

SNF Profile Report - 2019

Sample Skilled Nursing Facility reports from the Halmanac.com website.

056376 A GRACE SUB ACUTE & SKILLED CARE				Proprietary - Corporation	
A GRACE SUB ACUTE & SKILLED CARE				12/31/2019 365 Days Settled	
SAN JOSE, CA 95128				CR Beds 166 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	77.7%
Balance Sheet		Income Statement		Length of Stay	444.2
Current Assets	5,816,368	Total Charges	32,318,611	Average Wages	27.14
Fixed Assets	82,982	Contract Allowance	14,359,083	44.4%	Skilled Nursing 89.1%
Other Assets	955,873	Operating Revenue	17,959,528	55.6%	Ancillary Service 10.9%
Total Assets	6,855,223	Operating Expense	15,295,754	85.2%	Current Ratio 3.6
Current Liabilities	1,613,885	Operating Margin	2,663,774	14.8%	Days to Collect 56.9
Long Term Liabilities	330,000	Other Income	20,210	0.1%	Avg Payment Days 36.6
Total Equity	4,911,338	Other Expense	0	0.0%	Depreciation Rate 171.0%
Total Liab. and Equity	6,855,223	Net Profit or Loss	2,577,601	14.4%	Return on Equity 52.5%
055698 ABBY GARDENS HEALTHCARE CENTER				Proprietary - Other	
ABBY GARDENS HEALTHCARE CENTER				12/31/2019 365 Days Settled	
SAN DIEGO, CA 92123				CR Beds 99 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	89.8%
Balance Sheet		Income Statement		Length of Stay	134.1
Current Assets	1,600,792	Total Charges	11,933,038	Average Wages	22.06
Fixed Assets	954,802	Contract Allowance	1,581,570	13.3%	Skilled Nursing 74.2%
Other Assets	103,910	Operating Revenue	10,351,468	86.7%	Ancillary Service 25.8%
Total Assets	2,659,504	Operating Expense	10,142,760	98.0%	Current Ratio 0.3
Current Liabilities	5,130,053	Operating Margin	208,708	2.0%	Days to Collect 30.5
Long Term Liabilities	0	Other Income	104,813	1.0%	Avg Payment Days 43.1
Total Equity	-2,470,549	Other Expense	0	0.0%	Depreciation Rate 37.1%
Total Liab. and Equity	2,659,504	Net Profit or Loss	313,521	3.0%	Return on Equity -12.7%

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055011 ACACIA PARK NURSING & REHAB CENTER				Proprietary - Corporation	
ACACIA PARK NURSING & REHAB CENTER		12/31/2019 365 Days Settled			
MODESTO, CA 95355				CR Beds 99	POS Beds 0
STANISLAUS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	74.3%
Balance Sheet		Income Statement		Length of Stay	208.2
Current Assets	963,506	Total Charges	6,332,337	Average Wages	18.40
Fixed Assets	423	Contract Allowance	0	0.0%	Skilled Nursing 84.7%
Other Assets	337	Operating Revenue	6,332,337	100.0%	Ancillary Service 15.3%
Total Assets	964,266	Operating Expense	7,058,015	111.5%	Current Ratio 0.4
Current Liabilities	2,504,228	Operating Margin	-725,678	-11.5%	Days to Collect 69.8
Long Term Liabilities	0	Other Income	64,167	1.0%	Avg Payment Days 3.7
Total Equity	-1,539,962	Other Expense	0	0.0%	Depreciation Rate 369.0%
Total Liab. and Equity	964,266	Net Profit or Loss	(661,511)	-10.4%	Return on Equity 43.0%
555261 ACC CARE CENTER				Nonprofit - Other	
ACC CARE CENTER		12/31/2019 365 Days Settled			
SACRAMENTO, CA 95831				CR Beds 99	POS Beds 0
SACRAMENTO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	95.5%
Balance Sheet		Income Statement		Length of Stay	90.1
Current Assets	2,166,422	Total Charges	14,712,878	Average Wages	23.85
Fixed Assets	1,733,709	Contract Allowance	1,741,369	11.8%	Skilled Nursing 72.0%
Other Assets	13,232,143	Operating Revenue	12,971,509	88.2%	Ancillary Service 26.7%
Total Assets	17,132,274	Operating Expense	12,221,014	94.2%	Current Ratio 2.0
Current Liabilities	1,068,697	Operating Margin	750,495	5.8%	Days to Collect 44.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 31.8
Total Equity	16,063,577	Other Expense	0	0.0%	Depreciation Rate 2.7%
Total Liab. and Equity	17,132,274	Net Profit or Loss	750,495	5.8%	Return on Equity 4.7%

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555913 ADVANCED HEALTH CARE OF SACRAMENTO				Proprietary - Corporation	
ADVANCED HEALTH CARE OF SACRAMENTO		12/31/2019 128 Days *Settled			
NORTH SACRAMENTO, CA 95815				CR Beds 40	POS Beds 0
SACRAMENTO		Key Performance Ind.			
NOVITAS (TEXAS)				Occupancy Rate	63.0%
Balance Sheet		Income Statement		Length of Stay	24.2
Current Assets	2,115,285	Total Charges	3,901,401	Average Wages	33.66
Fixed Assets	154,764	Contract Allowance	1,030,063	26.4%	Skilled Nursing 75.9%
Other Assets	1,656,473	Operating Revenue	2,871,338	73.6%	Ancillary Service 24.1%
Total Assets	<u>3,926,522</u>	Operating Expense	3,196,566	111.3%	Current Ratio 2.8
Current Liabilities	751,988	Operating Margin	-325,228	-11.3%	Days to Collect 64.0
Long Term Liabilities	3,734,769	Other Income	388	0.0%	Avg Payment Days 30.1
Total Equity	-560,235	Other Expense	0	0.0%	Depreciation Rate 467.0%
Total Liab. and Equity	<u>3,926,522</u>	Net Profit or Loss	<u>(324,840)</u>	-11.3%	Return on Equity 58.0%
055330 ADVANCED REHAB CENTER OF TUSTIN				Proprietary - Corporation	
ADVANCED REHAB CENTER OF TUSTIN		12/31/2019 365 Days Settled			
SANTA ANA, CA 92705				CR Beds 99	POS Beds 0
ORANGE		Key Performance Ind.			
NOVITAS				Occupancy Rate	90.8%
Balance Sheet		Income Statement		Length of Stay	55.0
Current Assets	2,426,952	Total Charges	15,492,434	Average Wages	25.35
Fixed Assets	536,512	Contract Allowance	1,249,603	8.1%	Skilled Nursing 58.1%
Other Assets	438,235	Operating Revenue	14,242,831	91.9%	Ancillary Service 41.9%
Total Assets	<u>3,401,699</u>	Operating Expense	11,704,483	82.2%	Current Ratio 1.0
Current Liabilities	2,552,292	Operating Margin	2,538,348	17.8%	Days to Collect 54.3
Long Term Liabilities	0	Other Income	4,864	0.0%	Avg Payment Days 65.9
Total Equity	849,407	Other Expense	0	0.0%	Depreciation Rate 111.9%
Total Liab. and Equity	<u>3,401,699</u>	Net Profit or Loss	<u>2,103,693</u>	14.8%	Return on Equity 247.7%

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056166 AFFINITY HEALTHCARE CENTER		Proprietary - Partnership	
AFFINITY HEALTHCARE CENTER		12/31/2019 365 Days Settled	
PARAMOUNT, CA 90723		CR Beds 104 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	99.1%
Balance Sheet		Income Statement	
Current Assets	9,109,426	Total Charges	22,403,108
Fixed Assets	2,373,122	Contract Allowance	2,560,738
Other Assets	61,017	Operating Revenue	19,842,370
Total Assets	<u>11,543,565</u>	Operating Expense	18,090,556
Current Liabilities	11,876,711	Operating Margin	1,751,814
Long Term Liabilities	4,509,370	Other Income	2,197
Total Equity	<u>-4,842,516</u>	Other Expense	0
Total Liab. and Equity	<u>11,543,565</u>	Net Profit or Loss	<u>1,754,011</u>
		11.4%	Skilled Nursing 74.3%
		88.6%	Ancillary Service 25.7%
		91.2%	Current Ratio 0.8
		8.8%	Days to Collect 42.7
		0.0%	Avg Payment Days 43.6
		0.0%	Depreciation Rate 17.2%
		8.8%	Return on Equity -36.2%
555404 AFVW HEALTH CENTER		Nonprofit - Other	
AFVW HEALTH CENTER		9/3/2019 246 Days Settled	
RIVERSIDE, CA 92518		12/31/2019 119 Days Settled	
RIVERSIDE		CR Beds 59 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	3,779,878	Total Charges	5,568,613
Fixed Assets	0	Contract Allowance	969,655
Other Assets	1,362,242	Operating Revenue	4,598,958
Total Assets	<u>5,142,120</u>	Operating Expense	4,465,211
Current Liabilities	673,906	Operating Margin	133,747
Long Term Liabilities	27,206,239	Other Income	1,155
Total Equity	<u>-22,738,025</u>	Other Expense	0
Total Liab. and Equity	<u>5,142,120</u>	Net Profit or Loss	<u>134,902</u>
		17.4%	Skilled Nursing 64.4%
		82.6%	Ancillary Service 35.6%
		97.1%	Current Ratio 5.6
		2.9%	Days to Collect 99.7
		0.0%	Avg Payment Days 55.1
		0.0%	Depreciation Rate 0.0%
		2.9%	Return on Equity -0.6%

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555404 AFWW HEALTH CENTER				Proprietary - Other	
AFWW HEALTH CENTER		9/3/2019 246 Days Settled			
RIVERSIDE, CA 92518		12/31/2019 119 Days Settled		CR Beds 59 POS Beds 0	
RIVERSIDE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 86.4%	
Balance Sheet		Income Statement		Length of Stay 31.3	
Current Assets	2,213,983	Total Charges	3,079,999	Average Wages 22.63	
Fixed Assets	14,996	Contract Allowance	412,206	13.4% Skilled Nursing 56.3%	
Other Assets	0	Operating Revenue	2,667,793	86.6% Ancillary Service 43.7%	
Total Assets	<u>2,228,979</u>	Operating Expense	2,563,085	96.1% Current Ratio 1.8	
Current Liabilities	1,224,271	Operating Margin	104,708	3.9% Days to Collect 245.2	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days 154.6	
Total Equity	<u>1,004,708</u>	Other Expense	0	0.0% Depreciation Rate 1,745.1%	
Total Liab. and Equity	<u>2,228,979</u>	Net Profit or Loss	<u>104,708</u>	3.9% Return on Equity 10.4%	
555690 ALAMEDA CARE CENTER				Proprietary - Corporation	
ALAMEDA CARE CENTER		12/31/2019 365 Days Settled			
BURBANK, CA 91506				CR Beds 89 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 96.1%	
Balance Sheet		Income Statement		Length of Stay 168.8	
Current Assets	2,185,767	Total Charges	13,742,278	Average Wages 21.26	
Fixed Assets	62,883	Contract Allowance	5,150,552	37.5% Skilled Nursing 59.0%	
Other Assets	264,521	Operating Revenue	8,591,726	62.5% Ancillary Service 41.0%	
Total Assets	<u>2,513,171</u>	Operating Expense	7,996,448	93.1% Current Ratio 2.9	
Current Liabilities	753,689	Operating Margin	595,278	6.9% Days to Collect 27.0	
Long Term Liabilities	0	Other Income	1,024	0.0% Avg Payment Days 21.7	
Total Equity	<u>1,759,482</u>	Other Expense	0	0.0% Depreciation Rate 81.3%	
Total Liab. and Equity	<u>2,513,171</u>	Net Profit or Loss	<u>596,302</u>	6.9% Return on Equity 33.9%	

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555486 ALAMEDA HEALTHCARE & WELLNESS CENTER				Proprietary - Other	
ALAMEDA HEALTHCARE & WELLNESS CENTER		8/31/2019 365 Days Settled			
ALAMEDA, CA 94501				CR Beds 166 POS Beds 0	
ALAMEDA				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate 89.8%	
				Length of Stay 125.1	
				Average Wages 27.73	
				18.0% Skilled Nursing 73.9%	
				82.0% Ancillary Service 26.1%	
				103.4% Current Ratio 6.3	
				-3.4% Days to Collect 78.1	
				2.0% Avg Payment Days 92.5	
				0.0% Depreciation Rate 184.1%	
				-1.4% Return on Equity -4.9%	
Balance Sheet					
		Income Statement			
Current Assets	4,948,285	Total Charges	23,490,641		
Fixed Assets	501,168	Contract Allowance	4,226,043		
Other Assets	412,541	Operating Revenue	19,264,598		
Total Assets	5,861,994	Operating Expense	19,915,658		
Current Liabilities	782,371	Operating Margin	-651,060		
Long Term Liabilities	-480,000	Other Income	380,803		
Total Equity	5,559,623	Other Expense	0		
Total Liab. and Equity	5,861,994	Net Profit or Loss	(270,257)		
056125 ALAMITOS BELMONT REHAB HOSPITA					
				Proprietary - Corporation	
ALAMITOS BELMONT REHAB HOSPITA		12/31/2019 365 Days Settled			
LONG BEACH, CA 90814				CR Beds 94 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 90.9%	
				Length of Stay 61.3	
				Average Wages 24.40	
				0.8% Skilled Nursing 65.4%	
				99.2% Ancillary Service 34.6%	
				100.0% Current Ratio 1.2	
				0.0% Days to Collect 43.7	
				0.0% Avg Payment Days 31.3	
				0.0% Depreciation Rate 1,632.0%	
				0.5% Return on Equity 7.7%	
Balance Sheet					
		Income Statement			
Current Assets	2,884,683	Total Charges	15,219,032		
Fixed Assets	140,567	Contract Allowance	121,206		
Other Assets	327,908	Operating Revenue	15,097,826		
Total Assets	3,353,158	Operating Expense	15,102,245		
Current Liabilities	2,431,973	Operating Margin	-4,419		
Long Term Liabilities	0	Other Income	6,132		
Total Equity	921,185	Other Expense	0		
Total Liab. and Equity	3,353,158	Net Profit or Loss	70,591		

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056169 ALAMITOS WEST HEALTH & REHABILITATION				Proprietary - Partnership	
ALAMITOS WEST HEALTH & REHABILITATION		12/31/2019 365 Days Settled			
LOS ALAMITOS, CA 90720		CR Beds 150 POS Beds 0			
ORANGE		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		85.3%	
Balance Sheet		Income Statement		Length of Stay	
				49.9	
Current Assets	3,163,015	Total Charges	17,514,583	Average Wages	24.18
Fixed Assets	3,473,582	Contract Allowance	2,283,524	13.0%	Skilled Nursing
Other Assets	1,565,401	Operating Revenue	15,231,059	87.0%	Ancillary Service
Total Assets	<u>8,201,998</u>	Operating Expense	15,292,849	100.4%	Current Ratio
Current Liabilities	1,426,934	Operating Margin	-61,790	-0.4%	Days to Collect
Long Term Liabilities	3,798,985	Other Income	66,680	0.4%	Avg Payment Days
Total Equity	2,976,079	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>8,201,998</u>	Net Profit or Loss	<u>4,890</u>	0.0%	Return on Equity
					0.2%

056293 ALCOTT REHABILITATION HOSPITAL				Proprietary - Corporation	
ALCOTT REHABILITATION HOSPITAL		12/31/2019 365 Days Settled			
LOS ANGELES, CA 90019		CR Beds 121 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		94.3%	
Balance Sheet		Income Statement		Length of Stay	
				113.2	
Current Assets	371,842	Total Charges	21,717,878	Average Wages	26.98
Fixed Assets	360,923	Contract Allowance	6,724,454	31.0%	Skilled Nursing
Other Assets	158,764	Operating Revenue	14,993,424	69.0%	Ancillary Service
Total Assets	<u>891,529</u>	Operating Expense	15,109,466	100.8%	Current Ratio
Current Liabilities	2,101,399	Operating Margin	-116,042	-0.8%	Days to Collect
Long Term Liabilities	521,746	Other Income	224,280	1.5%	Avg Payment Days
Total Equity	-1,731,616	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>891,529</u>	Net Profit or Loss	<u>108,238</u>	0.7%	Return on Equity
					-6.3%

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056237 ALDEN TERRACE CONVALESCENT HOSPITAL				Proprietary - Corporation	
ALDEN TERRACE CONVALESCENT HOSPITAL		5/31/2019 365 Days Settled			
LOS ANGELES, CA 90006				CR Beds 210 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	90.8%
				Length of Stay	152.3
				Average Wages	19.03
				36.4% Skilled Nursing	59.3%
				63.6% Ancillary Service	40.7%
				90.6% Current Ratio	4.0
				9.4% Days to Collect	26.5
				0.0% Avg Payment Days	22.1
				0.0% Depreciation Rate	175.7%
				9.4% Return on Equity	44.8%
<hr/>					
555694 ALDERSLY SKILLED NURSING FACILITY				Nonprofit - Other	
ALDERSLY SKILLED NURSING FACILITY		9/30/2019 365 Days Settled			
SAN RAFAEL, CA 94901				CR Beds 20 POS Beds 0	
MARIN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	64.7%
				Length of Stay	76.2
				Average Wages	24.90
				4.9% Skilled Nursing	77.4%
				95.1% Ancillary Service	22.6%
				437.5% Current Ratio	0.1
				-337.5% Days to Collect	37.4
				306.8% Avg Payment Days	31.8
				0.0% Depreciation Rate	4.5%
				-34.8% Return on Equity	-3.8%

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055438 ALDERSON CONVALESCENT HOSPITAL				Proprietary - Corporation	
ALDERSON CONVALESCENT HOSPITAL 9/30/2019 365 Days Settled					
WOODLAND, CA 95695				CR Beds 140 POS Beds 0	
YOLO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 80.4%	
Balance Sheet		Income Statement		Length of Stay 238.9	
Current Assets	1,194,914	Total Charges	11,071,956	Average Wages 21.47	
Fixed Assets	528,429	Contract Allowance	-26,293	-0.2%	Skilled Nursing 86.1%
Other Assets	0	Operating Revenue	11,098,249	100.2%	Ancillary Service 13.9%
Total Assets	<u>1,723,343</u>	Operating Expense	11,619,774	104.7%	Current Ratio 0.7
Current Liabilities	1,763,952	Operating Margin	-521,525	-4.7%	Days to Collect 25.6
Long Term Liabilities	0	Other Income	154,636	1.4%	Avg Payment Days 24.4
Total Equity	-40,609	Other Expense	0	0.0%	Depreciation Rate 10.6%
Total Liab. and Equity	<u>1,723,343</u>	Net Profit or Loss	<u>(366,889)</u>	-3.3%	Return on Equity 903.5%
056113 ALEXANDRIA CARE CENTER				Proprietary - Other	
ALEXANDRIA CARE CENTER 12/31/2019 365 Days Settled					
LOS ANGELES, CA 90027				CR Beds 177 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 88.5%	
Balance Sheet		Income Statement		Length of Stay 136.5	
Current Assets	2,837,074	Total Charges	24,308,455	Average Wages 26.40	
Fixed Assets	2,387,813	Contract Allowance	7,315,588	30.1%	Skilled Nursing 81.7%
Other Assets	-4,556,227	Operating Revenue	16,992,867	69.9%	Ancillary Service 18.3%
Total Assets	<u>668,660</u>	Operating Expense	17,990,002	105.9%	Current Ratio 1.2
Current Liabilities	2,335,674	Operating Margin	-997,135	-5.9%	Days to Collect 56.1
Long Term Liabilities	10,030,447	Other Income	0	0.0%	Avg Payment Days 32.4
Total Equity	-11,697,461	Other Expense	0	0.0%	Depreciation Rate 38.1%
Total Liab. and Equity	<u>668,660</u>	Net Profit or Loss	<u>(997,135)</u>	-5.9%	Return on Equity 8.5%

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555292 ALHAMBRA CONVALESCENT HOSPITAL				Proprietary - Corporation	
ALHAMBRA CONVALESCENT HOSPITAL 12/31/2019 365 Days Settled					
MARTINEZ, CA 94553				CR Beds 44 POS Beds 0	
CONTRA COSTA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	89.5%
Balance Sheet		Income Statement		Length of Stay	479.4
Current Assets	376,562	Total Charges	4,219,389	Average Wages	20.05
Fixed Assets	1,839,622	Contract Allowance	842,425	20.0% Skilled Nursing	95.4%
Other Assets	0	Operating Revenue	3,376,964	80.0% Ancillary Service	4.6%
Total Assets	2,216,184	Operating Expense	3,564,548	105.6% Current Ratio	0.4
Current Liabilities	879,217	Operating Margin	-187,584	-5.6% Days to Collect	33.8
Long Term Liabilities	1,434,850	Other Income	19,577	0.6% Avg Payment Days	87.1
Total Equity	-97,883	Other Expense	0	0.0% Depreciation Rate	6.5%
Total Liab. and Equity	2,216,184	Net Profit or Loss	(168,007)	-5.0% Return on Equity	171.6%
055760 ALHAMBRA HEALTHCARE & WELLNESS CENTRE, LP				Proprietary - Partnership	
ALHAMBRA HEALTHCARE & WELLNESS 12/31/2019 365 Days Settled					
CENTRE, LP					
ALHAMBRA, CA 91801				CR Beds 97 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	94.4%
Balance Sheet		Income Statement		Length of Stay	132.1
Current Assets	1,955,376	Total Charges	13,536,137	Average Wages	24.40
Fixed Assets	430,514	Contract Allowance	2,653,646	19.6% Skilled Nursing	56.5%
Other Assets	691,939	Operating Revenue	10,882,491	80.4% Ancillary Service	43.5%
Total Assets	3,077,829	Operating Expense	10,598,374	97.4% Current Ratio	0.4
Current Liabilities	5,190,967	Operating Margin	284,117	2.6% Days to Collect	34.9
Long Term Liabilities	-2,425,000	Other Income	247,394	2.3% Avg Payment Days	140.4
Total Equity	311,862	Other Expense	0	0.0% Depreciation Rate	151.1%
Total Liab. and Equity	3,077,829	Net Profit or Loss	531,511	4.9% Return on Equity	170.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555879 ALL SAINT'S MAUBERT				Proprietary - Partnership	
ALL SAINT'S MAUBERT		12/31/2019 365 Days Settled			
SAN LEANDRO, CA 94578		CR Beds 14 POS Beds 0			
ALAMEDA		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		87.7%	
Balance Sheet		Income Statement		Length of Stay 65.9	
Current Assets	2,655,447	Total Charges	6,289,572	Average Wages	29.17
Fixed Assets	40,382	Contract Allowance	1,317,267	20.9% Skilled Nursing	62.3%
Other Assets	0	Operating Revenue	4,972,305	79.1% Ancillary Service	37.7%
Total Assets	<u>2,695,829</u>	Operating Expense	4,162,024	83.7% Current Ratio	10.2
Current Liabilities	260,514	Operating Margin	810,281	16.3% Days to Collect	193.3
Long Term Liabilities	0	Other Income	1,028	0.0% Avg Payment Days	17.5
Total Equity	<u>2,435,315</u>	Other Expense	0	0.0% Depreciation Rate	1,287.6%
Total Liab. and Equity	<u>2,695,829</u>	Net Profit or Loss	<u>810,936</u>	16.3% Return on Equity	33.3%
056407 ALL SAINTS HEALTHCARE SUBACUTE				Proprietary - Corporation	
ALL SAINTS HEALTHCARE SUBACUTE		6/30/2019 365 Days Settled			
NORTH HOLLYWOOD, CA 91605		CR Beds 128 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		90.8%	
Balance Sheet		Income Statement		Length of Stay 372.1	
Current Assets	2,321,726	Total Charges	56,051,866	Average Wages	24.97
Fixed Assets	2,781,675	Contract Allowance	25,021,400	44.6% Skilled Nursing	81.6%
Other Assets	6,737,001	Operating Revenue	31,030,466	55.4% Ancillary Service	18.4%
Total Assets	<u>11,840,402</u>	Operating Expense	28,799,620	92.8% Current Ratio	0.3
Current Liabilities	6,725,768	Operating Margin	2,230,846	7.2% Days to Collect	21.7
Long Term Liabilities	1,544,228	Other Income	131,679	0.4% Avg Payment Days	78.7
Total Equity	<u>3,570,406</u>	Other Expense	0	0.0% Depreciation Rate	20.7%
Total Liab. and Equity	<u>11,840,402</u>	Net Profit or Loss	<u>2,362,525</u>	7.6% Return on Equity	66.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

056058 ALMADEN HEALTH AND REHABILITATION CENTER				Proprietary - Other	
ALMADEN HEALTH AND REHABILITATION CENTER 12/31/2019 365 Days Settled					
SAN JOSE, CA 95124				CR Beds 77 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate 92.8%	
Balance Sheet		Income Statement		Length of Stay 101.1	
Current Assets	1,823,725	Total Charges	15,144,721	Average Wages 26.95	
Fixed Assets	418,176	Contract Allowance	3,503,442	23.1% Skilled Nursing 71.9%	
Other Assets	9,306	Operating Revenue	11,641,279	76.9% Ancillary Service 28.1%	
Total Assets	2,251,207	Operating Expense	11,145,145	95.7% Current Ratio 3.1	
Current Liabilities	597,909	Operating Margin	496,134	4.3% Days to Collect 55.9	
Long Term Liabilities	-6,116,673	Other Income	1,735	0.0% Avg Payment Days 18.5	
Total Equity	7,769,971	Other Expense	0	0.0% Depreciation Rate 107.2%	
Total Liab. and Equity	2,251,207	Net Profit or Loss	497,869	4.3% Return on Equity 6.4%	
555473 ALTA GARDENS CARE CENTER				Proprietary - Other	
ALTA GARDENS CARE CENTER 12/31/2019 365 Days Settled					
GARDEN GROVE, CA 92843				CR Beds 129 POS Beds 0	
ORANGE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 89.8%	
Balance Sheet		Income Statement		Length of Stay 115.8	
Current Assets	1,466,461	Total Charges	14,396,953	Average Wages 23.56	
Fixed Assets	2,285,649	Contract Allowance	1,812,085	12.6% Skilled Nursing 76.2%	
Other Assets	10,642,598	Operating Revenue	12,584,868	87.4% Ancillary Service 23.8%	
Total Assets	14,394,708	Operating Expense	12,412,971	98.6% Current Ratio 1.0	
Current Liabilities	1,492,073	Operating Margin	171,897	1.4% Days to Collect 38.3	
Long Term Liabilities	2,288,148	Other Income	0	0.0% Avg Payment Days 28.9	
Total Equity	10,614,487	Other Expense	0	0.0% Depreciation Rate 35.2%	
Total Liab. and Equity	14,394,708	Net Profit or Loss	171,897	1.4% Return on Equity 1.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055042 ALTA VISTA HEALTHCARE & WELLNESS CENTRE				Proprietary - Other	
ALTA VISTA HEALTHCARE & WELLNESS CENTRE		5/31/2019 365 Days Settled			
RIVERSIDE, CA 92503				CR Beds 99	POS Beds 0
RIVERSIDE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	93.1%
Balance Sheet		Income Statement		Length of Stay	69.5
Current Assets	4,584,268	Total Charges	15,411,916	Average Wages	22.53
Fixed Assets	380,834	Contract Allowance	4,462,325	29.0%	Skilled Nursing 58.4%
Other Assets	443,423	Operating Revenue	10,949,591	71.0%	Ancillary Service 41.6%
Total Assets	5,408,525	Operating Expense	11,852,591	108.2%	Current Ratio 1.9
Current Liabilities	2,441,050	Operating Margin	-903,000	-8.2%	Days to Collect 131.1
Long Term Liabilities	630,000	Other Income	231,293	2.1%	Avg Payment Days 82.9
Total Equity	2,337,475	Other Expense	0	0.0%	Depreciation Rate 120.4%
Total Liab. and Equity	5,408,525	Net Profit or Loss	(671,707)	-6.1%	Return on Equity -28.7%
555875 ALTO LUCERO TRANSITIONAL CARE				Proprietary - Corporation	
ALTO LUCERO TRANSITIONAL CARE		10/31/2019 304 Days Settled			
SANTA BARBARA, CA 93110		12/31/2019 61 Days Settled		CR Beds 156	POS Beds 0
SANTA BARBARA				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	75.5%
Balance Sheet		Income Statement		Length of Stay	134.1
Current Assets	1,284,245	Total Charges	10,846,717	Average Wages	24.34
Fixed Assets	356,102	Contract Allowance	314,008	2.9%	Skilled Nursing 88.0%
Other Assets	40,000	Operating Revenue	10,532,709	97.1%	Ancillary Service 12.0%
Total Assets	1,680,347	Operating Expense	11,004,887	104.5%	Current Ratio 0.6
Current Liabilities	2,077,007	Operating Margin	-472,178	-4.5%	Days to Collect 50.6
Long Term Liabilities	0	Other Income	78,334	0.7%	Avg Payment Days 39.9
Total Equity	-396,660	Other Expense	0	0.0%	Depreciation Rate 64.3%
Total Liab. and Equity	1,680,347	Net Profit or Loss	(393,844)	-3.7%	Return on Equity 99.3%

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555875 ALTO LUCERO TRANSITIONAL CARE				Proprietary - Corporation	
ALTO LUCERO TRANSITIONAL CARE		10/31/2019 304 Days Settled			
SANTA BARBARA, CA 93110		12/31/2019 61 Days Settled		CR Beds 156 POS Beds 0	
SANTA BARBARA		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		77.2%	
Balance Sheet		Income Statement		Length of Stay 229.5	
Current Assets	5,791,528	Total Charges	2,339,836	Average Wages 24.34	
Fixed Assets	144,500	Contract Allowance	0	0.0% Skilled Nursing 85.4%	
Other Assets	6,391,575	Operating Revenue	2,339,836	100.0% Ancillary Service 14.6%	
Total Assets	12,327,603	Operating Expense	2,089,136	89.3% Current Ratio 7.8	
Current Liabilities	746,417	Operating Margin	250,700	10.7% Days to Collect 1,034.2	
Long Term Liabilities	6,332,685	Other Income	0	0.0% Avg Payment Days 114.2	
Total Equity	5,248,501	Other Expense	0	0.0% Depreciation Rate 83.7%	
Total Liab. and Equity	12,327,603	Net Profit or Loss	250,700	10.7% Return on Equity 4.8%	
056062 AMAYA SPRINGS HEALTH CARE CENTER				Proprietary - Other	
AMAYA SPRINGS HEALTH CARE CENTER		12/31/2019 365 Days Settled			
SPRING VALLEY, CA 91977		12/31/2019 365 Days Settled		CR Beds 50 POS Beds 0	
SAN DIEGO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.6%	
Balance Sheet		Income Statement		Length of Stay 63.7	
Current Assets	2,404,612	Total Charges	8,508,071	Average Wages 24.93	
Fixed Assets	346,467	Contract Allowance	2,136,180	25.1% Skilled Nursing 54.8%	
Other Assets	15,767	Operating Revenue	6,371,891	74.9% Ancillary Service 45.2%	
Total Assets	2,766,846	Operating Expense	6,581,622	103.3% Current Ratio 2.5	
Current Liabilities	975,714	Operating Margin	-209,731	-3.3% Days to Collect 50.1	
Long Term Liabilities	1,414,841	Other Income	82,661	1.3% Avg Payment Days 115.5	
Total Equity	376,291	Other Expense	0	0.0% Depreciation Rate 63.6%	
Total Liab. and Equity	2,766,846	Net Profit or Loss	(127,070)	-2.0% Return on Equity -33.8%	

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055750 AMBERWOOD GARDENS				Proprietary - Other	
AMBERWOOD GARDENS		10/6/2019 279 Days Settled			
SAN JOSE, CA 95129		12/31/2019 86 Days Settled		CR Beds 258 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	92.0%
Balance Sheet		Income Statement		Length of Stay	68.2
Current Assets	5,030,431	Total Charges	10,353,800	Average Wages	24.92
Fixed Assets	7,083	Contract Allowance	3,466,869	33.5% Skilled Nursing	92.7%
Other Assets	2,492,149	Operating Revenue	6,886,931	66.5% Ancillary Service	7.3%
Total Assets	<u>7,529,663</u>	Operating Expense	7,261,511	105.4% Current Ratio	2.9
Current Liabilities	1,714,001	Operating Margin	-374,580	-5.4% Days to Collect	187.0
Long Term Liabilities	2,871,180	Other Income	97,600	1.4% Avg Payment Days	77.2
Total Equity	<u>2,944,482</u>	Other Expense	0	0.0% Depreciation Rate	10,728.5%
Total Liab. and Equity	<u>7,529,663</u>	Net Profit or Loss	<u>(276,980)</u>	-4.0% Return on Equity	-9.4%
055750 AMBERWOOD GARDENS				Proprietary - Corporation	
AMBERWOOD GARDENS		10/6/2019 279 Days Settled			
SAN JOSE, CA 95129		12/31/2019 86 Days Settled		CR Beds 258 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	92.5%
Balance Sheet		Income Statement		Length of Stay	228.0
Current Assets	1,772,967	Total Charges	29,428,182	Average Wages	24.92
Fixed Assets	0	Contract Allowance	8,407,174	28.6% Skilled Nursing	94.0%
Other Assets	0	Operating Revenue	21,021,008	71.4% Ancillary Service	6.0%
Total Assets	<u>1,772,967</u>	Operating Expense	21,876,699	104.1% Current Ratio	2.5
Current Liabilities	716,190	Operating Margin	-855,691	-4.1% Days to Collect	19.6
Long Term Liabilities	170,448	Other Income	27,399	0.1% Avg Payment Days	1.7
Total Equity	<u>886,329</u>	Other Expense	0	0.0% Depreciation Rate	31.0%
Total Liab. and Equity	<u>1,772,967</u>	Net Profit or Loss	<u>(829,092)</u>	-3.9% Return on Equity	-93.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555450 AMERICAN RIVER CENTER		Proprietary - Corporation	
AMERICAN RIVER CENTER		12/31/2019 365 Days Settled	
CARMICHAEL, CA 95608		CR Beds 99 POS Beds 0	
SACRAMENTO		Key Performance Ind.	
Noridian (CA)		Occupancy Rate 91.5%	
Balance Sheet		Income Statement	
Current Assets	1,654,673	Total Charges	13,805,691
Fixed Assets	564,320	Contract Allowance	2,856,091
Other Assets	5,376,592	Operating Revenue	10,949,600
Total Assets	7,595,585	Operating Expense	10,586,642
Current Liabilities	1,038,205	Operating Margin	362,958
Long Term Liabilities	6,878,123	Other Income	25,537
Total Equity	-320,743	Other Expense	0
Total Liab. and Equity	7,595,585	Net Profit or Loss	388,495
		20.7%	Skilled Nursing 80.6%
		79.3%	Ancillary Service 19.4%
		96.7%	Current Ratio 1.6
		3.3%	Days to Collect 50.9
		0.2%	Avg Payment Days 31.2
		0.0%	Depreciation Rate 112.9%
		3.5%	Return on Equity -121.1%

555445 ANAHEIM CREST NURSING CENTER		Proprietary - Other	
ANAHEIM CREST NURSING CENTER		12/31/2019 365 Days Settled	
ANAHEIM, CA 92804		CR Beds 83 POS Beds 0	
ORANGE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 92.6%	
Balance Sheet		Income Statement	
Current Assets	1,265,701	Total Charges	10,146,047
Fixed Assets	147,830	Contract Allowance	1,360,320
Other Assets	0	Operating Revenue	8,785,727
Total Assets	1,413,531	Operating Expense	8,406,519
Current Liabilities	619,786	Operating Margin	379,208
Long Term Liabilities	0	Other Income	102,617
Total Equity	793,745	Other Expense	0
Total Liab. and Equity	1,413,531	Net Profit or Loss	481,825
		13.4%	Skilled Nursing 74.6%
		86.6%	Ancillary Service 25.4%
		95.7%	Current Ratio 2.0
		4.3%	Days to Collect 36.6
		1.2%	Avg Payment Days 26.8
		0.0%	Depreciation Rate 34.9%
		5.5%	Return on Equity 60.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055984 ANAHEIM HEALTHCARE CENTER, LLC				Proprietary - Other	
ANAHEIM HEALTHCARE CENTER, LLC		12/31/2019 365 Days Settled			
ANAHEIM, CA 92804		CR Beds 250 POS Beds 0			
ORANGE		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		85.8%	
Balance Sheet		Income Statement		Length of Stay	
				118.3	
Current Assets	6,339,443	Total Charges	42,835,902	Average Wages	
Fixed Assets	358,078	Contract Allowance	15,278,309	23.59	
Other Assets	0	Operating Revenue	27,557,593	35.7%	
Total Assets	6,697,521	Operating Expense	28,459,144	64.3%	
Current Liabilities	5,534,305	Operating Margin	-901,551	103.3%	
Long Term Liabilities	862,378	Other Income	405,308	-3.3%	
Total Equity	300,838	Other Expense	0	1.5%	
Total Liab. and Equity	6,697,521	Net Profit or Loss	(496,243)	0.0%	
				Return on Equity	
				-165.0%	

056076 ANAHEIM TERRACE CARE CENTER				Proprietary - Other	
ANAHEIM TERRACE CARE CENTER		12/31/2019 365 Days Settled			
ANAHEIM, CA 92804		CR Beds 99 POS Beds 0			
ORANGE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		91.8%	
Balance Sheet		Income Statement		Length of Stay	
				70.4	
Current Assets	1,725,338	Total Charges	14,305,541	Average Wages	
Fixed Assets	1,587,801	Contract Allowance	2,649,148	25.18	
Other Assets	-1,589,372	Operating Revenue	11,656,393	18.5%	
Total Assets	1,723,767	Operating Expense	11,607,716	81.5%	
Current Liabilities	1,166,510	Operating Margin	48,677	99.6%	
Long Term Liabilities	2,050,352	Other Income	0	0.4%	
Total Equity	-1,493,095	Other Expense	0	0.0%	
Total Liab. and Equity	1,723,767	Net Profit or Loss	48,677	0.0%	
				Return on Equity	
				-3.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555244 ANBERRY NURSING AND REHABILITATION CENTER				Proprietary - Other	
ANBERRY NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
ATWATER, CA 95301		CR Beds 99 POS Beds 0			
MERCED		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		96.7%	
Balance Sheet		Income Statement		Length of Stay	
				320.6	
Current Assets	785,618	Total Charges	10,257,013	Average Wages	19.72
Fixed Assets	645	Contract Allowance	1,569,756	15.3%	Skilled Nursing
Other Assets	0	Operating Revenue	8,687,257	84.7%	Ancillary Service
Total Assets	786,263	Operating Expense	9,308,577	107.2%	Current Ratio
Current Liabilities	738,823	Operating Margin	-621,320	-7.2%	Days to Collect
Long Term Liabilities	0	Other Income	37,723	0.4%	Avg Payment Days
Total Equity	47,440	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	786,263	Net Profit or Loss	(583,597)	-6.7%	Return on Equity
					1,230.2%

555901 ANBERRY TRANSITIONAL CARE				Proprietary - Other	
ANBERRY TRANSITIONAL CARE		12/31/2019 365 Days Settled			
MERCED, CA 95341		CR Beds 120 POS Beds 0			
MERCED		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		52.0%	
Balance Sheet		Income Statement		Length of Stay	
				18.1	
Current Assets	3,523,456	Total Charges	15,501,398	Average Wages	24.33
Fixed Assets	0	Contract Allowance	1,211,355	7.8%	Skilled Nursing
Other Assets	0	Operating Revenue	14,290,043	92.2%	Ancillary Service
Total Assets	3,523,456	Operating Expense	12,645,382	88.5%	Current Ratio
Current Liabilities	1,647,957	Operating Margin	1,644,661	11.5%	Days to Collect
Long Term Liabilities	0	Other Income	36,652	0.3%	Avg Payment Days
Total Equity	1,875,499	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	3,523,456	Net Profit or Loss	1,681,313	11.8%	Return on Equity
					89.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055704 ANGELS NURSING HEALTH CENTER		Proprietary - Corporation	
ANGELS NURSING HEALTH CENTER		12/31/2019 365 Days Settled	
LOS ANGELES, CA 90017		CR Beds 49 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	96.9%
Balance Sheet		Income Statement	
Current Assets	950,756	Total Charges	5,898,270
Fixed Assets	37,934	Contract Allowance	155,713
Other Assets	225,771	Operating Revenue	5,742,557
Total Assets	1,214,461	Operating Expense	5,121,955
Current Liabilities	836,055	Operating Margin	620,602
Long Term Liabilities	0	Other Income	57
Total Equity	378,406	Other Expense	0
Total Liab. and Equity	1,214,461	Net Profit or Loss	600,145
		2.6%	Skilled Nursing 73.3%
		97.4%	Ancillary Service 26.7%
		89.2%	Current Ratio 1.1
		10.8%	Days to Collect 51.5
		0.0%	Avg Payment Days 37.5
		0.0%	Depreciation Rate 355.0%
		10.5%	Return on Equity 158.6%

555456 ANTELOPE VALLEY CARE CENTER		Proprietary - Other	
ANTELOPE VALLEY CARE CENTER		12/31/2019 365 Days Settled	
LANCASTER, CA 93534		CR Beds 199 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	76.9%
Balance Sheet		Income Statement	
Current Assets	3,137,770	Total Charges	21,957,882
Fixed Assets	309,192	Contract Allowance	3,594,232
Other Assets	0	Operating Revenue	18,363,650
Total Assets	3,446,962	Operating Expense	18,672,306
Current Liabilities	1,566,611	Operating Margin	-308,656
Long Term Liabilities	0	Other Income	51,015
Total Equity	1,880,351	Other Expense	0
Total Liab. and Equity	3,446,962	Net Profit or Loss	(257,641)
		16.4%	Skilled Nursing 65.0%
		83.6%	Ancillary Service 35.0%
		101.7%	Current Ratio 2.0
		-1.7%	Days to Collect 40.2
		0.3%	Avg Payment Days 30.6
		0.0%	Depreciation Rate 98.5%
		-1.4%	Return on Equity -13.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

056381 ANTIOCH CONVALESCENT HOSPITAL		Proprietary - Corporation	
ANTIOCH CONVALESCENT HOSPITAL		10/31/2019 365 Days Settled	
ANTIOCH, CA 94509		CR Beds 99 POS Beds 0	
CONTRA COSTA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 84.9%	
Balance Sheet		Income Statement	
Current Assets	976,624	Total Charges	10,025,065
Fixed Assets	99,883	Contract Allowance	1,389,271
Other Assets	0	Operating Revenue	8,635,794
Total Assets	<u>1,076,507</u>	Operating Expense	8,919,111
Current Liabilities	895,181	Operating Margin	-283,317
Long Term Liabilities	916,273	Other Income	111,668
Total Equity	-734,947	Other Expense	0
Total Liab. and Equity	<u>1,076,507</u>	Net Profit or Loss	<u>(171,649)</u>
		13.9%	13.9%
		86.1%	86.1%
		103.3%	103.3%
		-3.3%	-3.3%
		1.3%	1.3%
		0.0%	0.0%
		-2.0%	-2.0%
		Length of Stay	191.7
		Average Wages	20.91
		Skilled Nursing	86.3%
		Ancillary Service	13.7%
		Current Ratio	1.1
		Days to Collect	33.8
		Avg Payment Days	35.5
		Depreciation Rate	78.5%
		Return on Equity	23.4%
055919 APPLE VALLEY POST-ACUTE REHAB		Proprietary - Corporation	
APPLE VALLEY POST-ACUTE REHAB		12/31/2019 365 Days Settled	
SEBASTOPOL, CA 95472		CR Beds 95 POS Beds 0	
SONOMA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 88.2%	
Balance Sheet		Income Statement	
Current Assets	2,735,378	Total Charges	13,426,958
Fixed Assets	514,624	Contract Allowance	1,028,158
Other Assets	242,625	Operating Revenue	12,398,800
Total Assets	<u>3,492,627</u>	Operating Expense	12,174,555
Current Liabilities	1,812,639	Operating Margin	224,245
Long Term Liabilities	0	Other Income	1,117
Total Equity	1,679,988	Other Expense	0
Total Liab. and Equity	<u>3,492,627</u>	Net Profit or Loss	<u>221,477</u>
		7.7%	7.7%
		92.3%	92.3%
		98.2%	98.2%
		1.8%	1.8%
		0.0%	0.0%
		0.0%	0.0%
		1.8%	1.8%
		Length of Stay	47.0
		Average Wages	29.63
		Skilled Nursing	83.8%
		Ancillary Service	16.2%
		Current Ratio	1.5
		Days to Collect	39.8
		Avg Payment Days	39.3
		Depreciation Rate	33.2%
		Return on Equity	13.2%

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555476 APPLE VALLEY POST ACUTE CENTER				Proprietary - Partnership	
APPLE VALLEY POST ACUTE CENTER		6/30/2019 365 Days Settled			
APPLE VALLEY, CA 92308		12/31/2019 92 Days Settled		CR Beds 99 POS Beds 0	
SAN BERNARDINO		9/30/2019 92 Days Settled		Key Performance Ind.	
NORIDIAN PART A				Occupancy Rate 84.4%	
Balance Sheet		Income Statement		Length of Stay 33.4	
Current Assets	7,053,938	Total Charges	16,709,119	Average Wages 20.57	
Fixed Assets	14,703	Contract Allowance	4,996,642	29.9%	Skilled Nursing 70.1%
Other Assets	3,608,862	Operating Revenue	11,712,477	70.1%	Ancillary Service 29.9%
Total Assets	<u>10,677,503</u>	Operating Expense	13,166,630	112.4%	Current Ratio 0.9
Current Liabilities	7,441,569	Operating Margin	-1,454,153	-12.4%	Days to Collect 286.4
Long Term Liabilities	2,827,503	Other Income	51,084	0.4%	Avg Payment Days 306.6
Total Equity	408,431	Other Expense	0	0.0%	Depreciation Rate 4,800.4%
Total Liab. and Equity	<u>10,677,503</u>	Net Profit or Loss	<u>(1,403,069)</u>	-12.0%	Return on Equity -343.5%

555476 APPLE VALLEY POST ACUTE CENTER				Proprietary - Other	
APPLE VALLEY POST ACUTE CENTER		6/30/2019 365 Days Settled			
APPLE VALLEY, CA 92308		12/31/2019 92 Days Settled		CR Beds 99 POS Beds 0	
SAN BERNARDINO		9/30/2019 92 Days Settled		Key Performance Ind.	
NORIDIAN PART A				Occupancy Rate 89.6%	
Balance Sheet		Income Statement		Length of Stay 43.7	
Current Assets	2,907,638	Total Charges	2,602,446	Average Wages 20.57	
Fixed Assets	0	Contract Allowance	-1,101,167	-42.3%	Skilled Nursing 60.3%
Other Assets	1,658,157	Operating Revenue	3,703,613	142.3%	Ancillary Service 39.7%
Total Assets	<u>4,565,795</u>	Operating Expense	2,827,885	76.4%	Current Ratio 2.0
Current Liabilities	1,451,438	Operating Margin	875,728	23.6%	Days to Collect 332.4
Long Term Liabilities	2,411,807	Other Income	17,375	0.5%	Avg Payment Days 154.5
Total Equity	702,550	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>4,565,795</u>	Net Profit or Loss	<u>702,550</u>	19.0%	Return on Equity 100.0%

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555476 APPLE VALLEY POST ACUTE CENTER				Proprietary - Partnership	
APPLE VALLEY POST ACUTE CENTER		6/30/2019 365 Days Settled			
APPLE VALLEY, CA 92308		12/31/2019 92 Days Settled		CR Beds 99 POS Beds 0	
SAN BERNARDINO		9/30/2019 92 Days Settled		Key Performance Ind.	
NORIDIAN PART A				Occupancy Rate	86.7%
Balance Sheet		Income Statement		Length of Stay	33.2
Current Assets	6,501,290	Total Charges	4,374,003	Average Wages	20.57
Fixed Assets	54,810	Contract Allowance	603,256	13.8% Skilled Nursing	71.6%
Other Assets	3,315,100	Operating Revenue	3,770,747	86.2% Ancillary Service	28.4%
Total Assets	9,871,200	Operating Expense	3,561,360	94.4% Current Ratio	0.8
Current Liabilities	8,360,888	Operating Margin	209,387	5.6% Days to Collect	820.9
Long Term Liabilities	446,516	Other Income	445,700	11.8% Avg Payment Days	1,281.9
Total Equity	1,063,796	Other Expense	0	0.0% Depreciation Rate	396.3%
Total Liab. and Equity	9,871,200	Net Profit or Loss	655,087	17.4% Return on Equity	61.6%
055296 APPLEWOOD POST ACUTE				Proprietary - Other	
APPLEWOOD POST ACUTE		12/31/2019 365 Days Settled			
SACRAMENTO, CA 95822				CR Beds 51 POS Beds 0	
SACRAMENTO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	84.0%
Balance Sheet		Income Statement		Length of Stay	74.8
Current Assets	892,445	Total Charges	4,732,356	Average Wages	20.73
Fixed Assets	16,104	Contract Allowance	115,951	2.5% Skilled Nursing	66.3%
Other Assets	97,023	Operating Revenue	4,616,405	97.5% Ancillary Service	33.7%
Total Assets	1,005,572	Operating Expense	5,249,050	113.7% Current Ratio	0.5
Current Liabilities	1,742,761	Operating Margin	-632,645	-13.7% Days to Collect	73.8
Long Term Liabilities	345,514	Other Income	36,773	0.8% Avg Payment Days	68.5
Total Equity	-1,082,703	Other Expense	0	0.0% Depreciation Rate	1,138.6%
Total Liab. and Equity	1,005,572	Net Profit or Loss	(603,172)	-13.1% Return on Equity	55.7%

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555126 ARARAT CONVALESCENT HOSPITAL				Nonprofit - Other	
ARARAT CONVALESCENT HOSPITAL		12/31/2019 365 Days Settled			
LOS ANGELES, CA 90041		CR Beds 42 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		93.8%	
Balance Sheet		Income Statement		Length of Stay	
				599.3	
Current Assets	1,708,070	Total Charges	3,646,951	Average Wages	
Fixed Assets	412,777	Contract Allowance	-135,298	-3.7%	
Other Assets	273,334	Operating Revenue	3,782,249	103.7%	
Total Assets	2,394,181	Operating Expense	3,649,755	96.5%	
Current Liabilities	268,586	Operating Margin	132,494	3.5%	
Long Term Liabilities	0	Other Income	6,315	0.2%	
Total Equity	2,125,595	Other Expense	0	0.0%	
Total Liab. and Equity	2,394,181	Net Profit or Loss	138,809	3.7%	

555579 ARARAT NURSING FACILITY				Nonprofit - Other	
ARARAT NURSING FACILITY		12/31/2019 365 Days Settled			
MISSION HILLS, CA 91345		CR Beds 254 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		99.4%	
Balance Sheet		Income Statement		Length of Stay	
				830.2	
Current Assets	6,698,380	Total Charges	25,755,526	Average Wages	
Fixed Assets	15,910,717	Contract Allowance	8,891	0.0%	
Other Assets	661,716	Operating Revenue	25,746,635	100.0%	
Total Assets	23,270,813	Operating Expense	23,269,270	90.4%	
Current Liabilities	2,031,505	Operating Margin	2,477,365	9.6%	
Long Term Liabilities	815,000	Other Income	275,095	1.1%	
Total Equity	20,424,308	Other Expense	0	0.0%	
Total Liab. and Equity	23,270,813	Net Profit or Loss	2,752,460	10.7%	

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555836 ARBOL RESIDENCES OF SANTA ROSA				Proprietary - Corporation	
ARBOL RESIDENCES OF SANTA ROSA		12/31/2019 214 Days Settled			
SANTA ROSA, CA 95403		5/31/2019 151 Days Settled		CR Beds 163 POS Beds 0	
SONOMA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		59.9%	
Balance Sheet		Income Statement		Length of Stay	
				131.7	
Current Assets	501,539	Total Charges	4,182,754	Average Wages	
Fixed Assets	220,594	Contract Allowance	-93,409	35.66	
Other Assets	0	Operating Revenue	4,276,163	-2.2%	
Total Assets	722,133	Operating Expense	4,559,394	102.2%	
Current Liabilities	10,066,369	Operating Margin	-283,231	106.6%	
Long Term Liabilities	31	Other Income	2,858	-6.6%	
Total Equity	-9,344,267	Other Expense	0	0.1%	
Total Liab. and Equity	722,133	Net Profit or Loss	(280,373)	0.0%	
				Days to Collect	
				33.1	
				Avg Payment Days	
				26.1	
				Depreciation Rate	
				124.7%	
				Return on Equity	
				3.0%	

555836 ARBOL RESIDENCES OF SANTA ROSA				Proprietary - Corporation	
ARBOL RESIDENCES OF SANTA ROSA		12/31/2019 214 Days Settled			
SANTA ROSA, CA 95403		5/31/2019 151 Days Settled		CR Beds 162 POS Beds 0	
SONOMA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		32.3%	
Balance Sheet		Income Statement		Length of Stay	
				155.5	
Current Assets	2,841,103	Total Charges	2,676,182	Average Wages	
Fixed Assets	616,869	Contract Allowance	-202,544	35.66	
Other Assets	4,658	Operating Revenue	2,878,726	-7.6%	
Total Assets	3,462,630	Operating Expense	7,430,458	107.6%	
Current Liabilities	784,384	Operating Margin	-4,551,732	258.1%	
Long Term Liabilities	237,999	Other Income	2,599,367	-158.1%	
Total Equity	2,440,247	Other Expense	0	90.3%	
Total Liab. and Equity	3,462,630	Net Profit or Loss	(1,952,365)	0.0%	
				Days to Collect	
				71.1	
				Avg Payment Days	
				38.5	
				Depreciation Rate	
				22.9%	
				Return on Equity	
				-80.0%	

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056360 ARBOR GLEN CARE CENTER		Proprietary - Corporation	
ARBOR GLEN CARE CENTER		12/31/2019 365 Days Settled	
GLEN DORA, CA 91740		CR Beds 95 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	91.9%
Balance Sheet		Income Statement	
Current Assets	8,146,846	Total Charges	14,861,967
Fixed Assets	657,752	Contract Allowance	4,282,821
Other Assets	3,181,851	Operating Revenue	10,579,146
Total Assets	11,986,449	Operating Expense	9,872,330
Current Liabilities	880,070	Operating Margin	706,816
Long Term Liabilities	3,157,394	Other Income	3,437
Total Equity	7,948,985	Other Expense	0
Total Liab. and Equity	11,986,449	Net Profit or Loss	710,253
		28.8%	71.2%
		93.3%	6.7%
		0.0%	0.0%
		6.7%	6.7%
		50.9	23.68
		74.9%	25.1%
		9.3	31.5
		25.4	55.9%
		8.9%	

055114 ARBOR HILLS NURSING CENTER		Proprietary - Corporation	
ARBOR HILLS NURSING CENTER		12/31/2019 365 Days Settled	
LA MESA, CA 91942		CR Beds 100 POS Beds 0	
SAN DIEGO		Key Performance Ind.	
Noridian (CA)		Occupancy Rate	94.8%
Balance Sheet		Income Statement	
Current Assets	9,170,714	Total Charges	17,260,655
Fixed Assets	125,120	Contract Allowance	3,705,997
Other Assets	813,031	Operating Revenue	13,554,658
Total Assets	10,108,865	Operating Expense	14,356,095
Current Liabilities	-5,220,042	Operating Margin	-801,437
Long Term Liabilities	90,524	Other Income	111,140
Total Equity	15,238,383	Other Expense	0
Total Liab. and Equity	10,108,865	Net Profit or Loss	(690,297)
		21.5%	78.5%
		105.9%	-5.9%
		0.8%	0.0%
		-5.1%	-5.1%
		51.8	23.04
		53.4%	46.6%
		(1.8)	64.7
		24.9	1,824.2%
		-4.5%	

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555304 ARBOR POST ACUTE				Proprietary - Partnership	
ARBOR POST ACUTE		12/31/2019 365 Days Settled			
CHICO, CA 95928		CR Beds 144 POS Beds 0			
BUTTE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		82.0%	
		Length of Stay		106.9	
		Average Wages		24.34	
		42.4%		Skilled Nursing 73.7%	
		57.6%		Ancillary Service 26.3%	
		113.8%		Current Ratio (2.3)	
		-13.8%		Days to Collect (66.1)	
		0.0%		Avg Payment Days 21.8	
		0.0%		Depreciation Rate 450.3%	
		-13.8%		Return on Equity 69.9%	
Balance Sheet					
Income Statement					
Current Assets	-2,518,652	Total Charges	26,220,703		
Fixed Assets	248,211	Contract Allowance	11,114,275		
Other Assets	1,148,059	Operating Revenue	15,106,428		
Total Assets	<u>-1,122,382</u>	Operating Expense	<u>17,185,924</u>		
Current Liabilities	1,090,540	Operating Margin	-2,079,496		
Long Term Liabilities	762,761	Other Income	3,789		
Total Equity	<u>-2,975,683</u>	Other Expense	<u>0</u>		
Total Liab. and Equity	<u>-1,122,382</u>	Net Profit or Loss	<u>(2,079,388)</u>		
555164 ARBOR REHABILITATION & NURSING CENTER					
Proprietary - Corporation					
ARBOR REHABILITATION & NURSING CENTER		12/31/2019 365 Days Settled			
LODI, CA 95240		CR Beds 149 POS Beds 0			
SAN JOAQUIN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		93.6%	
		Length of Stay		83.3	
		Average Wages		20.54	
		11.4%		Skilled Nursing 84.1%	
		88.6%		Ancillary Service 15.9%	
		98.7%		Current Ratio 8.5	
		1.3%		Days to Collect 71.3	
		0.0%		Avg Payment Days 7.1	
		0.0%		Depreciation Rate 114.9%	
		1.3%		Return on Equity 5.4%	
Balance Sheet					
Income Statement					
Current Assets	2,857,667	Total Charges	15,913,005		
Fixed Assets	88,492	Contract Allowance	1,821,068		
Other Assets	194,454	Operating Revenue	14,091,937		
Total Assets	<u>3,140,613</u>	Operating Expense	<u>13,906,091</u>		
Current Liabilities	334,859	Operating Margin	185,846		
Long Term Liabilities	-625,664	Other Income	-1,087		
Total Equity	<u>3,431,418</u>	Other Expense	<u>0</u>		
Total Liab. and Equity	<u>3,140,613</u>	Net Profit or Loss	<u>184,759</u>		

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555729 ARCADIA HEALTH CARE CENTER				Proprietary - Other	
ARCADIA HEALTH CARE CENTER		5/31/2019 365 Days Settled			
ARCADIA, CA 91006		12/31/2019 214 Days Settled		CR Beds 117 POS Beds 0	
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		96.1%	
Balance Sheet		Income Statement		Length of Stay	
				170.7	
Current Assets	2,533,700	Total Charges	8,206,973	Average Wages	
Fixed Assets	341,906	Contract Allowance	-25,605	22.11	
Other Assets	1,061,483	Operating Revenue	8,232,578	-0.3%	
Total Assets	<u>3,937,089</u>	Operating Expense	7,150,580	100.3%	
Current Liabilities	1,891,673	Operating Margin	1,081,998	86.9%	
Long Term Liabilities	1,409,980	Other Income	18,400	13.1%	
Total Equity	635,436	Other Expense	0	0.2%	
Total Liab. and Equity	<u>3,937,089</u>	Net Profit or Loss	835,123	0.0%	
				10.1%	

555729 ARCADIA HEALTH CARE CENTER				Proprietary - Corporation	
ARCADIA HEALTH CARE CENTER		5/31/2019 365 Days Settled			
ARCADIA, CA 91006		12/31/2019 214 Days Settled		CR Beds 117 POS Beds 0	
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		75.4%	
Balance Sheet		Income Statement		Length of Stay	
				196.3	
Current Assets	1,710,408	Total Charges	9,286,391	Average Wages	
Fixed Assets	93,588	Contract Allowance	572,334	22.11	
Other Assets	310,402	Operating Revenue	8,714,057	6.2%	
Total Assets	<u>2,114,398</u>	Operating Expense	9,151,925	93.8%	
Current Liabilities	861,846	Operating Margin	-437,868	105.0%	
Long Term Liabilities	0	Other Income	433,562	-5.0%	
Total Equity	1,252,552	Other Expense	0	5.0%	
Total Liab. and Equity	<u>2,114,398</u>	Net Profit or Loss	(154,976)	0.0%	
				-1.8%	

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055855 ARDEN POST ACUTE REHAB				Proprietary - Other	
ARDEN POST ACUTE REHAB		12/31/2019 365 Days Settled			
SACRAMENTO, CA 95825		CR Beds 177 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		66.6%	
Balance Sheet		Income Statement		Length of Stay	
				318.9	
Current Assets	2,160,639	Total Charges	11,843,212	Average Wages	
Fixed Assets	0	Contract Allowance	1	23.11	
Other Assets	175,744	Operating Revenue	11,843,211	88.4%	
Total Assets	2,336,383	Operating Expense	12,263,842	11.6%	
Current Liabilities	987,391	Operating Margin	-420,631	2.2	
Long Term Liabilities	0	Other Income	547,366	62.5	
Total Equity	1,348,992	Other Expense	0	28.4	
Total Liab. and Equity	2,336,383	Net Profit or Loss	126,735	638.7%	
				9.4%	
056485 ARLINGTON GARDENS CARE CENTER				Proprietary - Corporation	
ARLINGTON GARDENS CARE CENTER		12/31/2019 365 Days Settled			
RIVERSIDE, CA 92505		CR Beds 99 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		94.9%	
Balance Sheet		Income Statement		Length of Stay	
				37.4	
Current Assets	59,736,993	Total Charges	20,492,053	Average Wages	
Fixed Assets	245,251	Contract Allowance	5,006,091	23.97	
Other Assets	1,800,000	Operating Revenue	15,485,962	58.8%	
Total Assets	61,782,244	Operating Expense	15,813,710	41.2%	
Current Liabilities	50,940,689	Operating Margin	-327,748	1.2	
Long Term Liabilities	0	Other Income	188,864	43.5	
Total Equity	10,841,555	Other Expense	0	42.7	
Total Liab. and Equity	61,782,244	Net Profit or Loss	(138,884)	473.6%	
				-1.3%	

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555896 ARROWHEAD HEALTHCARE CENTER, LLC		Proprietary - Other	
ARROWHEAD HEALTHCARE CENTER, LLC 12/31/2019 365 Days Settled			
SAN BERNARDINO, CA 92407		CR Beds 0 POS Beds 0	
SAN BERNARDINO		Key Performance Ind.	
Noridian (CA)		Occupancy Rate 0.0%	
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0
		Length of Stay	
		Average Wages	
		0.0% Skilled Nursing 0.0%	
		0.0% Ancillary Service 0.0%	
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate 0.0%	
		0.0% Return on Equity 0.0%	

555619 ARROYO GRANDE CARE CENTER		Proprietary - Corporation	
ARROYO GRANDE CARE CENTER 12/31/2019 365 Days Settled			
ARROYO GRANDE, CA 93420		CR Beds 99 POS Beds 0	
SAN LUIS OBISPO		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 88.1%	
Balance Sheet		Income Statement	
Current Assets	1,401,504	Total Charges	10,714,860
Fixed Assets	244,972	Contract Allowance	-1,124,121
Other Assets	18,000	Operating Revenue	11,838,981
Total Assets	1,664,476	Operating Expense	10,712,271
Current Liabilities	1,443,783	Operating Margin	1,126,710
Long Term Liabilities	0	Other Income	48,585
Total Equity	220,693	Other Expense	0
Total Liab. and Equity	1,664,476	Net Profit or Loss	1,175,295
		Length of Stay 81.6	
		Average Wages 21.71	
		-10.5% Skilled Nursing 72.1%	
		110.5% Ancillary Service 27.9%	
		90.5% Current Ratio 1.0	
		9.5% Days to Collect 41.2	
		0.4% Avg Payment Days 48.4	
		0.0% Depreciation Rate 53.6%	
		9.9% Return on Equity 532.5%	

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055505 ARROYO VISTA NURSING CENTER				Proprietary - Corporation	
ARROYO VISTA NURSING CENTER		12/31/2019 365 Days Settled			
SAN DIEGO, CA 92105		CR Beds 53 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		88.8%	
Balance Sheet		Income Statement		Length of Stay 39.5	
Current Assets	10,735,803	Total Charges	8,982,231	Average Wages	25.80
Fixed Assets	314,290	Contract Allowance	545,641	6.1%	Skilled Nursing 55.3%
Other Assets	1,287,359	Operating Revenue	8,436,590	93.9%	Ancillary Service 44.7%
Total Assets	12,337,452	Operating Expense	6,653,845	78.9%	Current Ratio 63.6
Current Liabilities	168,685	Operating Margin	1,782,745	21.1%	Days to Collect 52.4
Long Term Liabilities	1,282,088	Other Income	5,657	0.1%	Avg Payment Days 18.5
Total Equity	10,886,679	Other Expense	0	0.0%	Depreciation Rate 16.4%
Total Liab. and Equity	12,337,452	Net Profit or Loss	1,788,402	21.2%	Return on Equity 16.4%
055539 ARTESIA CHRISTIAN HOME INC.				Nonprofit - Church	
ARTESIA CHRISTIAN HOME INC.		9/30/2019 365 Days Settled			
ARTESIA, CA 90701		CR Beds 66 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		252.0%	
Balance Sheet		Income Statement		Length of Stay 556.9	
Current Assets	2,018,709	Total Charges	12,015,267	Average Wages	22.72
Fixed Assets	11,188,922	Contract Allowance	937,284	7.8%	Skilled Nursing 56.0%
Other Assets	1,062,588	Operating Revenue	11,077,983	92.2%	Ancillary Service 3.7%
Total Assets	14,270,219	Operating Expense	11,984,435	108.2%	Current Ratio 3.1
Current Liabilities	645,506	Operating Margin	-906,452	-8.2%	Days to Collect 12.6
Long Term Liabilities	0	Other Income	1,158,166	10.5%	Avg Payment Days 19.4
Total Equity	13,624,713	Other Expense	0	0.0%	Depreciation Rate 0.4%
Total Liab. and Equity	14,270,219	Net Profit or Loss	251,714	2.3%	Return on Equity 1.8%

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555673 ASBURY PARK NURSING & REHABILITATION CENTER		Proprietary - Other	
ASBURY PARK NURSING & REHABILITATION CENTER		9/30/2019 273 Days Settled	
SACRAMENTO, CA 95825		12/31/2019 92 Days Settled	
SACRAMENTO		CR Beds 139 POS Beds 0	
Noridian (CA)		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	778,272	Total Charges	3,534,691
Fixed Assets	3,643	Contract Allowance	-603,311
Other Assets	2,007,267	Operating Revenue	4,138,002
Total Assets	<u>2,789,182</u>	Operating Expense	3,421,716
Current Liabilities	2,071,595	Operating Margin	716,286
Long Term Liabilities	0	Other Income	1,301
Total Equity	<u>717,587</u>	Other Expense	0
Total Liab. and Equity	<u>2,789,182</u>	Net Profit or Loss	<u>717,587</u>
			-17.1%
			117.1%
			82.7%
			17.3%
			0.0%
			0.0%
			17.3%
			90.7%
			74.3
			23.65
			83.7%
			16.3%
			0.4
			186.9
			221.3
			5,796.8%
			100.0%

555673 ASBURY PARK NURSING & REHABILITATION CENTER		Proprietary - Corporation	
ASBURY PARK NURSING & REHABILITATION CENTER		9/30/2019 273 Days Settled	
SACRAMENTO, CA 95825		12/31/2019 92 Days Settled	
SACRAMENTO		CR Beds 139 POS Beds 0	
Noridian (CA)		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	3,198,865	Total Charges	10,523,523
Fixed Assets	371,684	Contract Allowance	198,346
Other Assets	2,738,905	Operating Revenue	10,325,177
Total Assets	<u>6,309,454</u>	Operating Expense	9,553,108
Current Liabilities	1,547,777	Operating Margin	772,069
Long Term Liabilities	17,768	Other Income	127,408
Total Equity	<u>4,743,909</u>	Other Expense	0
Total Liab. and Equity	<u>6,309,454</u>	Net Profit or Loss	<u>899,477</u>
			1.9%
			98.1%
			92.5%
			7.5%
			1.2%
			0.0%
			8.7%
			61.0%
			84.8
			23.65
			76.9%
			23.1%
			2.1
			105.8
			55.8
			44.5%
			19.0%

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555723 ASTOR HEALTHCARE CENTER				Proprietary - Corporation	
ASTOR HEALTHCARE CENTER		12/31/2019 365 Days Settled			
VISTA, CA 92084		CR Beds 187 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		85.4%	
Balance Sheet		Income Statement		Length of Stay	
				202.4	
Current Assets	3,977,712	Total Charges	17,327,719	Average Wages	
Fixed Assets	28,721	Contract Allowance	2,732,094	23.33	
Other Assets	1,716,227	Operating Revenue	14,595,625	15.8%	
Total Assets	<u>5,722,660</u>	Operating Expense	16,856,697	84.2%	
Current Liabilities	8,854,890	Operating Margin	-2,261,072	115.5%	
Long Term Liabilities	4,306,809	Other Income	304,611	-15.5%	
Total Equity	-7,439,039	Other Expense	0	2.1%	
Total Liab. and Equity	<u>5,722,660</u>	Net Profit or Loss	(1,964,427)	0.0%	
				Days to Collect	
				101.1	
				Avg Payment Days	
				173.5	
				Depreciation Rate	
				6,338.3%	
				Return on Equity	
				26.4%	

056084 ASTORIA NURSING AND REHAB CENTER				Proprietary - Corporation	
ASTORIA NURSING AND REHAB CENTER		12/31/2019 365 Days Settled			
SYLMAR, CA 91342		CR Beds 218 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		74.7%	
Balance Sheet		Income Statement		Length of Stay	
				89.0	
Current Assets	9,828,590	Total Charges	25,959,214	Average Wages	
Fixed Assets	624,124	Contract Allowance	7,824,015	22.43	
Other Assets	783,440	Operating Revenue	18,135,199	30.1%	
Total Assets	<u>11,236,154</u>	Operating Expense	18,791,164	69.9%	
Current Liabilities	2,941,459	Operating Margin	-655,965	103.6%	
Long Term Liabilities	2,904,415	Other Income	418,599	-3.6%	
Total Equity	5,390,280	Other Expense	0	2.3%	
Total Liab. and Equity	<u>11,236,154</u>	Net Profit or Loss	(237,366)	0.0%	
				Days to Collect	
				46.2	
				Avg Payment Days	
				56.8	
				Depreciation Rate	
				57.1%	
				Return on Equity	
				-4.4%	

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555272 ATHERTON BAPTIST HOME				Proprietary - Corporation	
ATHERTON BAPTIST HOME		12/31/2019 365 Days Settled			
ALHAMBRA, CA 91801				CR Beds 355 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	103.0%
Balance Sheet		Income Statement		Length of Stay	713.8
Current Assets	13,964,727	Total Charges	22,859,412	Average Wages	21.82
Fixed Assets	36,411,867	Contract Allowance	1,267,523	5.5% Skilled Nursing	44.5%
Other Assets	7,997,053	Operating Revenue	21,591,889	94.5% Ancillary Service	6.5%
Total Assets	<u>58,373,647</u>	Operating Expense	22,048,527	102.1% Current Ratio	3.8
Current Liabilities	3,702,425	Operating Margin	-456,638	-2.1% Days to Collect	12.9
Long Term Liabilities	63,952,141	Other Income	3,043,701	14.1% Avg Payment Days	26.3
Total Equity	-9,280,919	Other Expense	0	0.0% Depreciation Rate	2.5%
Total Liab. and Equity	<u>58,373,647</u>	Net Profit or Loss	<u>2,255,421</u>	10.4% Return on Equity	-24.3%

555827 ATHERTON REGENCY				Proprietary - Corporation	
ATHERTON REGENCY		7/31/2019 212 Days Settled			
MENLO PARK, CA 94025		12/31/2019 153 Days Settled		CR Beds 160 POS Beds 0	
SAN MATEO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	79.9%
Balance Sheet		Income Statement		Length of Stay	165.3
Current Assets	3,011,800	Total Charges	8,853,237	Average Wages	29.43
Fixed Assets	678,322	Contract Allowance	-130,875	-1.5% Skilled Nursing	98.9%
Other Assets	844,533	Operating Revenue	8,984,112	101.5% Ancillary Service	1.1%
Total Assets	<u>4,534,655</u>	Operating Expense	9,866,781	109.8% Current Ratio	0.5
Current Liabilities	5,553,033	Operating Margin	-882,669	-9.8% Days to Collect	110.0
Long Term Liabilities	1,318,842	Other Income	158,598	1.8% Avg Payment Days	62.6
Total Equity	-2,337,220	Other Expense	0	0.0% Depreciation Rate	47.4%
Total Liab. and Equity	<u>4,534,655</u>	Net Profit or Loss	<u>(724,071)</u>	-8.1% Return on Equity	31.0%

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555827 ATHERTON REGENCY				Proprietary - Other	
ATHERTON REGENCY		7/31/2019 212 Days Settled			
MENLO PARK, CA 94025		12/31/2019 153 Days Settled		CR Beds 160 POS Beds 0	
SAN MATEO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	82.4%
Balance Sheet		Income Statement		Length of Stay	240.0
Current Assets	3,990,775	Total Charges	9,643,545	Average Wages	29.43
Fixed Assets	0	Contract Allowance	1,936,658	20.1% Skilled Nursing	85.2%
Other Assets	365,000	Operating Revenue	7,706,887	79.9% Ancillary Service	14.8%
Total Assets	<u>4,355,775</u>	Operating Expense	7,736,292	100.4% Current Ratio	2.1
Current Liabilities	1,886,406	Operating Margin	-29,405	-0.4% Days to Collect	160.0
Long Term Liabilities	2,419,405	Other Income	79,369	1.0% Avg Payment Days	68.4
Total Equity	49,964	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	<u>4,355,775</u>	Net Profit or Loss	49,964	0.6% Return on Equity	100.0%
055744 ATLANTIC MEMORIAL HEALTHCARE CENTER				Proprietary - Corporation	
ATLANTIC MEMORIAL HEALTHCARE CENTER		12/31/2019 365 Days Settled			
LONG BEACH, CA 90806				CR Beds 97 POS Beds 0	
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	92.7%
Balance Sheet		Income Statement		Length of Stay	68.3
Current Assets	15,741,578	Total Charges	12,592,609	Average Wages	22.94
Fixed Assets	312,084	Contract Allowance	863,885	6.9% Skilled Nursing	67.3%
Other Assets	6,429,499	Operating Revenue	11,728,724	93.1% Ancillary Service	32.7%
Total Assets	<u>22,483,161</u>	Operating Expense	10,393,539	88.6% Current Ratio	20.7
Current Liabilities	759,788	Operating Margin	1,335,185	11.4% Days to Collect	45.6
Long Term Liabilities	6,412,351	Other Income	4,275	0.0% Avg Payment Days	19.0
Total Equity	15,311,022	Other Expense	0	0.0% Depreciation Rate	206.1%
Total Liab. and Equity	<u>22,483,161</u>	Net Profit or Loss	1,339,460	11.4% Return on Equity	8.7%

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056353 ATTERDAG CARE CENTER				Nonprofit - Other	
ATTERDAG CARE CENTER		12/31/2019 365 Days Settled			
SOLVANG, CA 93463		CR Beds 79 POS Beds 0			
SANTA BARBARA		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		90.5%	
Balance Sheet		Income Statement		Length of Stay	
				293.2	
Current Assets	2,231,310	Total Charges	7,991,066	Average Wages	12.65
Fixed Assets	27,734,632	Contract Allowance	151,688	1.9%	Skilled Nursing
Other Assets	6,119,619	Operating Revenue	7,839,378	98.1%	Ancillary Service
Total Assets	36,085,561	Operating Expense	13,106,021	167.2%	Current Ratio
Current Liabilities	2,010,553	Operating Margin	-5,266,643	-67.2%	Days to Collect
Long Term Liabilities	15,280,634	Other Income	6,058,163	77.3%	Avg Payment Days
Total Equity	18,794,374	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	36,085,561	Net Profit or Loss	791,520	10.1%	Return on Equity
555219 AUBURN OAKS CARE CENTER				Proprietary - Corporation	
AUBURN OAKS CARE CENTER		12/31/2019 365 Days Settled			
AUBURN, CA 95603		CR Beds 99 POS Beds 0			
PLACER		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		90.9%	
Balance Sheet		Income Statement		Length of Stay	
				55.6	
Current Assets	46,764,119	Total Charges	15,773,333	Average Wages	27.61
Fixed Assets	580,939	Contract Allowance	2,512,662	15.9%	Skilled Nursing
Other Assets	1,330,001	Operating Revenue	13,260,671	84.1%	Ancillary Service
Total Assets	48,675,059	Operating Expense	13,233,398	99.8%	Current Ratio
Current Liabilities	42,316,439	Operating Margin	27,273	0.2%	Days to Collect
Long Term Liabilities	0	Other Income	5,147	0.0%	Avg Payment Days
Total Equity	6,358,620	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	48,675,059	Net Profit or Loss	32,420	0.2%	Return on Equity

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555645 AUBURN RAVINE TERRACE				Nonprofit - Church	
AUBURN RAVINE TERRACE		11/30/2019 365 Days Settled			
AUBURN, CA 95603		CR Beds 188 POS Beds 0			
PLACER		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		90.4%	
Balance Sheet		Income Statement		Length of Stay	
				984.6	
Current Assets	944,985	Total Charges	8,895,175	Average Wages	
Fixed Assets	2,532,086	Contract Allowance	1,309,363	21.39	
Other Assets	1,652,393	Operating Revenue	7,585,812	14.7%	
Total Assets	5,129,464	Operating Expense	9,139,151	85.3%	
Current Liabilities	2,524,498	Operating Margin	-1,553,339	120.5%	
Long Term Liabilities	27,223	Other Income	1,111,386	-20.5%	
Total Equity	2,577,743	Other Expense	0	14.7%	
Total Liab. and Equity	5,129,464	Net Profit or Loss	(441,953)	0.0%	
				Days to Collect	
				23.1	
				Avg Payment Days	
				32.1	
				Depreciation Rate	
				3.1%	
				Return on Equity	
				-17.1%	

055288 AUTUMN HILLS HEALTH CARE CENTER				Proprietary - Other	
AUTUMN HILLS HEALTH CARE CENTER		12/31/2019 365 Days Settled			
GLENDALE, CA 91206		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.8%	
Balance Sheet		Income Statement		Length of Stay	
				113.7	
Current Assets	1,200,474	Total Charges	18,070,391	Average Wages	
Fixed Assets	1,328,942	Contract Allowance	4,683,072	22.88	
Other Assets	144,357	Operating Revenue	13,387,319	25.9%	
Total Assets	2,673,773	Operating Expense	12,086,103	74.1%	
Current Liabilities	464,937	Operating Margin	1,301,216	90.3%	
Long Term Liabilities	-9,024,263	Other Income	1,846	9.7%	
Total Equity	11,233,099	Other Expense	0	0.0%	
Total Liab. and Equity	2,673,773	Net Profit or Loss	1,303,062	0.0%	
				Days to Collect	
				25.7	
				Avg Payment Days	
				12.8	
				Depreciation Rate	
				51.7%	
				Return on Equity	
				11.6%	

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555736 AVALON CARE CENTER - SONORA				Proprietary - Corporation	
AVALON CARE CENTER - SONORA		12/31/2019 365 Days Settled			
SONORA, CA 95370		CR Beds 210 POS Beds 0			
TUOLUMNE		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		81.0%	
Balance Sheet		Income Statement		Length of Stay	
				86.9	
Current Assets	7,487,684	Total Charges	28,371,379	Average Wages	
Fixed Assets	12,564,797	Contract Allowance	6,863,122	22.92	
Other Assets	1,312,934	Operating Revenue	21,508,257	74.0%	
Total Assets	21,365,415	Operating Expense	24,233,437	26.0%	
Current Liabilities	28,126,718	Operating Margin	-2,725,180	0.3	
Long Term Liabilities	0	Other Income	2,552,855	105.4	
Total Equity	-6,761,303	Other Expense	0	5.1	
Total Liab. and Equity	21,365,415	Net Profit or Loss	(172,325)	15.1%	
				2.5%	

055191 AVALON HEALTH CARE-MADERA				Proprietary - Corporation	
AVALON HEALTH CARE-MADERA		12/31/2019 365 Days Settled			
MADERA, CA 93637		CR Beds 64 POS Beds 0			
MADERA		Key Performance Ind.			
BLUE CROSS (OREGON)		Occupancy Rate		91.1%	
Balance Sheet		Income Statement		Length of Stay	
				163.6	
Current Assets	2,291,138	Total Charges	6,950,688	Average Wages	
Fixed Assets	2,069,691	Contract Allowance	1,453,468	19.88	
Other Assets	0	Operating Revenue	5,497,220	76.6%	
Total Assets	4,360,829	Operating Expense	5,748,480	23.4%	
Current Liabilities	2,270,529	Operating Margin	-251,260	1.0	
Long Term Liabilities	1,894,809	Other Income	365,742	135.7	
Total Equity	195,491	Other Expense	0	7.0	
Total Liab. and Equity	4,360,829	Net Profit or Loss	114,482	16.4%	
				58.6%	

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056132 AVALON HEALTH CARE - SAN ANDREAS				Proprietary - Corporation	
AVALON HEALTH CARE - SAN ANDREAS 12/31/2019 365 Days Settled					
SAN ANDREAS, CA 95249				CR Beds 99 POS Beds 0	
CALAVERAS				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate 94.7%	
Balance Sheet		Income Statement		Length of Stay 75.6	
Current Assets	20,756,221	Total Charges	16,362,025	Average Wages 21.70	
Fixed Assets	2,811,171	Contract Allowance	4,077,761	24.9%	Skilled Nursing 74.6%
Other Assets	0	Operating Revenue	12,284,264	75.1%	Ancillary Service 25.4%
Total Assets	<u>23,567,392</u>	Operating Expense	10,407,275	84.7%	Current Ratio 5.6
Current Liabilities	3,734,799	Operating Margin	1,876,989	15.3%	Days to Collect 602.3
Long Term Liabilities	3,075,235	Other Income	772,533	6.3%	Avg Payment Days 6.2
Total Equity	16,757,358	Other Expense	0	0.0%	Depreciation Rate 15.6%
Total Liab. and Equity	<u>23,567,392</u>	Net Profit or Loss	<u>2,649,522</u>	21.6%	Return on Equity 15.8%
056023 AVALON VILLA CARE CENTER				Proprietary - Other	
AVALON VILLA CARE CENTER 12/31/2019 365 Days Settled					
LOS ANGELES, CA 90061				CR Beds 131 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 93.6%	
Balance Sheet		Income Statement		Length of Stay 545.5	
Current Assets	3,138,713	Total Charges	12,993,612	Average Wages 23.04	
Fixed Assets	568,436	Contract Allowance	-1,110,171	-8.5%	Skilled Nursing 77.5%
Other Assets	1,535,262	Operating Revenue	14,103,783	108.5%	Ancillary Service 22.5%
Total Assets	<u>5,242,411</u>	Operating Expense	13,805,684	97.9%	Current Ratio 1.2
Current Liabilities	2,600,733	Operating Margin	298,099	2.1%	Days to Collect 73.5
Long Term Liabilities	1,887,065	Other Income	81,207	0.6%	Avg Payment Days 32.7
Total Equity	754,613	Other Expense	0	0.0%	Depreciation Rate 97.2%
Total Liab. and Equity	<u>5,242,411</u>	Net Profit or Loss	<u>379,306</u>	2.7%	Return on Equity 50.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555323 AVIARA HEALTHCARE CENTER				Proprietary - Corporation	
AVIARA HEALTHCARE CENTER		12/31/2019 365 Days Settled			
ENCINITAS, CA 92024		CR Beds 120 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		93.3%	
Balance Sheet		Income Statement		Length of Stay 50.4	
Current Assets	56,156,229	Total Charges	18,082,249	Average Wages	24.07
Fixed Assets	559,358	Contract Allowance	4,672,075	25.8% Skilled Nursing	68.2%
Other Assets	2,360,000	Operating Revenue	13,410,174	74.2% Ancillary Service	31.8%
Total Assets	59,075,587	Operating Expense	13,390,770	99.9% Current Ratio	1.2
Current Liabilities	47,556,061	Operating Margin	19,404	0.1% Days to Collect	37.2
Long Term Liabilities	62	Other Income	356,068	2.7% Avg Payment Days	45.8
Total Equity	11,519,464	Other Expense	0	0.0% Depreciation Rate	104.4%
Total Liab. and Equity	59,075,587	Net Profit or Loss	375,472	2.8% Return on Equity	3.3%

555076 AVOCADO POST ACUTE				Proprietary - Partnership	
AVOCADO POST ACUTE		12/31/2019 365 Days Settled			
EL CAJON, CA 92020		CR Beds 256 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		99.1%	
Balance Sheet		Income Statement		Length of Stay 90.6	
Current Assets	9,158,884	Total Charges	44,767,683	Average Wages	25.01
Fixed Assets	2,373,969	Contract Allowance	9,615,231	21.5% Skilled Nursing	76.0%
Other Assets	138,353	Operating Revenue	35,152,452	78.5% Ancillary Service	24.0%
Total Assets	11,671,206	Operating Expense	31,987,614	91.0% Current Ratio	(2.9)
Current Liabilities	-3,177,500	Operating Margin	3,164,838	9.0% Days to Collect	28.6
Long Term Liabilities	2,844,341	Other Income	39,915	0.1% Avg Payment Days	25.3
Total Equity	12,004,365	Other Expense	0	0.0% Depreciation Rate	26.9%
Total Liab. and Equity	11,671,206	Net Profit or Loss	3,204,753	9.1% Return on Equity	26.7%

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056105 BALBOA NURSING & REHABILITATION CENTER				Proprietary - Partnership	
BALBOA NURSING & REHABILITATION CENTER				12/31/2019 365 Days Settled	
SAN DIEGO, CA 92103				CR Beds 194 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	88.6%
Balance Sheet		Income Statement		Length of Stay	85.4
Current Assets	16,318,649	Total Charges	28,564,992	Average Wages	24.75
Fixed Assets	284,733	Contract Allowance	6,614,373	23.2% Skilled Nursing	60.8%
Other Assets	63,050	Operating Revenue	21,950,619	76.8% Ancillary Service	39.2%
Total Assets	16,666,432	Operating Expense	19,943,098	90.9% Current Ratio	6.8
Current Liabilities	2,387,483	Operating Margin	2,007,521	9.1% Days to Collect	253.3
Long Term Liabilities	100,429	Other Income	13,779	0.1% Avg Payment Days	18.1
Total Equity	14,178,520	Other Expense	0	0.0% Depreciation Rate	50.1%
Total Liab. and Equity	16,666,432	Net Profit or Loss	2,017,619	9.2% Return on Equity	14.2%
555055 BALDWIN GARDENS NURSING CENTER				Proprietary - Corporation	
BALDWIN GARDENS NURSING CENTER				12/31/2019 365 Days Settled	
TEMPLE CITY, CA 91780				CR Beds 59 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
TRAILBLAZERS HEALTH ENTERPRISES				Occupancy Rate	93.4%
Balance Sheet		Income Statement		Length of Stay	137.8
Current Assets	1,895,258	Total Charges	8,622,911	Average Wages	21.35
Fixed Assets	667,227	Contract Allowance	794,268	9.2% Skilled Nursing	66.2%
Other Assets	349,282	Operating Revenue	7,828,643	90.8% Ancillary Service	33.8%
Total Assets	2,911,767	Operating Expense	6,420,373	82.0% Current Ratio	1.3
Current Liabilities	1,504,557	Operating Margin	1,408,270	18.0% Days to Collect	76.3
Long Term Liabilities	0	Other Income	77,395	1.0% Avg Payment Days	59.4
Total Equity	1,407,210	Other Expense	0	0.0% Depreciation Rate	78.2%
Total Liab. and Equity	2,911,767	Net Profit or Loss	1,236,578	15.8% Return on Equity	87.9%

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055107 BANCROFT HEALTH GROUP INC				Proprietary - Partnership	
BANCROFT HEALTH GROUP INC		12/31/2019 365 Days Settled			
SAN LEANDRO, CA 94577		CR Beds 36 POS Beds 0			
ALAMEDA		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		93.5%	
Balance Sheet		Income Statement		Length of Stay	
				315.1	
Current Assets	1,134,694	Total Charges	4,775,477	Average Wages	
Fixed Assets	132,756	Contract Allowance	337,981	24.55	
Other Assets	130,000	Operating Revenue	4,437,496	7.1%	
Total Assets	1,397,450	Operating Expense	3,967,704	92.9%	
Current Liabilities	896,623	Operating Margin	469,792	89.4%	
Long Term Liabilities	0	Other Income	2,773	10.6%	
Total Equity	500,827	Other Expense	0	0.1%	
Total Liab. and Equity	1,397,450	Net Profit or Loss	472,565	0.0%	
				Depreciation Rate	
				287.8%	
				Return on Equity	
				94.4%	

555319 BANNING HEALTHCARE				Proprietary - Other	
BANNING HEALTHCARE		12/31/2019 365 Days Settled			
BANNING, CA 92220		CR Beds 64 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		87.1%	
Balance Sheet		Income Statement		Length of Stay	
				103.8	
Current Assets	845,244	Total Charges	6,643,982	Average Wages	
Fixed Assets	66,040	Contract Allowance	1,223,699	19.99	
Other Assets	0	Operating Revenue	5,420,283	18.4%	
Total Assets	911,284	Operating Expense	5,903,961	81.6%	
Current Liabilities	1,057,842	Operating Margin	-483,678	108.9%	
Long Term Liabilities	0	Other Income	8,061	-8.9%	
Total Equity	-146,558	Other Expense	0	0.1%	
Total Liab. and Equity	911,284	Net Profit or Loss	(475,617)	0.0%	
				Depreciation Rate	
				48.1%	
				Return on Equity	
				324.5%	

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555851 BAY AREA HEALTHCARE CENTER				Proprietary - Other	
BAY AREA HEALTHCARE CENTER		12/31/2019 365 Days Settled			
OAKLAND, CA 94606		CR Beds 99		POS Beds 0	
ALAMEDA		Key Performance Ind.			
NORIDIAN		Occupancy Rate		74.1%	
Balance Sheet		Income Statement		Length of Stay 63.0	
Current Assets	10,310,463	Total Charges	21,149,186	Average Wages	27.63
Fixed Assets	6,041,542	Contract Allowance	3,636,377	17.2%	Skilled Nursing 82.9%
Other Assets	0	Operating Revenue	17,512,809	82.8%	Ancillary Service 17.1%
Total Assets	16,352,005	Operating Expense	18,369,461	104.9%	Current Ratio 5.6
Current Liabilities	1,842,493	Operating Margin	-856,652	-4.9%	Days to Collect 91.4
Long Term Liabilities	6,452,469	Other Income	297,483	1.7%	Avg Payment Days 36.6
Total Equity	8,057,043	Other Expense	0	0.0%	Depreciation Rate 2.7%
Total Liab. and Equity	16,352,005	Net Profit or Loss	(566,889)	-3.2%	Return on Equity -7.0%
055559 BAY CREST CARE CENTER				Proprietary - Other	
BAY CREST CARE CENTER		12/31/2019 365 Days Settled			
TORRANCE, CA 90503		CR Beds 80		POS Beds 0	
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		86.4%	
Balance Sheet		Income Statement		Length of Stay 61.7	
Current Assets	657,403	Total Charges	11,009,170	Average Wages	25.31
Fixed Assets	404,168	Contract Allowance	4,301,827	39.1%	Skilled Nursing 78.8%
Other Assets	-1,844,157	Operating Revenue	6,707,343	60.9%	Ancillary Service 21.2%
Total Assets	-782,586	Operating Expense	7,749,646	115.5%	Current Ratio 0.5
Current Liabilities	1,198,492	Operating Margin	-1,042,303	-15.5%	Days to Collect 30.3
Long Term Liabilities	1,942,200	Other Income	0	0.0%	Avg Payment Days 31.8
Total Equity	-3,923,278	Other Expense	0	0.0%	Depreciation Rate 42.0%
Total Liab. and Equity	-782,586	Net Profit or Loss	(1,042,303)	-15.5%	Return on Equity 26.6%

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056348 BAY VIEW REHABILITATION HOSPITAL, LLC		Proprietary - Other	
BAY VIEW REHABILITATION HOSPITAL, LLC ALAMEDA, CA 94501 ALAMEDA WISCONSIN PHYSICIANS SERVICE		12/31/2019 365 Days Settled CR Beds 170 POS Beds 0 Key Performance Ind. Occupancy Rate 97.1% Length of Stay 169.7 Average Wages 25.57 Skilled Nursing 85.8% Ancillary Service 14.2% Current Ratio 0.4 Days to Collect 43.6 Avg Payment Days 77.0 Depreciation Rate 426.1% Return on Equity 518.9%	
Balance Sheet		Income Statement	
Current Assets	3,010,370	Total Charges	44,356,197
Fixed Assets	252,657	Contract Allowance	19,168,475
Other Assets	714,509	Operating Revenue	25,187,722
Total Assets	3,977,536	Operating Expense	20,853,373
Current Liabilities	8,569,074	Operating Margin	4,334,349
Long Term Liabilities	-5,533,355	Other Income	588,911
Total Equity	941,817	Other Expense	0
Total Liab. and Equity	3,977,536	Net Profit or Loss	4,886,760
056260 BAYBERRY SKILLED NURSING & HEALTHCARE CENTER		Proprietary - Corporation	
BAYBERRY SKILLED NURSING & HEALTHCARE CENTER CONCORD, CA 94520 CONTRA COSTA WISCONSIN PHYSICIANS SERVICE		12/31/2019 365 Days Settled CR Beds 99 POS Beds 0 Key Performance Ind. Occupancy Rate 88.5% Length of Stay 78.4 Average Wages 24.71 Skilled Nursing 67.8% Ancillary Service 32.2% Current Ratio 0.3 Days to Collect 69.4 Avg Payment Days 24.9 Depreciation Rate 424.0% Return on Equity -85.8%	
Balance Sheet		Income Statement	
Current Assets	3,503,888	Total Charges	16,527,706
Fixed Assets	215,519	Contract Allowance	3,754,040
Other Assets	6,228,749	Operating Revenue	12,773,666
Total Assets	9,948,156	Operating Expense	12,414,230
Current Liabilities	10,322,926	Operating Margin	359,436
Long Term Liabilities	41,911	Other Income	6,490
Total Equity	-416,681	Other Expense	0
Total Liab. and Equity	9,948,156	Net Profit or Loss	357,606

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056471 BAYPOINT HEALTHCARE CENTER		Proprietary - Corporation	
BAYPOINT HEALTHCARE CENTER		12/31/2019 365 Days Settled	
HAYWARD, CA 94541		CR Beds 99 POS Beds 0	
ALAMEDA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	67.4%
Balance Sheet		Income Statement	
Current Assets	4,887,588	Total Charges	7,954,907
Fixed Assets	76,384	Contract Allowance	227,480
Other Assets	1,290,255	Operating Revenue	7,727,427
Total Assets	<u>6,254,227</u>	Operating Expense	8,436,343
Current Liabilities	3,186,680	Operating Margin	-708,916
Long Term Liabilities	4,582,118	Other Income	44,733
Total Equity	-1,514,571	Other Expense	0
Total Liab. and Equity	<u>6,254,227</u>	Net Profit or Loss	<u>(664,183)</u>
		2.9%	Skilled Nursing 83.6%
		97.1%	Ancillary Service 16.4%
		109.2%	Current Ratio 1.5
		-9.2%	Days to Collect 219.8
		0.6%	Avg Payment Days 134.4
		0.0%	Depreciation Rate 93.5%
		-8.6%	Return on Equity 43.9%
555371 BAYSIDE CARE CENTER		Proprietary - Corporation	
BAYSIDE CARE CENTER		12/31/2019 365 Days Settled	
MORRO BAY, CA 93442		CR Beds 145 POS Beds 0	
SAN LUIS OBISPO		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	66.4%
Balance Sheet		Income Statement	
Current Assets	27,444,320	Total Charges	10,518,654
Fixed Assets	392,453	Contract Allowance	-1,137,371
Other Assets	0	Operating Revenue	11,656,025
Total Assets	<u>27,836,773</u>	Operating Expense	11,485,397
Current Liabilities	1,794,016	Operating Margin	170,628
Long Term Liabilities	0	Other Income	62,222
Total Equity	26,042,757	Other Expense	0
Total Liab. and Equity	<u>27,836,773</u>	Net Profit or Loss	<u>232,850</u>
		-10.8%	Skilled Nursing 81.4%
		110.8%	Ancillary Service 18.6%
		98.5%	Current Ratio 15.3
		1.5%	Days to Collect 854.8
		0.5%	Avg Payment Days 21.1
		0.0%	Depreciation Rate 99.3%
		2.0%	Return on Equity 0.9%

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555855 BAYWOOD COURT HEALTH CENTER				Nonprofit - Other	
BAYWOOD COURT HEALTH CENTER		6/30/2019 365 Days Settled			
CASTRO VALLEY, CA 94546		CR Beds 56 POS Beds 0			
ALAMEDA		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		79.7%	
		Length of Stay		62.4	
		Average Wages		23.62	
		Skilled Nursing		73.8%	
		Ancillary Service		26.2%	
		Current Ratio		1.5	
		Days to Collect		43.0	
		Avg Payment Days		24.8	
		Depreciation Rate		5.1%	
		Return on Equity		12.1%	
Balance Sheet					
		Income Statement			
Current Assets	2,892,350	Total Charges	7,739,586		
Fixed Assets	12,145,989	Contract Allowance	-130,204	-1.7%	
Other Assets	20,026,389	Operating Revenue	7,869,790	101.7%	
Total Assets	<u>35,064,728</u>	Operating Expense	18,095,362	229.9%	
Current Liabilities	1,957,138	Operating Margin	-10,225,572	-129.9%	
Long Term Liabilities	14,265,570	Other Income	12,629,505	160.5%	
Total Equity	<u>18,842,020</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>35,064,728</u>	Net Profit or Loss	<u>2,272,231</u>	28.9%	
555027 BEACHSIDE NURSING CENTER					
Proprietary - Corporation					
BEACHSIDE NURSING CENTER		12/31/2019 365 Days Settled			
HUNTINGTON BEACH, CA 92648		CR Beds 59 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		351.7%	
		Length of Stay		90.7	
		Average Wages		27.61	
		Skilled Nursing		59.5%	
		Ancillary Service		40.5%	
		Current Ratio		1.3	
		Days to Collect		53.9	
		Avg Payment Days		42.6	
		Depreciation Rate		1,269.5%	
		Return on Equity		36.6%	
Balance Sheet					
Income Statement					
Current Assets	2,094,313	Total Charges	10,373,755		
Fixed Assets	90,276	Contract Allowance	94,623	0.9%	
Other Assets	747,664	Operating Revenue	10,279,132	99.1%	
Total Assets	<u>2,932,253</u>	Operating Expense	9,786,211	95.2%	
Current Liabilities	1,582,893	Operating Margin	492,921	4.8%	
Long Term Liabilities	0	Other Income	461	0.0%	
Total Equity	<u>1,349,360</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,932,253</u>	Net Profit or Loss	<u>493,276</u>	4.8%	

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056334 BEACHWOOD POST-ACUTE & REHAB				Proprietary - Corporation	
BEACHWOOD POST-ACUTE & REHAB		12/31/2019 365 Days Settled			
SANTA MONICA, CA 90404		CR Beds 227 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		89.3%	
Balance Sheet		Income Statement		Length of Stay	
				101.5	
Current Assets	75,585,799	Total Charges	44,398,211	Average Wages	
Fixed Assets	691,860	Contract Allowance	16,275,047	25.49	
Other Assets	1,885,765	Operating Revenue	28,123,164	36.7%	
Total Assets	78,163,424	Operating Expense	27,399,436	63.3%	
Current Liabilities	82,645,017	Operating Margin	723,728	97.4%	
Long Term Liabilities	0	Other Income	21,497	2.6%	
Total Equity	-4,481,593	Other Expense	0	0.1%	
Total Liab. and Equity	78,163,424	Net Profit or Loss	745,225	0.0%	
				2.6%	
				0.9	
				44.6	
				57.9	
				208.6%	
				-16.6%	

056331 BEACON HEALTHCARE CENTER				Proprietary - Corporation	
BEACON HEALTHCARE CENTER		12/31/2019 275 Days Settled			
WEST COVINA, CA 91790		3/31/2019 90 Days Settled			
LOS ANGELES		CR Beds 44 POS Beds 0			
NORIDIAN		Key Performance Ind.			
		Occupancy Rate		96.4%	
Balance Sheet		Income Statement		Length of Stay	
				55.8	
Current Assets	1,563,723	Total Charges	4,305,092	Average Wages	
Fixed Assets	73,521	Contract Allowance	-682,695	23.17	
Other Assets	1,339,941	Operating Revenue	4,987,787	-15.9%	
Total Assets	2,977,185	Operating Expense	4,976,096	115.9%	
Current Liabilities	766,848	Operating Margin	11,691	99.8%	
Long Term Liabilities	0	Other Income	318	0.2%	
Total Equity	2,210,337	Other Expense	0	0.0%	
Total Liab. and Equity	2,977,185	Net Profit or Loss	10,337	0.0%	
				0.2%	
				2.0	
				74.6	
				52.3	
				747.5%	
				0.5%	

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056331 BEACON HEALTHCARE CENTER		Proprietary - Corporation	
BEACON HEALTHCARE CENTER		12/31/2019 275 Days Settled	
WEST COVINA, CA 91790		3/31/2019 90 Days Settled	
LOS ANGELES		CR Beds 54 POS Beds 0	
NORIDIAN		Key Performance Ind.	
		Occupancy Rate 71.4%	
		Length of Stay 86.7	
		Average Wages 23.17	
		27.9% Skilled Nursing 72.2%	
		72.1% Ancillary Service 27.8%	
		99.2% Current Ratio 1.3	
		0.8% Days to Collect 160.4	
		0.0% Avg Payment Days 280.6	
		0.0% Depreciation Rate 24.7%	
		0.8% Return on Equity -0.6%	
Balance Sheet		Income Statement	
Current Assets	1,701,714	Total Charges	2,255,037
Fixed Assets	177,517	Contract Allowance	628,817
Other Assets	4,000	Operating Revenue	1,626,220
Total Assets	1,883,231	Operating Expense	1,613,057
Current Liabilities	1,302,304	Operating Margin	13,163
Long Term Liabilities	2,800,186	Other Income	323
Total Equity	-2,219,259	Other Expense	0
Total Liab. and Equity	1,883,231	Net Profit or Loss	13,486

055918 BEL TOOREN VILLA CONVALESCENT		Proprietary - Corporation	
BEL TOOREN VILLA CONVALESCENT		12/31/2019 365 Days Settled	
BELLFLOWER, CA 90706		3/31/2019 90 Days Settled	
LOS ANGELES		CR Beds 99 POS Beds 0	
BLUE CROSS (TENNESSEE)		Key Performance Ind.	
		Occupancy Rate 88.3%	
		Length of Stay 75.6	
		Average Wages 20.65	
		8.5% Skilled Nursing 86.6%	
		91.5% Ancillary Service 13.4%	
		109.1% Current Ratio 1.8	
		-9.1% Days to Collect 47.6	
		0.0% Avg Payment Days 22.7	
		0.0% Depreciation Rate 598.6%	
		-9.1% Return on Equity 135.7%	
Balance Sheet		Income Statement	
Current Assets	1,112,493	Total Charges	8,963,177
Fixed Assets	0	Contract Allowance	764,265
Other Assets	1,596,971	Operating Revenue	8,198,912
Total Assets	2,709,464	Operating Expense	8,946,372
Current Liabilities	603,842	Operating Margin	-747,460
Long Term Liabilities	2,655,769	Other Income	1,142
Total Equity	-550,147	Other Expense	0
Total Liab. and Equity	2,709,464	Net Profit or Loss	(746,318)

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555805 BEL VISTA HEALTHCARE CENTER				Proprietary - Corporation	
BEL VISTA HEALTHCARE CENTER		12/31/2019 365 Days Settled			
EAST LONG BEACH, CA 90804		CR Beds 41 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		85.3%	
Balance Sheet		Income Statement		Length of Stay	
				53.2	
Current Assets	276,671	Total Charges	5,745,487	Average Wages	
Fixed Assets	90,646	Contract Allowance	524,457	23.02	
Other Assets	156,042	Operating Revenue	5,221,030	9.1%	
Total Assets	523,359	Operating Expense	5,067,983	90.9%	
Current Liabilities	351,864	Operating Margin	153,047	97.1%	
Long Term Liabilities	0	Other Income	10,961	2.9%	
Total Equity	171,495	Other Expense	0	0.2%	
Total Liab. and Equity	523,359	Net Profit or Loss	163,727	0.0%	
				3.1%	
				95.5%	
056218 BELL CONVALESCENT HOSPITAL				Proprietary - Corporation	
BELL CONVALESCENT HOSPITAL		12/31/2019 365 Days Settled			
BELL, CA 90201		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		96.8%	
Balance Sheet		Income Statement		Length of Stay	
				336.2	
Current Assets	1,366,786	Total Charges	8,668,499	Average Wages	
Fixed Assets	185,266	Contract Allowance	-196,020	18.49	
Other Assets	1,086,764	Operating Revenue	8,864,519	-2.3%	
Total Assets	2,638,816	Operating Expense	8,337,970	102.3%	
Current Liabilities	1,187,704	Operating Margin	526,549	94.1%	
Long Term Liabilities	0	Other Income	386	5.9%	
Total Equity	1,451,112	Other Expense	0	0.0%	
Total Liab. and Equity	2,638,816	Net Profit or Loss	519,029	0.0%	
				5.9%	
				35.8%	

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555870 BELLA VISTA HEALTH CENTER				Proprietary - Corporation	
BELLA VISTA HEALTH CENTER		12/31/2019 365 Days Settled			
LEMON GROVE, CA 91945				CR Beds 99	POS Beds 0
SAN DIEGO		Key Performance Ind.			
PALMETTO (CALIFORNIA)				Occupancy Rate	93.6%
Balance Sheet		Income Statement		Length of Stay	60.7
Current Assets	2,958,357	Total Charges	16,001,717	Average Wages	22.71
Fixed Assets	230,322	Contract Allowance	1,454,256	9.1% Skilled Nursing	62.4%
Other Assets	435,764	Operating Revenue	14,547,461	90.9% Ancillary Service	37.6%
Total Assets	3,624,443	Operating Expense	12,344,281	84.9% Current Ratio	2.8
Current Liabilities	1,049,987	Operating Margin	2,203,180	15.1% Days to Collect	41.4
Long Term Liabilities	0	Other Income	49,875	0.3% Avg Payment Days	27.5
Total Equity	2,574,456	Other Expense	0	0.0% Depreciation Rate	178.0%
Total Liab. and Equity	3,624,443	Net Profit or Loss	2,253,055	15.5% Return on Equity	87.5%

056189 BELLA VISTA TRANSITIONAL CARE CENTER				Proprietary - Corporation	
BELLA VISTA TRANSITIONAL CARE CENTER		10/31/2019 304 Days Settled			
SAN LUIS OBISPO, CA 93401				CR Beds 124	POS Beds 0
SAN LUIS OBISPO		Key Performance Ind.			
PALMETTO (CALIFORNIA)				Occupancy Rate	78.4%
Balance Sheet		Income Statement		Length of Stay	81.2
Current Assets	-1,790,660	Total Charges	8,742,164	Average Wages	24.49
Fixed Assets	0	Contract Allowance	-760,711	-8.7% Skilled Nursing	74.3%
Other Assets	0	Operating Revenue	9,502,875	108.7% Ancillary Service	25.7%
Total Assets	-1,790,660	Operating Expense	10,009,528	105.3% Current Ratio	21.5
Current Liabilities	-83,094	Operating Margin	-506,653	-5.3% Days to Collect	17.5
Long Term Liabilities	-48,753	Other Income	-441,078	-4.6% Avg Payment Days	0.9
Total Equity	-1,658,813	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	-1,790,660	Net Profit or Loss	(2,679,269)	-28.2% Return on Equity	161.5%

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056189 BELLA VISTA TRANSITIONAL CARE CENTER				Proprietary - Corporation	
BELLA VISTA TRANSITIONAL CARE CENTER		10/31/2019 304 Days Settled			
SAN LUIS OBISPO, CA 93401		12/31/2019 61 Days Settled		CR Beds 162 POS Beds 0	
SAN LUIS OBISPO		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		47.2%	
Balance Sheet		Income Statement		Length of Stay 211.8	
Current Assets	1,198,971	Total Charges	1,169,934	Average Wages	24.49
Fixed Assets	72,621	Contract Allowance	-132,675	-11.3%	Skilled Nursing 88.2%
Other Assets	0	Operating Revenue	1,302,609	111.3%	Ancillary Service 11.8%
Total Assets	1,271,592	Operating Expense	1,637,819	125.7%	Current Ratio 3.2
Current Liabilities	371,694	Operating Margin	-335,210	-25.7%	Days to Collect 234.5
Long Term Liabilities	0	Other Income	3,510	0.3%	Avg Payment Days 82.4
Total Equity	899,898	Other Expense	0	0.0%	Depreciation Rate 114.4%
Total Liab. and Equity	1,271,592	Net Profit or Loss	(331,700)	-25.5%	Return on Equity -36.9%
<hr/>					
555767 BELLAKEN SKILLED NURSING CENTER				Proprietary - Corporation	
BELLAKEN SKILLED NURSING CENTER		12/31/2019 365 Days Settled			
OAKLAND, CA 94601				CR Beds 124 POS Beds 0	
ALAMEDA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		95.8%	
Balance Sheet		Income Statement		Length of Stay 166.7	
Current Assets	1,663,214	Total Charges	15,811,236	Average Wages	24.36
Fixed Assets	426,647	Contract Allowance	4,384,294	27.7%	Skilled Nursing 53.3%
Other Assets	505,182	Operating Revenue	11,426,942	72.3%	Ancillary Service 29.3%
Total Assets	2,595,043	Operating Expense	10,561,863	92.4%	Current Ratio 1.0
Current Liabilities	1,610,462	Operating Margin	865,079	7.6%	Days to Collect 26.5
Long Term Liabilities	0	Other Income	82,013	0.7%	Avg Payment Days 30.2
Total Equity	984,581	Other Expense	0	0.0%	Depreciation Rate 168.7%
Total Liab. and Equity	2,595,043	Net Profit or Loss	916,468	8.0%	Return on Equity 93.1%

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055408 BELLFLOWER POST ACUTE				Proprietary - Corporation	
BELLFLOWER POST ACUTE		12/31/2019 365 Days Settled			
BELLFLOWER, CA 90706		CR Beds 59 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		76.2%	
Balance Sheet		Income Statement		Length of Stay	
				131.2	
Current Assets	503,030	Total Charges	5,703,981	Average Wages	
				21.14	
Fixed Assets	0	Contract Allowance	919,120	16.1%	Skilled Nursing
				80.8%	
Other Assets	126,867	Operating Revenue	4,784,861	83.9%	Ancillary Service
				19.2%	
Total Assets	629,897	Operating Expense	6,353,632	132.8%	Current Ratio
				1.0	
Current Liabilities	508,102	Operating Margin	-1,568,771	-32.8%	Days to Collect
				35.7	
Long Term Liabilities	0	Other Income	130,388	2.7%	Avg Payment Days
				29.2	
Total Equity	121,795	Other Expense	0	0.0%	Depreciation Rate
				0.0%	
Total Liab. and Equity	629,897	Net Profit or Loss	(1,450,973)	-30.3%	Return on Equity
				-	
				1,191.3%	
055892 BERKELEY PINES SKILLED NURSING CENTER				Proprietary - Corporation	
BERKELEY PINES SKILLED NURSING CENTER		12/31/2019 365 Days Settled			
BERKELEY, CA 94705		CR Beds 36 POS Beds 0			
ALAMEDA		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		95.1%	
Balance Sheet		Income Statement		Length of Stay	
				347.1	
Current Assets	779,134	Total Charges	4,551,821	Average Wages	
				22.27	
Fixed Assets	71,062	Contract Allowance	776,698	17.1%	Skilled Nursing
				82.8%	
Other Assets	15,039	Operating Revenue	3,775,123	82.9%	Ancillary Service
				17.2%	
Total Assets	865,235	Operating Expense	3,779,160	100.1%	Current Ratio
				1.0	
Current Liabilities	765,675	Operating Margin	-4,037	-0.1%	Days to Collect
				59.8	
Long Term Liabilities	12,492	Other Income	4,060	0.1%	Avg Payment Days
				16.4	
Total Equity	87,068	Other Expense	0	0.0%	Depreciation Rate
				427.5%	
Total Liab. and Equity	865,235	Net Profit or Loss	23	0.0%	Return on Equity
				0.0%	

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555748 BERKLEY EAST CONVALESCENT HOSP		Proprietary - Corporation	
BERKLEY EAST CONVALESCENT HOSP		9/30/2019 273 Days Submitted	
SANTA MONICA, CA 90404		12/31/2019 92 Days Settled	
LOS ANGELES		CR Beds 207 POS Beds 0	
BLUE CROSS (CALIFORNIA)		Key Performance Ind.	
		Occupancy Rate	36.0%
		Length of Stay	7.5
		Average Wages	26.82
		Skilled Nursing	61.6%
		Ancillary Service	38.4%
		Current Ratio	8.4
		Days to Collect	22.4
		Avg Payment Days	10.9
		Depreciation Rate	38.7%
		Return on Equity	64.2%

Balance Sheet		Income Statement			
Current Assets	4,261,480	Total Charges	17,057,324		
Fixed Assets	279,991	Contract Allowance	3,351,849	19.7%	
Other Assets	0	Operating Revenue	13,705,475	80.3%	
Total Assets	4,541,471	Operating Expense	15,202,528	110.9%	
Current Liabilities	508,555	Operating Margin	-1,497,053	-10.9%	
Long Term Liabilities	2,395,089	Other Income	2,548,409	18.6%	
Total Equity	1,637,827	Other Expense	0	0.0%	
Total Liab. and Equity	4,541,471	Net Profit or Loss	1,051,356	7.7%	

555748 BERKLEY EAST CONVALESCENT HOSP		Proprietary - Other	
BERKLEY EAST CONVALESCENT HOSP		9/30/2019 273 Days Submitted	
SANTA MONICA, CA 90404		12/31/2019 92 Days Settled	
LOS ANGELES		CR Beds 207 POS Beds 0	
BLUE CROSS (CALIFORNIA)		Key Performance Ind.	
		Occupancy Rate	41.0%
		Length of Stay	9.3
		Average Wages	26.82
		Skilled Nursing	67.5%
		Ancillary Service	32.5%
		Current Ratio	2.6
		Days to Collect	205.4
		Avg Payment Days	75.5
		Depreciation Rate	32.6%
		Return on Equity	100.0%

Balance Sheet		Income Statement			
Current Assets	3,264,275	Total Charges	5,375,293		
Fixed Assets	1,986,270	Contract Allowance	159,816	3.0%	
Other Assets	-4,136,387	Operating Revenue	5,215,477	97.0%	
Total Assets	1,114,158	Operating Expense	5,496,954	105.4%	
Current Liabilities	1,270,974	Operating Margin	-281,477	-5.4%	
Long Term Liabilities	123,650	Other Income	1,006	0.0%	
Total Equity	-280,466	Other Expense	0	0.0%	
Total Liab. and Equity	1,114,158	Net Profit or Loss	(280,471)	-5.4%	

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056253 BERKLEY VALLEY CONV HOSPITAL		Proprietary - Corporation	
BERKLEY VALLEY CONV HOSPITAL		12/31/2019 365 Days Settled	
VAN NUYS, CA 91411		CR Beds 125 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate	81.2%
Balance Sheet		Income Statement	
Current Assets	1,820,347	Total Charges	10,992,611
Fixed Assets	38,263	Contract Allowance	1,888,263
Other Assets	7,767	Operating Revenue	9,104,348
Total Assets	1,866,377	Operating Expense	8,838,002
Current Liabilities	1,031,902	Operating Margin	266,346
Long Term Liabilities	0	Other Income	116,075
Total Equity	834,475	Other Expense	0
Total Liab. and Equity	1,866,377	Net Profit or Loss	382,420
		17.2%	Skilled Nursing 75.6%
		82.8%	Ancillary Service 24.4%
		97.1%	Current Ratio 1.8
		2.9%	Days to Collect 31.1
		1.3%	Avg Payment Days 33.3
		0.0%	Depreciation Rate 149.8%
		4.2%	Return on Equity 45.8%

055136 BERKLEY WEST CONV HOSP		Proprietary - Other	
BERKLEY WEST CONV HOSP		12/31/2019 365 Days Settled	
SANTA MONICA, CA 90404		CR Beds 54 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate	53.4%
Balance Sheet		Income Statement	
Current Assets	1,041,713	Total Charges	5,604,977
Fixed Assets	398,041	Contract Allowance	787,624
Other Assets	-1,118,832	Operating Revenue	4,817,353
Total Assets	320,922	Operating Expense	5,235,019
Current Liabilities	347,230	Operating Margin	-417,666
Long Term Liabilities	26,041	Other Income	516,781
Total Equity	-52,349	Other Expense	0
Total Liab. and Equity	320,922	Net Profit or Loss	99,115
		14.1%	Skilled Nursing 52.8%
		85.9%	Ancillary Service 47.2%
		108.7%	Current Ratio 3.0
		-8.7%	Days to Collect 72.9
		10.7%	Avg Payment Days 21.6
		0.0%	Depreciation Rate 69.9%
		2.1%	Return on Equity -189.3%

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055662 BETHANY HOME SOCIETY SAN JOAQUIN COUNTY				Nonprofit - Other	
BETHANY HOME SOCIETY SAN JOAQUIN COUNTY				10/31/2019 365 Days Settled	
RIPON, CA 95366				CR Beds 574 POS Beds 0	
SAN JOAQUIN				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	64.4%
Balance Sheet				Income Statement	
Current Assets	9,125,312	Total Charges	8,387,695	Length of Stay	1,226.0
Fixed Assets	18,605,460	Contract Allowance	610,912	Average Wages	19.38
Other Assets	0	Operating Revenue	7,776,783	7.3% Skilled Nursing	94.5%
Total Assets	27,730,772	Operating Expense	12,806,683	92.7% Ancillary Service	5.5%
Current Liabilities	1,836,010	Operating Margin	-5,029,900	164.7% Current Ratio	5.0
Long Term Liabilities	6,752,942	Other Income	6,942,145	-64.7% Days to Collect	33.8
Total Equity	19,141,820	Other Expense	0	89.3% Avg Payment Days	18.9
Total Liab. and Equity	27,730,772	Net Profit or Loss	1,912,245	0.0% Depreciation Rate	0.4%
				24.6% Return on Equity	10.0%

056370 BETHESDA HOME				Government - Federal	
BETHESDA HOME				5/31/2019 365 Days Settled	
HAYWARD, CA 94541				CR Beds 0 POS Beds 0	
ALAMEDA				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	0.0%
Balance Sheet				Income Statement	
Current Assets	0	Total Charges	0	Length of Stay	
Fixed Assets	0	Contract Allowance	0	Average Wages	
Other Assets	0	Operating Revenue	0	0.0% Skilled Nursing	0.0%
Total Assets	0	Operating Expense	0	0.0% Ancillary Service	0.0%
Current Liabilities	0	Operating Margin	0	0.0% Current Ratio	
Long Term Liabilities	0	Other Income	0	0.0% Days to Collect	
Total Equity	0	Other Expense	0	0.0% Avg Payment Days	
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Depreciation Rate	0.0%
				0.0% Return on Equity	0.0%

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555139 BEVERLY WEST HEALTHCARE				Proprietary - Corporation	
BEVERLY WEST HEALTHCARE		12/31/2019 365 Days Settled			
LOS ANGELES, CA 90019		CR Beds 120 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NORIDIAN PART A		Occupancy Rate		62.1%	
Balance Sheet		Income Statement		Length of Stay	
				128.8	
Current Assets	3,540,420	Total Charges	10,463,532	Average Wages	22.95
Fixed Assets	0	Contract Allowance	3,802,730	36.3%	Skilled Nursing
Other Assets	0	Operating Revenue	6,660,802	63.7%	Ancillary Service
Total Assets	<u>3,540,420</u>	Operating Expense	9,701,258	145.6%	Current Ratio
Current Liabilities	3,683,783	Operating Margin	-3,040,456	-45.6%	Days to Collect
Long Term Liabilities	3,472,421	Other Income	8,306	0.1%	Avg Payment Days
Total Equity	<u>-3,615,784</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>3,540,420</u>	Net Profit or Loss	<u>(3,032,150)</u>	-45.5%	Return on Equity
					83.9%

555777 BISHOP CARE CENTER				Proprietary - Corporation	
BISHOP CARE CENTER		12/31/2019 365 Days Settled			
BISHOP, CA 93514		CR Beds 99 POS Beds 0			
INYO		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		64.2%	
Balance Sheet		Income Statement		Length of Stay	
				171.7	
Current Assets	25,981,403	Total Charges	6,605,398	Average Wages	23.67
Fixed Assets	773,176	Contract Allowance	-360,333	-5.5%	Skilled Nursing
Other Assets	2,713,600	Operating Revenue	6,965,731	105.5%	Ancillary Service
Total Assets	<u>29,468,179</u>	Operating Expense	9,003,588	129.3%	Current Ratio
Current Liabilities	34,257,464	Operating Margin	-2,037,857	-29.3%	Days to Collect
Long Term Liabilities	0	Other Income	278	0.0%	Avg Payment Days
Total Equity	<u>-4,789,285</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>29,468,179</u>	Net Profit or Loss	<u>(2,037,579)</u>	-29.3%	Return on Equity
					42.5%

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056283 BIXBY KNOLLS TOWERS HEALTH CARE & REHAB CENTER				Proprietary - Corporation	
BIXBY KNOLLS TOWERS HEALTH CARE & REHAB CENTER				9/30/2019 365 Days Settled	
LONG BEACH, CA 90807				CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	264.1%
Balance Sheet		Income Statement		Length of Stay	662.7
Current Assets	995,963	Total Charges	14,050,008	Average Wages	18.91
Fixed Assets	6,079,649	Contract Allowance	885,830	6.3% Skilled Nursing	43.7%
Other Assets	5,139,786	Operating Revenue	13,164,178	93.7% Ancillary Service	5.1%
Total Assets	12,215,398	Operating Expense	14,719,651	111.8% Current Ratio	0.2
Current Liabilities	5,727,840	Operating Margin	-1,555,473	-11.8% Days to Collect	15.5
Long Term Liabilities	9,349,564	Other Income	601,543	4.6% Avg Payment Days	26.1
Total Equity	-2,862,006	Other Expense	0	0.0% Depreciation Rate	4.5%
Total Liab. and Equity	12,215,398	Net Profit or Loss	(953,930)	-7.2% Return on Equity	33.3%
555383 BLYTHE POST ACUTE LLC				Proprietary - Other	
BLYTHE POST ACUTE LLC				12/31/2019 365 Days Settled	
BLYTHE, CA 92225				CR Beds 48 POS Beds 0	
RIVERSIDE				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	91.9%
Balance Sheet		Income Statement		Length of Stay	141.2
Current Assets	646,217	Total Charges	7,545,680	Average Wages	18.95
Fixed Assets	26,638	Contract Allowance	2,671,406	35.4% Skilled Nursing	80.3%
Other Assets	44,854	Operating Revenue	4,874,274	64.6% Ancillary Service	19.7%
Total Assets	717,709	Operating Expense	4,821,783	98.9% Current Ratio	0.4
Current Liabilities	1,635,711	Operating Margin	52,491	1.1% Days to Collect	48.6
Long Term Liabilities	-94,896	Other Income	42,901	0.9% Avg Payment Days	58.3
Total Equity	-823,106	Other Expense	0	0.0% Depreciation Rate	1,222.6%
Total Liab. and Equity	717,709	Net Profit or Loss	92,992	1.9% Return on Equity	-11.3%

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055538 BONNIE BRAE CONVALESCENT HOSP				Proprietary - Corporation	
BONNIE BRAE CONVALESCENT HOSP		12/31/2019 365 Days Settled			
LOS ANGELES, CA 90057		CR Beds 59 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		92.2%	
Balance Sheet		Income Statement		Length of Stay	
				257.8	
Current Assets	521,982	Total Charges	4,916,649	Average Wages	
Fixed Assets	4,550	Contract Allowance	-709,860	22.15	
Other Assets	1,041,206	Operating Revenue	5,626,509	88.8%	
Total Assets	<u>1,567,738</u>	Operating Expense	5,538,530	11.2%	
Current Liabilities	1,039,929	Operating Margin	87,979	Current Ratio	
Long Term Liabilities	0	Other Income	435	0.5	
Total Equity	527,809	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>1,567,738</u>	Net Profit or Loss	88,414	30.8	
				Avg Payment Days	
				67.6	
				Depreciation Rate	
				68.2%	
				Return on Equity	
				16.8%	

555206 BOULDER CREEK POST ACUTE				Proprietary - Partnership	
BOULDER CREEK POST ACUTE		12/31/2019 365 Days Settled			
POWAY, CA 92064		CR Beds 149 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		95.1%	
Balance Sheet		Income Statement		Length of Stay	
				141.7	
Current Assets	5,001,541	Total Charges	16,856,306	Average Wages	
Fixed Assets	1,061,780	Contract Allowance	4,118,959	22.72	
Other Assets	1,015,963	Operating Revenue	12,737,347	70.0%	
Total Assets	<u>7,079,284</u>	Operating Expense	13,607,570	30.0%	
Current Liabilities	9,085,595	Operating Margin	-870,223	Current Ratio	
Long Term Liabilities	0	Other Income	13,300	0.6	
Total Equity	-2,006,311	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>7,079,284</u>	Net Profit or Loss	(856,923)	130.0	
				Avg Payment Days	
				33.9	
				Depreciation Rate	
				131.4%	
				Return on Equity	
				42.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055635 BRANDEL MANOR				Nonprofit - Church		
BRANDEL MANOR		1/31/2019 365 Days Settled				
TURLOCK, CA 95382		9/30/2019 242 Days Settled		CR Beds 144 POS Beds 0		
STANISLAUS				Key Performance Ind.		
NORIDIAN				Occupancy Rate	84.7%	
				Length of Stay	154.5	
Balance Sheet		Income Statement		Average Wages	20.36	
Current Assets	1,669,613	Total Charges	13,701,113	0.0%	Skilled Nursing	27.8%
Fixed Assets	1,805,253	Contract Allowance	0	100.0%	Ancillary Service	0.0%
Other Assets	0	Operating Revenue	13,701,113	100.3%	Current Ratio	3.1
Total Assets	3,474,866	Operating Expense	13,745,374	-0.3%	Days to Collect	71.5
Current Liabilities	534,865	Operating Margin	-44,261	-0.1%	Avg Payment Days	23.6
Long Term Liabilities	2,908,402	Other Income	-17,433	0.0%	Depreciation Rate	13.4%
Total Equity	31,599	Other Expense	0	-0.5%	Return on Equity	-195.2%
Total Liab. and Equity	3,474,866	Net Profit or Loss	(61,694)			

055635 BRANDEL MANOR				Nonprofit - Other		
BRANDEL MANOR		1/31/2019 365 Days Settled				
TURLOCK, CA 95382		9/30/2019 242 Days Settled		CR Beds 144 POS Beds 0		
STANISLAUS				Key Performance Ind.		
NORIDIAN				Occupancy Rate	86.9%	
				Length of Stay		
Balance Sheet		Income Statement		Average Wages	20.36	
Current Assets	1,639,052	Total Charges	9,417,974	0.0%	Skilled Nursing	27.8%
Fixed Assets	1,884,195	Contract Allowance	0	100.0%	Ancillary Service	0.0%
Other Assets	0	Operating Revenue	9,417,974	100.9%	Current Ratio	3.0
Total Assets	3,523,247	Operating Expense	9,507,100	-0.9%	Days to Collect	98.6
Current Liabilities	553,147	Operating Margin	-89,126	0.2%	Avg Payment Days	35.3
Long Term Liabilities	3,004,242	Other Income	23,385	0.0%	Depreciation Rate	9.3%
Total Equity	-34,142	Other Expense	0	-0.7%	Return on Equity	192.6%
Total Liab. and Equity	3,523,247	Net Profit or Loss	(65,741)			

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055711 BRENTWOOD HEALTH CARE CENTER		Proprietary - Corporation	
BRENTWOOD HEALTH CARE CENTER		12/31/2019 365 Days Settled	
SANTA MONICA, CA 90404		CR Beds 59 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	89.4%
Balance Sheet		Income Statement	
Current Assets	2,772,453	Total Charges	13,782,859
Fixed Assets	404,903	Contract Allowance	859,606
Other Assets	1,684,980	Operating Revenue	12,923,253
Total Assets	4,862,336	Operating Expense	10,740,532
Current Liabilities	1,906,705	Operating Margin	2,182,721
Long Term Liabilities	0	Other Income	7,096
Total Equity	2,955,631	Other Expense	0
Total Liab. and Equity	4,862,336	Net Profit or Loss	2,177,349
		6.2%	Skilled Nursing 60.3%
		93.8%	Ancillary Service 39.7%
		83.1%	Current Ratio 1.5
		16.9%	Days to Collect 45.5
		0.1%	Avg Payment Days 45.1
		0.0%	Depreciation Rate 27.6%
		16.8%	Return on Equity 73.7%

055489 BRENTWOOD POST ACUTE		Proprietary - Other	
BRENTWOOD POST ACUTE		12/31/2019 365 Days Settled	
RED BLUFF, CA 96080		CR Beds 99 POS Beds 0	
TEHAMA		Key Performance Ind.	
Noridian (CA)		Occupancy Rate	40.6%
Balance Sheet		Income Statement	
Current Assets	921,388	Total Charges	4,540,864
Fixed Assets	60,631	Contract Allowance	-118,775
Other Assets	142,577	Operating Revenue	4,659,639
Total Assets	1,124,596	Operating Expense	6,601,631
Current Liabilities	1,865,227	Operating Margin	-1,941,992
Long Term Liabilities	3,216,935	Other Income	23,761
Total Equity	-3,957,566	Other Expense	0
Total Liab. and Equity	1,124,596	Net Profit or Loss	(1,930,440)
		-2.6%	Skilled Nursing 71.1%
		102.6%	Ancillary Service 28.9%
		141.7%	Current Ratio 0.5
		-41.7%	Days to Collect 73.2
		0.5%	Avg Payment Days 60.4
		0.0%	Depreciation Rate 478.7%
		-41.4%	Return on Equity 48.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

056220 BRIARCREST NURSING CENTER				Proprietary - Other	
BRIARCREST NURSING CENTER		12/31/2019 365 Days Settled			
BELL GARDENS, CA 90201		CR Beds 135 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.5%	
		Length of Stay		99.3	
		Average Wages		22.99	
		28.5% Skilled Nursing		69.4%	
		71.5% Ancillary Service		30.6%	
		105.4% Current Ratio		1.1	
		-5.4% Days to Collect		41.3	
		1.8% Avg Payment Days		27.4	
		0.0% Depreciation Rate		51.9%	
		-3.6% Return on Equity		-221.6%	
Balance Sheet		Income Statement			
Current Assets	1,374,511	Total Charges	19,259,380		
Fixed Assets	134,888	Contract Allowance	5,493,285		
Other Assets	620,222	Operating Revenue	13,766,095		
Total Assets	<u>2,129,621</u>	Operating Expense	14,506,639		
Current Liabilities	1,294,649	Operating Margin	-740,544		
Long Term Liabilities	610,000	Other Income	241,974		
Total Equity	<u>224,972</u>	Other Expense	0		
Total Liab. and Equity	<u>2,129,621</u>	Net Profit or Loss	<u>(498,570)</u>		

055956 BRIARWOOD POST ACUTE				Proprietary - Other	
BRIARWOOD POST ACUTE		12/31/2019 365 Days Settled			
SACRAMENTO, CA 95824		CR Beds 49 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		86.1%	
		Length of Stay		52.9	
		Average Wages		19.98	
		-1.3% Skilled Nursing		61.3%	
		101.3% Ancillary Service		38.7%	
		107.3% Current Ratio		0.6	
		-7.3% Days to Collect		68.9	
		0.8% Avg Payment Days		53.5	
		0.0% Depreciation Rate		1,395.6%	
		-6.6% Return on Equity		18.8%	
Balance Sheet		Income Statement			
Current Assets	1,017,890	Total Charges	5,323,607		
Fixed Assets	12,896	Contract Allowance	-71,526		
Other Assets	108,924	Operating Revenue	5,395,133		
Total Assets	<u>1,139,710</u>	Operating Expense	5,787,097		
Current Liabilities	1,650,819	Operating Margin	-391,964		
Long Term Liabilities	1,378,960	Other Income	45,612		
Total Equity	<u>-1,890,069</u>	Other Expense	0		
Total Liab. and Equity	<u>1,139,710</u>	Net Profit or Loss	<u>(355,452)</u>		

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056346 BRIDGEVIEW POST ACUTE		Proprietary - Corporation	
BRIDGEVIEW POST ACUTE		12/31/2019 365 Days Settled	
YUBA CITY, CA 95991		CR Beds 130 POS Beds 0	
SUTTER		Key Performance Ind.	
NORIDIAN		Occupancy Rate	75.8%
Balance Sheet		Income Statement	
Current Assets	2,254,726	Total Charges	10,607,465
Fixed Assets	84,151	Contract Allowance	-364,552 -3.4%
Other Assets	207,115	Operating Revenue	10,972,017 103.4%
Total Assets	2,545,992	Operating Expense	10,996,300 100.2%
Current Liabilities	1,611,075	Operating Margin	-24,283 -0.2%
Long Term Liabilities	540,000	Other Income	64,518 0.6%
Total Equity	394,917	Other Expense	0 0.0%
Total Liab. and Equity	2,545,992	Net Profit or Loss	40,235 0.4%
		Length of Stay	125.4
		Average Wages	20.35
		Skilled Nursing	82.0%
		Ancillary Service	18.0%
		Current Ratio	1.4
		Days to Collect	60.1
		Avg Payment Days	35.1
		Depreciation Rate	975.8%
		Return on Equity	10.2%

056056 BRIER OAK ON SUNSET		Proprietary - Other	
BRIER OAK ON SUNSET		12/31/2019 365 Days Settled	
LOS ANGELES, CA 90027		CR Beds 159 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	59.7%
Balance Sheet		Income Statement	
Current Assets	2,475,152	Total Charges	15,320,584
Fixed Assets	1,096,512	Contract Allowance	3,785,506 24.7%
Other Assets	-8,707,844	Operating Revenue	11,535,078 75.3%
Total Assets	-5,136,180	Operating Expense	12,503,454 108.4%
Current Liabilities	2,285,158	Operating Margin	-968,376 -8.4%
Long Term Liabilities	1,201,383	Other Income	0 0.0%
Total Equity	-8,622,721	Other Expense	0 0.0%
Total Liab. and Equity	-5,136,180	Net Profit or Loss	(968,376) -8.4%
		Length of Stay	74.7
		Average Wages	27.71
		Skilled Nursing	74.0%
		Ancillary Service	26.0%
		Current Ratio	1.1
		Days to Collect	72.7
		Avg Payment Days	29.4
		Depreciation Rate	25.0%
		Return on Equity	11.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555338 BRIGHTON CARE CENTER		Proprietary - Corporation	
BRIGHTON CARE CENTER		12/31/2019 365 Days Settled	
PASADENA, CA 91103		CR Beds 99 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
PALMETTO (CALIFORNIA)		Occupancy Rate	87.8%
Balance Sheet		Income Statement	
Current Assets	1,663,630	Total Charges	14,048,364
Fixed Assets	112,586	Contract Allowance	3,328,354
Other Assets	287,867	Operating Revenue	10,720,010
Total Assets	2,064,083	Operating Expense	10,985,290
Current Liabilities	2,241,781	Operating Margin	-265,280
Long Term Liabilities	1,386,000	Other Income	165,600
Total Equity	-1,563,698	Other Expense	0
Total Liab. and Equity	2,064,083	Net Profit or Loss	(99,680)
		23.7%	Skilled Nursing 58.7%
		76.3%	Ancillary Service 41.3%
		102.5%	Current Ratio 0.7
		-2.5%	Days to Collect 30.6
		1.5%	Avg Payment Days 58.1
		0.0%	Depreciation Rate 117.9%
		-0.9%	Return on Equity 6.4%

055795 BRIGHTON PLACE SAN DIEGO		Proprietary - Other	
BRIGHTON PLACE SAN DIEGO		12/31/2019 365 Days Settled	
SAN DIEGO, CA 92105		CR Beds 99 POS Beds 0	
SAN DIEGO		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	93.1%
Balance Sheet		Income Statement	
Current Assets	5,023,529	Total Charges	13,976,444
Fixed Assets	514,708	Contract Allowance	3,715,625
Other Assets	2,578	Operating Revenue	10,260,819
Total Assets	5,540,815	Operating Expense	10,764,804
Current Liabilities	2,575,241	Operating Margin	-503,985
Long Term Liabilities	-555,000	Other Income	124,118
Total Equity	3,520,574	Other Expense	0
Total Liab. and Equity	5,540,815	Net Profit or Loss	(379,867)
		26.6%	Skilled Nursing 59.8%
		73.4%	Ancillary Service 40.2%
		104.9%	Current Ratio 2.0
		-4.9%	Days to Collect 43.1
		1.2%	Avg Payment Days 138.4
		0.0%	Depreciation Rate 77.4%
		-3.7%	Return on Equity -10.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055685 BRIGHTON PLACE SPRING VALLEY		Proprietary - Other	
BRIGHTON PLACE SPRING VALLEY		12/31/2019 365 Days Settled	
SPRING VALLEY, CA 91977		CR Beds 75 POS Beds 0	
SAN DIEGO		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	86.9%
Balance Sheet		Income Statement	
Current Assets	544,615	Total Charges	9,576,536
Fixed Assets	376,325	Contract Allowance	1,582,503
Other Assets	30,229	Operating Revenue	7,994,033
Total Assets	951,169	Operating Expense	8,876,958
Current Liabilities	1,758,432	Operating Margin	-882,925
Long Term Liabilities	1,269,494	Other Income	83,842
Total Equity	-2,076,757	Other Expense	0
Total Liab. and Equity	951,169	Net Profit or Loss	(799,083)
		16.5%	Skilled Nursing 64.4%
		83.5%	Ancillary Service 35.6%
		111.0%	Current Ratio 0.3
		-11.0%	Days to Collect 6.4
		1.0%	Avg Payment Days 134.8
		0.0%	Depreciation Rate 62.0%
		-10.0%	Return on Equity 38.5%

055894 BROADWAY BY THE SEA		Proprietary - Corporation	
BROADWAY BY THE SEA		12/31/2019 365 Days Settled	
LONG BEACH, CA 90803		CR Beds 98 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	90.4%
Balance Sheet		Income Statement	
Current Assets	2,305,306	Total Charges	11,764,438
Fixed Assets	54,838	Contract Allowance	-114,100
Other Assets	-413,546	Operating Revenue	11,878,538
Total Assets	1,946,598	Operating Expense	11,641,126
Current Liabilities	2,062,439	Operating Margin	237,412
Long Term Liabilities	0	Other Income	5,594
Total Equity	-115,841	Other Expense	0
Total Liab. and Equity	1,946,598	Net Profit or Loss	246,296
		101.0%	Ancillary Service 36.6%
		98.0%	Current Ratio 1.1
		2.0%	Days to Collect 45.1
		0.0%	Avg Payment Days 37.4
		0.0%	Depreciation Rate 2,896.8%
		2.1%	Return on Equity -212.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

056201 BROADWAY HEALTHCARE CENTER		Proprietary - Other	
BROADWAY HEALTHCARE CENTER		12/31/2019 365 Days Settled	
SAN GABRIEL, CA 91776		CR Beds 59 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	90.6%
Balance Sheet		Income Statement	
Current Assets	4,407,372	Total Charges	7,005,252
Fixed Assets	27,165	Contract Allowance	486,821
Other Assets	188,179	Operating Revenue	6,518,431
Total Assets	4,622,716	Operating Expense	6,180,679
Current Liabilities	466,754	Operating Margin	337,752
Long Term Liabilities	271,639	Other Income	167,500
Total Equity	3,884,323	Other Expense	0
Total Liab. and Equity	4,622,716	Net Profit or Loss	505,252
		6.9%	Skilled Nursing 69.7%
		93.1%	Ancillary Service 30.3%
		94.8%	Current Ratio 9.4
		5.2%	Days to Collect 41.0
		2.6%	Avg Payment Days 26.7
		0.0%	Depreciation Rate 129.4%
		7.8%	Return on Equity 13.0%

055670 BROADWAY MANOR CARE CENTER		Proprietary - Corporation	
BROADWAY MANOR CARE CENTER		12/31/2019 365 Days Settled	
GLENDALE, CA 91204		CR Beds 78 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	85.8%
Balance Sheet		Income Statement	
Current Assets	2,738,339	Total Charges	12,976,788
Fixed Assets	1,145,608	Contract Allowance	4,281,410
Other Assets	0	Operating Revenue	8,695,378
Total Assets	3,883,947	Operating Expense	8,066,949
Current Liabilities	785,523	Operating Margin	628,429
Long Term Liabilities	0	Other Income	1,190
Total Equity	3,098,424	Other Expense	0
Total Liab. and Equity	3,883,947	Net Profit or Loss	629,619
		33.0%	Skilled Nursing 51.8%
		67.0%	Ancillary Service 48.2%
		92.8%	Current Ratio 3.5
		7.2%	Days to Collect 40.2
		0.0%	Avg Payment Days 22.0
		0.0%	Depreciation Rate 27.7%
		7.2%	Return on Equity 20.3%

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055987 BROADWAY VILLA POST ACUTE				Proprietary - Corporation	
BROADWAY VILLA POST ACUTE		12/31/2019 365 Days Settled			
SONOMA, CA 95476		CR Beds 138 POS Beds 0			
SONOMA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		87.3%	
		Length of Stay		173.0	
		Average Wages		26.10	
		17.3% Skilled Nursing		85.3%	
		82.7% Ancillary Service		14.7%	
		93.8% Current Ratio		5.9	
		6.2% Days to Collect		46.2	
		0.1% Avg Payment Days		21.1	
		0.0% Depreciation Rate		24.4%	
		6.3% Return on Equity		18.1%	
<hr/>					
555876 BROOKDALE CAMARILLO				Proprietary - Corporation	
BROOKDALE CAMARILLO		12/31/2019 365 Days Settled			
CAMARILLO, CA 93012		CR Beds 160 POS Beds 0			
VENTURA		Key Performance Ind.			
NORIDIAN		Occupancy Rate		91.8%	
		Length of Stay		100.1	
		Average Wages		25.62	
		-0.6% Skilled Nursing		27.1%	
		100.6% Ancillary Service		22.9%	
		94.8% Current Ratio		1.2	
		5.2% Days to Collect		21.4	
		0.1% Avg Payment Days		11.2	
		0.0% Depreciation Rate		606.5%	
		5.2% Return on Equity		19.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555745 BROOKDALE CARLSBAD				Proprietary - Corporation	
BROOKDALE CARLSBAD		12/31/2019 365 Days Settled			
CARLSBAD, CA 92008				CR Beds 160 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	80.8%
Balance Sheet		Income Statement		Length of Stay	77.4
Current Assets	921,782	Total Charges	15,495,924	Average Wages	26.04
Fixed Assets	848,655	Contract Allowance	1,889,769	12.2%	Skilled Nursing 29.7%
Other Assets	4,255,951	Operating Revenue	13,606,155	87.8%	Ancillary Service 25.2%
Total Assets	<u>6,026,388</u>	Operating Expense	14,192,155	104.3%	Current Ratio 1.9
Current Liabilities	485,331	Operating Margin	-586,000	-4.3%	Days to Collect 22.9
Long Term Liabilities	492,387	Other Income	17,572	0.1%	Avg Payment Days 9.1
Total Equity	<u>5,048,670</u>	Other Expense	0	0.0%	Depreciation Rate 180.9%
Total Liab. and Equity	<u>6,026,388</u>	Net Profit or Loss	<u>(568,428)</u>	-4.2%	Return on Equity -11.3%
555746 BROOKDALE CARMEL VALLEY				Proprietary - Corporation	
BROOKDALE CARMEL VALLEY		12/31/2019 365 Days Settled			
SAN DIEGO, CA 92130				CR Beds 170 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	88.9%
Balance Sheet		Income Statement		Length of Stay	99.0
Current Assets	736,114	Total Charges	18,505,184	Average Wages	27.21
Fixed Assets	743,891	Contract Allowance	2,809,309	15.2%	Skilled Nursing 26.3%
Other Assets	4,915,752	Operating Revenue	15,695,875	84.8%	Ancillary Service 21.5%
Total Assets	<u>6,395,757</u>	Operating Expense	16,129,690	102.8%	Current Ratio 1.0
Current Liabilities	701,868	Operating Margin	-433,815	-2.8%	Days to Collect 14.9
Long Term Liabilities	594,084	Other Income	32,412	0.2%	Avg Payment Days 12.9
Total Equity	<u>5,099,807</u>	Other Expense	0	0.0%	Depreciation Rate 223.1%
Total Liab. and Equity	<u>6,395,759</u>	Net Profit or Loss	<u>(401,403)</u>	-2.6%	Return on Equity -7.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555791 BROOKDALE NORTHRIDGE		Proprietary - Corporation	
BROOKDALE NORTHRIDGE		12/31/2019 365 Days Settled	
NORTHRIDGE, CA 91325		CR Beds 180 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	78.9%
Balance Sheet		Income Statement	
Current Assets	4,173,699	Total Charges	14,562,669
Fixed Assets	28,311,939	Contract Allowance	338,558
Other Assets	0	Operating Revenue	14,224,111
Total Assets	32,485,638	Operating Expense	15,845,136
Current Liabilities	10,375,958	Operating Margin	-1,621,025
Long Term Liabilities	31,003,938	Other Income	22,315
Total Equity	-8,894,258	Other Expense	0
Total Liab. and Equity	32,485,638	Net Profit or Loss	(1,598,710)
		2.3%	Skilled Nursing 33.3%
		97.7%	Ancillary Service 25.5%
		111.4%	Current Ratio 0.4
		-11.4%	Days to Collect 26.5
		0.2%	Avg Payment Days 18.8
		0.0%	Depreciation Rate 19.7%
		-11.2%	Return on Equity 18.0%
555775 BROOKDALE RANCHO MIRAGE		Proprietary - Corporation	
BROOKDALE RANCHO MIRAGE		12/31/2019 365 Days Settled	
RANCHO MIRAGE, CA 92270		CR Beds 201 POS Beds 0	
RIVERSIDE		Key Performance Ind.	
WPS IN		Occupancy Rate	69.9%
Balance Sheet		Income Statement	
Current Assets	685,005	Total Charges	12,567,802
Fixed Assets	1,061,462	Contract Allowance	1,174,023
Other Assets	3,562,773	Operating Revenue	11,393,779
Total Assets	5,309,240	Operating Expense	13,689,638
Current Liabilities	493,365	Operating Margin	-2,295,859
Long Term Liabilities	457,348	Other Income	21,104
Total Equity	4,358,527	Other Expense	0
Total Liab. and Equity	5,309,240	Net Profit or Loss	(2,274,755)
		9.3%	Skilled Nursing 38.0%
		90.7%	Ancillary Service 22.9%
		120.2%	Current Ratio 1.4
		-20.2%	Days to Collect 17.6
		0.2%	Avg Payment Days 9.6
		0.0%	Depreciation Rate 127.1%
		-20.0%	Return on Equity -52.2%

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555771 BROOKDALE RIVERWALK SNF (CA)				Proprietary - Corporation	
BROOKDALE RIVERWALK SNF (CA)		12/31/2019 365 Days Settled			
BAKERSFIELD, CA 93312		CR Beds 120 POS Beds 0			
KERN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		98.2%	
Balance Sheet		Income Statement		Length of Stay 55.8	
Current Assets	29,898,045	Total Charges	19,312,722	Average Wages 22.54	
Fixed Assets	6,712,212	Contract Allowance	4,348,935	22.5%	Skilled Nursing 74.5%
Other Assets	-383,328	Operating Revenue	14,963,787	77.5%	Ancillary Service 25.2%
Total Assets	36,226,929	Operating Expense	14,189,523	94.8%	Current Ratio 45.5
Current Liabilities	657,632	Operating Margin	774,264	5.2%	Days to Collect 82.4
Long Term Liabilities	20,323,113	Other Income	34,955	0.2%	Avg Payment Days 9.8
Total Equity	15,246,184	Other Expense	0	0.0%	Depreciation Rate 15.5%
Total Liab. and Equity	36,226,929	Net Profit or Loss	809,219	5.4%	Return on Equity 5.3%
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555737 BROOKDALE SAN DIMAS				Proprietary - Corporation	
BROOKDALE SAN DIMAS		12/31/2019 365 Days Settled			
SAN DIMAS, CA 91773		CR Beds 170 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		76.7%	
Balance Sheet		Income Statement		Length of Stay 73.2	
Current Assets	1,000,623	Total Charges	7,899,772	Average Wages 23.43	
Fixed Assets	26,786,740	Contract Allowance	-3,484,193	-44.1%	Skilled Nursing 50.4%
Other Assets	68,236	Operating Revenue	11,383,965	144.1%	Ancillary Service 27.0%
Total Assets	27,855,599	Operating Expense	12,215,821	107.3%	Current Ratio 1.4
Current Liabilities	705,017	Operating Margin	-831,856	-7.3%	Days to Collect 27.4
Long Term Liabilities	23,588,787	Other Income	27,804	0.2%	Avg Payment Days 9.9
Total Equity	3,561,795	Other Expense	0	0.0%	Depreciation Rate 9.3%
Total Liab. and Equity	27,855,599	Net Profit or Loss	(804,052)	-7.1%	Return on Equity -22.6%

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555763 BROOKDALE SAN JUAN CAPISTRANO		Proprietary - Corporation	
BROOKDALE SAN JUAN CAPISTRANO		12/31/2019 365 Days Settled	
SAN JUAN CAPISTRANO, CA 92675		CR Beds 160 POS Beds 0	
ORANGE		Key Performance Ind.	
WPS IN		Occupancy Rate	91.4%
		Length of Stay	107.4
		Average Wages	26.30
		6.6% Skilled Nursing	32.0%
		93.4% Ancillary Service	24.2%
		102.7% Current Ratio	2.0
		-2.7% Days to Collect	28.1
		0.2% Avg Payment Days	11.0
		0.0% Depreciation Rate	233.6%
		-2.5% Return on Equity	-6.3%

Balance Sheet		Income Statement	
Current Assets	1,205,991	Total Charges	15,406,662
Fixed Assets	714,661	Contract Allowance	1,010,845
Other Assets	4,940,112	Operating Revenue	14,395,817
Total Assets	6,860,764	Operating Expense	14,785,780
Current Liabilities	616,804	Operating Margin	-389,963
Long Term Liabilities	489,237	Other Income	28,756
Total Equity	5,754,723	Other Expense	0
Total Liab. and Equity	6,860,764	Net Profit or Loss	(361,207)

555768 BROOKDALE YORBA LINDA		Proprietary - Corporation	
BROOKDALE YORBA LINDA		12/31/2019 365 Days Settled	
YORBA LINDA, CA 92886		CR Beds 160 POS Beds 0	
ORANGE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	90.2%
		Length of Stay	82.0
		Average Wages	26.89
		9.1% Skilled Nursing	29.9%
		90.9% Ancillary Service	24.2%
		103.8% Current Ratio	0.2
		-3.8% Days to Collect	30.6
		0.1% Avg Payment Days	12.9
		0.0% Depreciation Rate	7.9%
		-3.7% Return on Equity	30.7%

Balance Sheet		Income Statement	
Current Assets	1,411,342	Total Charges	15,071,624
Fixed Assets	24,560,869	Contract Allowance	1,376,678
Other Assets	0	Operating Revenue	13,694,946
Total Assets	25,972,211	Operating Expense	14,218,114
Current Liabilities	8,298,313	Operating Margin	-523,168
Long Term Liabilities	19,338,632	Other Income	11,635
Total Equity	-1,664,734	Other Expense	0
Total Liab. and Equity	25,972,211	Net Profit or Loss	(511,533)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

056014 BROOKFIELD HEALTHCARE CENTER		Proprietary - Corporation	
BROOKFIELD HEALTHCARE CENTER		12/31/2019 365 Days Settled	
DOWNEY, CA 90240		CR Beds 70 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	90.9%
Balance Sheet		Income Statement	
Current Assets	17,619,065	Total Charges	14,768,292
Fixed Assets	389,495	Contract Allowance	3,398,081
Other Assets	6,057,956	Operating Revenue	11,370,211
Total Assets	24,066,516	Operating Expense	10,125,034
Current Liabilities	939,498	Operating Margin	1,245,177
Long Term Liabilities	6,043,363	Other Income	1,201
Total Equity	17,083,655	Other Expense	0
Total Liab. and Equity	24,066,516	Net Profit or Loss	1,246,378
		23.0%	Skilled Nursing 64.4%
		77.0%	Ancillary Service 35.6%
		89.0%	Current Ratio 18.8
		11.0%	Days to Collect 51.1
		0.0%	Avg Payment Days 26.0
		0.0%	Depreciation Rate 120.3%
		11.0%	Return on Equity 7.3%

056372 BROOKSIDE HEALTHCARE CENTER		Proprietary - Corporation	
BROOKSIDE HEALTHCARE CENTER		12/31/2019 365 Days Settled	
REDLANDS, CA 92373		CR Beds 97 POS Beds 0	
SAN BERNARDINO		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	94.3%
Balance Sheet		Income Statement	
Current Assets	14,634,818	Total Charges	17,837,696
Fixed Assets	410,427	Contract Allowance	5,902,717
Other Assets	2,980,348	Operating Revenue	11,934,979
Total Assets	18,025,593	Operating Expense	11,144,502
Current Liabilities	899,772	Operating Margin	790,477
Long Term Liabilities	2,929,464	Other Income	5,081
Total Equity	14,196,357	Other Expense	0
Total Liab. and Equity	18,025,593	Net Profit or Loss	795,558
		33.1%	Skilled Nursing 74.3%
		66.9%	Ancillary Service 25.7%
		93.4%	Current Ratio 16.3
		6.6%	Days to Collect 59.1
		0.0%	Avg Payment Days 19.3
		0.0%	Depreciation Rate 30.2%
		6.7%	Return on Equity 5.6%

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055188 BROOKSIDE SKILLED NURSING HOSPITAL				Nonprofit - Other	
BROOKSIDE SKILLED NURSING HOSPITAL 12/31/2019 365 Days Settled					
SAN MATEO, CA 94403				CR Beds 99 POS Beds 0	
SAN MATEO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 88.9%	
Balance Sheet		Income Statement		Length of Stay 92.9	
Current Assets	5,824,544	Total Charges	15,474,909	Average Wages 25.94	
Fixed Assets	1,923,176	Contract Allowance	3,432,548	22.2% Skilled Nursing 89.2%	
Other Assets	0	Operating Revenue	12,042,361	77.8% Ancillary Service 10.8%	
Total Assets	<u>7,747,720</u>	Operating Expense	11,260,201	93.5% Current Ratio 5.8	
Current Liabilities	1,006,351	Operating Margin	782,160	6.5% Days to Collect 41.3	
Long Term Liabilities	0	Other Income	92,269	0.8% Avg Payment Days 32.1	
Total Equity	<u>6,741,369</u>	Other Expense	0	0.0% Depreciation Rate 4.5%	
Total Liab. and Equity	<u>7,747,720</u>	Net Profit or Loss	<u>874,429</u>	7.3% Return on Equity 13.0%	
<hr/>					
055571 BUENA PARK NURSING CENTER				Proprietary - Corporation	
BUENA PARK NURSING CENTER 12/31/2019 365 Days Settled					
BUENA PARK, CA 90620				CR Beds 143 POS Beds 0	
ORANGE				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 93.5%	
Balance Sheet		Income Statement		Length of Stay 136.0	
Current Assets	1,623,285	Total Charges	19,802,989	Average Wages 24.58	
Fixed Assets	0	Contract Allowance	166,537	0.8% Skilled Nursing 84.4%	
Other Assets	405,500	Operating Revenue	19,636,452	99.2% Ancillary Service 15.6%	
Total Assets	<u>2,028,785</u>	Operating Expense	18,630,516	94.9% Current Ratio 1.7	
Current Liabilities	948,342	Operating Margin	1,005,936	5.1% Days to Collect 26.2	
Long Term Liabilities	0	Other Income	231,297	1.2% Avg Payment Days 18.6	
Total Equity	<u>1,080,443</u>	Other Expense	0	0.0% Depreciation Rate 36,806.2%	
Total Liab. and Equity	<u>2,028,785</u>	Net Profit or Loss	<u>1,221,119</u>	6.2% Return on Equity 113.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055697 BUENA VENTURA POST ACUTE CARE CENTER				Proprietary - Corporation	
BUENA VENTURA POST ACUTE CARE CENTER		12/31/2019 365 Days Settled			
LOS ANGELES, CA 90023				CR Beds 99	POS Beds 0
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	83.5%
Balance Sheet		Income Statement		Length of Stay	264.7
Current Assets	2,227,708	Total Charges	8,353,865	Average Wages	21.98
Fixed Assets	0	Contract Allowance	29,117	0.3%	Skilled Nursing 85.2%
Other Assets	11,222,520	Operating Revenue	8,324,748	99.7%	Ancillary Service 14.1%
Total Assets	13,450,228	Operating Expense	8,434,427	101.3%	Current Ratio 1.0
Current Liabilities	2,268,132	Operating Margin	-109,679	-1.3%	Days to Collect 72.7
Long Term Liabilities	5,500,000	Other Income	0	0.0%	Avg Payment Days 89.8
Total Equity	5,682,096	Other Expense	0	0.0%	Depreciation Rate 306.5%
Total Liab. and Equity	13,450,228	Net Profit or Loss	(109,679)	-1.3%	Return on Equity -1.9%
055459 BUENA VISTA CARE CENTER				Proprietary - Other	
BUENA VISTA CARE CENTER		12/31/2019 365 Days Settled			
ANAHEIM, CA 92802				CR Beds 99	POS Beds 0
ORANGE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	92.3%
Balance Sheet		Income Statement		Length of Stay	80.2
Current Assets	1,251,231	Total Charges	11,941,321	Average Wages	22.59
Fixed Assets	209,091	Contract Allowance	2,232,979	18.7%	Skilled Nursing 71.7%
Other Assets	1,620	Operating Revenue	9,708,342	81.3%	Ancillary Service 28.3%
Total Assets	1,461,942	Operating Expense	9,454,466	97.4%	Current Ratio 2.0
Current Liabilities	625,126	Operating Margin	253,876	2.6%	Days to Collect 33.3
Long Term Liabilities	321,740	Other Income	188,482	1.9%	Avg Payment Days 24.0
Total Equity	515,076	Other Expense	0	0.0%	Depreciation Rate 40.7%
Total Liab. and Equity	1,461,942	Net Profit or Loss	442,358	4.6%	Return on Equity 85.9%

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555394 BUENA VISTA CARE CENTER		Proprietary - Corporation	
BUENA VISTA CARE CENTER		12/31/2019 365 Days Settled	
SANTA BARBARA, CA 93111		CR Beds 150 POS Beds 0	
SANTA BARBARA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	74.7%
Balance Sheet		Income Statement	
Current Assets	1,970,487	Total Charges	15,003,337
Fixed Assets	342,614	Contract Allowance	1,303,660
Other Assets	29	Operating Revenue	13,699,677
Total Assets	2,313,130	Operating Expense	13,555,993
Current Liabilities	1,194,461	Operating Margin	143,684
Long Term Liabilities	4,123,672	Other Income	28,930
Total Equity	-3,005,003	Other Expense	0
Total Liab. and Equity	2,313,130	Net Profit or Loss	172,614
		8.7%	Skilled Nursing 79.9%
		91.3%	Ancillary Service 20.1%
		99.0%	Current Ratio 1.6
		1.0%	Days to Collect 47.1
		0.2%	Avg Payment Days 7.8
		0.0%	Depreciation Rate 55.3%
		1.3%	Return on Equity -5.7%
056129 BURBANK HEALTHCARE & REHAB		Proprietary - Corporation	
BURBANK HEALTHCARE & REHAB		12/31/2019 365 Days Settled	
BURBANK, CA 91506		CR Beds 188 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	91.9%
Balance Sheet		Income Statement	
Current Assets	5,466,081	Total Charges	39,108,268
Fixed Assets	524,303	Contract Allowance	16,155,022
Other Assets	29,708	Operating Revenue	22,953,246
Total Assets	6,020,092	Operating Expense	20,818,032
Current Liabilities	2,057,947	Operating Margin	2,135,214
Long Term Liabilities	0	Other Income	2,804
Total Equity	3,962,145	Other Expense	0
Total Liab. and Equity	6,020,092	Net Profit or Loss	2,138,018
		41.3%	Skilled Nursing 41.7%
		58.7%	Ancillary Service 58.3%
		90.7%	Current Ratio 2.7
		9.3%	Days to Collect 39.3
		0.0%	Avg Payment Days 20.2
		0.0%	Depreciation Rate 68.7%
		9.3%	Return on Equity 54.0%

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056326 BURLINGTON CONVALESCENT HOSPITAL		Proprietary - Corporation	
BURLINGTON CONVALESCENT HOSPITAL 6/30/2019 365 Days Settled			
LOS ANGELES, CA 90057		CR Beds 124 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate	93.5%
Balance Sheet		Income Statement	
Current Assets	3,780,759	Total Charges	19,411,803
Fixed Assets	92,260	Contract Allowance	7,147,854
Other Assets	417,913	Operating Revenue	12,263,949
Total Assets	4,290,932	Operating Expense	11,262,377
Current Liabilities	1,018,121	Operating Margin	1,001,572
Long Term Liabilities	0	Other Income	2,229
Total Equity	3,272,811	Other Expense	0
Total Liab. and Equity	4,290,932	Net Profit or Loss	1,003,801
		36.8%	Skilled Nursing 53.6%
		63.2%	Ancillary Service 46.4%
		91.8%	Current Ratio 3.7
		8.2%	Days to Collect 55.0
		0.0%	Avg Payment Days 22.5
		0.0%	Depreciation Rate 103.7%
		8.2%	Return on Equity 30.7%

056149 CALIFORNIA HEALTHCARE AND REHABILITATION CENTER		Proprietary - Corporation	
CALIFORNIA HEALTHCARE AND REHABILITATION CENTER 12/31/2019 365 Days Settled			
VAN NUYS, CA 91411		CR Beds 201 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	92.1%
Balance Sheet		Income Statement	
Current Assets	6,477,242	Total Charges	37,983,704
Fixed Assets	281,158	Contract Allowance	13,796,322
Other Assets	69,000	Operating Revenue	24,187,382
Total Assets	6,827,400	Operating Expense	22,524,111
Current Liabilities	2,278,022	Operating Margin	1,663,271
Long Term Liabilities	0	Other Income	9,920
Total Equity	4,549,378	Other Expense	0
Total Liab. and Equity	6,827,400	Net Profit or Loss	1,673,191
		36.3%	Skilled Nursing 66.9%
		63.7%	Ancillary Service 33.1%
		93.1%	Current Ratio 2.8
		6.9%	Days to Collect 39.4
		0.0%	Avg Payment Days 25.3
		0.0%	Depreciation Rate 117.8%
		6.9%	Return on Equity 36.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055955 CALIFORNIA HOME FOR THE AGED				Nonprofit - Other	
CALIFORNIA HOME FOR THE AGED		5/31/2019 365 Days Settled			
FRESNO, CA 93727		CR Beds 164 POS Beds 0			
FRESNO		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		78.4%	
		Length of Stay		269.7	
		Average Wages		19.88	
		9.7% Skilled Nursing		57.5%	
		90.3% Ancillary Service		12.3%	
		109.9% Current Ratio		0.1	
		-9.9% Days to Collect		41.1	
		3.3% Avg Payment Days		22.8	
		0.0% Depreciation Rate		1.1%	
		-6.7% Return on Equity		-3.8%	
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056428 CALIFORNIA NURSING & REHABILITATION CENTER				Proprietary - Other	
CALIFORNIA NURSING & REHABILITATION CENTER		12/31/2019 365 Days Settled			
PALM SPRINGS, CA 92262		CR Beds 80 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		78.6%	
		Length of Stay		44.0	
		Average Wages		25.34	
		28.5% Skilled Nursing		61.0%	
		71.5% Ancillary Service		39.0%	
		113.9% Current Ratio		1.3	
		-13.9% Days to Collect		45.6	
		2.2% Avg Payment Days		123.7	
		0.0% Depreciation Rate		59.6%	
		-11.7% Return on Equity		-47.1%	

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555625 CALIFORNIA PARK REHABILITATION HOSPITAL				Proprietary - Other	
CALIFORNIA PARK REHABILITATION HOSPITAL		12/31/2019 365 Days Settled			
CHICO, CA 95928		CR Beds 90 POS Beds 0			
BUTTE		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		92.1%	
Balance Sheet		Income Statement		Length of Stay 72.0	
Current Assets	1,473,745	Total Charges	10,987,885	Average Wages	20.84
Fixed Assets	688,903	Contract Allowance	306,759	2.8%	Skilled Nursing 76.8%
Other Assets	0	Operating Revenue	10,681,126	97.2%	Ancillary Service 23.2%
Total Assets	2,162,648	Operating Expense	10,592,870	99.2%	Current Ratio 1.8
Current Liabilities	802,285	Operating Margin	88,256	0.8%	Days to Collect 35.4
Long Term Liabilities	0	Other Income	215,521	2.0%	Avg Payment Days 26.7
Total Equity	1,360,363	Other Expense	0	0.0%	Depreciation Rate 44.0%
Total Liab. and Equity	2,162,648	Net Profit or Loss	303,777	2.8%	Return on Equity 22.3%
055052 CALIFORNIA POST-ACUTE CARE				Proprietary - Corporation	
CALIFORNIA POST-ACUTE CARE		12/31/2019 365 Days Settled			
LYNWOOD, CA 90262		CR Beds 130 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		91.7%	
Balance Sheet		Income Statement		Length of Stay 133.1	
Current Assets	5,095,706	Total Charges	16,396,700	Average Wages	16.74
Fixed Assets	574,890	Contract Allowance	632,123	3.9%	Skilled Nursing 73.8%
Other Assets	4,092,587	Operating Revenue	15,764,577	96.1%	Ancillary Service 26.2%
Total Assets	9,763,183	Operating Expense	13,861,807	87.9%	Current Ratio 1.5
Current Liabilities	3,367,026	Operating Margin	1,902,770	12.1%	Days to Collect 83.9
Long Term Liabilities	2,290,000	Other Income	467,993	3.0%	Avg Payment Days 30.3
Total Equity	4,106,157	Other Expense	0	0.0%	Depreciation Rate 87.0%
Total Liab. and Equity	9,763,183	Net Profit or Loss	2,370,763	15.0%	Return on Equity 57.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055461 CALIFORNIA POST ACUTE				Proprietary - Corporation	
CALIFORNIA POST ACUTE		12/31/2019 365 Days Settled			
LOS ANGELES, CA 90006				CR Beds 66 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 81.9%	
Balance Sheet		Income Statement		Length of Stay 88.1	
Current Assets	876,400	Total Charges	6,802,749	Average Wages	20.65
Fixed Assets	330,875	Contract Allowance	822,944	12.1%	Skilled Nursing 68.3%
Other Assets	17,581	Operating Revenue	5,979,805	87.9%	Ancillary Service 31.7%
Total Assets	1,224,856	Operating Expense	6,431,251	107.5%	Current Ratio 0.3
Current Liabilities	2,969,629	Operating Margin	-451,446	-7.5%	Days to Collect 53.0
Long Term Liabilities	1,991,394	Other Income	35,171	0.6%	Avg Payment Days 106.3
Total Equity	-3,736,167	Other Expense	0	0.0%	Depreciation Rate 158.2%
Total Liab. and Equity	1,224,856	Net Profit or Loss	(420,443)	-7.0%	Return on Equity 11.3%
056365 CALIMESA POST ACUTE				Proprietary - Partnership	
CALIMESA POST ACUTE		12/31/2019 365 Days Settled			
YUCAIPA, CA 92399				CR Beds 82 POS Beds 0	
SAN BERNARDINO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 91.2%	
Balance Sheet		Income Statement		Length of Stay 81.7	
Current Assets	5,103,428	Total Charges	12,704,973	Average Wages	21.75
Fixed Assets	213,576	Contract Allowance	5,628,280	44.3%	Skilled Nursing 84.2%
Other Assets	0	Operating Revenue	7,076,693	55.7%	Ancillary Service 15.8%
Total Assets	5,317,004	Operating Expense	7,728,678	109.2%	Current Ratio 1.2
Current Liabilities	4,177,705	Operating Margin	-651,985	-9.2%	Days to Collect 129.9
Long Term Liabilities	0	Other Income	2,821	0.0%	Avg Payment Days 21.5
Total Equity	1,139,299	Other Expense	0	0.0%	Depreciation Rate 351.3%
Total Liab. and Equity	5,317,004	Net Profit or Loss	(649,164)	-9.2%	Return on Equity -57.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555770 CAMARILLO HEALTHCARE CENTER		Proprietary - Corporation	
CAMARILLO HEALTHCARE CENTER		12/31/2019 365 Days Settled	
CAMARILLO, CA 93010		CR Beds 114 POS Beds 0	
VENTURA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	91.7%
		Length of Stay	71.6
		Average Wages	24.70
		1.4% Skilled Nursing	69.3%
		98.6% Ancillary Service	30.7%
		90.4% Current Ratio	17.4
		9.6% Days to Collect	43.4
		0.1% Avg Payment Days	17.1
		0.0% Depreciation Rate	61.6%
		9.7% Return on Equity	7.6%

Balance Sheet		Income Statement	
Current Assets	17,552,218	Total Charges	14,256,688
Fixed Assets	1,422,918	Contract Allowance	195,335
Other Assets	10,833,795	Operating Revenue	14,061,353
Total Assets	29,808,931	Operating Expense	12,713,269
Current Liabilities	1,009,922	Operating Margin	1,348,084
Long Term Liabilities	10,798,848	Other Income	18,184
Total Equity	18,000,161	Other Expense	0
Total Liab. and Equity	29,808,931	Net Profit or Loss	1,366,268

555838 CAMDEN POSTACUTE CARE, INC		Proprietary - Corporation	
CAMDEN POSTACUTE CARE, INC		12/31/2019 365 Days Settled	
CAMPBELL, CA 95008		CR Beds 60 POS Beds 0	
SANTA CLARA		Key Performance Ind.	
Noridian (CA)		Occupancy Rate	91.5%
		Length of Stay	211.0
		Average Wages	23.01
		0.5% Skilled Nursing	74.8%
		99.5% Ancillary Service	25.2%
		98.2% Current Ratio	0.9
		1.8% Days to Collect	95.3
		1.3% Avg Payment Days	28.1
		0.0% Depreciation Rate	63.2%
		3.1% Return on Equity	-365.6%

Balance Sheet		Income Statement	
Current Assets	2,542,310	Total Charges	6,700,441
Fixed Assets	229,905	Contract Allowance	32,131
Other Assets	617,920	Operating Revenue	6,668,310
Total Assets	3,390,135	Operating Expense	6,549,858
Current Liabilities	2,683,001	Operating Margin	118,452
Long Term Liabilities	763,237	Other Income	86,674
Total Equity	-56,103	Other Expense	0
Total Liab. and Equity	3,390,135	Net Profit or Loss	205,126

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

056316 CAMELLIA GARDENS CARE CENTER		Proprietary - Corporation	
CAMELLIA GARDENS CARE CENTER		3/31/2019 365 Days Settled	
PASADENA, CA 91103		9/17/2019 170 Days Settled	
LOS ANGELES		12/31/2019 105 Days Settled	
BLUE CROSS (CALIFORNIA)		Key Performance Ind.	
		Occupancy Rate	89.2%
		Length of Stay	124.7
		Average Wages	22.02
		Skilled Nursing	85.0%
		Ancillary Service	15.0%
		Current Ratio	0.8
		Days to Collect	117.5
		Avg Payment Days	144.6
		Depreciation Rate	362.7%
		Return on Equity	264.0%

Balance Sheet		Income Statement	
Current Assets	1,572,623	Total Charges	9,491,100
Fixed Assets	64,058	Contract Allowance	1,479,247
Other Assets	109,481	Operating Revenue	8,011,853
Total Assets	<u>1,746,162</u>	Operating Expense	8,564,793
Current Liabilities	1,956,162	Operating Margin	-552,940
Long Term Liabilities	0	Other Income	56
Total Equity	<u>-210,000</u>	Other Expense	0
Total Liab. and Equity	<u>1,746,162</u>	Net Profit or Loss	<u>(554,442)</u>

056316 CAMELLIA GARDENS CARE CENTER		Proprietary - Corporation	
CAMELLIA GARDENS CARE CENTER		3/31/2019 365 Days Settled	
PASADENA, CA 91103		9/17/2019 170 Days Settled	
LOS ANGELES		12/31/2019 105 Days Settled	
BLUE CROSS (CALIFORNIA)		Key Performance Ind.	
		Occupancy Rate	89.7%
		Length of Stay	147.7
		Average Wages	22.02
		Skilled Nursing	71.6%
		Ancillary Service	28.4%
		Current Ratio	2.2
		Days to Collect	245.0
		Avg Payment Days	185.6
		Depreciation Rate	0.0%
		Return on Equity	9.7%

Balance Sheet		Income Statement	
Current Assets	2,022,344	Total Charges	3,375,677
Fixed Assets	0	Contract Allowance	375,263
Other Assets	0	Operating Revenue	3,000,414
Total Assets	<u>2,022,344</u>	Operating Expense	2,894,022
Current Liabilities	921,412	Operating Margin	106,392
Long Term Liabilities	0	Other Income	263
Total Equity	<u>1,100,932</u>	Other Expense	0
Total Liab. and Equity	<u>2,022,344</u>	Net Profit or Loss	<u>106,655</u>

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056316 CAMELLIA GARDENS CARE CENTER		Proprietary - Corporation	
CAMELLIA GARDENS CARE CENTER		3/31/2019 365 Days Settled	
PASADENA, CA 91103		9/17/2019 170 Days Settled	
LOS ANGELES		12/31/2019 105 Days Settled	
BLUE CROSS (CALIFORNIA)		Key Performance Ind.	
		Occupancy Rate 77.7%	
		Length of Stay 270.9	
		Average Wages 22.02	
		11.4% Skilled Nursing 66.2%	
		88.6% Ancillary Service 33.8%	
		94.1% Current Ratio 1.0	
		5.9% Days to Collect 131.5	
		0.0% Avg Payment Days 144.2	
		0.0% Depreciation Rate 188.0%	
		5.9% Return on Equity 435.8%	
<hr/>			
055303 CANTERBURY WOODS		Nonprofit - Other	
CANTERBURY WOODS		3/31/2019 365 Days Settled	
PACIFIC GROVE, CA 93950		CR Beds 175 POS Beds 0	
MONTEREY		Key Performance Ind.	
Noridian (CA)		Occupancy Rate 97.3%	
		Length of Stay 1,775.5	
		Average Wages 22.18	
		-0.4% Skilled Nursing 18.2%	
		100.4% Ancillary Service 4.0%	
		208.7% Current Ratio 0.0	
		-108.7% Days to Collect (0.6)	
		108.0% Avg Payment Days 25.5	
		0.0% Depreciation Rate 3.9%	
		-12.9% Return on Equity 305.3%	

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555822 CANYON OAKS NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
CANYON OAKS NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
CANOGA PARK, CA 91303				CR Beds 163 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	91.4%
				Length of Stay	51.1
				Average Wages	22.14
				29.5% Skilled Nursing	63.6%
				70.5% Ancillary Service	36.4%
				94.3% Current Ratio	(0.3)
				5.7% Days to Collect	50.4
				0.0% Avg Payment Days	27.5
				0.0% Depreciation Rate	614.7%
				5.5% Return on Equity	5.2%
Balance Sheet		Income Statement			
Current Assets	5,880,140	Total Charges	30,625,586		
Fixed Assets	79,618	Contract Allowance	9,033,912		
Other Assets	-1,000	Operating Revenue	21,591,674		
Total Assets	5,958,758	Operating Expense	20,360,998		
Current Liabilities	-16,866,857	Operating Margin	1,230,676		
Long Term Liabilities	148,582	Other Income	9,101		
Total Equity	22,677,033	Other Expense	0		
Total Liab. and Equity	5,958,758	Net Profit or Loss	1,189,250		
056082 CANYON SPRINGS POST-ACUTE				Proprietary - Corporation	
CANYON SPRINGS POST-ACUTE		12/31/2019 365 Days Settled			
SAN JOSE, CA 95116				CR Beds 199 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	83.8%
				Length of Stay	103.7
				Average Wages	26.85
				18.5% Skilled Nursing	83.8%
				81.5% Ancillary Service	16.2%
				95.0% Current Ratio	1.0
				5.0% Days to Collect	60.3
				0.1% Avg Payment Days	49.8
				0.0% Depreciation Rate	50.8%
				5.0% Return on Equity	16.0%
Balance Sheet		Income Statement			
Current Assets	65,319,416	Total Charges	26,873,507		
Fixed Assets	2,136,609	Contract Allowance	4,962,073		
Other Assets	4,737,470	Operating Revenue	21,911,434		
Total Assets	72,193,495	Operating Expense	20,824,588		
Current Liabilities	65,295,541	Operating Margin	1,086,846		
Long Term Liabilities	0	Other Income	17,404		
Total Equity	6,897,954	Other Expense	0		
Total Liab. and Equity	72,193,495	Net Profit or Loss	1,104,250		

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055585 CAPISTRANO BEACH CARE CENTER		Proprietary - Other	
CAPISTRANO BEACH CARE CENTER		12/31/2019 365 Days Settled	
CAPISTRANO BEACH, CA 92624		CR Beds 93 POS Beds 0	
ORANGE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	91.2%
		Length of Stay	56.5
		Average Wages	24.11
		34.6% Skilled Nursing	78.0%
		65.4% Ancillary Service	22.0%
		104.6% Current Ratio	0.8
		-4.6% Days to Collect	34.0
		0.9% Avg Payment Days	28.5
		0.0% Depreciation Rate	41.6%
		-3.7% Return on Equity	27.0%
<hr/>			
555442 CAPITAL TRANSITIONAL CARE		Proprietary - Corporation	
CAPITAL TRANSITIONAL CARE		12/31/2019 365 Days Settled	
SACRAMENTO, CA 95822		CR Beds 121 POS Beds 0	
SACRAMENTO		Key Performance Ind.	
Noridian (CA)		Occupancy Rate	92.7%
		Length of Stay	81.1
		Average Wages	32.42
		4.4% Skilled Nursing	90.2%
		95.6% Ancillary Service	9.8%
		91.7% Current Ratio	(0.7)
		8.3% Days to Collect	69.9
		0.2% Avg Payment Days	6.2
		0.0% Depreciation Rate	28.5%
		8.5% Return on Equity	13.5%

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056291 CASA BONITA CONVALESCENT HOSPITAL		Proprietary - Corporation	
CASA BONITA CONVALESCENT HOSPITAL 12/31/2019 365 Days Settled			
SAN DIMAS, CA 91773		CR Beds 106 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	92.0%
Balance Sheet		Income Statement	
Current Assets	3,630,828	Total Charges	19,081,822
Fixed Assets	127,581	Contract Allowance	5,612,342
Other Assets	0	Operating Revenue	13,469,480
Total Assets	3,758,409	Operating Expense	11,866,359
Current Liabilities	1,099,847	Operating Margin	1,603,121
Long Term Liabilities	0	Other Income	8,856
Total Equity	2,658,562	Other Expense	0
Total Liab. and Equity	3,758,409	Net Profit or Loss	1,611,977
		29.4%	70.6%
		88.1%	88.1%
		11.9%	11.9%
		0.1%	0.1%
		0.0%	0.0%
		12.0%	12.0%
		Length of Stay	89.6
		Average Wages	22.98
		Skilled Nursing	68.3%
		Ancillary Service	31.7%
		Current Ratio	3.3
		Days to Collect	43.3
		Avg Payment Days	22.1
		Depreciation Rate	56.6%
		Return on Equity	60.6%

056495 CASA COLOMA HEALTH CARE CENTER		Proprietary - Corporation	
CASA COLOMA HEALTH CARE CENTER 12/31/2019 365 Days Settled			
RANCHO CORDOVA, CA 95670		CR Beds 138 POS Beds 0	
SACRAMENTO		Key Performance Ind.	
PALMETTO (CALIFORNIA)		Occupancy Rate	88.8%
Balance Sheet		Income Statement	
Current Assets	2,883,600	Total Charges	11,462,307
Fixed Assets	16,296	Contract Allowance	222,871
Other Assets	0	Operating Revenue	11,239,436
Total Assets	2,899,896	Operating Expense	11,419,609
Current Liabilities	2,366,660	Operating Margin	-180,173
Long Term Liabilities	1,000,000	Other Income	4,958
Total Equity	-466,764	Other Expense	0
Total Liab. and Equity	2,899,896	Net Profit or Loss	(175,215)
		1.9%	98.1%
		101.6%	101.6%
		-1.6%	-1.6%
		0.0%	0.0%
		0.0%	0.0%
		-1.6%	-1.6%
		Length of Stay	292.3
		Average Wages	22.95
		Skilled Nursing	94.2%
		Ancillary Service	5.8%
		Current Ratio	1.2
		Days to Collect	78.4
		Avg Payment Days	75.6
		Depreciation Rate	39.9%
		Return on Equity	37.5%

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555362 CASA DE LAS CAMPANAS				Proprietary - Corporation	
CASA DE LAS CAMPANAS		7/31/2019 365 Days Settled			
SAN DIEGO, CA 92127				CR Beds 99 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 65.3%	
Balance Sheet		Income Statement		Length of Stay 19.4	
Current Assets	18,012,490	Total Charges	42,173,768	Average Wages 23.80	
Fixed Assets	110,215,299	Contract Allowance	3,984,290	9.4%	Skilled Nursing 19.0%
Other Assets	100,961,491	Operating Revenue	38,189,478	90.6%	Ancillary Service 6.8%
Total Assets	<u>229,189,280</u>	Operating Expense	<u>37,402,055</u>	97.9%	Current Ratio 2.1
Current Liabilities	8,765,109	Operating Margin	787,423	2.1%	Days to Collect 15.8
Long Term Liabilities	158,612,099	Other Income	5,477,692	14.3%	Avg Payment Days 59.5
Total Equity	<u>61,812,072</u>	Other Expense	0	0.0%	Depreciation Rate 1.2%
Total Liab. and Equity	<u>229,189,280</u>	Net Profit or Loss	<u>4,972,782</u>	13.0%	Return on Equity 8.0%
555898 CASA DE MODESTO				Nonprofit - Other	
CASA DE MODESTO		12/31/2019 365 Days Settled			
MODESTO, CA 95350				CR Beds 211 POS Beds 0	
STANISLAUS				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 72.5%	
Balance Sheet		Income Statement		Length of Stay 1,240.6	
Current Assets	1,074,019	Total Charges	9,179,075	Average Wages 21.43	
Fixed Assets	2,852,971	Contract Allowance	1,526,245	16.6%	Skilled Nursing 63.7%
Other Assets	2,337,597	Operating Revenue	7,652,830	83.4%	Ancillary Service 7.3%
Total Assets	<u>6,264,587</u>	Operating Expense	<u>9,057,587</u>	118.4%	Current Ratio 0.9
Current Liabilities	1,261,525	Operating Margin	-1,404,757	-18.4%	Days to Collect 23.6
Long Term Liabilities	180,248	Other Income	784,435	10.3%	Avg Payment Days 33.2
Total Equity	<u>4,822,814</u>	Other Expense	0	0.0%	Depreciation Rate 2.5%
Total Liab. and Equity	<u>6,264,587</u>	Net Profit or Loss	<u>(620,322)</u>	-8.1%	Return on Equity -12.9%

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555023 CASA DORINDA				Nonprofit - Other	
CASA DORINDA		12/31/2019 365 Days Settled			
SANTA BARBARA, CA 93108		CR Beds 284 POS Beds 0			
SANTA BARBARA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		18.9%	
Balance Sheet		Income Statement		Length of Stay	
				245.0	
Current Assets	7,252,931	Total Charges	3,345,283	Average Wages	
Fixed Assets	82,044,334	Contract Allowance	20,373	24.74	
Other Assets	33,904,589	Operating Revenue	3,324,910	0.6%	Skilled Nursing
Total Assets	<u>123,201,854</u>	Operating Expense	27,313,195	99.4%	Ancillary Service
Current Liabilities	8,466,143	Operating Margin	-23,988,285	821.5%	Current Ratio
Long Term Liabilities	84,939,540	Other Income	24,434,040	-721.5%	Days to Collect
Total Equity	<u>29,796,171</u>	Other Expense	0	734.9%	Avg Payment Days
Total Liab. and Equity	<u>123,201,854</u>	Net Profit or Loss	445,755	0.0%	Depreciation Rate
				13.4%	Return on Equity
					1.5%
056148 CASITAS CARE CENTER				Proprietary - Other	
CASITAS CARE CENTER		12/31/2019 365 Days Settled			
GRANADA HILLS, CA 91344		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		89.6%	
Balance Sheet		Income Statement		Length of Stay	
				118.6	
Current Assets	940,144	Total Charges	10,446,742	Average Wages	
Fixed Assets	550,234	Contract Allowance	320,518	22.07	
Other Assets	134,746	Operating Revenue	10,126,224	3.1%	Skilled Nursing
Total Assets	<u>1,625,124</u>	Operating Expense	9,881,821	96.9%	Ancillary Service
Current Liabilities	582,014	Operating Margin	244,403	97.6%	Current Ratio
Long Term Liabilities	0	Other Income	204,717	2.4%	Days to Collect
Total Equity	<u>1,043,110</u>	Other Expense	0	2.0%	Avg Payment Days
Total Liab. and Equity	<u>1,625,124</u>	Net Profit or Loss	449,120	0.0%	Depreciation Rate
				4.4%	Return on Equity
					43.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555263 CASTLE MANOR CONVALESCENT CENTER				Proprietary - Corporation	
CASTLE MANOR CONVALESCENT CENTER		12/31/2019 365 Days Settled			
NATIONAL CITY, CA 91950		CR Beds 99 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.0%	
Balance Sheet		Income Statement		Length of Stay 52.4	
Current Assets	9,064,151	Total Charges	19,853,204	Average Wages	20.57
Fixed Assets	430,935	Contract Allowance	6,901,299	34.8%	Skilled Nursing 52.2%
Other Assets	-500	Operating Revenue	12,951,905	65.2%	Ancillary Service 47.8%
Total Assets	9,494,586	Operating Expense	13,209,148	102.0%	Current Ratio (1.3)
Current Liabilities	-7,145,154	Operating Margin	-257,243	-2.0%	Days to Collect 66.7
Long Term Liabilities	29,209	Other Income	11,877	0.1%	Avg Payment Days 26.1
Total Equity	16,610,531	Other Expense	0	0.0%	Depreciation Rate 288.2%
Total Liab. and Equity	9,494,586	Net Profit or Loss	(248,972)	-1.9%	Return on Equity -1.5%
056150 CATERED MANOR NURSING CENTER				Proprietary - Corporation	
CATERED MANOR NURSING CENTER		12/31/2019 365 Days Settled			
LONG BEACH, CA 90807		CR Beds 83 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		85.4%	
Balance Sheet		Income Statement		Length of Stay 46.4	
Current Assets	1,313,435	Total Charges	8,668,019	Average Wages	21.35
Fixed Assets	57,521	Contract Allowance	863,855	10.0%	Skilled Nursing 71.6%
Other Assets	41,500	Operating Revenue	7,804,164	90.0%	Ancillary Service 28.4%
Total Assets	1,412,456	Operating Expense	8,268,368	105.9%	Current Ratio 5.2
Current Liabilities	254,621	Operating Margin	-464,204	-5.9%	Days to Collect 55.7
Long Term Liabilities	-3,823,069	Other Income	-18,419	-0.2%	Avg Payment Days 6.3
Total Equity	4,980,904	Other Expense	0	0.0%	Depreciation Rate 121.9%
Total Liab. and Equity	1,412,456	Net Profit or Loss	(482,623)	-6.2%	Return on Equity -9.7%

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555790 CEDAR CREST NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
CEDAR CREST NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
SUNNYVALE, CA 94087		CR Beds 90 POS Beds 0			
SANTA CLARA		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		90.0%	
Balance Sheet		Income Statement		Length of Stay 44.4	
Current Assets	13,915,231	Total Charges	16,756,962	Average Wages	25.15
Fixed Assets	311,589	Contract Allowance	388,040	2.3% Skilled Nursing	57.9%
Other Assets	188,500	Operating Revenue	16,368,922	97.7% Ancillary Service	42.1%
Total Assets	14,415,320	Operating Expense	13,952,071	85.2% Current Ratio	(0.7)
Current Liabilities	-19,109,082	Operating Margin	2,416,851	14.8% Days to Collect	63.9
Long Term Liabilities	94,769	Other Income	5,751	0.0% Avg Payment Days	25.2
Total Equity	33,429,633	Other Expense	0	0.0% Depreciation Rate	54.0%
Total Liab. and Equity	14,415,320	Net Profit or Loss	2,421,909	14.8% Return on Equity	7.2%

555494 CEDAR MOUNTAIN POST ACUTE				Proprietary - Partnership	
CEDAR MOUNTAIN POST ACUTE		12/31/2019 365 Days Settled			
YUCAIPA, CA 92399		CR Beds 99 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		91.0%	
Balance Sheet		Income Statement		Length of Stay 97.5	
Current Assets	8,984,786	Total Charges	15,287,647	Average Wages	21.55
Fixed Assets	117,698	Contract Allowance	5,118,953	33.5% Skilled Nursing	73.9%
Other Assets	173	Operating Revenue	10,168,694	66.5% Ancillary Service	26.1%
Total Assets	9,102,657	Operating Expense	9,749,397	95.9% Current Ratio	4.5
Current Liabilities	2,009,075	Operating Margin	419,297	4.1% Days to Collect	117.7
Long Term Liabilities	3,299,887	Other Income	314,561	3.1% Avg Payment Days	30.0
Total Equity	3,793,695	Other Expense	0	0.0% Depreciation Rate	586.0%
Total Liab. and Equity	9,102,657	Net Profit or Loss	733,858	7.2% Return on Equity	19.3%

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056186 CENTINELA GRAND INC				Proprietary - Corporation	
CENTINELA GRAND INC		12/31/2019 365 Days Settled			
PERRIS, CA 92571				CR Beds 109 POS Beds 0	
RIVERSIDE				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	87.0%
Balance Sheet		Income Statement		Length of Stay	309.1
Current Assets	1,063,205	Total Charges	9,199,111	Average Wages	19.09
Fixed Assets	50,301	Contract Allowance	190,487	2.1% Skilled Nursing	88.4%
Other Assets	-827,610	Operating Revenue	9,008,624	97.9% Ancillary Service	11.6%
Total Assets	285,896	Operating Expense	9,760,027	108.3% Current Ratio	0.4
Current Liabilities	2,408,062	Operating Margin	-751,403	-8.3% Days to Collect	57.0
Long Term Liabilities	-218,431	Other Income	0	0.0% Avg Payment Days	56.1
Total Equity	-1,903,735	Other Expense	0	0.0% Depreciation Rate	503.1%
Total Liab. and Equity	285,896	Net Profit or Loss	(751,403)	-8.3% Return on Equity	39.5%
056167 CENTINELA SKILLED NURSING & WELLNESS CENTRE WEST				Proprietary - Other	
CENTINELA SKILLED NURSING & WELLNESS CENTRE WEST		6/30/2019 365 Days Settled			
INGLEWOOD, CA 90301				CR Beds 59 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	87.4%
Balance Sheet		Income Statement		Length of Stay	93.6
Current Assets	2,801,532	Total Charges	8,739,450	Average Wages	22.47
Fixed Assets	140,578	Contract Allowance	1,908,734	21.8% Skilled Nursing	47.4%
Other Assets	198,709	Operating Revenue	6,830,716	78.2% Ancillary Service	52.6%
Total Assets	3,140,819	Operating Expense	6,835,637	100.1% Current Ratio	2.4
Current Liabilities	1,169,246	Operating Margin	-4,921	-0.1% Days to Collect	81.9
Long Term Liabilities	-2,070,000	Other Income	144,576	2.1% Avg Payment Days	86.2
Total Equity	4,041,573	Other Expense	0	0.0% Depreciation Rate	180.3%
Total Liab. and Equity	3,140,819	Net Profit or Loss	139,655	2.0% Return on Equity	3.5%

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055280 CENTRAL GARDENS POST ACUTE		Proprietary - Partnership	
CENTRAL GARDENS POST ACUTE		12/31/2019 365 Days Settled	
SAN FRANCISCO, CA 94115		CR Beds 92 POS Beds 0	
SAN FRANCISCO		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 90.3%	
Balance Sheet		Income Statement	
Current Assets	1,599,285	Total Charges	16,006,332
Fixed Assets	48,788	Contract Allowance	4,490,224
Other Assets	0	Operating Revenue	11,516,108
Total Assets	1,648,073	Operating Expense	10,897,741
Current Liabilities	905,506	Operating Margin	618,367
Long Term Liabilities	124,200	Other Income	0
Total Equity	618,367	Other Expense	0
Total Liab. and Equity	1,648,073	Net Profit or Loss	618,367
		28.1%	Skilled Nursing 83.3%
		71.9%	Ancillary Service 16.7%
		94.6%	Current Ratio 1.8
		5.4%	Days to Collect 45.2
		0.0%	Avg Payment Days 24.9
		0.0%	Depreciation Rate 2,496.9%
		5.4%	Return on Equity 100.0%

055084 CENTRAL VALLEY POST ACUTE		Proprietary - Corporation	
CENTRAL VALLEY POST ACUTE		6/30/2019 365 Days Settled	
RIVERBANK, CA 95367		CR Beds 99 POS Beds 0	
STANISLAUS		Key Performance Ind.	
Noridian (AS, GU, HI, NV)		Occupancy Rate 88.6%	
Balance Sheet		Income Statement	
Current Assets	8,035,186	Total Charges	7,989,001
Fixed Assets	81,599	Contract Allowance	791,892
Other Assets	0	Operating Revenue	7,197,109
Total Assets	8,116,785	Operating Expense	8,594,418
Current Liabilities	10,627,752	Operating Margin	-1,397,309
Long Term Liabilities	0	Other Income	4,921
Total Equity	-2,510,967	Other Expense	0
Total Liab. and Equity	8,116,785	Net Profit or Loss	(1,392,388)
		9.9%	Skilled Nursing 76.8%
		90.1%	Ancillary Service 23.2%
		119.4%	Current Ratio 0.8
		-19.4%	Days to Collect 235.7
		0.1%	Avg Payment Days 82.5
		0.0%	Depreciation Rate 718.2%
		-19.3%	Return on Equity 55.5%

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555368 CENTURY VILLA, INC				Proprietary - Corporation		
CENTURY VILLA, INC		12/31/2019 365 Days Settled				
INGLEWOOD, CA 90302				CR Beds 99	POS Beds 0	
LOS ANGELES		Key Performance Ind.				
NORIDIAN				Occupancy Rate	90.7%	
Balance Sheet		Income Statement		Length of Stay	127.0	
Current Assets	1,310,100	Total Charges	9,235,385	Average Wages	17.57	
Fixed Assets	502,318	Contract Allowance	-519,509	-5.6%	Skilled Nursing	77.1%
Other Assets	2,185,218	Operating Revenue	9,754,894	105.6%	Ancillary Service	22.9%
Total Assets	3,997,636	Operating Expense	9,317,726	95.5%	Current Ratio	0.5
Current Liabilities	2,490,832	Operating Margin	437,168	4.5%	Days to Collect	63.5
Long Term Liabilities	-1,092,735	Other Income	4,343	0.0%	Avg Payment Days	62.0
Total Equity	2,599,539	Other Expense	0	0.0%	Depreciation Rate	50.6%
Total Liab. and Equity	3,997,636	Net Profit or Loss	441,511	4.5%	Return on Equity	17.0%
055935 CERES POSTACUTE CARE				Proprietary - Corporation		
CERES POSTACUTE CARE		12/31/2019 365 Days Settled				
CERES, CA 95307				CR Beds 46	POS Beds 0	
STANISLAUS		Key Performance Ind.				
Noridian (AS, GU, HI, NV)				Occupancy Rate	93.7%	
Balance Sheet		Income Statement		Length of Stay	224.7	
Current Assets	1,263,687	Total Charges	4,825,126	Average Wages	17.38	
Fixed Assets	27,131	Contract Allowance	612,072	12.7%	Skilled Nursing	87.5%
Other Assets	65,860	Operating Revenue	4,213,054	87.3%	Ancillary Service	12.5%
Total Assets	1,356,678	Operating Expense	3,931,954	93.3%	Current Ratio	2.8
Current Liabilities	459,501	Operating Margin	281,100	6.7%	Days to Collect	45.2
Long Term Liabilities	420,682	Other Income	51,665	1.2%	Avg Payment Days	25.8
Total Equity	476,495	Other Expense	0	0.0%	Depreciation Rate	212.9%
Total Liab. and Equity	1,356,678	Net Profit or Loss	332,765	7.9%	Return on Equity	69.8%

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056190 CHANDLER CONVALESCENT HOSPITAL				Proprietary - Corporation	
CHANDLER CONVALESCENT HOSPITAL				4/30/2019 365 Days Settled	
GLENDALE, CA 91204				CR Beds 106 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 85.3%	
Balance Sheet		Income Statement		Length of Stay 165.8	
Current Assets	1,094,896	Total Charges	6,003,717	Average Wages 18.19	
Fixed Assets	14,031	Contract Allowance	304,207	5.1% Skilled Nursing 94.4%	
Other Assets	0	Operating Revenue	5,699,510	94.9% Ancillary Service 5.6%	
Total Assets	<u>1,108,927</u>	Operating Expense	6,310,488	110.7% Current Ratio 0.2	
Current Liabilities	4,545,917	Operating Margin	-610,978	-10.7% Days to Collect 90.1	
Long Term Liabilities	0	Other Income	698	0.0% Avg Payment Days 44.4	
Total Equity	<u>-3,436,990</u>	Other Expense	0	0.0% Depreciation Rate 4,155.6%	
Total Liab. and Equity	<u>1,108,927</u>	Net Profit or Loss	<u>(610,280)</u>	-10.7% Return on Equity 17.8%	

555872 CHAPARRAL HOUSE				Nonprofit - Other	
CHAPARRAL HOUSE				6/30/2019 365 Days Settled	
BERKELEY, CA 94702				CR Beds 49 POS Beds 0	
ALAMEDA				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate 81.4%	
Balance Sheet		Income Statement		Length of Stay 220.5	
Current Assets	2,359,117	Total Charges	7,275,727	Average Wages 26.60	
Fixed Assets	717,081	Contract Allowance	1,101,550	15.1% Skilled Nursing 98.4%	
Other Assets	0	Operating Revenue	6,174,177	84.9% Ancillary Service 0.0%	
Total Assets	<u>3,076,198</u>	Operating Expense	6,281,260	101.7% Current Ratio 4.4	
Current Liabilities	537,713	Operating Margin	-107,083	-1.7% Days to Collect 49.4	
Long Term Liabilities	0	Other Income	40,797	0.7% Avg Payment Days 26.9	
Total Equity	<u>2,538,485</u>	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	<u>3,076,198</u>	Net Profit or Loss	<u>(66,284)</u>	-1.1% Return on Equity -2.6%	

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555309 CHERRY VALLEY HEALTHCARE				Proprietary - Other	
CHERRY VALLEY HEALTHCARE		12/31/2019 365 Days Settled			
BANNING, CA 92220		CR Beds 132 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.2%	
		Length of Stay		100.9	
		Average Wages		19.61	
		14.5% Skilled Nursing		78.0%	
		85.5% Ancillary Service		22.0%	
		105.0% Current Ratio		1.3	
		-5.0% Days to Collect		46.5	
		0.2% Avg Payment Days		41.7	
		0.0% Depreciation Rate		55.2%	
		-4.8% Return on Equity		-67.1%	
<hr/>					
555734 CHILDREN'S RECOVERY CENTER OF NO CA D/P SNF				Proprietary - Corporation	
CHILDREN'S RECOVERY CENTER OF NO CA D/P SNF		12/31/2019 365 Days Settled			
CAMPBELL, CA 95008		CR Beds 0 POS Beds 0			
SANTA CLARA		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		0.0%	
		Length of Stay			
		Average Wages			
		0.0% Skilled Nursing		0.0%	
		0.0% Ancillary Service		0.0%	
		0.0% Current Ratio			
		0.0% Days to Collect			
		0.0% Avg Payment Days			
		0.0% Depreciation Rate		0.0%	
		0.0% Return on Equity		0.0%	

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055126 CHINO VALLEY HEALTH CARE CENTE				Proprietary - Corporation	
CHINO VALLEY HEALTH CARE CENTE				12/31/2019 365 Days Settled	
POMONA, CA 91766				CR Beds 102 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 95.4%	
Balance Sheet		Income Statement		Length of Stay 101.5	
Current Assets	3,218,388	Total Charges	20,487,117	Average Wages 19.79	
Fixed Assets	234,232	Contract Allowance	8,189,321	40.0% Skilled Nursing 44.9%	
Other Assets	4,000	Operating Revenue	12,297,796	60.0% Ancillary Service 55.1%	
Total Assets	<u>3,456,620</u>	Operating Expense	11,047,403	89.8% Current Ratio 1.6	
Current Liabilities	2,004,841	Operating Margin	1,250,393	10.2% Days to Collect 45.5	
Long Term Liabilities	0	Other Income	40	0.0% Avg Payment Days 20.6	
Total Equity	<u>1,451,779</u>	Other Expense	0	0.0% Depreciation Rate 71.8%	
Total Liab. and Equity	<u>3,456,620</u>	Net Profit or Loss	<u>1,250,433</u>	10.2% Return on Equity 86.1%	
555530 CHOWCHILLA MEMORIAL HEALTHCARE DISTRICT				Nonprofit - Church	
CHOWCHILLA MEMORIAL HEALTHCARE DISTRICT				6/30/2019 365 Days Settled	
CHOWCHILLA, CA 93610				CR Beds 28 POS Beds 0	
MADERA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 101.4%	
Balance Sheet		Income Statement		Length of Stay 211.4	
Current Assets	1,266,386	Total Charges	3,035,704	Average Wages 19.06	
Fixed Assets	1,202,080	Contract Allowance	514,530	16.9% Skilled Nursing 86.1%	
Other Assets	345,945	Operating Revenue	2,521,174	83.1% Ancillary Service 13.9%	
Total Assets	<u>2,814,411</u>	Operating Expense	3,580,040	142.0% Current Ratio 1.6	
Current Liabilities	770,280	Operating Margin	-1,058,866	-42.0% Days to Collect 7.6	
Long Term Liabilities	1,365,311	Other Income	1,299,759	51.6% Avg Payment Days 50.8	
Total Equity	<u>678,820</u>	Other Expense	0	0.0% Depreciation Rate 1.0%	
Total Liab. and Equity	<u>2,814,411</u>	Net Profit or Loss	<u>240,893</u>	9.6% Return on Equity 35.5%	

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055872 CITRUS NURSING CENTER		Proprietary - Corporation	
CITRUS NURSING CENTER		12/31/2019 365 Days Settled	
FONTANA, CA 92335		CR Beds 99 POS Beds 0	
SAN BERNARDINO		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	94.8%
		Length of Stay	52.2
		Average Wages	22.34
		35.2% Skilled Nursing	71.2%
		64.8% Ancillary Service	28.8%
		100.1% Current Ratio	0.8
		-0.1% Days to Collect	160.9
		2.0% Avg Payment Days	62.8
		0.0% Depreciation Rate	52.9%
		2.0% Return on Equity	-35.8%

Balance Sheet		Income Statement	
Current Assets	1,700,329	Total Charges	19,961,294
Fixed Assets	228,004	Contract Allowance	7,018,085
Other Assets	0	Operating Revenue	12,943,209
Total Assets	1,928,333	Operating Expense	12,951,063
Current Liabilities	2,241,551	Operating Margin	-7,854
Long Term Liabilities	394,211	Other Income	261,347
Total Equity	-707,429	Other Expense	0
Total Liab. and Equity	1,928,333	Net Profit or Loss	253,493

555832 CLARA BALDWIN STOCKER HOME		Proprietary - Corporation	
CLARA BALDWIN STOCKER HOME		6/30/2019 365 Days Settled	
WEST COVINA, CA 91790		CR Beds 46 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	72.3%
		Length of Stay	22.5
		Average Wages	20.02
		0.0% Skilled Nursing	91.4%
		100.0% Ancillary Service	8.6%
		106.3% Current Ratio	2.0
		-6.3% Days to Collect	92.3
		4.3% Avg Payment Days	50.7
		0.0% Depreciation Rate	2.6%
		-3.7% Return on Equity	-15.7%

Balance Sheet		Income Statement	
Current Assets	1,335,872	Total Charges	4,313,480
Fixed Assets	347,000	Contract Allowance	0
Other Assets	0	Operating Revenue	4,313,480
Total Assets	1,682,872	Operating Expense	4,583,979
Current Liabilities	670,249	Operating Margin	-270,499
Long Term Liabilities	0	Other Income	186,080
Total Equity	1,012,623	Other Expense	0
Total Liab. and Equity	1,682,872	Net Profit or Loss	(159,172)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055394 CLAREMONT CARE CENTER		Proprietary - Corporation	
CLAREMONT CARE CENTER		12/31/2019 365 Days Settled	
POMONA, CA 91768		CR Beds 99 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate	91.0%
		Length of Stay	61.4
		Average Wages	25.24
		20.8% Skilled Nursing	69.6%
		79.2% Ancillary Service	30.4%
		89.8% Current Ratio	11.7
		10.2% Days to Collect	49.1
		0.1% Avg Payment Days	17.9
		0.0% Depreciation Rate	27.1%
		10.3% Return on Equity	11.1%
<hr/>			
555085 CLAREMONT MANOR CARE CENTER		Nonprofit - Other	
CLAREMONT MANOR CARE CENTER		3/31/2019 365 Days Settled	
CLAREMONT, CA 91711		CR Beds 281 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
NORIDIAN		Occupancy Rate	103.8%
		Length of Stay	551.8
		Average Wages	20.10
		10.0% Skilled Nursing	31.0%
		90.0% Ancillary Service	4.0%
		101.2% Current Ratio	1.3
		-1.2% Days to Collect	25.2
		5.1% Avg Payment Days	26.7
		0.0% Depreciation Rate	0.0%
		3.9% Return on Equity	8.5%

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555880 CLEAR VIEW CONVALESCENT CENTER				Proprietary - Corporation	
CLEAR VIEW CONVALESCENT CENTER		12/31/2019 365 Days Settled			
GARDENA, CA 90247		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		95.2%	
Balance Sheet		Income Statement		Length of Stay	
				1,186.0	
Current Assets	2,881,458	Total Charges	9,865,728	Average Wages	
Fixed Assets	1,324,017	Contract Allowance	275,147	25.14	
Other Assets	2,325,751	Operating Revenue	9,590,581	2.8%	
Total Assets	6,531,226	Operating Expense	9,136,221	97.2%	
Current Liabilities	2,256,660	Operating Margin	454,360	95.3%	
Long Term Liabilities	3,862,401	Other Income	67,402	4.7%	
Total Equity	412,165	Other Expense	0	0.7%	
Total Liab. and Equity	6,531,226	Net Profit or Loss	521,762	0.0%	
				5.4%	

555881 CLEAR VIEW SANITARIUM				Proprietary - Corporation	
CLEAR VIEW SANITARIUM		12/31/2019 365 Days Settled			
GARDENA, CA 90247		CR Beds 73 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		100.4%	
Balance Sheet		Income Statement		Length of Stay	
				1,407.4	
Current Assets	2,881,458	Total Charges	6,872,073	Average Wages	
Fixed Assets	1,324,017	Contract Allowance	393,907	25.14	
Other Assets	2,325,751	Operating Revenue	6,478,166	5.7%	
Total Assets	6,531,226	Operating Expense	6,589,836	94.3%	
Current Liabilities	2,256,660	Operating Margin	-111,670	101.7%	
Long Term Liabilities	3,862,401	Other Income	22,540	-1.7%	
Total Equity	412,165	Other Expense	0	0.3%	
Total Liab. and Equity	6,531,226	Net Profit or Loss	(89,130)	0.0%	
				-1.4%	

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555307 CLEARWATER HEALTHCARE CENTER				Proprietary - Other	
CLEARWATER HEALTHCARE CENTER		12/31/2019 365 Days Settled			
STOCKTON, CA 95210		CR Beds 120 POS Beds 0			
SAN JOAQUIN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		98.4%	
Balance Sheet		Income Statement		Length of Stay	
				69.5	
Current Assets	2,047,567	Total Charges	18,542,694	Average Wages	
				19.96	
Fixed Assets	903,654	Contract Allowance	5,044,253	27.2% Skilled Nursing	
				73.7%	
Other Assets	1,112,444	Operating Revenue	13,498,441	72.8% Ancillary Service	
				26.3%	
Total Assets	4,063,665	Operating Expense	13,529,912	100.2% Current Ratio	
				1.6	
Current Liabilities	1,283,316	Operating Margin	-31,471	-0.2% Days to Collect	
				52.4	
Long Term Liabilities	2,251,331	Other Income	130,040	1.0% Avg Payment Days	
				33.3	
Total Equity	529,018	Other Expense	0	0.0% Depreciation Rate	
				153.1%	
Total Liab. and Equity	4,063,665	Net Profit or Loss	85,979	0.6% Return on Equity	
				16.3%	

055756 CLOVERDALE HEALTHCARE CENTER				Proprietary - Corporation	
CLOVERDALE HEALTHCARE CENTER		12/31/2019 365 Days Settled			
CLOVERDALE, CA 95425		CR Beds 70 POS Beds 0			
SONOMA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		79.6%	
Balance Sheet		Income Statement		Length of Stay	
				109.9	
Current Assets	4,084,032	Total Charges	7,876,461	Average Wages	
				26.09	
Fixed Assets	456,018	Contract Allowance	-264,234	-3.4% Skilled Nursing	
				77.2%	
Other Assets	609,959	Operating Revenue	8,140,695	103.4% Ancillary Service	
				22.8%	
Total Assets	5,150,009	Operating Expense	7,239,439	88.9% Current Ratio	
				10.6	
Current Liabilities	386,638	Operating Margin	901,256	11.1% Days to Collect	
				46.3	
Long Term Liabilities	537,697	Other Income	9,190	0.1% Avg Payment Days	
				17.6	
Total Equity	4,225,674	Other Expense	0	0.0% Depreciation Rate	
				24.4%	
Total Liab. and Equity	5,150,009	Net Profit or Loss	910,446	11.2% Return on Equity	
				21.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555199 COAST CARE CONVALESCENT CENTER		Proprietary - Corporation	
COAST CARE CONVALESCENT CENTER		12/31/2019 365 Days Settled	
BALDWIN PARK, CA 91706		CR Beds 48 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 89.4%	
Balance Sheet		Income Statement	
Current Assets	746,575	Total Charges	5,316,641
Fixed Assets	978,327	Contract Allowance	0
Other Assets	0	Operating Revenue	5,316,641
Total Assets	1,724,902	Operating Expense	4,924,382
Current Liabilities	0	Operating Margin	392,259
Long Term Liabilities	2,246,110	Other Income	0
Total Equity	-521,208	Other Expense	0
Total Liab. and Equity	1,724,902	Net Profit or Loss	392,259
		100.0%	100.0%
		92.6%	92.6%
		7.4%	7.4%
		0.0%	0.0%
		0.0%	0.0%
		7.4%	7.4%
			Length of Stay 153.9
			Average Wages 18.06
			Skilled Nursing 74.1%
			Ancillary Service 25.9%
			Current Ratio
			Days to Collect 25.7
			Avg Payment Days 0.0
			Depreciation Rate 2.8%
			Return on Equity -75.3%

055566 COASTAL VIEW HEALTHCARE CENTER		Proprietary - Corporation	
COASTAL VIEW HEALTHCARE CENTER		12/31/2019 365 Days Settled	
VENTURA, CA 93003		CR Beds 96 POS Beds 0	
VENTURA		Key Performance Ind.	
PALMETTO (CALIFORNIA)		Occupancy Rate 81.4%	
Balance Sheet		Income Statement	
Current Assets	1,671,327	Total Charges	9,994,850
Fixed Assets	479,389	Contract Allowance	-594,599
Other Assets	156,501	Operating Revenue	10,589,449
Total Assets	2,307,217	Operating Expense	10,669,204
Current Liabilities	1,032,826	Operating Margin	-79,755
Long Term Liabilities	0	Other Income	111,642
Total Equity	1,274,391	Other Expense	0
Total Liab. and Equity	2,307,217	Net Profit or Loss	21,193
		105.9%	105.9%
		100.8%	100.8%
		-0.8%	-0.8%
		1.1%	1.1%
		0.0%	0.0%
		0.2%	0.2%
			Length of Stay 81.5
			Average Wages 24.34
			Skilled Nursing 72.7%
			Ancillary Service 27.3%
			Current Ratio 1.6
			Days to Collect 44.5
			Avg Payment Days 34.0
			Depreciation Rate 55.7%
			Return on Equity 1.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

056158 COLLEGE OAK NURSING & REHABILITATION CENTER				Proprietary - Other		
COLLEGE OAK NURSING & REHABILITATION CENTER		12/31/2019 287 Days Settled				
SACRAMENTO, CA 95841		3/19/2019 78 Days Settled		CR Beds 120 POS Beds 0		
SACRAMENTO		Key Performance Ind.				
Noridian (CA)				Occupancy Rate	111.6%	
Balance Sheet		Income Statement		Length of Stay	164.4	
Current Assets	2,748,284	Total Charges	11,864,032	Average Wages	23.25	
Fixed Assets	6,884	Contract Allowance	3,106,861	26.2%	Skilled Nursing	94.1%
Other Assets	1,331,414	Operating Revenue	8,757,171	73.8%	Ancillary Service	5.9%
Total Assets	4,086,582	Operating Expense	8,438,630	96.4%	Current Ratio	0.7
Current Liabilities	3,762,129	Operating Margin	318,541	3.6%	Days to Collect	48.2
Long Term Liabilities	0	Other Income	5,911	0.1%	Avg Payment Days	162.3
Total Equity	324,453	Other Expense	0	0.0%	Depreciation Rate	11,378.2%
Total Liab. and Equity	4,086,582	Net Profit or Loss	324,452	3.7%	Return on Equity	100.0%

056158 COLLEGE OAK NURSING & REHABILITATION CENTER				Proprietary - Partnership		
COLLEGE OAK NURSING & REHABILITATION CENTER		12/31/2019 287 Days Settled				
SACRAMENTO, CA 95841		3/19/2019 78 Days Settled		CR Beds 120 POS Beds 0		
SACRAMENTO		Key Performance Ind.				
Noridian (CA)				Occupancy Rate	89.8%	
Balance Sheet		Income Statement		Length of Stay	143.6	
Current Assets	2,438,088	Total Charges	3,233,026	Average Wages	23.25	
Fixed Assets	161,083	Contract Allowance	873,652	27.0%	Skilled Nursing	93.6%
Other Assets	101,804	Operating Revenue	2,359,374	73.0%	Ancillary Service	6.4%
Total Assets	2,700,975	Operating Expense	2,568,748	108.9%	Current Ratio	2.8
Current Liabilities	875,612	Operating Margin	-209,374	-8.9%	Days to Collect	280.0
Long Term Liabilities	3,227,655	Other Income	725,412	30.7%	Avg Payment Days	64.9
Total Equity	-1,402,292	Other Expense	0	0.0%	Depreciation Rate	27.7%
Total Liab. and Equity	2,700,975	Net Profit or Loss	516,038	21.9%	Return on Equity	-36.8%

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555030 COLLEGE VISTA CONVALESCENT HOSPITAL				Proprietary - Other	
COLLEGE VISTA CONVALESCENT HOSPITAL		12/31/2019 365 Days Settled			
LOS ANGELES, CA 90041		CR Beds 49 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		93.9%	
Balance Sheet		Income Statement		Length of Stay	
				87.5	
Current Assets	-1,520,795	Total Charges	9,342,200	Average Wages	22.33
Fixed Assets	206,309	Contract Allowance	2,004,162	21.5% Skilled Nursing	71.4%
Other Assets	2,641,875	Operating Revenue	7,338,038	78.5% Ancillary Service	28.6%
Total Assets	1,327,389	Operating Expense	6,729,264	91.7% Current Ratio	(1.4)
Current Liabilities	1,126,202	Operating Margin	608,774	8.3% Days to Collect	58.1
Long Term Liabilities	1,030,088	Other Income	90,289	1.2% Avg Payment Days	60.6
Total Equity	-828,901	Other Expense	0	0.0% Depreciation Rate	110.0%
Total Liab. and Equity	1,327,389	Net Profit or Loss	699,063	9.5% Return on Equity	-84.3%
056043 COLONIAL CARE CENTER				Proprietary - Corporation	
COLONIAL CARE CENTER		12/31/2019 365 Days Settled			
LONG BEACH, CA 90802		CR Beds 196 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		95.0%	
Balance Sheet		Income Statement		Length of Stay	
				120.3	
Current Assets	5,756,039	Total Charges	33,052,084	Average Wages	22.66
Fixed Assets	688,741	Contract Allowance	11,443,725	34.6% Skilled Nursing	68.1%
Other Assets	1,600	Operating Revenue	21,608,359	65.4% Ancillary Service	31.9%
Total Assets	6,446,380	Operating Expense	19,834,324	91.8% Current Ratio	2.8
Current Liabilities	2,046,970	Operating Margin	1,774,035	8.2% Days to Collect	49.3
Long Term Liabilities	0	Other Income	1,813	0.0% Avg Payment Days	24.0
Total Equity	4,410,660	Other Expense	0	0.0% Depreciation Rate	41.7%
Total Liab. and Equity	6,457,630	Net Profit or Loss	1,775,848	8.2% Return on Equity	40.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555715 COLONIAL GARDENS NURSING HOME		Proprietary - Corporation	
COLONIAL GARDENS NURSING HOME		5/31/2019 365 Days Settled	
PICO RIVERA, CA 90660		CR Beds 99 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 95.0%	
Balance Sheet		Income Statement	
Current Assets	2,380,618	Total Charges	7,925,793
Fixed Assets	1,829,324	Contract Allowance	1,278,142
Other Assets	9,600	Operating Revenue	6,647,651
Total Assets	<u>4,219,542</u>	Operating Expense	7,244,880
Current Liabilities	1,237,150	Operating Margin	-597,229
Long Term Liabilities	2,958,778	Other Income	3
Total Equity	23,614	Other Expense	0
Total Liab. and Equity	<u>4,219,542</u>	Net Profit or Loss	<u>(597,226)</u>
			16.1%
			83.9%
			109.0%
			-9.0%
			0.0%
			0.0%
			-9.0%
			-9.0%
			2,529.1%
555909 COLUSA MEDICAL CENTER - SNF		Proprietary - Individual	
COLUSA MEDICAL CENTER - SNF		12/31/2019 365 Days Settled	
COLUSA, CA 95932		CR Beds 0 POS Beds 0	
COLUSA		Key Performance Ind.	
Noridian (CA)		Occupancy Rate 0.0%	
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	<u>0</u>	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	<u>0</u>	Net Profit or Loss	<u>0</u>
			0.0%
			0.0%
			0.0%
			0.0%
			0.0%
			0.0%
			0.0%
			0.0%
			0.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055409 COMMUNITY CARE AND REHABILITATION CENTER				Proprietary - Other	
COMMUNITY CARE AND REHABILITATION CENTER				12/31/2019 365 Days Settled	
RIVERSIDE, CA 92506				CR Beds 162 POS Beds 0	
RIVERSIDE				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	92.0%
Balance Sheet				Income Statement	
Current Assets	-3,632,470	Total Charges	28,869,463	Length of Stay	59.7
Fixed Assets	294,157	Contract Allowance	10,458,957	Average Wages	23.00
Other Assets	0	Operating Revenue	18,410,506	36.2% Skilled Nursing	78.9%
Total Assets	-3,338,313	Operating Expense	19,550,183	63.8% Ancillary Service	21.1%
Current Liabilities	2,877,334	Operating Margin	-1,139,677	106.2% Current Ratio	(1.3)
Long Term Liabilities	662,825	Other Income	601,444	-6.2% Days to Collect	88.8
Total Equity	-6,878,472	Other Expense	0	3.3% Avg Payment Days	52.6
Total Liab. and Equity	-3,338,313	Net Profit or Loss	(538,233)	0.0% Depreciation Rate	206.1%
				-2.9% Return on Equity	7.8%

055873 COMMUNITY CARE CENTER				Proprietary - Partnership	
COMMUNITY CARE CENTER				12/31/2019 365 Days Settled	
LA MESA, CA 91942				CR Beds 119 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	95.0%
Balance Sheet				Income Statement	
Current Assets	2,601,833	Total Charges	20,151,177	Length of Stay	78.3
Fixed Assets	1,830,044	Contract Allowance	1,889,045	Average Wages	27.21
Other Assets	58,112	Operating Revenue	18,262,132	9.4% Skilled Nursing	74.6%
Total Assets	4,489,989	Operating Expense	16,797,775	90.6% Ancillary Service	25.4%
Current Liabilities	7,593,785	Operating Margin	1,464,357	92.0% Current Ratio	0.3
Long Term Liabilities	106,576	Other Income	127,972	8.0% Days to Collect	27.2
Total Equity	-3,210,372	Other Expense	0	0.7% Avg Payment Days	37.0
Total Liab. and Equity	4,489,989	Net Profit or Loss	1,592,329	0.0% Depreciation Rate	21.0%
				8.7% Return on Equity	-49.6%

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555711 COMMUNITY CARE ON PALM		Nonprofit - Other	
COMMUNITY CARE ON PALM		12/31/2019 365 Days Settled	
RIVERSIDE, CA 92501		CR Beds 0 POS Beds 0	
RIVERSIDE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 0.0%	
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0
		Length of Stay	
		Average Wages	
		0.0% Skilled Nursing	0.0%
		0.0% Ancillary Service	0.0%
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate	0.0%
		0.0% Return on Equity	0.0%

056107 COMMUNITY CONVALESCENT CENTER OF SAN BERNARDINO		Nonprofit - Other	
COMMUNITY CONVALESCENT CENTER OF SAN BERNARDINO		6/30/2019 365 Days Settled	
SAN BERNARDINO, CA 92411		CR Beds 0 POS Beds 0	
SAN BERNARDINO		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate 0.0%	
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0
		Length of Stay	
		Average Wages	
		0.0% Skilled Nursing	0.0%
		0.0% Ancillary Service	0.0%
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate	0.0%
		0.0% Return on Equity	0.0%

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056444 COMMUNITY EXTENDED CARE HOSPITAL OF MONTCLAIR				Proprietary - Corporation	
COMMUNITY EXTENDED CARE HOSPITAL OF MONTCLAIR				12/31/2019 365 Days Settled	
MONTCLAIR, CA 91763				CR Beds 140 POS Beds 0	
SAN BERNARDINO				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	92.6%
Balance Sheet		Income Statement		Length of Stay	194.0
Current Assets	1,915,460	Total Charges	19,477,280	Average Wages	23.48
Fixed Assets	76,186	Contract Allowance	1,591,705	8.2% Skilled Nursing	84.6%
Other Assets	117,451	Operating Revenue	17,885,575	91.8% Ancillary Service	15.4%
Total Assets	2,109,097	Operating Expense	18,146,747	101.5% Current Ratio	1.7
Current Liabilities	1,159,478	Operating Margin	-261,172	-1.5% Days to Collect	31.8
Long Term Liabilities	2,386,499	Other Income	252,929	1.4% Avg Payment Days	23.3
Total Equity	-1,436,880	Other Expense	0	0.0% Depreciation Rate	667.5%
Total Liab. and Equity	2,109,097	Net Profit or Loss	(9,043)	-0.1% Return on Equity	0.6%
555316 COPPER RIDGE CARE CENTER				Proprietary - Corporation	
COPPER RIDGE CARE CENTER				12/31/2019 365 Days Settled	
REDDING, CA 96002				CR Beds 125 POS Beds 0	
SHASTA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	92.1%
Balance Sheet		Income Statement		Length of Stay	74.6
Current Assets	70,558,910	Total Charges	17,818,868	Average Wages	22.86
Fixed Assets	1,711,499	Contract Allowance	-283,774	-1.6% Skilled Nursing	70.7%
Other Assets	4,410,000	Operating Revenue	18,102,642	101.6% Ancillary Service	29.3%
Total Assets	76,680,409	Operating Expense	17,761,832	98.1% Current Ratio	1.2
Current Liabilities	56,804,393	Operating Margin	340,810	1.9% Days to Collect	32.5
Long Term Liabilities	0	Other Income	57,337	0.3% Avg Payment Days	45.3
Total Equity	19,876,016	Other Expense	0	0.0% Depreciation Rate	82.9%
Total Liab. and Equity	76,680,409	Net Profit or Loss	398,147	2.2% Return on Equity	2.0%

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055064 COTTONWOOD CANYON HEALTHCARE CENTER				Proprietary - Corporation	
COTTONWOOD CANYON HEALTHCARE CENTER 12/31/2019 365 Days Settled					
EL CAJON, CA 92021				CR Beds 96 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 88.9%	
Balance Sheet		Income Statement		Length of Stay 136.0	
Current Assets	33,419,083	Total Charges	9,392,962	Average Wages 23.24	
Fixed Assets	267,624	Contract Allowance	520,991	5.5% Skilled Nursing 71.3%	
Other Assets	1,450,942	Operating Revenue	8,871,971	94.5% Ancillary Service 28.7%	
Total Assets	35,137,649	Operating Expense	9,700,690	109.3% Current Ratio 1.0	
Current Liabilities	34,489,945	Operating Margin	-828,719	-9.3% Days to Collect 37.4	
Long Term Liabilities	0	Other Income	51,690	0.6% Avg Payment Days 106.1	
Total Equity	647,704	Other Expense	0	0.0% Depreciation Rate 67.0%	
Total Liab. and Equity	35,137,649	Net Profit or Loss	(777,029)	-8.8% Return on Equity -120.0%	
<hr/>					
056098 COTTONWOOD HEALTH CARE CENTER				Proprietary - Corporation	
COTTONWOOD HEALTH CARE CENTER 12/31/2019 365 Days Settled					
WOODLAND, CA 95695				CR Beds 98 POS Beds 0	
YOLO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 93.7%	
Balance Sheet		Income Statement		Length of Stay 103.5	
Current Assets	1,937,032	Total Charges	12,003,643	Average Wages 24.03	
Fixed Assets	61,439	Contract Allowance	1,812,809	15.1% Skilled Nursing 78.1%	
Other Assets	-294,378	Operating Revenue	10,190,834	84.9% Ancillary Service 21.9%	
Total Assets	1,704,093	Operating Expense	10,063,536	98.8% Current Ratio 0.9	
Current Liabilities	2,057,550	Operating Margin	127,298	1.2% Days to Collect 57.9	
Long Term Liabilities	0	Other Income	240	0.0% Avg Payment Days 57.5	
Total Equity	-353,457	Other Expense	0	0.0% Depreciation Rate 1,305.0%	
Total Liab. and Equity	1,704,093	Net Profit or Loss	127,800	1.3% Return on Equity -36.2%	

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555618 COUNTRY CARE CONVALESCENT HOSPITAL		Nonprofit - Other	
COUNTRY CARE CONVALESCENT HOSPITAL		9/30/2019 365 Days Settled	
ATASCADERO, CA 93422		CR Beds 0 POS Beds 0	
SAN LUIS OBISPO		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 0.0%	
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0
		Length of Stay	
		Average Wages	
		0.0% Skilled Nursing	0.0%
		0.0% Ancillary Service	0.0%
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate	0.0%
		0.0% Return on Equity	0.0%

555802 COUNTRY CREST POST ACUTE		Proprietary - Other	
COUNTRY CREST POST ACUTE		12/31/2019 365 Days Settled	
OROVILLE, CA 95966		CR Beds 59 POS Beds 0	
BUTTE		Key Performance Ind.	
PALMETTO (CALIFORNIA)		Occupancy Rate 94.7%	
Balance Sheet		Income Statement	
Current Assets	1,088,387	Total Charges	8,959,026
Fixed Assets	98,882	Contract Allowance	1,020,290
Other Assets	309,839	Operating Revenue	7,938,736
Total Assets	1,497,108	Operating Expense	9,099,792
Current Liabilities	3,304,239	Operating Margin	-1,161,056
Long Term Liabilities	-460,330	Other Income	87,238
Total Equity	-1,346,801	Other Expense	0
Total Liab. and Equity	1,497,108	Net Profit or Loss	(1,083,283)
		11.4%	
		88.6%	
		114.6%	
		-14.6%	
		1.1%	
		0.0%	
		-13.6%	
		Length of Stay	52.2
		Average Wages	24.60
		Skilled Nursing	56.9%
		Ancillary Service	43.1%
		Current Ratio	0.3
		Days to Collect	49.4
		Avg Payment Days	76.1
		Depreciation Rate	313.0%
		Return on Equity	80.4%

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055002 COUNTRY MANOR HEALTHCARE				Proprietary - Other	
COUNTRY MANOR HEALTHCARE		12/31/2019 365 Days Settled			
LAKE VIEW TERRACE, CA 91342		CR Beds 99		POS Beds 0	
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		85.9%	
Balance Sheet		Income Statement		Length of Stay	
				431.0	
Current Assets	2,310,003	Total Charges	9,427,255	Average Wages	
Fixed Assets	1,108,405	Contract Allowance	-429,856	20.04	
Other Assets	0	Operating Revenue	9,857,111	-4.6%	
Total Assets	<u>3,418,408</u>	Operating Expense	9,634,858	104.6%	
Current Liabilities	754,766	Operating Margin	222,253	97.7%	
Long Term Liabilities	0	Other Income	32,969	2.3%	
Total Equity	2,663,642	Other Expense	0	0.3%	
Total Liab. and Equity	<u>3,418,408</u>	Net Profit or Loss	255,221	0.0%	
				2.6%	
055910 COUNTRY MANOR LA MESA HEALTHCARE CENTER				Proprietary - Other	
COUNTRY MANOR LA MESA HEALTHCARE CENTER		12/31/2019 365 Days Settled			
LA MESA, CA 91942		CR Beds 99		POS Beds 0	
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		93.4%	
Balance Sheet		Income Statement		Length of Stay	
				90.0	
Current Assets	5,837,664	Total Charges	14,633,500	Average Wages	
Fixed Assets	223,776	Contract Allowance	2,461,922	24.00	
Other Assets	1,387,275	Operating Revenue	12,171,578	16.8%	
Total Assets	<u>7,448,715</u>	Operating Expense	10,625,107	83.2%	
Current Liabilities	449,242	Operating Margin	1,546,471	87.3%	
Long Term Liabilities	663,692	Other Income	127,960	12.7%	
Total Equity	6,335,781	Other Expense	0	1.1%	
Total Liab. and Equity	<u>7,448,715</u>	Net Profit or Loss	1,674,431	0.0%	
				13.8%	

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055247 COUNTRY OAKS CARE CENTER				Proprietary - Other	
COUNTRY OAKS CARE CENTER		12/31/2019 365 Days Settled			
POMONA, CA 91768				CR Beds 81 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 90.8%	
Balance Sheet		Income Statement		Length of Stay 168.9	
Current Assets	1,343,122	Total Charges	15,897,919	Average Wages 25.98	
Fixed Assets	143,284	Contract Allowance	5,054,940	31.8%	Skilled Nursing 89.2%
Other Assets	0	Operating Revenue	10,842,979	68.2%	Ancillary Service 10.8%
Total Assets	<u>1,486,406</u>	Operating Expense	11,924,663	110.0%	Current Ratio 0.5
Current Liabilities	2,521,562	Operating Margin	-1,081,684	-10.0%	Days to Collect 103.8
Long Term Liabilities	337,825	Other Income	377,487	3.5%	Avg Payment Days 76.7
Total Equity	-1,372,981	Other Expense	0	0.0%	Depreciation Rate 36.9%
Total Liab. and Equity	<u>1,486,406</u>	Net Profit or Loss	<u>(704,197)</u>	-6.5%	Return on Equity 51.3%

055826 COUNTRY OAKS CARE CENTER				Proprietary - Corporation	
COUNTRY OAKS CARE CENTER		12/31/2019 365 Days Settled			
SANTA MARIA, CA 93454				CR Beds 59 POS Beds 0	
SANTA BARBARA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 82.4%	
Balance Sheet		Income Statement		Length of Stay 111.6	
Current Assets	1,236,416	Total Charges	5,027,037	Average Wages 20.95	
Fixed Assets	35,514	Contract Allowance	-228,337	-4.5%	Skilled Nursing 21.7%
Other Assets	10,108	Operating Revenue	5,255,374	104.5%	Ancillary Service 16.5%
Total Assets	<u>1,282,038</u>	Operating Expense	5,392,121	102.6%	Current Ratio 2.4
Current Liabilities	525,238	Operating Margin	-136,747	-2.6%	Days to Collect 61.3
Long Term Liabilities	0	Other Income	31,373	0.6%	Avg Payment Days 34.9
Total Equity	756,800	Other Expense	0	0.0%	Depreciation Rate 76.7%
Total Liab. and Equity	<u>1,282,038</u>	Net Profit or Loss	<u>(105,784)</u>	-2.0%	Return on Equity -14.0%

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056042 COUNTRY VILLA BAY VISTA HCC		Proprietary - Other	
COUNTRY VILLA BAY VISTA HCC		12/31/2019 365 Days Settled	
LONG BEACH, CA 90805		CR Beds 70 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	92.4%
Balance Sheet		Income Statement	
Current Assets	2,242,206	Total Charges	9,749,130
Fixed Assets	175,068	Contract Allowance	2,203,128
Other Assets	1,503,319	Operating Revenue	7,546,002
Total Assets	<u>3,920,593</u>	Operating Expense	7,952,797
Current Liabilities	4,116,267	Operating Margin	-406,795
Long Term Liabilities	-1,085,000	Other Income	177,823
Total Equity	889,326	Other Expense	0
Total Liab. and Equity	<u>3,920,593</u>	Net Profit or Loss	<u>(228,972)</u>
		22.6%	Skilled Nursing 64.2%
		77.4%	Ancillary Service 35.8%
		105.4%	Current Ratio 0.5
		-5.4%	Days to Collect (32.5)
		2.4%	Avg Payment Days 132.3
		0.0%	Depreciation Rate 209.8%
		-3.0%	Return on Equity -25.7%

055077 COUNTRY VILLA BELMONT HEIGHTS		Proprietary - Other	
COUNTRY VILLA BELMONT HEIGHTS		12/31/2019 365 Days Settled	
LONG BEACH, CA 90804		CR Beds 117 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	90.6%
Balance Sheet		Income Statement	
Current Assets	282,602	Total Charges	21,410,764
Fixed Assets	354,205	Contract Allowance	7,624,584
Other Assets	2,430,350	Operating Revenue	13,786,180
Total Assets	<u>3,067,157</u>	Operating Expense	14,216,588
Current Liabilities	1,903,642	Operating Margin	-430,408
Long Term Liabilities	-650,000	Other Income	360,136
Total Equity	1,813,515	Other Expense	0
Total Liab. and Equity	<u>3,067,157</u>	Net Profit or Loss	<u>(70,272)</u>
		35.6%	Skilled Nursing 68.2%
		64.4%	Ancillary Service 31.8%
		103.1%	Current Ratio 0.1
		-3.1%	Days to Collect 4.9
		2.6%	Avg Payment Days 122.9
		0.0%	Depreciation Rate 208.4%
		-0.5%	Return on Equity -3.9%

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055344 COUNTRY VILLA CLAREMONT HEALTH CENTER				Proprietary - Corporation	
COUNTRY VILLA CLAREMONT HEALTH CENTER				12/31/2019 365 Days Settled	
CLAREMONT, CA 91711				CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	91.1%
Balance Sheet		Income Statement		Length of Stay	98.6
Current Assets	1,510,028	Total Charges	12,843,339	Average Wages	24.54
Fixed Assets	154,740	Contract Allowance	1,363,342	10.6% Skilled Nursing	64.8%
Other Assets	2,087,542	Operating Revenue	11,479,997	89.4% Ancillary Service	35.2%
Total Assets	<u>3,752,310</u>	Operating Expense	10,971,095	95.6% Current Ratio	1.0
Current Liabilities	1,550,851	Operating Margin	508,902	4.4% Days to Collect	27.1
Long Term Liabilities	-305,000	Other Income	168,763	1.5% Avg Payment Days	134.6
Total Equity	<u>2,506,459</u>	Other Expense	0	0.0% Depreciation Rate	526.5%
Total Liab. and Equity	<u>3,752,310</u>	Net Profit or Loss	<u>677,665</u>	5.9% Return on Equity	27.0%

056114 COUNTRY VILLA EAST NURSING CENTER				Proprietary - Partnership	
COUNTRY VILLA EAST NURSING CENTER				12/31/2019 365 Days Settled	
LOS ANGELES, CA 90018				CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	93.3%
Balance Sheet		Income Statement		Length of Stay	107.0
Current Assets	2,074,453	Total Charges	14,216,653	Average Wages	24.80
Fixed Assets	234,876	Contract Allowance	3,000,127	21.1% Skilled Nursing	63.0%
Other Assets	2,157,500	Operating Revenue	11,216,526	78.9% Ancillary Service	37.0%
Total Assets	<u>4,466,829</u>	Operating Expense	11,135,315	99.3% Current Ratio	0.7
Current Liabilities	2,836,958	Operating Margin	81,211	0.7% Days to Collect	20.6
Long Term Liabilities	-1,555,000	Other Income	215,486	1.9% Avg Payment Days	141.8
Total Equity	<u>3,184,871</u>	Other Expense	0	0.0% Depreciation Rate	220.4%
Total Liab. and Equity	<u>4,466,829</u>	Net Profit or Loss	<u>296,697</u>	2.6% Return on Equity	9.3%

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056053 COUNTRY VILLA HACIENDA HEALTHCARE CENTER				Proprietary - Corporation	
COUNTRY VILLA HACIENDA HEALTHCARE CENTER 12/31/2019 365 Days Settled					
SAN BERNARDINO, CA 92404				CR Beds 99 POS Beds 0	
SAN BERNARDINO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 92.4%	
Balance Sheet		Income Statement		Length of Stay 92.5	
Current Assets	550,390	Total Charges	12,166,681	Average Wages 22.86	
Fixed Assets	174,430	Contract Allowance	2,276,953	18.7%	Skilled Nursing 63.0%
Other Assets	1,987,542	Operating Revenue	9,889,728	81.3%	Ancillary Service 37.0%
Total Assets	<u>2,712,362</u>	Operating Expense	9,677,318	97.9%	Current Ratio 0.4
Current Liabilities	1,300,262	Operating Margin	212,410	2.1%	Days to Collect (0.3)
Long Term Liabilities	-1,145,000	Other Income	139,573	1.4%	Avg Payment Days 146.2
Total Equity	<u>2,557,100</u>	Other Expense	0	0.0%	Depreciation Rate 289.1%
Total Liab. and Equity	<u>2,712,362</u>	Net Profit or Loss	<u>351,983</u>	3.6%	Return on Equity 13.8%
056380 COUNTRY VILLA LOS FELIZ NURSING CENTER				Proprietary - Partnership	
COUNTRY VILLA LOS FELIZ NURSING CENTER 12/31/2019 365 Days Settled					
LOS ANGELES, CA 90039				CR Beds 131 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 93.1%	
Balance Sheet		Income Statement		Length of Stay 116.2	
Current Assets	1,621,347	Total Charges	18,720,257	Average Wages 25.35	
Fixed Assets	73,485	Contract Allowance	5,092,132	27.2%	Skilled Nursing 67.1%
Other Assets	2,675,796	Operating Revenue	13,628,125	72.8%	Ancillary Service 32.9%
Total Assets	<u>4,370,628</u>	Operating Expense	13,732,397	100.8%	Current Ratio 0.5
Current Liabilities	3,344,308	Operating Margin	-104,272	-0.8%	Days to Collect 35.2
Long Term Liabilities	-3,380,000	Other Income	376,331	2.8%	Avg Payment Days 145.3
Total Equity	<u>4,406,320</u>	Other Expense	0	0.0%	Depreciation Rate 1,370.5%
Total Liab. and Equity	<u>4,370,628</u>	Net Profit or Loss	<u>272,059</u>	2.0%	Return on Equity 6.2%

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555726 COUNTRY VILLA MAR VISTA NRS CT				Proprietary - Partnership			
COUNTRY VILLA MAR VISTA NRS CT		12/31/2019 365 Days Settled					
LOS ANGELES, CA 90066		CR Beds 68 POS Beds 0					
LOS ANGELES		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.6%			
Balance Sheet		Income Statement		Length of Stay		60.0	
				Average Wages		24.44	
Current Assets	241,452	Total Charges	14,812,437	39.3%		Skilled Nursing	64.0%
Fixed Assets	265,615	Contract Allowance	5,819,288	60.7%		Ancillary Service	36.0%
Other Assets	1,457,931	Operating Revenue	8,993,149	96.0%		Current Ratio	0.3
Total Assets	1,964,998	Operating Expense	8,630,163	4.0%		Days to Collect	19.3
Current Liabilities	785,001	Operating Margin	362,986	2.6%		Avg Payment Days	123.3
Long Term Liabilities	-3,040,000	Other Income	236,925	0.0%		Depreciation Rate	190.4%
Total Equity	4,219,997	Other Expense	0	6.7%		Return on Equity	14.2%
Total Liab. and Equity	1,964,998	Net Profit or Loss	599,911				
056377 COUNTRY VILLA NORTH				Proprietary - Partnership			
COUNTRY VILLA NORTH		12/31/2019 365 Days Settled					
LOS ANGELES, CA 90019		CR Beds 99 POS Beds 0					
LOS ANGELES		Key Performance Ind.					
BLUE CROSS (CALIFORNIA)		Occupancy Rate		84.0%			
Balance Sheet		Income Statement		Length of Stay		82.1	
				Average Wages		22.12	
Current Assets	1,219,108	Total Charges	11,097,620	12.0%		Skilled Nursing	69.6%
Fixed Assets	192,115	Contract Allowance	1,331,637	88.0%		Ancillary Service	30.4%
Other Assets	2,153,087	Operating Revenue	9,765,983	106.2%		Current Ratio	0.8
Total Assets	3,564,310	Operating Expense	10,370,195	-6.2%		Days to Collect	27.5
Current Liabilities	1,615,033	Operating Margin	-604,212	2.1%		Avg Payment Days	37.7
Long Term Liabilities	-46,798	Other Income	209,571	0.0%		Depreciation Rate	234.9%
Total Equity	1,996,075	Other Expense	0	-4.0%		Return on Equity	-19.8%
Total Liab. and Equity	3,564,310	Net Profit or Loss	(394,641)				

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055160 COUNTRY VILLA PAVILION NURSING CENTER				Proprietary - Partnership	
COUNTRY VILLA PAVILION NURSING CENTER				12/31/2019 365 Days Settled	
LOS ANGELES, CA 90035				CR Beds 59 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 89.9%	
Balance Sheet		Income Statement		Length of Stay 75.9	
Current Assets	752,442	Total Charges	10,101,894	Average Wages 25.71	
Fixed Assets	96,468	Contract Allowance	2,530,637	25.1% Skilled Nursing 54.8%	
Other Assets	1,191,995	Operating Revenue	7,571,257	74.9% Ancillary Service 45.2%	
Total Assets	2,040,905	Operating Expense	7,519,812	99.3% Current Ratio 0.4	
Current Liabilities	1,687,590	Operating Margin	51,445	0.7% Days to Collect 31.2	
Long Term Liabilities	-2,204,000	Other Income	230,848	3.0% Avg Payment Days 113.7	
Total Equity	2,557,315	Other Expense	0	0.0% Depreciation Rate 356.7%	
Total Liab. and Equity	2,040,905	Net Profit or Loss	282,293	3.7% Return on Equity 11.0%	
055206 COUNTRY VILLA PLAZA CONVALESCENT CENTER				Proprietary - Partnership	
COUNTRY VILLA PLAZA CONVALESCENT CENTER				12/31/2019 365 Days Settled	
SANTA ANA, CA 92707				CR Beds 145 POS Beds 0	
ORANGE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 91.7%	
Balance Sheet		Income Statement		Length of Stay 86.8	
Current Assets	1,656,369	Total Charges	21,384,865	Average Wages 24.52	
Fixed Assets	476,482	Contract Allowance	5,664,558	26.5% Skilled Nursing 61.0%	
Other Assets	2,911,047	Operating Revenue	15,720,307	73.5% Ancillary Service 39.0%	
Total Assets	5,043,898	Operating Expense	15,050,098	95.7% Current Ratio 0.3	
Current Liabilities	4,891,872	Operating Margin	670,209	4.3% Days to Collect 26.7	
Long Term Liabilities	-4,519,000	Other Income	332,748	2.1% Avg Payment Days 146.3	
Total Equity	4,671,026	Other Expense	0	0.0% Depreciation Rate 170.0%	
Total Liab. and Equity	5,043,898	Net Profit or Loss	1,002,957	6.4% Return on Equity 21.5%	

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555397 COUNTRY VILLA REHABILITATION CENTER				Proprietary - Corporation	
COUNTRY VILLA REHABILITATION CENTER		12/31/2019 365 Days Settled			
LOS ANGELES, CA 90057		CR Beds 180 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		92.8%	
		Length of Stay		86.5	
		Average Wages		25.32	
		Skilled Nursing		75.2%	
		Ancillary Service		24.8%	
		Current Ratio		1.2	
		Days to Collect		28.5	
		Avg Payment Days		44.8	
		Depreciation Rate		166.2%	
		Return on Equity		18.8%	
Balance Sheet		Income Statement			
Current Assets	4,376,545	Total Charges	36,309,851		
Fixed Assets	623,553	Contract Allowance	10,575,326	29.1%	
Other Assets	3,769,378	Operating Revenue	25,734,525	70.9%	
Total Assets	<u>8,769,476</u>	Operating Expense	25,382,550	98.6%	
Current Liabilities	3,639,493	Operating Margin	351,975	1.4%	
Long Term Liabilities	0	Other Income	613,045	2.4%	
Total Equity	<u>5,129,983</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>8,769,476</u>	Net Profit or Loss	<u>965,020</u>	3.7%	
<hr/>					
056367 COUNTRY VILLA SHERATON				Proprietary - Partnership	
COUNTRY VILLA SHERATON		12/31/2019 365 Days Settled			
NORTH HILLS, CA 91343		CR Beds 138 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.5%	
		Length of Stay		60.1	
		Average Wages		26.47	
		Skilled Nursing		66.2%	
		Ancillary Service		33.8%	
		Current Ratio		1.6	
		Days to Collect		26.8	
		Avg Payment Days		38.3	
		Depreciation Rate		237.7%	
		Return on Equity		27.7%	
Balance Sheet		Income Statement			
Current Assets	3,556,027	Total Charges	23,853,504		
Fixed Assets	435,811	Contract Allowance	3,485,425	14.6%	
Other Assets	2,770,514	Operating Revenue	20,368,079	85.4%	
Total Assets	<u>6,762,352</u>	Operating Expense	19,515,558	95.8%	
Current Liabilities	2,185,291	Operating Margin	852,521	4.2%	
Long Term Liabilities	0	Other Income	417,581	2.1%	
Total Equity	<u>4,577,061</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>6,762,352</u>	Net Profit or Loss	<u>1,270,102</u>	6.2%	

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055060 COUNTRY VILLA WESTWOOD		Proprietary - Partnership	
COUNTRY VILLA WESTWOOD		12/31/2019 365 Days Settled	
LOS ANGELES, CA 90025		CR Beds 93 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate	89.1%
Balance Sheet		Income Statement	
Current Assets	3,153,549	Total Charges	13,414,415
Fixed Assets	271,618	Contract Allowance	3,194,259
Other Assets	2,225,063	Operating Revenue	10,220,156
Total Assets	<u>5,650,230</u>	Operating Expense	10,727,484
Current Liabilities	3,010,080	Operating Margin	-507,328
Long Term Liabilities	2,625,000	Other Income	224,289
Total Equity	15,150	Other Expense	0
Total Liab. and Equity	<u>5,650,230</u>	Net Profit or Loss	<u>(283,039)</u>
		23.8%	Skilled Nursing 60.2%
		76.2%	Ancillary Service 39.8%
		105.0%	Current Ratio 1.0
		-5.0%	Days to Collect 95.1
		2.2%	Avg Payment Days 105.9
		0.0%	Depreciation Rate 210.0%
		-2.8%	Return on Equity -
			1,868.2%

055710 COUNTRY VILLA WILSHIRE CONVALESCENT CENTER		Proprietary - Partnership	
COUNTRY VILLA WILSHIRE CONVALESCENT CENTER		12/31/2019 365 Days Settled	
LOS ANGELES, CA 90046		CR Beds 81 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate	90.1%
Balance Sheet		Income Statement	
Current Assets	1,732,283	Total Charges	14,533,715
Fixed Assets	433,092	Contract Allowance	4,347,858
Other Assets	1,926,832	Operating Revenue	10,185,857
Total Assets	<u>4,092,207</u>	Operating Expense	9,548,480
Current Liabilities	2,148,984	Operating Margin	637,377
Long Term Liabilities	-3,247,000	Other Income	301,584
Total Equity	5,190,223	Other Expense	0
Total Liab. and Equity	<u>4,092,207</u>	Net Profit or Loss	<u>938,961</u>
		29.9%	Skilled Nursing 58.9%
		70.1%	Ancillary Service 41.1%
		93.7%	Current Ratio 0.8
		6.3%	Days to Collect 44.0
		3.0%	Avg Payment Days 127.7
		0.0%	Depreciation Rate 120.4%
		9.2%	Return on Equity 18.1%

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555635 COURTYARD CARE CENTER		Proprietary - Corporation	
COURTYARD CARE CENTER		12/31/2019 365 Days Settled	
SAN JOSE, CA 95117		CR Beds 76 POS Beds 0	
SANTA CLARA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	89.8%
Balance Sheet		Income Statement	
Current Assets	967,511	Total Charges	26,565,030
Fixed Assets	3,245,135	Contract Allowance	18,998,686
Other Assets	14,396	Operating Revenue	7,566,344
Total Assets	4,227,042	Operating Expense	8,039,944
Current Liabilities	1,231,740	Operating Margin	-473,600
Long Term Liabilities	-113,393	Other Income	6,928
Total Equity	3,108,695	Other Expense	0
Total Liab. and Equity	4,227,042	Net Profit or Loss	(466,672)
		71.5%	Skilled Nursing 96.0%
		28.5%	Ancillary Service 4.0%
		106.3%	Current Ratio 0.8
		-6.3%	Days to Collect 43.2
		0.1%	Avg Payment Days 46.4
		0.0%	Depreciation Rate 5.6%
		-6.2%	Return on Equity -15.0%

555785 COURTYARD CARE CENTER		Proprietary - Corporation	
COURTYARD CARE CENTER		12/31/2019 365 Days Settled	
SIGNAL HILL, CA 90806		CR Beds 59 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	91.3%
Balance Sheet		Income Statement	
Current Assets	1,193,756	Total Charges	7,612,543
Fixed Assets	101,367	Contract Allowance	532,870
Other Assets	-273,000	Operating Revenue	7,079,673
Total Assets	1,022,123	Operating Expense	7,021,614
Current Liabilities	1,210,109	Operating Margin	58,059
Long Term Liabilities	0	Other Income	2,796
Total Equity	-187,986	Other Expense	0
Total Liab. and Equity	1,022,123	Net Profit or Loss	62,743
		7.0%	Skilled Nursing 73.5%
		93.0%	Ancillary Service 26.5%
		99.2%	Current Ratio 1.0
		0.8%	Days to Collect 39.8
		0.0%	Avg Payment Days 46.7
		0.0%	Depreciation Rate 54.5%
		0.9%	Return on Equity -33.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055922 COURTYARD HEALTH CARE CENTER				Proprietary - Corporation	
COURTYARD HEALTH CARE CENTER		12/31/2019 365 Days Settled			
DAVIS, CA 95616		CR Beds 112 POS Beds 0			
YOLO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		91.0%	
Balance Sheet		Income Statement		Length of Stay 35.5	
Current Assets	2,222,252	Total Charges	13,369,125	Average Wages 23.44	
Fixed Assets	610,052	Contract Allowance	886,829	6.6% Skilled Nursing 78.2%	
Other Assets	149,360	Operating Revenue	12,482,296	93.4% Ancillary Service 21.8%	
Total Assets	2,981,664	Operating Expense	12,112,600	97.0% Current Ratio 8.3	
Current Liabilities	268,248	Operating Margin	369,696	3.0% Days to Collect 60.9	
Long Term Liabilities	-2,571,050	Other Income	2,013	0.0% Avg Payment Days 6.3	
Total Equity	5,284,466	Other Expense	0	0.0% Depreciation Rate 63.5%	
Total Liab. and Equity	2,981,664	Net Profit or Loss	371,709	3.0% Return on Equity 7.0%	
<hr/>					
555749 COVENANT VILLAGE OF TURLOCK CARE CENTER				Nonprofit - Church	
COVENANT VILLAGE OF TURLOCK CARE CENTER		1/31/2019 365 Days Settled			
TURLOCK, CA 95382		9/30/2019 242 Days Settled			
STANISLAUS		CR Beds 50 POS Beds 0			
NATIONAL GOVERNMENT SERVICES		Key Performance Ind.			
Balance Sheet		Income Statement		Occupancy Rate 86.6%	
Current Assets	4,905,781	Total Charges	5,963,757	Length of Stay	
Fixed Assets	3,361,299	Contract Allowance	0	Average Wages 21.71	
Other Assets	-112,582	Operating Revenue	5,963,757	0.0% Skilled Nursing 100.0%	
Total Assets	8,154,498	Operating Expense	5,830,215	100.0% Ancillary Service 0.0%	
Current Liabilities	113,461	Operating Margin	133,542	97.8% Current Ratio 43.2	
Long Term Liabilities	8,191,680	Other Income	85,103	2.2% Days to Collect 38.2	
Total Equity	-150,643	Other Expense	0	1.4% Avg Payment Days 11.8	
Total Liab. and Equity	8,154,498	Net Profit or Loss	218,645	0.0% Depreciation Rate 6.6%	
				3.7% Return on Equity -145.1%	

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555749 COVENANT VILLAGE OF TURLOCK CARE CENTER				Nonprofit - Other	
COVENANT VILLAGE OF TURLOCK CARE CENTER		1/31/2019 365 Days Settled			
TURLOCK, CA 95382		9/30/2019 242 Days Settled		CR Beds 50 POS Beds 0	
STANISLAUS		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		86.6%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets	5,053,118	Total Charges	3,939,014	Average Wages	21.71
Fixed Assets	3,477,310	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	64,283	Operating Revenue	3,939,014	100.0%	Ancillary Service
Total Assets	8,594,711	Operating Expense	4,056,980	103.0%	Current Ratio
Current Liabilities	300,746	Operating Margin	-117,966	-3.0%	Days to Collect
Long Term Liabilities	8,459,292	Other Income	103,282	2.6%	Avg Payment Days
Total Equity	-165,327	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	8,594,711	Net Profit or Loss	(14,684)	-0.4%	Return on Equity
					8.9%
055983 COVENTRY COURT HEALTH CENTER				Proprietary - Corporation	
COVENTRY COURT HEALTH CENTER		12/31/2019 365 Days Settled			
ANAHEIM, CA 92802				CR Beds 97 POS Beds 0	
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		88.2%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets	2,302,797	Total Charges	14,465,468	Average Wages	26.50
Fixed Assets	37,353	Contract Allowance	1,073,335	7.4%	Skilled Nursing
Other Assets	-528,343	Operating Revenue	13,392,133	92.6%	Ancillary Service
Total Assets	1,811,807	Operating Expense	14,325,808	107.0%	Current Ratio
Current Liabilities	2,044,752	Operating Margin	-933,675	-7.0%	Days to Collect
Long Term Liabilities	0	Other Income	693	0.0%	Avg Payment Days
Total Equity	-232,945	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,811,807	Net Profit or Loss	(927,268)	-6.9%	Return on Equity
					398.1%

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055449 COVINA REHABILITATION CENTER				Proprietary - Corporation	
COVINA REHABILITATION CENTER		12/31/2019 365 Days Settled			
COVINA, CA 91723		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		92.0%	
Balance Sheet		Income Statement		Length of Stay 91.5	
Current Assets	3,617,319	Total Charges	18,858,708	Average Wages	22.50
Fixed Assets	235,869	Contract Allowance	6,248,455	33.1%	Skilled Nursing 61.1%
Other Assets	445	Operating Revenue	12,610,253	66.9%	Ancillary Service 38.9%
Total Assets	3,853,633	Operating Expense	11,205,557	88.9%	Current Ratio 3.2
Current Liabilities	1,124,310	Operating Margin	1,404,696	11.1%	Days to Collect 43.0
Long Term Liabilities	0	Other Income	3,670	0.0%	Avg Payment Days 24.5
Total Equity	2,729,323	Other Expense	0	0.0%	Depreciation Rate 48.7%
Total Liab. and Equity	3,853,633	Net Profit or Loss	1,408,366	11.2%	Return on Equity 51.6%

055557 CREEKSIDE CARE CENTER				Proprietary - Corporation	
CREEKSIDE CARE CENTER		12/31/2019 365 Days Settled			
YUCAIPA, CA 92399		CR Beds 59 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		86.0%	
Balance Sheet		Income Statement		Length of Stay 75.9	
Current Assets	6,418,765	Total Charges	5,701,430	Average Wages	22.05
Fixed Assets	202,676	Contract Allowance	786,338	13.8%	Skilled Nursing 77.6%
Other Assets	1,404	Operating Revenue	4,915,092	86.2%	Ancillary Service 22.4%
Total Assets	6,622,845	Operating Expense	5,308,979	108.0%	Current Ratio 1.1
Current Liabilities	6,029,579	Operating Margin	-393,887	-8.0%	Days to Collect 146.5
Long Term Liabilities	0	Other Income	121,370	2.5%	Avg Payment Days 25.4
Total Equity	593,266	Other Expense	0	0.0%	Depreciation Rate 137.5%
Total Liab. and Equity	6,622,845	Net Profit or Loss	(272,517)	-5.5%	Return on Equity -45.9%

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555387 CREEKSIDE CENTER				Proprietary - Corporation	
CREEKSIDE CENTER		12/31/2019 365 Days Settled			
STOCKTON, CA 95209		CR Beds 75 POS Beds 0			
SAN JOAQUIN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		92.4%	
Balance Sheet		Income Statement		Length of Stay 132.5	
Current Assets	1,230,227	Total Charges	11,236,098	Average Wages	24.17
Fixed Assets	71,384	Contract Allowance	2,506,121	22.3% Skilled Nursing	83.4%
Other Assets	66,240	Operating Revenue	8,729,977	77.7% Ancillary Service	16.6%
Total Assets	1,367,851	Operating Expense	8,278,543	94.8% Current Ratio	1.7
Current Liabilities	713,305	Operating Margin	451,434	5.2% Days to Collect	48.0
Long Term Liabilities	2,172,031	Other Income	28,507	0.3% Avg Payment Days	27.0
Total Equity	-1,517,485	Other Expense	0	0.0% Depreciation Rate	59.3%
Total Liab. and Equity	1,367,851	Net Profit or Loss	479,941	5.5% Return on Equity	-31.6%
055099 CREEKSIDE HEALTHCARE CENTER				Proprietary - Other	
CREEKSIDE HEALTHCARE CENTER		12/31/2019 365 Days Settled			
SAN PABLO, CA 94806		CR Beds 80 POS Beds 0			
CONTRA COSTA		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		91.1%	
Balance Sheet		Income Statement		Length of Stay 119.2	
Current Assets	1,744,222	Total Charges	13,233,135	Average Wages	25.16
Fixed Assets	1,006,941	Contract Allowance	2,919,815	22.1% Skilled Nursing	72.1%
Other Assets	21,467	Operating Revenue	10,313,320	77.9% Ancillary Service	27.9%
Total Assets	2,772,630	Operating Expense	9,723,617	94.3% Current Ratio	3.1
Current Liabilities	559,437	Operating Margin	589,703	5.7% Days to Collect	59.4
Long Term Liabilities	-10,069,074	Other Income	424	0.0% Avg Payment Days	19.8
Total Equity	12,282,267	Other Expense	0	0.0% Depreciation Rate	34.8%
Total Liab. and Equity	2,772,630	Net Profit or Loss	590,127	5.7% Return on Equity	4.8%

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056090 CREEKSIDE REHABILITATION & BEHAVIORAL HEALTH				Proprietary - Corporation	
CREEKSIDE REHABILITATION & BEHAVIORAL HEALTH		12/31/2019 365 Days Settled			
SANTA ROSA, CA 95404		CR Beds 181 POS Beds 0			
SONOMA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		89.2%	
Balance Sheet		Income Statement		Length of Stay	
				185.9	
Current Assets	4,888,227	Total Charges	28,147,793	Average Wages	22.69
Fixed Assets	1,023,080	Contract Allowance	4,730,628	16.8%	Skilled Nursing
Other Assets	17,804,177	Operating Revenue	23,417,165	83.2%	Ancillary Service
Total Assets	<u>23,715,484</u>	Operating Expense	21,645,208	92.4%	Current Ratio
Current Liabilities	4,847,479	Operating Margin	1,771,957	7.6%	Days to Collect
Long Term Liabilities	10,547,492	Other Income	134,811	0.6%	Avg Payment Days
Total Equity	8,320,513	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>23,715,484</u>	Net Profit or Loss	<u>1,906,768</u>	8.1%	Return on Equity
<hr/>					
555895 CREEKVIEW SKILLED NURSING				Proprietary - Other	
CREEKVIEW SKILLED NURSING		12/31/2019 365 Days Settled			
PLEASANTON, CA 94588		CR Beds 140 POS Beds 0			
ALAMEDA		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		85.6%	
Balance Sheet		Income Statement		Length of Stay	
				110.1	
Current Assets	4,707,856	Total Charges	16,721,272	Average Wages	25.27
Fixed Assets	33,949,529	Contract Allowance	-835,190	-5.0%	Skilled Nursing
Other Assets	0	Operating Revenue	17,556,462	105.0%	Ancillary Service
Total Assets	<u>38,657,385</u>	Operating Expense	16,176,433	92.1%	Current Ratio
Current Liabilities	1,431,304	Operating Margin	1,380,029	7.9%	Days to Collect
Long Term Liabilities	0	Other Income	123,126	0.7%	Avg Payment Days
Total Equity	37,226,081	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>38,657,385</u>	Net Profit or Loss	<u>1,503,155</u>	8.6%	Return on Equity

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055525 CRENSHAW NURSING HOME				Proprietary - Corporation	
CRENSHAW NURSING HOME		12/31/2019 365 Days Settled			
LOS ANGELES, CA 90016				CR Beds 55 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	91.3%
				Length of Stay	61.5
				Average Wages	21.43
				39.5% Skilled Nursing	56.2%
				60.5% Ancillary Service	43.8%
				95.4% Current Ratio	3.4
				4.6% Days to Collect	43.1
				0.0% Avg Payment Days	18.7
				0.0% Depreciation Rate	97.6%
				4.6% Return on Equity	21.9%

Balance Sheet		Income Statement			
Current Assets	1,478,830	Total Charges	8,833,738		
Fixed Assets	80,588	Contract Allowance	3,485,712		
Other Assets	0	Operating Revenue	5,348,026		
Total Assets	1,559,418	Operating Expense	5,104,192		
Current Liabilities	440,358	Operating Margin	243,834		
Long Term Liabilities	0	Other Income	1,019		
Total Equity	1,119,060	Other Expense	0		
Total Liab. and Equity	1,559,418	Net Profit or Loss	244,853		

056296 CRESCENT CITY SKILLED NURSING				Proprietary - Corporation	
CRESCENT CITY SKILLED NURSING		12/31/2019 365 Days Settled			
CRESCENT CITY, CA 95531				CR Beds 99 POS Beds 0	
DEL NORTE				Key Performance Ind.	
Noridian (AS, GU, HI, NV)				Occupancy Rate	79.7%
				Length of Stay	120.1
				Average Wages	17.88
				14.2% Skilled Nursing	80.7%
				85.8% Ancillary Service	19.3%
				93.0% Current Ratio	1.5
				7.0% Days to Collect	54.7
				1.3% Avg Payment Days	32.8
				0.0% Depreciation Rate	58.2%
				8.2% Return on Equity	40.5%

Balance Sheet		Income Statement			
Current Assets	1,332,979	Total Charges	9,832,554		
Fixed Assets	1,223,108	Contract Allowance	1,395,078		
Other Assets	54,425	Operating Revenue	8,437,476		
Total Assets	2,610,512	Operating Expense	7,849,640		
Current Liabilities	895,691	Operating Margin	587,836		
Long Term Liabilities	0	Other Income	105,846		
Total Equity	1,714,821	Other Expense	0		
Total Liab. and Equity	2,610,512	Net Profit or Loss	693,682		

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056103 CROWN BAY NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
CROWN BAY NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
ALAMEDA, CA 94501		CR Beds 151 POS Beds 0			
ALAMEDA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		85.0%	
Balance Sheet		Income Statement		Length of Stay	
				156.1	
Current Assets	6,459,240	Total Charges	14,633,827	Average Wages	
Fixed Assets	18,788	Contract Allowance	-1,093,673	25.31	
Other Assets	0	Operating Revenue	15,727,500	-7.5%	
Total Assets	<u>6,478,028</u>	Operating Expense	15,318,622	107.5%	
Current Liabilities	1,199,487	Operating Margin	408,878	97.4%	
Long Term Liabilities	1,577,442	Other Income	489,390	2.6%	
Total Equity	<u>3,701,099</u>	Other Expense	0	3.1%	
Total Liab. and Equity	<u>6,478,028</u>	Net Profit or Loss	<u>898,268</u>	0.0%	
				5.7%	
				Return on Equity	
				24.3%	
055929 CRYSTAL COVE CARE CENTER				Proprietary - Corporation	
CRYSTAL COVE CARE CENTER		12/31/2019 365 Days Settled			
NEWPORT BEACH, CA 92663		CR Beds 96 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		90.5%	
Balance Sheet		Income Statement		Length of Stay	
				52.9	
Current Assets	54,366,814	Total Charges	14,766,095	Average Wages	
Fixed Assets	1,131,870	Contract Allowance	1,898,173	26.87	
Other Assets	3,064,000	Operating Revenue	12,867,922	12.9%	
Total Assets	<u>58,562,684</u>	Operating Expense	11,902,571	87.1%	
Current Liabilities	46,355,004	Operating Margin	965,351	92.5%	
Long Term Liabilities	0	Other Income	71,247	7.5%	
Total Equity	<u>12,207,680</u>	Other Expense	0	0.6%	
Total Liab. and Equity	<u>58,562,684</u>	Net Profit or Loss	<u>1,036,598</u>	0.0%	
				8.1%	
				Return on Equity	
				8.5%	

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555283 CRYSTAL RIDGE CARE CENTER		Proprietary - Corporation	
CRYSTAL RIDGE CARE CENTER		12/31/2019 365 Days Settled	
GRASS VALLEY, CA 95945		CR Beds 99 POS Beds 0	
NEVADA		Key Performance Ind.	
PALMETTO (CALIFORNIA)		Occupancy Rate	80.4%
Balance Sheet		Length of Stay	118.0
		Average Wages	24.79
Current Assets	33,793,973	Total Charges	9,567,563
Fixed Assets	339,634	Contract Allowance	448,646
Other Assets	1,300,000	Operating Revenue	9,118,917
Total Assets	35,433,607	Operating Expense	9,693,783
Current Liabilities	34,687,289	Operating Margin	-574,866
Long Term Liabilities	1	Other Income	22,488
Total Equity	746,317	Other Expense	0
Total Liab. and Equity	35,433,607	Net Profit or Loss	(552,378)
		4.7%	Skilled Nursing
		95.3%	Ancillary Service
		106.3%	Current Ratio
		-6.3%	Days to Collect
		0.2%	Avg Payment Days
		0.0%	Depreciation Rate
		-6.1%	Return on Equity

055350 CULVER WEST HEALTH CENTER		Proprietary - Corporation	
CULVER WEST HEALTH CENTER		12/31/2019 365 Days Settled	
LOS ANGELES, CA 90066		CR Beds 91 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
Noridian (AS, GU, HI, NV)		Occupancy Rate	88.1%
Balance Sheet		Length of Stay	90.0
		Average Wages	23.61
Current Assets	1,990,609	Total Charges	13,182,050
Fixed Assets	1,224,264	Contract Allowance	1,699,721
Other Assets	1,214,541	Operating Revenue	11,482,329
Total Assets	4,429,414	Operating Expense	11,450,842
Current Liabilities	1,895,998	Operating Margin	31,487
Long Term Liabilities	1,232,693	Other Income	228,368
Total Equity	1,300,723	Other Expense	0
Total Liab. and Equity	4,429,414	Net Profit or Loss	259,855
		12.9%	Skilled Nursing
		87.1%	Ancillary Service
		99.7%	Current Ratio
		0.3%	Days to Collect
		2.0%	Avg Payment Days
		0.0%	Depreciation Rate
		2.3%	Return on Equity

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055407 CUPERTINO HEALTHCARE & WELLNESS CENTER				Proprietary - Other	
CUPERTINO HEALTHCARE & WELLNESS CENTER 8/31/2019 365 Days Settled					
CUPERTINO, CA 95014				CR Beds 170 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 94.0%	
Balance Sheet		Income Statement		Length of Stay 146.9	
Current Assets	-561,676	Total Charges	21,694,651	Average Wages 28.55	
Fixed Assets	848,024	Contract Allowance	3,738,559	17.2%	Skilled Nursing 70.6%
Other Assets	63,734	Operating Revenue	17,956,092	82.8%	Ancillary Service 29.4%
Total Assets	350,082	Operating Expense	20,013,347	111.5%	Current Ratio (0.3)
Current Liabilities	1,783,547	Operating Margin	-2,057,255	-11.5%	Days to Collect 16.5
Long Term Liabilities	-300,000	Other Income	256,701	1.4%	Avg Payment Days 150.1
Total Equity	-1,133,465	Other Expense	0	0.0%	Depreciation Rate 114.0%
Total Liab. and Equity	350,082	Net Profit or Loss	(1,800,554)	-10.0%	Return on Equity 158.9%
056315 CYPRESS GARDENS CARE CENTER				Proprietary - Corporation	
CYPRESS GARDENS CARE CENTER 8/31/2019 243 Days Submitted					
RIVERSIDE, CA 92503				12/31/2019 122 Days Submitted	
RIVERSIDE				CR Beds 120 POS Beds 0	
PALMETTO (CALIFORNIA)				Key Performance Ind.	
				Occupancy Rate 88.4%	
Balance Sheet		Income Statement		Length of Stay 89.5	
Current Assets	0	Total Charges	6,969,809	Average Wages 21.29	
Fixed Assets	0	Contract Allowance	-303,574	-4.4%	Skilled Nursing 80.9%
Other Assets	0	Operating Revenue	7,273,383	104.4%	Ancillary Service 19.1%
Total Assets	0	Operating Expense	6,872,307	94.5%	Current Ratio
Current Liabilities	0	Operating Margin	401,076	5.5%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	0	Net Profit or Loss	385,955	5.3%	Return on Equity 0.0%

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056315 CYPRESS GARDENS CARE CENTER				Proprietary - Corporation	
CYPRESS GARDENS CARE CENTER		8/31/2019 243 Days Submitted			
RIVERSIDE, CA 92503		12/31/2019 122 Days Submitted		CR Beds 120 POS Beds 0	
RIVERSIDE		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		78.0%	
Balance Sheet		Income Statement		Length of Stay 142.7	
Current Assets	1,698,742	Total Charges	3,291,523	Average Wages	21.29
Fixed Assets	103,312	Contract Allowance	120,126	3.6% Skilled Nursing	70.0%
Other Assets	255,189	Operating Revenue	3,171,397	96.4% Ancillary Service	30.0%
Total Assets	<u>2,057,243</u>	Operating Expense	3,767,455	118.8% Current Ratio	1.3
Current Liabilities	1,293,179	Operating Margin	-596,058	-18.8% Days to Collect	136.7
Long Term Liabilities	1,134,102	Other Income	16	0.0% Avg Payment Days	104.2
Total Equity	-370,038	Other Expense	0	0.0% Depreciation Rate	399.3%
Total Liab. and Equity	<u>2,057,243</u>	Net Profit or Loss	<u>(597,032)</u>	-18.8% Return on Equity	161.3%

055494 CYPRESS MEADOWS POST-ACUTE				Nonprofit - Other	
CYPRESS MEADOWS POST-ACUTE		5/31/2019 151 Days Settled			
PARADISE, CA 95969				CR Beds 0 POS Beds 0	
BUTTE		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		0.0%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0% Skilled Nursing	0.0%
Other Assets	0	Operating Revenue	0	0.0% Ancillary Service	0.0%
Total Assets	<u>0</u>	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	<u>0</u>	Net Profit or Loss	<u>0</u>	0.0% Return on Equity	0.0%

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056437 CYPRESS RIDGE CARE CENTER				Proprietary - Corporation	
CYPRESS RIDGE CARE CENTER		12/31/2019 365 Days Settled			
MONTEREY, CA 93940				CR Beds 99 POS Beds 0	
MONTEREY		Key Performance Ind.			
PALMETTO (CALIFORNIA)				Occupancy Rate	93.7%
				Length of Stay	95.1
				Average Wages	27.17
				Skilled Nursing	74.0%
				Ancillary Service	26.0%
				Current Ratio	1.0
				Days to Collect	62.0
				Avg Payment Days	40.9
				Depreciation Rate	89.6%
				Return on Equity	3.4%
<hr/>					
555554 DANISH CARE CENTER				Proprietary - Corporation	
DANISH CARE CENTER		12/31/2019 365 Days Settled			
ATASCADERO, CA 93422				CR Beds 65 POS Beds 0	
SAN LUIS OBISPO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	89.7%
				Length of Stay	95.0
				Average Wages	21.64
				Skilled Nursing	76.7%
				Ancillary Service	23.3%
				Current Ratio	0.3
				Days to Collect	42.5
				Avg Payment Days	43.5
				Depreciation Rate	3.1%
				Return on Equity	-45.4%

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555376 DANVILLE POST-ACUTE REHAB		Proprietary - Corporation	
DANVILLE POST-ACUTE REHAB		12/31/2019 365 Days Settled	
DANVILLE, CA 94526		CR Beds 53 POS Beds 0	
CONTRA COSTA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	88.9%
		Length of Stay	35.8
		Average Wages	30.74
		6.1% Skilled Nursing	76.8%
		93.9% Ancillary Service	23.2%
		99.4% Current Ratio	1.4
		0.6% Days to Collect	48.2
		0.0% Avg Payment Days	29.8
		0.0% Depreciation Rate	1,585.8%
		0.6% Return on Equity	8.9%
<hr/>			
555706 DEL AMO GARDENS CONVALESCENT		Proprietary - Partnership	
DEL AMO GARDENS CONVALESCENT		12/31/2019 365 Days Settled	
TORRANCE, CA 90505		CR Beds 94 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate	82.8%
		Length of Stay	110.2
		Average Wages	25.04
		8.2% Skilled Nursing	68.4%
		91.8% Ancillary Service	31.6%
		88.9% Current Ratio	0.9
		11.1% Days to Collect	34.6
		0.6% Avg Payment Days	33.0
		0.0% Depreciation Rate	3.6%
		11.6% Return on Equity	-
			1,035.2%

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555081 DEL MAR CONVALESCENT HOSPITAL		Proprietary - Corporation	
DEL MAR CONVALESCENT HOSPITAL		12/31/2019 365 Days Settled	
ROSEMEAD, CA 91770		CR Beds 59 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate	93.3%
Balance Sheet		Income Statement	
Current Assets	4,017,542	Total Charges	11,325,813
Fixed Assets	219,719	Contract Allowance	2,966,939
Other Assets	11,986	Operating Revenue	8,358,874
Total Assets	4,249,247	Operating Expense	7,872,867
Current Liabilities	1,695,657	Operating Margin	486,007
Long Term Liabilities	260,493	Other Income	152,439
Total Equity	2,293,097	Other Expense	0
Total Liab. and Equity	4,249,247	Net Profit or Loss	638,446
		26.2%	Skilled Nursing 75.1%
		73.8%	Ancillary Service 24.9%
		94.2%	Current Ratio 2.4
		5.8%	Days to Collect 60.8
		1.8%	Avg Payment Days 77.9
		0.0%	Depreciation Rate 78.0%
		7.6%	Return on Equity 27.8%

555781 DEL RIO CONVALESCENT CENTER		Proprietary - Corporation	
DEL RIO CONVALESCENT CENTER		12/31/2019 365 Days Settled	
BELL GARDENS, CA 90201		CR Beds 99 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	90.6%
Balance Sheet		Income Statement	
Current Assets	1,687,188	Total Charges	7,880,268
Fixed Assets	71,294	Contract Allowance	-800,008
Other Assets	1,345,719	Operating Revenue	8,680,276
Total Assets	3,104,201	Operating Expense	10,001,869
Current Liabilities	4,606,601	Operating Margin	-1,321,593
Long Term Liabilities	1,591,841	Other Income	1,688
Total Equity	-3,094,241	Other Expense	0
Total Liab. and Equity	3,104,201	Net Profit or Loss	(1,319,905)
		-10.2%	Skilled Nursing 79.2%
		110.2%	Ancillary Service 20.8%
		115.2%	Current Ratio 0.4
		-15.2%	Days to Collect 71.9
		0.0%	Avg Payment Days 75.1
		0.0%	Depreciation Rate 1,533.2%
		-15.2%	Return on Equity 42.7%

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555780 DEL RIO GARDENS CARE CENTER				Proprietary - Corporation	
DEL RIO GARDENS CARE CENTER		12/31/2019 365 Days Settled			
BELL GARDENS, CA 90201		CR Beds 84 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.6%	
Balance Sheet		Income Statement		Length of Stay	
				125.4	
Current Assets	2,011,769	Total Charges	6,992,142	Average Wages	
				17.04	
Fixed Assets	24,000	Contract Allowance	-687,926	Skilled Nursing	
			-9.8%	75.4%	
Other Assets	174,526	Operating Revenue	7,680,068	Ancillary Service	
			109.8%	24.6%	
Total Assets	2,210,295	Operating Expense	6,943,285	Current Ratio	
			90.4%	2.4	
Current Liabilities	835,015	Operating Margin	736,783	Days to Collect	
			9.6%	89.3	
Long Term Liabilities	43,831	Other Income	1,924	Avg Payment Days	
			0.0%	43.9	
Total Equity	1,331,449	Other Expense	0	Depreciation Rate	
			0.0%	0.0%	
Total Liab. and Equity	2,210,295	Net Profit or Loss	738,707	Return on Equity	
			9.6%	55.5%	

555195 DEL ROSA VILLA				Proprietary - Partnership	
DEL ROSA VILLA		12/31/2019 365 Days Settled			
SAN BERNARDINO, CA 92404		CR Beds 104 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		89.3%	
Balance Sheet		Income Statement		Length of Stay	
				114.9	
Current Assets	5,055,803	Total Charges	9,911,572	Average Wages	
				21.53	
Fixed Assets	269,793	Contract Allowance	-26,813	Skilled Nursing	
			-0.3%	75.9%	
Other Assets	0	Operating Revenue	9,938,385	Ancillary Service	
			100.3%	24.1%	
Total Assets	5,325,596	Operating Expense	9,293,529	Current Ratio	
			93.5%	8.4	
Current Liabilities	601,686	Operating Margin	644,856	Days to Collect	
			6.5%	183.1	
Long Term Liabilities	0	Other Income	68,971	Avg Payment Days	
			0.7%	20.9	
Total Equity	4,723,910	Other Expense	0	Depreciation Rate	
			0.0%	277.0%	
Total Liab. and Equity	5,325,596	Net Profit or Loss	710,146	Return on Equity	
			7.1%	15.0%	

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555479 DELANO DISTRICT SKILLED NURSING FACILITY				Nonprofit - Church	
DELANO DISTRICT SKILLED NURSING FACILITY		6/30/2019 365 Days Settled			
DELANO, CA 93215				CR Beds 141 POS Beds 0	
KERN				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	96.7%
Balance Sheet		Income Statement		Length of Stay	478.4
Current Assets	3,258,427	Total Charges	12,599,837	Average Wages	35.82
Fixed Assets	5,514,191	Contract Allowance	1,111,033	8.8% Skilled Nursing	77.1%
Other Assets	44,349	Operating Revenue	11,488,804	91.2% Ancillary Service	22.9%
Total Assets	8,816,967	Operating Expense	11,532,983	100.4% Current Ratio	0.4
Current Liabilities	9,164,062	Operating Margin	-44,179	-0.4% Days to Collect	81.6
Long Term Liabilities	1,832,245	Other Income	172,325	1.5% Avg Payment Days	289.3
Total Equity	-2,179,340	Other Expense	0	0.0% Depreciation Rate	3.8%
Total Liab. and Equity	8,816,967	Net Profit or Loss	128,146	1.1% Return on Equity	-5.9%
555053 DELANO POSTACUTE CARE				Proprietary - Corporation	
DELANO POSTACUTE CARE		12/31/2019 229 Days Settled			
DELANO, CA 93215		5/16/2019 136 Days Settled		CR Beds 34 POS Beds 0	
KERN				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	95.4%
Balance Sheet		Income Statement		Length of Stay	113.1
Current Assets	475,477	Total Charges	2,687,725	Average Wages	18.35
Fixed Assets	67,206	Contract Allowance	17,422	0.6% Skilled Nursing	76.8%
Other Assets	0	Operating Revenue	2,670,303	99.4% Ancillary Service	23.2%
Total Assets	542,683	Operating Expense	3,782,362	141.6% Current Ratio	0.5
Current Liabilities	1,026,894	Operating Margin	-1,112,059	-41.6% Days to Collect	100.4
Long Term Liabilities	609,635	Other Income	22,413	0.8% Avg Payment Days	78.6
Total Equity	-1,093,846	Other Expense	0	0.0% Depreciation Rate	353.0%
Total Liab. and Equity	542,683	Net Profit or Loss	(1,089,646)	-40.8% Return on Equity	99.6%

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555053 DELANO POSTACUTE CARE				Proprietary - Other	
DELANO POSTACUTE CARE		12/31/2019 229 Days Settled			
DELANO, CA 93215		5/16/2019 136 Days Settled		CR Beds 53 POS Beds 0	
KERN		Key Performance Ind.			
Noridian (CA)				Occupancy Rate	91.5%
				Length of Stay	158.7
				Average Wages	18.35
				Skilled Nursing	80.2%
				Ancillary Service	19.8%
				Current Ratio	1.2
				Days to Collect	77.5
				Avg Payment Days	63.9
				Depreciation Rate	1,456.0%
				Return on Equity	100.0%
<hr/>					
555354 DELTA NURSING & REHABILITATION CENTER				Proprietary - Corporation	
DELTA NURSING & REHABILITATION CENTER		12/31/2019 365 Days Settled			
VISALIA, CA 93291				CR Beds 44 POS Beds 0	
TULARE		Key Performance Ind.			
Noridian (CA)				Occupancy Rate	88.0%
				Length of Stay	46.1
				Average Wages	17.98
				Skilled Nursing	69.9%
				Ancillary Service	30.1%
				Current Ratio	4.7
				Days to Collect	78.9
				Avg Payment Days	36.0
				Depreciation Rate	30.6%
				Return on Equity	37.7%

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555772 DESERT MANOR				Proprietary - Corporation	
DESERT MANOR		12/31/2019 365 Days Settled			
YUCCA VALLEY, CA 92284				CR Beds 58 POS Beds 0	
SAN BERNARDINO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 92.1%	
Balance Sheet		Income Statement		Length of Stay 2,166.6	
Current Assets	627,528	Total Charges	4,469,573	Average Wages 18.79	
Fixed Assets	73,410	Contract Allowance	569,506	12.7% Skilled Nursing 93.0%	
Other Assets	0	Operating Revenue	3,900,067	87.3% Ancillary Service 7.0%	
Total Assets	<u>700,938</u>	Operating Expense	4,202,549	107.8% Current Ratio 0.7	
Current Liabilities	836,818	Operating Margin	-302,482	-7.8% Days to Collect 44.1	
Long Term Liabilities	0	Other Income	763	0.0% Avg Payment Days 24.7	
Total Equity	<u>-135,880</u>	Other Expense	0	0.0% Depreciation Rate 585.2%	
Total Liab. and Equity	<u>700,938</u>	Net Profit or Loss	<u>(301,719)</u>	-7.7% Return on Equity 222.0%	
555084 DESERT SPRINGS HEALTHCARE & WELLNESS CENTRE				Proprietary - Other	
DESERT SPRINGS HEALTHCARE & WELLNESS CENTRE		12/31/2019 365 Days Settled			
INDIO, CA 92201				CR Beds 68 POS Beds 0	
RIVERSIDE				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate 87.5%	
Balance Sheet		Income Statement		Length of Stay 92.4	
Current Assets	988,601	Total Charges	8,192,836	Average Wages 22.51	
Fixed Assets	314,282	Contract Allowance	2,202,004	26.9% Skilled Nursing 70.4%	
Other Assets	190,942	Operating Revenue	5,990,832	73.1% Ancillary Service 29.6%	
Total Assets	<u>1,493,825</u>	Operating Expense	6,865,498	114.6% Current Ratio 0.5	
Current Liabilities	2,178,330	Operating Margin	-874,666	-14.6% Days to Collect 47.3	
Long Term Liabilities	2,711,747	Other Income	67,941	1.1% Avg Payment Days 179.8	
Total Equity	<u>-3,396,252</u>	Other Expense	0	0.0% Depreciation Rate 81.1%	
Total Liab. and Equity	<u>1,493,825</u>	Net Profit or Loss	<u>(806,725)</u>	-13.5% Return on Equity 23.8%	

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056095 DEVONSHIRE CARE CENTER				Proprietary - Other	
DEVONSHIRE CARE CENTER		12/31/2019 365 Days Settled			
HEMET, CA 92544				CR Beds 99 POS Beds 0	
RIVERSIDE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 85.2%	
				Length of Stay 51.7	
				Average Wages 22.72	
				Skilled Nursing 81.4%	
				Ancillary Service 18.6%	
				Current Ratio 2.4	
				Days to Collect 59.1	
				Avg Payment Days 36.3	
				Depreciation Rate 5.4%	
				Return on Equity 6.0%	
Balance Sheet		Income Statement			
Current Assets	2,449,902	Total Charges	12,249,830		
Fixed Assets	1,843,769	Contract Allowance	3,580,949	29.2%	
Other Assets	7,212,734	Operating Revenue	8,668,881	70.8%	
Total Assets	11,506,405	Operating Expense	8,336,186	96.2%	
Current Liabilities	1,036,644	Operating Margin	332,695	3.8%	
Long Term Liabilities	4,843,906	Other Income	2,843	0.0%	
Total Equity	5,625,855	Other Expense	0	0.0%	
Total Liab. and Equity	11,506,405	Net Profit or Loss	335,538	3.9%	
Balance Sheet		Income Statement			
Current Assets	3,087,941	Total Charges	3,998,426		
Fixed Assets	2,145,196	Contract Allowance	-121,061	-3.0%	
Other Assets	0	Operating Revenue	4,119,487	103.0%	
Total Assets	5,233,137	Operating Expense	4,253,047	103.2%	
Current Liabilities	568,730	Operating Margin	-133,560	-3.2%	
Long Term Liabilities	0	Other Income	76,693	1.9%	
Total Equity	4,664,407	Other Expense	0	0.0%	
Total Liab. and Equity	5,233,137	Net Profit or Loss	(126,747)	-3.1%	
Balance Sheet		Income Statement			
Current Assets	3,087,941	Total Charges	3,998,426		
Fixed Assets	2,145,196	Contract Allowance	-121,061	-3.0%	
Other Assets	0	Operating Revenue	4,119,487	103.0%	
Total Assets	5,233,137	Operating Expense	4,253,047	103.2%	
Current Liabilities	568,730	Operating Margin	-133,560	-3.2%	
Long Term Liabilities	0	Other Income	76,693	1.9%	
Total Equity	4,664,407	Other Expense	0	0.0%	
Total Liab. and Equity	5,233,137	Net Profit or Loss	(126,747)	-3.1%	
Balance Sheet		Income Statement			
Current Assets	3,087,941	Total Charges	3,998,426		
Fixed Assets	2,145,196	Contract Allowance	-121,061	-3.0%	
Other Assets	0	Operating Revenue	4,119,487	103.0%	
Total Assets	5,233,137	Operating Expense	4,253,047	103.2%	
Current Liabilities	568,730	Operating Margin	-133,560	-3.2%	
Long Term Liabilities	0	Other Income	76,693	1.9%	
Total Equity	4,664,407	Other Expense	0	0.0%	
Total Liab. and Equity	5,233,137	Net Profit or Loss	(126,747)	-3.1%	

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555287 DIAMOND RIDGE HEALTHCARE CENTER				Proprietary - Corporation	
DIAMOND RIDGE HEALTHCARE CENTER 12/31/2019 365 Days Settled					
PITTSBURG, CA 94565				CR Beds 120 POS Beds 0	
CONTRA COSTA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 92.8%	
Balance Sheet		Income Statement		Length of Stay 93.0	
Current Assets	1,598,612	Total Charges	44,928,029	Average Wages 27.88	
Fixed Assets	15,922,314	Contract Allowance	29,831,312	66.4%	Skilled Nursing 92.7%
Other Assets	33,389	Operating Revenue	15,096,717	33.6%	Ancillary Service 7.3%
Total Assets	<u>17,554,315</u>	Operating Expense	15,761,685	104.4%	Current Ratio 0.9
Current Liabilities	1,834,551	Operating Margin	-664,968	-4.4%	Days to Collect 36.6
Long Term Liabilities	7,891,467	Other Income	4,769	0.0%	Avg Payment Days 28.6
Total Equity	7,828,297	Other Expense	0	0.0%	Depreciation Rate 5.4%
Total Liab. and Equity	<u>17,554,315</u>	Net Profit or Loss	<u>(660,199)</u>	-4.4%	Return on Equity -8.4%

055448 DINUBA HEALTHCARE				Proprietary - Corporation	
DINUBA HEALTHCARE 12/31/2019 365 Days Settled					
DINUBA, CA 93618				CR Beds 94 POS Beds 0	
TULARE				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 94.0%	
Balance Sheet		Income Statement		Length of Stay 98.0	
Current Assets	2,122,202	Total Charges	10,423,240	Average Wages 16.33	
Fixed Assets	197,423	Contract Allowance	3,328,752	31.9%	Skilled Nursing 84.2%
Other Assets	264,473	Operating Revenue	7,094,488	68.1%	Ancillary Service 15.8%
Total Assets	<u>2,584,098</u>	Operating Expense	7,449,329	105.0%	Current Ratio 1.8
Current Liabilities	1,156,717	Operating Margin	-354,841	-5.0%	Days to Collect 55.2
Long Term Liabilities	0	Other Income	63,985	0.9%	Avg Payment Days 37.0
Total Equity	1,427,381	Other Expense	0	0.0%	Depreciation Rate 290.2%
Total Liab. and Equity	<u>2,584,098</u>	Net Profit or Loss	<u>(290,856)</u>	-4.1%	Return on Equity -20.4%

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056177 DOUBLE TREE POST ACUTE CARE CENTER				Proprietary - Corporation	
DOUBLE TREE POST ACUTE CARE CENTER		12/31/2019 365 Days Settled			
SACRAMENTO, CA 95822		CR Beds 122 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		94.0%	
Balance Sheet		Income Statement		Length of Stay 162.2	
Current Assets	4,281,358	Total Charges	16,298,975	Average Wages	26.36
Fixed Assets	35,813	Contract Allowance	2,760,246	16.9%	Skilled Nursing 77.9%
Other Assets	0	Operating Revenue	13,538,729	83.1%	Ancillary Service 22.1%
Total Assets	4,317,171	Operating Expense	12,806,872	94.6%	Current Ratio 1.4
Current Liabilities	2,960,802	Operating Margin	731,857	5.4%	Days to Collect 63.3
Long Term Liabilities	326,000	Other Income	6,139	0.0%	Avg Payment Days 83.4
Total Equity	1,030,369	Other Expense	0	0.0%	Depreciation Rate 2,324.6%
Total Liab. and Equity	4,317,171	Net Profit or Loss	737,996	5.5%	Return on Equity 71.6%
555128 DOWNEY COMMUNITY HEALTH CENTER				Proprietary - Partnership	
DOWNEY COMMUNITY HEALTH CENTER		12/31/2019 365 Days Settled			
DOWNEY, CA 90241		CR Beds 198 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		95.0%	
Balance Sheet		Income Statement		Length of Stay 117.2	
Current Assets	4,491,409	Total Charges	20,538,521	Average Wages	22.83
Fixed Assets	1,039,165	Contract Allowance	-572,851	-2.8%	Skilled Nursing 78.0%
Other Assets	0	Operating Revenue	21,111,372	102.8%	Ancillary Service 22.0%
Total Assets	5,530,574	Operating Expense	18,476,848	87.5%	Current Ratio 3.1
Current Liabilities	1,450,538	Operating Margin	2,634,524	12.5%	Days to Collect 40.7
Long Term Liabilities	3,844,896	Other Income	50,107	0.2%	Avg Payment Days 28.7
Total Equity	235,140	Other Expense	0	0.0%	Depreciation Rate 9.5%
Total Liab. and Equity	5,530,574	Net Profit or Loss	2,684,631	12.7%	Return on Equity 1,141.7%

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055519 DOWNEY POST ACUTE				Proprietary - Corporation	
DOWNEY POST ACUTE		12/31/2019 306 Days Settled			
DOWNEY, CA 90242		2/28/2019 59 Days Settled		CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 81.0%	
Balance Sheet		Income Statement		Length of Stay 46.4	
Current Assets	2,105,285	Total Charges	1,599,276	Average Wages 23.43	
Fixed Assets	181,293	Contract Allowance	359,960	22.5%	Skilled Nursing 80.9%
Other Assets	133,934	Operating Revenue	1,239,316	77.5%	Ancillary Service 19.1%
Total Assets	<u>2,420,512</u>	Operating Expense	1,518,050	122.5%	Current Ratio (0.3)
Current Liabilities	-8,206,211	Operating Margin	-278,734	-22.5%	Days to Collect 602.2
Long Term Liabilities	0	Other Income	4,665	0.4%	Avg Payment Days 24.0
Total Equity	<u>10,626,723</u>	Other Expense	0	0.0%	Depreciation Rate 9.7%
Total Liab. and Equity	<u>2,420,512</u>	Net Profit or Loss	<u>(274,069)</u>	-22.1%	Return on Equity -2.6%
055519 DOWNEY POST ACUTE				Proprietary - Corporation	
DOWNEY POST ACUTE		12/31/2019 306 Days Settled			
DOWNEY, CA 90242		2/28/2019 59 Days Settled		CR Beds 98 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 89.8%	
Balance Sheet		Income Statement		Length of Stay 88.8	
Current Assets	-89,825	Total Charges	9,033,600	Average Wages 23.43	
Fixed Assets	505,037	Contract Allowance	1,381,937	15.3%	Skilled Nursing 82.5%
Other Assets	7,183,555	Operating Revenue	7,651,663	84.7%	Ancillary Service 17.5%
Total Assets	<u>7,598,767</u>	Operating Expense	7,811,842	102.1%	Current Ratio (0.2)
Current Liabilities	577,647	Operating Margin	-160,179	-2.1%	Days to Collect 92.8
Long Term Liabilities	7,186,253	Other Income	791	0.0%	Avg Payment Days 21.6
Total Equity	<u>-165,133</u>	Other Expense	0	0.0%	Depreciation Rate 127.0%
Total Liab. and Equity	<u>7,598,767</u>	Net Profit or Loss	<u>(159,388)</u>	-2.1%	Return on Equity 96.5%

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555839 DREIER'S NURSING CARE CENTER				Proprietary - Corporation	
DREIER'S NURSING CARE CENTER		12/31/2019 365 Days Settled			
GLENDALE, CA 91201		CR Beds 53 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		93.7%	
Balance Sheet		Income Statement		Length of Stay 35.0	
Current Assets	1,093,300	Total Charges	8,608,175	Average Wages	22.42
Fixed Assets	422,014	Contract Allowance	2,149,745	25.0% Skilled Nursing	78.9%
Other Assets	0	Operating Revenue	6,458,430	75.0% Ancillary Service	21.1%
Total Assets	1,515,314	Operating Expense	6,353,109	98.4% Current Ratio	0.8
Current Liabilities	1,357,550	Operating Margin	105,321	1.6% Days to Collect	48.0
Long Term Liabilities	300,401	Other Income	1,480	0.0% Avg Payment Days	36.0
Total Equity	-142,637	Other Expense	0	0.0% Depreciation Rate	26.9%
Total Liab. and Equity	1,515,314	Net Profit or Loss	106,801	1.7% Return on Equity	-74.9%
555114 DRIFTWOOD HEALTHCARE CENTER				Proprietary - Other	
DRIFTWOOD HEALTHCARE CENTER		2/28/2019 365 Days Settled			
TORRANCE, CA 90503		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		89.3%	
Balance Sheet		Income Statement		Length of Stay 80.7	
Current Assets	3,134,086	Total Charges	20,637,467	Average Wages	24.04
Fixed Assets	613,674	Contract Allowance	7,080,877	34.3% Skilled Nursing	53.1%
Other Assets	10	Operating Revenue	13,556,590	65.7% Ancillary Service	46.9%
Total Assets	3,747,770	Operating Expense	11,866,123	87.5% Current Ratio	0.9
Current Liabilities	3,395,656	Operating Margin	1,690,467	12.5% Days to Collect	56.4
Long Term Liabilities	0	Other Income	95,046	0.7% Avg Payment Days	129.2
Total Equity	352,114	Other Expense	0	0.0% Depreciation Rate	95.2%
Total Liab. and Equity	3,747,770	Net Profit or Loss	1,785,513	13.2% Return on Equity	507.1%

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555533 DRIFTWOOD HEALTHCARE CENTER - HAYWARD				Proprietary - Other	
DRIFTWOOD HEALTHCARE CENTER - HAYWARD		12/31/2019 365 Days Settled			
HAYWARD, CA 94541		CR Beds 88 POS Beds 0			
ALAMEDA		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		91.5%	
		Length of Stay		217.7	
		Average Wages		25.41	
		Skilled Nursing		74.3%	
		Ancillary Service		25.7%	
		Current Ratio		2.2	
		Days to Collect		34.9	
		Avg Payment Days		16.9	
		Depreciation Rate		43.3%	
		Return on Equity		21.1%	
Balance Sheet		Income Statement			
Current Assets	1,198,437	Total Charges	15,624,602		
Fixed Assets	831,504	Contract Allowance	3,866,061	24.7%	
Other Assets	241,856	Operating Revenue	11,758,541	75.3%	
Total Assets	2,271,797	Operating Expense	10,738,353	91.3%	
Current Liabilities	533,201	Operating Margin	1,020,188	8.7%	
Long Term Liabilities	-3,099,540	Other Income	1,473	0.0%	
Total Equity	4,838,136	Other Expense	0	0.0%	
Total Liab. and Equity	2,271,797	Net Profit or Loss	1,021,661	8.7%	

055109 DRIFTWOOD HEALTHCARE CENTER - SANTA CRUZ				Proprietary - Other	
DRIFTWOOD HEALTHCARE CENTER - SANTA CRUZ		12/31/2019 365 Days Settled			
SANTA CRUZ, CA 95062		CR Beds 92 POS Beds 0			
SANTA CRUZ		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		88.2%	
		Length of Stay		141.7	
		Average Wages		24.10	
		Skilled Nursing		73.1%	
		Ancillary Service		26.9%	
		Current Ratio		2.4	
		Days to Collect		38.1	
		Avg Payment Days		15.2	
		Depreciation Rate		81.8%	
		Return on Equity		-10.5%	
Balance Sheet		Income Statement			
Current Assets	1,283,402	Total Charges	14,180,239		
Fixed Assets	1,067,197	Contract Allowance	3,031,355	21.4%	
Other Assets	320,376	Operating Revenue	11,148,884	78.6%	
Total Assets	2,670,975	Operating Expense	11,815,149	106.0%	
Current Liabilities	529,265	Operating Margin	-666,265	-6.0%	
Long Term Liabilities	-4,196,090	Other Income	2,891	0.0%	
Total Equity	6,337,800	Other Expense	0	0.0%	
Total Liab. and Equity	2,670,975	Net Profit or Loss	(663,374)	-6.0%	

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055996 DYCORA TRANSITIONAL HEALTH-MANCHESTER		Proprietary - Partnership	
DYCORA TRANSITIONAL HEALTH-MANCHESTER		12/31/2019 365 Days Settled	
FRESNO, CA 93726		CR Beds 121 POS Beds 0	
FRESNO		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate 83.6%	
Balance Sheet		Income Statement	
Current Assets	5,528,723	Total Charges	14,315,984
Fixed Assets	65,327	Contract Allowance	3,094,053
Other Assets	117,393	Operating Revenue	11,221,931
Total Assets	5,711,443	Operating Expense	10,491,447
Current Liabilities	2,472,400	Operating Margin	730,484
Long Term Liabilities	2,366,301	Other Income	5,595
Total Equity	872,742	Other Expense	0
Total Liab. and Equity	5,711,443	Net Profit or Loss	736,079
		21.6%	21.6%
		78.4%	78.4%
		93.5%	93.5%
		6.5%	6.5%
		0.0%	0.0%
		0.0%	0.0%
		6.6%	6.6%
			Length of Stay 92.6
			Average Wages 19.77
			Skilled Nursing 80.6%
			Ancillary Service 19.4%
			Current Ratio 2.2
			Days to Collect 51.2
			Avg Payment Days 49.2
			Depreciation Rate 1,178.7%
			Return on Equity 84.3%
055799 DYCORA TRANSITIONAL HEALTH-REEDLEY		Proprietary - Other	
DYCORA TRANSITIONAL HEALTH-REEDLEY		12/31/2019 365 Days Settled	
REEDLEY, CA 93654		CR Beds 56 POS Beds 0	
FRESNO		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate 87.7%	
Balance Sheet		Income Statement	
Current Assets	2,498,070	Total Charges	5,246,597
Fixed Assets	62,969	Contract Allowance	261,031
Other Assets	61,602	Operating Revenue	4,985,566
Total Assets	2,622,641	Operating Expense	4,766,065
Current Liabilities	1,130,669	Operating Margin	219,501
Long Term Liabilities	1,046,649	Other Income	8,300
Total Equity	445,323	Other Expense	0
Total Liab. and Equity	2,622,641	Net Profit or Loss	227,801
		5.0%	5.0%
		95.0%	95.0%
		95.6%	95.6%
		4.4%	4.4%
		0.2%	0.2%
		0.0%	0.0%
		4.6%	4.6%
			Length of Stay 143.4
			Average Wages 18.23
			Skilled Nursing 84.0%
			Ancillary Service 16.0%
			Current Ratio 2.2
			Days to Collect 47.6
			Avg Payment Days 45.9
			Depreciation Rate 711.1%
			Return on Equity 51.2%

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056338 DYCORA TRANSITIONAL HEALTH - CLOVIS		Proprietary - Other	
DYCORA TRANSITIONAL HEALTH - CLOVIS		12/31/2019 365 Days Settled	
CLOVIS, CA 93612		CR Beds 57 POS Beds 0	
FRESNO		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate 92.3%	
Balance Sheet		Income Statement	
Current Assets	2,878,600	Total Charges	8,018,805
Fixed Assets	71,551	Contract Allowance	1,704,939
Other Assets	808,184	Operating Revenue	6,313,866
Total Assets	<u>3,758,335</u>	Operating Expense	5,822,980
Current Liabilities	1,648,790	Operating Margin	490,886
Long Term Liabilities	1,143,293	Other Income	379
Total Equity	966,252	Other Expense	0
Total Liab. and Equity	<u>3,758,335</u>	Net Profit or Loss	<u>491,265</u>
		21.3%	Skilled Nursing 76.6%
		78.7%	Ancillary Service 23.4%
		92.2%	Current Ratio 1.7
		7.8%	Days to Collect 57.3
		0.0%	Avg Payment Days 48.8
		0.0%	Depreciation Rate 761.8%
		7.8%	Return on Equity 50.8%
056266 DYCORA TRANSITIONAL HEALTH - COMMUNITY CARE		Proprietary - Corporation	
DYCORA TRANSITIONAL HEALTH - COMMUNITY CARE		12/31/2019 214 Days Settled	
FRESNO, CA 93726		5/31/2019 151 Days Submitted	
FRESNO		CR Beds 65 POS Beds 0	
Noridian (CA)		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	851,922	Total Charges	2,123,537
Fixed Assets	33,848	Contract Allowance	550,360
Other Assets	551,481	Operating Revenue	1,573,177
Total Assets	<u>1,437,251</u>	Operating Expense	1,619,350
Current Liabilities	1,472,193	Operating Margin	-46,173
Long Term Liabilities	0	Other Income	0
Total Equity	-34,942	Other Expense	0
Total Liab. and Equity	<u>1,437,251</u>	Net Profit or Loss	<u>(46,173)</u>
		25.9%	Skilled Nursing 90.0%
		74.1%	Ancillary Service 10.0%
		102.9%	Current Ratio 0.6
		-2.9%	Days to Collect 193.9
		0.0%	Avg Payment Days 288.2
		0.0%	Depreciation Rate 337.2%
		-2.9%	Return on Equity 132.1%

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056266 DYCORA TRANSITIONAL HEALTH - COMMUNITY CARE				Proprietary - Corporation	
DYCORA TRANSITIONAL HEALTH - COMMUNITY CARE		12/31/2019 214 Days Settled			
FRESNO, CA 93726		5/31/2019 151 Days Submitted		CR Beds 65	POS Beds 0
FRESNO		Key Performance Ind.			
Noridian (CA)				Occupancy Rate	53.7%
Balance Sheet		Income Statement		Length of Stay	296.3
Current Assets	955,008	Total Charges	4,357,882	Average Wages	17.23
Fixed Assets	54,913	Contract Allowance	1,117,394	25.6%	Skilled Nursing 85.5%
Other Assets	117,166	Operating Revenue	3,240,488	74.4%	Ancillary Service 14.5%
Total Assets	<u>1,127,087</u>	Operating Expense	3,386,544	104.5%	Current Ratio 0.8
Current Liabilities	1,242,136	Operating Margin	-146,056	-4.5%	Days to Collect 103.7
Long Term Liabilities	18,760	Other Income	12,245	0.4%	Avg Payment Days 44.6
Total Equity	-133,809	Other Expense	0	0.0%	Depreciation Rate 511.6%
Total Liab. and Equity	<u>1,127,087</u>	Net Profit or Loss	<u>(133,811)</u>	-4.1%	Return on Equity 100.0%
<hr/>					
055858 DYCORA TRANSITIONAL HEALTH - GALT				Proprietary - Other	
DYCORA TRANSITIONAL HEALTH - GALT		12/31/2019 365 Days Settled			
GALT, CA 95632				CR Beds 99	POS Beds 0
SACRAMENTO		Key Performance Ind.			
Noridian (CA)				Occupancy Rate	92.5%
Balance Sheet		Income Statement		Length of Stay	293.2
Current Assets	4,302,468	Total Charges	10,950,943	Average Wages	21.58
Fixed Assets	56,916	Contract Allowance	1,636,576	14.9%	Skilled Nursing 88.4%
Other Assets	1,352,896	Operating Revenue	9,314,367	85.1%	Ancillary Service 11.6%
Total Assets	<u>5,712,280</u>	Operating Expense	8,584,685	92.2%	Current Ratio 1.7
Current Liabilities	2,569,547	Operating Margin	729,682	7.8%	Days to Collect 40.6
Long Term Liabilities	1,931,686	Other Income	29,167	0.3%	Avg Payment Days 43.9
Total Equity	1,211,047	Other Expense	0	0.0%	Depreciation Rate 1,290.6%
Total Liab. and Equity	<u>5,712,280</u>	Net Profit or Loss	<u>758,849</u>	8.1%	Return on Equity 62.7%

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055304 DYCORA TRANSITIONAL HEALTH - QUAIL LAKE				Proprietary - Other	
DYCORA TRANSITIONAL HEALTH - QUAIL LAKE 12/31/2019 365 Days Settled					
STOCKTON, CA 95207				CR Beds 99 POS Beds 0	
SAN JOAQUIN				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 90.1%	
Balance Sheet		Income Statement		Length of Stay 178.8	
Current Assets	4,412,447	Total Charges	9,929,648	Average Wages 20.33	
Fixed Assets	148,039	Contract Allowance	1,735,096	17.5%	Skilled Nursing 89.5%
Other Assets	102,975	Operating Revenue	8,194,552	82.5%	Ancillary Service 10.5%
Total Assets	4,663,461	Operating Expense	8,676,969	105.9%	Current Ratio 1.1
Current Liabilities	3,934,428	Operating Margin	-482,417	-5.9%	Days to Collect 53.6
Long Term Liabilities	1,977,708	Other Income	16,518	0.2%	Avg Payment Days 46.0
Total Equity	-1,248,675	Other Expense	0	0.0%	Depreciation Rate 543.3%
Total Liab. and Equity	4,663,461	Net Profit or Loss	(465,899)	-5.7%	Return on Equity 37.3%
<hr/>					
056100 DYCORA TRANSITIONAL HEALTH - SANGER				Proprietary - Other	
DYCORA TRANSITIONAL HEALTH - SANGER 12/31/2019 365 Days Settled					
SANGER, CA 93657				CR Beds 99 POS Beds 0	
FRESNO				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 94.2%	
Balance Sheet		Income Statement		Length of Stay 253.9	
Current Assets	4,240,279	Total Charges	9,896,620	Average Wages 19.30	
Fixed Assets	74,768	Contract Allowance	1,730,026	17.5%	Skilled Nursing 87.3%
Other Assets	35,898	Operating Revenue	8,166,594	82.5%	Ancillary Service 12.7%
Total Assets	4,350,945	Operating Expense	8,508,873	104.2%	Current Ratio 1.5
Current Liabilities	2,768,418	Operating Margin	-342,279	-4.2%	Days to Collect 43.4
Long Term Liabilities	2,040,583	Other Income	29,157	0.4%	Avg Payment Days 42.4
Total Equity	-458,056	Other Expense	0	0.0%	Depreciation Rate 1,278.2%
Total Liab. and Equity	4,350,945	Net Profit or Loss	(313,122)	-3.8%	Return on Equity 68.4%

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555105 DYCORA TRANSITIONAL HEALTH - WEBER OAKS				Proprietary - Other	
DYCORA TRANSITIONAL HEALTH - WEBER OAKS		12/31/2019 365 Days Settled			
STOCKTON, CA 95204		CR Beds 99 POS Beds 0			
SAN JOAQUIN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		93.8%	
Balance Sheet		Income Statement		Length of Stay	
				264.7	
Current Assets	4,696,986	Total Charges	10,274,086	Average Wages	
Fixed Assets	52,885	Contract Allowance	2,084,873	20.3%	
Other Assets	93,558	Operating Revenue	8,189,213	79.7%	
Total Assets	4,843,429	Operating Expense	8,178,418	99.9%	
Current Liabilities	3,376,306	Operating Margin	10,795	0.1%	
Long Term Liabilities	1,931,686	Other Income	16,522	0.2%	
Total Equity	-464,563	Other Expense	0	0.0%	
Total Liab. and Equity	4,843,429	Net Profit or Loss	27,317	0.3%	
055454 DYCORA TRANSITIONAL HEALTH FOWLER				Proprietary - Other	
DYCORA TRANSITIONAL HEALTH FOWLER		12/31/2019 365 Days Settled			
FOWLER, CA 93625		CR Beds 49 POS Beds 0			
FRESNO		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		88.5%	
Balance Sheet		Income Statement		Length of Stay	
				113.9	
Current Assets	2,060,455	Total Charges	4,427,223	Average Wages	
Fixed Assets	110,063	Contract Allowance	256,456	5.8%	
Other Assets	50,993	Operating Revenue	4,170,767	94.2%	
Total Assets	2,221,511	Operating Expense	4,291,798	102.9%	
Current Liabilities	1,608,751	Operating Margin	-121,031	-2.9%	
Long Term Liabilities	945,384	Other Income	8,527	0.2%	
Total Equity	-332,624	Other Expense	0	0.0%	
Total Liab. and Equity	2,221,511	Net Profit or Loss	(112,504)	-2.7%	

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056281 DYCORA TRANSITIONAL HEALTH MEMORY CARE OF FRESNO		Proprietary - Other	
DYCORA TRANSITIONAL HEALTH MEMORY CARE OF FRESNO		12/31/2019 365 Days Settled	
FRESNO, CA 93706		CR Beds 59 POS Beds 0	
FRESNO		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate	95.3%
Balance Sheet		Income Statement	
Current Assets	2,343,244	Total Charges	5,362,662
Fixed Assets	57,202	Contract Allowance	782,738
Other Assets	64,552	Operating Revenue	4,579,924
Total Assets	2,464,998	Operating Expense	4,458,030
Current Liabilities	1,803,786	Operating Margin	121,894
Long Term Liabilities	1,107,045	Other Income	10,208
Total Equity	-445,833	Other Expense	0
Total Liab. and Equity	2,464,998	Net Profit or Loss	132,102
		14.6%	Skilled Nursing 93.9%
		85.4%	Ancillary Service 6.1%
		97.3%	Current Ratio 1.3
		2.7%	Days to Collect 33.9
		0.2%	Avg Payment Days 37.7
		0.0%	Depreciation Rate 912.4%
		2.9%	Return on Equity -29.6%
055239 EAST BAY POST-ACUTE		Proprietary - Corporation	
EAST BAY POST-ACUTE		12/31/2019 365 Days Settled	
CASTRO VALLEY, CA 94546		CR Beds 91 POS Beds 0	
ALAMEDA		Key Performance Ind.	
Noridian (AS, GU, HI, NV)		Occupancy Rate	86.8%
Balance Sheet		Income Statement	
Current Assets	29,096,566	Total Charges	18,684,936
Fixed Assets	1,077,594	Contract Allowance	7,509,133
Other Assets	1,825,419	Operating Revenue	11,175,803
Total Assets	31,999,579	Operating Expense	11,369,772
Current Liabilities	34,310,466	Operating Margin	-193,969
Long Term Liabilities	0	Other Income	2,521
Total Equity	-2,310,887	Other Expense	0
Total Liab. and Equity	31,999,579	Net Profit or Loss	(191,448)
		40.2%	Skilled Nursing 83.3%
		59.8%	Ancillary Service 16.7%
		101.7%	Current Ratio 0.8
		-1.7%	Days to Collect 61.8
		0.0%	Avg Payment Days 100.5
		0.0%	Depreciation Rate 47.5%
		-1.7%	Return on Equity 8.3%

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056477 EASTLAND SUBACUTE AND REHABILITATION CENTER				Proprietary - Corporation	
EASTLAND SUBACUTE AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
EL MONTE, CA 91732		CR Beds 139 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		90.6%	
Balance Sheet		Income Statement		Length of Stay	
				137.6	
Current Assets	3,249,172	Total Charges	20,231,757	Average Wages	22.58
Fixed Assets	2,099,524	Contract Allowance	5,765,621	28.5% Skilled Nursing	67.8%
Other Assets	0	Operating Revenue	14,466,136	71.5% Ancillary Service	32.2%
Total Assets	5,348,696	Operating Expense	14,247,179	98.5% Current Ratio	2.2
Current Liabilities	1,506,256	Operating Margin	218,957	1.5% Days to Collect	41.9
Long Term Liabilities	0	Other Income	37,014	0.3% Avg Payment Days	25.8
Total Equity	3,842,440	Other Expense	0	0.0% Depreciation Rate	46.3%
Total Liab. and Equity	5,348,696	Net Profit or Loss	255,971	1.8% Return on Equity	6.7%

555538 EDEN VALLEY CARE CENTER				Nonprofit - Church	
EDEN VALLEY CARE CENTER		6/30/2019 365 Days Settled			
SOLEDAD, CA 93960		CR Beds 59 POS Beds 0			
MONTEREY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		63.2%	
Balance Sheet		Income Statement		Length of Stay	
				89.6	
Current Assets	4,976,299	Total Charges	20,984,117	Average Wages	31.36
Fixed Assets	2,726,256	Contract Allowance	8,944,067	42.6% Skilled Nursing	19.5%
Other Assets	3,000	Operating Revenue	12,040,050	57.4% Ancillary Service	8.6%
Total Assets	7,705,555	Operating Expense	13,508,199	112.2% Current Ratio	1.9
Current Liabilities	2,668,824	Operating Margin	-1,468,149	-12.2% Days to Collect	35.3
Long Term Liabilities	210,000	Other Income	1,563,511	13.0% Avg Payment Days	30.5
Total Equity	4,826,731	Other Expense	0	0.0% Depreciation Rate	0.4%
Total Liab. and Equity	7,705,555	Net Profit or Loss	95,362	0.8% Return on Equity	2.0%

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055013 EISENBERG VILLAGE				Nonprofit - Other	
EISENBERG VILLAGE		8/31/2019 365 Days Settled			
RESEDA, CA 91335		CR Beds 381 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		88.7%	
Balance Sheet		Income Statement		Length of Stay	
				403.0	
Current Assets	1,635,923	Total Charges	33,141,297	Average Wages	
Fixed Assets	57,092,109	Contract Allowance	12,043,113	17.91	
Other Assets	165,135	Operating Revenue	21,098,184	36.3%	
Total Assets	58,893,167	Operating Expense	28,443,120	63.7%	
Current Liabilities	2,314,793	Operating Margin	-7,344,936	134.8%	
Long Term Liabilities	588,915	Other Income	5,663,926	-34.8%	
Total Equity	55,989,459	Other Expense	0	26.8%	
Total Liab. and Equity	58,893,167	Net Profit or Loss	(1,681,010)	0.0%	
				Days to Collect	
				20.5	
				Avg Payment Days	
				27.8	
				Depreciation Rate	
				1.0%	
				Return on Equity	
				-3.0%	
<hr/>					
555395 EL ENCANTO HEALTHCARE CENTER				Nonprofit - Other	
EL ENCANTO HEALTHCARE CENTER		6/30/2019 365 Days Settled			
CITY OF INDUSTRY, CA 91745		CR Beds 244 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		55.0%	
Balance Sheet		Income Statement		Length of Stay	
				132.3	
Current Assets	2,026,081	Total Charges	13,854,496	Average Wages	
Fixed Assets	262,071	Contract Allowance	2,269,598	21.65	
Other Assets	0	Operating Revenue	11,584,898	16.4%	
Total Assets	2,288,152	Operating Expense	14,487,477	83.6%	
Current Liabilities	2,402,414	Operating Margin	-2,902,579	125.1%	
Long Term Liabilities	48,223,238	Other Income	58,305	-25.1%	
Total Equity	-48,337,500	Other Expense	0	0.5%	
Total Liab. and Equity	2,288,152	Net Profit or Loss	(2,844,274)	0.0%	
				Days to Collect	
				37.3	
				Avg Payment Days	
				49.0	
				Depreciation Rate	
				38.4%	
				Return on Equity	
				5.9%	

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055202 EL MONTE CONVALESCENT HOSPITAL				Proprietary - Other	
EL MONTE CONVALESCENT HOSPITAL				12/31/2019 365 Days Settled	
EL MONTE, CA 91731				CR Beds 93 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	87.9%
Balance Sheet		Income Statement		Length of Stay	355.0
Current Assets	1,722,205	Total Charges	8,474,864	Average Wages	19.48
Fixed Assets	253,558	Contract Allowance	993,944	11.7% Skilled Nursing	66.9%
Other Assets	228,104	Operating Revenue	7,480,920	88.3% Ancillary Service	33.1%
Total Assets	2,203,867	Operating Expense	6,729,596	90.0% Current Ratio	1.0
Current Liabilities	1,795,897	Operating Margin	751,324	10.0% Days to Collect	70.9
Long Term Liabilities	0	Other Income	10,709	0.1% Avg Payment Days	77.9
Total Equity	407,970	Other Expense	0	0.0% Depreciation Rate	18.8%
Total Liab. and Equity	2,203,867	Net Profit or Loss	556,552	7.4% Return on Equity	136.4%
555112 EL RANCHO VISTA HEALTH CARE CENTER				Proprietary - Corporation	
EL RANCHO VISTA HEALTH CARE CENTER				12/31/2019 365 Days Settled	
PICO RIVERA, CA 90660				CR Beds 86 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	89.3%
Balance Sheet		Income Statement		Length of Stay	83.4
Current Assets	5,835,938	Total Charges	12,513,168	Average Wages	20.95
Fixed Assets	125,444	Contract Allowance	588,639	4.7% Skilled Nursing	46.2%
Other Assets	74,305	Operating Revenue	11,924,529	95.3% Ancillary Service	53.8%
Total Assets	6,035,687	Operating Expense	10,103,265	84.7% Current Ratio	2.3
Current Liabilities	2,497,217	Operating Margin	1,821,264	15.3% Days to Collect	125.4
Long Term Liabilities	0	Other Income	133,403	1.1% Avg Payment Days	67.3
Total Equity	3,538,470	Other Expense	0	0.0% Depreciation Rate	189.3%
Total Liab. and Equity	6,035,687	Net Profit or Loss	1,954,667	16.4% Return on Equity	55.2%

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055372 ELMCREST CARE CENTER		Proprietary - Partnership	
ELMCREST CARE CENTER		12/31/2019 245 Days Settled	
EL MONTE, CA 91733		4/30/2019 120 Days Settled	
LOS ANGELES		CR Beds 96 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
		Occupancy Rate	79.1%
		Length of Stay	104.5
		Average Wages	23.30
		18.2% Skilled Nursing	67.7%
		81.8% Ancillary Service	32.3%
		101.1% Current Ratio	0.8
		-1.1% Days to Collect	101.6
		0.0% Avg Payment Days	31.0
		0.0% Depreciation Rate	198.9%
		-1.1% Return on Equity	100.0%

Balance Sheet		Income Statement	
Current Assets	2,051,259	Total Charges	8,189,452
Fixed Assets	315,718	Contract Allowance	1,489,600
Other Assets	212,500	Operating Revenue	6,699,852
Total Assets	2,579,477	Operating Expense	6,773,800
Current Liabilities	2,653,192	Operating Margin	-73,948
Long Term Liabilities	0	Other Income	233
Total Equity	-73,715	Other Expense	0
Total Liab. and Equity	2,579,477	Net Profit or Loss	(73,715)

055372 ELMCREST CARE CENTER		Proprietary - Other	
ELMCREST CARE CENTER		12/31/2019 245 Days Settled	
EL MONTE, CA 91733		4/30/2019 120 Days Settled	
LOS ANGELES		CR Beds 96 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
		Occupancy Rate	82.8%
		Length of Stay	102.5
		Average Wages	23.30
		19.1% Skilled Nursing	79.6%
		80.9% Ancillary Service	20.4%
		106.2% Current Ratio	1.4
		-6.2% Days to Collect	92.6
		0.1% Avg Payment Days	51.2
		0.0% Depreciation Rate	0.4%
		-6.2% Return on Equity	-2.5%

Balance Sheet		Income Statement	
Current Assets	750,413	Total Charges	3,440,797
Fixed Assets	4,293,712	Contract Allowance	656,751
Other Assets	2,527,170	Operating Revenue	2,784,046
Total Assets	7,571,295	Operating Expense	2,957,845
Current Liabilities	529,382	Operating Margin	-173,799
Long Term Liabilities	83,414	Other Income	2,505
Total Equity	6,958,499	Other Expense	0
Total Liab. and Equity	7,571,295	Net Profit or Loss	(171,294)

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555819 ELMWOOD CARE CENTER		Proprietary - Corporation	
ELMWOOD CARE CENTER		12/31/2019 365 Days Settled	
BERKELEY, CA 94705		CR Beds 77 POS Beds 0	
ALAMEDA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	88.7%
		Length of Stay	36.6
		Average Wages	24.80
		15.7% Skilled Nursing	74.7%
		84.3% Ancillary Service	25.3%
		90.9% Current Ratio	3.4
		9.1% Days to Collect	53.0
		0.2% Avg Payment Days	41.0
		0.0% Depreciation Rate	117.2%
		9.3% Return on Equity	33.2%
<hr/>			
056157 EMERALD TERRACE CONV HOSPITAL		Proprietary - Corporation	
EMERALD TERRACE CONV HOSPITAL		12/31/2019 365 Days Settled	
LOS ANGELES, CA 90006		CR Beds 72 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate	66.5%
		Length of Stay	277.5
		Average Wages	20.70
		-2.7% Skilled Nursing	92.3%
		102.7% Ancillary Service	7.7%
		92.2% Current Ratio	1.6
		7.8% Days to Collect	31.2
		0.0% Avg Payment Days	67.6
		0.0% Depreciation Rate	67.7%
		7.8% Return on Equity	35.3%

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056120 EMPRES POST ACUTE REHABILITATION				Proprietary - Other	
EMPRES POST ACUTE REHABILITATION 12/31/2019 365 Days Settled					
PETALUMA, CA 94952				CR Beds 96 POS Beds 0	
SONOMA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 98.2%	
Balance Sheet		Income Statement		Length of Stay 187.0	
Current Assets	1,299,554	Total Charges	18,662,582	Average Wages 27.45	
Fixed Assets	54,136	Contract Allowance	7,751,899	41.5%	Skilled Nursing 93.4%
Other Assets	96,482	Operating Revenue	10,910,683	58.5%	Ancillary Service 6.6%
Total Assets	<u>1,450,172</u>	Operating Expense	11,210,521	102.7%	Current Ratio 1.4
Current Liabilities	917,792	Operating Margin	-299,838	-2.7%	Days to Collect 69.8
Long Term Liabilities	0	Other Income	85,515	0.8%	Avg Payment Days 26.0
Total Equity	532,380	Other Expense	0	0.0%	Depreciation Rate 56.1%
Total Liab. and Equity	<u>1,450,172</u>	Net Profit or Loss	<u>(214,323)</u>	-2.0%	Return on Equity -40.3%
056026 EMPRESS CARE CENTER, LLC				Proprietary - Corporation	
EMPRESS CARE CENTER, LLC 12/31/2019 365 Days Settled					
SAN JOSE, CA 95128				CR Beds 67 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 85.7%	
Balance Sheet		Income Statement		Length of Stay 343.4	
Current Assets	2,302,655	Total Charges	6,639,640	Average Wages 24.09	
Fixed Assets	395,524	Contract Allowance	60,615	0.9%	Skilled Nursing 87.2%
Other Assets	0	Operating Revenue	6,579,025	99.1%	Ancillary Service 12.8%
Total Assets	<u>2,698,179</u>	Operating Expense	6,800,984	103.4%	Current Ratio 1.4
Current Liabilities	1,678,313	Operating Margin	-221,959	-3.4%	Days to Collect 124.1
Long Term Liabilities	0	Other Income	34,977	0.5%	Avg Payment Days 50.5
Total Equity	1,019,866	Other Expense	0	0.0%	Depreciation Rate 32.5%
Total Liab. and Equity	<u>2,698,179</u>	Net Profit or Loss	<u>(186,982)</u>	-2.8%	Return on Equity -18.3%

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055761 ENCINITAS NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
ENCINITAS NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
ENCINITAS, CA 92024		CR Beds 99 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		89.4%	
Balance Sheet		Income Statement		Length of Stay	
				57.1	
Current Assets	1,656,081	Total Charges	14,219,896	Average Wages	24.81
Fixed Assets	453,472	Contract Allowance	3,421,010	24.1% Skilled Nursing	74.3%
Other Assets	54,111	Operating Revenue	10,798,886	75.9% Ancillary Service	25.7%
Total Assets	2,163,664	Operating Expense	10,476,109	97.0% Current Ratio	6.7
Current Liabilities	247,119	Operating Margin	322,777	3.0% Days to Collect	51.9
Long Term Liabilities	-7,685,368	Other Income	-13,534	-0.1% Avg Payment Days	3.4
Total Equity	9,601,913	Other Expense	0	0.0% Depreciation Rate	32.3%
Total Liab. and Equity	2,163,664	Net Profit or Loss	309,243	2.9% Return on Equity	3.2%
<hr/>					
555190 ENGLISH OAKS CONVALESCENT & REHABILITATION HOSPITA				Proprietary - Corporation	
ENGLISH OAKS CONVALESCENT & REHABILITATION HOSPITA		12/31/2019 365 Days Settled			
MODESTO, CA 95350		CR Beds 180 POS Beds 0			
STANISLAUS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		90.5%	
Balance Sheet		Income Statement		Length of Stay	
				46.9	
Current Assets	8,701,306	Total Charges	33,194,147	Average Wages	19.58
Fixed Assets	226,371	Contract Allowance	9,077,082	27.3% Skilled Nursing	67.0%
Other Assets	0	Operating Revenue	24,117,065	72.7% Ancillary Service	33.0%
Total Assets	8,927,677	Operating Expense	23,634,529	98.0% Current Ratio	(0.3)
Current Liabilities	-28,374,763	Operating Margin	482,536	2.0% Days to Collect	54.4
Long Term Liabilities	176,480	Other Income	12,531	0.1% Avg Payment Days	27.8
Total Equity	37,125,960	Other Expense	0	0.0% Depreciation Rate	451.5%
Total Liab. and Equity	8,927,677	Net Profit or Loss	468,114	1.9% Return on Equity	1.3%

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056040 ESCONDIDO POST ACUTE REHAB				Proprietary - Other	
ESCONDIDO POST ACUTE REHAB		12/31/2019 365 Days Settled			
ESCONDIDO, CA 92025		CR Beds 180 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		83.2%	
Balance Sheet		Income Statement		Length of Stay	
				195.1	
Current Assets	2,012,915	Total Charges	15,662,404	Average Wages	
Fixed Assets	389,739	Contract Allowance	1,420,172	22.31	
Other Assets	3,600	Operating Revenue	14,242,232	9.1%	
Total Assets	2,406,254	Operating Expense	14,856,886	90.9%	
Current Liabilities	3,973,832	Operating Margin	-614,654	104.3%	
Long Term Liabilities	230,818	Other Income	8,823	-4.3%	
Total Equity	-1,798,396	Other Expense	0	0.1%	
Total Liab. and Equity	2,406,254	Net Profit or Loss	(605,831)	0.0%	
				Days to Collect	
				47.8	
				Avg Payment Days	
				92.2	
				Depreciation Rate	
				162.0%	
				Return on Equity	
				33.7%	

555153 ESKATON CARE CENTER FAIR OAKS				Nonprofit - Other	
ESKATON CARE CENTER FAIR OAKS		12/31/2019 365 Days Settled			
FAIR OAKS, CA 95628		CR Beds 149 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		92.6%	
Balance Sheet		Income Statement		Length of Stay	
				63.8	
Current Assets	2,213,200	Total Charges	21,711,766	Average Wages	
Fixed Assets	3,049,417	Contract Allowance	3,556,845	22.17	
Other Assets	2,559	Operating Revenue	18,154,921	16.4%	
Total Assets	5,265,176	Operating Expense	18,028,288	83.6%	
Current Liabilities	607,709	Operating Margin	126,633	99.3%	
Long Term Liabilities	3,205,611	Other Income	30,821	0.7%	
Total Equity	1,451,856	Other Expense	0	0.2%	
Total Liab. and Equity	5,265,176	Net Profit or Loss	157,454	0.0%	
				Days to Collect	
				42.8	
				Avg Payment Days	
				12.3	
				Depreciation Rate	
				1.2%	
				Return on Equity	
				10.8%	

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555098 ESKATON CARE CENTER GREENHAVEN				Nonprofit - Other	
ESKATON CARE CENTER GREENHAVEN 12/31/2019 365 Days Settled					
SACRAMENTO, CA 95831				CR Beds 148 POS Beds 0	
SACRAMENTO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 90.5%	
Balance Sheet		Income Statement		Length of Stay 54.7	
Current Assets	1,558,805	Total Charges	22,301,142	Average Wages 21.69	
Fixed Assets	3,155,701	Contract Allowance	5,269,689	23.6%	Skilled Nursing 24.7%
Other Assets	2,973	Operating Revenue	17,031,453	76.4%	Ancillary Service 16.5%
Total Assets	<u>4,717,479</u>	Operating Expense	16,979,597	99.7%	Current Ratio 2.0
Current Liabilities	795,104	Operating Margin	51,856	0.3%	Days to Collect 31.1
Long Term Liabilities	2,739,506	Other Income	47,961	0.3%	Avg Payment Days 14.1
Total Equity	<u>1,182,869</u>	Other Expense	0	0.0%	Depreciation Rate 1.4%
Total Liab. and Equity	<u>4,717,479</u>	Net Profit or Loss	<u>99,817</u>	0.6%	Return on Equity 8.4%

555083 ESKATON CARE CENTER MANZANITA				Nonprofit - Other	
ESKATON CARE CENTER MANZANITA 12/31/2019 365 Days Settled					
CARMICHAEL, CA 95608				CR Beds 99 POS Beds 0	
SACRAMENTO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 77.4%	
Balance Sheet		Income Statement		Length of Stay 35.6	
Current Assets	1,702,754	Total Charges	14,855,281	Average Wages 24.80	
Fixed Assets	1,312,803	Contract Allowance	1,791,030	12.1%	Skilled Nursing 76.0%
Other Assets	11	Operating Revenue	13,064,251	87.9%	Ancillary Service 24.0%
Total Assets	<u>3,015,568</u>	Operating Expense	14,814,094	113.4%	Current Ratio 2.8
Current Liabilities	608,679	Operating Margin	-1,749,843	-13.4%	Days to Collect 44.1
Long Term Liabilities	630,676	Other Income	97,643	0.7%	Avg Payment Days 14.4
Total Equity	<u>1,776,213</u>	Other Expense	0	0.0%	Depreciation Rate 1.6%
Total Liab. and Equity	<u>3,015,568</u>	Net Profit or Loss	<u>(1,652,200)</u>	-12.6%	Return on Equity -93.0%

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555555 ESKATON VILLAGE CARE CENTER				Nonprofit - Other	
ESKATON VILLAGE CARE CENTER		12/31/2019 365 Days Settled			
CARMICHAEL, CA 95608		CR Beds 35 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		92.0%	
Balance Sheet		Income Statement		Length of Stay	
				15.7	
Current Assets	1,073,505	Total Charges	7,559,563	Average Wages	23.98
Fixed Assets	1,029,249	Contract Allowance	246,382	3.3% Skilled Nursing	66.6%
Other Assets	2,649,873	Operating Revenue	7,313,181	96.7% Ancillary Service	33.4%
Total Assets	<u>4,752,627</u>	Operating Expense	6,712,215	91.8% Current Ratio	7.7
Current Liabilities	138,760	Operating Margin	600,966	8.2% Days to Collect	40.7
Long Term Liabilities	3,931,971	Other Income	79,189	1.1% Avg Payment Days	6.9
Total Equity	681,896	Other Expense	0	0.0% Depreciation Rate	3.0%
Total Liab. and Equity	<u>4,752,627</u>	Net Profit or Loss	<u>680,155</u>	9.3% Return on Equity	99.7%
055003 EUREKA REHABILITATION & WELLNESS CENTER, LP				Proprietary - Other	
EUREKA REHABILITATION & WELLNESS CENTER, LP		10/31/2019 365 Days Settled			
EUREKA, CA 95501		CR Beds 99 POS Beds 0			
HUMBOLDT		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		80.1%	
Balance Sheet		Income Statement		Length of Stay	
				231.6	
Current Assets	409,018	Total Charges	11,657,901	Average Wages	19.59
Fixed Assets	372,838	Contract Allowance	2,764,781	23.7% Skilled Nursing	80.2%
Other Assets	45,569	Operating Revenue	8,893,120	76.3% Ancillary Service	19.8%
Total Assets	<u>827,425</u>	Operating Expense	9,830,427	110.5% Current Ratio	0.2
Current Liabilities	2,704,008	Operating Margin	-937,307	-10.5% Days to Collect	(2.5)
Long Term Liabilities	6,618,560	Other Income	50,343	0.6% Avg Payment Days	143.1
Total Equity	-8,495,143	Other Expense	0	0.0% Depreciation Rate	148.4%
Total Liab. and Equity	<u>827,425</u>	Net Profit or Loss	<u>(886,964)</u>	-10.0% Return on Equity	10.4%

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555170 EVERGREEN ARVIN HEALTHCARE				Proprietary - Corporation	
EVERGREEN ARVIN HEALTHCARE		12/31/2019 365 Days Settled			
ARVIN, CA 93203		CR Beds 81 POS Beds 0			
KERN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		136.9%	
Balance Sheet		Income Statement		Length of Stay	
				223.6	
Current Assets	1,512,450	Total Charges	9,487,236	Average Wages	16.60
Fixed Assets	123,470	Contract Allowance	2,674,550	28.2% Skilled Nursing	86.3%
Other Assets	5,520	Operating Revenue	6,812,686	71.8% Ancillary Service	13.7%
Total Assets	1,641,440	Operating Expense	7,597,317	111.5% Current Ratio	0.5
Current Liabilities	2,758,253	Operating Margin	-784,631	-11.5% Days to Collect	66.9
Long Term Liabilities	26,987	Other Income	54,955	0.8% Avg Payment Days	42.5
Total Equity	-1,143,800	Other Expense	0	0.0% Depreciation Rate	533.1%
Total Liab. and Equity	1,641,440	Net Profit or Loss	(729,676)	-10.7% Return on Equity	63.8%

555260 EVERGREEN BAKERSFIELD POST ACUTE CARE				Proprietary - Corporation	
EVERGREEN BAKERSFIELD POST ACUTE CARE		12/31/2019 365 Days Settled			
BAKERSFIELD, CA 93306		CR Beds 99 POS Beds 0			
KERN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		90.8%	
Balance Sheet		Income Statement		Length of Stay	
				84.6	
Current Assets	2,094,135	Total Charges	12,590,699	Average Wages	16.51
Fixed Assets	102,883	Contract Allowance	2,977,106	23.6% Skilled Nursing	79.4%
Other Assets	6,327	Operating Revenue	9,613,593	76.4% Ancillary Service	20.6%
Total Assets	2,203,345	Operating Expense	9,544,578	99.3% Current Ratio	1.1
Current Liabilities	1,934,536	Operating Margin	69,015	0.7% Days to Collect	67.6
Long Term Liabilities	0	Other Income	2,675	0.0% Avg Payment Days	53.4
Total Equity	268,809	Other Expense	0	0.0% Depreciation Rate	749.9%
Total Liab. and Equity	2,203,345	Net Profit or Loss	71,690	0.7% Return on Equity	26.7%

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555211 EXTENDED CARE HOSP WESTMINSTER				Proprietary - Partnership	
EXTENDED CARE HOSP WESTMINSTER 12/31/2019 365 Days Settled					
WESTMINSTER, CA 92683				CR Beds 99 POS Beds 0	
ORANGE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 97.0%	
Balance Sheet		Income Statement		Length of Stay 368.8	
Current Assets	1,694,780	Total Charges	11,347,752	Average Wages 22.24	
Fixed Assets	491,602	Contract Allowance	425,971	3.8% Skilled Nursing 99.6%	
Other Assets	86,283	Operating Revenue	10,921,781	96.2% Ancillary Service 0.4%	
Total Assets	<u>2,272,665</u>	Operating Expense	10,757,608	98.5% Current Ratio 1.4	
Current Liabilities	1,229,473	Operating Margin	164,173	1.5% Days to Collect 28.7	
Long Term Liabilities	0	Other Income	77,367	0.7% Avg Payment Days 2.6	
Total Equity	1,043,192	Other Expense	0	0.0% Depreciation Rate 48.2%	
Total Liab. and Equity	<u>2,272,665</u>	Net Profit or Loss	<u>241,540</u>	2.2% Return on Equity 23.2%	
056162 EXTENDED CARE HOSPITAL OF RIVERSIDE				Proprietary - Other	
EXTENDED CARE HOSPITAL OF RIVERSIDE 12/31/2019 365 Days Settled					
RIVERSIDE, CA 92504				CR Beds 99 POS Beds 0	
RIVERSIDE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 94.1%	
Balance Sheet		Income Statement		Length of Stay 120.5	
Current Assets	1,419,702	Total Charges	18,068,726	Average Wages 21.17	
Fixed Assets	318,078	Contract Allowance	6,118,032	33.9% Skilled Nursing 78.9%	
Other Assets	0	Operating Revenue	11,950,694	66.1% Ancillary Service 21.1%	
Total Assets	<u>1,737,780</u>	Operating Expense	10,946,417	91.6% Current Ratio 0.7	
Current Liabilities	2,059,131	Operating Margin	1,004,277	8.4% Days to Collect 87.2	
Long Term Liabilities	411,168	Other Income	161,319	1.3% Avg Payment Days 67.9	
Total Equity	-732,519	Other Expense	0	0.0% Depreciation Rate 79.4%	
Total Liab. and Equity	<u>1,737,780</u>	Net Profit or Loss	<u>1,165,596</u>	9.8% Return on Equity -159.1%	

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055014 FAIRFIELD POST-ACUTE REHAB				Proprietary - Corporation	
FAIRFIELD POST-ACUTE REHAB		12/31/2019 365 Days Settled			
FAIRFIELD, CA 94533		CR Beds 99 POS Beds 0			
SOLANO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		90.9%	
Balance Sheet		Income Statement		Length of Stay 56.6	
Current Assets	3,032,944	Total Charges	14,138,299	Average Wages	26.94
Fixed Assets	161,802	Contract Allowance	-510,522	-3.6%	Skilled Nursing 73.9%
Other Assets	350,000	Operating Revenue	14,648,821	103.6%	Ancillary Service 26.1%
Total Assets	3,544,746	Operating Expense	13,829,095	94.4%	Current Ratio 1.6
Current Liabilities	1,918,804	Operating Margin	819,726	5.6%	Days to Collect 46.8
Long Term Liabilities	0	Other Income	556	0.0%	Avg Payment Days 30.4
Total Equity	1,625,942	Other Expense	0	0.0%	Depreciation Rate 1,157.3%
Total Liab. and Equity	3,544,746	Net Profit or Loss	816,233	5.6%	Return on Equity 50.2%
055242 FAIRMONT REHABILITATION HOSPITAL				Proprietary - Corporation	
FAIRMONT REHABILITATION HOSPITAL		12/31/2019 365 Days Settled			
LODI, CA 95240		CR Beds 59 POS Beds 0			
SAN JOAQUIN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		85.2%	
Balance Sheet		Income Statement		Length of Stay 39.7	
Current Assets	2,064,985	Total Charges	9,816,514	Average Wages	28.90
Fixed Assets	45,147	Contract Allowance	-289,059	-2.9%	Skilled Nursing 65.3%
Other Assets	203,844	Operating Revenue	10,105,573	102.9%	Ancillary Service 34.7%
Total Assets	2,313,976	Operating Expense	10,201,565	100.9%	Current Ratio 1.4
Current Liabilities	1,442,641	Operating Margin	-95,992	-0.9%	Days to Collect 49.1
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 26.8
Total Equity	871,335	Other Expense	0	0.0%	Depreciation Rate 4,323.7%
Total Liab. and Equity	2,313,976	Net Profit or Loss	(102,652)	-1.0%	Return on Equity -11.8%

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055298 FALLBROOK SKILLED NURSING				Proprietary - Other	
FALLBROOK SKILLED NURSING		12/31/2019 365 Days Settled			
FALLBROOK, CA 92028		CR Beds 93 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		82.8%	
Balance Sheet		Income Statement		Length of Stay	
				81.2	
Current Assets	1,775,320	Total Charges	9,879,375	Average Wages	21.42
Fixed Assets	127,013	Contract Allowance	1,333,079	13.5% Skilled Nursing	70.2%
Other Assets	-2,903	Operating Revenue	8,546,296	86.5% Ancillary Service	29.8%
Total Assets	<u>1,899,430</u>	Operating Expense	<u>8,447,817</u>	98.8% Current Ratio	1.4
Current Liabilities	1,234,652	Operating Margin	98,479	1.2% Days to Collect	48.6
Long Term Liabilities	890,747	Other Income	2,036	0.0% Avg Payment Days	29.7
Total Equity	-225,969	Other Expense	0	0.0% Depreciation Rate	231.1%
Total Liab. and Equity	<u>1,899,430</u>	Net Profit or Loss	<u>87,766</u>	1.0% Return on Equity	-38.8%
<hr/>					
555088 FIDELITY HEALTH CARE				Proprietary - Corporation	
FIDELITY HEALTH CARE		12/31/2019 365 Days Settled			
EL MONTE, CA 91731		CR Beds 90 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.4%	
Balance Sheet		Income Statement		Length of Stay	
				98.0	
Current Assets	1,392,144	Total Charges	12,357,602	Average Wages	20.18
Fixed Assets	-8,736	Contract Allowance	2,928,536	23.7% Skilled Nursing	82.4%
Other Assets	1,967,194	Operating Revenue	9,429,066	76.3% Ancillary Service	17.6%
Total Assets	<u>3,350,602</u>	Operating Expense	<u>8,710,298</u>	92.4% Current Ratio	0.5
Current Liabilities	2,778,237	Operating Margin	718,768	7.6% Days to Collect	47.5
Long Term Liabilities	1,903,818	Other Income	62,588	0.7% Avg Payment Days	114.2
Total Equity	-1,331,453	Other Expense	0	0.0% Depreciation Rate	1,616.2%
Total Liab. and Equity	<u>3,350,602</u>	Net Profit or Loss	<u>781,356</u>	8.3% Return on Equity	-58.7%

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555039 FIRESIDE CONVALESCENT HOSPITAL				Proprietary - Corporation	
FIRESIDE CONVALESCENT HOSPITAL		12/31/2019 365 Days Settled			
SANTA MONICA, CA 90403		CR Beds 66 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		87.2%	
Balance Sheet		Income Statement		Length of Stay 33.8	
Current Assets	2,493,360	Total Charges	10,817,551	Average Wages	26.93
Fixed Assets	69,320	Contract Allowance	-464,889	-4.3%	Skilled Nursing 61.8%
Other Assets	390,000	Operating Revenue	11,282,440	104.3%	Ancillary Service 38.2%
Total Assets	2,952,680	Operating Expense	11,257,215	99.8%	Current Ratio 1.3
Current Liabilities	1,941,014	Operating Margin	25,225	0.2%	Days to Collect 56.7
Long Term Liabilities	0	Other Income	438	0.0%	Avg Payment Days 46.1
Total Equity	1,011,666	Other Expense	0	0.0%	Depreciation Rate 76.6%
Total Liab. and Equity	2,952,680	Net Profit or Loss	18,598	0.2%	Return on Equity 1.8%
055121 FLAGSHIP HEALTHCARE CENTER				Proprietary - Corporation	
FLAGSHIP HEALTHCARE CENTER		12/31/2019 365 Days Settled			
NEWPORT BEACH, CA 92663		CR Beds 167 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		71.6%	
Balance Sheet		Income Statement		Length of Stay 87.2	
Current Assets	1,439,481	Total Charges	47,117,124	Average Wages	24.86
Fixed Assets	232,022	Contract Allowance	34,544,135	73.3%	Skilled Nursing 93.1%
Other Assets	199,852	Operating Revenue	12,572,989	26.7%	Ancillary Service 6.9%
Total Assets	1,871,355	Operating Expense	14,233,758	113.2%	Current Ratio 0.8
Current Liabilities	1,764,912	Operating Margin	-1,660,769	-13.2%	Days to Collect 38.0
Long Term Liabilities	9,857,420	Other Income	-993	0.0%	Avg Payment Days 26.4
Total Equity	-9,750,977	Other Expense	0	0.0%	Depreciation Rate 59.2%
Total Liab. and Equity	1,871,355	Net Profit or Loss	(1,661,762)	-13.2%	Return on Equity 17.0%

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056438 FLOWER VILLA, INC				Proprietary - Corporation	
FLOWER VILLA, INC		12/31/2019 365 Days Settled			
LOS ANGELES, CA 90035				CR Beds 41 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 85.7%	
Balance Sheet		Income Statement		Length of Stay 136.4	
Current Assets	1,052,745	Total Charges	3,428,163	Average Wages 20.10	
Fixed Assets	0	Contract Allowance	-228,805	-6.7%	Skilled Nursing 82.3%
Other Assets	298,803	Operating Revenue	3,656,968	106.7% Ancillary Service 17.7%	
Total Assets	<u>1,351,548</u>	Operating Expense	3,583,227	98.0% Current Ratio 0.8	
Current Liabilities	1,327,359	Operating Margin	73,741	2.0% Days to Collect 103.2	
Long Term Liabilities	782,900	Other Income	22,818	0.6% Avg Payment Days 135.2	
Total Equity	<u>-758,711</u>	Other Expense	0	0.0% Depreciation Rate 842.6%	
Total Liab. and Equity	<u>1,351,548</u>	Net Profit or Loss	96,559	2.6% Return on Equity -12.7%	
055173 FOLSOM CARE CENTER				Proprietary - Corporation	
FOLSOM CARE CENTER		12/31/2019 365 Days Settled			
FOLSOM, CA 95630				CR Beds 99 POS Beds 0	
SACRAMENTO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 81.6%	
Balance Sheet		Income Statement		Length of Stay 78.0	
Current Assets	2,265,149	Total Charges	10,352,788	Average Wages 23.87	
Fixed Assets	230,566	Contract Allowance	385,593	3.7% Skilled Nursing 76.2%	
Other Assets	0	Operating Revenue	9,967,195	96.3% Ancillary Service 23.8%	
Total Assets	<u>2,495,715</u>	Operating Expense	9,845,770	98.8% Current Ratio 2.1	
Current Liabilities	1,061,700	Operating Margin	121,425	1.2% Days to Collect 63.5	
Long Term Liabilities	499,200	Other Income	20,175	0.2% Avg Payment Days 38.9	
Total Equity	<u>934,815</u>	Other Expense	0	0.0% Depreciation Rate 31.6%	
Total Liab. and Equity	<u>2,495,715</u>	Net Profit or Loss	141,600	1.4% Return on Equity 15.1%	

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555894 Foothill Heights Care Center				Proprietary - Corporation	
FOOTHILL HEIGHTS CARE CENTER		12/31/2019 365 Days Settled			
PASADENA, CA 91103		CR Beds 49 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		89.7%	
Balance Sheet		Income Statement		Length of Stay	
				188.8	
Current Assets	1,555,689	Total Charges	5,092,765	Average Wages	
Fixed Assets	0	Contract Allowance	-513,736	21.69	
Other Assets	479,153	Operating Revenue	5,606,501	69.2%	
Total Assets	2,034,842	Operating Expense	5,128,980	30.8%	
Current Liabilities	2,033,293	Operating Margin	477,521	Current Ratio	
Long Term Liabilities	0	Other Income	105,515	0.8	
Total Equity	1,549	Other Expense	0	Days to Collect	
Total Liab. and Equity	2,034,842	Net Profit or Loss	583,036	98.7	
				Avg Payment Days	
				53.1	
				Depreciation Rate	
				0.0%	
				Return on Equity	
				37,639.5%	

555867 Forest Hill Manor Health Center				Nonprofit - Other	
FOREST HILL MANOR HEALTH CENTER		6/30/2019 365 Days Settled			
PACIFIC GROVE, CA 93950		CR Beds 26 POS Beds 0			
MONTEREY		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		66.0%	
Balance Sheet		Income Statement		Length of Stay	
				58.0	
Current Assets	2,942,458	Total Charges	3,583,593	Average Wages	
Fixed Assets	36,090,011	Contract Allowance	301,753	21.61	
Other Assets	14,157	Operating Revenue	3,281,840	81.8%	
Total Assets	39,046,626	Operating Expense	9,863,340	18.6%	
Current Liabilities	59,643,809	Operating Margin	-6,581,500	Current Ratio	
Long Term Liabilities	0	Other Income	4,666,442	0.0	
Total Equity	-20,597,183	Other Expense	0	Days to Collect	
Total Liab. and Equity	39,046,626	Net Profit or Loss	(1,915,058)	32.7	
				Avg Payment Days	
				51.7	
				Depreciation Rate	
				4.8%	
				Return on Equity	
				9.3%	

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056361 FORTUNA REHABILITATION AND WELLNESS CENTER, LP		Proprietary - Other	
FORTUNA REHABILITATION AND WELLNESS CENTER, LP		10/31/2019 365 Days Settled	
FORTUNA, CA 95540		CR Beds 104 POS Beds 0	
HUMBOLDT		Key Performance Ind.	
PALMETTO (CALIFORNIA)		Occupancy Rate	66.1%
Balance Sheet		Income Statement	
Current Assets	576,811	Total Charges	10,517,557
Fixed Assets	787,014	Contract Allowance	2,678,792
Other Assets	82,520	Operating Revenue	7,838,765
Total Assets	1,446,345	Operating Expense	8,919,194
Current Liabilities	2,608,577	Operating Margin	-1,080,429
Long Term Liabilities	3,319,184	Other Income	7,145
Total Equity	-4,481,416	Other Expense	0
Total Liab. and Equity	1,446,345	Net Profit or Loss	(1,073,284)
		25.5%	Skilled Nursing 73.9%
		74.5%	Ancillary Service 26.1%
		113.8%	Current Ratio 0.2
		-13.8%	Days to Collect 6.1
		0.1%	Avg Payment Days 114.0
		0.0%	Depreciation Rate 94.9%
		-13.7%	Return on Equity 23.9%
055111 FOUNTAIN VIEW SUBACUTE AND NURSING CENTER		Proprietary - Other	
FONTAIN VIEW SUBACUTE AND NURSING CENTER		12/31/2019 365 Days Settled	
LOS ANGELES, CA 90029		CR Beds 99 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	87.2%
Balance Sheet		Income Statement	
Current Assets	1,951,755	Total Charges	19,066,609
Fixed Assets	362,942	Contract Allowance	7,404,062
Other Assets	-2,880,639	Operating Revenue	11,662,547
Total Assets	-565,942	Operating Expense	11,861,200
Current Liabilities	2,024,529	Operating Margin	-198,653
Long Term Liabilities	899,705	Other Income	320
Total Equity	-3,490,176	Other Expense	0
Total Liab. and Equity	-565,942	Net Profit or Loss	(198,333)
		38.8%	Skilled Nursing 86.4%
		61.2%	Ancillary Service 13.6%
		101.7%	Current Ratio 1.0
		-1.7%	Days to Collect 56.9
		0.0%	Avg Payment Days 37.4
		0.0%	Depreciation Rate 19.8%
		-1.7%	Return on Equity 5.7%

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555430 FOUNTAINS, THE				Nonprofit - Other	
FOUNTAINS, THE		6/30/2019 365 Days Settled			
YUBA CITY, CA 95991				CR Beds 145 POS Beds 0	
SUTTER				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	91.2%
Balance Sheet		Income Statement		Length of Stay	77.0
Current Assets	66,176,362	Total Charges	24,456,932	Average Wages	24.75
Fixed Assets	14,647,516	Contract Allowance	2,395,919	9.8% Skilled Nursing	70.2%
Other Assets	109,258	Operating Revenue	22,061,013	90.2% Ancillary Service	29.8%
Total Assets	80,933,136	Operating Expense	22,519,930	102.1% Current Ratio	24.7
Current Liabilities	2,681,662	Operating Margin	-458,917	-2.1% Days to Collect	40.5
Long Term Liabilities	20,694,114	Other Income	1,996,022	9.0% Avg Payment Days	29.4
Total Equity	57,557,360	Other Expense	0	0.0% Depreciation Rate	3.0%
Total Liab. and Equity	80,933,136	Net Profit or Loss	1,537,105	7.0% Return on Equity	2.7%
055932 FOUR SEASONS HEALTHCARE & WELLNESS CENTER, LP				Proprietary - Partnership	
FOUR SEASONS HEALTHCARE & WELLNESS CENTER, LP		12/31/2019 365 Days Settled			
NORTH HOLLYWOOD, CA 91607				CR Beds 201 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	89.9%
Balance Sheet		Income Statement		Length of Stay	109.8
Current Assets	6,004,081	Total Charges	29,199,153	Average Wages	25.31
Fixed Assets	1,342,907	Contract Allowance	6,067,950	20.8% Skilled Nursing	48.5%
Other Assets	189,469	Operating Revenue	23,131,203	79.2% Ancillary Service	51.5%
Total Assets	7,536,457	Operating Expense	22,203,273	96.0% Current Ratio	0.9
Current Liabilities	6,398,760	Operating Margin	927,930	4.0% Days to Collect	76.8
Long Term Liabilities	-2,810,000	Other Income	453,870	2.0% Avg Payment Days	154.2
Total Equity	3,947,697	Other Expense	0	0.0% Depreciation Rate	73.6%
Total Liab. and Equity	7,536,457	Net Profit or Loss	1,381,800	6.0% Return on Equity	35.0%

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555918 FOWLER CARE CENTER		Proprietary - Other	
FOWLER CARE CENTER		12/31/2019 53 Days *Settled	
FOWLER, CA		CR Beds 0	POS Beds 0
Invalid POS FIPS Codes		Key Performance Ind.	
		Occupancy Rate	0.0%
		Length of Stay	
		Average Wages	
		0.0% Skilled Nursing	0.0%
		0.0% Ancillary Service	0.0%
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate	0.0%
		0.0% Return on Equity	0.0%
<hr/>			
055979 FRANCISCAN CONVALESCENT HOSPITAL		Proprietary - Corporation	
FRANCISCAN CONVALESCENT HOSPITAL		12/31/2019 365 Days Settled	
MERCED, CA 95348		CR Beds 71	POS Beds 0
MERCED		Key Performance Ind.	
BLUE CROSS (OREGON)		Occupancy Rate	87.8%
		Length of Stay	151.7
		Average Wages	19.45
		13.3% Skilled Nursing	84.4%
		86.7% Ancillary Service	15.6%
		97.0% Current Ratio	7.8
		3.0% Days to Collect	440.7
		2.6% Avg Payment Days	8.9
		0.0% Depreciation Rate	36.7%
		5.6% Return on Equity	4.8%

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055354 FREDERICKA MANOR CARE CENTER		Nonprofit - Other	
FREDERICKA MANOR CARE CENTER		3/31/2019 365 Days Settled	
CHULA VISTA, CA 91910		CR Beds 461 POS Beds 0	
SAN DIEGO		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	96.6%
Balance Sheet		Income Statement	
Current Assets	4,699,818	Total Charges	36,271,043
Fixed Assets	0	Contract Allowance	4,385,382
Other Assets	377,333	Operating Revenue	31,885,661
Total Assets	5,077,151	Operating Expense	36,706,265
Current Liabilities	5,663,436	Operating Margin	-4,820,604
Long Term Liabilities	8,011,165	Other Income	1,544,297
Total Equity	-8,597,450	Other Expense	0
Total Liab. and Equity	5,077,151	Net Profit or Loss	(3,276,307)
		12.1%	115.1%
		87.9%	-15.1%
		4.8%	0.0%
		-10.3%	
		Length of Stay	257.6
		Average Wages	19.30
		Skilled Nursing	54.7%
		Ancillary Service	12.5%
		Current Ratio	0.8
		Days to Collect	29.5
		Avg Payment Days	44.2
		Depreciation Rate	0.0%
		Return on Equity	38.1%
555391 FREEDOM VILLAGE HEALTHCARE CENTER		Proprietary - Corporation	
FREEDOM VILLAGE HEALTHCARE CENTER		12/31/2019 365 Days Settled	
LAKE FOREST, CA 92630		CR Beds 118 POS Beds 0	
ORANGE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	78.3%
Balance Sheet		Income Statement	
Current Assets	3,588,387	Total Charges	11,161,009
Fixed Assets	14,587,248	Contract Allowance	2,368,466
Other Assets	39,050	Operating Revenue	8,792,543
Total Assets	18,214,685	Operating Expense	21,255,500
Current Liabilities	1,674,731	Operating Margin	-12,462,957
Long Term Liabilities	17,360,000	Other Income	18,788,758
Total Equity	-820,046	Other Expense	0
Total Liab. and Equity	18,214,685	Net Profit or Loss	6,325,801
		21.2%	241.7%
		78.8%	-141.7%
		213.7%	0.0%
		71.9%	
		Length of Stay	56.8
		Average Wages	21.81
		Skilled Nursing	46.7%
		Ancillary Service	17.1%
		Current Ratio	2.1
		Days to Collect	39.7
		Avg Payment Days	24.0
		Depreciation Rate	0.2%
		Return on Equity	-771.4%

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056422 FREMONT HEALTHCARE CENTER				Proprietary - Other	
FREMONT HEALTHCARE CENTER		12/31/2019 365 Days Settled			
FREMONT, CA 94538		CR Beds 115 POS Beds 0			
ALAMEDA		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		92.2%	
Balance Sheet		Income Statement		Length of Stay	
				114.9	
Current Assets	2,482,103	Total Charges	20,251,447	Average Wages	
Fixed Assets	370,548	Contract Allowance	5,754,000	25.62	
Other Assets	16,294	Operating Revenue	14,497,447	28.4%	
Total Assets	2,868,945	Operating Expense	13,717,993	71.6%	
Current Liabilities	715,665	Operating Margin	779,454	94.6%	
Long Term Liabilities	-8,322,432	Other Income	5,679	5.4%	
Total Equity	10,475,712	Other Expense	0	0.0%	
Total Liab. and Equity	2,868,945	Net Profit or Loss	785,133	0.0%	
				Days to Collect	
				60.2	
				Avg Payment Days	
				17.7	
				Depreciation Rate	
				57.6%	
				Return on Equity	
				7.5%	

555103 FRENCH PARK CARE CENTER				Proprietary - Other	
FRENCH PARK CARE CENTER		12/31/2019 365 Days Settled			
SANTA ANA, CA 92701		CR Beds 202 POS Beds 0			
ORANGE		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		89.1%	
Balance Sheet		Income Statement		Length of Stay	
				69.6	
Current Assets	-1,334,725	Total Charges	36,225,081	Average Wages	
Fixed Assets	408,370	Contract Allowance	12,008,044	24.80	
Other Assets	0	Operating Revenue	24,217,037	33.1%	
Total Assets	-926,355	Operating Expense	26,051,278	66.9%	
Current Liabilities	4,662,503	Operating Margin	-1,834,241	107.6%	
Long Term Liabilities	792,093	Other Income	675,321	-7.6%	
Total Equity	-6,380,951	Other Expense	0	2.8%	
Total Liab. and Equity	-926,355	Net Profit or Loss	(1,158,920)	0.0%	
				Days to Collect	
				43.3	
				Avg Payment Days	
				64.4	
				Depreciation Rate	
				47.3%	
				Return on Equity	
				18.2%	

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555426 FRESNO POSTACUTE CARE			Proprietary - Corporation		
FRESNO POSTACUTE CARE			12/31/2019 365 Days Settled		
FRESNO, CA 93706			CR Beds 80 POS Beds 0		
FRESNO			Key Performance Ind.		
Noridian (AS, GU, HI, NV)			Occupancy Rate 94.4%		
Balance Sheet			Income Statement		
Current Assets	2,111,523	Total Charges	9,587,949		
Fixed Assets	331,864	Contract Allowance	2,978,099	31.1%	Skilled Nursing
Other Assets	178,085	Operating Revenue	6,609,850	68.9%	Ancillary Service
Total Assets	2,621,472	Operating Expense	7,346,552	111.1%	Current Ratio
Current Liabilities	1,964,875	Operating Margin	-736,702	-11.1%	Days to Collect
Long Term Liabilities	976,376	Other Income	152,851	2.3%	Avg Payment Days
Total Equity	-319,779	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	2,621,472	Net Profit or Loss	(583,851)	-8.8%	Return on Equity
<hr/>					
555168 FRIENDS HOUSE			Nonprofit - Other		
FRIENDS HOUSE			3/31/2019 365 Days Settled		
SANTA ROSA, CA 95409			CR Beds 34 POS Beds 0		
SONOMA			Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE			Occupancy Rate 76.1%		
Balance Sheet			Income Statement		
Current Assets	5,221,042	Total Charges	7,031,408		
Fixed Assets	4,142,156	Contract Allowance	14,017	0.2%	Skilled Nursing
Other Assets	91,738	Operating Revenue	7,017,391	99.8%	Ancillary Service
Total Assets	9,454,936	Operating Expense	7,745,542	110.4%	Current Ratio
Current Liabilities	3,096,392	Operating Margin	-728,151	-10.4%	Days to Collect
Long Term Liabilities	4,379,236	Other Income	881,695	12.6%	Avg Payment Days
Total Equity	1,979,308	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	9,454,936	Net Profit or Loss	153,544	2.2%	Return on Equity

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055964 FRIENDSHIP MANOR NURSING & REHAB CENTER				Proprietary - Corporation	
FRIENDSHIP MANOR NURSING & REHAB CENTER 12/31/2019 365 Days Settled					
NATIONAL CITY, CA 91950				CR Beds 104 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 95.5%	
Balance Sheet		Income Statement		Length of Stay 49.5	
Current Assets	12,809,225	Total Charges	24,047,937	Average Wages 21.35	
Fixed Assets	425,863	Contract Allowance	9,319,665	38.8% Skilled Nursing 52.3%	
Other Assets	-4,200	Operating Revenue	14,728,272	61.2% Ancillary Service 47.7%	
Total Assets	<u>13,230,888</u>	Operating Expense	14,433,199	98.0% Current Ratio (1.2)	
Current Liabilities	-10,529,003	Operating Margin	295,073	2.0% Days to Collect 82.0	
Long Term Liabilities	30,888	Other Income	13,163	0.1% Avg Payment Days 23.5	
Total Equity	<u>23,729,003</u>	Other Expense	0	0.0% Depreciation Rate 357.9%	
Total Liab. and Equity	<u>13,230,888</u>	Net Profit or Loss	<u>302,453</u>	2.1% Return on Equity 1.3%	
<hr/>					
555358 FRUITVALE HEALTHCARE CENTER				Proprietary - Other	
FRUITVALE HEALTHCARE CENTER 12/31/2019 365 Days Settled					
OAKLAND, CA 94601				CR Beds 140 POS Beds 0	
ALAMEDA				Key Performance Ind.	
NOVITAS				Occupancy Rate 94.4%	
Balance Sheet		Income Statement		Length of Stay 217.3	
Current Assets	3,582,489	Total Charges	20,216,050	Average Wages 25.97	
Fixed Assets	403,665	Contract Allowance	4,539,861	22.5% Skilled Nursing 80.3%	
Other Assets	354,414	Operating Revenue	15,676,189	77.5% Ancillary Service 19.7%	
Total Assets	<u>4,340,568</u>	Operating Expense	15,121,121	96.5% Current Ratio 3.0	
Current Liabilities	1,194,216	Operating Margin	555,068	3.5% Days to Collect 61.9	
Long Term Liabilities	-4,292,925	Other Income	1,341	0.0% Avg Payment Days 25.0	
Total Equity	<u>7,439,277</u>	Other Expense	0	0.0% Depreciation Rate 181.7%	
Total Liab. and Equity	<u>4,340,568</u>	Net Profit or Loss	<u>556,409</u>	3.5% Return on Equity 7.5%	

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055185 GARDEN CITY HEALTHCARE CENTER		Proprietary - Corporation	
GARDEN CITY HEALTHCARE CENTER		12/31/2019 365 Days Settled	
MODESTO, CA 95350		CR Beds 104 POS Beds 0	
STANISLAUS		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	92.5%
Balance Sheet		Income Statement	
Current Assets	57,998,232	Total Charges	16,695,429
Fixed Assets	503,326	Contract Allowance	2,976,892
Other Assets	2,760,000	Operating Revenue	13,718,537
Total Assets	61,261,558	Operating Expense	14,197,167
Current Liabilities	46,744,887	Operating Margin	-478,630
Long Term Liabilities	0	Other Income	-79,989
Total Equity	14,516,671	Other Expense	0
Total Liab. and Equity	61,261,558	Net Profit or Loss	(558,619)
		17.8%	Skilled Nursing 62.8%
		82.2%	Ancillary Service 37.2%
		103.5%	Current Ratio 1.2
		-3.5%	Days to Collect 42.3
		-0.6%	Avg Payment Days 47.0
		0.0%	Depreciation Rate 131.0%
		-4.1%	Return on Equity -3.8%
055161 GARDEN CREST REHABILITATION CENTER		Proprietary - Corporation	
GARDEN CREST REHABILITATION CENTER		12/31/2019 365 Days Settled	
LOS ANGELES, CA 90026		CR Beds 97 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate	84.4%
Balance Sheet		Income Statement	
Current Assets	3,770,883	Total Charges	11,134,071
Fixed Assets	753,841	Contract Allowance	1,884,218
Other Assets	218,671	Operating Revenue	9,249,853
Total Assets	4,743,395	Operating Expense	9,625,605
Current Liabilities	3,377,154	Operating Margin	-375,752
Long Term Liabilities	2,033,346	Other Income	34,709
Total Equity	-667,105	Other Expense	0
Total Liab. and Equity	4,743,395	Net Profit or Loss	(341,043)
		16.9%	Skilled Nursing 64.2%
		83.1%	Ancillary Service 27.8%
		104.1%	Current Ratio 1.1
		-4.1%	Days to Collect 135.5
		0.4%	Avg Payment Days 105.8
		0.0%	Depreciation Rate 31.5%
		-3.7%	Return on Equity 51.1%

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056145 GARDEN GROVE POST ACUTE				Proprietary - Corporation	
GARDEN GROVE POST ACUTE		12/31/2019 365 Days Settled			
GARDEN GROVE, CA 92841		CR Beds 144 POS Beds 0			
ORANGE		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		85.9%	
Balance Sheet		Income Statement		Length of Stay	
				166.0	
Current Assets	1,441,992	Total Charges	12,063,513	Average Wages	
Fixed Assets	52,501	Contract Allowance	1,675,833	21.80	
Other Assets	1,000	Operating Revenue	10,387,680	13.9%	
Total Assets	1,495,493	Operating Expense	10,148,364	86.1%	
Current Liabilities	519,161	Operating Margin	239,316	97.7%	
Long Term Liabilities	0	Other Income	290,067	2.3%	
Total Equity	976,332	Other Expense	0	2.8%	
Total Liab. and Equity	1,495,493	Net Profit or Loss	525,783	0.0%	

555667 GARDEN PARK CARE CENTER				Proprietary - Other	
GARDEN PARK CARE CENTER		12/31/2019 365 Days Settled			
GARDEN GROVE, CA 92840		CR Beds 124 POS Beds 0			
ORANGE		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		93.5%	
Balance Sheet		Income Statement		Length of Stay	
				94.4	
Current Assets	-2,737,898	Total Charges	23,740,504	Average Wages	
Fixed Assets	540,988	Contract Allowance	6,983,226	26.07	
Other Assets	151,368	Operating Revenue	16,757,278	29.4%	
Total Assets	-2,045,542	Operating Expense	16,577,444	70.6%	
Current Liabilities	2,525,227	Operating Margin	179,834	98.9%	
Long Term Liabilities	506,072	Other Income	420,707	1.1%	
Total Equity	-5,076,841	Other Expense	0	2.5%	
Total Liab. and Equity	-2,045,542	Net Profit or Loss	600,541	0.0%	

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055187 GARDEN VIEW POST- ACUTE REHABILITATION				Proprietary - Corporation	
GARDEN VIEW POST- ACUTE REHABILITATION		12/31/2019 365 Days Settled			
BALDWIN PARK, CA 91706		CR Beds 97 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		91.4%	
Balance Sheet		Income Statement		Length of Stay	
				82.2	
Current Assets	1,753,252	Total Charges	11,229,969	Average Wages	23.84
Fixed Assets	560,810	Contract Allowance	-306,333	-2.7%	Skilled Nursing
Other Assets	-660,085	Operating Revenue	11,536,302	102.7%	Ancillary Service
Total Assets	<u>1,653,977</u>	Operating Expense	11,989,170	103.9%	Current Ratio
Current Liabilities	2,065,445	Operating Margin	-452,868	-3.9%	Days to Collect
Long Term Liabilities	0	Other Income	2,339	0.0%	Avg Payment Days
Total Equity	-411,468	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,653,977</u>	Net Profit or Loss	<u>(449,450)</u>	-3.9%	Return on Equity
					109.2%

056019 GARDENA CONVALESCENT CENTER				Proprietary - Corporation	
GARDENA CONVALESCENT CENTER		12/31/2019 365 Days Settled			
GARDENA, CA 90247		CR Beds 74 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.6%	
Balance Sheet		Income Statement		Length of Stay	
				80.2	
Current Assets	1,286,522	Total Charges	9,246,023	Average Wages	25.80
Fixed Assets	693,562	Contract Allowance	1,066,668	11.5%	Skilled Nursing
Other Assets	0	Operating Revenue	8,179,355	88.5%	Ancillary Service
Total Assets	<u>1,980,084</u>	Operating Expense	7,599,875	92.9%	Current Ratio
Current Liabilities	843,443	Operating Margin	579,480	7.1%	Days to Collect
Long Term Liabilities	0	Other Income	51,174	0.6%	Avg Payment Days
Total Equity	1,136,641	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,980,084</u>	Net Profit or Loss	<u>630,653</u>	7.7%	Return on Equity
					55.5%

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056463 GATEWAY CARE & REHABILITATION CENTER				Proprietary - Corporation	
GATEWAY CARE & REHABILITATION CENTER		12/31/2019 365 Days Settled			
HAYWARD, CA 94544		CR Beds 99 POS Beds 0			
ALAMEDA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		77.3%	
Balance Sheet		Income Statement		Length of Stay	
				51.5	
Current Assets	4,501,226	Total Charges	9,966,370	Average Wages	15.82
Fixed Assets	358,844	Contract Allowance	163,869	1.6% Skilled Nursing	76.1%
Other Assets	2,448,600	Operating Revenue	9,802,501	98.4% Ancillary Service	23.9%
Total Assets	<u>7,308,670</u>	Operating Expense	10,142,901	103.5% Current Ratio	1.0
Current Liabilities	4,316,613	Operating Margin	-340,400	-3.5% Days to Collect	152.8
Long Term Liabilities	3,242,067	Other Income	50,094	0.5% Avg Payment Days	131.4
Total Equity	-250,010	Other Expense	0	0.0% Depreciation Rate	40.9%
Total Liab. and Equity	<u>7,308,670</u>	Net Profit or Loss	<u>(290,306)</u>	-3.0% Return on Equity	116.1%
<hr/>					
056423 GATEWAY POST ACUTE				Proprietary - Partnership	
GATEWAY POST ACUTE		12/31/2019 365 Days Settled			
PORTERVILLE, CA 93257		CR Beds 62 POS Beds 0			
TULARE		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		91.2%	
Balance Sheet		Income Statement		Length of Stay	
				129.0	
Current Assets	-87,028	Total Charges	7,176,392	Average Wages	20.61
Fixed Assets	214,902	Contract Allowance	1,318,956	18.4% Skilled Nursing	69.9%
Other Assets	0	Operating Revenue	5,857,436	81.6% Ancillary Service	30.1%
Total Assets	<u>127,874</u>	Operating Expense	5,931,696	101.3% Current Ratio	(0.2)
Current Liabilities	406,146	Operating Margin	-74,260	-1.3% Days to Collect	(14.8)
Long Term Liabilities	0	Other Income	10,958	0.2% Avg Payment Days	22.9
Total Equity	-278,272	Other Expense	0	0.0% Depreciation Rate	186.2%
Total Liab. and Equity	<u>127,874</u>	Net Profit or Loss	<u>(66,983)</u>	-1.1% Return on Equity	24.1%

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055341 GEM TRANSITIONAL				Proprietary - Corporation	
GEM TRANSITIONAL		12/31/2019 365 Days Settled			
PASADENA, CA 91105				CR Beds 75 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 82.1%	
Balance Sheet		Income Statement		Length of Stay 56.7	
Current Assets	3,924,958	Total Charges	10,238,526	Average Wages 22.14	
Fixed Assets	226,743	Contract Allowance	1,620,539	15.8% Skilled Nursing 57.9%	
Other Assets	400,500	Operating Revenue	8,617,987	84.2% Ancillary Service 42.1%	
Total Assets	<u>4,552,201</u>	Operating Expense	8,964,511	104.0% Current Ratio 3.5	
Current Liabilities	1,111,358	Operating Margin	-346,524	-4.0% Days to Collect 42.8	
Long Term Liabilities	2,491,557	Other Income	0	0.0% Avg Payment Days 44.8	
Total Equity	<u>949,286</u>	Other Expense	0	0.0% Depreciation Rate 154.0%	
Total Liab. and Equity	<u>4,552,201</u>	Net Profit or Loss	<u>(346,524)</u>	-4.0% Return on Equity -36.5%	
055797 GILROY HEALTHCARE AND REHABILITATION CENTER				Proprietary - Corporation	
GILROY HEALTHCARE AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
GILROY, CA 95020				CR Beds 134 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 95.7%	
Balance Sheet		Income Statement		Length of Stay 72.6	
Current Assets	3,138,672	Total Charges	20,143,557	Average Wages 24.07	
Fixed Assets	102,574	Contract Allowance	3,067,221	15.2% Skilled Nursing 82.5%	
Other Assets	723,661	Operating Revenue	17,076,336	84.8% Ancillary Service 17.5%	
Total Assets	<u>3,964,907</u>	Operating Expense	14,353,267	84.1% Current Ratio 13.6	
Current Liabilities	230,557	Operating Margin	2,723,069	15.9% Days to Collect 63.6	
Long Term Liabilities	-19,492,077	Other Income	-39,427	-0.2% Avg Payment Days 8.3	
Total Equity	<u>23,226,427</u>	Other Expense	0	0.0% Depreciation Rate 59.3%	
Total Liab. and Equity	<u>3,964,907</u>	Net Profit or Loss	<u>2,683,642</u>	15.7% Return on Equity 11.6%	

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056118 GLADSTONE CARE AND REHABILITATION CENTER				Proprietary - Corporation	
GLADSTONE CARE AND REHABILITATION CENTER				6/30/2019 365 Days Settled	
GLEN DORA, CA 91740				CR Beds 118 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	88.7%
Balance Sheet		Income Statement		Length of Stay	194.0
Current Assets	3,420,804	Total Charges	14,169,172	Average Wages	19.80
Fixed Assets	0	Contract Allowance	3,061,288	21.6% Skilled Nursing	75.6%
Other Assets	962,804	Operating Revenue	11,107,884	78.4% Ancillary Service	24.4%
Total Assets	4,383,608	Operating Expense	11,422,022	102.8% Current Ratio	0.8
Current Liabilities	4,098,671	Operating Margin	-314,138	-2.8% Days to Collect	95.7
Long Term Liabilities	0	Other Income	413,938	3.7% Avg Payment Days	23.2
Total Equity	284,937	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	4,383,608	Net Profit or Loss	99,800	0.9% Return on Equity	35.0%
555806 GLENBROOK				Proprietary - Corporation	
GLENBROOK				12/31/2019 365 Days Settled	
CARLSBAD, CA 92009				CR Beds 168 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	98.0%
Balance Sheet		Income Statement		Length of Stay	130.6
Current Assets	2,732,165	Total Charges	24,010,055	Average Wages	22.94
Fixed Assets	15,793,838	Contract Allowance	1,070,733	4.5% Skilled Nursing	50.0%
Other Assets	1,808,947	Operating Revenue	22,939,322	95.5% Ancillary Service	19.1%
Total Assets	20,334,950	Operating Expense	19,764,964	86.2% Current Ratio	1.8
Current Liabilities	1,536,898	Operating Margin	3,174,358	13.8% Days to Collect	23.2
Long Term Liabilities	0	Other Income	471,756	2.1% Avg Payment Days	28.0
Total Equity	18,798,052	Other Expense	0	0.0% Depreciation Rate	3.0%
Total Liab. and Equity	20,334,950	Net Profit or Loss	3,646,114	15.9% Return on Equity	19.4%

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555609 GLENDALE HEALTHCARE CENTER				Proprietary - Other	
GLENDALE HEALTHCARE CENTER		12/31/2019 365 Days Settled			
GLENDALE, CA 91204		CR Beds 48 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.3%	
		Length of Stay		116.4	
		Average Wages		24.53	
		1.6% Skilled Nursing		65.8%	
		98.4% Ancillary Service		34.2%	
		91.7% Current Ratio		2.5	
		8.3% Days to Collect		30.1	
		1.1% Avg Payment Days		25.4	
		0.0% Depreciation Rate		40.4%	
		9.4% Return on Equity		72.2%	
<hr/>					
055523 GLENDALE POST ACUTE CENTER				Proprietary - Other	
GLENDALE POST ACUTE CENTER		12/31/2019 365 Days Settled			
GLENDALE, CA 91206		CR Beds 136 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		85.0%	
		Length of Stay		145.5	
		Average Wages		21.40	
		9.9% Skilled Nursing		78.9%	
		90.1% Ancillary Service		21.1%	
		101.6% Current Ratio		0.2	
		-1.6% Days to Collect		51.5	
		1.8% Avg Payment Days		22.5	
		0.0% Depreciation Rate		81.9%	
		0.2% Return on Equity		-1.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555416 GLENDORA CANYON TRANSITIONAL CARE UNIT		Proprietary - Partnership	
GLENDORA CANYON TRANSITIONAL CARE UNIT		6/30/2019 365 Days Settled	
GLENDORA, CA 91741		12/31/2019 184 Days Settled	
LOS ANGELES		CR Beds 120 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	3,228,336	Total Charges	16,387,606
Fixed Assets	16,394	Contract Allowance	899,010
Other Assets	2,300,849	Operating Revenue	15,488,596
Total Assets	5,545,579	Operating Expense	13,815,487
Current Liabilities	2,578,904	Operating Margin	1,673,109
Long Term Liabilities	0	Other Income	8,247
Total Equity	2,966,675	Other Expense	0
Total Liab. and Equity	5,545,579	Net Profit or Loss	1,189,676
		5.5%	94.5%
		89.2%	89.2%
		10.8%	10.8%
		0.1%	0.1%
		0.0%	0.0%
		7.7%	7.7%
			Occupancy Rate 89.6%
			Length of Stay 64.7
			Average Wages 25.59
			Skilled Nursing 73.0%
			Ancillary Service 27.0%
			Current Ratio 1.3
			Days to Collect 102.0
			Avg Payment Days 71.1
			Depreciation Rate 5,156.8%
			Return on Equity 40.1%

555416 GLENDORA CANYON TRANSITIONAL CARE UNIT		Proprietary - Partnership	
GLENDORA CANYON TRANSITIONAL CARE UNIT		6/30/2019 365 Days Settled	
GLENDORA, CA 91741		12/31/2019 184 Days Settled	
LOS ANGELES		CR Beds 120 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	3,493,254	Total Charges	8,558,664
Fixed Assets	13,361	Contract Allowance	341,909
Other Assets	2,502,531	Operating Revenue	8,216,755
Total Assets	6,009,146	Operating Expense	7,097,749
Current Liabilities	2,461,005	Operating Margin	1,119,006
Long Term Liabilities	0	Other Income	9,333
Total Equity	3,548,141	Other Expense	0
Total Liab. and Equity	6,009,146	Net Profit or Loss	891,463
		4.0%	96.0%
		86.4%	86.4%
		13.6%	13.6%
		0.1%	0.1%
		0.0%	0.0%
		10.8%	10.8%
			Occupancy Rate 92.7%
			Length of Stay 1.0
			Average Wages 25.59
			Skilled Nursing 76.0%
			Ancillary Service 24.0%
			Current Ratio 1.4
			Days to Collect 179.0
			Avg Payment Days 180.6
			Depreciation Rate 2,834.7%
			Return on Equity 25.1%

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056079 GLENDORA GRAND, INC				Proprietary - Corporation		
GLENDORA GRAND, INC		12/31/2019 365 Days Settled				
GLENDORA, CA 91740				CR Beds 342 POS Beds 0		
LOS ANGELES				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	88.2%	
				Length of Stay	139.0	
Balance Sheet		Income Statement		Average Wages	18.63	
Current Assets	5,090,255	Total Charges	41,771,114	24.6%	Skilled Nursing	85.1%
Fixed Assets	151,337	Contract Allowance	10,280,505	75.4%	Ancillary Service	14.9%
Other Assets	15,051,212	Operating Revenue	31,490,609	95.3%	Current Ratio	0.6
Total Assets	<u>20,292,804</u>	Operating Expense	<u>30,002,308</u>	4.7%	Days to Collect	51.7
Current Liabilities	8,082,945	Operating Margin	1,488,301	0.0%	Avg Payment Days	40.8
Long Term Liabilities	1,188,016	Other Income	2,792	0.0%	Depreciation Rate	763.4%
Total Equity	<u>11,021,843</u>	Other Expense	0	4.7%	Return on Equity	13.5%
Total Liab. and Equity	<u>20,292,804</u>	Net Profit or Loss	<u>1,484,593</u>			
555605 GLENHAVEN HEALTHCARE				Proprietary - Corporation		
GLENHAVEN HEALTHCARE		12/31/2019 365 Days Settled				
GLENDALE, CA 91204				CR Beds 52 POS Beds 0		
LOS ANGELES				Key Performance Ind.		
Noridian (CA)				Occupancy Rate	88.6%	
				Length of Stay	271.2	
Balance Sheet		Income Statement		Average Wages	23.22	
Current Assets	879,515	Total Charges	5,458,265	-3.4%	Skilled Nursing	70.0%
Fixed Assets	29,454	Contract Allowance	-184,104	103.4%	Ancillary Service	30.0%
Other Assets	750,221	Operating Revenue	5,642,369	92.4%	Current Ratio	1.1
Total Assets	<u>1,659,190</u>	Operating Expense	<u>5,213,679</u>	7.6%	Days to Collect	26.7
Current Liabilities	810,869	Operating Margin	428,690	0.0%	Avg Payment Days	44.8
Long Term Liabilities	522,291	Other Income	495	0.0%	Depreciation Rate	1,044.7%
Total Equity	<u>326,030</u>	Other Expense	0	6.8%	Return on Equity	117.6%
Total Liab. and Equity	<u>1,659,190</u>	Net Profit or Loss	<u>383,482</u>			

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056317 GLENOAKS CONVALESCENT HOSPITAL				Proprietary - Corporation	
GLENOAKS CONVALESCENT HOSPITAL				8/31/2019 365 Days Settled	
GLENDALE, CA 91202				CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 93.6%	
Balance Sheet		Income Statement		Length of Stay 185.8	
Current Assets	610,424	Total Charges	5,661,979	Average Wages 17.27	
Fixed Assets	0	Contract Allowance	229,788	4.1% Skilled Nursing 98.9%	
Other Assets	0	Operating Revenue	5,432,191	95.9% Ancillary Service 1.1%	
Total Assets	<u>610,424</u>	Operating Expense	6,008,564	110.6% Current Ratio 0.3	
Current Liabilities	1,775,534	Operating Margin	-576,373	-10.6% Days to Collect 49.8	
Long Term Liabilities	513,608	Other Income	2,895	0.1% Avg Payment Days 40.8	
Total Equity	-1,678,718	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	<u>610,424</u>	Net Profit or Loss	<u>(573,478)</u>	-10.6% Return on Equity 34.2%	

555458 GLENWOOD CARE CENTER				Proprietary - Corporation	
GLENWOOD CARE CENTER				12/31/2019 365 Days Settled	
OXNARD, CA 93030				CR Beds 99 POS Beds 0	
VENTURA				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 92.9%	
Balance Sheet		Income Statement		Length of Stay 54.6	
Current Assets	28,028,193	Total Charges	16,079,735	Average Wages 25.23	
Fixed Assets	2,198,659	Contract Allowance	0	0.0% Skilled Nursing 63.5%	
Other Assets	10,984,051	Operating Revenue	16,079,735	100.0% Ancillary Service 36.5%	
Total Assets	<u>41,210,903</u>	Operating Expense	13,325,736	82.9% Current Ratio 19.9	
Current Liabilities	1,410,647	Operating Margin	2,753,999	17.1% Days to Collect 48.2	
Long Term Liabilities	10,837,137	Other Income	9,050	0.1% Avg Payment Days 21.7	
Total Equity	28,963,119	Other Expense	0	0.0% Depreciation Rate 43.0%	
Total Liab. and Equity	<u>41,210,903</u>	Net Profit or Loss	<u>2,763,049</u>	17.2% Return on Equity 9.5%	

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555180 GOLD COUNTRY HEALTH CENTER		Nonprofit - Church	
GOLD COUNTRY HEALTH CENTER		9/30/2019 365 Days Settled	
PLACERVILLE, CA 95667		CR Beds 68 POS Beds 0	
EL DORADO		Key Performance Ind.	
Noridian (CA)		Occupancy Rate	373.2%
Balance Sheet		Income Statement	
Current Assets	1,264,834	Total Charges	14,764,183
Fixed Assets	12,911,534	Contract Allowance	551,833
Other Assets	4,663,307	Operating Revenue	14,212,350
Total Assets	18,839,675	Operating Expense	13,330,050
Current Liabilities	1,285,070	Operating Margin	882,300
Long Term Liabilities	14,779,746	Other Income	836,323
Total Equity	2,774,859	Other Expense	0
Total Liab. and Equity	18,839,675	Net Profit or Loss	1,718,623
		3.7%	Skilled Nursing 37.1%
		96.3%	Ancillary Service 17.1%
		93.8%	Current Ratio 1.0
		6.2%	Days to Collect 15.8
		5.9%	Avg Payment Days 16.1
		0.0%	Depreciation Rate 4.8%
		12.1%	Return on Equity 61.9%

555096 GOLDEN CROSS HEALTH CARE		Proprietary - Corporation	
GOLDEN CROSS HEALTH CARE		12/31/2019 365 Days Settled	
PASADENA, CA 91103		CR Beds 96 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
PALMETTO (CALIFORNIA)		Occupancy Rate	92.7%
Balance Sheet		Income Statement	
Current Assets	1,212,979	Total Charges	9,281,976
Fixed Assets	112,638	Contract Allowance	734,214
Other Assets	0	Operating Revenue	8,547,762
Total Assets	1,325,617	Operating Expense	8,444,985
Current Liabilities	2,127,507	Operating Margin	102,777
Long Term Liabilities	0	Other Income	19,224
Total Equity	-801,890	Other Expense	0
Total Liab. and Equity	1,325,617	Net Profit or Loss	122,001
		7.9%	Skilled Nursing 81.2%
		92.1%	Ancillary Service 18.8%
		98.8%	Current Ratio 0.6
		1.2%	Days to Collect 43.3
		0.2%	Avg Payment Days 92.0
		0.0%	Depreciation Rate 418.2%
		1.4%	Return on Equity -15.2%

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056391 GOLDEN EMPIRE				Proprietary - Individual	
GOLDEN EMPIRE		12/31/2019 365 Days Settled			
GRASS VALLEY, CA 95945				CR Beds 148 POS Beds 0	
NEVADA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 94.2%	
Balance Sheet		Income Statement		Length of Stay 103.0	
Current Assets	2,037,503	Total Charges	17,076,247	Average Wages 23.17	
Fixed Assets	51,782	Contract Allowance	-39,167	-0.2%	Skilled Nursing 83.9%
Other Assets	0	Operating Revenue	17,115,414	100.2% Ancillary Service 16.1%	
Total Assets	<u>2,089,285</u>	Operating Expense	<u>14,861,401</u>	86.8% Current Ratio 4.3	
Current Liabilities	476,360	Operating Margin	2,254,013	13.2% Days to Collect 33.3	
Long Term Liabilities	-1,250,000	Other Income	30,660	0.2% Avg Payment Days 11.7	
Total Equity	<u>2,862,925</u>	Other Expense	0	0.0% Depreciation Rate 2,685.9%	
Total Liab. and Equity	<u>2,089,285</u>	Net Profit or Loss	<u>2,282,571</u>	13.3% Return on Equity 79.7%	
056182 GOLDEN HILL SUBACUTE & REHAB CTR				Proprietary - Partnership	
GOLDEN HILL SUBACUTE & REHAB CTR		12/31/2019 365 Days Settled			
SAN DIEGO, CA 92102				CR Beds 99 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
PALMETTO GBA (SC)				Occupancy Rate 83.0%	
Balance Sheet		Income Statement		Length of Stay 73.8	
Current Assets	3,542,136	Total Charges	14,210,190	Average Wages 22.74	
Fixed Assets	806,066	Contract Allowance	2,822,283	19.9% Skilled Nursing 79.4%	
Other Assets	2,456	Operating Revenue	11,387,907	80.1% Ancillary Service 20.6%	
Total Assets	<u>4,350,658</u>	Operating Expense	<u>13,766,394</u>	120.9% Current Ratio 0.4	
Current Liabilities	9,863,482	Operating Margin	-2,378,487	-20.9% Days to Collect 113.3	
Long Term Liabilities	7,888	Other Income	44,515	0.4% Avg Payment Days 39.8	
Total Equity	<u>-5,520,712</u>	Other Expense	0	0.0% Depreciation Rate 62.5%	
Total Liab. and Equity	<u>4,350,658</u>	Net Profit or Loss	<u>(2,333,972)</u>	-20.5% Return on Equity 42.3%	

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056325 GOLDEN LIVING CENTER - FRESNO				Proprietary - Other	
GOLDEN LIVING CENTER - FRESNO		12/31/2019 365 Days Settled			
FRESNO, CA 93721		CR Beds 232 POS Beds 0			
FRESNO		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		86.7%	
Balance Sheet		Income Statement		Length of Stay	
				180.5	
Current Assets	2,562,551	Total Charges	25,209,980	Average Wages	
Fixed Assets	157,433	Contract Allowance	6,853,938	19.22	
Other Assets	1,718,279	Operating Revenue	18,356,042	27.2%	
Total Assets	4,438,263	Operating Expense	18,349,002	72.8%	
Current Liabilities	4,338,033	Operating Margin	7,040	100.0%	
Long Term Liabilities	0	Other Income	101,685	0.0%	
Total Equity	100,230	Other Expense	0	0.6%	
Total Liab. and Equity	4,438,263	Net Profit or Loss	108,725	0.0%	
				Days to Collect	
				43.6	
				Avg Payment Days	
				48.3	
				Depreciation Rate	
				992.1%	
				Return on Equity	
				108.5%	

055201 GOLDEN LIVING CENTER - HY-PANA				Proprietary - Corporation	
GOLDEN LIVING CENTER - HY-PANA		12/31/2019 214 Days Submitted			
STOCKTON, CA 95207		5/31/2019 151 Days Submitted			
SAN JOAQUIN		CR Beds 119 POS Beds 0			
Noridian (CA)		Key Performance Ind.			
		Occupancy Rate		83.8%	
Balance Sheet		Income Statement		Length of Stay	
				38.0	
Current Assets	2,074,418	Total Charges	3,365,158	Average Wages	
Fixed Assets	102,190	Contract Allowance	530,367	19.86	
Other Assets	456,551	Operating Revenue	2,834,791	15.8%	
Total Assets	2,633,159	Operating Expense	2,922,250	84.2%	
Current Liabilities	2,671,449	Operating Margin	-87,459	103.1%	
Long Term Liabilities	0	Other Income	14,748	-3.1%	
Total Equity	-38,290	Other Expense	0	0.5%	
Total Liab. and Equity	2,633,159	Net Profit or Loss	(72,711)	0.0%	
				Days to Collect	
				250.2	
				Avg Payment Days	
				289.2	
				Depreciation Rate	
				223.6%	
				Return on Equity	
				189.9%	

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055201 GOLDEN LIVING CENTER - HY-PANA		Proprietary - Corporation	
GOLDEN LIVING CENTER - HY-PANA		12/31/2019 214 Days Submitted	
STOCKTON, CA 95207		5/31/2019 151 Days Submitted	
SAN JOAQUIN		CR Beds 119 POS Beds 0	
Noridian (CA)		Key Performance Ind.	
		Occupancy Rate 119.0%	
		Length of Stay 242.9	
		Average Wages 19.86	
		Skilled Nursing 84.7%	
		Ancillary Service 15.3%	
		Current Ratio 0.7	
		Days to Collect 74.7	
		Avg Payment Days 40.2	
		Depreciation Rate 214.3%	
		Return on Equity 100.0%	
Balance Sheet		Income Statement	
Current Assets	1,926,497	Total Charges	7,102,027
Fixed Assets	297,533	Contract Allowance	1,364,873
Other Assets	166,500	Operating Revenue	5,737,154
Total Assets	<u>2,390,530</u>	Operating Expense	6,156,266
Current Liabilities	2,606,344	Operating Margin	-419,112
Long Term Liabilities	203,287	Other Income	10
Total Equity	<u>-419,101</u>	Other Expense	0
Total Liab. and Equity	<u>2,390,530</u>	Net Profit or Loss	<u>(419,102)</u>
			19.2%
			80.8%
			107.3%
			-7.3%
			0.0%
			0.0%
			-7.3%

056035 GOLDEN LIVINGCENTER - SHAFTER		Proprietary - Other	
GOLDEN LIVINGCENTER - SHAFTER		12/31/2019 365 Days Settled	
SHAFTER, CA 93263		CR Beds 99 POS Beds 0	
KERN		Key Performance Ind.	
Noridian (CA)		Occupancy Rate 88.5%	
		Length of Stay 137.8	
		Average Wages 19.54	
		Skilled Nursing 73.0%	
		Ancillary Service 6.3%	
		Current Ratio 0.6	
		Days to Collect 81.4	
		Avg Payment Days 29.6	
		Depreciation Rate 0.0%	
		Return on Equity 115.5%	
Balance Sheet		Income Statement	
Current Assets	2,042,649	Total Charges	9,295,668
Fixed Assets	0	Contract Allowance	2,491,956
Other Assets	0	Operating Revenue	6,803,712
Total Assets	<u>2,042,649</u>	Operating Expense	8,250,450
Current Liabilities	3,165,028	Operating Margin	-1,446,738
Long Term Liabilities	130,412	Other Income	7
Total Equity	<u>-1,252,791</u>	Other Expense	0
Total Liab. and Equity	<u>2,042,649</u>	Net Profit or Loss	<u>(1,446,731)</u>
			26.8%
			73.2%
			121.3%
			-21.3%
			0.0%
			0.0%
			-21.3%

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555011 GOLDEN STATE COLONIAL HEALTHCARE CENTER				Proprietary - Corporation	
GOLDEN STATE COLONIAL HEALTHCARE CENTER 12/31/2019 365 Days Settled					
NORTH HOLLYWOOD, CA 91606				CR Beds 49 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 97.3%	
Balance Sheet		Income Statement		Length of Stay 280.8	
Current Assets	832,472	Total Charges	5,238,866	Average Wages 23.15	
Fixed Assets	158,365	Contract Allowance	-67,115	-1.3%	Skilled Nursing 80.0%
Other Assets	250,992	Operating Revenue	5,305,981	101.3%	Ancillary Service 20.0%
Total Assets	<u>1,241,829</u>	Operating Expense	5,168,857	97.4%	Current Ratio 0.9
Current Liabilities	912,944	Operating Margin	137,124	2.6%	Days to Collect 45.3
Long Term Liabilities	0	Other Income	140	0.0%	Avg Payment Days 48.3
Total Equity	328,885	Other Expense	0	0.0%	Depreciation Rate 147.7%
Total Liab. and Equity	<u>1,241,829</u>	Net Profit or Loss	<u>113,656</u>	2.1%	Return on Equity 34.6%
055039 GOOD SAMARITAN REHAB AND CARE CENTER				Proprietary - Corporation	
GOOD SAMARITAN REHAB AND CARE CENTER 9/30/2019 365 Days Settled					
STOCKTON, CA 95204				CR Beds 98 POS Beds 0	
SAN JOAQUIN				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 93.8%	
Balance Sheet		Income Statement		Length of Stay 302.4	
Current Assets	1,514,157	Total Charges	9,020,550	Average Wages 20.31	
Fixed Assets	241,640	Contract Allowance	-108,568	-1.2%	Skilled Nursing 83.6%
Other Assets	607,842	Operating Revenue	9,129,118	101.2%	Ancillary Service 16.4%
Total Assets	<u>2,363,639</u>	Operating Expense	8,782,413	96.2%	Current Ratio 0.4
Current Liabilities	4,265,108	Operating Margin	346,705	3.8%	Days to Collect 47.8
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 154.5
Total Equity	-1,901,469	Other Expense	0	0.0%	Depreciation Rate 100.9%
Total Liab. and Equity	<u>2,363,639</u>	Net Profit or Loss	<u>346,705</u>	3.8%	Return on Equity -18.2%

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555061 GOOD SHEPHERD HLTH CARE CTR OF SANTA MONICA		Proprietary - Corporation	
GOOD SHEPHERD HLTH CARE CTR OF SANTA MONICA		12/31/2019 365 Days Settled	
SANTA MONICA, CA 90401		CR Beds 48 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate 84.8%	
Balance Sheet		Income Statement	
Current Assets	1,081,179	Total Charges	5,734,127
Fixed Assets	156,941	Contract Allowance	1,031,930
Other Assets	0	Operating Revenue	4,702,197
Total Assets	<u>1,238,120</u>	Operating Expense	5,735,447
Current Liabilities	2,552,293	Operating Margin	-1,033,250
Long Term Liabilities	4,603,983	Other Income	120,322
Total Equity	-5,918,156	Other Expense	0
Total Liab. and Equity	<u>1,238,120</u>	Net Profit or Loss	<u>(912,928)</u>
		18.0%	Skilled Nursing 85.5%
		82.0%	Ancillary Service 14.5%
		122.0%	Current Ratio 0.4
		-22.0%	Days to Collect 79.1
		2.6%	Avg Payment Days 155.0
		0.0%	Depreciation Rate 296.6%
		-19.4%	Return on Equity 15.4%
555797 GORDON LANE CARE CENTER		Proprietary - Other	
GORDON LANE CARE CENTER		12/31/2019 365 Days Settled	
FULLERTON, CA 92831		CR Beds 99 POS Beds 0	
ORANGE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 95.9%	
Balance Sheet		Income Statement	
Current Assets	-4,247,421	Total Charges	18,610,285
Fixed Assets	119,973	Contract Allowance	7,207,470
Other Assets	800	Operating Revenue	11,402,815
Total Assets	<u>-4,126,648</u>	Operating Expense	11,752,314
Current Liabilities	1,933,837	Operating Margin	-349,499
Long Term Liabilities	376,276	Other Income	165,811
Total Equity	-6,436,761	Other Expense	0
Total Liab. and Equity	<u>-4,126,648</u>	Net Profit or Loss	<u>(183,688)</u>
		38.7%	Skilled Nursing 77.5%
		61.3%	Ancillary Service 22.5%
		103.1%	Current Ratio (2.2)
		-3.1%	Days to Collect 34.1
		1.5%	Avg Payment Days 59.4
		0.0%	Depreciation Rate 128.7%
		-1.6%	Return on Equity 2.9%

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555459 GRAMERCY COURT				Proprietary - Corporation	
GRAMERCY COURT		12/31/2019 365 Days Settled			
SACRAMENTO, CA 95825		CR Beds 120 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)				Occupancy Rate	91.6%
Balance Sheet		Income Statement		Length of Stay	35.6
Current Assets	9,351,279	Total Charges	20,971,810	Average Wages	23.63
Fixed Assets	2,838,250	Contract Allowance	1,902,958	9.1% Skilled Nursing	58.4%
Other Assets	-5,150	Operating Revenue	19,068,852	90.9% Ancillary Service	41.6%
Total Assets	<u>12,184,379</u>	Operating Expense	<u>17,648,364</u>	92.6% Current Ratio	0.8
Current Liabilities	11,376,324	Operating Margin	1,420,488	7.4% Days to Collect	88.7
Long Term Liabilities	110,566	Other Income	1,188	0.0% Avg Payment Days	28.1
Total Equity	<u>697,489</u>	Other Expense	<u>0</u>	0.0% Depreciation Rate	57.6%
Total Liab. and Equity	<u>12,184,379</u>	Net Profit or Loss	<u>1,401,903</u>	7.4% Return on Equity	201.0%
056168 GRANADA HILLS CONVALESCENT				Proprietary - Corporation	
GRANADA HILLS CONVALESCENT		12/31/2019 365 Days Settled			
GRANADA HILLS, CA 91344		CR Beds 48 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	91.6%
Balance Sheet		Income Statement		Length of Stay	148.6
Current Assets	972,473	Total Charges	5,082,298	Average Wages	20.17
Fixed Assets	38,284	Contract Allowance	54,659	1.1% Skilled Nursing	96.9%
Other Assets	0	Operating Revenue	5,027,639	98.9% Ancillary Service	3.1%
Total Assets	<u>1,010,757</u>	Operating Expense	<u>5,018,801</u>	99.8% Current Ratio	1.6
Current Liabilities	593,772	Operating Margin	8,838	0.2% Days to Collect	62.8
Long Term Liabilities	0	Other Income	1,971	0.0% Avg Payment Days	43.2
Total Equity	<u>416,985</u>	Other Expense	<u>0</u>	0.0% Depreciation Rate	81.4%
Total Liab. and Equity	<u>1,010,757</u>	Net Profit or Loss	<u>10,009</u>	0.2% Return on Equity	2.4%

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056300 GRANADA REHABILITATION & WELLNESS CENTER, LP		Proprietary - Other	
GRANADA REHABILITATION & WELLNESS CENTER, LP		10/31/2019 365 Days Settled	
EUREKA, CA 95503		CR Beds 87 POS Beds 0	
HUMBOLDT		Key Performance Ind.	
PALMETTO (CALIFORNIA)		Occupancy Rate	89.6%
Balance Sheet		Income Statement	
Current Assets	476,536	Total Charges	14,955,724
Fixed Assets	352,986	Contract Allowance	3,520,560
Other Assets	244,966	Operating Revenue	11,435,164
Total Assets	1,074,488	Operating Expense	10,959,646
Current Liabilities	2,950,086	Operating Margin	475,518
Long Term Liabilities	-2,720,000	Other Income	125,714
Total Equity	844,402	Other Expense	0
Total Liab. and Equity	1,074,488	Net Profit or Loss	601,232
		23.5%	Skilled Nursing 62.5%
		76.5%	Ancillary Service 37.5%
		95.8%	Current Ratio 0.2
		4.2%	Days to Collect (6.1)
		1.1%	Avg Payment Days 112.3
		0.0%	Depreciation Rate 126.5%
		5.3%	Return on Equity 71.2%

555137 GRANCELL VILLAGE OF THE JEWISH HOMES FOR THE AGING		Nonprofit - Other	
GRANCELL VILLAGE OF THE JEWISH HOMES FOR THE AGING		8/31/2019 365 Days Settled	
RESEDA, CA 91335		CR Beds 105 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate	99.4%
Balance Sheet		Income Statement	
Current Assets	2,913,601	Total Charges	19,964,027
Fixed Assets	12,793,392	Contract Allowance	6,031,406
Other Assets	0	Operating Revenue	13,932,621
Total Assets	15,706,993	Operating Expense	17,262,789
Current Liabilities	4,167,418	Operating Margin	-3,330,168
Long Term Liabilities	198,712	Other Income	8,429,487
Total Equity	11,340,863	Other Expense	0
Total Liab. and Equity	15,706,993	Net Profit or Loss	5,099,319
		30.2%	Skilled Nursing 61.6%
		69.8%	Ancillary Service 38.4%
		123.9%	Current Ratio 0.7
		-23.9%	Days to Collect 67.7
		60.5%	Avg Payment Days 80.9
		0.0%	Depreciation Rate 1.4%
		36.6%	Return on Equity 45.0%

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056244 GRAND PARK CONVALESCENT HOSPITAL				Proprietary - Corporation	
GRAND PARK CONVALESCENT HOSPITAL 12/31/2019 365 Days Settled					
LOS ANGELES, CA 90057				CR Beds 151 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 96.6%	
Balance Sheet		Income Statement		Length of Stay 52.4	
Current Assets	3,791,776	Total Charges	38,585,122	Average Wages 24.30	
Fixed Assets	450,947	Contract Allowance	19,773,140	51.2%	Skilled Nursing 69.0%
Other Assets	0	Operating Revenue	18,811,982	48.8%	Ancillary Service 31.0%
Total Assets	<u>4,242,723</u>	Operating Expense	19,565,940	104.0%	Current Ratio 9.0
Current Liabilities	419,508	Operating Margin	-753,958	-4.0%	Days to Collect 72.8
Long Term Liabilities	0	Other Income	451,605	2.4%	Avg Payment Days 7.8
Total Equity	<u>3,983,733</u>	Other Expense	0	0.0%	Depreciation Rate 269.7%
Total Liab. and Equity	<u>4,403,241</u>	Net Profit or Loss	<u>(302,353)</u>	-1.6%	Return on Equity -7.6%
055129 GRAND TERRACE CARE CENTER				Proprietary - Corporation	
GRAND TERRACE CARE CENTER 12/31/2019 365 Days Settled					
GRAND TERRACE, CA 92313				CR Beds 59 POS Beds 0	
SAN BERNARDINO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 89.9%	
Balance Sheet		Income Statement		Length of Stay 30.8	
Current Assets	1,657,494	Total Charges	9,481,968	Average Wages 23.82	
Fixed Assets	324,267	Contract Allowance	1,711,172	18.0%	Skilled Nursing 69.6%
Other Assets	-682,412	Operating Revenue	7,770,796	82.0%	Ancillary Service 30.4%
Total Assets	<u>1,299,349</u>	Operating Expense	8,548,332	110.0%	Current Ratio 1.3
Current Liabilities	1,306,823	Operating Margin	-777,536	-10.0%	Days to Collect 53.9
Long Term Liabilities	0	Other Income	1,712	0.0%	Avg Payment Days 40.0
Total Equity	<u>-7,474</u>	Other Expense	0	0.0%	Depreciation Rate 413.4%
Total Liab. and Equity	<u>1,299,349</u>	Net Profit or Loss	<u>(772,249)</u>	-9.9%	Return on Equity 10,332.5%

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056363 GRAND VALLEY HEALTH CARE CENTER				Proprietary - Corporation	
GRAND VALLEY HEALTH CARE CENTER				12/31/2019 365 Days Settled	
VAN NUYS, CA 91405				CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
NORIDIAN				Occupancy Rate 88.8%	
Balance Sheet		Income Statement		Length of Stay 60.1	
Current Assets	1,307,606	Total Charges	10,593,760	Average Wages 23.46	
Fixed Assets	92,173	Contract Allowance	-1,262,985	-11.9%	Skilled Nursing 73.1%
Other Assets	15,503	Operating Revenue	11,856,745	111.9%	Ancillary Service 26.9%
Total Assets	1,415,282	Operating Expense	11,829,119	99.8%	Current Ratio 1.6
Current Liabilities	798,850	Operating Margin	27,626	0.2%	Days to Collect 35.5
Long Term Liabilities	160,000	Other Income	110,917	0.9%	Avg Payment Days 21.6
Total Equity	456,432	Other Expense	0	0.0%	Depreciation Rate 546.0%
Total Liab. and Equity	1,415,282	Net Profit or Loss	125,953	1.1%	Return on Equity 27.6%
555878 GRANITE HILLS HEALTHCARE & WELLNESS CENTRE, LLC				Proprietary - Other	
GRANITE HILLS HEALTHCARE & WELLNESS CENTRE, LLC				9/30/2019 365 Days Settled	
EL CAJON, CA 92021				CR Beds 99 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate 96.8%	
Balance Sheet		Income Statement		Length of Stay 145.7	
Current Assets	2,003,481	Total Charges	12,812,815	Average Wages 23.63	
Fixed Assets	576,500	Contract Allowance	2,566,282	20.0%	Skilled Nursing 65.6%
Other Assets	67,745	Operating Revenue	10,246,533	80.0%	Ancillary Service 34.4%
Total Assets	2,647,726	Operating Expense	10,272,054	100.2%	Current Ratio 0.9
Current Liabilities	2,236,767	Operating Margin	-25,521	-0.2%	Days to Collect 47.6
Long Term Liabilities	-1,970,000	Other Income	165,164	1.6%	Avg Payment Days 142.5
Total Equity	2,380,959	Other Expense	0	0.0%	Depreciation Rate 81.9%
Total Liab. and Equity	2,647,726	Net Profit or Loss	139,643	1.4%	Return on Equity 5.9%

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055315 GRANT CUESTA SUB-ACUTE AND REHABILITATION CENTER				Proprietary - Corporation	
GRANT CUESTA SUB-ACUTE AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
MOUNTAIN VIEW, CA 94040				CR Beds 102 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	94.3%
				Length of Stay	48.7
				Average Wages	28.47
				9.9% Skilled Nursing	73.9%
				90.1% Ancillary Service	26.1%
				92.4% Current Ratio	4.3
				7.6% Days to Collect	49.4
				0.0% Avg Payment Days	6.8
				0.0% Depreciation Rate	42.2%
				7.6% Return on Equity	6.2%
Balance Sheet		Income Statement			
Current Assets	2,177,724	Total Charges	17,241,939		
Fixed Assets	214,647	Contract Allowance	1,703,355		
Other Assets	0	Operating Revenue	15,538,584		
Total Assets	2,392,371	Operating Expense	14,363,355		
Current Liabilities	502,272	Operating Margin	1,175,229		
Long Term Liabilities	-17,130,909	Other Income	-1,985		
Total Equity	19,021,008	Other Expense	0		
Total Liab. and Equity	2,392,371	Net Profit or Loss	1,173,244		
555755 GREEN ACRES LODGE				Proprietary - Corporation	
GREEN ACRES LODGE		12/31/2019 365 Days Settled			
ROSEMEAD, CA 91770				CR Beds 85 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	96.4%
				Length of Stay	85.2
				Average Wages	18.78
				38.5% Skilled Nursing	47.9%
				61.5% Ancillary Service	52.1%
				74.1% Current Ratio	2.6
				25.9% Days to Collect	27.7
				0.0% Avg Payment Days	23.0
				0.0% Depreciation Rate	108.8%
				25.9% Return on Equity	157.1%
Balance Sheet		Income Statement			
Current Assets	2,091,595	Total Charges	16,654,047		
Fixed Assets	90,524	Contract Allowance	6,412,964		
Other Assets	300,000	Operating Revenue	10,241,083		
Total Assets	2,482,119	Operating Expense	7,585,778		
Current Liabilities	791,044	Operating Margin	2,655,305		
Long Term Liabilities	0	Other Income	818		
Total Equity	1,691,075	Other Expense	0		
Total Liab. and Equity	2,482,119	Net Profit or Loss	2,656,123		

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055189 GREENFIELD CARE CENTER OF FAIRFIELD				Proprietary - Corporation	
GREENFIELD CARE CENTER OF FAIRFIELD		12/31/2019 365 Days Settled			
FAIRFIELD, CA 94533		CR Beds 90 POS Beds 0			
SOLANO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		81.8%	
Balance Sheet		Income Statement		Length of Stay 187.8	
Current Assets	4,501,397	Total Charges	8,445,828	Average Wages	22.38
Fixed Assets	174,706	Contract Allowance	-107,088	-1.3%	Skilled Nursing 81.0%
Other Assets	0	Operating Revenue	8,552,916	101.3%	Ancillary Service 19.0%
Total Assets	4,676,103	Operating Expense	8,483,318	99.2%	Current Ratio 1.3
Current Liabilities	3,419,158	Operating Margin	69,598	0.8%	Days to Collect 186.5
Long Term Liabilities	0	Other Income	82,834	1.0%	Avg Payment Days 134.8
Total Equity	1,256,945	Other Expense	0	0.0%	Depreciation Rate 97.1%
Total Liab. and Equity	4,676,103	Net Profit or Loss	152,432	1.8%	Return on Equity 12.1%
555066 GREENFIELD CARE CENTER OF FILLMORE, LLC				Proprietary - Corporation	
GREENFIELD CARE CENTER OF FILLMORE, LLC		12/31/2019 365 Days Settled			
FILLMORE, CA 93015		CR Beds 99 POS Beds 0			
VENTURA		Key Performance Ind.			
NORIDIAN		Occupancy Rate		76.3%	
Balance Sheet		Income Statement		Length of Stay 164.1	
Current Assets	1,338,816	Total Charges	9,054,755	Average Wages	19.61
Fixed Assets	2,622,217	Contract Allowance	1,368,077	15.1%	Skilled Nursing 80.9%
Other Assets	100,000	Operating Revenue	7,686,678	84.9%	Ancillary Service 19.1%
Total Assets	4,061,033	Operating Expense	7,721,682	100.5%	Current Ratio 0.3
Current Liabilities	4,111,855	Operating Margin	-35,004	-0.5%	Days to Collect 59.2
Long Term Liabilities	1,125,500	Other Income	740	0.0%	Avg Payment Days 38.6
Total Equity	-1,176,322	Other Expense	0	0.0%	Depreciation Rate 16.4%
Total Liab. and Equity	4,061,033	Net Profit or Loss	(34,264)	-0.4%	Return on Equity 2.9%

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056151 GREENFIELD CARE CENTER OF FULLERTON, LLC		Proprietary - Corporation	
GREENFIELD CARE CENTER OF FULLERTON, LLC		12/31/2019 365 Days Settled	
FULLERTON, CA 92835		CR Beds 99 POS Beds 0	
ORANGE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 91.4%	
Balance Sheet		Income Statement	
Current Assets	5,116,711	Total Charges	10,330,984
Fixed Assets	287,234	Contract Allowance	142,441
Other Assets	0	Operating Revenue	10,188,543
Total Assets	5,403,945	Operating Expense	9,345,473
Current Liabilities	4,121,491	Operating Margin	843,070
Long Term Liabilities	0	Other Income	102,042
Total Equity	1,282,454	Other Expense	0
Total Liab. and Equity	5,403,945	Net Profit or Loss	945,112
		1.4%	Skilled Nursing 74.5%
		98.6%	Ancillary Service 25.5%
		91.7%	Current Ratio 1.2
		8.3%	Days to Collect 32.2
		1.0%	Avg Payment Days 50.2
		0.0%	Depreciation Rate 52.1%
		9.3%	Return on Equity 73.7%
555410 GREENFIELD CARE CENTER OF GARDENA		Proprietary - Other	
GREENFIELD CARE CENTER OF GARDENA		10/31/2019 304 Days Settled	
GARDENA, CA 90248		12/31/2019 61 Days Settled	
LOS ANGELES		CR Beds 50 POS Beds 0	
NATIONAL GOVERNMENT SERVICES		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	766,114	Total Charges	755,916
Fixed Assets	75,802	Contract Allowance	41,415
Other Assets	316,636	Operating Revenue	714,501
Total Assets	1,158,552	Operating Expense	768,300
Current Liabilities	1,248,775	Operating Margin	-53,799
Long Term Liabilities	0	Other Income	320
Total Equity	-90,223	Other Expense	0
Total Liab. and Equity	1,158,552	Net Profit or Loss	(90,220)
		5.5%	Skilled Nursing 80.0%
		94.5%	Ancillary Service 20.0%
		107.5%	Current Ratio 0.6
		-7.5%	Days to Collect 235.7
		0.0%	Avg Payment Days 181.5
		0.0%	Depreciation Rate 89.6%
		-12.6%	Return on Equity 100.0%

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555410 GREENFIELD CARE CENTER OF GARDENA				Proprietary - Corporation	
GREENFIELD CARE CENTER OF GARDENA		10/31/2019 304 Days Settled			
GARDENA, CA 90248		12/31/2019 61 Days Settled		CR Beds 50 POS Beds 0	
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		70.4%	
Balance Sheet		Income Statement		Length of Stay 129.9	
Current Assets	834,979	Total Charges	4,212,310	Average Wages	22.81
Fixed Assets	1,515,670	Contract Allowance	485,191	11.5% Skilled Nursing	72.9%
Other Assets	0	Operating Revenue	3,727,119	88.5% Ancillary Service	27.1%
Total Assets	2,350,649	Operating Expense	4,560,557	122.4% Current Ratio	0.2
Current Liabilities	3,692,001	Operating Margin	-833,438	-22.4% Days to Collect	77.9
Long Term Liabilities	0	Other Income	15,962	0.4% Avg Payment Days	124.8
Total Equity	-1,341,352	Other Expense	0	0.0% Depreciation Rate	9.0%
Total Liab. and Equity	2,350,649	Net Profit or Loss	(817,476)	-21.9% Return on Equity	60.9%
056458 GREENFIELD CARE CENTER OF SOUTH GATE				Proprietary - Corporation	
GREENFIELD CARE CENTER OF SOUTH GATE		12/31/2019 365 Days Settled			
SOUTH GATE, CA 90280				CR Beds 99 POS Beds 0	
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		92.7%	
Balance Sheet		Income Statement		Length of Stay 175.3	
Current Assets	3,880,537	Total Charges	9,885,474	Average Wages	19.31
Fixed Assets	587,462	Contract Allowance	673,587	6.8% Skilled Nursing	65.3%
Other Assets	0	Operating Revenue	9,211,887	93.2% Ancillary Service	34.7%
Total Assets	4,467,999	Operating Expense	9,135,268	99.2% Current Ratio	1.1
Current Liabilities	3,598,729	Operating Margin	76,619	0.8% Days to Collect	48.1
Long Term Liabilities	0	Other Income	60,058	0.7% Avg Payment Days	112.7
Total Equity	869,270	Other Expense	0	0.0% Depreciation Rate	43.3%
Total Liab. and Equity	4,467,999	Net Profit or Loss	136,677	1.5% Return on Equity	15.7%

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555841 GREENHILLS MANOR				Proprietary - Corporation	
GREENHILLS MANOR		12/31/2019 365 Days Settled			
CAMPBELL, CA 95008				CR Beds 45 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate 83.2%	
Balance Sheet		Income Statement		Length of Stay 471.4	
Current Assets	694,519	Total Charges	2,816,492	Average Wages	21.53
Fixed Assets	125,724	Contract Allowance	-175,193	-6.2%	Skilled Nursing 97.2%
Other Assets	0	Operating Revenue	2,991,685	106.2%	Ancillary Service 2.8%
Total Assets	820,243	Operating Expense	3,214,025	107.4%	Current Ratio 1.7
Current Liabilities	420,742	Operating Margin	-222,340	-7.4%	Days to Collect 80.0
Long Term Liabilities	138,433	Other Income	3,653	0.1%	Avg Payment Days 39.9
Total Equity	261,068	Other Expense	0	0.0%	Depreciation Rate 58.5%
Total Liab. and Equity	820,243	Net Profit or Loss	(77,228)	-2.6%	Return on Equity -29.6%
056457 GREENRIDGE SENIOR CARE				Proprietary - Corporation	
GREENRIDGE SENIOR CARE		12/31/2019 365 Days Settled			
EL SOBRANTE, CA 94803				CR Beds 60 POS Beds 0	
CONTRA COSTA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 81.0%	
Balance Sheet		Income Statement		Length of Stay 41.9	
Current Assets	1,000,559	Total Charges	9,206,034	Average Wages	24.41
Fixed Assets	393,876	Contract Allowance	1,937,734	21.0%	Skilled Nursing 67.1%
Other Assets	0	Operating Revenue	7,268,300	79.0%	Ancillary Service 32.9%
Total Assets	1,394,435	Operating Expense	6,805,268	93.6%	Current Ratio 1.7
Current Liabilities	591,489	Operating Margin	463,032	6.4%	Days to Collect 32.3
Long Term Liabilities	0	Other Income	7,174	0.1%	Avg Payment Days 20.0
Total Equity	802,946	Other Expense	0	0.0%	Depreciation Rate 32.1%
Total Liab. and Equity	1,394,435	Net Profit or Loss	470,206	6.5%	Return on Equity 58.6%

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056111 GRIFFITH PARK HEALTHCARE CENTER				Proprietary - Other	
GRIFFITH PARK HEALTHCARE CENTER		12/31/2019 365 Days Settled			
GLENDALE, CA 91201		CR Beds 94 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		92.6%	
Balance Sheet		Income Statement		Length of Stay 93.4	
Current Assets	10,802,879	Total Charges	11,578,067	Average Wages 21.27	
Fixed Assets	401,125	Contract Allowance	-494,034	-4.3%	Skilled Nursing 72.0%
Other Assets	678,521	Operating Revenue	12,072,101	104.3%	Ancillary Service 28.0%
Total Assets	11,882,525	Operating Expense	11,214,232	92.9%	Current Ratio 1.2
Current Liabilities	9,331,171	Operating Margin	857,869	7.1%	Days to Collect 48.3
Long Term Liabilities	2,162,343	Other Income	31,018	0.3%	Avg Payment Days 64.5
Total Equity	389,011	Other Expense	0	0.0%	Depreciation Rate 154.4%
Total Liab. and Equity	11,882,525	Net Profit or Loss	888,887	7.4%	Return on Equity 228.5%
055632 GROSSMONT POST ACUTE CARE				Proprietary - Corporation	
GROSSMONT POST ACUTE CARE		12/31/2019 365 Days Settled			
LA MESA, CA 91942		CR Beds 86 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		89.6%	
Balance Sheet		Income Statement		Length of Stay 17.4	
Current Assets	9,509,056	Total Charges	18,869,424	Average Wages 25.40	
Fixed Assets	232,154	Contract Allowance	3,149,588	16.7%	Skilled Nursing 53.9%
Other Assets	1,116,804	Operating Revenue	15,719,836	83.3%	Ancillary Service 46.1%
Total Assets	10,858,014	Operating Expense	13,666,791	86.9%	Current Ratio 9.0
Current Liabilities	1,056,393	Operating Margin	2,053,045	13.1%	Days to Collect 59.1
Long Term Liabilities	1,025,943	Other Income	6,263	0.0%	Avg Payment Days 16.6
Total Equity	8,775,678	Other Expense	0	0.0%	Depreciation Rate 57.2%
Total Liab. and Equity	10,858,014	Net Profit or Loss	2,058,921	13.1%	Return on Equity 23.5%

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056008 GUARDIAN REHABILITATION HOSPITAL				Proprietary - Corporation		
GUARDIAN REHABILITATION HOSPITAL		12/31/2019 365 Days Settled				
LOS ANGELES, CA 90036				CR Beds 93	POS Beds 0	
LOS ANGELES				Key Performance Ind.		
BLUE CROSS (CALIFORNIA)				Occupancy Rate	88.1%	
Balance Sheet		Income Statement		Length of Stay	94.6	
Current Assets	1,836,152	Total Charges	12,144,790	Average Wages	23.41	
Fixed Assets	105,564	Contract Allowance	-1,025,884	-8.4%	Skilled Nursing	63.3%
Other Assets	835	Operating Revenue	13,170,674	108.4%	Ancillary Service	36.7%
Total Assets	1,942,551	Operating Expense	12,508,010	95.0%	Current Ratio	3.0
Current Liabilities	617,765	Operating Margin	662,664	5.0%	Days to Collect	41.1
Long Term Liabilities	0	Other Income	386,297	2.9%	Avg Payment Days	18.0
Total Equity	1,324,786	Other Expense	0	0.0%	Depreciation Rate	793.7%
Total Liab. and Equity	1,942,551	Net Profit or Loss	1,025,594	7.8%	Return on Equity	77.4%
055410 HACIENDA REHABILITATION & HEALTH CARE CENTER				Proprietary - Corporation		
HACIENDA REHABILITATION & HEALTH CARE CENTER		5/31/2019 365 Days Settled				
HANFORD, CA 93230		12/31/2019 214 Days Settled		CR Beds 131	POS Beds 0	
KINGS				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	88.3%	
Balance Sheet		Income Statement		Length of Stay	223.4	
Current Assets	3,013,791	Total Charges	14,714,598	Average Wages	17.64	
Fixed Assets	708,263	Contract Allowance	4,818,597	32.7%	Skilled Nursing	90.0%
Other Assets	45,890	Operating Revenue	9,896,001	67.3%	Ancillary Service	10.0%
Total Assets	3,767,944	Operating Expense	9,900,632	100.0%	Current Ratio	1.5
Current Liabilities	1,958,817	Operating Margin	-4,631	0.0%	Days to Collect	99.9
Long Term Liabilities	0	Other Income	341,938	3.5%	Avg Payment Days	108.9
Total Equity	1,809,127	Other Expense	0	0.0%	Depreciation Rate	53.1%
Total Liab. and Equity	3,767,944	Net Profit or Loss	337,307	3.4%	Return on Equity	18.6%

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055410 HACIENDA REHABILITATION & HEALTH CARE CENTER		Proprietary - Other	
HACIENDA REHABILITATION & HEALTH CARE CENTER		5/31/2019 365 Days Settled	
HANFORD, CA 93230		12/31/2019 214 Days Settled	
KINGS		CR Beds 131 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	2,561,035	Total Charges	8,670,925
Fixed Assets	705,868	Contract Allowance	2,734,711
Other Assets	45,890	Operating Revenue	5,936,214
Total Assets	3,312,793	Operating Expense	6,213,175
Current Liabilities	1,840,194	Operating Margin	-276,961
Long Term Liabilities	15,548	Other Income	74,885
Total Equity	1,457,051	Other Expense	0
Total Liab. and Equity	3,312,793	Net Profit or Loss	(202,076)
		31.5%	68.5%
		104.7%	-4.7%
		1.3%	0.0%
		-3.4%	
		Occupancy Rate	91.1%
		Length of Stay	107.8
		Average Wages	17.64
		Skilled Nursing	90.4%
		Ancillary Service	9.6%
		Current Ratio	1.4
		Days to Collect	88.4
		Avg Payment Days	143.9
		Depreciation Rate	31.5%
		Return on Equity	-13.9%
056288 HANFORD POST ACUTE		Proprietary - Partnership	
HANFORD POST ACUTE		12/31/2019 365 Days Settled	
HANFORD, CA 93230		CR Beds 124 POS Beds 0	
KINGS		Key Performance Ind.	
Noridian (CA)		Occupancy Rate	
Balance Sheet		Income Statement	
Current Assets	3,290,995	Total Charges	14,931,329
Fixed Assets	94,771	Contract Allowance	4,322,661
Other Assets	0	Operating Revenue	10,608,668
Total Assets	3,385,766	Operating Expense	9,348,321
Current Liabilities	563,024	Operating Margin	1,260,347
Long Term Liabilities	0	Other Income	3,470
Total Equity	2,822,742	Other Expense	0
Total Liab. and Equity	3,385,766	Net Profit or Loss	1,260,136
		29.0%	71.0%
		88.1%	11.9%
		0.0%	0.0%
		11.9%	
		Occupancy Rate	68.1%
		Length of Stay	129.4
		Average Wages	20.86
		Skilled Nursing	55.6%
		Ancillary Service	44.4%
		Current Ratio	5.8
		Days to Collect	107.7
		Avg Payment Days	19.0
		Depreciation Rate	519.0%
		Return on Equity	44.6%

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056192 HARBOR POST ACUTE CARE CENTER				Proprietary - Other	
HARBOR POST ACUTE CARE CENTER		12/31/2019 365 Days Settled			
TORRANCE, CA 90502		CR Beds 127 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.4%	
Balance Sheet		Income Statement		Length of Stay	
				232.8	
Current Assets	3,461,546	Total Charges	12,308,400	Average Wages	19.61
Fixed Assets	327,568	Contract Allowance	1,650,863	13.4% Skilled Nursing	74.8%
Other Assets	0	Operating Revenue	10,657,537	86.6% Ancillary Service	25.2%
Total Assets	3,789,114	Operating Expense	10,559,707	99.1% Current Ratio	3.0
Current Liabilities	1,170,419	Operating Margin	97,830	0.9% Days to Collect	40.3
Long Term Liabilities	0	Other Income	12,171	0.1% Avg Payment Days	40.5
Total Equity	2,618,695	Other Expense	0	0.0% Depreciation Rate	57.8%
Total Liab. and Equity	3,789,114	Net Profit or Loss	110,001	1.0% Return on Equity	4.2%

055742 HARBOR VILLA CARE CENTER				Proprietary - Other	
HARBOR VILLA CARE CENTER		12/31/2019 365 Days Settled			
ANAHEIM, CA 92805		CR Beds 99 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		90.5%	
Balance Sheet		Income Statement		Length of Stay	
				77.7	
Current Assets	967,541	Total Charges	12,495,703	Average Wages	22.62
Fixed Assets	174,261	Contract Allowance	2,564,591	20.5% Skilled Nursing	71.0%
Other Assets	0	Operating Revenue	9,931,112	79.5% Ancillary Service	29.0%
Total Assets	1,141,802	Operating Expense	9,514,878	95.8% Current Ratio	1.2
Current Liabilities	793,800	Operating Margin	416,234	4.2% Days to Collect	30.2
Long Term Liabilities	0	Other Income	127,317	1.3% Avg Payment Days	30.3
Total Equity	348,002	Other Expense	0	0.0% Depreciation Rate	42.1%
Total Liab. and Equity	1,141,802	Net Profit or Loss	543,551	5.5% Return on Equity	156.2%

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555677 HAWTHORNE HEALTHCARE & WELLNESS CENTRE, LP				Proprietary - Other	
HAWTHORNE HEALTHCARE & WELLNESS CENTRE, LP 6/30/2019 365 Days Settled					
HAWTHORNE, CA 90250				CR Beds 88 POS Beds 0	
LOS ANGELES					
PALMETTO (CALIFORNIA)					
				Key Performance Ind.	
Balance Sheet		Income Statement		Occupancy Rate	87.0%
Current Assets	1,902,834	Total Charges	12,481,390	Length of Stay	82.2
Fixed Assets	325,701	Contract Allowance	3,085,815	Average Wages	22.41
Other Assets	368,249	Operating Revenue	9,395,575	24.7% Skilled Nursing	59.9%
Total Assets	2,596,784	Operating Expense	9,383,861	75.3% Ancillary Service	40.1%
Current Liabilities	2,156,349	Operating Margin	11,714	99.9% Current Ratio	0.9
Long Term Liabilities	-1,700,000	Other Income	222,164	0.1% Days to Collect	58.3
Total Equity	2,140,435	Other Expense	0	2.4% Avg Payment Days	126.6
Total Liab. and Equity	2,596,784	Net Profit or Loss	233,878	0.0% Depreciation Rate	144.5%
				2.5% Return on Equity	10.9%
055338 HAYWARD CONVALESCENT HOSPITAL				Proprietary - Corporation	
HAYWARD CONVALESCENT HOSPITAL 12/31/2019 365 Days Settled					
HAYWARD, CA 94541				CR Beds 99 POS Beds 0	
ALAMEDA					
PALMETTO (CALIFORNIA)					
				Key Performance Ind.	
Balance Sheet		Income Statement		Occupancy Rate	84.6%
Current Assets	4,869,833	Total Charges	11,656,212	Length of Stay	302.8
Fixed Assets	193,833	Contract Allowance	2,990,519	Average Wages	20.97
Other Assets	300,000	Operating Revenue	8,665,693	25.7% Skilled Nursing	91.7%
Total Assets	5,363,666	Operating Expense	8,800,677	74.3% Ancillary Service	8.3%
Current Liabilities	3,244,711	Operating Margin	-134,984	101.6% Current Ratio	1.5
Long Term Liabilities	5,453,674	Other Income	99,389	-1.6% Days to Collect	166.2
Total Equity	-3,334,719	Other Expense	0	1.1% Avg Payment Days	133.2
Total Liab. and Equity	5,363,666	Net Profit or Loss	(35,595)	0.0% Depreciation Rate	115.6%
				-0.4% Return on Equity	1.1%

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055874 HAYWARD HEALTHCARE & WELLNESS CENTER				Proprietary - Other	
HAYWARD HEALTHCARE & WELLNESS CENTER		8/31/2019 365 Days Settled			
HAYWARD, CA 94545				CR Beds 99	POS Beds 0
ALAMEDA				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	90.4%
				Length of Stay	103.4
				Average Wages	26.49
				17.8%	Skilled Nursing 61.7%
				82.2%	Ancillary Service 38.3%
				103.0%	Current Ratio 2.1
				-3.0%	Days to Collect 52.8
				1.9%	Avg Payment Days 82.0
				0.0%	Depreciation Rate 154.3%
				-1.1%	Return on Equity -2.7%
Balance Sheet		Income Statement			
Current Assets	2,122,793	Total Charges	13,830,228		
Fixed Assets	354,538	Contract Allowance	2,465,177		
Other Assets	91,653	Operating Revenue	11,365,051		
Total Assets	2,568,984	Operating Expense	11,705,493		
Current Liabilities	1,001,209	Operating Margin	-340,442		
Long Term Liabilities	-3,075,000	Other Income	214,187		
Total Equity	4,642,775	Other Expense	0		
Total Liab. and Equity	2,568,984	Net Profit or Loss	(126,255)		
056447 HAYWARD HILLS HEALTH CARE CENTER				Proprietary - Other	
HAYWARD HILLS HEALTH CARE CENTER		12/31/2019 365 Days Settled			
HAYWARD, CA 94541				CR Beds 74	POS Beds 0
ALAMEDA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	92.1%
				Length of Stay	177.7
				Average Wages	25.21
				22.8%	Skilled Nursing 72.5%
				77.2%	Ancillary Service 27.5%
				99.3%	Current Ratio 2.7
				0.7%	Days to Collect 38.2
				0.0%	Avg Payment Days 14.1
				0.0%	Depreciation Rate 58.3%
				0.7%	Return on Equity 0.9%
Balance Sheet		Income Statement			
Current Assets	1,117,889	Total Charges	12,691,071		
Fixed Assets	857,409	Contract Allowance	2,887,316		
Other Assets	82,023	Operating Revenue	9,803,755		
Total Assets	2,057,321	Operating Expense	9,734,268		
Current Liabilities	407,043	Operating Margin	69,487		
Long Term Liabilities	-5,981,918	Other Income	855		
Total Equity	7,632,196	Other Expense	0		
Total Liab. and Equity	2,057,321	Net Profit or Loss	70,342		

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555820 HEALDSBURG SENIOR LIVING COMMUNITY				Proprietary - Corporation	
HEALDSBURG SENIOR LIVING COMMUNITY		12/31/2019 365 Days Settled			
HEALDSBURG, CA 95448				CR Beds 38	POS Beds 0
SONOMA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	66.9%
Balance Sheet		Income Statement		Length of Stay	74.8
Current Assets	854,982	Total Charges	9,631,203	Average Wages	23.65
Fixed Assets	13,697,509	Contract Allowance	797,376	8.3% Skilled Nursing	35.4%
Other Assets	6,489,418	Operating Revenue	8,833,827	91.7% Ancillary Service	14.2%
Total Assets	<u>21,041,909</u>	Operating Expense	7,813,154	88.4% Current Ratio	2.1
Current Liabilities	416,149	Operating Margin	1,020,673	11.6% Days to Collect	24.6
Long Term Liabilities	9,332,000	Other Income	7,578	0.1% Avg Payment Days	15.1
Total Equity	<u>11,293,760</u>	Other Expense	0	0.0% Depreciation Rate	4.3%
Total Liab. and Equity	<u>21,041,909</u>	Net Profit or Loss	<u>1,028,251</u>	11.6% Return on Equity	9.1%

555524 HEALTH CARE CTR AT THE FORUM AT RANCHO SAN ANTONIO				Proprietary - Corporation	
HEALTH CARE CTR AT THE FORUM AT RANCHO SAN ANTONIO		6/30/2019 365 Days Settled			
CUPERTINO, CA 95014				CR Beds 106	POS Beds 0
SANTA CLARA				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	92.6%
Balance Sheet		Income Statement		Length of Stay	158.5
Current Assets	51,606,442	Total Charges	29,565,823	Average Wages	25.49
Fixed Assets	56,561,452	Contract Allowance	5,037,305	17.0% Skilled Nursing	24.3%
Other Assets	17,214,035	Operating Revenue	24,528,518	83.0% Ancillary Service	6.3%
Total Assets	<u>125,381,929</u>	Operating Expense	38,224,688	155.8% Current Ratio	1.9
Current Liabilities	26,541,641	Operating Margin	-13,696,170	-55.8% Days to Collect	134.7
Long Term Liabilities	10,645,637	Other Income	14,715,674	60.0% Avg Payment Days	100.5
Total Equity	<u>88,194,651</u>	Other Expense	0	0.0% Depreciation Rate	2.9%
Total Liab. and Equity	<u>125,381,929</u>	Net Profit or Loss	<u>1,019,504</u>	4.2% Return on Equity	1.2%

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055693 HEALTHCARE CENTER OF BELLA VISTA				Proprietary - Corporation	
HEALTHCARE CENTER OF BELLA VISTA 12/31/2019 365 Days Settled					
ONTARIO, CA 91764				CR Beds 59 POS Beds 0	
SAN BERNARDINO				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate 91.3%	
Balance Sheet		Income Statement		Length of Stay 75.9	
Current Assets	1,050,812	Total Charges	7,810,240	Average Wages 23.55	
Fixed Assets	130,550	Contract Allowance	1,584,640	20.3%	Skilled Nursing 63.2%
Other Assets	1,188,133	Operating Revenue	6,225,600	79.7%	Ancillary Service 36.8%
Total Assets	<u>2,369,495</u>	Operating Expense	6,496,127	104.3%	Current Ratio 1.0
Current Liabilities	1,066,043	Operating Margin	-270,527	-4.3%	Days to Collect 37.4
Long Term Liabilities	2,135,000	Other Income	35,080	0.6%	Avg Payment Days 137.2
Total Equity	-831,548	Other Expense	0	0.0%	Depreciation Rate 204.7%
Total Liab. and Equity	<u>2,369,495</u>	Net Profit or Loss	<u>(235,447)</u>	-3.8%	Return on Equity 28.3%

055674 HEALTHCARE CENTER OF ORANGE COUNTY				Proprietary - Other	
HEALTHCARE CENTER OF ORANGE COUNTY 12/31/2019 365 Days Settled					
BUENA PARK, CA 90620				CR Beds 99 POS Beds 0	
ORANGE				Key Performance Ind.	
Noridian (AS, GU, HI, NV)				Occupancy Rate 90.7%	
Balance Sheet		Income Statement		Length of Stay 72.5	
Current Assets	5,641,311	Total Charges	20,702,049	Average Wages 26.81	
Fixed Assets	225,174	Contract Allowance	4,032,836	19.5%	Skilled Nursing 86.8%
Other Assets	718,334	Operating Revenue	16,669,213	80.5%	Ancillary Service 13.2%
Total Assets	<u>6,584,819</u>	Operating Expense	16,126,364	96.7%	Current Ratio 1.0
Current Liabilities	5,814,527	Operating Margin	542,849	3.3%	Days to Collect 56.6
Long Term Liabilities	329,322	Other Income	100,313	0.6%	Avg Payment Days 92.0
Total Equity	440,970	Other Expense	0	0.0%	Depreciation Rate 190.1%
Total Liab. and Equity	<u>6,584,819</u>	Net Profit or Loss	<u>643,162</u>	3.9%	Return on Equity 145.9%

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055626 HEALTHCARE CENTRE OF FRESNO				Proprietary - Other	
HEALTHCARE CENTRE OF FRESNO		12/31/2019 365 Days Settled			
FRESNO, CA 93721		CR Beds 155 POS Beds 0			
FRESNO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		107.2%	
Balance Sheet		Income Statement		Length of Stay 132.2	
Current Assets	3,458,062	Total Charges	22,640,462	Average Wages	19.64
Fixed Assets	1,267,489	Contract Allowance	7,838,879	34.6%	Skilled Nursing 60.2%
Other Assets	1,068,309	Operating Revenue	14,801,583	65.4%	Ancillary Service 37.6%
Total Assets	5,793,860	Operating Expense	16,516,757	111.6%	Current Ratio 1.5
Current Liabilities	2,231,782	Operating Margin	-1,715,174	-11.6%	Days to Collect 66.7
Long Term Liabilities	5,350,338	Other Income	207,137	1.4%	Avg Payment Days 122.0
Total Equity	-1,788,260	Other Expense	0	0.0%	Depreciation Rate 87.6%
Total Liab. and Equity	5,793,860	Net Profit or Loss	(1,508,037)	-10.2%	Return on Equity 84.3%
055017 HEARTS & HANDS, POST ACUTE CARE & REHAB CENTER				Proprietary - Corporation	
HEARTS & HANDS, POST ACUTE CARE & REHAB CENTER		12/31/2019 365 Days Settled			
SANTA CRUZ, CA 95062		CR Beds 144 POS Beds 0			
SANTA CRUZ		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		77.2%	
Balance Sheet		Income Statement		Length of Stay 232.0	
Current Assets	910,674	Total Charges	11,021,598	Average Wages	23.86
Fixed Assets	921,277	Contract Allowance	471,856	4.3%	Skilled Nursing 84.9%
Other Assets	1,437,402	Operating Revenue	10,549,742	95.7%	Ancillary Service 15.1%
Total Assets	3,269,353	Operating Expense	11,155,246	105.7%	Current Ratio 0.2
Current Liabilities	4,845,787	Operating Margin	-605,504	-5.7%	Days to Collect 31.2
Long Term Liabilities	392,724	Other Income	47,305	0.4%	Avg Payment Days 158.5
Total Equity	-1,969,158	Other Expense	0	0.0%	Depreciation Rate 66.8%
Total Liab. and Equity	3,269,353	Net Profit or Loss	(558,199)	-5.3%	Return on Equity 28.3%

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555184 HEARTWOOD AVENUE HEALTHCARE				Proprietary - Other	
HEARTWOOD AVENUE HEALTHCARE		12/31/2019 365 Days Settled			
VALLEJO, CA 94590		CR Beds 57 POS Beds 0			
SOLANO		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		84.8%	
		Length of Stay		134.7	
		Average Wages		24.46	
		Skilled Nursing		92.1%	
		Ancillary Service		7.9%	
		Current Ratio		14.0	
		Days to Collect		42.4	
		Avg Payment Days		25.2	
		Depreciation Rate		34.5%	
		Return on Equity		7.5%	
Balance Sheet		Income Statement			
Current Assets	5,341,734	Total Charges	9,611,441		
Fixed Assets	27,109	Contract Allowance	4,481,201	46.6%	
Other Assets	7,658	Operating Revenue	5,130,240	53.4%	
Total Assets	5,376,501	Operating Expense	4,826,857	94.1%	
Current Liabilities	381,586	Operating Margin	303,383	5.9%	
Long Term Liabilities	952,160	Other Income	807	0.0%	
Total Equity	4,042,755	Other Expense	0	0.0%	
Total Liab. and Equity	5,376,501	Net Profit or Loss	304,190	5.9%	
<hr/>					
555902 HEIGHT STREET SKILLED CARE				Proprietary - Other	
HEIGHT STREET SKILLED CARE		12/31/2019 365 Days Settled			
BAKERSFIELD, CA 93305		CR Beds 237 POS Beds 0			
KERN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		30.9%	
		Length of Stay		169.1	
		Average Wages		20.24	
		Skilled Nursing		87.7%	
		Ancillary Service		12.3%	
		Current Ratio		1.0	
		Days to Collect		125.0	
		Avg Payment Days		83.7	
		Depreciation Rate		673.3%	
		Return on Equity		204.0%	
Balance Sheet		Income Statement			
Current Assets	3,104,355	Total Charges	7,797,417		
Fixed Assets	137,447	Contract Allowance	101,796	1.3%	
Other Assets	212,810	Operating Revenue	7,695,621	98.7%	
Total Assets	3,454,612	Operating Expense	9,293,114	120.8%	
Current Liabilities	3,101,530	Operating Margin	-1,597,493	-20.8%	
Long Term Liabilities	1,062,224	Other Income	150,913	2.0%	
Total Equity	-709,142	Other Expense	0	0.0%	
Total Liab. and Equity	3,454,612	Net Profit or Loss	(1,446,580)	-18.8%	

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055183 HERITAGE GARDENS HEALTH CARE CENTER				Proprietary - Corporation	
HERITAGE GARDENS HEALTH CARE CENTER		12/31/2019 365 Days Settled			
LOMA LINDA, CA 92354				CR Beds 110 POS Beds 0	
SAN BERNARDINO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	91.2%
				Length of Stay	89.7
				Average Wages	19.71
				10.0% Skilled Nursing	72.8%
				90.0% Ancillary Service	27.2%
				93.0% Current Ratio	6.0
				7.0% Days to Collect	63.8
				0.2% Avg Payment Days	27.7
				0.0% Depreciation Rate	42.3%
				6.3% Return on Equity	16.8%

055989 HERITAGE MANOR				Proprietary - Other	
HERITAGE MANOR		12/31/2019 365 Days Settled			
MONTEREY PARK, CA 91754				CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	95.3%
				Length of Stay	92.1
				Average Wages	24.26
				33.2% Skilled Nursing	82.0%
				66.8% Ancillary Service	18.0%
				97.9% Current Ratio	3.2
				2.1% Days to Collect	41.8
				2.4% Avg Payment Days	85.8
				0.0% Depreciation Rate	129.4%
				4.4% Return on Equity	9.0%

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555888 HERITAGE ON THE MARINA				Nonprofit - Other	
HERITAGE ON THE MARINA		12/31/2019 365 Days Settled			
SAN FRANCISCO, CA 94123		CR Beds 32 POS Beds 0			
SAN FRANCISCO		Key Performance Ind.			
NORIDIAN		Occupancy Rate		65.0%	
		Length of Stay		101.2	
		Average Wages		29.97	
		3.2%		Skilled Nursing	
		96.8%		Ancillary Service	
		155.9%		Current Ratio	
		-55.9%		Days to Collect	
		156.2%		Avg Payment Days	
		0.0%		Depreciation Rate	
		96.1%		Return on Equity	
				9.1%	
<hr/>					
555514 HERITAGE PARK NURSING CENTER				Proprietary - Corporation	
HERITAGE PARK NURSING CENTER		12/31/2019 365 Days Settled			
UPLAND, CA 91786		CR Beds 70 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		89.0%	
		Length of Stay		39.1	
		Average Wages		21.16	
		31.0%		Skilled Nursing	
		69.0%		Ancillary Service	
		115.0%		Current Ratio	
		-15.0%		Days to Collect	
		0.7%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-14.3%		Return on Equity	
				-77.7%	

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056308 HERITAGE REHABILITATION CENTER		Proprietary - Other	
HERITAGE REHABILITATION CENTER		12/31/2019 365 Days Settled	
TORRANCE, CA 90502		CR Beds 161 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	79.5%
Balance Sheet		Income Statement	
Current Assets	3,079,390	Total Charges	22,981,393
Fixed Assets	322,890	Contract Allowance	5,913,114
Other Assets	0	Operating Revenue	17,068,279
Total Assets	<u>3,402,280</u>	Operating Expense	17,046,285
Current Liabilities	1,502,832	Operating Margin	21,994
Long Term Liabilities	0	Other Income	26,328
Total Equity	1,899,448	Other Expense	0
Total Liab. and Equity	<u>3,402,280</u>	Net Profit or Loss	<u>48,322</u>
		25.7%	Skilled Nursing 61.1%
		74.3%	Ancillary Service 38.9%
		99.9%	Current Ratio 2.0
		0.1%	Days to Collect 45.4
		0.2%	Avg Payment Days 32.2
		0.0%	Depreciation Rate 84.5%
		0.3%	Return on Equity 2.5%
555831 HERMAN HEALTH CARE CENTER		Proprietary - Partnership	
HERMAN HEALTH CARE CENTER		8/15/2019 227 Days Submitted	
SAN JOSE, CA 95125		12/31/2019 138 Days Submitted	
SANTA CLARA		CR Beds 99 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
		Occupancy Rate	96.5%
Balance Sheet		Income Statement	
Current Assets	3,051,797	Total Charges	10,631,063
Fixed Assets	8,198	Contract Allowance	2,731,839
Other Assets	624,665	Operating Revenue	7,899,224
Total Assets	<u>3,684,660</u>	Operating Expense	7,299,365
Current Liabilities	2,040,881	Operating Margin	599,859
Long Term Liabilities	698,482	Other Income	166
Total Equity	945,297	Other Expense	0
Total Liab. and Equity	<u>3,684,660</u>	Net Profit or Loss	<u>600,025</u>
		25.7%	Skilled Nursing 89.8%
		74.3%	Ancillary Service 10.2%
		92.4%	Current Ratio 1.5
		7.6%	Days to Collect 89.2
		0.0%	Avg Payment Days 70.4
		0.0%	Depreciation Rate 5,234.8%
		7.6%	Return on Equity 63.5%

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555831 HERMAN HEALTH CARE CENTER				Proprietary - Partnership	
HERMAN HEALTH CARE CENTER		8/15/2019 227 Days Submitted			
SAN JOSE, CA 95125		12/31/2019 138 Days Submitted		CR Beds 99	POS Beds 0
SANTA CLARA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	96.6%
Balance Sheet		Income Statement		Length of Stay	226.8
Current Assets	3,495,027	Total Charges	15,904,119	Average Wages	24.01
Fixed Assets	13,087	Contract Allowance	3,893,306	24.5% Skilled Nursing	90.8%
Other Assets	567,376	Operating Revenue	12,010,813	75.5% Ancillary Service	9.2%
Total Assets	4,075,490	Operating Expense	11,317,607	94.2% Current Ratio	1.4
Current Liabilities	2,418,562	Operating Margin	693,206	5.8% Days to Collect	65.5
Long Term Liabilities	612,176	Other Income	6,273	0.1% Avg Payment Days	63.7
Total Equity	1,044,752	Other Expense	0	0.0% Depreciation Rate	4,442.7%
Total Liab. and Equity	4,075,490	Net Profit or Loss	699,479	5.8% Return on Equity	67.0%
055856 HIGH VALLEY LODGE				Proprietary - Corporation	
HIGH VALLEY LODGE		12/31/2019 365 Days Settled			
SUNLAND, CA 91040				CR Beds 50	POS Beds 0
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	97.1%
Balance Sheet		Income Statement		Length of Stay	377.2
Current Assets	543,902	Total Charges	6,146,353	Average Wages	20.47
Fixed Assets	134,533	Contract Allowance	1,401,269	22.8% Skilled Nursing	78.8%
Other Assets	147,355	Operating Revenue	4,745,084	77.2% Ancillary Service	21.2%
Total Assets	825,790	Operating Expense	4,661,696	98.2% Current Ratio	1.0
Current Liabilities	563,983	Operating Margin	83,388	1.8% Days to Collect	19.7
Long Term Liabilities	0	Other Income	100,081	2.1% Avg Payment Days	16.6
Total Equity	261,807	Other Expense	0	0.0% Depreciation Rate	134.1%
Total Liab. and Equity	825,790	Net Profit or Loss	183,469	3.9% Return on Equity	70.1%

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055650 HIGHLAND CARE CENTER OF REDLANDS				Proprietary - Other	
HIGHLAND CARE CENTER OF REDLANDS 12/31/2019 365 Days Settled					
REDLANDS, CA 92374				CR Beds 80	POS Beds 0
SAN BERNARDINO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	93.2%
Balance Sheet		Income Statement		Length of Stay	67.4
Current Assets	4,796,685	Total Charges	14,649,638	Average Wages	22.98
Fixed Assets	378,007	Contract Allowance	4,577,655	31.2% Skilled Nursing	70.9%
Other Assets	117,804	Operating Revenue	10,071,983	68.8% Ancillary Service	29.1%
Total Assets	<u>5,292,496</u>	Operating Expense	<u>8,948,491</u>	88.8% Current Ratio	6.5
Current Liabilities	737,883	Operating Margin	1,123,492	11.2% Days to Collect	40.1
Long Term Liabilities	658,805	Other Income	117,997	1.2% Avg Payment Days	29.4
Total Equity	<u>3,895,808</u>	Other Expense	0	0.0% Depreciation Rate	36.7%
Total Liab. and Equity	<u>5,292,496</u>	Net Profit or Loss	<u>1,241,489</u>	12.3% Return on Equity	31.9%
056024 HIGHLAND PALMS HEALTHCARE CENTER				Proprietary - Corporation	
HIGHLAND PALMS HEALTHCARE CENTER 12/31/2019 365 Days Settled					
HIGHLAND, CA 92346				CR Beds 99	POS Beds 0
SAN BERNARDINO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	93.6%
Balance Sheet		Income Statement		Length of Stay	104.1
Current Assets	46,098,279	Total Charges	11,862,433	Average Wages	19.67
Fixed Assets	564,264	Contract Allowance	788,279	6.6% Skilled Nursing	66.3%
Other Assets	3,501,281	Operating Revenue	11,074,154	93.4% Ancillary Service	33.7%
Total Assets	<u>50,163,824</u>	Operating Expense	<u>10,025,290</u>	90.5% Current Ratio	1.3
Current Liabilities	35,904,375	Operating Margin	1,048,864	9.5% Days to Collect	38.7
Long Term Liabilities	0	Other Income	3,860	0.0% Avg Payment Days	43.9
Total Equity	<u>14,259,449</u>	Other Expense	0	0.0% Depreciation Rate	37.5%
Total Liab. and Equity	<u>50,163,824</u>	Net Profit or Loss	<u>1,052,724</u>	9.5% Return on Equity	7.4%

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555165 HIGHLAND PARK SKILLED NURSING AND WELLNESS CENTER				Proprietary - Other	
HIGHLAND PARK SKILLED NURSING AND WELLNESS CENTER		12/31/2019 365 Days Settled			
LOS ANGELES, CA 90042				CR Beds 59	POS Beds 0
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	93.7%
Balance Sheet		Income Statement		Length of Stay	112.8
Current Assets	3,310,652	Total Charges	8,161,802	Average Wages	24.43
Fixed Assets	198,786	Contract Allowance	1,001,703	12.3% Skilled Nursing	54.7%
Other Assets	119,243	Operating Revenue	7,160,099	87.7% Ancillary Service	45.3%
Total Assets	3,628,681	Operating Expense	6,850,439	95.7% Current Ratio	1.6
Current Liabilities	2,119,388	Operating Margin	309,660	4.3% Days to Collect	103.7
Long Term Liabilities	-1,050,000	Other Income	123,034	1.7% Avg Payment Days	175.6
Total Equity	2,559,293	Other Expense	0	0.0% Depreciation Rate	128.0%
Total Liab. and Equity	3,628,681	Net Profit or Loss	432,694	6.0% Return on Equity	16.9%

555135 HIGHLAND SPRINGS CARE CENTER				Proprietary - Corporation	
HIGHLAND SPRINGS CARE CENTER		12/31/2019 365 Days Settled			
BEAUMONT, CA 92223				CR Beds 87	POS Beds 0
RIVERSIDE				Key Performance Ind.	
Noridian (AS, GU, HI, NV)				Occupancy Rate	95.1%
Balance Sheet		Income Statement		Length of Stay	107.9
Current Assets	3,268,728	Total Charges	13,257,224	Average Wages	19.09
Fixed Assets	2,991	Contract Allowance	4,485,157	33.8% Skilled Nursing	54.2%
Other Assets	0	Operating Revenue	8,772,067	66.2% Ancillary Service	45.8%
Total Assets	3,271,719	Operating Expense	8,098,239	92.3% Current Ratio	4.5
Current Liabilities	732,507	Operating Margin	673,828	7.7% Days to Collect	78.8
Long Term Liabilities	0	Other Income	167	0.0% Avg Payment Days	20.5
Total Equity	2,539,212	Other Expense	0	0.0% Depreciation Rate	1,224.0%
Total Liab. and Equity	3,271,719	Net Profit or Loss	673,995	7.7% Return on Equity	26.5%

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055975 HILLCREST MANOR SANITARIUM		Proprietary - Other	
HILLCREST MANOR SANITARIUM		9/30/2019 365 Days Settled	
NATIONAL CITY, CA 91950		CR Beds 0 POS Beds 0	
SAN DIEGO		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate 0.0%	
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0
		Length of Stay	
		Average Wages	
		0.0% Skilled Nursing 0.0%	
		0.0% Ancillary Service 0.0%	
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate 0.0%	
		0.0% Return on Equity 0.0%	
555890 HILLCREST NURSING HOME		Proprietary - Corporation	
HILLCREST NURSING HOME		12/31/2019 365 Days Settled	
SAN BERNARDINO, CA 92407		CR Beds 59 POS Beds 0	
SAN BERNARDINO		Key Performance Ind.	
PALMETTO (CALIFORNIA)		Occupancy Rate 95.1%	
Balance Sheet		Income Statement	
Current Assets	1,454,889	Total Charges	5,180,507
Fixed Assets	571,998	Contract Allowance	-587,885
Other Assets	300,000	Operating Revenue	5,768,392
Total Assets	2,326,887	Operating Expense	5,307,468
Current Liabilities	1,112,960	Operating Margin	460,924
Long Term Liabilities	0	Other Income	0
Total Equity	1,213,927	Other Expense	0
Total Liab. and Equity	2,326,887	Net Profit or Loss	460,924
		111.3%	
		92.0%	
		8.0%	
		0.0%	
		0.0%	
		8.0%	
		Length of Stay 259.2	
		Average Wages 17.68	
		-11.3% Skilled Nursing 70.3%	
		29.7% Ancillary Service 29.7%	
		Current Ratio 1.3	
		Days to Collect 60.6	
		Avg Payment Days 60.4	
		Depreciation Rate 49.2%	
		Return on Equity 38.0%	

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055562 HILLSIDE SENIOR CARE				Proprietary - Corporation	
HILLSIDE SENIOR CARE		9/30/2019 273 Days Settled			
FREMONT, CA 94536		12/31/2019 92 Days Settled		CR Beds 73 POS Beds 0	
ALAMEDA				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate 84.1%	
Balance Sheet		Income Statement		Length of Stay 376.5	
Current Assets	841,595	Total Charges	2,163,382	Average Wages 22.90	
Fixed Assets	8,862	Contract Allowance	717,278	33.2% Skilled Nursing 89.2%	
Other Assets	70,160	Operating Revenue	1,446,104	66.8% Ancillary Service 10.8%	
Total Assets	920,617	Operating Expense	1,903,508	131.6% Current Ratio 2.0	
Current Liabilities	427,651	Operating Margin	-457,404	-31.6% Days to Collect 104.7	
Long Term Liabilities	700,000	Other Income	372	0.0% Avg Payment Days 72.2	
Total Equity	-207,034	Other Expense	0	0.0% Depreciation Rate 4,521.1%	
Total Liab. and Equity	920,617	Net Profit or Loss	(457,032)	-31.6% Return on Equity 220.8%	

055562 HILLSIDE SENIOR CARE				Proprietary - Corporation	
HILLSIDE SENIOR CARE		9/30/2019 273 Days Settled			
FREMONT, CA 94536		12/31/2019 92 Days Settled		CR Beds 73 POS Beds 0	
ALAMEDA				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate 83.3%	
Balance Sheet		Income Statement		Length of Stay 286.2	
Current Assets	731,816	Total Charges	6,007,724	Average Wages 22.90	
Fixed Assets	30,330	Contract Allowance	2,289,627	38.1% Skilled Nursing 93.6%	
Other Assets	105,000	Operating Revenue	3,718,097	61.9% Ancillary Service 6.4%	
Total Assets	867,146	Operating Expense	3,926,945	105.6% Current Ratio 0.7	
Current Liabilities	1,109,646	Operating Margin	-208,848	-5.6% Days to Collect 51.0	
Long Term Liabilities	0	Other Income	7,065	0.2% Avg Payment Days 56.7	
Total Equity	-242,500	Other Expense	0	0.0% Depreciation Rate 7.5%	
Total Liab. and Equity	867,146	Net Profit or Loss	(247,280)	-6.7% Return on Equity 102.0%	

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555712 HILLVIEW CONVALESCENT HOSPITAL		Proprietary - Other	
HILLVIEW CONVALESCENT HOSPITAL		12/31/2019 365 Days Settled	
MORGAN HILL, CA 95037		CR Beds 0 POS Beds 0	
SANTA CLARA		Key Performance Ind.	
PALMETTO (CALIFORNIA)		Occupancy Rate 0.0%	
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0
		Length of Stay	
		Average Wages	
		0.0% Skilled Nursing 0.0%	
		0.0% Ancillary Service 0.0%	
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate 0.0%	
		0.0% Return on Equity 0.0%	
555578 HOLIDAY MANOR CARE CENTER		Proprietary - Other	
HOLIDAY MANOR CARE CENTER		12/31/2019 365 Days Settled	
CANOGA PARK, CA 91306		CR Beds 94 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 96.1%	
Balance Sheet		Income Statement	
Current Assets	3,790,114	Total Charges	10,185,545
Fixed Assets	76,123	Contract Allowance	-539,315
Other Assets	269,660	Operating Revenue	10,724,860
Total Assets	4,135,897	Operating Expense	10,013,159
Current Liabilities	2,767,568	Operating Margin	711,701
Long Term Liabilities	113,016	Other Income	4,267
Total Equity	1,255,313	Other Expense	0
Total Liab. and Equity	4,135,897	Net Profit or Loss	715,968
		105.3%	
		93.4%	
		6.6%	
		0.0%	
		0.0%	
		6.7%	
		Length of Stay 180.2	
		Average Wages 21.89	
		-5.3% Skilled Nursing 71.3%	
		28.7% Ancillary Service 28.7%	
		Current Ratio 1.4	
		Days to Collect 34.0	
		Avg Payment Days 73.1	
		Depreciation Rate 930.3%	
		Return on Equity 57.0%	

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055115 HOLLENBECK PALMS				Nonprofit - Church	
HOLLENBECK PALMS		6/30/2019 365 Days Settled			
LOS ANGELES, CA 90033				CR Beds 230 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	82.9%
				Length of Stay	490.1
				Average Wages	20.69
				14.9%	Skilled Nursing 41.8%
				85.1%	Ancillary Service 11.3%
				135.2%	Current Ratio 0.6
				-35.2%	Days to Collect 35.7
				34.8%	Avg Payment Days 63.2
				0.0%	Depreciation Rate 3.5%
				-0.4%	Return on Equity -0.1%
Balance Sheet					
Income Statement					
Current Assets	7,700,938	Total Charges	15,483,488		
Fixed Assets	34,465,039	Contract Allowance	2,313,129		
Other Assets	43,795,730	Operating Revenue	13,170,359		
Total Assets	85,961,707	Operating Expense	17,807,912		
Current Liabilities	12,701,652	Operating Margin	-4,637,553		
Long Term Liabilities	27,420,000	Other Income	4,587,552		
Total Equity	45,840,055	Other Expense	0		
Total Liab. and Equity	85,961,707	Net Profit or Loss	(50,001)		
056489 HOLLYWOOD PREMIER HEALTHCARE CENTER					
Proprietary - Corporation					
HOLLYWOOD PREMIER HEALTHCARE CENTER		12/31/2019 365 Days Settled			
LOS ANGELES, CA 90029				CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
Noridian (AS, GU, HI, NV)				Occupancy Rate	91.5%
				Length of Stay	91.1
				Average Wages	20.26
				22.8%	Skilled Nursing 64.4%
				77.2%	Ancillary Service 35.6%
				104.0%	Current Ratio 0.6
				-4.0%	Days to Collect 54.0
				0.1%	Avg Payment Days 43.1
				0.0%	Depreciation Rate 1,276.5%
				-4.4%	Return on Equity 29.8%
Balance Sheet					
Income Statement					
Current Assets	1,252,157	Total Charges	12,256,839		
Fixed Assets	68,734	Contract Allowance	2,799,035		
Other Assets	255,397	Operating Revenue	9,457,804		
Total Assets	1,576,288	Operating Expense	9,836,223		
Current Liabilities	2,260,503	Operating Margin	-378,419		
Long Term Liabilities	705,179	Other Income	8,998		
Total Equity	-1,389,394	Other Expense	0		
Total Liab. and Equity	1,576,288	Net Profit or Loss	(413,689)		

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055199 HORIZON HEALTH AND SUBACUTE CENTER				Proprietary - Other	
HORIZON HEALTH AND SUBACUTE CENTER		12/31/2019 365 Days Settled			
FRESNO, CA 93720		CR Beds 180 POS Beds 0			
FRESNO		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		92.9%	
		Length of Stay		121.8	
		Average Wages		20.35	
		Skilled Nursing		83.6%	
		Ancillary Service		16.4%	
		Current Ratio		1.6	
		Days to Collect		67.6	
		Avg Payment Days		40.8	
		Depreciation Rate		60.7%	
		Return on Equity		-46.8%	
Balance Sheet		Income Statement			
Current Assets	4,133,228	Total Charges	25,239,079		
Fixed Assets	2,839,282	Contract Allowance	4,892,502	19.4%	
Other Assets	124,439	Operating Revenue	20,346,577	80.6%	
Total Assets	7,096,949	Operating Expense	22,503,853	110.6%	
Current Liabilities	2,551,378	Operating Margin	-2,157,276	-10.6%	
Long Term Liabilities	0	Other Income	29,977	0.1%	
Total Equity	4,545,571	Other Expense	0	0.0%	
Total Liab. and Equity	7,096,949	Net Profit or Loss	(2,127,299)	-10.5%	
055376 HUNTINGTON DRIVE HEALTH AND REHABILITATION CENTER				Proprietary - Other	
HUNTINGTON DRIVE HEALTH AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
ARCADIA, CA 91007		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		91.7%	
		Length of Stay		47.3	
		Average Wages		24.64	
		Skilled Nursing		59.7%	
		Ancillary Service		40.3%	
		Current Ratio		(2.7)	
		Days to Collect		31.8	
		Avg Payment Days		20.9	
		Depreciation Rate		143.4%	
		Return on Equity		1,655.0%	
Balance Sheet		Income Statement			
Current Assets	-2,256,328	Total Charges	13,954,564		
Fixed Assets	177,100	Contract Allowance	1,483,309	10.6%	
Other Assets	3,122,275	Operating Revenue	12,471,255	89.4%	
Total Assets	1,043,047	Operating Expense	14,211,661	114.0%	
Current Liabilities	836,566	Operating Margin	-1,740,406	-14.0%	
Long Term Liabilities	304,841	Other Income	112,571	0.9%	
Total Equity	-98,360	Other Expense	0	0.0%	
Total Liab. and Equity	1,043,047	Net Profit or Loss	(1,627,835)	-13.1%	

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555865 HUNTINGTON HEALTHCARE CENTER				Proprietary - Corporation	
HUNTINGTON HEALTHCARE CENTER		12/31/2019 365 Days Settled			
LOS ANGELES, CA 90032		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		91.7%	
Balance Sheet		Income Statement		Length of Stay	
				87.9	
Current Assets	483,273	Total Charges	12,907,817	Average Wages	21.00
Fixed Assets	97,309	Contract Allowance	3,051,897	23.6% Skilled Nursing	89.4%
Other Assets	1,856,861	Operating Revenue	9,855,920	76.4% Ancillary Service	10.6%
Total Assets	<u>2,437,443</u>	Operating Expense	9,806,412	99.5% Current Ratio	0.1
Current Liabilities	6,802,902	Operating Margin	49,508	0.5% Days to Collect	27.0
Long Term Liabilities	55,000	Other Income	171,920	1.7% Avg Payment Days	253.2
Total Equity	<u>-4,420,459</u>	Other Expense	0	0.0% Depreciation Rate	245.4%
Total Liab. and Equity	<u>2,437,443</u>	Net Profit or Loss	<u>221,428</u>	2.2% Return on Equity	-5.0%
<hr/>					
056144 HUNTINGTON PARK NURSING CENTER				Proprietary - Corporation	
HUNTINGTON PARK NURSING CENTER		12/31/2019 365 Days Settled			
HUNTINGTON PARK, CA 90255		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		82.0%	
Balance Sheet		Income Statement		Length of Stay	
				58.8	
Current Assets	1,409,379	Total Charges	11,418,465	Average Wages	22.40
Fixed Assets	788,930	Contract Allowance	1,039,294	9.1% Skilled Nursing	67.0%
Other Assets	132,907	Operating Revenue	10,379,171	90.9% Ancillary Service	33.0%
Total Assets	<u>2,331,216</u>	Operating Expense	9,619,539	92.7% Current Ratio	4.5
Current Liabilities	314,848	Operating Margin	759,632	7.3% Days to Collect	46.6
Long Term Liabilities	-13,166,008	Other Income	-6,679	-0.1% Avg Payment Days	4.9
Total Equity	<u>15,182,376</u>	Other Expense	0	0.0% Depreciation Rate	42.4%
Total Liab. and Equity	<u>2,331,216</u>	Net Profit or Loss	<u>752,953</u>	7.3% Return on Equity	5.0%

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056080 HUNTINGTON POST ACUTE				Proprietary - Partnership	
HUNTINGTON POST ACUTE		12/31/2019 365 Days Settled			
PASADENA, CA 91105				CR Beds 130 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate 97.5%	
Balance Sheet		Income Statement		Length of Stay 142.4	
Current Assets	1,754,489	Total Charges	18,350,698	Average Wages 24.92	
Fixed Assets	0	Contract Allowance	3,053,772	16.6% Skilled Nursing 76.8%	
Other Assets	2,279,387	Operating Revenue	15,296,926	83.4% Ancillary Service 23.2%	
Total Assets	4,033,876	Operating Expense	14,716,672	96.2% Current Ratio 0.4	
Current Liabilities	4,481,235	Operating Margin	580,254	3.8% Days to Collect 42.5	
Long Term Liabilities	83,641	Other Income	22,040	0.1% Avg Payment Days 23.5	
Total Equity	-531,000	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	4,033,876	Net Profit or Loss	602,294	3.9% Return on Equity -113.4%	
<hr/>					
055888 HUNTINGTON VALLEY HEALTHCARE CENTER				Proprietary - Corporation	
HUNTINGTON VALLEY HEALTHCARE CENTER		12/31/2019 365 Days Settled			
HUNTINGTON BEACH, CA 92647				CR Beds 144 POS Beds 0	
ORANGE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 88.5%	
Balance Sheet		Income Statement		Length of Stay 124.8	
Current Assets	70,278,462	Total Charges	25,789,971	Average Wages 26.62	
Fixed Assets	1,504,583	Contract Allowance	6,849,057	26.6% Skilled Nursing 65.1%	
Other Assets	3,970,000	Operating Revenue	18,940,914	73.4% Ancillary Service 34.9%	
Total Assets	75,753,045	Operating Expense	18,161,561	95.9% Current Ratio 1.1	
Current Liabilities	65,878,332	Operating Margin	779,353	4.1% Days to Collect 47.9	
Long Term Liabilities	0	Other Income	-63,836	-0.3% Avg Payment Days 46.3	
Total Equity	9,874,713	Other Expense	0	0.0% Depreciation Rate 35.9%	
Total Liab. and Equity	75,753,045	Net Profit or Loss	715,517	3.8% Return on Equity 7.2%	

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055988 HY-LOND HEALTH CARE CENTER-MERCED				Proprietary - Corporation	
HY-LOND HEALTH CARE CENTER-MERCED		12/31/2019 365 Days Settled			
MERCED, CA 95340		CR Beds 121 POS Beds 0			
MERCED		Key Performance Ind.			
BLUE CROSS (OREGON)		Occupancy Rate		82.1%	
		Length of Stay		99.3	
		Average Wages		20.32	
		Skilled Nursing		80.2%	
		Ancillary Service		19.8%	
		Current Ratio		3.3	
		Days to Collect		945.1	
		Avg Payment Days		7.1	
		Depreciation Rate		25.8%	
		Return on Equity		-0.3%	
Balance Sheet					
Current Assets		25,287,975			
Fixed Assets		3,716,951			
Other Assets		0			
Total Assets		29,004,926			
Current Liabilities		7,692,546			
Long Term Liabilities		7,553,185			
Total Equity		13,759,195			
Total Liab. and Equity		29,004,926			
Income Statement					
Total Charges		11,644,223			
Contract Allowance		2,070,565		17.8%	
Operating Revenue		9,573,658		82.2%	
Operating Expense		10,532,752		110.0%	
Operating Margin		-959,094		-10.0%	
Other Income		911,564		9.5%	
Other Expense		0		0.0%	
Net Profit or Loss		(47,530)		-0.5%	
056301 HY-LOND HEALTH CARE CENTER - MODESTO					
Proprietary - Corporation					
HY-LOND HEALTH CARE CENTER - MODESTO		12/31/2019 365 Days Settled			
MODESTO, CA 95355		CR Beds 120 POS Beds 0			
STANISLAUS		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		92.0%	
		Length of Stay		61.8	
		Average Wages		22.03	
		Skilled Nursing		76.5%	
		Ancillary Service		23.5%	
		Current Ratio		1.9	
		Days to Collect		212.5	
		Avg Payment Days		7.7	
		Depreciation Rate		17.3%	
		Return on Equity		27.9%	
Balance Sheet					
Current Assets		7,569,471			
Fixed Assets		4,323,168			
Other Assets		0			
Total Assets		11,892,639			
Current Liabilities		3,927,630			
Long Term Liabilities		5,188,802			
Total Equity		2,776,207			
Total Liab. and Equity		11,892,639			
Income Statement					
Total Charges		15,645,010			
Contract Allowance		3,597,823		23.0%	
Operating Revenue		12,047,187		77.0%	
Operating Expense		12,051,682		100.0%	
Operating Margin		-4,495		0.0%	
Other Income		777,769		6.5%	
Other Expense		0		0.0%	
Net Profit or Loss		773,274		6.4%	

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056435 HYDE PARK HEALTHCARE CENTER				Proprietary - Other	
HYDE PARK HEALTHCARE CENTER		9/30/2019 365 Days Settled			
LOS ANGELES, CA 90043		CR Beds 72 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		95.1%	
Balance Sheet		Income Statement		Length of Stay 103.2	
Current Assets	1,160,069	Total Charges	8,162,088	Average Wages 22.36	
Fixed Assets	141,292	Contract Allowance	0	0.0%	Skilled Nursing 66.6%
Other Assets	862,226	Operating Revenue	8,162,088	100.0%	Ancillary Service 33.4%
Total Assets	2,163,587	Operating Expense	9,236,050	113.2%	Current Ratio 0.5
Current Liabilities	2,267,049	Operating Margin	-1,073,962	-13.2%	Days to Collect 57.6
Long Term Liabilities	0	Other Income	1,134,066	13.9%	Avg Payment Days 81.1
Total Equity	-103,462	Other Expense	0	0.0%	Depreciation Rate 412.8%
Total Liab. and Equity	2,163,587	Net Profit or Loss	60,104	0.7%	Return on Equity -58.1%
055211 IDYLWOOD CARE CENTER				Proprietary - Corporation	
IDYLWOOD CARE CENTER		12/31/2019 365 Days Settled			
SUNNYVALE, CA 94087		CR Beds 185 POS Beds 0			
SANTA CLARA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		82.8%	
Balance Sheet		Income Statement		Length of Stay 1,055.5	
Current Assets	3,283,081	Total Charges	33,890,065	Average Wages 26.73	
Fixed Assets	926,451	Contract Allowance	8,554,013	25.2%	Skilled Nursing 97.3%
Other Assets	0	Operating Revenue	25,336,052	74.8%	Ancillary Service 2.7%
Total Assets	4,209,532	Operating Expense	23,262,316	91.8%	Current Ratio (0.2)
Current Liabilities	-15,630,862	Operating Margin	2,073,736	8.2%	Days to Collect 44.5
Long Term Liabilities	0	Other Income	28,479	0.1%	Avg Payment Days 18.3
Total Equity	19,840,394	Other Expense	0	0.0%	Depreciation Rate 37.1%
Total Liab. and Equity	4,209,532	Net Profit or Loss	2,102,215	8.3%	Return on Equity 10.6%

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555707 IMPERIAL CARE CENTER				Proprietary - Corporation	
IMPERIAL CARE CENTER		12/31/2019 365 Days Settled			
STUDIO CITY, CA 91604		CR Beds 130 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		95.4%	
Balance Sheet		Income Statement		Length of Stay	
				123.4	
Current Assets	2,569,160	Total Charges	19,745,326	Average Wages	20.91
Fixed Assets	768,478	Contract Allowance	6,827,335	34.6% Skilled Nursing	59.4%
Other Assets	4,702	Operating Revenue	12,917,991	65.4% Ancillary Service	40.6%
Total Assets	<u>3,342,340</u>	Operating Expense	<u>11,822,309</u>	91.5% Current Ratio	2.0
Current Liabilities	1,305,555	Operating Margin	1,095,682	8.5% Days to Collect	22.5
Long Term Liabilities	0	Other Income	1,504	0.0% Avg Payment Days	26.0
Total Equity	<u>2,036,785</u>	Other Expense	0	0.0% Depreciation Rate	58.5%
Total Liab. and Equity	<u>3,342,340</u>	Net Profit or Loss	<u>1,097,186</u>	8.5% Return on Equity	53.9%
555719 IMPERIAL CREST HEALTH CARE CENTER				Proprietary - Corporation	
IMPERIAL CREST HEALTH CARE CENTER		12/31/2019 365 Days Settled			
HAWTHORNE, CA 90250		CR Beds 105 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		86.0%	
Balance Sheet		Income Statement		Length of Stay	
				88.2	
Current Assets	3,659,244	Total Charges	18,616,170	Average Wages	23.91
Fixed Assets	379,845	Contract Allowance	5,899,178	31.7% Skilled Nursing	69.2%
Other Assets	0	Operating Revenue	12,716,992	68.3% Ancillary Service	30.8%
Total Assets	<u>4,039,089</u>	Operating Expense	<u>13,195,408</u>	103.8% Current Ratio	3.2
Current Liabilities	1,151,835	Operating Margin	-478,416	-3.8% Days to Collect	40.0
Long Term Liabilities	0	Other Income	2,325	0.0% Avg Payment Days	20.5
Total Equity	<u>2,887,254</u>	Other Expense	0	0.0% Depreciation Rate	47.4%
Total Liab. and Equity	<u>4,039,089</u>	Net Profit or Loss	<u>(476,091)</u>	-3.7% Return on Equity	-16.5%

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056115 IMPERIAL HEALTHCARE CENTER				Proprietary - Corporation	
IMPERIAL HEALTHCARE CENTER		12/31/2019 365 Days Settled			
LA MIRADA, CA 90638		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
CAHABA		Occupancy Rate		93.0%	
Balance Sheet		Income Statement		Length of Stay 123.6	
Current Assets	1,960,783	Total Charges	11,450,965	Average Wages	22.16
Fixed Assets	158,291	Contract Allowance	373,742	3.3% Skilled Nursing	70.7%
Other Assets	351,250	Operating Revenue	11,077,223	96.7% Ancillary Service	29.3%
Total Assets	2,470,324	Operating Expense	9,827,331	88.7% Current Ratio	1.2
Current Liabilities	1,589,932	Operating Margin	1,249,892	11.3% Days to Collect	35.7
Long Term Liabilities	0	Other Income	27,493	0.2% Avg Payment Days	58.7
Total Equity	880,392	Other Expense	0	0.0% Depreciation Rate	338.4%
Total Liab. and Equity	2,470,324	Net Profit or Loss	935,601	8.4% Return on Equity	106.3%
555557 IMPERIAL HEIGHTS HEALTHCARE & WELLNESS CENTRE, LLC				Proprietary - Other	
IMPERIAL HEIGHTS HEALTHCARE & WELLNESS CENTRE, LLC		1/31/2019 365 Days Settled			
BRAWLEY, CA 92227		CR Beds 99 POS Beds 0			
IMPERIAL		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		89.2%	
Balance Sheet		Income Statement		Length of Stay 92.3	
Current Assets	4,630,452	Total Charges	12,442,677	Average Wages	19.55
Fixed Assets	1,196,040	Contract Allowance	3,215,241	25.8% Skilled Nursing	48.2%
Other Assets	558,859	Operating Revenue	9,227,436	74.2% Ancillary Service	51.8%
Total Assets	6,385,351	Operating Expense	10,533,119	114.2% Current Ratio	2.0
Current Liabilities	2,263,053	Operating Margin	-1,305,683	-14.2% Days to Collect	164.5
Long Term Liabilities	3,710,000	Other Income	120,547	1.3% Avg Payment Days	103.4
Total Equity	412,298	Other Expense	0	0.0% Depreciation Rate	59.0%
Total Liab. and Equity	6,385,351	Net Profit or Loss	(1,185,136)	-12.8% Return on Equity	-287.4%

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555919 IMPERIAL MANOR SKILLED NURSING INC			Proprietary - Other		
IMPERIAL MANOR SKILLED NURSING INC			12/31/2019 237 Days *Settled		
IMPERIAL, CA			CR Beds 0 POS Beds 0		
Invalid POS FIPS Codes			Key Performance Ind.		
			Occupancy Rate 0.0%		
			Length of Stay		
			Average Wages		
			0.0% Skilled Nursing 0.0%		
			0.0% Ancillary Service 0.0%		
			0.0% Current Ratio		
			0.0% Days to Collect		
			0.0% Avg Payment Days		
			0.0% Depreciation Rate 0.0%		
			0.0% Return on Equity 0.0%		
Balance Sheet			Income Statement		
Current Assets	0	Total Charges	0		
Fixed Assets	0	Contract Allowance	0		
Other Assets	0	Operating Revenue	0		
Total Assets	0	Operating Expense	0		
Current Liabilities	0	Operating Margin	0		
Long Term Liabilities	0	Other Income	0		
Total Equity	0	Other Expense	0		
Total Liab. and Equity	0	Net Profit or Loss	0		
555742 INDIO NURSING AND REHABILITATION CENTER			Proprietary - Corporation		
INDIO NURSING AND REHABILITATION CENTER			12/31/2019 365 Days Settled		
INDIO, CA 92201			CR Beds 99 POS Beds 0		
RIVERSIDE			Key Performance Ind.		
BLUE CROSS (CALIFORNIA)			Occupancy Rate 87.2%		
			Length of Stay 60.4		
			Average Wages 21.79		
			18.8% Skilled Nursing 85.3%		
			81.2% Ancillary Service 14.7%		
			104.3% Current Ratio 1.1		
			-4.3% Days to Collect 44.8		
			2.4% Avg Payment Days 37.9		
			0.0% Depreciation Rate 98.5%		
			-1.8% Return on Equity 132.4%		
Balance Sheet			Income Statement		
Current Assets	1,499,129	Total Charges	14,808,438		
Fixed Assets	60,406	Contract Allowance	2,784,065		
Other Assets	1,400	Operating Revenue	12,024,373		
Total Assets	1,560,935	Operating Expense	12,536,641		
Current Liabilities	1,333,020	Operating Margin	-512,268		
Long Term Liabilities	393,104	Other Income	293,485		
Total Equity	-165,189	Other Expense	0		
Total Liab. and Equity	1,560,935	Net Profit or Loss	(218,783)		

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056063 INFINITY CARE OF EAST LOS ANGELES		Proprietary - Corporation	
INFINITY CARE OF EAST LOS ANGELES		12/31/2019 365 Days Settled	
LOS ANGELES, CA 90033		CR Beds 99 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 94.3%	
Balance Sheet		Income Statement	
Current Assets	2,209,166	Total Charges	12,680,063
Fixed Assets	209,008	Contract Allowance	3,339,213
Other Assets	1,186,445	Operating Revenue	9,340,850
Total Assets	3,604,619	Operating Expense	9,881,671
Current Liabilities	4,895,929	Operating Margin	-540,821
Long Term Liabilities	0	Other Income	4,033
Total Equity	-1,291,310	Other Expense	0
Total Liab. and Equity	3,604,619	Net Profit or Loss	(536,788)
		26.3%	Skilled Nursing 76.6%
		73.7%	Ancillary Service 23.4%
		105.8%	Current Ratio 0.5
		-5.8%	Days to Collect 65.3
		0.0%	Avg Payment Days 169.5
		0.0%	Depreciation Rate 292.0%
		-5.7%	Return on Equity 41.6%

055526 INGLEWOOD HEALTH CARE CENTER		Proprietary - Other	
INGLEWOOD HEALTH CARE CENTER		12/31/2019 365 Days Settled	
INGLEWOOD, CA 90301		CR Beds 99 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
Noridian (CA)		Occupancy Rate 88.7%	
Balance Sheet		Income Statement	
Current Assets	1,712,668	Total Charges	15,038,967
Fixed Assets	832,461	Contract Allowance	4,571,473
Other Assets	70,000	Operating Revenue	10,467,494
Total Assets	2,615,129	Operating Expense	9,822,469
Current Liabilities	448,179	Operating Margin	645,025
Long Term Liabilities	-3,244,470	Other Income	2,192
Total Equity	5,411,420	Other Expense	0
Total Liab. and Equity	2,615,129	Net Profit or Loss	646,892
		30.4%	Skilled Nursing 71.3%
		69.6%	Ancillary Service 28.7%
		93.8%	Current Ratio 3.8
		6.2%	Days to Collect 56.5
		0.0%	Avg Payment Days 15.1
		0.0%	Depreciation Rate 50.7%
		6.2%	Return on Equity 12.0%

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555108 INLAND CHRISTIAN HOME				Nonprofit - Other	
INLAND CHRISTIAN HOME		12/31/2019 365 Days Settled			
ONTARIO, CA 91762				CR Beds 221 POS Beds 0	
SAN BERNARDINO				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	22.8%
				Length of Stay	103.5
Balance Sheet		Income Statement		Average Wages	21.66
Current Assets	3,144,274	Total Charges	12,944,171	4.2%	Skilled Nursing 40.0%
Fixed Assets	18,348,391	Contract Allowance	547,947	95.8%	Ancillary Service 4.6%
Other Assets	68,213	Operating Revenue	12,396,224	93.9%	Current Ratio 3.6
Total Assets	<u>21,560,878</u>	Operating Expense	11,643,893	6.1%	Days to Collect 22.0
Current Liabilities	876,593	Operating Margin	752,331	0.7%	Avg Payment Days 26.2
Long Term Liabilities	12,699,627	Other Income	85,180	0.0%	Depreciation Rate 0.0%
Total Equity	<u>7,984,658</u>	Other Expense	0	6.8%	Return on Equity 10.5%
Total Liab. and Equity	<u>21,560,878</u>	Net Profit or Loss	<u>837,511</u>		
056431 INLAND VALLEY CARE AND REHABILITATION CENTER				Proprietary - Other	
INLAND VALLEY CARE AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
POMONA, CA 91768				CR Beds 241 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	92.8%
				Length of Stay	87.8
Balance Sheet		Income Statement		Average Wages	23.08
Current Assets	8,182,160	Total Charges	38,185,150	19.2%	Skilled Nursing 82.4%
Fixed Assets	169,037	Contract Allowance	7,323,395	80.8%	Ancillary Service 17.6%
Other Assets	3,212,176	Operating Revenue	30,861,755	93.6%	Current Ratio 1.2
Total Assets	<u>11,563,373</u>	Operating Expense	28,885,864	6.4%	Days to Collect 61.0
Current Liabilities	6,677,638	Operating Margin	1,975,891	0.9%	Avg Payment Days 59.9
Long Term Liabilities	0	Other Income	274,778	0.0%	Depreciation Rate 766.8%
Total Equity	<u>4,885,735</u>	Other Expense	0	7.3%	Return on Equity 46.1%
Total Liab. and Equity	<u>11,563,373</u>	Net Profit or Loss	<u>2,250,669</u>		

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555823 INTERCOMMUNITY CARE CENTER				Proprietary - Corporation	
INTERCOMMUNITY CARE CENTER		12/31/2019 365 Days Settled			
LONG BEACH, CA 90815		CR Beds 147 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		94.6%	
		Length of Stay		437.6	
		Average Wages		18.65	
		14.3% Skilled Nursing		97.4%	
		85.7% Ancillary Service		2.6%	
		107.5% Current Ratio		1.6	
		-7.5% Days to Collect		48.7	
		0.8% Avg Payment Days		16.3	
		0.0% Depreciation Rate		3.4%	
		-6.7% Return on Equity		18.3%	
<hr/>					
055457 INTERCOMMUNITY HEALTHCARE & REHABILITATION CENTER				Proprietary - Corporation	
INTERCOMMUNITY HEALTHCARE & REHABILITATION CENTER		12/31/2019 365 Days Settled			
NORWALK, CA 90650		CR Beds 86 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		91.8%	
		Length of Stay		87.1	
		Average Wages		24.03	
		32.3% Skilled Nursing		66.6%	
		67.7% Ancillary Service		33.4%	
		95.2% Current Ratio		2.0	
		4.8% Days to Collect		38.1	
		0.0% Avg Payment Days		22.9	
		0.0% Depreciation Rate		56.8%	
		4.8% Return on Equity		26.0%	

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055441 IVY CREEK HEALTHCARE & WELLNESS CENTRE				Proprietary - Partnership	
IVY CREEK HEALTHCARE & WELLNESS CENTRE				12/31/2019 365 Days Settled	
SAN GABRIEL, CA 91775				CR Beds 98 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	95.0%
Balance Sheet		Income Statement		Length of Stay	163.4
Current Assets	1,369,228	Total Charges	21,967,222	Average Wages	24.63
Fixed Assets	381,856	Contract Allowance	11,036,189	50.2% Skilled Nursing	69.5%
Other Assets	875	Operating Revenue	10,931,033	49.8% Ancillary Service	30.5%
Total Assets	1,751,959	Operating Expense	10,645,300	97.4% Current Ratio	0.4
Current Liabilities	3,687,664	Operating Margin	285,733	2.6% Days to Collect	40.1
Long Term Liabilities	-4,470,000	Other Income	380,188	3.5% Avg Payment Days	149.1
Total Equity	2,534,295	Other Expense	0	0.0% Depreciation Rate	197.3%
Total Liab. and Equity	1,751,959	Net Profit or Loss	665,921	6.1% Return on Equity	26.3%
055508 JACOB HEALTH CARE CENTER, LLC				Proprietary - Partnership	
JACOB HEALTH CARE CENTER, LLC				12/31/2019 365 Days Settled	
SAN DIEGO, CA 92105				CR Beds 168 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	96.7%
Balance Sheet		Income Statement		Length of Stay	108.8
Current Assets	4,492,636	Total Charges	27,669,851	Average Wages	26.03
Fixed Assets	869,358	Contract Allowance	5,413,700	19.6% Skilled Nursing	72.4%
Other Assets	44,313	Operating Revenue	22,256,151	80.4% Ancillary Service	23.2%
Total Assets	5,406,307	Operating Expense	20,629,624	92.7% Current Ratio	0.4
Current Liabilities	10,469,479	Operating Margin	1,626,527	7.3% Days to Collect	50.9
Long Term Liabilities	49,800	Other Income	-3,505	0.0% Avg Payment Days	34.3
Total Equity	-5,112,972	Other Expense	0	0.0% Depreciation Rate	66.6%
Total Liab. and Equity	5,406,307	Net Profit or Loss	1,623,022	7.3% Return on Equity	-31.7%

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555842 JONES CONVALESCENT HOSPITAL				Proprietary - Corporation	
JONES CONVALESCENT HOSPITAL		12/31/2019 365 Days Settled			
SAN LEANDRO, CA 94577		CR Beds 52 POS Beds 0			
ALAMEDA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		77.3%	
Balance Sheet		Income Statement		Length of Stay 145.2	
Current Assets	628,952	Total Charges	3,461,515	Average Wages 23.76	
Fixed Assets	137,872	Contract Allowance	-121,052	-3.5%	Skilled Nursing 62.9%
Other Assets	0	Operating Revenue	3,582,567	103.5%	Ancillary Service 24.2%
Total Assets	<u>766,824</u>	Operating Expense	3,563,090	99.5%	Current Ratio 2.2
Current Liabilities	289,818	Operating Margin	19,477	0.5%	Days to Collect 41.9
Long Term Liabilities	0	Other Income	389	0.0%	Avg Payment Days 29.7
Total Equity	<u>477,006</u>	Other Expense	0	0.0%	Depreciation Rate 70.4%
Total Liab. and Equity	<u>766,824</u>	Net Profit or Loss	<u>19,866</u>	0.6%	Return on Equity 4.2%

555846 JOYCE EISENBERG KEEFER MEDICAL CENTER D/P SNF				Nonprofit - Other	
JOYCE EISENBERG KEEFER MEDICAL CENTER D/P SNF		8/31/2019 365 Days Settled			
RESEDA, CA 91335		CR Beds 239 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		97.8%	
Balance Sheet		Income Statement		Length of Stay 656.0	
Current Assets	4,829,734	Total Charges	49,307,396	Average Wages 22.11	
Fixed Assets	52,807,560	Contract Allowance	9,384,773	19.0%	Skilled Nursing 80.4%
Other Assets	293,916	Operating Revenue	39,922,623	81.0%	Ancillary Service 13.3%
Total Assets	<u>57,931,210</u>	Operating Expense	42,359,175	106.1%	Current Ratio 15.7
Current Liabilities	307,652	Operating Margin	-2,436,552	-6.1%	Days to Collect 39.8
Long Term Liabilities	265,083	Other Income	607,051	1.5%	Avg Payment Days 0.0
Total Equity	<u>57,358,475</u>	Other Expense	0	0.0%	Depreciation Rate 2.5%
Total Liab. and Equity	<u>57,931,210</u>	Net Profit or Loss	<u>(1,829,501)</u>	-4.6%	Return on Equity -3.2%

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055581 JURUPA HILLS POST ACUTE		Proprietary - Partnership	
JURUPA HILLS POST ACUTE		12/31/2019 365 Days Settled	
RIVERSIDE, CA 92509		CR Beds 143 POS Beds 0	
RIVERSIDE		Key Performance Ind.	
Noridian (CA)		Occupancy Rate 93.2%	
Balance Sheet		Income Statement	
Current Assets	4,375,725	Total Charges	18,230,262
Fixed Assets	42,839	Contract Allowance	1,026,336
Other Assets	0	Operating Revenue	17,203,926
Total Assets	4,418,564	Operating Expense	15,229,690
Current Liabilities	1,063,248	Operating Margin	1,974,236
Long Term Liabilities	0	Other Income	108,175
Total Equity	3,355,316	Other Expense	0
Total Liab. and Equity	4,418,564	Net Profit or Loss	2,078,730
		5.6%	94.4%
		88.5%	11.5%
		0.6%	0.0%
		12.1%	
			97.6
			23.54
			61.7%
			38.3%
			4.1
			89.1
			19.1
			1,791.7%
			62.0%

555779 KAISER PERMANENTE POST-ACUTE CARE CENTER		Proprietary - Individual	
KAISER PERMANENTE POST-ACUTE CARE CENTER		12/31/2019 365 Days Settled	
SAN LEANDRO, CA 94578		CR Beds 0 POS Beds 0	
ALAMEDA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 0.0%	
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0
		0.0%	0.0%
		0.0%	0.0%
		0.0%	0.0%
		0.0%	0.0%
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055311 KATHERINE HEALTHCARE				Proprietary - Other	
KATHERINE HEALTHCARE		12/31/2019 365 Days Settled			
SALINAS, CA 93901				CR Beds 47 POS Beds 0	
MONTEREY				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 81.8%	
				Length of Stay 97.5	
				Average Wages 26.36	
				27.0% Skilled Nursing 86.4%	
				73.0% Ancillary Service 13.6%	
				88.5% Current Ratio 6.8	
				11.5% Days to Collect 45.4	
				2.2% Avg Payment Days 40.5	
				0.0% Depreciation Rate 20.6%	
				13.7% Return on Equity 22.5%	
<hr/>					
055916 KAWEAH MANOR CONVALESCENT HOSPITAL				Proprietary - Other	
KAWEAH MANOR CONVALESCENT HOSPITAL		12/31/2019 245 Days Submitted			
VISALIA, CA 93277		4/30/2019 120 Days Submitted		CR Beds 99 POS Beds 0	
TULARE				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 29.1%	
				Length of Stay 119.5	
				Average Wages 15.84	
				11.4% Skilled Nursing 88.2%	
				88.6% Ancillary Service 11.8%	
				114.0% Current Ratio 0.4	
				-14.0% Days to Collect 197.0	
				0.0% Avg Payment Days 261.9	
				0.0% Depreciation Rate 1,128.7%	
				-14.0% Return on Equity 17.8%	

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055916 KAWEAH MANOR CONVALESCENT HOSPITAL				Proprietary - Other	
KAWEAH MANOR CONVALESCENT HOSPITAL		12/31/2019 245 Days Submitted			
VISALIA, CA 93277		4/30/2019 120 Days Submitted		CR Beds 99	POS Beds 0
TULARE		Key Performance Ind.			
Noridian (CA)				Occupancy Rate	59.7%
Balance Sheet		Income Statement		Length of Stay	102.2
Current Assets	1,567,763	Total Charges	5,701,861	Average Wages	15.84
Fixed Assets	0	Contract Allowance	492,084	8.6%	Skilled Nursing 82.7%
Other Assets	0	Operating Revenue	5,209,777	91.4%	Ancillary Service 17.3%
Total Assets	<u>1,567,763</u>	Operating Expense	5,537,787	106.3%	Current Ratio 1.0
Current Liabilities	1,497,264	Operating Margin	-328,010	-6.3%	Days to Collect 79.1
Long Term Liabilities	398,813	Other Income	-302	0.0%	Avg Payment Days 59.1
Total Equity	<u>-328,314</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>1,567,763</u>	Net Profit or Loss	<u>(328,312)</u>	-6.3%	Return on Equity 100.0%
055286 KEARNY MESA CONVALESCENT AND NURSING HOME				Proprietary - Corporation	
KEARNY MESA CONVALESCENT AND NURSING HOME		12/31/2019 365 Days Settled			
SAN DIEGO, CA 92111				CR Beds 88	POS Beds 0
SAN DIEGO		Key Performance Ind.			
Noridian (CA)				Occupancy Rate	91.5%
Balance Sheet		Income Statement		Length of Stay	31.2
Current Assets	5,971,450	Total Charges	19,052,060	Average Wages	23.91
Fixed Assets	1,041,847	Contract Allowance	4,783,517	25.1%	Skilled Nursing 47.8%
Other Assets	3,476,951	Operating Revenue	14,268,543	74.9%	Ancillary Service 52.2%
Total Assets	<u>10,490,248</u>	Operating Expense	13,636,617	95.6%	Current Ratio 0.6
Current Liabilities	10,715,228	Operating Margin	631,926	4.4%	Days to Collect 74.4
Long Term Liabilities	136,129	Other Income	8,473	0.1%	Avg Payment Days 22.8
Total Equity	<u>-361,109</u>	Other Expense	0	0.0%	Depreciation Rate 98.8%
Total Liab. and Equity	<u>10,490,248</u>	Net Profit or Loss	<u>628,704</u>	4.4%	Return on Equity -174.1%

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555438 KEI-AI LOS ANGELES HEALTHCARE CENTER				Proprietary - Other	
KEI-AI LOS ANGELES HEALTHCARE CENTER		12/31/2019 365 Days Settled			
LOS ANGELES, CA 90031		CR Beds 300 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		97.3%	
Balance Sheet		Income Statement		Length of Stay	
				117.4	
Current Assets	4,555,923	Total Charges	42,134,877	Average Wages	
Fixed Assets	209,585	Contract Allowance	9,891,781	23.5%	
Other Assets	-2,029,486	Operating Revenue	32,243,096	76.5%	
Total Assets	2,736,022	Operating Expense	32,445,662	100.6%	
Current Liabilities	1,618,870	Operating Margin	-202,566	-0.6%	
Long Term Liabilities	3,359,851	Other Income	22,457	0.1%	
Total Equity	-2,242,699	Other Expense	0	0.0%	
Total Liab. and Equity	2,736,022	Net Profit or Loss	(180,109)	-0.6%	
555306 KEI-AI SOUTH BAY HEALTHCARE CENTER				Proprietary - Other	
KEI-AI SOUTH BAY HEALTHCARE CENTER		12/31/2019 365 Days Settled			
GARDENA, CA 90247		CR Beds 98 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		91.1%	
Balance Sheet		Income Statement		Length of Stay	
				91.8	
Current Assets	1,510,513	Total Charges	10,418,842	Average Wages	
Fixed Assets	126,697	Contract Allowance	4,928	0.0%	
Other Assets	1,586,227	Operating Revenue	10,413,914	100.0%	
Total Assets	3,223,437	Operating Expense	10,354,815	99.4%	
Current Liabilities	559,350	Operating Margin	59,099	0.6%	
Long Term Liabilities	1,137,303	Other Income	11,541	0.1%	
Total Equity	1,526,784	Other Expense	0	0.0%	
Total Liab. and Equity	3,223,437	Net Profit or Loss	70,640	0.7%	

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055977 KENNEDY POST ACUTE CARE CENTER				Proprietary - Other	
KENNEDY POST ACUTE CARE CENTER				12/31/2019 365 Days Settled	
LOS ANGELES, CA 90036				CR Beds 97 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 89.5%	
Balance Sheet		Income Statement		Length of Stay 173.1	
Current Assets	1,493,550	Total Charges	8,951,784	Average Wages 21.92	
Fixed Assets	0	Contract Allowance	0	0.0% Skilled Nursing 72.2%	
Other Assets	3,950,600	Operating Revenue	8,951,784	100.0% Ancillary Service 27.8%	
Total Assets	<u>5,444,150</u>	Operating Expense	<u>9,631,696</u>	107.6% Current Ratio 0.4	
Current Liabilities	3,696,244	Operating Margin	<u>-679,912</u>	-7.6% Days to Collect 56.2	
Long Term Liabilities	0	Other Income	1,658,680	18.5% Avg Payment Days 128.1	
Total Equity	<u>1,747,906</u>	Other Expense	<u>0</u>	0.0% Depreciation Rate 197.1%	
Total Liab. and Equity	<u>5,444,150</u>	Net Profit or Loss	<u>978,768</u>	10.9% Return on Equity 56.0%	
555912 KERN RIVER TRANSITIONAL CARE				Proprietary - Partnership	
KERN RIVER TRANSITIONAL CARE				12/31/2019 260 Days Settled	
BAKERSFIELD, CA 93308				CR Beds 140 POS Beds 0	
KERN				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 44.3%	
Balance Sheet		Income Statement		Length of Stay 43.0	
Current Assets	3,784,412	Total Charges	12,239,343	Average Wages 25.55	
Fixed Assets	50,801	Contract Allowance	3,207,221	26.2% Skilled Nursing 46.9%	
Other Assets	0	Operating Revenue	9,032,122	73.8% Ancillary Service 53.1%	
Total Assets	<u>3,835,213</u>	Operating Expense	<u>9,964,844</u>	110.3% Current Ratio 0.6	
Current Liabilities	6,878,464	Operating Margin	<u>-932,722</u>	-10.3% Days to Collect 105.7	
Long Term Liabilities	0	Other Income	18,413	0.2% Avg Payment Days 18.9	
Total Equity	<u>-3,043,251</u>	Other Expense	<u>0</u>	0.0% Depreciation Rate 2,555.2%	
Total Liab. and Equity	<u>3,835,213</u>	Net Profit or Loss	<u>(914,309)</u>	-10.1% Return on Equity 30.0%	

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555485 KINGS NURSING & REHABILITATION CENTER				Proprietary - Corporation	
KINGS NURSING & REHABILITATION CENTER		12/31/2019 365 Days Settled			
HANFORD, CA 93230				CR Beds 70	POS Beds 0
KINGS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	84.9%
				Length of Stay	45.0
				Average Wages	17.99
				7.4% Skilled Nursing	66.4%
				92.6% Ancillary Service	33.6%
				94.2% Current Ratio	2.0
				5.8% Days to Collect	81.5
				4.4% Avg Payment Days	55.9
				0.0% Depreciation Rate	32.6%
				10.2% Return on Equity	41.7%
Balance Sheet		Income Statement			
Current Assets	2,607,874	Total Charges	8,756,083		
Fixed Assets	659,406	Contract Allowance	643,978		
Other Assets	10,605	Operating Revenue	8,112,105		
Total Assets	3,277,885	Operating Expense	7,640,683		
Current Liabilities	1,284,224	Operating Margin	471,422		
Long Term Liabilities	0	Other Income	359,896		
Total Equity	1,993,661	Other Expense	0		
Total Liab. and Equity	3,277,885	Net Profit or Loss	831,318		
055573 KINGSBURG CENTER				Proprietary - Corporation	
KINGSBURG CENTER		12/31/2019 365 Days Settled			
KINGSBURG, CA 93631				CR Beds 86	POS Beds 0
FRESNO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	96.0%
				Length of Stay	202.2
				Average Wages	21.36
				25.5% Skilled Nursing	87.8%
				74.5% Ancillary Service	12.2%
				105.2% Current Ratio	1.5
				-5.2% Days to Collect	45.1
				0.1% Avg Payment Days	24.7
				0.0% Depreciation Rate	92.9%
				-5.1% Return on Equity	142.2%
Balance Sheet		Income Statement			
Current Assets	964,724	Total Charges	10,169,563		
Fixed Assets	14,348	Contract Allowance	2,593,299		
Other Assets	-602,664	Operating Revenue	7,576,264		
Total Assets	376,408	Operating Expense	7,971,623		
Current Liabilities	649,712	Operating Margin	-395,359		
Long Term Liabilities	0	Other Income	6,629		
Total Equity	-273,304	Other Expense	0		
Total Liab. and Equity	376,408	Net Profit or Loss	(388,730)		

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555086 KINGSLEY MANOR CARE CENTER				Nonprofit - Other	
KINGSLEY MANOR CARE CENTER		3/31/2019 365 Days Settled			
LOS ANGELES, CA 90029		CR Beds 270 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NORIDIAN		Occupancy Rate		100.2%	
Balance Sheet		Income Statement		Length of Stay 1,219.4	
Current Assets	794,990	Total Charges	15,861,055	Average Wages 20.04	
Fixed Assets	0	Contract Allowance	1,953,043	12.3%	Skilled Nursing 36.3%
Other Assets	108,224	Operating Revenue	13,908,012	87.7%	Ancillary Service 3.1%
Total Assets	903,214	Operating Expense	14,497,263	104.2%	Current Ratio 0.1
Current Liabilities	5,496,400	Operating Margin	-589,251	-4.2%	Days to Collect 19.0
Long Term Liabilities	0	Other Income	970,517	7.0%	Avg Payment Days 60.4
Total Equity	-4,593,186	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	903,214	Net Profit or Loss	381,266	2.7%	Return on Equity -8.3%
<hr/>					
555336 KINGSTON HEALTHCARE CENTER, LLC				Proprietary - Corporation	
KINGSTON HEALTHCARE CENTER, LLC		12/31/2019 365 Days Settled			
BAKERSFIELD, CA 93309		CR Beds 184 POS Beds 0			
KERN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		79.7%	
Balance Sheet		Income Statement		Length of Stay 86.3	
Current Assets	3,232,900	Total Charges	18,970,689	Average Wages 20.67	
Fixed Assets	298,636	Contract Allowance	3,549,859	18.7%	Skilled Nursing 60.0%
Other Assets	364,655	Operating Revenue	15,420,830	81.3%	Ancillary Service 40.0%
Total Assets	3,896,191	Operating Expense	15,205,531	98.6%	Current Ratio 1.7
Current Liabilities	1,920,798	Operating Margin	215,299	1.4%	Days to Collect 73.3
Long Term Liabilities	1,077,600	Other Income	122,714	0.8%	Avg Payment Days 113.0
Total Equity	897,793	Other Expense	0	0.0%	Depreciation Rate 628.2%
Total Liab. and Equity	3,896,191	Net Profit or Loss	338,013	2.2%	Return on Equity 37.6%

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056198 KIT CARSON NURSING & REHABILITATION CENTER				Proprietary - Corporation	
KIT CARSON NURSING & REHABILITATION CENTER 12/31/2019 365 Days Settled					
JACKSON, CA 95642				CR Beds 199 POS Beds 0	
AMADOR				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	48.2%
Balance Sheet		Income Statement		Length of Stay	122.1
Current Assets	1,517,512	Total Charges	11,197,358	Average Wages	21.18
Fixed Assets	285,070	Contract Allowance	519,426	4.6%	Skilled Nursing 78.8%
Other Assets	16,606	Operating Revenue	10,677,932	95.4%	Ancillary Service 21.2%
Total Assets	1,819,188	Operating Expense	11,894,343	111.4%	Current Ratio 0.7
Current Liabilities	2,164,941	Operating Margin	-1,216,411	-11.4%	Days to Collect 45.8
Long Term Liabilities	0	Other Income	269,979	2.5%	Avg Payment Days 50.5
Total Equity	-345,753	Other Expense	0	0.0%	Depreciation Rate 53.4%
Total Liab. and Equity	1,819,188	Net Profit or Loss	(946,432)	-8.9%	Return on Equity 273.7%
555251 KNOLLS WEST POST ACUTE LLC				Proprietary - Other	
KNOLLS WEST POST ACUTE LLC 12/31/2019 365 Days Settled					
VICTORVILLE, CA 92395				CR Beds 116 POS Beds 0	
SAN BERNARDINO				Key Performance Ind.	
NORIDIAN				Occupancy Rate	93.4%
Balance Sheet		Income Statement		Length of Stay	50.0
Current Assets	2,782,488	Total Charges	38,058,364	Average Wages	21.69
Fixed Assets	4,260,796	Contract Allowance	16,943,885	44.5%	Skilled Nursing 69.7%
Other Assets	278,992	Operating Revenue	21,114,479	55.5%	Ancillary Service 30.3%
Total Assets	7,322,276	Operating Expense	17,151,898	81.2%	Current Ratio 0.4
Current Liabilities	7,584,136	Operating Margin	3,962,581	18.8%	Days to Collect 49.8
Long Term Liabilities	-23,712,702	Other Income	452,668	2.1%	Avg Payment Days 79.7
Total Equity	23,450,842	Other Expense	0	0.0%	Depreciation Rate 50.8%
Total Liab. and Equity	7,322,276	Net Profit or Loss	4,354,249	20.6%	Return on Equity 18.6%

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055715 KYAKAMEENA CARE CENTER				Proprietary - Corporation	
KYAKAMEENA CARE CENTER		12/31/2019 365 Days Settled			
BERKELEY, CA 94704		CR Beds 60 POS Beds 0			
ALAMEDA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.6%	
		Length of Stay		146.9	
		Average Wages		24.48	
		27.8% Skilled Nursing		91.4%	
		72.2% Ancillary Service		8.6%	
		101.0% Current Ratio		2.8	
		-1.0% Days to Collect		54.8	
		0.1% Avg Payment Days		35.3	
		0.0% Depreciation Rate		164.2%	
		-1.0% Return on Equity		-5.1%	
<hr/>					
056195 LA BREA REHABILITATION CENTER				Proprietary - Corporation	
LA BREA REHABILITATION CENTER		12/31/2019 365 Days Settled			
LOS ANGELES, CA 90036		CR Beds 141 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		91.1%	
		Length of Stay		137.1	
		Average Wages		23.62	
		40.2% Skilled Nursing		67.7%	
		59.8% Ancillary Service		32.3%	
		100.6% Current Ratio		0.7	
		-0.6% Days to Collect		106.0	
		0.4% Avg Payment Days		81.7	
		0.0% Depreciation Rate		98.9%	
		-0.2% Return on Equity		4.4%	

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056399 LA CASA VIA TRANSITIONAL CARE CENTER				Proprietary - Other	
LA CASA VIA TRANSITIONAL CARE CENTER		12/31/2019 365 Days Settled			
WALNUT CREEK, CA 94598				CR Beds 97	POS Beds 0
CONTRA COSTA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	78.5%
Balance Sheet		Income Statement		Length of Stay	62.0
Current Assets	1,383,399	Total Charges	16,277,760	Average Wages	24.65
Fixed Assets	1,665,922	Contract Allowance	5,589,110	34.3%	Skilled Nursing 84.7%
Other Assets	-3,605,746	Operating Revenue	10,688,650	65.7%	Ancillary Service 15.3%
Total Assets	-556,425	Operating Expense	11,085,561	103.7%	Current Ratio 3.0
Current Liabilities	454,789	Operating Margin	-396,911	-3.7%	Days to Collect 44.1
Long Term Liabilities	610,708	Other Income	2,977	0.0%	Avg Payment Days 11.5
Total Equity	-1,621,922	Other Expense	0	0.0%	Depreciation Rate 83.8%
Total Liab. and Equity	-556,425	Net Profit or Loss	(393,934)	-3.7%	Return on Equity 24.3%
055960 LA CRESCENTA HEALTHCARE CENTER				Proprietary - Other	
LA CRESCENTA HEALTHCARE CENTER		12/31/2019 365 Days Settled			
LA CRESCENTA, CA 91214				CR Beds 92	POS Beds 0
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	88.8%
Balance Sheet		Income Statement		Length of Stay	94.4
Current Assets	1,060,160	Total Charges	14,632,727	Average Wages	22.89
Fixed Assets	229,742	Contract Allowance	4,048,868	27.7%	Skilled Nursing 66.1%
Other Assets	325,750	Operating Revenue	10,583,859	72.3%	Ancillary Service 33.9%
Total Assets	1,615,652	Operating Expense	10,242,729	96.8%	Current Ratio 2.5
Current Liabilities	426,565	Operating Margin	341,130	3.2%	Days to Collect 31.9
Long Term Liabilities	-4,474,922	Other Income	2,552	0.0%	Avg Payment Days 13.8
Total Equity	5,664,009	Other Expense	0	0.0%	Depreciation Rate 71.1%
Total Liab. and Equity	1,615,652	Net Profit or Loss	343,682	3.2%	Return on Equity 6.1%

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055622 LA HABRA CONVALESCENT HOSPITAL				Proprietary - Corporation	
LA HABRA CONVALESCENT HOSPITAL 12/31/2019 365 Days Settled					
LA HABRA, CA 90631				CR Beds 86 POS Beds 0	
ORANGE				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate 87.7%	
Balance Sheet		Income Statement		Length of Stay 72.4	
Current Assets	1,076,186	Total Charges	8,225,160	Average Wages 22.46	
Fixed Assets	23,110	Contract Allowance	629,349	7.7% Skilled Nursing 84.3%	
Other Assets	260,541	Operating Revenue	7,595,811	92.3% Ancillary Service 15.7%	
Total Assets	<u>1,359,837</u>	Operating Expense	7,913,061	104.2% Current Ratio 1.6	
Current Liabilities	664,414	Operating Margin	-317,250	-4.2% Days to Collect 47.1	
Long Term Liabilities	915,776	Other Income	222	0.0% Avg Payment Days 28.8	
Total Equity	-220,353	Other Expense	0	0.0% Depreciation Rate 409.1%	
Total Liab. and Equity	<u>1,359,837</u>	Net Profit or Loss	<u>(317,028)</u>	-4.2% Return on Equity 143.9%	

056017 LA JOLLA NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
LA JOLLA NURSING AND REHABILITATION CENTER 12/31/2019 365 Days Settled					
LA JOLLA, CA 92037				CR Beds 161 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 77.8%	
Balance Sheet		Income Statement		Length of Stay 53.0	
Current Assets	2,914,669	Total Charges	18,612,239	Average Wages 23.75	
Fixed Assets	549,886	Contract Allowance	4,958,235	26.6% Skilled Nursing 80.2%	
Other Assets	126,270	Operating Revenue	13,654,004	73.4% Ancillary Service 19.8%	
Total Assets	<u>3,590,825</u>	Operating Expense	14,744,649	108.0% Current Ratio 5.9	
Current Liabilities	493,094	Operating Margin	-1,090,645	-8.0% Days to Collect 73.0	
Long Term Liabilities	4,334,530	Other Income	-42,889	-0.3% Avg Payment Days 6.6	
Total Equity	-1,236,799	Other Expense	0	0.0% Depreciation Rate 43.7%	
Total Liab. and Equity	<u>3,590,825</u>	Net Profit or Loss	<u>(1,133,534)</u>	-8.3% Return on Equity 91.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

056086 LA MARIPOSA CARE AND REHABILITATION CENTER		Proprietary - Corporation	
LA MARIPOSA CARE AND REHABILITATION CENTER		12/31/2019 365 Days Settled	
FAIRFIELD, CA 94533		CR Beds 99 POS Beds 0	
SOLANO		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	56.3%
Balance Sheet		Income Statement	
Current Assets	6,411,650	Total Charges	8,403,322
Fixed Assets	101,476	Contract Allowance	1,191,029
Other Assets	578,000	Operating Revenue	7,212,293
Total Assets	<u>7,091,126</u>	Operating Expense	8,009,143
Current Liabilities	3,429,139	Operating Margin	-796,850
Long Term Liabilities	7,107,271	Other Income	47,874
Total Equity	-3,445,284	Other Expense	0
Total Liab. and Equity	<u>7,091,126</u>	Net Profit or Loss	<u>(748,976)</u>
		14.2%	Skilled Nursing 85.7%
		85.8%	Ancillary Service 14.3%
		111.0%	Current Ratio 1.9
		-11.0%	Days to Collect 310.3
		0.7%	Avg Payment Days 147.3
		0.0%	Depreciation Rate 75.1%
		-10.4%	Return on Equity 21.7%

055488 LA MESA HEALTHCARE CENTER		Proprietary - Corporation	
LA MESA HEALTHCARE CENTER		12/31/2019 365 Days Settled	
LA MESA, CA 91941		CR Beds 94 POS Beds 0	
SAN DIEGO		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	91.1%
Balance Sheet		Income Statement	
Current Assets	38,866,556	Total Charges	12,036,237
Fixed Assets	300,773	Contract Allowance	1,842,069
Other Assets	2,780,000	Operating Revenue	10,194,168
Total Assets	<u>41,947,329</u>	Operating Expense	9,915,782
Current Liabilities	37,418,582	Operating Margin	278,386
Long Term Liabilities	0	Other Income	75,552
Total Equity	4,528,747	Other Expense	0
Total Liab. and Equity	<u>41,947,329</u>	Net Profit or Loss	<u>353,938</u>
		15.3%	Skilled Nursing 68.7%
		84.7%	Ancillary Service 31.3%
		97.3%	Current Ratio 1.0
		2.7%	Days to Collect 66.3
		0.7%	Avg Payment Days 53.8
		0.0%	Depreciation Rate 42.5%
		3.5%	Return on Equity 7.8%

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555329 LA PALMA NURSING CENTER		Proprietary - Corporation	
LA PALMA NURSING CENTER		12/31/2019 365 Days Settled	
ANAHEIM, CA 92801		CR Beds 72 POS Beds 0	
ORANGE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	88.2%
Balance Sheet		Income Statement	
Current Assets	547,683	Total Charges	8,604,090
Fixed Assets	0	Contract Allowance	50,769
Other Assets	3,180	Operating Revenue	8,553,321
Total Assets	<u>550,863</u>	Operating Expense	8,550,277
Current Liabilities	578,100	Operating Margin	3,044
Long Term Liabilities	0	Other Income	138,593
Total Equity	<u>-27,237</u>	Other Expense	0
Total Liab. and Equity	<u>550,863</u>	Net Profit or Loss	<u>141,637</u>
		0.6%	Skilled Nursing
		99.4%	Ancillary Service
		100.0%	Current Ratio
		0.0%	Days to Collect
		1.6%	Avg Payment Days
		0.0%	Depreciation Rate
		1.7%	Return on Equity

055335 LA PALOMA HEALTHCARE CENTER		Proprietary - Corporation	
LA PALOMA HEALTHCARE CENTER		12/31/2019 365 Days Settled	
OCEANSIDE, CA 92056		CR Beds 93 POS Beds 0	
SAN DIEGO		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	94.8%
Balance Sheet		Income Statement	
Current Assets	43,619,853	Total Charges	12,945,297
Fixed Assets	2,864,893	Contract Allowance	1,338,496
Other Assets	1,673,426	Operating Revenue	11,606,801
Total Assets	<u>48,158,172</u>	Operating Expense	11,279,196
Current Liabilities	43,815,897	Operating Margin	327,605
Long Term Liabilities	0	Other Income	13,202
Total Equity	<u>4,342,275</u>	Other Expense	0
Total Liab. and Equity	<u>48,158,172</u>	Net Profit or Loss	<u>302,175</u>
		10.3%	Skilled Nursing
		89.7%	Ancillary Service
		97.2%	Current Ratio
		2.8%	Days to Collect
		0.1%	Avg Payment Days
		0.0%	Depreciation Rate
		2.6%	Return on Equity

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055833 LA SALETTE HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
LA SALETTE HEALTH AND REHABILITATION CENTER		12/31/2019 245 Days Settled			
STOCKTON, CA 95204		4/30/2019 120 Days Settled		CR Beds 116 POS Beds 0	
SAN JOAQUIN		Key Performance Ind.			
Noridian (CA)				Occupancy Rate	80.8%
Balance Sheet		Income Statement		Length of Stay	340.7
Current Assets	1,207,573	Total Charges	3,646,008	Average Wages	22.99
Fixed Assets	11,492	Contract Allowance	353,320	9.7% Skilled Nursing	92.2%
Other Assets	0	Operating Revenue	3,292,688	90.3% Ancillary Service	7.8%
Total Assets	1,219,065	Operating Expense	3,375,412	102.5% Current Ratio	(0.7)
Current Liabilities	-1,777,976	Operating Margin	-82,724	-2.5% Days to Collect	127.3
Long Term Liabilities	0	Other Income	5,732	0.2% Avg Payment Days	17.5
Total Equity	2,997,041	Other Expense	0	0.0% Depreciation Rate	1,462.1%
Total Liab. and Equity	1,219,065	Net Profit or Loss	(76,997)	-2.3% Return on Equity	-2.6%

055833 LA SALETTE HEALTH AND REHABILITATION CENTER				Proprietary - Other	
LA SALETTE HEALTH AND REHABILITATION CENTER		12/31/2019 245 Days Settled			
STOCKTON, CA 95204		4/30/2019 120 Days Settled		CR Beds 116 POS Beds 0	
SAN JOAQUIN		Key Performance Ind.			
Noridian (CA)				Occupancy Rate	79.4%
Balance Sheet		Income Statement		Length of Stay	205.2
Current Assets	1,618,036	Total Charges	7,190,083	Average Wages	22.99
Fixed Assets	154,450	Contract Allowance	832,574	11.6% Skilled Nursing	86.3%
Other Assets	664,416	Operating Revenue	6,357,509	88.4% Ancillary Service	13.7%
Total Assets	2,436,902	Operating Expense	7,517,731	118.2% Current Ratio	0.5
Current Liabilities	3,525,133	Operating Margin	-1,160,222	-18.2% Days to Collect	77.9
Long Term Liabilities	0	Other Income	71,989	1.1% Avg Payment Days	69.8
Total Equity	-1,088,231	Other Expense	0	0.0% Depreciation Rate	623.1%
Total Liab. and Equity	2,436,902	Net Profit or Loss	(1,088,233)	-17.1% Return on Equity	100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055271 LA SIERRA CARE CENTER				Proprietary - Other	
LA SIERRA CARE CENTER		12/31/2019 365 Days Settled			
MERCED, CA 95340				CR Beds 68 POS Beds 0	
MERCED				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 92.5%	
Balance Sheet		Income Statement		Length of Stay 149.1	
Current Assets	3,625,324	Total Charges	7,713,803	Average Wages 19.73	
Fixed Assets	63,068	Contract Allowance	861,702	11.2% Skilled Nursing 79.7%	
Other Assets	0	Operating Revenue	6,852,101	88.8% Ancillary Service 20.3%	
Total Assets	<u>3,688,392</u>	Operating Expense	6,120,401	89.3% Current Ratio 3.5	
Current Liabilities	1,028,597	Operating Margin	731,700	10.7% Days to Collect 34.7	
Long Term Liabilities	0	Other Income	7,970	0.1% Avg Payment Days 28.6	
Total Equity	<u>2,659,795</u>	Other Expense	0	0.0% Depreciation Rate 227.0%	
Total Liab. and Equity	<u>3,688,392</u>	Net Profit or Loss	<u>739,670</u>	10.8% Return on Equity 27.8%	
056110 LAGUNA HILLS HEALTH AND REHABILITATION CENTER				Proprietary - Other	
LAGUNA HILLS HEALTH AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
LAGUNA HILLS, CA 92653				CR Beds 208 POS Beds 0	
ORANGE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 83.4%	
Balance Sheet		Income Statement		Length of Stay 52.6	
Current Assets	1,158,906	Total Charges	32,241,167	Average Wages 26.33	
Fixed Assets	473,010	Contract Allowance	8,781,550	27.2% Skilled Nursing 68.8%	
Other Assets	2,750,551	Operating Revenue	23,459,617	72.8% Ancillary Service 31.2%	
Total Assets	<u>4,382,467</u>	Operating Expense	22,021,033	93.9% Current Ratio 0.9	
Current Liabilities	1,356,131	Operating Margin	1,438,584	6.1% Days to Collect 37.8	
Long Term Liabilities	288,045	Other Income	303,830	1.3% Avg Payment Days 21.8	
Total Equity	<u>2,738,291</u>	Other Expense	0	0.0% Depreciation Rate 82.5%	
Total Liab. and Equity	<u>4,382,467</u>	Net Profit or Loss	<u>1,742,414</u>	7.4% Return on Equity 63.6%	

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056180 LAKE BALBOA CARE CENTER				Proprietary - Corporation	
LAKE BALBOA CARE CENTER		12/31/2019 365 Days Settled			
VAN NUYS, CA 91406		CR Beds 50 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.2%	
Balance Sheet		Income Statement		Length of Stay 27.9	
Current Assets	2,228,795	Total Charges	14,038,465	Average Wages	29.81
Fixed Assets	73,266	Contract Allowance	2,206,514	15.7%	Skilled Nursing 63.0%
Other Assets	664,147	Operating Revenue	11,831,951	84.3%	Ancillary Service 37.0%
Total Assets	2,966,208	Operating Expense	11,193,944	94.6%	Current Ratio 1.4
Current Liabilities	1,551,354	Operating Margin	638,007	5.4%	Days to Collect 37.2
Long Term Liabilities	0	Other Income	26,203	0.2%	Avg Payment Days 32.4
Total Equity	1,414,854	Other Expense	0	0.0%	Depreciation Rate 2,417.0%
Total Liab. and Equity	2,966,208	Net Profit or Loss	661,001	5.6%	Return on Equity 46.7%
555308 LAKE FOREST NURSING CENTER				Proprietary - Partnership	
LAKE FOREST NURSING CENTER		9/30/2019 365 Days Settled			
LAKE FOREST, CA 92630		CR Beds 170 POS Beds 0			
ORANGE		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		70.8%	
Balance Sheet		Income Statement		Length of Stay 57.4	
Current Assets	2,833,956	Total Charges	21,183,871	Average Wages	26.04
Fixed Assets	52,538	Contract Allowance	3,834,924	18.1%	Skilled Nursing 75.6%
Other Assets	2,060,611	Operating Revenue	17,348,947	81.9%	Ancillary Service 24.4%
Total Assets	4,947,105	Operating Expense	18,634,452	107.4%	Current Ratio 1.5
Current Liabilities	1,874,846	Operating Margin	-1,285,505	-7.4%	Days to Collect 46.3
Long Term Liabilities	2,376,663	Other Income	9,791	0.1%	Avg Payment Days 23.7
Total Equity	695,596	Other Expense	0	0.0%	Depreciation Rate 461.3%
Total Liab. and Equity	4,947,105	Net Profit or Loss	(1,275,714)	-7.4%	Return on Equity -183.4%

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056350 LAKE MERRITT HEALTHCARE CENTER LLC				Proprietary - Other	
LAKE MERRITT HEALTHCARE CENTER LLC		12/31/2019 365 Days Settled			
OAKLAND, CA 94610		CR Beds 53 POS Beds 0			
ALAMEDA		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		93.9%	
Balance Sheet		Income Statement		Length of Stay	
				181.6	
Current Assets	1,430,509	Total Charges	5,832,807	Average Wages	
Fixed Assets	93,409	Contract Allowance	-923,424	22.93	
Other Assets	754,642	Operating Revenue	6,756,231	80.1%	
Total Assets	2,278,560	Operating Expense	6,680,025	19.9%	
Current Liabilities	1,840,926	Operating Margin	76,206	Current Ratio	
Long Term Liabilities	499,751	Other Income	2,913	0.8	
Total Equity	-62,117	Other Expense	0	Days to Collect	
Total Liab. and Equity	2,278,560	Net Profit or Loss	79,119	47.7	
				Avg Payment Days	
				38.3	
				Depreciation Rate	
				457.2%	
				Return on Equity	
				-127.4%	

555113 LAKE PARK RETIREMENT RESIDENCE				Nonprofit - Other	
LAKE PARK RETIREMENT RESIDENCE		6/30/2019 365 Days Settled			
OAKLAND, CA 94612		CR Beds 35 POS Beds 0			
ALAMEDA		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		51.9%	
Balance Sheet		Income Statement		Length of Stay	
				94.7	
Current Assets	18,440,920	Total Charges	2,714,729	Average Wages	
Fixed Assets	11,473,893	Contract Allowance	390,096	24.18	
Other Assets	0	Operating Revenue	2,324,633	87.2%	
Total Assets	29,914,813	Operating Expense	13,195,640	12.8%	
Current Liabilities	24,728,918	Operating Margin	-10,871,007	Current Ratio	
Long Term Liabilities	0	Other Income	10,431,031	0.7	
Total Equity	5,185,895	Other Expense	0	Days to Collect	
Total Liab. and Equity	29,914,813	Net Profit or Loss	(777,901)	22.5	
				Avg Payment Days	
				44.5	
				Depreciation Rate	
				4.1%	
				Return on Equity	
				-15.0%	

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555222 LAKEPORT POST ACUTE				Proprietary - Partnership	
LAKEPORT POST ACUTE		12/31/2019 365 Days Settled			
LAKEPORT, CA 95453		CR Beds 81		POS Beds 0	
LAKE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		82.4%	
		Length of Stay		127.5	
		Average Wages		24.21	
		31.1% Skilled Nursing		86.8%	
		68.9% Ancillary Service		13.2%	
		109.8% Current Ratio		(3.3)	
		-9.8% Days to Collect		(86.3)	
		0.0% Avg Payment Days		21.5	
		0.0% Depreciation Rate		804.1%	
		-9.8% Return on Equity		36.3%	
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555887 LAKESIDE SPECIAL CARE CENTER				Proprietary - Corporation	
LAKESIDE SPECIAL CARE CENTER		12/31/2019 365 Days Settled			
LAKESIDE, CA 92040		CR Beds 94		POS Beds 0	
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		98.5%	
		Length of Stay		341.2	
		Average Wages		22.51	
		2.4% Skilled Nursing		90.4%	
		97.6% Ancillary Service		9.6%	
		95.6% Current Ratio		(1.9)	
		4.4% Days to Collect		62.2	
		8.4% Avg Payment Days		27.5	
		0.0% Depreciation Rate		80.7%	
		12.8% Return on Equity		8.5%	
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Sample Skilled Nursing Facility reports from the Halmanac.com website.

056078 LAKEVIEW TERRACE				Proprietary - Other	
LAKEVIEW TERRACE		5/31/2019 365 Days Settled			
LOS ANGELES, CA 90057				CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
NORIDIAN PART A				Occupancy Rate 98.5%	
Balance Sheet		Income Statement		Length of Stay 34.5	
Current Assets	3,127,025	Total Charges	25,062,198	Average Wages 21.44	
Fixed Assets	0	Contract Allowance	11,448,562	45.7% Skilled Nursing 67.7%	
Other Assets	0	Operating Revenue	13,613,636	54.3% Ancillary Service 32.3%	
Total Assets	<u>3,127,025</u>	Operating Expense	12,991,027	95.4% Current Ratio 1.9	
Current Liabilities	1,676,559	Operating Margin	622,609	4.6% Days to Collect 81.4	
Long Term Liabilities	125,000	Other Income	54,956	0.4% Avg Payment Days 46.9	
Total Equity	<u>1,325,466</u>	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	<u>3,127,025</u>	Net Profit or Loss	<u>677,565</u>	5.0% Return on Equity 51.1%	
555099 LAKEWOOD HEALTHCARE CENTER				Proprietary - Other	
LAKEWOOD HEALTHCARE CENTER		4/30/2019 365 Days Settled			
DOWNEY, CA 90242				CR Beds 290 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate 97.8%	
Balance Sheet		Income Statement		Length of Stay 109.2	
Current Assets	6,157,026	Total Charges	42,640,386	Average Wages 21.24	
Fixed Assets	1,059,127	Contract Allowance	8,797,822	20.6% Skilled Nursing 50.0%	
Other Assets	385,595	Operating Revenue	33,842,564	79.4% Ancillary Service 50.0%	
Total Assets	<u>7,601,748</u>	Operating Expense	31,407,117	92.8% Current Ratio 2.3	
Current Liabilities	2,649,749	Operating Margin	2,435,447	7.2% Days to Collect 52.4	
Long Term Liabilities	-1,185,854	Other Income	258,160	0.8% Avg Payment Days 44.2	
Total Equity	<u>6,137,853</u>	Other Expense	0	0.0% Depreciation Rate 116.1%	
Total Liab. and Equity	<u>7,601,748</u>	Net Profit or Loss	<u>2,693,607</u>	8.0% Return on Equity 43.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055307 LANCASTER HEALTH CARE CENTER				Proprietary - Corporation	
LANCASTER HEALTH CARE CENTER		12/31/2019 365 Days Settled			
LANCASTER, CA 93534		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (MARYLAND)		Occupancy Rate		89.7%	
Balance Sheet		Income Statement		Length of Stay 100.9	
Current Assets	2,588,989	Total Charges	11,860,289	Average Wages	21.78
Fixed Assets	281,743	Contract Allowance	773,330	6.5% Skilled Nursing	70.0%
Other Assets	16,695	Operating Revenue	11,086,959	93.5% Ancillary Service	30.0%
Total Assets	2,887,427	Operating Expense	10,372,628	93.6% Current Ratio	1.2
Current Liabilities	2,163,455	Operating Margin	714,331	6.4% Days to Collect	63.7
Long Term Liabilities	0	Other Income	166,693	1.5% Avg Payment Days	45.6
Total Equity	723,972	Other Expense	0	0.0% Depreciation Rate	283.7%
Total Liab. and Equity	2,887,427	Net Profit or Loss	881,024	7.9% Return on Equity	121.7%
055619 LAS COLINAS POST ACUTE				Proprietary - Partnership	
LAS COLINAS POST ACUTE		12/31/2019 365 Days Settled			
ONTARIO, CA 91764		CR Beds 216 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		87.0%	
Balance Sheet		Income Statement		Length of Stay 119.5	
Current Assets	7,136,194	Total Charges	23,705,345	Average Wages	21.92
Fixed Assets	263,220	Contract Allowance	3,703,864	15.6% Skilled Nursing	73.7%
Other Assets	215,336	Operating Revenue	20,001,481	84.4% Ancillary Service	26.3%
Total Assets	7,614,750	Operating Expense	19,000,139	95.0% Current Ratio	5.6
Current Liabilities	1,274,650	Operating Margin	1,001,342	5.0% Days to Collect	128.6
Long Term Liabilities	0	Other Income	21,680	0.1% Avg Payment Days	20.7
Total Equity	6,340,100	Other Expense	0	0.0% Depreciation Rate	679.0%
Total Liab. and Equity	7,614,750	Net Profit or Loss	1,019,341	5.1% Return on Equity	16.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555057 LAS FLORES CONVALESCENT HOSPITAL				Proprietary - Other	
LAS FLORES CONVALESCENT HOSPITAL 12/31/2019 365 Days Settled					
GARDENA, CA 90249				CR Beds 144 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 85.2%	
Balance Sheet		Income Statement		Length of Stay 103.0	
Current Assets	4,987,040	Total Charges	15,257,291	Average Wages 21.85	
Fixed Assets	5,230,166	Contract Allowance	180,279	1.2% Skilled Nursing 65.4%	
Other Assets	107,085	Operating Revenue	15,077,012	98.8% Ancillary Service 34.6%	
Total Assets	10,324,291	Operating Expense	14,054,162	93.2% Current Ratio 0.8	
Current Liabilities	6,281,618	Operating Margin	1,022,850	6.8% Days to Collect 94.0	
Long Term Liabilities	5,405,093	Other Income	266,958	1.8% Avg Payment Days 137.9	
Total Equity	-1,266,420	Other Expense	0	0.0% Depreciation Rate 16.7%	
Total Liab. and Equity	10,420,291	Net Profit or Loss	1,289,808	8.6% Return on Equity -101.8%	
056231 LASSEN NURSING & REHABILITATION CENTER				Proprietary - Other	
LASSEN NURSING & REHABILITATION CENTER 12/31/2019 365 Days Settled					
SUSANVILLE, CA 96130				CR Beds 96 POS Beds 0	
LASSEN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 40.1%	
Balance Sheet		Income Statement		Length of Stay 669.9	
Current Assets	1,912,543	Total Charges	4,503,461	Average Wages 24.98	
Fixed Assets	474,529	Contract Allowance	598,781	13.3% Skilled Nursing 88.7%	
Other Assets	79,690	Operating Revenue	3,904,680	86.7% Ancillary Service 11.3%	
Total Assets	2,466,762	Operating Expense	5,446,717	139.5% Current Ratio 0.2	
Current Liabilities	10,290,095	Operating Margin	-1,542,037	-39.5% Days to Collect 27.5	
Long Term Liabilities	0	Other Income	815,785	20.9% Avg Payment Days 33.1	
Total Equity	-7,823,333	Other Expense	0	0.0% Depreciation Rate 96.2%	
Total Liab. and Equity	2,466,762	Net Profit or Loss	(726,252)	-18.6% Return on Equity 9.3%	

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056429 LAUREL CONVALESCENT HOSPITAL		Proprietary - Corporation	
LAUREL CONVALESCENT HOSPITAL		12/31/2019 365 Days Settled	
FONTANA, CA 92336		CR Beds 99 POS Beds 0	
SAN BERNARDINO		Key Performance Ind.	
PALMETTO (CALIFORNIA)		Occupancy Rate 93.0%	
Balance Sheet		Income Statement	
Current Assets	2,502,529	Total Charges	15,942,751
Fixed Assets	186,836	Contract Allowance	6,911,814
Other Assets	0	Operating Revenue	9,030,937
Total Assets	<u>2,689,365</u>	Operating Expense	8,914,816
Current Liabilities	844,615	Operating Margin	116,121
Long Term Liabilities	0	Other Income	2,421
Total Equity	<u>1,844,750</u>	Other Expense	0
Total Liab. and Equity	<u>2,689,365</u>	Net Profit or Loss	<u>118,542</u>
		43.4%	Skilled Nursing 63.2%
		56.6%	Ancillary Service 36.8%
		98.7%	Current Ratio 3.0
		1.3%	Days to Collect 47.8
		0.0%	Avg Payment Days 21.4
		0.0%	Depreciation Rate 133.3%
		1.3%	Return on Equity 6.4%

555727 LAUREL CREEK HEALTH CENTER		Nonprofit - Other	
LAUREL CREEK HEALTH CENTER		12/31/2019 365 Days Settled	
FAIRFIELD, CA 94533		CR Beds 60 POS Beds 0	
SOLANO		Key Performance Ind.	
Noridian (CA)		Occupancy Rate 87.5%	
Balance Sheet		Income Statement	
Current Assets	44,474,834	Total Charges	31,584,713
Fixed Assets	72,835,426	Contract Allowance	5,655,987
Other Assets	142,320,874	Operating Revenue	25,928,726
Total Assets	<u>259,631,134</u>	Operating Expense	34,838,414
Current Liabilities	85,278,808	Operating Margin	-8,909,688
Long Term Liabilities	144,087,061	Other Income	17,071,304
Total Equity	<u>30,265,265</u>	Other Expense	0
Total Liab. and Equity	<u>259,631,134</u>	Net Profit or Loss	<u>8,024,814</u>
		17.9%	Skilled Nursing 24.9%
		82.1%	Ancillary Service 2.8%
		134.4%	Current Ratio 0.5
		-34.4%	Days to Collect 17.4
		65.8%	Avg Payment Days 861.1
		0.0%	Depreciation Rate 2.3%
		30.9%	Return on Equity 26.5%

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555869 LAUREL HEIGHTS COMMUNITY CARE		Proprietary - Individual	
LAUREL HEIGHTS COMMUNITY CARE		12/31/2019 365 Days Settled	
SAN FRANCISCO, CA 94115		CR Beds 0 POS Beds 0	
SAN FRANCISCO		Key Performance Ind.	
Noridian (CA)		Occupancy Rate 0.0%	
Balance Sheet		Income Statement	
		Length of Stay	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0
		Average Wages	
		0.0% Skilled Nursing 0.0%	
		0.0% Ancillary Service 0.0%	
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate 0.0%	
		0.0% Return on Equity 0.0%	
555816 LAWDALE HEALTHCARE & WELLNESS CENTRE LLC		Proprietary - Other	
LAWDALE HEALTHCARE & WELLNESS CENTRE LLC		12/31/2019 365 Days Settled	
LAWDALE, CA 90260		CR Beds 59 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
PALMETTO (CALIFORNIA)		Occupancy Rate 90.7%	
Balance Sheet		Income Statement	
		Length of Stay 80.3	
Current Assets	2,045,838	Total Charges	9,595,130
Fixed Assets	71,522	Contract Allowance	2,420,903
Other Assets	60,066	Operating Revenue	7,174,227
Total Assets	2,177,426	Operating Expense	7,484,060
Current Liabilities	1,627,500	Operating Margin	-309,833
Long Term Liabilities	-1,395,000	Other Income	152,188
Total Equity	1,944,926	Other Expense	0
Total Liab. and Equity	2,177,426	Net Profit or Loss	(157,645)
		Average Wages 23.54	
		25.2% Skilled Nursing 50.3%	
		74.8% Ancillary Service 49.7%	
		104.3% Current Ratio 1.3	
		-4.3% Days to Collect 86.5	
		2.1% Avg Payment Days 151.6	
		0.0% Depreciation Rate 395.7%	
		-2.2% Return on Equity -8.1%	

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055175 LAWTON SKILLED NURSING & REHABILITATION CENTER				Proprietary - Corporation	
LAWTON SKILLED NURSING & REHABILITATION CENTER		12/31/2019 365 Days Settled			
SAN FRANCISCO, CA 94122		CR Beds 60 POS Beds 0			
SAN FRANCISCO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		91.1%	
Balance Sheet		Income Statement		Length of Stay 62.6	
Current Assets	5,333,433	Total Charges	15,602,258	Average Wages	26.67
Fixed Assets	226,049	Contract Allowance	4,724,237	30.3%	Skilled Nursing 69.7%
Other Assets	0	Operating Revenue	10,878,021	69.7%	Ancillary Service 30.3%
Total Assets	5,559,482	Operating Expense	11,181,115	102.8%	Current Ratio 0.8
Current Liabilities	6,831,130	Operating Margin	-303,094	-2.8%	Days to Collect 101.7
Long Term Liabilities	108,904	Other Income	325	0.0%	Avg Payment Days 29.6
Total Equity	-1,380,552	Other Expense	0	0.0%	Depreciation Rate 544.6%
Total Liab. and Equity	5,559,482	Net Profit or Loss	(312,852)	-2.9%	Return on Equity 22.7%
555893 LEGACY HEALTHCARE CENTER				Proprietary - Corporation	
LEGACY HEALTHCARE CENTER		12/31/2019 365 Days Settled			
PASADENA, CA 91103		CR Beds 54 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		78.5%	
Balance Sheet		Income Statement		Length of Stay 164.6	
Current Assets	860,908	Total Charges	5,384,264	Average Wages	22.15
Fixed Assets	8,000	Contract Allowance	789,240	14.7%	Skilled Nursing 66.2%
Other Assets	1,551,894	Operating Revenue	4,595,024	85.3%	Ancillary Service 33.8%
Total Assets	2,420,802	Operating Expense	5,988,971	130.3%	Current Ratio 0.2
Current Liabilities	3,892,738	Operating Margin	-1,393,947	-30.3%	Days to Collect 84.7
Long Term Liabilities	1,414,418	Other Income	67,886	1.5%	Avg Payment Days 164.5
Total Equity	-2,886,354	Other Expense	0	0.0%	Depreciation Rate 3,893.2%
Total Liab. and Equity	2,420,802	Net Profit or Loss	(1,326,061)	-28.9%	Return on Equity 45.9%

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555684 LEGACY NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
LEGACY NURSING AND REHABILITATION CENTER MARTINEZ, CA 94553 CONTRA COSTA WISCONSIN PHYSICIANS SERVICE				12/31/2019 365 Days Settled CR Beds 96 POS Beds 0	
				Key Performance Ind.	
Balance Sheet		Income Statement		Occupancy Rate	79.4%
Current Assets	2,610,002	Total Charges	15,562,952	Length of Stay	99.0
Fixed Assets	949,593	Contract Allowance	6,092,454	Average Wages	24.14
Other Assets	498,896	Operating Revenue	9,470,498	39.1% Skilled Nursing	65.8%
Total Assets	4,058,491	Operating Expense	9,434,262	60.9% Ancillary Service	34.2%
Current Liabilities	3,330,744	Operating Margin	36,236	99.6% Current Ratio	0.8
Long Term Liabilities	0	Other Income	38,188	0.4% Days to Collect	66.9
Total Equity	727,747	Other Expense	0	0.4% Avg Payment Days	41.3
Total Liab. and Equity	4,058,491	Net Profit or Loss	74,424	0.0% Depreciation Rate	37.4%
				0.8% Return on Equity	10.2%

055708 LEGACY POST-ACUTE REHABILITATION				Proprietary - Corporation	
LEGACY POST-ACUTE REHABILITATION SAN BERNARDINO, CA 92404 SAN BERNARDINO BLUE CROSS (CALIFORNIA)				12/31/2019 365 Days Settled CR Beds 119 POS Beds 0	
				Key Performance Ind.	
Balance Sheet		Income Statement		Occupancy Rate	91.4%
Current Assets	1,490,254	Total Charges	15,050,102	Length of Stay	128.1
Fixed Assets	335,504	Contract Allowance	613,114	Average Wages	21.76
Other Assets	0	Operating Revenue	14,436,988	4.1% Skilled Nursing	93.0%
Total Assets	1,825,758	Operating Expense	15,537,879	95.9% Ancillary Service	7.0%
Current Liabilities	1,207,624	Operating Margin	-1,100,891	107.6% Current Ratio	1.2
Long Term Liabilities	2,870,810	Other Income	431,084	-7.6% Days to Collect	35.7
Total Equity	-2,252,676	Other Expense	0	3.0% Avg Payment Days	28.4
Total Liab. and Equity	1,825,758	Net Profit or Loss	(669,807)	0.0% Depreciation Rate	41.8%
				-4.6% Return on Equity	29.7%

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555520 LEISURE COURT NURSING CENTER				Proprietary - Corporation	
LEISURE COURT NURSING CENTER		12/31/2019 365 Days Settled			
ANAHEIM, CA 92801		CR Beds 115 POS Beds 0			
ORANGE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		93.8%	
		Length of Stay		178.9	
		Average Wages		21.02	
		11.0%		Skilled Nursing	
		89.0%		Ancillary Service	
		93.9%		Current Ratio	
		6.1%		Days to Collect	
		1.6%		Avg Payment Days	
		0.0%		Depreciation Rate	
		7.7%		Return on Equity	
				-249.2%	

055845 LEISURE GLEN POST ACUTE CARE CENTER				Proprietary - Other	
LEISURE GLEN POST ACUTE CARE CENTER		12/31/2019 365 Days Settled			
GLENDALE, CA 91205		CR Beds 125 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		84.7%	
		Length of Stay		120.7	
		Average Wages		22.29	
		0.0%		Skilled Nursing	
		100.0%		Ancillary Service	
		92.4%		Current Ratio	
		7.6%		Days to Collect	
		2.3%		Avg Payment Days	
		0.0%		Depreciation Rate	
		9.6%		Return on Equity	
				8.4%	

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055182 LEMON GROVE CARE AND REHABILITATION CENTER				Proprietary - Corporation	
LEMON GROVE CARE AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
LEMON GROVE, CA 91945		CR Beds 158 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	94.2%		
Balance Sheet		Income Statement		Length of Stay	86.8
Current Assets	12,453,956	Total Charges	22,510,713	Average Wages	23.10
Fixed Assets	926,205	Contract Allowance	5,997,513	26.6%	Skilled Nursing 71.4%
Other Assets	2,836,756	Operating Revenue	16,513,200	73.4%	Ancillary Service 28.6%
Total Assets	16,216,917	Operating Expense	15,049,871	91.1%	Current Ratio 9.0
Current Liabilities	1,391,464	Operating Margin	1,463,329	8.9%	Days to Collect 51.3
Long Term Liabilities	2,737,761	Other Income	14,956	0.1%	Avg Payment Days 19.7
Total Equity	12,087,692	Other Expense	0	0.0%	Depreciation Rate 36.8%
Total Liab. and Equity	16,216,917	Net Profit or Loss	1,478,285	9.0%	Return on Equity 12.2%
555427 LIFE CARE CENTER OF ESCONDIDO				Proprietary - Partnership	
LIFE CARE CENTER OF ESCONDIDO		9/30/2019 365 Days Settled			
ESCONDIDO, CA 92025		CR Beds 120 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate	83.8%		
Balance Sheet		Income Statement		Length of Stay	109.2
Current Assets	2,759,595	Total Charges	12,059,375	Average Wages	23.22
Fixed Assets	528,052	Contract Allowance	825,571	6.8%	Skilled Nursing 82.4%
Other Assets	16,192	Operating Revenue	11,233,804	93.2%	Ancillary Service 17.6%
Total Assets	3,303,839	Operating Expense	10,648,317	94.8%	Current Ratio 3.3
Current Liabilities	845,717	Operating Margin	585,487	5.2%	Days to Collect 52.5
Long Term Liabilities	252,220	Other Income	13,421	0.1%	Avg Payment Days 26.7
Total Equity	2,205,902	Other Expense	0	0.0%	Depreciation Rate 50.3%
Total Liab. and Equity	3,303,839	Net Profit or Loss	598,908	5.3%	Return on Equity 27.2%

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056185 LIFE CARE CENTER OF MENIFEE				Proprietary - Corporation	
LIFE CARE CENTER OF MENIFEE		12/31/2019 365 Days Settled			
SUN CITY, CA 92586		CR Beds 99 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate	73.8%		
Balance Sheet		Income Statement		Length of Stay	26.5
Current Assets	1,454,001	Total Charges	15,041,593	Average Wages	23.18
Fixed Assets	241	Contract Allowance	4,352,577	28.9%	Skilled Nursing 75.6%
Other Assets	1,235,911	Operating Revenue	10,689,016	71.1%	Ancillary Service 24.4%
Total Assets	2,690,153	Operating Expense	10,255,678	95.9%	Current Ratio 1.7
Current Liabilities	846,299	Operating Margin	433,338	4.1%	Days to Collect 48.2
Long Term Liabilities	1,175,227	Other Income	13,549	0.1%	Avg Payment Days 28.6
Total Equity	668,627	Other Expense	0	0.0%	Depreciation Rate 427.3%
Total Liab. and Equity	2,690,153	Net Profit or Loss	446,887	4.2%	Return on Equity 66.8%
555246 LIFE CARE CENTER OF VISTA				Proprietary - Partnership	
LIFE CARE CENTER OF VISTA		12/31/2019 365 Days Settled			
VISTA, CA 92083		CR Beds 176 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate	73.0%		
Balance Sheet		Income Statement		Length of Stay	60.6
Current Assets	2,669,717	Total Charges	18,070,598	Average Wages	24.30
Fixed Assets	79,742	Contract Allowance	2,873,239	15.9%	Skilled Nursing 78.5%
Other Assets	1,085,227	Operating Revenue	15,197,359	84.1%	Ancillary Service 21.5%
Total Assets	3,834,686	Operating Expense	15,511,547	102.1%	Current Ratio 2.7
Current Liabilities	993,297	Operating Margin	-314,188	-2.1%	Days to Collect 56.4
Long Term Liabilities	1,131,353	Other Income	17,800	0.1%	Avg Payment Days 21.9
Total Equity	1,710,036	Other Expense	0	0.0%	Depreciation Rate 401.5%
Total Liab. and Equity	3,834,686	Net Profit or Loss	(296,388)	-2.0%	Return on Equity -17.3%

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056478 LIGHTHOUSE HEALTHCARE CENTER				Proprietary - Other	
LIGHTHOUSE HEALTHCARE CENTER		12/31/2019 365 Days Settled			
LOS ANGELES, CA 90059		CR Beds 149 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		84.6%	
Balance Sheet		Income Statement		Length of Stay	
				109.5	
Current Assets	6,647,383	Total Charges	12,815,386	Average Wages	
Fixed Assets	35,900	Contract Allowance	-1,001,310	21.12	
Other Assets	98,931	Operating Revenue	13,816,696	79.6%	
Total Assets	<u>6,782,214</u>	Operating Expense	14,193,005	20.4%	
Current Liabilities	7,957,397	Operating Margin	-376,309	Current Ratio	
Long Term Liabilities	0	Other Income	242,511	0.8	
Total Equity	-1,175,183	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>6,782,214</u>	Net Profit or Loss	(133,798)	154.9	
				Avg Payment Days	
				132.3	
				Depreciation Rate	
				613.9%	
				Return on Equity	
				11.4%	

555363 LINCOLN GLEN SKILLED NURSING				Nonprofit - Church	
LINCOLN GLEN SKILLED NURSING		9/30/2019 365 Days Settled			
SAN JOSE, CA 95125		CR Beds 59 POS Beds 0			
SANTA CLARA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		94.4%	
Balance Sheet		Income Statement		Length of Stay	
				564.5	
Current Assets	1,964,147	Total Charges	9,133,089	Average Wages	
Fixed Assets	603,710	Contract Allowance	1,641,664	25.45	
Other Assets	0	Operating Revenue	7,491,425	94.4%	
Total Assets	<u>2,567,857</u>	Operating Expense	7,272,752	5.6%	
Current Liabilities	-1,048,866	Operating Margin	218,673	Current Ratio	
Long Term Liabilities	0	Other Income	56,687	(1.9)	
Total Equity	3,616,723	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>2,567,857</u>	Net Profit or Loss	275,360	60.7	
				Avg Payment Days	
				29.8	
				Depreciation Rate	
				3.5%	
				Return on Equity	
				7.6%	

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555333 LINCOLN MEADOWS CARE CENTER				Proprietary - Corporation	
LINCOLN MEADOWS CARE CENTER		12/31/2019 365 Days Settled			
LINCOLN, CA 95648		CR Beds 97 POS Beds 0			
PLACER		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		88.1%	
Balance Sheet		Income Statement		Length of Stay	
				47.1	
Current Assets	52,845,897	Total Charges	15,551,301	Average Wages	
				26.09	
Fixed Assets	362,123	Contract Allowance	2,130,071	13.7% Skilled Nursing	
				73.2%	
Other Assets	2,420,000	Operating Revenue	13,421,230	86.3% Ancillary Service	
				26.8%	
Total Assets	55,628,020	Operating Expense	13,203,443	98.4% Current Ratio	
				1.3	
Current Liabilities	41,654,073	Operating Margin	217,787	1.6% Days to Collect	
				45.2	
Long Term Liabilities	0	Other Income	170	0.0% Avg Payment Days	
				37.6	
Total Equity	13,973,947	Other Expense	0	0.0% Depreciation Rate	
				378.0%	
Total Liab. and Equity	55,628,020	Net Profit or Loss	217,957	1.6% Return on Equity	
				1.6%	

555186 LINCOLN SQUARE POST ACUTE CARE				Proprietary - Corporation	
LINCOLN SQUARE POST ACUTE CARE		12/31/2019 365 Days Settled			
STOCKTON, CA 95203		CR Beds 68 POS Beds 0			
SAN JOAQUIN		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		75.5%	
Balance Sheet		Income Statement		Length of Stay	
				33.9	
Current Assets	1,860,728	Total Charges	12,498,972	Average Wages	
				27.76	
Fixed Assets	250,121	Contract Allowance	1,955,473	15.6% Skilled Nursing	
				70.1%	
Other Assets	475,000	Operating Revenue	10,543,499	84.4% Ancillary Service	
				29.9%	
Total Assets	2,585,849	Operating Expense	10,040,442	95.2% Current Ratio	
				1.2	
Current Liabilities	1,510,587	Operating Margin	503,057	4.8% Days to Collect	
				37.9	
Long Term Liabilities	0	Other Income	77	0.0% Avg Payment Days	
				37.9	
Total Equity	1,075,262	Other Expense	0	0.0% Depreciation Rate	
				25.0%	
Total Liab. and Equity	2,585,849	Net Profit or Loss	502,537	4.8% Return on Equity	
				46.7%	

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055116 LINDA MAR CARE CENTER				Proprietary - Corporation	
LINDA MAR CARE CENTER		12/31/2019 365 Days Settled			
PACIFICA, CA 94044		CR Beds 59 POS Beds 0			
SAN MATEO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		80.4%	
Balance Sheet		Income Statement		Length of Stay 39.1	
Current Assets	1,855,567	Total Charges	8,877,277	Average Wages	31.54
Fixed Assets	99,106	Contract Allowance	-27,706	-0.3%	Skilled Nursing 72.2%
Other Assets	225,000	Operating Revenue	8,904,983	100.3%	Ancillary Service 27.8%
Total Assets	2,179,673	Operating Expense	8,845,764	99.3%	Current Ratio 1.7
Current Liabilities	1,093,321	Operating Margin	59,219	0.7%	Days to Collect 50.6
Long Term Liabilities	0	Other Income	1,303	0.0%	Avg Payment Days 36.3
Total Equity	1,086,352	Other Expense	0	0.0%	Depreciation Rate 57.7%
Total Liab. and Equity	2,179,673	Net Profit or Loss	113,215	1.3%	Return on Equity 10.4%

055299 LINDA VALLEY CARE CENTER				Proprietary - Corporation	
LINDA VALLEY CARE CENTER		12/31/2019 365 Days Settled			
LOMA LINDA, CA 92354		CR Beds 83 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		90.7%	
Balance Sheet		Income Statement		Length of Stay 111.7	
Current Assets	1,280,006	Total Charges	11,088,922	Average Wages	20.19
Fixed Assets	200,520	Contract Allowance	2,083,335	18.8%	Skilled Nursing 79.8%
Other Assets	89,962	Operating Revenue	9,005,587	81.2%	Ancillary Service 20.2%
Total Assets	1,570,488	Operating Expense	8,793,996	97.7%	Current Ratio 1.2
Current Liabilities	1,111,355	Operating Margin	211,591	2.3%	Days to Collect 69.3
Long Term Liabilities	0	Other Income	7,065	0.1%	Avg Payment Days 12.6
Total Equity	459,133	Other Expense	0	0.0%	Depreciation Rate 132.1%
Total Liab. and Equity	1,570,488	Net Profit or Loss	218,656	2.4%	Return on Equity 47.6%

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555663 LINDSAY GARDENS NURSING & REHABILITATION				Proprietary - Partnership	
LINDSAY GARDENS NURSING & REHABILITATION		12/31/2019 365 Days Settled			
LINDSAY, CA 93247		CR Beds 99 POS Beds 0			
TULARE		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		91.4%	
Balance Sheet		Income Statement		Length of Stay	
				158.0	
Current Assets	3,780,439	Total Charges	11,341,339	Average Wages	
Fixed Assets	248,849	Contract Allowance	2,000,220	17.6%	
Other Assets	0	Operating Revenue	9,341,119	82.4%	
Total Assets	4,029,288	Operating Expense	8,734,457	93.5%	
Current Liabilities	795,620	Operating Margin	606,662	6.5%	
Long Term Liabilities	0	Other Income	30,188	0.3%	
Total Equity	3,233,668	Other Expense	0	0.0%	
Total Liab. and Equity	4,029,288	Net Profit or Loss	633,169	6.8%	
555125 LINWOOD MEADOWS CARE CENTER				Proprietary - Corporation	
LINWOOD MEADOWS CARE CENTER		12/31/2019 365 Days Settled			
VISALIA, CA 93277		CR Beds 98 POS Beds 0			
TULARE		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		88.5%	
Balance Sheet		Income Statement		Length of Stay	
				102.5	
Current Assets	36,797,845	Total Charges	13,209,312	Average Wages	
Fixed Assets	706,570	Contract Allowance	3,441,648	26.1%	
Other Assets	2,000,000	Operating Revenue	9,767,664	73.9%	
Total Assets	39,504,415	Operating Expense	8,853,710	90.6%	
Current Liabilities	33,391,164	Operating Margin	913,954	9.4%	
Long Term Liabilities	0	Other Income	2,632	0.0%	
Total Equity	6,113,251	Other Expense	0	0.0%	
Total Liab. and Equity	39,504,415	Net Profit or Loss	916,586	9.4%	

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056127 LIVE OAK REHAB CENTER				Proprietary - Corporation	
LIVE OAK REHAB CENTER		12/31/2019 365 Days Settled			
SAN GABRIEL, CA 91776		CR Beds 99		POS Beds 0	
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		93.6%	
Balance Sheet		Income Statement		Length of Stay 115.0	
Current Assets	1,937,358	Total Charges	14,642,109	Average Wages	20.30
Fixed Assets	371,573	Contract Allowance	5,550,348	37.9%	Skilled Nursing 58.1%
Other Assets	0	Operating Revenue	9,091,761	62.1%	Ancillary Service 41.9%
Total Assets	2,308,931	Operating Expense	8,744,813	96.2%	Current Ratio 1.6
Current Liabilities	1,215,896	Operating Margin	346,948	3.8%	Days to Collect 28.1
Long Term Liabilities	0	Other Income	1,408	0.0%	Avg Payment Days 28.9
Total Equity	1,093,035	Other Expense	0	0.0%	Depreciation Rate 52.5%
Total Liab. and Equity	2,308,931	Net Profit or Loss	348,356	3.8%	Return on Equity 31.9%
555049 LODI NURSING & REHABILITATION				Proprietary - Other	
LODI NURSING & REHABILITATION		12/31/2019 365 Days Settled			
LODI, CA 95242		CR Beds 74		POS Beds 0	
SAN JOAQUIN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		90.0%	
Balance Sheet		Income Statement		Length of Stay 65.2	
Current Assets	1,262,355	Total Charges	10,743,884	Average Wages	22.14
Fixed Assets	1,778,995	Contract Allowance	1,186,570	11.0%	Skilled Nursing 75.6%
Other Assets	-757,730	Operating Revenue	9,557,314	89.0%	Ancillary Service 24.4%
Total Assets	2,283,620	Operating Expense	8,843,339	92.5%	Current Ratio 2.7
Current Liabilities	465,182	Operating Margin	713,975	7.5%	Days to Collect 45.7
Long Term Liabilities	633,983	Other Income	13,105	0.1%	Avg Payment Days 16.7
Total Equity	1,184,455	Other Expense	0	0.0%	Depreciation Rate 39.2%
Total Liab. and Equity	2,283,620	Net Profit or Loss	723,542	7.6%	Return on Equity 61.1%

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055262 LOMITA POST-ACUTE CARE CENTER				Proprietary - Corporation	
LOMITA POST-ACUTE CARE CENTER		12/31/2019 365 Days Settled			
LOMITA, CA 90717		CR Beds 71 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		82.5%	
Balance Sheet		Income Statement		Length of Stay 42.6	
Current Assets	1,722,752	Total Charges	10,373,518	Average Wages	25.95
Fixed Assets	83,359	Contract Allowance	34,925	0.3%	Skilled Nursing 64.2%
Other Assets	413,082	Operating Revenue	10,338,593	99.7%	Ancillary Service 35.8%
Total Assets	2,219,193	Operating Expense	10,178,470	98.5%	Current Ratio 1.3
Current Liabilities	1,370,760	Operating Margin	160,123	1.5%	Days to Collect 35.8
Long Term Liabilities	0	Other Income	3,082	0.0%	Avg Payment Days 26.0
Total Equity	848,433	Other Expense	0	0.0%	Depreciation Rate 2,188.8%
Total Liab. and Equity	2,219,193	Net Profit or Loss	164,209	1.6%	Return on Equity 19.4%
555830 LOMPOC SKILLED NURSING & REHABILITATION CENTER				Proprietary - Corporation	
LOMPOC SKILLED NURSING & REHABILITATION CENTER		12/31/2019 365 Days Settled			
LOMPOC, CA 93436		CR Beds 120 POS Beds 0			
SANTA BARBARA		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		94.7%	
Balance Sheet		Income Statement		Length of Stay 118.5	
Current Assets	7,464,853	Total Charges	20,676,897	Average Wages	18.54
Fixed Assets	260,483	Contract Allowance	4,777,811	23.1%	Skilled Nursing 75.7%
Other Assets	-5,200	Operating Revenue	15,899,086	76.9%	Ancillary Service 24.3%
Total Assets	7,720,136	Operating Expense	14,783,910	93.0%	Current Ratio 1.0
Current Liabilities	7,631,056	Operating Margin	1,115,176	7.0%	Days to Collect 48.1
Long Term Liabilities	151,127	Other Income	2,822	0.0%	Avg Payment Days 27.3
Total Equity	-62,047	Other Expense	0	0.0%	Depreciation Rate 160.4%
Total Liab. and Equity	7,720,136	Net Profit or Loss	1,117,756	7.0%	Return on Equity -1,801.5%

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056021 LONE TREE CONVALESCENT HOSPITAL				Proprietary - Corporation	
LONE TREE CONVALESCENT HOSPITAL 4/30/2019 365 Days Settled					
ANTIOCH, CA 94509				CR Beds 99 POS Beds 0	
CONTRA COSTA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 87.5%	
Balance Sheet		Income Statement		Length of Stay 111.3	
Current Assets	1,348,876	Total Charges	11,957,227	Average Wages 21.98	
Fixed Assets	926,372	Contract Allowance	1,325,220	11.1% Skilled Nursing 76.3%	
Other Assets	87,188	Operating Revenue	10,632,007	88.9% Ancillary Service 23.7%	
Total Assets	<u>2,362,436</u>	Operating Expense	10,827,287	101.8% Current Ratio 0.6	
Current Liabilities	2,143,703	Operating Margin	-195,280	-1.8% Days to Collect 15.5	
Long Term Liabilities	595,678	Other Income	18,449	0.2% Avg Payment Days 55.1	
Total Equity	-376,945	Other Expense	0	0.0% Depreciation Rate 26.0%	
Total Liab. and Equity	<u>2,362,436</u>	Net Profit or Loss	<u>(176,831)</u>	-1.7% Return on Equity 46.9%	
056188 LONG BEACH CARE CENTER, INC				Proprietary - Corporation	
LONG BEACH CARE CENTER, INC 12/31/2019 365 Days Settled					
LONG BEACH, CA 90815				CR Beds 163 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 89.5%	
Balance Sheet		Income Statement		Length of Stay 145.5	
Current Assets	2,641,013	Total Charges	15,579,031	Average Wages 19.66	
Fixed Assets	738,487	Contract Allowance	-273,115	-1.8% Skilled Nursing 81.5%	
Other Assets	9,149,942	Operating Revenue	15,852,146	101.8% Ancillary Service 18.5%	
Total Assets	<u>12,529,442</u>	Operating Expense	15,453,685	97.5% Current Ratio 0.9	
Current Liabilities	2,944,024	Operating Margin	398,461	2.5% Days to Collect 70.0	
Long Term Liabilities	-415,906	Other Income	4,300	0.0% Avg Payment Days 37.4	
Total Equity	10,001,324	Other Expense	0	0.0% Depreciation Rate 72.8%	
Total Liab. and Equity	<u>12,529,442</u>	Net Profit or Loss	<u>402,761</u>	2.5% Return on Equity 4.0%	

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055364 LONG BEACH HEALTHCARE CENTER				Proprietary - Corporation	
LONG BEACH HEALTHCARE CENTER		12/31/2019 365 Days Settled			
LONG BEACH, CA 90807		CR Beds 151 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NORIDIAN		Occupancy Rate		85.5%	
Balance Sheet		Income Statement		Length of Stay 139.0	
Current Assets	3,277,973	Total Charges	12,879,688	Average Wages	20.82
Fixed Assets	13,618	Contract Allowance	-682,629	-5.3%	Skilled Nursing 83.6%
Other Assets	2,779,906	Operating Revenue	13,562,317	105.3%	Ancillary Service 16.4%
Total Assets	6,071,497	Operating Expense	12,876,292	94.9%	Current Ratio 0.7
Current Liabilities	4,838,196	Operating Margin	686,025	5.1%	Days to Collect 88.4
Long Term Liabilities	4,273,389	Other Income	68,204	0.5%	Avg Payment Days 90.5
Total Equity	-3,040,088	Other Expense	0	0.0%	Depreciation Rate 6,662.3%
Total Liab. and Equity	6,071,497	Net Profit or Loss	547,451	4.0%	Return on Equity -18.0%

555010 LONG BEACH POST ACUTE				Proprietary - Corporation	
LONG BEACH POST ACUTE		12/31/2019 365 Days Settled			
LONG BEACH, CA 90813		CR Beds 78 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NORIDIAN		Occupancy Rate		81.0%	
Balance Sheet		Income Statement		Length of Stay 95.7	
Current Assets	1,718,705	Total Charges	7,834,745	Average Wages	20.31
Fixed Assets	101,219	Contract Allowance	-2,459,521	-31.4%	Skilled Nursing 67.6%
Other Assets	939,259	Operating Revenue	10,294,266	131.4%	Ancillary Service 32.4%
Total Assets	2,759,183	Operating Expense	9,139,043	88.8%	Current Ratio 1.9
Current Liabilities	898,868	Operating Margin	1,155,223	11.2%	Days to Collect 32.5
Long Term Liabilities	0	Other Income	131,975	1.3%	Avg Payment Days 32.6
Total Equity	1,860,315	Other Expense	0	0.0%	Depreciation Rate 602.6%
Total Liab. and Equity	2,759,183	Net Profit or Loss	1,259,618	12.2%	Return on Equity 67.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055753 LONGWOOD MANOR CONV.HOSPITAL				Proprietary - Corporation	
LONGWOOD MANOR CONV.HOSPITAL		6/30/2019 365 Days Settled			
LOS ANGELES, CA 90016		CR Beds 198 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		95.8%	
		Length of Stay		107.0	
		Average Wages		22.03	
		33.4% Skilled Nursing		68.4%	
		66.6% Ancillary Service		31.6%	
		94.0% Current Ratio		3.5	
		6.0% Days to Collect		37.9	
		0.3% Avg Payment Days		26.3	
		0.0% Depreciation Rate		43.8%	
		6.3% Return on Equity		20.5%	
<hr/>					
056116 LOS ALTOS SUB-ACUTE AND REHABILITATION CENTER				Proprietary - Corporation	
LOS ALTOS SUB-ACUTE AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
LOS ALTOS, CA 94024		CR Beds 152 POS Beds 0			
SANTA CLARA		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		88.8%	
		Length of Stay		59.3	
		Average Wages		27.74	
		13.3% Skilled Nursing		78.4%	
		86.7% Ancillary Service		21.6%	
		98.8% Current Ratio		(26.9)	
		1.2% Days to Collect		54.1	
		0.4% Avg Payment Days		3.2	
		0.0% Depreciation Rate		51.8%	
		1.6% Return on Equity		1.1%	

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055028 LOS BANOS NURSING & REHABILITATION CENTER		Proprietary - Corporation	
LOS BANOS NURSING & REHABILITATION CENTER LOS BANOS, CA 93635 MERCED		12/31/2019 365 Days Settled CR Beds 59 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	914,772	Total Charges	3,276,831
Fixed Assets	582,824	Contract Allowance	0
Other Assets	-9,255	Operating Revenue	3,276,831
Total Assets	1,488,341	Operating Expense	3,428,734
Current Liabilities	53,498	Operating Margin	-151,903
Long Term Liabilities	602,393	Other Income	24,668
Total Equity	832,450	Other Expense	0
Total Liab. and Equity	1,488,341	Net Profit or Loss	(127,235)
		100.0%	60.9%
		104.6%	262.3
		-4.6%	17.29
		0.8%	89.7%
		0.0%	10.3%
		-3.9%	17.1
			97.7
			5.7
			3.5%
			-15.3%

056290 LOS GATOS MEADOWS GERIATRIC HOSPITAL		Nonprofit - Other	
LOS GATOS MEADOWS GERIATRIC HOSPITAL LOS GATOS, CA 95030 SANTA CLARA		3/31/2019 365 Days Settled 6/26/2019 87 Days Settled CR Beds 218 POS Beds 0	
Noridian (CA)		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	893,906	Total Charges	5,224,667
Fixed Assets	14,135,021	Contract Allowance	-74,204
Other Assets	424,343	Operating Revenue	5,298,871
Total Assets	15,453,270	Operating Expense	16,467,067
Current Liabilities	9,259,793	Operating Margin	-11,168,196
Long Term Liabilities	19,185,579	Other Income	10,519,518
Total Equity	-12,992,102	Other Expense	0
Total Liab. and Equity	15,453,270	Net Profit or Loss	(23,450,025)
		-1.4%	90.5%
		101.4%	1,565.1
		-210.8%	26.62
		198.5%	60.8%
		0.0%	8.7%
			0.1
			59.2
			22.7
			4.5%
			180.5%

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056290 LOS GATOS MEADOWS GERIATRIC HOSPITAL		Nonprofit - Other	
LOS GATOS MEADOWS GERIATRIC HOSPITAL		3/31/2019 365 Days Settled	
LOS GATOS, CA 95030		6/26/2019 87 Days Settled	
SANTA CLARA		CR Beds 0 POS Beds 0	
Noridian (CA)		Key Performance Ind.	
		Occupancy Rate 0.0%	
		Length of Stay	
		Average Wages 26.62	
		0.0% Skilled Nursing 0.0%	
		0.0% Ancillary Service 0.0%	
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate 0.0%	
		0.0% Return on Equity 0.0%	
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0

055527 LOS PALOS CONVALESCENT HOSPITAL		Proprietary - Corporation	
LOS PALOS CONVALESCENT HOSPITAL		12/31/2019 365 Days Settled	
SAN PEDRO, CA 90732		CR Beds 99 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 86.6%	
		Length of Stay 99.1	
		Average Wages 21.37	
		26.3% Skilled Nursing 80.4%	
		73.7% Ancillary Service 19.6%	
		96.9% Current Ratio 1.1	
		3.1% Days to Collect 200.1	
		0.3% Avg Payment Days 37.2	
		0.0% Depreciation Rate 22.6%	
		3.5% Return on Equity 8.8%	
Balance Sheet		Income Statement	
Current Assets	6,374,385	Total Charges	13,211,177
Fixed Assets	778,519	Contract Allowance	3,480,723
Other Assets	2,256,389	Operating Revenue	9,730,454
Total Assets	9,409,293	Operating Expense	9,424,962
Current Liabilities	5,583,153	Operating Margin	305,492
Long Term Liabilities	0	Other Income	30,263
Total Equity	3,826,140	Other Expense	0
Total Liab. and Equity	9,409,293	Net Profit or Loss	335,755

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555040 LOTUS CARE CENTER		Proprietary - Corporation	
LOTUS CARE CENTER		12/31/2019 365 Days Settled	
LOS ANGELES, CA 90043		CR Beds 40 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
PALMETTO (CALIFORNIA)		Occupancy Rate 86.7%	
Balance Sheet		Income Statement	
Current Assets	1,225,625	Total Charges	5,042,072
Fixed Assets	64,262	Contract Allowance	-264,840
Other Assets	127,806	Operating Revenue	5,306,912
Total Assets	1,417,693	Operating Expense	4,774,835
Current Liabilities	1,140,782	Operating Margin	532,077
Long Term Liabilities	0	Other Income	2,962
Total Equity	276,911	Other Expense	0
Total Liab. and Equity	1,417,693	Net Profit or Loss	519,606
			-5.3%
			105.3%
			90.0%
			10.0%
			0.1%
			0.0%
			9.8%
			Length of Stay 84.4
			Average Wages 19.06
			Skilled Nursing 58.2%
			Ancillary Service 41.8%
			Current Ratio 1.1
			Days to Collect 62.0
			Avg Payment Days 85.3
			Depreciation Rate 117.7%
			Return on Equity 187.6%

056415 LYNWOOD HEALTHCARE CENTER		Proprietary - Other	
LYNWOOD HEALTHCARE CENTER		12/31/2019 365 Days Settled	
LYNWOOD, CA 90262		CR Beds 99 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 93.4%	
Balance Sheet		Income Statement	
Current Assets	3,637,846	Total Charges	9,562,626
Fixed Assets	210,214	Contract Allowance	1,183,440
Other Assets	694,678	Operating Revenue	8,379,186
Total Assets	4,542,738	Operating Expense	8,551,867
Current Liabilities	4,543,010	Operating Margin	-172,681
Long Term Liabilities	91,462	Other Income	144,384
Total Equity	-91,734	Other Expense	0
Total Liab. and Equity	4,542,738	Net Profit or Loss	(28,297)
			12.4%
			87.6%
			102.1%
			-2.1%
			1.7%
			0.0%
			-0.3%
			Length of Stay 165.5
			Average Wages 20.68
			Skilled Nursing 82.8%
			Ancillary Service 17.2%
			Current Ratio 0.8
			Days to Collect 46.9
			Avg Payment Days 28.2
			Depreciation Rate 79.4%
			Return on Equity 30.8%

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555583 MACLAY HEALTHCARE CENTER				Proprietary - Corporation	
MACLAY HEALTHCARE CENTER		12/31/2019 365 Days Settled			
SYLMAR, CA 91342		CR Beds 141 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		87.1%	
Balance Sheet		Income Statement		Length of Stay 98.1	
Current Assets	3,415,005	Total Charges	16,124,875	Average Wages	21.92
Fixed Assets	11,714	Contract Allowance	2,579,275	16.0%	Skilled Nursing 71.8%
Other Assets	3,474,371	Operating Revenue	13,545,600	84.0%	Ancillary Service 28.2%
Total Assets	6,901,090	Operating Expense	15,046,621	111.1%	Current Ratio 0.5
Current Liabilities	7,292,444	Operating Margin	-1,501,021	-11.1%	Days to Collect 85.5
Long Term Liabilities	2,985,867	Other Income	14,133	0.1%	Avg Payment Days 83.8
Total Equity	-3,377,221	Other Expense	0	0.0%	Depreciation Rate 10,797.3%
Total Liab. and Equity	6,901,090	Net Profit or Loss	(1,546,090)	-11.4%	Return on Equity 45.8%
055147 MADERA REHABILITATION & NURSING CENTER				Proprietary - Other	
MADERA REHABILITATION & NURSING CENTER		12/31/2019 365 Days Settled			
MADERA, CA 93638		CR Beds 176 POS Beds 0			
MADERA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		96.2%	
Balance Sheet		Income Statement		Length of Stay 189.6	
Current Assets	20,303,842	Total Charges	17,612,261	Average Wages	18.04
Fixed Assets	407,172	Contract Allowance	3,250,530	18.5%	Skilled Nursing 76.5%
Other Assets	387,061	Operating Revenue	14,361,731	81.5%	Ancillary Service 23.5%
Total Assets	21,098,075	Operating Expense	15,542,680	108.2%	Current Ratio 1.0
Current Liabilities	20,910,875	Operating Margin	-1,180,949	-8.2%	Days to Collect 32.8
Long Term Liabilities	0	Other Income	119,826	0.8%	Avg Payment Days 25.3
Total Equity	187,200	Other Expense	0	0.0%	Depreciation Rate 128.8%
Total Liab. and Equity	21,098,075	Net Profit or Loss	(1,061,123)	-7.4%	Return on Equity -566.8%

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055142 MAGNOLIA GARDENS CONVALESCENT HOSPITAL				Proprietary - Corporation	
MAGNOLIA GARDENS CONVALESCENT HOSPITAL		6/30/2019 365 Days Settled			
GRANADA HILLS, CA 91344				CR Beds 99	POS Beds 0
LOS ANGELES				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	93.9%
Balance Sheet		Income Statement		Length of Stay	86.3
Current Assets	2,375,533	Total Charges	17,895,937	Average Wages	20.64
Fixed Assets	1,284,922	Contract Allowance	7,236,022	40.4%	Skilled Nursing 46.1%
Other Assets	0	Operating Revenue	10,659,915	59.6%	Ancillary Service 53.9%
Total Assets	3,660,455	Operating Expense	10,087,230	94.6%	Current Ratio 3.1
Current Liabilities	775,316	Operating Margin	572,685	5.4%	Days to Collect 23.3
Long Term Liabilities	0	Other Income	2,265	0.0%	Avg Payment Days 24.4
Total Equity	2,885,139	Other Expense	0	0.0%	Depreciation Rate 29.5%
Total Liab. and Equity	3,660,455	Net Profit or Loss	574,950	5.4%	Return on Equity 19.9%

055890 MAGNOLIA POST ACUTE CARE				Proprietary - Corporation	
MAGNOLIA POST ACUTE CARE		12/31/2019 365 Days Settled			
EL CAJON, CA 92020				CR Beds 99	POS Beds 0
SAN DIEGO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	92.2%
Balance Sheet		Income Statement		Length of Stay	136.0
Current Assets	-248,274	Total Charges	10,354,119	Average Wages	22.79
Fixed Assets	0	Contract Allowance	1,249,463	12.1%	Skilled Nursing 84.1%
Other Assets	887,235	Operating Revenue	9,104,656	87.9%	Ancillary Service 15.9%
Total Assets	638,961	Operating Expense	9,344,066	102.6%	Current Ratio (0.2)
Current Liabilities	1,146,210	Operating Margin	-239,410	-2.6%	Days to Collect 45.6
Long Term Liabilities	-4,515	Other Income	9,604	0.1%	Avg Payment Days 16.9
Total Equity	-502,734	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	638,961	Net Profit or Loss	(229,806)	-2.5%	Return on Equity 45.7%

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055474 MAGNOLIA REHABILITATION & NURSING CENTER				Proprietary - Corporation	
MAGNOLIA REHABILITATION & NURSING CENTER 1/31/2019 365 Days Settled					
RIVERSIDE, CA 92504				CR Beds 120 POS Beds 0	
RIVERSIDE				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	83.8%
Balance Sheet		Income Statement		Length of Stay	63.9
Current Assets	2,019,201	Total Charges	12,709,006	Average Wages	20.00
Fixed Assets	182,576	Contract Allowance	3,280,023	25.8% Skilled Nursing	72.7%
Other Assets	685,905	Operating Revenue	9,428,983	74.2% Ancillary Service	27.3%
Total Assets	2,887,682	Operating Expense	10,030,592	106.4% Current Ratio	0.5
Current Liabilities	4,391,072	Operating Margin	-601,609	-6.4% Days to Collect	61.0
Long Term Liabilities	89,099	Other Income	43,019	0.5% Avg Payment Days	159.8
Total Equity	-1,592,489	Other Expense	0	0.0% Depreciation Rate	43.6%
Total Liab. and Equity	2,887,682	Net Profit or Loss	(884,785)	-9.4% Return on Equity	55.6%
055475 MAIN WEST POSTACUTE CARE				Proprietary - Corporation	
MAIN WEST POSTACUTE CARE 12/31/2019 365 Days Settled					
TURLOCK, CA 95380				CR Beds 99 POS Beds 0	
STANISLAUS				Key Performance Ind.	
Noridian (AS, GU, HI, NV)				Occupancy Rate	94.3%
Balance Sheet		Income Statement		Length of Stay	163.8
Current Assets	2,417,667	Total Charges	10,209,387	Average Wages	18.53
Fixed Assets	85,027	Contract Allowance	-60,895	-0.6% Skilled Nursing	79.0%
Other Assets	242,350	Operating Revenue	10,270,282	100.6% Ancillary Service	21.0%
Total Assets	2,745,044	Operating Expense	9,854,062	95.9% Current Ratio	2.1
Current Liabilities	1,154,643	Operating Margin	416,220	4.1% Days to Collect	53.4
Long Term Liabilities	171,250	Other Income	123,157	1.2% Avg Payment Days	25.6
Total Equity	1,419,151	Other Expense	0	0.0% Depreciation Rate	176.3%
Total Liab. and Equity	2,745,044	Net Profit or Loss	539,377	5.3% Return on Equity	38.0%

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555259 MAINPLACE POST ACUTE				Proprietary - Other	
MAINPLACE POST ACUTE		12/31/2019 245 Days Settled			
ORANGE, CA 92868		4/30/2019 120 Days Submitted		CR Beds 169 POS Beds 0	
ORANGE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.2%	
Balance Sheet		Income Statement		Length of Stay 85.7	
Current Assets	1,427,078	Total Charges	7,863,256	Average Wages	25.67
Fixed Assets	6,324,320	Contract Allowance	2,668,592	33.9%	Skilled Nursing 80.2%
Other Assets	3,976,264	Operating Revenue	5,194,664	66.1%	Ancillary Service 19.8%
Total Assets	11,727,662	Operating Expense	5,529,488	106.4%	Current Ratio 1.6
Current Liabilities	913,052	Operating Margin	-334,824	-6.4%	Days to Collect 96.7
Long Term Liabilities	253,089	Other Income	0	0.0%	Avg Payment Days 44.5
Total Equity	10,561,521	Other Expense	0	0.0%	Depreciation Rate 0.1%
Total Liab. and Equity	11,727,662	Net Profit or Loss	(334,824)	-6.4%	Return on Equity -3.2%
555259 MAINPLACE POST ACUTE				Proprietary - Corporation	
MAINPLACE POST ACUTE		12/31/2019 245 Days Settled			
ORANGE, CA 92868		4/30/2019 120 Days Submitted		CR Beds 163 POS Beds 0	
ORANGE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		92.4%	
Balance Sheet		Income Statement		Length of Stay 101.1	
Current Assets	-67,067	Total Charges	15,409,261	Average Wages	25.67
Fixed Assets	206,755	Contract Allowance	4,087,117	26.5%	Skilled Nursing 76.2%
Other Assets	16,019,493	Operating Revenue	11,322,144	73.5%	Ancillary Service 23.8%
Total Assets	16,159,181	Operating Expense	11,133,203	98.3%	Current Ratio (0.1)
Current Liabilities	1,065,650	Operating Margin	188,941	1.7%	Days to Collect 83.4
Long Term Liabilities	14,905,053	Other Income	45	0.0%	Avg Payment Days 27.6
Total Equity	188,478	Other Expense	0	0.0%	Depreciation Rate 501.4%
Total Liab. and Equity	16,159,181	Net Profit or Loss	188,986	1.7%	Return on Equity 100.3%

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555273 MANCHESTER MANOR CONV HOSPITAL				Proprietary - Corporation	
MANCHESTER MANOR CONV HOSPITAL 12/31/2019 365 Days Settled					
LOS ANGELES, CA 90044				CR Beds 49 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 86.9%	
Balance Sheet		Income Statement		Length of Stay 201.8	
Current Assets	915,616	Total Charges	3,512,734	Average Wages 20.11	
Fixed Assets	279,069	Contract Allowance	464,956	13.2% Skilled Nursing 97.3%	
Other Assets	0	Operating Revenue	3,047,778	86.8% Ancillary Service 2.7%	
Total Assets	<u>1,194,685</u>	Operating Expense	3,460,628	113.5% Current Ratio 0.6	
Current Liabilities	1,552,429	Operating Margin	-412,850	-13.5% Days to Collect 78.2	
Long Term Liabilities	20,327	Other Income	0	0.0% Avg Payment Days 153.5	
Total Equity	<u>-378,071</u>	Other Expense	0	0.0% Depreciation Rate 3.3%	
Total Liab. and Equity	<u>1,194,685</u>	Net Profit or Loss	<u>(412,850)</u>	-13.5% Return on Equity 109.2%	

055423 MANNING GARDENS CARE CENTER, INC				Proprietary - Corporation	
MANNING GARDENS CARE CENTER, INC 12/31/2019 365 Days Settled					
FRESNO, CA 93725				CR Beds 0 POS Beds 0	
FRESNO				Key Performance Ind.	
NORIDIAN				Occupancy Rate 0.0%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0% Skilled Nursing 0.0%	
Other Assets	0	Operating Revenue	0	0.0% Ancillary Service 0.0%	
Total Assets	<u>0</u>	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	<u>0</u>	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	<u>0</u>	Net Profit or Loss	<u>0</u>	0.0% Return on Equity 0.0%	

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555297 MANORCARE HEALTH SERVICES-HEMET				Nonprofit - Other	
MANORCARE HEALTH SERVICES-HEMET 5/31/2019 365 Days Settled					
HEMET, CA 92545				CR Beds 178 POS Beds 0	
RIVERSIDE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 79.7%	
Balance Sheet		Income Statement		Length of Stay 27.2	
Current Assets	2,515,650	Total Charges	28,155,444	Average Wages 27.49	
Fixed Assets	454,752	Contract Allowance	9,193,002	32.7% Skilled Nursing 67.6%	
Other Assets	60,742	Operating Revenue	18,962,442	67.3% Ancillary Service 32.4%	
Total Assets	3,031,144	Operating Expense	21,332,272	112.5% Current Ratio 1.6	
Current Liabilities	1,591,249	Operating Margin	-2,369,830	-12.5% Days to Collect 46.3	
Long Term Liabilities	0	Other Income	17,626	0.1% Avg Payment Days 21.6	
Total Equity	1,439,895	Other Expense	0	0.0% Depreciation Rate 37.0%	
Total Liab. and Equity	3,031,144	Net Profit or Loss	(2,352,204)	-12.4% Return on Equity -163.4%	

555339 MANORCARE HEALTH SERVICES-PALM DESERT				Nonprofit - Other	
MANORCARE HEALTH SERVICES-PALM DESERT 5/31/2019 365 Days Settled					
PALM DESERT, CA 92260				CR Beds 178 POS Beds 0	
RIVERSIDE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 80.3%	
Balance Sheet		Income Statement		Length of Stay 23.2	
Current Assets	2,576,265	Total Charges	32,462,986	Average Wages 30.21	
Fixed Assets	489,863	Contract Allowance	12,481,908	38.4% Skilled Nursing 66.5%	
Other Assets	48,089	Operating Revenue	19,981,078	61.6% Ancillary Service 33.5%	
Total Assets	3,114,217	Operating Expense	21,476,807	107.5% Current Ratio 1.4	
Current Liabilities	1,864,829	Operating Margin	-1,495,729	-7.5% Days to Collect 45.1	
Long Term Liabilities	0	Other Income	110,236	0.6% Avg Payment Days 22.9	
Total Equity	1,249,388	Other Expense	0	0.0% Depreciation Rate 34.5%	
Total Liab. and Equity	3,114,217	Net Profit or Loss	(1,385,493)	-6.9% Return on Equity -110.9%	

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555446 MANORCARE HEALTH SERVICES - ROSSMOOR				Nonprofit - Other	
MANORCARE HEALTH SERVICES - ROSSMOOR		5/31/2019 365 Days Settled			
WALNUT CREEK, CA 94595				CR Beds 155 POS Beds 0	
CONTRA COSTA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	86.8%
				Length of Stay	33.3
				Average Wages	34.09
				25.2% Skilled Nursing	75.0%
				74.8% Ancillary Service	25.0%
				98.2% Current Ratio	1.6
				1.8% Days to Collect	38.1
				0.2% Avg Payment Days	21.9
				0.0% Depreciation Rate	48.4%
				2.0% Return on Equity	31.1%

Balance Sheet		Income Statement			
Current Assets	2,634,739	Total Charges	31,986,332		
Fixed Assets	554,105	Contract Allowance	8,061,580		
Other Assets	21,274	Operating Revenue	23,924,752		
Total Assets	3,210,118	Operating Expense	23,492,080		
Current Liabilities	1,653,494	Operating Margin	432,672		
Long Term Liabilities	0	Other Income	50,757		
Total Equity	1,556,624	Other Expense	0		
Total Liab. and Equity	3,210,118	Net Profit or Loss	483,429		

555710 MANORCARE HEALTH SERVICES - TICE VALLEY				Nonprofit - Other	
MANORCARE HEALTH SERVICES - TICE VALLEY		5/31/2019 365 Days Settled			
WALNUT CREEK, CA 94595				CR Beds 120 POS Beds 0	
CONTRA COSTA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	91.2%
				Length of Stay	25.5
				Average Wages	32.35
				27.5% Skilled Nursing	72.9%
				72.5% Ancillary Service	27.1%
				102.0% Current Ratio	1.6
				-2.0% Days to Collect	38.3
				0.1% Avg Payment Days	19.3
				0.0% Depreciation Rate	39.4%
				-1.9% Return on Equity	-26.2%

Balance Sheet		Income Statement			
Current Assets	2,104,425	Total Charges	26,637,576		
Fixed Assets	538,809	Contract Allowance	7,323,112		
Other Assets	8,293	Operating Revenue	19,314,464		
Total Assets	2,651,527	Operating Expense	19,698,696		
Current Liabilities	1,284,495	Operating Margin	-384,232		
Long Term Liabilities	0	Other Income	25,543		
Total Equity	1,367,032	Other Expense	0		
Total Liab. and Equity	2,651,527	Net Profit or Loss	(358,689)		

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555337 MANORCARE HEALTH SERVICES (CITRUS HEIGHTS)				Nonprofit - Other	
MANORCARE HEALTH SERVICES (CITRUS HEIGHTS) 5/31/2019 365 Days Settled					
CITRUS HEIGHTS, CA 95610				CR Beds 162 POS Beds 0	
SACRAMENTO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 86.9%	
Balance Sheet		Income Statement		Length of Stay 33.2	
Current Assets	3,352,045	Total Charges	29,689,627	Average Wages 30.79	
Fixed Assets	549,854	Contract Allowance	7,536,168	25.4%	Skilled Nursing 74.4%
Other Assets	21,529	Operating Revenue	22,153,459	74.6%	Ancillary Service 25.6%
Total Assets	3,923,428	Operating Expense	22,304,818	100.7%	Current Ratio 2.2
Current Liabilities	1,546,694	Operating Margin	-151,359	-0.7%	Days to Collect 53.8
Long Term Liabilities	0	Other Income	110,946	0.5%	Avg Payment Days 21.1
Total Equity	2,376,734	Other Expense	0	0.0%	Depreciation Rate 27.6%
Total Liab. and Equity	3,923,428	Net Profit or Loss	(40,413)	-0.2%	Return on Equity -1.7%
<hr/>					
555328 MANORCARE HEALTH SERVICES (FOUNTAIN VALLEY)				Nonprofit - Other	
MANORCARE HEALTH SERVICES (FOUNTAIN VALLEY) 5/31/2019 365 Days Settled					
FOUNTAIN VALLEY, CA 92708				CR Beds 151 POS Beds 0	
ORANGE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 86.8%	
Balance Sheet		Income Statement		Length of Stay 27.4	
Current Assets	2,206,906	Total Charges	29,321,618	Average Wages 33.96	
Fixed Assets	385,820	Contract Allowance	10,739,371	36.6%	Skilled Nursing 64.3%
Other Assets	42,348	Operating Revenue	18,582,247	63.4%	Ancillary Service 35.7%
Total Assets	2,635,074	Operating Expense	20,844,127	112.2%	Current Ratio 1.4
Current Liabilities	1,632,985	Operating Margin	-2,261,880	-12.2%	Days to Collect 41.3
Long Term Liabilities	0	Other Income	10,466	0.1%	Avg Payment Days 22.9
Total Equity	1,002,089	Other Expense	0	0.0%	Depreciation Rate 67.3%
Total Liab. and Equity	2,635,074	Net Profit or Loss	(2,251,414)	-12.1%	Return on Equity -224.7%

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555444 MANORCARE HEALTH SERVICES (SUNNYVALE)				Nonprofit - Other	
MANORCARE HEALTH SERVICES (SUNNYVALE)		5/31/2019 365 Days Settled			
SUNNYVALE, CA 94087				CR Beds 140 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate 81.2%	
				Length of Stay 116.9	
				Average Wages 32.41	
				22.8% Skilled Nursing 77.3%	
				77.2% Ancillary Service 22.7%	
				97.9% Current Ratio 1.3	
				2.1% Days to Collect 35.3	
				0.0% Avg Payment Days 21.6	
				0.0% Depreciation Rate 52.1%	
				2.1% Return on Equity 40.1%	
<hr/>					
056216 MANTECA CARE AND REHABILITATION CENTER				Proprietary - Corporation	
MANTECA CARE AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
MANTECA, CA 95336				CR Beds 176 POS Beds 0	
SAN JOAQUIN				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 74.4%	
				Length of Stay 115.5	
				Average Wages 17.15	
				9.2% Skilled Nursing 86.8%	
				90.8% Ancillary Service 13.2%	
				112.3% Current Ratio 1.1	
				-12.3% Days to Collect 245.0	
				0.2% Avg Payment Days 189.5	
				0.0% Depreciation Rate 56.9%	
				-12.0% Return on Equity 26.3%	

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055036 MAPLE HEALTHCARE CENTER		Proprietary - Other	
MAPLE HEALTHCARE CENTER		12/31/2019 365 Days Settled	
LOS ANGELES, CA 90011		CR Beds 59 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate	96.5%
Balance Sheet		Income Statement	
Current Assets	1,036,886	Total Charges	5,250,382
Fixed Assets	178,799	Contract Allowance	-72,714
Other Assets	0	Operating Revenue	5,323,096
Total Assets	1,215,685	Operating Expense	5,078,553
Current Liabilities	382,325	Operating Margin	244,543
Long Term Liabilities	0	Other Income	49,543
Total Equity	833,360	Other Expense	0
Total Liab. and Equity	1,215,685	Net Profit or Loss	294,086
		-1.4%	101.4%
		95.4%	95.4%
		4.6%	0.9%
		0.0%	0.0%
		5.5%	5.5%
			Length of Stay 519.5
			Average Wages 20.80
			Skilled Nursing 86.4%
			Ancillary Service 13.6%
			Current Ratio 2.7
			Days to Collect 36.9
			Avg Payment Days 26.3
			Depreciation Rate 38.9%
			Return on Equity 35.3%

055310 MARIN POST ACUTE		Proprietary - Partnership	
MARIN POST ACUTE		5/31/2019 365 Days Settled	
SAN RAFAEL, CA 94903		CR Beds 168 POS Beds 0	
MARIN		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	80.4%
Balance Sheet		Income Statement	
Current Assets	2,091,445	Total Charges	20,812,918
Fixed Assets	359,450	Contract Allowance	4,086,616
Other Assets	0	Operating Revenue	16,726,302
Total Assets	2,450,895	Operating Expense	16,754,202
Current Liabilities	3,183,196	Operating Margin	-27,900
Long Term Liabilities	0	Other Income	7,105
Total Equity	-732,301	Other Expense	0
Total Liab. and Equity	2,450,895	Net Profit or Loss	(26,176)
		19.6%	80.4%
		100.2%	100.2%
		-0.2%	0.0%
		0.0%	0.0%
		-0.2%	-0.2%
			Length of Stay 99.2
			Average Wages 25.25
			Skilled Nursing 83.9%
			Ancillary Service 16.1%
			Current Ratio 0.7
			Days to Collect 38.0
			Avg Payment Days 28.3
			Depreciation Rate 425.1%
			Return on Equity 3.6%

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555461 MARINA GARDEN NURSING CENTER		Proprietary - Corporation	
MARINA GARDEN NURSING CENTER		12/31/2019 365 Days Settled	
ALAMEDA, CA 94501		CR Beds 32 POS Beds 0	
ALAMEDA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	98.0%
		Length of Stay	336.7
		Average Wages	28.53
		35.4% Skilled Nursing	76.3%
		64.6% Ancillary Service	23.7%
		96.9% Current Ratio	0.9
		3.1% Days to Collect	33.3
		1.2% Avg Payment Days	32.4
		0.0% Depreciation Rate	232.7%
		2.7% Return on Equity	22.4%
<hr/>			
555340 MARINA POINTE HEALTHCARE & SUBACUTE		Proprietary - Other	
MARINA POINTE HEALTHCARE & SUBACUTE		12/31/2019 365 Days Settled	
CULVER CITY, CA 90230		CR Beds 116 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
NORIDIAN		Occupancy Rate	86.6%
		Length of Stay	130.9
		Average Wages	24.71
		4.7% Skilled Nursing	72.6%
		95.3% Ancillary Service	27.4%
		90.6% Current Ratio	2.4
		9.4% Days to Collect	60.4
		0.1% Avg Payment Days	15.4
		0.0% Depreciation Rate	61.1%
		9.4% Return on Equity	63.5%

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056234 MARLORA POST ACUTE REHAB HOSP				Proprietary - Other	
MARLORA POST ACUTE REHAB HOSP		12/31/2019 365 Days Settled			
LONG BEACH, CA 90804		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		92.0%	
Balance Sheet		Income Statement		Length of Stay 56.2	
Current Assets	2,912,983	Total Charges	12,420,240	Average Wages 22.06	
Fixed Assets	1,283,821	Contract Allowance	2,301,098	18.5%	Skilled Nursing 70.7%
Other Assets	34,435	Operating Revenue	10,119,142	81.5%	Ancillary Service 29.3%
Total Assets	4,231,239	Operating Expense	9,799,070	96.8%	Current Ratio 1.4
Current Liabilities	2,143,020	Operating Margin	320,072	3.2%	Days to Collect 66.4
Long Term Liabilities	0	Other Income	110,936	1.1%	Avg Payment Days 67.7
Total Equity	2,088,219	Other Expense	0	0.0%	Depreciation Rate 9.6%
Total Liab. and Equity	4,231,239	Net Profit or Loss	431,008	4.3%	Return on Equity 20.6%

056222 MARQUIS CARE AT SHASTA				Proprietary - Corporation	
MARQUIS CARE AT SHASTA		12/31/2019 365 Days Settled			
REDDING, CA 96002		CR Beds 180 POS Beds 0			
SHASTA		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		71.4%	
Balance Sheet		Income Statement		Length of Stay 82.2	
Current Assets	17,534,561	Total Charges	35,264,942	Average Wages 23.80	
Fixed Assets	3,188,697	Contract Allowance	15,673,522	44.4%	Skilled Nursing 55.9%
Other Assets	229,567	Operating Revenue	19,591,420	55.6%	Ancillary Service 44.1%
Total Assets	20,952,825	Operating Expense	18,680,433	95.4%	Current Ratio 11.6
Current Liabilities	1,515,156	Operating Margin	910,987	4.6%	Days to Collect 31.4
Long Term Liabilities	71,836	Other Income	208,004	1.1%	Avg Payment Days 29.0
Total Equity	19,365,833	Other Expense	0	0.0%	Depreciation Rate 29.3%
Total Liab. and Equity	20,952,825	Net Profit or Loss	1,118,991	5.7%	Return on Equity 5.8%

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555821 MARTINEZ CONVALESCENT HOSPITAL		Proprietary - Corporation	
MARTINEZ CONVALESCENT HOSPITAL		12/31/2019 365 Days Settled	
MARTINEZ, CA 94553		CR Beds 35 POS Beds 0	
CONTRA COSTA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	77.8%
Balance Sheet		Income Statement	
Current Assets	1,271,423	Total Charges	2,500,591
Fixed Assets	207,784	Contract Allowance	358,269
Other Assets	330,189	Operating Revenue	2,142,322
Total Assets	1,809,396	Operating Expense	2,426,394
Current Liabilities	949,394	Operating Margin	-284,072
Long Term Liabilities	2,332,080	Other Income	1,460
Total Equity	-1,472,078	Other Expense	0
Total Liab. and Equity	1,809,396	Net Profit or Loss	(282,612)
		14.3%	Skilled Nursing 99.1%
		85.7%	Ancillary Service 0.9%
		113.3%	Current Ratio 1.3
		-13.3%	Days to Collect 206.2
		0.1%	Avg Payment Days 117.7
		0.0%	Depreciation Rate 14.3%
		-13.2%	Return on Equity 19.2%

055022 MARY HEALTH OF THE SICK CONVALESCENT & NURSING HOS		Nonprofit - Church	
MARY HEALTH OF THE SICK CONVALESCENT & NURSING HOS		12/31/2019 365 Days Settled	
NEWBURY PARK, CA 91320		CR Beds 61 POS Beds 0	
VENTURA		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate	79.0%
Balance Sheet		Income Statement	
Current Assets	1,293,015	Total Charges	6,873,109
Fixed Assets	5,796,936	Contract Allowance	301,238
Other Assets	9,133,494	Operating Revenue	6,571,871
Total Assets	16,223,445	Operating Expense	7,877,236
Current Liabilities	532,122	Operating Margin	-1,305,365
Long Term Liabilities	0	Other Income	3,054,598
Total Equity	15,691,323	Other Expense	0
Total Liab. and Equity	16,223,445	Net Profit or Loss	1,223,728
		4.4%	Skilled Nursing 80.7%
		95.6%	Ancillary Service 19.3%
		119.9%	Current Ratio 2.4
		-19.9%	Days to Collect 28.8
		46.5%	Avg Payment Days 19.9
		0.0%	Depreciation Rate 1.7%
		18.6%	Return on Equity 7.8%

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055196 MARYCREST MANOR		Proprietary - Corporation	
MARYCREST MANOR	7/31/2019 365 Days Settled		
CULVER CITY, CA 90230			CR Beds 57 POS Beds 0
LOS ANGELES	Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE			Occupancy Rate 93.8%
Balance Sheet		Income Statement	
Current Assets	4,377,274	Total Charges	6,649,069
Fixed Assets	4,485,321	Contract Allowance	384,677
Other Assets	1,683,423	Operating Revenue	6,264,392
Total Assets	10,546,018	Operating Expense	6,118,891
Current Liabilities	297,260	Operating Margin	145,501
Long Term Liabilities	23,566	Other Income	585,010
Total Equity	10,225,192	Other Expense	0
Total Liab. and Equity	10,546,018	Net Profit or Loss	723,937
		5.8%	Skilled Nursing 85.2%
		94.2%	Ancillary Service 14.8%
		97.7%	Current Ratio 14.7
		2.3%	Days to Collect 11.5
		9.3%	Avg Payment Days 15.5
		0.0%	Depreciation Rate 3.1%
		11.6%	Return on Equity 7.1%
555682 MARYSVILLE POST-ACUTE		Proprietary - Corporation	
MARYSVILLE POST-ACUTE	12/31/2019 365 Days Settled		
MARYSVILLE, CA 95901			CR Beds 86 POS Beds 0
YUBA	Key Performance Ind.		
Noridian (CA)			Occupancy Rate 92.9%
Balance Sheet		Income Statement	
Current Assets	24,303,166	Total Charges	9,977,845
Fixed Assets	480,411	Contract Allowance	563,685
Other Assets	1,038,257	Operating Revenue	9,414,160
Total Assets	25,821,834	Operating Expense	9,448,456
Current Liabilities	26,837,876	Operating Margin	-34,296
Long Term Liabilities	0	Other Income	26,878
Total Equity	-1,016,042	Other Expense	0
Total Liab. and Equity	25,821,834	Net Profit or Loss	(7,418)
		5.6%	Skilled Nursing 71.6%
		94.4%	Ancillary Service 28.4%
		100.4%	Current Ratio 0.9
		-0.4%	Days to Collect 54.8
		0.3%	Avg Payment Days 75.2
		0.0%	Depreciation Rate 47.1%
		-0.1%	Return on Equity 0.7%

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555843 MASONIC HOME				Nonprofit - Church	
MASONIC HOME		10/31/2019 365 Days Settled			
UNION CITY, CA 94587				CR Beds 367	POS Beds 0
ALAMEDA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	68.9%
Balance Sheet		Income Statement		Length of Stay	256.4
Current Assets	42,783,163	Total Charges	23,035,897	Average Wages	25.45
Fixed Assets	90,678,265	Contract Allowance	1,463,170	6.4%	Skilled Nursing 58.7%
Other Assets	955,840,491	Operating Revenue	21,572,727	93.6%	Ancillary Service 18.3%
Total Assets	1,089,301,919	Operating Expense	55,835,254	258.8%	Current Ratio 1.7
Current Liabilities	25,356,602	Operating Margin	-34,262,527	-158.8%	Days to Collect 434.5
Long Term Liabilities	54,368,430	Other Income	101,540,950	470.7%	Avg Payment Days 36.2
Total Equity	1,009,576,887	Other Expense	0	0.0%	Depreciation Rate 2.8%
Total Liab. and Equity	1,089,301,919	Net Profit or Loss	47,792,614	221.5%	Return on Equity 4.7%
555374 MAYFLOWER CARE CENTER				Proprietary - Corporation	
MAYFLOWER CARE CENTER		12/31/2019 365 Days Settled			
EL MONTE, CA 91732				CR Beds 59	POS Beds 0
LOS ANGELES				Key Performance Ind.	
Noridian (AS, GU, HI, NV)				Occupancy Rate	94.7%
Balance Sheet		Income Statement		Length of Stay	120.0
Current Assets	1,500,867	Total Charges	9,848,152	Average Wages	19.17
Fixed Assets	0	Contract Allowance	2,959,544	30.1%	Skilled Nursing 51.7%
Other Assets	99,482	Operating Revenue	6,888,608	69.9%	Ancillary Service 48.3%
Total Assets	1,600,349	Operating Expense	5,327,665	77.3%	Current Ratio 3.0
Current Liabilities	493,905	Operating Margin	1,560,943	22.7%	Days to Collect 33.5
Long Term Liabilities	0	Other Income	10,743	0.2%	Avg Payment Days 20.2
Total Equity	1,106,444	Other Expense	0	0.0%	Depreciation Rate 1,660.2%
Total Liab. and Equity	1,600,349	Net Profit or Loss	1,571,686	22.8%	Return on Equity 142.0%

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056286 MAYFLOWER GARDENS CONVALESCENT HOSPITAL				Nonprofit - Church	
MAYFLOWER GARDENS CONVALESCENT HOSPITAL				9/30/2019 365 Days Settled	
LANCASTER, CA 93536				CR Beds 0	POS Beds 0
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	0.0%
Balance Sheet		Income Statement		Length of Stay	5,766.1
Current Assets	790,392	Total Charges	8,948,333	Average Wages	17.60
Fixed Assets	4,189,600	Contract Allowance	744,167	8.3% Skilled Nursing	39.0%
Other Assets	4,479,882	Operating Revenue	8,204,166	91.7% Ancillary Service	2.0%
Total Assets	9,459,874	Operating Expense	8,548,408	104.2% Current Ratio	0.3
Current Liabilities	3,074,694	Operating Margin	-344,242	-4.2% Days to Collect	21.5
Long Term Liabilities	11,112,603	Other Income	396,918	4.8% Avg Payment Days	14.0
Total Equity	-4,727,423	Other Expense	0	0.0% Depreciation Rate	6.5%
Total Liab. and Equity	9,459,874	Net Profit or Loss	52,047	0.6% Return on Equity	-1.1%
055597 MAYWOOD ACRES HEALTHCARE				Proprietary - Corporation	
MAYWOOD ACRES HEALTHCARE				9/30/2019 365 Days Settled	
OXNARD, CA 93033				CR Beds 98	POS Beds 0
VENTURA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	77.3%
Balance Sheet		Income Statement		Length of Stay	139.0
Current Assets	1,836,244	Total Charges	7,643,113	Average Wages	22.12
Fixed Assets	82,051	Contract Allowance	-617,347	-8.1% Skilled Nursing	79.5%
Other Assets	151,143	Operating Revenue	8,260,460	108.1% Ancillary Service	20.5%
Total Assets	2,069,438	Operating Expense	8,305,453	100.5% Current Ratio	1.2
Current Liabilities	1,574,832	Operating Margin	-44,993	-0.5% Days to Collect	32.2
Long Term Liabilities	0	Other Income	31,035	0.4% Avg Payment Days	46.6
Total Equity	494,606	Other Expense	0	0.0% Depreciation Rate	288.8%
Total Liab. and Equity	2,069,438	Net Profit or Loss	(13,958)	-0.2% Return on Equity	-2.8%

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555130 MAYWOOD SKILLED NURSING & WELLNESS CENTRE				Proprietary - Other	
MAYWOOD SKILLED NURSING & WELLNESS CENTRE		12/31/2019 365 Days Settled			
MAYWOOD, CA 90270				CR Beds 133 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	94.3%
				Length of Stay	119.0
				Average Wages	27.37
				21.0% Skilled Nursing	45.8%
				79.0% Ancillary Service	54.2%
				80.0% Current Ratio	1.1
				20.0% Days to Collect	61.6
				3.2% Avg Payment Days	131.5
				0.0% Depreciation Rate	79.5%
				23.2% Return on Equity	34.3%
Balance Sheet		Income Statement			
Current Assets	4,790,406	Total Charges	26,871,909		
Fixed Assets	492,617	Contract Allowance	5,632,197		
Other Assets	334,571	Operating Revenue	21,239,712		
Total Assets	5,617,594	Operating Expense	16,985,404		
Current Liabilities	4,215,771	Operating Margin	4,254,308		
Long Term Liabilities	-13,000,000	Other Income	682,923		
Total Equity	14,401,823	Other Expense	0		
Total Liab. and Equity	5,617,594	Net Profit or Loss	4,937,231		
555067 MCCLURE POST ACUTE				Proprietary - Partnership	
MCCLURE POST ACUTE		12/31/2019 365 Days Settled			
OAKLAND, CA 94609				CR Beds 60 POS Beds 0	
ALAMEDA				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	89.8%
				Length of Stay	79.6
				Average Wages	28.98
				-1.7% Skilled Nursing	46.6%
				101.7% Ancillary Service	53.4%
				79.5% Current Ratio	7.9
				20.5% Days to Collect	203.2
				0.0% Avg Payment Days	19.0
				0.0% Depreciation Rate	159.3%
				20.5% Return on Equity	37.3%
Balance Sheet		Income Statement			
Current Assets	7,176,374	Total Charges	11,979,433		
Fixed Assets	418,037	Contract Allowance	-201,318		
Other Assets	0	Operating Revenue	12,180,751		
Total Assets	7,594,411	Operating Expense	9,685,211		
Current Liabilities	903,221	Operating Margin	2,495,540		
Long Term Liabilities	0	Other Income	2,709		
Total Equity	6,691,190	Other Expense	0		
Total Liab. and Equity	7,594,411	Net Profit or Loss	2,494,568		

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555122 MCKINLEY PARK CARE CENTER				Proprietary - Corporation	
MCKINLEY PARK CARE CENTER		12/31/2019 365 Days Settled			
SACRAMENTO, CA 95816		CR Beds 86 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)				Occupancy Rate	84.5%
				Length of Stay	37.8
Balance Sheet		Income Statement		Average Wages	26.12
Current Assets	50,867,101	Total Charges	14,222,284	13.4% Skilled Nursing	55.8%
Fixed Assets	344,658	Contract Allowance	1,908,581	86.6% Ancillary Service	44.2%
Other Assets	1,350,251	Operating Revenue	12,313,703	97.9% Current Ratio	1.3
Total Assets	52,562,010	Operating Expense	12,049,603	2.1% Days to Collect	43.9
Current Liabilities	38,572,872	Operating Margin	264,100	0.1% Avg Payment Days	45.1
Long Term Liabilities	0	Other Income	10,656	0.0% Depreciation Rate	220.6%
Total Equity	13,989,138	Other Expense	0	2.2% Return on Equity	2.0%
Total Liab. and Equity	52,562,010	Net Profit or Loss	274,756		

055401 MEADOWBROOK HEALTH CARE CENTER				Proprietary - Other	
MEADOWBROOK HEALTH CARE CENTER		12/31/2019 365 Days Settled			
HEMET, CA 92543		CR Beds 64 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	73.2%
				Length of Stay	228.1
Balance Sheet		Income Statement		Average Wages	18.23
Current Assets	1,628,689	Total Charges	3,565,462	5.9% Skilled Nursing	93.4%
Fixed Assets	245,072	Contract Allowance	208,590	94.1% Ancillary Service	6.6%
Other Assets	0	Operating Revenue	3,356,872	96.4% Current Ratio	1.3
Total Assets	1,873,761	Operating Expense	3,235,793	3.6% Days to Collect	143.1
Current Liabilities	1,290,875	Operating Margin	121,079	0.0% Avg Payment Days	111.3
Long Term Liabilities	112,017	Other Income	168	0.0% Depreciation Rate	68.8%
Total Equity	470,869	Other Expense	0	3.6% Return on Equity	25.7%
Total Liab. and Equity	1,873,761	Net Profit or Loss	121,247		

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555906 MEADOWBROOK VILLAGE CHRISTIAN RETIREMENT COMMUNITY				Nonprofit - Other		
MEADOWBROOK VILLAGE CHRISTIAN RETIREMENT COMMUNITY		12/31/2019 365 Days Settled				
ESCONDIDO, CA 92026				CR Beds 145 POS Beds 0		
SAN DIEGO				Key Performance Ind.		
Noridian (CA)				Occupancy Rate	87.5%	
Balance Sheet		Income Statement		Length of Stay	514.7	
Current Assets	7,511,628	Total Charges	7,843,029	Average Wages	22.78	
Fixed Assets	75,273,486	Contract Allowance	-31,136	-0.4%	Skilled Nursing	32.6%
Other Assets	986	Operating Revenue	7,874,165	100.4%	Ancillary Service	6.2%
Total Assets	82,786,100	Operating Expense	9,388,631	119.2%	Current Ratio	0.1
Current Liabilities	75,973,880	Operating Margin	-1,514,466	-19.2%	Days to Collect	131.3
Long Term Liabilities	0	Other Income	2,111,022	26.8%	Avg Payment Days	27.2
Total Equity	6,812,220	Other Expense	0	0.0%	Depreciation Rate	4.1%
Total Liab. and Equity	82,786,100	Net Profit or Loss	596,556	7.6%	Return on Equity	8.8%
555713 MEADOWOOD A HEALTH AND REHABILITATION CENTER				Proprietary - Corporation		
MEADOWOOD A HEALTH AND REHABILITATION CENTER		12/31/2019 365 Days Settled				
STOCKTON, CA 95209				CR Beds 100 POS Beds 0		
SAN JOAQUIN				Key Performance Ind.		
Noridian (CA)				Occupancy Rate	93.8%	
Balance Sheet		Income Statement		Length of Stay	53.1	
Current Assets	30,604,136	Total Charges	15,219,329	Average Wages	19.88	
Fixed Assets	49,712,814	Contract Allowance	2,222,719	14.6%	Skilled Nursing	73.2%
Other Assets	-9,299,534	Operating Revenue	12,996,610	85.4%	Ancillary Service	26.8%
Total Assets	71,017,416	Operating Expense	15,282,252	117.6%	Current Ratio	6.5
Current Liabilities	4,684,603	Operating Margin	-2,285,642	-17.6%	Days to Collect	69.2
Long Term Liabilities	46,166,756	Other Income	18,286	0.1%	Avg Payment Days	89.6
Total Equity	20,166,057	Other Expense	0	0.0%	Depreciation Rate	0.1%
Total Liab. and Equity	71,017,416	Net Profit or Loss	(2,267,356)	-17.4%	Return on Equity	-11.2%

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555490 MEADOWOOD NURSING CENTER				Proprietary - Corporation	
MEADOWOOD NURSING CENTER		12/31/2019 365 Days Settled			
CLEARLAKE, CA 95422				CR Beds 99 POS Beds 0	
LAKE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	81.6%
				Length of Stay	162.9
				Average Wages	20.53
				19.3% Skilled Nursing	88.3%
				80.7% Ancillary Service	11.7%
				104.5% Current Ratio	0.7
				-4.5% Days to Collect	36.8
				2.2% Avg Payment Days	44.0
				0.0% Depreciation Rate	30.4%
				-2.3% Return on Equity	68.2%
<hr/>					
555089 MEADOWS RIDGE CARE CENTER				Proprietary - Corporation	
MEADOWS RIDGE CARE CENTER		12/31/2019 365 Days Settled			
COLTON, CA 92324				CR Beds 99 POS Beds 0	
SAN BERNARDINO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	90.0%
				Length of Stay	103.6
				Average Wages	19.52
				27.3% Skilled Nursing	62.1%
				72.7% Ancillary Service	37.9%
				98.6% Current Ratio	1.6
				1.4% Days to Collect	88.5
				0.0% Avg Payment Days	17.9
				0.0% Depreciation Rate	122.4%
				1.4% Return on Equity	7.5%

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056436 MEDICAL CENTER CONVALESCENT HOSPITAL				Proprietary - Corporation	
MEDICAL CENTER CONVALESCENT HOSPITAL		12/31/2019 365 Days Settled			
SAN BERNARDINO, CA 92404		CR Beds 99 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		80.7%	
Balance Sheet		Income Statement		Length of Stay 90.8	
Current Assets	4,455,309	Total Charges	8,965,994	Average Wages 19.91	
Fixed Assets	370,510	Contract Allowance	1,261,658	14.1%	Skilled Nursing 71.7%
Other Assets	1,095	Operating Revenue	7,704,336	85.9%	Ancillary Service 28.3%
Total Assets	4,826,914	Operating Expense	7,985,904	103.7%	Current Ratio 1.0
Current Liabilities	4,509,566	Operating Margin	-281,568	-3.7%	Days to Collect 64.2
Long Term Liabilities	0	Other Income	66,701	0.9%	Avg Payment Days 49.3
Total Equity	317,348	Other Expense	0	0.0%	Depreciation Rate 38.0%
Total Liab. and Equity	4,826,914	Net Profit or Loss	(214,867)	-2.8%	Return on Equity -67.7%
555254 MEDICAL HILL HEALTHCARE CENTER				Proprietary - Partnership	
MEDICAL HILL HEALTHCARE CENTER		12/31/2019 365 Days Settled			
OAKLAND, CA 94609		CR Beds 124 POS Beds 0			
ALAMEDA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		91.2%	
Balance Sheet		Income Statement		Length of Stay 352.8	
Current Assets	4,972,174	Total Charges	20,946,338	Average Wages 26.01	
Fixed Assets	437,818	Contract Allowance	4,003,989	19.1%	Skilled Nursing 67.0%
Other Assets	0	Operating Revenue	16,942,349	80.9%	Ancillary Service 33.0%
Total Assets	5,409,992	Operating Expense	15,151,824	89.4%	Current Ratio 4.7
Current Liabilities	1,055,047	Operating Margin	1,790,525	10.6%	Days to Collect 103.9
Long Term Liabilities	0	Other Income	286	0.0%	Avg Payment Days 18.4
Total Equity	4,354,945	Other Expense	0	0.0%	Depreciation Rate 157.4%
Total Liab. and Equity	5,409,992	Net Profit or Loss	1,787,130	10.5%	Return on Equity 41.0%

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055249 MERCED NURSING & REHABILITATION CTR				Proprietary - Other	
MERCED NURSING & REHABILITATION CTR				12/31/2019 365 Days Settled	
MERCED, CA 95340				CR Beds 79 POS Beds 0	
MERCED				Key Performance Ind.	
DUMMY FOR MEDICAID HHA				Occupancy Rate	95.5%
Balance Sheet		Income Statement		Length of Stay	177.7
Current Assets	5,481,580	Total Charges	8,684,081	Average Wages	19.84
Fixed Assets	348,385	Contract Allowance	1,098,411	12.6% Skilled Nursing	84.5%
Other Assets	255,345	Operating Revenue	7,585,670	87.4% Ancillary Service	15.5%
Total Assets	6,085,310	Operating Expense	7,011,947	92.4% Current Ratio	9.7
Current Liabilities	562,521	Operating Margin	573,723	7.6% Days to Collect	28.4
Long Term Liabilities	0	Other Income	6,180	0.1% Avg Payment Days	26.9
Total Equity	5,522,789	Other Expense	0	0.0% Depreciation Rate	93.1%
Total Liab. and Equity	6,085,310	Net Profit or Loss	579,903	7.6% Return on Equity	10.5%
555189 MERCY RETIREMENT & CARE CENTER				Nonprofit - Church	
MERCY RETIREMENT & CARE CENTER				6/30/2019 365 Days Settled	
OAKLAND, CA 94601				CR Beds 184 POS Beds 0	
ALAMEDA				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	80.6%
Balance Sheet		Income Statement		Length of Stay	270.7
Current Assets	4,346,770	Total Charges	16,691,048	Average Wages	24.60
Fixed Assets	12,482,629	Contract Allowance	1,726,604	10.3% Skilled Nursing	41.6%
Other Assets	15,641,200	Operating Revenue	14,964,444	89.7% Ancillary Service	14.4%
Total Assets	32,470,599	Operating Expense	16,709,645	111.7% Current Ratio	1.1
Current Liabilities	3,923,173	Operating Margin	-1,745,201	-11.7% Days to Collect	38.1
Long Term Liabilities	0	Other Income	2,373,639	15.9% Avg Payment Days	29.6
Total Equity	28,547,426	Other Expense	0	0.0% Depreciation Rate	2.8%
Total Liab. and Equity	32,470,599	Net Profit or Loss	30,546	0.2% Return on Equity	0.1%

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555854 MESA GLEN CARE CENTER				Proprietary - Partnership	
MESA GLEN CARE CENTER		12/31/2019 365 Days Settled			
GLEN DORA, CA 91740		CR Beds 96 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		89.1%	
Balance Sheet		Income Statement		Length of Stay 87.2	
Current Assets	2,822,760	Total Charges	9,794,253	Average Wages	23.27
Fixed Assets	54,936	Contract Allowance	-736,529	-7.5%	Skilled Nursing 73.6%
Other Assets	0	Operating Revenue	10,530,782	107.5%	Ancillary Service 26.4%
Total Assets	2,877,696	Operating Expense	10,751,046	102.1%	Current Ratio 1.0
Current Liabilities	2,710,054	Operating Margin	-220,264	-2.1%	Days to Collect 52.7
Long Term Liabilities	298,991	Other Income	11,619	0.1%	Avg Payment Days 71.4
Total Equity	-131,349	Other Expense	0	0.0%	Depreciation Rate 787.6%
Total Liab. and Equity	2,877,696	Net Profit or Loss	(208,645)	-2.0%	Return on Equity 158.8%
056362 MESA VERDE POST ACUTE CARE CENTER				Proprietary - Corporation	
MESA VERDE POST ACUTE CARE CENTER		5/31/2019 365 Days Settled			
COSTA MESA, CA 92627		CR Beds 80 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		93.6%	
Balance Sheet		Income Statement		Length of Stay 87.1	
Current Assets	2,611,199	Total Charges	11,247,386	Average Wages	26.33
Fixed Assets	487,492	Contract Allowance	1,978,917	17.6%	Skilled Nursing 56.7%
Other Assets	66,425	Operating Revenue	9,268,469	82.4%	Ancillary Service 41.1%
Total Assets	3,165,116	Operating Expense	9,339,578	100.8%	Current Ratio 0.7
Current Liabilities	3,531,422	Operating Margin	-71,109	-0.8%	Days to Collect 88.5
Long Term Liabilities	275,000	Other Income	44,077	0.5%	Avg Payment Days 145.3
Total Equity	-641,306	Other Expense	0	0.0%	Depreciation Rate 73.4%
Total Liab. and Equity	3,165,116	Net Profit or Loss	(27,032)	-0.3%	Return on Equity 4.2%

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055493 MID-TOWN OAKS POST-ACUTE		Proprietary - Corporation	
MID-TOWN OAKS POST-ACUTE		12/31/2019 365 Days Settled	
SACRAMENTO, CA 95816		CR Beds 100 POS Beds 0	
SACRAMENTO		Key Performance Ind.	
Noridian (CA)		Occupancy Rate 91.9%	
Balance Sheet		Income Statement	
Current Assets	54,976,841	Total Charges	15,393,062
Fixed Assets	347,625	Contract Allowance	337,084
Other Assets	548,750	Operating Revenue	15,055,978
Total Assets	<u>55,873,216</u>	Operating Expense	14,638,832
Current Liabilities	46,930,540	Operating Margin	417,146
Long Term Liabilities	4,315	Other Income	3,184
Total Equity	<u>8,938,361</u>	Other Expense	0
Total Liab. and Equity	<u>55,873,216</u>	Net Profit or Loss	<u>420,330</u>
		2.2%	Skilled Nursing 66.8%
		97.8%	Ancillary Service 33.2%
		97.2%	Current Ratio 1.2
		2.8%	Days to Collect 35.4
		0.0%	Avg Payment Days 38.7
		0.0%	Depreciation Rate 410.9%
		2.8%	Return on Equity 4.7%

056174 MID-WILSHIRE HEALTH CARE CNTR		Proprietary - Corporation	
MID-WILSHIRE HEALTH CARE CNTR		12/31/2019 365 Days Settled	
LOS ANGELES, CA 90057		CR Beds 80 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
Noridian (AS, GU, HI, NV)		Occupancy Rate 96.0%	
Balance Sheet		Income Statement	
Current Assets	329,869	Total Charges	11,822,036
Fixed Assets	240,005	Contract Allowance	3,805,245
Other Assets	0	Operating Revenue	8,016,791
Total Assets	<u>569,874</u>	Operating Expense	7,299,988
Current Liabilities	463,449	Operating Margin	716,803
Long Term Liabilities	-3,224,070	Other Income	9,286
Total Equity	<u>3,330,495</u>	Other Expense	0
Total Liab. and Equity	<u>569,874</u>	Net Profit or Loss	<u>726,089</u>
		32.2%	Skilled Nursing 82.9%
		67.8%	Ancillary Service 17.1%
		91.1%	Current Ratio 0.7
		8.9%	Days to Collect 60.0
		0.1%	Avg Payment Days 23.2
		0.0%	Depreciation Rate 154.7%
		9.1%	Return on Equity 21.8%

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555025 MILL CREEK MANOR				Proprietary - Corporation	
MILL CREEK MANOR		12/31/2019 365 Days Settled			
MENTONE, CA 92359				CR Beds 50 POS Beds 0	
SAN BERNARDINO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 84.2%	
Balance Sheet		Income Statement		Length of Stay 128.0	
Current Assets	28,436,960	Total Charges	4,516,145	Average Wages 21.37	
Fixed Assets	144,524	Contract Allowance	462,843	10.2% Skilled Nursing 78.2%	
Other Assets	32,519	Operating Revenue	4,053,302	89.8% Ancillary Service 21.8%	
Total Assets	<u>28,614,003</u>	Operating Expense	3,663,169	90.4% Current Ratio 0.9	
Current Liabilities	30,310,387	Operating Margin	390,133	9.6% Days to Collect 239.4	
Long Term Liabilities	0	Other Income	2,969	0.1% Avg Payment Days 20.0	
Total Equity	<u>-1,696,384</u>	Other Expense	0	0.0% Depreciation Rate 245.5%	
Total Liab. and Equity	<u>28,614,003</u>	Net Profit or Loss	<u>393,102</u>	9.7% Return on Equity -23.2%	
056122 MILLBRAE SKILLED CARE				Proprietary - Corporation	
MILLBRAE SKILLED CARE		12/31/2019 184 Days Settled			
MILLBRAE, CA 94030		6/30/2019 181 Days Settled		CR Beds 140 POS Beds 0	
SAN MATEO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 78.8%	
Balance Sheet		Income Statement		Length of Stay 135.4	
Current Assets	3,996,920	Total Charges	6,905,171	Average Wages 24.67	
Fixed Assets	0	Contract Allowance	84,562	1.2% Skilled Nursing 80.1%	
Other Assets	0	Operating Revenue	6,820,609	98.8% Ancillary Service 19.9%	
Total Assets	<u>3,996,920</u>	Operating Expense	5,465,510	80.1% Current Ratio 2.1	
Current Liabilities	1,896,767	Operating Margin	1,355,099	19.9% Days to Collect 187.2	
Long Term Liabilities	0	Other Income	54	0.0% Avg Payment Days 126.7	
Total Equity	<u>2,100,153</u>	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	<u>3,996,920</u>	Net Profit or Loss	<u>1,355,153</u>	19.9% Return on Equity 64.5%	

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056122 MILLBRAE SKILLED CARE				Proprietary - Corporation	
MILLBRAE SKILLED CARE		12/31/2019 184 Days Settled			
MILLBRAE, CA 94030		6/30/2019 181 Days Settled		CR Beds 140 POS Beds 0	
SAN MATEO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 74.8%	
Balance Sheet		Income Statement		Length of Stay 315.8	
Current Assets	5,233,761	Total Charges	6,373,088	Average Wages 24.67	
Fixed Assets	102,091	Contract Allowance	1,126,958	17.7% Skilled Nursing 90.5%	
Other Assets	1,053,206	Operating Revenue	5,246,130	82.3% Ancillary Service 9.5%	
Total Assets	<u>6,389,058</u>	Operating Expense	5,230,200	99.7% Current Ratio 1.3	
Current Liabilities	4,182,421	Operating Margin	15,930	0.3% Days to Collect 312.5	
Long Term Liabilities	3,564,526	Other Income	0	0.0% Avg Payment Days 181.7	
Total Equity	<u>-1,357,889</u>	Other Expense	0	0.0% Depreciation Rate 127.5%	
Total Liab. and Equity	<u>6,389,058</u>	Net Profit or Loss	15,930	0.3% Return on Equity -1.2%	
555757 MILPITAS CARE CENTER				Proprietary - Corporation	
MILPITAS CARE CENTER		12/31/2019 365 Days Settled			
MILPITAS, CA 95035				CR Beds 35 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 90.1%	
Balance Sheet		Income Statement		Length of Stay 338.7	
Current Assets	1,466,319	Total Charges	3,387,784	Average Wages 24.02	
Fixed Assets	41,286	Contract Allowance	236,682	7.0% Skilled Nursing 78.7%	
Other Assets	877,810	Operating Revenue	3,151,102	93.0% Ancillary Service 21.3%	
Total Assets	<u>2,385,415</u>	Operating Expense	3,184,255	101.1% Current Ratio 1.4	
Current Liabilities	1,051,317	Operating Margin	-33,153	-1.1% Days to Collect 153.2	
Long Term Liabilities	95,127	Other Income	0	0.0% Avg Payment Days 102.7	
Total Equity	<u>1,238,971</u>	Other Expense	0	0.0% Depreciation Rate 39.4%	
Total Liab. and Equity	<u>2,385,415</u>	Net Profit or Loss	(37,897)	-1.2% Return on Equity -3.1%	

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055737 MIRADA HILLS REHABILITATION AND CONV HOSPITAL				Proprietary - Corporation	
MIRADA HILLS REHABILITATION AND CONV HOSPITAL		12/31/2019 365 Days Settled			
LA MIRADA, CA 90638		CR Beds 142 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate	76.1%		
Balance Sheet		Income Statement		Length of Stay	57.1
Current Assets	1,673,688	Total Charges	11,698,313	Average Wages	22.16
Fixed Assets	19,591	Contract Allowance	280,982	2.4%	Skilled Nursing 83.3%
Other Assets	363,966	Operating Revenue	11,417,331	97.6%	Ancillary Service 16.7%
Total Assets	2,057,245	Operating Expense	12,632,345	110.6%	Current Ratio 2.0
Current Liabilities	851,665	Operating Margin	-1,215,014	-10.6%	Days to Collect 49.8
Long Term Liabilities	2,449,811	Other Income	348,419	3.1%	Avg Payment Days 22.8
Total Equity	-1,244,231	Other Expense	0	0.0%	Depreciation Rate 265.3%
Total Liab. and Equity	2,057,245	Net Profit or Loss	(866,595)	-7.6%	Return on Equity 69.6%
555492 MIRAVILLA CARE CENTER				Proprietary - Other	
MIRAVILLA CARE CENTER		12/31/2019 365 Days Settled			
CHERRY VALLEY, CA 92223		CR Beds 59 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	89.3%		
Balance Sheet		Income Statement		Length of Stay	231.7
Current Assets	955,276	Total Charges	5,049,625	Average Wages	19.80
Fixed Assets	440,721	Contract Allowance	253,148	5.0%	Skilled Nursing 91.8%
Other Assets	0	Operating Revenue	4,796,477	95.0%	Ancillary Service 8.2%
Total Assets	1,395,997	Operating Expense	5,240,393	109.3%	Current Ratio 1.2
Current Liabilities	775,355	Operating Margin	-443,916	-9.3%	Days to Collect 58.8
Long Term Liabilities	0	Other Income	69,837	1.5%	Avg Payment Days 51.2
Total Equity	620,642	Other Expense	0	0.0%	Depreciation Rate 36.1%
Total Liab. and Equity	1,395,997	Net Profit or Loss	(374,079)	-7.8%	Return on Equity -60.3%

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055542 MISSION CARE CENTER				Proprietary - Other		
MISSION CARE CENTER		12/31/2019 365 Days Settled				
RIVERSIDE, CA 92504				CR Beds 40 POS Beds 0		
RIVERSIDE				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	96.7%	
Balance Sheet		Income Statement		Length of Stay	227.7	
Current Assets	1,211,366	Total Charges	9,071,882	Average Wages	27.76	
Fixed Assets	972,246	Contract Allowance	1,213,023	13.4%	Skilled Nursing	96.9%
Other Assets	0	Operating Revenue	7,858,859	86.6%	Ancillary Service	3.1%
Total Assets	2,183,612	Operating Expense	8,142,132	103.6%	Current Ratio	0.6
Current Liabilities	1,898,287	Operating Margin	-283,273	-3.6%	Days to Collect	36.3
Long Term Liabilities	134,196	Other Income	145,845	1.9%	Avg Payment Days	84.7
Total Equity	151,129	Other Expense	0	0.0%	Depreciation Rate	16.0%
Total Liab. and Equity	2,183,612	Net Profit or Loss	(137,428)	-1.7%	Return on Equity	-90.9%
555796 MISSION CARE CENTER				Proprietary - Corporation		
MISSION CARE CENTER		12/31/2019 365 Days Settled				
ROSEMEAD, CA 91770				CR Beds 58 POS Beds 0		
LOS ANGELES				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	88.9%	
Balance Sheet		Income Statement		Length of Stay	29.7	
Current Assets	13,335,236	Total Charges	9,366,632	Average Wages	28.08	
Fixed Assets	43,352	Contract Allowance	0	0.0%	Skilled Nursing	59.4%
Other Assets	7,012,740	Operating Revenue	9,366,632	100.0%	Ancillary Service	40.6%
Total Assets	20,391,328	Operating Expense	8,573,672	91.5%	Current Ratio	15.6
Current Liabilities	857,302	Operating Margin	792,960	8.5%	Days to Collect	40.6
Long Term Liabilities	7,008,724	Other Income	2,029	0.0%	Avg Payment Days	16.4
Total Equity	12,525,302	Other Expense	0	0.0%	Depreciation Rate	434.1%
Total Liab. and Equity	20,391,328	Net Profit or Loss	794,746	8.5%	Return on Equity	6.3%

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056304 MISSION CARMICHAEL HEALTHCARE CENTER				Proprietary - Corporation	
MISSION CARMICHAEL HEALTHCARE CENTER		12/31/2019 365 Days Settled			
CARMICHAEL, CA 95608				CR Beds 135 POS Beds 0	
SACRAMENTO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	91.0%
Balance Sheet		Income Statement		Length of Stay	113.0
Current Assets	2,110,755	Total Charges	47,638,669	Average Wages	26.25
Fixed Assets	283,353	Contract Allowance	35,402,475	74.3%	Skilled Nursing 95.4%
Other Assets	245,396	Operating Revenue	12,236,194	25.7%	Ancillary Service 4.6%
Total Assets	2,639,504	Operating Expense	13,652,525	111.6%	Current Ratio 0.8
Current Liabilities	2,524,423	Operating Margin	-1,416,331	-11.6%	Days to Collect 60.6
Long Term Liabilities	1,452,009	Other Income	-2,499	0.0%	Avg Payment Days 39.8
Total Equity	-1,336,928	Other Expense	0	0.0%	Depreciation Rate 101.0%
Total Liab. and Equity	2,639,504	Net Profit or Loss	(1,418,830)	-11.6%	Return on Equity 106.1%
555487 MISSION DE LA CASA NURSING & REHABILITATION CENTER				Proprietary - Corporation	
MISSION DE LA CASA NURSING & REHABILITATION CENTER		12/31/2019 365 Days Settled			
SAN JOSE, CA 95121				CR Beds 163 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	92.8%
Balance Sheet		Income Statement		Length of Stay	176.3
Current Assets	3,370,210	Total Charges	17,756,285	Average Wages	26.56
Fixed Assets	566,561	Contract Allowance	470,289	2.6%	Skilled Nursing 84.4%
Other Assets	4,533	Operating Revenue	17,285,996	97.4%	Ancillary Service 15.6%
Total Assets	3,941,304	Operating Expense	16,943,606	98.0%	Current Ratio 1.5
Current Liabilities	2,183,789	Operating Margin	342,390	2.0%	Days to Collect 43.2
Long Term Liabilities	6,165,916	Other Income	203,392	1.2%	Avg Payment Days 16.0
Total Equity	-4,408,401	Other Expense	0	0.0%	Depreciation Rate 119.1%
Total Liab. and Equity	3,941,304	Net Profit or Loss	545,782	3.2%	Return on Equity -12.4%

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555630 MISSION HILLS HEALTH CARE, INC		Proprietary - Corporation	
MISSION HILLS HEALTH CARE, INC		1/31/2019 365 Days Settled	
SAN DIEGO, CA 92103		CR Beds 96 POS Beds 0	
SAN DIEGO		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate	95.5%
Balance Sheet		Income Statement	
Current Assets	1,798,432	Total Charges	8,203,783
Fixed Assets	404,217	Contract Allowance	1,551,522
Other Assets	0	Operating Revenue	6,652,261
Total Assets	<u>2,202,649</u>	Operating Expense	7,275,585
Current Liabilities	1,650,524	Operating Margin	-623,324
Long Term Liabilities	468,625	Other Income	22,148
Total Equity	83,500	Other Expense	0
Total Liab. and Equity	<u>2,202,649</u>	Net Profit or Loss	<u>(601,176)</u>
		18.9%	Skilled Nursing 88.0%
		81.1%	Ancillary Service 12.0%
		109.4%	Current Ratio 1.1
		-9.4%	Days to Collect 72.6
		0.3%	Avg Payment Days 82.8
		0.0%	Depreciation Rate 24.8%
		-9.0%	Return on Equity -720.0%

056401 MISSION HILLS POST ACUTE CARE		Proprietary - Corporation	
MISSION HILLS POST ACUTE CARE		12/31/2019 365 Days Settled	
SAN DIEGO, CA 92103		CR Beds 75 POS Beds 0	
SAN DIEGO		Key Performance Ind.	
Noridian (CA)		Occupancy Rate	95.9%
Balance Sheet		Income Statement	
Current Assets	-382,155	Total Charges	13,228,073
Fixed Assets	404,445	Contract Allowance	2,215,606
Other Assets	7,178,094	Operating Revenue	11,012,467
Total Assets	<u>7,200,384</u>	Operating Expense	9,216,277
Current Liabilities	1,006,425	Operating Margin	1,796,190
Long Term Liabilities	1,746,485	Other Income	61,589
Total Equity	4,447,474	Other Expense	0
Total Liab. and Equity	<u>7,200,384</u>	Net Profit or Loss	<u>1,857,779</u>
		16.7%	Skilled Nursing 61.6%
		83.3%	Ancillary Service 38.4%
		83.7%	Current Ratio (0.4)
		16.3%	Days to Collect 47.4
		0.6%	Avg Payment Days 18.2
		0.0%	Depreciation Rate 56.1%
		16.9%	Return on Equity 41.8%

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056271 MISSION PALMS HEALTHCARE CENTER				Proprietary - Other	
MISSION PALMS HEALTHCARE CENTER 12/31/2019 365 Days Settled					
WESTMINSTER, CA 92683				CR Beds 99 POS Beds 0	
ORANGE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 89.6%	
Balance Sheet		Income Statement		Length of Stay 63.0	
Current Assets	1,634,698	Total Charges	12,287,392	Average Wages 25.06	
Fixed Assets	419,591	Contract Allowance	140,320	1.1% Skilled Nursing 60.1%	
Other Assets	7,277,949	Operating Revenue	12,147,072	98.9% Ancillary Service 39.9%	
Total Assets	9,332,238	Operating Expense	10,437,064	85.9% Current Ratio 2.0	
Current Liabilities	805,622	Operating Margin	1,710,008	14.1% Days to Collect 46.6	
Long Term Liabilities	335,831	Other Income	8,109	0.1% Avg Payment Days 18.6	
Total Equity	8,190,785	Other Expense	0	0.0% Depreciation Rate -0.5%	
Total Liab. and Equity	9,332,238	Net Profit or Loss	1,718,117	14.1% Return on Equity 21.0%	
055645 MISSION SKILLED NURSING & SUBACUTE CENTER				Proprietary - Corporation	
MISSION SKILLED NURSING & SUBACUTE CENTER 12/31/2019 365 Days Settled					
SANTA CLARA, CA 95050				CR Beds 133 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 97.3%	
Balance Sheet		Income Statement		Length of Stay 60.4	
Current Assets	4,292,109	Total Charges	30,625,531	Average Wages 28.31	
Fixed Assets	540,934	Contract Allowance	7,964,422	26.0% Skilled Nursing 79.0%	
Other Assets	0	Operating Revenue	22,661,109	74.0% Ancillary Service 21.0%	
Total Assets	4,833,043	Operating Expense	20,003,867	88.3% Current Ratio 6.9	
Current Liabilities	619,929	Operating Margin	2,657,242	11.7% Days to Collect 66.2	
Long Term Liabilities	-17,816,277	Other Income	-146,420	-0.6% Avg Payment Days 6.4	
Total Equity	22,029,391	Other Expense	0	0.0% Depreciation Rate 73.1%	
Total Liab. and Equity	4,833,043	Net Profit or Loss	2,510,822	11.1% Return on Equity 11.4%	

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055991 MISSION TERRACE CONVALESCENT HOSPITAL		Proprietary - Corporation	
MISSION TERRACE CONVALESCENT HOSPITAL		12/31/2019 365 Days Settled	
SANTA BARBARA, CA 93105		CR Beds 138 POS Beds 0	
SANTA BARBARA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	64.5%
Balance Sheet		Income Statement	
Current Assets	4,165,483	Total Charges	16,759,971
Fixed Assets	697,992	Contract Allowance	-104,273
Other Assets	0	Operating Revenue	16,864,244
Total Assets	4,863,475	Operating Expense	18,451,761
Current Liabilities	1,617,420	Operating Margin	-1,587,517
Long Term Liabilities	100,000	Other Income	416,959
Total Equity	3,146,055	Other Expense	0
Total Liab. and Equity	4,863,475	Net Profit or Loss	(1,170,558)
		-0.6%	100.6%
		109.4%	-9.4%
		2.5%	0.0%
		-6.9%	
			Length of Stay 31.1
			Average Wages 28.42
			Skilled Nursing 63.0%
			Ancillary Service 37.0%
			Current Ratio 2.6
			Days to Collect 67.4
			Avg Payment Days 32.0
			Depreciation Rate 37.1%
			Return on Equity -37.2%

055079 MISSION VIEW HEALTH CENTER		Proprietary - Corporation	
MISSION VIEW HEALTH CENTER		12/31/2019 365 Days Settled	
SAN LUIS OBISPO, CA 93401		CR Beds 162 POS Beds 0	
SAN LUIS OBISPO		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	78.5%
Balance Sheet		Income Statement	
Current Assets	1,821,355	Total Charges	14,313,995
Fixed Assets	9,381	Contract Allowance	-1,223,972
Other Assets	34,000	Operating Revenue	15,537,967
Total Assets	1,864,736	Operating Expense	14,804,326
Current Liabilities	836,664	Operating Margin	733,641
Long Term Liabilities	0	Other Income	90,480
Total Equity	1,028,072	Other Expense	0
Total Liab. and Equity	1,864,736	Net Profit or Loss	824,121
		-8.6%	108.6%
		95.3%	4.7%
		0.6%	0.0%
		5.3%	
			Length of Stay 99.0
			Average Wages 22.50
			Skilled Nursing 80.1%
			Ancillary Service 19.9%
			Current Ratio 2.2
			Days to Collect 43.1
			Avg Payment Days 19.5
			Depreciation Rate 7,234.2%
			Return on Equity 80.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555899 MOCHO PARK CARE CENTER				Proprietary - Corporation	
MOCHO PARK CARE CENTER		12/31/2019 365 Days Settled			
LIVERMORE, CA 94550		CR Beds 27 POS Beds 0			
ALAMEDA		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		78.5%	
Balance Sheet		Income Statement		Length of Stay	
				157.8	
Current Assets	1,320,380	Total Charges	2,781,508	Average Wages	
Fixed Assets	2,133,823	Contract Allowance	-100,763	22.88	
Other Assets	0	Operating Revenue	2,882,271	86.8%	
Total Assets	<u>3,454,203</u>	Operating Expense	2,408,106	13.2%	
Current Liabilities	173,161	Operating Margin	474,165	Current Ratio	
Long Term Liabilities	1,898,047	Other Income	25,712	7.6	
Total Equity	1,382,995	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>3,454,203</u>	Net Profit or Loss	497,069	148.3	
				Avg Payment Days	
				9.8	
				Depreciation Rate	
				12.2%	
				Return on Equity	
				35.9%	

055849 MODESTO POST ACUTE CENTER				Proprietary - Other	
MODESTO POST ACUTE CENTER		12/31/2019 365 Days Settled			
MODESTO, CA 95350		CR Beds 99 POS Beds 0			
STANISLAUS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		94.4%	
Balance Sheet		Income Statement		Length of Stay	
				96.4	
Current Assets	4,873,843	Total Charges	10,472,228	Average Wages	
Fixed Assets	1,678,297	Contract Allowance	674,699	21.53	
Other Assets	277,604	Operating Revenue	9,797,529	77.3%	
Total Assets	<u>6,829,744</u>	Operating Expense	9,545,160	22.7%	
Current Liabilities	7,540,262	Operating Margin	252,369	Current Ratio	
Long Term Liabilities	316,437	Other Income	59,346	0.6	
Total Equity	-1,026,955	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>6,829,744</u>	Net Profit or Loss	311,715	34.1	
				Avg Payment Days	
				27.5	
				Depreciation Rate	
				33.7%	
				Return on Equity	
				-30.4%	

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055367 MONROVIA GARDENS HEALTHCARE CENTER				Proprietary - Other		
MONROVIA GARDENS HEALTHCARE CENTER		12/31/2019 365 Days Settled				
MONROVIA, CA 91016				CR Beds 95	POS Beds 0	
LOS ANGELES				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	86.2%	
Balance Sheet		Income Statement		Length of Stay	190.5	
Current Assets	4,929,718	Total Charges	8,364,233	Average Wages	24.07	
Fixed Assets	114,116	Contract Allowance	-22,715	-0.3%	Skilled Nursing	79.7%
Other Assets	1,130,007	Operating Revenue	8,386,948	100.3%	Ancillary Service	20.3%
Total Assets	6,173,841	Operating Expense	8,279,935	98.7%	Current Ratio	9.9
Current Liabilities	495,607	Operating Margin	107,013	1.3%	Days to Collect	31.3
Long Term Liabilities	405,157	Other Income	102,701	1.2%	Avg Payment Days	19.2
Total Equity	5,273,077	Other Expense	0	0.0%	Depreciation Rate	64.5%
Total Liab. and Equity	6,173,841	Net Profit or Loss	209,714	2.5%	Return on Equity	4.0%

055259 MONROVIA POST ACUTE				Proprietary - Corporation		
MONROVIA POST ACUTE		12/31/2019 365 Days Settled				
DUARTE, CA 91010				CR Beds 82	POS Beds 0	
LOS ANGELES				Key Performance Ind.		
Noridian (CA)				Occupancy Rate	89.4%	
Balance Sheet		Income Statement		Length of Stay	88.9	
Current Assets	2,026,555	Total Charges	10,473,765	Average Wages	20.97	
Fixed Assets	10,545	Contract Allowance	2,393,485	22.9%	Skilled Nursing	60.2%
Other Assets	171,367	Operating Revenue	8,080,280	77.1%	Ancillary Service	39.8%
Total Assets	2,208,467	Operating Expense	8,243,932	102.0%	Current Ratio	0.7
Current Liabilities	2,714,551	Operating Margin	-163,652	-2.0%	Days to Collect	93.1
Long Term Liabilities	472,602	Other Income	28,177	0.3%	Avg Payment Days	47.1
Total Equity	-978,686	Other Expense	0	0.0%	Depreciation Rate	6,601.4%
Total Liab. and Equity	2,208,467	Net Profit or Loss	(139,429)	-1.7%	Return on Equity	14.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055718 MONTCLAIR MANOR CARE CENTER		Proprietary - Corporation	
MONTCLAIR MANOR CARE CENTER		12/31/2019 365 Days Settled	
MONTCLAIR, CA 91763		CR Beds 59 POS Beds 0	
SAN BERNARDINO		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	85.7%
Balance Sheet		Income Statement	
Current Assets	635,415	Total Charges	5,816,180
Fixed Assets	204,244	Contract Allowance	175,409
Other Assets	333,480	Operating Revenue	5,640,771
Total Assets	<u>1,173,139</u>	Operating Expense	5,632,628
Current Liabilities	1,497,723	Operating Margin	8,143
Long Term Liabilities	0	Other Income	8,186
Total Equity	<u>-324,584</u>	Other Expense	0
Total Liab. and Equity	<u>1,173,139</u>	Net Profit or Loss	<u>16,329</u>
		3.0%	Skilled Nursing 67.6%
		97.0%	Ancillary Service 32.4%
		99.9%	Current Ratio 0.4
		0.1%	Days to Collect 39.3
		0.1%	Avg Payment Days 82.5
		0.0%	Depreciation Rate 56.7%
		0.3%	Return on Equity -5.0%

555650 MONTE VISTA GROVE HOMES		Nonprofit - Other	
MONTE VISTA GROVE HOMES		12/31/2019 365 Days Settled	
PASADENA, CA 91107		CR Beds 181 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate	87.6%
Balance Sheet		Income Statement	
Current Assets	4,696,369	Total Charges	5,820,450
Fixed Assets	10,576,430	Contract Allowance	157,352
Other Assets	12,684,775	Operating Revenue	5,663,098
Total Assets	<u>27,957,574</u>	Operating Expense	9,851,199
Current Liabilities	3,213,777	Operating Margin	-4,188,101
Long Term Liabilities	2,367,736	Other Income	5,225,863
Total Equity	<u>22,376,061</u>	Other Expense	0
Total Liab. and Equity	<u>27,957,574</u>	Net Profit or Loss	<u>1,037,762</u>
		2.7%	Skilled Nursing 48.8%
		97.3%	Ancillary Service 12.2%
		174.0%	Current Ratio 1.5
		-74.0%	Days to Collect 79.3
		92.3%	Avg Payment Days 28.6
		0.0%	Depreciation Rate 3.1%
		18.3%	Return on Equity 4.6%

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055817 MONTE VISTA HEALTHCARE CENTER				Proprietary - Other	
MONTE VISTA HEALTHCARE CENTER		12/31/2019 365 Days Settled			
DUARTE, CA 91010		CR Beds 69 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		91.1%	
		Length of Stay		182.1	
		Average Wages		22.60	
		5.8%		Skilled Nursing 75.5%	
		94.2%		Ancillary Service 24.5%	
		95.1%		Current Ratio 1.4	
		4.9%		Days to Collect 31.6	
		1.5%		Avg Payment Days 30.3	
		0.0%		Depreciation Rate 94.5%	
		6.4%		Return on Equity 117.2%	

Balance Sheet		Income Statement			
Current Assets	810,211	Total Charges	7,563,988		
Fixed Assets	162,829	Contract Allowance	436,393		
Other Assets	0	Operating Revenue	7,127,595		
Total Assets	973,040	Operating Expense	6,777,621		
Current Liabilities	584,317	Operating Margin	349,974		
Long Term Liabilities	0	Other Income	105,662		
Total Equity	388,723	Other Expense	0		
Total Liab. and Equity	973,040	Net Profit or Loss	455,636		

055153 MONTEBELLO CARE CENTER				Proprietary - Other	
MONTEBELLO CARE CENTER		12/31/2019 365 Days Settled			
MONTEBELLO, CA 90640		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		95.3%	
		Length of Stay		88.7	
		Average Wages		24.13	
		30.6%		Skilled Nursing 77.7%	
		69.4%		Ancillary Service 22.3%	
		96.5%		Current Ratio 1.0	
		3.5%		Days to Collect 56.7	
		0.0%		Avg Payment Days 34.5	
		0.0%		Depreciation Rate 40.7%	
		3.5%		Return on Equity 240.5%	

Balance Sheet		Income Statement			
Current Assets	1,762,389	Total Charges	14,491,596		
Fixed Assets	404,153	Contract Allowance	4,440,356		
Other Assets	589,635	Operating Revenue	10,051,240		
Total Assets	2,756,177	Operating Expense	9,697,231		
Current Liabilities	1,705,355	Operating Margin	354,009		
Long Term Liabilities	903,639	Other Income	0		
Total Equity	147,183	Other Expense	0		
Total Liab. and Equity	2,756,177	Net Profit or Loss	354,009		

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055163 MONTECITO HEIGHTS HEALTHCARE & WELLNESS CENTRE, LP		Proprietary - Partnership	
MONTECITO HEIGHTS HEALTHCARE & WELLNESS CENTRE, LP		12/31/2019 365 Days Settled	
LOS ANGELES, CA 90065		CR Beds 90 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
NORIDIAN		Occupancy Rate	87.7%
Balance Sheet		Income Statement	
Current Assets	-19,902	Total Charges	11,555,141
Fixed Assets	140,629	Contract Allowance	2,248,660
Other Assets	88,487	Operating Revenue	9,306,481
Total Assets	209,214	Operating Expense	9,182,660
Current Liabilities	3,017,058	Operating Margin	123,821
Long Term Liabilities	-3,785,000	Other Income	267,871
Total Equity	977,156	Other Expense	0
Total Liab. and Equity	209,214	Net Profit or Loss	391,692
		19.5%	Skilled Nursing 60.6%
		80.5%	Ancillary Service 39.4%
		98.7%	Current Ratio 0.0
		1.3%	Days to Collect (14.9)
		2.9%	Avg Payment Days 153.9
		0.0%	Depreciation Rate 384.3%
		4.2%	Return on Equity 40.1%

555897 MONTEREY HEALTHCARE & WELLNESS CENTRE, LP		Proprietary - Corporation	
MONTEREY HEALTHCARE & WELLNESS CENTRE, LP		12/31/2019 365 Days Settled	
ROSEMead, CA 91770		CR Beds 96 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
Noridian (CA)		Occupancy Rate	74.7%
Balance Sheet		Income Statement	
Current Assets	1,429,350	Total Charges	12,336,530
Fixed Assets	142,606	Contract Allowance	153,668
Other Assets	67,631	Operating Revenue	12,182,862
Total Assets	1,639,587	Operating Expense	10,072,594
Current Liabilities	2,199,110	Operating Margin	2,110,268
Long Term Liabilities	1,940,000	Other Income	12,226
Total Equity	-2,499,523	Other Expense	0
Total Liab. and Equity	1,639,587	Net Profit or Loss	2,122,494
		1.2%	Skilled Nursing 42.4%
		98.8%	Ancillary Service 57.6%
		82.7%	Current Ratio 0.6
		17.3%	Days to Collect 25.3
		0.1%	Avg Payment Days 132.7
		0.0%	Depreciation Rate 524.2%
		17.4%	Return on Equity -84.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555403 MONTEREY PALMS HEALTH CARE CENTER				Proprietary - Other	
MONTEREY PALMS HEALTH CARE CENTER		12/31/2019 365 Days Settled			
PALM DESERT, CA 92260		CR Beds 99 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		90.8%	
		Length of Stay		78.3	
		Average Wages		21.06	
		Skilled Nursing		68.6%	
		Ancillary Service		31.4%	
		Current Ratio		3.4	
		Days to Collect		47.0	
		Avg Payment Days		13.3	
		Depreciation Rate		35.5%	
		Return on Equity		5.5%	
Balance Sheet		Income Statement			
Current Assets	1,506,562	Total Charges	16,973,509		
Fixed Assets	731,633	Contract Allowance	5,822,109	34.3%	
Other Assets	0	Operating Revenue	11,151,400	65.7%	
Total Assets	<u>2,238,195</u>	Operating Expense	10,889,845	97.7%	
Current Liabilities	437,427	Operating Margin	261,555	2.3%	
Long Term Liabilities	-2,902,975	Other Income	150	0.0%	
Total Equity	<u>4,703,743</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,238,195</u>	Net Profit or Loss	<u>260,633</u>	2.3%	
<hr/>					
055162 MONTEREY PARK CONV HOSP				Proprietary - Corporation	
MONTEREY PARK CONV HOSP		12/31/2019 365 Days Settled			
MONTEREY PARK, CA 91754		CR Beds 89 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		95.9%	
		Length of Stay		137.2	
		Average Wages		24.69	
		Skilled Nursing		80.5%	
		Ancillary Service		19.5%	
		Current Ratio		1.6	
		Days to Collect		30.1	
		Avg Payment Days		52.9	
		Depreciation Rate		66.3%	
		Return on Equity		-33.5%	
Balance Sheet		Income Statement			
Current Assets	2,605,312	Total Charges	16,187,954		
Fixed Assets	342,758	Contract Allowance	5,702,049	35.2%	
Other Assets	7,738	Operating Revenue	10,485,905	64.8%	
Total Assets	<u>2,955,808</u>	Operating Expense	11,024,572	105.1%	
Current Liabilities	1,612,088	Operating Margin	-538,667	-5.1%	
Long Term Liabilities	386,115	Other Income	217,982	2.1%	
Total Equity	<u>957,605</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,955,808</u>	Net Profit or Loss	<u>(320,685)</u>	-3.1%	

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055135 MONTROSE HEALTHCARE CENTER		Proprietary - Corporation	
MONTROSE HEALTHCARE CENTER	12/31/2019 365 Days Settled		
MONTROSE, CA 91020	CR Beds 59		POS Beds 0
LOS ANGELES	Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES	Occupancy Rate		92.2%
	Length of Stay		76.7
	Average Wages		23.82
	Skilled Nursing		41.4%
	Ancillary Service		58.6%
	Current Ratio		3.6
	Days to Collect		37.3
	Avg Payment Days		23.4
	Depreciation Rate		91.9%
	Return on Equity		59.6%

Balance Sheet		Income Statement	
Current Assets	2,095,273	Total Charges	11,804,699
Fixed Assets	12,772	Contract Allowance	4,008,383
Other Assets	258,364	Operating Revenue	7,796,316
Total Assets	<u>2,366,409</u>	Operating Expense	6,736,426
Current Liabilities	586,240	Operating Margin	1,059,890
Long Term Liabilities	0	Other Income	984
Total Equity	<u>1,780,169</u>	Other Expense	0
Total Liab. and Equity	<u>2,366,409</u>	Net Profit or Loss	<u>1,060,874</u>

055085 MORAGA POST ACUTE		Proprietary - Partnership	
MORAGA POST ACUTE	12/31/2019 365 Days Settled		
MORAGA, CA 94556	CR Beds 49		POS Beds 0
CONTRA COSTA	Key Performance Ind.		
Noridian (CA)	Occupancy Rate		85.8%
	Length of Stay		77.9
	Average Wages		27.23
	Skilled Nursing		73.1%
	Ancillary Service		26.9%
	Current Ratio		5.1
	Days to Collect		124.5
	Avg Payment Days		22.8
	Depreciation Rate		596.8%
	Return on Equity		42.5%

Balance Sheet		Income Statement	
Current Assets	2,633,245	Total Charges	8,485,504
Fixed Assets	62,686	Contract Allowance	1,072,185
Other Assets	0	Operating Revenue	7,413,319
Total Assets	<u>2,695,931</u>	Operating Expense	6,490,664
Current Liabilities	514,295	Operating Margin	922,655
Long Term Liabilities	0	Other Income	9,663
Total Equity	<u>2,181,636</u>	Other Expense	0
Total Liab. and Equity	<u>2,695,931</u>	Net Profit or Loss	<u>926,846</u>

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555611 MORTON BAKAR CENTER		Proprietary - Corporation	
MORTON BAKAR CENTER	6/30/2019 365 Days Settled		
HAYWARD, CA 94541	CR Beds 0		POS Beds 0
ALAMEDA	Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE	Occupancy Rate	0.0%	
	Length of Stay		
	Average Wages		
	Skilled Nursing	0.0%	
	Ancillary Service	0.0%	
	Current Ratio		
	Days to Collect		
	Avg Payment Days		
	Depreciation Rate	0.0%	
	Return on Equity	0.0%	

555134 MOUNT MIGUEL COVENANT VILLAGE		Nonprofit - Church	
MOUNT MIGUEL COVENANT VILLAGE	1/31/2019 365 Days Settled		
SPRING VALLEY, CA 91977	9/30/2019 242 Days Settled		CR Beds 88 POS Beds 0
SAN DIEGO	Key Performance Ind.		
BLUE CROSS (CALIFORNIA)	Occupancy Rate	80.8%	
	Length of Stay		
	Average Wages	22.03	
	Skilled Nursing	100.0%	
	Ancillary Service	0.0%	
	Current Ratio	12.1	
	Days to Collect	93.0	
	Avg Payment Days	9.1	
	Depreciation Rate	6.3%	
	Return on Equity	5.6%	

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555134 MOUNT MIGUEL COVENANT VILLAGE				Nonprofit - Other	
MOUNT MIGUEL COVENANT VILLAGE		1/31/2019 365 Days Settled			
SPRING VALLEY, CA 91977		9/30/2019 242 Days Settled		CR Beds 88 POS Beds 0	
SAN DIEGO		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		80.1%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets	1,428,597	Total Charges	6,100,135	Average Wages	22.03
Fixed Assets	1,839,728	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	1,460	Operating Revenue	6,100,135	100.0%	Ancillary Service
Total Assets	<u>3,269,785</u>	Operating Expense	6,335,024	103.9%	Current Ratio
Current Liabilities	185,375	Operating Margin	-234,889	-3.9%	Days to Collect
Long Term Liabilities	-11,730,643	Other Income	206,993	3.4%	Avg Payment Days
Total Equity	14,815,053	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>3,269,785</u>	Net Profit or Loss	<u>(27,896)</u>	-0.5%	Return on Equity

055016 MOUNT SAN ANTONIO GARDENS				Nonprofit - Other	
MOUNT SAN ANTONIO GARDENS		9/30/2019 365 Days Settled			
POMONA, CA 91767				CR Beds 437 POS Beds 0	
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		115.6%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets	9,341,567	Total Charges	24,597,141	Average Wages	22.69
Fixed Assets	49,130,751	Contract Allowance	3,800,798	15.5%	Skilled Nursing
Other Assets	60,489,332	Operating Revenue	20,796,343	84.5%	Ancillary Service
Total Assets	<u>118,961,650</u>	Operating Expense	29,852,374	143.5%	Current Ratio
Current Liabilities	4,690,109	Operating Margin	-9,056,031	-43.5%	Days to Collect
Long Term Liabilities	74,471,899	Other Income	9,925,032	47.7%	Avg Payment Days
Total Equity	39,799,642	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>118,961,650</u>	Net Profit or Loss	<u>869,001</u>	4.2%	Return on Equity

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555889 MOUNTAIN MANOR SENIOR RESIDENCE				Proprietary - Other	
MOUNTAIN MANOR SENIOR RESIDENCE				12/31/2019 365 Days Settled	
CARMICHAEL, CA 95608				CR Beds 80 POS Beds 0	
SACRAMENTO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 79.7%	
Balance Sheet		Income Statement		Length of Stay 116.3	
Current Assets	2,652,173	Total Charges	6,179,288	Average Wages 25.57	
Fixed Assets	127,863	Contract Allowance	-1,362,505	-22.0%	Skilled Nursing 63.2%
Other Assets	136,751	Operating Revenue	7,541,793	122.0%	Ancillary Service 22.6%
Total Assets	<u>2,916,787</u>	Operating Expense	6,541,384	86.7%	Current Ratio 3.0
Current Liabilities	880,289	Operating Margin	1,000,409	13.3%	Days to Collect 104.7
Long Term Liabilities	112,361	Other Income	265	0.0%	Avg Payment Days 33.6
Total Equity	<u>1,924,137</u>	Other Expense	0	0.0%	Depreciation Rate 56.4%
Total Liab. and Equity	<u>2,916,787</u>	Net Profit or Loss	<u>1,000,674</u>	13.3%	Return on Equity 52.0%
056333 MOUNTAIN VIEW CONV HOSP				Proprietary - Other	
MOUNTAIN VIEW CONV HOSP				12/31/2019 365 Days Settled	
SYLMAR, CA 91342				CR Beds 114 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 84.8%	
Balance Sheet		Income Statement		Length of Stay 90.5	
Current Assets	905,874	Total Charges	17,400,987	Average Wages 25.52	
Fixed Assets	1,233,601	Contract Allowance	4,539,667	26.1%	Skilled Nursing 69.7%
Other Assets	0	Operating Revenue	12,861,320	73.9%	Ancillary Service 30.3%
Total Assets	<u>2,139,475</u>	Operating Expense	13,331,494	103.7%	Current Ratio 0.6
Current Liabilities	1,546,396	Operating Margin	-470,174	-3.7%	Days to Collect 51.1
Long Term Liabilities	132,606	Other Income	297,284	2.3%	Avg Payment Days 36.3
Total Equity	<u>460,473</u>	Other Expense	0	0.0%	Depreciation Rate 30.4%
Total Liab. and Equity	<u>2,139,475</u>	Net Profit or Loss	<u>(172,890)</u>	-1.3%	Return on Equity -37.5%

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055316 MOUNTAIN VIEW HEALTHCARE CENTER				Proprietary - Partnership	
MOUNTAIN VIEW HEALTHCARE CENTER 12/31/2019 365 Days Settled					
MOUNTAIN VIEW, CA 94040				CR Beds 123 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 77.3%	
Balance Sheet		Income Statement		Length of Stay 50.4	
Current Assets	2,900,939	Total Charges	16,591,598	Average Wages 22.88	
Fixed Assets	338,661	Contract Allowance	1,777,024	10.7% Skilled Nursing 71.3%	
Other Assets	0	Operating Revenue	14,814,574	89.3% Ancillary Service 28.6%	
Total Assets	<u>3,239,600</u>	Operating Expense	<u>13,677,646</u>	92.3% Current Ratio 15.0	
Current Liabilities	193,712	Operating Margin	1,136,928	7.7% Days to Collect 49.2	
Long Term Liabilities	0	Other Income	28,107	0.2% Avg Payment Days 4.8	
Total Equity	<u>3,045,888</u>	Other Expense	0	0.0% Depreciation Rate 0.7%	
Total Liab. and Equity	<u>3,239,600</u>	Net Profit or Loss	<u>1,127,357</u>	7.6% Return on Equity 37.0%	
555799 MT. PLEASANT NURSING CENTER				Proprietary - Corporation	
MT. PLEASANT NURSING CENTER 10/6/2019 279 Days Settled					
SAN JOSE, CA 95127				12/31/2019 86 Days Settled CR Beds 54 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 88.0%	
Balance Sheet		Income Statement		Length of Stay 697.9	
Current Assets	232,093	Total Charges	2,882,170	Average Wages 21.46	
Fixed Assets	0	Contract Allowance	-166,541	-5.8% Skilled Nursing 89.5%	
Other Assets	0	Operating Revenue	3,048,711	105.8% Ancillary Service 10.5%	
Total Assets	<u>232,093</u>	Operating Expense	<u>3,146,767</u>	103.2% Current Ratio 3.4	
Current Liabilities	68,109	Operating Margin	-98,056	-3.2% Days to Collect 15.8	
Long Term Liabilities	0	Other Income	212,203	7.0% Avg Payment Days 4.8	
Total Equity	<u>163,984</u>	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	<u>232,093</u>	Net Profit or Loss	<u>113,347</u>	3.7% Return on Equity 69.1%	

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555799 MT. PLEASANT NURSING CENTER				Proprietary - Other	
MT. PLEASANT NURSING CENTER		10/6/2019 279 Days Settled			
SAN JOSE, CA 95127		12/31/2019 86 Days Settled		CR Beds 54 POS Beds 0	
SANTA CLARA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		85.5%	
Balance Sheet		Income Statement		Length of Stay	
				330.8	
Current Assets	551,916	Total Charges	850,501	Average Wages	
Fixed Assets	6,006	Contract Allowance	-68,787	21.46	
Other Assets	512,926	Operating Revenue	919,288	91.1%	
Total Assets	<u>1,070,848</u>	Operating Expense	1,136,770	8.9%	
Current Liabilities	267,561	Operating Margin	-217,482	2.1	
Long Term Liabilities	516,307	Other Income	4,462	196.1	
Total Equity	<u>286,980</u>	Other Expense	0	80.3	
Total Liab. and Equity	<u>1,070,848</u>	Net Profit or Loss	<u>(213,020)</u>	2,174.1%	
				Return on Equity	
				-74.2%	
555747 MURRIETA HEALTH AND REHABILITATION CENTER				Proprietary - Other	
MURRIETA HEALTH AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
MURRIETA, CA 92562				CR Beds 145 POS Beds 0	
RIVERSIDE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		93.5%	
Balance Sheet		Income Statement		Length of Stay	
				41.0	
Current Assets	16,618,617	Total Charges	22,623,647	Average Wages	
Fixed Assets	543,069	Contract Allowance	2,373,885	23.02	
Other Assets	780,212	Operating Revenue	20,249,762	56.6%	
Total Assets	<u>17,941,898</u>	Operating Expense	17,807,613	43.4%	
Current Liabilities	978,674	Operating Margin	2,442,149	17.0	
Long Term Liabilities	100,745	Other Income	182,068	30.5	
Total Equity	<u>16,862,479</u>	Other Expense	0	19.5	
Total Liab. and Equity	<u>17,941,898</u>	Net Profit or Loss	<u>2,624,217</u>	134.1%	
				Return on Equity	
				15.6%	

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056153 NAPA POST ACUTE				Proprietary - Partnership	
NAPA POST ACUTE		12/31/2019 365 Days Settled			
NAPA, CA 94558				CR Beds 120 POS Beds 0	
NAPA				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	94.7%
				Length of Stay	68.6
Balance Sheet		Income Statement		Average Wages	25.65
Current Assets	3,879,226	Total Charges	20,917,422	25.3% Skilled Nursing	76.6%
Fixed Assets	438,289	Contract Allowance	5,284,289	74.7% Ancillary Service	23.4%
Other Assets	0	Operating Revenue	15,633,133	92.7% Current Ratio	3.6
Total Assets	4,317,515	Operating Expense	14,490,154	7.3% Days to Collect	85.7
Current Liabilities	1,088,027	Operating Margin	1,142,979	Avg Payment Days	25.7
Long Term Liabilities	0	Other Income	4,189	0.0% Depreciation Rate	228.0%
Total Equity	3,229,488	Other Expense	0	0.0% Return on Equity	35.4%
Total Liab. and Equity	4,317,515	Net Profit or Loss	1,143,487		

555161 NAPA VALLEY CARE CENTER				Proprietary - Corporation	
NAPA VALLEY CARE CENTER		12/31/2019 365 Days Settled			
NAPA, CA 94558				CR Beds 130 POS Beds 0	
NAPA				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	88.9%
				Length of Stay	67.1
Balance Sheet		Income Statement		Average Wages	25.78
Current Assets	60,011,394	Total Charges	17,921,073	10.8% Skilled Nursing	77.6%
Fixed Assets	351,520	Contract Allowance	1,928,108	89.2% Ancillary Service	22.4%
Other Assets	3,070,000	Operating Revenue	15,992,965	100.9% Current Ratio	1.1
Total Assets	63,432,914	Operating Expense	16,140,535	-0.9% Days to Collect	28.1
Current Liabilities	53,829,412	Operating Margin	-147,570	Avg Payment Days	34.7
Long Term Liabilities	0	Other Income	3,381	0.0% Depreciation Rate	220.3%
Total Equity	9,603,502	Other Expense	0	-0.9% Return on Equity	-1.5%
Total Liab. and Equity	63,432,914	Net Profit or Loss	(144,190)		

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555758 NEW BETHANY SKILLED NURSING				Nonprofit - Church	
NEW BETHANY SKILLED NURSING		12/31/2019 365 Days Settled			
LOS BANOS, CA 93635		CR Beds 35 POS Beds 0			
MERCED		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		84.3%	
		Length of Stay		244.7	
		Average Wages		15.57	
		8.2% Skilled Nursing		84.4%	
		91.8% Ancillary Service		15.6%	
		161.2% Current Ratio		8.8	
		-61.2% Days to Collect		74.5	
		64.5% Avg Payment Days		25.1	
		0.0% Depreciation Rate		2.2%	
		2.1% Return on Equity		-2.6%	
<hr/>					
555245 NEW HOPE POST ACUTE CARE				Proprietary - Other	
NEW HOPE POST ACUTE CARE		12/31/2019 365 Days Settled			
TRACY, CA 95376		CR Beds 99 POS Beds 0			
SAN JOAQUIN		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		84.5%	
		Length of Stay		110.2	
		Average Wages		25.39	
		40.4% Skilled Nursing		89.4%	
		59.6% Ancillary Service		10.6%	
		117.8% Current Ratio		(5.0)	
		-17.8% Days to Collect		65.0	
		0.0% Avg Payment Days		25.7	
		0.0% Depreciation Rate		203.3%	
		-17.8% Return on Equity		37.0%	

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555286 NEW ORANGE HILLS				Proprietary - Corporation	
NEW ORANGE HILLS		10/31/2019 365 Days Settled			
ORANGE, CA 92869				CR Beds 130 POS Beds 0	
ORANGE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 96.6%	
Balance Sheet		Income Statement		Length of Stay 47.1	
Current Assets	3,250,847	Total Charges	33,227,873	Average Wages 28.87	
Fixed Assets	405,450	Contract Allowance	11,374,189	34.2% Skilled Nursing 75.0%	
Other Assets	0	Operating Revenue	21,853,684	65.8% Ancillary Service 25.0%	
Total Assets	<u>3,656,297</u>	Operating Expense	23,225,262	106.3% Current Ratio 1.3	
Current Liabilities	2,562,557	Operating Margin	-1,371,578	-6.3% Days to Collect 33.8	
Long Term Liabilities	0	Other Income	3,183	0.0% Avg Payment Days 29.8	
Total Equity	<u>1,093,740</u>	Other Expense	0	0.0% Depreciation Rate 637.4%	
Total Liab. and Equity	<u>3,656,297</u>	Net Profit or Loss	<u>(1,370,653)</u>	-6.3% Return on Equity -125.3%	
056031 NEW VISTA NURSING AND REHABILITATION CENTER				Proprietary - Other	
NEW VISTA NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
SUNLAND, CA 91040				CR Beds 121 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
NORIDIAN				Occupancy Rate 93.9%	
Balance Sheet		Income Statement		Length of Stay 138.7	
Current Assets	5,331,767	Total Charges	26,568,573	Average Wages 23.87	
Fixed Assets	198,884	Contract Allowance	12,160,885	45.8% Skilled Nursing 78.3%	
Other Assets	15,135	Operating Revenue	14,407,688	54.2% Ancillary Service 21.7%	
Total Assets	<u>5,545,786</u>	Operating Expense	13,762,794	95.5% Current Ratio 4.8	
Current Liabilities	1,107,425	Operating Margin	644,894	4.5% Days to Collect 41.6	
Long Term Liabilities	0	Other Income	310,608	2.2% Avg Payment Days 29.4	
Total Equity	<u>4,438,361</u>	Other Expense	0	0.0% Depreciation Rate 448.4%	
Total Liab. and Equity	<u>5,545,786</u>	Net Profit or Loss	<u>955,502</u>	6.6% Return on Equity 21.5%	

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055473 NEW VISTA POST- ACUTE CARE CENTER				Proprietary - Other	
NEW VISTA POST- ACUTE CARE CENTER 12/31/2019 365 Days Settled					
LOS ANGELES, CA 90025				CR Beds 116 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
NORIDIAN				Occupancy Rate 91.6%	
Balance Sheet		Income Statement		Length of Stay 109.5	
Current Assets	4,956,825	Total Charges	20,419,631	Average Wages 25.92	
Fixed Assets	695,166	Contract Allowance	3,010,684	14.7% Skilled Nursing 74.7%	
Other Assets	875,841	Operating Revenue	17,408,947	85.3% Ancillary Service 25.3%	
Total Assets	6,527,832	Operating Expense	17,594,427	101.1% Current Ratio 2.3	
Current Liabilities	2,177,448	Operating Margin	-185,480	-1.1% Days to Collect 58.5	
Long Term Liabilities	0	Other Income	243,353	1.4% Avg Payment Days 24.4	
Total Equity	4,350,384	Other Expense	0	0.0% Depreciation Rate 236.0%	
Total Liab. and Equity	6,527,832	Net Profit or Loss	202,803	1.2% Return on Equity 4.7%	
055518 NEWPORT NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
NEWPORT NURSING AND REHABILITATION CENTER 12/31/2019 365 Days Settled					
NEWPORT BEACH, CA 92663				CR Beds 59 POS Beds 0	
ORANGE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 79.3%	
Balance Sheet		Income Statement		Length of Stay 22.2	
Current Assets	11,748,977	Total Charges	14,724,764	Average Wages 23.84	
Fixed Assets	433,392	Contract Allowance	3,186,289	21.6% Skilled Nursing 40.9%	
Other Assets	66,386	Operating Revenue	11,538,475	78.4% Ancillary Service 59.1%	
Total Assets	12,248,755	Operating Expense	9,937,665	86.1% Current Ratio (1.8)	
Current Liabilities	-6,705,696	Operating Margin	1,600,810	13.9% Days to Collect 56.9	
Long Term Liabilities	20,212	Other Income	873	0.0% Avg Payment Days 19.2	
Total Equity	18,934,239	Other Expense	0	0.0% Depreciation Rate 20.3%	
Total Liab. and Equity	12,248,755	Net Profit or Loss	1,600,482	13.9% Return on Equity 8.5%	

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555751 NEWPORT SUBACUTE HEALTHCARE CENTER				Proprietary - Corporation	
NEWPORT SUBACUTE HEALTHCARE CENTER		12/31/2019 365 Days Settled			
COSTA MESA, CA 92627		CR Beds 137 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		57.8%	
		Length of Stay		210.9	
		Average Wages		21.56	
		Skilled Nursing		70.0%	
		Ancillary Service		30.0%	
		Current Ratio		0.6	
		Days to Collect		89.5	
		Avg Payment Days		188.0	
		Depreciation Rate		37.8%	
		Return on Equity		21.6%	
<hr/>					
555347 NORTH STARR POSTACUTE CARE				Proprietary - Corporation	
NORTH STARR POSTACUTE CARE		12/31/2019 365 Days Settled			
TURLOCK, CA 95380		CR Beds 31 POS Beds 0			
STANISLAUS		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		92.5%	
		Length of Stay		222.7	
		Average Wages		17.97	
		Skilled Nursing		83.8%	
		Ancillary Service		16.2%	
		Current Ratio		2.3	
		Days to Collect		59.7	
		Avg Payment Days		27.7	
		Depreciation Rate		226.2%	
		Return on Equity		3.1%	
<hr/>					
		Balance Sheet		Income Statement	
Current Assets	3,054,048	Total Charges	8,250,693		
Fixed Assets	181,861	Contract Allowance	-1,500,394	-18.2%	
Other Assets	333,612	Operating Revenue	9,751,087	118.2%	
Total Assets	<u>3,569,521</u>	Operating Expense	10,270,407	105.3%	
Current Liabilities	5,292,395	Operating Margin	-519,320	-5.3%	
Long Term Liabilities	707,204	Other Income	5,000	0.1%	
Total Equity	-2,430,078	Other Expense	0	0.0%	
Total Liab. and Equity	<u>3,569,521</u>	Net Profit or Loss	<u>(525,510)</u>	-5.4%	

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055146 NORTH VALLEY NURSING CENTER				Proprietary - Other	
NORTH VALLEY NURSING CENTER		12/31/2019 365 Days Settled			
TUJUNGA, CA 91042		CR Beds 92 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		84.2%	
		Length of Stay		398.1	
		Average Wages		24.79	
		26.1% Skilled Nursing		92.6%	
		73.9% Ancillary Service		7.4%	
		103.4% Current Ratio		1.0	
		-3.4% Days to Collect		73.4	
		1.9% Avg Payment Days		67.2	
		0.0% Depreciation Rate		77.4%	
		-1.6% Return on Equity		-202.9%	
<hr/>					
055758 NORTH WALK VILLA CONVAL. HOSP.				Proprietary - Corporation	
NORTH WALK VILLA CONVAL. HOSP.		12/31/2019 365 Days Settled			
NORWALK, CA 90650		CR Beds 59 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		91.8%	
		Length of Stay		46.1	
		Average Wages		21.25	
		0.0% Skilled Nursing		74.3%	
		100.0% Ancillary Service		25.7%	
		95.0% Current Ratio		1.9	
		5.0% Days to Collect		52.1	
		5.6% Avg Payment Days		27.6	
		0.0% Depreciation Rate		2,226.6%	
		10.6% Return on Equity		76.7%	

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056215 NORTHBROOK HEALTHCARE CENTER				Proprietary - Corporation	
NORTHBROOK HEALTHCARE CENTER		12/31/2019 365 Days Settled			
WILLITS, CA 95490		CR Beds 62 POS Beds 0			
MENDOCINO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		67.3%	
		Length of Stay		197.7	
		Average Wages		22.32	
		1.0% Skilled Nursing		84.5%	
		99.0% Ancillary Service		15.5%	
		94.6% Current Ratio		8.4	
		5.4% Days to Collect		33.1	
		0.1% Avg Payment Days		19.8	
		0.0% Depreciation Rate		23.4%	
		5.5% Return on Equity		9.4%	
<hr/>					
056430 NORTHGATE POSTACUTE CARE				Proprietary - Corporation	
NORTHGATE POSTACUTE CARE		12/31/2019 365 Days Settled			
SAN RAFAEL, CA 94903		CR Beds 54 POS Beds 0			
MARIN		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		86.0%	
		Length of Stay		138.9	
		Average Wages		20.06	
		16.5% Skilled Nursing		76.9%	
		83.5% Ancillary Service		23.1%	
		98.2% Current Ratio		0.7	
		1.8% Days to Collect		51.9	
		1.4% Avg Payment Days		40.9	
		0.0% Depreciation Rate		102.0%	
		3.2% Return on Equity		-55.7%	

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555179 NORTHPOINTE HEALTHCARE CENTRE				Proprietary - Corporation	
NORTHPOINTE HEALTHCARE CENTRE		12/31/2019 365 Days Settled			
FRESNO, CA 93710		CR Beds 99 POS Beds 0			
FRESNO		Key Performance Ind.			
NORIDIAN		Occupancy Rate		90.7%	
Balance Sheet		Income Statement		Length of Stay 70.2	
Current Assets	1,022,642	Total Charges	12,474,799	Average Wages	22.95
Fixed Assets	113,965	Contract Allowance	2,440,626	19.6%	Skilled Nursing 64.1%
Other Assets	1,987,542	Operating Revenue	10,034,173	80.4%	Ancillary Service 35.9%
Total Assets	3,124,149	Operating Expense	10,118,743	100.8%	Current Ratio 0.8
Current Liabilities	1,331,987	Operating Margin	-84,570	-0.8%	Days to Collect 24.2
Long Term Liabilities	-974,800	Other Income	111,490	1.1%	Avg Payment Days 135.5
Total Equity	2,766,962	Other Expense	0	0.0%	Depreciation Rate 498.3%
Total Liab. and Equity	3,124,149	Net Profit or Loss	26,920	0.3%	Return on Equity 1.0%

056412 NORTHRIDGE CARE CENTER				Proprietary - Corporation	
NORTHRIDGE CARE CENTER		12/31/2019 365 Days Settled			
RESEDA, CA 91335		CR Beds 97 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		91.5%	
Balance Sheet		Income Statement		Length of Stay 75.5	
Current Assets	2,858,390	Total Charges	17,371,587	Average Wages	20.96
Fixed Assets	781,547	Contract Allowance	7,336,098	42.2%	Skilled Nursing 49.7%
Other Assets	0	Operating Revenue	10,035,489	57.8%	Ancillary Service 50.3%
Total Assets	3,639,937	Operating Expense	9,196,613	91.6%	Current Ratio 3.4
Current Liabilities	831,039	Operating Margin	838,876	8.4%	Days to Collect 49.9
Long Term Liabilities	0	Other Income	6,438	0.1%	Avg Payment Days 22.5
Total Equity	2,808,898	Other Expense	0	0.0%	Depreciation Rate 32.3%
Total Liab. and Equity	3,639,937	Net Profit or Loss	845,314	8.4%	Return on Equity 30.1%

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055297 NORWALK MEADOWS NURSING CENTER				Proprietary - Partnership	
NORWALK MEADOWS NURSING CENTER 12/31/2019 365 Days Settled					
NORWALK, CA 90650				CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate 98.7%	
Balance Sheet		Income Statement		Length of Stay 78.9	
Current Assets	6,196,387	Total Charges	19,360,108	Average Wages 28.07	
Fixed Assets	923,505	Contract Allowance	1,775,229	9.2% Skilled Nursing 68.2%	
Other Assets	388,684	Operating Revenue	17,584,879	90.8% Ancillary Service 31.8%	
Total Assets	<u>7,508,576</u>	Operating Expense	15,958,295	90.8% Current Ratio 0.9	
Current Liabilities	7,146,177	Operating Margin	1,626,584	9.2% Days to Collect 32.2	
Long Term Liabilities	172,910	Other Income	17,122	0.1% Avg Payment Days 37.0	
Total Equity	189,489	Other Expense	0	0.0% Depreciation Rate 40.7%	
Total Liab. and Equity	<u>7,508,576</u>	Net Profit or Loss	<u>1,643,706</u>	9.3% Return on Equity 867.4%	
555668 NORWALK SKILLED NURSING & WELLNESS CENTRE, LLC				Proprietary - Other	
NORWALK SKILLED NURSING & WELLNESS CENTRE, LLC 12/31/2019 365 Days Settled					
NORWALK, CA 90650				CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 87.6%	
Balance Sheet		Income Statement		Length of Stay 119.0	
Current Assets	5,929,528	Total Charges	15,567,036	Average Wages 25.70	
Fixed Assets	358,769	Contract Allowance	3,545,247	22.8% Skilled Nursing 51.4%	
Other Assets	110,050	Operating Revenue	12,021,789	77.2% Ancillary Service 48.6%	
Total Assets	<u>6,398,347</u>	Operating Expense	11,758,055	97.8% Current Ratio 1.9	
Current Liabilities	3,153,947	Operating Margin	263,734	2.2% Days to Collect 48.9	
Long Term Liabilities	-4,630,000	Other Income	285,023	2.4% Avg Payment Days 157.7	
Total Equity	7,874,400	Other Expense	0	0.0% Depreciation Rate 76.1%	
Total Liab. and Equity	<u>6,398,347</u>	Net Profit or Loss	<u>548,757</u>	4.6% Return on Equity 7.0%	

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555400 NORWOOD PINES ALZHEIMERS CENTER				Proprietary - Other	
NORWOOD PINES ALZHEIMERS CENTER 12/31/2019 365 Days Settled					
SACRAMENTO, CA 95838				CR Beds 161 POS Beds 0	
SACRAMENTO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 93.4%	
Balance Sheet		Income Statement		Length of Stay 609.8	
Current Assets	1,274,474	Total Charges	14,836,871	Average Wages 21.07	
Fixed Assets	0	Contract Allowance	2,198,776	14.8% Skilled Nursing 93.6%	
Other Assets	498,380	Operating Revenue	12,638,095	85.2% Ancillary Service 6.3%	
Total Assets	<u>1,772,854</u>	Operating Expense	12,563,007	99.4% Current Ratio 1.6	
Current Liabilities	792,374	Operating Margin	75,088	0.6% Days to Collect 34.8	
Long Term Liabilities	0	Other Income	9,620	0.1% Avg Payment Days 22.4	
Total Equity	980,480	Other Expense	0	0.0% Depreciation Rate 380.0%	
Total Liab. and Equity	<u>1,772,854</u>	Net Profit or Loss	<u>84,708</u>	0.7% Return on Equity 8.6%	
555844 NOVATO HEALTHCARE CENTER				Proprietary - Other	
NOVATO HEALTHCARE CENTER 12/31/2019 365 Days Settled					
NOVATO, CA 94947				CR Beds 181 POS Beds 0	
MARIN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 94.3%	
Balance Sheet		Income Statement		Length of Stay 214.2	
Current Assets	1,044,622	Total Charges	27,466,409	Average Wages 27.26	
Fixed Assets	1,052,719	Contract Allowance	6,787,601	24.7% Skilled Nursing 75.1%	
Other Assets	33,238	Operating Revenue	20,678,808	75.3% Ancillary Service 24.9%	
Total Assets	<u>2,130,579</u>	Operating Expense	20,078,055	97.1% Current Ratio 0.2	
Current Liabilities	6,489,806	Operating Margin	600,753	2.9% Days to Collect (9.4)	
Long Term Liabilities	-4,370,000	Other Income	499,885	2.4% Avg Payment Days 156.3	
Total Equity	10,773	Other Expense	0	0.0% Depreciation Rate 48.5%	
Total Liab. and Equity	<u>2,130,579</u>	Net Profit or Loss	<u>1,100,638</u>	5.3% Return on Equity 10,216.6%	

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055491 OAK RIDGE HEALTHCARE CENTER		Proprietary - Corporation	
OAK RIDGE HEALTHCARE CENTER		12/31/2019 287 Days Settled	
ROSEVILLE, CA 95661		3/19/2019 78 Days Settled	
PLACER		CR Beds 67 POS Beds 0	
Noridian (CA)		Key Performance Ind.	
		Occupancy Rate	95.3%
		Length of Stay	82.6
		Average Wages	22.93
		13.8% Skilled Nursing	81.5%
		86.2% Ancillary Service	18.5%
		106.5% Current Ratio	3.2
		-6.5% Days to Collect	512.8
		0.1% Avg Payment Days	133.0
		0.0% Depreciation Rate	38.7%
		-6.4% Return on Equity	-9.1%

Balance Sheet		Income Statement	
Current Assets	2,465,113	Total Charges	1,793,809
Fixed Assets	153,425	Contract Allowance	247,906
Other Assets	0	Operating Revenue	1,545,903
Total Assets	2,618,538	Operating Expense	1,646,518
Current Liabilities	777,165	Operating Margin	-100,615
Long Term Liabilities	750,443	Other Income	1,490
Total Equity	1,090,930	Other Expense	0
Total Liab. and Equity	2,618,538	Net Profit or Loss	(99,125)

055491 OAK RIDGE HEALTHCARE CENTER		Proprietary - Other	
OAK RIDGE HEALTHCARE CENTER		12/31/2019 287 Days Settled	
ROSEVILLE, CA 95661		3/19/2019 78 Days Settled	
PLACER		CR Beds 67 POS Beds 0	
Noridian (CA)		Key Performance Ind.	
		Occupancy Rate	92.3%
		Length of Stay	66.4
		Average Wages	22.93
		-0.1% Skilled Nursing	84.1%
		100.1% Ancillary Service	15.9%
		93.4% Current Ratio	0.9
		6.6% Days to Collect	59.4
		0.3% Avg Payment Days	224.3
		0.0% Depreciation Rate	6,626.6%
		7.0% Return on Equity	100.0%

Balance Sheet		Income Statement	
Current Assets	2,867,331	Total Charges	5,543,125
Fixed Assets	6,558	Contract Allowance	-6,372
Other Assets	696,154	Operating Revenue	5,549,497
Total Assets	3,570,043	Operating Expense	5,182,467
Current Liabilities	3,184,273	Operating Margin	367,030
Long Term Liabilities	0	Other Income	18,745
Total Equity	385,770	Other Expense	0
Total Liab. and Equity	3,570,043	Net Profit or Loss	385,775

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555147 OAK RIVER REHAB				Proprietary - Corporation	
OAK RIVER REHAB		12/31/2019 365 Days Settled			
ANDERSON, CA 96007				CR Beds 143 POS Beds 0	
SHASTA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	90.3%
				Length of Stay	84.6
				Average Wages	23.08
				Skilled Nursing	72.5%
				Ancillary Service	27.5%
				Current Ratio	1.3
				Days to Collect	33.4
				Avg Payment Days	44.5
				Depreciation Rate	222.2%
				Return on Equity	4.6%
<hr/>					
555115 OAKHURST HEALTHCARE CENTER				Proprietary - Other	
OAKHURST HEALTHCARE CENTER		12/31/2019 275 Days Settled			
OAKHURST, CA 93644		3/31/2019 274 Days Settled		CR Beds 66 POS Beds 0	
MADERA				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	88.0%
				Length of Stay	134.9
				Average Wages	23.19
				Skilled Nursing	55.5%
				Ancillary Service	44.5%
				Current Ratio	1.1
				Days to Collect	145.0
				Avg Payment Days	286.8
				Depreciation Rate	87.3%
				Return on Equity	32.9%
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555115 OAKHURST HEALTHCARE CENTER				Proprietary - Other	
OAKHURST HEALTHCARE CENTER		12/31/2019 275 Days Settled			
OAKHURST, CA 93644		3/31/2019 274 Days Settled		CR Beds 66 POS Beds 0	
MADERA		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		92.1%	
Balance Sheet		Income Statement		Length of Stay 125.7	
Current Assets	2,246,529	Total Charges	6,820,995	Average Wages	23.19
Fixed Assets	5,003	Contract Allowance	1,986,508	29.1% Skilled Nursing	57.1%
Other Assets	0	Operating Revenue	4,834,487	70.9% Ancillary Service	42.9%
Total Assets	2,251,532	Operating Expense	4,853,731	100.4% Current Ratio	2.3
Current Liabilities	970,553	Operating Margin	-19,244	-0.4% Days to Collect	171.7
Long Term Liabilities	1,300,000	Other Income	223	0.0% Avg Payment Days	105.0
Total Equity	-19,021	Other Expense	0	0.0% Depreciation Rate	7,572.1%
Total Liab. and Equity	2,251,532	Net Profit or Loss	(19,021)	-0.4% Return on Equity	100.0%
<hr/>					
055215 OAKLAND HEALTHCARE & WELLNESS CENTER				Proprietary - Other	
OAKLAND HEALTHCARE & WELLNESS CENTER		8/31/2019 365 Days Settled			
OAKLAND, CA 94609				CR Beds 98 POS Beds 0	
ALAMEDA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.9%	
Balance Sheet		Income Statement		Length of Stay 111.1	
Current Assets	3,077,818	Total Charges	13,638,412	Average Wages	28.49
Fixed Assets	774,364	Contract Allowance	1,382,279	10.1% Skilled Nursing	65.8%
Other Assets	253,808	Operating Revenue	12,256,133	89.9% Ancillary Service	34.2%
Total Assets	4,105,990	Operating Expense	12,682,570	103.5% Current Ratio	2.1
Current Liabilities	1,441,180	Operating Margin	-426,437	-3.5% Days to Collect	67.6
Long Term Liabilities	-1,905,000	Other Income	173,733	1.4% Avg Payment Days	77.8
Total Equity	4,569,810	Other Expense	0	0.0% Depreciation Rate	116.8%
Total Liab. and Equity	4,105,990	Net Profit or Loss	(252,704)	-2.1% Return on Equity	-5.5%

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555570 OAKLAND HEIGHTS NURSING AND REHABILITATION				Proprietary - Other	
OAKLAND HEIGHTS NURSING AND REHABILITATION		12/31/2019 365 Days Settled			
OAKLAND, CA 94606		CR Beds 48 POS Beds 0			
ALAMEDA		Key Performance Ind.			
NORIDIAN		Occupancy Rate		90.0%	
Balance Sheet		Income Statement		Length of Stay	
				38.6	
Current Assets	1,390,676	Total Charges	9,144,833	Average Wages	27.64
Fixed Assets	359,331	Contract Allowance	-84,520	-0.9%	Skilled Nursing
Other Assets	6,215,962	Operating Revenue	9,229,353	100.9%	Ancillary Service
Total Assets	<u>7,965,969</u>	Operating Expense	<u>7,776,864</u>	84.3%	Current Ratio
Current Liabilities	658,429	Operating Margin	1,452,489	15.7%	Days to Collect
Long Term Liabilities	430,222	Other Income	11,296	0.1%	Avg Payment Days
Total Equity	<u>6,877,318</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>7,965,969</u>	Net Profit or Loss	<u>1,463,785</u>	15.9%	Return on Equity
055360 OAKPARK HEALTHCARE CENTER				Proprietary - Corporation	
OAKPARK HEALTHCARE CENTER		12/31/2019 365 Days Settled			
TUJUNGA, CA 91042		CR Beds 49 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		94.4%	
Balance Sheet		Income Statement		Length of Stay	
				77.8	
Current Assets	2,984,317	Total Charges	9,021,398	Average Wages	20.13
Fixed Assets	333,134	Contract Allowance	1,631,682	18.1%	Skilled Nursing
Other Assets	53,449	Operating Revenue	7,389,716	81.9%	Ancillary Service
Total Assets	<u>3,370,900</u>	Operating Expense	<u>7,078,972</u>	95.8%	Current Ratio
Current Liabilities	1,059,585	Operating Margin	310,744	4.2%	Days to Collect
Long Term Liabilities	130,000	Other Income	28,261	0.4%	Avg Payment Days
Total Equity	<u>2,181,315</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>3,370,900</u>	Net Profit or Loss	<u>339,005</u>	4.6%	Return on Equity

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555857 OAKVIEW SKILLED NURSING				Proprietary - Corporation	
OAKVIEW SKILLED NURSING		12/31/2019 365 Days Settled			
THOUSAND OAKS, CA 91360		CR Beds 48 POS Beds 0			
VENTURA		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		92.1%	
Balance Sheet		Income Statement		Length of Stay	
				67.0	
Current Assets	2,225,234	Total Charges	12,163,836	Average Wages	20.67
Fixed Assets	18,259,740	Contract Allowance	199,695	1.6% Skilled Nursing	14.7%
Other Assets	0	Operating Revenue	11,964,141	98.4% Ancillary Service	14.3%
Total Assets	20,484,974	Operating Expense	12,524,526	104.7% Current Ratio	3.7
Current Liabilities	601,430	Operating Margin	-560,385	-4.7% Days to Collect	26.3
Long Term Liabilities	0	Other Income	150,118	1.3% Avg Payment Days	16.9
Total Equity	19,883,544	Other Expense	0	0.0% Depreciation Rate	3.2%
Total Liab. and Equity	20,484,974	Net Profit or Loss	(410,267)	-3.4% Return on Equity	-2.1%

055204 OAKWOOD GARDENS CARE CENTER				Proprietary - Corporation	
OAKWOOD GARDENS CARE CENTER		12/31/2019 365 Days Settled			
FRESNO, CA 93726		CR Beds 104 POS Beds 0			
FRESNO		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		88.6%	
Balance Sheet		Income Statement		Length of Stay	
				113.3	
Current Assets	40,779,176	Total Charges	12,825,711	Average Wages	21.75
Fixed Assets	767,744	Contract Allowance	3,126,191	24.4% Skilled Nursing	80.2%
Other Assets	2,010,000	Operating Revenue	9,699,520	75.6% Ancillary Service	19.8%
Total Assets	43,556,920	Operating Expense	9,980,896	102.9% Current Ratio	1.1
Current Liabilities	36,779,170	Operating Margin	-281,376	-2.9% Days to Collect	45.7
Long Term Liabilities	0	Other Income	2,142	0.0% Avg Payment Days	44.4
Total Equity	6,777,750	Other Expense	0	0.0% Depreciation Rate	105.4%
Total Liab. and Equity	43,556,920	Net Profit or Loss	(279,234)	-2.9% Return on Equity	-4.1%

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055861 OJAI HEALTH & REHABILITATION				Proprietary - Partnership	
OJAI HEALTH & REHABILITATION		12/31/2019 365 Days Settled			
OJAI, CA 93023		CR Beds 74 POS Beds 0			
VENTURA		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		86.7%	
Balance Sheet		Income Statement		Length of Stay	
				176.0	
Current Assets	847,088	Total Charges	8,454,493	Average Wages	
Fixed Assets	99,611	Contract Allowance	74,804	23.84	
Other Assets	0	Operating Revenue	8,379,689	0.9%	
Total Assets	946,699	Operating Expense	8,292,887	99.1%	
Current Liabilities	604,138	Operating Margin	86,802	99.0%	
Long Term Liabilities	0	Other Income	45,857	1.0%	
Total Equity	342,561	Other Expense	0	0.5%	
Total Liab. and Equity	946,699	Net Profit or Loss	128,978	0.0%	
				1.5%	
				Return on Equity	
				37.7%	
<hr/>					
056321 OLYMPIA CONVALESCENT HOSPITAL				Proprietary - Corporation	
OLYMPIA CONVALESCENT HOSPITAL		12/31/2019 365 Days Settled			
LOS ANGELES, CA 90006		CR Beds 135 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		92.9%	
Balance Sheet		Income Statement		Length of Stay	
				194.9	
Current Assets	2,519,362	Total Charges	12,671,650	Average Wages	
Fixed Assets	300,735	Contract Allowance	-697,449	22.16	
Other Assets	-2,384,326	Operating Revenue	13,369,099	-5.5%	
Total Assets	435,771	Operating Expense	13,389,613	105.5%	
Current Liabilities	1,359,229	Operating Margin	-20,514	100.2%	
Long Term Liabilities	0	Other Income	5,311	-0.2%	
Total Equity	-923,458	Other Expense	0	0.0%	
Total Liab. and Equity	435,771	Net Profit or Loss	6,052	0.0%	
				0.0%	
				Return on Equity	
				-0.7%	

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055707 ONTARIO HEALTHCARE CENTER				Proprietary - Other	
ONTARIO HEALTHCARE CENTER		12/31/2019 365 Days Settled			
ONTARIO, CA 91762		CR Beds 59 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		88.7%	
Balance Sheet		Income Statement		Length of Stay	
				68.4	
Current Assets	566,382	Total Charges	6,257,710	Average Wages	22.38
Fixed Assets	95,309	Contract Allowance	876,540	14.0%	Skilled Nursing
Other Assets	212,717	Operating Revenue	5,381,170	86.0%	Ancillary Service
Total Assets	874,408	Operating Expense	5,903,636	109.7%	Current Ratio
Current Liabilities	366,885	Operating Margin	-522,466	-9.7%	Days to Collect
Long Term Liabilities	0	Other Income	77,107	1.4%	Avg Payment Days
Total Equity	507,523	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	874,408	Net Profit or Loss	(445,359)	-8.3%	Return on Equity
					-87.8%
055252 ORANGE HEALTHCARE & WELLNESS CENTRE, LLC				Proprietary - Other	
ORANGE HEALTHCARE & WELLNESS CENTRE, LLC		5/31/2019 365 Days Settled			
ORANGE, CA 92868		CR Beds 102 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		94.3%	
Balance Sheet		Income Statement		Length of Stay	
				72.3	
Current Assets	4,812,950	Total Charges	17,406,311	Average Wages	25.66
Fixed Assets	396,677	Contract Allowance	4,780,872	27.5%	Skilled Nursing
Other Assets	920,832	Operating Revenue	12,625,439	72.5%	Ancillary Service
Total Assets	6,130,459	Operating Expense	12,525,831	99.2%	Current Ratio
Current Liabilities	4,571,698	Operating Margin	99,608	0.8%	Days to Collect
Long Term Liabilities	-1,750,000	Other Income	171,414	1.4%	Avg Payment Days
Total Equity	3,308,761	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	6,130,459	Net Profit or Loss	271,022	2.1%	Return on Equity
					8.2%

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555021 ORANGEGROVE REHABILITATION HOSPITAL				Proprietary - Partnership	
ORANGEGROVE REHABILITATION HOSPITAL		12/31/2019 365 Days Settled			
GARDEN GROVE, CA 92843				CR Beds 97	POS Beds 0
ORANGE		Key Performance Ind.			
BLUE CROSS (TENNESSEE)				Occupancy Rate	89.6%
Balance Sheet		Income Statement		Length of Stay	78.9
Current Assets	1,489,661	Total Charges	10,107,762	Average Wages	22.22
Fixed Assets	9,792	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	16,212	Operating Revenue	10,107,762	100.0%	Ancillary Service
Total Assets	1,515,665	Operating Expense	9,478,324	93.8%	Current Ratio
Current Liabilities	683,497	Operating Margin	629,438	6.2%	Days to Collect
Long Term Liabilities	294,124	Other Income	282,843	2.8%	Avg Payment Days
Total Equity	538,044	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,515,665	Net Profit or Loss	912,281	9.0%	Return on Equity
					169.6%
055412 ORCHARD POST ACUTE CARE				Proprietary - Corporation	
ORCHARD POST ACUTE CARE		12/31/2019 365 Days Settled			
VACAVILLE, CA 95688				CR Beds 87	POS Beds 0
SOLANO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	73.9%
Balance Sheet		Income Statement		Length of Stay	53.2
Current Assets	6,482,619	Total Charges	9,995,858	Average Wages	17.41
Fixed Assets	300,718	Contract Allowance	819,184	8.2%	Skilled Nursing
Other Assets	3,970,361	Operating Revenue	9,176,674	91.8%	Ancillary Service
Total Assets	10,753,698	Operating Expense	9,000,679	98.1%	Current Ratio
Current Liabilities	2,263,538	Operating Margin	175,995	1.9%	Days to Collect
Long Term Liabilities	11,393,768	Other Income	36,488	0.4%	Avg Payment Days
Total Equity	-2,903,608	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	10,753,698	Net Profit or Loss	212,483	2.3%	Return on Equity
					-7.3%

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055775 ORINDA CARE CENTER, LLC				Proprietary - Other	
ORINDA CARE CENTER, LLC		12/31/2019 365 Days Settled			
ORINDA, CA 94563				CR Beds 47 POS Beds 0	
CONTRA COSTA				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 93.7%	
Balance Sheet		Income Statement		Length of Stay 99.9	
Current Assets	2,202,332	Total Charges	7,432,108	Average Wages 24.68	
Fixed Assets	86,111	Contract Allowance	138,902	1.9% Skilled Nursing 80.1%	
Other Assets	413,837	Operating Revenue	7,293,206	98.1% Ancillary Service 19.9%	
Total Assets	<u>2,702,280</u>	Operating Expense	6,757,908	92.7% Current Ratio 1.1	
Current Liabilities	2,072,821	Operating Margin	535,298	7.3% Days to Collect 38.0	
Long Term Liabilities	474,079	Other Income	17,841	0.2% Avg Payment Days 108.9	
Total Equity	155,380	Other Expense	0	0.0% Depreciation Rate 356.4%	
Total Liab. and Equity	<u>2,702,280</u>	Net Profit or Loss	<u>553,139</u>	7.6% Return on Equity 356.0%	
555281 OROVILLE HOSPITAL POST-ACUTE CENTER				Proprietary - Other	
OROVILLE HOSPITAL POST-ACUTE CENTER		12/31/2019 365 Days Settled			
OROVILLE, CA 95966				CR Beds 126 POS Beds 0	
BUTTE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 95.6%	
Balance Sheet		Income Statement		Length of Stay 59.8	
Current Assets	5,191,796	Total Charges	21,179,880	Average Wages 24.52	
Fixed Assets	175,528	Contract Allowance	3,860,560	18.2% Skilled Nursing 64.5%	
Other Assets	0	Operating Revenue	17,319,320	81.8% Ancillary Service 35.5%	
Total Assets	<u>5,367,324</u>	Operating Expense	18,160,870	104.9% Current Ratio 2.4	
Current Liabilities	2,133,935	Operating Margin	-841,550	-4.9% Days to Collect 85.2	
Long Term Liabilities	6,025,560	Other Income	56,486	0.3% Avg Payment Days 42.6	
Total Equity	-2,792,171	Other Expense	0	0.0% Depreciation Rate 91.3%	
Total Liab. and Equity	<u>5,367,324</u>	Net Profit or Loss	<u>(785,064)</u>	-4.5% Return on Equity 28.1%	

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056143 OSAGE HEALTHCARE & WELLNESS CENTRE		Proprietary - Other	
OSAGE HEALTHCARE & WELLNESS CENTRE		6/30/2019 365 Days Settled	
INGLEWOOD, CA 90301		CR Beds 53 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 89.2%	
Balance Sheet		Income Statement	
Current Assets	3,122,423	Total Charges	9,063,956
Fixed Assets	10,703	Contract Allowance	1,650,764
Other Assets	259,566	Operating Revenue	7,413,192
Total Assets	<u>3,392,692</u>	Operating Expense	6,873,256
Current Liabilities	1,444,195	Operating Margin	539,936
Long Term Liabilities	-1,415,000	Other Income	158,922
Total Equity	<u>3,363,497</u>	Other Expense	0
Total Liab. and Equity	<u>3,392,692</u>	Net Profit or Loss	<u>698,858</u>
		18.2%	Skilled Nursing 43.8%
		81.8%	Ancillary Service 56.2%
		92.7%	Current Ratio 2.2
		7.3%	Days to Collect 100.0
		2.1%	Avg Payment Days 98.1
		0.0%	Depreciation Rate 459.4%
		9.4%	Return on Equity 20.8%
055435 OUR LADY OF FATIMA VILLA		Proprietary - Other	
OUR LADY OF FATIMA VILLA		12/31/2019 365 Days Settled	
SARATOGA, CA 95070		CR Beds 85 POS Beds 0	
SANTA CLARA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 95.6%	
Balance Sheet		Income Statement	
Current Assets	2,718,588	Total Charges	13,419,681
Fixed Assets	68,085	Contract Allowance	153,376
Other Assets	52,207	Operating Revenue	13,266,305
Total Assets	<u>2,838,880</u>	Operating Expense	12,885,520
Current Liabilities	2,233,711	Operating Margin	380,785
Long Term Liabilities	3,482	Other Income	67,039
Total Equity	<u>601,687</u>	Other Expense	0
Total Liab. and Equity	<u>2,838,880</u>	Net Profit or Loss	<u>447,824</u>
		1.1%	Skilled Nursing 79.9%
		98.9%	Ancillary Service 20.1%
		97.1%	Current Ratio 1.2
		2.9%	Days to Collect 46.9
		0.5%	Avg Payment Days 47.1
		0.0%	Depreciation Rate 2,114.6%
		3.4%	Return on Equity 74.4%

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056379 OXNARD MANOR HEALTHCARE CENTER				Proprietary - Partnership	
OXNARD MANOR HEALTHCARE CENTER 12/31/2019 365 Days Settled					
OXNARD, CA 93030				CR Beds 82 POS Beds 0	
VENTURA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	87.8%
Balance Sheet		Income Statement		Length of Stay	92.2
Current Assets	584,129	Total Charges	11,993,284	Average Wages	23.86
Fixed Assets	240,351	Contract Allowance	3,121,326	26.0% Skilled Nursing	62.7%
Other Assets	44,606	Operating Revenue	8,871,958	74.0% Ancillary Service	37.3%
Total Assets	869,086	Operating Expense	9,494,007	107.0% Current Ratio	0.2
Current Liabilities	3,117,763	Operating Margin	-622,049	-7.0% Days to Collect	(2.0)
Long Term Liabilities	-808,000	Other Income	190,557	2.1% Avg Payment Days	156.6
Total Equity	-1,440,677	Other Expense	0	0.0% Depreciation Rate	33.1%
Total Liab. and Equity	869,086	Net Profit or Loss	(431,492)	-4.9% Return on Equity	30.0%
056007 PACIFIC CARE NURSING CENTER				Proprietary - Corporation	
PACIFIC CARE NURSING CENTER 12/31/2019 365 Days Settled					
LONG BEACH, CA 90806				CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	89.0%
Balance Sheet		Income Statement		Length of Stay	127.1
Current Assets	1,709,139	Total Charges	14,842,207	Average Wages	23.85
Fixed Assets	124,069	Contract Allowance	1,433,895	9.7% Skilled Nursing	78.9%
Other Assets	400	Operating Revenue	13,408,312	90.3% Ancillary Service	21.1%
Total Assets	1,833,608	Operating Expense	13,113,551	97.8% Current Ratio	2.0
Current Liabilities	841,176	Operating Margin	294,761	2.2% Days to Collect	45.8
Long Term Liabilities	239,694	Other Income	195,864	1.5% Avg Payment Days	23.4
Total Equity	752,738	Other Expense	0	0.0% Depreciation Rate	583.9%
Total Liab. and Equity	1,833,608	Net Profit or Loss	490,625	3.7% Return on Equity	65.2%

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056048 PACIFIC COAST MANOR				Proprietary - Corporation	
PACIFIC COAST MANOR		12/31/2019 365 Days Settled			
CAPITOLA, CA 95010				CR Beds 99 POS Beds 0	
SANTA CRUZ				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 94.9%	
Balance Sheet		Income Statement		Length of Stay 44.3	
Current Assets	1,568,597	Total Charges	17,035,815	Average Wages	26.30
Fixed Assets	492,773	Contract Allowance	126,375	0.7% Skilled Nursing	71.0%
Other Assets	488,636	Operating Revenue	16,909,440	99.3% Ancillary Service	29.0%
Total Assets	2,550,006	Operating Expense	13,303,268	78.7% Current Ratio	3.4
Current Liabilities	456,332	Operating Margin	3,606,172	21.3% Days to Collect	31.9
Long Term Liabilities	-31,379,673	Other Income	11,885	0.1% Avg Payment Days	3.0
Total Equity	33,473,347	Other Expense	0	0.0% Depreciation Rate	68.6%
Total Liab. and Equity	2,550,006	Net Profit or Loss	3,618,057	21.4% Return on Equity	10.8%
555090 PACIFIC COAST POST ACUTE				Proprietary - Partnership	
PACIFIC COAST POST ACUTE		12/31/2019 365 Days Settled			
SALINAS, CA 93901				CR Beds 149 POS Beds 0	
MONTEREY				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 94.4%	
Balance Sheet		Income Statement		Length of Stay 129.6	
Current Assets	4,093,370	Total Charges	22,048,887	Average Wages	23.81
Fixed Assets	170,386	Contract Allowance	3,259,155	14.8% Skilled Nursing	75.8%
Other Assets	0	Operating Revenue	18,789,732	85.2% Ancillary Service	24.2%
Total Assets	4,263,756	Operating Expense	17,338,566	92.3% Current Ratio	3.1
Current Liabilities	1,303,565	Operating Margin	1,451,166	7.7% Days to Collect	69.1
Long Term Liabilities	0	Other Income	1,047	0.0% Avg Payment Days	24.9
Total Equity	2,960,191	Other Expense	0	0.0% Depreciation Rate	1,345.5%
Total Liab. and Equity	4,263,756	Net Profit or Loss	1,448,532	7.7% Return on Equity	48.9%

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056207 PACIFIC GARDENS NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
PACIFIC GARDENS NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
FRESNO, CA 93727				CR Beds 180 POS Beds 0	
FRESNO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	88.1%
				Length of Stay	49.0
				Average Wages	19.36
				Skilled Nursing	72.0%
				Ancillary Service	28.0%
				Current Ratio	(0.1)
				Days to Collect	56.7
				Avg Payment Days	4.0
				Depreciation Rate	30.3%
				Return on Equity	7.1%
<hr/>					
055356 PACIFIC GROVE HEALTHCARE CENTER				Proprietary - Corporation	
PACIFIC GROVE HEALTHCARE CENTER		12/31/2019 319 Days Settled			
PACIFIC GROVE, CA 93950		2/15/2019 46 Days Settled		CR Beds 51 POS Beds 0	
MONTEREY				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	11.1%
				Length of Stay	159.2
				Average Wages	25.83
				Skilled Nursing	80.0%
				Ancillary Service	20.0%
				Current Ratio	3.0
				Days to Collect	2,256.4
				Avg Payment Days	154.5
				Depreciation Rate	14.5%
				Return on Equity	-6.5%

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055356 PACIFIC GROVE HEALTHCARE CENTER				Proprietary - Other	
PACIFIC GROVE HEALTHCARE CENTER		12/31/2019 319 Days Settled			
PACIFIC GROVE, CA 93950		2/15/2019 46 Days Settled		CR Beds 51	POS Beds 0
MONTEREY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		91.7%	
Balance Sheet		Income Statement		Length of Stay 104.3	
Current Assets	2,025,139	Total Charges	5,680,683	Average Wages	25.83
Fixed Assets	27,879	Contract Allowance	149,084	2.6% Skilled Nursing	80.8%
Other Assets	0	Operating Revenue	5,531,599	97.4% Ancillary Service	19.2%
Total Assets	2,053,018	Operating Expense	5,485,759	99.2% Current Ratio	1.1
Current Liabilities	1,842,685	Operating Margin	45,840	0.8% Days to Collect	77.3
Long Term Liabilities	149,518	Other Income	14,975	0.3% Avg Payment Days	118.3
Total Equity	60,815	Other Expense	0	0.0% Depreciation Rate	2,161.0%
Total Liab. and Equity	2,053,018	Net Profit or Loss	60,815	1.1% Return on Equity	100.0%
055575 PACIFIC HAVEN SUBACUTE AND HEALTHCARE CENTER				Proprietary - Corporation	
PACIFIC HAVEN SUBACUTE AND HEALTHCARE CENTER		12/31/2019 365 Days Settled			
GARDEN GROVE, CA 92843				CR Beds 99	POS Beds 0
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		93.4%	
Balance Sheet		Income Statement		Length of Stay 72.0	
Current Assets	3,287,962	Total Charges	22,362,129	Average Wages	26.02
Fixed Assets	487,392	Contract Allowance	4,803,659	21.5% Skilled Nursing	65.3%
Other Assets	199,110	Operating Revenue	17,558,470	78.5% Ancillary Service	34.7%
Total Assets	3,974,464	Operating Expense	17,150,885	97.7% Current Ratio	2.1
Current Liabilities	1,550,167	Operating Margin	407,585	2.3% Days to Collect	38.6
Long Term Liabilities	139,067	Other Income	306,609	1.7% Avg Payment Days	25.3
Total Equity	2,285,230	Other Expense	0	0.0% Depreciation Rate	38.0%
Total Liab. and Equity	3,974,464	Net Profit or Loss	714,194	4.1% Return on Equity	31.3%

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056176 PACIFIC HEIGHTS TRANSITIONAL CARE CENTER				Proprietary - Other	
PACIFIC HEIGHTS TRANSITIONAL CARE CENTER		12/31/2019 365 Days Settled			
SAN FRANCISCO, CA 94115				CR Beds 120 POS Beds 0	
SAN FRANCISCO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	86.8%
Balance Sheet		Income Statement		Length of Stay	89.0
Current Assets	2,171,076	Total Charges	15,921,080	Average Wages	28.49
Fixed Assets	2,329,019	Contract Allowance	1,671,340	10.5%	Skilled Nursing 83.4%
Other Assets	-5,969,669	Operating Revenue	14,249,740	89.5%	Ancillary Service 16.6%
Total Assets	-1,469,574	Operating Expense	16,474,789	115.6%	Current Ratio 2.7
Current Liabilities	803,838	Operating Margin	-2,225,049	-15.6%	Days to Collect 53.7
Long Term Liabilities	1,349,706	Other Income	3,078	0.0%	Avg Payment Days 14.4
Total Equity	-3,623,118	Other Expense	0	0.0%	Depreciation Rate 88.7%
Total Liab. and Equity	-1,469,574	Net Profit or Loss	(2,226,001)	-15.6%	Return on Equity 61.4%
056037 PACIFIC HILLS MANOR				Proprietary - Corporation	
PACIFIC HILLS MANOR		12/31/2019 365 Days Settled			
MORGAN HILL, CA 95037				CR Beds 99 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	94.0%
Balance Sheet		Income Statement		Length of Stay	50.7
Current Assets	2,408,918	Total Charges	17,688,420	Average Wages	26.44
Fixed Assets	294,997	Contract Allowance	1,747,762	9.9%	Skilled Nursing 73.0%
Other Assets	466,099	Operating Revenue	15,940,658	90.1%	Ancillary Service 27.0%
Total Assets	3,170,014	Operating Expense	13,478,896	84.6%	Current Ratio (0.1)
Current Liabilities	-23,815,766	Operating Margin	2,461,762	15.4%	Days to Collect 53.0
Long Term Liabilities	0	Other Income	-131,601	-0.8%	Avg Payment Days 7.7
Total Equity	26,985,780	Other Expense	0	0.0%	Depreciation Rate 105.6%
Total Liab. and Equity	3,170,014	Net Profit or Loss	2,330,161	14.6%	Return on Equity 8.6%

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056164 PACIFIC PALMS HEALTHCARE				Proprietary - Other	
PACIFIC PALMS HEALTHCARE		12/31/2019 365 Days Settled			
LONG BEACH, CA 90804		CR Beds 133 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		69.4%	
Balance Sheet		Income Statement		Length of Stay	
				79.8	
Current Assets	1,378,783	Total Charges	11,165,629	Average Wages	20.75
Fixed Assets	261,042	Contract Allowance	1,400,062	12.5%	Skilled Nursing
Other Assets	0	Operating Revenue	9,765,567	87.5%	Ancillary Service
Total Assets	<u>1,639,825</u>	Operating Expense	10,025,291	102.7%	Current Ratio
Current Liabilities	1,323,195	Operating Margin	-259,724	-2.7%	Days to Collect
Long Term Liabilities	0	Other Income	27,719	0.3%	Avg Payment Days
Total Equity	<u>316,630</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,639,825</u>	Net Profit or Loss	<u>(232,005)</u>	-2.4%	Return on Equity
				-73.3%	
555054 PACIFIC POST ACUTE				Proprietary - Other	
PACIFIC POST ACUTE		12/31/2019 365 Days Settled			
SANTA MONICA, CA 90404		CR Beds 49 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		84.0%	
Balance Sheet		Income Statement		Length of Stay	
				67.1	
Current Assets	-1,328,072	Total Charges	8,702,800	Average Wages	25.32
Fixed Assets	730,224	Contract Allowance	2,951,962	33.9%	Skilled Nursing
Other Assets	40,000	Operating Revenue	5,750,838	66.1%	Ancillary Service
Total Assets	<u>-557,848</u>	Operating Expense	6,328,942	110.1%	Current Ratio
Current Liabilities	942,489	Operating Margin	-578,104	-10.1%	Days to Collect
Long Term Liabilities	168,431	Other Income	116,627	2.0%	Avg Payment Days
Total Equity	<u>-1,668,768</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>-557,848</u>	Net Profit or Loss	<u>(461,477)</u>	-8.0%	Return on Equity
				27.7%	

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056313 PACIFIC VILLA, INC				Proprietary - Corporation	
PACIFIC VILLA, INC		12/31/2019 365 Days Settled			
LONG BEACH, CA 90807				CR Beds 99	POS Beds 0
LOS ANGELES				Key Performance Ind.	
Noridian (AS, GU, HI, NV)				Occupancy Rate	86.5%
Balance Sheet		Income Statement		Length of Stay	141.4
Current Assets	2,011,224	Total Charges	15,375,387	Average Wages	17.44
Fixed Assets	430,005	Contract Allowance	4,618,055	30.0%	Skilled Nursing 82.6%
Other Assets	-1,816,435	Operating Revenue	10,757,332	70.0%	Ancillary Service 17.4%
Total Assets	624,794	Operating Expense	11,352,403	105.5%	Current Ratio 1.9
Current Liabilities	1,040,287	Operating Margin	-595,071	-5.5%	Days to Collect 77.4
Long Term Liabilities	-141,742	Other Income	1,118	0.0%	Avg Payment Days 33.4
Total Equity	-273,751	Other Expense	0	0.0%	Depreciation Rate 100.1%
Total Liab. and Equity	624,794	Net Profit or Loss	(593,953)	-5.5%	Return on Equity 217.0%
056205 PACIFICA NURSING AND REHAB CENTER				Proprietary - Corporation	
PACIFICA NURSING AND REHAB CENTER		12/31/2019 365 Days Settled			
PACIFICA, CA 94044				CR Beds 68	POS Beds 0
SAN MATEO				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	90.1%
Balance Sheet		Income Statement		Length of Stay	22.1
Current Assets	3,143,272	Total Charges	19,449,343	Average Wages	31.57
Fixed Assets	150,569	Contract Allowance	2,782,658	14.3%	Skilled Nursing 64.1%
Other Assets	-208,700	Operating Revenue	16,666,685	85.7%	Ancillary Service 35.9%
Total Assets	3,085,141	Operating Expense	17,024,316	102.1%	Current Ratio 1.3
Current Liabilities	2,423,080	Operating Margin	-357,631	-2.1%	Days to Collect 48.3
Long Term Liabilities	0	Other Income	1,504	0.0%	Avg Payment Days 30.2
Total Equity	662,061	Other Expense	0	0.0%	Depreciation Rate 1,144.3%
Total Liab. and Equity	3,085,141	Net Profit or Loss	(283,774)	-1.7%	Return on Equity -42.9%

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056456 PALAZZO POST ACUTE				Proprietary - Corporation	
PALAZZO POST ACUTE		12/31/2019 365 Days Settled			
LOS ANGELES, CA 90029				CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
Noridian (AS, GU, HI, NV)				Occupancy Rate 93.8%	
Balance Sheet		Income Statement		Length of Stay 102.1	
Current Assets	1,756,026	Total Charges	13,082,250	Average Wages	20.61
Fixed Assets	5,234	Contract Allowance	2,467,411	18.9%	Skilled Nursing 63.5%
Other Assets	651,802	Operating Revenue	10,614,839	81.1%	Ancillary Service 36.5%
Total Assets	2,413,062	Operating Expense	10,486,727	98.8%	Current Ratio 1.0
Current Liabilities	1,691,518	Operating Margin	128,112	1.2%	Days to Collect 61.6
Long Term Liabilities	2,728,855	Other Income	13,459	0.1%	Avg Payment Days 49.6
Total Equity	-2,007,311	Other Expense	0	0.0%	Depreciation Rate 16,182.7%
Total Liab. and Equity	2,413,062	Net Profit or Loss	108,190	1.0%	Return on Equity -5.4%
555740 PALM GROVE HEALTH CARE				Proprietary - Other	
PALM GROVE HEALTH CARE		12/31/2019 365 Days Settled			
BEAUMONT, CA 92223				CR Beds 57 POS Beds 0	
RIVERSIDE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 98.2%	
Balance Sheet		Income Statement		Length of Stay 392.9	
Current Assets	1,230,226	Total Charges	5,982,088	Average Wages	18.64
Fixed Assets	489,091	Contract Allowance	-6,457	-0.1%	Skilled Nursing 89.6%
Other Assets	0	Operating Revenue	5,988,545	100.1%	Ancillary Service 10.4%
Total Assets	1,719,317	Operating Expense	5,692,509	95.1%	Current Ratio 1.7
Current Liabilities	726,450	Operating Margin	296,036	4.9%	Days to Collect 63.8
Long Term Liabilities	0	Other Income	10,295	0.2%	Avg Payment Days 30.5
Total Equity	992,867	Other Expense	0	0.0%	Depreciation Rate 32.4%
Total Liab. and Equity	1,719,317	Net Profit or Loss	306,331	5.1%	Return on Equity 30.9%

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056229 PALM SPRINGS HEALTHCARE & REHABILITATION CENTER		Proprietary - Other	
PALM SPRINGS HEALTHCARE & REHABILITATION CENTER		12/31/2019 365 Days Settled	
PALM SPRINGS, CA 92262		CR Beds 99 POS Beds 0	
RIVERSIDE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	79.1%
Balance Sheet		Income Statement	
Current Assets	1,227,009	Total Charges	15,556,623
Fixed Assets	2,437,154	Contract Allowance	5,462,001
Other Assets	0	Operating Revenue	10,094,622
Total Assets	3,664,163	Operating Expense	9,889,683
Current Liabilities	358,278	Operating Margin	204,939
Long Term Liabilities	-6,496,140	Other Income	7,038
Total Equity	9,802,025	Other Expense	0
Total Liab. and Equity	3,664,163	Net Profit or Loss	211,825
		35.1%	Skilled Nursing 70.0%
		64.9%	Ancillary Service 30.0%
		98.0%	Current Ratio 3.4
		2.0%	Days to Collect 41.6
		0.1%	Avg Payment Days 11.9
		0.0%	Depreciation Rate 8.7%
		2.1%	Return on Equity 2.2%
555365 PALM TERRACE CARE CENTER		Proprietary - Corporation	
PALM TERRACE CARE CENTER		12/31/2019 365 Days Settled	
RIVERSIDE, CA 92505		CR Beds 75 POS Beds 0	
RIVERSIDE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	88.2%
Balance Sheet		Income Statement	
Current Assets	2,441,516	Total Charges	12,971,447
Fixed Assets	47,790	Contract Allowance	149,785
Other Assets	627,412	Operating Revenue	12,821,662
Total Assets	3,116,718	Operating Expense	11,666,646
Current Liabilities	2,374,471	Operating Margin	1,155,016
Long Term Liabilities	0	Other Income	491
Total Equity	742,247	Other Expense	0
Total Liab. and Equity	3,116,718	Net Profit or Loss	1,152,760
		1.2%	Skilled Nursing 55.0%
		98.8%	Ancillary Service 45.0%
		91.0%	Current Ratio 1.0
		9.0%	Days to Collect 48.3
		0.0%	Avg Payment Days 50.3
		0.0%	Depreciation Rate 3,392.8%
		9.0%	Return on Equity 155.3%

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555257 PALM TERRACE HEALTHCARE & REHABILITATION CENTER				Proprietary - Corporation	
PALM TERRACE HEALTHCARE & REHABILITATION CENTER		12/31/2019 365 Days Settled			
LAGUNA HILLS, CA 92653		CR Beds 99 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		87.8%	
		Length of Stay		39.4	
		Average Wages		27.74	
		6.4% Skilled Nursing		62.9%	
		93.6% Ancillary Service		37.1%	
		90.1% Current Ratio		25.0	
		9.9% Days to Collect		31.5	
		0.0% Avg Payment Days		17.8	
		0.0% Depreciation Rate		34.9%	
		9.9% Return on Equity		6.4%	
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555513 PALM VILLAGE RETIREMENT COMM.				Proprietary - Corporation	
PALM VILLAGE RETIREMENT COMM.		12/31/2019 365 Days Settled			
REEDLEY, CA 93654		CR Beds 189 POS Beds 0			
FRESNO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.9%	
		Length of Stay		342.8	
		Average Wages		20.43	
		15.1% Skilled Nursing		67.6%	
		84.9% Ancillary Service		9.6%	
		106.6% Current Ratio		2.2	
		-6.6% Days to Collect		31.2	
		8.6% Avg Payment Days		34.0	
		0.0% Depreciation Rate		2.6%	
		2.0% Return on Equity		4.9%	

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055047 PALMS CARE CENTER, LLC		Proprietary - Corporation	
PALMS CARE CENTER, LLC		12/31/2019 229 Days Settled	
CHOWCHILLA, CA 93610		5/16/2019 136 Days Settled	
MADERA		CR Beds 62 POS Beds 0	
Noridian (CA)		Key Performance Ind.	
		Occupancy Rate	84.4%
		Length of Stay	120.7
		Average Wages	18.26
		16.3% Skilled Nursing	81.9%
		83.7% Ancillary Service	18.1%
		143.1% Current Ratio	0.1
		-43.1% Days to Collect	47.4
		0.5% Avg Payment Days	70.0
		0.0% Depreciation Rate	2,029.4%
		-42.5% Return on Equity	97.9%

Balance Sheet		Income Statement			
Current Assets	203,649	Total Charges	6,371,565		
Fixed Assets	40,661	Contract Allowance	1,041,690	16.3%	
Other Assets	0	Operating Revenue	5,329,875	83.7%	
Total Assets	244,310	Operating Expense	7,624,564	143.1%	
Current Liabilities	1,982,360	Operating Margin	-2,294,689	-43.1%	
Long Term Liabilities	576,813	Other Income	27,478	0.5%	
Total Equity	-2,314,863	Other Expense	0	0.0%	
Total Liab. and Equity	244,310	Net Profit or Loss	(2,267,278)	-42.5%	

055047 PALMS CARE CENTER, LLC		Proprietary - Other	
PALMS CARE CENTER, LLC		12/31/2019 229 Days Settled	
CHOWCHILLA, CA 93610		5/16/2019 136 Days Settled	
MADERA		CR Beds 62 POS Beds 0	
Noridian (CA)		Key Performance Ind.	
		Occupancy Rate	95.2%
		Length of Stay	128.7
		Average Wages	18.26
		1.1% Skilled Nursing	85.0%
		98.9% Ancillary Service	15.0%
		95.5% Current Ratio	2.6
		4.5% Days to Collect	109.2
		0.5% Avg Payment Days	61.1
		0.0% Depreciation Rate	181.9%
		4.9% Return on Equity	100.0%

Balance Sheet		Income Statement			
Current Assets	1,694,809	Total Charges	3,799,599		
Fixed Assets	186,225	Contract Allowance	42,666	1.1%	
Other Assets	599,343	Operating Revenue	3,756,933	98.9%	
Total Assets	2,480,377	Operating Expense	3,588,809	95.5%	
Current Liabilities	641,125	Operating Margin	168,124	4.5%	
Long Term Liabilities	1,653,748	Other Income	17,380	0.5%	
Total Equity	185,504	Other Expense	0	0.0%	
Total Liab. and Equity	2,480,377	Net Profit or Loss	185,504	4.9%	

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055646 PALO ALTO SUB-ACUTE AND REHABILITATION CENTER				Proprietary - Corporation	
PALO ALTO SUB-ACUTE AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
PALO ALTO, CA 94301		CR Beds 66 POS Beds 0			
SANTA CLARA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		87.6%	
Balance Sheet		Income Statement		Length of Stay 30.5	
Current Assets	1,714,482	Total Charges	16,221,839	Average Wages	28.95
Fixed Assets	79,757	Contract Allowance	4,046,169	24.9% Skilled Nursing	70.4%
Other Assets	40,000	Operating Revenue	12,175,670	75.1% Ancillary Service	29.6%
Total Assets	1,834,239	Operating Expense	11,227,140	92.2% Current Ratio	(1.1)
Current Liabilities	-1,577,471	Operating Margin	948,530	7.8% Days to Collect	50.0
Long Term Liabilities	108,188	Other Income	7,125	0.1% Avg Payment Days	4.4
Total Equity	3,303,522	Other Expense	0	0.0% Depreciation Rate	142.8%
Total Liab. and Equity	1,834,239	Net Profit or Loss	955,655	7.8% Return on Equity	28.9%
555764 PALOMAR HEIGHTS POST ACUTE REHAB				Proprietary - Other	
PALOMAR HEIGHTS POST ACUTE REHAB		12/31/2019 365 Days Settled			
ESCONDIDO, CA 92027		CR Beds 98 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		78.5%	
Balance Sheet		Income Statement		Length of Stay 152.7	
Current Assets	1,182,201	Total Charges	7,951,055	Average Wages	23.12
Fixed Assets	0	Contract Allowance	444,100	5.6% Skilled Nursing	86.0%
Other Assets	775,000	Operating Revenue	7,506,955	94.4% Ancillary Service	13.7%
Total Assets	1,957,201	Operating Expense	7,852,936	104.6% Current Ratio	0.7
Current Liabilities	1,739,346	Operating Margin	-345,981	-4.6% Days to Collect	53.1
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	80.2
Total Equity	217,855	Other Expense	0	0.0% Depreciation Rate	1,381.6%
Total Liab. and Equity	1,957,201	Net Profit or Loss	(345,981)	-4.6% Return on Equity	-158.8%

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055067 PALOMAR VISTA HEALTHCARE CENTER				Proprietary - Corporation	
PALOMAR VISTA HEALTHCARE CENTER				12/31/2019 365 Days Settled	
ESCONDIDO, CA 92025				CR Beds 74 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	94.0%
Balance Sheet		Income Statement		Length of Stay	82.2
Current Assets	4,444,433	Total Charges	8,867,674	Average Wages	24.26
Fixed Assets	732,124	Contract Allowance	661,470	7.5% Skilled Nursing	71.6%
Other Assets	2,561,443	Operating Revenue	8,206,204	92.5% Ancillary Service	28.4%
Total Assets	7,738,000	Operating Expense	7,472,022	91.1% Current Ratio	6.7
Current Liabilities	660,015	Operating Margin	734,182	8.9% Days to Collect	50.5
Long Term Liabilities	2,545,362	Other Income	7,527	0.1% Avg Payment Days	17.4
Total Equity	4,532,623	Other Expense	0	0.0% Depreciation Rate	46.4%
Total Liab. and Equity	7,738,000	Net Profit or Loss	741,709	9.0% Return on Equity	16.4%
555028 PALOS VERDES HEALTH CARE CENTER				Proprietary - Corporation	
PALOS VERDES HEALTH CARE CENTER				12/31/2019 365 Days Settled	
LOMITA, CA 90717				CR Beds 48 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	91.1%
Balance Sheet		Income Statement		Length of Stay	270.6
Current Assets	5,709,192	Total Charges	2,926,779	Average Wages	19.07
Fixed Assets	0	Contract Allowance	126,651	4.3% Skilled Nursing	95.9%
Other Assets	0	Operating Revenue	2,800,128	95.7% Ancillary Service	4.1%
Total Assets	5,709,192	Operating Expense	3,538,072	126.4% Current Ratio	1.7
Current Liabilities	3,281,565	Operating Margin	-737,944	-26.4% Days to Collect	682.9
Long Term Liabilities	358,043	Other Income	21,775	0.8% Avg Payment Days	338.5
Total Equity	2,069,584	Other Expense	0	0.0% Depreciation Rate	11,416,200.0%
Total Liab. and Equity	5,709,192	Net Profit or Loss	(716,169)	-25.6% Return on Equity	-34.6%

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056446 PARAMOUNT CONVALESCENT HOSP.				Proprietary - Corporation	
PARAMOUNT CONVALESCENT HOSP.				12/31/2019 365 Days Settled	
PARAMOUNT, CA 90723				CR Beds 59 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	94.4%
Balance Sheet		Income Statement		Length of Stay	179.9
Current Assets	1,305,979	Total Charges	11,322,730	Average Wages	24.90
Fixed Assets	426,713	Contract Allowance	3,387,670	29.9% Skilled Nursing	75.3%
Other Assets	119,000	Operating Revenue	7,935,060	70.1% Ancillary Service	24.7%
Total Assets	1,851,692	Operating Expense	7,723,185	97.3% Current Ratio	1.0
Current Liabilities	1,353,492	Operating Margin	211,875	2.7% Days to Collect	41.2
Long Term Liabilities	262,183	Other Income	178,989	2.3% Avg Payment Days	63.4
Total Equity	236,017	Other Expense	0	0.0% Depreciation Rate	58.3%
Total Liab. and Equity	1,851,692	Net Profit or Loss	390,864	4.9% Return on Equity	165.6%
555035 PARK ANAHEIM HEALTHCARE CENTER				Proprietary - Corporation	
PARK ANAHEIM HEALTHCARE CENTER				12/31/2019 365 Days Settled	
ANAHEIM, CA 92804				CR Beds 115 POS Beds 0	
ORANGE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	90.5%
Balance Sheet		Income Statement		Length of Stay	97.4
Current Assets	2,847,394	Total Charges	22,521,778	Average Wages	23.36
Fixed Assets	423,758	Contract Allowance	7,847,953	34.8% Skilled Nursing	67.9%
Other Assets	0	Operating Revenue	14,673,825	65.2% Ancillary Service	32.1%
Total Assets	3,271,152	Operating Expense	13,736,416	93.6% Current Ratio	2.1
Current Liabilities	1,368,041	Operating Margin	937,409	6.4% Days to Collect	16.7
Long Term Liabilities	0	Other Income	31	0.0% Avg Payment Days	25.8
Total Equity	1,903,111	Other Expense	0	0.0% Depreciation Rate	44.5%
Total Liab. and Equity	3,271,152	Net Profit or Loss	937,440	6.4% Return on Equity	49.3%

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555852 PARK AVENUE HEALTHCARE & WELLNESS CENTER				Proprietary - Other	
PARK AVENUE HEALTHCARE & WELLNESS CENTER		12/31/2019 365 Days Settled			
POMONA, CA 91768		CR Beds 231 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		94.0%	
		Length of Stay		156.1	
		Average Wages		22.42	
		Skilled Nursing		63.6%	
		Ancillary Service		36.4%	
		Current Ratio		2.0	
		Days to Collect		118.8	
		Avg Payment Days		124.8	
		Depreciation Rate		104.2%	
		Return on Equity		-244.1%	
Balance Sheet					
Current Assets		14,147,771			
Fixed Assets		1,056,305			
Other Assets		737,722			
Total Assets		15,941,798			
Current Liabilities		7,065,793			
Long Term Liabilities		8,641,850			
Total Equity		234,155			
Total Liab. and Equity		15,941,798			
Income Statement					
Total Charges		35,385,168			
Contract Allowance		11,305,756		32.0%	
Operating Revenue		24,079,412		68.0%	
Operating Expense		25,100,954		104.2%	
Operating Margin		-1,021,542		-4.2%	
Other Income		450,035		1.9%	
Other Expense		0		0.0%	
Net Profit or Loss		(571,507)		-2.4%	
056298 PARK CENTRAL CARE AND REHABILITATION CENTER					
Proprietary - Corporation					
PARK CENTRAL CARE AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
FREMONT, CA 94536		CR Beds 99 POS Beds 0			
ALAMEDA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		74.1%	
		Length of Stay		79.7	
		Average Wages		17.26	
		Skilled Nursing		79.0%	
		Ancillary Service		21.0%	
		Current Ratio		1.1	
		Days to Collect		82.9	
		Avg Payment Days		83.2	
		Depreciation Rate		47.7%	
		Return on Equity		-30.5%	
Balance Sheet					
Current Assets		2,723,310			
Fixed Assets		77,941			
Other Assets		1,479,915			
Total Assets		4,281,166			
Current Liabilities		2,549,043			
Long Term Liabilities		2,176,933			
Total Equity		-444,810			
Total Liab. and Equity		4,281,166			
Income Statement					
Total Charges		12,648,445			
Contract Allowance		1,738,139		13.7%	
Operating Revenue		10,910,306		86.3%	
Operating Expense		10,864,681		99.6%	
Operating Margin		45,625		0.4%	
Other Income		90,146		0.8%	
Other Expense		0		0.0%	
Net Profit or Loss		135,771		1.2%	

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555536 PARK REGENCY CARE CENTER				Proprietary - Other	
PARK REGENCY CARE CENTER		12/31/2019 365 Days Settled			
LA HABRA, CA 90631		CR Beds 99 POS Beds 0			
ORANGE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		93.6%	
Balance Sheet		Income Statement		Length of Stay	
				74.2	
Current Assets	5,343,006	Total Charges	19,637,938	Average Wages	24.44
Fixed Assets	297,269	Contract Allowance	6,044,043	30.8% Skilled Nursing	71.8%
Other Assets	25,000	Operating Revenue	13,593,895	69.2% Ancillary Service	28.2%
Total Assets	<u>5,665,275</u>	Operating Expense	13,316,295	98.0% Current Ratio	2.5
Current Liabilities	2,154,921	Operating Margin	277,600	2.0% Days to Collect	37.4
Long Term Liabilities	430,747	Other Income	284,479	2.1% Avg Payment Days	58.4
Total Equity	<u>3,079,607</u>	Other Expense	0	0.0% Depreciation Rate	117.1%
Total Liab. and Equity	<u>5,665,275</u>	Net Profit or Loss	<u>562,079</u>	4.1% Return on Equity	18.3%
<hr/>					
056411 PARK VIEW POST ACUTE				Proprietary - Corporation	
PARK VIEW POST ACUTE		12/31/2019 365 Days Settled			
SANTA ROSA, CA 95405		CR Beds 115 POS Beds 0			
SONOMA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		96.7%	
Balance Sheet		Income Statement		Length of Stay	
				43.8	
Current Assets	28,380,086	Total Charges	19,138,523	Average Wages	27.59
Fixed Assets	1,553,519	Contract Allowance	0	0.0% Skilled Nursing	73.6%
Other Assets	19,111,377	Operating Revenue	19,138,523	100.0% Ancillary Service	26.4%
Total Assets	<u>49,044,982</u>	Operating Expense	15,833,912	82.7% Current Ratio	22.1
Current Liabilities	1,282,407	Operating Margin	3,304,611	17.3% Days to Collect	44.5
Long Term Liabilities	19,055,869	Other Income	22,549	0.1% Avg Payment Days	20.1
Total Equity	<u>28,706,706</u>	Other Expense	0	0.0% Depreciation Rate	59.0%
Total Liab. and Equity	<u>49,044,982</u>	Net Profit or Loss	<u>3,327,160</u>	17.4% Return on Equity	11.6%

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555515 PARK VISTA AT MORNINGSID		Proprietary - Corporation	
PARK VISTA AT MORNINGSID		12/31/2019 365 Days Settled	
FULLERTON, CA 92835		CR Beds 127 POS Beds 0	
ORANGE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	95.9%
Balance Sheet		Income Statement	
Current Assets	2,734,324	Total Charges	15,565,500
Fixed Assets	13,718,354	Contract Allowance	724,793
Other Assets	418,568	Operating Revenue	14,840,707
Total Assets	16,871,246	Operating Expense	14,644,274
Current Liabilities	1,289,085	Operating Margin	196,433
Long Term Liabilities	0	Other Income	85,694
Total Equity	15,582,161	Other Expense	0
Total Liab. and Equity	16,871,246	Net Profit or Loss	281,283
		4.7%	Skilled Nursing 47.2%
		95.3%	Ancillary Service 18.6%
		98.7%	Current Ratio 2.1
		1.3%	Days to Collect 26.5
		0.6%	Avg Payment Days 28.1
		0.0%	Depreciation Rate 0.6%
		1.9%	Return on Equity 1.8%
555596 PARKSIDE HEALTH AND WELLNESS CENTER		Proprietary - Corporation	
PARKSIDE HEALTH AND WELLNESS CENTER		12/31/2019 365 Days Settled	
EL CAJON, CA 92020		CR Beds 52 POS Beds 0	
SAN DIEGO		Key Performance Ind.	
Noridian (CA)		Occupancy Rate	96.3%
Balance Sheet		Income Statement	
Current Assets	864,718	Total Charges	5,775,037
Fixed Assets	291,723	Contract Allowance	218,709
Other Assets	1,112,995	Operating Revenue	5,556,328
Total Assets	2,269,436	Operating Expense	5,130,508
Current Liabilities	501,965	Operating Margin	425,820
Long Term Liabilities	596,615	Other Income	5,927
Total Equity	1,170,856	Other Expense	0
Total Liab. and Equity	2,269,436	Net Profit or Loss	431,747
		3.8%	Skilled Nursing 92.5%
		96.2%	Ancillary Service 7.5%
		92.3%	Current Ratio 1.7
		7.7%	Days to Collect 55.8
		0.1%	Avg Payment Days 20.7
		0.0%	Depreciation Rate 38.4%
		7.8%	Return on Equity 36.9%

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055671 PARKVIEW HEALTHCARE CENTER		Proprietary - Other	
PARKVIEW HEALTHCARE CENTER		12/31/2019 365 Days Settled	
ANAHEIM, CA 92805		CR Beds 41 POS Beds 0	
ORANGE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	92.6%
Balance Sheet		Income Statement	
Current Assets	517,146	Total Charges	4,050,147
Fixed Assets	101,215	Contract Allowance	586,291
Other Assets	0	Operating Revenue	3,463,856
Total Assets	618,361	Operating Expense	3,314,452
Current Liabilities	277,578	Operating Margin	149,404
Long Term Liabilities	0	Other Income	575
Total Equity	340,783	Other Expense	0
Total Liab. and Equity	618,361	Net Profit or Loss	143,179
		14.5%	Skilled Nursing 81.6%
		85.5%	Ancillary Service 18.4%
		95.7%	Current Ratio 1.9
		4.3%	Days to Collect 16.9
		0.0%	Avg Payment Days 26.3
		0.0%	Depreciation Rate 37.5%
		4.1%	Return on Equity 42.0%

056052 PARKVIEW HEALTHCARE CENTER		Proprietary - Other	
PARKVIEW HEALTHCARE CENTER		12/31/2019 365 Days Settled	
HAYWARD, CA 94544		CR Beds 121 POS Beds 0	
ALAMEDA		Key Performance Ind.	
Noridian (AS, GU, HI, NV)		Occupancy Rate	94.8%
Balance Sheet		Income Statement	
Current Assets	1,456,116	Total Charges	19,167,888
Fixed Assets	954,178	Contract Allowance	4,990,250
Other Assets	34,951	Operating Revenue	14,177,638
Total Assets	2,445,245	Operating Expense	13,133,455
Current Liabilities	707,115	Operating Margin	1,044,183
Long Term Liabilities	-5,733,380	Other Income	104
Total Equity	7,471,510	Other Expense	0
Total Liab. and Equity	2,445,245	Net Profit or Loss	1,044,287
		26.0%	Skilled Nursing 79.5%
		74.0%	Ancillary Service 20.5%
		92.6%	Current Ratio 2.1
		7.4%	Days to Collect 35.4
		0.0%	Avg Payment Days 18.2
		0.0%	Depreciation Rate 45.8%
		7.4%	Return on Equity 14.0%

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055601 PARKVIEW JULIAN CONVALESCENT				Proprietary - Corporation	
PARKVIEW JULIAN CONVALESCENT		9/30/2019 365 Days Settled			
BAKERSFIELD, CA 93304		CR Beds 99 POS Beds 0			
KERN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		96.9%	
		Length of Stay		109.0	
		Average Wages		17.15	
		20.2%		Skilled Nursing	
		79.8%		Ancillary Service	
		105.7%		Current Ratio	
		-5.7%		Days to Collect	
		0.4%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-5.3%		Return on Equity	
				10,262.3 %	
				88.5%	
<hr/>					
055078 PARKWAY HILLS NURSING & REHABILITATION				Proprietary - Corporation	
PARKWAY HILLS NURSING & REHABILITATION		12/31/2019 365 Days Settled			
LA MESA, CA 91942		CR Beds 60 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
NORIDIAN PART A		Occupancy Rate		90.7%	
		Length of Stay		61.9	
		Average Wages		21.11	
		21.4%		Skilled Nursing	
		78.6%		Ancillary Service	
		102.9%		Current Ratio	
		-2.9%		Days to Collect	
		0.2%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-2.7%		Return on Equity	
				335.4%	
				-41.6%	

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555716 PARKWEST HEALTHCARE CENTER				Proprietary - Other	
PARKWEST HEALTHCARE CENTER		12/31/2019 365 Days Settled			
RESEDA, CA 91335				CR Beds 99 POS Beds 0	
LOS ANGELES		Key Performance Ind.			
Noridian (CA)				Occupancy Rate	91.5%
Balance Sheet		Income Statement		Length of Stay	92.1
Current Assets	6,486,496	Total Charges	17,506,667	Average Wages	21.25
Fixed Assets	125,438	Contract Allowance	2,988,997	17.1% Skilled Nursing	83.0%
Other Assets	789,300	Operating Revenue	14,517,670	82.9% Ancillary Service	17.0%
Total Assets	<u>7,401,234</u>	Operating Expense	14,452,747	99.6% Current Ratio	1.2
Current Liabilities	5,256,517	Operating Margin	64,923	0.4% Days to Collect	52.1
Long Term Liabilities	740,125	Other Income	54,294	0.4% Avg Payment Days	52.7
Total Equity	<u>1,404,592</u>	Other Expense	0	0.0% Depreciation Rate	464.0%
Total Liab. and Equity	<u>7,401,234</u>	Net Profit or Loss	<u>119,217</u>	0.8% Return on Equity	8.5%
555213 PASADENA CARE CENTER, LLC				Proprietary - Corporation	
PASADENA CARE CENTER, LLC		12/31/2019 365 Days Settled			
PASADENA, CA 91103				CR Beds 99 POS Beds 0	
LOS ANGELES		Key Performance Ind.			
Noridian (CA)				Occupancy Rate	77.2%
Balance Sheet		Income Statement		Length of Stay	362.4
Current Assets	2,424,320	Total Charges	8,414,282	Average Wages	21.21
Fixed Assets	2,199,590	Contract Allowance	1,247,114	14.8% Skilled Nursing	68.8%
Other Assets	0	Operating Revenue	7,167,168	85.2% Ancillary Service	31.2%
Total Assets	<u>4,623,910</u>	Operating Expense	7,991,625	111.5% Current Ratio	0.6
Current Liabilities	4,237,891	Operating Margin	-824,457	-11.5% Days to Collect	116.8
Long Term Liabilities	0	Other Income	28,107	0.4% Avg Payment Days	155.9
Total Equity	<u>386,019</u>	Other Expense	0	0.0% Depreciation Rate	21.5%
Total Liab. and Equity	<u>4,623,910</u>	Net Profit or Loss	<u>(796,350)</u>	-11.1% Return on Equity	-206.3%

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055617 PASADENA GROVE HEALTH CARE				Proprietary - Corporation	
PASADENA GROVE HEALTH CARE		12/31/2019 365 Days Settled			
PASADENA, CA 91103		CR Beds 71 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NORIDIAN PART A		Occupancy Rate		94.4%	
Balance Sheet		Income Statement		Length of Stay 70.3	
Current Assets	2,088,985	Total Charges	6,911,678	Average Wages	21.95
Fixed Assets	0	Contract Allowance	-252,408	-3.7%	Skilled Nursing 68.3%
Other Assets	350,000	Operating Revenue	7,164,086	103.7%	Ancillary Service 31.7%
Total Assets	2,438,985	Operating Expense	7,817,113	109.1%	Current Ratio 0.7
Current Liabilities	2,922,616	Operating Margin	-653,027	-9.1%	Days to Collect 97.1
Long Term Liabilities	0	Other Income	-6,323	-0.1%	Avg Payment Days 105.1
Total Equity	-483,631	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	2,438,985	Net Profit or Loss	(659,350)	-9.2%	Return on Equity 136.3%
055548 PASADENA PARK HEALTHCARE AND WELLNESS CENTER				Proprietary - Other	
PASADENA PARK HEALTHCARE AND WELLNESS CENTER		2/28/2019 365 Days Settled			
PASADENA, CA 91107		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		86.1%	
Balance Sheet		Income Statement		Length of Stay 54.7	
Current Assets	2,611,753	Total Charges	17,781,770	Average Wages	24.96
Fixed Assets	330,329	Contract Allowance	5,481,907	30.8%	Skilled Nursing 44.2%
Other Assets	161,952	Operating Revenue	12,299,863	69.2%	Ancillary Service 55.8%
Total Assets	3,104,034	Operating Expense	11,799,506	95.9%	Current Ratio 0.6
Current Liabilities	4,611,131	Operating Margin	500,357	4.1%	Days to Collect 58.2
Long Term Liabilities	0	Other Income	106,325	0.9%	Avg Payment Days 134.1
Total Equity	-1,507,097	Other Expense	0	0.0%	Depreciation Rate 110.1%
Total Liab. and Equity	3,104,034	Net Profit or Loss	606,682	4.9%	Return on Equity -40.3%

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555856 PENINSULA POST-ACUTE				Proprietary - Corporation	
PENINSULA POST-ACUTE		12/31/2019 365 Days Settled			
BURLINGAME, CA 94010		CR Beds 62 POS Beds 0			
SAN MATEO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		74.2%	
Balance Sheet		Income Statement		Length of Stay 26.6	
Current Assets	48,474,306	Total Charges	17,225,132	Average Wages	33.15
Fixed Assets	310,555	Contract Allowance	3,826,952	22.2%	Skilled Nursing 65.8%
Other Assets	131,285	Operating Revenue	13,398,180	77.8%	Ancillary Service 34.2%
Total Assets	48,916,146	Operating Expense	11,692,374	87.3%	Current Ratio 1.2
Current Liabilities	42,091,635	Operating Margin	1,705,806	12.7%	Days to Collect 40.0
Long Term Liabilities	46,523	Other Income	1,215	0.0%	Avg Payment Days 40.5
Total Equity	6,777,988	Other Expense	0	0.0%	Depreciation Rate 104.0%
Total Liab. and Equity	48,916,146	Net Profit or Loss	1,707,021	12.7%	Return on Equity 25.2%
056072 PETALUMA POST-ACUTE REHABILITATION				Proprietary - Other	
PETALUMA POST-ACUTE REHABILITATION		12/31/2019 365 Days Settled			
PETALUMA, CA 94952		CR Beds 90 POS Beds 0			
SONOMA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		88.3%	
Balance Sheet		Income Statement		Length of Stay 58.0	
Current Assets	1,842,083	Total Charges	13,953,331	Average Wages	30.09
Fixed Assets	1,485,819	Contract Allowance	2,099,422	15.0%	Skilled Nursing 79.1%
Other Assets	-3,085,180	Operating Revenue	11,853,909	85.0%	Ancillary Service 20.9%
Total Assets	242,722	Operating Expense	12,621,448	106.5%	Current Ratio 3.6
Current Liabilities	514,188	Operating Margin	-767,539	-6.5%	Days to Collect 56.0
Long Term Liabilities	586,271	Other Income	1,323	0.0%	Avg Payment Days 12.5
Total Equity	-857,737	Other Expense	0	0.0%	Depreciation Rate 85.4%
Total Liab. and Equity	242,722	Net Profit or Loss	(775,728)	-6.5%	Return on Equity 90.4%

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055170 PICO RIVERA HEALTHCARE CENTER				Proprietary - Corporation	
PICO RIVERA HEALTHCARE CENTER				12/31/2019 365 Days Settled	
PICO RIVERA, CA 90660				CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	91.2%
Balance Sheet		Income Statement		Length of Stay	81.0
Current Assets	2,510,897	Total Charges	15,163,541	Average Wages	20.13
Fixed Assets	806	Contract Allowance	6,173,069	40.7%	Skilled Nursing 56.4%
Other Assets	800	Operating Revenue	8,990,472	59.3%	Ancillary Service 43.6%
Total Assets	2,512,503	Operating Expense	8,936,365	99.4%	Current Ratio 2.7
Current Liabilities	922,537	Operating Margin	54,107	0.6%	Days to Collect 51.7
Long Term Liabilities	0	Other Income	1,151	0.0%	Avg Payment Days 22.4
Total Equity	1,589,966	Other Expense	0	0.0%	Depreciation Rate 230.1%
Total Liab. and Equity	2,512,503	Net Profit or Loss	55,258	0.6%	Return on Equity 3.5%
056096 PIEDMONT GARDENS HEALTH FACILITY				Nonprofit - Other	
PIEDMONT GARDENS HEALTH FACILITY				12/31/2019 365 Days Settled	
OAKLAND, CA 94611				CR Beds 345 POS Beds 0	
ALAMEDA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	83.8%
Balance Sheet		Income Statement		Length of Stay	150.1
Current Assets	51,406,486	Total Charges	32,557,373	Average Wages	24.03
Fixed Assets	18,192,210	Contract Allowance	2,090,901	6.4%	Skilled Nursing 32.6%
Other Assets	0	Operating Revenue	30,466,472	93.6%	Ancillary Service 10.3%
Total Assets	69,598,696	Operating Expense	28,580,263	93.8%	Current Ratio 2.5
Current Liabilities	20,252,083	Operating Margin	1,886,209	6.2%	Days to Collect 613.3
Long Term Liabilities	11,356,908	Other Income	460,498	1.5%	Avg Payment Days 9.7
Total Equity	37,989,705	Other Expense	0	0.0%	Depreciation Rate 2.1%
Total Liab. and Equity	69,598,696	Net Profit or Loss	2,346,707	7.7%	Return on Equity 6.2%

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055261 PILGRIM PLACE HEALTH SERVICES CENTER				Nonprofit - Other	
PILGRIM PLACE HEALTH SERVICES CENTER		12/31/2019 365 Days Settled			
CLAREMONT, CA 91711		CR Beds 118 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		88.1%	
		Length of Stay		128.2	
		Average Wages		25.16	
		Skilled Nursing		34.0%	
		Ancillary Service		13.3%	
		Current Ratio		4.9	
		Days to Collect		16.9	
		Avg Payment Days		22.6	
		Depreciation Rate		2.1%	
		Return on Equity		7.5%	
Balance Sheet					
Current Assets		9,647,287			
Fixed Assets		48,750,989			
Other Assets		17,083,688			
Total Assets		75,481,964			
Current Liabilities		1,973,616			
Long Term Liabilities		44,351,197			
Total Equity		29,157,151			
Total Liab. and Equity		75,481,964			
Income Statement					
Total Charges		18,394,669			
Contract Allowance		1,508,613		8.2%	
Operating Revenue		16,886,056		91.8%	
Operating Expense		20,615,591		122.1%	
Operating Margin		-3,729,535		-22.1%	
Other Income		5,916,593		35.0%	
Other Expense		0		0.0%	
Net Profit or Loss		2,187,058		13.0%	

555801 PINE CREEK CARE CENTER				Proprietary - Corporation	
PINE CREEK CARE CENTER		12/31/2019 365 Days Settled			
ROSEVILLE, CA 95661		CR Beds 99 POS Beds 0			
PLACER		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		96.0%	
		Length of Stay		37.2	
		Average Wages		26.51	
		Skilled Nursing		65.3%	
		Ancillary Service		34.7%	
		Current Ratio		1.2	
		Days to Collect		39.9	
		Avg Payment Days		43.4	
		Depreciation Rate		338.1%	
		Return on Equity		5.5%	
Balance Sheet					
Current Assets		61,288,598			
Fixed Assets		491,440			
Other Assets		2,420,000			
Total Assets		64,200,038			
Current Liabilities		49,777,941			
Long Term Liabilities		0			
Total Equity		14,422,097			
Total Liab. and Equity		64,200,038			
Income Statement					
Total Charges		20,028,344			
Contract Allowance		2,180,384		10.9%	
Operating Revenue		17,847,960		89.1%	
Operating Expense		17,056,120		95.6%	
Operating Margin		791,840		4.4%	
Other Income		2,331		0.0%	
Other Expense		0		0.0%	
Net Profit or Loss		794,171		4.4%	

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055056 PINE GROVE HEALTHCARE & WELLNESS CENTRE, LP				Proprietary - Partnership	
PINE GROVE HEALTHCARE & WELLNESS CENTRE, LP				12/31/2019 365 Days Settled	
SAN GABRIEL, CA 91775				CR Beds 75 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	93.3%
Balance Sheet		Income Statement		Length of Stay	80.9
Current Assets	1,315,679	Total Charges	15,566,413	Average Wages	25.66
Fixed Assets	298,970	Contract Allowance	5,562,904	35.7% Skilled Nursing	59.3%
Other Assets	10,120	Operating Revenue	10,003,509	64.3% Ancillary Service	40.7%
Total Assets	1,624,769	Operating Expense	9,439,158	94.4% Current Ratio	0.4
Current Liabilities	2,946,558	Operating Margin	564,351	5.6% Days to Collect	30.1
Long Term Liabilities	-4,265,000	Other Income	349,451	3.5% Avg Payment Days	133.9
Total Equity	2,943,211	Other Expense	0	0.0% Depreciation Rate	185.3%
Total Liab. and Equity	1,624,769	Net Profit or Loss	913,802	9.1% Return on Equity	31.0%
055850 PINE RIDGE CARE CENTER				Proprietary - Other	
PINE RIDGE CARE CENTER				12/31/2019 365 Days Settled	
SAN RAFAEL, CA 94903				CR Beds 101 POS Beds 0	
MARIN				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	94.9%
Balance Sheet		Income Statement		Length of Stay	360.6
Current Assets	1,568,595	Total Charges	15,014,055	Average Wages	27.43
Fixed Assets	725,833	Contract Allowance	3,643,459	24.3% Skilled Nursing	83.4%
Other Assets	320,033	Operating Revenue	11,370,596	75.7% Ancillary Service	16.6%
Total Assets	2,614,461	Operating Expense	12,038,590	105.9% Current Ratio	3.0
Current Liabilities	520,598	Operating Margin	-667,994	-5.9% Days to Collect	39.8
Long Term Liabilities	754,153	Other Income	195	0.0% Avg Payment Days	14.5
Total Equity	1,339,710	Other Expense	0	0.0% Depreciation Rate	59.2%
Total Liab. and Equity	2,614,461	Net Profit or Loss	(667,799)	-5.9% Return on Equity	-49.8%

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555542 PIONEER HOUSE				Proprietary - Corporation	
PIONEER HOUSE		9/30/2019 365 Days Settled			
SACRAMENTO, CA 95814		CR Beds 49		POS Beds 0	
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		221.1%	
Balance Sheet		Income Statement		Length of Stay 1,520.7	
Current Assets	765,999	Total Charges	6,302,188	Average Wages	19.29
Fixed Assets	1,842,285	Contract Allowance	773,819	12.3% Skilled Nursing	64.3%
Other Assets	548,944	Operating Revenue	5,528,369	87.7% Ancillary Service	6.4%
Total Assets	3,157,228	Operating Expense	7,300,311	132.1% Current Ratio	0.4
Current Liabilities	2,066,514	Operating Margin	-1,771,942	-32.1% Days to Collect	19.2
Long Term Liabilities	34,502	Other Income	598,809	10.8% Avg Payment Days	18.9
Total Equity	1,056,212	Other Expense	0	0.0% Depreciation Rate	2.8%
Total Liab. and Equity	3,157,228	Net Profit or Loss	(1,173,133)	-21.2% Return on Equity	-111.1%
055677 PITTSBURG SKILLED NURSING CENTER				Proprietary - Corporation	
PITTSBURG SKILLED NURSING CENTER		12/31/2019 365 Days Settled			
PITTSBURG, CA 94565		CR Beds 49		POS Beds 0	
CONTRA COSTA		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		93.8%	
Balance Sheet		Income Statement		Length of Stay 479.5	
Current Assets	1,843,234	Total Charges	6,957,036	Average Wages	22.55
Fixed Assets	18,840	Contract Allowance	2,435,381	35.0% Skilled Nursing	86.5%
Other Assets	14,567	Operating Revenue	4,521,655	65.0% Ancillary Service	13.5%
Total Assets	1,876,641	Operating Expense	4,249,527	94.0% Current Ratio	3.2
Current Liabilities	574,847	Operating Margin	272,128	6.0% Days to Collect	65.3
Long Term Liabilities	0	Other Income	14,009	0.3% Avg Payment Days	19.7
Total Equity	1,301,794	Other Expense	0	0.0% Depreciation Rate	304.0%
Total Liab. and Equity	1,876,641	Net Profit or Loss	286,137	6.3% Return on Equity	22.0%

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555004 PLAYA DEL REY CENTER				Proprietary - Corporation	
PLAYA DEL REY CENTER		12/31/2019 365 Days Settled			
PLAYA DEL REY, CA 90293				CR Beds 99	POS Beds 0
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	90.1%
Balance Sheet		Income Statement		Length of Stay	96.0
Current Assets	1,747,332	Total Charges	12,489,567	Average Wages	24.08
Fixed Assets	922,662	Contract Allowance	1,947,636	15.6%	Skilled Nursing 73.2%
Other Assets	2,309,578	Operating Revenue	10,541,931	84.4%	Ancillary Service 26.8%
Total Assets	4,979,572	Operating Expense	10,254,955	97.3%	Current Ratio 1.6
Current Liabilities	1,086,018	Operating Margin	286,976	2.7%	Days to Collect 56.1
Long Term Liabilities	2,564,045	Other Income	10,450	0.1%	Avg Payment Days 29.6
Total Equity	1,329,509	Other Expense	0	0.0%	Depreciation Rate 43.8%
Total Liab. and Equity	4,979,572	Net Profit or Loss	297,426	2.8%	Return on Equity 22.4%
055049 PLEASANT HILL POST ACUTE				Proprietary - Partnership	
PLEASANT HILL POST ACUTE		12/31/2019 365 Days Settled			
PLEASANT HILL, CA 94523				CR Beds 51	POS Beds 0
CONTRA COSTA				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	86.8%
Balance Sheet		Income Statement		Length of Stay	54.2
Current Assets	5,104,798	Total Charges	11,417,235	Average Wages	29.06
Fixed Assets	36,837	Contract Allowance	1,917,023	16.8%	Skilled Nursing 64.8%
Other Assets	0	Operating Revenue	9,500,212	83.2%	Ancillary Service 35.2%
Total Assets	5,141,635	Operating Expense	7,849,212	82.6%	Current Ratio 7.3
Current Liabilities	701,989	Operating Margin	1,651,000	17.4%	Days to Collect 193.4
Long Term Liabilities	0	Other Income	1,507	0.0%	Avg Payment Days 28.3
Total Equity	4,439,646	Other Expense	0	0.0%	Depreciation Rate 942.8%
Total Liab. and Equity	5,141,635	Net Profit or Loss	1,648,826	17.4%	Return on Equity 37.1%

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056392 PLEASANTON NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
PLEASANTON NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
PLEASANTON, CA 94566		CR Beds 139 POS Beds 0			
ALAMEDA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.3%	
Balance Sheet		Income Statement		Length of Stay 41.2	
Current Assets	15,628,210	Total Charges	27,303,509	Average Wages	24.83
Fixed Assets	93,047	Contract Allowance	3,891,221	14.3%	Skilled Nursing 59.3%
Other Assets	0	Operating Revenue	23,412,288	85.7%	Ancillary Service 40.7%
Total Assets	15,721,257	Operating Expense	20,120,717	85.9%	Current Ratio (0.6)
Current Liabilities	-25,313,396	Operating Margin	3,291,571	14.1%	Days to Collect 55.7
Long Term Liabilities	201,178	Other Income	13,095	0.1%	Avg Payment Days 28.4
Total Equity	40,833,475	Other Expense	0	0.0%	Depreciation Rate 689.4%
Total Liab. and Equity	15,721,257	Net Profit or Loss	3,169,598	13.5%	Return on Equity 7.8%
055866 PLUM TREE CARE CENTER				Proprietary - Corporation	
PLUM TREE CARE CENTER		12/31/2019 365 Days Settled			
SAN JOSE, CA 95124		CR Beds 73 POS Beds 0			
SANTA CLARA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		78.8%	
Balance Sheet		Income Statement		Length of Stay 40.8	
Current Assets	16,282,370	Total Charges	13,051,169	Average Wages	27.04
Fixed Assets	308,896	Contract Allowance	0	0.0%	Skilled Nursing 57.1%
Other Assets	118,621	Operating Revenue	13,051,169	100.0%	Ancillary Service 42.9%
Total Assets	16,709,887	Operating Expense	10,856,647	83.2%	Current Ratio (0.7)
Current Liabilities	-21,798,338	Operating Margin	2,194,522	16.8%	Days to Collect 56.1
Long Term Liabilities	153,406	Other Income	8,846	0.1%	Avg Payment Days 23.6
Total Equity	38,354,819	Other Expense	0	0.0%	Depreciation Rate 36.8%
Total Liab. and Equity	16,709,887	Net Profit or Loss	2,202,890	16.9%	Return on Equity 5.7%

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555692 PLYMOUTH SQUARE				Nonprofit - Church	
PLYMOUTH SQUARE		11/30/2019 365 Days Settled			
STOCKTON, CA 95202		CR Beds 119 POS Beds 0			
SAN JOAQUIN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		58.7%	
Balance Sheet		Income Statement		Length of Stay	
				156.4	
Current Assets	748,479	Total Charges	4,398,649	Average Wages	
Fixed Assets	2,219,301	Contract Allowance	562,711	20.70	
Other Assets	199,414	Operating Revenue	3,835,938	12.8%	
Total Assets	<u>3,167,194</u>	Operating Expense	6,002,747	87.2%	
Current Liabilities	3,068,255	Operating Margin	-2,166,809	156.5%	
Long Term Liabilities	2,942,262	Other Income	1,201,164	-56.5%	
Total Equity	<u>-2,843,323</u>	Other Expense	0	31.3%	
Total Liab. and Equity	<u>3,167,194</u>	Net Profit or Loss	<u>(965,645)</u>	0.0%	
				-25.2%	
				Return on Equity	
				34.0%	
055914 PLYMOUTH VILLAGE				Nonprofit - Other	
PLYMOUTH VILLAGE		12/31/2019 365 Days Settled			
REDLANDS, CA 92373		CR Beds 406 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		56.8%	
Balance Sheet		Income Statement		Length of Stay	
				181.2	
Current Assets	14,296,560	Total Charges	18,782,172	Average Wages	
Fixed Assets	13,320,294	Contract Allowance	1,618,405	20.87	
Other Assets	0	Operating Revenue	17,163,767	8.6%	
Total Assets	<u>27,616,854</u>	Operating Expense	19,363,998	91.4%	
Current Liabilities	16,749,958	Operating Margin	-2,200,231	112.8%	
Long Term Liabilities	6,909,526	Other Income	451,872	-12.8%	
Total Equity	<u>3,957,370</u>	Other Expense	0	2.6%	
Total Liab. and Equity	<u>27,616,854</u>	Net Profit or Loss	<u>(1,748,359)</u>	0.0%	
				-10.2%	
				Return on Equity	
				-44.2%	

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055282 POMONA VISTA CARE CENTER		Proprietary - Other	
POMONA VISTA CARE CENTER		12/31/2019 365 Days Settled	
POMONA, CA 91768		CR Beds 59 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 93.7%	
Balance Sheet		Income Statement	
Current Assets	1,918,165	Total Charges	10,092,631
Fixed Assets	113,160	Contract Allowance	4,210,324
Other Assets	0	Operating Revenue	5,882,307
Total Assets	<u>2,031,325</u>	Operating Expense	6,284,907
Current Liabilities	1,109,668	Operating Margin	-402,600
Long Term Liabilities	269,572	Other Income	93,297
Total Equity	652,085	Other Expense	0
Total Liab. and Equity	<u>2,031,325</u>	Net Profit or Loss	<u>(309,303)</u>
		41.7%	Skilled Nursing 84.6%
		58.3%	Ancillary Service 15.4%
		106.8%	Current Ratio 1.7
		-6.8%	Days to Collect 90.8
		1.6%	Avg Payment Days 64.4
		0.0%	Depreciation Rate 89.2%
		-5.3%	Return on Equity -47.4%

555658 PORTERVILLE CONVALESCENT HOSPITAL		Proprietary - Corporation	
PORTERVILLE CONVALESCENT HOSPITAL		12/31/2019 245 Days Submitted	
PORTERVILLE, CA 93257		4/30/2019 120 Days Submitted	
TULARE		CR Beds 99 POS Beds 0	
Noridian (CA)		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	1,120,504	Total Charges	2,523,591
Fixed Assets	18,558	Contract Allowance	229,549
Other Assets	533,741	Operating Revenue	2,294,042
Total Assets	<u>1,672,803</u>	Operating Expense	2,653,756
Current Liabilities	2,364,767	Operating Margin	-359,714
Long Term Liabilities	0	Other Income	742
Total Equity	-691,964	Other Expense	0
Total Liab. and Equity	<u>1,672,803</u>	Net Profit or Loss	<u>(358,972)</u>
		9.1%	Skilled Nursing 83.0%
		90.9%	Ancillary Service 17.0%
		115.7%	Current Ratio 0.5
		-15.7%	Days to Collect 160.1
		0.0%	Avg Payment Days 265.5
		0.0%	Depreciation Rate 1,337.1%
		-15.6%	Return on Equity 51.9%

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555658 PORTERVILLE CONVALESCENT HOSPITAL				Proprietary - Corporation	
PORTERVILLE CONVALESCENT HOSPITAL 12/31/2019 245 Days Submitted					
PORTERVILLE, CA 93257		4/30/2019 120 Days Submitted		CR Beds 99	POS Beds 0
TULARE				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	60.2%
Balance Sheet		Income Statement		Length of Stay	116.9
Current Assets	1,411,219	Total Charges	5,664,734	Average Wages	20.74
Fixed Assets	0	Contract Allowance	500,861	8.8%	Skilled Nursing 83.3%
Other Assets	0	Operating Revenue	5,163,873	91.2%	Ancillary Service 16.7%
Total Assets	1,411,219	Operating Expense	5,247,587	101.6%	Current Ratio 1.3
Current Liabilities	1,104,489	Operating Margin	-83,714	-1.6%	Days to Collect 50.4
Long Term Liabilities	390,426	Other Income	18	0.0%	Avg Payment Days 58.8
Total Equity	-83,696	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,411,219	Net Profit or Loss	(83,696)	-1.6%	Return on Equity 100.0%

555136 POWAY HEALTHCARE CENTER				Proprietary - Corporation	
POWAY HEALTHCARE CENTER 12/31/2019 365 Days Settled					
POWAY, CA 92064				CR Beds 99	POS Beds 0
SAN DIEGO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	95.3%
Balance Sheet		Income Statement		Length of Stay	74.2
Current Assets	45,837,456	Total Charges	15,606,796	Average Wages	24.25
Fixed Assets	512,228	Contract Allowance	3,649,040	23.4%	Skilled Nursing 72.9%
Other Assets	1,310,000	Operating Revenue	11,957,756	76.6%	Ancillary Service 27.1%
Total Assets	47,659,684	Operating Expense	12,277,379	102.7%	Current Ratio 1.1
Current Liabilities	40,646,570	Operating Margin	-319,623	-2.7%	Days to Collect 67.8
Long Term Liabilities	0	Other Income	34,475	0.3%	Avg Payment Days 45.2
Total Equity	7,013,114	Other Expense	0	0.0%	Depreciation Rate 138.5%
Total Liab. and Equity	47,659,684	Net Profit or Loss	(285,148)	-2.4%	Return on Equity -4.1%

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056328 PREMIER CARE CENTER FOR PALM SPRINGS				Proprietary - Corporation	
PREMIER CARE CENTER FOR PALM SPRINGS		12/31/2019 365 Days Settled			
PALM SPRINGS, CA 92264				CR Beds 99	POS Beds 0
RIVERSIDE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	89.8%
Balance Sheet		Income Statement		Length of Stay	42.3
Current Assets	12,716,559	Total Charges	11,927,735	Average Wages	23.17
Fixed Assets	359,751	Contract Allowance	885,435	7.4% Skilled Nursing	71.2%
Other Assets	3,704,874	Operating Revenue	11,042,300	92.6% Ancillary Service	28.8%
Total Assets	16,781,184	Operating Expense	10,364,607	93.9% Current Ratio	18.6
Current Liabilities	684,604	Operating Margin	677,693	6.1% Days to Collect	47.1
Long Term Liabilities	3,655,958	Other Income	3,183	0.0% Avg Payment Days	17.6
Total Equity	12,440,622	Other Expense	0	0.0% Depreciation Rate	35.5%
Total Liab. and Equity	16,781,184	Net Profit or Loss	680,876	6.2% Return on Equity	5.5%

055608 PRIMROSE POST-ACUTE				Proprietary - Corporation	
PRIMROSE POST-ACUTE		12/31/2019 365 Days Settled			
INGLEWOOD, CA 90302				CR Beds 69	POS Beds 0
LOS ANGELES		Key Performance Ind.			
Noridian (CA)				Occupancy Rate	92.5%
Balance Sheet		Income Statement		Length of Stay	186.4
Current Assets	24,027,157	Total Charges	7,589,119	Average Wages	22.70
Fixed Assets	222,529	Contract Allowance	374,429	4.9% Skilled Nursing	72.8%
Other Assets	842,475	Operating Revenue	7,214,690	95.1% Ancillary Service	27.2%
Total Assets	25,092,161	Operating Expense	7,482,945	103.7% Current Ratio	1.0
Current Liabilities	24,077,686	Operating Margin	-268,255	-3.7% Days to Collect	24.2
Long Term Liabilities	206,801	Other Income	1,787	0.0% Avg Payment Days	59.9
Total Equity	807,674	Other Expense	0	0.0% Depreciation Rate	229.7%
Total Liab. and Equity	25,092,161	Net Profit or Loss	(266,468)	-3.7% Return on Equity	-33.0%

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055876 PRINCETON MANOR HEALTHCARE CENTER, LLC				Proprietary - Corporation	
PRINCETON MANOR HEALTHCARE CENTER, LLC		12/31/2019 365 Days Settled			
OAKLAND, CA 94621				CR Beds 82	POS Beds 0
ALAMEDA				Key Performance Ind.	
Noridian (AS, GU, HI, NV)				Occupancy Rate	88.2%
Balance Sheet		Income Statement		Length of Stay	159.0
Current Assets	1,380,084	Total Charges	10,563,298	Average Wages	27.76
Fixed Assets	29,446	Contract Allowance	2,184,021	20.7%	Skilled Nursing 80.7%
Other Assets	52,909	Operating Revenue	8,379,277	79.3%	Ancillary Service 19.3%
Total Assets	1,462,439	Operating Expense	8,811,613	105.2%	Current Ratio 1.0
Current Liabilities	1,397,625	Operating Margin	-432,336	-5.2%	Days to Collect 50.2
Long Term Liabilities	380,000	Other Income	120,683	1.4%	Avg Payment Days 84.9
Total Equity	-315,186	Other Expense	0	0.0%	Depreciation Rate 2,705.2%
Total Liab. and Equity	1,462,439	Net Profit or Loss	(311,653)	-3.7%	Return on Equity 98.9%
555214 PROFESSIONAL POST ACUTE CENTER				Proprietary - Other	
PROFESSIONAL POST ACUTE CENTER		12/31/2019 365 Days Settled			
SAN RAFAEL, CA 94903				CR Beds 99	POS Beds 0
MARIN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	88.8%
Balance Sheet		Income Statement		Length of Stay	229.1
Current Assets	3,405,637	Total Charges	11,107,656	Average Wages	27.09
Fixed Assets	416,407	Contract Allowance	-19,466	-0.2%	Skilled Nursing 80.5%
Other Assets	232,055	Operating Revenue	11,127,122	100.2%	Ancillary Service 19.5%
Total Assets	4,054,099	Operating Expense	10,849,054	97.5%	Current Ratio 3.5
Current Liabilities	975,974	Operating Margin	278,068	2.5%	Days to Collect 22.4
Long Term Liabilities	0	Other Income	19,155	0.2%	Avg Payment Days 22.9
Total Equity	3,078,125	Other Expense	0	0.0%	Depreciation Rate 104.4%
Total Liab. and Equity	4,054,099	Net Profit or Loss	297,223	2.7%	Return on Equity 9.7%

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555809 PROVIDENCE ALL SAINT'S SUBACUTE				Proprietary - Partnership	
PROVIDENCE ALL SAINT'S SUBACUTE		12/31/2019 365 Days Settled			
SAN LEANDRO, CA 94578		CR Beds 70 POS Beds 0			
ALAMEDA		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		85.6%	
Balance Sheet		Income Statement		Length of Stay	
				183.7	
Current Assets	4,809,488	Total Charges	19,996,518	Average Wages	
Fixed Assets	78,687	Contract Allowance	6,929,658	27.83	
Other Assets	0	Operating Revenue	13,066,860	34.7%	
Total Assets	4,888,175	Operating Expense	12,806,837	65.3%	
Current Liabilities	1,363,204	Operating Margin	260,023	98.0%	
Long Term Liabilities	0	Other Income	9,430	2.0%	
Total Equity	3,524,971	Other Expense	0	0.1%	
Total Liab. and Equity	4,888,175	Net Profit or Loss	264,072	0.0%	
				Days to Collect	
				128.7	
				Avg Payment Days	
				29.0	
				Depreciation Rate	
				748.3%	
				Return on Equity	
				7.5%	

055192 PROVIDENCE ST ELIZABETH CARE CENTER				Nonprofit - Church	
PROVIDENCE ST ELIZABETH CARE CENTER		12/31/2019 365 Days Settled			
NORTH HOLLYWOOD, CA 91601		CR Beds 52 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		74.0%	
Balance Sheet		Income Statement		Length of Stay	
				101.7	
Current Assets	990,235	Total Charges	4,893,378	Average Wages	
Fixed Assets	1,960,709	Contract Allowance	414,638	22.79	
Other Assets	14,149	Operating Revenue	4,478,740	8.5%	
Total Assets	2,965,093	Operating Expense	5,483,522	91.5%	
Current Liabilities	623,261	Operating Margin	-1,004,782	122.4%	
Long Term Liabilities	95,263	Other Income	71,539	-22.4%	
Total Equity	2,246,569	Other Expense	0	1.6%	
Total Liab. and Equity	2,965,093	Net Profit or Loss	(933,243)	0.0%	
				Days to Collect	
				24.8	
				Avg Payment Days	
				26.7	
				Depreciation Rate	
				3.8%	
				Return on Equity	
				-41.5%	

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555356 QUARTZ HILL POST ACUTE		Proprietary - Corporation	
QUARTZ HILL POST ACUTE		12/31/2019 365 Days Settled	
REDDING, CA 96003		CR Beds 115 POS Beds 0	
SHASTA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	89.6%
Balance Sheet		Income Statement	
Current Assets	3,104,660	Total Charges	17,464,607
Fixed Assets	591,320	Contract Allowance	-295,570
Other Assets	1,044,784	Operating Revenue	17,760,177
Total Assets	4,740,764	Operating Expense	16,245,101
Current Liabilities	1,869,764	Operating Margin	1,515,076
Long Term Liabilities	480,000	Other Income	226,976
Total Equity	2,391,000	Other Expense	0
Total Liab. and Equity	4,740,764	Net Profit or Loss	1,742,052
		-1.7%	101.7%
		91.5%	8.5%
		1.3%	0.0%
		9.8%	
			58.6
			17.95
			73.8%
			26.2%
			1.7
			41.9
			26.1
			201.8%
			72.9%
055141 RAMONA NURSING & REHABILITATION CENTER		Proprietary - Corporation	
RAMONA NURSING & REHABILITATION CENTER		12/31/2019 365 Days Settled	
EL MONTE, CA 91732		CR Beds 148 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	91.4%
Balance Sheet		Income Statement	
Current Assets	3,810,297	Total Charges	15,982,303
Fixed Assets	101,154	Contract Allowance	304,425
Other Assets	-1,635,490	Operating Revenue	15,677,878
Total Assets	2,275,961	Operating Expense	16,978,490
Current Liabilities	3,338,990	Operating Margin	-1,300,612
Long Term Liabilities	0	Other Income	2,840
Total Equity	-1,063,029	Other Expense	0
Total Liab. and Equity	2,275,961	Net Profit or Loss	(1,292,834)
		1.9%	98.1%
		108.3%	-8.3%
		0.0%	0.0%
		-8.2%	
			81.5
			22.87
			69.1%
			30.9%
			1.1
			73.7
			47.0
			2,169.6%
			121.6%

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056214 RAMONA REHABILITATION AND POST ACUTE CARE CENTER				Proprietary - Corporation	
RAMONA REHABILITATION AND POST ACUTE CARE CENTER		12/31/2019 365 Days Settled			
HEMET, CA 92543				CR Beds 104 POS Beds 0	
RIVERSIDE				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	86.9%
				Length of Stay	38.9
				Average Wages	21.68
				28.6% Skilled Nursing	64.2%
				71.4% Ancillary Service	35.8%
				93.1% Current Ratio	2.0
				6.9% Days to Collect	48.7
				0.1% Avg Payment Days	32.8
				0.0% Depreciation Rate	65.9%
				7.0% Return on Equity	63.2%
Balance Sheet		Income Statement			
Current Assets	2,081,107	Total Charges	17,891,452		
Fixed Assets	250,691	Contract Allowance	5,125,501		
Other Assets	163,846	Operating Revenue	12,765,951		
Total Assets	2,495,644	Operating Expense	11,879,325		
Current Liabilities	1,065,953	Operating Margin	886,626		
Long Term Liabilities	7,942	Other Income	12,383		
Total Equity	1,421,749	Other Expense	0		
Total Liab. and Equity	2,495,644	Net Profit or Loss	899,009		
555521 RANCHO MESA CARE CENTER				Proprietary - Other	
RANCHO MESA CARE CENTER		12/31/2019 365 Days Settled			
ALTA LOMA, CA 91701				CR Beds 59 POS Beds 0	
SAN BERNARDINO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	90.5%
				Length of Stay	55.7
				Average Wages	21.86
				11.5% Skilled Nursing	77.8%
				88.5% Ancillary Service	22.2%
				95.8% Current Ratio	0.9
				4.2% Days to Collect	45.7
				0.0% Avg Payment Days	71.8
				0.0% Depreciation Rate	2,904.6%
				4.2% Return on Equity	101.1%
Balance Sheet		Income Statement			
Current Assets	2,058,579	Total Charges	8,317,027		
Fixed Assets	14,714	Contract Allowance	959,488		
Other Assets	0	Operating Revenue	7,357,539		
Total Assets	2,073,293	Operating Expense	7,047,049		
Current Liabilities	2,368,449	Operating Margin	310,490		
Long Term Liabilities	-603,070	Other Income	863		
Total Equity	307,914	Other Expense	0		
Total Liab. and Equity	2,073,293	Net Profit or Loss	311,353		

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555247 RANCHO MIRAGE HEALTH AND REHABILITATION CENTER				Proprietary - Other	
RANCHO MIRAGE HEALTH AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
RANCHO MIRAGE, CA 92270		CR Beds 99 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		91.6%	
		Length of Stay		44.1	
		Average Wages		24.46	
		Skilled Nursing		66.2%	
		Ancillary Service		33.8%	
		Current Ratio		7.6	
		Days to Collect		42.9	
		Avg Payment Days		25.8	
		Depreciation Rate		53.6%	
		Return on Equity		17.1%	
Balance Sheet		Income Statement			
Current Assets	7,056,539	Total Charges	16,120,167		
Fixed Assets	659,954	Contract Allowance	2,209,783	13.7%	
Other Assets	819,412	Operating Revenue	13,910,384	86.3%	
Total Assets	8,535,905	Operating Expense	12,741,131	91.6%	
Current Liabilities	931,354	Operating Margin	1,169,253	8.4%	
Long Term Liabilities	162,239	Other Income	105,918	0.8%	
Total Equity	7,442,312	Other Expense	0	0.0%	
Total Liab. and Equity	8,535,905	Net Profit or Loss	1,275,171	9.2%	
<hr/>					
555435 RECHE CANYON REGIONAL REHAB CENTER				Proprietary - Corporation	
RECHE CANYON REGIONAL REHAB CENTER		12/31/2019 365 Days Settled			
COLTON, CA 92324		CR Beds 156 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		94.3%	
		Length of Stay		45.9	
		Average Wages		24.07	
		Skilled Nursing		49.8%	
		Ancillary Service		50.2%	
		Current Ratio		1.0	
		Days to Collect		68.2	
		Avg Payment Days		40.4	
		Depreciation Rate		246.7%	
		Return on Equity		-39.5%	
Balance Sheet		Income Statement			
Current Assets	6,001,449	Total Charges	47,008,966		
Fixed Assets	684,155	Contract Allowance	20,511,965	43.6%	
Other Assets	1,007,647	Operating Revenue	26,497,001	56.4%	
Total Assets	7,693,251	Operating Expense	28,767,863	108.6%	
Current Liabilities	6,068,858	Operating Margin	-2,270,862	-8.6%	
Long Term Liabilities	321,287	Other Income	1,756,395	6.6%	
Total Equity	1,303,106	Other Expense	0	0.0%	
Total Liab. and Equity	7,693,251	Net Profit or Loss	(514,467)	-1.9%	

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056274 RED BLUFF HEALTH CARE CENTER				Proprietary - Corporation	
RED BLUFF HEALTH CARE CENTER		12/31/2019 365 Days Settled			
RED BLUFF, CA 96080		CR Beds 58 POS Beds 0			
TEHAMA		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		80.6%	
		Length of Stay		91.2	
		Average Wages		20.40	
		Skilled Nursing		75.7%	
		Ancillary Service		24.3%	
		Current Ratio		4.4	
		Days to Collect		36.1	
		Avg Payment Days		38.7	
		Depreciation Rate		383.6%	
		Return on Equity		13.6%	
Balance Sheet		Income Statement			
Current Assets	2,379,966	Total Charges	4,574,892		
Fixed Assets	32,241	Contract Allowance	-802,810	-17.5%	
Other Assets	0	Operating Revenue	5,377,702	117.5%	
Total Assets	<u>2,412,207</u>	Operating Expense	5,135,426	95.5%	
Current Liabilities	544,011	Operating Margin	242,276	4.5%	
Long Term Liabilities	0	Other Income	12,231	0.2%	
Total Equity	<u>1,868,196</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,412,207</u>	Net Profit or Loss	<u>254,507</u>	4.7%	
<hr/>					
055510 REDDING POST ACUTE				Proprietary - Corporation	
REDDING POST ACUTE		12/31/2019 365 Days Settled			
REDDING, CA 96001		CR Beds 89 POS Beds 0			
SHASTA		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		79.5%	
		Length of Stay		103.2	
		Average Wages		22.04	
		Skilled Nursing		78.2%	
		Ancillary Service		21.8%	
		Current Ratio		0.7	
		Days to Collect		18.2	
		Avg Payment Days		20.5	
		Depreciation Rate		163.6%	
		Return on Equity		55.2%	
Balance Sheet		Income Statement			
Current Assets	898,697	Total Charges	9,262,315		
Fixed Assets	555,280	Contract Allowance	-339,792	-3.7%	
Other Assets	409,581	Operating Revenue	9,602,107	103.7%	
Total Assets	<u>1,863,558</u>	Operating Expense	9,370,442	97.6%	
Current Liabilities	1,292,340	Operating Margin	231,665	2.4%	
Long Term Liabilities	211,296	Other Income	222,058	2.3%	
Total Equity	<u>359,922</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,863,558</u>	Net Profit or Loss	<u>198,702</u>	2.1%	

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055001 REDLANDS HEALTHCARE CENTER		Proprietary - Corporation	
REDLANDS HEALTHCARE CENTER		10/31/2019 365 Days Settled	
REDLANDS, CA 92373		CR Beds 78 POS Beds 0	
SAN BERNARDINO		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	93.5%
Balance Sheet		Income Statement	
Current Assets	43,611,473	Total Charges	9,231,364
Fixed Assets	366,715	Contract Allowance	19,091
Other Assets	3,560,000	Operating Revenue	9,212,273
Total Assets	47,538,188	Operating Expense	8,371,490
Current Liabilities	32,809,851	Operating Margin	840,783
Long Term Liabilities	0	Other Income	5,221
Total Equity	14,728,337	Other Expense	0
Total Liab. and Equity	47,538,188	Net Profit or Loss	846,004
		0.2%	Skilled Nursing 68.2%
		99.8%	Ancillary Service 31.8%
		90.9%	Current Ratio 1.3
		9.1%	Days to Collect 122.7
		0.1%	Avg Payment Days 57.6
		0.0%	Depreciation Rate 52.3%
		9.2%	Return on Equity 5.7%

555341 REDWOOD CONVALESCENT HOSPITAL, INC		Proprietary - Corporation	
REDWOOD CONVALESCENT HOSPITAL, INC		12/31/2019 365 Days Settled	
CASTRO VALLEY, CA 94546		CR Beds 70 POS Beds 0	
ALAMEDA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	80.1%
Balance Sheet		Income Statement	
Current Assets	1,029,608	Total Charges	6,065,997
Fixed Assets	12,392	Contract Allowance	1,348,190
Other Assets	0	Operating Revenue	4,717,807
Total Assets	1,042,000	Operating Expense	4,846,166
Current Liabilities	604,054	Operating Margin	-128,359
Long Term Liabilities	74,514	Other Income	12,089
Total Equity	363,432	Other Expense	0
Total Liab. and Equity	1,042,000	Net Profit or Loss	(117,070)
		22.2%	Skilled Nursing 93.3%
		77.8%	Ancillary Service 6.7%
		102.7%	Current Ratio 1.7
		-2.7%	Days to Collect 48.8
		0.3%	Avg Payment Days 39.4
		0.0%	Depreciation Rate 160.3%
		-2.5%	Return on Equity -32.2%

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055853 REDWOOD COVE HEALTHCARE CENTER				Proprietary - Corporation	
REDWOOD COVE HEALTHCARE CENTER 12/31/2019 365 Days Settled					
UKIAH, CA 95482				CR Beds 68 POS Beds 0	
MENDOCINO				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	72.5%
				Length of Stay	119.9
				Average Wages	25.82
				Skilled Nursing	74.8%
				Ancillary Service	25.2%
				Current Ratio	0.9
				Days to Collect	35.1
				Avg Payment Days	72.5
				Depreciation Rate	15.0%
				Return on Equity	35.1%
Balance Sheet		Income Statement			
Current Assets	24,073,151	Total Charges	6,519,347		
Fixed Assets	1,740,996	Contract Allowance	-382,298	-5.9%	
Other Assets	530,000	Operating Revenue	6,901,645	105.9%	
Total Assets	26,344,147	Operating Expense	7,194,472	104.2%	
Current Liabilities	27,160,459	Operating Margin	-292,827	-4.2%	
Long Term Liabilities	0	Other Income	6,704	0.1%	
Total Equity	-816,312	Other Expense	0	0.0%	
Total Liab. and Equity	26,344,147	Net Profit or Loss	(286,123)	-4.1%	
555499 REDWOOD HEALTHCARE CENTER LLC				Proprietary - Other	
REDWOOD HEALTHCARE CENTER LLC 12/31/2019 365 Days Settled					
OAKLAND, CA 94619				CR Beds 44 POS Beds 0	
ALAMEDA				Key Performance Ind.	
Noridian (AS, GU, HI, NV)				Occupancy Rate	92.0%
				Length of Stay	121.1
				Average Wages	22.97
				Skilled Nursing	81.2%
				Ancillary Service	18.8%
				Current Ratio	0.7
				Days to Collect	46.6
				Avg Payment Days	54.9
				Depreciation Rate	1,803.8%
				Return on Equity	82.4%
Balance Sheet		Income Statement			
Current Assets	1,234,998	Total Charges	5,327,957		
Fixed Assets	19,760	Contract Allowance	-248,117	-4.7%	
Other Assets	627,495	Operating Revenue	5,576,074	104.7%	
Total Assets	1,882,253	Operating Expense	5,863,735	105.2%	
Current Liabilities	1,699,580	Operating Margin	-287,661	-5.2%	
Long Term Liabilities	528,353	Other Income	2,673	0.0%	
Total Equity	-345,680	Other Expense	0	0.0%	
Total Liab. and Equity	1,882,253	Net Profit or Loss	(284,988)	-5.1%	

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055604 REDWOOD SPRINGS HEALTHCARE CENTER				Proprietary - Corporation	
REDWOOD SPRINGS HEALTHCARE CENTER		12/31/2019 365 Days Settled			
VISALIA, CA 93292				CR Beds 176 POS Beds 0	
TULARE				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 88.4%	
Balance Sheet		Income Statement		Length of Stay 195.9	
Current Assets	49,588,613	Total Charges	18,298,798	Average Wages 19.87	
Fixed Assets	717,169	Contract Allowance	4,238,299	23.2% Skilled Nursing 83.4%	
Other Assets	2,430,000	Operating Revenue	14,060,499	76.8% Ancillary Service 16.6%	
Total Assets	<u>52,735,782</u>	Operating Expense	13,948,546	99.2% Current Ratio 1.0	
Current Liabilities	47,404,077	Operating Margin	111,953	0.8% Days to Collect 40.6	
Long Term Liabilities	0	Other Income	2,657	0.0% Avg Payment Days 53.4	
Total Equity	<u>5,331,705</u>	Other Expense	0	0.0% Depreciation Rate 63.6%	
Total Liab. and Equity	<u>52,735,782</u>	Net Profit or Loss	<u>114,610</u>	0.8% Return on Equity 2.1%	
555146 REDWOOD TERRACE HEALTH CENTER				Nonprofit - Church	
REDWOOD TERRACE HEALTH CENTER		12/31/2019 212 Days Settled			
ESCONDIDO, CA 92025		6/2/2019 153 Days Settled		CR Beds 202 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 91.9%	
Balance Sheet		Income Statement		Length of Stay 215.3	
Current Assets	948,912	Total Charges	7,782,907	Average Wages 22.00	
Fixed Assets	18,844,410	Contract Allowance	1,313,806	16.9% Skilled Nursing 41.0%	
Other Assets	35,026	Operating Revenue	6,469,101	83.1% Ancillary Service 9.2%	
Total Assets	<u>19,828,348</u>	Operating Expense	7,705,123	119.1% Current Ratio 0.0	
Current Liabilities	31,665,997	Operating Margin	-1,236,022	-19.1% Days to Collect 49.8	
Long Term Liabilities	0	Other Income	165,812	2.6% Avg Payment Days 16.8	
Total Equity	<u>-11,837,649</u>	Other Expense	0	0.0% Depreciation Rate 0.2%	
Total Liab. and Equity	<u>19,828,348</u>	Net Profit or Loss	<u>(1,070,210)</u>	-16.5% Return on Equity 9.0%	

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555146 REDWOOD TERRACE HEALTH CENTER				Nonprofit - Other	
REDWOOD TERRACE HEALTH CENTER		12/31/2019 212 Days Settled			
ESCONDIDO, CA 92025		6/2/2019 153 Days Settled		CR Beds 202 POS Beds 0	
SAN DIEGO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		97.5%	
Balance Sheet		Income Statement		Length of Stay	
				209.8	
Current Assets	1,471,000	Total Charges	10,477,392	Average Wages	22.00
Fixed Assets	18,745,829	Contract Allowance	1,567,487	15.0%	Skilled Nursing
Other Assets	35,026	Operating Revenue	8,909,905	85.0%	Ancillary Service
Total Assets	<u>20,251,855</u>	Operating Expense	<u>11,193,781</u>	125.6%	Current Ratio
Current Liabilities	33,974,156	Operating Margin	-2,283,876	-25.6%	Days to Collect
Long Term Liabilities	0	Other Income	399,224	4.5%	Avg Payment Days
Total Equity	<u>-13,722,301</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>20,251,855</u>	Net Profit or Loss	<u>(1,884,652)</u>	-21.2%	Return on Equity
					13.7%
056378 REGENCY OAKS POST ACUTE CARE CENTER				Proprietary - Other	
REGENCY OAKS POST ACUTE CARE CENTER		12/31/2019 365 Days Settled			
LONG BEACH, CA 90804				CR Beds 99 POS Beds 0	
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		68.1%	
Balance Sheet		Income Statement		Length of Stay	
				75.3	
Current Assets	2,672,581	Total Charges	10,152,344	Average Wages	24.96
Fixed Assets	218,366	Contract Allowance	1,584,013	15.6%	Skilled Nursing
Other Assets	0	Operating Revenue	8,568,331	84.4%	Ancillary Service
Total Assets	<u>2,890,947</u>	Operating Expense	<u>9,116,617</u>	106.4%	Current Ratio
Current Liabilities	2,543,603	Operating Margin	-548,286	-6.4%	Days to Collect
Long Term Liabilities	3,459,746	Other Income	13,082	0.2%	Avg Payment Days
Total Equity	<u>-3,112,402</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>2,890,947</u>	Net Profit or Loss	<u>(535,204)</u>	-6.2%	Return on Equity
					17.2%

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555295 REGENTS POINT - WINDCREST				Nonprofit - Other	
REGENTS POINT - WINDCREST		12/31/2019 365 Days Settled			
IRVINE, CA 92612		CR Beds 340 POS Beds 0			
ORANGE		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		107.6%	
Balance Sheet		Income Statement		Length of Stay	
				398.5	
Current Assets	1,735,463	Total Charges	27,532,998	Average Wages	
Fixed Assets	23,226,078	Contract Allowance	1,581,069	19.75	
Other Assets	0	Operating Revenue	25,951,929	5.7%	
Total Assets	24,961,541	Operating Expense	24,704,447	94.3%	
Current Liabilities	-28,543,298	Operating Margin	1,247,482	95.2%	
Long Term Liabilities	15,262,468	Other Income	364,063	4.8%	
Total Equity	38,242,371	Other Expense	0	1.4%	
Total Liab. and Equity	24,961,541	Net Profit or Loss	1,611,545	0.0%	
				Days to Collect	
				22.3	
				Avg Payment Days	
				10.1	
				Depreciation Rate	
				1.8%	
				Return on Equity	
				4.2%	
<hr/>					
555296 REMINGTON CLUB HEALTH CENTER				Proprietary - Corporation	
REMINGTON CLUB HEALTH CENTER		12/31/2019 365 Days Settled			
SAN DIEGO, CA 92128		CR Beds 405 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		82.8%	
Balance Sheet		Income Statement		Length of Stay	
				234.1	
Current Assets	516,225	Total Charges	26,048,757	Average Wages	
Fixed Assets	76,565	Contract Allowance	793,232	18.38	
Other Assets	214,199	Operating Revenue	25,255,525	3.0%	
Total Assets	806,989	Operating Expense	26,321,662	97.0%	
Current Liabilities	6,998,019	Operating Margin	-1,066,137	104.2%	
Long Term Liabilities	0	Other Income	930,868	-4.2%	
Total Equity	-6,191,030	Other Expense	0	3.7%	
Total Liab. and Equity	806,989	Net Profit or Loss	(135,272)	0.0%	
				Days to Collect	
				6.7	
				Avg Payment Days	
				11.1	
				Depreciation Rate	
				2,693.0%	
				Return on Equity	
				2.2%	

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056330 REO VISTA HEALTHCARE CENTER				Proprietary - Corporation	
REO VISTA HEALTHCARE CENTER		12/31/2019 365 Days Settled			
SAN DIEGO, CA 92139		CR Beds 162 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	92.8%		
Balance Sheet		Income Statement		Length of Stay	68.8
Current Assets	71,291,418	Total Charges	23,416,477	Average Wages	22.46
Fixed Assets	380,648	Contract Allowance	5,689,104	24.3%	Skilled Nursing 70.8%
Other Assets	5,430,000	Operating Revenue	17,727,373	75.7%	Ancillary Service 29.2%
Total Assets	77,102,066	Operating Expense	17,133,263	96.6%	Current Ratio 1.2
Current Liabilities	58,101,672	Operating Margin	594,110	3.4%	Days to Collect 39.8
Long Term Liabilities	0	Other Income	42,653	0.2%	Avg Payment Days 49.9
Total Equity	19,000,394	Other Expense	0	0.0%	Depreciation Rate 173.7%
Total Liab. and Equity	77,102,066	Net Profit or Loss	636,763	3.6%	Return on Equity 3.4%

055213 RIALTO POST ACUTE CENTER				Proprietary - Corporation	
RIALTO POST ACUTE CENTER		12/31/2019 365 Days Settled			
RIALTO, CA 92376		CR Beds 177 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate	91.3%		
Balance Sheet		Income Statement		Length of Stay	94.4
Current Assets	2,297,442	Total Charges	22,985,311	Average Wages	20.77
Fixed Assets	7,568	Contract Allowance	4,865,420	21.2%	Skilled Nursing 68.8%
Other Assets	10,069,065	Operating Revenue	18,119,891	78.8%	Ancillary Service 31.2%
Total Assets	12,374,075	Operating Expense	17,288,971	95.4%	Current Ratio 0.5
Current Liabilities	5,043,909	Operating Margin	830,920	4.6%	Days to Collect 41.0
Long Term Liabilities	2,280,996	Other Income	236,207	1.3%	Avg Payment Days 94.1
Total Equity	5,049,170	Other Expense	0	0.0%	Depreciation Rate 17,976.4%
Total Liab. and Equity	12,374,075	Net Profit or Loss	1,059,463	5.8%	Return on Equity 21.0%

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555162 RIMROCK VILLA CONVALESCENT HOSPITAL				Proprietary - Corporation	
RIMROCK VILLA CONVALESCENT HOSPITAL		12/31/2019 365 Days Settled			
BARSTOW, CA 92311		CR Beds 59 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		90.3%	
Balance Sheet		Income Statement		Length of Stay	
				59.1	
Current Assets	1,035,935	Total Charges	6,428,677	Average Wages	20.29
Fixed Assets	733,812	Contract Allowance	93,388	1.5% Skilled Nursing	71.7%
Other Assets	235,142	Operating Revenue	6,335,289	98.5% Ancillary Service	28.3%
Total Assets	<u>2,004,889</u>	Operating Expense	5,764,919	91.0% Current Ratio	0.5
Current Liabilities	1,922,042	Operating Margin	570,370	9.0% Days to Collect	58.3
Long Term Liabilities	251,482	Other Income	1,173	0.0% Avg Payment Days	119.8
Total Equity	<u>-168,635</u>	Other Expense	0	0.0% Depreciation Rate	23.9%
Total Liab. and Equity	<u>2,004,889</u>	Net Profit or Loss	<u>571,543</u>	9.0% Return on Equity	-338.9%
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055906 RINALDI CONVALESCENT HOSPITAL				Proprietary - Other	
RINALDI CONVALESCENT HOSPITAL		12/31/2019 365 Days Settled			
GRANADA HILLS, CA 91344		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		93.5%	
Balance Sheet		Income Statement		Length of Stay	
				52.9	
Current Assets	1,941,655	Total Charges	14,044,830	Average Wages	24.16
Fixed Assets	427,090	Contract Allowance	865,032	6.2% Skilled Nursing	59.9%
Other Assets	1,427,332	Operating Revenue	13,179,798	93.8% Ancillary Service	40.1%
Total Assets	<u>3,796,077</u>	Operating Expense	12,117,464	91.9% Current Ratio	2.2
Current Liabilities	869,592	Operating Margin	1,062,334	8.1% Days to Collect	39.3
Long Term Liabilities	0	Other Income	118,607	0.9% Avg Payment Days	26.1
Total Equity	<u>2,926,485</u>	Other Expense	0	0.0% Depreciation Rate	115.0%
Total Liab. and Equity	<u>3,796,077</u>	Net Profit or Loss	<u>1,180,941</u>	9.0% Return on Equity	40.4%

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056487 RIO HONDO SUBACUTE & NURSING CENTER				Proprietary - Other	
RIO HONDO SUBACUTE & NURSING CENTER		12/31/2019 365 Days Settled			
MONTEBELLO, CA 90640		CR Beds 200 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		88.3%	
Balance Sheet		Income Statement		Length of Stay 80.8	
Current Assets	3,679,535	Total Charges	32,980,269	Average Wages	24.99
Fixed Assets	2,583,145	Contract Allowance	11,344,765	34.4%	Skilled Nursing 76.3%
Other Assets	1,868,978	Operating Revenue	21,635,504	65.6%	Ancillary Service 23.7%
Total Assets	8,131,658	Operating Expense	22,269,322	102.9%	Current Ratio 0.9
Current Liabilities	3,912,194	Operating Margin	-633,818	-2.9%	Days to Collect 56.6
Long Term Liabilities	1,799,409	Other Income	0	0.0%	Avg Payment Days 37.1
Total Equity	2,420,055	Other Expense	0	0.0%	Depreciation Rate 32.9%
Total Liab. and Equity	8,131,658	Net Profit or Loss	(633,818)	-2.9%	Return on Equity -26.2%
055887 RIVER BEND NURSING CENTER				Proprietary - Other	
RIVER BEND NURSING CENTER		12/31/2019 396 Days Settled			
WEST SACRAMENTO, CA 95691		CR Beds 99 POS Beds 0			
YOLO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		92.0%	
Balance Sheet		Income Statement		Length of Stay 134.1	
Current Assets	3,739,020	Total Charges	20,495,464	Average Wages	23.56
Fixed Assets	16,167	Contract Allowance	4,256,803	20.8%	Skilled Nursing 85.0%
Other Assets	800,000	Operating Revenue	16,238,661	79.2%	Ancillary Service 15.0%
Total Assets	4,555,187	Operating Expense	14,548,627	89.6%	Current Ratio 1.3
Current Liabilities	2,790,250	Operating Margin	1,690,034	10.4%	Days to Collect 73.1
Long Term Liabilities	1,232,140	Other Income	2,094	0.0%	Avg Payment Days 75.9
Total Equity	532,797	Other Expense	0	0.0%	Depreciation Rate 6,128.6%
Total Liab. and Equity	4,555,187	Net Profit or Loss	1,692,128	10.4%	Return on Equity 317.6%

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555535 RIVER VALLEY CARE CENTER				Proprietary - Corporation	
RIVER VALLEY CARE CENTER		12/31/2019 365 Days Settled			
LIVE OAK, CA 95953		CR Beds 99 POS Beds 0			
SUTTER		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		94.2%	
		Length of Stay		276.7	
		Average Wages		18.79	
		3.6% Skilled Nursing		82.6%	
		96.4% Ancillary Service		17.4%	
		96.5% Current Ratio		1.0	
		3.5% Days to Collect		44.9	
		3.7% Avg Payment Days		105.4	
		0.0% Depreciation Rate		71.1%	
		7.2% Return on Equity		40.7%	
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055656 RIVERSIDE CONVALESCENT HOSPITAL				Proprietary - Corporation	
RIVERSIDE CONVALESCENT HOSPITAL		3/31/2019 365 Days Settled			
CHICO, CA 95926		CR Beds 99 POS Beds 0			
BUTTE		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		87.0%	
		Length of Stay		106.5	
		Average Wages		23.12	
		33.8% Skilled Nursing		65.4%	
		66.2% Ancillary Service		34.6%	
		96.8% Current Ratio		0.6	
		3.2% Days to Collect		20.6	
		1.4% Avg Payment Days		136.2	
		0.0% Depreciation Rate		298.3%	
		4.5% Return on Equity		-19.0%	

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555884 RIVERSIDE HEIGHTS HEALTHCARE CENTER, LLC				Proprietary - Other	
RIVERSIDE HEIGHTS HEALTHCARE CENTER, LLC		12/31/2019 365 Days Settled			
RIVERSIDE, CA 92509		CR Beds 70 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		89.8%	
Balance Sheet		Income Statement		Length of Stay	
				186.5	
Current Assets	2,702,895	Total Charges	5,818,370	Average Wages	
Fixed Assets	9,621	Contract Allowance	-682,579	20.23	
Other Assets	763,506	Operating Revenue	6,500,949	74.5%	
Total Assets	3,476,022	Operating Expense	6,045,030	25.5%	
Current Liabilities	787,049	Operating Margin	455,919	Current Ratio	
Long Term Liabilities	1,813,413	Other Income	1,394	3.4	
Total Equity	875,560	Other Expense	0	Days to Collect	
Total Liab. and Equity	3,476,022	Net Profit or Loss	457,313	39.9	
				Avg Payment Days	
				47.2	
				Depreciation Rate	
				5,242.7%	
				Return on Equity	
				52.2%	

555330 RIVERSIDE POSTACUTE CARE				Proprietary - Corporation	
RIVERSIDE POSTACUTE CARE		12/31/2019 365 Days Settled			
RIVERSIDE, CA 92509		CR Beds 188 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		90.3%	
Balance Sheet		Income Statement		Length of Stay	
				158.5	
Current Assets	5,562,080	Total Charges	17,884,853	Average Wages	
Fixed Assets	280,487	Contract Allowance	428,202	16.08	
Other Assets	393,927	Operating Revenue	17,456,651	78.8%	
Total Assets	6,236,494	Operating Expense	18,086,965	21.2%	
Current Liabilities	4,809,754	Operating Margin	-630,314	Current Ratio	
Long Term Liabilities	2,015,000	Other Income	443,075	1.2	
Total Equity	-588,260	Other Expense	0	Days to Collect	
Total Liab. and Equity	6,236,494	Net Profit or Loss	(187,239)	88.9	
				Avg Payment Days	
				26.9	
				Depreciation Rate	
				125.7%	
				Return on Equity	
				31.8%	

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555017 RIVERWALK POST ACUTE				Proprietary - Partnership	
RIVERWALK POST ACUTE		12/31/2019 365 Days Settled			
RIVERSIDE, CA 92503				CR Beds 146 POS Beds 0	
RIVERSIDE				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 92.4%	
Balance Sheet		Income Statement		Length of Stay 88.6	
Current Assets	5,703,583	Total Charges	17,166,717	Average Wages 22.12	
Fixed Assets	155,086	Contract Allowance	1,535,315	8.9% Skilled Nursing 65.8%	
Other Assets	145,552	Operating Revenue	15,631,402	91.1% Ancillary Service 34.2%	
Total Assets	6,004,221	Operating Expense	15,301,088	97.9% Current Ratio 5.6	
Current Liabilities	1,026,585	Operating Margin	330,314	2.1% Days to Collect 130.6	
Long Term Liabilities	0	Other Income	57	0.0% Avg Payment Days 23.0	
Total Equity	4,977,636	Other Expense	0	0.0% Depreciation Rate 782.9%	
Total Liab. and Equity	6,004,221	Net Profit or Loss	326,690	2.1% Return on Equity 6.6%	
555496 RIVERWOOD HEALTHCARE CENTER				Proprietary - Other	
RIVERWOOD HEALTHCARE CENTER		12/31/2019 365 Days Settled			
STOCKTON, CA 95210				CR Beds 99 POS Beds 0	
SAN JOAQUIN				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 85.0%	
Balance Sheet		Income Statement		Length of Stay 67.4	
Current Assets	1,443,370	Total Charges	12,069,809	Average Wages 21.11	
Fixed Assets	787,086	Contract Allowance	419,837	3.5% Skilled Nursing 69.5%	
Other Assets	1,109,700	Operating Revenue	11,649,972	96.5% Ancillary Service 30.5%	
Total Assets	3,340,156	Operating Expense	10,188,741	87.5% Current Ratio 2.2	
Current Liabilities	647,001	Operating Margin	1,461,231	12.5% Days to Collect 44.7	
Long Term Liabilities	0	Other Income	9,844	0.1% Avg Payment Days 20.5	
Total Equity	2,693,155	Other Expense	0	0.0% Depreciation Rate 44.0%	
Total Liab. and Equity	3,340,156	Net Profit or Loss	1,470,193	12.6% Return on Equity 54.6%	

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055045 RIVIERA HEALTHCARE CENTER				Nonprofit - Other	
RIVIERA HEALTHCARE CENTER		12/31/2019 365 Days Settled			
PICO RIVERA, CA 90660		CR Beds 154 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		88.8%	
Balance Sheet		Income Statement		Length of Stay	
				278.9	
Current Assets	1,969,931	Total Charges	16,593,954	Average Wages	
				24.51	
Fixed Assets	914,198	Contract Allowance	1,360,086	8.2% Skilled Nursing	
				71.2%	
Other Assets	936,577	Operating Revenue	15,233,868	91.8% Ancillary Service	
				28.8%	
Total Assets	3,820,706	Operating Expense	15,182,108	99.7% Current Ratio	
				0.9	
Current Liabilities	2,278,688	Operating Margin	51,760	0.3% Days to Collect	
				40.0	
Long Term Liabilities	1,006,316	Other Income	224,491	1.5% Avg Payment Days	
				25.4	
Total Equity	535,702	Other Expense	0	0.0% Depreciation Rate	
				41.9%	
Total Liab. and Equity	3,820,706	Net Profit or Loss	276,251	1.8% Return on Equity	
				51.6%	

055446 ROCK CREEK CARE CENTER				Proprietary - Corporation	
ROCK CREEK CARE CENTER		12/31/2019 365 Days Settled			
AUBURN, CA 95603		CR Beds 84 POS Beds 0			
PLACER		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		87.0%	
Balance Sheet		Income Statement		Length of Stay	
				100.6	
Current Assets	31,274,643	Total Charges	10,845,933	Average Wages	
				24.36	
Fixed Assets	359,731	Contract Allowance	2,106,794	19.4% Skilled Nursing	
				85.7%	
Other Assets	1,210,000	Operating Revenue	8,739,139	80.6% Ancillary Service	
				14.3%	
Total Assets	32,844,374	Operating Expense	8,920,471	102.1% Current Ratio	
				1.1	
Current Liabilities	29,558,926	Operating Margin	-181,332	-2.1% Days to Collect	
				78.1	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
				42.9	
Total Equity	3,285,448	Other Expense	0	0.0% Depreciation Rate	
				108.1%	
Total Liab. and Equity	32,844,374	Net Profit or Loss	(199,213)	-2.3% Return on Equity	
				-6.1%	

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055499 ROCKY POINT CARE CENTER				Proprietary - Corporation	
ROCKY POINT CARE CENTER		12/31/2019 365 Days Settled			
LAKEPORT, CA 95453		CR Beds 90 POS Beds 0			
LAKE PALMETTO (CALIFORNIA)		Key Performance Ind.			
		Occupancy Rate		61.1%	
		Length of Stay		167.3	
		Average Wages		22.61	
		Skilled Nursing		81.1%	
		Ancillary Service		18.9%	
		Current Ratio		0.9	
		Days to Collect		57.6	
		Avg Payment Days		80.8	
		Depreciation Rate		37.5%	
		Return on Equity		27.9%	
Balance Sheet		Income Statement			
Current Assets	25,080,876	Total Charges	6,501,068		
Fixed Assets	767,538	Contract Allowance	-6,511	-0.1%	
Other Assets	1,110,000	Operating Revenue	6,507,579	100.1%	
Total Assets	26,958,414	Operating Expense	7,443,650	114.4%	
Current Liabilities	27,512,019	Operating Margin	-936,071	-14.4%	
Long Term Liabilities	0	Other Income	781,496	12.0%	
Total Equity	-553,605	Other Expense	0	0.0%	
Total Liab. and Equity	26,958,414	Net Profit or Loss	(154,575)	-2.4%	
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055862 ROSE GARDEN HEALTHCARE CENTER				Proprietary - Corporation	
ROSE GARDEN HEALTHCARE CENTER		10/31/2019 365 Days Settled			
PASADENA, CA 91103		CR Beds 95 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		89.8%	
		Length of Stay		245.3	
		Average Wages		22.70	
		Skilled Nursing		78.7%	
		Ancillary Service		21.3%	
		Current Ratio		0.3	
		Days to Collect		59.3	
		Avg Payment Days		161.4	
		Depreciation Rate		0.0%	
		Return on Equity		22.4%	
Balance Sheet		Income Statement			
Current Assets	1,812,587	Total Charges	11,822,177		
Fixed Assets	0	Contract Allowance	1,578,184	13.3%	
Other Assets	2,837,332	Operating Revenue	10,243,993	86.7%	
Total Assets	4,649,919	Operating Expense	11,176,696	109.1%	
Current Liabilities	6,361,359	Operating Margin	-932,703	-9.1%	
Long Term Liabilities	1,168,444	Other Income	288,778	2.8%	
Total Equity	-2,879,884	Other Expense	0	0.0%	
Total Liab. and Equity	4,649,919	Net Profit or Loss	(643,925)	-6.3%	

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056104 ROSE VILLA HEALTH CARE CENTER				Proprietary - Corporation	
ROSE VILLA HEALTH CARE CENTER		12/31/2019 365 Days Settled			
BELLFLOWER, CA 90706		CR Beds 53 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		93.1%	
Balance Sheet		Income Statement		Length of Stay	
				57.0	
Current Assets	6,817,189	Total Charges	7,963,523	Average Wages	
Fixed Assets	1,845,988	Contract Allowance	0	25.94	
Other Assets	3,592,921	Operating Revenue	7,963,523	0.0%	
Total Assets	12,256,098	Operating Expense	7,165,434	100.0%	
Current Liabilities	616,787	Operating Margin	798,089	90.0%	
Long Term Liabilities	3,580,944	Other Income	2,920	10.0%	
Total Equity	8,058,367	Other Expense	0	0.0%	
Total Liab. and Equity	12,256,098	Net Profit or Loss	801,009	0.0%	
				Return on Equity	
				9.9%	

055072 ROSECRANS CARE CENTER				Proprietary - Corporation	
ROSECRANS CARE CENTER		12/31/2019 365 Days Settled			
GARDENA, CA 90247		CR Beds 113 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		94.2%	
Balance Sheet		Income Statement		Length of Stay	
				123.7	
Current Assets	2,905,924	Total Charges	13,563,903	Average Wages	
Fixed Assets	266,201	Contract Allowance	1,601,196	21.65	
Other Assets	1,477,789	Operating Revenue	11,962,707	11.8%	
Total Assets	4,649,914	Operating Expense	11,919,092	88.2%	
Current Liabilities	4,167,794	Operating Margin	43,615	99.6%	
Long Term Liabilities	970,657	Other Income	7,857	0.4%	
Total Equity	-488,537	Other Expense	0	0.1%	
Total Liab. and Equity	4,649,914	Net Profit or Loss	51,472	0.0%	
				Return on Equity	
				-10.5%	

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055886 ROSEVILLE CARE CENTER		Proprietary - Corporation	
ROSEVILLE CARE CENTER		12/31/2019 365 Days Settled	
ROSEVILLE, CA 95661		CR Beds 210 POS Beds 0	
PLACER		Key Performance Ind.	
Noridian (CA)		Occupancy Rate 81.8%	
Balance Sheet		Income Statement	
Current Assets	86,500,120	Total Charges	31,750,993
Fixed Assets	361,522	Contract Allowance	7,120,846
Other Assets	2,860,000	Operating Revenue	24,630,147
Total Assets	<u>89,721,642</u>	Operating Expense	23,953,124
Current Liabilities	71,645,002	Operating Margin	677,023
Long Term Liabilities	0	Other Income	2,711
Total Equity	<u>18,076,640</u>	Other Expense	0
Total Liab. and Equity	<u>89,721,642</u>	Net Profit or Loss	<u>679,734</u>
		22.4%	Skilled Nursing 75.7%
		77.6%	Ancillary Service 24.3%
		97.3%	Current Ratio 1.2
		2.7%	Days to Collect 42.2
		0.0%	Avg Payment Days 49.4
		0.0%	Depreciation Rate 340.4%
		2.8%	Return on Equity 3.8%
056139 ROSEVILLE POINT HEALTH & WELLNESS CENTER		Proprietary - Other	
ROSEVILLE POINT HEALTH & WELLNESS CENTER		8/31/2019 365 Days Settled	
ROSEVILLE, CA 95661		CR Beds 98 POS Beds 0	
PLACER		Key Performance Ind.	
Noridian (CA)		Occupancy Rate 91.7%	
Balance Sheet		Income Statement	
Current Assets	2,491,848	Total Charges	14,748,198
Fixed Assets	747,239	Contract Allowance	2,958,323
Other Assets	643,490	Operating Revenue	11,789,875
Total Assets	<u>3,882,577</u>	Operating Expense	11,488,656
Current Liabilities	1,923,032	Operating Margin	301,219
Long Term Liabilities	-3,275,000	Other Income	161,028
Total Equity	<u>5,234,545</u>	Other Expense	0
Total Liab. and Equity	<u>3,882,577</u>	Net Profit or Loss	<u>462,247</u>
		20.1%	Skilled Nursing 60.9%
		79.9%	Ancillary Service 39.1%
		97.4%	Current Ratio 1.3
		2.6%	Days to Collect 56.8
		1.4%	Avg Payment Days 77.6
		0.0%	Depreciation Rate 77.2%
		3.9%	Return on Equity 8.8%

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555116 ROSEWOOD HEALTH FACILITY				Nonprofit - Other	
ROSEWOOD HEALTH FACILITY		12/31/2019 365 Days Settled			
BAKERSFIELD, CA 93309		CR Beds 264 POS Beds 0			
KERN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		64.0%	
Balance Sheet		Income Statement		Length of Stay 108.0	
Current Assets	1,808,046	Total Charges	21,522,071	Average Wages	20.33
Fixed Assets	9,930,876	Contract Allowance	2,241,423	10.4% Skilled Nursing	39.8%
Other Assets	0	Operating Revenue	19,280,648	89.6% Ancillary Service	20.3%
Total Assets	11,738,922	Operating Expense	19,988,536	103.7% Current Ratio	0.1
Current Liabilities	21,534,572	Operating Margin	-707,888	-3.7% Days to Collect	32.0
Long Term Liabilities	9,777,044	Other Income	355,035	1.8% Avg Payment Days	10.9
Total Equity	-19,572,694	Other Expense	0	0.0% Depreciation Rate	2.9%
Total Liab. and Equity	11,738,922	Net Profit or Loss	(352,853)	-1.8% Return on Equity	1.8%
056101 ROSEWOOD POST ACUTE REHABILITATION				Proprietary - Other	
ROSEWOOD POST ACUTE REHABILITATION		12/31/2019 365 Days Settled			
CARMICHAEL, CA 95608		CR Beds 112 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		94.2%	
Balance Sheet		Income Statement		Length of Stay 30.1	
Current Assets	2,723,752	Total Charges	21,249,848	Average Wages	24.35
Fixed Assets	474,277	Contract Allowance	6,312,449	29.7% Skilled Nursing	68.0%
Other Assets	252,562	Operating Revenue	14,937,399	70.3% Ancillary Service	32.0%
Total Assets	3,450,591	Operating Expense	14,557,744	97.5% Current Ratio	3.1
Current Liabilities	889,396	Operating Margin	379,655	2.5% Days to Collect	57.7
Long Term Liabilities	1,378,790	Other Income	132,863	0.9% Avg Payment Days	21.5
Total Equity	1,182,405	Other Expense	0	0.0% Depreciation Rate	143.2%
Total Liab. and Equity	3,450,591	Net Profit or Loss	499,928	3.3% Return on Equity	42.3%

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555718 ROWNTREE GARDENS				Nonprofit - Other	
ROWNTREE GARDENS		12/31/2019 365 Days Settled			
STANTON, CA 90680		CR Beds 268 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		87.2%	
Balance Sheet		Income Statement		Length of Stay	
				226.4	
Current Assets	2,385,790	Total Charges	16,228,465	Average Wages	
Fixed Assets	8,074,708	Contract Allowance	-311,149	-1.9%	
Other Assets	1,752,394	Operating Revenue	16,539,614	101.9%	
Total Assets	12,212,892	Operating Expense	20,278,954	122.6%	
Current Liabilities	2,092,666	Operating Margin	-3,739,340	-22.6%	
Long Term Liabilities	6,599,814	Other Income	2,420,754	14.6%	
Total Equity	3,520,412	Other Expense	0	0.0%	
Total Liab. and Equity	12,212,892	Net Profit or Loss	(1,318,586)	-8.0%	
				Return on Equity	
				-37.5%	
055041 ROYAL CARE SKILLED NURSING CTR				Proprietary - Corporation	
ROYAL CARE SKILLED NURSING CTR		12/31/2019 365 Days Settled			
LONG BEACH, CA 90806		CR Beds 98 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		78.7%	
Balance Sheet		Income Statement		Length of Stay	
				57.0	
Current Assets	2,410,274	Total Charges	9,436,402	Average Wages	
Fixed Assets	33,779	Contract Allowance	480,173	5.1%	
Other Assets	0	Operating Revenue	8,956,229	94.9%	
Total Assets	2,444,053	Operating Expense	8,832,775	98.6%	
Current Liabilities	339,327	Operating Margin	123,454	1.4%	
Long Term Liabilities	-3,397,263	Other Income	47,877	0.5%	
Total Equity	5,501,989	Other Expense	0	0.0%	
Total Liab. and Equity	2,444,053	Net Profit or Loss	171,331	1.9%	
				Return on Equity	
				3.1%	

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055544 ROYAL CREST HEALTH CARE				Proprietary - Corporation	
ROYAL CREST HEALTH CARE		12/31/2019 365 Days Settled			
COVINA, CA 91722		CR Beds 59 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.6%	
Balance Sheet		Income Statement		Length of Stay	
				265.9	
Current Assets	1,432,423	Total Charges	5,072,578	Average Wages	
				19.11	
Fixed Assets	54,882	Contract Allowance	-488,068	Skilled Nursing	
				79.2%	
Other Assets	119,237	Operating Revenue	5,560,646	Ancillary Service	
				20.8%	
Total Assets	1,606,542	Operating Expense	5,037,391	Current Ratio	
				2.3	
Current Liabilities	623,703	Operating Margin	523,255	Days to Collect	
				28.7	
Long Term Liabilities	0	Other Income	2,912	Avg Payment Days	
				22.2	
Total Equity	982,839	Other Expense	0	Depreciation Rate	
				83.6%	
Total Liab. and Equity	1,606,542	Net Profit or Loss	525,367	Return on Equity	
				53.5%	

555348 ROYAL OAKS CARE CENTER				Proprietary - Corporation	
ROYAL OAKS CARE CENTER		12/31/2019 365 Days Settled			
LYNWOOD, CA 90262		CR Beds 98 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		90.2%	
Balance Sheet		Income Statement		Length of Stay	
				126.1	
Current Assets	2,427,265	Total Charges	16,411,842	Average Wages	
				23.18	
Fixed Assets	30,325	Contract Allowance	5,675,951	Skilled Nursing	
				60.1%	
Other Assets	0	Operating Revenue	10,735,891	Ancillary Service	
				39.9%	
Total Assets	2,457,590	Operating Expense	10,132,378	Current Ratio	
				0.8	
Current Liabilities	2,969,982	Operating Margin	603,513	Days to Collect	
				74.7	
Long Term Liabilities	103,445	Other Income	301,786	Avg Payment Days	
				103.9	
Total Equity	-615,837	Other Expense	0	Depreciation Rate	
				2,270.0%	
Total Liab. and Equity	2,457,590	Net Profit or Loss	905,299	Return on Equity	
				-147.0%	

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555503 ROYAL OAKS MANOR-BRADBURY OAKS				Nonprofit - Other	
ROYAL OAKS MANOR-BRADBURY OAKS 12/31/2019 365 Days Settled					
DUARTE, CA 91010				CR Beds 229 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 104.1%	
Balance Sheet		Income Statement		Length of Stay 441.6	
Current Assets	909,698	Total Charges	18,130,078	Average Wages 20.76	
Fixed Assets	27,368,191	Contract Allowance	229,859	1.3%	Skilled Nursing 29.0%
Other Assets	0	Operating Revenue	17,900,219	98.7%	Ancillary Service 4.0%
Total Assets	<u>28,277,889</u>	Operating Expense	19,908,466	111.2%	Current Ratio 0.1
Current Liabilities	11,803,140	Operating Margin	-2,008,247	-11.2%	Days to Collect 16.3
Long Term Liabilities	21,083,654	Other Income	431,820	2.4%	Avg Payment Days 9.9
Total Equity	-4,608,905	Other Expense	0	0.0%	Depreciation Rate 2.6%
Total Liab. and Equity	<u>28,277,889</u>	Net Profit or Loss	<u>(1,576,427)</u>	-8.8%	Return on Equity 34.2%
055899 ROYAL PALMS POST ACUTE				Proprietary - Corporation	
ROYAL PALMS POST ACUTE 12/31/2019 365 Days Settled					
GLENDALE, CA 91204				CR Beds 140 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 94.7%	
Balance Sheet		Income Statement		Length of Stay 74.3	
Current Assets	2,542,337	Total Charges	18,234,762	Average Wages 21.78	
Fixed Assets	22,211	Contract Allowance	3,586,296	19.7%	Skilled Nursing 64.4%
Other Assets	1,494,960	Operating Revenue	14,648,466	80.3%	Ancillary Service 35.6%
Total Assets	<u>4,059,508</u>	Operating Expense	14,424,872	98.5%	Current Ratio 0.8
Current Liabilities	3,040,448	Operating Margin	223,594	1.5%	Days to Collect 67.1
Long Term Liabilities	2,813,863	Other Income	68,588	0.5%	Avg Payment Days 53.8
Total Equity	-1,775,303	Other Expense	0	0.0%	Depreciation Rate 4,890.6%
Total Liab. and Equity	<u>4,079,008</u>	Net Profit or Loss	<u>290,049</u>	2.0%	Return on Equity -16.3%

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055541 ROYAL TERRACE HEALTHCARE		Proprietary - Corporation	
ROYAL TERRACE HEALTHCARE		12/31/2019 365 Days Settled	
DUARTE, CA 91010		CR Beds 58 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
Noridian (CA)		Occupancy Rate 89.3%	
Balance Sheet		Income Statement	
Current Assets	1,111,856	Total Charges	6,533,699
Fixed Assets	13,235	Contract Allowance	1,117,596
Other Assets	67,629	Operating Revenue	5,416,103
Total Assets	<u>1,192,720</u>	Operating Expense	5,964,684
Current Liabilities	2,468,731	Operating Margin	-548,581
Long Term Liabilities	1,286,759	Other Income	25,810
Total Equity	-2,562,770	Other Expense	0
Total Liab. and Equity	<u>1,192,720</u>	Net Profit or Loss	<u>(527,073)</u>
		17.1%	Skilled Nursing 68.4%
		82.9%	Ancillary Service 31.6%
		110.1%	Current Ratio 0.5
		-10.1%	Days to Collect 79.8
		0.5%	Avg Payment Days 41.7
		0.0%	Depreciation Rate 3,841.5%
		-9.7%	Return on Equity 20.6%

055105 ROYAL VISTA CARE CENTER		Proprietary - Corporation	
ROYAL VISTA CARE CENTER		12/31/2019 365 Days Settled	
SAN GABRIEL, CA 91776		CR Beds 99 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
BLUE CROSS (TENNESSEE)		Occupancy Rate 89.1%	
Balance Sheet		Income Statement	
Current Assets	6,597,792	Total Charges	9,088,402
Fixed Assets	123,857	Contract Allowance	1,096,326
Other Assets	0	Operating Revenue	7,992,076
Total Assets	<u>6,721,649</u>	Operating Expense	9,149,045
Current Liabilities	1,315,359	Operating Margin	-1,156,969
Long Term Liabilities	0	Other Income	3,403
Total Equity	5,406,290	Other Expense	0
Total Liab. and Equity	<u>6,721,649</u>	Net Profit or Loss	<u>(1,183,634)</u>
		12.1%	Skilled Nursing 79.1%
		87.9%	Ancillary Service 20.9%
		114.5%	Current Ratio 5.0
		-14.5%	Days to Collect 104.0
		0.0%	Avg Payment Days 52.5
		0.0%	Depreciation Rate 879.2%
		-14.8%	Return on Equity -21.9%

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055531 ROYALWOOD CARE CENTER				Proprietary - Other	
ROYALWOOD CARE CENTER		9/30/2019 273 Days Settled			
TORRANCE, CA 90505		12/31/2019 92 Days Settled		CR Beds 110 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	83.5%
Balance Sheet		Income Statement		Length of Stay	69.6
Current Assets	1,212,095	Total Charges	10,887,109	Average Wages	25.19
Fixed Assets	4,380	Contract Allowance	3,650,355	33.5% Skilled Nursing	79.0%
Other Assets	-2,163,779	Operating Revenue	7,236,754	66.5% Ancillary Service	21.0%
Total Assets	-947,304	Operating Expense	7,837,548	108.3% Current Ratio	1.3
Current Liabilities	899,289	Operating Margin	-600,794	-8.3% Days to Collect	54.0
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	32.1
Total Equity	-1,846,593	Other Expense	0	0.0% Depreciation Rate	29.9%
Total Liab. and Equity	-947,304	Net Profit or Loss	(600,794)	-8.3% Return on Equity	32.5%

055531 ROYALWOOD CARE CENTER				Proprietary - Other	
ROYALWOOD CARE CENTER		9/30/2019 273 Days Settled			
TORRANCE, CA 90505		12/31/2019 92 Days Settled		CR Beds 110 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	87.8%
Balance Sheet		Income Statement		Length of Stay	130.7
Current Assets	2,401,516	Total Charges	3,741,753	Average Wages	25.19
Fixed Assets	97,473	Contract Allowance	966,956	25.8% Skilled Nursing	83.6%
Other Assets	88,950	Operating Revenue	2,774,797	74.2% Ancillary Service	16.4%
Total Assets	2,587,939	Operating Expense	2,657,272	95.8% Current Ratio	1.1
Current Liabilities	2,131,229	Operating Margin	117,525	4.2% Days to Collect	237.8
Long Term Liabilities	480,000	Other Income	2,673	0.1% Avg Payment Days	159.9
Total Equity	-23,290	Other Expense	0	0.0% Depreciation Rate	125.6%
Total Liab. and Equity	2,587,939	Net Profit or Loss	(23,291)	-0.8% Return on Equity	100.0%

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056073 SACRAMENTO POST-ACUTE				Proprietary - Corporation	
SACRAMENTO POST-ACUTE		12/31/2019 365 Days Settled			
SACRAMENTO, CA 95841		CR Beds 99 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		90.3%	
Balance Sheet		Income Statement		Length of Stay 101.6	
Current Assets	54,376,069	Total Charges	23,697,093	Average Wages	27.14
Fixed Assets	3,009,447	Contract Allowance	8,534,804	36.0% Skilled Nursing	70.2%
Other Assets	3,270,000	Operating Revenue	15,162,289	64.0% Ancillary Service	29.8%
Total Assets	60,655,516	Operating Expense	14,883,298	98.2% Current Ratio	1.0
Current Liabilities	52,925,290	Operating Margin	278,991	1.8% Days to Collect	40.4
Long Term Liabilities	46,530	Other Income	1,881	0.0% Avg Payment Days	48.9
Total Equity	7,683,696	Other Expense	0	0.0% Depreciation Rate	43.5%
Total Liab. and Equity	60,655,516	Net Profit or Loss	280,872	1.9% Return on Equity	3.7%
555160 SAINT CLAIRE'S NURSING CENTER				Proprietary - Other	
SAINT CLAIRE'S NURSING CENTER		9/30/2019 273 Days Settled			
SACRAMENTO, CA 95823		12/31/2019 92 Days Settled			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		92.6%	
Balance Sheet		Income Statement		Length of Stay 468.6	
Current Assets	1,228,117	Total Charges	2,234,277	Average Wages	18.72
Fixed Assets	0	Contract Allowance	599,868	26.8% Skilled Nursing	93.6%
Other Assets	0	Operating Revenue	1,634,409	73.2% Ancillary Service	6.4%
Total Assets	1,228,117	Operating Expense	1,978,978	121.1% Current Ratio	1.6
Current Liabilities	769,681	Operating Margin	-344,569	-21.1% Days to Collect	181.0
Long Term Liabilities	801,481	Other Income	1,524	0.1% Avg Payment Days	110.2
Total Equity	-343,045	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	1,228,117	Net Profit or Loss	(343,045)	-21.0% Return on Equity	100.0%

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555160 SAINT CLAIRE'S NURSING CENTER				Proprietary - Corporation	
SAINT CLAIRE'S NURSING CENTER		9/30/2019 273 Days Settled			
SACRAMENTO, CA 95823		12/31/2019 92 Days Settled		CR Beds 99 POS Beds 0	
SACRAMENTO		Key Performance Ind.			
Noridian (CA)				Occupancy Rate	96.9%
Balance Sheet		Income Statement		Length of Stay	415.8
Current Assets	2,855,595	Total Charges	7,345,519	Average Wages	18.72
Fixed Assets	281,152	Contract Allowance	2,107,869	28.7%	Skilled Nursing
Other Assets	0	Operating Revenue	5,237,650	71.3%	Ancillary Service
Total Assets	3,136,747	Operating Expense	5,300,052	101.2%	Current Ratio
Current Liabilities	1,328,866	Operating Margin	-62,402	-1.2%	Days to Collect
Long Term Liabilities	0	Other Income	82,376	1.6%	Avg Payment Days
Total Equity	1,807,881	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	3,136,747	Net Profit or Loss	18,674	0.4%	Return on Equity
555119 SAINT VINCENT HEALTHCARE				Proprietary - Corporation	
SAINT VINCENT HEALTHCARE		12/31/2019 365 Days Settled			
PASADENA, CA 91103				CR Beds 78 POS Beds 0	
LOS ANGELES		Key Performance Ind.			
PALMETTO (CALIFORNIA)				Occupancy Rate	95.2%
Balance Sheet		Income Statement		Length of Stay	148.9
Current Assets	1,673,057	Total Charges	10,493,414	Average Wages	21.37
Fixed Assets	47,275	Contract Allowance	698,896	6.7%	Skilled Nursing
Other Assets	755,058	Operating Revenue	9,794,518	93.3%	Ancillary Service
Total Assets	2,475,390	Operating Expense	7,787,694	79.5%	Current Ratio
Current Liabilities	389,480	Operating Margin	2,006,824	20.5%	Days to Collect
Long Term Liabilities	0	Other Income	3,998	0.0%	Avg Payment Days
Total Equity	2,085,910	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	2,475,390	Net Profit or Loss	1,845,458	18.8%	Return on Equity

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555762 SAMARKAND SKILLED NURSING FACILITY				Nonprofit - Church	
SAMARKAND SKILLED NURSING FACILITY 1/31/2019 365 Days Settled					
SANTA BARBARA, CA 93105		9/30/2019 242 Days Settled		CR Beds 63 POS Beds 0	
SANTA BARBARA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	86.0%
Balance Sheet		Income Statement		Length of Stay	
Current Assets	13,688,791	Total Charges	8,752,410	Average Wages	25.33
Fixed Assets	5,554,741	Contract Allowance	0	0.0%	Skilled Nursing 100.0%
Other Assets	-103,713	Operating Revenue	8,752,410	100.0%	Ancillary Service 0.0%
Total Assets	19,139,819	Operating Expense	9,016,049	103.0%	Current Ratio 60.5
Current Liabilities	226,296	Operating Margin	-263,639	-3.0%	Days to Collect 58.5
Long Term Liabilities	20,420,232	Other Income	670,946	7.7%	Avg Payment Days 15.2
Total Equity	-1,506,709	Other Expense	0	0.0%	Depreciation Rate 9.8%
Total Liab. and Equity	19,139,819	Net Profit or Loss	407,307	4.7%	Return on Equity -27.0%

555762 SAMARKAND SKILLED NURSING FACILITY				Nonprofit - Other	
SAMARKAND SKILLED NURSING FACILITY 1/31/2019 365 Days Settled					
SANTA BARBARA, CA 93105		9/30/2019 242 Days Settled		CR Beds 63 POS Beds 0	
SANTA BARBARA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	87.2%
Balance Sheet		Income Statement		Length of Stay	
Current Assets	13,837,513	Total Charges	6,157,984	Average Wages	25.33
Fixed Assets	5,785,915	Contract Allowance	0	0.0%	Skilled Nursing 100.0%
Other Assets	72,131	Operating Revenue	6,157,984	100.0%	Ancillary Service 0.0%
Total Assets	19,695,559	Operating Expense	6,131,803	99.6%	Current Ratio 52.0
Current Liabilities	266,277	Operating Margin	26,181	0.4%	Days to Collect 77.5
Long Term Liabilities	20,385,215	Other Income	524,596	8.5%	Avg Payment Days 26.4
Total Equity	-955,933	Other Expense	0	0.0%	Depreciation Rate 6.5%
Total Liab. and Equity	19,695,559	Net Profit or Loss	550,777	8.9%	Return on Equity -57.6%

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555276 SAN BRUNO SKILLED NURSING				Proprietary - Partnership	
SAN BRUNO SKILLED NURSING		12/31/2019 365 Days Settled			
SAN BRUNO, CA 94066		CR Beds 45 POS Beds 0			
SAN MATEO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		85.6%	
Balance Sheet		Income Statement		Length of Stay	
				67.6	
Current Assets	3,775,459	Total Charges	8,106,053	Average Wages	
Fixed Assets	78,318	Contract Allowance	600,249	27.28	
Other Assets	0	Operating Revenue	7,505,804	7.4%	
Total Assets	<u>3,853,777</u>	Operating Expense	6,280,318	92.6%	
Current Liabilities	537,161	Operating Margin	1,225,486	83.7%	
Long Term Liabilities	0	Other Income	4,219	16.3%	
Total Equity	<u>3,316,616</u>	Other Expense	0	0.1%	
Total Liab. and Equity	<u>3,853,777</u>	Net Profit or Loss	<u>1,226,024</u>	0.0%	
				16.3%	
				Return on Equity	
				37.0%	
<hr/>					
555659 SAN DIEGO POST-ACUTE CENTER				Proprietary - Corporation	
SAN DIEGO POST-ACUTE CENTER		12/31/2019 365 Days Settled			
EL CAJON, CA 92020		CR Beds 240 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
NORIDIAN		Occupancy Rate		93.8%	
Balance Sheet		Income Statement		Length of Stay	
				118.4	
Current Assets	92,771,744	Total Charges	37,167,115	Average Wages	
Fixed Assets	2,028,384	Contract Allowance	11,263,143	24.31	
Other Assets	200,000	Operating Revenue	25,903,972	30.3%	
Total Assets	<u>95,000,128</u>	Operating Expense	26,350,392	69.7%	
Current Liabilities	94,779,095	Operating Margin	-446,420	101.7%	
Long Term Liabilities	0	Other Income	56,074	-1.7%	
Total Equity	<u>221,033</u>	Other Expense	0	0.2%	
Total Liab. and Equity	<u>95,000,128</u>	Net Profit or Loss	<u>(390,346)</u>	0.0%	
				-1.5%	
				Return on Equity	
				-176.6%	

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555814 SAN FERNANDO POST ACUTE HOSPITAL				Proprietary - Corporation	
SAN FERNANDO POST ACUTE HOSPITAL		12/31/2019 214 Days Settled			
SYLMAR, CA 91342		5/31/2019 151 Days Settled		CR Beds 204 POS Beds 0	
LOS ANGELES		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		101.2%	
Balance Sheet		Income Statement		Length of Stay 149.2	
Current Assets	4,987,588	Total Charges	12,262,934	Average Wages	25.63
Fixed Assets	9,365	Contract Allowance	564,477	4.6% Skilled Nursing	92.8%
Other Assets	-721,801	Operating Revenue	11,698,457	95.4% Ancillary Service	7.2%
Total Assets	4,275,152	Operating Expense	12,816,167	109.6% Current Ratio	1.0
Current Liabilities	5,081,180	Operating Margin	-1,117,710	-9.6% Days to Collect	127.9
Long Term Liabilities	218,673	Other Income	4,754	0.0% Avg Payment Days	144.7
Total Equity	-1,024,701	Other Expense	0	0.0% Depreciation Rate	1,598.0%
Total Liab. and Equity	4,275,152	Net Profit or Loss	(1,024,701)	-8.8% Return on Equity	100.0%

555814 SAN FERNANDO POST ACUTE HOSPITAL				Proprietary - Corporation	
SAN FERNANDO POST ACUTE HOSPITAL		12/31/2019 214 Days Settled			
SYLMAR, CA 91342		5/31/2019 151 Days Settled		CR Beds 204 POS Beds 0	
LOS ANGELES		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		112.0%	
Balance Sheet		Income Statement		Length of Stay 442.4	
Current Assets	13,773,992	Total Charges	9,877,919	Average Wages	25.63
Fixed Assets	577,748	Contract Allowance	1,573,833	15.9% Skilled Nursing	92.0%
Other Assets	461,745	Operating Revenue	8,304,086	84.1% Ancillary Service	8.0%
Total Assets	14,813,485	Operating Expense	10,543,853	127.0% Current Ratio	0.7
Current Liabilities	18,470,320	Operating Margin	-2,239,767	-27.0% Days to Collect	537.9
Long Term Liabilities	3,494,796	Other Income	3,160	0.0% Avg Payment Days	639.4
Total Equity	-7,151,631	Other Expense	0	0.0% Depreciation Rate	36.7%
Total Liab. and Equity	14,813,485	Net Profit or Loss	(1,983,170)	-23.9% Return on Equity	27.7%

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056272 SAN FRANCISCO HEALTH CARE				Proprietary - Corporation	
SAN FRANCISCO HEALTH CARE		12/31/2019 365 Days Settled			
SAN FRANCISCO, CA 94117		CR Beds 168 POS Beds 0			
SAN FRANCISCO		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		75.5%	
		Length of Stay		146.5	
		Average Wages		24.89	
		21.5% Skilled Nursing		89.1%	
		78.5% Ancillary Service		10.9%	
		107.6% Current Ratio		4.4	
		-7.6% Days to Collect		76.1	
		0.0% Avg Payment Days		(1.4)	
		0.0% Depreciation Rate		196.6%	
		-7.7% Return on Equity		-12.5%	
<hr/>					
056449 SAN FRANCISCO POST ACUTE				Proprietary - Partnership	
SAN FRANCISCO POST ACUTE		12/31/2019 365 Days Settled			
SAN FRANCISCO, CA 94112		CR Beds 53 POS Beds 0			
SAN FRANCISCO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		92.7%	
		Length of Stay		85.4	
		Average Wages		27.83	
		15.1% Skilled Nursing		61.2%	
		84.9% Ancillary Service		38.8%	
		82.1% Current Ratio		9.4	
		17.9% Days to Collect		233.6	
		0.0% Avg Payment Days		24.8	
		0.0% Depreciation Rate		634.2%	
		17.8% Return on Equity		28.1%	

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555728 SAN FRANCISCO TOWERS				Nonprofit - Other	
SAN FRANCISCO TOWERS		3/31/2019 365 Days Settled			
SAN FRANCISCO, CA 94109		CR Beds 309 POS Beds 0			
SAN FRANCISCO		Key Performance Ind.			
Noridian (CA)				Occupancy Rate	96.0%
				Length of Stay	1,190.1
Balance Sheet		Income Statement		Average Wages	24.54
Current Assets	1,733,849	Total Charges	22,205,225	Skilled Nursing	7.0%
Fixed Assets	91,503,806	Contract Allowance	-99,407	-0.4%	
Other Assets	4,997,361	Operating Revenue	22,304,632	100.4%	Ancillary Service 4.9%
Total Assets	98,235,016	Operating Expense	27,745,794	124.4%	Current Ratio 0.0
Current Liabilities	75,147,645	Operating Margin	-5,441,162	-24.4%	Days to Collect 15.6
Long Term Liabilities	35,889,812	Other Income	9,861,880	44.2%	Avg Payment Days 34.6
Total Equity	-12,802,441	Other Expense	0	0.0%	Depreciation Rate 3.8%
Total Liab. and Equity	98,235,016	Net Profit or Loss	4,220,679	18.9%	Return on Equity -33.0%

055181 SAN GABRIEL CONV CENTER				Proprietary - Corporation	
SAN GABRIEL CONV CENTER		12/31/2019 365 Days Settled			
ROSEMEAD, CA 91770		CR Beds 151 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	74.4%
				Length of Stay	79.6
Balance Sheet		Income Statement		Average Wages	22.01
Current Assets	3,933,505	Total Charges	19,509,722	Skilled Nursing	63.8%
Fixed Assets	6,822,709	Contract Allowance	6,324,690	32.4%	
Other Assets	300,000	Operating Revenue	13,185,032	67.6%	Ancillary Service 36.2%
Total Assets	11,056,214	Operating Expense	13,356,007	101.3%	Current Ratio 2.4
Current Liabilities	1,623,645	Operating Margin	-170,975	-1.3%	Days to Collect 58.9
Long Term Liabilities	0	Other Income	7,927	0.1%	Avg Payment Days 30.5
Total Equity	9,432,569	Other Expense	0	0.0%	Depreciation Rate 12.7%
Total Liab. and Equity	11,056,214	Net Profit or Loss	(163,048)	-1.2%	Return on Equity -1.7%

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055223 SAN JACINTO HEALTHCARE				Proprietary - Other	
SAN JACINTO HEALTHCARE		12/31/2019 365 Days Settled			
HEMET, CA 92543		CR Beds 99 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		82.9%	
		Length of Stay		79.5	
		Average Wages		18.99	
		20.5% Skilled Nursing		74.5%	
		79.5% Ancillary Service		25.5%	
		99.7% Current Ratio		1.8	
		0.3% Days to Collect		40.0	
		0.1% Avg Payment Days		37.5	
		0.0% Depreciation Rate		76.5%	
		0.4% Return on Equity		2.9%	
<hr/>					
056294 SAN JOAQUIN NURSING CENTER AND REHABILITATION CENT				Proprietary - Partnership	
SAN JOAQUIN NURSING CENTER AND REHABILITATION CENT		12/31/2019 365 Days Settled			
BAKERSFIELD, CA 93301		CR Beds 99 POS Beds 0			
KERN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		90.7%	
		Length of Stay		64.1	
		Average Wages		24.05	
		20.5% Skilled Nursing		58.2%	
		79.5% Ancillary Service		41.8%	
		90.6% Current Ratio		3.4	
		9.4% Days to Collect		65.8	
		0.0% Avg Payment Days		18.3	
		0.0% Depreciation Rate		395.6%	
		9.4% Return on Equity		64.1%	

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055388 SAN JOSE HEALTHCARE & WELLNESS CENTER				Proprietary - Other	
SAN JOSE HEALTHCARE & WELLNESS CENTER		8/31/2019 365 Days Settled			
SAN JOSE, CA 95112				CR Beds 58	POS Beds 0
SANTA CLARA				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	94.5%
Balance Sheet		Income Statement		Length of Stay	61.8
Current Assets	705,919	Total Charges	13,241,469	Average Wages	29.33
Fixed Assets	404,116	Contract Allowance	3,892,876	29.4%	Skilled Nursing 65.0%
Other Assets	39,928	Operating Revenue	9,348,593	70.6%	Ancillary Service 35.0%
Total Assets	1,149,963	Operating Expense	8,640,083	92.4%	Current Ratio (0.1)
Current Liabilities	-4,991,212	Operating Margin	708,510	7.6%	Days to Collect 31.2
Long Term Liabilities	-100,000	Other Income	61,414	0.7%	Avg Payment Days 127.8
Total Equity	6,241,175	Other Expense	0	0.0%	Depreciation Rate 67.6%
Total Liab. and Equity	1,149,963	Net Profit or Loss	769,924	8.2%	Return on Equity 12.3%
056345 SAN LEANDRO HEALTHCARE CENTER				Proprietary - Corporation	
SAN LEANDRO HEALTHCARE CENTER		12/31/2019 365 Days Settled			
SAN LEANDRO, CA 94577				CR Beds 62	POS Beds 0
ALAMEDA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	73.7%
Balance Sheet		Income Statement		Length of Stay	44.8
Current Assets	3,960,438	Total Charges	9,549,174	Average Wages	26.43
Fixed Assets	168,612	Contract Allowance	21,236	0.2%	Skilled Nursing 65.0%
Other Assets	74,691	Operating Revenue	9,527,938	99.8%	Ancillary Service 35.0%
Total Assets	4,203,741	Operating Expense	8,199,411	86.1%	Current Ratio 3.7
Current Liabilities	1,058,452	Operating Margin	1,328,527	13.9%	Days to Collect 58.5
Long Term Liabilities	0	Other Income	17,920	0.2%	Avg Payment Days 47.1
Total Equity	3,145,289	Other Expense	0	0.0%	Depreciation Rate 122.1%
Total Liab. and Equity	4,203,741	Net Profit or Loss	1,346,447	14.1%	Return on Equity 42.8%

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055839 SAN LUIS CARE CENTER				Proprietary - Corporation	
SAN LUIS CARE CENTER		12/31/2019 365 Days Settled			
NEWMAN, CA 95360				CR Beds 71	POS Beds 0
STANISLAUS				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	77.1%
Balance Sheet		Income Statement		Length of Stay	102.4
Current Assets	1,097,310	Total Charges	6,082,476	Average Wages	20.70
Fixed Assets	877,830	Contract Allowance	1,048,602	17.2%	Skilled Nursing 81.0%
Other Assets	0	Operating Revenue	5,033,874	82.8%	Ancillary Service 19.0%
Total Assets	<u>1,975,140</u>	Operating Expense	5,701,881	113.3%	Current Ratio 0.9
Current Liabilities	1,199,826	Operating Margin	-668,007	-13.3%	Days to Collect 61.0
Long Term Liabilities	0	Other Income	342,092	6.8%	Avg Payment Days 7.4
Total Equity	<u>775,314</u>	Other Expense	0	0.0%	Depreciation Rate 32.3%
Total Liab. and Equity	<u>1,975,140</u>	Net Profit or Loss	<u>(325,915)</u>	-6.5%	Return on Equity -42.0%
555592 SAN LUIS TRANSITIONAL CARE				Proprietary - Corporation	
SAN LUIS TRANSITIONAL CARE		12/31/2019 365 Days Settled			
SAN LUIS OBISPO, CA 93401				CR Beds 23	POS Beds 0
SAN LUIS OBISPO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	90.5%
Balance Sheet		Income Statement		Length of Stay	23.4
Current Assets	509,867	Total Charges	5,061,950	Average Wages	26.10
Fixed Assets	100,267	Contract Allowance	3,613	0.1%	Skilled Nursing 52.6%
Other Assets	0	Operating Revenue	5,058,337	99.9%	Ancillary Service 47.4%
Total Assets	<u>610,134</u>	Operating Expense	4,922,167	97.3%	Current Ratio 2.4
Current Liabilities	214,864	Operating Margin	136,170	2.7%	Days to Collect 35.3
Long Term Liabilities	0	Other Income	4,839	0.1%	Avg Payment Days 15.5
Total Equity	<u>395,270</u>	Other Expense	0	0.0%	Depreciation Rate 80.7%
Total Liab. and Equity	<u>610,134</u>	Net Profit or Loss	<u>141,009</u>	2.8%	Return on Equity 35.7%

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555825 SAN MARINO MANOR		Proprietary - Corporation	
SAN MARINO MANOR		12/31/2019 365 Days Settled	
SAN GABRIEL, CA 91775		CR Beds 59 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
PALMETTO (CALIFORNIA)		Occupancy Rate	91.4%
Balance Sheet		Income Statement	
Current Assets	1,185,796	Total Charges	5,483,254
Fixed Assets	0	Contract Allowance	-353,059
Other Assets	0	Operating Revenue	5,836,313
Total Assets	<u>1,185,796</u>	Operating Expense	5,572,951
Current Liabilities	1,053,691	Operating Margin	263,362
Long Term Liabilities	0	Other Income	848
Total Equity	<u>132,105</u>	Other Expense	0
Total Liab. and Equity	<u>1,185,796</u>	Net Profit or Loss	<u>264,210</u>
		-6.4%	106.4%
		95.5%	4.5%
		0.0%	0.0%
		4.5%	4.5%
			200.0%
			91.4%
			401.5
			20.01
			77.8%
			22.2%
			1.1
			47.5
			44.3
			0.0%
			200.0%
555104 SAN MIGUEL VILLA		Proprietary - Corporation	
SAN MIGUEL VILLA		9/30/2019 365 Days Settled	
CONCORD, CA 94518		CR Beds 190 POS Beds 0	
CONTRA COSTA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	92.1%
Balance Sheet		Income Statement	
Current Assets	1,637,390	Total Charges	19,879,174
Fixed Assets	55,067	Contract Allowance	4,193,154
Other Assets	0	Operating Revenue	15,686,020
Total Assets	<u>1,692,457</u>	Operating Expense	17,040,162
Current Liabilities	2,778,554	Operating Margin	-1,354,142
Long Term Liabilities	0	Other Income	514,706
Total Equity	<u>-1,086,097</u>	Other Expense	0
Total Liab. and Equity	<u>1,692,457</u>	Net Profit or Loss	<u>(839,436)</u>
		21.1%	78.9%
		108.6%	-8.6%
		3.3%	0.0%
		-5.4%	-5.4%
			77.3%
			92.1%
			1,161.8
			20.93
			94.0%
			6.0%
			0.6
			18.2
			51.9
			86.6%
			77.3%

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056359 SAN PABLO HEALTHCARE & WELLNESS CENTER				Proprietary - Other	
SAN PABLO HEALTHCARE & WELLNESS CENTER 8/31/2019 365 Days Settled					
SAN PABLO, CA 94806				CR Beds 108 POS Beds 0	
CONTRA COSTA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 93.0%	
Balance Sheet		Income Statement		Length of Stay 141.6	
Current Assets	2,402,106	Total Charges	13,754,384	Average Wages 24.60	
Fixed Assets	337,943	Contract Allowance	1,651,265	12.0%	Skilled Nursing 66.1%
Other Assets	161,092	Operating Revenue	12,103,119	88.0%	Ancillary Service 33.9%
Total Assets	<u>2,901,141</u>	Operating Expense	12,443,366	102.8%	Current Ratio 1.6
Current Liabilities	1,462,701	Operating Margin	-340,247	-2.8%	Days to Collect 57.7
Long Term Liabilities	-895,000	Other Income	128,981	1.1%	Avg Payment Days 87.1
Total Equity	2,333,440	Other Expense	0	0.0%	Depreciation Rate 164.5%
Total Liab. and Equity	<u>2,901,141</u>	Net Profit or Loss	<u>(211,266)</u>	-1.7%	Return on Equity -9.1%
<hr/>					
055331 SAN RAFAEL HEALTHCARE & WELLNESS CENTER, LP				Proprietary - Partnership	
SAN RAFAEL HEALTHCARE & WELLNESS CENTER, LP 6/30/2019 365 Days Settled					
SAN RAFAEL, CA 94901				CR Beds 54 POS Beds 0	
MARIN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 84.3%	
Balance Sheet		Income Statement		Length of Stay 169.5	
Current Assets	843,673	Total Charges	7,038,839	Average Wages 26.92	
Fixed Assets	259,846	Contract Allowance	897,435	12.7%	Skilled Nursing 72.1%
Other Assets	83,976	Operating Revenue	6,141,404	87.3%	Ancillary Service 27.9%
Total Assets	<u>1,187,495</u>	Operating Expense	6,550,925	106.7%	Current Ratio 0.5
Current Liabilities	1,667,822	Operating Margin	-409,521	-6.7%	Days to Collect 38.9
Long Term Liabilities	95,000	Other Income	43,600	0.7%	Avg Payment Days 126.0
Total Equity	-575,327	Other Expense	0	0.0%	Depreciation Rate 103.2%
Total Liab. and Equity	<u>1,187,495</u>	Net Profit or Loss	<u>(365,921)</u>	-6.0%	Return on Equity 63.6%

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055884 SAN TOMAS CONVALESCENT HOSPITAL				Proprietary - Corporation	
SAN TOMAS CONVALESCENT HOSPITAL 12/31/2019 365 Days Settled					
SAN JOSE, CA 95117				CR Beds 130 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 92.7%	
Balance Sheet		Income Statement		Length of Stay 230.3	
Current Assets	3,139,135	Total Charges	12,989,947	Average Wages 24.47	
Fixed Assets	39,902	Contract Allowance	2,430,052	18.7%	Skilled Nursing 86.6%
Other Assets	78,322	Operating Revenue	10,559,895	81.3%	Ancillary Service 13.4%
Total Assets	<u>3,257,359</u>	Operating Expense	10,573,290	100.1%	Current Ratio 2.4
Current Liabilities	1,296,178	Operating Margin	-13,395	-0.1%	Days to Collect 91.7
Long Term Liabilities	810,251	Other Income	20,971	0.2%	Avg Payment Days 44.5
Total Equity	<u>1,150,930</u>	Other Expense	0	0.0%	Depreciation Rate 257.2%
Total Liab. and Equity	<u>3,257,359</u>	Net Profit or Loss	<u>(394,363)</u>	-3.7%	Return on Equity -34.3%

055293 SANTA ANITA CONVALESCENT HOSP				Proprietary - Corporation	
SANTA ANITA CONVALESCENT HOSP 12/31/2019 365 Days Settled					
TEMPLE CITY, CA 91780				CR Beds 391 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 91.9%	
Balance Sheet		Income Statement		Length of Stay 135.7	
Current Assets	7,175,803	Total Charges	39,439,071	Average Wages 25.77	
Fixed Assets	915,815	Contract Allowance	-456,222	-1.2%	Skilled Nursing 82.1%
Other Assets	38,498,975	Operating Revenue	39,895,293	101.2%	Ancillary Service 17.9%
Total Assets	<u>46,590,593</u>	Operating Expense	40,104,625	100.5%	Current Ratio 1.8
Current Liabilities	4,095,885	Operating Margin	-209,332	-0.5%	Days to Collect 37.4
Long Term Liabilities	400,046	Other Income	158,266	0.4%	Avg Payment Days 37.3
Total Equity	<u>42,094,662</u>	Other Expense	0	0.0%	Depreciation Rate 71.4%
Total Liab. and Equity	<u>46,590,593</u>	Net Profit or Loss	<u>48,774</u>	0.1%	Return on Equity 0.1%

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055728 SANTA CLARITA POST-ACUTE CARE CENTER				Proprietary - Corporation	
SANTA CLARITA POST-ACUTE CARE CENTER		12/31/2019 365 Days Settled			
NEWHALL, CA 91321		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		89.1%	
Balance Sheet		Income Statement		Length of Stay	
				69.2	
Current Assets	1,597,236	Total Charges	11,601,932	Average Wages	20.83
Fixed Assets	72,657	Contract Allowance	1,569,574	13.5%	Skilled Nursing
Other Assets	2,751,688	Operating Revenue	10,032,358	86.5%	Ancillary Service
Total Assets	4,421,581	Operating Expense	10,115,149	100.8%	Current Ratio
Current Liabilities	1,763,434	Operating Margin	-82,791	-0.8%	Days to Collect
Long Term Liabilities	9,970	Other Income	150,919	1.5%	Avg Payment Days
Total Equity	2,648,177	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	4,421,581	Net Profit or Loss	68,128	0.7%	Return on Equity
056065 SANTA CRUZ POST ACUTE				Proprietary - Partnership	
SANTA CRUZ POST ACUTE		12/31/2019 365 Days Settled			
SANTA CRUZ, CA 95062		CR Beds 149 POS Beds 0			
SANTA CRUZ		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		85.3%	
Balance Sheet		Income Statement		Length of Stay	
				90.6	
Current Assets	4,235,879	Total Charges	20,989,942	Average Wages	27.73
Fixed Assets	88,943	Contract Allowance	2,168,085	10.3%	Skilled Nursing
Other Assets	0	Operating Revenue	18,821,857	89.7%	Ancillary Service
Total Assets	4,324,822	Operating Expense	17,326,797	92.1%	Current Ratio
Current Liabilities	1,980,675	Operating Margin	1,495,060	7.9%	Days to Collect
Long Term Liabilities	0	Other Income	6,415	0.0%	Avg Payment Days
Total Equity	2,344,147	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	4,324,822	Net Profit or Loss	1,497,794	8.0%	Return on Equity

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055123 SANTA FE CONVALESCENT HOSPITAL				Proprietary - Corporation	
SANTA FE CONVALESCENT HOSPITAL				12/31/2019 365 Days Settled	
LONG BEACH, CA 90810				CR Beds 90 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 92.6%	
Balance Sheet		Income Statement		Length of Stay 287.1	
Current Assets	1,070,615	Total Charges	8,974,412	Average Wages 21.98	
Fixed Assets	39,297	Contract Allowance	684,073	7.6%	Skilled Nursing 83.7%
Other Assets	151,800	Operating Revenue	8,290,339	92.4%	Ancillary Service 16.3%
Total Assets	1,261,712	Operating Expense	9,378,543	113.1%	Current Ratio 1.2
Current Liabilities	917,974	Operating Margin	-1,088,204	-13.1%	Days to Collect 51.2
Long Term Liabilities	0	Other Income	133,612	1.6%	Avg Payment Days 20.0
Total Equity	343,738	Other Expense	0	0.0%	Depreciation Rate 1,504.0%
Total Liab. and Equity	1,261,712	Net Profit or Loss	(955,392)	-11.5%	Return on Equity -277.9%
<hr/>					
555732 SANTA FE HEIGHTS HEALTHCARE CENTER, LLC				Proprietary - Other	
SANTA FE HEIGHTS HEALTHCARE CENTER, LLC				12/31/2019 365 Days Settled	
COMPTON, CA 90222				CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
Noridian (AS, GU, HI, NV)				Occupancy Rate 94.2%	
Balance Sheet		Income Statement		Length of Stay 70.3	
Current Assets	3,229,856	Total Charges	10,382,407	Average Wages 22.14	
Fixed Assets	89,803	Contract Allowance	-2,421,608	-23.3%	Skilled Nursing 68.7%
Other Assets	502,420	Operating Revenue	12,804,015	123.3%	Ancillary Service 31.3%
Total Assets	3,822,079	Operating Expense	11,869,101	92.7%	Current Ratio 0.9
Current Liabilities	3,622,795	Operating Margin	934,914	7.3%	Days to Collect 51.6
Long Term Liabilities	0	Other Income	1,533	0.0%	Avg Payment Days 64.8
Total Equity	199,284	Other Expense	0	0.0%	Depreciation Rate 621.4%
Total Liab. and Equity	3,822,079	Net Profit or Loss	936,447	7.3%	Return on Equity 469.9%

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555106 SANTA FE LODGE				Proprietary - Corporation	
SANTA FE LODGE		12/31/2019 365 Days Settled			
EL MONTE, CA 91732				CR Beds 46 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 96.5%	
Balance Sheet		Income Statement		Length of Stay 225.1	
Current Assets	1,282,908	Total Charges	5,872,524	Average Wages 19.12	
Fixed Assets	68,635	Contract Allowance	1,934,607	32.9% Skilled Nursing 68.1%	
Other Assets	0	Operating Revenue	3,937,917	67.1% Ancillary Service 31.9%	
Total Assets	<u>1,351,543</u>	Operating Expense	3,570,463	90.7% Current Ratio 2.8	
Current Liabilities	458,106	Operating Margin	367,454	9.3% Days to Collect 31.4	
Long Term Liabilities	0	Other Income	2,531	0.1% Avg Payment Days 21.8	
Total Equity	<u>893,437</u>	Other Expense	0	0.0% Depreciation Rate 134.8%	
Total Liab. and Equity	<u>1,351,543</u>	Net Profit or Loss	<u>369,985</u>	9.4% Return on Equity 41.4%	
055563 SANTA MARIA CARE CENTER				Proprietary - Corporation	
SANTA MARIA CARE CENTER		11/30/2019 334 Days Settled			
SANTA MARIA, CA 93458		12/31/2019 31 Days Settled		CR Beds 55 POS Beds 0	
SANTA BARBARA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 93.9%	
Balance Sheet		Income Statement		Length of Stay 338.3	
Current Assets	136,064	Total Charges	4,332,904	Average Wages 20.27	
Fixed Assets	71,038	Contract Allowance	293,116	6.8% Skilled Nursing 91.2%	
Other Assets	-157	Operating Revenue	4,039,788	93.2% Ancillary Service 8.8%	
Total Assets	<u>206,945</u>	Operating Expense	4,138,654	102.4% Current Ratio 0.4	
Current Liabilities	336,107	Operating Margin	-98,866	-2.4% Days to Collect 31.4	
Long Term Liabilities	1,110,897	Other Income	18,224	0.5% Avg Payment Days 29.0	
Total Equity	<u>-1,240,059</u>	Other Expense	0	0.0% Depreciation Rate 87.1%	
Total Liab. and Equity	<u>206,945</u>	Net Profit or Loss	<u>(80,642)</u>	-2.0% Return on Equity 6.5%	

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055563 SANTA MARIA CARE CENTER		Proprietary - Corporation	
SANTA MARIA CARE CENTER		11/30/2019 334 Days Settled	
SANTA MARIA, CA 93458		12/31/2019 31 Days Settled	
SANTA BARBARA		CR Beds 55 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
		Occupancy Rate 96.1%	
		Length of Stay 327.6	
		Average Wages 20.27	
		3.0% Skilled Nursing 96.6%	
		97.0% Ancillary Service 3.4%	
		93.2% Current Ratio 1.3	
		6.8% Days to Collect 207.7	
		0.0% Avg Payment Days 222.7	
		0.0% Depreciation Rate 0.0%	
		6.8% Return on Equity 16.9%	
Balance Sheet		Income Statement	
Current Assets	408,901	Total Charges	457,726
Fixed Assets	0	Contract Allowance	13,869
Other Assets	80,892	Operating Revenue	443,857
Total Assets	<u>489,793</u>	Operating Expense	413,494
Current Liabilities	309,390	Operating Margin	30,363
Long Term Liabilities	0	Other Income	40
Total Equity	<u>180,403</u>	Other Expense	0
Total Liab. and Equity	<u>489,793</u>	Net Profit or Loss	<u>30,403</u>
555786 SANTA MONICA CONV CTR I		Proprietary - Other	
SANTA MONICA CONV CTR I		12/31/2019 365 Days Settled	
SANTA MONICA, CA 90405		CR Beds 0 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 0.0%	
		Length of Stay	
		Average Wages	
		0.0% Skilled Nursing 0.0%	
		0.0% Ancillary Service 0.0%	
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate 0.0%	
		0.0% Return on Equity 0.0%	
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	<u>0</u>	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	<u>0</u>	Other Expense	0
Total Liab. and Equity	<u>0</u>	Net Profit or Loss	<u>0</u>

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055748 SANTA MONICA CONV CTR II		Proprietary - Corporation	
SANTA MONICA CONV CTR II		12/31/2019 365 Days Settled	
SANTA MONICA, CA 90405		CR Beds 44 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	87.5%
		Length of Stay	639.1
		Average Wages	18.85
		6.3%	Skilled Nursing
		93.7%	Ancillary Service
		104.7%	Current Ratio
		-4.7%	Days to Collect
		0.0%	Avg Payment Days
		0.0%	Depreciation Rate
		-4.6%	Return on Equity

Balance Sheet		Income Statement	
Current Assets	1,331,201	Total Charges	3,369,902
Fixed Assets	0	Contract Allowance	213,635
Other Assets	383,500	Operating Revenue	3,156,267
Total Assets	<u>1,714,701</u>	Operating Expense	<u>3,303,514</u>
Current Liabilities	2,305,305	Operating Margin	-147,247
Long Term Liabilities	0	Other Income	655
Total Equity	<u>-590,604</u>	Other Expense	0
Total Liab. and Equity	<u>1,714,701</u>	Net Profit or Loss	<u>(146,592)</u>

055540 SANTA MONICA HEALTH CARE CENTER		Proprietary - Other	
SANTA MONICA HEALTH CARE CENTER		12/31/2019 365 Days Settled	
SANTA MONICA, CA 90404		CR Beds 59 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
Noridian (AS, GU, HI, NV)		Occupancy Rate	89.4%
		Length of Stay	80.9
		Average Wages	23.40
		25.9%	Skilled Nursing
		74.1%	Ancillary Service
		92.2%	Current Ratio
		7.8%	Days to Collect
		0.0%	Avg Payment Days
		0.0%	Depreciation Rate
		7.8%	Return on Equity

Balance Sheet		Income Statement	
Current Assets	791,025	Total Charges	10,010,962
Fixed Assets	1,263,097	Contract Allowance	2,592,693
Other Assets	0	Operating Revenue	7,418,269
Total Assets	<u>2,054,122</u>	Operating Expense	<u>6,842,633</u>
Current Liabilities	337,297	Operating Margin	575,636
Long Term Liabilities	-2,063,976	Other Income	3,598
Total Equity	<u>3,780,801</u>	Other Expense	0
Total Liab. and Equity	<u>2,054,122</u>	Net Profit or Loss	<u>579,234</u>

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055854 SANTA ROSA POST ACUTE		Proprietary - Partnership		
SANTA ROSA POST ACUTE		12/31/2019 365 Days Settled		
SANTA ROSA, CA 95405		CR Beds 99 POS Beds 0		
SONOMA		Key Performance Ind.		
BLUE CROSS (CALIFORNIA)		Occupancy Rate	91.2%	
Balance Sheet		Income Statement		
Current Assets	2,836,076	Total Charges	13,535,349	
Fixed Assets	85,537	Contract Allowance	45,528	
Other Assets	0	Operating Revenue	13,489,821	
Total Assets	2,921,613	Operating Expense	12,267,248	
Current Liabilities	967,131	Operating Margin	1,222,573	
Long Term Liabilities	0	Other Income	6,439	
Total Equity	1,954,482	Other Expense	0	
Total Liab. and Equity	2,921,613	Net Profit or Loss	1,225,331	
		0.3%	Skilled Nursing	70.4%
		99.7%	Ancillary Service	29.6%
		90.9%	Current Ratio	2.9
		9.1%	Days to Collect	73.8
		0.0%	Avg Payment Days	19.7
		0.0%	Depreciation Rate	662.9%
		9.1%	Return on Equity	62.7%

055139 SANTA TERESITA MANOR		Proprietary - Corporation		
SANTA TERESITA MANOR		7/31/2019 365 Days Settled		
DUARTE, CA 91010		CR Beds 99 POS Beds 0		
LOS ANGELES		Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	73.3%	
Balance Sheet		Income Statement		
Current Assets	6,884,409	Total Charges	8,109,613	
Fixed Assets	20,844,650	Contract Allowance	960,281	
Other Assets	9,519,576	Operating Revenue	7,149,332	
Total Assets	37,248,635	Operating Expense	8,158,596	
Current Liabilities	2,039,875	Operating Margin	-1,009,264	
Long Term Liabilities	16,676,303	Other Income	10,980,169	
Total Equity	18,532,457	Other Expense	0	
Total Liab. and Equity	37,248,635	Net Profit or Loss	9,970,905	
		11.8%	Skilled Nursing	82.7%
		88.2%	Ancillary Service	17.3%
		114.1%	Current Ratio	3.4
		-14.1%	Days to Collect	93.4
		153.6%	Avg Payment Days	43.8
		0.0%	Depreciation Rate	0.9%
		139.5%	Return on Equity	53.8%

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555204 SARATOGA PEDIATRIC SUBACUTE		Proprietary - Individual	
SARATOGA PEDIATRIC SUBACUTE		12/31/2019 365 Days Settled	
SARATOGA, CA 95070		CR Beds 0 POS Beds 0	
SANTA CLARA		Key Performance Ind.	
Noridian (AS, GU, HI, NV)		Occupancy Rate 0.0%	
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0
		Length of Stay	
		Average Wages	
		0.0% Skilled Nursing 0.0%	
		0.0% Ancillary Service 0.0%	
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate 0.0%	
		0.0% Return on Equity 0.0%	
555343 SARATOGA RETIREMENT COMMUNITY HEALTH CENTER		Nonprofit - Other	
SARATOGA RETIREMENT COMMUNITY HEALTH CENTER		3/31/2019 365 Days Settled	
SARATOGA, CA 95070		CR Beds 343 POS Beds 0	
SANTA CLARA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 100.8%	
Balance Sheet		Income Statement	
Current Assets	87,092,915	Total Charges	4,759,346
Fixed Assets	62,775,197	Contract Allowance	663,817
Other Assets	6,875,761	Operating Revenue	4,095,529
Total Assets	156,743,873	Operating Expense	34,881,131
Current Liabilities	9,228,931	Operating Margin	-30,785,602
Long Term Liabilities	158,213,384	Other Income	33,689,057
Total Equity	-10,698,442	Other Expense	0
Total Liab. and Equity	156,743,873	Net Profit or Loss	2,903,455
		13.9%	
		86.1%	
		851.7%	
		-751.7%	
		822.6%	
		0.0%	
		70.9%	
		Length of Stay 570.9	
		Average Wages 24.50	
		Skilled Nursing 63.3%	
		Ancillary Service 36.7%	
		Current Ratio 9.4	
		Days to Collect 120.0	
		Avg Payment Days 34.6	
		Depreciation Rate 6.4%	
		Return on Equity -27.1%	

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055417 SAYLOR LANE HEALTHCARE CENTER				Proprietary - Other		
SAYLOR LANE HEALTHCARE CENTER		9/30/2019 273 Days Settled				
SACRAMENTO, CA 95816		12/31/2019 92 Days Settled		CR Beds 42 POS Beds 0		
SACRAMENTO		Key Performance Ind.				
Noridian (CA)				Occupancy Rate	91.2%	
Balance Sheet		Income Statement		Length of Stay	67.8	
Current Assets	-122,153	Total Charges	1,144,220	Average Wages	23.49	
Fixed Assets	0	Contract Allowance	-110,057	-9.6%	Skilled Nursing	84.5%
Other Assets	577,510	Operating Revenue	1,254,277	109.6%	Ancillary Service	15.5%
Total Assets	455,357	Operating Expense	1,156,791	92.2%	Current Ratio	(0.3)
Current Liabilities	354,681	Operating Margin	97,486	7.8%	Days to Collect	146.5
Long Term Liabilities	0	Other Income	3,192	0.3%	Avg Payment Days	112.0
Total Equity	100,676	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	455,357	Net Profit or Loss	100,678	8.0%	Return on Equity	100.0%

055417 SAYLOR LANE HEALTHCARE CENTER				Proprietary - Corporation		
SAYLOR LANE HEALTHCARE CENTER		9/30/2019 273 Days Settled				
SACRAMENTO, CA 95816		12/31/2019 92 Days Settled		CR Beds 42 POS Beds 0		
SACRAMENTO		Key Performance Ind.				
Noridian (CA)				Occupancy Rate	62.0%	
Balance Sheet		Income Statement		Length of Stay	71.0	
Current Assets	1,360,372	Total Charges	3,491,923	Average Wages	23.49	
Fixed Assets	123,805	Contract Allowance	470,996	13.5%	Skilled Nursing	77.8%
Other Assets	0	Operating Revenue	3,020,927	86.5%	Ancillary Service	22.2%
Total Assets	1,484,177	Operating Expense	3,282,414	108.7%	Current Ratio	4.3
Current Liabilities	318,263	Operating Margin	-261,487	-8.7%	Days to Collect	104.1
Long Term Liabilities	545,629	Other Income	10,103	0.3%	Avg Payment Days	24.6
Total Equity	620,285	Other Expense	0	0.0%	Depreciation Rate	57.1%
Total Liab. and Equity	1,484,177	Net Profit or Loss	(251,384)	-8.3%	Return on Equity	-40.5%

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555249 SEA CLIFF HEALTHCARE CENTER		Proprietary - Corporation	
SEA CLIFF HEALTHCARE CENTER		12/31/2019 365 Days Settled	
HUNTINGTON BEACH, CA 92648		CR Beds 182 POS Beds 0	
ORANGE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	90.7%
Balance Sheet		Income Statement	
Current Assets	23,050,119	Total Charges	18,457,529
Fixed Assets	665,634	Contract Allowance	886,918
Other Assets	0	Operating Revenue	17,570,611
Total Assets	<u>23,715,753</u>	Operating Expense	16,057,026
Current Liabilities	1,283,793	Operating Margin	1,513,585
Long Term Liabilities	-40,226	Other Income	2,153
Total Equity	<u>22,472,186</u>	Other Expense	0
Total Liab. and Equity	<u>23,715,753</u>	Net Profit or Loss	<u>1,515,738</u>
		4.8%	Skilled Nursing
		95.2%	Ancillary Service
		91.4%	Current Ratio
		8.6%	Days to Collect
		0.0%	Avg Payment Days
		0.0%	Depreciation Rate
		8.6%	Return on Equity
			94.8
			25.05
			77.0%
			23.0%
			18.0
			39.5
			20.9
			47.6%
			6.7%
055070 SEACREST CONVALESCENT HOSPITAL		Proprietary - Corporation	
SEACREST CONVALESCENT HOSPITAL		12/31/2019 365 Days Settled	
SAN PEDRO, CA 90732		CR Beds 80 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	88.1%
Balance Sheet		Income Statement	
Current Assets	4,117,311	Total Charges	9,392,059
Fixed Assets	181,230	Contract Allowance	2,526,629
Other Assets	1,019,338	Operating Revenue	6,865,430
Total Assets	<u>5,317,879</u>	Operating Expense	6,652,211
Current Liabilities	4,036,554	Operating Margin	213,219
Long Term Liabilities	0	Other Income	106,379
Total Equity	<u>1,281,325</u>	Other Expense	0
Total Liab. and Equity	<u>5,317,879</u>	Net Profit or Loss	<u>319,598</u>
		26.9%	Skilled Nursing
		73.1%	Ancillary Service
		96.9%	Current Ratio
		3.1%	Days to Collect
		1.5%	Avg Payment Days
		0.0%	Depreciation Rate
		4.7%	Return on Equity
			295.8
			21.18
			93.0%
			7.0%
			1.0
			89.7
			30.8
			57.7%
			24.9%

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056010 SEAL BEACH HEALTH AND REHABILITATION CENTER				Proprietary - Other	
SEAL BEACH HEALTH AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
SEAL BEACH, CA 90740				CR Beds 198 POS Beds 0	
ORANGE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.4%
				Length of Stay	77.5
				Average Wages	23.93
				11.0%	Skilled Nursing 77.6%
				89.0%	Ancillary Service 22.4%
				97.4%	Current Ratio 0.5
				2.6%	Days to Collect 24.0
				1.0%	Avg Payment Days 21.7
				0.0%	Depreciation Rate 177.9%
				3.6%	Return on Equity -1.8%
<hr/>					
055155 SEAPORT 17TH CARE CENTER				Proprietary - Other	
SEAPORT 17TH CARE CENTER		12/31/2019 214 Days Settled			
SANTA MONICA, CA 90404		5/31/2019 151 Days Settled		CR Beds 72 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	72.2%
				Length of Stay	95.1
				Average Wages	23.67
				-7.2%	Skilled Nursing 72.2%
				107.2%	Ancillary Service 27.8%
				101.5%	Current Ratio 2.1
				-1.5%	Days to Collect 119.3
				0.0%	Avg Payment Days 18.3
				0.0%	Depreciation Rate 97.6%
				-1.5%	Return on Equity 100.0%

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055155 SEAPORT 17TH CARE CENTER				Proprietary - Corporation	
SEAPORT 17TH CARE CENTER		12/31/2019 214 Days Settled			
SANTA MONICA, CA 90404		5/31/2019 151 Days Settled		CR Beds 72 POS Beds 0	
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		69.9%	
Balance Sheet		Income Statement		Length of Stay	
				67.3	
Current Assets	1,390,504	Total Charges	2,371,634	Average Wages	
				23.67	
Fixed Assets	125,956	Contract Allowance	-585,773	-24.7%	
				Skilled Nursing	
Other Assets	5,491	Operating Revenue	2,957,407	124.7%	
				Ancillary Service	
Total Assets	1,521,951	Operating Expense	3,829,959	129.5%	
				Current Ratio	
Current Liabilities	2,322,120	Operating Margin	-872,552	-29.5%	
				Days to Collect	
Long Term Liabilities	0	Other Income	147,500	5.0%	
				Avg Payment Days	
Total Equity	-800,169	Other Expense	0	0.0%	
				Depreciation Rate	
Total Liab. and Equity	1,521,951	Net Profit or Loss	(769,864)	-26.0%	
				Return on Equity	
				96.2%	
055208 SEAVIEW REHABILITATION & WELLNESS CENTER, LP				Proprietary - Other	
SEAVIEW REHABILITATION & WELLNESS CENTER, LP		10/31/2019 365 Days Settled			
EUREKA, CA 95503				CR Beds 99 POS Beds 0	
HUMBOLDT		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		61.8%	
Balance Sheet		Income Statement		Length of Stay	
				119.5	
Current Assets	387,525	Total Charges	10,107,639	Average Wages	
				22.14	
Fixed Assets	1,100,995	Contract Allowance	2,094,966	20.7%	
				Skilled Nursing	
Other Assets	19,327	Operating Revenue	8,012,673	79.3%	
				Ancillary Service	
Total Assets	1,507,847	Operating Expense	8,224,388	102.6%	
				Current Ratio	
Current Liabilities	3,217,069	Operating Margin	-211,715	-2.6%	
				Days to Collect	
Long Term Liabilities	2,405,707	Other Income	34,040	0.4%	
				Avg Payment Days	
Total Equity	-4,114,929	Other Expense	0	0.0%	
				Depreciation Rate	
Total Liab. and Equity	1,507,847	Net Profit or Loss	(177,675)	-2.2%	
				Return on Equity	
				4.3%	

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555892 SELMA CONVALESCENT HOSPITAL				Proprietary - Corporation		
SELMA CONVALESCENT HOSPITAL		12/31/2019 229 Days Settled				
SELMA, CA 93662		5/16/2019 136 Days Settled		CR Beds 34 POS Beds 0		
FRESNO		Key Performance Ind.				
Noridian (CA)				Occupancy Rate	85.9%	
Balance Sheet		Income Statement		Length of Stay	72.7	
Current Assets	533,279	Total Charges	1,726,326	Average Wages	19.64	
Fixed Assets	47,940	Contract Allowance	-289,435	-16.8%	Skilled Nursing	76.0%
Other Assets	468,614	Operating Revenue	2,015,761	116.8%	Ancillary Service	24.0%
Total Assets	<u>1,049,833</u>	Operating Expense	2,288,171	113.5%	Current Ratio	1.5
Current Liabilities	365,115	Operating Margin	-272,410	-13.5%	Days to Collect	87.3
Long Term Liabilities	943,096	Other Income	14,032	0.7%	Avg Payment Days	57.3
Total Equity	-258,378	Other Expense	0	0.0%	Depreciation Rate	267.1%
Total Liab. and Equity	<u>1,049,833</u>	Net Profit or Loss	<u>(258,378)</u>	-12.8%	Return on Equity	100.0%

555892 SELMA CONVALESCENT HOSPITAL				Proprietary - Other		
SELMA CONVALESCENT HOSPITAL		12/31/2019 229 Days Settled				
SELMA, CA 93662		5/16/2019 136 Days Settled		CR Beds 53 POS Beds 0		
FRESNO		Key Performance Ind.				
Noridian (CA)				Occupancy Rate	87.1%	
Balance Sheet		Income Statement		Length of Stay	209.3	
Current Assets	566,490	Total Charges	5,580,308	Average Wages	19.64	
Fixed Assets	26,990	Contract Allowance	136,363	2.4%	Skilled Nursing	77.8%
Other Assets	0	Operating Revenue	5,443,945	97.6%	Ancillary Service	22.2%
Total Assets	<u>593,480</u>	Operating Expense	7,169,613	131.7%	Current Ratio	0.3
Current Liabilities	1,674,239	Operating Margin	-1,725,668	-31.7%	Days to Collect	71.0
Long Term Liabilities	794,529	Other Income	75,840	1.4%	Avg Payment Days	60.1
Total Equity	-1,875,288	Other Expense	0	0.0%	Depreciation Rate	3,270.2%
Total Liab. and Equity	<u>593,480</u>	Net Profit or Loss	<u>(1,649,828)</u>	-30.3%	Return on Equity	88.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055551 SEQUOIA TRANSITIONAL CARE		Proprietary - Partnership	
SEQUOIA TRANSITIONAL CARE		12/31/2019 365 Days Settled	
PORTERVILLE, CA 93257		CR Beds 99 POS Beds 0	
TULARE		Key Performance Ind.	
Noridian (CA)		Occupancy Rate 92.0%	
Balance Sheet		Income Statement	
Current Assets	241,729	Total Charges	11,302,060
Fixed Assets	341,064	Contract Allowance	1,986,585
Other Assets	0	Operating Revenue	9,315,475
Total Assets	<u>582,793</u>	Operating Expense	8,641,446
Current Liabilities	733,850	Operating Margin	674,029
Long Term Liabilities	0	Other Income	32,770
Total Equity	<u>-151,057</u>	Other Expense	0
Total Liab. and Equity	<u>582,793</u>	Net Profit or Loss	<u>703,118</u>
		17.6%	Skilled Nursing 70.8%
		82.4%	Ancillary Service 29.2%
		92.8%	Current Ratio 0.3
		7.2%	Days to Collect (3.4)
		0.4%	Avg Payment Days 21.8
		0.0%	Depreciation Rate 189.4%
		7.5%	Return on Equity -465.5%

056071 SEQUOIAS SAN FRANCISCO CONVALESCENT HOSPITAL		Nonprofit - Church	
SEQUOIAS SAN FRANCISCO CONVALESCENT HOSPITAL		12/31/2019 365 Days Settled	
SAN FRANCISCO, CA 94109		CR Beds 87 POS Beds 0	
SAN FRANCISCO		Key Performance Ind.	
PALMETTO (CALIFORNIA)		Occupancy Rate 85.2%	
Balance Sheet		Income Statement	
Current Assets	1,375,399	Total Charges	8,145,722
Fixed Assets	36,727,959	Contract Allowance	2,712,037
Other Assets	0	Operating Revenue	5,433,685
Total Assets	<u>38,103,358</u>	Operating Expense	32,302,639
Current Liabilities	2,167,305	Operating Margin	-26,868,954
Long Term Liabilities	52,259,757	Other Income	26,931,782
Total Equity	<u>-16,323,704</u>	Other Expense	0
Total Liab. and Equity	<u>38,103,358</u>	Net Profit or Loss	<u>62,828</u>
		33.3%	Skilled Nursing 63.6%
		66.7%	Ancillary Service 17.6%
		594.5%	Current Ratio 0.6
		-494.5%	Days to Collect 73.2
		495.6%	Avg Payment Days 17.1
		0.0%	Depreciation Rate 3.5%
		1.2%	Return on Equity -0.4%

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555045 SHADOW HILLS CONV. HOSPITAL		Proprietary - Corporation	
SHADOW HILLS CONV. HOSPITAL		5/31/2019 365 Days Settled	
SUNLAND, CA 91040		12/31/2019 214 Days Settled	
LOS ANGELES		CR Beds 67 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
		Occupancy Rate	97.1%
		Length of Stay	371.2
		Average Wages	20.73
		7.9% Skilled Nursing	90.2%
		92.1% Ancillary Service	9.8%
		112.5% Current Ratio	1.0
		-12.5% Days to Collect	86.1
		0.2% Avg Payment Days	45.3
		0.0% Depreciation Rate	71.5%
		-15.9% Return on Equity	-808.5%

Balance Sheet		Income Statement	
Current Assets	690,616	Total Charges	5,036,212
Fixed Assets	119,375	Contract Allowance	397,181
Other Assets	0	Operating Revenue	4,639,031
Total Assets	809,991	Operating Expense	5,217,150
Current Liabilities	718,876	Operating Margin	-578,119
Long Term Liabilities	0	Other Income	11,128
Total Equity	91,115	Other Expense	0
Total Liab. and Equity	809,991	Net Profit or Loss	(736,660)

555045 SHADOW HILLS CONV. HOSPITAL		Proprietary - Corporation	
SHADOW HILLS CONV. HOSPITAL		5/31/2019 365 Days Settled	
SUNLAND, CA 91040		12/31/2019 214 Days Settled	
LOS ANGELES		CR Beds 67 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
		Occupancy Rate	54.7%
		Length of Stay	252.6
		Average Wages	20.73
		27.9% Skilled Nursing	67.3%
		72.1% Ancillary Service	32.7%
		99.4% Current Ratio	1.6
		0.6% Days to Collect	167.8
		0.0% Avg Payment Days	96.7
		0.0% Depreciation Rate	608.3%
		0.6% Return on Equity	9.9%

Balance Sheet		Income Statement	
Current Assets	1,575,074	Total Charges	5,276,508
Fixed Assets	70,000	Contract Allowance	1,471,621
Other Assets	35,038	Operating Revenue	3,804,887
Total Assets	1,680,112	Operating Expense	3,782,956
Current Liabilities	1,008,181	Operating Margin	21,931
Long Term Liabilities	450,000	Other Income	0
Total Equity	221,931	Other Expense	0
Total Liab. and Equity	1,680,112	Net Profit or Loss	21,931

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055612 SHADOWBROOK POST ACUTE				Proprietary - Other	
SHADOWBROOK POST ACUTE		12/31/2019 365 Days Settled			
OROVILLE, CA 95966		CR Beds 50 POS Beds 0			
BUTTE		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		77.2%	
Balance Sheet		Income Statement		Length of Stay	
				95.8	
Current Assets	424,626	Total Charges	4,361,475	Average Wages	22.87
Fixed Assets	167,894	Contract Allowance	414,842	9.5% Skilled Nursing	67.6%
Other Assets	100,738	Operating Revenue	3,946,633	90.5% Ancillary Service	32.4%
Total Assets	<u>693,258</u>	Operating Expense	4,898,415	124.1% Current Ratio	0.3
Current Liabilities	1,342,222	Operating Margin	-951,782	-24.1% Days to Collect	39.3
Long Term Liabilities	2,153,102	Other Income	59,052	1.5% Avg Payment Days	55.7
Total Equity	-2,802,066	Other Expense	0	0.0% Depreciation Rate	143.9%
Total Liab. and Equity	<u>693,258</u>	Net Profit or Loss	<u>(900,130)</u>	-22.8% Return on Equity	32.1%
055755 SHARON CARE CENTER				Proprietary - Other	
SHARON CARE CENTER		12/31/2019 365 Days Settled			
LOS ANGELES, CA 90048		CR Beds 86 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.6%	
Balance Sheet		Income Statement		Length of Stay	
				92.1	
Current Assets	1,917,399	Total Charges	13,468,699	Average Wages	26.04
Fixed Assets	811,526	Contract Allowance	2,748,388	20.4% Skilled Nursing	68.7%
Other Assets	-111,543	Operating Revenue	10,720,311	79.6% Ancillary Service	31.3%
Total Assets	<u>2,617,382</u>	Operating Expense	10,507,487	98.0% Current Ratio	1.2
Current Liabilities	1,627,474	Operating Margin	212,824	2.0% Days to Collect	61.3
Long Term Liabilities	4,459,969	Other Income	0	0.0% Avg Payment Days	35.5
Total Equity	-3,470,061	Other Expense	0	0.0% Depreciation Rate	49.8%
Total Liab. and Equity	<u>2,617,382</u>	Net Profit or Loss	<u>212,824</u>	2.0% Return on Equity	-6.1%

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055807 SHASTA VIEW ESTATES				Proprietary - Corporation	
SHASTA VIEW ESTATES		12/31/2019 365 Days Settled			
WEED, CA 96094				CR Beds 59	POS Beds 0
SISKIYOU		Key Performance Ind.			
NOVITAS (TEXAS)				Occupancy Rate	67.8%
Balance Sheet		Income Statement		Length of Stay	81.1
Current Assets	923,133	Total Charges	5,414,501	Average Wages	21.69
Fixed Assets	283,375	Contract Allowance	-663,962	-12.3%	Skilled Nursing 81.0%
Other Assets	1,100	Operating Revenue	6,078,463	112.3%	Ancillary Service 19.0%
Total Assets	1,207,608	Operating Expense	5,531,663	91.0%	Current Ratio 0.3
Current Liabilities	2,728,423	Operating Margin	546,800	9.0%	Days to Collect 42.4
Long Term Liabilities	43,028	Other Income	0	0.0%	Avg Payment Days 19.1
Total Equity	-1,563,843	Other Expense	0	0.0%	Depreciation Rate 162.2%
Total Liab. and Equity	1,207,608	Net Profit or Loss	546,800	9.0%	Return on Equity -35.0%
555834 SHEFFIELD CONVALESCENT HOSPITAL				Nonprofit - Other	
SHEFFIELD CONVALESCENT HOSPITAL		12/31/2019 365 Days Settled			
SAN FRANCISCO, CA 94110				CR Beds 0	POS Beds 0
SAN FRANCISCO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	0.0%
Balance Sheet		Income Statement		Length of Stay	
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing 0.0%
Other Assets	0	Operating Revenue	0	0.0%	Ancillary Service 0.0%
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity 0.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

056250 SHERMAN OAKS HEALTH & REHAB		Proprietary - Corporation	
SHERMAN OAKS HEALTH & REHAB		12/31/2019 365 Days Settled	
SHERMAN OAKS, CA 91423		CR Beds 120 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	89.2%
Balance Sheet		Length of Stay	70.6
Income Statement		Average Wages	22.94
Current Assets	3,313,916	Total Charges	21,773,902
Fixed Assets	133,149	Contract Allowance	7,910,207
Other Assets	0	Operating Revenue	13,863,695
Total Assets	3,447,065	Operating Expense	12,810,213
Current Liabilities	1,567,879	Operating Margin	1,053,482
Long Term Liabilities	0	Other Income	1,513
Total Equity	1,879,186	Other Expense	0
Total Liab. and Equity	3,447,065	Net Profit or Loss	1,054,995
		36.3%	Skilled Nursing 48.5%
		63.7%	Ancillary Service 51.5%
		92.4%	Current Ratio 2.1
		7.6%	Days to Collect 30.4
		0.0%	Avg Payment Days 31.6
		0.0%	Depreciation Rate 136.2%
		7.6%	Return on Equity 56.1%
056159 SHERMAN VILLAGE HCC		Proprietary - Corporation	
SHERMAN VILLAGE HCC		12/31/2019 365 Days Settled	
NORTH HOLLYWOOD, CA 91607		CR Beds 108 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	90.1%
Balance Sheet		Length of Stay	76.4
Income Statement		Average Wages	23.96
Current Assets	3,818,516	Total Charges	23,806,496
Fixed Assets	1,108,251	Contract Allowance	9,146,295
Other Assets	0	Operating Revenue	14,660,201
Total Assets	4,926,767	Operating Expense	13,415,927
Current Liabilities	1,352,068	Operating Margin	1,244,274
Long Term Liabilities	0	Other Income	11,428
Total Equity	3,574,699	Other Expense	0
Total Liab. and Equity	4,926,767	Net Profit or Loss	1,255,702
		38.4%	Skilled Nursing 61.7%
		61.6%	Ancillary Service 38.3%
		91.5%	Current Ratio 2.8
		8.5%	Days to Collect 42.3
		0.1%	Avg Payment Days 25.7
		0.0%	Depreciation Rate 31.5%
		8.6%	Return on Equity 35.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055305 SHERWOOD HEALTHCARE CENTER		Proprietary - Corporation	
SHERWOOD HEALTHCARE CENTER		9/30/2019 273 Days Submitted	
SACRAMENTO, CA 95819		12/31/2019 92 Days Submitted	
SACRAMENTO		CR Beds 62 POS Beds 0	
Noridian (CA)		Key Performance Ind.	
		Occupancy Rate 61.1%	
		Length of Stay 63.2	
		Average Wages 24.74	
		3.6% Skilled Nursing 77.7%	
		96.4% Ancillary Service 22.3%	
		95.8% Current Ratio 3.6	
		4.2% Days to Collect 94.4	
		0.1% Avg Payment Days 16.8	
		0.0% Depreciation Rate 64.6%	
		4.3% Return on Equity -9.7%	
Balance Sheet		Income Statement	
Current Assets	1,360,255	Total Charges	5,071,130
Fixed Assets	320,089	Contract Allowance	182,566
Other Assets	211,000	Operating Revenue	4,888,564
Total Assets	1,891,344	Operating Expense	4,682,751
Current Liabilities	373,169	Operating Margin	205,813
Long Term Liabilities	3,670,719	Other Income	2,688
Total Equity	-2,152,544	Other Expense	0
Total Liab. and Equity	1,891,344	Net Profit or Loss	208,501

055305 SHERWOOD HEALTHCARE CENTER		Proprietary - Other	
SHERWOOD HEALTHCARE CENTER		9/30/2019 273 Days Submitted	
SACRAMENTO, CA 95819		12/31/2019 92 Days Submitted	
SACRAMENTO		CR Beds 62 POS Beds 0	
Noridian (CA)		Key Performance Ind.	
		Occupancy Rate 86.3%	
		Length of Stay 72.4	
		Average Wages 24.74	
		-3.1% Skilled Nursing 80.9%	
		103.1% Ancillary Service 19.1%	
		92.0% Current Ratio 0.3	
		8.0% Days to Collect 149.1	
		0.0% Avg Payment Days 176.4	
		0.0% Depreciation Rate 4,337.0%	
		8.0% Return on Equity 100.0%	
Balance Sheet		Income Statement	
Current Assets	205,905	Total Charges	1,775,981
Fixed Assets	2,791	Contract Allowance	-54,869
Other Assets	751,604	Operating Revenue	1,830,850
Total Assets	960,300	Operating Expense	1,684,637
Current Liabilities	814,063	Operating Margin	146,213
Long Term Liabilities	0	Other Income	25
Total Equity	146,237	Other Expense	0
Total Liab. and Equity	960,300	Net Profit or Loss	146,238

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

056483 SHERWOOD OAKS HEALTH CENTER		Proprietary - Corporation	
SHERWOOD OAKS HEALTH CENTER		6/30/2019 365 Days Settled	
FORT BRAGG, CA 95437		CR Beds 79 POS Beds 0	
MENDOCINO		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	79.8%
		Length of Stay	284.0
		Average Wages	18.23
		2.7% Skilled Nursing	89.1%
		97.3% Ancillary Service	10.9%
		108.9% Current Ratio	0.4
		-8.9% Days to Collect	35.8
		1.6% Avg Payment Days	32.8
		0.0% Depreciation Rate	102.5%
		-7.4% Return on Equity	33.6%
<hr/>			
555364 SHIELDS NURSING CENTER		Proprietary - Corporation	
SHIELDS NURSING CENTER		12/31/2019 365 Days Settled	
EL CERRITO, CA 94530		CR Beds 45 POS Beds 0	
CONTRA COSTA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	74.0%
		Length of Stay	92.8
		Average Wages	23.88
		6.7% Skilled Nursing	72.0%
		93.3% Ancillary Service	28.0%
		112.1% Current Ratio	3.5
		-12.1% Days to Collect	44.9
		0.0% Avg Payment Days	12.2
		0.0% Depreciation Rate	39.4%
		-12.1% Return on Equity	-
			3,959.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055292 SHIELDS RICHMOND NURSING CENTER				Proprietary - Corporation	
SHIELDS RICHMOND NURSING CENTER				12/31/2019 365 Days Settled	
RICHMOND, CA 94804				CR Beds 84 POS Beds 0	
CONTRA COSTA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 85.5%	
Balance Sheet		Income Statement		Length of Stay 72.0	
Current Assets	1,102,197	Total Charges	11,676,156	Average Wages 25.17	
Fixed Assets	359,703	Contract Allowance	1,269,941	10.9% Skilled Nursing 77.3%	
Other Assets	0	Operating Revenue	10,406,215	89.1% Ancillary Service 22.7%	
Total Assets	<u>1,461,900</u>	Operating Expense	11,396,260	109.5% Current Ratio 2.9	
Current Liabilities	385,219	Operating Margin	-990,045	-9.5% Days to Collect 34.4	
Long Term Liabilities	6,090,394	Other Income	170	0.0% Avg Payment Days 10.9	
Total Equity	-5,013,713	Other Expense	0	0.0% Depreciation Rate 31.8%	
Total Liab. and Equity	<u>1,461,900</u>	Net Profit or Loss	<u>(989,875)</u>	-9.5% Return on Equity 19.7%	
555163 SHORELINE CARE CENTER				Proprietary - Corporation	
SHORELINE CARE CENTER				12/31/2019 365 Days Settled	
OXNARD, CA 93033				CR Beds 193 POS Beds 0	
VENTURA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 88.0%	
Balance Sheet		Income Statement		Length of Stay 124.5	
Current Assets	1,917,167	Total Charges	18,168,684	Average Wages 20.60	
Fixed Assets	410,052	Contract Allowance	1,957,655	10.8% Skilled Nursing 89.2%	
Other Assets	259,105	Operating Revenue	16,211,029	89.2% Ancillary Service 10.8%	
Total Assets	<u>2,586,324</u>	Operating Expense	16,470,296	101.6% Current Ratio 2.5	
Current Liabilities	756,847	Operating Margin	-259,267	-1.6% Days to Collect 37.3	
Long Term Liabilities	-26,804,482	Other Income	-95,902	-0.6% Avg Payment Days 9.3	
Total Equity	28,633,959	Other Expense	0	0.0% Depreciation Rate 93.5%	
Total Liab. and Equity	<u>2,586,324</u>	Net Profit or Loss	<u>(355,169)</u>	-2.2% Return on Equity -1.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055353 SHORELINE HEALTHCARE CENTER				Proprietary - Corporation	
SHORELINE HEALTHCARE CENTER		12/31/2019 365 Days Settled			
LONG BEACH, CA 90804		CR Beds 72 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.6%	
		Length of Stay		46.5	
		Average Wages		22.95	
		16.9% Skilled Nursing		63.5%	
		83.1% Ancillary Service		36.5%	
		90.0% Current Ratio		23.7	
		10.0% Days to Collect		45.1	
		0.0% Avg Payment Days		15.8	
		0.0% Depreciation Rate		263.1%	
		10.0% Return on Equity		6.9%	
<hr/>					
555744 SIENA SKILLED NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
SIENA SKILLED NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
AUBURN, CA 95603		CR Beds 107 POS Beds 0			
PLACER		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		75.0%	
		Length of Stay		42.5	
		Average Wages		24.04	
		20.9% Skilled Nursing		63.2%	
		79.1% Ancillary Service		36.8%	
		96.5% Current Ratio		0.7	
		3.5% Days to Collect		70.1	
		0.0% Avg Payment Days		25.9	
		0.0% Depreciation Rate		177.5%	
		3.5% Return on Equity		-37.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055568 SIERRA VALLEY REHAB CENTER				Proprietary - Other	
SIERRA VALLEY REHAB CENTER		12/31/2019 365 Days Settled			
PORTERVILLE, CA 93257		CR Beds 139 POS Beds 0			
TULARE		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		91.4%	
Balance Sheet		Income Statement		Length of Stay	
				150.5	
Current Assets	2,569,612	Total Charges	13,294,213	Average Wages	
Fixed Assets	533,255	Contract Allowance	1,488,936	18.38	
Other Assets	0	Operating Revenue	11,805,277	11.2%	
Total Assets	3,102,867	Operating Expense	12,035,646	88.8%	
Current Liabilities	994,798	Operating Margin	-230,369	102.0%	
Long Term Liabilities	0	Other Income	28,089	-2.0%	
Total Equity	2,108,069	Other Expense	0	0.2%	
Total Liab. and Equity	3,102,867	Net Profit or Loss	(202,280)	0.0%	
				Depreciation Rate	
				63.3%	
				Return on Equity	
				-9.6%	

056466 SIERRA VIEW CARE CENTER				Proprietary - Other	
SIERRA VIEW CARE CENTER		12/31/2019 365 Days Settled			
BALDWIN PARK, CA 91706		CR Beds 98 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		94.7%	
Balance Sheet		Income Statement		Length of Stay	
				179.2	
Current Assets	2,673,686	Total Charges	16,655,264	Average Wages	
Fixed Assets	481,396	Contract Allowance	6,147,450	22.79	
Other Assets	0	Operating Revenue	10,507,814	36.9%	
Total Assets	3,155,082	Operating Expense	10,240,773	63.1%	
Current Liabilities	1,814,674	Operating Margin	267,041	97.5%	
Long Term Liabilities	418,741	Other Income	260,693	2.5%	
Total Equity	921,667	Other Expense	0	2.5%	
Total Liab. and Equity	3,155,082	Net Profit or Loss	527,734	0.0%	
				Depreciation Rate	
				49.9%	
				Return on Equity	
				57.3%	

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056279 SIERRA VIEW HOMES				Nonprofit - Church	
SIERRA VIEW HOMES		12/31/2019 365 Days Settled			
REEDLEY, CA 93654				CR Beds 252 POS Beds 0	
FRESNO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	44.1%
				Length of Stay	379.2
				Average Wages	16.47
				Skilled Nursing	67.0%
				Ancillary Service	4.7%
				Current Ratio	4.4
				Days to Collect	72.8
				Avg Payment Days	29.1
				Depreciation Rate	3.8%
				Return on Equity	6.9%
Balance Sheet		Income Statement			
Current Assets	3,681,170	Total Charges	7,037,720		
Fixed Assets	13,494,918	Contract Allowance	-455,746	-6.5%	
Other Assets	2,460,471	Operating Revenue	7,493,466	106.5%	
Total Assets	19,636,559	Operating Expense	9,031,273	120.5%	
Current Liabilities	841,192	Operating Margin	-1,537,807	-20.5%	
Long Term Liabilities	12,167,419	Other Income	1,994,938	26.6%	
Total Equity	6,627,948	Other Expense	0	0.0%	
Total Liab. and Equity	19,636,559	Net Profit or Loss	457,131	6.1%	
555866 SIERRA VISTA HEALTHCARE				Proprietary - Other	
SIERRA VISTA HEALTHCARE		12/31/2019 365 Days Settled			
FRESNO, CA 93702				CR Beds 99 POS Beds 0	
FRESNO				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	87.5%
				Length of Stay	51.6
				Average Wages	20.65
				Skilled Nursing	67.8%
				Ancillary Service	32.2%
				Current Ratio	2.4
				Days to Collect	47.0
				Avg Payment Days	19.2
				Depreciation Rate	38.0%
				Return on Equity	18.6%
Balance Sheet		Income Statement			
Current Assets	1,584,563	Total Charges	12,000,955		
Fixed Assets	618,422	Contract Allowance	906,198	7.6%	
Other Assets	2,524,152	Operating Revenue	11,094,757	92.4%	
Total Assets	4,727,137	Operating Expense	10,463,278	94.3%	
Current Liabilities	663,064	Operating Margin	631,479	5.7%	
Long Term Liabilities	512,356	Other Income	30,499	0.3%	
Total Equity	3,551,717	Other Expense	0	0.0%	
Total Liab. and Equity	4,727,137	Net Profit or Loss	661,978	6.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555399 SILVER OAK MANOR		Proprietary - Corporation			
SILVER OAK MANOR		12/31/2019 365 Days Settled			
LIVERMORE, CA 94550		CR Beds 37 POS Beds 0			
ALAMEDA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		95.6%	
Balance Sheet		Income Statement		Length of Stay	
				293.3	
Current Assets	568,187	Total Charges	4,193,700	Average Wages	
Fixed Assets	156,096	Contract Allowance	1,340,653	21.31	
Other Assets	0	Operating Revenue	2,853,047	32.0%	Skilled Nursing
Total Assets	724,283	Operating Expense	3,057,745	68.0%	Ancillary Service
Current Liabilities	283,732	Operating Margin	-204,698	107.2%	Current Ratio
Long Term Liabilities	22,605	Other Income	39,722	-7.2%	Days to Collect
Total Equity	417,946	Other Expense	0	1.4%	Avg Payment Days
Total Liab. and Equity	724,283	Net Profit or Loss	(165,776)	0.0%	Depreciation Rate
				-5.8%	Return on Equity
					-39.7%

555701 SIMI VALLEY CARE CENTER		Proprietary - Other			
SIMI VALLEY CARE CENTER		12/31/2019 365 Days Settled			
SIMI VALLEY, CA 93063		CR Beds 99 POS Beds 0			
VENTURA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		91.0%	
Balance Sheet		Income Statement		Length of Stay	
				94.2	
Current Assets	5,903,607	Total Charges	16,664,859	Average Wages	
Fixed Assets	95,296	Contract Allowance	497,273	23.93	
Other Assets	1,805,000	Operating Revenue	16,167,586	3.0%	Skilled Nursing
Total Assets	7,803,903	Operating Expense	13,981,098	97.0%	Ancillary Service
Current Liabilities	4,806,618	Operating Margin	2,186,488	86.5%	Current Ratio
Long Term Liabilities	331,791	Other Income	3,491	13.5%	Days to Collect
Total Equity	2,665,494	Other Expense	0	0.0%	Avg Payment Days
Total Liab. and Equity	7,803,903	Net Profit or Loss	2,189,979	0.0%	Depreciation Rate
				13.5%	Return on Equity
					82.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555773 SKY HARBOR CARE CENTER				Proprietary - Corporation	
SKY HARBOR CARE CENTER		12/31/2019 365 Days Settled			
YUCCA VALLEY, CA 92284		CR Beds 99 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		84.2%	
Balance Sheet		Income Statement		Length of Stay	
				125.3	
Current Assets	1,677,237	Total Charges	9,927,715	Average Wages	
Fixed Assets	17,595	Contract Allowance	2,004,528	21.84	
Other Assets	0	Operating Revenue	7,923,187	20.2%	
Total Assets	1,694,832	Operating Expense	8,005,846	79.8%	
Current Liabilities	1,941,496	Operating Margin	-82,659	101.0%	
Long Term Liabilities	0	Other Income	4,023	-1.0%	
Total Equity	-246,664	Other Expense	0	0.1%	
Total Liab. and Equity	1,694,832	Net Profit or Loss	(78,636)	0.0%	
				3,867.6%	
				Return on Equity	
				31.9%	
<hr/>					
555117 SKYLINE HEALTHCARE CENTER - LA				Proprietary - Other	
SKYLINE HEALTHCARE CENTER - LA		2/28/2019 365 Days Settled			
LOS ANGELES, CA 90039		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		79.6%	
Balance Sheet		Income Statement		Length of Stay	
				106.2	
Current Assets	3,581,041	Total Charges	11,960,673	Average Wages	
Fixed Assets	387,431	Contract Allowance	2,867,902	24.36	
Other Assets	59,573	Operating Revenue	9,092,771	24.0%	
Total Assets	4,028,045	Operating Expense	9,123,785	76.0%	
Current Liabilities	2,085,033	Operating Margin	-31,014	100.3%	
Long Term Liabilities	0	Other Income	124,516	-0.3%	
Total Equity	1,943,012	Other Expense	0	1.4%	
Total Liab. and Equity	4,028,045	Net Profit or Loss	93,502	0.0%	
				84.7%	
				Return on Equity	
				4.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055318 SKYLINE HEALTHCARE CENTER - SAN JOSE				Proprietary - Other	
SKYLINE HEALTHCARE CENTER - SAN JOSE		12/31/2019 365 Days Settled			
SAN JOSE, CA 95128				CR Beds 253 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 97.3%	
Balance Sheet		Income Statement		Length of Stay 331.5	
Current Assets	3,039,524	Total Charges	39,616,447	Average Wages 25.44	
Fixed Assets	1,354,671	Contract Allowance	8,288,679	20.9% Skilled Nursing 78.9%	
Other Assets	1,065,836	Operating Revenue	31,327,768	79.1% Ancillary Service 21.1%	
Total Assets	5,460,031	Operating Expense	30,244,499	96.5% Current Ratio 2.1	
Current Liabilities	1,428,109	Operating Margin	1,083,269	3.5% Days to Collect 32.3	
Long Term Liabilities	-19,268,519	Other Income	3,477	0.0% Avg Payment Days 15.8	
Total Equity	23,300,441	Other Expense	0	0.0% Depreciation Rate 74.7%	
Total Liab. and Equity	5,460,031	Net Profit or Loss	1,086,746	3.5% Return on Equity 4.7%	
555595 SMITH RANCH SKILLED NURSING & REHABILITATION CENTE				Proprietary - Corporation	
SMITH RANCH SKILLED NURSING & REHABILITATION CENTE		12/31/2019 365 Days Settled			
SAN RAFAEL, CA 94903				CR Beds 80 POS Beds 0	
MARIN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 54.3%	
Balance Sheet		Income Statement		Length of Stay 23.8	
Current Assets	10,255,547	Total Charges	14,854,603	Average Wages 30.35	
Fixed Assets	399,050	Contract Allowance	2,545,800	17.1% Skilled Nursing 53.6%	
Other Assets	3,244,267	Operating Revenue	12,308,803	82.9% Ancillary Service 46.4%	
Total Assets	13,898,864	Operating Expense	12,110,619	98.4% Current Ratio 0.7	
Current Liabilities	14,704,202	Operating Margin	198,184	1.6% Days to Collect 55.9	
Long Term Liabilities	118,896	Other Income	54,567	0.4% Avg Payment Days 23.3	
Total Equity	-924,234	Other Expense	0	0.0% Depreciation Rate 446.7%	
Total Liab. and Equity	13,898,864	Net Profit or Loss	191,202	1.6% Return on Equity -20.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055168 SOCAL POST-ACUTE CARE				Proprietary - Other	
SOCAL POST-ACUTE CARE		12/31/2019 365 Days Settled			
WHITTIER, CA 90606				CR Beds 59 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 92.6%	
Balance Sheet		Income Statement		Length of Stay 66.9	
Current Assets	1,700,405	Total Charges	10,443,656	Average Wages 24.56	
Fixed Assets	13,178	Contract Allowance	2,308,641	22.1% Skilled Nursing 50.9%	
Other Assets	25,646	Operating Revenue	8,135,015	77.9% Ancillary Service 49.1%	
Total Assets	1,739,229	Operating Expense	7,701,470	94.7% Current Ratio 3.0	
Current Liabilities	566,126	Operating Margin	433,545	5.3% Days to Collect 32.1	
Long Term Liabilities	0	Other Income	20	0.0% Avg Payment Days 25.7	
Total Equity	1,173,103	Other Expense	0	0.0% Depreciation Rate 190.2%	
Total Liab. and Equity	1,739,229	Net Profit or Loss	433,565	5.3% Return on Equity 37.0%	
555432 SOLHEIM SENIOR COMMUNITY				Nonprofit - Church	
SOLHEIM SENIOR COMMUNITY		12/31/2019 365 Days Settled			
LOS ANGELES, CA 90041				CR Beds 76 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 84.8%	
Balance Sheet		Income Statement		Length of Stay 228.3	
Current Assets	3,233,077	Total Charges	13,845,652	Average Wages 21.73	
Fixed Assets	5,186,521	Contract Allowance	442,446	3.2% Skilled Nursing 51.0%	
Other Assets	10,859,444	Operating Revenue	13,403,206	96.8% Ancillary Service 4.9%	
Total Assets	19,279,042	Operating Expense	13,624,366	101.7% Current Ratio 0.7	
Current Liabilities	4,514,335	Operating Margin	-221,160	-1.7% Days to Collect 47.2	
Long Term Liabilities	429,549	Other Income	2,726,909	20.3% Avg Payment Days 23.4	
Total Equity	14,335,158	Other Expense	0	0.0% Depreciation Rate 3.5%	
Total Liab. and Equity	19,279,042	Net Profit or Loss	2,506,124	18.7% Return on Equity 17.5%	

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555871 SOMERSET SUBACUTE AND CARE				Proprietary - Corporation	
SOMERSET SUBACUTE AND CARE		12/31/2019 365 Days Settled			
EL CAJON, CA 92020		CR Beds 47 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		96.0%	
Balance Sheet		Income Statement		Length of Stay 115.2	
Current Assets	2,702,608	Total Charges	9,051,766	Average Wages	25.87
Fixed Assets	124,667	Contract Allowance	414,228	4.6% Skilled Nursing	70.9%
Other Assets	0	Operating Revenue	8,637,538	95.4% Ancillary Service	29.1%
Total Assets	2,827,275	Operating Expense	7,817,964	90.5% Current Ratio	3.3
Current Liabilities	820,244	Operating Margin	819,574	9.5% Days to Collect	77.5
Long Term Liabilities	-11,892	Other Income	7,968	0.1% Avg Payment Days	25.8
Total Equity	2,018,923	Other Expense	0	0.0% Depreciation Rate	137.4%
Total Liab. and Equity	2,827,275	Net Profit or Loss	827,542	9.6% Return on Equity	41.0%
055268 SONOMA POST ACUTE				Proprietary - Partnership	
SONOMA POST ACUTE		12/31/2019 365 Days Settled			
SONOMA, CA 95476		CR Beds 83 POS Beds 0			
SONOMA		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		93.2%	
Balance Sheet		Income Statement		Length of Stay 215.4	
Current Assets	-1,707,204	Total Charges	10,594,764	Average Wages	26.22
Fixed Assets	51,077	Contract Allowance	2,870,904	27.1% Skilled Nursing	88.9%
Other Assets	0	Operating Revenue	7,723,860	72.9% Ancillary Service	11.1%
Total Assets	-1,656,127	Operating Expense	8,634,850	111.8% Current Ratio	(3.3)
Current Liabilities	516,086	Operating Margin	-910,990	-11.8% Days to Collect	(88.2)
Long Term Liabilities	0	Other Income	6,057	0.1% Avg Payment Days	21.4
Total Equity	-2,172,213	Other Expense	0	0.0% Depreciation Rate	986.9%
Total Liab. and Equity	-1,656,127	Net Profit or Loss	(908,614)	-11.8% Return on Equity	41.8%

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056259 SONOMA POSTACUTE CARE		Proprietary - Corporation	
SONOMA POSTACUTE CARE		12/31/2019 365 Days Settled	
SANTA ROSA, CA 95407		CR Beds 62 POS Beds 0	
SONOMA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	92.4%
		Length of Stay	224.8
		Average Wages	21.92
		Skilled Nursing	78.7%
		Ancillary Service	21.3%
		Current Ratio	1.2
		Days to Collect	60.0
		Avg Payment Days	28.4
		Depreciation Rate	62.8%
		Return on Equity	110.4%

Balance Sheet		Income Statement			
Current Assets	1,723,385	Total Charges	5,806,838		
Fixed Assets	960,000	Contract Allowance	-428,829	-7.4%	
Other Assets	14,914	Operating Revenue	6,235,667	107.4%	
Total Assets	2,698,299	Operating Expense	6,466,702	103.7%	
Current Liabilities	1,430,149	Operating Margin	-231,035	-3.7%	
Long Term Liabilities	1,450,000	Other Income	30,244	0.5%	
Total Equity	-181,850	Other Expense	0	0.0%	
Total Liab. and Equity	2,698,299	Net Profit or Loss	(200,791)	-3.2%	

555873 SOUTH BAY POST ACUTE CARE		Proprietary - Corporation	
SOUTH BAY POST ACUTE CARE		12/31/2019 365 Days Settled	
CHULA VISTA, CA 91910		CR Beds 98 POS Beds 0	
SAN DIEGO		Key Performance Ind.	
Noridian (CA)		Occupancy Rate	94.0%
		Length of Stay	52.3
		Average Wages	23.37
		Skilled Nursing	69.6%
		Ancillary Service	30.4%
		Current Ratio	1.0
		Days to Collect	55.3
		Avg Payment Days	16.3
		Depreciation Rate	42.1%
		Return on Equity	59.5%

Balance Sheet		Income Statement			
Current Assets	1,121,923	Total Charges	19,353,059		
Fixed Assets	1,347,856	Contract Allowance	7,625,627	39.4%	
Other Assets	2,485,276	Operating Revenue	11,727,432	60.6%	
Total Assets	4,955,055	Operating Expense	10,876,823	92.7%	
Current Liabilities	1,139,626	Operating Margin	850,609	7.3%	
Long Term Liabilities	2,371,190	Other Income	9,470	0.1%	
Total Equity	1,444,239	Other Expense	0	0.0%	
Total Liab. and Equity	4,955,055	Net Profit or Loss	859,644	7.3%	

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055653 SOUTH COAST POST ACUTE		Proprietary - Corporation	
SOUTH COAST POST ACUTE		12/31/2019 365 Days Settled	
SANTA ANA, CA 92707		CR Beds 255 POS Beds 0	
ORANGE		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate	93.3%
Balance Sheet		Income Statement	
Current Assets	4,611,618	Total Charges	19,770,137
Fixed Assets	604,958	Contract Allowance	5,451,509 27.6%
Other Assets	0	Operating Revenue	14,318,628 72.4%
Total Assets	5,216,576	Operating Expense	38,247,761 267.1%
Current Liabilities	2,326,161	Operating Margin	-23,929,133 -167.1%
Long Term Liabilities	0	Other Income	25,367,501 177.2%
Total Equity	2,890,415	Other Expense	0 0.0%
Total Liab. and Equity	5,216,576	Net Profit or Loss	1,438,368 10.0%
		Length of Stay	48.4
		Average Wages	24.88
		Skilled Nursing	70.2%
		Ancillary Service	29.8%
		Current Ratio	2.0
		Days to Collect	53.7
		Avg Payment Days	13.9
		Depreciation Rate	16.2%
		Return on Equity	49.8%
055093 SOUTH MARIN HEALTH & WELLNESS CENTER		Proprietary - Other	
SOUTH MARIN HEALTH & WELLNESS CENTER		12/31/2019 365 Days Settled	
GREENBRAE, CA 94904		CR Beds 72 POS Beds 0	
MARIN		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	81.7%
Balance Sheet		Income Statement	
Current Assets	1,193,368	Total Charges	10,873,630
Fixed Assets	948,775	Contract Allowance	310,149 2.9%
Other Assets	-1,699,171	Operating Revenue	10,563,481 97.1%
Total Assets	442,972	Operating Expense	10,616,406 100.5%
Current Liabilities	404,462	Operating Margin	-52,925 -0.5%
Long Term Liabilities	382,167	Other Income	5,405 0.1%
Total Equity	-343,657	Other Expense	0 0.0%
Total Liab. and Equity	442,972	Net Profit or Loss	(47,520) -0.4%
		Length of Stay	81.0
		Average Wages	30.25
		Skilled Nursing	78.3%
		Ancillary Service	21.7%
		Current Ratio	3.0
		Days to Collect	40.4
		Avg Payment Days	12.1
		Depreciation Rate	95.8%
		Return on Equity	13.8%

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555908 SOUTH PASADENA CARE CENTER		Proprietary - Corporation	
SOUTH PASADENA CARE CENTER		12/31/2019 365 Days Settled	
SOUTH PASADENA, CA 91030		CR Beds 156 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
Noridian (CA)		Occupancy Rate	74.5%
Balance Sheet		Income Statement	
Current Assets	2,622,854	Total Charges	27,010,755
Fixed Assets	0	Contract Allowance	13,731,774
Other Assets	0	Operating Revenue	13,278,981
Total Assets	2,622,854	Operating Expense	12,115,626
Current Liabilities	2,902,794	Operating Margin	1,163,355
Long Term Liabilities	2,188,000	Other Income	292,380
Total Equity	-2,467,940	Other Expense	0
Total Liab. and Equity	2,622,854	Net Profit or Loss	1,455,735
		50.8%	Skilled Nursing 80.5%
		49.2%	Ancillary Service 19.5%
		91.2%	Current Ratio 0.9
		8.8%	Days to Collect 59.0
		2.2%	Avg Payment Days 80.4
		0.0%	Depreciation Rate 0.0%
		11.0%	Return on Equity -59.0%

555070 SOUTHLAND		Proprietary - Corporation	
SOUTHLAND		12/31/2019 365 Days Settled	
NORWALK, CA 90650		CR Beds 120 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	95.5%
Balance Sheet		Income Statement	
Current Assets	42,754,250	Total Charges	20,745,435
Fixed Assets	873,101	Contract Allowance	2,355,817
Other Assets	12,922,362	Operating Revenue	18,389,618
Total Assets	56,549,713	Operating Expense	16,278,115
Current Liabilities	1,674,180	Operating Margin	2,111,503
Long Term Liabilities	12,869,851	Other Income	5,842
Total Equity	42,005,682	Other Expense	0
Total Liab. and Equity	56,549,713	Net Profit or Loss	2,117,345
		11.4%	Skilled Nursing 63.4%
		88.6%	Ancillary Service 36.6%
		88.5%	Current Ratio 25.5
		11.5%	Days to Collect 47.4
		0.0%	Avg Payment Days 19.5
		0.0%	Depreciation Rate 99.4%
		11.5%	Return on Equity 5.0%

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055640 SPRING HILL MANOR				Proprietary - Corporation	
SPRING HILL MANOR		12/31/2019 365 Days Settled			
GRASS VALLEY, CA 95945		CR Beds 86 POS Beds 0			
NEVADA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		81.2%	
Balance Sheet		Income Statement		Length of Stay 154.4	
Current Assets	1,963,189	Total Charges	8,136,670	Average Wages	23.67
Fixed Assets	171,886	Contract Allowance	-106,449	-1.3%	Skilled Nursing 87.2%
Other Assets	46,976	Operating Revenue	8,243,119	101.3%	Ancillary Service 12.8%
Total Assets	2,182,051	Operating Expense	8,377,398	101.6%	Current Ratio 2.7
Current Liabilities	723,633	Operating Margin	-134,279	-1.6%	Days to Collect 47.9
Long Term Liabilities	0	Other Income	69,250	0.8%	Avg Payment Days 31.3
Total Equity	1,458,418	Other Expense	0	0.0%	Depreciation Rate 39.3%
Total Liab. and Equity	2,182,051	Net Profit or Loss	(65,029)	-0.8%	Return on Equity -4.5%
555268 SPRING LAKE VILLAGE				Nonprofit - Other	
SPRING LAKE VILLAGE		3/31/2019 365 Days Settled			
SANTA ROSA, CA 95409		CR Beds 433 POS Beds 0			
SONOMA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		112.6%	
Balance Sheet		Income Statement		Length of Stay 566.8	
Current Assets	4,320,758	Total Charges	30,914,133	Average Wages	24.09
Fixed Assets	132,312,320	Contract Allowance	367,817	1.2%	Skilled Nursing 21.4%
Other Assets	6,304,812	Operating Revenue	30,546,316	98.8%	Ancillary Service 6.9%
Total Assets	142,937,890	Operating Expense	39,582,795	129.6%	Current Ratio 0.1
Current Liabilities	64,315,112	Operating Margin	-9,036,479	-29.6%	Days to Collect 23.7
Long Term Liabilities	133,487,860	Other Income	8,292,521	27.1%	Avg Payment Days 23.4
Total Equity	-54,865,081	Other Expense	0	0.0%	Depreciation Rate 5.6%
Total Liab. and Equity	142,937,891	Net Profit or Loss	(1,156,484)	-3.8%	Return on Equity 2.1%

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055076 SPRING VALLEY POST ACUTE LLC				Proprietary - Other	
SPRING VALLEY POST ACUTE LLC		12/31/2019 365 Days Settled			
VICTORVILLE, CA 92392		CR Beds 126 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
NORIDIAN		Occupancy Rate		85.2%	
Balance Sheet		Income Statement		Length of Stay 52.9	
Current Assets	2,171,716	Total Charges	31,678,388	Average Wages	21.29
Fixed Assets	4,360,176	Contract Allowance	16,403,925	51.8%	Skilled Nursing 82.8%
Other Assets	252,740	Operating Revenue	15,274,463	48.2%	Ancillary Service 17.2%
Total Assets	6,784,632	Operating Expense	16,931,508	110.8%	Current Ratio 0.4
Current Liabilities	5,678,390	Operating Margin	-1,657,045	-10.8%	Days to Collect 55.3
Long Term Liabilities	-6,583,866	Other Income	911,787	6.0%	Avg Payment Days 61.2
Total Equity	7,690,108	Other Expense	0	0.0%	Depreciation Rate 49.5%
Total Liab. and Equity	6,784,632	Net Profit or Loss	(782,458)	-5.1%	Return on Equity -10.2%

055222 SPRINGS ROAD HEALTHCARE				Proprietary - Other	
SPRINGS ROAD HEALTHCARE		12/31/2019 365 Days Settled			
VALLEJO, CA 94591		CR Beds 62 POS Beds 0			
SOLANO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		90.2%	
Balance Sheet		Income Statement		Length of Stay 148.9	
Current Assets	6,344,993	Total Charges	11,299,580	Average Wages	23.68
Fixed Assets	25,453	Contract Allowance	4,751,037	42.0%	Skilled Nursing 91.0%
Other Assets	13,811	Operating Revenue	6,548,543	58.0%	Ancillary Service 9.0%
Total Assets	6,384,257	Operating Expense	6,256,473	95.5%	Current Ratio 11.1
Current Liabilities	569,307	Operating Margin	292,070	4.5%	Days to Collect 35.0
Long Term Liabilities	1,031,506	Other Income	528	0.0%	Avg Payment Days 28.6
Total Equity	4,783,444	Other Expense	0	0.0%	Depreciation Rate 26.4%
Total Liab. and Equity	6,384,257	Net Profit or Loss	292,599	4.5%	Return on Equity 6.1%

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555218 ST ANDREWS HEALTHCARE		Proprietary - Other	
ST ANDREWS HEALTHCARE		12/31/2019 365 Days Settled	
LOS ANGELES, CA 90018		CR Beds 59 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	94.9%
Balance Sheet		Income Statement	
Current Assets	1,712,112	Total Charges	6,636,232
Fixed Assets	285,838	Contract Allowance	811,491
Other Assets	0	Operating Revenue	5,824,741
Total Assets	1,997,950	Operating Expense	5,517,779
Current Liabilities	540,917	Operating Margin	306,962
Long Term Liabilities	0	Other Income	7,083
Total Equity	1,457,033	Other Expense	0
Total Liab. and Equity	1,997,950	Net Profit or Loss	314,045
		12.2%	Skilled Nursing 80.0%
		87.8%	Ancillary Service 20.0%
		94.7%	Current Ratio 3.2
		5.3%	Days to Collect 41.0
		0.1%	Avg Payment Days 35.8
		0.0%	Depreciation Rate 58.6%
		5.4%	Return on Equity 21.6%

055809 ST ANTHONY CARE CENTER		Proprietary - Corporation	
ST ANTHONY CARE CENTER		12/31/2019 365 Days Settled	
HAYWARD, CA 94541		CR Beds 30 POS Beds 0	
ALAMEDA		Key Performance Ind.	
Noridian (AS, GU, HI, NV)		Occupancy Rate	92.9%
Balance Sheet		Income Statement	
Current Assets	2,226,281	Total Charges	3,618,415
Fixed Assets	16,967	Contract Allowance	-40,688
Other Assets	308,620	Operating Revenue	3,659,103
Total Assets	2,551,868	Operating Expense	2,902,462
Current Liabilities	284,876	Operating Margin	756,641
Long Term Liabilities	0	Other Income	28,383
Total Equity	2,266,992	Other Expense	0
Total Liab. and Equity	2,551,868	Net Profit or Loss	785,024
		-1.1%	Skilled Nursing 70.0%
		101.1%	Ancillary Service 30.0%
		79.3%	Current Ratio 7.8
		20.7%	Days to Collect 78.4
		0.8%	Avg Payment Days 35.1
		0.0%	Depreciation Rate 123.8%
		21.5%	Return on Equity 34.6%

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555905 ST CHRISTOPHER CONVALESCENT HOSPITAL				Proprietary - Corporation	
ST CHRISTOPHER CONVALESCENT HOSPITAL		12/31/2019 365 Days Settled			
HAYWARD, CA 94541		CR Beds 36 POS Beds 0			
ALAMEDA		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		93.1%	
Balance Sheet		Income Statement		Length of Stay 244.7	
Current Assets	1,350,010	Total Charges	4,245,518	Average Wages	19.90
Fixed Assets	134,697	Contract Allowance	574,493	13.5% Skilled Nursing	81.1%
Other Assets	393,347	Operating Revenue	3,671,025	86.5% Ancillary Service	18.9%
Total Assets	1,878,054	Operating Expense	3,348,962	91.2% Current Ratio	4.3
Current Liabilities	315,996	Operating Margin	322,063	8.8% Days to Collect	10.9
Long Term Liabilities	600,000	Other Income	4,436	0.1% Avg Payment Days	31.1
Total Equity	962,058	Other Expense	0	0.0% Depreciation Rate	111.8%
Total Liab. and Equity	1,878,054	Net Profit or Loss	326,499	8.9% Return on Equity	33.9%
555093 ST EDNA SUBACUTE AND REHABILITATION CENTER				Proprietary - Corporation	
ST EDNA SUBACUTE AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
SANTA ANA, CA 92706		CR Beds 144 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		87.9%	
Balance Sheet		Income Statement		Length of Stay 63.9	
Current Assets	1,350,123	Total Charges	14,870,670	Average Wages	21.78
Fixed Assets	419,376	Contract Allowance	970,643	6.5% Skilled Nursing	75.0%
Other Assets	-10	Operating Revenue	13,900,027	93.5% Ancillary Service	25.0%
Total Assets	1,769,489	Operating Expense	13,350,180	96.0% Current Ratio	2.5
Current Liabilities	537,485	Operating Margin	549,847	4.0% Days to Collect	32.9
Long Term Liabilities	-9,830,966	Other Income	14,839	0.1% Avg Payment Days	6.5
Total Equity	11,062,970	Other Expense	0	0.0% Depreciation Rate	40.3%
Total Liab. and Equity	1,769,489	Net Profit or Loss	564,686	4.1% Return on Equity	5.1%

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055570 ST ELIZABETH HEALTHCARE CENTER				Proprietary - Other	
ST ELIZABETH HEALTHCARE CENTER		12/31/2019 245 Days Settled			
FULLERTON, CA 92835		4/30/2019 120 Days Submitted		CR Beds 59	POS Beds 0
ORANGE		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate	90.1%
Balance Sheet		Income Statement		Length of Stay	43.1
Current Assets	867,317	Total Charges	2,940,309	Average Wages	24.18
Fixed Assets	5,429,027	Contract Allowance	412,992	14.0% Skilled Nursing	61.7%
Other Assets	1,165,187	Operating Revenue	2,527,317	86.0% Ancillary Service	38.3%
Total Assets	<u>7,461,531</u>	Operating Expense	2,762,984	109.3% Current Ratio	1.7
Current Liabilities	515,345	Operating Margin	-235,667	-9.3% Days to Collect	118.3
Long Term Liabilities	9,088	Other Income	17	0.0% Avg Payment Days	56.4
Total Equity	6,937,098	Other Expense	0	0.0% Depreciation Rate	0.3%
Total Liab. and Equity	<u>7,461,531</u>	Net Profit or Loss	<u>(235,650)</u>	-9.3% Return on Equity	-3.4%

055570 ST ELIZABETH HEALTHCARE CENTER				Proprietary - Corporation	
ST ELIZABETH HEALTHCARE CENTER		12/31/2019 245 Days Settled			
FULLERTON, CA 92835		4/30/2019 120 Days Submitted		CR Beds 59	POS Beds 0
ORANGE		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate	90.0%
Balance Sheet		Income Statement		Length of Stay	46.5
Current Assets	476,244	Total Charges	5,954,831	Average Wages	24.18
Fixed Assets	122,546	Contract Allowance	394,419	6.6% Skilled Nursing	63.3%
Other Assets	6,006,289	Operating Revenue	5,560,412	93.4% Ancillary Service	36.7%
Total Assets	<u>6,605,079</u>	Operating Expense	5,039,148	90.6% Current Ratio	1.0
Current Liabilities	493,575	Operating Margin	521,264	9.4% Days to Collect	91.5
Long Term Liabilities	5,590,311	Other Income	223	0.0% Avg Payment Days	25.2
Total Equity	521,193	Other Expense	0	0.0% Depreciation Rate	320.2%
Total Liab. and Equity	<u>6,605,079</u>	Net Profit or Loss	<u>521,487</u>	9.4% Return on Equity	100.1%

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555418 ST FRANCIS EXTENDED CARE				Proprietary - Corporation	
ST FRANCIS EXTENDED CARE		12/31/2019 275 Days Settled			
HAYWARD, CA 94541		3/31/2019 90 Days Settled		CR Beds 62 POS Beds 0	
ALAMEDA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.6%	
		Length of Stay		344.4	
		Average Wages		22.64	
		2.8%		Skilled Nursing	
		97.2%		Ancillary Service	
		108.9%		Current Ratio	
		-8.9%		Days to Collect	
		1.5%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-7.5%		Return on Equity	

Balance Sheet		Income Statement			
Current Assets	692,561	Total Charges	1,637,135		
Fixed Assets	8,846	Contract Allowance	46,143	2.8%	
Other Assets	137,208	Operating Revenue	1,590,992	97.2%	
Total Assets	838,615	Operating Expense	1,733,355	108.9%	
Current Liabilities	453,481	Operating Margin	-142,363	-8.9%	
Long Term Liabilities	0	Other Income	23,250	1.5%	
Total Equity	385,134	Other Expense	0	0.0%	
Total Liab. and Equity	838,615	Net Profit or Loss	(119,113)	-7.5%	

555418 ST FRANCIS EXTENDED CARE				Proprietary - Partnership	
ST FRANCIS EXTENDED CARE		12/31/2019 275 Days Settled			
HAYWARD, CA 94541		3/31/2019 90 Days Settled		CR Beds 62 POS Beds 0	
ALAMEDA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.3%	
		Length of Stay		383.9	
		Average Wages		22.64	
		6.3%		Skilled Nursing	
		93.7%		Ancillary Service	
		106.0%		Current Ratio	
		-6.0%		Days to Collect	
		0.0%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-6.0%		Return on Equity	

Balance Sheet		Income Statement			
Current Assets	65,235	Total Charges	4,698,443		
Fixed Assets	49,888	Contract Allowance	294,503	6.3%	
Other Assets	0	Operating Revenue	4,403,940	93.7%	
Total Assets	115,123	Operating Expense	4,669,425	106.0%	
Current Liabilities	380,608	Operating Margin	-265,485	-6.0%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	-265,485	Other Expense	0	0.0%	
Total Liab. and Equity	115,123	Net Profit or Loss	(265,485)	-6.0%	

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555016 ST JOHN KRONSTADT CONVALESCENT CENTER				Nonprofit - Other	
ST JOHN KRONSTADT CONVALESCENT CENTER		12/31/2019 365 Days Settled			
CASTRO VALLEY, CA 94546				CR Beds 49	POS Beds 0
ALAMEDA				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	89.0%
Balance Sheet		Income Statement		Length of Stay	549.0
Current Assets	3,410,764	Total Charges	5,930,789	Average Wages	23.56
Fixed Assets	1,363,784	Contract Allowance	721,282	12.2% Skilled Nursing	93.3%
Other Assets	1,090,889	Operating Revenue	5,209,507	87.8% Ancillary Service	6.7%
Total Assets	<u>5,865,437</u>	Operating Expense	5,187,711	99.6% Current Ratio	8.5
Current Liabilities	403,150	Operating Margin	21,796	0.4% Days to Collect	24.4
Long Term Liabilities	0	Other Income	178,614	3.4% Avg Payment Days	27.3
Total Equity	<u>5,462,287</u>	Other Expense	0	0.0% Depreciation Rate	3.0%
Total Liab. and Equity	<u>5,865,437</u>	Net Profit or Loss	<u>200,410</u>	3.8% Return on Equity	3.7%
055917 ST JUDE CARE CENTER				Proprietary - Corporation	
ST JUDE CARE CENTER		12/31/2019 365 Days Settled			
MANTECA, CA 95336				CR Beds 99	POS Beds 0
SAN JOAQUIN				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	73.4%
Balance Sheet		Income Statement		Length of Stay	212.3
Current Assets	2,743,358	Total Charges	6,692,176	Average Wages	17.04
Fixed Assets	26,975	Contract Allowance	330,843	4.9% Skilled Nursing	84.3%
Other Assets	0	Operating Revenue	6,361,333	95.1% Ancillary Service	15.7%
Total Assets	<u>2,770,333</u>	Operating Expense	6,672,782	104.9% Current Ratio	14.0
Current Liabilities	196,097	Operating Margin	-311,449	-4.9% Days to Collect	21.1
Long Term Liabilities	0	Other Income	254,874	4.0% Avg Payment Days	10.7
Total Equity	<u>2,574,236</u>	Other Expense	0	0.0% Depreciation Rate	469.0%
Total Liab. and Equity	<u>2,770,333</u>	Net Profit or Loss	<u>(56,575)</u>	-0.9% Return on Equity	-2.2%

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055156 ST PAULS TOWERS				Nonprofit - Other	
ST PAULS TOWERS		3/31/2019 365 Days Settled			
OAKLAND, CA 94610				CR Beds 273 POS Beds 0	
ALAMEDA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 92.5%	
Balance Sheet		Income Statement		Length of Stay 1,181.9	
Current Assets	3,147,821	Total Charges	17,685,653	Average Wages 25.36	
Fixed Assets	32,668,989	Contract Allowance	-14,967	-0.1%	Skilled Nursing 17.7%
Other Assets	689,225	Operating Revenue	17,700,620	100.1%	Ancillary Service 4.5%
Total Assets	<u>36,506,035</u>	Operating Expense	21,756,874	122.9%	Current Ratio 0.1
Current Liabilities	29,016,795	Operating Margin	-4,056,254	-22.9%	Days to Collect 27.1
Long Term Liabilities	20,567,296	Other Income	6,509,706	36.8%	Avg Payment Days 34.7
Total Equity	-13,078,056	Other Expense	0	0.0%	Depreciation Rate 4.9%
Total Liab. and Equity	<u>36,506,035</u>	Net Profit or Loss	2,057,656	11.6%	Return on Equity -15.7%
056394 ST. FRANCIS CONVALESCENT PAVILION				Proprietary - Corporation	
ST. FRANCIS CONVALESCENT PAVILION		12/31/2019 365 Days Settled			
DALY CITY, CA 94015				CR Beds 238 POS Beds 0	
SAN MATEO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 89.7%	
Balance Sheet		Income Statement		Length of Stay 95.7	
Current Assets	12,392,639	Total Charges	35,864,118	Average Wages 19.34	
Fixed Assets	764,299	Contract Allowance	9,011,066	25.1%	Skilled Nursing 78.5%
Other Assets	420,196	Operating Revenue	26,853,052	74.9%	Ancillary Service 21.5%
Total Assets	<u>13,577,134</u>	Operating Expense	29,066,238	108.2%	Current Ratio 3.1
Current Liabilities	3,998,088	Operating Margin	-2,213,186	-8.2%	Days to Collect 65.5
Long Term Liabilities	257,120	Other Income	8,933	0.0%	Avg Payment Days 31.2
Total Equity	9,321,926	Other Expense	0	0.0%	Depreciation Rate 57.3%
Total Liab. and Equity	<u>13,577,134</u>	Net Profit or Loss	(2,205,964)	-8.2%	Return on Equity -23.7%

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055968 ST. FRANCIS HEIGHTS CONVALESCENT HOSPITAL				Proprietary - Corporation	
ST. FRANCIS HEIGHTS CONVALESCENT HOSPITAL				12/31/2019 365 Days Settled	
DALY CITY, CA 94015				CR Beds 102 POS Beds 0	
SAN MATEO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	87.6%
Balance Sheet		Income Statement		Length of Stay	45.9
Current Assets	15,521,264	Total Charges	17,273,863	Average Wages	21.40
Fixed Assets	196,765	Contract Allowance	1,991,748	11.5% Skilled Nursing	61.6%
Other Assets	181,815	Operating Revenue	15,282,115	88.5% Ancillary Service	38.4%
Total Assets	15,899,844	Operating Expense	14,277,222	93.4% Current Ratio	(1.5)
Current Liabilities	-10,267,078	Operating Margin	1,004,893	6.6% Days to Collect	74.9
Long Term Liabilities	172,775	Other Income	2,512	0.0% Avg Payment Days	26.9
Total Equity	25,994,147	Other Expense	0	0.0% Depreciation Rate	59.8%
Total Liab. and Equity	15,899,844	Net Profit or Loss	1,004,954	6.6% Return on Equity	3.9%

055253 ST. JOHN OF GOD RETIREMENT				Nonprofit - Church	
ST. JOHN OF GOD RETIREMENT				9/30/2019 365 Days Settled	
LOS ANGELES, CA 90018				CR Beds 300 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	75.0%
Balance Sheet		Income Statement		Length of Stay	362.0
Current Assets	8,829,234	Total Charges	17,764,311	Average Wages	23.77
Fixed Assets	20,744,802	Contract Allowance	707,752	4.0% Skilled Nursing	79.4%
Other Assets	0	Operating Revenue	17,056,559	96.0% Ancillary Service	20.6%
Total Assets	29,574,036	Operating Expense	22,019,703	129.1% Current Ratio	6.1
Current Liabilities	1,444,469	Operating Margin	-4,963,144	-29.1% Days to Collect	27.8
Long Term Liabilities	13,365	Other Income	4,844,360	28.4% Avg Payment Days	22.4
Total Equity	28,116,202	Other Expense	0	0.0% Depreciation Rate	0.4%
Total Liab. and Equity	29,574,036	Net Profit or Loss	(118,784)	-0.7% Return on Equity	-0.4%

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555144 ST. PAULS HEALTH CARE CENTER				Proprietary - Corporation	
ST. PAULS HEALTH CARE CENTER		8/31/2019 365 Days Settled			
SAN DIEGO, CA 92103		CR Beds 59 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		78.3%	
		Length of Stay		70.6	
		Average Wages		24.60	
		27.6% Skilled Nursing		60.7%	
		72.4% Ancillary Service		39.3%	
		124.0% Current Ratio		7.1	
		-24.0% Days to Collect		89.1	
		3.6% Avg Payment Days		5.2	
		0.0% Depreciation Rate		3.3%	
		-21.1% Return on Equity		-25.3%	
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555290 STANFORD COURT SKILLED NURSING & REHAB CENTER				Proprietary - Corporation	
STANFORD COURT SKILLED NURSING & REHAB CENTER		12/31/2019 365 Days Settled			
SANTEE, CA 92071		CR Beds 105 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		92.0%	
		Length of Stay		53.2	
		Average Wages		21.15	
		24.3% Skilled Nursing		49.2%	
		75.7% Ancillary Service		50.8%	
		90.1% Current Ratio		(2.7)	
		9.9% Days to Collect		77.4	
		0.2% Avg Payment Days		25.6	
		0.0% Depreciation Rate		52.8%	
		10.1% Return on Equity		7.6%	

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555651 STANLEY HEALTHCARE CENTER				Proprietary - Corporation	
STANLEY HEALTHCARE CENTER		12/31/2019 365 Days Settled			
WESTMINSTER, CA 92683		CR Beds 30 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		86.8%	
		Length of Stay		202.3	
		Average Wages		20.42	
		14.8% Skilled Nursing		86.9%	
		85.2% Ancillary Service		13.1%	
		101.9% Current Ratio		0.7	
		-1.9% Days to Collect		12.8	
		0.2% Avg Payment Days		35.9	
		0.0% Depreciation Rate		46.3%	
		-1.9% Return on Equity		133.8%	
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056138 STOLLWOOD CONVALESCENT HOSPITAL				Nonprofit - Other	
STOLLWOOD CONVALESCENT HOSPITAL		9/30/2019 365 Days Settled			
WOODLAND, CA 95695		CR Beds 158 POS Beds 0			
YOLO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		83.8%	
		Length of Stay		478.6	
		Average Wages		17.16	
		-0.3% Skilled Nursing		34.9%	
		100.3% Ancillary Service		10.6%	
		101.9% Current Ratio		3.1	
		-1.9% Days to Collect		16.6	
		3.8% Avg Payment Days		16.8	
		0.0% Depreciation Rate		3.5%	
		0.4% Return on Equity		1.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055800 STONEBROOK HEALTH AND REHABILITATION				Proprietary - Other	
STONEBROOK HEALTH AND REHABILITATION		12/31/2019 365 Days Settled			
LOS GATOS, CA 95030		CR Beds 73 POS Beds 0			
SANTA CLARA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		93.5%	
Balance Sheet		Income Statement		Length of Stay	
				49.0	
Current Assets	1,836,363	Total Charges	12,546,497	Average Wages	30.36
Fixed Assets	1,071,549	Contract Allowance	-634,484	-5.1%	Skilled Nursing
Other Assets	9,463,731	Operating Revenue	13,180,981	105.1%	Ancillary Service
Total Assets	12,371,643	Operating Expense	11,647,939	88.4%	Current Ratio
Current Liabilities	677,298	Operating Margin	1,533,042	11.6%	Days to Collect
Long Term Liabilities	649,951	Other Income	27,790	0.2%	Avg Payment Days
Total Equity	11,044,394	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	12,371,643	Net Profit or Loss	1,560,474	11.8%	Return on Equity
				14.1%	
555421 STONEBROOK HEALTHCARE CENTER				Proprietary - Corporation	
STONEBROOK HEALTHCARE CENTER		12/31/2019 365 Days Settled			
CONCORD, CA 94521		CR Beds 120 POS Beds 0			
CONTRA COSTA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		81.4%	
Balance Sheet		Income Statement		Length of Stay	
				30.6	
Current Assets	2,872,850	Total Charges	22,780,648	Average Wages	26.73
Fixed Assets	563,737	Contract Allowance	4,619,145	20.3%	Skilled Nursing
Other Assets	3,363,261	Operating Revenue	18,161,503	79.7%	Ancillary Service
Total Assets	6,799,848	Operating Expense	18,850,064	103.8%	Current Ratio
Current Liabilities	4,274,785	Operating Margin	-688,561	-3.8%	Days to Collect
Long Term Liabilities	646,178	Other Income	13,019	0.1%	Avg Payment Days
Total Equity	1,878,885	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	6,799,848	Net Profit or Loss	(675,542)	-3.7%	Return on Equity
				-36.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555574 STONEY POINT HEALTHCARE CENTER				Proprietary - Corporation	
STONEY POINT HEALTHCARE CENTER				12/31/2019 365 Days Settled	
CHATSWORTH, CA 91311				CR Beds 132 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	92.8%
Balance Sheet		Income Statement		Length of Stay	324.2
Current Assets	30,643,572	Total Charges	11,901,180	Average Wages	21.72
Fixed Assets	1,163,297	Contract Allowance	518,838	4.4%	Skilled Nursing 79.4%
Other Assets	1,322,792	Operating Revenue	11,382,342	95.6%	Ancillary Service 20.6%
Total Assets	33,129,661	Operating Expense	12,193,785	107.1%	Current Ratio 0.8
Current Liabilities	36,296,416	Operating Margin	-811,443	-7.1%	Days to Collect 36.4
Long Term Liabilities	325,957	Other Income	3,555	0.0%	Avg Payment Days 52.5
Total Equity	-3,492,712	Other Expense	0	0.0%	Depreciation Rate 70.1%
Total Liab. and Equity	33,129,661	Net Profit or Loss	(807,888)	-7.1%	Return on Equity 23.1%

555686 STUDIO CITY REHABILITATION CENTER				Proprietary - Corporation	
STUDIO CITY REHABILITATION CENTER				12/31/2019 365 Days Settled	
STUDIO CITY, CA 91604				CR Beds 181 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	92.6%
Balance Sheet		Income Statement		Length of Stay	84.6
Current Assets	5,674,098	Total Charges	41,093,902	Average Wages	23.46
Fixed Assets	1,260,496	Contract Allowance	15,206,202	37.0%	Skilled Nursing 54.4%
Other Assets	0	Operating Revenue	25,887,700	63.0%	Ancillary Service 45.6%
Total Assets	6,934,594	Operating Expense	22,620,634	87.4%	Current Ratio 2.3
Current Liabilities	2,435,956	Operating Margin	3,267,066	12.6%	Days to Collect 32.2
Long Term Liabilities	0	Other Income	7,869	0.0%	Avg Payment Days 25.3
Total Equity	4,498,638	Other Expense	0	0.0%	Depreciation Rate 41.5%
Total Liab. and Equity	6,934,594	Net Profit or Loss	3,274,935	12.7%	Return on Equity 72.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

056364 SUMMERFIELD HEALTH CARE CENTER				Proprietary - Corporation	
SUMMERFIELD HEALTH CARE CENTER		12/31/2019 365 Days Settled			
SANTA ROSA, CA 95405		CR Beds 56 POS Beds 0			
SONOMA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		90.8%	
Balance Sheet		Income Statement		Length of Stay 45.7	
Current Assets	11,138,879	Total Charges	8,806,344	Average Wages 27.88	
Fixed Assets	964,546	Contract Allowance	-497,040	-5.6%	Skilled Nursing 71.7%
Other Assets	539,197	Operating Revenue	9,303,384	105.6%	Ancillary Service 28.3%
Total Assets	12,642,622	Operating Expense	8,172,250	87.8%	Current Ratio 17.9
Current Liabilities	621,450	Operating Margin	1,131,134	12.2%	Days to Collect 43.5
Long Term Liabilities	525,991	Other Income	4,580	0.0%	Avg Payment Days 22.0
Total Equity	11,495,181	Other Expense	0	0.0%	Depreciation Rate 26.7%
Total Liab. and Equity	12,642,622	Net Profit or Loss	1,135,677	12.2%	Return on Equity 9.9%
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555266 SUN MAR NURSING CENTER				Proprietary - Corporation	
SUN MAR NURSING CENTER		12/31/2019 365 Days Settled			
ANAHEIM, CA 92804		CR Beds 69 POS Beds 0			
ORANGE		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		94.7%	
Balance Sheet		Income Statement		Length of Stay 120.4	
Current Assets	3,317,866	Total Charges	13,260,294	Average Wages 27.10	
Fixed Assets	196,452	Contract Allowance	4,180,005	31.5%	Skilled Nursing 75.5%
Other Assets	100,724	Operating Revenue	9,080,289	68.5%	Ancillary Service 24.5%
Total Assets	3,615,042	Operating Expense	8,396,077	92.5%	Current Ratio 2.9
Current Liabilities	1,143,691	Operating Margin	684,212	7.5%	Days to Collect 53.2
Long Term Liabilities	301,300	Other Income	69,303	0.8%	Avg Payment Days 49.3
Total Equity	2,170,051	Other Expense	0	0.0%	Depreciation Rate 97.1%
Total Liab. and Equity	3,615,042	Net Profit or Loss	753,515	8.3%	Return on Equity 34.7%

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055203 SUNNY VIEW CARE CENTER				Proprietary - Corporation	
SUNNY VIEW CARE CENTER		12/31/2019 365 Days Settled			
ALHAMBRA, CA 91803		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		92.2%	
		Length of Stay		59.5	
		Average Wages		22.03	
		15.3% Skilled Nursing		75.2%	
		84.7% Ancillary Service		24.8%	
		98.1% Current Ratio		0.7	
		1.9% Days to Collect		60.9	
		0.1% Avg Payment Days		27.6	
		0.0% Depreciation Rate		9.1%	
		2.0% Return on Equity		2.3%	
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555342 SUNNY VIEW MANOR				Nonprofit - Other	
SUNNY VIEW MANOR		3/31/2019 365 Days Settled			
CUPERTINO, CA 95014		CR Beds 164 POS Beds 0			
SANTA CLARA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		98.4%	
		Length of Stay		395.4	
		Average Wages		24.44	
		11.2% Skilled Nursing		43.5%	
		88.8% Ancillary Service		6.2%	
		94.9% Current Ratio		0.1	
		5.1% Days to Collect		12.8	
		8.1% Avg Payment Days		54.5	
		0.0% Depreciation Rate		0.4%	
		13.2% Return on Equity		6.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555352 SUNNYSIDE CONV. HOSPITAL		Proprietary - Other	
SUNNYSIDE CONV. HOSPITAL	1/31/2019 365 Days Settled*		
FRESNO, CA 93725	4/11/2019 70 Days Settled	CR Beds 0	POS Beds 0
FRESNO		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	0.0%
		Length of Stay	
		Average Wages	
		0.0% Skilled Nursing	0.0%
		0.0% Ancillary Service	0.0%
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate	0.0%
		0.0% Return on Equity	0.0%

555352 SUNNYSIDE CONV. HOSPITAL		Proprietary - Partnership	
SUNNYSIDE CONV. HOSPITAL	1/31/2019 365 Days Settled*		
FRESNO, CA 93725	4/11/2019 70 Days Settled	CR Beds 0	POS Beds 0
FRESNO		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	0.0%
		Length of Stay	
		Average Wages	
		0.0% Skilled Nursing	0.0%
		0.0% Ancillary Service	0.0%
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate	0.0%
		0.0% Return on Equity	0.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

056488 SUNNYSIDE NURSING CENTER				Proprietary - Other	
SUNNYSIDE NURSING CENTER		12/31/2019 365 Days Settled			
TORRANCE, CA 90502		CR Beds 299 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		74.7%	
Balance Sheet		Income Statement		Length of Stay	
				71.2	
Current Assets	11,237,405	Total Charges	33,531,722	Average Wages	23.69
Fixed Assets	2,121,247	Contract Allowance	6,726,749	20.1% Skilled Nursing	74.9%
Other Assets	0	Operating Revenue	26,804,973	79.9% Ancillary Service	25.1%
Total Assets	13,358,652	Operating Expense	26,853,276	100.2% Current Ratio	3.3
Current Liabilities	3,363,631	Operating Margin	-48,303	-0.2% Days to Collect	53.2
Long Term Liabilities	1,700,000	Other Income	322,852	1.2% Avg Payment Days	32.0
Total Equity	8,295,021	Other Expense	0	0.0% Depreciation Rate	22.3%
Total Liab. and Equity	13,358,652	Net Profit or Loss	274,549	1.0% Return on Equity	3.3%
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555792 SUNNYVALE POST-ACUTE CENTER				Proprietary - Corporation	
SUNNYVALE POST-ACUTE CENTER		12/31/2019 365 Days Settled			
SUNNYVALE, CA 94087		CR Beds 99 POS Beds 0			
SANTA CLARA		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		92.7%	
Balance Sheet		Income Statement		Length of Stay	
				84.8	
Current Assets	41,767,677	Total Charges	16,168,494	Average Wages	27.99
Fixed Assets	394,097	Contract Allowance	3,588,283	22.2% Skilled Nursing	83.1%
Other Assets	548,648	Operating Revenue	12,580,211	77.8% Ancillary Service	16.9%
Total Assets	42,710,422	Operating Expense	12,037,923	95.7% Current Ratio	1.0
Current Liabilities	40,779,738	Operating Margin	542,288	4.3% Days to Collect	32.6
Long Term Liabilities	13,108	Other Income	12,254	0.1% Avg Payment Days	49.5
Total Equity	1,917,576	Other Expense	0	0.0% Depreciation Rate	186.1%
Total Liab. and Equity	42,710,422	Net Profit or Loss	554,542	4.4% Return on Equity	28.9%

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555071 SUNNYVIEW CARE CENTER				Proprietary - Corporation	
SUNNYVIEW CARE CENTER		12/31/2019 365 Days Settled			
LOS ANGELES, CA 90018		CR Beds 93 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		92.8%	
		Length of Stay		71.6	
		Average Wages		20.93	
		40.1% Skilled Nursing		60.1%	
		59.9% Ancillary Service		39.9%	
		95.3% Current Ratio		3.0	
		4.7% Days to Collect		45.8	
		0.0% Avg Payment Days		21.2	
		0.0% Depreciation Rate		42.3%	
		4.7% Return on Equity		22.8%	
<hr/>					
055870 SUNRAY HEALTHCARE CENTER				Proprietary - Other	
SUNRAY HEALTHCARE CENTER		12/31/2019 365 Days Settled			
LOS ANGELES, CA 90019		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		91.4%	
		Length of Stay		141.2	
		Average Wages		25.06	
		28.3% Skilled Nursing		75.4%	
		71.7% Ancillary Service		24.6%	
		103.8% Current Ratio		(0.1)	
		-3.8% Days to Collect		23.0	
		3.1% Avg Payment Days		26.8	
		0.0% Depreciation Rate		1,175.9%	
		-0.7% Return on Equity		14.1%	

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055104 SUNSET MANOR CONV HOSP				Proprietary - Corporation	
SUNSET MANOR CONV HOSP		12/31/2019 365 Days Settled			
EL MONTE, CA 91733		CR Beds 81 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		88.8%	
Balance Sheet		Income Statement		Length of Stay 102.5	
Current Assets	1,409,987	Total Charges	16,086,263	Average Wages 27.27	
Fixed Assets	197,802	Contract Allowance	3,724,349	23.2%	Skilled Nursing 85.8%
Other Assets	41,710	Operating Revenue	12,361,914	76.8%	Ancillary Service 14.2%
Total Assets	1,649,499	Operating Expense	13,923,268	112.6%	Current Ratio 0.5
Current Liabilities	2,939,516	Operating Margin	-1,561,354	-12.6%	Days to Collect 42.0
Long Term Liabilities	327,281	Other Income	537,652	4.3%	Avg Payment Days 77.1
Total Equity	-1,617,298	Other Expense	0	0.0%	Depreciation Rate 64.2%
Total Liab. and Equity	1,649,499	Net Profit or Loss	(1,023,702)	-8.3%	Return on Equity 63.3%
056213 TAMPICO TERRACE CARE CENTER				Proprietary - Corporation	
TAMPICO TERRACE CARE CENTER		12/31/2019 365 Days Settled			
WALNUT CREEK, CA 94598		CR Beds 128 POS Beds 0			
CONTRA COSTA		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		62.7%	
Balance Sheet		Income Statement		Length of Stay 48.2	
Current Assets	4,188,721	Total Charges	12,984,517	Average Wages 25.67	
Fixed Assets	1,821,177	Contract Allowance	-59,180	-0.5%	Skilled Nursing 73.6%
Other Assets	0	Operating Revenue	13,043,697	100.5%	Ancillary Service 26.4%
Total Assets	6,009,898	Operating Expense	13,355,152	102.4%	Current Ratio 1.8
Current Liabilities	2,364,463	Operating Margin	-311,455	-2.4%	Days to Collect 97.2
Long Term Liabilities	315,000	Other Income	254,315	1.9%	Avg Payment Days 48.7
Total Equity	3,330,435	Other Expense	0	0.0%	Depreciation Rate 42.2%
Total Liab. and Equity	6,009,898	Net Profit or Loss	(57,140)	-0.4%	Return on Equity -1.7%

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056124 TARZANA HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
TARZANA HEALTH AND REHABILITATION CENTER 12/31/2019 365 Days Settled					
TARZANA, CA 91356				CR Beds 180 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 87.0%	
Balance Sheet		Income Statement		Length of Stay 108.2	
Current Assets	1,863,140	Total Charges	61,664,816	Average Wages 26.38	
Fixed Assets	13,379,860	Contract Allowance	45,640,646	74.0%	Skilled Nursing 93.9%
Other Assets	47,393	Operating Revenue	16,024,170	26.0%	Ancillary Service 6.1%
Total Assets	<u>15,290,393</u>	Operating Expense	17,848,919	111.4%	Current Ratio 0.8
Current Liabilities	2,443,376	Operating Margin	-1,824,749	-11.4%	Days to Collect 38.9
Long Term Liabilities	18,275,823	Other Income	14,050	0.1%	Avg Payment Days 34.5
Total Equity	-5,428,806	Other Expense	0	0.0%	Depreciation Rate 5.9%
Total Liab. and Equity	<u>15,290,393</u>	Net Profit or Loss	<u>(1,810,699)</u>	-11.3%	Return on Equity 33.4%
056413 TEMPLE CITY HEALTHCARE				Proprietary - Corporation	
TEMPLE CITY HEALTHCARE 12/31/2019 365 Days Settled					
TEMPLE CITY, CA 91780				CR Beds 59 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate 95.2%	
Balance Sheet		Income Statement		Length of Stay 175.2	
Current Assets	1,119,930	Total Charges	6,908,852	Average Wages 23.03	
Fixed Assets	63,483	Contract Allowance	247,094	3.6%	Skilled Nursing 71.4%
Other Assets	1,082,557	Operating Revenue	6,661,758	96.4%	Ancillary Service 28.6%
Total Assets	<u>2,265,970</u>	Operating Expense	5,778,544	86.7%	Current Ratio 1.2
Current Liabilities	920,941	Operating Margin	883,214	13.3%	Days to Collect 39.0
Long Term Liabilities	984,531	Other Income	433	0.0%	Avg Payment Days 38.7
Total Equity	360,498	Other Expense	0	0.0%	Depreciation Rate 535.3%
Total Liab. and Equity	<u>2,265,970</u>	Net Profit or Loss	<u>773,609</u>	11.6%	Return on Equity 214.6%

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555019 TEMPLE PARK CONVALESCENT HOSP				Proprietary - Corporation	
TEMPLE PARK CONVALESCENT HOSP		12/31/2019 365 Days Settled			
LOS ANGELES, CA 90026		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		94.0%	
Balance Sheet		Income Statement		Length of Stay	
				73.4	
Current Assets	1,452,455	Total Charges	21,414,835	Average Wages	21.93
Fixed Assets	233,976	Contract Allowance	11,520,229	53.8% Skilled Nursing	79.3%
Other Assets	0	Operating Revenue	9,894,606	46.2% Ancillary Service	20.7%
Total Assets	1,686,431	Operating Expense	9,504,328	96.1% Current Ratio	2.6
Current Liabilities	552,530	Operating Margin	390,278	3.9% Days to Collect	56.7
Long Term Liabilities	408,794	Other Income	295,860	3.0% Avg Payment Days	7.9
Total Equity	725,107	Other Expense	0	0.0% Depreciation Rate	158.0%
Total Liab. and Equity	1,686,431	Net Profit or Loss	686,138	6.9% Return on Equity	94.6%
<hr/>					
555671 TERRACE VIEW CARE CENTER				Proprietary - Corporation	
TERRACE VIEW CARE CENTER		12/31/2019 365 Days Settled			
FULLERTON, CA 92835		CR Beds 59 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		90.3%	
Balance Sheet		Income Statement		Length of Stay	
				28.6	
Current Assets	1,660,854	Total Charges	10,036,001	Average Wages	27.10
Fixed Assets	629,412	Contract Allowance	-266,163	-2.7% Skilled Nursing	58.3%
Other Assets	1,550,000	Operating Revenue	10,302,164	102.7% Ancillary Service	41.7%
Total Assets	3,840,266	Operating Expense	9,354,513	90.8% Current Ratio	0.8
Current Liabilities	2,190,289	Operating Margin	947,651	9.2% Days to Collect	37.4
Long Term Liabilities	0	Other Income	900	0.0% Avg Payment Days	33.4
Total Equity	1,649,977	Other Expense	0	0.0% Depreciation Rate	12.6%
Total Liab. and Equity	3,840,266	Net Profit or Loss	948,259	9.2% Return on Equity	57.5%

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555350 TERRACINA POST ACUTE				Proprietary - Partnership	
TERRACINA POST ACUTE		12/31/2019 365 Days Settled			
REDLANDS, CA 92373		CR Beds 243 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		94.0%	
Balance Sheet		Income Statement		Length of Stay	
				112.4	
Current Assets	20,633,698	Total Charges	31,640,819	Average Wages	
Fixed Assets	1,483,806	Contract Allowance	3,049,685	22.66	
Other Assets	1,023,592	Operating Revenue	28,591,134	9.6%	
Total Assets	23,141,096	Operating Expense	27,886,839	90.4%	
Current Liabilities	17,831,360	Operating Margin	704,295	97.5%	
Long Term Liabilities	2,429,113	Other Income	26,649	2.5%	
Total Equity	2,880,623	Other Expense	0	0.1%	
Total Liab. and Equity	23,141,096	Net Profit or Loss	730,944	0.0%	
				2.6%	
				Return on Equity	
				25.4%	
<hr/>					
055963 THE AVENUES TRANSITIONAL CARE CENTER				Proprietary - Other	
THE AVENUES TRANSITIONAL CARE CENTER		12/31/2019 365 Days Settled			
SAN FRANCISCO, CA 94116		CR Beds 140 POS Beds 0			
SAN FRANCISCO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		90.4%	
Balance Sheet		Income Statement		Length of Stay	
				126.2	
Current Assets	2,681,127	Total Charges	16,493,541	Average Wages	
Fixed Assets	1,242,246	Contract Allowance	849,097	27.35	
Other Assets	-4,839,509	Operating Revenue	15,644,444	5.1%	
Total Assets	-916,136	Operating Expense	17,305,671	94.9%	
Current Liabilities	755,252	Operating Margin	-1,661,227	110.6%	
Long Term Liabilities	2,053,162	Other Income	6,641	-10.6%	
Total Equity	-3,724,550	Other Expense	0	0.0%	
Total Liab. and Equity	-916,136	Net Profit or Loss	(1,691,214)	0.0%	
				-10.8%	
				Return on Equity	
				45.4%	

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555140 THE BRADLEY COURT				Proprietary - Corporation	
THE BRADLEY COURT		12/31/2019 365 Days Settled			
EL CAJON, CA 92021				CR Beds 56	POS Beds 0
SAN DIEGO		Key Performance Ind.			
Noridian (CA)				Occupancy Rate	91.5%
Balance Sheet		Income Statement		Length of Stay	692.9
Current Assets	556,495	Total Charges	4,606,843	Average Wages	17.39
Fixed Assets	73,322	Contract Allowance	1,012,403	22.0%	Skilled Nursing 91.8%
Other Assets	8,905	Operating Revenue	3,594,440	78.0%	Ancillary Service 8.2%
Total Assets	638,722	Operating Expense	3,805,033	105.9%	Current Ratio 0.3
Current Liabilities	1,850,938	Operating Margin	-210,593	-5.9%	Days to Collect 46.3
Long Term Liabilities	0	Other Income	36,953	1.0%	Avg Payment Days 169.1
Total Equity	-1,212,216	Other Expense	0	0.0%	Depreciation Rate 261.1%
Total Liab. and Equity	638,722	Net Profit or Loss	(179,097)	-5.0%	Return on Equity 14.8%
055598 THE BRADLEY GARDENS				Proprietary - Individual	
THE BRADLEY GARDENS		12/31/2019 365 Days Settled			
SAN JACINTO, CA 92582				CR Beds 0	POS Beds 0
RIVERSIDE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	0.0%
Balance Sheet		Income Statement		Length of Stay	
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing 0.0%
Other Assets	0	Operating Revenue	0	0.0%	Ancillary Service 0.0%
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity 0.0%

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055684 THE CALIFORNIAN				Proprietary - Corporation	
THE CALIFORNIAN		12/31/2019 365 Days Settled			
SANTA BARBARA, CA 93105		CR Beds 68 POS Beds 0			
SANTA BARBARA		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		72.6%	
Balance Sheet		Income Statement		Length of Stay	
				47.3	
Current Assets	1,769,943	Total Charges	7,736,303	Average Wages	
Fixed Assets	60,499	Contract Allowance	-112,950	27.30	
Other Assets	0	Operating Revenue	7,849,253	-1.5%	
Total Assets	1,830,442	Operating Expense	7,688,792	101.5%	
Current Liabilities	1,427,060	Operating Margin	160,461	98.0%	
Long Term Liabilities	10,164	Other Income	11,565	2.0%	
Total Equity	393,218	Other Expense	0	0.1%	
Total Liab. and Equity	1,830,442	Net Profit or Loss	172,026	0.0%	
				2.2%	
				Return on Equity	
				43.7%	
<hr/>					
055480 THE CALIFORNIAN-PASADENA				Proprietary - Corporation	
THE CALIFORNIAN-PASADENA		12/31/2019 365 Days Settled			
PASADENA, CA 91105		CR Beds 82 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		56.4%	
Balance Sheet		Income Statement		Length of Stay	
				42.0	
Current Assets	1,352,716	Total Charges	7,561,995	Average Wages	
Fixed Assets	478,010	Contract Allowance	50,272	21.18	
Other Assets	0	Operating Revenue	7,511,723	0.7%	
Total Assets	1,830,726	Operating Expense	7,430,054	99.3%	
Current Liabilities	380,922	Operating Margin	81,669	98.9%	
Long Term Liabilities	0	Other Income	17,850	1.1%	
Total Equity	1,449,804	Other Expense	0	0.2%	
Total Liab. and Equity	1,830,726	Net Profit or Loss	99,519	0.0%	
				1.3%	
				Return on Equity	
				6.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555545 THE COVE AT LA JOLLA				Proprietary - Corporation	
THE COVE AT LA JOLLA		12/31/2019 365 Days Settled			
LA JOLLA, CA 92037		CR Beds 56 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		76.2%	
Balance Sheet		Income Statement		Length of Stay 21.5	
Current Assets	-2,002,197	Total Charges	10,052,982	Average Wages	26.66
Fixed Assets	464,470	Contract Allowance	486,627	4.8%	Skilled Nursing 57.0%
Other Assets	7,326,417	Operating Revenue	9,566,355	95.2%	Ancillary Service 43.0%
Total Assets	5,788,690	Operating Expense	8,481,711	88.7%	Current Ratio (2.6)
Current Liabilities	776,803	Operating Margin	1,084,644	11.3%	Days to Collect 44.9
Long Term Liabilities	1,421,662	Other Income	1,842	0.0%	Avg Payment Days 23.1
Total Equity	3,590,225	Other Expense	0	0.0%	Depreciation Rate 60.5%
Total Liab. and Equity	5,788,690	Net Profit or Loss	1,086,486	11.4%	Return on Equity 30.3%
555811 THE COVINGTON CARE CENTER				Nonprofit - Other	
THE COVINGTON CARE CENTER		6/30/2019 365 Days Settled			
ALISO VIEJO, CA 92656		CR Beds 364 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		53.9%	
Balance Sheet		Income Statement		Length of Stay 192.9	
Current Assets	4,003,620	Total Charges	20,602,593	Average Wages	21.37
Fixed Assets	60,448,249	Contract Allowance	1,534,438	7.4%	Skilled Nursing 16.9%
Other Assets	57,094,406	Operating Revenue	19,068,155	92.6%	Ancillary Service 13.2%
Total Assets	121,546,275	Operating Expense	25,853,788	135.6%	Current Ratio 0.0
Current Liabilities	91,152,010	Operating Margin	-6,785,633	-35.6%	Days to Collect 35.6
Long Term Liabilities	58,859,873	Other Income	4,691,421	24.6%	Avg Payment Days 28.6
Total Equity	-28,465,608	Other Expense	0	0.0%	Depreciation Rate 3.3%
Total Liab. and Equity	121,546,275	Net Profit or Loss	(2,094,212)	-11.0%	Return on Equity 7.4%

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555424 THE DOROTHY & JOSEPH GOLDBERG HEALTHCARE CENTER				Nonprofit - Other		
THE DOROTHY & JOSEPH GOLDBERG HEALTHCARE CENTER		6/30/2019 365 Days Settled				
ENCINITAS, CA 92024				CR Beds 293 POS Beds 0		
SAN DIEGO				Key Performance Ind.		
Noridian (CA)				Occupancy Rate	85.0%	
Balance Sheet		Income Statement		Length of Stay	466.0	
Current Assets	9,702,909	Total Charges	17,480,400	Average Wages	22.56	
Fixed Assets	27,866,238	Contract Allowance	1,257,804	7.2%	Skilled Nursing	31.4%
Other Assets	201,592	Operating Revenue	16,222,596	92.8%	Ancillary Service	8.1%
Total Assets	37,770,739	Operating Expense	22,866,599	141.0%	Current Ratio	3.4
Current Liabilities	2,884,317	Operating Margin	-6,644,003	-41.0%	Days to Collect	21.3
Long Term Liabilities	2,811,994	Other Income	6,121,048	37.7%	Avg Payment Days	42.9
Total Equity	32,074,428	Other Expense	0	0.0%	Depreciation Rate	1.0%
Total Liab. and Equity	37,770,739	Net Profit or Loss	(522,955)	-3.2%	Return on Equity	-1.6%
<hr/>						
055032 THE EARLWOOD				Proprietary - Other		
THE EARLWOOD		12/31/2019 365 Days Settled				
TORRANCE, CA 90503				CR Beds 87 POS Beds 0		
LOS ANGELES				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	82.3%	
Balance Sheet		Income Statement		Length of Stay	74.4	
Current Assets	1,709,737	Total Charges	10,664,848	Average Wages	25.71	
Fixed Assets	3,048,954	Contract Allowance	2,791,259	26.2%	Skilled Nursing	75.5%
Other Assets	700,116	Operating Revenue	7,873,589	73.8%	Ancillary Service	24.5%
Total Assets	5,458,807	Operating Expense	8,141,857	103.4%	Current Ratio	2.1
Current Liabilities	815,550	Operating Margin	-268,268	-3.4%	Days to Collect	73.7
Long Term Liabilities	96,573	Other Income	0	0.0%	Avg Payment Days	29.9
Total Equity	4,546,684	Other Expense	0	0.0%	Depreciation Rate	7.0%
Total Liab. and Equity	5,458,807	Net Profit or Loss	(268,268)	-3.4%	Return on Equity	-5.9%

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555904 THE ELLISON JOHN TRANSITIONAL CARE CENTER				Proprietary - Partnership	
THE ELLISON JOHN TRANSITIONAL CARE CENTER				12/31/2019 365 Days Settled	
LANCASTER, CA 93534				CR Beds 170 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	88.6%
Balance Sheet		Income Statement		Length of Stay	68.8
Current Assets	5,365,508	Total Charges	32,563,801	Average Wages	22.08
Fixed Assets	106,265	Contract Allowance	7,999,136	24.6% Skilled Nursing	56.5%
Other Assets	0	Operating Revenue	24,564,665	75.4% Ancillary Service	43.5%
Total Assets	5,471,773	Operating Expense	23,906,720	97.3% Current Ratio	0.9
Current Liabilities	6,264,880	Operating Margin	657,945	2.7% Days to Collect	69.7
Long Term Liabilities	0	Other Income	447,147	1.8% Avg Payment Days	35.3
Total Equity	-793,107	Other Expense	0	0.0% Depreciation Rate	2,340.2%
Total Liab. and Equity	5,471,773	Net Profit or Loss	1,105,092	4.5% Return on Equity	-139.3%
555903 THE GARDENS OF EL MONTE				Proprietary - Corporation	
THE GARDENS OF EL MONTE				12/31/2019 365 Days Settled	
EL MONTE, CA 91732				CR Beds 53 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	92.0%
Balance Sheet		Income Statement		Length of Stay	149.5
Current Assets	793,613	Total Charges	4,824,960	Average Wages	21.17
Fixed Assets	0	Contract Allowance	-298,675	-6.2% Skilled Nursing	85.0%
Other Assets	300	Operating Revenue	5,123,635	106.2% Ancillary Service	15.0%
Total Assets	793,913	Operating Expense	4,899,853	95.6% Current Ratio	3.1
Current Liabilities	257,699	Operating Margin	223,782	4.4% Days to Collect	42.9
Long Term Liabilities	0	Other Income	81,318	1.6% Avg Payment Days	18.9
Total Equity	536,214	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	793,913	Net Profit or Loss	291,709	5.7% Return on Equity	54.4%

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555613 THE GROVE CARE AND WELLNESS				Proprietary - Corporation	
THE GROVE CARE AND WELLNESS		12/31/2019 365 Days Settled			
RIVERSIDE, CA 92501		CR Beds 38 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		88.7%	
		Length of Stay		25.4	
		Average Wages		23.11	
		23.3% Skilled Nursing		61.5%	
		76.7% Ancillary Service		38.5%	
		94.0% Current Ratio		3.0	
		6.0% Days to Collect		72.3	
		0.0% Avg Payment Days		22.9	
		0.0% Depreciation Rate		14.0%	
		6.1% Return on Equity		11.1%	
<hr/>					
056382 THE GROVE POST-ACUTE CARE CENTER				Proprietary - Corporation	
THE GROVE POST-ACUTE CARE CENTER		12/31/2019 365 Days Settled			
SYLMAR, CA 91342		CR Beds 75 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		88.8%	
		Length of Stay		123.3	
		Average Wages		19.99	
		5.7% Skilled Nursing		70.4%	
		94.3% Ancillary Service		29.6%	
		97.7% Current Ratio		1.1	
		2.3% Days to Collect		41.7	
		4.2% Avg Payment Days		38.5	
		0.0% Depreciation Rate		222.4%	
		6.6% Return on Equity		72.3%	

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555765 THE HILLS POST ACUTE				Proprietary - Other	
THE HILLS POST ACUTE		12/31/2019 245 Days Settled			
SANTA ANA, CA 92705		4/30/2019 120 Days Settled		CR Beds 172 POS Beds 0	
ORANGE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.2%
				Length of Stay	272.0
Balance Sheet		Income Statement		Average Wages	23.27
Current Assets	4,730,527	Total Charges	12,479,733	25.1% Skilled Nursing	85.4%
Fixed Assets	249,102	Contract Allowance	3,135,976	74.9% Ancillary Service	14.6%
Other Assets	11,026,892	Operating Revenue	9,343,757	100.8% Current Ratio	5.6
Total Assets	16,006,521	Operating Expense	9,415,628	-0.8% Days to Collect	267.2
Current Liabilities	840,377	Operating Margin	-71,871	0.0% Avg Payment Days	25.9
Long Term Liabilities	10,239,415	Other Income	799	0.0% Depreciation Rate	304.1%
Total Equity	4,926,729	Other Expense	0	-0.8% Return on Equity	-1.4%
Total Liab. and Equity	16,006,521	Net Profit or Loss	(71,072)		
555765 THE HILLS POST ACUTE				Proprietary - Other	
THE HILLS POST ACUTE		12/31/2019 245 Days Settled			
SANTA ANA, CA 92705		4/30/2019 120 Days Settled		CR Beds 174 POS Beds 0	
ORANGE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	90.5%
				Length of Stay	105.5
Balance Sheet		Income Statement		Average Wages	23.27
Current Assets	2,116,052	Total Charges	8,466,209	43.2% Skilled Nursing	87.3%
Fixed Assets	3,810,374	Contract Allowance	3,659,799	56.8% Ancillary Service	12.7%
Other Assets	-1,591,590	Operating Revenue	4,806,410	112.0% Current Ratio	1.9
Total Assets	4,334,836	Operating Expense	5,385,363	-12.0% Days to Collect	93.9
Current Liabilities	1,143,295	Operating Margin	-578,953	0.0% Avg Payment Days	44.8
Long Term Liabilities	6,824,037	Other Income	71	0.0% Depreciation Rate	1.9%
Total Equity	-3,632,496	Other Expense	0	-12.0% Return on Equity	15.9%
Total Liab. and Equity	4,334,836	Net Profit or Loss	(578,882)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555639 THE MEADOWS OF NAPA VALLEY				Nonprofit - Other	
THE MEADOWS OF NAPA VALLEY		3/31/2019 365 Days Settled			
NAPA, CA 94559		CR Beds 280 POS Beds 0			
NAPA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		89.7%	
		Length of Stay		438.7	
		Average Wages		24.35	
		Skilled Nursing		72.9%	
		Ancillary Service		27.1%	
		Current Ratio		0.6	
		Days to Collect		109.3	
		Avg Payment Days		75.9	
		Depreciation Rate		3.2%	
		Return on Equity		-29.5%	
Balance Sheet		Income Statement			
Current Assets	11,829,928	Total Charges	8,053,012		
Fixed Assets	110,921,726	Contract Allowance	-297,482	-3.7%	
Other Assets	267,516	Operating Revenue	8,350,494	103.7%	
Total Assets	123,019,170	Operating Expense	23,967,747	287.0%	
Current Liabilities	20,555,302	Operating Margin	-15,617,253	-187.0%	
Long Term Liabilities	89,482,144	Other Income	11,787,111	141.2%	
Total Equity	12,981,724	Other Expense	0	0.0%	
Total Liab. and Equity	123,019,170	Net Profit or Loss	(3,830,142)	-45.9%	
056137 THE MEADOWS POST ACUTE				Proprietary - Partnership	
THE MEADOWS POST ACUTE		12/31/2019 365 Days Settled			
PANORAMA CITY, CA 91402		CR Beds 98 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NORIDIAN PART A		Occupancy Rate		96.7%	
		Length of Stay		112.3	
		Average Wages		25.32	
		Skilled Nursing		62.3%	
		Ancillary Service		37.7%	
		Current Ratio		0.8	
		Days to Collect		45.7	
		Avg Payment Days		22.4	
		Depreciation Rate		39.6%	
		Return on Equity		-	
				3,720.6%	
Balance Sheet		Income Statement			
Current Assets	4,316,636	Total Charges	12,926,910		
Fixed Assets	1,119,286	Contract Allowance	-320,093	-2.5%	
Other Assets	525,691	Operating Revenue	13,247,003	102.5%	
Total Assets	5,961,613	Operating Expense	12,357,125	93.3%	
Current Liabilities	5,353,170	Operating Margin	889,878	6.7%	
Long Term Liabilities	632,875	Other Income	19,132	0.1%	
Total Equity	-24,432	Other Expense	0	0.0%	
Total Liab. and Equity	5,961,613	Net Profit or Loss	909,010	6.9%	

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555127 THE OAKS POST ACUTE				Proprietary - Corporation	
THE OAKS POST ACUTE		12/31/2019 365 Days Settled			
PETALUMA, CA 94952				CR Beds 59	POS Beds 0
SONOMA				Key Performance Ind.	
Noridian (AS, GU, HI, NV)				Occupancy Rate	94.3%
Balance Sheet		Income Statement		Length of Stay	71.8
Current Assets	1,133,131	Total Charges	9,084,837	Average Wages	25.51
Fixed Assets	377,933	Contract Allowance	967,050	10.6% Skilled Nursing	82.8%
Other Assets	705,284	Operating Revenue	8,117,787	89.4% Ancillary Service	17.2%
Total Assets	2,216,348	Operating Expense	8,003,343	98.6% Current Ratio	1.4
Current Liabilities	796,506	Operating Margin	114,444	1.4% Days to Collect	31.7
Long Term Liabilities	180,000	Other Income	191,691	2.4% Avg Payment Days	25.3
Total Equity	1,239,842	Other Expense	0	0.0% Depreciation Rate	174.8%
Total Liab. and Equity	2,216,348	Net Profit or Loss	306,135	3.8% Return on Equity	24.7%
055706 THE ORCHARD - POST ACUTE CARE				Proprietary - Corporation	
THE ORCHARD - POST ACUTE CARE		12/31/2019 365 Days Settled			
WHITTIER, CA 90606				CR Beds 162	POS Beds 0
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	93.4%
Balance Sheet		Income Statement		Length of Stay	58.5
Current Assets	29,469,637	Total Charges	20,793,494	Average Wages	23.19
Fixed Assets	431,736	Contract Allowance	2,550,606	12.3% Skilled Nursing	72.1%
Other Assets	0	Operating Revenue	18,242,888	87.7% Ancillary Service	27.9%
Total Assets	29,901,373	Operating Expense	16,289,416	89.3% Current Ratio	26.4
Current Liabilities	1,114,334	Operating Margin	1,953,472	10.7% Days to Collect	42.2
Long Term Liabilities	-52,646	Other Income	2,271	0.0% Avg Payment Days	16.2
Total Equity	28,839,685	Other Expense	0	0.0% Depreciation Rate	27.7%
Total Liab. and Equity	29,901,373	Net Profit or Loss	1,955,743	10.7% Return on Equity	6.8%

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555702 THE ORCHARDS POST-ACUTE				Proprietary - Corporation	
THE ORCHARDS POST-ACUTE		12/31/2019 365 Days Settled			
BAKERSFIELD, CA 93301		CR Beds 150 POS Beds 0			
KERN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		83.0%	
Balance Sheet		Income Statement		Length of Stay	
				114.1	
Current Assets	2,484,372	Total Charges	16,040,111	Average Wages	
Fixed Assets	269,545	Contract Allowance	1,329,122	21.64	
Other Assets	197,853	Operating Revenue	14,710,989	8.3%	
Total Assets	<u>2,951,770</u>	Operating Expense	14,587,732	91.7%	
Current Liabilities	1,784,920	Operating Margin	123,257	99.2%	
Long Term Liabilities	1,000,000	Other Income	396,352	0.8%	
Total Equity	<u>166,850</u>	Other Expense	0	2.7%	
Total Liab. and Equity	<u>2,951,770</u>	Net Profit or Loss	<u>519,609</u>	0.0%	
				3.5%	
				Return on Equity	
				311.4%	
<hr/>					
055322 THE PAVILION AT OCEAN POINT				Proprietary - Other	
THE PAVILION AT OCEAN POINT		12/31/2019 365 Days Settled			
SAN DIEGO, CA 92110		CR Beds 133 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.8%	
Balance Sheet		Income Statement		Length of Stay	
				161.0	
Current Assets	2,588,069	Total Charges	14,500,198	Average Wages	
Fixed Assets	1,084,923	Contract Allowance	981,508	24.29	
Other Assets	148,398	Operating Revenue	13,518,690	6.8%	
Total Assets	<u>3,821,390</u>	Operating Expense	15,040,757	93.2%	
Current Liabilities	3,579,467	Operating Margin	-1,522,067	111.3%	
Long Term Liabilities	0	Other Income	92,611	-11.3%	
Total Equity	<u>241,923</u>	Other Expense	0	0.7%	
Total Liab. and Equity	<u>3,821,390</u>	Net Profit or Loss	<u>(1,429,456)</u>	0.7%	
				-10.6%	
				Return on Equity	
				-590.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

056212 THE REDWOODS POST-ACUTE				Proprietary - Other	
THE REDWOODS POST-ACUTE		12/31/2019 365 Days Settled			
SAN JOSE, CA 95125		CR Beds 152 POS Beds 0			
SANTA CLARA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		91.7%	
		Length of Stay		92.4	
		Average Wages		24.98	
		2.5% Skilled Nursing		74.7%	
		97.5% Ancillary Service		25.3%	
		95.9% Current Ratio		2.2	
		4.1% Days to Collect		52.5	
		1.4% Avg Payment Days		26.0	
		0.0% Depreciation Rate		347.7%	
		5.4% Return on Equity		34.0%	
<hr/>					
555826 THE REDWOODS, A COMMUNITY OF SENIORS				Nonprofit - Other	
THE REDWOODS, A COMMUNITY OF SENIORS		9/30/2019 365 Days Settled			
MILL VALLEY, CA 94941		CR Beds 58 POS Beds 0			
MARIN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		504.4%	
		Length of Stay		1,078.6	
		Average Wages		28.16	
		0.5% Skilled Nursing		28.0%	
		99.5% Ancillary Service		5.1%	
		117.0% Current Ratio		1.0	
		-17.0% Days to Collect		8.3	
		18.8% Avg Payment Days		31.3	
		0.0% Depreciation Rate		0.6%	
		1.8% Return on Equity		1.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555256 THE REHABILITATION CENTER OF BAKERSFIELD				Proprietary - Other	
THE REHABILITATION CENTER OF BAKERSFIELD		5/31/2019 365 Days Settled			
BAKERSFIELD, CA 93306				CR Beds 160 POS Beds 0	
KERN				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	84.7%
				Length of Stay	52.0
				Average Wages	20.73
				32.2% Skilled Nursing	43.0%
				67.8% Ancillary Service	57.0%
				87.7% Current Ratio	2.5
				12.3% Days to Collect	86.2
				3.3% Avg Payment Days	82.9
				0.0% Depreciation Rate	160.8%
				15.6% Return on Equity	18.0%

Balance Sheet		Income Statement			
Current Assets	8,464,727	Total Charges	31,416,424		
Fixed Assets	643,860	Contract Allowance	10,128,774		
Other Assets	386,931	Operating Revenue	21,287,650		
Total Assets	9,495,518	Operating Expense	18,664,041		
Current Liabilities	3,400,111	Operating Margin	2,623,609		
Long Term Liabilities	-12,379,000	Other Income	707,445		
Total Equity	18,474,407	Other Expense	0		
Total Liab. and Equity	9,495,518	Net Profit or Loss	3,331,054		

555313 THE REHABILITATION CENTER OF OAKLAND				Proprietary - Other	
THE REHABILITATION CENTER OF OAKLAND		8/31/2019 365 Days Settled			
OAKLAND, CA 94611				CR Beds 70 POS Beds 0	
ALAMEDA				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	88.3%
				Length of Stay	84.2
				Average Wages	25.80
				15.9% Skilled Nursing	68.4%
				84.1% Ancillary Service	31.6%
				116.3% Current Ratio	0.2
				-16.3% Days to Collect	26.4
				1.3% Avg Payment Days	131.9
				0.0% Depreciation Rate	73.7%
				-15.0% Return on Equity	410.7%

Balance Sheet		Income Statement			
Current Assets	191,652	Total Charges	8,878,309		
Fixed Assets	525,251	Contract Allowance	1,408,270		
Other Assets	161,347	Operating Revenue	7,470,039		
Total Assets	878,250	Operating Expense	8,687,303		
Current Liabilities	1,201,366	Operating Margin	-1,217,264		
Long Term Liabilities	-50,000	Other Income	95,681		
Total Equity	-273,116	Other Expense	0		
Total Liab. and Equity	878,250	Net Profit or Loss	(1,121,583)		

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555808 THE REHABILITATION CENTER OF SANTA MONICA				Proprietary - Other	
THE REHABILITATION CENTER OF SANTA MONICA 12/31/2019 365 Days Settled					
SANTA MONICA, CA 90404				CR Beds 144 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
Noridian (AS, GU, HI, NV)				Occupancy Rate 85.2%	
Balance Sheet		Income Statement		Length of Stay 104.9	
Current Assets	2,679,022	Total Charges	20,490,762	Average Wages 23.61	
Fixed Assets	728,209	Contract Allowance	6,504,957	31.7% Skilled Nursing 76.1%	
Other Assets	350,000	Operating Revenue	13,985,805	68.3% Ancillary Service 23.9%	
Total Assets	<u>3,757,231</u>	Operating Expense	14,055,856	100.5% Current Ratio 4.3	
Current Liabilities	620,953	Operating Margin	-70,051	-0.5% Days to Collect 64.9	
Long Term Liabilities	-3,533,519	Other Income	1,479	0.0% Avg Payment Days 14.6	
Total Equity	6,669,797	Other Expense	0	0.0% Depreciation Rate 60.3%	
Total Liab. and Equity	<u>3,757,231</u>	Net Profit or Loss	<u>(68,572)</u>	-0.5% Return on Equity -1.0%	
555700 THE REHABILITATION CENTRE OF BEVERLY HILLS				Proprietary - Corporation	
THE REHABILITATION CENTRE OF BEVERLY HILLS 12/31/2019 365 Days Settled					
LOS ANGELES, CA 90048				CR Beds 150 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 82.1%	
Balance Sheet		Income Statement		Length of Stay 30.6	
Current Assets	24,813,592	Total Charges	33,251,643	Average Wages 27.00	
Fixed Assets	1,563,302	Contract Allowance	6,056,164	18.2% Skilled Nursing 39.4%	
Other Assets	121,693	Operating Revenue	27,195,479	81.8% Ancillary Service 60.6%	
Total Assets	<u>26,498,587</u>	Operating Expense	26,351,262	96.9% Current Ratio 6.9	
Current Liabilities	3,576,924	Operating Margin	844,217	3.1% Days to Collect 48.2	
Long Term Liabilities	2,828	Other Income	0	0.0% Avg Payment Days 48.8	
Total Equity	22,918,835	Other Expense	0	0.0% Depreciation Rate 27.8%	
Total Liab. and Equity	<u>26,498,587</u>	Net Profit or Loss	<u>844,217</u>	3.1% Return on Equity 3.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055534 THE REUTLINGER COMMUNITY				Nonprofit - Church	
THE REUTLINGER COMMUNITY		6/30/2019 365 Days Settled			
DANVILLE, CA 94506		CR Beds 180 POS Beds 0			
CONTRA COSTA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		75.7%	
Balance Sheet		Income Statement		Length of Stay 126.0	
Current Assets	4,468,812	Total Charges	15,459,804	Average Wages	23.89
Fixed Assets	20,495,102	Contract Allowance	574,281	3.7%	Skilled Nursing 43.9%
Other Assets	9,958,836	Operating Revenue	14,885,523	96.3%	Ancillary Service 12.8%
Total Assets	34,922,750	Operating Expense	19,011,949	127.7%	Current Ratio 2.4
Current Liabilities	1,848,475	Operating Margin	-4,126,426	-27.7%	Days to Collect 102.0
Long Term Liabilities	5,850,648	Other Income	4,154,409	27.9%	Avg Payment Days 32.2
Total Equity	27,223,627	Other Expense	0	0.0%	Depreciation Rate 4.3%
Total Liab. and Equity	34,922,750	Net Profit or Loss	27,983	0.2%	Return on Equity 0.1%
056117 THE ROWLAND				Proprietary - Corporation	
THE ROWLAND		3/31/2019 365 Days Settled			
COVINA, CA 91723		CR Beds 126 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		86.3%	
Balance Sheet		Income Statement		Length of Stay 165.4	
Current Assets	4,840,943	Total Charges	8,526,821	Average Wages	19.96
Fixed Assets	180,919	Contract Allowance	-413,789	-4.9%	Skilled Nursing 88.5%
Other Assets	1,120,918	Operating Revenue	8,940,610	104.9%	Ancillary Service 11.5%
Total Assets	6,142,780	Operating Expense	8,546,860	95.6%	Current Ratio 0.7
Current Liabilities	6,747,090	Operating Margin	393,750	4.4%	Days to Collect 173.6
Long Term Liabilities	130,960	Other Income	82,078	0.9%	Avg Payment Days 141.8
Total Equity	-735,270	Other Expense	0	0.0%	Depreciation Rate 20.9%
Total Liab. and Equity	6,142,780	Net Profit or Loss	475,828	5.3%	Return on Equity -64.7%

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555739 THE SPRINGS AT PACIFIC REGENT		Proprietary - Corporation	
THE SPRINGS AT PACIFIC REGENT		12/31/2019 365 Days Settled	
SAN DIEGO, CA 92122		CR Beds 58 POS Beds 0	
SAN DIEGO		Key Performance Ind.	
Noridian (CA)		Occupancy Rate	91.7%
Balance Sheet		Income Statement	
Current Assets	6,552,778	Total Charges	13,777,941
Fixed Assets	-2,153	Contract Allowance	1,664,242
Other Assets	0	Operating Revenue	12,113,699
Total Assets	6,550,625	Operating Expense	11,196,319
Current Liabilities	696,042	Operating Margin	917,380
Long Term Liabilities	-2,058	Other Income	47,492
Total Equity	5,856,641	Other Expense	0
Total Liab. and Equity	6,550,625	Net Profit or Loss	964,872
		12.1%	Skilled Nursing 56.4%
		87.9%	Ancillary Service 43.6%
		92.4%	Current Ratio 9.4
		7.6%	Days to Collect 34.7
		0.4%	Avg Payment Days 17.4
		0.0%	Depreciation Rate -
			58,202.9%
		8.0%	Return on Equity 16.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555226 THE SPRINGS AT THE CARLOTTA				Proprietary - Corporation	
THE SPRINGS AT THE CARLOTTA		12/31/2019 365 Days Settled			
PALM DESERT, CA 92211		CR Beds 283 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		91.5%	
Balance Sheet		Income Statement		Length of Stay 177.1	
Current Assets	1,395,232	Total Charges	16,069,638	Average Wages	17.40
Fixed Assets	2,464,347	Contract Allowance	1,373,187	8.5% Skilled Nursing	28.7%
Other Assets	7,041,126	Operating Revenue	14,696,451	91.5% Ancillary Service	22.5%
Total Assets	<u>10,900,705</u>	Operating Expense	19,553,859	133.1% Current Ratio	0.8
Current Liabilities	1,832,775	Operating Margin	-4,857,408	-33.1% Days to Collect	21.1
Long Term Liabilities	22,864,446	Other Income	2,494,477	17.0% Avg Payment Days	20.1
Total Equity	-13,796,516	Other Expense	0	0.0% Depreciation Rate	133.0%
Total Liab. and Equity	<u>10,900,705</u>	Net Profit or Loss	<u>(2,362,931)</u>	-16.1% Return on Equity	17.1%

555915 THE SPRINGS HEALTH AND REHAB				Proprietary - Other	
THE SPRINGS HEALTH AND REHAB		12/31/2019 75 Days Settled			
MURRIETA, CA		CR Beds 170 POS Beds 0			
Invalid POS FIPS Codes		Key Performance Ind.			
Balance Sheet		Income Statement		Occupancy Rate 22.1%	
Current Assets	1,982,346	Total Charges	2,057,917	Length of Stay	40.2
Fixed Assets	6,611	Contract Allowance	377,429	Average Wages	23.38
Other Assets	0	Operating Revenue	1,680,488	18.3% Skilled Nursing	46.5%
Total Assets	<u>1,988,957</u>	Operating Expense	2,512,464	81.7% Ancillary Service	53.5%
Current Liabilities	5,139,339	Operating Margin	-831,976	149.5% Current Ratio	0.4
Long Term Liabilities	0	Other Income	73	-49.5% Days to Collect	77.4
Total Equity	-3,150,382	Other Expense	0	0.0% Avg Payment Days	58.1
Total Liab. and Equity	<u>1,988,957</u>	Net Profit or Loss	<u>(831,903)</u>	0.0% Depreciation Rate	8,463.5%
				-49.5% Return on Equity	26.4%

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056077 THE TAMALPAIS				Nonprofit - Church		
THE TAMALPAIS		12/31/2019 365 Days Settled				
GREENBRAE, CA 94904				CR Beds 95	POS Beds 0	
MARIN		Key Performance Ind.				
BLUE CROSS (CALIFORNIA)				Occupancy Rate	72.1%	
Balance Sheet		Income Statement		Length of Stay	157.3	
Current Assets	1,225,140	Total Charges	8,835,876	Average Wages	30.00	
Fixed Assets	29,669,219	Contract Allowance	3,224,619	36.5%	Skilled Nursing	65.7%
Other Assets	0	Operating Revenue	5,611,257	63.5%	Ancillary Service	19.0%
Total Assets	<u>30,894,359</u>	Operating Expense	28,623,801	510.1%	Current Ratio	1.0
Current Liabilities	1,170,095	Operating Margin	-23,012,544	-410.1%	Days to Collect	64.6
Long Term Liabilities	41,423,938	Other Income	22,004,551	392.2%	Avg Payment Days	13.5
Total Equity	-11,699,674	Other Expense	0	0.0%	Depreciation Rate	3.5%
Total Liab. and Equity	<u>30,894,359</u>	Net Profit or Loss	(1,007,993)	-18.0%	Return on Equity	8.6%
055210 THE TERRACES AT LOS ALTOS HEALTH FACILITY				Nonprofit - Other		
THE TERRACES AT LOS ALTOS HEALTH FACILITY		12/31/2019 365 Days Settled				
LOS ALTOS, CA 94022				CR Beds 226	POS Beds 0	
SANTA CLARA		Key Performance Ind.				
PALMETTO (CALIFORNIA)				Occupancy Rate	77.7%	
Balance Sheet		Income Statement		Length of Stay	145.6	
Current Assets	21,528,957	Total Charges	23,336,368	Average Wages	26.69	
Fixed Assets	99,378,949	Contract Allowance	1,512,276	6.5%	Skilled Nursing	22.1%
Other Assets	0	Operating Revenue	21,824,092	93.5%	Ancillary Service	11.0%
Total Assets	<u>120,907,906</u>	Operating Expense	21,653,078	99.2%	Current Ratio	0.2
Current Liabilities	92,314,998	Operating Margin	171,014	0.8%	Days to Collect	358.7
Long Term Liabilities	28,122,775	Other Income	231,129	1.1%	Avg Payment Days	8.3
Total Equity	470,133	Other Expense	0	0.0%	Depreciation Rate	1.1%
Total Liab. and Equity	<u>120,907,906</u>	Net Profit or Loss	402,143	1.8%	Return on Equity	85.5%

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055846 THE TERRACES AT SAN JOAQUIN GARDENS VILLAGE				Nonprofit - Other	
THE TERRACES AT SAN JOAQUIN GARDENS VILLAGE		12/31/2019 365 Days Settled			
FRESNO, CA 93710				CR Beds 400 POS Beds 0	
FRESNO				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	92.0%
				Length of Stay	157.9
				Average Wages	18.97
				11.7%	Skilled Nursing 19.8%
				88.3%	Ancillary Service 13.7%
				108.9%	Current Ratio 0.1
				-8.9%	Days to Collect 16.5
				4.3%	Avg Payment Days 13.9
				0.0%	Depreciation Rate 3.6%
				-4.5%	Return on Equity 3.8%
Balance Sheet		Income Statement			
Current Assets	9,923,979	Total Charges	32,571,772		
Fixed Assets	82,956,181	Contract Allowance	3,816,261		
Other Assets	20,091,050	Operating Revenue	28,755,511		
Total Assets	112,971,210	Operating Expense	31,302,968		
Current Liabilities	73,738,189	Operating Margin	-2,547,457		
Long Term Liabilities	73,658,548	Other Income	1,240,914		
Total Equity	-34,425,527	Other Expense	0		
Total Liab. and Equity	112,971,210	Net Profit or Loss	(1,306,543)		
555547 THE TERRACES OF LOS GATOS				Nonprofit - Other	
THE TERRACES OF LOS GATOS		12/31/2019 365 Days Settled			
LOS GATOS, CA 95032				CR Beds 387 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	73.2%
				Length of Stay	154.4
				Average Wages	25.41
				3.7%	Skilled Nursing 21.4%
				96.3%	Ancillary Service 16.7%
				84.0%	Current Ratio 1.9
				16.0%	Days to Collect 871.5
				0.9%	Avg Payment Days 11.2
				0.0%	Depreciation Rate 2.3%
				17.0%	Return on Equity 13.1%
Balance Sheet		Income Statement			
Current Assets	85,849,321	Total Charges	37,275,760		
Fixed Assets	37,327,673	Contract Allowance	1,380,932		
Other Assets	0	Operating Revenue	35,894,828		
Total Assets	123,176,994	Operating Expense	30,134,623		
Current Liabilities	44,763,356	Operating Margin	5,760,205		
Long Term Liabilities	31,974,002	Other Income	338,097		
Total Equity	46,439,636	Other Expense	0		
Total Liab. and Equity	123,176,994	Net Profit or Loss	6,098,302		

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555463 THE VILLAGE HEALTHCARE CENTER				Proprietary - Corporation	
THE VILLAGE HEALTHCARE CENTER				12/31/2019 365 Days Settled	
HEMET, CA 92545				CR Beds 351 POS Beds 0	
RIVERSIDE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 22.1%	
Balance Sheet		Income Statement		Length of Stay 82.9	
Current Assets	2,348,589	Total Charges	8,092,638	Average Wages 20.18	
Fixed Assets	11,655,867	Contract Allowance	1,968,711	24.3%	Skilled Nursing 47.2%
Other Assets	157,734	Operating Revenue	6,123,927	75.7%	Ancillary Service 23.9%
Total Assets	14,162,190	Operating Expense	16,179,277	264.2%	Current Ratio 1.8
Current Liabilities	1,313,975	Operating Margin	-10,055,350	-164.2%	Days to Collect 89.3
Long Term Liabilities	9,120,000	Other Income	10,258,458	167.5%	Avg Payment Days 22.7
Total Equity	3,728,215	Other Expense	0	0.0%	Depreciation Rate 0.6%
Total Liab. and Equity	14,162,190	Net Profit or Loss	203,108	3.3%	Return on Equity 5.4%

055212 THE VINEYARDS HEALTHCARE CENTER				Proprietary - Other	
THE VINEYARDS HEALTHCARE CENTER				12/31/2019 365 Days Settled	
LIVERMORE, CA 94550				CR Beds 83 POS Beds 0	
ALAMEDA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 88.8%	
Balance Sheet		Income Statement		Length of Stay 66.0	
Current Assets	1,993,246	Total Charges	12,607,295	Average Wages 25.45	
Fixed Assets	567,191	Contract Allowance	2,612,558	20.7%	Skilled Nursing 72.3%
Other Assets	1,131,483	Operating Revenue	9,994,737	79.3%	Ancillary Service 27.7%
Total Assets	3,691,920	Operating Expense	10,025,647	100.3%	Current Ratio 2.9
Current Liabilities	696,997	Operating Margin	-30,910	-0.3%	Days to Collect 51.7
Long Term Liabilities	2,475,291	Other Income	95,804	1.0%	Avg Payment Days 25.2
Total Equity	519,632	Other Expense	0	0.0%	Depreciation Rate 229.4%
Total Liab. and Equity	3,691,920	Net Profit or Loss	52,304	0.5%	Return on Equity 10.1%

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055342 THOUSAND OAKS HEALTHCARE CENTER				Proprietary - Corporation	
THOUSAND OAKS HEALTHCARE CENTER 12/31/2019 245 Days Settled					
THOUSAND OAKS, CA 91360		4/30/2019 120 Days Settled		CR Beds 124 POS Beds 0	
VENTURA				Key Performance Ind.	
BLUE CROSS (MARYLAND)				Occupancy Rate 62.7%	
Balance Sheet		Income Statement		Length of Stay 97.1	
Current Assets	951,940	Total Charges	3,342,555	Average Wages 26.33	
Fixed Assets	12,487	Contract Allowance	-362,918	-10.9%	Skilled Nursing 79.4%
Other Assets	0	Operating Revenue	3,705,473	110.9%	Ancillary Service 20.6%
Total Assets	964,427	Operating Expense	3,881,620	104.8%	Current Ratio 3.0
Current Liabilities	313,936	Operating Margin	-176,147	-4.8%	Days to Collect 87.9
Long Term Liabilities	0	Other Income	-2,214	-0.1%	Avg Payment Days 16.6
Total Equity	650,491	Other Expense	0	0.0%	Depreciation Rate 1,985.5%
Total Liab. and Equity	964,427	Net Profit or Loss	(178,364)	-4.8%	Return on Equity -27.4%

055342 THOUSAND OAKS HEALTHCARE CENTER				Proprietary - Other	
THOUSAND OAKS HEALTHCARE CENTER 12/31/2019 245 Days Settled					
THOUSAND OAKS, CA 91360		4/30/2019 120 Days Settled		CR Beds 123 POS Beds 0	
VENTURA				Key Performance Ind.	
BLUE CROSS (MARYLAND)				Occupancy Rate 73.3%	
Balance Sheet		Income Statement		Length of Stay 92.0	
Current Assets	2,449,851	Total Charges	8,650,561	Average Wages 26.33	
Fixed Assets	245,181	Contract Allowance	164,943	1.9%	Skilled Nursing 71.3%
Other Assets	713,451	Operating Revenue	8,485,618	98.1%	Ancillary Service 28.7%
Total Assets	3,408,483	Operating Expense	8,710,555	102.7%	Current Ratio 0.7
Current Liabilities	3,539,755	Operating Margin	-224,937	-2.7%	Days to Collect 82.3
Long Term Liabilities	0	Other Income	93,663	1.1%	Avg Payment Days 62.9
Total Equity	-131,272	Other Expense	0	0.0%	Depreciation Rate 409.9%
Total Liab. and Equity	3,408,483	Net Profit or Loss	(131,274)	-1.5%	Return on Equity 100.0%

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056092 TOPANGA TERRACE				Proprietary - Corporation	
TOPANGA TERRACE		12/31/2019 365 Days Settled			
CANOGA PARK, CA 91304		CR Beds 112 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		92.2%	
Balance Sheet		Income Statement		Length of Stay 63.6	
Current Assets	4,549,690	Total Charges	27,850,090	Average Wages	24.57
Fixed Assets	796,036	Contract Allowance	7,404,890	26.6% Skilled Nursing	75.9%
Other Assets	31,808	Operating Revenue	20,445,200	73.4% Ancillary Service	24.1%
Total Assets	5,377,534	Operating Expense	19,612,182	95.9% Current Ratio	1.9
Current Liabilities	2,352,544	Operating Margin	833,018	4.1% Days to Collect	51.5
Long Term Liabilities	0	Other Income	616,974	3.0% Avg Payment Days	34.6
Total Equity	3,024,990	Other Expense	0	0.0% Depreciation Rate	34.0%
Total Liab. and Equity	5,377,534	Net Profit or Loss	1,449,992	7.1% Return on Equity	47.9%
055952 TORRANCE CARE CENTER WEST, INC				Proprietary - Corporation	
TORRANCE CARE CENTER WEST, INC		12/31/2019 365 Days Settled			
TORRANCE, CA 90503		CR Beds 193 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.8%	
Balance Sheet		Income Statement		Length of Stay 172.6	
Current Assets	3,352,934	Total Charges	23,682,506	Average Wages	17.69
Fixed Assets	524,430	Contract Allowance	4,283,304	18.1% Skilled Nursing	85.7%
Other Assets	9,747,513	Operating Revenue	19,399,202	81.9% Ancillary Service	14.3%
Total Assets	13,624,877	Operating Expense	18,355,836	94.6% Current Ratio	1.0
Current Liabilities	3,492,106	Operating Margin	1,043,366	5.4% Days to Collect	66.8
Long Term Liabilities	-3,007,967	Other Income	17,894	0.1% Avg Payment Days	42.4
Total Equity	13,140,738	Other Expense	0	0.0% Depreciation Rate	117.2%
Total Liab. and Equity	13,624,877	Net Profit or Loss	1,061,260	5.5% Return on Equity	8.1%

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555587 TOTALLY KIDS REHABILITATION HOSPITAL - D/P SNF		Proprietary - Individual	
TOTALLY KIDS REHABILITATION HOSPITAL - D/P SNF		12/31/2019 365 Days Settled	
LOMA LINDA, CA 92354		CR Beds 0 POS Beds 0	
SAN BERNARDINO		Key Performance Ind.	
Noridian (CA)		Occupancy Rate 0.0%	
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0

555141 TOWN AND COUNTRY MANOR		Nonprofit - Church	
TOWN AND COUNTRY MANOR		6/30/2019 365 Days Settled	
SANTA ANA, CA 92706		CR Beds 280 POS Beds 0	
ORANGE		Key Performance Ind.	
PALMETTO (CALIFORNIA)		Occupancy Rate 94.0%	
Balance Sheet		Income Statement	
Current Assets	48,116,052	Total Charges	35,145,354
Fixed Assets	10,414,797	Contract Allowance	14,706,961
Other Assets	1,898,479	Operating Revenue	20,438,393
Total Assets	60,429,328	Operating Expense	19,802,928
Current Liabilities	1,616,015	Operating Margin	635,465
Long Term Liabilities	40,462,691	Other Income	1,129,738
Total Equity	18,350,622	Other Expense	0
Total Liab. and Equity	60,429,328	Net Profit or Loss	1,765,203

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555080 TRACY NURSING AND REHABILITATION CENTER		Proprietary - Other	
TRACY NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled	
TRACY, CA 95376		CR Beds 62 POS Beds 0	
SAN JOAQUIN		Key Performance Ind.	
Noridian (CA)		Occupancy Rate	88.6%
Balance Sheet		Income Statement	
Current Assets	1,247,657	Total Charges	9,321,515
Fixed Assets	754,991	Contract Allowance	477,210
Other Assets	2,440,747	Operating Revenue	8,844,305
Total Assets	4,443,395	Operating Expense	7,959,441
Current Liabilities	537,729	Operating Margin	884,864
Long Term Liabilities	541,669	Other Income	6,241
Total Equity	3,363,997	Other Expense	0
Total Liab. and Equity	4,443,395	Net Profit or Loss	891,105
		5.1%	94.9%
		90.0%	10.0%
		0.1%	0.0%
		10.1%	
			Length of Stay 67.3
			Average Wages 23.17
			Skilled Nursing 71.0%
			Ancillary Service 29.0%
			Current Ratio 2.3
			Days to Collect 47.9
			Avg Payment Days 22.1
			Depreciation Rate 26.4%
			Return on Equity 26.5%
555910 TRELIS CHINO		Proprietary - Corporation	
TRELIS CHINO		12/31/2019 365 Days Settled	
CHINO, CA 91710		CR Beds 59 POS Beds 0	
SAN BERNARDINO		Key Performance Ind.	
NORIDIAN		Occupancy Rate	68.6%
Balance Sheet		Income Statement	
Current Assets	2,639,143	Total Charges	12,846,639
Fixed Assets	617,840	Contract Allowance	4,317,862
Other Assets	0	Operating Revenue	8,528,777
Total Assets	3,256,983	Operating Expense	10,511,760
Current Liabilities	7,535,880	Operating Margin	-1,982,983
Long Term Liabilities	0	Other Income	2,349
Total Equity	-4,278,897	Other Expense	0
Total Liab. and Equity	3,256,983	Net Profit or Loss	(1,980,634)
		33.6%	66.4%
		123.3%	-23.3%
		0.0%	0.0%
		-23.2%	
			Length of Stay 30.7
			Average Wages 25.94
			Skilled Nursing 66.1%
			Ancillary Service 33.9%
			Current Ratio 0.4
			Days to Collect 70.1
			Avg Payment Days 28.6
			Depreciation Rate 276.1%
			Return on Equity 46.3%

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055649 TULARE NURSING & REHABILITATION CENTER				Proprietary - Corporation	
TULARE NURSING & REHABILITATION CENTER		12/31/2019 365 Days Settled			
TULARE, CA 93274		CR Beds 97 POS Beds 0			
TULARE		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		80.4%	
		Length of Stay		75.5	
		Average Wages		17.12	
		Skilled Nursing		76.1%	
		Ancillary Service		23.9%	
		Current Ratio		3.5	
		Days to Collect		64.9	
		Avg Payment Days		35.0	
		Depreciation Rate		35.9%	
		Return on Equity		30.8%	
Balance Sheet					
Current Assets		3,106,371			
Fixed Assets		483,444			
Other Assets		11,991			
Total Assets		3,601,806			
Current Liabilities		898,313			
Long Term Liabilities		0			
Total Equity		2,703,493			
Total Liab. and Equity		3,601,806			
Income Statement					
Total Charges		9,971,704			
Contract Allowance		1,475,231		14.8%	
Operating Revenue		8,496,473		85.2%	
Operating Expense		7,960,540		93.7%	
Operating Margin		535,933		6.3%	
Other Income		296,713		3.5%	
Other Expense		0		0.0%	
Net Profit or Loss		832,646		9.8%	
056203 TUNNELL SKILLED NURSING & REHABILITATION CENTER					
Proprietary - Corporation					
TUNNELL SKILLED NURSING & REHABILITATION CENTER		12/31/2019 365 Days Settled			
SAN FRANCISCO, CA 94109		CR Beds 180 POS Beds 0			
SAN FRANCISCO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		77.2%	
		Length of Stay		55.2	
		Average Wages		26.01	
		Skilled Nursing		73.8%	
		Ancillary Service		26.2%	
		Current Ratio		0.6	
		Days to Collect		100.8	
		Avg Payment Days		27.5	
		Depreciation Rate		334.5%	
		Return on Equity		23.4%	
Balance Sheet					
Current Assets		9,840,614			
Fixed Assets		998,487			
Other Assets		-88			
Total Assets		10,839,013			
Current Liabilities		17,574,217			
Long Term Liabilities		105,411			
Total Equity		-6,840,615			
Total Liab. and Equity		10,839,013			
Income Statement					
Total Charges		36,872,184			
Contract Allowance		12,331,292		33.4%	
Operating Revenue		24,540,892		66.6%	
Operating Expense		26,128,456		106.5%	
Operating Margin		-1,587,564		-6.5%	
Other Income		8,690		0.0%	
Other Expense		0		0.0%	
Net Profit or Loss		(1,603,582)		-6.5%	

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555240 TURLOCK NURSING & REHABILITATION CENTER				Proprietary - Corporation	
TURLOCK NURSING & REHABILITATION CENTER		12/31/2019 365 Days Settled			
TURLOCK, CA 95380				CR Beds 144 POS Beds 0	
STANISLAUS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	95.9%
Balance Sheet		Income Statement		Length of Stay	44.1
Current Assets	3,041,914	Total Charges	22,020,581	Average Wages	20.35
Fixed Assets	63,494	Contract Allowance	4,087,035	18.6% Skilled Nursing	68.6%
Other Assets	225,046	Operating Revenue	17,933,546	81.4% Ancillary Service	31.4%
Total Assets	3,330,454	Operating Expense	15,540,604	86.7% Current Ratio	6.7
Current Liabilities	454,247	Operating Margin	2,392,942	13.3% Days to Collect	58.0
Long Term Liabilities	-32,349,396	Other Income	12,423	0.1% Avg Payment Days	4.5
Total Equity	35,225,603	Other Expense	0	0.0% Depreciation Rate	67.5%
Total Liab. and Equity	3,330,454	Net Profit or Loss	2,405,365	13.4% Return on Equity	6.8%
055658 TWILIGHT HAVEN				Nonprofit - Other	
TWILIGHT HAVEN		12/31/2019 365 Days Settled			
FRESNO, CA 93727				CR Beds 110 POS Beds 0	
FRESNO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	74.8%
Balance Sheet		Income Statement		Length of Stay	300.4
Current Assets	1,131,353	Total Charges	5,896,323	Average Wages	17.71
Fixed Assets	1,168,319	Contract Allowance	366,246	6.2% Skilled Nursing	61.2%
Other Assets	13,713	Operating Revenue	5,530,077	93.8% Ancillary Service	8.5%
Total Assets	2,313,385	Operating Expense	6,153,116	111.3% Current Ratio	1.0
Current Liabilities	1,168,654	Operating Margin	-623,039	-11.3% Days to Collect	44.8
Long Term Liabilities	572,006	Other Income	671,319	12.1% Avg Payment Days	61.2
Total Equity	572,725	Other Expense	0	0.0% Depreciation Rate	2.5%
Total Liab. and Equity	2,313,385	Net Profit or Loss	48,280	0.9% Return on Equity	8.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555861 TWIN OAKS REHABILITATION & NURSING CENTER		Proprietary - Other	
TWIN OAKS REHABILITATION & NURSING CENTER		12/31/2019 245 Days Submitted	
TULARE, CA 93274		4/30/2019 120 Days Submitted	
TULARE		CR Beds 99 POS Beds 0	
Noridian (CA)		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	373,951	Total Charges	3,386,143
Fixed Assets	17,194	Contract Allowance	603,086
Other Assets	2,166,546	Operating Revenue	2,783,057
Total Assets	2,557,691	Operating Expense	2,739,521
Current Liabilities	2,652,616	Operating Margin	43,536
Long Term Liabilities	0	Other Income	108
Total Equity	-94,925	Other Expense	0
Total Liab. and Equity	2,557,691	Net Profit or Loss	43,644
		17.8%	Skilled Nursing 83.3%
		82.2%	Ancillary Service 16.7%
		98.4%	Current Ratio 0.1
		1.6%	Days to Collect 33.7
		0.0%	Avg Payment Days 295.2
		0.0%	Depreciation Rate 1,570.0%
		1.6%	Return on Equity -46.0%

555861 TWIN OAKS REHABILITATION & NURSING CENTER		Proprietary - Other	
TWIN OAKS REHABILITATION & NURSING CENTER		12/31/2019 245 Days Submitted	
TULARE, CA 93274		4/30/2019 120 Days Submitted	
TULARE		CR Beds 99 POS Beds 0	
Noridian (CA)		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	1,933,284	Total Charges	7,038,918
Fixed Assets	0	Contract Allowance	1,252,786
Other Assets	0	Operating Revenue	5,786,132
Total Assets	1,933,284	Operating Expense	5,588,293
Current Liabilities	1,344,952	Operating Margin	197,839
Long Term Liabilities	390,347	Other Income	145
Total Equity	197,985	Other Expense	0
Total Liab. and Equity	1,933,284	Net Profit or Loss	197,984
		17.8%	Skilled Nursing 84.0%
		82.2%	Ancillary Service 16.0%
		96.6%	Current Ratio 1.4
		3.4%	Days to Collect 61.4
		0.0%	Avg Payment Days 64.9
		0.0%	Depreciation Rate 0.0%
		3.4%	Return on Equity 100.0%

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055464 TWO PALMS NURSING CENTER, INC		Proprietary - Partnership	
TWO PALMS NURSING CENTER, INC		12/31/2019 365 Days Settled	
PASADENA, CA 91107		CR Beds 50 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	85.7%
Balance Sheet		Income Statement	
Current Assets	875,484	Total Charges	3,130,731
Fixed Assets	1,817	Contract Allowance	-242,693
Other Assets	0	Operating Revenue	3,373,424
Total Assets	877,301	Operating Expense	3,684,885
Current Liabilities	1,289,910	Operating Margin	-311,461
Long Term Liabilities	0	Other Income	257,286
Total Equity	-412,609	Other Expense	0
Total Liab. and Equity	877,301	Net Profit or Loss	(54,175)
		-7.8%	107.8%
		109.2%	-9.2%
		7.6%	0.0%
		-1.6%	
		Length of Stay	248.1
		Average Wages	19.85
		Skilled Nursing	99.7%
		Ancillary Service	0.3%
		Current Ratio	0.7
		Days to Collect	81.8
		Avg Payment Days	96.9
		Depreciation Rate	31.6%
		Return on Equity	13.1%
055734 UKIAH POST ACUTE		Proprietary - Corporation	
UKIAH POST ACUTE		12/31/2019 365 Days Settled	
UKIAH, CA 95482		CR Beds 50 POS Beds 0	
MENDOCINO		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	87.3%
Balance Sheet		Income Statement	
Current Assets	4,071,958	Total Charges	6,140,918
Fixed Assets	486,128	Contract Allowance	5,832
Other Assets	2,657,947	Operating Revenue	6,135,086
Total Assets	7,216,033	Operating Expense	5,634,120
Current Liabilities	323,761	Operating Margin	500,966
Long Term Liabilities	2,649,321	Other Income	54,151
Total Equity	4,242,951	Other Expense	0
Total Liab. and Equity	7,216,033	Net Profit or Loss	555,117
		0.1%	99.9%
		91.8%	8.2%
		0.9%	0.0%
		9.0%	
		Length of Stay	80.1
		Average Wages	23.27
		Skilled Nursing	71.2%
		Ancillary Service	28.8%
		Current Ratio	12.6
		Days to Collect	34.4
		Avg Payment Days	23.1
		Depreciation Rate	51.0%
		Return on Equity	13.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055328 UNIVERSITY CARE CENTER				Proprietary - Corporation	
UNIVERSITY CARE CENTER		12/31/2019 365 Days Settled			
SAN DIEGO, CA 92105				CR Beds 87 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 93.3%	
Balance Sheet		Income Statement		Length of Stay 54.5	
Current Assets	40,852,832	Total Charges	12,726,765	Average Wages 23.41	
Fixed Assets	376,454	Contract Allowance	3,215,625	25.3% Skilled Nursing 58.2%	
Other Assets	2,620,703	Operating Revenue	9,511,140	74.7% Ancillary Service 41.8%	
Total Assets	43,849,989	Operating Expense	9,374,093	98.6% Current Ratio 1.1	
Current Liabilities	36,060,674	Operating Margin	137,047	1.4% Days to Collect 41.0	
Long Term Liabilities	0	Other Income	89,788	0.9% Avg Payment Days 57.9	
Total Equity	7,789,315	Other Expense	0	0.0% Depreciation Rate 33.2%	
Total Liab. and Equity	43,849,989	Net Profit or Loss	226,835	2.4% Return on Equity 2.9%	
<hr/>					
056206 UNIVERSITY PARK HEALTHCARE CENTER				Proprietary - Other	
UNIVERSITY PARK HEALTHCARE CENTER		12/31/2019 365 Days Settled			
LOS ANGELES, CA 90011				CR Beds 88 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 93.0%	
Balance Sheet		Income Statement		Length of Stay 180.0	
Current Assets	692,127	Total Charges	8,836,136	Average Wages 21.99	
Fixed Assets	111,547	Contract Allowance	862,511	9.8% Skilled Nursing 76.9%	
Other Assets	0	Operating Revenue	7,973,625	90.2% Ancillary Service 23.1%	
Total Assets	803,674	Operating Expense	8,004,463	100.4% Current Ratio 0.9	
Current Liabilities	731,444	Operating Margin	-30,838	-0.4% Days to Collect 45.5	
Long Term Liabilities	0	Other Income	144,070	1.8% Avg Payment Days 28.3	
Total Equity	72,230	Other Expense	0	0.0% Depreciation Rate 77.9%	
Total Liab. and Equity	803,674	Net Profit or Loss	113,232	1.4% Return on Equity 156.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555265 UNIVERSITY POST-ACUTE REHAB				Proprietary - Corporation	
UNIVERSITY POST-ACUTE REHAB		12/31/2019 365 Days Settled			
SACRAMENTO, CA 95817		CR Beds 59 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		88.2%	
Balance Sheet		Income Statement		Length of Stay	
				41.3	
Current Assets	2,055,453	Total Charges	9,720,985	Average Wages	28.87
Fixed Assets	63,402	Contract Allowance	-718,344	-7.4%	Skilled Nursing
Other Assets	466,491	Operating Revenue	10,439,329	107.4%	Ancillary Service
Total Assets	2,585,346	Operating Expense	10,127,781	97.0%	Current Ratio
Current Liabilities	1,544,063	Operating Margin	311,548	3.0%	Days to Collect
Long Term Liabilities	0	Other Income	6,555	0.1%	Avg Payment Days
Total Equity	1,041,283	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	2,585,346	Net Profit or Loss	318,103	3.0%	Return on Equity
555769 UNIVERSITY RETIREMENT COMMUNITY AT DAVIS				Nonprofit - Other	
UNIVERSITY RETIREMENT COMMUNITY AT DAVIS		9/30/2019 365 Days Settled			
DAVIS, CA 95616		CR Beds 37 POS Beds 0			
YOLO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		917.6%	
Balance Sheet		Income Statement		Length of Stay	
				607.5	
Current Assets	31,612,424	Total Charges	18,539,968	Average Wages	22.44
Fixed Assets	59,178,922	Contract Allowance	-1,201,710	-6.5%	Skilled Nursing
Other Assets	14,346,646	Operating Revenue	19,741,678	106.5%	Ancillary Service
Total Assets	105,137,992	Operating Expense	25,482,588	129.1%	Current Ratio
Current Liabilities	5,008,634	Operating Margin	-5,740,910	-29.1%	Days to Collect
Long Term Liabilities	72,576,738	Other Income	7,029,334	35.6%	Avg Payment Days
Total Equity	27,552,620	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	105,137,992	Net Profit or Loss	1,288,424	6.5%	Return on Equity

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055374 UPLAND REHABILITATION AND CARE CENTER				Proprietary - Corporation	
UPLAND REHABILITATION AND CARE CENTER		12/31/2019 365 Days Settled			
UPLAND, CA 91786		CR Beds 198 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		93.6%	
Balance Sheet		Income Statement		Length of Stay	
				83.3	
Current Assets	23,601,253	Total Charges	34,291,774	Average Wages	24.39
Fixed Assets	1,134,585	Contract Allowance	8,390,593	24.5% Skilled Nursing	67.6%
Other Assets	17,999,576	Operating Revenue	25,901,181	75.5% Ancillary Service	32.4%
Total Assets	42,735,414	Operating Expense	23,959,418	92.5% Current Ratio	11.5
Current Liabilities	2,052,931	Operating Margin	1,941,763	7.5% Days to Collect	51.0
Long Term Liabilities	17,517,689	Other Income	-18,207	-0.1% Avg Payment Days	24.0
Total Equity	23,164,794	Other Expense	0	0.0% Depreciation Rate	80.4%
Total Liab. and Equity	42,735,414	Net Profit or Loss	1,923,556	7.4% Return on Equity	8.3%
<hr/>					
555349 VACAVILLE CONVALESCENT & REHAB				Proprietary - Corporation	
VACAVILLE CONVALESCENT & REHAB		12/31/2019 365 Days Settled			
VACAVILLE, CA 95687		CR Beds 120 POS Beds 0			
SOLANO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		83.5%	
Balance Sheet		Income Statement		Length of Stay	
				58.8	
Current Assets	3,500,699	Total Charges	16,567,892	Average Wages	24.25
Fixed Assets	940,234	Contract Allowance	751,493	4.5% Skilled Nursing	57.4%
Other Assets	0	Operating Revenue	15,816,399	95.5% Ancillary Service	42.6%
Total Assets	4,440,933	Operating Expense	14,114,758	89.2% Current Ratio	3.7
Current Liabilities	948,386	Operating Margin	1,701,641	10.8% Days to Collect	49.8
Long Term Liabilities	844,430	Other Income	256,989	1.6% Avg Payment Days	24.5
Total Equity	2,648,117	Other Expense	0	0.0% Depreciation Rate	69.1%
Total Liab. and Equity	4,440,933	Net Profit or Loss	1,958,630	12.4% Return on Equity	74.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

056389 VALE HEALTHCARE CENTER				Proprietary - Other	
VALE HEALTHCARE CENTER		12/31/2019 365 Days Settled			
SAN PABLO, CA 94806		CR Beds 202 POS Beds 0			
CONTRA COSTA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		95.3%	
		Length of Stay		239.0	
		Average Wages		25.22	
		32.9% Skilled Nursing		84.9%	
		67.1% Ancillary Service		15.1%	
		99.4% Current Ratio		2.5	
		0.6% Days to Collect		28.8	
		0.0% Avg Payment Days		11.2	
		0.0% Depreciation Rate		70.9%	
		0.7% Return on Equity		3.4%	
<hr/>					
555331 VALENCIA GARDENS HEALTH CARE CENTER				Proprietary - Corporation	
VALENCIA GARDENS HEALTH CARE CENTER		12/31/2019 365 Days Settled			
RIVERSIDE, CA 92506		CR Beds 59 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		93.7%	
		Length of Stay		28.7	
		Average Wages		25.31	
		10.4% Skilled Nursing		61.5%	
		89.6% Ancillary Service		38.5%	
		89.8% Current Ratio		1.2	
		10.2% Days to Collect		50.1	
		0.1% Avg Payment Days		37.5	
		0.0% Depreciation Rate		56.2%	
		10.3% Return on Equity		39.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055733 VALLE VERDE HEALTH FACILITY				Nonprofit - Other		
VALLE VERDE HEALTH FACILITY				12/31/2019 365 Days Settled		
SANTA BARBARA, CA 93105				CR Beds 517 POS Beds 0		
SANTA BARBARA				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	66.7%	
Balance Sheet		Income Statement		Length of Stay	259.4	
Current Assets	89,782,861	Total Charges	36,835,170	Average Wages	23.15	
Fixed Assets	45,357,488	Contract Allowance	1,548,231	4.2%	Skilled Nursing	24.4%
Other Assets	11,067,383	Operating Revenue	35,286,939	95.8%	Ancillary Service	8.0%
Total Assets	146,207,732	Operating Expense	30,875,933	87.5%	Current Ratio	1.3
Current Liabilities	68,790,121	Operating Margin	4,411,006	12.5%	Days to Collect	927.1
Long Term Liabilities	19,488,786	Other Income	1,240,254	3.5%	Avg Payment Days	9.4
Total Equity	57,928,825	Other Expense	0	0.0%	Depreciation Rate	1.6%
Total Liab. and Equity	146,207,732	Net Profit or Loss	5,651,260	16.0%	Return on Equity	9.8%
055500 VALLE VISTA CONVALESCENT HOSPITAL				Proprietary - Corporation		
VALLE VISTA CONVALESCENT HOSPITAL				12/31/2019 365 Days Settled		
ESCONDIDO, CA 92025				CR Beds 59 POS Beds 0		
SAN DIEGO				Key Performance Ind.		
Noridian (CA)				Occupancy Rate	92.6%	
Balance Sheet		Income Statement		Length of Stay	84.1	
Current Assets	1,159,133	Total Charges	6,430,249	Average Wages	22.17	
Fixed Assets	61,672	Contract Allowance	332,863	5.2%	Skilled Nursing	78.6%
Other Assets	80,633	Operating Revenue	6,097,386	94.8%	Ancillary Service	21.4%
Total Assets	1,301,438	Operating Expense	6,050,538	99.2%	Current Ratio	(4.5)
Current Liabilities	-260,282	Operating Margin	46,848	0.8%	Days to Collect	66.9
Long Term Liabilities	600,826	Other Income	-15,868	-0.3%	Avg Payment Days	6.7
Total Equity	960,894	Other Expense	0	0.0%	Depreciation Rate	44.9%
Total Liab. and Equity	1,301,438	Net Profit or Loss	30,980	0.5%	Return on Equity	3.2%

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555158 VALLEY CONVALESCENT CENTER				Proprietary - Corporation	
VALLEY CONVALESCENT CENTER		12/31/2019 365 Days Settled			
EL CENTRO, CA 92243		CR Beds 123 POS Beds 0			
IMPERIAL		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		73.6%	
		Length of Stay		129.1	
		Average Wages		16.61	
		34.6% Skilled Nursing		88.5%	
		65.4% Ancillary Service		11.5%	
		119.2% Current Ratio		0.9	
		-19.2% Days to Collect		80.7	
		14.3% Avg Payment Days		104.8	
		0.0% Depreciation Rate		25.9%	
		-4.9% Return on Equity		-38.7%	
Balance Sheet					
		Income Statement			
Current Assets	1,675,333	Total Charges	8,739,393		
Fixed Assets	335,900	Contract Allowance	3,021,149		
Other Assets	668,218	Operating Revenue	5,718,244		
Total Assets	<u>2,679,451</u>	Operating Expense	6,815,934		
Current Liabilities	1,957,611	Operating Margin	-1,097,690		
Long Term Liabilities	0	Other Income	818,357		
Total Equity	<u>721,840</u>	Other Expense	0		
Total Liab. and Equity	<u>2,679,451</u>	Net Profit or Loss	<u>(279,333)</u>		

056178 VALLEY CONVALESCENT HOSPITAL				Proprietary - Corporation	
VALLEY CONVALESCENT HOSPITAL		12/31/2019 365 Days Settled			
WATSONVILLE, CA 95076		CR Beds 59 POS Beds 0			
SANTA CRUZ		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		92.7%	
		Length of Stay		121.7	
		Average Wages		23.13	
		-30.3% Skilled Nursing		76.6%	
		130.3% Ancillary Service		23.4%	
		95.3% Current Ratio		6.6	
		4.7% Days to Collect		60.3	
		0.4% Avg Payment Days		11.4	
		0.0% Depreciation Rate		93.5%	
		5.1% Return on Equity		9.4%	
Balance Sheet					
Income Statement					
Current Assets	2,956,862	Total Charges	6,596,758		
Fixed Assets	141,920	Contract Allowance	-2,002,010		
Other Assets	1,998,412	Operating Revenue	8,598,768		
Total Assets	<u>5,097,194</u>	Operating Expense	8,192,123		
Current Liabilities	451,359	Operating Margin	406,645		
Long Term Liabilities	11,347	Other Income	30,498		
Total Equity	<u>4,634,488</u>	Other Expense	0		
Total Liab. and Equity	<u>5,097,194</u>	Net Profit or Loss	<u>436,643</u>		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555229 VALLEY CONVALESCENT HOSPITAL				Proprietary - Corporation	
VALLEY CONVALESCENT HOSPITAL		12/31/2019 365 Days Settled			
BAKERSFIELD, CA 93304		CR Beds 87 POS Beds 0			
KERN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		88.0%	
Balance Sheet		Income Statement		Length of Stay	
				607.2	
Current Assets	1,068,363	Total Charges	6,548,069	Average Wages	
Fixed Assets	102,264	Contract Allowance	785,338	12.0%	
Other Assets	17,225	Operating Revenue	5,762,731	88.0%	
Total Assets	1,187,852	Operating Expense	6,047,456	104.9%	
Current Liabilities	1,320,914	Operating Margin	-284,725	-4.9%	
Long Term Liabilities	739,500	Other Income	6,100	0.1%	
Total Equity	-872,562	Other Expense	0	0.0%	
Total Liab. and Equity	1,187,852	Net Profit or Loss	(312,805)	-5.4%	
056183 VALLEY HEALTHCARE CENTER				Proprietary - Corporation	
VALLEY HEALTHCARE CENTER		12/31/2019 365 Days Settled			
SAN BERNARDINO, CA 92404		CR Beds 109 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.4%	
Balance Sheet		Income Statement		Length of Stay	
				78.4	
Current Assets	4,554,837	Total Charges	12,215,172	Average Wages	
Fixed Assets	474,756	Contract Allowance	1,895,301	15.5%	
Other Assets	248,275	Operating Revenue	10,319,871	84.5%	
Total Assets	5,277,868	Operating Expense	9,843,790	95.4%	
Current Liabilities	995,590	Operating Margin	476,081	4.6%	
Long Term Liabilities	0	Other Income	34,385	0.3%	
Total Equity	4,282,278	Other Expense	0	0.0%	
Total Liab. and Equity	5,277,868	Net Profit or Loss	359,665	3.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

056225 VALLEY HEALTHCARE CENTER		Proprietary - Other	
VALLEY HEALTHCARE CENTER		9/16/2019 259 Days Submitted	
FRESNO, CA 93727		12/31/2019 106 Days Settled	
FRESNO		CR Beds 99 POS Beds 0	
NATIONAL GOVERNMENT SERVICES		Key Performance Ind.	
		Occupancy Rate 86.9%	
		Length of Stay 84.7	
		Average Wages 22.34	
		Skilled Nursing 84.1%	
		Ancillary Service 15.9%	
		Current Ratio 0.9	
		Days to Collect 27.5	
		Avg Payment Days 31.7	
		Depreciation Rate 0.0%	
		Return on Equity -18.3%	

Balance Sheet		Income Statement			
Current Assets	492,982	Total Charges	7,845,960		
Fixed Assets	0	Contract Allowance	2,533,554	32.3%	
Other Assets	3,439,927	Operating Revenue	5,312,406	67.7%	
Total Assets	<u>3,932,909</u>	Operating Expense	5,900,083	111.1%	
Current Liabilities	577,295	Operating Margin	-587,677	-11.1%	
Long Term Liabilities	141,199	Other Income	0	0.0%	
Total Equity	<u>3,214,415</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>3,932,909</u>	Net Profit or Loss	<u>(587,677)</u>	-11.1%	

056225 VALLEY HEALTHCARE CENTER		Proprietary - Partnership	
VALLEY HEALTHCARE CENTER		9/16/2019 259 Days Submitted	
FRESNO, CA 93727		12/31/2019 106 Days Settled	
FRESNO		CR Beds 99 POS Beds 0	
NATIONAL GOVERNMENT SERVICES		Key Performance Ind.	
		Occupancy Rate 88.6%	
		Length of Stay 134.8	
		Average Wages 22.34	
		Skilled Nursing 73.6%	
		Ancillary Service 26.4%	
		Current Ratio 0.9	
		Days to Collect 220.0	
		Avg Payment Days 70.0	
		Depreciation Rate 15.8%	
		Return on Equity 100.0%	

Balance Sheet		Income Statement			
Current Assets	1,587,931	Total Charges	3,805,486		
Fixed Assets	81,030	Contract Allowance	1,347,291	35.4%	
Other Assets	217,778	Operating Revenue	2,458,195	64.6%	
Total Assets	<u>1,886,739</u>	Operating Expense	2,368,474	96.4%	
Current Liabilities	1,797,018	Operating Margin	89,721	3.6%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	<u>89,721</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,886,739</u>	Net Profit or Loss	<u>89,721</u>	3.6%	

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056069 VALLEY HOUSE REHABILITATION CENTER				Proprietary - Corporation	
VALLEY HOUSE REHABILITATION CENTER 12/31/2019 365 Days Settled					
SANTA CLARA, CA 95054				CR Beds 201 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 93.0%	
Balance Sheet		Income Statement		Length of Stay 112.3	
Current Assets	2,140,616	Total Charges	23,892,355	Average Wages 27.55	
Fixed Assets	5,847	Contract Allowance	1,673,781	7.0% Skilled Nursing 92.1%	
Other Assets	0	Operating Revenue	22,218,574	93.0% Ancillary Service 7.9%	
Total Assets	<u>2,146,463</u>	Operating Expense	22,889,991	103.0% Current Ratio 2.2	
Current Liabilities	977,435	Operating Margin	-671,417	-3.0% Days to Collect 29.5	
Long Term Liabilities	0	Other Income	32	0.0% Avg Payment Days 15.6	
Total Equity	<u>1,169,028</u>	Other Expense	0	0.0% Depreciation Rate 113.7%	
Total Liab. and Equity	<u>2,146,463</u>	Net Profit or Loss	<u>(671,385)</u>	-3.0% Return on Equity -57.4%	

055287 VALLEY PALMS CARE CENTER				Proprietary - Other	
VALLEY PALMS CARE CENTER 12/31/2019 365 Days Settled					
N HOLLYWOOD, CA 91605				CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 90.5%	
Balance Sheet		Income Statement		Length of Stay 130.9	
Current Assets	1,506,322	Total Charges	9,802,510	Average Wages 23.13	
Fixed Assets	133,179	Contract Allowance	242,370	2.5% Skilled Nursing 68.7%	
Other Assets	386,978	Operating Revenue	9,560,140	97.5% Ancillary Service 31.3%	
Total Assets	<u>2,026,479</u>	Operating Expense	9,301,396	97.3% Current Ratio 2.2	
Current Liabilities	675,574	Operating Margin	258,744	2.7% Days to Collect 43.6	
Long Term Liabilities	0	Other Income	235,689	2.5% Avg Payment Days 26.4	
Total Equity	<u>1,350,905</u>	Other Expense	0	0.0% Depreciation Rate 40.4%	
Total Liab. and Equity	<u>2,026,479</u>	Net Profit or Loss	<u>494,433</u>	5.2% Return on Equity 36.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555082 VALLEY POINTE NURSING & REHABILITATION CENTER				Proprietary - Partnership	
VALLEY POINTE NURSING & REHABILITATION CENTER		12/31/2019 365 Days Settled			
CASTRO VALLEY, CA 94546		CR Beds 50 POS Beds 0			
ALAMEDA		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		82.8%	
Balance Sheet		Income Statement		Length of Stay	
				40.2	
Current Assets	5,966,945	Total Charges	9,768,466	Average Wages	29.94
Fixed Assets	515,846	Contract Allowance	703,764	7.2%	Skilled Nursing
Other Assets	0	Operating Revenue	9,064,702	92.8%	Ancillary Service
Total Assets	6,482,791	Operating Expense	8,045,918	88.8%	Current Ratio
Current Liabilities	479,546	Operating Margin	1,018,784	11.2%	Days to Collect
Long Term Liabilities	0	Other Income	4,682	0.1%	Avg Payment Days
Total Equity	6,003,245	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	6,482,791	Net Profit or Loss	1,018,985	11.2%	Return on Equity
					17.0%

555132 VALLEY VISTA NURSING AND TRANSITIONAL CARE LLC				Proprietary - Other	
VALLEY VISTA NURSING AND TRANSITIONAL CARE LLC		7/31/2019 365 Days Settled			
NORTH HOLLYWOOD, CA 91606		CR Beds 72 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		88.7%	
Balance Sheet		Income Statement		Length of Stay	
				78.3	
Current Assets	1,772,070	Total Charges	7,050,473	Average Wages	20.12
Fixed Assets	48,598	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	914,619	Operating Revenue	7,050,473	100.0%	Ancillary Service
Total Assets	2,735,287	Operating Expense	8,568,705	121.5%	Current Ratio
Current Liabilities	3,369,435	Operating Margin	-1,518,232	-21.5%	Days to Collect
Long Term Liabilities	0	Other Income	1,228,634	17.4%	Avg Payment Days
Total Equity	-634,148	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	2,735,287	Net Profit or Loss	(289,598)	-4.1%	Return on Equity
					45.7%

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555200 VALLEY WEST POST ACUTE				Proprietary - Other	
VALLEY WEST POST ACUTE		12/31/2019 365 Days Settled			
WILLIAMS, CA 95987		CR Beds 99		POS Beds 0	
COLUSA		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		89.0%	
Balance Sheet		Income Statement		Length of Stay 257.2	
Current Assets	1,442,074	Total Charges	10,420,569	Average Wages	22.69
Fixed Assets	26,826	Contract Allowance	1,969,182	18.9%	Skilled Nursing 78.2%
Other Assets	200,621	Operating Revenue	8,451,387	81.1%	Ancillary Service 21.8%
Total Assets	1,669,521	Operating Expense	12,874,132	152.3%	Current Ratio 0.5
Current Liabilities	2,982,609	Operating Margin	-4,422,745	-52.3%	Days to Collect 63.6
Long Term Liabilities	5,616,858	Other Income	58,475	0.7%	Avg Payment Days 47.9
Total Equity	-6,929,946	Other Expense	0	0.0%	Depreciation Rate 1,650.2%
Total Liab. and Equity	1,669,521	Net Profit or Loss	(4,374,070)	-51.8%	Return on Equity 63.1%
555519 VAN NUYS HEALTH CARE CENTER				Proprietary - Corporation	
VAN NUYS HEALTH CARE CENTER		12/31/2019 245 Days Settled			
VAN NUYS, CA 91405		4/30/2019 120 Days Settled		CR Beds 58 POS Beds 0	
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (MARYLAND)		Occupancy Rate		83.3%	
Balance Sheet		Income Statement		Length of Stay 386.5	
Current Assets	537,392	Total Charges	1,534,044	Average Wages	22.79
Fixed Assets	12,904	Contract Allowance	110,490	7.2%	Skilled Nursing 93.1%
Other Assets	2,650	Operating Revenue	1,423,554	92.8%	Ancillary Service 6.9%
Total Assets	552,946	Operating Expense	1,901,867	133.6%	Current Ratio 0.6
Current Liabilities	968,204	Operating Margin	-478,313	-33.6%	Days to Collect 128.2
Long Term Liabilities	0	Other Income	-376	0.0%	Avg Payment Days 16.9
Total Equity	-415,258	Other Expense	0	0.0%	Depreciation Rate 604.2%
Total Liab. and Equity	552,946	Net Profit or Loss	(478,690)	-33.6%	Return on Equity 115.3%

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555519 VAN NUYS HEALTH CARE CENTER				Proprietary - Other	
VAN NUYS HEALTH CARE CENTER		12/31/2019 245 Days Settled			
VAN NUYS, CA 91405		4/30/2019 120 Days Settled		CR Beds 58 POS Beds 0	
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (MARYLAND)		Occupancy Rate		62.3%	
Balance Sheet		Income Statement		Length of Stay 191.0	
Current Assets	970,283	Total Charges	4,203,447	Average Wages 22.79	
Fixed Assets	64,002	Contract Allowance	645,974	15.4%	Skilled Nursing 79.0%
Other Assets	337,310	Operating Revenue	3,557,473	84.6%	Ancillary Service 21.0%
Total Assets	<u>1,371,595</u>	Operating Expense	4,206,323	118.2%	Current Ratio 0.5
Current Liabilities	1,972,355	Operating Margin	-648,850	-18.2%	Days to Collect 79.9
Long Term Liabilities	0	Other Income	48,088	1.4%	Avg Payment Days 63.9
Total Equity	-600,760	Other Expense	0	0.0%	Depreciation Rate 714.2%
Total Liab. and Equity	<u>1,371,595</u>	Net Profit or Loss	<u>(600,762)</u>	-16.9%	Return on Equity 100.0%
055798 VASONA CREEK HEALTHCARE CENTER				Proprietary - Corporation	
VASONA CREEK HEALTHCARE CENTER		12/31/2019 365 Days Settled			
LOS GATOS, CA 95032		CR Beds 148 POS Beds 0			
SANTA CLARA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		97.2%	
Balance Sheet		Income Statement		Length of Stay 44.0	
Current Assets	118,301,848	Total Charges	36,291,102	Average Wages 30.28	
Fixed Assets	702,618	Contract Allowance	7,430,446	20.5%	Skilled Nursing 73.6%
Other Assets	10,150,000	Operating Revenue	28,860,656	79.5%	Ancillary Service 26.4%
Total Assets	<u>129,154,466</u>	Operating Expense	26,945,144	93.4%	Current Ratio 1.5
Current Liabilities	80,638,048	Operating Margin	1,915,512	6.6%	Days to Collect 49.4
Long Term Liabilities	0	Other Income	11,281	0.0%	Avg Payment Days 45.4
Total Equity	48,516,418	Other Expense	0	0.0%	Depreciation Rate 165.5%
Total Liab. and Equity	<u>129,154,466</u>	Net Profit or Loss	<u>1,926,793</u>	6.7%	Return on Equity 4.0%

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055719 VENTURA POST ACUTE				Proprietary - Corporation	
VENTURA POST ACUTE		12/31/2019 365 Days Settled			
VENTURA, CA 93003				CR Beds 71 POS Beds 0	
VENTURA				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	90.1%
Balance Sheet		Income Statement		Length of Stay	81.9
Current Assets	533,407	Total Charges	8,822,467	Average Wages	22.11
Fixed Assets	12,661	Contract Allowance	208,710	2.4%	Skilled Nursing 76.9%
Other Assets	665,838	Operating Revenue	8,613,757	97.6%	Ancillary Service 23.1%
Total Assets	1,211,906	Operating Expense	9,277,928	107.7%	Current Ratio 1.2
Current Liabilities	433,136	Operating Margin	-664,171	-7.7%	Days to Collect 46.9
Long Term Liabilities	0	Other Income	137,512	1.6%	Avg Payment Days 16.9
Total Equity	778,770	Other Expense	0	0.0%	Depreciation Rate 4,588.1%
Total Liab. and Equity	1,211,906	Net Profit or Loss	(540,049)	-6.3%	Return on Equity -69.3%
056322 VERDUGO VALLEY SKILLED NURSING & WELLNESS CT				Proprietary - Other	
VERDUGO VALLEY SKILLED NURSING & WELLNESS CT		12/31/2019 365 Days Settled			
MONTROSE, CA 91020				CR Beds 138 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	81.8%
Balance Sheet		Income Statement		Length of Stay	99.0
Current Assets	3,728,656	Total Charges	18,501,330	Average Wages	25.59
Fixed Assets	551,958	Contract Allowance	4,288,644	23.2%	Skilled Nursing 53.9%
Other Assets	200,401	Operating Revenue	14,212,686	76.8%	Ancillary Service 46.1%
Total Assets	4,481,015	Operating Expense	13,863,625	97.5%	Current Ratio 0.7
Current Liabilities	5,731,015	Operating Margin	349,061	2.5%	Days to Collect 46.5
Long Term Liabilities	177,500	Other Income	212,544	1.5%	Avg Payment Days 200.9
Total Equity	-1,427,500	Other Expense	0	0.0%	Depreciation Rate 48.8%
Total Liab. and Equity	4,481,015	Net Profit or Loss	561,605	4.0%	Return on Equity -39.3%

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056433 VERMONT HEALTHCARE CENTER				Proprietary - Corporation	
VERMONT HEALTHCARE CENTER		9/30/2019 365 Days Settled			
TORRANCE, CA 90502				CR Beds 200 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
NORIDIAN				Occupancy Rate	80.5%
				Length of Stay	105.9
				Average Wages	22.28
				26.6%	Skilled Nursing 64.6%
				73.4%	Ancillary Service 35.4%
				104.8%	Current Ratio 0.4
				-4.8%	Days to Collect 47.4
				0.2%	Avg Payment Days 52.1
				0.0%	Depreciation Rate 140.2%
				-4.7%	Return on Equity 31.4%

Balance Sheet		Income Statement			
Current Assets	2,513,660	Total Charges	21,719,464		
Fixed Assets	495,090	Contract Allowance	5,772,332		
Other Assets	1,705,437	Operating Revenue	15,947,132		
Total Assets	4,714,187	Operating Expense	16,715,912		
Current Liabilities	6,835,197	Operating Margin	-768,780		
Long Term Liabilities	562,500	Other Income	26,648		
Total Equity	-2,363,592	Other Expense	0		
Total Liab. and Equity	5,034,105	Net Profit or Loss	(742,132)		

055167 VERNON HEALTHCARE CENTER				Proprietary - Other	
VERNON HEALTHCARE CENTER		12/31/2019 365 Days Settled			
LOS ANGELES, CA 90037				CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	92.2%
				Length of Stay	61.7
				Average Wages	24.71
				16.9%	Skilled Nursing 55.3%
				83.1%	Ancillary Service 44.7%
				118.3%	Current Ratio 0.2
				-18.3%	Days to Collect 34.3
				1.7%	Avg Payment Days 153.4
				0.0%	Depreciation Rate 57.3%
				-16.6%	Return on Equity 18.0%

Balance Sheet		Income Statement			
Current Assets	839,483	Total Charges	13,838,133		
Fixed Assets	1,093,994	Contract Allowance	2,344,831		
Other Assets	123,869	Operating Revenue	11,493,302		
Total Assets	2,057,346	Operating Expense	13,595,484		
Current Liabilities	4,246,042	Operating Margin	-2,102,182		
Long Term Liabilities	8,445,161	Other Income	191,017		
Total Equity	-10,633,857	Other Expense	0		
Total Liab. and Equity	2,057,346	Net Profit or Loss	(1,911,165)		

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555853 VETERANS HOME OF CALIFORNIA - BARSTOW				Nonprofit - Church	
VETERANS HOME OF CALIFORNIA - BARSTOW		6/30/2019 365 Days Settled			
BARSTOW, CA 92311				CR Beds 220 POS Beds 0	
SAN BERNARDINO				Key Performance Ind.	
TRAVELERS (VIRGINIA)				Occupancy Rate	81.5%
				Length of Stay	302.9
				Average Wages	27.54
				Skilled Nursing	30.5%
				Ancillary Service	6.3%
				Current Ratio	1.9
				Days to Collect	31.2
				Avg Payment Days	11.9
				Depreciation Rate	2.4%
				Return on Equity	0.0%
Balance Sheet		Income Statement			
Current Assets	1,808,355	Total Charges	19,476,396		
Fixed Assets	10,911,566	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	19,476,396	100.0%	
Total Assets	12,719,921	Operating Expense	28,422,343	145.9%	
Current Liabilities	927,775	Operating Margin	-8,945,947	-45.9%	
Long Term Liabilities	0	Other Income	8,945,948	45.9%	
Total Equity	11,792,146	Other Expense	0	0.0%	
Total Liab. and Equity	12,719,921	Net Profit or Loss	1	0.0%	

555795 VETERANS HOME OF CALIFORNIA - CHULA VISTA				Nonprofit - Church	
VETERANS HOME OF CALIFORNIA - CHULA VISTA		6/30/2019 365 Days Settled			
CHULA VISTA, CA 91911				CR Beds 305 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	95.9%
				Length of Stay	355.8
				Average Wages	30.17
				Skilled Nursing	72.1%
				Ancillary Service	6.7%
				Current Ratio	1.5
				Days to Collect	32.1
				Avg Payment Days	8.6
				Depreciation Rate	3.3%
				Return on Equity	0.0%
Balance Sheet		Income Statement			
Current Assets	3,990,148	Total Charges	30,493,859		
Fixed Assets	8,123,993	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	30,493,859	100.0%	
Total Assets	12,114,141	Operating Expense	43,789,989	143.6%	
Current Liabilities	2,742,668	Operating Margin	-13,296,130	-43.6%	
Long Term Liabilities	1,315,000	Other Income	13,296,131	43.6%	
Total Equity	8,056,473	Other Expense	0	0.0%	
Total Liab. and Equity	12,114,141	Net Profit or Loss	1	0.0%	

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555900 VETERANS HOME OF CALIFORNIA - FRESNO				Nonprofit - Church	
VETERANS HOME OF CALIFORNIA - FRESNO		6/30/2019 365 Days Settled			
FRESNO, CA 93706		CR Beds 300 POS Beds 0			
FRESNO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		94.2%	
		Length of Stay		358.3	
		Average Wages		25.37	
		Skilled Nursing		55.1%	
		Ancillary Service		6.7%	
		Current Ratio		0.3	
		Days to Collect		30.8	
		Avg Payment Days		18.8	
		Depreciation Rate		4.8%	
		Return on Equity		0.0%	
Balance Sheet		Income Statement			
Current Assets	2,853,824	Total Charges	31,929,431		
Fixed Assets	139,224,013	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	31,929,431	100.0%	
Total Assets	142,077,837	Operating Expense	63,635,948	199.3%	
Current Liabilities	8,456,481	Operating Margin	-31,706,517	-99.3%	
Long Term Liabilities	130,570,000	Other Income	31,706,518	99.3%	
Total Equity	3,051,356	Other Expense	0	0.0%	
Total Liab. and Equity	142,077,837	Net Profit or Loss	1	0.0%	

555891 VETERANS HOME OF CALIFORNIA - REDDING				Nonprofit - Church	
VETERANS HOME OF CALIFORNIA - REDDING		6/30/2019 365 Days Settled			
REDDING, CA 96002		CR Beds 150 POS Beds 0			
SHASTA		Key Performance Ind.			
NORIDIAN PART A		Occupancy Rate		95.0%	
		Length of Stay		394.0	
		Average Wages		26.04	
		Skilled Nursing		55.4%	
		Ancillary Service		5.8%	
		Current Ratio		0.3	
		Days to Collect		25.9	
		Avg Payment Days		12.7	
		Depreciation Rate		4.9%	
		Return on Equity		0.0%	
Balance Sheet		Income Statement			
Current Assets	1,134,732	Total Charges	15,853,336		
Fixed Assets	75,893,135	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	15,853,336	100.0%	
Total Assets	77,027,867	Operating Expense	35,444,597	223.6%	
Current Liabilities	4,025,752	Operating Margin	-19,591,261	-123.6%	
Long Term Liabilities	70,135,000	Other Income	19,591,262	123.6%	
Total Equity	2,867,115	Other Expense	0	0.0%	
Total Liab. and Equity	77,027,867	Net Profit or Loss	1	0.0%	

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555835 VI AT PALO ALTO				Proprietary - Corporation	
VI AT PALO ALTO		12/31/2019 365 Days Settled			
PALO ALTO, CA 94304				CR Beds 44 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate 90.6%	
Balance Sheet		Income Statement		Length of Stay 39.1	
Current Assets	34,254,862	Total Charges	19,906,936	Average Wages	32.67
Fixed Assets	149,373,994	Contract Allowance	6,218,532	31.2%	Skilled Nursing 43.3%
Other Assets	95,010,082	Operating Revenue	13,688,404	68.8%	Ancillary Service 17.4%
Total Assets	278,638,938	Operating Expense	29,173,784	213.1%	Current Ratio 1.8
Current Liabilities	18,855,614	Operating Margin	-15,485,380	-113.1%	Days to Collect 25.9
Long Term Liabilities	576,604,624	Other Income	46,981,510	343.2%	Avg Payment Days 22.2
Total Equity	-316,821,300	Other Expense	0	0.0%	Depreciation Rate 4.5%
Total Liab. and Equity	278,638,938	Net Profit or Loss	(737,269)	-5.4%	Return on Equity 0.2%
555107 VICTORIA CARE CENTER				Proprietary - Other	
VICTORIA CARE CENTER		12/31/2019 365 Days Settled			
BALDWIN PARK, CA 91706				CR Beds 49 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 92.6%	
Balance Sheet		Income Statement		Length of Stay 267.3	
Current Assets	-1,158,060	Total Charges	8,311,588	Average Wages	22.02
Fixed Assets	195,369	Contract Allowance	3,350,222	40.3%	Skilled Nursing 83.7%
Other Assets	0	Operating Revenue	4,961,366	59.7%	Ancillary Service 16.3%
Total Assets	-962,691	Operating Expense	5,245,761	105.7%	Current Ratio (1.4)
Current Liabilities	840,544	Operating Margin	-284,395	-5.7%	Days to Collect 48.7
Long Term Liabilities	176,650	Other Income	130,568	2.6%	Avg Payment Days 57.5
Total Equity	-1,979,885	Other Expense	0	0.0%	Depreciation Rate 62.6%
Total Liab. and Equity	-962,691	Net Profit or Loss	(153,827)	-3.1%	Return on Equity 7.8%

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555478 VICTORIA CARE CENTER				Proprietary - Corporation	
VICTORIA CARE CENTER		12/31/2019 365 Days Settled			
VENTURA, CA 93003				CR Beds 187 POS Beds 0	
VENTURA				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	94.4%
				Length of Stay	74.8
Balance Sheet		Income Statement		Average Wages	24.52
Current Assets	12,146,678	Total Charges	30,039,304	21.9%	Skilled Nursing 78.3%
Fixed Assets	3,035,430	Contract Allowance	6,566,751	78.1%	Ancillary Service 21.7%
Other Assets	10,603,291	Operating Revenue	23,472,553	87.7%	Current Ratio 6.7
Total Assets	25,785,399	Operating Expense	20,587,048	12.3%	Days to Collect 42.0
Current Liabilities	1,814,746	Operating Margin	2,885,505	0.0%	Avg Payment Days 22.7
Long Term Liabilities	10,531,040	Other Income	1,874	0.0%	Depreciation Rate 35.0%
Total Equity	13,439,613	Other Expense	0	12.3%	Return on Equity 21.5%
Total Liab. and Equity	25,785,399	Net Profit or Loss	2,887,379		
<hr/>					
055237 VICTORIA HEALTHCARE AND REHABILITATION CENTER				Proprietary - Corporation	
VICTORIA HEALTHCARE AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
COSTA MESA, CA 92627				CR Beds 79 POS Beds 0	
ORANGE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	95.2%
				Length of Stay	59.0
Balance Sheet		Income Statement		Average Wages	25.80
Current Assets	11,200,549	Total Charges	11,807,873	11.2%	Skilled Nursing 66.4%
Fixed Assets	1,276,767	Contract Allowance	1,319,736	88.8%	Ancillary Service 33.6%
Other Assets	2,383,498	Operating Revenue	10,488,137	90.3%	Current Ratio 15.5
Total Assets	14,860,814	Operating Expense	9,469,587	9.7%	Days to Collect 49.7
Current Liabilities	724,321	Operating Margin	1,018,550	0.0%	Avg Payment Days 18.4
Long Term Liabilities	2,378,068	Other Income	550	0.0%	Depreciation Rate 23.1%
Total Equity	11,758,425	Other Expense	0	9.7%	Return on Equity 8.7%
Total Liab. and Equity	14,860,814	Net Profit or Loss	1,018,564		

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555804 VICTORIA POST ACUTE CARE				Proprietary - Corporation	
VICTORIA POST ACUTE CARE		12/31/2019 365 Days Settled			
EL CAJON, CA 92020		CR Beds 120 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		94.0%	
Balance Sheet		Income Statement		Length of Stay 56.2	
Current Assets	-1,410,372	Total Charges	16,691,712	Average Wages	23.98
Fixed Assets	790,518	Contract Allowance	2,821,403	16.9% Skilled Nursing	72.3%
Other Assets	8,219,463	Operating Revenue	13,870,309	83.1% Ancillary Service	27.7%
Total Assets	7,599,609	Operating Expense	12,826,942	92.5% Current Ratio	(1.4)
Current Liabilities	1,036,117	Operating Margin	1,043,367	7.5% Days to Collect	43.8
Long Term Liabilities	1,285,144	Other Income	13,658	0.1% Avg Payment Days	18.3
Total Equity	5,278,348	Other Expense	0	0.0% Depreciation Rate	25.4%
Total Liab. and Equity	7,599,609	Net Profit or Loss	1,057,025	7.6% Return on Equity	20.0%
055848 VICTORIAN POST ACUTE				Proprietary - Partnership	
VICTORIAN POST ACUTE		12/31/2019 365 Days Settled			
SAN FRANCISCO, CA 94115		CR Beds 90 POS Beds 0			
SAN FRANCISCO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		93.5%	
Balance Sheet		Income Statement		Length of Stay 84.4	
Current Assets	2,777,238	Total Charges	15,755,718	Average Wages	29.34
Fixed Assets	162,838	Contract Allowance	1,636,682	10.4% Skilled Nursing	65.1%
Other Assets	0	Operating Revenue	14,119,036	89.6% Ancillary Service	34.9%
Total Assets	2,940,076	Operating Expense	12,598,583	89.2% Current Ratio	2.8
Current Liabilities	988,579	Operating Margin	1,520,453	10.8% Days to Collect	68.4
Long Term Liabilities	0	Other Income	300	0.0% Avg Payment Days	24.2
Total Equity	1,951,497	Other Expense	0	0.0% Depreciation Rate	733.4%
Total Liab. and Equity	2,940,076	Net Profit or Loss	1,517,072	10.7% Return on Equity	77.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055481 VIENNA NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
VIENNA NURSING AND REHABILITATION CENTER 5/31/2019 365 Days Settled					
LODI, CA 95242				CR Beds 150 POS Beds 0	
SAN JOAQUIN				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 89.4%	
Balance Sheet		Income Statement		Length of Stay 172.9	
Current Assets	2,958,713	Total Charges	15,718,104	Average Wages 20.04	
Fixed Assets	584,395	Contract Allowance	1,659,179	10.6% Skilled Nursing 89.1%	
Other Assets	0	Operating Revenue	14,058,925	89.4% Ancillary Service 10.9%	
Total Assets	<u>3,543,108</u>	Operating Expense	14,074,278	100.1% Current Ratio 1.7	
Current Liabilities	1,776,084	Operating Margin	-15,353	-0.1% Days to Collect 41.5	
Long Term Liabilities	116,394	Other Income	11,603	0.1% Avg Payment Days 35.6	
Total Equity	1,650,630	Other Expense	0	0.0% Depreciation Rate 26.9%	
Total Liab. and Equity	<u>3,543,108</u>	Net Profit or Loss	<u>(5,710)</u>	0.0% Return on Equity -0.3%	
555065 VIEW PARK CONV HOSP				Proprietary - Corporation	
VIEW PARK CONV HOSP 6/30/2019 365 Days Settled					
LOS ANGELES, CA 90008				CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 93.3%	
Balance Sheet		Income Statement		Length of Stay 131.1	
Current Assets	1,932,304	Total Charges	15,374,003	Average Wages 20.41	
Fixed Assets	58,751	Contract Allowance	6,004,432	39.1% Skilled Nursing 55.1%	
Other Assets	200,000	Operating Revenue	9,369,571	60.9% Ancillary Service 44.9%	
Total Assets	<u>2,191,055</u>	Operating Expense	8,607,513	91.9% Current Ratio 3.2	
Current Liabilities	604,281	Operating Margin	762,058	8.1% Days to Collect 29.1	
Long Term Liabilities	0	Other Income	511	0.0% Avg Payment Days 21.1	
Total Equity	1,586,774	Other Expense	0	0.0% Depreciation Rate 222.9%	
Total Liab. and Equity	<u>2,191,055</u>	Net Profit or Loss	<u>762,569</u>	8.1% Return on Equity 48.1%	

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056425 VILLA ELENA HEALTHCARE CENTER		Proprietary - Corporation	
VILLA ELENA HEALTHCARE CENTER		12/31/2019 365 Days Settled	
NORWALK, CA 90650		CR Beds 95 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	84.6%
Balance Sheet		Income Statement	
Current Assets	1,730,572	Total Charges	8,820,521
Fixed Assets	191,444	Contract Allowance	1,750,680
Other Assets	-45,124	Operating Revenue	7,069,841
Total Assets	1,876,892	Operating Expense	7,559,478
Current Liabilities	1,448,776	Operating Margin	-489,637
Long Term Liabilities	0	Other Income	11,219
Total Equity	428,116	Other Expense	0
Total Liab. and Equity	1,876,892	Net Profit or Loss	(541,241)
		19.8%	Skilled Nursing 79.1%
		80.2%	Ancillary Service 20.9%
		106.9%	Current Ratio 1.2
		-6.9%	Days to Collect 61.1
		0.2%	Avg Payment Days 45.4
		0.0%	Depreciation Rate 74.3%
		-7.7%	Return on Equity -126.4%

555429 VILLA GARDENS HEALTH CARE UNIT		Nonprofit - Other	
VILLA GARDENS HEALTH CARE UNIT		3/31/2019 365 Days Settled	
PASADENA, CA 91101		CR Beds 268 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	106.2%
Balance Sheet		Income Statement	
Current Assets	1,216,860	Total Charges	25,729,654
Fixed Assets	36,886,464	Contract Allowance	1,195,296
Other Assets	121,286,595	Operating Revenue	24,534,358
Total Assets	159,389,919	Operating Expense	21,403,115
Current Liabilities	51,606,624	Operating Margin	3,131,243
Long Term Liabilities	0	Other Income	4,140,332
Total Equity	107,783,295	Other Expense	0
Total Liab. and Equity	159,389,919	Net Profit or Loss	7,271,575
		4.6%	Skilled Nursing 25.8%
		95.4%	Ancillary Service 10.9%
		87.2%	Current Ratio 0.0
		12.8%	Days to Collect 17.6
		16.9%	Avg Payment Days 37.5
		0.0%	Depreciation Rate 0.1%
		29.6%	Return on Equity 6.7%

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555353 VILLA HEALTH CARE CENTER				Proprietary - Corporation	
VILLA HEALTH CARE CENTER		12/31/2019 365 Days Settled			
RIVERSIDE, CA 92503		CR Beds 59 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		93.1%	
		Length of Stay		27.0	
		Average Wages		25.13	
		7.1% Skilled Nursing		60.0%	
		92.9% Ancillary Service		40.0%	
		96.7% Current Ratio		1.6	
		3.3% Days to Collect		46.9	
		0.0% Avg Payment Days		34.0	
		0.0% Depreciation Rate		31.0%	
		3.3% Return on Equity		17.5%	
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055806 VILLA LAS PALMAS HEALTHCARE CENTER				Proprietary - Corporation	
VILLA LAS PALMAS HEALTHCARE CENTER		12/31/2019 365 Days Settled			
EL CAJON, CA 92020		CR Beds 151 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		93.3%	
		Length of Stay		139.7	
		Average Wages		24.69	
		16.2% Skilled Nursing		70.5%	
		83.8% Ancillary Service		29.5%	
		99.0% Current Ratio		1.2	
		1.0% Days to Collect		23.7	
		0.1% Avg Payment Days		57.3	
		0.0% Depreciation Rate		60.2%	
		1.2% Return on Equity		1.2%	

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055830 VILLA MARIA HEALTHCARE CENTER		Proprietary - Corporation	
VILLA MARIA HEALTHCARE CENTER	12/31/2019	245 Days Settled	
SANTA MARIA, CA 93454	4/30/2019	120 Days Settled	CR Beds 78 POS Beds 0
SANTA BARBARA			Key Performance Ind.
NATIONAL GOVERNMENT SERVICES			Occupancy Rate 76.9%
			Length of Stay 85.4
			Average Wages 24.25
			18.2% Skilled Nursing 76.5%
			81.8% Ancillary Service 23.5%
			96.5% Current Ratio (1.3)
			3.5% Days to Collect 107.6
			0.0% Avg Payment Days 22.3
			0.0% Depreciation Rate 148.6%
			3.5% Return on Equity 100.0%

Balance Sheet		Income Statement			
Current Assets	-559,167	Total Charges	6,665,657		
Fixed Assets	479,282	Contract Allowance	1,211,294	18.2%	
Other Assets	10,006,437	Operating Revenue	5,454,363	81.8%	
Total Assets	9,926,552	Operating Expense	5,264,906	96.5%	
Current Liabilities	433,289	Operating Margin	189,457	3.5%	
Long Term Liabilities	9,303,406	Other Income	403	0.0%	
Total Equity	189,857	Other Expense	0	0.0%	
Total Liab. and Equity	9,926,552	Net Profit or Loss	189,860	3.5%	

055830 VILLA MARIA HEALTHCARE CENTER		Proprietary - Other	
VILLA MARIA HEALTHCARE CENTER	12/31/2019	245 Days Settled	
SANTA MARIA, CA 93454	4/30/2019	120 Days Settled	CR Beds 81 POS Beds 0
SANTA BARBARA			Key Performance Ind.
NATIONAL GOVERNMENT SERVICES			Occupancy Rate 66.3%
			Length of Stay 60.8
			Average Wages 24.25
			36.6% Skilled Nursing 83.2%
			63.4% Ancillary Service 16.8%
			105.7% Current Ratio 2.0
			-5.7% Days to Collect 92.0
			0.1% Avg Payment Days 43.3
			0.0% Depreciation Rate 1.2%
			-5.6% Return on Equity -2.5%

Balance Sheet		Income Statement			
Current Assets	1,139,783	Total Charges	3,478,846		
Fixed Assets	6,968,657	Contract Allowance	1,272,209	36.6%	
Other Assets	5,109,877	Operating Revenue	2,206,637	63.4%	
Total Assets	13,218,317	Operating Expense	2,333,232	105.7%	
Current Liabilities	574,324	Operating Margin	-126,595	-5.7%	
Long Term Liabilities	7,646,192	Other Income	2,227	0.1%	
Total Equity	4,997,801	Other Expense	0	0.0%	
Total Liab. and Equity	13,218,317	Net Profit or Loss	(124,368)	-5.6%	

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555227 VILLA MARIN				Nonprofit - Other	
VILLA MARIN		10/31/2019 365 Days Settled			
SAN RAFAEL, CA 94903				CR Beds 31	POS Beds 0
MARIN				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	58.7%
Balance Sheet		Income Statement		Length of Stay	150.9
Current Assets	3,698,736	Total Charges	2,630,990	Average Wages	32.12
Fixed Assets	1,285,505	Contract Allowance	0	0.0%	Skilled Nursing 67.2%
Other Assets	2,220,072	Operating Revenue	2,630,990	100.0%	Ancillary Service 2.6%
Total Assets	7,204,313	Operating Expense	20,338,841	773.0%	Current Ratio 3.0
Current Liabilities	1,229,609	Operating Margin	-17,707,851	-673.0%	Days to Collect 27.7
Long Term Liabilities	45,342	Other Income	13,121,067	498.7%	Avg Payment Days 22.1
Total Equity	5,929,362	Other Expense	0	0.0%	Depreciation Rate 1.1%
Total Liab. and Equity	7,204,313	Net Profit or Loss	(4,609,818)	-175.2%	Return on Equity -77.7%
056136 VILLA MESA CARE CENTER				Proprietary - Corporation	
VILLA MESA CARE CENTER		12/31/2019 365 Days Settled			
UPLAND, CA 91786				CR Beds 99	POS Beds 0
SAN BERNARDINO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	92.8%
Balance Sheet		Income Statement		Length of Stay	78.3
Current Assets	4,298,712	Total Charges	12,333,856	Average Wages	21.12
Fixed Assets	28,519	Contract Allowance	1,133,207	9.2%	Skilled Nursing 81.6%
Other Assets	0	Operating Revenue	11,200,649	90.8%	Ancillary Service 18.4%
Total Assets	4,327,231	Operating Expense	10,612,044	94.7%	Current Ratio 1.6
Current Liabilities	2,721,111	Operating Margin	588,605	5.3%	Days to Collect 42.1
Long Term Liabilities	809,489	Other Income	1,941	0.0%	Avg Payment Days 60.0
Total Equity	796,631	Other Expense	0	0.0%	Depreciation Rate 2,936.2%
Total Liab. and Equity	4,327,231	Net Profit or Loss	590,546	5.3%	Return on Equity 74.1%

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555318 VILLA RANCHO BERNARDO CARE CENTER				Proprietary - Other	
VILLA RANCHO BERNARDO CARE CENTER		12/31/2019 365 Days Settled			
SAN DIEGO, CA 92127		CR Beds 299 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		95.6%	
Balance Sheet		Income Statement		Length of Stay	
				113.0	
Current Assets	-1,889,771	Total Charges	53,170,331	Average Wages	
Fixed Assets	875,809	Contract Allowance	19,003,120	24.38	
Other Assets	0	Operating Revenue	34,167,211	35.7%	
Total Assets	-1,013,962	Operating Expense	32,396,961	64.3%	
Current Liabilities	6,063,406	Operating Margin	1,770,250	94.8%	
Long Term Liabilities	1,207,306	Other Income	235,193	5.2%	
Total Equity	-8,284,674	Other Expense	0	0.7%	
Total Liab. and Equity	-1,013,962	Net Profit or Loss	2,005,443	0.0%	
				0.0%	
				5.9%	
				94.8%	
				35.7%	
				64.3%	
				94.8%	
				5.2%	
				0.7%	
				0.0%	
				5.9%	
				94.8%	
				35.7%	
				64.3%	
				94.8%	
				5.2%	
				0.7%	
				0.0%	
				5.9%	
				94.8%	
				35.7%	
				64.3%	
				94.8%	
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				5.9%	
				94.8%	
				35.7%	
				64.3%	
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				5.9%	
				94.8%	
				35.7%	
				64.3%	
				94.8%	
				5.2%	
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				5.9%	
				94.8%	
				35.7%	
				64.3%	
				94.8%	
				5.2%	
				0.7%	
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				5.9%	
				94.8%	
				35.7%	
				64.3%	
				94.8%	
				5.2%	
				0.7%	
				0.0%	
				5.9%	
				94.8%	
				35.7%	
				64.3%	
				94.8%	
				5.2%	
				0.7%	
				0.0%	
				5.9%	
				94.8%	
				35.7%	
				64.3%	
				94.8%	
				5.2%	
				0.7%	
				0.0%	
				5.9%	
				94.8%	
				35.7%	
				64.3%	
				94.8%	
				5.2%	
				0.7%	
				0.0%	
				5.9%	
				94.8%	
				35.7%	
				64.3%	
				94.8%	
				5.2%	
				0.7%	
				0.0%	
				5.9%	
				94.8%	
				35.7%	
				64.3%	
				94.8%	
				5.2%	
				0.7%	
				0.0%	
				5.9%	
				94.8%	
				35.7%	
				64.3%	
				94.8%	
				5.2%	
				0.7%	
				0.0%	
				5.9%	
				94.8%	
				35.7%	
				64.3%	
				94.8%	
				5.2%	
				0.7%	
				0.0%	
				5.9%	
				94.8%	
				35.7%	
				64.3%	
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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055329 VILLA SERENA HEALTHCARE CENTER		Proprietary - Corporation	
VILLA SERENA HEALTHCARE CENTER		12/31/2019 365 Days Settled	
LONG BEACH, CA 90813		CR Beds 52 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
Noridian (AS, GU, HI, NV)		Occupancy Rate 94.0%	
Balance Sheet		Income Statement	
Current Assets	731,393	Total Charges	5,953,166
Fixed Assets	250,604	Contract Allowance	133,740
Other Assets	920,959	Operating Revenue	5,819,426
Total Assets	<u>1,902,956</u>	Operating Expense	5,072,675
Current Liabilities	735,798	Operating Margin	746,751
Long Term Liabilities	569,197	Other Income	3,316
Total Equity	597,961	Other Expense	0
Total Liab. and Equity	<u>1,902,956</u>	Net Profit or Loss	<u>703,136</u>
		2.2%	97.8%
		87.2%	12.8%
		0.1%	0.0%
		12.1%	
			Length of Stay 223.1
			Average Wages 21.69
			Skilled Nursing 70.0%
			Ancillary Service 30.0%
			Current Ratio 1.0
			Days to Collect 30.4
			Avg Payment Days 40.5
			Depreciation Rate 136.7%
			Return on Equity 117.6%

555462 VILLA VALENCIA		Proprietary - Corporation	
VILLA VALENCIA		12/31/2019 365 Days Settled	
LAGUNA HILLS, CA 92653		CR Beds 558 POS Beds 0	
ORANGE		Key Performance Ind.	
WPS IN		Occupancy Rate 43.7%	
Balance Sheet		Income Statement	
Current Assets	601,985	Total Charges	15,628,811
Fixed Assets	520,026	Contract Allowance	187,515
Other Assets	-33,641	Operating Revenue	15,441,296
Total Assets	<u>1,088,370</u>	Operating Expense	14,109,250
Current Liabilities	2,305,847	Operating Margin	1,332,046
Long Term Liabilities	589,500	Other Income	340,933
Total Equity	-1,806,977	Other Expense	0
Total Liab. and Equity	<u>1,088,370</u>	Net Profit or Loss	<u>1,672,989</u>
		1.2%	98.8%
		91.4%	8.6%
		2.2%	0.0%
		10.8%	
			Length of Stay 233.1
			Average Wages 18.32
			Skilled Nursing 18.9%
			Ancillary Service 13.5%
			Current Ratio 0.3
			Days to Collect 13.0
			Avg Payment Days 12.4
			Depreciation Rate 65.2%
			Return on Equity -92.6%

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555754 VILLAGE SQUARE HEALTHCARE CENTER				Proprietary - Other	
VILLAGE SQUARE HEALTHCARE CENTER 12/31/2019 365 Days Settled					
SAN MARCOS, CA 92078				CR Beds 118 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 92.6%	
Balance Sheet		Income Statement		Length of Stay 135.2	
Current Assets	3,820,624	Total Charges	17,719,854	Average Wages 22.69	
Fixed Assets	234,646	Contract Allowance	5,245,971	29.6%	Skilled Nursing 75.4%
Other Assets	534,687	Operating Revenue	12,473,883	70.4%	Ancillary Service 24.6%
Total Assets	<u>4,589,957</u>	Operating Expense	12,788,798	102.5%	Current Ratio 6.7
Current Liabilities	566,350	Operating Margin	-314,915	-2.5%	Days to Collect 103.4
Long Term Liabilities	4,526,520	Other Income	4,441	0.0%	Avg Payment Days 14.4
Total Equity	-502,913	Other Expense	0	0.0%	Depreciation Rate 360.2%
Total Liab. and Equity	<u>4,589,957</u>	Net Profit or Loss	<u>(310,474)</u>	-2.5%	Return on Equity 61.7%
555220 VINEYARD HILLS HEALTH CENTER				Proprietary - Corporation	
VINEYARD HILLS HEALTH CENTER 12/31/2019 365 Days Settled					
TEMPLETON, CA 93465				CR Beds 99 POS Beds 0	
SAN LUIS OBISPO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 83.5%	
Balance Sheet		Income Statement		Length of Stay 86.0	
Current Assets	2,746,573	Total Charges	9,880,611	Average Wages 23.44	
Fixed Assets	2,176,709	Contract Allowance	-1,296,514	-13.1%	Skilled Nursing 76.4%
Other Assets	3,150,866	Operating Revenue	11,177,125	113.1%	Ancillary Service 23.6%
Total Assets	<u>8,074,148</u>	Operating Expense	10,623,610	95.0%	Current Ratio 2.3
Current Liabilities	1,196,067	Operating Margin	553,515	5.0%	Days to Collect 57.2
Long Term Liabilities	901,227	Other Income	76,909	0.7%	Avg Payment Days 40.7
Total Equity	5,976,854	Other Expense	0	0.0%	Depreciation Rate 4.1%
Total Liab. and Equity	<u>8,074,148</u>	Net Profit or Loss	<u>617,834</u>	5.5%	Return on Equity 10.3%

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555120 VINEYARD POST ACUTE				Proprietary - Partnership	
VINEYARD POST ACUTE		12/31/2019 365 Days Settled			
PETALUMA, CA 94954				CR Beds 99	POS Beds 0
SONOMA		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	88.9%
Balance Sheet		Income Statement		Length of Stay	107.9
Current Assets	-1,164,117	Total Charges	15,103,733	Average Wages	26.74
Fixed Assets	468,592	Contract Allowance	3,617,484	24.0%	Skilled Nursing 80.2%
Other Assets	0	Operating Revenue	11,486,249	76.0%	Ancillary Service 19.8%
Total Assets	<u>-695,525</u>	Operating Expense	11,638,168	101.3%	Current Ratio (1.5)
Current Liabilities	767,148	Operating Margin	-151,919	-1.3%	Days to Collect (44.3)
Long Term Liabilities	0	Other Income	13,810	0.1%	Avg Payment Days 22.9
Total Equity	<u>-1,462,673</u>	Other Expense	0	0.0%	Depreciation Rate 160.1%
Total Liab. and Equity	<u>-695,525</u>	Net Profit or Loss	<u>(141,790)</u>	-1.2%	Return on Equity 9.7%
555735 VINTAGE ESTATES OF RICHMOND				Proprietary - Corporation	
VINTAGE ESTATES OF RICHMOND		12/31/2019 275 Days Settled			
RICHMOND, CA 94804		3/31/2019 90 Days Settled		CR Beds 34	POS Beds 0
CONTRA COSTA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	86.6%
Balance Sheet		Income Statement		Length of Stay	135.0
Current Assets	1,010,886	Total Charges	3,047,170	Average Wages	20.00
Fixed Assets	26,354	Contract Allowance	377,179	12.4%	Skilled Nursing 81.6%
Other Assets	0	Operating Revenue	2,669,991	87.6%	Ancillary Service 18.4%
Total Assets	<u>1,037,240</u>	Operating Expense	2,612,258	97.8%	Current Ratio 2.0
Current Liabilities	512,850	Operating Margin	57,733	2.2%	Days to Collect 128.6
Long Term Liabilities	466,075	Other Income	581	0.0%	Avg Payment Days 63.9
Total Equity	<u>58,315</u>	Other Expense	0	0.0%	Depreciation Rate 203.3%
Total Liab. and Equity	<u>1,037,240</u>	Net Profit or Loss	<u>58,314</u>	2.2%	Return on Equity 100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555735 VINTAGE ESTATES OF RICHMOND		Proprietary - Corporation	
VINTAGE ESTATES OF RICHMOND		12/31/2019 275 Days Settled	
RICHMOND, CA 94804		3/31/2019 90 Days Settled	
CONTRA COSTA		CR Beds 34 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
		Occupancy Rate 94.7%	
		Length of Stay 322.1	
		Average Wages 20.00	
		14.4% Skilled Nursing 95.6%	
		85.6% Ancillary Service 4.4%	
		118.3% Current Ratio 1.8	
		-18.3% Days to Collect 218.6	
		0.2% Avg Payment Days 101.2	
		0.0% Depreciation Rate 35.7%	
		-18.2% Return on Equity -104.3%	
Balance Sheet		Income Statement	
Current Assets	393,331	Total Charges	758,563
Fixed Assets	57,702	Contract Allowance	109,476
Other Assets	0	Operating Revenue	649,087
Total Assets	<u>451,033</u>	Operating Expense	768,180
Current Liabilities	212,988	Operating Margin	-119,093
Long Term Liabilities	125,112	Other Income	1,250
Total Equity	<u>112,933</u>	Other Expense	0
Total Liab. and Equity	<u>451,033</u>	Net Profit or Loss	<u>(117,843)</u>
555355 VINTAGE FAIRE NURSING & REHABILITATION CENTER		Proprietary - Corporation	
VINTAGE FAIRE NURSING & REHABILITATION CENTER		12/31/2019 365 Days Settled	
MODESTO, CA 95356		CR Beds 99 POS Beds 0	
STANISLAUS		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 92.7%	
		Length of Stay 45.0	
		Average Wages 22.69	
		24.9% Skilled Nursing 78.4%	
		75.1% Ancillary Service 21.6%	
		101.3% Current Ratio (9.8)	
		-1.3% Days to Collect 67.8	
		0.3% Avg Payment Days 3.5	
		0.0% Depreciation Rate 60.1%	
		-1.0% Return on Equity -0.8%	
Balance Sheet		Income Statement	
Current Assets	2,232,689	Total Charges	14,804,194
Fixed Assets	79,037	Contract Allowance	3,679,382
Other Assets	88,673	Operating Revenue	11,124,812
Total Assets	<u>2,400,399</u>	Operating Expense	11,270,979
Current Liabilities	-227,721	Operating Margin	-146,167
Long Term Liabilities	-12,882,347	Other Income	29,833
Total Equity	<u>15,510,467</u>	Other Expense	0
Total Liab. and Equity	<u>2,400,399</u>	Net Profit or Loss	<u>(116,334)</u>

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055157 VIRGIL REHABILITATION & SKILLED NURSING CENTER				Proprietary - Corporation	
VIRGIL REHABILITATION & SKILLED NURSING CENTER		12/31/2019 365 Days Settled			
LOS ANGELES, CA 90029				CR Beds 124 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	88.7%
				Length of Stay	717.0
				Average Wages	22.29
				17.6% Skilled Nursing	65.5%
				82.4% Ancillary Service	34.5%
				100.7% Current Ratio	0.8
				-0.7% Days to Collect	84.2
				0.0% Avg Payment Days	137.4
				0.0% Depreciation Rate	619.1%
				-0.7% Return on Equity	756.7%
Balance Sheet		Income Statement			
Current Assets	3,313,851	Total Charges	12,474,921		
Fixed Assets	47,679	Contract Allowance	2,194,723		
Other Assets	566,667	Operating Revenue	10,280,198		
Total Assets	3,928,197	Operating Expense	10,351,163		
Current Liabilities	3,937,182	Operating Margin	-70,965		
Long Term Liabilities	0	Other Income	2,972		
Total Equity	-8,985	Other Expense	0		
Total Liab. and Equity	3,928,197	Net Profit or Loss	(67,993)		
055957 VISTA COVE CARE CENTER AT SANTA PAULA				Proprietary - Corporation	
VISTA COVE CARE CENTER AT SANTA PAULA		12/31/2019 365 Days Settled			
SANTA PAULA, CA 93060				CR Beds 99 POS Beds 0	
VENTURA				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	85.8%
				Length of Stay	156.6
				Average Wages	23.12
				14.8% Skilled Nursing	67.0%
				85.2% Ancillary Service	33.0%
				102.3% Current Ratio	0.5
				-2.3% Days to Collect	44.5
				0.8% Avg Payment Days	107.9
				0.0% Depreciation Rate	0.0%
				-1.5% Return on Equity	-69.9%
Balance Sheet		Income Statement			
Current Assets	1,437,524	Total Charges	11,276,917		
Fixed Assets	0	Contract Allowance	1,665,107		
Other Assets	3,270,568	Operating Revenue	9,611,810		
Total Assets	4,708,092	Operating Expense	9,829,517		
Current Liabilities	3,194,168	Operating Margin	-217,707		
Long Term Liabilities	1,309,424	Other Income	74,842		
Total Equity	204,500	Other Expense	0		
Total Liab. and Equity	4,708,092	Net Profit or Loss	(142,865)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555849 VISTA DEL SOL CARE CENTER				Proprietary - Corporation	
VISTA DEL SOL CARE CENTER		12/31/2019 365 Days Settled			
LOS ANGELES, CA 90066		CR Beds 50 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		83.5%	
Balance Sheet		Income Statement		Length of Stay 211.7	
Current Assets	1,081,296	Total Charges	8,552,827	Average Wages 21.49	
Fixed Assets	9,958	Contract Allowance	2,532,209	29.6%	Skilled Nursing 85.6%
Other Assets	3,945,376	Operating Revenue	6,020,618	70.4%	Ancillary Service 14.4%
Total Assets	5,036,630	Operating Expense	5,086,661	84.5%	Current Ratio 0.4
Current Liabilities	2,968,574	Operating Margin	933,957	15.5%	Days to Collect 60.4
Long Term Liabilities	0	Other Income	73,613	1.2%	Avg Payment Days 186.2
Total Equity	2,068,056	Other Expense	0	0.0%	Depreciation Rate 1,809.9%
Total Liab. and Equity	5,036,630	Net Profit or Loss	1,007,570	16.7%	Return on Equity 48.7%
555425 VISTA KNOLL SPECIALIZED CARE FACILITY				Proprietary - Corporation	
VISTA KNOLL SPECIALIZED CARE FACILITY		12/31/2019 365 Days Settled			
VISTA, CA 92083		CR Beds 119 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		94.2%	
Balance Sheet		Income Statement		Length of Stay 92.6	
Current Assets	29,517,990	Total Charges	16,966,220	Average Wages 24.07	
Fixed Assets	1,113,762	Contract Allowance	0	0.0%	Skilled Nursing 70.8%
Other Assets	5,780,977	Operating Revenue	16,966,220	100.0%	Ancillary Service 29.2%
Total Assets	36,412,729	Operating Expense	13,894,676	81.9%	Current Ratio 22.3
Current Liabilities	1,321,340	Operating Margin	3,071,544	18.1%	Days to Collect 52.1
Long Term Liabilities	5,754,721	Other Income	11,533	0.1%	Avg Payment Days 17.7
Total Equity	29,336,668	Other Expense	0	0.0%	Depreciation Rate 30.9%
Total Liab. and Equity	36,412,729	Net Profit or Loss	3,081,103	18.2%	Return on Equity 10.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555483 VISTA MANOR NURSING CENTER		Proprietary - Corporation	
VISTA MANOR NURSING CENTER		12/31/2019 365 Days Settled	
SAN JOSE, CA 95116		CR Beds 99 POS Beds 0	
SANTA CLARA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	89.0%
Balance Sheet		Income Statement	
Current Assets	14,229,737	Total Charges	15,373,933
Fixed Assets	183,913	Contract Allowance	843,183
Other Assets	-7,500	Operating Revenue	14,530,750
Total Assets	14,406,150	Operating Expense	13,108,717
Current Liabilities	-18,491,669	Operating Margin	1,422,033
Long Term Liabilities	50,516	Other Income	2,675
Total Equity	32,847,303	Other Expense	0
Total Liab. and Equity	14,406,150	Net Profit or Loss	1,411,375
		5.5%	Skilled Nursing 67.0%
		94.5%	Ancillary Service 33.0%
		90.2%	Current Ratio (0.8)
		9.8%	Days to Collect 78.7
		0.0%	Avg Payment Days 28.3
		0.0%	Depreciation Rate 39.8%
		9.7%	Return on Equity 4.3%

055361 VISTA PACIFICA CONVALESCENT HOSPITAL		Proprietary - Individual	
VISTA PACIFICA CONVALESCENT HOSPITAL		12/31/2019 365 Days Settled	
RIVERSIDE, CA 92509		CR Beds 0 POS Beds 0	
RIVERSIDE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	0.0%
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0
		0.0%	Skilled Nursing 0.0%
		0.0%	Ancillary Service 0.0%
		0.0%	Current Ratio
		0.0%	Days to Collect
		0.0%	Avg Payment Days
		0.0%	Depreciation Rate 0.0%
		0.0%	Return on Equity 0.0%

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056475 VISTA POST ACUTE				Proprietary - Corporation	
VISTA POST ACUTE		12/31/2019 365 Days Settled			
HAYWARD, CA 94541				CR Beds 99	POS Beds 0
ALAMEDA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	67.1%
				Length of Stay	126.9
				Average Wages	25.21
				30.0%	Skilled Nursing 81.8%
				70.0%	Ancillary Service 18.2%
				98.3%	Current Ratio 1.2
				1.7%	Days to Collect 61.9
				0.0%	Avg Payment Days 69.6
				0.0%	Depreciation Rate 2,190.0%
				1.7%	Return on Equity 43.9%
Balance Sheet					
Income Statement					
Current Assets	1,770,806	Total Charges	11,355,807		
Fixed Assets	26,171	Contract Allowance	3,404,837		
Other Assets	0	Operating Revenue	7,950,970		
Total Assets	1,796,977	Operating Expense	7,814,374		
Current Liabilities	1,481,996	Operating Margin	136,596		
Long Term Liabilities	0	Other Income	1,681		
Total Equity	314,981	Other Expense	0		
Total Liab. and Equity	1,796,977	Net Profit or Loss	138,277		
555470 WAGNER HEIGHTS NURSING & REHABILITATION CENTER					
Proprietary - Corporation					
WAGNER HEIGHTS NURSING & REHABILITATION CENTER		12/31/2019 365 Days Settled			
STOCKTON, CA 95209				CR Beds 152	POS Beds 0
SAN JOAQUIN				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	90.0%
				Length of Stay	65.2
				Average Wages	22.41
				18.8%	Skilled Nursing 83.4%
				81.2%	Ancillary Service 16.6%
				102.4%	Current Ratio (6.5)
				-2.4%	Days to Collect 46.9
				0.1%	Avg Payment Days 9.4
				0.0%	Depreciation Rate 71.7%
				-2.3%	Return on Equity -1.3%
Balance Sheet					
Income Statement					
Current Assets	2,154,231	Total Charges	18,644,096		
Fixed Assets	258,520	Contract Allowance	3,514,019		
Other Assets	89,529	Operating Revenue	15,130,077		
Total Assets	2,502,280	Operating Expense	15,497,066		
Current Liabilities	-329,801	Operating Margin	-366,989		
Long Term Liabilities	-23,382,308	Other Income	14,172		
Total Equity	26,214,389	Other Expense	0		
Total Liab. and Equity	2,502,280	Net Profit or Loss	(352,817)		

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056121 WASHINGTON CENTER				Proprietary - Corporation	
WASHINGTON CENTER		12/31/2019 365 Days Settled			
SAN LEANDRO, CA 94578				CR Beds 99 POS Beds 0	
ALAMEDA				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	90.2%
Balance Sheet		Income Statement		Length of Stay	127.3
Current Assets	2,382,560	Total Charges	17,022,731	Average Wages	29.81
Fixed Assets	120,136	Contract Allowance	4,840,621	28.4% Skilled Nursing	81.9%
Other Assets	9,936,446	Operating Revenue	12,182,110	71.6% Ancillary Service	18.1%
Total Assets	12,439,142	Operating Expense	11,935,905	98.0% Current Ratio	2.4
Current Liabilities	978,856	Operating Margin	246,205	2.0% Days to Collect	47.6
Long Term Liabilities	5,403,759	Other Income	2,833	0.0% Avg Payment Days	24.1
Total Equity	6,056,527	Other Expense	0	0.0% Depreciation Rate	840.1%
Total Liab. and Equity	12,439,142	Net Profit or Loss	249,038	2.0% Return on Equity	4.1%
055565 WATERMAN CANYON POST ACUTE				Proprietary - Partnership	
WATERMAN CANYON POST ACUTE		12/31/2019 365 Days Settled			
SAN BERNARDINO, CA 92404				CR Beds 166 POS Beds 0	
SAN BERNARDINO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	93.1%
Balance Sheet		Income Statement		Length of Stay	80.4
Current Assets	6,870,420	Total Charges	15,935,552	Average Wages	20.80
Fixed Assets	281,953	Contract Allowance	-537,388	-3.4% Skilled Nursing	74.5%
Other Assets	165,490	Operating Revenue	16,472,940	103.4% Ancillary Service	25.5%
Total Assets	7,317,863	Operating Expense	15,392,783	93.4% Current Ratio	6.8
Current Liabilities	1,014,215	Operating Margin	1,080,157	6.6% Days to Collect	150.9
Long Term Liabilities	0	Other Income	103,812	0.6% Avg Payment Days	22.0
Total Equity	6,303,648	Other Expense	0	0.0% Depreciation Rate	456.8%
Total Liab. and Equity	7,317,863	Net Profit or Loss	1,180,392	7.2% Return on Equity	18.7%

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055240 WATSONVILLE NURSING CENTER				Proprietary - Other	
WATSONVILLE NURSING CENTER		12/31/2019 365 Days Settled			
WATSONVILLE, CA 95076		CR Beds 87 POS Beds 0			
SANTA CRUZ		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		84.4%	
Balance Sheet		Income Statement		Length of Stay	
				129.5	
Current Assets	3,498,174	Total Charges	9,128,197	Average Wages	
Fixed Assets	364,432	Contract Allowance	-109,884	24.80	
Other Assets	0	Operating Revenue	9,238,081	77.4%	
Total Assets	<u>3,862,606</u>	Operating Expense	8,633,380	22.6%	
Current Liabilities	3,919,637	Operating Margin	604,701	Current Ratio	
Long Term Liabilities	0	Other Income	14,314	0.9	
Total Equity	-57,031	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>3,862,606</u>	Net Profit or Loss	619,015	37.0	
				Avg Payment Days	
				26.8	
				Depreciation Rate	
				54.9%	
				Return on Equity	
				- 1,085.4%	

055959 WATSONVILLE POST ACUTE CENTER				Proprietary - Other	
WATSONVILLE POST ACUTE CENTER		12/31/2019 365 Days Settled			
WATSONVILLE, CA 95076		CR Beds 95 POS Beds 0			
SANTA CRUZ		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		85.5%	
Balance Sheet		Income Statement		Length of Stay	
				172.4	
Current Assets	3,071,525	Total Charges	9,492,306	Average Wages	
Fixed Assets	245,854	Contract Allowance	-342,296	25.17	
Other Assets	378,175	Operating Revenue	9,834,602	81.6%	
Total Assets	<u>3,695,554</u>	Operating Expense	9,174,199	18.4%	
Current Liabilities	658,246	Operating Margin	660,403	Current Ratio	
Long Term Liabilities	0	Other Income	12,037	4.7	
Total Equity	3,037,308	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>3,695,554</u>	Net Profit or Loss	672,440	29.4	
				Avg Payment Days	
				25.3	
				Depreciation Rate	
				82.7%	
				Return on Equity	
				22.1%	

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555156 WEBSTER HOUSE				Nonprofit - Other	
WEBSTER HOUSE		3/31/2019 365 Days Settled			
PALO ALTO, CA 94301		CR Beds 182 POS Beds 0			
SANTA CLARA		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		88.6%	
Balance Sheet		Income Statement		Length of Stay 134.1	
Current Assets	2,048,530	Total Charges	19,637,535	Average Wages 26.91	
Fixed Assets	17,818,578	Contract Allowance	-170,354	-0.9%	Skilled Nursing 71.3%
Other Assets	299,558	Operating Revenue	19,807,889	100.9%	Ancillary Service 16.9%
Total Assets	20,166,666	Operating Expense	21,747,167	109.8%	Current Ratio 0.3
Current Liabilities	7,834,329	Operating Margin	-1,939,278	-9.8%	Days to Collect 32.5
Long Term Liabilities	19,884,725	Other Income	1,036,343	5.2%	Avg Payment Days 23.5
Total Equity	-7,552,388	Other Expense	0	0.0%	Depreciation Rate 3.7%
Total Liab. and Equity	20,166,666	Net Profit or Loss	(902,935)	-4.6%	Return on Equity 12.0%
056039 WELLSPRINGS POST ACUTE CENTER				Proprietary - Other	
WELLSPRINGS POST ACUTE CENTER		12/31/2019 365 Days Settled			
LANCASTER, CA 93534		CR Beds 299 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		73.7%	
Balance Sheet		Income Statement		Length of Stay 148.2	
Current Assets	4,022,368	Total Charges	28,359,527	Average Wages 18.98	
Fixed Assets	635,106	Contract Allowance	5,394,331	19.0%	Skilled Nursing 74.9%
Other Assets	0	Operating Revenue	22,965,196	81.0%	Ancillary Service 25.1%
Total Assets	4,657,474	Operating Expense	24,430,570	106.4%	Current Ratio 1.5
Current Liabilities	2,616,807	Operating Margin	-1,465,374	-6.4%	Days to Collect 48.2
Long Term Liabilities	0	Other Income	60,197	0.3%	Avg Payment Days 39.1
Total Equity	2,040,667	Other Expense	0	0.0%	Depreciation Rate 95.8%
Total Liab. and Equity	4,657,474	Net Profit or Loss	(1,405,177)	-6.1%	Return on Equity -68.9%

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555388 WEST ANAHEIM EXTENDED CARE				Proprietary - Partnership	
WEST ANAHEIM EXTENDED CARE		12/31/2019 365 Days Settled			
ANAHEIM, CA 92804		CR Beds 138 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		95.5%	
		Length of Stay		237.0	
		Average Wages		22.51	
		3.4% Skilled Nursing		93.7%	
		96.6% Ancillary Service		6.3%	
		93.1% Current Ratio		0.6	
		6.9% Days to Collect		35.3	
		0.9% Avg Payment Days		28.7	
		0.0% Depreciation Rate		5.4%	
		7.8% Return on Equity		22.8%	
<hr/>					
055992 WEST COVINA HEALTHCARE CENTER				Proprietary - Other	
WEST COVINA HEALTHCARE CENTER		12/31/2019 365 Days Settled			
WEST COVINA, CA 91790		CR Beds 97 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.0%	
		Length of Stay		34.8	
		Average Wages		23.03	
		17.1% Skilled Nursing		60.4%	
		82.9% Ancillary Service		39.6%	
		94.2% Current Ratio		6.8	
		5.8% Days to Collect		41.7	
		1.4% Avg Payment Days		25.5	
		0.0% Depreciation Rate		80.9%	
		7.2% Return on Equity		18.2%	

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056228 WEST HAVEN HEALTHCARE				Proprietary - Corporation	
WEST HAVEN HEALTHCARE		12/31/2019 365 Days Settled			
WEST COVINA, CA 91790		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.9%	
Balance Sheet		Income Statement		Length of Stay	
				305.2	
Current Assets	1,960,703	Total Charges	9,881,531	Average Wages	
Fixed Assets	39,111	Contract Allowance	101,324	22.64	
Other Assets	1,543	Operating Revenue	9,780,207	1.0%	
Total Assets	<u>2,001,357</u>	Operating Expense	8,818,261	99.0%	
Current Liabilities	1,602,626	Operating Margin	961,946	90.2%	
Long Term Liabilities	0	Other Income	1,033	9.8%	
Total Equity	<u>398,731</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,001,357</u>	Net Profit or Loss	<u>832,975</u>	0.0%	
				8.5%	
056133 WEST HILLS HEALTH & REHAB CENTER				Proprietary - Corporation	
WEST HILLS HEALTH & REHAB CENTER		12/31/2019 365 Days Settled			
CANOGA PARK, CA 91304		CR Beds 145 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		91.9%	
Balance Sheet		Income Statement		Length of Stay	
				75.3	
Current Assets	3,843,782	Total Charges	23,289,806	Average Wages	
Fixed Assets	871,132	Contract Allowance	8,717,143	22.13	
Other Assets	0	Operating Revenue	14,572,663	37.4%	
Total Assets	<u>4,714,914</u>	Operating Expense	13,756,076	62.6%	
Current Liabilities	1,395,611	Operating Margin	816,587	94.4%	
Long Term Liabilities	0	Other Income	8,075	5.6%	
Total Equity	<u>3,319,303</u>	Other Expense	0	0.1%	
Total Liab. and Equity	<u>4,714,914</u>	Net Profit or Loss	<u>824,662</u>	0.0%	
				5.7%	

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055443 WEST VALLEY POST ACUTE				Proprietary - Partnership	
WEST VALLEY POST ACUTE		12/31/2019 365 Days Settled			
WEST HILLS, CA 91307		CR Beds 128 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		81.7%	
Balance Sheet		Income Statement		Length of Stay 87.9	
Current Assets	1,025,547	Total Charges	16,142,216	Average Wages	24.40
Fixed Assets	378,988	Contract Allowance	1,857,200	11.5% Skilled Nursing	62.7%
Other Assets	0	Operating Revenue	14,285,016	88.5% Ancillary Service	37.3%
Total Assets	1,404,535	Operating Expense	13,361,251	93.5% Current Ratio	1.0
Current Liabilities	1,074,069	Operating Margin	923,765	6.5% Days to Collect	21.3
Long Term Liabilities	0	Other Income	33,388	0.2% Avg Payment Days	25.0
Total Equity	330,466	Other Expense	0	0.0% Depreciation Rate	327.2%
Total Liab. and Equity	1,404,535	Net Profit or Loss	953,520	6.7% Return on Equity	288.5%

555069 WESTERN CONV. HOSPITAL				Proprietary - Corporation	
WESTERN CONV. HOSPITAL		12/31/2019 365 Days Settled			
LOS ANGELES, CA 90018		CR Beds 129 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		80.6%	
Balance Sheet		Income Statement		Length of Stay 121.3	
Current Assets	3,794,201	Total Charges	21,105,597	Average Wages	24.73
Fixed Assets	9,547,511	Contract Allowance	7,512,160	35.6% Skilled Nursing	73.6%
Other Assets	0	Operating Revenue	13,593,437	64.4% Ancillary Service	26.4%
Total Assets	13,341,712	Operating Expense	13,463,113	99.0% Current Ratio	3.0
Current Liabilities	1,284,015	Operating Margin	130,324	1.0% Days to Collect	47.2
Long Term Liabilities	0	Other Income	7,846	0.1% Avg Payment Days	23.7
Total Equity	12,057,697	Other Expense	0	0.0% Depreciation Rate	6.9%
Total Liab. and Equity	13,341,712	Net Profit or Loss	138,170	1.0% Return on Equity	1.1%

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056243 WESTERN SLOPE HEALTH CENTER				Proprietary - Corporation	
WESTERN SLOPE HEALTH CENTER		12/31/2019 365 Days Settled			
PLACERVILLE, CA 95667		CR Beds 99 POS Beds 0			
EL DORADO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		92.5%	
Balance Sheet		Income Statement		Length of Stay	
				115.7	
Current Assets	49,450,699	Total Charges	13,165,818	Average Wages	
Fixed Assets	1,484,258	Contract Allowance	27,776	25.45	
Other Assets	1,940,000	Operating Revenue	13,138,042	0.2%	
Total Assets	<u>52,874,957</u>	Operating Expense	12,518,436	99.8%	
Current Liabilities	41,995,831	Operating Margin	619,606	95.3%	
Long Term Liabilities	1	Other Income	2,696	4.7%	
Total Equity	<u>10,879,125</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>52,874,957</u>	Net Profit or Loss	<u>622,302</u>	0.0%	
				4.7%	
				Return on Equity	
				5.7%	
<hr/>					
555208 WESTGATE GARDENS CARE CENTER				Proprietary - Corporation	
WESTGATE GARDENS CARE CENTER		12/31/2019 365 Days Settled			
VISALIA, CA 93277		CR Beds 140 POS Beds 0			
TULARE		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		95.6%	
Balance Sheet		Income Statement		Length of Stay	
				159.7	
Current Assets	52,759,618	Total Charges	18,851,595	Average Wages	
Fixed Assets	1,157,789	Contract Allowance	5,614,797	20.35	
Other Assets	2,310,000	Operating Revenue	13,236,798	29.8%	
Total Assets	<u>56,227,407</u>	Operating Expense	12,431,189	70.2%	
Current Liabilities	48,758,403	Operating Margin	805,609	93.9%	
Long Term Liabilities	0	Other Income	2,026	6.1%	
Total Equity	<u>7,469,004</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>56,227,407</u>	Net Profit or Loss	<u>807,635</u>	0.0%	
				6.1%	
				Return on Equity	
				10.8%	

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056242 WESTLAKE CONVALESCENT HOSPITAL				Proprietary - Corporation	
WESTLAKE CONVALESCENT HOSPITAL 12/31/2019 365 Days Settled					
LOS ANGELES, CA 90057				CR Beds 114 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 70.6%	
Balance Sheet		Income Statement		Length of Stay 95.4	
Current Assets	4,740,462	Total Charges	9,551,726	Average Wages 23.70	
Fixed Assets	190,617	Contract Allowance	-2,435,583	-25.5%	Skilled Nursing 64.4%
Other Assets	0	Operating Revenue	11,987,309	125.5%	Ancillary Service 35.6%
Total Assets	<u>4,931,079</u>	Operating Expense	12,293,657	102.6%	Current Ratio 3.0
Current Liabilities	1,578,734	Operating Margin	-306,348	-2.6%	Days to Collect 110.2
Long Term Liabilities	1,700,000	Other Income	10,617	0.1%	Avg Payment Days 46.9
Total Equity	<u>1,652,345</u>	Other Expense	0	0.0%	Depreciation Rate 75.0%
Total Liab. and Equity	<u>4,931,079</u>	Net Profit or Loss	<u>(295,731)</u>	-2.5%	Return on Equity -17.9%

055776 WESTVIEW HEALTHCARE CENTER				Proprietary - Corporation	
WESTVIEW HEALTHCARE CENTER 12/31/2019 365 Days Settled					
AUBURN, CA 95602				CR Beds 205 POS Beds 0	
PLACER				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 81.9%	
Balance Sheet		Income Statement		Length of Stay 165.7	
Current Assets	65,078,354	Total Charges	20,689,032	Average Wages 25.34	
Fixed Assets	1,272,054	Contract Allowance	1,867,809	9.0%	Skilled Nursing 85.8%
Other Assets	1,940,000	Operating Revenue	18,821,223	91.0%	Ancillary Service 14.2%
Total Assets	<u>68,290,408</u>	Operating Expense	20,212,011	107.4%	Current Ratio 1.0
Current Liabilities	64,167,011	Operating Margin	-1,390,788	-7.4%	Days to Collect 36.1
Long Term Liabilities	31,831	Other Income	3,619	0.0%	Avg Payment Days 47.6
Total Equity	<u>4,091,566</u>	Other Expense	0	0.0%	Depreciation Rate 66.8%
Total Liab. and Equity	<u>68,290,408</u>	Net Profit or Loss	<u>(1,387,169)</u>	-7.4%	Return on Equity -33.9%

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555068 WHITE BLOSSOM CARE CENTER				Proprietary - Corporation	
WHITE BLOSSOM CARE CENTER		12/31/2019 365 Days Settled			
SAN JOSE, CA 95128		CR Beds 153 POS Beds 0			
SANTA CLARA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		97.6%	
Balance Sheet		Income Statement		Length of Stay 56.6	
Current Assets	99,683,415	Total Charges	29,742,029	Average Wages	27.38
Fixed Assets	776,750	Contract Allowance	5,343,833	18.0% Skilled Nursing	77.4%
Other Assets	9,090,001	Operating Revenue	24,398,196	82.0% Ancillary Service	22.6%
Total Assets	109,550,166	Operating Expense	23,647,252	96.9% Current Ratio	1.3
Current Liabilities	74,341,678	Operating Margin	750,944	3.1% Days to Collect	45.6
Long Term Liabilities	0	Other Income	151,050	0.6% Avg Payment Days	47.3
Total Equity	35,208,488	Other Expense	0	0.0% Depreciation Rate	220.2%
Total Liab. and Equity	109,550,166	Net Profit or Loss	901,994	3.7% Return on Equity	2.6%

056410 WHITNEY OAKS CARE CENTER				Proprietary - Corporation	
WHITNEY OAKS CARE CENTER		12/31/2019 365 Days Settled			
CARMICHAEL, CA 95608		CR Beds 126 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		93.1%	
Balance Sheet		Income Statement		Length of Stay 60.9	
Current Assets	66,238,304	Total Charges	16,284,732	Average Wages	25.07
Fixed Assets	1,221,600	Contract Allowance	-912,650	-5.6% Skilled Nursing	68.4%
Other Assets	1,660,000	Operating Revenue	17,197,382	105.6% Ancillary Service	31.6%
Total Assets	69,119,904	Operating Expense	15,618,877	90.8% Current Ratio	1.2
Current Liabilities	57,590,951	Operating Margin	1,578,505	9.2% Days to Collect	45.3
Long Term Liabilities	0	Other Income	12,595	0.1% Avg Payment Days	59.8
Total Equity	11,528,953	Other Expense	0	0.0% Depreciation Rate	38.8%
Total Liab. and Equity	69,119,904	Net Profit or Loss	1,591,100	9.3% Return on Equity	13.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055430 WHITTIER HILLS HEALTH CARE CTR				Proprietary - Corporation	
WHITTIER HILLS HEALTH CARE CTR		12/31/2019 365 Days Settled			
WHITTIER, CA 90603		CR Beds 160 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		94.2%	
Balance Sheet		Income Statement		Length of Stay 109.6	
Current Assets	25,844,994	Total Charges	21,702,001	Average Wages	23.77
Fixed Assets	452,678	Contract Allowance	3,244,054	14.9%	Skilled Nursing 71.5%
Other Assets	8,735,342	Operating Revenue	18,457,947	85.1%	Ancillary Service 28.5%
Total Assets	35,033,014	Operating Expense	16,225,342	87.9%	Current Ratio 14.7
Current Liabilities	1,760,686	Operating Margin	2,232,605	12.1%	Days to Collect 44.6
Long Term Liabilities	8,703,946	Other Income	8,265	0.0%	Avg Payment Days 19.2
Total Equity	24,568,382	Other Expense	0	0.0%	Depreciation Rate 133.2%
Total Liab. and Equity	35,033,014	Net Profit or Loss	2,237,704	12.1%	Return on Equity 9.1%

555787 WHITTIER NURSING AND WELLNESS CENTER, INC				Proprietary - Corporation	
WHITTIER NURSING AND WELLNESS CENTER, INC		12/31/2019 365 Days Settled			
WHITTIER, CA 90602		CR Beds 36 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		88.7%	
Balance Sheet		Income Statement		Length of Stay 114.2	
Current Assets	805,405	Total Charges	4,649,245	Average Wages	19.61
Fixed Assets	40,568	Contract Allowance	-252,380	-5.4%	Skilled Nursing 60.5%
Other Assets	792,187	Operating Revenue	4,901,625	105.4%	Ancillary Service 39.5%
Total Assets	1,638,160	Operating Expense	4,373,804	89.2%	Current Ratio 0.8
Current Liabilities	1,016,856	Operating Margin	527,821	10.8%	Days to Collect 40.1
Long Term Liabilities	-647,555	Other Income	14,782	0.3%	Avg Payment Days 77.4
Total Equity	1,268,859	Other Expense	0	0.0%	Depreciation Rate 257.5%
Total Liab. and Equity	1,638,160	Net Profit or Loss	588,537	12.0%	Return on Equity 46.4%

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055764 WHITTIER PACIFIC CARE CENTER				Proprietary - Corporation	
WHITTIER PACIFIC CARE CENTER		12/31/2019 365 Days Settled			
WHITTIER, CA 90602		CR Beds 105 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		91.7%	
Balance Sheet		Income Statement		Length of Stay	
				101.3	
Current Assets	3,773,366	Total Charges	19,572,521	Average Wages	
Fixed Assets	359,199	Contract Allowance	6,988,984	22.87	
Other Assets	0	Operating Revenue	12,583,537	35.7%	
Total Assets	<u>4,132,565</u>	Operating Expense	<u>11,655,775</u>	64.3%	
Current Liabilities	1,902,178	Operating Margin	927,762	92.6%	
Long Term Liabilities	0	Other Income	2,575	7.4%	
Total Equity	<u>2,230,387</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>4,132,565</u>	Net Profit or Loss	<u>930,337</u>	0.0%	
				7.4%	
				Return on Equity	
				41.7%	
555652 WILLOW CREEK HEALTHCARE CENTER				Proprietary - Other	
WILLOW CREEK HEALTHCARE CENTER		12/31/2019 365 Days Settled			
CLOVIS, CA 93611		CR Beds 159 POS Beds 0			
FRESNO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		86.8%	
Balance Sheet		Income Statement		Length of Stay	
				123.8	
Current Assets	3,139,596	Total Charges	20,018,569	Average Wages	
Fixed Assets	16,305,971	Contract Allowance	5,976,941	22.85	
Other Assets	33,719,771	Operating Revenue	14,041,628	29.9%	
Total Assets	<u>53,165,338</u>	Operating Expense	<u>14,127,633</u>	70.1%	
Current Liabilities	1,757,274	Operating Margin	-86,005	100.6%	
Long Term Liabilities	19,789,184	Other Income	1,648	-0.6%	
Total Equity	<u>31,618,880</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>53,165,338</u>	Net Profit or Loss	<u>(84,357)</u>	0.0%	
				-0.6%	
				Return on Equity	
				-0.3%	

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055241 WILLOW PASS HEALTHCARE CENTER				Proprietary - Corporation	
WILLOW PASS HEALTHCARE CENTER		12/31/2019 365 Days Settled			
CONCORD, CA 94519		CR Beds 83 POS Beds 0			
CONTRA COSTA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		91.9%	
		Length of Stay		114.6	
		Average Wages		23.65	
		12.9% Skilled Nursing		89.1%	
		87.1% Ancillary Service		10.9%	
		98.6% Current Ratio		3.6	
		1.4% Days to Collect		42.3	
		0.2% Avg Payment Days		35.4	
		0.0% Depreciation Rate		330.7%	
		1.5% Return on Equity		6.0%	
<hr/>					
555151 WILLOWS CENTER				Proprietary - Corporation	
WILLOWS CENTER		12/31/2019 365 Days Settled			
WILLOWS, CA 95988		CR Beds 76 POS Beds 0			
GLENN		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		87.7%	
		Length of Stay		434.3	
		Average Wages		28.71	
		27.8% Skilled Nursing		84.1%	
		72.2% Ancillary Service		15.9%	
		116.2% Current Ratio		1.2	
		-16.2% Days to Collect		41.6	
		0.1% Avg Payment Days		29.6	
		0.0% Depreciation Rate		173.5%	
		-16.2% Return on Equity		24.2%	

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056451 WINDSOR CARE CENTER OF CHEVIOT HILLS				Proprietary - Corporation	
WINDSOR CARE CENTER OF CHEVIOT HILLS				12/31/2019 365 Days Settled	
LOS ANGELES, CA 90034				CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	81.0%
Balance Sheet		Income Statement		Length of Stay	74.1
Current Assets	3,458,884	Total Charges	10,516,415	Average Wages	24.49
Fixed Assets	1,008,547	Contract Allowance	678,857	6.5%	Skilled Nursing 70.8%
Other Assets	122,587	Operating Revenue	9,837,558	93.5%	Ancillary Service 29.2%
Total Assets	4,590,018	Operating Expense	10,113,779	102.8%	Current Ratio 1.0
Current Liabilities	3,318,909	Operating Margin	-276,221	-2.8%	Days to Collect 106.9
Long Term Liabilities	1,758	Other Income	69,538	0.7%	Avg Payment Days 56.5
Total Equity	1,269,351	Other Expense	0	0.0%	Depreciation Rate 46.3%
Total Liab. and Equity	4,590,018	Net Profit or Loss	(206,683)	-2.1%	Return on Equity -16.3%
555703 WINDSOR CARE CENTER OF PETALUMA				Proprietary - Corporation	
WINDSOR CARE CENTER OF PETALUMA				12/31/2019 365 Days Settled	
PETALUMA, CA 94952				CR Beds 79 POS Beds 0	
SONOMA				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	90.8%
Balance Sheet		Income Statement		Length of Stay	120.6
Current Assets	713,234	Total Charges	9,154,057	Average Wages	27.91
Fixed Assets	172,783	Contract Allowance	197,441	2.2%	Skilled Nursing 85.5%
Other Assets	412,178	Operating Revenue	8,956,616	97.8%	Ancillary Service 14.5%
Total Assets	1,298,195	Operating Expense	9,979,494	111.4%	Current Ratio 0.3
Current Liabilities	2,775,629	Operating Margin	-1,022,878	-11.4%	Days to Collect 28.3
Long Term Liabilities	0	Other Income	17,756	0.2%	Avg Payment Days 36.8
Total Equity	-1,477,434	Other Expense	0	0.0%	Depreciation Rate 447.5%
Total Liab. and Equity	1,298,195	Net Profit or Loss	(1,005,122)	-11.2%	Return on Equity 68.0%

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555717 WINDSOR CARE CENTER OF SACRAMENTO				Proprietary - Corporation	
WINDSOR CARE CENTER OF SACRAMENTO		12/31/2019 365 Days Settled			
SACRAMENTO, CA 95838		CR Beds 128 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		92.4%	
Balance Sheet		Income Statement		Length of Stay	
				144.8	
Current Assets	2,407,209	Total Charges	12,224,937	Average Wages	
Fixed Assets	399,440	Contract Allowance	750,215	21.92	
Other Assets	106,693	Operating Revenue	11,474,722	6.1%	
Total Assets	2,913,342	Operating Expense	12,353,326	93.9%	
Current Liabilities	4,829,524	Operating Margin	-878,604	107.7%	
Long Term Liabilities	1,177	Other Income	1,808	-7.7%	
Total Equity	-1,917,359	Other Expense	0	0.0%	
Total Liab. and Equity	2,913,342	Net Profit or Loss	(876,796)	0.0%	
				Days to Collect	
				74.5	
				Avg Payment Days	
				41.9	
				Depreciation Rate	
				95.5%	
				Return on Equity	
				45.7%	

055516 WINDSOR CHICO CARE CENTER				Proprietary - Other	
WINDSOR CHICO CARE CENTER		12/31/2019 365 Days Settled			
CHICO, CA 95926		CR Beds 76 POS Beds 0			
BUTTE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		81.1%	
Balance Sheet		Income Statement		Length of Stay	
				103.2	
Current Assets	33,843	Total Charges	9,898,527	Average Wages	
Fixed Assets	93,446	Contract Allowance	2,344,986	24.84	
Other Assets	12,970	Operating Revenue	7,553,541	23.7%	
Total Assets	140,259	Operating Expense	7,978,856	76.3%	
Current Liabilities	364,877	Operating Margin	-425,315	105.6%	
Long Term Liabilities	375,000	Other Income	37,334	-5.6%	
Total Equity	-599,618	Other Expense	0	0.5%	
Total Liab. and Equity	140,259	Net Profit or Loss	(387,981)	0.0%	
				Days to Collect	
				(22.9)	
				Avg Payment Days	
				136.2	
				Depreciation Rate	
				411.0%	
				Return on Equity	
				64.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

056074 WINDSOR CHICO CREEK CARE AND REHAB CENTER				Proprietary - Other	
WINDSOR CHICO CREEK CARE AND REHAB CENTER		12/31/2019 365 Days Settled			
CHICO, CA 95926		CR Beds 184 POS Beds 0			
BUTTE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		82.3%	
		Length of Stay		102.0	
		Average Wages		23.47	
		30.8% Skilled Nursing		63.5%	
		69.2% Ancillary Service		36.5%	
		98.7% Current Ratio		1.1	
		1.3% Days to Collect		36.0	
		1.0% Avg Payment Days		143.9	
		0.0% Depreciation Rate		222.7%	
		2.3% Return on Equity		17.4%	
<hr/>					
055995 WINDSOR CONVALESCENT CENTER OF NORTH LONG BEACH				Proprietary - Corporation	
WINDSOR CONVALESCENT CENTER OF NORTH LONG BEACH		12/31/2019 365 Days Settled			
LONG BEACH, CA 90805		CR Beds 120 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		80.8%	
		Length of Stay		95.4	
		Average Wages		23.84	
		8.3% Skilled Nursing		69.1%	
		91.7% Ancillary Service		30.9%	
		98.0% Current Ratio		1.4	
		2.0% Days to Collect		42.6	
		0.2% Avg Payment Days		55.5	
		0.0% Depreciation Rate		15.9%	
		0.0% Return on Equity		-0.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055885 WINDSOR COUNTRY DRIVE CARE CENTER				Proprietary - Corporation	
WINDSOR COUNTRY DRIVE CARE CENTER		12/31/2019 365 Days Settled			
FREMONT, CA 94536		CR Beds 126 POS Beds 0			
ALAMEDA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		86.5%	
		Length of Stay		49.1	
		Average Wages		19.91	
		Skilled Nursing		68.8%	
		Ancillary Service		31.2%	
		Current Ratio		4.2	
		Days to Collect		44.5	
		Avg Payment Days		56.9	
		Depreciation Rate		48.5%	
		Return on Equity		16.0%	
Balance Sheet		Income Statement			
Current Assets	12,638,021	Total Charges	16,788,664		
Fixed Assets	391,982	Contract Allowance	-815,333	-4.9%	
Other Assets	647,960	Operating Revenue	17,603,997	104.9%	
Total Assets	13,677,963	Operating Expense	16,187,364	92.0%	
Current Liabilities	3,011,632	Operating Margin	1,416,633	8.0%	
Long Term Liabilities	10,052	Other Income	289,440	1.6%	
Total Equity	10,656,279	Other Expense	0	0.0%	
Total Liab. and Equity	13,677,963	Net Profit or Loss	1,706,073	9.7%	
055402 WINDSOR EL CAMINO CARE CENTER				Proprietary - Corporation	
WINDSOR EL CAMINO CARE CENTER		12/31/2019 365 Days Settled			
CARMICHAEL, CA 95608		CR Beds 178 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		93.2%	
		Length of Stay		75.6	
		Average Wages		17.28	
		Skilled Nursing		84.0%	
		Ancillary Service		16.0%	
		Current Ratio		0.7	
		Days to Collect		120.1	
		Avg Payment Days		37.0	
		Depreciation Rate		58.1%	
		Return on Equity		254.1%	
Balance Sheet		Income Statement			
Current Assets	6,268,270	Total Charges	19,043,826		
Fixed Assets	654,921	Contract Allowance	-9,932	-0.1%	
Other Assets	527,739	Operating Revenue	19,053,758	100.1%	
Total Assets	7,450,930	Operating Expense	22,549,672	118.3%	
Current Liabilities	8,807,413	Operating Margin	-3,495,914	-18.3%	
Long Term Liabilities	1,803	Other Income	44,348	0.2%	
Total Equity	-1,358,286	Other Expense	0	0.0%	
Total Liab. and Equity	7,450,930	Net Profit or Loss	(3,451,566)	-18.1%	

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055308 WINDSOR ELK GROVE CARE AND REHABILITATION CENTER				Proprietary - Corporation	
WINDSOR ELK GROVE CARE AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
ELK GROVE, CA 95624		CR Beds 136 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		95.8%	
Balance Sheet		Income Statement		Length of Stay 56.1	
Current Assets	8,136,453	Total Charges	18,417,928	Average Wages	17.91
Fixed Assets	613,994	Contract Allowance	1,420,247	7.7%	Skilled Nursing 77.0%
Other Assets	676,232	Operating Revenue	16,997,681	92.3%	Ancillary Service 23.0%
Total Assets	9,426,679	Operating Expense	16,167,281	95.1%	Current Ratio 3.6
Current Liabilities	2,288,529	Operating Margin	830,400	4.9%	Days to Collect 62.8
Long Term Liabilities	2,504	Other Income	413,591	2.4%	Avg Payment Days 48.1
Total Equity	7,135,646	Other Expense	0	0.0%	Depreciation Rate 53.8%
Total Liab. and Equity	9,426,679	Net Profit or Loss	1,243,991	7.3%	Return on Equity 17.4%
055735 WINDSOR ELMHAVEN CARE CENTER				Proprietary - Corporation	
WINDSOR ELMHAVEN CARE CENTER		12/31/2019 365 Days Settled			
STOCKTON, CA 95207		CR Beds 128 POS Beds 0			
SAN JOAQUIN		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		90.8%	
Balance Sheet		Income Statement		Length of Stay 51.9	
Current Assets	4,674,601	Total Charges	21,554,444	Average Wages	23.07
Fixed Assets	1,969,221	Contract Allowance	3,620,763	16.8%	Skilled Nursing 83.3%
Other Assets	414,408	Operating Revenue	17,933,681	83.2%	Ancillary Service 16.7%
Total Assets	7,058,230	Operating Expense	17,141,548	95.6%	Current Ratio 1.2
Current Liabilities	4,034,891	Operating Margin	792,133	4.4%	Days to Collect 93.6
Long Term Liabilities	5,902	Other Income	664,318	3.7%	Avg Payment Days 54.2
Total Equity	3,017,437	Other Expense	0	0.0%	Depreciation Rate 22.8%
Total Liab. and Equity	7,058,230	Net Profit or Loss	1,456,451	8.1%	Return on Equity 48.3%

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055689 WINDSOR GARDENS CARE CENTER OF FULLERTON				Proprietary - Corporation	
WINDSOR GARDENS CARE CENTER OF FULLERTON		12/31/2019 365 Days Settled			
FULLERTON, CA 92832				CR Beds 99	POS Beds 0
ORANGE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	88.9%
Balance Sheet		Income Statement		Length of Stay	33.6
Current Assets	2,393,048	Total Charges	13,782,381	Average Wages	18.00
Fixed Assets	829,924	Contract Allowance	1,761,566	12.8%	Skilled Nursing 58.3%
Other Assets	2,456	Operating Revenue	12,020,815	87.2%	Ancillary Service 41.7%
Total Assets	3,225,428	Operating Expense	12,991,824	108.1%	Current Ratio 0.5
Current Liabilities	4,718,369	Operating Margin	-971,009	-8.1%	Days to Collect 71.2
Long Term Liabilities	0	Other Income	13,915	0.1%	Avg Payment Days 55.4
Total Equity	-1,492,941	Other Expense	0	0.0%	Depreciation Rate 81.3%
Total Liab. and Equity	3,225,428	Net Profit or Loss	(957,094)	-8.0%	Return on Equity 64.1%

055434 WINDSOR GARDENS CARE CENTER OF HAYWARD				Proprietary - Corporation	
WINDSOR GARDENS CARE CENTER OF HAYWARD		12/31/2019 365 Days Settled			
HAYWARD, CA 94541				CR Beds 75	POS Beds 0
ALAMEDA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	94.4%
Balance Sheet		Income Statement		Length of Stay	44.6
Current Assets	1,867,092	Total Charges	10,757,734	Average Wages	19.61
Fixed Assets	210,844	Contract Allowance	-625,321	-5.8%	Skilled Nursing 70.8%
Other Assets	2,456	Operating Revenue	11,383,055	105.8%	Ancillary Service 29.2%
Total Assets	2,080,392	Operating Expense	11,292,976	99.2%	Current Ratio 0.9
Current Liabilities	2,041,168	Operating Margin	90,079	0.8%	Days to Collect 57.3
Long Term Liabilities	1,911	Other Income	7,990	0.1%	Avg Payment Days 46.1
Total Equity	37,313	Other Expense	0	0.0%	Depreciation Rate 214.1%
Total Liab. and Equity	2,080,392	Net Profit or Loss	98,069	0.9%	Return on Equity 262.8%

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056267 WINDSOR GARDENS CONV CENTER OF HAWTHORNE				Proprietary - Corporation	
WINDSOR GARDENS CONV CENTER OF HAWTHORNE 12/31/2019 365 Days Settled					
HAWTHORNE, CA 90250				CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 87.6%	
Balance Sheet		Income Statement		Length of Stay 67.1	
Current Assets	2,140,757	Total Charges	10,257,538	Average Wages 22.59	
Fixed Assets	298,584	Contract Allowance	840,420	8.2%	Skilled Nursing 75.0%
Other Assets	2,456	Operating Revenue	9,417,118	91.8%	Ancillary Service 25.0%
Total Assets	<u>2,441,797</u>	Operating Expense	11,246,817	119.4%	Current Ratio 0.3
Current Liabilities	7,848,279	Operating Margin	-1,829,699	-19.4%	Days to Collect 80.4
Long Term Liabilities	14,527	Other Income	34,402	0.4%	Avg Payment Days 42.2
Total Equity	-5,421,009	Other Expense	0	0.0%	Depreciation Rate 100.2%
Total Liab. and Equity	<u>2,441,797</u>	Net Profit or Loss	<u>(1,795,297)</u>	-19.1%	Return on Equity 33.1%
055954 WINDSOR GARDENS CONV CENTER OF SAN DIEGO				Proprietary - Other	
WINDSOR GARDENS CONV CENTER OF SAN DIEGO 12/31/2019 365 Days Settled					
NATIONAL CITY, CA 91950				CR Beds 98 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 92.0%	
Balance Sheet		Income Statement		Length of Stay 57.2	
Current Assets	2,748,590	Total Charges	12,833,862	Average Wages 20.56	
Fixed Assets	433,171	Contract Allowance	2,261,523	17.6%	Skilled Nursing 68.2%
Other Assets	2,172	Operating Revenue	10,572,339	82.4%	Ancillary Service 31.8%
Total Assets	<u>3,183,933</u>	Operating Expense	10,822,618	102.4%	Current Ratio 1.7
Current Liabilities	1,644,091	Operating Margin	-250,279	-2.4%	Days to Collect 66.4
Long Term Liabilities	28,557	Other Income	100,980	1.0%	Avg Payment Days 51.1
Total Equity	1,511,285	Other Expense	0	0.0%	Depreciation Rate 47.1%
Total Liab. and Equity	<u>3,183,933</u>	Net Profit or Loss	<u>(149,299)</u>	-1.4%	Return on Equity -9.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555688 WINDSOR GARDENS CONVALESCENT CENTER OF ANAHEIM		Proprietary - Corporation	
WINDSOR GARDENS CONVALESCENT CENTER OF ANAHEIM		12/31/2019 365 Days Settled	
ANAHEIM, CA 92804		CR Beds 154 POS Beds 0	
ORANGE		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate	91.4%
		Length of Stay	68.8
		Average Wages	24.51
		16.1% Skilled Nursing	69.0%
		83.9% Ancillary Service	31.0%
		98.6% Current Ratio	1.1
		1.4% Days to Collect	72.2
		1.1% Avg Payment Days	93.7
		0.0% Depreciation Rate	174.1%
		2.5% Return on Equity	150.3%

Balance Sheet		Income Statement	
Current Assets	3,554,750	Total Charges	18,758,180
Fixed Assets	452,806	Contract Allowance	3,021,068
Other Assets	12,720	Operating Revenue	15,737,112
Total Assets	4,020,276	Operating Expense	15,516,139
Current Liabilities	3,342,895	Operating Margin	220,973
Long Term Liabilities	416,000	Other Income	171,987
Total Equity	261,381	Other Expense	0
Total Liab. and Equity	4,020,276	Net Profit or Loss	392,960

555375 WINDSOR GARDENS CONVALESCENT CENTER OF LONG BEACH		Proprietary - Partnership	
WINDSOR GARDENS CONVALESCENT CENTER OF LONG BEACH		12/31/2019 365 Days Settled	
LONG BEACH, CA 90805		CR Beds 199 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
PALMETTO (CALIFORNIA)		Occupancy Rate	92.6%
		Length of Stay	101.3
		Average Wages	21.57
		9.2% Skilled Nursing	71.8%
		90.8% Ancillary Service	28.2%
		106.8% Current Ratio	0.7
		-6.8% Days to Collect	121.1
		0.1% Avg Payment Days	49.6
		0.0% Depreciation Rate	52.9%
		-6.6% Return on Equity	76.6%

Balance Sheet		Income Statement	
Current Assets	6,261,643	Total Charges	20,726,919
Fixed Assets	485,605	Contract Allowance	1,908,932
Other Assets	2,456	Operating Revenue	18,817,987
Total Assets	6,749,704	Operating Expense	20,089,366
Current Liabilities	8,380,587	Operating Margin	-1,271,379
Long Term Liabilities	0	Other Income	22,435
Total Equity	-1,630,883	Other Expense	0
Total Liab. and Equity	6,749,704	Net Profit or Loss	(1,248,944)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

056194 WINDSOR GARDENS CONVALESCENT HOSPITAL				Proprietary - Corporation	
WINDSOR GARDENS CONVALESCENT HOSPITAL		12/31/2019 365 Days Settled			
LOS ANGELES, CA 90019		CR Beds 98 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		94.6%	
Balance Sheet		Income Statement		Length of Stay	
				81.5	
Current Assets	1,967,792	Total Charges	13,445,127	Average Wages	24.42
Fixed Assets	402,814	Contract Allowance	235,367	1.8% Skilled Nursing	60.7%
Other Assets	8,518	Operating Revenue	13,209,760	98.2% Ancillary Service	39.3%
Total Assets	2,379,124	Operating Expense	12,408,193	93.9% Current Ratio	(1.1)
Current Liabilities	-1,723,859	Operating Margin	801,567	6.1% Days to Collect	48.6
Long Term Liabilities	1,642	Other Income	43,064	0.3% Avg Payment Days	55.7
Total Equity	4,101,341	Other Expense	0	0.0% Depreciation Rate	46.4%
Total Liab. and Equity	2,379,124	Net Profit or Loss	844,631	6.4% Return on Equity	20.6%

555012 WINDSOR GARDENS HEALTHCARE OF THE VALLEY				Proprietary - Partnership	
WINDSOR GARDENS HEALTHCARE OF THE VALLEY		12/31/2019 365 Days Settled			
NORTH HOLLYWOOD, CA 91606		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		88.5%	
Balance Sheet		Income Statement		Length of Stay	
				48.2	
Current Assets	2,393,581	Total Charges	13,446,556	Average Wages	24.83
Fixed Assets	640,278	Contract Allowance	1,822,236	13.6% Skilled Nursing	62.9%
Other Assets	2,847	Operating Revenue	11,624,320	86.4% Ancillary Service	37.1%
Total Assets	3,036,706	Operating Expense	11,907,810	102.4% Current Ratio	1.4
Current Liabilities	1,740,056	Operating Margin	-283,490	-2.4% Days to Collect	63.9
Long Term Liabilities	0	Other Income	10,092	0.1% Avg Payment Days	51.3
Total Equity	1,296,650	Other Expense	0	0.0% Depreciation Rate	43.6%
Total Liab. and Equity	3,036,706	Net Profit or Loss	(273,398)	-2.4% Return on Equity	-21.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055739 WINDSOR GARDENS REHABILITATION CENTER OF SALINAS				Proprietary - Partnership	
WINDSOR GARDENS REHABILITATION CENTER OF SALINAS		12/31/2019 365 Days Settled			
SALINAS, CA 93901		CR Beds 99 POS Beds 0			
MONTEREY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		88.0%	
Balance Sheet		Income Statement		Length of Stay 84.1	
Current Assets	3,194,609	Total Charges	18,212,567	Average Wages	21.07
Fixed Assets	537,833	Contract Allowance	4,054,335	22.3% Skilled Nursing	88.5%
Other Assets	2,456	Operating Revenue	14,158,232	77.7% Ancillary Service	11.5%
Total Assets	3,734,898	Operating Expense	14,314,753	101.1% Current Ratio	1.5
Current Liabilities	2,132,200	Operating Margin	-156,521	-1.1% Days to Collect	81.7
Long Term Liabilities	7,356	Other Income	11,357	0.1% Avg Payment Days	37.6
Total Equity	1,595,342	Other Expense	0	0.0% Depreciation Rate	124.0%
Total Liab. and Equity	3,734,898	Net Profit or Loss	(145,164)	-1.0% Return on Equity	-9.1%

056324 WINDSOR HAMPTON CARE CENTER				Proprietary - Corporation	
WINDSOR HAMPTON CARE CENTER		12/31/2019 365 Days Settled			
STOCKTON, CA 95204		CR Beds 120 POS Beds 0			
SAN JOAQUIN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		89.8%	
Balance Sheet		Income Statement		Length of Stay 38.5	
Current Assets	6,302,278	Total Charges	14,716,805	Average Wages	22.22
Fixed Assets	701,821	Contract Allowance	-404,842	-2.8% Skilled Nursing	66.7%
Other Assets	610,121	Operating Revenue	15,121,647	102.8% Ancillary Service	33.3%
Total Assets	7,614,220	Operating Expense	14,263,068	94.3% Current Ratio	2.8
Current Liabilities	2,275,588	Operating Margin	858,579	5.7% Days to Collect	71.4
Long Term Liabilities	0	Other Income	11,481	0.1% Avg Payment Days	54.3
Total Equity	5,338,632	Other Expense	0	0.0% Depreciation Rate	42.4%
Total Liab. and Equity	7,614,220	Net Profit or Loss	870,060	5.8% Return on Equity	16.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

056280 WINDSOR HEALTHCARE CENTER OF OAKLAND				Proprietary - Other	
WINDSOR HEALTHCARE CENTER OF OAKLAND		12/31/2019 365 Days Settled			
OAKLAND, CA 94602		CR Beds 94 POS Beds 0			
ALAMEDA		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		94.0%	
Balance Sheet		Income Statement		Length of Stay	
				119.9	
Current Assets	1,596,305	Total Charges	13,229,614	Average Wages	27.30
Fixed Assets	625,126	Contract Allowance	1,567,176	11.8% Skilled Nursing	72.5%
Other Assets	0	Operating Revenue	11,662,438	88.2% Ancillary Service	27.5%
Total Assets	2,221,431	Operating Expense	11,195,845	96.0% Current Ratio	8.6
Current Liabilities	185,758	Operating Margin	466,593	4.0% Days to Collect	36.3
Long Term Liabilities	-1,595,000	Other Income	158,357	1.4% Avg Payment Days	137.9
Total Equity	3,630,673	Other Expense	0	0.0% Depreciation Rate	99.4%
Total Liab. and Equity	2,221,431	Net Profit or Loss	624,950	5.4% Return on Equity	17.2%

555616 WINDSOR MANOR				Nonprofit - Other	
WINDSOR MANOR		12/31/2019 365 Days Settled			
GLENDALE, CA 91205		CR Beds 137 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		86.0%	
Balance Sheet		Income Statement		Length of Stay	
				358.3	
Current Assets	615,964	Total Charges	9,046,238	Average Wages	18.81
Fixed Assets	5,440,358	Contract Allowance	291,886	3.2% Skilled Nursing	27.8%
Other Assets	0	Operating Revenue	8,754,352	96.8% Ancillary Service	3.2%
Total Assets	6,056,322	Operating Expense	10,269,016	117.3% Current Ratio	0.1
Current Liabilities	5,802,471	Operating Margin	-1,514,664	-17.3% Days to Collect	22.8
Long Term Liabilities	1,562,563	Other Income	115,210	1.3% Avg Payment Days	10.3
Total Equity	-1,308,712	Other Expense	0	0.0% Depreciation Rate	1.5%
Total Liab. and Equity	6,056,322	Net Profit or Loss	(1,399,454)	-16.0% Return on Equity	106.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055150 WINDSOR MANOR REHABILITATION CENTER				Proprietary - Partnership	
WINDSOR MANOR REHABILITATION CENTER		12/31/2019 365 Days Settled			
CONCORD, CA 94521				CR Beds 190 POS Beds 0	
CONTRA COSTA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	91.9%
Balance Sheet		Income Statement		Length of Stay	59.9
Current Assets	4,264,900	Total Charges	24,380,199	Average Wages	19.07
Fixed Assets	851,740	Contract Allowance	1,358,274	5.6%	Skilled Nursing 77.2%
Other Assets	2,456	Operating Revenue	23,021,925	94.4%	Ancillary Service 22.8%
Total Assets	5,119,096	Operating Expense	23,472,384	102.0%	Current Ratio 0.9
Current Liabilities	4,699,615	Operating Margin	-450,459	-2.0%	Days to Collect 65.2
Long Term Liabilities	12,532	Other Income	29,334	0.1%	Avg Payment Days 44.1
Total Equity	406,949	Other Expense	0	0.0%	Depreciation Rate 103.7%
Total Liab. and Equity	5,119,096	Net Profit or Loss	(421,125)	-1.8%	Return on Equity -103.5%
055962 WINDSOR MONTEREY CARE CENTER				Proprietary - Corporation	
WINDSOR MONTEREY CARE CENTER		12/31/2019 365 Days Settled			
MONTEREY, CA 93940				CR Beds 78 POS Beds 0	
MONTEREY				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	91.5%
Balance Sheet		Income Statement		Length of Stay	103.0
Current Assets	1,559,502	Total Charges	10,043,191	Average Wages	18.38
Fixed Assets	357,277	Contract Allowance	558,138	5.6%	Skilled Nursing 75.1%
Other Assets	278,850	Operating Revenue	9,485,053	94.4%	Ancillary Service 24.9%
Total Assets	2,195,629	Operating Expense	9,432,970	99.5%	Current Ratio (1.4)
Current Liabilities	-1,097,519	Operating Margin	52,083	0.5%	Days to Collect 53.3
Long Term Liabilities	7,779	Other Income	15,193	0.2%	Avg Payment Days 46.0
Total Equity	3,285,369	Other Expense	0	0.0%	Depreciation Rate 40.7%
Total Liab. and Equity	2,195,629	Net Profit or Loss	67,276	0.7%	Return on Equity 2.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555565 WINDSOR PALMS CARE CENTER OF ARTESIA				Proprietary - Corporation	
WINDSOR PALMS CARE CENTER OF ARTESIA		12/31/2019 365 Days Settled			
ARTESIA, CA 90701				CR Beds 296 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	95.8%
Balance Sheet		Income Statement		Length of Stay	116.3
Current Assets	5,009,263	Total Charges	27,821,249	Average Wages	20.76
Fixed Assets	922,711	Contract Allowance	1,405,659	5.1%	Skilled Nursing 81.8%
Other Assets	2,456	Operating Revenue	26,415,590	94.9%	Ancillary Service 18.2%
Total Assets	5,934,430	Operating Expense	26,744,093	101.2%	Current Ratio 1.4
Current Liabilities	3,516,726	Operating Margin	-328,503	-1.2%	Days to Collect 44.0
Long Term Liabilities	749	Other Income	851,937	3.2%	Avg Payment Days 43.3
Total Equity	2,416,955	Other Expense	0	0.0%	Depreciation Rate 83.6%
Total Liab. and Equity	5,934,430	Net Profit or Loss	523,434	2.0%	Return on Equity 21.7%
555276 WINDSOR PARK CARE CENTER OF FREMONT				Proprietary - Corporation	
WINDSOR PARK CARE CENTER OF FREMONT		12/31/2019 365 Days Settled			
FREMONT, CA 94536				CR Beds 85 POS Beds 0	
ALAMEDA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	86.3%
Balance Sheet		Income Statement		Length of Stay	62.6
Current Assets	5,294,068	Total Charges	11,199,098	Average Wages	20.25
Fixed Assets	913,654	Contract Allowance	-385,427	-3.4%	Skilled Nursing 70.3%
Other Assets	2,456	Operating Revenue	11,584,525	103.4%	Ancillary Service 29.7%
Total Assets	6,210,178	Operating Expense	11,522,371	99.5%	Current Ratio 3.3
Current Liabilities	1,593,200	Operating Margin	62,154	0.5%	Days to Collect 45.4
Long Term Liabilities	0	Other Income	28,859	0.2%	Avg Payment Days 47.1
Total Equity	4,616,978	Other Expense	0	0.0%	Depreciation Rate 90.0%
Total Liab. and Equity	6,210,178	Net Profit or Loss	91,013	0.8%	Return on Equity 2.0%

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555398 WINDSOR POST-ACUTE CARE CENTER OF HAYWARD				Proprietary - Corporation	
WINDSOR POST-ACUTE CARE CENTER OF HAYWARD		12/31/2019 365 Days Settled			
HAYWARD, CA 94544				CR Beds 99	POS Beds 0
ALAMEDA				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	90.4%
				Length of Stay	49.6
				Average Wages	17.81
				Skilled Nursing	76.6%
				Ancillary Service	23.4%
				Current Ratio	2.7
				Days to Collect	40.1
				Avg Payment Days	45.1
				Depreciation Rate	54.9%
				Return on Equity	6.2%
Balance Sheet		Income Statement			
Current Assets	4,122,223	Total Charges	11,341,879		
Fixed Assets	678,904	Contract Allowance	-305,733	-2.7%	
Other Assets	106,693	Operating Revenue	11,647,612	102.7%	
Total Assets	4,907,820	Operating Expense	11,446,261	98.3%	
Current Liabilities	1,531,097	Operating Margin	201,351	1.7%	
Long Term Liabilities	0	Other Income	9,327	0.1%	
Total Equity	3,376,723	Other Expense	0	0.0%	
Total Liab. and Equity	4,907,820	Net Profit or Loss	210,678	1.8%	
555118 WINDSOR POST-ACUTE HEALTHCARE CENTER OF MODESTO				Proprietary - Partnership	
WINDSOR POST-ACUTE HEALTHCARE CENTER OF MODESTO		12/31/2019 365 Days Settled			
MODESTO, CA 95350				CR Beds 175	POS Beds 0
STANISLAUS				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	91.3%
				Length of Stay	79.6
				Average Wages	19.46
				Skilled Nursing	80.7%
				Ancillary Service	19.3%
				Current Ratio	0.5
				Days to Collect	47.1
				Avg Payment Days	41.1
				Depreciation Rate	311.1%
				Return on Equity	200.1%
Balance Sheet		Income Statement			
Current Assets	2,350,711	Total Charges	16,298,353		
Fixed Assets	439,428	Contract Allowance	717,813	4.4%	
Other Assets	1,013,507	Operating Revenue	15,580,540	95.6%	
Total Assets	3,803,646	Operating Expense	17,713,576	113.7%	
Current Liabilities	4,860,841	Operating Margin	-2,133,036	-13.7%	
Long Term Liabilities	2,234	Other Income	12,703	0.1%	
Total Equity	-1,059,429	Other Expense	0	0.0%	
Total Liab. and Equity	3,803,646	Net Profit or Loss	(2,120,333)	-13.6%	

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056258 WINDSOR REDDING CARE CENTER				Proprietary - Other	
WINDSOR REDDING CARE CENTER		12/31/2019 365 Days Settled			
REDDING, CA 96001		CR Beds 113 POS Beds 0			
SHASTA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		80.9%	
Balance Sheet		Income Statement		Length of Stay	
				146.9	
Current Assets	1,956,757	Total Charges	16,097,582	Average Wages	
Fixed Assets	568,965	Contract Allowance	2,597,691	26.12	
Other Assets	260,385	Operating Revenue	13,499,891	16.1%	
Total Assets	<u>2,786,107</u>	Operating Expense	12,407,185	83.9%	
Current Liabilities	2,260,135	Operating Margin	1,092,706	91.9%	
Long Term Liabilities	-4,070,000	Other Income	156,611	8.1%	
Total Equity	<u>4,595,972</u>	Other Expense	0	1.2%	
Total Liab. and Equity	<u>2,786,107</u>	Net Profit or Loss	<u>1,249,317</u>	0.0%	
				9.3%	
				Skilled Nursing	
				66.3%	
				Ancillary Service	
				33.7%	
				Current Ratio	
				0.9	
				Days to Collect	
				31.3	
				Avg Payment Days	
				141.8	
				Depreciation Rate	
				123.9%	
				Return on Equity	
				27.2%	

056476 WINDSOR ROSEWOOD CARE CENTER				Proprietary - Corporation	
WINDSOR ROSEWOOD CARE CENTER		12/31/2019 365 Days Settled			
PLEASANT HILL, CA 94523		CR Beds 113 POS Beds 0			
CONTRA COSTA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		90.5%	
Balance Sheet		Income Statement		Length of Stay	
				74.2	
Current Assets	4,482,057	Total Charges	25,626,236	Average Wages	
Fixed Assets	1,165,198	Contract Allowance	10,288,687	21.17	
Other Assets	352,451	Operating Revenue	15,337,549	40.1%	
Total Assets	<u>5,999,706</u>	Operating Expense	15,457,742	59.9%	
Current Liabilities	2,299,818	Operating Margin	-120,193	100.8%	
Long Term Liabilities	3,400	Other Income	11,420	-0.8%	
Total Equity	<u>3,696,488</u>	Other Expense	0	0.1%	
Total Liab. and Equity	<u>5,999,706</u>	Net Profit or Loss	<u>(108,773)</u>	0.0%	
				-0.7%	
				Skilled Nursing	
				91.2%	
				Ancillary Service	
				8.8%	
				Current Ratio	
				1.9	
				Days to Collect	
				62.1	
				Avg Payment Days	
				46.9	
				Depreciation Rate	
				25.2%	
				Return on Equity	
				-2.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055871 WINDSOR SKYLINE CARE CENTER				Proprietary - Corporation	
WINDSOR SKYLINE CARE CENTER		12/31/2019 365 Days Settled			
SALINAS, CA 93906		CR Beds 80 POS Beds 0			
MONTEREY		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		93.2%	
Balance Sheet		Income Statement		Length of Stay 111.1	
Current Assets	2,084,761	Total Charges	9,408,659	Average Wages	17.72
Fixed Assets	1,012,085	Contract Allowance	905	0.0%	Skilled Nursing 82.6%
Other Assets	248,473	Operating Revenue	9,407,754	100.0%	Ancillary Service 17.4%
Total Assets	3,345,319	Operating Expense	9,050,321	96.2%	Current Ratio 1.6
Current Liabilities	1,281,608	Operating Margin	357,433	3.8%	Days to Collect 67.3
Long Term Liabilities	0	Other Income	7,317	0.1%	Avg Payment Days 48.0
Total Equity	2,063,711	Other Expense	0	0.0%	Depreciation Rate 30.8%
Total Liab. and Equity	3,345,319	Net Profit or Loss	364,750	3.9%	Return on Equity 17.7%
555738 WINDSOR TERRACE HEALTH CARE				Proprietary - Corporation	
WINDSOR TERRACE HEALTH CARE		12/31/2019 365 Days Settled			
VAN NUYS, CA 91405		CR Beds 133 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NORIDIAN		Occupancy Rate		94.8%	
Balance Sheet		Income Statement		Length of Stay 38.8	
Current Assets	4,180,396	Total Charges	21,884,577	Average Wages	24.32
Fixed Assets	218,462	Contract Allowance	3,428,156	15.7%	Skilled Nursing 56.1%
Other Assets	36,221	Operating Revenue	18,456,421	84.3%	Ancillary Service 43.9%
Total Assets	4,435,079	Operating Expense	20,655,080	111.9%	Current Ratio 0.9
Current Liabilities	4,828,585	Operating Margin	-2,198,659	-11.9%	Days to Collect 81.1
Long Term Liabilities	0	Other Income	77,338	0.4%	Avg Payment Days 47.6
Total Equity	-389,756	Other Expense	0	0.0%	Depreciation Rate 307.0%
Total Liab. and Equity	4,438,829	Net Profit or Loss	(2,121,321)	-11.5%	Return on Equity 544.3%

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555794 WINDSOR TERRACE OF WESTLAKE VILLAGE				Proprietary - Corporation	
WINDSOR TERRACE OF WESTLAKE VILLAGE		12/31/2019 365 Days Settled			
THOUSAND OAKS, CA 91361				CR Beds 99	POS Beds 0
VENTURA				Key Performance Ind.	
Noridian (AS, GU, HI, NV)				Occupancy Rate	88.2%
Balance Sheet		Income Statement		Length of Stay	55.5
Current Assets	4,143,641	Total Charges	17,021,654	Average Wages	27.20
Fixed Assets	752,676	Contract Allowance	2,808,044	16.5% Skilled Nursing	70.0%
Other Assets	1,192,270	Operating Revenue	14,213,610	83.5% Ancillary Service	30.0%
Total Assets	6,088,587	Operating Expense	15,600,416	109.8% Current Ratio	0.5
Current Liabilities	8,268,807	Operating Margin	-1,386,806	-9.8% Days to Collect	87.2
Long Term Liabilities	70,942	Other Income	183,407	1.3% Avg Payment Days	50.5
Total Equity	-2,251,162	Other Expense	0	0.0% Depreciation Rate	138.4%
Total Liab. and Equity	6,088,587	Net Profit or Loss	(1,203,399)	-8.5% Return on Equity	53.5%

555060 WINDSOR THE RIDGE REHABILITATION CENTER				Proprietary - Corporation	
WINDSOR THE RIDGE REHABILITATION CENTER		12/31/2019 365 Days Settled			
SALINAS, CA 93906				CR Beds 103	POS Beds 0
MONTEREY				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	95.4%
Balance Sheet		Income Statement		Length of Stay	67.6
Current Assets	15,072,476	Total Charges	13,908,716	Average Wages	18.05
Fixed Assets	468,802	Contract Allowance	-2,123,151	-15.3% Skilled Nursing	69.9%
Other Assets	325,583	Operating Revenue	16,031,867	115.3% Ancillary Service	30.1%
Total Assets	15,866,861	Operating Expense	13,035,414	81.3% Current Ratio	6.1
Current Liabilities	2,475,540	Operating Margin	2,996,453	18.7% Days to Collect	75.9
Long Term Liabilities	650	Other Income	13,509	0.1% Avg Payment Days	65.5
Total Equity	13,390,671	Other Expense	0	0.0% Depreciation Rate	44.3%
Total Liab. and Equity	15,866,861	Net Profit or Loss	3,009,962	18.8% Return on Equity	22.5%

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056238 WINDSOR VALLEJO NURSING & REHABILITATION CENTER		Proprietary - Corporation	
WINDSOR VALLEJO NURSING & REHABILITATION CENTER		12/31/2019 365 Days Settled	
VALLEJO, CA 94589		CR Beds 166 POS Beds 0	
SOLANO		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	87.8%
Balance Sheet		Income Statement	
Current Assets	8,610,565	Total Charges	20,485,606
Fixed Assets	379,902	Contract Allowance	140,297
Other Assets	845,094	Operating Revenue	20,345,309
Total Assets	9,835,561	Operating Expense	19,175,770
Current Liabilities	3,034,663	Operating Margin	1,169,539
Long Term Liabilities	0	Other Income	10,728
Total Equity	6,800,898	Other Expense	0
Total Liab. and Equity	9,835,561	Net Profit or Loss	1,180,267
		0.7%	Skilled Nursing 72.7%
		99.3%	Ancillary Service 27.3%
		94.3%	Current Ratio 2.8
		5.7%	Days to Collect 50.8
		0.1%	Avg Payment Days 51.5
		0.0%	Depreciation Rate 67.0%
		5.8%	Return on Equity 17.4%
055289 WINE COUNTRY CARE CENTER		Nonprofit - Other	
WINE COUNTRY CARE CENTER		12/31/2019 214 Days Settled	
LODI, CA 95240		5/31/2019 151 Days Settled	
SAN JOAQUIN		CR Beds 0 POS Beds 0	
Noridian (CA)		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0
		0.0%	Skilled Nursing 0.0%
		0.0%	Ancillary Service 0.0%
		0.0%	Current Ratio
		0.0%	Days to Collect
		0.0%	Avg Payment Days
		0.0%	Depreciation Rate 0.0%
		0.0%	Return on Equity 0.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055289 WINE COUNTRY CARE CENTER				Proprietary - Other	
WINE COUNTRY CARE CENTER		12/31/2019 214 Days Settled			
LODI, CA 95240		5/31/2019 151 Days Settled		CR Beds 87 POS Beds 0	
SAN JOAQUIN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		93.6%	
Balance Sheet		Income Statement		Length of Stay	
				132.0	
Current Assets	947,401	Total Charges	6,536,397	Average Wages	
				20.28	
Fixed Assets	0	Contract Allowance	2,339,645	35.8%	
				Skilled Nursing	
Other Assets	2,260	Operating Revenue	4,196,752	64.2%	
				Ancillary Service	
Total Assets	949,661	Operating Expense	4,712,445	112.3%	
				Current Ratio	
Current Liabilities	847,358	Operating Margin	-515,693	-12.3%	
				Days to Collect	
Long Term Liabilities	613,019	Other Income	4,977	0.1%	
				Avg Payment Days	
Total Equity	-510,716	Other Expense	0	0.0%	
				Depreciation Rate	
Total Liab. and Equity	949,661	Net Profit or Loss	(510,716)	-12.2%	
				Return on Equity	
				100.0%	
055512 WOLF CREEK CARE CENTER				Proprietary - Corporation	
WOLF CREEK CARE CENTER		12/31/2019 365 Days Settled			
GRASS VALLEY, CA 95945		5/31/2019 151 Days Settled		CR Beds 59 POS Beds 0	
NEVADA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.0%	
Balance Sheet		Income Statement		Length of Stay	
				174.2	
Current Assets	22,282,122	Total Charges	6,178,142	Average Wages	
				26.56	
Fixed Assets	185,919	Contract Allowance	429,258	6.9%	
				Skilled Nursing	
Other Assets	1,090,001	Operating Revenue	5,748,884	93.1%	
				Ancillary Service	
Total Assets	23,558,042	Operating Expense	6,712,809	116.8%	
				Current Ratio	
Current Liabilities	23,188,039	Operating Margin	-963,925	-16.8%	
				Days to Collect	
Long Term Liabilities	0	Other Income	3,474	0.1%	
				Avg Payment Days	
Total Equity	370,003	Other Expense	0	0.0%	
				Depreciation Rate	
Total Liab. and Equity	23,558,042	Net Profit or Loss	(960,451)	-16.7%	
				Return on Equity	
				-259.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055517 WOODLANDS HEALTHCARE CENTER				Proprietary - Other	
WOODLANDS HEALTHCARE CENTER				12/31/2019 365 Days Settled	
LOS GATOS, CA 95030				CR Beds 65 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 82.0%	
Balance Sheet		Income Statement		Length of Stay 56.5	
Current Assets	1,440,023	Total Charges	9,051,786	Average Wages 26.71	
Fixed Assets	874,840	Contract Allowance	-1,781,464	-19.7%	Skilled Nursing 68.3%
Other Assets	2,161,204	Operating Revenue	10,833,250	119.7%	Ancillary Service 31.7%
Total Assets	<u>4,476,067</u>	Operating Expense	<u>9,176,076</u>	84.7%	Current Ratio 2.5
Current Liabilities	583,418	Operating Margin	1,657,174	15.3%	Days to Collect 46.7
Long Term Liabilities	637,821	Other Income	9,063	0.1%	Avg Payment Days 19.5
Total Equity	<u>3,254,828</u>	Other Expense	0	0.0%	Depreciation Rate 35.7%
Total Liab. and Equity	<u>4,476,067</u>	Net Profit or Loss	<u>1,666,237</u>	15.4%	Return on Equity 51.2%
056405 WOODRUFF CONVALESCENT CENTER				Proprietary - Corporation	
WOODRUFF CONVALESCENT CENTER				12/31/2019 365 Days Settled	
BELLFLOWER, CA 90706				CR Beds 140 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 91.3%	
Balance Sheet		Income Statement		Length of Stay 134.1	
Current Assets	3,354,772	Total Charges	17,537,585	Average Wages 20.25	
Fixed Assets	193,176	Contract Allowance	5,511,900	31.4%	Skilled Nursing 60.6%
Other Assets	0	Operating Revenue	12,025,685	68.6%	Ancillary Service 39.4%
Total Assets	<u>3,547,948</u>	Operating Expense	<u>11,352,949</u>	94.4%	Current Ratio 2.7
Current Liabilities	1,246,872	Operating Margin	672,736	5.6%	Days to Collect 46.8
Long Term Liabilities	0	Other Income	3,597	0.0%	Avg Payment Days 22.8
Total Equity	<u>2,301,076</u>	Other Expense	0	0.0%	Depreciation Rate 185.9%
Total Liab. and Equity	<u>3,547,948</u>	Net Profit or Loss	<u>676,333</u>	5.6%	Return on Equity 29.4%

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056083 WOODS HEALTH SERVICES		Nonprofit - Other	
WOODS HEALTH SERVICES		6/30/2019 365 Days Settled	
LA VERNE, CA 91750		CR Beds 0 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate 0.0%	
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0
		Length of Stay	
		Average Wages	
		0.0% Skilled Nursing 0.0%	
		0.0% Ancillary Service 0.0%	
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate 0.0%	
		0.0% Return on Equity 0.0%	
555798 WOODSIDE HEALTHCARE CENTER		Proprietary - Corporation	
WOODSIDE HEALTHCARE CENTER		12/31/2019 287 Days Settled	
SACRAMENTO, CA 95825		3/19/2019 78 Days Submitted	
SACRAMENTO		CR Beds 58 POS Beds 0	
Noridian (CA)		Key Performance Ind.	
		Occupancy Rate 100.0%	
Balance Sheet		Income Statement	
Current Assets	2,519,775	Total Charges	1,724,619
Fixed Assets	143,882	Contract Allowance	356,957
Other Assets	0	Operating Revenue	1,367,662
Total Assets	2,663,657	Operating Expense	1,430,741
Current Liabilities	760,312	Operating Margin	-63,079
Long Term Liabilities	615,270	Other Income	9,335
Total Equity	1,288,075	Other Expense	0
Total Liab. and Equity	2,663,657	Net Profit or Loss	(53,744)
		20.7% Skilled Nursing 77.5%	
		79.3% Ancillary Service 22.5%	
		104.6% Current Ratio 3.3	
		-4.6% Days to Collect 582.0	
		0.7% Avg Payment Days 97.2	
		0.0% Depreciation Rate 16.3%	
		-3.9% Return on Equity -4.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555798 WOODSIDE HEALTHCARE CENTER				Proprietary - Other	
WOODSIDE HEALTHCARE CENTER		12/31/2019 287 Days Settled			
SACRAMENTO, CA 95825		3/19/2019 78 Days Submitted		CR Beds 58 POS Beds 0	
SACRAMENTO		Key Performance Ind.			
Noridian (CA)				Occupancy Rate	89.0%
Balance Sheet		Income Statement		Length of Stay	64.1
Current Assets	2,249,453	Total Charges	4,946,540	Average Wages	27.21
Fixed Assets	3,282	Contract Allowance	36,643	0.7% Skilled Nursing	84.0%
Other Assets	660,821	Operating Revenue	4,909,897	99.3% Ancillary Service	16.0%
Total Assets	2,913,556	Operating Expense	4,780,627	97.4% Current Ratio	0.8
Current Liabilities	2,774,935	Operating Margin	129,270	2.6% Days to Collect	69.0
Long Term Liabilities	0	Other Income	9,353	0.2% Avg Payment Days	212.1
Total Equity	138,621	Other Expense	0	0.0% Depreciation Rate	11,584.4%
Total Liab. and Equity	2,913,556	Net Profit or Loss	138,623	2.8% Return on Equity	100.0%
055664 YORK HEALTHCARE & WELLNESS CENTRE				Proprietary - Partnership	
YORK HEALTHCARE & WELLNESS CENTRE		12/31/2019 365 Days Settled			
LOS ANGELES, CA 90042		CR Beds 107 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
PALMETTO (CALIFORNIA)				Occupancy Rate	86.0%
Balance Sheet		Income Statement		Length of Stay	81.3
Current Assets	1,943,608	Total Charges	15,817,505	Average Wages	26.23
Fixed Assets	343,020	Contract Allowance	3,802,909	24.0% Skilled Nursing	48.1%
Other Assets	27,950	Operating Revenue	12,014,596	76.0% Ancillary Service	51.9%
Total Assets	2,314,578	Operating Expense	11,476,365	95.5% Current Ratio	0.5
Current Liabilities	3,639,634	Operating Margin	538,231	4.5% Days to Collect	46.7
Long Term Liabilities	-2,910,000	Other Income	201,601	1.7% Avg Payment Days	137.4
Total Equity	1,584,944	Other Expense	0	0.0% Depreciation Rate	186.6%
Total Liab. and Equity	2,314,578	Net Profit or Loss	739,832	6.2% Return on Equity	46.7%

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055092 YUBA CITY POST ACUTE				Proprietary - Corporation	
YUBA CITY POST ACUTE		12/31/2019 365 Days Settled			
YUBA CITY, CA 95991				CR Beds 59	POS Beds 0
SUTTER				Key Performance Ind.	
Noridian (AS, GU, HI, NV)				Occupancy Rate	91.0%
Balance Sheet		Income Statement		Length of Stay	79.7
Current Assets	21,602,957	Total Charges	8,853,029	Average Wages	20.42
Fixed Assets	570,833	Contract Allowance	1,712,760	19.3%	Skilled Nursing 71.3%
Other Assets	850,067	Operating Revenue	7,140,269	80.7%	Ancillary Service 28.7%
Total Assets	<u>23,023,857</u>	Operating Expense	7,579,846	106.2%	Current Ratio 1.0
Current Liabilities	22,395,549	Operating Margin	-439,577	-6.2%	Days to Collect 41.7
Long Term Liabilities	0	Other Income	-6,218	-0.1%	Avg Payment Days 44.6
Total Equity	628,308	Other Expense	0	0.0%	Depreciation Rate 76.3%
Total Liab. and Equity	<u>23,023,857</u>	Net Profit or Loss	<u>(445,795)</u>	-6.2%	Return on Equity -71.0%