

SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345333 ABBOTTS CREEK CENTER		Proprietary - Corporation			
ABBOTTS CREEK CENTER		12/31/2018 365 Days Settled			
LEXINGTON, NC 27295		CR Beds 64 POS Beds 0			
DAVIDSON		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA FOR PR),		Occupancy Rate		94.6%	
Balance Sheet		Income Statement		Length of Stay	
				54.2	
Current Assets	652,088	Total Charges	10,069,055	Average Wages	20.61
Fixed Assets	9,471,694	Contract Allowance	3,811,165	37.9%	Skilled Nursing
Other Assets	4,938,355	Operating Revenue	6,257,890	62.1%	Ancillary Service
Total Assets	<u>15,062,137</u>	Operating Expense	7,402,755	118.3%	Current Ratio
Current Liabilities	439,139	Operating Margin	-1,144,865	-18.3%	Days to Collect
Long Term Liabilities	15,755,766	Other Income	12,097	0.2%	Avg Payment Days
Total Equity	-1,132,768	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>15,062,137</u>	Net Profit or Loss	<u>(1,132,768)</u>	-18.1%	Return on Equity
					100.0%

345161 ABERNETHY LAURELS		Nonprofit - Church			
ABERNETHY LAURELS		9/30/2018 365 Days Settled			
NEWTON, NC 28658		CR Beds 192 POS Beds 0			
CATAWBA		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		86.3%	
Balance Sheet		Income Statement		Length of Stay	
				134.4	
Current Assets	2,062,828	Total Charges	27,391,101	Average Wages	16.23
Fixed Assets	38,458,012	Contract Allowance	6,081,150	22.2%	Skilled Nursing
Other Assets	24,881,766	Operating Revenue	21,309,951	77.8%	Ancillary Service
Total Assets	<u>65,402,606</u>	Operating Expense	25,271,909	118.6%	Current Ratio
Current Liabilities	2,992,002	Operating Margin	-3,961,958	-18.6%	Days to Collect
Long Term Liabilities	60,913,466	Other Income	1,753,031	8.2%	Avg Payment Days
Total Equity	1,497,138	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>65,402,606</u>	Net Profit or Loss	<u>(2,208,927)</u>	-10.4%	Return on Equity
					-147.5%

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345406 ACCORDIUS HEALTH AND REHABILITATION		Proprietary - Corporation	
ACCORDIUS HEALTH AND REHABILITATION		12/31/2018 365 Days Settled	
GATESVILLE, NC 27938		CR Beds 80 POS Beds 0	
GATES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	65.5%
		Length of Stay	227.8
		Average Wages	17.54
		7.7% Skilled Nursing	84.0%
		92.3% Ancillary Service	15.5%
		96.2% Current Ratio	0.5
		3.8% Days to Collect	31.8
		0.1% Avg Payment Days	60.3
		0.0% Depreciation Rate	85.2%
		3.9% Return on Equity	-402.7%

Balance Sheet		Income Statement	
Current Assets	521,946	Total Charges	4,689,908
Fixed Assets	578,920	Contract Allowance	362,046
Other Assets	5,430	Operating Revenue	4,327,862
Total Assets	1,106,296	Operating Expense	4,162,050
Current Liabilities	1,148,134	Operating Margin	165,812
Long Term Liabilities	0	Other Income	2,681
Total Equity	-41,838	Other Expense	0
Total Liab. and Equity	1,106,296	Net Profit or Loss	168,493

345010 ACCORDIUS HEALTH AT ASHEVILLE		Proprietary - Corporation	
ACCORDIUS HEALTH AT ASHEVILLE		7/31/2018 212 Days Settled	
ASHEVILLE, NC 28804		12/31/2018 153 Days Settled	
BUNCOMBE		CR Beds 77 POS Beds 0	
Noridian (CA)		Key Performance Ind.	
		Occupancy Rate	80.7%
		Length of Stay	117.7
		Average Wages	17.47
		8.7% Skilled Nursing	87.6%
		91.3% Ancillary Service	12.4%
		114.2% Current Ratio	0.5
		-14.2% Days to Collect	68.7
		0.9% Avg Payment Days	88.1
		0.0% Depreciation Rate	79.0%
		-13.2% Return on Equity	60.8%

Balance Sheet		Income Statement	
Current Assets	654,035	Total Charges	2,834,923
Fixed Assets	70,407	Contract Allowance	245,809
Other Assets	9,518	Operating Revenue	2,589,114
Total Assets	733,960	Operating Expense	2,956,283
Current Liabilities	1,297,713	Operating Margin	-367,169
Long Term Liabilities	0	Other Income	24,423
Total Equity	-563,753	Other Expense	0
Total Liab. and Equity	733,960	Net Profit or Loss	(342,746)

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345010 ACCORDIUS HEALTH AT ASHEVILLE				Proprietary - Corporation	
ACCORDIUS HEALTH AT ASHEVILLE		7/31/2018 212 Days Settled			
ASHEVILLE, NC 28804		12/31/2018 153 Days Settled		CR Beds 77 POS Beds 0	
BUNCOMBE		Key Performance Ind.			
Noridian (CA)				Occupancy Rate	33.8%
Balance Sheet		Income Statement		Length of Stay	380.1
Current Assets	1,005,839	Total Charges	2,185,038	Average Wages	17.47
Fixed Assets	99,215	Contract Allowance	154,765	7.1% Skilled Nursing	88.7%
Other Assets	14,578	Operating Revenue	2,030,273	92.9% Ancillary Service	11.3%
Total Assets	1,119,632	Operating Expense	2,524,358	124.3% Current Ratio	0.8
Current Liabilities	1,257,240	Operating Margin	-494,085	-24.3% Days to Collect	148.0
Long Term Liabilities	0	Other Income	4,523	0.2% Avg Payment Days	(8.6)
Total Equity	-137,608	Other Expense	0	0.0% Depreciation Rate	443.7%
Total Liab. and Equity	1,119,632	Net Profit or Loss	(489,564)	-24.1% Return on Equity	355.8%

345208 ACCORDIUS HEALTH AT BREVARD				Proprietary - Corporation	
ACCORDIUS HEALTH AT BREVARD		3/31/2018 365 Days Settled			
BREVARD, NC 28712		12/31/2018 245 Days Settled		CR Beds 147 POS Beds 0	
TRANSYLVANIA		4/30/2018 30 Days Settled		Key Performance Ind.	
NOVITAS				Occupancy Rate	55.6%
Balance Sheet		Income Statement		Length of Stay	175.2
Current Assets	472,177	Total Charges	1,993,327	Average Wages	17.50
Fixed Assets	23	Contract Allowance	1,438,724	72.2% Skilled Nursing	95.5%
Other Assets	0	Operating Revenue	554,603	27.8% Ancillary Service	4.5%
Total Assets	472,200	Operating Expense	805,151	145.2% Current Ratio	0.3
Current Liabilities	1,808,290	Operating Margin	-250,548	-45.2% Days to Collect	533.7
Long Term Liabilities	610,431	Other Income	4,066	0.7% Avg Payment Days	804.9
Total Equity	-1,946,521	Other Expense	0	0.0% Depreciation Rate	14.8%
Total Liab. and Equity	472,200	Net Profit or Loss	(246,482)	-44.4% Return on Equity	12.7%

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345208 ACCORDIUS HEALTH AT BREVARD				Proprietary - Corporation	
ACCORDIUS HEALTH AT BREVARD		3/31/2018 365 Days Settled			
BREVARD, NC 28712		12/31/2018 245 Days Settled		CR Beds 147 POS Beds 0	
TRANSYLVANIA		4/30/2018 30 Days Settled		Key Performance Ind.	
NOVITAS				Occupancy Rate	61.6%
Balance Sheet		Income Statement		Length of Stay	183.5
Current Assets	535,618	Total Charges	27,300,036	Average Wages	17.50
Fixed Assets	305,337	Contract Allowance	19,689,734	72.1% Skilled Nursing	93.9%
Other Assets	204,550	Operating Revenue	7,610,302	27.9% Ancillary Service	6.1%
Total Assets	<u>1,045,505</u>	Operating Expense	9,028,235	118.6% Current Ratio	0.3
Current Liabilities	2,062,828	Operating Margin	-1,417,933	-18.6% Days to Collect	41.4
Long Term Liabilities	682,713	Other Income	4,953	0.1% Avg Payment Days	68.6
Total Equity	<u>-1,700,036</u>	Other Expense	0	0.0% Depreciation Rate	33.5%
Total Liab. and Equity	<u>1,045,505</u>	Net Profit or Loss	<u>(1,412,980)</u>	-18.6% Return on Equity	83.1%

345208 ACCORDIUS HEALTH AT BREVARD				Proprietary - Corporation	
ACCORDIUS HEALTH AT BREVARD		3/31/2018 365 Days Settled			
BREVARD, NC 28712		12/31/2018 245 Days Settled		CR Beds 147 POS Beds 0	
TRANSYLVANIA		4/30/2018 30 Days Settled		Key Performance Ind.	
NOVITAS				Occupancy Rate	55.2%
Balance Sheet		Income Statement		Length of Stay	
Current Assets	801,618	Total Charges	4,714,490	Average Wages	17.50
Fixed Assets	92,276	Contract Allowance	214,341	4.5% Skilled Nursing	83.4%
Other Assets	11,546	Operating Revenue	4,500,149	95.5% Ancillary Service	16.6%
Total Assets	<u>905,440</u>	Operating Expense	5,064,083	112.5% Current Ratio	0.5
Current Liabilities	1,582,471	Operating Margin	-563,934	-12.5% Days to Collect	94.9
Long Term Liabilities	0	Other Income	-1,132	0.0% Avg Payment Days	170.2
Total Equity	<u>-677,031</u>	Other Expense	0	0.0% Depreciation Rate	487.7%
Total Liab. and Equity	<u>905,440</u>	Net Profit or Loss	<u>(565,066)</u>	-12.6% Return on Equity	83.5%

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345131 ACCORDIUS HEALTH AT CLEMMONS				Proprietary - Corporation	
ACCORDIUS HEALTH AT CLEMMONS		12/31/2018 396 Days Settled			
CLEMMONS, NC 27012		CR Beds 120 POS Beds 0			
FORSYTH		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		65.0%	
Balance Sheet		Income Statement		Length of Stay 359.0	
Current Assets	869,627	Total Charges	8,939,872	Average Wages 18.93	
Fixed Assets	146,382	Contract Allowance	1,065,433	11.9%	Skilled Nursing 82.2%
Other Assets	28,120	Operating Revenue	7,874,439	88.1%	Ancillary Service 17.8%
Total Assets	1,044,129	Operating Expense	8,188,874	104.0%	Current Ratio 0.5
Current Liabilities	1,652,301	Operating Margin	-314,435	-4.0%	Days to Collect 36.9
Long Term Liabilities	0	Other Income	185	0.0%	Avg Payment Days 39.8
Total Equity	-608,172	Other Expense	0	0.0%	Depreciation Rate 611.2%
Total Liab. and Equity	1,044,129	Net Profit or Loss	(314,250)	-4.0%	Return on Equity 51.7%

345359 ACCORDIUS HEALTH AT CREEKSIDE CARE				Proprietary - Corporation	
ACCORDIUS HEALTH AT CREEKSIDE CARE		12/31/2018 365 Days Settled			
AHOSKIE, NC 27910		CR Beds 151 POS Beds 0			
HERTFORD		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		88.3%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets	3,160,787	Total Charges	12,645,038	Average Wages 17.70	
Fixed Assets	260,708	Contract Allowance	1,098,685	8.7%	Skilled Nursing 84.0%
Other Assets	57,655	Operating Revenue	11,546,353	91.3%	Ancillary Service 16.0%
Total Assets	3,479,150	Operating Expense	11,273,278	97.6%	Current Ratio 1.0
Current Liabilities	3,132,187	Operating Margin	273,075	2.4%	Days to Collect 29.6
Long Term Liabilities	0	Other Income	5,137	0.0%	Avg Payment Days 45.0
Total Equity	346,963	Other Expense	0	0.0%	Depreciation Rate 629.6%
Total Liab. and Equity	3,479,150	Net Profit or Loss	278,212	2.4%	Return on Equity 80.2%

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345162 ACCORDIUS HEALTH AT GASTONIA				Proprietary - Partnership	
ACCORDIUS HEALTH AT GASTONIA		12/31/2018 184 Days Settled			
GASTONIA, NC 28052		6/30/2018 181 Days Settled		CR Beds 118 POS Beds 0	
GASTON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		70.2%	
Balance Sheet		Income Statement		Length of Stay	
				114.4	
Current Assets	1,034,436	Total Charges	5,776,574	Average Wages	
Fixed Assets	501,664	Contract Allowance	1,866,094	16.35	
Other Assets	205,295	Operating Revenue	3,910,480	32.3%	
Total Assets	1,741,395	Operating Expense	4,126,212	67.7%	
Current Liabilities	1,385,844	Operating Margin	-215,732	105.5%	
Long Term Liabilities	388,503	Other Income	158,557	-5.5%	
Total Equity	-32,952	Other Expense	0	4.1%	
Total Liab. and Equity	1,741,395	Net Profit or Loss	(57,175)	0.0%	
				Return on Equity	
				173.5%	

345162 ACCORDIUS HEALTH AT GASTONIA				Proprietary - Corporation	
ACCORDIUS HEALTH AT GASTONIA		12/31/2018 184 Days Settled			
GASTONIA, NC 28052		6/30/2018 181 Days Settled		CR Beds 118 POS Beds 0	
GASTON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		37.9%	
Balance Sheet		Income Statement		Length of Stay	
				326.1	
Current Assets	1,444,219	Total Charges	4,366,994	Average Wages	
Fixed Assets	207,719	Contract Allowance	379,828	16.35	
Other Assets	2,940	Operating Revenue	3,987,166	8.7%	
Total Assets	1,654,878	Operating Expense	3,953,261	91.3%	
Current Liabilities	1,403,845	Operating Margin	33,905	99.1%	
Long Term Liabilities	0	Other Income	79,805	0.9%	
Total Equity	251,033	Other Expense	0	2.0%	
Total Liab. and Equity	1,654,878	Net Profit or Loss	113,710	0.0%	
				Return on Equity	
				45.3%	

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345011 ACCORDIUS HEALTH AT LEXINGTON		Proprietary - Corporation	
ACCORDIUS HEALTH AT LEXINGTON	3/31/2018 365 Days Settled		
LEXINGTON, NC 27292	12/31/2018 245 Days Settled	CR Beds 106	POS Beds 0
DAVIDSON	4/30/2018 30 Days Settled	Key Performance Ind.	
NOVITAS		Occupancy Rate	87.6%
		Length of Stay	214.4
		Average Wages	16.24
		73.4% Skilled Nursing	94.8%
		26.6% Ancillary Service	5.2%
		133.1% Current Ratio	0.4
		-33.1% Days to Collect	536.7
		0.5% Avg Payment Days	703.1
		0.0% Depreciation Rate	23.4%
		-32.6% Return on Equity	154.1%

Balance Sheet		Income Statement			
Current Assets	590,057	Total Charges	2,361,998		
Fixed Assets	0	Contract Allowance	1,732,975	73.4%	
Other Assets	0	Operating Revenue	629,023	26.6%	
Total Assets	590,057	Operating Expense	837,184	133.1%	
Current Liabilities	1,658,596	Operating Margin	-208,161	-33.1%	
Long Term Liabilities	-935,688	Other Income	3,408	0.5%	
Total Equity	-132,851	Other Expense	0	0.0%	
Total Liab. and Equity	590,057	Net Profit or Loss	(204,753)		

345011 ACCORDIUS HEALTH AT LEXINGTON		Proprietary - Corporation	
ACCORDIUS HEALTH AT LEXINGTON	3/31/2018 365 Days Settled		
LEXINGTON, NC 27292	12/31/2018 245 Days Settled	CR Beds 106	POS Beds 0
DAVIDSON	4/30/2018 30 Days Settled	Key Performance Ind.	
NOVITAS		Occupancy Rate	90.2%
		Length of Stay	76.7
		Average Wages	16.24
		72.2% Skilled Nursing	92.5%
		27.8% Ancillary Service	7.5%
		125.8% Current Ratio	0.3
		-25.8% Days to Collect	46.3
		0.0% Avg Payment Days	57.6
		0.0% Depreciation Rate	56.3%
		-25.8% Return on Equity	-
			2,929.5%

Balance Sheet		Income Statement			
Current Assets	641,057	Total Charges	29,441,829		
Fixed Assets	194,432	Contract Allowance	21,264,330	72.2%	
Other Assets	110,242	Operating Revenue	8,177,499	27.8%	
Total Assets	945,731	Operating Expense	10,287,400	125.8%	
Current Liabilities	1,841,321	Operating Margin	-2,109,901	-25.8%	
Long Term Liabilities	-967,490	Other Income	3,576	0.0%	
Total Equity	71,900	Other Expense	0	0.0%	
Total Liab. and Equity	945,731	Net Profit or Loss	(2,106,325)		

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ACCORDIUS HEALTH AT LEXINGTON	3/31/2018 365 Days Settled		
LEXINGTON, NC 27292	12/31/2018 245 Days Settled	CR Beds 106	POS Beds 0
DAVIDSON	4/30/2018 30 Days Settled	Key Performance Ind.	
NOVITAS		Occupancy Rate	98.6%
		Length of Stay	
		Average Wages	16.24
		7.2% Skilled Nursing	87.5%
		92.8% Ancillary Service	12.5%
		103.6% Current Ratio	0.7
		-3.6% Days to Collect	148.6
		0.0% Avg Payment Days	199.1
		0.0% Depreciation Rate	395.8%
		-3.6% Return on Equity	52.3%
Balance Sheet		Income Statement	
Current Assets	1,709,325	Total Charges	6,116,476
Fixed Assets	211,259	Contract Allowance	439,266
Other Assets	16,764	Operating Revenue	5,677,210
Total Assets	1,937,348	Operating Expense	5,881,143
Current Liabilities	2,323,681	Operating Margin	-203,933
Long Term Liabilities	0	Other Income	1,702
Total Equity	-386,333	Other Expense	0
Total Liab. and Equity	1,937,348	Net Profit or Loss	(202,231)
345115 ACCORDIUS HEALTH AT SALISBURY		Proprietary - Corporation	
ACCORDIUS HEALTH AT SALISBURY	3/31/2018 365 Days Settled		
SALISBURY, NC 28144	12/31/2018 245 Days Settled	CR Beds 185	POS Beds 0
ROWAN	4/30/2018 30 Days Settled	Key Performance Ind.	
NOVITAS		Occupancy Rate	65.2%
		Length of Stay	141.5
		Average Wages	19.26
		75.5% Skilled Nursing	96.1%
		24.5% Ancillary Service	3.9%
		132.6% Current Ratio	0.5
		-32.6% Days to Collect	46.2
		0.1% Avg Payment Days	52.6
		0.0% Depreciation Rate	28.9%
		-32.5% Return on Equity	74.5%
Balance Sheet		Income Statement	
Current Assets	707,837	Total Charges	35,995,589
Fixed Assets	388,835	Contract Allowance	27,176,851
Other Assets	114,967	Operating Revenue	8,818,738
Total Assets	1,211,639	Operating Expense	11,692,231
Current Liabilities	1,389,115	Operating Margin	-2,873,493
Long Term Liabilities	3,672,662	Other Income	5,499
Total Equity	-3,850,138	Other Expense	0
Total Liab. and Equity	1,211,639	Net Profit or Loss	(2,867,994)

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345115 ACCORDIUS HEALTH AT SALISBURY		Proprietary - Corporation	
ACCORDIUS HEALTH AT SALISBURY	3/31/2018 365 Days Settled		
SALISBURY, NC 28144	12/31/2018 245 Days Settled	CR Beds 185	POS Beds 0
ROWAN	4/30/2018 30 Days Settled	Key Performance Ind.	
NOVITAS		Occupancy Rate	69.8%
Balance Sheet		Income Statement	
Current Assets	1,709,325	Total Charges	6,952,285
Fixed Assets	211,259	Contract Allowance	407,635
Other Assets	16,764	Operating Revenue	6,544,650
Total Assets	1,937,348	Operating Expense	6,741,568
Current Liabilities	2,323,681	Operating Margin	-196,918
Long Term Liabilities	0	Other Income	4
Total Equity	-386,333	Other Expense	0
Total Liab. and Equity	1,937,348	Net Profit or Loss	(196,914)
		5.9%	Skilled Nursing 87.2%
		94.1%	Ancillary Service 12.8%
		103.0%	Current Ratio 0.7
		-3.0%	Days to Collect 128.9
		0.0%	Avg Payment Days 173.7
		0.0%	Depreciation Rate 465.6%
		-3.0%	Return on Equity 51.0%

345115 ACCORDIUS HEALTH AT SALISBURY		Proprietary - Corporation	
ACCORDIUS HEALTH AT SALISBURY	3/31/2018 365 Days Settled		
SALISBURY, NC 28144	12/31/2018 245 Days Settled	CR Beds 185	POS Beds 0
ROWAN	4/30/2018 30 Days Settled	Key Performance Ind.	
NOVITAS		Occupancy Rate	62.8%
Balance Sheet		Income Statement	
Current Assets	696,902	Total Charges	2,990,901
Fixed Assets	0	Contract Allowance	2,206,401
Other Assets	5,311	Operating Revenue	784,500
Total Assets	702,213	Operating Expense	1,146,377
Current Liabilities	1,269,225	Operating Margin	-361,877
Long Term Liabilities	3,640,846	Other Income	4,153
Total Equity	-4,207,858	Other Expense	0
Total Liab. and Equity	702,213	Net Profit or Loss	(357,724)
		73.8%	Skilled Nursing 96.1%
		26.2%	Ancillary Service 3.9%
		146.1%	Current Ratio 0.5
		-46.1%	Days to Collect 534.6
		0.5%	Avg Payment Days 547.2
		0.0%	Depreciation Rate 27.2%
		-45.6%	Return on Equity 8.5%

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345375 ACCORDIUS HEALTH AT SCOTLAND MANOR		Proprietary - Corporation	
ACCORDIUS HEALTH AT SCOTLAND MANOR		12/31/2018 365 Days Settled	
SCOTLAND NECK, NC 27874		CR Beds 62 POS Beds 0	
HALIFAX		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 72.4%	
Balance Sheet		Income Statement	
Current Assets	546,437	Total Charges	4,761,539
Fixed Assets	145,676	Contract Allowance	506,566
Other Assets	5,430	Operating Revenue	4,254,973
Total Assets	697,543	Operating Expense	4,180,707
Current Liabilities	613,787	Operating Margin	74,266
Long Term Liabilities	0	Other Income	7,700
Total Equity	83,756	Other Expense	0
Total Liab. and Equity	697,543	Net Profit or Loss	81,966

345236 ACCORDIUS HEALTH AT WILMINGTON		Proprietary - Corporation	
ACCORDIUS HEALTH AT WILMINGTON		12/31/2018 245 Days Settled	
WILMINGTON, NC 28401		4/30/2018 120 Days Settled	
NEW HANOVER		CR Beds 120 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
		Occupancy Rate 79.8%	
Balance Sheet		Income Statement	
Current Assets	614,667	Total Charges	9,329,976
Fixed Assets	3,070	Contract Allowance	6,235,197
Other Assets	0	Operating Revenue	3,094,779
Total Assets	617,737	Operating Expense	3,013,965
Current Liabilities	1,855,931	Operating Margin	80,814
Long Term Liabilities	-2,186,220	Other Income	14,820
Total Equity	948,026	Other Expense	0
Total Liab. and Equity	617,737	Net Profit or Loss	95,634

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345236 ACCORDIUS HEALTH AT WILMINGTON				Proprietary - Corporation	
ACCORDIUS HEALTH AT WILMINGTON		12/31/2018 245 Days Settled			
WILMINGTON, NC 28401		4/30/2018 120 Days Settled		CR Beds 120 POS Beds 0	
NEW HANOVER		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		89.8%	
Balance Sheet		Income Statement		Length of Stay	
				277.9	
Current Assets	1,780,694	Total Charges	6,674,789	Average Wages	21.51
Fixed Assets	142,442	Contract Allowance	667,866	10.0% Skilled Nursing	83.7%
Other Assets	49,185	Operating Revenue	6,006,923	90.0% Ancillary Service	16.3%
Total Assets	<u>1,972,321</u>	Operating Expense	6,016,719	100.2% Current Ratio	1.0
Current Liabilities	1,870,752	Operating Margin	-9,796	-0.2% Days to Collect	69.9
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	106.6
Total Equity	101,569	Other Expense	0	0.0% Depreciation Rate	555.2%
Total Liab. and Equity	<u>1,972,321</u>	Net Profit or Loss	<u>(9,796)</u>	-0.2% Return on Equity	-9.6%

345149 ACCORDIUS HEALTH AT WINSTON SALEM				Proprietary - Corporation	
ACCORDIUS HEALTH AT WINSTON SALEM		3/31/2018 365 Days Settled*			
WINSTON-SALEM, NC 27106		12/31/2018 245 Days Settled		CR Beds 80 POS Beds 0	
FORSYTH		4/30/2018 30 Days Settled		Key Performance Ind.	
NOVITAS		Occupancy Rate		63.0%	
Balance Sheet		Income Statement		Length of Stay	
				52.1	
Current Assets	445,735	Total Charges	1,250,626	Average Wages	21.63
Fixed Assets	3,760	Contract Allowance	960,752	76.8% Skilled Nursing	58.6%
Other Assets	0	Operating Revenue	289,874	23.2% Ancillary Service	8.2%
Total Assets	<u>449,495</u>	Operating Expense	348,429	120.2% Current Ratio	0.4
Current Liabilities	1,072,122	Operating Margin	-58,555	-20.2% Days to Collect	915.0
Long Term Liabilities	1,928,973	Other Income	3,069	1.1% Avg Payment Days	1,104.3
Total Equity	-2,551,600	Other Expense	0	0.0% Depreciation Rate	0.7%
Total Liab. and Equity	<u>449,495</u>	Net Profit or Loss	<u>(55,486)</u>	-19.1% Return on Equity	2.2%

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345149 ACCORDIUS HEALTH AT WINSTON SALEM				Proprietary - Corporation	
ACCORDIUS HEALTH AT WINSTON SALEM 3/31/2018 365 Days Settled*					
WINSTON-SALEM, NC 27106		12/31/2018 245 Days Settled		CR Beds 80 POS Beds 0	
FORSYTH		4/30/2018 30 Days Settled		Key Performance Ind.	
NOVITAS				Occupancy Rate	63.7%
Balance Sheet		Income Statement		Length of Stay	51.9
Current Assets	370,531	Total Charges	15,510,139	Average Wages	21.63
Fixed Assets	1,529	Contract Allowance	11,930,516	76.9% Skilled Nursing	52.6%
Other Assets	84,324	Operating Revenue	3,579,623	23.1% Ancillary Service	8.4%
Total Assets	456,384	Operating Expense	5,708,466	159.5% Current Ratio	0.3
Current Liabilities	1,186,029	Operating Margin	-2,128,843	-59.5% Days to Collect	64.3
Long Term Liabilities	1,766,468	Other Income	5,055	0.1% Avg Payment Days	63.0
Total Equity	-2,496,113	Other Expense	0	0.0% Depreciation Rate	38.3%
Total Liab. and Equity	456,384	Net Profit or Loss	(2,123,788)	-59.3% Return on Equity	85.1%

345149 ACCORDIUS HEALTH AT WINSTON SALEM				Proprietary - Corporation	
ACCORDIUS HEALTH AT WINSTON SALEM 3/31/2018 365 Days Settled*					
WINSTON-SALEM, NC 27106		12/31/2018 245 Days Settled		CR Beds 40 POS Beds 0	
FORSYTH		4/30/2018 30 Days Settled		Key Performance Ind.	
NOVITAS				Occupancy Rate	92.0%
Balance Sheet		Income Statement		Length of Stay	257.6
Current Assets	1,096,287	Total Charges	3,104,316	Average Wages	21.63
Fixed Assets	206,451	Contract Allowance	407,259	13.1% Skilled Nursing	75.4%
Other Assets	16,173	Operating Revenue	2,697,057	86.9% Ancillary Service	17.4%
Total Assets	1,318,911	Operating Expense	3,296,829	122.2% Current Ratio	0.7
Current Liabilities	1,511,088	Operating Margin	-599,772	-22.2% Days to Collect	237.0
Long Term Liabilities	0	Other Income	50,962	1.9% Avg Payment Days	201.8
Total Equity	-192,177	Other Expense	0	0.0% Depreciation Rate	109.5%
Total Liab. and Equity	1,318,911	Net Profit or Loss	(548,810)	-20.3% Return on Equity	285.6%

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345535 ADAMS FARM LIVING & REHABILITATION				Proprietary - Corporation	
ADAMS FARM LIVING & REHABILITATION 9/30/2018 365 Days Settled					
JAMESTOWN, NC 27282				CR Beds 120 POS Beds 0	
GUILFORD				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate 84.9%	
Balance Sheet		Income Statement		Length of Stay 88.5	
Current Assets	1,400,529	Total Charges	12,126,726	Average Wages 20.53	
Fixed Assets	570,307	Contract Allowance	2,800,644	23.1% Skilled Nursing 76.2%	
Other Assets	18,300	Operating Revenue	9,326,082	76.9% Ancillary Service 23.8%	
Total Assets	1,989,136	Operating Expense	9,280,731	99.5% Current Ratio 0.6	
Current Liabilities	2,329,407	Operating Margin	45,351	0.5% Days to Collect 47.7	
Long Term Liabilities	0	Other Income	114,243	1.2% Avg Payment Days 52.4	
Total Equity	-340,271	Other Expense	0	0.0% Depreciation Rate 73.8%	
Total Liab. and Equity	1,989,136	Net Profit or Loss	159,594	1.7% Return on Equity -46.9%	

345420 ALAMANCE HEALTH CARE CENTER				Proprietary - Corporation	
ALAMANCE HEALTH CARE CENTER 9/30/2018 365 Days Settled					
BURLINGTON, NC 27217				CR Beds 180 POS Beds 0	
ALAMANCE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 90.4%	
Balance Sheet		Income Statement		Length of Stay 130.2	
Current Assets	2,099,478	Total Charges	19,193,263	Average Wages 20.12	
Fixed Assets	2,047,091	Contract Allowance	7,010,352	36.5% Skilled Nursing 81.5%	
Other Assets	194,317	Operating Revenue	12,182,911	63.5% Ancillary Service 18.5%	
Total Assets	4,340,886	Operating Expense	11,502,035	94.4% Current Ratio 1.6	
Current Liabilities	1,322,255	Operating Margin	680,876	5.6% Days to Collect 36.0	
Long Term Liabilities	627,646	Other Income	90,293	0.7% Avg Payment Days 11.7	
Total Equity	2,390,985	Other Expense	0	0.0% Depreciation Rate 3.8%	
Total Liab. and Equity	4,340,886	Net Profit or Loss	771,169	6.3% Return on Equity 32.3%	

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345441 ALEXANDRIA PLACE				Proprietary - Corporation	
ALEXANDRIA PLACE		9/30/2018 365 Days Settled			
GASTONIA, NC 28054				CR Beds 100 POS Beds 0	
GASTON				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	86.5%
Balance Sheet		Income Statement		Length of Stay	237.5
Current Assets	1,197,715	Total Charges	5,771,919	Average Wages	15.87
Fixed Assets	231,965	Contract Allowance	0	0.0%	Skilled Nursing 72.4%
Other Assets	0	Operating Revenue	5,771,919	100.0%	Ancillary Service 8.8%
Total Assets	<u>1,429,680</u>	Operating Expense	<u>5,580,290</u>	96.7%	Current Ratio 4.2
Current Liabilities	286,647	Operating Margin	191,629	3.3%	Days to Collect 46.5
Long Term Liabilities	51,729	Other Income	17,005	0.3%	Avg Payment Days 16.4
Total Equity	<u>1,091,304</u>	Other Expense	0	0.0%	Depreciation Rate 54.4%
Total Liab. and Equity	<u>1,429,680</u>	Net Profit or Loss	<u>208,634</u>	3.6%	Return on Equity 19.1%
345261 ALLEGHANY CENTER				Proprietary - Corporation	
ALLEGHANY CENTER		12/31/2018 365 Days Settled			
SPARTA, NC 28675				CR Beds 90 POS Beds 0	
ALLEGHANY				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	76.3%
Balance Sheet		Income Statement		Length of Stay	198.9
Current Assets	626,465	Total Charges	8,472,535	Average Wages	18.89
Fixed Assets	3,588,843	Contract Allowance	3,180,374	37.5%	Skilled Nursing 86.6%
Other Assets	-741,546	Operating Revenue	5,292,161	62.5%	Ancillary Service 13.4%
Total Assets	<u>3,473,762</u>	Operating Expense	<u>5,805,988</u>	109.7%	Current Ratio 1.4
Current Liabilities	436,889	Operating Margin	-513,827	-9.7%	Days to Collect 41.3
Long Term Liabilities	3,548,775	Other Income	1,925	0.0%	Avg Payment Days 18.3
Total Equity	<u>-511,902</u>	Other Expense	0	0.0%	Depreciation Rate 18.1%
Total Liab. and Equity	<u>3,473,762</u>	Net Profit or Loss	<u>(511,902)</u>	-9.7%	Return on Equity 100.0%

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345066 ALSTON BROOK				Proprietary - Corporation	
ALSTON BROOK		9/30/2018 365 Days Settled			
LEXINGTON, NC 27295				CR Beds 100 POS Beds 0	
DAVIDSON				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	93.7%
				Length of Stay	120.0
Balance Sheet		Income Statement		Average Wages	16.23
Current Assets	1,739,941	Total Charges	8,423,441	0.0%	Skilled Nursing
Fixed Assets	3,640,915	Contract Allowance	0	100.0%	95.6%
Other Assets	0	Operating Revenue	8,423,441	93.5%	Ancillary Service
Total Assets	<u>5,380,856</u>	Operating Expense	<u>7,877,916</u>	6.5%	Current Ratio
Current Liabilities	884,270	Operating Margin	545,525	0.4%	Days to Collect
Long Term Liabilities	3,857,566	Other Income	32,220	0.0%	Avg Payment Days
Total Equity	<u>639,020</u>	Other Expense	0	6.8%	Depreciation Rate
Total Liab. and Equity	<u>5,380,856</u>	Net Profit or Loss	<u>576,711</u>		Return on Equity
					90.2%
345051 ANSON HEALTH AND REHABILITATION				Proprietary - Corporation	
ANSON HEALTH AND REHABILITATION		12/31/2018 365 Days Settled			
WADESBORO, NC 28170				CR Beds 95 POS Beds 0	
ANSON				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate	92.6%
				Length of Stay	152.8
Balance Sheet		Income Statement		Average Wages	17.38
Current Assets	1,450,556	Total Charges	10,092,569	15.5%	Skilled Nursing
Fixed Assets	635,231	Contract Allowance	1,564,558	84.5%	71.9%
Other Assets	0	Operating Revenue	8,528,011	93.4%	Ancillary Service
Total Assets	<u>2,085,787</u>	Operating Expense	<u>7,969,283</u>	6.6%	Current Ratio
Current Liabilities	1,809,936	Operating Margin	558,728	0.4%	Days to Collect
Long Term Liabilities	0	Other Income	38,177	0.0%	Avg Payment Days
Total Equity	<u>275,851</u>	Other Expense	0	7.0%	Depreciation Rate
Total Liab. and Equity	<u>2,085,787</u>	Net Profit or Loss	<u>596,905</u>		Return on Equity
					216.4%

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345573 ARBOR ACRES UNITED METHODIST RETIREMENT COMMUNITY				Nonprofit - Church	
ARBOR ACRES UNITED METHODIST RETIREMENT COMMUNITY		12/31/2018 365 Days Settled			
WINSTON SALEM, NC 27104		CR Beds 189 POS Beds 0			
FORSYTH		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		90.7%	
Balance Sheet		Income Statement		Length of Stay	
				309.8	
Current Assets	38,185,089	Total Charges	33,334,879	Average Wages	18.50
Fixed Assets	91,752,597	Contract Allowance	1,814,762	5.4%	Skilled Nursing
Other Assets	0	Operating Revenue	31,520,117	94.6%	Ancillary Service
Total Assets	<u>129,937,686</u>	Operating Expense	33,150,289	105.2%	Current Ratio
Current Liabilities	35,854,123	Operating Margin	-1,630,172	-5.2%	Days to Collect
Long Term Liabilities	52,798,889	Other Income	1,485,487	4.7%	Avg Payment Days
Total Equity	<u>41,284,674</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>129,937,686</u>	Net Profit or Loss	<u>(144,685)</u>	-0.5%	Return on Equity
<hr/>					
345544 ASBURY HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
ASBURY HEALTH AND REHABILITATION CENTER		12/31/2018 365 Days Settled			
CHARLOTTE, NC 28215		CR Beds 467 POS Beds 0			
MECKLENBURG		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		96.9%	
Balance Sheet		Income Statement		Length of Stay	
				195.8	
Current Assets	15,654,831	Total Charges	39,033,133	Average Wages	23.92
Fixed Assets	126,571,467	Contract Allowance	5,387,890	13.8%	Skilled Nursing
Other Assets	27,392,950	Operating Revenue	33,645,243	86.2%	Ancillary Service
Total Assets	<u>169,619,248</u>	Operating Expense	41,667,097	123.8%	Current Ratio
Current Liabilities	29,361,816	Operating Margin	-8,021,854	-23.8%	Days to Collect
Long Term Liabilities	150,760,058	Other Income	4,456,998	13.2%	Avg Payment Days
Total Equity	<u>-10,502,626</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>169,619,248</u>	Net Profit or Loss	<u>(3,564,856)</u>	-10.6%	Return on Equity

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345418 ASHEVILLE HEALTH CARE CENTER				Proprietary - Corporation	
ASHEVILLE HEALTH CARE CENTER		12/31/2018 365 Days Settled			
SWANNANOVA, NC 28778		CR Beds 106 POS Beds 0			
BUNCOMBE		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		81.6%	
		Length of Stay		157.9	
		Average Wages		19.44	
		46.0% Skilled Nursing		62.3%	
		54.0% Ancillary Service		37.7%	
		106.1% Current Ratio		1.9	
		-6.1% Days to Collect		75.6	
		0.0% Avg Payment Days		40.1	
		0.0% Depreciation Rate		261.6%	
		-6.0% Return on Equity		75.2%	
<hr/>					
345548 ASHTON HEALTH AND REHABILITATION				Proprietary - Corporation	
ASHTON HEALTH AND REHABILITATION		12/31/2018 365 Days Settled			
MCLEANSVILLE, NC 27301		CR Beds 132 POS Beds 0			
GUILFORD		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		95.8%	
		Length of Stay		83.0	
		Average Wages		17.47	
		21.8% Skilled Nursing		73.9%	
		78.2% Ancillary Service		26.1%	
		105.6% Current Ratio		0.5	
		-5.6% Days to Collect		44.0	
		1.3% Avg Payment Days		26.1	
		0.0% Depreciation Rate		74.0%	
		-4.3% Return on Equity		71.0%	

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345198 ASTON PARK HEALTH CARE CENTER				Nonprofit - Other	
ASTON PARK HEALTH CARE CENTER		9/30/2018 365 Days Settled			
ASHEVILLE, NC 28806		CR Beds 139 POS Beds 0			
BUNCOMBE		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		92.5%	
		Length of Stay		171.2	
		Average Wages		19.63	
		Skilled Nursing		74.1%	
		Ancillary Service		15.2%	
		Current Ratio		1.9	
		Days to Collect		33.9	
		Avg Payment Days		26.9	
		Depreciation Rate		5.0%	
		Return on Equity		1.8%	
Balance Sheet		Income Statement			
Current Assets	1,890,638	Total Charges	13,236,098		
Fixed Assets	5,526,313	Contract Allowance	2,396,473	18.1%	
Other Assets	11,150,369	Operating Revenue	10,839,625	81.9%	
Total Assets	<u>18,567,320</u>	Operating Expense	11,481,919	105.9%	
Current Liabilities	976,974	Operating Margin	-642,294	-5.9%	
Long Term Liabilities	4,022,335	Other Income	887,601	8.2%	
Total Equity	<u>13,568,011</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>18,567,320</u>	Net Profit or Loss	<u>245,307</u>	2.3%	
<hr/>					
345000 AUTUMN CARE OF BISCOE				Proprietary - Corporation	
AUTUMN CARE OF BISCOE		12/31/2018 365 Days Settled			
BISCOE, NC 27209		CR Beds 151 POS Beds 0			
MONTGOMERY		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		65.8%	
		Length of Stay		97.3	
		Average Wages		18.11	
		Skilled Nursing		62.1%	
		Ancillary Service		29.9%	
		Current Ratio		1.3	
		Days to Collect		25.2	
		Avg Payment Days		22.0	
		Depreciation Rate		692.1%	
		Return on Equity		53.6%	
Balance Sheet		Income Statement			
Current Assets	650,273	Total Charges	11,184,805		
Fixed Assets	127,441	Contract Allowance	2,452,729	21.9%	
Other Assets	1,241,680	Operating Revenue	8,732,076	78.1%	
Total Assets	<u>2,019,394</u>	Operating Expense	7,927,340	90.8%	
Current Liabilities	512,072	Operating Margin	804,736	9.2%	
Long Term Liabilities	0	Other Income	3,820	0.0%	
Total Equity	<u>1,507,322</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,019,394</u>	Net Profit or Loss	<u>808,556</u>	9.3%	

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345567 AUTUMN CARE OF CORNELIUS				Proprietary - Corporation	
AUTUMN CARE OF CORNELIUS		12/31/2018 365 Days Settled			
CORNELIUS, NC 28031		CR Beds 102 POS Beds 0			
MECKLENBURG		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		89.1%	
Balance Sheet		Income Statement		Length of Stay	
				86.6	
Current Assets	1,023,592	Total Charges	11,486,055	Average Wages	
Fixed Assets	80,673	Contract Allowance	2,616,074	19.47	
Other Assets	497,015	Operating Revenue	8,869,981	22.8%	
Total Assets	<u>1,601,280</u>	Operating Expense	8,355,191	77.2%	
Current Liabilities	588,956	Operating Margin	514,790	94.2%	
Long Term Liabilities	0	Other Income	7,469	5.8%	
Total Equity	<u>1,012,324</u>	Other Expense	0	0.1%	
Total Liab. and Equity	<u>1,601,280</u>	Net Profit or Loss	<u>522,259</u>	0.0%	
				5.9%	

345222 AUTUMN CARE OF DREXEL				Proprietary - Corporation	
AUTUMN CARE OF DREXEL		12/31/2018 365 Days Settled			
MORGANTON, NC 28655		CR Beds 120 POS Beds 0			
BURKE		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		86.4%	
Balance Sheet		Income Statement		Length of Stay	
				169.0	
Current Assets	1,042,244	Total Charges	10,352,775	Average Wages	
Fixed Assets	112,463	Contract Allowance	1,847,834	20.42	
Other Assets	1,066,381	Operating Revenue	8,504,941	17.8%	
Total Assets	<u>2,221,088</u>	Operating Expense	7,875,639	82.2%	
Current Liabilities	569,499	Operating Margin	629,302	92.6%	
Long Term Liabilities	0	Other Income	8,072	7.4%	
Total Equity	<u>1,651,589</u>	Other Expense	0	0.1%	
Total Liab. and Equity	<u>2,221,088</u>	Net Profit or Loss	<u>637,374</u>	0.0%	
				7.5%	

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345553 AUTUMN CARE OF FAYETTEVILLE		Proprietary - Corporation	
AUTUMN CARE OF FAYETTEVILLE		12/31/2018 365 Days Settled	
FAYETTEVILLE, NC 28314		CR Beds 90 POS Beds 0	
CUMBERLAND		Key Performance Ind.	
PALMETTO GBA (NC)		Occupancy Rate 89.7%	
Balance Sheet		Income Statement	
Current Assets	828,102	Total Charges	10,160,879
Fixed Assets	124,339	Contract Allowance	2,525,553
Other Assets	272,280	Operating Revenue	7,635,326
Total Assets	<u>1,224,721</u>	Operating Expense	7,390,344
Current Liabilities	532,945	Operating Margin	244,982
Long Term Liabilities	0	Other Income	3,288
Total Equity	<u>691,776</u>	Other Expense	0
Total Liab. and Equity	<u>1,224,721</u>	Net Profit or Loss	<u>248,270</u>
		24.9%	Skilled Nursing 63.3%
		75.1%	Ancillary Service 36.7%
		96.8%	Current Ratio 1.6
		3.2%	Days to Collect 38.0
		0.0%	Avg Payment Days 24.9
		0.0%	Depreciation Rate 757.7%
		3.3%	Return on Equity 35.9%

345165 AUTUMN CARE OF MARION		Proprietary - Corporation	
AUTUMN CARE OF MARION		12/31/2018 365 Days Settled	
MARION, NC 28752		CR Beds 125 POS Beds 0	
MCDOWELL		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate 84.9%	
Balance Sheet		Income Statement	
Current Assets	930,441	Total Charges	11,077,640
Fixed Assets	200,509	Contract Allowance	2,025,833
Other Assets	1,171,152	Operating Revenue	9,051,807
Total Assets	<u>2,302,102</u>	Operating Expense	8,312,136
Current Liabilities	565,408	Operating Margin	739,671
Long Term Liabilities	0	Other Income	6,864
Total Equity	<u>1,736,694</u>	Other Expense	0
Total Liab. and Equity	<u>2,302,102</u>	Net Profit or Loss	<u>746,535</u>
		18.3%	Skilled Nursing 62.1%
		81.7%	Ancillary Service 30.1%
		91.8%	Current Ratio 1.6
		8.2%	Days to Collect 35.8
		0.1%	Avg Payment Days 23.2
		0.0%	Depreciation Rate 486.9%
		8.2%	Return on Equity 43.0%

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345268 AUTUMN CARE OF MARSHVILLE		Proprietary - Corporation	
AUTUMN CARE OF MARSHVILLE		12/31/2018 365 Days Settled	
MARSHVILLE, NC 28103		CR Beds 120 POS Beds 0	
UNION		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	88.3%
Balance Sheet		Income Statement	
Current Assets	973,026	Total Charges	12,035,807
Fixed Assets	108,807	Contract Allowance	3,150,208
Other Assets	867,873	Operating Revenue	8,885,599
Total Assets	1,949,706	Operating Expense	8,241,198
Current Liabilities	524,111	Operating Margin	644,401
Long Term Liabilities	0	Other Income	12,105
Total Equity	1,425,595	Other Expense	0
Total Liab. and Equity	1,949,706	Net Profit or Loss	656,506
		26.2%	Skilled Nursing 67.2%
		73.8%	Ancillary Service 26.6%
		92.7%	Current Ratio 1.9
		7.3%	Days to Collect 38.1
		0.1%	Avg Payment Days 21.7
		0.0%	Depreciation Rate 833.5%
		7.4%	Return on Equity 46.1%

345129 AUTUMN CARE OF MOCKSVILLE		Proprietary - Corporation	
AUTUMN CARE OF MOCKSVILLE		12/31/2018 365 Days Settled	
MOCKSVILLE, NC 27028		CR Beds 108 POS Beds 0	
DAVIE		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	61.6%
Balance Sheet		Income Statement	
Current Assets	634,270	Total Charges	7,790,165
Fixed Assets	90,161	Contract Allowance	2,404,274
Other Assets	21,271	Operating Revenue	5,385,891
Total Assets	745,702	Operating Expense	5,523,984
Current Liabilities	473,007	Operating Margin	-138,093
Long Term Liabilities	1,028,020	Other Income	6,112
Total Equity	-755,325	Other Expense	0
Total Liab. and Equity	745,702	Net Profit or Loss	(131,981)
		30.9%	Skilled Nursing 67.7%
		69.1%	Ancillary Service 32.3%
		102.6%	Current Ratio 1.3
		-2.6%	Days to Collect 41.4
		0.1%	Avg Payment Days 29.5
		0.0%	Depreciation Rate 368.4%
		-2.5%	Return on Equity 17.5%

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345280 AUTUMN CARE OF RAEFORD		Proprietary - Corporation	
AUTUMN CARE OF RAEFORD		12/31/2018 365 Days Settled	
RAEFORD, NC 28376		CR Beds 140 POS Beds 0	
HOKE		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	83.1%
Balance Sheet		Length of Stay	159.7
Income Statement		Average Wages	17.26
Current Assets	989,940	Total Charges	12,119,609
Fixed Assets	167,443	Contract Allowance	2,564,126
Other Assets	1,755,670	Operating Revenue	9,555,483
Total Assets	<u>2,913,053</u>	Operating Expense	8,265,450
Current Liabilities	594,771	Operating Margin	1,290,033
Long Term Liabilities	0	Other Income	12,038
Total Equity	<u>2,318,282</u>	Other Expense	0
Total Liab. and Equity	<u>2,913,053</u>	Net Profit or Loss	<u>1,302,071</u>
		21.2%	Skilled Nursing 70.8%
		78.8%	Ancillary Service 25.5%
		86.5%	Current Ratio 1.7
		13.5%	Days to Collect 35.6
		0.1%	Avg Payment Days 24.2
		0.0%	Depreciation Rate 372.3%
		13.6%	Return on Equity 56.2%

345269 AUTUMN CARE OF SALISBURY		Proprietary - Corporation	
AUTUMN CARE OF SALISBURY		12/31/2018 365 Days Settled	
SALISBURY, NC 28146		CR Beds 100 POS Beds 0	
ROWAN		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	91.1%
Balance Sheet		Length of Stay	82.5
Income Statement		Average Wages	18.82
Current Assets	931,554	Total Charges	11,992,566
Fixed Assets	114,808	Contract Allowance	3,395,993
Other Assets	450,678	Operating Revenue	8,596,573
Total Assets	<u>1,497,040</u>	Operating Expense	8,174,790
Current Liabilities	580,996	Operating Margin	421,783
Long Term Liabilities	0	Other Income	2,231
Total Equity	<u>916,044</u>	Other Expense	0
Total Liab. and Equity	<u>1,497,040</u>	Net Profit or Loss	<u>424,014</u>
		28.3%	Skilled Nursing 66.9%
		71.7%	Ancillary Service 31.6%
		95.1%	Current Ratio 1.6
		4.9%	Days to Collect 37.8
		0.0%	Avg Payment Days 24.6
		0.0%	Depreciation Rate 752.1%
		4.9%	Return on Equity 46.3%

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345511 AUTUMN CARE OF STATESVILLE				Proprietary - Corporation	
AUTUMN CARE OF STATESVILLE		12/31/2018 365 Days Settled			
STATESVILLE, NC 28625		CR Beds 113 POS Beds 0			
IREDELL		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		85.8%	
Balance Sheet		Income Statement		Length of Stay	
				77.1	
Current Assets	925,726	Total Charges	13,693,411	Average Wages	
Fixed Assets	96,313	Contract Allowance	3,850,506	19.98	
Other Assets	2,806,456	Operating Revenue	9,842,905	28.1%	
Total Assets	<u>3,828,495</u>	Operating Expense	8,658,960	71.9%	
Current Liabilities	659,773	Operating Margin	1,183,945	88.0%	
Long Term Liabilities	0	Other Income	8,988	12.0%	
Total Equity	<u>3,168,722</u>	Other Expense	0	0.1%	
Total Liab. and Equity	<u>3,828,495</u>	Net Profit or Loss	<u>1,192,933</u>	0.0%	
				12.1%	

345110 AUTUMN CARE OF WAYNESVILLE				Proprietary - Corporation	
AUTUMN CARE OF WAYNESVILLE		12/31/2018 365 Days Settled			
WAYNESVILLE, NC 28786		CR Beds 100 POS Beds 0			
HAYWOOD		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		93.1%	
Balance Sheet		Income Statement		Length of Stay	
				105.8	
Current Assets	799,989	Total Charges	10,900,402	Average Wages	
Fixed Assets	84,928	Contract Allowance	2,366,347	18.43	
Other Assets	1,312,995	Operating Revenue	8,534,055	21.7%	
Total Assets	<u>2,197,912</u>	Operating Expense	7,897,592	78.3%	
Current Liabilities	564,334	Operating Margin	636,463	92.5%	
Long Term Liabilities	0	Other Income	13,998	7.5%	
Total Equity	<u>1,633,578</u>	Other Expense	0	0.2%	
Total Liab. and Equity	<u>2,197,912</u>	Net Profit or Loss	<u>650,461</u>	0.0%	
				7.6%	

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345490 AYDEN COURT NURSING AND REHABILITATION CENTER		Proprietary - Corporation	
AYDEN COURT NURSING AND REHABILITATION CENTER		9/30/2018 365 Days Settled	
AYDEN, NC 28513		CR Beds 82 POS Beds 0	
PITT		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	93.3%
		Length of Stay	129.9
		Average Wages	17.44
		13.9% Skilled Nursing	74.1%
		86.1% Ancillary Service	25.9%
		100.4% Current Ratio	11.1
		-0.4% Days to Collect	155.6
		3.2% Avg Payment Days	15.4
		0.0% Depreciation Rate	90.7%
		2.8% Return on Equity	7.0%

Balance Sheet		Income Statement	
Current Assets	2,904,868	Total Charges	7,775,897
Fixed Assets	51,661	Contract Allowance	1,082,221
Other Assets	0	Operating Revenue	6,693,676
Total Assets	2,956,529	Operating Expense	6,722,240
Current Liabilities	262,426	Operating Margin	-28,564
Long Term Liabilities	0	Other Income	215,932
Total Equity	2,694,103	Other Expense	0
Total Liab. and Equity	2,956,529	Net Profit or Loss	187,368

345557 AZALEA HEALTH & REHAB CENTER		Proprietary - Corporation	
AZALEA HEALTH & REHAB CENTER		12/31/2018 365 Days Settled	
WILMINGTON, NC 28412		CR Beds 80 POS Beds 0	
NEW HANOVER		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	91.9%
		Length of Stay	46.7
		Average Wages	19.77
		20.5% Skilled Nursing	59.3%
		79.5% Ancillary Service	40.7%
		101.7% Current Ratio	1.6
		-1.7% Days to Collect	41.2
		0.0% Avg Payment Days	24.7
		0.0% Depreciation Rate	220.2%
		-1.7% Return on Equity	-16.9%

Balance Sheet		Income Statement	
Current Assets	889,040	Total Charges	9,755,137
Fixed Assets	340,493	Contract Allowance	2,004,440
Other Assets	111,797	Operating Revenue	7,750,697
Total Assets	1,341,330	Operating Expense	7,882,856
Current Liabilities	563,708	Operating Margin	-132,159
Long Term Liabilities	1	Other Income	599
Total Equity	777,621	Other Expense	0
Total Liab. and Equity	1,341,330	Net Profit or Loss	(131,560)

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345237 BARBOUR COURT NURSING AND REHABILITATION CENTER		Proprietary - Corporation	
BARBOUR COURT NURSING AND REHABILITATION CENTER		9/30/2018 365 Days Settled	
SMITHFIELD, NC 27577		CR Beds 165 POS Beds 0	
JOHNSTON		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	84.6%
		Length of Stay	119.9
		Average Wages	18.38
		28.0% Skilled Nursing	78.5%
		72.0% Ancillary Service	21.5%
		115.3% Current Ratio	(4.2)
		-15.3% Days to Collect	(83.3)
		3.9% Avg Payment Days	17.6
		0.0% Depreciation Rate	90.1%
		-11.5% Return on Equity	44.7%

Balance Sheet		Income Statement	
Current Assets	-2,512,684	Total Charges	15,986,226
Fixed Assets	163,432	Contract Allowance	4,479,146
Other Assets	0	Operating Revenue	11,507,080
Total Assets	-2,349,252	Operating Expense	13,270,892
Current Liabilities	599,237	Operating Margin	-1,763,812
Long Term Liabilities	0	Other Income	445,887
Total Equity	-2,948,489	Other Expense	0
Total Liab. and Equity	-2,349,252	Net Profit or Loss	(1,317,925)

345465 BAYVIEW NURSING & REHAB CENTER		Proprietary - Corporation	
BAYVIEW NURSING & REHAB CENTER		9/30/2018 365 Days Settled	
NEW BERN, NC 28560		CR Beds 72 POS Beds 0	
CRAVEN		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	92.3%
		Length of Stay	62.3
		Average Wages	18.82
		26.7% Skilled Nursing	69.5%
		73.3% Ancillary Service	27.4%
		98.6% Current Ratio	0.9
		1.4% Days to Collect	50.1
		0.9% Avg Payment Days	46.5
		0.0% Depreciation Rate	80.5%
		2.3% Return on Equity	155.0%

Balance Sheet		Income Statement	
Current Assets	1,114,945	Total Charges	8,506,989
Fixed Assets	195,649	Contract Allowance	2,273,295
Other Assets	7,300	Operating Revenue	6,233,694
Total Assets	1,317,894	Operating Expense	6,146,164
Current Liabilities	1,226,734	Operating Margin	87,530
Long Term Liabilities	0	Other Income	53,805
Total Equity	91,160	Other Expense	0
Total Liab. and Equity	1,317,894	Net Profit or Loss	141,335

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345457 BELAIRE HEALTH CARE CENTER				Proprietary - Partnership	
BELAIRE HEALTH CARE CENTER		9/30/2018 365 Days Settled			
GASTONIA, NC 28052		CR Beds 80 POS Beds 0			
GASTON		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		89.3%	
		Length of Stay		55.2	
		Average Wages		22.30	
		36.7% Skilled Nursing		64.0%	
		63.3% Ancillary Service		36.0%	
		101.2% Current Ratio		1.4	
		-1.2% Days to Collect		51.6	
		1.1% Avg Payment Days		11.6	
		0.0% Depreciation Rate		4.5%	
		0.0% Return on Equity		-0.6%	
<hr/>					
345574 BELLAROSE NURSING AND REHAB				Proprietary - Corporation	
BELLAROSE NURSING AND REHAB		9/30/2018 186 Days Settled			
GARNER, NC 27529		CR Beds 100 POS Beds 0			
WAKE		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		37.0%	
		Length of Stay		74.9	
		Average Wages		16.78	
		21.3% Skilled Nursing		68.0%	
		78.7% Ancillary Service		32.0%	
		96.5% Current Ratio		2.0	
		3.5% Days to Collect		63.0	
		0.2% Avg Payment Days		34.3	
		0.0% Depreciation Rate		214.9%	
		3.6% Return on Equity		-32.8%	

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345146 BETHANY WOODS NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
BETHANY WOODS NURSING AND REHABILITATION CENTER		9/30/2018 365 Days Settled			
ALBEMARLE, NC 28002				CR Beds 190 POS Beds 0	
STANLY				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	75.4%
				Length of Stay	183.4
				Average Wages	15.46
				26.7% Skilled Nursing	74.5%
				73.3% Ancillary Service	22.6%
				98.4% Current Ratio	3.4
				1.6% Days to Collect	48.8
				4.2% Avg Payment Days	16.5
				0.0% Depreciation Rate	74.4%
				5.8% Return on Equity	51.5%
<hr/>					
345212 BETHESDA HEALTH CARE FACILITY				Proprietary - Corporation	
BETHESDA HEALTH CARE FACILITY		9/30/2018 365 Days Settled			
EASTOVER, NC 28301				CR Beds 85 POS Beds 0	
CUMBERLAND				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	91.1%
				Length of Stay	543.4
				Average Wages	17.61
				0.0% Skilled Nursing	95.5%
				100.0% Ancillary Service	4.5%
				96.5% Current Ratio	2.1
				3.5% Days to Collect	41.8
				0.2% Avg Payment Days	37.5
				0.0% Depreciation Rate	3.5%
				3.7% Return on Equity	43.9%

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345342 BIG ELM RETIREMENT AND NURSING CENTERS				Proprietary - Corporation	
BIG ELM RETIREMENT AND NURSING CENTERS		9/30/2018 365 Days Settled			
KANNAPOLIS, NC 28081		CR Beds 146 POS Beds 0			
ROWAN		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		73.3%	
		Length of Stay		152.5	
		Average Wages		13.62	
		Skilled Nursing		68.3%	
		Ancillary Service		8.5%	
		Current Ratio		0.7	
		Days to Collect		54.3	
		Avg Payment Days		92.2	
		Depreciation Rate		83.4%	
		Return on Equity		-193.3%	
Balance Sheet					
		Income Statement			
Current Assets	1,078,169	Total Charges	5,823,143		
Fixed Assets	336,391	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	5,823,143	100.0%	
Total Assets	1,414,560	Operating Expense	5,715,637	98.2%	
Current Liabilities	1,444,547	Operating Margin	107,506	1.8%	
Long Term Liabilities	31,064	Other Income	11,303	0.2%	
Total Equity	-61,051	Other Expense	0	0.0%	
Total Liab. and Equity	1,414,560	Net Profit or Loss	118,002	2.0%	
345267 BLADEN EAST HEALTH AND REHAB, LLC					
BLADEN EAST HEALTH AND REHAB, LLC		9/30/2018 365 Days Settled			
ELIZABETHTOWN, NC 28337		CR Beds 120 POS Beds 0			
BLADEN		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		73.6%	
		Length of Stay		251.8	
		Average Wages		13.54	
		Skilled Nursing		79.7%	
		Ancillary Service		11.2%	
		Current Ratio		3.6	
		Days to Collect		34.0	
		Avg Payment Days		22.3	
		Depreciation Rate		0.0%	
		Return on Equity		152.4%	
Balance Sheet					
Income Statement					
Current Assets	643,152	Total Charges	6,188,828		
Fixed Assets	0	Contract Allowance	525,237	8.5%	
Other Assets	12,781	Operating Revenue	5,663,591	91.5%	
Total Assets	655,933	Operating Expense	5,478,673	96.7%	
Current Liabilities	179,462	Operating Margin	184,918	3.3%	
Long Term Liabilities	337,358	Other Income	27,068	0.5%	
Total Equity	139,113	Other Expense	0	0.0%	
Total Liab. and Equity	655,933	Net Profit or Loss	211,986	3.7%	

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345223 BLUE RIDGE HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
BLUE RIDGE HEALTH AND REHABILITATION CENTER		6/30/2018 365 Days Settled			
HENDERSONVILLE, NC 28739		CR Beds 150 POS Beds 0			
HENDERSON		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		58.5%	
Balance Sheet		Income Statement		Length of Stay	
				128.0	
Current Assets	608,414	Total Charges	26,177,795	Average Wages	
Fixed Assets	287,705	Contract Allowance	19,575,179	17.44	
Other Assets	127,867	Operating Revenue	6,602,616	74.8%	
Total Assets	<u>1,023,986</u>	Operating Expense	8,998,169	25.2%	
Current Liabilities	790,369	Operating Margin	-2,395,553	136.3%	
Long Term Liabilities	2,468,522	Other Income	3,721	-36.3%	
Total Equity	<u>-2,234,905</u>	Other Expense	0	0.1%	
Total Liab. and Equity	<u>1,023,986</u>	Net Profit or Loss	<u>(2,391,832)</u>	0.0%	
				Days to Collect	
				32.6	
				Avg Payment Days	
				24.4	
				Depreciation Rate	
				152.2%	
				Return on Equity	
				107.0%	

345302 BLUE RIDGE ON THE MOUNTAIN				Proprietary - Corporation	
BLUE RIDGE ON THE MOUNTAIN		12/31/2018 365 Days Settled			
SYLVA, NC 28779		CR Beds 106 POS Beds 0			
JACKSON		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		63.4%	
Balance Sheet		Income Statement		Length of Stay	
				97.7	
Current Assets	925,780	Total Charges	7,172,071	Average Wages	
Fixed Assets	392,046	Contract Allowance	963,026	19.95	
Other Assets	23,574	Operating Revenue	6,209,045	13.4%	
Total Assets	<u>1,341,400</u>	Operating Expense	6,148,358	86.6%	
Current Liabilities	1,779,250	Operating Margin	60,687	99.0%	
Long Term Liabilities	427,097	Other Income	13,992	1.0%	
Total Equity	<u>-864,947</u>	Other Expense	0	0.2%	
Total Liab. and Equity	<u>1,341,400</u>	Net Profit or Loss	<u>74,679</u>	0.0%	
				Days to Collect	
				48.3	
				Avg Payment Days	
				95.7	
				Depreciation Rate	
				31.2%	
				Return on Equity	
				-8.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

345006 BLUMENTHAL NURSING & REHABILITATION CENTER				Proprietary - Corporation	
BLUMENTHAL NURSING & REHABILITATION CENTER		12/31/2018 365 Days Settled			
GREENSBORO, NC 27455		CR Beds 154 POS Beds 0			
GUILFORD		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		83.1%	
		Length of Stay		83.8	
		Average Wages		20.95	
		Skilled Nursing		69.5%	
		Ancillary Service		27.5%	
		Current Ratio		1.1	
		Days to Collect		90.3	
		Avg Payment Days		86.7	
		Depreciation Rate		86.3%	
		Return on Equity		-124.5%	
Balance Sheet		Income Statement			
Current Assets	3,475,737	Total Charges	15,266,657		
Fixed Assets	617,047	Contract Allowance	3,555,912	23.3%	
Other Assets	0	Operating Revenue	11,710,745	76.7%	
Total Assets	4,092,784	Operating Expense	12,805,797	109.4%	
Current Liabilities	3,278,285	Operating Margin	-1,095,052	-9.4%	
Long Term Liabilities	-25,797	Other Income	48,840	0.4%	
Total Equity	840,296	Other Expense	0	0.0%	
Total Liab. and Equity	4,092,784	Net Profit or Loss	(1,046,212)	-8.9%	
<hr/>					
345221 BRIAN CENTER H & REHAB WEAVERV				Proprietary - Corporation	
BRIAN CENTER H & REHAB WEAVERV		3/31/2018 365 Days Settled			
WEAVERVILLE, NC 28787		CR Beds 132 POS Beds 0			
BUNCOMBE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		85.5%	
		Length of Stay		94.0	
		Average Wages		23.92	
		Skilled Nursing		83.5%	
		Ancillary Service		10.1%	
		Current Ratio		0.4	
		Days to Collect		27.4	
		Avg Payment Days		30.6	
		Depreciation Rate		5.4%	
		Return on Equity		-4.4%	
Balance Sheet		Income Statement			
Current Assets	860,811	Total Charges	34,769,839		
Fixed Assets	22,333,964	Contract Allowance	23,624,235	67.9%	
Other Assets	8,596	Operating Revenue	11,145,604	32.1%	
Total Assets	23,203,371	Operating Expense	11,709,528	105.1%	
Current Liabilities	2,266,059	Operating Margin	-563,924	-5.1%	
Long Term Liabilities	8,188,477	Other Income	2,920	0.0%	
Total Equity	12,748,835	Other Expense	0	0.0%	
Total Liab. and Equity	23,203,371	Net Profit or Loss	(561,004)	-5.0%	

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345080 BRIAN CENTER HEALTH & REHAB HICKORY VIEWMONT		Proprietary - Corporation	
BRIAN CENTER HEALTH & REHAB HICKORY VIEWMONT		3/31/2018 365 Days Reopened	
HICKORY, NC 28601		CR Beds 104 POS Beds 0	
CATAWBA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	83.1%
Balance Sheet		Income Statement	
Current Assets	578,117	Total Charges	25,104,979
Fixed Assets	10,429,326	Contract Allowance	18,522,729
Other Assets	45,660	Operating Revenue	6,582,250
Total Assets	<u>11,053,103</u>	Operating Expense	8,611,752
Current Liabilities	1,426,799	Operating Margin	-2,029,502
Long Term Liabilities	3,322,906	Other Income	92,913
Total Equity	6,303,398	Other Expense	0
Total Liab. and Equity	<u>11,053,103</u>	Net Profit or Loss	<u>(1,936,589)</u>
		73.8%	Skilled Nursing 92.1%
		26.2%	Ancillary Service 7.9%
		130.8%	Current Ratio 0.4
		-30.8%	Days to Collect 29.6
		1.4%	Avg Payment Days 33.4
		0.0%	Depreciation Rate 5.2%
		-29.4%	Return on Equity -30.7%

345243 BRIAN CENTER HEALTH & REHAB/CH		Proprietary - Corporation	
BRIAN CENTER HEALTH & REHAB/CH		3/31/2018 365 Days Settled	
CHARLOTTE, NC 28212		CR Beds 150 POS Beds 0	
MECKLENBURG		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	67.7%
Balance Sheet		Income Statement	
Current Assets	861,228	Total Charges	26,707,195
Fixed Assets	9,694,310	Contract Allowance	19,075,650
Other Assets	27,715	Operating Revenue	7,631,545
Total Assets	<u>10,583,253</u>	Operating Expense	9,230,142
Current Liabilities	1,571,807	Operating Margin	-1,598,597
Long Term Liabilities	8,078,145	Other Income	10,731
Total Equity	933,301	Other Expense	0
Total Liab. and Equity	<u>10,583,253</u>	Net Profit or Loss	<u>(1,587,866)</u>
		71.4%	Skilled Nursing 94.1%
		28.6%	Ancillary Service 5.4%
		120.9%	Current Ratio 0.5
		-20.9%	Days to Collect 38.9
		0.1%	Avg Payment Days 30.5
		0.0%	Depreciation Rate 5.6%
		-20.8%	Return on Equity -170.1%

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345241 BRIAN CENTER HEALTH & REHAB/EDEN		Proprietary - Corporation	
BRIAN CENTER HEALTH & REHAB/EDEN		3/31/2018 365 Days Settled	
EDEN, NC 27288		CR Beds 112 POS Beds 0	
ROCKINGHAM		Key Performance Ind.	
TRAILBLAZER (TEXAS)		Occupancy Rate	92.3%
		Length of Stay	106.5
		Average Wages	18.97
		Skilled Nursing	93.7%
		Ancillary Service	6.3%
		Current Ratio	0.4
		Days to Collect	27.7
		Avg Payment Days	33.1
		Depreciation Rate	5.1%
		Return on Equity	-3.3%

Balance Sheet		Income Statement	
Current Assets	691,784	Total Charges	31,276,590
Fixed Assets	16,149,175	Contract Allowance	22,486,088
Other Assets	91,377	Operating Revenue	8,790,502
Total Assets	16,932,336	Operating Expense	9,071,983
Current Liabilities	1,733,280	Operating Margin	-281,481
Long Term Liabilities	8,097,255	Other Income	44,874
Total Equity	7,101,801	Other Expense	0
Total Liab. and Equity	16,932,336	Net Profit or Loss	(236,607)

345262 BRIAN CENTER HEALTH & REHAB/HE		Proprietary - Corporation	
BRIAN CENTER HEALTH & REHAB/HE		3/31/2018 365 Days Settled	
HERTFORD, NC 27944		CR Beds 78 POS Beds 0	
PERQUIMANS		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	69.7%
		Length of Stay	95.4
		Average Wages	18.70
		Skilled Nursing	93.7%
		Ancillary Service	6.3%
		Current Ratio	0.4
		Days to Collect	26.9
		Avg Payment Days	32.5
		Depreciation Rate	5.5%
		Return on Equity	-38.2%

Balance Sheet		Income Statement	
Current Assets	347,105	Total Charges	16,391,079
Fixed Assets	5,929,485	Contract Allowance	11,796,256
Other Assets	4,359	Operating Revenue	4,594,823
Total Assets	6,280,949	Operating Expense	5,091,918
Current Liabilities	857,759	Operating Margin	-497,095
Long Term Liabilities	4,130,924	Other Income	3,130
Total Equity	1,292,266	Other Expense	0
Total Liab. and Equity	6,280,949	Net Profit or Loss	(493,965)

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345265 BRIAN CENTER HEALTH & REHAB/YA		Proprietary - Corporation	
BRIAN CENTER HEALTH & REHAB/YA		3/31/2018 365 Days Settled	
YANCEYVILLE, NC 27379		CR Beds 157 POS Beds 0	
CASWELL		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	76.0%
Balance Sheet		Income Statement	
Current Assets	689,545	Total Charges	35,151,445
Fixed Assets	15,296,055	Contract Allowance	26,197,784
Other Assets	10,752	Operating Revenue	8,953,661
Total Assets	15,996,352	Operating Expense	10,009,449
Current Liabilities	2,400,626	Operating Margin	-1,055,788
Long Term Liabilities	3,143,189	Other Income	3,807
Total Equity	10,452,537	Other Expense	0
Total Liab. and Equity	15,996,352	Net Profit or Loss	(1,051,981)
		74.5%	Skilled Nursing 95.7%
		25.5%	Ancillary Service 4.3%
		111.8%	Current Ratio 0.3
		-11.8%	Days to Collect 26.7
		0.0%	Avg Payment Days 40.5
		0.0%	Depreciation Rate 5.3%
		-11.7%	Return on Equity -10.1%

345128 BRIAN CENTER HEALTH & REHABILITATION/STATESVILLE		Proprietary - Corporation	
BRIAN CENTER HEALTH & REHABILITATION/STATESVILLE		3/31/2018 365 Days Settled	
STATESVILLE, NC 28677		CR Beds 147 POS Beds 0	
IREDELL		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	75.2%
Balance Sheet		Income Statement	
Current Assets	498,630	Total Charges	33,564,558
Fixed Assets	14,346,756	Contract Allowance	24,144,022
Other Assets	190,289	Operating Revenue	9,420,536
Total Assets	15,035,675	Operating Expense	10,715,340
Current Liabilities	1,865,330	Operating Margin	-1,294,804
Long Term Liabilities	7,164,006	Other Income	2,761
Total Equity	6,006,339	Other Expense	0
Total Liab. and Equity	15,035,675	Net Profit or Loss	(1,292,043)
		71.9%	Skilled Nursing 93.5%
		28.1%	Ancillary Service 6.5%
		113.7%	Current Ratio 0.3
		-13.7%	Days to Collect 19.2
		0.0%	Avg Payment Days 31.8
		0.0%	Depreciation Rate 5.2%
		-13.7%	Return on Equity -21.5%

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345362 BRIAN CENTER HEALTH & RETIREMENT/CABARRUS		Proprietary - Corporation	
BRIAN CENTER HEALTH & RETIREMENT/CABARRUS		3/31/2018 365 Days Settled	
CONCORD, NC 28025		CR Beds 90 POS Beds 0	
CABARRUS		Key Performance Ind.	
		Occupancy Rate 85.4%	
		Length of Stay 49.5	
		Average Wages 23.52	
		Skilled Nursing 86.1%	
		Ancillary Service 13.9%	
		Current Ratio 0.4	
		Days to Collect 34.1	
		Avg Payment Days 40.7	
		Depreciation Rate 5.7%	
		Return on Equity -2.6%	
Balance Sheet		Income Statement	
Current Assets	855,843	Total Charges	23,600,341
Fixed Assets	12,345,359	Contract Allowance	14,818,485
Other Assets	11,500	Operating Revenue	8,781,856
Total Assets	<u>13,212,702</u>	Operating Expense	9,002,861
Current Liabilities	1,919,401	Operating Margin	-221,005
Long Term Liabilities	2,950,638	Other Income	3,109
Total Equity	8,342,663	Other Expense	0
Total Liab. and Equity	<u>13,212,702</u>	Net Profit or Loss	<u>(217,896)</u>

345345 BRIAN CENTER HEALTH & RETIREMENT/MONROE		Proprietary - Corporation	
BRIAN CENTER HEALTH & RETIREMENT/MONROE		3/31/2018 365 Days Settled	
MONROE, NC 28112		CR Beds 72 POS Beds 0	
UNION		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 85.7%	
		Length of Stay 84.3	
		Average Wages 22.46	
		Skilled Nursing 77.0%	
		Ancillary Service 7.1%	
		Current Ratio 0.4	
		Days to Collect 21.7	
		Avg Payment Days 34.3	
		Depreciation Rate 5.7%	
		Return on Equity -48.2%	
Balance Sheet		Income Statement	
Current Assets	318,881	Total Charges	18,725,241
Fixed Assets	3,384,984	Contract Allowance	13,749,589
Other Assets	29,013	Operating Revenue	4,975,652
Total Assets	<u>3,732,878</u>	Operating Expense	5,516,013
Current Liabilities	855,655	Operating Margin	-540,361
Long Term Liabilities	1,811,753	Other Income	26,436
Total Equity	1,065,470	Other Expense	0
Total Liab. and Equity	<u>3,732,878</u>	Net Profit or Loss	<u>(513,925)</u>

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345332 BRIAN CENTER HEALTH AND REHAB				Proprietary - Corporation	
BRIAN CENTER HEALTH AND REHAB		3/31/2018 365 Days Settled			
WILSON, NC 27895				CR Beds 99 POS Beds 0	
WILSON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 90.5%	
Balance Sheet		Income Statement		Length of Stay 52.7	
Current Assets	943,541	Total Charges	25,950,907	Average Wages 22.05	
Fixed Assets	16,347,717	Contract Allowance	16,797,492	64.7%	Skilled Nursing 89.3%
Other Assets	35,356	Operating Revenue	9,153,415	35.3%	Ancillary Service 10.7%
Total Assets	17,326,614	Operating Expense	9,431,808	103.0%	Current Ratio 0.5
Current Liabilities	2,004,474	Operating Margin	-278,393	-3.0%	Days to Collect 36.3
Long Term Liabilities	5,552,708	Other Income	7,508	0.1%	Avg Payment Days 34.9
Total Equity	9,769,432	Other Expense	0	0.0%	Depreciation Rate 5.2%
Total Liab. and Equity	17,326,614	Net Profit or Loss	(270,885)	-3.0%	Return on Equity -2.8%

345343 BRIAN CENTER HEALTH AND REHABILITATION/GOLDSBORO				Proprietary - Corporation	
BRIAN CENTER HEALTH AND REHABILITATION/GOLDSBORO		3/31/2018 365 Days Settled			
GOLDSBORO, NC 27534				CR Beds 130 POS Beds 0	
WAYNE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 85.4%	
Balance Sheet		Income Statement		Length of Stay 57.8	
Current Assets	1,554,013	Total Charges	32,110,501	Average Wages 20.81	
Fixed Assets	17,054,863	Contract Allowance	20,220,932	63.0%	Skilled Nursing 87.8%
Other Assets	14,156	Operating Revenue	11,889,569	37.0%	Ancillary Service 12.2%
Total Assets	18,623,032	Operating Expense	12,484,531	105.0%	Current Ratio 0.6
Current Liabilities	2,417,466	Operating Margin	-594,962	-5.0%	Days to Collect 47.4
Long Term Liabilities	8,147,984	Other Income	6,254	0.1%	Avg Payment Days 36.4
Total Equity	8,057,582	Other Expense	0	0.0%	Depreciation Rate 5.2%
Total Liab. and Equity	18,623,032	Net Profit or Loss	(588,708)	-5.0%	Return on Equity -7.3%

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345179 BRIAN CENTER HEALTH AND RETIREMENT				Proprietary - Corporation	
BRIAN CENTER HEALTH AND RETIREMENT		3/31/2018 365 Days Settled			
MOORESVILLE, NC 28115				CR Beds 131 POS Beds 0	
IREDELL				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	55.2%
Balance Sheet		Income Statement		Length of Stay	108.6
Current Assets	426,593	Total Charges	21,896,547	Average Wages	18.62
Fixed Assets	10,571,603	Contract Allowance	15,459,326	70.6% Skilled Nursing	92.8%
Other Assets	28,307	Operating Revenue	6,437,221	29.4% Ancillary Service	7.2%
Total Assets	11,026,503	Operating Expense	9,311,600	144.7% Current Ratio	0.3
Current Liabilities	1,696,847	Operating Margin	-2,874,379	-44.7% Days to Collect	22.5
Long Term Liabilities	11,114,416	Other Income	8,981	0.1% Avg Payment Days	32.3
Total Equity	-1,784,760	Other Expense	0	0.0% Depreciation Rate	5.5%
Total Liab. and Equity	11,026,503	Net Profit or Loss	(2,865,398)	-44.5% Return on Equity	160.5%

345339 BRIAN CENTER HLTH & REHAB				Proprietary - Corporation	
BRIAN CENTER HLTH & REHAB		3/31/2018 365 Days Settled			
WINDSOR, NC 27983				CR Beds 82 POS Beds 0	
BERTIE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	74.5%
Balance Sheet		Income Statement		Length of Stay	95.3
Current Assets	453,008	Total Charges	17,990,925	Average Wages	19.72
Fixed Assets	5,697,897	Contract Allowance	12,718,222	70.7% Skilled Nursing	93.0%
Other Assets	243,311	Operating Revenue	5,272,703	29.3% Ancillary Service	7.0%
Total Assets	6,394,216	Operating Expense	5,110,540	96.9% Current Ratio	0.8
Current Liabilities	551,965	Operating Margin	162,163	3.1% Days to Collect	30.7
Long Term Liabilities	-537,224	Other Income	2,133	0.0% Avg Payment Days	38.8
Total Equity	6,379,475	Other Expense	0	0.0% Depreciation Rate	5.0%
Total Liab. and Equity	6,394,216	Net Profit or Loss	164,296	3.1% Return on Equity	2.6%

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345317 BRIAN CENTER HLTH & RETIREMENT				Proprietary - Corporation	
BRIAN CENTER HLTH & RETIREMENT		3/31/2018 365 Days Settled			
CLAYTON, NC 27520		CR Beds 90 POS Beds 0			
JOHNSTON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		90.5%	
Balance Sheet		Income Statement		Length of Stay	
				55.4	
Current Assets	985,144	Total Charges	24,950,970	Average Wages	
Fixed Assets	15,350,956	Contract Allowance	15,639,046	22.53	
Other Assets	73,690	Operating Revenue	9,311,924	62.7%	
Total Assets	16,409,790	Operating Expense	9,374,236	37.3%	
Current Liabilities	1,672,686	Operating Margin	-62,312	100.7%	
Long Term Liabilities	7,458,536	Other Income	5,599	0.6	
Total Equity	7,278,568	Other Expense	0	0.1%	
Total Liab. and Equity	16,409,790	Net Profit or Loss	(56,713)	0.0%	
				Return on Equity	
				-0.8%	

345304 BRIAN CENTER NURSING CARE/SHAM				Proprietary - Corporation	
BRIAN CENTER NURSING CARE/SHAM		3/31/2018 365 Days Settled			
CHARLOTTE, NC 28205		CR Beds 100 POS Beds 0			
MECKLENBURG		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		76.3%	
Balance Sheet		Income Statement		Length of Stay	
				109.2	
Current Assets	303,668	Total Charges	23,018,708	Average Wages	
Fixed Assets	5,488,477	Contract Allowance	16,982,121	19.19	
Other Assets	5,704	Operating Revenue	6,036,587	73.8%	
Total Assets	5,797,849	Operating Expense	6,295,261	26.2%	
Current Liabilities	1,049,556	Operating Margin	-258,674	104.3%	
Long Term Liabilities	3,634,130	Other Income	3,414	0.3	
Total Equity	1,114,163	Other Expense	0	0.1%	
Total Liab. and Equity	5,797,849	Net Profit or Loss	(255,260)	0.0%	
				Return on Equity	
				-22.9%	

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345408 BRIAN CENTER SOUTHPOINT				Proprietary - Corporation	
BRIAN CENTER SOUTHPOINT		12/31/2018 365 Days Settled			
DURHAM, NC 27713		CR Beds 140 POS Beds 0			
DURHAM		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		83.9%	
Balance Sheet		Income Statement		Length of Stay	
				36.2	
Current Assets	2,057,698	Total Charges	38,606,731	Average Wages	27.17
Fixed Assets	22,948,803	Contract Allowance	22,138,868	57.3%	Skilled Nursing
Other Assets	316,501	Operating Revenue	16,467,863	42.7%	Ancillary Service
Total Assets	<u>25,323,002</u>	Operating Expense	16,777,825	101.9%	Current Ratio
Current Liabilities	1,895,833	Operating Margin	-309,962	-1.9%	Days to Collect
Long Term Liabilities	11,463,494	Other Income	3,714	0.0%	Avg Payment Days
Total Equity	<u>11,963,675</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>25,323,002</u>	Net Profit or Loss	<u>(306,248)</u>	-1.9%	Return on Equity
					-2.6%
345169 BRIAN CTR HEALTH & REHAB/GASTO				Proprietary - Corporation	
BRIAN CTR HEALTH & REHAB/GASTO		3/31/2018 365 Days Settled			
GASTONIA, NC 28054		CR Beds 162 POS Beds 0			
GASTON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		81.6%	
Balance Sheet		Income Statement		Length of Stay	
				91.0	
Current Assets	1,076,819	Total Charges	39,726,994	Average Wages	21.73
Fixed Assets	19,992,777	Contract Allowance	27,659,179	69.6%	Skilled Nursing
Other Assets	6,818	Operating Revenue	12,067,815	30.4%	Ancillary Service
Total Assets	<u>21,076,414</u>	Operating Expense	12,394,327	102.7%	Current Ratio
Current Liabilities	2,565,708	Operating Margin	-326,512	-2.7%	Days to Collect
Long Term Liabilities	12,361,165	Other Income	58,977	0.5%	Avg Payment Days
Total Equity	<u>6,149,541</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>21,076,414</u>	Net Profit or Loss	<u>(267,535)</u>	-2.2%	Return on Equity
					-4.4%

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345312 BRIAN CTR HEALTH & REHAB/HENDERSONVILLE		Proprietary - Corporation	
BRIAN CTR HEALTH & REHAB/HENDERSONVILLE		3/31/2018 365 Days Settled	
HENDERSONVILLE, NC 28791		CR Beds 120 POS Beds 0	
HENDERSON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	82.3%
Balance Sheet		Income Statement	
Current Assets	834,562	Total Charges	30,310,193
Fixed Assets	20,575,498	Contract Allowance	20,511,880
Other Assets	44,081	Operating Revenue	9,798,313
Total Assets	21,454,141	Operating Expense	11,907,363
Current Liabilities	2,120,151	Operating Margin	-2,109,050
Long Term Liabilities	16,252,728	Other Income	8,284
Total Equity	3,081,262	Other Expense	0
Total Liab. and Equity	21,454,141	Net Profit or Loss	(2,100,766)
		67.7%	Skilled Nursing 90.9%
		32.3%	Ancillary Service 9.1%
		121.5%	Current Ratio 0.4
		-21.5%	Days to Collect 29.2
		0.1%	Avg Payment Days 33.9
		0.0%	Depreciation Rate 5.3%
		-21.4%	Return on Equity -68.2%

345270 BRIAN CTR HEALTH & REHAB/SPRUC		Proprietary - Corporation	
BRIAN CTR HEALTH & REHAB/SPRUC		3/31/2018 365 Days Settled	
SPRUCE PINE, NC 28777		CR Beds 133 POS Beds 0	
MITCHELL		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	71.1%
Balance Sheet		Income Statement	
Current Assets	599,532	Total Charges	27,793,260
Fixed Assets	14,715,292	Contract Allowance	19,789,796
Other Assets	102,749	Operating Revenue	8,003,464
Total Assets	15,417,573	Operating Expense	8,806,462
Current Liabilities	1,711,431	Operating Margin	-802,998
Long Term Liabilities	4,655,777	Other Income	54,444
Total Equity	9,050,365	Other Expense	0
Total Liab. and Equity	15,417,573	Net Profit or Loss	(748,554)
		71.2%	Skilled Nursing 94.1%
		28.8%	Ancillary Service 5.9%
		110.0%	Current Ratio 0.4
		-10.0%	Days to Collect 24.4
		0.7%	Avg Payment Days 37.6
		0.0%	Depreciation Rate 5.4%
		-9.4%	Return on Equity -8.3%

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345232 BRIAN CTR HEALTH & REHABI HICK		Proprietary - Corporation	
BRIAN CTR HEALTH & REHABI HICK		3/31/2018 365 Days Settled	
HICKORY, NC 28602		CR Beds 170 POS Beds 0	
CATAWBA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	74.8%
Balance Sheet		Income Statement	
Current Assets	680,359	Total Charges	38,433,384
Fixed Assets	7,985,802	Contract Allowance	27,465,603
Other Assets	39,760	Operating Revenue	10,967,781
Total Assets	8,705,921	Operating Expense	10,423,432
Current Liabilities	1,935,422	Operating Margin	544,349
Long Term Liabilities	-237,667	Other Income	138,838
Total Equity	7,008,166	Other Expense	0
Total Liab. and Equity	8,705,921	Net Profit or Loss	683,187
		71.5%	Skilled Nursing 93.0%
		28.5%	Ancillary Service 7.0%
		95.0%	Current Ratio 0.4
		5.0%	Days to Collect 21.7
		1.3%	Avg Payment Days 39.0
		0.0%	Depreciation Rate 5.6%
		6.2%	Return on Equity 9.7%

345323 BRIAN CTR HLTH & REHABILITATIO		Proprietary - Corporation	
BRIAN CTR HLTH & REHABILITATIO		3/31/2018 365 Days Settled	
WALLACE, NC 28466		CR Beds 80 POS Beds 0	
DUPLIN		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	89.8%
Balance Sheet		Income Statement	
Current Assets	831,049	Total Charges	21,290,142
Fixed Assets	11,529,219	Contract Allowance	14,304,176
Other Assets	8,782	Operating Revenue	6,985,966
Total Assets	12,369,050	Operating Expense	7,730,656
Current Liabilities	1,389,346	Operating Margin	-744,690
Long Term Liabilities	7,687,680	Other Income	4,019
Total Equity	3,292,024	Other Expense	0
Total Liab. and Equity	12,369,050	Net Profit or Loss	(740,671)
		67.2%	Skilled Nursing 90.2%
		32.8%	Ancillary Service 9.8%
		110.7%	Current Ratio 0.6
		-10.7%	Days to Collect 42.4
		0.1%	Avg Payment Days 39.3
		0.0%	Depreciation Rate 5.1%
		-10.6%	Return on Equity -22.5%

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345250 BRIAN CTR HLTH & RET/LINCOLNTON		Proprietary - Corporation	
BRIAN CTR HLTH & RET/LINCOLNTON		3/31/2018 365 Days Settled	
LINCOLNTON, NC 28093		CR Beds 128 POS Beds 0	
LINCOLN		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	93.7%
		Length of Stay	93.3
		Average Wages	22.74
		62.1% Skilled Nursing	87.3%
		37.9% Ancillary Service	10.7%
		98.2% Current Ratio	0.4
		1.8% Days to Collect	24.4
		0.7% Avg Payment Days	29.5
		0.0% Depreciation Rate	5.3%
		2.6% Return on Equity	2.3%

Balance Sheet		Income Statement			
Current Assets	970,076	Total Charges	33,463,845		
Fixed Assets	22,077,922	Contract Allowance	20,796,373		
Other Assets	14,811	Operating Revenue	12,667,472	37.9%	
Total Assets	23,062,809	Operating Expense	12,436,479	98.2%	
Current Liabilities	2,651,633	Operating Margin	230,993	1.8%	
Long Term Liabilities	6,216,854	Other Income	94,044	0.7%	
Total Equity	14,194,322	Other Expense	0	0.0%	
Total Liab. and Equity	23,062,809	Net Profit or Loss	325,037	2.6%	

345140 BRIGHTMOOR NURSING CENTER		Proprietary - Corporation	
BRIGHTMOOR NURSING CENTER		9/30/2018 365 Days Settled	
SALISBURY, NC 28145		CR Beds 60 POS Beds 0	
ROWAN		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	66.0%
		Length of Stay	149.0
		Average Wages	13.98
		0.0% Skilled Nursing	95.5%
		100.0% Ancillary Service	3.6%
		127.5% Current Ratio	0.2
		-27.5% Days to Collect	41.4
		0.1% Avg Payment Days	255.1
		0.0% Depreciation Rate	5.3%
		-27.4% Return on Equity	15.5%

Balance Sheet		Income Statement			
Current Assets	511,914	Total Charges	2,635,201		
Fixed Assets	519,725	Contract Allowance	0	0.0%	
Other Assets	52,847	Operating Revenue	2,635,201	100.0%	
Total Assets	1,084,486	Operating Expense	3,360,132	127.5%	
Current Liabilities	2,348,218	Operating Margin	-724,931	-27.5%	
Long Term Liabilities	3,395,001	Other Income	2,356	0.1%	
Total Equity	-4,658,733	Other Expense	0	0.0%	
Total Liab. and Equity	1,084,486	Net Profit or Loss	(722,600)	-27.4%	

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345394 BROOK STONE LIVING CENTER				Proprietary - Other	
BROOK STONE LIVING CENTER		9/30/2018 365 Days Settled			
POLLOCKSVILLE, NC 28573		CR Beds 100 POS Beds 0			
JONES		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		69.5%	
		Length of Stay		342.7	
		Average Wages		15.82	
		10.1% Skilled Nursing		79.5%	
		89.9% Ancillary Service		13.7%	
		97.5% Current Ratio		2.5	
		2.5% Days to Collect		11.5	
		1.5% Avg Payment Days		22.9	
		0.0% Depreciation Rate		157.5%	
		4.1% Return on Equity		41.0%	
<hr/>					
345482 BROOKDALE CARRIAGE CLUB PROVIDENCE				Proprietary - Corporation	
BROOKDALE CARRIAGE CLUB PROVIDENCE		12/31/2018 365 Days Settled			
CHARLOTTE, NC 28226		CR Beds 127 POS Beds 0			
MECKLENBURG		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		87.6%	
		Length of Stay		132.7	
		Average Wages		17.23	
		-350.6% Skilled Nursing		55.8%	
		450.6% Ancillary Service		22.9%	
		101.4% Current Ratio		58.2	
		-1.4% Days to Collect		7.9	
		9.0% Avg Payment Days		8.1	
		0.0% Depreciation Rate		8.2%	
		7.7% Return on Equity		3.0%	

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345209 BROOKRIDGE RETIREMENT COMMUNITY				Nonprofit - Church	
BROOKRIDGE RETIREMENT COMMUNITY 9/30/2018 365 Days Settled					
WINSTON-SALEM, NC 27106				CR Beds 77 POS Beds 0	
FORSYTH				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 78.0%	
Balance Sheet		Income Statement		Length of Stay 169.9	
Current Assets	6,046,550	Total Charges	12,315,871	Average Wages 15.29	
Fixed Assets	18,648,873	Contract Allowance	1,420,711	11.5%	Skilled Nursing 47.3%
Other Assets	15,747	Operating Revenue	10,895,160	88.5%	Ancillary Service 10.5%
Total Assets	<u>24,711,170</u>	Operating Expense	11,800,870	108.3%	Current Ratio 16.4
Current Liabilities	367,652	Operating Margin	-905,710	-8.3%	Days to Collect 23.3
Long Term Liabilities	17,670,341	Other Income	176,539	1.6%	Avg Payment Days 6.1
Total Equity	<u>6,673,177</u>	Other Expense	0	0.0%	Depreciation Rate 5.2%
Total Liab. and Equity	<u>24,711,170</u>	Net Profit or Loss	<u>(734,171)</u>	-6.7%	Return on Equity -11.0%
345439 BROOKSHIRE NURSING CENTER				Proprietary - Corporation	
BROOKSHIRE NURSING CENTER 9/30/2018 365 Days Settled					
HILLSBOROUGH, NC 27278				CR Beds 100 POS Beds 0	
ORANGE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 82.2%	
Balance Sheet		Income Statement		Length of Stay 101.3	
Current Assets	1,535,904	Total Charges	11,917,567	Average Wages 22.32	
Fixed Assets	3,471,301	Contract Allowance	3,134,484	26.3%	Skilled Nursing 64.2%
Other Assets	1,500,000	Operating Revenue	8,783,083	73.7%	Ancillary Service 26.7%
Total Assets	<u>6,507,205</u>	Operating Expense	8,413,279	95.8%	Current Ratio 1.6
Current Liabilities	946,655	Operating Margin	369,804	4.2%	Days to Collect 55.2
Long Term Liabilities	3,830,871	Other Income	89,480	1.0%	Avg Payment Days 22.8
Total Equity	<u>1,729,679</u>	Other Expense	0	0.0%	Depreciation Rate 6.7%
Total Liab. and Equity	<u>6,507,205</u>	Net Profit or Loss	<u>459,284</u>	5.2%	Return on Equity 26.6%

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345318 BRUNSWICK COVE NURSING CENTER		Proprietary - Other	
BRUNSWICK COVE NURSING CENTER		9/30/2018 365 Days Settled	
WINNABOW, NC 28479		CR Beds 215 POS Beds 0	
BRUNSWICK		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	69.7%
		Length of Stay	259.1
		Average Wages	15.83
		11.3%	Skilled Nursing 77.8%
		88.7%	Ancillary Service 15.7%
		106.0%	Current Ratio 0.8
		-6.0%	Days to Collect 22.9
		0.3%	Avg Payment Days 20.0
		0.0%	Depreciation Rate 287.2%
		-5.7%	Return on Equity 567.0%

Balance Sheet		Income Statement	
Current Assets	524,829	Total Charges	10,521,976
Fixed Assets	99,850	Contract Allowance	1,192,762
Other Assets	0	Operating Revenue	9,329,214
Total Assets	624,679	Operating Expense	9,886,591
Current Liabilities	697,326	Operating Margin	-557,377
Long Term Liabilities	21,046	Other Income	26,143
Total Equity	-93,693	Other Expense	0
Total Liab. and Equity	624,679	Net Profit or Loss	(531,234)

345575 BRUNSWICK HEALTH & REHAB CENTER		Proprietary - Corporation	
BRUNSWICK HEALTH & REHAB CENTER		12/31/2018 279 Days Settled	
ASH, NC 28420		CR Beds 100 POS Beds 0	
BRUNSWICK		Key Performance Ind.	
PALMETTO GBA (NC)		Occupancy Rate	43.1%
		Length of Stay	46.7
		Average Wages	22.68
		23.6%	Skilled Nursing 56.6%
		76.4%	Ancillary Service 43.4%
		147.4%	Current Ratio 1.9
		-47.4%	Days to Collect 59.4
		7.7%	Avg Payment Days 20.4
		0.0%	Depreciation Rate 570.6%
		-39.7%	Return on Equity 91.2%

Balance Sheet		Income Statement	
Current Assets	720,140	Total Charges	4,275,668
Fixed Assets	164,499	Contract Allowance	1,010,238
Other Assets	-1,936,783	Operating Revenue	3,265,430
Total Assets	-1,052,144	Operating Expense	4,814,785
Current Liabilities	369,524	Operating Margin	-1,549,355
Long Term Liabilities	0	Other Income	252,638
Total Equity	-1,421,668	Other Expense	0
Total Liab. and Equity	-1,052,144	Net Profit or Loss	(1,296,717)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

345547 CAMDEN HEALTH AND REHABILITATION				Proprietary - Corporation	
CAMDEN HEALTH AND REHABILITATION 12/31/2018 365 Days Settled					
GREENSBORO, NC 27407				CR Beds 135 POS Beds 0	
GUILFORD				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate	94.8%
Balance Sheet		Income Statement		Length of Stay	69.8
Current Assets	3,008,306	Total Charges	16,740,052	Average Wages	17.23
Fixed Assets	1,399,163	Contract Allowance	3,447,236	20.6% Skilled Nursing	68.3%
Other Assets	0	Operating Revenue	13,292,816	79.4% Ancillary Service	31.7%
Total Assets	4,407,469	Operating Expense	12,756,202	96.0% Current Ratio	0.9
Current Liabilities	3,276,225	Operating Margin	536,614	4.0% Days to Collect	63.3
Long Term Liabilities	21,761	Other Income	196,736	1.5% Avg Payment Days	14.7
Total Equity	1,109,483	Other Expense	0	0.0% Depreciation Rate	90.4%
Total Liab. and Equity	4,407,469	Net Profit or Loss	733,350	5.5% Return on Equity	66.1%

345202 CAPITAL NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
CAPITAL NURSING AND REHABILITATION CENTER 9/30/2018 365 Days Settled					
RALEIGH, NC 27610				CR Beds 125 POS Beds 0	
WAKE				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	76.2%
Balance Sheet		Income Statement		Length of Stay	61.2
Current Assets	3,474,676	Total Charges	11,286,203	Average Wages	19.81
Fixed Assets	116,677	Contract Allowance	2,627,717	23.3% Skilled Nursing	77.0%
Other Assets	0	Operating Revenue	8,658,486	76.7% Ancillary Service	23.0%
Total Assets	3,591,353	Operating Expense	8,028,911	92.7% Current Ratio	1.7
Current Liabilities	2,054,714	Operating Margin	629,575	7.3% Days to Collect	50.2
Long Term Liabilities	0	Other Income	45,252	0.5% Avg Payment Days	85.0
Total Equity	1,536,639	Other Expense	0	0.0% Depreciation Rate	95.2%
Total Liab. and Equity	3,591,353	Net Profit or Loss	674,827	7.8% Return on Equity	43.9%

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345385 CARDINAL HEALTHCARE AND REHAB		Proprietary - Other	
CARDINAL HEALTHCARE AND REHAB		12/31/2018 365 Days Settled	
LINCOLN, NC 28092		CR Beds 83 POS Beds 0	
LINCORN		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	69.9%
Balance Sheet		Length of Stay	131.5
Income Statement		Average Wages	18.82
Current Assets	28,916,805	Total Charges	6,419,601
Fixed Assets	3,480,172	Contract Allowance	1,243,682
Other Assets	3,790	Operating Revenue	5,175,919
Total Assets	32,400,767	Operating Expense	4,933,040
Current Liabilities	25,914,042	Operating Margin	242,879
Long Term Liabilities	3,385,865	Other Income	158
Total Equity	3,100,860	Other Expense	0
Total Liab. and Equity	32,400,767	Net Profit or Loss	243,037
		19.4%	Skilled Nursing 78.3%
		80.6%	Ancillary Service 21.7%
		95.3%	Current Ratio 1.1
		4.7%	Days to Collect 1,703.1
		0.0%	Avg Payment Days 8.9
		0.0%	Depreciation Rate 11.3%
		4.7%	Return on Equity 7.8%

345199 CAROL WOODS		Nonprofit - Other	
CAROL WOODS		12/31/2018 365 Days Settled	
CHAPEL HILL, NC 27514		CR Beds 119 POS Beds 0	
ORANGE		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	81.7%
Balance Sheet		Length of Stay	152.2
Income Statement		Average Wages	22.54
Current Assets	4,284,943	Total Charges	33,403,777
Fixed Assets	54,025,930	Contract Allowance	7,377,569
Other Assets	58,758,241	Operating Revenue	26,026,208
Total Assets	117,069,114	Operating Expense	30,779,392
Current Liabilities	5,097,997	Operating Margin	-4,753,184
Long Term Liabilities	89,374,404	Other Income	4,831,731
Total Equity	22,596,713	Other Expense	0
Total Liab. and Equity	117,069,114	Net Profit or Loss	(5,052,467)
		22.1%	Skilled Nursing 8.5%
		77.9%	Ancillary Service 2.8%
		118.3%	Current Ratio 0.8
		-18.3%	Days to Collect 23.4
		18.6%	Avg Payment Days 31.5
		0.0%	Depreciation Rate 5.5%
		-19.4%	Return on Equity -22.4%

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345571 CAROLINA BAY HEALTHCARE CTR OF WILMINGTON LLC		Proprietary - Corporation	
CAROLINA BAY HEALTHCARE CTR OF WILMINGTON LLC		9/30/2018 365 Days Settled	
WILMINGTON, NC 28403		CR Beds 100 POS Beds 0	
NEW HANOVER		Key Performance Ind.	
PALMETTO GBA (NC)		Occupancy Rate 91.3%	
Balance Sheet		Income Statement	
Current Assets	1,946,799	Total Charges	10,271,361
Fixed Assets	0	Contract Allowance	1,863,592
Other Assets	0	Operating Revenue	8,407,769
Total Assets	<u>1,946,799</u>	Operating Expense	8,374,585
Current Liabilities	1,833,197	Operating Margin	33,184
Long Term Liabilities	0	Other Income	103,256
Total Equity	<u>113,602</u>	Other Expense	0
Total Liab. and Equity	<u>1,946,799</u>	Net Profit or Loss	<u>136,440</u>
		18.1%	Skilled Nursing 34.8%
		81.9%	Ancillary Service 18.9%
		99.6%	Current Ratio 1.1
		0.4%	Days to Collect 48.0
		1.2%	Avg Payment Days 59.6
		0.0%	Depreciation Rate 0.0%
		1.6%	Return on Equity 120.1%
345255 CAROLINA CARE HEALTH AND REHABILITATION		Proprietary - Corporation	
CAROLINA CARE HEALTH AND REHABILITATION		12/31/2018 365 Days Settled	
CHERRYVILLE, NC 28021		CR Beds 119 POS Beds 0	
GASTON		Key Performance Ind.	
PALMETTO GBA (NC)		Occupancy Rate 86.4%	
Balance Sheet		Income Statement	
Current Assets	2,151,008	Total Charges	12,370,150
Fixed Assets	1,444,461	Contract Allowance	1,662,425
Other Assets	0	Operating Revenue	10,707,725
Total Assets	<u>3,595,469</u>	Operating Expense	9,810,076
Current Liabilities	2,153,557	Operating Margin	897,649
Long Term Liabilities	3,908	Other Income	150,660
Total Equity	<u>1,438,004</u>	Other Expense	0
Total Liab. and Equity	<u>3,595,469</u>	Net Profit or Loss	<u>1,048,309</u>
		13.4%	Skilled Nursing 73.9%
		86.6%	Ancillary Service 24.0%
		91.6%	Current Ratio 1.0
		8.4%	Days to Collect 37.4
		1.4%	Avg Payment Days 16.6
		0.0%	Depreciation Rate 70.4%
		9.8%	Return on Equity 72.9%

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345174 CAROLINA PINES AT ASHEVILLE		Proprietary - Corporation	
CAROLINA PINES AT ASHEVILLE	7/31/2018 212 Days Settled		
ASHEVILLE, NC 28801	12/31/2018 153 Days Settled	CR Beds 120	POS Beds 0
BUNCOMBE		Key Performance Ind.	
CAHABA GBA (TN)		Occupancy Rate	75.6%
		Length of Stay	
		Average Wages	19.78
		7.7%	Skilled Nursing 86.2%
		92.3%	Ancillary Service 13.8%
		103.4%	Current Ratio 1.0
		-3.4%	Days to Collect 169.0
		0.0%	Avg Payment Days 345.6
		0.0%	Depreciation Rate 429.9%
		-3.3%	Return on Equity -845.3%

345174 CAROLINA PINES AT ASHEVILLE		Nonprofit - Church	
CAROLINA PINES AT ASHEVILLE	7/31/2018 212 Days Settled		
ASHEVILLE, NC 28801	12/31/2018 153 Days Settled	CR Beds 120	POS Beds 0
BUNCOMBE		Key Performance Ind.	
CAHABA GBA (TN)		Occupancy Rate	75.6%
		Length of Stay	103.9
		Average Wages	19.78
		27.6%	Skilled Nursing 64.8%
		72.4%	Ancillary Service 35.2%
		106.6%	Current Ratio 0.3
		-6.6%	Days to Collect 39.3
		0.0%	Avg Payment Days 57.0
		0.0%	Depreciation Rate 924.3%
		-6.6%	Return on Equity 25.6%

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345526 CAROLINA REHAB CENTER OF BURKE		Proprietary - Partnership	
CAROLINA REHAB CENTER OF BURKE		9/30/2018 365 Days Settled	
CONNELLY SPG, NC 28612		CR Beds 90 POS Beds 0	
BURKE		Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	89.8%
Balance Sheet		Income Statement	
Current Assets	1,321,432	Total Charges	14,672,193
Fixed Assets	2,669,694	Contract Allowance	5,960,417
Other Assets	485,735	Operating Revenue	8,711,776
Total Assets	4,476,861	Operating Expense	9,024,008
Current Liabilities	929,140	Operating Margin	-312,232
Long Term Liabilities	2,021,319	Other Income	37,572
Total Equity	1,526,402	Other Expense	0
Total Liab. and Equity	4,476,861	Net Profit or Loss	(274,660)
		40.6%	Skilled Nursing 63.3%
		59.4%	Ancillary Service 36.7%
		103.6%	Current Ratio 1.4
		-3.6%	Days to Collect 34.8
		0.4%	Avg Payment Days 10.8
		0.0%	Depreciation Rate 4.5%
		-3.2%	Return on Equity -18.0%

345505 CAROLINA REHAB CENTER OF CUMBERLAND		Proprietary - Partnership	
CAROLINA REHAB CENTER OF CUMBERLAND		9/30/2018 365 Days Settled	
FAYETTEVILLE, NC 28306		CR Beds 136 POS Beds 0	
CUMBERLAND		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	92.2%
Balance Sheet		Income Statement	
Current Assets	3,017,649	Total Charges	20,815,053
Fixed Assets	3,020,570	Contract Allowance	7,937,852
Other Assets	1,075,226	Operating Revenue	12,877,201
Total Assets	7,113,445	Operating Expense	11,675,882
Current Liabilities	1,178,798	Operating Margin	1,201,319
Long Term Liabilities	2,158,100	Other Income	37,835
Total Equity	3,776,547	Other Expense	0
Total Liab. and Equity	7,113,445	Net Profit or Loss	1,239,154
		38.1%	Skilled Nursing 60.3%
		61.9%	Ancillary Service 39.7%
		90.7%	Current Ratio 2.6
		9.3%	Days to Collect 46.7
		0.3%	Avg Payment Days 13.0
		0.0%	Depreciation Rate 4.7%
		9.6%	Return on Equity 32.8%

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345072 CAROLINA RIVERS NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
CAROLINA RIVERS NURSING AND REHABILITATION CENTER		9/30/2018 365 Days Settled			
JACKSONVILLE, NC 28540				CR Beds 120 POS Beds 0	
ONslow				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	62.9%
				Length of Stay	119.2
				Average Wages	16.98
				25.1% Skilled Nursing	75.3%
				74.9% Ancillary Service	24.7%
				108.3% Current Ratio	(3.6)
				-8.3% Days to Collect	(69.9)
				2.5% Avg Payment Days	18.5
				0.0% Depreciation Rate	81.1%
				-5.8% Return on Equity	25.9%

Balance Sheet		Income Statement			
Current Assets	-1,149,320	Total Charges	8,317,586		
Fixed Assets	74,141	Contract Allowance	2,090,081		
Other Assets	0	Operating Revenue	6,227,505		
Total Assets	-1,075,179	Operating Expense	6,744,150		
Current Liabilities	321,313	Operating Margin	-516,645		
Long Term Liabilities	0	Other Income	154,270		
Total Equity	-1,396,492	Other Expense	0		
Total Liab. and Equity	-1,075,179	Net Profit or Loss	(362,375)		

345123 CAROLINA VILLAGE INC				Nonprofit - Other	
CAROLINA VILLAGE INC		3/31/2018 365 Days Settled			
HENDERSONVILLE, NC 28792				CR Beds 58 POS Beds 0	
HENDERSON				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	89.4%
				Length of Stay	72.5
				Average Wages	19.26
				12.3% Skilled Nursing	11.8%
				87.7% Ancillary Service	18.5%
				110.4% Current Ratio	1.3
				-10.4% Days to Collect	25.9
				3.8% Avg Payment Days	49.8
				0.0% Depreciation Rate	1.9%
				-6.5% Return on Equity	21.7%

Balance Sheet		Income Statement			
Current Assets	10,701,535	Total Charges	26,221,368		
Fixed Assets	61,723,729	Contract Allowance	3,236,938		
Other Assets	22,880,282	Operating Revenue	22,984,430		
Total Assets	95,305,546	Operating Expense	25,364,744		
Current Liabilities	8,015,203	Operating Margin	-2,380,314		
Long Term Liabilities	94,225,340	Other Income	876,492		
Total Equity	-6,934,997	Other Expense	0		
Total Liab. and Equity	95,305,546	Net Profit or Loss	(1,503,822)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

345103 CARRINGTON PLACE				Proprietary - Corporation	
CARRINGTON PLACE		9/30/2018 365 Days Settled			
MATTHEWS, NC 28105				CR Beds 176 POS Beds 0	
MECKLENBURG				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	84.7%
				Length of Stay	123.4
Balance Sheet		Income Statement		Average Wages	17.41
Current Assets	2,252,698	Total Charges	13,337,461	0.0%	Skilled Nursing
Fixed Assets	2,578,799	Contract Allowance	0	100.0%	Ancillary Service
Other Assets	3,222,480	Operating Revenue	13,337,461	96.8%	Current Ratio
Total Assets	<u>8,053,977</u>	Operating Expense	12,914,549	3.2%	Days to Collect
Current Liabilities	1,097,317	Operating Margin	422,912	0.1%	Avg Payment Days
Long Term Liabilities	5,052,170	Other Income	13,465	0.0%	Depreciation Rate
Total Equity	<u>1,904,490</u>	Other Expense	0	3.3%	Return on Equity
Total Liab. and Equity	<u>8,053,977</u>	Net Profit or Loss	<u>436,377</u>		
345434 CARVER LIVING CENTER				Proprietary - Partnership	
CARVER LIVING CENTER		12/31/2018 365 Days Settled			
DURHAM, NC 27704				CR Beds 232 POS Beds 0	
DURHAM				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate	75.5%
				Length of Stay	112.7
Balance Sheet		Income Statement		Average Wages	21.84
Current Assets	3,245,251	Total Charges	16,068,626	9.8%	Skilled Nursing
Fixed Assets	533,388	Contract Allowance	1,569,274	90.2%	Ancillary Service
Other Assets	-1,352,070	Operating Revenue	14,499,352	106.7%	Current Ratio
Total Assets	<u>2,426,569</u>	Operating Expense	15,476,489	-6.7%	Days to Collect
Current Liabilities	3,985,107	Operating Margin	-977,137	1.8%	Avg Payment Days
Long Term Liabilities	0	Other Income	258,103	0.0%	Depreciation Rate
Total Equity	<u>-1,558,538</u>	Other Expense	0	-5.0%	Return on Equity
Total Liab. and Equity	<u>2,426,569</u>	Net Profit or Loss	<u>(719,034)</u>		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

345403 CARY HEALTH AND REHABILITATION				Proprietary - Other	
CARY HEALTH AND REHABILITATION		12/31/2018 365 Days Settled			
CARY, NC 27518		CR Beds 120 POS Beds 0			
WAKE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		82.6%	
		Length of Stay		90.4	
		Average Wages		21.54	
		Skilled Nursing		83.5%	
		Ancillary Service		16.5%	
		Current Ratio		0.8	
		Days to Collect		1,686.0	
		Avg Payment Days		5.1	
		Depreciation Rate		19.8%	
		Return on Equity		9.0%	
Balance Sheet		Income Statement			
Current Assets	43,566,712	Total Charges	12,213,197		
Fixed Assets	5,571,466	Contract Allowance	3,619,694	29.6%	
Other Assets	1,877	Operating Revenue	8,593,503	70.4%	
Total Assets	<u>49,140,055</u>	Operating Expense	9,411,301	109.5%	
Current Liabilities	53,344,359	Operating Margin	-817,798	-9.5%	
Long Term Liabilities	4,849,000	Other Income	3,726	0.0%	
Total Equity	-9,053,304	Other Expense	0	0.0%	
Total Liab. and Equity	<u>49,140,055</u>	Net Profit or Loss	<u>(814,072)</u>	-9.5%	

345410 CENTRAL CONTINUING CARE				Proprietary - Partnership	
CENTRAL CONTINUING CARE		9/30/2018 365 Days Settled			
MOUNT AIRY, NC 27030		CR Beds 120 POS Beds 0			
SURRY		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		81.0%	
		Length of Stay		152.9	
		Average Wages		16.12	
		Skilled Nursing		73.6%	
		Ancillary Service		26.4%	
		Current Ratio		1.9	
		Days to Collect		45.4	
		Avg Payment Days		29.5	
		Depreciation Rate		84.2%	
		Return on Equity		0.8%	
Balance Sheet		Income Statement			
Current Assets	1,338,597	Total Charges	8,944,481		
Fixed Assets	497,917	Contract Allowance	849,670	9.5%	
Other Assets	0	Operating Revenue	8,094,811	90.5%	
Total Assets	<u>1,836,514</u>	Operating Expense	8,127,184	100.4%	
Current Liabilities	707,303	Operating Margin	-32,373	-0.4%	
Long Term Liabilities	0	Other Income	41,132	0.5%	
Total Equity	1,129,211	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,836,514</u>	Net Profit or Loss	<u>8,759</u>	0.1%	

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345405 CHARLOTTE HEALTH & REHABILITATION CENTER				Proprietary - Partnership	
CHARLOTTE HEALTH & REHABILITATION CENTER 9/30/2018 365 Days Settled					
CHARLOTTE, NC 28214				CR Beds 90 POS Beds 0	
MECKLENBURG				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 90.4%	
Balance Sheet		Income Statement		Length of Stay 65.4	
Current Assets	1,468,333	Total Charges	12,068,046	Average Wages 20.95	
Fixed Assets	2,640,031	Contract Allowance	4,292,309	35.6%	Skilled Nursing 69.0%
Other Assets	788,215	Operating Revenue	7,775,737	64.4%	Ancillary Service 31.0%
Total Assets	4,896,579	Operating Expense	8,105,499	104.2%	Current Ratio 0.4
Current Liabilities	3,768,177	Operating Margin	-329,762	-4.2%	Days to Collect 44.3
Long Term Liabilities	725,609	Other Income	28,952	0.4%	Avg Payment Days 13.1
Total Equity	402,793	Other Expense	0	0.0%	Depreciation Rate 3.9%
Total Liab. and Equity	4,896,579	Net Profit or Loss	(300,810)	-3.9%	Return on Equity -74.7%
345095 CHATHAM NURSING & REHABILITATION				Proprietary - Corporation	
CHATHAM NURSING & REHABILITATION 9/30/2018 365 Days Settled					
ELKIN, NC 28621				CR Beds 127 POS Beds 0	
SURRY				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate 89.3%	
Balance Sheet		Income Statement		Length of Stay 144.8	
Current Assets	1,062,017	Total Charges	12,604,236	Average Wages 17.81	
Fixed Assets	92,358	Contract Allowance	2,505,324	19.9%	Skilled Nursing 65.5%
Other Assets	0	Operating Revenue	10,098,912	80.1%	Ancillary Service 26.5%
Total Assets	1,154,375	Operating Expense	10,262,276	101.6%	Current Ratio 0.9
Current Liabilities	1,162,545	Operating Margin	-163,364	-1.6%	Days to Collect 29.3
Long Term Liabilities	0	Other Income	102,246	1.0%	Avg Payment Days 27.0
Total Equity	-8,170	Other Expense	0	0.0%	Depreciation Rate 490.3%
Total Liab. and Equity	1,154,375	Net Profit or Loss	(61,118)	-0.6%	Return on Equity 748.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

345487 CHERRY POINT BAY NURSING AND REHABILITATION CENTER		Proprietary - Corporation	
CHERRY POINT BAY NURSING AND REHABILITATION CENTER		9/30/2018 365 Days Settled	
HAVELOCK, NC 28532		CR Beds 70 POS Beds 0	
CRAVEN		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	80.2%
Balance Sheet		Income Statement	
Current Assets	-1,745,512	Total Charges	5,753,240
Fixed Assets	73,850	Contract Allowance	1,098,111
Other Assets	0	Operating Revenue	4,655,129
Total Assets	-1,671,662	Operating Expense	5,048,383
Current Liabilities	184,360	Operating Margin	-393,254
Long Term Liabilities	0	Other Income	167,787
Total Equity	-1,856,022	Other Expense	0
Total Liab. and Equity	-1,671,662	Net Profit or Loss	(225,467)
		19.1%	Skilled Nursing 75.8%
		80.9%	Ancillary Service 24.2%
		108.4%	Current Ratio (9.5)
		-8.4%	Days to Collect (139.1)
		3.6%	Avg Payment Days 13.8
		0.0%	Depreciation Rate 82.8%
		-4.8%	Return on Equity 12.1%

345164 CHOWAN RIVER NURSING AND REHABILITATION CENTER		Proprietary - Corporation	
CHOWAN RIVER NURSING AND REHABILITATION CENTER		9/30/2018 365 Days Settled	
EDENTON, NC 27932		CR Beds 130 POS Beds 0	
CHOWAN		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	67.2%
Balance Sheet		Income Statement	
Current Assets	3,430,182	Total Charges	8,869,146
Fixed Assets	107,505	Contract Allowance	1,713,403
Other Assets	0	Operating Revenue	7,155,743
Total Assets	3,537,687	Operating Expense	6,931,536
Current Liabilities	285,377	Operating Margin	224,207
Long Term Liabilities	0	Other Income	151,168
Total Equity	3,252,310	Other Expense	0
Total Liab. and Equity	3,537,687	Net Profit or Loss	375,375
		19.3%	Skilled Nursing 79.2%
		80.7%	Ancillary Service 20.8%
		96.9%	Current Ratio 12.0
		3.1%	Days to Collect 172.5
		2.1%	Avg Payment Days 16.8
		0.0%	Depreciation Rate 63.6%
		5.2%	Return on Equity 11.5%

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345015 CLAPP'S CONVALESCENT NURSING HOME INC		Proprietary - Corporation	
CLAPP'S CONVALESCENT NURSING HOME INC		9/30/2018 365 Days Settled	
ASHEBORO, NC 27203		CR Beds 96 POS Beds 0	
RANDOLPH		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	92.1%
		Length of Stay	68.5
		Average Wages	17.79
		25.6% Skilled Nursing	84.7%
		74.4% Ancillary Service	15.3%
		99.9% Current Ratio	3.6
		0.1% Days to Collect	40.5
		0.4% Avg Payment Days	12.2
		0.0% Depreciation Rate	39.5%
		0.4% Return on Equity	5.9%

Balance Sheet		Income Statement	
Current Assets	951,746	Total Charges	10,759,938
Fixed Assets	358,893	Contract Allowance	2,753,929
Other Assets	0	Operating Revenue	8,006,009
Total Assets	1,310,639	Operating Expense	8,001,772
Current Liabilities	267,982	Operating Margin	4,237
Long Term Liabilities	485,086	Other Income	28,659
Total Equity	557,571	Other Expense	0
Total Liab. and Equity	1,310,639	Net Profit or Loss	32,896

345024 CLAPPS NURSING CENTER INC		Proprietary - Corporation	
CLAPPS NURSING CENTER INC		9/30/2018 365 Days Settled	
PLEASANT GARDEN, NC 27313		CR Beds 118 POS Beds 0	
GUILFORD		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	92.6%
		Length of Stay	189.9
		Average Wages	17.79
		35.5% Skilled Nursing	75.1%
		64.5% Ancillary Service	24.9%
		102.3% Current Ratio	0.8
		-2.3% Days to Collect	31.7
		1.7% Avg Payment Days	13.2
		0.0% Depreciation Rate	35.5%
		-0.7% Return on Equity	-6.1%

Balance Sheet		Income Statement	
Current Assets	374,669	Total Charges	15,538,989
Fixed Assets	691,447	Contract Allowance	5,510,343
Other Assets	489,773	Operating Revenue	10,028,646
Total Assets	1,555,889	Operating Expense	10,263,157
Current Liabilities	451,196	Operating Margin	-234,511
Long Term Liabilities	17,664	Other Income	167,709
Total Equity	1,087,029	Other Expense	0
Total Liab. and Equity	1,555,889	Net Profit or Loss	(66,802)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

345433 CLAY COUNTY CARE CENTER				Proprietary - Other	
CLAY COUNTY CARE CENTER		12/31/2018 365 Days Settled			
HAYESVILLE, NC 28904		CR Beds 100 POS Beds 0			
CLAY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		83.7%	
		Length of Stay		195.8	
		Average Wages		18.07	
		13.1% Skilled Nursing		80.8%	
		86.9% Ancillary Service		19.2%	
		88.0% Current Ratio		0.9	
		12.0% Days to Collect		1,498.8	
		0.1% Avg Payment Days		10.7	
		0.0% Depreciation Rate		8.5%	
		12.1% Return on Equity		-39.5%	
<hr/>					
345562 CLEAR CREEK NURSING & REHABILITATION CENTER				Proprietary - Corporation	
CLEAR CREEK NURSING & REHABILITATION CENTER		9/30/2018 365 Days Settled			
MINT HILL, NC 28227		CR Beds 120 POS Beds 0			
MECKLENBURG		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		64.0%	
		Length of Stay		113.9	
		Average Wages		16.74	
		18.4% Skilled Nursing		69.6%	
		81.6% Ancillary Service		30.4%	
		106.5% Current Ratio		(0.5)	
		-6.5% Days to Collect		(7.8)	
		0.6% Avg Payment Days		11.2	
		0.0% Depreciation Rate		75.7%	
		-5.9% Return on Equity		-148.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

345282 CLEVELAND PINES				Nonprofit - Church	
CLEVELAND PINES		12/31/2018 365 Days Settled			
SHELBY, NC 28150		CR Beds 120 POS Beds 0			
CLEVELAND		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		93.1%	
Balance Sheet		Income Statement		Length of Stay	
				93.6	
Current Assets	798,460	Total Charges	11,678,551	Average Wages	
				18.69	
Fixed Assets	3,981,839	Contract Allowance	2,620,762	22.4% Skilled Nursing	
				69.6%	
Other Assets	0	Operating Revenue	9,057,789	77.6% Ancillary Service	
				30.4%	
Total Assets	4,780,299	Operating Expense	10,801,938	119.3% Current Ratio	
				0.1	
Current Liabilities	11,432,422	Operating Margin	-1,744,149	-19.3% Days to Collect	
				31.2	
Long Term Liabilities	0	Other Income	35,813	0.4% Avg Payment Days	
				4.7	
Total Equity	-6,652,123	Other Expense	0	0.0% Depreciation Rate	
				5.0%	
Total Liab. and Equity	4,780,299	Net Profit or Loss	(1,708,336)	-18.9% Return on Equity	
				25.7%	
345446 COLLEGE PINES HEALTH AND REHAB CENTER				Nonprofit - Other	
COLLEGE PINES HEALTH AND REHAB CENTER		12/31/2018 365 Days Settled			
CONNELLY SPG, NC 28612		CR Beds 104 POS Beds 0			
BURKE		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		85.3%	
Balance Sheet		Income Statement		Length of Stay	
				127.1	
Current Assets	-1,215,079	Total Charges	10,804,509	Average Wages	
				22.14	
Fixed Assets	1,394,165	Contract Allowance	2,189,848	20.3% Skilled Nursing	
				74.9%	
Other Assets	0	Operating Revenue	8,614,661	79.7% Ancillary Service	
				22.7%	
Total Assets	179,086	Operating Expense	8,134,690	94.4% Current Ratio	
				(0.4)	
Current Liabilities	3,332,345	Operating Margin	479,971	5.6% Days to Collect	
				32.3	
Long Term Liabilities	0	Other Income	-33,791	-0.4% Avg Payment Days	
				28.7	
Total Equity	-3,153,259	Other Expense	0	0.0% Depreciation Rate	
				3.9%	
Total Liab. and Equity	179,086	Net Profit or Loss	446,180	5.2% Return on Equity	
				-14.1%	

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345201 COMPLETE CARE AT CHARLOTTE				Proprietary - Corporation	
COMPLETE CARE AT CHARLOTTE		12/31/2018 365 Days Settled			
CHARLOTTE, NC 28204		CR Beds 120 POS Beds 0			
MECKLENBURG		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		84.8%	
Balance Sheet		Income Statement		Length of Stay	
				106.5	
Current Assets	1,159,330	Total Charges	8,571,132	Average Wages	
Fixed Assets	718,166	Contract Allowance	977,390	21.21	
Other Assets	39,537	Operating Revenue	7,593,742	11.4%	
Total Assets	1,917,033	Operating Expense	8,096,322	88.6%	
Current Liabilities	2,405,195	Operating Margin	-502,580	106.6%	
Long Term Liabilities	0	Other Income	90,399	-6.6%	
Total Equity	-488,162	Other Expense	0	1.2%	
Total Liab. and Equity	1,917,033	Net Profit or Loss	(412,181)	0.0%	
				Return on Equity	
				84.4%	

345008 COMPLETE CARE AT MYERS PARK				Proprietary - Corporation	
COMPLETE CARE AT MYERS PARK		12/31/2018 365 Days Settled			
CHARLOTTE, NC 28207		CR Beds 133 POS Beds 0			
MECKLENBURG		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		72.2%	
Balance Sheet		Income Statement		Length of Stay	
				165.4	
Current Assets	1,145,362	Total Charges	8,060,606	Average Wages	
Fixed Assets	564,600	Contract Allowance	752,526	21.77	
Other Assets	81,172	Operating Revenue	7,308,080	9.3%	
Total Assets	1,791,134	Operating Expense	8,296,122	90.7%	
Current Liabilities	1,617,680	Operating Margin	-988,042	113.5%	
Long Term Liabilities	1,663,893	Other Income	55,112	-13.5%	
Total Equity	-1,490,439	Other Expense	0	0.8%	
Total Liab. and Equity	1,791,134	Net Profit or Loss	(932,930)	0.0%	
				Return on Equity	
				62.6%	

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345081 CONCORDIA TRANSITIONAL CARE & REHAB-ROSE MANOR				Proprietary - Partnership	
CONCORDIA TRANSITIONAL CARE & REHAB-ROSE MANOR		12/31/2018 365 Days Settled			
DURHAM, NC 27704		CR Beds 111 POS Beds 0			
DURHAM		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		90.7%	
Balance Sheet		Income Statement		Length of Stay	
				99.6	
Current Assets	1,852,905	Total Charges	12,710,147	Average Wages	20.01
Fixed Assets	831,065	Contract Allowance	3,835,423	30.2%	Skilled Nursing
Other Assets	17,374,849	Operating Revenue	8,874,724	69.8%	Ancillary Service
Total Assets	20,058,819	Operating Expense	11,416,858	128.6%	Current Ratio
Current Liabilities	1,707,476	Operating Margin	-2,542,134	-28.6%	Days to Collect
Long Term Liabilities	12,537,276	Other Income	23,954	0.3%	Avg Payment Days
Total Equity	5,814,067	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	20,058,819	Net Profit or Loss	(2,518,180)	-28.4%	Return on Equity
				-43.3%	
345516 CONOVER NURSING AND REHAB CTR				Proprietary - Corporation	
CONOVER NURSING AND REHAB CTR		9/30/2018 365 Days Settled			
CONOVER, NC 28613		CR Beds 90 POS Beds 0			
CATAWBA		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		89.3%	
Balance Sheet		Income Statement		Length of Stay	
				94.9	
Current Assets	1,282,413	Total Charges	10,273,197	Average Wages	18.08
Fixed Assets	386,115	Contract Allowance	2,878,478	28.0%	Skilled Nursing
Other Assets	2,291	Operating Revenue	7,394,719	72.0%	Ancillary Service
Total Assets	1,670,819	Operating Expense	7,726,836	104.5%	Current Ratio
Current Liabilities	1,465,448	Operating Margin	-332,117	-4.5%	Days to Collect
Long Term Liabilities	36,933	Other Income	103,902	1.4%	Avg Payment Days
Total Equity	168,438	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,670,819	Net Profit or Loss	(228,215)	-3.1%	Return on Equity
				-135.5%	

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345325 CORNERSTONE NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
CORNERSTONE NURSING AND REHABILITATION CENTER		9/30/2018 365 Days Settled			
DUNN, NC 28335				CR Beds 108 POS Beds 0	
HARNETT				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	82.5%
				Length of Stay	127.5
				Average Wages	15.78
				23.4% Skilled Nursing	77.0%
				76.6% Ancillary Service	19.9%
				103.6% Current Ratio	5.0
				-3.6% Days to Collect	113.8
				1.9% Avg Payment Days	23.0
				0.0% Depreciation Rate	307.3%
				-1.7% Return on Equity	-6.2%
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345390 COUNTRYSIDE MANOR				Proprietary - Corporation	
COUNTRYSIDE MANOR		9/30/2018 365 Days Settled			
STOKESDALE, NC 27357				CR Beds 76 POS Beds 0	
GUILFORD				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	92.5%
				Length of Stay	295.0
				Average Wages	16.88
				0.0% Skilled Nursing	83.2%
				100.0% Ancillary Service	1.7%
				100.6% Current Ratio	3.4
				-0.6% Days to Collect	33.4
				7.3% Avg Payment Days	17.5
				0.0% Depreciation Rate	44.2%
				6.7% Return on Equity	39.0%

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345350 COURTLAND TERRACE				Nonprofit - Other	
COURTLAND TERRACE		6/30/2018 365 Days Settled			
GASTONIA, NC 28054		CR Beds 96 POS Beds 0			
GASTON		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		91.4%	
Balance Sheet		Income Statement		Length of Stay	
				58.3	
Current Assets	1,143,403	Total Charges	10,068,454	Average Wages	
Fixed Assets	5,998,957	Contract Allowance	11,391,766	22.38	
Other Assets	1,605,000	Operating Revenue	-1,323,312	113.1%	
Total Assets	<u>8,747,360</u>	Operating Expense	9,291,542	-13.1%	
Current Liabilities	451,534	Operating Margin	-10,614,854	-702.1%	
Long Term Liabilities	8,295,825	Other Income	0	802.1%	
Total Equity	<u>-2,076,338</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>6,671,021</u>	Net Profit or Loss	<u>(10,614,854)</u>	0.0%	
				802.1%	
				Return on Equity	
				511.2%	
345501 CROASDAILE VILLAGE				Nonprofit - Church	
CROASDAILE VILLAGE		9/30/2018 365 Days Settled			
DURHAM, NC 27705		CR Beds 144 POS Beds 0			
DURHAM		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		82.4%	
Balance Sheet		Income Statement		Length of Stay	
				140.2	
Current Assets	18,172,809	Total Charges	37,151,425	Average Wages	
Fixed Assets	164,137,763	Contract Allowance	3,658,689	19.80	
Other Assets	146,813,242	Operating Revenue	33,492,736	9.8%	
Total Assets	<u>329,123,814</u>	Operating Expense	34,042,280	90.2%	
Current Liabilities	77,821,279	Operating Margin	-549,544	101.6%	
Long Term Liabilities	174,917,738	Other Income	5,808,709	-1.6%	
Total Equity	<u>76,384,797</u>	Other Expense	0	17.3%	
Total Liab. and Equity	<u>329,123,814</u>	Net Profit or Loss	<u>5,259,165</u>	0.0%	
				15.7%	
				Return on Equity	
				6.9%	

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345491 CROATAN RIDGE NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
CROATAN RIDGE NURSING AND REHABILITATION CENTER		9/30/2018 365 Days Settled			
NEWPORT, NC 28570				CR Beds 64	POS Beds 0
CARTERET		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	70.7%
Balance Sheet		Income Statement		Length of Stay	122.3
Current Assets	-2,704,535	Total Charges	4,366,071	Average Wages	17.87
Fixed Assets	69,808	Contract Allowance	567,947	13.0%	Skilled Nursing 78.0%
Other Assets	0	Operating Revenue	3,798,124	87.0%	Ancillary Service 22.0%
Total Assets	-2,634,727	Operating Expense	4,303,172	113.3%	Current Ratio (19.1)
Current Liabilities	141,345	Operating Margin	-505,048	-13.3%	Days to Collect (262.7)
Long Term Liabilities	0	Other Income	71,644	1.9%	Avg Payment Days 13.2
Total Equity	-2,776,072	Other Expense	0	0.0%	Depreciation Rate 72.2%
Total Liab. and Equity	-2,634,727	Net Profit or Loss	(433,404)	-11.4%	Return on Equity 15.6%

345407 CROSS CREEK HEALTH CARE				Proprietary - Corporation	
CROSS CREEK HEALTH CARE		9/30/2018 365 Days Settled			
SWANQUARTER, NC 27885				CR Beds 80	POS Beds 0
HYDE		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	49.5%
Balance Sheet		Income Statement		Length of Stay	168.2
Current Assets	-5,992,158	Total Charges	3,144,545	Average Wages	18.16
Fixed Assets	112,772	Contract Allowance	365,063	11.6%	Skilled Nursing 85.5%
Other Assets	0	Operating Revenue	2,779,482	88.4%	Ancillary Service 14.5%
Total Assets	-5,879,386	Operating Expense	3,396,347	122.2%	Current Ratio (5.3)
Current Liabilities	1,134,571	Operating Margin	-616,865	-22.2%	Days to Collect 38.4
Long Term Liabilities	0	Other Income	22,855	0.8%	Avg Payment Days 113.2
Total Equity	-7,013,957	Other Expense	0	0.0%	Depreciation Rate 123.6%
Total Liab. and Equity	-5,879,386	Net Profit or Loss	(594,010)	-21.4%	Return on Equity 8.5%

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345170 CRYSTAL BLUFFS REHABILITATION AND HEALTH CARE CENT				Proprietary - Corporation	
CRYSTAL BLUFFS REHABILITATION AND HEALTH CARE CENT		9/30/2018 365 Days Settled			
MOREHEAD CITY, NC 28557				CR Beds 92	POS Beds 0
CARTERET		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	94.7%
Balance Sheet		Income Statement		Length of Stay	69.2
Current Assets	1,905,063	Total Charges	11,522,287	Average Wages	18.65
Fixed Assets	97,841	Contract Allowance	2,609,017	22.6% Skilled Nursing	76.7%
Other Assets	7,300	Operating Revenue	8,913,270	77.4% Ancillary Service	23.3%
Total Assets	2,010,204	Operating Expense	8,350,552	93.7% Current Ratio	3.2
Current Liabilities	586,453	Operating Margin	562,718	6.3% Days to Collect	57.1
Long Term Liabilities	0	Other Income	50,232	0.6% Avg Payment Days	35.6
Total Equity	1,423,751	Other Expense	0	0.0% Depreciation Rate	159.8%
Total Liab. and Equity	2,010,204	Net Profit or Loss	612,950	6.9% Return on Equity	43.1%

345376 CUMBERLAND NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
CUMBERLAND NURSING AND REHABILITATION CENTER		9/30/2018 365 Days Settled			
FAYETTEVILLE, NC 28306				CR Beds 120	POS Beds 0
CUMBERLAND		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	82.0%
Balance Sheet		Income Statement		Length of Stay	150.3
Current Assets	1,288,541	Total Charges	10,517,228	Average Wages	15.69
Fixed Assets	102,008	Contract Allowance	3,277,885	31.2% Skilled Nursing	85.9%
Other Assets	0	Operating Revenue	7,239,343	68.8% Ancillary Service	14.1%
Total Assets	1,390,549	Operating Expense	8,791,545	121.4% Current Ratio	3.5
Current Liabilities	369,247	Operating Margin	-1,552,202	-21.4% Days to Collect	62.3
Long Term Liabilities	0	Other Income	222,410	3.1% Avg Payment Days	13.5
Total Equity	1,021,302	Other Expense	0	0.0% Depreciation Rate	241.8%
Total Liab. and Equity	1,390,549	Net Profit or Loss	(1,329,792)	-18.4% Return on Equity	-130.2%

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345134 CURIS AT CHARLOTTE TRANSITIONAL CARE & REHAB CNTR				Proprietary - Corporation	
CURIS AT CHARLOTTE TRANSITIONAL CARE & REHAB CNTR		5/31/2018 365 Days Settled			
CHARLOTTE, NC 28211		12/31/2018 214 Days Settled		CR Beds 100 POS Beds 0	
MECKLENBURG		Key Performance Ind.			
PALMETTO GBA (NC)				Occupancy Rate	70.4%
Balance Sheet		Income Statement		Length of Stay	106.1
Current Assets	-6,366,756	Total Charges	8,034,909	Average Wages	16.57
Fixed Assets	481,718	Contract Allowance	1,702,764	21.2% Skilled Nursing	76.7%
Other Assets	0	Operating Revenue	6,332,145	78.8% Ancillary Service	23.3%
Total Assets	-5,885,038	Operating Expense	6,866,425	108.4% Current Ratio	(4.6)
Current Liabilities	1,394,434	Operating Margin	-534,280	-8.4% Days to Collect	23.5
Long Term Liabilities	596,410	Other Income	-12,530	-0.2% Avg Payment Days	103.9
Total Equity	-7,875,882	Other Expense	0	0.0% Depreciation Rate	17.9%
Total Liab. and Equity	-5,885,038	Net Profit or Loss	(546,810)	-8.6% Return on Equity	6.9%
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345134 CURIS AT CHARLOTTE TRANSITIONAL CARE & REHAB CNTR				Proprietary - Partnership	
CURIS AT CHARLOTTE TRANSITIONAL CARE & REHAB CNTR		5/31/2018 365 Days Settled			
CHARLOTTE, NC 28211		12/31/2018 214 Days Settled		CR Beds 100 POS Beds 0	
MECKLENBURG		Key Performance Ind.			
PALMETTO GBA (NC)				Occupancy Rate	78.1%
Balance Sheet		Income Statement		Length of Stay	100.7
Current Assets	1,289,919	Total Charges	5,572,602	Average Wages	16.57
Fixed Assets	130,213	Contract Allowance	1,468,892	26.4% Skilled Nursing	69.9%
Other Assets	10,857	Operating Revenue	4,103,710	73.6% Ancillary Service	30.1%
Total Assets	1,430,989	Operating Expense	4,296,375	104.7% Current Ratio	4.8
Current Liabilities	270,912	Operating Margin	-192,665	-4.7% Days to Collect	271.5
Long Term Liabilities	1,304,104	Other Income	48,638	1.2% Avg Payment Days	36.5
Total Equity	-144,027	Other Expense	0	0.0% Depreciation Rate	152.5%
Total Liab. and Equity	1,430,989	Net Profit or Loss	(144,027)	-3.5% Return on Equity	100.0%

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345130 CURIS AT CONCORD NURSING & REHABILITATION CENTER				Proprietary - Corporation	
CURIS AT CONCORD NURSING & REHABILITATION CENTER		5/31/2018 365 Days Settled			
CONCORD, NC 28025		12/31/2018 214 Days Settled		CR Beds 120 POS Beds 0	
CABARRUS		Key Performance Ind.			
PALMETTO GBA (NC)				Occupancy Rate	76.2%
Balance Sheet		Income Statement		Length of Stay	111.6
Current Assets	-2,846,483	Total Charges	9,197,239	Average Wages	19.89
Fixed Assets	279,987	Contract Allowance	1,227,701	13.3% Skilled Nursing	79.7%
Other Assets	413	Operating Revenue	7,969,538	86.7% Ancillary Service	20.3%
Total Assets	<u>-2,566,083</u>	Operating Expense	8,282,943	103.9% Current Ratio	(1.4)
Current Liabilities	1,963,756	Operating Margin	-313,405	-3.9% Days to Collect	4.3
Long Term Liabilities	707,326	Other Income	-12,134	-0.2% Avg Payment Days	107.8
Total Equity	<u>-5,237,165</u>	Other Expense	0	0.0% Depreciation Rate	24.3%
Total Liab. and Equity	<u>-2,566,083</u>	Net Profit or Loss	<u>(325,539)</u>	-4.1% Return on Equity	6.2%

345130 CURIS AT CONCORD NURSING & REHABILITATION CENTER				Proprietary - Partnership	
CURIS AT CONCORD NURSING & REHABILITATION CENTER		5/31/2018 365 Days Settled			
CONCORD, NC 28025		12/31/2018 214 Days Settled		CR Beds 120 POS Beds 0	
CABARRUS		Key Performance Ind.			
PALMETTO GBA (NC)				Occupancy Rate	85.3%
Balance Sheet		Income Statement		Length of Stay	114.1
Current Assets	1,640,881	Total Charges	6,481,057	Average Wages	19.89
Fixed Assets	114,548	Contract Allowance	1,197,851	18.5% Skilled Nursing	72.2%
Other Assets	2,255	Operating Revenue	5,283,206	81.5% Ancillary Service	0.0%
Total Assets	<u>1,757,684</u>	Operating Expense	5,096,068	96.5% Current Ratio	3.9
Current Liabilities	419,780	Operating Margin	187,138	3.5% Days to Collect	243.5
Long Term Liabilities	1,132,909	Other Income	17,857	0.3% Avg Payment Days	47.7
Total Equity	<u>204,995</u>	Other Expense	0	0.0% Depreciation Rate	203.7%
Total Liab. and Equity	<u>1,757,684</u>	Net Profit or Loss	<u>204,995</u>	3.9% Return on Equity	100.0%

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345227 CURIS AT REIDSVILLE TRANSITIONAL CARE & REHAB CNTR				Proprietary - Corporation	
CURIS AT REIDSVILLE TRANSITIONAL CARE & REHAB CNTR		5/31/2018 365 Days Settled			
REIDSVILLE, NC 27320		12/31/2018 214 Days Settled		CR Beds 110 POS Beds 0	
ROCKINGHAM		Key Performance Ind.			
PALMETTO GBA (NC)				Occupancy Rate	85.3%
Balance Sheet		Income Statement		Length of Stay	166.3
Current Assets	-773,252	Total Charges	9,124,199	Average Wages	17.89
Fixed Assets	207,613	Contract Allowance	1,674,834	18.4% Skilled Nursing	82.4%
Other Assets	12,497	Operating Revenue	7,449,365	81.6% Ancillary Service	17.6%
Total Assets	-553,142	Operating Expense	8,931,918	119.9% Current Ratio	(0.4)
Current Liabilities	1,867,087	Operating Margin	-1,482,553	-19.9% Days to Collect	14.5
Long Term Liabilities	844,028	Other Income	20,553	0.3% Avg Payment Days	105.6
Total Equity	-3,264,257	Other Expense	0	0.0% Depreciation Rate	35.6%
Total Liab. and Equity	-553,142	Net Profit or Loss	(1,462,000)	-19.6% Return on Equity	44.8%

345227 CURIS AT REIDSVILLE TRANSITIONAL CARE & REHAB CNTR				Proprietary - Partnership	
CURIS AT REIDSVILLE TRANSITIONAL CARE & REHAB CNTR		5/31/2018 365 Days Settled			
REIDSVILLE, NC 27320		12/31/2018 214 Days Settled		CR Beds 110 POS Beds 0	
ROCKINGHAM		Key Performance Ind.			
PALMETTO GBA (NC)				Occupancy Rate	86.9%
Balance Sheet		Income Statement		Length of Stay	163.7
Current Assets	1,016,815	Total Charges	5,858,228	Average Wages	17.89
Fixed Assets	139,850	Contract Allowance	1,256,976	21.5% Skilled Nursing	74.8%
Other Assets	12,590	Operating Revenue	4,601,252	78.5% Ancillary Service	25.0%
Total Assets	1,169,255	Operating Expense	5,000,584	108.7% Current Ratio	1.4
Current Liabilities	727,852	Operating Margin	-399,332	-8.7% Days to Collect	208.3
Long Term Liabilities	802,579	Other Income	38,156	0.8% Avg Payment Days	54.5
Total Equity	-361,176	Other Expense	0	0.0% Depreciation Rate	152.6%
Total Liab. and Equity	1,169,255	Net Profit or Loss	(361,176)	-7.8% Return on Equity	100.0%

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345520 CURIS AT THOMASVILLE TRANSITIONAL CARE & REHAB				Proprietary - Corporation	
CURIS AT THOMASVILLE TRANSITIONAL CARE & REHAB		5/31/2018 365 Days Settled			
THOMASVILLE, NC 27360		12/31/2018 214 Days Settled		CR Beds 120 POS Beds 0	
DAVIDSON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	51.4%
Balance Sheet		Income Statement		Length of Stay	130.2
Current Assets	-2,354,869	Total Charges	5,069,983	Average Wages	12.76
Fixed Assets	74,607	Contract Allowance	997,239	19.7% Skilled Nursing	91.1%
Other Assets	8,160	Operating Revenue	4,072,744	80.3% Ancillary Service	8.9%
Total Assets	-2,272,102	Operating Expense	5,369,712	131.8% Current Ratio	(2.9)
Current Liabilities	804,230	Operating Margin	-1,296,968	-31.8% Days to Collect	62.4
Long Term Liabilities	408,855	Other Income	3,760	0.1% Avg Payment Days	74.4
Total Equity	-3,485,187	Other Expense	0	0.0% Depreciation Rate	277.2%
Total Liab. and Equity	-2,272,102	Net Profit or Loss	(1,293,208)	-31.8% Return on Equity	37.1%

345520 CURIS AT THOMASVILLE TRANSITIONAL CARE & REHAB				Proprietary - Partnership	
CURIS AT THOMASVILLE TRANSITIONAL CARE & REHAB		5/31/2018 365 Days Settled			
THOMASVILLE, NC 27360		12/31/2018 214 Days Settled		CR Beds 120 POS Beds 0	
DAVIDSON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	63.8%
Balance Sheet		Income Statement		Length of Stay	130.0
Current Assets	610,149	Total Charges	4,660,782	Average Wages	12.76
Fixed Assets	139,614	Contract Allowance	1,019,093	21.9% Skilled Nursing	69.4%
Other Assets	6,880	Operating Revenue	3,641,689	78.1% Ancillary Service	30.4%
Total Assets	756,643	Operating Expense	4,075,856	111.9% Current Ratio	1.5
Current Liabilities	396,972	Operating Margin	-434,167	-11.9% Days to Collect	179.5
Long Term Liabilities	792,130	Other Income	1,708	0.0% Avg Payment Days	56.4
Total Equity	-432,459	Other Expense	0	0.0% Depreciation Rate	171.1%
Total Liab. and Equity	756,643	Net Profit or Loss	(432,459)	-11.9% Return on Equity	100.0%

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345133 CURIS AT WILKESBORO TRANSITIONAL CARE & REHAB CNTR				Proprietary - Corporation	
CURIS AT WILKESBORO TRANSITIONAL CARE & REHAB CNTR		5/31/2018 365 Days Settled			
WILKESBORO, NC 28697		12/31/2018 214 Days Settled		CR Beds 120 POS Beds 0	
WILKES		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate	69.8%
				Length of Stay	131.2
				Average Wages	18.24
				9.1% Skilled Nursing	80.2%
				90.9% Ancillary Service	19.8%
				108.3% Current Ratio	(0.7)
				-8.3% Days to Collect	10.0
				-0.4% Avg Payment Days	123.1
				0.0% Depreciation Rate	30.8%
				-8.7% Return on Equity	17.1%

Balance Sheet		Income Statement			
Current Assets	-1,169,158	Total Charges	7,364,917		
Fixed Assets	201,165	Contract Allowance	668,827	9.1%	
Other Assets	12,215	Operating Revenue	6,696,090	90.9%	
Total Assets	-955,778	Operating Expense	7,254,288	108.3%	
Current Liabilities	1,684,096	Operating Margin	-558,198	-8.3%	
Long Term Liabilities	778,487	Other Income	-25,823	-0.4%	
Total Equity	-3,418,361	Other Expense	0	0.0%	
Total Liab. and Equity	-955,778	Net Profit or Loss	(584,021)	-8.7%	

345133 CURIS AT WILKESBORO TRANSITIONAL CARE & REHAB CNTR				Proprietary - Partnership	
CURIS AT WILKESBORO TRANSITIONAL CARE & REHAB CNTR		5/31/2018 365 Days Settled			
WILKESBORO, NC 28697		12/31/2018 214 Days Settled		CR Beds 120 POS Beds 0	
WILKES		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate	73.2%
				Length of Stay	138.2
				Average Wages	18.24
				15.7% Skilled Nursing	71.7%
				84.3% Ancillary Service	28.3%
				106.8% Current Ratio	3.2
				-6.8% Days to Collect	201.1
				0.0% Avg Payment Days	40.2
				0.0% Depreciation Rate	228.0%
				-6.8% Return on Equity	100.0%

Balance Sheet		Income Statement			
Current Assets	990,321	Total Charges	4,986,427		
Fixed Assets	101,964	Contract Allowance	784,427	15.7%	
Other Assets	11,867	Operating Revenue	4,202,000	84.3%	
Total Assets	1,104,152	Operating Expense	4,486,148	106.8%	
Current Liabilities	311,600	Operating Margin	-284,148	-6.8%	
Long Term Liabilities	1,076,408	Other Income	292	0.0%	
Total Equity	-283,856	Other Expense	0	0.0%	
Total Liab. and Equity	1,104,152	Net Profit or Loss	(283,856)	-6.8%	

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345063 CURIS AT WILSON NURSING & REHABILITATION CENTER				Proprietary - Corporation	
CURIS AT WILSON NURSING & REHABILITATION CENTER		5/31/2018 365 Days Settled			
WILSON, NC 27893		12/31/2018 214 Days Settled		CR Beds 110 POS Beds 0	
WILSON		Key Performance Ind.			
PALMETTO GBA (NC)				Occupancy Rate	83.0%
Balance Sheet		Income Statement		Length of Stay	114.1
Current Assets	-380,078	Total Charges	9,494,333	Average Wages	16.38
Fixed Assets	293,872	Contract Allowance	1,450,208	15.3% Skilled Nursing	80.0%
Other Assets	0	Operating Revenue	8,044,125	84.7% Ancillary Service	20.0%
Total Assets	-86,206	Operating Expense	8,459,312	105.2% Current Ratio	(0.2)
Current Liabilities	1,709,214	Operating Margin	-415,187	-5.2% Days to Collect	6.9
Long Term Liabilities	866,334	Other Income	19,697	0.2% Avg Payment Days	105.4
Total Equity	-2,661,754	Other Expense	0	0.0% Depreciation Rate	30.1%
Total Liab. and Equity	-86,206	Net Profit or Loss	(395,490)	-4.9% Return on Equity	14.9%

345063 CURIS AT WILSON NURSING & REHABILITATION CENTER				Proprietary - Partnership	
CURIS AT WILSON NURSING & REHABILITATION CENTER		5/31/2018 365 Days Settled			
WILSON, NC 27893		12/31/2018 214 Days Settled		CR Beds 110 POS Beds 0	
WILSON		Key Performance Ind.			
PALMETTO GBA (NC)				Occupancy Rate	81.8%
Balance Sheet		Income Statement		Length of Stay	119.5
Current Assets	1,025,331	Total Charges	5,696,621	Average Wages	16.38
Fixed Assets	101,964	Contract Allowance	1,073,331	18.8% Skilled Nursing	74.4%
Other Assets	0	Operating Revenue	4,623,290	81.2% Ancillary Service	25.6%
Total Assets	1,127,295	Operating Expense	4,308,167	93.2% Current Ratio	3.0
Current Liabilities	338,091	Operating Margin	315,123	6.8% Days to Collect	198.1
Long Term Liabilities	471,878	Other Income	2,203	0.0% Avg Payment Days	45.4
Total Equity	317,326	Other Expense	0	0.0% Depreciation Rate	209.0%
Total Liab. and Equity	1,127,295	Net Profit or Loss	317,326	6.9% Return on Equity	100.0%

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345512 CYPRESS GLEN RETIREMENT COMMUN				Nonprofit - Church	
CYPRESS GLEN RETIREMENT COMMUN 9/30/2018 365 Days Settled					
GREENVILLE, NC 27858				CR Beds 72 POS Beds 0	
PITT				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate 69.7%	
Balance Sheet		Income Statement		Length of Stay 218.2	
Current Assets	18,172,809	Total Charges	14,939,451	Average Wages 15.99	
Fixed Assets	164,137,763	Contract Allowance	541,410	3.6%	Skilled Nursing 18.5%
Other Assets	146,813,242	Operating Revenue	14,398,041	96.4%	Ancillary Service 4.8%
Total Assets	329,123,814	Operating Expense	14,847,073	103.1%	Current Ratio 0.2
Current Liabilities	77,821,279	Operating Margin	-449,032	-3.1%	Days to Collect 283.2
Long Term Liabilities	174,917,738	Other Income	2,557,259	17.8%	Avg Payment Days 190.5
Total Equity	76,384,797	Other Expense	0	0.0%	Depreciation Rate 1.3%
Total Liab. and Equity	329,123,814	Net Profit or Loss	2,108,227	14.6%	Return on Equity 2.8%

345002 CYPRESS POINTE REHABILITATION CENTER				Proprietary - Corporation	
CYPRESS POINTE REHABILITATION CENTER 12/31/2018 365 Days Settled					
WILMINGTON, NC 28401				CR Beds 90 POS Beds 0	
NEW HANOVER				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 87.2%	
Balance Sheet		Income Statement		Length of Stay 82.3	
Current Assets	312,429	Total Charges	9,449,982	Average Wages 21.12	
Fixed Assets	91,889	Contract Allowance	1,902,101	20.1%	Skilled Nursing 75.7%
Other Assets	224,131	Operating Revenue	7,547,881	79.9%	Ancillary Service 24.3%
Total Assets	628,449	Operating Expense	7,267,521	96.3%	Current Ratio 0.9
Current Liabilities	331,742	Operating Margin	280,360	3.7%	Days to Collect 52.5
Long Term Liabilities	203,911	Other Income	8,881	0.1%	Avg Payment Days 16.7
Total Equity	92,796	Other Expense	0	0.0%	Depreciation Rate 453.3%
Total Liab. and Equity	628,449	Net Profit or Loss	289,241	3.8%	Return on Equity 311.7%

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345568 DAVIS HEALTH & WELLNESS CTR AT CAMBRIDGE VILLAG				Nonprofit - Other	
DAVIS HEALTH & WELLNESS CTR AT CAMBRIDGE VILLAG		9/30/2018 365 Days Settled			
WILMINGTON, NC 28405		CR Beds 20 POS Beds 0			
NEW HANOVER		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		91.6%	
Balance Sheet		Income Statement		Length of Stay	
				39.8	
Current Assets	17,924,422	Total Charges	2,577,179	Average Wages	18.79
Fixed Assets	45,409,829	Contract Allowance	240,075	9.3%	Skilled Nursing
Other Assets	165,970	Operating Revenue	2,337,104	90.7%	Ancillary Service
Total Assets	63,500,221	Operating Expense	26,965,714	1,153.8%	Current Ratio
Current Liabilities	3,064,523	Operating Margin	-24,628,610	-	Days to Collect
Long Term Liabilities	20,950,634	Other Income	26,576,281	1,137.1%	Avg Payment Days
Total Equity	39,485,064	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	63,500,221	Net Profit or Loss	1,947,671	83.3%	Return on Equity
				4.9%	
345160 DAVIS HEALTH CARE CENTER				Nonprofit - Other	
DAVIS HEALTH CARE CENTER		9/30/2018 365 Days Settled			
WILMINGTON, NC 28411		CR Beds 179 POS Beds 0			
NEW HANOVER		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		92.4%	
Balance Sheet		Income Statement		Length of Stay	
				84.9	
Current Assets	17,924,422	Total Charges	20,337,262	Average Wages	16.91
Fixed Assets	45,409,829	Contract Allowance	3,274,177	16.1%	Skilled Nursing
Other Assets	165,970	Operating Revenue	17,063,085	83.9%	Ancillary Service
Total Assets	63,500,221	Operating Expense	26,965,714	158.0%	Current Ratio
Current Liabilities	3,064,523	Operating Margin	-9,902,629	-58.0%	Days to Collect
Long Term Liabilities	20,950,634	Other Income	11,850,305	69.4%	Avg Payment Days
Total Equity	39,485,064	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	63,500,221	Net Profit or Loss	1,947,676	11.4%	Return on Equity
				4.9%	

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345233 DEER PARK HEALTH & REHABILITATION				Nonprofit - Other	
DEER PARK HEALTH & REHABILITATION 6/30/2018 365 Days Settled					
NEBO, NC 28761				CR Beds 140 POS Beds 0	
MCDOWELL				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 71.8%	
Balance Sheet				Income Statement	
Current Assets	972,254	Total Charges	8,602,780		Average Wages 17.65
Fixed Assets	4,800,433	Contract Allowance	153,151	1.8%	Skilled Nursing 75.8%
Other Assets	789,358	Operating Revenue	8,449,629	98.2%	Ancillary Service 24.2%
Total Assets	<u>6,562,045</u>	Operating Expense	8,723,713	103.2%	Current Ratio 0.2
Current Liabilities	4,055,709	Operating Margin	-274,084	-3.2%	Days to Collect 30.7
Long Term Liabilities	6,220,269	Other Income	6,224	0.1%	Avg Payment Days 98.6
Total Equity	<u>-3,713,933</u>	Other Expense	0	0.0%	Depreciation Rate 3.8%
Total Liab. and Equity	<u>6,562,045</u>	Net Profit or Loss	<u>(267,860)</u>	-3.2%	Return on Equity 7.2%

345556 DEERFIELD EPISCOPAL RETIREMENT				Nonprofit - Other	
DEERFIELD EPISCOPAL RETIREMENT 9/30/2018 365 Days Settled					
ASHEVILLE, NC 28803				CR Beds 124 POS Beds 0	
BUNCOMBE				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate 84.1%	
Balance Sheet				Income Statement	
Current Assets	16,444,780	Total Charges	34,313,004		Average Wages 20.03
Fixed Assets	133,012,014	Contract Allowance	211,693	0.6%	Skilled Nursing 16.3%
Other Assets	81,262,075	Operating Revenue	34,101,311	99.4%	Ancillary Service 1.8%
Total Assets	<u>230,718,869</u>	Operating Expense	32,696,022	95.9%	Current Ratio 4.1
Current Liabilities	4,020,277	Operating Margin	1,405,289	4.1%	Days to Collect 4.8
Long Term Liabilities	196,696,847	Other Income	7,922,618	23.2%	Avg Payment Days 33.2
Total Equity	<u>30,001,745</u>	Other Expense	0	0.0%	Depreciation Rate 3.8%
Total Liab. and Equity	<u>230,718,869</u>	Net Profit or Loss	<u>9,327,907</u>	27.4%	Return on Equity 31.1%

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345070 DURHAM NURSING & REHABILITATION CENTER				Proprietary - Partnership	
DURHAM NURSING & REHABILITATION CENTER				12/31/2018 365 Days Settled	
DURHAM, NC 27705				CR Beds 126 POS Beds 0	
DURHAM				Key Performance Ind.	
CAHABA GBA (TN)				Occupancy Rate	75.6%
Balance Sheet				Income Statement	
Current Assets	937,360	Total Charges	10,333,260	Length of Stay	168.9
Fixed Assets	202,545	Contract Allowance	2,303,220	Average Wages	21.56
Other Assets	0	Operating Revenue	8,030,040	22.3% Skilled Nursing	70.9%
Total Assets	1,139,905	Operating Expense	8,359,776	77.7% Ancillary Service	29.1%
Current Liabilities	1,262,285	Operating Margin	-329,736	104.1% Current Ratio	0.7
Long Term Liabilities	547,906	Other Income	1,957	-4.1% Days to Collect	51.7
Total Equity	-542,626	Other Expense	0	0.0% Avg Payment Days	45.5
Total Liab. and Equity	1,267,565	Net Profit or Loss	(327,779)	0.0% Depreciation Rate	337.5%
				-4.1% Return on Equity	60.4%
345377 EAST CAROLINA REHAB AND WELLNESS				Proprietary - Other	
EAST CAROLINA REHAB AND WELLNESS				9/30/2018 365 Days Settled	
GREENVILLE, NC 27834				CR Beds 150 POS Beds 0	
PITT				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate	68.0%
Balance Sheet				Income Statement	
Current Assets	357,606	Total Charges	8,051,353	Length of Stay	433.0
Fixed Assets	57,767	Contract Allowance	919,465	Average Wages	15.93
Other Assets	0	Operating Revenue	7,131,888	11.4% Skilled Nursing	76.7%
Total Assets	415,373	Operating Expense	6,869,284	88.6% Ancillary Service	17.7%
Current Liabilities	115,709	Operating Margin	262,604	96.3% Current Ratio	3.1
Long Term Liabilities	143,436	Other Income	691	3.7% Days to Collect	27.5
Total Equity	156,228	Other Expense	0	0.0% Avg Payment Days	23.5
Total Liab. and Equity	415,373	Net Profit or Loss	263,295	0.0% Depreciation Rate	674.5%
				3.7% Return on Equity	168.5%

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345437 ECKERD LIVING CENTER				Nonprofit - Church	
ECKERD LIVING CENTER		9/30/2018 365 Days Settled			
HIGHLANDS, NC 28741				CR Beds 80	POS Beds 0
MACON				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	72.7%
Balance Sheet		Income Statement		Length of Stay	104.0
Current Assets	1,704,392	Total Charges	5,089,935	Average Wages	23.63
Fixed Assets	247,880	Contract Allowance	311,425	6.1%	Skilled Nursing 72.8%
Other Assets	0	Operating Revenue	4,778,510	93.9%	Ancillary Service 27.2%
Total Assets	<u>1,952,272</u>	Operating Expense	5,427,343	113.6%	Current Ratio 0.5
Current Liabilities	3,237,132	Operating Margin	-648,833	-13.6%	Days to Collect 120.3
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 0.0
Total Equity	<u>-1,284,860</u>	Other Expense	0	0.0%	Depreciation Rate 7.3%
Total Liab. and Equity	<u>1,952,272</u>	Net Profit or Loss	<u>(648,833)</u>	-13.6%	Return on Equity 50.5%
345195 EDGECOMBE HEALTH AND REHAB CENTER				Proprietary - Corporation	
EDGECOMBE HEALTH AND REHAB CENTER		6/30/2018 365 Days Settled			
TARBORO, NC 27886				CR Beds 159	POS Beds 0
EDGECOMBE				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	87.0%
Balance Sheet		Income Statement		Length of Stay	86.5
Current Assets	1,365,781	Total Charges	40,216,310	Average Wages	19.89
Fixed Assets	13,163,298	Contract Allowance	28,217,094	70.2%	Skilled Nursing 93.7%
Other Assets	421,780	Operating Revenue	11,999,216	29.8%	Ancillary Service 6.3%
Total Assets	<u>14,950,859</u>	Operating Expense	11,907,450	99.2%	Current Ratio 0.6
Current Liabilities	2,478,832	Operating Margin	91,766	0.8%	Days to Collect 41.4
Long Term Liabilities	11,245,394	Other Income	-6,236	-0.1%	Avg Payment Days 56.1
Total Equity	<u>1,226,633</u>	Other Expense	0	0.0%	Depreciation Rate 10.8%
Total Liab. and Equity	<u>14,950,859</u>	Net Profit or Loss	<u>85,530</u>	0.7%	Return on Equity 7.0%

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345091 EDGEWOOD PLACE AT THE VILLAGE AT BROOKWOOD				Nonprofit - Other	
EDGEWOOD PLACE AT THE VILLAGE AT BROOKWOOD				9/30/2018 365 Days Settled	
BURLINGTON, NC 27215				CR Beds 129 POS Beds 0	
ALAMANCE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 70.5%	
Balance Sheet		Income Statement		Length of Stay 53.1	
Current Assets	8,632,678	Total Charges	19,778,006	Average Wages 20.62	
Fixed Assets	59,133,580	Contract Allowance	3,621,409	18.3%	Skilled Nursing 42.1%
Other Assets	4,218,693	Operating Revenue	16,156,597	81.7%	Ancillary Service 16.6%
Total Assets	71,984,951	Operating Expense	17,913,515	110.9%	Current Ratio 1.3
Current Liabilities	6,505,922	Operating Margin	-1,756,918	-10.9%	Days to Collect 21.5
Long Term Liabilities	15,063,490	Other Income	650,954	4.0%	Avg Payment Days 64.2
Total Equity	50,415,539	Other Expense	0	0.0%	Depreciation Rate 3.6%
Total Liab. and Equity	71,984,951	Net Profit or Loss	(1,105,964)	-6.8%	Return on Equity -2.2%
345319 ELDERBERRY HEALTH CARE				Proprietary - Corporation	
ELDERBERRY HEALTH CARE				9/30/2018 365 Days Settled	
MARSHALL, NC 28753				CR Beds 100 POS Beds 0	
MADISON				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 92.3%	
Balance Sheet		Income Statement		Length of Stay 340.2	
Current Assets	2,630,770	Total Charges	10,508,280	Average Wages 17.58	
Fixed Assets	227,067	Contract Allowance	3,382,961	32.2%	Skilled Nursing 59.0%
Other Assets	1,539,048	Operating Revenue	7,125,319	67.8%	Ancillary Service 39.0%
Total Assets	4,396,885	Operating Expense	6,488,922	91.1%	Current Ratio 3.9
Current Liabilities	667,418	Operating Margin	636,397	8.9%	Days to Collect 17.5
Long Term Liabilities	163,873	Other Income	-28,605	-0.4%	Avg Payment Days 33.1
Total Equity	3,565,594	Other Expense	0	0.0%	Depreciation Rate 143.3%
Total Liab. and Equity	4,396,885	Net Profit or Loss	607,792	8.5%	Return on Equity 17.0%

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345036 ELIZABETH CITY HEALTH AND REHABILITATION				Proprietary - Corporation	
ELIZABETH CITY HEALTH AND REHABILITATION		12/31/2018 365 Days Settled			
ELIZABETH CITY, NC 27909		CR Beds 146 POS Beds 0			
PASQUOTANK		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		94.3%	
Balance Sheet		Income Statement		Length of Stay	
				81.5	
Current Assets	3,273,063	Total Charges	17,625,366	Average Wages	17.92
Fixed Assets	964,457	Contract Allowance	3,270,393	18.6% Skilled Nursing	67.4%
Other Assets	359,471	Operating Revenue	14,354,973	81.4% Ancillary Service	32.6%
Total Assets	4,596,991	Operating Expense	13,883,445	96.7% Current Ratio	1.6
Current Liabilities	2,022,113	Operating Margin	471,528	3.3% Days to Collect	41.9
Long Term Liabilities	0	Other Income	235,497	1.6% Avg Payment Days	16.1
Total Equity	2,574,878	Other Expense	0	0.0% Depreciation Rate	112.9%
Total Liab. and Equity	4,596,991	Net Profit or Loss	707,025	4.9% Return on Equity	27.5%

345210 ELIZABETHTOWN HEALTHCARE & REHAB CENTER				Proprietary - Corporation	
ELIZABETHTOWN HEALTHCARE & REHAB CENTER		9/30/2018 365 Days Settled			
ELIZABETHTOWN, NC 28337		CR Beds 94 POS Beds 0			
BLADEN		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		83.5%	
Balance Sheet		Income Statement		Length of Stay	
				159.2	
Current Assets	552,626	Total Charges	6,724,242	Average Wages	16.78
Fixed Assets	664,858	Contract Allowance	701,433	10.4% Skilled Nursing	73.1%
Other Assets	1,440,105	Operating Revenue	6,022,809	89.6% Ancillary Service	28.0%
Total Assets	2,657,589	Operating Expense	5,744,693	95.4% Current Ratio	1.0
Current Liabilities	573,750	Operating Margin	278,116	4.6% Days to Collect	26.2
Long Term Liabilities	2,392,874	Other Income	12,764	0.2% Avg Payment Days	32.3
Total Equity	-309,035	Other Expense	0	0.0% Depreciation Rate	5.9%
Total Liab. and Equity	2,657,589	Net Profit or Loss	290,877	4.8% Return on Equity	-94.1%

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345173 EMERALD HEALTH & REHAB CENTER				Proprietary - Corporation	
EMERALD HEALTH & REHAB CENTER		12/31/2018 365 Days Settled			
LILLINGTON, NC 27546		CR Beds 96 POS Beds 0			
HARNETT		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		87.7%	
Balance Sheet		Income Statement		Length of Stay 80.5	
Current Assets	1,047,695	Total Charges	10,526,209	Average Wages 18.87	
Fixed Assets	299,404	Contract Allowance	2,729,996	25.9%	Skilled Nursing 64.6%
Other Assets	560,101	Operating Revenue	7,796,213	74.1%	Ancillary Service 35.4%
Total Assets	1,907,200	Operating Expense	7,971,786	102.3%	Current Ratio 1.9
Current Liabilities	539,898	Operating Margin	-175,573	-2.3%	Days to Collect 47.5
Long Term Liabilities	0	Other Income	2,356	0.0%	Avg Payment Days 23.3
Total Equity	1,367,302	Other Expense	0	0.0%	Depreciation Rate 281.1%
Total Liab. and Equity	1,907,200	Net Profit or Loss	(173,217)	-2.2%	Return on Equity -12.7%

345447 EMERALD RIDGE REHAB AND CARE CENTER				Proprietary - Other	
EMERALD RIDGE REHAB AND CARE CENTER		12/31/2018 365 Days Settled			
ASHEVILLE, NC 28804		CR Beds 111 POS Beds 0			
BUNCOMBE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		86.0%	
Balance Sheet		Income Statement		Length of Stay 180.5	
Current Assets	42,981,153	Total Charges	10,544,344	Average Wages 20.21	
Fixed Assets	6,413,090	Contract Allowance	2,647,194	25.1%	Skilled Nursing 83.8%
Other Assets	9,604	Operating Revenue	7,897,150	74.9%	Ancillary Service 16.2%
Total Assets	49,403,847	Operating Expense	7,626,605	96.6%	Current Ratio 1.1
Current Liabilities	39,147,257	Operating Margin	270,545	3.4%	Days to Collect 1,716.5
Long Term Liabilities	7,557,006	Other Income	7,356	0.1%	Avg Payment Days 9.4
Total Equity	2,699,584	Other Expense	0	0.0%	Depreciation Rate 16.1%
Total Liab. and Equity	49,403,847	Net Profit or Loss	277,901	3.5%	Return on Equity 10.3%

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345101 ENFIELD OAKS NURSING AND REHABILITATION CENTER		Proprietary - Corporation	
ENFIELD OAKS NURSING AND REHABILITATION CENTER		9/30/2018 365 Days Settled	
ENFIELD, NC 27823		CR Beds 63 POS Beds 0	
HALIFAX		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	60.7%
Balance Sheet		Length of Stay	205.3
Income Statement		Average Wages	16.95
Current Assets	-3,905,820	Total Charges	3,104,032
Fixed Assets	34,917	Contract Allowance	473,983
Other Assets	0	Operating Revenue	2,630,049
Total Assets	-3,870,903	Operating Expense	3,670,361
Current Liabilities	163,622	Operating Margin	-1,040,312
Long Term Liabilities	0	Other Income	68,630
Total Equity	-4,034,525	Other Expense	0
Total Liab. and Equity	-3,870,903	Net Profit or Loss	(971,682)
		15.3%	Skilled Nursing 81.0%
		84.7%	Ancillary Service 19.0%
		139.6%	Current Ratio (23.9)
		-39.6%	Days to Collect (547.3)
		2.6%	Avg Payment Days 17.7
		0.0%	Depreciation Rate 87.4%
		-36.9%	Return on Equity 24.1%

345425 FAIR HAVEN HOME INC		Proprietary - Corporation	
FAIR HAVEN HOME INC		9/30/2018 365 Days Settled	
BOSTIC, NC 28018		CR Beds 67 POS Beds 0	
RUTHERFORD		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	91.5%
Balance Sheet		Length of Stay	219.4
Income Statement		Average Wages	18.43
Current Assets	680,802	Total Charges	4,767,801
Fixed Assets	706,657	Contract Allowance	950,596
Other Assets	3,422	Operating Revenue	3,817,205
Total Assets	1,390,881	Operating Expense	3,944,386
Current Liabilities	312,425	Operating Margin	-127,181
Long Term Liabilities	1,317,306	Other Income	252,278
Total Equity	-238,850	Other Expense	0
Total Liab. and Equity	1,390,881	Net Profit or Loss	125,097
		19.9%	Skilled Nursing 45.0%
		80.1%	Ancillary Service 33.1%
		103.3%	Current Ratio 2.2
		-3.3%	Days to Collect 57.9
		6.6%	Avg Payment Days 24.5
		0.0%	Depreciation Rate 7.3%
		3.3%	Return on Equity -52.4%

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345314 FAIR HAVEN OF FOREST CITY, LLC		Proprietary - Corporation	
FAIR HAVEN OF FOREST CITY, LLC		9/30/2018 365 Days Settled	
FOREST CITY, NC 28043		CR Beds 128 POS Beds 0	
RUTHERFORD		Key Performance Ind.	
PALMETTO GBA (NC)		Occupancy Rate	84.5%
Balance Sheet		Length of Stay	160.5
Income Statement		Average Wages	19.05
Current Assets	910,640	Total Charges	10,692,853
Fixed Assets	318,634	Contract Allowance	2,415,751
Other Assets	0	Operating Revenue	8,277,102
Total Assets	1,229,274	Operating Expense	8,360,921
Current Liabilities	945,848	Operating Margin	-83,819
Long Term Liabilities	139,059	Other Income	7,312
Total Equity	144,367	Other Expense	0
Total Liab. and Equity	1,229,274	Net Profit or Loss	(76,507)
		22.6%	Skilled Nursing 58.4%
		77.4%	Ancillary Service 36.4%
		101.0%	Current Ratio 1.0
		-1.0%	Days to Collect 29.9
		0.1%	Avg Payment Days 35.0
		0.0%	Depreciation Rate 171.9%
		-0.9%	Return on Equity -53.0%

345014 FISHER PARK HEALTH AND REHABILITATION CENTER		Proprietary - Corporation	
FISHER PARK HEALTH AND REHABILITATION CENTER		6/30/2018 365 Days Settled	
GREENSBORO, NC 27401		CR Beds 106 POS Beds 0	
GUILFORD		Key Performance Ind.	
Noridian (CA)		Occupancy Rate	75.1%
Balance Sheet		Length of Stay	90.3
Income Statement		Average Wages	22.24
Current Assets	720,217	Total Charges	24,133,995
Fixed Assets	2,190,040	Contract Allowance	17,951,947
Other Assets	92,664	Operating Revenue	6,182,048
Total Assets	3,002,921	Operating Expense	7,579,409
Current Liabilities	788,293	Operating Margin	-1,397,361
Long Term Liabilities	3,588,262	Other Income	2,981
Total Equity	-1,373,634	Other Expense	0
Total Liab. and Equity	3,002,921	Net Profit or Loss	(1,394,380)
		74.4%	Skilled Nursing 94.0%
		25.6%	Ancillary Service 6.0%
		122.6%	Current Ratio 0.9
		-22.6%	Days to Collect 40.6
		0.0%	Avg Payment Days 28.4
		0.0%	Depreciation Rate 13.8%
		-22.6%	Return on Equity 101.5%

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345186 FIVE OAKS MANOR				Proprietary - Corporation		
FIVE OAKS MANOR		9/30/2018 365 Days Settled				
CONCORD, NC 28027				CR Beds 184 POS Beds 0		
CABARRUS				Key Performance Ind.		
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	80.2%	
				Length of Stay	164.2	
Balance Sheet		Income Statement		Average Wages	20.51	
Current Assets	1,985,766	Total Charges	15,549,297	23.3%	Skilled Nursing	64.2%
Fixed Assets	2,216,535	Contract Allowance	3,617,176	76.7%	Ancillary Service	32.0%
Other Assets	2,818,267	Operating Revenue	11,932,121	88.5%	Current Ratio	2.3
Total Assets	7,020,568	Operating Expense	10,565,728	11.5%	Days to Collect	30.0
Current Liabilities	874,659	Operating Margin	1,366,393	0.3%	Avg Payment Days	23.1
Long Term Liabilities	4,587,616	Other Income	32,400	0.0%	Depreciation Rate	11.4%
Total Equity	1,558,293	Other Expense	0	11.7%	Return on Equity	89.8%
Total Liab. and Equity	7,020,568	Net Profit or Loss	1,398,793			
345413 FLESHERS FAIRVIEW HEALTH CARE				Proprietary - Corporation		
FLESHERS FAIRVIEW HEALTH CARE		9/30/2018 365 Days Settled				
FAIRVIEW, NC 28730				CR Beds 120 POS Beds 0		
BUNCOMBE				Key Performance Ind.		
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	89.2%	
				Length of Stay	209.0	
Balance Sheet		Income Statement		Average Wages	16.05	
Current Assets	-117,720	Total Charges	9,408,910	13.8%	Skilled Nursing	77.2%
Fixed Assets	165,711	Contract Allowance	1,300,551	86.2%	Ancillary Service	16.2%
Other Assets	0	Operating Revenue	8,108,359	102.2%	Current Ratio	(0.3)
Total Assets	47,991	Operating Expense	8,283,128	-2.2%	Days to Collect	12.1
Current Liabilities	407,578	Operating Margin	-174,769	0.4%	Avg Payment Days	9.3
Long Term Liabilities	-569,126	Other Income	35,825	0.0%	Depreciation Rate	40.9%
Total Equity	209,539	Other Expense	0	-1.7%	Return on Equity	-66.3%
Total Liab. and Equity	47,991	Net Profit or Loss	(138,944)			

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345442 FORREST OAKES HEALTHCARE CENTER				Proprietary - Other	
FORREST OAKES HEALTHCARE CENTER 12/31/2018 365 Days Settled					
ALBEMARLE, NC 28001				CR Beds 74 POS Beds 0	
STANLY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 73.2%	
Balance Sheet				Length of Stay 95.0	
Income Statement				Average Wages 19.63	
Current Assets	24,975,194	Total Charges	6,906,863	27.5% Skilled Nursing 74.6%	
Fixed Assets	5,481,877	Contract Allowance	1,895,972	72.5% Ancillary Service 25.4%	
Other Assets	13,100	Operating Revenue	5,010,891	99.8% Current Ratio 0.9	
Total Assets	30,470,171	Operating Expense	4,999,825	0.2% Days to Collect 898.6	
Current Liabilities	29,370,073	Operating Margin	11,066	0.0% Avg Payment Days 7.7	
Long Term Liabilities	4,233,000	Other Income	24	0.0% Depreciation Rate 10.6%	
Total Equity	-3,132,902	Other Expense	0	0.2% Return on Equity -0.4%	
Total Liab. and Equity	30,470,171	Net Profit or Loss	11,090		

345335 FRANKLIN OAKS NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
FRANKLIN OAKS NURSING AND REHABILITATION CENTER 9/30/2018 365 Days Settled					
LOUISBURG, NC 27549				CR Beds 176 POS Beds 0	
FRANKLIN				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate 67.2%	
Balance Sheet				Length of Stay 148.3	
Income Statement				Average Wages 17.18	
Current Assets	1,609,822	Total Charges	11,143,995	13.6% Skilled Nursing 71.3%	
Fixed Assets	135,740	Contract Allowance	1,515,927	86.4% Ancillary Service 24.9%	
Other Assets	0	Operating Revenue	9,628,068	105.0% Current Ratio 3.6	
Total Assets	1,745,562	Operating Expense	10,113,466	-5.0% Days to Collect 57.1	
Current Liabilities	441,884	Operating Margin	-485,398	1.2% Avg Payment Days 16.5	
Long Term Liabilities	0	Other Income	116,525	0.0% Depreciation Rate 107.8%	
Total Equity	1,303,678	Other Expense	0	-3.8% Return on Equity -28.3%	
Total Liab. and Equity	1,745,562	Net Profit or Loss	(368,873)		

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345148 FRIENDS HOMES AT GUILFORD		Nonprofit - Church	
FRIENDS HOMES AT GUILFORD		9/30/2018 365 Days Settled	
GREENSBORO, NC 27410		CR Beds 0 POS Beds 0	
GUILFORD		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate 0.0%	
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0
		Average Wages	
		0.0% Skilled Nursing	0.0%
		0.0% Ancillary Service	0.0%
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate	0.0%
		0.0% Return on Equity	0.0%

345474 FRIENDS HOMES WEST		Nonprofit - Church	
FRIENDS HOMES WEST		9/30/2018 365 Days Settled	
GREENSBORO, NC 27410		CR Beds 80 POS Beds 0	
GUILFORD		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate 88.4%	
Balance Sheet		Income Statement	
Current Assets	3,346,254	Total Charges	6,367,808
Fixed Assets	21,486,074	Contract Allowance	446,965
Other Assets	25,795,404	Operating Revenue	5,920,843
Total Assets	50,627,732	Operating Expense	12,400,562
Current Liabilities	12,208,621	Operating Margin	-6,479,719
Long Term Liabilities	15,312,168	Other Income	9,611,200
Total Equity	23,106,943	Other Expense	0
Total Liab. and Equity	50,627,732	Net Profit or Loss	3,131,481
		7.0%	
		93.0%	
		209.4%	
		-109.4%	
		162.3%	
		0.0%	
		52.9%	
		Average Wages	16.38
		Skilled Nursing	26.6%
		Ancillary Service	11.8%
		Current Ratio	0.3
		Days to Collect	45.7
		Avg Payment Days	30.1
		Depreciation Rate	3.9%
		Return on Equity	13.6%

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345329 GATEWAY REHABILITATION AND HEALTHCARE				Proprietary - Other	
GATEWAY REHABILITATION AND HEALTHCARE		12/31/2018 365 Days Settled			
LENOIR, NC 28645				CR Beds 114 POS Beds 0	
CALDWELL				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	76.0%
Balance Sheet		Income Statement		Length of Stay	130.2
Current Assets	40,521,042	Total Charges	8,570,392	Average Wages	19.28
Fixed Assets	8,279,888	Contract Allowance	1,688,179	19.7%	Skilled Nursing 82.6%
Other Assets	0	Operating Revenue	6,882,213	80.3%	Ancillary Service 17.4%
Total Assets	48,800,930	Operating Expense	7,412,251	107.7%	Current Ratio 1.1
Current Liabilities	37,309,625	Operating Margin	-530,038	-7.7%	Days to Collect 1,749.6
Long Term Liabilities	9,412,606	Other Income	161	0.0%	Avg Payment Days 7.4
Total Equity	2,078,699	Other Expense	0	0.0%	Depreciation Rate 15.4%
Total Liab. and Equity	48,800,930	Net Profit or Loss	(529,877)	-7.7%	Return on Equity -25.5%
345328 GIVENS HEALTH CENTER				Nonprofit - Church	
GIVENS HEALTH CENTER		12/31/2018 365 Days Settled			
ASHEVILLE, NC 28803				CR Beds 84 POS Beds 0	
BUNCOMBE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	93.3%
Balance Sheet		Income Statement		Length of Stay	131.2
Current Assets	59,223,326	Total Charges	39,289,219	Average Wages	25.05
Fixed Assets	107,735,771	Contract Allowance	1,633,797	4.2%	Skilled Nursing 12.9%
Other Assets	190,340	Operating Revenue	37,655,422	95.8%	Ancillary Service 5.9%
Total Assets	167,149,437	Operating Expense	32,396,770	86.0%	Current Ratio 18.2
Current Liabilities	3,248,717	Operating Margin	5,258,652	14.0%	Days to Collect 42.9
Long Term Liabilities	123,248,237	Other Income	0	0.0%	Avg Payment Days 35.9
Total Equity	40,652,483	Other Expense	0	0.0%	Depreciation Rate 0.4%
Total Liab. and Equity	167,149,437	Net Profit or Loss	5,258,652	14.0%	Return on Equity 12.9%

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345445 GLENAIRE				Nonprofit - Church	
GLENAIRE		9/30/2018 365 Days Settled			
CARY, NC 27511				CR Beds 120 POS Beds 0	
WAKE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	92.8%
Balance Sheet		Income Statement		Length of Stay	244.8
Current Assets	3,367,571	Total Charges	12,298,815	Average Wages	18.07
Fixed Assets	66,568,030	Contract Allowance	1,228,139	10.0%	Skilled Nursing 58.1%
Other Assets	19,504,487	Operating Revenue	11,070,676	90.0%	Ancillary Service 16.8%
Total Assets	89,440,088	Operating Expense	20,810,940	188.0%	Current Ratio 1.0
Current Liabilities	3,515,674	Operating Margin	-9,740,264	-88.0%	Days to Collect 38.4
Long Term Liabilities	42,167,956	Other Income	14,882,314	134.4%	Avg Payment Days 21.1
Total Equity	43,756,458	Other Expense	0	0.0%	Depreciation Rate 3.4%
Total Liab. and Equity	89,440,088	Net Profit or Loss	5,142,050	46.4%	Return on Equity 11.8%
345163 GLENBRIDGE HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
GLENBRIDGE HEALTH AND REHABILITATION CENTER		12/31/2018 365 Days Settled			
BOONE, NC 28607				CR Beds 134 POS Beds 0	
WATAUGA				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate	68.3%
Balance Sheet		Income Statement		Length of Stay	181.5
Current Assets	1,091,379	Total Charges	12,018,078	Average Wages	18.24
Fixed Assets	33,067	Contract Allowance	3,352,874	27.9%	Skilled Nursing 61.7%
Other Assets	12,000	Operating Revenue	8,665,204	72.1%	Ancillary Service 38.3%
Total Assets	1,136,446	Operating Expense	9,235,191	106.6%	Current Ratio 1.0
Current Liabilities	1,092,537	Operating Margin	-569,987	-6.6%	Days to Collect 29.9
Long Term Liabilities	0	Other Income	46,187	0.5%	Avg Payment Days 43.0
Total Equity	43,909	Other Expense	0	0.0%	Depreciation Rate 743.8%
Total Liab. and Equity	1,136,446	Net Profit or Loss	(523,800)	-6.0%	Return on Equity -1,192.9%

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345194 GLENFLORA				Nonprofit - Other	
GLENFLORA		9/30/2018 365 Days Settled			
LUMBERTON, NC 28360				CR Beds 72 POS Beds 0	
ROBESON				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 86.2%	
Balance Sheet		Income Statement		Length of Stay 135.6	
Current Assets	877,718	Total Charges	5,879,579	Average Wages 16.43	
Fixed Assets	3,657,227	Contract Allowance	1,575,405	26.8%	Skilled Nursing 60.8%
Other Assets	246,474	Operating Revenue	4,304,174	73.2%	Ancillary Service 23.8%
Total Assets	<u>4,781,419</u>	Operating Expense	4,615,856	107.2%	Current Ratio 0.7
Current Liabilities	1,289,086	Operating Margin	-311,682	-7.2%	Days to Collect 45.2
Long Term Liabilities	13,075	Other Income	31,546	0.7%	Avg Payment Days 76.3
Total Equity	<u>3,479,258</u>	Other Expense	0	0.0%	Depreciation Rate 3.4%
Total Liab. and Equity	<u>4,781,419</u>	Net Profit or Loss	<u>(280,136)</u>	-6.5%	Return on Equity -8.1%
345367 GOLDEN YEARS NURSING HOME				Proprietary - Corporation	
GOLDEN YEARS NURSING HOME		9/30/2018 365 Days Settled			
FALCON, NC 28342				CR Beds 58 POS Beds 0	
CUMBERLAND				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 77.8%	
Balance Sheet		Income Statement		Length of Stay 152.6	
Current Assets	1,935,439	Total Charges	3,685,520	Average Wages 17.84	
Fixed Assets	87,726	Contract Allowance	509,485	13.8%	Skilled Nursing 86.0%
Other Assets	0	Operating Revenue	3,176,035	86.2%	Ancillary Service 14.0%
Total Assets	<u>2,023,165</u>	Operating Expense	3,180,740	100.1%	Current Ratio 1.4
Current Liabilities	1,338,941	Operating Margin	-4,705	-0.1%	Days to Collect 42.4
Long Term Liabilities	0	Other Income	47,394	1.5%	Avg Payment Days 142.4
Total Equity	<u>684,224</u>	Other Expense	0	0.0%	Depreciation Rate 97.7%
Total Liab. and Equity	<u>2,023,165</u>	Net Profit or Loss	<u>42,689</u>	1.3%	Return on Equity 6.2%

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345187 GRACE HEIGHTS HEALTH & REHAB CTR				Nonprofit - Other	
GRACE HEIGHTS HEALTH & REHAB CTR 9/30/2018 365 Days Settled					
MORGANTON, NC 28655				CR Beds 120 POS Beds 0	
BURKE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 82.0%	
Balance Sheet		Income Statement		Length of Stay 141.9	
Current Assets	1,099,426	Total Charges	10,854,840	Average Wages 20.83	
Fixed Assets	951,844	Contract Allowance	2,654,340	24.5% Skilled Nursing 80.1%	
Other Assets	0	Operating Revenue	8,200,500	75.5% Ancillary Service 19.9%	
Total Assets	2,051,270	Operating Expense	8,072,403	98.4% Current Ratio 1.0	
Current Liabilities	1,129,078	Operating Margin	128,097	1.6% Days to Collect 28.6	
Long Term Liabilities	0	Other Income	18,756	0.2% Avg Payment Days 33.1	
Total Equity	922,192	Other Expense	0	0.0% Depreciation Rate 2.7%	
Total Liab. and Equity	2,051,270	Net Profit or Loss	(315,156)	-3.8% Return on Equity -34.2%	

345355 GRAHAM HEALTHCARE AND REHABILITATION CENTER				Proprietary - Corporation	
GRAHAM HEALTHCARE AND REHABILITATION CENTER 9/30/2018 365 Days Settled					
ROBBINSVILLE, NC 28771				CR Beds 103 POS Beds 0	
GRAHAM				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate 70.4%	
Balance Sheet		Income Statement		Length of Stay 200.5	
Current Assets	1,483,813	Total Charges	7,418,109	Average Wages 14.56	
Fixed Assets	79,051	Contract Allowance	1,584,577	21.4% Skilled Nursing 68.4%	
Other Assets	0	Operating Revenue	5,833,532	78.6% Ancillary Service 26.7%	
Total Assets	1,562,864	Operating Expense	5,643,164	96.7% Current Ratio 6.5	
Current Liabilities	228,321	Operating Margin	190,368	3.3% Days to Collect 89.4	
Long Term Liabilities	0	Other Income	98,727	1.7% Avg Payment Days 16.9	
Total Equity	1,334,543	Other Expense	0	0.0% Depreciation Rate 140.6%	
Total Liab. and Equity	1,562,864	Net Profit or Loss	289,095	5.0% Return on Equity 21.7%	

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345292 GRANTSBROOK NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
GRANTSBROOK NURSING AND REHABILITATION CENTER		9/30/2018 365 Days Settled			
GRANTSBORO, NC 28529				CR Beds 104 POS Beds 0	
PAMLICO				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	71.1%
				Length of Stay	128.0
				Average Wages	16.82
				17.2% Skilled Nursing	67.2%
				82.8% Ancillary Service	28.0%
				102.7% Current Ratio	(3.5)
				-2.7% Days to Collect	(48.6)
				2.8% Avg Payment Days	13.2
				0.0% Depreciation Rate	91.4%
				0.1% Return on Equity	-0.7%

Balance Sheet		Income Statement			
Current Assets	-823,622	Total Charges	7,870,298		
Fixed Assets	73,105	Contract Allowance	1,356,858		
Other Assets	0	Operating Revenue	6,513,440		
Total Assets	-750,517	Operating Expense	6,690,062		
Current Liabilities	232,678	Operating Margin	-176,622		
Long Term Liabilities	0	Other Income	183,945		
Total Equity	-983,195	Other Expense	0		
Total Liab. and Equity	-750,517	Net Profit or Loss	7,323		

345366 GREENDALE FOREST NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
GREENDALE FOREST NURSING AND REHABILITATION CENTER		9/30/2018 365 Days Settled			
SNOW HILL, NC 28580				CR Beds 132 POS Beds 0	
GREENE				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	77.3%
				Length of Stay	92.5
				Average Wages	18.58
				17.1% Skilled Nursing	68.0%
				82.9% Ancillary Service	26.1%
				103.0% Current Ratio	4.0
				-3.0% Days to Collect	56.0
				2.5% Avg Payment Days	14.6
				0.0% Depreciation Rate	102.4%
				-0.5% Return on Equity	-3.7%

Balance Sheet		Income Statement			
Current Assets	1,405,555	Total Charges	10,496,625		
Fixed Assets	136,234	Contract Allowance	1,795,465		
Other Assets	0	Operating Revenue	8,701,160		
Total Assets	1,541,789	Operating Expense	8,964,142		
Current Liabilities	353,161	Operating Margin	-262,982		
Long Term Liabilities	0	Other Income	218,703		
Total Equity	1,188,628	Other Expense	0		
Total Liab. and Equity	1,541,789	Net Profit or Loss	(44,279)		

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345132 GREENHAVEN HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
GREENHAVEN HEALTH AND REHABILITATION CENTER		9/30/2018 365 Days Settled			
GREENSBORO, NC 27406		CR Beds 120 POS Beds 0			
GUILFORD		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		43.1%	
Balance Sheet		Income Statement		Length of Stay	
				157.3	
Current Assets	-4,413,353	Total Charges	5,770,401	Average Wages	16.40
Fixed Assets	106,214	Contract Allowance	1,411,110	24.5% Skilled Nursing	73.1%
Other Assets	0	Operating Revenue	4,359,291	75.5% Ancillary Service	26.9%
Total Assets	-4,307,139	Operating Expense	5,608,687	128.7% Current Ratio	(17.8)
Current Liabilities	247,912	Operating Margin	-1,249,396	-28.7% Days to Collect	(372.5)
Long Term Liabilities	0	Other Income	38,525	0.9% Avg Payment Days	17.3
Total Equity	-4,555,051	Other Expense	0	0.0% Depreciation Rate	135.8%
Total Liab. and Equity	-4,307,139	Net Profit or Loss	(1,210,871)	-27.8% Return on Equity	26.6%

345460 GUILFORD HEALTH CARE CENTER				Proprietary - Partnership	
GUILFORD HEALTH CARE CENTER		9/30/2018 365 Days Settled			
GREENSBORO, NC 27406		CR Beds 110 POS Beds 0			
GUILFORD		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		92.0%	
Balance Sheet		Income Statement		Length of Stay	
				64.8	
Current Assets	2,280,152	Total Charges	15,049,899	Average Wages	19.63
Fixed Assets	1,460,996	Contract Allowance	5,106,309	33.9% Skilled Nursing	66.9%
Other Assets	129,755	Operating Revenue	9,943,590	66.1% Ancillary Service	33.1%
Total Assets	3,870,903	Operating Expense	8,956,659	90.1% Current Ratio	2.6
Current Liabilities	885,222	Operating Margin	986,931	9.9% Days to Collect	43.0
Long Term Liabilities	1,746,612	Other Income	25,467	0.3% Avg Payment Days	13.3
Total Equity	1,239,069	Other Expense	0	0.0% Depreciation Rate	4.2%
Total Liab. and Equity	3,870,903	Net Profit or Loss	1,012,398	10.2% Return on Equity	81.7%

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345244 HARBORVIEW HEALTH CARE CENTER				Proprietary - Corporation	
HARBORVIEW HEALTH CARE CENTER		9/30/2018 365 Days Settled			
MOREHEAD CITY, NC 28557		CR Beds 122 POS Beds 0			
CARTERET		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		59.5%	
		Length of Stay		72.4	
		Average Wages		15.18	
		Skilled Nursing		97.1%	
		Ancillary Service		2.9%	
		Current Ratio		1.0	
		Days to Collect		73.9	
		Avg Payment Days		95.6	
		Depreciation Rate		5.1%	
		Return on Equity		32.8%	
Balance Sheet		Income Statement			
Current Assets	1,811,321	Total Charges	6,872,168		
Fixed Assets	5,016,076	Contract Allowance	0	0.0%	
Other Assets	337,251	Operating Revenue	6,872,168	100.0%	
Total Assets	7,164,648	Operating Expense	6,596,469	96.0%	
Current Liabilities	1,757,899	Operating Margin	275,699	4.0%	
Long Term Liabilities	4,479,396	Other Income	28,246	0.4%	
Total Equity	927,353	Other Expense	0	0.0%	
Total Liab. and Equity	7,164,648	Net Profit or Loss	303,945	4.4%	
<hr/>					
345156 HARMONY HALL NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
HARMONY HALL NURSING AND REHABILITATION CENTER		9/30/2018 365 Days Settled			
KINSTON, NC 28502		CR Beds 175 POS Beds 0			
LENOIR		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		68.9%	
		Length of Stay		108.1	
		Average Wages		17.75	
		Skilled Nursing		80.8%	
		Ancillary Service		19.2%	
		Current Ratio		(2.4)	
		Days to Collect		(45.5)	
		Avg Payment Days		18.2	
		Depreciation Rate		85.6%	
		Return on Equity		16.2%	
Balance Sheet		Income Statement			
Current Assets	-1,072,278	Total Charges	12,103,990		
Fixed Assets	95,698	Contract Allowance	2,984,326	24.7%	
Other Assets	0	Operating Revenue	9,119,664	75.3%	
Total Assets	-976,580	Operating Expense	9,788,368	107.3%	
Current Liabilities	452,676	Operating Margin	-668,704	-7.3%	
Long Term Liabilities	0	Other Income	437,592	4.8%	
Total Equity	-1,429,256	Other Expense	0	0.0%	
Total Liab. and Equity	-976,580	Net Profit or Loss	(231,112)	-2.5%	

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345478 HARNETT WOODS NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
HARNETT WOODS NURSING AND REHABILITATION CENTER		9/30/2018 365 Days Settled			
DUNN, NC 28334				CR Beds 100 POS Beds 0	
HARNETT				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 92.1%	
				Length of Stay 161.6	
				Average Wages 16.53	
				16.8% Skilled Nursing 77.8%	
				83.2% Ancillary Service 22.2%	
				98.5% Current Ratio 15.8	
				1.5% Days to Collect 230.0	
				3.2% Avg Payment Days 17.1	
				0.0% Depreciation Rate 86.2%	
				4.7% Return on Equity 7.6%	
Balance Sheet		Income Statement			
Current Assets	5,078,641	Total Charges	9,600,084		
Fixed Assets	135,364	Contract Allowance	1,613,629		
Other Assets	0	Operating Revenue	7,986,455		
Total Assets	5,214,005	Operating Expense	7,867,102		
Current Liabilities	321,803	Operating Margin	119,353		
Long Term Liabilities	0	Other Income	254,710		
Total Equity	4,892,202	Other Expense	0		
Total Liab. and Equity	5,214,005	Net Profit or Loss	374,063		

345414 HAYMOUNT REHABILITATION & NURSING CENTER, INC				Proprietary - Corporation	
HAYMOUNT REHABILITATION & NURSING CENTER, INC		9/30/2018 365 Days Settled			
FAYETTEVILLE, NC 28303				CR Beds 122 POS Beds 0	
CUMBERLAND				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 82.4%	
				Length of Stay 150.3	
				Average Wages 16.35	
				16.8% Skilled Nursing 73.8%	
				83.2% Ancillary Service 22.3%	
				103.5% Current Ratio 1.7	
				-3.5% Days to Collect 47.1	
				1.9% Avg Payment Days 36.3	
				0.0% Depreciation Rate 105.7%	
				-1.6% Return on Equity -20.1%	
Balance Sheet		Income Statement			
Current Assets	1,265,955	Total Charges	9,964,344		
Fixed Assets	123,012	Contract Allowance	1,669,049		
Other Assets	7,300	Operating Revenue	8,295,295		
Total Assets	1,396,267	Operating Expense	8,585,406		
Current Liabilities	727,894	Operating Margin	-290,111		
Long Term Liabilities	0	Other Income	155,475		
Total Equity	668,373	Other Expense	0		
Total Liab. and Equity	1,396,267	Net Profit or Loss	(134,636)		

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345411 HAYWOOD NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
HAYWOOD NURSING AND REHABILITATION CENTER		12/31/2018 365 Days Settled			
WAYNESVILLE, NC 28786		CR Beds 95 POS Beds 0			
HAYWOOD		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		61.7%	
		Length of Stay		102.8	
		Average Wages		21.44	
		69.4% Skilled Nursing		92.3%	
		30.6% Ancillary Service		7.7%	
		108.9% Current Ratio		1.7	
		-8.9% Days to Collect		72.4	
		0.1% Avg Payment Days		39.4	
		0.0% Depreciation Rate		51.9%	
		-8.9% Return on Equity		-10.0%	
Balance Sheet		Income Statement			
Current Assets	1,153,249	Total Charges	17,691,220		
Fixed Assets	155,809	Contract Allowance	12,273,927		
Other Assets	7,700	Operating Revenue	5,417,293		
Total Assets	<u>1,316,758</u>	Operating Expense	5,900,740		
Current Liabilities	682,199	Operating Margin	-483,447		
Long Term Liabilities	-4,176,566	Other Income	3,060		
Total Equity	<u>4,811,125</u>	Other Expense	0		
Total Liab. and Equity	<u>1,316,758</u>	Net Profit or Loss	<u>(480,387)</u>		

345391 HEARTLAND LIVING & REHAB AT THE MOSES H CONE MEM H				Proprietary - Corporation	
HEARTLAND LIVING & REHAB AT THE MOSES H CONE MEM H		9/30/2018 365 Days Settled			
GREENSBORO, NC 27401		CR Beds 144 POS Beds 0			
GUILFORD		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		78.3%	
		Length of Stay		82.9	
		Average Wages		18.41	
		23.0% Skilled Nursing		70.5%	
		77.0% Ancillary Service		24.3%	
		103.2% Current Ratio		1.0	
		-3.2% Days to Collect		58.1	
		1.3% Avg Payment Days		39.7	
		0.0% Depreciation Rate		106.2%	
		-1.9% Return on Equity		-48.9%	
Balance Sheet		Income Statement			
Current Assets	1,695,081	Total Charges	12,499,133		
Fixed Assets	389,637	Contract Allowance	2,879,127		
Other Assets	20,315	Operating Revenue	9,620,006		
Total Assets	<u>2,105,033</u>	Operating Expense	9,930,545		
Current Liabilities	1,730,620	Operating Margin	-310,539		
Long Term Liabilities	0	Other Income	127,528		
Total Equity	<u>374,413</u>	Other Expense	0		
Total Liab. and Equity	<u>2,105,033</u>	Net Profit or Loss	<u>(183,011)</u>		

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345493 HENDERSONVILLE HEALTH AND REHABILITATION				Proprietary - Corporation	
HENDERSONVILLE HEALTH AND REHABILITATION		9/30/2018 365 Days Settled			
FLAT ROCK, NC 28731				CR Beds 130 POS Beds 0	
HENDERSON				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 90.4%	
Balance Sheet		Income Statement		Length of Stay 72.8	
Current Assets	1,463,689	Total Charges	14,899,044	Average Wages 20.29	
Fixed Assets	962,422	Contract Allowance	2,483,142	16.7% Skilled Nursing 72.4%	
Other Assets	0	Operating Revenue	12,415,902	83.3% Ancillary Service 27.6%	
Total Assets	2,426,111	Operating Expense	12,373,281	99.7% Current Ratio 2.2	
Current Liabilities	656,460	Operating Margin	42,621	0.3% Days to Collect 32.3	
Long Term Liabilities	0	Other Income	236,695	1.9% Avg Payment Days 9.8	
Total Equity	1,769,651	Other Expense	0	0.0% Depreciation Rate 64.1%	
Total Liab. and Equity	2,426,111	Net Profit or Loss	279,316	2.2% Return on Equity 15.8%	

345246 HICKORY FALLS HEALTH AND REHABILITATION				Proprietary - Corporation	
HICKORY FALLS HEALTH AND REHABILITATION		12/31/2018 365 Days Settled			
GRANITE FALLS, NC 28630				CR Beds 120 POS Beds 0	
CALDWELL				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate 95.6%	
Balance Sheet		Income Statement		Length of Stay 100.4	
Current Assets	4,088,292	Total Charges	12,925,788	Average Wages 16.85	
Fixed Assets	872,326	Contract Allowance	1,015,299	7.9% Skilled Nursing 68.8%	
Other Assets	0	Operating Revenue	11,910,489	92.1% Ancillary Service 31.2%	
Total Assets	4,960,618	Operating Expense	10,064,058	84.5% Current Ratio 7.3	
Current Liabilities	560,602	Operating Margin	1,846,431	15.5% Days to Collect 47.1	
Long Term Liabilities	0	Other Income	44,489	0.4% Avg Payment Days 14.6	
Total Equity	4,400,016	Other Expense	0	0.0% Depreciation Rate 70.1%	
Total Liab. and Equity	4,960,618	Net Profit or Loss	1,890,920	15.9% Return on Equity 43.0%	

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345315 HIGHLAND ACRES NURSING AND REHABILITATION CENTER		Proprietary - Corporation	
HIGHLAND ACRES NURSING AND REHABILITATION CENTER		9/30/2018 365 Days Settled	
LUMBERTON, NC 28358		CR Beds 95 POS Beds 0	
ROBESON		Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	87.4%
		Length of Stay	107.9
		Average Wages	15.68
		23.3% Skilled Nursing	78.8%
		76.7% Ancillary Service	19.5%
		101.4% Current Ratio	0.5
		-1.4% Days to Collect	6.7
		3.5% Avg Payment Days	15.3
		0.0% Depreciation Rate	286.3%
		2.0% Return on Equity	-169.8%

Balance Sheet		Income Statement	
Current Assets	149,888	Total Charges	7,993,475
Fixed Assets	59,643	Contract Allowance	1,861,668
Other Assets	0	Operating Revenue	6,131,807
Total Assets	209,531	Operating Expense	6,219,672
Current Liabilities	282,390	Operating Margin	-87,865
Long Term Liabilities	0	Other Income	211,616
Total Equity	-72,859	Other Expense	0
Total Liab. and Equity	209,531	Net Profit or Loss	123,751

345078 HIGHLAND FARMS		Proprietary - Corporation	
HIGHLAND FARMS		12/31/2018 365 Days Settled	
BLACK MOUNTAIN, NC 28711		CR Beds 60 POS Beds 0	
BUNCOMBE		Key Performance Ind.	
PALMETTO GBA (NC)		Occupancy Rate	79.7%
		Length of Stay	123.0
		Average Wages	19.24
		6.0% Skilled Nursing	26.4%
		94.0% Ancillary Service	9.3%
		106.2% Current Ratio	0.9
		-6.2% Days to Collect	23.8
		0.0% Avg Payment Days	44.5
		0.0% Depreciation Rate	0.5%
		-6.2% Return on Equity	8.4%

Balance Sheet		Income Statement	
Current Assets	6,161,936	Total Charges	17,906,423
Fixed Assets	35,364,252	Contract Allowance	1,082,805
Other Assets	8,227,243	Operating Revenue	16,823,618
Total Assets	49,753,431	Operating Expense	17,868,043
Current Liabilities	6,716,902	Operating Margin	-1,044,425
Long Term Liabilities	55,430,743	Other Income	2,778
Total Equity	-12,394,214	Other Expense	0
Total Liab. and Equity	49,753,431	Net Profit or Loss	(1,041,647)

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345353 HIGHLAND HOUSE REHABILITATION AND HEALTHCARE				Proprietary - Partnership	
HIGHLAND HOUSE REHABILITATION AND HEALTHCARE				9/30/2018 365 Days Settled	
FAYETTEVILLE, NC 28301				CR Beds 159 POS Beds 0	
CUMBERLAND				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	84.5%
Balance Sheet		Income Statement		Length of Stay	141.3
Current Assets	1,002,678	Total Charges	13,377,075	Average Wages	17.75
Fixed Assets	558,611	Contract Allowance	4,459,025	33.3% Skilled Nursing	53.1%
Other Assets	0	Operating Revenue	8,918,050	66.7% Ancillary Service	36.6%
Total Assets	1,561,289	Operating Expense	9,025,712	101.2% Current Ratio	1.0
Current Liabilities	1,001,417	Operating Margin	-107,662	-1.2% Days to Collect	25.9
Long Term Liabilities	875,000	Other Income	-136	0.0% Avg Payment Days	26.8
Total Equity	-315,128	Other Expense	0	0.0% Depreciation Rate	23.3%
Total Liab. and Equity	1,561,289	Net Profit or Loss	(108,090)	-1.2% Return on Equity	34.3%

345001 HILLCREST CONVALESCENT CENTER				Proprietary - Corporation	
HILLCREST CONVALESCENT CENTER				9/30/2018 365 Days Settled	
DURHAM, NC 27705				CR Beds 154 POS Beds 0	
DURHAM				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	94.1%
Balance Sheet		Income Statement		Length of Stay	39.6
Current Assets	11,322,049	Total Charges	33,062,578	Average Wages	29.74
Fixed Assets	9,972,926	Contract Allowance	10,448,921	31.6% Skilled Nursing	55.5%
Other Assets	274,780	Operating Revenue	22,613,657	68.4% Ancillary Service	32.2%
Total Assets	21,569,755	Operating Expense	20,754,126	91.8% Current Ratio	8.0
Current Liabilities	1,415,400	Operating Margin	1,859,531	8.2% Days to Collect	133.3
Long Term Liabilities	11,113,596	Other Income	2,773,156	12.3% Avg Payment Days	24.5
Total Equity	9,040,759	Other Expense	0	0.0% Depreciation Rate	2.0%
Total Liab. and Equity	21,569,755	Net Profit or Loss	2,572,609	11.4% Return on Equity	28.5%

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345555 HILLCREST RALEIGH AT CRABTREE VALLEY				Proprietary - Partnership	
HILLCREST RALEIGH AT CRABTREE VALLEY		9/30/2018 365 Days Settled			
RALEIGH, NC 27612				CR Beds 134 POS Beds 0	
WAKE				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate 79.7%	
Balance Sheet		Income Statement		Length of Stay 44.3	
Current Assets	3,178,008	Total Charges	18,913,536	Average Wages 23.62	
Fixed Assets	15,239,151	Contract Allowance	5,075,370	26.8%	Skilled Nursing 61.6%
Other Assets	1,274,548	Operating Revenue	13,838,166	73.2%	Ancillary Service 38.4%
Total Assets	<u>19,691,707</u>	Operating Expense	13,289,282	96.0%	Current Ratio 0.5
Current Liabilities	6,868,700	Operating Margin	548,884	4.0%	Days to Collect 36.8
Long Term Liabilities	12,011,136	Other Income	377,912	2.7%	Avg Payment Days 187.1
Total Equity	811,871	Other Expense	0	0.0%	Depreciation Rate 1.7%
Total Liab. and Equity	<u>19,691,707</u>	Net Profit or Loss	<u>926,798</u>	6.7%	Return on Equity 114.2%
345417 HILLSIDE NURSING CENTER OF WAK				Proprietary - Corporation	
HILLSIDE NURSING CENTER OF WAK		9/30/2018 365 Days Settled			
WAKE FOREST, NC 27588				CR Beds 150 POS Beds 0	
WAKE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 94.5%	
Balance Sheet		Income Statement		Length of Stay 121.2	
Current Assets	2,735,789	Total Charges	13,670,682	Average Wages 19.34	
Fixed Assets	472,786	Contract Allowance	2,592,281	19.0%	Skilled Nursing 64.1%
Other Assets	70,560	Operating Revenue	11,078,401	81.0%	Ancillary Service 30.2%
Total Assets	<u>3,279,135</u>	Operating Expense	10,822,174	97.7%	Current Ratio 4.5
Current Liabilities	603,951	Operating Margin	256,227	2.3%	Days to Collect 38.6
Long Term Liabilities	117,677	Other Income	57,858	0.5%	Avg Payment Days 16.8
Total Equity	2,557,507	Other Expense	0	0.0%	Depreciation Rate 61.9%
Total Liab. and Equity	<u>3,279,135</u>	Net Profit or Loss	<u>314,085</u>	2.8%	Return on Equity 12.3%

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345559 HOMESTEAD HILLS				Proprietary - Corporation	
HOMESTEAD HILLS		12/31/2018 365 Days Settled			
WINSTON SALEM, NC 27103				CR Beds 40	POS Beds 0
FORSYTH				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate	65.9%
Balance Sheet		Income Statement		Length of Stay	39.3
Current Assets	523,315	Total Charges	3,604,807	Average Wages	16.76
Fixed Assets	6,105,878	Contract Allowance	0	0.0%	Skilled Nursing 64.1%
Other Assets	13,483,073	Operating Revenue	3,604,807	100.0%	Ancillary Service 35.9%
Total Assets	<u>20,112,266</u>	Operating Expense	<u>18,068,509</u>	501.2%	Current Ratio 0.2
Current Liabilities	2,245,910	Operating Margin	-14,463,702	-401.2%	Days to Collect 37.3
Long Term Liabilities	38,055,976	Other Income	13,006,464	360.8%	Avg Payment Days 41.0
Total Equity	<u>-20,189,620</u>	Other Expense	0	0.0%	Depreciation Rate 104.1%
Total Liab. and Equity	<u>20,112,266</u>	Net Profit or Loss	<u>(1,533,929)</u>	-42.6%	Return on Equity 7.6%
345279 HUNTER HILLS NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
HUNTER HILLS NURSING AND REHABILITATION CENTER		9/30/2018 365 Days Settled			
ROCKY MOUNT, NC 27804				CR Beds 150	POS Beds 0
NASH				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	92.6%
Balance Sheet		Income Statement		Length of Stay	94.8
Current Assets	-1,351,638	Total Charges	16,301,297	Average Wages	19.34
Fixed Assets	126,313	Contract Allowance	5,015,380	30.8%	Skilled Nursing 78.3%
Other Assets	0	Operating Revenue	11,285,917	69.2%	Ancillary Service 19.7%
Total Assets	<u>-1,225,325</u>	Operating Expense	<u>11,920,049</u>	105.6%	Current Ratio (2.5)
Current Liabilities	539,821	Operating Margin	-634,132	-5.6%	Days to Collect (46.6)
Long Term Liabilities	0	Other Income	218,798	1.9%	Avg Payment Days 16.5
Total Equity	<u>-1,765,146</u>	Other Expense	0	0.0%	Depreciation Rate 211.0%
Total Liab. and Equity	<u>-1,225,325</u>	Net Profit or Loss	<u>(415,334)</u>	-3.7%	Return on Equity 23.5%

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345388 HUNTER WOODS NURSING AND REHAB				Proprietary - Other	
HUNTER WOODS NURSING AND REHAB 12/31/2018 365 Days Settled					
CHARLOTTE, NC 28213				CR Beds 130 POS Beds 0	
MECKLENBURG				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	79.8%
Balance Sheet				Income Statement	
Current Assets	37,912,929	Total Charges	10,921,812	Length of Stay	172.1
Fixed Assets	6,457,993	Contract Allowance	2,531,145	Average Wages	20.90
Other Assets	11,583	Operating Revenue	8,390,667	23.2% Skilled Nursing	84.7%
Total Assets	44,382,505	Operating Expense	7,105,266	76.8% Ancillary Service	15.3%
Current Liabilities	43,871,575	Operating Margin	1,285,401	84.7% Current Ratio	0.9
Long Term Liabilities	6,365,458	Other Income	385	15.3% Days to Collect	1,561.9
Total Equity	-5,854,528	Other Expense	0	0.0% Avg Payment Days	9.9
Total Liab. and Equity	44,382,505	Net Profit or Loss	1,285,786	0.0% Depreciation Rate	6.5%
				15.3% Return on Equity	-22.0%
345570 HUNTERSVILLE HEALTH & REHAB CENTER				Proprietary - Partnership	
HUNTERSVILLE HEALTH & REHAB CENTER 9/30/2018 365 Days Settled					
HUNTERSVILLE, NC 28078				CR Beds 90 POS Beds 0	
MECKLENBURG				Key Performance Ind.	
PALMETTO GBA (SC)				Occupancy Rate	95.3%
Balance Sheet				Income Statement	
Current Assets	2,382,203	Total Charges	17,878,083	Length of Stay	34.0
Fixed Assets	13,276,780	Contract Allowance	6,586,742	Average Wages	22.96
Other Assets	720,213	Operating Revenue	11,291,341	36.8% Skilled Nursing	53.5%
Total Assets	16,379,196	Operating Expense	11,398,130	63.2% Ancillary Service	46.5%
Current Liabilities	3,735,762	Operating Margin	-106,789	100.9% Current Ratio	0.6
Long Term Liabilities	9,222,584	Other Income	13,851	-0.9% Days to Collect	50.9
Total Equity	3,420,850	Other Expense	0	0.1% Avg Payment Days	21.8
Total Liab. and Equity	16,379,196	Net Profit or Loss	(92,938)	0.0% Depreciation Rate	5.8%
				-0.8% Return on Equity	-2.7%

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345096 HUNTERSVILLE OAKS				Nonprofit - Other	
HUNTERSVILLE OAKS		9/30/2018 365 Days Settled			
HUNTERSVILLE, NC 28078				CR Beds 168	POS Beds 0
MECKLENBURG				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	78.5%
Balance Sheet		Income Statement		Length of Stay	106.3
Current Assets	1,330,634	Total Charges	16,306,238	Average Wages	22.15
Fixed Assets	21,354,127	Contract Allowance	5,324,409	32.7%	Skilled Nursing 73.6%
Other Assets	0	Operating Revenue	10,981,829	67.3%	Ancillary Service 26.4%
Total Assets	22,684,761	Operating Expense	17,828,491	162.3%	Current Ratio 0.0
Current Liabilities	83,863,143	Operating Margin	-6,846,662	-62.3%	Days to Collect 42.5
Long Term Liabilities	0	Other Income	57,992	0.5%	Avg Payment Days 5.2
Total Equity	-61,178,382	Other Expense	0	0.0%	Depreciation Rate 3.5%
Total Liab. and Equity	22,684,761	Net Profit or Loss	(6,788,670)	-61.8%	Return on Equity 11.1%
345518 INN AT QUAIL HAVEN VILLAGE				Proprietary - Corporation	
INN AT QUAIL HAVEN VILLAGE		9/30/2018 365 Days Settled			
PINEHURST, NC 28374				CR Beds 60	POS Beds 0
MOORE				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate	84.1%
Balance Sheet		Income Statement		Length of Stay	57.2
Current Assets	4,027,155	Total Charges	7,068,955	Average Wages	20.74
Fixed Assets	192,298	Contract Allowance	1,735,101	24.5%	Skilled Nursing 74.7%
Other Assets	0	Operating Revenue	5,333,854	75.5%	Ancillary Service 25.3%
Total Assets	4,219,453	Operating Expense	5,364,195	100.6%	Current Ratio 1.4
Current Liabilities	2,828,644	Operating Margin	-30,341	-0.6%	Days to Collect 233.0
Long Term Liabilities	0	Other Income	755,394	14.2%	Avg Payment Days 186.5
Total Equity	1,390,809	Other Expense	0	0.0%	Depreciation Rate 52.8%
Total Liab. and Equity	4,219,453	Net Profit or Loss	725,053	13.6%	Return on Equity 52.1%

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345050 JACOB'S CREEK NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
JACOB'S CREEK NURSING AND REHABILITATION CENTER		9/30/2018 365 Days Settled			
MADISON, NC 27025				CR Beds 170 POS Beds 0	
ROCKINGHAM				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	79.4%
				Length of Stay	251.4
				Average Wages	14.37
				23.3% Skilled Nursing	78.4%
				76.7% Ancillary Service	21.6%
				115.2% Current Ratio	5.1
				-15.2% Days to Collect	83.9
				3.1% Avg Payment Days	17.1
				0.0% Depreciation Rate	61.0%
				-12.1% Return on Equity	-58.2%
<hr/>					
345150 KENANSVILLE HEALTH & REHABILITATION CENTER				Proprietary - Corporation	
KENANSVILLE HEALTH & REHABILITATION CENTER		6/30/2018 365 Days Settled			
KENANSVILLE, NC 28349				CR Beds 92 POS Beds 0	
DUPLIN				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	74.1%
				Length of Stay	79.0
				Average Wages	20.40
				70.1% Skilled Nursing	91.7%
				29.9% Ancillary Service	8.3%
				87.2% Current Ratio	0.8
				12.8% Days to Collect	29.0
				0.1% Avg Payment Days	39.6
				0.0% Depreciation Rate	28.8%
				12.9% Return on Equity	8.3%

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345321 KERR LAKE NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
KERR LAKE NURSING AND REHABILITATION CENTER		9/30/2018 365 Days Settled			
HENDERSON, NC 27536				CR Beds 115 POS Beds 0	
VANCE				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	87.4%
				Length of Stay	157.4
				Average Wages	16.32
				19.1% Skilled Nursing	64.2%
				80.9% Ancillary Service	30.8%
				100.8% Current Ratio	4.0
				-0.8% Days to Collect	55.7
				1.4% Avg Payment Days	15.4
				0.0% Depreciation Rate	145.8%
				0.5% Return on Equity	4.2%
<hr/>					
345509 KINGSWOOD NURSING CENTER				Proprietary - Corporation	
KINGSWOOD NURSING CENTER		12/31/2018 365 Days Settled			
ABERDEEN, NC 28315				CR Beds 100 POS Beds 0	
MOORE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	78.6%
				Length of Stay	227.8
				Average Wages	16.91
				16.8% Skilled Nursing	69.2%
				83.2% Ancillary Service	30.1%
				111.0% Current Ratio	(1.7)
				-11.0% Days to Collect	67.5
				0.0% Avg Payment Days	47.1
				0.0% Depreciation Rate	787.9%
				-11.0% Return on Equity	35.2%

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345502 LAKE PARK NURSING AND REHABILITATION CENTER		Proprietary - Corporation	
LAKE PARK NURSING AND REHABILITATION CENTER		9/30/2018 365 Days Settled	
INDIAN TRAIL, NC 28079		CR Beds 120 POS Beds 0	
UNION		Key Performance Ind.	
PALMETTO GBA (NC)		Occupancy Rate	69.0%
Balance Sheet		Income Statement	
Current Assets	5,020,379	Total Charges	8,773,473
Fixed Assets	73,138	Contract Allowance	1,688,906
Other Assets	0	Operating Revenue	7,084,567
Total Assets	5,093,517	Operating Expense	8,228,310
Current Liabilities	276,467	Operating Margin	-1,143,743
Long Term Liabilities	0	Other Income	125,139
Total Equity	4,817,050	Other Expense	0
Total Liab. and Equity	5,093,517	Net Profit or Loss	(1,018,604)
		19.3%	Skilled Nursing 76.5%
		80.7%	Ancillary Service 23.5%
		116.1%	Current Ratio 18.2
		-16.1%	Days to Collect 256.8
		1.8%	Avg Payment Days 13.5
		0.0%	Depreciation Rate 160.4%
		-14.4%	Return on Equity -21.1%

345138 LENOIR HEALTHCARE CENTER		Proprietary - Corporation	
LENOIR HEALTHCARE CENTER		12/31/2018 365 Days Settled	
LENOIR, NC 28645		CR Beds 120 POS Beds 0	
CALDWELL		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	74.1%
Balance Sheet		Income Statement	
Current Assets	3,849,957	Total Charges	8,515,086
Fixed Assets	780,449	Contract Allowance	1,142,803
Other Assets	23,784	Operating Revenue	7,372,283
Total Assets	4,654,190	Operating Expense	7,278,862
Current Liabilities	546,444	Operating Margin	93,421
Long Term Liabilities	2,009	Other Income	31,666
Total Equity	4,105,737	Other Expense	0
Total Liab. and Equity	4,654,190	Net Profit or Loss	125,087
		13.4%	Skilled Nursing 72.4%
		86.6%	Ancillary Service 27.6%
		98.7%	Current Ratio 7.0
		1.3%	Days to Collect 62.4
		0.4%	Avg Payment Days 23.6
		0.0%	Depreciation Rate 41.9%
		1.7%	Return on Equity 3.0%

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345419 LEXINGTON HEALTH CARE CENTER				Proprietary - Partnership	
LEXINGTON HEALTH CARE CENTER		9/30/2018 365 Days Settled			
LEXINGTON, NC 27292		CR Beds 100 POS Beds 0			
DAVIDSON		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		87.7%	
Balance Sheet		Income Statement		Length of Stay	
				55.2	
Current Assets	1,605,625	Total Charges	13,177,084	Average Wages	
Fixed Assets	1,163,335	Contract Allowance	4,941,733	20.20	
Other Assets	117,952	Operating Revenue	8,235,351	37.5%	
Total Assets	2,886,912	Operating Expense	8,045,546	62.5%	
Current Liabilities	962,928	Operating Margin	189,805	97.7%	
Long Term Liabilities	871,519	Other Income	16,856	2.3%	
Total Equity	1,052,465	Other Expense	0	0.2%	
Total Liab. and Equity	2,886,912	Net Profit or Loss	206,661	0.0%	
				2.5%	
				Return on Equity	
				19.6%	
345496 LIBERTY COMMONS N&R ALAMANCE				Proprietary - Corporation	
LIBERTY COMMONS N&R ALAMANCE		9/30/2018 365 Days Settled			
BURLINGTON, NC 27215		CR Beds 138 POS Beds 0			
ALAMANCE		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		63.4%	
Balance Sheet		Income Statement		Length of Stay	
				82.7	
Current Assets	1,568,582	Total Charges	8,706,011	Average Wages	
Fixed Assets	56,533	Contract Allowance	1,685,312	19.45	
Other Assets	0	Operating Revenue	7,020,699	19.4%	
Total Assets	1,625,115	Operating Expense	7,131,412	80.6%	
Current Liabilities	1,275,637	Operating Margin	-110,713	101.6%	
Long Term Liabilities	412,712	Other Income	30,438	-1.6%	
Total Equity	-63,234	Other Expense	0	0.4%	
Total Liab. and Equity	1,625,115	Net Profit or Loss	(80,275)	0.0%	
				-1.1%	
				Return on Equity	
				126.3%	
				126.9%	

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345207 LIBERTY COMMONS N&R CTR OF COLUMBUS CTY		Proprietary - Corporation	
LIBERTY COMMONS N&R CTR OF COLUMBUS CTY		9/30/2018 365 Days Settled	
WHITEVILLE, NC 28472		CR Beds 147 POS Beds 0	
COLUMBUS		Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	76.1%
		Length of Stay	87.7
		Average Wages	16.91
		23.2% Skilled Nursing	71.7%
		76.8% Ancillary Service	22.6%
		98.0% Current Ratio	3.9
		2.0% Days to Collect	84.4
		0.0% Avg Payment Days	70.4
		0.0% Depreciation Rate	154.3%
		2.0% Return on Equity	3.2%
<hr/>			
345519 LIBERTY COMMONS NSG & REH JOHN		Proprietary - Corporation	
LIBERTY COMMONS NSG & REH JOHN		9/30/2018 365 Days Settled	
BENSON, NC 27504		CR Beds 160 POS Beds 0	
JOHNSTON		Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	64.9%
		Length of Stay	75.3
		Average Wages	17.88
		22.1% Skilled Nursing	71.0%
		77.9% Ancillary Service	21.6%
		94.9% Current Ratio	0.5
		5.1% Days to Collect	49.9
		0.1% Avg Payment Days	99.4
		0.0% Depreciation Rate	207.8%
		5.2% Return on Equity	-39.6%

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345503 LIBERTY COMMONS NSG & REH ROWA		Proprietary - Corporation	
LIBERTY COMMONS NSG & REH ROWA		9/30/2018 365 Days Settled	
SALISBURY, NC 28147		CR Beds 90 POS Beds 0	
ROWAN		Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	92.3%
		Length of Stay	79.3
		Average Wages	19.91
		23.6% Skilled Nursing	77.1%
		76.4% Ancillary Service	22.9%
		93.8% Current Ratio	1.7
		6.2% Days to Collect	110.3
		0.1% Avg Payment Days	205.4
		0.0% Depreciation Rate	52.3%
		6.3% Return on Equity	14.9%

Balance Sheet		Income Statement	
Current Assets	7,149,534	Total Charges	9,931,107
Fixed Assets	214,733	Contract Allowance	2,339,623
Other Assets	0	Operating Revenue	7,591,484
Total Assets	7,364,267	Operating Expense	7,124,237
Current Liabilities	4,163,401	Operating Margin	467,247
Long Term Liabilities	0	Other Income	8,894
Total Equity	3,200,866	Other Expense	0
Total Liab. and Equity	7,364,267	Net Profit or Loss	476,141

345309 LIBERTY COMMONS NSG AND REHAB CTR OF HALIFAX CTY		Proprietary - Corporation	
LIBERTY COMMONS NSG AND REHAB CTR OF HALIFAX CTY		9/30/2018 365 Days Settled	
WELDON, NC 27890		CR Beds 75 POS Beds 0	
HALIFAX		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	67.9%
		Length of Stay	96.8
		Average Wages	18.71
		24.6% Skilled Nursing	72.8%
		75.4% Ancillary Service	23.6%
		99.2% Current Ratio	1.1
		0.8% Days to Collect	38.9
		0.1% Avg Payment Days	135.8
		0.0% Depreciation Rate	56.8%
		1.0% Return on Equity	8.6%

Balance Sheet		Income Statement	
Current Assets	1,858,880	Total Charges	5,628,831
Fixed Assets	321,544	Contract Allowance	1,386,803
Other Assets	0	Operating Revenue	4,242,028
Total Assets	2,180,424	Operating Expense	4,206,899
Current Liabilities	1,698,859	Operating Margin	35,129
Long Term Liabilities	0	Other Income	6,046
Total Equity	481,565	Other Expense	0
Total Liab. and Equity	2,180,424	Net Profit or Loss	41,175

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345532 LIBERTY COMMONS NSG AND REHAB CTR OF LEE COUNTY				Proprietary - Corporation	
LIBERTY COMMONS NSG AND REHAB CTR OF LEE COUNTY		9/30/2018 365 Days Settled			
SANFORD, NC 27332				CR Beds 80	POS Beds 0
LEE		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	83.7%
				Length of Stay	113.2
				Average Wages	17.62
				15.6%	Skilled Nursing 84.4%
				84.4%	Ancillary Service 15.6%
				100.7%	Current Ratio 2.1
				-0.7%	Days to Collect 45.4
				0.2%	Avg Payment Days 120.7
				0.0%	Depreciation Rate 191.7%
				-0.4%	Return on Equity -1.0%

Balance Sheet		Income Statement			
Current Assets	3,917,232	Total Charges	6,004,474		
Fixed Assets	47,933	Contract Allowance	937,782	15.6%	
Other Assets	198,194	Operating Revenue	5,066,692	84.4%	
Total Assets	4,163,359	Operating Expense	5,100,785	100.7%	
Current Liabilities	1,876,289	Operating Margin	-34,093	-0.7%	
Long Term Liabilities	0	Other Income	11,946	0.2%	
Total Equity	2,287,070	Other Expense	0	0.0%	
Total Liab. and Equity	4,163,359	Net Profit or Loss	(22,147)	-0.4%	

345468 LIBERTY COMMONS REHABILITATION CENTER				Proprietary - Corporation	
LIBERTY COMMONS REHABILITATION CENTER		9/30/2018 365 Days Settled			
WILMINGTON, NC 28403				CR Beds 140	POS Beds 0
NEW HANOVER		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	59.1%
				Length of Stay	98.7
				Average Wages	18.62
				20.5%	Skilled Nursing 66.8%
				79.5%	Ancillary Service 20.9%
				103.4%	Current Ratio 1.1
				-3.4%	Days to Collect 42.1
				-0.4%	Avg Payment Days 87.1
				0.0%	Depreciation Rate 4.3%
				-3.8%	Return on Equity -53.6%

Balance Sheet		Income Statement			
Current Assets	3,619,202	Total Charges	8,842,718		
Fixed Assets	3,593,494	Contract Allowance	1,813,952	20.5%	
Other Assets	22,252	Operating Revenue	7,028,766	79.5%	
Total Assets	7,234,948	Operating Expense	7,265,379	103.4%	
Current Liabilities	3,248,004	Operating Margin	-236,613	-3.4%	
Long Term Liabilities	3,492,911	Other Income	-27,996	-0.4%	
Total Equity	494,033	Other Expense	0	0.0%	
Total Liab. and Equity	7,234,948	Net Profit or Loss	(264,609)	-3.8%	

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345203 LIFE CARE CENTER OF BANNER ELK				Proprietary - Other	
LIFE CARE CENTER OF BANNER ELK		12/31/2018 365 Days Settled			
BANNER ELK, NC 28604		CR Beds 118 POS Beds 0			
AVERY		Key Performance Ind.			
CAHABA GBA (TN)		Occupancy Rate		69.9%	
Balance Sheet		Income Statement		Length of Stay 76.2	
Current Assets	1,364,351	Total Charges	9,143,566	Average Wages 20.37	
Fixed Assets	746,811	Contract Allowance	1,994,175	21.8%	Skilled Nursing 76.1%
Other Assets	15,226	Operating Revenue	7,149,391	78.2%	Ancillary Service 23.9%
Total Assets	<u>2,126,388</u>	Operating Expense	7,281,912	101.9%	Current Ratio 4.0
Current Liabilities	342,501	Operating Margin	-132,521	-1.9%	Days to Collect 46.0
Long Term Liabilities	268,497	Other Income	8,739	0.1%	Avg Payment Days 17.1
Total Equity	<u>1,515,390</u>	Other Expense	0	0.0%	Depreciation Rate 22.7%
Total Liab. and Equity	<u>2,126,388</u>	Net Profit or Loss	<u>(123,782)</u>	-1.7%	Return on Equity -8.2%

345463 LIFE CARE CENTER OF HENDERSONV				Proprietary - Other	
LIFE CARE CENTER OF HENDERSONV		6/30/2018 365 Days Settled			
HENDERSONVILLE, NC 28792		CR Beds 80 POS Beds 0			
HENDERSON		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		87.4%	
Balance Sheet		Income Statement		Length of Stay 63.1	
Current Assets	1,682,204	Total Charges	10,070,968	Average Wages 21.51	
Fixed Assets	0	Contract Allowance	2,224,798	22.1%	Skilled Nursing 68.5%
Other Assets	22,251	Operating Revenue	7,846,170	77.9%	Ancillary Service 31.5%
Total Assets	<u>1,704,455</u>	Operating Expense	7,663,198	97.7%	Current Ratio 6.9
Current Liabilities	244,497	Operating Margin	182,972	2.3%	Days to Collect 68.2
Long Term Liabilities	290,028	Other Income	22,863	0.3%	Avg Payment Days 11.5
Total Equity	<u>1,169,930</u>	Other Expense	0	0.0%	Depreciation Rate 618.7%
Total Liab. and Equity	<u>1,704,455</u>	Net Profit or Loss	<u>205,835</u>	2.6%	Return on Equity 17.6%

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345159 LINCOLNTON REHABILITATION CENTER				Proprietary - Corporation	
LINCOLNTON REHABILITATION CENTER				12/31/2018 365 Days Settled	
LINCOLNTON, NC 28092				CR Beds 120 POS Beds 0	
LINCOLN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	76.6%
				Length of Stay	127.1
				Average Wages	20.89
				20.2%	Skilled Nursing 70.3%
				79.8%	Ancillary Service 29.7%
				91.5%	Current Ratio 4.7
				8.5%	Days to Collect 46.4
				0.1%	Avg Payment Days 16.7
				0.0%	Depreciation Rate 301.3%
				8.6%	Return on Equity 51.5%

Balance Sheet		Income Statement			
Current Assets	1,878,731	Total Charges	12,009,230		
Fixed Assets	159,235	Contract Allowance	2,428,854		
Other Assets	192,964	Operating Revenue	9,580,376		
Total Assets	2,230,930	Operating Expense	8,761,958		
Current Liabilities	400,593	Operating Margin	818,418		
Long Term Liabilities	222,021	Other Income	9,130		
Total Equity	1,608,316	Other Expense	0		
Total Liab. and Equity	2,230,930	Net Profit or Loss	827,548		

345499 LITCHFORD FALLS HEALTHCARE				Proprietary - Corporation	
LITCHFORD FALLS HEALTHCARE				12/31/2018 365 Days Settled	
RALEIGH, NC 27615				CR Beds 114 POS Beds 0	
WAKE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	82.7%
				Length of Stay	141.6
				Average Wages	20.94
				18.4%	Skilled Nursing 68.4%
				81.6%	Ancillary Service 24.5%
				99.4%	Current Ratio 4.0
				0.6%	Days to Collect 71.0
				0.3%	Avg Payment Days 19.7
				0.0%	Depreciation Rate 50.0%
				1.0%	Return on Equity 3.3%

Balance Sheet		Income Statement			
Current Assets	2,261,412	Total Charges	8,951,337		
Fixed Assets	500,170	Contract Allowance	1,644,283		
Other Assets	0	Operating Revenue	7,307,054		
Total Assets	2,761,582	Operating Expense	7,260,200		
Current Liabilities	566,757	Operating Margin	46,854		
Long Term Liabilities	-13,565	Other Income	25,188		
Total Equity	2,208,390	Other Expense	0		
Total Liab. and Equity	2,761,582	Net Profit or Loss	72,042		

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345358 LOUISBURG HEALTHCARE & REHABILITATION CENTER		Proprietary - Corporation	
LOUISBURG HEALTHCARE & REHABILITATION CENTER		9/30/2018 365 Days Settled	
LOUISBURG, NC 27549		CR Beds 92 POS Beds 0	
FRANKLIN		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	67.9%
		Length of Stay	107.5
		Average Wages	16.46
		10.6% Skilled Nursing	71.3%
		89.4% Ancillary Service	30.3%
		96.3% Current Ratio	2.4
		3.7% Days to Collect	68.5
		0.7% Avg Payment Days	26.7
		0.0% Depreciation Rate	3.2%
		4.4% Return on Equity	3.5%

Balance Sheet		Income Statement	
Current Assets	1,187,032	Total Charges	6,179,668
Fixed Assets	2,448,845	Contract Allowance	655,336
Other Assets	6,699,094	Operating Revenue	5,524,332
Total Assets	10,334,971	Operating Expense	5,318,605
Current Liabilities	492,727	Operating Margin	205,727
Long Term Liabilities	2,850,795	Other Income	38,068
Total Equity	6,991,449	Other Expense	0
Total Liab. and Equity	10,334,971	Net Profit or Loss	243,794

345234 LUMBERTON HEALTH AND REHAB CENTER		Proprietary - Corporation	
LUMBERTON HEALTH AND REHAB CENTER		6/30/2018 365 Days Settled	
LUMBERTON, NC 28358		CR Beds 122 POS Beds 0	
ROBESON		Key Performance Ind.	
Noridian (CA)		Occupancy Rate	90.6%
		Length of Stay	105.3
		Average Wages	16.98
		71.7% Skilled Nursing	95.4%
		28.3% Ancillary Service	4.6%
		103.1% Current Ratio	0.5
		-3.1% Days to Collect	36.8
		0.3% Avg Payment Days	54.7
		0.0% Depreciation Rate	10.7%
		-2.8% Return on Equity	-107.3%

Balance Sheet		Income Statement	
Current Assets	914,338	Total Charges	31,536,182
Fixed Assets	10,978,314	Contract Allowance	22,597,358
Other Assets	342,946	Operating Revenue	8,938,824
Total Assets	12,235,598	Operating Expense	9,217,853
Current Liabilities	1,922,919	Operating Margin	-279,029
Long Term Liabilities	10,080,122	Other Income	29,595
Total Equity	232,557	Other Expense	0
Total Liab. and Equity	12,235,598	Net Profit or Loss	(249,434)

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345168 MACGREGOR DOWNS HEALTH AND REHABILITATION				Proprietary - Corporation	
MACGREGOR DOWNS HEALTH AND REHABILITATION		6/30/2018 365 Days Settled			
GREENVILLE, NC 27834				CR Beds 152 POS Beds 0	
PITT				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 91.1%	
Balance Sheet		Income Statement		Length of Stay 38.8	
Current Assets	1,622,696	Total Charges	40,975,323	Average Wages 20.86	
Fixed Assets	28,644,659	Contract Allowance	25,334,889	61.8%	Skilled Nursing 89.2%
Other Assets	918,230	Operating Revenue	15,640,434	38.2%	Ancillary Service 10.8%
Total Assets	<u>31,185,585</u>	Operating Expense	16,160,918	103.3%	Current Ratio 0.4
Current Liabilities	4,084,562	Operating Margin	-520,484	-3.3%	Days to Collect 37.6
Long Term Liabilities	26,770,915	Other Income	11,218	0.1%	Avg Payment Days 63.3
Total Equity	330,108	Other Expense	0	0.0%	Depreciation Rate 10.7%
Total Liab. and Equity	<u>31,185,585</u>	Net Profit or Loss	<u>(509,266)</u>	-3.3%	Return on Equity -154.3%

345263 MACON VALLEY NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
MACON VALLEY NURSING AND REHABILITATION CENTER		9/30/2018 365 Days Settled			
FRANKLIN, NC 28734				CR Beds 200 POS Beds 0	
MACON				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 42.5%	
Balance Sheet		Income Statement		Length of Stay 89.4	
Current Assets	5,129,786	Total Charges	9,977,643	Average Wages 15.58	
Fixed Assets	124,125	Contract Allowance	1,518,782	15.2%	Skilled Nursing 66.3%
Other Assets	0	Operating Revenue	8,458,861	84.8%	Ancillary Service 33.7%
Total Assets	<u>5,253,911</u>	Operating Expense	8,710,338	103.0%	Current Ratio 11.3
Current Liabilities	454,191	Operating Margin	-251,477	-3.0%	Days to Collect 218.4
Long Term Liabilities	0	Other Income	57,428	0.7%	Avg Payment Days 19.0
Total Equity	4,799,720	Other Expense	0	0.0%	Depreciation Rate 81.3%
Total Liab. and Equity	<u>5,253,911</u>	Net Profit or Loss	<u>(194,049)</u>	-2.3%	Return on Equity -4.0%

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345206 MADISON HEALTH AND REHABILITATION				Proprietary - Corporation	
MADISON HEALTH AND REHABILITATION 12/31/2018 365 Days Settled					
MARS HILL, NC 28754				CR Beds 100 POS Beds 0	
MADISON				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	88.9%
Balance Sheet		Income Statement		Length of Stay	97.4
Current Assets	2,713,987	Total Charges	10,495,787	Average Wages	18.92
Fixed Assets	802,239	Contract Allowance	999,477	9.5% Skilled Nursing	71.8%
Other Assets	1,120,000	Operating Revenue	9,496,310	90.5% Ancillary Service	28.2%
Total Assets	4,636,226	Operating Expense	8,818,148	92.9% Current Ratio	0.7
Current Liabilities	3,682,194	Operating Margin	678,162	7.1% Days to Collect	52.9
Long Term Liabilities	0	Other Income	32,663	0.3% Avg Payment Days	22.6
Total Equity	954,032	Other Expense	0	0.0% Depreciation Rate	39.5%
Total Liab. and Equity	4,636,226	Net Profit or Loss	710,825	7.5% Return on Equity	74.5%
345102 MAGGIE VALLEY NURSING AND REHABILITATION				Proprietary - Partnership	
MAGGIE VALLEY NURSING AND REHABILITATION 12/31/2018 365 Days Settled					
MAGGIE VALLEY, NC 28751				CR Beds 114 POS Beds 0	
HAYWOOD				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	85.4%
Balance Sheet		Income Statement		Length of Stay	93.6
Current Assets	1,789,206	Total Charges	13,403,256	Average Wages	18.53
Fixed Assets	113,390	Contract Allowance	3,417,154	25.5% Skilled Nursing	56.8%
Other Assets	0	Operating Revenue	9,986,102	74.5% Ancillary Service	43.2%
Total Assets	1,902,596	Operating Expense	10,722,332	107.4% Current Ratio	0.6
Current Liabilities	2,813,352	Operating Margin	-736,230	-7.4% Days to Collect	41.3
Long Term Liabilities	696,692	Other Income	4,149	0.0% Avg Payment Days	46.1
Total Equity	-1,494,644	Other Expense	0	0.0% Depreciation Rate	1,646.5%
Total Liab. and Equity	2,015,400	Net Profit or Loss	(732,081)	-7.3% Return on Equity	49.0%

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345288 MAGNOLIA ESTATES SKILLED CARE		Proprietary - Corporation	
MAGNOLIA ESTATES SKILLED CARE	9/30/2018 365 Days Settled		
SPENCER, NC 28159	12/19/2018 80 Days Settled	CR Beds 80	POS Beds 0
ROWAN		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	79.2%
		Length of Stay	316.8
		Average Wages	15.86
		5.7%	Skilled Nursing 74.8%
		94.3%	Ancillary Service 24.7%
		94.8%	Current Ratio 6.8
		5.2%	Days to Collect 327.1
		172.9%	Avg Payment Days 35.2
		0.0%	Depreciation Rate 0.0%
		178.1%	Return on Equity -49.5%

345288 MAGNOLIA ESTATES SKILLED CARE		Proprietary - Corporation	
MAGNOLIA ESTATES SKILLED CARE	9/30/2018 365 Days Settled		
SPENCER, NC 28159	12/19/2018 80 Days Settled	CR Beds 80	POS Beds 0
ROWAN		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	74.8%
		Length of Stay	303.5
		Average Wages	15.86
		11.0%	Skilled Nursing 74.2%
		89.0%	Ancillary Service 25.7%
		106.2%	Current Ratio 2.0
		-6.2%	Days to Collect 77.9
		0.2%	Avg Payment Days 35.2
		0.0%	Depreciation Rate 4.5%
		-6.0%	Return on Equity 4.5%

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345219 MAGNOLIA LANE NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
MAGNOLIA LANE NURSING AND REHABILITATION CENTER		9/30/2018 365 Days Settled			
MORGANTON, NC 28655				CR Beds 121 POS Beds 0	
BURKE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	37.1%
				Length of Stay	142.5
				Average Wages	15.78
				16.9% Skilled Nursing	69.9%
				83.1% Ancillary Service	30.1%
				130.1% Current Ratio	(15.5)
				-30.1% Days to Collect	(231.9)
				0.4% Avg Payment Days	11.6
				0.0% Depreciation Rate	75.0%
				-29.8% Return on Equity	46.4%
Balance Sheet		Income Statement			
Current Assets	-2,183,791	Total Charges	4,255,650		
Fixed Assets	56,215	Contract Allowance	718,286		
Other Assets	0	Operating Revenue	3,537,364		
Total Assets	-2,127,576	Operating Expense	4,603,045		
Current Liabilities	141,182	Operating Margin	-1,065,681		
Long Term Liabilities	0	Other Income	12,596		
Total Equity	-2,268,758	Other Expense	0		
Total Liab. and Equity	-2,127,576	Net Profit or Loss	(1,053,085)		
345448 MAPLE GROVE HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
MAPLE GROVE HEALTH AND REHABILITATION CENTER		9/30/2018 365 Days Settled			
GREENSBORO, NC 27406				CR Beds 250 POS Beds 0	
GUILFORD				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	49.0%
				Length of Stay	286.6
				Average Wages	16.71
				31.1% Skilled Nursing	77.5%
				68.9% Ancillary Service	19.9%
				114.8% Current Ratio	(8.2)
				-14.8% Days to Collect	(161.0)
				5.6% Avg Payment Days	17.8
				0.0% Depreciation Rate	74.9%
				-9.2% Return on Equity	20.0%
Balance Sheet		Income Statement			
Current Assets	-3,634,248	Total Charges	12,117,112		
Fixed Assets	229,702	Contract Allowance	3,763,760		
Other Assets	0	Operating Revenue	8,353,352		
Total Assets	-3,404,546	Operating Expense	9,588,171		
Current Liabilities	440,875	Operating Margin	-1,234,819		
Long Term Liabilities	0	Other Income	466,965		
Total Equity	-3,845,421	Other Expense	0		
Total Liab. and Equity	-3,404,546	Net Profit or Loss	(767,854)		

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345340 MAPLE LEAF HEALTH CARE				Proprietary - Corporation	
MAPLE LEAF HEALTH CARE		3/31/2018 365 Days Settled			
STATESVILLE, NC 28625		CR Beds 102 POS Beds 0			
IREDELL		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		90.4%	
Balance Sheet		Income Statement		Length of Stay 103.6	
Current Assets	501,246	Total Charges	28,054,630	Average Wages	21.94
Fixed Assets	16,616,788	Contract Allowance	18,979,162	67.7% Skilled Nursing	82.2%
Other Assets	19,012	Operating Revenue	9,075,468	32.3% Ancillary Service	9.9%
Total Assets	17,137,046	Operating Expense	8,640,842	95.2% Current Ratio	0.2
Current Liabilities	2,225,079	Operating Margin	434,626	4.8% Days to Collect	19.9
Long Term Liabilities	5,534,139	Other Income	18,540	0.2% Avg Payment Days	43.7
Total Equity	9,377,828	Other Expense	0	0.0% Depreciation Rate	5.2%
Total Liab. and Equity	17,137,046	Net Profit or Loss	453,166	5.0% Return on Equity	4.8%

345296 MARGATE HEALTH AND REHAB CENTER				Proprietary - Corporation	
MARGATE HEALTH AND REHAB CENTER		9/30/2018 365 Days Settled			
JEFFERSON, NC 28640		CR Beds 150 POS Beds 0			
ASHE		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		78.9%	
Balance Sheet		Income Statement		Length of Stay 103.6	
Current Assets	1,567,882	Total Charges	12,805,853	Average Wages	18.67
Fixed Assets	98,898	Contract Allowance	1,849,845	14.4% Skilled Nursing	74.8%
Other Assets	0	Operating Revenue	10,956,008	85.6% Ancillary Service	25.2%
Total Assets	1,666,780	Operating Expense	11,238,326	102.6% Current Ratio	1.3
Current Liabilities	1,179,544	Operating Margin	-282,318	-2.6% Days to Collect	39.4
Long Term Liabilities	-340,830	Other Income	201,708	1.8% Avg Payment Days	38.3
Total Equity	828,066	Other Expense	0	0.0% Depreciation Rate	306.0%
Total Liab. and Equity	1,666,780	Net Profit or Loss	(80,610)	-0.7% Return on Equity	-9.7%

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345218 MARY GRAN NURSING CENTER		Proprietary - Corporation	
MARY GRAN NURSING CENTER		9/30/2018 365 Days Settled	
CLINTON, NC 28329		CR Beds 242 POS Beds 0	
SAMPSON		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	57.2%
Balance Sheet		Income Statement	
Current Assets	-2,707,439	Total Charges	10,885,911
Fixed Assets	277,862	Contract Allowance	1,986,507
Other Assets	0	Operating Revenue	8,899,404
Total Assets	-2,429,577	Operating Expense	10,631,785
Current Liabilities	3,007,250	Operating Margin	-1,732,381
Long Term Liabilities	0	Other Income	28,551
Total Equity	-5,436,827	Other Expense	0
Total Liab. and Equity	-2,429,577	Net Profit or Loss	(1,703,830)
		18.2%	Skilled Nursing 75.7%
		81.8%	Ancillary Service 17.1%
		119.5%	Current Ratio (0.9)
		-19.5%	Days to Collect 42.3
		0.3%	Avg Payment Days 93.9
		0.0%	Depreciation Rate 186.2%
		-19.1%	Return on Equity 31.3%

345093 MARYFIELD NURSING HOME		Nonprofit - Church	
MARYFIELD NURSING HOME		9/30/2018 365 Days Settled	
HIGH POINT, NC 27260		CR Beds 125 POS Beds 0	
GUILFORD		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	89.7%
Balance Sheet		Income Statement	
Current Assets	16,908,786	Total Charges	20,898,028
Fixed Assets	76,766,372	Contract Allowance	3,757,356
Other Assets	16,428,748	Operating Revenue	17,140,672
Total Assets	110,103,906	Operating Expense	27,635,220
Current Liabilities	32,991,411	Operating Margin	-10,494,548
Long Term Liabilities	64,487,390	Other Income	11,798,921
Total Equity	12,625,105	Other Expense	0
Total Liab. and Equity	110,103,906	Net Profit or Loss	1,304,373
		18.0%	Skilled Nursing 61.2%
		82.0%	Ancillary Service 11.0%
		161.2%	Current Ratio 0.5
		-61.2%	Days to Collect 32.8
		68.8%	Avg Payment Days 23.0
		0.0%	Depreciation Rate 0.8%
		7.6%	Return on Equity 10.3%

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345307 MEADOWWOOD NURSING CENTER		Proprietary - Corporation	
MEADOWWOOD NURSING CENTER		12/31/2018 365 Days Settled	
GASTONIA, NC 28056		CR Beds 50 POS Beds 0	
GASTON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	77.0%
		Length of Stay	180.2
		Average Wages	19.05
		22.0%	Skilled Nursing
		78.0%	Ancillary Service
		106.7%	Current Ratio
		-6.7%	Days to Collect
		0.6%	Avg Payment Days
		0.0%	Depreciation Rate
		-6.0%	Return on Equity

Balance Sheet		Income Statement			
Current Assets	340,523	Total Charges	3,816,974		
Fixed Assets	1,446	Contract Allowance	838,497		
Other Assets	0	Operating Revenue	2,978,477		
Total Assets	341,969	Operating Expense	3,177,454		
Current Liabilities	439,317	Operating Margin	-198,977		
Long Term Liabilities	0	Other Income	18,810		
Total Equity	-97,348	Other Expense	0		
Total Liab. and Equity	341,969	Net Profit or Loss	(180,167)		

345471 MECKLENBURG HEALTH & REHABILITATION CENTER		Proprietary - Partnership	
MECKLENBURG HEALTH & REHABILITATION CENTER		9/30/2018 365 Days Settled	
CHARLOTTE, NC 28273		CR Beds 100 POS Beds 0	
MECKLENBURG		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	84.3%
		Length of Stay	83.1
		Average Wages	20.26
		32.9%	Skilled Nursing
		67.1%	Ancillary Service
		110.6%	Current Ratio
		-10.6%	Days to Collect
		0.1%	Avg Payment Days
		0.0%	Depreciation Rate
		-10.4%	Return on Equity

Balance Sheet		Income Statement			
Current Assets	1,116,516	Total Charges	10,235,209		
Fixed Assets	1,288,678	Contract Allowance	3,366,482		
Other Assets	183,161	Operating Revenue	6,868,727		
Total Assets	2,588,355	Operating Expense	7,595,130		
Current Liabilities	4,076,030	Operating Margin	-726,403		
Long Term Liabilities	1,785,771	Other Income	10,261		
Total Equity	-3,273,446	Other Expense	0		
Total Liab. and Equity	2,588,355	Net Profit or Loss	(716,142)		

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345172 MERIDIAN CENTER				Proprietary - Corporation		
MERIDIAN CENTER		12/31/2018 365 Days Settled				
HIGH POINT, NC 27262				CR Beds 199 POS Beds 0		
GUILFORD				Key Performance Ind.		
BLUE CROSS (TEXAS)				Occupancy Rate	78.5%	
				Length of Stay	153.4	
Balance Sheet		Income Statement		Average Wages	24.28	
Current Assets	1,305,751	Total Charges	20,044,176	38.3%	Skilled Nursing	89.2%
Fixed Assets	2,774,774	Contract Allowance	7,670,821	61.7%	Ancillary Service	10.8%
Other Assets	-5,896,625	Operating Revenue	12,373,355	93.8%	Current Ratio	1.2
Total Assets	-1,816,100	Operating Expense	11,603,278	6.2%	Days to Collect	37.3
Current Liabilities	1,070,884	Operating Margin	770,077	0.0%	Avg Payment Days	20.0
Long Term Liabilities	-3,661,746	Other Income	4,685	0.0%	Depreciation Rate	10.7%
Total Equity	774,762	Other Expense	0	6.3%	Return on Equity	100.0%
Total Liab. and Equity	-1,816,100	Net Profit or Loss	774,762			
345254 MONROE REHABILITATION CENTER				Proprietary - Corporation		
MONROE REHABILITATION CENTER		12/31/2018 365 Days Settled				
MONROE, NC 28112				CR Beds 152 POS Beds 0		
UNION				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	73.4%	
				Length of Stay	212.2	
Balance Sheet		Income Statement		Average Wages	19.87	
Current Assets	-57,594	Total Charges	10,277,253	12.2%	Skilled Nursing	80.8%
Fixed Assets	177,227	Contract Allowance	1,253,924	87.8%	Ancillary Service	19.2%
Other Assets	291,476	Operating Revenue	9,023,329	102.1%	Current Ratio	(0.1)
Total Assets	411,109	Operating Expense	9,209,239	-2.1%	Days to Collect	49.6
Current Liabilities	486,011	Operating Margin	-185,910	0.2%	Avg Payment Days	19.3
Long Term Liabilities	174,438	Other Income	14,175	0.0%	Depreciation Rate	244.2%
Total Equity	-249,340	Other Expense	0	-1.9%	Return on Equity	68.9%
Total Liab. and Equity	411,109	Net Profit or Loss	(171,735)			

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345283 MOORESVILLE CENTER				Proprietary - Corporation	
MOORESVILLE CENTER		12/31/2018 365 Days Settled			
MOORESVILLE, NC 28115				CR Beds 160 POS Beds 0	
IREDELL				Key Performance Ind.	
Novitas NJ				Occupancy Rate	84.2%
Balance Sheet		Income Statement		Length of Stay	121.5
Current Assets	1,383,596	Total Charges	18,354,418	Average Wages	20.38
Fixed Assets	497,108	Contract Allowance	6,862,142	37.4%	Skilled Nursing 77.5%
Other Assets	-8,359,717	Operating Revenue	11,492,276	62.6%	Ancillary Service 19.5%
Total Assets	-6,479,013	Operating Expense	11,992,734	104.4%	Current Ratio 1.7
Current Liabilities	818,983	Operating Margin	-500,458	-4.4%	Days to Collect 41.4
Long Term Liabilities	-7,020,862	Other Income	223,324	1.9%	Avg Payment Days 17.3
Total Equity	-277,134	Other Expense	0	0.0%	Depreciation Rate 176.9%
Total Liab. and Equity	-6,479,013	Net Profit or Loss	(277,134)	-2.4%	Return on Equity 100.0%
345126 MOUNT OLIVE CENTER				Proprietary - Corporation	
MOUNT OLIVE CENTER		12/31/2018 365 Days Settled			
MOUNT OLIVE, NC 28365				CR Beds 150 POS Beds 0	
WAYNE				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	70.9%
Balance Sheet		Income Statement		Length of Stay	157.2
Current Assets	896,334	Total Charges	12,208,804	Average Wages	19.34
Fixed Assets	6,494,403	Contract Allowance	4,167,437	34.1%	Skilled Nursing 88.0%
Other Assets	28,886	Operating Revenue	8,041,367	65.9%	Ancillary Service 12.0%
Total Assets	7,419,623	Operating Expense	8,304,914	103.3%	Current Ratio 1.2
Current Liabilities	747,652	Operating Margin	-263,547	-3.3%	Days to Collect 37.5
Long Term Liabilities	6,902,210	Other Income	33,308	0.4%	Avg Payment Days 22.1
Total Equity	-230,239	Other Expense	0	0.0%	Depreciation Rate 18.0%
Total Liab. and Equity	7,419,623	Net Profit or Loss	(230,239)	-2.9%	Return on Equity 100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

345285 MOUNTAIN HOME HEALTH AND REHAB				Proprietary - Other	
MOUNTAIN HOME HEALTH AND REHAB				12/31/2018 365 Days Settled	
HENDERSONVILLE, NC 28739				CR Beds 134 POS Beds 0	
HENDERSON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	66.7%
Balance Sheet				Income Statement	
Current Assets	1,551,285	Total Charges	7,759,548	Length of Stay	245.3
Fixed Assets	151,150	Contract Allowance	887,695	Average Wages	19.67
Other Assets	18,761	Operating Revenue	6,871,853	11.4% Skilled Nursing	86.3%
Total Assets	1,721,196	Operating Expense	8,326,753	88.6% Ancillary Service	13.7%
Current Liabilities	3,500,079	Operating Margin	-1,454,900	121.2% Current Ratio	0.4
Long Term Liabilities	-129,946	Other Income	16,880	-21.2% Days to Collect	84.7
Total Equity	-1,648,937	Other Expense	0	0.2% Avg Payment Days	150.0
Total Liab. and Equity	1,721,196	Net Profit or Loss	(1,438,020)	0.0% Depreciation Rate	90.8%
				-20.9% Return on Equity	87.2%

345048 MOUNTAIN RIDGE HEALTH AND REHAB				Proprietary - Other	
MOUNTAIN RIDGE HEALTH AND REHAB				9/30/2018 365 Days Settled	
BLACK MOUNTAIN, NC 28711				CR Beds 100 POS Beds 0	
BUNCOMBE				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	87.6%
Balance Sheet				Income Statement	
Current Assets	4,576,650	Total Charges	15,176,127	Length of Stay	79.1
Fixed Assets	141,634	Contract Allowance	6,695,279	Average Wages	16.48
Other Assets	69,403	Operating Revenue	8,480,848	44.1% Skilled Nursing	53.7%
Total Assets	4,787,687	Operating Expense	7,899,889	55.9% Ancillary Service	46.3%
Current Liabilities	1,512,452	Operating Margin	580,959	93.1% Current Ratio	3.0
Long Term Liabilities	0	Other Income	48,119	6.9% Days to Collect	39.2
Total Equity	3,275,235	Other Expense	0	0.6% Avg Payment Days	58.8
Total Liab. and Equity	4,787,687	Net Profit or Loss	629,078	0.0% Depreciation Rate	230.6%
				7.4% Return on Equity	19.2%

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345193 MOUNTAIN VIEW MANOR NURSING CE				Proprietary - Corporation	
MOUNTAIN VIEW MANOR NURSING CE		12/31/2018 365 Days Settled			
BRYSON CITY, NC 28713		CR Beds 120 POS Beds 0			
SWAIN		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		77.5%	
Balance Sheet		Income Statement		Length of Stay	
				212.1	
Current Assets	1,310,368	Total Charges	6,647,228	Average Wages	
Fixed Assets	474,738	Contract Allowance	-404,770	17.06	
Other Assets	9,165	Operating Revenue	7,051,998	80.4%	
Total Assets	<u>1,794,271</u>	Operating Expense	6,431,858	19.6%	
Current Liabilities	478,886	Operating Margin	620,140	Current Ratio	
Long Term Liabilities	0	Other Income	1,502	2.7	
Total Equity	<u>1,315,385</u>	Other Expense	0	42.5	
Total Liab. and Equity	<u>1,794,271</u>	Net Profit or Loss	<u>621,642</u>	Avg Payment Days	
				24.6	
				8.5%	
				47.3%	

345196 MOUNTAIN VISTA HEALTH PARK				Nonprofit - Other	
MOUNTAIN VISTA HEALTH PARK		9/30/2018 365 Days Settled			
DENTON, NC 27239		CR Beds 120 POS Beds 0			
DAVIDSON		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		91.5%	
Balance Sheet		Income Statement		Length of Stay	
				294.6	
Current Assets	4,124,948	Total Charges	9,151,072	Average Wages	
Fixed Assets	2,342,724	Contract Allowance	2,593,491	16.16	
Other Assets	1,579	Operating Revenue	6,557,581	48.6%	
Total Assets	<u>6,469,251</u>	Operating Expense	6,476,818	33.8%	
Current Liabilities	587,537	Operating Margin	80,763	Current Ratio	
Long Term Liabilities	160,844	Other Income	249,233	7.0	
Total Equity	<u>5,720,870</u>	Other Expense	0	26.0	
Total Liab. and Equity	<u>6,469,251</u>	Net Profit or Loss	<u>329,996</u>	Avg Payment Days	
				23.7	
				1.8%	
				5.8%	

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345190 MURPHY REHABILITATION & NURSING				Proprietary - Corporation	
MURPHY REHABILITATION & NURSING 9/30/2018 365 Days Settled					
MURPHY, NC 28906				CR Beds 134 POS Beds 0	
CHEROKEE				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate 71.6%	
Balance Sheet		Income Statement		Length of Stay 90.2	
Current Assets	1,209,273	Total Charges	11,526,204	Average Wages 21.78	
Fixed Assets	92,150	Contract Allowance	2,780,586	24.1%	Skilled Nursing 74.0%
Other Assets	0	Operating Revenue	8,745,618	75.9%	Ancillary Service 26.0%
Total Assets	<u>1,301,423</u>	Operating Expense	8,798,612	100.6%	Current Ratio 0.9
Current Liabilities	1,291,277	Operating Margin	-52,994	-0.6%	Days to Collect 34.8
Long Term Liabilities	0	Other Income	102,140	1.2%	Avg Payment Days 27.2
Total Equity	10,146	Other Expense	0	0.0%	Depreciation Rate 902.9%
Total Liab. and Equity	<u>1,301,423</u>	Net Profit or Loss	<u>49,146</u>	0.6%	Return on Equity 484.4%
345558 NC STATE VETERANS HOME-BLACK MOUNTAIN				Nonprofit - Church	
NC STATE VETERANS HOME-BLACK MOUNTAIN 6/30/2018 365 Days Settled					
BLACK MOUNTAIN, NC 28711				CR Beds 100 POS Beds 0	
BUNCOMBE				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate 95.9%	
Balance Sheet		Income Statement		Length of Stay 201.2	
Current Assets	17,560,557	Total Charges	12,226,183	Average Wages 19.15	
Fixed Assets	0	Contract Allowance	1,847,198	15.1%	Skilled Nursing 82.7%
Other Assets	-12,314,093	Operating Revenue	10,378,985	84.9%	Ancillary Service 17.3%
Total Assets	<u>5,246,464</u>	Operating Expense	18,512,895	178.4%	Current Ratio (39.2)
Current Liabilities	-447,507	Operating Margin	-8,133,910	-78.4%	Days to Collect 212.2
Long Term Liabilities	0	Other Income	6,806	0.1%	Avg Payment Days (2.9)
Total Equity	-4,798,957	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>-5,246,464</u>	Net Profit or Loss	<u>(8,127,104)</u>	-78.3%	Return on Equity 169.4%

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345560 NC STATE VETERANS HOME-KINSTON				Nonprofit - Church	
NC STATE VETERANS HOME-KINSTON		6/30/2018 365 Days Settled			
KINSTON, NC 28504		CR Beds 100 POS Beds 0			
LENOIR		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		92.9%	
		Length of Stay		164.6	
		Average Wages		17.32	
		17.3% Skilled Nursing		77.7%	
		82.7% Ancillary Service		22.3%	
		189.6% Current Ratio		(42.7)	
		-89.6% Days to Collect		289.8	
		0.3% Avg Payment Days		(2.7)	
		0.0% Depreciation Rate		0.0%	
		-89.3% Return on Equity		305.2%	
Balance Sheet					
		Income Statement			
Current Assets	17,956,954	Total Charges	12,949,874		
Fixed Assets	0	Contract Allowance	2,235,812		
Other Assets	-14,402,496	Operating Revenue	10,714,062		
Total Assets	<u>3,554,458</u>	Operating Expense	20,315,537		
Current Liabilities	-420,554	Operating Margin	-9,601,475		
Long Term Liabilities	0	Other Income	35,440		
Total Equity	<u>-3,133,904</u>	Other Expense	0		
Total Liab. and Equity	<u>-3,554,458</u>	Net Profit or Loss	<u>(9,566,035)</u>		

345492 NC STATE VETERANS HOME - FAYETTEVILLE				Nonprofit - Church	
NC STATE VETERANS HOME - FAYETTEVILLE		6/30/2018 365 Days Settled			
FAYETTEVILLE, NC 28301		CR Beds 150 POS Beds 0			
CUMBERLAND		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		92.9%	
		Length of Stay		116.4	
		Average Wages		16.83	
		22.8% Skilled Nursing		81.5%	
		77.2% Ancillary Service		18.5%	
		185.7% Current Ratio		(50.9)	
		-85.7% Days to Collect		322.0	
		0.7% Avg Payment Days		(1.5)	
		0.0% Depreciation Rate		0.0%	
		-85.0% Return on Equity		181.7%	
Balance Sheet					
Income Statement					
Current Assets	24,217,076	Total Charges	16,655,553		
Fixed Assets	0	Contract Allowance	3,798,250		
Other Assets	-17,726,882	Operating Revenue	12,857,303		
Total Assets	<u>6,490,194</u>	Operating Expense	23,876,463		
Current Liabilities	-475,962	Operating Margin	-11,019,160		
Long Term Liabilities	0	Other Income	90,710		
Total Equity	<u>-6,014,232</u>	Other Expense	0		
Total Liab. and Equity	<u>-6,490,194</u>	Net Profit or Loss	<u>(10,928,450)</u>		

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345531 NC STATE VETERANS HOME - SALISBURY				Nonprofit - Church	
NC STATE VETERANS HOME - SALISBURY 6/30/2018 365 Days Settled					
SALISBURY, NC 28145				CR Beds 99 POS Beds 0	
ROWAN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 96.8%	
Balance Sheet				Income Statement	
Current Assets	16,582,130	Total Charges	11,664,935		
Fixed Assets	0	Contract Allowance	2,336,341	20.0%	Skilled Nursing 80.7%
Other Assets	-14,621,104	Operating Revenue	9,328,594	80.0%	Ancillary Service 19.3%
Total Assets	<u>1,961,026</u>	Operating Expense	18,412,929	197.4%	Current Ratio (23.4)
Current Liabilities	-710,024	Operating Margin	-9,084,335	-97.4%	Days to Collect 231.9
Long Term Liabilities	0	Other Income	37,053	0.4%	Avg Payment Days (6.2)
Total Equity	<u>2,671,050</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>1,961,026</u>	Net Profit or Loss	<u>(9,047,282)</u>	-97.0%	Return on Equity -338.7%
<hr/>					
345313 NORTHAMPTON NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
NORTHAMPTON NURSING AND REHABILITATION CENTER 9/30/2018 365 Days Settled					
JACKSON, NC 27845				CR Beds 80 POS Beds 0	
NORTHAMPTON				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 63.6%	
Balance Sheet				Income Statement	
Current Assets	-2,923,355	Total Charges	4,920,787		
Fixed Assets	39,233	Contract Allowance	1,067,088	21.7%	Skilled Nursing 81.4%
Other Assets	0	Operating Revenue	3,853,699	78.3%	Ancillary Service 18.6%
Total Assets	<u>-2,884,122</u>	Operating Expense	5,030,079	130.5%	Current Ratio (14.8)
Current Liabilities	197,307	Operating Margin	-1,176,380	-30.5%	Days to Collect (279.7)
Long Term Liabilities	0	Other Income	110,516	2.9%	Avg Payment Days 14.8
Total Equity	<u>-3,081,429</u>	Other Expense	0	0.0%	Depreciation Rate 89.9%
Total Liab. and Equity	<u>-2,884,122</u>	Net Profit or Loss	<u>(1,065,864)</u>	-27.7%	Return on Equity 34.6%

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345119 NORTHCHASE NURSING AND REHABILITATION CENTER		Proprietary - Corporation	
NORTHCHASE NURSING AND REHABILITATION CENTER		9/30/2018 365 Days Settled	
WILMINGTON, NC 28405		CR Beds 140 POS Beds 0	
NEW HANOVER		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	84.2%
Balance Sheet		Length of Stay	118.5
Income Statement		Average Wages	18.44
Current Assets	55,926	Total Charges	14,035,193
Fixed Assets	147,992	Contract Allowance	3,335,108
Other Assets	0	Operating Revenue	10,700,085
Total Assets	203,918	Operating Expense	11,553,353
Current Liabilities	433,161	Operating Margin	-853,268
Long Term Liabilities	0	Other Income	368,497
Total Equity	-229,243	Other Expense	0
Total Liab. and Equity	203,918	Net Profit or Loss	(484,771)
		23.8%	Skilled Nursing 73.0%
		76.2%	Ancillary Service 27.0%
		108.0%	Current Ratio 0.1
		-8.0%	Days to Collect 0.3
		3.4%	Avg Payment Days 14.0
		0.0%	Depreciation Rate 93.1%
		-4.5%	Return on Equity 211.5%

345443 OAK FOREST HEALTH AND REHABILITATION		Proprietary - Corporation	
OAK FOREST HEALTH AND REHABILITATION		6/30/2018 365 Days Settled	
WINSTON SALEM, NC 27105		CR Beds 170 POS Beds 0	
FORSYTH		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	92.0%
Balance Sheet		Length of Stay	79.3
Income Statement		Average Wages	18.61
Current Assets	4,090,396	Total Charges	21,334,949
Fixed Assets	450,574	Contract Allowance	4,860,943
Other Assets	0	Operating Revenue	16,474,006
Total Assets	4,540,970	Operating Expense	16,223,389
Current Liabilities	508,406	Operating Margin	250,617
Long Term Liabilities	26,244	Other Income	207,827
Total Equity	4,006,320	Other Expense	0
Total Liab. and Equity	4,540,970	Net Profit or Loss	458,444
		22.8%	Skilled Nursing 68.8%
		77.2%	Ancillary Service 31.2%
		98.5%	Current Ratio 8.0
		1.5%	Days to Collect 78.4
		1.3%	Avg Payment Days 11.1
		0.0%	Depreciation Rate 93.3%
		2.8%	Return on Equity 11.4%

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345464 OAK GROVE HEALTH CARE CENTER		Proprietary - Other	
OAK GROVE HEALTH CARE CENTER		12/31/2018 365 Days Settled	
RUTHERFORDTON, NC 28139		CR Beds 72 POS Beds 0	
RUTHERFORD		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	76.3%
		Length of Stay	67.0
		Average Wages	19.30
		Skilled Nursing	67.0%
		Ancillary Service	33.0%
		Current Ratio	1.0
		Days to Collect	963.2
		Avg Payment Days	8.0
		Depreciation Rate	12.1%
		Return on Equity	53.5%
Balance Sheet		Income Statement	
Current Assets	34,526,426	Total Charges	7,332,491
Fixed Assets	9,820,414	Contract Allowance	1,451,245
Other Assets	0	Operating Revenue	5,881,246
Total Assets	<u>44,346,840</u>	Operating Expense	6,379,885
Current Liabilities	35,532,936	Operating Margin	-498,639
Long Term Liabilities	9,742,000	Other Income	1,714
Total Equity	-928,096	Other Expense	0
Total Liab. and Equity	<u>44,346,840</u>	Net Profit or Loss	<u>(496,925)</u>
		19.8%	
		80.2%	
		108.5%	
		-8.5%	
		0.0%	
		0.0%	
		-8.4%	
345373 OCEAN TRAIL HEALTHCARE AND REHABILITATION CENTER		Proprietary - Corporation	
OCEAN TRAIL HEALTHCARE AND REHABILITATION CENTER		9/30/2018 304 Days Settled	
SOUTHPORT, NC 28461		CR Beds 116 POS Beds 0	
BRUNSWICK		Key Performance Ind.	
PALMETTO GBA (NC)		Occupancy Rate	63.2%
		Length of Stay	142.9
		Average Wages	18.81
		Skilled Nursing	75.6%
		Ancillary Service	19.4%
		Current Ratio	0.7
		Days to Collect	48.6
		Avg Payment Days	49.5
		Depreciation Rate	412.2%
		Return on Equity	203.9%
Balance Sheet		Income Statement	
Current Assets	896,659	Total Charges	5,674,466
Fixed Assets	53,310	Contract Allowance	1,008,756
Other Assets	0	Operating Revenue	4,665,710
Total Assets	<u>949,969</u>	Operating Expense	5,342,923
Current Liabilities	1,332,403	Operating Margin	-677,213
Long Term Liabilities	0	Other Income	-102,705
Total Equity	-382,434	Other Expense	0
Total Liab. and Equity	<u>949,969</u>	Net Profit or Loss	<u>(779,918)</u>
		17.8%	
		82.2%	
		114.5%	
		-14.5%	
		-2.2%	
		0.0%	
		-16.7%	

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345541 OLDE KNOX COMMONS AT THE VILLAGES OF MECKLENBURG				Proprietary - Corporation	
OLDE KNOX COMMONS AT THE VILLAGES OF MECKLENBURG				9/30/2018 365 Days Settled	
HUNTERSVILLE, NC 28078				CR Beds 114 POS Beds 0	
MECKLENBURG				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	87.8%
Balance Sheet		Income Statement		Length of Stay	97.9
Current Assets	2,790,048	Total Charges	9,428,005	Average Wages	16.69
Fixed Assets	237,422	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	0	Operating Revenue	9,428,005	100.0%	Ancillary Service
Total Assets	3,027,470	Operating Expense	9,472,054	100.5%	Current Ratio
Current Liabilities	878,357	Operating Margin	-44,049	-0.5%	Days to Collect
Long Term Liabilities	11,476	Other Income	18,072	0.2%	Avg Payment Days
Total Equity	2,137,637	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	3,027,470	Net Profit or Loss	(28,196)	-0.3%	Return on Equity
345431 OUR COMMUNITY HOSPITAL				Nonprofit - Other	
OUR COMMUNITY HOSPITAL				9/30/2018 273 Days Settled	
SCOTLAND NECK, NC 27874				CR Beds 80 POS Beds 0	
HALIFAX				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	56.7%
Balance Sheet		Income Statement		Length of Stay	217.2
Current Assets	1,013,528	Total Charges	5,488,167	Average Wages	15.48
Fixed Assets	488,859	Contract Allowance	2,727,460	49.7%	Skilled Nursing
Other Assets	10,526	Operating Revenue	2,760,707	50.3%	Ancillary Service
Total Assets	1,512,913	Operating Expense	2,969,610	107.6%	Current Ratio
Current Liabilities	422,650	Operating Margin	-208,903	-7.6%	Days to Collect
Long Term Liabilities	392,799	Other Income	132,848	4.8%	Avg Payment Days
Total Equity	697,464	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,512,913	Net Profit or Loss	(76,055)	-2.8%	Return on Equity

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345563 PAVILION HEALTH CENTER AT BRIGHTMORE				Proprietary - Corporation	
PAVILION HEALTH CENTER AT BRIGHTMORE		9/30/2018 365 Days Settled			
CHARLOTTE, NC 28277				CR Beds 120 POS Beds 0	
MECKLENBURG				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate 71.9%	
Balance Sheet		Income Statement		Length of Stay 50.7	
Current Assets	-123,905	Total Charges	11,508,640	Average Wages 21.54	
Fixed Assets	49,530	Contract Allowance	2,775,402	24.1%	Skilled Nursing 75.0%
Other Assets	0	Operating Revenue	8,733,238	75.9%	Ancillary Service 25.0%
Total Assets	<u>-74,375</u>	Operating Expense	8,968,874	102.7%	Current Ratio (0.1)
Current Liabilities	1,822,211	Operating Margin	-235,636	-2.7%	Days to Collect 46.6
Long Term Liabilities	0	Other Income	8,430	0.1%	Avg Payment Days 69.4
Total Equity	<u>-1,896,586</u>	Other Expense	0	0.0%	Depreciation Rate 701.9%
Total Liab. and Equity	<u>-74,375</u>	Net Profit or Loss	<u>(227,206)</u>	-2.6%	Return on Equity 12.0%
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345395 PEAK RESOURCES-CHERRYVILLE				Proprietary - Corporation	
PEAK RESOURCES-CHERRYVILLE		9/30/2018 365 Days Settled			
CHERRYVILLE, NC 28021				CR Beds 111 POS Beds 0	
GASTON				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate 72.8%	
Balance Sheet		Income Statement		Length of Stay 63.3	
Current Assets	1,244,047	Total Charges	10,547,362	Average Wages 17.27	
Fixed Assets	12,744	Contract Allowance	1,725,822	16.4%	Skilled Nursing 41.8%
Other Assets	0	Operating Revenue	8,821,540	83.6%	Ancillary Service 29.1%
Total Assets	<u>1,256,791</u>	Operating Expense	8,444,133	95.7%	Current Ratio 1.5
Current Liabilities	835,599	Operating Margin	377,407	4.3%	Days to Collect 23.5
Long Term Liabilities	825,529	Other Income	31,285	0.4%	Avg Payment Days 36.1
Total Equity	<u>-404,337</u>	Other Expense	0	0.0%	Depreciation Rate 2,651.8%
Total Liab. and Equity	<u>1,256,791</u>	Net Profit or Loss	<u>465,209</u>	5.3%	Return on Equity -115.1%

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345226 PEAK RESOURCES-OUTER BANKS				Proprietary - Corporation	
PEAK RESOURCES-OUTER BANKS		9/30/2018 365 Days Settled			
NAGS HEAD, NC 27959		CR Beds 126 POS Beds 0			
DARE		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate	62.2%		
Balance Sheet		Income Statement		Length of Stay	55.2
Current Assets	1,186,818	Total Charges	8,370,235	Average Wages	19.15
Fixed Assets	88,733	Contract Allowance	1,128,239	13.5% Skilled Nursing	75.8%
Other Assets	4,420	Operating Revenue	7,241,996	86.5% Ancillary Service	24.2%
Total Assets	1,279,971	Operating Expense	7,257,461	100.2% Current Ratio	0.8
Current Liabilities	1,481,376	Operating Margin	-15,465	-0.2% Days to Collect	40.1
Long Term Liabilities	391,356	Other Income	62,289	0.9% Avg Payment Days	74.5
Total Equity	-592,761	Other Expense	0	0.0% Depreciation Rate	350.8%
Total Liab. and Equity	1,279,971	Net Profit or Loss	46,824	0.6% Return on Equity	-7.9%

345494 PEAK RESOURCES - GASTONIA				Proprietary - Corporation	
PEAK RESOURCES - GASTONIA		9/30/2018 365 Days Settled			
GASTONIA, NC 28054		CR Beds 120 POS Beds 0			
GASTON		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	86.0%		
Balance Sheet		Income Statement		Length of Stay	107.0
Current Assets	1,739,550	Total Charges	9,881,247	Average Wages	18.54
Fixed Assets	471,721	Contract Allowance	1,059,011	10.7% Skilled Nursing	76.9%
Other Assets	0	Operating Revenue	8,822,236	89.3% Ancillary Service	23.1%
Total Assets	2,211,271	Operating Expense	8,331,704	94.4% Current Ratio	2.6
Current Liabilities	663,425	Operating Margin	490,532	5.6% Days to Collect	28.8
Long Term Liabilities	1,961	Other Income	25,761	0.3% Avg Payment Days	29.6
Total Equity	1,545,885	Other Expense	0	0.0% Depreciation Rate	55.5%
Total Liab. and Equity	2,211,271	Net Profit or Loss	582,196	6.6% Return on Equity	37.7%

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345337 PEAK RESOURCES - ALAMANCE, INC		Proprietary - Corporation	
PEAK RESOURCES - ALAMANCE, INC		9/30/2018 365 Days Settled	
GRAHAM, NC 27253		CR Beds 120 POS Beds 0	
ALAMANCE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	93.6%
Balance Sheet		Income Statement	
Current Assets	2,020,489	Total Charges	16,196,469
Fixed Assets	42,938	Contract Allowance	4,830,002
Other Assets	0	Operating Revenue	11,366,467
Total Assets	2,063,427	Operating Expense	11,500,229
Current Liabilities	1,080,654	Operating Margin	-133,762
Long Term Liabilities	1,248,484	Other Income	122,249
Total Equity	-265,711	Other Expense	0
Total Liab. and Equity	2,063,427	Net Profit or Loss	(13,044)
		29.8%	70.2%
		101.2%	-1.2%
		1.1%	0.0%
		-0.1%	
		Length of Stay	50.6
		Average Wages	18.36
		Skilled Nursing	65.4%
		Ancillary Service	34.6%
		Current Ratio	1.9
		Days to Collect	36.9
		Avg Payment Days	34.3
		Depreciation Rate	1,133.0%
		Return on Equity	4.9%

345013 PEAK RESOURCES - CHARLOTTE		Proprietary - Corporation	
PEAK RESOURCES - CHARLOTTE		9/30/2018 365 Days Settled	
CHARLOTTE, NC 28205		CR Beds 142 POS Beds 0	
MECKLENBURG		Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	93.0%
Balance Sheet		Income Statement	
Current Assets	1,939,774	Total Charges	14,746,587
Fixed Assets	17,507	Contract Allowance	2,663,750
Other Assets	0	Operating Revenue	12,082,837
Total Assets	1,957,281	Operating Expense	12,143,688
Current Liabilities	1,042,890	Operating Margin	-60,851
Long Term Liabilities	945,879	Other Income	256,345
Total Equity	-31,488	Other Expense	0
Total Liab. and Equity	1,957,281	Net Profit or Loss	195,494
		18.1%	81.9%
		100.5%	-0.5%
		2.1%	0.0%
		1.6%	
		Length of Stay	82.1
		Average Wages	17.53
		Skilled Nursing	75.2%
		Ancillary Service	24.8%
		Current Ratio	1.9
		Days to Collect	22.1
		Avg Payment Days	31.3
		Depreciation Rate	1,562.3%
		Return on Equity	-620.9%

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345429 PEAK RESOURCES - PINELAKE				Proprietary - Corporation	
PEAK RESOURCES - PINELAKE		9/30/2018 365 Days Settled			
CARTHAGE, NC 28327		CR Beds 110 POS Beds 0			
MOORE		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		90.2%	
Balance Sheet		Income Statement		Length of Stay	
				129.8	
Current Assets	1,384,526	Total Charges	8,668,066	Average Wages	
Fixed Assets	697,468	Contract Allowance	622,703	16.73	
Other Assets	12,116	Operating Revenue	8,045,363	7.2%	
Total Assets	2,094,110	Operating Expense	7,822,397	92.8%	
Current Liabilities	592,987	Operating Margin	222,966	97.2%	
Long Term Liabilities	0	Other Income	164,860	2.8%	
Total Equity	1,501,123	Other Expense	0	2.0%	
Total Liab. and Equity	2,094,110	Net Profit or Loss	378,769	0.0%	
				73.1%	
				25.2%	

345229 PEAK RESOURCES - SHELBY				Proprietary - Corporation	
PEAK RESOURCES - SHELBY		9/30/2018 365 Days Settled			
SHELBY, NC 28150		CR Beds 100 POS Beds 0			
CLEVELAND		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		86.5%	
Balance Sheet		Income Statement		Length of Stay	
				97.4	
Current Assets	1,284,608	Total Charges	8,146,264	Average Wages	
Fixed Assets	341,124	Contract Allowance	755,555	17.60	
Other Assets	0	Operating Revenue	7,390,709	9.3%	
Total Assets	1,625,732	Operating Expense	7,177,412	90.7%	
Current Liabilities	646,179	Operating Margin	213,297	97.1%	
Long Term Liabilities	0	Other Income	93,238	2.9%	
Total Equity	979,553	Other Expense	0	1.3%	
Total Liab. and Equity	1,625,732	Net Profit or Loss	306,535	0.0%	
				58.3%	
				31.3%	

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345409 PEMBROKE CENTER				Proprietary - Corporation	
PEMBROKE CENTER		12/31/2018 365 Days Settled			
PEMBROKE, NC 28372				CR Beds 84	POS Beds 0
ROBESON				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	67.6%
Balance Sheet		Income Statement		Length of Stay	89.7
Current Assets	673,836	Total Charges	7,123,916	Average Wages	17.55
Fixed Assets	349,410	Contract Allowance	2,061,574	28.9%	Skilled Nursing 79.5%
Other Assets	-2,877,968	Operating Revenue	5,062,342	71.1%	Ancillary Service 20.5%
Total Assets	-1,854,722	Operating Expense	5,414,698	107.0%	Current Ratio (1.1)
Current Liabilities	-596,892	Operating Margin	-352,356	-7.0%	Days to Collect 45.2
Long Term Liabilities	-906,224	Other Income	750	0.0%	Avg Payment Days 20.1
Total Equity	-351,606	Other Expense	0	0.0%	Depreciation Rate 133.5%
Total Liab. and Equity	-1,854,722	Net Profit or Loss	(351,606)	-6.9%	Return on Equity 100.0%
345111 PENICK VILLAGE				Nonprofit - Church	
PENICK VILLAGE		9/30/2018 365 Days Settled			
SOUTHERN PINES, NC 28387				CR Beds 50	POS Beds 0
MOORE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	156.9%
Balance Sheet		Income Statement		Length of Stay	163.6
Current Assets	2,979,044	Total Charges	14,803,896	Average Wages	18.70
Fixed Assets	37,945,440	Contract Allowance	1,712,606	11.6%	Skilled Nursing 33.3%
Other Assets	10,774,596	Operating Revenue	13,091,290	88.4%	Ancillary Service 9.3%
Total Assets	51,699,080	Operating Expense	17,004,784	129.9%	Current Ratio 0.1
Current Liabilities	24,301,057	Operating Margin	-3,913,494	-29.9%	Days to Collect 18.0
Long Term Liabilities	19,390,728	Other Income	5,183,472	39.6%	Avg Payment Days 24.8
Total Equity	8,007,295	Other Expense	0	0.0%	Depreciation Rate 5.4%
Total Liab. and Equity	51,699,080	Net Profit or Loss	1,269,978	9.7%	Return on Equity 15.9%

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345530 PENN NURSING CENTER				Nonprofit - Other	
PENN NURSING CENTER		9/30/2018 365 Days Settled			
REIDSVILLE, NC 27320				CR Beds 92	POS Beds 0
ROCKINGHAM				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	92.2%
Balance Sheet		Income Statement		Length of Stay	153.2
Current Assets	0	Total Charges	11,335,337	Average Wages	19.76
Fixed Assets	0	Contract Allowance	3,775,502	33.3%	Skilled Nursing 60.7%
Other Assets	0	Operating Revenue	7,559,835	66.7%	Ancillary Service 34.3%
Total Assets	0	Operating Expense	7,725,912	102.2%	Current Ratio
Current Liabilities	0	Operating Margin	-166,077	-2.2%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	109,814	1.5%	Avg Payment Days 0.0
Total Equity	-154,322	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	-154,322	Net Profit or Loss	(56,263)	-0.7%	Return on Equity 36.5%
345053 PETTIGREW REHABILITATION CENTER				Proprietary - Corporation	
PETTIGREW REHABILITATION CENTER		12/31/2018 365 Days Settled			
DURHAM, NC 27705				CR Beds 96	POS Beds 0
DURHAM				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	88.8%
Balance Sheet		Income Statement		Length of Stay	139.0
Current Assets	1,590,527	Total Charges	9,812,061	Average Wages	21.76
Fixed Assets	81,581	Contract Allowance	1,722,570	17.6%	Skilled Nursing 78.6%
Other Assets	241,517	Operating Revenue	8,089,491	82.4%	Ancillary Service 21.4%
Total Assets	1,913,625	Operating Expense	7,628,579	94.3%	Current Ratio 4.2
Current Liabilities	376,936	Operating Margin	460,912	5.7%	Days to Collect 52.0
Long Term Liabilities	210,462	Other Income	6,896	0.1%	Avg Payment Days 18.0
Total Equity	1,326,227	Other Expense	0	0.0%	Depreciation Rate 475.6%
Total Liab. and Equity	1,913,625	Net Profit or Loss	467,808	5.8%	Return on Equity 35.3%

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345310 PIEDMONT CROSSING				Nonprofit - Church	
PIEDMONT CROSSING		9/30/2018 365 Days Settled			
THOMASVILLE, NC 27360				CR Beds 134 POS Beds 0	
DAVIDSON				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	81.1%
Balance Sheet		Income Statement		Length of Stay	165.9
Current Assets	539,356	Total Charges	19,302,453	Average Wages	18.69
Fixed Assets	12,005,553	Contract Allowance	2,995,100	15.5%	Skilled Nursing 46.1%
Other Assets	1,899,552	Operating Revenue	16,307,353	84.5%	Ancillary Service 21.2%
Total Assets	14,444,461	Operating Expense	17,405,946	106.7%	Current Ratio 0.2
Current Liabilities	2,528,233	Operating Margin	-1,098,593	-6.7%	Days to Collect 12.7
Long Term Liabilities	32,197,943	Other Income	258,362	1.6%	Avg Payment Days 29.2
Total Equity	-20,281,715	Other Expense	0	0.0%	Depreciation Rate 5.5%
Total Liab. and Equity	14,444,461	Net Profit or Loss	(840,231)	-5.2%	Return on Equity 4.1%
345144 PINE RIDGE HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
PINE RIDGE HEALTH AND REHABILITATION CENTER		9/30/2018 365 Days Settled			
THOMASVILLE, NC 27360				CR Beds 154 POS Beds 0	
DAVIDSON				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	86.5%
Balance Sheet		Income Statement		Length of Stay	286.0
Current Assets	4,872,998	Total Charges	12,499,614	Average Wages	14.66
Fixed Assets	87,512	Contract Allowance	3,408,322	27.3%	Skilled Nursing 77.7%
Other Assets	0	Operating Revenue	9,091,292	72.7%	Ancillary Service 18.5%
Total Assets	4,960,510	Operating Expense	9,395,631	103.3%	Current Ratio 11.5
Current Liabilities	422,234	Operating Margin	-304,339	-3.3%	Days to Collect 193.7
Long Term Liabilities	0	Other Income	325,062	3.6%	Avg Payment Days 16.9
Total Equity	4,538,276	Other Expense	0	0.0%	Depreciation Rate 77.6%
Total Liab. and Equity	4,960,510	Net Profit or Loss	20,723	0.2%	Return on Equity 0.5%

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345370 PINEHURST HEALTHCARE & REHAB				Proprietary - Corporation	
PINEHURST HEALTHCARE & REHAB		9/30/2018 365 Days Settled			
PINEHURST, NC 28374		CR Beds 144 POS Beds 0			
MOORE		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		54.1%	
		Length of Stay		96.8	
		Average Wages		16.51	
		9.9% Skilled Nursing		69.2%	
		90.1% Ancillary Service		31.7%	
		95.6% Current Ratio		2.7	
		4.4% Days to Collect		68.2	
		0.4% Avg Payment Days		30.2	
		0.0% Depreciation Rate		5.9%	
		4.8% Return on Equity		-54.1%	
<hr/>					
345415 PINEVILLE REHABILITATION AND LIVING CTR				Proprietary - Partnership	
PINEVILLE REHABILITATION AND LIVING CTR		12/31/2018 365 Days Settled			
PINEVILLE, NC 28134		CR Beds 106 POS Beds 0			
MECKLENBURG		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		75.5%	
		Length of Stay		67.3	
		Average Wages		22.18	
		14.6% Skilled Nursing		82.1%	
		85.4% Ancillary Service		17.9%	
		92.9% Current Ratio		0.8	
		7.1% Days to Collect		40.4	
		0.1% Avg Payment Days		58.5	
		0.0% Depreciation Rate		263.6%	
		7.2% Return on Equity		32.7%	

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345354 PINEY GROVE NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
PINEY GROVE NURSING AND REHABILITATION CENTER		9/30/2018 365 Days Settled			
KERNERSVILLE, NC 27284				CR Beds 92	POS Beds 0
FORSYTH		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	65.0%
Balance Sheet		Income Statement		Length of Stay	149.5
Current Assets	1,319,715	Total Charges	5,965,569	Average Wages	15.88
Fixed Assets	39,398	Contract Allowance	967,743	16.2%	Skilled Nursing 68.1%
Other Assets	0	Operating Revenue	4,997,826	83.8%	Ancillary Service 31.9%
Total Assets	1,359,113	Operating Expense	5,647,544	113.0%	Current Ratio 5.6
Current Liabilities	235,461	Operating Margin	-649,718	-13.0%	Days to Collect 94.1
Long Term Liabilities	0	Other Income	59,332	1.2%	Avg Payment Days 15.4
Total Equity	1,123,652	Other Expense	0	0.0%	Depreciation Rate 70.9%
Total Liab. and Equity	1,359,113	Net Profit or Loss	(590,386)	-11.8%	Return on Equity -52.5%
<hr/>					
345393 PISGAH MANOR HEALTH CARE CENTER				Nonprofit - Other	
PISGAH MANOR HEALTH CARE CENTER		9/30/2018 242 Days Settled			
CANDLER, NC 28715		1/31/2018 123 Days Settled		CR Beds 118	POS Beds 0
BUNCOMBE		Key Performance Ind.			
PALMETTO GBA (NC)				Occupancy Rate	92.8%
Balance Sheet		Income Statement		Length of Stay	99.8
Current Assets	12,023,758	Total Charges	5,870,643	Average Wages	18.34
Fixed Assets	18,069,292	Contract Allowance	1,538,354	26.2%	Skilled Nursing 60.6%
Other Assets	0	Operating Revenue	4,332,289	73.8%	Ancillary Service 25.9%
Total Assets	30,093,050	Operating Expense	4,657,649	107.5%	Current Ratio 4.9
Current Liabilities	2,440,708	Operating Margin	-325,360	-7.5%	Days to Collect 61.0
Long Term Liabilities	8,716,342	Other Income	772,483	17.8%	Avg Payment Days 66.7
Total Equity	18,936,000	Other Expense	0	0.0%	Depreciation Rate 0.6%
Total Liab. and Equity	30,093,050	Net Profit or Loss	363,067	8.4%	Return on Equity 1.9%

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345393 PISGAH MANOR HEALTH CARE CENTER				Proprietary - Corporation	
PISGAH MANOR HEALTH CARE CENTER		9/30/2018 242 Days Settled			
CANDLER, NC 28715		1/31/2018 123 Days Settled		CR Beds 118 POS Beds 0	
BUNCOMBE		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		87.4%	
Balance Sheet		Income Statement		Length of Stay	
				91.9	
Current Assets	3,021,097	Total Charges	14,296,091	Average Wages	
Fixed Assets	1,223,767	Contract Allowance	3,320,605	18.34	
Other Assets	0	Operating Revenue	10,975,486	23.2%	
Total Assets	4,244,864	Operating Expense	13,580,727	76.8%	
Current Liabilities	4,520,254	Operating Margin	-2,605,241	123.7%	
Long Term Liabilities	104,800	Other Income	2,373,993	-23.7%	
Total Equity	-380,190	Other Expense	0	21.6%	
Total Liab. and Equity	4,244,864	Net Profit or Loss	(231,248)	0.0%	
				Days to Collect	
				47.2	
				Avg Payment Days	
				111.3	
				Depreciation Rate	
				108.1%	
				Return on Equity	
				60.8%	
<hr/>					
345185 PREMIER LIVING AND REHAB CENTER				Proprietary - Other	
PREMIER LIVING AND REHAB CENTER		9/30/2018 365 Days Settled			
LAKE WACCAMAW, NC 28450				CR Beds 142 POS Beds 0	
COLUMBUS		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		69.7%	
Balance Sheet		Income Statement		Length of Stay	
				155.7	
Current Assets	755,228	Total Charges	7,987,574	Average Wages	
Fixed Assets	30,085	Contract Allowance	1,167,605	16.58	
Other Assets	0	Operating Revenue	6,819,969	14.6%	
Total Assets	785,313	Operating Expense	6,713,728	85.4%	
Current Liabilities	500,314	Operating Margin	106,241	98.4%	
Long Term Liabilities	69,198	Other Income	110,963	1.6%	
Total Equity	215,801	Other Expense	0	1.6%	
Total Liab. and Equity	785,313	Net Profit or Loss	217,204	0.0%	
				Days to Collect	
				39.2	
				Avg Payment Days	
				25.2	
				Depreciation Rate	
				108.2%	
				Return on Equity	
				100.7%	

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345217 PREMIER NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
PREMIER NURSING AND REHABILITATION CENTER 9/30/2018 365 Days Settled					
JACKSONVILLE, NC 28546				CR Beds 246 POS Beds 0	
ONSLOW				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 60.0%	
Balance Sheet		Income Statement		Length of Stay 91.7	
Current Assets	6,681,927	Total Charges	16,351,205	Average Wages 19.06	
Fixed Assets	89,237	Contract Allowance	3,692,588	22.6% Skilled Nursing 76.4%	
Other Assets	0	Operating Revenue	12,658,617	77.4% Ancillary Service 23.1%	
Total Assets	<u>6,771,164</u>	Operating Expense	13,074,812	103.3% Current Ratio 7.9	
Current Liabilities	841,121	Operating Margin	-416,195	-3.3% Days to Collect 190.7	
Long Term Liabilities	0	Other Income	252,864	2.0% Avg Payment Days 25.0	
Total Equity	5,930,043	Other Expense	0	0.0% Depreciation Rate 66.9%	
Total Liab. and Equity	<u>6,771,164</u>	Net Profit or Loss	<u>(163,331)</u>	-1.3% Return on Equity -2.8%	
345510 PRODIGY TRANSITIONAL REHAB				Proprietary - Corporation	
PRODIGY TRANSITIONAL REHAB 9/30/2018 365 Days Settled					
TARBORO, NC 27886				CR Beds 118 POS Beds 0	
EDGECOMBE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 90.9%	
Balance Sheet		Income Statement		Length of Stay 165.9	
Current Assets	1,055,103	Total Charges	9,993,526	Average Wages 18.24	
Fixed Assets	33,187	Contract Allowance	1,119,583	11.2% Skilled Nursing 75.8%	
Other Assets	0	Operating Revenue	8,873,943	88.8% Ancillary Service 24.2%	
Total Assets	<u>1,088,290</u>	Operating Expense	8,766,912	98.8% Current Ratio 0.5	
Current Liabilities	2,242,846	Operating Margin	107,031	1.2% Days to Collect 30.5	
Long Term Liabilities	0	Other Income	760	0.0% Avg Payment Days 56.0	
Total Equity	-1,154,556	Other Expense	0	0.0% Depreciation Rate 191.3%	
Total Liab. and Equity	<u>1,088,290</u>	Net Profit or Loss	<u>107,791</u>	1.2% Return on Equity -9.3%	

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345551 PRUITTHEALTH-CAROLINA POINT		Proprietary - Other	
PRUITTHEALTH-CAROLINA POINT		6/30/2018 365 Days Settled	
DURHAM, NC 27705		CR Beds 140 POS Beds 0	
DURHAM		Key Performance Ind.	
CAHABA		Occupancy Rate	88.7%
Balance Sheet		Income Statement	
Current Assets	-14,497,926	Total Charges	11,944,182
Fixed Assets	604,919	Contract Allowance	2,012,040
Other Assets	12,110	Operating Revenue	9,932,142
Total Assets	<u>-13,880,897</u>	Operating Expense	11,634,528
Current Liabilities	986,345	Operating Margin	-1,702,386
Long Term Liabilities	0	Other Income	18,573
Total Equity	<u>-14,867,242</u>	Other Expense	0
Total Liab. and Equity	<u>-13,880,897</u>	Net Profit or Loss	<u>(1,683,813)</u>
		16.8%	Skilled Nursing 80.3%
		83.2%	Ancillary Service 19.7%
		117.1%	Current Ratio (14.7)
		-17.1%	Days to Collect (534.7)
		0.2%	Avg Payment Days 20.1
		0.0%	Depreciation Rate 41.9%
		-17.0%	Return on Equity 11.3%

345061 PRUITTHEALTH-DURHAM		Proprietary - Other	
PRUITTHEALTH-DURHAM		6/30/2018 365 Days Settled	
DURHAM, NC 27705		CR Beds 125 POS Beds 0	
DURHAM		Key Performance Ind.	
BLUE CROSS (GEORGIA)		Occupancy Rate	92.9%
Balance Sheet		Income Statement	
Current Assets	-24,104,140	Total Charges	14,657,236
Fixed Assets	4,924,155	Contract Allowance	4,131,757
Other Assets	0	Operating Revenue	10,525,479
Total Assets	<u>-19,179,985</u>	Operating Expense	12,164,260
Current Liabilities	886,209	Operating Margin	-1,638,781
Long Term Liabilities	0	Other Income	24,006
Total Equity	<u>-20,066,194</u>	Other Expense	0
Total Liab. and Equity	<u>-19,179,985</u>	Net Profit or Loss	<u>(1,614,775)</u>
		28.2%	Skilled Nursing 74.3%
		71.8%	Ancillary Service 25.7%
		115.6%	Current Ratio (27.2)
		-15.6%	Days to Collect (837.3)
		0.2%	Avg Payment Days 17.2
		0.0%	Depreciation Rate 14.4%
		-15.3%	Return on Equity 8.0%

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345124 PRUITTHEALTH-ELKIN				Proprietary - Other		
PRUITTHEALTH-ELKIN		6/30/2018 365 Days Settled				
ELKIN, NC 28621				CR Beds 100 POS Beds 0		
SURRY				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	95.2%	
Balance Sheet		Income Statement		Length of Stay	76.2	
Current Assets	1,768,294	Total Charges	12,344,889	Average Wages	17.25	
Fixed Assets	1,008,865	Contract Allowance	2,346,363	19.0%	Skilled Nursing	64.0%
Other Assets	0	Operating Revenue	9,998,526	81.0%	Ancillary Service	36.0%
Total Assets	2,777,159	Operating Expense	10,527,240	105.3%	Current Ratio	2.5
Current Liabilities	708,797	Operating Margin	-528,714	-5.3%	Days to Collect	64.1
Long Term Liabilities	0	Other Income	16,988	0.2%	Avg Payment Days	17.4
Total Equity	2,068,362	Other Expense	0	0.0%	Depreciation Rate	41.8%
Total Liab. and Equity	2,777,159	Net Profit or Loss	(511,726)	-5.1%	Return on Equity	-24.7%

345105 PRUITTHEALTH-HIGH POINT				Proprietary - Other		
PRUITTHEALTH-HIGH POINT		6/30/2018 365 Days Settled				
HIGH POINT, NC 27265				CR Beds 100 POS Beds 0		
FORSYTH				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	80.2%	
Balance Sheet		Income Statement		Length of Stay	164.4	
Current Assets	-22,519,290	Total Charges	7,984,797	Average Wages	19.33	
Fixed Assets	1,718,990	Contract Allowance	2,157,336	27.0%	Skilled Nursing	82.3%
Other Assets	0	Operating Revenue	5,827,461	73.0%	Ancillary Service	17.7%
Total Assets	-20,800,300	Operating Expense	7,968,395	136.7%	Current Ratio	(42.3)
Current Liabilities	532,699	Operating Margin	-2,140,934	-36.7%	Days to Collect	(1,412.9)
Long Term Liabilities	0	Other Income	6,623	0.1%	Avg Payment Days	19.0
Total Equity	-21,332,999	Other Expense	0	0.0%	Depreciation Rate	35.5%
Total Liab. and Equity	-20,800,300	Net Profit or Loss	(2,134,311)	-36.6%	Return on Equity	10.0%

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345357 PRUITTHEALTH-NEUSE				Proprietary - Other	
PRUITTHEALTH-NEUSE		6/30/2018 365 Days Settled			
NEW BERN, NC 28560				CR Beds 110 POS Beds 0	
CRAVEN				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	92.3%
Balance Sheet		Income Statement		Length of Stay	92.9
Current Assets	1,442,378	Total Charges	12,473,750	Average Wages	19.48
Fixed Assets	553,697	Contract Allowance	3,883,493	31.1%	Skilled Nursing 78.8%
Other Assets	0	Operating Revenue	8,590,257	68.9%	Ancillary Service 21.2%
Total Assets	<u>1,996,075</u>	Operating Expense	8,992,538	104.7%	Current Ratio 2.5
Current Liabilities	585,929	Operating Margin	-402,281	-4.7%	Days to Collect 60.6
Long Term Liabilities	0	Other Income	4,971	0.1%	Avg Payment Days 18.2
Total Equity	<u>1,410,146</u>	Other Expense	0	0.0%	Depreciation Rate 46.6%
Total Liab. and Equity	<u>1,996,075</u>	Net Profit or Loss	<u>(397,310)</u>	-4.6%	Return on Equity -28.2%
345538 PRUITTHEALTH-RALEIGH				Proprietary - Other	
PRUITTHEALTH-RALEIGH		6/30/2018 365 Days Settled			
RALEIGH, NC 27603				CR Beds 150 POS Beds 0	
WAKE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	95.1%
Balance Sheet		Income Statement		Length of Stay	71.6
Current Assets	-7,844,600	Total Charges	20,079,725	Average Wages	20.01
Fixed Assets	734,004	Contract Allowance	5,327,178	26.5%	Skilled Nursing 66.3%
Other Assets	300,000	Operating Revenue	14,752,547	73.5%	Ancillary Service 33.7%
Total Assets	<u>-6,810,596</u>	Operating Expense	16,429,489	111.4%	Current Ratio (7.5)
Current Liabilities	1,044,425	Operating Margin	-1,676,942	-11.4%	Days to Collect (194.8)
Long Term Liabilities	0	Other Income	21,190	0.1%	Avg Payment Days 17.9
Total Equity	<u>-7,855,021</u>	Other Expense	0	0.0%	Depreciation Rate 35.1%
Total Liab. and Equity	<u>-6,810,596</u>	Net Profit or Loss	<u>(1,655,752)</u>	-11.2%	Return on Equity 21.1%

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345378 PRUITTHEALTH-ROCKINGHAM				Proprietary - Other	
PRUITTHEALTH-ROCKINGHAM		6/30/2018 365 Days Settled			
ROCKINGHAM, NC 28379		CR Beds 120 POS Beds 0			
RICHMOND		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		71.7%	
		Length of Stay		105.4	
		Average Wages		17.07	
		21.1% Skilled Nursing		79.7%	
		78.9% Ancillary Service		20.3%	
		104.3% Current Ratio		(1.7)	
		-4.3% Days to Collect		(64.2)	
		0.1% Avg Payment Days		23.0	
		0.0% Depreciation Rate		37.9%	
		-4.3% Return on Equity		24.0%	
<hr/>					
345182 PRUITTHEALTH-SEALEVEL				Proprietary - Other	
PRUITTHEALTH-SEALEVEL		6/30/2018 365 Days Settled			
SEALEVEL, NC 28577		CR Beds 104 POS Beds 0			
CARTERET		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		51.8%	
		Length of Stay		138.6	
		Average Wages		18.89	
		13.6% Skilled Nursing		66.4%	
		86.4% Ancillary Service		33.6%	
		132.0% Current Ratio		(19.9)	
		-32.0% Days to Collect		(783.9)	
		0.2% Avg Payment Days		19.6	
		0.0% Depreciation Rate		93.1%	
		-31.8% Return on Equity		18.4%	

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345515 PRUITTHEALTH-TOWN CENTER				Proprietary - Other	
PRUITTHEALTH-TOWN CENTER		6/30/2018 365 Days Settled			
HARRISBURG, NC 28075		CR Beds 70 POS Beds 0			
CABARRUS		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		94.8%	
Balance Sheet		Income Statement		Length of Stay	
				44.4	
Current Assets	719,427	Total Charges	10,473,906	Average Wages	
Fixed Assets	530,134	Contract Allowance	2,124,914	19.55	
Other Assets	259	Operating Revenue	8,348,992	20.3%	Skilled Nursing
Total Assets	1,249,820	Operating Expense	8,042,109	79.7%	Ancillary Service
Current Liabilities	464,749	Operating Margin	306,883	96.3%	Current Ratio
Long Term Liabilities	0	Other Income	4,500	3.7%	Days to Collect
Total Equity	785,071	Other Expense	0	0.1%	Avg Payment Days
Total Liab. and Equity	1,249,820	Net Profit or Loss	311,383	0.0%	Depreciation Rate
				3.7%	Return on Equity
					39.7%

345371 PRUITTHEALTH-TRENT				Proprietary - Other	
PRUITTHEALTH-TRENT		6/30/2018 365 Days Settled			
NEW BERN, NC 28560		CR Beds 116 POS Beds 0			
CRAVEN		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		79.4%	
Balance Sheet		Income Statement		Length of Stay	
				109.9	
Current Assets	-14,207,740	Total Charges	10,534,201	Average Wages	
Fixed Assets	440,891	Contract Allowance	3,311,499	18.76	
Other Assets	0	Operating Revenue	7,222,702	31.4%	Skilled Nursing
Total Assets	-13,766,849	Operating Expense	8,453,377	68.6%	Ancillary Service
Current Liabilities	668,288	Operating Margin	-1,230,675	117.0%	Current Ratio
Long Term Liabilities	0	Other Income	2,575	-17.0%	Days to Collect
Total Equity	-14,435,137	Other Expense	0	0.0%	Avg Payment Days
Total Liab. and Equity	-13,766,849	Net Profit or Loss	(1,228,100)	0.0%	Depreciation Rate
				-17.0%	Return on Equity
					8.5%

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345566 PRUITTHEALTH-UNION POINTE				Proprietary - Other	
PRUITTHEALTH-UNION POINTE		6/30/2018 365 Days Settled			
MONROE, NC 28110		CR Beds 90 POS Beds 0			
UNION		Key Performance Ind.			
PALMETTO GBA (SC)		Occupancy Rate		92.4%	
Balance Sheet		Income Statement		Length of Stay 47.8	
Current Assets	-5,327,297	Total Charges	12,066,028	Average Wages	19.56
Fixed Assets	184,099	Contract Allowance	1,700,640	14.1%	Skilled Nursing 55.8%
Other Assets	2,916	Operating Revenue	10,365,388	85.9%	Ancillary Service 44.2%
Total Assets	-5,140,282	Operating Expense	10,993,015	106.1%	Current Ratio (9.1)
Current Liabilities	587,028	Operating Margin	-627,627	-6.1%	Days to Collect (188.9)
Long Term Liabilities	0	Other Income	10,390	0.1%	Avg Payment Days 15.8
Total Equity	-5,727,310	Other Expense	0	0.0%	Depreciation Rate 514.6%
Total Liab. and Equity	-5,140,282	Net Profit or Loss	(617,237)	-6.0%	Return on Equity 10.8%

345384 PRUITTHEATH-FARMVILLE				Proprietary - Other	
PRUITTHEATH-FARMVILLE		6/30/2018 365 Days Settled			
FARMVILLE, NC 27828		CR Beds 56 POS Beds 0			
PITT		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		90.5%	
Balance Sheet		Income Statement		Length of Stay 104.5	
Current Assets	-2,191,991	Total Charges	5,868,017	Average Wages	18.08
Fixed Assets	279,403	Contract Allowance	1,492,828	25.4%	Skilled Nursing 70.0%
Other Assets	0	Operating Revenue	4,375,189	74.6%	Ancillary Service 30.0%
Total Assets	-1,912,588	Operating Expense	4,826,532	110.3%	Current Ratio (4.9)
Current Liabilities	451,027	Operating Margin	-451,343	-10.3%	Days to Collect (184.5)
Long Term Liabilities	0	Other Income	602	0.0%	Avg Payment Days 20.1
Total Equity	-2,363,615	Other Expense	0	0.0%	Depreciation Rate 34.7%
Total Liab. and Equity	-1,912,588	Net Profit or Loss	(450,741)	-10.3%	Return on Equity 19.1%

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345049 RALEIGH REHABILITATION CENTER				Proprietary - Corporation	
RALEIGH REHABILITATION CENTER		12/31/2018 365 Days Settled			
RALEIGH, NC 27605		CR Beds 157 POS Beds 0			
WAKE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		77.4%	
		Length of Stay		113.7	
		Average Wages		20.99	
		Skilled Nursing		76.4%	
		Ancillary Service		23.6%	
		Current Ratio		(1.2)	
		Days to Collect		49.6	
		Avg Payment Days		17.9	
		Depreciation Rate		678.2%	
		Return on Equity		153.5%	
Balance Sheet		Income Statement			
Current Assets	-722,955	Total Charges	13,898,409		
Fixed Assets	159,894	Contract Allowance	2,627,719	18.9%	
Other Assets	561,345	Operating Revenue	11,270,690	81.1%	
Total Assets	-1,716	Operating Expense	12,727,861	112.9%	
Current Liabilities	623,415	Operating Margin	-1,457,171	-12.9%	
Long Term Liabilities	316,613	Other Income	11,732	0.1%	
Total Equity	-941,744	Other Expense	0	0.0%	
Total Liab. and Equity	-1,716	Net Profit or Loss	(1,445,439)	-12.8%	

345155 RANDOLPH HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
RANDOLPH HEALTH AND REHABILITATION CENTER		12/31/2018 365 Days Settled			
ASHEBORO, NC 27203		CR Beds 238 POS Beds 0			
RANDOLPH		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		66.9%	
		Length of Stay		88.7	
		Average Wages		21.74	
		Skilled Nursing		94.8%	
		Ancillary Service		5.2%	
		Current Ratio		1.1	
		Days to Collect		25.3	
		Avg Payment Days		36.8	
		Depreciation Rate		76.4%	
		Return on Equity		-29.8%	
Balance Sheet		Income Statement			
Current Assets	1,033,175	Total Charges	49,018,788		
Fixed Assets	109,256	Contract Allowance	37,030,167	75.5%	
Other Assets	29,272	Operating Revenue	11,988,621	24.5%	
Total Assets	1,171,703	Operating Expense	14,149,615	118.0%	
Current Liabilities	953,029	Operating Margin	-2,160,994	-18.0%	
Long Term Liabilities	-6,684,118	Other Income	103,461	0.9%	
Total Equity	6,902,792	Other Expense	0	0.0%	
Total Liab. and Equity	1,171,703	Net Profit or Loss	(2,057,533)	-17.2%	

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345356 RICH SQUARE NURSING & REHAB				Proprietary - Partnership	
RICH SQUARE NURSING & REHAB		12/31/2018 365 Days Settled			
RICH SQUARE, NC 27869		CR Beds 69		POS Beds 0	
NORTHAMPTON		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		85.9%	
Balance Sheet		Income Statement		Length of Stay 93.3	
Current Assets	1,102,801	Total Charges	8,188,543	Average Wages	17.10
Fixed Assets	154,850	Contract Allowance	2,213,269	27.0% Skilled Nursing	54.6%
Other Assets	115,014	Operating Revenue	5,975,274	73.0% Ancillary Service	45.4%
Total Assets	<u>1,372,665</u>	Operating Expense	5,886,277	98.5% Current Ratio	1.3
Current Liabilities	832,909	Operating Margin	88,997	1.5% Days to Collect	49.3
Long Term Liabilities	61,199	Other Income	64,458	1.1% Avg Payment Days	47.3
Total Equity	478,557	Other Expense	0	0.0% Depreciation Rate	292.9%
Total Liab. and Equity	<u>1,372,665</u>	Net Profit or Loss	<u>153,455</u>	2.6% Return on Equity	32.1%
345293 RICHMOND PINES HEALTHCARE AND REHABILITATION CENTE				Proprietary - Corporation	
RICHMOND PINES HEALTHCARE AND REHABILITATION CENTE		9/30/2018 365 Days Settled			
HAMLET, NC 28345		CR Beds 115		POS Beds 0	
RICHMOND		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		70.1%	
Balance Sheet		Income Statement		Length of Stay 168.1	
Current Assets	-18,267	Total Charges	8,105,118	Average Wages	15.09
Fixed Assets	184,417	Contract Allowance	1,669,756	20.6% Skilled Nursing	77.1%
Other Assets	0	Operating Revenue	6,435,362	79.4% Ancillary Service	21.8%
Total Assets	<u>166,150</u>	Operating Expense	8,338,619	129.6% Current Ratio	(0.1)
Current Liabilities	311,031	Operating Margin	-1,903,257	-29.6% Days to Collect	(4.4)
Long Term Liabilities	0	Other Income	251,265	3.9% Avg Payment Days	14.8
Total Equity	-144,881	Other Expense	0	0.0% Depreciation Rate	74.5%
Total Liab. and Equity	<u>166,150</u>	Net Profit or Loss	<u>(1,651,992)</u>	-25.7% Return on Equity	1,140.2%

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345228 RIDGEWOOD LIVING & REHAB CENTER				Proprietary - Partnership	
RIDGEWOOD LIVING & REHAB CENTER		12/31/2018 365 Days Settled			
WASHINGTON, NC 27889		CR Beds 150 POS Beds 0			
BEAUFORT		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		76.8%	
Balance Sheet		Income Statement		Length of Stay	
				93.0	
Current Assets	1,501,320	Total Charges	10,428,449	Average Wages	
Fixed Assets	109,832	Contract Allowance	1,202,160	11.5%	
Other Assets	1,309,155	Operating Revenue	9,226,289	88.5%	
Total Assets	2,920,307	Operating Expense	9,289,540	100.7%	
Current Liabilities	1,415,356	Operating Margin	-63,251	-0.7%	
Long Term Liabilities	502,192	Other Income	1,623	0.0%	
Total Equity	1,002,759	Other Expense	0	0.0%	
Total Liab. and Equity	2,920,307	Net Profit or Loss	(61,628)	-0.7%	

345528 RIVER LANDING AT SANDY RIDGE				Nonprofit - Church	
RIVER LANDING AT SANDY RIDGE		9/30/2018 365 Days Settled			
COLFAX, NC 27235		CR Beds 116 POS Beds 0			
GUILFORD		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		94.4%	
Balance Sheet		Income Statement		Length of Stay	
				330.5	
Current Assets	17,615,421	Total Charges	11,322,852	Average Wages	
Fixed Assets	85,433,023	Contract Allowance	1,222,131	10.8%	
Other Assets	40,727,907	Operating Revenue	10,100,721	89.2%	
Total Assets	143,776,351	Operating Expense	23,332,254	231.0%	
Current Liabilities	7,207,277	Operating Margin	-13,231,533	-131.0%	
Long Term Liabilities	109,272,920	Other Income	23,616,441	233.8%	
Total Equity	27,296,154	Other Expense	0	0.0%	
Total Liab. and Equity	143,776,351	Net Profit or Loss	10,384,908	102.8%	

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345215 RIVER TRACE NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
RIVER TRACE NURSING AND REHABILITATION CENTER		9/30/2018 365 Days Settled			
WASHINGTON, NC 27889				CR Beds 150 POS Beds 0	
BEAUFORT				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	86.2%
				Length of Stay	124.5
				Average Wages	16.71
				Skilled Nursing	74.4%
				Ancillary Service	22.3%
				Current Ratio	7.8
				Days to Collect	122.2
				Avg Payment Days	16.0
				Depreciation Rate	84.6%
				Return on Equity	-1.5%

Balance Sheet		Income Statement			
Current Assets	3,521,501	Total Charges	12,477,090		
Fixed Assets	72,684	Contract Allowance	2,185,819	17.5%	
Other Assets	0	Operating Revenue	10,291,271	82.5%	
Total Assets	3,594,185	Operating Expense	10,559,313	102.6%	
Current Liabilities	451,777	Operating Margin	-268,042	-2.6%	
Long Term Liabilities	0	Other Income	221,181	2.1%	
Total Equity	3,142,408	Other Expense	0	0.0%	
Total Liab. and Equity	3,594,185	Net Profit or Loss	(46,861)	-0.5%	

345211 RIVERPOINT CREST NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
RIVERPOINT CREST NURSING AND REHABILITATION CENTER		9/30/2018 365 Days Settled			
NEW BERN, NC 28563				CR Beds 123 POS Beds 0	
CRAVEN				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	73.5%
				Length of Stay	215.8
				Average Wages	18.32
				Skilled Nursing	77.4%
				Ancillary Service	17.8%
				Current Ratio	(2.0)
				Days to Collect	(32.8)
				Avg Payment Days	14.3
				Depreciation Rate	86.3%
				Return on Equity	33.2%

Balance Sheet		Income Statement			
Current Assets	-548,961	Total Charges	9,312,907		
Fixed Assets	85,136	Contract Allowance	2,399,461	25.8%	
Other Assets	0	Operating Revenue	6,913,446	74.2%	
Total Assets	-463,825	Operating Expense	7,422,025	107.4%	
Current Liabilities	280,608	Operating Margin	-508,579	-7.4%	
Long Term Liabilities	0	Other Income	261,156	3.8%	
Total Equity	-744,433	Other Expense	0	0.0%	
Total Liab. and Equity	-463,825	Net Profit or Loss	(247,423)	-3.6%	

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345266 ROANOKE LANDING NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
ROANOKE LANDING NURSING AND REHABILITATION CENTER		9/30/2018 365 Days Settled			
PLYMOUTH, NC 27962				CR Beds 123 POS Beds 0	
WASHINGTON				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA FOR PR),				Occupancy Rate 79.0%	
Balance Sheet		Income Statement		Length of Stay 172.2	
Current Assets	704,692	Total Charges	9,908,571	Average Wages 16.42	
Fixed Assets	113,243	Contract Allowance	2,298,565	23.2%	Skilled Nursing 79.7%
Other Assets	0	Operating Revenue	7,610,006	76.8%	Ancillary Service 19.2%
Total Assets	<u>817,935</u>	Operating Expense	7,896,488	103.8%	Current Ratio 1.6
Current Liabilities	446,535	Operating Margin	-286,482	-3.8%	Days to Collect 30.0
Long Term Liabilities	0	Other Income	51,901	0.7%	Avg Payment Days 19.4
Total Equity	<u>371,400</u>	Other Expense	0	0.0%	Depreciation Rate 195.7%
Total Liab. and Equity	<u>817,935</u>	Net Profit or Loss	<u>(234,581)</u>	-3.1%	Return on Equity -63.2%
345145 ROANOKE RIVER NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
ROANOKE RIVER NURSING AND REHABILITATION CENTER		9/30/2018 365 Days Settled			
WILLIAMSTON, NC 27892				CR Beds 154 POS Beds 0	
MARTIN				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 65.5%	
Balance Sheet		Income Statement		Length of Stay 177.9	
Current Assets	-3,981,034	Total Charges	9,077,387	Average Wages 17.91	
Fixed Assets	90,880	Contract Allowance	1,596,366	17.6%	Skilled Nursing 82.0%
Other Assets	0	Operating Revenue	7,481,021	82.4%	Ancillary Service 18.0%
Total Assets	<u>-3,890,154</u>	Operating Expense	8,339,959	111.5%	Current Ratio (9.3)
Current Liabilities	429,508	Operating Margin	-858,938	-11.5%	Days to Collect (197.6)
Long Term Liabilities	0	Other Income	118,485	1.6%	Avg Payment Days 18.6
Total Equity	<u>-4,319,662</u>	Other Expense	0	0.0%	Depreciation Rate 214.6%
Total Liab. and Equity	<u>-3,890,154</u>	Net Profit or Loss	<u>(740,453)</u>	-9.9%	Return on Equity 17.1%

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345260 ROCKY MOUNT REHABILITATION CENTER				Proprietary - Corporation	
ROCKY MOUNT REHABILITATION CENTER 12/31/2018 365 Days Settled					
ROCKY MOUNT, NC 27804				CR Beds 117 POS Beds 0	
NASH				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 94.8%	
Balance Sheet		Income Statement		Length of Stay 83.6	
Current Assets	1,292,695	Total Charges	14,183,739	Average Wages 19.96	
Fixed Assets	159,351	Contract Allowance	2,896,261	20.4% Skilled Nursing 77.0%	
Other Assets	567,345	Operating Revenue	11,287,478	79.6% Ancillary Service 23.0%	
Total Assets	2,019,391	Operating Expense	10,739,452	95.1% Current Ratio 2.7	
Current Liabilities	477,138	Operating Margin	548,026	4.9% Days to Collect 49.1	
Long Term Liabilities	228,545	Other Income	16,037	0.1% Avg Payment Days 16.2	
Total Equity	1,313,708	Other Expense	0	0.0% Depreciation Rate 652.1%	
Total Liab. and Equity	2,019,391	Net Profit or Loss	564,063	5.0% Return on Equity 42.9%	
<hr/>					
345311 ROXBORO HEALTHCARE & REHAB CENTER				Proprietary - Corporation	
ROXBORO HEALTHCARE & REHAB CENTER 9/30/2018 365 Days Settled					
ROXBORO, NC 27573				CR Beds 145 POS Beds 0	
PERSON				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 89.1%	
Balance Sheet		Income Statement		Length of Stay 224.4	
Current Assets	1,893,446	Total Charges	11,316,991	Average Wages 17.94	
Fixed Assets	578,851	Contract Allowance	874,772	7.7% Skilled Nursing 69.3%	
Other Assets	6,304,863	Operating Revenue	10,442,219	92.3% Ancillary Service 29.8%	
Total Assets	8,777,160	Operating Expense	9,766,877	93.5% Current Ratio 2.1	
Current Liabilities	921,863	Operating Margin	675,342	6.5% Days to Collect 36.5	
Long Term Liabilities	874,510	Other Income	-5,284	-0.1% Avg Payment Days 32.6	
Total Equity	6,980,787	Other Expense	0	0.0% Depreciation Rate 4.7%	
Total Liab. and Equity	8,777,160	Net Profit or Loss	670,057	6.4% Return on Equity 9.6%	

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345026 ROYAL PARK REHAB & HEALTH CTR OF MATTHEWS		Proprietary - Corporation	
ROYAL PARK REHAB & HEALTH CTR OF MATTHEWS		9/30/2018 365 Days Settled	
MATTHEWS, NC 28105		CR Beds 169 POS Beds 0	
MECKLENBURG		Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	86.4%
		Length of Stay	91.7
		Average Wages	21.52
		20.5% Skilled Nursing	79.8%
		79.5% Ancillary Service	20.2%
		101.2% Current Ratio	(3.3)
		-1.2% Days to Collect	49.0
		0.1% Avg Payment Days	72.3
		0.0% Depreciation Rate	447.3%
		-1.1% Return on Equity	1.1%

Balance Sheet		Income Statement	
Current Assets	-9,442,013	Total Charges	15,945,310
Fixed Assets	58,022	Contract Allowance	3,269,431
Other Assets	0	Operating Revenue	12,675,879
Total Assets	-9,383,991	Operating Expense	12,833,282
Current Liabilities	2,879,030	Operating Margin	-157,403
Long Term Liabilities	0	Other Income	17,893
Total Equity	-12,263,021	Other Expense	0
Total Liab. and Equity	-9,383,991	Net Profit or Loss	(139,510)

345479 SALEM TOWNE		Nonprofit - Church	
SALEM TOWNE		3/31/2018 365 Days Settled	
WINSTON SALEM, NC 27106		CR Beds 166 POS Beds 0	
FORSYTH		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	77.2%
		Length of Stay	85.6
		Average Wages	16.22
		16.9% Skilled Nursing	34.8%
		83.1% Ancillary Service	18.5%
		135.2% Current Ratio	0.9
		-35.2% Days to Collect	40.2
		19.5% Avg Payment Days	59.5
		0.0% Depreciation Rate	4.8%
		-15.8% Return on Equity	-16.0%

Balance Sheet		Income Statement	
Current Assets	20,114,284	Total Charges	24,170,615
Fixed Assets	92,652,006	Contract Allowance	4,087,111
Other Assets	0	Operating Revenue	20,083,504
Total Assets	112,766,290	Operating Expense	27,159,376
Current Liabilities	22,673,248	Operating Margin	-7,075,872
Long Term Liabilities	70,302,897	Other Income	3,907,562
Total Equity	19,790,145	Other Expense	0
Total Liab. and Equity	112,766,290	Net Profit or Loss	(3,168,310)

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345286 SALISBURY CENTER				Proprietary - Corporation	
SALISBURY CENTER		12/31/2018 365 Days Settled			
SALISBURY, NC 28147				CR Beds 180 POS Beds 0	
ROWAN				Key Performance Ind.	
Novitas PA				Occupancy Rate	70.0%
Balance Sheet		Income Statement		Length of Stay	233.4
Current Assets	1,061,747	Total Charges	17,310,139	Average Wages	20.42
Fixed Assets	556,538	Contract Allowance	6,767,863	39.1% Skilled Nursing	79.1%
Other Assets	-11,607,015	Operating Revenue	10,542,276	60.9% Ancillary Service	19.6%
Total Assets	-9,988,730	Operating Expense	10,074,594	95.6% Current Ratio	1.5
Current Liabilities	700,036	Operating Margin	467,682	4.4% Days to Collect	35.7
Long Term Liabilities	-11,292,870	Other Income	136,422	1.3% Avg Payment Days	15.4
Total Equity	604,104	Other Expense	0	0.0% Depreciation Rate	131.7%
Total Liab. and Equity	-9,988,730	Net Profit or Loss	604,104	5.7% Return on Equity	100.0%

345534 SANFORD HEALTH & REHABILITATION CO				Proprietary - Corporation	
SANFORD HEALTH & REHABILITATION CO		12/31/2018 365 Days Settled			
SANFORD, NC 27330				CR Beds 131 POS Beds 0	
LEE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	84.1%
Balance Sheet		Income Statement		Length of Stay	96.9
Current Assets	2,355,679	Total Charges	11,132,653	Average Wages	17.61
Fixed Assets	649,476	Contract Allowance	1,280,632	11.5% Skilled Nursing	75.7%
Other Assets	0	Operating Revenue	9,852,021	88.5% Ancillary Service	24.3%
Total Assets	3,005,155	Operating Expense	9,624,277	97.7% Current Ratio	2.4
Current Liabilities	986,603	Operating Margin	227,744	2.3% Days to Collect	44.6
Long Term Liabilities	0	Other Income	37,406	0.4% Avg Payment Days	18.6
Total Equity	2,018,552	Other Expense	0	0.0% Depreciation Rate	53.5%
Total Liab. and Equity	3,005,155	Net Profit or Loss	265,150	2.7% Return on Equity	13.1%

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345331 SARDIS OAKS				Nonprofit - Other	
SARDIS OAKS		9/30/2018 365 Days Settled			
CHARLOTTE, NC 28270				CR Beds 124 POS Beds 0	
MECKLENBURG				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	83.6%
Balance Sheet		Income Statement		Length of Stay	57.9
Current Assets	929,225	Total Charges	15,228,845	Average Wages	23.35
Fixed Assets	5,098,871	Contract Allowance	5,413,441	35.5%	Skilled Nursing
Other Assets	0	Operating Revenue	9,815,404	64.5%	Ancillary Service
Total Assets	6,028,096	Operating Expense	13,502,757	137.6%	Current Ratio
Current Liabilities	36,646,128	Operating Margin	-3,687,353	-37.6%	Days to Collect
Long Term Liabilities	0	Other Income	48,739	0.5%	Avg Payment Days
Total Equity	-30,618,032	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	6,028,096	Net Profit or Loss	(3,638,614)	-37.1%	Return on Equity
					11.9%
345489 SATURN NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
SATURN NURSING AND REHABILITATION CENTER		12/31/2018 365 Days Settled			
CHARLOTTE, NC 28262				CR Beds 140 POS Beds 0	
MECKLENBURG				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	78.5%
Balance Sheet		Income Statement		Length of Stay	153.7
Current Assets	4,816,974	Total Charges	11,593,660	Average Wages	21.16
Fixed Assets	776,110	Contract Allowance	2,637,968	22.8%	Skilled Nursing
Other Assets	0	Operating Revenue	8,955,692	77.2%	Ancillary Service
Total Assets	5,593,084	Operating Expense	8,322,594	92.9%	Current Ratio
Current Liabilities	785,671	Operating Margin	633,098	7.1%	Days to Collect
Long Term Liabilities	16,218	Other Income	29,290	0.3%	Avg Payment Days
Total Equity	4,791,195	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	5,593,084	Net Profit or Loss	662,388	7.4%	Return on Equity
					13.8%

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345297 SCOTIA VILLAGE-SNF				Nonprofit - Church	
SCOTIA VILLAGE-SNF		9/30/2018 365 Days Settled			
LAURINBURG, NC 28352				CR Beds 90	POS Beds 0
SCOTLAND				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	85.5%
Balance Sheet		Income Statement		Length of Stay	468.3
Current Assets	3,400,368	Total Charges	7,404,339	Average Wages	15.99
Fixed Assets	25,561,127	Contract Allowance	1,378,405	18.6%	Skilled Nursing 70.2%
Other Assets	6,748,893	Operating Revenue	6,025,934	81.4%	Ancillary Service 11.8%
Total Assets	35,710,388	Operating Expense	12,142,771	201.5%	Current Ratio 1.9
Current Liabilities	1,775,937	Operating Margin	-6,116,837	-101.5%	Days to Collect 42.5
Long Term Liabilities	19,571,947	Other Income	7,152,338	118.7%	Avg Payment Days 23.1
Total Equity	14,362,504	Other Expense	0	0.0%	Depreciation Rate 4.3%
Total Liab. and Equity	35,710,388	Net Profit or Loss	1,035,501	17.2%	Return on Equity 7.2%
345383 SCOTTISH PINES REHABILITATION AND NURSING CENTER				Proprietary - Corporation	
SCOTTISH PINES REHABILITATION AND NURSING CENTER		9/30/2018 365 Days Settled			
LAURINBURG, NC 28352				CR Beds 149	POS Beds 0
SCOTLAND				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	81.7%
Balance Sheet		Income Statement		Length of Stay	112.2
Current Assets	1,802,242	Total Charges	14,163,822	Average Wages	16.87
Fixed Assets	66,384	Contract Allowance	2,779,965	19.6%	Skilled Nursing 78.4%
Other Assets	116,765	Operating Revenue	11,383,857	80.4%	Ancillary Service 21.6%
Total Assets	1,985,391	Operating Expense	11,469,887	100.8%	Current Ratio 3.3
Current Liabilities	552,245	Operating Margin	-86,030	-0.8%	Days to Collect 45.5
Long Term Liabilities	347,666	Other Income	234,535	2.1%	Avg Payment Days 20.4
Total Equity	1,085,480	Other Expense	0	0.0%	Depreciation Rate 171.2%
Total Liab. and Equity	1,985,391	Net Profit or Loss	148,505	1.3%	Return on Equity 13.7%

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345316 SENIOR CITIZENS HOME				Proprietary - Corporation	
SENIOR CITIZENS HOME		9/30/2018 365 Days Settled			
HENDERSON, NC 27537				CR Beds 114 POS Beds 0	
VANCE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	74.5%
				Length of Stay	193.6
Balance Sheet		Income Statement		Average Wages	19.24
Current Assets	1,042,393	Total Charges	6,648,734	16.5%	Skilled Nursing 59.6%
Fixed Assets	404,175	Contract Allowance	1,094,712	83.5%	Ancillary Service 25.9%
Other Assets	0	Operating Revenue	5,554,022	97.6%	Current Ratio 1.4
Total Assets	<u>1,446,568</u>	Operating Expense	<u>5,418,351</u>	2.4%	Days to Collect 47.2
Current Liabilities	749,040	Operating Margin	135,671	0.2%	Avg Payment Days 47.7
Long Term Liabilities	625,057	Other Income	10,922	0.0%	Depreciation Rate 6.2%
Total Equity	<u>72,471</u>	Other Expense	0	2.6%	Return on Equity 202.3%
Total Liab. and Equity	<u>1,446,568</u>	Net Profit or Loss	<u>146,593</u>		
345289 SENTARA NURSING CENTER				Nonprofit - Other	
SENTARA NURSING CENTER		12/31/2018 365 Days Settled			
BARCO, NC 27917				CR Beds 100 POS Beds 0	
CURRITUCK				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	64.4%
				Length of Stay	88.4
Balance Sheet		Income Statement		Average Wages	20.62
Current Assets	-3,116,722	Total Charges	9,881,087	44.7%	Skilled Nursing 52.1%
Fixed Assets	1,811,724	Contract Allowance	4,416,991	55.3%	Ancillary Service 47.7%
Other Assets	161,553	Operating Revenue	5,464,096	119.1%	Current Ratio (5.9)
Total Assets	<u>-1,143,445</u>	Operating Expense	<u>6,506,628</u>	-19.1%	Days to Collect 78.9
Current Liabilities	532,749	Operating Margin	-1,042,532	0.6%	Avg Payment Days 4.2
Long Term Liabilities	80,815	Other Income	32,726	0.0%	Depreciation Rate 3.6%
Total Equity	<u>-1,757,009</u>	Other Expense	0	-18.5%	Return on Equity 57.5%
Total Liab. and Equity	<u>-1,143,445</u>	Net Profit or Loss	<u>(1,009,806)</u>		

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345483 SHAIRE NURSING CENTER		Proprietary - Corporation	
SHAIRE NURSING CENTER		12/31/2018 365 Days Settled	
LENOIR, NC 28645		CR Beds 60 POS Beds 0	
CALDWELL		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	68.8%
Balance Sheet		Income Statement	
Current Assets	2,135,496	Total Charges	5,957,065
Fixed Assets	1,249,488	Contract Allowance	1,160,915
Other Assets	0	Operating Revenue	4,796,150
Total Assets	3,384,984	Operating Expense	4,759,578
Current Liabilities	200,904	Operating Margin	36,572
Long Term Liabilities	64,831	Other Income	-44
Total Equity	3,119,249	Other Expense	0
Total Liab. and Equity	3,384,984	Net Profit or Loss	36,528
		19.5%	Skilled Nursing 49.1%
		80.5%	Ancillary Service 50.9%
		99.2%	Current Ratio 10.6
		0.8%	Days to Collect 130.2
		0.0%	Avg Payment Days 15.4
		0.0%	Depreciation Rate 1.9%
		0.8%	Return on Equity 1.2%

345564 SHARON TOWERS		Nonprofit - Other	
SHARON TOWERS		12/31/2018 365 Days Settled	
CHARLOTTE, NC 28210		CR Beds 136 POS Beds 0	
MECKLENBURG		Key Performance Ind.	
PALMETTO GBA (NC)		Occupancy Rate	78.9%
Balance Sheet		Income Statement	
Current Assets	10,236,627	Total Charges	12,257,963
Fixed Assets	60,225,367	Contract Allowance	685,837
Other Assets	11,764,105	Operating Revenue	11,572,126
Total Assets	82,226,099	Operating Expense	22,215,561
Current Liabilities	34,781,107	Operating Margin	-10,643,435
Long Term Liabilities	5,634,164	Other Income	14,241,537
Total Equity	41,810,828	Other Expense	0
Total Liab. and Equity	82,226,099	Net Profit or Loss	3,679,954
		5.6%	Skilled Nursing 11.2%
		94.4%	Ancillary Service 19.6%
		192.0%	Current Ratio 0.3
		-92.0%	Days to Collect 160.2
		123.1%	Avg Payment Days 38.5
		0.0%	Depreciation Rate 2.6%
		31.8%	Return on Equity 8.8%

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345397 SHORELAND HLTH CARE & RETIREME		Proprietary - Corporation	
SHORELAND HLTH CARE & RETIREME		9/30/2018 365 Days Settled	
WHITEVILLE, NC 28472		CR Beds 99 POS Beds 0	
COLUMBUS		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	69.1%
Balance Sheet		Income Statement	
Current Assets	6,690,636	Total Charges	7,889,345
Fixed Assets	96,198	Contract Allowance	1,959,663
Other Assets	54,854	Operating Revenue	5,929,682
Total Assets	6,841,688	Operating Expense	5,925,818
Current Liabilities	2,000,172	Operating Margin	3,864
Long Term Liabilities	0	Other Income	6,690
Total Equity	4,841,516	Other Expense	0
Total Liab. and Equity	6,841,688	Net Profit or Loss	10,554
		24.8%	Skilled Nursing 76.0%
		75.2%	Ancillary Service 24.0%
		99.9%	Current Ratio 3.3
		0.1%	Days to Collect 136.5
		0.1%	Avg Payment Days 116.9
		0.0%	Depreciation Rate 85.1%
		0.2%	Return on Equity 0.2%

345225 SIGNATURE HEALTHCARE OF CHAPEL HILL		Proprietary - Partnership	
SIGNATURE HEALTHCARE OF CHAPEL HILL		12/31/2018 365 Days Settled	
CHAPEL HILL, NC 27514		CR Beds 108 POS Beds 0	
ORANGE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	75.6%
Balance Sheet		Income Statement	
Current Assets	577,758	Total Charges	9,868,815
Fixed Assets	655,045	Contract Allowance	2,852,281
Other Assets	25,647	Operating Revenue	7,016,534
Total Assets	1,258,450	Operating Expense	7,372,484
Current Liabilities	1,183,808	Operating Margin	-355,950
Long Term Liabilities	305,539	Other Income	380,559
Total Equity	-230,897	Other Expense	0
Total Liab. and Equity	1,258,450	Net Profit or Loss	24,609
		28.9%	Skilled Nursing 70.2%
		71.1%	Ancillary Service 29.8%
		105.1%	Current Ratio 0.5
		-5.1%	Days to Collect 27.2
		5.4%	Avg Payment Days 14.6
		0.0%	Depreciation Rate 23.8%
		0.4%	Return on Equity -10.7%

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345365 SIGNATURE HEALTHCARE OF KINSTON				Proprietary - Partnership	
SIGNATURE HEALTHCARE OF KINSTON 12/31/2018 365 Days Settled					
KINSTON, NC 28501				CR Beds 106 POS Beds 0	
LENOIR				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 80.9%	
Balance Sheet				Income Statement	
Current Assets	650,710	Total Charges	10,788,290	Length of Stay	119.5
Fixed Assets	352,193	Contract Allowance	3,258,056	Average Wages	19.79
Other Assets	5,066	Operating Revenue	7,530,234	30.2% Skilled Nursing	70.1%
Total Assets	1,007,969	Operating Expense	7,919,247	69.8% Ancillary Service	29.9%
Current Liabilities	1,113,344	Operating Margin	-389,013	105.2% Current Ratio	0.6
Long Term Liabilities	314,844	Other Income	651,047	-5.2% Days to Collect	30.3
Total Equity	-420,219	Other Expense	0	8.6% Avg Payment Days	14.3
Total Liab. and Equity	1,007,969	Net Profit or Loss	262,034	0.0% Depreciation Rate	186.0%
				3.5% Return on Equity	-62.4%

345336 SIGNATURE HEALTHCARE OF ROANOKE RAPIDS				Proprietary - Partnership	
SIGNATURE HEALTHCARE OF ROANOKE 12/31/2018 365 Days Settled					
RAPIDS					
ROANOKE RAPIDS, NC 27870				CR Beds 108 POS Beds 0	
HALIFAX				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 85.0%	
Balance Sheet				Income Statement	
Current Assets	979,738	Total Charges	12,694,389	Length of Stay	84.2
Fixed Assets	728,381	Contract Allowance	4,019,345	Average Wages	20.56
Other Assets	161,774	Operating Revenue	8,675,044	31.7% Skilled Nursing	62.7%
Total Assets	1,869,893	Operating Expense	9,587,873	68.3% Ancillary Service	37.3%
Current Liabilities	1,993,509	Operating Margin	-912,829	110.5% Current Ratio	0.5
Long Term Liabilities	389,093	Other Income	1,033,703	-10.5% Days to Collect	39.6
Total Equity	-512,709	Other Expense	0	11.9% Avg Payment Days	15.0
Total Liab. and Equity	1,869,893	Net Profit or Loss	120,874	0.0% Depreciation Rate	185.8%
				1.4% Return on Equity	-23.6%

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345003 SILAS CREEK REHABILITATION CENTER				Proprietary - Corporation	
SILAS CREEK REHABILITATION CENTER				12/31/2018 365 Days Settled	
WINSTON-SALEM, NC 27103				CR Beds 90 POS Beds 0	
FORSYTH				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 79.2%	
Balance Sheet				Income Statement	
Current Assets	-356,215	Total Charges	9,226,362	Average Wages	21.05
Fixed Assets	89,994	Contract Allowance	2,086,690	22.6% Skilled Nursing	72.5%
Other Assets	250,399	Operating Revenue	7,139,672	77.4% Ancillary Service	27.5%
Total Assets	-15,822	Operating Expense	7,641,019	107.0% Current Ratio	(1.0)
Current Liabilities	343,161	Operating Margin	-501,347	-7.0% Days to Collect	41.2
Long Term Liabilities	190,596	Other Income	5,376	0.1% Avg Payment Days	16.4
Total Equity	-549,579	Other Expense	0	0.0% Depreciation Rate	407.2%
Total Liab. and Equity	-15,822	Net Profit or Loss	(495,971)	-6.9% Return on Equity	90.2%

345143 SILER CITY CENTER				Proprietary - Corporation	
SILER CITY CENTER				12/31/2018 365 Days Settled	
SILER CITY, NC 27344				CR Beds 150 POS Beds 0	
CHATHAM				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 77.7%	
Balance Sheet				Income Statement	
Current Assets	931,294	Total Charges	14,871,189	Average Wages	19.18
Fixed Assets	10,736,148	Contract Allowance	5,790,496	38.9% Skilled Nursing	88.9%
Other Assets	3,027,937	Operating Revenue	9,080,693	61.1% Ancillary Service	11.1%
Total Assets	14,695,379	Operating Expense	9,774,537	107.6% Current Ratio	1.3
Current Liabilities	736,898	Operating Margin	-693,844	-7.6% Days to Collect	35.0
Long Term Liabilities	14,629,635	Other Income	22,690	0.2% Avg Payment Days	16.5
Total Equity	-671,154	Other Expense	0	0.0% Depreciation Rate	18.9%
Total Liab. and Equity	14,695,379	Net Profit or Loss	(671,154)	-7.4% Return on Equity	100.0%

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345341 SILVER BLUFF INC				Proprietary - Corporation	
SILVER BLUFF INC		9/30/2018 365 Days Settled			
CANTON, NC 28716				CR Beds 144 POS Beds 0	
HAYWOOD				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	87.5%
Balance Sheet		Income Statement		Length of Stay	110.5
Current Assets	2,057,154	Total Charges	15,502,156	Average Wages	17.44
Fixed Assets	1,592,437	Contract Allowance	3,744,863	24.2%	Skilled Nursing 68.1%
Other Assets	653,194	Operating Revenue	11,757,293	75.8%	Ancillary Service 22.7%
Total Assets	<u>4,302,785</u>	Operating Expense	11,354,405	96.6%	Current Ratio 2.9
Current Liabilities	718,533	Operating Margin	402,888	3.4%	Days to Collect 34.5
Long Term Liabilities	997,338	Other Income	406,020	3.5%	Avg Payment Days 21.5
Total Equity	<u>2,586,914</u>	Other Expense	0	0.0%	Depreciation Rate 33.6%
Total Liab. and Equity	<u>4,302,785</u>	Net Profit or Loss	<u>808,908</u>	6.9%	Return on Equity 31.3%
345537 SILVER STREAM HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
SILVER STREAM HEALTH AND REHABILITATION CENTER		12/31/2018 365 Days Settled			
WILMINGTON, NC 28401				CR Beds 140 POS Beds 0	
NEW HANOVER				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	61.8%
Balance Sheet		Income Statement		Length of Stay	57.3
Current Assets	807,346	Total Charges	25,581,751	Average Wages	23.10
Fixed Assets	63,526	Contract Allowance	17,370,518	67.9%	Skilled Nursing 91.7%
Other Assets	105,529	Operating Revenue	8,211,233	32.1%	Ancillary Service 8.3%
Total Assets	<u>976,401</u>	Operating Expense	9,238,048	112.5%	Current Ratio 0.7
Current Liabilities	1,195,455	Operating Margin	-1,026,815	-12.5%	Days to Collect 30.8
Long Term Liabilities	-6,445,301	Other Income	5,130	0.1%	Avg Payment Days 43.3
Total Equity	<u>6,226,247</u>	Other Expense	0	0.0%	Depreciation Rate 114.5%
Total Liab. and Equity	<u>976,401</u>	Net Profit or Loss	<u>(1,021,685)</u>	-12.4%	Return on Equity -16.4%

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345400 SKYLAND CARE CENTER		Proprietary - Corporation	
SKYLAND CARE CENTER		9/30/2018 365 Days Settled	
SYLVA, NC 28779		CR Beds 94 POS Beds 0	
JACKSON		Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	86.8%
Balance Sheet		Length of Stay	108.3
Income Statement		Average Wages	17.69
Current Assets	1,763,295	Total Charges	8,721,264
Fixed Assets	760,034	Contract Allowance	0
Other Assets	0	Operating Revenue	8,721,264
Total Assets	2,523,329	Operating Expense	8,460,040
Current Liabilities	1,120,051	Operating Margin	261,224
Long Term Liabilities	222,263	Other Income	6,399
Total Equity	1,181,015	Other Expense	0
Total Liab. and Equity	2,523,329	Net Profit or Loss	267,618
		0.0%	0.0%
		100.0%	100.0%
		97.0%	97.0%
		3.0%	3.0%
		0.1%	0.1%
		0.0%	0.0%
		3.1%	3.1%
		Skilled Nursing	86.5%
		Ancillary Service	13.5%
		Current Ratio	1.6
		Days to Collect	59.1
		Avg Payment Days	48.0
		Depreciation Rate	53.1%
		Return on Equity	22.7%
345175 SMITHFIELD MANOR NURSING AND REHAB		Proprietary - Corporation	
SMITHFIELD MANOR NURSING AND REHAB		9/30/2018 365 Days Settled	
SMITHFIELD, NC 27577		CR Beds 180 POS Beds 0	
JOHNSTON		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	78.9%
Balance Sheet		Length of Stay	124.6
Income Statement		Average Wages	17.11
Current Assets	2,175,640	Total Charges	13,269,416
Fixed Assets	658,305	Contract Allowance	1,123,829
Other Assets	116,719	Operating Revenue	12,145,587
Total Assets	2,950,664	Operating Expense	11,067,693
Current Liabilities	1,084,230	Operating Margin	1,077,894
Long Term Liabilities	0	Other Income	17,864
Total Equity	1,866,434	Other Expense	0
Total Liab. and Equity	2,950,664	Net Profit or Loss	1,095,758
		8.5%	8.5%
		91.5%	91.5%
		91.1%	91.1%
		8.9%	8.9%
		0.1%	0.1%
		0.0%	0.0%
		9.0%	9.0%
		Skilled Nursing	75.7%
		Ancillary Service	24.3%
		Current Ratio	2.0
		Days to Collect	34.9
		Avg Payment Days	34.6
		Depreciation Rate	76.4%
		Return on Equity	58.7%

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345396 SMOKY MOUNTAIN HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
SMOKY MOUNTAIN HEALTH AND REHABILITATION CENTER		9/30/2018 365 Days Settled			
WAYNESVILLE, NC 28785				CR Beds 50	POS Beds 0
HAYWOOD		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	69.1%
Balance Sheet		Income Statement		Length of Stay	60.0
Current Assets	1,038,133	Total Charges	4,799,423	Average Wages	16.88
Fixed Assets	18,350	Contract Allowance	1,020,489	21.3% Skilled Nursing	69.0%
Other Assets	0	Operating Revenue	3,778,934	78.7% Ancillary Service	31.0%
Total Assets	1,056,483	Operating Expense	3,596,303	95.2% Current Ratio	6.9
Current Liabilities	150,319	Operating Margin	182,631	4.8% Days to Collect	95.5
Long Term Liabilities	0	Other Income	29,505	0.8% Avg Payment Days	15.7
Total Equity	906,164	Other Expense	0	0.0% Depreciation Rate	148.9%
Total Liab. and Equity	1,056,483	Net Profit or Loss	212,136	5.6% Return on Equity	23.4%
345305 SMOKY RIDGE HEALTH & REHABILITATION				Proprietary - Corporation	
SMOKY RIDGE HEALTH & REHABILITATION		6/30/2018 365 Days Settled			
BURNSVILLE, NC 28714				CR Beds 140	POS Beds 0
YANCEY		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	57.6%
Balance Sheet		Income Statement		Length of Stay	188.6
Current Assets	895,664	Total Charges	6,449,238	Average Wages	16.22
Fixed Assets	121,961	Contract Allowance	699,397	10.8% Skilled Nursing	80.3%
Other Assets	250	Operating Revenue	5,749,841	89.2% Ancillary Service	19.7%
Total Assets	1,017,875	Operating Expense	6,745,156	117.3% Current Ratio	0.2
Current Liabilities	5,614,683	Operating Margin	-995,315	-17.3% Days to Collect	51.8
Long Term Liabilities	101,545	Other Income	6,362	0.1% Avg Payment Days	269.7
Total Equity	-4,698,353	Other Expense	0	0.0% Depreciation Rate	137.2%
Total Liab. and Equity	1,017,875	Net Profit or Loss	(988,953)	-17.2% Return on Equity	21.0%

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345521 SNUG HARBOR ON NELSON BAY		Proprietary - Other	
SNUG HARBOR ON NELSON BAY		12/31/2018 365 Days Settled	
SEALEVEL, NC 28577		CR Beds 92 POS Beds 0	
CARTERET		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	73.1%
Balance Sheet		Length of Stay	171.7
Income Statement		Average Wages	21.28
Current Assets	756,965	Total Charges	4,224,926
Fixed Assets	696,635	Contract Allowance	0 0.0%
Other Assets	0	Operating Revenue	4,224,926 100.0%
Total Assets	1,453,600	Operating Expense	4,687,851 111.0%
Current Liabilities	1,625,359	Operating Margin	-462,925 -11.0%
Long Term Liabilities	1,031,125	Other Income	16,703 0.4%
Total Equity	-1,202,884	Other Expense	0 0.0%
Total Liab. and Equity	1,453,600	Net Profit or Loss	(446,222) -10.6%
345137 SOUTH VILLAGE		Proprietary - Corporation	
SOUTH VILLAGE		12/31/2018 365 Days Settled	
ROCKY MOUNT, NC 27803		CR Beds 115 POS Beds 0	
NASH		Key Performance Ind.	
PALMETTO GBA (NC)		Occupancy Rate	69.4%
Balance Sheet		Length of Stay	151.0
Income Statement		Average Wages	17.26
Current Assets	1,423,177	Total Charges	7,752,766
Fixed Assets	226,962	Contract Allowance	555,513 7.2%
Other Assets	0	Operating Revenue	7,197,253 92.8%
Total Assets	1,650,139	Operating Expense	6,928,327 96.3%
Current Liabilities	2,116,629	Operating Margin	268,926 3.7%
Long Term Liabilities	0	Other Income	40,767 0.6%
Total Equity	-466,490	Other Expense	0 0.0%
Total Liab. and Equity	1,650,139	Net Profit or Loss	309,693 4.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

345504 SOUTHPORT NURSING CENTER				Proprietary - Corporation	
SOUTHPORT NURSING CENTER		6/1/2018 244 Days Settled*			
SOUTHPORT, NC 28461		CR Beds 58 POS Beds 0			
BRUNSWICK		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		51.6%	
Balance Sheet		Income Statement		Length of Stay 81.1	
Current Assets	921,807	Total Charges	2,102,809	Average Wages	18.72
Fixed Assets	24,677	Contract Allowance	438,378	20.8%	Skilled Nursing 77.8%
Other Assets	0	Operating Revenue	1,664,431	79.2%	Ancillary Service 22.2%
Total Assets	946,484	Operating Expense	1,905,254	114.5%	Current Ratio 1.9
Current Liabilities	476,520	Operating Margin	-240,823	-14.5%	Days to Collect 137.2
Long Term Liabilities	0	Other Income	8,175	0.5%	Avg Payment Days 60.2
Total Equity	469,964	Other Expense	0	0.0%	Depreciation Rate 395.8%
Total Liab. and Equity	946,484	Net Profit or Loss	(232,648)	-14.0%	Return on Equity -49.5%
345472 SOUTHWOOD NURSING AND RETIREME				Proprietary - Corporation	
SOUTHWOOD NURSING AND RETIREME		9/30/2018 365 Days Settled			
CLINTON, NC 28328		CR Beds 100 POS Beds 0			
SAMPSON		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		88.8%	
Balance Sheet		Income Statement		Length of Stay 132.8	
Current Assets	7,453,821	Total Charges	8,188,610	Average Wages	16.93
Fixed Assets	52,060	Contract Allowance	1,379,782	16.9%	Skilled Nursing 83.5%
Other Assets	0	Operating Revenue	6,808,828	83.1%	Ancillary Service 16.5%
Total Assets	7,505,881	Operating Expense	6,633,629	97.4%	Current Ratio 3.4
Current Liabilities	2,174,708	Operating Margin	175,199	2.6%	Days to Collect 41.8
Long Term Liabilities	0	Other Income	8,360	0.1%	Avg Payment Days 114.1
Total Equity	5,331,173	Other Expense	0	0.0%	Depreciation Rate 267.1%
Total Liab. and Equity	7,505,881	Net Profit or Loss	183,559	2.7%	Return on Equity 3.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

345569 SPRINGBROOK NURSING & REHABILITATION CENTER				Proprietary - Corporation	
SPRINGBROOK NURSING & REHABILITATION CENTER		9/30/2018 365 Days Settled			
CLAYTON, NC 27520				CR Beds 100 POS Beds 0	
JOHNSTON				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate 86.1%	
Balance Sheet		Income Statement		Length of Stay 48.4	
Current Assets	-1,799,377	Total Charges	15,056,955	Average Wages 16.28	
Fixed Assets	1,015,593	Contract Allowance	3,732,856	24.8%	Skilled Nursing 62.0%
Other Assets	0	Operating Revenue	11,324,099	75.2%	Ancillary Service 38.0%
Total Assets	<u>-783,784</u>	Operating Expense	10,702,427	94.5%	Current Ratio (6.8)
Current Liabilities	266,276	Operating Margin	621,672	5.5%	Days to Collect (58.6)
Long Term Liabilities	0	Other Income	201,393	1.8%	Avg Payment Days 9.5
Total Equity	<u>-1,050,060</u>	Other Expense	0	0.0%	Depreciation Rate 74.2%
Total Liab. and Equity	<u>-783,784</u>	Net Profit or Loss	<u>823,065</u>	7.3%	Return on Equity -78.4%

345044 ST JOSEPH OF THE PINES HEALTH CENTER				Nonprofit - Other	
ST JOSEPH OF THE PINES HEALTH CENTER		6/30/2018 365 Days Settled			
PINEHURST, NC 28374				CR Beds 176 POS Beds 0	
MOORE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 83.6%	
Balance Sheet		Income Statement		Length of Stay 60.8	
Current Assets	32,637,858	Total Charges	21,898,827	Average Wages 19.38	
Fixed Assets	64,310,698	Contract Allowance	8,886,859	40.6%	Skilled Nursing 77.1%
Other Assets	137,737,737	Operating Revenue	13,011,968	59.4%	Ancillary Service 22.9%
Total Assets	<u>234,686,293</u>	Operating Expense	59,791,974	459.5%	Current Ratio 0.2
Current Liabilities	152,679,679	Operating Margin	-46,780,006	-359.5%	Days to Collect 421.4
Long Term Liabilities	72,134,912	Other Income	49,438,877	379.9%	Avg Payment Days 35.7
Total Equity	<u>9,871,702</u>	Other Expense	0	0.0%	Depreciation Rate 1.3%
Total Liab. and Equity	<u>234,686,293</u>	Net Profit or Loss	<u>2,658,871</u>	20.4%	Return on Equity 26.9%

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345264 STANLEY TOTAL LIVING CENTER				Nonprofit - Other	
STANLEY TOTAL LIVING CENTER		9/30/2018 365 Days Settled			
STANLEY, NC 28164		CR Beds 174 POS Beds 0			
GASTON		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		90.2%	
Balance Sheet		Income Statement		Length of Stay	
				188.5	
Current Assets	2,503,449	Total Charges	11,390,252	Average Wages	
Fixed Assets	14,445,391	Contract Allowance	0	19.73	
Other Assets	8,286,354	Operating Revenue	11,390,252	82.1%	
Total Assets	25,235,194	Operating Expense	11,395,286	2.4%	
Current Liabilities	694,246	Operating Margin	-5,034	3.6	
Long Term Liabilities	4,481,489	Other Income	905,665	21.8	
Total Equity	20,059,459	Other Expense	0	14.4	
Total Liab. and Equity	25,235,194	Net Profit or Loss	900,631	4.3%	
				4.5%	

345281 STANLY MANOR				Nonprofit - Church	
STANLY MANOR		12/31/2018 365 Days Settled			
ALBEMARLE, NC 28001		CR Beds 100 POS Beds 0			
STANLY		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		89.4%	
Balance Sheet		Income Statement		Length of Stay	
				114.5	
Current Assets	-7,528,455	Total Charges	8,614,074	Average Wages	
Fixed Assets	2,637,413	Contract Allowance	2,167,579	18.71	
Other Assets	0	Operating Revenue	6,446,495	77.6%	
Total Assets	-4,891,042	Operating Expense	9,347,902	18.5%	
Current Liabilities	97,132	Operating Margin	-2,901,407	(77.5)	
Long Term Liabilities	0	Other Income	67,968	24.1	
Total Equity	-4,988,174	Other Expense	0	4.3	
Total Liab. and Equity	-4,891,042	Net Profit or Loss	(2,833,439)	4.1%	
				56.8%	

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345116 STARMOUNT HEALTH AND REHAB CENTER				Proprietary - Corporation	
STARMOUNT HEALTH AND REHAB CENTER		6/30/2018 365 Days Settled			
GREENSBORO, NC 27407				CR Beds 126 POS Beds 0	
GUILFORD				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	82.8%
				Length of Stay	73.8
				Average Wages	18.39
				73.0% Skilled Nursing	93.7%
				27.0% Ancillary Service	6.3%
				125.9% Current Ratio	0.8
				-25.9% Days to Collect	48.7
				0.1% Avg Payment Days	38.3
				0.0% Depreciation Rate	11.5%
				-25.7% Return on Equity	98.1%
<hr/>					
345204 STONECREEK HEALTH AND REHABILITATION				Proprietary - Corporation	
STONECREEK HEALTH AND REHABILITATION		12/31/2018 365 Days Settled			
ASHEVILLE, NC 28801				CR Beds 120 POS Beds 0	
BUNCOMBE				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	86.5%
				Length of Stay	96.7
				Average Wages	19.32
				16.5% Skilled Nursing	71.4%
				83.5% Ancillary Service	28.6%
				90.0% Current Ratio	8.2
				10.0% Days to Collect	60.6
				0.3% Avg Payment Days	16.5
				0.0% Depreciation Rate	44.7%
				10.3% Return on Equity	20.3%

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345039 SUMMERSTONE HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
SUMMERSTONE HEALTH AND REHABILITATION CENTER		9/30/2018 365 Days Settled			
KERNERSVILLE, NC 27284		CR Beds 100 POS Beds 0			
FORSYTH		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		71.5%	
Balance Sheet		Income Statement		Length of Stay	
				42.3	
Current Assets	-3,056,854	Total Charges	11,022,168	Average Wages	22.01
Fixed Assets	28,657	Contract Allowance	3,316,536	30.1% Skilled Nursing	69.3%
Other Assets	0	Operating Revenue	7,705,632	69.9% Ancillary Service	30.7%
Total Assets	-3,028,197	Operating Expense	8,946,627	116.1% Current Ratio	(0.9)
Current Liabilities	3,571,769	Operating Margin	-1,240,995	-16.1% Days to Collect	140.1
Long Term Liabilities	0	Other Income	-17,680	-0.2% Avg Payment Days	134.0
Total Equity	-6,599,966	Other Expense	0	0.0% Depreciation Rate	1,408.1%
Total Liab. and Equity	-3,028,197	Net Profit or Loss	(1,258,675)	-16.3% Return on Equity	19.1%
<hr/>					
345077 SUNNYBROOK REHABILITATION CENTER				Proprietary - Corporation	
SUNNYBROOK REHABILITATION CENTER		12/31/2018 365 Days Settled			
RALEIGH, NC 27610		CR Beds 95 POS Beds 0			
WAKE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		88.6%	
Balance Sheet		Income Statement		Length of Stay	
				74.6	
Current Assets	49,646	Total Charges	10,786,747	Average Wages	21.46
Fixed Assets	122,277	Contract Allowance	2,221,228	20.6% Skilled Nursing	75.6%
Other Assets	362,081	Operating Revenue	8,565,519	79.4% Ancillary Service	24.4%
Total Assets	534,004	Operating Expense	8,795,121	102.7% Current Ratio	0.1
Current Liabilities	411,529	Operating Margin	-229,602	-2.7% Days to Collect	59.9
Long Term Liabilities	231,841	Other Income	9,045	0.1% Avg Payment Days	17.1
Total Equity	-109,366	Other Expense	0	0.0% Depreciation Rate	584.2%
Total Liab. and Equity	534,004	Net Profit or Loss	(220,557)	-2.6% Return on Equity	201.7%

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345191 SURRY COMMUNITY HEALTH AND REHAB CENTER				Proprietary - Corporation	
SURRY COMMUNITY HEALTH AND REHAB CENTER 6/30/2018 365 Days Settled					
MOUNT AIRY, NC 27030				CR Beds 120 POS Beds 0	
SURRY				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 85.1%	
Balance Sheet		Income Statement		Length of Stay 81.9	
Current Assets	988,423	Total Charges	30,998,277	Average Wages 19.53	
Fixed Assets	10,132,296	Contract Allowance	22,503,533	72.6%	Skilled Nursing 94.3%
Other Assets	342,729	Operating Revenue	8,494,744	27.4%	Ancillary Service 5.7%
Total Assets	11,463,448	Operating Expense	10,323,804	121.5%	Current Ratio 0.5
Current Liabilities	1,962,264	Operating Margin	-1,829,060	-21.5%	Days to Collect 41.4
Long Term Liabilities	11,497,912	Other Income	2,262	0.0%	Avg Payment Days 50.3
Total Equity	-1,996,728	Other Expense	0	0.0%	Depreciation Rate 11.0%
Total Liab. and Equity	11,463,448	Net Profit or Loss	(1,826,798)	-21.5%	Return on Equity 91.5%

345539 THE ARBOR				Nonprofit - Other	
THE ARBOR 12/31/2018 365 Days Settled					
PITTSBORO, NC 27312				CR Beds 53 POS Beds 0	
CHATHAM				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate 68.5%	
Balance Sheet		Income Statement		Length of Stay 117.3	
Current Assets	37,300,711	Total Charges	29,374,552	Average Wages 18.32	
Fixed Assets	96,559,187	Contract Allowance	0	0.0%	Skilled Nursing 2.8%
Other Assets	0	Operating Revenue	29,374,552	100.0%	Ancillary Service 5.7%
Total Assets	133,859,898	Operating Expense	31,707,986	107.9%	Current Ratio 0.3
Current Liabilities	107,801,199	Operating Margin	-2,333,434	-7.9%	Days to Collect 11.1
Long Term Liabilities	66,722,520	Other Income	1,068,943	3.6%	Avg Payment Days 11.3
Total Equity	-40,663,821	Other Expense	0	0.0%	Depreciation Rate 6.6%
Total Liab. and Equity	133,859,898	Net Profit or Loss	(1,264,491)	-4.3%	Return on Equity 3.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

345572 THE CARDINAL AT NORTH HILLS				Proprietary - Other	
THE CARDINAL AT NORTH HILLS		12/31/2018 365 Days Settled			
RALEIGH, NC 27609		CR Beds 70 POS Beds 0			
WAKE		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		64.9%	
Balance Sheet		Income Statement		Length of Stay 243.8	
Current Assets	7,574,984	Total Charges	4,625,738	Average Wages	19.30
Fixed Assets	461,694	Contract Allowance	398,280	8.6%	Skilled Nursing 14.2%
Other Assets	3,996,537	Operating Revenue	4,227,458	91.4%	Ancillary Service 7.7%
Total Assets	12,033,215	Operating Expense	19,095,933	451.7%	Current Ratio 2.9
Current Liabilities	2,574,743	Operating Margin	-14,868,475	-351.7%	Days to Collect 154.1
Long Term Liabilities	0	Other Income	12,299,020	290.9%	Avg Payment Days 47.1
Total Equity	9,458,472	Other Expense	0	0.0%	Depreciation Rate 1,641.1%
Total Liab. and Equity	12,033,215	Net Profit or Loss	(2,569,455)	-60.8%	Return on Equity -27.2%
345533 THE CEDARS OF CHAPEL HILL				Proprietary - Corporation	
THE CEDARS OF CHAPEL HILL		12/31/2018 365 Days Settled			
CHAPEL HILL, NC 27517		CR Beds 48 POS Beds 0			
DURHAM		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		88.6%	
Balance Sheet		Income Statement		Length of Stay 180.4	
Current Assets	5,805,858	Total Charges	5,186,178	Average Wages	18.85
Fixed Assets	0	Contract Allowance	2,215,930	42.7%	Skilled Nursing 24.7%
Other Assets	2,703,080	Operating Revenue	2,970,248	57.3%	Ancillary Service 9.4%
Total Assets	8,508,938	Operating Expense	24,787,650	834.5%	Current Ratio 1.3
Current Liabilities	4,610,179	Operating Margin	-21,817,402	-734.5%	Days to Collect 212.3
Long Term Liabilities	0	Other Income	21,540,558	725.2%	Avg Payment Days 13.3
Total Equity	3,898,759	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	8,508,938	Net Profit or Loss	(276,844)	-9.3%	Return on Equity -7.1%

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345045 THE FOLEY CENTER AT CHESTNUT RIDGE				Nonprofit - Other	
THE FOLEY CENTER AT CHESTNUT RIDGE		9/30/2018 365 Days Settled			
BLOWING ROCK, NC 28605				CR Beds 112 POS Beds 0	
WATAUGA				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	70.8%
				Length of Stay	63.0
				Average Wages	28.17
				33.5% Skilled Nursing	67.8%
				66.5% Ancillary Service	23.7%
				164.8% Current Ratio	4.2
				-64.8% Days to Collect	41.9
				65.8% Avg Payment Days	8.9
				0.0% Depreciation Rate	50.4%
				1.1% Return on Equity	2.0%

Balance Sheet		Income Statement			
Current Assets	1,595,934	Total Charges	12,921,139		
Fixed Assets	3,065,095	Contract Allowance	4,333,413		
Other Assets	370,855	Operating Revenue	8,587,726		
Total Assets	5,031,884	Operating Expense	14,149,576		
Current Liabilities	379,934	Operating Margin	-5,561,850		
Long Term Liabilities	0	Other Income	5,654,343		
Total Equity	4,651,950	Other Expense	0		
Total Liab. and Equity	5,031,884	Net Profit or Loss	92,493		

345542 THE FOREST AT DUKE INC				Nonprofit - Other	
THE FOREST AT DUKE INC		9/30/2018 365 Days Settled			
DURHAM, NC 27705				CR Beds 92 POS Beds 0	
DURHAM				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	88.0%
				Length of Stay	388.7
				Average Wages	18.16
				1.0% Skilled Nursing	15.3%
				99.0% Ancillary Service	2.1%
				120.5% Current Ratio	10.4
				-20.5% Days to Collect	5.5
				31.1% Avg Payment Days	14.4
				0.0% Depreciation Rate	3.4%
				10.5% Return on Equity	23.3%

Balance Sheet		Income Statement			
Current Assets	9,960,647	Total Charges	20,386,764		
Fixed Assets	47,295,525	Contract Allowance	210,768		
Other Assets	23,074,030	Operating Revenue	20,175,996		
Total Assets	80,330,202	Operating Expense	24,318,058		
Current Liabilities	956,281	Operating Margin	-4,142,062		
Long Term Liabilities	70,251,546	Other Income	6,266,041		
Total Equity	9,122,375	Other Expense	0		
Total Liab. and Equity	80,330,202	Net Profit or Loss	2,123,979		

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345242 THE FOUNTAINS AT THE ALBEMARLE				Proprietary - Corporation	
THE FOUNTAINS AT THE ALBEMARLE				12/31/2018 365 Days Settled	
TARBORO, NC 27886				CR Beds 86 POS Beds 0	
EDGECOMBE				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate 90.4%	
Balance Sheet		Income Statement		Length of Stay 155.1	
Current Assets	492,338	Total Charges	9,703,448	Average Wages 16.14	
Fixed Assets	831,478	Contract Allowance	562,660	5.8%	Skilled Nursing 26.1%
Other Assets	5,421,250	Operating Revenue	9,140,788	94.2%	Ancillary Service 10.5%
Total Assets	<u>6,745,066</u>	Operating Expense	10,075,093	110.2%	Current Ratio 0.4
Current Liabilities	1,355,941	Operating Margin	-934,305	-10.2%	Days to Collect 14.1
Long Term Liabilities	0	Other Income	843,006	9.2%	Avg Payment Days 34.3
Total Equity	<u>5,389,125</u>	Other Expense	0	0.0%	Depreciation Rate 144.2%
Total Liab. and Equity	<u>6,745,066</u>	Net Profit or Loss	<u>(91,299)</u>	-1.0%	Return on Equity -1.7%
345525 THE GARDENS OF TAYLOR GLEN RET COM				Nonprofit - Church	
THE GARDENS OF TAYLOR GLEN RET COM				9/30/2018 365 Days Settled	
CONCORD, NC 28027				CR Beds 24 POS Beds 0	
CABARRUS				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate 64.2%	
Balance Sheet		Income Statement		Length of Stay 125.1	
Current Assets	321,233	Total Charges	8,087,365	Average Wages 15.40	
Fixed Assets	17,308,745	Contract Allowance	295,140	3.6%	Skilled Nursing 18.5%
Other Assets	6,381	Operating Revenue	7,792,225	96.4%	Ancillary Service 8.4%
Total Assets	<u>17,636,359</u>	Operating Expense	7,717,192	99.0%	Current Ratio 0.0
Current Liabilities	28,050,180	Operating Margin	75,033	1.0%	Days to Collect 13.6
Long Term Liabilities	7,475,334	Other Income	41,383	0.5%	Avg Payment Days 6.2
Total Equity	<u>-17,889,155</u>	Other Expense	0	0.0%	Depreciation Rate 6.1%
Total Liab. and Equity	<u>17,636,359</u>	Net Profit or Loss	<u>110,416</u>	1.4%	Return on Equity -0.6%

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345330 THE GRAYBRIER NURS & RETIREMENT CT				Proprietary - Corporation	
THE GRAYBRIER NURS & RETIREMENT CT		9/30/2018 365 Days Settled			
TRINITY, NC 27370				CR Beds 128 POS Beds 0	
RANDOLPH				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 88.5%	
				Length of Stay 295.4	
				Average Wages 17.72	
				20.2% Skilled Nursing 84.2%	
				79.8% Ancillary Service 15.8%	
				88.6% Current Ratio 2.7	
				11.4% Days to Collect 25.8	
				0.4% Avg Payment Days 19.1	
				0.0% Depreciation Rate 5.8%	
				11.8% Return on Equity 33.2%	
<hr/>					
345177 THE GREENS AT PINEHURST REHAB & LIVING CENTER				Proprietary - Other	
THE GREENS AT PINEHURST REHAB & LIVING CENTER		5/31/2018 365 Days Settled			
PINEHURST, NC 28374		12/31/2018 159 Days Settled		CR Beds 120 POS Beds 0	
MOORE		7/25/2018 55 Days Settled		Key Performance Ind.	
Novitas MD				Occupancy Rate 73.7%	
				Length of Stay 31.2	
				Average Wages 21.38	
				25.2% Skilled Nursing 76.5%	
				74.8% Ancillary Service 23.5%	
				130.0% Current Ratio 0.9	
				-30.0% Days to Collect 307.4	
				0.0% Avg Payment Days 182.6	
				0.0% Depreciation Rate 0.0%	
				-30.0% Return on Equity 412.4%	

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345177 THE GREENS AT PINEHURST REHAB & LIVING CENTER				Proprietary - Partnership	
THE GREENS AT PINEHURST REHAB & LIVING CENTER		5/31/2018 365 Days Settled			
PINEHURST, NC 28374		12/31/2018 159 Days Settled		CR Beds 120 POS Beds 0	
MOORE		7/25/2018 55 Days Settled		Key Performance Ind.	
Novitas MD				Occupancy Rate	72.5%
Balance Sheet		Income Statement		Length of Stay	79.0
Current Assets	1,541,903	Total Charges	3,663,042	Average Wages	21.38
Fixed Assets	75,672	Contract Allowance	421,301	11.5% Skilled Nursing	85.7%
Other Assets	17,634	Operating Revenue	3,241,741	88.5% Ancillary Service	14.3%
Total Assets	1,635,209	Operating Expense	3,237,946	99.9% Current Ratio	1.0
Current Liabilities	1,566,784	Operating Margin	3,795	0.1% Days to Collect	244.2
Long Term Liabilities	63,877	Other Income	753	0.0% Avg Payment Days	104.3
Total Equity	4,548	Other Expense	0	0.0% Depreciation Rate	277.1%
Total Liab. and Equity	1,635,209	Net Profit or Loss	4,548	0.1% Return on Equity	100.0%

345177 THE GREENS AT PINEHURST REHAB & LIVING CENTER				Proprietary - Other	
THE GREENS AT PINEHURST REHAB & LIVING CENTER		5/31/2018 365 Days Settled			
PINEHURST, NC 28374		12/31/2018 159 Days Settled		CR Beds 120 POS Beds 0	
MOORE		7/25/2018 55 Days Settled		Key Performance Ind.	
Novitas MD				Occupancy Rate	77.7%
Balance Sheet		Income Statement		Length of Stay	95.6
Current Assets	620,121	Total Charges	9,220,694	Average Wages	21.38
Fixed Assets	6,006,676	Contract Allowance	2,275,406	24.7% Skilled Nursing	75.6%
Other Assets	113,426	Operating Revenue	6,945,288	75.3% Ancillary Service	24.4%
Total Assets	6,740,223	Operating Expense	7,735,872	111.4% Current Ratio	1.0
Current Liabilities	607,273	Operating Margin	-790,584	-11.4% Days to Collect	52.2
Long Term Liabilities	6,816,731	Other Income	1,095	0.0% Avg Payment Days	28.3
Total Equity	-683,781	Other Expense	0	0.0% Depreciation Rate	2.2%
Total Liab. and Equity	6,740,223	Net Profit or Loss	(789,489)	-11.4% Return on Equity	115.5%

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345421 THE LAURELS OF CHATHAM				Proprietary - Corporation	
THE LAURELS OF CHATHAM		9/30/2018 365 Days Settled			
PITTSBORO, NC 27312		CR Beds 140 POS Beds 0			
CHATHAM		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		90.3%	
		Length of Stay		101.4	
		Average Wages		20.20	
		22.1% Skilled Nursing		73.3%	
		77.9% Ancillary Service		21.7%	
		95.9% Current Ratio		9.5	
		4.1% Days to Collect		34.2	
		0.1% Avg Payment Days		14.5	
		0.0% Depreciation Rate		140.6%	
		4.2% Return on Equity		11.5%	
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345389 THE LAURELS OF FOREST GLENN				Proprietary - Corporation	
THE LAURELS OF FOREST GLENN		9/30/2018 365 Days Settled			
GARNER, NC 27529		CR Beds 140 POS Beds 0			
WAKE		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		89.4%	
		Length of Stay		87.7	
		Average Wages		21.36	
		25.4% Skilled Nursing		63.8%	
		74.6% Ancillary Service		27.0%	
		103.4% Current Ratio		9.1	
		-3.4% Days to Collect		51.8	
		0.0% Avg Payment Days		24.5	
		0.0% Depreciation Rate		439.2%	
		-3.3% Return on Equity		-5.6%	

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345303 THE LAURELS OF GREENTREE RIDGE				Proprietary - Corporation	
THE LAURELS OF GREENTREE RIDGE		9/30/2018 365 Days Settled			
ASHEVILLE, NC 28803		CR Beds 100 POS Beds 0			
BUNCOMBE		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		93.3%	
Balance Sheet		Income Statement		Length of Stay 69.5	
Current Assets	5,303,149	Total Charges	12,528,327	Average Wages 22.40	
Fixed Assets	1,322,730	Contract Allowance	3,309,980	26.4%	Skilled Nursing 69.5%
Other Assets	0	Operating Revenue	9,218,347	73.6%	Ancillary Service 27.4%
Total Assets	6,625,879	Operating Expense	10,244,709	111.1%	Current Ratio 4.7
Current Liabilities	1,125,644	Operating Margin	-1,026,362	-11.1%	Days to Collect 32.5
Long Term Liabilities	550,699	Other Income	9,039	0.1%	Avg Payment Days 39.7
Total Equity	4,949,536	Other Expense	0	0.0%	Depreciation Rate 117.4%
Total Liab. and Equity	6,625,879	Net Profit or Loss	(1,017,323)	-11.0%	Return on Equity -20.6%

345322 THE LAURELS OF HENDERSONVILLE				Proprietary - Corporation	
THE LAURELS OF HENDERSONVILLE		9/30/2018 365 Days Settled			
HENDERSONVILLE, NC 28792		CR Beds 120 POS Beds 0			
HENDERSON		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		85.7%	
Balance Sheet		Income Statement		Length of Stay 98.5	
Current Assets	10,205,553	Total Charges	12,971,283	Average Wages 21.39	
Fixed Assets	224,988	Contract Allowance	3,111,661	24.0%	Skilled Nursing 66.4%
Other Assets	0	Operating Revenue	9,859,622	76.0%	Ancillary Service 25.7%
Total Assets	10,430,541	Operating Expense	9,164,498	92.9%	Current Ratio 22.3
Current Liabilities	457,661	Operating Margin	695,124	7.1%	Days to Collect 35.8
Long Term Liabilities	0	Other Income	6,942	0.1%	Avg Payment Days 17.8
Total Equity	9,972,880	Other Expense	0	0.0%	Depreciation Rate 269.4%
Total Liab. and Equity	10,430,541	Net Profit or Loss	702,066	7.1%	Return on Equity 7.0%

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345298 THE LAURELS OF PENDER				Proprietary - Corporation	
THE LAURELS OF PENDER		9/30/2018 365 Days Settled			
BURGAW, NC 28425		CR Beds 121 POS Beds 0			
PENDER		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		83.9%	
Balance Sheet		Income Statement		Length of Stay 120.5	
Current Assets	3,335,798	Total Charges	9,574,541	Average Wages	17.57
Fixed Assets	253,178	Contract Allowance	2,112,865	22.1% Skilled Nursing	74.5%
Other Assets	14,161	Operating Revenue	7,461,676	77.9% Ancillary Service	24.5%
Total Assets	3,603,137	Operating Expense	7,338,138	98.3% Current Ratio	0.9
Current Liabilities	3,764,201	Operating Margin	123,538	1.7% Days to Collect	67.0
Long Term Liabilities	0	Other Income	7,130	0.1% Avg Payment Days	57.5
Total Equity	-161,064	Other Expense	0	0.0% Depreciation Rate	178.7%
Total Liab. and Equity	3,603,137	Net Profit or Loss	130,668	1.8% Return on Equity	-81.1%
345428 THE LAURELS OF SALISBURY				Proprietary - Corporation	
THE LAURELS OF SALISBURY		9/30/2018 365 Days Settled			
SALISBURY, NC 28147		CR Beds 80 POS Beds 0			
ROWAN		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		88.9%	
Balance Sheet		Income Statement		Length of Stay 58.2	
Current Assets	3,742,046	Total Charges	9,776,009	Average Wages	19.90
Fixed Assets	80,873	Contract Allowance	2,671,938	27.3% Skilled Nursing	59.9%
Other Assets	0	Operating Revenue	7,104,071	72.7% Ancillary Service	29.1%
Total Assets	3,822,919	Operating Expense	7,233,319	101.8% Current Ratio	14.1
Current Liabilities	265,212	Operating Margin	-129,248	-1.8% Days to Collect	33.8
Long Term Liabilities	0	Other Income	13,005	0.2% Avg Payment Days	12.7
Total Equity	3,557,707	Other Expense	0	0.0% Depreciation Rate	681.4%
Total Liab. and Equity	3,822,919	Net Profit or Loss	(116,243)	-1.6% Return on Equity	-3.3%

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345438 THE LAURELS OF SUMMIT RIDGE				Proprietary - Corporation	
THE LAURELS OF SUMMIT RIDGE		9/30/2018 365 Days Settled			
ASHEVILLE, NC 28805		CR Beds 87 POS Beds 0			
BUNCOMBE		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		82.4%	
Balance Sheet		Income Statement		Length of Stay 56.5	
Current Assets	4,485,952	Total Charges	10,438,315	Average Wages	22.22
Fixed Assets	428,966	Contract Allowance	3,122,949	29.9%	Skilled Nursing 57.2%
Other Assets	16,202	Operating Revenue	7,315,366	70.1%	Ancillary Service 31.6%
Total Assets	4,931,120	Operating Expense	9,378,600	128.2%	Current Ratio 9.1
Current Liabilities	495,047	Operating Margin	-2,063,234	-28.2%	Days to Collect 40.3
Long Term Liabilities	0	Other Income	4,835	0.1%	Avg Payment Days 18.6
Total Equity	4,436,073	Other Expense	0	0.0%	Depreciation Rate 392.0%
Total Liab. and Equity	4,931,120	Net Profit or Loss	(2,058,399)	-28.1%	Return on Equity -46.4%

345253 THE LODGE AT MILLS RIVER				Proprietary - Corporation	
THE LODGE AT MILLS RIVER		12/31/2018 365 Days Settled			
MILLS RIVER, NC 28759		CR Beds 50 POS Beds 0			
HENDERSON		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		90.9%	
Balance Sheet		Income Statement		Length of Stay 33.9	
Current Assets	2,355,402	Total Charges	8,478,706	Average Wages	18.66
Fixed Assets	322,863	Contract Allowance	1,542,473	18.2%	Skilled Nursing 55.7%
Other Assets	516,667	Operating Revenue	6,936,233	81.8%	Ancillary Service 44.3%
Total Assets	3,194,932	Operating Expense	6,342,600	91.4%	Current Ratio 3.0
Current Liabilities	797,291	Operating Margin	593,633	8.6%	Days to Collect 49.7
Long Term Liabilities	0	Other Income	36,513	0.5%	Avg Payment Days 17.7
Total Equity	2,397,641	Other Expense	0	0.0%	Depreciation Rate 66.9%
Total Liab. and Equity	3,194,932	Net Profit or Loss	630,146	9.1%	Return on Equity 26.3%

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345284 THE OAKS				Proprietary - Corporation	
THE OAKS		9/30/2018 365 Days Settled			
WINSTON SALEM, NC 27103				CR Beds 151 POS Beds 0	
FORSYTH				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate 69.2%	
Balance Sheet		Income Statement		Length of Stay 86.5	
Current Assets	4,260,024	Total Charges	10,600,353	Average Wages 19.07	
Fixed Assets	151,330	Contract Allowance	1,876,671	17.7% Skilled Nursing 82.6%	
Other Assets	0	Operating Revenue	8,723,682	82.3% Ancillary Service 17.4%	
Total Assets	<u>4,411,354</u>	Operating Expense	8,740,985	100.2% Current Ratio 1.4	
Current Liabilities	3,010,447	Operating Margin	-17,303	-0.2% Days to Collect 49.4	
Long Term Liabilities	0	Other Income	8,691	0.1% Avg Payment Days 115.3	
Total Equity	<u>1,400,907</u>	Other Expense	0	0.0% Depreciation Rate 247.2%	
Total Liab. and Equity	<u>4,411,354</u>	Net Profit or Loss	<u>(8,612)</u>	-0.1% Return on Equity -0.6%	
345462 THE OAKS-BREVARD				Proprietary - Other	
THE OAKS-BREVARD		6/30/2018 365 Days Settled			
BREVARD, NC 28712				CR Beds 120 POS Beds 0	
TRANSYLVANIA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 77.6%	
Balance Sheet		Income Statement		Length of Stay 105.2	
Current Assets	-3,193,501	Total Charges	11,619,319	Average Wages 20.17	
Fixed Assets	812,890	Contract Allowance	3,613,645	31.1% Skilled Nursing 74.2%	
Other Assets	4,188	Operating Revenue	8,005,674	68.9% Ancillary Service 22.3%	
Total Assets	<u>-2,376,423</u>	Operating Expense	8,234,252	102.9% Current Ratio (5.3)	
Current Liabilities	607,893	Operating Margin	-228,578	-2.9% Days to Collect (146.7)	
Long Term Liabilities	0	Other Income	2,518	0.0% Avg Payment Days 19.3	
Total Equity	<u>-2,984,316</u>	Other Expense	0	0.0% Depreciation Rate 29.6%	
Total Liab. and Equity	<u>-2,376,423</u>	Net Profit or Loss	<u>(226,060)</u>	-2.8% Return on Equity 7.6%	

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345477 THE OAKS AT SWEETEN CREEK				Proprietary - Other	
THE OAKS AT SWEETEN CREEK		12/31/2018 365 Days Settled			
ARDEN, NC 28704		CR Beds 108 POS Beds 0			
BUNCOMBE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		79.4%	
Balance Sheet		Income Statement		Length of Stay	
				146.3	
Current Assets	40,869,657	Total Charges	8,475,300	Average Wages	
				24.59	
Fixed Assets	8,372,940	Contract Allowance	1,225,792	14.5% Skilled Nursing	
				81.4%	
Other Assets	14,406	Operating Revenue	7,249,508	85.5% Ancillary Service	
				18.6%	
Total Assets	49,257,003	Operating Expense	8,670,851	119.6% Current Ratio	
				1.0	
Current Liabilities	40,996,743	Operating Margin	-1,421,343	-19.6% Days to Collect	
				1,767.2	
Long Term Liabilities	9,488,916	Other Income	1,329	0.0% Avg Payment Days	
				7.5	
Total Equity	-1,228,656	Other Expense	0	0.0% Depreciation Rate	
				15.9%	
Total Liab. and Equity	49,257,003	Net Profit or Loss	(1,420,014)	-19.6% Return on Equity	
				115.6%	

345009 THE OAKS AT WHITAKER GLEN-MAYVIEW				Proprietary - Other	
THE OAKS AT WHITAKER GLEN-MAYVIEW		9/30/2018 365 Days Settled			
RALEIGH, NC 27608		CR Beds 139 POS Beds 0			
WAKE		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		77.7%	
Balance Sheet		Income Statement		Length of Stay	
				64.8	
Current Assets	929,961	Total Charges	14,932,658	Average Wages	
				20.52	
Fixed Assets	1,139,204	Contract Allowance	2,787,975	18.7% Skilled Nursing	
				41.3%	
Other Assets	1,164,302	Operating Revenue	12,144,683	81.3% Ancillary Service	
				30.1%	
Total Assets	3,233,467	Operating Expense	13,568,346	111.7% Current Ratio	
				1.0	
Current Liabilities	923,994	Operating Margin	-1,423,663	-11.7% Days to Collect	
				26.4	
Long Term Liabilities	0	Other Income	63,357	0.5% Avg Payment Days	
				19.4	
Total Equity	2,309,473	Other Expense	0	0.0% Depreciation Rate	
				73.7%	
Total Liab. and Equity	3,233,467	Net Profit or Loss	(1,360,306)	-11.2% Return on Equity	
				-58.9%	

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345363 THE PRESBYTERIAN HOME OF HAWFIELDS				Nonprofit - Other	
THE PRESBYTERIAN HOME OF HAWFIELDS		9/30/2018 365 Days Settled			
MEBANE, NC 27302				CR Beds 136 POS Beds 0	
ALAMANCE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	69.4%
				Length of Stay	146.5
				Average Wages	14.83
				20.8% Skilled Nursing	82.3%
				79.2% Ancillary Service	13.6%
				108.9% Current Ratio	2.1
				-8.9% Days to Collect	42.1
				1.7% Avg Payment Days	25.9
				0.0% Depreciation Rate	1.7%
				-7.2% Return on Equity	-48.3%
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345546 THE ROSEWOOD HEALTH CENTER				Nonprofit - Other	
THE ROSEWOOD HEALTH CENTER		12/31/2018 365 Days Settled			
RALEIGH, NC 27615				CR Beds 40 POS Beds 0	
WAKE				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	95.0%
				Length of Stay	239.1
				Average Wages	18.44
				30.7% Skilled Nursing	79.3%
				69.3% Ancillary Service	14.1%
				429.8% Current Ratio	1.1
				-329.8% Days to Collect	145.0
				328.4% Avg Payment Days	20.1
				0.0% Depreciation Rate	1.5%
				-1.4% Return on Equity	-0.7%

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345552 THE SHANNON GRAY REHABILITATION & RECOVERY CENTER				Proprietary - Corporation	
THE SHANNON GRAY REHABILITATION & RECOVERY CENTER		9/30/2018 365 Days Settled			
JAMESTOWN, NC 27282				CR Beds 150 POS Beds 0	
GUILFORD				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	72.3%
				Length of Stay	104.2
				Average Wages	17.02
				25.6%	Skilled Nursing 79.9%
				74.4%	Ancillary Service 20.1%
				106.7%	Current Ratio 2.8
				-6.7%	Days to Collect 31.1
				0.8%	Avg Payment Days 19.2
				0.0%	Depreciation Rate 8.7%
				-5.8%	Return on Equity 108.8%
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345495 THE STEWART HEALTH CENTER				Nonprofit - Other	
THE STEWART HEALTH CENTER		12/31/2018 365 Days Settled			
CHARLOTTE, NC 28210				CR Beds 60 POS Beds 0	
MECKLENBURG				Key Performance Ind.	
BLUE CROSS (IOWA/SOUTH DAKOTA)				Occupancy Rate	89.4%
				Length of Stay	355.8
				Average Wages	18.64
				44.3%	Skilled Nursing 80.6%
				55.7%	Ancillary Service 14.9%
				538.9%	Current Ratio 0.4
				-438.9%	Days to Collect 63.6
				480.7%	Avg Payment Days 37.9
				0.0%	Depreciation Rate 0.0%
				41.9%	Return on Equity 10.7%

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345404 THREE RIVERS HEALTH AND REHAB				Proprietary - Corporation	
THREE RIVERS HEALTH AND REHAB				9/30/2018 365 Days Settled	
WINDSOR, NC 27983				CR Beds 80 POS Beds 0	
BERTIE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	85.0%
Balance Sheet				Income Statement	
Current Assets	2,160,165	Total Charges	6,637,874	Length of Stay	79.8
Fixed Assets	66,500	Contract Allowance	1,503,463	Average Wages	17.36
Other Assets	0	Operating Revenue	5,134,411	22.6% Skilled Nursing	72.1%
Total Assets	2,226,665	Operating Expense	5,239,774	77.4% Ancillary Service	21.9%
Current Liabilities	758,112	Operating Margin	-105,363	102.1% Current Ratio	2.8
Long Term Liabilities	0	Other Income	16,436	-2.1% Days to Collect	55.3
Total Equity	1,468,553	Other Expense	0	0.3% Avg Payment Days	41.7
Total Liab. and Equity	2,226,665	Net Profit or Loss	(88,927)	0.0% Depreciation Rate	69.2%
				-1.7% Return on Equity	-6.1%
345513 TOWER NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
TOWER NURSING AND REHABILITATION CENTER				9/30/2018 365 Days Settled	
RALEIGH, NC 27604				CR Beds 186 POS Beds 0	
WAKE				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate	44.9%
Balance Sheet				Income Statement	
Current Assets	-5,253,466	Total Charges	7,983,968	Length of Stay	220.7
Fixed Assets	84,556	Contract Allowance	2,053,501	Average Wages	19.24
Other Assets	0	Operating Revenue	5,930,467	25.7% Skilled Nursing	83.0%
Total Assets	-5,168,910	Operating Expense	7,390,266	74.3% Ancillary Service	17.0%
Current Liabilities	320,965	Operating Margin	-1,459,799	124.6% Current Ratio	(16.4)
Long Term Liabilities	0	Other Income	233,594	-24.6% Days to Collect	(327.0)
Total Equity	-5,489,875	Other Expense	0	3.9% Avg Payment Days	16.1
Total Liab. and Equity	-5,168,910	Net Profit or Loss	(1,226,205)	0.0% Depreciation Rate	72.3%
				-20.7% Return on Equity	22.3%

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345258 TRANSITIONAL HEALTH SERVICES OF KANNAPOLIS				Proprietary - Other	
TRANSITIONAL HEALTH SERVICES OF KANNAPOLIS		12/31/2018 365 Days Settled			
KANNAPOLIS, NC 28083				CR Beds 107 POS Beds 0	
CABARRUS				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.2%
				Length of Stay	125.6
				Average Wages	21.42
				26.8% Skilled Nursing	77.8%
				73.2% Ancillary Service	22.2%
				109.1% Current Ratio	1.0
				-9.1% Days to Collect	1,809.6
				0.0% Avg Payment Days	6.6
				0.0% Depreciation Rate	30.3%
				-9.1% Return on Equity	17.4%
<hr/>					
345458 TREYBURN REHABILITATION CENTER				Proprietary - Corporation	
TREYBURN REHABILITATION CENTER		12/31/2018 365 Days Settled			
DURHAM, NC 27712				CR Beds 132 POS Beds 0	
DURHAM				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate	81.0%
				Length of Stay	126.8
				Average Wages	20.95
				15.9% Skilled Nursing	79.3%
				84.1% Ancillary Service	20.7%
				110.0% Current Ratio	0.0
				-10.0% Days to Collect	59.1
				0.1% Avg Payment Days	26.7
				0.0% Depreciation Rate	442.4%
				-9.9% Return on Equity	123.3%

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345565 TRINITY ELMS				Nonprofit - Church	
TRINITY ELMS		9/30/2018 365 Days Settled			
CLEMMONS, NC 27012				CR Beds 100 POS Beds 0	
FORSYTH				Key Performance Ind.	
PALMETTO GBA (SC)				Occupancy Rate	91.8%
				Length of Stay	105.7
Balance Sheet		Income Statement		Average Wages	16.62
Current Assets	-778,462	Total Charges	11,499,195	18.4%	Skilled Nursing 80.8%
Fixed Assets	1,167,181	Contract Allowance	2,118,442	81.6%	Ancillary Service 19.2%
Other Assets	0	Operating Revenue	9,380,753	101.4%	Current Ratio (1.3)
Total Assets	<u>388,719</u>	Operating Expense	9,512,806	-1.4%	Days to Collect 41.0
Current Liabilities	576,839	Operating Margin	-132,053	2.2%	Avg Payment Days 21.8
Long Term Liabilities	0	Other Income	209,556	0.0%	Depreciation Rate 45.1%
Total Equity	<u>-188,120</u>	Other Expense	0	0.8%	Return on Equity -41.2%
Total Liab. and Equity	<u>388,719</u>	Net Profit or Loss	<u>77,503</u>		
345088 TRINITY GLEN				Nonprofit - Church	
TRINITY GLEN		9/30/2018 365 Days Settled			
WINSTON-SALEM, NC 27101				CR Beds 117 POS Beds 0	
FORSYTH				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	91.9%
				Length of Stay	110.8
Balance Sheet		Income Statement		Average Wages	17.44
Current Assets	-1,742,978	Total Charges	13,787,181	31.1%	Skilled Nursing 80.6%
Fixed Assets	785,129	Contract Allowance	4,290,379	68.9%	Ancillary Service 19.4%
Other Assets	0	Operating Revenue	9,496,802	106.5%	Current Ratio (2.8)
Total Assets	<u>-957,849</u>	Operating Expense	10,117,900	-6.5%	Days to Collect 54.7
Current Liabilities	626,357	Operating Margin	-621,098	2.4%	Avg Payment Days 21.5
Long Term Liabilities	2,211	Other Income	225,629	0.0%	Depreciation Rate 25.0%
Total Equity	<u>-1,586,417</u>	Other Expense	0	-4.2%	Return on Equity 24.9%
Total Liab. and Equity	<u>-957,849</u>	Net Profit or Loss	<u>(395,469)</u>		

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345554 TRINITY GROVE				Nonprofit - Church	
TRINITY GROVE		9/30/2018 365 Days Settled			
WILMINGTON, NC 28412				CR Beds 100	POS Beds 0
NEW HANOVER				Key Performance Ind.	
EQICOR (NORTH CAROLINA)				Occupancy Rate	95.4%
Balance Sheet		Income Statement		Length of Stay	83.5
Current Assets	-654,582	Total Charges	11,248,836	Average Wages	16.30
Fixed Assets	522,358	Contract Allowance	1,118,705	9.9%	Skilled Nursing 74.4%
Other Assets	406,180	Operating Revenue	10,130,131	90.1%	Ancillary Service 25.6%
Total Assets	273,956	Operating Expense	10,240,718	101.1%	Current Ratio (1.2)
Current Liabilities	533,865	Operating Margin	-110,587	-1.1%	Days to Collect 49.2
Long Term Liabilities	53,065	Other Income	183,453	1.8%	Avg Payment Days 19.0
Total Equity	-312,974	Other Expense	0	0.0%	Depreciation Rate 51.0%
Total Liab. and Equity	273,956	Net Profit or Loss	72,866	0.7%	Return on Equity -23.3%
345153 TRINITY OAKS				Nonprofit - Church	
TRINITY OAKS		9/30/2018 365 Days Settled			
SALISBURY, NC 28144				CR Beds 137	POS Beds 0
ROWAN				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	91.7%
Balance Sheet		Income Statement		Length of Stay	124.6
Current Assets	6,580,923	Total Charges	14,682,876	Average Wages	18.42
Fixed Assets	431,449	Contract Allowance	3,085,059	21.0%	Skilled Nursing 73.8%
Other Assets	4,855,653	Operating Revenue	11,597,817	79.0%	Ancillary Service 14.5%
Total Assets	11,868,025	Operating Expense	11,857,530	102.2%	Current Ratio 8.7
Current Liabilities	753,995	Operating Margin	-259,713	-2.2%	Days to Collect 52.7
Long Term Liabilities	183,516	Other Income	871,159	7.5%	Avg Payment Days 22.3
Total Equity	10,930,514	Other Expense	0	0.0%	Depreciation Rate 35.6%
Total Liab. and Equity	11,868,025	Net Profit or Loss	611,446	5.3%	Return on Equity 5.6%

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345109 TRINITY PLACE				Nonprofit - Church	
TRINITY PLACE		9/30/2018 365 Days Settled			
ALBEMARLE, NC 28001		CR Beds 86 POS Beds 0			
STANLY		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		93.8%	
Balance Sheet		Income Statement		Length of Stay	
				165.4	
Current Assets	2,699,719	Total Charges	8,244,188	Average Wages	
Fixed Assets	525,235	Contract Allowance	1,411,051	17.1%	
Other Assets	929,696	Operating Revenue	6,833,137	82.9%	
Total Assets	<u>4,154,650</u>	Operating Expense	7,051,631	103.2%	
Current Liabilities	394,026	Operating Margin	-218,494	-3.2%	
Long Term Liabilities	187,938	Other Income	193,793	2.8%	
Total Equity	<u>3,572,686</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>4,154,650</u>	Net Profit or Loss	(24,701)	-0.4%	
345106 TRINITY RIDGE				Nonprofit - Church	
TRINITY RIDGE		9/30/2018 365 Days Settled			
HICKORY, NC 28602		CR Beds 120 POS Beds 0			
CATAWBA		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		92.6%	
Balance Sheet		Income Statement		Length of Stay	
				91.9	
Current Assets	-156,879	Total Charges	15,016,437	Average Wages	
Fixed Assets	914,436	Contract Allowance	3,560,105	23.7%	
Other Assets	0	Operating Revenue	11,456,332	76.3%	
Total Assets	<u>757,557</u>	Operating Expense	11,572,137	101.0%	
Current Liabilities	792,575	Operating Margin	-115,805	-1.0%	
Long Term Liabilities	0	Other Income	185,199	1.6%	
Total Equity	<u>-35,018</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>757,557</u>	Net Profit or Loss	69,394	0.6%	
				Return on Equity	
				-198.2%	

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345152 TRINITY VILLAGE				Nonprofit - Church	
TRINITY VILLAGE		9/30/2018 365 Days Settled			
HICKORY, NC 28601				CR Beds 194 POS Beds 0	
CATAWBA				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	90.8%
				Length of Stay	139.8
				Average Wages	16.29
				32.4%	Skilled Nursing 52.2%
				67.6%	Ancillary Service 16.8%
				103.3%	Current Ratio 7.3
				-3.3%	Days to Collect 36.4
				2.9%	Avg Payment Days 24.4
				0.0%	Depreciation Rate 31.5%
				-0.3%	Return on Equity -0.6%
Balance Sheet		Income Statement			
Current Assets	7,055,616	Total Charges	19,978,156		
Fixed Assets	627,013	Contract Allowance	6,474,921		
Other Assets	1,079,269	Operating Revenue	13,503,235		
Total Assets	8,761,898	Operating Expense	13,944,808		
Current Liabilities	969,825	Operating Margin	-441,573		
Long Term Liabilities	307,333	Other Income	394,908		
Total Equity	7,484,740	Other Expense	0		
Total Liab. and Equity	8,761,898	Net Profit or Loss	(46,665)		
345475 TSALI CARE CENTER				Nonprofit - Other	
TSALI CARE CENTER		9/30/2018 365 Days Settled			
CHEROKEE, NC 28719				CR Beds 72 POS Beds 0	
SWAIN				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	71.8%
				Length of Stay	554.9
				Average Wages	18.16
				7.9%	Skilled Nursing 97.8%
				92.1%	Ancillary Service 2.2%
				125.3%	Current Ratio (0.4)
				-25.3%	Days to Collect 178.8
				23.9%	Avg Payment Days 32.6
				0.0%	Depreciation Rate 1.7%
				-1.5%	Return on Equity 909.0%
Balance Sheet		Income Statement			
Current Assets	-276,890	Total Charges	7,051,691		
Fixed Assets	1,021,470	Contract Allowance	557,371		
Other Assets	0	Operating Revenue	6,494,320		
Total Assets	744,580	Operating Expense	8,139,442		
Current Liabilities	755,054	Operating Margin	-1,645,122		
Long Term Liabilities	0	Other Income	1,549,917		
Total Equity	-10,474	Other Expense	0		
Total Liab. and Equity	744,580	Net Profit or Loss	(95,205)		

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345235 TWIN LAKES COMMUNITY		Nonprofit - Church	
TWIN LAKES COMMUNITY		9/30/2018 365 Days Settled	
BURLINGTON, NC 27215		CR Beds 104 POS Beds 0	
ALAMANCE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	87.7%
		Length of Stay	83.4
		Average Wages	18.72
		6.6% Skilled Nursing	32.1%
		93.4% Ancillary Service	5.1%
		42.4% Current Ratio	0.6
		57.6% Days to Collect	20.5
		1.7% Avg Payment Days	122.3
		0.0% Depreciation Rate	0.0%
		59.3% Return on Equity	32.1%

Balance Sheet		Income Statement	
Current Assets	33,805,301	Total Charges	27,779,447
Fixed Assets	83,341,656	Contract Allowance	1,830,077
Other Assets	2,787,895	Operating Revenue	25,949,370
Total Assets	119,934,852	Operating Expense	11,007,299
Current Liabilities	55,321,841	Operating Margin	14,942,071
Long Term Liabilities	16,700,000	Other Income	448,072
Total Equity	47,913,011	Other Expense	0
Total Liab. and Equity	119,934,852	Net Profit or Loss	15,390,143

345545 TWIN LAKES COMMUNITY MEMORY CARE		Nonprofit - Church	
TWIN LAKES COMMUNITY MEMORY CARE		9/30/2018 365 Days Settled	
BURLINGTON, NC 27215		CR Beds 32 POS Beds 0	
ALAMANCE		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	98.2%
		Length of Stay	764.3
		Average Wages	19.47
		12.3% Skilled Nursing	49.6%
		87.7% Ancillary Service	1.4%
		79.1% Current Ratio	0.6
		20.9% Days to Collect	173.1
		0.6% Avg Payment Days	907.0
		0.0% Depreciation Rate	0.0%
		21.4% Return on Equity	1.4%

Balance Sheet		Income Statement	
Current Assets	33,805,301	Total Charges	3,504,489
Fixed Assets	83,341,656	Contract Allowance	430,944
Other Assets	2,787,895	Operating Revenue	3,073,545
Total Assets	119,934,852	Operating Expense	2,431,601
Current Liabilities	55,321,841	Operating Margin	641,944
Long Term Liabilities	16,700,000	Other Income	16,981
Total Equity	47,913,011	Other Expense	0
Total Liab. and Equity	119,934,852	Net Profit or Loss	658,925

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345508 UNC REX REHAB & NURSING CARE CENTER OF APEX				Nonprofit - Other	
UNC REX REHAB & NURSING CARE CENTER OF APEX		6/30/2018 365 Days Settled			
APEX, NC 27502				CR Beds 107 POS Beds 0	
WAKE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 93.8%	
				Length of Stay 50.0	
				Average Wages 23.70	
				Skilled Nursing 76.4%	
				Ancillary Service 23.6%	
				Current Ratio 2.2	
				Days to Collect 4,654.7	
				Avg Payment Days 3,337.7	
				Depreciation Rate 0.1%	
				Return on Equity -0.1%	
Balance Sheet					
Income Statement					
Current Assets	327,442,000	Total Charges	14,711,384		
Fixed Assets	436,531,000	Contract Allowance	3,614,813	24.6%	
Other Assets	335,428,000	Operating Revenue	11,096,571	75.4%	
Total Assets	1,099,401,000	Operating Expense	11,601,391	104.5%	
Current Liabilities	151,978,000	Operating Margin	-504,820	-4.5%	
Long Term Liabilities	371,215,000	Other Income	101,273	0.9%	
Total Equity	576,208,000	Other Expense	0	0.0%	
Total Liab. and Equity	1,099,401,000	Net Profit or Loss	(403,547)	-3.6%	
345183 UNIVERSAL HEALTH CARE & REHAB					
				Proprietary - Corporation	
UNIVERSAL HEALTH CARE & REHAB		12/31/2018 365 Days Settled			
CONCORD, NC 28025				CR Beds 120 POS Beds 0	
CABARRUS				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 76.8%	
				Length of Stay 118.8	
				Average Wages 20.29	
				Skilled Nursing 74.6%	
				Ancillary Service 25.4%	
				Current Ratio 1.8	
				Days to Collect 104.9	
				Avg Payment Days 22.4	
				Depreciation Rate 41.8%	
				Return on Equity 2.0%	
Balance Sheet					
Income Statement					
Current Assets	2,118,688	Total Charges	9,640,958		
Fixed Assets	638,738	Contract Allowance	2,220,982	23.0%	
Other Assets	0	Operating Revenue	7,419,976	77.0%	
Total Assets	2,757,426	Operating Expense	7,422,202	100.0%	
Current Liabilities	1,147,204	Operating Margin	-2,226	0.0%	
Long Term Liabilities	16,425	Other Income	33,423	0.5%	
Total Equity	1,593,797	Other Expense	0	0.0%	
Total Liab. and Equity	2,757,426	Net Profit or Loss	31,197	0.4%	

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345549 UNIVERSAL HEALTH CARE / BRUNSWICK				Proprietary - Corporation	
UNIVERSAL HEALTH CARE / BRUNSWICK 12/31/2018 365 Days Settled					
BOLIVIA, NC 28422				CR Beds 90 POS Beds 0	
BRUNSWICK				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate 91.1%	
Balance Sheet		Income Statement		Length of Stay 81.8	
Current Assets	2,118,494	Total Charges	9,213,598	Average Wages 19.28	
Fixed Assets	463,711	Contract Allowance	1,712,534	18.6% Skilled Nursing 73.2%	
Other Assets	0	Operating Revenue	7,501,064	81.4% Ancillary Service 26.8%	
Total Assets	<u>2,582,205</u>	Operating Expense	7,469,003	99.6% Current Ratio 2.7	
Current Liabilities	779,748	Operating Margin	32,061	0.4% Days to Collect 51.2	
Long Term Liabilities	8,782	Other Income	47,621	0.6% Avg Payment Days 18.5	
Total Equity	<u>1,793,675</u>	Other Expense	0	0.0% Depreciation Rate 104.8%	
Total Liab. and Equity	<u>2,582,205</u>	Net Profit or Loss	<u>79,682</u>	1.1% Return on Equity 4.4%	
345181 UNIVERSAL HEALTH CARE / GREENVILLE				Proprietary - Corporation	
UNIVERSAL HEALTH CARE / GREENVILLE 12/31/2018 365 Days Settled					
GREENVILLE, NC 27834				CR Beds 120 POS Beds 0	
PITT				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 88.2%	
Balance Sheet		Income Statement		Length of Stay 126.7	
Current Assets	4,455,326	Total Charges	10,689,205	Average Wages 19.29	
Fixed Assets	447,862	Contract Allowance	1,695,153	15.9% Skilled Nursing 76.6%	
Other Assets	0	Operating Revenue	8,994,052	84.1% Ancillary Service 23.4%	
Total Assets	<u>4,903,188</u>	Operating Expense	8,405,699	93.5% Current Ratio 1.6	
Current Liabilities	2,820,206	Operating Margin	588,353	6.5% Days to Collect 55.1	
Long Term Liabilities	9,592	Other Income	28,977	0.3% Avg Payment Days 65.6	
Total Equity	<u>2,073,390</u>	Other Expense	0	0.0% Depreciation Rate 79.9%	
Total Liab. and Equity	<u>4,903,188</u>	Net Profit or Loss	<u>617,330</u>	6.9% Return on Equity 29.8%	

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345291 UNIVERSAL HEALTH CARE / OXFORD				Proprietary - Corporation	
UNIVERSAL HEALTH CARE / OXFORD				12/31/2018 365 Days Settled	
OXFORD, NC 27565				CR Beds 180 POS Beds 0	
GRANVILLE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA FOR PR),				Occupancy Rate	74.7%
Balance Sheet		Income Statement		Length of Stay	220.0
Current Assets	8,816,279	Total Charges	10,696,933	Average Wages	18.42
Fixed Assets	480,732	Contract Allowance	1,168,569	10.9% Skilled Nursing	78.1%
Other Assets	0	Operating Revenue	9,528,364	89.1% Ancillary Service	19.0%
Total Assets	9,297,011	Operating Expense	9,136,238	95.9% Current Ratio	1.4
Current Liabilities	6,486,567	Operating Margin	392,126	4.1% Days to Collect	91.6
Long Term Liabilities	1,170	Other Income	24,707	0.3% Avg Payment Days	109.6
Total Equity	2,809,274	Other Expense	0	0.0% Depreciation Rate	82.8%
Total Liab. and Equity	9,297,011	Net Profit or Loss	416,833	4.4% Return on Equity	14.8%
345213 UNIVERSAL HEALTH CARE LILLINGTON				Proprietary - Corporation	
UNIVERSAL HEALTH CARE LILLINGTON				12/31/2018 365 Days Settled	
LILLINGTON, NC 27546				CR Beds 235 POS Beds 0	
HARNETT				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	46.2%
Balance Sheet		Income Statement		Length of Stay	92.6
Current Assets	-221,541	Total Charges	10,911,293	Average Wages	16.13
Fixed Assets	411,253	Contract Allowance	2,964,203	27.2% Skilled Nursing	83.3%
Other Assets	0	Operating Revenue	7,947,090	72.8% Ancillary Service	16.3%
Total Assets	189,712	Operating Expense	9,462,887	119.1% Current Ratio	0.0
Current Liabilities	4,447,528	Operating Margin	-1,515,797	-19.1% Days to Collect	77.4
Long Term Liabilities	753	Other Income	61,313	0.8% Avg Payment Days	70.0
Total Equity	-4,258,569	Other Expense	0	0.0% Depreciation Rate	109.2%
Total Liab. and Equity	189,712	Net Profit or Loss	(1,454,484)	-18.3% Return on Equity	34.2%

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345522 UNIVERSAL HEALTH CARE/FLETCHER		Proprietary - Corporation	
UNIVERSAL HEALTH CARE/FLETCHER		12/31/2018 365 Days Settled	
FLETCHER, NC 28732		CR Beds 90 POS Beds 0	
HENDERSON		Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate 92.7%	
Balance Sheet		Income Statement	
Current Assets	2,762,306	Total Charges	8,926,210
Fixed Assets	150,405	Contract Allowance	1,826,047
Other Assets	0	Operating Revenue	7,100,163
Total Assets	2,912,711	Operating Expense	6,510,714
Current Liabilities	1,089,725	Operating Margin	589,449
Long Term Liabilities	3,805	Other Income	35,307
Total Equity	1,819,181	Other Expense	0
Total Liab. and Equity	2,912,711	Net Profit or Loss	624,756
		20.5%	Skilled Nursing 79.3%
		79.5%	Ancillary Service 20.7%
		91.7%	Current Ratio 2.5
		8.3%	Days to Collect 55.8
		0.5%	Avg Payment Days 24.2
		0.0%	Depreciation Rate 177.3%
		8.8%	Return on Equity 34.3%

345561 UNIVERSAL HEALTH CARE/FUQUAY-VARINA		Proprietary - Corporation	
UNIVERSAL HEALTH CARE/FUQUAY-VARINA		12/31/2018 365 Days Settled	
FUQUAY VARINA, NC 27526		CR Beds 100 POS Beds 0	
WAKE		Key Performance Ind.	
PALMETTO GBA (SC)		Occupancy Rate 85.7%	
Balance Sheet		Income Statement	
Current Assets	1,753,943	Total Charges	8,763,614
Fixed Assets	112,813	Contract Allowance	1,186,749
Other Assets	0	Operating Revenue	7,576,865
Total Assets	1,866,756	Operating Expense	7,825,875
Current Liabilities	1,910,285	Operating Margin	-249,010
Long Term Liabilities	12,366	Other Income	28,655
Total Equity	-55,895	Other Expense	0
Total Liab. and Equity	1,866,756	Net Profit or Loss	(220,355)
		13.5%	Skilled Nursing 72.4%
		86.5%	Ancillary Service 27.6%
		103.3%	Current Ratio 0.9
		-3.3%	Days to Collect 66.8
		0.4%	Avg Payment Days 46.9
		0.0%	Depreciation Rate 313.5%
		-2.9%	Return on Equity 394.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

345449 UNIVERSAL HEALTH CARE/KING		Proprietary - Corporation	
UNIVERSAL HEALTH CARE/KING		12/31/2018 365 Days Settled	
KING, NC 27021		CR Beds 120 POS Beds 0	
STOKES		Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	74.7%
Balance Sheet		Length of Stay	176.9
Income Statement		Average Wages	18.77
Current Assets	2,216,518	Total Charges	8,523,881
Fixed Assets	257,417	Contract Allowance	1,373,849
Other Assets	0	Operating Revenue	7,150,032
Total Assets	2,473,935	Operating Expense	7,098,779
Current Liabilities	1,001,102	Operating Margin	51,253
Long Term Liabilities	11,522	Other Income	67,332
Total Equity	1,461,311	Other Expense	0
Total Liab. and Equity	2,473,935	Net Profit or Loss	118,585
		16.1%	Skilled Nursing 76.2%
		83.9%	Ancillary Service 23.8%
		99.3%	Current Ratio 2.2
		0.7%	Days to Collect 76.7
		0.9%	Avg Payment Days 19.4
		0.0%	Depreciation Rate 99.2%
		1.7%	Return on Equity 8.1%

345529 UNIVERSAL HEALTH CARE/NORTH RALEIGH		Proprietary - Corporation	
UNIVERSAL HEALTH CARE/NORTH RALEIGH		12/31/2018 365 Days Settled	
RALEIGH, NC 27616		CR Beds 132 POS Beds 0	
WAKE		Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	86.7%
Balance Sheet		Length of Stay	102.4
Income Statement		Average Wages	21.97
Current Assets	357,689	Total Charges	12,181,116
Fixed Assets	172,416	Contract Allowance	1,979,645
Other Assets	0	Operating Revenue	10,201,471
Total Assets	530,105	Operating Expense	10,692,122
Current Liabilities	-807,531	Operating Margin	-490,651
Long Term Liabilities	-439	Other Income	41,464
Total Equity	1,338,075	Other Expense	0
Total Liab. and Equity	530,105	Net Profit or Loss	(449,187)
		16.3%	Skilled Nursing 70.4%
		83.7%	Ancillary Service 29.6%
		104.8%	Current Ratio (0.4)
		-4.8%	Days to Collect 110.5
		0.4%	Avg Payment Days 20.6
		0.0%	Depreciation Rate 185.3%
		-4.4%	Return on Equity -33.6%

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345523 UNIVERSAL HEALTH CARE/RAMSEUR		Proprietary - Corporation	
UNIVERSAL HEALTH CARE/RAMSEUR		12/31/2018 365 Days Settled	
RAMSEUR, NC 27316		CR Beds 90 POS Beds 0	
RANDOLPH		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate 95.7%	
Balance Sheet		Income Statement	
Current Assets	3,063,761	Total Charges	9,141,104
Fixed Assets	165,795	Contract Allowance	2,172,568
Other Assets	0	Operating Revenue	6,968,536
Total Assets	3,229,556	Operating Expense	7,001,461
Current Liabilities	734,983	Operating Margin	-32,925
Long Term Liabilities	2,541	Other Income	27,809
Total Equity	2,492,032	Other Expense	0
Total Liab. and Equity	3,229,556	Net Profit or Loss	(5,116)
		23.8%	Skilled Nursing 85.1%
		76.2%	Ancillary Service 14.9%
		100.5%	Current Ratio 4.2
		-0.5%	Days to Collect 43.9
		0.4%	Avg Payment Days 24.5
		0.0%	Depreciation Rate 139.8%
		-0.1%	Return on Equity -0.2%
345142 UNIVERSITY PLACE NURSING AND REHABILITATION CENTER		Proprietary - Corporation	
UNIVERSITY PLACE NURSING AND REHABILITATION CENTER		9/30/2018 365 Days Settled	
CHARLOTTE, NC 28262		CR Beds 217 POS Beds 0	
MECKLENBURG		Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate 63.7%	
Balance Sheet		Income Statement	
Current Assets	-2,882,832	Total Charges	13,819,700
Fixed Assets	128,334	Contract Allowance	4,209,264
Other Assets	0	Operating Revenue	9,610,436
Total Assets	-2,754,498	Operating Expense	11,086,383
Current Liabilities	619,860	Operating Margin	-1,475,947
Long Term Liabilities	0	Other Income	155,485
Total Equity	-3,374,358	Other Expense	0
Total Liab. and Equity	-2,754,498	Net Profit or Loss	(1,320,462)
		30.5%	Skilled Nursing 77.6%
		69.5%	Ancillary Service 22.4%
		115.4%	Current Ratio (4.7)
		-15.4%	Days to Collect (114.1)
		1.6%	Avg Payment Days 21.4
		0.0%	Depreciation Rate 235.5%
		-13.7%	Return on Equity 39.1%

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345247 VALLEY NURSING CENTER		Proprietary - Corporation	
VALLEY NURSING CENTER		9/30/2018 365 Days Settled	
TAYLORSVILLE, NC 28681		CR Beds 183 POS Beds 0	
ALEXANDER		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	57.8%
		Length of Stay	183.9
		Average Wages	17.90
		39.8% Skilled Nursing	79.9%
		60.2% Ancillary Service	20.1%
		100.7% Current Ratio	2.1
		-0.7% Days to Collect	70.7
		0.2% Avg Payment Days	16.6
		0.0% Depreciation Rate	102.6%
		-0.5% Return on Equity	-1.7%
<hr/>			
345426 VALLEY VIEW CARE & REHAB CENTER		Proprietary - Other	
VALLEY VIEW CARE & REHAB CENTER		12/31/2018 365 Days Settled	
ANDREWS, NC 28901		CR Beds 76 POS Beds 0	
CHEROKEE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	78.4%
		Length of Stay	123.6
		Average Wages	19.37
		19.8% Skilled Nursing	78.3%
		80.2% Ancillary Service	21.7%
		117.5% Current Ratio	0.8
		-17.5% Days to Collect	1,053.6
		0.0% Avg Payment Days	5.8
		0.0% Depreciation Rate	8.8%
		-17.5% Return on Equity	17.0%

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345381 VILLAGE CARE OF KING				Proprietary - Corporation	
VILLAGE CARE OF KING		12/31/2018 365 Days Settled			
KING, NC 27021		CR Beds 116 POS Beds 0			
STOKES		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		87.2%	
Balance Sheet		Income Statement		Length of Stay	
				136.2	
Current Assets	803,863	Total Charges	9,975,196	Average Wages	
Fixed Assets	195,602	Contract Allowance	2,168,799	18.81	
Other Assets	139,943	Operating Revenue	7,806,397	21.7%	Skilled Nursing
Total Assets	1,139,408	Operating Expense	7,593,838	78.3%	Ancillary Service
Current Liabilities	546,062	Operating Margin	212,559	97.3%	Current Ratio
Long Term Liabilities	0	Other Income	3,628	2.7%	Days to Collect
Total Equity	593,346	Other Expense	0	0.0%	Avg Payment Days
Total Liab. and Equity	1,139,408	Net Profit or Loss	216,187	0.0%	Depreciation Rate
				2.8%	Return on Equity
					36.4%
345380 VILLAGE GREEN HEALTH AND REHABILITATION				Proprietary - Corporation	
VILLAGE GREEN HEALTH AND REHABILITATION		12/31/2018 365 Days Settled			
FAYETTEVILLE, NC 28304		CR Beds 170 POS Beds 0			
CUMBERLAND		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		71.7%	
Balance Sheet		Income Statement		Length of Stay	
				50.8	
Current Assets	3,336,252	Total Charges	18,401,387	Average Wages	
Fixed Assets	2,901,323	Contract Allowance	3,023,637	16.78	
Other Assets	0	Operating Revenue	15,377,750	16.4%	Skilled Nursing
Total Assets	6,237,575	Operating Expense	13,567,345	83.6%	Ancillary Service
Current Liabilities	3,964,154	Operating Margin	1,810,405	88.2%	Current Ratio
Long Term Liabilities	0	Other Income	61,134	11.8%	Days to Collect
Total Equity	2,273,421	Other Expense	0	0.4%	Avg Payment Days
Total Liab. and Equity	6,237,575	Net Profit or Loss	1,871,539	0.0%	Depreciation Rate
				12.2%	Return on Equity
					82.3%

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345392 WADESBORO HEALTH & REHAB CENTER				Proprietary - Corporation	
WADESBORO HEALTH & REHAB CENTER 8/31/2018 243 Days Settled					
WADESBORO, NC 28170		12/31/2018 122 Days Settled		CR Beds 66 POS Beds 0	
ANSON				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate 88.6%	
Balance Sheet		Income Statement		Length of Stay 115.1	
Current Assets	1,450,529	Total Charges	2,362,342	Average Wages 20.64	
Fixed Assets	38,613	Contract Allowance	711,299	30.1%	Skilled Nursing 68.8%
Other Assets	16,463	Operating Revenue	1,651,043	69.9%	Ancillary Service 31.2%
Total Assets	<u>1,505,605</u>	Operating Expense	1,548,798	93.8%	Current Ratio 3.7
Current Liabilities	395,854	Operating Margin	102,245	6.2%	Days to Collect 310.9
Long Term Liabilities	1,007,306	Other Income	200	0.0%	Avg Payment Days 70.1
Total Equity	<u>102,445</u>	Other Expense	0	0.0%	Depreciation Rate 186.1%
Total Liab. and Equity	<u>1,505,605</u>	Net Profit or Loss	<u>102,445</u>	6.2%	Return on Equity 100.0%

345392 WADESBORO HEALTH & REHAB CENTER				Proprietary - Other	
WADESBORO HEALTH & REHAB CENTER 8/31/2018 243 Days Settled					
WADESBORO, NC 28170		12/31/2018 122 Days Settled		CR Beds 66 POS Beds 0	
ANSON				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate 90.7%	
Balance Sheet		Income Statement		Length of Stay 116.4	
Current Assets	-5,102,212	Total Charges	5,011,780	Average Wages 20.64	
Fixed Assets	2,693,151	Contract Allowance	1,743,570	34.8%	Skilled Nursing 63.6%
Other Assets	125,000	Operating Revenue	3,268,210	65.2%	Ancillary Service 36.4%
Total Assets	<u>-2,284,061</u>	Operating Expense	3,692,933	113.0%	Current Ratio (6.6)
Current Liabilities	770,395	Operating Margin	-424,723	-13.0%	Days to Collect 48.9
Long Term Liabilities	1,594,675	Other Income	83,002	2.5%	Avg Payment Days 9.8
Total Equity	<u>-4,649,131</u>	Other Expense	0	0.0%	Depreciation Rate 6.1%
Total Liab. and Equity	<u>-2,284,061</u>	Net Profit or Loss	<u>(341,721)</u>	-10.5%	Return on Equity 7.4%

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345089 WALNUT COVE HEALTH AND REHABILITATION CENTER		Proprietary - Other	
WALNUT COVE HEALTH AND REHABILITATION CENTER		12/31/2018 365 Days Settled	
WALNUT COVE, NC 27052		CR Beds 99 POS Beds 0	
STOKES		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 80.1%	
Balance Sheet		Income Statement	
Current Assets	35,236,250	Total Charges	9,603,446
Fixed Assets	8,318,127	Contract Allowance	2,433,661
Other Assets	7,520	Operating Revenue	7,169,785
Total Assets	<u>43,561,897</u>	Operating Expense	7,549,159
Current Liabilities	36,671,963	Operating Margin	-379,374
Long Term Liabilities	9,163,949	Other Income	1,796
Total Equity	-2,274,015	Other Expense	0
Total Liab. and Equity	<u>43,561,897</u>	Net Profit or Loss	<u>(377,578)</u>
		25.3%	Length of Stay 109.3
		74.7%	Average Wages 21.67
		105.3%	Skilled Nursing 77.3%
		-5.3%	Ancillary Service 22.3%
		0.0%	Current Ratio 1.0
		0.0%	Days to Collect 1,550.7
		-5.3%	Avg Payment Days 7.4
			Depreciation Rate 15.1%
			Return on Equity 16.6%

345240 WARREN HILLS NURSING CENTER		Proprietary - Corporation	
WARREN HILLS NURSING CENTER		9/30/2018 365 Days Settled	
WARRENTON, NC 27589		CR Beds 160 POS Beds 0	
WARREN		Key Performance Ind.	
PALMETTO GBA (SC)		Occupancy Rate 75.9%	
Balance Sheet		Income Statement	
Current Assets	3,257,518	Total Charges	9,127,325
Fixed Assets	381,980	Contract Allowance	1,401,142
Other Assets	0	Operating Revenue	7,726,183
Total Assets	<u>3,639,498</u>	Operating Expense	8,078,944
Current Liabilities	1,523,151	Operating Margin	-352,761
Long Term Liabilities	0	Other Income	38,413
Total Equity	2,116,347	Other Expense	0
Total Liab. and Equity	<u>3,639,498</u>	Net Profit or Loss	<u>(314,348)</u>
		15.4%	Length of Stay 150.2
		84.6%	Average Wages 16.70
		104.6%	Skilled Nursing 81.8%
		-4.6%	Ancillary Service 14.7%
		0.5%	Current Ratio 2.1
		0.0%	Days to Collect 131.3
		-4.1%	Avg Payment Days 51.7
			Depreciation Rate 159.7%
			Return on Equity -14.9%

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345252 WARSAW HEALTH & REHABILITATION CENTER				Proprietary - Partnership	
WARSAW HEALTH & REHABILITATION CENTER		12/31/2018 365 Days Settled			
WARSAW, NC 28398				CR Beds 100 POS Beds 0	
DUPLIN				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate 83.4%	
				Length of Stay 157.0	
				Average Wages 17.49	
				21.0% Skilled Nursing 76.7%	
				79.0% Ancillary Service 23.3%	
				120.8% Current Ratio (0.1)	
				-20.8% Days to Collect (21.1)	
				0.0% Avg Payment Days 158.1	
				0.0% Depreciation Rate 1,188.1%	
				-20.8% Return on Equity 371.8%	
<hr/>					
345436 WELLINGTON REHABILITATION AND HEALTHCARE				Proprietary - Other	
WELLINGTON REHABILITATION AND HEALTHCARE		12/31/2018 365 Days Settled			
KNIGHTDALE, NC 27545				CR Beds 81 POS Beds 0	
WAKE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 92.5%	
				Length of Stay 94.0	
				Average Wages 21.02	
				22.4% Skilled Nursing 82.8%	
				77.6% Ancillary Service 17.2%	
				101.2% Current Ratio 0.9	
				-1.2% Days to Collect 1,584.3	
				0.0% Avg Payment Days 8.3	
				0.0% Depreciation Rate 16.1%	
				-1.2% Return on Equity 1.4%	

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345180 WESLEY PINES RETIREMENT COMM				Nonprofit - Church	
WESLEY PINES RETIREMENT COMM				9/30/2018 365 Days Settled	
LUMBERTON, NC 28358				CR Beds 104 POS Beds 0	
ROBESON				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 86.6%	
Balance Sheet				Income Statement	
Current Assets	18,172,809	Total Charges	9,470,794	Length of Stay	291.1
Fixed Assets	164,137,763	Contract Allowance	1,962,564	Average Wages	15.66
Other Assets	146,813,242	Operating Revenue	7,508,230	20.7% Skilled Nursing	53.5%
Total Assets	329,123,814	Operating Expense	8,126,125	79.3% Ancillary Service	18.1%
Current Liabilities	77,821,279	Operating Margin	-617,895	108.2% Current Ratio	0.2
Long Term Liabilities	174,917,738	Other Income	-157,601	-8.2% Days to Collect	543.1
Total Equity	76,384,797	Other Expense	0	-2.1% Avg Payment Days	348.1
Total Liab. and Equity	329,123,814	Net Profit or Loss	(775,496)	0.0% Depreciation Rate	0.4%
				-10.3% Return on Equity	-1.0%
345090 WESTCHESTER MANOR AT PROVIDENCE PLACE				Nonprofit - Other	
WESTCHESTER MANOR AT PROVIDENCE PLACE				9/30/2018 365 Days Settled	
HIGH POINT, NC 27262				CR Beds 129 POS Beds 0	
GUILFORD				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 89.9%	
Balance Sheet				Income Statement	
Current Assets	1,693,149	Total Charges	13,502,160	Length of Stay	111.7
Fixed Assets	470	Contract Allowance	3,487,512	Average Wages	19.13
Other Assets	0	Operating Revenue	10,014,648	25.8% Skilled Nursing	80.7%
Total Assets	1,693,619	Operating Expense	10,122,563	74.2% Ancillary Service	19.3%
Current Liabilities	1,769,738	Operating Margin	-107,915	101.1% Current Ratio	1.0
Long Term Liabilities	0	Other Income	37,015	-1.1% Days to Collect	41.6
Total Equity	-76,119	Other Expense	0	0.4% Avg Payment Days	23.5
Total Liab. and Equity	1,693,619	Net Profit or Loss	(70,900)	0.0% Depreciation Rate	3,215.8%
				-0.7% Return on Equity	93.1%

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345432 WESTERN NORTH CAROLINA BAPTIST HOME				Nonprofit - Church	
WESTERN NORTH CAROLINA BAPTIST HOME		9/30/2018 365 Days Settled			
ASHEVILLE, NC 28806				CR Beds 100 POS Beds 0	
BUNCOMBE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	53.1%
				Length of Stay	269.2
				Average Wages	17.45
				23.4% Skilled Nursing	68.5%
				76.6% Ancillary Service	8.1%
				108.4% Current Ratio	(8.9)
				-8.4% Days to Collect	16.4
				1.4% Avg Payment Days	6.7
				0.0% Depreciation Rate	3.9%
				-7.3% Return on Equity	-15.0%
Balance Sheet		Income Statement			
Current Assets	-1,667,646	Total Charges	8,157,058		
Fixed Assets	4,887,150	Contract Allowance	1,910,226		
Other Assets	5,488	Operating Revenue	6,246,832		
Total Assets	3,224,992	Operating Expense	6,773,026		
Current Liabilities	188,018	Operating Margin	-526,194		
Long Term Liabilities	0	Other Income	85,687		
Total Equity	3,036,974	Other Expense	0		
Total Liab. and Equity	3,224,992	Net Profit or Loss	(456,502)		
345216 WESTFIELD REHABILITATION AND HEALTH CENTER				Proprietary - Corporation	
WESTFIELD REHABILITATION AND HEALTH CENTER		9/30/2018 365 Days Settled			
SANFORD, NC 27330				CR Beds 83 POS Beds 0	
LEE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	84.8%
				Length of Stay	58.0
				Average Wages	19.97
				28.1% Skilled Nursing	71.3%
				71.9% Ancillary Service	28.7%
				97.6% Current Ratio	(0.2)
				2.4% Days to Collect	38.9
				0.3% Avg Payment Days	70.9
				0.0% Depreciation Rate	682.4%
				2.7% Return on Equity	-10.7%
Balance Sheet		Income Statement			
Current Assets	-356,462	Total Charges	9,964,155		
Fixed Assets	9,665	Contract Allowance	2,798,054		
Other Assets	0	Operating Revenue	7,166,101		
Total Assets	-346,797	Operating Expense	6,997,329		
Current Liabilities	1,457,869	Operating Margin	168,772		
Long Term Liabilities	0	Other Income	24,873		
Total Equity	-1,804,666	Other Expense	0		
Total Liab. and Equity	-346,797	Net Profit or Loss	193,645		

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345450 WESTWOOD HEALTH AND REHABILITA				Proprietary - Other	
WESTWOOD HEALTH AND REHABILITA		12/31/2018 365 Days Settled			
ARCHDALE, NC 27263				CR Beds 68 POS Beds 0	
RANDOLPH				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 87.5%	
Balance Sheet		Income Statement		Length of Stay 144.7	
Current Assets	25,143,862	Total Charges	7,002,935	Average Wages 22.33	
Fixed Assets	2,009,301	Contract Allowance	1,730,109	24.7% Skilled Nursing 85.2%	
Other Assets	1,025	Operating Revenue	5,272,826	75.3% Ancillary Service 14.8%	
Total Assets	<u>27,154,188</u>	Operating Expense	5,019,346	95.2% Current Ratio 0.9	
Current Liabilities	28,342,998	Operating Margin	253,480	4.8% Days to Collect 1,607.8	
Long Term Liabilities	1,650,000	Other Income	1,864	0.0% Avg Payment Days 8.5	
Total Equity	<u>-2,838,810</u>	Other Expense	0	0.0% Depreciation Rate 19.1%	
Total Liab. and Equity	<u>27,154,188</u>	Net Profit or Loss	<u>255,344</u>	4.8% Return on Equity -9.0%	

345205 WESTWOOD HILLS NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
WESTWOOD HILLS NURSING AND REHABILITATION CENTER		9/30/2018 365 Days Settled			
WILKESBORO, NC 28697				CR Beds 186 POS Beds 0	
WILKES				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 75.8%	
Balance Sheet		Income Statement		Length of Stay 185.8	
Current Assets	10,997,521	Total Charges	14,891,416	Average Wages 15.29	
Fixed Assets	102,244	Contract Allowance	3,761,025	25.3% Skilled Nursing 73.0%	
Other Assets	0	Operating Revenue	11,130,391	74.7% Ancillary Service 24.7%	
Total Assets	<u>11,099,765</u>	Operating Expense	11,008,771	98.9% Current Ratio 19.3	
Current Liabilities	571,231	Operating Margin	121,620	1.1% Days to Collect 356.8	
Long Term Liabilities	0	Other Income	346,953	3.1% Avg Payment Days 21.1	
Total Equity	<u>10,528,534</u>	Other Expense	0	0.0% Depreciation Rate 83.5%	
Total Liab. and Equity	<u>11,099,765</u>	Net Profit or Loss	<u>468,573</u>	4.2% Return on Equity 4.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

345348 WHISPERING PINES NURSING & REHAB CENTER				Proprietary - Corporation	
WHISPERING PINES NURSING & REHAB CENTER				9/30/2018 365 Days Settled	
FAYETTEVILLE, NC 28301				CR Beds 88 POS Beds 0	
CUMBERLAND				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	91.3%
Balance Sheet				Income Statement	
Current Assets	1,109,821	Total Charges	10,629,957	Length of Stay	100.7
Fixed Assets	110,894	Contract Allowance	2,428,067	Average Wages	16.67
Other Assets	7,300	Operating Revenue	8,201,890	22.8% Skilled Nursing	72.8%
Total Assets	1,228,015	Operating Expense	7,877,162	77.2% Ancillary Service	25.6%
Current Liabilities	340,463	Operating Margin	324,728	96.0% Current Ratio	3.3
Long Term Liabilities	0	Other Income	140,986	4.0% Days to Collect	33.0
Total Equity	887,552	Other Expense	0	1.7% Avg Payment Days	27.4
Total Liab. and Equity	1,228,015	Net Profit or Loss	465,714	0.0% Depreciation Rate	117.2%
				5.7% Return on Equity	52.5%

345301 WHITE OAK MANOR - BURLINGTON				Proprietary - Corporation	
WHITE OAK MANOR - BURLINGTON				9/30/2018 365 Days Settled	
BURLINGTON, NC 27217				CR Beds 160 POS Beds 0	
ALAMANCE				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	84.9%
Balance Sheet				Income Statement	
Current Assets	1,659,884	Total Charges	12,147,048	Length of Stay	157.8
Fixed Assets	380,237	Contract Allowance	1,858,424	Average Wages	16.76
Other Assets	-7,828,305	Operating Revenue	10,288,624	15.3% Skilled Nursing	80.6%
Total Assets	-5,788,184	Operating Expense	10,643,404	84.7% Ancillary Service	19.4%
Current Liabilities	734,151	Operating Margin	-354,780	103.4% Current Ratio	2.3
Long Term Liabilities	0	Other Income	5,251	-3.4% Days to Collect	54.3
Total Equity	-6,522,335	Other Expense	0	0.1% Avg Payment Days	21.4
Total Liab. and Equity	-5,788,184	Net Profit or Loss	(349,529)	0.0% Depreciation Rate	27.2%
				-3.4% Return on Equity	5.4%

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345238 WHITE OAK MANOR - CHARLOTTE				Proprietary - Corporation	
WHITE OAK MANOR - CHARLOTTE		9/30/2018 365 Days Settled			
CHARLOTTE, NC 28211		CR Beds 180 POS Beds 0			
MECKLENBURG		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		82.2%	
		Length of Stay		240.1	
		Average Wages		17.89	
		12.0%		Skilled Nursing	
		88.0%		Ancillary Service	
		108.1%		Current Ratio	
		-8.1%		Days to Collect	
		0.2%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-7.9%		Return on Equity	
				18.2%	

345151 WHITE OAK MANOR - KINGS MOUNTAIN				Proprietary - Corporation	
WHITE OAK MANOR - KINGS MOUNTAIN		9/30/2018 365 Days Settled			
KINGS MOUNTAIN, NC 28086		CR Beds 154 POS Beds 0			
CLEVELAND		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		81.8%	
		Length of Stay		282.2	
		Average Wages		16.90	
		11.2%		Skilled Nursing	
		88.8%		Ancillary Service	
		99.4%		Current Ratio	
		0.6%		Days to Collect	
		0.1%		Avg Payment Days	
		0.0%		Depreciation Rate	
		0.6%		Return on Equity	
				3.3%	

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345083 WHITE OAK MANOR - RUTHERFORDTON				Proprietary - Corporation	
WHITE OAK MANOR - RUTHERFORDTON				9/30/2018 365 Days Settled	
RUTHERFORDTON, NC 28139				CR Beds 80 POS Beds 0	
RUTHERFORD				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate 82.1%	
Balance Sheet		Income Statement		Length of Stay 160.8	
Current Assets	455,790	Total Charges	6,264,058	Average Wages 16.98	
Fixed Assets	174,615	Contract Allowance	933,755	14.9% Skilled Nursing 82.5%	
Other Assets	-5,367,437	Operating Revenue	5,330,303	85.1% Ancillary Service 17.5%	
Total Assets	-4,737,032	Operating Expense	6,403,858	120.1% Current Ratio 1.2	
Current Liabilities	385,150	Operating Margin	-1,073,555	-20.1% Days to Collect 21.7	
Long Term Liabilities	0	Other Income	9,218	0.2% Avg Payment Days 17.8	
Total Equity	-5,122,182	Other Expense	0	0.0% Depreciation Rate 17.8%	
Total Liab. and Equity	-4,737,032	Net Profit or Loss	(1,064,337)	-20.0% Return on Equity 20.8%	

345171 WHITE OAK MANOR - SHELBY				Proprietary - Corporation	
WHITE OAK MANOR - SHELBY				9/30/2018 365 Days Settled	
SHELBY, NC 28150				CR Beds 160 POS Beds 0	
CLEVELAND				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate 84.3%	
Balance Sheet		Income Statement		Length of Stay 129.9	
Current Assets	795,637	Total Charges	13,478,875	Average Wages 17.66	
Fixed Assets	863,461	Contract Allowance	1,986,070	14.7% Skilled Nursing 80.0%	
Other Assets	-4,528,590	Operating Revenue	11,492,805	85.3% Ancillary Service 20.0%	
Total Assets	-2,869,492	Operating Expense	11,995,222	104.4% Current Ratio 1.0	
Current Liabilities	762,871	Operating Margin	-502,417	-4.4% Days to Collect 20.3	
Long Term Liabilities	0	Other Income	1,047	0.0% Avg Payment Days 17.1	
Total Equity	-3,632,363	Other Expense	0	0.0% Depreciation Rate 26.8%	
Total Liab. and Equity	-2,869,492	Net Profit or Loss	(501,370)	-4.4% Return on Equity 13.8%	

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345127 WHITE OAK MANOR - TRYON		Proprietary - Corporation	
WHITE OAK MANOR - TRYON	9/30/2018 365 Days Settled		
TRYON, NC 28782	CR Beds 70 POS Beds 0		
POLK	Key Performance Ind.		
BLUE CROSS (SOUTH CAROLINA)	Occupancy Rate	90.1%	
	Length of Stay	119.8	
	Average Wages	13.50	
	Skilled Nursing	80.2%	
	Ancillary Service	19.8%	
	Current Ratio	0.9	
	Days to Collect	19.6	
	Avg Payment Days	23.4	
	Depreciation Rate	13.0%	
	Return on Equity	13.6%	
Balance Sheet			
Current Assets	423,056	Total Charges	6,687,868
Fixed Assets	466,675	Contract Allowance	1,107,109
Other Assets	-4,928,427	Operating Revenue	5,580,759
Total Assets	-4,038,696	Operating Expense	6,214,479
Current Liabilities	489,747	Operating Margin	-633,720
Long Term Liabilities	0	Other Income	17,742
Total Equity	-4,528,443	Other Expense	0
Total Liab. and Equity	-4,038,696	Net Profit or Loss	(615,978)
Income Statement			
		16.6%	
		83.4%	
		111.4%	
		-11.4%	
		0.3%	
		0.0%	
		-11.0%	
345550 WHITE OAK OF WAXHAW			
		Proprietary - Corporation	
WHITE OAK OF WAXHAW	9/30/2018 365 Days Settled		
WAXHAW, NC 28173	CR Beds 100 POS Beds 0		
UNION	Key Performance Ind.		
BLUE CROSS (SOUTH CAROLINA)	Occupancy Rate	93.9%	
	Length of Stay	89.9	
	Average Wages	16.63	
	Skilled Nursing	80.8%	
	Ancillary Service	19.2%	
	Current Ratio	1.3	
	Days to Collect	23.4	
	Avg Payment Days	17.7	
	Depreciation Rate	34.2%	
	Return on Equity	8.6%	
Balance Sheet			
Current Assets	683,465	Total Charges	10,208,617
Fixed Assets	746,120	Contract Allowance	1,594,699
Other Assets	-5,729,370	Operating Revenue	8,613,918
Total Assets	-4,299,785	Operating Expense	9,029,121
Current Liabilities	543,604	Operating Margin	-415,203
Long Term Liabilities	0	Other Income	476
Total Equity	-4,843,389	Other Expense	0
Total Liab. and Equity	-4,299,785	Net Profit or Loss	(414,727)
Income Statement			
		15.6%	
		84.4%	
		104.8%	
		-4.8%	
		0.0%	
		0.0%	
		-4.8%	

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345506 WHITESTONE A MASONIC AND EASTERN STAR COMMUNITY				Nonprofit - Church	
WHITESTONE A MASONIC AND EASTERN STAR COMMUNITY				12/31/2018 365 Days Settled	
GREENSBORO, NC 27407				CR Beds 100 POS Beds 0	
GUILFORD				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	94.3%
Balance Sheet		Income Statement		Length of Stay	83.5
Current Assets	7,606,500	Total Charges	10,408,389	Average Wages	17.59
Fixed Assets	30,498,408	Contract Allowance	2,051,806	19.7%	Skilled Nursing 49.8%
Other Assets	17,663,900	Operating Revenue	8,356,583	80.3%	Ancillary Service 18.8%
Total Assets	<u>55,768,808</u>	Operating Expense	16,972,895	203.1%	Current Ratio 0.5
Current Liabilities	15,173,508	Operating Margin	-8,616,312	-103.1%	Days to Collect 94.1
Long Term Liabilities	27,374,225	Other Income	7,577,912	90.7%	Avg Payment Days 44.2
Total Equity	<u>13,221,075</u>	Other Expense	0	0.0%	Depreciation Rate 3.9%
Total Liab. and Equity	<u>55,768,808</u>	Net Profit or Loss	<u>(1,038,400)</u>	-12.4%	Return on Equity -7.9%
345401 WILKES SENIOR VILLAGE				Proprietary - Corporation	
WILKES SENIOR VILLAGE				9/30/2018 365 Days Settled	
NORTH WILKESBORO, NC 28659				CR Beds 130 POS Beds 0	
WILKES				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	89.5%
Balance Sheet		Income Statement		Length of Stay	70.2
Current Assets	2,852,529	Total Charges	18,244,640	Average Wages	16.51
Fixed Assets	388,350	Contract Allowance	6,725,505	36.9%	Skilled Nursing 52.3%
Other Assets	0	Operating Revenue	11,519,135	63.1%	Ancillary Service 39.8%
Total Assets	<u>3,240,879</u>	Operating Expense	11,099,640	96.4%	Current Ratio 2.7
Current Liabilities	1,050,858	Operating Margin	419,495	3.6%	Days to Collect 41.0
Long Term Liabilities	51,171	Other Income	236,394	2.1%	Avg Payment Days 19.9
Total Equity	<u>2,138,850</u>	Other Expense	0	0.0%	Depreciation Rate 92.2%
Total Liab. and Equity	<u>3,240,879</u>	Net Profit or Loss	<u>655,889</u>	5.7%	Return on Equity 30.7%

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345113 WILLOW CREEK NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
WILLOW CREEK NURSING AND REHABILITATION CENTER		9/30/2018 365 Days Settled			
GOLDSBORO, NC 27534				CR Beds 200 POS Beds 0	
WAYNE				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate 91.3%	
				Length of Stay 83.3	
				Average Wages 17.91	
				32.9% Skilled Nursing 77.3%	
				67.1% Ancillary Service 22.7%	
				104.1% Current Ratio (0.2)	
				-4.1% Days to Collect (6.1)	
				1.1% Avg Payment Days 13.7	
				0.0% Depreciation Rate 112.2%	
				-3.0% Return on Equity 79.3%	
Balance Sheet		Income Statement			
Current Assets	-123,954	Total Charges	23,782,257		
Fixed Assets	123,226	Contract Allowance	7,828,696		
Other Assets	0	Operating Revenue	15,953,561		
Total Assets	<u>-728</u>	Operating Expense	16,609,062		
Current Liabilities	604,168	Operating Margin	-655,501		
Long Term Liabilities	0	Other Income	175,665		
Total Equity	<u>-604,896</u>	Other Expense	0		
Total Liab. and Equity	<u>-728</u>	Net Profit or Loss	<u>(479,836)</u>		

345197 WILLOW RIDGE OF NC				Proprietary - Partnership	
WILLOW RIDGE OF NC		12/31/2018 365 Days Settled			
RUTHERFORDTON, NC 28139				CR Beds 150 POS Beds 0	
RUTHERFORD				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate 79.9%	
				Length of Stay 147.7	
				Average Wages 19.10	
				8.3% Skilled Nursing 87.0%	
				91.7% Ancillary Service 13.0%	
				96.2% Current Ratio 0.7	
				3.8% Days to Collect 43.8	
				0.1% Avg Payment Days 61.1	
				0.0% Depreciation Rate 462.2%	
				3.9% Return on Equity 113.6%	
Balance Sheet		Income Statement			
Current Assets	1,459,224	Total Charges	10,737,400		
Fixed Assets	112,886	Contract Allowance	895,120		
Other Assets	753,998	Operating Revenue	9,842,280		
Total Assets	<u>2,326,108</u>	Operating Expense	9,463,401		
Current Liabilities	1,985,129	Operating Margin	378,879		
Long Term Liabilities	0	Other Income	8,309		
Total Equity	<u>340,979</u>	Other Expense	0		
Total Liab. and Equity	<u>2,326,108</u>	Net Profit or Loss	<u>387,188</u>		

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345466 WILLOWBROOK REHABILITATION AND CARE CENTER				Proprietary - Other	
WILLOWBROOK REHABILITATION AND CARE CENTER		12/31/2018 365 Days Settled			
YADKINVILLE, NC 27055				CR Beds 76	POS Beds 0
YADKIN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	89.8%
Balance Sheet		Income Statement		Length of Stay	173.0
Current Assets	34,883,809	Total Charges	7,349,518	Average Wages	19.21
Fixed Assets	10,933,604	Contract Allowance	1,387,995	18.9% Skilled Nursing	77.8%
Other Assets	0	Operating Revenue	5,961,523	81.1% Ancillary Service	22.2%
Total Assets	45,817,413	Operating Expense	5,960,298	100.0% Current Ratio	0.9
Current Liabilities	37,704,180	Operating Margin	1,225	0.0% Days to Collect	925.9
Long Term Liabilities	9,702,000	Other Income	1,177	0.0% Avg Payment Days	7.5
Total Equity	-1,588,767	Other Expense	0	0.0% Depreciation Rate	11.3%
Total Liab. and Equity	45,817,413	Net Profit or Loss	2,402	0.0% Return on Equity	-0.2%

345326 WILLOWBROOKE COURT SC CTR AT PLANTATION ESTATES				Nonprofit - Other	
WILLOWBROOKE COURT SC CTR AT PLANTATION ESTATES		12/31/2018 365 Days Settled			
MATTHEWS, NC 28105				CR Beds 80	POS Beds 0
MECKLENBURG				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	90.4%
Balance Sheet		Income Statement		Length of Stay	163.0
Current Assets	24,453,398	Total Charges	42,155,928	Average Wages	16.68
Fixed Assets	136,381,756	Contract Allowance	5,738,665	13.6% Skilled Nursing	2.4%
Other Assets	5,342,904	Operating Revenue	36,417,263	86.4% Ancillary Service	3.1%
Total Assets	166,178,058	Operating Expense	24,953,319	68.5% Current Ratio	0.3
Current Liabilities	75,897,098	Operating Margin	11,463,944	31.5% Days to Collect	9.7
Long Term Liabilities	-11	Other Income	1,280,985	3.5% Avg Payment Days	38.6
Total Equity	90,280,971	Other Expense	0	0.0% Depreciation Rate	3.6%
Total Liab. and Equity	166,178,058	Net Profit or Loss	12,741,872	35.0% Return on Equity	14.1%

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345459 WILLOWBROOKE COURT SC CTR AT TRYON ESTATES				Nonprofit - Other	
WILLOWBROOKE COURT SC CTR AT TRYON ESTATES		12/31/2018 365 Days Settled			
COLUMBUS, NC 28722		CR Beds 52 POS Beds 0			
POLK		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		74.3%	
		Length of Stay		198.5	
		Average Wages		16.57	
		Skilled Nursing		11.8%	
		Ancillary Service		3.0%	
		Current Ratio		0.1	
		Days to Collect		35.2	
		Avg Payment Days		15.9	
		Depreciation Rate		3.6%	
		Return on Equity		15.5%	
Balance Sheet		Income Statement			
Current Assets	2,148,628	Total Charges	21,115,225		
Fixed Assets	52,918,380	Contract Allowance	3,719,910	17.6%	
Other Assets	2,993,892	Operating Revenue	17,395,315	82.4%	
Total Assets	58,060,900	Operating Expense	13,752,593	79.1%	
Current Liabilities	29,486,441	Operating Margin	3,642,722	20.9%	
Long Term Liabilities	-9	Other Income	801,125	4.6%	
Total Equity	28,574,468	Other Expense	0	0.0%	
Total Liab. and Equity	58,060,900	Net Profit or Loss	4,433,623	25.5%	
<hr/>					
345473 WILORA LAKE HEALTHCARE CENTER				Proprietary - Other	
WILORA LAKE HEALTHCARE CENTER		12/31/2018 365 Days Settled			
CHARLOTTE, NC 28212		CR Beds 85 POS Beds 0			
MECKLENBURG		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		74.5%	
		Length of Stay		78.9	
		Average Wages		21.93	
		Skilled Nursing		81.7%	
		Ancillary Service		18.3%	
		Current Ratio		0.8	
		Days to Collect		1,572.4	
		Avg Payment Days		7.1	
		Depreciation Rate		16.7%	
		Return on Equity		8.5%	
Balance Sheet		Income Statement			
Current Assets	25,828,997	Total Charges	7,127,689		
Fixed Assets	3,889,694	Contract Allowance	1,666,765	23.4%	
Other Assets	3,975	Operating Revenue	5,460,924	76.6%	
Total Assets	29,722,666	Operating Expense	6,043,684	110.7%	
Current Liabilities	34,001,909	Operating Margin	-582,760	-10.7%	
Long Term Liabilities	2,594,000	Other Income	192	0.0%	
Total Equity	-6,873,243	Other Expense	0	0.0%	
Total Liab. and Equity	29,722,666	Net Profit or Loss	(582,568)	-10.7%	

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345372 WILSON PINES NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
WILSON PINES NURSING AND REHABILITATION CENTER		9/30/2018 365 Days Settled			
WILSON, NC 27893				CR Beds 125 POS Beds 0	
WILSON				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate 80.9%	
				Length of Stay 106.6	
				Average Wages 17.08	
				23.5% Skilled Nursing 62.6%	
				76.5% Ancillary Service 27.6%	
				108.7% Current Ratio 3.1	
				-8.7% Days to Collect 41.0	
				3.0% Avg Payment Days 13.4	
				0.0% Depreciation Rate 78.7%	
				-5.7% Return on Equity -60.4%	
<hr/>					
345423 WILSON REHABILITATION AND NURSING CENTER				Proprietary - Corporation	
WILSON REHABILITATION AND NURSING CENTER		2/28/2018 365 Days Settled			
WILSON, NC 27893				CR Beds 90 POS Beds 0	
WILSON				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate 89.8%	
				Length of Stay 108.8	
				Average Wages 18.28	
				24.7% Skilled Nursing 69.4%	
				75.3% Ancillary Service 30.6%	
				90.4% Current Ratio 2.2	
				9.6% Days to Collect 34.6	
				0.0% Avg Payment Days 21.5	
				0.0% Depreciation Rate 19.2%	
				9.6% Return on Equity 23.8%	

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345500 WINDSOR POINT CONTINUING CARE				Proprietary - Corporation	
WINDSOR POINT CONTINUING CARE		12/31/2018 365 Days Settled			
FUQUAY VARINA, NC 27526		CR Beds 100 POS Beds 0			
HARNETT		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		67.9%	
		Length of Stay		335.1	
		Average Wages		15.65	
		4.0% Skilled Nursing		42.8%	
		96.0% Ancillary Service		8.9%	
		82.8% Current Ratio		5.3	
		17.2% Days to Collect		18.5	
		8.1% Avg Payment Days		32.4	
		0.0% Depreciation Rate		18.2%	
		25.3% Return on Equity		16.6%	
<hr/>					
345092 WINSTON SALEM NURSING & REHABILITATION CENTER				Proprietary - Partnership	
WINSTON SALEM NURSING & REHABILITATION CENTER		12/31/2018 365 Days Settled			
WINSTON-SALEM, NC 27104		CR Beds 230 POS Beds 0			
FORSYTH		Key Performance Ind.			
PALMETTO GBA (SC)		Occupancy Rate		81.5%	
		Length of Stay		160.1	
		Average Wages		19.45	
		31.3% Skilled Nursing		71.2%	
		68.7% Ancillary Service		28.8%	
		111.1% Current Ratio		0.6	
		-11.1% Days to Collect		62.1	
		0.1% Avg Payment Days		86.0	
		0.0% Depreciation Rate		438.2%	
		-10.9% Return on Equity		86.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

345349 WOODBURY WELLNESS CENTER INC		Proprietary - Corporation	
WOODBURY WELLNESS CENTER INC		9/30/2018 365 Days Settled	
HAMPSTEAD, NC 28443		CR Beds 212 POS Beds 0	
PENDER		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	79.1%
Balance Sheet		Length of Stay	148.6
		Average Wages	19.04
Current Assets	1,838,212	24.1% Contract Allowance	4,050,415
Fixed Assets	441,861	75.9% Operating Revenue	12,730,949
Other Assets	0	92.7% Operating Expense	11,795,995
Total Assets	2,280,073	7.3% Operating Margin	934,954
Current Liabilities	709,082	1.4% Other Income	176,299
Long Term Liabilities	42,042	0.0% Other Expense	0
Total Equity	1,528,949	8.7% Net Profit or Loss	1,111,253
Total Liab. and Equity	2,280,073		

345277 WOODLAND HILL CENTER		Proprietary - Corporation	
WOODLAND HILL CENTER		12/31/2018 365 Days Settled	
ASHEBORO, NC 27203		CR Beds 100 POS Beds 0	
RANDOLPH		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate	78.9%
Balance Sheet		Length of Stay	102.2
		Average Wages	19.90
Current Assets	945,280	41.5% Contract Allowance	4,733,260
Fixed Assets	24,891	58.5% Operating Revenue	6,659,660
Other Assets	-1,113,854	110.6% Operating Expense	7,367,643
Total Assets	-143,683	-10.6% Operating Margin	-707,983
Current Liabilities	564,401	4.2% Other Income	281,109
Long Term Liabilities	-281,210	0.0% Other Expense	0
Total Equity	-426,874	-6.4% Net Profit or Loss	(426,874)
Total Liab. and Equity	-143,683		

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345481 WOODLANDS NURSING & REHABILITATION CENTER		Proprietary - Corporation	
WOODLANDS NURSING & REHABILITATION CENTER		9/30/2018 365 Days Settled	
FAYETTEVILLE, NC 28301		CR Beds 100 POS Beds 0	
CUMBERLAND		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	82.6%
		Length of Stay	108.4
		Average Wages	18.32
		Skilled Nursing	72.2%
		Ancillary Service	22.4%
		Current Ratio	(0.7)
		Days to Collect	59.4
		Avg Payment Days	52.6
		Depreciation Rate	284.7%
		Return on Equity	31.1%
Balance Sheet			
		Income Statement	
Current Assets	-812,665	Total Charges	8,107,645
Fixed Assets	131,819	Contract Allowance	1,856,579
Other Assets	0	Operating Revenue	6,251,066
Total Assets	-680,846	Operating Expense	6,985,351
Current Liabilities	1,197,439	Operating Margin	-734,285
Long Term Liabilities	0	Other Income	150,052
Total Equity	-1,878,285	Other Expense	0
Total Liab. and Equity	-680,846	Net Profit or Loss	(584,233)
		22.9%	
		77.1%	
		111.7%	
		-11.7%	
		2.4%	
		0.0%	
		-9.3%	
345167 YADKIN NURSING CARE CENTER			
Proprietary - Corporation			
YADKIN NURSING CARE CENTER		6/30/2018 365 Days Settled	
YADKINVILLE, NC 27055		CR Beds 147 POS Beds 0	
YADKIN		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	72.8%
		Length of Stay	220.8
		Average Wages	14.03
		Skilled Nursing	30.6%
		Ancillary Service	28.2%
		Current Ratio	1.6
		Days to Collect	28.9
		Avg Payment Days	37.4
		Depreciation Rate	4.5%
		Return on Equity	2.3%
Balance Sheet			
Income Statement			
Current Assets	1,421,446	Total Charges	9,741,502
Fixed Assets	255,729	Contract Allowance	1,423,871
Other Assets	17,687,386	Operating Revenue	8,317,631
Total Assets	19,364,561	Operating Expense	8,194,003
Current Liabilities	901,443	Operating Margin	123,628
Long Term Liabilities	828,975	Other Income	288,003
Total Equity	17,634,143	Other Expense	0
Total Liab. and Equity	19,364,561	Net Profit or Loss	411,631
		14.6%	
		85.4%	
		98.5%	
		1.5%	
		3.5%	
		0.0%	
		4.9%	

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345104 ZEBULON REHABILITATION CENTER		Proprietary - Corporation	
ZEBULON REHABILITATION CENTER	12/31/2018 365 Days Settled		
ZEBULON, NC 27597	CR Beds 60		POS Beds 0
WAKE	Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE	Occupancy Rate	91.3%	
	Length of Stay	68.2	
	Average Wages	20.81	
	Skilled Nursing	73.0%	
	Ancillary Service	27.0%	
	Current Ratio	3.3	
	Days to Collect	57.9	
	Avg Payment Days	16.9	
	Depreciation Rate	632.6%	
	Return on Equity	-6.4%	
Balance Sheet		Income Statement	
Current Assets	932,136	Total Charges	7,997,517
Fixed Assets	68,077	Contract Allowance	1,937,926
Other Assets	270,536	Operating Revenue	6,059,591
Total Assets	<u>1,270,749</u>	Operating Expense	6,123,441
Current Liabilities	283,568	Operating Margin	-63,850
Long Term Liabilities	161,508	Other Income	10,644
Total Equity	<u>825,673</u>	Other Expense	0
Total Liab. and Equity	<u>1,270,749</u>	Net Profit or Loss	<u>(53,206)</u>