	3.9%	Return on Equity	- 1,135.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235351 SKLD PLYI	MOUTH				Proprietary - Partnership)
SKLD PLYMOUTH		12/31/2019	365 Days Settled			
PLYMOUTH, MI 4817	70				CR Beds 101 POS Be	eds 0
WAYNE					Key Performanad	e Ind.
CGS (OHIO)					Occupancy Rate	94.7%
Balance S	heet	Income	Statement		Length of Stay	125.6
Current Assets	2,829,284	Total Charges	14,570,549		Average Wages	22.90
Fixed Assets	116,154	Contract Allowance	3,955,684	27.1%	Skilled Nursing	88.2%
Other Assets	0	Operating Revenue	10,614,865	72.9%	Ancillary Service	11.8%
Total Assets	2,945,438	Operating Expense	9,621,953	90.6%	Current Ratio	2.3
Current Liabilities	1,245,205	Operating Margin	992,912	9.4%	Days to Collect	83.4
Long Term Liabilities	702,708	Other Income	202,107	1.9%	Avg Payment Days	47.5
Total Equity	997,525	Other Expense	0	0.0%	Depreciation Rate	379.5%
Total Liab. and Equity	2,945,438	Net Profit or Loss	1,010,962	9.5%	Return on Equity	101.3%
235487 SKLD WES	T BLOOMFIELD)			Proprietary - Partnership)
SKLD WEST BLOOM	IFIELD	12/31/2019	365 Days Settled			
WEST BLOOMFIELD	, MI 48322				CR Beds 140 POS Be	eds 0
OAKLAND					Key Performanad	e Ind.
Novitas MD					Occupancy Rate	68.2%
Balance S	heet	Income	Statement		Length of Stay	142.8
Current Accets						
Current Assets	2,142,098	Total Charges	20,071,392		Average Wages	23.84
Fixed Assets		Total Charges Contract Allowance	20,071,392 6,337,613	31.6%	Average Wages Skilled Nursing	23.84 68.8%
		_				
Fixed Assets	6,448,123	Contract Allowance	6,337,613	68.4%	Skilled Nursing	68.8%
Fixed Assets Other Assets	6,448,123	Contract Allowance Operating Revenue	6,337,613	68.4% 102.7%	Skilled Nursing Ancillary Service	68.8% 31.2%
Fixed Assets Other Assets Total Assets	6,448,123 0 8,590,221	Contract Allowance Operating Revenue Operating Expense	6,337,613 13,733,779 14,109,780	68.4% 102.7% -2.7%	Skilled Nursing Ancillary Service Current Ratio	68.8% 31.2% 0.8
Fixed Assets Other Assets Total Assets Current Liabilities	6,448,123 0 8,590,221 2,688,464	Contract Allowance Operating Revenue Operating Expense Operating Margin	6,337,613 13,733,779 14,109,780 -376,001	68.4% 102.7% -2.7% 1.6%	Skilled Nursing Ancillary Service Current Ratio Days to Collect	68.8% 31.2% 0.8 82.0

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235206 SKLD WHI	TEHALL				Proprietary - Partnership	1
SKLD WHITEHALL		12/31/2019	365 Days Settled	i		
WHITEHALL, MI 494	61				CR Beds 125 POS Be	eds 0
MUSKEGON					Key Performanad	e Ind.
CGS (OHIO)					Occupancy Rate	56.8%
Balance S	Sheet	Income	Statement		Length of Stay	102.1
Current Assets	-88,464	Total Charges	11,526,963		Average Wages	21.14
Fixed Assets	4,003,004	Contract Allowance	4,306,123	37.4%	Skilled Nursing	84.7%
Other Assets	0	Operating Revenue	7,220,840	62.6%	Ancillary Service	15.3%
Total Assets	3,914,540	Operating Expense	8,667,110	120.0%	Current Ratio	(0.1)
Current Liabilities	1,465,056	Operating Margin	-1,446,270	-20.0%	Days to Collect	44.8
Long Term Liabilities	4,916,753	Other Income	85,208	1.2%	Avg Payment Days	57.6
Total Equity	-2,467,269	Other Expense	0	0.0%	Depreciation Rate	20.0%
Total Liab. and Equity	3,914,540	Net Profit or Loss	(1,476,863)	-20.5%	Return on Equity	59.9%
235441 SKLD WYC	OMING				Proprietary - Partnership)
SKLD WYOMING		12/31/2019	365 Days Settled	i		
WYOMING, MI 49509	9				CR Beds 92 POS Be	eds 0
KENT					Key Performanad	e Ind.
CGS (OHIO)					Occupancy Rate	73.4%
Balance S	Sheet	Income	Statement		Length of Stay	101.1
Current Assets	-31,963	Total Charges	11,361,504		Average Wages	22.04
Fixed Assets	2,604,258	Contract Allowance	4,449,153	39.2%	Skilled Nursing	87.1%
Other Assets	0	Operating Revenue	6,912,351	60.8%	Ancillary Service	12.9%
Total Assets	2,572,295	Operating Expense	7,809,184	113.0%	Current Ratio	0.0
Current Liabilities	1,296,054	Operating Margin	-896,833	-13.0%	Days to Collect	81.7
Long Term Liabilities	3,210,052	Other Income	-11,189	-0.2%	Avg Payment Days	59.0
Total Equity	-1,933,811	Other Expense	0	0.0%	Depreciation Rate	21.6%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235347 SKLD ZEE	LAND				Proprietary - Partnershi	р
SKLD ZEELAND		12/31/2019	365 Days Settled			
ZEELAND, MI 49464					CR Beds 138 POS B	eds 0
OTTAWA					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ĒS			Occupancy Rate	86.9%
Balance S	heet	Income	Statement		Length of Stay	153.1
Current Assets	3,368,063	Total Charges	15,401,134		Average Wages	21.76
Fixed Assets	155,546	Contract Allowance	2,526,617	16.4%	Skilled Nursing	94.1%
Other Assets	0	Operating Revenue	12,874,517	83.6%	Ancillary Service	5.9%
Total Assets	3,523,609	Operating Expense	14,206,727	110.3%	Current Ratio	0.8
Current Liabilities	4,208,679	Operating Margin	-1,332,210	-10.3%	Days to Collect	44.8
Long Term Liabilities	31,398	Other Income	257,333	2.0%	Avg Payment Days	108.1
Total Equity	-716,468	Other Expense	0	0.0%	Depreciation Rate	1,714.5%
Total Liab. and Equity	3,523,609	Net Profit or Loss	23,109	0.2%	Return on Equity	-3.2%
235270 SOUTH HA	VEN NURSING	AND REHABILITATION	ON COMMUNITY		Proprietary - Corporation	n
SOUTH HAVEN NUF		12/31/2019	365 Days Settled			
SOUTH HAVEN, MI	49090				CR Beds 70 POS B	eds 0
VAN BUREN					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	
Balance S						87.4%
	heet	Income	Statement		Length of Stay	87.4% 132.9
Current Assets		Income Total Charges	Statement 9,194,652			
Current Assets Fixed Assets	2,108,770			24.7%	Length of Stay	132.9
	2,108,770	Total Charges	9,194,652		Length of Stay Average Wages	132.9 21.61
Fixed Assets	2,108,770 341,974	Total Charges Contract Allowance	9,194,652 2,267,690	75.3%	Length of Stay Average Wages Skilled Nursing	132.9 21.61 79.4%
Fixed Assets Other Assets	2,108,770 341,974 103,000	Total Charges Contract Allowance Operating Revenue	9,194,652 2,267,690 6,926,962	75.3% 89.7%	Length of Stay Average Wages Skilled Nursing Ancillary Service	132.9 21.61 79.4% 20.6%
Fixed Assets Other Assets Total Assets	2,108,770 341,974 103,000 2,553,744	Total Charges Contract Allowance Operating Revenue Operating Expense	9,194,652 2,267,690 6,926,962 6,216,096	75.3% 89.7% 10.3%	Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	132.9 21.61 79.4% 20.6% 1.4
Fixed Assets Other Assets Total Assets Current Liabilities	2,108,770 341,974 103,000 2,553,744 1,492,971	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	9,194,652 2,267,690 6,926,962 6,216,096 710,866	75.3% 89.7% 10.3% 0.3%	Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	132.9 21.61 79.4% 20.6% 1.4 97.3

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235065 SOUTH LY	ON SENIOR CA	RE AND REHAB CEN	ITER, L L C		Proprietary - Corporation	າ
SOUTH LYON SENIC CENTER, L L C	OR CARE AND F	REHAB 12/31/2019	365 Days Settled			
SOUTH LYON, MI 48	178				CR Beds 74 POS Be	eds 0
OAKLAND					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES .			Occupancy Rate	92.0%
Balance S	heet	Income	Statement		Length of Stay	113.0
Current Assets	2,276,869	Total Charges	10,355,783		Average Wages	20.60
Fixed Assets	1,048,712	Contract Allowance	2,326,825	22.5%	Skilled Nursing	80.4%
Other Assets	1,116,995	Operating Revenue	8,028,958	77.5%	Ancillary Service	19.6%
Total Assets	4,442,576	Operating Expense	6,941,010	86.4%	Current Ratio	(2.2)
Current Liabilities	-1,056,424	Operating Margin	1,087,948	13.6%	Days to Collect	33.6
Long Term Liabilities	0	Other Income	18,461	0.2%	Avg Payment Days	21.2
Total Equity	5,499,000	Other Expense	0	0.0%	Depreciation Rate	19.3%
Total Liab. and Equity	4,442,576	Net Profit or Loss	1,003,897	12.5%	Return on Equity	18.3%
235035 SPECTRUM	I HEALTH REH	AB AND NURSING C	ENTER		Nonprofit - Other	
SPECTRUM HEALTH NURSING CENTER	H REHAB AND	6/30/2019	365 Days Settled			
GRAND RAPIDS, MI	49508	12/31/2019	184 Days Settled		CR Beds 165 POS Be	eds 0
KENT					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVIC	ES			Occupancy Rate	86.1%
Balance S	heet	Income	Statement		Length of Stay	64.4
Current Assets	2,132,687	Total Charges	36,009,912		Average Wages	23.84
Fixed Assets	26,938,577	Contract Allowance	17,853,525	49.6%	Skilled Nursing	73.6%
Other Assets	12,953	Operating Revenue	18,156,387	50.4%	Ancillary Service	26.4%
	29,084,217	Operating Expense	24,133,682	132.9%	Current Ratio	1.8
Total Assets						
Total Assets Current Liabilities	1,198,013	Operating Margin	-5,977,295	-32.9%	Days to Collect	64.0
		Operating Margin Other Income	-5,977,295 57,074		Days to Collect Avg Payment Days	64.0 7.7
Current Liabilities	1,198,013			0.3%	•	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235035 SPECTRUM	I HEALTH REH	AB AND NURSING C	ENTER		Nonprofit - Other	
SPECTRUM HEALTH NURSING CENTER	H REHAB AND	6/30/2019	365 Days Settled			
GRAND RAPIDS, MI	49508	12/31/2019	184 Days Settled		CR Beds 165 POS B	Beds 0
KENT					Key Performana	ice Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	84.2%
Balance S	heet	Income	Statement		Length of Stay	68.0
Current Assets	2,665,523	Total Charges	17,864,689		Average Wages	23.84
Fixed Assets	26,551,365	Contract Allowance	8,362,238	46.8%	Skilled Nursing	75.0%
Other Assets	15,498	Operating Revenue	9,502,451	53.2%	Ancillary Service	25.0%
Total Assets	29,232,386	Operating Expense	12,358,961	130.1%	Current Ratio	1.4
Current Liabilities	1,909,725	Operating Margin	-2,856,510	-30.1%	Days to Collect	153.4
Long Term Liabilities	32,876,273	Other Income	41,659	0.4%	Avg Payment Days	24.2
Total Equity	-5,553,612	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	29,232,386	Net Profit or Loss	(2,814,851)	-29.6%	Return on Equity	50.7%
235643 ST ANNS H	IOME				Nonprofit - Church	
ST ANNS HOME		12/31/2019	365 Days Settled	I		
GRAND RAPIDS, MI	49504				CR Beds 150 POS E	Beds 0
KENT					Key Performana	ice Ind.
NATIONAL GOVERN	IMENT SERVICE	ES .			Occupancy Rate	80.8%
Balance S	heet	Income	Statement		Length of Stay	291.0
Current Assets	4,794,639	Total Charges	10,310,384		Average Wages	19.10
Fixed Assets	5,885,346	Contract Allowance	828,273	8.0%	Skilled Nursing	58.4%
Other Assets	1,144,145	Operating Revenue	9,482,111	92.0%	Ancillary Service	6.3%
Total Assets	11,824,130	Operating Expense	9,918,180	104.6%	Current Ratio	7.6
Current Liabilities	628,799	Operating Margin	-436,069	-4.6%	Days to Collect	16.3
Long Term Liabilities	0	Other Income	2,128,281	22.4%	Avg Payment Days	23.1
Total Equity	11,195,331	Other Expense	0	0.0%	Depreciation Rate	3.0%
Total Liab. and Equity	11,824,130	Net Profit or Loss	1,662,212	17.5%	Return on Equity	14.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235408 ST ANTHO	NY HEALTHCA	RE CENTER			Proprietary - Corporatio	n
ST ANTHONY HEAL	THCARE CENTE	ER 12/31/2019	365 Days Settled	d		
WARREN, MI 48092					CR Beds 142 POS B	eds 0
MACOMB					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	93.8%
Balance S	heet	Income	Statement		Length of Stay	185.5
Current Assets	4,124,094	Total Charges	29,454,604		Average Wages	18.05
Fixed Assets	856,129	Contract Allowance	12,558,344	42.6%	Skilled Nursing	59.6%
Other Assets	7,884	Operating Revenue	16,896,260	57.4%	Ancillary Service	40.4%
Total Assets	4,988,107	Operating Expense	16,128,654	95.5%	Current Ratio	3.6
Current Liabilities	1,155,737	Operating Margin	767,606	4.5%	Days to Collect	115.6
Long Term Liabilities	-7,830,953	Other Income	4,994	0.0%	Avg Payment Days	17.4
Total Equity	11,663,323	Other Expense	0	0.0%	Depreciation Rate	108.0%
Total Liab. and Equity	4,988,107	Net Profit or Loss	772,474	4.6%	Return on Equity	6.6%
235249 ST FRANC	IS HOME				Nonprofit - Church	
ST FRANCIS HOME		12/31/2019	365 Days Settled	d		
SAGINAW, MI 48609					CR Beds 94 POS B	eds 0
SAGINAW					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	78.3%
Balance S	heet	Income	Statement		Length of Stay	51.1
Current Assets	4,647,260	Total Charges	11,974,817		Average Wages	18.00
Fixed Assets	816,582	Contract Allowance	3,307,605	27.6%	Skilled Nursing	65.7%
Other Assets	0	Operating Revenue	8,667,212	72.4%	Ancillary Service	34.3%
Total Assets	5,463,842	Operating Expense	9,324,139	107.6%	Current Ratio	6.3
Current Liabilities	740,640	Operating Margin	-656,927	-7.6%	Days to Collect	56.0
Long Term Liabilities	0	Other Income	126,275	1.5%	Avg Payment Days	25.7
Total Equity	4,723,202	Other Expense	0	0.0%	Depreciation Rate	2.1%
Total Liab. and Equity	5,463,842	Net Profit or Loss	(530,652)	-6.1%	Return on Equity	-11.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235527 ST JAMES	NURSING CEN	TER			Proprietary - Corporation	1
ST JAMES NURSING	G CENTER	12/31/2019	365 Days Settled	i		
DETROIT, MI 48205					CR Beds 143 POS Be	eds 0
WAYNE					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVIC	ES .			Occupancy Rate	93.4%
Balance S	Sheet	Income	Statement		Length of Stay	455.4
Current Assets	1,117,358	Total Charges	17,156,592		Average Wages	20.73
Fixed Assets	318,681	Contract Allowance	7,292,508	42.5%	Skilled Nursing	93.9%
Other Assets	0	Operating Revenue	9,864,084	57.5%	Ancillary Service	6.1%
Total Assets	1,436,039	Operating Expense	10,042,775	101.8%	Current Ratio	0.3
Current Liabilities	3,322,747	Operating Margin	-178,691	-1.8%	Days to Collect	39.5
Long Term Liabilities	4,786,549	Other Income	210	0.0%	Avg Payment Days	126.7
Total Equity	-6,673,257	Other Expense	0	0.0%	Depreciation Rate	8.7%
Total Liab. and Equity	1,436,039	Net Profit or Loss	(178,481)	-1.8%	Return on Equity	2.7%
235383 ST JOSEPI	H'S, A VILLA CE	INTER			Proprietary - Other	
ST JOSEPH'S, A VIL	LA CENTER	12/31/2019	365 Days Reope	ned		
HAMTRAMCK, MI 48	3212				CR Beds 169 POS Be	eds 0
WAYNE					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	85.8%
Balance S	Sheet	Income	Statement		Length of Stay	105.4
Current Assets	1,159,897	Total Charges	19,309,336		Average Wages	18.37
Fixed Assets	278,424	Contract Allowance	6,081,690	31.5%	Skilled Nursing	77.8%
Other Assets	0	Operating Revenue	13,227,646	68.5%	Ancillary Service	22.2%
Total Assets	1,438,321	Operating Expense	12,950,469	97.9%	Current Ratio	1.0
Current Liabilities	1,191,952	Operating Margin	277,177	2.1%	Days to Collect	30.7
Long Term Liabilities	0	Other Income	-5,973	0.0%	Avg Payment Days	33.6
Total Equity	246,369	Other Expense	0	0.0%	Depreciation Rate	258.1%
Total Liab. and Equity	1,438,321	Net Profit or Loss	6,607	0.0%	Return on Equity	2.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235620 ST JUDE N	URSING CENTE	ER			Proprietary - Corporatio	n
ST JUDE NURSING	CENTER	10/2/2019 2	275 Days Settled			
LIVONIA, MI 48150					CR Beds 64 POS B	eds 0
WAYNE					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	≣S			Occupancy Rate	84.1%
Balance S	heet	Income	Statement		Length of Stay	176.3
Current Assets	1,008,241	Total Charges	5,400,602		Average Wages	20.56
Fixed Assets	732,991	Contract Allowance	2,018,284	37.4%	Skilled Nursing	92.2%
Other Assets	0	Operating Revenue	3,382,318	62.6%	Ancillary Service	7.8%
Total Assets	1,741,232	Operating Expense	3,537,208	104.6%	Current Ratio	0.6
Current Liabilities	1,827,676	Operating Margin	-154,890	-4.6%	Days to Collect	81.7
Long Term Liabilities	3,836,693	Other Income	4,991	0.1%	Avg Payment Days	129.6
Total Equity	-3,923,137	Other Expense	0	0.0%	Depreciation Rate	6.2%
Total Liab. and Equity	1,741,232	Net Profit or Loss	(149,899)	-4.4%	Return on Equity	3.8%
235661 STONEGAT	TE HEALTH CAI	MPUS			Proprietary - Corporatio	n
STONEGATE HEALT	H CAMPUS	12/31/2019	365 Days Settled	i		
LAPEER, MI 48446					CR Beds 119 POS B	eds 0
LAPEER					Key Performana	ce Ind.
CGS (KENTUCKY)					Occupancy Rate	86.2%
Balance S	heet	Income	Statement		Length of Stay	53.0
Current Assets	13,754,198	Total Charges	15,261,186		Average Wages	20.96
Fixed Assets	12,687,735	Contract Allowance	2,945,569	19.3%	Skilled Nursing	63.1%
Other Assets	5,795,768	Operating Revenue	12,315,617	80.7%	Ancillary Service	23.4%
Total Assets	32,237,701	Operating Expense	11,406,685	92.6%	Current Ratio	18.1
Current Liabilities	759,824	Operating Margin	908,932	7.4%	Days to Collect	44.9
Long Term Liabilities	64,284	Other Income	39,073	0.3%	Avg Payment Days	19.1
Total Equity	31,413,593	Other Expense	0	0.0%	Depreciation Rate	2.6%
Total Liab. and Equity	32,237,701	Net Profit or Loss	948,005	7.7%	Return on Equity	3.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235608 STRATFOR	₹D PINES NURS	SING AND REHABILIT	ATION CENTER		Proprietary - Corporatio	n
STRATFORD PINES REHABILITATION CI		12/31/2019	365 Days Settled			
MIDLAND, MI 48642					CR Beds 100 POS B	eds 0
MIDLAND					Key Performana	ce Ind.
WPS MI					Occupancy Rate	88.4%
Balance S	heet	Income	Statement		Length of Stay	82.3
Current Assets	1,489,709	Total Charges	12,529,110		Average Wages	17.99
Fixed Assets	32,710	Contract Allowance	2,440,335	19.5%	Skilled Nursing	72.2%
Other Assets	0	Operating Revenue	10,088,775	80.5%	Ancillary Service	27.8%
Total Assets	1,522,419	Operating Expense	10,166,085	100.8%	Current Ratio	1.5
Current Liabilities	975,355	Operating Margin	-77,310	-0.8%	Days to Collect	26.2
Long Term Liabilities	0	Other Income	1,009,442	10.0%	Avg Payment Days	36.7
Total Equity	547,064	Other Expense	0	0.0%	Depreciation Rate	1,975.1%
Total Liab. and Equity	1,522,419	Net Profit or Loss	764,745	7.6%	Return on Equity	139.8%
235596 SUPERIOR	WOODS HEAL	THCARE CENTER			Proprietary - Corporatio	n
SUPERIOR WOODS CENTER	HEALTHCARE	9/30/2019 3	365 Days Settled			
YPSILANTI, MI 48198	_					
	8				CR Beds 120 POS B	eds 0
WASHTENAW	8				CR Beds 120 POS B	
WASHTENAW WISCONSIN PHYSIC		:				
	CIANS SERVICE		Statement		Key Performana	ce Ind.
WISCONSIN PHYSIC	CIANS SERVICE		Statement 28,382,699		Key Performana Occupancy Rate	ce Ind. 83.9%
WISCONSIN PHYSIC	CIANS SERVICE	Income		68.8%	Key Performana Occupancy Rate Length of Stay	83.9% 79.3
WISCONSIN PHYSIC Balance S Current Assets	CIANS SERVICE Sheet -454,477	Income Total Charges	28,382,699		Key Performana Occupancy Rate Length of Stay Average Wages	83.9% 79.3 24.92
WISCONSIN PHYSIC Balance S Current Assets Fixed Assets	CIANS SERVICE Sheet -454,477 11,508,052	Income Total Charges Contract Allowance	28,382,699 19,529,816	31.2%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	79.3 24.92 81.9%
WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets	CIANS SERVICE Sheet -454,477 11,508,052 7,837	Income Total Charges Contract Allowance Operating Revenue	28,382,699 19,529,816 8,852,883	31.2% 124.4%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	79.3 24.92 81.9% 7.2%
WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets	CIANS SERVICE 6heet -454,477 11,508,052 7,837 11,061,412	Income Total Charges Contract Allowance Operating Revenue Operating Expense	28,382,699 19,529,816 8,852,883 11,015,388	31.2% 124.4% -24.4%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	79.3 24.92 81.9% 7.2% (0.4)
WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	CIANS SERVICE -454,477 11,508,052 7,837 11,061,412 1,181,274	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	28,382,699 19,529,816 8,852,883 11,015,388 -2,162,505	31.2% 124.4% -24.4% 0.1%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	79.3 24.92 81.9% 7.2% (0.4) (20.1)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235372 THE BAY A	AT CRANBROOI	K HEALTH & REHABI	LITATION CTR		Proprietary - Corporation	n
THE BAY AT CRANE REHABILITATION C		& 12/31/2019	365 Days Settled			
DETROIT, MI 48234					CR Beds 38 POS B	eds 0
WAYNE					Key Performanad	e Ind.
NGS (WI)					Occupancy Rate	76.0%
Balance S	Sheet	Income	Statement		Length of Stay	224.2
Current Assets	638,395	Total Charges	3,246,161		Average Wages	19.13
Fixed Assets	95,453	Contract Allowance	858,082	26.4%	Skilled Nursing	81.8%
Other Assets	11,550	Operating Revenue	2,388,079	73.6%	Ancillary Service	18.2%
Total Assets	745,398	Operating Expense	2,648,255	110.9%	Current Ratio	0.5
Current Liabilities	1,185,548	Operating Margin	-260,176	-10.9%	Days to Collect	85.1
Long Term Liabilities	301,728	Other Income	389,719	16.3%	Avg Payment Days	125.9
Total Equity	-741,878	Other Expense	0	0.0%	Depreciation Rate	137.4%
		-				
Total Liab. and Equity	745,398	Net Profit or Loss	129,543	5.4%	Return on Equity	-17.5%
THE BAY AT ELMWO	AT ELMWOOD H	EALTH & REHABILIT			Return on Equity Proprietary - Corporation	
235454 THE BAY AT THE BAY AT ELMWOREHABILITATION CR	AT ELMWOOD H	EALTH & REHABILIT	TATION CENTER		Proprietary - Corporation	n
235454 THE BAY AT THE BAY AT ELMWOREHABILITATION CONTROLL MI 48211	AT ELMWOOD H	EALTH & REHABILIT	TATION CENTER		Proprietary - Corporation CR Beds 80 POS B	n eds 0
THE BAY AT ELMWOREHABILITATION CONDETROIT, MI 48211	AT ELMWOOD H	EALTH & REHABILIT	TATION CENTER		Proprietary - Corporation CR Beds 80 POS B Key Performanae	eds 0
THE BAY AT ELMWOREHABILITATION CONTROLL, MI 48211 WAYNE NGS (WI)	AT ELMWOOD H	12/31/2019	TATION CENTER 365 Days Settled		Proprietary - Corporation CR Beds 80 POS B Key Performanae Occupancy Rate	eds 0 ce Ind. 81.8%
THE BAY AT ELMWOREHABILITATION CONTROLL MI 48211 WAYNE NGS (WI) Balance S	AT ELMWOOD H DOD HEALTH & ENTER	IEALTH & REHABILIT 12/31/2019 Income	TATION CENTER 365 Days Settled Statement		Proprietary - Corporation CR Beds 80 POS B Key Performanae Occupancy Rate Length of Stay	eds 0 ce Ind. 81.8%
THE BAY AT ELMWOREHABILITATION CONTROLL MI 48211 WAYNE NGS (WI) Balance S Current Assets	AT ELMWOOD HEALTH & ENTER Sheet 1,993,772	IEALTH & REHABILIT 12/31/2019 Income Total Charges	Statement 6,758,450		Proprietary - Corporation CR Beds 80 POS B Key Performanae Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 81.8% 143.0
THE BAY AT ELMWOREHABILITATION CONTROLL MI 48211 WAYNE NGS (WI) Balance S Current Assets Fixed Assets	AT ELMWOOD HEALTH & ENTER Sheet 1,993,772 78,322	IEALTH & REHABILIT 12/31/2019 Income Total Charges Contract Allowance	Statement 6,758,450 1,958,612	29.0%	Proprietary - Corporation CR Beds 80 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 81.8% 143.0 18.4' 85.3%
THE BAY AT ELMWOREHABILITATION CONTROLL MI 48211 WAYNE NGS (WI) Balance S Current Assets Fixed Assets Other Assets	AT ELMWOOD H DOD HEALTH & ENTER 5heet 1,993,772 78,322 22,060	IEALTH & REHABILIT 12/31/2019 Income Total Charges Contract Allowance Operating Revenue	Statement 6,758,450 1,958,612 4,799,838	29.0% 71.0%	Proprietary - Corporation CR Beds 80 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 81.89 143.0 18.4 85.39 14.79
235454 THE BAY AT ELMWOREHABILITATION CONTROLL MI 48211 WAYNE NGS (WI) Balance S Current Assets Fixed Assets Other Assets Total Assets	AT ELMWOOD H DOD HEALTH & ENTER 5heet 1,993,772 78,322 22,060 2,094,154	IRALTH & REHABILIT 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 6,758,450 1,958,612 4,799,838 5,269,720	29.0% 71.0% 109.8%	Proprietary - Corporation CR Beds 80 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	n eds 0 ee Ind. 81.8% 143.0 18.4 85.3% 14.7%
THE BAY AT ELMWOREHABILITATION CONTROLL MI 48211 WAYNE NGS (WI) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	AT ELMWOOD H DOD HEALTH & ENTER 1,993,772 78,322 22,060 2,094,154 2,050,523	IRALTH & REHABILIT 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 6,758,450 1,958,612 4,799,838 5,269,720 -469,882	29.0% 71.0% 109.8% -9.8%	Proprietary - Corporation CR Beds 80 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 81.8% 143.4 85.3% 14.7% 1.0
THE BAY AT ELMWOREHABILITATION CONTROLL MI 48211 WAYNE NGS (WI) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities	AT ELMWOOD H DOD HEALTH & ENTER Sheet 1,993,772 78,322 22,060 2,094,154 2,050,523 284,728	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	Statement 6,758,450 1,958,612 4,799,838 5,269,720 -469,882 37,842	29.0% 71.0% 109.8% -9.8% 0.8%	Proprietary - Corporation CR Beds 80 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect Avg Payment Days	eds 0 81.8% 143.4 85.3% 14.7% 1.0 152.9
THE BAY AT ELMWOREHABILITATION CONTROLL MI 48211 WAYNE NGS (WI) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	AT ELMWOOD H DOD HEALTH & ENTER 1,993,772 78,322 22,060 2,094,154 2,050,523	IRALTH & REHABILIT 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 6,758,450 1,958,612 4,799,838 5,269,720 -469,882	29.0% 71.0% 109.8% -9.8% 0.8% 0.0%	Proprietary - Corporation CR Beds 80 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 81.8% 143.4 85.3% 14.7% 1.0

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

	HEALIN & RENABIL	ITATION CENTE	ER	Proprietary - Corporatio	n
/ARD HEALTH NTER	& 12/31/2019	365 Days Settled			
				CR Beds 100 POS B	eds 0
				Key Performana	ce Ind.
				Occupancy Rate	85.6%
eet	Income	Statement		Length of Stay	164.5
4,497,936	Total Charges	9,934,438		Average Wages	18.81
188,884	Contract Allowance	3,426,204	34.5%	Skilled Nursing	80.2%
19,825	Operating Revenue	6,508,234	65.5%	Ancillary Service	19.8%
4,706,645	Operating Expense	6,857,928	105.4%	Current Ratio	1.3
3,364,110	Operating Margin	-349,694	-5.4%	Days to Collect	243.5
865,591	Other Income	195,176	3.0%	Avg Payment Days	156.6
476,944	Other Expense	0	0.0%	Depreciation Rate	116.5%
4,706,645	Net Profit or Loss	(154,518)	-2.4%	Return on Equity	-32.4%
AGE HOUSE O				Proprietary - Corporatio	n
	1 2 1 2 1 2 1 2 1 1 1 2 1 1 1 2 1 1 1 2 1 1 1 1 2 1	365 Dave Sottlad			
	12/31/2019	365 Days Settled		CR Beds 151 POS B	eds 0
	TY 12/31/2019	365 Days Settled		CR Beds 151 POS B Key Performana	
MENT SERVICE		365 Days Settled			
	ΞS	365 Days Settled Statement		Key Performana	ce Ind.
MENT SERVICE	ΞS	·		Key Performanae Occupancy Rate	53.3% 65.3
MENT SERVICE	ES Income	Statement	26.5%	Key Performanae Occupancy Rate Length of Stay Average Wages	ce Ind. 53.3%
MENT SERVICE n eet 2,515,646	ES Income Total Charges	Statement 11,935,474	26.5%	Key Performanae Occupancy Rate Length of Stay Average Wages	53.3% 65.3 19.28
MENT SERVICE neet 2,515,646 2,808,125	Income Total Charges Contract Allowance	Statement 11,935,474 3,166,393	26.5% 73.5%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	53.3% 55.3 65.3 19.28 76.3%
MENT SERVICE neet 2,515,646 2,808,125 298,449	Income Total Charges Contract Allowance Operating Revenue	Statement 11,935,474 3,166,393 8,769,081	26.5% 73.5% 105.2%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	53.3% 65.3 19.28 76.3% 23.7%
MENT SERVICE neet 2,515,646 2,808,125 298,449 5,622,220	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 11,935,474 3,166,393 8,769,081 9,223,105	26.5% 73.5% 105.2% -5.2%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	53.3% 65.3 19.28 76.3% 23.7% 0.8 95.3
MENT SERVICE 10eet 2,515,646 2,808,125 298,449 5,622,220 3,112,954	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 11,935,474 3,166,393 8,769,081 9,223,105 -454,024	26.5% 73.5% 105.2% -5.2% 0.3%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	53.3% 53.3% 65.3 19.28 76.3% 23.7%
1	eet 4,497,936 188,884 19,825 4,706,645 3,364,110 865,591 476,944 4,706,645 AGE HOUSE O	lncome 4,497,936 Total Charges 188,884 Contract Allowance 19,825 Operating Revenue 4,706,645 Operating Expense 3,364,110 Operating Margin 865,591 Other Income	Income Statement 4,497,936 Total Charges 9,934,438 188,884 Contract Allowance 3,426,204 19,825 Operating Revenue 6,508,234 4,706,645 Operating Expense 6,857,928 3,364,110 Operating Margin -349,694 865,591 Other Income 195,176 476,944 Other Expense 0 4,706,645 Net Profit or Loss (154,518)	Income Statement 4,497,936 Total Charges 9,934,438 188,884 Contract Allowance 3,426,204 34.5% 19,825 Operating Revenue 6,508,234 65.5% 4,706,645 Operating Expense 6,857,928 105.4% 3,364,110 Operating Margin -349,694 -5.4% 865,591 Other Income 195,176 3.0% 476,944 Other Expense 0 0.0% 4,706,645 Net Profit or Loss (154,518) -2.4%	CR Beds 100 POS B Key Performance Occupancy Rate Length of Stay

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235552 THE LIGHT	THOUSE AT HAI	NCOCK HEALTH AND	REHAB		Proprietary - Other	
THE LIGHTHOUSE A	AT HANCOCK H	EALTH 12/31/2019	365 Days Settled	I		
HANCOCK, MI 49930	0				CR Beds 63 POS B	eds 0
HOUGHTON					Key Performana	ce Ind.
NATIONAL GOVERN	NMENT SERVIC	ES			Occupancy Rate	74.5%
Balance S	Sheet	Income	Statement		Length of Stay	238.0
Current Assets	861,628	Total Charges	6,103,246		Average Wages	20.03
Fixed Assets	30,221	Contract Allowance	724,029	11.9%	Skilled Nursing	91.4%
Other Assets	-71,501	Operating Revenue	5,379,217	88.1%	Ancillary Service	8.6%
Total Assets	820,348	Operating Expense	5,331,022	99.1%	Current Ratio	6.8
Current Liabilities	126,863	Operating Margin	48,195	0.9%	Days to Collect	11.1
Long Term Liabilities	653,832	Other Income	6,328	0.1%	Avg Payment Days	8.7
Total Equity	39,653	Other Expense	0	0.0%	Depreciation Rate	281.2%
		•				
Total Liab. and Equity	820,348	Net Profit or Loss	54,523	1.0%	Return on Equity	137.5%
		Net Profit or Loss PEMING HEALTH AN		1.0%	Return on Equity Proprietary - Other	137.5%
235349 THE LIGHT	THOUSE AT ISH		D REHAB		. ,	137.5%
235349 THE LIGHT	THOUSE AT ISH	PEMING HEALTH AN	D REHAB		. ,	
235349 THE LIGHT THE LIGHTHOUSE A	THOUSE AT ISH	PEMING HEALTH AN	D REHAB		Proprietary - Other	eds 0
235349 THE LIGHT THE LIGHTHOUSE A AND REHAB ISHPEMING, MI 4984	THOUSE AT ISH	PEMING HEALTH AN	D REHAB		Proprietary - Other CR Beds 96 POS B	eds 0
THE LIGHTHOUSE A AND REHAB ISHPEMING, MI 4984 MARQUETTE	THOUSE AT ISH AT ISHPEMING I	PEMING HEALTH AN HEALTH 12/31/2019	D REHAB		Proprietary - Other CR Beds 96 POS B Key Performana	eds 0 ce Ind. 65.3%
235349 THE LIGHT THE LIGHTHOUSE A AND REHAB ISHPEMING, MI 4984 MARQUETTE WPS IN	THOUSE AT ISH AT ISHPEMING I	PEMING HEALTH AN HEALTH 12/31/2019	D REHAB 365 Days Settled		Proprietary - Other CR Beds 96 POS B Key Performana Occupancy Rate	eds 0 ce Ind. 65.3% 162.3
235349 THE LIGHT THE LIGHTHOUSE A AND REHAB ISHPEMING, MI 4984 MARQUETTE WPS IN Balance S	THOUSE AT ISH AT ISHPEMING I	PEMING HEALTH AN HEALTH 12/31/2019 Income Total Charges	D REHAB 365 Days Settled	I	Proprietary - Other CR Beds 96 POS B Key Performana Occupancy Rate Length of Stay	eds 0 ce Ind. 65.3% 162.3 21.05
235349 THE LIGHT THE LIGHTHOUSE A AND REHAB ISHPEMING, MI 4984 MARQUETTE WPS IN Balance S Current Assets	THOUSE AT ISH AT ISHPEMING I 49 Sheet -338,463 91,413	PEMING HEALTH AN HEALTH 12/31/2019 Income Total Charges	D REHAB 365 Days Settled Statement 5,875,701	11.1%	Proprietary - Other CR Beds 96 POS B Key Performana Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 65.3% 162.3
THE LIGHTHOUSE A AND REHAB ISHPEMING, MI 4984 MARQUETTE WPS IN Balance S Current Assets Fixed Assets	THOUSE AT ISH AT ISHPEMING I 49 Sheet -338,463 91,413 -507,182	PEMING HEALTH AN HEALTH 12/31/2019 Income Total Charges Contract Allowance	D REHAB 365 Days Settled Statement 5,875,701 650,779	11.1% 88.9%	Proprietary - Other CR Beds 96 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 65.3% 162.3 21.05 92.0%
THE LIGHTHOUSE A AND REHAB ISHPEMING, MI 4984 MARQUETTE WPS IN Balance S Current Assets Fixed Assets Other Assets	THOUSE AT ISH AT ISHPEMING I 49 Sheet -338,463 91,413 -507,182	PEMING HEALTH AN HEALTH 12/31/2019 Income Total Charges Contract Allowance Operating Revenue	D REHAB 365 Days Settled Statement 5,875,701 650,779 5,224,922	11.1% 88.9% 136.4%	Proprietary - Other CR Beds 96 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 65.3% 162.3 21.05 92.0% 8.0% (0.2)
235349 THE LIGHT THE LIGHTHOUSE A AND REHAB ISHPEMING, MI 4984 MARQUETTE WPS IN Balance S Current Assets Fixed Assets Other Assets Total Assets	THOUSE AT ISH AT ISHPEMING I 49 Sheet -338,463 91,413 -507,182 -754,232 1,728,432	PEMING HEALTH AN HEALTH 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	D REHAB 365 Days Settled Statement 5,875,701 650,779 5,224,922 7,128,978	11.1% 88.9% 136.4% -36.4%	Proprietary - Other CR Beds 96 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 65.3% 162.3 21.05 92.0% 8.0% (0.2) (6.4)
235349 THE LIGHT THE LIGHTHOUSE AAND REHAB ISHPEMING, MI 4984 MARQUETTE WPS IN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	THOUSE AT ISH AT ISHPEMING I 49 Sheet -338,463 91,413 -507,182 -754,232 1,728,432	PEMING HEALTH AN HEALTH 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	D REHAB 365 Days Settled Statement 5,875,701 650,779 5,224,922 7,128,978 -1,904,056	11.1% 88.9% 136.4% -36.4% 0.1%	Proprietary - Other CR Beds 96 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 65.3% 162.3 21.05 92.0% 8.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235511 THE LIGHT	HOUSE AT ROS	SCOMMON HEALTH	AND REHAB		Proprietary - Other	
THE LIGHTHOUSE A HEALTH AND REHAI		N 12/31/2019	365 Days Settled	d		
ROSCOMMON, MI 48	8653				CR Beds 70 POS E	seds 0
ROSCOMMON					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	66.7%
Balance S	heet	Income	Statement		Length of Stay	128.1
Current Assets	450,980	Total Charges	5,727,552		Average Wages	19.57
Fixed Assets	79,827	Contract Allowance	1,136,458	19.8%	Skilled Nursing	82.0%
Other Assets	-783,741	Operating Revenue	4,591,094	80.2%	Ancillary Service	18.0%
Total Assets	-252,934	Operating Expense	5,346,314	116.4%	Current Ratio	0.4
Current Liabilities	1,145,880	Operating Margin	-755,220	-16.4%	Days to Collect	(8.1)
Long Term Liabilities	-460,819	Other Income	5,262	0.1%	Avg Payment Days	78.2
Total Equity	-937,995	Other Expense	0	0.0%	Depreciation Rate	77.7%
Total Liab. and Equity	-252,934	Net Profit or Loss	(749,958)	-16.3%	Return on Equity	80.0%
235541 THE LODG	E AT TAYLOR				Proprietary - Corporation	n
THE LODGE AT TAY	LOR	12/31/2019	365 Days Settled	d		
TAYLOR, MI 48180					CR Beds 150 POS B	seds 0
WAYNE					Key Performana	ce Ind.
CGS (OHIO)					Occupancy Rate	77.3%
Balance S	heet	Income	Statement		Length of Stay	84.8
Current Assets	2,356,686	Total Charges	17,240,040		Average Wages	16.22
Fixed Assets	460,053	Contract Allowance	5,141,165	29.8%	Skilled Nursing	74.0%
Other Assets	257,679	Operating Revenue	12,098,875	70.2%	Ancillary Service	26.0%
Total Assets	3,074,418	Operating Expense	12,444,070	102.9%	Current Ratio	0.7
Current Liabilities	3,169,947	Operating Margin	-345,195	-2.9%	Days to Collect	71.0
Long Term Liabilities	724,781	Other Income	200,208	1.7%	Avg Payment Days	44.9
Total Equity	-820,310	Other Expense	0	0.0%	Depreciation Rate	34.0%
Total Liab. and Equity	3,074,418	Net Profit or Loss	(144,987)	-1.2%	Return on Equity	17.7%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235508 THE MANC	OR OF FARMING	TON HILLS			Proprietary - Corporation	ı
THE MANOR OF FAI	RMINGTON HILI	_S 12/31/2019	365 Days Settled			
FARMINGTON HILLS	S, MI 48336				CR Beds 102 POS Be	eds 0
OAKLAND					Key Performanac	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	90.0%
Balance S	heet	Income	Statement		Length of Stay	376.4
Current Assets	1,171,327	Total Charges	16,765,376		Average Wages	19.42
Fixed Assets	1,213,454	Contract Allowance	6,058,882	36.1%	Skilled Nursing	75.1%
Other Assets	173,144	Operating Revenue	10,706,494	63.9%	Ancillary Service	24.9%
Total Assets	2,557,925	Operating Expense	10,620,528	99.2%	Current Ratio	1.8
Current Liabilities	641,901	Operating Margin	85,966	0.8%	Days to Collect	73.5
Long Term Liabilities	-1,304,914	Other Income	1,004	0.0%	Avg Payment Days	6.0
Total Equity	3,220,938	Other Expense	0	0.0%	Depreciation Rate	77.3%
Total Liab. and Equity	2,557,925	Net Profit or Loss	86,970	0.8%	Return on Equity	2.7%
235529 THE MANO	R OF NOVI				Proprietary - Corporation	1
THE MANOR OF NO	VI	12/31/2019	365 Days Settled			
NOVI, MI 48375						
					CR Beds 140 POS Be	eds 0
OAKLAND					CR Beds 140 POS Be	
OAKLAND WISCONSIN PHYSIC	DIANS SERVICE					
			Statement		Key Performanac	e Ind.
WISCONSIN PHYSIC	Sheet		Statement 24,650,856		Key Performanao Occupancy Rate	ee Ind. 93.8%
WISCONSIN PHYSIC	Sheet	Income		38.9%	Key Performanac Occupancy Rate Length of Stay	93.8% 427.9
WISCONSIN PHYSIC Balance S Current Assets	Sheet 1,267,354	Income Total Charges	24,650,856		Key Performanac Occupancy Rate Length of Stay Average Wages	93.8% 427.9 20.15
WISCONSIN PHYSIC Balance S Current Assets Fixed Assets	5heet 1,267,354 1,398,448	Income Total Charges Contract Allowance	24,650,856 9,584,121	61.1%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	93.8% 427.9 20.15 73.5%
WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets	1,267,354 1,398,448 7,421	Income Total Charges Contract Allowance Operating Revenue	24,650,856 9,584,121 15,066,735	61.1% 97.9%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	93.8% 427.9 20.15 73.5% 26.5%
WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets	1,267,354 1,398,448 7,421 2,673,223	Income Total Charges Contract Allowance Operating Revenue Operating Expense	24,650,856 9,584,121 15,066,735 14,749,551	61.1% 97.9% 2.1%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	93.8% 427.9 20.15 73.5% 26.5%
WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	1,267,354 1,398,448 7,421 2,673,223 916,128	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	24,650,856 9,584,121 15,066,735 14,749,551 317,184	61.1% 97.9% 2.1% 0.0%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	93.8% 427.9 20.15 73.5% 26.5% 1.4 65.7

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235430 THE NEIGH	IBORHOODS O	F WHITE LAKE			Nonprofit - Church	
THE NEIGHBORHOO	DDS OF WHITE	LAKE 6/30/2019 3	365 Days Settled			
WHITE LAKE, MI 483	386				CR Beds 92 POS B	eds 0
OAKLAND					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICI	≣S			Occupancy Rate	73.5%
Balance S	heet	Income	Statement		Length of Stay	55.5
Current Assets	907,332	Total Charges	15,904,928		Average Wages	20.74
Fixed Assets	13,704,906	Contract Allowance	6,943,302	43.7%	Skilled Nursing	56.3%
Other Assets	0	Operating Revenue	8,961,626	56.3%	Ancillary Service	43.7%
Total Assets	14,612,238	Operating Expense	11,452,747	127.8%	Current Ratio	0.1
Current Liabilities	15,010,237	Operating Margin	-2,491,121	-27.8%	Days to Collect	31.9
Long Term Liabilities	12,622,834	Other Income	5,490	0.1%	Avg Payment Days	47.0
Total Equity	-13,020,833	Other Expense	0	0.0%	Depreciation Rate	6.5%
Total Liab. and Equity	14,612,238	Net Profit or Loss	(2,485,631)	-27.7%	Return on Equity	19.1%
235639 THE OAKS	AT CASCADE				Proprietary - Corporation	า
THE OAKS AT CASC	CADE	12/31/2019	365 Days Settled	i		
GRAND RAPIDS, MI	49546				CR Beds 60 POS B	eds 0
KENT					Key Performanad	e Ind.
WPS MI					Occupancy Rate	78.6%
Balance S	heet	Income	Statement		Length of Stay	101.9
Current Assets	-3,481,379	Total Charges	4,707,992		Average Wages	22.13
Fixed Assets	15,015,190	Contract Allowance	181,065	3.8%	Skilled Nursing	93.9%
Other Assets	-3,682,618	Operating Revenue	4,526,927	96.2%	Ancillary Service	6.1%
Total Assets	7,851,193	Operating Expense	5,179,118	114.4%	Current Ratio	(0.4)
Current Liabilities	9,933,318	Operating Margin	-652,191	-14.4%	Days to Collect	32.0
	222.022	Other Income	15,623	0.3%	Avg Payment Days	196.5
Long Term Liabilities	-332,822				• • •	
Long Term Liabilities Total Equity	-332,822 -1,749,303	Other Expense	0	0.0%	Depreciation Rate	1.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235451 THE OAKS	AT NORTHPOI	NTE WOODS			Proprietary - Corporation	1
THE OAKS AT NORT	HPOINTE WOO	DDS 12/31/2019	365 Days Settled			
BATTLE CREEK, MI	49017				CR Beds 107 POS Be	eds 0
CALHOUN					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	89.1%
Balance S	heet	Income	Statement		Length of Stay	59.4
Current Assets	8,922,072	Total Charges	12,863,120		Average Wages	20.10
Fixed Assets	12,793,723	Contract Allowance	1,858,463	14.4%	Skilled Nursing	66.7%
Other Assets	5,938,743	Operating Revenue	11,004,657	85.6%	Ancillary Service	18.9%
Total Assets	27,654,538	Operating Expense	9,979,046	90.7%	Current Ratio	25.3
Current Liabilities	352,925	Operating Margin	1,025,611	9.3%	Days to Collect	32.6
Long Term Liabilities	173,461	Other Income	30,288	0.3%	Avg Payment Days	21.7
Total Equity	27,128,152	Other Expense	0	0.0%	Depreciation Rate	2.5%
Total Liab. and Equity	27,654,538	Net Profit or Loss	1,055,899	9.6%	Return on Equity	3.9%
235660 THE OAKS	AT WOODFIEL	D			Proprietary - Corporation	l
THE OAKS AT WOO	DFIELD	12/31/2019	365 Days Settled			
GR BLANC, MI 48439	9				CR Beds 89 POS Be	eds 0
GENESEE					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVIC	ES			Occupancy Rate	89.8%
Balance S	heet	Income	Statement		Length of Stay	60.9
Current Assets	15,811,639	Total Charges	10,774,097		Average Wages	21.42
Fixed Assets	12,231,389	Contract Allowance	1,715,467	15.9%	Skilled Nursing	64.6%
Other Assets	5,358,785	Operating Revenue	9,058,630	84.1%	Ancillary Service	16.7%
1		Operating Expense	8,468,387	93.5%	Current Ratio	39.5
Total Assets	33,401,813	Operating Expense				
Total Assets Current Liabilities	33,401,813	Operating Margin	590,243	6.5%	Days to Collect	32.2
			590,243 45,042		Days to Collect Avg Payment Days	
Current Liabilities	400,256	Operating Margin		0.5%	•	32.2

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235504 THE OASIS	S AT ADRIAN RI	EHABILITATION AND	NURSING CTR		Proprietary - Corporation	n
THE OASIS AT ADRI AND NURSING CTR		ATION 12/31/2019	365 Days Settled			
ADRIAN, MI 49221					CR Beds 114 POS E	eds 0
LENAWEE					Key Performana	ce Ind.
CGS (OHIO)					Occupancy Rate	56.3%
Balance S	Sheet	Income	Statement		Length of Stay	282.0
Current Assets	-1,379,931	Total Charges	7,418,139		Average Wages	17.29
Fixed Assets	16,674	Contract Allowance	1,030,094	13.9%	Skilled Nursing	84.6%
Other Assets	764,812	Operating Revenue	6,388,045	86.1%	Ancillary Service	15.4%
Total Assets	-598,445	Operating Expense	6,774,846	106.1%	Current Ratio	(0.8)
Current Liabilities	1,831,761	Operating Margin	-386,801	-6.1%	Days to Collect	120.9
Long Term Liabilities	0	Other Income	197,996	3.1%	Avg Payment Days	98.7
Tatal Carrit	-2,430,206	Other Expense	0	0.0%	Depreciation Rate	3,465.2%
i otal Equity	-2,430,200	Othor Expondo	-		•	
• •		Net Profit or Loss	(305,682)	-4.8%	Return on Equity	12.6%
Total Equity Total Liab. and Equity 235232 THE OASIS THE OASIS AT MON	-598,445 S AT MONROE F	Net Profit or Loss	(305,682) D NURSING CTR		Return on Equity Proprietary - Corporation	
Total Liab. and Equity 235232 THE OASIS THE OASIS AT MON AND NURSING CTR	-598,445 B AT MONROE F	Net Profit or Loss	(305,682)			
Total Liab. and Equity 235232 THE OASIS THE OASIS AT MON AND NURSING CTR MONROE, MI 48162	-598,445 B AT MONROE F	Net Profit or Loss	(305,682) D NURSING CTR			n
Total Liab. and Equity 235232 THE OASIS THE OASIS AT MON AND NURSING CTR MONROE, MI 48162 MONROE	-598,445 B AT MONROE F	Net Profit or Loss	(305,682) D NURSING CTR		Proprietary - Corporation CR Beds 150 POS B Key Performana	eds 0 ce Ind.
Total Liab. and Equity 235232 THE OASIS THE OASIS AT MON AND NURSING CTR MONROE, MI 48162 MONROE CGS (OHIO)	-598,445 B AT MONROE F	Net Profit or Loss REHABILITATION AND TATION 12/31/2019	(305,682) D NURSING CTR 365 Days Settled		Proprietary - Corporation CR Beds 150 POS E	en Beds 0
Total Liab. and Equity 235232 THE OASIS THE OASIS AT MON AND NURSING CTR MONROE, MI 48162 MONROE	-598,445 B AT MONROE F	Net Profit or Loss REHABILITATION AND TATION 12/31/2019	(305,682) D NURSING CTR		Proprietary - Corporation CR Beds 150 POS B Key Performana	eds 0 ce Ind.
Total Liab. and Equity 235232 THE OASIS THE OASIS AT MON AND NURSING CTR MONROE, MI 48162 MONROE CGS (OHIO)	-598,445 B AT MONROE F	Net Profit or Loss REHABILITATION AND TATION 12/31/2019	(305,682) D NURSING CTR 365 Days Settled		Proprietary - Corporation CR Beds 150 POS E Key Performana Occupancy Rate	eds 0 ce Ind. 40.0%
Total Liab. and Equity 235232 THE OASIS THE OASIS AT MON AND NURSING CTR MONROE, MI 48162 MONROE CGS (OHIO) Balance S	-598,445 S AT MONROE F	Net Profit or Loss REHABILITATION AND TATION 12/31/2019 Income	(305,682) D NURSING CTR 365 Days Settled Statement		Proprietary - Corporation CR Beds 150 POS E Key Performana Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 40.0% 729.8
Total Liab. and Equity 235232 THE OASIS THE OASIS AT MON AND NURSING CTR MONROE, MI 48162 MONROE CGS (OHIO) Balance S Current Assets	-598,445 S AT MONROE F ROE REHABILIT Sheet -2,235,508	Net Profit or Loss REHABILITATION AND TATION 12/31/2019 Income Total Charges	(305,682) D NURSING CTR 365 Days Settled Statement 7,513,288	15.8%	Proprietary - Corporation CR Beds 150 POS E Key Performana Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 40.0%
Total Liab. and Equity 235232 THE OASIS THE OASIS AT MON AND NURSING CTR MONROE, MI 48162 MONROE CGS (OHIO) Balance S Current Assets Fixed Assets	-598,445 S AT MONROE F ROE REHABILIT Sheet -2,235,508 412,721	Net Profit or Loss REHABILITATION AND TATION 12/31/2019 Income Total Charges Contract Allowance	(305,682) D NURSING CTR 365 Days Settled Statement 7,513,288 1,183,662	15.8% 84.2%	Proprietary - Corporation CR Beds 150 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 40.0% 729.8 18.74 85.1%
Total Liab. and Equity 235232 THE OASIS THE OASIS AT MON AND NURSING CTR MONROE, MI 48162 MONROE CGS (OHIO) Balance S Current Assets Fixed Assets Other Assets	-598,445 S AT MONROE F ROE REHABILIT -2,235,508 412,721 955,579	REHABILITATION AND TATION 12/31/2019 Income Total Charges Contract Allowance Operating Revenue	(305,682) D NURSING CTR 365 Days Settled Statement 7,513,288 1,183,662 6,329,626	15.8% 84.2% 110.7%	Proprietary - Corporation CR Beds 150 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 40.0% 729.8 18.74 85.1% 14.9%
Total Liab. and Equity 235232 THE OASIS THE OASIS AT MON AND NURSING CTR MONROE, MI 48162 MONROE CGS (OHIO) Balance S Current Assets Fixed Assets Other Assets Total Assets	-598,445 S AT MONROE F ROE REHABILIT Sheet -2,235,508 412,721 955,579 -867,208	REHABILITATION AND TATION 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	(305,682) D NURSING CTR 365 Days Settled 7,513,288 1,183,662 6,329,626 7,006,467	15.8% 84.2% 110.7% -10.7%	Proprietary - Corporation CR Beds 150 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 40.0% 729.8 18.74 85.1% 14.9% (1.0
Total Liab. and Equity 235232 THE OASIS THE OASIS AT MON AND NURSING CTR MONROE, MI 48162 MONROE CGS (OHIO) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	-598,445 SAT MONROE F ROE REHABILIT -2,235,508 412,721 955,579 -867,208 2,204,990	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	(305,682) D NURSING CTR 365 Days Settled 7,513,288 1,183,662 6,329,626 7,006,467 -676,841	15.8% 84.2% 110.7% -10.7% 6.5%	Proprietary - Corporation CR Beds 150 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	seds 0 ce Ind. 40.0% 729.4 85.1% 14.9% (1.0) 132.2

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235709 THE RIVER	S HEALTH & R	EHAB CENTER OF G	ROSSE POINTE		Proprietary - Corporation	1
THE RIVERS HEALT OF GROSSE POINT		NTER 12/31/2019	365 Days Settled			
GROSSE POINTE W	OODS, MI 4823	6			CR Beds 86 POS Be	eds 0
WAYNE					Key Performanad	e Ind.
WPS MI					Occupancy Rate	70.7%
Balance S	heet	Income	Statement		Length of Stay	31.8
Current Assets	1,661,217	Total Charges	13,322,322		Average Wages	22.55
Fixed Assets	124,781	Contract Allowance	3,562,019	26.7%	Skilled Nursing	55.4%
Other Assets	0	Operating Revenue	9,760,303	73.3%	Ancillary Service	44.6%
Total Assets	1,785,998	Operating Expense	9,813,227	100.5%	Current Ratio	0.3
Current Liabilities	4,846,241	Operating Margin	-52,924	-0.5%	Days to Collect	54.2
Long Term Liabilities	0	Other Income	13,343	0.1%	Avg Payment Days	100.1
Total Equity	-3,060,243	Other Expense	0	0.0%	Depreciation Rate	287.7%
Total Liab. and Equity	1,785,998	Net Profit or Loss	(208,581)	-2.1%	Return on Equity	6.8%
235524 THE SPRIN	IGS AT THE FO	UNTAINS			Proprietary - Partnership)
THE SPRINGS AT TI	HE FOUNTAINS	12/31/2019	365 Days Settled			
KALAMAZOO, MI 49	009				CR Beds 291 POS Be	eds 0
KALAMAZOO, WII 49	009				CR Beds 291 POS Be	
	009					
KALAMAZOO		Income	Statement		Key Performanad	e Ind.
KALAMAZOO WPS MI		Income Total Charges	• Statement 12,265,620		Key Performanao Occupancy Rate	e Ind. 74.7%
KALAMAZOO WPS MI Balance S	Sheet			13.9%	Key Performana Occupancy Rate Length of Stay	74.7% 318.4
KALAMAZOO WPS MI Balance S Current Assets	Sheet 5,936,372	Total Charges	12,265,620		Key Performanae Occupancy Rate Length of Stay Average Wages	74.7% 318.4 17.14
KALAMAZOO WPS MI Balance S Current Assets Fixed Assets	Sheet 5,936,372 1,221,030	Total Charges Contract Allowance	12,265,620 1,710,549	86.1%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	74.7% 318.4 17.14 30.2%
KALAMAZOO WPS MI Balance S Current Assets Fixed Assets Other Assets	5,936,372 1,221,030 702,784	Total Charges Contract Allowance Operating Revenue	12,265,620 1,710,549 10,555,071	86.1% 120.3%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	74.7% 318.4 17.14 30.2% 8.5%
KALAMAZOO WPS MI Balance S Current Assets Fixed Assets Other Assets Total Assets	5,936,372 1,221,030 702,784 7,860,186	Total Charges Contract Allowance Operating Revenue Operating Expense	12,265,620 1,710,549 10,555,071 12,693,674	86.1% 120.3% -20.3%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	74.7% 318.4 17.14 30.2% 8.5% 3.9
KALAMAZOO WPS MI Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	5,936,372 1,221,030 702,784 7,860,186 1,527,742	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	12,265,620 1,710,549 10,555,071 12,693,674 -2,138,603	86.1% 120.3% -20.3% 15.2%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	74.7% 318.4 17.14 30.2% 8.5% 3.9 198.9

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235652 THE TIMBE	RS OF CASS C	OUNTY			Proprietary - Corporation	n
THE TIMBERS OF C	ASS COUNTY	12/31/2019	365 Days Settled			
DOWAGIAC, MI 4904	17				CR Beds 108 POS B	eds 0
CASS					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES .			Occupancy Rate	90.7%
Balance S	heet	Income	Statement		Length of Stay	129.5
Current Assets	9,051,790	Total Charges	13,499,715		Average Wages	22.49
Fixed Assets	306,798	Contract Allowance	2,354,062	17.4%	Skilled Nursing	86.2%
Other Assets	155,792	Operating Revenue	11,145,653	82.6%	Ancillary Service	13.8%
Total Assets	9,514,380	Operating Expense	10,170,805	91.3%	Current Ratio	4.0
Current Liabilities	2,281,222	Operating Margin	974,848	8.7%	Days to Collect	272.3
Long Term Liabilities	0	Other Income	65,599	0.6%	Avg Payment Days	20.3
Total Equity	7,233,158	Other Expense	0	0.0%	Depreciation Rate	147.1%
Total Liab. and Equity	9,514,380	Net Profit or Loss	881,127	7.9%	Return on Equity	12.2%
235325 THE VILLA	AT CITY CENT	ER			Proprietary - Corporation	n
THE VILLA AT CITY	CENTER	12/31/2019	365 Days Settled			
WARREN, MI 48089					CR Beds 152 POS B	eds 0
MACOMB					Key Performanad	e Ind.
NGS (WI)					Occupancy Rate	90.4%
Balance S	heet	Income	Statement		Length of Stay	101.2
Current Assets	5,947,203	Total Charges	21,086,615		Average Wages	21.50
Fixed Assets	3,472,855	Contract Allowance	4,810,753	22.8%	Skilled Nursing	68.7%
Other Assets	0	Operating Revenue	16,275,862	77.2%	Ancillary Service	31.3%
Total Assets	9,420,058	Operating Expense	15,896,132	97.7%	Current Ratio	4.4
Current Liabilities	1,365,726	Operating Margin	379,730	2.3%	Days to Collect	40.7
Long Term Liabilities	3,746,813	Other Income	16,751	0.1%	Avg Payment Days	31.4
Total Equity	4,307,519	Other Expense	0	0.0%	Depreciation Rate	44.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235402 THE VILLA	AT GREAT LA	KES CROSSING			Proprietary - Corporation	1
THE VILLA AT GREA	AT LAKES CROS	SSING 12/31/2019	365 Days Settled			
DETROIT, MI 48219					CR Beds 98 POS Be	eds 0
WAYNE					Key Performanac	e Ind.
NGS (WI)					Occupancy Rate	89.2%
Balance S	heet	Income	Statement		Length of Stay	135.2
Current Assets	2,643,768	Total Charges	11,162,629		Average Wages	20.71
Fixed Assets	1,762,689	Contract Allowance	2,060,743	18.5%	Skilled Nursing	78.0%
Other Assets	0	Operating Revenue	9,101,886	81.5%	Ancillary Service	22.0%
Total Assets	4,406,457	Operating Expense	9,609,384	105.6%	Current Ratio	2.9
Current Liabilities	921,488	Operating Margin	-507,498	-5.6%	Days to Collect	61.0
Long Term Liabilities	1,931,602	Other Income	1,532	0.0%	Avg Payment Days	35.0
Total Equity	1,553,367	Other Expense	0	0.0%	Depreciation Rate	37.6%
Total Liab. and Equity	4,406,457	Net Profit or Loss	(688,034)	-7.6%	Return on Equity	-44.3%
235489 THE VILLA	AT GREEN LAI	KE ESTATES			Proprietary - Corporation	1
THE VILLA AT GREE	N LAKE ESTAT	ES 12/31/2019	365 Days Settled			
ORCHARD LAKE, MI						
	48324				CR Beds 85 POS Be	eds 0
OAKLAND	1 48324				CR Beds 85 POS Be	
OAKLAND NGS (WI)	l 48324					
		Income	Statement		Key Performanac	e Ind.
NGS (WI)	Sheet	Income Total Charges	Statement 10,369,832		Key Performanac	e Ind. 91.7%
NGS (WI) Balance S	Sheet			15.6%	Key Performanac Occupancy Rate Length of Stay	91.7% 139.4
NGS (WI) Balance S Current Assets	Sheet 1,903,092	Total Charges	10,369,832		Key Performanac Occupancy Rate Length of Stay Average Wages	91.7% 139.4 14.83
NGS (WI) Balance S Current Assets Fixed Assets	Sheet 1,903,092 334,371	Total Charges Contract Allowance	10,369,832 1,621,028	84.4%	Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	91.7% 139.4 14.83 80.3%
NGS (WI) Balance S Current Assets Fixed Assets Other Assets	Sheet 1,903,092 334,371 0	Total Charges Contract Allowance Operating Revenue	10,369,832 1,621,028 8,748,804	84.4% 98.5%	Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	91.7% 139.4 14.83 80.3% 19.7%
NGS (WI) Balance S Current Assets Fixed Assets Other Assets Total Assets	1,903,092 334,371 0 2,237,463	Total Charges Contract Allowance Operating Revenue Operating Expense	10,369,832 1,621,028 8,748,804 8,615,963	84.4% 98.5% 1.5%	Key Performanace Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	91.7% 139.4 14.83 80.3% 19.7% 2.3
NGS (WI) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	31,903,092 334,371 0 2,237,463 820,961	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	10,369,832 1,621,028 8,748,804 8,615,963 132,841	84.4% 98.5% 1.5% 0.1%	Key Performanace Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	91.7% 139.4 14.83 80.3% 19.7% 2.3 40.0

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235503 THE VILLA	AT PARKRIDG	E			Proprietary - Corporation	n
THE VILLA AT PARK	RIDGE	12/31/2019	365 Days Settled			
YPSILANTI, MI 48198	3				CR Beds 144 POS B	eds 0
WASHTENAW					Key Performana	ce Ind.
NGS (WI)					Occupancy Rate	94.5%
Balance Sheet Income States			Statement		Length of Stay	176.7
Current Assets	4,221,721	Total Charges	16,884,414		Average Wages	20.79
Fixed Assets	267,865	Contract Allowance	3,163,001	18.7%	Skilled Nursing	76.3%
Other Assets	0	Operating Revenue	13,721,413	81.3%	Ancillary Service	23.7%
Total Assets	4,489,586	Operating Expense	12,973,919	94.6%	Current Ratio	3.6
Current Liabilities	1,181,116	Operating Margin	747,494	5.4%	Days to Collect	49.7
Long Term Liabilities	533,748	Other Income	25,185	0.2%	Avg Payment Days	33.2
Total Equity	2,774,722	Other Expense	0	0.0%	Depreciation Rate	140.2%
Total Liab. and Equity	4,489,586	Net Profit or Loss	498,138	3.6%	Return on Equity	18.0%
235380 THE VILLA	AT ROSE CITY				Proprietary - Corporation	n
THE VILLA AT ROSE	CITY	12/31/2019	365 Days Reoper	ned		
ROSE CITY, MI 4865	4				CR Beds 102 POS B	eds 0
OGEMAW					Key Performana	ce Ind.
NGS (WI)					Occupancy Rate	72.2%
Balance S	Balance Sheet		Income Statement		Length of Stay	87.3
	11001		Otatomont			07.0
Current Assets		Total Charges	10,413,960		Average Wages	17.71
	3,225,295			16.6%		
Current Assets	3,225,295	Total Charges	10,413,960		Average Wages	17.71
Current Assets Fixed Assets	3,225,295 2,307,451	Total Charges Contract Allowance	10,413,960	83.4%	Average Wages Skilled Nursing	17.71 70.0%
Current Assets Fixed Assets Other Assets	3,225,295 2,307,451 0	Total Charges Contract Allowance Operating Revenue	10,413,960 1,731,606 8,682,354	83.4%	Average Wages Skilled Nursing Ancillary Service Current Ratio	17.71 70.0% 30.0%
Current Assets Fixed Assets Other Assets Total Assets	3,225,295 2,307,451 0 5,532,746	Total Charges Contract Allowance Operating Revenue Operating Expense	10,413,960 1,731,606 8,682,354 8,644,463	83.4% 99.6% 0.4%	Average Wages Skilled Nursing Ancillary Service Current Ratio	17.71 70.0% 30.0% 4.0
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	3,225,295 2,307,451 0 5,532,746 812,727	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	10,413,960 1,731,606 8,682,354 8,644,463 37,891	83.4% 99.6% 0.4% 0.0%	Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	17.71 70.0% 30.0% 4.0 43.2

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235396 THE VILLA	AT SILVERBEL	L ESTATES			Proprietary - Corporation	n
THE VILLA AT SILVE	RBELL ESTATE	ES 12/31/2019	365 Days Settled	ł		
ORION, MI 48359					CR Beds 110 POS E	Beds 0
OAKLAND					Key Performana	ce Ind.
NGS (WI)					Occupancy Rate	76.4%
Balance S	heet	Income	Statement		Length of Stay	146.8
Current Assets	2,706,782	Total Charges	10,530,876		Average Wages	20.88
Fixed Assets	480,197	Contract Allowance	1,502,379	14.3%	Skilled Nursing	79.9%
Other Assets	0	Operating Revenue	9,028,497	85.7%	Ancillary Service	20.1%
Total Assets	3,186,979	Operating Expense	8,577,413	95.0%	Current Ratio	3.6
Current Liabilities	760,694	Operating Margin	451,084	5.0%	Days to Collect	26.8
Long Term Liabilities	934,042	Other Income	31,733	0.4%	Avg Payment Days	32.4
Total Equity	1,492,243	Other Expense	0	0.0%	Depreciation Rate	83.7%
Total Liab. and Equity	3,186,979	Net Profit or Loss	302,218	3.3%	Return on Equity	20.3%
235429 THE VILLA	AT THE BAY				Proprietary - Corporation	n
THE VILLA AT THE E	BAY	12/31/2019	365 Days Settled	d		
PETOSKEY, MI 4977	0				CR Beds 110 POS E	Beds 0
EMMET					Key Performana	ce Ind.
NGS (WI)					Occupancy Rate	82.2%
Balance S	heet	Income	Statement		Length of Stay	134.7
Current Assets	3,943,273	Total Charges	12,728,027		Average Wages	19.96
Fixed Assets	1,712,620	Contract Allowance	2,548,882	20.0%	Skilled Nursing	72.7%
Other Assets	0	Operating Revenue	10,179,145	80.0%	Ancillary Service	27.3%
Total Assets	5,655,893	Operating Expense	9,771,171	96.0%	Current Ratio	4.8
Current Liabilities	824,751	Operating Margin	407,974	4.0%	Days to Collect	52.0
Long Term Liabilities	2,039,741	Other Income	8,331	0.1%	Avg Payment Days	30.8
Total Equity	2,791,401	Other Expense	0	0.0%	Depreciation Rate	50.0%
Total Liab. and Equity	5,655,893	Net Profit or Loss	212,703	2.1%	Return on Equity	7.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235463 THE VILLA	AT THE PARK				Proprietary - Corporatio	n
THE VILLA AT THE F	PARK	12/31/2019	365 Days Settled			
HIGHLAND PARK, M	I 48203				CR Beds 114 POS B	eds 0
WAYNE					Key Performana	ce Ind.
NGS (WI)					Occupancy Rate	96.7%
Balance S	heet	Income	Statement		Length of Stay	406.4
Current Assets	2,359,849	Total Charges	11,307,266		Average Wages	19.84
Fixed Assets	220,603	Contract Allowance	1,276,833	11.3%	Skilled Nursing	84.2%
Other Assets	0	Operating Revenue	10,030,433	88.7%	Ancillary Service	15.8%
Total Assets	2,580,452	Operating Expense	9,517,134	94.9%	Current Ratio	2.5
Current Liabilities	945,918	Operating Margin	513,299	5.1%	Days to Collect	68.9
Long Term Liabilities	402,713	Other Income	-62,401	-0.6%	Avg Payment Days	36.3
Total Equity	1,231,821	Other Expense	0	0.0%	Depreciation Rate	117.6%
Total Liab. and Equity	2,580,452	Net Profit or Loss	250,265	2.5%	Return on Equity	20.3%
235412 THE VILLA	AT TRAVERSE	POINT			Proprietary - Corporatio	n
THE VILLA AT TRAV	EDOE DOINE					
	ERSE POINT	12/31/2019	365 Days Settled			
TRAVERSE CITY, MI		12/31/2019	365 Days Settled		CR Beds 92 POS B	eds 0
TRAVERSE CITY, MI		12/31/2019	365 Days Settled		CR Beds 92 POS B	
		12/31/2019	365 Days Settled			
GRAND TRAVERSE	l 49684		365 Days Settled Statement		Key Performana	ce Ind.
GRAND TRAVERSE NGS (WI)	1 49684 Sheet		·		Key Performana Occupancy Rate	ce Ind. 83.8%
GRAND TRAVERSE NGS (WI) Balance S	1 49684 Sheet	Income	Statement		Key Performana Occupancy Rate Length of Stay	83.8% 87.1
GRAND TRAVERSE NGS (WI) Balance S Current Assets	1 49684 Sheet 343,916	Income Total Charges	Statement 12,072,777	24.0%	Key Performana Occupancy Rate Length of Stay Average Wages	83.8% 87.1 20.51
GRAND TRAVERSE NGS (WI) Balance S Current Assets Fixed Assets	343,916 1,680,541	Income Total Charges Contract Allowance	Statement 12,072,777 2,897,006	24.0% 76.0%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	83.8% 87.1 20.51 65.6%
GRAND TRAVERSE NGS (WI) Balance S Current Assets Fixed Assets Other Assets	343,916 1,680,541	Income Total Charges Contract Allowance Operating Revenue	Statement 12,072,777 2,897,006 9,175,771	24.0% 76.0% 99.0%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	83.8% 87.1 20.51 65.6% 34.4%
GRAND TRAVERSE NGS (WI) Balance S Current Assets Fixed Assets Other Assets Total Assets	343,916 1,680,541 0 2,024,457	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 12,072,777 2,897,006 9,175,771 9,086,075	24.0% 76.0% 99.0% 1.0%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	83.8% 87.1 20.51 65.6% 34.4% 0.4
GRAND TRAVERSE NGS (WI) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	343,916 1,680,541 0 2,024,457 784,973	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 12,072,777 2,897,006 9,175,771 9,086,075 89,696	24.0% 76.0% 99.0% 1.0% -0.1%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	83.8% 87.1 20.51 65.6% 34.4% 0.4 71.3

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235414 THE VILLA AT WEST BRANCH Proprietary - Corporation						
THE VILLA AT WEST	Γ BRANCH	12/31/2019	365 Days Settled	I		
WEST BRANCH, MI	48661				CR Beds 70 POS B	eds 0
OGEMAW					Key Performanad	e Ind.
NGS (WI)					Occupancy Rate	90.1%
Balance S	Sheet	Income	Statement		Length of Stay	88.5
Current Assets	4,209,330	Total Charges	9,780,726		Average Wages	18.35
Fixed Assets	138,483	Contract Allowance	2,056,347	21.0%	Skilled Nursing	66.7%
Other Assets	0	Operating Revenue	7,724,379	79.0%	Ancillary Service	33.3%
Total Assets	4,347,813	Operating Expense	6,908,966	89.4%	Current Ratio	6.6
Current Liabilities	635,729	Operating Margin	815,413	10.6%	Days to Collect	24.7
Long Term Liabilities	220,292	Other Income	13,258	0.2%	Avg Payment Days	33.6
Total Equity	3,491,792	Other Expense	0	0.0%	Depreciation Rate	147.6%
Total Liab. and Equity	4,347,813	Net Profit or Loss	674,172	8.7%	Return on Equity	19.3%
235528 THE VILLA	GE OF EAST H	ARBOR			Nonprofit - Church	
THE VILLAGE OF EA	AST HARBOR	12/31/2019	365 Days Settled			
CHESTERFIELD TO	WNSHI, MI 4804	7			CR Beds 271 POS B	eds 0
MACOMB					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES .			Occupancy Rate	88.7%
Balance S	Sheet	Income	Statement		Length of Stay	122.6
Current Assets	1,666,133	Total Charges	22,632,542		Average Wages	20.95
Fixed Assets	19,100,141	Contract Allowance	3,455,099	15.3%	Skilled Nursing	50.0%
Other Assets	2,186,857	Operating Revenue	19,177,443	84.7%	Ancillary Service	19.4%
Total Assets	22,953,131	Operating Expense	20,168,168	105.2%	Current Ratio	1.1
Current Liabilities	1,527,549	Operating Margin	-990,725	-5.2%	Days to Collect	24.3
Long Term Liabilities	20,558,074	Other Income	633,383	3.3%	Avg Payment Days	18.2
Total Equity	867,508	Other Expense	0	0.0%	Depreciation Rate	5.8%
Total Liab. and Equity	22,953,131	Net Profit or Loss	(358,106)	-1.9%	Return on Equity	-41.3%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235654 THE VILLA	GES OF LAPEE	R NURSING & REHAI	BILITATION		Proprietary - Corporation	1
THE VILLAGES OF L REHABILITATION	APEER NURSIN	NG & 12/31/2019	365 Days Settled			
LAPEER, MI 48446					CR Beds 87 POS Be	eds 0
LAPEER					Key Performanac	e Ind.
WPS MI					Occupancy Rate	71.6%
Balance S	heet	Income	Statement		Length of Stay	117.3
Current Assets	1,101,767	Total Charges	7,134,294		Average Wages	21.45
Fixed Assets	158,801	Contract Allowance	1,481,837	20.8%	Skilled Nursing	83.2%
Other Assets	47,090	Operating Revenue	5,652,457	79.2%	Ancillary Service	16.8%
Total Assets	1,307,658	Operating Expense	6,771,240	119.8%	Current Ratio	1.4
Current Liabilities	807,431	Operating Margin	-1,118,783	-19.8%	Days to Collect	69.6
Long Term Liabilities	2,281,746	Other Income	20,863	0.4%	Avg Payment Days	37.8
Total Equity	-1,781,519	Other Expense	0	0.0%	Depreciation Rate	62.5%
Total Liab. and Equity	1,307,658	Net Profit or Loss	(1,233,965)	-21.8%	Return on Equity	69.3%
235700 THE WILLO	DWS AT EAST L	ANSING			Proprietary - Corporation	1
THE WILLOWS AT E	AST LANSING	12/31/2019	365 Days Settled			
EAST LANSING, MI	48823				CR Beds 139 POS Be	eds 0
CLINTON					Key Performanac	o Ind
CGS (KENTUCKY)						e iiiu.
Balance Sheet					Occupancy Rate	81.3%
Balance S	iheet	Income	Statement		Occupancy Rate Length of Stay	
Balance S Current Assets		Income Total Charges	Statement 15,246,857			81.3%
				14.2%	Length of Stay Average Wages	81.3% 64.7
Current Assets	3,793,522	Total Charges	15,246,857		Length of Stay Average Wages	81.3% 64.7 21.82
Current Assets Fixed Assets	3,793,522 16,938,677	Total Charges Contract Allowance Operating Revenue	15,246,857 2,161,350	85.8%	Length of Stay Average Wages Skilled Nursing	81.3% 64.7 21.82 57.7%
Current Assets Fixed Assets Other Assets	3,793,522 16,938,677 11,031,547	Total Charges Contract Allowance Operating Revenue	15,246,857 2,161,350 13,085,507	85.8% 92.7%	Length of Stay Average Wages Skilled Nursing Ancillary Service	81.3% 64.7 21.82 57.7% 16.8% 4.3
Current Assets Fixed Assets Other Assets Total Assets	3,793,522 16,938,677 11,031,547 31,763,746	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	15,246,857 2,161,350 13,085,507 12,125,366	85.8% 92.7% 7.3%	Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	81.3% 64.7 21.82 57.7% 16.8% 4.3 22.6
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	3,793,522 16,938,677 11,031,547 31,763,746 885,104	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	15,246,857 2,161,350 13,085,507 12,125,366 960,141	85.8% 92.7% 7.3% 0.0%	Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	81.3% 64.7 21.82 57.7% 16.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235707 THE WILLO	OWS AT HOWEL	-L			Proprietary - Corporation	
THE WILLOWS AT H	OWELL	12/31/2019	365 Days Settled			
HOWELL, MI 48855					CR Beds 94 POS Be	ds 0
LIVINGSTON					Key Performanac	e Ind.
WPS MI					Occupancy Rate	87.2%
Balance S	heet	Income	Statement		Length of Stay	51.4
Current Assets	-2,560,125	Total Charges	10,337,226		Average Wages	21.99
Fixed Assets	17,541,977	Contract Allowance	1,565,846	15.1%	Skilled Nursing	64.4%
Other Assets	-3,569,156	Operating Revenue	8,771,380	84.9%	Ancillary Service	16.8%
Total Assets	11,412,696	Operating Expense	8,225,457	93.8%	Current Ratio	(1.5)
Current Liabilities	1,761,019	Operating Margin	545,923	6.2%	Days to Collect	30.1
Long Term Liabilities	37,141	Other Income	27,995	0.3%	Avg Payment Days	63.7
Total Equity	9,614,536	Other Expense	0	0.0%	Depreciation Rate	2.3%
Total Liab. and Equity	11,412,696	Net Profit or Loss	573,918	6.5%	Return on Equity	6.0%
235701 THE WILLO	OWS AT OKEMO	os			Proprietary - Corporation	
THE WILLOWS AT C	KEMOS	12/31/2019	365 Days Settled			
OKEMOS, MI 48864					CR Beds 92 POS Be	ds 0
INGHAM					Key Performanac	e Ind.
CGS (KENTUCKY)					Occupancy Rate	87.4%
Balance S	heet	Income	Statement		Length of Stay	67.6
Current Assets		Total Charges	11 000 100		Average Wages	
	769,596	rotal Onargoo	11,960,123		Trolago Tragos	21.44
Fixed Assets	769,596 13,104,298	Contract Allowance	1,978,277	16.5%		
Fixed Assets Other Assets	,	_				21.44 70.2% 18.6%
	13,104,298	Contract Allowance	1,978,277	83.5%	Skilled Nursing	70.2%
Other Assets	13,104,298	Contract Allowance Operating Revenue	1,978,277 9,981,846	83.5% 92.0%	Skilled Nursing Ancillary Service	70.2% 18.6% 1.3
Other Assets Total Assets	13,104,298 3,715,737 17,589,631	Contract Allowance Operating Revenue Operating Expense	1,978,277 9,981,846 9,185,610	83.5% 92.0% 8.0%	Skilled Nursing Ancillary Service Current Ratio	70.2% 18.6% 1.3 34.7
Other Assets Total Assets Current Liabilities	13,104,298 3,715,737 17,589,631 577,734	Contract Allowance Operating Revenue Operating Expense Operating Margin	1,978,277 9,981,846 9,185,610 796,236	83.5% 92.0% 8.0% 0.4%	Skilled Nursing Ancillary Service Current Ratio Days to Collect	70.2% 18.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235009 THORNAPP	PLE MANOR				Government - County	
THORNAPPLE MANO	OR	12/31/2019	365 Days Settled	i		
HASTINGS, MI 49058	3				CR Beds 161 POS Be	eds 0
BARRY					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	91.6%
Balance S	heet	Income	Statement		Length of Stay	113.6
Current Assets	3,807,407	Total Charges	23,608,295		Average Wages	20.74
Fixed Assets	21,199,465	Contract Allowance	4,531,743	19.2%	Skilled Nursing	91.1%
Other Assets	2,552,830	Operating Revenue	19,076,552	80.8%	Ancillary Service	8.9%
Total Assets	27,559,702	Operating Expense	20,128,487	105.5%	Current Ratio	1.8
Current Liabilities	2,086,204	Operating Margin	-1,051,935	-5.5%	Days to Collect	30.7
Long Term Liabilities	7,617,492	Other Income	549,317	2.9%	Avg Payment Days	25.7
Total Equity	17,856,006	Other Expense	0	0.0%	Depreciation Rate	3.4%
-			(570,000)	0.00/	Datum an Fault.	-3.2%
Total Liab. and Equity	27,559,702	Net Profit or Loss	(576,229)	-3.0%	Return on Equity	-3.2 /0
-		SERVICES OF FREMO		-3.0%	Proprietary - Other	-3.2 /0
	NAL HEALTH S	SERVICES OF FREMO				-5.276
235176 TRANSITIO TRANSITIONAL HEA	INAL HEALTH S	SERVICES OF FREMO	DNT			
235176 TRANSITIO TRANSITIONAL HEAFREMONT	INAL HEALTH S	SERVICES OF FREMO	DNT		Proprietary - Other	eds 0
235176 TRANSITIO TRANSITIONAL HEAFREMONT FREMONT, MI 49412	LTH SERVICES	GERVICES OF FREMO	DNT		Proprietary - Other CR Beds 129 POS Be	eds 0
235176 TRANSITIO TRANSITIONAL HEAD FREMONT FREMONT, MI 49412 NEWAYGO	INAL HEALTH S LTH SERVICES	SERVICES OF FREMO OF 12/31/2019	DNT		Proprietary - Other CR Beds 129 POS Be	eds 0 ce Ind.
235176 TRANSITIO TRANSITIONAL HEAD FREMONT FREMONT, MI 49412 NEWAYGO NATIONAL GOVERN	INAL HEALTH S LTH SERVICES IMENT SERVICE	SERVICES OF FREMO OF 12/31/2019	ONT 365 Days Settled		Proprietary - Other CR Beds 129 POS Be Key Performanac Occupancy Rate	eds 0 ce Ind. 67.2%
235176 TRANSITIO TRANSITIONAL HEAD FREMONT FREMONT, MI 49412 NEWAYGO NATIONAL GOVERN Balance Si	IMENT SERVICES heet 386,711	SERVICES OF FREMO OF 12/31/2019 ES	ONT 365 Days Settled	I	Proprietary - Other CR Beds 129 POS Be Key Performanac Occupancy Rate Length of Stay	eds 0 ce Ind. 67.2% 333.1
235176 TRANSITIO TRANSITIONAL HEAD FREMONT FREMONT, MI 49412 NEWAYGO NATIONAL GOVERN Balance Si Current Assets	IMENT SERVICES heet 386,711	SERVICES OF FREMO OF 12/31/2019 ES Income Total Charges Contract Allowance	Statement 13,275,305	43.4%	Proprietary - Other CR Beds 129 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 67.2% 333.1 18.07
235176 TRANSITIO TRANSITIONAL HEAD FREMONT FREMONT, MI 49412 NEWAYGO NATIONAL GOVERN Balance Si Current Assets Fixed Assets	IMENT SERVICES heet 386,711 671,198	SERVICES OF FREMO OF 12/31/2019 ES Income Total Charges Contract Allowance	Statement 13,275,305 5,758,699	43.4% 56.6%	Proprietary - Other CR Beds 129 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 67.2% 333.1 18.07 89.0%
235176 TRANSITIO TRANSITIONAL HEAD FREMONT FREMONT, MI 49412 NEWAYGO NATIONAL GOVERN Balance Si Current Assets Fixed Assets Other Assets	IMENT SERVICES 1.062,059	SERVICES OF FREMO OF 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue	Statement 13,275,305 5,758,699 7,516,606	43.4% 56.6% 100.4%	Proprietary - Other CR Beds 129 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 67.2% 333.1 18.07 89.0% 11.0%
235176 TRANSITIO TRANSITIONAL HEAD FREMONT FREMONT, MI 49412 NEWAYGO NATIONAL GOVERN Balance Si Current Assets Fixed Assets Other Assets Total Assets	IMENT SERVICES 1.062,059	SERVICES OF FREMO OF 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 13,275,305 5,758,699 7,516,606 7,543,353	43.4% 56.6% 100.4% -0.4%	Proprietary - Other CR Beds 129 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 67.2% 333.1 18.07 89.0% 11.0% 1.1
235176 TRANSITION TRANSITIONAL HEAR FREMONT, MI 49412 NEWAYGO NATIONAL GOVERN Balance Si Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	IMENT SERVICES 1 386,711 671,198 4,150 1,062,059 361,717	SERVICES OF FREMO OF 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 13,275,305 5,758,699 7,516,606 7,543,353 -26,747	43.4% 56.6% 100.4% -0.4% 0.0%	Proprietary - Other CR Beds 129 POS Be Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 67.2% 333.1 18.07 89.0% 11.0% 1.1

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235089 TUSCOLA	COUNTY MEDIC	CAL CARE FACILITY			Government - County	
TUSCOLA COUNTY FACILITY	MEDICAL CARE	12/31/2019	365 Days Settled			
CARO, MI 48723					CR Beds 159 POS E	Beds 0
TUSCOLA					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	99.0%
Balance S	heet	Income	Statement		Length of Stay	388.2
Current Assets	6,893,773	Total Charges	25,175,602		Average Wages	20.12
Fixed Assets	12,773,860	Contract Allowance	2,513,248	10.0%	Skilled Nursing	91.5%
Other Assets	-1,032,923	Operating Revenue	22,662,354	90.0%	Ancillary Service	8.5%
Total Assets	18,634,710	Operating Expense	23,154,531	102.2%	Current Ratio	3.1
Current Liabilities	2,202,737	Operating Margin	-492,177	-2.2%	Days to Collect	42.0
Long Term Liabilities	3,715,000	Other Income	266,136	1.2%	Avg Payment Days	15.1
Total Equity	12,716,973	Other Expense	0	0.0%	Depreciation Rate	5.0%
Total Liab. and Equity	18,634,710	Net Profit or Loss	(298,730)	-1.3%	Return on Equity	-2.3%
235649 VALLEY HI	EALTH CENTER	1			Nonprofit - Church	
VALLEY HEALTH CE	NTER	6/30/2019 3	865 Days Settled			
GRAND RAPIDS, MI	49546				CR Beds 20 POS E	Beds 0
KENT					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	94.3%
Balance S	heet	Income	Statement		Length of Stay	573.8
Current Assets	100	Total Charges	2,661,342		Average Wages	25.71
Fixed Assets	0	Contract Allowance	253,267	9.5%	Skilled Nursing	99.3%
Other Assets	0	Operating Revenue	2,408,075	90.5%	Ancillary Service	0.7%
Total Assets	100	Operating Expense	2,010,309	83.5%	Current Ratio	
Current Liabilities	0	Operating Margin	397,766	16.5%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	62,078	2.6%	Avg Payment Days	0.0
Total Equity	100	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	100	Net Profit or Loss	459,844	19.1%	Return on Equity	459,844.0

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235377 VALLEY VI	EW CARE CEN	TER			Nonprofit - Church	
VALLEY VIEW CARE	CENTER	6/30/2019 3	365 Days Settled			
GRAND RAPIDS, MI	49544	12/31/2019 122 Days Settled		CR Beds 139 POS Be	eds 0	
KENT		8/31/2019 6	8/31/2019 62 Days Settled		Key Performanace Ind.	
NGS (WI)					Occupancy Rate	90.5%
Balance S	heet	Income	Statement		Length of Stay	110.1
Current Assets	1,522,175	Total Charges	22,553,860		Average Wages	21.13
Fixed Assets	3,828,092	Contract Allowance	8,097,327	35.9%	Skilled Nursing	69.2%
Other Assets	10,901	Operating Revenue	14,456,533	64.1%	Ancillary Service	30.8%
Total Assets	5,361,168	Operating Expense	14,840,877	102.7%	Current Ratio	(0.2)
Current Liabilities	-6,227,770	Operating Margin	-384,344	-2.7%	Days to Collect	54.0
Long Term Liabilities	2,771,153	Other Income	189,574	1.3%	Avg Payment Days	45.0
Total Equity	8,817,785	Other Expense	0	0.0%	Depreciation Rate	4.0%
Total Liab. and Equity	5,361,168	Net Profit or Loss	(194,770)	-1.3%	Return on Equity	-2.2%
235377 VALLEY VI	EW CARE CEN	TER			Nonprofit - Church	
VALLEY VIEW CARE	CENTER	6/30/2019 3	365 Days Settled			
GRAND RAPIDS, MI	49544	12/31/2019	122 Days Settled		CR Beds 139 POS Bo	eds 0
KENT		8/31/2019 6	62 Days Settled		Key Performanad	e Ind.
NGS (WI)					Occupancy Rate	88.9%
Balance S	heet	Income	Statement		Length of Stay	156.3
Current Assets	1,704,695	Total Charges	3,717,122		Average Wages	21.13
Fixed Assets	3,752,324	Contract Allowance	1,049,605	28.2%	Skilled Nursing	71.8%
Other Assets	10,900	Operating Revenue	2,667,517	71.8%	Ancillary Service	28.2%
Total Assets	5,467,919	Operating Expense	2,126,540	79.7%	Current Ratio	(0.3)
Current Liabilities	-6,649,774	Operating Margin	540,977	20.3%	Days to Collect	329.4
Long Term Liabilities	2,762,653	Other Income	-3,821	-0.1%	Avg Payment Days	192.2
Total Equity	9,355,040	Other Expense	0	0.0%	Depreciation Rate	0.7%
1						

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235377 VALLEY VI	EW CARE CEN	TER			Proprietary - Corporation	า
VALLEY VIEW CARE	CENTER	6/30/2019 3	65 Days Settled			
GRAND RAPIDS, MI	49544	12/31/2019 122 Days Settled			CR Beds 139 POS B	eds 0
KENT		8/31/2019 62	8/31/2019 62 Days Settled			e Ind.
NGS (WI)					Occupancy Rate	82.4%
Balance S	heet	Income	Statement		Length of Stay	188.9
Current Assets	3,011,078	Total Charges	5,947,189		Average Wages	21.13
Fixed Assets	717,971	Contract Allowance	1,551,175	26.1%	Skilled Nursing	85.5%
Other Assets	0	Operating Revenue	4,396,014	73.9%	Ancillary Service	14.5%
Total Assets	3,729,049	Operating Expense	4,806,848	109.3%	Current Ratio	1.1
Current Liabilities	2,663,325	Operating Margin	-410,834	-9.3%	Days to Collect	408.8
Long Term Liabilities	1,500,000	Other Income	100	0.0%	Avg Payment Days	138.0
Total Equity	-434,276	Other Expense	0	0.0%	Depreciation Rate	49.1%
Total Liab. and Equity	3,729,049	Net Profit or Loss	(434,276)	-9.9%	Return on Equity	100.0%
235254 VISTA GRA	ANDE VILLA				Nonprofit - Other	
VISTA GRANDE VILL	LA	12/31/2019	365 Dave Settled	ı		
			303 Days Sellied			
JACKSON, MI 49202			Job Days Sellied		CR Beds 60 POS B	eds 0
JACKSON, MI 49202 JACKSON			ood Days Gettlec	l	CR Beds 60 POS B	
			oos bays dethec			
JACKSON			Statement		Key Performanad	e Ind.
JACKSON CAHABA	Sheet		·		Key Performanao Occupancy Rate	ce Ind. 53.3%
JACKSON CAHABA Balance S	Sheet	Income Total Charges	Statement		Key Performanao Occupancy Rate Length of Stay	53.3% 27.1
JACKSON CAHABA Balance S Current Assets	Sheet 5,258,949	Income Total Charges Contract Allowance	Statement 6,661,086	46.3%	Key Performanae Occupancy Rate Length of Stay Average Wages	53.3% 27.1 19.33
JACKSON CAHABA Balance S Current Assets Fixed Assets	Sheet 5,258,949 10,397,496	Income Total Charges Contract Allowance	Statement 6,661,086 3,087,122	46.3% 53.7%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	53.3% 27.1 19.33 55.0%
JACKSON CAHABA Balance S Current Assets Fixed Assets Other Assets	5,258,949 10,397,496 332,373	Income Total Charges Contract Allowance Operating Revenue	Statement 6,661,086 3,087,122 3,573,964	46.3% 53.7% 439.4%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	53.3% 27.1 19.33 55.0% 45.0%
JACKSON CAHABA Balance S Current Assets Fixed Assets Other Assets Total Assets	5,258,949 10,397,496 332,373 15,988,818	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 6,661,086 3,087,122 3,573,964 15,704,755	46.3% 53.7% 439.4% -339.4%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	53.3% 27.1 19.33 55.0% 45.0% 1.7 115.9
JACKSON CAHABA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	5,258,949 10,397,496 332,373 15,988,818 3,006,739	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 6,661,086 3,087,122 3,573,964 15,704,755 -12,130,791	46.3% 53.7% 439.4% -339.4% 319.1%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	53.3% 27.1 19.33 55.0% 45.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235259 WARREN \	NOODS HEALT	H AND REHABILITATI	ON CENTER		Proprietary - Corporation	1
WARREN WOODS H REHABILITATION CI		9/30/2019 30	65 Days Settled			
WARREN, MI 48089					CR Beds 185 POS Be	eds 0
MACOMB					Key Performanac	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	76.8%
Balance S	heet	Income	Statement		Length of Stay	127.8
Current Assets	182,748	Total Charges	43,061,854		Average Wages	22.76
Fixed Assets	11,820,870	Contract Allowance	31,951,042	74.2%	Skilled Nursing	95.0%
Other Assets	13,005	Operating Revenue	11,110,812	25.8%	Ancillary Service	5.0%
Total Assets	12,016,623	Operating Expense	13,866,437	124.8%	Current Ratio	0.1
Current Liabilities	1,696,871	Operating Margin	-2,755,625	-24.8%	Days to Collect	6.0
Long Term Liabilities	14,135,363	Other Income	6,826	0.1%	Avg Payment Days	35.2
Total Equity	-3,815,611	Other Expense	0	0.0%	Depreciation Rate	5.2%
Total Liab. and Equity	12,016,623	Net Profit or Loss	(2,748,799)	-24.7%	Return on Equity	72.0%
235607 WARWICK	LIVING CENTE	R			Nonprofit - Other	
WARWICK LIVING C	ENTER	3/31/2019 30	65 Days Settled			
ALMA, MI 48801					CR Beds 45 POS Be	eds 0
GRATIOT					Key Performanac	e Ind.
WISCONSIN PHYSIC						
Balance Sheet					Occupancy Rate	93.9%
			Statement		Occupancy Rate Length of Stay	93.9% 185.9
			Statement 6,501,356			
Balance S	Sheet	Income		24.5%	Length of Stay Average Wages	185.9 21.77
Balance S Current Assets	Sheet 1,124,159	Income Total Charges	6,501,356		Length of Stay Average Wages	185.9 21.77 77.2%
Balance S Current Assets Fixed Assets	5heet 1,124,159 3,994,049	Income Total Charges Contract Allowance Operating Revenue	6,501,356 1,595,910	75.5%	Length of Stay Average Wages Skilled Nursing	185.9
Balance S Current Assets Fixed Assets Other Assets Total Assets	1,124,159 3,994,049 1,930,327	Income Total Charges Contract Allowance Operating Revenue	6,501,356 1,595,910 4,905,446	75.5% 102.2%	Length of Stay Average Wages Skilled Nursing Ancillary Service	185.9 21.7 77.2% 22.8% 3.0
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	1,124,159 3,994,049 1,930,327 7,048,535	Income Total Charges Contract Allowance Operating Revenue Operating Expense	6,501,356 1,595,910 4,905,446 5,013,504	75.5% 102.2% -2.2%	Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	185.9 21.7 77.2% 22.8% 3.0 62.
Balance S Current Assets Fixed Assets Other Assets	1,124,159 3,994,049 1,930,327 7,048,535 376,438	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	6,501,356 1,595,910 4,905,446 5,013,504 -108,058	75.5% 102.2% -2.2% -0.4%	Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	185.9 21.77 77.29 22.89

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235668 WELLBRID	GE OF BRIGHT	ON			Proprietary - Corporatio	n
WELLBRIDGE OF BE	RIGHTON	12/31/2019	365 Days Settled			
HOWELL, MI 48843					CR Beds 88 POS B	eds 0
LIVINGSTON					Key Performana	e Ind.
WPS MI					Occupancy Rate	93.8%
Balance S	Sheet	Income	Statement		Length of Stay	36.3
Current Assets	3,150,977	Total Charges	23,988,136		Average Wages	22.34
Fixed Assets	125,016	Contract Allowance	10,705,027	44.6%	Skilled Nursing	58.7%
Other Assets	0	Operating Revenue	13,283,109	55.4%	Ancillary Service	41.3%
Total Assets	3,275,993	Operating Expense	12,304,608	92.6%	Current Ratio	3.1
Current Liabilities	1,009,480	Operating Margin	978,501	7.4%	Days to Collect	44.1
Long Term Liabilities	0	Other Income	63,643	0.5%	Avg Payment Days	30.6
Total Equity	2,266,513	Other Expense	0	0.0%	Depreciation Rate	95.1%
Total Liab. and Equity	3,275,993	Net Profit or Loss	918,732	6.9%	Return on Equity	40.5%
235726 WELLBRID	GE OF CLARKS	STON			Proprietary - Corporatio	n
WELLBRIDGE OF CI	LARKSTON	12/31/2019	300 Days Settled			
CLARKSTON, MI 483	348				CR Beds 100 POS B	eds 0
OAKLAND					Key Performana	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	27.7%
Balance S	Sheet	Income	Statement		Length of Stay	28.7
Current Assets	1,384,695	Total Charges	8,141,035		Average Wages	24.03
Fixed Assets	1,333,500	Contract Allowance	4,212,813	51.7%	Skilled Nursing	53.2%
Other Assets	750,000	Operating Revenue	3,928,222	48.3%	Ancillary Service	46.8%
Total Assets	3,468,195	Operating Expense	5,208,417	132.6%	Current Ratio	0.2
Current Liabilities	5,941,583	Operating Margin	-1,280,195	-32.6%	Days to Collect	72.5
Long Term Liabilities	0	Other Income	19,561	0.5%	Avg Payment Days	76.0
Total Equity	-2,473,388	Other Expense	0	0.0%	Depreciation Rate	24.1%
Total Liab. and Equity	3,468,195	Net Profit or Loss	(1,261,244)	-32.1%	Return on Equity	51.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235715 WELLBRID	GE OF FENTON	l			Proprietary - Corporation	n
WELLBRIDGE OF FE	ENTON	12/31/2019	365 Days Settled	I		
FENTON, MI 48430					CR Beds 100 POS Be	eds 0
GENESEE					Key Performanad	e Ind.
WPS MI					Occupancy Rate	89.8%
Balance S	heet	Income	Statement		Length of Stay	61.7
Current Assets	2,599,535	Total Charges	21,156,188		Average Wages	21.06
Fixed Assets	1,610,631	Contract Allowance	8,760,537	41.4%	Skilled Nursing	70.9%
Other Assets	0	Operating Revenue	12,395,651	58.6%	Ancillary Service	29.1%
Total Assets	4,210,166	Operating Expense	12,262,656	98.9%	Current Ratio	0.6
Current Liabilities	4,174,357	Operating Margin	132,995	1.1%	Days to Collect	57.3
Long Term Liabilities	725,000	Other Income	90,300	0.7%	Avg Payment Days	39.9
Total Equity	-689,191	Other Expense	0	0.0%	Depreciation Rate	72.0%
Total Liab. and Equity	4,210,166	Net Profit or Loss	(68,356)	-0.6%	Return on Equity	9.9%
235171 WELLBRID	GE OF GRAND	BLANC			Proprietary - Corporation	n
WELLBRIDGE OF G	RAND BLANC	12/31/2019	365 Days Settled	l		
GRAND BLANC, MI 4	18439				CR Beds 128 POS Be	eds 0
GENESEE					Key Performanad	e Ind.
NGS (WI)					Occupancy Rate	75.7%
Balance S	heet	Income	Statement		Length of Stay	41.3
Current Assets	2,869,380	Total Charges	29,226,361		Average Wages	20.66
Fixed Assets	1,498,191	Contract Allowance	13,647,220	46.7%	Skilled Nursing	57.1%
Other Assets	1,185,338	Operating Revenue	15,579,141	53.3%	Ancillary Service	42.9%
Total Assets	5,552,909	Operating Expense	16,015,094	102.8%	Current Ratio	0.5
Current Liabilities	5,824,238	Operating Margin	-435,953	-2.8%	Days to Collect	50.3
Long Term Liabilities	700,000	Other Income	165,636	1.1%	Avg Payment Days	36.0
Total Equity	-971,329	Other Expense	0	0.0%	Depreciation Rate	161.0%
Total Liab. and Equity	5,552,909	Net Profit or Loss	(432,480)	-2.8%	Return on Equity	44.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235702 WELLBRID	GE OF NOVI, L	LC			Proprietary - Corporation	1
WELLBRIDGE OF NO	OVI, LLC	12/31/2019	365 Days Settled			
NOVI, MI 48374					CR Beds 100 POS Be	eds 0
OAKLAND					Key Performanac	e Ind.
WPS MI					Occupancy Rate	94.4%
Balance S	heet	Income	Statement		Length of Stay	28.9
Current Assets	2,775,884	Total Charges	29,905,000		Average Wages	21.23
Fixed Assets	1,283,952	Contract Allowance	14,247,788	47.6%	Skilled Nursing	53.3%
Other Assets	0	Operating Revenue	15,657,212	52.4%	Ancillary Service	46.7%
Total Assets	4,059,836	Operating Expense	14,965,801	95.6%	Current Ratio	0.4
Current Liabilities	7,410,424	Operating Margin	691,411	4.4%	Days to Collect	48.2
Long Term Liabilities	125,000	Other Income	101,532	0.6%	Avg Payment Days	57.1
Total Equity	-3,475,588	Other Expense	0	0.0%	Depreciation Rate	66.9%
Total Liab. and Equity	4,059,836	Net Profit or Loss	343,508	2.2%	Return on Equity	-9.9%
235720 WELLBRID	GE OF PINCKN	EY			Proprietary - Corporation	1
WELLBRIDGE OF PI	NCKNEY	12/31/2019	365 Days Settled			
PINCKNEY, MI 4816	9				CR Beds 100 POS Be	eds 0
LIVINGSTON					Key Performanac	e Ind.
WPS MI					Occupancy Rate	90.4%
Balance S	heet	Income	Statement		Length of Stay	85.1
Current Assets	1,399,415	Total Charges	20,364,205		Average Wages	21.11
Fixed Assets	975,641	Contract Allowance	9,290,600	45.6%	Skilled Nursing	74.7%
Other Assets	0	Operating Revenue	11,073,605	54.4%	Ancillary Service	25.3%
Total Assets	2,375,056	Operating Expense	11,082,390	100.1%	Current Ratio	0.3
Current Liabilities	5,295,321	Operating Margin	-8,785	-0.1%	Days to Collect	30.5
Lang Tarres Liabilities	600,000	Other Income	67,468	0.6%	Avg Payment Days	38.6
Long Term Liabilities						
Total Equity	-3,520,265	Other Expense	0	0.0%	Depreciation Rate	119.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235716 WELLBRID	GE OF ROCHES	STER HILLS			Proprietary - Corporatio	n
WELLBRIDGE OF RO	OCHESTER HILI	LS 12/31/2019	365 Days Settled			
ROCHESTER HILLS,	, MI 48307				CR Beds 100 POS B	eds 0
OAKLAND					Key Performana	ce Ind.
WPS MI					Occupancy Rate	89.3%
Balance S	heet	Income	Statement		Length of Stay	39.2
Current Assets	2,733,017	Total Charges	25,518,148		Average Wages	21.37
Fixed Assets	1,089,070	Contract Allowance	11,305,189	44.3%	Skilled Nursing	59.4%
Other Assets	0	Operating Revenue	14,212,959	55.7%	Ancillary Service	40.6%
Total Assets	3,822,087	Operating Expense	13,765,709	96.9%	Current Ratio	0.6
Current Liabilities	4,915,560	Operating Margin	447,250	3.1%	Days to Collect	58.1
Long Term Liabilities	0	Other Income	130,338	0.9%	Avg Payment Days	41.7
Total Equity	-1,093,473	Other Expense	0	0.0%	Depreciation Rate	83.0%
Total Liab. and Equity	3,822,087	Net Profit or Loss	307,174	2.2%	Return on Equity	-28.1%
235704 WELLBRID	GE OF ROMEO	, LLC			Proprietary - Corporation	n
WELLBRIDGE OF RO	OMEO, LLC	12/31/2019	365 Days Settled			
ROMEO, MI 48065					CR Beds 124 POS B	eds 0
MACOMB					Key Performana	ce Ind.
WPS MI					Occupancy Rate	93.7%
Balance S	heet	Income	Statement		Length of Stay	78.1
Current Assets	2,295,056	Total Charges	27,795,899		Average Wages	21.33
Fixed Assets	1,009,485	Contract Allowance	11,780,215	42.4%	Skilled Nursing	68.7%
Other Assets	0	Operating Revenue	16,015,684	57.6%	Ancillary Service	31.3%
Total Assets	3,304,541	Operating Expense	15,716,520	98.1%	Current Ratio	0.7
Current Liabilities	3,087,493	Operating Margin	299,164	1.9%	Days to Collect	40.0
Long Term Liabilities	300,000	Other Income	209,716	1.3%	Avg Payment Days	75.9
Total Equity	-82,952	Other Expense	0	0.0%	Depreciation Rate	84.8%
Total Liab. and Equity	3,304,541	Net Profit or Loss	253,447	1.6%	Return on Equity	-305.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

	NG LUTHERAN	NURSING AND REH	AB SERVICES		Nonprofit - Church	
WELLSPRING LUTH REHAB SERVICES	ERAN NURSIN	G AND 12/31/2019	365 Days Settled			
MONROE, MI 48161					CR Beds 122 POS B	eds 0
MONROE					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	85.5%
Balance S	Sheet	Income	Statement		Length of Stay	111.7
Current Assets	17,384,944	Total Charges	14,951,583		Average Wages	18.00
Fixed Assets	1,262,266	Contract Allowance	2,668,406	17.8%	Skilled Nursing	81.3%
Other Assets	116,467	Operating Revenue	12,283,177	82.2%	Ancillary Service	18.7%
Total Assets	18,763,677	Operating Expense	11,546,989	94.0%	Current Ratio	4.3
Current Liabilities	4,023,693	Operating Margin	736,188	6.0%	Days to Collect	30.2
Long Term Liabilities	697,541	Other Income	143,553	1.2%	Avg Payment Days	17.0
Total Equity	14,042,443	Other Expense	0	0.0%	Depreciation Rate	2.3%
Total Liab. and Equity	18,763,677	Net Profit or Loss	731,512	6.0%	Return on Equity	5.2%
235269 WELLSPRI	NG LUTHERAN	SERVICES			Nonprofit - Church	
WELLSPRING LUTH	ERAN SERVICE	S 12/31/2019	365 Days Settled			
WELLSPRING LUTH FRANKENMUTH, MI		S 12/31/2019	365 Days Settled		CR Beds 90 POS B	eds 0
		S 12/31/2019	365 Days Settled		CR Beds 90 POS B	
FRANKENMUTH, MI	48734		365 Days Settled			ce Ind.
FRANKENMUTH, MI SAGINAW	48734 NMENT SERVICI	ΞS	365 Days Settled Statement		Key Performanac	ce Ind. 79.1%
FRANKENMUTH, MI SAGINAW NATIONAL GOVERN	48734 NMENT SERVICI	ΞS	·		Key Performanao Occupancy Rate	79.1% 79.3.1
FRANKENMUTH, MI SAGINAW NATIONAL GOVERN Balance S	48734 NMENT SERVICI	ES Income	Statement	16.7%	Key Performanae Occupancy Rate Length of Stay Average Wages	79.1% 103.1 23.65
FRANKENMUTH, MI SAGINAW NATIONAL GOVERN Balance S Current Assets	48734 NMENT SERVICI Sheet 11,555,957	ES Income Total Charges	Statement 10,331,618	16.7%	Key Performanae Occupancy Rate Length of Stay Average Wages	79.1% 103.1 23.65 78.1%
FRANKENMUTH, MI SAGINAW NATIONAL GOVERN Balance S Current Assets Fixed Assets	48734 NMENT SERVICI Sheet 11,555,957 1,449,993	Income Total Charges Contract Allowance	Statement 10,331,618 1,724,930	16.7% 83.3%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	79.1% 103.1 23.65 78.1% 21.9%
FRANKENMUTH, MI SAGINAW NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	48734 NMENT SERVICE Sheet 11,555,957 1,449,993 2,781,084	Income Total Charges Contract Allowance Operating Revenue	Statement 10,331,618 1,724,930 8,606,688	16.7% 83.3% 107.0%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	79.1% 103.1 23.65 78.1% 21.9%
FRANKENMUTH, MI SAGINAW NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	48734 NMENT SERVICE Sheet 11,555,957 1,449,993 2,781,084 15,787,034	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 10,331,618 1,724,930 8,606,688 9,212,159	16.7% 83.3% 107.0% -7.0%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	79.1% 103.1 23.65 78.1% 21.9% 3.1 51.4
FRANKENMUTH, MI SAGINAW NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	48734 NMENT SERVICE Sheet 11,555,957 1,449,993 2,781,084 15,787,034 3,735,429	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 10,331,618 1,724,930 8,606,688 9,212,159 -605,471	16.7% 83.3% 107.0% -7.0% 3.0%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235400 WELLSPRI	NG LUTHERAN	SERVICES			Nonprofit - Other	
WELLSPRING LUTH	ERAN SERVICE	S 12/31/2019	365 Days Settled			
FAIRVIEW, MI 48621					CR Beds 39 POS B	seds 0
OSCODA					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	≣S			Occupancy Rate	91.7%
Balance S	Sheet	Income	Statement		Length of Stay	174.1
Current Assets	515,143	Total Charges	4,369,657		Average Wages	16.50
Fixed Assets	1,221,518	Contract Allowance	328,405	7.5%	Skilled Nursing	84.1%
Other Assets	30,144	Operating Revenue	4,041,252	92.5%	Ancillary Service	15.9%
Total Assets	1,766,805	Operating Expense	3,885,212	96.1%	Current Ratio	0.1
Current Liabilities	3,684,486	Operating Margin	156,040	3.9%	Days to Collect	27.2
Long Term Liabilities	1,139,615	Other Income	14,880	0.4%	Avg Payment Days	9.0
Total Equity	-3,057,296	Other Expense	0	0.0%	Depreciation Rate	5.9%
Total Liab. and Equity	1,766,805	Net Profit or Loss	130,035	3.2%	Return on Equity	-4.3%
235488 WEST BLC	OMFIELD HEAL	TH AND REHABILIT	ATION CENTER		Proprietary - Partnershi	р
WEST BLOOMFIELD REHABILITATION CI		12/31/2019	365 Days Settled	l		
WEST BLOOMFIELD), MI 48322				CR Beds 172 POS B	seds 0
OAKLAND					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	72.6%
Balance S	Sheet	Income	Statement		Length of Stay	56.0
Current Assets	2,529,615	Total Charges	17,612,458		Average Wages	15.72
Fixed Assets	443,980	Contract Allowance	2,746,080	15.6%	Skilled Nursing	72.0%
Other Assets	0	Operating Revenue	14,866,378	84.4%	Ancillary Service	28.0%
Total Assets	2,973,595	Operating Expense	15,421,492	103.7%	Current Ratio	0.8
Current Liabilities	3,150,298	Operating Margin	-555,114	-3.7%	Days to Collect	42.5
Long Term Liabilities	0	Other Income	3,331,364	22.4%	Avg Payment Days	22.2
Total Equity	-176,703	Other Expense	0	0.0%	Depreciation Rate	27.1%
					Return on Equity	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235262 WEST HICK	KORY HAVEN				Proprietary - Corporation	n
WEST HICKORY HAV	VEN	12/31/2019	365 Days Settled			
MILFORD, MI 48380					CR Beds 92 POS E	seds 0
OAKLAND					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	96.6%
Balance S	heet	Income	Statement		Length of Stay	249.5
Current Assets	913,287	Total Charges	11,397,789		Average Wages	20.21
Fixed Assets	936,105	Contract Allowance	3,940,038	34.6%	Skilled Nursing	87.6%
Other Assets	-266,188	Operating Revenue	7,457,751	65.4%	Ancillary Service	12.4%
Total Assets	1,583,204	Operating Expense	9,035,096	121.2%	Current Ratio	0.8
Current Liabilities	1,078,272	Operating Margin	-1,577,345	-21.2%	Days to Collect	28.3
Long Term Liabilities	341,474	Other Income	1,354,906	18.2%	Avg Payment Days	32.5
Total Equity	163,458	Other Expense	0	0.0%	Depreciation Rate	47.8%
Total Liab. and Equity	1,583,204	Net Profit or Loss	(406,161)	-5.4%	Return on Equity	-248.5%
-		-				
235374 WEST OAK	S SENIOR CAR	E & REHAB CENTER	<u> </u>		Proprietary - Corporation	n
235374 WEST OAKS WEST OAKS SENIOR CENTER			<u> </u>		. ,	n
WEST OAKS SENIOR			<u> </u>		. ,	
WEST OAKS SENIOR CENTER			<u> </u>		Proprietary - Corporation	eds 0
WEST OAKS SENIOR CENTER DETROIT, MI 48219	R CARE & REHA	AB 12/31/2019	<u> </u>		Proprietary - Corporation CR Beds 102 POS E	eds 0
WEST OAKS SENIOR CENTER DETROIT, MI 48219 WAYNE	R CARE & REHA	AB 12/31/2019	<u> </u>		Proprietary - Corporation CR Beds 102 POS E Key Performana	eds 0 ce Ind.
WEST OAKS SENIOR CENTER DETROIT, MI 48219 WAYNE WISCONSIN PHYSIC	R CARE & REHA CIANS SERVICE	AB 12/31/2019	365 Days Settled		Proprietary - Corporation CR Beds 102 POS B Key Performana Occupancy Rate	seds 0 ce Ind. 89.6%
WEST OAKS SENIOR CENTER DETROIT, MI 48219 WAYNE WISCONSIN PHYSIC Balance S	R CARE & REHA CIANS SERVICE Sheet -654,765	AB 12/31/2019 Income	365 Days Settled Statement		Proprietary - Corporation CR Beds 102 POS E Key Performana Occupancy Rate Length of Stay	seds 0 ce Ind. 89.6% 97.2
WEST OAKS SENIOR CENTER DETROIT, MI 48219 WAYNE WISCONSIN PHYSIC Balance S Current Assets	R CARE & REHA CIANS SERVICE Sheet -654,765	AB 12/31/2019 Income Total Charges	365 Days Settled Statement 13,750,726	21.1%	Proprietary - Corporation CR Beds 102 POS E Key Performana Occupancy Rate Length of Stay Average Wages	seds 0 ce Ind. 89.6% 97.2 19.45
WEST OAKS SENIOR CENTER DETROIT, MI 48219 WAYNE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets	CIANS SERVICE Cheet -654,765 709,214	Income Total Charges Contract Allowance	365 Days Settled Statement 13,750,726 2,903,155	21.1% 78.9%	Proprietary - Corporation CR Beds 102 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	seds 0 ce Ind. 89.6% 97.2 19.45 80.6%
WEST OAKS SENIOR CENTER DETROIT, MI 48219 WAYNE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets	CIANS SERVICE Cheet -654,765 709,214	Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 13,750,726 2,903,155 10,847,571	21.1% 78.9% 98.2%	Proprietary - Corporation CR Beds 102 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	seds 0 ce Ind. 89.6% 97.2 19.45 80.6% 19.4%
WEST OAKS SENIOR CENTER DETROIT, MI 48219 WAYNE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets	CIANS SERVICE CHEET -654,765 709,214 0 54,449	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 13,750,726 2,903,155 10,847,571 10,656,636	21.1% 78.9% 98.2% 1.8%	Proprietary - Corporation CR Beds 102 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	seds 0 ce Ind. 89.6% 97.2 19.45 80.6% 19.4% (0.5)
WEST OAKS SENIOR CENTER DETROIT, MI 48219 WAYNE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	CIANS SERVICE CHEET -654,765 709,214 0 54,449 1,373,809	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 13,750,726 2,903,155 10,847,571 10,656,636 190,935	21.1% 78.9% 98.2% 1.8% 0.1%	Proprietary - Corporation CR Beds 102 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	seds 0 ce Ind. 89.6% 97.2 19.45 80.6% 19.4% (0.5) 51.0

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235625 WEST WO	DDS OF BRIDGI	WAN			Proprietary - Corporation	າ
WEST WOODS OF E	BRIDGMAN	12/31/2019	365 Days Settled	i		
BRIDGMAN, MI 4910	6				CR Beds 92 POS Be	eds 0
BERRIEN					Key Performanac	e Ind.
DUMMY FOR MEDIC	CAID HHA				Occupancy Rate	75.1%
Balance S	heet	Income	Statement		Length of Stay	150.2
Current Assets	793,984	Total Charges	8,402,298		Average Wages	18.88
Fixed Assets	132,256	Contract Allowance	1,944,982	23.1%	Skilled Nursing	80.0%
Other Assets	0	Operating Revenue	6,457,316	76.9%	Ancillary Service	20.0%
Total Assets	926,240	Operating Expense	7,114,487	110.2%	Current Ratio	1.1
Current Liabilities	705,611	Operating Margin	-657,171	-10.2%	Days to Collect	36.1
Long Term Liabilities	1,212,225	Other Income	675,436	10.5%	Avg Payment Days	28.6
Total Equity	-991,596	Other Expense	0	0.0%	Depreciation Rate	438.4%
Total Liab. and Equity	926,240	Net Profit or Loss	(179,311)	-2.8%	Return on Equity	18.1%
235594 WEST WOO	DDS OF NILES				Proprietary - Corporation	1
WEST WOODS OF N	IILES	12/31/2019	365 Days Settled	i		
NILES, MI 49120					CR Beds 121 POS Be	eds 0
BERRIEN					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	88.5%
Balance S	heet	Income	Statement		Length of Stay	119.9
Current Assets	2,154,505	Total Charges	14,373,416		Average Wages	20.57
Fixed Assets	347,425	Contract Allowance	3,452,833	24.0%	Skilled Nursing	81.9%
Other Assets	-287,618	Operating Revenue	10,920,583	76.0%	Ancillary Service	18.1%
Total Assets	2,214,312	Operating Expense	11,909,171	109.1%	Current Ratio	2.6
Current Liabilities	834,936	Operating Margin	-988,588	-9.1%	Days to Collect	32.5
Long Term Liabilities	148,236	Other Income	1,431,958	13.1%	Avg Payment Days	31.2
Total Equity	1,231,140	Other Expense	0	0.0%	Depreciation Rate	107.7%
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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235565 WESTGAT	E NURSING & R	EHAB COMMUNITY			Proprietary - Corporation	1
WESTGATE NURSIN	IG & REHAB	12/31/2019	365 Days Settled			
IRONWOOD, MI 4993	38				CR Beds 99 POS Be	eds 0
GOGEBIC					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	60.1%
Balance S	heet	Income	Statement		Length of Stay	192.2
Current Assets	4,633,452	Total Charges	7,832,538		Average Wages	18.62
Fixed Assets	406,527	Contract Allowance	1,976,214	25.2%	Skilled Nursing	77.8%
Other Assets	59,452	Operating Revenue	5,856,324	74.8%	Ancillary Service	17.1%
Total Assets	5,099,431	Operating Expense	5,717,307	97.6%	Current Ratio	3.4
Current Liabilities	1,353,673	Operating Margin	139,017	2.4%	Days to Collect	264.5
Long Term Liabilities	0	Other Income	54,498	0.9%	Avg Payment Days	26.1
Total Equity	3,745,758	Other Expense	0	0.0%	Depreciation Rate	80.5%
Total Liab. and Equity	5,099,431	Net Profit or Loss	195,006	3.3%	Return on Equity	5.2%
235642 WESTLAKI	E HEALTH CAM	PUS			Proprietary - Corporation	l
 WESTLAKE HEALTH	I CAMPUS	12/31/2019	365 Days Settled			
COMMERCE, MI 483	82				CR Beds 119 POS Be	eds 0
OAKLAND						
NATIONAL GOVERN					Key Performanac	
NATIONAL GOVERN	IMENT SERVICE	≣S			Key Performanac Occupancy Rate	
Balance S			Statement		•	e Ind.
	Sheet		Statement 14,675,534		Occupancy Rate	e Ind. 86.4%
Balance S	Sheet	Income		14.0%	Occupancy Rate Length of Stay	e Ind. 86.4% 61.5
Balance S Current Assets	Sheet 17,745,297	Income Total Charges	14,675,534		Occupancy Rate Length of Stay Average Wages	e Ind. 86.4% 61.5 21.26
Balance S Current Assets Fixed Assets	17,745,297 21,021,563	Income Total Charges Contract Allowance	14,675,534 2,050,447	86.0%	Occupancy Rate Length of Stay Average Wages Skilled Nursing	e Ind. 86.4% 61.5 21.26 52.2%
Balance S Current Assets Fixed Assets Other Assets	17,745,297 21,021,563 -5,608,858	Income Total Charges Contract Allowance Operating Revenue	14,675,534 2,050,447 12,625,087	86.0% 97.6%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	e Ind. 86.4% 61.5 21.26 52.2% 19.1%
Balance S Current Assets Fixed Assets Other Assets Total Assets	17,745,297 21,021,563 -5,608,858 33,158,002	Income Total Charges Contract Allowance Operating Revenue Operating Expense	14,675,534 2,050,447 12,625,087 12,324,023	86.0% 97.6% 2.4%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	e Ind. 86.4% 61.5 21.26 52.2% 19.1% 18.9
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	17,745,297 21,021,563 -5,608,858 33,158,002 938,516	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	14,675,534 2,050,447 12,625,087 12,324,023 301,064	86.0% 97.6% 2.4% 0.4%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	e Ind. 86.4% 61.5 21.26 52.2% 19.1% 18.9 13.5

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235332 WESTLANI	D, A VILLA CEN	TER			Proprietary - Corporatio	n
WESTLAND, A VILLA	A CENTER	12/31/2019	365 Days Settled	İ		
WESTLAND, MI 4818	35				CR Beds 230 POS B	eds 0
WAYNE					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVIC	≣S			Occupancy Rate	85.5%
Balance S	Sheet	Income	Statement		Length of Stay	120.7
Current Assets	3,909,400	Total Charges	27,379,923		Average Wages	21.80
Fixed Assets	158,420	Contract Allowance	7,101,960	25.9%	Skilled Nursing	82.5%
Other Assets	0	Operating Revenue	20,277,963	74.1%	Ancillary Service	17.5%
Total Assets	4,067,820	Operating Expense	17,610,323	86.8%	Current Ratio	2.3
Current Liabilities	1,690,648	Operating Margin	2,667,640	13.2%	Days to Collect	57.9
Long Term Liabilities	0	Other Income	5,030	0.0%	Avg Payment Days	35.0
Total Equity	2,377,172	Other Expense	0	0.0%	Depreciation Rate	555.9%
Total Liab. and Equity	4,067,820	Net Profit or Loss	2,268,918	11.2%	Return on Equity	95.4%
235444 WESTWOO	DD NURSING CE	ENTER			Proprietary - Corporatio	n
WESTWOOD NURSI	NG CENTER	9/30/2019	365 Days Settled			
DETROIT, MI 48235					CR Beds 113 POS B	eds 0
WAYNE					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVIC	≣S			Occupancy Rate	72.7%
Balance S	Sheet	Income	Statement		Length of Stay	128.7
Current Assets	1,288,113	Total Charges	16,640,897		Average Wages	18.67
Fixed Assets	402,973	Contract Allowance	10,044,679	60.4%	Skilled Nursing	94.5%
Other Assets	0	Operating Revenue	6,596,218	39.6%	Ancillary Service	5.5%
Total Assets	1,691,086	Operating Expense	7,513,073	113.9%	Current Ratio	0.4
Current Liabilities	3,386,782	Operating Margin	-916,855	-13.9%	Days to Collect	64.9
Long Term Liabilities	454,320	Other Income	20,386	0.3%	Avg Payment Days	150.7
Total Equity	-2,150,016	Other Expense	0	0.0%	Depreciation Rate	36.5%
Total Liab. and Equity	1,691,086	Net Profit or Loss	(896,469)	-13.6%	Return on Equity	41.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235550 WILLOWBI	ROOK MANOR				Proprietary - Corporation	١
WILLOWBROOK MA	NOR	12/31/2019	365 Days Settled	I		
FLINT, MI 48532					CR Beds 101 POS Be	eds 0
GENESEE					Key Performanac	e Ind.
BLUE CROSS (TEXA	AS)				Occupancy Rate	94.3%
Balance S	Sheet	Income	Statement		Length of Stay	184.9
Current Assets	3,055,044	Total Charges	18,670,541		Average Wages	20.24
Fixed Assets	1,361,340	Contract Allowance	6,181,652	33.1%	Skilled Nursing	71.3%
Other Assets	57,033	Operating Revenue	12,488,889	66.9%	Ancillary Service	28.7%
Total Assets	4,473,417	Operating Expense	13,314,169	106.6%	Current Ratio	16.9
Current Liabilities	180,903	Operating Margin	-825,280	-6.6%	Days to Collect	121.1
Long Term Liabilities	-10,530,881	Other Income	2,781	0.0%	Avg Payment Days	2.6
Total Equity	14,823,395	Other Expense	0	0.0%	Depreciation Rate	135.0%
Total Liab. and Equity	4,473,417	Net Profit or Loss	(866,973)	-6.9%	Return on Equity	-5.8%
235714 WINDEMER	RE PARK HEAL	TH AND REHAB CEN	ITER		Proprietary - Partnership)
WINDEMERE PARK CENTER	HEALTH AND R	EHAB 12/31/2019	365 Days Settled	I		
WARREN, MI 48093					CR Beds 278 POS Be	eds 0
MACOMB					Key Performanac	e Ind.
WPS MI					Occupancy Rate	48.0%
Balance S	Sheet	Income	Statement		Length of Stay	151.1
Current Assets	3,578,801	Total Charges	19,756,204		Average Wages	19.68
Fixed Assets	74,933	Contract Allowance	5,987,835	30.3%	Skilled Nursing	56.3%
Other Assets	4,818	Operating Revenue	13,768,369	69.7%	Ancillary Service	23.6%
Total Assets	3,658,552	Operating Expense	13,670,847	99.3%	Current Ratio	0.8
Current Liabilities	4,664,658	Operating Margin	97,522	0.7%	Days to Collect	56.5
Long Term Liabilities	0	Other Income	242,375	1.8%	Avg Payment Days	122.7
Total Equity	-1,006,106	Other Expense	0	0.0%	Depreciation Rate	766.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235604 WOODHA\	/EN RETIREMEN	NT COMMUNITY			Nonprofit - Church	
WOODHAVEN RETI	REMENT COMM	IUNITY 6/30/2019	365 Days Settled			
LIVONIA, MI 48154					CR Beds 105 POS B	eds 0
WAYNE					Key Performana	ce Ind.
NATIONAL GOVERN	NMENT SERVICE	≣S			Occupancy Rate	78.2%
Balance S	Sheet	Income	Statement		Length of Stay	85.7
Current Assets	1,265,492	Total Charges	9,264,291		Average Wages	24.11
Fixed Assets	12,964,779	Contract Allowance	0	0.0%	Skilled Nursing	32.7%
Other Assets	3,930,533	Operating Revenue	9,264,291	100.0%	Ancillary Service	24.7%
Total Assets	18,160,804	Operating Expense	8,971,476	96.8%	Current Ratio	0.5
Current Liabilities	2,554,066	Operating Margin	292,815	3.2%	Days to Collect	40.5
Long Term Liabilities	1,656,852	Other Income	1,002,912	10.8%	Avg Payment Days	28.1
Total Equity	13,949,886	Other Expense	0	0.0%	Depreciation Rate	2.4%
Total Liab. and Equity	18,160,804	Net Profit or Loss	1,295,727	14.0%	Return on Equity	9.3%
235556 WOODWA	RD HILLS HEAL	TH AND REHABILITA	ATION CTR		Proprietary - Partnershi	р
WOODWARD HILLS REHABILITATION C		12/31/2019	365 Days Settled	d		
BLOOMFIELD HILLS	s, MI 48304				00.0 1.400 000.0	
OAKLAND					CR Beds 190 POS B	eds 0
NATIONAL GOVERNMENT SERVICES					Key Performana	
NATIONAL GOVERN	IMENT SERVICE	ΞS				
NATIONAL GOVERN		_	• Statement		Key Performana	ce Ind.
		_	• Statement 22,878,527		Key Performana Occupancy Rate	ce Ind. 73.1%
Balance S	Sheet	Income		6.4%	Key Performana Occupancy Rate Length of Stay	73.1%
Balance S Current Assets	Sheet 2,978,811	Income Total Charges	22,878,527		Key Performana Occupancy Rate Length of Stay Average Wages	73.1% 34.1 25.50
Balance S Current Assets Fixed Assets	Sheet 2,978,811 322,693	Income Total Charges Contract Allowance	22,878,527	93.6%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	73.1% 34.1 25.50 60.2%
Balance S Current Assets Fixed Assets Other Assets	2,978,811 322,693 6,192,111	Income Total Charges Contract Allowance Operating Revenue	22,878,527 1,452,874 21,425,653	93.6% 101.1%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	73.1% 34.1 25.50 60.2% 39.8%
Balance S Current Assets Fixed Assets Other Assets Total Assets	2,978,811 322,693 6,192,111 9,493,615	Income Total Charges Contract Allowance Operating Revenue Operating Expense	22,878,527 1,452,874 21,425,653 21,652,983	93.6% 101.1% -1.1%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	73.1% 34.1 25.50 60.2% 39.8% 0.3
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	2,978,811 322,693 6,192,111 9,493,615 9,630,775	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	22,878,527 1,452,874 21,425,653 21,652,983 -227,330	93.6% 101.1% -1.1% 24.1%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	73.1% 34.1 25.50 60.2% 39.8% 0.3 35.8

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