

SNF Profile Report - 2019

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235052 ABERDEEN REHABILITATION AND SKILLED NURSING CENTER				Proprietary - Corporation	
ABERDEEN REHABILITATION AND SKILLED NURSING CENTER		12/31/2019 365 Days Settled			
TRENTON, MI 48183				CR Beds 120 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	43.9%
				Length of Stay	287.0
				Average Wages	19.71
				22.8%	Skilled Nursing 93.4%
				77.2%	Ancillary Service 6.6%
				152.2%	Current Ratio 1.5
				-52.2%	Days to Collect 101.5
				0.2%	Avg Payment Days 34.8
				0.0%	Depreciation Rate 0.0%
				-52.1%	Return on Equity 53.5%
Balance Sheet		Income Statement			
Current Assets	1,874,492	Total Charges	7,122,349		
Fixed Assets	383,990	Contract Allowance	1,623,028		
Other Assets	16,500	Operating Revenue	5,499,321		
Total Assets	2,274,982	Operating Expense	8,372,474		
Current Liabilities	1,217,078	Operating Margin	-2,873,153		
Long Term Liabilities	6,413,795	Other Income	10,318		
Total Equity	-5,355,891	Other Expense	0		
Total Liab. and Equity	2,274,982	Net Profit or Loss	(2,862,835)		
235609 ADVANTAGE LIVING CENTER - ARMADA				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - ARMADA		12/31/2019 365 Days Settled			
ARMADA, MI 48005				CR Beds 67 POS Beds 0	
MACOMB				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	93.6%
				Length of Stay	127.9
				Average Wages	20.46
				7.1%	Skilled Nursing 83.4%
				92.9%	Ancillary Service 16.6%
				82.9%	Current Ratio 2.0
				17.1%	Days to Collect 52.3
				0.1%	Avg Payment Days 38.6
				0.0%	Depreciation Rate 254.9%
				7.5%	Return on Equity 78.4%
Balance Sheet		Income Statement			
Current Assets	1,226,379	Total Charges	7,906,915		
Fixed Assets	165,014	Contract Allowance	557,755		
Other Assets	10,000	Operating Revenue	7,349,160		
Total Assets	1,401,393	Operating Expense	6,091,396		
Current Liabilities	624,717	Operating Margin	1,257,764		
Long Term Liabilities	71,068	Other Income	10,330		
Total Equity	705,608	Other Expense	0		
Total Liab. and Equity	1,401,393	Net Profit or Loss	553,219		

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235536 ADVANTAGE LIVING CENTER - BATTLE CREEK				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - BATTLE CREEK		12/31/2019 365 Days Settled			
BATTLE CREEK, MI 49017				CR Beds 82	POS Beds 0
CALHOUN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	75.6%
				Length of Stay	123.6
				Average Wages	21.49
				10.4%	Skilled Nursing 88.7%
				89.6%	Ancillary Service 11.3%
				103.6%	Current Ratio 0.5
				-3.6%	Days to Collect 47.0
				0.0%	Avg Payment Days 38.0
				0.0%	Depreciation Rate 57.9%
				-20.6%	Return on Equity 54.7%
Balance Sheet		Income Statement			
Current Assets	909,119	Total Charges	6,937,647		
Fixed Assets	354,468	Contract Allowance	720,587		
Other Assets	0	Operating Revenue	6,217,060		
Total Assets	1,263,587	Operating Expense	6,442,148		
Current Liabilities	1,837,617	Operating Margin	-225,088		
Long Term Liabilities	1,771,471	Other Income	113		
Total Equity	-2,345,501	Other Expense	0		
Total Liab. and Equity	1,263,587	Net Profit or Loss	(1,282,324)		
235480 ADVANTAGE LIVING CENTER - HARPER WOODS				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - HARPER WOODS		12/31/2019 365 Days Settled			
HARPER WOODS, MI 48225				CR Beds 151	POS Beds 0
WAYNE				Key Performance Ind.	
DUMMY FOR MEDICAID HHA				Occupancy Rate	85.0%
				Length of Stay	130.2
				Average Wages	20.17
				11.9%	Skilled Nursing 81.0%
				88.1%	Ancillary Service 19.0%
				89.7%	Current Ratio 0.8
				10.3%	Days to Collect 45.6
				0.0%	Avg Payment Days 36.3
				0.0%	Depreciation Rate 182.3%
				-1.3%	Return on Equity -
					9,069.2%
Balance Sheet		Income Statement			
Current Assets	2,024,440	Total Charges	15,856,624		
Fixed Assets	699,660	Contract Allowance	1,883,038		
Other Assets	0	Operating Revenue	13,973,586		
Total Assets	2,724,100	Operating Expense	12,534,543		
Current Liabilities	2,612,703	Operating Margin	1,439,043		
Long Term Liabilities	109,412	Other Income	799		
Total Equity	1,985	Other Expense	0		
Total Liab. and Equity	2,724,100	Net Profit or Loss	(180,024)		

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235539 ADVANTAGE LIVING CENTER - NORTHWEST				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - NORTHWEST		12/31/2019 365 Days Settled			
DETROIT, MI 48235		CR Beds 154 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.9%	
		Length of Stay		144.0	
		Average Wages		19.63	
		20.3% Skilled Nursing		85.4%	
		79.7% Ancillary Service		14.6%	
		90.8% Current Ratio		0.8	
		9.2% Days to Collect		53.3	
		0.0% Avg Payment Days		40.6	
		0.0% Depreciation Rate		79.2%	
		-5.3% Return on Equity		415.6%	
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235014 ADVANTAGE LIVING CENTER - REDFORD				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - REDFORD		12/31/2019 365 Days Settled			
REDFORD, MI 48240		CR Beds 88 POS Beds 0			
WAYNE		Key Performance Ind.			
NGS (WI)		Occupancy Rate		85.1%	
		Length of Stay		87.3	
		Average Wages		19.31	
		13.9% Skilled Nursing		77.5%	
		86.1% Ancillary Service		22.5%	
		90.9% Current Ratio		1.3	
		9.1% Days to Collect		58.0	
		0.0% Avg Payment Days		54.8	
		0.0% Depreciation Rate		177.6%	
		0.3% Return on Equity		-20.2%	
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235491 ADVANTAGE LIVING CENTER - ROSEVILLE				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - ROSEVILLE 12/31/2019 365 Days Settled					
ROSEVILLE, MI 48066				CR Beds 169 POS Beds 0	
MACOMB				Key Performance Ind.	
DUMMY FOR MEDICAID HHA				Occupancy Rate	74.6%
Balance Sheet		Income Statement		Length of Stay	120.5
Current Assets	1,649,193	Total Charges	13,944,550	Average Wages	20.26
Fixed Assets	404,259	Contract Allowance	1,141,998	8.2% Skilled Nursing	79.0%
Other Assets	15,000	Operating Revenue	12,802,552	91.8% Ancillary Service	21.0%
Total Assets	2,068,452	Operating Expense	11,625,371	90.8% Current Ratio	4.0
Current Liabilities	415,735	Operating Margin	1,177,181	9.2% Days to Collect	42.0
Long Term Liabilities	140,947	Other Income	79	0.0% Avg Payment Days	39.2
Total Equity	1,511,770	Other Expense	0	0.0% Depreciation Rate	255.2%
Total Liab. and Equity	2,068,452	Net Profit or Loss	(668,810)	-5.2% Return on Equity	-44.2%
235632 ADVANTAGE LIVING CENTER - SAMARITAN				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - SAMARITAN 12/31/2019 365 Days Settled					
DETROIT, MI 48213				CR Beds 120 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	87.2%
Balance Sheet		Income Statement		Length of Stay	130.3
Current Assets	1,720,233	Total Charges	11,941,574	Average Wages	20.16
Fixed Assets	393,657	Contract Allowance	929,072	7.8% Skilled Nursing	81.7%
Other Assets	16,947	Operating Revenue	11,012,502	92.2% Ancillary Service	18.3%
Total Assets	2,130,837	Operating Expense	9,573,341	86.9% Current Ratio	5.7
Current Liabilities	300,470	Operating Margin	1,439,161	13.1% Days to Collect	46.2
Long Term Liabilities	1,319,614	Other Income	749	0.0% Avg Payment Days	40.7
Total Equity	510,753	Other Expense	0	0.0% Depreciation Rate	49.6%
Total Liab. and Equity	2,130,837	Net Profit or Loss	(58,431)	-0.5% Return on Equity	-11.4%

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235266 ADVANTAGE LIVING CENTER - SOUTHGATE		Proprietary - Corporation	
ADVANTAGE LIVING CENTER - SOUTHGATE		12/31/2019 365 Days Settled	
SOUTHGATE, MI 48195		CR Beds 100 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 83.3%	
Balance Sheet		Income Statement	
Current Assets	1,405,155	Total Charges	9,332,574
Fixed Assets	471,483	Contract Allowance	1,482,325
Other Assets	0	Operating Revenue	7,850,249
Total Assets	<u>1,876,638</u>	Operating Expense	7,031,184
Current Liabilities	2,525,343	Operating Margin	819,065
Long Term Liabilities	36,636	Other Income	0
Total Equity	<u>-685,341</u>	Other Expense	0
Total Liab. and Equity	<u>1,876,638</u>	Net Profit or Loss	<u>(94,097)</u>
		15.9%	84.1%
		89.6%	10.4%
		0.0%	0.0%
		-1.2%	
			Length of Stay 151.3
			Average Wages 22.03
			Skilled Nursing 85.2%
			Ancillary Service 14.8%
			Current Ratio 0.6
			Days to Collect 49.8
			Avg Payment Days 48.8
			Depreciation Rate 40.8%
			Return on Equity 13.7%
235509 ADVANTAGE LIVING CENTER - WARREN		Proprietary - Corporation	
ADVANTAGE LIVING CENTER - WARREN		12/31/2019 365 Days Settled	
WARREN, MI 48093		CR Beds 134 POS Beds 0	
MACOMB		Key Performance Ind.	
NGS (WI)		Occupancy Rate 81.0%	
Balance Sheet		Income Statement	
Current Assets	1,552,417	Total Charges	14,505,684
Fixed Assets	234,675	Contract Allowance	2,978,960
Other Assets	0	Operating Revenue	11,526,724
Total Assets	<u>1,787,092</u>	Operating Expense	10,833,635
Current Liabilities	1,205,703	Operating Margin	693,089
Long Term Liabilities	77,154	Other Income	5,579
Total Equity	<u>504,235</u>	Other Expense	0
Total Liab. and Equity	<u>1,787,092</u>	Net Profit or Loss	<u>(710,075)</u>
		20.5%	79.5%
		94.0%	6.0%
		0.0%	0.0%
		-6.2%	
			Length of Stay 105.9
			Average Wages 20.47
			Skilled Nursing 79.2%
			Ancillary Service 20.8%
			Current Ratio 1.3
			Days to Collect 35.4
			Avg Payment Days 44.2
			Depreciation Rate 338.3%
			Return on Equity -140.8%

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235521 ADVANTAGE LIVING CENTER - WAYNE		Proprietary - Corporation	
ADVANTAGE LIVING CENTER - WAYNE		12/31/2019 365 Days Settled	
WAYNE, MI 48184		CR Beds 179 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	70.1%
Balance Sheet		Length of Stay	117.7
Income Statement		Average Wages	21.29
Current Assets	1,928,353	Total Charges	14,283,493
Fixed Assets	626,441	Contract Allowance	1,332,556
Other Assets	0	Operating Revenue	12,950,937
Total Assets	2,554,794	Operating Expense	11,698,816
Current Liabilities	4,573,209	Operating Margin	1,252,121
Long Term Liabilities	2,465,000	Other Income	12,940
Total Equity	-4,483,415	Other Expense	0
Total Liab. and Equity	2,554,794	Net Profit or Loss	(310,933)
		9.3%	Skilled Nursing 86.2%
		90.7%	Ancillary Service 13.8%
		90.3%	Current Ratio 0.4
		9.7%	Days to Collect 48.2
		0.1%	Avg Payment Days 41.0
		0.0%	Depreciation Rate 75.8%
		-2.4%	Return on Equity 6.9%

235725 AERIUS HEALTH CENTER		Proprietary - Corporation	
AERIUS HEALTH CENTER		12/31/2019 306 Days Settled	
RIVERVIEW, MI 48193		CR Beds 78 POS Beds 0	
WAYNE		Key Performance Ind.	
WPS MI		Occupancy Rate	45.6%
Balance Sheet		Length of Stay	36.9
Income Statement		Average Wages	19.60
Current Assets	2,021,810	Total Charges	8,665,460
Fixed Assets	0	Contract Allowance	3,092,999
Other Assets	0	Operating Revenue	5,572,461
Total Assets	2,021,810	Operating Expense	6,807,910
Current Liabilities	954,413	Operating Margin	-1,235,449
Long Term Liabilities	2,302,500	Other Income	347
Total Equity	-1,235,103	Other Expense	0
Total Liab. and Equity	2,021,810	Net Profit or Loss	(1,235,102)
		35.7%	Skilled Nursing 63.6%
		64.3%	Ancillary Service 36.4%
		122.2%	Current Ratio 2.1
		-22.2%	Days to Collect 98.0
		0.0%	Avg Payment Days 40.8
		0.0%	Depreciation Rate 0.0%
		-22.2%	Return on Equity 100.0%

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235311 ALAMO NURSING HOME INC		Proprietary - Corporation	
ALAMO NURSING HOME INC		12/31/2019 365 Days Settled	
KALAMAZOO, MI 49009		CR Beds 100 POS Beds 0	
KALAMAZOO		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	88.5%
Balance Sheet		Income Statement	
Current Assets	1,902,738	Total Charges	12,677,805
Fixed Assets	1,938,186	Contract Allowance	4,295,269
Other Assets	0	Operating Revenue	8,382,536
Total Assets	3,840,924	Operating Expense	8,268,288
Current Liabilities	753,221	Operating Margin	114,248
Long Term Liabilities	939,125	Other Income	-33,691
Total Equity	2,148,578	Other Expense	0
Total Liab. and Equity	3,840,924	Net Profit or Loss	62,127
		33.9%	Skilled Nursing 93.1%
		66.1%	Ancillary Service 6.9%
		98.6%	Current Ratio 2.5
		1.4%	Days to Collect 59.5
		-0.4%	Avg Payment Days 18.8
		0.0%	Depreciation Rate 4.4%
		0.7%	Return on Equity 2.9%

235213 ALLEGAN COUNTY MEDICAL CARE FA		Government - County	
ALLEGAN COUNTY MEDICAL CARE FA		12/31/2019 365 Days Settled	
ALLEGAN, MI 49010		CR Beds 70 POS Beds 0	
ALLEGAN		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	89.4%
Balance Sheet		Income Statement	
Current Assets	1,254,203	Total Charges	10,218,757
Fixed Assets	1,971,198	Contract Allowance	1,875,331
Other Assets	-31,994	Operating Revenue	8,343,426
Total Assets	3,193,407	Operating Expense	8,503,310
Current Liabilities	591,437	Operating Margin	-159,884
Long Term Liabilities	0	Other Income	168,427
Total Equity	2,601,970	Other Expense	0
Total Liab. and Equity	3,193,407	Net Profit or Loss	(240,240)
		18.4%	Skilled Nursing 79.8%
		81.6%	Ancillary Service 20.2%
		101.9%	Current Ratio 2.1
		-1.9%	Days to Collect 54.3
		2.0%	Avg Payment Days 23.5
		0.0%	Depreciation Rate 2.1%
		-2.9%	Return on Equity -9.2%

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235016 ALLEGRA NURSING AND REHAB				Proprietary - Other	
ALLEGRA NURSING AND REHAB				12/31/2019 365 Days Settled	
JACKSON, MI 49202				CR Beds 90 POS Beds 0	
JACKSON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	62.2%
Balance Sheet				Length of Stay	80.4
Income Statement				Average Wages	22.05
Current Assets	616,477	Total Charges	11,246,565		
Fixed Assets	392,796	Contract Allowance	5,818,961	51.7%	Skilled Nursing 55.9%
Other Assets	5,000	Operating Revenue	5,427,604	48.3%	Ancillary Service 44.1%
Total Assets	1,014,273	Operating Expense	6,176,231	113.8%	Current Ratio 0.4
Current Liabilities	1,513,633	Operating Margin	-748,627	-13.8%	Days to Collect 65.2
Long Term Liabilities	0	Other Income	643,229	11.9%	Avg Payment Days 35.9
Total Equity	-499,360	Other Expense	0	0.0%	Depreciation Rate 60.3%
Total Liab. and Equity	1,014,273	Net Profit or Loss	(165,988)	-3.1%	Return on Equity 33.2%

235450 ALLENDALE NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
ALLENDALE NURSING AND REHABILITATION COMMUNITY				12/31/2019 365 Days Settled	
ALLENDALE, MI 49401				CR Beds 60 POS Beds 0	
OTTAWA				Key Performance Ind.	
WPS - MICHIGAN				Occupancy Rate	91.1%
Balance Sheet				Length of Stay	76.4
Income Statement				Average Wages	21.39
Current Assets	3,772,534	Total Charges	7,887,812		
Fixed Assets	487,538	Contract Allowance	1,693,873	21.5%	Skilled Nursing 79.3%
Other Assets	59,460	Operating Revenue	6,193,939	78.5%	Ancillary Service 20.7%
Total Assets	4,319,532	Operating Expense	5,826,892	94.1%	Current Ratio 1.5
Current Liabilities	2,538,527	Operating Margin	367,047	5.9%	Days to Collect 207.2
Long Term Liabilities	0	Other Income	32,743	0.5%	Avg Payment Days 103.0
Total Equity	1,781,005	Other Expense	0	0.0%	Depreciation Rate 98.3%
Total Liab. and Equity	4,319,532	Net Profit or Loss	381,655	6.2%	Return on Equity 21.4%

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235531 ALPHA MANOR NURSING HOME				Proprietary - Corporation		
ALPHA MANOR NURSING HOME		12/31/2019 365 Days Settled				
DETROIT, MI 48207				CR Beds 80	POS Beds 0	
WAYNE		Key Performance Ind.				
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	84.6%	
Balance Sheet		Income Statement		Length of Stay	457.3	
Current Assets	677,008	Total Charges	10,543,222	Average Wages	21.12	
Fixed Assets	446,951	Contract Allowance	3,083,428	29.2%	Skilled Nursing	87.9%
Other Assets	13,543	Operating Revenue	7,459,794	70.8%	Ancillary Service	12.1%
Total Assets	1,137,502	Operating Expense	6,643,974	89.1%	Current Ratio	1.3
Current Liabilities	530,400	Operating Margin	815,820	10.9%	Days to Collect	59.8
Long Term Liabilities	-1,767,269	Other Income	1,478	0.0%	Avg Payment Days	1.0
Total Equity	2,374,371	Other Expense	0	0.0%	Depreciation Rate	35.7%
Total Liab. and Equity	1,137,502	Net Profit or Loss	817,036	11.0%	Return on Equity	34.4%
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235459 ALTERCARE OF BIG RAPIDS CTR FOR REHAB & NURSING CA				Proprietary - Corporation		
ALTERCARE OF BIG RAPIDS CTR FOR REHAB & NURSING CA		12/31/2019 365 Days Settled				
BIG RAPIDS, MI 49307				CR Beds 100	POS Beds 0	
MECOSTA		Key Performance Ind.				
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	78.8%	
Balance Sheet		Income Statement		Length of Stay	104.3	
Current Assets	906,940	Total Charges	10,668,443	Average Wages	18.63	
Fixed Assets	1,277,698	Contract Allowance	3,314,050	31.1%	Skilled Nursing	87.3%
Other Assets	278,717	Operating Revenue	7,354,393	68.9%	Ancillary Service	12.7%
Total Assets	2,463,355	Operating Expense	7,357,059	100.0%	Current Ratio	1.5
Current Liabilities	600,640	Operating Margin	-2,666	0.0%	Days to Collect	29.6
Long Term Liabilities	3,092,005	Other Income	12,951	0.2%	Avg Payment Days	19.8
Total Equity	-1,229,290	Other Expense	0	0.0%	Depreciation Rate	5.2%
Total Liab. and Equity	2,463,355	Net Profit or Loss	10,285	0.1%	Return on Equity	-0.8%

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235102 AMBASSADOR, A VILLA CENTER				Proprietary - Other	
AMBASSADOR, A VILLA CENTER		12/31/2019 365 Days Settled			
DETROIT, MI 48214		CR Beds 176 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		92.9%	
		Length of Stay		120.6	
		Average Wages		20.05	
		18.3% Skilled Nursing		76.0%	
		81.7% Ancillary Service		24.0%	
		90.1% Current Ratio		2.7	
		9.9% Days to Collect		35.7	
		-0.1% Avg Payment Days		36.2	
		0.0% Depreciation Rate		294.0%	
		7.8% Return on Equity		66.4%	
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235375 APPLEWOOD NURSING CENTER INC				Proprietary - Corporation	
APPLEWOOD NURSING CENTER INC		12/31/2019 365 Days Settled			
WOODHAVEN, MI 48183		CR Beds 150 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.1%	
		Length of Stay		67.3	
		Average Wages		19.41	
		12.7% Skilled Nursing		71.8%	
		87.3% Ancillary Service		28.0%	
		92.4% Current Ratio		2.4	
		7.6% Days to Collect		40.0	
		0.2% Avg Payment Days		31.2	
		0.0% Depreciation Rate		101.5%	
		6.9% Return on Equity		60.7%	

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235360 ARBOR MANOR CARE CENTER				Proprietary - Other	
ARBOR MANOR CARE CENTER		12/31/2019 365 Days Settled			
SPRING ARBOR, MI 49283		CR Beds 101 POS Beds 0			
JACKSON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		59.3%	
Balance Sheet		Income Statement		Length of Stay	
				48.8	
Current Assets	3,416,281	Total Charges	13,376,861	Average Wages	
				20.87	
Fixed Assets	2,487,467	Contract Allowance	4,487,540	33.5%	Skilled Nursing
				65.6%	
Other Assets	48,357	Operating Revenue	8,889,321	66.5%	Ancillary Service
				34.4%	
Total Assets	5,952,105	Operating Expense	9,305,539	104.7%	Current Ratio
				1.5	
Current Liabilities	2,265,791	Operating Margin	-416,218	-4.7%	Days to Collect
				120.7	
Long Term Liabilities	3,014,928	Other Income	2,935	0.0%	Avg Payment Days
				88.2	
Total Equity	671,386	Other Expense	0	0.0%	Depreciation Rate
				8.6%	
Total Liab. and Equity	5,952,105	Net Profit or Loss	(413,283)	-4.6%	Return on Equity
				-61.6%	
235584 ARGENTINE CARE CENTER				Proprietary - Corporation	
ARGENTINE CARE CENTER		10/31/2019 365 Days Settled			
LINDEN, MI 48451		CR Beds 60 POS Beds 0			
GENESEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		81.2%	
Balance Sheet		Income Statement		Length of Stay	
				202.2	
Current Assets	664,582	Total Charges	4,672,289	Average Wages	
				17.40	
Fixed Assets	311,187	Contract Allowance	98,403	2.1%	Skilled Nursing
				91.7%	
Other Assets	0	Operating Revenue	4,573,886	97.9%	Ancillary Service
				8.3%	
Total Assets	975,769	Operating Expense	4,670,098	102.1%	Current Ratio
				1.3	
Current Liabilities	523,992	Operating Margin	-96,212	-2.1%	Days to Collect
				46.7	
Long Term Liabilities	510,256	Other Income	4,384	0.1%	Avg Payment Days
				20.8	
Total Equity	-58,479	Other Expense	0	0.0%	Depreciation Rate
				18.1%	
Total Liab. and Equity	975,769	Net Profit or Loss	(91,828)	-2.0%	Return on Equity
				157.0%	

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235561 ARIA NURSING AND REHAB		Proprietary - Other	
ARIA NURSING AND REHAB		12/31/2019 365 Days Settled	
LANSING, MI 48911		CR Beds 110 POS Beds 0	
INGHAM		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	82.9%
Balance Sheet		Income Statement	
Current Assets	1,732,368	Total Charges	15,695,242
Fixed Assets	238,025	Contract Allowance	6,054,580
Other Assets	-1	Operating Revenue	9,640,662
Total Assets	1,970,392	Operating Expense	9,671,771
Current Liabilities	-581,528	Operating Margin	-31,109
Long Term Liabilities	992,616	Other Income	1,047,770
Total Equity	1,559,304	Other Expense	0
Total Liab. and Equity	1,970,392	Net Profit or Loss	817,476
		38.6%	Skilled Nursing 69.7%
		61.4%	Ancillary Service 30.3%
		100.3%	Current Ratio (3.0)
		-0.3%	Days to Collect 89.7
		10.9%	Avg Payment Days 23.6
		0.0%	Depreciation Rate 181.7%
		8.5%	Return on Equity 52.4%

235532 ASHLEY CARE CENTER		Proprietary - Partnership	
ASHLEY CARE CENTER		12/31/2019 365 Days Settled	
ASHLEY, MI 48806		CR Beds 63 POS Beds 0	
GRATIOT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	77.9%
Balance Sheet		Income Statement	
Current Assets	1,276,405	Total Charges	5,543,290
Fixed Assets	2,561,032	Contract Allowance	421,290
Other Assets	3,235	Operating Revenue	5,122,000
Total Assets	3,840,672	Operating Expense	4,960,788
Current Liabilities	3,719,308	Operating Margin	161,212
Long Term Liabilities	398,051	Other Income	84,000
Total Equity	-276,687	Other Expense	0
Total Liab. and Equity	3,840,672	Net Profit or Loss	241,087
		7.6%	Skilled Nursing 89.6%
		92.4%	Ancillary Service 10.4%
		96.9%	Current Ratio 0.3
		3.1%	Days to Collect 0.0
		1.6%	Avg Payment Days 46.3
		0.0%	Depreciation Rate 7.5%
		4.7%	Return on Equity -87.1%

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235427 AUTUMN WOODS RESIDENTIAL HLTH				Proprietary - Partnership	
AUTUMN WOODS RESIDENTIAL HLTH		12/31/2019 365 Days Settled			
WARREN, MI 48093		CR Beds 293 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		84.8%	
Balance Sheet		Income Statement		Length of Stay	
				116.5	
Current Assets	4,479,848	Total Charges	35,651,216	Average Wages	
				20.88	
Fixed Assets	873,200	Contract Allowance	8,939,071	Skilled Nursing	
			25.1%	85.4%	
Other Assets	1,175,742	Operating Revenue	26,712,145	Ancillary Service	
			74.9%	14.6%	
Total Assets	6,528,790	Operating Expense	28,054,979	Current Ratio	
			105.0%	1.3	
Current Liabilities	3,516,816	Operating Margin	-1,342,834	Days to Collect	
			-5.0%	49.5	
Long Term Liabilities	0	Other Income	154,992	Avg Payment Days	
			0.6%	25.0	
Total Equity	3,011,974	Other Expense	0	Depreciation Rate	
			0.0%	172.3%	
Total Liab. and Equity	6,528,790	Net Profit or Loss	(1,187,842)	Return on Equity	
			-4.4%	-39.4%	

235446 AUTUMNWOOD OF DECKERVILLE				Proprietary - Corporation	
AUTUMNWOOD OF DECKERVILLE		12/31/2019 365 Days Settled			
DECKERVILLE, MI 48427		CR Beds 84 POS Beds 0			
SANILAC		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		94.3%	
Balance Sheet		Income Statement		Length of Stay	
				365.9	
Current Assets	1,529,618	Total Charges	13,330,186	Average Wages	
				22.07	
Fixed Assets	311,906	Contract Allowance	4,367,542	Skilled Nursing	
			32.8%	79.8%	
Other Assets	7,000	Operating Revenue	8,962,644	Ancillary Service	
			67.2%	20.2%	
Total Assets	1,848,524	Operating Expense	8,171,230	Current Ratio	
			91.2%	1.4	
Current Liabilities	1,057,769	Operating Margin	791,414	Days to Collect	
			8.8%	81.3	
Long Term Liabilities	-924,667	Other Income	223	Avg Payment Days	
			0.0%	17.5	
Total Equity	1,715,422	Other Expense	0	Depreciation Rate	
			0.0%	59.0%	
Total Liab. and Equity	1,848,524	Net Profit or Loss	791,637	Return on Equity	
			8.8%	46.1%	

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235438 AUTUMNWOOD OF MCBAIN		Proprietary - Corporation	
AUTUMNWOOD OF MCBAIN		12/31/2019 365 Days Settled	
MC BAIN, MI 49657		CR Beds 95 POS Beds 0	
MISSAUKEE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	73.7%
		Length of Stay	199.5
		Average Wages	19.63
		39.6% Skilled Nursing	75.8%
		60.4% Ancillary Service	24.2%
		104.4% Current Ratio	0.6
		-4.4% Days to Collect	64.0
		0.0% Avg Payment Days	5.2
		0.0% Depreciation Rate	108.9%
		-4.3% Return on Equity	-11.8%
<hr/>			
235139 AVISTA NURSING AND REHAB		Proprietary - Other	
AVISTA NURSING AND REHAB		12/31/2019 365 Days Settled	
SAGINAW, MI 48601		CR Beds 103 POS Beds 0	
SAGINAW		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	74.9%
		Length of Stay	76.8
		Average Wages	20.97
		58.6% Skilled Nursing	52.6%
		41.4% Ancillary Service	47.4%
		98.6% Current Ratio	1.9
		1.4% Days to Collect	67.5
		9.9% Avg Payment Days	17.1
		0.0% Depreciation Rate	55.1%
		10.0% Return on Equity	103.4%

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235033 BAY BLUFFS-EMMET CO MED CARE FAC				Nonprofit - Church	
BAY BLUFFS-EMMET CO MED CARE FAC 12/31/2019 365 Days Settled					
HARBOR SPRINGS, MI 49740				CR Beds 120 POS Beds 0	
EMMET				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	84.2%
Balance Sheet				Income Statement	
Current Assets	2,607,783	Total Charges	13,879,295	Length of Stay	297.5
Fixed Assets	4,168,359	Contract Allowance	423,781	Average Wages	21.17
Other Assets	52,055	Operating Revenue	13,455,514	3.1% Skilled Nursing	94.5%
Total Assets	6,828,197	Operating Expense	14,851,240	96.9% Ancillary Service	5.5%
Current Liabilities	1,146,640	Operating Margin	-1,395,726	110.4% Current Ratio	2.3
Long Term Liabilities	186,759	Other Income	754,571	-10.4% Days to Collect	30.2
Total Equity	5,494,798	Other Expense	0	5.6% Avg Payment Days	20.4
Total Liab. and Equity	6,828,197	Net Profit or Loss	(704,472)	0.0% Depreciation Rate	3.2%
				-5.2% Return on Equity	-12.8%

235044 BAY COUNTY MEDICAL CARE FACILITY				Government - County	
BAY COUNTY MEDICAL CARE FACILITY 12/31/2019 365 Days Settled					
ESSEXVILLE, MI 48732				CR Beds 198 POS Beds 0	
BAY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.8%
Balance Sheet				Income Statement	
Current Assets	9,504,496	Total Charges	23,849,030	Length of Stay	218.3
Fixed Assets	21,737,401	Contract Allowance	1,677,440	Average Wages	18.14
Other Assets	16,131,680	Operating Revenue	22,171,590	7.0% Skilled Nursing	90.1%
Total Assets	47,373,577	Operating Expense	27,062,960	93.0% Ancillary Service	9.9%
Current Liabilities	38,501,795	Operating Margin	-4,891,370	122.1% Current Ratio	0.2
Long Term Liabilities	0	Other Income	2,549,452	-22.1% Days to Collect	148.8
Total Equity	8,871,782	Other Expense	0	11.5% Avg Payment Days	409.9
Total Liab. and Equity	47,373,577	Net Profit or Loss	(2,352,720)	0.0% Depreciation Rate	4.6%
				-10.6% Return on Equity	-26.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235388 BAY SHORES SENIOR CARE AND REHAB CENTER		Proprietary - Corporation	
BAY SHORES SENIOR CARE AND REHAB CENTER		12/31/2019 365 Days Settled	
BAY CITY, MI 48706		CR Beds 126 POS Beds 0	
BAY		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	85.9%
Balance Sheet		Length of Stay	65.6
Income Statement		Average Wages	18.42
Current Assets	6,058,259	Total Charges	20,499,184
Fixed Assets	254,894	Contract Allowance	5,061,277
Other Assets	0	Operating Revenue	15,437,907
Total Assets	6,313,153	Operating Expense	13,618,258
Current Liabilities	1,394,256	Operating Margin	1,819,649
Long Term Liabilities	0	Other Income	4,080
Total Equity	4,918,897	Other Expense	0
Total Liab. and Equity	6,313,153	Net Profit or Loss	1,753,618
		24.7%	Skilled Nursing 66.6%
		75.3%	Ancillary Service 33.4%
		88.2%	Current Ratio 4.3
		11.8%	Days to Collect 32.6
		0.0%	Avg Payment Days 22.0
		0.0%	Depreciation Rate 80.1%
		11.4%	Return on Equity 35.7%

235144 BAYSIDE VILLAGE		Nonprofit - Church	
BAYSIDE VILLAGE		9/30/2019 365 Days Settled	
L' ANSE, MI 49946		CR Beds 59 POS Beds 0	
BARAGA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	91.1%
Balance Sheet		Length of Stay	338.1
Income Statement		Average Wages	16.75
Current Assets	1,078,670	Total Charges	5,385,801
Fixed Assets	784,147	Contract Allowance	930,308
Other Assets	0	Operating Revenue	4,455,493
Total Assets	1,862,817	Operating Expense	4,576,212
Current Liabilities	244,745	Operating Margin	-120,719
Long Term Liabilities	0	Other Income	68,059
Total Equity	1,618,072	Other Expense	0
Total Liab. and Equity	1,862,817	Net Profit or Loss	(52,660)
		17.3%	Skilled Nursing 91.1%
		82.7%	Ancillary Service 8.9%
		102.7%	Current Ratio 4.4
		-2.7%	Days to Collect 43.4
		1.5%	Avg Payment Days 19.5
		0.0%	Depreciation Rate 2.8%
		-1.2%	Return on Equity -3.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235633 BEACON HILL AT EASTGATE		Nonprofit - Other	
BEACON HILL AT EASTGATE		3/31/2019 365 Days Settled	
GRAND RAPIDS, MI 49506		CR Beds 327 POS Beds 0	
KENT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	75.3%
Balance Sheet		Income Statement	
Current Assets	19,980,784	Total Charges	16,841,651
Fixed Assets	56,273,119	Contract Allowance	2,084,069
Other Assets	2,713,176	Operating Revenue	14,757,582
Total Assets	<u>78,967,079</u>	Operating Expense	17,091,368
Current Liabilities	18,656,473	Operating Margin	-2,333,786
Long Term Liabilities	72,788,214	Other Income	552,433
Total Equity	-12,477,608	Other Expense	0
Total Liab. and Equity	<u>78,967,079</u>	Net Profit or Loss	<u>(1,783,502)</u>
		12.4%	Skilled Nursing
		87.6%	Ancillary Service
		115.8%	Current Ratio
		-15.8%	Days to Collect
		3.7%	Avg Payment Days
		0.0%	Depreciation Rate
		-12.1%	Return on Equity

235475 BEACONSHIRE NURSING CENTRE		Proprietary - Partnership	
BEACONSHIRE NURSING CENTRE		12/31/2019 365 Days Settled	
DETROIT, MI 48219		CR Beds 99 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	78.7%
Balance Sheet		Income Statement	
Current Assets	1,947,078	Total Charges	16,080,805
Fixed Assets	1,523,080	Contract Allowance	9,651,439
Other Assets	0	Operating Revenue	6,429,366
Total Assets	<u>3,470,158</u>	Operating Expense	6,430,021
Current Liabilities	1,990,817	Operating Margin	-655
Long Term Liabilities	2,819,660	Other Income	13,493
Total Equity	-1,340,319	Other Expense	0
Total Liab. and Equity	<u>3,470,158</u>	Net Profit or Loss	<u>12,838</u>
		60.0%	Skilled Nursing
		40.0%	Ancillary Service
		100.0%	Current Ratio
		0.0%	Days to Collect
		0.2%	Avg Payment Days
		0.0%	Depreciation Rate
		0.2%	Return on Equity

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235462 BEAUMONT REHAB & CONTINUING CARE FARMINGTON HILLS				Nonprofit - Other	
BEAUMONT REHAB & CONTINUING CARE FARMINGTON HILLS				12/31/2019 365 Days Settled	
FARMINGTON HILLS, MI 48336				CR Beds 179 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	87.0%
Balance Sheet		Income Statement		Length of Stay	60.5
Current Assets	-30,091,609	Total Charges	26,386,366	Average Wages	22.30
Fixed Assets	8,592,857	Contract Allowance	6,286,576	23.8% Skilled Nursing	77.9%
Other Assets	455,000	Operating Revenue	20,099,790	76.2% Ancillary Service	22.1%
Total Assets	-21,043,752	Operating Expense	21,613,840	107.5% Current Ratio	(10.3)
Current Liabilities	2,919,862	Operating Margin	-1,514,050	-7.5% Days to Collect	(719.8)
Long Term Liabilities	8,610,973	Other Income	62,557	0.3% Avg Payment Days	35.2
Total Equity	-32,574,587	Other Expense	0	0.0% Depreciation Rate	4.3%
Total Liab. and Equity	-21,043,752	Net Profit or Loss	(2,017,870)	-10.0% Return on Equity	6.2%

235502 BEAUMONT REHABILITATION & CONTINUING CARE DEARBORN				Nonprofit - Other	
BEAUMONT REHABILITATION & CONTINUING CARE DEARBORN				12/31/2019 365 Days Settled	
DEARBORN, MI 48120				CR Beds 528 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	67.7%
Balance Sheet		Income Statement		Length of Stay	87.0
Current Assets	7,169,418	Total Charges	41,398,969	Average Wages	23.66
Fixed Assets	26,662,585	Contract Allowance	11,442,130	27.6% Skilled Nursing	37.4%
Other Assets	65,474,059	Operating Revenue	29,956,839	72.4% Ancillary Service	37.1%
Total Assets	99,306,062	Operating Expense	33,048,294	110.3% Current Ratio	0.5
Current Liabilities	15,742,470	Operating Margin	-3,091,455	-10.3% Days to Collect	(64.1)
Long Term Liabilities	19,688,502	Other Income	9,986,362	33.3% Avg Payment Days	7.6
Total Equity	63,875,090	Other Expense	0	0.0% Depreciation Rate	4.8%
Total Liab. and Equity	99,306,062	Net Profit or Loss	5,564,718	18.6% Return on Equity	8.7%

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235470 BELLBROOK				Nonprofit - Church	
BELLBROOK		6/30/2019 365 Days Settled			
ROCHESTER HILLS, MI 48307				CR Beds 96	POS Beds 0
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	92.7%
Balance Sheet		Income Statement		Length of Stay	86.4
Current Assets	1,324,221	Total Charges	24,988,316	Average Wages	19.84
Fixed Assets	4,734,245	Contract Allowance	7,384,223	29.6%	Skilled Nursing 32.8%
Other Assets	1,029	Operating Revenue	17,604,093	70.4%	Ancillary Service 29.6%
Total Assets	<u>6,059,495</u>	Operating Expense	<u>16,073,307</u>	91.3%	Current Ratio 0.0
Current Liabilities	-34,240,687	Operating Margin	1,530,786	8.7%	Days to Collect 20.3
Long Term Liabilities	5,156,923	Other Income	553,197	3.1%	Avg Payment Days 27.9
Total Equity	<u>35,143,259</u>	Other Expense	0	0.0%	Depreciation Rate 4.5%
Total Liab. and Equity	<u>6,059,495</u>	Net Profit or Loss	<u>2,083,983</u>	11.8%	Return on Equity 5.9%
235376 BELLE FOUNTAIN NURSING & REHABILITATION CENTER				Proprietary - Corporation	
BELLE FOUNTAIN NURSING & REHABILITATION CENTER		9/30/2019 365 Days Settled			
RIVERVIEW, MI 48192				CR Beds 91	POS Beds 0
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	84.5%
Balance Sheet		Income Statement		Length of Stay	31.3
Current Assets	1,430,094	Total Charges	20,584,803	Average Wages	19.64
Fixed Assets	161,404	Contract Allowance	9,424,328	45.8%	Skilled Nursing 68.5%
Other Assets	0	Operating Revenue	11,160,475	54.2%	Ancillary Service 31.5%
Total Assets	<u>1,591,498</u>	Operating Expense	<u>11,131,825</u>	99.7%	Current Ratio 0.9
Current Liabilities	1,625,146	Operating Margin	28,650	0.3%	Days to Collect 31.4
Long Term Liabilities	1,876,148	Other Income	-7,255	-0.1%	Avg Payment Days 49.8
Total Equity	<u>-1,909,796</u>	Other Expense	0	0.0%	Depreciation Rate 8.5%
Total Liab. and Equity	<u>1,591,498</u>	Net Profit or Loss	<u>(85,983)</u>	-0.8%	Return on Equity 4.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235651 BISHOP NOA HOME FOR SENIOR CITIZENS				Nonprofit - Church	
BISHOP NOA HOME FOR SENIOR CITIZENS		6/30/2019 365 Days Settled			
ESCANABA, MI 49829				CR Beds 109 POS Beds 0	
DELTA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	84.2%
				Length of Stay	203.0
				Average Wages	17.88
				4.4% Skilled Nursing	77.5%
				95.6% Ancillary Service	10.7%
				101.9% Current Ratio	2.3
				-1.9% Days to Collect	44.7
				9.9% Avg Payment Days	44.1
				0.0% Depreciation Rate	2.6%
				8.0% Return on Equity	11.9%

Balance Sheet		Income Statement			
Current Assets	2,329,385	Total Charges	8,646,733		
Fixed Assets	3,810,801	Contract Allowance	380,203		
Other Assets	1,977,388	Operating Revenue	8,266,530		
Total Assets	8,117,574	Operating Expense	8,427,351		
Current Liabilities	1,022,900	Operating Margin	-160,821		
Long Term Liabilities	1,511,785	Other Income	821,284		
Total Equity	5,582,889	Other Expense	0		
Total Liab. and Equity	8,117,574	Net Profit or Loss	663,709		

235662 BLOOMFIELD ORCHARD VILLA				Proprietary - Corporation	
BLOOMFIELD ORCHARD VILLA		12/31/2019 365 Days Settled			
WEST BLOOMFIELD, MI 48323				CR Beds 50 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	97.1%
				Length of Stay	537.0
				Average Wages	21.11
				33.1% Skilled Nursing	81.7%
				66.9% Ancillary Service	18.3%
				87.7% Current Ratio	2.0
				12.3% Days to Collect	71.1
				0.0% Avg Payment Days	6.2
				0.0% Depreciation Rate	31.3%
				12.3% Return on Equity	11.3%

Balance Sheet		Income Statement			
Current Assets	596,123	Total Charges	8,080,676		
Fixed Assets	558,688	Contract Allowance	2,678,476		
Other Assets	5,883	Operating Revenue	5,402,200		
Total Assets	1,160,694	Operating Expense	4,736,148		
Current Liabilities	291,159	Operating Margin	666,052		
Long Term Liabilities	-5,003,354	Other Income	-55		
Total Equity	5,872,889	Other Expense	0		
Total Liab. and Equity	1,160,694	Net Profit or Loss	665,997		

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235289 BORGESS GARDENS				Nonprofit - Church	
BORGESS GARDENS		6/30/2019 365 Days Settled			
KALAMAZOO, MI 49048				CR Beds 101 POS Beds 0	
KALAMAZOO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	80.0%
Balance Sheet		Income Statement		Length of Stay	33.0
Current Assets	2,275,128	Total Charges	16,314,736	Average Wages	20.77
Fixed Assets	8,516,870	Contract Allowance	5,180,937	31.8% Skilled Nursing	62.0%
Other Assets	138,403	Operating Revenue	11,133,799	68.2% Ancillary Service	38.0%
Total Assets	10,930,401	Operating Expense	12,635,762	113.5% Current Ratio	2.8
Current Liabilities	820,618	Operating Margin	-1,501,963	-13.5% Days to Collect	58.3
Long Term Liabilities	1,063,347	Other Income	8,064	0.1% Avg Payment Days	21.6
Total Equity	9,046,436	Other Expense	0	0.0% Depreciation Rate	5.0%
Total Liab. and Equity	10,930,401	Net Profit or Loss	(1,493,899)	-13.4% Return on Equity	-16.5%
235526 BOULDER PARK TERRACE				Proprietary - Corporation	
BOULDER PARK TERRACE		9/30/2019 365 Days Settled			
CHARLEVOIX, MI 49720				CR Beds 72 POS Beds 0	
CHARLEVOIX				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	87.0%
Balance Sheet		Income Statement		Length of Stay	91.0
Current Assets	2,974,038	Total Charges	9,639,910	Average Wages	20.29
Fixed Assets	3,296,419	Contract Allowance	2,963,280	30.7% Skilled Nursing	74.8%
Other Assets	1,890,796	Operating Revenue	6,676,630	69.3% Ancillary Service	25.2%
Total Assets	8,161,253	Operating Expense	6,536,084	97.9% Current Ratio	5.3
Current Liabilities	559,694	Operating Margin	140,546	2.1% Days to Collect	77.0
Long Term Liabilities	0	Other Income	429,027	6.4% Avg Payment Days	31.3
Total Equity	7,601,559	Other Expense	0	0.0% Depreciation Rate	3.6%
Total Liab. and Equity	8,161,253	Net Profit or Loss	449,573	6.7% Return on Equity	5.9%

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235242 BOULEVARD MANOR, LLC		Proprietary - Corporation	
BOULEVARD MANOR, LLC		12/31/2019 365 Days Settled	
DETROIT, MI 48207		CR Beds 87 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	82.0%
Balance Sheet		Income Statement	
Current Assets	980,247	Total Charges	7,353,521
Fixed Assets	264,188	Contract Allowance	1,170,954
Other Assets	8,627	Operating Revenue	6,182,567
Total Assets	1,253,062	Operating Expense	5,625,316
Current Liabilities	3,228,130	Operating Margin	557,251
Long Term Liabilities	-1,374,405	Other Income	1,709
Total Equity	-600,663	Other Expense	0
Total Liab. and Equity	1,253,062	Net Profit or Loss	558,960
		15.9%	Skilled Nursing 85.0%
		84.1%	Ancillary Service 15.0%
		91.0%	Current Ratio 0.3
		9.0%	Days to Collect 45.8
		0.0%	Avg Payment Days 167.6
		0.0%	Depreciation Rate 88.3%
		9.0%	Return on Equity -93.1%

235498 BOULEVARD TEMPLE CARE CENTER, LLC		Proprietary - Corporation	
BOULEVARD TEMPLE CARE CENTER, LLC		12/31/2019 365 Days Reopened	
DETROIT, MI 48208		CR Beds 124 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	93.4%
Balance Sheet		Income Statement	
Current Assets	3,136,082	Total Charges	19,427,026
Fixed Assets	1,428,703	Contract Allowance	5,938,890
Other Assets	11,695	Operating Revenue	13,488,136
Total Assets	4,576,480	Operating Expense	13,037,974
Current Liabilities	1,172,303	Operating Margin	450,162
Long Term Liabilities	-1,290,056	Other Income	7,400
Total Equity	4,694,233	Other Expense	0
Total Liab. and Equity	4,576,480	Net Profit or Loss	378,645
		30.6%	Skilled Nursing 79.4%
		69.4%	Ancillary Service 20.6%
		96.7%	Current Ratio 2.7
		3.3%	Days to Collect 113.8
		0.1%	Avg Payment Days 1.4
		0.0%	Depreciation Rate 46.6%
		2.8%	Return on Equity 8.1%

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235245 BRITTANY MANOR		Proprietary - Corporation			
BRITTANY MANOR		12/31/2019 365 Days Settled			
MIDLAND, MI 48642		CR Beds 160 POS Beds 0			
MIDLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		77.0%	
Balance Sheet		Income Statement		Length of Stay	
				188.9	
Current Assets	1,831,607	Total Charges	22,631,382	Average Wages	19.48
Fixed Assets	596,498	Contract Allowance	8,125,501	35.9%	Skilled Nursing
Other Assets	6,774	Operating Revenue	14,505,881	64.1%	Ancillary Service
Total Assets	2,434,879	Operating Expense	15,012,286	103.5%	Current Ratio
Current Liabilities	1,916,681	Operating Margin	-506,405	-3.5%	Days to Collect
Long Term Liabilities	-1,402,732	Other Income	5,478	0.0%	Avg Payment Days
Total Equity	1,920,930	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	2,434,879	Net Profit or Loss	(500,927)	-3.5%	Return on Equity
				-26.1%	
235434 BRONSON COMMONS		Nonprofit - Other			
BRONSON COMMONS		12/31/2019 365 Days Settled			
MATTAWAN, MI 49071		CR Beds 100 POS Beds 0			
VAN BUREN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		92.0%	
Balance Sheet		Income Statement		Length of Stay	
				49.1	
Current Assets	3,970,822	Total Charges	14,872,660	Average Wages	15.69
Fixed Assets	15,672,704	Contract Allowance	2,989,789	20.1%	Skilled Nursing
Other Assets	163,251	Operating Revenue	11,882,871	79.9%	Ancillary Service
Total Assets	19,806,777	Operating Expense	14,825,919	124.8%	Current Ratio
Current Liabilities	-371,268	Operating Margin	-2,943,048	-24.8%	Days to Collect
Long Term Liabilities	17,020,728	Other Income	7,432,372	62.5%	Avg Payment Days
Total Equity	3,157,317	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	19,806,777	Net Profit or Loss	4,403,083	37.1%	Return on Equity
				139.5%	

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235039 BROOKCREST				Nonprofit - Other	
BROOKCREST		12/31/2019 365 Days Settled			
GRANDVILLE, MI 49418		CR Beds 114 POS Beds 0			
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.7%	
Balance Sheet		Income Statement		Length of Stay	
				114.4	
Current Assets	8,015,101	Total Charges	13,521,783	Average Wages	
Fixed Assets	1,196,494	Contract Allowance	3,019,657	20.05	
Other Assets	-1,582	Operating Revenue	10,502,126	22.3%	
Total Assets	9,210,013	Operating Expense	10,724,983	77.7%	
Current Liabilities	385,201	Operating Margin	-222,857	102.1%	
Long Term Liabilities	1,083,359	Other Income	209,319	-2.1%	
Total Equity	7,741,453	Other Expense	0	2.0%	
Total Liab. and Equity	9,210,013	Net Profit or Loss	(163,538)	0.0%	
				Days to Collect	
				178.5	
				Avg Payment Days	
				12.2	
				Depreciation Rate	
				2.9%	
				Return on Equity	
				-2.1%	
235236 BURCHAM HILLS RETIREMENT CTR				Nonprofit - Other	
BURCHAM HILLS RETIREMENT CTR		6/30/2019 365 Days Settled			
EAST LANSING, MI 48823		CR Beds 426 POS Beds 0			
INGHAM		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		63.1%	
Balance Sheet		Income Statement		Length of Stay	
				135.4	
Current Assets	9,222,488	Total Charges	30,404,272	Average Wages	
Fixed Assets	20,081,544	Contract Allowance	5,604,530	20.75	
Other Assets	2,705,826	Operating Revenue	24,799,742	18.4%	
Total Assets	32,009,858	Operating Expense	25,237,813	81.6%	
Current Liabilities	4,452,097	Operating Margin	-438,071	101.8%	
Long Term Liabilities	14,543,790	Other Income	940,600	-1.8%	
Total Equity	13,013,971	Other Expense	0	3.8%	
Total Liab. and Equity	32,009,858	Net Profit or Loss	242,529	0.0%	
				Days to Collect	
				32.3	
				Avg Payment Days	
				27.0	
				Depreciation Rate	
				4.9%	
				Return on Equity	
				1.9%	

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235237 CALHOUN COUNTY MEDICAL CARE FACILITY				Government - County	
CALHOUN COUNTY MEDICAL CARE FACILITY		12/31/2019 365 Days Settled			
BATTLE CREEK, MI 49014				CR Beds 120	POS Beds 0
CALHOUN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	94.1%
Balance Sheet		Income Statement		Length of Stay	200.1
Current Assets	4,475,340	Total Charges	15,763,570	Average Wages	21.72
Fixed Assets	12,954,317	Contract Allowance	2,155,478	13.7%	Skilled Nursing 85.8%
Other Assets	3,506,767	Operating Revenue	13,608,092	86.3%	Ancillary Service 14.2%
Total Assets	20,936,424	Operating Expense	16,964,990	124.7%	Current Ratio 1.6
Current Liabilities	2,740,413	Operating Margin	-3,356,898	-24.7%	Days to Collect 33.1
Long Term Liabilities	3,677,575	Other Income	3,720,750	27.3%	Avg Payment Days 26.0
Total Equity	14,518,436	Other Expense	0	0.0%	Depreciation Rate 2.9%
Total Liab. and Equity	20,936,424	Net Profit or Loss	331,423	2.4%	Return on Equity 2.3%
235187 CAMBRIDGE EAST HEALTHCARE CENTER				Proprietary - Corporation	
CAMBRIDGE EAST HEALTHCARE CENTER		9/30/2019 365 Days Settled			
MADISON HEIGHTS, MI 48071				CR Beds 160	POS Beds 0
OAKLAND				Key Performance Ind.	
TRAILBLAZER (COLORADO)				Occupancy Rate	65.6%
Balance Sheet		Income Statement		Length of Stay	157.1
Current Assets	-274,660	Total Charges	32,200,048	Average Wages	23.31
Fixed Assets	4,493,798	Contract Allowance	24,250,254	75.3%	Skilled Nursing 93.8%
Other Assets	10,568	Operating Revenue	7,949,794	24.7%	Ancillary Service 6.2%
Total Assets	4,229,706	Operating Expense	11,024,834	138.7%	Current Ratio (0.3)
Current Liabilities	976,080	Operating Margin	-3,075,040	-38.7%	Days to Collect (15.2)
Long Term Liabilities	4,598,939	Other Income	5,540	0.1%	Avg Payment Days 34.2
Total Equity	-1,345,313	Other Expense	0	0.0%	Depreciation Rate 6.4%
Total Liab. and Equity	4,229,706	Net Profit or Loss	(3,069,500)	-38.6%	Return on Equity 228.2%

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235214 CAMBRIDGE NORTH HEALTHCARE CENTER		Proprietary - Corporation	
CAMBRIDGE NORTH HEALTHCARE CENTER		9/30/2019 365 Days Settled	
CLAWSON, MI 48017		CR Beds 120 POS Beds 0	
OAKLAND		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 78.1%	
Balance Sheet		Income Statement	
Current Assets	-67,424	Total Charges	28,461,313
Fixed Assets	4,883,410	Contract Allowance	20,416,059
Other Assets	16,763	Operating Revenue	8,045,254
Total Assets	<u>4,832,749</u>	Operating Expense	9,978,692
Current Liabilities	968,577	Operating Margin	-1,933,438
Long Term Liabilities	3,749,837	Other Income	5,502
Total Equity	<u>114,335</u>	Other Expense	0
Total Liab. and Equity	<u>4,832,749</u>	Net Profit or Loss	<u>(1,927,936)</u>
		71.7%	Skilled Nursing 93.8%
		28.3%	Ancillary Service 6.2%
		124.0%	Current Ratio (0.1)
		-24.0%	Days to Collect (4.0)
		0.1%	Avg Payment Days 31.2
		0.0%	Depreciation Rate 6.5%
		-24.0%	Return on Equity -
			1,686.2%

235664 CAMBRIDGE SOUTH HEALTHCARE CTR		Proprietary - Corporation	
CAMBRIDGE SOUTH HEALTHCARE CTR		12/31/2019 365 Days Settled	
BEVERLY HILLS, MI 48025		CR Beds 102 POS Beds 0	
OAKLAND		Key Performance Ind.	
DUMMY FOR MEDICAID HHA		Occupancy Rate 68.4%	
Balance Sheet		Income Statement	
Current Assets	226,192	Total Charges	21,415,685
Fixed Assets	1,393,721	Contract Allowance	15,485,364
Other Assets	11,535	Operating Revenue	5,930,321
Total Assets	<u>1,631,448</u>	Operating Expense	7,273,586
Current Liabilities	906,389	Operating Margin	-1,343,265
Long Term Liabilities	11,731,929	Other Income	3,308
Total Equity	<u>-11,006,870</u>	Other Expense	0
Total Liab. and Equity	<u>1,631,448</u>	Net Profit or Loss	<u>(1,339,957)</u>
		72.3%	Skilled Nursing 94.7%
		27.7%	Ancillary Service 5.3%
		122.7%	Current Ratio 0.2
		-22.7%	Days to Collect 11.6
		0.1%	Avg Payment Days 30.0
		0.0%	Depreciation Rate 4.1%
		-22.6%	Return on Equity 12.2%

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235031 CANAL VIEW - HOUGHTON COUNTY				Government - County	
CANAL VIEW - HOUGHTON COUNTY		9/30/2019 365 Days Settled			
HANCOCK, MI 49930		CR Beds 197 POS Beds 0			
HOUGHTON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.4%	
Balance Sheet		Income Statement		Length of Stay 223.2	
Current Assets	14,701,220	Total Charges	20,891,826	Average Wages 20.77	
Fixed Assets	15,192,994	Contract Allowance	292,757	1.4%	Skilled Nursing 92.7%
Other Assets	2,312,695	Operating Revenue	20,599,069	98.6%	Ancillary Service 7.3%
Total Assets	<u>32,206,909</u>	Operating Expense	25,206,268	122.4%	Current Ratio 5.7
Current Liabilities	2,597,541	Operating Margin	-4,607,199	-22.4%	Days to Collect 71.9
Long Term Liabilities	3,210,925	Other Income	5,449,061	26.5%	Avg Payment Days 41.3
Total Equity	26,398,443	Other Expense	0	0.0%	Depreciation Rate 4.3%
Total Liab. and Equity	<u>32,206,909</u>	Net Profit or Loss	<u>379,750</u>	1.8%	Return on Equity 1.4%
<hr/>					
235555 CANTERBURY ON THE LAKE				Nonprofit - Church	
CANTERBURY ON THE LAKE		6/30/2019 365 Days Settled			
WATERFORD, MI 48329		CR Beds 128 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		83.1%	
Balance Sheet		Income Statement		Length of Stay 75.2	
Current Assets	9,233,808	Total Charges	27,716,433	Average Wages 21.62	
Fixed Assets	21,175,922	Contract Allowance	7,156,932	25.8%	Skilled Nursing 55.5%
Other Assets	6,899,462	Operating Revenue	20,559,501	74.2%	Ancillary Service 18.9%
Total Assets	<u>37,309,192</u>	Operating Expense	23,193,548	112.8%	Current Ratio 3.8
Current Liabilities	2,428,463	Operating Margin	-2,634,047	-12.8%	Days to Collect 29.6
Long Term Liabilities	34,707,594	Other Income	980,971	4.8%	Avg Payment Days 13.6
Total Equity	173,135	Other Expense	0	0.0%	Depreciation Rate 6.2%
Total Liab. and Equity	<u>37,309,192</u>	Net Profit or Loss	<u>(1,743,532)</u>	-8.5%	Return on Equity - 1,007.0%

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235223 CARE AND REHABILITATION CENTER AT GLACIER HILLS				Nonprofit - Church	
CARE AND REHABILITATION CENTER AT GLACIER HILLS				6/30/2019 365 Days Settled	
ANN ARBOR, MI 48105				CR Beds 123 POS Beds 0	
WASHTENAW				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	87.3%
Balance Sheet		Income Statement		Length of Stay	39.2
Current Assets	5,879,046	Total Charges	59,047,427	Average Wages	20.19
Fixed Assets	52,705,352	Contract Allowance	21,949,691	37.2% Skilled Nursing	41.1%
Other Assets	57,395,141	Operating Revenue	37,097,736	62.8% Ancillary Service	33.8%
Total Assets	115,979,539	Operating Expense	38,632,237	104.1% Current Ratio	0.7
Current Liabilities	8,041,830	Operating Margin	-1,534,501	-4.1% Days to Collect	(2.6)
Long Term Liabilities	78,888,398	Other Income	4,875,660	13.1% Avg Payment Days	35.1
Total Equity	29,049,311	Other Expense	0	0.0% Depreciation Rate	3.3%
Total Liab. and Equity	115,979,539	Net Profit or Loss	3,341,159	9.0% Return on Equity	11.5%

235615 CARETEL INNS OF BRIGHTON				Proprietary - Corporation	
CARETEL INNS OF BRIGHTON				12/31/2019 365 Days Settled	
BRIGHTON, MI 48116				CR Beds 160 POS Beds 0	
LIVINGSTON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	60.1%
Balance Sheet		Income Statement		Length of Stay	67.3
Current Assets	1,913,649	Total Charges	10,206,996	Average Wages	17.22
Fixed Assets	10,549	Contract Allowance	1,117,512	10.9% Skilled Nursing	34.4%
Other Assets	0	Operating Revenue	9,089,484	89.1% Ancillary Service	31.5%
Total Assets	1,924,198	Operating Expense	9,000,329	99.0% Current Ratio	1.9
Current Liabilities	1,001,825	Operating Margin	89,155	1.0% Days to Collect	33.8
Long Term Liabilities	0	Other Income	22,336	0.2% Avg Payment Days	36.0
Total Equity	922,373	Other Expense	0	0.0% Depreciation Rate	594.8%
Total Liab. and Equity	1,924,198	Net Profit or Loss	2,285	0.0% Return on Equity	0.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235646 CARETEL INNS OF LINDEN				Proprietary - Corporation	
CARETEL INNS OF LINDEN		12/31/2019 365 Days Settled			
LINDEN, MI 48451		CR Beds 160 POS Beds 0			
GENESEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		70.1%	
Balance Sheet		Income Statement		Length of Stay 78.9	
Current Assets	1,993,883	Total Charges	10,827,752	Average Wages	20.73
Fixed Assets	9,086	Contract Allowance	484,223	4.5%	Skilled Nursing 32.8%
Other Assets	0	Operating Revenue	10,343,529	95.5%	Ancillary Service 29.8%
Total Assets	2,002,969	Operating Expense	10,323,021	99.8%	Current Ratio 3.3
Current Liabilities	598,708	Operating Margin	20,508	0.2%	Days to Collect 33.4
Long Term Liabilities	0	Other Income	21,974	0.2%	Avg Payment Days 14.3
Total Equity	1,404,261	Other Expense	0	0.0%	Depreciation Rate 1,489.3%
Total Liab. and Equity	2,002,969	Net Profit or Loss	(19,627)	-0.2%	Return on Equity -1.4%
235635 CARETEL INNS OF TRI-CITIES				Proprietary - Corporation	
CARETEL INNS OF TRI-CITIES		12/31/2019 365 Days Settled			
BAY CITY, MI 48706		CR Beds 100 POS Beds 0			
BAY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		57.0%	
Balance Sheet		Income Statement		Length of Stay 51.3	
Current Assets	1,307,358	Total Charges	7,149,845	Average Wages	18.86
Fixed Assets	11,773	Contract Allowance	1,118,527	15.6%	Skilled Nursing 33.8%
Other Assets	0	Operating Revenue	6,031,318	84.4%	Ancillary Service 41.4%
Total Assets	1,319,131	Operating Expense	6,053,810	100.4%	Current Ratio 3.1
Current Liabilities	415,281	Operating Margin	-22,492	-0.4%	Days to Collect 38.1
Long Term Liabilities	0	Other Income	22,589	0.4%	Avg Payment Days 14.9
Total Equity	903,850	Other Expense	0	0.0%	Depreciation Rate 734.9%
Total Liab. and Equity	1,319,131	Net Profit or Loss	(140,296)	-2.3%	Return on Equity -15.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235352 CASS COUNTY MEDICAL CARE FACIL				Government - County	
CASS COUNTY MEDICAL CARE FACIL				9/30/2019 365 Days Settled	
CASSOPOLIS, MI 49031				CR Beds 80 POS Beds 0	
CASS				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 91.2%	
Balance Sheet		Income Statement		Length of Stay 133.2	
Current Assets	2,470,288	Total Charges	11,437,889	Average Wages 22.99	
Fixed Assets	793,944	Contract Allowance	3,213,405	28.1%	Skilled Nursing 66.9%
Other Assets	614,838	Operating Revenue	8,224,484	71.9%	Ancillary Service 33.1%
Total Assets	<u>3,879,070</u>	Operating Expense	11,463,572	139.4%	Current Ratio 1.3
Current Liabilities	1,878,107	Operating Margin	-3,239,088	-39.4%	Days to Collect 58.4
Long Term Liabilities	0	Other Income	1,645,869	20.0%	Avg Payment Days 59.1
Total Equity	2,000,963	Other Expense	0	0.0%	Depreciation Rate 2.0%
Total Liab. and Equity	<u>3,879,070</u>	Net Profit or Loss	<u>(1,955,522)</u>	-23.8%	Return on Equity -97.7%

235712 CATHERINE'S PLACE				Nonprofit - Church	
CATHERINE'S PLACE				6/30/2019 365 Days Settled	
FARMINGTON HILLS, MI 48336				CR Beds 85 POS Beds 0	
OAKLAND				Key Performance Ind.	
WPS MI				Occupancy Rate 49.6%	
Balance Sheet		Income Statement		Length of Stay 810.7	
Current Assets	1,151,761	Total Charges	1,792,624	Average Wages 23.07	
Fixed Assets	4,890,529	Contract Allowance	0	0.0%	Skilled Nursing 41.4%
Other Assets	0	Operating Revenue	1,792,624	100.0%	Ancillary Service 27.3%
Total Assets	<u>6,042,290</u>	Operating Expense	4,499,844	251.0%	Current Ratio 6.3
Current Liabilities	183,394	Operating Margin	-2,707,220	-151.0%	Days to Collect 28.8
Long Term Liabilities	1,460,386	Other Income	8,403	0.5%	Avg Payment Days 14.9
Total Equity	4,398,510	Other Expense	0	0.0%	Depreciation Rate 3.4%
Total Liab. and Equity	<u>6,042,290</u>	Net Profit or Loss	<u>(2,698,817)</u>	-150.6%	Return on Equity -61.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235361 CHALET OF NILES, LLC		Proprietary - Corporation	
CHALET OF NILES, LLC		12/31/2019 365 Days Settled	
NILES, MI 49120		CR Beds 100 POS Beds 0	
BERRIEN		Key Performance Ind.	
Novitas MD		Occupancy Rate 50.1%	
Balance Sheet		Income Statement	
Current Assets	2,049,304	Total Charges	3,808,223
Fixed Assets	349,867	Contract Allowance	287,202
Other Assets	0	Operating Revenue	3,521,021
Total Assets	2,399,171	Operating Expense	5,366,635
Current Liabilities	1,169,161	Operating Margin	-1,845,614
Long Term Liabilities	0	Other Income	85,222
Total Equity	1,230,010	Other Expense	0
Total Liab. and Equity	2,399,171	Net Profit or Loss	(1,760,392)
			7.5%
			92.5%
			152.4%
			-52.4%
			2.4%
			0.0%
			-50.0%
			Length of Stay 147.5
			Average Wages 20.51
			Skilled Nursing 87.2%
			Ancillary Service 12.8%
			Current Ratio 1.8
			Days to Collect 211.4
			Avg Payment Days 78.7
			Depreciation Rate 126.2%
			Return on Equity -143.1%
235021 CHELSEA RETIREMENT COMMUNITY		Nonprofit - Church	
CHELSEA RETIREMENT COMMUNITY		12/31/2019 365 Days Settled	
CHELSEA, MI 48118		CR Beds 248 POS Beds 0	
WASHTENAW		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 70.2%	
Balance Sheet		Income Statement	
Current Assets	19,147,567	Total Charges	35,487,411
Fixed Assets	67,886,636	Contract Allowance	4,121,811
Other Assets	3,906,789	Operating Revenue	31,365,600
Total Assets	90,940,992	Operating Expense	32,606,019
Current Liabilities	11,063,766	Operating Margin	-1,240,419
Long Term Liabilities	42,621,018	Other Income	3,428,299
Total Equity	37,256,208	Other Expense	0
Total Liab. and Equity	90,940,992	Net Profit or Loss	2,079,156
			11.6%
			88.4%
			104.0%
			-4.0%
			10.9%
			0.0%
			6.6%
			Length of Stay 104.8
			Average Wages 22.45
			Skilled Nursing 27.0%
			Ancillary Service 14.2%
			Current Ratio 1.7
			Days to Collect 79.3
			Avg Payment Days 23.9
			Depreciation Rate 3.2%
			Return on Equity 5.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235228 CHERRY HILL FOR NURSING AND REHABILITATION				Proprietary - Corporation	
CHERRY HILL FOR NURSING AND REHABILITATION		8/31/2019 335 Days Settled			
WESTLAND, MI 48185		12/31/2019 122 Days Settled		CR Beds 129 POS Beds 0	
WAYNE		Key Performance Ind.			
NOVITAS				Occupancy Rate	68.6%
Balance Sheet		Income Statement		Length of Stay	192.8
Current Assets	1,846,788	Total Charges	4,401,344	Average Wages	24.19
Fixed Assets	58,060	Contract Allowance	1,972,516	44.8% Skilled Nursing	72.0%
Other Assets	22,137	Operating Revenue	2,428,828	55.2% Ancillary Service	28.0%
Total Assets	1,926,985	Operating Expense	2,628,687	108.2% Current Ratio	0.9
Current Liabilities	1,992,034	Operating Margin	-199,859	-8.2% Days to Collect	327.3
Long Term Liabilities	17,603	Other Income	17,207	0.7% Avg Payment Days	76.3
Total Equity	-82,652	Other Expense	0	0.0% Depreciation Rate	48.8%
Total Liab. and Equity	1,926,985	Net Profit or Loss	(182,652)	-7.5% Return on Equity	221.0%

235228 CHERRY HILL FOR NURSING AND REHABILITATION				Proprietary - Corporation	
CHERRY HILL FOR NURSING AND REHABILITATION		8/31/2019 335 Days Settled			
WESTLAND, MI 48185		12/31/2019 122 Days Settled		CR Beds 142 POS Beds 0	
WAYNE		Key Performance Ind.			
NOVITAS				Occupancy Rate	56.4%
Balance Sheet		Income Statement		Length of Stay	100.2
Current Assets	100,577	Total Charges	22,508,185	Average Wages	24.19
Fixed Assets	0	Contract Allowance	16,866,640	74.9% Skilled Nursing	93.7%
Other Assets	6,525	Operating Revenue	5,641,545	25.1% Ancillary Service	6.3%
Total Assets	107,102	Operating Expense	8,389,928	148.7% Current Ratio	0.0
Current Liabilities	2,191,390	Operating Margin	-2,748,383	-48.7% Days to Collect	5.5
Long Term Liabilities	1,203,231	Other Income	3,607	0.1% Avg Payment Days	59.5
Total Equity	-3,287,519	Other Expense	0	0.0% Depreciation Rate	28.8%
Total Liab. and Equity	107,102	Net Profit or Loss	(2,744,776)	-48.7% Return on Equity	83.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235641 CHESANING NURSING AND REHABILITATION CENTER				Proprietary - Partnership	
CHESANING NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
CHESANING, MI 48616		CR Beds 39 POS Beds 0			
SAGINAW		Key Performance Ind.			
WPS MI				Occupancy Rate	90.2%
				Length of Stay	83.9
				Average Wages	19.74
				53.6% Skilled Nursing	88.4%
				46.4% Ancillary Service	11.6%
				95.6% Current Ratio	(0.6)
				4.4% Days to Collect	59.6
				0.3% Avg Payment Days	27.8
				0.0% Depreciation Rate	377.0%
				4.6% Return on Equity	7.9%
<hr/>					
235656 CHRISTIAN CARE NURSING CENTER				Nonprofit - Church	
CHRISTIAN CARE NURSING CENTER		12/31/2019 365 Days Settled			
MUSKEGON, MI 49442		CR Beds 49 POS Beds 0			
MUSKEGON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	91.1%
				Length of Stay	428.9
				Average Wages	17.68
				16.7% Skilled Nursing	93.1%
				83.3% Ancillary Service	6.9%
				126.0% Current Ratio	0.1
				-26.0% Days to Collect	32.5
				22.1% Avg Payment Days	33.9
				0.0% Depreciation Rate	7.9%
				-3.9% Return on Equity	141.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235244 CHRISTIAN PARK HEALTH CARE CENTER		Proprietary - Corporation	
CHRISTIAN PARK HEALTH CARE CENTER		12/31/2019 365 Days Settled	
ESCANABA, MI 49829		CR Beds 99 POS Beds 0	
DELTA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	92.1%
Balance Sheet		Income Statement	
Current Assets	528,514	Total Charges	14,452,831
Fixed Assets	348,291	Contract Allowance	5,445,076
Other Assets	2,995	Operating Revenue	9,007,755
Total Assets	879,800	Operating Expense	8,553,582
Current Liabilities	682,892	Operating Margin	454,173
Long Term Liabilities	-3,518,253	Other Income	8,197
Total Equity	3,715,161	Other Expense	0
Total Liab. and Equity	879,800	Net Profit or Loss	462,370
		37.7%	Skilled Nursing 77.7%
		62.3%	Ancillary Service 22.3%
		95.0%	Current Ratio 0.8
		5.0%	Days to Collect 46.1
		0.1%	Avg Payment Days 19.5
		0.0%	Depreciation Rate 106.6%
		5.1%	Return on Equity 12.4%

235179 CHRISTIAN PARK VILLAGE		Proprietary - Corporation	
CHRISTIAN PARK VILLAGE		12/31/2019 365 Days Settled	
ESCANABA, MI 49829		CR Beds 59 POS Beds 0	
DELTA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	95.1%
Balance Sheet		Income Statement	
Current Assets	323,074	Total Charges	10,209,452
Fixed Assets	255,267	Contract Allowance	4,198,144
Other Assets	2,498	Operating Revenue	6,011,308
Total Assets	580,839	Operating Expense	6,052,595
Current Liabilities	203,788	Operating Margin	-41,287
Long Term Liabilities	-105,308	Other Income	3,936
Total Equity	482,359	Other Expense	0
Total Liab. and Equity	580,839	Net Profit or Loss	(37,351)
		41.1%	Skilled Nursing 69.4%
		58.9%	Ancillary Service 30.6%
		100.7%	Current Ratio 1.6
		-0.7%	Days to Collect 53.9
		0.1%	Avg Payment Days 9.3
		0.0%	Depreciation Rate 153.7%
		-0.6%	Return on Equity -7.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235619 CHURCH OF CHRIST CARE CENTER				Proprietary - Corporation	
CHURCH OF CHRIST CARE CENTER				12/31/2019 365 Days Settled	
CLINTON TOWNSHIP, MI 48035				CR Beds 129 POS Beds 0	
MACOMB				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	87.9%
Balance Sheet		Income Statement		Length of Stay	100.2
Current Assets	5,749,596	Total Charges	14,333,351	Average Wages	23.94
Fixed Assets	4,013,447	Contract Allowance	1,524,791	10.6%	Skilled Nursing 79.9%
Other Assets	31,764	Operating Revenue	12,808,560	89.4%	Ancillary Service 20.1%
Total Assets	9,794,807	Operating Expense	12,670,146	98.9%	Current Ratio 3.3
Current Liabilities	1,731,727	Operating Margin	138,414	1.1%	Days to Collect 71.1
Long Term Liabilities	1,786,694	Other Income	86,827	0.7%	Avg Payment Days 45.7
Total Equity	6,276,386	Other Expense	0	0.0%	Depreciation Rate 4.7%
Total Liab. and Equity	9,794,807	Net Profit or Loss	(16,009)	-0.1%	Return on Equity -0.3%
235401 CLARK RETIREMENT COMMUNITY				Nonprofit - Church	
CLARK RETIREMENT COMMUNITY				4/30/2019 365 Days Settled	
GRAND RAPIDS, MI 49506				CR Beds 342 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	73.4%
Balance Sheet		Income Statement		Length of Stay	677.1
Current Assets	15,211,813	Total Charges	19,748,710	Average Wages	23.43
Fixed Assets	37,914,862	Contract Allowance	1,438,824	7.3%	Skilled Nursing 27.2%
Other Assets	2,489,432	Operating Revenue	18,309,886	92.7%	Ancillary Service 0.6%
Total Assets	55,616,107	Operating Expense	22,395,833	122.3%	Current Ratio 1.9
Current Liabilities	8,086,664	Operating Margin	-4,085,947	-22.3%	Days to Collect 1.6
Long Term Liabilities	32,625,003	Other Income	3,494,215	19.1%	Avg Payment Days 72.9
Total Equity	14,904,440	Other Expense	0	0.0%	Depreciation Rate 2.8%
Total Liab. and Equity	55,616,107	Net Profit or Loss	(669,628)	-3.7%	Return on Equity -4.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235461 CLARKSTON SPECIALTY HEALTHCARE CENTER				Proprietary - Corporation	
CLARKSTON SPECIALTY HEALTHCARE CENTER		9/30/2019 365 Days Settled			
CLARKSTON, MI 48346				CR Beds 120 POS Beds 0	
OAKLAND				Key Performance Ind.	
Novitas MD				Occupancy Rate 76.0%	
Balance Sheet		Income Statement		Length of Stay 77.1	
Current Assets	-1,258,261	Total Charges	28,060,541	Average Wages 25.18	
Fixed Assets	8,427,058	Contract Allowance	20,811,524	74.2%	Skilled Nursing 91.0%
Other Assets	11,945	Operating Revenue	7,249,017	25.8%	Ancillary Service 9.0%
Total Assets	<u>7,180,742</u>	Operating Expense	9,765,681	134.7%	Current Ratio (0.7)
Current Liabilities	1,854,835	Operating Margin	-2,516,664	-34.7%	Days to Collect (64.6)
Long Term Liabilities	8,480,855	Other Income	7,438	0.1%	Avg Payment Days 38.5
Total Equity	<u>-3,154,948</u>	Other Expense	0	0.0%	Depreciation Rate 7.1%
Total Liab. and Equity	<u>7,180,742</u>	Net Profit or Loss	<u>(2,509,226)</u>	-34.6%	Return on Equity 79.5%
235405 CLINTON AIRE HEALTHCARE CENTER				Proprietary - Corporation	
CLINTON AIRE HEALTHCARE CENTER		9/30/2019 365 Days Settled			
CLINTON TOWNSHIP, MI 48038				CR Beds 150 POS Beds 0	
MACOMB				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 81.1%	
Balance Sheet		Income Statement		Length of Stay 115.0	
Current Assets	294,697	Total Charges	37,096,276	Average Wages 23.15	
Fixed Assets	4,800,305	Contract Allowance	27,092,135	73.0%	Skilled Nursing 93.8%
Other Assets	13,224	Operating Revenue	10,004,141	27.0%	Ancillary Service 6.2%
Total Assets	<u>5,108,226</u>	Operating Expense	11,382,447	113.8%	Current Ratio 0.3
Current Liabilities	1,170,270	Operating Margin	-1,378,306	-13.8%	Days to Collect 8.0
Long Term Liabilities	1,551,232	Other Income	12,530	0.1%	Avg Payment Days 36.0
Total Equity	<u>2,386,724</u>	Other Expense	0	0.0%	Depreciation Rate 7.1%
Total Liab. and Equity	<u>5,108,226</u>	Net Profit or Loss	<u>(1,365,776)</u>	-13.7%	Return on Equity -57.2%

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235574 COUNTRYSIDE CARE CENTER		Proprietary - Corporation	
COUNTRYSIDE CARE CENTER		12/31/2019 365 Days Settled	
JACKSON, MI 49203		CR Beds 108 POS Beds 0	
JACKSON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	75.7%
Balance Sheet		Income Statement	
Current Assets	1,122,414	Total Charges	9,030,924
Fixed Assets	880,829	Contract Allowance	737,628
Other Assets	0	Operating Revenue	8,293,296
Total Assets	2,003,243	Operating Expense	8,750,082
Current Liabilities	1,040,783	Operating Margin	-456,786
Long Term Liabilities	0	Other Income	26,241
Total Equity	962,460	Other Expense	0
Total Liab. and Equity	2,003,243	Net Profit or Loss	(430,545)
		8.2%	Skilled Nursing
		91.8%	Ancillary Service
		105.5%	Current Ratio
		-5.5%	Days to Collect
		0.3%	Avg Payment Days
		0.0%	Depreciation Rate
		-5.2%	Return on Equity
			75.7
			19.20
			81.7%
			18.3%
			1.1
			28.6
			21.3
			28.3%
			-44.7%
235456 COURTNEY MANOR		Proprietary - Corporation	
COURTNEY MANOR		12/31/2019 365 Days Settled	
BAD AXE, MI 48413		CR Beds 127 POS Beds 0	
HURON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	74.2%
Balance Sheet		Income Statement	
Current Assets	684,947	Total Charges	18,028,076
Fixed Assets	396,554	Contract Allowance	6,495,452
Other Assets	5,493	Operating Revenue	11,532,624
Total Assets	1,086,994	Operating Expense	11,662,605
Current Liabilities	27,007	Operating Margin	-129,981
Long Term Liabilities	-7,368,042	Other Income	8,891
Total Equity	8,428,029	Other Expense	0
Total Liab. and Equity	1,086,994	Net Profit or Loss	(121,090)
		36.0%	Skilled Nursing
		64.0%	Ancillary Service
		101.1%	Current Ratio
		-1.1%	Days to Collect
		0.1%	Avg Payment Days
		0.0%	Depreciation Rate
		-1.0%	Return on Equity
			203.6
			17.43
			72.1%
			27.9%
			25.4
			65.4
			1.4
			98.7%
			-1.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235614 COVENANT VILLAGE OF THE GREAT LAKES		Nonprofit - Church	
COVENANT VILLAGE OF THE GREAT LAKES	1/31/2019 365 Days Settled		
GRAND RAPIDS, MI 49504	9/30/2019 242 Days Settled	CR Beds 37	POS Beds 0
KENT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	73.2%
		Length of Stay	
		Average Wages	21.29
		Skilled Nursing	100.0%
		Ancillary Service	0.0%
		Current Ratio	15.7
		Days to Collect	64.7
		Avg Payment Days	3.4
		Depreciation Rate	8.3%
		Return on Equity	30.0%

Balance Sheet		Income Statement			
Current Assets	383,000	Total Charges	3,470,882		
Fixed Assets	2,814,336	Contract Allowance	0	0.0%	
Other Assets	16,619	Operating Revenue	3,470,882	100.0%	
Total Assets	3,213,955	Operating Expense	4,309,608	124.2%	
Current Liabilities	24,445	Operating Margin	-838,726	-24.2%	
Long Term Liabilities	5,935,764	Other Income	14,939	0.4%	
Total Equity	-2,746,254	Other Expense	0	0.0%	
Total Liab. and Equity	3,213,955	Net Profit or Loss	(823,787)	-23.7%	

235614 COVENANT VILLAGE OF THE GREAT LAKES		Nonprofit - Other	
COVENANT VILLAGE OF THE GREAT LAKES	1/31/2019 365 Days Settled		
GRAND RAPIDS, MI 49504	9/30/2019 242 Days Settled	CR Beds 37	POS Beds 0
KENT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	80.4%
		Length of Stay	
		Average Wages	21.29
		Skilled Nursing	100.0%
		Ancillary Service	0.0%
		Current Ratio	9.8
		Days to Collect	91.1
		Avg Payment Days	8.1
		Depreciation Rate	6.4%
		Return on Equity	16.9%

Balance Sheet		Income Statement			
Current Assets	401,691	Total Charges	2,522,468		
Fixed Assets	2,739,043	Contract Allowance	0	0.0%	
Other Assets	14,368	Operating Revenue	2,522,468	100.0%	
Total Assets	3,155,102	Operating Expense	3,094,706	122.7%	
Current Liabilities	41,142	Operating Margin	-572,238	-22.7%	
Long Term Liabilities	6,417,060	Other Income	15,391	0.6%	
Total Equity	-3,303,100	Other Expense	0	0.0%	
Total Liab. and Equity	3,155,102	Net Profit or Loss	(556,847)	-22.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235605 COVENTRY HOUSE INN				Proprietary - Other	
COVENTRY HOUSE INN		9/30/2019 365 Days Settled			
ST JOSEPH, MI 49085		CR Beds 142 POS Beds 0			
BERRIEN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		82.8%	
Balance Sheet		Income Statement		Length of Stay	
				93.9	
Current Assets	1,168,295	Total Charges	10,507,201	Average Wages	18.32
Fixed Assets	2,976	Contract Allowance	1,555,402	14.8%	Skilled Nursing
Other Assets	0	Operating Revenue	8,951,799	85.2%	Ancillary Service
Total Assets	1,171,271	Operating Expense	8,696,877	97.2%	Current Ratio
Current Liabilities	772,350	Operating Margin	254,922	2.8%	Days to Collect
Long Term Liabilities	0	Other Income	24,433	0.3%	Avg Payment Days
Total Equity	398,921	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,171,271	Net Profit or Loss	279,355	3.1%	Return on Equity
					70.0%
235348 CRESTMONT NURSING CARE CENTER				Proprietary - Corporation	
CRESTMONT NURSING CARE CENTER		9/30/2019 365 Days Settled			
FENTON, MI 48430		CR Beds 132 POS Beds 0			
GENESEE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		40.5%	
Balance Sheet		Income Statement		Length of Stay	
				102.7	
Current Assets	-480,269	Total Charges	16,435,334	Average Wages	21.55
Fixed Assets	93,838	Contract Allowance	12,533,509	76.3%	Skilled Nursing
Other Assets	8,732	Operating Revenue	3,901,825	23.7%	Ancillary Service
Total Assets	-377,699	Operating Expense	7,242,512	185.6%	Current Ratio
Current Liabilities	2,002,075	Operating Margin	-3,340,687	-85.6%	Days to Collect
Long Term Liabilities	-1,227,140	Other Income	3,914	0.1%	Avg Payment Days
Total Equity	-1,152,634	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	-377,699	Net Profit or Loss	(3,336,773)	-85.5%	Return on Equity
					289.5%

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235256 DIMONDALE NURSING CARE CENTER		Proprietary - Corporation	
DIMONDALE NURSING CARE CENTER		12/31/2019 365 Days Settled	
DIMONDALE, MI 48821		CR Beds 150 POS Beds 0	
EATON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	90.7%
		Length of Stay	125.7
		Average Wages	20.65
		23.7% Skilled Nursing	80.5%
		76.3% Ancillary Service	19.5%
		99.4% Current Ratio	(7.9)
		0.6% Days to Collect	34.6
		0.5% Avg Payment Days	21.1
		0.0% Depreciation Rate	19.6%
		0.5% Return on Equity	-0.9%

Balance Sheet		Income Statement	
Current Assets	-10,037,183	Total Charges	21,880,795
Fixed Assets	1,770,524	Contract Allowance	5,185,003
Other Assets	0	Operating Revenue	16,695,792
Total Assets	-8,266,659	Operating Expense	16,592,904
Current Liabilities	1,276,939	Operating Margin	102,888
Long Term Liabilities	0	Other Income	91,325
Total Equity	-9,543,598	Other Expense	0
Total Liab. and Equity	-8,266,659	Net Profit or Loss	81,776

235724 DJ JACOBETTI HOME FOR VETERANS		Nonprofit - Church	
DJ JACOBETTI HOME FOR VETERANS		9/30/2019 366 Days Settled	
MARQUETTE, MI 49855		CR Beds 186 POS Beds 0	
MARQUETTE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	86.3%
		Length of Stay	510.8
		Average Wages	25.96
		75.7% Skilled Nursing	100.0%
		24.3% Ancillary Service	0.0%
		433.4% Current Ratio	
		-333.4% Days to Collect	0.0
		367.5% Avg Payment Days	0.0
		0.0% Depreciation Rate	0.0%
		34.1% Return on Equity	100.0%

Balance Sheet		Income Statement	
Current Assets	0	Total Charges	22,716,798
Fixed Assets	0	Contract Allowance	17,193,856
Other Assets	1,885,919	Operating Revenue	5,522,942
Total Assets	1,885,919	Operating Expense	23,934,334
Current Liabilities	0	Operating Margin	-18,411,392
Long Term Liabilities	0	Other Income	20,297,311
Total Equity	1,885,919	Other Expense	0
Total Liab. and Equity	1,885,919	Net Profit or Loss	1,885,919

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235123 DURAND SENIOR CARE AND REHAB CENTER, L L C		Proprietary - Corporation	
DURAND SENIOR CARE AND REHAB CENTER, L L C		12/31/2019 365 Days Settled	
DURAND, MI 48429		CR Beds 141 POS Beds 0	
SHIAWASSEE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	83.2%
Balance Sheet		Income Statement	
Current Assets	3,313,268	Total Charges	18,526,503
Fixed Assets	612,597	Contract Allowance	4,733,053
Other Assets	0	Operating Revenue	13,793,450
Total Assets	3,925,865	Operating Expense	13,218,388
Current Liabilities	1,826,438	Operating Margin	575,062
Long Term Liabilities	0	Other Income	12,917
Total Equity	2,099,427	Other Expense	0
Total Liab. and Equity	3,925,865	Net Profit or Loss	455,233
		25.5%	Skilled Nursing 80.8%
		74.5%	Ancillary Service 19.2%
		95.8%	Current Ratio 1.8
		4.2%	Days to Collect 32.9
		0.1%	Avg Payment Days 17.7
		0.0%	Depreciation Rate 30.3%
		3.3%	Return on Equity 21.7%

235422 EASTWOOD CONVALESCENT CENTER		Proprietary - Corporation	
EASTWOOD CONVALESCENT CENTER		12/31/2019 365 Days Settled	
DETROIT, MI 48207		CR Beds 72 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	85.4%
Balance Sheet		Income Statement	
Current Assets	821,061	Total Charges	9,261,798
Fixed Assets	908,550	Contract Allowance	2,586,168
Other Assets	21,362	Operating Revenue	6,675,630
Total Assets	1,750,973	Operating Expense	6,183,365
Current Liabilities	580,435	Operating Margin	492,265
Long Term Liabilities	4,046,360	Other Income	68
Total Equity	-2,875,822	Other Expense	0
Total Liab. and Equity	1,750,973	Net Profit or Loss	492,333
		27.9%	Skilled Nursing 89.6%
		72.1%	Ancillary Service 10.4%
		92.6%	Current Ratio 1.4
		7.4%	Days to Collect 72.3
		0.0%	Avg Payment Days 4.1
		0.0%	Depreciation Rate 26.3%
		7.4%	Return on Equity -17.1%

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235554 EASTWOOD NURSING CENTER				Proprietary - Corporation	
EASTWOOD NURSING CENTER		12/31/2019 365 Days Settled			
NEGAUNEE, MI 49866		CR Beds 100 POS Beds 0			
MARQUETTE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		93.1%	
		Length of Stay		259.4	
		Average Wages		16.94	
		22.2% Skilled Nursing		88.2%	
		77.8% Ancillary Service		11.8%	
		95.4% Current Ratio		4.3	
		4.6% Days to Collect		39.8	
		2.5% Avg Payment Days		33.1	
		0.0% Depreciation Rate		8.6%	
		7.0% Return on Equity		33.2%	
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235027 EATON COUNTY MEDICAL CARE FACI				Government - County	
EATON COUNTY MEDICAL CARE FACI		9/30/2019 365 Days Settled			
CHARLOTTE, MI 48813		CR Beds 142 POS Beds 0			
EATON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		94.9%	
		Length of Stay		78.4	
		Average Wages		21.04	
		13.4% Skilled Nursing		76.7%	
		86.6% Ancillary Service		23.3%	
		106.8% Current Ratio		0.6	
		-6.8% Days to Collect		34.5	
		4.1% Avg Payment Days		43.1	
		0.0% Depreciation Rate		3.5%	
		-3.7% Return on Equity		-7.9%	

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235339 EDISON CHRISTIAN HEALTH CENTER				Nonprofit - Other	
EDISON CHRISTIAN HEALTH CENTER				5/31/2019 365 Days Settled	
GRAND RAPIDS, MI 49504				CR Beds 169 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	86.8%
Balance Sheet				Income Statement	
Current Assets	15,394,492	Total Charges	15,422,921	Length of Stay	453.8
Fixed Assets	3,328,794	Contract Allowance	1,494,239	Average Wages	26.20
Other Assets	-249,964	Operating Revenue	13,928,682	9.7% Skilled Nursing	84.9%
Total Assets	18,473,322	Operating Expense	14,574,781	90.3% Ancillary Service	1.9%
Current Liabilities	636,532	Operating Margin	-646,099	104.6% Current Ratio	24.2
Long Term Liabilities	-8,674,403	Other Income	985,147	-4.6% Days to Collect	23.9
Total Equity	26,511,193	Other Expense	0	7.1% Avg Payment Days	14.7
Total Liab. and Equity	18,473,322	Net Profit or Loss	288,048	0.0% Depreciation Rate	2.5%
				2.1% Return on Equity	1.1%
235264 ELY MANOR				Proprietary - Corporation	
ELY MANOR				12/31/2019 365 Days Settled	
ALLEGAN, MI 49010				CR Beds 101 POS Beds 0	
ALLEGAN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.0%
Balance Sheet				Income Statement	
Current Assets	437,368	Total Charges	10,349,903	Length of Stay	191.0
Fixed Assets	109,211	Contract Allowance	4,014,043	Average Wages	20.21
Other Assets	0	Operating Revenue	6,335,860	38.8% Skilled Nursing	89.6%
Total Assets	546,579	Operating Expense	7,688,521	61.2% Ancillary Service	10.4%
Current Liabilities	729,622	Operating Margin	-1,352,661	121.3% Current Ratio	0.6
Long Term Liabilities	1,478,239	Other Income	912,804	-21.3% Days to Collect	24.7
Total Equity	-1,661,282	Other Expense	0	14.4% Avg Payment Days	32.8
Total Liab. and Equity	546,579	Net Profit or Loss	(497,009)	0.0% Depreciation Rate	492.2%
				-7.8% Return on Equity	29.9%

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235238 EVANGELICAL HOME - SALINE				Nonprofit - Church	
EVANGELICAL HOME - SALINE		4/30/2019 365 Days Settled			
SALINE, MI 48176		CR Beds 215 POS Beds 0			
WASHTENAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.7%	
Balance Sheet		Income Statement		Length of Stay 69.3	
Current Assets	-9,494,636	Total Charges	34,683,127	Average Wages 20.55	
Fixed Assets	9,655,065	Contract Allowance	10,181,332	29.4%	Skilled Nursing 80.7%
Other Assets	0	Operating Revenue	24,501,795	70.6%	Ancillary Service 19.3%
Total Assets	<u>160,429</u>	Operating Expense	28,091,053	114.6%	Current Ratio (3.8)
Current Liabilities	2,486,238	Operating Margin	-3,589,258	-14.6%	Days to Collect (155.2)
Long Term Liabilities	0	Other Income	844,120	3.4%	Avg Payment Days 23.7
Total Equity	<u>-2,325,809</u>	Other Expense	0	0.0%	Depreciation Rate 5.7%
Total Liab. and Equity	<u>160,429</u>	Net Profit or Loss	<u>(4,863,192)</u>	-19.8%	Return on Equity 209.1%
<hr/>					
235582 EVERGREEN HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
EVERGREEN HEALTH AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
SOUTHFIELD, MI 48076		CR Beds 195 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		75.3%	
Balance Sheet		Income Statement		Length of Stay 32.4	
Current Assets	3,213,150	Total Charges	23,189,752	Average Wages 25.16	
Fixed Assets	196,015	Contract Allowance	759,097	3.3%	Skilled Nursing 52.2%
Other Assets	7,369,113	Operating Revenue	22,430,655	96.7%	Ancillary Service 43.0%
Total Assets	<u>10,778,278</u>	Operating Expense	21,883,453	97.6%	Current Ratio 0.3
Current Liabilities	10,290,573	Operating Margin	547,202	2.4%	Days to Collect 46.6
Long Term Liabilities	0	Other Income	904,448	4.0%	Avg Payment Days 12.8
Total Equity	<u>487,705</u>	Other Expense	0	0.0%	Depreciation Rate 1,620.3%
Total Liab. and Equity	<u>10,778,278</u>	Net Profit or Loss	<u>1,451,650</u>	6.5%	Return on Equity 297.6%

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235054 EVERGREEN MANOR SENIOR CARE CE		Proprietary - Corporation	
EVERGREEN MANOR SENIOR CARE CE		12/31/2019 365 Days Settled	
BATTLE CREEK, MI 49015		CR Beds 91 POS Beds 0	
CALHOUN		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	88.6%
		Length of Stay	185.2
		Average Wages	19.64
		17.0% Skilled Nursing	85.0%
		83.0% Ancillary Service	15.0%
		97.4% Current Ratio	2.8
		2.6% Days to Collect	31.2
		0.3% Avg Payment Days	20.0
		0.0% Depreciation Rate	25.6%
		0.8% Return on Equity	3.4%

Balance Sheet		Income Statement	
Current Assets	2,637,604	Total Charges	10,754,633
Fixed Assets	402,802	Contract Allowance	1,826,980
Other Assets	0	Operating Revenue	8,927,653
Total Assets	3,040,406	Operating Expense	8,694,510
Current Liabilities	943,389	Operating Margin	233,143
Long Term Liabilities	0	Other Income	22,893
Total Equity	2,097,017	Other Expense	0
Total Liab. and Equity	3,040,406	Net Profit or Loss	70,475

235445 FAIRLANE SENIOR CARE AND REHAB CENTER		Proprietary - Corporation	
FAIRLANE SENIOR CARE AND REHAB CENTER		12/31/2019 365 Days Settled	
DETROIT, MI 48228		CR Beds 205 POS Beds 0	
WAYNE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	93.8%
		Length of Stay	106.3
		Average Wages	19.98
		22.1% Skilled Nursing	80.9%
		77.9% Ancillary Service	19.1%
		94.8% Current Ratio	0.5
		5.2% Days to Collect	41.2
		-0.1% Avg Payment Days	18.8
		0.0% Depreciation Rate	34.0%
		1.9% Return on Equity	-65.3%

Balance Sheet		Income Statement	
Current Assets	1,337,333	Total Charges	26,681,865
Fixed Assets	1,024,332	Contract Allowance	5,905,116
Other Assets	0	Operating Revenue	20,776,749
Total Assets	2,361,665	Operating Expense	19,695,171
Current Liabilities	2,955,734	Operating Margin	1,081,578
Long Term Liabilities	0	Other Income	-25,545
Total Equity	-594,069	Other Expense	0
Total Liab. and Equity	2,361,665	Net Profit or Loss	388,044

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235013 FAIRVIEW NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
FAIRVIEW NURSING AND REHABILITATION COMMUNITY		12/31/2019 365 Days Settled			
CENTREVILLE, MI 49032		CR Beds 73 POS Beds 0			
SAINT JOSEPH		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		75.2%	
		Length of Stay		142.0	
		Average Wages		19.82	
		35.1% Skilled Nursing		85.6%	
		64.9% Ancillary Service		13.6%	
		104.5% Current Ratio		2.7	
		-4.5% Days to Collect		217.2	
		0.9% Avg Payment Days		22.9	
		0.0% Depreciation Rate		49.6%	
		-4.5% Return on Equity		-9.0%	
<hr/>					
235359 FAITH HAVEN SENIOR CARE CENTRE				Proprietary - Corporation	
FAITH HAVEN SENIOR CARE CENTRE		12/31/2019 365 Days Settled			
JACKSON, MI 49201		CR Beds 83 POS Beds 0			
JACKSON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		80.7%	
		Length of Stay		96.2	
		Average Wages		19.74	
		23.5% Skilled Nursing		76.2%	
		76.5% Ancillary Service		23.8%	
		101.1% Current Ratio		(2.9)	
		-1.1% Days to Collect		45.4	
		0.1% Avg Payment Days		20.1	
		0.0% Depreciation Rate		23.0%	
		-3.6% Return on Equity		14.9%	

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235298 FATHER MURRAY, A VILLA CENTER				Proprietary - Other	
FATHER MURRAY, A VILLA CENTER		12/31/2019 365 Days Settled			
CENTER LINE, MI 48015		CR Beds 231 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.8%	
Balance Sheet		Income Statement		Length of Stay	
				122.4	
Current Assets	2,469,347	Total Charges	26,301,673	Average Wages	20.80
Fixed Assets	337,689	Contract Allowance	7,698,092	29.3%	Skilled Nursing
Other Assets	0	Operating Revenue	18,603,581	70.7%	Ancillary Service
Total Assets	<u>2,807,036</u>	Operating Expense	18,783,558	101.0%	Current Ratio
Current Liabilities	1,683,475	Operating Margin	-179,977	-1.0%	Days to Collect
Long Term Liabilities	1,065,200	Other Income	-21,484	-0.1%	Avg Payment Days
Total Equity	58,361	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>2,807,036</u>	Net Profit or Loss	<u>(573,668)</u>	-3.1%	Return on Equity
				-983.0%	
235482 FENTON HEALTHCARE				Proprietary - Other	
FENTON HEALTHCARE		12/31/2019 365 Days Settled			
FENTON, MI 48430		CR Beds 121 POS Beds 0			
GENESEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		55.9%	
Balance Sheet		Income Statement		Length of Stay	
				474.7	
Current Assets	492,532	Total Charges	10,057,202	Average Wages	18.46
Fixed Assets	548,472	Contract Allowance	3,775,153	37.5%	Skilled Nursing
Other Assets	7,150	Operating Revenue	6,282,049	62.5%	Ancillary Service
Total Assets	<u>1,048,154</u>	Operating Expense	6,890,515	109.7%	Current Ratio
Current Liabilities	301,455	Operating Margin	-608,466	-9.7%	Days to Collect
Long Term Liabilities	697,832	Other Income	1,802	0.0%	Avg Payment Days
Total Equity	48,867	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,048,154</u>	Net Profit or Loss	<u>(606,664)</u>	-9.7%	Return on Equity
				-1,241.5%	

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235606 FISHER SENIOR CARE AND REHAB				Proprietary - Corporation																																																							
FISHER SENIOR CARE AND REHAB		12/31/2019 365 Days Settled																																																									
MAYVILLE, MI 48744		CR Beds 53 POS Beds 0																																																									
TUSCOLA		Key Performance Ind.																																																									
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		84.3%																																																							
		Length of Stay		60.4																																																							
		Average Wages		19.04																																																							
		26.6% Skilled Nursing		68.1%																																																							
		73.4% Ancillary Service		31.9%																																																							
		97.9% Current Ratio		5.0																																																							
		2.1% Days to Collect		46.3																																																							
		0.0% Avg Payment Days		25.5																																																							
		0.0% Depreciation Rate		29.6%																																																							
		0.1% Return on Equity		0.4%																																																							
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235587 FOUNTAIN BLEU HEALTH AND REHABILITATION CENTER				Proprietary - Corporation																																																							
FOUNTAIN BLEU HEALTH AND REHABILITATION CENTER		9/30/2019 365 Days Settled																																																									
LIVONIA, MI 48150		CR Beds 88 POS Beds 0																																																									
WAYNE		Key Performance Ind.																																																									
NGS (WI)		Occupancy Rate		89.5%																																																							
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235225 FOUNTAIN VIEW OF MONROE				Proprietary - Corporation	
FOUNTAIN VIEW OF MONROE		12/31/2019 365 Days Settled			
MONROE, MI 48162		CR Beds 119 POS Beds 0			
MONROE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		91.0%	
		Length of Stay		175.7	
		Average Wages		19.16	
		38.1% Skilled Nursing		63.8%	
		61.9% Ancillary Service		36.2%	
		99.8% Current Ratio		0.6	
		0.2% Days to Collect		50.2	
		0.0% Avg Payment Days		3.6	
		0.0% Depreciation Rate		143.8%	
		0.2% Return on Equity		0.7%	
Balance Sheet		Income Statement			
Current Assets	541,703	Total Charges	23,045,761		
Fixed Assets	676,608	Contract Allowance	8,775,806		
Other Assets	27,584	Operating Revenue	14,269,955		
Total Assets	<u>1,245,895</u>	Operating Expense	14,238,329		
Current Liabilities	860,899	Operating Margin	31,626		
Long Term Liabilities	-4,430,257	Other Income	1,025		
Total Equity	<u>4,815,253</u>	Other Expense	0		
Total Liab. and Equity	<u>1,245,895</u>	Net Profit or Loss	<u>32,651</u>		
<hr/>					
235467 FOUR CHAPLAINS NRSG CARE CTR				Proprietary - Corporation	
FOUR CHAPLAINS NRSG CARE CTR		12/31/2019 365 Days Settled			
WESTLAND, MI 48185		CR Beds 103 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.9%	
		Length of Stay		78.7	
		Average Wages		20.36	
		23.0% Skilled Nursing		77.8%	
		77.0% Ancillary Service		22.2%	
		91.2% Current Ratio		3.6	
		8.8% Days to Collect		40.3	
		0.0% Avg Payment Days		18.7	
		0.0% Depreciation Rate		23.0%	
		5.8% Return on Equity		19.7%	
Balance Sheet		Income Statement			
Current Assets	3,763,918	Total Charges	14,127,367		
Fixed Assets	479,145	Contract Allowance	3,243,180		
Other Assets	0	Operating Revenue	10,884,187		
Total Assets	<u>4,243,063</u>	Operating Expense	9,923,595		
Current Liabilities	1,047,464	Operating Margin	960,592		
Long Term Liabilities	0	Other Income	-4,172		
Total Equity	<u>3,195,599</u>	Other Expense	0		
Total Liab. and Equity	<u>4,243,063</u>	Net Profit or Loss	<u>630,972</u>		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235578 FOUR SEASONS NURSING CENTER OF WESTLAND				Proprietary - Corporation	
FOUR SEASONS NURSING CENTER OF WESTLAND		12/31/2019 365 Days Settled			
WESTLAND, MI 48185				CR Beds 180 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 89.6%	
Balance Sheet		Income Statement		Length of Stay 137.9	
Current Assets	5,096,403	Total Charges	32,640,596	Average Wages 19.14	
Fixed Assets	332,193	Contract Allowance	15,645,533	47.9%	Skilled Nursing 91.4%
Other Assets	0	Operating Revenue	16,995,063	52.1%	Ancillary Service 8.6%
Total Assets	<u>5,428,596</u>	Operating Expense	16,506,210	97.1%	Current Ratio 3.8
Current Liabilities	1,339,675	Operating Margin	488,853	2.9%	Days to Collect 29.9
Long Term Liabilities	0	Other Income	82,173	0.5%	Avg Payment Days 29.6
Total Equity	<u>4,088,921</u>	Other Expense	0	0.0%	Depreciation Rate 65.7%
Total Liab. and Equity	<u>5,428,596</u>	Net Profit or Loss	<u>571,026</u>	3.4%	Return on Equity 14.0%
235634 FOX RUN VILLAGE				Nonprofit - Other	
FOX RUN VILLAGE		12/31/2019 365 Days Settled			
NOVI, MI 48377				CR Beds 44 POS Beds 0	
OAKLAND				Key Performance Ind.	
HIGHMARK MEDICARE SERVICES				Occupancy Rate 114.2%	
Balance Sheet		Income Statement		Length of Stay 46.5	
Current Assets	23,740,782	Total Charges	8,630,885	Average Wages 27.02	
Fixed Assets	140,357,466	Contract Allowance	707,660	8.2%	Skilled Nursing 72.4%
Other Assets	253,051,689	Operating Revenue	7,923,225	91.8%	Ancillary Service 13.6%
Total Assets	<u>417,149,937</u>	Operating Expense	78,914,371	996.0%	Current Ratio 0.1
Current Liabilities	285,430,100	Operating Margin	-70,991,146	-896.0%	Days to Collect 57.2
Long Term Liabilities	154,264,181	Other Income	62,644,387	790.6%	Avg Payment Days 13.8
Total Equity	<u>-22,544,344</u>	Other Expense	0	0.0%	Depreciation Rate 18.9%
Total Liab. and Equity	<u>417,149,937</u>	Net Profit or Loss	<u>(8,346,759)</u>	-105.3%	Return on Equity 37.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235612 FREEMAN NURSING & REHAB COMMUNITY				Proprietary - Corporation	
FREEMAN NURSING & REHAB COMMUNITY		12/31/2019 365 Days Settled			
KINGSFORD, MI 49802				CR Beds 45	POS Beds 0
DICKINSON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	89.3%
Balance Sheet		Income Statement		Length of Stay	172.6
Current Assets	3,843,789	Total Charges	5,542,407	Average Wages	19.49
Fixed Assets	296,600	Contract Allowance	1,616,831	29.2% Skilled Nursing	79.9%
Other Assets	57,360	Operating Revenue	3,925,576	70.8% Ancillary Service	20.1%
Total Assets	4,197,749	Operating Expense	3,769,572	96.0% Current Ratio	4.5
Current Liabilities	845,753	Operating Margin	156,004	4.0% Days to Collect	336.1
Long Term Liabilities	0	Other Income	10,382	0.3% Avg Payment Days	20.4
Total Equity	3,351,996	Other Expense	0	0.0% Depreciation Rate	101.4%
Total Liab. and Equity	4,197,749	Net Profit or Loss	167,885	4.3% Return on Equity	5.0%
235248 FRIENDSHIP VILLAGE				Proprietary - Other	
FRIENDSHIP VILLAGE		9/30/2019 365 Days Settled			
KALAMAZOO, MI 49006				CR Beds 57	POS Beds 0
KALAMAZOO				Key Performance Ind.	
CAHABA				Occupancy Rate	86.0%
Balance Sheet		Income Statement		Length of Stay	57.0
Current Assets	3,818,228	Total Charges	19,707,108	Average Wages	19.16
Fixed Assets	39,912,574	Contract Allowance	541,038	2.7% Skilled Nursing	90.6%
Other Assets	11,274,342	Operating Revenue	19,166,070	97.3% Ancillary Service	9.4%
Total Assets	55,005,144	Operating Expense	23,016,246	120.1% Current Ratio	0.2
Current Liabilities	24,620,107	Operating Margin	-3,850,176	-20.1% Days to Collect	10.1
Long Term Liabilities	30,326,165	Other Income	3,292,556	17.2% Avg Payment Days	25.4
Total Equity	58,872	Other Expense	0	0.0% Depreciation Rate	5.4%
Total Liab. and Equity	55,005,144	Net Profit or Loss	(577,522)	-3.0% Return on Equity	-981.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235345 FROH COMMUNITY HOME				Nonprofit - Other	
FROH COMMUNITY HOME		3/31/2019 365 Days Settled			
STURGIS, MI 49091		CR Beds 192 POS Beds 0			
SAINT JOSEPH		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		63.8%	
		Length of Stay		242.9	
		Average Wages		19.65	
		Skilled Nursing		80.2%	
		Ancillary Service		6.7%	
		Current Ratio		1.5	
		Days to Collect		35.9	
		Avg Payment Days		21.3	
		Depreciation Rate		2.2%	
		Return on Equity		1.1%	
Balance Sheet		Income Statement			
Current Assets	1,870,924	Total Charges	12,081,295		
Fixed Assets	15,132,762	Contract Allowance	1,909,602	15.8%	
Other Assets	3,592,062	Operating Revenue	10,171,693	84.2%	
Total Assets	20,595,748	Operating Expense	12,110,551	119.1%	
Current Liabilities	1,234,526	Operating Margin	-1,938,858	-19.1%	
Long Term Liabilities	12,101,972	Other Income	2,017,447	19.8%	
Total Equity	7,259,250	Other Expense	0	0.0%	
Total Liab. and Equity	20,595,748	Net Profit or Loss	78,589	0.8%	

235713 GENESYS SHORT-TERM REHABILITATION CENTER				Nonprofit - Other	
GENESYS SHORT-TERM REHABILITATION CENTER		6/30/2019 365 Days Settled			
GRAND BLANC, MI 48439		CR Beds 12 POS Beds 0			
GENESEE		Key Performance Ind.			
WPS MI		Occupancy Rate		56.1%	
		Length of Stay		8.6	
		Average Wages		19.20	
		Skilled Nursing		45.5%	
		Ancillary Service		54.5%	
		Current Ratio		0.0	
		Days to Collect		0.0	
		Avg Payment Days		0.0	
		Depreciation Rate		0.0%	
		Return on Equity		49.1%	
Balance Sheet		Income Statement			
Current Assets	0	Total Charges	1,483,908		
Fixed Assets	0	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	1,483,908	100.0%	
Total Assets	0	Operating Expense	1,640,736	110.6%	
Current Liabilities	319,351	Operating Margin	-156,828	-10.6%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	-319,351	Other Expense	0	0.0%	
Total Liab. and Equity	0	Net Profit or Loss	(156,828)	-10.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235335 GLADWIN NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
GLADWIN NURSING AND REHABILITATION COMMUNITY 12/31/2019 365 Days Settled					
GLADWIN, MI 48624				CR Beds 50 POS Beds 0	
GLADWIN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 70.1%	
Balance Sheet		Income Statement		Length of Stay 85.9	
Current Assets	2,393,561	Total Charges	4,929,911	Average Wages 19.76	
Fixed Assets	199,034	Contract Allowance	1,384,200	28.1% Skilled Nursing 75.2%	
Other Assets	71,422	Operating Revenue	3,545,711	71.9% Ancillary Service 24.8%	
Total Assets	2,664,017	Operating Expense	4,099,110	115.6% Current Ratio 2.4	
Current Liabilities	1,008,647	Operating Margin	-553,399	-15.6% Days to Collect 229.8	
Long Term Liabilities	0	Other Income	18,939	0.5% Avg Payment Days 25.7	
Total Equity	1,655,370	Other Expense	0	0.0% Depreciation Rate 152.6%	
Total Liab. and Equity	2,664,017	Net Profit or Loss	(563,107)	-15.9% Return on Equity -34.0%	
<hr/>					
235485 GLADWIN PINES NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
GLADWIN PINES NURSING AND REHABILITATION CENTER 12/31/2019 365 Days Settled					
GLADWIN, MI 48624				CR Beds 84 POS Beds 0	
GLADWIN				Key Performance Ind.	
WPS MI				Occupancy Rate 86.2%	
Balance Sheet		Income Statement		Length of Stay 86.1	
Current Assets	1,322,358	Total Charges	10,635,386	Average Wages 17.05	
Fixed Assets	117,514	Contract Allowance	2,632,831	24.8% Skilled Nursing 79.2%	
Other Assets	0	Operating Revenue	8,002,555	75.2% Ancillary Service 20.8%	
Total Assets	1,439,872	Operating Expense	8,718,239	108.9% Current Ratio 1.4	
Current Liabilities	921,856	Operating Margin	-715,684	-8.9% Days to Collect 42.4	
Long Term Liabilities	0	Other Income	988,406	12.4% Avg Payment Days 38.9	
Total Equity	518,016	Other Expense	0	0.0% Depreciation Rate 349.6%	
Total Liab. and Equity	1,439,872	Net Profit or Loss	193,584	2.4% Return on Equity 37.4%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235026 GOGEBIC MEDICAL CARE FACILITY				Government - Federal	
GOGEBIC MEDICAL CARE FACILITY				12/31/2019 365 Days Settled	
WAKEFIELD, MI 49968				CR Beds 109 POS Beds 0	
GOGEBIC				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	90.0%
Balance Sheet				Income Statement	
Current Assets	7,872,129	Total Charges	12,596,315	Length of Stay	213.1
Fixed Assets	1,710,013	Contract Allowance	1,060,971	Average Wages	19.02
Other Assets	1,369,772	Operating Revenue	11,535,344	8.4% Skilled Nursing	89.8%
Total Assets	10,951,914	Operating Expense	11,400,761	91.6% Ancillary Service	10.2%
Current Liabilities	1,400,725	Operating Margin	134,583	98.8% Current Ratio	5.6
Long Term Liabilities	3,010,151	Other Income	595,975	1.2% Days to Collect	76.3
Total Equity	6,541,038	Other Expense	0	5.2% Avg Payment Days	37.7
Total Liab. and Equity	10,951,914	Net Profit or Loss	549,835	0.0% Depreciation Rate	2.8%
				4.8% Return on Equity	8.4%
235354 GRACE HEALTHCARE OF THREE RIVERS				Proprietary - Corporation	
GRACE HEALTHCARE OF THREE RIVERS				12/31/2019 365 Days Settled	
THREE RIVERS, MI 49093				CR Beds 87 POS Beds 0	
SAINT JOSEPH				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	74.1%
Balance Sheet				Income Statement	
Current Assets	-1,574,192	Total Charges	8,163,291	Length of Stay	130.0
Fixed Assets	509,418	Contract Allowance	2,061,293	Average Wages	20.70
Other Assets	-44,716	Operating Revenue	6,101,998	25.3% Skilled Nursing	74.1%
Total Assets	-1,109,490	Operating Expense	7,086,802	74.7% Ancillary Service	25.9%
Current Liabilities	776,989	Operating Margin	-984,804	116.1% Current Ratio	(2.0)
Long Term Liabilities	24,139	Other Income	24,319	-16.1% Days to Collect	(95.1)
Total Equity	-1,910,618	Other Expense	0	0.4% Avg Payment Days	30.7
Total Liab. and Equity	-1,109,490	Net Profit or Loss	(1,226,104)	0.0% Depreciation Rate	77.1%
				-20.1% Return on Equity	64.2%

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235447 GRACE OF DOUGLAS				Proprietary - Corporation	
GRACE OF DOUGLAS		12/31/2019 365 Days Settled			
DOUGLAS, MI 49406				CR Beds 79 POS Beds 0	
ALLEGAN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	71.4%
Balance Sheet		Income Statement		Length of Stay	167.3
Current Assets	-1,774,914	Total Charges	6,418,595	Average Wages	22.39
Fixed Assets	123,349	Contract Allowance	1,687,011	26.3% Skilled Nursing	74.3%
Other Assets	61,855	Operating Revenue	4,731,584	73.7% Ancillary Service	25.7%
Total Assets	-1,589,710	Operating Expense	5,162,463	109.1% Current Ratio	(1.7)
Current Liabilities	1,034,689	Operating Margin	-430,879	-9.1% Days to Collect	(146.5)
Long Term Liabilities	27,639	Other Income	17,273	0.4% Avg Payment Days	59.2
Total Equity	-2,652,038	Other Expense	0	0.0% Depreciation Rate	90.5%
Total Liab. and Equity	-1,589,710	Net Profit or Loss	(592,495)	-12.5% Return on Equity	22.3%
235573 GRACEWAY AT COUNTRYSIDE				Proprietary - Other	
GRACEWAY AT COUNTRYSIDE		1/31/2019 396 Days Settled			
SOUTH HAVEN, MI 49090		12/31/2019 334 Days Settled		CR Beds 101 POS Beds 0	
VAN BUREN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	69.0%
Balance Sheet		Income Statement		Length of Stay	210.5
Current Assets	848,111	Total Charges	8,719,939	Average Wages	19.96
Fixed Assets	5,000	Contract Allowance	2,874,324	33.0% Skilled Nursing	74.9%
Other Assets	5,284	Operating Revenue	5,845,615	67.0% Ancillary Service	24.4%
Total Assets	858,395	Operating Expense	6,261,704	107.1% Current Ratio	1.0
Current Liabilities	861,369	Operating Margin	-416,089	-7.1% Days to Collect	44.8
Long Term Liabilities	0	Other Income	170,337	2.9% Avg Payment Days	62.7
Total Equity	-2,974	Other Expense	0	0.0% Depreciation Rate	9,530.2%
Total Liab. and Equity	858,395	Net Profit or Loss	(333,694)	-5.7% Return on Equity	11,220.4%

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235573 GRACEWAY AT COUNTRYSIDE		Proprietary - Other	
GRACEWAY AT COUNTRYSIDE		1/31/2019 396 Days Settled	
SOUTH HAVEN, MI 49090		12/31/2019 334 Days Settled	
VAN BUREN		CR Beds 93 POS Beds 0	
NATIONAL GOVERNMENT SERVICES		Key Performance Ind.	
		Occupancy Rate 74.1%	
		Length of Stay 191.9	
		Average Wages 19.96	
		32.6% Skilled Nursing 76.0%	
		67.4% Ancillary Service 17.8%	
		108.0% Current Ratio 0.7	
		-8.0% Days to Collect 147.2	
		-0.1% Avg Payment Days 208.2	
		0.0% Depreciation Rate 64.9%	
		-8.0% Return on Equity 100.0%	
Balance Sheet		Income Statement	
Current Assets	1,379,393	Total Charges	8,117,197
Fixed Assets	24,269	Contract Allowance	2,649,530
Other Assets	0	Operating Revenue	5,467,667
Total Assets	<u>1,403,662</u>	Operating Expense	5,903,246
Current Liabilities	1,842,644	Operating Margin	-435,579
Long Term Liabilities	0	Other Income	-3,403
Total Equity	<u>-438,982</u>	Other Expense	0
Total Liab. and Equity	<u>1,403,662</u>	Net Profit or Loss	<u>(438,982)</u>

235499 GRAND OAKS NURSING CENTER		Proprietary - Corporation	
GRAND OAKS NURSING CENTER		12/31/2019 365 Days Settled	
BALDWIN, MI 49304		CR Beds 79 POS Beds 0	
LAKE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 80.9%	
		Length of Stay 151.5	
		Average Wages 19.81	
		10.3% Skilled Nursing 81.6%	
		89.7% Ancillary Service 18.4%	
		111.6% Current Ratio 2.2	
		-11.6% Days to Collect 41.0	
		16.6% Avg Payment Days 29.4	
		0.0% Depreciation Rate 9.7%	
		2.5% Return on Equity 18.4%	
Balance Sheet		Income Statement	
Current Assets	1,523,500	Total Charges	6,511,868
Fixed Assets	1,649,973	Contract Allowance	672,773
Other Assets	0	Operating Revenue	5,839,095
Total Assets	<u>3,173,473</u>	Operating Expense	6,515,258
Current Liabilities	708,215	Operating Margin	-676,163
Long Term Liabilities	1,686,358	Other Income	971,498
Total Equity	<u>778,900</u>	Other Expense	0
Total Liab. and Equity	<u>3,173,473</u>	Net Profit or Loss	<u>143,590</u>

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235088 GRAND TRAVERSE PAVILIONS				Government - County	
GRAND TRAVERSE PAVILIONS				12/31/2019 365 Days Settled	
TRAVERSE CITY, MI 49684				CR Beds 240 POS Beds 0	
GRAND TRAVERSE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	92.1%
Balance Sheet		Income Statement		Length of Stay	148.3
Current Assets	13,163,313	Total Charges	31,273,171	Average Wages	23.38
Fixed Assets	19,434,299	Contract Allowance	4,262,555	13.6% Skilled Nursing	87.3%
Other Assets	0	Operating Revenue	27,010,616	86.4% Ancillary Service	12.7%
Total Assets	32,597,612	Operating Expense	31,584,332	116.9% Current Ratio	2.2
Current Liabilities	5,914,158	Operating Margin	-4,573,716	-16.9% Days to Collect	42.3
Long Term Liabilities	11,371,352	Other Income	4,249,320	15.7% Avg Payment Days	26.0
Total Equity	15,312,102	Other Expense	0	0.0% Depreciation Rate	1.9%
Total Liab. and Equity	32,597,612	Net Profit or Loss	(905,693)	-3.4% Return on Equity	-5.9%

235062 GRANDVUE MEDICAL CARE FACILITY				Government - County	
GRANDVUE MEDICAL CARE FACILITY				12/31/2019 365 Days Settled	
EAST JORDAN, MI 49727				CR Beds 113 POS Beds 0	
CHARLEVOIX				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	91.7%
Balance Sheet		Income Statement		Length of Stay	378.1
Current Assets	7,709,652	Total Charges	15,128,086	Average Wages	20.00
Fixed Assets	10,736,781	Contract Allowance	458,310	3.0% Skilled Nursing	92.2%
Other Assets	6,388,392	Operating Revenue	14,669,776	97.0% Ancillary Service	7.8%
Total Assets	24,834,825	Operating Expense	16,795,504	114.5% Current Ratio	1.9
Current Liabilities	4,127,153	Operating Margin	-2,125,728	-14.5% Days to Collect	21.8
Long Term Liabilities	28,505	Other Income	2,726,936	18.6% Avg Payment Days	51.5
Total Equity	20,679,167	Other Expense	0	0.0% Depreciation Rate	3.6%
Total Liab. and Equity	24,834,825	Net Profit or Loss	485,167	3.3% Return on Equity	2.3%

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235432 GRAYLING NURSING & REHAB COMMUNITY				Proprietary - Other	
GRAYLING NURSING & REHAB COMMUNITY		12/31/2019 365 Days Settled			
GRAYLING, MI 49738		CR Beds 72 POS Beds 0			
CRAWFORD		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		80.4%	
Balance Sheet		Income Statement		Length of Stay	
				104.5	
Current Assets	9,904,155	Total Charges	7,894,515	Average Wages	19.06
Fixed Assets	216,579	Contract Allowance	2,271,954	28.8% Skilled Nursing	81.6%
Other Assets	68,000	Operating Revenue	5,622,561	71.2% Ancillary Service	18.4%
Total Assets	10,188,734	Operating Expense	5,045,931	89.7% Current Ratio	7.6
Current Liabilities	1,295,515	Operating Margin	576,630	10.3% Days to Collect	636.1
Long Term Liabilities	0	Other Income	38,254	0.7% Avg Payment Days	26.5
Total Equity	8,893,219	Other Expense	0	0.0% Depreciation Rate	149.7%
Total Liab. and Equity	10,188,734	Net Profit or Loss	617,273	11.0% Return on Equity	6.9%
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235442 GREAT LAKES REHAB CENTER				Proprietary - Partnership	
GREAT LAKES REHAB CENTER		12/31/2019 365 Days Settled			
SAGINAW, MI 48604		CR Beds 55 POS Beds 0			
SAGINAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		83.3%	
Balance Sheet		Income Statement		Length of Stay	
				53.2	
Current Assets	1,274,614	Total Charges	6,884,393	Average Wages	18.80
Fixed Assets	0	Contract Allowance	929,217	13.5% Skilled Nursing	71.8%
Other Assets	0	Operating Revenue	5,955,176	86.5% Ancillary Service	28.2%
Total Assets	1,274,614	Operating Expense	6,651,073	111.7% Current Ratio	0.4
Current Liabilities	3,348,671	Operating Margin	-695,897	-11.7% Days to Collect	61.5
Long Term Liabilities	455,715	Other Income	30,120	0.5% Avg Payment Days	57.6
Total Equity	-2,529,772	Other Expense	0	0.0% Depreciation Rate	2,474.1%
Total Liab. and Equity	1,274,614	Net Profit or Loss	(665,777)	-11.2% Return on Equity	26.3%

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235433 GREENFIELD REHAB AND NURSING CENTER				Proprietary - Partnership	
GREENFIELD REHAB AND NURSING CENTER		12/31/2019 365 Days Settled			
ROYAL OAK, MI 48073				CR Beds 126 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	74.6%
				Length of Stay	126.5
				Average Wages	20.63
				0.5% Skilled Nursing	86.2%
				99.5% Ancillary Service	13.8%
				101.4% Current Ratio	1.5
				-1.4% Days to Collect	77.6
				1.8% Avg Payment Days	38.8
				0.0% Depreciation Rate	10.5%
				0.3% Return on Equity	14.4%
Balance Sheet		Income Statement			
Current Assets	2,151,906	Total Charges	9,193,456		
Fixed Assets	3,308,340	Contract Allowance	47,397		
Other Assets	42,124	Operating Revenue	9,146,059		
Total Assets	5,502,370	Operating Expense	9,276,609		
Current Liabilities	1,449,881	Operating Margin	-130,550		
Long Term Liabilities	3,836,990	Other Income	161,656		
Total Equity	215,499	Other Expense	0		
Total Liab. and Equity	5,502,370	Net Profit or Loss	31,106		
235551 GREENTREE OF HUBBELL REHAB AND HEALTH				Proprietary - Corporation	
GREENTREE OF HUBBELL REHAB AND HEALTH		12/31/2019 365 Days Settled			
HUBBELL, MI 49934				CR Beds 55 POS Beds 0	
HOUGHTON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	77.4%
				Length of Stay	259.1
				Average Wages	18.97
				5.4% Skilled Nursing	94.6%
				94.6% Ancillary Service	5.4%
				121.3% Current Ratio	0.7
				-21.3% Days to Collect	99.8
				10.4% Avg Payment Days	120.3
				0.0% Depreciation Rate	43.3%
				-12.2% Return on Equity	100.5%
Balance Sheet		Income Statement			
Current Assets	1,134,961	Total Charges	4,225,608		
Fixed Assets	107,255	Contract Allowance	228,251		
Other Assets	13,625	Operating Revenue	3,997,357		
Total Assets	1,255,841	Operating Expense	4,847,106		
Current Liabilities	1,739,809	Operating Margin	-849,749		
Long Term Liabilities	0	Other Income	414,601		
Total Equity	-483,968	Other Expense	0		
Total Liab. and Equity	1,255,841	Net Profit or Loss	(486,546)		

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235544 HALLMARK LIVING BENTON HARBOR				Proprietary - Corporation	
HALLMARK LIVING BENTON HARBOR		12/31/2019 365 Days Settled			
BENTON HARBOR, MI 49022		CR Beds 95 POS Beds 0			
BERRIEN		Key Performance Ind.			
NGS (WI)		Occupancy Rate		75.4%	
Balance Sheet		Income Statement		Length of Stay	
				209.1	
Current Assets	817,988	Total Charges	5,551,016	Average Wages	
Fixed Assets	68,077	Contract Allowance	508,387	19.16	
Other Assets	0	Operating Revenue	5,042,629	9.2%	
Total Assets	886,065	Operating Expense	5,965,456	90.8%	
Current Liabilities	2,268,889	Operating Margin	-922,827	118.3%	
Long Term Liabilities	0	Other Income	2,368	-18.3%	
Total Equity	-1,382,824	Other Expense	0	0.0%	
Total Liab. and Equity	886,065	Net Profit or Loss	(1,309,866)	0.0%	
				Return on Equity	
				94.7%	

235077 HALLMARK LIVING HOLLAND				Proprietary - Corporation	
HALLMARK LIVING HOLLAND		12/31/2019 365 Days Settled			
HOLLAND, MI 49423		CR Beds 90 POS Beds 0			
OTTAWA		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		59.6%	
Balance Sheet		Income Statement		Length of Stay	
				145.1	
Current Assets	1,001,804	Total Charges	5,667,295	Average Wages	
Fixed Assets	87,637	Contract Allowance	595,686	17.33	
Other Assets	0	Operating Revenue	5,071,609	10.5%	
Total Assets	1,089,441	Operating Expense	5,796,121	89.5%	
Current Liabilities	1,439,311	Operating Margin	-724,512	114.3%	
Long Term Liabilities	0	Other Income	152	-14.3%	
Total Equity	-349,870	Other Expense	0	0.0%	
Total Liab. and Equity	1,089,441	Net Profit or Loss	(1,064,085)	0.0%	
				Return on Equity	
				304.1%	

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235114 HALLMARK LIVING KALAMAZOO				Proprietary - Corporation	
HALLMARK LIVING KALAMAZOO		4/23/2019 113 Days Settled			
KALAMAZOO, MI 49006		CR Beds 106 POS Beds 0			
KALAMAZOO		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		62.8%	
Balance Sheet		Income Statement		Length of Stay	
				69.0	
Current Assets	888,885	Total Charges	2,106,374	Average Wages	
Fixed Assets	154,878	Contract Allowance	275,922	14.24	
Other Assets	0	Operating Revenue	1,830,452	13.1%	
Total Assets	1,043,763	Operating Expense	2,256,206	86.9%	
Current Liabilities	1,549,032	Operating Margin	-425,754	123.3%	
Long Term Liabilities	0	Other Income	408	-23.3%	
Total Equity	-505,269	Other Expense	0	0.0%	
Total Liab. and Equity	1,043,763	Net Profit or Loss	(443,655)	0.0%	
				Days to Collect	
				67.3	
				Avg Payment Days	
				60.8	
				Depreciation Rate	
				85.7%	
				Return on Equity	
				87.8%	

235382 HAMILTON NURSING HOME				Proprietary - Corporation	
HAMILTON NURSING HOME		12/31/2019 365 Days Settled			
DETROIT, MI 48207		CR Beds 64 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		95.4%	
Balance Sheet		Income Statement		Length of Stay	
				204.4	
Current Assets	1,966,012	Total Charges	9,061,652	Average Wages	
Fixed Assets	190,045	Contract Allowance	3,232,286	17.25	
Other Assets	0	Operating Revenue	5,829,366	35.7%	
Total Assets	2,156,057	Operating Expense	5,646,149	64.3%	
Current Liabilities	956,367	Operating Margin	183,217	96.9%	
Long Term Liabilities	0	Other Income	77,522	3.1%	
Total Equity	1,199,690	Other Expense	0	1.3%	
Total Liab. and Equity	2,156,057	Net Profit or Loss	260,739	0.0%	
				Days to Collect	
				95.3	
				Avg Payment Days	
				36.1	
				Depreciation Rate	
				19.7%	
				Return on Equity	
				21.7%	

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235050 HAROLD AND GRACE UPJOHN COMMUNITY CARE CENTER				Nonprofit - Other	
HAROLD AND GRACE UPJOHN COMMUNITY CARE CENTER		6/30/2019 365 Days Settled			
KALAMAZOO, MI 49001				CR Beds 94 POS Beds 0	
KALAMAZOO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 86.5%	
Balance Sheet		Income Statement		Length of Stay 53.2	
Current Assets	5,357,836	Total Charges	12,298,360	Average Wages 21.99	
Fixed Assets	3,735,436	Contract Allowance	2,679,178	21.8%	Skilled Nursing 74.8%
Other Assets	3,651,027	Operating Revenue	9,619,182	78.2%	Ancillary Service 25.2%
Total Assets	<u>12,744,299</u>	Operating Expense	10,536,821	109.5%	Current Ratio 6.7
Current Liabilities	799,936	Operating Margin	-917,639	-9.5%	Days to Collect 200.4
Long Term Liabilities	2,904,892	Other Income	709,861	7.4%	Avg Payment Days 27.7
Total Equity	<u>9,039,471</u>	Other Expense	0	0.0%	Depreciation Rate 5.5%
Total Liab. and Equity	<u>12,744,299</u>	Net Profit or Loss	<u>(403,218)</u>	-4.2%	Return on Equity -4.5%
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235177 HARTFORD NURSING & REHABILITATION CENTER				Proprietary - Corporation	
HARTFORD NURSING & REHABILITATION CENTER		12/31/2019 365 Days Settled			
DETROIT, MI 48235				CR Beds 140 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 93.6%	
Balance Sheet		Income Statement		Length of Stay 151.9	
Current Assets	6,969,159	Total Charges	30,953,754	Average Wages 18.51	
Fixed Assets	2,029,572	Contract Allowance	12,909,076	41.7%	Skilled Nursing 58.1%
Other Assets	42,529	Operating Revenue	18,044,678	58.3%	Ancillary Service 41.9%
Total Assets	<u>9,041,260</u>	Operating Expense	17,104,007	94.8%	Current Ratio 4.5
Current Liabilities	1,564,390	Operating Margin	940,671	5.2%	Days to Collect 163.0
Long Term Liabilities	-7,576,156	Other Income	5,953	0.0%	Avg Payment Days 6.7
Total Equity	<u>15,053,026</u>	Other Expense	0	0.0%	Depreciation Rate 52.3%
Total Liab. and Equity	<u>9,041,260</u>	Net Profit or Loss	<u>835,243</u>	4.6%	Return on Equity 5.5%

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235281 HASTINGS REHABILITATION AND HEALTHCARE CENTER				Proprietary - Corporation	
HASTINGS REHABILITATION AND HEALTHCARE CENTER		12/31/2019 365 Days Settled			
HASTINGS, MI 49058		CR Beds 106 POS Beds 0			
BARRY		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		57.1%	
Balance Sheet		Income Statement		Length of Stay	
				394.7	
Current Assets	-1,991,680	Total Charges	6,518,642	Average Wages	
Fixed Assets	244,101	Contract Allowance	820,128	13.28	
Other Assets	650,385	Operating Revenue	5,698,514	12.6%	
Total Assets	-1,097,194	Operating Expense	6,454,524	87.4%	
Current Liabilities	1,569,302	Operating Margin	-756,010	113.3%	
Long Term Liabilities	0	Other Income	77,315	-13.3%	
Total Equity	-2,666,496	Other Expense	0	1.4%	
Total Liab. and Equity	-1,097,194	Net Profit or Loss	(769,270)	0.0%	
				Return on Equity	
				28.8%	
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235602 HAZEL I FINDLAY COUNTRY MANOR				Nonprofit - Other	
HAZEL I FINDLAY COUNTRY MANOR		12/31/2019 365 Days Settled			
SAINT JOHNS, MI 48879		CR Beds 150 POS Beds 0			
CLINTON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		75.1%	
Balance Sheet		Income Statement		Length of Stay	
				140.4	
Current Assets	3,280,521	Total Charges	15,401,925	Average Wages	
Fixed Assets	6,365,430	Contract Allowance	1,255,142	17.69	
Other Assets	11,951,251	Operating Revenue	14,146,783	8.1%	
Total Assets	21,597,202	Operating Expense	13,412,686	91.9%	
Current Liabilities	1,085,707	Operating Margin	734,097	94.8%	
Long Term Liabilities	0	Other Income	286,785	5.2%	
Total Equity	20,511,495	Other Expense	0	2.0%	
Total Liab. and Equity	21,597,202	Net Profit or Loss	1,020,882	0.0%	
				Return on Equity	
				5.0%	

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235723 HEALTHBRIDGE POST-ACUTE REHABILITATION				Proprietary - Corporation	
HEALTHBRIDGE POST-ACUTE REHABILITATION		12/31/2019 365 Days Settled			
WYOMING, MI 49519		CR Beds 65 POS Beds 0			
KENT		Key Performance Ind.			
NGS (WI)		Occupancy Rate		57.8%	
Balance Sheet		Income Statement		Length of Stay	
				19.0	
Current Assets	3,212,289	Total Charges	20,929,092	Average Wages	
Fixed Assets	0	Contract Allowance	14,888,033	25.00	
Other Assets	0	Operating Revenue	6,041,059	71.1%	
Total Assets	3,212,289	Operating Expense	8,050,184	28.9%	
Current Liabilities	2,046,679	Operating Margin	-2,009,125	133.3%	
Long Term Liabilities	0	Other Income	5,017	-33.3%	
Total Equity	1,165,610	Other Expense	0	0.1%	
Total Liab. and Equity	3,212,289	Net Profit or Loss	(2,049,214)	0.0%	
				Return on Equity	
				-175.8%	
235439 HEARTLAND HEALTH CARE CENTER-ALLEN PARK				Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER-ALLEN PARK		12/31/2019 365 Days Settled			
ALLEN PARK, MI 48101		CR Beds 171 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		71.6%	
Balance Sheet		Income Statement		Length of Stay	
				31.9	
Current Assets	1,807,789	Total Charges	24,810,292	Average Wages	
Fixed Assets	844,067	Contract Allowance	9,373,023	25.33	
Other Assets	-10,284	Operating Revenue	15,437,269	37.8%	
Total Assets	2,641,572	Operating Expense	15,881,119	62.2%	
Current Liabilities	1,138,110	Operating Margin	-443,850	102.9%	
Long Term Liabilities	0	Other Income	11,330	-2.9%	
Total Equity	1,503,462	Other Expense	0	0.1%	
Total Liab. and Equity	2,641,572	Net Profit or Loss	(434,049)	0.0%	
				Return on Equity	
				-28.9%	

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235580 HEARTLAND HEALTH CARE CENTER-ANN ARBOR				Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER-ANN ARBOR 5/31/2019 365 Days Settled					
ANN ARBOR, MI 48105				CR Beds 182 POS Beds 0	
WASHTENAW				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 81.4%	
Balance Sheet		Income Statement		Length of Stay 35.8	
Current Assets	2,126,640	Total Charges	26,693,292	Average Wages 25.36	
Fixed Assets	957,731	Contract Allowance	8,321,654	31.2%	Skilled Nursing 69.5%
Other Assets	53,408	Operating Revenue	18,371,638	68.8%	Ancillary Service 30.5%
Total Assets	<u>3,137,779</u>	Operating Expense	20,612,140	112.2%	Current Ratio 1.3
Current Liabilities	1,645,157	Operating Margin	-2,240,502	-12.2%	Days to Collect 42.1
Long Term Liabilities	0	Other Income	4,956	0.0%	Avg Payment Days 23.1
Total Equity	1,492,622	Other Expense	0	0.0%	Depreciation Rate 35.3%
Total Liab. and Equity	<u>3,137,779</u>	Net Profit or Loss	<u>(2,246,745)</u>	-12.2%	Return on Equity -150.5%

235023 HEARTLAND HEALTH CARE CENTER-BATTLE CREEK				Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER-BATTLE CREEK 4/30/2019 365 Days Settled					
BATTLE CREEK, MI 49017				CR Beds 65 POS Beds 0	
CALHOUN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 79.9%	
Balance Sheet		Income Statement		Length of Stay 47.6	
Current Assets	539,677	Total Charges	8,227,168	Average Wages 21.89	
Fixed Assets	238,441	Contract Allowance	2,673,418	32.5%	Skilled Nursing 73.0%
Other Assets	5,340	Operating Revenue	5,553,750	67.5%	Ancillary Service 27.0%
Total Assets	<u>783,458</u>	Operating Expense	6,204,285	111.7%	Current Ratio 1.1
Current Liabilities	476,818	Operating Margin	-650,535	-11.7%	Days to Collect 35.4
Long Term Liabilities	0	Other Income	2,959	0.1%	Avg Payment Days 23.2
Total Equity	306,640	Other Expense	0	0.0%	Depreciation Rate 21.4%
Total Liab. and Equity	<u>783,458</u>	Net Profit or Loss	<u>(650,840)</u>	-11.7%	Return on Equity -212.2%

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235184 HEARTLAND HEALTH CARE CENTER-BRIARWOOD				Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER-BRIARWOOD		4/30/2019 365 Days Settled			
FLINT, MI 48506				CR Beds 117 POS Beds 0	
GENESEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	78.1%
Balance Sheet		Income Statement		Length of Stay	37.2
Current Assets	1,309,587	Total Charges	18,580,532	Average Wages	22.30
Fixed Assets	323,620	Contract Allowance	5,613,070	30.2% Skilled Nursing	70.1%
Other Assets	9,764	Operating Revenue	12,967,462	69.8% Ancillary Service	29.9%
Total Assets	1,642,971	Operating Expense	13,085,730	100.9% Current Ratio	1.2
Current Liabilities	1,122,290	Operating Margin	-118,268	-0.9% Days to Collect	36.8
Long Term Liabilities	0	Other Income	1,779	0.0% Avg Payment Days	24.4
Total Equity	520,681	Other Expense	0	0.0% Depreciation Rate	45.7%
Total Liab. and Equity	1,642,971	Net Profit or Loss	(125,219)	-1.0% Return on Equity	-24.0%

235618 HEARTLAND HEALTH CARE CENTER-CANTON				Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER-CANTON		12/31/2019 365 Days Settled			
CANTON, MI 48187				CR Beds 150 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	81.3%
Balance Sheet		Income Statement		Length of Stay	22.5
Current Assets	2,169,228	Total Charges	31,959,017	Average Wages	25.60
Fixed Assets	420,497	Contract Allowance	13,157,639	41.2% Skilled Nursing	59.2%
Other Assets	32,669	Operating Revenue	18,801,378	58.8% Ancillary Service	40.8%
Total Assets	2,622,394	Operating Expense	19,403,087	103.2% Current Ratio	1.9
Current Liabilities	1,151,662	Operating Margin	-601,709	-3.2% Days to Collect	42.1
Long Term Liabilities	0	Other Income	3,488	0.0% Avg Payment Days	15.4
Total Equity	1,470,732	Other Expense	0	0.0% Depreciation Rate	51.9%
Total Liab. and Equity	2,622,394	Net Profit or Loss	(601,053)	-3.2% Return on Equity	-40.9%

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235428 HEARTLAND HEALTH CARE CENTER-DEARBORN HEIGHTS		Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER-DEARBORN HEIGHTS		12/31/2019 365 Days Settled	
DEARBORN HEIGHTS, MI 48127		CR Beds 151 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	67.6%
Balance Sheet		Income Statement	
Current Assets	1,172,221	Total Charges	20,578,109
Fixed Assets	438,835	Contract Allowance	6,892,159
Other Assets	6,914	Operating Revenue	13,685,950
Total Assets	1,617,970	Operating Expense	13,284,510
Current Liabilities	934,314	Operating Margin	401,440
Long Term Liabilities	0	Other Income	7,208
Total Equity	683,656	Other Expense	0
Total Liab. and Equity	1,617,970	Net Profit or Loss	392,833
		33.5%	Skilled Nursing 67.6%
		66.5%	Ancillary Service 32.4%
		97.1%	Current Ratio 1.3
		2.9%	Days to Collect 31.3
		0.1%	Avg Payment Days 17.8
		0.0%	Depreciation Rate 28.2%
		2.9%	Return on Equity 57.5%

235132 HEARTLAND HEALTH CARE CENTER-FOSTRIAN		Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER-FOSTRIAN		4/30/2019 365 Days Settled	
FLUSHING, MI 48433		CR Beds 140 POS Beds 0	
GENESEE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	83.4%
Balance Sheet		Income Statement	
Current Assets	1,724,712	Total Charges	17,540,414
Fixed Assets	618,986	Contract Allowance	4,734,287
Other Assets	3,641	Operating Revenue	12,806,127
Total Assets	2,347,339	Operating Expense	13,545,475
Current Liabilities	1,138,973	Operating Margin	-739,348
Long Term Liabilities	0	Other Income	3,847
Total Equity	1,208,366	Other Expense	0
Total Liab. and Equity	2,347,339	Net Profit or Loss	(758,703)
		27.0%	Skilled Nursing 71.3%
		73.0%	Ancillary Service 28.7%
		105.8%	Current Ratio 1.5
		-5.8%	Days to Collect 49.1
		0.0%	Avg Payment Days 26.3
		0.0%	Depreciation Rate 32.3%
		-5.9%	Return on Equity -62.8%

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235411 HEARTLAND HEALTH CARE CENTER-HAMPTON				Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER-HAMPTON		4/30/2019 365 Days Settled			
BAY CITY, MI 48708				CR Beds 51	POS Beds 0
BAY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	88.0%
Balance Sheet		Income Statement		Length of Stay	55.7
Current Assets	678,054	Total Charges	8,432,523	Average Wages	22.02
Fixed Assets	168,387	Contract Allowance	2,926,230	34.7%	Skilled Nursing 66.0%
Other Assets	941	Operating Revenue	5,506,293	65.3%	Ancillary Service 34.0%
Total Assets	847,382	Operating Expense	5,766,828	104.7%	Current Ratio 1.5
Current Liabilities	456,159	Operating Margin	-260,535	-4.7%	Days to Collect 43.1
Long Term Liabilities	0	Other Income	3,480	0.1%	Avg Payment Days 24.1
Total Equity	391,223	Other Expense	0	0.0%	Depreciation Rate 39.1%
Total Liab. and Equity	847,382	Net Profit or Loss	(263,441)	-4.8%	Return on Equity -67.3%
235057 HEARTLAND HEALTH CARE CENTER-LIVONIA				Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER-LIVONIA		12/31/2019 365 Days Settled			
LIVONIA, MI 48154				CR Beds 142	POS Beds 0
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	73.1%
Balance Sheet		Income Statement		Length of Stay	58.7
Current Assets	936,922	Total Charges	13,958,686	Average Wages	24.17
Fixed Assets	404,977	Contract Allowance	3,294,864	23.6%	Skilled Nursing 79.9%
Other Assets	-438	Operating Revenue	10,663,822	76.4%	Ancillary Service 20.1%
Total Assets	1,341,461	Operating Expense	11,617,857	108.9%	Current Ratio 1.0
Current Liabilities	947,877	Operating Margin	-954,035	-8.9%	Days to Collect 32.1
Long Term Liabilities	0	Other Income	2,047	0.0%	Avg Payment Days 18.2
Total Equity	393,584	Other Expense	0	0.0%	Depreciation Rate 16.1%
Total Liab. and Equity	1,341,461	Net Profit or Loss	(966,696)	-9.1%	Return on Equity -245.6%

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235626 HEARTLAND HEALTH CARE CENTER-OAKLAND				Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER-OAKLAND		12/31/2019 365 Days Settled			
TROY, MI 48085				CR Beds 160 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	76.8%
				Length of Stay	19.2
				Average Wages	26.05
				Skilled Nursing	60.8%
				Ancillary Service	39.2%
				Current Ratio	2.3
				Days to Collect	47.2
				Avg Payment Days	15.6
				Depreciation Rate	32.9%
				Return on Equity	-3.5%
Balance Sheet		Income Statement			
Current Assets	2,599,800	Total Charges	33,010,356		
Fixed Assets	405,034	Contract Allowance	12,906,219	39.1%	
Other Assets	11,269	Operating Revenue	20,104,137	60.9%	
Total Assets	3,016,103	Operating Expense	20,173,417	100.3%	
Current Liabilities	1,129,338	Operating Margin	-69,280	-0.3%	
Long Term Liabilities	0	Other Income	4,230	0.0%	
Total Equity	1,886,765	Other Expense	0	0.0%	
Total Liab. and Equity	3,016,103	Net Profit or Loss	(66,040)	-0.3%	

235395 HEARTLAND HEALTH CARE CENTER-THREE RIVERS				Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER-THREE RIVERS		4/30/2019 365 Days Settled			
THREE RIVERS, MI 49093				CR Beds 100 POS Beds 0	
SAINT JOSEPH				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	82.0%
				Length of Stay	85.5
				Average Wages	19.32
				Skilled Nursing	80.3%
				Ancillary Service	19.7%
				Current Ratio	0.8
				Days to Collect	26.4
				Avg Payment Days	26.4
				Depreciation Rate	42.7%
				Return on Equity	35.1%
Balance Sheet		Income Statement			
Current Assets	555,365	Total Charges	9,640,236		
Fixed Assets	202,032	Contract Allowance	1,980,977	20.5%	
Other Assets	-8,212	Operating Revenue	7,659,259	79.5%	
Total Assets	749,185	Operating Expense	7,636,570	99.7%	
Current Liabilities	673,866	Operating Margin	22,689	0.3%	
Long Term Liabilities	0	Other Income	14,024	0.2%	
Total Equity	75,319	Other Expense	0	0.0%	
Total Liab. and Equity	749,185	Net Profit or Loss	26,448	0.3%	

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235109 HEARTLAND HEALTH CARE CENTER - GROSSE POINTE WOODS		Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER - GROSSE POINTE WOODS		12/31/2019 365 Days Settled	
GROSSE POINTE WOODS, MI 48236		CR Beds 80 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	84.9%
Balance Sheet		Income Statement	
Current Assets	1,534,319	Total Charges	17,684,226
Fixed Assets	251,214	Contract Allowance	7,190,176
Other Assets	27,638	Operating Revenue	10,494,050
Total Assets	1,813,171	Operating Expense	10,698,338
Current Liabilities	683,327	Operating Margin	-204,288
Long Term Liabilities	0	Other Income	1,080
Total Equity	1,129,844	Other Expense	0
Total Liab. and Equity	1,813,171	Net Profit or Loss	(208,329)
		40.7%	Skilled Nursing
		59.3%	Ancillary Service
		101.9%	Current Ratio
		-1.9%	Days to Collect
		0.0%	Avg Payment Days
		0.0%	Depreciation Rate
		-2.0%	Return on Equity
			Length of Stay
			Average Wages
			Skilled Nursing
			Ancillary Service
			Current Ratio
			Days to Collect
			Avg Payment Days
			Depreciation Rate
			Return on Equity
235665 HEARTLAND HEALTH CARE CENTER - STERLING HEIGHTS		Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER - STERLING HEIGHTS		12/31/2019 365 Days Settled	
STERLING HEIGHTS, MI 48312		CR Beds 120 POS Beds 0	
MACOMB		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	122.8%
Balance Sheet		Income Statement	
Current Assets	2,366,303	Total Charges	36,062,056
Fixed Assets	1,140,768	Contract Allowance	13,829,845
Other Assets	34,400	Operating Revenue	22,232,211
Total Assets	3,541,471	Operating Expense	22,285,480
Current Liabilities	1,242,830	Operating Margin	-53,269
Long Term Liabilities	0	Other Income	2,648
Total Equity	2,298,641	Other Expense	0
Total Liab. and Equity	3,541,471	Net Profit or Loss	(56,836)
		38.4%	Skilled Nursing
		61.6%	Ancillary Service
		100.2%	Current Ratio
		-0.2%	Days to Collect
		0.0%	Avg Payment Days
		0.0%	Depreciation Rate
		-0.3%	Return on Equity
			Length of Stay
			Average Wages
			Skilled Nursing
			Ancillary Service
			Current Ratio
			Days to Collect
			Avg Payment Days
			Depreciation Rate
			Return on Equity

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235593 HENRY FORD VILLAGE, INC				Nonprofit - Other	
HENRY FORD VILLAGE, INC		12/31/2019 365 Days Settled			
DEARBORN, MI 48126		CR Beds 221 POS Beds 0			
WAYNE		Key Performance Ind.			
BLUE CROSS (MARYLAND)		Occupancy Rate		75.0%	
		Length of Stay		53.9	
		Average Wages		19.76	
		15.5% Skilled Nursing		25.7%	
		84.5% Ancillary Service		16.6%	
		111.0% Current Ratio		0.3	
		-11.0% Days to Collect		36.5	
		13.1% Avg Payment Days		48.5	
		0.0% Depreciation Rate		5.3%	
		2.0% Return on Equity		-1.0%	
<hr/>					
235363 HERITAGE MANOR HEALTHCARE CENT				Proprietary - Corporation	
HERITAGE MANOR HEALTHCARE CENT		9/30/2019 365 Days Settled			
FLINT, MI 48532		CR Beds 180 POS Beds 0			
GENESEE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		72.5%	
		Length of Stay		120.9	
		Average Wages		22.46	
		70.2% Skilled Nursing		92.0%	
		29.8% Ancillary Service		8.0%	
		93.8% Current Ratio		0.2	
		6.2% Days to Collect		15.2	
		0.0% Avg Payment Days		47.8	
		0.0% Depreciation Rate		5.7%	
		6.2% Return on Equity		-15.1%	

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235234 HERITAGE MANOR NURSING AND REHAB CENTER				Proprietary - Other	
HERITAGE MANOR NURSING AND REHAB CENTER 12/31/2019 365 Days Settled					
DETROIT, MI 48204				CR Beds 122 POS Beds 0	
WAYNE				Key Performance Ind.	
WPS MI				Occupancy Rate 78.2%	
Balance Sheet		Income Statement		Length of Stay 274.0	
Current Assets	1,112,860	Total Charges	10,188,730	Average Wages 18.29	
Fixed Assets	402,343	Contract Allowance	1,767,403	17.3%	Skilled Nursing 81.6%
Other Assets	36,127	Operating Revenue	8,421,327	82.7%	Ancillary Service 18.4%
Total Assets	<u>1,551,330</u>	Operating Expense	8,745,971	103.9%	Current Ratio 0.2
Current Liabilities	5,208,391	Operating Margin	-324,644	-3.9%	Days to Collect 44.5
Long Term Liabilities	-1,791,446	Other Income	3,043	0.0%	Avg Payment Days 147.7
Total Equity	-1,865,615	Other Expense	0	0.0%	Depreciation Rate 84.2%
Total Liab. and Equity	<u>1,551,330</u>	Net Profit or Loss	<u>(321,601)</u>	-3.8%	Return on Equity 17.2%

235525 HERITAGE NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
HERITAGE NURSING AND REHABILITATION COMMUNITY 12/31/2019 365 Days Settled					
ZEELAND, MI 49464				CR Beds 39 POS Beds 0	
OTTAWA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 86.1%	
Balance Sheet		Income Statement		Length of Stay 66.6	
Current Assets	2,940,479	Total Charges	5,239,005	Average Wages 21.24	
Fixed Assets	576,062	Contract Allowance	1,351,160	25.8%	Skilled Nursing 82.6%
Other Assets	66,762	Operating Revenue	3,887,845	74.2%	Ancillary Service 17.4%
Total Assets	<u>3,583,303</u>	Operating Expense	3,545,375	91.2%	Current Ratio 3.4
Current Liabilities	860,068	Operating Margin	342,470	8.8%	Days to Collect 255.5
Long Term Liabilities	0	Other Income	18,993	0.5%	Avg Payment Days 24.4
Total Equity	2,723,235	Other Expense	0	0.0%	Depreciation Rate 59.5%
Total Liab. and Equity	<u>3,583,303</u>	Net Profit or Loss	<u>356,449</u>	9.2%	Return on Equity 13.1%

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235644 HICKORY RIDGE OF TEMPERANCE				Proprietary - Corporation	
HICKORY RIDGE OF TEMPERANCE		12/31/2019 365 Days Settled			
TEMPERANCE, MI 48182		CR Beds 74 POS Beds 0			
MONROE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.7%	
		Length of Stay		102.9	
		Average Wages		17.37	
		36.5% Skilled Nursing		65.3%	
		63.5% Ancillary Service		34.7%	
		104.0% Current Ratio		(73.5)	
		-4.0% Days to Collect		63.4	
		0.1% Avg Payment Days		0.8	
		0.0% Depreciation Rate		177.2%	
		-3.9% Return on Equity		-50.0%	
<hr/>					
235522 HILLCREST NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
HILLCREST NURSING AND REHABILITATION COMMUNITY		12/31/2019 365 Days Settled			
NORTH MUSKEGON, MI 49445		CR Beds 39 POS Beds 0			
MUSKEGON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		96.2%	
		Length of Stay		167.0	
		Average Wages		20.79	
		29.1% Skilled Nursing		84.0%	
		70.9% Ancillary Service		16.0%	
		89.4% Current Ratio		6.0	
		10.6% Days to Collect		511.2	
		0.7% Avg Payment Days		34.7	
		0.0% Depreciation Rate		46.1%	
		11.2% Return on Equity		8.7%	

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235197 HILLSDALE CO MEDICAL CARE FACI				Government - County	
HILLSDALE CO MEDICAL CARE FACI				12/31/2019 365 Days Settled	
HILLSDALE, MI 49242				CR Beds 170 POS Beds 0	
HILLSDALE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	97.0%
Balance Sheet		Income Statement		Length of Stay	647.4
Current Assets	7,358,519	Total Charges	19,362,356	Average Wages	20.63
Fixed Assets	9,655,684	Contract Allowance	1,651,326	8.5%	Skilled Nursing 93.3%
Other Assets	0	Operating Revenue	17,711,030	91.5%	Ancillary Service 6.7%
Total Assets	<u>17,014,203</u>	Operating Expense	20,940,407	118.2%	Current Ratio 2.6
Current Liabilities	2,826,875	Operating Margin	-3,229,377	-18.2%	Days to Collect 32.3
Long Term Liabilities	0	Other Income	3,828,327	21.6%	Avg Payment Days 30.9
Total Equity	14,187,328	Other Expense	0	0.0%	Depreciation Rate 3.0%
Total Liab. and Equity	<u>17,014,203</u>	Net Profit or Loss	<u>597,462</u>	3.4%	Return on Equity 4.2%
235440 HOLLAND HOME - RAYBROOK MANOR				Proprietary - Other	
HOLLAND HOME - RAYBROOK MANOR				12/31/2019 365 Days Settled	
GRAND RAPIDS, MI 49546				CR Beds 339 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.5%
Balance Sheet		Income Statement		Length of Stay	523.9
Current Assets	915,308	Total Charges	24,406,412	Average Wages	17.82
Fixed Assets	20,312,790	Contract Allowance	3,731,755	15.3%	Skilled Nursing 45.3%
Other Assets	1,019,086	Operating Revenue	20,674,657	84.7%	Ancillary Service 4.2%
Total Assets	<u>22,247,184</u>	Operating Expense	19,275,357	93.2%	Current Ratio 8.2
Current Liabilities	112,203	Operating Margin	1,399,300	6.8%	Days to Collect 15.5
Long Term Liabilities	9,375,276	Other Income	336,186	1.6%	Avg Payment Days 0.9
Total Equity	12,759,705	Other Expense	0	0.0%	Depreciation Rate 7.2%
Total Liab. and Equity	<u>22,247,184</u>	Net Profit or Loss	<u>1,671,407</u>	8.1%	Return on Equity 13.1%

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235540 HOLLAND HOME BRETON REHABILITATION & LIVING CENTRE		Nonprofit - Other	
HOLLAND HOME BRETON REHABILITATION & LIVING CENTRE		12/31/2019 365 Days Settled	
GRAND RAPIDS, MI 49512		CR Beds 58 POS Beds 0	
KENT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	93.1%
Balance Sheet		Income Statement	
Current Assets	439,921	Total Charges	7,347,948
Fixed Assets	3,793,376	Contract Allowance	1,075,417
Other Assets	0	Operating Revenue	6,272,531
Total Assets	4,233,297	Operating Expense	5,714,843
Current Liabilities	-39,230	Operating Margin	557,688
Long Term Liabilities	0	Other Income	51,371
Total Equity	4,272,527	Other Expense	0
Total Liab. and Equity	4,233,297	Net Profit or Loss	596,522
		14.6%	Skilled Nursing 86.3%
		85.4%	Ancillary Service 13.7%
		91.1%	Current Ratio (11.2)
		8.9%	Days to Collect 24.5
		0.8%	Avg Payment Days 0.0
		0.0%	Depreciation Rate 4.7%
		9.5%	Return on Equity 14.0%
235279 HOLT SENIOR CARE AND REHAB CENTER, L L C		Proprietary - Corporation	
HOLT SENIOR CARE AND REHAB CENTER, L L C		12/31/2019 365 Days Settled	
HOLT, MI 48842		CR Beds 101 POS Beds 0	
INGHAM		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	86.4%
Balance Sheet		Income Statement	
Current Assets	3,639,900	Total Charges	15,004,911
Fixed Assets	579,780	Contract Allowance	3,248,641
Other Assets	1,195,098	Operating Revenue	11,756,270
Total Assets	5,414,778	Operating Expense	10,879,447
Current Liabilities	649,523	Operating Margin	876,823
Long Term Liabilities	1,133,014	Other Income	14,580
Total Equity	3,632,241	Other Expense	0
Total Liab. and Equity	5,414,778	Net Profit or Loss	810,376
		21.7%	Skilled Nursing 70.9%
		78.3%	Ancillary Service 29.1%
		92.5%	Current Ratio 5.6
		7.5%	Days to Collect 39.4
		0.1%	Avg Payment Days 20.4
		0.0%	Depreciation Rate 53.2%
		6.9%	Return on Equity 22.3%

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235056 HOYT NURSING & REHAB CENTRE		Proprietary - Corporation	
HOYT NURSING & REHAB CENTRE		12/31/2019 365 Days Settled	
SAGINAW, MI 48602		CR Beds 128 POS Beds 0	
SAGINAW		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	84.2%
Balance Sheet		Income Statement	
Current Assets	1,691,140	Total Charges	16,863,517
Fixed Assets	386,601	Contract Allowance	3,575,933
Other Assets	0	Operating Revenue	13,287,584
Total Assets	2,077,741	Operating Expense	12,864,857
Current Liabilities	912,889	Operating Margin	422,727
Long Term Liabilities	14,090	Other Income	19,675
Total Equity	1,150,762	Other Expense	0
Total Liab. and Equity	2,077,741	Net Profit or Loss	328,830
		21.2%	Skilled Nursing 75.4%
		78.8%	Ancillary Service 24.6%
		96.8%	Current Ratio 1.9
		3.2%	Days to Collect 41.5
		0.1%	Avg Payment Days 18.5
		0.0%	Depreciation Rate 140.8%
		2.5%	Return on Equity 28.6%

235028 HURON CO MED CARE FACILITY		Government - County	
HURON CO MED CARE FACILITY		12/31/2019 365 Days Settled	
BAD AXE, MI 48413		CR Beds 112 POS Beds 0	
HURON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	85.6%
Balance Sheet		Income Statement	
Current Assets	5,196,940	Total Charges	13,441,658
Fixed Assets	6,908,207	Contract Allowance	83,365
Other Assets	1,052,245	Operating Revenue	13,358,293
Total Assets	13,157,392	Operating Expense	15,008,234
Current Liabilities	2,476,486	Operating Margin	-1,649,941
Long Term Liabilities	8,639,356	Other Income	1,650,963
Total Equity	2,041,550	Other Expense	0
Total Liab. and Equity	13,157,392	Net Profit or Loss	(254,564)
		0.6%	Skilled Nursing 82.3%
		99.4%	Ancillary Service 17.7%
		112.4%	Current Ratio 2.1
		-12.4%	Days to Collect 68.1
		12.4%	Avg Payment Days 22.4
		0.0%	Depreciation Rate 2.6%
		-1.9%	Return on Equity -12.5%

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235592 HURON WOODS NURSING CENTER				Proprietary - Corporation	
HURON WOODS NURSING CENTER		12/31/2019 365 Days Settled			
KAWKAWLIN, MI 48631		CR Beds 60 POS Beds 0			
BAY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.8%	
Balance Sheet		Income Statement		Length of Stay	
				111.2	
Current Assets	1,505,896	Total Charges	7,720,344	Average Wages	
Fixed Assets	173,400	Contract Allowance	2,064,045	19.28	
Other Assets	0	Operating Revenue	5,656,299	26.7%	
Total Assets	<u>1,679,296</u>	Operating Expense	5,927,137	73.3%	
Current Liabilities	743,333	Operating Margin	-270,838	104.8%	
Long Term Liabilities	0	Other Income	681,490	-4.8%	
Total Equity	<u>935,963</u>	Other Expense	0	12.0%	
Total Liab. and Equity	<u>1,679,296</u>	Net Profit or Loss	<u>344,084</u>	0.0%	
				6.1%	
				36.8%	
				36.8%	

235648 IHM SENIOR LIVING COMMUNITY				Nonprofit - Church	
IHM SENIOR LIVING COMMUNITY		6/30/2019 365 Days Settled			
MONROE, MI 48162		CR Beds 106 POS Beds 0			
MONROE		Key Performance Ind.			
WPS MI		Occupancy Rate		93.7%	
Balance Sheet		Income Statement		Length of Stay	
				128.6	
Current Assets	1,243,658	Total Charges	12,790,208	Average Wages	
Fixed Assets	72,556	Contract Allowance	1,273,038	25.58	
Other Assets	0	Operating Revenue	11,517,170	10.0%	
Total Assets	<u>1,316,214</u>	Operating Expense	16,279,392	90.0%	
Current Liabilities	1,097,798	Operating Margin	-4,762,222	141.3%	
Long Term Liabilities	0	Other Income	4,778,785	-41.3%	
Total Equity	<u>218,416</u>	Other Expense	0	41.5%	
Total Liab. and Equity	<u>1,316,214</u>	Net Profit or Loss	<u>16,563</u>	0.0%	
				0.1%	
				7.6%	
				7.6%	

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235514 IMPERIAL, A VILLA CENTER				Proprietary - Corporation	
IMPERIAL, A VILLA CENTER		12/31/2019 365 Days Settled			
DEARBORN HEIGHTS, MI 48125				CR Beds 265 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.8%
				Length of Stay	107.2
				Average Wages	21.30
				36.2%	Skilled Nursing 79.8%
				63.8%	Ancillary Service 20.2%
				93.5%	Current Ratio 2.3
				6.5%	Days to Collect 40.7
				-0.1%	Avg Payment Days 38.8
				0.0%	Depreciation Rate 282.5%
				4.3%	Return on Equity 43.8%
Balance Sheet					
Income Statement					
Current Assets	4,846,254	Total Charges	32,975,282		
Fixed Assets	410,862	Contract Allowance	11,943,300		
Other Assets	0	Operating Revenue	21,031,982		
Total Assets	5,257,116	Operating Expense	19,672,928		
Current Liabilities	2,092,240	Operating Margin	1,359,054		
Long Term Liabilities	1,081,700	Other Income	-24,889		
Total Equity	2,083,176	Other Expense	0		
Total Liab. and Equity	5,257,116	Net Profit or Loss	913,435		
235015 INGHAM COUNTY MEDICAL CARE FAC					
Government - County					
INGHAM COUNTY MEDICAL CARE FAC		12/31/2019 365 Days Settled			
OKEMOS, MI 48864				CR Beds 236 POS Beds 0	
INGHAM				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	93.6%
				Length of Stay	139.1
				Average Wages	22.73
				16.7%	Skilled Nursing 89.0%
				83.3%	Ancillary Service 11.0%
				105.9%	Current Ratio 4.9
				-5.9%	Days to Collect 31.5
				2.9%	Avg Payment Days 29.1
				0.0%	Depreciation Rate 2.3%
				-3.2%	Return on Equity -2.9%
Balance Sheet					
Income Statement					
Current Assets	12,406,611	Total Charges	34,806,806		
Fixed Assets	27,380,417	Contract Allowance	5,819,318		
Other Assets	4,102,756	Operating Revenue	28,987,488		
Total Assets	43,889,784	Operating Expense	30,695,819		
Current Liabilities	2,524,049	Operating Margin	-1,708,331		
Long Term Liabilities	9,302,009	Other Income	852,774		
Total Equity	32,063,726	Other Expense	0		
Total Liab. and Equity	43,889,784	Net Profit or Loss	(941,912)		

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235548 INN AT FREEDOM VILLAGE, THE				Proprietary - Partnership	
INN AT FREEDOM VILLAGE, THE		12/31/2019 365 Days Settled			
HOLLAND, MI 49423		CR Beds 112 POS Beds 0			
OTTAWA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		93.9%	
		Length of Stay		85.1	
		Average Wages		16.88	
		Skilled Nursing		52.1%	
		Ancillary Service		28.1%	
		Current Ratio		0.7	
		Days to Collect		38.6	
		Avg Payment Days		8.4	
		Depreciation Rate		11.7%	
		Return on Equity		5.6%	
Balance Sheet		Income Statement			
Current Assets	30,563,296	Total Charges	6,568,138		
Fixed Assets	60,737,930	Contract Allowance	-17,795,949	-270.9%	
Other Assets	30,598	Operating Revenue	24,364,087	370.9%	
Total Assets	<u>91,331,824</u>	Operating Expense	28,224,376	115.8%	
Current Liabilities	43,406,405	Operating Margin	-3,860,289	-15.8%	
Long Term Liabilities	60,774,786	Other Income	3,146,729	12.9%	
Total Equity	-12,849,367	Other Expense	0	0.0%	
Total Liab. and Equity	<u>91,331,824</u>	Net Profit or Loss	<u>(713,560)</u>	-2.9%	
<hr/>					
235011 IOSCO CO MEDICAL CARE FACILITY				Government - County	
IOSCO CO MEDICAL CARE FACILITY		12/31/2019 365 Days Settled			
TAWAS CITY, MI 48763		CR Beds 73 POS Beds 0			
IOSCO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		84.8%	
		Length of Stay		143.1	
		Average Wages		17.07	
		Skilled Nursing		84.2%	
		Ancillary Service		15.8%	
		Current Ratio		5.4	
		Days to Collect		36.7	
		Avg Payment Days		36.3	
		Depreciation Rate		3.2%	
		Return on Equity		2.7%	
Balance Sheet		Income Statement			
Current Assets	8,385,782	Total Charges	9,218,685		
Fixed Assets	5,297,268	Contract Allowance	1,052,737	11.4%	
Other Assets	29,537	Operating Revenue	8,165,948	88.6%	
Total Assets	<u>13,712,587</u>	Operating Expense	8,347,501	102.2%	
Current Liabilities	1,544,569	Operating Margin	-181,553	-2.2%	
Long Term Liabilities	359,313	Other Income	599,316	7.3%	
Total Equity	11,808,705	Other Expense	0	0.0%	
Total Liab. and Equity	<u>13,712,587</u>	Net Profit or Loss	<u>316,770</u>	3.9%	

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235257 IRON CO MEDICAL CARE FACILITY				Government - County	
IRON CO MEDICAL CARE FACILITY		12/31/2019 365 Days Settled			
CRYSTAL FALLS, MI 49920		CR Beds 200 POS Beds 0			
IRON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		85.2%	
Balance Sheet		Income Statement		Length of Stay	
				264.7	
Current Assets	7,438,006	Total Charges	22,916,239	Average Wages	
				19.27	
Fixed Assets	19,388,716	Contract Allowance	478,802	2.1% Skilled Nursing	
				93.2%	
Other Assets	5,279,937	Operating Revenue	22,437,437	97.9% Ancillary Service	
				6.8%	
Total Assets	32,106,659	Operating Expense	22,290,639	99.3% Current Ratio	
				2.4	
Current Liabilities	3,073,749	Operating Margin	146,798	0.7% Days to Collect	
				33.4	
Long Term Liabilities	17,903,135	Other Income	756,489	3.4% Avg Payment Days	
				47.4	
Total Equity	11,129,775	Other Expense	0	0.0% Depreciation Rate	
				3.3%	
Total Liab. and Equity	32,106,659	Net Profit or Loss	814,725	3.6% Return on Equity	
				7.3%	
235601 IRON RIVER CARE CENTER				Proprietary - Corporation	
IRON RIVER CARE CENTER		12/31/2019 365 Days Settled			
IRON RIVER, MI 49935		CR Beds 69 POS Beds 0			
IRON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		66.2%	
Balance Sheet		Income Statement		Length of Stay	
				181.3	
Current Assets	585,903	Total Charges	5,458,890	Average Wages	
				18.67	
Fixed Assets	48,444	Contract Allowance	1,312,992	24.1% Skilled Nursing	
				89.6%	
Other Assets	1,003	Operating Revenue	4,145,898	75.9% Ancillary Service	
				10.4%	
Total Assets	635,350	Operating Expense	4,139,386	99.8% Current Ratio	
				1.5	
Current Liabilities	392,670	Operating Margin	6,512	0.2% Days to Collect	
				52.8	
Long Term Liabilities	0	Other Income	5,047	0.1% Avg Payment Days	
				22.1	
Total Equity	242,680	Other Expense	0	0.0% Depreciation Rate	
				36.3%	
Total Liab. and Equity	635,350	Net Profit or Loss	11,559	0.3% Return on Equity	
				4.8%	

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235037 ISABELLA CO MEDICAL CARE FACIL				Government - City-County	
ISABELLA CO MEDICAL CARE FACIL		9/30/2019 365 Days Settled			
MOUNT PLEASANT, MI 48858		CR Beds 100 POS Beds 0			
ISABELLA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		92.8%	
		Length of Stay		86.6	
		Average Wages		21.30	
		23.5%		Skilled Nursing	
		76.5%		Ancillary Service	
		105.3%		Current Ratio	
		-5.3%		Days to Collect	
		10.6%		Avg Payment Days	
		0.0%		Depreciation Rate	
		3.8%		Return on Equity	
				2.9%	
				2.9%	

235019 JACKSON COUNTY MEDICAL CARE FACILITY				Government - County	
JACKSON COUNTY MEDICAL CARE FACILITY		12/31/2019 365 Days Settled			
JACKSON, MI 49201		CR Beds 194 POS Beds 0			
JACKSON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		93.3%	
		Length of Stay		168.6	
		Average Wages		21.03	
		16.0%		Skilled Nursing	
		84.0%		Ancillary Service	
		120.0%		Current Ratio	
		-20.0%		Days to Collect	
		5.8%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-14.2%		Return on Equity	
				-61.2%	

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235628 JAMIESON NURSING HOME				Proprietary - Corporation	
JAMIESON NURSING HOME		6/30/2019 365 Days Settled			
HARRISVILLE, MI 48740		CR Beds 39 POS Beds 0			
ALCONA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		57.2%	
Balance Sheet		Income Statement		Length of Stay	
				313.0	
Current Assets	271,924	Total Charges	1,483,325	Average Wages	
Fixed Assets	351,731	Contract Allowance	106,463	19.01	
Other Assets	45,150	Operating Revenue	1,376,862	7.2%	
Total Assets	668,805	Operating Expense	1,398,853	92.8%	
Current Liabilities	255,185	Operating Margin	-21,991	101.6%	
Long Term Liabilities	219,326	Other Income	24,007	-1.6%	
Total Equity	194,294	Other Expense	0	1.7%	
Total Liab. and Equity	668,805	Net Profit or Loss	2,016	0.0%	
				0.1%	
235519 KING NURSING & REHABILITATION COMMUNITY				Proprietary - Corporation	
KING NURSING & REHABILITATION COMMUNITY		12/31/2019 365 Days Settled			
HOUGHTON LAKE, MI 48629		CR Beds 61 POS Beds 0			
ROSCOMMON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		78.4%	
Balance Sheet		Income Statement		Length of Stay	
				107.1	
Current Assets	7,688,848	Total Charges	6,642,312	Average Wages	
Fixed Assets	382,123	Contract Allowance	2,103,789	18.71	
Other Assets	55,430	Operating Revenue	4,538,523	31.7%	
Total Assets	8,126,401	Operating Expense	4,350,841	68.3%	
Current Liabilities	988,543	Operating Margin	187,682	95.9%	
Long Term Liabilities	0	Other Income	34,956	4.1%	
Total Equity	7,137,858	Other Expense	0	0.8%	
Total Liab. and Equity	8,126,401	Net Profit or Loss	206,634	0.0%	
				4.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235343 KITH HAVEN				Proprietary - Corporation	
KITH HAVEN		12/31/2019 365 Days Settled			
FLINT, MI 48504				CR Beds 159 POS Beds 0	
GENESEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 80.8%	
Balance Sheet		Income Statement		Length of Stay 407.8	
Current Assets	1,806,478	Total Charges	19,288,721	Average Wages 18.74	
Fixed Assets	730,761	Contract Allowance	5,670,523	29.4% Skilled Nursing 89.4%	
Other Assets	9,050	Operating Revenue	13,618,198	70.6% Ancillary Service 10.6%	
Total Assets	<u>2,546,289</u>	Operating Expense	15,845,211	116.4% Current Ratio 81.3	
Current Liabilities	22,227	Operating Margin	-2,227,013	-16.4% Days to Collect 86.1	
Long Term Liabilities	-5,097,874	Other Income	3,144	0.0% Avg Payment Days 7.8	
Total Equity	<u>7,621,936</u>	Other Expense	0	0.0% Depreciation Rate 134.1%	
Total Liab. and Equity	<u>2,546,289</u>	Net Profit or Loss	<u>(2,245,165)</u>	-16.5% Return on Equity -29.5%	

235320 LAHSER HILLS CARE CENTRE				Proprietary - Corporation	
LAHSER HILLS CARE CENTRE		12/31/2019 365 Days Settled			
SOUTHFIELD, MI 48034				CR Beds 143 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 91.2%	
Balance Sheet		Income Statement		Length of Stay 130.1	
Current Assets	1,850,356	Total Charges	19,179,895	Average Wages 20.22	
Fixed Assets	286,439	Contract Allowance	3,987,936	20.8% Skilled Nursing 81.2%	
Other Assets	0	Operating Revenue	15,191,959	79.2% Ancillary Service 18.8%	
Total Assets	<u>2,136,795</u>	Operating Expense	14,523,718	95.6% Current Ratio 2.9	
Current Liabilities	633,924	Operating Margin	668,241	4.4% Days to Collect 39.0	
Long Term Liabilities	0	Other Income	34,395	0.2% Avg Payment Days 18.0	
Total Equity	<u>1,502,871</u>	Other Expense	0	0.0% Depreciation Rate 46.3%	
Total Liab. and Equity	<u>2,136,795</u>	Net Profit or Loss	<u>289,004</u>	1.9% Return on Equity 19.2%	

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235481 LAKE ORION NURSING CENTER				Proprietary - Other	
LAKE ORION NURSING CENTER		9/30/2019 365 Days Settled			
LAKE ORION, MI 48362		CR Beds 120 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		91.8%	
		Length of Stay		112.0	
		Average Wages		21.94	
		20.0% Skilled Nursing		79.1%	
		80.0% Ancillary Service		20.9%	
		95.1% Current Ratio		(1.0)	
		4.9% Days to Collect		31.7	
		0.5% Avg Payment Days		18.6	
		0.0% Depreciation Rate		7.2%	
		4.9% Return on Equity		3.1%	
<hr/>					
235116 LAKE WOODS NURSING & REHABILITATION CENTER				Proprietary - Corporation	
LAKE WOODS NURSING & REHABILITATION CENTER		12/31/2019 365 Days Settled			
MUSKEGON, MI 49442		CR Beds 90 POS Beds 0			
MUSKEGON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		93.1%	
		Length of Stay		308.9	
		Average Wages		18.70	
		34.7% Skilled Nursing		86.6%	
		65.3% Ancillary Service		13.4%	
		109.1% Current Ratio		1.8	
		-9.1% Days to Collect		29.0	
		14.9% Avg Payment Days		44.5	
		0.0% Depreciation Rate		44.2%	
		3.4% Return on Equity		20.7%	

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235589 LAKELAND CENTER (THE)				Proprietary - Partnership	
LAKELAND CENTER (THE)		12/31/2019 365 Days Settled			
SOUTHFIELD, MI 48034				CR Beds 91 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	89.8%
Balance Sheet		Income Statement		Length of Stay	61.4
Current Assets	4,035,528	Total Charges	29,874,071	Average Wages	22.84
Fixed Assets	4,777,616	Contract Allowance	16,727,836	56.0% Skilled Nursing	68.2%
Other Assets	0	Operating Revenue	13,146,235	44.0% Ancillary Service	31.8%
Total Assets	8,813,144	Operating Expense	12,948,583	98.5% Current Ratio	0.5
Current Liabilities	7,912,742	Operating Margin	197,652	1.5% Days to Collect	95.4
Long Term Liabilities	0	Other Income	119,022	0.9% Avg Payment Days	20.1
Total Equity	900,402	Other Expense	0	0.0% Depreciation Rate	19.1%
Total Liab. and Equity	8,813,144	Net Profit or Loss	316,674	2.4% Return on Equity	35.2%
235547 LAKEPOINTE SENIOR CARE AND REHAB CENTER, L L C				Proprietary - Corporation	
LAKEPOINTE SENIOR CARE AND REHAB CENTER, L L C		12/31/2019 365 Days Settled			
CLINTON TOWNSHIP, MI 48036				CR Beds 134 POS Beds 0	
MACOMB				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	95.8%
Balance Sheet		Income Statement		Length of Stay	136.9
Current Assets	1,796,208	Total Charges	18,186,882	Average Wages	20.27
Fixed Assets	1,137,210	Contract Allowance	3,909,050	21.5% Skilled Nursing	78.1%
Other Assets	0	Operating Revenue	14,277,832	78.5% Ancillary Service	21.9%
Total Assets	2,933,418	Operating Expense	13,325,143	93.3% Current Ratio	1.7
Current Liabilities	1,043,408	Operating Margin	952,689	6.7% Days to Collect	50.4
Long Term Liabilities	0	Other Income	21,546	0.2% Avg Payment Days	20.1
Total Equity	1,890,010	Other Expense	0	0.0% Depreciation Rate	29.1%
Total Liab. and Equity	2,933,418	Net Profit or Loss	282,150	2.0% Return on Equity	14.9%

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235719 LAKESIDE MANOR NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
LAKESIDE MANOR NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
STERLING HEIGHTS, MI 48313		CR Beds 66 POS Beds 0			
MACOMB		Key Performance Ind.			
WPS MI		Occupancy Rate		56.8%	
Balance Sheet		Income Statement		Length of Stay 96.4	
Current Assets	662,935	Total Charges	7,374,460	Average Wages	21.24
Fixed Assets	594,350	Contract Allowance	2,609,495	35.4%	Skilled Nursing 61.2%
Other Assets	0	Operating Revenue	4,764,965	64.6%	Ancillary Service 38.8%
Total Assets	1,257,285	Operating Expense	5,370,562	112.7%	Current Ratio 0.4
Current Liabilities	1,690,072	Operating Margin	-605,597	-12.7%	Days to Collect 50.6
Long Term Liabilities	-128,861	Other Income	3,066	0.1%	Avg Payment Days 110.6
Total Equity	-303,926	Other Expense	0	0.0%	Depreciation Rate 115.1%
Total Liab. and Equity	1,257,285	Net Profit or Loss	(602,531)	-12.6%	Return on Equity 198.2%

235515 LAKEVIEW MANOR HEALTHCARE CENTER				Proprietary - Corporation	
LAKEVIEW MANOR HEALTHCARE CENTER		12/31/2019 365 Days Settled			
TAWAS CITY, MI 48763		CR Beds 60 POS Beds 0			
IOSCO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		92.0%	
Balance Sheet		Income Statement		Length of Stay 186.5	
Current Assets	469,425	Total Charges	9,974,222	Average Wages	18.57
Fixed Assets	333,439	Contract Allowance	3,638,226	36.5%	Skilled Nursing 74.1%
Other Assets	5,637	Operating Revenue	6,335,996	63.5%	Ancillary Service 25.9%
Total Assets	808,501	Operating Expense	6,100,748	96.3%	Current Ratio 1.4
Current Liabilities	336,372	Operating Margin	235,248	3.7%	Days to Collect 46.4
Long Term Liabilities	-4,403,702	Other Income	4,017	0.1%	Avg Payment Days 8.7
Total Equity	4,875,831	Other Expense	0	0.0%	Depreciation Rate 55.5%
Total Liab. and Equity	808,501	Net Profit or Loss	239,265	3.8%	Return on Equity 4.9%

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235058 LAPEER COUNTY MEDICAL CARE FAC				Government - County	
LAPEER COUNTY MEDICAL CARE FAC				12/31/2019 365 Days Settled	
LAPEER, MI 48446				CR Beds 202 POS Beds 0	
LAPEER				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 99.3%	
Balance Sheet		Income Statement		Length of Stay 397.8	
Current Assets	5,549,195	Total Charges	27,677,390	Average Wages 20.50	
Fixed Assets	18,817,780	Contract Allowance	-48,240	-0.2%	Skilled Nursing 83.2%
Other Assets	1,392,331	Operating Revenue	27,725,630	100.2%	Ancillary Service 16.8%
Total Assets	<u>25,759,306</u>	Operating Expense	31,004,672	111.8%	Current Ratio 0.9
Current Liabilities	6,276,925	Operating Margin	-3,279,042	-11.8%	Days to Collect 51.3
Long Term Liabilities	10,227,469	Other Income	1,153,878	4.2%	Avg Payment Days 62.4
Total Equity	9,254,912	Other Expense	0	0.0%	Depreciation Rate 3.0%
Total Liab. and Equity	<u>25,759,306</u>	Net Profit or Loss	<u>(2,125,164)</u>	-7.7%	Return on Equity -23.0%
235299 LAURELS OF BEDFORD (THE)				Proprietary - Corporation	
LAURELS OF BEDFORD (THE)				12/31/2019 365 Days Settled	
BATTLE CREEK, MI 49017				CR Beds 123 POS Beds 0	
CALHOUN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 80.5%	
Balance Sheet		Income Statement		Length of Stay 112.3	
Current Assets	2,462,563	Total Charges	14,421,862	Average Wages 23.48	
Fixed Assets	627,841	Contract Allowance	3,205,259	22.2%	Skilled Nursing 72.0%
Other Assets	285,423	Operating Revenue	11,216,603	77.8%	Ancillary Service 23.8%
Total Assets	<u>3,375,827</u>	Operating Expense	10,885,342	97.0%	Current Ratio 3.0
Current Liabilities	811,490	Operating Margin	331,261	3.0%	Days to Collect 51.4
Long Term Liabilities	532,593	Other Income	5,390	0.0%	Avg Payment Days 27.2
Total Equity	2,031,744	Other Expense	0	0.0%	Depreciation Rate 193.6%
Total Liab. and Equity	<u>3,375,827</u>	Net Profit or Loss	<u>336,651</u>	3.0%	Return on Equity 16.6%

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235636 LAURELS OF CARSON CITY		Proprietary - Corporation	
LAURELS OF CARSON CITY		12/31/2019 365 Days Settled	
CARSON CITY, MI 48811		CR Beds 82 POS Beds 0	
MONTCALM		Key Performance Ind.	
WPS MI		Occupancy Rate 91.8%	
Balance Sheet		Income Statement	
Current Assets	21,126,143	Total Charges	10,735,297
Fixed Assets	114,446	Contract Allowance	2,225,947
Other Assets	0	Operating Revenue	8,509,350
Total Assets	<u>21,240,589</u>	Operating Expense	8,298,232
Current Liabilities	603,606	Operating Margin	211,118
Long Term Liabilities	0	Other Income	10,271
Total Equity	<u>20,636,983</u>	Other Expense	0
Total Liab. and Equity	<u>21,240,589</u>	Net Profit or Loss	<u>221,389</u>
		20.7%	Skilled Nursing 73.9%
		79.3%	Ancillary Service 23.1%
		97.5%	Current Ratio 35.0
		2.5%	Days to Collect 34.1
		0.1%	Avg Payment Days 26.5
		0.0%	Depreciation Rate 529.8%
		2.6%	Return on Equity 1.1%

235302 LAURELS OF COLDWATER,THE		Proprietary - Corporation	
LAURELS OF COLDWATER,THE		12/31/2019 365 Days Settled	
COLDWATER, MI 49036		CR Beds 169 POS Beds 0	
BRANCH		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 74.4%	
Balance Sheet		Income Statement	
Current Assets	2,678,391	Total Charges	14,845,050
Fixed Assets	1,170,508	Contract Allowance	2,609,502
Other Assets	0	Operating Revenue	12,235,548
Total Assets	<u>3,848,899</u>	Operating Expense	13,984,126
Current Liabilities	5,340,734	Operating Margin	-1,748,578
Long Term Liabilities	764,381	Other Income	518,010
Total Equity	<u>-2,256,216</u>	Other Expense	0
Total Liab. and Equity	<u>3,848,899</u>	Net Profit or Loss	<u>(1,230,568)</u>
		17.6%	Skilled Nursing 74.0%
		82.4%	Ancillary Service 21.3%
		114.3%	Current Ratio 0.5
		-14.3%	Days to Collect 80.0
		4.2%	Avg Payment Days 22.9
		0.0%	Depreciation Rate 144.9%
		-10.1%	Return on Equity 54.5%

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235513 LAURELS OF FULTON,THE		Proprietary - Corporation	
LAURELS OF FULTON,THE	12/31/2019 365 Days Settled		
PERRINTON, MI 48871	CR Beds 50		POS Beds 0
GRATIOT	Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES	Occupancy Rate	82.6%	
	Length of Stay	203.7	
	Average Wages	20.06	
	15.4%	Skilled Nursing	79.6%
	84.6%	Ancillary Service	19.3%
	116.3%	Current Ratio	0.2
	-16.3%	Days to Collect	26.2
	0.2%	Avg Payment Days	28.2
	0.0%	Depreciation Rate	118.3%
	-16.2%	Return on Equity	72.2%

Balance Sheet		Income Statement			
Current Assets	298,942	Total Charges	4,630,481		
Fixed Assets	375,331	Contract Allowance	714,486		
Other Assets	0	Operating Revenue	3,915,995		
Total Assets	<u>674,273</u>	Operating Expense	4,554,605		
Current Liabilities	1,298,541	Operating Margin	-638,610		
Long Term Liabilities	251,901	Other Income	6,145		
Total Equity	<u>-876,169</u>	Other Expense	0		
Total Liab. and Equity	<u>674,273</u>	Net Profit or Loss	<u>(632,465)</u>		

235483 LAURELS OF GALESBURG (THE)		Proprietary - Corporation	
LAURELS OF GALESBURG (THE)	12/31/2019 365 Days Settled		
GALESBURG, MI 49053	CR Beds 93		POS Beds 0
KALAMAZOO	Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES	Occupancy Rate	81.2%	
	Length of Stay	128.2	
	Average Wages	22.64	
	17.7%	Skilled Nursing	74.4%
	82.3%	Ancillary Service	19.7%
	111.7%	Current Ratio	0.5
	-11.7%	Days to Collect	46.7
	0.0%	Avg Payment Days	30.5
	0.0%	Depreciation Rate	150.5%
	-11.7%	Return on Equity	127.3%

Balance Sheet		Income Statement			
Current Assets	1,029,210	Total Charges	9,491,699		
Fixed Assets	604,270	Contract Allowance	1,677,696		
Other Assets	0	Operating Revenue	7,814,003		
Total Assets	<u>1,633,480</u>	Operating Expense	8,728,372		
Current Liabilities	1,924,144	Operating Margin	-914,369		
Long Term Liabilities	425,095	Other Income	3,075		
Total Equity	<u>-715,759</u>	Other Expense	0		
Total Liab. and Equity	<u>1,633,480</u>	Net Profit or Loss	<u>(911,294)</u>		

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235327 LAURELS OF HUDSONVILLE (THE)		Proprietary - Corporation	
LAURELS OF HUDSONVILLE (THE)		12/31/2019 365 Days Settled	
HUDSONVILLE, MI 49426		CR Beds 113 POS Beds 0	
OTTAWA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	81.4%
Balance Sheet		Income Statement	
Current Assets	1,056,308	Total Charges	10,964,552
Fixed Assets	308,631	Contract Allowance	2,073,690
Other Assets	0	Operating Revenue	8,890,862
Total Assets	<u>1,364,939</u>	Operating Expense	9,520,132
Current Liabilities	-152,016	Operating Margin	-629,270
Long Term Liabilities	221,876	Other Income	6,852
Total Equity	1,295,079	Other Expense	0
Total Liab. and Equity	<u>1,364,939</u>	Net Profit or Loss	<u>(622,418)</u>
		18.9%	Skilled Nursing 73.3%
		81.1%	Ancillary Service 20.2%
		107.1%	Current Ratio (6.9)
		-7.1%	Days to Collect 42.6
		0.1%	Avg Payment Days 28.8
		0.0%	Depreciation Rate 316.6%
		-7.0%	Return on Equity -48.1%

235253 LAURELS OF KENT (THE)		Proprietary - Corporation	
LAURELS OF KENT (THE)		12/31/2019 365 Days Settled	
LOWELL, MI 49331		CR Beds 153 POS Beds 0	
KENT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	74.3%
Balance Sheet		Income Statement	
Current Assets	1,905,623	Total Charges	12,849,910
Fixed Assets	748,497	Contract Allowance	2,269,800
Other Assets	840	Operating Revenue	10,580,110
Total Assets	<u>2,654,960</u>	Operating Expense	11,437,824
Current Liabilities	-890,683	Operating Margin	-857,714
Long Term Liabilities	538,769	Other Income	5,533
Total Equity	3,006,874	Other Expense	0
Total Liab. and Equity	<u>2,654,960</u>	Net Profit or Loss	<u>(852,181)</u>
		17.7%	Skilled Nursing 74.6%
		82.3%	Ancillary Service 21.1%
		108.1%	Current Ratio (2.1)
		-8.1%	Days to Collect 64.8
		0.1%	Avg Payment Days 26.9
		0.0%	Depreciation Rate 201.5%
		-8.1%	Return on Equity -28.3%

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235385 LAURELS OF MT. PLEASANT (THE)		Proprietary - Corporation	
LAURELS OF MT. PLEASANT (THE)		12/31/2019 365 Days Settled	
MOUNT PLEASANT, MI 48858		CR Beds 112 POS Beds 0	
ISABELLA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	72.9%
Balance Sheet		Length of Stay	102.4
Income Statement		Average Wages	21.49
Current Assets	1,129,580	Total Charges	10,408,046
Fixed Assets	671,152	Contract Allowance	1,969,619
Other Assets	0	Operating Revenue	8,438,427
Total Assets	1,800,732	Operating Expense	8,968,456
Current Liabilities	2,783,755	Operating Margin	-530,029
Long Term Liabilities	527,209	Other Income	4,139
Total Equity	-1,510,232	Other Expense	0
Total Liab. and Equity	1,800,732	Net Profit or Loss	(525,890)
		18.9%	Skilled Nursing 74.2%
		81.1%	Ancillary Service 22.7%
		106.3%	Current Ratio 0.4
		-6.3%	Days to Collect 47.6
		0.0%	Avg Payment Days 28.5
		0.0%	Depreciation Rate 172.8%
		-6.2%	Return on Equity 34.8%

235313 LAURELS OF SANDY CREEK (THE)		Proprietary - Corporation	
LAURELS OF SANDY CREEK (THE)		12/31/2019 365 Days Settled	
WAYLAND, MI 49348		CR Beds 119 POS Beds 0	
ALLEGAN		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	67.9%
Balance Sheet		Length of Stay	119.4
Income Statement		Average Wages	21.24
Current Assets	646,082	Total Charges	8,989,957
Fixed Assets	471,608	Contract Allowance	1,846,669
Other Assets	0	Operating Revenue	7,143,288
Total Assets	1,117,690	Operating Expense	8,821,298
Current Liabilities	5,218,123	Operating Margin	-1,678,010
Long Term Liabilities	288,635	Other Income	3,686
Total Equity	-4,389,068	Other Expense	0
Total Liab. and Equity	1,117,690	Net Profit or Loss	(1,674,324)
		20.5%	Skilled Nursing 68.1%
		79.5%	Ancillary Service 23.6%
		123.5%	Current Ratio 0.1
		-23.5%	Days to Collect 32.6
		0.1%	Avg Payment Days 23.7
		0.0%	Depreciation Rate 224.1%
		-23.4%	Return on Equity 38.1%

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235224 LENAWEЕ MEDICAL CARE FACILITY				Government - County	
LENAWEЕ MEDICAL CARE FACILITY		12/31/2019 365 Days Settled			
ADRIAN, MI 49221		CR Beds 114 POS Beds 0			
LENAWEЕ		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		91.3%	
		Length of Stay		110.1	
		Average Wages		19.49	
		Skilled Nursing		75.4%	
		Ancillary Service		24.6%	
		Current Ratio		4.4	
		Days to Collect		26.3	
		Avg Payment Days		32.5	
		Depreciation Rate		3.6%	
		Return on Equity		0.8%	
Balance Sheet		Income Statement			
Current Assets	10,885,388	Total Charges	16,847,169		
Fixed Assets	6,496,170	Contract Allowance	4,738,033	28.1%	
Other Assets	2,733,467	Operating Revenue	12,109,136	71.9%	
Total Assets	20,115,025	Operating Expense	12,786,445	105.6%	
Current Liabilities	2,472,860	Operating Margin	-677,309	-5.6%	
Long Term Liabilities	1,655,587	Other Income	902,885	7.5%	
Total Equity	15,986,578	Other Expense	0	0.0%	
Total Liab. and Equity	20,115,025	Net Profit or Loss	132,621	1.1%	

235471 LIFE CARE CENTER OF PLAINWELL				Proprietary - Other	
LIFE CARE CENTER OF PLAINWELL		12/31/2019 365 Days Settled			
PLAINWELL, MI 49080		CR Beds 119 POS Beds 0			
ALLEGAN		Key Performance Ind.			
CAHABA GBA (TN)		Occupancy Rate		88.8%	
		Length of Stay		97.6	
		Average Wages		22.72	
		Skilled Nursing		88.0%	
		Ancillary Service		12.0%	
		Current Ratio		1.0	
		Days to Collect		48.0	
		Avg Payment Days		41.9	
		Depreciation Rate		27.6%	
		Return on Equity		85.6%	
Balance Sheet		Income Statement			
Current Assets	1,303,396	Total Charges	13,116,903		
Fixed Assets	633,098	Contract Allowance	3,826,491	29.2%	
Other Assets	249,513	Operating Revenue	9,290,412	70.8%	
Total Assets	2,186,007	Operating Expense	10,878,772	117.1%	
Current Liabilities	1,314,522	Operating Margin	-1,588,360	-17.1%	
Long Term Liabilities	2,720,613	Other Income	5,545	0.1%	
Total Equity	-1,849,128	Other Expense	0	0.0%	
Total Liab. and Equity	2,186,007	Net Profit or Loss	(1,582,815)	-17.0%	

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235543 LINCOLN HAVEN NURSING & REHAB COMMUNITY		Proprietary - Corporation	
LINCOLN HAVEN NURSING & REHAB COMMUNITY		12/31/2019 365 Days Settled	
LINCOLN, MI 48742		CR Beds 39 POS Beds 0	
ALCONA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 83.9%	
Balance Sheet		Income Statement	
Current Assets	3,132,765	Total Charges	4,031,698
Fixed Assets	499,399	Contract Allowance	1,240,562
Other Assets	40,280	Operating Revenue	2,791,136
Total Assets	3,672,444	Operating Expense	2,726,970
Current Liabilities	603,996	Operating Margin	64,166
Long Term Liabilities	0	Other Income	16,125
Total Equity	3,068,448	Other Expense	0
Total Liab. and Equity	3,672,444	Net Profit or Loss	52,076
		30.8%	Skilled Nursing 84.1%
		69.2%	Ancillary Service 15.9%
		97.7%	Current Ratio 5.2
		2.3%	Days to Collect 401.0
		0.6%	Avg Payment Days 21.2
		0.0%	Depreciation Rate 52.6%
		1.9%	Return on Equity 1.7%

235590 LIVONIA WOODS NURSING AND REHABILITATION		Nonprofit - Church	
LIVONIA WOODS NURSING AND REHABILITATION		12/31/2019 365 Days Settled	
LIVONIA, MI 48154		CR Beds 72 POS Beds 0	
WAYNE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 80.3%	
Balance Sheet		Income Statement	
Current Assets	1,149,696	Total Charges	8,044,324
Fixed Assets	4,524,314	Contract Allowance	1,332,909
Other Assets	112,228	Operating Revenue	6,711,415
Total Assets	5,786,238	Operating Expense	7,246,355
Current Liabilities	1,667,526	Operating Margin	-534,940
Long Term Liabilities	3,780,627	Other Income	-26,735
Total Equity	338,085	Other Expense	0
Total Liab. and Equity	5,786,238	Net Profit or Loss	(541,551)
		16.6%	Skilled Nursing 87.8%
		83.4%	Ancillary Service 12.2%
		108.0%	Current Ratio 0.7
		-8.0%	Days to Collect 38.2
		-0.4%	Avg Payment Days 14.1
		0.0%	Depreciation Rate 6.8%
		-8.1%	Return on Equity -160.2%

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235252 LOURDES REHABILITATION AND HEALTHCARE CENTER				Nonprofit - Church	
LOURDES REHABILITATION AND HEALTHCARE CENTER		12/31/2019 365 Days Settled			
WATERFORD, MI 48328		CR Beds 100 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		92.3%	
		Length of Stay		58.4	
		Average Wages		22.58	
		Skilled Nursing		63.0%	
		Ancillary Service		37.0%	
		Current Ratio		0.5	
		Days to Collect		33.3	
		Avg Payment Days		57.1	
		Depreciation Rate		5.0%	
		Return on Equity		0.3%	
Balance Sheet		Income Statement			
Current Assets	1,101,957	Total Charges	19,407,045		
Fixed Assets	17,812,947	Contract Allowance	7,187,080	37.0%	
Other Assets	1,849,641	Operating Revenue	12,219,965	63.0%	
Total Assets	20,764,545	Operating Expense	12,056,286	98.7%	
Current Liabilities	2,322,716	Operating Margin	163,679	1.3%	
Long Term Liabilities	11,921,569	Other Income	-13,342	-0.1%	
Total Equity	6,520,260	Other Expense	0	0.0%	
Total Liab. and Equity	20,764,545	Net Profit or Loss	19,214	0.2%	
<hr/>					
235182 LYNWOOD MANOR HEALTHCARE CENTER				Proprietary - Corporation	
LYNWOOD MANOR HEALTHCARE CENTER		12/31/2019 365 Days Settled			
ADRIAN, MI 49221		CR Beds 84 POS Beds 0			
LENAWEE		Key Performance Ind.			
BLUE CROSS (MARYLAND)		Occupancy Rate		87.0%	
		Length of Stay		87.4	
		Average Wages		15.91	
		Skilled Nursing		86.8%	
		Ancillary Service		13.2%	
		Current Ratio		0.3	
		Days to Collect		7.0	
		Avg Payment Days		53.7	
		Depreciation Rate		23.9%	
		Return on Equity		20.1%	
Balance Sheet		Income Statement			
Current Assets	406,423	Total Charges	8,228,338		
Fixed Assets	322,822	Contract Allowance	834,972	10.1%	
Other Assets	0	Operating Revenue	7,393,366	89.9%	
Total Assets	729,245	Operating Expense	7,436,920	100.6%	
Current Liabilities	1,392,701	Operating Margin	-43,554	-0.6%	
Long Term Liabilities	655,053	Other Income	27,930	0.4%	
Total Equity	-1,318,509	Other Expense	0	0.0%	
Total Liab. and Equity	729,245	Net Profit or Loss	(265,102)	-3.6%	

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235003 MANISTEE COUNTY MEDICAL CARE FACILITY				Government - Federal	
MANISTEE COUNTY MEDICAL CARE FACILITY		9/30/2019 365 Days Settled			
MANISTEE, MI 49660				CR Beds 100 POS Beds 0	
MANISTEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	83.0%
				Length of Stay	105.2
				Average Wages	19.50
				Skilled Nursing	89.0%
				Ancillary Service	11.0%
				Current Ratio	2.9
				Days to Collect	58.5
				Avg Payment Days	26.5
				Depreciation Rate	3.6%
				Return on Equity	-24.6%
<hr/>					
235267 MANORCARE NURSING AND REHABILITATION CENTER				Nonprofit - Other	
MANORCARE NURSING AND REHABILITATION CENTER		5/31/2019 365 Days Settled			
KINGSFORD, MI 49801				CR Beds 107 POS Beds 0	
DICKINSON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	93.6%
				Length of Stay	82.5
				Average Wages	21.04
				Skilled Nursing	70.6%
				Ancillary Service	29.4%
				Current Ratio	1.5
				Days to Collect	34.2
				Avg Payment Days	21.0
				Depreciation Rate	35.1%
				Return on Equity	50.5%

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235008 MAPLE LAWN MEDICAL CARE FACILI				Government - County	
MAPLE LAWN MEDICAL CARE FACILI				12/31/2019 365 Days Settled	
COLDWATER, MI 49036				CR Beds 114 POS Beds 0	
BRANCH				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 96.7%	
Balance Sheet				Income Statement	
Current Assets	2,380,891	Total Charges	17,286,060		
Fixed Assets	15,261,426	Contract Allowance	2,512,554	14.5%	Skilled Nursing 87.1%
Other Assets	1,111,712	Operating Revenue	14,773,506	85.5%	Ancillary Service 12.9%
Total Assets	18,754,029	Operating Expense	15,776,646	106.8%	Current Ratio 1.3
Current Liabilities	1,786,116	Operating Margin	-1,003,140	-6.8%	Days to Collect 26.3
Long Term Liabilities	12,904,685	Other Income	334,739	2.3%	Avg Payment Days 34.9
Total Equity	4,063,228	Other Expense	0	0.0%	Depreciation Rate 4.0%
Total Liab. and Equity	18,754,029	Net Profit or Loss	(672,401)	-4.6%	Return on Equity -16.5%
<hr/>					
235613 MAPLE MANOR REHAB CENTER				Proprietary - Corporation	
MAPLE MANOR REHAB CENTER				12/31/2019 365 Days Settled	
WAYNE, MI 48184				CR Beds 59 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 64.6%	
Balance Sheet				Income Statement	
Current Assets	1,823,962	Total Charges	8,572,156		
Fixed Assets	745,329	Contract Allowance	2,980,541	34.8%	Skilled Nursing 73.4%
Other Assets	0	Operating Revenue	5,591,615	65.2%	Ancillary Service 26.6%
Total Assets	2,569,291	Operating Expense	7,264,484	129.9%	Current Ratio 241.8
Current Liabilities	7,544	Operating Margin	-1,672,869	-29.9%	Days to Collect 120.8
Long Term Liabilities	274,978	Other Income	1,868,203	33.4%	Avg Payment Days 0.0
Total Equity	2,286,769	Other Expense	0	0.0%	Depreciation Rate 85.8%
Total Liab. and Equity	2,569,291	Net Profit or Loss	195,334	3.5%	Return on Equity 8.5%

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235669 MAPLE MANOR REHAB CENTER OF NOVI INC				Proprietary - Corporation	
MAPLE MANOR REHAB CENTER OF NOVI INC 12/31/2019 365 Days Settled					
NOVI, MI 48377				CR Beds 144 POS Beds 0	
OAKLAND				Key Performance Ind.	
WPS MI				Occupancy Rate 30.3%	
Balance Sheet		Income Statement		Length of Stay 27.8	
Current Assets	7,902,723	Total Charges	12,473,207	Average Wages 21.54	
Fixed Assets	7,780,588	Contract Allowance	1,278,566	10.3%	Skilled Nursing 64.6%
Other Assets	0	Operating Revenue	11,194,641	89.7%	Ancillary Service 35.4%
Total Assets	<u>15,683,311</u>	Operating Expense	<u>9,434,592</u>	84.3%	Current Ratio
Current Liabilities	0	Operating Margin	1,760,049	15.7%	Days to Collect 257.9
Long Term Liabilities	4,445,020	Other Income	3,521,068	31.5%	Avg Payment Days 0.0
Total Equity	<u>11,238,291</u>	Other Expense	0	0.0%	Depreciation Rate 18.0%
Total Liab. and Equity	<u>15,683,311</u>	Net Profit or Loss	<u>5,281,117</u>	47.2%	Return on Equity 47.0%

235588 MAPLE VALLEY NURSING HOME				Proprietary - Corporation	
MAPLE VALLEY NURSING HOME 12/31/2019 365 Days Settled					
MAPLE CITY, MI 49664				CR Beds 25 POS Beds 0	
LEELANAU				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 80.0%	
Balance Sheet		Income Statement		Length of Stay 317.5	
Current Assets	407,057	Total Charges	2,153,323	Average Wages 23.12	
Fixed Assets	404,918	Contract Allowance	6,545	0.3%	Skilled Nursing 99.3%
Other Assets	4,015	Operating Revenue	2,146,778	99.7%	Ancillary Service 0.7%
Total Assets	<u>815,990</u>	Operating Expense	<u>2,054,254</u>	95.7%	Current Ratio 7.3
Current Liabilities	55,808	Operating Margin	92,524	4.3%	Days to Collect 47.8
Long Term Liabilities	153,817	Other Income	195	0.0%	Avg Payment Days 9.8
Total Equity	<u>606,365</u>	Other Expense	0	0.0%	Depreciation Rate 3.0%
Total Liab. and Equity	<u>815,990</u>	Net Profit or Loss	<u>92,719</u>	4.3%	Return on Equity 15.3%

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235518 MAPLE WOODS MANOR				Proprietary - Corporation	
MAPLE WOODS MANOR		12/31/2019 365 Days Settled			
CLIO, MI 48420		CR Beds 151 POS Beds 0			
GENESEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		85.0%	
Balance Sheet		Income Statement		Length of Stay	
				112.9	
Current Assets	1,979,832	Total Charges	17,555,825	Average Wages	
Fixed Assets	385,209	Contract Allowance	4,409,058	20.54	
Other Assets	-51,797	Operating Revenue	13,146,767	25.1%	
Total Assets	2,313,244	Operating Expense	14,518,094	74.9%	
Current Liabilities	1,331,023	Operating Margin	-1,371,327	110.4%	
Long Term Liabilities	0	Other Income	1,919,173	-10.4%	
Total Equity	982,221	Other Expense	0	14.6%	
Total Liab. and Equity	2,313,244	Net Profit or Loss	225,927	0.0%	
				Depreciation Rate	
				69.8%	
				Return on Equity	
				23.0%	
235005 MAPLES BENZIE CO MEDICAL CARE				Government - City-County	
MAPLES BENZIE CO MEDICAL CARE		9/30/2019 365 Days Settled			
FRANKFORT, MI 49635		CR Beds 78 POS Beds 0			
BENZIE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		94.6%	
Balance Sheet		Income Statement		Length of Stay	
				202.5	
Current Assets	4,992,998	Total Charges	10,042,820	Average Wages	
Fixed Assets	14,241,845	Contract Allowance	477,380	18.81	
Other Assets	0	Operating Revenue	9,565,440	4.8%	
Total Assets	19,234,843	Operating Expense	10,407,218	95.2%	
Current Liabilities	1,249,933	Operating Margin	-841,778	108.8%	
Long Term Liabilities	6,933,280	Other Income	2,499,583	-8.8%	
Total Equity	11,051,630	Other Expense	0	26.1%	
Total Liab. and Equity	19,234,843	Net Profit or Loss	1,657,805	0.0%	
				Depreciation Rate	
				4.8%	
				Return on Equity	
				15.0%	

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235321 MARQUETTE COUNTY MEDICAL CARE FACILITY				Government - County	
MARQUETTE COUNTY MEDICAL CARE FACILITY		12/31/2019 365 Days Settled			
ISHPEMING, MI 49849				CR Beds 140 POS Beds 0	
MARQUETTE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	87.1%
				Length of Stay	213.9
				Average Wages	19.05
				0.1% Skilled Nursing	90.9%
				99.9% Ancillary Service	9.1%
				110.4% Current Ratio	0.8
				-10.4% Days to Collect	45.1
				2.4% Avg Payment Days	41.9
				0.0% Depreciation Rate	3.6%
				-8.8% Return on Equity	-12.4%
<hr/>					
235174 MARSHALL NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
MARSHALL NURSING AND REHABILITATION COMMUNITY		12/31/2019 365 Days Settled			
MARSHALL, MI 49068				CR Beds 60 POS Beds 0	
CALHOUN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	87.2%
				Length of Stay	72.9
				Average Wages	19.21
				24.2% Skilled Nursing	78.4%
				75.8% Ancillary Service	21.6%
				89.0% Current Ratio	8.9
				11.0% Days to Collect	672.6
				0.4% Avg Payment Days	21.4
				0.0% Depreciation Rate	114.5%
				11.2% Return on Equity	6.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235155 MARTHA T BERRY MCF		Government - County	
MARTHA T BERRY MCF		12/31/2019 365 Days Settled	
MOUNT CLEMENS, MI 48043		CR Beds 217 POS Beds 0	
MACOMB		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	95.7%
Balance Sheet		Income Statement	
Current Assets	6,361,019	Total Charges	30,356,290
Fixed Assets	6,343,774	Contract Allowance	559,189
Other Assets	1,221,965	Operating Revenue	29,797,101
Total Assets	13,926,758	Operating Expense	29,715,137
Current Liabilities	5,742,864	Operating Margin	81,964
Long Term Liabilities	32,522,227	Other Income	382,046
Total Equity	-24,338,333	Other Expense	0
Total Liab. and Equity	13,926,758	Net Profit or Loss	243,582
		1.8%	Skilled Nursing 90.3%
		98.2%	Ancillary Service 9.7%
		99.7%	Current Ratio 1.1
		0.3%	Days to Collect 42.1
		1.3%	Avg Payment Days 68.8
		0.0%	Depreciation Rate 27.2%
		0.8%	Return on Equity -1.0%

235288 MARVIN & BETTY DANTO FAMILY HEALTH CARE CENTER		Nonprofit - Other	
MARVIN & BETTY DANTO FAMILY HEALTH CARE CENTER		12/31/2019 365 Days Settled	
WEST BLOOMFIELD, MI 48322		CR Beds 155 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	75.1%
Balance Sheet		Income Statement	
Current Assets	1,688,371	Total Charges	18,367,794
Fixed Assets	5,963,911	Contract Allowance	4,101,367
Other Assets	8,096	Operating Revenue	14,266,427
Total Assets	7,660,378	Operating Expense	15,329,890
Current Liabilities	1,326,750	Operating Margin	-1,063,463
Long Term Liabilities	0	Other Income	5,346
Total Equity	6,333,628	Other Expense	0
Total Liab. and Equity	7,660,378	Net Profit or Loss	(1,076,161)
		22.3%	Skilled Nursing 77.2%
		77.7%	Ancillary Service 22.8%
		107.5%	Current Ratio 1.3
		-7.5%	Days to Collect 42.7
		0.0%	Avg Payment Days 16.2
		0.0%	Depreciation Rate 13.2%
		-7.5%	Return on Equity -17.0%

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235369 MARWOOD MANOR NURSING HOME				Nonprofit - Other	
MARWOOD MANOR NURSING HOME		9/30/2019 365 Days Settled			
PORT HURON, MI 48060				CR Beds 240 POS Beds 0	
SAINT CLAIR				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	91.1%
				Length of Stay	123.9
				Average Wages	20.57
				6.3% Skilled Nursing	69.0%
				93.7% Ancillary Service	31.0%
				91.0% Current Ratio	5.6
				9.0% Days to Collect	24.6
				1.5% Avg Payment Days	41.5
				0.0% Depreciation Rate	4.9%
				10.5% Return on Equity	11.8%
<hr/>					
235708 MARY FREE BED SUB-ACUTE REHABILITATION				Nonprofit - Church	
MARY FREE BED SUB-ACUTE REHABILITATION		6/30/2019 365 Days Settled			
GRAND RAPIDS, MI 49503				CR Beds 48 POS Beds 0	
KENT				Key Performance Ind.	
WPS MI				Occupancy Rate	84.4%
				Length of Stay	16.3
				Average Wages	24.43
				61.8% Skilled Nursing	38.3%
				38.2% Ancillary Service	61.7%
				104.0% Current Ratio	3.2
				-4.0% Days to Collect	53.4
				0.1% Avg Payment Days	33.9
				0.0% Depreciation Rate	3.5%
				-3.9% Return on Equity	-2.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235120 MARYCREST MANOR				Nonprofit - Church	
MARYCREST MANOR		6/30/2019 365 Days Settled			
LIVONIA, MI 48154				CR Beds 122 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 88.8%	
Balance Sheet		Income Statement		Length of Stay 37.7	
Current Assets	1,832,933	Total Charges	28,662,986	Average Wages 19.95	
Fixed Assets	31,883,611	Contract Allowance	13,461,337	47.0% Skilled Nursing 37.8%	
Other Assets	0	Operating Revenue	15,201,649	53.0% Ancillary Service 56.8%	
Total Assets	<u>33,716,544</u>	Operating Expense	17,366,787	114.2% Current Ratio 0.1	
Current Liabilities	22,330,638	Operating Margin	-2,165,138	-14.2% Days to Collect 42.6	
Long Term Liabilities	19,968,932	Other Income	148,349	1.0% Avg Payment Days 31.1	
Total Equity	<u>-8,583,026</u>	Other Expense	0	0.0% Depreciation Rate 5.5%	
Total Liab. and Equity	<u>33,716,544</u>	Net Profit or Loss	<u>(2,016,789)</u>	-13.3% Return on Equity 23.5%	
235667 MARYWOOD HEALTH CENTER				Nonprofit - Other	
MARYWOOD HEALTH CENTER		6/30/2019 365 Days Settled			
GRAND RAPIDS, MI 49503				CR Beds 49 POS Beds 0	
KENT				Key Performance Ind.	
WPS MI				Occupancy Rate 72.8%	
Balance Sheet		Income Statement		Length of Stay 17.9	
Current Assets	1,208,279	Total Charges	7,139,956	Average Wages 28.25	
Fixed Assets	762,625	Contract Allowance	526,857	7.4% Skilled Nursing 40.0%	
Other Assets	0	Operating Revenue	6,613,099	92.6% Ancillary Service 60.0%	
Total Assets	<u>1,970,904</u>	Operating Expense	7,886,368	119.3% Current Ratio 0.7	
Current Liabilities	1,784,024	Operating Margin	-1,273,269	-19.3% Days to Collect 51.9	
Long Term Liabilities	0	Other Income	208,457	3.2% Avg Payment Days 53.3	
Total Equity	<u>186,880</u>	Other Expense	0	0.0% Depreciation Rate 35.8%	
Total Liab. and Equity	<u>1,970,904</u>	Net Profit or Loss	<u>(1,064,812)</u>	-16.1% Return on Equity -569.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235530 MARYWOOD NURSING CARE CENTER				Nonprofit - Other	
MARYWOOD NURSING CARE CENTER				6/30/2019 365 Days Settled	
LIVONIA, MI 48154				CR Beds 103 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	91.2%
Balance Sheet				Income Statement	
Current Assets	6,499,579	Total Charges	29,973,354	Length of Stay	27.6
Fixed Assets	12,638,181	Contract Allowance	15,176,391	Average Wages	21.79
Other Assets	0	Operating Revenue	14,796,963	50.6% Skilled Nursing	48.7%
Total Assets	19,137,760	Operating Expense	15,581,878	49.4% Ancillary Service	51.3%
Current Liabilities	962,306	Operating Margin	-784,915	105.3% Current Ratio	6.8
Long Term Liabilities	756,036	Other Income	195,203	-5.3% Days to Collect	48.5
Total Equity	17,419,418	Other Expense	0	1.3% Avg Payment Days	19.3
Total Liab. and Equity	19,137,760	Net Profit or Loss	(667,275)	0.0% Depreciation Rate	2.8%
				-4.5% Return on Equity	-3.8%

235025 MEADOW BROOK MEDICAL CARE FACILITY				Government - County	
MEADOW BROOK MEDICAL CARE FACILITY				12/31/2019 365 Days Settled	
BELLAIRE, MI 49615				CR Beds 133 POS Beds 0	
ANTRIM				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	87.7%
Balance Sheet				Income Statement	
Current Assets	11,194,946	Total Charges	17,917,235	Length of Stay	222.9
Fixed Assets	13,148,491	Contract Allowance	1,175,413	Average Wages	21.91
Other Assets	3,096,276	Operating Revenue	16,741,822	6.6% Skilled Nursing	90.6%
Total Assets	27,439,713	Operating Expense	21,172,943	93.4% Ancillary Service	9.4%
Current Liabilities	3,721,076	Operating Margin	-4,431,121	126.5% Current Ratio	3.0
Long Term Liabilities	5,566,880	Other Income	5,061,395	-26.5% Days to Collect	31.8
Total Equity	18,151,757	Other Expense	0	30.2% Avg Payment Days	30.2
Total Liab. and Equity	27,439,713	Net Profit or Loss	513,162	0.0% Depreciation Rate	12.8%
				3.1% Return on Equity	2.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235640 MEADOW WOODS NURSING AND REHAB CENTER				Proprietary - Corporation	
MEADOW WOODS NURSING AND REHAB CENTER 12/31/2019 365 Days Settled					
BLOOMINGDALE, MI 49026				CR Beds 67 POS Beds 0	
VAN BUREN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 80.7%	
Balance Sheet		Income Statement		Length of Stay 170.2	
Current Assets	794,913	Total Charges	6,784,141	Average Wages 18.94	
Fixed Assets	215,647	Contract Allowance	1,373,923	20.3% Skilled Nursing 85.7%	
Other Assets	0	Operating Revenue	5,410,218	79.7% Ancillary Service 14.3%	
Total Assets	<u>1,010,560</u>	Operating Expense	5,887,827	108.8% Current Ratio 2.2	
Current Liabilities	355,707	Operating Margin	-477,609	-8.8% Days to Collect 21.1	
Long Term Liabilities	0	Other Income	81,044	1.5% Avg Payment Days 29.3	
Total Equity	654,853	Other Expense	0	0.0% Depreciation Rate 154.6%	
Total Liab. and Equity	<u>1,010,560</u>	Net Profit or Loss	<u>(476,263)</u>	-8.8% Return on Equity -72.7%	
235356 MEDILODGE AT THE SHORE				Proprietary - Corporation	
MEDILODGE AT THE SHORE 12/31/2019 365 Days Settled					
GRAND HAVEN, MI 49417				CR Beds 126 POS Beds 0	
OTTAWA				Key Performance Ind.	
NGS (WI)				Occupancy Rate 88.9%	
Balance Sheet		Income Statement		Length of Stay 118.2	
Current Assets	1,741,345	Total Charges	15,437,419	Average Wages 19.82	
Fixed Assets	889,835	Contract Allowance	3,141,921	20.4% Skilled Nursing 77.0%	
Other Assets	202,036	Operating Revenue	12,295,498	79.6% Ancillary Service 23.0%	
Total Assets	<u>2,833,216</u>	Operating Expense	11,662,885	94.9% Current Ratio 0.9	
Current Liabilities	1,883,675	Operating Margin	632,613	5.1% Days to Collect 33.4	
Long Term Liabilities	-15,570	Other Income	47,844	0.4% Avg Payment Days 28.1	
Total Equity	965,111	Other Expense	0	0.0% Depreciation Rate 13.5%	
Total Liab. and Equity	<u>2,833,216</u>	Net Profit or Loss	<u>680,457</u>	5.5% Return on Equity 70.5%	

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235280 MEDILODGE OF ALPENA				Proprietary - Corporation	
MEDILODGE OF ALPENA		12/31/2019 365 Days Settled			
ALPENA, MI 49707				CR Beds 132 POS Beds 0	
ALPENA				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	86.1%
Balance Sheet		Income Statement		Length of Stay	60.6
Current Assets	3,106,552	Total Charges	19,099,587	Average Wages	16.57
Fixed Assets	214,628	Contract Allowance	6,956,211	36.4% Skilled Nursing	65.3%
Other Assets	79,001	Operating Revenue	12,143,376	63.6% Ancillary Service	34.7%
Total Assets	3,400,181	Operating Expense	11,735,223	96.6% Current Ratio	1.9
Current Liabilities	1,669,174	Operating Margin	408,153	3.4% Days to Collect	71.2
Long Term Liabilities	354,170	Other Income	172,946	1.4% Avg Payment Days	35.8
Total Equity	1,376,837	Other Expense	0	0.0% Depreciation Rate	46.6%
Total Liab. and Equity	3,400,181	Net Profit or Loss	581,099	4.8% Return on Equity	42.2%

235517 MEDILODGE OF CAMPUS AREA				Proprietary - Corporation	
MEDILODGE OF CAMPUS AREA		12/31/2019 365 Days Settled			
EAST LANSING, MI 48823				CR Beds 102 POS Beds 0	
INGHAM				Key Performance Ind.	
Novitas AR				Occupancy Rate	77.7%
Balance Sheet		Income Statement		Length of Stay	89.1
Current Assets	1,266,974	Total Charges	9,374,714	Average Wages	17.22
Fixed Assets	1,964,398	Contract Allowance	1,523,581	16.3% Skilled Nursing	78.7%
Other Assets	231,817	Operating Revenue	7,851,133	83.7% Ancillary Service	21.3%
Total Assets	3,463,189	Operating Expense	8,180,604	104.2% Current Ratio	0.3
Current Liabilities	4,896,502	Operating Margin	-329,471	-4.2% Days to Collect	16.7
Long Term Liabilities	1,577,381	Other Income	124,763	1.6% Avg Payment Days	23.2
Total Equity	-3,010,694	Other Expense	0	0.0% Depreciation Rate	7.3%
Total Liab. and Equity	3,463,189	Net Profit or Loss	(204,708)	-2.6% Return on Equity	6.8%

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235653 MEDILODGE OF CAPITAL AREA				Proprietary - Corporation	
MEDILODGE OF CAPITAL AREA		12/31/2019 365 Days Settled			
LANSING, MI 48910		CR Beds 120 POS Beds 0			
INGHAM		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		82.0%	
		Length of Stay		74.1	
		Average Wages		16.73	
		16.8%		Skilled Nursing	
		83.2%		Ancillary Service	
		108.3%		Current Ratio	
		-8.3%		Days to Collect	
		1.1%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-7.2%		Return on Equity	
				318.6%	
<hr/>					
235286 MEDILODGE OF CASS CITY				Proprietary - Corporation	
MEDILODGE OF CASS CITY		12/31/2019 365 Days Settled			
CASS CITY, MI 48726		CR Beds 76 POS Beds 0			
TUSCOLA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		79.1%	
		Length of Stay		66.5	
		Average Wages		19.45	
		28.3%		Skilled Nursing	
		71.7%		Ancillary Service	
		98.9%		Current Ratio	
		1.1%		Days to Collect	
		1.9%		Avg Payment Days	
		0.0%		Depreciation Rate	
		3.0%		Return on Equity	
				-41.7%	

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235566 MEDILODGE OF CHEBOYGAN				Proprietary - Corporation	
MEDILODGE OF CHEBOYGAN		12/31/2019 365 Days Settled			
CHEBOYGAN, MI 49721		CR Beds 85 POS Beds 0			
CHEBOYGAN		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		79.7%	
Balance Sheet		Income Statement		Length of Stay	
				105.3	
Current Assets	1,225,006	Total Charges	10,300,588	Average Wages	
				25.69	
Fixed Assets	78,505	Contract Allowance	3,674,697	35.7% Skilled Nursing	
				77.6%	
Other Assets	50,485	Operating Revenue	6,625,891	64.3% Ancillary Service	
				22.4%	
Total Assets	1,353,996	Operating Expense	6,366,623	96.1% Current Ratio	
				1.5	
Current Liabilities	800,011	Operating Margin	259,268	3.9% Days to Collect	
				60.2	
Long Term Liabilities	185,534	Other Income	145,332	2.2% Avg Payment Days	
				27.9	
Total Equity	368,451	Other Expense	0	0.0% Depreciation Rate	
				85.7%	
Total Liab. and Equity	1,353,996	Net Profit or Loss	404,600	6.1% Return on Equity	
				109.8%	
235022 MEDILODGE OF CLARE				Proprietary - Corporation	
MEDILODGE OF CLARE		12/31/2019 365 Days Settled			
CLARE, MI 48617		CR Beds 920 POS Beds 0			
CLARE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		82.2%	
Balance Sheet		Income Statement		Length of Stay	
				89.4	
Current Assets	-410,943	Total Charges	10,816,384	Average Wages	
				18.61	
Fixed Assets	96,106	Contract Allowance	3,070,085	28.4% Skilled Nursing	
				71.7%	
Other Assets	226,831	Operating Revenue	7,746,299	71.6% Ancillary Service	
				28.3%	
Total Assets	-88,006	Operating Expense	7,831,024	101.1% Current Ratio	
				(0.3)	
Current Liabilities	1,435,614	Operating Margin	-84,725	-1.1% Days to Collect	
				(12.9)	
Long Term Liabilities	317,212	Other Income	109,260	1.4% Avg Payment Days	
				29.7	
Total Equity	-1,840,832	Other Expense	0	0.0% Depreciation Rate	
				80.9%	
Total Liab. and Equity	-88,006	Net Profit or Loss	24,535	0.3% Return on Equity	
				-1.3%	

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235283 MEDILODGE OF EAST LANSING				Proprietary - Corporation	
MEDILODGE OF EAST LANSING		12/31/2019 365 Days Settled			
EAST LANSING, MI 48823		CR Beds 103 POS Beds 0			
INGHAM		Key Performance Ind.			
Novitas LA		Occupancy Rate		73.5%	
Balance Sheet		Income Statement		Length of Stay 98.4	
Current Assets	660,855	Total Charges	17,193,395	Average Wages	21.86
Fixed Assets	2,051,928	Contract Allowance	6,304,413	36.7%	Skilled Nursing 61.0%
Other Assets	158,500	Operating Revenue	10,888,982	63.3%	Ancillary Service 39.0%
Total Assets	2,871,283	Operating Expense	12,256,869	112.6%	Current Ratio 0.1
Current Liabilities	5,341,299	Operating Margin	-1,367,887	-12.6%	Days to Collect 23.2
Long Term Liabilities	-343,464	Other Income	176,459	1.6%	Avg Payment Days 27.3
Total Equity	-2,126,552	Other Expense	0	0.0%	Depreciation Rate 7.4%
Total Liab. and Equity	2,871,283	Net Profit or Loss	(1,191,428)	-10.9%	Return on Equity 56.0%
235293 MEDILODGE OF FARMINGTON				Proprietary - Corporation	
MEDILODGE OF FARMINGTON		12/31/2019 365 Days Settled			
FARMINGTON, MI 48335		CR Beds 124 POS Beds 0			
OAKLAND		Key Performance Ind.			
Novitas MD		Occupancy Rate		78.6%	
Balance Sheet		Income Statement		Length of Stay 55.1	
Current Assets	3,817,573	Total Charges	27,091,817	Average Wages	16.90
Fixed Assets	1,545,404	Contract Allowance	11,965,629	44.2%	Skilled Nursing 55.7%
Other Assets	450,336	Operating Revenue	15,126,188	55.8%	Ancillary Service 44.3%
Total Assets	5,813,313	Operating Expense	14,279,687	94.4%	Current Ratio 0.9
Current Liabilities	4,308,110	Operating Margin	846,501	5.6%	Days to Collect 62.2
Long Term Liabilities	1,955,467	Other Income	121,778	0.8%	Avg Payment Days 39.6
Total Equity	-450,264	Other Expense	0	0.0%	Depreciation Rate 10.5%
Total Liab. and Equity	5,813,313	Net Profit or Loss	968,279	6.4%	Return on Equity -215.0%

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235175 MEDILODGE OF FRANKENMUTH		Proprietary - Corporation	
MEDILODGE OF FRANKENMUTH		12/31/2019 365 Days Settled	
FRANKENMUTH, MI 48734		CR Beds 105 POS Beds 0	
SAGINAW		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate 58.5%	
Balance Sheet		Income Statement	
Current Assets	-2,457,548	Total Charges	7,510,380
Fixed Assets	278,964	Contract Allowance	1,743,096
Other Assets	80,885	Operating Revenue	5,767,284
Total Assets	-2,097,699	Operating Expense	6,264,221
Current Liabilities	1,519,754	Operating Margin	-496,937
Long Term Liabilities	450,544	Other Income	66,918
Total Equity	-4,067,997	Other Expense	0
Total Liab. and Equity	-2,097,699	Net Profit or Loss	(430,019)
		23.2%	Skilled Nursing 71.9%
		76.8%	Ancillary Service 28.1%
		108.6%	Current Ratio (1.6)
		-8.6%	Days to Collect (159.2)
		1.2%	Avg Payment Days 60.9
		0.0%	Depreciation Rate 21.4%
		-7.5%	Return on Equity 10.6%

235350 MEDILODGE OF GAYLORD		Proprietary - Corporation	
MEDILODGE OF GAYLORD		12/31/2019 365 Days Settled	
GAYLORD, MI 49735		CR Beds 106 POS Beds 0	
OTSEGO		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate 78.6%	
Balance Sheet		Income Statement	
Current Assets	806,141	Total Charges	16,980,659
Fixed Assets	134,125	Contract Allowance	8,070,215
Other Assets	67,190	Operating Revenue	8,910,444
Total Assets	1,007,456	Operating Expense	8,663,509
Current Liabilities	1,081,683	Operating Margin	246,935
Long Term Liabilities	234,270	Other Income	59,801
Total Equity	-308,497	Other Expense	0
Total Liab. and Equity	1,007,456	Net Profit or Loss	306,736
		47.5%	Skilled Nursing 60.2%
		52.5%	Ancillary Service 39.8%
		97.2%	Current Ratio 0.7
		2.8%	Days to Collect 29.7
		0.7%	Avg Payment Days 33.3
		0.0%	Depreciation Rate 56.2%
		3.4%	Return on Equity -99.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235226 MEDILODGE OF GRAND BLANC				Proprietary - Corporation	
MEDILODGE OF GRAND BLANC		12/31/2019 365 Days Settled			
GRAND BLANC, MI 48439				CR Beds 161 POS Beds 0	
GENESEE				Key Performance Ind.	
Novitas Solutions DC, DE, MD, PA				Occupancy Rate 60.5%	
Balance Sheet		Income Statement		Length of Stay 71.4	
Current Assets	52,490	Total Charges	28,304,584	Average Wages 20.68	
Fixed Assets	2,444,773	Contract Allowance	13,568,964	47.9%	Skilled Nursing 58.3%
Other Assets	464,554	Operating Revenue	14,735,620	52.1%	Ancillary Service 41.7%
Total Assets	<u>2,961,817</u>	Operating Expense	15,637,623	106.1%	Current Ratio 0.0
Current Liabilities	6,128,699	Operating Margin	-902,003	-6.1%	Days to Collect (15.2)
Long Term Liabilities	34,649	Other Income	98,777	0.7%	Avg Payment Days 48.0
Total Equity	-3,201,531	Other Expense	0	0.0%	Depreciation Rate 7.1%
Total Liab. and Equity	<u>2,961,817</u>	Net Profit or Loss	<u>(803,226)</u>	-5.5%	Return on Equity 25.1%
<hr/>					
235583 MEDILODGE OF GREEN VIEW				Proprietary - Corporation	
MEDILODGE OF GREEN VIEW		12/31/2019 365 Days Settled			
ALPENA, MI 49707				CR Beds 39 POS Beds 0	
ALPENA				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate 85.5%	
Balance Sheet		Income Statement		Length of Stay 97.4	
Current Assets	547,295	Total Charges	5,878,393	Average Wages 17.25	
Fixed Assets	64,187	Contract Allowance	1,873,705	31.9%	Skilled Nursing 76.0%
Other Assets	31,479	Operating Revenue	4,004,688	68.1%	Ancillary Service 24.0%
Total Assets	<u>642,961</u>	Operating Expense	3,998,555	99.8%	Current Ratio 1.3
Current Liabilities	418,905	Operating Margin	6,133	0.2%	Days to Collect 43.8
Long Term Liabilities	63,872	Other Income	32,113	0.8%	Avg Payment Days 22.4
Total Equity	160,184	Other Expense	0	0.0%	Depreciation Rate 43.1%
Total Liab. and Equity	<u>642,961</u>	Net Profit or Loss	<u>38,246</u>	1.0%	Return on Equity 23.9%

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235243 MEDILODGE OF GTC				Proprietary - Corporation	
MEDILODGE OF GTC		12/31/2019 365 Days Settled			
TRAVERSE CITY, MI 49686				CR Beds 125 POS Beds 0	
GRAND TRAVERSE				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	64.6%
Balance Sheet		Income Statement		Length of Stay	62.2
Current Assets	908,900	Total Charges	13,704,467	Average Wages	19.65
Fixed Assets	286,606	Contract Allowance	4,713,333	34.4% Skilled Nursing	72.3%
Other Assets	79,243	Operating Revenue	8,991,134	65.6% Ancillary Service	27.7%
Total Assets	1,274,749	Operating Expense	8,775,666	97.6% Current Ratio	0.9
Current Liabilities	1,061,066	Operating Margin	215,468	2.4% Days to Collect	38.0
Long Term Liabilities	306,344	Other Income	3,240	0.0% Avg Payment Days	32.4
Total Equity	-92,661	Other Expense	0	0.0% Depreciation Rate	35.2%
Total Liab. and Equity	1,274,749	Net Profit or Loss	218,708	2.4% Return on Equity	-236.0%
235423 MEDILODGE OF HILLMAN				Proprietary - Corporation	
MEDILODGE OF HILLMAN		12/31/2019 365 Days Settled			
HILLMAN, MI 49746				CR Beds 39 POS Beds 0	
MONTMORENCY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	80.2%
Balance Sheet		Income Statement		Length of Stay	55.8
Current Assets	86,618	Total Charges	4,477,745	Average Wages	17.85
Fixed Assets	159,313	Contract Allowance	704,481	15.7% Skilled Nursing	70.2%
Other Assets	80,299	Operating Revenue	3,773,264	84.3% Ancillary Service	29.8%
Total Assets	326,230	Operating Expense	4,126,570	109.4% Current Ratio	0.1
Current Liabilities	990,500	Operating Margin	-353,306	-9.4% Days to Collect	(21.6)
Long Term Liabilities	0	Other Income	48,335	1.3% Avg Payment Days	25.9
Total Equity	-664,270	Other Expense	0	0.0% Depreciation Rate	7.3%
Total Liab. and Equity	326,230	Net Profit or Loss	(304,971)	-8.1% Return on Equity	45.9%

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235638 MEDILODGE OF HOLLAND				Proprietary - Corporation	
MEDILODGE OF HOLLAND		12/31/2019 365 Days Settled			
HOLLAND, MI 49423				CR Beds 770 POS Beds 0	
OTTAWA				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	90.2%
Balance Sheet		Income Statement		Length of Stay	57.0
Current Assets	1,152,104	Total Charges	10,403,711	Average Wages	20.91
Fixed Assets	117,197	Contract Allowance	2,577,123	24.8% Skilled Nursing	78.8%
Other Assets	46,512	Operating Revenue	7,826,588	75.2% Ancillary Service	21.2%
Total Assets	1,315,813	Operating Expense	7,591,222	97.0% Current Ratio	0.8
Current Liabilities	1,508,736	Operating Margin	235,366	3.0% Days to Collect	58.4
Long Term Liabilities	573,969	Other Income	40,678	0.5% Avg Payment Days	43.1
Total Equity	-766,892	Other Expense	0	0.0% Depreciation Rate	92.3%
Total Liab. and Equity	1,315,813	Net Profit or Loss	276,044	3.5% Return on Equity	-36.0%

235331 MEDILODGE OF HOWELL				Proprietary - Corporation	
MEDILODGE OF HOWELL		12/31/2019 365 Days Settled			
HOWELL, MI 48843				CR Beds 219 POS Beds 0	
LIVINGSTON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	90.7%
Balance Sheet		Income Statement		Length of Stay	118.3
Current Assets	4,239,049	Total Charges	24,259,436	Average Wages	19.51
Fixed Assets	1,483,353	Contract Allowance	6,353,400	26.2% Skilled Nursing	85.5%
Other Assets	915,039	Operating Revenue	17,906,036	73.8% Ancillary Service	14.5%
Total Assets	6,637,441	Operating Expense	19,183,350	107.1% Current Ratio	1.4
Current Liabilities	2,979,094	Operating Margin	-1,277,314	-7.1% Days to Collect	99.4
Long Term Liabilities	50,081	Other Income	371,378	2.1% Avg Payment Days	20.4
Total Equity	3,608,266	Other Expense	0	0.0% Depreciation Rate	13.8%
Total Liab. and Equity	6,637,441	Net Profit or Loss	(905,936)	-5.1% Return on Equity	-25.1%

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235282 MEDILODGE OF KALAMAZOO		Proprietary - Corporation	
MEDILODGE OF KALAMAZOO		12/31/2019 365 Days Settled	
KALAMAZOO, MI 49009		CR Beds 111 POS Beds 0	
KALAMAZOO		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate 87.0%	
Balance Sheet		Income Statement	
Current Assets	-1,247,605	Total Charges	9,821,620
Fixed Assets	261,849	Contract Allowance	2,772,611
Other Assets	65,793	Operating Revenue	7,049,009
Total Assets	-919,963	Operating Expense	7,281,025
Current Liabilities	1,326,055	Operating Margin	-232,016
Long Term Liabilities	627,136	Other Income	127,923
Total Equity	-2,873,154	Other Expense	0
Total Liab. and Equity	-919,963	Net Profit or Loss	(104,093)
		28.2%	Skilled Nursing 84.7%
		71.8%	Ancillary Service 15.3%
		103.3%	Current Ratio (0.9)
		-3.3%	Days to Collect (55.9)
		1.8%	Avg Payment Days 44.2
		0.0%	Depreciation Rate 26.7%
		-1.5%	Return on Equity 3.6%

235285 MEDILODGE OF LANSING		Proprietary - Corporation	
MEDILODGE OF LANSING		12/31/2019 365 Days Settled	
LANSING, MI 48917		CR Beds 95 POS Beds 0	
EATON		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate 84.6%	
Balance Sheet		Income Statement	
Current Assets	-2,738,656	Total Charges	9,177,634
Fixed Assets	1,053,881	Contract Allowance	2,202,216
Other Assets	84,892	Operating Revenue	6,975,418
Total Assets	-1,599,883	Operating Expense	7,353,386
Current Liabilities	2,072,120	Operating Margin	-377,968
Long Term Liabilities	476,249	Other Income	133,879
Total Equity	-4,148,252	Other Expense	0
Total Liab. and Equity	-1,599,883	Net Profit or Loss	(244,089)
		24.0%	Skilled Nursing 74.9%
		76.0%	Ancillary Service 25.1%
		105.4%	Current Ratio (1.3)
		-5.4%	Days to Collect (148.2)
		1.9%	Avg Payment Days 50.0
		0.0%	Depreciation Rate 9.5%
		-3.5%	Return on Equity 5.9%

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235209 MEDILODGE OF LEELANAU				Proprietary - Corporation	
MEDILODGE OF LEELANAU		12/31/2019 365 Days Settled			
SUTTONS BAY, MI 49682		CR Beds 72 POS Beds 0			
LEELANAU		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		78.0%	
Balance Sheet		Income Statement		Length of Stay 65.1	
Current Assets	1,120,595	Total Charges	8,389,482	Average Wages	19.39
Fixed Assets	76,131	Contract Allowance	2,351,235	28.0%	Skilled Nursing 78.6%
Other Assets	72,404	Operating Revenue	6,038,247	72.0%	Ancillary Service 21.4%
Total Assets	1,269,130	Operating Expense	6,010,297	99.5%	Current Ratio 1.4
Current Liabilities	782,284	Operating Margin	27,950	0.5%	Days to Collect 61.5
Long Term Liabilities	164,237	Other Income	59,738	1.0%	Avg Payment Days 28.7
Total Equity	322,609	Other Expense	0	0.0%	Depreciation Rate 82.5%
Total Liab. and Equity	1,269,130	Net Profit or Loss	87,688	1.5%	Return on Equity 27.2%
235330 MEDILODGE OF LIVINGSTON				Proprietary - Corporation	
MEDILODGE OF LIVINGSTON		12/31/2019 365 Days Settled			
HOWELL, MI 48843		CR Beds 125 POS Beds 0			
LIVINGSTON		Key Performance Ind.			
Novitas MD		Occupancy Rate		56.5%	
Balance Sheet		Income Statement		Length of Stay 71.3	
Current Assets	-1,630,524	Total Charges	16,006,161	Average Wages	21.63
Fixed Assets	2,536,550	Contract Allowance	6,897,508	43.1%	Skilled Nursing 53.5%
Other Assets	346,535	Operating Revenue	9,108,653	56.9%	Ancillary Service 46.5%
Total Assets	1,252,561	Operating Expense	9,942,236	109.2%	Current Ratio (0.4)
Current Liabilities	4,449,671	Operating Margin	-833,583	-9.2%	Days to Collect (63.1)
Long Term Liabilities	-243,658	Other Income	193,673	2.1%	Avg Payment Days 43.3
Total Equity	-2,953,452	Other Expense	0	0.0%	Depreciation Rate 6.3%
Total Liab. and Equity	1,252,561	Net Profit or Loss	(639,910)	-7.0%	Return on Equity 21.7%

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235358 MEDILODGE OF LUDINGTON				Proprietary - Corporation	
MEDILODGE OF LUDINGTON		12/31/2019 365 Days Settled			
LUDINGTON, MI 49431		CR Beds 93 POS Beds 0			
MASON		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		71.5%	
Balance Sheet		Income Statement		Length of Stay	
				62.1	
Current Assets	1,166,145	Total Charges	10,678,768	Average Wages	
				19.81	
Fixed Assets	569,831	Contract Allowance	4,020,504	37.6% Skilled Nursing	
				76.0%	
Other Assets	55,236	Operating Revenue	6,658,264	62.4% Ancillary Service	
				24.0%	
Total Assets	1,791,212	Operating Expense	6,827,766	102.5% Current Ratio	
				0.8	
Current Liabilities	1,511,280	Operating Margin	-169,502	-2.5% Days to Collect	
				58.6	
Long Term Liabilities	228,983	Other Income	77,649	1.2% Avg Payment Days	
				32.2	
Total Equity	50,949	Other Expense	0	0.0% Depreciation Rate	
				16.1%	
Total Liab. and Equity	1,791,212	Net Profit or Loss	(91,853)	-1.4% Return on Equity	
				-180.3%	

235495 MEDILODGE OF MARSHALL				Proprietary - Corporation	
MEDILODGE OF MARSHALL		12/31/2019 365 Days Settled			
MARSHALL, MI 49068		CR Beds 98 POS Beds 0			
CALHOUN		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		67.0%	
Balance Sheet		Income Statement		Length of Stay	
				95.1	
Current Assets	-294,740	Total Charges	8,825,377	Average Wages	
				20.49	
Fixed Assets	319,407	Contract Allowance	1,899,050	21.5% Skilled Nursing	
				75.4%	
Other Assets	247,281	Operating Revenue	6,926,327	78.5% Ancillary Service	
				24.6%	
Total Assets	271,948	Operating Expense	7,566,513	109.2% Current Ratio	
				(0.2)	
Current Liabilities	1,603,029	Operating Margin	-640,186	-9.2% Days to Collect	
				(11.0)	
Long Term Liabilities	534,696	Other Income	175,222	2.5% Avg Payment Days	
				33.5	
Total Equity	-1,865,777	Other Expense	0	0.0% Depreciation Rate	
				22.8%	
Total Liab. and Equity	271,948	Net Profit or Loss	(464,964)	-6.7% Return on Equity	
				24.9%	

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235284 MEDILODGE OF MIDLAND				Proprietary - Corporation	
MEDILODGE OF MIDLAND		12/31/2019 365 Days Settled			
MIDLAND, MI 48640				CR Beds 98	POS Beds 0
MIDLAND		Key Performance Ind.			
CGS (OHIO)				Occupancy Rate	58.9%
Balance Sheet		Income Statement		Length of Stay	127.7
Current Assets	-1,390,926	Total Charges	9,396,297	Average Wages	18.00
Fixed Assets	83,887	Contract Allowance	2,798,968	29.8%	Skilled Nursing 65.9%
Other Assets	74,340	Operating Revenue	6,597,329	70.2%	Ancillary Service 34.1%
Total Assets	<u>-1,232,699</u>	Operating Expense	6,722,651	101.9%	Current Ratio (0.8)
Current Liabilities	1,750,748	Operating Margin	-125,322	-1.9%	Days to Collect (82.6)
Long Term Liabilities	382,155	Other Income	122,396	1.9%	Avg Payment Days 66.7
Total Equity	<u>-3,365,602</u>	Other Expense	0	0.0%	Depreciation Rate 60.2%
Total Liab. and Equity	<u>-1,232,699</u>	Net Profit or Loss	<u>(2,926)</u>	0.0%	Return on Equity 0.1%
235650 MEDILODGE OF MILFORD				Proprietary - Corporation	
MEDILODGE OF MILFORD		12/31/2019 365 Days Settled			
MILFORD, MI 48381				CR Beds 111	POS Beds 0
OAKLAND		Key Performance Ind.			
WPS MI				Occupancy Rate	87.5%
Balance Sheet		Income Statement		Length of Stay	41.7
Current Assets	1,583,148	Total Charges	16,499,914	Average Wages	20.59
Fixed Assets	964,599	Contract Allowance	5,348,629	32.4%	Skilled Nursing 70.6%
Other Assets	66,031	Operating Revenue	11,151,285	67.6%	Ancillary Service 29.4%
Total Assets	<u>2,613,778</u>	Operating Expense	11,673,654	104.7%	Current Ratio 0.5
Current Liabilities	2,953,880	Operating Margin	-522,369	-4.7%	Days to Collect 51.8
Long Term Liabilities	0	Other Income	246,796	2.2%	Avg Payment Days 21.1
Total Equity	<u>-340,102</u>	Other Expense	0	0.0%	Depreciation Rate 10.4%
Total Liab. and Equity	<u>2,613,778</u>	Net Profit or Loss	<u>(275,573)</u>	-2.5%	Return on Equity 81.0%

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235563 MEDILODGE OF MONROE				Proprietary - Corporation	
MEDILODGE OF MONROE		12/31/2019 365 Days Settled			
MONROE, MI 48162				CR Beds 103 POS Beds 0	
MONROE				Key Performance Ind.	
DUMMY FOR MEDICAID HHA				Occupancy Rate	88.1%
				Length of Stay	71.0
				Average Wages	19.00
				27.1%	Skilled Nursing 66.6%
				72.9%	Ancillary Service 33.4%
				103.4%	Current Ratio 1.2
				-3.4%	Days to Collect 111.6
				0.6%	Avg Payment Days 21.0
				0.0%	Depreciation Rate 9.5%
				-2.9%	Return on Equity -27.9%
Balance Sheet		Income Statement			
Current Assets	2,982,726	Total Charges	13,966,632		
Fixed Assets	472,511	Contract Allowance	3,783,978		
Other Assets	57,154	Operating Revenue	10,182,654		
Total Assets	3,512,391	Operating Expense	10,533,795		
Current Liabilities	2,418,679	Operating Margin	-351,141		
Long Term Liabilities	50,146	Other Income	59,724		
Total Equity	1,043,566	Other Expense	0		
Total Liab. and Equity	3,512,391	Net Profit or Loss	(291,417)		
235600 MEDILODGE OF MONTROSE INC				Proprietary - Corporation	
MEDILODGE OF MONTROSE INC		12/31/2019 365 Days Settled			
MONTROSE, MI 48457				CR Beds 121 POS Beds 0	
GENESEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	77.5%
				Length of Stay	31.5
				Average Wages	17.60
				20.9%	Skilled Nursing 68.1%
				79.1%	Ancillary Service 31.9%
				110.3%	Current Ratio 1.8
				-10.3%	Days to Collect 126.4
				2.9%	Avg Payment Days 18.4
				0.0%	Depreciation Rate 9.5%
				-7.4%	Return on Equity -23.6%
Balance Sheet		Income Statement			
Current Assets	4,422,020	Total Charges	14,471,457		
Fixed Assets	772,917	Contract Allowance	3,021,340		
Other Assets	848,101	Operating Revenue	11,450,117		
Total Assets	6,043,038	Operating Expense	12,630,546		
Current Liabilities	2,463,120	Operating Margin	-1,180,429		
Long Term Liabilities	0	Other Income	337,223		
Total Equity	3,579,918	Other Expense	0		
Total Liab. and Equity	6,043,038	Net Profit or Loss	(843,206)		

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235490 MEDILODGE OF MT PLEASANT		Proprietary - Corporation	
MEDILODGE OF MT PLEASANT	12/31/2019 365 Days Settled		
MOUNT PLEASANT, MI 48858	CR Beds 104 POS Beds 0		
ISABELLA	Key Performance Ind.		
CGS (OHIO)	Occupancy Rate		57.3%
Balance Sheet		Income Statement	
Current Assets	249,006	Total Charges	8,316,819
Fixed Assets	445,781	Contract Allowance	2,170,001
Other Assets	63,905	Operating Revenue	6,146,818
Total Assets	758,692	Operating Expense	6,350,500
Current Liabilities	1,433,517	Operating Margin	-203,682
Long Term Liabilities	379,736	Other Income	72,499
Total Equity	-1,054,561	Other Expense	0
Total Liab. and Equity	758,692	Net Profit or Loss	(131,183)
		26.1%	Skilled Nursing 69.1%
		73.9%	Ancillary Service 30.9%
		103.3%	Current Ratio 0.2
		-3.3%	Days to Collect 11.1
		1.2%	Avg Payment Days 62.6
		0.0%	Depreciation Rate 18.5%
		-2.1%	Return on Equity 12.4%

235410 MEDILODGE OF MUNISING		Proprietary - Corporation	
MEDILODGE OF MUNISING	12/31/2019 365 Days Settled		
MUNISING, MI 49862	CR Beds 90 POS Beds 0		
ALGER	Key Performance Ind.		
CGS (OHIO)	Occupancy Rate		63.1%
Balance Sheet		Income Statement	
Current Assets	93,917	Total Charges	8,705,655
Fixed Assets	51,106	Contract Allowance	2,981,543
Other Assets	67,455	Operating Revenue	5,724,112
Total Assets	212,478	Operating Expense	5,995,142
Current Liabilities	894,867	Operating Margin	-271,030
Long Term Liabilities	148,125	Other Income	20,624
Total Equity	-830,514	Other Expense	0
Total Liab. and Equity	212,478	Net Profit or Loss	(250,406)
		34.2%	Skilled Nursing 80.5%
		65.8%	Ancillary Service 19.5%
		104.7%	Current Ratio 0.1
		-4.7%	Days to Collect (3.8)
		0.4%	Avg Payment Days 43.7
		0.0%	Depreciation Rate 127.0%
		-4.4%	Return on Equity 30.2%

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235647 MEDILODGE OF OKEMOS				Proprietary - Corporation	
MEDILODGE OF OKEMOS		12/31/2019 365 Days Settled			
OKEMOS, MI 48864				CR Beds 100 POS Beds 0	
INGHAM				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	71.9%
				Length of Stay	63.7
				Average Wages	19.87
				36.0% Skilled Nursing	69.5%
				64.0% Ancillary Service	30.5%
				100.1% Current Ratio	0.7
				-0.1% Days to Collect	57.2
				3.9% Avg Payment Days	56.7
				0.0% Depreciation Rate	109.2%
				3.8% Return on Equity	-31.3%

Balance Sheet		Income Statement			
Current Assets	1,433,264	Total Charges	14,024,020		
Fixed Assets	128,726	Contract Allowance	5,044,675		
Other Assets	59,556	Operating Revenue	8,979,345		
Total Assets	1,621,546	Operating Expense	8,988,371		
Current Liabilities	2,065,056	Operating Margin	-9,026		
Long Term Liabilities	632,870	Other Income	346,325		
Total Equity	-1,076,380	Other Expense	0		
Total Liab. and Equity	1,621,546	Net Profit or Loss	337,299		

235507 MEDILODGE OF PLYMOUTH				Proprietary - Corporation	
MEDILODGE OF PLYMOUTH		12/31/2019 365 Days Settled			
PLYMOUTH, MI 48170				CR Beds 39 POS Beds 0	
WAYNE				Key Performance Ind.	
DUMMY FOR MEDICAID HHA				Occupancy Rate	89.1%
				Length of Stay	94.0
				Average Wages	18.84
				12.5% Skilled Nursing	84.3%
				87.5% Ancillary Service	15.7%
				92.1% Current Ratio	3.8
				7.9% Days to Collect	191.3
				1.5% Avg Payment Days	33.0
				0.0% Depreciation Rate	4.5%
				9.5% Return on Equity	16.8%

Balance Sheet		Income Statement			
Current Assets	2,034,932	Total Charges	4,222,051		
Fixed Assets	547,142	Contract Allowance	528,338		
Other Assets	25,511	Operating Revenue	3,693,713		
Total Assets	2,607,585	Operating Expense	3,401,391		
Current Liabilities	530,491	Operating Margin	292,322		
Long Term Liabilities	0	Other Income	57,216		
Total Equity	2,077,094	Other Expense	0		
Total Liab. and Equity	2,607,585	Net Profit or Loss	349,538		

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235421 MEDILODGE OF PORT HURON		Proprietary - Corporation	
MEDILODGE OF PORT HURON		12/31/2019 365 Days Settled	
FORT GRATIOT, MI 48059		CR Beds 127 POS Beds 0	
SAINT CLAIR		Key Performance Ind.	
DUMMY FOR MEDICAID HHA		Occupancy Rate	85.8%
Balance Sheet		Income Statement	
Current Assets	-1,091,641	Total Charges	14,585,670
Fixed Assets	4,104,208	Contract Allowance	3,624,255
Other Assets	228,829	Operating Revenue	10,961,415
Total Assets	<u>3,241,396</u>	Operating Expense	11,739,864
Current Liabilities	3,062,196	Operating Margin	-778,449
Long Term Liabilities	54,069	Other Income	298,991
Total Equity	125,131	Other Expense	0
Total Liab. and Equity	<u>3,241,396</u>	Net Profit or Loss	<u>(479,458)</u>
		24.8%	Skilled Nursing 75.4%
		75.2%	Ancillary Service 24.6%
		107.1%	Current Ratio (0.4)
		-7.1%	Days to Collect (37.3)
		2.7%	Avg Payment Days 22.7
		0.0%	Depreciation Rate 2.2%
		-4.4%	Return on Equity -383.2%

235399 MEDILODGE OF PORTAGE		Proprietary - Corporation	
MEDILODGE OF PORTAGE		12/31/2019 365 Days Settled	
PORTAGE, MI 49002		CR Beds 120 POS Beds 0	
KALAMAZOO		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	84.4%
Balance Sheet		Income Statement	
Current Assets	-300,982	Total Charges	15,422,235
Fixed Assets	378,377	Contract Allowance	5,295,016
Other Assets	103,207	Operating Revenue	10,127,219
Total Assets	<u>180,602</u>	Operating Expense	10,209,469
Current Liabilities	2,530,749	Operating Margin	-82,250
Long Term Liabilities	758,303	Other Income	88,765
Total Equity	-3,108,450	Other Expense	0
Total Liab. and Equity	<u>180,602</u>	Net Profit or Loss	<u>6,515</u>
		34.3%	Skilled Nursing 77.3%
		65.7%	Ancillary Service 22.7%
		100.8%	Current Ratio (0.1)
		-0.8%	Days to Collect (4.6)
		0.9%	Avg Payment Days 55.6
		0.0%	Depreciation Rate 21.7%
		0.1%	Return on Equity -0.2%

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235486 MEDILODGE OF RICHMOND		Proprietary - Corporation	
MEDILODGE OF RICHMOND		12/31/2019 365 Days Settled	
RICHMOND, MI 48062		CR Beds 126 POS Beds 0	
MACOMB		Key Performance Ind.	
DUMMY FOR MEDICAID HHA		Occupancy Rate	92.3%
Balance Sheet		Income Statement	
Current Assets	-4,915,680	Total Charges	15,886,515
Fixed Assets	1,461,543	Contract Allowance	3,504,794
Other Assets	76,031	Operating Revenue	12,381,721
Total Assets	-3,378,106	Operating Expense	14,026,566
Current Liabilities	4,441,648	Operating Margin	-1,644,845
Long Term Liabilities	46,180	Other Income	87,105
Total Equity	-7,865,934	Other Expense	0
Total Liab. and Equity	-3,378,106	Net Profit or Loss	(1,557,740)
		22.1%	Skilled Nursing 75.5%
		77.9%	Ancillary Service 24.5%
		113.3%	Current Ratio (1.1)
		-13.3%	Days to Collect (144.6)
		0.7%	Avg Payment Days 20.0
		0.0%	Depreciation Rate 11.7%
		-12.6%	Return on Equity 19.8%

235036 MEDILODGE OF ROCHESTER HILLS, INC		Proprietary - Corporation	
MEDILODGE OF ROCHESTER HILLS, INC		12/31/2019 365 Days Settled	
ROCHESTER HILLS, MI 48309		CR Beds 124 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	69.6%
Balance Sheet		Income Statement	
Current Assets	-7,275,265	Total Charges	11,087,456
Fixed Assets	2,563,753	Contract Allowance	2,003,891
Other Assets	101,886	Operating Revenue	9,083,565
Total Assets	-4,609,626	Operating Expense	10,934,034
Current Liabilities	2,146,704	Operating Margin	-1,850,469
Long Term Liabilities	56,677	Other Income	81,529
Total Equity	-6,813,007	Other Expense	0
Total Liab. and Equity	-4,609,626	Net Profit or Loss	(1,768,940)
		18.1%	Skilled Nursing 80.6%
		81.9%	Ancillary Service 19.4%
		120.4%	Current Ratio (3.4)
		-20.4%	Days to Collect (296.5)
		0.9%	Avg Payment Days 18.3
		0.0%	Depreciation Rate 3.3%
		-19.5%	Return on Equity 26.0%

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235553 MEDILODGE OF ROGERS CITY		Proprietary - Corporation	
MEDILODGE OF ROGERS CITY	12/31/2019 365 Days Settled		
ROGERS CITY, MI 49779	CR Beds 98		POS Beds 0
PRESQUE ISLE	Key Performance Ind.		
CGS (OHIO)	Occupancy Rate		61.7%
	Length of Stay		83.2
	Average Wages		17.90
	Skilled Nursing		73.7%
	Ancillary Service		26.3%
	Current Ratio		0.1
	Days to Collect		(7.6)
	Avg Payment Days		35.1
	Depreciation Rate		59.8%
	Return on Equity		69.5%
Balance Sheet		Income Statement	
Current Assets	61,784	Total Charges	9,384,258
Fixed Assets	72,687	Contract Allowance	3,672,266
Other Assets	62,958	Operating Revenue	5,711,992
Total Assets	197,429	Operating Expense	6,552,257
Current Liabilities	904,380	Operating Margin	-840,265
Long Term Liabilities	147,875	Other Income	246,221
Total Equity	-854,826	Other Expense	0
Total Liab. and Equity	197,429	Net Profit or Loss	(594,044)

235292 MEDILODGE OF SAULT STE MARIE		Proprietary - Corporation	
MEDILODGE OF SAULT STE MARIE	12/31/2019 365 Days Settled		
SAULT SAINTE MARIE, MI 49783	CR Beds 106		POS Beds 0
CHIPPEWA	Key Performance Ind.		
CGS (OHIO)	Occupancy Rate		52.1%
	Length of Stay		86.6
	Average Wages		18.22
	Skilled Nursing		75.8%
	Ancillary Service		24.2%
	Current Ratio		0.0
	Days to Collect		(9.7)
	Avg Payment Days		31.2
	Depreciation Rate		36.8%
	Return on Equity		55.8%
Balance Sheet		Income Statement	
Current Assets	-41,622	Total Charges	8,680,417
Fixed Assets	205,872	Contract Allowance	2,968,368
Other Assets	67,709	Operating Revenue	5,712,049
Total Assets	231,959	Operating Expense	6,284,067
Current Liabilities	909,901	Operating Margin	-572,018
Long Term Liabilities	161,943	Other Income	103,628
Total Equity	-839,885	Other Expense	0
Total Liab. and Equity	231,959	Net Profit or Loss	(468,390)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235473 MEDILODGE OF SHORELINE				Proprietary - Corporation	
MEDILODGE OF SHORELINE		6/30/2019 365 Days Settled			
STERLING HEIGHTS, MI 48313		12/31/2019 184 Days Settled		CR Beds 112 POS Beds 0	
MACOMB				Key Performance Ind.	
NGS (WI)				Occupancy Rate	92.3%
Balance Sheet		Income Statement		Length of Stay	61.4
Current Assets	2,088,569	Total Charges	19,268,190	Average Wages	19.33
Fixed Assets	998,650	Contract Allowance	5,930,144	30.8% Skilled Nursing	68.2%
Other Assets	175,796	Operating Revenue	13,338,046	69.2% Ancillary Service	31.8%
Total Assets	3,263,015	Operating Expense	12,981,604	97.3% Current Ratio	1.4
Current Liabilities	1,474,361	Operating Margin	356,442	2.7% Days to Collect	63.8
Long Term Liabilities	1,196,715	Other Income	446,418	3.3% Avg Payment Days	39.4
Total Equity	591,939	Other Expense	0	0.0% Depreciation Rate	13.9%
Total Liab. and Equity	3,263,015	Net Profit or Loss	802,860	6.0% Return on Equity	135.6%

235473 MEDILODGE OF SHORELINE				Proprietary - Corporation	
MEDILODGE OF SHORELINE		6/30/2019 365 Days Settled			
STERLING HEIGHTS, MI 48313		12/31/2019 184 Days Settled		CR Beds 102 POS Beds 0	
MACOMB				Key Performance Ind.	
NGS (WI)				Occupancy Rate	92.1%
Balance Sheet		Income Statement		Length of Stay	55.7
Current Assets	3,402,575	Total Charges	10,386,175	Average Wages	19.33
Fixed Assets	1,041,525	Contract Allowance	3,613,382	34.8% Skilled Nursing	71.5%
Other Assets	222,905	Operating Revenue	6,772,793	65.2% Ancillary Service	28.5%
Total Assets	4,667,005	Operating Expense	6,454,076	95.3% Current Ratio	1.4
Current Liabilities	2,394,495	Operating Margin	318,717	4.7% Days to Collect	182.5
Long Term Liabilities	1,245,041	Other Income	116,813	1.7% Avg Payment Days	78.6
Total Equity	1,027,469	Other Expense	0	0.0% Depreciation Rate	11.7%
Total Liab. and Equity	4,667,005	Net Profit or Loss	435,530	6.4% Return on Equity	42.4%

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235296 MEDILODGE OF SOUTHFIELD		Proprietary - Corporation	
MEDILODGE OF SOUTHFIELD		12/31/2019 365 Days Settled	
SOUTHFIELD, MI 48076		CR Beds 191 POS Beds 0	
OAKLAND		Key Performance Ind.	
DUMMY FOR MEDICAID HHA		Occupancy Rate	87.6%
Balance Sheet		Income Statement	
Current Assets	-5,933,158	Total Charges	22,383,437
Fixed Assets	5,421,156	Contract Allowance	3,891,545
Other Assets	214,405	Operating Revenue	18,491,892
Total Assets	-297,597	Operating Expense	19,897,412
Current Liabilities	3,522,549	Operating Margin	-1,405,520
Long Term Liabilities	12,461	Other Income	582,839
Total Equity	-3,832,607	Other Expense	0
Total Liab. and Equity	-297,597	Net Profit or Loss	(822,681)
		17.4%	Skilled Nursing 76.4%
		82.6%	Ancillary Service 23.6%
		107.6%	Current Ratio (1.7)
		-7.6%	Days to Collect (100.8)
		3.2%	Avg Payment Days 17.5
		0.0%	Depreciation Rate 2.9%
		-4.4%	Return on Equity 21.5%

235370 MEDILODGE OF ST CLAIR		Proprietary - Corporation	
MEDILODGE OF ST CLAIR		12/31/2019 365 Days Settled	
EAST CHINA, MI 48054		CR Beds 172 POS Beds 0	
SAINT CLAIR		Key Performance Ind.	
DUMMY FOR MEDICAID HHA		Occupancy Rate	71.5%
Balance Sheet		Income Statement	
Current Assets	2,671,552	Total Charges	18,708,316
Fixed Assets	1,402,670	Contract Allowance	5,759,993
Other Assets	107,756	Operating Revenue	12,948,323
Total Assets	4,181,978	Operating Expense	13,520,332
Current Liabilities	3,693,313	Operating Margin	-572,009
Long Term Liabilities	34,649	Other Income	239,804
Total Equity	454,016	Other Expense	0
Total Liab. and Equity	4,181,978	Net Profit or Loss	(332,205)
		30.8%	Skilled Nursing 71.9%
		69.2%	Ancillary Service 28.1%
		104.4%	Current Ratio 0.7
		-4.4%	Days to Collect 73.6
		1.9%	Avg Payment Days 20.7
		0.0%	Depreciation Rate 3.3%
		-2.6%	Return on Equity -73.2%

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235416 MEDILODGE OF STERLING		Proprietary - Corporation	
MEDILODGE OF STERLING		12/31/2019 365 Days Settled	
STERLING, MI 48659		CR Beds 39 POS Beds 0	
ARENAC		Key Performance Ind.	
NGS (WI)		Occupancy Rate	76.0%
Balance Sheet		Income Statement	
Current Assets	-271,274	Total Charges	5,227,559
Fixed Assets	382,801	Contract Allowance	1,159,719
Other Assets	57,537	Operating Revenue	4,067,840
Total Assets	169,064	Operating Expense	4,209,011
Current Liabilities	1,170,443	Operating Margin	-141,171
Long Term Liabilities	55,533	Other Income	57,913
Total Equity	-1,056,912	Other Expense	0
Total Liab. and Equity	169,064	Net Profit or Loss	(83,258)
		22.2%	Skilled Nursing 74.4%
		77.8%	Ancillary Service 25.6%
		103.5%	Current Ratio (0.2)
		-3.5%	Days to Collect (53.5)
		1.4%	Avg Payment Days 23.4
		0.0%	Depreciation Rate 5.6%
		-2.0%	Return on Equity 7.9%

235263 MEDILODGE OF STERLING HEIGHTS		Proprietary - Corporation	
MEDILODGE OF STERLING HEIGHTS		12/31/2019 365 Days Settled	
STERLING HEIGHTS, MI 48312		CR Beds 273 POS Beds 0	
MACOMB		Key Performance Ind.	
DUMMY FOR MEDICAID HHA		Occupancy Rate	86.8%
Balance Sheet		Income Statement	
Current Assets	5,270,657	Total Charges	32,999,087
Fixed Assets	3,211,991	Contract Allowance	8,573,772
Other Assets	424,824	Operating Revenue	24,425,315
Total Assets	8,907,472	Operating Expense	25,627,909
Current Liabilities	5,994,764	Operating Margin	-1,202,594
Long Term Liabilities	40,626	Other Income	66,752
Total Equity	2,872,082	Other Expense	0
Total Liab. and Equity	8,907,472	Net Profit or Loss	(1,135,842)
		26.0%	Skilled Nursing 81.4%
		74.0%	Ancillary Service 18.6%
		104.9%	Current Ratio 0.9
		-4.9%	Days to Collect 79.0
		0.3%	Avg Payment Days 19.8
		0.0%	Depreciation Rate 3.1%
		-4.7%	Return on Equity -39.5%

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235379 MEDILODGE OF TAWAS CITY		Proprietary - Corporation	
MEDILODGE OF TAWAS CITY		12/31/2019 365 Days Settled	
TAWAS CITY, MI 48763		CR Beds 85 POS Beds 0	
IOSCO		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate 78.0%	
Balance Sheet		Income Statement	
Current Assets	249,483	Total Charges	8,130,104
Fixed Assets	153,768	Contract Allowance	2,491,560
Other Assets	59,379	Operating Revenue	5,638,544
Total Assets	462,630	Operating Expense	6,145,322
Current Liabilities	826,556	Operating Margin	-506,778
Long Term Liabilities	210,448	Other Income	149,301
Total Equity	-574,374	Other Expense	0
Total Liab. and Equity	462,630	Net Profit or Loss	(357,477)

235300 MEDILODGE OF TAYLOR		Proprietary - Corporation	
MEDILODGE OF TAYLOR		12/31/2019 365 Days Settled	
TAYLOR, MI 48180		CR Beds 142 POS Beds 0	
WAYNE		Key Performance Ind.	
DUMMY FOR MEDICAID HHA		Occupancy Rate 86.4%	
Balance Sheet		Income Statement	
Current Assets	3,082,866	Total Charges	18,205,734
Fixed Assets	2,791,292	Contract Allowance	5,060,817
Other Assets	346,434	Operating Revenue	13,144,917
Total Assets	6,220,592	Operating Expense	13,214,102
Current Liabilities	2,535,111	Operating Margin	-69,185
Long Term Liabilities	25,442	Other Income	246,480
Total Equity	3,660,039	Other Expense	0
Total Liab. and Equity	6,220,592	Net Profit or Loss	177,295

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235336 MEDILODGE OF TRAVERSE CITY				Proprietary - Corporation	
MEDILODGE OF TRAVERSE CITY		12/31/2019 365 Days Settled			
TRAVERSE CITY, MI 49686		CR Beds 84 POS Beds 0			
GRAND TRAVERSE		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		63.0%	
Balance Sheet		Income Statement		Length of Stay	
				63.0	
Current Assets	-429,199	Total Charges	8,452,112	Average Wages	
Fixed Assets	212,709	Contract Allowance	2,552,031	19.22	
Other Assets	53,658	Operating Revenue	5,900,081	30.2%	
Total Assets	-162,832	Operating Expense	6,352,946	69.8%	
Current Liabilities	825,301	Operating Margin	-452,865	107.7%	
Long Term Liabilities	204,860	Other Income	128,461	-7.7%	
Total Equity	-1,192,993	Other Expense	0	2.2%	
Total Liab. and Equity	-162,832	Net Profit or Loss	(324,404)	0.0%	
				Return on Equity	
				27.2%	
235542 MEDILODGE OF WESTWOOD				Proprietary - Corporation	
MEDILODGE OF WESTWOOD		12/31/2019 365 Days Settled			
KALAMAZOO, MI 49007		CR Beds 97 POS Beds 0			
KALAMAZOO		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		73.5%	
Balance Sheet		Income Statement		Length of Stay	
				89.4	
Current Assets	-101,129	Total Charges	10,876,635	Average Wages	
Fixed Assets	193,611	Contract Allowance	3,525,467	20.35	
Other Assets	127,660	Operating Revenue	7,351,168	32.4%	
Total Assets	220,142	Operating Expense	8,171,658	67.6%	
Current Liabilities	1,870,851	Operating Margin	-820,490	111.2%	
Long Term Liabilities	796,590	Other Income	41,280	-11.2%	
Total Equity	-2,447,299	Other Expense	0	0.6%	
Total Liab. and Equity	220,142	Net Profit or Loss	(779,210)	0.0%	
				Return on Equity	
				31.8%	

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235630 MEDILODGE OF WYOMING				Proprietary - Corporation	
MEDILODGE OF WYOMING		12/31/2019 365 Days Settled			
WYOMING, MI 49418		CR Beds 80 POS Beds 0			
KENT		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		96.1%	
Balance Sheet		Income Statement		Length of Stay	
				91.2	
Current Assets	1,765,189	Total Charges	11,149,098	Average Wages	21.76
Fixed Assets	174,741	Contract Allowance	2,162,052	19.4%	Skilled Nursing
Other Assets	130,626	Operating Revenue	8,987,046	80.6%	Ancillary Service
Total Assets	2,070,556	Operating Expense	7,880,027	87.7%	Current Ratio
Current Liabilities	1,572,043	Operating Margin	1,107,019	12.3%	Days to Collect
Long Term Liabilities	735,305	Other Income	78,624	0.9%	Avg Payment Days
Total Equity	-236,792	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	2,070,556	Net Profit or Loss	1,185,643	13.2%	Return on Equity
					-500.7%
235371 MEDILODGE OF YALE, INC				Proprietary - Corporation	
MEDILODGE OF YALE, INC		12/31/2019 365 Days Settled			
YALE, MI 48097		CR Beds 113 POS Beds 0			
SAINT CLAIR		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		84.9%	
Balance Sheet		Income Statement		Length of Stay	
				102.7	
Current Assets	2,158,740	Total Charges	12,199,825	Average Wages	17.80
Fixed Assets	216,975	Contract Allowance	2,828,141	23.2%	Skilled Nursing
Other Assets	66,511	Operating Revenue	9,371,684	76.8%	Ancillary Service
Total Assets	2,442,226	Operating Expense	9,422,120	100.5%	Current Ratio
Current Liabilities	1,398,609	Operating Margin	-50,436	-0.5%	Days to Collect
Long Term Liabilities	64,249	Other Income	138,264	1.5%	Avg Payment Days
Total Equity	979,368	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	2,442,226	Net Profit or Loss	87,828	0.9%	Return on Equity
					9.0%

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235558 MENOMINEE HEALTH SERVICES				Proprietary - Partnership	
MENOMINEE HEALTH SERVICES		11/30/2019 334 Days Settled			
MENOMINEE, MI 49858		CR Beds 59 POS Beds 0			
MENOMINEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		69.2%	
		Length of Stay		110.8	
		Average Wages		17.20	
		Skilled Nursing		62.7%	
		Ancillary Service		37.3%	
		Current Ratio		0.4	
		Days to Collect		55.4	
		Avg Payment Days		172.9	
		Depreciation Rate		33.1%	
		Return on Equity		69.6%	
Balance Sheet		Income Statement			
Current Assets	557,158	Total Charges	5,795,845		
Fixed Assets	236,684	Contract Allowance	2,544,017	43.9%	
Other Assets	0	Operating Revenue	3,251,828	56.1%	
Total Assets	<u>793,842</u>	Operating Expense	3,817,248	117.4%	
Current Liabilities	1,575,572	Operating Margin	-565,420	-17.4%	
Long Term Liabilities	26,747	Other Income	2,422	0.1%	
Total Equity	<u>-808,477</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>793,842</u>	Net Profit or Loss	<u>(562,998)</u>	-17.3%	
<hr/>					
235357 METRON OF BELDING				Proprietary - Corporation	
METRON OF BELDING		12/31/2019 365 Days Settled			
BELDING, MI 48809		CR Beds 128 POS Beds 0			
IONIA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		79.1%	
		Length of Stay		211.3	
		Average Wages		20.96	
		Skilled Nursing		80.5%	
		Ancillary Service		19.5%	
		Current Ratio		(1.0)	
		Days to Collect		4.0	
		Avg Payment Days		60.4	
		Depreciation Rate		0.0%	
		Return on Equity		25.4%	
Balance Sheet		Income Statement			
Current Assets	-1,966,486	Total Charges	15,303,389		
Fixed Assets	0	Contract Allowance	5,446,585	35.6%	
Other Assets	0	Operating Revenue	9,856,804	64.4%	
Total Assets	<u>-1,966,486</u>	Operating Expense	10,879,273	110.4%	
Current Liabilities	2,035,448	Operating Margin	-1,022,469	-10.4%	
Long Term Liabilities	0	Other Income	947	0.0%	
Total Equity	<u>-4,001,934</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>-1,966,486</u>	Net Profit or Loss	<u>(1,014,871)</u>	-10.3%	

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235312 METRON OF BIG RAPIDS				Proprietary - Corporation	
METRON OF BIG RAPIDS		12/31/2019 365 Days Settled			
BIG RAPIDS, MI 49307		CR Beds 100 POS Beds 0			
MECOSTA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		63.1%	
Balance Sheet		Income Statement		Length of Stay	
				92.9	
Current Assets	-2,131,224	Total Charges	11,939,570	Average Wages	19.15
Fixed Assets	0	Contract Allowance	5,149,383	43.1%	Skilled Nursing
Other Assets	0	Operating Revenue	6,790,187	56.9%	Ancillary Service
Total Assets	<u>-2,131,224</u>	Operating Expense	7,411,396	109.1%	Current Ratio
Current Liabilities	1,252,864	Operating Margin	-621,209	-9.1%	Days to Collect
Long Term Liabilities	0	Other Income	1,857	0.0%	Avg Payment Days
Total Equity	<u>-3,384,088</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>-2,131,224</u>	Net Profit or Loss	<u>(673,754)</u>	-9.9%	Return on Equity
					19.9%
235294 METRON OF CEDAR SPRINGS				Proprietary - Corporation	
METRON OF CEDAR SPRINGS		12/31/2019 365 Days Settled			
CEDAR SPRINGS, MI 49319		CR Beds 77 POS Beds 0			
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.7%	
Balance Sheet		Income Statement		Length of Stay	
				65.4	
Current Assets	5,424,157	Total Charges	13,689,307	Average Wages	19.36
Fixed Assets	0	Contract Allowance	6,435,710	47.0%	Skilled Nursing
Other Assets	0	Operating Revenue	7,253,597	53.0%	Ancillary Service
Total Assets	<u>5,424,157</u>	Operating Expense	7,607,923	104.9%	Current Ratio
Current Liabilities	1,145,345	Operating Margin	-354,326	-4.9%	Days to Collect
Long Term Liabilities	0	Other Income	2,998	0.0%	Avg Payment Days
Total Equity	<u>4,278,812</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>5,424,157</u>	Net Profit or Loss	<u>(415,723)</u>	-5.7%	Return on Equity
					-9.7%

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235366 METRON OF FOREST HILLS		Proprietary - Corporation	
METRON OF FOREST HILLS		12/31/2019 365 Days Settled	
GRAND RAPIDS, MI 49506		CR Beds 58 POS Beds 0	
KENT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	97.3%
Balance Sheet		Income Statement	
Current Assets	-2,581,988	Total Charges	8,989,945
Fixed Assets	0	Contract Allowance	3,558,338
Other Assets	0	Operating Revenue	5,431,607
Total Assets	-2,581,988	Operating Expense	5,655,874
Current Liabilities	861,550	Operating Margin	-224,267
Long Term Liabilities	0	Other Income	914
Total Equity	-3,443,538	Other Expense	0
Total Liab. and Equity	-2,581,988	Net Profit or Loss	(261,682)
		39.6%	Skilled Nursing 79.9%
		60.4%	Ancillary Service 20.1%
		104.1%	Current Ratio (3.0)
		-4.1%	Days to Collect (3.2)
		0.0%	Avg Payment Days 55.4
		0.0%	Depreciation Rate 0.0%
		-4.8%	Return on Equity 7.6%

235290 METRON OF GREENVILLE		Proprietary - Corporation	
METRON OF GREENVILLE		12/31/2019 365 Days Settled	
GREENVILLE, MI 48838		CR Beds 120 POS Beds 0	
MONTCALM		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	71.4%
Balance Sheet		Income Statement	
Current Assets	2,465,131	Total Charges	17,411,262
Fixed Assets	0	Contract Allowance	6,606,991
Other Assets	0	Operating Revenue	10,804,271
Total Assets	2,465,131	Operating Expense	11,562,670
Current Liabilities	1,614,574	Operating Margin	-758,399
Long Term Liabilities	0	Other Income	1,413
Total Equity	850,557	Other Expense	0
Total Liab. and Equity	2,465,131	Net Profit or Loss	(864,751)
		37.9%	Skilled Nursing 77.1%
		62.1%	Ancillary Service 22.9%
		107.0%	Current Ratio 1.5
		-7.0%	Days to Collect 7.3
		0.0%	Avg Payment Days 48.6
		0.0%	Depreciation Rate 0.0%
		-8.0%	Return on Equity -101.7%

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235355 METRON OF LAMONT				Proprietary - Corporation	
METRON OF LAMONT		12/31/2019 365 Days Settled			
LAMONT, MI 49430				CR Beds 39	POS Beds 0
OTTAWA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.7%
Balance Sheet		Income Statement		Length of Stay	107.0
Current Assets	-675,024	Total Charges	6,243,960	Average Wages	20.57
Fixed Assets	0	Contract Allowance	2,608,095	41.8%	Skilled Nursing 72.8%
Other Assets	0	Operating Revenue	3,635,865	58.2%	Ancillary Service 27.2%
Total Assets	-675,024	Operating Expense	3,508,331	96.5%	Current Ratio (1.6)
Current Liabilities	418,228	Operating Margin	127,534	3.5%	Days to Collect (6.7)
Long Term Liabilities	0	Other Income	81	0.0%	Avg Payment Days 43.3
Total Equity	-1,093,252	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	-675,024	Net Profit or Loss	90,335	2.5%	Return on Equity -8.3%
235020 MICHIGAN MASONIC HOME				Nonprofit - Other	
MICHIGAN MASONIC HOME		3/31/2019 365 Days Settled			
ALMA, MI 48801				CR Beds 425	POS Beds 0
GRATIOT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	79.2%
Balance Sheet		Income Statement		Length of Stay	352.0
Current Assets	12,544,364	Total Charges	44,959,360	Average Wages	24.93
Fixed Assets	19,759,950	Contract Allowance	10,301,772	22.9%	Skilled Nursing 68.3%
Other Assets	7,450,873	Operating Revenue	34,657,588	77.1%	Ancillary Service 14.9%
Total Assets	39,755,187	Operating Expense	31,701,113	91.5%	Current Ratio 2.4
Current Liabilities	5,188,741	Operating Margin	2,956,475	8.5%	Days to Collect 56.9
Long Term Liabilities	0	Other Income	2,653,846	7.7%	Avg Payment Days 29.7
Total Equity	34,566,446	Other Expense	0	0.0%	Depreciation Rate 3.2%
Total Liab. and Equity	39,755,187	Net Profit or Loss	5,379,811	15.5%	Return on Equity 15.6%

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235595 MISSION POINT NSG & PHYSICAL REHAB CTR OF DETROIT				Proprietary - Corporation	
MISSION POINT NSG & PHYSICAL REHAB CTR OF DETROIT				12/31/2019 365 Days Settled	
DETROIT, MI 48207				CR Beds 59 POS Beds 0	
WAYNE				Key Performance Ind.	
NGS (WI)				Occupancy Rate	87.6%
Balance Sheet		Income Statement		Length of Stay	61.9
Current Assets	1,500,493	Total Charges	8,850,898	Average Wages	20.56
Fixed Assets	2,544,561	Contract Allowance	2,194,502	24.8% Skilled Nursing	68.5%
Other Assets	2,870,096	Operating Revenue	6,656,396	75.2% Ancillary Service	31.5%
Total Assets	6,915,150	Operating Expense	8,173,607	122.8% Current Ratio	0.7
Current Liabilities	2,116,825	Operating Margin	-1,517,211	-22.8% Days to Collect	57.9
Long Term Liabilities	2,744,067	Other Income	8,029	0.1% Avg Payment Days	68.5
Total Equity	2,054,258	Other Expense	0	0.0% Depreciation Rate	30.0%
Total Liab. and Equity	6,915,150	Net Profit or Loss	(1,509,182)	-22.7% Return on Equity	-73.5%
235722 MISSION POINT NURSING AND REHAB CENTER OF HOLLY				Proprietary - Corporation	
MISSION POINT NURSING AND REHAB CENTER OF HOLLY				12/31/2019 365 Days Settled	
HOLLY, MI 48442				CR Beds 66 POS Beds 0	
OAKLAND				Key Performance Ind.	
WPS MI				Occupancy Rate	90.8%
Balance Sheet		Income Statement		Length of Stay	66.7
Current Assets	1,012,335	Total Charges	8,017,850	Average Wages	22.73
Fixed Assets	8,499,676	Contract Allowance	1,297,466	16.2% Skilled Nursing	83.1%
Other Assets	0	Operating Revenue	6,720,384	83.8% Ancillary Service	16.9%
Total Assets	9,512,011	Operating Expense	7,154,722	106.5% Current Ratio	0.5
Current Liabilities	2,030,383	Operating Margin	-434,338	-6.5% Days to Collect	55.2
Long Term Liabilities	7,394,908	Other Income	13,743	0.2% Avg Payment Days	62.5
Total Equity	86,720	Other Expense	0	0.0% Depreciation Rate	11.5%
Total Liab. and Equity	9,512,011	Net Profit or Loss	(420,595)	-6.3% Return on Equity	-485.0%

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235076 NEWAYGO CO MEDICAL CARE FACILI				Government - County	
NEWAYGO CO MEDICAL CARE FACILI				12/31/2019 365 Days Settled	
FREMONT, MI 49412				CR Beds 116 POS Beds 0	
NEWAYGO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	83.8%
Balance Sheet				Income Statement	
				Length of Stay	255.2
Current Assets	4,636,704	Total Charges	14,490,712	Average Wages	17.12
Fixed Assets	3,575,400	Contract Allowance	2,568,364	17.7%	Skilled Nursing 89.7%
Other Assets	3,461,792	Operating Revenue	11,922,348	82.3%	Ancillary Service 10.3%
Total Assets	11,673,896	Operating Expense	11,593,504	97.2%	Current Ratio 3.7
Current Liabilities	1,247,028	Operating Margin	328,844	2.8%	Days to Collect 23.7
Long Term Liabilities	1,513,819	Other Income	115,017	1.0%	Avg Payment Days 34.2
Total Equity	8,913,049	Other Expense	0	0.0%	Depreciation Rate 2.6%
Total Liab. and Equity	11,673,896	Net Profit or Loss	436,568	3.7%	Return on Equity 4.9%
<hr/>					
235367 NORLITE NURSING CENTER				Proprietary - Corporation	
NORLITE NURSING CENTER				12/31/2019 365 Days Settled	
MARQUETTE, MI 49855				CR Beds 99 POS Beds 0	
MARQUETTE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	80.6%
Balance Sheet				Income Statement	
				Length of Stay	170.7
Current Assets	4,650,675	Total Charges	12,442,559	Average Wages	17.35
Fixed Assets	833,737	Contract Allowance	3,228,724	25.9%	Skilled Nursing 85.3%
Other Assets	0	Operating Revenue	9,213,835	74.1%	Ancillary Service 14.7%
Total Assets	5,484,412	Operating Expense	8,873,773	96.3%	Current Ratio 6.3
Current Liabilities	739,718	Operating Margin	340,062	3.7%	Days to Collect 57.1
Long Term Liabilities	0	Other Income	95,863	1.0%	Avg Payment Days 32.5
Total Equity	4,744,694	Other Expense	0	0.0%	Depreciation Rate 4.0%
Total Liab. and Equity	5,484,412	Net Profit or Loss	424,753	4.6%	Return on Equity 9.0%

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235373 NORTH OTTAWA CARE CENTER				Nonprofit - Other	
NORTH OTTAWA CARE CENTER		6/30/2019 365 Days Settled			
SPRING LAKE, MI 49456		CR Beds 84 POS Beds 0			
OTTAWA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		84.7%	
Balance Sheet		Income Statement		Length of Stay	
				61.8	
Current Assets	434,723	Total Charges	9,292,474	Average Wages	
Fixed Assets	5,819,793	Contract Allowance	838,845	18.02	
Other Assets	1,117,438	Operating Revenue	8,453,629	9.0%	
Total Assets	<u>7,371,954</u>	Operating Expense	8,738,385	91.0%	
Current Liabilities	6,020,197	Operating Margin	-284,756	103.4%	
Long Term Liabilities	0	Other Income	22,939	-3.4%	
Total Equity	<u>1,351,757</u>	Other Expense	0	0.3%	
Total Liab. and Equity	<u>7,371,954</u>	Net Profit or Loss	<u>(261,817)</u>	0.0%	
				-3.1%	

235464 NORTH WOODS NURSING CENTER				Proprietary - Corporation	
NORTH WOODS NURSING CENTER		12/31/2019 365 Days Settled			
FARWELL, MI 48622		CR Beds 71 POS Beds 0			
CLARE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		96.0%	
Balance Sheet		Income Statement		Length of Stay	
				181.7	
Current Assets	1,222,006	Total Charges	8,831,883	Average Wages	
Fixed Assets	124,010	Contract Allowance	2,420,197	20.56	
Other Assets	-56,464	Operating Revenue	6,411,686	27.4%	
Total Assets	<u>1,289,552</u>	Operating Expense	7,324,564	72.6%	
Current Liabilities	689,723	Operating Margin	-912,878	114.2%	
Long Term Liabilities	0	Other Income	1,108,081	-14.2%	
Total Equity	<u>599,829</u>	Other Expense	0	17.3%	
Total Liab. and Equity	<u>1,289,552</u>	Net Profit or Loss	<u>46,105</u>	0.0%	
				0.7%	

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235663 NOTTING HILL OF WEST BLOOMFIELD				Proprietary - Corporation	
NOTTING HILL OF WEST BLOOMFIELD		12/31/2019 365 Days Settled			
WEST BLOOMFIELD, MI 48322		CR Beds 120 POS Beds 0			
OAKLAND		Key Performance Ind.			
WPS MI		Occupancy Rate		88.7%	
Balance Sheet		Income Statement		Length of Stay	
				103.3	
Current Assets	3,616,301	Total Charges	22,890,418	Average Wages	
Fixed Assets	409,087	Contract Allowance	8,166,454	20.89	
Other Assets	14,976	Operating Revenue	14,723,964	35.7%	
Total Assets	4,040,364	Operating Expense	15,846,792	64.3%	
Current Liabilities	485,401	Operating Margin	-1,122,828	107.6%	
Long Term Liabilities	12,249,094	Other Income	9,810	-7.6%	
Total Equity	-8,694,131	Other Expense	0	0.1%	
Total Liab. and Equity	4,040,364	Net Profit or Loss	(1,113,018)	0.0%	
				Days to Collect	
				119.0	
				Avg Payment Days	
				0.9	
				Depreciation Rate	
				154.3%	
				Return on Equity	
				12.8%	
<hr/>					
235718 NOVI LAKES HEALTH CAMPUS				Proprietary - Corporation	
NOVI LAKES HEALTH CAMPUS		12/31/2019 365 Days Settled			
NOVI, MI 48377		CR Beds 92 POS Beds 0			
OAKLAND		Key Performance Ind.			
WPS MI		Occupancy Rate		84.2%	
Balance Sheet		Income Statement		Length of Stay	
				35.0	
Current Assets	-1,879,470	Total Charges	13,523,799	Average Wages	
Fixed Assets	12,015,139	Contract Allowance	3,108,648	22.28	
Other Assets	-3,467,324	Operating Revenue	10,415,151	23.0%	
Total Assets	6,668,345	Operating Expense	10,814,007	77.0%	
Current Liabilities	11,016,210	Operating Margin	-398,856	103.8%	
Long Term Liabilities	-1,242,467	Other Income	29,686	-3.8%	
Total Equity	-3,105,398	Other Expense	0	0.3%	
Total Liab. and Equity	6,668,345	Net Profit or Loss	(369,170)	0.0%	
				Days to Collect	
				33.2	
				Avg Payment Days	
				13.9	
				Depreciation Rate	
				13.0%	
				Return on Equity	
				11.9%	

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235703 OAKLAND MANOR NURSING & REHAB CENTER LLC		Proprietary - Other	
OAKLAND MANOR NURSING & REHAB CENTER LLC		12/31/2019 365 Days Settled	
PONTIAC, MI 48342		CR Beds 39 POS Beds 0	
OAKLAND		Key Performance Ind.	
WPS MI		Occupancy Rate	51.2%
Balance Sheet		Income Statement	
Current Assets	175,654	Total Charges	3,621,419
Fixed Assets	1,809,178	Contract Allowance	939,182
Other Assets	0	Operating Revenue	2,682,237
Total Assets	1,984,832	Operating Expense	2,693,787
Current Liabilities	1,157,590	Operating Margin	-11,550
Long Term Liabilities	930,203	Other Income	866
Total Equity	-102,961	Other Expense	0
Total Liab. and Equity	1,984,832	Net Profit or Loss	(11,047)
		25.9%	Skilled Nursing 63.7%
		74.1%	Ancillary Service 36.3%
		100.4%	Current Ratio 0.2
		-0.4%	Days to Collect 42.2
		0.0%	Avg Payment Days 157.3
		0.0%	Depreciation Rate 15.7%
		-0.4%	Return on Equity 10.7%
235207 OAKPOINTE SENIOR CARE AND REHAB CENTER		Proprietary - Corporation	
OAKPOINTE SENIOR CARE AND REHAB CENTER		12/31/2019 365 Days Settled	
DETROIT, MI 48235		CR Beds 133 POS Beds 0	
WAYNE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	90.9%
Balance Sheet		Income Statement	
Current Assets	2,454,167	Total Charges	17,928,833
Fixed Assets	634,111	Contract Allowance	3,840,396
Other Assets	0	Operating Revenue	14,088,437
Total Assets	3,088,278	Operating Expense	13,644,658
Current Liabilities	905,817	Operating Margin	443,779
Long Term Liabilities	0	Other Income	12,550
Total Equity	2,182,461	Other Expense	0
Total Liab. and Equity	3,088,278	Net Profit or Loss	(150,740)
		21.4%	Skilled Nursing 75.6%
		78.6%	Ancillary Service 24.4%
		96.9%	Current Ratio 2.7
		3.1%	Days to Collect 48.3
		0.1%	Avg Payment Days 19.0
		0.0%	Depreciation Rate 21.0%
		-1.1%	Return on Equity -6.9%

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235322 OAKRIDGE MANOR NURSING & REHAB CENTER LLC		Proprietary - Corporation	
OAKRIDGE MANOR NURSING & REHAB CENTER LLC		12/31/2019 365 Days Settled	
FERNDALE, MI 48220		CR Beds 64 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	64.6%
Balance Sheet		Income Statement	
Current Assets	642,259	Total Charges	4,281,953
Fixed Assets	93,938	Contract Allowance	498,712
Other Assets	3,500	Operating Revenue	3,783,241
Total Assets	739,697	Operating Expense	3,720,323
Current Liabilities	2,412,259	Operating Margin	62,918
Long Term Liabilities	-410,187	Other Income	20,310
Total Equity	-1,262,375	Other Expense	0
Total Liab. and Equity	739,697	Net Profit or Loss	83,228
		11.6%	Skilled Nursing 78.5%
		88.4%	Ancillary Service 21.5%
		98.3%	Current Ratio 0.3
		1.7%	Days to Collect 68.7
		0.5%	Avg Payment Days 173.2
		0.0%	Depreciation Rate 77.5%
		2.2%	Return on Equity -6.6%
235072 OAKVIEW MEDICAL CARE FACILITY		Government - City-County	
OAKVIEW MEDICAL CARE FACILITY		12/31/2019 365 Days Settled	
LUDINGTON, MI 49431		CR Beds 96 POS Beds 0	
MASON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	95.7%
Balance Sheet		Income Statement	
Current Assets	12,622,110	Total Charges	12,985,591
Fixed Assets	3,350,743	Contract Allowance	820,026
Other Assets	0	Operating Revenue	12,165,565
Total Assets	15,972,853	Operating Expense	12,827,773
Current Liabilities	1,372,161	Operating Margin	-662,208
Long Term Liabilities	0	Other Income	2,097,645
Total Equity	14,600,692	Other Expense	0
Total Liab. and Equity	15,972,853	Net Profit or Loss	1,435,423
		6.3%	Skilled Nursing 96.7%
		93.7%	Ancillary Service 3.3%
		105.4%	Current Ratio 9.2
		-5.4%	Days to Collect 67.2
		17.2%	Avg Payment Days 34.2
		0.0%	Depreciation Rate 3.3%
		11.8%	Return on Equity 9.8%

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235002 OCEANA CO MD CARE FACILITY				Government - County	
OCEANA CO MD CARE FACILITY		12/31/2019 365 Days Settled			
HART, MI 49420		CR Beds 115 POS Beds 0			
OCEANA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.0%	
Balance Sheet		Income Statement		Length of Stay	
				229.1	
Current Assets	6,657,823	Total Charges	17,374,867	Average Wages	21.79
Fixed Assets	16,146,050	Contract Allowance	1,377,820	7.9%	Skilled Nursing
Other Assets	4,098,802	Operating Revenue	15,997,047	92.1%	Ancillary Service
Total Assets	26,902,675	Operating Expense	17,777,167	111.1%	Current Ratio
Current Liabilities	5,218,161	Operating Margin	-1,780,120	-11.1%	Days to Collect
Long Term Liabilities	2,726,525	Other Income	3,351,119	20.9%	Avg Payment Days
Total Equity	18,957,989	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	26,902,675	Net Profit or Loss	1,480,060	9.3%	Return on Equity
					7.8%
235500 OMNI CONTINUING CARE				Proprietary - Corporation	
OMNI CONTINUING CARE		12/31/2019 365 Days Settled			
DETROIT, MI 48213		CR Beds 136 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		81.2%	
Balance Sheet		Income Statement		Length of Stay	
				307.8	
Current Assets	6,822,328	Total Charges	26,269,452	Average Wages	21.42
Fixed Assets	1,280,372	Contract Allowance	7,268,969	27.7%	Skilled Nursing
Other Assets	46,205	Operating Revenue	19,000,483	72.3%	Ancillary Service
Total Assets	8,148,905	Operating Expense	18,613,687	98.0%	Current Ratio
Current Liabilities	1,388,844	Operating Margin	386,796	2.0%	Days to Collect
Long Term Liabilities	15,645,752	Other Income	3,355	0.0%	Avg Payment Days
Total Equity	-8,885,691	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	8,148,905	Net Profit or Loss	390,151	2.1%	Return on Equity
					-4.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235611 ORCHARD CREEK SKILLED NURSING		Proprietary - Corporation	
ORCHARD CREEK SKILLED NURSING		12/31/2019 365 Days Settled	
TRAVERSE CITY, MI 49684		CR Beds 22 POS Beds 0	
LEELANAU		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 84.3%	
Balance Sheet		Income Statement	
Current Assets	553,922	Total Charges	7,923,952
Fixed Assets	72,786	Contract Allowance	2,034,585
Other Assets	0	Operating Revenue	5,889,367
Total Assets	626,708	Operating Expense	5,903,500
Current Liabilities	480,919	Operating Margin	-14,133
Long Term Liabilities	100,000	Other Income	186,801
Total Equity	45,789	Other Expense	0
Total Liab. and Equity	626,708	Net Profit or Loss	172,668
		25.7%	Skilled Nursing 35.5%
		74.3%	Ancillary Service 26.8%
		100.2%	Current Ratio 1.2
		-0.2%	Days to Collect 23.4
		3.2%	Avg Payment Days 29.7
		0.0%	Depreciation Rate 187.8%
		2.9%	Return on Equity 377.1%
235721 ORCHARD GROVE HEALTH CAMPUS		Proprietary - Corporation	
ORCHARD GROVE HEALTH CAMPUS		12/31/2019 365 Days Settled	
ROMEO, MI 48065		CR Beds 128 POS Beds 0	
MACOMB		Key Performance Ind.	
WPS MI		Occupancy Rate 84.7%	
Balance Sheet		Income Statement	
Current Assets	162,093	Total Charges	11,851,866
Fixed Assets	18,210,741	Contract Allowance	1,187,222
Other Assets	-8,277,836	Operating Revenue	10,664,644
Total Assets	10,094,998	Operating Expense	11,328,797
Current Liabilities	15,929,149	Operating Margin	-664,153
Long Term Liabilities	-1,171,826	Other Income	60,943
Total Equity	-4,662,325	Other Expense	0
Total Liab. and Equity	10,094,998	Net Profit or Loss	(603,210)
		10.0%	Skilled Nursing 50.3%
		90.0%	Ancillary Service 14.1%
		106.2%	Current Ratio 0.0
		-6.2%	Days to Collect 20.9
		0.6%	Avg Payment Days 15.0
		0.0%	Depreciation Rate 11.9%
		-5.7%	Return on Equity 12.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235569 OVID HEALTHCARE CENTER		Proprietary - Other	
OVID HEALTHCARE CENTER		12/31/2019 365 Days Settled	
OVID, MI 48866		CR Beds 94 POS Beds 0	
CLINTON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	69.9%
		Length of Stay	285.7
		Average Wages	16.55
		33.1% Skilled Nursing	86.6%
		66.9% Ancillary Service	13.4%
		90.0% Current Ratio	2.0
		10.0% Days to Collect	65.1
		0.0% Avg Payment Days	6.8
		0.0% Depreciation Rate	92.3%
		10.0% Return on Equity	65.6%

Balance Sheet		Income Statement	
Current Assets	902,036	Total Charges	10,495,592
Fixed Assets	463,420	Contract Allowance	3,472,908
Other Assets	4,150	Operating Revenue	7,022,684
Total Assets	1,369,606	Operating Expense	6,321,088
Current Liabilities	459,580	Operating Margin	701,596
Long Term Liabilities	-161,299	Other Income	1,071
Total Equity	1,071,325	Other Expense	0
Total Liab. and Equity	1,369,606	Net Profit or Loss	702,667

235038 PILGRIM MANOR		Nonprofit - Church	
PILGRIM MANOR		12/31/2019 365 Days Settled	
GRAND RAPIDS, MI 49505		CR Beds 178 POS Beds 0	
KENT		Key Performance Ind.	
NGS (WI)		Occupancy Rate	60.8%
		Length of Stay	203.5
		Average Wages	18.71
		25.7% Skilled Nursing	58.4%
		74.3% Ancillary Service	11.1%
		127.0% Current Ratio	0.1
		-27.0% Days to Collect	30.9
		14.7% Avg Payment Days	21.0
		0.0% Depreciation Rate	-1.1%
		-13.3% Return on Equity	-86.0%

Balance Sheet		Income Statement	
Current Assets	624,129	Total Charges	9,318,532
Fixed Assets	8,140,364	Contract Allowance	2,391,194
Other Assets	0	Operating Revenue	6,927,338
Total Assets	8,764,493	Operating Expense	8,798,153
Current Liabilities	7,691,133	Operating Margin	-1,870,815
Long Term Liabilities	0	Other Income	1,018,578
Total Equity	1,073,360	Other Expense	0
Total Liab. and Equity	8,764,493	Net Profit or Loss	(923,291)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235559 PINE CREEK MANOR SKILLED NURSING & REHAB CENTER				Proprietary - Corporation	
PINE CREEK MANOR SKILLED NURSING & REHAB CENTER				12/31/2019 365 Days Settled	
WAYNE, MI 48184				CR Beds 49 POS Beds 0	
WAYNE				Key Performance Ind.	
WPS MI				Occupancy Rate	82.8%
Balance Sheet		Income Statement		Length of Stay	411.2
Current Assets	631,766	Total Charges	4,409,369	Average Wages	19.30
Fixed Assets	154,758	Contract Allowance	383,824	8.7% Skilled Nursing	86.1%
Other Assets	58,833	Operating Revenue	4,025,545	91.3% Ancillary Service	13.9%
Total Assets	<u>845,357</u>	Operating Expense	3,372,983	83.8% Current Ratio	0.7
Current Liabilities	845,194	Operating Margin	652,562	16.2% Days to Collect	47.1
Long Term Liabilities	-2,979	Other Income	24,398	0.6% Avg Payment Days	76.5
Total Equity	3,142	Other Expense	0	0.0% Depreciation Rate	152.4%
Total Liab. and Equity	<u>845,357</u>	Net Profit or Loss	<u>676,960</u>	16.8% Return on Equity	21,545.5%
<hr/>					
235164 PINE RIDGE - A REHABILITATION AND NURSING CENTER				Nonprofit - Other	
PINE RIDGE - A REHABILITATION AND NURSING CENTER				12/31/2019 457 Days Settled	
STEVENSVILLE, MI 49127				CR Beds 111 POS Beds 0	
BERRIEN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	93.7%
Balance Sheet		Income Statement		Length of Stay	124.7
Current Assets	3,079,129	Total Charges	21,350,130	Average Wages	19.99
Fixed Assets	8,666,776	Contract Allowance	7,559,486	35.4% Skilled Nursing	68.5%
Other Assets	0	Operating Revenue	13,790,644	64.6% Ancillary Service	31.5%
Total Assets	<u>11,745,905</u>	Operating Expense	14,778,862	107.2% Current Ratio	1.7
Current Liabilities	1,773,650	Operating Margin	-988,218	-7.2% Days to Collect	73.1
Long Term Liabilities	6,874,613	Other Income	1,168,185	8.5% Avg Payment Days	26.1
Total Equity	3,097,642	Other Expense	0	0.0% Depreciation Rate	6.5%
Total Liab. and Equity	<u>11,745,905</u>	Net Profit or Loss	<u>(13,509)</u>	-0.1% Return on Equity	-0.4%

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235069 PINECREST MEDICAL CARE FACILITY				Government - County	
PINECREST MEDICAL CARE FACILITY				12/31/2019 365 Days Settled	
POWERS, MI 49874				CR Beds 130 POS Beds 0	
MENOMINEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.2%
Balance Sheet				Income Statement	
Current Assets	2,940,037	Total Charges	13,828,599	Length of Stay	236.3
Fixed Assets	8,379,229	Contract Allowance	1,332,785	Average Wages	20.42
Other Assets	4,842,256	Operating Revenue	12,495,814	9.6% Skilled Nursing	88.9%
Total Assets	16,161,522	Operating Expense	13,145,897	90.4% Ancillary Service	11.1%
Current Liabilities	942,544	Operating Margin	-650,083	105.2% Current Ratio	3.1
Long Term Liabilities	5,645	Other Income	320,393	-5.2% Days to Collect	36.8
Total Equity	15,213,333	Other Expense	0	2.6% Avg Payment Days	25.3
Total Liab. and Equity	16,161,522	Net Profit or Loss	(525,756)	0.0% Depreciation Rate	2.8%
				-4.2% Return on Equity	-3.5%
235637 PLAINWELL PINES NURSING AND REHABILITATION COMMUNI				Proprietary - Corporation	
PLAINWELL PINES NURSING AND REHABILITATION COMMUNI				12/31/2019 365 Days Settled	
PLAINWELL, MI 49080				CR Beds 39 POS Beds 0	
KALAMAZOO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	78.3%
Balance Sheet				Income Statement	
Current Assets	697,274	Total Charges	4,471,667	Length of Stay	144.7
Fixed Assets	298,929	Contract Allowance	1,490,919	Average Wages	21.11
Other Assets	44,792	Operating Revenue	2,980,748	33.3% Skilled Nursing	83.4%
Total Assets	1,040,995	Operating Expense	2,837,183	66.7% Ancillary Service	16.6%
Current Liabilities	673,342	Operating Margin	143,565	95.2% Current Ratio	1.0
Long Term Liabilities	0	Other Income	14,099	4.8% Days to Collect	73.2
Total Equity	367,653	Other Expense	0	0.5% Avg Payment Days	29.9
Total Liab. and Equity	1,040,995	Net Profit or Loss	119,576	0.0% Depreciation Rate	64.9%
				4.0% Return on Equity	32.5%

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235067 PLEASANT VIEW SHIAWASSEE COUNTY MED CARE FAC				Government - County	
PLEASANT VIEW SHIAWASSEE COUNTY MED CARE FAC				12/31/2019 365 Days Settled	
OWOSSO, MI 48867				CR Beds 136 POS Beds 0	
SHIAWASSEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	95.3%
Balance Sheet		Income Statement		Length of Stay	176.5
Current Assets	12,607,519	Total Charges	24,202,961	Average Wages	20.53
Fixed Assets	25,383,850	Contract Allowance	2,748,562	11.4% Skilled Nursing	87.2%
Other Assets	0	Operating Revenue	21,454,399	88.6% Ancillary Service	12.8%
Total Assets	37,991,369	Operating Expense	25,562,653	119.1% Current Ratio	1.0
Current Liabilities	12,534,010	Operating Margin	-4,108,254	-19.1% Days to Collect	110.9
Long Term Liabilities	8,198,609	Other Income	4,068,546	19.0% Avg Payment Days	25.6
Total Equity	17,258,750	Other Expense	0	0.0% Depreciation Rate	0.8%
Total Liab. and Equity	37,991,369	Net Profit or Loss	(39,708)	-0.2% Return on Equity	-0.2%
<hr/>					
235477 POMEROY LIVING ROCHESTER SKILLED REHABILITATION				Proprietary - Corporation	
POMEROY LIVING ROCHESTER SKILLED REHABILITATION				12/31/2019 365 Days Settled	
ROCHESTER HILLS, MI 48309				CR Beds 186 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	70.5%
Balance Sheet		Income Statement		Length of Stay	104.0
Current Assets	2,455,760	Total Charges	23,736,407	Average Wages	21.91
Fixed Assets	1,059,328	Contract Allowance	6,907,278	29.1% Skilled Nursing	80.0%
Other Assets	0	Operating Revenue	16,829,129	70.9% Ancillary Service	20.0%
Total Assets	3,515,088	Operating Expense	16,779,343	99.7% Current Ratio	1.5
Current Liabilities	1,627,034	Operating Margin	49,786	0.3% Days to Collect	34.9
Long Term Liabilities	0	Other Income	-3,390	0.0% Avg Payment Days	25.6
Total Equity	1,888,054	Other Expense	0	0.0% Depreciation Rate	55.9%
Total Liab. and Equity	3,515,088	Net Profit or Loss	(31,604)	-0.2% Return on Equity	-1.7%

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235484 POMEROY LIVING STERLING SKILLED REHABILITATION				Proprietary - Corporation	
POMEROY LIVING STERLING SKILLED REHABILITATION		12/31/2019 365 Days Settled			
STERLING HEIGHTS, MI 48310				CR Beds 176 POS Beds 0	
MACOMB				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	86.3%
Balance Sheet		Income Statement		Length of Stay	70.4
Current Assets	3,470,559	Total Charges	25,849,377	Average Wages	21.65
Fixed Assets	1,316,041	Contract Allowance	4,531,756	17.5% Skilled Nursing	70.2%
Other Assets	0	Operating Revenue	21,317,621	82.5% Ancillary Service	29.8%
Total Assets	4,786,600	Operating Expense	20,862,919	97.9% Current Ratio	1.6
Current Liabilities	2,137,427	Operating Margin	454,702	2.1% Days to Collect	37.9
Long Term Liabilities	846,948	Other Income	43,318	0.2% Avg Payment Days	18.9
Total Equity	1,802,225	Other Expense	0	0.0% Depreciation Rate	65.5%
Total Liab. and Equity	4,786,600	Net Profit or Loss	629,839	3.0% Return on Equity	34.9%

235310 PORTER HILLS HEALTH CENTER				Nonprofit - Church	
PORTER HILLS HEALTH CENTER		6/30/2019 365 Days Settled			
GRAND RAPIDS, MI 49546				CR Beds 293 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	63.9%
Balance Sheet		Income Statement		Length of Stay	164.3
Current Assets	6,394,444	Total Charges	17,327,969	Average Wages	22.46
Fixed Assets	21,569,755	Contract Allowance	1,748,921	10.1% Skilled Nursing	50.4%
Other Assets	542,868	Operating Revenue	15,579,048	89.9% Ancillary Service	5.5%
Total Assets	28,507,067	Operating Expense	20,093,982	129.0% Current Ratio	1.7
Current Liabilities	3,667,929	Operating Margin	-4,514,934	-29.0% Days to Collect	149.2
Long Term Liabilities	38,954,785	Other Income	3,019,681	19.4% Avg Payment Days	31.1
Total Equity	-14,115,647	Other Expense	0	0.0% Depreciation Rate	3.3%
Total Liab. and Equity	28,507,067	Net Profit or Loss	(1,718,981)	-11.0% Return on Equity	12.2%

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235520 PROMEDICA MONROE SKILLED NURSING AND REHAB				Nonprofit - Other	
PROMEDICA MONROE SKILLED NURSING AND REHAB				12/31/2019 365 Days Settled	
MONROE, MI 48161				CR Beds 89 POS Beds 0	
MONROE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	83.3%
Balance Sheet		Income Statement		Length of Stay	56.8
Current Assets	5,868,038	Total Charges	10,316,703	Average Wages	21.38
Fixed Assets	10,378,505	Contract Allowance	1,502,553	14.6% Skilled Nursing	65.6%
Other Assets	0	Operating Revenue	8,814,150	85.4% Ancillary Service	34.4%
Total Assets	16,246,543	Operating Expense	11,110,542	126.1% Current Ratio	6.2
Current Liabilities	952,801	Operating Margin	-2,296,392	-26.1% Days to Collect	74.8
Long Term Liabilities	0	Other Income	10,825	0.1% Avg Payment Days	20.7
Total Equity	15,293,742	Other Expense	0	0.0% Depreciation Rate	7.7%
Total Liab. and Equity	16,246,543	Net Profit or Loss	(2,285,567)	-25.9% Return on Equity	-14.9%

235287 PROVINCIAL HOUSE OF ADRIAN				Nonprofit - Other	
PROVINCIAL HOUSE OF ADRIAN				12/31/2019 365 Days Settled	
ADRIAN, MI 49221				CR Beds 117 POS Beds 0	
LENAWEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	82.0%
Balance Sheet		Income Statement		Length of Stay	87.3
Current Assets	6,947,125	Total Charges	12,479,056	Average Wages	21.18
Fixed Assets	1,138,220	Contract Allowance	2,789,938	22.4% Skilled Nursing	80.5%
Other Assets	0	Operating Revenue	9,689,118	77.6% Ancillary Service	19.5%
Total Assets	8,085,345	Operating Expense	10,923,331	112.7% Current Ratio	6.8
Current Liabilities	1,028,985	Operating Margin	-1,234,213	-12.7% Days to Collect	34.1
Long Term Liabilities	0	Other Income	1,578,012	16.3% Avg Payment Days	20.5
Total Equity	7,056,360	Other Expense	0	0.0% Depreciation Rate	11.8%
Total Liab. and Equity	8,085,345	Net Profit or Loss	339,321	3.5% Return on Equity	4.8%

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235622 QUALICARE NURSING HOME		Proprietary - Corporation	
QUALICARE NURSING HOME		12/31/2019 365 Days Settled	
DETROIT, MI 48207		CR Beds 96 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	93.3%
Balance Sheet		Income Statement	
Current Assets	282,099	Total Charges	14,458,943
Fixed Assets	1,424,201	Contract Allowance	4,600,535
Other Assets	6,461	Operating Revenue	9,858,408
Total Assets	<u>1,712,761</u>	Operating Expense	9,409,214
Current Liabilities	679,271	Operating Margin	449,194
Long Term Liabilities	-1,887,551	Other Income	3,371
Total Equity	<u>2,921,041</u>	Other Expense	0
Total Liab. and Equity	<u>1,712,761</u>	Net Profit or Loss	<u>452,565</u>
		31.8%	Skilled Nursing 81.7%
		68.2%	Ancillary Service 18.3%
		95.4%	Current Ratio 0.4
		4.6%	Days to Collect 60.0
		0.0%	Avg Payment Days 14.8
		0.0%	Depreciation Rate 55.6%
		4.6%	Return on Equity 15.5%

235658 REGENCY AT BLUFFS PARK		Proprietary - Corporation	
REGENCY AT BLUFFS PARK		12/31/2019 365 Days Settled	
ANN ARBOR, MI 48103		CR Beds 71 POS Beds 0	
WASHTENAW		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	85.3%
Balance Sheet		Income Statement	
Current Assets	986,690	Total Charges	17,218,743
Fixed Assets	215,932	Contract Allowance	7,541,915
Other Assets	13,377	Operating Revenue	9,676,828
Total Assets	<u>1,215,999</u>	Operating Expense	11,116,033
Current Liabilities	559,789	Operating Margin	-1,439,205
Long Term Liabilities	11,612,950	Other Income	3,791
Total Equity	<u>-10,956,740</u>	Other Expense	0
Total Liab. and Equity	<u>1,215,999</u>	Net Profit or Loss	<u>(1,435,414)</u>
		43.8%	Skilled Nursing 50.2%
		56.2%	Ancillary Service 49.8%
		114.9%	Current Ratio 1.8
		-14.9%	Days to Collect 84.2
		0.0%	Avg Payment Days (0.1)
		0.0%	Depreciation Rate 126.4%
		-14.8%	Return on Equity 13.1%

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235657 REGENCY AT CANTON				Proprietary - Corporation	
REGENCY AT CANTON		12/31/2019 365 Days Settled			
CANTON, MI 48188		CR Beds 113 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		103.6%	
Balance Sheet		Income Statement		Length of Stay	
				112.4	
Current Assets	1,927,741	Total Charges	29,036,667	Average Wages	19.25
Fixed Assets	306,710	Contract Allowance	12,352,546	42.5% Skilled Nursing	58.5%
Other Assets	32,274	Operating Revenue	16,684,121	57.5% Ancillary Service	41.5%
Total Assets	<u>2,266,725</u>	Operating Expense	16,540,018	99.1% Current Ratio	1.2
Current Liabilities	1,565,557	Operating Margin	144,103	0.9% Days to Collect	67.2
Long Term Liabilities	3,999,582	Other Income	2,479	0.0% Avg Payment Days	10.1
Total Equity	<u>-3,298,414</u>	Other Expense	0	0.0% Depreciation Rate	224.6%
Total Liab. and Equity	<u>2,266,725</u>	Net Profit or Loss	<u>146,582</u>	0.9% Return on Equity	-4.4%
235666 REGENCY AT GRAND BLANC				Proprietary - Corporation	
REGENCY AT GRAND BLANC		12/31/2019 365 Days Settled			
GRAND BLANC, MI 48439		CR Beds 138 POS Beds 0			
GENESEE		Key Performance Ind.			
WPS MI		Occupancy Rate		90.9%	
Balance Sheet		Income Statement		Length of Stay	
				87.3	
Current Assets	1,430,006	Total Charges	36,749,903	Average Wages	20.21
Fixed Assets	815,450	Contract Allowance	15,314,393	41.7% Skilled Nursing	53.1%
Other Assets	6,000	Operating Revenue	21,435,510	58.3% Ancillary Service	46.9%
Total Assets	<u>2,251,456</u>	Operating Expense	19,976,041	93.2% Current Ratio	1.5
Current Liabilities	938,499	Operating Margin	1,459,469	6.8% Days to Collect	48.2
Long Term Liabilities	-13,828,827	Other Income	26,849	0.1% Avg Payment Days	2.0
Total Equity	<u>15,141,784</u>	Other Expense	0	0.0% Depreciation Rate	151.1%
Total Liab. and Equity	<u>2,251,456</u>	Net Profit or Loss	<u>1,486,318</u>	6.9% Return on Equity	9.8%

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235706 REGENCY AT LANSING WEST		Proprietary - Corporation	
REGENCY AT LANSING WEST		12/31/2019 365 Days Settled	
LANSING, MI 48917		CR Beds 120 POS Beds 0	
EATON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	87.8%
Balance Sheet		Income Statement	
Current Assets	2,286,356	Total Charges	24,512,180
Fixed Assets	505,806	Contract Allowance	8,995,536
Other Assets	4,590	Operating Revenue	15,516,644
Total Assets	<u>2,796,752</u>	Operating Expense	15,750,740
Current Liabilities	699,045	Operating Margin	-234,096
Long Term Liabilities	2,682,709	Other Income	127,385
Total Equity	-585,002	Other Expense	0
Total Liab. and Equity	<u>2,796,752</u>	Net Profit or Loss	<u>(106,711)</u>
		36.7%	Skilled Nursing 60.7%
		63.3%	Ancillary Service 39.3%
		101.5%	Current Ratio 3.3
		-1.5%	Days to Collect 85.1
		0.8%	Avg Payment Days 2.5
		0.0%	Depreciation Rate 150.6%
		-0.7%	Return on Equity 18.2%

235479 REGENCY AT LIVONIA		Proprietary - Corporation	
REGENCY AT LIVONIA		12/31/2019 365 Days Settled	
LIVONIA, MI 48154		CR Beds 142 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	84.0%
Balance Sheet		Income Statement	
Current Assets	3,192,482	Total Charges	19,997,703
Fixed Assets	1,843,899	Contract Allowance	6,117,453
Other Assets	5,942	Operating Revenue	13,880,250
Total Assets	<u>5,042,323</u>	Operating Expense	13,681,201
Current Liabilities	1,009,706	Operating Margin	199,049
Long Term Liabilities	3,813,016	Other Income	18,556
Total Equity	219,601	Other Expense	0
Total Liab. and Equity	<u>5,042,323</u>	Net Profit or Loss	<u>217,605</u>
		30.6%	Skilled Nursing 80.4%
		69.4%	Ancillary Service 19.6%
		98.6%	Current Ratio 3.2
		1.4%	Days to Collect 101.0
		0.1%	Avg Payment Days 17.8
		0.0%	Depreciation Rate 58.1%
		1.6%	Return on Equity 99.1%

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235710 REGENCY AT SHELBY TOWNSHIP		Proprietary - Corporation	
REGENCY AT SHELBY TOWNSHIP		12/31/2019 365 Days Settled	
SHELBY TOWNSHIP, MI 48317		CR Beds 116 POS Beds 0	
MACOMB		Key Performance Ind.	
WPS MI		Occupancy Rate	95.0%
Balance Sheet		Income Statement	
Current Assets	1,410,358	Total Charges	24,849,926
Fixed Assets	485,414	Contract Allowance	9,690,938
Other Assets	3,000	Operating Revenue	15,158,988
Total Assets	1,898,772	Operating Expense	14,527,413
Current Liabilities	803,553	Operating Margin	631,575
Long Term Liabilities	2,332,368	Other Income	10,623
Total Equity	-1,237,149	Other Expense	0
Total Liab. and Equity	1,898,772	Net Profit or Loss	642,198

Length of Stay	109.8
Average Wages	20.74
39.0% Skilled Nursing	61.2%
61.0% Ancillary Service	38.8%
95.8% Current Ratio	1.8
4.2% Days to Collect	67.6
0.1% Avg Payment Days	2.2
0.0% Depreciation Rate	124.3%
4.2% Return on Equity	-51.9%

235319 REGENCY AT ST CLAIR SHORES		Proprietary - Corporation	
REGENCY AT ST CLAIR SHORES		12/31/2019 365 Days Settled	
SAINT CLAIR SHORES, MI 48080		CR Beds 101 POS Beds 0	
MACOMB		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	103.1%
Balance Sheet		Income Statement	
Current Assets	1,611,137	Total Charges	21,474,281
Fixed Assets	1,391,918	Contract Allowance	8,793,733
Other Assets	99,590	Operating Revenue	12,680,548
Total Assets	3,102,645	Operating Expense	11,901,279
Current Liabilities	1,627,602	Operating Margin	779,269
Long Term Liabilities	-5,020,269	Other Income	1,987
Total Equity	6,495,312	Other Expense	0
Total Liab. and Equity	3,102,645	Net Profit or Loss	780,983

Length of Stay	219.6
Average Wages	18.94
41.0% Skilled Nursing	68.7%
59.0% Ancillary Service	31.3%
93.9% Current Ratio	1.0
6.1% Days to Collect	82.6
0.0% Avg Payment Days	6.8
0.0% Depreciation Rate	102.6%
6.2% Return on Equity	12.0%

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235260 REGENCY AT WATERFORD				Proprietary - Corporation	
REGENCY AT WATERFORD		12/31/2019 365 Days Settled			
WATERFORD, MI 48328		CR Beds 150 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.8%	
Balance Sheet		Income Statement		Length of Stay 191.3	
Current Assets	3,450,433	Total Charges	27,777,749	Average Wages	20.24
Fixed Assets	493,283	Contract Allowance	10,207,659	36.7%	Skilled Nursing 69.1%
Other Assets	64,661	Operating Revenue	17,570,090	63.3%	Ancillary Service 30.9%
Total Assets	4,008,377	Operating Expense	18,007,343	102.5%	Current Ratio 1.5
Current Liabilities	2,317,296	Operating Margin	-437,253	-2.5%	Days to Collect 92.1
Long Term Liabilities	-7,633,440	Other Income	1,948	0.0%	Avg Payment Days 14.5
Total Equity	9,324,521	Other Expense	0	0.0%	Depreciation Rate 210.7%
Total Liab. and Equity	4,008,377	Net Profit or Loss	(451,095)	-2.6%	Return on Equity -4.8%
235655 REGENCY AT WESTLAND				Proprietary - Corporation	
REGENCY AT WESTLAND		12/31/2019 365 Days Settled			
WESTLAND, MI 48185		CR Beds 142 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		60.9%	
Balance Sheet		Income Statement		Length of Stay 544.6	
Current Assets	1,597,148	Total Charges	12,637,941	Average Wages	20.45
Fixed Assets	832,250	Contract Allowance	4,692,782	37.1%	Skilled Nursing 83.7%
Other Assets	28,643	Operating Revenue	7,945,159	62.9%	Ancillary Service 16.3%
Total Assets	2,458,041	Operating Expense	8,432,268	106.1%	Current Ratio 2.1
Current Liabilities	745,528	Operating Margin	-487,109	-6.1%	Days to Collect 96.8
Long Term Liabilities	6,465,430	Other Income	1,292	0.0%	Avg Payment Days 5.5
Total Equity	-4,752,917	Other Expense	0	0.0%	Depreciation Rate 43.9%
Total Liab. and Equity	2,458,041	Net Profit or Loss	(485,817)	-6.1%	Return on Equity 10.2%

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235545 REGENCY AT WHITMORE LAKE		Proprietary - Corporation			
REGENCY AT WHITMORE LAKE		12/31/2019 365 Days Settled			
WHITMORE LAKE, MI 48189		CR Beds 135 POS Beds 0			
WASHTENAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	89.1%		
Balance Sheet		Income Statement		Length of Stay	462.0
Current Assets	406,365	Total Charges	18,325,956	Average Wages	21.43
Fixed Assets	786,651	Contract Allowance	5,497,514	30.0%	Skilled Nursing 85.3%
Other Assets	7,161	Operating Revenue	12,828,442	70.0%	Ancillary Service 14.7%
Total Assets	1,200,177	Operating Expense	12,870,595	100.3%	Current Ratio 0.3
Current Liabilities	1,350,826	Operating Margin	-42,153	-0.3%	Days to Collect 46.3
Long Term Liabilities	-2,969,595	Other Income	227	0.0%	Avg Payment Days 13.4
Total Equity	2,818,946	Other Expense	0	0.0%	Depreciation Rate 88.7%
Total Liab. and Equity	1,200,177	Net Profit or Loss	(41,926)	-0.3%	Return on Equity -1.5%
235452 REGENCY HEIGHTS-DETROIT		Proprietary - Corporation			
REGENCY HEIGHTS-DETROIT		12/31/2019 365 Days Settled			
DETROIT, MI 48219		CR Beds 168 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	88.2%		
Balance Sheet		Income Statement		Length of Stay	250.4
Current Assets	5,058,549	Total Charges	30,795,349	Average Wages	19.47
Fixed Assets	1,220,461	Contract Allowance	11,729,035	38.1%	Skilled Nursing 66.2%
Other Assets	21,804	Operating Revenue	19,066,314	61.9%	Ancillary Service 33.8%
Total Assets	6,300,814	Operating Expense	20,390,576	106.9%	Current Ratio 2.6
Current Liabilities	1,943,844	Operating Margin	-1,324,262	-6.9%	Days to Collect 128.0
Long Term Liabilities	9,790,674	Other Income	28,854	0.2%	Avg Payment Days 4.7
Total Equity	-5,433,704	Other Expense	0	0.0%	Depreciation Rate 108.2%
Total Liab. and Equity	6,300,814	Net Profit or Loss	(1,295,408)	-6.8%	Return on Equity 23.8%

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235617 REGENCY MANOR NURSING & REHABILITATION CENTER				Proprietary - Other	
REGENCY MANOR NURSING & REHABILITATION CENTER		12/31/2019 365 Days Settled			
UTICA, MI 48317		CR Beds 39 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		76.1%	
Balance Sheet		Income Statement		Length of Stay 416.7	
Current Assets	-204,985	Total Charges	3,087,476	Average Wages	20.33
Fixed Assets	129,096	Contract Allowance	752,248	24.4%	Skilled Nursing 83.4%
Other Assets	0	Operating Revenue	2,335,228	75.6%	Ancillary Service 16.6%
Total Assets	-75,889	Operating Expense	2,381,555	102.0%	Current Ratio (0.5)
Current Liabilities	386,371	Operating Margin	-46,327	-2.0%	Days to Collect (34.9)
Long Term Liabilities	-379,021	Other Income	0	0.0%	Avg Payment Days 49.9
Total Equity	-83,239	Other Expense	0	0.0%	Depreciation Rate 65.4%
Total Liab. and Equity	-75,889	Net Profit or Loss	(47,856)	-2.0%	Return on Equity 57.5%
235621 REGENCY ON THE LAKE - FORT GRATIOT				Proprietary - Corporation	
REGENCY ON THE LAKE - FORT GRATIOT		12/31/2019 365 Days Settled			
FORT GRATIOT, MI 48059		CR Beds 130 POS Beds 0			
SAINT CLAIR		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.9%	
Balance Sheet		Income Statement		Length of Stay 134.1	
Current Assets	1,071,446	Total Charges	26,199,022	Average Wages	18.21
Fixed Assets	714,169	Contract Allowance	9,682,423	37.0%	Skilled Nursing 63.7%
Other Assets	15,264	Operating Revenue	16,516,599	63.0%	Ancillary Service 36.3%
Total Assets	1,800,879	Operating Expense	15,202,597	92.0%	Current Ratio 0.9
Current Liabilities	1,240,086	Operating Margin	1,314,002	8.0%	Days to Collect 52.2
Long Term Liabilities	-11,259,268	Other Income	16,155	0.1%	Avg Payment Days 9.6
Total Equity	11,820,061	Other Expense	0	0.0%	Depreciation Rate 141.7%
Total Liab. and Equity	1,800,879	Net Profit or Loss	1,330,157	8.1%	Return on Equity 11.3%

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235333 REGENCY, A VILLA CENTER		Proprietary - Corporation	
REGENCY, A VILLA CENTER		12/31/2019 365 Days Settled	
TAYLOR, MI 48180		CR Beds 244 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	81.3%
Balance Sheet		Income Statement	
Current Assets	4,012,357	Total Charges	27,764,776
Fixed Assets	392,084	Contract Allowance	8,839,516
Other Assets	0	Operating Revenue	18,925,260
Total Assets	4,404,441	Operating Expense	18,095,264
Current Liabilities	1,860,899	Operating Margin	829,996
Long Term Liabilities	1,018,500	Other Income	90,571
Total Equity	1,525,042	Other Expense	0
Total Liab. and Equity	4,404,441	Net Profit or Loss	541,929
		31.8%	Skilled Nursing 81.6%
		68.2%	Ancillary Service 18.4%
		95.6%	Current Ratio 2.2
		4.4%	Days to Collect 40.6
		0.5%	Avg Payment Days 37.5
		0.0%	Depreciation Rate 323.0%
		2.9%	Return on Equity 35.5%

235378 RESTHAVEN CARE CENTER		Nonprofit - Other	
RESTHAVEN CARE CENTER		12/31/2019 365 Days Settled	
HOLLAND, MI 49423		CR Beds 145 POS Beds 0	
ALLEGAN		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	94.9%
Balance Sheet		Income Statement	
Current Assets	2,354,210	Total Charges	21,281,986
Fixed Assets	7,243,532	Contract Allowance	5,102,442
Other Assets	27,582	Operating Revenue	16,179,544
Total Assets	9,625,324	Operating Expense	15,184,603
Current Liabilities	1,391,091	Operating Margin	994,941
Long Term Liabilities	3,399,000	Other Income	29,354
Total Equity	4,835,233	Other Expense	0
Total Liab. and Equity	9,625,324	Net Profit or Loss	833,732
		24.0%	Skilled Nursing 90.6%
		76.0%	Ancillary Service 9.4%
		93.9%	Current Ratio 1.7
		6.1%	Days to Collect 32.8
		0.2%	Avg Payment Days 17.9
		0.0%	Depreciation Rate 4.8%
		5.2%	Return on Equity 17.2%

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235538 RIDGECREST HEALTH CAMPUS				Proprietary - Corporation	
RIDGECREST HEALTH CAMPUS		12/31/2019 365 Days Settled			
JACKSON, MI 49203				CR Beds 90	POS Beds 0
JACKSON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	88.6%
				Length of Stay	47.7
				Average Wages	21.25
				18.5%	Skilled Nursing 60.8%
				81.5%	Ancillary Service 19.6%
				90.5%	Current Ratio 23.2
				9.5%	Days to Collect 32.0
				0.5%	Avg Payment Days 18.8
				0.0%	Depreciation Rate 6.3%
				10.0%	Return on Equity 4.5%
<hr/>					
235297 RIVERGATE HEALTH CARE CENTER				Proprietary - Other	
RIVERGATE HEALTH CARE CENTER		12/31/2019 365 Days Settled			
RIVERVIEW, MI 48193				CR Beds 205	POS Beds 0
WAYNE		Key Performance Ind.			
BLUE CROSS (TENNESSEE)				Occupancy Rate	93.5%
				Length of Stay	105.4
				Average Wages	21.06
				20.8%	Skilled Nursing 83.4%
				79.2%	Ancillary Service 16.6%
				100.9%	Current Ratio 1.6
				-0.9%	Days to Collect 34.4
				0.1%	Avg Payment Days 31.8
				0.0%	Depreciation Rate 20.3%
				-0.8%	Return on Equity -4.7%

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235516 RIVERGATE TERRACE				Proprietary - Other	
RIVERGATE TERRACE		12/31/2019 365 Days Settled			
RIVERVIEW, MI 48193				CR Beds 273 POS Beds 0	
WAYNE				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate	89.8%
				Length of Stay	88.2
				Average Wages	21.75
				26.5%	Skilled Nursing 86.1%
				73.5%	Ancillary Service 13.9%
				102.8%	Current Ratio 1.7
				-2.8%	Days to Collect 30.9
				0.1%	Avg Payment Days 23.5
				0.0%	Depreciation Rate 26.6%
				-2.7%	Return on Equity -20.7%
Balance Sheet					
Income Statement					
Current Assets	2,828,280	Total Charges	33,205,442		
Fixed Assets	2,021,861	Contract Allowance	8,793,594		
Other Assets	765,943	Operating Revenue	24,411,848		
Total Assets	5,616,084	Operating Expense	25,102,827		
Current Liabilities	1,628,412	Operating Margin	-690,979		
Long Term Liabilities	763,250	Other Income	24,791		
Total Equity	3,224,422	Other Expense	0		
Total Liab. and Equity	5,616,084	Net Profit or Loss	(666,188)		
235598 RIVERIDGE REHABILITATION & HEALTHCARE CENTER					
Proprietary - Corporation					
RIVERIDGE REHABILITATION & HEALTHCARE CENTER		12/31/2019 365 Days Settled			
NILES, MI 49120				CR Beds 84 POS Beds 0	
BERRIEN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	73.8%
				Length of Stay	138.0
				Average Wages	19.67
				29.5%	Skilled Nursing 76.8%
				70.5%	Ancillary Service 23.2%
				113.7%	Current Ratio (2.7)
				-13.7%	Days to Collect (140.2)
				0.2%	Avg Payment Days 38.6
				0.0%	Depreciation Rate 125.2%
				-16.9%	Return on Equity 36.5%
Balance Sheet					
Income Statement					
Current Assets	-2,081,456	Total Charges	7,815,966		
Fixed Assets	413,762	Contract Allowance	2,303,115		
Other Assets	-57,514	Operating Revenue	5,512,851		
Total Assets	-1,725,208	Operating Expense	6,269,356		
Current Liabilities	781,304	Operating Margin	-756,505		
Long Term Liabilities	46,477	Other Income	11,728		
Total Equity	-2,552,989	Other Expense	0		
Total Liab. and Equity	-1,725,208	Net Profit or Loss	(932,550)		

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235324 RIVERSIDE HEALTHCARE CENTER		Proprietary - Other	
RIVERSIDE HEALTHCARE CENTER		12/31/2019 275 Days Settled	
SAINT LOUIS, MI 48880		3/31/2019 90 Days Settled	
GRATIOT		CR Beds 69 POS Beds 0	
WPS MI		Key Performance Ind.	
		Occupancy Rate	51.8%
		Length of Stay	178.7
		Average Wages	19.11
		18.8% Skilled Nursing	87.8%
		81.2% Ancillary Service	12.2%
		118.1% Current Ratio	0.7
		-18.1% Days to Collect	133.8
		0.0% Avg Payment Days	64.4
		0.0% Depreciation Rate	2.5%
		-18.1% Return on Equity	1.6%

Balance Sheet		Income Statement			
Current Assets	21,028,030	Total Charges	1,068,498		
Fixed Assets	457,294	Contract Allowance	201,059	18.8%	
Other Assets	0	Operating Revenue	867,439	81.2%	
Total Assets	21,485,324	Operating Expense	1,024,340	118.1%	
Current Liabilities	31,056,791	Operating Margin	-156,901	-18.1%	
Long Term Liabilities	0	Other Income	88	0.0%	
Total Equity	-9,571,467	Other Expense	0	0.0%	
Total Liab. and Equity	21,485,324	Net Profit or Loss	(156,813)	-18.1%	

235324 RIVERSIDE HEALTHCARE CENTER		Proprietary - Other	
RIVERSIDE HEALTHCARE CENTER		12/31/2019 275 Days Settled	
SAINT LOUIS, MI 48880		3/31/2019 90 Days Settled	
GRATIOT		CR Beds 81 POS Beds 0	
WPS MI		Key Performance Ind.	
		Occupancy Rate	36.7%
		Length of Stay	355.7
		Average Wages	19.11
		15.1% Skilled Nursing	92.5%
		84.9% Ancillary Service	7.5%
		96.9% Current Ratio	0.8
		3.1% Days to Collect	74.9
		0.1% Avg Payment Days	129.2
		0.0% Depreciation Rate	437.1%
		3.3% Return on Equity	126.2%

Balance Sheet		Income Statement			
Current Assets	656,918	Total Charges	2,806,995		
Fixed Assets	50,550	Contract Allowance	424,856	15.1%	
Other Assets	0	Operating Revenue	2,382,139	84.9%	
Total Assets	707,468	Operating Expense	2,307,246	96.9%	
Current Liabilities	831,063	Operating Margin	74,893	3.1%	
Long Term Liabilities	-185,464	Other Income	3,159	0.1%	
Total Equity	61,869	Other Expense	0	0.0%	
Total Liab. and Equity	707,468	Net Profit or Loss	78,052	3.3%	

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235535 RIVERSIDE NURSING CENTRE		Proprietary - Corporation	
RIVERSIDE NURSING CENTRE		12/31/2019 365 Days Settled	
GRAND HAVEN, MI 49417		CR Beds 34 POS Beds 0	
OTTAWA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	90.0%
Balance Sheet		Length of Stay	104.3
Income Statement		Average Wages	20.64
Current Assets	5,313,658	Total Charges	3,923,553
Fixed Assets	325,521	Contract Allowance	1,067,401
Other Assets	0	Operating Revenue	2,856,152
Total Assets	5,639,179	Operating Expense	2,656,358
Current Liabilities	609,445	Operating Margin	199,794
Long Term Liabilities	0	Other Income	12,328
Total Equity	5,029,734	Other Expense	0
Total Liab. and Equity	5,639,179	Net Profit or Loss	205,444
		27.2%	Skilled Nursing
		72.8%	Ancillary Service
		93.0%	Current Ratio
		7.0%	Days to Collect
		0.4%	Avg Payment Days
		0.0%	Depreciation Rate
		7.2%	Return on Equity
			81.7%
			18.3%
			8.7
			655.7
			28.3
			45.7%
			4.1%
235659 RIVERVIEW HEALTH & REHAB CENTER		Proprietary - Corporation	
RIVERVIEW HEALTH & REHAB CENTER		12/31/2019 365 Days Settled	
DETROIT, MI 48214		CR Beds 203 POS Beds 0	
WAYNE		Key Performance Ind.	
WPS MI		Occupancy Rate	77.9%
Balance Sheet		Length of Stay	85.9
Income Statement		Average Wages	23.32
Current Assets	2,398,041	Total Charges	26,401,777
Fixed Assets	662,870	Contract Allowance	4,185,008
Other Assets	310,500	Operating Revenue	22,216,769
Total Assets	3,371,411	Operating Expense	24,127,939
Current Liabilities	-4,264,328	Operating Margin	-1,911,170
Long Term Liabilities	0	Other Income	97,180
Total Equity	7,635,739	Other Expense	0
Total Liab. and Equity	3,371,411	Net Profit or Loss	(2,053,990)
		15.9%	Skilled Nursing
		84.1%	Ancillary Service
		108.6%	Current Ratio
		-8.6%	Days to Collect
		0.4%	Avg Payment Days
		0.0%	Depreciation Rate
		-9.2%	Return on Equity
			15.8%
			(0.6)
			37.0
			30.2
			153.9%
			-26.9%

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235476 RIVERVIEW HEALTH AND REHAB CENTER NORTH				Proprietary - Corporation	
RIVERVIEW HEALTH AND REHAB CENTER NORTH				12/31/2019 365 Days Settled	
DETROIT, MI 48224				CR Beds 180 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	90.2%
Balance Sheet		Income Statement		Length of Stay	91.4
Current Assets	1,841,858	Total Charges	19,959,036	Average Wages	19.34
Fixed Assets	308,902	Contract Allowance	2,631,824	13.2% Skilled Nursing	81.4%
Other Assets	0	Operating Revenue	17,327,212	86.8% Ancillary Service	18.6%
Total Assets	2,150,760	Operating Expense	16,870,259	97.4% Current Ratio	2.1
Current Liabilities	894,652	Operating Margin	456,953	2.6% Days to Collect	34.9
Long Term Liabilities	0	Other Income	123,398	0.7% Avg Payment Days	(10.6)
Total Equity	1,256,108	Other Expense	0	0.0% Depreciation Rate	266.7%
Total Liab. and Equity	2,150,760	Net Profit or Loss	460,351	2.7% Return on Equity	36.6%

235549 ROOSEVELT PARK NURSING AND REHABILITATION COMMUNIT				Proprietary - Corporation	
ROOSEVELT PARK NURSING AND REHABILITATION COMMUNIT				12/31/2019 365 Days Settled	
MUSKEGON, MI 49441				CR Beds 39 POS Beds 0	
MUSKEGON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	95.1%
Balance Sheet		Income Statement		Length of Stay	178.1
Current Assets	2,889,986	Total Charges	5,051,206	Average Wages	20.08
Fixed Assets	157,495	Contract Allowance	1,149,100	22.7% Skilled Nursing	84.0%
Other Assets	38,910	Operating Revenue	3,902,106	77.3% Ancillary Service	16.0%
Total Assets	3,086,391	Operating Expense	3,470,317	88.9% Current Ratio	3.5
Current Liabilities	822,299	Operating Margin	431,789	11.1% Days to Collect	270.4
Long Term Liabilities	0	Other Income	13,152	0.3% Avg Payment Days	27.8
Total Equity	2,264,092	Other Expense	0	0.0% Depreciation Rate	95.0%
Total Liab. and Equity	3,086,391	Net Profit or Loss	412,142	10.6% Return on Equity	18.2%

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235591 ROUBAL CARE AND REHAB CENTER				Proprietary - Corporation	
ROUBAL CARE AND REHAB CENTER		12/31/2019 365 Days Settled			
STEPHENSON, MI 49887				CR Beds 39 POS Beds 0	
MENOMINEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		98.0%	
Balance Sheet		Income Statement		Length of Stay	
				536.6	
Current Assets	1,538,634	Total Charges	3,266,138	Average Wages	
Fixed Assets	391,778	Contract Allowance	0	18.87	
Other Assets	1,736	Operating Revenue	3,266,138	0.0%	
Total Assets	1,932,148	Operating Expense	2,940,937	100.0%	
Current Liabilities	96,927	Operating Margin	325,201	90.0%	
Long Term Liabilities	248,985	Other Income	87,598	10.0%	
Total Equity	1,586,236	Other Expense	0	2.7%	
Total Liab. and Equity	1,932,148	Net Profit or Loss	412,799	0.0%	
				12.6%	

235623 ROYALTON MANOR, L L C				Proprietary - Corporation	
ROYALTON MANOR, L L C		12/31/2019 365 Days Settled			
ST JOSEPH, MI 49085				CR Beds 123 POS Beds 0	
BERRIEN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		92.0%	
Balance Sheet		Income Statement		Length of Stay	
				282.9	
Current Assets	1,414,836	Total Charges	18,021,572	Average Wages	
Fixed Assets	604,766	Contract Allowance	5,094,993	18.65	
Other Assets	1,539	Operating Revenue	12,926,579	28.3%	
Total Assets	2,021,141	Operating Expense	11,431,642	71.7%	
Current Liabilities	399,978	Operating Margin	1,494,937	88.4%	
Long Term Liabilities	-2,887,331	Other Income	2,954	11.6%	
Total Equity	4,508,494	Other Expense	0	0.0%	
Total Liab. and Equity	2,021,141	Net Profit or Loss	1,497,891	0.0%	
				11.6%	

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235113 SAGINAW SENIOR CARE AND REHAB CENTER, L L C		Proprietary - Corporation	
SAGINAW SENIOR CARE AND REHAB CENTER, L L C		12/31/2019 365 Days Settled	
SAGINAW, MI 48603		CR Beds 71 POS Beds 0	
SAGINAW		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 93.2%	
Balance Sheet		Income Statement	
Current Assets	2,551,189	Total Charges	9,829,071
Fixed Assets	299,707	Contract Allowance	1,854,480
Other Assets	858,779	Operating Revenue	7,974,591
Total Assets	<u>3,709,675</u>	Operating Expense	7,198,027
Current Liabilities	820,613	Operating Margin	776,564
Long Term Liabilities	0	Other Income	78,829
Total Equity	2,889,062	Other Expense	0
Total Liab. and Equity	<u>3,709,675</u>	Net Profit or Loss	<u>769,127</u>
		18.9%	Skilled Nursing 74.2%
		81.1%	Ancillary Service 25.8%
		90.3%	Current Ratio 3.1
		9.7%	Days to Collect 48.4
		1.0%	Avg Payment Days 19.7
		0.0%	Depreciation Rate 65.2%
		9.6%	Return on Equity 26.6%
235094 SAMARITAS SENIOR LIVING CADILLAC		Nonprofit - Church	
SAMARITAS SENIOR LIVING CADILLAC		12/31/2019 365 Days Settled	
CADILLAC, MI 49601		CR Beds 131 POS Beds 0	
WEXFORD		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 64.9%	
Balance Sheet		Income Statement	
Current Assets	56,260,257	Total Charges	11,006,706
Fixed Assets	41,501,380	Contract Allowance	342,598
Other Assets	6,936,224	Operating Revenue	10,664,108
Total Assets	<u>104,697,861</u>	Operating Expense	10,568,085
Current Liabilities	12,086,033	Operating Margin	96,023
Long Term Liabilities	43,322,635	Other Income	637,603
Total Equity	49,289,193	Other Expense	0
Total Liab. and Equity	<u>104,697,861</u>	Net Profit or Loss	<u>733,626</u>
		3.1%	Skilled Nursing 80.7%
		96.9%	Ancillary Service 19.3%
		99.1%	Current Ratio 4.7
		0.9%	Days to Collect 554.0
		6.0%	Avg Payment Days 305.2
		0.0%	Depreciation Rate 2.8%
		6.9%	Return on Equity 1.5%

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235458 SAMARITAS SENIOR LIVING GRAND RAPIDS LODGE				Nonprofit - Church	
SAMARITAS SENIOR LIVING GRAND RAPIDS LODGE		12/31/2019 365 Days Settled			
GRAND RAPIDS, MI 49508		CR Beds 125 POS Beds 0			
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		91.5%	
Balance Sheet		Income Statement		Length of Stay	
				269.3	
Current Assets	56,260,257	Total Charges	13,672,525	Average Wages	
				18.84	
Fixed Assets	41,501,380	Contract Allowance	2,025,081	14.8% Skilled Nursing	
				90.5%	
Other Assets	6,936,224	Operating Revenue	11,647,444	85.2% Ancillary Service	
				9.5%	
Total Assets	104,697,861	Operating Expense	11,325,622	97.2% Current Ratio	
				4.7	
Current Liabilities	12,086,033	Operating Margin	321,822	2.8% Days to Collect	
				507.2	
Long Term Liabilities	43,322,635	Other Income	310,328	2.7% Avg Payment Days	
				284.8	
Total Equity	49,289,193	Other Expense	0	0.0% Depreciation Rate	
				1.2%	
Total Liab. and Equity	104,697,861	Net Profit or Loss	632,150	5.4% Return on Equity	
				1.3%	

235250 SAMARITAS SENIOR LIVING SAGINAW				Nonprofit - Church	
SAMARITAS SENIOR LIVING SAGINAW		12/31/2019 365 Days Settled			
SAGINAW, MI 48602		CR Beds 92 POS Beds 0			
SAGINAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		61.3%	
Balance Sheet		Income Statement		Length of Stay	
				71.8	
Current Assets	56,260,257	Total Charges	8,416,147	Average Wages	
				22.00	
Fixed Assets	41,501,380	Contract Allowance	491,857	5.8% Skilled Nursing	
				74.3%	
Other Assets	6,936,224	Operating Revenue	7,924,290	94.2% Ancillary Service	
				25.7%	
Total Assets	104,697,861	Operating Expense	8,613,004	108.7% Current Ratio	
				4.7	
Current Liabilities	12,086,033	Operating Margin	-688,714	-8.7% Days to Collect	
				745.6	
Long Term Liabilities	43,322,635	Other Income	-57,176	-0.7% Avg Payment Days	
				374.5	
Total Equity	49,289,193	Other Expense	0	0.0% Depreciation Rate	
				1.8%	
Total Liab. and Equity	104,697,861	Net Profit or Loss	(745,890)	-9.4% Return on Equity	
				-1.5%	

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235453 SANCTUARY AT FRASER VILLA				Nonprofit - Church	
SANCTUARY AT FRASER VILLA		6/30/2019 365 Days Settled			
FRASER, MI 48026		CR Beds 170 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.7%	
Balance Sheet		Income Statement		Length of Stay	
				56.0	
Current Assets	2,997,073	Total Charges	36,960,109	Average Wages	
Fixed Assets	8,645,025	Contract Allowance	15,999,195	20.77	
Other Assets	45,400	Operating Revenue	20,960,914	43.3%	
Total Assets	<u>11,687,498</u>	Operating Expense	20,125,795	56.7%	
Current Liabilities	-9,292,731	Operating Margin	835,119	96.0%	
Long Term Liabilities	7,308,637	Other Income	121,700	4.0%	
Total Equity	<u>13,671,592</u>	Other Expense	0	0.6%	
Total Liab. and Equity	<u>11,687,498</u>	Net Profit or Loss	<u>956,819</u>	0.0%	
				4.6%	

235301 SANCTUARY AT MCAULEY				Nonprofit - Church	
SANCTUARY AT MCAULEY		6/30/2019 365 Days Settled			
MUSKEGON, MI 49444		CR Beds 98 POS Beds 0			
MUSKEGON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		83.1%	
Balance Sheet		Income Statement		Length of Stay	
				37.3	
Current Assets	1,455,308	Total Charges	18,212,089	Average Wages	
Fixed Assets	1,194,246	Contract Allowance	7,529,262	20.75	
Other Assets	0	Operating Revenue	10,682,827	41.3%	
Total Assets	<u>2,649,554</u>	Operating Expense	11,871,605	58.7%	
Current Liabilities	-9,312,368	Operating Margin	-1,188,778	111.1%	
Long Term Liabilities	1,459,446	Other Income	83,973	-11.1%	
Total Equity	<u>10,502,476</u>	Other Expense	0	0.8%	
Total Liab. and Equity	<u>2,649,554</u>	Net Profit or Loss	<u>(1,104,805)</u>	0.0%	
				-10.3%	

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235431 SANCTUARY AT THE PARK		Nonprofit - Church	
SANCTUARY AT THE PARK		6/30/2019 365 Days Settled	
MUSKEGON, MI 49442		CR Beds 99 POS Beds 0	
MUSKEGON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	86.8%
Balance Sheet		Income Statement	
Current Assets	714,188	Total Charges	14,894,948
Fixed Assets	1,696,337	Contract Allowance	5,075,057
Other Assets	0	Operating Revenue	9,819,891
Total Assets	2,410,525	Operating Expense	10,293,834
Current Liabilities	-6,711,666	Operating Margin	-473,943
Long Term Liabilities	1,976,811	Other Income	74,383
Total Equity	7,145,380	Other Expense	0
Total Liab. and Equity	2,410,525	Net Profit or Loss	(399,560)
		34.1%	Skilled Nursing 69.0%
		65.9%	Ancillary Service 31.0%
		104.8%	Current Ratio (0.1)
		-4.8%	Days to Collect 25.1
		0.8%	Avg Payment Days 20.3
		0.0%	Depreciation Rate 3.3%
		-4.1%	Return on Equity -5.6%

235157 SANILAC MEDICAL CARE FACILITY		Government - County	
SANILAC MEDICAL CARE FACILITY		12/31/2019 365 Days Settled	
SANDUSKY, MI 48471		CR Beds 104 POS Beds 0	
SANILAC		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	87.3%
Balance Sheet		Income Statement	
Current Assets	2,600,959	Total Charges	13,235,131
Fixed Assets	2,316,504	Contract Allowance	1,298,163
Other Assets	0	Operating Revenue	11,936,968
Total Assets	4,917,463	Operating Expense	11,791,989
Current Liabilities	1,155,687	Operating Margin	144,979
Long Term Liabilities	0	Other Income	40,102
Total Equity	3,761,776	Other Expense	0
Total Liab. and Equity	4,917,463	Net Profit or Loss	31,083
		9.8%	Skilled Nursing 88.3%
		90.2%	Ancillary Service 11.7%
		98.8%	Current Ratio 2.3
		1.2%	Days to Collect 52.4
		0.3%	Avg Payment Days 18.2
		0.0%	Depreciation Rate 4.4%
		0.3%	Return on Equity 0.8%

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235384 SCHNEPP SENIOR CARE AND REHAB CENTER				Proprietary - Corporation	
SCHNEPP SENIOR CARE AND REHAB CENTER 12/31/2019 365 Days Settled					
SAINT LOUIS, MI 48880				CR Beds 97 POS Beds 0	
GRATIOT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 94.4%	
Balance Sheet		Income Statement		Length of Stay 122.0	
Current Assets	4,102,535	Total Charges	13,130,351	Average Wages 18.90	
Fixed Assets	2,073,240	Contract Allowance	1,857,392	14.1% Skilled Nursing 73.2%	
Other Assets	0	Operating Revenue	11,272,959	85.9% Ancillary Service 26.8%	
Total Assets	<u>6,175,775</u>	Operating Expense	9,884,597	87.7% Current Ratio 1.8	
Current Liabilities	2,336,025	Operating Margin	1,388,362	12.3% Days to Collect 42.0	
Long Term Liabilities	0	Other Income	18,718	0.2% Avg Payment Days 19.6	
Total Equity	<u>3,839,750</u>	Other Expense	0	0.0% Depreciation Rate 19.3%	
Total Liab. and Equity	<u>6,175,775</u>	Net Profit or Loss	<u>1,297,172</u>	11.5% Return on Equity 33.8%	
235147 SCHOOLCRAFT MEDICAL CARE FACILITY				Government - County	
SCHOOLCRAFT MEDICAL CARE FACILITY 9/30/2019 365 Days Settled					
MANISTIQUE, MI 49854				CR Beds 85 POS Beds 0	
SCHOOLCRAFT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 83.9%	
Balance Sheet		Income Statement		Length of Stay 283.8	
Current Assets	5,969,619	Total Charges	8,062,517	Average Wages 15.23	
Fixed Assets	2,901,924	Contract Allowance	625,994	7.8% Skilled Nursing 91.4%	
Other Assets	48,218	Operating Revenue	7,436,523	92.2% Ancillary Service 8.6%	
Total Assets	<u>8,919,761</u>	Operating Expense	8,774,208	118.0% Current Ratio 7.8	
Current Liabilities	769,706	Operating Margin	-1,337,685	-18.0% Days to Collect 107.3	
Long Term Liabilities	7,436,374	Other Income	798,621	10.7% Avg Payment Days 25.6	
Total Equity	<u>713,681</u>	Other Expense	0	0.0% Depreciation Rate 2.7%	
Total Liab. and Equity	<u>8,919,761</u>	Net Profit or Loss	<u>(570,142)</u>	-7.7% Return on Equity -79.9%	

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235492 SHEFFIELD MANOR NURSING & REHAB CENTER				Proprietary - Corporation	
SHEFFIELD MANOR NURSING & REHAB CENTER 12/31/2019 365 Days Settled					
DETROIT, MI 48227				CR Beds 106 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 94.6%	
Balance Sheet		Income Statement		Length of Stay 494.6	
Current Assets	989,270	Total Charges	15,236,028	Average Wages 17.42	
Fixed Assets	1,092,683	Contract Allowance	4,847,921	31.8%	Skilled Nursing 85.8%
Other Assets	9,447	Operating Revenue	10,388,107	68.2%	Ancillary Service 14.2%
Total Assets	2,091,400	Operating Expense	10,204,949	98.2%	Current Ratio 1.0
Current Liabilities	1,018,421	Operating Margin	183,158	1.8%	Days to Collect 67.0
Long Term Liabilities	323,791	Other Income	562	0.0%	Avg Payment Days 3.7
Total Equity	749,188	Other Expense	0	0.0%	Depreciation Rate 31.5%
Total Liab. and Equity	2,091,400	Net Profit or Loss	183,720	1.8%	Return on Equity 24.5%
<hr/>					
235662 SHELBY CROSSING HEALTH CAMPUS				Proprietary - Corporation	
SHELBY CROSSING HEALTH CAMPUS 12/31/2019 365 Days Settled					
SHELBY TOWNSHIP, MI 48315				CR Beds 132 POS Beds 0	
MACOMB				Key Performance Ind.	
CGS (KENTUCKY)				Occupancy Rate 89.1%	
Balance Sheet		Income Statement		Length of Stay 53.8	
Current Assets	18,594,339	Total Charges	17,927,042	Average Wages 22.06	
Fixed Assets	21,057,374	Contract Allowance	3,343,789	18.7%	Skilled Nursing 51.6%
Other Assets	10,345,878	Operating Revenue	14,583,253	81.3%	Ancillary Service 22.7%
Total Assets	49,997,591	Operating Expense	14,018,942	96.1%	Current Ratio 17.0
Current Liabilities	1,096,549	Operating Margin	564,311	3.9%	Days to Collect 22.6
Long Term Liabilities	17,425,927	Other Income	42,116	0.3%	Avg Payment Days 17.5
Total Equity	31,475,115	Other Expense	0	0.0%	Depreciation Rate 6.7%
Total Liab. and Equity	49,997,591	Net Profit or Loss	606,427	4.2%	Return on Equity 1.9%

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235506 SHELBY HEALTH AND REHABILITATION CENTER				Proprietary - Partnership	
SHELBY HEALTH AND REHABILITATION CENTER 12/31/2019 365 Days Settled					
SHELBY TOWNSHIP, MI 48315				CR Beds 212 POS Beds 0	
MACOMB				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 84.5%	
Balance Sheet		Income Statement		Length of Stay 31.0	
Current Assets	3,429,417	Total Charges	36,090,065	Average Wages 27.15	
Fixed Assets	689,304	Contract Allowance	7,949,556	22.0%	Skilled Nursing 61.7%
Other Assets	6,073,562	Operating Revenue	28,140,509	78.0%	Ancillary Service 38.3%
Total Assets	<u>10,192,283</u>	Operating Expense	28,872,456	102.6%	Current Ratio 0.3
Current Liabilities	10,034,739	Operating Margin	-731,947	-2.6%	Days to Collect 38.7
Long Term Liabilities	0	Other Income	2,315,873	8.2%	Avg Payment Days 12.1
Total Equity	157,544	Other Expense	0	0.0%	Depreciation Rate 624.7%
Total Liab. and Equity	<u>10,192,283</u>	Net Profit or Loss	<u>1,583,926</u>	5.6%	Return on Equity 1,005.4%
<hr/>					
235443 SHOREPOINTE NURSING CENTER				Proprietary - Corporation	
SHOREPOINTE NURSING CENTER 12/31/2019 365 Days Settled					
SAINT CLAIR SHORES, MI 48081				CR Beds 200 POS Beds 0	
MACOMB				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 73.3%	
Balance Sheet		Income Statement		Length of Stay 46.0	
Current Assets	3,518,670	Total Charges	21,733,987	Average Wages 22.98	
Fixed Assets	534,927	Contract Allowance	1,852,725	8.5%	Skilled Nursing 68.5%
Other Assets	6,816,096	Operating Revenue	19,881,262	91.5%	Ancillary Service 31.5%
Total Assets	<u>10,869,693</u>	Operating Expense	20,669,068	104.0%	Current Ratio 0.3
Current Liabilities	10,486,949	Operating Margin	-787,806	-4.0%	Days to Collect 51.1
Long Term Liabilities	0	Other Income	3,773,373	19.0%	Avg Payment Days 13.5
Total Equity	382,744	Other Expense	0	0.0%	Depreciation Rate 444.3%
Total Liab. and Equity	<u>10,869,693</u>	Net Profit or Loss	<u>2,985,567</u>	15.0%	Return on Equity 780.0%

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235103 SKLD BELTLINE				Proprietary - Partnership	
SKLD BELTLINE		12/31/2019 365 Days Settled			
GRAND RAPIDS, MI 49546		CR Beds 182 POS Beds 0			
KENT		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		67.6%	
Balance Sheet		Income Statement		Length of Stay	
				112.9	
Current Assets	882,108	Total Charges	19,805,079	Average Wages	
				22.35	
Fixed Assets	7,362,688	Contract Allowance	6,352,964	32.1%	Skilled Nursing
					86.2%
Other Assets	0	Operating Revenue	13,452,115	67.9%	Ancillary Service
					13.8%
Total Assets	<u>8,244,796</u>	Operating Expense	15,809,186	117.5%	Current Ratio
					0.3
Current Liabilities	2,763,127	Operating Margin	-2,357,071	-17.5%	Days to Collect
					65.0
Long Term Liabilities	8,540,657	Other Income	982,522	7.3%	Avg Payment Days
					59.7
Total Equity	<u>-3,058,988</u>	Other Expense	0	0.0%	Depreciation Rate
					26.2%
Total Liab. and Equity	<u>8,244,796</u>	Net Profit or Loss	<u>(1,616,735)</u>	-12.0%	Return on Equity
					52.9%
235217 SKLD BLOOMFIELD HILLS				Proprietary - Partnership	
SKLD BLOOMFIELD HILLS		12/31/2019 365 Days Settled			
BLOOMFIELD HILLS, MI 48304		CR Beds 159 POS Beds 0			
OAKLAND		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		86.4%	
Balance Sheet		Income Statement		Length of Stay	
				66.1	
Current Assets	2,127,870	Total Charges	25,339,967	Average Wages	
				20.98	
Fixed Assets	604,258	Contract Allowance	10,142,413	40.0%	Skilled Nursing
					85.7%
Other Assets	0	Operating Revenue	15,197,554	60.0%	Ancillary Service
					14.3%
Total Assets	<u>2,732,128</u>	Operating Expense	15,220,178	100.1%	Current Ratio
					1.0
Current Liabilities	2,106,071	Operating Margin	-22,624	-0.1%	Days to Collect
					101.8
Long Term Liabilities	1,011,055	Other Income	681,742	4.5%	Avg Payment Days
					52.3
Total Equity	<u>-384,998</u>	Other Expense	0	0.0%	Depreciation Rate
					154.2%
Total Liab. and Equity	<u>2,732,128</u>	Net Profit or Loss	<u>305,300</u>	2.0%	Return on Equity
					-79.3%

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235032 SKLD IONIA				Proprietary - Partnership	
SKLD IONIA		12/31/2019 365 Days Settled			
IONIA, MI 48846				CR Beds 107 POS Beds 0	
IONIA				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	65.6%
Balance Sheet		Income Statement		Length of Stay	95.6
Current Assets	98,589	Total Charges	10,570,006	Average Wages	19.03
Fixed Assets	2,492,209	Contract Allowance	3,592,558	34.0%	Skilled Nursing 84.9%
Other Assets	0	Operating Revenue	6,977,448	66.0%	Ancillary Service 15.1%
Total Assets	2,590,798	Operating Expense	8,349,292	119.7%	Current Ratio 0.1
Current Liabilities	1,106,215	Operating Margin	-1,371,844	-19.7%	Days to Collect 57.3
Long Term Liabilities	3,319,111	Other Income	324,338	4.6%	Avg Payment Days 47.0
Total Equity	-1,834,528	Other Expense	0	0.0%	Depreciation Rate 35.9%
Total Liab. and Equity	2,590,798	Net Profit or Loss	(1,161,430)	-16.6%	Return on Equity 63.3%
235261 SKLD LEONARD				Proprietary - Partnership	
SKLD LEONARD		12/31/2019 365 Days Settled			
GRAND RAPIDS, MI 49505				CR Beds 69 POS Beds 0	
KENT				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	88.2%
Balance Sheet		Income Statement		Length of Stay	151.2
Current Assets	932,818	Total Charges	9,592,144	Average Wages	21.46
Fixed Assets	98,540	Contract Allowance	3,349,119	34.9%	Skilled Nursing 90.7%
Other Assets	0	Operating Revenue	6,243,025	65.1%	Ancillary Service 9.3%
Total Assets	1,031,358	Operating Expense	6,527,085	104.6%	Current Ratio 1.1
Current Liabilities	842,799	Operating Margin	-284,060	-4.6%	Days to Collect 51.6
Long Term Liabilities	492,530	Other Income	325,839	5.2%	Avg Payment Days 47.1
Total Equity	-303,971	Other Expense	0	0.0%	Depreciation Rate 474.8%
Total Liab. and Equity	1,031,358	Net Profit or Loss	(47,677)	-0.8%	Return on Equity 15.7%

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235365 SKLD LIVONIA				Proprietary - Partnership	
SKLD LIVONIA		12/31/2019 365 Days Settled			
LIVONIA, MI 48152				CR Beds 110 POS Beds 0	
WAYNE				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate 86.9%	
Balance Sheet		Income Statement		Length of Stay 67.7	
Current Assets	3,228,442	Total Charges	15,256,956	Average Wages 21.77	
Fixed Assets	141,547	Contract Allowance	3,532,629	23.2% Skilled Nursing 78.6%	
Other Assets	0	Operating Revenue	11,724,327	76.8% Ancillary Service 21.4%	
Total Assets	<u>3,369,989</u>	Operating Expense	10,511,496	89.7% Current Ratio 2.4	
Current Liabilities	1,351,498	Operating Margin	1,212,831	10.3% Days to Collect 69.2	
Long Term Liabilities	764,024	Other Income	381,512	3.3% Avg Payment Days 47.4	
Total Equity	<u>1,254,467</u>	Other Expense	0	0.0% Depreciation Rate 371.9%	
Total Liab. and Equity	<u>3,369,989</u>	Net Profit or Loss	<u>1,370,106</u>	11.7% Return on Equity 109.2%	
235004 SKLD MUSKEGON				Proprietary - Partnership	
SKLD MUSKEGON		12/31/2019 365 Days Settled			
MUSKEGON, MI 49441				CR Beds 107 POS Beds 0	
MUSKEGON				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate 73.4%	
Balance Sheet		Income Statement		Length of Stay 103.8	
Current Assets	1,805,048	Total Charges	12,239,804	Average Wages 23.06	
Fixed Assets	86,033	Contract Allowance	3,379,719	27.6% Skilled Nursing 87.2%	
Other Assets	0	Operating Revenue	8,860,085	72.4% Ancillary Service 12.8%	
Total Assets	<u>1,891,081</u>	Operating Expense	8,949,824	101.0% Current Ratio 1.5	
Current Liabilities	1,176,275	Operating Margin	-89,739	-1.0% Days to Collect 65.2	
Long Term Liabilities	744,938	Other Income	560,943	6.3% Avg Payment Days 48.0	
Total Equity	<u>-30,132</u>	Other Expense	0	0.0% Depreciation Rate 706.7%	
Total Liab. and Equity	<u>1,891,081</u>	Net Profit or Loss	<u>342,064</u>	3.9% Return on Equity - 1,135.2%	

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235351 SKLD PLYMOUTH				Proprietary - Partnership	
SKLD PLYMOUTH		12/31/2019 365 Days Settled			
PLYMOUTH, MI 48170				CR Beds 101 POS Beds 0	
WAYNE				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate 94.7%	
Balance Sheet		Income Statement		Length of Stay 125.6	
Current Assets	2,829,284	Total Charges	14,570,549	Average Wages 22.90	
Fixed Assets	116,154	Contract Allowance	3,955,684	27.1%	Skilled Nursing 88.2%
Other Assets	0	Operating Revenue	10,614,865	72.9%	Ancillary Service 11.8%
Total Assets	<u>2,945,438</u>	Operating Expense	9,621,953	90.6%	Current Ratio 2.3
Current Liabilities	1,245,205	Operating Margin	992,912	9.4%	Days to Collect 83.4
Long Term Liabilities	702,708	Other Income	202,107	1.9%	Avg Payment Days 47.5
Total Equity	<u>997,525</u>	Other Expense	0	0.0%	Depreciation Rate 379.5%
Total Liab. and Equity	<u>2,945,438</u>	Net Profit or Loss	<u>1,010,962</u>	9.5%	Return on Equity 101.3%
235487 SKLD WEST BLOOMFIELD				Proprietary - Partnership	
SKLD WEST BLOOMFIELD		12/31/2019 365 Days Settled			
WEST BLOOMFIELD, MI 48322				CR Beds 140 POS Beds 0	
OAKLAND				Key Performance Ind.	
Novitas MD				Occupancy Rate 68.2%	
Balance Sheet		Income Statement		Length of Stay 142.8	
Current Assets	2,142,098	Total Charges	20,071,392	Average Wages 23.84	
Fixed Assets	6,448,123	Contract Allowance	6,337,613	31.6%	Skilled Nursing 68.8%
Other Assets	0	Operating Revenue	13,733,779	68.4%	Ancillary Service 31.2%
Total Assets	<u>8,590,221</u>	Operating Expense	14,109,780	102.7%	Current Ratio 0.8
Current Liabilities	2,688,464	Operating Margin	-376,001	-2.7%	Days to Collect 82.0
Long Term Liabilities	7,457,907	Other Income	225,333	1.6%	Avg Payment Days 64.3
Total Equity	<u>-1,556,150</u>	Other Expense	0	0.0%	Depreciation Rate 21.8%
Total Liab. and Equity	<u>8,590,221</u>	Net Profit or Loss	<u>(408,138)</u>	-3.0%	Return on Equity 26.2%

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235206 SKLD WHITEHALL		Proprietary - Partnership			
SKLD WHITEHALL		12/31/2019 365 Days Settled			
WHITEHALL, MI 49461		CR Beds 125 POS Beds 0			
MUSKEGON		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		56.8%	
Balance Sheet		Income Statement		Length of Stay	
				102.1	
Current Assets	-88,464	Total Charges	11,526,963	Average Wages	
Fixed Assets	4,003,004	Contract Allowance	4,306,123	21.14	
Other Assets	0	Operating Revenue	7,220,840	37.4%	
Total Assets	3,914,540	Operating Expense	8,667,110	62.6%	
Current Liabilities	1,465,056	Operating Margin	-1,446,270	120.0%	
Long Term Liabilities	4,916,753	Other Income	85,208	-20.0%	
Total Equity	-2,467,269	Other Expense	0	1.2%	
Total Liab. and Equity	3,914,540	Net Profit or Loss	(1,476,863)	0.0%	
				20.0%	
				Return on Equity	
				59.9%	

235441 SKLD WYOMING		Proprietary - Partnership			
SKLD WYOMING		12/31/2019 365 Days Settled			
WYOMING, MI 49509		CR Beds 92 POS Beds 0			
KENT		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		73.4%	
Balance Sheet		Income Statement		Length of Stay	
				101.1	
Current Assets	-31,963	Total Charges	11,361,504	Average Wages	
Fixed Assets	2,604,258	Contract Allowance	4,449,153	22.04	
Other Assets	0	Operating Revenue	6,912,351	39.2%	
Total Assets	2,572,295	Operating Expense	7,809,184	60.8%	
Current Liabilities	1,296,054	Operating Margin	-896,833	113.0%	
Long Term Liabilities	3,210,052	Other Income	-11,189	-13.0%	
Total Equity	-1,933,811	Other Expense	0	-0.2%	
Total Liab. and Equity	2,572,295	Net Profit or Loss	(1,021,957)	0.0%	
				21.6%	
				Return on Equity	
				52.8%	

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235347 SKLD ZEELAND				Proprietary - Partnership	
SKLD ZEELAND		12/31/2019 365 Days Settled			
ZEELAND, MI 49464				CR Beds 138 POS Beds 0	
OTTAWA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 86.9%	
Balance Sheet		Income Statement		Length of Stay 153.1	
Current Assets	3,368,063	Total Charges	15,401,134	Average Wages 21.76	
Fixed Assets	155,546	Contract Allowance	2,526,617	16.4%	Skilled Nursing 94.1%
Other Assets	0	Operating Revenue	12,874,517	83.6%	Ancillary Service 5.9%
Total Assets	<u>3,523,609</u>	Operating Expense	14,206,727	110.3%	Current Ratio 0.8
Current Liabilities	4,208,679	Operating Margin	-1,332,210	-10.3%	Days to Collect 44.8
Long Term Liabilities	31,398	Other Income	257,333	2.0%	Avg Payment Days 108.1
Total Equity	<u>-716,468</u>	Other Expense	0	0.0%	Depreciation Rate 1,714.5%
Total Liab. and Equity	<u>3,523,609</u>	Net Profit or Loss	23,109	0.2%	Return on Equity -3.2%
235270 SOUTH HAVEN NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
SOUTH HAVEN NURSING AND REHABILITATION COMMUNITY		12/31/2019 365 Days Settled			
SOUTH HAVEN, MI 49090				CR Beds 70 POS Beds 0	
VAN BUREN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 87.4%	
Balance Sheet		Income Statement		Length of Stay 132.9	
Current Assets	2,108,770	Total Charges	9,194,652	Average Wages 21.61	
Fixed Assets	341,974	Contract Allowance	2,267,690	24.7%	Skilled Nursing 79.4%
Other Assets	103,000	Operating Revenue	6,926,962	75.3%	Ancillary Service 20.6%
Total Assets	<u>2,553,744</u>	Operating Expense	6,216,096	89.7%	Current Ratio 1.4
Current Liabilities	1,492,971	Operating Margin	710,866	10.3%	Days to Collect 97.3
Long Term Liabilities	0	Other Income	23,534	0.3%	Avg Payment Days 26.6
Total Equity	<u>1,060,773</u>	Other Expense	0	0.0%	Depreciation Rate 137.2%
Total Liab. and Equity	<u>2,553,744</u>	Net Profit or Loss	681,901	9.8%	Return on Equity 64.3%

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235065 SOUTH LYON SENIOR CARE AND REHAB CENTER, L L C		Proprietary - Corporation	
SOUTH LYON SENIOR CARE AND REHAB CENTER, L L C		12/31/2019 365 Days Settled	
SOUTH LYON, MI 48178		CR Beds 74 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	92.0%
Balance Sheet		Income Statement	
Current Assets	2,276,869	Total Charges	10,355,783
Fixed Assets	1,048,712	Contract Allowance	2,326,825
Other Assets	1,116,995	Operating Revenue	8,028,958
Total Assets	4,442,576	Operating Expense	6,941,010
Current Liabilities	-1,056,424	Operating Margin	1,087,948
Long Term Liabilities	0	Other Income	18,461
Total Equity	5,499,000	Other Expense	0
Total Liab. and Equity	4,442,576	Net Profit or Loss	1,003,897
		22.5%	Skilled Nursing 80.4%
		77.5%	Ancillary Service 19.6%
		86.4%	Current Ratio (2.2)
		13.6%	Days to Collect 33.6
		0.2%	Avg Payment Days 21.2
		0.0%	Depreciation Rate 19.3%
		12.5%	Return on Equity 18.3%

235035 SPECTRUM HEALTH REHAB AND NURSING CENTER		Nonprofit - Other	
SPECTRUM HEALTH REHAB AND NURSING CENTER		6/30/2019 365 Days Settled	
GRAND RAPIDS, MI 49508		12/31/2019 184 Days Settled	
KENT		CR Beds 165 POS Beds 0	
NATIONAL GOVERNMENT SERVICES		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	2,132,687	Total Charges	36,009,912
Fixed Assets	26,938,577	Contract Allowance	17,853,525
Other Assets	12,953	Operating Revenue	18,156,387
Total Assets	29,084,217	Operating Expense	24,133,682
Current Liabilities	1,198,013	Operating Margin	-5,977,295
Long Term Liabilities	32,627,509	Other Income	57,074
Total Equity	-4,741,305	Other Expense	0
Total Liab. and Equity	29,084,217	Net Profit or Loss	(5,920,221)
		49.6%	Skilled Nursing 73.6%
		50.4%	Ancillary Service 26.4%
		132.9%	Current Ratio 1.8
		-32.9%	Days to Collect 64.0
		0.3%	Avg Payment Days 7.7
		0.0%	Depreciation Rate 0.0%
		-32.6%	Return on Equity 124.9%

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235035 SPECTRUM HEALTH REHAB AND NURSING CENTER				Nonprofit - Other	
SPECTRUM HEALTH REHAB AND NURSING CENTER		6/30/2019 365 Days Settled			
GRAND RAPIDS, MI 49508		12/31/2019 184 Days Settled		CR Beds 165 POS Beds 0	
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	84.2%
				Length of Stay	68.0
				Average Wages	23.84
				Skilled Nursing	75.0%
				Ancillary Service	25.0%
				Current Ratio	1.4
				Days to Collect	153.4
				Avg Payment Days	24.2
				Depreciation Rate	0.0%
				Return on Equity	50.7%
<hr/>					
235643 ST ANNS HOME				Nonprofit - Church	
ST ANNS HOME		12/31/2019 365 Days Settled			
GRAND RAPIDS, MI 49504				CR Beds 150 POS Beds 0	
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	80.8%
				Length of Stay	291.0
				Average Wages	19.10
				Skilled Nursing	58.4%
				Ancillary Service	6.3%
				Current Ratio	7.6
				Days to Collect	16.3
				Avg Payment Days	23.1
				Depreciation Rate	3.0%
				Return on Equity	14.8%

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235408 ST ANTHONY HEALTHCARE CENTER		Proprietary - Corporation	
ST ANTHONY HEALTHCARE CENTER		12/31/2019 365 Days Settled	
WARREN, MI 48092		CR Beds 142 POS Beds 0	
MACOMB		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	93.8%
Balance Sheet		Income Statement	
Current Assets	4,124,094	Total Charges	29,454,604
Fixed Assets	856,129	Contract Allowance	12,558,344
Other Assets	7,884	Operating Revenue	16,896,260
Total Assets	4,988,107	Operating Expense	16,128,654
Current Liabilities	1,155,737	Operating Margin	767,606
Long Term Liabilities	-7,830,953	Other Income	4,994
Total Equity	11,663,323	Other Expense	0
Total Liab. and Equity	4,988,107	Net Profit or Loss	772,474
		42.6%	Skilled Nursing 59.6%
		57.4%	Ancillary Service 40.4%
		95.5%	Current Ratio 3.6
		4.5%	Days to Collect 115.6
		0.0%	Avg Payment Days 17.4
		0.0%	Depreciation Rate 108.0%
		4.6%	Return on Equity 6.6%

235249 ST FRANCIS HOME		Nonprofit - Church	
ST FRANCIS HOME		12/31/2019 365 Days Settled	
SAGINAW, MI 48609		CR Beds 94 POS Beds 0	
SAGINAW		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	78.3%
Balance Sheet		Income Statement	
Current Assets	4,647,260	Total Charges	11,974,817
Fixed Assets	816,582	Contract Allowance	3,307,605
Other Assets	0	Operating Revenue	8,667,212
Total Assets	5,463,842	Operating Expense	9,324,139
Current Liabilities	740,640	Operating Margin	-656,927
Long Term Liabilities	0	Other Income	126,275
Total Equity	4,723,202	Other Expense	0
Total Liab. and Equity	5,463,842	Net Profit or Loss	(530,652)
		27.6%	Skilled Nursing 65.7%
		72.4%	Ancillary Service 34.3%
		107.6%	Current Ratio 6.3
		-7.6%	Days to Collect 56.0
		1.5%	Avg Payment Days 25.7
		0.0%	Depreciation Rate 2.1%
		-6.1%	Return on Equity -11.2%

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235527 ST JAMES NURSING CENTER		Proprietary - Corporation	
ST JAMES NURSING CENTER		12/31/2019 365 Days Settled	
DETROIT, MI 48205		CR Beds 143 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	93.4%
		Length of Stay	455.4
		Average Wages	20.73
		Skilled Nursing	93.9%
		Ancillary Service	6.1%
		Current Ratio	0.3
		Days to Collect	39.5
		Avg Payment Days	126.7
		Depreciation Rate	8.7%
		Return on Equity	2.7%
Balance Sheet			
		Income Statement	
Current Assets	1,117,358	Total Charges	17,156,592
Fixed Assets	318,681	Contract Allowance	7,292,508
Other Assets	0	Operating Revenue	9,864,084
Total Assets	1,436,039	Operating Expense	10,042,775
Current Liabilities	3,322,747	Operating Margin	-178,691
Long Term Liabilities	4,786,549	Other Income	210
Total Equity	-6,673,257	Other Expense	0
Total Liab. and Equity	1,436,039	Net Profit or Loss	(178,481)

235383 ST JOSEPH'S, A VILLA CENTER		Proprietary - Other	
ST JOSEPH'S, A VILLA CENTER		12/31/2019 365 Days Reopened	
HAMTRAMCK, MI 48212		CR Beds 169 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	85.8%
		Length of Stay	105.4
		Average Wages	18.37
		Skilled Nursing	77.8%
		Ancillary Service	22.2%
		Current Ratio	1.0
		Days to Collect	30.7
		Avg Payment Days	33.6
		Depreciation Rate	258.1%
		Return on Equity	2.7%
Balance Sheet			
		Income Statement	
Current Assets	1,159,897	Total Charges	19,309,336
Fixed Assets	278,424	Contract Allowance	6,081,690
Other Assets	0	Operating Revenue	13,227,646
Total Assets	1,438,321	Operating Expense	12,950,469
Current Liabilities	1,191,952	Operating Margin	277,177
Long Term Liabilities	0	Other Income	-5,973
Total Equity	246,369	Other Expense	0
Total Liab. and Equity	1,438,321	Net Profit or Loss	6,607

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235620 ST JUDE NURSING CENTER		Proprietary - Corporation	
ST JUDE NURSING CENTER		10/2/2019 275 Days Settled	
LIVONIA, MI 48150		CR Beds 64 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	84.1%
		Length of Stay	176.3
		Average Wages	20.56
		37.4% Skilled Nursing	92.2%
		62.6% Ancillary Service	7.8%
		104.6% Current Ratio	0.6
		-4.6% Days to Collect	81.7
		0.1% Avg Payment Days	129.6
		0.0% Depreciation Rate	6.2%
		-4.4% Return on Equity	3.8%
Balance Sheet		Income Statement	
Current Assets	1,008,241	Total Charges	5,400,602
Fixed Assets	732,991	Contract Allowance	2,018,284
Other Assets	0	Operating Revenue	3,382,318
Total Assets	<u>1,741,232</u>	Operating Expense	3,537,208
Current Liabilities	1,827,676	Operating Margin	-154,890
Long Term Liabilities	3,836,693	Other Income	4,991
Total Equity	-3,923,137	Other Expense	0
Total Liab. and Equity	<u>1,741,232</u>	Net Profit or Loss	<u>(149,899)</u>

235661 STONEGATE HEALTH CAMPUS		Proprietary - Corporation	
STONEGATE HEALTH CAMPUS		12/31/2019 365 Days Settled	
LAPEER, MI 48446		CR Beds 119 POS Beds 0	
LAPEER		Key Performance Ind.	
CGS (KENTUCKY)		Occupancy Rate	86.2%
		Length of Stay	53.0
		Average Wages	20.96
		19.3% Skilled Nursing	63.1%
		80.7% Ancillary Service	23.4%
		92.6% Current Ratio	18.1
		7.4% Days to Collect	44.9
		0.3% Avg Payment Days	19.1
		0.0% Depreciation Rate	2.6%
		7.7% Return on Equity	3.0%
Balance Sheet		Income Statement	
Current Assets	13,754,198	Total Charges	15,261,186
Fixed Assets	12,687,735	Contract Allowance	2,945,569
Other Assets	5,795,768	Operating Revenue	12,315,617
Total Assets	<u>32,237,701</u>	Operating Expense	11,406,685
Current Liabilities	759,824	Operating Margin	908,932
Long Term Liabilities	64,284	Other Income	39,073
Total Equity	31,413,593	Other Expense	0
Total Liab. and Equity	<u>32,237,701</u>	Net Profit or Loss	<u>948,005</u>

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235608 STRATFORD PINES NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
STRATFORD PINES NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
MIDLAND, MI 48642		CR Beds 100 POS Beds 0			
MIDLAND		Key Performance Ind.			
WPS MI		Occupancy Rate		88.4%	
Balance Sheet		Income Statement		Length of Stay 82.3	
Current Assets	1,489,709	Total Charges	12,529,110	Average Wages	17.99
Fixed Assets	32,710	Contract Allowance	2,440,335	19.5% Skilled Nursing	72.2%
Other Assets	0	Operating Revenue	10,088,775	80.5% Ancillary Service	27.8%
Total Assets	1,522,419	Operating Expense	10,166,085	100.8% Current Ratio	1.5
Current Liabilities	975,355	Operating Margin	-77,310	-0.8% Days to Collect	26.2
Long Term Liabilities	0	Other Income	1,009,442	10.0% Avg Payment Days	36.7
Total Equity	547,064	Other Expense	0	0.0% Depreciation Rate	1,975.1%
Total Liab. and Equity	1,522,419	Net Profit or Loss	764,745	7.6% Return on Equity	139.8%
235596 SUPERIOR WOODS HEALTHCARE CENTER				Proprietary - Corporation	
SUPERIOR WOODS HEALTHCARE CENTER		9/30/2019 365 Days Settled			
YPSILANTI, MI 48198		CR Beds 120 POS Beds 0			
WASHTENAW		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		83.9%	
Balance Sheet		Income Statement		Length of Stay 79.3	
Current Assets	-454,477	Total Charges	28,382,699	Average Wages	24.92
Fixed Assets	11,508,052	Contract Allowance	19,529,816	68.8% Skilled Nursing	81.9%
Other Assets	7,837	Operating Revenue	8,852,883	31.2% Ancillary Service	7.2%
Total Assets	11,061,412	Operating Expense	11,015,388	124.4% Current Ratio	(0.4)
Current Liabilities	1,181,274	Operating Margin	-2,162,505	-24.4% Days to Collect	(20.1)
Long Term Liabilities	416,026	Other Income	4,633	0.1% Avg Payment Days	34.2
Total Equity	9,464,112	Other Expense	0	0.0% Depreciation Rate	5.7%
Total Liab. and Equity	11,061,412	Net Profit or Loss	(2,157,872)	-24.4% Return on Equity	-22.8%

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235372 THE BAY AT CRANBROOK HEALTH & REHABILITATION CTR		Proprietary - Corporation	
THE BAY AT CRANBROOK HEALTH & REHABILITATION CTR		12/31/2019 365 Days Settled	
DETROIT, MI 48234		CR Beds 38 POS Beds 0	
WAYNE		Key Performance Ind.	
NGS (WI)		Occupancy Rate 76.0%	
Balance Sheet		Income Statement	
Current Assets	638,395	Total Charges	3,246,161
Fixed Assets	95,453	Contract Allowance	858,082
Other Assets	11,550	Operating Revenue	2,388,079
Total Assets	745,398	Operating Expense	2,648,255
Current Liabilities	1,185,548	Operating Margin	-260,176
Long Term Liabilities	301,728	Other Income	389,719
Total Equity	-741,878	Other Expense	0
Total Liab. and Equity	745,398	Net Profit or Loss	129,543
		26.4%	Skilled Nursing 81.8%
		73.6%	Ancillary Service 18.2%
		110.9%	Current Ratio 0.5
		-10.9%	Days to Collect 85.1
		16.3%	Avg Payment Days 125.9
		0.0%	Depreciation Rate 137.4%
		5.4%	Return on Equity -17.5%

235454 THE BAY AT ELMWOOD HEALTH & REHABILITATION CENTER		Proprietary - Corporation	
THE BAY AT ELMWOOD HEALTH & REHABILITATION CENTER		12/31/2019 365 Days Settled	
DETROIT, MI 48211		CR Beds 80 POS Beds 0	
WAYNE		Key Performance Ind.	
NGS (WI)		Occupancy Rate 81.8%	
Balance Sheet		Income Statement	
Current Assets	1,993,772	Total Charges	6,758,450
Fixed Assets	78,322	Contract Allowance	1,958,612
Other Assets	22,060	Operating Revenue	4,799,838
Total Assets	2,094,154	Operating Expense	5,269,720
Current Liabilities	2,050,523	Operating Margin	-469,882
Long Term Liabilities	284,728	Other Income	37,842
Total Equity	-241,097	Other Expense	0
Total Liab. and Equity	2,094,154	Net Profit or Loss	(432,050)
		29.0%	Skilled Nursing 85.3%
		71.0%	Ancillary Service 14.7%
		109.8%	Current Ratio 1.0
		-9.8%	Days to Collect 152.9
		0.8%	Avg Payment Days 128.8
		0.0%	Depreciation Rate 272.7%
		-9.0%	Return on Equity 179.2%

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235468 THE BAY AT WOODWARD HEALTH & REHABILITATION CENTER		Proprietary - Corporation	
THE BAY AT WOODWARD HEALTH & REHABILITATION CENTER		12/31/2019 365 Days Settled	
DETROIT, MI 48202		CR Beds 100 POS Beds 0	
WAYNE		Key Performance Ind.	
NGS (WI)		Occupancy Rate	85.6%
Balance Sheet		Income Statement	
Current Assets	4,497,936	Total Charges	9,934,438
Fixed Assets	188,884	Contract Allowance	3,426,204
Other Assets	19,825	Operating Revenue	6,508,234
Total Assets	4,706,645	Operating Expense	6,857,928
Current Liabilities	3,364,110	Operating Margin	-349,694
Long Term Liabilities	865,591	Other Income	195,176
Total Equity	476,944	Other Expense	0
Total Liab. and Equity	4,706,645	Net Profit or Loss	(154,518)
		34.5%	65.5%
		105.4%	105.4%
		-5.4%	-5.4%
		3.0%	3.0%
		0.0%	0.0%
		-2.4%	-2.4%
		Length of Stay	164.5
		Average Wages	18.81
		Skilled Nursing	80.2%
		Ancillary Service	19.8%
		Current Ratio	1.3
		Days to Collect	243.5
		Avg Payment Days	156.6
		Depreciation Rate	116.5%
		Return on Equity	-32.4%
235599 THE CARRIAGE HOUSE OF BAY CITY		Proprietary - Corporation	
THE CARRIAGE HOUSE OF BAY CITY		12/31/2019 365 Days Settled	
BAY CITY, MI 48706		CR Beds 151 POS Beds 0	
BAY		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	53.3%
Balance Sheet		Income Statement	
Current Assets	2,515,646	Total Charges	11,935,474
Fixed Assets	2,808,125	Contract Allowance	3,166,393
Other Assets	298,449	Operating Revenue	8,769,081
Total Assets	5,622,220	Operating Expense	9,223,105
Current Liabilities	3,112,954	Operating Margin	-454,024
Long Term Liabilities	611,116	Other Income	26,397
Total Equity	1,898,150	Other Expense	0
Total Liab. and Equity	5,622,220	Net Profit or Loss	(427,627)
		26.5%	73.5%
		105.2%	105.2%
		-5.2%	-5.2%
		0.3%	0.3%
		0.0%	0.0%
		-4.9%	-4.9%
		Length of Stay	65.3
		Average Wages	19.28
		Skilled Nursing	76.3%
		Ancillary Service	23.7%
		Current Ratio	0.8
		Days to Collect	95.3
		Avg Payment Days	59.3
		Depreciation Rate	4.3%
		Return on Equity	-22.5%

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235552 THE LIGHTHOUSE AT HANCOCK HEALTH AND REHAB		Proprietary - Other	
THE LIGHTHOUSE AT HANCOCK HEALTH AND REHAB 12/31/2019 365 Days Settled			
HANCOCK, MI 49930		CR Beds 63 POS Beds 0	
HOUGHTON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	74.5%
Balance Sheet		Income Statement	
Current Assets	861,628	Total Charges	6,103,246
Fixed Assets	30,221	Contract Allowance	724,029
Other Assets	-71,501	Operating Revenue	5,379,217
Total Assets	820,348	Operating Expense	5,331,022
Current Liabilities	126,863	Operating Margin	48,195
Long Term Liabilities	653,832	Other Income	6,328
Total Equity	39,653	Other Expense	0
Total Liab. and Equity	820,348	Net Profit or Loss	54,523
		11.9%	Skilled Nursing 91.4%
		88.1%	Ancillary Service 8.6%
		99.1%	Current Ratio 6.8
		0.9%	Days to Collect 11.1
		0.1%	Avg Payment Days 8.7
		0.0%	Depreciation Rate 281.2%
		1.0%	Return on Equity 137.5%

235349 THE LIGHTHOUSE AT ISHPEMING HEALTH AND REHAB		Proprietary - Other	
THE LIGHTHOUSE AT ISHPEMING HEALTH AND REHAB 12/31/2019 365 Days Settled			
ISHPEMING, MI 49849		CR Beds 96 POS Beds 0	
MARQUETTE		Key Performance Ind.	
WPS IN		Occupancy Rate	65.3%
Balance Sheet		Income Statement	
Current Assets	-338,463	Total Charges	5,875,701
Fixed Assets	91,413	Contract Allowance	650,779
Other Assets	-507,182	Operating Revenue	5,224,922
Total Assets	-754,232	Operating Expense	7,128,978
Current Liabilities	1,728,432	Operating Margin	-1,904,056
Long Term Liabilities	-372,992	Other Income	2,908
Total Equity	-2,109,672	Other Expense	0
Total Liab. and Equity	-754,232	Net Profit or Loss	(1,901,148)
		11.1%	Skilled Nursing 92.0%
		88.9%	Ancillary Service 8.0%
		136.4%	Current Ratio (0.2)
		-36.4%	Days to Collect (6.4)
		0.1%	Avg Payment Days 7.3
		0.0%	Depreciation Rate 486.2%
		-36.4%	Return on Equity 90.1%

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235511 THE LIGHTHOUSE AT ROSCOMMON HEALTH AND REHAB		Proprietary - Other	
THE LIGHTHOUSE AT ROSCOMMON HEALTH AND REHAB		12/31/2019 365 Days Settled	
ROSCOMMON, MI 48653		CR Beds 70 POS Beds 0	
ROSCOMMON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	66.7%
Balance Sheet		Income Statement	
Current Assets	450,980	Total Charges	5,727,552
Fixed Assets	79,827	Contract Allowance	1,136,458
Other Assets	-783,741	Operating Revenue	4,591,094
Total Assets	-252,934	Operating Expense	5,346,314
Current Liabilities	1,145,880	Operating Margin	-755,220
Long Term Liabilities	-460,819	Other Income	5,262
Total Equity	-937,995	Other Expense	0
Total Liab. and Equity	-252,934	Net Profit or Loss	(749,958)
		19.8%	80.2%
		116.4%	116.4%
		-16.4%	-16.4%
		0.1%	0.1%
		0.0%	0.0%
		-16.3%	-16.3%
		19.8%	80.2%
		80.2%	18.0%
		116.4%	0.4
		-16.4%	(8.1)
		0.1%	78.2
		0.0%	77.7%
		-16.3%	80.0%
		19.8%	82.0%
		80.2%	18.0%
		116.4%	0.4
		-16.4%	(8.1)
		0.1%	78.2
		0.0%	77.7%
		-16.3%	80.0%
235541 THE LODGE AT TAYLOR		Proprietary - Corporation	
THE LODGE AT TAYLOR		12/31/2019 365 Days Settled	
TAYLOR, MI 48180		CR Beds 150 POS Beds 0	
WAYNE		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	77.3%
Balance Sheet		Income Statement	
Current Assets	2,356,686	Total Charges	17,240,040
Fixed Assets	460,053	Contract Allowance	5,141,165
Other Assets	257,679	Operating Revenue	12,098,875
Total Assets	3,074,418	Operating Expense	12,444,070
Current Liabilities	3,169,947	Operating Margin	-345,195
Long Term Liabilities	724,781	Other Income	200,208
Total Equity	-820,310	Other Expense	0
Total Liab. and Equity	3,074,418	Net Profit or Loss	(144,987)
		29.8%	70.2%
		102.9%	102.9%
		-2.9%	-2.9%
		1.7%	1.7%
		0.0%	0.0%
		-1.2%	-1.2%
		29.8%	74.0%
		70.2%	26.0%
		102.9%	0.7
		-2.9%	71.0
		1.7%	44.9
		0.0%	34.0%
		-1.2%	17.7%

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235508 THE MANOR OF FARMINGTON HILLS		Proprietary - Corporation	
THE MANOR OF FARMINGTON HILLS	12/31/2019	365 Days Settled	
FARMINGTON HILLS, MI 48336		CR Beds	102 POS Beds 0
OAKLAND		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	90.0%
		Length of Stay	376.4
		Average Wages	19.42
		36.1% Skilled Nursing	75.1%
		63.9% Ancillary Service	24.9%
		99.2% Current Ratio	1.8
		0.8% Days to Collect	73.5
		0.0% Avg Payment Days	6.0
		0.0% Depreciation Rate	77.3%
		0.8% Return on Equity	2.7%

Balance Sheet		Income Statement	
Current Assets	1,171,327	Total Charges	16,765,376
Fixed Assets	1,213,454	Contract Allowance	6,058,882
Other Assets	173,144	Operating Revenue	10,706,494
Total Assets	2,557,925	Operating Expense	10,620,528
Current Liabilities	641,901	Operating Margin	85,966
Long Term Liabilities	-1,304,914	Other Income	1,004
Total Equity	3,220,938	Other Expense	0
Total Liab. and Equity	2,557,925	Net Profit or Loss	86,970

235529 THE MANOR OF NOVI		Proprietary - Corporation	
THE MANOR OF NOVI	12/31/2019	365 Days Settled	
NOVI, MI 48375		CR Beds	140 POS Beds 0
OAKLAND		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	93.8%
		Length of Stay	427.9
		Average Wages	20.15
		38.9% Skilled Nursing	73.5%
		61.1% Ancillary Service	26.5%
		97.9% Current Ratio	1.4
		2.1% Days to Collect	65.7
		0.0% Avg Payment Days	4.5
		0.0% Depreciation Rate	65.9%
		2.1% Return on Equity	2.8%

Balance Sheet		Income Statement	
Current Assets	1,267,354	Total Charges	24,650,856
Fixed Assets	1,398,448	Contract Allowance	9,584,121
Other Assets	7,421	Operating Revenue	15,066,735
Total Assets	2,673,223	Operating Expense	14,749,551
Current Liabilities	916,128	Operating Margin	317,184
Long Term Liabilities	-9,555,273	Other Income	959
Total Equity	11,312,368	Other Expense	0
Total Liab. and Equity	2,673,223	Net Profit or Loss	318,143

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235430 THE NEIGHBORHOODS OF WHITE LAKE				Nonprofit - Church	
THE NEIGHBORHOODS OF WHITE LAKE 6/30/2019 365 Days Settled					
WHITE LAKE, MI 48386				CR Beds 92 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 73.5%	
Balance Sheet		Income Statement		Length of Stay 55.5	
Current Assets	907,332	Total Charges	15,904,928	Average Wages 20.74	
Fixed Assets	13,704,906	Contract Allowance	6,943,302	43.7%	Skilled Nursing 56.3%
Other Assets	0	Operating Revenue	8,961,626	56.3%	Ancillary Service 43.7%
Total Assets	<u>14,612,238</u>	Operating Expense	11,452,747	127.8%	Current Ratio 0.1
Current Liabilities	15,010,237	Operating Margin	-2,491,121	-27.8%	Days to Collect 31.9
Long Term Liabilities	12,622,834	Other Income	5,490	0.1%	Avg Payment Days 47.0
Total Equity	-13,020,833	Other Expense	0	0.0%	Depreciation Rate 6.5%
Total Liab. and Equity	<u>14,612,238</u>	Net Profit or Loss	<u>(2,485,631)</u>	-27.7%	Return on Equity 19.1%

235639 THE OAKS AT CASCADE				Proprietary - Corporation	
THE OAKS AT CASCADE 12/31/2019 365 Days Settled					
GRAND RAPIDS, MI 49546				CR Beds 60 POS Beds 0	
KENT				Key Performance Ind.	
WPS MI				Occupancy Rate 78.6%	
Balance Sheet		Income Statement		Length of Stay 101.9	
Current Assets	-3,481,379	Total Charges	4,707,992	Average Wages 22.13	
Fixed Assets	15,015,190	Contract Allowance	181,065	3.8%	Skilled Nursing 93.9%
Other Assets	-3,682,618	Operating Revenue	4,526,927	96.2%	Ancillary Service 6.1%
Total Assets	<u>7,851,193</u>	Operating Expense	5,179,118	114.4%	Current Ratio (0.4)
Current Liabilities	9,933,318	Operating Margin	-652,191	-14.4%	Days to Collect 32.0
Long Term Liabilities	-332,822	Other Income	15,623	0.3%	Avg Payment Days 196.5
Total Equity	-1,749,303	Other Expense	0	0.0%	Depreciation Rate 1.4%
Total Liab. and Equity	<u>7,851,193</u>	Net Profit or Loss	<u>(636,568)</u>	-14.1%	Return on Equity 36.4%

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235451 THE OAKS AT NORTHPOINTE WOODS				Proprietary - Corporation	
THE OAKS AT NORTHPOINTE WOODS		12/31/2019 365 Days Settled			
BATTLE CREEK, MI 49017		CR Beds 107 POS Beds 0			
CALHOUN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.1%	
		Length of Stay		59.4	
		Average Wages		20.10	
		14.4% Skilled Nursing		66.7%	
		85.6% Ancillary Service		18.9%	
		90.7% Current Ratio		25.3	
		9.3% Days to Collect		32.6	
		0.3% Avg Payment Days		21.7	
		0.0% Depreciation Rate		2.5%	
		9.6% Return on Equity		3.9%	
Balance Sheet		Income Statement			
Current Assets	8,922,072	Total Charges	12,863,120		
Fixed Assets	12,793,723	Contract Allowance	1,858,463		
Other Assets	5,938,743	Operating Revenue	11,004,657		
Total Assets	<u>27,654,538</u>	Operating Expense	9,979,046		
Current Liabilities	352,925	Operating Margin	1,025,611		
Long Term Liabilities	173,461	Other Income	30,288		
Total Equity	<u>27,128,152</u>	Other Expense	0		
Total Liab. and Equity	<u>27,654,538</u>	Net Profit or Loss	<u>1,055,899</u>		

235660 THE OAKS AT WOODFIELD				Proprietary - Corporation	
THE OAKS AT WOODFIELD		12/31/2019 365 Days Settled			
GR BLANC, MI 48439		CR Beds 89 POS Beds 0			
GENESEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.8%	
		Length of Stay		60.9	
		Average Wages		21.42	
		15.9% Skilled Nursing		64.6%	
		84.1% Ancillary Service		16.7%	
		93.5% Current Ratio		39.5	
		6.5% Days to Collect		32.2	
		0.5% Avg Payment Days		19.6	
		0.0% Depreciation Rate		2.5%	
		7.0% Return on Equity		1.9%	
Balance Sheet		Income Statement			
Current Assets	15,811,639	Total Charges	10,774,097		
Fixed Assets	12,231,389	Contract Allowance	1,715,467		
Other Assets	5,358,785	Operating Revenue	9,058,630		
Total Assets	<u>33,401,813</u>	Operating Expense	8,468,387		
Current Liabilities	400,256	Operating Margin	590,243		
Long Term Liabilities	80,354	Other Income	45,042		
Total Equity	<u>32,921,203</u>	Other Expense	0		
Total Liab. and Equity	<u>33,401,813</u>	Net Profit or Loss	<u>635,285</u>		

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235504 THE OASIS AT ADRIAN REHABILITATION AND NURSING CTR				Proprietary - Corporation	
THE OASIS AT ADRIAN REHABILITATION AND NURSING CTR				12/31/2019 365 Days Settled	
ADRIAN, MI 49221				CR Beds 114 POS Beds 0	
LENAWEE				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	56.3%
Balance Sheet		Income Statement		Length of Stay	282.0
Current Assets	-1,379,931	Total Charges	7,418,139	Average Wages	17.29
Fixed Assets	16,674	Contract Allowance	1,030,094	13.9% Skilled Nursing	84.6%
Other Assets	764,812	Operating Revenue	6,388,045	86.1% Ancillary Service	15.4%
Total Assets	-598,445	Operating Expense	6,774,846	106.1% Current Ratio	(0.8)
Current Liabilities	1,831,761	Operating Margin	-386,801	-6.1% Days to Collect	120.9
Long Term Liabilities	0	Other Income	197,996	3.1% Avg Payment Days	98.7
Total Equity	-2,430,206	Other Expense	0	0.0% Depreciation Rate	3,465.2%
Total Liab. and Equity	-598,445	Net Profit or Loss	(305,682)	-4.8% Return on Equity	12.6%

235232 THE OASIS AT MONROE REHABILITATION AND NURSING CTR				Proprietary - Corporation	
THE OASIS AT MONROE REHABILITATION AND NURSING CTR				12/31/2019 365 Days Settled	
MONROE, MI 48162				CR Beds 150 POS Beds 0	
MONROE				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	40.0%
Balance Sheet		Income Statement		Length of Stay	729.8
Current Assets	-2,235,508	Total Charges	7,513,288	Average Wages	18.74
Fixed Assets	412,721	Contract Allowance	1,183,662	15.8% Skilled Nursing	85.1%
Other Assets	955,579	Operating Revenue	6,329,626	84.2% Ancillary Service	14.9%
Total Assets	-867,208	Operating Expense	7,006,467	110.7% Current Ratio	(1.0)
Current Liabilities	2,204,990	Operating Margin	-676,841	-10.7% Days to Collect	132.2
Long Term Liabilities	0	Other Income	411,189	6.5% Avg Payment Days	115.4
Total Equity	-3,072,198	Other Expense	0	0.0% Depreciation Rate	124.1%
Total Liab. and Equity	-867,208	Net Profit or Loss	(368,696)	-5.8% Return on Equity	12.0%

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235709 THE RIVERS HEALTH & REHAB CENTER OF GROSSE POINTE				Proprietary - Corporation	
THE RIVERS HEALTH & REHAB CENTER OF GROSSE POINTE				12/31/2019 365 Days Settled	
GROSSE POINTE WOODS, MI 48236				CR Beds 86 POS Beds 0	
WAYNE				Key Performance Ind.	
WPS MI				Occupancy Rate 70.7%	
Balance Sheet		Income Statement		Length of Stay 31.8	
Current Assets	1,661,217	Total Charges	13,322,322	Average Wages 22.55	
Fixed Assets	124,781	Contract Allowance	3,562,019	26.7%	Skilled Nursing 55.4%
Other Assets	0	Operating Revenue	9,760,303	73.3%	Ancillary Service 44.6%
Total Assets	1,785,998	Operating Expense	9,813,227	100.5%	Current Ratio 0.3
Current Liabilities	4,846,241	Operating Margin	-52,924	-0.5%	Days to Collect 54.2
Long Term Liabilities	0	Other Income	13,343	0.1%	Avg Payment Days 100.1
Total Equity	-3,060,243	Other Expense	0	0.0%	Depreciation Rate 287.7%
Total Liab. and Equity	1,785,998	Net Profit or Loss	(208,581)	-2.1%	Return on Equity 6.8%
<hr/>					
235524 THE SPRINGS AT THE FOUNTAINS				Proprietary - Partnership	
THE SPRINGS AT THE FOUNTAINS				12/31/2019 365 Days Settled	
KALAMAZOO, MI 49009				CR Beds 291 POS Beds 0	
KALAMAZOO				Key Performance Ind.	
WPS MI				Occupancy Rate 74.7%	
Balance Sheet		Income Statement		Length of Stay 318.4	
Current Assets	5,936,372	Total Charges	12,265,620	Average Wages 17.14	
Fixed Assets	1,221,030	Contract Allowance	1,710,549	13.9%	Skilled Nursing 30.2%
Other Assets	702,784	Operating Revenue	10,555,071	86.1%	Ancillary Service 8.5%
Total Assets	7,860,186	Operating Expense	12,693,674	120.3%	Current Ratio 3.9
Current Liabilities	1,527,742	Operating Margin	-2,138,603	-20.3%	Days to Collect 198.9
Long Term Liabilities	6,586,836	Other Income	1,606,446	15.2%	Avg Payment Days 16.4
Total Equity	-254,392	Other Expense	0	0.0%	Depreciation Rate 189.0%
Total Liab. and Equity	7,860,186	Net Profit or Loss	(532,157)	-5.0%	Return on Equity 209.2%

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235652 THE TIMBERS OF CASS COUNTY				Proprietary - Corporation	
THE TIMBERS OF CASS COUNTY		12/31/2019 365 Days Settled			
DOWAGIAC, MI 49047		CR Beds 108 POS Beds 0			
CASS		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.7%	
Balance Sheet		Income Statement		Length of Stay 129.5	
Current Assets	9,051,790	Total Charges	13,499,715	Average Wages	22.49
Fixed Assets	306,798	Contract Allowance	2,354,062	17.4% Skilled Nursing	86.2%
Other Assets	155,792	Operating Revenue	11,145,653	82.6% Ancillary Service	13.8%
Total Assets	9,514,380	Operating Expense	10,170,805	91.3% Current Ratio	4.0
Current Liabilities	2,281,222	Operating Margin	974,848	8.7% Days to Collect	272.3
Long Term Liabilities	0	Other Income	65,599	0.6% Avg Payment Days	20.3
Total Equity	7,233,158	Other Expense	0	0.0% Depreciation Rate	147.1%
Total Liab. and Equity	9,514,380	Net Profit or Loss	881,127	7.9% Return on Equity	12.2%

235325 THE VILLA AT CITY CENTER				Proprietary - Corporation	
THE VILLA AT CITY CENTER		12/31/2019 365 Days Settled			
WARREN, MI 48089		CR Beds 152 POS Beds 0			
MACOMB		Key Performance Ind.			
NGS (WI)		Occupancy Rate		90.4%	
Balance Sheet		Income Statement		Length of Stay 101.2	
Current Assets	5,947,203	Total Charges	21,086,615	Average Wages	21.50
Fixed Assets	3,472,855	Contract Allowance	4,810,753	22.8% Skilled Nursing	68.7%
Other Assets	0	Operating Revenue	16,275,862	77.2% Ancillary Service	31.3%
Total Assets	9,420,058	Operating Expense	15,896,132	97.7% Current Ratio	4.4
Current Liabilities	1,365,726	Operating Margin	379,730	2.3% Days to Collect	40.7
Long Term Liabilities	3,746,813	Other Income	16,751	0.1% Avg Payment Days	31.4
Total Equity	4,307,519	Other Expense	0	0.0% Depreciation Rate	44.3%
Total Liab. and Equity	9,420,058	Net Profit or Loss	70,917	0.4% Return on Equity	1.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235402 THE VILLA AT GREAT LAKES CROSSING				Proprietary - Corporation	
THE VILLA AT GREAT LAKES CROSSING 12/31/2019 365 Days Settled					
DETROIT, MI 48219				CR Beds 98 POS Beds 0	
WAYNE				Key Performance Ind.	
NGS (WI)				Occupancy Rate 89.2%	
Balance Sheet		Income Statement		Length of Stay 135.2	
Current Assets	2,643,768	Total Charges	11,162,629	Average Wages 20.71	
Fixed Assets	1,762,689	Contract Allowance	2,060,743	18.5%	Skilled Nursing 78.0%
Other Assets	0	Operating Revenue	9,101,886	81.5%	Ancillary Service 22.0%
Total Assets	<u>4,406,457</u>	Operating Expense	9,609,384	105.6%	Current Ratio 2.9
Current Liabilities	921,488	Operating Margin	-507,498	-5.6%	Days to Collect 61.0
Long Term Liabilities	1,931,602	Other Income	1,532	0.0%	Avg Payment Days 35.0
Total Equity	<u>1,553,367</u>	Other Expense	0	0.0%	Depreciation Rate 37.6%
Total Liab. and Equity	<u>4,406,457</u>	Net Profit or Loss	<u>(688,034)</u>	-7.6%	Return on Equity -44.3%
235489 THE VILLA AT GREEN LAKE ESTATES				Proprietary - Corporation	
THE VILLA AT GREEN LAKE ESTATES 12/31/2019 365 Days Settled					
ORCHARD LAKE, MI 48324				CR Beds 85 POS Beds 0	
OAKLAND				Key Performance Ind.	
NGS (WI)				Occupancy Rate 91.7%	
Balance Sheet		Income Statement		Length of Stay 139.4	
Current Assets	1,903,092	Total Charges	10,369,832	Average Wages 14.83	
Fixed Assets	334,371	Contract Allowance	1,621,028	15.6%	Skilled Nursing 80.3%
Other Assets	0	Operating Revenue	8,748,804	84.4%	Ancillary Service 19.7%
Total Assets	<u>2,237,463</u>	Operating Expense	8,615,963	98.5%	Current Ratio 2.3
Current Liabilities	820,961	Operating Margin	132,841	1.5%	Days to Collect 40.0
Long Term Liabilities	520,266	Other Income	10,890	0.1%	Avg Payment Days 34.8
Total Equity	<u>896,236</u>	Other Expense	0	0.0%	Depreciation Rate 127.0%
Total Liab. and Equity	<u>2,237,463</u>	Net Profit or Loss	<u>(31,265)</u>	-0.4%	Return on Equity -3.5%

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235503 THE VILLA AT PARKRIDGE				Proprietary - Corporation	
THE VILLA AT PARKRIDGE		12/31/2019 365 Days Settled			
YPSILANTI, MI 48198		CR Beds 144 POS Beds 0			
WASHTENAW		Key Performance Ind.			
NGS (WI)		Occupancy Rate		94.5%	
Balance Sheet		Income Statement		Length of Stay 176.7	
Current Assets	4,221,721	Total Charges	16,884,414	Average Wages	20.79
Fixed Assets	267,865	Contract Allowance	3,163,001	18.7%	Skilled Nursing 76.3%
Other Assets	0	Operating Revenue	13,721,413	81.3%	Ancillary Service 23.7%
Total Assets	4,489,586	Operating Expense	12,973,919	94.6%	Current Ratio 3.6
Current Liabilities	1,181,116	Operating Margin	747,494	5.4%	Days to Collect 49.7
Long Term Liabilities	533,748	Other Income	25,185	0.2%	Avg Payment Days 33.2
Total Equity	2,774,722	Other Expense	0	0.0%	Depreciation Rate 140.2%
Total Liab. and Equity	4,489,586	Net Profit or Loss	498,138	3.6%	Return on Equity 18.0%
235380 THE VILLA AT ROSE CITY				Proprietary - Corporation	
THE VILLA AT ROSE CITY		12/31/2019 365 Days Reopened			
ROSE CITY, MI 48654		CR Beds 102 POS Beds 0			
OGEMAW		Key Performance Ind.			
NGS (WI)		Occupancy Rate		72.2%	
Balance Sheet		Income Statement		Length of Stay 87.3	
Current Assets	3,225,295	Total Charges	10,413,960	Average Wages	17.71
Fixed Assets	2,307,451	Contract Allowance	1,731,606	16.6%	Skilled Nursing 70.0%
Other Assets	0	Operating Revenue	8,682,354	83.4%	Ancillary Service 30.0%
Total Assets	5,532,746	Operating Expense	8,644,463	99.6%	Current Ratio 4.0
Current Liabilities	812,727	Operating Margin	37,891	0.4%	Days to Collect 43.2
Long Term Liabilities	2,579,085	Other Income	4,028	0.0%	Avg Payment Days 34.3
Total Equity	2,140,934	Other Expense	0	0.0%	Depreciation Rate 48.0%
Total Liab. and Equity	5,532,746	Net Profit or Loss	(131,772)	-1.5%	Return on Equity -6.2%

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235396 THE VILLA AT SILVERBELL ESTATES		Proprietary - Corporation	
THE VILLA AT SILVERBELL ESTATES		12/31/2019 365 Days Settled	
ORION, MI 48359		CR Beds 110 POS Beds 0	
OAKLAND		Key Performance Ind.	
NGS (WI)		Occupancy Rate	76.4%
Balance Sheet		Income Statement	
Current Assets	2,706,782	Total Charges	10,530,876
Fixed Assets	480,197	Contract Allowance	1,502,379
Other Assets	0	Operating Revenue	9,028,497
Total Assets	<u>3,186,979</u>	Operating Expense	8,577,413
Current Liabilities	760,694	Operating Margin	451,084
Long Term Liabilities	934,042	Other Income	31,733
Total Equity	<u>1,492,243</u>	Other Expense	0
Total Liab. and Equity	<u>3,186,979</u>	Net Profit or Loss	<u>302,218</u>
		14.3%	Skilled Nursing 79.9%
		85.7%	Ancillary Service 20.1%
		95.0%	Current Ratio 3.6
		5.0%	Days to Collect 26.8
		0.4%	Avg Payment Days 32.4
		0.0%	Depreciation Rate 83.7%
		3.3%	Return on Equity 20.3%

235429 THE VILLA AT THE BAY		Proprietary - Corporation	
THE VILLA AT THE BAY		12/31/2019 365 Days Settled	
PETOSKEY, MI 49770		CR Beds 110 POS Beds 0	
EMMET		Key Performance Ind.	
NGS (WI)		Occupancy Rate	82.2%
Balance Sheet		Income Statement	
Current Assets	3,943,273	Total Charges	12,728,027
Fixed Assets	1,712,620	Contract Allowance	2,548,882
Other Assets	0	Operating Revenue	10,179,145
Total Assets	<u>5,655,893</u>	Operating Expense	9,771,171
Current Liabilities	824,751	Operating Margin	407,974
Long Term Liabilities	2,039,741	Other Income	8,331
Total Equity	<u>2,791,401</u>	Other Expense	0
Total Liab. and Equity	<u>5,655,893</u>	Net Profit or Loss	<u>212,703</u>
		20.0%	Skilled Nursing 72.7%
		80.0%	Ancillary Service 27.3%
		96.0%	Current Ratio 4.8
		4.0%	Days to Collect 52.0
		0.1%	Avg Payment Days 30.8
		0.0%	Depreciation Rate 50.0%
		2.1%	Return on Equity 7.6%

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235463 THE VILLA AT THE PARK				Proprietary - Corporation	
THE VILLA AT THE PARK		12/31/2019 365 Days Settled			
HIGHLAND PARK, MI 48203				CR Beds 114 POS Beds 0	
WAYNE				Key Performance Ind.	
NGS (WI)				Occupancy Rate	96.7%
Balance Sheet		Income Statement		Length of Stay	406.4
Current Assets	2,359,849	Total Charges	11,307,266	Average Wages	19.84
Fixed Assets	220,603	Contract Allowance	1,276,833	11.3%	Skilled Nursing 84.2%
Other Assets	0	Operating Revenue	10,030,433	88.7%	Ancillary Service 15.8%
Total Assets	2,580,452	Operating Expense	9,517,134	94.9%	Current Ratio 2.5
Current Liabilities	945,918	Operating Margin	513,299	5.1%	Days to Collect 68.9
Long Term Liabilities	402,713	Other Income	-62,401	-0.6%	Avg Payment Days 36.3
Total Equity	1,231,821	Other Expense	0	0.0%	Depreciation Rate 117.6%
Total Liab. and Equity	2,580,452	Net Profit or Loss	250,265	2.5%	Return on Equity 20.3%

235412 THE VILLA AT TRAVERSE POINT				Proprietary - Corporation	
THE VILLA AT TRAVERSE POINT		12/31/2019 365 Days Settled			
TRAVERSE CITY, MI 49684				CR Beds 92 POS Beds 0	
GRAND TRAVERSE				Key Performance Ind.	
NGS (WI)				Occupancy Rate	83.8%
Balance Sheet		Income Statement		Length of Stay	87.1
Current Assets	343,916	Total Charges	12,072,777	Average Wages	20.51
Fixed Assets	1,680,541	Contract Allowance	2,897,006	24.0%	Skilled Nursing 65.6%
Other Assets	0	Operating Revenue	9,175,771	76.0%	Ancillary Service 34.4%
Total Assets	2,024,457	Operating Expense	9,086,075	99.0%	Current Ratio 0.4
Current Liabilities	784,973	Operating Margin	89,696	1.0%	Days to Collect 71.3
Long Term Liabilities	2,242,145	Other Income	-10,338	-0.1%	Avg Payment Days 31.5
Total Equity	-1,002,661	Other Expense	0	0.0%	Depreciation Rate 49.2%
Total Liab. and Equity	2,024,457	Net Profit or Loss	(104,179)	-1.1%	Return on Equity 10.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235414 THE VILLA AT WEST BRANCH				Proprietary - Corporation	
THE VILLA AT WEST BRANCH		12/31/2019 365 Days Settled			
WEST BRANCH, MI 48661		CR Beds 70 POS Beds 0			
OGEMAW		Key Performance Ind.			
NGS (WI)		Occupancy Rate		90.1%	
Balance Sheet		Income Statement		Length of Stay 88.5	
Current Assets	4,209,330	Total Charges	9,780,726	Average Wages	18.35
Fixed Assets	138,483	Contract Allowance	2,056,347	21.0% Skilled Nursing	66.7%
Other Assets	0	Operating Revenue	7,724,379	79.0% Ancillary Service	33.3%
Total Assets	4,347,813	Operating Expense	6,908,966	89.4% Current Ratio	6.6
Current Liabilities	635,729	Operating Margin	815,413	10.6% Days to Collect	24.7
Long Term Liabilities	220,292	Other Income	13,258	0.2% Avg Payment Days	33.6
Total Equity	3,491,792	Other Expense	0	0.0% Depreciation Rate	147.6%
Total Liab. and Equity	4,347,813	Net Profit or Loss	674,172	8.7% Return on Equity	19.3%
235528 THE VILLAGE OF EAST HARBOR				Nonprofit - Church	
THE VILLAGE OF EAST HARBOR		12/31/2019 365 Days Settled			
CHESTERFIELD TOWNSHI, MI 48047		CR Beds 271 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.7%	
Balance Sheet		Income Statement		Length of Stay 122.6	
Current Assets	1,666,133	Total Charges	22,632,542	Average Wages	20.95
Fixed Assets	19,100,141	Contract Allowance	3,455,099	15.3% Skilled Nursing	50.0%
Other Assets	2,186,857	Operating Revenue	19,177,443	84.7% Ancillary Service	19.4%
Total Assets	22,953,131	Operating Expense	20,168,168	105.2% Current Ratio	1.1
Current Liabilities	1,527,549	Operating Margin	-990,725	-5.2% Days to Collect	24.3
Long Term Liabilities	20,558,074	Other Income	633,383	3.3% Avg Payment Days	18.2
Total Equity	867,508	Other Expense	0	0.0% Depreciation Rate	5.8%
Total Liab. and Equity	22,953,131	Net Profit or Loss	(358,106)	-1.9% Return on Equity	-41.3%

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235654 THE VILLAGES OF LAPEER NURSING & REHABILITATION				Proprietary - Corporation	
THE VILLAGES OF LAPEER NURSING & REHABILITATION		12/31/2019 365 Days Settled			
LAPEER, MI 48446		CR Beds 87 POS Beds 0			
LAPEER		Key Performance Ind.			
WPS MI		Occupancy Rate		71.6%	
Balance Sheet		Income Statement		Length of Stay	
				117.3	
Current Assets	1,101,767	Total Charges	7,134,294	Average Wages	
Fixed Assets	158,801	Contract Allowance	1,481,837	20.8%	
Other Assets	47,090	Operating Revenue	5,652,457	79.2%	
Total Assets	1,307,658	Operating Expense	6,771,240	119.8%	
Current Liabilities	807,431	Operating Margin	-1,118,783	-19.8%	
Long Term Liabilities	2,281,746	Other Income	20,863	0.4%	
Total Equity	-1,781,519	Other Expense	0	0.0%	
Total Liab. and Equity	1,307,658	Net Profit or Loss	(1,233,965)	-21.8%	

235700 THE WILLOWS AT EAST LANSING				Proprietary - Corporation	
THE WILLOWS AT EAST LANSING		12/31/2019 365 Days Settled			
EAST LANSING, MI 48823		CR Beds 139 POS Beds 0			
CLINTON		Key Performance Ind.			
CGS (KENTUCKY)		Occupancy Rate		81.3%	
Balance Sheet		Income Statement		Length of Stay	
				64.7	
Current Assets	3,793,522	Total Charges	15,246,857	Average Wages	
Fixed Assets	16,938,677	Contract Allowance	2,161,350	14.2%	
Other Assets	11,031,547	Operating Revenue	13,085,507	85.8%	
Total Assets	31,763,746	Operating Expense	12,125,366	92.7%	
Current Liabilities	885,104	Operating Margin	960,141	7.3%	
Long Term Liabilities	16,528,310	Other Income	6,393	0.0%	
Total Equity	14,350,332	Other Expense	0	0.0%	
Total Liab. and Equity	31,763,746	Net Profit or Loss	966,534	7.4%	

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235707 THE WILLOWS AT HOWELL		Proprietary - Corporation	
THE WILLOWS AT HOWELL		12/31/2019 365 Days Settled	
HOWELL, MI 48855		CR Beds 94 POS Beds 0	
LIVINGSTON		Key Performance Ind.	
WPS MI		Occupancy Rate	87.2%
Balance Sheet		Income Statement	
Current Assets	-2,560,125	Total Charges	10,337,226
Fixed Assets	17,541,977	Contract Allowance	1,565,846
Other Assets	-3,569,156	Operating Revenue	8,771,380
Total Assets	11,412,696	Operating Expense	8,225,457
Current Liabilities	1,761,019	Operating Margin	545,923
Long Term Liabilities	37,141	Other Income	27,995
Total Equity	9,614,536	Other Expense	0
Total Liab. and Equity	11,412,696	Net Profit or Loss	573,918
		15.1%	Skilled Nursing 64.4%
		84.9%	Ancillary Service 16.8%
		93.8%	Current Ratio (1.5)
		6.2%	Days to Collect 30.1
		0.3%	Avg Payment Days 63.7
		0.0%	Depreciation Rate 2.3%
		6.5%	Return on Equity 6.0%

235701 THE WILLOWS AT OKEMOS		Proprietary - Corporation	
THE WILLOWS AT OKEMOS		12/31/2019 365 Days Settled	
OKEMOS, MI 48864		CR Beds 92 POS Beds 0	
INGHAM		Key Performance Ind.	
CGS (KENTUCKY)		Occupancy Rate	87.4%
Balance Sheet		Income Statement	
Current Assets	769,596	Total Charges	11,960,123
Fixed Assets	13,104,298	Contract Allowance	1,978,277
Other Assets	3,715,737	Operating Revenue	9,981,846
Total Assets	17,589,631	Operating Expense	9,185,610
Current Liabilities	577,734	Operating Margin	796,236
Long Term Liabilities	7,548,179	Other Income	43,617
Total Equity	9,463,718	Other Expense	0
Total Liab. and Equity	17,589,631	Net Profit or Loss	839,853
		16.5%	Skilled Nursing 70.2%
		83.5%	Ancillary Service 18.6%
		92.0%	Current Ratio 1.3
		8.0%	Days to Collect 34.7
		0.4%	Avg Payment Days 16.0
		0.0%	Depreciation Rate 5.3%
		8.4%	Return on Equity 8.9%

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235009 THORNAPPLE MANOR				Government - County	
THORNAPPLE MANOR		12/31/2019 365 Days Settled			
HASTINGS, MI 49058		CR Beds 161 POS Beds 0			
BARRY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		91.6%	
		Length of Stay		113.6	
		Average Wages		20.74	
		19.2%		Skilled Nursing 91.1%	
		80.8%		Ancillary Service 8.9%	
		105.5%		Current Ratio 1.8	
		-5.5%		Days to Collect 30.7	
		2.9%		Avg Payment Days 25.7	
		0.0%		Depreciation Rate 3.4%	
		-3.0%		Return on Equity -3.2%	
<hr/>					
235176 TRANSITIONAL HEALTH SERVICES OF FREMONT				Proprietary - Other	
TRANSITIONAL HEALTH SERVICES OF FREMONT		12/31/2019 365 Days Settled			
FREMONT, MI 49412		CR Beds 129 POS Beds 0			
NEWAYGO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		67.2%	
		Length of Stay		333.1	
		Average Wages		18.07	
		43.4%		Skilled Nursing 89.0%	
		56.6%		Ancillary Service 11.0%	
		100.4%		Current Ratio 1.1	
		-0.4%		Days to Collect 55.8	
		0.0%		Avg Payment Days 6.6	
		0.0%		Depreciation Rate 87.0%	
		-0.3%		Return on Equity -3.4%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235089 TUSCOLA COUNTY MEDICAL CARE FACILITY				Government - County	
TUSCOLA COUNTY MEDICAL CARE FACILITY		12/31/2019 365 Days Settled			
CARO, MI 48723				CR Beds 159 POS Beds 0	
TUSCOLA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	99.0%
				Length of Stay	388.2
				Average Wages	20.12
				10.0% Skilled Nursing	91.5%
				90.0% Ancillary Service	8.5%
				102.2% Current Ratio	3.1
				-2.2% Days to Collect	42.0
				1.2% Avg Payment Days	15.1
				0.0% Depreciation Rate	5.0%
				-1.3% Return on Equity	-2.3%
<hr/>					
235649 VALLEY HEALTH CENTER				Nonprofit - Church	
VALLEY HEALTH CENTER		6/30/2019 365 Days Settled			
GRAND RAPIDS, MI 49546				CR Beds 20 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	94.3%
				Length of Stay	573.8
				Average Wages	25.71
				9.5% Skilled Nursing	99.3%
				90.5% Ancillary Service	0.7%
				83.5% Current Ratio	0.0
				16.5% Days to Collect	0.0
				2.6% Avg Payment Days	0.0
				0.0% Depreciation Rate	0.0%
				19.1% Return on Equity	459,844.0 %

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235377 VALLEY VIEW CARE CENTER				Nonprofit - Church	
VALLEY VIEW CARE CENTER		6/30/2019 365 Days Settled			
GRAND RAPIDS, MI 49544		12/31/2019 122 Days Settled		CR Beds 139 POS Beds 0	
KENT		8/31/2019 62 Days Settled		Key Performance Ind.	
NGS (WI)				Occupancy Rate	90.5%
Balance Sheet		Income Statement		Length of Stay	110.1
Current Assets	1,522,175	Total Charges	22,553,860	Average Wages	21.13
Fixed Assets	3,828,092	Contract Allowance	8,097,327	35.9% Skilled Nursing	69.2%
Other Assets	10,901	Operating Revenue	14,456,533	64.1% Ancillary Service	30.8%
Total Assets	<u>5,361,168</u>	Operating Expense	14,840,877	102.7% Current Ratio	(0.2)
Current Liabilities	-6,227,770	Operating Margin	-384,344	-2.7% Days to Collect	54.0
Long Term Liabilities	2,771,153	Other Income	189,574	1.3% Avg Payment Days	45.0
Total Equity	8,817,785	Other Expense	0	0.0% Depreciation Rate	4.0%
Total Liab. and Equity	<u>5,361,168</u>	Net Profit or Loss	<u>(194,770)</u>	-1.3% Return on Equity	-2.2%

235377 VALLEY VIEW CARE CENTER				Nonprofit - Church	
VALLEY VIEW CARE CENTER		6/30/2019 365 Days Settled			
GRAND RAPIDS, MI 49544		12/31/2019 122 Days Settled		CR Beds 139 POS Beds 0	
KENT		8/31/2019 62 Days Settled		Key Performance Ind.	
NGS (WI)				Occupancy Rate	88.9%
Balance Sheet		Income Statement		Length of Stay	156.3
Current Assets	1,704,695	Total Charges	3,717,122	Average Wages	21.13
Fixed Assets	3,752,324	Contract Allowance	1,049,605	28.2% Skilled Nursing	71.8%
Other Assets	10,900	Operating Revenue	2,667,517	71.8% Ancillary Service	28.2%
Total Assets	<u>5,467,919</u>	Operating Expense	2,126,540	79.7% Current Ratio	(0.3)
Current Liabilities	-6,649,774	Operating Margin	540,977	20.3% Days to Collect	329.4
Long Term Liabilities	2,762,653	Other Income	-3,821	-0.1% Avg Payment Days	192.2
Total Equity	9,355,040	Other Expense	0	0.0% Depreciation Rate	0.7%
Total Liab. and Equity	<u>5,467,919</u>	Net Profit or Loss	<u>537,156</u>	20.1% Return on Equity	5.7%

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235377 VALLEY VIEW CARE CENTER				Proprietary - Corporation	
VALLEY VIEW CARE CENTER		6/30/2019 365 Days Settled			
GRAND RAPIDS, MI 49544		12/31/2019 122 Days Settled		CR Beds 139 POS Beds 0	
KENT		8/31/2019 62 Days Settled		Key Performance Ind.	
NGS (WI)				Occupancy Rate	82.4%
Balance Sheet		Income Statement		Length of Stay	188.9
Current Assets	3,011,078	Total Charges	5,947,189	Average Wages	21.13
Fixed Assets	717,971	Contract Allowance	1,551,175	26.1% Skilled Nursing	85.5%
Other Assets	0	Operating Revenue	4,396,014	73.9% Ancillary Service	14.5%
Total Assets	<u>3,729,049</u>	Operating Expense	4,806,848	109.3% Current Ratio	1.1
Current Liabilities	2,663,325	Operating Margin	-410,834	-9.3% Days to Collect	408.8
Long Term Liabilities	1,500,000	Other Income	100	0.0% Avg Payment Days	138.0
Total Equity	-434,276	Other Expense	0	0.0% Depreciation Rate	49.1%
Total Liab. and Equity	<u>3,729,049</u>	Net Profit or Loss	<u>(434,276)</u>	-9.9% Return on Equity	100.0%

235254 VISTA GRANDE VILLA				Nonprofit - Other	
VISTA GRANDE VILLA		12/31/2019 365 Days Settled			
JACKSON, MI 49202				CR Beds 60 POS Beds 0	
JACKSON				Key Performance Ind.	
CAHABA				Occupancy Rate	53.3%
Balance Sheet		Income Statement		Length of Stay	27.1
Current Assets	5,258,949	Total Charges	6,661,086	Average Wages	19.33
Fixed Assets	10,397,496	Contract Allowance	3,087,122	46.3% Skilled Nursing	55.0%
Other Assets	332,373	Operating Revenue	3,573,964	53.7% Ancillary Service	45.0%
Total Assets	<u>15,988,818</u>	Operating Expense	15,704,755	439.4% Current Ratio	1.7
Current Liabilities	3,006,739	Operating Margin	-12,130,791	-339.4% Days to Collect	115.9
Long Term Liabilities	29,438,416	Other Income	11,402,921	319.1% Avg Payment Days	23.2
Total Equity	-16,456,337	Other Expense	0	0.0% Depreciation Rate	3.7%
Total Liab. and Equity	<u>15,988,818</u>	Net Profit or Loss	<u>(727,870)</u>	-20.4% Return on Equity	4.4%

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235259 WARREN WOODS HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
WARREN WOODS HEALTH AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
WARREN, MI 48089				CR Beds 185 POS Beds 0	
MACOMB				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	76.8%
				Length of Stay	127.8
				Average Wages	22.76
				Skilled Nursing	95.0%
				Ancillary Service	5.0%
				Current Ratio	0.1
				Days to Collect	6.0
				Avg Payment Days	35.2
				Depreciation Rate	5.2%
				Return on Equity	72.0%
Balance Sheet		Income Statement			
Current Assets	182,748	Total Charges	43,061,854		
Fixed Assets	11,820,870	Contract Allowance	31,951,042	74.2%	
Other Assets	13,005	Operating Revenue	11,110,812	25.8%	
Total Assets	12,016,623	Operating Expense	13,866,437	124.8%	
Current Liabilities	1,696,871	Operating Margin	-2,755,625	-24.8%	
Long Term Liabilities	14,135,363	Other Income	6,826	0.1%	
Total Equity	-3,815,611	Other Expense	0	0.0%	
Total Liab. and Equity	12,016,623	Net Profit or Loss	(2,748,799)	-24.7%	
235607 WARWICK LIVING CENTER				Nonprofit - Other	
WARWICK LIVING CENTER		3/31/2019 365 Days Settled			
ALMA, MI 48801				CR Beds 45 POS Beds 0	
GRATIOT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	93.9%
				Length of Stay	185.9
				Average Wages	21.77
				Skilled Nursing	77.2%
				Ancillary Service	22.8%
				Current Ratio	3.0
				Days to Collect	62.1
				Avg Payment Days	25.8
				Depreciation Rate	9.5%
				Return on Equity	-18.2%
Balance Sheet		Income Statement			
Current Assets	1,124,159	Total Charges	6,501,356		
Fixed Assets	3,994,049	Contract Allowance	1,595,910	24.5%	
Other Assets	1,930,327	Operating Revenue	4,905,446	75.5%	
Total Assets	7,048,535	Operating Expense	5,013,504	102.2%	
Current Liabilities	376,438	Operating Margin	-108,058	-2.2%	
Long Term Liabilities	5,810,637	Other Income	-21,595	-0.4%	
Total Equity	861,460	Other Expense	0	0.0%	
Total Liab. and Equity	7,048,535	Net Profit or Loss	(156,656)	-3.2%	

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235668 WELLBRIDGE OF BRIGHTON				Proprietary - Corporation	
WELLBRIDGE OF BRIGHTON		12/31/2019 365 Days Settled			
HOWELL, MI 48843		CR Beds 88 POS Beds 0			
LIVINGSTON		Key Performance Ind.			
WPS MI		Occupancy Rate		93.8%	
Balance Sheet		Income Statement		Length of Stay 36.3	
Current Assets	3,150,977	Total Charges	23,988,136	Average Wages 22.34	
Fixed Assets	125,016	Contract Allowance	10,705,027	44.6%	Skilled Nursing 58.7%
Other Assets	0	Operating Revenue	13,283,109	55.4%	Ancillary Service 41.3%
Total Assets	3,275,993	Operating Expense	12,304,608	92.6%	Current Ratio 3.1
Current Liabilities	1,009,480	Operating Margin	978,501	7.4%	Days to Collect 44.1
Long Term Liabilities	0	Other Income	63,643	0.5%	Avg Payment Days 30.6
Total Equity	2,266,513	Other Expense	0	0.0%	Depreciation Rate 95.1%
Total Liab. and Equity	3,275,993	Net Profit or Loss	918,732	6.9%	Return on Equity 40.5%
235726 WELLBRIDGE OF CLARKSTON				Proprietary - Corporation	
WELLBRIDGE OF CLARKSTON		12/31/2019 300 Days Settled			
CLARKSTON, MI 48348		CR Beds 100 POS Beds 0			
OAKLAND		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		27.7%	
Balance Sheet		Income Statement		Length of Stay 28.7	
Current Assets	1,384,695	Total Charges	8,141,035	Average Wages 24.03	
Fixed Assets	1,333,500	Contract Allowance	4,212,813	51.7%	Skilled Nursing 53.2%
Other Assets	750,000	Operating Revenue	3,928,222	48.3%	Ancillary Service 46.8%
Total Assets	3,468,195	Operating Expense	5,208,417	132.6%	Current Ratio 0.2
Current Liabilities	5,941,583	Operating Margin	-1,280,195	-32.6%	Days to Collect 72.5
Long Term Liabilities	0	Other Income	19,561	0.5%	Avg Payment Days 76.0
Total Equity	-2,473,388	Other Expense	0	0.0%	Depreciation Rate 24.1%
Total Liab. and Equity	3,468,195	Net Profit or Loss	(1,261,244)	-32.1%	Return on Equity 51.0%

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235715 WELLBRIDGE OF FENTON		Proprietary - Corporation	
WELLBRIDGE OF FENTON		12/31/2019 365 Days Settled	
FENTON, MI 48430		CR Beds 100 POS Beds 0	
GENESEE		Key Performance Ind.	
WPS MI		Occupancy Rate	89.8%
Balance Sheet		Income Statement	
Current Assets	2,599,535	Total Charges	21,156,188
Fixed Assets	1,610,631	Contract Allowance	8,760,537
Other Assets	0	Operating Revenue	12,395,651
Total Assets	<u>4,210,166</u>	Operating Expense	12,262,656
Current Liabilities	4,174,357	Operating Margin	132,995
Long Term Liabilities	725,000	Other Income	90,300
Total Equity	-689,191	Other Expense	0
Total Liab. and Equity	<u>4,210,166</u>	Net Profit or Loss	<u>(68,356)</u>
		41.4%	Skilled Nursing
		58.6%	Ancillary Service
		98.9%	Current Ratio
		1.1%	Days to Collect
		0.7%	Avg Payment Days
		0.0%	Depreciation Rate
		-0.6%	Return on Equity

235171 WELLBRIDGE OF GRAND BLANC		Proprietary - Corporation	
WELLBRIDGE OF GRAND BLANC		12/31/2019 365 Days Settled	
GRAND BLANC, MI 48439		CR Beds 128 POS Beds 0	
GENESEE		Key Performance Ind.	
NGS (WI)		Occupancy Rate	75.7%
Balance Sheet		Income Statement	
Current Assets	2,869,380	Total Charges	29,226,361
Fixed Assets	1,498,191	Contract Allowance	13,647,220
Other Assets	1,185,338	Operating Revenue	15,579,141
Total Assets	<u>5,552,909</u>	Operating Expense	16,015,094
Current Liabilities	5,824,238	Operating Margin	-435,953
Long Term Liabilities	700,000	Other Income	165,636
Total Equity	-971,329	Other Expense	0
Total Liab. and Equity	<u>5,552,909</u>	Net Profit or Loss	<u>(432,480)</u>
		46.7%	Skilled Nursing
		53.3%	Ancillary Service
		102.8%	Current Ratio
		-2.8%	Days to Collect
		1.1%	Avg Payment Days
		0.0%	Depreciation Rate
		-2.8%	Return on Equity

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235702 WELLBRIDGE OF NOVI, LLC		Proprietary - Corporation	
WELLBRIDGE OF NOVI, LLC		12/31/2019 365 Days Settled	
NOVI, MI 48374		CR Beds 100 POS Beds 0	
OAKLAND		Key Performance Ind.	
WPS MI		Occupancy Rate	94.4%
Balance Sheet		Income Statement	
Current Assets	2,775,884	Total Charges	29,905,000
Fixed Assets	1,283,952	Contract Allowance	14,247,788
Other Assets	0	Operating Revenue	15,657,212
Total Assets	4,059,836	Operating Expense	14,965,801
Current Liabilities	7,410,424	Operating Margin	691,411
Long Term Liabilities	125,000	Other Income	101,532
Total Equity	-3,475,588	Other Expense	0
Total Liab. and Equity	4,059,836	Net Profit or Loss	343,508
		47.6%	Skilled Nursing 53.3%
		52.4%	Ancillary Service 46.7%
		95.6%	Current Ratio 0.4
		4.4%	Days to Collect 48.2
		0.6%	Avg Payment Days 57.1
		0.0%	Depreciation Rate 66.9%
		2.2%	Return on Equity -9.9%

235720 WELLBRIDGE OF PINCKNEY		Proprietary - Corporation	
WELLBRIDGE OF PINCKNEY		12/31/2019 365 Days Settled	
PINCKNEY, MI 48169		CR Beds 100 POS Beds 0	
LIVINGSTON		Key Performance Ind.	
WPS MI		Occupancy Rate	90.4%
Balance Sheet		Income Statement	
Current Assets	1,399,415	Total Charges	20,364,205
Fixed Assets	975,641	Contract Allowance	9,290,600
Other Assets	0	Operating Revenue	11,073,605
Total Assets	2,375,056	Operating Expense	11,082,390
Current Liabilities	5,295,321	Operating Margin	-8,785
Long Term Liabilities	600,000	Other Income	67,468
Total Equity	-3,520,265	Other Expense	0
Total Liab. and Equity	2,375,056	Net Profit or Loss	(92,939)
		45.6%	Skilled Nursing 74.7%
		54.4%	Ancillary Service 25.3%
		100.1%	Current Ratio 0.3
		-0.1%	Days to Collect 30.5
		0.6%	Avg Payment Days 38.6
		0.0%	Depreciation Rate 119.8%
		-0.8%	Return on Equity 2.6%

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235716 WELLBRIDGE OF ROCHESTER HILLS				Proprietary - Corporation	
WELLBRIDGE OF ROCHESTER HILLS		12/31/2019 365 Days Settled			
ROCHESTER HILLS, MI 48307		CR Beds 100 POS Beds 0			
OAKLAND		Key Performance Ind.			
WPS MI		Occupancy Rate		89.3%	
Balance Sheet		Income Statement		Length of Stay 39.2	
Current Assets	2,733,017	Total Charges	25,518,148	Average Wages	21.37
Fixed Assets	1,089,070	Contract Allowance	11,305,189	44.3% Skilled Nursing	59.4%
Other Assets	0	Operating Revenue	14,212,959	55.7% Ancillary Service	40.6%
Total Assets	3,822,087	Operating Expense	13,765,709	96.9% Current Ratio	0.6
Current Liabilities	4,915,560	Operating Margin	447,250	3.1% Days to Collect	58.1
Long Term Liabilities	0	Other Income	130,338	0.9% Avg Payment Days	41.7
Total Equity	-1,093,473	Other Expense	0	0.0% Depreciation Rate	83.0%
Total Liab. and Equity	3,822,087	Net Profit or Loss	307,174	2.2% Return on Equity	-28.1%
235704 WELLBRIDGE OF ROMEO, LLC				Proprietary - Corporation	
WELLBRIDGE OF ROMEO, LLC		12/31/2019 365 Days Settled			
ROMEO, MI 48065		CR Beds 124 POS Beds 0			
MACOMB		Key Performance Ind.			
WPS MI		Occupancy Rate		93.7%	
Balance Sheet		Income Statement		Length of Stay 78.1	
Current Assets	2,295,056	Total Charges	27,795,899	Average Wages	21.33
Fixed Assets	1,009,485	Contract Allowance	11,780,215	42.4% Skilled Nursing	68.7%
Other Assets	0	Operating Revenue	16,015,684	57.6% Ancillary Service	31.3%
Total Assets	3,304,541	Operating Expense	15,716,520	98.1% Current Ratio	0.7
Current Liabilities	3,087,493	Operating Margin	299,164	1.9% Days to Collect	40.0
Long Term Liabilities	300,000	Other Income	209,716	1.3% Avg Payment Days	75.9
Total Equity	-82,952	Other Expense	0	0.0% Depreciation Rate	84.8%
Total Liab. and Equity	3,304,541	Net Profit or Loss	253,447	1.6% Return on Equity	-305.5%

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235274 WELLSPRING LUTHERAN NURSING AND REHAB SERVICES				Nonprofit - Church	
WELLSPRING LUTHERAN NURSING AND REHAB SERVICES				12/31/2019 365 Days Settled	
MONROE, MI 48161				CR Beds 122 POS Beds 0	
MONROE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 85.5%	
Balance Sheet		Income Statement		Length of Stay 111.7	
Current Assets	17,384,944	Total Charges	14,951,583	Average Wages 18.00	
Fixed Assets	1,262,266	Contract Allowance	2,668,406	17.8% Skilled Nursing 81.3%	
Other Assets	116,467	Operating Revenue	12,283,177	82.2% Ancillary Service 18.7%	
Total Assets	<u>18,763,677</u>	Operating Expense	11,546,989	94.0% Current Ratio 4.3	
Current Liabilities	4,023,693	Operating Margin	736,188	6.0% Days to Collect 30.2	
Long Term Liabilities	697,541	Other Income	143,553	1.2% Avg Payment Days 17.0	
Total Equity	14,042,443	Other Expense	0	0.0% Depreciation Rate 2.3%	
Total Liab. and Equity	<u>18,763,677</u>	Net Profit or Loss	<u>731,512</u>	6.0% Return on Equity 5.2%	

235269 WELLSPRING LUTHERAN SERVICES				Nonprofit - Church	
WELLSPRING LUTHERAN SERVICES				12/31/2019 365 Days Settled	
FRANKENMUTH, MI 48734				CR Beds 90 POS Beds 0	
SAGINAW				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 79.1%	
Balance Sheet		Income Statement		Length of Stay 103.1	
Current Assets	11,555,957	Total Charges	10,331,618	Average Wages 23.65	
Fixed Assets	1,449,993	Contract Allowance	1,724,930	16.7% Skilled Nursing 78.1%	
Other Assets	2,781,084	Operating Revenue	8,606,688	83.3% Ancillary Service 21.9%	
Total Assets	<u>15,787,034</u>	Operating Expense	9,212,159	107.0% Current Ratio 3.1	
Current Liabilities	3,735,429	Operating Margin	-605,471	-7.0% Days to Collect 51.4	
Long Term Liabilities	724,655	Other Income	254,528	3.0% Avg Payment Days 19.6	
Total Equity	11,326,950	Other Expense	0	0.0% Depreciation Rate 3.3%	
Total Liab. and Equity	<u>15,787,034</u>	Net Profit or Loss	<u>(452,669)</u>	-5.3% Return on Equity -4.0%	

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235400 WELLSRING LUTHERAN SERVICES				Nonprofit - Other	
WELLSRING LUTHERAN SERVICES				12/31/2019 365 Days Settled	
FAIRVIEW, MI 48621				CR Beds 39	POS Beds 0
OSCODA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	91.7%
Balance Sheet		Income Statement		Length of Stay	174.1
Current Assets	515,143	Total Charges	4,369,657	Average Wages	16.50
Fixed Assets	1,221,518	Contract Allowance	328,405	7.5% Skilled Nursing	84.1%
Other Assets	30,144	Operating Revenue	4,041,252	92.5% Ancillary Service	15.9%
Total Assets	1,766,805	Operating Expense	3,885,212	96.1% Current Ratio	0.1
Current Liabilities	3,684,486	Operating Margin	156,040	3.9% Days to Collect	27.2
Long Term Liabilities	1,139,615	Other Income	14,880	0.4% Avg Payment Days	9.0
Total Equity	-3,057,296	Other Expense	0	0.0% Depreciation Rate	5.9%
Total Liab. and Equity	1,766,805	Net Profit or Loss	130,035	3.2% Return on Equity	-4.3%
235488 WEST BLOOMFIELD HEALTH AND REHABILITATION CENTER				Proprietary - Partnership	
WEST BLOOMFIELD HEALTH AND REHABILITATION CENTER				12/31/2019 365 Days Settled	
WEST BLOOMFIELD, MI 48322				CR Beds 172	POS Beds 0
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	72.6%
Balance Sheet		Income Statement		Length of Stay	56.0
Current Assets	2,529,615	Total Charges	17,612,458	Average Wages	15.72
Fixed Assets	443,980	Contract Allowance	2,746,080	15.6% Skilled Nursing	72.0%
Other Assets	0	Operating Revenue	14,866,378	84.4% Ancillary Service	28.0%
Total Assets	2,973,595	Operating Expense	15,421,492	103.7% Current Ratio	0.8
Current Liabilities	3,150,298	Operating Margin	-555,114	-3.7% Days to Collect	42.5
Long Term Liabilities	0	Other Income	3,331,364	22.4% Avg Payment Days	22.2
Total Equity	-176,703	Other Expense	0	0.0% Depreciation Rate	27.1%
Total Liab. and Equity	2,973,595	Net Profit or Loss	2,607,144	17.5% Return on Equity	-1,475.4%

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235262 WEST HICKORY HAVEN				Proprietary - Corporation	
WEST HICKORY HAVEN		12/31/2019 365 Days Settled			
MILFORD, MI 48380		CR Beds 92		POS Beds 0	
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		96.6%	
Balance Sheet		Income Statement		Length of Stay 249.5	
Current Assets	913,287	Total Charges	11,397,789	Average Wages	20.21
Fixed Assets	936,105	Contract Allowance	3,940,038	34.6%	Skilled Nursing 87.6%
Other Assets	-266,188	Operating Revenue	7,457,751	65.4%	Ancillary Service 12.4%
Total Assets	1,583,204	Operating Expense	9,035,096	121.2%	Current Ratio 0.8
Current Liabilities	1,078,272	Operating Margin	-1,577,345	-21.2%	Days to Collect 28.3
Long Term Liabilities	341,474	Other Income	1,354,906	18.2%	Avg Payment Days 32.5
Total Equity	163,458	Other Expense	0	0.0%	Depreciation Rate 47.8%
Total Liab. and Equity	1,583,204	Net Profit or Loss	(406,161)	-5.4%	Return on Equity -248.5%
235374 WEST OAKS SENIOR CARE & REHAB CENTER				Proprietary - Corporation	
WEST OAKS SENIOR CARE & REHAB CENTER		12/31/2019 365 Days Settled			
DETROIT, MI 48219		CR Beds 102		POS Beds 0	
WAYNE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		89.6%	
Balance Sheet		Income Statement		Length of Stay 97.2	
Current Assets	-654,765	Total Charges	13,750,726	Average Wages	19.45
Fixed Assets	709,214	Contract Allowance	2,903,155	21.1%	Skilled Nursing 80.6%
Other Assets	0	Operating Revenue	10,847,571	78.9%	Ancillary Service 19.4%
Total Assets	54,449	Operating Expense	10,656,636	98.2%	Current Ratio (0.5)
Current Liabilities	1,373,809	Operating Margin	190,935	1.8%	Days to Collect 51.0
Long Term Liabilities	0	Other Income	12,195	0.1%	Avg Payment Days 20.4
Total Equity	-1,319,360	Other Expense	0	0.0%	Depreciation Rate 29.3%
Total Liab. and Equity	54,449	Net Profit or Loss	(259,679)	-2.4%	Return on Equity 19.7%

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235625 WEST WOODS OF BRIDGMAN				Proprietary - Corporation	
WEST WOODS OF BRIDGMAN		12/31/2019 365 Days Settled			
BRIDGMAN, MI 49106		CR Beds 92 POS Beds 0			
BERRIEN		Key Performance Ind.			
DUMMY FOR MEDICAID HHA		Occupancy Rate		75.1%	
Balance Sheet		Income Statement		Length of Stay	
				150.2	
Current Assets	793,984	Total Charges	8,402,298	Average Wages	
Fixed Assets	132,256	Contract Allowance	1,944,982	18.88	
Other Assets	0	Operating Revenue	6,457,316	23.1%	
Total Assets	926,240	Operating Expense	7,114,487	76.9%	
Current Liabilities	705,611	Operating Margin	-657,171	110.2%	
Long Term Liabilities	1,212,225	Other Income	675,436	-10.2%	
Total Equity	-991,596	Other Expense	0	10.5%	
Total Liab. and Equity	926,240	Net Profit or Loss	(179,311)	0.0%	
				Depreciation Rate	
				438.4%	
				Return on Equity	
				18.1%	

235594 WEST WOODS OF NILES				Proprietary - Corporation	
WEST WOODS OF NILES		12/31/2019 365 Days Settled			
NILES, MI 49120		CR Beds 121 POS Beds 0			
BERRIEN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.5%	
Balance Sheet		Income Statement		Length of Stay	
				119.9	
Current Assets	2,154,505	Total Charges	14,373,416	Average Wages	
Fixed Assets	347,425	Contract Allowance	3,452,833	20.57	
Other Assets	-287,618	Operating Revenue	10,920,583	24.0%	
Total Assets	2,214,312	Operating Expense	11,909,171	76.0%	
Current Liabilities	834,936	Operating Margin	-988,588	109.1%	
Long Term Liabilities	148,236	Other Income	1,431,958	-9.1%	
Total Equity	1,231,140	Other Expense	0	13.1%	
Total Liab. and Equity	2,214,312	Net Profit or Loss	233,733	0.0%	
				Depreciation Rate	
				107.7%	
				Return on Equity	
				19.0%	

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235565 WESTGATE NURSING & REHAB COMMUNITY		Proprietary - Corporation	
WESTGATE NURSING & REHAB COMMUNITY		12/31/2019 365 Days Settled	
IRONWOOD, MI 49938		CR Beds 99 POS Beds 0	
GOGEBIC		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 60.1%	
Balance Sheet		Income Statement	
Current Assets	4,633,452	Total Charges	7,832,538
Fixed Assets	406,527	Contract Allowance	1,976,214
Other Assets	59,452	Operating Revenue	5,856,324
Total Assets	5,099,431	Operating Expense	5,717,307
Current Liabilities	1,353,673	Operating Margin	139,017
Long Term Liabilities	0	Other Income	54,498
Total Equity	3,745,758	Other Expense	0
Total Liab. and Equity	5,099,431	Net Profit or Loss	195,006
		25.2%	Skilled Nursing 77.8%
		74.8%	Ancillary Service 17.1%
		97.6%	Current Ratio 3.4
		2.4%	Days to Collect 264.5
		0.9%	Avg Payment Days 26.1
		0.0%	Depreciation Rate 80.5%
		3.3%	Return on Equity 5.2%

235642 WESTLAKE HEALTH CAMPUS		Proprietary - Corporation	
WESTLAKE HEALTH CAMPUS		12/31/2019 365 Days Settled	
COMMERCE, MI 48382		CR Beds 119 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 86.4%	
Balance Sheet		Income Statement	
Current Assets	17,745,297	Total Charges	14,675,534
Fixed Assets	21,021,563	Contract Allowance	2,050,447
Other Assets	-5,608,858	Operating Revenue	12,625,087
Total Assets	33,158,002	Operating Expense	12,324,023
Current Liabilities	938,516	Operating Margin	301,064
Long Term Liabilities	14,414,496	Other Income	46,442
Total Equity	17,804,990	Other Expense	0
Total Liab. and Equity	33,158,002	Net Profit or Loss	347,506
		14.0%	Skilled Nursing 52.2%
		86.0%	Ancillary Service 19.1%
		97.6%	Current Ratio 18.9
		2.4%	Days to Collect 13.5
		0.4%	Avg Payment Days 18.3
		0.0%	Depreciation Rate 5.6%
		2.8%	Return on Equity 2.0%

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235332 WESTLAND, A VILLA CENTER		Proprietary - Corporation	
WESTLAND, A VILLA CENTER		12/31/2019 365 Days Settled	
WESTLAND, MI 48185		CR Beds 230 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	85.5%
Balance Sheet		Income Statement	
Current Assets	3,909,400	Total Charges	27,379,923
Fixed Assets	158,420	Contract Allowance	7,101,960
Other Assets	0	Operating Revenue	20,277,963
Total Assets	4,067,820	Operating Expense	17,610,323
Current Liabilities	1,690,648	Operating Margin	2,667,640
Long Term Liabilities	0	Other Income	5,030
Total Equity	2,377,172	Other Expense	0
Total Liab. and Equity	4,067,820	Net Profit or Loss	2,268,918
		25.9%	74.1%
		86.8%	86.8%
		13.2%	13.2%
		0.0%	0.0%
		0.0%	0.0%
		11.2%	11.2%
		Length of Stay	120.7
		Average Wages	21.80
		Skilled Nursing	82.5%
		Ancillary Service	17.5%
		Current Ratio	2.3
		Days to Collect	57.9
		Avg Payment Days	35.0
		Depreciation Rate	555.9%
		Return on Equity	95.4%

235444 WESTWOOD NURSING CENTER		Proprietary - Corporation	
WESTWOOD NURSING CENTER		9/30/2019 365 Days Settled	
DETROIT, MI 48235		CR Beds 113 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	72.7%
Balance Sheet		Income Statement	
Current Assets	1,288,113	Total Charges	16,640,897
Fixed Assets	402,973	Contract Allowance	10,044,679
Other Assets	0	Operating Revenue	6,596,218
Total Assets	1,691,086	Operating Expense	7,513,073
Current Liabilities	3,386,782	Operating Margin	-916,855
Long Term Liabilities	454,320	Other Income	20,386
Total Equity	-2,150,016	Other Expense	0
Total Liab. and Equity	1,691,086	Net Profit or Loss	(896,469)
		60.4%	39.6%
		113.9%	113.9%
		-13.9%	-13.9%
		0.3%	0.3%
		0.0%	0.0%
		-13.6%	-13.6%
		Length of Stay	128.7
		Average Wages	18.67
		Skilled Nursing	94.5%
		Ancillary Service	5.5%
		Current Ratio	0.4
		Days to Collect	64.9
		Avg Payment Days	150.7
		Depreciation Rate	36.5%
		Return on Equity	41.7%

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235550 WILLOWBROOK MANOR				Proprietary - Corporation	
WILLOWBROOK MANOR		12/31/2019 365 Days Settled			
FLINT, MI 48532		CR Beds 101 POS Beds 0			
GENESEE		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		94.3%	
		Length of Stay		184.9	
		Average Wages		20.24	
		33.1% Skilled Nursing		71.3%	
		66.9% Ancillary Service		28.7%	
		106.6% Current Ratio		16.9	
		-6.6% Days to Collect		121.1	
		0.0% Avg Payment Days		2.6	
		0.0% Depreciation Rate		135.0%	
		-6.9% Return on Equity		-5.8%	
<hr/>					
235714 WINDEMERE PARK HEALTH AND REHAB CENTER				Proprietary - Partnership	
WINDEMERE PARK HEALTH AND REHAB CENTER		12/31/2019 365 Days Settled			
WARREN, MI 48093		CR Beds 278 POS Beds 0			
MACOMB		Key Performance Ind.			
WPS MI		Occupancy Rate		48.0%	
		Length of Stay		151.1	
		Average Wages		19.68	
		30.3% Skilled Nursing		56.3%	
		69.7% Ancillary Service		23.6%	
		99.3% Current Ratio		0.8	
		0.7% Days to Collect		56.5	
		1.8% Avg Payment Days		122.7	
		0.0% Depreciation Rate		766.2%	
		2.5% Return on Equity		-33.8%	

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235604 WOODHAVEN RETIREMENT COMMUNITY				Nonprofit - Church	
WOODHAVEN RETIREMENT COMMUNITY 6/30/2019 365 Days Settled					
LIVONIA, MI 48154				CR Beds 105 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 78.2%	
Balance Sheet		Income Statement		Length of Stay 85.7	
Current Assets	1,265,492	Total Charges	9,264,291	Average Wages 24.11	
Fixed Assets	12,964,779	Contract Allowance	0	0.0%	Skilled Nursing 32.7%
Other Assets	3,930,533	Operating Revenue	9,264,291	100.0%	Ancillary Service 24.7%
Total Assets	18,160,804	Operating Expense	8,971,476	96.8%	Current Ratio 0.5
Current Liabilities	2,554,066	Operating Margin	292,815	3.2%	Days to Collect 40.5
Long Term Liabilities	1,656,852	Other Income	1,002,912	10.8%	Avg Payment Days 28.1
Total Equity	13,949,886	Other Expense	0	0.0%	Depreciation Rate 2.4%
Total Liab. and Equity	18,160,804	Net Profit or Loss	1,295,727	14.0%	Return on Equity 9.3%
<hr/>					
235556 WOODWARD HILLS HEALTH AND REHABILITATION CTR				Proprietary - Partnership	
WOODWARD HILLS HEALTH AND REHABILITATION CTR 12/31/2019 365 Days Settled					
BLOOMFIELD HILLS, MI 48304				CR Beds 190 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 73.1%	
Balance Sheet		Income Statement		Length of Stay 34.1	
Current Assets	2,978,811	Total Charges	22,878,527	Average Wages 25.50	
Fixed Assets	322,693	Contract Allowance	1,452,874	6.4%	Skilled Nursing 60.2%
Other Assets	6,192,111	Operating Revenue	21,425,653	93.6%	Ancillary Service 39.8%
Total Assets	9,493,615	Operating Expense	21,652,983	101.1%	Current Ratio 0.3
Current Liabilities	9,630,775	Operating Margin	-227,330	-1.1%	Days to Collect 35.8
Long Term Liabilities	0	Other Income	5,172,987	24.1%	Avg Payment Days 11.8
Total Equity	-137,160	Other Expense	0	0.0%	Depreciation Rate 907.9%
Total Liab. and Equity	9,493,615	Net Profit or Loss	4,945,657	23.1%	Return on Equity - 3,605.8%

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