

SNF Profile Report - 2019

Sample Skilled Nursing Facility reports from the Halmanac.com website.

115002 A.G. RHODES HOME WESLEY WOODS				Nonprofit - Other	
A.G. RHODES HOME WESLEY WOODS		6/30/2019 365 Days Settled			
ATLANTA, GA 30329				CR Beds 150	POS Beds 0
DEKALB				Key Performance Ind.	
PALMETTO GBA (SC)				Occupancy Rate	86.0%
Balance Sheet		Income Statement		Length of Stay	98.1
Current Assets	3,640,134	Total Charges	17,353,497	Average Wages	19.94
Fixed Assets	5,146,193	Contract Allowance	1,817,712	10.5% Skilled Nursing	67.3%
Other Assets	-130,367	Operating Revenue	15,535,785	89.5% Ancillary Service	32.7%
Total Assets	8,655,960	Operating Expense	14,575,581	93.8% Current Ratio	2.1
Current Liabilities	1,739,938	Operating Margin	960,204	6.2% Days to Collect	82.2
Long Term Liabilities	440,000	Other Income	343,243	2.2% Avg Payment Days	27.0
Total Equity	6,476,022	Other Expense	0	0.0% Depreciation Rate	4.6%
Total Liab. and Equity	8,655,960	Net Profit or Loss	406,596	2.6% Return on Equity	6.3%
115521 A.G. RHODES HOME, INC - COBB				Proprietary - Corporation	
A.G. RHODES HOME, INC - COBB		6/30/2019 365 Days Settled			
MARIETTA, GA 30067				CR Beds 130	POS Beds 0
COBB				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	89.5%
Balance Sheet		Income Statement		Length of Stay	85.8
Current Assets	1,898,176	Total Charges	15,221,580	Average Wages	20.86
Fixed Assets	3,719,442	Contract Allowance	1,553,414	10.2% Skilled Nursing	69.2%
Other Assets	367,168	Operating Revenue	13,668,166	89.8% Ancillary Service	30.8%
Total Assets	5,984,786	Operating Expense	12,549,852	91.8% Current Ratio	1.4
Current Liabilities	1,388,665	Operating Margin	1,118,314	8.2% Days to Collect	49.8
Long Term Liabilities	0	Other Income	682,317	5.0% Avg Payment Days	34.8
Total Equity	4,596,121	Other Expense	0	0.0% Depreciation Rate	3.9%
Total Liab. and Equity	5,984,786	Net Profit or Loss	1,045,780	7.7% Return on Equity	22.8%

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115275 A.G. RHODES HOME, INC, THE		Nonprofit - Other	
A.G. RHODES HOME, INC, THE		6/30/2019 365 Days Settled	
ATLANTA, GA 30312		CR Beds 138 POS Beds 0	
FULTON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	94.0%
		Length of Stay	114.7
		Average Wages	21.28
		7.1% Skilled Nursing	79.5%
		92.9% Ancillary Service	20.5%
		96.1% Current Ratio	1.5
		3.9% Days to Collect	35.5
		3.5% Avg Payment Days	24.4
		0.0% Depreciation Rate	3.8%
		0.8% Return on Equity	2.0%
<hr/>			
115132 ABERCORN REHABILITATION CENTER		Proprietary - Corporation	
ABERCORN REHABILITATION CENTER		6/30/2019 365 Days Settled	
SAVANNAH, GA 31419		CR Beds 100 POS Beds 0	
CHATHAM		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	80.9%
		Length of Stay	103.6
		Average Wages	20.32
		20.1% Skilled Nursing	73.8%
		79.9% Ancillary Service	26.2%
		103.6% Current Ratio	0.3
		-3.6% Days to Collect	31.3
		0.3% Avg Payment Days	21.3
		0.0% Depreciation Rate	536.7%
		-3.3% Return on Equity	-136.3%

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115727 ADVANCED HEALTH AND REHAB OF TWIGGS COUNTY				Proprietary - Other	
ADVANCED HEALTH AND REHAB OF TWIGGS COUNTY		12/31/2019 365 Days Settled			
JEFFERSONVILLE, GA 31044		CR Beds 131 POS Beds 0			
TWIGGS		Key Performance Ind.			
CAHABA GBA (GA)		Occupancy Rate		75.2%	
Balance Sheet		Income Statement		Length of Stay	
				155.0	
Current Assets	2,164,745	Total Charges	9,287,013	Average Wages	
Fixed Assets	102,831	Contract Allowance	402,027	18.54	
Other Assets	21,951	Operating Revenue	8,884,986	4.3%	
Total Assets	2,289,527	Operating Expense	8,793,882	95.7%	
Current Liabilities	1,771,937	Operating Margin	91,104	99.0%	
Long Term Liabilities	1,108,908	Other Income	-14,951	1.0%	
Total Equity	-591,318	Other Expense	0	-0.2%	
Total Liab. and Equity	2,289,527	Net Profit or Loss	76,153	0.0%	
				0.9%	
				Return on Equity	
				-12.9%	
<hr/>					
115577 ALTAMAHA HEALTHCARE CENTER				Proprietary - Corporation	
ALTAMAHA HEALTHCARE CENTER		12/31/2019 365 Days Settled			
JESUP, GA 31545		CR Beds 62 POS Beds 0			
WAYNE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.5%	
Balance Sheet		Income Statement		Length of Stay	
				155.0	
Current Assets	1,795,151	Total Charges	7,029,890	Average Wages	
Fixed Assets	46,811	Contract Allowance	2,629,940	16.54	
Other Assets	10,832	Operating Revenue	4,399,950	37.4%	
Total Assets	1,852,794	Operating Expense	4,368,778	62.6%	
Current Liabilities	987,465	Operating Margin	31,172	99.3%	
Long Term Liabilities	0	Other Income	5,996	0.7%	
Total Equity	865,329	Other Expense	0	0.1%	
Total Liab. and Equity	1,852,794	Net Profit or Loss	37,168	0.0%	
				0.8%	
				Return on Equity	
				4.3%	

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115150 AMARA HEALTHCARE & REHAB				Nonprofit - Other	
AMARA HEALTHCARE & REHAB		6/30/2019 365 Days Settled			
AUGUSTA, GA 30906		CR Beds 193 POS Beds 0			
RICHMOND		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		47.4%	
Balance Sheet		Income Statement		Length of Stay	
				198.7	
Current Assets	15,289,243	Total Charges	6,855,042	Average Wages	
Fixed Assets	2,625,938	Contract Allowance	-3,758,364	17.09	
Other Assets	36,921,681	Operating Revenue	10,613,406	79.8%	
Total Assets	<u>54,836,862</u>	Operating Expense	8,008,481	20.2%	
Current Liabilities	-8,576,763	Operating Margin	2,604,925	Current Ratio	
Long Term Liabilities	0	Other Income	4,846	(1.8)	
Total Equity	<u>63,413,625</u>	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>54,836,862</u>	Net Profit or Loss	<u>2,609,771</u>	105.4	
				Avg Payment Days	
				(425.3)	
				Depreciation Rate	
				8.8%	
				Return on Equity	
				4.1%	

115145 ANDERSON MILL HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
ANDERSON MILL HEALTH AND REHABILITATION CENTER		3/31/2019 365 Days Settled			
AUSTELL, GA 30106		CR Beds 170 POS Beds 0			
COBB		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		72.7%	
Balance Sheet		Income Statement		Length of Stay	
				63.6	
Current Assets	1,071,291	Total Charges	38,413,072	Average Wages	
Fixed Assets	18,855,366	Contract Allowance	26,100,207	23.12	
Other Assets	152,618	Operating Revenue	12,312,865	90.4%	
Total Assets	<u>20,079,275</u>	Operating Expense	14,689,592	9.6%	
Current Liabilities	3,306,670	Operating Margin	-2,376,727	Current Ratio	
Long Term Liabilities	16,292,279	Other Income	12,352	0.3	
Total Equity	<u>480,326</u>	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>20,079,275</u>	Net Profit or Loss	<u>(2,364,375)</u>	30.3	
				Avg Payment Days	
				41.7	
				Depreciation Rate	
				5.3%	
				Return on Equity	
				-492.2%	

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115722 ANSLEY PARK HEALTH AND REHABILITATION				Nonprofit - Other	
ANSLEY PARK HEALTH AND REHABILITATION		6/30/2019 365 Days Settled			
NEWNAN, GA 30263		CR Beds 66 POS Beds 0			
COWETA		Key Performance Ind.			
CAHABA GBA (GA)		Occupancy Rate		89.7%	
Balance Sheet		Income Statement		Length of Stay	
				37.1	
Current Assets	863,445	Total Charges	10,588,371	Average Wages	18.88
Fixed Assets	94,606	Contract Allowance	1,686,911	15.9%	Skilled Nursing
Other Assets	0	Operating Revenue	8,901,460	84.1%	Ancillary Service
Total Assets	958,051	Operating Expense	8,977,769	100.9%	Current Ratio
Current Liabilities	380,581	Operating Margin	-76,309	-0.9%	Days to Collect
Long Term Liabilities	8,596	Other Income	17,227	0.2%	Avg Payment Days
Total Equity	568,874	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	958,051	Net Profit or Loss	(59,082)	-0.7%	Return on Equity
					-10.4%

115728 ARCHWAY TRANSITIONAL CARE CENTER				Nonprofit - Other	
ARCHWAY TRANSITIONAL CARE CENTER		6/30/2019 365 Days Settled			
MACON, GA 31206		CR Beds 200 POS Beds 0			
BIBB		Key Performance Ind.			
CAHABA GBA (GA)		Occupancy Rate		30.9%	
Balance Sheet		Income Statement		Length of Stay	
				87.7	
Current Assets	3,360,761	Total Charges	8,182,209	Average Wages	8.88
Fixed Assets	1,564,495	Contract Allowance	923,642	11.3%	Skilled Nursing
Other Assets	0	Operating Revenue	7,258,567	88.7%	Ancillary Service
Total Assets	4,925,256	Operating Expense	7,836,110	108.0%	Current Ratio
Current Liabilities	310,814	Operating Margin	-577,543	-8.0%	Days to Collect
Long Term Liabilities	0	Other Income	7,784	0.1%	Avg Payment Days
Total Equity	4,614,442	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	4,925,256	Net Profit or Loss	(569,759)	-7.8%	Return on Equity
					-12.3%

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115539 ARROWHEAD HEALTH AND REHAB		Proprietary - Corporation	
ARROWHEAD HEALTH AND REHAB		12/31/2019 365 Days Settled	
JONESBORO, GA 30236		CR Beds 116 POS Beds 0	
CLAYTON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	92.1%
Balance Sheet		Income Statement	
Current Assets	1,704,687	Total Charges	11,295,116
Fixed Assets	551,922	Contract Allowance	1,472,563
Other Assets	4,453,948	Operating Revenue	9,822,553
Total Assets	6,710,557	Operating Expense	8,838,087
Current Liabilities	1,188,352	Operating Margin	984,466
Long Term Liabilities	0	Other Income	-27,393
Total Equity	5,522,205	Other Expense	0
Total Liab. and Equity	6,710,557	Net Profit or Loss	957,073
		13.0%	Skilled Nursing 65.9%
		87.0%	Ancillary Service 34.1%
		90.0%	Current Ratio 1.4
		10.0%	Days to Collect 60.8
		-0.3%	Avg Payment Days 48.6
		0.0%	Depreciation Rate 74.0%
		9.7%	Return on Equity 17.3%

115580 AUTUMN BREEZE HEALTH AND REHAB		Proprietary - Corporation	
AUTUMN BREEZE HEALTH AND REHAB		6/30/2019 365 Days Settled	
MARIETTA, GA 30008		CR Beds 109 POS Beds 0	
COBB		Key Performance Ind.	
CAHABA GBA (GA)		Occupancy Rate	81.9%
Balance Sheet		Income Statement	
Current Assets	506,570	Total Charges	7,231,014
Fixed Assets	0	Contract Allowance	851,746
Other Assets	2,055,416	Operating Revenue	6,379,268
Total Assets	2,561,986	Operating Expense	6,444,488
Current Liabilities	1,435,496	Operating Margin	-65,220
Long Term Liabilities	0	Other Income	3,465
Total Equity	1,126,490	Other Expense	0
Total Liab. and Equity	2,561,986	Net Profit or Loss	(61,755)
		11.8%	Skilled Nursing 91.1%
		88.2%	Ancillary Service 8.9%
		101.0%	Current Ratio 0.4
		-1.0%	Days to Collect 32.7
		0.1%	Avg Payment Days 78.1
		0.0%	Depreciation Rate 0.0%
		-1.0%	Return on Equity -5.5%

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115466 AUTUMN LANE HEALTH AND REHABILITATION				Nonprofit - Other	
AUTUMN LANE HEALTH AND REHABILITATION		6/30/2019 365 Days Settled			
GRAY, GA 31032				CR Beds 85	POS Beds 0
JONES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	90.3%
Balance Sheet		Income Statement		Length of Stay	267.9
Current Assets	909,450	Total Charges	5,017,096	Average Wages	16.89
Fixed Assets	202,207	Contract Allowance	523,382	10.4%	Skilled Nursing 89.9%
Other Assets	0	Operating Revenue	4,493,714	89.6%	Ancillary Service 10.1%
Total Assets	1,111,657	Operating Expense	4,634,187	103.1%	Current Ratio 3.5
Current Liabilities	257,713	Operating Margin	-140,473	-3.1%	Days to Collect 73.9
Long Term Liabilities	0	Other Income	-16,408	-0.4%	Avg Payment Days 22.5
Total Equity	853,944	Other Expense	0	0.0%	Depreciation Rate 198.2%
Total Liab. and Equity	1,111,657	Net Profit or Loss	(156,881)	-3.5%	Return on Equity -18.4%
115528 AVALON HEALTH AND REHABILITATION				Nonprofit - Other	
AVALON HEALTH AND REHABILITATION		6/30/2019 365 Days Settled			
NEWNAN, GA 30263				CR Beds 90	POS Beds 0
COWETA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	89.3%
Balance Sheet		Income Statement		Length of Stay	146.6
Current Assets	590,728	Total Charges	7,316,978	Average Wages	17.47
Fixed Assets	212,785	Contract Allowance	589,081	8.1%	Skilled Nursing 91.0%
Other Assets	0	Operating Revenue	6,727,897	91.9%	Ancillary Service 9.0%
Total Assets	803,513	Operating Expense	6,588,724	97.9%	Current Ratio 2.6
Current Liabilities	228,204	Operating Margin	139,173	2.1%	Days to Collect 33.8
Long Term Liabilities	0	Other Income	9,938	0.1%	Avg Payment Days 12.9
Total Equity	575,309	Other Expense	0	0.0%	Depreciation Rate 127.2%
Total Liab. and Equity	803,513	Net Profit or Loss	149,111	2.2%	Return on Equity 25.9%

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115642 AZALEA HEALTH AND REHABILITATION				Nonprofit - Other	
AZALEA HEALTH AND REHABILITATION 6/30/2019 365 Days Settled					
METTER, GA 30439				CR Beds 89 POS Beds 0	
CANDLER				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 83.1%	
Balance Sheet		Income Statement		Length of Stay 175.4	
Current Assets	586,155	Total Charges	7,053,729	Average Wages 16.73	
Fixed Assets	176,839	Contract Allowance	1,796,235	25.5% Skilled Nursing 87.8%	
Other Assets	0	Operating Revenue	5,257,494	74.5% Ancillary Service 12.2%	
Total Assets	762,994	Operating Expense	5,110,962	97.2% Current Ratio 2.0	
Current Liabilities	299,613	Operating Margin	146,532	2.8% Days to Collect 41.4	
Long Term Liabilities	0	Other Income	12,799	0.2% Avg Payment Days 22.0	
Total Equity	463,381	Other Expense	0	0.0% Depreciation Rate 73.5%	
Total Liab. and Equity	762,994	Net Profit or Loss	159,331	3.0% Return on Equity 34.4%	

115044 AZALEA HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
AZALEA HEALTH AND REHABILITATION CENTER 6/30/2019 365 Days Settled					
AUGUSTA, GA 30907				CR Beds 99 POS Beds 0	
RICHMOND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 83.5%	
Balance Sheet		Income Statement		Length of Stay 65.9	
Current Assets	920,353	Total Charges	25,387,890	Average Wages 21.38	
Fixed Assets	5,735,375	Contract Allowance	17,733,934	69.9% Skilled Nursing 92.4%	
Other Assets	150,649	Operating Revenue	7,653,956	30.1% Ancillary Service 7.6%	
Total Assets	6,806,377	Operating Expense	7,994,715	104.5% Current Ratio 0.7	
Current Liabilities	1,386,762	Operating Margin	-340,759	-4.5% Days to Collect 42.3	
Long Term Liabilities	6,389,463	Other Income	-68,606	-0.9% Avg Payment Days 57.3	
Total Equity	-969,848	Other Expense	0	0.0% Depreciation Rate 10.8%	
Total Liab. and Equity	6,806,377	Net Profit or Loss	(409,365)	-5.3% Return on Equity 42.2%	

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115478 AZALEA TRACE NURSING CENTER				Government - City-County	
AZALEA TRACE NURSING CENTER		6/30/2019 365 Days Settled			
COLUMBUS, GA 31904		CR Beds 110 POS Beds 0			
MUSCOGEE		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		86.3%	
Balance Sheet		Income Statement		Length of Stay	
				533.2	
Current Assets	7,355,541	Total Charges	9,802,224	Average Wages	
Fixed Assets	3,280,602	Contract Allowance	195,084	15.53	
Other Assets	37,182,541	Operating Revenue	9,607,140	2.0% Skilled Nursing	
Total Assets	47,818,684	Operating Expense	7,358,021	98.0% Ancillary Service	
Current Liabilities	2,197,703	Operating Margin	2,249,119	76.6% Current Ratio	
Long Term Liabilities	34,322,858	Other Income	52,003	23.4% Days to Collect	
Total Equity	11,298,123	Other Expense	0	0.5% Avg Payment Days	
Total Liab. and Equity	47,818,684	Net Profit or Loss	1,618,042	0.0% Depreciation Rate	
				16.8% Return on Equity	
				14.3%	
115534 AZALEALAND NURSING HOME				Proprietary - Corporation	
AZALEALAND NURSING HOME		6/30/2019 365 Days Settled			
SAVANNAH, GA 31406		CR Beds 107 POS Beds 0			
CHATHAM		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		72.1%	
Balance Sheet		Income Statement		Length of Stay	
				199.7	
Current Assets	1,056,213	Total Charges	8,086,367	Average Wages	
Fixed Assets	831,808	Contract Allowance	824,058	21.87	
Other Assets	0	Operating Revenue	7,262,309	10.2% Skilled Nursing	
Total Assets	1,888,021	Operating Expense	7,075,223	89.8% Ancillary Service	
Current Liabilities	1,194,699	Operating Margin	187,086	97.4% Current Ratio	
Long Term Liabilities	324,475	Other Income	31,885	2.6% Days to Collect	
Total Equity	368,847	Other Expense	0	0.4% Avg Payment Days	
Total Liab. and Equity	1,888,021	Net Profit or Loss	218,971	0.0% Depreciation Rate	
				3.0% Return on Equity	
				59.4%	

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115324 BAINBRIDGE HEALTH AND REHAB		Proprietary - Corporation	
BAINBRIDGE HEALTH AND REHAB		12/31/2019 365 Days Settled	
BAINBRIDGE, GA 39819		CR Beds 100 POS Beds 0	
DECATUR		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	90.3%
Balance Sheet		Income Statement	
Current Assets	1,686,789	Total Charges	8,313,650
Fixed Assets	225,425	Contract Allowance	1,563,404
Other Assets	853,915	Operating Revenue	6,750,246
Total Assets	<u>2,766,129</u>	Operating Expense	6,284,940
Current Liabilities	513,266	Operating Margin	465,306
Long Term Liabilities	0	Other Income	162,466
Total Equity	<u>2,252,863</u>	Other Expense	0
Total Liab. and Equity	<u>2,766,129</u>	Net Profit or Loss	<u>627,772</u>
		18.8%	Skilled Nursing 77.9%
		81.2%	Ancillary Service 22.1%
		93.1%	Current Ratio 3.3
		6.9%	Days to Collect 28.7
		2.4%	Avg Payment Days 28.9
		0.0%	Depreciation Rate 167.8%
		9.3%	Return on Equity 27.9%
115615 BAPTIST VILLAGE, INC.		Nonprofit - Church	
BAPTIST VILLAGE, INC.		6/30/2019 365 Days Settled	
WAYCROSS, GA 31502		CR Beds 254 POS Beds 0	
WARE		Key Performance Ind.	
CAHABA		Occupancy Rate	85.5%
Balance Sheet		Income Statement	
Current Assets	2,397,869	Total Charges	19,441,596
Fixed Assets	10,318,573	Contract Allowance	1,319,533
Other Assets	-14,710,813	Operating Revenue	18,122,063
Total Assets	<u>-1,994,371</u>	Operating Expense	18,680,088
Current Liabilities	293,474	Operating Margin	-558,025
Long Term Liabilities	0	Other Income	57,918
Total Equity	<u>-2,287,845</u>	Other Expense	0
Total Liab. and Equity	<u>-1,994,371</u>	Net Profit or Loss	<u>(500,510)</u>
		6.8%	Skilled Nursing 88.4%
		93.2%	Ancillary Service 11.6%
		103.1%	Current Ratio 8.2
		-3.1%	Days to Collect 40.7
		0.3%	Avg Payment Days 4.6
		0.0%	Depreciation Rate 3.3%
		-2.8%	Return on Equity 21.9%

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115593 BAYVIEW NURSING HOME				Proprietary - Other	
BAYVIEW NURSING HOME		6/30/2019 365 Days Settled			
NAHUNTA, GA 31553				CR Beds 63 POS Beds 0	
BRANTLEY				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 93.6%	
Balance Sheet		Income Statement		Length of Stay 176.4	
Current Assets	344,168	Total Charges	5,467,973	Average Wages 15.27	
Fixed Assets	418,133	Contract Allowance	491,231	9.0% Skilled Nursing 83.2%	
Other Assets	0	Operating Revenue	4,976,742	91.0% Ancillary Service 16.8%	
Total Assets	<u>762,301</u>	Operating Expense	4,485,045	90.1% Current Ratio 1.2	
Current Liabilities	276,264	Operating Margin	491,697	9.9% Days to Collect 15.9	
Long Term Liabilities	414,738	Other Income	27,239	0.5% Avg Payment Days 20.7	
Total Equity	<u>71,299</u>	Other Expense	0	0.0% Depreciation Rate 80.5%	
Total Liab. and Equity	<u>762,301</u>	Net Profit or Loss	<u>508,748</u>	10.2% Return on Equity 713.5%	

115020 BELL MINOR HOME, THE				Proprietary - Partnership	
BELL MINOR HOME, THE		6/30/2019 365 Days Settled			
GAINESVILLE, GA 30507				CR Beds 104 POS Beds 0	
HALL				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 87.5%	
Balance Sheet		Income Statement		Length of Stay 125.8	
Current Assets	4,419,704	Total Charges	11,632,411	Average Wages 22.03	
Fixed Assets	246,662	Contract Allowance	2,655,570	22.8% Skilled Nursing 53.3%	
Other Assets	-276,234	Operating Revenue	8,976,841	77.2% Ancillary Service 46.7%	
Total Assets	<u>4,390,132</u>	Operating Expense	8,095,451	90.2% Current Ratio 3.2	
Current Liabilities	1,365,650	Operating Margin	881,390	9.8% Days to Collect 24.2	
Long Term Liabilities	0	Other Income	5,829	0.1% Avg Payment Days 36.8	
Total Equity	<u>3,024,482</u>	Other Expense	0	0.0% Depreciation Rate 249.3%	
Total Liab. and Equity	<u>4,390,132</u>	Net Profit or Loss	<u>791,969</u>	8.8% Return on Equity 26.2%	

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115343 BERRIEN NURSING CENTER				Proprietary - Other	
BERRIEN NURSING CENTER		12/31/2019 365 Days Settled			
NASHVILLE, GA 31639				CR Beds 108 POS Beds 0	
BERRIEN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	91.3%
				Length of Stay	124.5
				Average Wages	16.89
				14.1% Skilled Nursing	79.0%
				85.9% Ancillary Service	21.0%
				96.4% Current Ratio	2.4
				3.6% Days to Collect	39.5
				0.0% Avg Payment Days	36.8
				0.0% Depreciation Rate	46.5%
				3.7% Return on Equity	7.6%
<hr/>					
115587 BLUE RIDGE HEALTHCARE OF BUCHANAN, LLC				Proprietary - Corporation	
BLUE RIDGE HEALTHCARE OF BUCHANAN, LLC		12/31/2019 365 Days Settled			
BUCHANAN, GA 30113				CR Beds 60 POS Beds 0	
HARALSON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	90.9%
				Length of Stay	186.0
				Average Wages	17.96
				11.4% Skilled Nursing	71.1%
				88.6% Ancillary Service	28.9%
				88.1% Current Ratio	3.4
				11.9% Days to Collect	37.0
				0.0% Avg Payment Days	80.2
				0.0% Depreciation Rate	127.7%
				11.9% Return on Equity	22.1%

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115346 BOLINGREEN HEALTH AND REHABILITATION				Nonprofit - Other	
BOLINGREEN HEALTH AND REHABILITATION		6/30/2019 365 Days Settled			
MACON, GA 31210				CR Beds 121 POS Beds 0	
MONROE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	88.4%
				Length of Stay	139.4
				Average Wages	17.88
				10.4% Skilled Nursing	87.2%
				89.6% Ancillary Service	12.8%
				99.0% Current Ratio	2.7
				1.0% Days to Collect	42.9
				0.4% Avg Payment Days	17.6
				0.0% Depreciation Rate	90.5%
				1.5% Return on Equity	14.4%

Balance Sheet		Income Statement			
Current Assets	1,014,942	Total Charges	10,115,898		
Fixed Assets	290,126	Contract Allowance	1,052,618		
Other Assets	0	Operating Revenue	9,063,280	89.6%	
Total Assets	1,305,068	Operating Expense	8,971,066	99.0%	
Current Liabilities	380,987	Operating Margin	92,214	1.0%	
Long Term Liabilities	0	Other Income	40,548	0.4%	
Total Equity	924,081	Other Expense	0	0.0%	
Total Liab. and Equity	1,305,068	Net Profit or Loss	132,762		

115555 BONTERRA TRANSITIONAL CARE & REHABILITATION				Proprietary - Partnership	
BONTERRA TRANSITIONAL CARE & REHABILITATION		6/30/2019 365 Days Settled			
EAST POINT, GA 30344				CR Beds 118 POS Beds 0	
FULTON				Key Performance Ind.	
CAHABA GBA (GA)				Occupancy Rate	90.2%
				Length of Stay	206.7
				Average Wages	19.82
				26.1% Skilled Nursing	56.4%
				73.9% Ancillary Service	43.6%
				98.7% Current Ratio	1.0
				1.3% Days to Collect	34.7
				0.2% Avg Payment Days	35.3
				0.0% Depreciation Rate	204.7%
				0.5% Return on Equity	7.6%

Balance Sheet		Income Statement			
Current Assets	1,424,334	Total Charges	12,390,148		
Fixed Assets	362,594	Contract Allowance	3,236,033		
Other Assets	254,983	Operating Revenue	9,154,115	73.9%	
Total Assets	2,041,911	Operating Expense	9,035,621	98.7%	
Current Liabilities	1,464,400	Operating Margin	118,494	1.3%	
Long Term Liabilities	1,049	Other Income	16,812	0.2%	
Total Equity	576,462	Other Expense	0	0.0%	
Total Liab. and Equity	2,041,911	Net Profit or Loss	43,781		

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115732 BOSTICK NURSING CENTER		Proprietary - Corporation	
BOSTICK NURSING CENTER		12/31/2019 365 Days Settled	
MILLEDGEVILLE, GA 31061		CR Beds 280 POS Beds 0	
BALDWIN		Key Performance Ind.	
CAHABA GBA (GA)		Occupancy Rate	58.3%
Balance Sheet		Income Statement	
Current Assets	1,992,899	Total Charges	19,677,813
Fixed Assets	246,104	Contract Allowance	8,244,125
Other Assets	0	Operating Revenue	11,433,688
Total Assets	2,239,003	Operating Expense	10,968,563
Current Liabilities	1,540,245	Operating Margin	465,125
Long Term Liabilities	2,619,193	Other Income	0
Total Equity	-1,920,435	Other Expense	0
Total Liab. and Equity	2,239,003	Net Profit or Loss	(67,232)
		41.9%	Skilled Nursing 98.3%
		58.1%	Ancillary Service 1.7%
		95.9%	Current Ratio 1.3
		4.1%	Days to Collect 48.6
		0.0%	Avg Payment Days 51.3
		0.0%	Depreciation Rate 496.3%
		-0.6%	Return on Equity 3.5%

115361 BRENTWOOD HEALTH AND REHABILITATION		Nonprofit - Other	
BRENTWOOD HEALTH AND REHABILITATION		6/30/2019 365 Days Settled	
WAYNESBORO, GA 30830		CR Beds 103 POS Beds 0	
BURKE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	84.1%
Balance Sheet		Income Statement	
Current Assets	1,814,909	Total Charges	7,198,569
Fixed Assets	294,031	Contract Allowance	1,682,444
Other Assets	0	Operating Revenue	5,516,125
Total Assets	2,108,940	Operating Expense	6,426,197
Current Liabilities	382,310	Operating Margin	-910,072
Long Term Liabilities	0	Other Income	3,345
Total Equity	1,726,630	Other Expense	0
Total Liab. and Equity	2,108,940	Net Profit or Loss	(906,727)
		23.4%	Skilled Nursing 95.1%
		76.6%	Ancillary Service 4.9%
		116.5%	Current Ratio 4.7
		-16.5%	Days to Collect 121.2
		0.1%	Avg Payment Days 21.4
		0.0%	Depreciation Rate 95.8%
		-16.4%	Return on Equity -52.5%

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115508 BRIAN CENTER HEALTH & REHABILITATION/CANTON				Proprietary - Corporation	
BRIAN CENTER HEALTH & REHABILITATION/CANTON		3/31/2019 365 Days Settled			
CANTON, GA 30114		CR Beds 100 POS Beds 0			
CHEROKEE		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		93.5%	
		Length of Stay		73.7	
		Average Wages		24.27	
		Skilled Nursing		93.1%	
		Ancillary Service		6.9%	
		Current Ratio		0.6	
		Days to Collect		41.7	
		Avg Payment Days		32.9	
		Depreciation Rate		4.8%	
		Return on Equity		-77.3%	
Balance Sheet		Income Statement			
Current Assets	1,059,278	Total Charges	28,451,872		
Fixed Assets	11,205,422	Contract Allowance	19,841,693	69.7%	
Other Assets	89,373	Operating Revenue	8,610,179	30.3%	
Total Assets	<u>12,354,073</u>	Operating Expense	9,898,130	115.0%	
Current Liabilities	1,842,663	Operating Margin	-1,287,951	-15.0%	
Long Term Liabilities	8,851,401	Other Income	4,514	0.1%	
Total Equity	1,660,009	Other Expense	0	0.0%	
Total Liab. and Equity	<u>12,354,073</u>	Net Profit or Loss	<u>(1,283,437)</u>	-14.9%	
<hr/>					
115322 BRIARWOOD HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
BRIARWOOD HEALTH AND REHABILITATION CENTER		6/30/2019 365 Days Settled			
TUCKER, GA 30084		CR Beds 100 POS Beds 0			
DEKALB		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		92.0%	
		Length of Stay		57.8	
		Average Wages		23.45	
		Skilled Nursing		90.9%	
		Ancillary Service		9.1%	
		Current Ratio		0.7	
		Days to Collect		44.2	
		Avg Payment Days		55.5	
		Depreciation Rate		11.7%	
		Return on Equity		41.0%	
Balance Sheet		Income Statement			
Current Assets	1,206,399	Total Charges	28,633,983		
Fixed Assets	6,483,500	Contract Allowance	18,863,995	65.9%	
Other Assets	341,676	Operating Revenue	9,769,988	34.1%	
Total Assets	<u>8,031,575</u>	Operating Expense	9,756,370	99.9%	
Current Liabilities	1,667,216	Operating Margin	13,618	0.1%	
Long Term Liabilities	6,311,925	Other Income	7,862	0.1%	
Total Equity	52,434	Other Expense	0	0.0%	
Total Liab. and Equity	<u>8,031,575</u>	Net Profit or Loss	<u>21,480</u>	0.2%	

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115556 BRIGHTMOOR HEALTH CARE, INC		Proprietary - Corporation	
BRIGHTMOOR HEALTH CARE, INC		6/30/2019 365 Days Settled	
GRIFFIN, GA 30223		CR Beds 133 POS Beds 0	
SPALDING		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	92.4%
Balance Sheet		Income Statement	
Current Assets	2,226,439	Total Charges	13,155,022
Fixed Assets	143,457	Contract Allowance	739,406
Other Assets	15,500	Operating Revenue	12,415,616
Total Assets	2,385,396	Operating Expense	12,471,721
Current Liabilities	638,288	Operating Margin	-56,105
Long Term Liabilities	0	Other Income	26,843
Total Equity	1,747,108	Other Expense	0
Total Liab. and Equity	2,385,396	Net Profit or Loss	(29,262)
		5.6%	Skilled Nursing 86.5%
		94.4%	Ancillary Service 13.5%
		100.5%	Current Ratio 3.5
		-0.5%	Days to Collect 50.4
		0.2%	Avg Payment Days 17.4
		0.0%	Depreciation Rate 188.6%
		-0.2%	Return on Equity -1.7%

115604 BROWN'S HEALTH & REHAB CENTER		Proprietary - Corporation	
BROWN'S HEALTH & REHAB CENTER		12/31/2019 365 Days Settled	
STATESBORO, GA 30458		CR Beds 63 POS Beds 0	
BULLOCH		Key Performance Ind.	
NOVITAS (TEXAS)		Occupancy Rate	92.2%
Balance Sheet		Income Statement	
Current Assets	1,743,356	Total Charges	6,490,089
Fixed Assets	151,467	Contract Allowance	2,530,500
Other Assets	10,832	Operating Revenue	3,959,589
Total Assets	1,905,655	Operating Expense	4,198,703
Current Liabilities	974,434	Operating Margin	-239,114
Long Term Liabilities	0	Other Income	8,726
Total Equity	931,221	Other Expense	0
Total Liab. and Equity	1,905,655	Net Profit or Loss	(230,388)
		39.0%	Skilled Nursing 61.0%
		61.0%	Ancillary Service 39.0%
		106.0%	Current Ratio 1.8
		-6.0%	Days to Collect 161.9
		0.2%	Avg Payment Days 40.7
		0.0%	Depreciation Rate 155.7%
		-5.8%	Return on Equity -24.7%

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115090 BROWN HEALTH AND REHABILITATION				Nonprofit - Other	
BROWN HEALTH AND REHABILITATION				6/30/2019 365 Days Settled	
ROYSTON, GA 30662				CR Beds 100 POS Beds 0	
FRANKLIN				Key Performance Ind.	
CAHABA GBA (GA)				Occupancy Rate	106.1%
Balance Sheet				Income Statement	
Current Assets	2,178,113	Total Charges	8,611,973	Length of Stay	162.7
Fixed Assets	404,147	Contract Allowance	887,763	Average Wages	16.56
Other Assets	0	Operating Revenue	7,724,210	10.3% Skilled Nursing	88.2%
Total Assets	2,582,260	Operating Expense	7,871,352	89.7% Ancillary Service	11.8%
Current Liabilities	429,170	Operating Margin	-147,142	101.9% Current Ratio	5.1
Long Term Liabilities	0	Other Income	30,097	-1.9% Days to Collect	105.0
Total Equity	2,153,090	Other Expense	0	0.4% Avg Payment Days	19.9
Total Liab. and Equity	2,582,260	Net Profit or Loss	(117,045)	0.0% Depreciation Rate	138.2%
				-1.5% Return on Equity	-5.4%

115621 BRYAN COUNTY HLTH & REHAB CTR				Proprietary - Corporation	
BRYAN COUNTY HLTH & REHAB CTR				6/30/2019 365 Days Settled	
RICHMOND HILL, GA 31324				CR Beds 100 POS Beds 0	
BRYAN				Key Performance Ind.	
BLUE CROSS (GEORGIA)				Occupancy Rate	89.2%
Balance Sheet				Income Statement	
Current Assets	1,013,949	Total Charges	7,711,233	Length of Stay	174.1
Fixed Assets	54,113	Contract Allowance	688,220	Average Wages	19.84
Other Assets	1,727,865	Operating Revenue	7,023,013	8.9% Skilled Nursing	80.6%
Total Assets	2,795,927	Operating Expense	6,805,669	91.1% Ancillary Service	19.4%
Current Liabilities	463,674	Operating Margin	217,344	96.9% Current Ratio	2.2
Long Term Liabilities	3	Other Income	6,851	3.1% Days to Collect	67.2
Total Equity	2,332,250	Other Expense	0	0.1% Avg Payment Days	24.9
Total Liab. and Equity	2,795,927	Net Profit or Loss	224,195	0.0% Depreciation Rate	250.9%
				3.2% Return on Equity	9.6%

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115479 BRYANT HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
BRYANT HEALTH AND REHABILITATION CENTER 12/31/2019 365 Days Settled					
COCHRAN, GA 31014				CR Beds 75 POS Beds 0	
BLECKLEY				Key Performance Ind.	
CAHABA GBA (GA)				Occupancy Rate 88.0%	
Balance Sheet		Income Statement		Length of Stay 344.2	
Current Assets	1,222,843	Total Charges	6,759,405	Average Wages 15.80	
Fixed Assets	52,285	Contract Allowance	1,572,403	23.3% Skilled Nursing 63.5%	
Other Assets	50,999	Operating Revenue	5,187,002	76.7% Ancillary Service 36.5%	
Total Assets	1,326,127	Operating Expense	4,888,682	94.2% Current Ratio 0.9	
Current Liabilities	1,293,769	Operating Margin	298,320	5.8% Days to Collect 74.8	
Long Term Liabilities	0	Other Income	22,553	0.4% Avg Payment Days 33.0	
Total Equity	32,358	Other Expense	0	0.0% Depreciation Rate 933.7%	
Total Liab. and Equity	1,326,127	Net Profit or Loss	320,873	6.2% Return on Equity 991.6%	
115682 BUDD TERRACE AT WESLEY WOODS				Nonprofit - Other	
BUDD TERRACE AT WESLEY WOODS 8/31/2019 365 Days Settled					
ATLANTA, GA 30329				CR Beds 250 POS Beds 0	
DEKALB				Key Performance Ind.	
BLUE CROSS (GEORGIA)				Occupancy Rate 78.3%	
Balance Sheet		Income Statement		Length of Stay 79.2	
Current Assets	-16,608,335	Total Charges	36,413,651	Average Wages 25.94	
Fixed Assets	3,628,664	Contract Allowance	17,379,826	47.7% Skilled Nursing 42.0%	
Other Assets	0	Operating Revenue	19,033,825	52.3% Ancillary Service 41.2%	
Total Assets	-12,979,671	Operating Expense	27,506,754	144.5% Current Ratio (20.2)	
Current Liabilities	821,887	Operating Margin	-8,472,929	-44.5% Days to Collect 43.9	
Long Term Liabilities	58,156	Other Income	2,334,306	12.3% Avg Payment Days 0.3	
Total Equity	-13,859,714	Other Expense	0	0.0% Depreciation Rate 4.0%	
Total Liab. and Equity	-12,979,671	Net Profit or Loss	(6,138,623)	-32.3% Return on Equity 44.3%	

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115771 CAMBRIDGE POST ACUTE CARE CENTER		Proprietary - Partnership	
CAMBRIDGE POST ACUTE CARE CENTER 6/30/2019 365 Days Settled			
SNELLVILLE, GA 30078		CR Beds 144 POS Beds 0	
GWINNETT		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	90.6%
Balance Sheet		Income Statement	
Current Assets	653,381	Total Charges	16,585,193
Fixed Assets	320,960	Contract Allowance	4,367,185
Other Assets	-290,102	Operating Revenue	12,218,008
Total Assets	684,239	Operating Expense	12,321,428
Current Liabilities	3,119,991	Operating Margin	-103,420
Long Term Liabilities	227,551	Other Income	1,544
Total Equity	-2,663,303	Other Expense	0
Total Liab. and Equity	684,239	Net Profit or Loss	(364,118)
		26.3%	Skilled Nursing 53.3%
		73.7%	Ancillary Service 46.7%
		100.8%	Current Ratio 0.2
		-0.8%	Days to Collect 38.2
		0.0%	Avg Payment Days 42.6
		0.0%	Depreciation Rate 481.8%
		-3.0%	Return on Equity 13.7%

115570 CAMELLIA GARDENS OF LIFE CARE		Proprietary - Corporation	
CAMELLIA GARDENS OF LIFE CARE 5/31/2019 365 Days Settled			
THOMASVILLE, GA 31792		CR Beds 83 POS Beds 0	
THOMAS		Key Performance Ind.	
BLUE CROSS (TENNESSEE)		Occupancy Rate	90.2%
Balance Sheet		Income Statement	
Current Assets	849,448	Total Charges	8,939,237
Fixed Assets	35,303	Contract Allowance	2,287,679
Other Assets	147,368	Operating Revenue	6,651,558
Total Assets	1,032,119	Operating Expense	6,956,799
Current Liabilities	347,687	Operating Margin	-305,241
Long Term Liabilities	218,093	Other Income	19,867
Total Equity	466,339	Other Expense	0
Total Liab. and Equity	1,032,119	Net Profit or Loss	(285,374)
		25.6%	Skilled Nursing 72.5%
		74.4%	Ancillary Service 27.5%
		104.6%	Current Ratio 2.4
		-4.6%	Days to Collect 46.0
		0.3%	Avg Payment Days 18.0
		0.0%	Depreciation Rate 152.5%
		-4.3%	Return on Equity -61.2%

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115598 CAMELLIA HEALTH & REHABILITATION		Nonprofit - Other	
CAMELLIA HEALTH & REHABILITATION		6/30/2019 365 Days Settled	
CLAXTON, GA 30417		CR Beds 87 POS Beds 0	
EVANS		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	75.4%
Balance Sheet		Income Statement	
Current Assets	1,217,622	Total Charges	5,849,952
Fixed Assets	123,106	Contract Allowance	1,303,156
Other Assets	0	Operating Revenue	4,546,796
Total Assets	<u>1,340,728</u>	Operating Expense	4,847,293
Current Liabilities	238,964	Operating Margin	-300,497
Long Term Liabilities	0	Other Income	15,838
Total Equity	<u>1,101,764</u>	Other Expense	0
Total Liab. and Equity	<u>1,340,728</u>	Net Profit or Loss	<u>(284,659)</u>
		22.3%	Skilled Nursing 89.2%
		77.7%	Ancillary Service 10.8%
		106.6%	Current Ratio 5.1
		-6.6%	Days to Collect 99.7
		0.3%	Avg Payment Days 19.9
		0.0%	Depreciation Rate 92.6%
		-6.3%	Return on Equity -25.8%

115606 CANTON NURSING CENTER		Proprietary - Corporation	
CANTON NURSING CENTER		6/30/2019 365 Days Settled	
CANTON, GA 30114		CR Beds 100 POS Beds 0	
CHEROKEE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	85.3%
Balance Sheet		Income Statement	
Current Assets	3,744,963	Total Charges	8,273,444
Fixed Assets	814,007	Contract Allowance	375,517
Other Assets	6,800	Operating Revenue	7,897,927
Total Assets	<u>4,565,770</u>	Operating Expense	7,973,484
Current Liabilities	1,178,641	Operating Margin	-75,557
Long Term Liabilities	864,987	Other Income	34,983
Total Equity	<u>2,522,142</u>	Other Expense	0
Total Liab. and Equity	<u>4,565,770</u>	Net Profit or Loss	<u>(64,787)</u>
		4.5%	Skilled Nursing 74.4%
		95.5%	Ancillary Service 25.6%
		101.0%	Current Ratio 3.2
		-1.0%	Days to Collect 168.1
		0.4%	Avg Payment Days 26.4
		0.0%	Depreciation Rate 3.0%
		-0.8%	Return on Equity -2.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

115680 CARLYLE PLACE				Nonprofit - Other	
CARLYLE PLACE		9/30/2019 365 Days Settled			
MACON, GA 31210		12/31/2019 92 Days Settled		CR Beds 95	POS Beds 0
BIBB		Key Performance Ind.			
BLUE CROSS (GEORGIA)				Occupancy Rate	91.0%
Balance Sheet		Income Statement		Length of Stay	415.4
Current Assets	88,884,687	Total Charges	16,008,887	Average Wages	17.34
Fixed Assets	26,797,875	Contract Allowance	643,547	4.0%	Skilled Nursing 14.1%
Other Assets	290,470	Operating Revenue	15,365,340	96.0%	Ancillary Service 6.6%
Total Assets	<u>115,973,032</u>	Operating Expense	<u>17,597,919</u>	114.5%	Current Ratio 29.2
Current Liabilities	3,039,541	Operating Margin	-2,232,579	-14.5%	Days to Collect 2,637.6
Long Term Liabilities	77,125,962	Other Income	10,193,700	66.3%	Avg Payment Days 51.8
Total Equity	<u>35,807,529</u>	Other Expense	0	0.0%	Depreciation Rate 5.0%
Total Liab. and Equity	<u>115,973,032</u>	Net Profit or Loss	<u>7,961,121</u>	51.8%	Return on Equity 22.2%

115680 CARLYLE PLACE				Nonprofit - Other	
CARLYLE PLACE		9/30/2019 365 Days Settled			
MACON, GA 31210		12/31/2019 92 Days Settled		CR Beds 95	POS Beds 0
BIBB		Key Performance Ind.			
BLUE CROSS (GEORGIA)				Occupancy Rate	87.5%
Balance Sheet		Income Statement		Length of Stay	402.6
Current Assets	81,107,325	Total Charges	4,091,318	Average Wages	17.34
Fixed Assets	38,996,084	Contract Allowance	168,405	4.1%	Skilled Nursing 18.9%
Other Assets	198,951	Operating Revenue	3,922,913	95.9%	Ancillary Service 1.8%
Total Assets	<u>120,302,360</u>	Operating Expense	<u>4,208,975</u>	107.3%	Current Ratio 24.3
Current Liabilities	3,333,737	Operating Margin	-286,062	-7.3%	Days to Collect 91.7
Long Term Liabilities	73,477,466	Other Income	3,873,870	98.7%	Avg Payment Days 72.6
Total Equity	<u>43,491,157</u>	Other Expense	0	0.0%	Depreciation Rate 1.1%
Total Liab. and Equity	<u>120,302,360</u>	Net Profit or Loss	<u>3,587,808</u>	91.5%	Return on Equity 8.2%

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115638 CARROLLTON MANOR, INCORPORATED				Proprietary - Corporation	
CARROLLTON MANOR, INCORPORATED				6/30/2019 365 Days Settled	
CARROLLTON, GA 30117				CR Beds 240 POS Beds 0	
CARROLL				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 53.6%	
Balance Sheet		Income Statement		Length of Stay 303.1	
Current Assets	1,401,796	Total Charges	8,785,641	Average Wages 19.24	
Fixed Assets	1,165,489	Contract Allowance	-383,537	-4.4%	Skilled Nursing 69.1%
Other Assets	27,696	Operating Revenue	9,169,178	104.4%	Ancillary Service 19.2%
Total Assets	<u>2,594,981</u>	Operating Expense	<u>7,835,309</u>	85.5%	Current Ratio 2.3
Current Liabilities	613,523	Operating Margin	1,333,869	14.5%	Days to Collect 20.0
Long Term Liabilities	2,236,012	Other Income	5,864	0.1%	Avg Payment Days 20.5
Total Equity	<u>-254,554</u>	Other Expense	0	0.0%	Depreciation Rate 7.9%
Total Liab. and Equity	<u>2,594,981</u>	Net Profit or Loss	<u>333,658</u>	3.6%	Return on Equity -131.1%
115368 CARROLLTON NURSING & REHAB CTR				Proprietary - Other	
CARROLLTON NURSING & REHAB CTR				12/31/2019 365 Days Settled	
CARROLLTON, GA 30117				CR Beds 159 POS Beds 0	
CARROLL				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 72.2%	
Balance Sheet		Income Statement		Length of Stay 78.3	
Current Assets	1,035,959	Total Charges	14,792,384	Average Wages 17.86	
Fixed Assets	471,504	Contract Allowance	3,300,239	22.3%	Skilled Nursing 80.6%
Other Assets	2,400	Operating Revenue	11,492,145	77.7%	Ancillary Service 19.4%
Total Assets	<u>1,509,863</u>	Operating Expense	<u>10,242,136</u>	89.1%	Current Ratio 0.6
Current Liabilities	1,641,971	Operating Margin	1,250,009	10.9%	Days to Collect 30.4
Long Term Liabilities	-1,134,499	Other Income	1,564	0.0%	Avg Payment Days 40.1
Total Equity	<u>1,002,391</u>	Other Expense	0	0.0%	Depreciation Rate 172.1%
Total Liab. and Equity	<u>1,509,863</u>	Net Profit or Loss	<u>1,251,573</u>	10.9%	Return on Equity 124.9%

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115381 CEDAR SPRINGS HEALTH AND REHAB				Proprietary - Other	
CEDAR SPRINGS HEALTH AND REHAB		12/31/2019 365 Days Settled			
CEDARTOWN, GA 30125				CR Beds 116 POS Beds 0	
POLK				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	50.9%
				Length of Stay	287.1
				Average Wages	15.98
				1.4% Skilled Nursing	83.6%
				98.6% Ancillary Service	16.4%
				120.4% Current Ratio	0.1
				-20.4% Days to Collect	60.6
				0.2% Avg Payment Days	87.9
				0.0% Depreciation Rate	579.1%
				-20.2% Return on Equity	17.9%
<hr/>					
115436 CEDAR VALLEY NSG & REHAB CTR				Proprietary - Other	
CEDAR VALLEY NSG & REHAB CTR		12/31/2019 365 Days Settled			
CEDARTOWN, GA 30125				CR Beds 100 POS Beds 0	
POLK				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	89.1%
				Length of Stay	64.4
				Average Wages	17.74
				26.8% Skilled Nursing	80.2%
				73.2% Ancillary Service	19.8%
				93.7% Current Ratio	0.9
				6.3% Days to Collect	47.9
				0.0% Avg Payment Days	39.6
				0.0% Depreciation Rate	115.7%
				6.3% Return on Equity	75.5%

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115040 CENTER FOR ADVANCED REHAB AT PARKSIDE, THE		Proprietary - Corporation	
CENTER FOR ADVANCED REHAB AT PARKSIDE, THE		6/30/2019 365 Days Settled	
ROSSVILLE, GA 30741		CR Beds 125 POS Beds 0	
CATOOSA		Key Performance Ind.	
CAHABA GBA (TN)		Occupancy Rate 95.3%	
Balance Sheet		Income Statement	
Current Assets	3,935,493	Total Charges	16,252,270
Fixed Assets	0	Contract Allowance	2,585,325
Other Assets	0	Operating Revenue	13,666,945
Total Assets	3,935,493	Operating Expense	13,294,075
Current Liabilities	3,510,734	Operating Margin	372,870
Long Term Liabilities	0	Other Income	19,145
Total Equity	424,759	Other Expense	0
Total Liab. and Equity	3,935,493	Net Profit or Loss	392,015
		15.9%	Skilled Nursing 78.7%
		84.1%	Ancillary Service 21.3%
		97.3%	Current Ratio 1.1
		2.7%	Days to Collect 35.2
		0.1%	Avg Payment Days 80.4
		0.0%	Depreciation Rate 0.0%
		2.9%	Return on Equity 92.3%
115477 CHAPLINWOOD NURSING HOME		Nonprofit - Other	
CHAPLINWOOD NURSING HOME		6/30/2019 365 Days Settled	
MILLEDGEVILLE, GA 31061		CR Beds 100 POS Beds 0	
BALDWIN		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 89.0%	
Balance Sheet		Income Statement	
Current Assets	818,804	Total Charges	8,111,992
Fixed Assets	181,061	Contract Allowance	1,313,994
Other Assets	0	Operating Revenue	6,797,998
Total Assets	999,865	Operating Expense	6,752,341
Current Liabilities	279,008	Operating Margin	45,657
Long Term Liabilities	0	Other Income	17,870
Total Equity	720,857	Other Expense	0
Total Liab. and Equity	999,865	Net Profit or Loss	63,527
		16.2%	Skilled Nursing 90.8%
		83.8%	Ancillary Service 9.2%
		99.3%	Current Ratio 2.9
		0.7%	Days to Collect 45.1
		0.3%	Avg Payment Days 13.9
		0.0%	Depreciation Rate 179.1%
		0.9%	Return on Equity 8.8%

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115280 CHATSWORTH HEALTH CARE CENTER				Proprietary - Other	
CHATSWORTH HEALTH CARE CENTER				12/31/2019 366 Days Settled	
CHATSWORTH, GA 30705				CR Beds 120 POS Beds 0	
MURRAY				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 92.1%	
Balance Sheet		Income Statement		Length of Stay 155.6	
Current Assets	10,834	Total Charges	9,363,883	Average Wages 23.28	
Fixed Assets	15,889	Contract Allowance	658,355	7.0% Skilled Nursing 90.1%	
Other Assets	12,865	Operating Revenue	8,705,528	93.0% Ancillary Service 9.9%	
Total Assets	39,588	Operating Expense	7,839,440	90.1% Current Ratio 0.0	
Current Liabilities	-335,717	Operating Margin	866,088	9.9% Days to Collect 23.8	
Long Term Liabilities	0	Other Income	1,750	0.0% Avg Payment Days 32.2	
Total Equity	375,305	Other Expense	0	0.0% Depreciation Rate 7,062.7%	
Total Liab. and Equity	39,588	Net Profit or Loss	867,838	10.0% Return on Equity 231.2%	
115724 CHELSEY PARK HEALTH AND REHABILITATION				Nonprofit - Other	
CHELSEY PARK HEALTH AND REHABILITATION				6/30/2019 365 Days Settled	
DAHLONEGA, GA 30533				CR Beds 60 POS Beds 0	
LUMPKIN				Key Performance Ind.	
CAHABA GBA (GA)				Occupancy Rate 91.2%	
Balance Sheet		Income Statement		Length of Stay 59.1	
Current Assets	2,083,839	Total Charges	8,085,597	Average Wages 18.98	
Fixed Assets	187,764	Contract Allowance	1,375,492	17.0% Skilled Nursing 70.8%	
Other Assets	0	Operating Revenue	6,710,105	83.0% Ancillary Service 29.2%	
Total Assets	2,271,603	Operating Expense	7,736,935	115.3% Current Ratio 6.1	
Current Liabilities	343,389	Operating Margin	-1,026,830	-15.3% Days to Collect 113.5	
Long Term Liabilities	0	Other Income	4,623	0.1% Avg Payment Days 17.9	
Total Equity	1,928,214	Other Expense	0	0.0% Depreciation Rate 230.9%	
Total Liab. and Equity	2,271,603	Net Profit or Loss	(1,022,207)	-15.2% Return on Equity -53.0%	

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115652 CHERRY BLOSSOM HEALTH AND REHABILITATION				Nonprofit - Other	
CHERRY BLOSSOM HEALTH AND REHABILITATION		6/30/2019 365 Days Settled			
MACON, GA 31206		CR Beds 82 POS Beds 0			
BIBB		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		83.6%	
Balance Sheet		Income Statement		Length of Stay	
				125.1	
Current Assets	542,415	Total Charges	6,858,908	Average Wages	
Fixed Assets	58,544	Contract Allowance	574,249	16.85	
Other Assets	0	Operating Revenue	6,284,659	8.4%	
Total Assets	<u>600,959</u>	Operating Expense	5,527,771	91.6%	
Current Liabilities	878,178	Operating Margin	756,888	88.0%	
Long Term Liabilities	0	Other Income	15,331	12.0%	
Total Equity	<u>-277,219</u>	Other Expense	0	0.2%	
Total Liab. and Equity	<u>600,959</u>	Net Profit or Loss	<u>772,219</u>	0.0%	
				12.3%	
115423 CHESTNUT RIDGE NSG & REHAB CTR				Proprietary - Other	
CHESTNUT RIDGE NSG & REHAB CTR		12/31/2019 365 Days Settled			
CUMMING, GA 30040		CR Beds 150 POS Beds 0			
FORSYTH		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		85.8%	
Balance Sheet		Income Statement		Length of Stay	
				65.4	
Current Assets	1,921,091	Total Charges	17,102,944	Average Wages	
Fixed Assets	424,315	Contract Allowance	5,028,788	20.44	
Other Assets	24,829	Operating Revenue	12,074,156	29.4%	
Total Assets	<u>2,370,235</u>	Operating Expense	12,044,774	70.6%	
Current Liabilities	1,778,576	Operating Margin	29,382	99.8%	
Long Term Liabilities	541,126	Other Income	2,766	0.2%	
Total Equity	<u>50,533</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,370,235</u>	Net Profit or Loss	<u>32,148</u>	0.0%	
				0.3%	

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115573 CHRISTIAN CITY REHABILITATION CENTER				Proprietary - Other	
CHRISTIAN CITY REHABILITATION CENTER		6/30/2019 365 Days Settled			
UNION CITY, GA 30291				CR Beds 200 POS Beds 0	
FULTON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	94.6%
				Length of Stay	113.9
				Average Wages	18.32
				11.8% Skilled Nursing	77.1%
				88.2% Ancillary Service	22.9%
				93.8% Current Ratio	4.0
				6.2% Days to Collect	139.4
				0.7% Avg Payment Days	34.7
				0.0% Depreciation Rate	23.9%
				6.9% Return on Equity	21.1%
<hr/>					
115287 CHULIO HILLS HEALTH AND REHAB				Proprietary - Other	
CHULIO HILLS HEALTH AND REHAB		12/31/2019 365 Days Settled			
ROME, GA 30161				CR Beds 100 POS Beds 0	
FLOYD				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	91.5%
				Length of Stay	141.5
				Average Wages	18.21
				2.9% Skilled Nursing	75.6%
				97.1% Ancillary Service	24.4%
				104.2% Current Ratio	1.0
				-4.2% Days to Collect	100.4
				0.5% Avg Payment Days	78.1
				0.0% Depreciation Rate	309.0%
				-3.8% Return on Equity	183.6%

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115708 CHURCH HOME REHABILITATION AND HEALTHCARE				Nonprofit - Church	
CHURCH HOME REHABILITATION AND HEALTHCARE		6/30/2019 365 Days Settled			
FORT VALLEY, GA 31030				CR Beds 75	POS Beds 0
HOUSTON		Key Performance Ind.			
CAHABA GBA (GA)				Occupancy Rate	94.3%
Balance Sheet		Income Statement		Length of Stay	209.9
Current Assets	3,156,968	Total Charges	8,208,755	Average Wages	16.58
Fixed Assets	5,551,484	Contract Allowance	1,483,306	18.1% Skilled Nursing	76.3%
Other Assets	0	Operating Revenue	6,725,449	81.9% Ancillary Service	23.7%
Total Assets	8,708,452	Operating Expense	6,173,580	91.8% Current Ratio	7.3
Current Liabilities	430,125	Operating Margin	551,869	8.2% Days to Collect	17.1
Long Term Liabilities	5,150,000	Other Income	25,954	0.4% Avg Payment Days	19.1
Total Equity	3,128,327	Other Expense	0	0.0% Depreciation Rate	5.8%
Total Liab. and Equity	8,708,452	Net Profit or Loss	577,823	8.6% Return on Equity	18.5%
115667 COBBLESTONE REHABILITATION AND HEALTHCARE CENTER				Proprietary - Other	
COBBLESTONE REHABILITATION AND HEALTHCARE CENTER		1/11/2019 376 Days Reopened			
MOULTRIE, GA 31768		12/31/2019 354 Days Settled		CR Beds 59	POS Beds 0
COLQUITT		Key Performance Ind.			
CAHABA				Occupancy Rate	93.2%
Balance Sheet		Income Statement		Length of Stay	61.3
Current Assets	1,238,508	Total Charges	9,412,060	Average Wages	17.99
Fixed Assets	5,344,498	Contract Allowance	3,704,513	39.4% Skilled Nursing	54.5%
Other Assets	151,538	Operating Revenue	5,707,547	60.6% Ancillary Service	45.5%
Total Assets	6,734,544	Operating Expense	7,245,521	126.9% Current Ratio	0.1
Current Liabilities	9,894,283	Operating Margin	-1,537,974	-26.9% Days to Collect	58.4
Long Term Liabilities	0	Other Income	663,094	11.6% Avg Payment Days	1.5
Total Equity	-3,159,739	Other Expense	0	0.0% Depreciation Rate	23.0%
Total Liab. and Equity	6,734,544	Net Profit or Loss	(874,880)	-15.3% Return on Equity	27.7%

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115667 COBBLESTONE REHABILITATION AND HEALTHCARE CENTER		Proprietary - Other	
COBBLESTONE REHABILITATION AND HEALTHCARE CENTER		1/11/2019 376 Days Reopened	
MOULTRIE, GA 31768		12/31/2019 354 Days Settled	
COLQUITT		CR Beds 59 POS Beds 0	
CAHABA		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	532,980	Total Charges	8,629,999
Fixed Assets	6,091,801	Contract Allowance	3,195,062
Other Assets	0	Operating Revenue	5,434,937
Total Assets	6,624,781	Operating Expense	5,140,536
Current Liabilities	6,329,060	Operating Margin	294,401
Long Term Liabilities	0	Other Income	1,320
Total Equity	295,721	Other Expense	0
Total Liab. and Equity	6,624,781	Net Profit or Loss	295,721
		37.0%	Skilled Nursing 60.0%
		63.0%	Ancillary Service 40.0%
		94.6%	Current Ratio 0.1
		5.4%	Days to Collect 69.8
		0.0%	Avg Payment Days 41.8
		0.0%	Depreciation Rate 0.5%
		5.4%	Return on Equity 100.0%
115289 COMER HEALTH AND REHABILITATION		Nonprofit - Other	
COMER HEALTH AND REHABILITATION		6/30/2019 365 Days Settled	
COMER, GA 30629		CR Beds 116 POS Beds 0	
MADISON		Key Performance Ind.	
BLUE CROSS (GEORGIA)		Occupancy Rate 90.0%	
Balance Sheet		Income Statement	
Current Assets	843,807	Total Charges	8,702,023
Fixed Assets	358,826	Contract Allowance	662,546
Other Assets	0	Operating Revenue	8,039,477
Total Assets	1,202,633	Operating Expense	7,789,033
Current Liabilities	469,742	Operating Margin	250,444
Long Term Liabilities	0	Other Income	61,064
Total Equity	732,891	Other Expense	0
Total Liab. and Equity	1,202,633	Net Profit or Loss	311,508
		7.6%	Skilled Nursing 90.8%
		92.4%	Ancillary Service 9.2%
		96.9%	Current Ratio 1.8
		3.1%	Days to Collect 38.7
		0.8%	Avg Payment Days 20.1
		0.0%	Depreciation Rate 109.6%
		3.9%	Return on Equity 42.5%

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115679 COMFORT CREEK NURSING AND REHABILITATION CENTER		Proprietary - Corporation	
COMFORT CREEK NURSING AND REHABILITATION CENTER		12/31/2019 396 Days Settled	
WADLEY, GA 30477		CR Beds 98 POS Beds 0	
JEFFERSON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	80.7%
Balance Sheet		Income Statement	
Current Assets	1,571,557	Total Charges	9,555,870
Fixed Assets	84,543	Contract Allowance	2,730,719
Other Assets	59,501	Operating Revenue	6,825,151
Total Assets	1,715,601	Operating Expense	6,356,212
Current Liabilities	1,183,211	Operating Margin	468,939
Long Term Liabilities	0	Other Income	10,127
Total Equity	532,390	Other Expense	0
Total Liab. and Equity	1,715,601	Net Profit or Loss	479,066
		28.6%	Skilled Nursing 64.8%
		71.4%	Ancillary Service 35.2%
		93.1%	Current Ratio 1.3
		6.9%	Days to Collect 93.6
		0.1%	Avg Payment Days 39.7
		0.0%	Depreciation Rate 840.7%
		7.0%	Return on Equity 90.0%
115360 CONDOR HEALTH LAFAYETTE		Proprietary - Partnership	
CONDOR HEALTH LAFAYETTE		8/31/2019 243 Days Settled	
FAYETTEVILLE, GA 30214		12/31/2019 122 Days Settled	
FAYETTE		CR Beds 162 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
		Occupancy Rate	88.9%
Balance Sheet		Income Statement	
Current Assets	583,949	Total Charges	12,128,480
Fixed Assets	1,252,245	Contract Allowance	4,300,425
Other Assets	943,331	Operating Revenue	7,828,055
Total Assets	2,779,525	Operating Expense	9,055,300
Current Liabilities	2,341,794	Operating Margin	-1,227,245
Long Term Liabilities	6,415,745	Other Income	897
Total Equity	-5,978,014	Other Expense	0
Total Liab. and Equity	2,779,525	Net Profit or Loss	(1,226,348)
		35.5%	Skilled Nursing 79.1%
		64.5%	Ancillary Service 20.9%
		115.7%	Current Ratio 0.2
		-15.7%	Days to Collect 57.1
		0.0%	Avg Payment Days 91.9
		0.0%	Depreciation Rate 93.3%
		-15.7%	Return on Equity 20.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

115360 CONDOR HEALTH LAFAYETTE		Proprietary - Corporation	
CONDOR HEALTH LAFAYETTE		8/31/2019 243 Days Settled	
FAYETTEVILLE, GA 30214		12/31/2019 122 Days Settled	
FAYETTE		CR Beds 162 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
		Occupancy Rate	87.9%
		Length of Stay	91.5
		Average Wages	20.37
		8.1% Skilled Nursing	90.1%
		91.9% Ancillary Service	9.9%
		90.2% Current Ratio	1.1
		9.8% Days to Collect	158.3
		0.0% Avg Payment Days	88.1
		0.0% Depreciation Rate	598.2%
		9.8% Return on Equity	100.0%

Balance Sheet		Income Statement	
Current Assets	2,949,535	Total Charges	5,103,673
Fixed Assets	131,563	Contract Allowance	415,415
Other Assets	37,145	Operating Revenue	4,688,258
Total Assets	3,118,243	Operating Expense	4,229,866
Current Liabilities	2,659,851	Operating Margin	458,392
Long Term Liabilities	0	Other Income	0
Total Equity	458,392	Other Expense	0
Total Liab. and Equity	3,118,243	Net Profit or Loss	458,392

115429 CORDELE HEALTH AND REHABILITATION		Nonprofit - Other	
CORDELE HEALTH AND REHABILITATION		6/30/2019 365 Days Settled	
CORDELE, GA 31015		CR Beds 100 POS Beds 0	
CRISP		Key Performance Ind.	
CAHABA GBA (GA)		Occupancy Rate	62.5%
		Length of Stay	21.5
		Average Wages	19.44
		20.6% Skilled Nursing	65.2%
		79.4% Ancillary Service	34.8%
		96.4% Current Ratio	3.3
		3.6% Days to Collect	55.6
		0.4% Avg Payment Days	22.2
		0.0% Depreciation Rate	3.7%
		4.0% Return on Equity	12.3%

Balance Sheet		Income Statement	
Current Assets	1,171,075	Total Charges	7,596,312
Fixed Assets	3,566,916	Contract Allowance	1,564,096
Other Assets	3,194,713	Operating Revenue	6,032,216
Total Assets	7,932,704	Operating Expense	5,815,712
Current Liabilities	353,778	Operating Margin	216,504
Long Term Liabilities	5,602,936	Other Income	25,995
Total Equity	1,975,990	Other Expense	0
Total Liab. and Equity	7,932,704	Net Profit or Loss	242,499

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

115592 COUNTRYSIDE HEALTH CENTER				Proprietary - Corporation	
COUNTRYSIDE HEALTH CENTER		12/31/2019 365 Days Settled			
BUCHANAN, GA 30113		CR Beds 62 POS Beds 0			
HARALSON		Key Performance Ind.			
Novitas MD		Occupancy Rate		85.2%	
Balance Sheet		Income Statement		Length of Stay 192.9	
Current Assets	2,485,614	Total Charges	6,847,261	Average Wages 16.57	
Fixed Assets	93,633	Contract Allowance	2,143,126	31.3% Skilled Nursing 54.1%	
Other Assets	10,832	Operating Revenue	4,704,135	68.7% Ancillary Service 45.9%	
Total Assets	<u>2,590,079</u>	Operating Expense	4,145,784	88.1% Current Ratio 2.7	
Current Liabilities	914,711	Operating Margin	558,351	11.9% Days to Collect 195.5	
Long Term Liabilities	0	Other Income	3,205	0.1% Avg Payment Days 39.0	
Total Equity	<u>1,675,368</u>	Other Expense	0	0.0% Depreciation Rate 168.4%	
Total Liab. and Equity	<u>2,590,079</u>	Net Profit or Loss	<u>561,556</u>	11.9% Return on Equity 33.5%	
115541 CROSSVIEW CARE CENTER				Proprietary - Corporation	
CROSSVIEW CARE CENTER		12/31/2019 365 Days Settled			
PINEVIEW, GA 31071		CR Beds 102 POS Beds 0			
WILCOX		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		66.9%	
Balance Sheet		Income Statement		Length of Stay 452.9	
Current Assets	1,941,671	Total Charges	6,820,034	Average Wages 15.86	
Fixed Assets	141,205	Contract Allowance	2,070,630	30.4% Skilled Nursing 65.2%	
Other Assets	0	Operating Revenue	4,749,404	69.6% Ancillary Service 34.8%	
Total Assets	<u>2,082,876</u>	Operating Expense	4,830,749	101.7% Current Ratio 1.9	
Current Liabilities	1,038,799	Operating Margin	-81,345	-1.7% Days to Collect 150.8	
Long Term Liabilities	0	Other Income	3,531	0.1% Avg Payment Days 32.7	
Total Equity	<u>1,044,077</u>	Other Expense	0	0.0% Depreciation Rate 318.1%	
Total Liab. and Equity	<u>2,082,876</u>	Net Profit or Loss	<u>(77,814)</u>	-1.6% Return on Equity -7.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

115558 DADE HEALTH AND REHAB				Proprietary - Other	
DADE HEALTH AND REHAB	12/31/2019 365 Days Settled				
TRENTON, GA 30752				CR Beds 71 POS Beds 0	
DADE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 76.7%	
	Balance Sheet	Income Statement		Length of Stay 168.5	
Current Assets	4,797,654	Total Charges	3,941,472	Average Wages 18.04	
Fixed Assets	40,950	Contract Allowance	-246,286	-6.2%	Skilled Nursing 86.0%
Other Assets	0	Operating Revenue	4,187,758	106.2%	Ancillary Service 14.0%
Total Assets	4,838,604	Operating Expense	4,154,337	99.2%	Current Ratio 1.3
Current Liabilities	3,689,580	Operating Margin	33,421	0.8%	Days to Collect 92.6
Long Term Liabilities	0	Other Income	3,549	0.1%	Avg Payment Days 120.5
Total Equity	1,149,024	Other Expense	0	0.0%	Depreciation Rate 352.8%
Total Liab. and Equity	4,838,604	Net Profit or Loss	36,970	0.9%	Return on Equity 3.2%

115483 DAWSON HEALTH AND REHABILITATION				Nonprofit - Other	
DAWSON HEALTH AND REHABILITATION	6/30/2019 365 Days Settled				
DAWSON, GA 39842				CR Beds 74 POS Beds 0	
TERRELL				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 87.1%	
	Balance Sheet	Income Statement		Length of Stay 134.4	
Current Assets	770,691	Total Charges	6,005,269	Average Wages 15.66	
Fixed Assets	175,529	Contract Allowance	1,214,552	20.2%	Skilled Nursing 89.2%
Other Assets	0	Operating Revenue	4,790,717	79.8%	Ancillary Service 10.8%
Total Assets	946,220	Operating Expense	4,857,501	101.4%	Current Ratio 2.9
Current Liabilities	270,260	Operating Margin	-66,784	-1.4%	Days to Collect 59.0
Long Term Liabilities	0	Other Income	4,422	0.1%	Avg Payment Days 25.1
Total Equity	675,960	Other Expense	0	0.0%	Depreciation Rate 103.5%
Total Liab. and Equity	946,220	Net Profit or Loss	(62,362)	-1.3%	Return on Equity -9.2%

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115350 DELMAR GARDENS OF GWINNETT		Proprietary - Other	
DELMAR GARDENS OF GWINNETT		3/31/2019 365 Days Settled	
LAWRENCEVILLE, GA 30044		CR Beds 244 POS Beds 0	
GWINNETT		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	85.0%
Balance Sheet		Income Statement	
Current Assets	2,545,175	Total Charges	16,183,595
Fixed Assets	222,222	Contract Allowance	1,965,174
Other Assets	0	Operating Revenue	14,218,421
Total Assets	2,767,397	Operating Expense	13,602,163
Current Liabilities	1,555,360	Operating Margin	616,258
Long Term Liabilities	0	Other Income	52,086
Total Equity	1,212,037	Other Expense	0
Total Liab. and Equity	2,767,397	Net Profit or Loss	668,344
		12.1%	Skilled Nursing 37.3%
		87.9%	Ancillary Service 14.8%
		95.7%	Current Ratio 1.6
		4.3%	Days to Collect 15.9
		0.4%	Avg Payment Days 22.6
		0.0%	Depreciation Rate 189.9%
		4.7%	Return on Equity 55.1%

115330 DELMAR GARDENS OF SMYRNA		Proprietary - Other	
DELMAR GARDENS OF SMYRNA		3/31/2019 365 Days Settled	
SMYRNA, GA 30082		CR Beds 298 POS Beds 0	
COBB		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	76.6%
Balance Sheet		Income Statement	
Current Assets	1,863,620	Total Charges	18,174,095
Fixed Assets	342,949	Contract Allowance	3,153,359
Other Assets	0	Operating Revenue	15,020,736
Total Assets	2,206,569	Operating Expense	14,374,753
Current Liabilities	993,161	Operating Margin	645,983
Long Term Liabilities	0	Other Income	65,923
Total Equity	1,213,408	Other Expense	0
Total Liab. and Equity	2,206,569	Net Profit or Loss	711,906
		17.4%	Skilled Nursing 8.8%
		82.6%	Ancillary Service 14.0%
		95.7%	Current Ratio 1.9
		4.3%	Days to Collect 24.4
		0.4%	Avg Payment Days 22.6
		0.0%	Depreciation Rate 106.1%
		4.7%	Return on Equity 58.7%

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115273 DOUGLASVILLE NURSING AND REHABILITATION CENTER				Proprietary - Other	
DOUGLASVILLE NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
DOUGLASVILLE, GA 30135		CR Beds 246 POS Beds 0			
DOUGLAS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		89.5%	
Balance Sheet		Income Statement		Length of Stay	
				165.0	
Current Assets	1,814,913	Total Charges	24,074,414	Average Wages	
Fixed Assets	1,869,139	Contract Allowance	3,495,103	14.5%	
Other Assets	37,280	Operating Revenue	20,579,311	85.5%	
Total Assets	3,721,332	Operating Expense	19,476,314	94.6%	
Current Liabilities	1,614,840	Operating Margin	1,102,997	5.4%	
Long Term Liabilities	0	Other Income	24,458	0.1%	
Total Equity	2,106,492	Other Expense	0	0.0%	
Total Liab. and Equity	3,721,332	Net Profit or Loss	1,127,455	5.5%	
115356 DUBLINAIR HEALTH & REHAB				Proprietary - Corporation	
DUBLINAIR HEALTH & REHAB		6/30/2019 365 Days Settled			
DUBLIN, GA 31021		CR Beds 149 POS Beds 0			
LAURENS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		77.9%	
Balance Sheet		Income Statement		Length of Stay	
				323.2	
Current Assets	868,552	Total Charges	9,043,209	Average Wages	
Fixed Assets	13,770	Contract Allowance	605,849	6.7%	
Other Assets	1,014,178	Operating Revenue	8,437,360	93.3%	
Total Assets	1,896,500	Operating Expense	7,479,577	88.6%	
Current Liabilities	934,886	Operating Margin	957,783	11.4%	
Long Term Liabilities	0	Other Income	3,831	0.0%	
Total Equity	961,614	Other Expense	0	0.0%	
Total Liab. and Equity	1,896,500	Net Profit or Loss	961,614	11.4%	

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115270 DUNWOODY HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
DUNWOODY HEALTH AND REHABILITATION CENTER		6/30/2019 365 Days Settled			
ATLANTA, GA 30342		CR Beds 240 POS Beds 0			
FULTON		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		81.2%	
Balance Sheet		Income Statement		Length of Stay	
				62.3	
Current Assets	2,746,956	Total Charges	61,371,840	Average Wages	23.51
Fixed Assets	19,183,638	Contract Allowance	40,688,794	66.3% Skilled Nursing	92.6%
Other Assets	664,762	Operating Revenue	20,683,046	33.7% Ancillary Service	7.4%
Total Assets	<u>22,595,356</u>	Operating Expense	22,985,304	111.1% Current Ratio	0.6
Current Liabilities	4,496,817	Operating Margin	-2,302,258	-11.1% Days to Collect	47.6
Long Term Liabilities	21,959,114	Other Income	22,266	0.1% Avg Payment Days	64.8
Total Equity	-3,860,575	Other Expense	0	0.0% Depreciation Rate	11.2%
Total Liab. and Equity	<u>22,595,356</u>	Net Profit or Loss	<u>(2,279,992)</u>	-11.0% Return on Equity	59.1%
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115618 EAGLE HEALTH & REHABILITATION				Nonprofit - Other	
EAGLE HEALTH & REHABILITATION		6/30/2019 365 Days Settled			
STATESBORO, GA 30458		CR Beds 99 POS Beds 0			
BULLOCH		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		77.0%	
Balance Sheet		Income Statement		Length of Stay	
				99.4	
Current Assets	852,963	Total Charges	9,504,909	Average Wages	16.97
Fixed Assets	511,173	Contract Allowance	1,849,123	19.5% Skilled Nursing	72.6%
Other Assets	0	Operating Revenue	7,655,786	80.5% Ancillary Service	27.4%
Total Assets	<u>1,364,136</u>	Operating Expense	7,327,847	95.7% Current Ratio	1.6
Current Liabilities	528,206	Operating Margin	327,939	4.3% Days to Collect	40.4
Long Term Liabilities	0	Other Income	9,883	0.1% Avg Payment Days	25.2
Total Equity	835,930	Other Expense	0	0.0% Depreciation Rate	33.5%
Total Liab. and Equity	<u>1,364,136</u>	Net Profit or Loss	<u>337,822</u>	4.4% Return on Equity	40.4%

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115482 EAST LAKE ARBOR				Proprietary - Other	
EAST LAKE ARBOR				12/31/2019 366 Days Settled	
DECATUR, GA 30030				CR Beds 103 POS Beds 0	
DEKALB				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	85.2%
Balance Sheet		Income Statement		Length of Stay	153.8
Current Assets	1,261,406	Total Charges	8,552,299	Average Wages	22.68
Fixed Assets	10,275	Contract Allowance	902,538	10.6%	Skilled Nursing 85.5%
Other Assets	10,235	Operating Revenue	7,649,761	89.4%	Ancillary Service 14.5%
Total Assets	1,281,916	Operating Expense	6,635,318	86.7%	Current Ratio 3.0
Current Liabilities	416,231	Operating Margin	1,014,443	13.3%	Days to Collect 77.2
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 34.4
Total Equity	865,685	Other Expense	0	0.0%	Depreciation Rate 2,577.8%
Total Liab. and Equity	1,281,916	Net Profit or Loss	1,014,443	13.3%	Return on Equity 117.2%
115622 EASTMAN HEALTHCARE & REHAB				Proprietary - Corporation	
EASTMAN HEALTHCARE & REHAB				12/31/2019 365 Days Settled	
EASTMAN, GA 31023				CR Beds 100 POS Beds 0	
DODGE				Key Performance Ind.	
CAHABA GBA (GA)				Occupancy Rate	87.9%
Balance Sheet		Income Statement		Length of Stay	133.7
Current Assets	738,623	Total Charges	8,239,275	Average Wages	18.06
Fixed Assets	227,407	Contract Allowance	1,700,379	20.6%	Skilled Nursing 68.8%
Other Assets	15,500	Operating Revenue	6,538,896	79.4%	Ancillary Service 31.2%
Total Assets	981,530	Operating Expense	5,974,756	91.4%	Current Ratio (0.4)
Current Liabilities	-2,045,397	Operating Margin	564,140	8.6%	Days to Collect 34.7
Long Term Liabilities	507,170	Other Income	6,214	0.1%	Avg Payment Days 76.3
Total Equity	2,519,757	Other Expense	0	0.0%	Depreciation Rate 213.2%
Total Liab. and Equity	981,530	Net Profit or Loss	570,354	8.7%	Return on Equity 22.6%

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115656 EASTVIEW NURSING CENTER				Proprietary - Corporation	
EASTVIEW NURSING CENTER		6/30/2019 365 Days Settled			
MACON, GA 31217		CR Beds 92 POS Beds 0			
BIBB		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		78.9%	
		Length of Stay		464.8	
		Average Wages		17.38	
		6.5% Skilled Nursing		87.1%	
		93.5% Ancillary Service		12.9%	
		91.5% Current Ratio		10.0	
		8.5% Days to Collect		24.5	
		1.5% Avg Payment Days		19.9	
		0.0% Depreciation Rate		64.6%	
		9.3% Return on Equity		18.4%	
<hr/>					
115595 EATONTON HEALTH AND REHABILITATION				Nonprofit - Other	
EATONTON HEALTH AND REHABILITATION		6/30/2019 365 Days Settled			
EATONTON, GA 31024		CR Beds 104 POS Beds 0			
PUTNAM		Key Performance Ind.			
BLUE CROSS (GEORGIA)		Occupancy Rate		74.6%	
		Length of Stay		223.0	
		Average Wages		16.91	
		22.2% Skilled Nursing		92.0%	
		77.8% Ancillary Service		8.0%	
		101.9% Current Ratio		4.2	
		-1.9% Days to Collect		71.8	
		0.2% Avg Payment Days		17.0	
		0.0% Depreciation Rate		93.3%	
		-1.7% Return on Equity		-9.1%	

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115657 ELBERTA HEALTH CARE				Proprietary - Corporation	
ELBERTA HEALTH CARE		6/30/2019 365 Days Settled			
WARNER ROBINS, GA 31093				CR Beds 66 POS Beds 0	
HOUSTON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 79.7%	
Balance Sheet		Income Statement		Length of Stay 198.0	
Current Assets	1,947,524	Total Charges	4,500,225	Average Wages 17.30	
Fixed Assets	140,190	Contract Allowance	231,130	5.1% Skilled Nursing 75.5%	
Other Assets	0	Operating Revenue	4,269,095	94.9% Ancillary Service 24.5%	
Total Assets	<u>2,087,714</u>	Operating Expense	3,989,006	93.4% Current Ratio 7.6	
Current Liabilities	257,176	Operating Margin	280,089	6.6% Days to Collect 29.3	
Long Term Liabilities	0	Other Income	8,780	0.2% Avg Payment Days 23.1	
Total Equity	<u>1,830,538</u>	Other Expense	0	0.0% Depreciation Rate 49.5%	
Total Liab. and Equity	<u>2,087,714</u>	Net Profit or Loss	209,402	4.9% Return on Equity 11.4%	
115348 ETOWAH LANDING				Proprietary - Corporation	
ETOWAH LANDING		12/31/2019 365 Days Settled			
ROME, GA 30161				CR Beds 100 POS Beds 0	
FLOYD				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 83.8%	
Balance Sheet		Income Statement		Length of Stay 199.9	
Current Assets	1,579,762	Total Charges	7,886,550	Average Wages 15.25	
Fixed Assets	267,409	Contract Allowance	1,247,105	15.8% Skilled Nursing 77.1%	
Other Assets	189,482	Operating Revenue	6,639,445	84.2% Ancillary Service 22.9%	
Total Assets	<u>2,036,653</u>	Operating Expense	7,084,592	106.7% Current Ratio 0.6	
Current Liabilities	2,618,274	Operating Margin	-445,147	-6.7% Days to Collect 78.8	
Long Term Liabilities	0	Other Income	-46,051	-0.7% Avg Payment Days 126.3	
Total Equity	<u>-581,621</u>	Other Expense	0	0.0% Depreciation Rate 169.1%	
Total Liab. and Equity	<u>2,036,653</u>	Net Profit or Loss	(491,198)	-7.4% Return on Equity 84.5%	

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115720 EVERGREEN HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
EVERGREEN HEALTH AND REHABILITATION CENTER		3/15/2019 258 Days Settled			
ROME, GA 30161		6/30/2019 107 Days Settled		CR Beds 100 POS Beds 0	
FLOYD		Key Performance Ind.			
PALMETTO GBA (GA)				Occupancy Rate	81.5%
Balance Sheet		Income Statement		Length of Stay	140.3
Current Assets	814,670	Total Charges	4,222,326	Average Wages	17.04
Fixed Assets	11,025	Contract Allowance	479,456	11.4% Skilled Nursing	88.3%
Other Assets	0	Operating Revenue	3,742,870	88.6% Ancillary Service	11.7%
Total Assets	825,695	Operating Expense	4,139,491	110.6% Current Ratio	0.7
Current Liabilities	1,192,163	Operating Margin	-396,621	-10.6% Days to Collect	57.3
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	93.2
Total Equity	-366,468	Other Expense	0	0.0% Depreciation Rate	1,909.6%
Total Liab. and Equity	825,695	Net Profit or Loss	(396,621)	-10.6% Return on Equity	108.2%

115720 EVERGREEN HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
EVERGREEN HEALTH AND REHABILITATION CENTER		3/15/2019 258 Days Settled			
ROME, GA 30161		6/30/2019 107 Days Settled		CR Beds 100 POS Beds 0	
FLOYD		Key Performance Ind.			
PALMETTO GBA (GA)				Occupancy Rate	92.4%
Balance Sheet		Income Statement		Length of Stay	141.2
Current Assets	769,603	Total Charges	2,791,083	Average Wages	17.04
Fixed Assets	1,281	Contract Allowance	240,555	8.6% Skilled Nursing	81.8%
Other Assets	0	Operating Revenue	2,550,528	91.4% Ancillary Service	18.2%
Total Assets	770,884	Operating Expense	2,321,939	91.0% Current Ratio	1.1
Current Liabilities	720,958	Operating Margin	228,589	9.0% Days to Collect	74.5
Long Term Liabilities	-95,054	Other Income	339	0.0% Avg Payment Days	83.0
Total Equity	144,980	Other Expense	0	0.0% Depreciation Rate	17,720.2%
Total Liab. and Equity	770,884	Net Profit or Loss	228,928	9.0% Return on Equity	157.9%

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115298 FAIRBURN HEALTH CARE CENTER		Proprietary - Other	
FAIRBURN HEALTH CARE CENTER		12/31/2019 366 Days Settled	
FAIRBURN, GA 30213		CR Beds 120 POS Beds 0	
FULTON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	76.7%
Balance Sheet		Income Statement	
Current Assets	331,837	Total Charges	8,182,379
Fixed Assets	9,249	Contract Allowance	874,607
Other Assets	0	Operating Revenue	7,307,772
Total Assets	341,086	Operating Expense	6,570,230
Current Liabilities	-169,597	Operating Margin	737,542
Long Term Liabilities	0	Other Income	251
Total Equity	510,683	Other Expense	0
Total Liab. and Equity	341,086	Net Profit or Loss	737,793
		10.7%	Skilled Nursing 81.7%
		89.3%	Ancillary Service 18.3%
		89.9%	Current Ratio (2.0)
		10.1%	Days to Collect 26.8
		0.0%	Avg Payment Days 44.1
		0.0%	Depreciation Rate 4,852.5%
		10.1%	Return on Equity 144.5%

115319 FIFTH AVENUE HEALTH CARE		Proprietary - Corporation	
FIFTH AVENUE HEALTH CARE		12/31/2019 365 Days Settled	
ROME, GA 30165		CR Beds 100 POS Beds 0	
FLOYD		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	88.3%
Balance Sheet		Income Statement	
Current Assets	5,302,477	Total Charges	6,666,490
Fixed Assets	99,234	Contract Allowance	6,192
Other Assets	0	Operating Revenue	6,660,298
Total Assets	5,401,711	Operating Expense	7,060,938
Current Liabilities	1,894,576	Operating Margin	-400,640
Long Term Liabilities	1	Other Income	9,989
Total Equity	3,507,134	Other Expense	0
Total Liab. and Equity	5,401,711	Net Profit or Loss	(390,651)
		0.1%	Skilled Nursing 87.3%
		99.9%	Ancillary Service 12.7%
		106.0%	Current Ratio 2.8
		-6.0%	Days to Collect 62.2
		0.1%	Avg Payment Days 100.2
		0.0%	Depreciation Rate 312.9%
		-5.9%	Return on Equity -11.1%

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115651 FORT VALLEY HEALTH AND REHAB		Proprietary - Corporation	
FORT VALLEY HEALTH AND REHAB		12/31/2019 365 Days Settled	
FORT VALLEY, GA 31030		CR Beds 75 POS Beds 0	
PEACH		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	81.8%
Balance Sheet		Income Statement	
Current Assets	285,310	Total Charges	5,408,500
Fixed Assets	-2,627,513	Contract Allowance	1,058,589
Other Assets	1,300,621	Operating Revenue	4,349,911
Total Assets	-1,041,582	Operating Expense	5,307,285
Current Liabilities	537,993	Operating Margin	-957,374
Long Term Liabilities	31,654	Other Income	10,025
Total Equity	-1,611,229	Other Expense	0
Total Liab. and Equity	-1,041,582	Net Profit or Loss	(947,349)
		19.6%	Skilled Nursing
		80.4%	Ancillary Service
		122.0%	Current Ratio
		-22.0%	Days to Collect
		0.2%	Avg Payment Days
		0.0%	Depreciation Rate
		-21.8%	Return on Equity

115636 FOUNTAIN BLUE REHAB AND NURSING		Proprietary - Corporation	
FOUNTAIN BLUE REHAB AND NURSING		12/31/2019 365 Days Settled	
MACON, GA 31216		CR Beds 143 POS Beds 0	
BIBB		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	52.6%
Balance Sheet		Income Statement	
Current Assets	1,064,972	Total Charges	6,013,541
Fixed Assets	44,904	Contract Allowance	987,234
Other Assets	0	Operating Revenue	5,026,307
Total Assets	1,109,876	Operating Expense	5,243,775
Current Liabilities	1,270,828	Operating Margin	-217,468
Long Term Liabilities	-9,592	Other Income	1,040
Total Equity	-151,360	Other Expense	0
Total Liab. and Equity	1,109,876	Net Profit or Loss	(216,428)
		16.4%	Skilled Nursing
		83.6%	Ancillary Service
		104.3%	Current Ratio
		-4.3%	Days to Collect
		0.0%	Avg Payment Days
		0.0%	Depreciation Rate
		-4.3%	Return on Equity

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115697 FOUNTAINVIEW CTR FOR ALZHEIMER				Proprietary - Partnership	
FOUNTAINVIEW CTR FOR ALZHEIMER				12/31/2019 365 Days Settled	
ATLANTA, GA 30329				CR Beds 120 POS Beds 0	
DEKALB				Key Performance Ind.	
BLUE CROSS (GEORGIA)				Occupancy Rate 95.5%	
Balance Sheet				Income Statement	
Current Assets	1,620,635	Total Charges	13,364,056		
Fixed Assets	3,643,057	Contract Allowance	1,831,488	13.7%	Skilled Nursing 83.1%
Other Assets	537,805	Operating Revenue	11,532,568	86.3%	Ancillary Service 16.9%
Total Assets	5,801,497	Operating Expense	10,086,753	87.5%	Current Ratio 3.3
Current Liabilities	484,473	Operating Margin	1,445,815	12.5%	Days to Collect 31.7
Long Term Liabilities	5,570,266	Other Income	236,078	2.0%	Avg Payment Days 14.0
Total Equity	-253,242	Other Expense	0	0.0%	Depreciation Rate 6.5%
Total Liab. and Equity	5,801,497	Net Profit or Loss	967,906	8.4%	Return on Equity -382.2%
115481 FOUR COUNTY HEALTH AND REHABILITATION				Nonprofit - Other	
FOUR COUNTY HEALTH AND REHABILITATION				6/30/2019 365 Days Settled	
RICHLAND, GA 31825				CR Beds 85 POS Beds 0	
STEWART				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 92.4%	
Balance Sheet				Income Statement	
Current Assets	1,065,268	Total Charges	7,248,142		
Fixed Assets	165,258	Contract Allowance	2,038,116	28.1%	Skilled Nursing 90.9%
Other Assets	0	Operating Revenue	5,210,026	71.9%	Ancillary Service 9.1%
Total Assets	1,230,526	Operating Expense	5,334,872	102.4%	Current Ratio 3.1
Current Liabilities	338,922	Operating Margin	-124,846	-2.4%	Days to Collect 74.9
Long Term Liabilities	0	Other Income	6,907	0.1%	Avg Payment Days 19.9
Total Equity	891,604	Other Expense	0	0.0%	Depreciation Rate 139.9%
Total Liab. and Equity	1,230,526	Net Profit or Loss	(117,939)	-2.3%	Return on Equity -13.2%

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115733 GLEN EAGLE HEALTHCARE AND REHAB				Proprietary - Other	
GLEN EAGLE HEALTHCARE AND REHAB 12/31/2019 365 Days Settled					
ABBEVILLE, GA 31001				CR Beds 101 POS Beds 0	
WILCOX				Key Performance Ind.	
PALMETTO GBA (GA)				Occupancy Rate 35.9%	
Balance Sheet		Income Statement		Length of Stay 38.7	
Current Assets	866,268	Total Charges	3,834,777	Average Wages 17.94	
Fixed Assets	197,452	Contract Allowance	546,859	14.3% Skilled Nursing 63.8%	
Other Assets	0	Operating Revenue	3,287,918	85.7% Ancillary Service 36.2%	
Total Assets	1,063,720	Operating Expense	2,804,198	85.3% Current Ratio 0.7	
Current Liabilities	1,256,340	Operating Margin	483,720	14.7% Days to Collect 84.7	
Long Term Liabilities	0	Other Income	-1,093	0.0% Avg Payment Days 28.0	
Total Equity	-192,620	Other Expense	0	0.0% Depreciation Rate 37.0%	
Total Liab. and Equity	1,063,720	Net Profit or Loss	482,627	14.7% Return on Equity -250.6%	
<hr/>					
115619 GLENVUE HEALTH AND REHAB				Proprietary - Corporation	
GLENVUE HEALTH AND REHAB 6/30/2019 365 Days Settled					
GLENNVILLE, GA 30427				CR Beds 160 POS Beds 0	
TATTNALL				Key Performance Ind.	
CAHABA GBA (GA)				Occupancy Rate 72.7%	
Balance Sheet		Income Statement		Length of Stay 259.0	
Current Assets	535,776	Total Charges	12,019,910	Average Wages 16.99	
Fixed Assets	82,975	Contract Allowance	1,070,057	8.9% Skilled Nursing 88.4%	
Other Assets	7,455,433	Operating Revenue	10,949,853	91.1% Ancillary Service 11.6%	
Total Assets	8,074,184	Operating Expense	9,295,866	84.9% Current Ratio 0.2	
Current Liabilities	2,225,064	Operating Margin	1,653,987	15.1% Days to Collect 19.3	
Long Term Liabilities	0	Other Income	18,844	0.2% Avg Payment Days 83.5	
Total Equity	5,849,120	Other Expense	0	0.0% Depreciation Rate 977.3%	
Total Liab. and Equity	8,074,184	Net Profit or Loss	1,672,831	15.3% Return on Equity 28.6%	

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115025 GLENWOOD HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
GLENWOOD HEALTH AND REHABILITATION CENTER		6/30/2019 365 Days Settled			
DECATUR, GA 30032				CR Beds 225 POS Beds 0	
DEKALB				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	93.1%
				Length of Stay	164.7
				Average Wages	21.91
				75.3% Skilled Nursing	95.8%
				24.7% Ancillary Service	4.2%
				99.9% Current Ratio	0.9
				0.1% Days to Collect	44.4
				0.1% Avg Payment Days	49.2
				0.0% Depreciation Rate	11.6%
				0.2% Return on Equity	6.5%

Balance Sheet		Income Statement			
Current Assets	2,088,468	Total Charges	64,222,680		
Fixed Assets	6,514,528	Contract Allowance	48,336,290		
Other Assets	399,961	Operating Revenue	15,886,390		
Total Assets	9,002,957	Operating Expense	15,864,537		
Current Liabilities	2,364,428	Operating Margin	21,853		
Long Term Liabilities	6,050,169	Other Income	16,102		
Total Equity	588,360	Other Expense	0		
Total Liab. and Equity	9,002,957	Net Profit or Loss	37,955		

115703 GLENWOOD HEALTHCARE				Proprietary - Corporation	
GLENWOOD HEALTHCARE		12/31/2019 365 Days Settled			
GLENWOOD, GA 30428				CR Beds 50 POS Beds 0	
WHEELER				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	90.4%
				Length of Stay	222.8
				Average Wages	16.34
				29.3% Skilled Nursing	61.6%
				70.7% Ancillary Service	38.4%
				97.1% Current Ratio	1.5
				2.9% Days to Collect	121.9
				0.0% Avg Payment Days	41.0
				0.0% Depreciation Rate	561.1%
				3.0% Return on Equity	22.4%

Balance Sheet		Income Statement			
Current Assets	1,193,937	Total Charges	5,070,973		
Fixed Assets	39,960	Contract Allowance	1,487,368		
Other Assets	10,832	Operating Revenue	3,583,605		
Total Assets	1,244,729	Operating Expense	3,478,866		
Current Liabilities	771,533	Operating Margin	104,739		
Long Term Liabilities	0	Other Income	1,100		
Total Equity	473,196	Other Expense	0		
Total Liab. and Equity	1,244,729	Net Profit or Loss	105,839		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

115689 GOLD CITY HEALTH AND REHAB				Proprietary - Corporation	
GOLD CITY HEALTH AND REHAB		6/30/2019 365 Days Settled			
DAHLONEGA, GA 30533		CR Beds 102 POS Beds 0			
LUMPKIN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		93.9%	
		Length of Stay		203.3	
		Average Wages		17.92	
		13.3% Skilled Nursing		85.8%	
		86.7% Ancillary Service		14.2%	
		101.1% Current Ratio		0.2	
		-1.1% Days to Collect		22.8	
		0.0% Avg Payment Days		140.7	
		0.0% Depreciation Rate		257.6%	
		-1.1% Return on Equity		3.6%	
<hr/>					
115584 GORDON HEALTH AND REHABILITATION				Nonprofit - Other	
GORDON HEALTH AND REHABILITATION		6/30/2019 365 Days Settled			
CALHOUN, GA 30703		CR Beds 117 POS Beds 0			
GORDON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.7%	
		Length of Stay		115.4	
		Average Wages		17.37	
		12.9% Skilled Nursing		86.1%	
		87.1% Ancillary Service		13.9%	
		100.5% Current Ratio		4.2	
		-0.5% Days to Collect		71.8	
		0.1% Avg Payment Days		17.7	
		0.0% Depreciation Rate		81.1%	
		-0.3% Return on Equity		-1.6%	

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115596 GRACE HEALTHCARE OF TUCKER		Proprietary - Corporation	
GRACE HEALTHCARE OF TUCKER	12/31/2019	214 Days Settled	
TUCKER, GA 30084	5/31/2019	151 Days Settled	CR Beds 136 POS Beds 0
DEKALB			Key Performance Ind.
BLUE CROSS (TENNESSEE)			Occupancy Rate 76.5%
			Length of Stay 121.9
			Average Wages 18.68
			26.2% Skilled Nursing 64.9%
			73.8% Ancillary Service 34.8%
			104.0% Current Ratio 1.1
			-4.0% Days to Collect 59.5
			0.7% Avg Payment Days 80.8
			0.0% Depreciation Rate 54.5%
			-3.2% Return on Equity -14.4%

115596 GRACE HEALTHCARE OF TUCKER		Proprietary - Corporation	
GRACE HEALTHCARE OF TUCKER	12/31/2019	214 Days Settled	
TUCKER, GA 30084	5/31/2019	151 Days Settled	CR Beds 136 POS Beds 0
DEKALB			Key Performance Ind.
BLUE CROSS (TENNESSEE)			Occupancy Rate 83.2%
			Length of Stay 131.6
			Average Wages 18.68
			24.3% Skilled Nursing 69.2%
			75.7% Ancillary Service 30.3%
			91.1% Current Ratio 1.3
			8.9% Days to Collect 60.2
			0.2% Avg Payment Days 52.8
			0.0% Depreciation Rate 310.2%
			9.1% Return on Equity 100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

115554 GRACEMORE NURSING AND REHAB				Proprietary - Other	
GRACEMORE NURSING AND REHAB		6/30/2019 365 Days Settled			
BRUNSWICK, GA 31520		CR Beds 60		POS Beds 0	
GLYNN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		71.7%	
		Length of Stay		101.3	
		Average Wages		17.34	
		6.8%		Skilled Nursing 84.0%	
		93.2%		Ancillary Service 16.0%	
		114.4%		Current Ratio 1.7	
		-14.4%		Days to Collect 39.0	
		0.4%		Avg Payment Days 22.9	
		0.0%		Depreciation Rate 368.5%	
		-14.3%		Return on Equity -382.3%	
<hr/>					
115502 GRANDVIEW HEALTH CARE CENTER				Proprietary - Other	
GRANDVIEW HEALTH CARE CENTER		12/31/2019 366 Days Settled			
JASPER, GA 30143		CR Beds 60		POS Beds 0	
PICKENS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		93.4%	
		Length of Stay		103.6	
		Average Wages		20.43	
		12.0%		Skilled Nursing 85.8%	
		88.0%		Ancillary Service 14.2%	
		89.3%		Current Ratio (4.7)	
		10.7%		Days to Collect 38.6	
		0.0%		Avg Payment Days 34.5	
		0.0%		Depreciation Rate 8,638.3%	
		10.7%		Return on Equity 184.1%	

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115578 GREEN ACRES HEALTH AND REHABILITATION				Nonprofit - Other	
GREEN ACRES HEALTH AND REHABILITATION		6/30/2019 365 Days Settled			
MILLEDGEVILLE, GA 31061				CR Beds 98	POS Beds 0
BALDWIN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	88.3%
Balance Sheet		Income Statement		Length of Stay	108.9
Current Assets	1,327,737	Total Charges	8,078,344	Average Wages	16.70
Fixed Assets	114,904	Contract Allowance	1,522,330	18.8%	Skilled Nursing 88.4%
Other Assets	0	Operating Revenue	6,556,014	81.2%	Ancillary Service 11.6%
Total Assets	<u>1,442,641</u>	Operating Expense	7,009,915	106.9%	Current Ratio 4.0
Current Liabilities	329,623	Operating Margin	-453,901	-6.9%	Days to Collect 75.9
Long Term Liabilities	0	Other Income	16,192	0.2%	Avg Payment Days 16.7
Total Equity	<u>1,113,018</u>	Other Expense	0	0.0%	Depreciation Rate 160.4%
Total Liab. and Equity	<u>1,442,641</u>	Net Profit or Loss	<u>(437,709)</u>	-6.7%	Return on Equity -39.3%

115488 GREENE POINT HEALTH AND REHABILITATION				Nonprofit - Other	
GREENE POINT HEALTH AND REHABILITATION		6/30/2019 365 Days Settled			
UNION POINT, GA 30669				CR Beds 50	POS Beds 0
GREENE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	89.8%
Balance Sheet		Income Statement		Length of Stay	145.0
Current Assets	1,101,137	Total Charges	4,264,093	Average Wages	16.46
Fixed Assets	103,272	Contract Allowance	726,279	17.0%	Skilled Nursing 90.0%
Other Assets	0	Operating Revenue	3,537,814	83.0%	Ancillary Service 10.0%
Total Assets	<u>1,204,409</u>	Operating Expense	4,152,877	117.4%	Current Ratio 5.4
Current Liabilities	202,156	Operating Margin	-615,063	-17.4%	Days to Collect 115.8
Long Term Liabilities	0	Other Income	2,418	0.1%	Avg Payment Days 19.5
Total Equity	<u>1,002,253</u>	Other Expense	0	0.0%	Depreciation Rate 184.7%
Total Liab. and Equity	<u>1,204,409</u>	Net Profit or Loss	<u>(612,645)</u>	-17.3%	Return on Equity -61.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

115431 HARALSON NSG & REHAB CENTER				Proprietary - Other	
HARALSON NSG & REHAB CENTER				12/31/2019 365 Days Settled	
BREMEN, GA 30110				CR Beds 120 POS Beds 0	
HARALSON				Key Performance Ind.	
WPS (IOWA)				Occupancy Rate	89.9%
Balance Sheet		Income Statement		Length of Stay	119.7
Current Assets	1,732,856	Total Charges	10,992,413	Average Wages	18.46
Fixed Assets	458,349	Contract Allowance	1,542,291	14.0%	Skilled Nursing 71.3%
Other Assets	22,255	Operating Revenue	9,450,122	86.0%	Ancillary Service 28.7%
Total Assets	2,213,460	Operating Expense	9,288,812	98.3%	Current Ratio 1.1
Current Liabilities	1,633,595	Operating Margin	161,310	1.7%	Days to Collect 64.0
Long Term Liabilities	-1,118,247	Other Income	99	0.0%	Avg Payment Days 45.6
Total Equity	1,698,112	Other Expense	0	0.0%	Depreciation Rate 147.5%
Total Liab. and Equity	2,213,460	Net Profit or Loss	161,409	1.7%	Return on Equity 9.5%
115414 HARBORVIEW HEALTH SYSTEMS JESUP				Proprietary - Corporation	
HARBORVIEW HEALTH SYSTEMS JESUP				12/31/2019 365 Days Settled	
JESUP, GA 31545				CR Beds 90 POS Beds 0	
WAYNE				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	94.2%
Balance Sheet		Income Statement		Length of Stay	162.0
Current Assets	1,493,613	Total Charges	7,891,088	Average Wages	19.51
Fixed Assets	251,617	Contract Allowance	937,797	11.9%	Skilled Nursing 83.5%
Other Assets	266,732	Operating Revenue	6,953,291	88.1%	Ancillary Service 16.5%
Total Assets	2,011,962	Operating Expense	6,601,834	94.9%	Current Ratio 1.2
Current Liabilities	1,277,806	Operating Margin	351,457	5.1%	Days to Collect 48.2
Long Term Liabilities	0	Other Income	10,190	0.1%	Avg Payment Days 73.5
Total Equity	734,156	Other Expense	0	0.0%	Depreciation Rate 253.8%
Total Liab. and Equity	2,011,962	Net Profit or Loss	361,647	5.2%	Return on Equity 49.3%

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115329 HARBORVIEW HEALTH SYSTEMS THOMASTON				Proprietary - Corporation	
HARBORVIEW HEALTH SYSTEMS THOMASTON		12/31/2019 365 Days Settled			
THOMASTON, GA 30286				CR Beds 119 POS Beds 0	
UPSON				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 87.7%	
Balance Sheet		Income Statement		Length of Stay 179.6	
Current Assets	1,968,768	Total Charges	9,143,494	Average Wages 20.81	
Fixed Assets	603,072	Contract Allowance	948,003	10.4%	Skilled Nursing 85.0%
Other Assets	209,194	Operating Revenue	8,195,491	89.6%	Ancillary Service 15.0%
Total Assets	<u>2,781,034</u>	Operating Expense	7,818,350	95.4%	Current Ratio 0.9
Current Liabilities	2,082,913	Operating Margin	377,141	4.6%	Days to Collect 60.4
Long Term Liabilities	0	Other Income	75,358	0.9%	Avg Payment Days 72.3
Total Equity	698,121	Other Expense	0	0.0%	Depreciation Rate 124.2%
Total Liab. and Equity	<u>2,781,034</u>	Net Profit or Loss	<u>452,499</u>	5.5%	Return on Equity 64.8%

115265 HARBORVIEW SATILLA				Proprietary - Corporation	
HARBORVIEW SATILLA		12/31/2019 365 Days Settled			
WAYCROSS, GA 31501				CR Beds 96 POS Beds 0	
WARE				Key Performance Ind.	
CAHABA GBA (GA)				Occupancy Rate 160.0%	
Balance Sheet		Income Statement		Length of Stay 154.0	
Current Assets	1,981,826	Total Charges	18,035,997	Average Wages 18.15	
Fixed Assets	435,439	Contract Allowance	1,875,998	10.4%	Skilled Nursing 85.7%
Other Assets	1,282,981	Operating Revenue	16,159,999	89.6%	Ancillary Service 14.3%
Total Assets	<u>3,700,246</u>	Operating Expense	14,629,276	90.5%	Current Ratio 1.5
Current Liabilities	1,302,691	Operating Margin	1,530,723	9.5%	Days to Collect 39.7
Long Term Liabilities	0	Other Income	37,358	0.2%	Avg Payment Days 41.9
Total Equity	2,397,555	Other Expense	0	0.0%	Depreciation Rate 372.7%
Total Liab. and Equity	<u>3,700,246</u>	Net Profit or Loss	<u>1,568,081</u>	9.7%	Return on Equity 65.4%

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115725 HARRINGTON PARK HEALTH AND REHABILITATION				Nonprofit - Other	
HARRINGTON PARK HEALTH AND REHABILITATION		6/30/2019 365 Days Settled			
AUGUSTA, GA 30907				CR Beds 58 POS Beds 0	
RICHMOND				Key Performance Ind.	
CAHABA GBA (GA)				Occupancy Rate 93.2%	
Balance Sheet		Income Statement		Length of Stay 28.6	
Current Assets	2,349,455	Total Charges	9,948,551	Average Wages 18.93	
Fixed Assets	161,745	Contract Allowance	2,190,717	22.0%	Skilled Nursing 58.0%
Other Assets	0	Operating Revenue	7,757,834	78.0%	Ancillary Service 42.0%
Total Assets	<u>2,511,200</u>	Operating Expense	7,976,664	102.8%	Current Ratio 3.9
Current Liabilities	595,117	Operating Margin	-218,830	-2.8%	Days to Collect 112.4
Long Term Liabilities	0	Other Income	15,856	0.2%	Avg Payment Days 27.5
Total Equity	<u>1,916,083</u>	Other Expense	0	0.0%	Depreciation Rate 186.8%
Total Liab. and Equity	<u>2,511,200</u>	Net Profit or Loss	<u>(202,974)</u>	-2.6%	Return on Equity -10.6%
115449 HART CARE CENTER				Proprietary - Corporation	
HART CARE CENTER		12/31/2019 365 Days Settled			
HARTWELL, GA 30643				CR Beds 117 POS Beds 0	
HART				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 86.6%	
Balance Sheet		Income Statement		Length of Stay 217.5	
Current Assets	2,073,742	Total Charges	8,536,506	Average Wages 9.23	
Fixed Assets	103,814	Contract Allowance	366,011	4.3%	Skilled Nursing 79.6%
Other Assets	0	Operating Revenue	8,170,495	95.7%	Ancillary Service 20.4%
Total Assets	<u>2,177,556</u>	Operating Expense	7,476,701	91.5%	Current Ratio 6.9
Current Liabilities	299,843	Operating Margin	693,794	8.5%	Days to Collect 31.3
Long Term Liabilities	0	Other Income	3,692	0.0%	Avg Payment Days 19.0
Total Equity	<u>1,877,713</u>	Other Expense	0	0.0%	Depreciation Rate 39.6%
Total Liab. and Equity	<u>2,177,556</u>	Net Profit or Loss	<u>697,486</u>	8.5%	Return on Equity 37.1%

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115435 HARTWELL HEALTH AND REHABILITATION				Nonprofit - Other	
HARTWELL HEALTH AND REHABILITATION 6/30/2019 365 Days Settled					
HARTWELL, GA 30643				CR Beds 92 POS Beds 0	
HART				Key Performance Ind.	
BLUE CROSS (GEORGIA)				Occupancy Rate 95.1%	
Balance Sheet				Income Statement	
Current Assets	1,459,794	Total Charges	8,263,248		
Fixed Assets	417,333	Contract Allowance	1,091,691	13.2%	Skilled Nursing 86.5%
Other Assets	0	Operating Revenue	7,171,557	86.8%	Ancillary Service 13.5%
Total Assets	<u>1,877,127</u>	Operating Expense	7,398,487	103.2%	Current Ratio 3.8
Current Liabilities	386,219	Operating Margin	-226,930	-3.2%	Days to Collect 75.1
Long Term Liabilities	0	Other Income	23,340	0.3%	Avg Payment Days 18.9
Total Equity	<u>1,490,908</u>	Other Expense	0	0.0%	Depreciation Rate 133.4%
Total Liab. and Equity	<u>1,877,127</u>	Net Profit or Loss	<u>(203,590)</u>	-2.8%	Return on Equity -13.7%
<hr/>					
115626 HAZELHURST COURT CARE AND REHABILITATION CENTER				Proprietary - Corporation	
HAZELHURST COURT CARE AND REHABILITATION CENTER 12/31/2019 365 Days Settled					
HAZLEHURST, GA 31539				CR Beds 73 POS Beds 0	
JEFF DAVIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 87.7%	
Balance Sheet				Income Statement	
Current Assets	2,224,953	Total Charges	7,343,107		
Fixed Assets	62,573	Contract Allowance	2,692,081	36.7%	Skilled Nursing 58.1%
Other Assets	522	Operating Revenue	4,651,026	63.3%	Ancillary Service 41.9%
Total Assets	<u>2,288,048</u>	Operating Expense	4,613,767	99.2%	Current Ratio 1.5
Current Liabilities	1,446,258	Operating Margin	37,259	0.8%	Days to Collect 176.4
Long Term Liabilities	0	Other Income	3,851	0.1%	Avg Payment Days 38.0
Total Equity	<u>841,790</u>	Other Expense	0	0.0%	Depreciation Rate 412.1%
Total Liab. and Equity	<u>2,288,048</u>	Net Profit or Loss	<u>41,110</u>	0.9%	Return on Equity 4.9%

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115579 HEALTHCARE AT COLLEGE PARK, LLC		Proprietary - Corporation	
HEALTHCARE AT COLLEGE PARK, LLC		6/30/2019 365 Days Settled	
COLLEGE PARK, GA 30337		CR Beds 160 POS Beds 0	
FULTON		Key Performance Ind.	
CAHABA GBA (GA)		Occupancy Rate	51.8%
Balance Sheet		Income Statement	
Current Assets	522,305	Total Charges	6,903,592
Fixed Assets	74,106	Contract Allowance	997,566
Other Assets	721,932	Operating Revenue	5,906,026
Total Assets	1,318,343	Operating Expense	5,946,269
Current Liabilities	2,064,686	Operating Margin	-40,243
Long Term Liabilities	20,750	Other Income	615
Total Equity	-767,093	Other Expense	0
Total Liab. and Equity	1,318,343	Net Profit or Loss	(39,628)
		14.4%	Skilled Nursing 90.5%
		85.6%	Ancillary Service 9.5%
		100.7%	Current Ratio 0.3
		-0.7%	Days to Collect 33.1
		0.0%	Avg Payment Days 119.1
		0.0%	Depreciation Rate 850.4%
		-0.7%	Return on Equity 5.2%

115685 HEARDMONT HEALTH AND REHABILITATION		Proprietary - Corporation	
HEARDMONT HEALTH AND REHABILITATION		6/30/2019 334 Days Settled	
ELBERTON, GA 30635		CR Beds 60 POS Beds 0	
ELBERT		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	64.3%
Balance Sheet		Income Statement	
Current Assets	310,990	Total Charges	2,762,249
Fixed Assets	7,680	Contract Allowance	178,652
Other Assets	-106,672	Operating Revenue	2,583,597
Total Assets	211,998	Operating Expense	2,660,195
Current Liabilities	287,835	Operating Margin	-76,598
Long Term Liabilities	0	Other Income	761
Total Equity	-75,837	Other Expense	0
Total Liab. and Equity	211,998	Net Profit or Loss	(75,837)
		6.5%	Skilled Nursing 83.8%
		93.5%	Ancillary Service 16.2%
		103.0%	Current Ratio 1.1
		-3.0%	Days to Collect 43.5
		0.0%	Avg Payment Days 31.8
		0.0%	Depreciation Rate 2,776.6%
		-2.9%	Return on Equity 100.0%

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115471 HEART OF GEORGIA NURSING HOME				Proprietary - Corporation	
HEART OF GEORGIA NURSING HOME		6/30/2019 365 Days Settled			
EASTMAN, GA 31023		CR Beds 100 POS Beds 0			
DODGE		Key Performance Ind.			
PALMETTO GBA (SC)		Occupancy Rate		92.8%	
		Length of Stay		99.1	
		Average Wages		19.81	
		Skilled Nursing		96.0%	
		Ancillary Service		4.0%	
		Current Ratio		2.0	
		Days to Collect		43.8	
		Avg Payment Days		21.9	
		Depreciation Rate		197.3%	
		Return on Equity		28.4%	
Balance Sheet					
		Income Statement			
Current Assets	1,875,831	Total Charges	9,360,008		
Fixed Assets	1,175,635	Contract Allowance	-134	0.0%	
Other Assets	-10,532	Operating Revenue	9,360,142	100.0%	
Total Assets	3,040,934	Operating Expense	9,091,495	97.1%	
Current Liabilities	950,446	Operating Margin	268,647	2.9%	
Long Term Liabilities	1,135,050	Other Income	2,858	0.0%	
Total Equity	955,438	Other Expense	0	0.0%	
Total Liab. and Equity	3,040,934	Net Profit or Loss	271,505	2.9%	
115597 HERITAGE INN HEALTH AND REHABILITATION					
Nonprofit - Other					
HERITAGE INN HEALTH AND REHABILITATION		6/30/2019 365 Days Settled			
STATESBORO, GA 30458		CR Beds 92 POS Beds 0			
BULLOCH		Key Performance Ind.			
BLUE CROSS (GEORGIA)		Occupancy Rate		85.1%	
		Length of Stay		84.0	
		Average Wages		16.63	
		Skilled Nursing		81.5%	
		Ancillary Service		18.5%	
		Current Ratio		4.4	
		Days to Collect		62.8	
		Avg Payment Days		16.4	
		Depreciation Rate		455.8%	
		Return on Equity		-6.9%	
Balance Sheet					
Income Statement					
Current Assets	1,020,339	Total Charges	7,002,930		
Fixed Assets	81,527	Contract Allowance	968,688	13.8%	
Other Assets	0	Operating Revenue	6,034,242	86.2%	
Total Assets	1,101,866	Operating Expense	6,097,143	101.0%	
Current Liabilities	229,311	Operating Margin	-62,901	-1.0%	
Long Term Liabilities	0	Other Income	2,509	0.0%	
Total Equity	872,555	Other Expense	0	0.0%	
Total Liab. and Equity	1,101,866	Net Profit or Loss	(60,392)	-1.0%	

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115447 HERITAGE INN OF BARNESVILLE HEALTH AND REHAB				Nonprofit - Other	
HERITAGE INN OF BARNESVILLE HEALTH AND REHAB 6/30/2019 365 Days Settled					
BARNESVILLE, GA 30204				CR Beds 117 POS Beds 0	
LAMAR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 87.4%	
Balance Sheet		Income Statement		Length of Stay 130.1	
Current Assets	943,431	Total Charges	9,172,635	Average Wages 15.91	
Fixed Assets	124,037	Contract Allowance	1,410,196	15.4%	Skilled Nursing 86.7%
Other Assets	0	Operating Revenue	7,762,439	84.6%	Ancillary Service 13.3%
Total Assets	<u>1,067,468</u>	Operating Expense	7,760,422	100.0%	Current Ratio 2.0
Current Liabilities	463,712	Operating Margin	2,017	0.0%	Days to Collect 45.1
Long Term Liabilities	0	Other Income	15,198	0.2%	Avg Payment Days 20.4
Total Equity	603,756	Other Expense	0	0.0%	Depreciation Rate 164.1%
Total Liab. and Equity	<u>1,067,468</u>	Net Profit or Loss	<u>17,215</u>	0.2%	Return on Equity 2.9%

115369 HERITAGE INN OF SANDERSVILLE HEALTH AND REHAB				Nonprofit - Other	
HERITAGE INN OF SANDERSVILLE HEALTH AND REHAB 6/30/2019 365 Days Settled					
SANDERSVILLE, GA 31082				CR Beds 60 POS Beds 0	
WASHINGTON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 98.3%	
Balance Sheet		Income Statement		Length of Stay 136.3	
Current Assets	513,633	Total Charges	5,627,939	Average Wages 15.69	
Fixed Assets	88,005	Contract Allowance	1,093,207	19.4%	Skilled Nursing 90.4%
Other Assets	0	Operating Revenue	4,534,732	80.6%	Ancillary Service 9.6%
Total Assets	<u>601,638</u>	Operating Expense	4,319,167	95.2%	Current Ratio 1.4
Current Liabilities	358,809	Operating Margin	215,565	4.8%	Days to Collect 42.2
Long Term Liabilities	0	Other Income	17,618	0.4%	Avg Payment Days 30.2
Total Equity	242,829	Other Expense	0	0.0%	Depreciation Rate 208.2%
Total Liab. and Equity	<u>601,638</u>	Net Profit or Loss	<u>233,183</u>	5.1%	Return on Equity 96.0%

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115279 HIGH SHOALS HEALTH AND REHABILITATION				Nonprofit - Other	
HIGH SHOALS HEALTH AND REHABILITATION		6/30/2019 365 Days Settled			
BISHOP, GA 30621		CR Beds 100 POS Beds 0			
OCONEE		Key Performance Ind.			
CAHABA GBA (GA)		Occupancy Rate		92.3%	
Balance Sheet		Income Statement		Length of Stay	
				90.4	
Current Assets	1,435,957	Total Charges	9,933,680	Average Wages	17.71
Fixed Assets	433,036	Contract Allowance	1,404,403	14.1% Skilled Nursing	83.4%
Other Assets	0	Operating Revenue	8,529,277	85.9% Ancillary Service	16.6%
Total Assets	<u>1,868,993</u>	Operating Expense	<u>8,323,905</u>	97.6% Current Ratio	3.1
Current Liabilities	465,147	Operating Margin	205,372	2.4% Days to Collect	62.4
Long Term Liabilities	0	Other Income	3,568	0.0% Avg Payment Days	20.8
Total Equity	<u>1,403,846</u>	Other Expense	0	0.0% Depreciation Rate	135.5%
Total Liab. and Equity	<u>1,868,993</u>	Net Profit or Loss	<u>208,940</u>	2.4% Return on Equity	14.9%
<hr/>					
115710 HILL HAVEN NURSING HOME				Proprietary - Other	
HILL HAVEN NURSING HOME		6/30/2019 365 Days Settled			
COMMERCE, GA 30529		CR Beds 70 POS Beds 0			
JACKSON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		93.3%	
Balance Sheet		Income Statement		Length of Stay	
				174.1	
Current Assets	82,290	Total Charges	5,838,315	Average Wages	15.57
Fixed Assets	7,728	Contract Allowance	762,232	13.1% Skilled Nursing	81.6%
Other Assets	863,474	Operating Revenue	5,076,083	86.9% Ancillary Service	18.4%
Total Assets	<u>953,492</u>	Operating Expense	<u>4,431,474</u>	87.3% Current Ratio	0.1
Current Liabilities	784,882	Operating Margin	644,609	12.7% Days to Collect	1.7
Long Term Liabilities	0	Other Income	1,150	0.0% Avg Payment Days	37.6
Total Equity	<u>168,610</u>	Other Expense	0	0.0% Depreciation Rate	105.9%
Total Liab. and Equity	<u>953,492</u>	Net Profit or Loss	<u>(108,683)</u>	-2.1% Return on Equity	-64.5%

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115503 JESUP HEALTH AND REHAB		Proprietary - Corporation	
JESUP HEALTH AND REHAB		12/31/2019 365 Days Settled	
JESUP, GA 31545		CR Beds 72 POS Beds 0	
WAYNE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	85.0%
Balance Sheet		Income Statement	
Current Assets	2,364,624	Total Charges	7,632,383
Fixed Assets	118,224	Contract Allowance	1,738,899
Other Assets	0	Operating Revenue	5,893,484
Total Assets	2,482,848	Operating Expense	5,136,191
Current Liabilities	684,386	Operating Margin	757,293
Long Term Liabilities	0	Other Income	-10,494
Total Equity	1,798,462	Other Expense	0
Total Liab. and Equity	2,482,848	Net Profit or Loss	746,799
		22.8%	Skilled Nursing 67.7%
		77.2%	Ancillary Service 32.3%
		87.2%	Current Ratio 3.5
		12.8%	Days to Collect 64.2
		-0.2%	Avg Payment Days 43.8
		0.0%	Depreciation Rate 81.1%
		12.7%	Return on Equity 41.5%

115545 JONESBORO NURSING AND REHABILITATION CENTER		Proprietary - Other	
JONESBORO NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled	
JONESBORO, GA 30236		CR Beds 129 POS Beds 0	
CLAYTON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	92.0%
Balance Sheet		Income Statement	
Current Assets	1,171,510	Total Charges	13,231,178
Fixed Assets	191,185	Contract Allowance	1,164,371
Other Assets	21,945	Operating Revenue	12,066,807
Total Assets	1,384,640	Operating Expense	11,970,439
Current Liabilities	1,383,623	Operating Margin	96,368
Long Term Liabilities	0	Other Income	39,792
Total Equity	1,017	Other Expense	0
Total Liab. and Equity	1,384,640	Net Profit or Loss	136,160
		8.8%	Skilled Nursing 67.2%
		91.2%	Ancillary Service 32.8%
		99.2%	Current Ratio 0.8
		0.8%	Days to Collect 29.2
		0.3%	Avg Payment Days 21.4
		0.0%	Depreciation Rate 180.1%
		1.1%	Return on Equity 13,388.4%

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115147 KENTWOOD NURSING FACILITY				Nonprofit - Other	
KENTWOOD NURSING FACILITY		6/30/2019 365 Days Settled			
AUGUSTA, GA 30909		CR Beds 100 POS Beds 0			
RICHMOND		Key Performance Ind.			
BLUE CROSS (GEORGIA)		Occupancy Rate		90.1%	
Balance Sheet		Income Statement		Length of Stay	
				104.0	
Current Assets	14,415,300	Total Charges	9,797,789	Average Wages	
Fixed Assets	2,625,938	Contract Allowance	-1,074,420	18.33	
Other Assets	37,795,624	Operating Revenue	10,872,209	75.9%	
Total Assets	54,836,862	Operating Expense	8,498,367	24.1%	
Current Liabilities	-8,576,763	Operating Margin	2,373,842	(1.7)	
Long Term Liabilities	0	Other Income	288,925	73.6	
Total Equity	63,413,625	Other Expense	0	(400.7)	
Total Liab. and Equity	54,836,862	Net Profit or Loss	2,662,767	8.7%	
				24.5%	
				4.2%	
115644 KEYSVILLE NURSING HOME & REHAB				Proprietary - Corporation	
KEYSVILLE NURSING HOME & REHAB		7/31/2019 212 Days Settled			
BLYTHE, GA 30805		CR Beds 64 POS Beds 0			
BURKE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		85.9%	
Balance Sheet		Income Statement		Length of Stay	
				685.7	
Current Assets	1,110,594	Total Charges	2,423,959	Average Wages	
Fixed Assets	0	Contract Allowance	13,526	14.26	
Other Assets	0	Operating Revenue	2,410,433	100.0%	
Total Assets	1,110,594	Operating Expense	2,127,557	0.0%	
Current Liabilities	262,093	Operating Margin	282,876	4.2	
Long Term Liabilities	0	Other Income	4,407	94.9	
Total Equity	848,501	Other Expense	0	26.1	
Total Liab. and Equity	1,110,594	Net Profit or Loss	287,283	0.0%	
				11.9%	
				33.9%	

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115354 LAGRANGE HEALTH AND REHAB				Proprietary - Corporation	
LAGRANGE HEALTH AND REHAB		6/30/2019 365 Days Settled			
LAGRANGE, GA 30240		CR Beds 138 POS Beds 0			
TROUP		Key Performance Ind.			
CAHABA GBA (GA)		Occupancy Rate		71.3%	
		Length of Stay		174.4	
		Average Wages		17.62	
		15.3% Skilled Nursing		82.8%	
		84.7% Ancillary Service		17.2%	
		115.7% Current Ratio		0.2	
		-15.7% Days to Collect		17.8	
		0.1% Avg Payment Days		88.7	
		0.0% Depreciation Rate		982.9%	
		-15.6% Return on Equity		46.8%	
<hr/>					
115355 LAKE CITY NURSING AND REHABILITATION CENTER LLC				Proprietary - Other	
LAKE CITY NURSING AND REHABILITATION CENTER LLC		12/31/2019 365 Days Settled			
LAKE CITY, GA 30260		CR Beds 242 POS Beds 0			
CLAYTON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.2%	
		Length of Stay		280.8	
		Average Wages		18.83	
		13.1% Skilled Nursing		76.1%	
		86.9% Ancillary Service		23.9%	
		105.8% Current Ratio		1.0	
		-5.8% Days to Collect		17.4	
		1.0% Avg Payment Days		25.3	
		0.0% Depreciation Rate		83.8%	
		-4.9% Return on Equity		-228.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

115424 LAKE CROSSING HEALTH CENTER		Proprietary - Corporation	
LAKE CROSSING HEALTH CENTER	12/31/2019	185 Days Settled	
APPLING, GA 30802	6/29/2019	180 Days Settled	CR Beds 100 POS Beds 0
COLUMBIA			Key Performance Ind.
WISCONSIN PHYSICIANS SERVICE			Occupancy Rate 95.3%
			Length of Stay 476.6
			Average Wages 19.26
			0.7% Skilled Nursing 87.3%
			99.3% Ancillary Service 12.7%
			96.1% Current Ratio 0.8
			3.9% Days to Collect 32.5
			0.1% Avg Payment Days 67.8
			0.0% Depreciation Rate 172.0%
			3.9% Return on Equity -83.5%

115424 LAKE CROSSING HEALTH CENTER		Proprietary - Corporation	
LAKE CROSSING HEALTH CENTER	12/31/2019	185 Days Settled	
APPLING, GA 30802	6/29/2019	180 Days Settled	CR Beds 100 POS Beds 0
COLUMBIA			Key Performance Ind.
WISCONSIN PHYSICIANS SERVICE			Occupancy Rate 96.1%
			Length of Stay 573.4
			Average Wages 19.26
			8.5% Skilled Nursing 91.3%
			91.5% Ancillary Service 8.7%
			113.0% Current Ratio 0.6
			-13.0% Days to Collect 38.2
			0.1% Avg Payment Days 61.8
			0.0% Depreciation Rate 0.0%
			-12.9% Return on Equity 100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

115614 LEE COUNTY HEALTH AND REHABILITATION				Nonprofit - Other	
LEE COUNTY HEALTH AND REHABILITATION		6/30/2019 365 Days Settled			
LEESBURG, GA 31763		CR Beds 60 POS Beds 0			
LEE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		96.0%	
		Length of Stay		84.1	
		Average Wages		15.60	
		18.1% Skilled Nursing		82.4%	
		81.9% Ancillary Service		17.6%	
		98.2% Current Ratio		6.4	
		1.8% Days to Collect		71.1	
		0.2% Avg Payment Days		16.9	
		0.0% Depreciation Rate		133.0%	
		1.9% Return on Equity		9.6%	
<hr/>					
115496 LEGACY HEALTH AND REHABILITATION				Nonprofit - Other	
LEGACY HEALTH AND REHABILITATION		6/30/2019 365 Days Settled			
GREENSBORO, GA 30642		CR Beds 50 POS Beds 0			
GREENE		Key Performance Ind.			
BLUE CROSS (GEORGIA)		Occupancy Rate		84.6%	
		Length of Stay		75.6	
		Average Wages		16.93	
		24.0% Skilled Nursing		76.8%	
		76.0% Ancillary Service		23.2%	
		130.5% Current Ratio		9.8	
		-30.5% Days to Collect		217.4	
		0.1% Avg Payment Days		15.5	
		0.0% Depreciation Rate		84.2%	
		-30.4% Return on Equity		-46.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

115585 LEGACY TRANSITIONAL CARE & REHABILITATION				Proprietary - Partnership	
LEGACY TRANSITIONAL CARE & REHABILITATION		6/30/2019 365 Days Settled			
ATLANTA, GA 30312				CR Beds 186 POS Beds 0	
FULTON				Key Performance Ind.	
CAHABA GBA (GA)				Occupancy Rate	92.0%
Balance Sheet		Income Statement		Length of Stay	260.1
Current Assets	1,815,921	Total Charges	16,027,230	Average Wages	19.86
Fixed Assets	488,880	Contract Allowance	3,212,950	20.0% Skilled Nursing	70.1%
Other Assets	33,659	Operating Revenue	12,814,280	80.0% Ancillary Service	29.9%
Total Assets	2,338,460	Operating Expense	12,445,074	97.1% Current Ratio	0.9
Current Liabilities	2,122,348	Operating Margin	369,206	2.9% Days to Collect	24.8
Long Term Liabilities	101,028	Other Income	26,563	0.2% Avg Payment Days	31.4
Total Equity	115,084	Other Expense	0	0.0% Depreciation Rate	185.3%
Total Liab. and Equity	2,338,460	Net Profit or Loss	166,131	1.3% Return on Equity	144.4%
115296 LENBROOK				Nonprofit - Other	
LENBROOK		6/30/2019 365 Days Settled			
ATLANTA, GA 30319				CR Beds 60 POS Beds 0	
DEKALB				Key Performance Ind.	
CAHABA GBA (GA)				Occupancy Rate	88.1%
Balance Sheet		Income Statement		Length of Stay	120.6
Current Assets	14,591,850	Total Charges	27,330,872	Average Wages	23.79
Fixed Assets	140,346,185	Contract Allowance	765,844	2.8% Skilled Nursing	18.9%
Other Assets	40,073,747	Operating Revenue	26,565,028	97.2% Ancillary Service	7.6%
Total Assets	195,011,782	Operating Expense	37,003,442	139.3% Current Ratio	0.1
Current Liabilities	263,710,832	Operating Margin	-10,438,414	-39.3% Days to Collect	19.9
Long Term Liabilities	8,000,000	Other Income	9,229,765	34.7% Avg Payment Days	24.3
Total Equity	-76,699,050	Other Expense	0	0.0% Depreciation Rate	4.6%
Total Liab. and Equity	195,011,782	Net Profit or Loss	(1,208,649)	-4.5% Return on Equity	1.6%

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115654 LIFE CARE CENTER				Proprietary - Corporation	
LIFE CARE CENTER		12/31/2019 365 Days Settled			
FITZGERALD, GA 31750		CR Beds 167 POS Beds 0			
BEN HILL		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		65.3%	
		Length of Stay		358.4	
		Average Wages		14.91	
		33.4% Skilled Nursing		72.0%	
		66.6% Ancillary Service		28.0%	
		108.9% Current Ratio		0.1	
		-8.9% Days to Collect		10.7	
		0.1% Avg Payment Days		34.8	
		0.0% Depreciation Rate		196.5%	
		-8.8% Return on Equity		40.5%	
<hr/>					
115347 LIFE CARE CENTER OF GWINNETT				Proprietary - Corporation	
LIFE CARE CENTER OF GWINNETT		6/30/2019 365 Days Settled			
LAWRENCEVILLE, GA 30044		CR Beds 163 POS Beds 0			
GWINNETT		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		66.5%	
		Length of Stay		63.0	
		Average Wages		21.00	
		23.6% Skilled Nursing		75.6%	
		76.4% Ancillary Service		24.4%	
		113.7% Current Ratio		2.0	
		-13.7% Days to Collect		45.0	
		0.1% Avg Payment Days		18.4	
		0.0% Depreciation Rate		30.5%	
		-13.5% Return on Equity		148.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

115659 LIFE CARE CTR OF LAWRENCEVILLE				Proprietary - Partnership	
LIFE CARE CTR OF LAWRENCEVILLE		6/30/2019 365 Days Settled			
LAWRENCEVILLE, GA 30045		CR Beds 125 POS Beds 0			
GWINNETT		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		74.2%	
Balance Sheet		Income Statement		Length of Stay	
				50.0	
Current Assets	2,169,668	Total Charges	15,000,664	Average Wages	23.02
Fixed Assets	51,601	Contract Allowance	4,039,069	26.9%	Skilled Nursing
Other Assets	668,293	Operating Revenue	10,961,595	73.1%	Ancillary Service
Total Assets	2,889,562	Operating Expense	12,440,373	113.5%	Current Ratio
Current Liabilities	1,276,167	Operating Margin	-1,478,778	-13.5%	Days to Collect
Long Term Liabilities	768,314	Other Income	23,787	0.2%	Avg Payment Days
Total Equity	845,081	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	2,889,562	Net Profit or Loss	(1,454,991)	-13.3%	Return on Equity
					-172.2%

115550 LILLIAN G CARTER HEALTH AND REHABILITATION				Nonprofit - Other	
LILLIAN G CARTER HEALTH AND REHABILITATION		6/30/2019 365 Days Settled			
PLAINS, GA 31780		CR Beds 100 POS Beds 0			
SUMTER		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		89.9%	
Balance Sheet		Income Statement		Length of Stay	
				116.4	
Current Assets	918,544	Total Charges	7,953,440	Average Wages	15.85
Fixed Assets	265,602	Contract Allowance	1,797,262	22.6%	Skilled Nursing
Other Assets	0	Operating Revenue	6,156,178	77.4%	Ancillary Service
Total Assets	1,184,146	Operating Expense	6,648,996	108.0%	Current Ratio
Current Liabilities	350,851	Operating Margin	-492,818	-8.0%	Days to Collect
Long Term Liabilities	0	Other Income	17,546	0.3%	Avg Payment Days
Total Equity	833,295	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,184,146	Net Profit or Loss	(475,272)	-7.7%	Return on Equity
					-57.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

115552 LODGE, THE				Proprietary - Corporation	
LODGE, THE		6/30/2019 365 Days Settled			
WARNER ROBINS, GA 31088				CR Beds 106 POS Beds 0	
HOUSTON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 72.4%	
Balance Sheet		Income Statement		Length of Stay 59.8	
Current Assets	1,432,934	Total Charges	12,106,066	Average Wages 16.36	
Fixed Assets	543,662	Contract Allowance	3,173,251	26.2% Skilled Nursing 69.7%	
Other Assets	0	Operating Revenue	8,932,815	73.8% Ancillary Service 30.3%	
Total Assets	<u>1,976,596</u>	Operating Expense	8,822,375	98.8% Current Ratio 2.1	
Current Liabilities	672,292	Operating Margin	110,440	1.2% Days to Collect 47.0	
Long Term Liabilities	0	Other Income	325,826	3.6% Avg Payment Days 26.2	
Total Equity	<u>1,304,304</u>	Other Expense	0	0.0% Depreciation Rate 100.6%	
Total Liab. and Equity	<u>1,976,596</u>	Net Profit or Loss	<u>304,755</u>	3.4% Return on Equity 23.4%	
115404 LUMBER CITY NURSING & REHABILITATION CENTER				Proprietary - Corporation	
LUMBER CITY NURSING & REHABILITATION CENTER		12/31/2019 365 Days Settled			
LUMBER CITY, GA 31549				CR Beds 86 POS Beds 0	
TELFAIR				Key Performance Ind.	
CAHABA GBA (GA)				Occupancy Rate 83.1%	
Balance Sheet		Income Statement		Length of Stay 250.7	
Current Assets	-124,397	Total Charges	8,289,077	Average Wages 16.30	
Fixed Assets	47,793	Contract Allowance	3,013,004	36.3% Skilled Nursing 55.9%	
Other Assets	70,001	Operating Revenue	5,276,073	63.7% Ancillary Service 44.1%	
Total Assets	<u>-6,603</u>	Operating Expense	5,585,662	105.9% Current Ratio (0.1)	
Current Liabilities	1,255,675	Operating Margin	-309,589	-5.9% Days to Collect (4.8)	
Long Term Liabilities	0	Other Income	8,370	0.2% Avg Payment Days 36.8	
Total Equity	<u>-1,262,278</u>	Other Expense	0	0.0% Depreciation Rate 870.5%	
Total Liab. and Equity	<u>-6,603</u>	Net Profit or Loss	<u>(301,219)</u>	-5.7% Return on Equity 23.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

115474 LYNN HAVEN HEALTH AND REHABILITATION				Nonprofit - Other	
LYNN HAVEN HEALTH AND REHABILITATION		6/30/2019 365 Days Settled			
GRAY, GA 31032				CR Beds 77 POS Beds 0	
JONES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 95.1%	
Balance Sheet		Income Statement		Length of Stay 141.4	
Current Assets	1,134,647	Total Charges	7,284,645	Average Wages 16.86	
Fixed Assets	119,222	Contract Allowance	683,900	9.4% Skilled Nursing 87.1%	
Other Assets	0	Operating Revenue	6,600,745	90.6% Ancillary Service 12.9%	
Total Assets	<u>1,253,869</u>	Operating Expense	6,859,520	103.9% Current Ratio 4.3	
Current Liabilities	264,116	Operating Margin	-258,775	-3.9% Days to Collect 63.9	
Long Term Liabilities	0	Other Income	26,382	0.4% Avg Payment Days 14.5	
Total Equity	989,753	Other Expense	0	0.0% Depreciation Rate 74.0%	
Total Liab. and Equity	<u>1,253,869</u>	Net Profit or Loss	<u>(232,393)</u>	-3.5% Return on Equity -23.5%	

115362 MACON REHABILITATION AND HEALTHCARE				Proprietary - Partnership	
MACON REHABILITATION AND HEALTHCARE		6/30/2019 212 Days Settled			
MACON, GA 31217				CR Beds 100 POS Beds 0	
BIBB				Key Performance Ind.	
PALMETTO GBA (GA)				Occupancy Rate 82.7%	
Balance Sheet		Income Statement		Length of Stay 128.0	
Current Assets	1,485,874	Total Charges	7,427,903	Average Wages 21.27	
Fixed Assets	71,531	Contract Allowance	2,388,614	32.2% Skilled Nursing 54.5%	
Other Assets	-95,918	Operating Revenue	5,039,289	67.8% Ancillary Service 45.5%	
Total Assets	<u>1,461,487</u>	Operating Expense	4,309,001	85.5% Current Ratio 2.4	
Current Liabilities	627,933	Operating Margin	730,288	14.5% Days to Collect 41.9	
Long Term Liabilities	11,446	Other Income	879	0.0% Avg Payment Days 26.5	
Total Equity	822,108	Other Expense	0	0.0% Depreciation Rate 443.5%	
Total Liab. and Equity	<u>1,461,487</u>	Net Profit or Loss	<u>701,263</u>	13.9% Return on Equity 85.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

115124 MAGNOLIA MANOR OF COLUMBUS NURSING CENTER - EAST				Nonprofit - Other	
MAGNOLIA MANOR OF COLUMBUS NURSING CENTER - EAST		6/30/2019 365 Days Settled			
COLUMBUS, GA 31904				CR Beds 210 POS Beds 0	
MUSCOGEE				Key Performance Ind.	
BLUE CROSS (GEORGIA)				Occupancy Rate	63.2%
Balance Sheet		Income Statement		Length of Stay	173.7
Current Assets	1,925,583	Total Charges	10,742,099	Average Wages	13.00
Fixed Assets	7,506,777	Contract Allowance	469,704	4.4% Skilled Nursing	91.2%
Other Assets	6,210,274	Operating Revenue	10,272,395	95.6% Ancillary Service	8.8%
Total Assets	15,642,634	Operating Expense	11,334,887	110.3% Current Ratio	2.8
Current Liabilities	692,201	Operating Margin	-1,062,492	-10.3% Days to Collect	31.4
Long Term Liabilities	9,583,138	Other Income	3,013,906	29.3% Avg Payment Days	16.9
Total Equity	5,367,295	Other Expense	0	0.0% Depreciation Rate	9.5%
Total Liab. and Equity	15,642,634	Net Profit or Loss	1,951,414	19.0% Return on Equity	36.4%

115045 MAGNOLIA MANOR OF COLUMBUS NURSING CENTER - WEST				Nonprofit - Other	
MAGNOLIA MANOR OF COLUMBUS NURSING CENTER - WEST		6/30/2019 365 Days Settled			
COLUMBUS, GA 31904				CR Beds 166 POS Beds 0	
MUSCOGEE				Key Performance Ind.	
BLUE CROSS (GEORGIA)				Occupancy Rate	70.1%
Balance Sheet		Income Statement		Length of Stay	288.8
Current Assets	1,257,126	Total Charges	8,583,494	Average Wages	12.00
Fixed Assets	6,287,538	Contract Allowance	253,209	2.9% Skilled Nursing	94.7%
Other Assets	11,782,094	Operating Revenue	8,330,285	97.1% Ancillary Service	5.3%
Total Assets	19,326,758	Operating Expense	8,805,297	105.7% Current Ratio	2.2
Current Liabilities	565,472	Operating Margin	-475,012	-5.7% Days to Collect	26.8
Long Term Liabilities	6,847,540	Other Income	3,497,537	42.0% Avg Payment Days	17.8
Total Equity	11,913,746	Other Expense	0	0.0% Depreciation Rate	8.6%
Total Liab. and Equity	19,326,758	Net Profit or Loss	3,022,525	36.3% Return on Equity	25.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

115599 MAGNOLIA MANOR OF MARION COUNTY				Nonprofit - Other		
MAGNOLIA MANOR OF MARION COUNTY				6/30/2019 365 Days Settled		
BUENA VISTA, GA 31803				CR Beds 70 POS Beds 0		
MARION				Key Performance Ind.		
BLUE CROSS (GEORGIA)				Occupancy Rate	83.8%	
Balance Sheet				Length of Stay	261.1	
Income Statement				Average Wages	13.11	
Current Assets	2,456,354	Total Charges	4,719,687	1.8%	Skilled Nursing	93.5%
Fixed Assets	4,123,932	Contract Allowance	86,760	98.2%	Ancillary Service	6.5%
Other Assets	1,453,678	Operating Revenue	4,632,927	137.6%	Current Ratio	9.3
Total Assets	8,033,964	Operating Expense	6,377,101	-37.6%	Days to Collect	21.2
Current Liabilities	264,856	Operating Margin	-1,744,174	43.1%	Avg Payment Days	14.4
Long Term Liabilities	2,730,556	Other Income	1,996,241	0.0%	Depreciation Rate	9.2%
Total Equity	5,038,552	Other Expense	0	5.4%	Return on Equity	5.0%
Total Liab. and Equity	8,033,964	Net Profit or Loss	252,067			

115553 MAGNOLIA MANOR OF MIDWAY				Proprietary - Other		
MAGNOLIA MANOR OF MIDWAY				9/9/2019 252 Days Settled		
MIDWAY, GA 31320				CR Beds 169 POS Beds 0		
LIBERTY				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	67.5%	
Balance Sheet				Length of Stay	148.2	
Income Statement				Average Wages	17.60	
Current Assets	889,018	Total Charges	6,345,892	22.1%	Skilled Nursing	78.4%
Fixed Assets	96,635	Contract Allowance	1,403,309	77.9%	Ancillary Service	21.6%
Other Assets	4,370,877	Operating Revenue	4,942,583	96.4%	Current Ratio	0.8
Total Assets	5,356,530	Operating Expense	4,766,373	3.6%	Days to Collect	44.9
Current Liabilities	1,088,538	Operating Margin	176,210	1.1%	Avg Payment Days	56.3
Long Term Liabilities	802,634	Other Income	55,571	0.0%	Depreciation Rate	238.8%
Total Equity	3,465,358	Other Expense	0	4.7%	Return on Equity	6.7%
Total Liab. and Equity	5,356,530	Net Profit or Loss	231,781			

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

115582 MAGNOLIA MANOR OF ST SIMONS REHAB & NURSING CENTER				Nonprofit - Other	
MAGNOLIA MANOR OF ST SIMONS REHAB & NURSING CENTER 6/30/2019 365 Days Settled					
SAINT SIMONS ISLAND, GA 31522					
GLYNN					
BLUE CROSS (GEORGIA)					
				CR Beds 125 POS Beds 0	
				Key Performance Ind.	
Balance Sheet		Income Statement		Occupancy Rate	80.6%
Current Assets	1,146,280	Total Charges	8,632,528	Length of Stay	144.2
Fixed Assets	235,355	Contract Allowance	375,180	Average Wages	16.46
Other Assets	387,536	Operating Revenue	8,257,348	4.3% Skilled Nursing	87.5%
Total Assets	1,769,171	Operating Expense	8,184,889	95.7% Ancillary Service	12.5%
Current Liabilities	466,522	Operating Margin	72,459	99.1% Current Ratio	2.5
Long Term Liabilities	0	Other Income	148,147	0.9% Days to Collect	41.1
Total Equity	1,302,649	Other Expense	0	1.8% Avg Payment Days	19.4
Total Liab. and Equity	1,769,171	Net Profit or Loss	220,606	0.0% Depreciation Rate	108.5%
				2.7% Return on Equity	16.9%
115246 MANOR CARE REHABILITATION CENTER - DECATUR					
MANOR CARE REHABILITATION CENTER - 5/31/2019 365 Days Settled					
DECATUR, GA 30033					
DEKALB					
HIGHMARK MEDICARE SERVICES					
				CR Beds 140 POS Beds 0	
				Key Performance Ind.	
Balance Sheet		Income Statement		Occupancy Rate	82.5%
Current Assets	1,660,142	Total Charges	23,248,044	Length of Stay	40.1
Fixed Assets	314,972	Contract Allowance	8,913,439	Average Wages	24.39
Other Assets	206,134	Operating Revenue	14,334,605	38.3% Skilled Nursing	61.0%
Total Assets	2,181,248	Operating Expense	14,370,399	61.7% Ancillary Service	39.0%
Current Liabilities	1,054,522	Operating Margin	-35,794	100.2% Current Ratio	1.6
Long Term Liabilities	0	Other Income	1,824	-0.2% Days to Collect	42.2
Total Equity	1,126,726	Other Expense	0	0.0% Avg Payment Days	21.2
Total Liab. and Equity	2,181,248	Net Profit or Loss	(50,811)	0.0% Depreciation Rate	28.0%
				-0.4% Return on Equity	-4.5%

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115283 MANOR CARE REHABILITATION CENTER - MARIETTA				Nonprofit - Other	
MANOR CARE REHABILITATION CENTER - 5/31/2019 365 Days Settled MARIETTA					
MARIETTA, GA 30068				CR Beds 117 POS Beds 0	
COBB				Key Performance Ind.	
HIGHMARK MEDICARE SERVICES				Occupancy Rate 92.3%	
Balance Sheet		Income Statement		Length of Stay 33.6	
Current Assets	1,052,360	Total Charges	22,401,125	Average Wages 25.98	
Fixed Assets	632,884	Contract Allowance	7,657,465	34.2% Skilled Nursing 65.8%	
Other Assets	31,419	Operating Revenue	14,743,660	65.8% Ancillary Service 34.2%	
Total Assets	<u>1,716,663</u>	Operating Expense	13,993,894	94.9% Current Ratio 1.0	
Current Liabilities	1,046,600	Operating Margin	749,766	5.1% Days to Collect 26.0	
Long Term Liabilities	0	Other Income	32,849	0.2% Avg Payment Days 23.5	
Total Equity	670,063	Other Expense	0	0.0% Depreciation Rate 17.6%	
Total Liab. and Equity	<u>1,716,663</u>	Net Profit or Loss	<u>781,783</u>	5.3% Return on Equity 116.7%	
<hr/>					
115543 MAPLE RIDGE HEALTH CARE CENTER				Proprietary - Other	
MAPLE RIDGE HEALTH CARE CENTER 12/31/2019 366 Days Settled					
CARTERSVILLE, GA 30120				CR Beds 74 POS Beds 0	
BARTOW				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 95.7%	
Balance Sheet		Income Statement		Length of Stay 165.0	
Current Assets	29,774	Total Charges	7,643,856	Average Wages 18.38	
Fixed Assets	4,238	Contract Allowance	949,907	12.4% Skilled Nursing 84.5%	
Other Assets	17,345	Operating Revenue	6,693,949	87.6% Ancillary Service 15.5%	
Total Assets	<u>51,357</u>	Operating Expense	6,444,332	96.3% Current Ratio 0.1	
Current Liabilities	259,250	Operating Margin	249,617	3.7% Days to Collect 28.4	
Long Term Liabilities	0	Other Income	559	0.0% Avg Payment Days 33.7	
Total Equity	-207,893	Other Expense	0	0.0% Depreciation Rate 25,376.0%	
Total Liab. and Equity	<u>51,357</u>	Net Profit or Loss	<u>250,176</u>	3.7% Return on Equity -120.3%	

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115718 MARSH'S EDGE				Proprietary - Corporation	
MARSH'S EDGE		12/31/2019 365 Days Settled			
SAINT SIMONS ISLAND, GA 31522				CR Beds 20 POS Beds 0	
GLYNN				Key Performance Ind.	
BLUE CROSS (GEORGIA)				Occupancy Rate 53.7%	
Balance Sheet		Income Statement		Length of Stay 97.9	
Current Assets	625,090	Total Charges	1,446,813	Average Wages	18.50
Fixed Assets	1,360,950	Contract Allowance	0	0.0%	Skilled Nursing 76.3%
Other Assets	54,519,228	Operating Revenue	1,446,813	100.0%	Ancillary Service 23.7%
Total Assets	56,505,268	Operating Expense	14,110,455	975.3%	Current Ratio 0.2
Current Liabilities	2,909,540	Operating Margin	-12,663,642	-875.3%	Days to Collect 69.9
Long Term Liabilities	91,570,843	Other Income	10,530,641	727.9%	Avg Payment Days 69.2
Total Equity	-37,975,115	Other Expense	0	0.0%	Depreciation Rate 178.9%
Total Liab. and Equity	56,505,268	Net Profit or Loss	(2,123,731)	-146.8%	Return on Equity 5.6%
115494 MCRAE MANOR NURSING HOME				Proprietary - Corporation	
MCRAE MANOR NURSING HOME		6/30/2019 365 Days Settled			
MC RAE, GA 31055				CR Beds 133 POS Beds 0	
TELFAIR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 74.2%	
Balance Sheet		Income Statement		Length of Stay 135.3	
Current Assets	454,388	Total Charges	7,672,235	Average Wages	14.88
Fixed Assets	240,533	Contract Allowance	985,797	12.8%	Skilled Nursing 82.6%
Other Assets	0	Operating Revenue	6,686,438	87.2%	Ancillary Service 17.4%
Total Assets	694,921	Operating Expense	7,154,800	107.0%	Current Ratio 0.1
Current Liabilities	6,496,436	Operating Margin	-468,362	-7.0%	Days to Collect 49.5
Long Term Liabilities	3	Other Income	10,008	0.1%	Avg Payment Days 24.2
Total Equity	-5,801,518	Other Expense	0	0.0%	Depreciation Rate 164.0%
Total Liab. and Equity	694,921	Net Profit or Loss	(458,354)	-6.9%	Return on Equity 7.9%

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115561 MEADOWBROOK HEALTH AND REHAB		Proprietary - Corporation	
MEADOWBROOK HEALTH AND REHAB		12/31/2019 365 Days Settled	
TUCKER, GA 30084		CR Beds 144 POS Beds 0	
DEKALB		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	89.8%
		Length of Stay	129.3
		Average Wages	18.74
		19.3% Skilled Nursing	78.3%
		80.7% Ancillary Service	21.7%
		100.1% Current Ratio	1.4
		-0.1% Days to Collect	54.2
		0.2% Avg Payment Days	34.9
		0.0% Depreciation Rate	124.2%
		0.0% Return on Equity	1.9%
<hr/>			
115726 MEADOWS PARK HEALTH AND REHABILITATION		Nonprofit - Other	
MEADOWS PARK HEALTH AND REHABILITATION		6/30/2019 365 Days Settled	
VIDALIA, GA 30474		CR Beds 75 POS Beds 0	
TOOMBS		Key Performance Ind.	
CAHABA GBA (GA)		Occupancy Rate	93.8%
		Length of Stay	52.3
		Average Wages	17.40
		11.6% Skilled Nursing	72.8%
		88.4% Ancillary Service	27.2%
		97.7% Current Ratio	2.4
		2.3% Days to Collect	42.7
		0.3% Avg Payment Days	22.5
		0.0% Depreciation Rate	199.2%
		2.6% Return on Equity	30.1%

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115692 MEDICAL MANAGEMENT HEALTH AND REHAB CENTER				Proprietary - Corporation	
MEDICAL MANAGEMENT HEALTH AND REHAB CENTER		6/30/2019 365 Days Settled			
MACON, GA 31204				CR Beds 100 POS Beds 0	
BIBB				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	81.7%
				Length of Stay	320.5
				Average Wages	17.31
				23.8% Skilled Nursing	83.4%
				76.2% Ancillary Service	16.6%
				108.2% Current Ratio	0.1
				-8.2% Days to Collect	19.3
				0.0% Avg Payment Days	121.7
				0.0% Depreciation Rate	11.5%
				-8.3% Return on Equity	21.9%
<hr/>					
115338 MIONA GERIATRIC & DEMENTIA CENTER				Proprietary - Partnership	
MIONA GERIATRIC & DEMENTIA CENTER		6/30/2019 365 Days Settled			
IDEAL, GA 31041				CR Beds 88 POS Beds 0	
MACON				Key Performance Ind.	
BLUE CROSS (GEORGIA)				Occupancy Rate	96.8%
				Length of Stay	565.3
				Average Wages	15.18
				3.1% Skilled Nursing	96.7%
				96.9% Ancillary Service	3.3%
				91.4% Current Ratio	6.7
				8.6% Days to Collect	35.2
				0.1% Avg Payment Days	4.6
				0.0% Depreciation Rate	95.0%
				8.5% Return on Equity	42.6%

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115693 MOLENA HEALTH & REHAB		Proprietary - Corporation	
MOLENA HEALTH & REHAB		6/30/2019 365 Days Settled	
MOLENA, GA 30258		CR Beds 64 POS Beds 0	
PIKE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	78.5%
Balance Sheet		Income Statement	
Current Assets	183,748	Total Charges	3,860,426
Fixed Assets	27,229	Contract Allowance	319,387
Other Assets	1,219,615	Operating Revenue	3,541,039
Total Assets	1,430,592	Operating Expense	3,881,104
Current Liabilities	1,390,851	Operating Margin	-340,065
Long Term Liabilities	14,507	Other Income	911
Total Equity	25,234	Other Expense	0
Total Liab. and Equity	1,430,592	Net Profit or Loss	(341,447)
		8.3%	Skilled Nursing 90.5%
		91.7%	Ancillary Service 9.5%
		109.6%	Current Ratio 0.1
		-9.6%	Days to Collect 23.1
		0.0%	Avg Payment Days 128.3
		0.0%	Depreciation Rate 620.6%
		-9.6%	Return on Equity -
			1,353.1%
115364 MONTEZUMA HEALTH CARE CENTER		Nonprofit - Other	
MONTEZUMA HEALTH CARE CENTER		6/30/2019 365 Days Settled	
MONTEZUMA, GA 31063		CR Beds 100 POS Beds 0	
MACON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	66.8%
Balance Sheet		Income Statement	
Current Assets	1,492,844	Total Charges	5,822,501
Fixed Assets	257,948	Contract Allowance	1,018,920
Other Assets	0	Operating Revenue	4,803,581
Total Assets	1,750,792	Operating Expense	5,353,527
Current Liabilities	258,775	Operating Margin	-549,946
Long Term Liabilities	0	Other Income	13,527
Total Equity	1,492,017	Other Expense	0
Total Liab. and Equity	1,750,792	Net Profit or Loss	(536,419)
		17.5%	Skilled Nursing 92.5%
		82.5%	Ancillary Service 7.5%
		111.4%	Current Ratio 5.8
		-11.4%	Days to Collect 116.0
		0.3%	Avg Payment Days 17.3
		0.0%	Depreciation Rate 36.4%
		-11.2%	Return on Equity -36.0%

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115688 MOUNTAIN VIEW HEALTH CARE		Proprietary - Corporation	
MOUNTAIN VIEW HEALTH CARE		6/30/2019 365 Days Settled	
CLAYTON, GA 30525		CR Beds 117 POS Beds 0	
RABUN		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	83.7%
		Length of Stay	262.7
		Average Wages	17.98
		11.5% Skilled Nursing	87.2%
		88.5% Ancillary Service	12.8%
		102.2% Current Ratio	0.1
		-2.2% Days to Collect	17.4
		0.1% Avg Payment Days	143.2
		0.0% Depreciation Rate	326.2%
		-2.1% Return on Equity	254.3%
<hr/>			
115351 MUSCOGEE MANOR & REHABILITATION CTR		Government - City-County	
MUSCOGEE MANOR & REHABILITATION CTR		6/30/2019 365 Days Settled	
COLUMBUS, GA 31906		CR Beds 170 POS Beds 0	
MUSCOGEE		Key Performance Ind.	
CAHABA GBA (GA)		Occupancy Rate	74.1%
		Length of Stay	194.0
		Average Wages	14.92
		7.3% Skilled Nursing	91.8%
		92.7% Ancillary Service	8.2%
		93.0% Current Ratio	9.1
		7.0% Days to Collect	28.5
		0.7% Avg Payment Days	22.5
		0.0% Depreciation Rate	3.0%
		-1.6% Return on Equity	5.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

115686 NANCY HART NURSING CENTER				Proprietary - Corporation	
NANCY HART NURSING CENTER		6/30/2019 365 Days Settled			
ELBERTON, GA 30635		CR Beds 67 POS Beds 0			
ELBERT		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		75.5%	
		Length of Stay		159.1	
		Average Wages		15.99	
		15.1% Skilled Nursing		77.0%	
		84.9% Ancillary Service		23.0%	
		94.6% Current Ratio		0.2	
		5.4% Days to Collect		12.1	
		0.0% Avg Payment Days		56.7	
		0.0% Depreciation Rate		39.3%	
		-5.8% Return on Equity		198.5%	
<hr/>					
115138 NEWNAN HEALTH AND REHABILITATION				Nonprofit - Other	
NEWNAN HEALTH AND REHABILITATION		6/30/2019 365 Days Settled			
NEWNAN, GA 30263		CR Beds 104 POS Beds 0			
COWETA		Key Performance Ind.			
BLUE CROSS (GEORGIA)		Occupancy Rate		80.0%	
		Length of Stay		122.9	
		Average Wages		18.70	
		12.7% Skilled Nursing		87.8%	
		87.3% Ancillary Service		12.2%	
		102.5% Current Ratio		2.3	
		-2.5% Days to Collect		65.8	
		0.1% Avg Payment Days		25.9	
		0.0% Depreciation Rate		95.7%	
		-2.4% Return on Equity		-14.4%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

115492 NHC HEALTHCARE FT OGLETHORPE		Proprietary - Partnership	
NHC HEALTHCARE FT OGLETHORPE		12/31/2019 365 Days Settled	
FORT OGLETHORPE, GA 30742		CR Beds 135 POS Beds 0	
CATOOSA		Key Performance Ind.	
BLUE CROSS (TENNESSEE)		Occupancy Rate	93.6%
Balance Sheet		Income Statement	
Current Assets	3,653,060	Total Charges	16,417,659
Fixed Assets	2,190,627	Contract Allowance	4,548,899
Other Assets	-2,140,224	Operating Revenue	11,868,760
Total Assets	3,703,463	Operating Expense	10,845,533
Current Liabilities	969,257	Operating Margin	1,023,227
Long Term Liabilities	0	Other Income	92,469
Total Equity	2,734,206	Other Expense	0
Total Liab. and Equity	3,703,463	Net Profit or Loss	1,115,696
		27.7%	Skilled Nursing 73.8%
		72.3%	Ancillary Service 24.5%
		91.4%	Current Ratio 3.8
		8.6%	Days to Collect 40.3
		0.8%	Avg Payment Days 19.3
		0.0%	Depreciation Rate 5.1%
		9.4%	Return on Equity 40.8%

115104 NHC HEALTHCARE ROSSVILLE		Proprietary - Partnership	
NHC HEALTHCARE ROSSVILLE		12/31/2019 365 Days Settled	
ROSSVILLE, GA 30741		CR Beds 112 POS Beds 0	
WALKER		Key Performance Ind.	
BLUE CROSS (TENNESSEE)		Occupancy Rate	85.0%
Balance Sheet		Income Statement	
Current Assets	1,329,346	Total Charges	10,202,683
Fixed Assets	3,106,309	Contract Allowance	2,726,932
Other Assets	-2,969,945	Operating Revenue	7,475,751
Total Assets	1,465,710	Operating Expense	7,359,218
Current Liabilities	671,461	Operating Margin	116,533
Long Term Liabilities	0	Other Income	92,437
Total Equity	794,249	Other Expense	0
Total Liab. and Equity	1,465,710	Net Profit or Loss	208,970
		26.7%	Skilled Nursing 80.0%
		73.3%	Ancillary Service 17.8%
		98.4%	Current Ratio 2.0
		1.6%	Days to Collect 37.4
		1.2%	Avg Payment Days 20.6
		0.0%	Depreciation Rate 5.7%
		2.8%	Return on Equity 26.3%

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115012 NORTH DECATUR HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
NORTH DECATUR HEALTH AND REHABILITATION CENTER		6/30/2019 365 Days Settled			
DECATUR, GA 30033				CR Beds 73	POS Beds 0
DEKALB				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	90.0%
Balance Sheet		Income Statement		Length of Stay	62.4
Current Assets	621,979	Total Charges	20,273,647	Average Wages	23.85
Fixed Assets	2,925,163	Contract Allowance	13,997,651	69.0%	Skilled Nursing 93.2%
Other Assets	179,720	Operating Revenue	6,275,996	31.0%	Ancillary Service 6.8%
Total Assets	3,726,862	Operating Expense	6,346,146	101.1%	Current Ratio 0.6
Current Liabilities	960,513	Operating Margin	-70,150	-1.1%	Days to Collect 35.4
Long Term Liabilities	2,106,010	Other Income	3,867	0.1%	Avg Payment Days 48.0
Total Equity	660,339	Other Expense	0	0.0%	Depreciation Rate 11.8%
Total Liab. and Equity	3,726,862	Net Profit or Loss	(66,283)	-1.1%	Return on Equity -10.0%
115129 NURSE CARE OF BUCKHEAD				Proprietary - Partnership	
NURSE CARE OF BUCKHEAD		6/30/2019 365 Days Settled			
ATLANTA, GA 30305				CR Beds 220	POS Beds 0
FULTON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	93.1%
Balance Sheet		Income Statement		Length of Stay	141.8
Current Assets	2,842,772	Total Charges	24,424,967	Average Wages	22.97
Fixed Assets	1,300,522	Contract Allowance	5,761,960	23.6%	Skilled Nursing 52.8%
Other Assets	132,675	Operating Revenue	18,663,007	76.4%	Ancillary Service 47.2%
Total Assets	4,275,969	Operating Expense	18,781,644	100.6%	Current Ratio 0.7
Current Liabilities	3,931,412	Operating Margin	-118,637	-0.6%	Days to Collect 43.6
Long Term Liabilities	556,311	Other Income	22,976	0.1%	Avg Payment Days 45.5
Total Equity	-211,754	Other Expense	0	0.0%	Depreciation Rate 116.9%
Total Liab. and Equity	4,275,969	Net Profit or Loss	(684,688)	-3.7%	Return on Equity 323.3%

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115705 OAKS - BETHANY SKILLED NURSING, THE				Proprietary - Other	
OAKS - BETHANY SKILLED NURSING, THE 6/30/2019 365 Days Settled					
VIDALIA, GA 30475				CR Beds 168 POS Beds 0	
TOOMBS				Key Performance Ind.	
BLUE CROSS (GEORGIA)				Occupancy Rate 90.6%	
Balance Sheet				Length of Stay 272.3	
Income Statement				Average Wages 17.26	
Current Assets	2,428,873	Total Charges	12,412,795	6.1%	Skilled Nursing 85.7%
Fixed Assets	538,249	Contract Allowance	759,501	93.9%	Ancillary Service 14.3%
Other Assets	28,745	Operating Revenue	11,653,294	100.1%	Current Ratio 1.7
Total Assets	2,995,867	Operating Expense	11,664,919	-0.1%	Days to Collect 72.6
Current Liabilities	1,391,270	Operating Margin	-11,625	0.5%	Avg Payment Days 39.1
Long Term Liabilities	0	Other Income	58,451	0.0%	Depreciation Rate 92.9%
Total Equity	1,604,597	Other Expense	0	0.4%	Return on Equity 2.9%
Total Liab. and Equity	2,995,867	Net Profit or Loss	46,826		

115384 OAKS - CARROLLTON SKILLED NURSING, THE				Proprietary - Other	
OAKS - CARROLLTON SKILLED NURSING, THE 6/30/2019 365 Days Settled					
CARROLLTON, GA 30117				CR Beds 42 POS Beds 0	
CARROLL				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 94.9%	
Balance Sheet				Length of Stay 96.3	
Income Statement				Average Wages 16.88	
Current Assets	4,047,192	Total Charges	5,995,050	19.7%	Skilled Nursing 67.0%
Fixed Assets	46,201	Contract Allowance	1,182,665	80.3%	Ancillary Service 33.0%
Other Assets	0	Operating Revenue	4,812,385	90.1%	Current Ratio 10.4
Total Assets	4,093,393	Operating Expense	4,333,844	9.9%	Days to Collect 306.2
Current Liabilities	388,844	Operating Margin	478,541	0.3%	Avg Payment Days 30.5
Long Term Liabilities	0	Other Income	15,592	0.0%	Depreciation Rate 147.9%
Total Equity	3,704,549	Other Expense	0	10.3%	Return on Equity 13.3%
Total Liab. and Equity	4,093,393	Net Profit or Loss	494,133		

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115410 OAKS - LIMESTONE, THE				Proprietary - Other	
OAKS - LIMESTONE, THE		6/30/2019 365 Days Settled			
GAINESVILLE, GA 30501				CR Beds 104 POS Beds 0	
HALL				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 92.0%	
Balance Sheet		Income Statement		Length of Stay 50.7	
Current Assets	10,921,420	Total Charges	14,840,695	Average Wages 18.29	
Fixed Assets	538,284	Contract Allowance	3,009,933	20.3% Skilled Nursing 64.2%	
Other Assets	15,928	Operating Revenue	11,830,762	79.7% Ancillary Service 35.8%	
Total Assets	<u>11,475,632</u>	Operating Expense	<u>10,371,133</u>	87.7% Current Ratio 12.5	
Current Liabilities	875,447	Operating Margin	1,459,629	12.3% Days to Collect 336.5	
Long Term Liabilities	0	Other Income	38,779	0.3% Avg Payment Days 26.9	
Total Equity	<u>10,600,185</u>	Other Expense	0	0.0% Depreciation Rate 52.8%	
Total Liab. and Equity	<u>11,475,632</u>	Net Profit or Loss	<u>1,498,408</u>	12.7% Return on Equity 14.1%	
115393 OAKS - SCENIC VIEW SKILLED NURSING, THE				Proprietary - Other	
OAKS - SCENIC VIEW SKILLED NURSING, THE		6/30/2019 365 Days Settled			
BALDWIN, GA 30511				CR Beds 148 POS Beds 0	
HABERSHAM				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 87.0%	
Balance Sheet		Income Statement		Length of Stay 76.1	
Current Assets	9,059,013	Total Charges	17,039,581	Average Wages 18.91	
Fixed Assets	206,651	Contract Allowance	3,228,316	18.9% Skilled Nursing 64.7%	
Other Assets	0	Operating Revenue	13,811,265	81.1% Ancillary Service 35.3%	
Total Assets	<u>9,265,664</u>	Operating Expense	<u>13,126,096</u>	95.0% Current Ratio 7.9	
Current Liabilities	1,144,664	Operating Margin	685,169	5.0% Days to Collect 238.1	
Long Term Liabilities	0	Other Income	45,360	0.3% Avg Payment Days 29.8	
Total Equity	<u>8,121,000</u>	Other Expense	0	0.0% Depreciation Rate 45.8%	
Total Liab. and Equity	<u>9,265,664</u>	Net Profit or Loss	<u>730,529</u>	5.3% Return on Equity 9.0%	

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115715 OAKS HEALTH CTR AT THE MARSHES OF SKIDAWAY ISLAND				Proprietary - Other	
OAKS HEALTH CTR AT THE MARSHES OF SKIDAWAY ISLAND				12/31/2019 365 Days Settled	
SAVANNAH, GA 31411				CR Beds 23 POS Beds 0	
CHATHAM				Key Performance Ind.	
CAHABA				Occupancy Rate 78.2%	
Balance Sheet		Income Statement		Length of Stay 82.0	
Current Assets	19,697,191	Total Charges	4,034,049	Average Wages 16.64	
Fixed Assets	59,542,459	Contract Allowance	837,547	20.8%	Skilled Nursing 42.5%
Other Assets	7,717,613	Operating Revenue	3,196,502	79.2%	Ancillary Service 25.8%
Total Assets	<u>86,957,263</u>	Operating Expense	18,289,132	572.2%	Current Ratio 3.1
Current Liabilities	6,342,288	Operating Margin	-15,092,630	-472.2%	Days to Collect 42.5
Long Term Liabilities	128,929,624	Other Income	14,079,264	440.5%	Avg Payment Days 6.2
Total Equity	-48,314,649	Other Expense	0	0.0%	Depreciation Rate 6.5%
Total Liab. and Equity	<u>86,957,263</u>	Net Profit or Loss	<u>(1,013,366)</u>	-31.7%	Return on Equity 2.1%

115627 OAKS NURSING HOME, INC, THE				Proprietary - Corporation	
OAKS NURSING HOME, INC, THE				6/30/2019 365 Days Settled	
MARSHALLVILLE, GA 31057				CR Beds 60 POS Beds 0	
MACON				Key Performance Ind.	
BLUE CROSS (GEORGIA)				Occupancy Rate 96.0%	
Balance Sheet		Income Statement		Length of Stay 259.6	
Current Assets	1,215,266	Total Charges	4,338,108	Average Wages 14.63	
Fixed Assets	458,983	Contract Allowance	-1,874	0.0%	Skilled Nursing 93.0%
Other Assets	1,588,181	Operating Revenue	4,339,982	100.0%	Ancillary Service 7.0%
Total Assets	<u>3,262,430</u>	Operating Expense	3,976,603	91.6%	Current Ratio 5.3
Current Liabilities	228,800	Operating Margin	363,379	8.4%	Days to Collect 19.8
Long Term Liabilities	0	Other Income	16,158	0.4%	Avg Payment Days 14.0
Total Equity	3,033,630	Other Expense	0	0.0%	Depreciation Rate 3.4%
Total Liab. and Equity	<u>3,262,430</u>	Net Profit or Loss	<u>311,148</u>	7.2%	Return on Equity 10.3%

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115428 OAKVIEW HEALTH AND REHABILITATION				Nonprofit - Other	
OAKVIEW HEALTH AND REHABILITATION 6/30/2019 365 Days Settled					
SUMMERSVILLE, GA 30747				CR Beds 151 POS Beds 0	
CHATTOOGA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 93.7%	
Balance Sheet		Income Statement		Length of Stay 124.1	
Current Assets	1,166,633	Total Charges	13,871,517	Average Wages 16.72	
Fixed Assets	355,396	Contract Allowance	2,141,276	15.4%	Skilled Nursing 88.8%
Other Assets	0	Operating Revenue	11,730,241	84.6%	Ancillary Service 11.2%
Total Assets	<u>1,522,029</u>	Operating Expense	11,187,871	95.4%	Current Ratio 1.8
Current Liabilities	661,570	Operating Margin	542,370	4.6%	Days to Collect 37.0
Long Term Liabilities	0	Other Income	51,002	0.4%	Avg Payment Days 22.0
Total Equity	860,459	Other Expense	0	0.0%	Depreciation Rate 136.7%
Total Liab. and Equity	<u>1,522,029</u>	Net Profit or Loss	<u>593,372</u>	5.1%	Return on Equity 69.0%
<hr/>					
115730 OCEANSIDE HEALTH AND REHAB				Proprietary - Other	
OCEANSIDE HEALTH AND REHAB 12/31/2019 365 Days Settled					
TYBEE ISLAND, GA 31328				CR Beds 85 POS Beds 0	
CHATHAM				Key Performance Ind.	
CAHABA GBA (GA)				Occupancy Rate 85.7%	
Balance Sheet		Income Statement		Length of Stay 152.0	
Current Assets	1,501,156	Total Charges	5,793,441	Average Wages 18.02	
Fixed Assets	6,926	Contract Allowance	-19,804	-0.3%	Skilled Nursing 80.8%
Other Assets	0	Operating Revenue	5,813,245	100.3%	Ancillary Service 19.2%
Total Assets	<u>1,508,082</u>	Operating Expense	5,671,958	97.6%	Current Ratio 1.8
Current Liabilities	811,864	Operating Margin	141,287	2.4%	Days to Collect 91.1
Long Term Liabilities	0	Other Income	162,056	2.8%	Avg Payment Days 47.5
Total Equity	696,218	Other Expense	0	0.0%	Depreciation Rate 3,005.1%
Total Liab. and Equity	<u>1,508,082</u>	Net Profit or Loss	<u>303,343</u>	5.2%	Return on Equity 43.6%

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115357 OCONEE HEALTH AND REHABILITATION				Nonprofit - Other	
OCONEE HEALTH AND REHABILITATION 6/30/2019 365 Days Settled					
OCONEE, GA 31067				CR Beds 50 POS Beds 0	
WASHINGTON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 91.2%	
Balance Sheet		Income Statement		Length of Stay 228.1	
Current Assets	896,636	Total Charges	4,303,002	Average Wages 16.54	
Fixed Assets	416,718	Contract Allowance	612,767	14.2% Skilled Nursing 93.3%	
Other Assets	0	Operating Revenue	3,690,235	85.8% Ancillary Service 6.7%	
Total Assets	<u>1,313,354</u>	Operating Expense	3,572,162	96.8% Current Ratio 5.2	
Current Liabilities	173,653	Operating Margin	118,073	3.2% Days to Collect 89.2	
Long Term Liabilities	0	Other Income	6,396	0.2% Avg Payment Days 19.3	
Total Equity	<u>1,139,701</u>	Other Expense	0	0.0% Depreciation Rate 54.0%	
Total Liab. and Equity	<u>1,313,354</u>	Net Profit or Loss	<u>124,469</u>	3.4% Return on Equity 10.9%	

115522 ORCHARD HEALTH AND REHABILITATION				Nonprofit - Other	
ORCHARD HEALTH AND REHABILITATION 6/30/2019 365 Days Settled					
PULASKI, GA 30451				CR Beds 89 POS Beds 0	
CANDLER				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 93.4%	
Balance Sheet		Income Statement		Length of Stay 257.0	
Current Assets	527,001	Total Charges	6,816,561	Average Wages 16.06	
Fixed Assets	420,358	Contract Allowance	1,457,847	21.4% Skilled Nursing 95.3%	
Other Assets	0	Operating Revenue	5,358,714	78.6% Ancillary Service 4.7%	
Total Assets	<u>947,359</u>	Operating Expense	5,047,660	94.2% Current Ratio 2.8	
Current Liabilities	186,940	Operating Margin	311,054	5.8% Days to Collect 36.3	
Long Term Liabilities	0	Other Income	15,217	0.3% Avg Payment Days 16.9	
Total Equity	<u>760,419</u>	Other Expense	0	0.0% Depreciation Rate 26.1%	
Total Liab. and Equity	<u>947,359</u>	Net Profit or Loss	<u>326,271</u>	6.1% Return on Equity 42.9%	

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115146 ORCHARD VIEW REHABILITATION & SKILLED NURSING CTR				Government - City-County	
ORCHARD VIEW REHABILITATION & SKILLED NURSING CTR		6/30/2019 365 Days Settled			
COLUMBUS, GA 31907				CR Beds 200 POS Beds 0	
MUSCOGEE				Key Performance Ind.	
BLUE CROSS (GEORGIA)				Occupancy Rate	98.1%
				Length of Stay	163.9
				Average Wages	17.40
				6.2% Skilled Nursing	87.7%
				93.8% Ancillary Service	12.3%
				100.4% Current Ratio	4.8
				-0.4% Days to Collect	21.8
				11.0% Avg Payment Days	28.9
				0.0% Depreciation Rate	5.7%
				0.3% Return on Equity	0.2%
<hr/>					
115387 OXLEY PARK HEALTH AND REHABILITATION				Nonprofit - Other	
OXLEY PARK HEALTH AND REHABILITATION		6/30/2019 365 Days Settled			
LYONS, GA 30436				CR Beds 104 POS Beds 0	
TOOMBS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	93.5%
				Length of Stay	137.0
				Average Wages	16.48
				19.8% Skilled Nursing	87.7%
				80.2% Ancillary Service	12.3%
				104.4% Current Ratio	3.2
				-4.4% Days to Collect	62.2
				0.2% Avg Payment Days	19.3
				0.0% Depreciation Rate	29.9%
				-4.2% Return on Equity	-32.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

115005 PARK PLACE NURSING FACILITY				Proprietary - Corporation	
PARK PLACE NURSING FACILITY		6/30/2019 365 Days Settled			
MONROE, GA 30655				CR Beds 165 POS Beds 0	
WALTON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	95.4%
				Length of Stay	272.4
				Average Wages	18.53
				7.0% Skilled Nursing	74.8%
				93.0% Ancillary Service	25.2%
				92.5% Current Ratio	0.4
				7.5% Days to Collect	29.4
				0.3% Avg Payment Days	7.2
				0.0% Depreciation Rate	3.6%
				7.8% Return on Equity	54.4%
<hr/>					
115683 PARKSIDE CENTER FOR NURSING AND REHAB AT ELLIJAY				Proprietary - Other	
PARKSIDE CENTER FOR NURSING AND REHAB AT ELLIJAY		3/17/2019 260 Days Settled			
ELLIJAY, GA 30540		6/30/2019 105 Days Settled		CR Beds 100 POS Beds 0	
GILMER				Key Performance Ind.	
BLUE CROSS (GEORGIA)				Occupancy Rate	94.4%
				Length of Stay	190.6
				Average Wages	23.25
				18.8% Skilled Nursing	86.4%
				81.2% Ancillary Service	13.6%
				107.0% Current Ratio	0.8
				-7.0% Days to Collect	91.3
				0.3% Avg Payment Days	173.2
				0.0% Depreciation Rate	256.2%
				-6.7% Return on Equity	100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

115683 PARKSIDE CENTER FOR NURSING AND REHAB AT ELLIJAY				Proprietary - Corporation	
PARKSIDE CENTER FOR NURSING AND REHAB AT ELLIJAY		3/17/2019 260 Days Settled			
ELLIJAY, GA 30540		6/30/2019 105 Days Settled		CR Beds 100 POS Beds 0	
GILMER		Key Performance Ind.			
BLUE CROSS (GEORGIA)				Occupancy Rate	94.0%
				Length of Stay	178.4
				Average Wages	23.25
				17.1% Skilled Nursing	77.2%
				82.9% Ancillary Service	22.8%
				102.8% Current Ratio	0.8
				-2.8% Days to Collect	(1.3)
				1.3% Avg Payment Days	4.5
				0.0% Depreciation Rate	2.4%
				-1.5% Return on Equity	-0.5%
<hr/>					
115643 PARKSIDE POST ACUTE AND REHABILITATION				Proprietary - Partnership	
PARKSIDE POST ACUTE AND REHABILITATION		12/31/2019 365 Days Settled			
SNELLVILLE, GA 30078				CR Beds 167 POS Beds 0	
GWINNETT		Key Performance Ind.			
PALMETTO GBA (GA)				Occupancy Rate	86.5%
				Length of Stay	93.1
				Average Wages	23.15
				43.4% Skilled Nursing	64.1%
				56.6% Ancillary Service	35.9%
				99.1% Current Ratio	0.8
				0.9% Days to Collect	29.3
				0.0% Avg Payment Days	39.5
				0.0% Depreciation Rate	253.8%
				-0.4% Return on Equity	1,152.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

115694 PEBBLEBROOK HEALTH CENTER AT PARK SPRINGS				Nonprofit - Other	
PEBBLEBROOK HEALTH CENTER AT PARK SPRINGS		12/31/2019 365 Days Settled			
STONE MOUNTAIN, GA 30087		CR Beds 557 POS Beds 0			
GWINNETT		Key Performance Ind.			
CAHABA		Occupancy Rate		8.4%	
Balance Sheet		Income Statement		Length of Stay	
				181.3	
Current Assets	13,481,970	Total Charges	13,231,835	Average Wages	
Fixed Assets	104,138,294	Contract Allowance	1,872,279	18.30	
Other Assets	0	Operating Revenue	11,359,556	46.6%	
Total Assets	<u>117,620,264</u>	Operating Expense	35,838,799	17.8%	
Current Liabilities	2,854,707	Operating Margin	-24,479,243	Current Ratio	
Long Term Liabilities	199,207,119	Other Income	22,887,132	4.7	
Total Equity	-84,441,562	Other Expense	0	94.2	
Total Liab. and Equity	<u>117,620,264</u>	Net Profit or Loss	(1,592,111)	Avg Payment Days	
			-14.0%	21.8	
				Depreciation Rate	
				4.3%	
				Return on Equity	
				1.9%	

115443 PINE KNOLL NURSING & REHAB CTR				Proprietary - Other	
PINE KNOLL NURSING & REHAB CTR		12/31/2019 365 Days Settled			
CARROLLTON, GA 30117		CR Beds 122 POS Beds 0			
CARROLL		Key Performance Ind.			
WPS (IOWA)		Occupancy Rate		86.7%	
Balance Sheet		Income Statement		Length of Stay	
				96.6	
Current Assets	1,692,350	Total Charges	13,021,659	Average Wages	
Fixed Assets	395,169	Contract Allowance	3,365,695	18.36	
Other Assets	15,883	Operating Revenue	9,655,964	82.0%	
Total Assets	<u>2,103,402</u>	Operating Expense	8,920,017	18.0%	
Current Liabilities	1,480,045	Operating Margin	735,947	Current Ratio	
Long Term Liabilities	-505,126	Other Income	5,701	1.1	
Total Equity	1,128,483	Other Expense	0	60.0	
Total Liab. and Equity	<u>2,103,402</u>	Net Profit or Loss	741,648	Avg Payment Days	
			7.7%	45.4	
				Depreciation Rate	
				131.1%	
				Return on Equity	
				65.7%	

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115607 PINWOOD NURSING CENTER				Proprietary - Other	
PINWOOD NURSING CENTER		12/31/2019 365 Days Settled			
WHIGHAM, GA 39897		CR Beds 142 POS Beds 0			
GRADY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		50.1%	
		Length of Stay		324.7	
		Average Wages		16.10	
		8.6% Skilled Nursing		84.3%	
		91.4% Ancillary Service		15.7%	
		92.3% Current Ratio		0.9	
		7.7% Days to Collect		17.9	
		0.1% Avg Payment Days		20.3	
		0.0% Depreciation Rate		330.8%	
		7.8% Return on Equity		-979.4%	
<hr/>					
115664 PIONEER HEALTH OF CENTRAL GEORGIA				Proprietary - Corporation	
PIONEER HEALTH OF CENTRAL GEORGIA		12/31/2019 365 Days Settled			
BYROMVILLE, GA 31007		CR Beds 102 POS Beds 0			
DOOLY		Key Performance Ind.			
CAHABA GBA (GA)		Occupancy Rate		75.0%	
		Length of Stay		357.9	
		Average Wages		15.91	
		26.5% Skilled Nursing		67.9%	
		73.5% Ancillary Service		32.1%	
		90.4% Current Ratio		1.1	
		9.6% Days to Collect		115.2	
		0.0% Avg Payment Days		31.2	
		0.0% Depreciation Rate		620.9%	
		9.7% Return on Equity		183.2%	

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115290 PLACE AT DEANS BRIDGE, THE				Proprietary - Other	
PLACE AT DEANS BRIDGE, THE		6/30/2019 365 Days Settled			
AUGUSTA, GA 30906				CR Beds 100 POS Beds 0	
RICHMOND				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	79.6%
				Length of Stay	398.1
				Average Wages	16.08
				21.1% Skilled Nursing	63.2%
				78.9% Ancillary Service	36.8%
				97.0% Current Ratio	1.1
				3.0% Days to Collect	63.0
				0.3% Avg Payment Days	14.0
				0.0% Depreciation Rate	0.0%
				3.3% Return on Equity	140.4%
<hr/>					
115308 PLACE AT MARTINEZ, THE				Proprietary - Corporation	
PLACE AT MARTINEZ, THE		6/30/2019 365 Days Settled			
AUGUSTA, GA 30907				CR Beds 100 POS Beds 0	
RICHMOND				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	77.5%
				Length of Stay	203.6
				Average Wages	16.28
				22.8% Skilled Nursing	61.1%
				77.2% Ancillary Service	38.9%
				100.5% Current Ratio	1.4
				-0.5% Days to Collect	89.7
				0.7% Avg Payment Days	16.4
				0.0% Depreciation Rate	0.0%
				0.2% Return on Equity	2.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

115411 PLEASANT VIEW NURSING CENTER				Proprietary - Corporation	
PLEASANT VIEW NURSING CENTER				12/31/2019 365 Days Settled	
METTER, GA 30439				CR Beds 120 POS Beds 0	
CANDLER				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 91.9%	
Balance Sheet		Income Statement		Length of Stay 447.4	
Current Assets	133,444	Total Charges	10,218,984	Average Wages 15.76	
Fixed Assets	151,188	Contract Allowance	3,397,647	33.2% Skilled Nursing 70.4%	
Other Assets	11,335	Operating Revenue	6,821,337	66.8% Ancillary Service 29.6%	
Total Assets	295,967	Operating Expense	6,774,061	99.3% Current Ratio 0.1	
Current Liabilities	1,672,204	Operating Margin	47,276	0.7% Days to Collect 5.5	
Long Term Liabilities	0	Other Income	8,826	0.1% Avg Payment Days 33.6	
Total Equity	-1,376,237	Other Expense	0	0.0% Depreciation Rate 211.8%	
Total Liab. and Equity	295,967	Net Profit or Loss	56,102	0.8% Return on Equity -4.1%	
<hr/>					
115538 POWDER SPRINGS TRANSITIONAL CARE AND REHAB				Proprietary - Partnership	
POWDER SPRINGS TRANSITIONAL CARE AND REHAB				6/30/2019 365 Days Settled	
POWDER SPRINGS, GA 30127				CR Beds 208 POS Beds 0	
COBB				Key Performance Ind.	
CAHABA GBA (GA)				Occupancy Rate 87.6%	
Balance Sheet		Income Statement		Length of Stay 131.9	
Current Assets	2,702,842	Total Charges	21,581,471	Average Wages 20.81	
Fixed Assets	524,275	Contract Allowance	5,628,988	26.1% Skilled Nursing 62.2%	
Other Assets	-387,681	Operating Revenue	15,952,483	73.9% Ancillary Service 37.8%	
Total Assets	2,839,436	Operating Expense	16,803,016	105.3% Current Ratio 0.8	
Current Liabilities	3,539,970	Operating Margin	-850,533	-5.3% Days to Collect 40.4	
Long Term Liabilities	296,166	Other Income	24,837	0.2% Avg Payment Days 47.2	
Total Equity	-996,700	Other Expense	0	0.0% Depreciation Rate 278.0%	
Total Liab. and Equity	2,839,436	Net Profit or Loss	(1,060,877)	-6.7% Return on Equity 106.4%	

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115495 PREMIER ESTATES OF DUBLIN, LLC				Proprietary - Other	
PREMIER ESTATES OF DUBLIN, LLC		12/31/2019 365 Days Settled			
DUBLIN, GA 31021		CR Beds 105 POS Beds 0			
LAURENS		Key Performance Ind.			
Novitas MD		Occupancy Rate		89.1%	
Balance Sheet		Income Statement		Length of Stay	
				187.7	
Current Assets	751,075	Total Charges	7,792,854	Average Wages	
Fixed Assets	122,375	Contract Allowance	823,539	18.00	
Other Assets	0	Operating Revenue	6,969,315	10.6%	Skilled Nursing
Total Assets	<u>873,450</u>	Operating Expense	5,965,438	89.4%	Ancillary Service
Current Liabilities	854,669	Operating Margin	1,003,877	85.6%	Current Ratio
Long Term Liabilities	-814,237	Other Income	9,522	14.4%	Days to Collect
Total Equity	<u>833,018</u>	Other Expense	0	0.1%	Avg Payment Days
Total Liab. and Equity	<u>873,450</u>	Net Profit or Loss	<u>437,675</u>	0.0%	Depreciation Rate
				6.3%	Return on Equity
					52.5%

115498 PRESBYTERIAN HOME, QUITMAN, IN				Nonprofit - Church	
PRESBYTERIAN HOME, QUITMAN, IN		6/30/2019 365 Days Settled			
QUITMAN, GA 31643		CR Beds 204 POS Beds 0			
BROOKS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		91.1%	
Balance Sheet		Income Statement		Length of Stay	
				1,189.6	
Current Assets	1,504,990	Total Charges	16,540,221	Average Wages	
Fixed Assets	3,691,681	Contract Allowance	1,045,434	20.06	
Other Assets	961,431	Operating Revenue	15,494,787	6.3%	Skilled Nursing
Total Assets	<u>6,158,102</u>	Operating Expense	16,564,460	93.7%	Ancillary Service
Current Liabilities	3,830,925	Operating Margin	-1,069,673	106.9%	Current Ratio
Long Term Liabilities	6,563,556	Other Income	65,503	-6.9%	Days to Collect
Total Equity	<u>-4,236,379</u>	Other Expense	0	0.4%	Avg Payment Days
Total Liab. and Equity	<u>6,158,102</u>	Net Profit or Loss	<u>(1,004,170)</u>	0.0%	Depreciation Rate
				-6.5%	Return on Equity
					23.7%

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115490 PRESBYTERIAN VILLAGE				Nonprofit - Church	
PRESBYTERIAN VILLAGE		6/30/2019 365 Days Settled			
AUSTELL, GA 30106		CR Beds 107 POS Beds 0			
COBB		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		94.3%	
Balance Sheet		Income Statement		Length of Stay	
				558.3	
Current Assets	1,298,460	Total Charges	12,962,972	Average Wages	21.47
Fixed Assets	2,178,664	Contract Allowance	2,424,500	18.7%	Skilled Nursing
Other Assets	27,188	Operating Revenue	10,538,472	81.3%	Ancillary Service
Total Assets	3,504,312	Operating Expense	11,766,401	111.7%	Current Ratio
Current Liabilities	857,369	Operating Margin	-1,227,929	-11.7%	Days to Collect
Long Term Liabilities	3,904,044	Other Income	204,498	1.9%	Avg Payment Days
Total Equity	-1,257,101	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	3,504,312	Net Profit or Loss	(1,023,431)	-9.7%	Return on Equity
115484 PROVIDENCE HEALTHCARE				Proprietary - Corporation	
PROVIDENCE HEALTHCARE		12/31/2019 365 Days Settled			
THOMASTON, GA 30286		CR Beds 110 POS Beds 0			
UPSON		Key Performance Ind.			
CAHABA GBA (GA)		Occupancy Rate		78.0%	
Balance Sheet		Income Statement		Length of Stay	
				139.8	
Current Assets	452,117	Total Charges	8,838,543	Average Wages	17.14
Fixed Assets	149,416	Contract Allowance	1,808,321	20.5%	Skilled Nursing
Other Assets	67,000	Operating Revenue	7,030,222	79.5%	Ancillary Service
Total Assets	668,533	Operating Expense	7,263,133	103.3%	Current Ratio
Current Liabilities	1,942,255	Operating Margin	-232,911	-3.3%	Days to Collect
Long Term Liabilities	0	Other Income	11,307	0.2%	Avg Payment Days
Total Equity	-1,273,722	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	668,533	Net Profit or Loss	(221,604)	-3.2%	Return on Equity

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115397 PROVIDENCE OF SPARTA HEALTH AND REHAB		Proprietary - Other	
PROVIDENCE OF SPARTA HEALTH AND REHAB		6/30/2019 365 Days Settled	
SPARTA, GA 31087		CR Beds 71 POS Beds 0	
HANCOCK		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 79.3%	
Balance Sheet		Income Statement	
Current Assets	226,472	Total Charges	4,795,353
Fixed Assets	0	Contract Allowance	508,424
Other Assets	1,614,012	Operating Revenue	4,286,929
Total Assets	1,840,484	Operating Expense	3,792,430
Current Liabilities	871,067	Operating Margin	494,499
Long Term Liabilities	0	Other Income	0
Total Equity	969,417	Other Expense	0
Total Liab. and Equity	1,840,484	Net Profit or Loss	494,499
		10.6%	Skilled Nursing 91.0%
		89.4%	Ancillary Service 9.0%
		88.5%	Current Ratio 0.3
		11.5%	Days to Collect 22.0
		0.0%	Avg Payment Days 79.8
		0.0%	Depreciation Rate 0.0%
		11.5%	Return on Equity 51.0%

115491 PRUITTHEALTH - ASHBURN		Proprietary - Other	
PRUITTHEALTH - ASHBURN		6/30/2019 365 Days Settled	
ASHBURN, GA 31714		CR Beds 76 POS Beds 0	
TURNER		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 80.1%	
Balance Sheet		Income Statement	
Current Assets	192,715	Total Charges	6,320,968
Fixed Assets	140,309	Contract Allowance	1,483,576
Other Assets	750	Operating Revenue	4,837,392
Total Assets	333,774	Operating Expense	5,217,891
Current Liabilities	566,348	Operating Margin	-380,499
Long Term Liabilities	0	Other Income	24,105
Total Equity	-232,574	Other Expense	0
Total Liab. and Equity	333,774	Net Profit or Loss	(356,394)
		23.5%	Skilled Nursing 82.4%
		76.5%	Ancillary Service 17.6%
		107.9%	Current Ratio 0.3
		-7.9%	Days to Collect 11.4
		0.5%	Avg Payment Days 34.5
		0.0%	Depreciation Rate 53.8%
		-7.4%	Return on Equity 153.2%

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115509 PRUITTHEALTH - ATHENS HERITAGE				Proprietary - Other	
PRUITTHEALTH - ATHENS HERITAGE		6/30/2019 365 Days Settled			
ATHENS, GA 30606		CR Beds 104 POS Beds 0			
CLARKE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		85.9%	
Balance Sheet		Income Statement		Length of Stay	
				71.6	
Current Assets	11,858,052	Total Charges	12,011,031	Average Wages	
Fixed Assets	346,977	Contract Allowance	2,607,411	18.27	
Other Assets	1,968,910	Operating Revenue	9,403,620	21.7%	
Total Assets	<u>14,173,939</u>	Operating Expense	8,759,640	78.3%	
Current Liabilities	682,417	Operating Margin	643,980	93.2%	
Long Term Liabilities	0	Other Income	39,609	6.8%	
Total Equity	<u>13,491,522</u>	Other Expense	0	0.4%	
Total Liab. and Equity	<u>14,173,939</u>	Net Profit or Loss	<u>683,589</u>	0.0%	
				7.3%	
				Return on Equity	
				5.1%	
<hr/>					
115334 PRUITTHEALTH - AUGUSTA				Proprietary - Other	
PRUITTHEALTH - AUGUSTA		6/30/2019 365 Days Settled			
AUGUSTA, GA 30904		CR Beds 100 POS Beds 0			
RICHMOND		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		81.4%	
Balance Sheet		Income Statement		Length of Stay	
				209.2	
Current Assets	-4,149,769	Total Charges	7,247,351	Average Wages	
Fixed Assets	213,090	Contract Allowance	812,219	18.74	
Other Assets	0	Operating Revenue	6,435,132	11.2%	
Total Assets	<u>-3,936,679</u>	Operating Expense	7,171,006	88.8%	
Current Liabilities	724,159	Operating Margin	-735,874	111.4%	
Long Term Liabilities	86,478	Other Income	27,769	-11.4%	
Total Equity	<u>-4,747,316</u>	Other Expense	0	0.4%	
Total Liab. and Equity	<u>-3,936,679</u>	Net Profit or Loss	<u>(708,105)</u>	0.0%	
				-11.0%	
				Return on Equity	
				14.9%	

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115672 PRUITTHEALTH - AUGUSTA HILLS				Proprietary - Other	
PRUITTHEALTH - AUGUSTA HILLS		6/30/2019 365 Days Settled			
AUGUSTA, GA 30904		CR Beds 126 POS Beds 0			
RICHMOND		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		63.5%	
Balance Sheet		Income Statement		Length of Stay 175.9	
Current Assets	-3,076,676	Total Charges	8,096,000	Average Wages 17.60	
Fixed Assets	561,454	Contract Allowance	1,183,542	14.6%	Skilled Nursing 87.5%
Other Assets	0	Operating Revenue	6,912,458	85.4%	Ancillary Service 12.5%
Total Assets	<u>-2,515,222</u>	Operating Expense	7,345,239	106.3%	Current Ratio (4.6)
Current Liabilities	670,618	Operating Margin	-432,781	-6.3%	Days to Collect (164.5)
Long Term Liabilities	0	Other Income	29,613	0.4%	Avg Payment Days 32.2
Total Equity	<u>-3,185,840</u>	Other Expense	0	0.0%	Depreciation Rate 31.6%
Total Liab. and Equity	<u>-2,515,222</u>	Net Profit or Loss	<u>(403,168)</u>	-5.8%	Return on Equity 12.7%
<hr/>					
115314 PRUITTHEALTH - AUSTELL				Proprietary - Other	
PRUITTHEALTH - AUSTELL		6/30/2019 365 Days Settled			
AUSTELL, GA 30106		CR Beds 124 POS Beds 0			
COBB		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.0%	
Balance Sheet		Income Statement		Length of Stay 101.3	
Current Assets	5,276,523	Total Charges	14,890,646	Average Wages 20.55	
Fixed Assets	802,338	Contract Allowance	3,684,074	24.7%	Skilled Nursing 76.2%
Other Assets	0	Operating Revenue	11,206,572	75.3%	Ancillary Service 23.8%
Total Assets	<u>6,078,861</u>	Operating Expense	11,769,797	105.0%	Current Ratio 5.2
Current Liabilities	1,022,267	Operating Margin	-563,225	-5.0%	Days to Collect 170.2
Long Term Liabilities	0	Other Income	53,891	0.5%	Avg Payment Days 29.8
Total Equity	<u>5,056,594</u>	Other Expense	0	0.0%	Depreciation Rate 21.3%
Total Liab. and Equity	<u>6,078,861</u>	Net Profit or Loss	<u>(509,334)</u>	-4.5%	Return on Equity -10.1%

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115700 PRUITTHEALTH - BETHANY				Proprietary - Other	
PRUITTHEALTH - BETHANY		6/30/2019 365 Days Settled			
MILLEN, GA 30442				CR Beds 100 POS Beds 0	
JENKINS				Key Performance Ind.	
BLUE CROSS (GEORGIA)				Occupancy Rate 82.7%	
Balance Sheet		Income Statement		Length of Stay 181.8	
Current Assets	-412,068	Total Charges	8,717,989	Average Wages 16.91	
Fixed Assets	648,801	Contract Allowance	2,047,449	23.5% Skilled Nursing 82.8%	
Other Assets	15,040	Operating Revenue	6,670,540	76.5% Ancillary Service 17.2%	
Total Assets	<u>251,773</u>	Operating Expense	6,489,378	97.3% Current Ratio (0.5)	
Current Liabilities	904,137	Operating Margin	181,162	2.7% Days to Collect (25.0)	
Long Term Liabilities	0	Other Income	43,595	0.7% Avg Payment Days 43.3	
Total Equity	<u>-652,364</u>	Other Expense	0	0.0% Depreciation Rate 50.1%	
Total Liab. and Equity	<u>251,773</u>	Net Profit or Loss	<u>224,757</u>	3.4% Return on Equity -34.5%	

115468 PRUITTHEALTH - BLUE RIDGE				Proprietary - Other	
PRUITTHEALTH - BLUE RIDGE		6/30/2019 365 Days Settled			
BLUE RIDGE, GA 30513				CR Beds 101 POS Beds 0	
FANNIN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 83.1%	
Balance Sheet		Income Statement		Length of Stay 118.2	
Current Assets	2,381,720	Total Charges	9,118,396	Average Wages 18.44	
Fixed Assets	374,367	Contract Allowance	2,550,678	28.0% Skilled Nursing 85.0%	
Other Assets	0	Operating Revenue	6,567,718	72.0% Ancillary Service 15.0%	
Total Assets	<u>2,756,087</u>	Operating Expense	7,272,795	110.7% Current Ratio 3.4	
Current Liabilities	696,411	Operating Margin	-705,077	-10.7% Days to Collect 130.4	
Long Term Liabilities	0	Other Income	29,797	0.5% Avg Payment Days 32.0	
Total Equity	<u>2,059,676</u>	Other Expense	0	0.0% Depreciation Rate 25.7%	
Total Liab. and Equity	<u>2,756,087</u>	Net Profit or Loss	<u>(675,280)</u>	-10.3% Return on Equity -32.8%	

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115313 PRUITTHEALTH - BROOKHAVEN		Proprietary - Other	
PRUITTHEALTH - BROOKHAVEN		6/30/2019 365 Days Settled	
ATLANTA, GA 30319		CR Beds 157 POS Beds 0	
DEKALB		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	89.8%
		Length of Stay	69.1
		Average Wages	20.46
		17.5% Skilled Nursing	70.3%
		82.5% Ancillary Service	29.7%
		99.0% Current Ratio	(3.4)
		1.0% Days to Collect	(103.4)
		0.5% Avg Payment Days	26.2
		0.0% Depreciation Rate	27.9%
		1.4% Return on Equity	-5.1%

Balance Sheet		Income Statement	
Current Assets	-4,736,689	Total Charges	20,473,531
Fixed Assets	1,282,309	Contract Allowance	3,573,940
Other Assets	0	Operating Revenue	16,899,591
Total Assets	-3,454,380	Operating Expense	16,733,293
Current Liabilities	1,374,556	Operating Margin	166,298
Long Term Liabilities	0	Other Income	77,688
Total Equity	-4,828,936	Other Expense	0
Total Liab. and Equity	-3,454,380	Net Profit or Loss	243,986

115588 PRUITTHEALTH - COVINGTON		Proprietary - Other	
PRUITTHEALTH - COVINGTON		6/30/2019 365 Days Settled	
COVINGTON, GA 30015		CR Beds 71 POS Beds 0	
NEWTON		Key Performance Ind.	
CAHABA GBA (GA)		Occupancy Rate	90.9%
		Length of Stay	87.0
		Average Wages	17.30
		14.9% Skilled Nursing	70.8%
		85.1% Ancillary Service	29.2%
		98.2% Current Ratio	(4.5)
		1.8% Days to Collect	(152.2)
		0.4% Avg Payment Days	28.6
		0.0% Depreciation Rate	31.0%
		2.2% Return on Equity	-7.5%

Balance Sheet		Income Statement	
Current Assets	-2,783,952	Total Charges	7,882,501
Fixed Assets	1,414,443	Contract Allowance	1,170,572
Other Assets	27,118	Operating Revenue	6,711,929
Total Assets	-1,342,391	Operating Expense	6,593,291
Current Liabilities	622,591	Operating Margin	118,638
Long Term Liabilities	0	Other Income	28,347
Total Equity	-1,964,982	Other Expense	0
Total Liab. and Equity	-1,342,391	Net Profit or Loss	146,985

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115385 PRUITTHEALTH - CRESTWOOD				Proprietary - Other	
PRUITTHEALTH - CRESTWOOD		6/30/2019 365 Days Settled			
VALDOSTA, GA 31602		CR Beds 79 POS Beds 0			
LOWNDES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		89.8%	
Balance Sheet		Income Statement		Length of Stay 237.6	
Current Assets	-1,142,048	Total Charges	6,931,027	Average Wages	15.14
Fixed Assets	383,361	Contract Allowance	1,588,184	22.9% Skilled Nursing	90.8%
Other Assets	0	Operating Revenue	5,342,843	77.1% Ancillary Service	9.2%
Total Assets	-758,687	Operating Expense	5,207,794	97.5% Current Ratio	(1.9)
Current Liabilities	589,933	Operating Margin	135,049	2.5% Days to Collect	(80.2)
Long Term Liabilities	0	Other Income	27,218	0.5% Avg Payment Days	39.9
Total Equity	-1,348,620	Other Expense	0	0.0% Depreciation Rate	18.9%
Total Liab. and Equity	-758,687	Net Profit or Loss	162,267	3.0% Return on Equity	-12.0%

115647 PRUITTHEALTH - DECATUR				Proprietary - Other	
PRUITTHEALTH - DECATUR		6/30/2019 365 Days Settled			
DECATUR, GA 30034		CR Beds 146 POS Beds 0			
DEKALB		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		91.5%	
Balance Sheet		Income Statement		Length of Stay 120.4	
Current Assets	-6,571,415	Total Charges	16,137,507	Average Wages	19.00
Fixed Assets	1,870,683	Contract Allowance	2,782,886	17.2% Skilled Nursing	72.9%
Other Assets	16,810	Operating Revenue	13,354,621	82.8% Ancillary Service	27.1%
Total Assets	-4,683,922	Operating Expense	13,824,582	103.5% Current Ratio	(4.8)
Current Liabilities	1,359,838	Operating Margin	-469,961	-3.5% Days to Collect	(181.4)
Long Term Liabilities	0	Other Income	67,374	0.5% Avg Payment Days	29.0
Total Equity	-6,043,760	Other Expense	0	0.0% Depreciation Rate	33.8%
Total Liab. and Equity	-4,683,922	Net Profit or Loss	(402,587)	-3.0% Return on Equity	6.7%

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115391 PRUITTHEALTH - EASTSIDE				Proprietary - Other	
PRUITTHEALTH - EASTSIDE		6/30/2019 365 Days Settled			
MACON, GA 31217				CR Beds 90 POS Beds 0	
BIBB				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 78.5%	
Balance Sheet		Income Statement		Length of Stay 213.0	
Current Assets	-573,640	Total Charges	6,877,067	Average Wages 17.44	
Fixed Assets	320,990	Contract Allowance	874,838	12.7% Skilled Nursing 88.2%	
Other Assets	252	Operating Revenue	6,002,229	87.3% Ancillary Service 11.8%	
Total Assets	-252,398	Operating Expense	5,675,870	94.6% Current Ratio (0.9)	
Current Liabilities	633,576	Operating Margin	326,359	5.4% Days to Collect (37.8)	
Long Term Liabilities	0	Other Income	28,444	0.5% Avg Payment Days 37.4	
Total Equity	-885,974	Other Expense	0	0.0% Depreciation Rate 35.6%	
Total Liab. and Equity	-252,398	Net Profit or Loss	354,803	5.9% Return on Equity -40.0%	
<hr/>					
115506 PRUITTHEALTH - FAIRBURN				Proprietary - Other	
PRUITTHEALTH - FAIRBURN		6/30/2019 365 Days Settled			
FAIRBURN, GA 30213				CR Beds 82 POS Beds 0	
FULTON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 93.9%	
Balance Sheet		Income Statement		Length of Stay 91.2	
Current Assets	-1,646,339	Total Charges	9,731,479	Average Wages 20.19	
Fixed Assets	638,587	Contract Allowance	1,561,025	16.0% Skilled Nursing 79.4%	
Other Assets	200	Operating Revenue	8,170,454	84.0% Ancillary Service 20.6%	
Total Assets	-1,007,552	Operating Expense	8,117,029	99.3% Current Ratio (2.5)	
Current Liabilities	654,283	Operating Margin	53,425	0.7% Days to Collect (74.6)	
Long Term Liabilities	0	Other Income	26,456	0.3% Avg Payment Days 27.1	
Total Equity	-1,661,835	Other Expense	0	0.0% Depreciation Rate 27.0%	
Total Liab. and Equity	-1,007,552	Net Profit or Loss	79,881	1.0% Return on Equity -4.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

115617 PRUITTHEALTH - FITZGERALD				Proprietary - Other	
PRUITTHEALTH - FITZGERALD		6/30/2019 365 Days Settled			
FITZGERALD, GA 31750		CR Beds 78 POS Beds 0			
BEN HILL		Key Performance Ind.			
CAHABA GBA (GA)		Occupancy Rate		78.4%	
Balance Sheet		Income Statement		Length of Stay	
				171.8	
Current Assets	-99,996	Total Charges	6,091,751	Average Wages	
Fixed Assets	174,017	Contract Allowance	973,125	15.70	
Other Assets	0	Operating Revenue	5,118,626	16.0%	
Total Assets	<u>74,021</u>	Operating Expense	5,395,392	84.0%	
Current Liabilities	684,378	Operating Margin	-276,766	105.4%	
Long Term Liabilities	0	Other Income	22,253	-5.4%	
Total Equity	-610,357	Other Expense	0	0.4%	
Total Liab. and Equity	<u>74,021</u>	Net Profit or Loss	<u>(254,513)</u>	0.0%	
				Return on Equity	
				41.7%	

115418 PRUITTHEALTH - FORSYTH				Proprietary - Other	
PRUITTHEALTH - FORSYTH		6/30/2019 365 Days Settled			
FORSYTH, GA 31029		CR Beds 72 POS Beds 0			
MONROE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		90.4%	
Balance Sheet		Income Statement		Length of Stay	
				304.6	
Current Assets	3,930,209	Total Charges	6,231,898	Average Wages	
Fixed Assets	107,824	Contract Allowance	1,236,388	16.36	
Other Assets	475	Operating Revenue	4,995,510	19.8%	
Total Assets	<u>4,038,508</u>	Operating Expense	4,635,308	80.2%	
Current Liabilities	549,030	Operating Margin	360,202	92.8%	
Long Term Liabilities	0	Other Income	28,437	7.2%	
Total Equity	3,489,478	Other Expense	0	0.6%	
Total Liab. and Equity	<u>4,038,508</u>	Net Profit or Loss	<u>388,639</u>	0.0%	
				Return on Equity	
				11.1%	

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115631 PRUITTHEALTH - GRANDVIEW		Proprietary - Other	
PRUITTHEALTH - GRANDVIEW		6/30/2019 365 Days Settled	
ATHENS, GA 30607		CR Beds 72 POS Beds 0	
CLARKE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	93.9%
Balance Sheet		Income Statement	
Current Assets	-634,444	Total Charges	6,671,859
Fixed Assets	256,630	Contract Allowance	1,059,876
Other Assets	0	Operating Revenue	5,611,983
Total Assets	<u>-377,814</u>	Operating Expense	5,570,416
Current Liabilities	595,987	Operating Margin	41,567
Long Term Liabilities	0	Other Income	20,928
Total Equity	<u>-973,801</u>	Other Expense	0
Total Liab. and Equity	<u>-377,814</u>	Net Profit or Loss	<u>62,495</u>
		15.9%	Skilled Nursing 86.1%
		84.1%	Ancillary Service 13.9%
		99.3%	Current Ratio (1.1)
		0.7%	Days to Collect (45.0)
		0.4%	Avg Payment Days 35.1
		0.0%	Depreciation Rate 47.6%
		1.1%	Return on Equity -6.4%

115658 PRUITTHEALTH - GREENVILLE		Proprietary - Other	
PRUITTHEALTH - GREENVILLE		6/30/2019 365 Days Settled	
GREENVILLE, GA 30222		CR Beds 113 POS Beds 0	
MERIWETHER		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	81.3%
Balance Sheet		Income Statement	
Current Assets	-287,588	Total Charges	7,996,778
Fixed Assets	129,452	Contract Allowance	1,886,989
Other Assets	-1	Operating Revenue	6,109,789
Total Assets	<u>-158,137</u>	Operating Expense	5,932,846
Current Liabilities	712,415	Operating Margin	176,943
Long Term Liabilities	0	Other Income	38,076
Total Equity	<u>-870,552</u>	Other Expense	0
Total Liab. and Equity	<u>-158,137</u>	Net Profit or Loss	<u>215,019</u>
		23.6%	Skilled Nursing 93.5%
		76.4%	Ancillary Service 6.5%
		97.1%	Current Ratio (0.4)
		2.9%	Days to Collect (20.9)
		0.6%	Avg Payment Days 36.0
		0.0%	Depreciation Rate 53.5%
		3.5%	Return on Equity -24.7%

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115529 PRUITTHEALTH - GRIFFIN				Proprietary - Other	
PRUITTHEALTH - GRIFFIN		6/30/2019 365 Days Settled			
GRIFFIN, GA 30223		CR Beds 69		POS Beds 0	
SPALDING		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		82.8%	
Balance Sheet		Income Statement		Length of Stay 132.0	
Current Assets	1,809,192	Total Charges	6,060,959	Average Wages	17.57
Fixed Assets	235,582	Contract Allowance	1,393,679	23.0% Skilled Nursing	82.8%
Other Assets	1,215	Operating Revenue	4,667,280	77.0% Ancillary Service	17.2%
Total Assets	2,045,989	Operating Expense	5,067,346	108.6% Current Ratio	3.2
Current Liabilities	564,016	Operating Margin	-400,066	-8.6% Days to Collect	138.8
Long Term Liabilities	0	Other Income	24,104	0.5% Avg Payment Days	32.8
Total Equity	1,481,973	Other Expense	0	0.0% Depreciation Rate	76.5%
Total Liab. and Equity	2,045,989	Net Profit or Loss	(375,962)	-8.1% Return on Equity	-25.4%
115562 PRUITTHEALTH - HOLLY HILL				Proprietary - Other	
PRUITTHEALTH - HOLLY HILL		6/30/2019 365 Days Settled			
VALDOSTA, GA 31602		CR Beds 100		POS Beds 0	
LOWNDES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		79.4%	
Balance Sheet		Income Statement		Length of Stay 175.5	
Current Assets	-571,621	Total Charges	8,277,280	Average Wages	19.20
Fixed Assets	170,904	Contract Allowance	1,858,338	22.5% Skilled Nursing	86.1%
Other Assets	0	Operating Revenue	6,418,942	77.5% Ancillary Service	13.9%
Total Assets	-400,717	Operating Expense	6,549,835	102.0% Current Ratio	(0.9)
Current Liabilities	635,302	Operating Margin	-130,893	-2.0% Days to Collect	(34.5)
Long Term Liabilities	0	Other Income	25,555	0.4% Avg Payment Days	30.3
Total Equity	-1,036,019	Other Expense	0	0.0% Depreciation Rate	76.3%
Total Liab. and Equity	-400,717	Net Profit or Loss	(105,338)	-1.6% Return on Equity	10.2%

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115677 PRUITTHEALTH - JASPER				Proprietary - Other	
PRUITTHEALTH - JASPER		6/30/2019 365 Days Settled			
JASPER, GA 30143				CR Beds 60	POS Beds 0
PICKENS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	86.8%
Balance Sheet		Income Statement		Length of Stay	91.8
Current Assets	-1,104,895	Total Charges	6,786,188	Average Wages	19.48
Fixed Assets	1,481,206	Contract Allowance	1,515,532	22.3% Skilled Nursing	79.4%
Other Assets	4,000	Operating Revenue	5,270,656	77.7% Ancillary Service	20.6%
Total Assets	380,311	Operating Expense	5,392,525	102.3% Current Ratio	(2.3)
Current Liabilities	490,397	Operating Margin	-121,869	-2.3% Days to Collect	(77.4)
Long Term Liabilities	0	Other Income	17,326	0.3% Avg Payment Days	30.5
Total Equity	-110,086	Other Expense	0	0.0% Depreciation Rate	17.4%
Total Liab. and Equity	380,311	Net Profit or Loss	(104,543)	-2.0% Return on Equity	95.0%
115304 PRUITTHEALTH - LAFAYETTE				Proprietary - Other	
PRUITTHEALTH - LAFAYETTE		6/30/2019 365 Days Settled			
LAFAYETTE, GA 30728				CR Beds 100	POS Beds 0
WALKER		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	82.6%
Balance Sheet		Income Statement		Length of Stay	230.2
Current Assets	-1,517,512	Total Charges	7,709,920	Average Wages	17.48
Fixed Assets	220,019	Contract Allowance	967,316	12.5% Skilled Nursing	87.4%
Other Assets	2,625	Operating Revenue	6,742,604	87.5% Ancillary Service	12.6%
Total Assets	-1,294,868	Operating Expense	6,384,997	94.7% Current Ratio	(2.4)
Current Liabilities	635,686	Operating Margin	357,607	5.3% Days to Collect	(84.6)
Long Term Liabilities	0	Other Income	32,799	0.5% Avg Payment Days	32.8
Total Equity	-1,930,554	Other Expense	0	0.0% Depreciation Rate	66.8%
Total Liab. and Equity	-1,294,868	Net Profit or Loss	390,406	5.8% Return on Equity	-20.2%

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115373 PRUITTHEALTH - LAKEHAVEN		Proprietary - Other	
PRUITTHEALTH - LAKEHAVEN		6/30/2019 365 Days Settled	
VALDOSTA, GA 31602		CR Beds 90 POS Beds 0	
LOWNDES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	90.7%
Balance Sheet		Income Statement	
Current Assets	4,511,180	Total Charges	9,137,013
Fixed Assets	253,232	Contract Allowance	1,742,584
Other Assets	143	Operating Revenue	7,394,429
Total Assets	<u>4,764,555</u>	Operating Expense	6,946,917
Current Liabilities	707,249	Operating Margin	447,512
Long Term Liabilities	0	Other Income	31,610
Total Equity	<u>4,057,306</u>	Other Expense	0
Total Liab. and Equity	<u>4,764,555</u>	Net Profit or Loss	<u>479,122</u>
		19.1%	Skilled Nursing 79.3%
		80.9%	Ancillary Service 20.7%
		93.9%	Current Ratio 6.4
		6.1%	Days to Collect 220.6
		0.4%	Avg Payment Days 32.5
		0.0%	Depreciation Rate 88.1%
		6.5%	Return on Equity 11.8%
115600 PRUITTHEALTH - LANIER		Proprietary - Other	
PRUITTHEALTH - LANIER		6/30/2019 365 Days Settled	
BUFORD, GA 30518		CR Beds 117 POS Beds 0	
GWINNETT		Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	75.2%
Balance Sheet		Income Statement	
Current Assets	-299,157	Total Charges	9,007,620
Fixed Assets	1,122,789	Contract Allowance	602,257
Other Assets	15,500	Operating Revenue	8,405,363
Total Assets	<u>839,132</u>	Operating Expense	8,622,490
Current Liabilities	750,531	Operating Margin	-217,127
Long Term Liabilities	0	Other Income	33,328
Total Equity	<u>88,601</u>	Other Expense	0
Total Liab. and Equity	<u>839,132</u>	Net Profit or Loss	<u>(183,799)</u>
		6.7%	Skilled Nursing 69.0%
		93.3%	Ancillary Service 31.0%
		102.6%	Current Ratio (0.4)
		-2.6%	Days to Collect (13.9)
		0.4%	Avg Payment Days 28.3
		0.0%	Depreciation Rate 34.7%
		-2.2%	Return on Equity -207.4%

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115516 PRUITTHEALTH - LILBURN				Proprietary - Other	
PRUITTHEALTH - LILBURN		6/30/2019 365 Days Settled			
LILBURN, GA 30047		CR Beds 152 POS Beds 0			
GWINNETT		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		86.3%	
Balance Sheet		Income Statement		Length of Stay	
				195.5	
Current Assets	4,215,024	Total Charges	15,380,654	Average Wages	
Fixed Assets	291,025	Contract Allowance	4,799,884	18.42	
Other Assets	3,500	Operating Revenue	10,580,770	31.2%	
Total Assets	4,509,549	Operating Expense	11,140,899	68.8%	
Current Liabilities	1,362,287	Operating Margin	-560,129	105.3%	
Long Term Liabilities	0	Other Income	41,112	-5.3%	
Total Equity	3,147,262	Other Expense	0	0.4%	
Total Liab. and Equity	4,509,549	Net Profit or Loss	(519,017)	0.0%	
				-4.9%	
				-16.5%	
115288 PRUITTHEALTH - MACON				Proprietary - Other	
PRUITTHEALTH - MACON		6/30/2019 365 Days Settled			
MACON, GA 31204		CR Beds 228 POS Beds 0			
BIBB		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		86.1%	
Balance Sheet		Income Statement		Length of Stay	
				215.1	
Current Assets	-6,056,524	Total Charges	20,007,429	Average Wages	
Fixed Assets	1,080,756	Contract Allowance	2,333,998	19.48	
Other Assets	0	Operating Revenue	17,673,431	11.7%	
Total Assets	-4,975,768	Operating Expense	17,789,925	88.3%	
Current Liabilities	1,899,609	Operating Margin	-116,494	100.7%	
Long Term Liabilities	0	Other Income	80,224	-0.7%	
Total Equity	-6,875,377	Other Expense	0	0.5%	
Total Liab. and Equity	-4,975,768	Net Profit or Loss	(36,270)	0.0%	
				-0.2%	
				0.5%	

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115326 PRUITTHEALTH - MAGNOLIA MANOR				Proprietary - Other	
PRUITTHEALTH - MAGNOLIA MANOR		6/30/2019 365 Days Settled			
MOULTRIE, GA 31788		CR Beds 100 POS Beds 0			
COLQUITT		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		90.7%	
		Length of Stay		82.2	
		Average Wages		16.81	
		21.4% Skilled Nursing		69.8%	
		78.6% Ancillary Service		30.2%	
		98.6% Current Ratio		(2.8)	
		1.4% Days to Collect		(89.2)	
		0.5% Avg Payment Days		28.0	
		0.0% Depreciation Rate		320.9%	
		1.9% Return on Equity		-6.2%	
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115276 PRUITTHEALTH - MARIETTA				Proprietary - Other	
PRUITTHEALTH - MARIETTA		6/30/2019 365 Days Settled			
MARIETTA, GA 30008		CR Beds 119 POS Beds 0			
COBB		Key Performance Ind.			
CAHABA GBA (GA)		Occupancy Rate		92.8%	
		Length of Stay		225.3	
		Average Wages		18.88	
		12.0% Skilled Nursing		85.3%	
		88.0% Ancillary Service		14.7%	
		98.9% Current Ratio		(4.6)	
		1.1% Days to Collect		(141.0)	
		0.3% Avg Payment Days		27.4	
		0.0% Depreciation Rate		25.2%	
		1.5% Return on Equity		-8.2%	

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115379 PRUITTHEALTH - MONROE				Proprietary - Other	
PRUITTHEALTH - MONROE		6/30/2019 365 Days Settled			
FORSYTH, GA 31029		CR Beds 83 POS Beds 0			
MONROE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		84.7%	
Balance Sheet		Income Statement		Length of Stay	
				246.8	
Current Assets	-1,046,958	Total Charges	6,987,442	Average Wages	
Fixed Assets	542,419	Contract Allowance	1,279,122	16.95	
Other Assets	0	Operating Revenue	5,708,320	18.3%	
Total Assets	-504,539	Operating Expense	5,734,444	81.7%	
Current Liabilities	629,195	Operating Margin	-26,124	100.5%	
Long Term Liabilities	0	Other Income	26,075	-0.5%	
Total Equity	-1,133,734	Other Expense	0	0.5%	
Total Liab. and Equity	-504,539	Net Profit or Loss	(49)	0.0%	
				Current Ratio	
				(1.7)	
				Days to Collect	
				(69.1)	
				Avg Payment Days	
				33.5	
				Depreciation Rate	
				21.4%	
				Return on Equity	
				0.0%	

115505 PRUITTHEALTH - MOULTRIE				Proprietary - Other	
PRUITTHEALTH - MOULTRIE		6/30/2019 365 Days Settled			
MOULTRIE, GA 31768		CR Beds 68 POS Beds 0			
COLQUITT		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		96.5%	
Balance Sheet		Income Statement		Length of Stay	
				460.7	
Current Assets	782,142	Total Charges	7,037,157	Average Wages	
Fixed Assets	95,163	Contract Allowance	1,800,984	16.30	
Other Assets	1,215	Operating Revenue	5,236,173	25.6%	
Total Assets	878,520	Operating Expense	4,978,588	74.4%	
Current Liabilities	472,273	Operating Margin	257,585	95.1%	
Long Term Liabilities	0	Other Income	34,949	4.9%	
Total Equity	406,247	Other Expense	0	0.7%	
Total Liab. and Equity	878,520	Net Profit or Loss	292,534	0.0%	
				Current Ratio	
				1.7	
				Days to Collect	
				52.2	
				Avg Payment Days	
				31.3	
				Depreciation Rate	
				187.0%	
				Return on Equity	
				72.0%	

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115608 PRUITTHEALTH - OCILLA				Proprietary - Other	
PRUITTHEALTH - OCILLA		6/30/2019 365 Days Settled			
OCILLA, GA 31774				CR Beds 83 POS Beds 0	
IRWIN				Key Performance Ind.	
CAHABA GBA (GA)				Occupancy Rate 77.9%	
Balance Sheet		Income Statement		Length of Stay 121.0	
Current Assets	684,246	Total Charges	6,338,512	Average Wages	14.44
Fixed Assets	112,977	Contract Allowance	711,980	11.2% Skilled Nursing	81.8%
Other Assets	0	Operating Revenue	5,626,532	88.8% Ancillary Service	18.2%
Total Assets	797,223	Operating Expense	5,096,701	90.6% Current Ratio	1.2
Current Liabilities	564,288	Operating Margin	529,831	9.4% Days to Collect	42.9
Long Term Liabilities	0	Other Income	21,596	0.4% Avg Payment Days	38.1
Total Equity	232,935	Other Expense	0	0.0% Depreciation Rate	78.1%
Total Liab. and Equity	797,223	Net Profit or Loss	551,427	9.8% Return on Equity	236.7%
115681 PRUITTHEALTH - OLD CAPITOL				Proprietary - Other	
PRUITTHEALTH - OLD CAPITOL		6/30/2019 365 Days Settled			
LOUISVILLE, GA 30434				CR Beds 143 POS Beds 0	
JEFFERSON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 84.2%	
Balance Sheet		Income Statement		Length of Stay 435.0	
Current Assets	-3,251,961	Total Charges	10,891,854	Average Wages	15.98
Fixed Assets	531,380	Contract Allowance	3,141,860	28.8% Skilled Nursing	86.9%
Other Assets	0	Operating Revenue	7,749,994	71.2% Ancillary Service	13.1%
Total Assets	-2,720,581	Operating Expense	8,128,081	104.9% Current Ratio	(3.5)
Current Liabilities	930,093	Operating Margin	-378,087	-4.9% Days to Collect	(156.1)
Long Term Liabilities	0	Other Income	77,382	1.0% Avg Payment Days	38.8
Total Equity	-3,650,674	Other Expense	0	0.0% Depreciation Rate	57.3%
Total Liab. and Equity	-2,720,581	Net Profit or Loss	(300,705)	-3.9% Return on Equity	8.2%

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115628 PRUITTHEALTH - PALMYRA				Proprietary - Other	
PRUITTHEALTH - PALMYRA		6/30/2019 365 Days Settled			
ALBANY, GA 31702				CR Beds 250 POS Beds 0	
DOUGHERTY				Key Performance Ind.	
CAHABA GBA (GA)				Occupancy Rate 86.4%	
Balance Sheet		Income Statement		Length of Stay 178.4	
Current Assets	1,633,308	Total Charges	18,943,916	Average Wages 15.91	
Fixed Assets	904,215	Contract Allowance	2,596,567	13.7%	Skilled Nursing 85.6%
Other Assets	1,633,762	Operating Revenue	16,347,349	86.3%	Ancillary Service 14.4%
Total Assets	<u>4,171,285</u>	Operating Expense	16,479,106	100.8%	Current Ratio 0.8
Current Liabilities	2,085,488	Operating Margin	-131,757	-0.8%	Days to Collect 7.5
Long Term Liabilities	1,852,027	Other Income	117,691	0.7%	Avg Payment Days 35.5
Total Equity	233,770	Other Expense	0	0.0%	Depreciation Rate 94.2%
Total Liab. and Equity	<u>4,171,285</u>	Net Profit or Loss	<u>(14,066)</u>	-0.1%	Return on Equity -6.0%
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115394 PRUITTHEALTH - PEAKE				Proprietary - Other	
PRUITTHEALTH - PEAKE		6/30/2019 365 Days Settled			
MACON, GA 31220				CR Beds 122 POS Beds 0	
BIBB				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 92.3%	
Balance Sheet		Income Statement		Length of Stay 86.5	
Current Assets	301,055	Total Charges	13,868,399	Average Wages 18.92	
Fixed Assets	177,468	Contract Allowance	2,392,403	17.3%	Skilled Nursing 77.0%
Other Assets	9,400	Operating Revenue	11,475,996	82.7%	Ancillary Service 23.0%
Total Assets	<u>487,923</u>	Operating Expense	11,811,477	102.9%	Current Ratio 0.3
Current Liabilities	1,058,898	Operating Margin	-335,481	-2.9%	Days to Collect 8.1
Long Term Liabilities	0	Other Income	64,653	0.6%	Avg Payment Days 28.2
Total Equity	-570,975	Other Expense	0	0.0%	Depreciation Rate 54.9%
Total Liab. and Equity	<u>487,923</u>	Net Profit or Loss	<u>(270,828)</u>	-2.4%	Return on Equity 47.4%

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115719 PRUITTHEALTH - ROME				Proprietary - Other	
PRUITTHEALTH - ROME		6/30/2019 365 Days Settled			
ROME, GA 30165				CR Beds 100 POS Beds 0	
FLOYD				Key Performance Ind.	
CAHABA GBA (GA)				Occupancy Rate 91.8%	
Balance Sheet		Income Statement		Length of Stay 204.2	
Current Assets	3,248,650	Total Charges	9,542,222	Average Wages 17.05	
Fixed Assets	423,751	Contract Allowance	951,396	10.0%	Skilled Nursing 80.4%
Other Assets	67,500	Operating Revenue	8,590,826	90.0%	Ancillary Service 19.6%
Total Assets	<u>3,739,901</u>	Operating Expense	7,796,113	90.7%	Current Ratio 4.0
Current Liabilities	816,796	Operating Margin	794,713	9.3%	Days to Collect 137.0
Long Term Liabilities	0	Other Income	28,917	0.3%	Avg Payment Days 34.4
Total Equity	<u>2,923,105</u>	Other Expense	0	0.0%	Depreciation Rate 66.3%
Total Liab. and Equity	<u>3,739,901</u>	Net Profit or Loss	<u>823,630</u>	9.6%	Return on Equity 28.2%
115339 PRUITTHEALTH - SAVANNAH				Proprietary - Other	
PRUITTHEALTH - SAVANNAH		6/30/2019 365 Days Settled			
SAVANNAH, GA 31419				CR Beds 120 POS Beds 0	
CHATHAM				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 91.7%	
Balance Sheet		Income Statement		Length of Stay 77.0	
Current Assets	-3,477,302	Total Charges	15,931,963	Average Wages 20.49	
Fixed Assets	159,197	Contract Allowance	3,145,656	19.7%	Skilled Nursing 64.2%
Other Assets	639	Operating Revenue	12,786,307	80.3%	Ancillary Service 35.8%
Total Assets	<u>-3,317,466</u>	Operating Expense	14,151,376	110.7%	Current Ratio (3.2)
Current Liabilities	1,080,721	Operating Margin	-1,365,069	-10.7%	Days to Collect (100.2)
Long Term Liabilities	0	Other Income	56,349	0.4%	Avg Payment Days 24.1
Total Equity	<u>-4,398,187</u>	Other Expense	0	0.0%	Depreciation Rate 327.3%
Total Liab. and Equity	<u>-3,317,466</u>	Net Profit or Loss	<u>(1,308,720)</u>	-10.2%	Return on Equity 29.8%

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115547 PRUITTHEALTH - SEASIDE				Proprietary - Other	
PRUITTHEALTH - SEASIDE		6/30/2019 273 Days Settled			
PORT WENTWORTH, GA 31407		CR Beds 101 POS Beds 0			
CHATHAM		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		74.2%	
Balance Sheet		Income Statement		Length of Stay	
				222.3	
Current Assets	-201,041	Total Charges	4,606,976	Average Wages	
Fixed Assets	222,216	Contract Allowance	426,501	21.59	
Other Assets	-263,454	Operating Revenue	4,180,475	9.3%	
Total Assets	-242,279	Operating Expense	5,011,546	90.7%	
Current Liabilities	570,973	Operating Margin	-831,071	119.9%	
Long Term Liabilities	0	Other Income	17,022	-19.9%	
Total Equity	-813,252	Other Expense	0	0.4%	
Total Liab. and Equity	-242,279	Net Profit or Loss	(814,049)	0.0%	
				-19.5%	
				100.1%	
115452 PRUITTHEALTH - SHEPHERD HILLS				Proprietary - Other	
PRUITTHEALTH - SHEPHERD HILLS		6/30/2019 365 Days Settled			
LA FAYETTE, GA 30728		CR Beds 112 POS Beds 0			
WALKER		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.9%	
Balance Sheet		Income Statement		Length of Stay	
				308.7	
Current Assets	2,305,884	Total Charges	10,313,245	Average Wages	
Fixed Assets	507,421	Contract Allowance	3,035,482	18.01	
Other Assets	19,895	Operating Revenue	7,277,763	29.4%	
Total Assets	2,833,200	Operating Expense	7,534,574	70.6%	
Current Liabilities	775,566	Operating Margin	-256,811	103.5%	
Long Term Liabilities	0	Other Income	38,725	-3.5%	
Total Equity	2,057,634	Other Expense	0	0.5%	
Total Liab. and Equity	2,833,200	Net Profit or Loss	(218,086)	0.0%	
				-3.0%	
				-10.6%	

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115401 PRUITTHEALTH - SPRING VALLEY		Proprietary - Other	
PRUITTHEALTH - SPRING VALLEY		6/30/2019 365 Days Settled	
ELBERTON, GA 30635		CR Beds 60 POS Beds 0	
ELBERT		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 79.9%	
Balance Sheet		Income Statement	
Current Assets	1,052,744	Total Charges	5,343,884
Fixed Assets	155,332	Contract Allowance	1,253,098
Other Assets	20	Operating Revenue	4,090,786
Total Assets	1,208,096	Operating Expense	4,267,208
Current Liabilities	374,845	Operating Margin	-176,422
Long Term Liabilities	0	Other Income	16,856
Total Equity	833,251	Other Expense	0
Total Liab. and Equity	1,208,096	Net Profit or Loss	(159,566)
		23.4%	76.6%
		104.3%	-4.3%
		0.4%	0.0%
		-3.9%	
			Length of Stay 175.1
			Average Wages 17.00
			Skilled Nursing 79.2%
			Ancillary Service 20.8%
			Current Ratio 2.8
			Days to Collect 92.2
			Avg Payment Days 30.3
			Depreciation Rate 69.0%
			Return on Equity -19.1%
115668 PRUITTHEALTH - SUNRISE		Proprietary - Other	
PRUITTHEALTH - SUNRISE		6/30/2019 365 Days Settled	
MOULTRIE, GA 31768		CR Beds 60 POS Beds 0	
COLQUITT		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 91.2%	
Balance Sheet		Income Statement	
Current Assets	-2,776,675	Total Charges	4,753,769
Fixed Assets	239,387	Contract Allowance	875,933
Other Assets	422,181	Operating Revenue	3,877,836
Total Assets	-2,115,107	Operating Expense	4,408,187
Current Liabilities	478,257	Operating Margin	-530,351
Long Term Liabilities	0	Other Income	22,452
Total Equity	-2,593,364	Other Expense	0
Total Liab. and Equity	-2,115,107	Net Profit or Loss	(507,899)
		18.4%	81.6%
		113.7%	-13.7%
		0.6%	0.0%
		-13.1%	
			Length of Stay 407.6
			Average Wages 16.24
			Skilled Nursing 89.2%
			Ancillary Service 10.8%
			Current Ratio (5.8)
			Days to Collect (265.4)
			Avg Payment Days 29.5
			Depreciation Rate 51.2%
			Return on Equity 19.6%

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115345 PRUITTHEALTH - TOCCOA				Proprietary - Other	
PRUITTHEALTH - TOCCOA		6/30/2019 365 Days Settled			
TOCCOA, GA 30577		CR Beds 181 POS Beds 0			
STEPHENS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		79.7%	
Balance Sheet		Income Statement		Length of Stay	
				147.5	
Current Assets	-2,982,414	Total Charges	14,271,355	Average Wages	18.24
Fixed Assets	679,215	Contract Allowance	3,686,325	25.8%	Skilled Nursing
Other Assets	0	Operating Revenue	10,585,030	74.2%	Ancillary Service
Total Assets	-2,303,199	Operating Expense	11,902,104	112.4%	Current Ratio
Current Liabilities	1,249,235	Operating Margin	-1,317,074	-12.4%	Days to Collect
Long Term Liabilities	0	Other Income	53,009	0.5%	Avg Payment Days
Total Equity	-3,552,434	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	-2,303,199	Net Profit or Loss	(1,264,065)	-11.9%	Return on Equity
115455 PRUITTHEALTH - TOOMSBORO				Proprietary - Other	
PRUITTHEALTH - TOOMSBORO		6/30/2019 365 Days Settled			
TOOMSBORO, GA 31090		CR Beds 62 POS Beds 0			
WILKINSON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		88.8%	
Balance Sheet		Income Statement		Length of Stay	
				166.1	
Current Assets	-1,893,152	Total Charges	5,439,076	Average Wages	16.72
Fixed Assets	422,006	Contract Allowance	876,115	16.1%	Skilled Nursing
Other Assets	0	Operating Revenue	4,562,961	83.9%	Ancillary Service
Total Assets	-1,471,146	Operating Expense	4,605,519	100.9%	Current Ratio
Current Liabilities	503,568	Operating Margin	-42,558	-0.9%	Days to Collect
Long Term Liabilities	0	Other Income	22,616	0.5%	Avg Payment Days
Total Equity	-1,974,714	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	-1,471,146	Net Profit or Loss	(19,942)	-0.4%	Return on Equity

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115377 PRUITTHEALTH - VALDOSTA				Proprietary - Other	
PRUITTHEALTH - VALDOSTA		6/30/2019 365 Days Settled			
VALDOSTA, GA 31602		CR Beds 98 POS Beds 0			
LOWNDES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		90.5%	
		Length of Stay		129.5	
		Average Wages		16.73	
		20.4% Skilled Nursing		82.0%	
		79.6% Ancillary Service		18.0%	
		103.4% Current Ratio		2.2	
		-3.4% Days to Collect		85.3	
		0.4% Avg Payment Days		34.9	
		0.0% Depreciation Rate		38.9%	
		-2.9% Return on Equity		-12.1%	
Balance Sheet		Income Statement			
Current Assets	1,841,683	Total Charges	9,606,721		
Fixed Assets	824,156	Contract Allowance	1,961,616		
Other Assets	6,825	Operating Revenue	7,645,105		
Total Assets	2,672,664	Operating Expense	7,901,782		
Current Liabilities	827,508	Operating Margin	-256,677		
Long Term Liabilities	0	Other Income	33,963		
Total Equity	1,845,156	Other Expense	0		
Total Liab. and Equity	2,672,664	Net Profit or Loss	(222,714)		

115531 PRUITTHEALTH - VIRGINIA PARK				Proprietary - Other	
PRUITTHEALTH - VIRGINIA PARK		6/30/2019 365 Days Settled			
ATLANTA, GA 30306		CR Beds 128 POS Beds 0			
DEKALB		Key Performance Ind.			
Novitas MD		Occupancy Rate		85.9%	
		Length of Stay		190.2	
		Average Wages		18.91	
		18.4% Skilled Nursing		82.0%	
		81.6% Ancillary Service		18.0%	
		100.9% Current Ratio		(1.3)	
		-0.9% Days to Collect		(46.7)	
		0.3% Avg Payment Days		31.2	
		0.0% Depreciation Rate		167.9%	
		-0.7% Return on Equity		3.5%	
Balance Sheet		Income Statement			
Current Assets	-1,310,767	Total Charges	12,970,378		
Fixed Assets	257,929	Contract Allowance	2,389,038		
Other Assets	0	Operating Revenue	10,581,340		
Total Assets	-1,052,838	Operating Expense	10,680,028		
Current Liabilities	978,585	Operating Margin	-98,688		
Long Term Liabilities	0	Other Income	27,079		
Total Equity	-2,031,423	Other Expense	0		
Total Liab. and Equity	-1,052,838	Net Profit or Loss	(71,609)		

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115325 PRUITTHEALTH - WASHINGTON				Proprietary - Other	
PRUITTHEALTH - WASHINGTON		6/30/2019 365 Days Settled			
WASHINGTON, GA 30673		CR Beds 47 POS Beds 0			
WILKES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		79.4%	
		Length of Stay		223.3	
		Average Wages		16.03	
		26.4% Skilled Nursing		83.2%	
		73.6% Ancillary Service		16.8%	
		126.5% Current Ratio		(8.3)	
		-26.5% Days to Collect		(407.9)	
		0.5% Avg Payment Days		32.6	
		0.0% Depreciation Rate		94.5%	
		-26.0% Return on Equity		22.1%	
<hr/>					
115512 PRUITTHEALTH - WEST ATLANTA				Proprietary - Other	
PRUITTHEALTH - WEST ATLANTA		6/30/2019 365 Days Settled			
ATLANTA, GA 30318		CR Beds 120 POS Beds 0			
FULTON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		77.4%	
		Length of Stay		195.9	
		Average Wages		20.33	
		15.5% Skilled Nursing		90.0%	
		84.5% Ancillary Service		10.0%	
		108.1% Current Ratio		(4.1)	
		-8.1% Days to Collect		(187.7)	
		0.5% Avg Payment Days		35.8	
		0.0% Depreciation Rate		66.9%	
		-7.6% Return on Equity		12.7%	

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115396 QUIET OAKS HEALTH CARE CENTER		Proprietary - Corporation	
QUIET OAKS HEALTH CARE CENTER		6/30/2019 365 Days Settled	
CRAWFORD, GA 30630		CR Beds 61 POS Beds 0	
OGLETHORPE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	95.5%
Balance Sheet		Income Statement	
Current Assets	128,963	Total Charges	4,363,367
Fixed Assets	54,911	Contract Allowance	504,511
Other Assets	2,350,684	Operating Revenue	3,858,856
Total Assets	2,534,558	Operating Expense	3,479,435
Current Liabilities	185,103	Operating Margin	379,421
Long Term Liabilities	0	Other Income	10,105
Total Equity	2,349,455	Other Expense	0
Total Liab. and Equity	2,534,558	Net Profit or Loss	389,526
		11.6%	Skilled Nursing 89.8%
		88.4%	Ancillary Service 10.2%
		90.2%	Current Ratio 0.7
		9.8%	Days to Collect 12.6
		0.3%	Avg Payment Days 19.4
		0.0%	Depreciation Rate 3.7%
		10.1%	Return on Equity 16.6%
115403 QUINTON MEM HC & REHAB CENTER		Nonprofit - Other	
QUINTON MEM HC & REHAB CENTER		9/30/2019 365 Days Settled	
DALTON, GA 30720		CR Beds 120 POS Beds 0	
WHITFIELD		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	95.0%
Balance Sheet		Income Statement	
Current Assets	5,036,408	Total Charges	12,906,508
Fixed Assets	11,261,707	Contract Allowance	2,317,273
Other Assets	1,543,851	Operating Revenue	10,589,235
Total Assets	17,841,966	Operating Expense	12,492,837
Current Liabilities	5,517,627	Operating Margin	-1,903,602
Long Term Liabilities	13,071,833	Other Income	13,228
Total Equity	-747,494	Other Expense	0
Total Liab. and Equity	17,841,966	Net Profit or Loss	(1,890,374)
		18.0%	Skilled Nursing 84.3%
		82.0%	Ancillary Service 15.7%
		118.0%	Current Ratio 0.9
		-18.0%	Days to Collect 147.8
		0.1%	Avg Payment Days 115.6
		0.0%	Depreciation Rate 1.2%
		-17.9%	Return on Equity 252.9%

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115663 REGENCY PARK HEALTH AND REHABILITATION				Nonprofit - Other	
REGENCY PARK HEALTH AND REHABILITATION		9/30/2019 365 Days Settled			
DALTON, GA 30720				CR Beds 100 POS Beds 0	
WHITFIELD				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	88.8%
				Length of Stay	61.9
				Average Wages	15.01
				28.4% Skilled Nursing	79.0%
				71.6% Ancillary Service	21.0%
				126.3% Current Ratio	0.9
				-26.3% Days to Collect	175.7
				0.4% Avg Payment Days	128.4
				0.0% Depreciation Rate	1.1%
				-25.9% Return on Equity	308.3%
<hr/>					
115676 REHABILITATION CENTER OF SOUTH GEORGIA				Proprietary - Other	
REHABILITATION CENTER OF SOUTH GEORGIA		6/30/2019 365 Days Settled			
TIFTON, GA 31794				CR Beds 178 POS Beds 0	
TIFT				Key Performance Ind.	
CAHABA GBA (GA)				Occupancy Rate	74.2%
				Length of Stay	126.6
				Average Wages	14.82
				11.2% Skilled Nursing	79.3%
				88.8% Ancillary Service	20.7%
				94.3% Current Ratio	1.2
				5.7% Days to Collect	33.9
				0.3% Avg Payment Days	37.0
				0.0% Depreciation Rate	696.7%
				5.6% Return on Equity	-191.1%

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115717 RELIABLE HEALTH & REHAB AT LAKEWOOD				Proprietary - Other	
RELIABLE HEALTH & REHAB AT LAKEWOOD		12/31/2019 365 Days Settled			
ATLANTA, GA 30310				CR Beds 100 POS Beds 0	
FULTON				Key Performance Ind.	
BLUE CROSS (GEORGIA)				Occupancy Rate	97.0%
				Length of Stay	310.5
				Average Wages	17.63
				Skilled Nursing	82.8%
				Ancillary Service	17.2%
				Current Ratio	0.8
				Days to Collect	154.9
				Avg Payment Days	106.3
				Depreciation Rate	227.3%
				Return on Equity	-40.0%
<hr/>					
115537 RENAISSANCE CENTER FOR NURSING AND HEALING				Proprietary - Other	
RENAISSANCE CENTER FOR NURSING AND HEALING		6/30/2019 365 Days Settled			
GRIFFIN, GA 30223		8/18/2019 49 Days Settled		CR Beds 148 POS Beds 0	
SPALDING				Key Performance Ind.	
TRAILBLAZERS HEALTH ENTERPRISES				Occupancy Rate	82.6%
				Length of Stay	39.4
				Average Wages	19.14
				Skilled Nursing	79.8%
				Ancillary Service	20.2%
				Current Ratio	1.0
				Days to Collect	173.0
				Avg Payment Days	80.3
				Depreciation Rate	748,845.0 %
				Return on Equity	19.6%

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115537 RENAISSANCE CENTER FOR NURSING AND HEALING				Proprietary - Other	
RENAISSANCE CENTER FOR NURSING AND HEALING		6/30/2019 365 Days Settled			
GRIFFIN, GA 30223		8/18/2019 49 Days Settled		CR Beds 148 POS Beds 0	
SPALDING				Key Performance Ind.	
TRAILBLAZERS HEALTH ENTERPRISES				Occupancy Rate	81.9%
				Length of Stay	170.2
				Average Wages	19.14
				22.3% Skilled Nursing	76.0%
				77.7% Ancillary Service	24.0%
				99.4% Current Ratio	1.7
				0.6% Days to Collect	53.6
				0.0% Avg Payment Days	25.1
				0.0% Depreciation Rate	43.3%
				0.6% Return on Equity	-2.1%
<hr/>					
115293 RESORTS AT POOLER INC				Proprietary - Corporation	
RESORTS AT POOLER INC		6/30/2019 365 Days Settled			
POOLER, GA 31322		9/30/2019 92 Days Settled		CR Beds 86 POS Beds 0	
CHATHAM		12/31/2019 92 Days Settled		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	86.6%
				Length of Stay	249.3
				Average Wages	15.97
				23.1% Skilled Nursing	64.1%
				76.9% Ancillary Service	35.9%
				107.0% Current Ratio	1.0
				-7.0% Days to Collect	95.0
				0.0% Avg Payment Days	24.8
				0.0% Depreciation Rate	0.0%
				-6.9% Return on Equity	2,498.0%

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115293 RESORTS AT POOLER INC		Proprietary - Corporation	
RESORTS AT POOLER INC	6/30/2019 365 Days Settled		
POOLER, GA 31322	9/30/2019 92 Days Settled	CR Beds 86	POS Beds 0
CHATHAM	12/31/2019 92 Days Settled	Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	92.8%
		Length of Stay	271.9
		Average Wages	15.97
		20.7% Skilled Nursing	70.8%
		79.3% Ancillary Service	29.2%
		117.4% Current Ratio	0.9
		-17.4% Days to Collect	425.4
		0.0% Avg Payment Days	196.7
		0.0% Depreciation Rate	0.0%
		-17.3% Return on Equity	97.1%

Balance Sheet		Income Statement			
Current Assets	1,521,868	Total Charges	1,794,118		
Fixed Assets	0	Contract Allowance	371,923	20.7%	
Other Assets	0	Operating Revenue	1,422,195	79.3%	
Total Assets	1,521,868	Operating Expense	1,669,354	117.4%	
Current Liabilities	1,775,702	Operating Margin	-247,159	-17.4%	
Long Term Liabilities	0	Other Income	567	0.0%	
Total Equity	-253,834	Other Expense	0	0.0%	
Total Liab. and Equity	1,521,868	Net Profit or Loss	(246,592)	-17.3%	

115293 RESORTS AT POOLER INC		Proprietary - Corporation	
RESORTS AT POOLER INC	6/30/2019 365 Days Settled		
POOLER, GA 31322	9/30/2019 92 Days Settled	CR Beds 86	POS Beds 0
CHATHAM	12/31/2019 92 Days Settled	Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	17.9%
		Length of Stay	47.2
		Average Wages	15.97
		11.0% Skilled Nursing	71.5%
		89.0% Ancillary Service	28.5%
		96.7% Current Ratio	8.4
		3.3% Days to Collect	105.3
		0.6% Avg Payment Days	22.6
		0.0% Depreciation Rate	0.0%
		3.9% Return on Equity	33.1%

Balance Sheet		Income Statement			
Current Assets	2,302,617	Total Charges	7,017,176		
Fixed Assets	0	Contract Allowance	770,191	11.0%	
Other Assets	0	Operating Revenue	6,246,985	89.0%	
Total Assets	2,302,617	Operating Expense	6,040,271	96.7%	
Current Liabilities	272,858	Operating Margin	206,714	3.3%	
Long Term Liabilities	1,288,652	Other Income	38,749	0.6%	
Total Equity	741,107	Other Expense	0	0.0%	
Total Liab. and Equity	2,302,617	Net Profit or Loss	245,463	3.9%	

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115341 RIDGEWOOD MANOR HEALTH AND REHABILITATION				Nonprofit - Other	
RIDGEWOOD MANOR HEALTH AND REHABILITATION		9/30/2019 365 Days Settled			
DALTON, GA 30720				CR Beds 102 POS Beds 0	
WHITFIELD				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	95.3%
				Length of Stay	231.8
				Average Wages	14.71
				Skilled Nursing	90.3%
				Ancillary Service	9.7%
				Current Ratio	0.9
				Days to Collect	208.7
				Avg Payment Days	155.7
				Depreciation Rate	0.9%
				Return on Equity	225.4%
Balance Sheet					
		Income Statement			
Current Assets	5,036,408	Total Charges	9,641,826		
Fixed Assets	11,261,707	Contract Allowance	2,142,825	22.2%	
Other Assets	1,543,851	Operating Revenue	7,499,001	77.8%	
Total Assets	17,841,966	Operating Expense	9,274,141	123.7%	
Current Liabilities	5,517,627	Operating Margin	-1,775,140	-23.7%	
Long Term Liabilities	13,071,833	Other Income	89,959	1.2%	
Total Equity	-747,494	Other Expense	0	0.0%	
Total Liab. and Equity	17,841,966	Net Profit or Loss	(1,685,181)	-22.5%	
115635 RIVER BROOK HEALTHCARE CENTER					
				Proprietary - Corporation	
RIVER BROOK HEALTHCARE CENTER		12/31/2019 365 Days Settled			
HOMERVILLE, GA 31634				CR Beds 92 POS Beds 0	
CLINCH				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	79.8%
				Length of Stay	209.5
				Average Wages	15.74
				Skilled Nursing	58.8%
				Ancillary Service	41.2%
				Current Ratio	(0.1)
				Days to Collect	(7.6)
				Avg Payment Days	42.1
				Depreciation Rate	139.2%
				Return on Equity	-3.6%
Balance Sheet					
		Income Statement			
Current Assets	-138,930	Total Charges	8,133,024		
Fixed Assets	120,156	Contract Allowance	2,983,274	36.7%	
Other Assets	10,832	Operating Revenue	5,149,750	63.3%	
Total Assets	-7,942	Operating Expense	5,109,719	99.2%	
Current Liabilities	1,202,931	Operating Margin	40,031	0.8%	
Long Term Liabilities	0	Other Income	3,630	0.1%	
Total Equity	-1,210,873	Other Expense	0	0.0%	
Total Liab. and Equity	-7,942	Net Profit or Loss	43,661	0.8%	

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115566 RIVER TOWNE CENTER		Proprietary - Corporation			
RIVER TOWNE CENTER		12/31/2019 365 Days Settled			
COLUMBUS, GA 31909		CR Beds 210 POS Beds 0			
MUSCOGEE		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		58.1%	
Balance Sheet		Income Statement		Length of Stay 119.7	
Current Assets	2,635,342	Total Charges	13,542,083	Average Wages	19.82
Fixed Assets	873,766	Contract Allowance	2,998,954	22.1% Skilled Nursing	63.3%
Other Assets	212,827	Operating Revenue	10,543,129	77.9% Ancillary Service	36.7%
Total Assets	<u>3,721,935</u>	Operating Expense	10,696,244	101.5% Current Ratio	0.6
Current Liabilities	4,079,493	Operating Margin	-153,115	-1.5% Days to Collect	83.0
Long Term Liabilities	21,990	Other Income	-79,635	-0.8% Avg Payment Days	60.7
Total Equity	<u>-379,548</u>	Other Expense	0	0.0% Depreciation Rate	111.3%
Total Liab. and Equity	<u>3,721,935</u>	Net Profit or Loss	<u>(232,750)</u>	-2.2% Return on Equity	61.3%
115144 RIVERDALE CENTER FOR NURSING AND HEALING		Proprietary - Other			
RIVERDALE CENTER FOR NURSING AND HEALING		6/30/2019 365 Days Settled			
RIVERDALE, GA 30274		8/18/2019 49 Days Settled			
CLAYTON		Key Performance Ind.			
CAHABA GBA (GA)		Occupancy Rate		90.9%	
Balance Sheet		Income Statement		Length of Stay 39.1	
Current Assets	792,233	Total Charges	1,840,293	Average Wages	19.61
Fixed Assets	0	Contract Allowance	527,382	28.7% Skilled Nursing	86.2%
Other Assets	-7,712,297	Operating Revenue	1,312,911	71.3% Ancillary Service	13.8%
Total Assets	<u>-6,920,064</u>	Operating Expense	1,315,901	100.2% Current Ratio	1.4
Current Liabilities	586,053	Operating Margin	-2,990	-0.2% Days to Collect	248.3
Long Term Liabilities	15,568	Other Income	0	0.0% Avg Payment Days	126.0
Total Equity	<u>-7,521,685</u>	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	<u>-6,920,064</u>	Net Profit or Loss	<u>(2,990)</u>	-0.2% Return on Equity	0.0%

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115144 RIVERDALE CENTER FOR NURSING AND HEALING				Proprietary - Other	
RIVERDALE CENTER FOR NURSING AND HEALING 6/30/2019 365 Days Settled					
RIVERDALE, GA 30274		8/18/2019 49 Days Settled		CR Beds 152 POS Beds 0	
CLAYTON				Key Performance Ind.	
CAHABA GBA (GA)				Occupancy Rate 92.4%	
Balance Sheet		Income Statement		Length of Stay 173.1	
Current Assets	1,305,762	Total Charges	13,777,247	Average Wages 19.61	
Fixed Assets	324,993	Contract Allowance	3,926,575	28.5%	Skilled Nursing 84.0%
Other Assets	-14,115,404	Operating Revenue	9,850,672	71.5%	Ancillary Service 16.0%
Total Assets	-12,484,649	Operating Expense	9,864,076	100.1%	Current Ratio 1.8
Current Liabilities	742,745	Operating Margin	-13,404	-0.1%	Days to Collect 55.3
Long Term Liabilities	15,568	Other Income	0	0.0%	Avg Payment Days 27.6
Total Equity	-13,242,962	Other Expense	0	0.0%	Depreciation Rate 24.6%
Total Liab. and Equity	-12,484,649	Net Profit or Loss	(13,404)	-0.1%	Return on Equity 0.1%

115353 RIVERSIDE HEALTH AND REHABILITATION				Nonprofit - Other	
RIVERSIDE HEALTH AND REHABILITATION 6/30/2019 365 Days Settled					
THOMASTON, GA 30286				CR Beds 73 POS Beds 0	
UPSON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 92.4%	
Balance Sheet		Income Statement		Length of Stay 103.9	
Current Assets	1,124,960	Total Charges	6,725,230	Average Wages 16.90	
Fixed Assets	498,489	Contract Allowance	717,246	10.7%	Skilled Nursing 82.3%
Other Assets	0	Operating Revenue	6,007,984	89.3%	Ancillary Service 17.7%
Total Assets	1,623,449	Operating Expense	6,211,786	103.4%	Current Ratio 3.9
Current Liabilities	288,627	Operating Margin	-203,802	-3.4%	Days to Collect 68.9
Long Term Liabilities	0	Other Income	22,901	0.4%	Avg Payment Days 18.0
Total Equity	1,334,822	Other Expense	0	0.0%	Depreciation Rate 83.4%
Total Liab. and Equity	1,623,449	Net Profit or Loss	(180,901)	-3.0%	Return on Equity -13.6%

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115375 RIVERSIDE HEALTH CARE CENTER				Proprietary - Partnership	
RIVERSIDE HEALTH CARE CENTER		6/30/2019 365 Days Settled			
COVINGTON, GA 30014		CR Beds 159 POS Beds 0			
NEWTON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.7%	
		Length of Stay		203.0	
		Average Wages		22.41	
		33.5% Skilled Nursing		51.1%	
		66.5% Ancillary Service		48.9%	
		100.2% Current Ratio		1.2	
		-0.2% Days to Collect		43.2	
		0.0% Avg Payment Days		34.8	
		0.0% Depreciation Rate		440.7%	
		-2.2% Return on Equity		261.2%	
Balance Sheet		Income Statement			
Current Assets	2,722,410	Total Charges	19,536,874		
Fixed Assets	244,320	Contract Allowance	6,548,644		
Other Assets	-278,423	Operating Revenue	12,988,230		
Total Assets	2,688,307	Operating Expense	13,018,940		
Current Liabilities	2,223,668	Operating Margin	-30,710		
Long Term Liabilities	575,474	Other Income	1,197		
Total Equity	-110,835	Other Expense	0		
Total Liab. and Equity	2,688,307	Net Profit or Loss	(289,482)		
115641 RIVERVIEW HEALTH & REHAB CTR				Nonprofit - Other	
RIVERVIEW HEALTH & REHAB CTR		6/30/2019 365 Days Settled			
SAVANNAH, GA 31406		CR Beds 190 POS Beds 0			
CHATHAM		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		71.3%	
		Length of Stay		111.1	
		Average Wages		18.58	
		22.9% Skilled Nursing		89.7%	
		77.1% Ancillary Service		10.3%	
		111.0% Current Ratio		4.4	
		-11.0% Days to Collect		51.3	
		4.2% Avg Payment Days		39.6	
		0.0% Depreciation Rate		3.0%	
		-6.9% Return on Equity		-12.3%	
Balance Sheet		Income Statement			
Current Assets	6,444,785	Total Charges	13,652,670		
Fixed Assets	14,560,587	Contract Allowance	3,127,650		
Other Assets	62,732	Operating Revenue	10,525,020		
Total Assets	21,068,104	Operating Expense	11,685,149		
Current Liabilities	1,475,360	Operating Margin	-1,160,129		
Long Term Liabilities	13,732,924	Other Income	438,518		
Total Equity	5,859,820	Other Expense	0		
Total Liab. and Equity	21,068,104	Net Profit or Loss	(721,611)		

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115523 ROBERTA HEALTH AND REHAB		Proprietary - Corporation	
ROBERTA HEALTH AND REHAB		12/31/2019 365 Days Settled	
ROBERTA, GA 31078		CR Beds 100 POS Beds 0	
CRAWFORD		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	87.3%
Balance Sheet		Income Statement	
Current Assets	933,206	Total Charges	7,340,947
Fixed Assets	612,568	Contract Allowance	1,591,951
Other Assets	-700,127	Operating Revenue	5,748,996
Total Assets	845,647	Operating Expense	6,008,036
Current Liabilities	590,891	Operating Margin	-259,040
Long Term Liabilities	0	Other Income	15,278
Total Equity	254,756	Other Expense	0
Total Liab. and Equity	845,647	Net Profit or Loss	(243,762)
		21.7%	Skilled Nursing 76.4%
		78.3%	Ancillary Service 23.8%
		104.5%	Current Ratio 1.6
		-4.5%	Days to Collect 58.1
		0.3%	Avg Payment Days 35.4
		0.0%	Depreciation Rate 63.6%
		-4.2%	Return on Equity -95.7%
115670 ROCKDALE HEALTHCARE CENTER		Proprietary - Partnership	
ROCKDALE HEALTHCARE CENTER		6/30/2019 365 Days Settled	
CONYERS, GA 30012		CR Beds 102 POS Beds 0	
ROCKDALE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	91.2%
Balance Sheet		Income Statement	
Current Assets	-249,779	Total Charges	15,222,899
Fixed Assets	529,055	Contract Allowance	4,676,954
Other Assets	23,149	Operating Revenue	10,545,945
Total Assets	302,425	Operating Expense	11,391,206
Current Liabilities	2,855,633	Operating Margin	-845,261
Long Term Liabilities	111,175	Other Income	16,493
Total Equity	-2,664,383	Other Expense	0
Total Liab. and Equity	302,425	Net Profit or Loss	(1,047,326)
		30.7%	Skilled Nursing 45.4%
		69.3%	Ancillary Service 54.6%
		108.0%	Current Ratio (0.1)
		-8.0%	Days to Collect 45.6
		0.2%	Avg Payment Days 32.2
		0.0%	Depreciation Rate 305.9%
		-9.9%	Return on Equity 39.3%

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115729 ROCKMART HEALTH				Proprietary - Other	
ROCKMART HEALTH		6/30/2019 365 Days Settled			
ROCKMART, GA 30153				CR Beds 73 POS Beds 0	
POLK				Key Performance Ind.	
CAHABA GBA (GA)				Occupancy Rate 63.3%	
Balance Sheet		Income Statement		Length of Stay 130.8	
Current Assets	463,607	Total Charges	4,402,325	Average Wages 16.45	
Fixed Assets	204,754	Contract Allowance	429,800	9.8% Skilled Nursing 80.4%	
Other Assets	-1	Operating Revenue	3,972,525	90.2% Ancillary Service 19.6%	
Total Assets	668,360	Operating Expense	3,741,109	94.2% Current Ratio 1.7	
Current Liabilities	265,444	Operating Margin	231,416	5.8% Days to Collect 33.9	
Long Term Liabilities	0	Other Income	4,073	0.1% Avg Payment Days 24.8	
Total Equity	402,916	Other Expense	0	0.0% Depreciation Rate 112.1%	
Total Liab. and Equity	668,360	Net Profit or Loss	232,232	5.8% Return on Equity 57.6%	
115363 ROME HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
ROME HEALTH AND REHABILITATION CENTER		6/30/2019 365 Days Settled			
ROME, GA 30165				CR Beds 100 POS Beds 0	
FLOYD				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 84.2%	
Balance Sheet		Income Statement		Length of Stay 37.0	
Current Assets	1,126,367	Total Charges	25,368,768	Average Wages 21.03	
Fixed Assets	9,135,946	Contract Allowance	16,226,899	64.0% Skilled Nursing 89.1%	
Other Assets	546,968	Operating Revenue	9,141,869	36.0% Ancillary Service 10.9%	
Total Assets	10,809,281	Operating Expense	9,311,514	101.9% Current Ratio 0.6	
Current Liabilities	1,894,825	Operating Margin	-169,645	-1.9% Days to Collect 44.4	
Long Term Liabilities	8,376,401	Other Income	5,098	0.1% Avg Payment Days 68.8	
Total Equity	538,055	Other Expense	0	0.0% Depreciation Rate 10.6%	
Total Liab. and Equity	10,809,281	Net Profit or Loss	(164,547)	-1.8% Return on Equity -30.6%	

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115501 ROSE CITY HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
ROSE CITY HEALTH AND REHABILITATION CENTER 6/30/2019 365 Days Settled					
THOMASVILLE, GA 31792				CR Beds 68 POS Beds 0	
THOMAS				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 89.8%	
Balance Sheet		Income Statement		Length of Stay 123.8	
Current Assets	399,628	Total Charges	18,360,636	Average Wages 18.91	
Fixed Assets	2,501,624	Contract Allowance	13,354,741	72.7%	Skilled Nursing 94.2%
Other Assets	157,737	Operating Revenue	5,005,895	27.3%	Ancillary Service 5.8%
Total Assets	3,058,989	Operating Expense	5,634,665	112.6%	Current Ratio 0.4
Current Liabilities	1,122,976	Operating Margin	-628,770	-12.6%	Days to Collect 28.1
Long Term Liabilities	2,809,365	Other Income	6,810	0.1%	Avg Payment Days 68.2
Total Equity	-873,352	Other Expense	0	0.0%	Depreciation Rate 11.4%
Total Liab. and Equity	3,058,989	Net Profit or Loss	(621,960)	-12.4%	Return on Equity 71.2%
<hr/>					
115660 ROSELANE HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
ROSELANE HEALTH AND REHABILITATION CENTER 6/30/2019 365 Days Settled					
MARIETTA, GA 30064				CR Beds 137 POS Beds 0	
COBB				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 90.3%	
Balance Sheet		Income Statement		Length of Stay 47.6	
Current Assets	1,696,089	Total Charges	38,912,631	Average Wages 23.42	
Fixed Assets	9,106,606	Contract Allowance	24,654,031	63.4%	Skilled Nursing 89.2%
Other Assets	474,645	Operating Revenue	14,258,600	36.6%	Ancillary Service 10.8%
Total Assets	11,277,340	Operating Expense	14,103,154	98.9%	Current Ratio 0.7
Current Liabilities	2,366,503	Operating Margin	155,446	1.1%	Days to Collect 40.1
Long Term Liabilities	7,706,323	Other Income	41,756	0.3%	Avg Payment Days 54.6
Total Equity	1,204,514	Other Expense	0	0.0%	Depreciation Rate 11.1%
Total Liab. and Equity	11,277,340	Net Profit or Loss	197,202	1.4%	Return on Equity 16.4%

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115565 ROSEMONT AT STONE MOUNTAIN				Proprietary - Other	
ROSEMONT AT STONE MOUNTAIN		12/31/2019 366 Days Settled			
STONE MOUNTAIN, GA 30083		CR Beds 149 POS Beds 0			
DEKALB		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		95.7%	
		Length of Stay		128.6	
		Average Wages		22.81	
		13.5%		Skilled Nursing 82.7%	
		86.5%		Ancillary Service 17.3%	
		86.4%		Current Ratio 12.0	
		13.6%		Days to Collect 59.8	
		0.0%		Avg Payment Days 31.4	
		0.0%		Depreciation Rate 5,666.2%	
		13.6%		Return on Equity 149.0%	
<hr/>					
115515 ROSS MEMORIAL HEALTH CARE CTR				Proprietary - Corporation	
ROSS MEMORIAL HEALTH CARE CTR		6/30/2019 365 Days Settled			
KENNESAW, GA 30152		CR Beds 100 POS Beds 0			
COBB		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		79.0%	
		Length of Stay		140.7	
		Average Wages		17.84	
		0.5%		Skilled Nursing 81.3%	
		99.5%		Ancillary Service 18.7%	
		97.5%		Current Ratio 3.9	
		2.5%		Days to Collect 68.4	
		0.3%		Avg Payment Days 15.0	
		0.0%		Depreciation Rate 7.1%	
		2.8%		Return on Equity 11.3%	

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115422 ROSWELL NURSING & REHAB CENTER				Proprietary - Other	
ROSWELL NURSING & REHAB CENTER				12/31/2019 365 Days Settled	
ROSWELL, GA 30075				CR Beds 268 POS Beds 0	
COBB				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 76.4%	
Balance Sheet		Income Statement		Length of Stay 85.2	
Current Assets	2,967,727	Total Charges	23,792,949	Average Wages 21.44	
Fixed Assets	1,060,392	Contract Allowance	3,625,390	15.2%	Skilled Nursing 83.2%
Other Assets	35,643	Operating Revenue	20,167,559	84.8%	Ancillary Service 16.8%
Total Assets	4,063,762	Operating Expense	20,445,442	101.4%	Current Ratio 1.2
Current Liabilities	2,520,776	Operating Margin	-277,883	-1.4%	Days to Collect 49.1
Long Term Liabilities	8,923,601	Other Income	5,030	0.0%	Avg Payment Days 41.4
Total Equity	-7,380,615	Other Expense	0	0.0%	Depreciation Rate 131.2%
Total Liab. and Equity	4,063,762	Net Profit or Loss	(272,853)	-1.4%	Return on Equity 3.7%
115542 SADIE G. MAYS HEALTH & REHABILITATION CENTER				Proprietary - Other	
SADIE G. MAYS HEALTH & REHABILITATION CENTER				6/30/2019 365 Days Settled	
ATLANTA, GA 30314				CR Beds 206 POS Beds 0	
FULTON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 90.5%	
Balance Sheet		Income Statement		Length of Stay 243.0	
Current Assets	3,702,536	Total Charges	18,925,388	Average Wages 21.17	
Fixed Assets	1,970,715	Contract Allowance	3,776,754	20.0%	Skilled Nursing 83.6%
Other Assets	0	Operating Revenue	15,148,634	80.0%	Ancillary Service 16.4%
Total Assets	5,673,251	Operating Expense	16,543,246	109.2%	Current Ratio 0.6
Current Liabilities	6,700,756	Operating Margin	-1,394,612	-9.2%	Days to Collect 41.9
Long Term Liabilities	0	Other Income	316,310	2.1%	Avg Payment Days 87.3
Total Equity	-1,027,505	Other Expense	0	0.0%	Depreciation Rate 2.6%
Total Liab. and Equity	5,673,251	Net Profit or Loss	(1,078,302)	-7.1%	Return on Equity 104.9%

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115723 SALUDE - THE ART OF RECOVERY				Proprietary - Corporation	
SALUDE - THE ART OF RECOVERY		9/30/2019 273 Days Settled			
SUWANEE, GA 30024		12/31/2019 92 Days Settled		CR Beds 64 POS Beds 0	
GWINNETT		Key Performance Ind.			
NORIDIAN		Occupancy Rate		96.3%	
Balance Sheet		Income Statement		Length of Stay	
				19.9	
Current Assets	1,641,514	Total Charges	12,797,545	Average Wages	21.32
Fixed Assets	0	Contract Allowance	3,631,530	28.4% Skilled Nursing	57.6%
Other Assets	1,700	Operating Revenue	9,166,015	71.6% Ancillary Service	42.4%
Total Assets	1,643,214	Operating Expense	10,000,788	109.1% Current Ratio	3.0
Current Liabilities	552,243	Operating Margin	-834,773	-9.1% Days to Collect	63.0
Long Term Liabilities	-103,001	Other Income	1,016,295	11.1% Avg Payment Days	14.5
Total Equity	1,193,972	Other Expense	0	0.0% Depreciation Rate	257.4%
Total Liab. and Equity	1,643,214	Net Profit or Loss	181,522	2.0% Return on Equity	15.2%

115723 SALUDE - THE ART OF RECOVERY				Proprietary - Corporation	
SALUDE - THE ART OF RECOVERY		9/30/2019 273 Days Settled			
SUWANEE, GA 30024		12/31/2019 92 Days Settled		CR Beds 64 POS Beds 0	
GWINNETT		Key Performance Ind.			
NORIDIAN		Occupancy Rate		96.5%	
Balance Sheet		Income Statement		Length of Stay	
				22.9	
Current Assets	1,573,452	Total Charges	4,795,239	Average Wages	21.32
Fixed Assets	0	Contract Allowance	1,467,689	30.6% Skilled Nursing	65.6%
Other Assets	0	Operating Revenue	3,327,550	69.4% Ancillary Service	34.4%
Total Assets	1,573,452	Operating Expense	3,290,878	98.9% Current Ratio	3.2
Current Liabilities	488,089	Operating Margin	36,672	1.1% Days to Collect	144.0
Long Term Liabilities	49,121	Other Income	21,270	0.6% Avg Payment Days	52.2
Total Equity	1,036,242	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	1,573,452	Net Profit or Loss	57,942	1.7% Return on Equity	5.6%

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115504 SANDY SPRINGS HEALTH AND REHABILITATION				Proprietary - Corporation	
SANDY SPRINGS HEALTH AND REHABILITATION		3/31/2019 365 Days Settled			
ATLANTA, GA 30319		CR Beds 165 POS Beds 0			
DEKALB		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		74.5%	
		Length of Stay		80.7	
		Average Wages		22.57	
		67.9% Skilled Nursing		92.1%	
		32.1% Ancillary Service		7.9%	
		101.8% Current Ratio		1.2	
		-1.8% Days to Collect		51.3	
		0.1% Avg Payment Days		40.3	
		0.0% Depreciation Rate		5.0%	
		-1.7% Return on Equity		2.8%	

Balance Sheet		Income Statement			
Current Assets	1,804,153	Total Charges	38,093,010		
Fixed Assets	14,655,780	Contract Allowance	25,882,362	67.9%	
Other Assets	267,515	Operating Revenue	12,210,648	32.1%	
Total Assets	16,727,448	Operating Expense	12,426,318	101.8%	
Current Liabilities	1,540,068	Operating Margin	-215,670	-1.8%	
Long Term Liabilities	22,698,289	Other Income	7,763	0.1%	
Total Equity	-7,510,909	Other Expense	0	0.0%	
Total Liab. and Equity	16,727,448	Net Profit or Loss	(207,907)		

115633 SAVANNAH BEACH HEALTH AND REHAB				Proprietary - Other	
SAVANNAH BEACH HEALTH AND REHAB		12/31/2019 365 Days Settled			
TYBEE ISLAND, GA 31328		CR Beds 50 POS Beds 0			
CHATHAM		Key Performance Ind.			
CAHABA GBA (GA)		Occupancy Rate		86.9%	
		Length of Stay		163.6	
		Average Wages		18.85	
		10.3% Skilled Nursing		72.9%	
		89.7% Ancillary Service		27.1%	
		105.2% Current Ratio		(0.1)	
		-5.2% Days to Collect		(13.8)	
		0.1% Avg Payment Days		51.8	
		0.0% Depreciation Rate		7,919.0%	
		-5.1% Return on Equity		8.0%	

Balance Sheet		Income Statement			
Current Assets	-89,976	Total Charges	3,561,913		
Fixed Assets	1,682	Contract Allowance	365,631	10.3%	
Other Assets	16,385	Operating Revenue	3,196,282	89.7%	
Total Assets	-71,909	Operating Expense	3,361,522	105.2%	
Current Liabilities	716,494	Operating Margin	-165,240	-5.2%	
Long Term Liabilities	1,220,124	Other Income	3,610	0.1%	
Total Equity	-2,008,527	Other Expense	0	0.0%	
Total Liab. and Equity	-71,909	Net Profit or Loss	(161,630)		

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115546 SAVANNAH SQUARE HEALTH CENTER		Proprietary - Corporation	
SAVANNAH SQUARE HEALTH CENTER		12/31/2019 365 Days Settled	
SAVANNAH, GA 31406		CR Beds 194 POS Beds 0	
CHATHAM		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	109.7%
Balance Sheet		Income Statement	
Current Assets	267,237	Total Charges	9,605,972
Fixed Assets	78,382	Contract Allowance	230,889
Other Assets	0	Operating Revenue	9,375,083
Total Assets	345,619	Operating Expense	9,718,619
Current Liabilities	8,775,323	Operating Margin	-343,536
Long Term Liabilities	0	Other Income	190,719
Total Equity	-8,429,704	Other Expense	0
Total Liab. and Equity	345,619	Net Profit or Loss	(152,811)
		2.4%	Skilled Nursing 26.8%
		97.6%	Ancillary Service 12.7%
		103.7%	Current Ratio 0.0
		-3.7%	Days to Collect 9.7
		2.0%	Avg Payment Days 4.1
		0.0%	Depreciation Rate 856.4%
		-1.6%	Return on Equity 1.8%
115671 SCOTT HEALTH & REHABILITATION		Nonprofit - Other	
SCOTT HEALTH & REHABILITATION		6/30/2019 365 Days Settled	
ADRIAN, GA 31002		CR Beds 59 POS Beds 0	
JOHNSON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	88.7%
Balance Sheet		Income Statement	
Current Assets	467,342	Total Charges	4,780,375
Fixed Assets	53,921	Contract Allowance	664,803
Other Assets	0	Operating Revenue	4,115,572
Total Assets	521,263	Operating Expense	3,950,048
Current Liabilities	295,398	Operating Margin	165,524
Long Term Liabilities	0	Other Income	10,333
Total Equity	225,865	Other Expense	0
Total Liab. and Equity	521,263	Net Profit or Loss	175,857
		13.9%	Skilled Nursing 86.4%
		86.1%	Ancillary Service 13.6%
		96.0%	Current Ratio 1.6
		4.0%	Days to Collect 41.3
		0.3%	Avg Payment Days 28.4
		0.0%	Depreciation Rate 76.1%
		4.3%	Return on Equity 77.9%

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115520 SEARS MANOR NURSING HOME				Proprietary - Other	
SEARS MANOR NURSING HOME		6/30/2019 365 Days Settled			
BRUNSWICK, GA 31521		CR Beds 100 POS Beds 0			
GLYNN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		73.0%	
		Length of Stay		141.0	
		Average Wages		17.15	
		8.9% Skilled Nursing		87.5%	
		91.1% Ancillary Service		12.5%	
		112.1% Current Ratio		1.2	
		-12.1% Days to Collect		38.4	
		0.9% Avg Payment Days		26.1	
		0.0% Depreciation Rate		202.6%	
		-12.1% Return on Equity		958.9%	
<hr/>					
115721 SENIOR CARE CENTER - BRUNSWICK				Government - City-County	
SENIOR CARE CENTER - BRUNSWICK		4/30/2019 365 Days Settled			
BRUNSWICK, GA 31520		CR Beds 200 POS Beds 0			
GLYNN		Key Performance Ind.			
CAHABA GBA (GA)		Occupancy Rate		94.6%	
		Length of Stay		203.1	
		Average Wages		22.05	
		17.9% Skilled Nursing		76.3%	
		82.1% Ancillary Service		23.7%	
		108.7% Current Ratio		2.2	
		-8.7% Days to Collect		112.5	
		19.7% Avg Payment Days		19.2	
		0.0% Depreciation Rate		5.0%	
		10.9% Return on Equity		-412.7%	

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115684 SENIOR CARE CENTER - ST MARYS				Government - City-County	
SENIOR CARE CENTER - ST MARYS		4/30/2019 365 Days Settled			
SAINT MARYS, GA 31558		CR Beds 78 POS Beds 0			
CAMDEN		Key Performance Ind.			
CAHABA GBA (GA)		Occupancy Rate		84.7%	
Balance Sheet		Income Statement		Length of Stay 158.7	
Current Assets	1,386,432	Total Charges	6,392,877	Average Wages 22.75	
Fixed Assets	1,475,668	Contract Allowance	1,038,842	16.2%	Skilled Nursing 70.4%
Other Assets	-2,605,155	Operating Revenue	5,354,035	83.8%	Ancillary Service 29.6%
Total Assets	256,945	Operating Expense	6,127,375	114.4%	Current Ratio 2.6
Current Liabilities	543,198	Operating Margin	-773,340	-14.4%	Days to Collect 94.2
Long Term Liabilities	0	Other Income	905,634	16.9%	Avg Payment Days 18.7
Total Equity	-286,253	Other Expense	0	0.0%	Depreciation Rate 5.2%
Total Liab. and Equity	256,945	Net Profit or Loss	132,294	2.5%	Return on Equity -46.2%
115115 SIGNATURE HEALTHCARE AT TOWER ROAD				Proprietary - Partnership	
SIGNATURE HEALTHCARE AT TOWER ROAD		12/31/2019 365 Days Settled			
MARIETTA, GA 30060		CR Beds 138 POS Beds 0			
COBB		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		81.1%	
Balance Sheet		Income Statement		Length of Stay 40.0	
Current Assets	1,950,847	Total Charges	23,627,088	Average Wages 24.26	
Fixed Assets	472,915	Contract Allowance	9,415,136	39.8%	Skilled Nursing 56.8%
Other Assets	97,557	Operating Revenue	14,211,952	60.2%	Ancillary Service 43.2%
Total Assets	2,521,319	Operating Expense	15,433,943	108.6%	Current Ratio 0.4
Current Liabilities	4,393,611	Operating Margin	-1,221,991	-8.6%	Days to Collect 49.6
Long Term Liabilities	456,778	Other Income	3,131	0.0%	Avg Payment Days 24.5
Total Equity	-2,329,070	Other Expense	0	0.0%	Depreciation Rate 245.6%
Total Liab. and Equity	2,521,319	Net Profit or Loss	(1,218,860)	-8.6%	Return on Equity 52.3%

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115110 SIGNATURE HEALTHCARE OF BUCKHEAD				Proprietary - Partnership	
SIGNATURE HEALTHCARE OF BUCKHEAD 12/31/2019 365 Days Settled					
ATLANTA, GA 30309				CR Beds 179 POS Beds 0	
FULTON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	61.9%
Balance Sheet		Income Statement		Length of Stay	83.4
Current Assets	1,734,630	Total Charges	15,752,334	Average Wages	23.56
Fixed Assets	350,270	Contract Allowance	4,557,909	28.9% Skilled Nursing	67.7%
Other Assets	384,095	Operating Revenue	11,194,425	71.1% Ancillary Service	32.3%
Total Assets	<u>2,468,995</u>	Operating Expense	13,098,764	117.0% Current Ratio	0.3
Current Liabilities	5,084,014	Operating Margin	-1,904,339	-17.0% Days to Collect	56.0
Long Term Liabilities	930,573	Other Income	3,400	0.0% Avg Payment Days	24.4
Total Equity	-3,545,592	Other Expense	0	0.0% Depreciation Rate	40.6%
Total Liab. and Equity	<u>2,468,995</u>	Net Profit or Loss	<u>(1,900,939)</u>	-17.0% Return on Equity	53.6%
115206 SIGNATURE HEALTHCARE OF MARIETTA				Proprietary - Partnership	
SIGNATURE HEALTHCARE OF MARIETTA 12/31/2019 365 Days Settled					
MARIETTA, GA 30060				CR Beds 154 POS Beds 0	
COBB				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	79.0%
Balance Sheet		Income Statement		Length of Stay	47.8
Current Assets	1,999,891	Total Charges	26,094,692	Average Wages	23.78
Fixed Assets	609,082	Contract Allowance	11,582,726	44.4% Skilled Nursing	68.7%
Other Assets	185,428	Operating Revenue	14,511,966	55.6% Ancillary Service	31.3%
Total Assets	<u>2,794,401</u>	Operating Expense	15,977,244	110.1% Current Ratio	0.5
Current Liabilities	4,432,648	Operating Margin	-1,465,278	-10.1% Days to Collect	50.7
Long Term Liabilities	812,759	Other Income	6,014	0.0% Avg Payment Days	25.4
Total Equity	-2,451,006	Other Expense	0	0.0% Depreciation Rate	75.4%
Total Liab. and Equity	<u>2,794,401</u>	Net Profit or Loss	<u>(1,459,264)</u>	-10.1% Return on Equity	59.5%

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115120 SIGNATURE HEALTHCARE OF SAVANNAH				Proprietary - Partnership	
SIGNATURE HEALTHCARE OF SAVANNAH 12/31/2019 365 Days Settled					
SAVANNAH, GA 31405				CR Beds 120 POS Beds 0	
CHATHAM				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 86.7%	
Balance Sheet		Income Statement		Length of Stay 102.1	
Current Assets	1,151,459	Total Charges	11,867,977	Average Wages 20.20	
Fixed Assets	350,021	Contract Allowance	3,121,689	26.3% Skilled Nursing 67.8%	
Other Assets	519,581	Operating Revenue	8,746,288	73.7% Ancillary Service 32.2%	
Total Assets	2,021,061	Operating Expense	8,996,354	102.9% Current Ratio 0.9	
Current Liabilities	1,266,484	Operating Margin	-250,066	-2.9% Days to Collect 44.5	
Long Term Liabilities	587,329	Other Income	4,052	0.0% Avg Payment Days 23.3	
Total Equity	167,248	Other Expense	0	0.0% Depreciation Rate 16.4%	
Total Liab. and Equity	2,021,061	Net Profit or Loss	(246,014)	-2.8% Return on Equity -147.1%	
115532 SOCIAL CIRCLE NSG & REHAB CTR				Proprietary - Other	
SOCIAL CIRCLE NSG & REHAB CTR 12/31/2019 365 Days Settled					
SOCIAL CIRCLE, GA 30025				CR Beds 65 POS Beds 0	
WALTON				Key Performance Ind.	
WPS (IOWA)				Occupancy Rate 90.7%	
Balance Sheet		Income Statement		Length of Stay 53.8	
Current Assets	960,964	Total Charges	7,064,016	Average Wages 17.68	
Fixed Assets	218,672	Contract Allowance	1,051,915	14.9% Skilled Nursing 78.6%	
Other Assets	8,180	Operating Revenue	6,012,101	85.1% Ancillary Service 21.4%	
Total Assets	1,187,816	Operating Expense	5,642,980	93.9% Current Ratio 0.9	
Current Liabilities	1,050,724	Operating Margin	369,121	6.1% Days to Collect 55.2	
Long Term Liabilities	746,378	Other Income	2,021	0.0% Avg Payment Days 38.3	
Total Equity	-609,286	Other Expense	0	0.0% Depreciation Rate 138.6%	
Total Liab. and Equity	1,187,816	Net Profit or Loss	371,142	6.2% Return on Equity -60.9%	

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115460 SOUTHLAND HEALTH AND REHABILITATION				Nonprofit - Other	
SOUTHLAND HEALTH AND REHABILITATION		6/30/2019 365 Days Settled			
PEACHTREE CITY, GA 30269				CR Beds 155 POS Beds 0	
FAYETTE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	86.3%
Balance Sheet		Income Statement		Length of Stay	73.0
Current Assets	2,168,320	Total Charges	15,821,119	Average Wages	17.78
Fixed Assets	673,428	Contract Allowance	1,419,724	9.0% Skilled Nursing	76.4%
Other Assets	0	Operating Revenue	14,401,395	91.0% Ancillary Service	23.6%
Total Assets	2,841,748	Operating Expense	14,736,285	102.3% Current Ratio	2.6
Current Liabilities	824,088	Operating Margin	-334,890	-2.3% Days to Collect	56.5
Long Term Liabilities	5,527	Other Income	23,783	0.2% Avg Payment Days	19.9
Total Equity	2,012,133	Other Expense	0	0.0% Depreciation Rate	158.7%
Total Liab. and Equity	2,841,748	Net Profit or Loss	(311,107)	-2.2% Return on Equity	-15.5%

115376 SOUTHLAND HEALTHCARE AND REHAB CENTER				Proprietary - Corporation	
SOUTHLAND HEALTHCARE AND REHAB CENTER		12/31/2019 365 Days Settled			
DUBLIN, GA 31040				CR Beds 126 POS Beds 0	
LAURENS				Key Performance Ind.	
Novitas MD				Occupancy Rate	66.3%
Balance Sheet		Income Statement		Length of Stay	234.5
Current Assets	-188,597	Total Charges	9,670,894	Average Wages	15.59
Fixed Assets	99,219	Contract Allowance	3,649,502	37.7% Skilled Nursing	61.6%
Other Assets	85,385	Operating Revenue	6,021,392	62.3% Ancillary Service	38.4%
Total Assets	-3,993	Operating Expense	6,504,247	108.0% Current Ratio	(0.1)
Current Liabilities	1,558,295	Operating Margin	-482,855	-8.0% Days to Collect	(6.9)
Long Term Liabilities	0	Other Income	10,806	0.2% Avg Payment Days	36.8
Total Equity	-1,562,288	Other Expense	0	0.0% Depreciation Rate	582.2%
Total Liab. and Equity	-3,993	Net Profit or Loss	(472,049)	-7.8% Return on Equity	30.2%

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115382 SPARTA HEALTH AND REHABILITATION				Nonprofit - Other	
SPARTA HEALTH AND REHABILITATION				6/30/2019 365 Days Settled	
SPARTA, GA 31087				CR Beds 81 POS Beds 0	
HANCOCK				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	84.9%
Balance Sheet				Income Statement	
Current Assets	610,057	Total Charges	5,949,643	Length of Stay	214.4
Fixed Assets	213,627	Contract Allowance	1,495,077	Average Wages	14.70
Other Assets	0	Operating Revenue	4,454,566	25.1% Skilled Nursing	93.9%
Total Assets	823,684	Operating Expense	4,489,965	74.9% Ancillary Service	6.1%
Current Liabilities	263,555	Operating Margin	-35,399	100.8% Current Ratio	2.3
Long Term Liabilities	0	Other Income	15,616	-0.8% Days to Collect	50.8
Total Equity	560,129	Other Expense	0	0.4% Avg Payment Days	21.3
Total Liab. and Equity	823,684	Net Profit or Loss	(19,783)	0.0% Depreciation Rate	110.5%
				-0.4% Return on Equity	-3.5%
<hr/>					
115716 SPRING HARBOR AT GREEN ISLAND				Nonprofit - Other	
SPRING HARBOR AT GREEN ISLAND				6/30/2019 365 Days Settled	
COLUMBUS, GA 31904				CR Beds 349 POS Beds 0	
MUSCOGEE				Key Performance Ind.	
BLUE CROSS (GEORGIA)				Occupancy Rate	90.0%
Balance Sheet				Income Statement	
Current Assets	2,003,619	Total Charges	12,725,439	Length of Stay	980.2
Fixed Assets	42,154,320	Contract Allowance	172,402	Average Wages	15.75
Other Assets	32,910,144	Operating Revenue	12,553,037	1.4% Skilled Nursing	13.5%
Total Assets	77,068,083	Operating Expense	14,423,214	98.6% Ancillary Service	5.7%
Current Liabilities	50,763,853	Operating Margin	-1,870,177	114.9% Current Ratio	0.0
Long Term Liabilities	29,945,000	Other Income	4,751,674	-14.9% Days to Collect	9.0
Total Equity	-3,640,770	Other Expense	0	37.9% Avg Payment Days	34.9
Total Liab. and Equity	77,068,083	Net Profit or Loss	1,697,331	0.0% Depreciation Rate	4.3%
				13.5% Return on Equity	-46.6%

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115294 STEVENS PARK HEALTH AND REHABILITATION				Nonprofit - Other	
STEVENS PARK HEALTH AND REHABILITATION		6/30/2019 365 Days Settled			
AUGUSTA, GA 30907				CR Beds 42	POS Beds 0
RICHMOND				Key Performance Ind.	
CAHABA				Occupancy Rate	97.0%
Balance Sheet		Income Statement		Length of Stay	55.7
Current Assets	1,633,098	Total Charges	5,665,344	Average Wages	18.16
Fixed Assets	185,613	Contract Allowance	1,256,003	22.2% Skilled Nursing	76.6%
Other Assets	0	Operating Revenue	4,409,341	77.8% Ancillary Service	23.4%
Total Assets	1,818,711	Operating Expense	4,778,120	108.4% Current Ratio	15.9
Current Liabilities	102,804	Operating Margin	-368,779	-8.4% Days to Collect	136.3
Long Term Liabilities	0	Other Income	2,641	0.1% Avg Payment Days	8.9
Total Equity	1,715,907	Other Expense	0	0.0% Depreciation Rate	36.7%
Total Liab. and Equity	1,818,711	Net Profit or Loss	(366,138)	-8.3% Return on Equity	-21.3%
115430 SUMMERHILL ELDERLIVING HOME & CARE				Proprietary - Other	
SUMMERHILL ELDERLIVING HOME & CARE		6/30/2019 365 Days Settled			
PERRY, GA 31069				CR Beds 160	POS Beds 0
HOUSTON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	93.4%
Balance Sheet		Income Statement		Length of Stay	85.7
Current Assets	1,270,915	Total Charges	14,882,826	Average Wages	15.88
Fixed Assets	68,667	Contract Allowance	2,141,810	14.4% Skilled Nursing	83.8%
Other Assets	277,486	Operating Revenue	12,741,016	85.6% Ancillary Service	16.2%
Total Assets	1,617,068	Operating Expense	12,764,246	100.2% Current Ratio	1.4
Current Liabilities	884,165	Operating Margin	-23,230	-0.2% Days to Collect	35.3
Long Term Liabilities	173,561	Other Income	749,787	5.9% Avg Payment Days	23.5
Total Equity	559,342	Other Expense	0	0.0% Depreciation Rate	688.8%
Total Liab. and Equity	1,617,068	Net Profit or Loss	(37,882)	-0.3% Return on Equity	-6.8%

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115544 SYL-VIEW HEALTH CARE CENTER		Proprietary - Corporation	
SYL-VIEW HEALTH CARE CENTER		6/30/2019 365 Days Settled	
SYLVANIA, GA 30467		CR Beds 128 POS Beds 0	
SCREVEN		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	58.0%
Balance Sheet		Income Statement	
Current Assets	421,978	Total Charges	5,274,939
Fixed Assets	120,211	Contract Allowance	426,809
Other Assets	24,600	Operating Revenue	4,848,130
Total Assets	566,789	Operating Expense	5,065,580
Current Liabilities	1,137,407	Operating Margin	-217,450
Long Term Liabilities	0	Other Income	9,815
Total Equity	-570,618	Other Expense	0
Total Liab. and Equity	566,789	Net Profit or Loss	(207,635)
		8.1%	Skilled Nursing 89.6%
		91.9%	Ancillary Service 10.4%
		104.5%	Current Ratio 0.4
		-4.5%	Days to Collect 26.9
		0.2%	Avg Payment Days 60.9
		0.0%	Depreciation Rate 67.4%
		-4.3%	Return on Equity 36.4%

115575 TATTNALL HEALTHCARE CENTER		Proprietary - Corporation	
TATTNALL HEALTHCARE CENTER		12/31/2019 365 Days Settled	
REIDSVILLE, GA 30453		CR Beds 92 POS Beds 0	
TATTNALL		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	85.7%
Balance Sheet		Income Statement	
Current Assets	1,852,020	Total Charges	7,859,251
Fixed Assets	109,582	Contract Allowance	2,798,795
Other Assets	10,832	Operating Revenue	5,060,456
Total Assets	1,972,434	Operating Expense	4,770,179
Current Liabilities	1,074,416	Operating Margin	290,277
Long Term Liabilities	0	Other Income	12,828
Total Equity	898,018	Other Expense	0
Total Liab. and Equity	1,972,434	Net Profit or Loss	303,105
		35.6%	Skilled Nursing 67.2%
		64.4%	Ancillary Service 32.8%
		94.3%	Current Ratio 1.7
		5.7%	Days to Collect 135.4
		0.3%	Avg Payment Days 30.9
		0.0%	Depreciation Rate 185.1%
		6.0%	Return on Equity 33.8%

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115507 TAYLOR COUNTY HEALTH AND REHABILITATION				Nonprofit - Other	
TAYLOR COUNTY HEALTH AND REHABILITATION		6/30/2019 365 Days Settled			
BUTLER, GA 31006				CR Beds 78	POS Beds 0
TAYLOR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	87.9%
Balance Sheet		Income Statement		Length of Stay	180.1
Current Assets	1,111,287	Total Charges	5,948,617	Average Wages	16.40
Fixed Assets	185,468	Contract Allowance	949,700	16.0%	Skilled Nursing 91.7%
Other Assets	0	Operating Revenue	4,998,917	84.0%	Ancillary Service 8.3%
Total Assets	1,296,755	Operating Expense	5,291,309	105.8%	Current Ratio 4.8
Current Liabilities	230,149	Operating Margin	-292,392	-5.8%	Days to Collect 82.2
Long Term Liabilities	0	Other Income	8,763	0.2%	Avg Payment Days 17.6
Total Equity	1,066,606	Other Expense	0	0.0%	Depreciation Rate 128.2%
Total Liab. and Equity	1,296,755	Net Profit or Loss	(283,629)	-5.7%	Return on Equity -26.6%
115524 THE PAVILION AT BRANDON WILDE				Proprietary - Corporation	
THE PAVILION AT BRANDON WILDE		12/31/2019 365 Days Settled			
EVANS, GA 30809				CR Beds 130	POS Beds 0
COLUMBIA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	74.2%
Balance Sheet		Income Statement		Length of Stay	256.9
Current Assets	7,278,119	Total Charges	7,297,034	Average Wages	17.77
Fixed Assets	67,641,106	Contract Allowance	975,796	13.4%	Skilled Nursing 39.7%
Other Assets	3,286,474	Operating Revenue	6,321,238	86.6%	Ancillary Service 16.1%
Total Assets	78,205,699	Operating Expense	21,664,033	342.7%	Current Ratio 0.3
Current Liabilities	22,774,757	Operating Margin	-15,342,795	-242.7%	Days to Collect 42.7
Long Term Liabilities	29,247,438	Other Income	8,817,779	139.5%	Avg Payment Days 32.1
Total Equity	26,183,504	Other Expense	0	0.0%	Depreciation Rate 8.6%
Total Liab. and Equity	78,205,699	Net Profit or Loss	(6,525,016)	-103.2%	Return on Equity -24.9%

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115624 THUNDERBOLT TRANSITIONAL CARE AND REHABILITATION				Proprietary - Partnership	
THUNDERBOLT TRANSITIONAL CARE AND REHABILITATION 6/30/2019 365 Days Settled					
THUNDERBOLT, GA 31404				CR Beds 134 POS Beds 0	
CHATHAM				Key Performance Ind.	
CAHABA GBA (GA)				Occupancy Rate	89.8%
				Length of Stay	165.2
				Average Wages	21.86
				27.3% Skilled Nursing	55.9%
				72.7% Ancillary Service	44.1%
				101.4% Current Ratio	1.1
				-1.4% Days to Collect	51.1
				0.2% Avg Payment Days	34.9
				0.0% Depreciation Rate	452.3%
				-3.7% Return on Equity	74.1%
<hr/>					
115412 TIFTON HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
TIFTON HEALTH AND REHABILITATION CENTER 6/30/2019 365 Days Settled					
TIFTON, GA 31794				CR Beds 100 POS Beds 0	
TIFT				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	89.9%
				Length of Stay	62.9
				Average Wages	19.04
				73.0% Skilled Nursing	93.1%
				27.0% Ancillary Service	6.9%
				101.1% Current Ratio	0.6
				-1.1% Days to Collect	40.4
				0.5% Avg Payment Days	62.2
				0.0% Depreciation Rate	10.7%
				-0.6% Return on Equity	51.4%

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115461 TOWNSEND PARK HEALTH AND REHABILITATION				Nonprofit - Other		
TOWNSEND PARK HEALTH AND REHABILITATION		6/30/2019 365 Days Settled				
CARTERSVILLE, GA 30120				CR Beds 124 POS Beds 0		
BARTOW				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	90.7%	
Balance Sheet		Income Statement		Length of Stay	103.9	
Current Assets	1,073,079	Total Charges	11,669,736	Average Wages	17.81	
Fixed Assets	187,331	Contract Allowance	-1,645,459	-14.1%	Skilled Nursing	84.8%
Other Assets	0	Operating Revenue	13,315,195	114.1%	Ancillary Service	15.2%
Total Assets	1,260,410	Operating Expense	10,214,428	76.7%	Current Ratio	2.1
Current Liabilities	500,011	Operating Margin	3,100,767	23.3%	Days to Collect	30.4
Long Term Liabilities	6,717	Other Income	10,108	0.1%	Avg Payment Days	19.3
Total Equity	753,682	Other Expense	0	0.0%	Depreciation Rate	270.3%
Total Liab. and Equity	1,260,410	Net Profit or Loss	3,110,875	23.4%	Return on Equity	412.8%

115473 TRADITIONS HEALTH AND REHABILITATION				Nonprofit - Other		
TRADITIONS HEALTH AND REHABILITATION		6/30/2019 365 Days Settled				
LITHONIA, GA 30058				CR Beds 182 POS Beds 0		
DEKALB				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	90.1%	
Balance Sheet		Income Statement		Length of Stay	167.2	
Current Assets	2,748,814	Total Charges	16,151,609	Average Wages	17.41	
Fixed Assets	355,830	Contract Allowance	2,687,501	16.6%	Skilled Nursing	79.3%
Other Assets	0	Operating Revenue	13,464,108	83.4%	Ancillary Service	20.7%
Total Assets	3,104,644	Operating Expense	14,492,522	107.6%	Current Ratio	3.1
Current Liabilities	874,183	Operating Margin	-1,028,414	-7.6%	Days to Collect	75.0
Long Term Liabilities	0	Other Income	12,084	0.1%	Avg Payment Days	20.1
Total Equity	2,230,461	Other Expense	0	0.0%	Depreciation Rate	170.9%
Total Liab. and Equity	3,104,644	Net Profit or Loss	(1,016,330)	-7.5%	Return on Equity	-45.6%

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115358 TREUTLEN COUNTY HEALTH AND REHABILITATION				Nonprofit - Other	
TREUTLEN COUNTY HEALTH AND REHABILITATION		6/30/2019 365 Days Settled			
SOPERTON, GA 30457				CR Beds 100 POS Beds 0	
TREUTLEN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 93.9%	
Balance Sheet		Income Statement		Length of Stay 164.1	
Current Assets	521,435	Total Charges	4,897,707	Average Wages 8.08	
Fixed Assets	35,392	Contract Allowance	-215,761	-4.4%	Skilled Nursing 85.7%
Other Assets	0	Operating Revenue	5,113,468	104.4% Ancillary Service 14.3%	
Total Assets	<u>556,827</u>	Operating Expense	<u>3,935,740</u>	77.0% Current Ratio 1.9	
Current Liabilities	267,902	Operating Margin	1,177,728	23.0% Days to Collect 37.9	
Long Term Liabilities	0	Other Income	49,131	1.0% Avg Payment Days 24.1	
Total Equity	<u>288,925</u>	Other Expense	0	0.0% Depreciation Rate 63.2%	
Total Liab. and Equity	<u>556,827</u>	Net Profit or Loss	<u>1,226,859</u>	24.0% Return on Equity 424.6%	
115709 TWIN FOUNTAINS HOME				Proprietary - Corporation	
TWIN FOUNTAINS HOME		6/30/2019 365 Days Settled			
LAGRANGE, GA 30240				CR Beds 116 POS Beds 0	
TROUP				Key Performance Ind.	
BLUE CROSS (GEORGIA)				Occupancy Rate 87.0%	
Balance Sheet		Income Statement		Length of Stay 396.2	
Current Assets	40,435,716	Total Charges	981,969,310	Average Wages 22.64	
Fixed Assets	64,975,999	Contract Allowance	768,711,041	78.3% Skilled Nursing 0.7%	
Other Assets	88,224,230	Operating Revenue	213,258,269	21.7% Ancillary Service 0.2%	
Total Assets	<u>193,635,945</u>	Operating Expense	<u>187,956,294</u>	88.1% Current Ratio 3.0	
Current Liabilities	13,343,929	Operating Margin	25,301,975	11.9% Days to Collect 55.2	
Long Term Liabilities	188,194,998	Other Income	8,004,150	3.8% Avg Payment Days 12.8	
Total Equity	<u>-7,902,982</u>	Other Expense	0	0.0% Depreciation Rate 0.2%	
Total Liab. and Equity	<u>193,635,945</u>	Net Profit or Loss	<u>33,138,319</u>	15.5% Return on Equity -419.3%	

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115540 TWIN VIEW HEALTH AND REHAB				Proprietary - Corporation	
TWIN VIEW HEALTH AND REHAB		12/31/2019 365 Days Settled			
TWIN CITY, GA 30471		CR Beds 110 POS Beds 0			
EMANUEL		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		91.3%	
Balance Sheet		Income Statement		Length of Stay	
				138.4	
Current Assets	695,243	Total Charges	7,173,296	Average Wages	17.21
Fixed Assets	223,599	Contract Allowance	1,421,574	19.8%	Skilled Nursing
Other Assets	-2,968,088	Operating Revenue	5,751,722	80.2%	Ancillary Service
Total Assets	-2,049,246	Operating Expense	6,360,998	110.6%	Current Ratio
Current Liabilities	882,610	Operating Margin	-609,276	-10.6%	Days to Collect
Long Term Liabilities	0	Other Income	65,016	1.1%	Avg Payment Days
Total Equity	-2,931,856	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	-2,049,246	Net Profit or Loss	(544,260)	-9.5%	Return on Equity

115336 UNIVERSITY EXTENDED CARE/WESTW				Nonprofit - Other	
UNIVERSITY EXTENDED CARE/WESTW		6/30/2019 365 Days Settled			
EVANS, GA 30809		CR Beds 149 POS Beds 0			
COLUMBIA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		93.8%	
Balance Sheet		Income Statement		Length of Stay	
				105.0	
Current Assets	14,415,300	Total Charges	14,572,481	Average Wages	19.59
Fixed Assets	2,625,938	Contract Allowance	-2,255,593	-15.5%	Skilled Nursing
Other Assets	37,795,624	Operating Revenue	16,828,074	115.5%	Ancillary Service
Total Assets	54,836,862	Operating Expense	12,459,638	74.0%	Current Ratio
Current Liabilities	-8,576,763	Operating Margin	4,368,436	26.0%	Days to Collect
Long Term Liabilities	0	Other Income	285,143	1.7%	Avg Payment Days
Total Equity	63,413,625	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	54,836,862	Net Profit or Loss	4,653,579	27.7%	Return on Equity

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115467 UNIVERSITY NURSING & REHAB CTR		Proprietary - Other	
UNIVERSITY NURSING & REHAB CTR		12/31/2019 365 Days Settled	
ATHENS, GA 30606		CR Beds 122 POS Beds 0	
CLARKE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	79.7%
Balance Sheet		Income Statement	
Current Assets	2,000,508	Total Charges	10,296,574
Fixed Assets	243,469	Contract Allowance	1,604,121
Other Assets	4,647	Operating Revenue	8,692,453
Total Assets	2,248,624	Operating Expense	8,396,605
Current Liabilities	1,382,116	Operating Margin	295,848
Long Term Liabilities	2,964,619	Other Income	4,359
Total Equity	-2,098,111	Other Expense	0
Total Liab. and Equity	2,248,624	Net Profit or Loss	300,207
		15.6%	Skilled Nursing 86.4%
		84.4%	Ancillary Service 13.6%
		96.6%	Current Ratio 1.4
		3.4%	Days to Collect 79.1
		0.1%	Avg Payment Days 45.3
		0.0%	Depreciation Rate 217.2%
		3.5%	Return on Equity -14.3%
115611 VISTA PARK HEALTH AND REHABILITATION		Nonprofit - Other	
VISTA PARK HEALTH AND REHABILITATION		6/30/2019 365 Days Settled	
DOUGLAS, GA 31533		CR Beds 168 POS Beds 0	
COFFEE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	82.9%
Balance Sheet		Income Statement	
Current Assets	9,422,748	Total Charges	16,605,735
Fixed Assets	8,438,411	Contract Allowance	3,239,151
Other Assets	0	Operating Revenue	13,366,584
Total Assets	17,861,159	Operating Expense	12,552,249
Current Liabilities	722,841	Operating Margin	814,335
Long Term Liabilities	0	Other Income	12,688
Total Equity	17,138,318	Other Expense	0
Total Liab. and Equity	17,861,159	Net Profit or Loss	827,023
		19.5%	Skilled Nursing 77.5%
		80.5%	Ancillary Service 22.5%
		93.9%	Current Ratio 13.0
		6.1%	Days to Collect 257.7
		0.1%	Avg Payment Days 22.7
		0.0%	Depreciation Rate 11.8%
		6.2%	Return on Equity 4.8%

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115612 WARNER ROBINS REHABILITATION CENTER				Proprietary - Other	
WARNER ROBINS REHABILITATION CENTER		6/30/2019 365 Days Settled			
WARNER ROBINS, GA 31088				CR Beds 126 POS Beds 0	
HOUSTON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 80.2%	
				Length of Stay 150.0	
				Average Wages 18.59	
				18.6% Skilled Nursing 76.0%	
				81.4% Ancillary Service 24.0%	
				99.5% Current Ratio 1.9	
				0.5% Days to Collect 30.4	
				0.2% Avg Payment Days 18.9	
				0.0% Depreciation Rate 61.5%	
				0.6% Return on Equity 9.6%	
Balance Sheet					
Income Statement					
Current Assets	878,414	Total Charges	10,442,972		
Fixed Assets	162,108	Contract Allowance	1,939,621		
Other Assets	0	Operating Revenue	8,503,351		
Total Assets	<u>1,040,522</u>	Operating Expense	8,462,895		
Current Liabilities	471,268	Operating Margin	40,456		
Long Term Liabilities	193	Other Income	14,241		
Total Equity	<u>569,061</u>	Other Expense	0		
Total Liab. and Equity	<u>1,040,522</u>	Net Profit or Loss	<u>54,697</u>		
115321 WARRENTON HEALTH AND REHAB					
Proprietary - Other					
WARRENTON HEALTH AND REHAB		6/30/2019 365 Days Settled			
WARRENTON, GA 30828				CR Beds 110 POS Beds 0	
WARREN				Key Performance Ind.	
CAHABA GBA (GA)				Occupancy Rate 59.3%	
				Length of Stay 283.4	
				Average Wages 15.21	
				20.0% Skilled Nursing 88.8%	
				80.0% Ancillary Service 11.2%	
				107.1% Current Ratio 0.4	
				-7.1% Days to Collect 29.4	
				0.0% Avg Payment Days 71.1	
				0.0% Depreciation Rate 3,926.6%	
				-7.0% Return on Equity 90.4%	
Balance Sheet					
Income Statement					
Current Assets	364,565	Total Charges	5,875,962		
Fixed Assets	16,663	Contract Allowance	1,175,777		
Other Assets	294,373	Operating Revenue	4,700,185		
Total Assets	<u>675,601</u>	Operating Expense	5,031,909		
Current Liabilities	1,040,890	Operating Margin	-331,724		
Long Term Liabilities	0	Other Income	1,543		
Total Equity	<u>-365,289</u>	Other Expense	0		
Total Liab. and Equity	<u>675,601</u>	Net Profit or Loss	<u>(330,181)</u>		

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115605 WAYCROSS HEALTH AND REHABILITATION				Nonprofit - Other	
WAYCROSS HEALTH AND REHABILITATION		6/30/2019 365 Days Settled			
WAYCROSS, GA 31501				CR Beds 92	POS Beds 0
WARE				Key Performance Ind.	
BLUE CROSS (GEORGIA)				Occupancy Rate	69.5%
				Length of Stay	109.1
				Average Wages	16.12
				15.7%	Skilled Nursing 84.5%
				84.3%	Ancillary Service 15.5%
				114.4%	Current Ratio 7.5
				-14.4%	Days to Collect 113.4
				0.1%	Avg Payment Days 12.7
				0.0%	Depreciation Rate 128.8%
				-14.4%	Return on Equity -49.8%
Balance Sheet		Income Statement			
Current Assets	1,408,578	Total Charges	5,458,057		
Fixed Assets	104,991	Contract Allowance	855,317		
Other Assets	0	Operating Revenue	4,602,740		
Total Assets	1,513,569	Operating Expense	5,266,108		
Current Liabilities	186,861	Operating Margin	-663,368		
Long Term Liabilities	0	Other Income	2,481		
Total Equity	1,326,708	Other Expense	0		
Total Liab. and Equity	1,513,569	Net Profit or Loss	(660,887)		
115469 WESTBURY CONYERS, LLC				Proprietary - Corporation	
WESTBURY CONYERS, LLC		6/30/2019 365 Days Settled			
CONYERS, GA 30012				CR Beds 173	POS Beds 0
ROCKDALE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	88.9%
				Length of Stay	813.2
				Average Wages	18.69
				0.1%	Skilled Nursing 90.9%
				99.9%	Ancillary Service 9.1%
				91.4%	Current Ratio 7.9
				8.6%	Days to Collect 30.6
				0.1%	Avg Payment Days 12.2
				0.0%	Depreciation Rate 133.4%
				8.7%	Return on Equity 35.7%
Balance Sheet		Income Statement			
Current Assets	3,365,785	Total Charges	13,779,507		
Fixed Assets	399,845	Contract Allowance	16,083		
Other Assets	0	Operating Revenue	13,763,424		
Total Assets	3,765,630	Operating Expense	12,584,668		
Current Liabilities	424,345	Operating Margin	1,178,756		
Long Term Liabilities	0	Other Income	14,937		
Total Equity	3,341,285	Other Expense	0		
Total Liab. and Equity	3,765,630	Net Profit or Loss	1,193,693		

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115463 WESTBURY MCDONOUGH, LLC		Proprietary - Corporation	
WESTBURY MCDONOUGH, LLC		6/30/2019 365 Days Settled	
MCDONOUGH, GA 30253		CR Beds 210 POS Beds 0	
HENRY		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	69.4%
		Length of Stay	359.5
		Average Wages	19.09
		0.2% Skilled Nursing	83.2%
		99.8% Ancillary Service	16.8%
		98.9% Current Ratio	4.8
		1.1% Days to Collect	34.5
		0.1% Avg Payment Days	12.7
		0.0% Depreciation Rate	538.4%
		1.2% Return on Equity	8.6%

Balance Sheet		Income Statement	
Current Assets	2,197,607	Total Charges	13,185,626
Fixed Assets	113,494	Contract Allowance	23,244
Other Assets	0	Operating Revenue	13,162,382
Total Assets	2,311,101	Operating Expense	13,012,109
Current Liabilities	460,308	Operating Margin	150,273
Long Term Liabilities	0	Other Income	8,812
Total Equity	1,850,793	Other Expense	0
Total Liab. and Equity	2,311,101	Net Profit or Loss	159,085

115563 WESTBURY MEDICAL CARE AND REHAB		Proprietary - Corporation	
WESTBURY MEDICAL CARE AND REHAB		6/30/2019 365 Days Settled	
JACKSON, GA 30233		CR Beds 196 POS Beds 0	
BUTTS		Key Performance Ind.	
BLUE CROSS (GEORGIA)		Occupancy Rate	93.2%
		Length of Stay	766.8
		Average Wages	18.73
		7.3% Skilled Nursing	83.1%
		92.7% Ancillary Service	16.9%
		103.7% Current Ratio	2.4
		-3.7% Days to Collect	30.9
		0.3% Avg Payment Days	19.9
		0.0% Depreciation Rate	96.5%
		-3.4% Return on Equity	-31.5%

Balance Sheet		Income Statement	
Current Assets	2,199,556	Total Charges	16,273,537
Fixed Assets	337,446	Contract Allowance	1,184,099
Other Assets	0	Operating Revenue	15,089,438
Total Assets	2,537,002	Operating Expense	15,645,017
Current Liabilities	919,213	Operating Margin	-555,579
Long Term Liabilities	0	Other Income	45,355
Total Equity	1,617,789	Other Expense	0
Total Liab. and Equity	2,537,002	Net Profit or Loss	(510,224)

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115674 WESTMINSTER COMMONS		Proprietary - Partnership	
WESTMINSTER COMMONS		6/30/2019 365 Days Settled	
ATLANTA, GA 30308		CR Beds 90 POS Beds 0	
FULTON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	82.7%
Balance Sheet		Income Statement	
Current Assets	1,014,192	Total Charges	7,662,819
Fixed Assets	350,529	Contract Allowance	1,255,370
Other Assets	-48,844	Operating Revenue	6,407,449
Total Assets	<u>1,315,877</u>	Operating Expense	6,764,080
Current Liabilities	1,415,650	Operating Margin	-356,631
Long Term Liabilities	87,101	Other Income	1,105
Total Equity	-186,874	Other Expense	0
Total Liab. and Equity	<u>1,315,877</u>	Net Profit or Loss	<u>(542,922)</u>
		16.4%	Skilled Nursing 59.2%
		83.6%	Ancillary Service 40.8%
		105.6%	Current Ratio 0.7
		-5.6%	Days to Collect 44.2
		0.0%	Avg Payment Days 60.1
		0.0%	Depreciation Rate 98.2%
		-8.5%	Return on Equity 290.5%

115601 WESTWOOD NURSING CENTER		Proprietary - Corporation	
WESTWOOD NURSING CENTER		11/30/2019 334 Days Settled	
STATESBORO, GA 30458		CR Beds 60 POS Beds 0	
BULLOCH		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	56.6%
Balance Sheet		Income Statement	
Current Assets	-1,522,030	Total Charges	2,430,740
Fixed Assets	83,117	Contract Allowance	366,069
Other Assets	0	Operating Revenue	2,064,671
Total Assets	<u>-1,438,913</u>	Operating Expense	2,714,637
Current Liabilities	602,074	Operating Margin	-649,966
Long Term Liabilities	0	Other Income	0
Total Equity	-2,040,987	Other Expense	0
Total Liab. and Equity	<u>-1,438,913</u>	Net Profit or Loss	<u>(649,966)</u>
		15.1%	Skilled Nursing 81.7%
		84.9%	Ancillary Service 18.3%
		131.5%	Current Ratio (2.5)
		-31.5%	Days to Collect 92.3
		0.0%	Avg Payment Days 75.5
		0.0%	Depreciation Rate 372.4%
		-31.5%	Return on Equity 31.8%

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115706 WILDWOOD HEALTH AND REHAB		Proprietary - Corporation	
WILDWOOD HEALTH AND REHAB		6/30/2019 365 Days Settled	
TALKING ROCK, GA 30175		CR Beds 44 POS Beds 0	
PICKENS		Key Performance Ind.	
CAHABA GBA (GA)		Occupancy Rate 92.0%	
Balance Sheet		Income Statement	
Current Assets	58,111	Total Charges	3,888,233
Fixed Assets	55,322	Contract Allowance	505,107
Other Assets	2,555,982	Operating Revenue	3,383,126
Total Assets	2,669,415	Operating Expense	3,009,474
Current Liabilities	978,084	Operating Margin	373,652
Long Term Liabilities	0	Other Income	61
Total Equity	1,691,331	Other Expense	0
Total Liab. and Equity	2,669,415	Net Profit or Loss	373,713
		13.0%	Skilled Nursing 89.0%
		87.0%	Ancillary Service 11.0%
		89.0%	Current Ratio 0.1
		11.0%	Days to Collect 8.4
		0.0%	Avg Payment Days 117.0
		0.0%	Depreciation Rate 246.9%
		11.0%	Return on Equity 22.1%
115022 WILLIAM BREMAN JEWISH HOME, THE		Nonprofit - Other	
WILLIAM BREMAN JEWISH HOME, THE		6/30/2019 365 Days Settled	
ATLANTA, GA 30327		CR Beds 96 POS Beds 0	
FULTON		Key Performance Ind.	
BLUE CROSS (GEORGIA)		Occupancy Rate 97.1%	
Balance Sheet		Income Statement	
Current Assets	3,314,118	Total Charges	13,389,712
Fixed Assets	9,309,693	Contract Allowance	1,849,464
Other Assets	0	Operating Revenue	11,540,248
Total Assets	12,623,811	Operating Expense	13,276,541
Current Liabilities	3,603,198	Operating Margin	-1,736,293
Long Term Liabilities	0	Other Income	892,403
Total Equity	9,020,613	Other Expense	0
Total Liab. and Equity	12,623,811	Net Profit or Loss	(1,145,725)
		13.8%	Skilled Nursing 83.3%
		86.2%	Ancillary Service 16.7%
		115.0%	Current Ratio 0.9
		-15.0%	Days to Collect 108.9
		7.7%	Avg Payment Days 18.8
		0.0%	Depreciation Rate 3.9%
		-9.9%	Return on Equity -12.7%

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115687 WILLOWBROOKE COURT AT LANIER VILLAGE ESTATES				Nonprofit - Other	
WILLOWBROOKE COURT AT LANIER VILLAGE ESTATES		12/31/2019 365 Days Settled			
GAINESVILLE, GA 30506				CR Beds 64	POS Beds 0
HALL		Key Performance Ind.			
Novitas PA				Occupancy Rate	92.0%
Balance Sheet		Income Statement		Length of Stay	320.7
Current Assets	544,468	Total Charges	35,160,577	Average Wages	17.24
Fixed Assets	102,923,233	Contract Allowance	5,016,582	14.3% Skilled Nursing	16.2%
Other Assets	2,451,176	Operating Revenue	30,143,995	85.7% Ancillary Service	2.4%
Total Assets	105,918,877	Operating Expense	19,240,380	63.8% Current Ratio	0.0
Current Liabilities	16,443,009	Operating Margin	10,903,615	36.2% Days to Collect	5.6
Long Term Liabilities	5,678,987	Other Income	1,107,603	3.7% Avg Payment Days	33.7
Total Equity	83,796,881	Other Expense	0	0.0% Depreciation Rate	3.2%
Total Liab. and Equity	105,918,877	Net Profit or Loss	12,011,218	39.8% Return on Equity	14.3%
115327 WILLOWOOD HEALTHCARE AND REHABILITATION				Proprietary - Corporation	
WILLOWOOD HEALTHCARE AND REHABILITATION		11/30/2019 334 Days Settled			
FLOWERY BRANCH, GA 30542				CR Beds 100	POS Beds 0
HALL		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	82.7%
Balance Sheet		Income Statement		Length of Stay	194.6
Current Assets	2,086,890	Total Charges	6,750,827	Average Wages	19.14
Fixed Assets	26,026	Contract Allowance	1,187,923	17.6% Skilled Nursing	70.9%
Other Assets	147,959	Operating Revenue	5,562,904	82.4% Ancillary Service	29.1%
Total Assets	2,260,875	Operating Expense	4,972,510	89.4% Current Ratio	2.2
Current Liabilities	949,420	Operating Margin	590,394	10.6% Days to Collect	106.9
Long Term Liabilities	-21,801	Other Income	3,103	0.1% Avg Payment Days	65.5
Total Equity	1,333,256	Other Expense	0	0.0% Depreciation Rate	261.2%
Total Liab. and Equity	2,260,875	Net Profit or Loss	593,497	10.7% Return on Equity	44.5%

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115536 WINDER HEALTH CARE & REHAB CTR				Proprietary - Corporation	
WINDER HEALTH CARE & REHAB CTR				6/30/2019 365 Days Settled	
WINDER, GA 30680				CR Beds 163 POS Beds 0	
BARROW				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	78.3%
Balance Sheet				Income Statement	
Current Assets	1,433,992	Total Charges	9,553,391	Length of Stay	319.0
Fixed Assets	363,381	Contract Allowance	503,043	Average Wages	19.36
Other Assets	28,918	Operating Revenue	9,050,348	5.3% Skilled Nursing	8.7%
Total Assets	1,826,291	Operating Expense	9,073,661	94.7% Ancillary Service	8.4%
Current Liabilities	719,284	Operating Margin	-23,313	100.3% Current Ratio	2.0
Long Term Liabilities	196,416	Other Income	169,819	-0.3% Days to Collect	39.6
Total Equity	910,591	Other Expense	0	1.9% Avg Payment Days	18.8
Total Liab. and Equity	1,826,291	Net Profit or Loss	39,161	0.0% Depreciation Rate	36.8%
				0.4% Return on Equity	4.3%

115291 WINDERMERE HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
WINDERMERE HEALTH AND REHABILITATION CENTER				6/30/2019 365 Days Settled	
AUGUSTA, GA 30909				CR Beds 120 POS Beds 0	
RICHMOND				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	85.9%
Balance Sheet				Income Statement	
Current Assets	1,085,022	Total Charges	31,391,806	Length of Stay	82.2
Fixed Assets	9,130,013	Contract Allowance	22,782,403	Average Wages	21.31
Other Assets	447,750	Operating Revenue	8,609,403	72.6% Skilled Nursing	94.8%
Total Assets	10,662,785	Operating Expense	10,502,828	27.4% Ancillary Service	5.2%
Current Liabilities	2,041,521	Operating Margin	-1,893,425	122.0% Current Ratio	0.5
Long Term Liabilities	12,319,709	Other Income	39,224	-22.0% Days to Collect	45.3
Total Equity	-3,698,445	Other Expense	0	0.5% Avg Payment Days	64.5
Total Liab. and Equity	10,662,785	Net Profit or Loss	(1,854,201)	0.0% Depreciation Rate	10.6%
				-21.5% Return on Equity	50.1%

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115395 WINTHROP HEALTH AND REHABILITATION				Nonprofit - Other	
WINTHROP HEALTH AND REHABILITATION 6/30/2019 365 Days Settled					
ROME, GA 30161				CR Beds 100 POS Beds 0	
FLOYD				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	87.2%
Balance Sheet				Income Statement	
Current Assets	1,167,787	Total Charges	9,124,952	Length of Stay	105.4
Fixed Assets	174,889	Contract Allowance	1,243,755	Average Wages	18.00
Other Assets	0	Operating Revenue	7,881,197	13.6% Skilled Nursing	83.9%
Total Assets	1,342,676	Operating Expense	7,439,827	86.4% Ancillary Service	16.1%
Current Liabilities	637,052	Operating Margin	441,370	94.4% Current Ratio	1.8
Long Term Liabilities	0	Other Income	23,902	5.6% Days to Collect	55.3
Total Equity	705,624	Other Expense	0	0.3% Avg Payment Days	31.2
Total Liab. and Equity	1,342,676	Net Profit or Loss	465,272	0.0% Depreciation Rate	102.9%
				5.9% Return on Equity	65.9%
<hr/>					
115374 WOOD DALE HEALTH AND REHABILITATION				Nonprofit - Other	
WOOD DALE HEALTH AND REHABILITATION 9/30/2019 365 Days Settled					
DALTON, GA 30720				CR Beds 82 POS Beds 0	
WHITFIELD				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	94.4%
Balance Sheet				Income Statement	
Current Assets	5,036,408	Total Charges	7,743,851	Length of Stay	200.4
Fixed Assets	11,261,707	Contract Allowance	1,648,938	Average Wages	15.12
Other Assets	1,543,851	Operating Revenue	6,094,913	21.3% Skilled Nursing	91.6%
Total Assets	17,841,966	Operating Expense	7,509,531	78.7% Ancillary Service	8.4%
Current Liabilities	5,517,627	Operating Margin	-1,414,618	123.2% Current Ratio	0.9
Long Term Liabilities	13,071,833	Other Income	-70,510	-23.2% Days to Collect	256.7
Total Equity	-747,494	Other Expense	0	-1.2% Avg Payment Days	192.3
Total Liab. and Equity	17,841,966	Net Profit or Loss	(1,485,128)	0.0% Depreciation Rate	0.7%
				-24.4% Return on Equity	198.7%

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115421 WOODSTOCK NURSING & REHAB CTR		Proprietary - Other	
WOODSTOCK NURSING & REHAB CTR		12/31/2019 365 Days Settled	
WOODSTOCK, GA 30188		CR Beds 171 POS Beds 0	
CHEROKEE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	79.6%
Balance Sheet		Income Statement	
Current Assets	2,621,173	Total Charges	19,220,252
Fixed Assets	633,514	Contract Allowance	3,526,589
Other Assets	-9,050	Operating Revenue	15,693,663
Total Assets	<u>3,245,637</u>	Operating Expense	14,670,370
Current Liabilities	2,372,874	Operating Margin	1,023,293
Long Term Liabilities	-1,070,675	Other Income	3,472
Total Equity	<u>1,943,438</u>	Other Expense	0
Total Liab. and Equity	<u>3,245,637</u>	Net Profit or Loss	<u>1,026,765</u>
		18.3%	Skilled Nursing 72.1%
		81.7%	Ancillary Service 27.9%
		93.5%	Current Ratio 1.1
		6.5%	Days to Collect 58.9
		0.0%	Avg Payment Days 45.7
		0.0%	Depreciation Rate 129.5%
		6.5%	Return on Equity 52.8%
115406 WRIGHTSVILLE MANOR HEALTH AND REHAB		Proprietary - Corporation	
WRIGHTSVILLE MANOR HEALTH AND REHAB		6/30/2019 365 Days Settled	
WRIGHTSVILLE, GA 31096		12/31/2019 184 Days Settled	
JOHNSON		CR Beds 94 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
		Occupancy Rate	93.8%
Balance Sheet		Income Statement	
Current Assets	900,503	Total Charges	6,145,654
Fixed Assets	108,581	Contract Allowance	429,081
Other Assets	0	Operating Revenue	5,716,573
Total Assets	<u>1,009,084</u>	Operating Expense	5,710,898
Current Liabilities	4,125,722	Operating Margin	5,675
Long Term Liabilities	2	Other Income	19,274
Total Equity	<u>-3,116,640</u>	Other Expense	0
Total Liab. and Equity	<u>1,009,084</u>	Net Profit or Loss	<u>24,949</u>
		7.0%	Skilled Nursing 91.0%
		93.0%	Ancillary Service 9.0%
		99.9%	Current Ratio 0.2
		0.1%	Days to Collect 118.1
		0.3%	Avg Payment Days 26.1
		0.0%	Depreciation Rate 102.7%
		0.4%	Return on Equity -0.8%

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115406 WRIGHTSVILLE MANOR HEALTH AND REHAB		Proprietary - Other	
WRIGHTSVILLE MANOR HEALTH AND REHAB		6/30/2019 365 Days Settled	
WRIGHTSVILLE, GA 31096		12/31/2019 184 Days Settled	
JOHNSON		CR Beds 94 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
		Occupancy Rate 91.4%	
		Length of Stay 162.9	
		Average Wages 15.12	
		7.7% Skilled Nursing 89.3%	
		92.3% Ancillary Service 10.7%	
		101.5% Current Ratio 0.9	
		-1.5% Days to Collect 105.5	
		0.0% Avg Payment Days 142.1	
		0.0% Depreciation Rate 1,048.5%	
		-1.5% Return on Equity 100.0%	
Balance Sheet		Income Statement	
Current Assets	740,542	Total Charges	3,273,636
Fixed Assets	25,673	Contract Allowance	252,956
Other Assets	12,860	Operating Revenue	3,020,680
Total Assets	<u>779,075</u>	Operating Expense	3,066,348
Current Liabilities	824,794	Operating Margin	-45,668
Long Term Liabilities	-51	Other Income	0
Total Equity	<u>-45,668</u>	Other Expense	0
Total Liab. and Equity	<u>779,075</u>	Net Profit or Loss	<u>(45,668)</u>
115625 WYNFIELD PARK HEALTH AND REHABILITATION		Nonprofit - Other	
WYNFIELD PARK HEALTH AND REHABILITATION		6/30/2019 365 Days Settled	
ALBANY, GA 31701		CR Beds 186 POS Beds 0	
DOUGHERTY		Key Performance Ind.	
CAHABA GBA (GA)		Occupancy Rate 94.2%	
		Length of Stay 110.1	
		Average Wages 14.97	
		11.2% Skilled Nursing 88.7%	
		88.8% Ancillary Service 11.3%	
		106.8% Current Ratio 5.4	
		-6.8% Days to Collect 91.0	
		0.1% Avg Payment Days 14.7	
		0.0% Depreciation Rate 307.2%	
		-6.7% Return on Equity -28.5%	
Balance Sheet		Income Statement	
Current Assets	3,856,614	Total Charges	17,483,876
Fixed Assets	479,109	Contract Allowance	1,964,598
Other Assets	0	Operating Revenue	15,519,278
Total Assets	<u>4,335,723</u>	Operating Expense	16,570,041
Current Liabilities	716,532	Operating Margin	-1,050,763
Long Term Liabilities	0	Other Income	17,865
Total Equity	<u>3,619,191</u>	Other Expense	0
Total Liab. and Equity	<u>4,335,723</u>	Net Profit or Loss	<u>(1,032,898)</u>

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115295 ZEBULON PARK HEALTH AND REHABILITATION		Nonprofit - Other	
ZEBULON PARK HEALTH AND REHABILITATION		6/30/2019 365 Days Settled	
MACON, GA 31210		CR Beds 66 POS Beds 0	
BIBB		Key Performance Ind.	
CAHABA GBA (GA)		Occupancy Rate 89.0%	
Balance Sheet		Income Statement	
Current Assets	2,595,169	Total Charges	9,455,221
Fixed Assets	121,446	Contract Allowance	1,613,680
Other Assets	0	Operating Revenue	7,841,541
Total Assets	2,716,615	Operating Expense	8,278,695
Current Liabilities	355,211	Operating Margin	-437,154
Long Term Liabilities	8,596	Other Income	12,228
Total Equity	2,352,808	Other Expense	0
Total Liab. and Equity	2,716,615	Net Profit or Loss	(424,926)
		17.1%	Skilled Nursing 69.0%
		82.9%	Ancillary Service 31.0%
		105.6%	Current Ratio 7.3
		-5.6%	Days to Collect 122.1
		0.2%	Avg Payment Days 17.2
		0.0%	Depreciation Rate 336.1%
		-5.4%	Return on Equity -18.1%