

SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235052 ABERDEEN REHABILITATION AND SKILLED NURSING CENTER				Proprietary - Corporation	
ABERDEEN REHABILITATION AND SKILLED NURSING CENTER		12/31/2018 365 Days Settled			
TRENTON, MI 48183		CR Beds 198 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		42.2%	
		Length of Stay		220.8	
		Average Wages		17.81	
		Skilled Nursing		89.6%	
		Ancillary Service		10.4%	
		Current Ratio		1.6	
		Days to Collect		93.2	
		Avg Payment Days		48.0	
		Depreciation Rate		34.9%	
		Return on Equity		46.0%	
Balance Sheet		Income Statement			
Current Assets	2,178,577	Total Charges	9,190,965		
Fixed Assets	381,215	Contract Allowance	2,023,793	22.0%	
Other Assets	16,500	Operating Revenue	7,167,172	78.0%	
Total Assets	<u>2,576,292</u>	Operating Expense	8,229,882	114.8%	
Current Liabilities	1,365,178	Operating Margin	-1,062,710	-14.8%	
Long Term Liabilities	3,485,692	Other Income	16,959	0.2%	
Total Equity	-2,274,578	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,576,292</u>	Net Profit or Loss	<u>(1,045,751)</u>	-14.6%	

235609 ADVANTAGE LIVING CENTER - ARMADA				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - ARMADA		12/31/2018 365 Days Settled			
ARMADA, MI 48005		CR Beds 67 POS Beds 0			
MACOMB		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		90.4%	
		Length of Stay		118.3	
		Average Wages		19.33	
		Skilled Nursing		81.9%	
		Ancillary Service		18.1%	
		Current Ratio		3.4	
		Days to Collect		55.9	
		Avg Payment Days		26.0	
		Depreciation Rate		540.3%	
		Return on Equity		95.8%	
Balance Sheet		Income Statement			
Current Assets	1,581,767	Total Charges	7,499,316		
Fixed Assets	78,507	Contract Allowance	753,759	10.1%	
Other Assets	5,037	Operating Revenue	6,745,557	89.9%	
Total Assets	<u>1,665,311</u>	Operating Expense	6,613,657	98.0%	
Current Liabilities	470,729	Operating Margin	131,900	2.0%	
Long Term Liabilities	1,030,000	Other Income	25,698	0.4%	
Total Equity	164,582	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,665,311</u>	Net Profit or Loss	<u>157,598</u>	2.3%	

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235539 ADVANTAGE LIVING CENTER - NORTHWEST				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - NORTHWEST		12/31/2018 365 Days Settled			
DETROIT, MI 48235		CR Beds 154 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		78.4%	
Balance Sheet		Income Statement		Length of Stay 121.8	
Current Assets	2,029,241	Total Charges	13,998,747	Average Wages	19.00
Fixed Assets	387,600	Contract Allowance	2,090,064	14.9%	Skilled Nursing 85.8%
Other Assets	0	Operating Revenue	11,908,683	85.1%	Ancillary Service 14.2%
Total Assets	2,416,841	Operating Expense	11,864,113	99.6%	Current Ratio 1.1
Current Liabilities	1,886,622	Operating Margin	44,570	0.4%	Days to Collect 67.9
Long Term Liabilities	24,931	Other Income	4,185	0.0%	Avg Payment Days 28.5
Total Equity	505,288	Other Expense	0	0.0%	Depreciation Rate 87.6%
Total Liab. and Equity	2,416,841	Net Profit or Loss	48,755	0.4%	Return on Equity 9.6%

235014 ADVANTAGE LIVING CENTER - REDFORD				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - REDFORD		12/31/2018 365 Days Settled			
REDFORD, MI 48240		CR Beds 88 POS Beds 0			
WAYNE		Key Performance Ind.			
NGS (WI)		Occupancy Rate		89.1%	
Balance Sheet		Income Statement		Length of Stay 77.0	
Current Assets	1,577,506	Total Charges	11,915,065	Average Wages	18.72
Fixed Assets	139,081	Contract Allowance	2,053,876	17.2%	Skilled Nursing 76.1%
Other Assets	2,800	Operating Revenue	9,861,189	82.8%	Ancillary Service 23.9%
Total Assets	1,719,387	Operating Expense	9,767,503	99.0%	Current Ratio 0.9
Current Liabilities	1,855,377	Operating Margin	93,686	1.0%	Days to Collect 46.5
Long Term Liabilities	33,254	Other Income	18,065	0.2%	Avg Payment Days 32.1
Total Equity	-169,244	Other Expense	0	0.0%	Depreciation Rate 298.1%
Total Liab. and Equity	1,719,387	Net Profit or Loss	111,122	1.1%	Return on Equity -65.7%

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235491 ADVANTAGE LIVING CENTER - ROSEVILLE				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - ROSEVILLE 12/31/2018 365 Days Settled					
ROSEVILLE, MI 48066				CR Beds 169 POS Beds 0	
MACOMB				Key Performance Ind.	
Balance Sheet		Income Statement		Occupancy Rate	74.2%
Current Assets	2,990,654	Total Charges	14,883,174	Length of Stay	104.0
Fixed Assets	319,086	Contract Allowance	1,595,755	Average Wages	19.01
Other Assets	0	Operating Revenue	13,287,419	10.7% Skilled Nursing	74.5%
Total Assets	3,309,740	Operating Expense	13,877,156	89.3% Ancillary Service	25.5%
Current Liabilities	1,070,517	Operating Margin	-589,737	104.4% Current Ratio	2.8
Long Term Liabilities	58,642	Other Income	227	-4.4% Days to Collect	54.5
Total Equity	2,180,581	Other Expense	0	0.0% Avg Payment Days	28.2
Total Liab. and Equity	3,309,740	Net Profit or Loss	(589,627)	0.0% Depreciation Rate	334.0%
				-4.4% Return on Equity	-27.0%
235632 ADVANTAGE LIVING CENTER - SAMARITAN				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - SAMARITAN 12/31/2018 365 Days Settled					
DETROIT, MI 48213				CR Beds 120 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	92.8%
Balance Sheet		Income Statement		Length of Stay	131.1
Current Assets	1,994,106	Total Charges	12,533,573	Average Wages	18.83
Fixed Assets	375,412	Contract Allowance	731,721	5.8% Skilled Nursing	81.8%
Other Assets	27,650	Operating Revenue	11,801,852	94.2% Ancillary Service	18.2%
Total Assets	2,397,168	Operating Expense	11,322,380	95.9% Current Ratio	1.5
Current Liabilities	1,308,663	Operating Margin	479,472	4.1% Days to Collect	51.8
Long Term Liabilities	524,094	Other Income	47,561	0.4% Avg Payment Days	24.9
Total Equity	564,411	Other Expense	0	0.0% Depreciation Rate	56.1%
Total Liab. and Equity	2,397,168	Net Profit or Loss	527,033	4.5% Return on Equity	93.4%

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235266 ADVANTAGE LIVING CENTER - SOUTHGATE		Proprietary - Corporation	
ADVANTAGE LIVING CENTER - SOUTHGATE		12/31/2018 365 Days Settled	
SOUTHGATE, MI 48195		CR Beds 100 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	79.3%
		Length of Stay	123.2
		Average Wages	19.78
		12.2% Skilled Nursing	81.4%
		87.8% Ancillary Service	18.6%
		100.0% Current Ratio	0.5
		0.0% Days to Collect	38.4
		0.0% Avg Payment Days	29.7
		0.0% Depreciation Rate	52.6%
		0.0% Return on Equity	-0.2%

Balance Sheet		Income Statement	
Current Assets	895,328	Total Charges	9,265,040
Fixed Assets	318,601	Contract Allowance	1,127,430
Other Assets	0	Operating Revenue	8,137,610
Total Assets	1,213,929	Operating Expense	8,135,961
Current Liabilities	1,796,173	Operating Margin	1,649
Long Term Liabilities	90,000	Other Income	9
Total Equity	-672,244	Other Expense	0
Total Liab. and Equity	1,213,929	Net Profit or Loss	1,658

235509 ADVANTAGE LIVING CENTER - WARREN		Proprietary - Corporation	
ADVANTAGE LIVING CENTER - WARREN		12/31/2018 365 Days Settled	
WARREN, MI 48093		CR Beds 134 POS Beds 0	
MACOMB		Key Performance Ind.	
NGS (WI)		Occupancy Rate	80.2%
		Length of Stay	98.8
		Average Wages	19.01
		15.6% Skilled Nursing	77.7%
		84.4% Ancillary Service	22.3%
		92.9% Current Ratio	2.1
		7.1% Days to Collect	58.9
		0.1% Avg Payment Days	28.8
		0.0% Depreciation Rate	344.0%
		7.2% Return on Equity	75.5%

Balance Sheet		Income Statement	
Current Assets	2,104,436	Total Charges	15,089,200
Fixed Assets	221,791	Contract Allowance	2,346,383
Other Assets	0	Operating Revenue	12,742,817
Total Assets	2,326,227	Operating Expense	11,837,864
Current Liabilities	1,022,832	Operating Margin	904,953
Long Term Liabilities	89,291	Other Income	11,429
Total Equity	1,214,104	Other Expense	0
Total Liab. and Equity	2,326,227	Net Profit or Loss	916,382

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235521 ADVANTAGE LIVING CENTER - WAYNE		Proprietary - Corporation	
ADVANTAGE LIVING CENTER - WAYNE		12/31/2018 365 Days Settled	
WAYNE, MI 48184		CR Beds 179 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	72.9%
Balance Sheet		Income Statement	
Current Assets	1,426,956	Total Charges	14,889,230
Fixed Assets	680,904	Contract Allowance	1,819,521
Other Assets	4,455	Operating Revenue	13,069,709
Total Assets	2,112,315	Operating Expense	14,063,611
Current Liabilities	3,824,823	Operating Margin	-993,902
Long Term Liabilities	2,465,000	Other Income	5,073
Total Equity	-4,177,508	Other Expense	0
Total Liab. and Equity	2,112,315	Net Profit or Loss	(988,829)
		12.2%	Skilled Nursing 85.6%
		87.8%	Ancillary Service 14.4%
		107.6%	Current Ratio 0.4
		-7.6%	Days to Collect 41.9
		0.0%	Avg Payment Days 27.3
		0.0%	Depreciation Rate 76.6%
		-7.6%	Return on Equity 23.7%

235311 ALAMO NURSING HOME INC		Proprietary - Corporation	
ALAMO NURSING HOME INC		12/31/2018 365 Days Settled	
KALAMAZOO, MI 49009		CR Beds 100 POS Beds 0	
KALAMAZOO		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	87.6%
Balance Sheet		Income Statement	
Current Assets	1,938,371	Total Charges	12,538,134
Fixed Assets	1,839,531	Contract Allowance	3,955,566
Other Assets	0	Operating Revenue	8,582,568
Total Assets	3,777,902	Operating Expense	8,384,441
Current Liabilities	566,726	Operating Margin	198,127
Long Term Liabilities	1,124,725	Other Income	2
Total Equity	2,086,451	Other Expense	0
Total Liab. and Equity	3,777,902	Net Profit or Loss	198,129
		31.5%	Skilled Nursing 100.0%
		68.5%	Ancillary Service 0.0%
		97.7%	Current Ratio 3.4
		2.3%	Days to Collect 49.7
		0.0%	Avg Payment Days 22.4
		0.0%	Depreciation Rate 6.5%
		2.3%	Return on Equity 9.5%

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235213 ALLEGAN COUNTY MEDICAL CARE FA				Government - County	
ALLEGAN COUNTY MEDICAL CARE FA				12/31/2018 365 Days Settled	
ALLEGAN, MI 49010				CR Beds 70 POS Beds 0	
ALLEGAN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 66.9%	
Balance Sheet		Income Statement		Length of Stay 152.7	
Current Assets	1,372,597	Total Charges	9,335,390	Average Wages 22.69	
Fixed Assets	2,059,479	Contract Allowance	1,018,784	10.9% Skilled Nursing 82.9%	
Other Assets	-2,570	Operating Revenue	8,316,606	89.1% Ancillary Service 17.1%	
Total Assets	<u>3,429,506</u>	Operating Expense	<u>8,316,346</u>	100.0% Current Ratio 3.1	
Current Liabilities	443,463	Operating Margin	260	0.0% Days to Collect 59.2	
Long Term Liabilities	144,198	Other Income	145,078	1.7% Avg Payment Days 17.0	
Total Equity	<u>2,841,845</u>	Other Expense	0	0.0% Depreciation Rate 2.4%	
Total Liab. and Equity	<u>3,429,506</u>	Net Profit or Loss	<u>7,647</u>	0.1% Return on Equity 0.3%	
235016 ALLEGRA NURSING AND REHAB				Proprietary - Other	
ALLEGRA NURSING AND REHAB				12/31/2018 365 Days Settled	
JACKSON, MI 49202				CR Beds 90 POS Beds 0	
JACKSON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 61.7%	
Balance Sheet		Income Statement		Length of Stay 58.2	
Current Assets	835,866	Total Charges	11,375,900	Average Wages 22.32	
Fixed Assets	273,759	Contract Allowance	5,796,176	51.0% Skilled Nursing 50.7%	
Other Assets	0	Operating Revenue	5,579,724	49.0% Ancillary Service 49.3%	
Total Assets	<u>1,109,625</u>	Operating Expense	<u>6,115,642</u>	109.6% Current Ratio 0.7	
Current Liabilities	1,247,922	Operating Margin	-535,918	-9.6% Days to Collect 50.4	
Long Term Liabilities	195,000	Other Income	710,176	12.7% Avg Payment Days 57.0	
Total Equity	<u>-333,297</u>	Other Expense	0	0.0% Depreciation Rate 75.6%	
Total Liab. and Equity	<u>1,109,625</u>	Net Profit or Loss	<u>111,716</u>	2.0% Return on Equity -33.5%	

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235450 ALLENDALE NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
ALLENDALE NURSING AND REHABILITATION COMMUNITY		12/31/2018 365 Days Settled			
ALLENDALE, MI 49401		CR Beds 60 POS Beds 0			
OTTAWA		Key Performance Ind.			
WPS - MICHIGAN		Occupancy Rate		90.5%	
Balance Sheet		Income Statement		Length of Stay	
				87.7	
Current Assets	1,562,230	Total Charges	7,250,618	Average Wages	
Fixed Assets	541,667	Contract Allowance	2,390,239	20.27	
Other Assets	62,145	Operating Revenue	4,860,379	33.0%	
Total Assets	2,166,042	Operating Expense	5,671,701	67.0%	
Current Liabilities	819,086	Operating Margin	-811,322	116.7%	
Long Term Liabilities	0	Other Income	586,968	-16.7%	
Total Equity	1,346,956	Other Expense	0	12.1%	
Total Liab. and Equity	2,166,042	Net Profit or Loss	(342,481)	0.0%	
				-7.0%	

235531 ALPHA MANOR NURSING HOME				Proprietary - Corporation	
ALPHA MANOR NURSING HOME		12/31/2018 365 Days Settled			
DETROIT, MI 48207		CR Beds 80 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		82.6%	
Balance Sheet		Income Statement		Length of Stay	
				365.5	
Current Assets	1,382,312	Total Charges	9,127,709	Average Wages	
Fixed Assets	459,210	Contract Allowance	2,132,782	18.86	
Other Assets	9,543	Operating Revenue	6,994,927	23.4%	
Total Assets	1,851,065	Operating Expense	6,811,502	76.6%	
Current Liabilities	419,893	Operating Margin	183,425	97.4%	
Long Term Liabilities	-126,162	Other Income	1,708	2.6%	
Total Equity	1,557,334	Other Expense	0	0.0%	
Total Liab. and Equity	1,851,065	Net Profit or Loss	185,133	0.0%	
				2.6%	

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235459 ALTERCARE OF BIG RAPIDS CTR FOR REHAB & NURSING CA		Proprietary - Corporation	
ALTERCARE OF BIG RAPIDS CTR FOR REHAB & NURSING CA		12/31/2018 365 Days Settled	
BIG RAPIDS, MI 49307		CR Beds 100 POS Beds 0	
MECOSTA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	85.5%
Balance Sheet		Income Statement	
Current Assets	1,280,424	Total Charges	11,809,519
Fixed Assets	1,385,584	Contract Allowance	3,740,227
Other Assets	102,333	Operating Revenue	8,069,292
Total Assets	2,768,341	Operating Expense	7,524,361
Current Liabilities	566,427	Operating Margin	544,931
Long Term Liabilities	3,191,489	Other Income	8,096
Total Equity	-989,575	Other Expense	0
Total Liab. and Equity	2,768,341	Net Profit or Loss	553,027
		31.7%	Skilled Nursing 83.7%
		68.3%	Ancillary Service 16.3%
		93.2%	Current Ratio 2.3
		6.8%	Days to Collect 33.3
		0.1%	Avg Payment Days 18.7
		0.0%	Depreciation Rate 4.7%
		6.9%	Return on Equity -55.9%

235102 AMBASSADOR, A VILLA CENTER		Proprietary - Other	
AMBASSADOR, A VILLA CENTER		12/31/2018 365 Days Settled	
DETROIT, MI 48214		CR Beds 176 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	93.1%
Balance Sheet		Income Statement	
Current Assets	3,831,069	Total Charges	20,003,749
Fixed Assets	2,531,997	Contract Allowance	3,325,829
Other Assets	0	Operating Revenue	16,677,920
Total Assets	6,363,066	Operating Expense	16,677,294
Current Liabilities	4,194,446	Operating Margin	626
Long Term Liabilities	2,758,057	Other Income	407,527
Total Equity	-589,437	Other Expense	0
Total Liab. and Equity	6,363,066	Net Profit or Loss	92,794
		16.6%	Skilled Nursing 73.1%
		83.4%	Ancillary Service 26.9%
		100.0%	Current Ratio 0.9
		0.0%	Days to Collect 33.1
		2.4%	Avg Payment Days 98.3
		0.0%	Depreciation Rate 32.9%
		0.6%	Return on Equity -15.7%

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235375 APPLEWOOD NURSING CENTER INC		Proprietary - Corporation	
APPLEWOOD NURSING CENTER INC		12/31/2018 365 Days Settled	
WOODHAVEN, MI 48183		CR Beds 150 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	90.0%
Balance Sheet		Income Statement	
Current Assets	2,336,549	Total Charges	16,027,869
Fixed Assets	140,943	Contract Allowance	1,884,879
Other Assets	0	Operating Revenue	14,142,990
Total Assets	2,477,492	Operating Expense	13,544,739
Current Liabilities	1,014,640	Operating Margin	598,251
Long Term Liabilities	0	Other Income	24,123
Total Equity	1,462,852	Other Expense	0
Total Liab. and Equity	2,477,492	Net Profit or Loss	622,374
		11.8%	Skilled Nursing 75.2%
		88.2%	Ancillary Service 24.8%
		95.8%	Current Ratio 2.3
		4.2%	Days to Collect 25.4
		0.2%	Avg Payment Days 9.8
		0.0%	Depreciation Rate 110.3%
		4.4%	Return on Equity 42.5%

235360 ARBOR MANOR CARE CENTER		Proprietary - Corporation	
ARBOR MANOR CARE CENTER		12/31/2018 365 Days Settled	
SPRING ARBOR, MI 49283		CR Beds 122 POS Beds 0	
JACKSON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	61.2%
Balance Sheet		Income Statement	
Current Assets	1,951,302	Total Charges	11,501,049
Fixed Assets	2,652,412	Contract Allowance	4,082,945
Other Assets	28,423	Operating Revenue	7,418,104
Total Assets	4,632,137	Operating Expense	9,363,714
Current Liabilities	2,064,280	Operating Margin	-1,945,610
Long Term Liabilities	3,009,759	Other Income	47,411
Total Equity	-441,902	Other Expense	0
Total Liab. and Equity	4,632,137	Net Profit or Loss	(1,898,199)
		35.5%	Skilled Nursing 69.8%
		64.5%	Ancillary Service 30.2%
		126.2%	Current Ratio 0.9
		-26.2%	Days to Collect 62.5
		0.6%	Avg Payment Days 49.9
		0.0%	Depreciation Rate 6.1%
		-25.6%	Return on Equity 429.6%

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235584 ARGENTINE CARE CENTER		Proprietary - Corporation	
ARGENTINE CARE CENTER		10/31/2018 365 Days Settled	
LINDEN, MI 48451		CR Beds 60 POS Beds 0	
GENESEE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	86.1%
Balance Sheet		Income Statement	
Current Assets	813,738	Total Charges	4,764,879
Fixed Assets	353,365	Contract Allowance	182,806
Other Assets	0	Operating Revenue	4,582,073
Total Assets	1,167,103	Operating Expense	4,683,168
Current Liabilities	580,463	Operating Margin	-101,095
Long Term Liabilities	553,291	Other Income	143,033
Total Equity	33,349	Other Expense	0
Total Liab. and Equity	1,167,103	Net Profit or Loss	41,633
		3.8%	Skilled Nursing 92.3%
		96.2%	Ancillary Service 7.7%
		102.2%	Current Ratio 1.4
		-2.2%	Days to Collect 48.2
		3.1%	Avg Payment Days 27.9
		0.0%	Depreciation Rate 20.5%
		0.9%	Return on Equity 124.8%

235561 ARIA NURSING AND REHAB		Proprietary - Other	
ARIA NURSING AND REHAB		12/31/2018 365 Days Settled	
LANSING, MI 48911		CR Beds 110 POS Beds 0	
INGHAM		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	75.8%
Balance Sheet		Income Statement	
Current Assets	1,571,817	Total Charges	12,432,254
Fixed Assets	1,369,231	Contract Allowance	4,176,229
Other Assets	-1	Operating Revenue	8,256,025
Total Assets	2,941,047	Operating Expense	8,640,269
Current Liabilities	2,256,421	Operating Margin	-384,244
Long Term Liabilities	100,000	Other Income	1,207,267
Total Equity	584,626	Other Expense	0
Total Liab. and Equity	2,941,047	Net Profit or Loss	494,214
		33.6%	Skilled Nursing 70.4%
		66.4%	Ancillary Service 29.6%
		104.7%	Current Ratio 0.7
		-4.7%	Days to Collect 58.4
		14.6%	Avg Payment Days 41.5
		0.0%	Depreciation Rate 39.7%
		6.0%	Return on Equity 84.5%

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235532 ASHLEY CARE CENTER				Proprietary - Partnership	
ASHLEY CARE CENTER		12/31/2018 365 Days Settled			
ASHLEY, MI 48806				CR Beds 59	POS Beds 0
GRATIOT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	81.1%
Balance Sheet		Income Statement		Length of Stay	138.7
Current Assets	1,110,631	Total Charges	5,632,672	Average Wages	18.14
Fixed Assets	2,645,818	Contract Allowance	615,686	10.9%	Skilled Nursing 88.1%
Other Assets	636	Operating Revenue	5,016,986	89.1%	Ancillary Service 11.9%
Total Assets	<u>3,757,085</u>	Operating Expense	5,402,359	107.7%	Current Ratio 1.0
Current Liabilities	1,131,849	Operating Margin	-385,373	-7.7%	Days to Collect 53.3
Long Term Liabilities	2,995,510	Other Income	84,000	1.7%	Avg Payment Days 20.7
Total Equity	-370,274	Other Expense	0	0.0%	Depreciation Rate 7.0%
Total Liab. and Equity	<u>3,757,085</u>	Net Profit or Loss	<u>(301,373)</u>	-6.0%	Return on Equity 81.4%
235558 ATRIUM POST ACUTE CARE OF MENOMINEE				Proprietary - Partnership	
ATRIUM POST ACUTE CARE OF MENOMINEE		12/31/2018 365 Days Settled			
MENOMINEE, MI 49858				CR Beds 59	POS Beds 0
MENOMINEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	68.5%
Balance Sheet		Income Statement		Length of Stay	130.5
Current Assets	613,227	Total Charges	6,310,916	Average Wages	21.99
Fixed Assets	285,295	Contract Allowance	2,920,764	46.3%	Skilled Nursing 62.8%
Other Assets	0	Operating Revenue	3,390,152	53.7%	Ancillary Service 37.2%
Total Assets	<u>898,522</u>	Operating Expense	4,012,441	118.4%	Current Ratio 0.6
Current Liabilities	1,107,063	Operating Margin	-622,289	-18.4%	Days to Collect 63.4
Long Term Liabilities	36,935	Other Income	-5,205	-0.2%	Avg Payment Days 158.8
Total Equity	-245,476	Other Expense	0	0.0%	Depreciation Rate 41.6%
Total Liab. and Equity	<u>898,522</u>	Net Profit or Loss	<u>(627,494)</u>	-18.5%	Return on Equity 255.6%

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235427 AUTUMN WOODS RESIDENTIAL HLTH				Proprietary - Partnership	
AUTUMN WOODS RESIDENTIAL HLTH		12/31/2018 365 Days Settled			
WARREN, MI 48093		CR Beds 293 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		80.4%	
		Length of Stay		118.3	
		Average Wages		21.47	
		25.9% Skilled Nursing		83.4%	
		74.1% Ancillary Service		16.6%	
		99.4% Current Ratio		1.8	
		0.6% Days to Collect		51.7	
		0.7% Avg Payment Days		25.8	
		0.0% Depreciation Rate		190.6%	
		1.3% Return on Equity		7.4%	
Balance Sheet		Income Statement			
Current Assets	4,775,281	Total Charges	33,168,554		
Fixed Assets	833,498	Contract Allowance	8,582,821		
Other Assets	1,276,654	Operating Revenue	24,585,733		
Total Assets	6,885,433	Operating Expense	24,449,698		
Current Liabilities	2,685,617	Operating Margin	136,035		
Long Term Liabilities	0	Other Income	176,401		
Total Equity	4,199,816	Other Expense	0		
Total Liab. and Equity	6,885,433	Net Profit or Loss	312,436		

235446 AUTUMNWOOD OF DECKERVILLE				Proprietary - Corporation	
AUTUMNWOOD OF DECKERVILLE		12/31/2018 365 Days Settled			
DECKERVILLE, MI 48427		CR Beds 84 POS Beds 0			
SANILAC		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.4%	
		Length of Stay		334.4	
		Average Wages		17.69	
		27.7% Skilled Nursing		80.4%	
		72.3% Ancillary Service		19.6%	
		91.1% Current Ratio		1.5	
		8.9% Days to Collect		58.2	
		0.0% Avg Payment Days		11.6	
		0.0% Depreciation Rate		58.5%	
		9.0% Return on Equity		81.0%	
Balance Sheet		Income Statement			
Current Assets	1,235,047	Total Charges	11,567,254		
Fixed Assets	353,493	Contract Allowance	3,207,848		
Other Assets	7,000	Operating Revenue	8,359,406		
Total Assets	1,595,540	Operating Expense	7,612,111		
Current Liabilities	797,281	Operating Margin	747,295		
Long Term Liabilities	-125,527	Other Income	1,430		
Total Equity	923,786	Other Expense	0		
Total Liab. and Equity	1,595,540	Net Profit or Loss	748,725		

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235438 AUTUMNWOOD OF MCBAIN		Proprietary - Corporation	
AUTUMNWOOD OF MCBAIN		12/31/2018 365 Days Settled	
MC BAIN, MI 49657		CR Beds 95 POS Beds 0	
MISSAUKEE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	82.2%
Balance Sheet		Income Statement	Length of Stay 256.7
Current Assets	900,164	Total Charges	12,167,866
Fixed Assets	467,055	Contract Allowance	3,969,567
Other Assets	12,569	Operating Revenue	8,198,299
Total Assets	1,379,788	Operating Expense	8,199,019
Current Liabilities	771,408	Operating Margin	-720
Long Term Liabilities	-2,605,837	Other Income	3,583
Total Equity	3,214,217	Other Expense	0
Total Liab. and Equity	1,379,788	Net Profit or Loss	2,863
		32.6%	Skilled Nursing 79.5%
		67.4%	Ancillary Service 20.5%
		100.0%	Current Ratio 1.2
		0.0%	Days to Collect 60.7
		0.0%	Avg Payment Days 3.0
		0.0%	Depreciation Rate 97.5%
		0.0%	Return on Equity 0.1%
235139 AVISTA NURSING AND REHAB		Proprietary - Other	
AVISTA NURSING AND REHAB		12/31/2018 365 Days Settled	
SAGINAW, MI 48601		CR Beds 103 POS Beds 0	
SAGINAW		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	71.7%
Balance Sheet		Income Statement	Length of Stay 86.1
Current Assets	1,380,875	Total Charges	17,653,838
Fixed Assets	313,612	Contract Allowance	10,641,372
Other Assets	0	Operating Revenue	7,012,466
Total Assets	1,694,487	Operating Expense	7,493,303
Current Liabilities	1,609,847	Operating Margin	-480,837
Long Term Liabilities	150,000	Other Income	871,987
Total Equity	-65,360	Other Expense	0
Total Liab. and Equity	1,694,487	Net Profit or Loss	316,998
		60.3%	Skilled Nursing 54.6%
		39.7%	Ancillary Service 45.4%
		106.9%	Current Ratio 0.9
		-6.9%	Days to Collect 56.8
		12.4%	Avg Payment Days 65.5
		0.0%	Depreciation Rate 64.5%
		4.5%	Return on Equity -485.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235033 BAY BLUFFS-EMMET CO MED CARE FAC				Nonprofit - Church	
BAY BLUFFS-EMMET CO MED CARE FAC 12/31/2018 365 Days Settled					
HARBOR SPRINGS, MI 49740				CR Beds 120 POS Beds 0	
EMMET				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	86.2%
Balance Sheet		Income Statement		Length of Stay	239.1
Current Assets	3,078,948	Total Charges	13,516,975	Average Wages	21.34
Fixed Assets	4,385,504	Contract Allowance	303,421	2.2%	Skilled Nursing
Other Assets	44,651	Operating Revenue	13,213,554	97.8%	Ancillary Service
Total Assets	<u>7,509,103</u>	Operating Expense	14,311,901	108.3%	Current Ratio
Current Liabilities	1,189,035	Operating Margin	-1,098,347	-8.3%	Days to Collect
Long Term Liabilities	120,796	Other Income	567,845	4.3%	Avg Payment Days
Total Equity	6,199,272	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>7,509,103</u>	Net Profit or Loss	<u>(567,238)</u>	-4.3%	Return on Equity
					-9.2%

235044 BAY COUNTY MEDICAL CARE FACILITY				Government - County	
BAY COUNTY MEDICAL CARE FACILITY 12/31/2018 365 Days Settled					
ESSEXVILLE, MI 48732				CR Beds 186 POS Beds 0	
BAY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	87.1%
Balance Sheet		Income Statement		Length of Stay	225.6
Current Assets	17,153,694	Total Charges	23,897,307	Average Wages	17.73
Fixed Assets	15,768,150	Contract Allowance	132,604	0.6%	Skilled Nursing
Other Assets	13,592,690	Operating Revenue	23,764,703	99.4%	Ancillary Service
Total Assets	<u>46,514,534</u>	Operating Expense	25,229,998	106.2%	Current Ratio
Current Liabilities	11,236,612	Operating Margin	-1,465,295	-6.2%	Days to Collect
Long Term Liabilities	25,842,093	Other Income	2,323,473	9.8%	Avg Payment Days
Total Equity	9,435,829	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>46,514,534</u>	Net Profit or Loss	<u>818,082</u>	3.4%	Return on Equity
					8.7%

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235388 BAY SHORES SENIOR CARE AND REHAB CENTER		Proprietary - Corporation	
BAY SHORES SENIOR CARE AND REHAB CENTER 12/31/2018 365 Days Settled			
BAY CITY, MI 48706		CR Beds 126 POS Beds 0	
BAY		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	83.1%
Balance Sheet		Income Statement	
Current Assets	5,181,285	Total Charges	17,445,440
Fixed Assets	244,792	Contract Allowance	2,450,197
Other Assets	0	Operating Revenue	14,995,243
Total Assets	5,426,077	Operating Expense	13,257,168
Current Liabilities	1,260,797	Operating Margin	1,738,075
Long Term Liabilities	0	Other Income	320,765
Total Equity	4,165,280	Other Expense	0
Total Liab. and Equity	5,426,077	Net Profit or Loss	1,973,189
		14.0%	Skilled Nursing 65.5%
		86.0%	Ancillary Service 34.5%
		88.4%	Current Ratio 4.1
		11.6%	Days to Collect 35.9
		2.1%	Avg Payment Days 20.5
		0.0%	Depreciation Rate 84.7%
		13.2%	Return on Equity 47.4%
235144 BAYSIDE VILLAGE		Nonprofit - Church	
BAYSIDE VILLAGE 9/30/2018 365 Days Settled			
L' ANSE, MI 49946		CR Beds 59 POS Beds 0	
BARAGA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	92.7%
Balance Sheet		Income Statement	
Current Assets	1,311,306	Total Charges	5,602,649
Fixed Assets	851,724	Contract Allowance	1,093,305
Other Assets	0	Operating Revenue	4,509,344
Total Assets	2,163,030	Operating Expense	4,551,049
Current Liabilities	210,823	Operating Margin	-41,705
Long Term Liabilities	0	Other Income	132,727
Total Equity	1,952,207	Other Expense	0
Total Liab. and Equity	2,163,030	Net Profit or Loss	91,022
		19.5%	Skilled Nursing 86.9%
		80.5%	Ancillary Service 13.1%
		100.9%	Current Ratio 6.2
		-0.9%	Days to Collect 27.4
		2.9%	Avg Payment Days 16.9
		0.0%	Depreciation Rate 3.2%
		2.0%	Return on Equity 4.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235633 BEACON HILL AT EASTGATE				Nonprofit - Other	
BEACON HILL AT EASTGATE		3/31/2018 365 Days Settled			
GRAND RAPIDS, MI 49506				CR Beds 141 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	83.4%
				Length of Stay	425.0
				Average Wages	22.15
				8.5% Skilled Nursing	20.5%
				91.5% Ancillary Service	3.4%
				111.5% Current Ratio	1.1
				-11.5% Days to Collect	16.1
				12.0% Avg Payment Days	13.8
				0.0% Depreciation Rate	3.5%
				0.3% Return on Equity	-0.4%

Balance Sheet		Income Statement			
Current Assets	20,425,112	Total Charges	14,393,350		
Fixed Assets	56,727,013	Contract Allowance	1,223,524		
Other Assets	3,401,806	Operating Revenue	13,169,826		
Total Assets	80,553,931	Operating Expense	14,689,749		
Current Liabilities	19,270,709	Operating Margin	-1,519,923		
Long Term Liabilities	71,977,329	Other Income	1,576,636		
Total Equity	-10,694,107	Other Expense	0		
Total Liab. and Equity	80,553,931	Net Profit or Loss	46,088		

235475 BEACONSHIRE NURSING CENTRE				Proprietary - Partnership	
BEACONSHIRE NURSING CENTRE		12/31/2018 365 Days Settled			
DETROIT, MI 48219				CR Beds 99 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	81.1%
				Length of Stay	151.1
				Average Wages	17.97
				54.8% Skilled Nursing	93.9%
				45.2% Ancillary Service	6.1%
				103.1% Current Ratio	0.7
				-3.1% Days to Collect	86.1
				0.0% Avg Payment Days	97.6
				0.0% Depreciation Rate	13.1%
				-3.1% Return on Equity	12.2%

Balance Sheet		Income Statement			
Current Assets	1,852,870	Total Charges	15,947,880		
Fixed Assets	1,552,563	Contract Allowance	8,744,794		
Other Assets	0	Operating Revenue	7,203,086		
Total Assets	3,405,433	Operating Expense	7,426,340		
Current Liabilities	2,476,131	Operating Margin	-223,254		
Long Term Liabilities	2,739,386	Other Income	2,110		
Total Equity	-1,810,084	Other Expense	0		
Total Liab. and Equity	3,405,433	Net Profit or Loss	(221,144)		

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235462 BEAUMONT REHAB & CONTINUING CARE FARMINGTON HILLS				Nonprofit - Other		
BEAUMONT REHAB & CONTINUING CARE FARMINGTON HILLS				12/31/2018 365 Days Settled		
FARMINGTON HILLS, MI 48336				CR Beds 179 POS Beds 0		
OAKLAND				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	88.8%	
Balance Sheet		Income Statement		Length of Stay	56.8	
Current Assets	-14,476,259	Total Charges	25,107,214	Average Wages	21.48	
Fixed Assets	8,923,420	Contract Allowance	6,445,416	25.7%	Skilled Nursing	73.6%
Other Assets	455,000	Operating Revenue	18,661,798	74.3%	Ancillary Service	26.4%
Total Assets	-5,097,839	Operating Expense	20,538,216	110.1%	Current Ratio	(4.9)
Current Liabilities	2,944,850	Operating Margin	-1,876,418	-10.1%	Days to Collect	(387.4)
Long Term Liabilities	9,021,368	Other Income	73,103	0.4%	Avg Payment Days	33.2
Total Equity	-17,064,057	Other Expense	0	0.0%	Depreciation Rate	4.4%
Total Liab. and Equity	-5,097,839	Net Profit or Loss	(3,564,787)	-19.1%	Return on Equity	20.9%

235502 BEAUMONT REHABILITATION & CONTINUING CARE DEARBORN				Nonprofit - Other		
BEAUMONT REHABILITATION & CONTINUING CARE DEARBORN				12/31/2018 365 Days Settled		
DEARBORN, MI 48120				CR Beds 528 POS Beds 0		
WAYNE				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	72.0%	
Balance Sheet		Income Statement		Length of Stay	86.1	
Current Assets	14,975,095	Total Charges	34,494,030	Average Wages	23.10	
Fixed Assets	26,321,037	Contract Allowance	14,102,984	40.9%	Skilled Nursing	44.4%
Other Assets	56,239,692	Operating Revenue	20,391,046	59.1%	Ancillary Service	55.6%
Total Assets	97,535,824	Operating Expense	33,145,050	162.5%	Current Ratio	0.8
Current Liabilities	18,530,879	Operating Margin	-12,754,004	-62.5%	Days to Collect	0.2
Long Term Liabilities	21,047,349	Other Income	9,085,723	44.6%	Avg Payment Days	19.9
Total Equity	57,957,596	Other Expense	0	0.0%	Depreciation Rate	4.9%
Total Liab. and Equity	97,535,824	Net Profit or Loss	(4,399,278)	-21.6%	Return on Equity	-7.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235470 BELLBROOK				Nonprofit - Church	
BELLBROOK		6/30/2018 365 Days Settled			
ROCHESTER HILLS, MI 48307				CR Beds 96	POS Beds 0
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	91.0%
Balance Sheet		Income Statement		Length of Stay	82.0
Current Assets	1,176,650	Total Charges	24,027,960	Average Wages	18.82
Fixed Assets	5,094,723	Contract Allowance	6,993,310	29.1% Skilled Nursing	33.1%
Other Assets	1,035	Operating Revenue	17,034,650	70.9% Ancillary Service	29.0%
Total Assets	6,272,408	Operating Expense	15,496,331	91.0% Current Ratio	0.0
Current Liabilities	-32,019,029	Operating Margin	1,538,319	9.0% Days to Collect	17.8
Long Term Liabilities	5,251,864	Other Income	614,531	3.6% Avg Payment Days	42.4
Total Equity	33,039,573	Other Expense	0	0.0% Depreciation Rate	4.5%
Total Liab. and Equity	6,272,408	Net Profit or Loss	2,152,850	12.6% Return on Equity	6.5%

235376 BELLE FOUNTAIN NURSING & REHABILITATION CENTER				Proprietary - Corporation	
BELLE FOUNTAIN NURSING & REHABILITATION CENTER		9/30/2018 365 Days Settled			
RIVERVIEW, MI 48192				CR Beds 91	POS Beds 0
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	82.6%
Balance Sheet		Income Statement		Length of Stay	30.4
Current Assets	1,122,646	Total Charges	20,358,733	Average Wages	18.45
Fixed Assets	181,718	Contract Allowance	9,470,866	46.5% Skilled Nursing	67.4%
Other Assets	0	Operating Revenue	10,887,867	53.5% Ancillary Service	32.6%
Total Assets	1,304,364	Operating Expense	10,927,358	100.4% Current Ratio	0.9
Current Liabilities	1,231,549	Operating Margin	-39,491	-0.4% Days to Collect	32.0
Long Term Liabilities	1,881,307	Other Income	-25,804	-0.2% Avg Payment Days	37.6
Total Equity	-1,808,492	Other Expense	0	0.0% Depreciation Rate	9.6%
Total Liab. and Equity	1,304,364	Net Profit or Loss	(172,217)	-1.6% Return on Equity	9.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235651 BISHOP NOA HOME FOR SENIOR CITIZENS		Nonprofit - Church	
BISHOP NOA HOME FOR SENIOR CITIZENS		6/30/2018 365 Days Settled	
ESCANABA, MI 49829		CR Beds 109 POS Beds 0	
DELTA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	84.6%
		Length of Stay	191.2
		Average Wages	17.12
		2.8% Skilled Nursing	81.9%
		97.2% Ancillary Service	8.7%
		98.9% Current Ratio	2.1
		1.1% Days to Collect	43.4
		5.6% Avg Payment Days	38.6
		0.0% Depreciation Rate	2.6%
		6.7% Return on Equity	11.4%

Balance Sheet		Income Statement	
Current Assets	1,958,535	Total Charges	8,654,454
Fixed Assets	3,684,191	Contract Allowance	245,227
Other Assets	1,832,652	Operating Revenue	8,409,227
Total Assets	7,475,378	Operating Expense	8,314,677
Current Liabilities	940,796	Operating Margin	94,550
Long Term Liabilities	1,615,402	Other Income	471,936
Total Equity	4,919,180	Other Expense	0
Total Liab. and Equity	7,475,378	Net Profit or Loss	562,154

235662 BLOOMFIELD ORCHARD VILLA		Proprietary - Corporation	
BLOOMFIELD ORCHARD VILLA		12/31/2018 365 Days Settled	
WEST BLOOMFIELD, MI 48323		CR Beds 50 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	96.0%
		Length of Stay	700.6
		Average Wages	19.48
		30.4% Skilled Nursing	82.4%
		69.6% Ancillary Service	17.6%
		98.0% Current Ratio	4.4
		2.0% Days to Collect	124.6
		0.0% Avg Payment Days	8.4
		0.0% Depreciation Rate	30.1%
		2.0% Return on Equity	1.9%

Balance Sheet		Income Statement	
Current Assets	1,362,633	Total Charges	7,248,328
Fixed Assets	589,275	Contract Allowance	2,206,853
Other Assets	5,883	Operating Revenue	5,041,475
Total Assets	1,957,791	Operating Expense	4,940,856
Current Liabilities	312,113	Operating Margin	100,619
Long Term Liabilities	-3,561,213	Other Income	40
Total Equity	5,206,891	Other Expense	0
Total Liab. and Equity	1,957,791	Net Profit or Loss	100,659

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235289 BORGESS GARDENS				Nonprofit - Church	
BORGESS GARDENS		6/30/2018 365 Days Settled			
KALAMAZOO, MI 49048				CR Beds 101 POS Beds 0	
KALAMAZOO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	87.9%
Balance Sheet		Income Statement		Length of Stay	42.1
Current Assets	2,088,167	Total Charges	18,314,784	Average Wages	18.97
Fixed Assets	9,196,654	Contract Allowance	7,504,997	41.0%	Skilled Nursing 59.3%
Other Assets	498,980	Operating Revenue	10,809,787	59.0%	Ancillary Service 40.7%
Total Assets	11,783,801	Operating Expense	12,320,332	114.0%	Current Ratio 1.8
Current Liabilities	1,171,998	Operating Margin	-1,510,545	-14.0%	Days to Collect 67.3
Long Term Liabilities	16,752,767	Other Income	11,579	0.1%	Avg Payment Days 17.6
Total Equity	-6,140,964	Other Expense	0	0.0%	Depreciation Rate 5.1%
Total Liab. and Equity	11,783,801	Net Profit or Loss	(1,498,966)	-13.9%	Return on Equity 24.4%
235526 BOULDER PARK TERRACE				Proprietary - Corporation	
BOULDER PARK TERRACE		9/30/2018 365 Days Settled			
CHARLEVOIX, MI 49720				CR Beds 70 POS Beds 0	
CHARLEVOIX				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	89.9%
Balance Sheet		Income Statement		Length of Stay	81.1
Current Assets	2,428,127	Total Charges	10,313,785	Average Wages	21.47
Fixed Assets	3,294,017	Contract Allowance	3,621,046	35.1%	Skilled Nursing 69.5%
Other Assets	1,788,111	Operating Revenue	6,692,739	64.9%	Ancillary Service 30.5%
Total Assets	7,510,255	Operating Expense	6,210,015	92.8%	Current Ratio 6.8
Current Liabilities	358,269	Operating Margin	482,724	7.2%	Days to Collect 62.2
Long Term Liabilities	0	Other Income	73,691	1.1%	Avg Payment Days 21.1
Total Equity	7,151,986	Other Expense	0	0.0%	Depreciation Rate 4.0%
Total Liab. and Equity	7,510,255	Net Profit or Loss	456,415	6.8%	Return on Equity 6.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235477 BOULEVARD HEALTH CENTER				Proprietary - Corporation	
BOULEVARD HEALTH CENTER		12/31/2018 365 Days Settled			
ROCHESTER HILLS, MI 48309		CR Beds 186 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		78.6%	
		Length of Stay		98.6	
		Average Wages		21.47	
		Skilled Nursing		80.1%	
		Ancillary Service		19.9%	
		Current Ratio		1.3	
		Days to Collect		41.3	
		Avg Payment Days		24.4	
		Depreciation Rate		96.1%	
		Return on Equity		-44.8%	
Balance Sheet		Income Statement			
Current Assets	3,212,482	Total Charges	26,050,942		
Fixed Assets	1,102,459	Contract Allowance	7,689,627	29.5%	
Other Assets	0	Operating Revenue	18,361,315	70.5%	
Total Assets	4,314,941	Operating Expense	19,604,042	106.8%	
Current Liabilities	2,392,424	Operating Margin	-1,242,727	-6.8%	
Long Term Liabilities	0	Other Income	491,234	2.7%	
Total Equity	1,922,517	Other Expense	0	0.0%	
Total Liab. and Equity	4,314,941	Net Profit or Loss	(860,732)	-4.7%	

235242 BOULEVARD MANOR, LLC				Proprietary - Corporation	
BOULEVARD MANOR, LLC		12/31/2018 365 Days Settled			
DETROIT, MI 48207		CR Beds 87 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		80.7%	
		Length of Stay		180.4	
		Average Wages		16.24	
		Skilled Nursing		86.0%	
		Ancillary Service		14.0%	
		Current Ratio		0.4	
		Days to Collect		39.8	
		Avg Payment Days		143.3	
		Depreciation Rate		124.7%	
		Return on Equity		-0.3%	
Balance Sheet		Income Statement			
Current Assets	965,453	Total Charges	7,168,037		
Fixed Assets	279,628	Contract Allowance	1,395,734	19.5%	
Other Assets	0	Operating Revenue	5,772,303	80.5%	
Total Assets	1,245,081	Operating Expense	5,707,533	98.9%	
Current Liabilities	2,468,920	Operating Margin	64,770	1.1%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	-1,223,839	Other Expense	0	0.0%	
Total Liab. and Equity	1,245,081	Net Profit or Loss	3,447	0.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235498 BOULEVARD TEMPLE CARE CENTER, LLC		Proprietary - Corporation	
BOULEVARD TEMPLE CARE CENTER, LLC 12/31/2018 365 Days Settled			
DETROIT, MI 48208		CR Beds 124 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	94.0%
Balance Sheet		Income Statement	
Current Assets	3,451,196	Total Charges	17,692,889
Fixed Assets	1,301,898	Contract Allowance	4,581,103
Other Assets	11,695	Operating Revenue	13,111,786
Total Assets	<u>4,764,789</u>	Operating Expense	13,141,419
Current Liabilities	943,195	Operating Margin	-29,633
Long Term Liabilities	-493,994	Other Income	80,471
Total Equity	<u>4,315,588</u>	Other Expense	0
Total Liab. and Equity	<u>4,764,789</u>	Net Profit or Loss	<u>50,838</u>
		25.9%	Skilled Nursing 80.8%
		74.1%	Ancillary Service 19.2%
		100.2%	Current Ratio 3.7
		-0.2%	Days to Collect 130.8
		0.6%	Avg Payment Days 2.2
		0.0%	Depreciation Rate 53.4%
		0.4%	Return on Equity 1.2%

235245 BRITTANY MANOR		Proprietary - Corporation	
BRITTANY MANOR 12/31/2018 365 Days Settled			
MIDLAND, MI 48642		CR Beds 160 POS Beds 0	
MIDLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	79.8%
Balance Sheet		Income Statement	
Current Assets	2,198,321	Total Charges	21,567,952
Fixed Assets	611,635	Contract Allowance	6,836,521
Other Assets	6,774	Operating Revenue	14,731,431
Total Assets	<u>2,816,730</u>	Operating Expense	14,551,487
Current Liabilities	1,398,220	Operating Margin	179,944
Long Term Liabilities	-1,003,349	Other Income	34,013
Total Equity	<u>2,421,859</u>	Other Expense	0
Total Liab. and Equity	<u>2,816,730</u>	Net Profit or Loss	<u>213,957</u>
		31.7%	Skilled Nursing 71.8%
		68.3%	Ancillary Service 28.2%
		98.8%	Current Ratio 1.6
		1.2%	Days to Collect 73.4
		0.2%	Avg Payment Days 6.6
		0.0%	Depreciation Rate 180.1%
		1.5%	Return on Equity 8.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235434 BRONSON COMMONS				Nonprofit - Other	
BRONSON COMMONS		12/31/2018 365 Days Settled			
MATTAWAN, MI 49071				CR Beds 100 POS Beds 0	
VAN BUREN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 94.4%	
Balance Sheet		Income Statement		Length of Stay 48.3	
Current Assets	-485,762	Total Charges	14,749,892	Average Wages 15.54	
Fixed Assets	16,237,577	Contract Allowance	2,676,995	18.1%	Skilled Nursing 82.1%
Other Assets	170,879	Operating Revenue	12,072,897	81.9%	Ancillary Service 17.9%
Total Assets	<u>15,922,694</u>	Operating Expense	13,944,673	115.5%	Current Ratio 1.5
Current Liabilities	-324,008	Operating Margin	-1,871,776	-15.5%	Days to Collect (20.4)
Long Term Liabilities	17,492,474	Other Income	856,154	7.1%	Avg Payment Days (8.5)
Total Equity	<u>-1,245,772</u>	Other Expense	0	0.0%	Depreciation Rate 6.7%
Total Liab. and Equity	<u>15,922,694</u>	Net Profit or Loss	<u>(1,099,487)</u>	-9.1%	Return on Equity 88.3%
235039 BROOKCREST				Nonprofit - Other	
BROOKCREST		12/31/2018 365 Days Settled			
GRANDVILLE, MI 49418				CR Beds 114 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 86.6%	
Balance Sheet		Income Statement		Length of Stay 133.4	
Current Assets	8,026,913	Total Charges	12,359,581	Average Wages 19.03	
Fixed Assets	1,227,904	Contract Allowance	2,615,259	21.2%	Skilled Nursing 93.1%
Other Assets	5,813	Operating Revenue	9,744,322	78.8%	Ancillary Service 6.9%
Total Assets	<u>9,260,630</u>	Operating Expense	9,467,822	97.2%	Current Ratio 10.8
Current Liabilities	744,119	Operating Margin	276,500	2.8%	Days to Collect (1,485.1)
Long Term Liabilities	611,520	Other Income	-2,040,236	-20.9%	Avg Payment Days 24.8
Total Equity	<u>7,904,991</u>	Other Expense	0	0.0%	Depreciation Rate 3.3%
Total Liab. and Equity	<u>9,260,630</u>	Net Profit or Loss	<u>(1,988,736)</u>	-20.4%	Return on Equity -25.2%

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235204 BROOKHAVEN MEDICAL CARE FACILI				Government - County	
BROOKHAVEN MEDICAL CARE FACILI				2/7/2018 130 Days Settled*	
MUSKEGON, MI 49442				CR Beds 120 POS Beds 0	
MUSKEGON				Key Performance Ind.	
NGS (WI)				Occupancy Rate 56.1%	
Balance Sheet		Income Statement		Length of Stay 78.0	
Current Assets	-1,607,871	Total Charges	3,328,524	Average Wages 19.90	
Fixed Assets	844,542	Contract Allowance	733,541	22.0% Skilled Nursing 80.6%	
Other Assets	1,055,412	Operating Revenue	2,594,983	78.0% Ancillary Service 19.4%	
Total Assets	292,083	Operating Expense	4,486,503	172.9% Current Ratio (2.1)	
Current Liabilities	766,620	Operating Margin	-1,891,520	-72.9% Days to Collect 18.9	
Long Term Liabilities	6,448,287	Other Income	86,252	3.3% Avg Payment Days 16.1	
Total Equity	-6,922,824	Other Expense	0	0.0% Depreciation Rate 0.8%	
Total Liab. and Equity	292,083	Net Profit or Loss	(2,101,259)	-81.0% Return on Equity 30.4%	
235236 BURCHAM HILLS RETIREMENT CTR				Nonprofit - Other	
BURCHAM HILLS RETIREMENT CTR				6/30/2018 365 Days Settled	
EAST LANSING, MI 48823				CR Beds 426 POS Beds 0	
INGHAM				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 62.0%	
Balance Sheet		Income Statement		Length of Stay 129.5	
Current Assets	10,355,259	Total Charges	30,218,340	Average Wages 20.02	
Fixed Assets	17,376,226	Contract Allowance	5,517,777	18.3% Skilled Nursing 49.6%	
Other Assets	2,973,571	Operating Revenue	24,700,563	81.7% Ancillary Service 17.0%	
Total Assets	30,705,056	Operating Expense	24,389,346	98.7% Current Ratio 2.8	
Current Liabilities	3,738,614	Operating Margin	311,217	1.3% Days to Collect 41.2	
Long Term Liabilities	14,195,000	Other Income	414,305	1.7% Avg Payment Days 24.6	
Total Equity	12,771,442	Other Expense	0	0.0% Depreciation Rate 5.0%	
Total Liab. and Equity	30,705,056	Net Profit or Loss	425,522	1.7% Return on Equity 3.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235237 CALHOUN COUNTY MEDICAL CARE FACILITY				Government - County	
CALHOUN COUNTY MEDICAL CARE FACILITY		12/31/2018 365 Days Settled			
BATTLE CREEK, MI 49014		CR Beds 120 POS Beds 0			
CALHOUN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		94.3%	
		Length of Stay		191.3	
		Average Wages		21.16	
		13.4% Skilled Nursing		90.6%	
		86.6% Ancillary Service		9.4%	
		111.8% Current Ratio		2.7	
		-11.8% Days to Collect		41.2	
		16.3% Avg Payment Days		27.9	
		0.0% Depreciation Rate		2.9%	
		4.5% Return on Equity		4.6%	
<hr/>					
235187 CAMBRIDGE EAST HEALTHCARE CENTER				Proprietary - Corporation	
CAMBRIDGE EAST HEALTHCARE CENTER		9/30/2018 365 Days Settled			
MADISON HEIGHTS, MI 48071		CR Beds 160 POS Beds 0			
OAKLAND		Key Performance Ind.			
TRAILBLAZER (COLORADO)		Occupancy Rate		76.4%	
		Length of Stay		131.6	
		Average Wages		22.53	
		69.4% Skilled Nursing		94.8%	
		30.6% Ancillary Service		5.2%	
		98.9% Current Ratio		0.5	
		1.1% Days to Collect		30.8	
		0.1% Avg Payment Days		36.9	
		0.0% Depreciation Rate		6.2%	
		1.1% Return on Equity		7.3%	

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235214 CAMBRIDGE NORTH HEALTHCARE CENTER				Proprietary - Corporation	
CAMBRIDGE NORTH HEALTHCARE CENTER		9/30/2018 365 Days Settled			
CLAWSON, MI 48017		CR Beds 120 POS Beds 0			
OAKLAND		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		87.4%	
Balance Sheet		Income Statement		Length of Stay	
				140.8	
Current Assets	524,359	Total Charges	31,743,247	Average Wages	23.50
Fixed Assets	13,709,583	Contract Allowance	22,451,431	70.7%	Skilled Nursing
Other Assets	20,092	Operating Revenue	9,291,816	29.3%	Ancillary Service
Total Assets	<u>14,254,034</u>	Operating Expense	<u>10,383,395</u>	111.7%	Current Ratio
Current Liabilities	2,157,532	Operating Margin	-1,091,579	-11.7%	Days to Collect
Long Term Liabilities	10,054,230	Other Income	5,566	0.1%	Avg Payment Days
Total Equity	<u>2,042,272</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>14,254,034</u>	Net Profit or Loss	<u>(1,086,013)</u>	-11.7%	Return on Equity
					-53.2%
235664 CAMBRIDGE SOUTH HEALTHCARE CTR				Proprietary - Corporation	
CAMBRIDGE SOUTH HEALTHCARE CTR		12/31/2018 365 Days Settled			
BEVERLY HILLS, MI 48025		CR Beds 102 POS Beds 0			
OAKLAND		Key Performance Ind.			
		Occupancy Rate		72.6%	
Balance Sheet		Income Statement		Length of Stay	
				129.3	
Current Assets	569,651	Total Charges	22,350,268	Average Wages	23.99
Fixed Assets	4,639,499	Contract Allowance	16,128,923	72.2%	Skilled Nursing
Other Assets	9,479	Operating Revenue	6,221,345	27.8%	Ancillary Service
Total Assets	<u>5,218,629</u>	Operating Expense	<u>7,353,130</u>	118.2%	Current Ratio
Current Liabilities	1,649,572	Operating Margin	-1,131,785	-18.2%	Days to Collect
Long Term Liabilities	12,959,984	Other Income	3,320	0.1%	Avg Payment Days
Total Equity	<u>-9,390,927</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>5,218,629</u>	Net Profit or Loss	<u>(1,128,465)</u>	-18.1%	Return on Equity
					12.0%

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235655 CAMELOT HALL CONVALESCENT CTR		Proprietary - Corporation	
CAMELOT HALL CONVALESCENT CTR		12/31/2018 365 Days Settled	
LIVONIA, MI 48150		CR Beds 142 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	58.3%
Balance Sheet		Income Statement	
Current Assets	1,317,762	Total Charges	11,888,694
Fixed Assets	888,749	Contract Allowance	4,162,040
Other Assets	10,884	Operating Revenue	7,726,654
Total Assets	<u>2,217,395</u>	Operating Expense	8,326,687
Current Liabilities	110,003	Operating Margin	-600,033
Long Term Liabilities	6,183,894	Other Income	2,020
Total Equity	-4,076,502	Other Expense	0
Total Liab. and Equity	<u>2,217,395</u>	Net Profit or Loss	<u>(598,013)</u>
		35.0%	Skilled Nursing 83.4%
		65.0%	Ancillary Service 16.6%
		107.8%	Current Ratio 12.0
		-7.8%	Days to Collect 98.0
		0.0%	Avg Payment Days 3.4
		0.0%	Depreciation Rate 34.5%
		-7.7%	Return on Equity 14.7%

235555 CANTERBURY ON THE LAKE		Nonprofit - Church	
CANTERBURY ON THE LAKE		6/30/2018 365 Days Settled	
WATERFORD, MI 48329		CR Beds 128 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	86.2%
Balance Sheet		Income Statement	
Current Assets	11,603,677	Total Charges	26,249,544
Fixed Assets	21,733,406	Contract Allowance	6,792,216
Other Assets	6,077,421	Operating Revenue	19,457,328
Total Assets	<u>39,414,504</u>	Operating Expense	20,564,926
Current Liabilities	2,026,015	Operating Margin	-1,107,598
Long Term Liabilities	35,356,822	Other Income	774,938
Total Equity	2,031,667	Other Expense	0
Total Liab. and Equity	<u>39,414,504</u>	Net Profit or Loss	<u>(412,379)</u>
		25.9%	Skilled Nursing 58.6%
		74.1%	Ancillary Service 20.6%
		105.7%	Current Ratio 5.7
		-5.7%	Days to Collect 37.4
		4.0%	Avg Payment Days 19.0
		0.0%	Depreciation Rate 5.0%
		-2.1%	Return on Equity -20.3%

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235223 CARE AND REHABILITATION CENTER AT GLACIER HILLS				Nonprofit - Church	
CARE AND REHABILITATION CENTER AT GLACIER HILLS				6/30/2018 365 Days Settled	
ANN ARBOR, MI 48105				CR Beds 161 POS Beds 0	
WASHTENAW				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	93.2%
Balance Sheet		Income Statement		Length of Stay	66.4
Current Assets	6,857,009	Total Charges	37,163,757	Average Wages	15.57
Fixed Assets	52,300,946	Contract Allowance	12,693,344	34.2% Skilled Nursing	68.7%
Other Assets	56,091,297	Operating Revenue	24,470,413	65.8% Ancillary Service	31.3%
Total Assets	115,249,252	Operating Expense	39,282,600	160.5% Current Ratio	0.8
Current Liabilities	8,170,526	Operating Margin	-14,812,187	-60.5% Days to Collect	23.8
Long Term Liabilities	80,937,223	Other Income	19,217,397	78.5% Avg Payment Days	61.5
Total Equity	26,141,503	Other Expense	0	0.0% Depreciation Rate	4.3%
Total Liab. and Equity	115,249,252	Net Profit or Loss	4,405,210	18.0% Return on Equity	16.9%
<hr/>					
235615 CARETEL INNS OF BRIGHTON				Proprietary - Corporation	
CARETEL INNS OF BRIGHTON				12/31/2018 365 Days Settled	
BRIGHTON, MI 48116				CR Beds 129 POS Beds 0	
LIVINGSTON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	69.8%
Balance Sheet		Income Statement		Length of Stay	62.5
Current Assets	1,592,655	Total Charges	9,944,510	Average Wages	13.99
Fixed Assets	38,527	Contract Allowance	1,533,672	15.4% Skilled Nursing	28.9%
Other Assets	0	Operating Revenue	8,410,838	84.6% Ancillary Service	35.6%
Total Assets	1,631,182	Operating Expense	9,429,891	112.1% Current Ratio	4.1
Current Liabilities	387,240	Operating Margin	-1,019,053	-12.1% Days to Collect	(5.9)
Long Term Liabilities	0	Other Income	891,130	10.6% Avg Payment Days	12.5
Total Equity	1,243,942	Other Expense	0	0.0% Depreciation Rate	797.0%
Total Liab. and Equity	1,631,182	Net Profit or Loss	(127,923)	-1.5% Return on Equity	-10.3%

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235646 CARETEL INNS OF LINDEN				Proprietary - Corporation	
CARETEL INNS OF LINDEN		12/31/2018 365 Days Settled			
LINDEN, MI 48451		CR Beds 156 POS Beds 0			
GENESEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		65.4%	
Balance Sheet		Income Statement		Length of Stay	
				69.7	
Current Assets	1,451,085	Total Charges	10,069,333	Average Wages	13.83
Fixed Assets	28,811	Contract Allowance	622,802	6.2%	Skilled Nursing
Other Assets	0	Operating Revenue	9,446,531	93.8%	Ancillary Service
Total Assets	1,479,896	Operating Expense	10,601,813	112.2%	Current Ratio
Current Liabilities	362,002	Operating Margin	-1,155,282	-12.2%	Days to Collect
Long Term Liabilities	0	Other Income	939,794	9.9%	Avg Payment Days
Total Equity	1,117,894	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,479,896	Net Profit or Loss	(215,488)	-2.3%	Return on Equity
					-19.3%
235635 CARETEL INNS OF TRI-CITIES				Proprietary - Corporation	
CARETEL INNS OF TRI-CITIES		12/31/2018 365 Days Settled			
BAY CITY, MI 48706		CR Beds 97 POS Beds 0			
BAY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		55.0%	
Balance Sheet		Income Statement		Length of Stay	
				43.5	
Current Assets	1,085,246	Total Charges	6,986,415	Average Wages	12.59
Fixed Assets	36,895	Contract Allowance	957,997	13.7%	Skilled Nursing
Other Assets	0	Operating Revenue	6,028,418	86.3%	Ancillary Service
Total Assets	1,122,141	Operating Expense	6,931,615	115.0%	Current Ratio
Current Liabilities	280,965	Operating Margin	-903,197	-15.0%	Days to Collect
Long Term Liabilities	0	Other Income	760,291	12.6%	Avg Payment Days
Total Equity	841,176	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,122,141	Net Profit or Loss	(142,906)	-2.4%	Return on Equity
					-17.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235352 CASS COUNTY MEDICAL CARE FACIL				Government - County			
CASS COUNTY MEDICAL CARE FACIL		9/30/2018 365 Days Settled					
CASSOPOLIS, MI 49031		CR Beds 80 POS Beds 0					
CASS		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		94.2%			
Balance Sheet		Income Statement		Length of Stay		155.3	
				Average Wages		22.54	
Current Assets	4,251,944	Total Charges	8,922,773	0.8%	Skilled Nursing		84.5%
Fixed Assets	629,528	Contract Allowance	72,931	99.2%	Ancillary Service		15.5%
Other Assets	310,452	Operating Revenue	8,849,842	111.7%	Current Ratio		3.4
Total Assets	5,191,924	Operating Expense	9,887,485	-11.7%	Days to Collect		41.7
Current Liabilities	1,235,439	Operating Margin	-1,037,643	3.3%	Avg Payment Days		28.2
Long Term Liabilities	0	Other Income	289,264	0.0%	Depreciation Rate		1.7%
Total Equity	3,956,485	Other Expense	0	-11.8%	Return on Equity		-26.4%
Total Liab. and Equity	5,191,924	Net Profit or Loss	(1,042,872)				

235712 CATHERINE'S PLACE				Nonprofit - Church			
CATHERINE'S PLACE		6/30/2018 365 Days Settled					
FARMINGTON HILLS, MI 48336		CR Beds 85 POS Beds 0					
OAKLAND		Key Performance Ind.					
WPS MI		Occupancy Rate		52.0%			
Balance Sheet		Income Statement		Length of Stay		576.5	
				Average Wages		20.21	
Current Assets	1,256,815	Total Charges	1,845,389	0.0%	Skilled Nursing		28.3%
Fixed Assets	5,357,085	Contract Allowance	0	100.0%	Ancillary Service		56.2%
Other Assets	0	Operating Revenue	1,845,389	261.0%	Current Ratio		5.2
Total Assets	6,613,900	Operating Expense	4,815,608	-161.0%	Days to Collect		24.4
Current Liabilities	241,617	Operating Margin	-2,970,219	0.6%	Avg Payment Days		18.3
Long Term Liabilities	1,825,300	Other Income	10,406	0.0%	Depreciation Rate		3.4%
Total Equity	4,546,983	Other Expense	0	-160.4%	Return on Equity		-65.1%
Total Liab. and Equity	6,613,900	Net Profit or Loss	(2,959,813)				

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235361 CHALET OF NILES, LLC				Proprietary - Corporation	
CHALET OF NILES, LLC		12/31/2018 365 Days Settled			
NILES, MI 49120				CR Beds 100 POS Beds 0	
BERRIEN				Key Performance Ind.	
Novitas MD				Occupancy Rate 51.3%	
Balance Sheet		Income Statement		Length of Stay 140.8	
Current Assets	1,371,552	Total Charges	4,177,532	Average Wages 18.20	
Fixed Assets	321,748	Contract Allowance	502,035	12.0%	Skilled Nursing 78.6%
Other Assets	0	Operating Revenue	3,675,497	88.0%	Ancillary Service 21.4%
Total Assets	1,693,300	Operating Expense	6,136,605	167.0%	Current Ratio 0.8
Current Liabilities	1,743,552	Operating Margin	-2,461,108	-67.0%	Days to Collect 139.4
Long Term Liabilities	0	Other Income	1,531	0.0%	Avg Payment Days 103.9
Total Equity	-50,252	Other Expense	0	0.0%	Depreciation Rate 139.4%
Total Liab. and Equity	1,693,300	Net Profit or Loss	(2,459,577)	-66.9%	Return on Equity 4,894.5%
235021 CHELSEA RETIREMENT COMMUNITY				Nonprofit - Church	
CHELSEA RETIREMENT COMMUNITY		12/31/2018 365 Days Settled			
CHELSEA, MI 48118				CR Beds 407 POS Beds 0	
WASHTENAW				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 86.1%	
Balance Sheet		Income Statement		Length of Stay 195.0	
Current Assets	28,680,222	Total Charges	35,098,431	Average Wages 21.19	
Fixed Assets	81,140,783	Contract Allowance	3,624,643	10.3%	Skilled Nursing 25.8%
Other Assets	37,443,825	Operating Revenue	31,473,788	89.7%	Ancillary Service 17.9%
Total Assets	147,264,830	Operating Expense	30,975,048	98.4%	Current Ratio 3.9
Current Liabilities	7,438,930	Operating Margin	498,740	1.6%	Days to Collect 102.2
Long Term Liabilities	63,223,114	Other Income	2,326,135	7.4%	Avg Payment Days 45.3
Total Equity	76,602,786	Other Expense	0	0.0%	Depreciation Rate 3.4%
Total Liab. and Equity	147,264,830	Net Profit or Loss	2,824,712	9.0%	Return on Equity 3.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235484 CHERRYWOOD NURSING AND LIVING				Proprietary - Corporation	
CHERRYWOOD NURSING AND LIVING				12/31/2018 365 Days Settled	
STERLING HEIGHTS, MI 48310				CR Beds 176 POS Beds 0	
MACOMB				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	74.9%
Balance Sheet				Income Statement	
Current Assets	3,482,764	Total Charges	21,619,614	Length of Stay	81.7
Fixed Assets	1,372,223	Contract Allowance	3,408,550	Average Wages	20.92
Other Assets	0	Operating Revenue	18,211,064	15.8% Skilled Nursing	69.9%
Total Assets	<u>4,854,987</u>	Operating Expense	19,935,552	84.2% Ancillary Service	30.1%
Current Liabilities	2,835,653	Operating Margin	-1,724,488	109.5% Current Ratio	1.2
Long Term Liabilities	846,948	Other Income	19,916	-9.5% Days to Collect	43.2
Total Equity	<u>1,172,386</u>	Other Expense	0	0.1% Avg Payment Days	28.0
Total Liab. and Equity	<u>4,854,987</u>	Net Profit or Loss	<u>(1,362,291)</u>	0.0% Depreciation Rate	62.8%
			-7.5%	Return on Equity	-116.2%
235641 CHESANING NURSING AND REHABILITATION CENTER				Proprietary - Partnership	
CHESANING NURSING AND REHABILITATION CENTER				12/31/2018 365 Days Settled	
CHESANING, MI 48616				CR Beds 39 POS Beds 0	
SAGINAW				Key Performance Ind.	
WPS MI				Occupancy Rate	83.1%
Balance Sheet				Income Statement	
Current Assets	768,210	Total Charges	9,244,056	Length of Stay	90.3
Fixed Assets	55,271	Contract Allowance	3,803,165	Average Wages	18.46
Other Assets	0	Operating Revenue	5,440,891	41.1% Skilled Nursing	85.6%
Total Assets	<u>823,481</u>	Operating Expense	4,617,154	58.9% Ancillary Service	14.4%
Current Liabilities	-875,582	Operating Margin	823,737	84.9% Current Ratio	(0.9)
Long Term Liabilities	-110,325	Other Income	17,207	15.1% Days to Collect	35.8
Total Equity	<u>1,809,388</u>	Other Expense	0	0.3% Avg Payment Days	8.8
Total Liab. and Equity	<u>823,481</u>	Net Profit or Loss	<u>840,944</u>	0.0% Depreciation Rate	615.4%
			15.5%	Return on Equity	46.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235656 CHRISTIAN CARE NURSING CENTER		Nonprofit - Church	
CHRISTIAN CARE NURSING CENTER		12/31/2018 365 Days Settled	
MUSKEGON, MI 49442		CR Beds 70 POS Beds 0	
MUSKEGON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	93.5%
Balance Sheet		Income Statement	
Current Assets	760,816	Total Charges	5,134,938
Fixed Assets	5,962,652	Contract Allowance	0
Other Assets	0	Operating Revenue	5,134,938
Total Assets	<u>6,723,468</u>	Operating Expense	5,262,609
Current Liabilities	792,840	Operating Margin	-127,671
Long Term Liabilities	5,946,474	Other Income	177,594
Total Equity	-15,846	Other Expense	0
Total Liab. and Equity	<u>6,723,468</u>	Net Profit or Loss	<u>49,923</u>
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235179 CHRISTIAN PARK VILLAGE				Proprietary - Corporation	
CHRISTIAN PARK VILLAGE		12/31/2018 365 Days Settled			
ESCANABA, MI 49829		CR Beds 59		POS Beds 0	
DELTA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		96.9%	
Balance Sheet		Income Statement		Length of Stay 311.4	
Current Assets	368,112	Total Charges	8,219,451	Average Wages	16.46
Fixed Assets	260,495	Contract Allowance	2,653,933	32.3% Skilled Nursing	78.7%
Other Assets	2,498	Operating Revenue	5,565,518	67.7% Ancillary Service	21.3%
Total Assets	631,105	Operating Expense	6,027,040	108.3% Current Ratio	2.9
Current Liabilities	126,805	Operating Margin	-461,522	-8.3% Days to Collect	59.1
Long Term Liabilities	-15,409	Other Income	9,160	0.2% Avg Payment Days	5.5
Total Equity	519,709	Other Expense	0	0.0% Depreciation Rate	126.6%
Total Liab. and Equity	631,105	Net Profit or Loss	(452,362)	-8.1% Return on Equity	-87.0%
235339 CHRISTIAN REST HOME ASSOC				Nonprofit - Other	
CHRISTIAN REST HOME ASSOC		5/31/2018 365 Days Settled			
GRAND RAPIDS, MI 49504		CR Beds 169		POS Beds 0	
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.8%	
Balance Sheet		Income Statement		Length of Stay 546.9	
Current Assets	14,724,762	Total Charges	15,275,310	Average Wages	17.97
Fixed Assets	3,424,756	Contract Allowance	1,455,181	9.5% Skilled Nursing	86.3%
Other Assets	-252,369	Operating Revenue	13,820,129	90.5% Ancillary Service	0.9%
Total Assets	17,897,149	Operating Expense	13,944,148	100.9% Current Ratio	24.6
Current Liabilities	598,407	Operating Margin	-124,019	-0.9% Days to Collect	28.8
Long Term Liabilities	-8,645,134	Other Income	366,856	2.7% Avg Payment Days	12.7
Total Equity	25,943,876	Other Expense	0	0.0% Depreciation Rate	2.6%
Total Liab. and Equity	17,897,149	Net Profit or Loss	212,837	1.5% Return on Equity	0.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235619 CHURCH OF CHRIST CARE CENTER		Nonprofit - Church	
CHURCH OF CHRIST CARE CENTER		12/31/2018 365 Days Settled	
CLINTON TOWNSHIP, MI 48035		CR Beds 129 POS Beds 0	
MACOMB		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	100.0%
Balance Sheet		Income Statement	
Current Assets	5,506,906	Total Charges	15,279,964
Fixed Assets	4,284,597	Contract Allowance	1,843,283
Other Assets	60,025	Operating Revenue	13,436,681
Total Assets	9,851,528	Operating Expense	12,602,782
Current Liabilities	819,829	Operating Margin	833,899
Long Term Liabilities	2,735,443	Other Income	15,709
Total Equity	6,296,256	Other Expense	0
Total Liab. and Equity	9,851,528	Net Profit or Loss	849,608
		12.1%	Skilled Nursing 76.5%
		87.9%	Ancillary Service 23.5%
		93.8%	Current Ratio 6.7
		6.2%	Days to Collect 42.6
		0.1%	Avg Payment Days 22.3
		0.0%	Depreciation Rate 6.6%
		6.3%	Return on Equity 13.5%

235401 CLARK RETIREMENT COMMUNITY		Nonprofit - Church	
CLARK RETIREMENT COMMUNITY		4/30/2018 365 Days Settled	
GRAND RAPIDS, MI 49506		CR Beds 386 POS Beds 0	
KENT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	88.6%
Balance Sheet		Income Statement	
Current Assets	5,831,197	Total Charges	24,151,236
Fixed Assets	33,719,437	Contract Allowance	2,124,754
Other Assets	9,298,507	Operating Revenue	22,026,482
Total Assets	48,849,141	Operating Expense	22,763,219
Current Liabilities	3,913,730	Operating Margin	-736,737
Long Term Liabilities	28,712,114	Other Income	1,649,622
Total Equity	16,223,297	Other Expense	0
Total Liab. and Equity	48,849,141	Net Profit or Loss	536,710
		8.8%	Skilled Nursing 38.4%
		91.2%	Ancillary Service 4.1%
		103.3%	Current Ratio 1.5
		-3.3%	Days to Collect 82.9
		7.5%	Avg Payment Days 44.2
		0.0%	Depreciation Rate 3.0%
		2.4%	Return on Equity 3.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235461 CLARKSTON SPECIALTY HEALTHCARE CENTER		Proprietary - Corporation	
CLARKSTON SPECIALTY HEALTHCARE CENTER		9/30/2018 365 Days Settled	
CLARKSTON, MI 48346		CR Beds 120 POS Beds 0	
OAKLAND		Key Performance Ind.	
Novitas MD		Occupancy Rate	71.8%
Balance Sheet		Income Statement	
Current Assets	-108,592	Total Charges	25,959,857
Fixed Assets	3,356,830	Contract Allowance	17,020,399
Other Assets	14,579	Operating Revenue	8,939,458
Total Assets	3,262,817	Operating Expense	9,143,764
Current Liabilities	620,772	Operating Margin	-204,306
Long Term Liabilities	3,287,765	Other Income	16,813
Total Equity	-645,720	Other Expense	0
Total Liab. and Equity	3,262,817	Net Profit or Loss	(187,493)
		65.6%	Skilled Nursing 93.0%
		34.4%	Ancillary Service 7.0%
		102.3%	Current Ratio (0.2)
		-2.3%	Days to Collect (5.5)
		0.2%	Avg Payment Days 20.9
		0.0%	Depreciation Rate 9.3%
		-2.1%	Return on Equity 29.0%

235405 CLINTON AIRE HEALTHCARE CENTER		Proprietary - Corporation	
CLINTON AIRE HEALTHCARE CENTER		9/30/2018 365 Days Settled	
CLINTON TOWNSHIP, MI 48038		CR Beds 150 POS Beds 0	
MACOMB		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	79.5%
Balance Sheet		Income Statement	
Current Assets	853,048	Total Charges	36,323,732
Fixed Assets	16,296,074	Contract Allowance	25,233,094
Other Assets	10,400	Operating Revenue	11,090,638
Total Assets	17,159,522	Operating Expense	12,491,869
Current Liabilities	2,689,261	Operating Margin	-1,401,231
Long Term Liabilities	10,717,762	Other Income	9,837
Total Equity	3,752,499	Other Expense	0
Total Liab. and Equity	17,159,522	Net Profit or Loss	(1,391,394)
		69.5%	Skilled Nursing 93.7%
		30.5%	Ancillary Service 6.3%
		112.6%	Current Ratio 0.3
		-12.6%	Days to Collect 27.0
		0.1%	Avg Payment Days 38.2
		0.0%	Depreciation Rate 5.5%
		-12.5%	Return on Equity -37.1%

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235574 COUNTRYSIDE CARE CENTER				Proprietary - Corporation	
COUNTRYSIDE CARE CENTER		12/31/2018 365 Days Settled			
JACKSON, MI 49203		CR Beds 108 POS Beds 0			
JACKSON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		80.0%	
Balance Sheet		Income Statement		Length of Stay	
				90.9	
Current Assets	1,263,873	Total Charges	9,542,307	Average Wages	20.25
Fixed Assets	767,218	Contract Allowance	494,080	5.2% Skilled Nursing	78.8%
Other Assets	0	Operating Revenue	9,048,227	94.8% Ancillary Service	21.2%
Total Assets	<u>2,031,091</u>	Operating Expense	8,763,586	96.9% Current Ratio	2.0
Current Liabilities	638,086	Operating Margin	284,641	3.1% Days to Collect	28.5
Long Term Liabilities	0	Other Income	11,665	0.1% Avg Payment Days	19.5
Total Equity	<u>1,393,005</u>	Other Expense	0	0.0% Depreciation Rate	30.5%
Total Liab. and Equity	<u>2,031,091</u>	Net Profit or Loss	<u>293,950</u>	3.2% Return on Equity	21.1%
<hr/>					
235456 COURTNEY MANOR				Proprietary - Corporation	
COURTNEY MANOR		12/31/2018 365 Days Settled			
BAD AXE, MI 48413		CR Beds 127 POS Beds 0			
HURON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		82.2%	
Balance Sheet		Income Statement		Length of Stay	
				172.4	
Current Assets	1,249,299	Total Charges	16,964,228	Average Wages	18.09
Fixed Assets	382,667	Contract Allowance	4,681,038	27.6% Skilled Nursing	74.7%
Other Assets	5,493	Operating Revenue	12,283,190	72.4% Ancillary Service	25.3%
Total Assets	<u>1,637,459</u>	Operating Expense	11,882,560	96.7% Current Ratio	10.3
Current Liabilities	120,894	Operating Margin	400,630	3.3% Days to Collect	60.3
Long Term Liabilities	-7,032,556	Other Income	9,294	0.1% Avg Payment Days	2.7
Total Equity	<u>8,549,121</u>	Other Expense	0	0.0% Depreciation Rate	87.8%
Total Liab. and Equity	<u>1,637,459</u>	Net Profit or Loss	<u>409,924</u>	3.3% Return on Equity	4.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235614 COVENANT VILLAGE OF THE GREAT LAKES				Nonprofit - Church	
COVENANT VILLAGE OF THE GREAT LAKES		1/31/2018 365 Days Settled			
GRAND RAPIDS, MI 49504				CR Beds 37 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 73.3%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets	699,407	Total Charges	3,370,475	Average Wages 20.20	
Fixed Assets	2,939,133	Contract Allowance	0	0.0% Skilled Nursing 100.0%	
Other Assets	20,254	Operating Revenue	3,370,475	100.0% Ancillary Service 0.0%	
Total Assets	3,658,794	Operating Expense	4,464,919	132.5% Current Ratio 7.1	
Current Liabilities	98,214	Operating Margin	-1,094,444	-32.5% Days to Collect 67.7	
Long Term Liabilities	5,483,046	Other Income	14,176	0.4% Avg Payment Days 8.0	
Total Equity	-1,922,466	Other Expense	0	0.0% Depreciation Rate 9.1%	
Total Liab. and Equity	3,658,794	Net Profit or Loss	(1,080,268)	-32.1% Return on Equity 56.2%	
235605 COVENTRY HOUSE INN				Proprietary - Other	
COVENTRY HOUSE INN		9/30/2018 365 Days Settled			
ST JOSEPH, MI 49085				CR Beds 142 POS Beds 0	
BERRIEN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 77.7%	
Balance Sheet		Income Statement		Length of Stay 70.4	
Current Assets	1,309,082	Total Charges	10,870,626	Average Wages 18.75	
Fixed Assets	14,362	Contract Allowance	1,804,510	16.6% Skilled Nursing 24.0%	
Other Assets	0	Operating Revenue	9,066,116	83.4% Ancillary Service 30.1%	
Total Assets	1,323,444	Operating Expense	9,236,527	101.9% Current Ratio 2.7	
Current Liabilities	483,829	Operating Margin	-170,411	-1.9% Days to Collect 13.9	
Long Term Liabilities	0	Other Income	25,656	0.3% Avg Payment Days 9.3	
Total Equity	839,615	Other Expense	0	0.0% Depreciation Rate 546.4%	
Total Liab. and Equity	1,323,444	Net Profit or Loss	(144,755)	-1.6% Return on Equity -17.2%	

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235348 CRESTMONT NURSING CARE CENTER				Proprietary - Corporation	
CRESTMONT NURSING CARE CENTER				9/30/2018 365 Days Settled	
FENTON, MI 48430				CR Beds 132 POS Beds 0	
GENESEE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	46.8%
Balance Sheet				Income Statement	
Current Assets	178,999	Total Charges	18,700,117	Length of Stay	147.4
Fixed Assets	431,691	Contract Allowance	13,662,292	Average Wages	23.34
Other Assets	8,732	Operating Revenue	5,037,825	73.1% Skilled Nursing	94.2%
Total Assets	619,422	Operating Expense	6,135,013	26.9% Ancillary Service	5.8%
Current Liabilities	1,389,507	Operating Margin	-1,097,188	121.8% Current Ratio	0.1
Long Term Liabilities	-2,954,241	Other Income	4,538	-21.8% Days to Collect	10.8
Total Equity	2,184,156	Other Expense	0	0.1% Avg Payment Days	45.0
Total Liab. and Equity	619,422	Net Profit or Loss	(1,092,650)	0.0% Depreciation Rate	30.5%
				-21.7% Return on Equity	-50.0%

235494 D J JACOBETTI MICHIGAN VETERANS FACIL				Proprietary - Individual	
D J JACOBETTI MICHIGAN VETERANS FACIL				9/30/2018 365 Days Settled	
MARQUETTE, MI 49855				CR Beds 0 POS Beds 0	
MARQUETTE				Key Performance Ind.	
				Occupancy Rate	0.0%
Balance Sheet				Income Statement	
Current Assets	0	Total Charges	0	Length of Stay	
Fixed Assets	0	Contract Allowance	0	Average Wages	
Other Assets	0	Operating Revenue	0	0.0% Skilled Nursing	0.0%
Total Assets	0	Operating Expense	0	0.0% Ancillary Service	0.0%
Current Liabilities	0	Operating Margin	0	0.0% Current Ratio	
Long Term Liabilities	0	Other Income	0	0.0% Days to Collect	
Total Equity	0	Other Expense	0	0.0% Avg Payment Days	
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Depreciation Rate	0.0%
				0.0% Return on Equity	0.0%

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235256 DIMONDALE NURSING CARE CENTER				Proprietary - Corporation	
DIMONDALE NURSING CARE CENTER				12/31/2018 365 Days Settled	
DIMONDALE, MI 48821				CR Beds 150 POS Beds 0	
EATON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	90.8%
Balance Sheet		Income Statement		Length of Stay	136.2
Current Assets	-10,549,908	Total Charges	20,263,973	Average Wages	19.95
Fixed Assets	2,048,857	Contract Allowance	3,979,578	19.6% Skilled Nursing	79.2%
Other Assets	0	Operating Revenue	16,284,395	80.4% Ancillary Service	20.8%
Total Assets	-8,501,051	Operating Expense	16,667,514	102.4% Current Ratio	(9.4)
Current Liabilities	1,124,326	Operating Margin	-383,119	-2.4% Days to Collect	42.1
Long Term Liabilities	0	Other Income	415,772	2.6% Avg Payment Days	18.0
Total Equity	-9,625,377	Other Expense	0	0.0% Depreciation Rate	19.9%
Total Liab. and Equity	-8,501,051	Net Profit or Loss	(382,312)	-2.3% Return on Equity	4.0%
235123 DURAND SENIOR CARE AND REHAB CENTER, L L C				Proprietary - Corporation	
DURAND SENIOR CARE AND REHAB CENTER, L L C				12/31/2018 365 Days Settled	
DURAND, MI 48429				CR Beds 141 POS Beds 0	
SHIAWASSEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	86.5%
Balance Sheet		Income Statement		Length of Stay	138.6
Current Assets	4,522,145	Total Charges	17,680,608	Average Wages	18.53
Fixed Assets	535,298	Contract Allowance	3,836,114	21.7% Skilled Nursing	81.9%
Other Assets	0	Operating Revenue	13,844,494	78.3% Ancillary Service	18.1%
Total Assets	5,057,443	Operating Expense	13,278,939	95.9% Current Ratio	2.4
Current Liabilities	1,913,249	Operating Margin	565,555	4.1% Days to Collect	39.5
Long Term Liabilities	0	Other Income	584,413	4.2% Avg Payment Days	20.2
Total Equity	3,144,194	Other Expense	0	0.0% Depreciation Rate	30.9%
Total Liab. and Equity	5,057,443	Net Profit or Loss	780,797	5.6% Return on Equity	24.8%

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235422 EASTWOOD CONVALESCENT CENTER				Proprietary - Corporation	
EASTWOOD CONVALESCENT CENTER		12/31/2018 365 Days Settled			
DETROIT, MI 48207		CR Beds 72 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		79.4%	
Balance Sheet		Income Statement		Length of Stay	
				444.0	
Current Assets	1,049,088	Total Charges	8,358,822	Average Wages	
				17.47	
Fixed Assets	344,290	Contract Allowance	2,209,716	26.4% Skilled Nursing	
				85.5%	
Other Assets	3,567	Operating Revenue	6,149,106	73.6% Ancillary Service	
				14.5%	
Total Assets	1,396,945	Operating Expense	6,179,298	100.5% Current Ratio	
				1.8	
Current Liabilities	586,076	Operating Margin	-30,192	-0.5% Days to Collect	
				76.0	
Long Term Liabilities	4,179,026	Other Income	700	0.0% Avg Payment Days	
				10.5	
Total Equity	-3,368,157	Other Expense	0	0.0% Depreciation Rate	
				34.1%	
Total Liab. and Equity	1,396,945	Net Profit or Loss	(29,492)	-0.5% Return on Equity	
				0.9%	

235554 EASTWOOD NURSING CENTER				Proprietary - Corporation	
EASTWOOD NURSING CENTER		12/31/2018 365 Days Settled			
NEGAUNEE, MI 49866		CR Beds 100 POS Beds 0			
MARQUETTE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		93.5%	
Balance Sheet		Income Statement		Length of Stay	
				229.1	
Current Assets	3,919,471	Total Charges	13,642,410	Average Wages	
				16.52	
Fixed Assets	1,752,689	Contract Allowance	3,478,684	25.5% Skilled Nursing	
				88.3%	
Other Assets	40,776	Operating Revenue	10,163,726	74.5% Ancillary Service	
				11.7%	
Total Assets	5,712,936	Operating Expense	10,183,762	100.2% Current Ratio	
				3.9	
Current Liabilities	1,015,968	Operating Margin	-20,036	-0.2% Days to Collect	
				41.7	
Long Term Liabilities	2,857,346	Other Income	229,053	2.3% Avg Payment Days	
				34.1	
Total Equity	1,839,622	Other Expense	0	0.0% Depreciation Rate	
				8.8%	
Total Liab. and Equity	5,712,936	Net Profit or Loss	209,017	2.1% Return on Equity	
				11.4%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235027 EATON COUNTY MEDICAL CARE FACI				Government - County	
EATON COUNTY MEDICAL CARE FACI				9/30/2018 365 Days Settled	
CHARLOTTE, MI 48813				CR Beds 142 POS Beds 0	
EATON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	94.3%
Balance Sheet		Income Statement		Length of Stay	77.0
Current Assets	4,404,994	Total Charges	18,671,071	Average Wages	21.03
Fixed Assets	13,883,198	Contract Allowance	485,322	2.6%	Skilled Nursing 76.5%
Other Assets	650,098	Operating Revenue	18,185,749	97.4%	Ancillary Service 23.5%
Total Assets	18,938,290	Operating Expense	19,210,305	105.6%	Current Ratio 1.0
Current Liabilities	4,627,055	Operating Margin	-1,024,556	-5.6%	Days to Collect 53.2
Long Term Liabilities	4,860,000	Other Income	769,477	4.2%	Avg Payment Days 35.8
Total Equity	9,451,235	Other Expense	0	0.0%	Depreciation Rate 3.6%
Total Liab. and Equity	18,938,290	Net Profit or Loss	(258,079)	-1.4%	Return on Equity -2.7%
<hr/>					
235264 ELY MANOR				Proprietary - Corporation	
ELY MANOR				12/31/2018 365 Days Settled	
ALLEGAN, MI 49010				CR Beds 101 POS Beds 0	
ALLEGAN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	80.3%
Balance Sheet		Income Statement		Length of Stay	233.1
Current Assets	336,158	Total Charges	9,401,318	Average Wages	17.88
Fixed Assets	131,379	Contract Allowance	3,773,619	40.1%	Skilled Nursing 90.2%
Other Assets	0	Operating Revenue	5,627,699	59.9%	Ancillary Service 9.8%
Total Assets	467,537	Operating Expense	7,098,582	126.1%	Current Ratio 0.5
Current Liabilities	673,570	Operating Margin	-1,470,883	-26.1%	Days to Collect 33.0
Long Term Liabilities	958,239	Other Income	888,114	15.8%	Avg Payment Days 32.0
Total Equity	-1,164,272	Other Expense	0	0.0%	Depreciation Rate 472.8%
Total Liab. and Equity	467,537	Net Profit or Loss	(645,269)	-11.5%	Return on Equity 55.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235238 EVANGELICAL HOME - SALINE				Nonprofit - Church	
EVANGELICAL HOME - SALINE		4/30/2018 365 Days Settled			
SALINE, MI 48176		CR Beds 215 POS Beds 0			
WASHTENAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		93.4%	
Balance Sheet		Income Statement		Length of Stay 75.5	
Current Assets	-4,482,256	Total Charges	32,676,423	Average Wages 20.05	
Fixed Assets	8,942,920	Contract Allowance	8,174,337	25.0%	Skilled Nursing 80.6%
Other Assets	0	Operating Revenue	24,502,086	75.0%	Ancillary Service 19.4%
Total Assets	<u>4,460,664</u>	Operating Expense	26,441,018	107.9%	Current Ratio (2.3)
Current Liabilities	1,923,281	Operating Margin	-1,938,932	-7.9%	Days to Collect (75.2)
Long Term Liabilities	0	Other Income	483,142	2.0%	Avg Payment Days 20.7
Total Equity	<u>2,537,383</u>	Other Expense	0	0.0%	Depreciation Rate 6.0%
Total Liab. and Equity	<u>4,460,664</u>	Net Profit or Loss	<u>(1,754,912)</u>	-7.2%	Return on Equity -69.2%

235582 EVERGREEN HEALTH & LIVING CTR				Proprietary - Partnership	
EVERGREEN HEALTH & LIVING CTR		12/31/2018 365 Days Settled			
SOUTHFIELD, MI 48076		CR Beds 195 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		79.7%	
Balance Sheet		Income Statement		Length of Stay 31.0	
Current Assets	3,274,032	Total Charges	22,140,563	Average Wages 26.96	
Fixed Assets	181,791	Contract Allowance	1,552,963	7.0%	Skilled Nursing 50.1%
Other Assets	0	Operating Revenue	20,587,600	93.0%	Ancillary Service 45.2%
Total Assets	<u>3,455,823</u>	Operating Expense	20,827,609	101.2%	Current Ratio 1.6
Current Liabilities	2,048,843	Operating Margin	-240,009	-1.2%	Days to Collect 45.0
Long Term Liabilities	0	Other Income	190,602	0.9%	Avg Payment Days 29.9
Total Equity	<u>1,406,980</u>	Other Expense	0	0.0%	Depreciation Rate 3.1%
Total Liab. and Equity	<u>3,455,823</u>	Net Profit or Loss	<u>(144,303)</u>	-0.7%	Return on Equity -10.3%

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235054 EVERGREEN MANOR SENIOR CARE CE		Proprietary - Corporation	
EVERGREEN MANOR SENIOR CARE CE		12/31/2018 365 Days Settled	
BATTLE CREEK, MI 49015		CR Beds 91 POS Beds 0	
CALHOUN		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	89.6%
		Length of Stay	167.1
		Average Wages	18.62
		14.7% Skilled Nursing	83.4%
		85.3% Ancillary Service	16.6%
		94.7% Current Ratio	3.7
		5.3% Days to Collect	40.1
		3.8% Avg Payment Days	17.0
		0.0% Depreciation Rate	20.5%
		6.8% Return on Equity	29.6%

Balance Sheet		Income Statement	
Current Assets	2,366,066	Total Charges	10,368,796
Fixed Assets	304,945	Contract Allowance	1,523,690
Other Assets	0	Operating Revenue	8,845,106
Total Assets	2,671,011	Operating Expense	8,372,967
Current Liabilities	644,469	Operating Margin	472,139
Long Term Liabilities	0	Other Income	335,310
Total Equity	2,026,542	Other Expense	0
Total Liab. and Equity	2,671,011	Net Profit or Loss	600,792

235445 FAIRLANE SENIOR CARE AND REHAB CENTER		Proprietary - Corporation	
FAIRLANE SENIOR CARE AND REHAB CENTER		12/31/2018 365 Days Settled	
DETROIT, MI 48228		CR Beds 205 POS Beds 0	
WAYNE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	91.4%
		Length of Stay	96.8
		Average Wages	19.85
		20.2% Skilled Nursing	80.4%
		79.8% Ancillary Service	19.6%
		98.9% Current Ratio	0.3
		1.1% Days to Collect	47.6
		3.8% Avg Payment Days	19.7
		0.0% Depreciation Rate	34.2%
		3.9% Return on Equity	-78.2%

Balance Sheet		Income Statement	
Current Assets	819,747	Total Charges	24,912,793
Fixed Assets	1,127,164	Contract Allowance	5,035,037
Other Assets	0	Operating Revenue	19,877,756
Total Assets	1,946,911	Operating Expense	19,664,608
Current Liabilities	2,929,026	Operating Margin	213,148
Long Term Liabilities	0	Other Income	751,563
Total Equity	-982,115	Other Expense	0
Total Liab. and Equity	1,946,911	Net Profit or Loss	768,039

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235013 FAIRVIEW NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
FAIRVIEW NURSING AND REHABILITATION COMMUNITY		12/31/2018 365 Days Settled			
CENTREVILLE, MI 49032		CR Beds 64 POS Beds 0			
SAINT JOSEPH		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		83.9%	
Balance Sheet		Income Statement		Length of Stay	
				167.5	
Current Assets	2,653,548	Total Charges	6,764,330	Average Wages	
Fixed Assets	511,371	Contract Allowance	2,563,751	18.23	
Other Assets	47,646	Operating Revenue	4,200,579	37.9%	
Total Assets	3,212,565	Operating Expense	4,769,877	62.1%	
Current Liabilities	767,556	Operating Margin	-569,298	113.6%	
Long Term Liabilities	0	Other Income	571,744	-13.6%	
Total Equity	2,445,009	Other Expense	0	13.6%	
Total Liab. and Equity	3,212,565	Net Profit or Loss	(45,349)	0.0%	
				Days to Collect	
				78.9	
				Avg Payment Days	
				37.8	
				Depreciation Rate	
				49.6%	
				Return on Equity	
				-1.9%	

235359 FAITH HAVEN SENIOR CARE CENTRE				Proprietary - Corporation	
FAITH HAVEN SENIOR CARE CENTRE		12/31/2018 365 Days Settled			
JACKSON, MI 49201		CR Beds 83 POS Beds 0			
JACKSON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		82.1%	
Balance Sheet		Income Statement		Length of Stay	
				95.3	
Current Assets	-1,301,500	Total Charges	9,324,280	Average Wages	
Fixed Assets	353,808	Contract Allowance	1,778,615	18.79	
Other Assets	0	Operating Revenue	7,545,665	19.1%	
Total Assets	-947,692	Operating Expense	8,287,189	80.9%	
Current Liabilities	707,645	Operating Margin	-741,524	109.8%	
Long Term Liabilities	0	Other Income	329,785	-9.8%	
Total Equity	-1,655,337	Other Expense	0	4.4%	
Total Liab. and Equity	-947,692	Net Profit or Loss	(501,089)	0.0%	
				Days to Collect	
				49.5	
				Avg Payment Days	
				20.2	
				Depreciation Rate	
				23.8%	
				Return on Equity	
				30.3%	

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235298 FATHER MURRAY, A VILLA CENTER				Proprietary - Other	
FATHER MURRAY, A VILLA CENTER		12/31/2018 365 Days Settled			
CENTER LINE, MI 48015		CR Beds 231 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.7%	
Balance Sheet		Income Statement		Length of Stay	
				110.0	
Current Assets	1,629,435	Total Charges	26,405,745	Average Wages	
Fixed Assets	2,441,898	Contract Allowance	7,182,593	18.49	
Other Assets	0	Operating Revenue	19,223,152	27.2%	
Total Assets	<u>4,071,333</u>	Operating Expense	18,238,570	72.8%	
Current Liabilities	1,545,930	Operating Margin	984,582	94.9%	
Long Term Liabilities	-644,000	Other Income	309,076	5.1%	
Total Equity	<u>3,169,403</u>	Other Expense	0	1.6%	
Total Liab. and Equity	<u>4,071,333</u>	Net Profit or Loss	<u>1,285,066</u>	0.0%	
				6.7%	
				Skilled Nursing	
				82.2%	
				Ancillary Service	
				17.8%	
				Current Ratio	
				1.1	
				Days to Collect	
				34.5	
				Avg Payment Days	
				36.2	
				Depreciation Rate	
				49.2%	
				Return on Equity	
				40.5%	

235482 FENTON HEALTHCARE				Proprietary - Other	
FENTON HEALTHCARE		12/31/2018 365 Days Settled			
FENTON, MI 48430		CR Beds 121 POS Beds 0			
GENESEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		64.9%	
Balance Sheet		Income Statement		Length of Stay	
				470.1	
Current Assets	566,629	Total Charges	9,110,225	Average Wages	
Fixed Assets	668,605	Contract Allowance	2,514,803	18.65	
Other Assets	7,150	Operating Revenue	6,595,422	27.6%	
Total Assets	<u>1,242,384</u>	Operating Expense	5,269,630	72.4%	
Current Liabilities	368,265	Operating Margin	1,325,792	79.9%	
Long Term Liabilities	218,688	Other Income	2,112	20.1%	
Total Equity	<u>655,431</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,242,384</u>	Net Profit or Loss	<u>1,327,904</u>	0.0%	
				20.1%	
				Skilled Nursing	
				92.8%	
				Ancillary Service	
				7.2%	
				Current Ratio	
				1.5	
				Days to Collect	
				52.2	
				Avg Payment Days	
				8.6	
				Depreciation Rate	
				30.4%	
				Return on Equity	
				202.6%	

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235606 FISHER SENIOR CARE AND REHAB		Proprietary - Corporation	
FISHER SENIOR CARE AND REHAB		12/31/2018 365 Days Settled	
MAYVILLE, MI 48744		CR Beds 53 POS Beds 0	
TUSCOLA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	85.3%
Balance Sheet		Income Statement	
Current Assets	2,783,342	Total Charges	7,890,826
Fixed Assets	540,222	Contract Allowance	1,844,838
Other Assets	1,000	Operating Revenue	6,045,988
Total Assets	3,324,564	Operating Expense	5,800,822
Current Liabilities	434,394	Operating Margin	245,166
Long Term Liabilities	0	Other Income	132,365
Total Equity	2,890,170	Other Expense	0
Total Liab. and Equity	3,324,564	Net Profit or Loss	332,628
		23.4%	Skilled Nursing 64.3%
		76.6%	Ancillary Service 35.7%
		95.9%	Current Ratio 6.4
		4.1%	Days to Collect 44.9
		2.2%	Avg Payment Days 25.1
		0.0%	Depreciation Rate 21.7%
		5.5%	Return on Equity 11.5%
235587 FOUNTAIN BLEU HEALTH AND REHABILITATION CENTER		Nonprofit - Other	
FOUNTAIN BLEU HEALTH AND REHABILITATION CENTER		9/30/2018 273 Days Settled	
LIVONIA, MI 48150		CR Beds 108 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	69.0%
Balance Sheet		Income Statement	
Current Assets	3,296,292	Total Charges	7,945,832
Fixed Assets	2,732,912	Contract Allowance	1,599,904
Other Assets	34,506	Operating Revenue	6,345,928
Total Assets	6,063,710	Operating Expense	7,378,636
Current Liabilities	411,925	Operating Margin	-1,032,708
Long Term Liabilities	2,921,227	Other Income	4,383,466
Total Equity	2,730,558	Other Expense	0
Total Liab. and Equity	6,063,710	Net Profit or Loss	3,283,404
		20.1%	Skilled Nursing 75.4%
		79.9%	Ancillary Service 24.6%
		116.3%	Current Ratio 8.0
		-16.3%	Days to Collect 295.4
		69.1%	Avg Payment Days 13.4
		0.0%	Depreciation Rate 2.6%
		51.7%	Return on Equity 120.2%

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235225 FOUNTAIN VIEW OF MONROE		Proprietary - Corporation	
FOUNTAIN VIEW OF MONROE		12/31/2018 365 Days Settled	
MONROE, MI 48162		CR Beds 119 POS Beds 0	
MONROE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	92.5%
Balance Sheet		Income Statement	
Current Assets	1,220,348	Total Charges	21,098,863
Fixed Assets	667,567	Contract Allowance	7,044,145
Other Assets	27,584	Operating Revenue	14,054,718
Total Assets	1,915,499	Operating Expense	13,609,478
Current Liabilities	804,622	Operating Margin	445,240
Long Term Liabilities	-3,671,724	Other Income	12,825
Total Equity	4,782,601	Other Expense	0
Total Liab. and Equity	1,915,499	Net Profit or Loss	458,065
		33.4%	Skilled Nursing 65.4%
		66.6%	Ancillary Service 34.6%
		96.8%	Current Ratio 1.5
		3.2%	Days to Collect 58.9
		0.1%	Avg Payment Days 2.9
		0.0%	Depreciation Rate 97.6%
		3.3%	Return on Equity 9.6%

235467 FOUR CHAPLAINS NRSG CARE CTR		Proprietary - Corporation	
FOUR CHAPLAINS NRSG CARE CTR		12/31/2018 365 Days Settled	
WESTLAND, MI 48185		CR Beds 103 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	88.2%
Balance Sheet		Income Statement	
Current Assets	3,889,920	Total Charges	13,080,468
Fixed Assets	460,676	Contract Allowance	2,358,060
Other Assets	0	Operating Revenue	10,722,408
Total Assets	4,350,596	Operating Expense	10,038,960
Current Liabilities	1,285,967	Operating Margin	683,448
Long Term Liabilities	0	Other Income	281,097
Total Equity	3,064,629	Other Expense	0
Total Liab. and Equity	4,350,596	Net Profit or Loss	803,847
		18.0%	Skilled Nursing 75.1%
		82.0%	Ancillary Service 24.9%
		93.6%	Current Ratio 3.0
		6.4%	Days to Collect 43.7
		2.6%	Avg Payment Days 20.3
		0.0%	Depreciation Rate 18.1%
		7.5%	Return on Equity 26.2%

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235578 FOUR SEASONS NURSING CENTER OF WESTLAND				Proprietary - Corporation	
FOUR SEASONS NURSING CENTER OF WESTLAND		12/31/2018 365 Days Settled			
WESTLAND, MI 48185				CR Beds 180 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 88.6%	
Balance Sheet		Income Statement		Length of Stay 135.3	
Current Assets	4,127,376	Total Charges	31,582,236	Average Wages 18.87	
Fixed Assets	355,277	Contract Allowance	15,110,943	47.8%	Skilled Nursing 92.1%
Other Assets	0	Operating Revenue	16,471,293	52.2%	Ancillary Service 7.9%
Total Assets	<u>4,482,653</u>	Operating Expense	16,185,971	98.3%	Current Ratio 4.3
Current Liabilities	964,756	Operating Margin	285,322	1.7%	Days to Collect 23.4
Long Term Liabilities	0	Other Income	443,261	2.7%	Avg Payment Days 21.3
Total Equity	<u>3,517,897</u>	Other Expense	0	0.0%	Depreciation Rate 66.2%
Total Liab. and Equity	<u>4,482,653</u>	Net Profit or Loss	<u>583,504</u>	3.5%	Return on Equity 16.6%
235634 FOX RUN VILLAGE				Nonprofit - Other	
FOX RUN VILLAGE		12/31/2018 365 Days Settled			
NOVI, MI 48377				CR Beds 44 POS Beds 0	
OAKLAND				Key Performance Ind.	
HIGHMARK MEDICARE SERVICES				Occupancy Rate 124.3%	
Balance Sheet		Income Statement		Length of Stay 39.8	
Current Assets	26,283,282	Total Charges	9,283,326	Average Wages 26.15	
Fixed Assets	142,851,688	Contract Allowance	1,225,918	13.2%	Skilled Nursing 65.2%
Other Assets	243,085,134	Operating Revenue	8,057,408	86.8%	Ancillary Service 18.8%
Total Assets	<u>412,220,104</u>	Operating Expense	73,818,573	916.2%	Current Ratio 0.1
Current Liabilities	272,184,485	Operating Margin	-65,761,165	-816.2%	Days to Collect 53.7
Long Term Liabilities	155,275,068	Other Income	58,534,561	726.5%	Avg Payment Days 16.0
Total Equity	<u>-15,239,449</u>	Other Expense	0	0.0%	Depreciation Rate 17.4%
Total Liab. and Equity	<u>412,220,104</u>	Net Profit or Loss	<u>(7,226,604)</u>	-89.7%	Return on Equity 47.4%

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235612 FREEMAN NURSING & REHAB COMMUNITY				Proprietary - Corporation	
FREEMAN NURSING & REHAB COMMUNITY		12/31/2018 365 Days Settled			
KINGSFORD, MI 49802				CR Beds 45	POS Beds 0
DICKINSON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	93.6%
Balance Sheet		Income Statement		Length of Stay	169.0
Current Assets	3,298,648	Total Charges	5,569,639	Average Wages	16.76
Fixed Assets	324,831	Contract Allowance	1,854,047	33.3% Skilled Nursing	71.5%
Other Assets	58,280	Operating Revenue	3,715,592	66.7% Ancillary Service	28.5%
Total Assets	3,681,759	Operating Expense	3,740,479	100.7% Current Ratio	6.1
Current Liabilities	537,517	Operating Margin	-24,887	-0.7% Days to Collect	121.3
Long Term Liabilities	0	Other Income	425,922	11.5% Avg Payment Days	32.4
Total Equity	3,144,242	Other Expense	0	0.0% Depreciation Rate	102.6%
Total Liab. and Equity	3,681,759	Net Profit or Loss	393,212	10.6% Return on Equity	12.5%
<hr/>					
235248 FRIENDSHIP VILLAGE				Proprietary - Other	
FRIENDSHIP VILLAGE		9/30/2018 365 Days Settled			
KALAMAZOO, MI 49006				CR Beds 57	POS Beds 0
KALAMAZOO		Key Performance Ind.			
CAHABA				Occupancy Rate	87.9%
Balance Sheet		Income Statement		Length of Stay	60.6
Current Assets	3,376,652	Total Charges	17,908,713	Average Wages	19.07
Fixed Assets	33,889,574	Contract Allowance	1,118,832	6.2% Skilled Nursing	90.4%
Other Assets	11,053,628	Operating Revenue	16,789,881	93.8% Ancillary Service	9.6%
Total Assets	48,319,854	Operating Expense	21,117,956	125.8% Current Ratio	0.2
Current Liabilities	19,166,718	Operating Margin	-4,328,075	-25.8% Days to Collect	15.3
Long Term Liabilities	27,970,839	Other Income	3,286,821	19.6% Avg Payment Days	21.0
Total Equity	1,182,297	Other Expense	0	0.0% Depreciation Rate	5.3%
Total Liab. and Equity	48,319,854	Net Profit or Loss	(1,048,539)	-6.2% Return on Equity	-88.7%

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235345 FROH COMMUNITY HOME				Nonprofit - Other	
FROH COMMUNITY HOME		3/31/2018 365 Days Settled			
STURGIS, MI 49091		CR Beds 188 POS Beds 0			
SAINT JOSEPH		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		63.9%	
		Length of Stay		214.8	
		Average Wages		20.25	
		9.5% Skilled Nursing		80.4%	
		90.5% Ancillary Service		8.0%	
		109.7% Current Ratio		1.4	
		-9.7% Days to Collect		36.4	
		7.1% Avg Payment Days		30.7	
		0.0% Depreciation Rate		1.8%	
		-2.6% Return on Equity		-3.7%	
<hr/>					
235713 GENESYS SHORT-TERM REHABILITATION CENTER				Nonprofit - Other	
GENESYS SHORT-TERM REHABILITATION CENTER		6/30/2018 365 Days Settled			
GRAND BLANC, MI 48439		CR Beds 12 POS Beds 0			
GENESEE		Key Performance Ind.			
WPS MI		Occupancy Rate		61.7%	
		Length of Stay		9.2	
		Average Wages		31.69	
		1.0% Skilled Nursing		49.2%	
		99.0% Ancillary Service		50.8%	
		116.4% Current Ratio		0.0	
		-16.4% Days to Collect		0.0	
		0.0% Avg Payment Days		0.0	
		0.0% Depreciation Rate		0.0%	
		-16.4% Return on Equity		140.5%	

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235335 GLADWIN NURSING AND REHABILITATION COMMUNITY		Proprietary - Corporation	
GLADWIN NURSING AND REHABILITATION COMMUNITY		12/31/2018 365 Days Settled	
GLADWIN, MI 48624		CR Beds 50 POS Beds 0	
GLADWIN		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	75.1%
Balance Sheet		Income Statement	
Current Assets	2,623,255	Total Charges	5,291,895
Fixed Assets	276,304	Contract Allowance	1,713,945
Other Assets	0	Operating Revenue	3,577,950
Total Assets	2,899,559	Operating Expense	4,212,077
Current Liabilities	719,723	Operating Margin	-634,127
Long Term Liabilities	0	Other Income	358,413
Total Equity	2,179,836	Other Expense	0
Total Liab. and Equity	2,899,559	Net Profit or Loss	(330,762)
		32.4%	Skilled Nursing 65.0%
		67.6%	Ancillary Service 35.0%
		117.7%	Current Ratio 3.6
		-17.7%	Days to Collect 129.3
		10.0%	Avg Payment Days 26.7
		0.0%	Depreciation Rate 134.7%
		-9.2%	Return on Equity -15.2%

235485 GLADWIN PINES NURSING AND REHABILITATION CENTER		Proprietary - Corporation	
GLADWIN PINES NURSING AND REHABILITATION CENTER		12/31/2018 365 Days Settled	
GLADWIN, MI 48624		CR Beds 84 POS Beds 0	
GLADWIN		Key Performance Ind.	
WPS MI		Occupancy Rate	84.4%
Balance Sheet		Income Statement	
Current Assets	1,173,373	Total Charges	9,933,930
Fixed Assets	111,143	Contract Allowance	2,386,770
Other Assets	1,500	Operating Revenue	7,547,160
Total Assets	1,286,016	Operating Expense	8,230,405
Current Liabilities	754,585	Operating Margin	-683,245
Long Term Liabilities	0	Other Income	990,690
Total Equity	531,431	Other Expense	0
Total Liab. and Equity	1,286,016	Net Profit or Loss	227,445
		24.0%	Skilled Nursing 75.3%
		76.0%	Ancillary Service 24.7%
		109.1%	Current Ratio 1.6
		-9.1%	Days to Collect 36.9
		13.1%	Avg Payment Days 37.6
		0.0%	Depreciation Rate 379.0%
		3.0%	Return on Equity 42.8%

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235026 GOGEBIC MEDICAL CARE FACILITY				Government - Federal	
GOGEBIC MEDICAL CARE FACILITY				12/31/2018 365 Days Settled	
WAKEFIELD, MI 49968				CR Beds 109 POS Beds 0	
GOGEBIC				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 92.1%	
Balance Sheet		Income Statement		Length of Stay 286.2	
Current Assets	8,065,785	Total Charges	11,745,367	Average Wages 18.58	
Fixed Assets	1,466,091	Contract Allowance	353,819	3.0% Skilled Nursing 94.5%	
Other Assets	2,048,121	Operating Revenue	11,391,548	97.0% Ancillary Service 5.5%	
Total Assets	11,579,997	Operating Expense	10,740,681	94.3% Current Ratio 4.1	
Current Liabilities	1,948,094	Operating Margin	650,867	5.7% Days to Collect 80.1	
Long Term Liabilities	3,016,598	Other Income	408,455	3.6% Avg Payment Days 28.4	
Total Equity	6,615,305	Other Expense	0	0.0% Depreciation Rate 2.6%	
Total Liab. and Equity	11,579,997	Net Profit or Loss	797,679	7.0% Return on Equity 12.1%	

235354 GRACE HEALTHCARE OF THREE RIVERS				Proprietary - Corporation	
GRACE HEALTHCARE OF THREE RIVERS				12/31/2018 365 Days Settled	
THREE RIVERS, MI 49093				CR Beds 87 POS Beds 0	
SAINT JOSEPH				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 74.4%	
Balance Sheet		Income Statement		Length of Stay 135.0	
Current Assets	-66,174	Total Charges	8,282,605	Average Wages 20.26	
Fixed Assets	534,803	Contract Allowance	2,279,624	27.5% Skilled Nursing 69.9%	
Other Assets	-201,150	Operating Revenue	6,002,981	72.5% Ancillary Service 30.1%	
Total Assets	267,479	Operating Expense	6,725,334	112.0% Current Ratio (0.1)	
Current Liabilities	922,108	Operating Margin	-722,353	-12.0% Days to Collect (10.3)	
Long Term Liabilities	29,883	Other Income	288,166	4.8% Avg Payment Days 32.1	
Total Equity	-684,512	Other Expense	0	0.0% Depreciation Rate 85.2%	
Total Liab. and Equity	267,479	Net Profit or Loss	(568,789)	-9.5% Return on Equity 83.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235447 GRACE OF DOUGLAS				Proprietary - Corporation	
GRACE OF DOUGLAS		12/31/2018 365 Days Settled			
DOUGLAS, MI 49406		ALLEGAN		CR Beds 79 POS Beds 0	
NATIONAL GOVERNMENT SERVICES		Key Performance Ind.			
				Occupancy Rate	69.4%
				Length of Stay	156.4
				Average Wages	21.73
				27.7% Skilled Nursing	64.5%
				72.3% Ancillary Service	26.3%
				107.7% Current Ratio	(1.6)
				-7.7% Days to Collect	(124.7)
				3.3% Avg Payment Days	42.7
				0.0% Depreciation Rate	91.2%
				-10.2% Return on Equity	22.8%
<hr/>					
235499 GRAND OAKS NURSING CENTER				Proprietary - Corporation	
GRAND OAKS NURSING CENTER		12/31/2018 365 Days Settled			
BALDWIN, MI 49304		LAKE		CR Beds 79 POS Beds 0	
NATIONAL GOVERNMENT SERVICES		Key Performance Ind.			
				Occupancy Rate	78.7%
				Length of Stay	122.7
				Average Wages	19.39
				10.9% Skilled Nursing	81.5%
				89.1% Ancillary Service	18.5%
				112.4% Current Ratio	2.0
				-12.4% Days to Collect	40.9
				17.1% Avg Payment Days	28.8
				0.0% Depreciation Rate	9.8%
				2.7% Return on Equity	21.8%

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235088 GRAND TRAVERSE PAVILIONS				Government - County	
GRAND TRAVERSE PAVILIONS		12/31/2018 365 Days Settled			
TRAVERSE CITY, MI 49684		CR Beds 240 POS Beds 0			
GRAND TRAVERSE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		93.9%	
		Length of Stay		141.1	
		Average Wages		23.22	
		Skilled Nursing		84.1%	
		Ancillary Service		15.9%	
		Current Ratio		1.6	
		Days to Collect		55.7	
		Avg Payment Days		31.2	
		Depreciation Rate		2.0%	
		Return on Equity		-36.3%	
<hr/>					
235062 GRANDVUE MEDICAL CARE FACILITY				Government - County	
GRANDVUE MEDICAL CARE FACILITY		12/31/2018 365 Days Settled			
EAST JORDAN, MI 49727		CR Beds 113 POS Beds 0			
CHARLEVOIX		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		172.3%	
		Length of Stay		856.3	
		Average Wages		19.53	
		Skilled Nursing		92.8%	
		Ancillary Service		7.2%	
		Current Ratio		2.7	
		Days to Collect		28.9	
		Avg Payment Days		37.1	
		Depreciation Rate		3.6%	
		Return on Equity		1.8%	
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235432 GRAYLING NURSING & REHAB COMMUNITY				Proprietary - Other	
GRAYLING NURSING & REHAB COMMUNITY		12/31/2018 365 Days Settled			
GRAYLING, MI 49738		CR Beds 72 POS Beds 0			
CRAWFORD		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		86.4%	
Balance Sheet		Income Statement		Length of Stay	
				148.4	
Current Assets	8,723,580	Total Charges	8,060,997	Average Wages	17.18
Fixed Assets	203,207	Contract Allowance	2,855,220	35.4% Skilled Nursing	75.0%
Other Assets	69,730	Operating Revenue	5,205,777	64.6% Ancillary Service	25.0%
Total Assets	8,996,517	Operating Expense	5,039,098	96.8% Current Ratio	11.2
Current Liabilities	776,789	Operating Margin	166,679	3.2% Days to Collect	456.3
Long Term Liabilities	0	Other Income	548,596	10.5% Avg Payment Days	26.4
Total Equity	8,219,728	Other Expense	0	0.0% Depreciation Rate	166.5%
Total Liab. and Equity	8,996,517	Net Profit or Loss	632,750	12.2% Return on Equity	7.7%
<hr/>					
235442 GREAT LAKES REHAB CENTER				Proprietary - Partnership	
GREAT LAKES REHAB CENTER		12/31/2018 365 Days Settled			
SAGINAW, MI 48604		CR Beds 55 POS Beds 0			
SAGINAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		76.0%	
Balance Sheet		Income Statement		Length of Stay	
				40.9	
Current Assets	918,675	Total Charges	6,576,456	Average Wages	18.92
Fixed Assets	0	Contract Allowance	973,183	14.8% Skilled Nursing	68.1%
Other Assets	0	Operating Revenue	5,603,273	85.2% Ancillary Service	31.9%
Total Assets	918,675	Operating Expense	6,941,391	123.9% Current Ratio	0.4
Current Liabilities	2,236,932	Operating Margin	-1,338,118	-23.9% Days to Collect	54.6
Long Term Liabilities	535,335	Other Income	16,598	0.3% Avg Payment Days	60.9
Total Equity	-1,853,592	Other Expense	0	0.0% Depreciation Rate	2,777.4%
Total Liab. and Equity	918,675	Net Profit or Loss	(1,321,520)	-23.6% Return on Equity	71.3%

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235433 GREENFIELD REHAB AND NURSING CENTER		Proprietary - Partnership	
GREENFIELD REHAB AND NURSING CENTER ROYAL OAK, MI 48073 OAKLAND		12/31/2018 365 Days Settled CR Beds 126 POS Beds 0	
NATIONAL GOVERNMENT SERVICES		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	2,035,447	Total Charges	9,365,568
Fixed Assets	3,375,182	Contract Allowance	52,911
Other Assets	32,504	Operating Revenue	9,312,657
Total Assets	5,443,133	Operating Expense	10,489,667
Current Liabilities	1,581,194	Operating Margin	-1,177,010
Long Term Liabilities	4,027,275	Other Income	27,065
Total Equity	-165,336	Other Expense	0
Total Liab. and Equity	5,443,133	Net Profit or Loss	(1,149,945)
		0.6%	99.4%
		112.6%	12.6%
		0.3%	0.0%
		-12.3%	
		75.6%	155.1
		19.31	85.8%
		14.2%	1.3
		50.1	32.4
		9.5%	695.5%
235544 HALLMARK LIVING BENTON HARBOR		Proprietary - Corporation	
HALLMARK LIVING BENTON HARBOR BENTON HARBOR, MI 49022 BERRIEN		12/31/2018 365 Days Settled CR Beds 95 POS Beds 0	
NGS (WI)		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	1,577,285	Total Charges	6,477,395
Fixed Assets	29,334	Contract Allowance	479,981
Other Assets	0	Operating Revenue	5,997,414
Total Assets	1,606,619	Operating Expense	5,911,376
Current Liabilities	1,679,577	Operating Margin	86,038
Long Term Liabilities	0	Other Income	1,302
Total Equity	-72,958	Other Expense	0
Total Liab. and Equity	1,606,619	Net Profit or Loss	29,362
		7.4%	92.6%
		98.6%	1.4%
		0.0%	0.0%
		0.5%	
		82.6%	175.7
		19.96	91.4%
		8.6%	0.9
		74.4	48.6
		1,128.9%	-40.2%

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235077 HALLMARK LIVING HOLLAND		Proprietary - Corporation	
HALLMARK LIVING HOLLAND		12/31/2018 365 Days Settled	
HOLLAND, MI 49423		CR Beds 90 POS Beds 0	
OTTAWA		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate 64.6%	
Balance Sheet		Income Statement	
Current Assets	1,203,587	Total Charges	6,490,663
Fixed Assets	86,563	Contract Allowance	825,847
Other Assets	0	Operating Revenue	5,664,816
Total Assets	<u>1,290,150</u>	Operating Expense	5,510,353
Current Liabilities	1,205,183	Operating Margin	154,463
Long Term Liabilities	0	Other Income	705
Total Equity	84,967	Other Expense	0
Total Liab. and Equity	<u>1,290,150</u>	Net Profit or Loss	<u>141,930</u>
		12.7%	Skilled Nursing 86.2%
		87.3%	Ancillary Service 13.8%
		97.3%	Current Ratio 1.0
		2.7%	Days to Collect 57.6
		0.0%	Avg Payment Days 48.0
		0.0%	Depreciation Rate 268.1%
		2.5%	Return on Equity 167.0%

235114 HALLMARK LIVING KALAMAZOO		Proprietary - Corporation	
HALLMARK LIVING KALAMAZOO		12/31/2018 365 Days Settled	
KALAMAZOO, MI 49006		CR Beds 143 POS Beds 0	
KALAMAZOO		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate 46.0%	
Balance Sheet		Income Statement	
Current Assets	1,399,395	Total Charges	7,102,148
Fixed Assets	67,632	Contract Allowance	842,040
Other Assets	0	Operating Revenue	6,260,108
Total Assets	<u>1,467,027</u>	Operating Expense	6,334,498
Current Liabilities	1,528,641	Operating Margin	-74,390
Long Term Liabilities	0	Other Income	2,000
Total Equity	-61,614	Other Expense	0
Total Liab. and Equity	<u>1,467,027</u>	Net Profit or Loss	<u>(132,554)</u>
		11.9%	Skilled Nursing 87.4%
		88.1%	Ancillary Service 12.6%
		101.2%	Current Ratio 0.9
		-1.2%	Days to Collect 73.0
		0.0%	Avg Payment Days 60.9
		0.0%	Depreciation Rate 494.9%
		-2.1%	Return on Equity 215.1%

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235382 HAMILTON NURSING HOME		Proprietary - Corporation	
HAMILTON NURSING HOME		12/31/2018 365 Days Settled	
DETROIT, MI 48207		CR Beds 64 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	94.2%
Balance Sheet		Length of Stay	203.7
Income Statement		Average Wages	17.56
Current Assets	1,520,581	Total Charges	9,299,557
Fixed Assets	184,730	Contract Allowance	3,394,817
Other Assets	8,955	Operating Revenue	5,904,740
Total Assets	1,714,266	Operating Expense	5,831,655
Current Liabilities	773,174	Operating Margin	73,085
Long Term Liabilities	0	Other Income	18,583
Total Equity	941,092	Other Expense	0
Total Liab. and Equity	1,714,266	Net Profit or Loss	91,668
		36.5%	Skilled Nursing 75.7%
		63.5%	Ancillary Service 24.3%
		98.8%	Current Ratio 2.0
		1.2%	Days to Collect 92.9
		0.3%	Avg Payment Days 40.9
		0.0%	Depreciation Rate 29.6%
		1.6%	Return on Equity 9.7%

235050 HAROLD AND GRACE UPJOHN COMMUNITY CARE CENTER		Nonprofit - Other	
HAROLD AND GRACE UPJOHN COMMUNITY CARE CENTER		6/30/2018 365 Days Settled	
KALAMAZOO, MI 49001		CR Beds 94 POS Beds 0	
KALAMAZOO		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	84.2%
Balance Sheet		Length of Stay	102.7
Income Statement		Average Wages	18.51
Current Assets	6,023,852	Total Charges	13,166,476
Fixed Assets	3,744,639	Contract Allowance	2,828,579
Other Assets	3,459,190	Operating Revenue	10,337,897
Total Assets	13,227,681	Operating Expense	10,986,418
Current Liabilities	624,305	Operating Margin	-648,521
Long Term Liabilities	3,160,687	Other Income	814,217
Total Equity	9,442,689	Other Expense	0
Total Liab. and Equity	13,227,681	Net Profit or Loss	(405,575)
		21.5%	Skilled Nursing 77.6%
		78.5%	Ancillary Service 22.4%
		106.3%	Current Ratio 9.6
		-6.3%	Days to Collect 209.9
		7.9%	Avg Payment Days 20.7
		0.0%	Depreciation Rate 5.9%
		-3.9%	Return on Equity -4.3%

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235177 HARTFORD NURSING & REHABILITATION CENTER				Proprietary - Corporation	
HARTFORD NURSING & REHABILITATION CENTER 12/31/2018 365 Days Settled					
DETROIT, MI 48235				CR Beds 140 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 93.9%	
Balance Sheet		Income Statement		Length of Stay 149.5	
Current Assets	6,751,416	Total Charges	28,344,586	Average Wages 18.93	
Fixed Assets	2,129,540	Contract Allowance	10,506,473	37.1%	Skilled Nursing 58.2%
Other Assets	41,529	Operating Revenue	17,838,113	62.9%	Ancillary Service 41.8%
Total Assets	<u>8,922,485</u>	Operating Expense	16,815,297	94.3%	Current Ratio 5.4
Current Liabilities	1,240,466	Operating Margin	1,022,816	5.7%	Days to Collect 156.0
Long Term Liabilities	-6,535,766	Other Income	164,432	0.9%	Avg Payment Days 5.7
Total Equity	14,217,785	Other Expense	0	0.0%	Depreciation Rate 42.0%
Total Liab. and Equity	<u>8,922,485</u>	Net Profit or Loss	<u>1,187,248</u>	6.7%	Return on Equity 8.4%
<hr/>					
235281 HASTINGS REHABILITATION AND HEALTHCARE CENTER				Proprietary - Corporation	
HASTINGS REHABILITATION AND HEALTHCARE CENTER 9/30/2018 273 Days Settled					
HASTINGS, MI 49058				CR Beds 108 POS Beds 0	
BARRY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 58.5%	
Balance Sheet		Income Statement		Length of Stay 278.2	
Current Assets	822,712	Total Charges	2,992,155	Average Wages 10.86	
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing 100.0%
Other Assets	-160,073	Operating Revenue	2,992,155	100.0%	Ancillary Service 0.0%
Total Assets	<u>662,639</u>	Operating Expense	4,092,144	136.8%	Current Ratio 0.7
Current Liabilities	1,198,302	Operating Margin	-1,099,989	-36.8%	Days to Collect 79.6
Long Term Liabilities	64,307	Other Income	351,171	11.7%	Avg Payment Days 112.3
Total Equity	-599,970	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>662,639</u>	Net Profit or Loss	<u>(748,818)</u>	-25.0%	Return on Equity 124.8%

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235281 HASTINGS REHABILITATION AND HEALTHCARE CENTER				Proprietary - Corporation	
HASTINGS REHABILITATION AND HEALTHCARE CENTER		9/30/2018 273 Days Settled			
HASTINGS, MI 49058		12/31/2018 92 Days Settled		CR Beds 106 POS Beds 0	
BARRY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		59.4%	
Balance Sheet		Income Statement		Length of Stay	
				131.7	
Current Assets	1,154,423	Total Charges	1,187,580	Average Wages	
Fixed Assets	0	Contract Allowance	1,924	0.2%	
Other Assets	46,763	Operating Revenue	1,185,656	99.8%	
Total Assets	1,201,186	Operating Expense	1,658,979	139.9%	
Current Liabilities	904,857	Operating Margin	-473,323	-39.9%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	296,329	Other Expense	0	0.0%	
Total Liab. and Equity	1,201,186	Net Profit or Loss	(502,432)	-42.4%	
				Return on Equity	
				-169.6%	
235602 HAZEL I FINDLAY COUNTRY MANOR				Nonprofit - Other	
HAZEL I FINDLAY COUNTRY MANOR		12/31/2018 365 Days Settled			
SAINT JOHNS, MI 48879				CR Beds 150 POS Beds 0	
CLINTON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		75.4%	
Balance Sheet		Income Statement		Length of Stay	
				136.3	
Current Assets	3,272,267	Total Charges	15,523,377	Average Wages	
Fixed Assets	6,783,149	Contract Allowance	1,720,774	11.1%	
Other Assets	10,563,644	Operating Revenue	13,802,603	88.9%	
Total Assets	20,619,060	Operating Expense	13,388,633	97.0%	
Current Liabilities	1,128,447	Operating Margin	413,970	3.0%	
Long Term Liabilities	0	Other Income	177,365	1.3%	
Total Equity	19,490,613	Other Expense	0	0.0%	
Total Liab. and Equity	20,619,060	Net Profit or Loss	536,323	3.9%	
				Return on Equity	
				2.8%	

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235723 HEALTHBRIDGE POST-ACUTE REHABILITATION				Proprietary - Corporation	
HEALTHBRIDGE POST-ACUTE REHABILITATION		12/31/2018 153 Days *Settled			
WYOMING, MI 49519				CR Beds 65	POS Beds 0
KENT		Key Performance Ind.			
NGS (WI)				Occupancy Rate	23.3%
Balance Sheet		Income Statement		Length of Stay	12.5
Current Assets	3,372,779	Total Charges	4,466,575	Average Wages	23.44
Fixed Assets	0	Contract Allowance	3,567,527	79.9%	Skilled Nursing 43.0%
Other Assets	0	Operating Revenue	899,048	20.1%	Ancillary Service 57.0%
Total Assets	3,372,779	Operating Expense	4,664,865	518.9%	Current Ratio 2.3
Current Liabilities	1,457,955	Operating Margin	-3,765,817	-418.9%	Days to Collect 112.8
Long Term Liabilities	0	Other Income	14,049	1.6%	Avg Payment Days 6.6
Total Equity	1,914,824	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	3,372,779	Net Profit or Loss	(3,751,768)	-417.3%	Return on Equity -195.9%
235439 HEARTLAND HEALTH CARE CENTER-ALLEN PARK				Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER-ALLEN PARK		12/31/2018 365 Days Settled			
ALLEN PARK, MI 48101				CR Beds 171	POS Beds 0
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	72.9%
Balance Sheet		Income Statement		Length of Stay	31.7
Current Assets	1,830,113	Total Charges	25,882,498	Average Wages	24.76
Fixed Assets	298,236	Contract Allowance	10,089,376	39.0%	Skilled Nursing 66.1%
Other Assets	-12,516	Operating Revenue	15,793,122	61.0%	Ancillary Service 33.9%
Total Assets	2,115,833	Operating Expense	17,093,774	108.2%	Current Ratio 1.2
Current Liabilities	1,506,939	Operating Margin	-1,300,652	-8.2%	Days to Collect 42.6
Long Term Liabilities	0	Other Income	8,658	0.1%	Avg Payment Days 25.6
Total Equity	608,894	Other Expense	0	0.0%	Depreciation Rate 117.1%
Total Liab. and Equity	2,115,833	Net Profit or Loss	(1,295,892)	-8.2%	Return on Equity -212.8%

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235184 HEARTLAND HEALTH CARE CENTER-BRIARWOOD				Proprietary - Other		
HEARTLAND HEALTH CARE CENTER-BRIARWOOD		4/30/2018 365 Days Settled				
FLINT, MI 48506				CR Beds 117 POS Beds 0		
GENESEE				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	84.5%	
Balance Sheet		Income Statement		Length of Stay	41.1	
Current Assets	1,426,557	Total Charges	19,186,958	Average Wages	22.17	
Fixed Assets	8,967,025	Contract Allowance	5,335,794	27.8%	Skilled Nursing	71.6%
Other Assets	144,915	Operating Revenue	13,851,164	72.2%	Ancillary Service	28.4%
Total Assets	10,538,497	Operating Expense	14,874,273	107.4%	Current Ratio	1.6
Current Liabilities	882,024	Operating Margin	-1,023,109	-7.4%	Days to Collect	37.5
Long Term Liabilities	32,927,596	Other Income	3,028	0.0%	Avg Payment Days	18.1
Total Equity	-23,271,123	Other Expense	0	0.0%	Depreciation Rate	3.6%
Total Liab. and Equity	10,538,497	Net Profit or Loss	(1,025,024)	-7.4%	Return on Equity	4.4%

235618 HEARTLAND HEALTH CARE CENTER-CANTON				Nonprofit - Other		
HEARTLAND HEALTH CARE CENTER-CANTON		12/31/2018 365 Days Settled				
CANTON, MI 48187				CR Beds 150 POS Beds 0		
WAYNE				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	84.7%	
Balance Sheet		Income Statement		Length of Stay	23.1	
Current Assets	3,080,962	Total Charges	34,554,234	Average Wages	24.84	
Fixed Assets	275,320	Contract Allowance	14,275,229	41.3%	Skilled Nursing	57.7%
Other Assets	19,859	Operating Revenue	20,279,005	58.7%	Ancillary Service	42.3%
Total Assets	3,376,141	Operating Expense	21,764,440	107.3%	Current Ratio	1.9
Current Liabilities	1,649,705	Operating Margin	-1,485,435	-7.3%	Days to Collect	55.6
Long Term Liabilities	0	Other Income	3,343	0.0%	Avg Payment Days	21.8
Total Equity	1,726,436	Other Expense	0	0.0%	Depreciation Rate	186.8%
Total Liab. and Equity	3,376,141	Net Profit or Loss	(1,484,123)	-7.3%	Return on Equity	-86.0%

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235428 HEARTLAND HEALTH CARE CENTER-DEARBORN HEIGHTS		Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER-DEARBORN HEIGHTS		12/31/2018 365 Days Settled	
DEARBORN HEIGHTS, MI 48127		CR Beds 151 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 61.9%	
Balance Sheet		Income Statement	
Current Assets	1,324,776	Total Charges	19,066,185
Fixed Assets	320,789	Contract Allowance	6,668,693
Other Assets	16,394	Operating Revenue	12,397,492
Total Assets	1,661,959	Operating Expense	13,491,915
Current Liabilities	1,083,502	Operating Margin	-1,094,423
Long Term Liabilities	0	Other Income	8,327
Total Equity	578,457	Other Expense	0
Total Liab. and Equity	1,661,959	Net Profit or Loss	(1,098,783)
		35.0%	Skilled Nursing 65.6%
		65.0%	Ancillary Service 34.4%
		108.8%	Current Ratio 1.2
		-8.8%	Days to Collect 38.9
		0.1%	Avg Payment Days 21.7
		0.0%	Depreciation Rate 86.8%
		-8.9%	Return on Equity -190.0%
235132 HEARTLAND HEALTH CARE CENTER-FOSTRIAN		Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-FOSTRIAN		4/30/2018 365 Days Settled	
FLUSHING, MI 48433		CR Beds 140 POS Beds 0	
GENESEE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 82.3%	
Balance Sheet		Income Statement	
Current Assets	1,605,039	Total Charges	18,060,151
Fixed Assets	7,249,362	Contract Allowance	4,932,672
Other Assets	168,981	Operating Revenue	13,127,479
Total Assets	9,023,382	Operating Expense	14,188,154
Current Liabilities	1,097,243	Operating Margin	-1,060,675
Long Term Liabilities	23,289,977	Other Income	4,724
Total Equity	-15,363,838	Other Expense	0
Total Liab. and Equity	9,023,382	Net Profit or Loss	(1,074,101)
		27.3%	Skilled Nursing 69.9%
		72.7%	Ancillary Service 30.1%
		108.1%	Current Ratio 1.5
		-8.1%	Days to Collect 44.7
		0.0%	Avg Payment Days 24.2
		0.0%	Depreciation Rate 4.0%
		-8.2%	Return on Equity 7.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235411 HEARTLAND HEALTH CARE CENTER-HAMPTON		Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-HAMPTON		4/30/2018 365 Days Settled	
BAY CITY, MI 48708		CR Beds 51 POS Beds 0	
BAY		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 82.4%	
Balance Sheet		Income Statement	
Current Assets	661,043	Total Charges	7,755,051
Fixed Assets	4,426,293	Contract Allowance	2,453,853
Other Assets	102,571	Operating Revenue	5,301,198
Total Assets	5,189,907	Operating Expense	6,438,785
Current Liabilities	427,367	Operating Margin	-1,137,587
Long Term Liabilities	13,370,193	Other Income	3,067
Total Equity	-8,607,653	Other Expense	0
Total Liab. and Equity	5,189,907	Net Profit or Loss	(1,146,794)
		31.6%	Skilled Nursing 66.0%
		68.4%	Ancillary Service 34.0%
		121.5%	Current Ratio 1.5
		-21.5%	Days to Collect 45.5
		0.1%	Avg Payment Days 21.5
		0.0%	Depreciation Rate 3.3%
		-21.6%	Return on Equity 13.3%
235057 HEARTLAND HEALTH CARE CENTER-LIVONIA		Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER-LIVONIA		12/31/2018 365 Days Settled	
LIVONIA, MI 48154		CR Beds 142 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 72.5%	
Balance Sheet		Income Statement	
Current Assets	1,056,174	Total Charges	13,868,959
Fixed Assets	343,948	Contract Allowance	3,396,748
Other Assets	20,190	Operating Revenue	10,472,211
Total Assets	1,420,312	Operating Expense	11,383,093
Current Liabilities	1,227,957	Operating Margin	-910,882
Long Term Liabilities	0	Other Income	1,822
Total Equity	192,355	Other Expense	0
Total Liab. and Equity	1,420,312	Net Profit or Loss	(922,607)
		24.5%	Skilled Nursing 78.3%
		75.5%	Ancillary Service 21.7%
		108.7%	Current Ratio 0.9
		-8.7%	Days to Collect 37.0
		0.0%	Avg Payment Days 26.7
		0.0%	Depreciation Rate 66.1%
		-8.8%	Return on Equity -479.6%

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235626 HEARTLAND HEALTH CARE CENTER-OAKLAND				Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER-OAKLAND		12/31/2018 365 Days Settled			
TROY, MI 48085		CR Beds 160 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		73.8%	
Balance Sheet		Income Statement		Length of Stay	
				19.3	
Current Assets	2,958,988	Total Charges	34,585,576	Average Wages	25.64
Fixed Assets	342,448	Contract Allowance	13,932,403	40.3%	Skilled Nursing
Other Assets	28,286	Operating Revenue	20,653,173	59.7%	Ancillary Service
Total Assets	3,329,722	Operating Expense	20,022,341	96.9%	Current Ratio
Current Liabilities	1,578,025	Operating Margin	630,832	3.1%	Days to Collect
Long Term Liabilities	0	Other Income	4,664	0.0%	Avg Payment Days
Total Equity	1,751,697	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	3,329,722	Net Profit or Loss	633,850	3.1%	Return on Equity
					36.2%

235395 HEARTLAND HEALTH CARE CENTER-THREE RIVERS				Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-THREE RIVERS		4/30/2018 365 Days Settled			
THREE RIVERS, MI 49093		CR Beds 100 POS Beds 0			
SAINT JOSEPH		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		79.7%	
Balance Sheet		Income Statement		Length of Stay	
				98.3	
Current Assets	512,361	Total Charges	9,100,699	Average Wages	18.52
Fixed Assets	6,105,094	Contract Allowance	1,902,879	20.9%	Skilled Nursing
Other Assets	144,428	Operating Revenue	7,197,820	79.1%	Ancillary Service
Total Assets	6,761,883	Operating Expense	8,064,495	112.0%	Current Ratio
Current Liabilities	526,772	Operating Margin	-866,675	-12.0%	Days to Collect
Long Term Liabilities	14,960,003	Other Income	14,451	0.2%	Avg Payment Days
Total Equity	-8,724,892	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	6,761,883	Net Profit or Loss	(854,798)	-11.9%	Return on Equity
					9.8%

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235109 HEARTLAND HEALTH CARE CENTER - GROSSE POINTE WOODS				Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER - GROSSE POINTE WOODS				12/31/2018 365 Days Settled	
GROSSE POINTE WOODS, MI 48236				CR Beds 80 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 81.6%	
Balance Sheet		Income Statement		Length of Stay 17.1	
Current Assets	1,620,628	Total Charges	17,164,130	Average Wages 24.84	
Fixed Assets	156,861	Contract Allowance	7,210,599	42.0%	Skilled Nursing 57.8%
Other Assets	24,033	Operating Revenue	9,953,531	58.0%	Ancillary Service 42.2%
Total Assets	<u>1,801,522</u>	Operating Expense	11,295,230	113.5%	Current Ratio 1.8
Current Liabilities	882,632	Operating Margin	-1,341,699	-13.5%	Days to Collect 59.4
Long Term Liabilities	0	Other Income	1,974	0.0%	Avg Payment Days 22.1
Total Equity	<u>918,890</u>	Other Expense	0	0.0%	Depreciation Rate 141.2%
Total Liab. and Equity	<u>1,801,522</u>	Net Profit or Loss	<u>(1,342,861)</u>	-13.5%	Return on Equity -146.1%
235665 HEARTLAND HEALTH CARE CENTER - STERLING HEIGHTS				Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER - STERLING HEIGHTS				12/31/2018 365 Days Settled	
STERLING HEIGHTS, MI 48312				CR Beds 120 POS Beds 0	
MACOMB				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate 120.6%	
Balance Sheet		Income Statement		Length of Stay 23.9	
Current Assets	3,533,083	Total Charges	37,557,767	Average Wages 23.96	
Fixed Assets	1,353,532	Contract Allowance	14,593,709	38.9%	Skilled Nursing 60.3%
Other Assets	27,480	Operating Revenue	22,964,058	61.1%	Ancillary Service 39.7%
Total Assets	<u>4,914,095</u>	Operating Expense	24,241,353	105.6%	Current Ratio 2.5
Current Liabilities	1,423,593	Operating Margin	-1,277,295	-5.6%	Days to Collect 56.1
Long Term Liabilities	0	Other Income	2,653	0.0%	Avg Payment Days 18.7
Total Equity	<u>3,490,502</u>	Other Expense	0	0.0%	Depreciation Rate 88.0%
Total Liab. and Equity	<u>4,914,095</u>	Net Profit or Loss	<u>(1,282,938)</u>	-5.6%	Return on Equity -36.8%

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235593 HENRY FORD VILLAGE, INC				Nonprofit - Other	
HENRY FORD VILLAGE, INC		12/31/2018 365 Days Settled			
DEARBORN, MI 48126		CR Beds 221 POS Beds 0			
WAYNE		Key Performance Ind.			
BLUE CROSS (MARYLAND)		Occupancy Rate		73.7%	
Balance Sheet		Income Statement		Length of Stay	
				54.1	
Current Assets	4,701,488	Total Charges	43,034,983	Average Wages	18.99
Fixed Assets	82,230,501	Contract Allowance	6,921,071	16.1%	Skilled Nursing
Other Assets	13,454,528	Operating Revenue	36,113,912	83.9%	Ancillary Service
Total Assets	<u>100,386,517</u>	Operating Expense	39,496,810	109.4%	Current Ratio
Current Liabilities	15,432,119	Operating Margin	-3,382,898	-9.4%	Days to Collect
Long Term Liabilities	159,085,893	Other Income	2,988,689	8.3%	Avg Payment Days
Total Equity	-74,131,495	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>100,386,517</u>	Net Profit or Loss	<u>(394,209)</u>	-1.1%	Return on Equity
					0.5%

235363 HERITAGE MANOR HEALTHCARE CENT				Proprietary - Corporation	
HERITAGE MANOR HEALTHCARE CENT		9/30/2018 365 Days Settled			
FLINT, MI 48532		CR Beds 180 POS Beds 0			
GENESEE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		62.2%	
Balance Sheet		Income Statement		Length of Stay	
				112.3	
Current Assets	670,739	Total Charges	34,242,060	Average Wages	23.20
Fixed Assets	7,892,464	Contract Allowance	24,105,232	70.4%	Skilled Nursing
Other Assets	9,648	Operating Revenue	10,136,828	29.6%	Ancillary Service
Total Assets	<u>8,572,851</u>	Operating Expense	13,181,723	130.0%	Current Ratio
Current Liabilities	1,784,964	Operating Margin	-3,044,895	-30.0%	Days to Collect
Long Term Liabilities	12,519,433	Other Income	5,316	0.1%	Avg Payment Days
Total Equity	-5,731,546	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>8,572,851</u>	Net Profit or Loss	<u>(3,039,579)</u>	-30.0%	Return on Equity
					53.0%

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235234 HERITAGE MANOR NURSING AND REHAB CENTER, LLC				Proprietary - Other	
HERITAGE MANOR NURSING AND REHAB CENTER, LLC				12/31/2018 365 Days Settled	
DETROIT, MI 48204				CR Beds 122 POS Beds 0	
WAYNE				Key Performance Ind.	
WPS MI				Occupancy Rate 75.0%	
Balance Sheet		Income Statement		Length of Stay 163.8	
Current Assets	559,501	Total Charges	9,966,918	Average Wages 16.14	
Fixed Assets	286,478	Contract Allowance	2,086,555	20.9%	Skilled Nursing 81.9%
Other Assets	58,174	Operating Revenue	7,880,363	79.1%	Ancillary Service 18.1%
Total Assets	904,153	Operating Expense	7,932,783	100.7%	Current Ratio 0.2
Current Liabilities	2,509,387	Operating Margin	-52,420	-0.7%	Days to Collect 25.1
Long Term Liabilities	40,567	Other Income	1,229	0.0%	Avg Payment Days 146.6
Total Equity	-1,645,801	Other Expense	0	0.0%	Depreciation Rate 112.6%
Total Liab. and Equity	904,153	Net Profit or Loss	(384,964)	-4.9%	Return on Equity 23.4%
235525 HERITAGE NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
HERITAGE NURSING AND REHABILITATION COMMUNITY				12/31/2018 365 Days Settled	
ZEELAND, MI 49464				CR Beds 39 POS Beds 0	
OTTAWA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 83.4%	
Balance Sheet		Income Statement		Length of Stay 78.1	
Current Assets	2,234,361	Total Charges	4,718,667	Average Wages 20.38	
Fixed Assets	606,351	Contract Allowance	1,433,093	30.4%	Skilled Nursing 78.1%
Other Assets	66,762	Operating Revenue	3,285,574	69.6%	Ancillary Service 21.9%
Total Assets	2,907,474	Operating Expense	3,364,291	102.4%	Current Ratio 4.1
Current Liabilities	540,644	Operating Margin	-78,717	-2.4%	Days to Collect 14.0
Long Term Liabilities	0	Other Income	435,753	13.3%	Avg Payment Days 35.9
Total Equity	2,366,830	Other Expense	0	0.0%	Depreciation Rate 61.7%
Total Liab. and Equity	2,907,474	Net Profit or Loss	365,880	11.1%	Return on Equity 15.5%

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235644 HICKORY RIDGE OF TEMPERANCE				Proprietary - Corporation	
HICKORY RIDGE OF TEMPERANCE		12/31/2018 365 Days Settled			
TEMPERANCE, MI 48182		CR Beds 74 POS Beds 0			
MONROE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.0%	
Balance Sheet		Income Statement		Length of Stay	
				97.4	
Current Assets	777,026	Total Charges	13,281,438	Average Wages	17.84
Fixed Assets	497,348	Contract Allowance	4,578,993	34.5% Skilled Nursing	62.1%
Other Assets	3,368	Operating Revenue	8,702,445	65.5% Ancillary Service	37.9%
Total Assets	<u>1,277,742</u>	Operating Expense	9,053,631	104.0% Current Ratio	(50.6)
Current Liabilities	-15,347	Operating Margin	-351,186	-4.0% Days to Collect	59.0
Long Term Liabilities	268,824	Other Income	11,410	0.1% Avg Payment Days	0.8
Total Equity	1,024,265	Other Expense	0	0.0% Depreciation Rate	94.1%
Total Liab. and Equity	<u>1,277,742</u>	Net Profit or Loss	<u>(339,776)</u>	-3.9% Return on Equity	-33.2%

235522 HILLCREST NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
HILLCREST NURSING AND REHABILITATION COMMUNITY		12/31/2018 365 Days Settled			
NORTH MUSKEGON, MI 49445		CR Beds 39 POS Beds 0			
MUSKEGON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		95.6%	
Balance Sheet		Income Statement		Length of Stay	
				136.0	
Current Assets	4,628,058	Total Charges	4,902,398	Average Wages	19.39
Fixed Assets	362,139	Contract Allowance	1,523,277	31.1% Skilled Nursing	79.2%
Other Assets	32,229	Operating Revenue	3,379,121	68.9% Ancillary Service	20.8%
Total Assets	<u>5,022,426</u>	Operating Expense	3,227,403	95.5% Current Ratio	9.3
Current Liabilities	495,981	Operating Margin	151,718	4.5% Days to Collect	359.6
Long Term Liabilities	0	Other Income	473,345	14.0% Avg Payment Days	32.4
Total Equity	4,526,445	Other Expense	0	0.0% Depreciation Rate	51.4%
Total Liab. and Equity	<u>5,022,426</u>	Net Profit or Loss	<u>607,437</u>	18.0% Return on Equity	13.4%

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235197 HILLSDALE CO MEDICAL CARE FACI				Government - County	
HILLSDALE CO MEDICAL CARE FACI				12/31/2018 365 Days Settled	
HILLSDALE, MI 49242				CR Beds 170 POS Beds 0	
HILLSDALE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	98.2%
Balance Sheet				Income Statement	
Current Assets	5,875,196	Total Charges	19,238,006	Length of Stay	761.4
Fixed Assets	10,054,421	Contract Allowance	1,662,459	Average Wages	20.55
Other Assets	0	Operating Revenue	17,575,547	8.6% Skilled Nursing	95.3%
Total Assets	<u>15,929,617</u>	Operating Expense	<u>20,155,767</u>	91.4% Ancillary Service	4.7%
Current Liabilities	2,250,630	Operating Margin	-2,580,220	114.7% Current Ratio	2.6
Long Term Liabilities	0	Other Income	3,745,520	-14.7% Days to Collect	31.7
Total Equity	<u>13,678,987</u>	Other Expense	0	21.3% Avg Payment Days	26.8
Total Liab. and Equity	<u>15,929,617</u>	Net Profit or Loss	<u>1,176,478</u>	0.0% Depreciation Rate	2.9%
			6.7%	Return on Equity	8.6%
235435 HOLLAND HOME - FULTON MANOR				Nonprofit - Other	
HOLLAND HOME - FULTON MANOR				2/13/2018 44 Days Settled*	
GRAND RAPIDS, MI 49503				CR Beds 347 POS Beds 0	
KENT				Key Performance Ind.	
NGS (WI)				Occupancy Rate	43.6%
Balance Sheet				Income Statement	
Current Assets	3,526,935	Total Charges	923,970	Length of Stay	391.2
Fixed Assets	3,703,276	Contract Allowance	205,416	Average Wages	16.23
Other Assets	0	Operating Revenue	718,554	22.2% Skilled Nursing	8.0%
Total Assets	<u>7,230,211</u>	Operating Expense	<u>1,144,751</u>	77.8% Ancillary Service	0.6%
Current Liabilities	437,327	Operating Margin	-426,197	159.3% Current Ratio	8.1
Long Term Liabilities	0	Other Income	27,626	-59.3% Days to Collect	67.8
Total Equity	<u>6,792,884</u>	Other Expense	0	3.8% Avg Payment Days	0.0
Total Liab. and Equity	<u>7,230,211</u>	Net Profit or Loss	<u>(398,798)</u>	0.0% Depreciation Rate	0.7%
			-55.5%	Return on Equity	-5.9%

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235440 HOLLAND HOME - RAYBROOK MANOR				Proprietary - Other	
HOLLAND HOME - RAYBROOK MANOR				12/31/2018 365 Days Settled	
GRAND RAPIDS, MI 49546				CR Beds 366 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	74.8%
Balance Sheet				Income Statement	
Current Assets	946,694	Total Charges	21,449,724	Length of Stay	440.3
Fixed Assets	20,115,323	Contract Allowance	2,515,147	Average Wages	17.70
Other Assets	449,500	Operating Revenue	18,934,577	11.7% Skilled Nursing	50.3%
Total Assets	21,511,517	Operating Expense	16,527,393	88.3% Ancillary Service	4.3%
Current Liabilities	-211,515	Operating Margin	2,407,184	87.3% Current Ratio	(4.5)
Long Term Liabilities	18,705,000	Other Income	335,915	12.7% Days to Collect	17.5
Total Equity	3,018,032	Other Expense	0	1.8% Avg Payment Days	1.6
Total Liab. and Equity	21,511,517	Net Profit or Loss	2,692,382	0.0% Depreciation Rate	6.5%
				14.2% Return on Equity	89.2%
235540 HOLLAND HOME BRETON REHABILITATION & LIVING CENTRE				Nonprofit - Other	
HOLLAND HOME BRETON REHABILITATION & LIVING CENTRE				12/31/2018 365 Days Settled	
GRAND RAPIDS, MI 49512				CR Beds 58 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	93.2%
Balance Sheet				Income Statement	
Current Assets	473,104	Total Charges	7,289,389	Length of Stay	122.6
Fixed Assets	3,715,603	Contract Allowance	1,108,635	Average Wages	20.30
Other Assets	0	Operating Revenue	6,180,754	15.2% Skilled Nursing	84.2%
Total Assets	4,188,707	Operating Expense	5,508,004	84.8% Ancillary Service	15.8%
Current Liabilities	-124,372	Operating Margin	672,750	89.1% Current Ratio	(3.8)
Long Term Liabilities	0	Other Income	50,369	10.9% Days to Collect	26.7
Total Equity	4,313,079	Other Expense	0	0.8% Avg Payment Days	0.0
Total Liab. and Equity	4,188,707	Net Profit or Loss	594,976	0.0% Depreciation Rate	3.9%
				9.6% Return on Equity	13.8%

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235279 HOLT SENIOR CARE AND REHAB CENTER, L L C		Proprietary - Corporation	
HOLT SENIOR CARE AND REHAB CENTER, L L C		12/31/2018 365 Days Settled	
HOLT, MI 48842		CR Beds 101 POS Beds 0	
INGHAM		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	85.0%
Balance Sheet		Income Statement	
Current Assets	3,747,288	Total Charges	13,337,340
Fixed Assets	609,899	Contract Allowance	1,769,383
Other Assets	1,195,098	Operating Revenue	11,567,957
Total Assets	<u>5,552,285</u>	Operating Expense	10,841,764
Current Liabilities	847,407	Operating Margin	726,193
Long Term Liabilities	1,133,014	Other Income	344,038
Total Equity	<u>3,571,864</u>	Other Expense	0
Total Liab. and Equity	<u>5,552,285</u>	Net Profit or Loss	<u>960,405</u>
		13.3%	Skilled Nursing 69.5%
		86.7%	Ancillary Service 30.5%
		93.7%	Current Ratio 4.4
		6.3%	Days to Collect 41.0
		3.0%	Avg Payment Days 23.3
		0.0%	Depreciation Rate 45.4%
		8.3%	Return on Equity 26.9%

235228 HOPE HEALTHCARE CENTER		Proprietary - Corporation	
HOPE HEALTHCARE CENTER		9/30/2018 365 Days Settled	
WESTLAND, MI 48185		CR Beds 142 POS Beds 0	
WAYNE		Key Performance Ind.	
TRAILBLAZER (OKLAHOMA)		Occupancy Rate	55.4%
Balance Sheet		Income Statement	
Current Assets	321,209	Total Charges	23,591,447
Fixed Assets	137,228	Contract Allowance	16,878,742
Other Assets	14,459	Operating Revenue	6,712,705
Total Assets	<u>472,896</u>	Operating Expense	7,761,936
Current Liabilities	1,583,683	Operating Margin	-1,049,231
Long Term Liabilities	-568,043	Other Income	4,265
Total Equity	<u>-542,744</u>	Other Expense	0
Total Liab. and Equity	<u>472,896</u>	Net Profit or Loss	<u>(1,044,966)</u>
		71.5%	Skilled Nursing 93.9%
		28.5%	Ancillary Service 6.1%
		115.6%	Current Ratio 0.2
		-15.6%	Days to Collect 13.8
		0.1%	Avg Payment Days 50.8
		0.0%	Depreciation Rate 32.5%
		-15.6%	Return on Equity 192.5%

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235031 HOUGHTON CO MED CARE FACILITY				Government - County	
HOUGHTON CO MED CARE FACILITY				9/30/2018 365 Days Settled	
HANCOCK, MI 49930				CR Beds 197 POS Beds 0	
HOUGHTON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	87.4%
Balance Sheet				Income Statement	
				Length of Stay	223.7
Current Assets	16,002,742	Total Charges	19,826,132	Average Wages	20.54
Fixed Assets	14,429,974	Contract Allowance	438,730	2.2%	Skilled Nursing 93.5%
Other Assets	2,590,403	Operating Revenue	19,387,402	97.8%	Ancillary Service 6.5%
Total Assets	33,023,119	Operating Expense	23,324,014	120.3%	Current Ratio 5.3
Current Liabilities	3,020,122	Operating Margin	-3,936,612	-20.3%	Days to Collect 48.8
Long Term Liabilities	4,170,075	Other Income	5,086,854	26.2%	Avg Payment Days 53.7
Total Equity	25,832,922	Other Expense	0	0.0%	Depreciation Rate 3.6%
Total Liab. and Equity	33,023,119	Net Profit or Loss	680,963	3.5%	Return on Equity 2.6%
<hr/>					
235056 HOYT NURSING & REHAB CENTRE				Proprietary - Corporation	
HOYT NURSING & REHAB CENTRE				12/31/2018 365 Days Settled	
SAGINAW, MI 48602				CR Beds 128 POS Beds 0	
SAGINAW				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	84.5%
Balance Sheet				Income Statement	
				Length of Stay	147.9
Current Assets	1,317,678	Total Charges	14,270,910	Average Wages	18.84
Fixed Assets	363,617	Contract Allowance	2,103,563	14.7%	Skilled Nursing 77.6%
Other Assets	0	Operating Revenue	12,167,347	85.3%	Ancillary Service 22.4%
Total Assets	1,681,295	Operating Expense	12,287,348	101.0%	Current Ratio 1.6
Current Liabilities	845,276	Operating Margin	-120,001	-1.0%	Days to Collect 42.6
Long Term Liabilities	14,090	Other Income	231,092	1.9%	Avg Payment Days 24.2
Total Equity	821,929	Other Expense	0	0.0%	Depreciation Rate 128.3%
Total Liab. and Equity	1,681,295	Net Profit or Loss	(24,555)	-0.2%	Return on Equity -3.0%

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235028 HURON CO MED CARE FACILITY				Government - County	
HURON CO MED CARE FACILITY		12/31/2018 365 Days Settled			
BAD AXE, MI 48413		CR Beds 112 POS Beds 0			
HURON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.9%	
		Length of Stay		172.3	
		Average Wages		20.14	
		Skilled Nursing		83.1%	
		Ancillary Service		16.9%	
		Current Ratio		2.2	
		Days to Collect		59.8	
		Avg Payment Days		21.7	
		Depreciation Rate		2.8%	
		Return on Equity		-16.5%	
Balance Sheet		Income Statement			
Current Assets	5,380,392	Total Charges	13,714,230		
Fixed Assets	7,147,290	Contract Allowance	151,550	1.1%	
Other Assets	2,670,270	Operating Revenue	13,562,680	98.9%	
Total Assets	15,197,952	Operating Expense	14,891,563	109.8%	
Current Liabilities	2,417,249	Operating Margin	-1,328,883	-9.8%	
Long Term Liabilities	10,147,062	Other Income	964,264	7.1%	
Total Equity	2,633,641	Other Expense	0	0.0%	
Total Liab. and Equity	15,197,952	Net Profit or Loss	(433,906)	-3.2%	
<hr/>					
235592 HURON WOODS NURSING CENTER				Proprietary - Corporation	
HURON WOODS NURSING CENTER		12/31/2018 365 Days Settled			
KAWKAWLIN, MI 48631		CR Beds 60 POS Beds 0			
BAY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		92.9%	
		Length of Stay		143.3	
		Average Wages		19.07	
		Skilled Nursing		77.2%	
		Ancillary Service		22.8%	
		Current Ratio		2.3	
		Days to Collect		41.7	
		Avg Payment Days		38.8	
		Depreciation Rate		59.6%	
		Return on Equity		37.4%	
Balance Sheet		Income Statement			
Current Assets	1,476,633	Total Charges	7,721,136		
Fixed Assets	181,040	Contract Allowance	1,941,838	25.1%	
Other Assets	0	Operating Revenue	5,779,298	74.9%	
Total Assets	1,657,673	Operating Expense	6,120,571	105.9%	
Current Liabilities	651,009	Operating Margin	-341,273	-5.9%	
Long Term Liabilities	4,785	Other Income	778,843	13.5%	
Total Equity	1,001,879	Other Expense	0	0.0%	
Total Liab. and Equity	1,657,673	Net Profit or Loss	375,170	6.5%	

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235648 IHM SENIOR LIVING COMMUNITY				Nonprofit - Church	
IHM SENIOR LIVING COMMUNITY		6/30/2018 181 Days Settled			
MONROE, MI 48162		CR Beds 116 POS Beds 0			
MONROE		Key Performance Ind.			
WPS MI		Occupancy Rate		48.9%	
Balance Sheet		Income Statement		Length of Stay 64.8	
Current Assets	1,815,466	Total Charges	6,276,400	Average Wages 47.11	
Fixed Assets	151,471	Contract Allowance	576,569	9.2%	Skilled Nursing 46.5%
Other Assets	0	Operating Revenue	5,699,831	90.8%	Ancillary Service 13.1%
Total Assets	<u>1,966,937</u>	Operating Expense	7,549,517	132.5%	Current Ratio 1.0
Current Liabilities	1,767,178	Operating Margin	-1,849,686	-32.5%	Days to Collect 53.3
Long Term Liabilities	0	Other Income	1,856,821	32.6%	Avg Payment Days 46.1
Total Equity	199,759	Other Expense	0	0.0%	Depreciation Rate 690.8%
Total Liab. and Equity	<u>1,966,937</u>	Net Profit or Loss	<u>7,135</u>	0.1%	Return on Equity 3.6%
235514 IMPERIAL, A VILLA CENTER				Proprietary - Corporation	
IMPERIAL, A VILLA CENTER		12/31/2018 365 Days Settled			
DEARBORN HEIGHTS, MI 48125		CR Beds 265 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.5%	
Balance Sheet		Income Statement		Length of Stay 129.9	
Current Assets	2,305,214	Total Charges	29,910,804	Average Wages 18.28	
Fixed Assets	1,203,718	Contract Allowance	8,769,446	29.3%	Skilled Nursing 80.1%
Other Assets	0	Operating Revenue	21,141,358	70.7%	Ancillary Service 19.9%
Total Assets	<u>3,508,932</u>	Operating Expense	20,732,320	98.1%	Current Ratio 1.4
Current Liabilities	1,605,016	Operating Margin	409,038	1.9%	Days to Collect 49.1
Long Term Liabilities	1,946,000	Other Income	411,804	1.9%	Avg Payment Days 31.3
Total Equity	-42,084	Other Expense	0	0.0%	Depreciation Rate 54.1%
Total Liab. and Equity	<u>3,508,932</u>	Net Profit or Loss	<u>(89,374)</u>	-0.4%	Return on Equity 212.4%

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235015 INGHAM COUNTY MEDICAL CARE FAC				Government - County		
INGHAM COUNTY MEDICAL CARE FAC				12/31/2018 365 Days Settled		
OKEMOS, MI 48864				CR Beds 236 POS Beds 0		
INGHAM				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	94.0%	
				Length of Stay	112.3	
				Average Wages	23.41	
				15.4%	Skilled Nursing	90.5%
				84.6%	Ancillary Service	9.5%
				99.7%	Current Ratio	2.6
				0.3%	Days to Collect	31.1
				3.4%	Avg Payment Days	50.5
				0.0%	Depreciation Rate	2.4%
				3.0%	Return on Equity	2.6%
Balance Sheet		Income Statement				
Current Assets	17,999,286	Total Charges	33,627,232			
Fixed Assets	24,560,963	Contract Allowance	5,163,978			
Other Assets	6,823,108	Operating Revenue	28,463,254			
Total Assets	49,383,357	Operating Expense	28,385,204			
Current Liabilities	6,819,759	Operating Margin	78,050			
Long Term Liabilities	9,552,604	Other Income	959,327			
Total Equity	33,010,994	Other Expense	0			
Total Liab. and Equity	49,383,357	Net Profit or Loss	859,061			
<hr/>						
235548 INN AT FREEDOM VILLAGE, THE				Proprietary - Partnership		
INN AT FREEDOM VILLAGE, THE				12/31/2018 365 Days Settled		
HOLLAND, MI 49423				CR Beds 112 POS Beds 0		
OTTAWA				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	99.2%	
				Length of Stay	84.5	
				Average Wages	17.36	
				-252.6%	Skilled Nursing	51.4%
				352.6%	Ancillary Service	31.0%
				125.4%	Current Ratio	0.5
				-25.4%	Days to Collect	35.3
				13.4%	Avg Payment Days	106.7
				0.0%	Depreciation Rate	13.1%
				-12.0%	Return on Equity	13.0%
Balance Sheet		Income Statement				
Current Assets	19,990,721	Total Charges	6,737,138			
Fixed Assets	63,332,513	Contract Allowance	-17,015,784			
Other Assets	13,450	Operating Revenue	23,752,922			
Total Assets	83,336,684	Operating Expense	29,785,148			
Current Liabilities	40,630,997	Operating Margin	-6,032,226			
Long Term Liabilities	64,652,341	Other Income	3,173,732			
Total Equity	-21,946,654	Other Expense	0			
Total Liab. and Equity	83,336,684	Net Profit or Loss	(2,858,494)			

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235011 IOSCO CO MEDICAL CARE FACILITY				Government - County	
IOSCO CO MEDICAL CARE FACILITY				12/31/2018 365 Days Settled	
TAWAS CITY, MI 48763				CR Beds 73 POS Beds 0	
IOSCO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 85.5%	
Balance Sheet		Income Statement		Length of Stay 146.0	
Current Assets	6,918,083	Total Charges	8,513,498	Average Wages 15.78	
Fixed Assets	5,643,497	Contract Allowance	995,004	11.7% Skilled Nursing 92.1%	
Other Assets	29,537	Operating Revenue	7,518,494	88.3% Ancillary Service 7.9%	
Total Assets	12,591,117	Operating Expense	7,974,892	106.1% Current Ratio 4.8	
Current Liabilities	1,440,180	Operating Margin	-456,398	-6.1% Days to Collect 23.1	
Long Term Liabilities	-340,998	Other Income	712,696	9.5% Avg Payment Days 28.7	
Total Equity	11,491,935	Other Expense	0	0.0% Depreciation Rate 3.3%	
Total Liab. and Equity	12,591,117	Net Profit or Loss	210,744	2.8% Return on Equity 1.8%	

235257 IRON CO MEDICAL CARE FACILITY				Government - County	
IRON CO MEDICAL CARE FACILITY				12/31/2018 365 Days Settled	
CRYSTAL FALLS, MI 49920				CR Beds 200 POS Beds 0	
IRON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 87.0%	
Balance Sheet		Income Statement		Length of Stay 219.8	
Current Assets	6,568,617	Total Charges	23,024,623	Average Wages 20.27	
Fixed Assets	20,196,945	Contract Allowance	644,804	2.8% Skilled Nursing 92.6%	
Other Assets	9,055,702	Operating Revenue	22,379,819	97.2% Ancillary Service 7.4%	
Total Assets	35,821,264	Operating Expense	22,659,288	101.2% Current Ratio 2.0	
Current Liabilities	3,332,305	Operating Margin	-279,469	-1.2% Days to Collect 32.5	
Long Term Liabilities	21,538,747	Other Income	844,533	3.8% Avg Payment Days 45.1	
Total Equity	10,950,212	Other Expense	0	0.0% Depreciation Rate 3.3%	
Total Liab. and Equity	35,821,264	Net Profit or Loss	458,865	2.1% Return on Equity 4.2%	

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235601 IRON RIVER CARE CENTER		Proprietary - Corporation	
IRON RIVER CARE CENTER		12/31/2018 365 Days Settled	
IRON RIVER, MI 49935		CR Beds 69 POS Beds 0	
IRON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	73.0%
Balance Sheet		Length of Stay	238.8
Income Statement		Average Wages	18.55
Current Assets	443,758	Total Charges	5,573,252
Fixed Assets	52,155	Contract Allowance	1,739,349
Other Assets	13,047	Operating Revenue	3,833,903
Total Assets	508,960	Operating Expense	4,253,159
Current Liabilities	501,505	Operating Margin	-419,256
Long Term Liabilities	972,980	Other Income	14,166
Total Equity	-965,525	Other Expense	0
Total Liab. and Equity	508,960	Net Profit or Loss	(405,090)
		31.2%	Skilled Nursing
		68.8%	Ancillary Service
		110.9%	Current Ratio
		-10.9%	Days to Collect
		0.4%	Avg Payment Days
		0.0%	Depreciation Rate
		-10.6%	Return on Equity

235037 ISABELLA CO MEDICAL CARE FACIL		Government - City-County	
ISABELLA CO MEDICAL CARE FACIL		9/30/2018 365 Days Settled	
MOUNT PLEASANT, MI 48858		CR Beds 100 POS Beds 0	
ISABELLA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	94.3%
Balance Sheet		Length of Stay	81.6
Income Statement		Average Wages	20.69
Current Assets	6,452,342	Total Charges	16,067,623
Fixed Assets	11,990,445	Contract Allowance	2,733,593
Other Assets	2,623,762	Operating Revenue	13,334,030
Total Assets	21,066,549	Operating Expense	14,066,436
Current Liabilities	1,811,860	Operating Margin	-732,406
Long Term Liabilities	2,164,339	Other Income	1,449,323
Total Equity	17,090,350	Other Expense	0
Total Liab. and Equity	21,066,549	Net Profit or Loss	549,290
		17.0%	Skilled Nursing
		83.0%	Ancillary Service
		105.5%	Current Ratio
		-5.5%	Days to Collect
		10.9%	Avg Payment Days
		0.0%	Depreciation Rate
		4.1%	Return on Equity

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235019 JACKSON COUNTY MEDICAL CARE FACILITY				Government - County	
JACKSON COUNTY MEDICAL CARE FACILITY		12/31/2018 365 Days Settled			
JACKSON, MI 49201				CR Beds 194	POS Beds 0
JACKSON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	91.2%
Balance Sheet		Income Statement		Length of Stay	198.1
Current Assets	7,800,960	Total Charges	23,555,809	Average Wages	20.97
Fixed Assets	13,592,617	Contract Allowance	3,847,740	16.3% Skilled Nursing	90.6%
Other Assets	17,745,096	Operating Revenue	19,708,069	83.7% Ancillary Service	9.4%
Total Assets	39,138,673	Operating Expense	20,756,080	105.3% Current Ratio	4.9
Current Liabilities	1,604,349	Operating Margin	-1,048,011	-5.3% Days to Collect	32.4
Long Term Liabilities	30,379,976	Other Income	3,048,449	15.5% Avg Payment Days	20.0
Total Equity	7,154,348	Other Expense	0	0.0% Depreciation Rate	4.0%
Total Liab. and Equity	39,138,673	Net Profit or Loss	2,000,438	10.2% Return on Equity	28.0%
235628 JAMIESON NURSING HOME				Proprietary - Corporation	
JAMIESON NURSING HOME		6/30/2018 365 Days Settled			
HARRISVILLE, MI 48740				CR Beds 39	POS Beds 0
ALCONA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	64.5%
Balance Sheet		Income Statement		Length of Stay	367.2
Current Assets	327,670	Total Charges	1,336,791	Average Wages	16.09
Fixed Assets	322,053	Contract Allowance	76,324	5.7% Skilled Nursing	94.3%
Other Assets	45,500	Operating Revenue	1,260,467	94.3% Ancillary Service	5.7%
Total Assets	695,223	Operating Expense	1,262,031	100.1% Current Ratio	1.1
Current Liabilities	294,980	Operating Margin	-1,564	-0.1% Days to Collect	18.5
Long Term Liabilities	207,965	Other Income	210	0.0% Avg Payment Days	16.8
Total Equity	192,278	Other Expense	0	0.0% Depreciation Rate	3.4%
Total Liab. and Equity	695,223	Net Profit or Loss	(1,354)	-0.1% Return on Equity	-0.7%

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235519 KING NURSING & REHABILITATION COMMUNITY				Proprietary - Corporation	
KING NURSING & REHABILITATION COMMUNITY				12/31/2018 365 Days Settled	
HOUGHTON LAKE, MI 48629				CR Beds 61 POS Beds 0	
ROSCOMMON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.4%
Balance Sheet		Income Statement		Length of Stay	102.2
Current Assets	7,140,092	Total Charges	6,854,095	Average Wages	17.32
Fixed Assets	356,410	Contract Allowance	2,412,746	35.2% Skilled Nursing	73.1%
Other Assets	57,680	Operating Revenue	4,441,349	64.8% Ancillary Service	26.9%
Total Assets	7,554,182	Operating Expense	4,520,398	101.8% Current Ratio	10.5
Current Liabilities	679,722	Operating Margin	-79,049	-1.8% Days to Collect	426.4
Long Term Liabilities	0	Other Income	475,691	10.7% Avg Payment Days	26.9
Total Equity	6,874,460	Other Expense	0	0.0% Depreciation Rate	76.4%
Total Liab. and Equity	7,554,182	Net Profit or Loss	343,429	7.7% Return on Equity	5.0%
235343 KITH HAVEN				Proprietary - Corporation	
KITH HAVEN				12/31/2018 365 Days Settled	
FLINT, MI 48504				CR Beds 159 POS Beds 0	
GENESEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	88.3%
Balance Sheet		Income Statement		Length of Stay	355.8
Current Assets	2,341,662	Total Charges	18,806,861	Average Wages	18.55
Fixed Assets	764,450	Contract Allowance	4,441,639	23.6% Skilled Nursing	91.1%
Other Assets	9,050	Operating Revenue	14,365,222	76.4% Ancillary Service	8.9%
Total Assets	3,115,162	Operating Expense	15,605,984	108.6% Current Ratio	8.5
Current Liabilities	274,604	Operating Margin	-1,240,762	-8.6% Days to Collect	72.2
Long Term Liabilities	-7,026,543	Other Income	45,158	0.3% Avg Payment Days	11.9
Total Equity	9,867,101	Other Expense	0	0.0% Depreciation Rate	100.4%
Total Liab. and Equity	3,115,162	Net Profit or Loss	(1,195,604)	-8.3% Return on Equity	-12.1%

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235320 LAHSER HILLS CARE CENTRE		Proprietary - Corporation	
LAHSER HILLS CARE CENTRE		12/31/2018 365 Days Settled	
SOUTHFIELD, MI 48034		CR Beds 143 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	90.3%
Balance Sheet		Income Statement	
Current Assets	1,344,838	Total Charges	17,498,393
Fixed Assets	360,903	Contract Allowance	3,051,513
Other Assets	0	Operating Revenue	14,446,880
Total Assets	1,705,741	Operating Expense	14,273,376
Current Liabilities	491,875	Operating Margin	173,504
Long Term Liabilities	0	Other Income	522,717
Total Equity	1,213,866	Other Expense	0
Total Liab. and Equity	1,705,741	Net Profit or Loss	560,923
		17.4%	Skilled Nursing 80.3%
		82.6%	Ancillary Service 19.7%
		98.8%	Current Ratio 2.7
		1.2%	Days to Collect 41.7
		3.6%	Avg Payment Days 17.2
		0.0%	Depreciation Rate 41.7%
		3.9%	Return on Equity 46.2%

235481 LAKE ORION NURSING CENTER		Proprietary - Other	
LAKE ORION NURSING CENTER		9/30/2018 365 Days Settled	
LAKE ORION, MI 48362		CR Beds 120 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	91.9%
Balance Sheet		Income Statement	
Current Assets	8,385,121	Total Charges	15,759,596
Fixed Assets	2,336,700	Contract Allowance	3,540,239
Other Assets	100,344	Operating Revenue	12,219,357
Total Assets	10,822,165	Operating Expense	11,667,854
Current Liabilities	-9,193,000	Operating Margin	551,503
Long Term Liabilities	0	Other Income	32,364
Total Equity	20,015,165	Other Expense	0
Total Liab. and Equity	10,822,165	Net Profit or Loss	565,235
		22.5%	Skilled Nursing 76.6%
		77.5%	Ancillary Service 23.4%
		95.5%	Current Ratio (0.9)
		4.5%	Days to Collect 46.6
		0.3%	Avg Payment Days 32.1
		0.0%	Depreciation Rate 7.3%
		4.6%	Return on Equity 2.8%

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235116 LAKE WOODS NURSING & REHABILITATION CENTER				Proprietary - Corporation	
LAKE WOODS NURSING & REHABILITATION CENTER		12/31/2018 365 Days Settled			
MUSKEGON, MI 49442		CR Beds 90 POS Beds 0			
MUSKEGON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		92.7%	
		Length of Stay		211.5	
		Average Wages		16.96	
		Skilled Nursing		86.7%	
		Ancillary Service		13.3%	
		Current Ratio		2.1	
		Days to Collect		45.0	
		Avg Payment Days		43.3	
		Depreciation Rate		42.3%	
		Return on Equity		34.3%	
Balance Sheet		Income Statement			
Current Assets	1,564,670	Total Charges	10,015,258		
Fixed Assets	441,312	Contract Allowance	3,426,734	34.2%	
Other Assets	0	Operating Revenue	6,588,524	65.8%	
Total Assets	2,005,982	Operating Expense	7,000,937	106.3%	
Current Liabilities	752,121	Operating Margin	-412,413	-6.3%	
Long Term Liabilities	0	Other Income	942,269	14.3%	
Total Equity	1,253,861	Other Expense	0	0.0%	
Total Liab. and Equity	2,005,982	Net Profit or Loss	429,516	6.5%	

235589 LAKELAND CENTER (THE)				Proprietary - Partnership	
LAKELAND CENTER (THE)		12/31/2018 365 Days Settled			
SOUTHFIELD, MI 48034		CR Beds 91 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.5%	
		Length of Stay		63.4	
		Average Wages		24.22	
		Skilled Nursing		69.1%	
		Ancillary Service		30.9%	
		Current Ratio		0.5	
		Days to Collect		84.6	
		Avg Payment Days		15.8	
		Depreciation Rate		19.0%	
		Return on Equity		12.3%	
Balance Sheet		Income Statement			
Current Assets	3,601,415	Total Charges	29,444,433		
Fixed Assets	5,057,269	Contract Allowance	16,536,921	56.2%	
Other Assets	0	Operating Revenue	12,907,512	43.8%	
Total Assets	8,658,684	Operating Expense	12,840,663	99.5%	
Current Liabilities	7,876,996	Operating Margin	66,849	0.5%	
Long Term Liabilities	0	Other Income	118,267	0.9%	
Total Equity	781,688	Other Expense	0	0.0%	
Total Liab. and Equity	8,658,684	Net Profit or Loss	96,522	0.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235547 LAKEPOINTE SENIOR CARE AND REHAB CENTER, L L C		Proprietary - Corporation	
LAKEPOINTE SENIOR CARE AND REHAB CENTER, L L C		12/31/2018 365 Days Settled	
CLINTON TOWNSHIP, MI 48036		CR Beds 134 POS Beds 0	
MACOMB		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 95.8%	
Balance Sheet		Income Statement	
Current Assets	1,433,742	Total Charges	17,141,240
Fixed Assets	1,096,984	Contract Allowance	3,149,472
Other Assets	0	Operating Revenue	13,991,768
Total Assets	2,530,726	Operating Expense	13,383,188
Current Liabilities	922,867	Operating Margin	608,580
Long Term Liabilities	0	Other Income	494,442
Total Equity	1,607,859	Other Expense	0
Total Liab. and Equity	2,530,726	Net Profit or Loss	630,669
		18.4%	Skilled Nursing 77.1%
		81.6%	Ancillary Service 22.9%
		95.7%	Current Ratio 1.6
		4.3%	Days to Collect 55.6
		3.5%	Avg Payment Days 17.2
		0.0%	Depreciation Rate 29.8%
		4.5%	Return on Equity 39.2%
235719 LAKESIDE MANOR NURSING AND REHABILITATION CENTER		Proprietary - Corporation	
LAKESIDE MANOR NURSING AND REHABILITATION CENTER		12/31/2018 365 Days Settled	
STERLING HEIGHTS, MI 48313		CR Beds 66 POS Beds 0	
MACOMB		Key Performance Ind.	
WPS MI		Occupancy Rate 45.5%	
Balance Sheet		Income Statement	
Current Assets	906,963	Total Charges	6,598,823
Fixed Assets	674,209	Contract Allowance	2,084,438
Other Assets	0	Operating Revenue	4,514,385
Total Assets	1,581,172	Operating Expense	4,228,233
Current Liabilities	1,039,254	Operating Margin	286,152
Long Term Liabilities	211,334	Other Income	0
Total Equity	330,584	Other Expense	0
Total Liab. and Equity	1,581,172	Net Profit or Loss	235,622
		31.6%	Skilled Nursing 58.5%
		68.4%	Ancillary Service 41.5%
		93.7%	Current Ratio 0.9
		6.3%	Days to Collect 68.3
		0.0%	Avg Payment Days 81.9
		0.0%	Depreciation Rate 109.3%
		5.2%	Return on Equity 71.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235515 LAKEVIEW MANOR HEALTHCARE CENTER		Proprietary - Corporation	
LAKEVIEW MANOR HEALTHCARE CENTER 12/31/2018 365 Days Settled			
TAWAS CITY, MI 48763		CR Beds 60 POS Beds 0	
IOSCO		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	92.6%
Balance Sheet		Income Statement	
Current Assets	603,843	Total Charges	8,641,322
Fixed Assets	362,812	Contract Allowance	2,750,041
Other Assets	5,637	Operating Revenue	5,891,281
Total Assets	972,292	Operating Expense	5,887,475
Current Liabilities	272,936	Operating Margin	3,806
Long Term Liabilities	-3,937,212	Other Income	6,895
Total Equity	4,636,568	Other Expense	0
Total Liab. and Equity	972,292	Net Profit or Loss	10,701
		31.8%	Skilled Nursing 76.7%
		68.2%	Ancillary Service 23.3%
		99.9%	Current Ratio 2.2
		0.1%	Days to Collect 51.1
		0.1%	Avg Payment Days 8.7
		0.0%	Depreciation Rate 55.6%
		0.2%	Return on Equity 0.2%

235058 LAPEER COUNTY MEDICAL CARE FAC		Government - County	
LAPEER COUNTY MEDICAL CARE FAC 12/31/2018 365 Days Settled			
LAPEER, MI 48446		CR Beds 202 POS Beds 0	
LAPEER		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	99.2%
Balance Sheet		Income Statement	
Current Assets	4,733,127	Total Charges	26,484,894
Fixed Assets	19,683,534	Contract Allowance	181,229
Other Assets	738,357	Operating Revenue	26,303,665
Total Assets	25,155,018	Operating Expense	27,632,254
Current Liabilities	5,387,992	Operating Margin	-1,328,589
Long Term Liabilities	8,648,936	Other Income	1,024,963
Total Equity	11,118,090	Other Expense	0
Total Liab. and Equity	25,155,018	Net Profit or Loss	(303,626)
		0.7%	Skilled Nursing 81.7%
		99.3%	Ancillary Service 18.3%
		105.1%	Current Ratio 0.9
		-5.1%	Days to Collect 49.6
		3.9%	Avg Payment Days 65.0
		0.0%	Depreciation Rate 3.3%
		-1.2%	Return on Equity -2.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235299 LAURELS OF BEDFORD (THE)		Proprietary - Corporation	
LAURELS OF BEDFORD (THE)		12/31/2018 365 Days Settled	
BATTLE CREEK, MI 49017		CR Beds 123 POS Beds 0	
CALHOUN		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	76.6%
		Length of Stay	96.1
		Average Wages	22.54
		Skilled Nursing	69.3%
		Ancillary Service	26.3%
		Current Ratio	2.4
		Days to Collect	28.4
		Avg Payment Days	30.3
		Depreciation Rate	255.4%
		Return on Equity	-30.4%
Balance Sheet		Income Statement	
Current Assets	2,245,436	Total Charges	14,170,371
Fixed Assets	621,756	Contract Allowance	3,591,835
Other Assets	0	Operating Revenue	10,578,536
Total Assets	2,867,192	Operating Expense	11,099,549
Current Liabilities	922,211	Operating Margin	-521,013
Long Term Liabilities	249,888	Other Income	5,671
Total Equity	1,695,093	Other Expense	0
Total Liab. and Equity	2,867,192	Net Profit or Loss	(515,342)

235636 LAURELS OF CARSON CITY		Proprietary - Corporation	
LAURELS OF CARSON CITY		12/31/2018 365 Days Settled	
CARSON CITY, MI 48811		CR Beds 82 POS Beds 0	
MONTCALM		Key Performance Ind.	
WPS MI		Occupancy Rate	85.9%
		Length of Stay	69.3
		Average Wages	20.08
		Skilled Nursing	69.5%
		Ancillary Service	27.5%
		Current Ratio	(402.4)
		Days to Collect	48.5
		Avg Payment Days	(2.3)
		Depreciation Rate	641.1%
		Return on Equity	-1.1%
Balance Sheet		Income Statement	
Current Assets	20,272,305	Total Charges	10,317,326
Fixed Assets	92,907	Contract Allowance	2,635,778
Other Assets	0	Operating Revenue	7,681,548
Total Assets	20,365,212	Operating Expense	7,915,158
Current Liabilities	-50,382	Operating Margin	-233,610
Long Term Liabilities	0	Other Income	7,349
Total Equity	20,415,594	Other Expense	0
Total Liab. and Equity	20,365,212	Net Profit or Loss	(226,261)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235302 LAURELS OF COLDWATER,THE		Proprietary - Corporation	
LAURELS OF COLDWATER,THE		12/31/2018 365 Days Settled	
COLDWATER, MI 49036		CR Beds 169 POS Beds 0	
BRANCH		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	78.8%
		Length of Stay	101.3
		Average Wages	20.41
		20.1% Skilled Nursing	75.6%
		79.9% Ancillary Service	22.8%
		109.1% Current Ratio	0.3
		-9.1% Days to Collect	15.8
		0.0% Avg Payment Days	42.3
		0.0% Depreciation Rate	207.4%
		-9.1% Return on Equity	106.3%

Balance Sheet		Income Statement	
Current Assets	716,457	Total Charges	15,021,814
Fixed Assets	508,067	Contract Allowance	3,024,363
Other Assets	0	Operating Revenue	11,997,451
Total Assets	1,224,524	Operating Expense	13,087,899
Current Liabilities	2,059,502	Operating Margin	-1,090,448
Long Term Liabilities	190,670	Other Income	1
Total Equity	-1,025,648	Other Expense	0
Total Liab. and Equity	1,224,524	Net Profit or Loss	(1,090,447)

235513 LAURELS OF FULTON,THE		Proprietary - Corporation	
LAURELS OF FULTON,THE		12/31/2018 365 Days Settled	
PERRINTON, MI 48871		CR Beds 50 POS Beds 0	
GRATIOT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	85.3%
		Length of Stay	176.9
		Average Wages	18.37
		14.8% Skilled Nursing	80.9%
		85.2% Ancillary Service	17.9%
		97.1% Current Ratio	0.4
		2.9% Days to Collect	17.1
		0.2% Avg Payment Days	40.0
		0.0% Depreciation Rate	34.6%
		3.0% Return on Equity	-48.0%

Balance Sheet		Income Statement	
Current Assets	219,588	Total Charges	4,514,839
Fixed Assets	367,612	Contract Allowance	666,966
Other Assets	0	Operating Revenue	3,847,873
Total Assets	587,200	Operating Expense	3,736,851
Current Liabilities	608,768	Operating Margin	111,022
Long Term Liabilities	222,136	Other Income	5,841
Total Equity	-243,704	Other Expense	0
Total Liab. and Equity	587,200	Net Profit or Loss	116,863

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235483 LAURELS OF GALESBURG (THE)		Proprietary - Corporation	
LAURELS OF GALESBURG (THE)		12/31/2018 365 Days Settled	
GALESBURG, MI 49053		CR Beds 93 POS Beds 0	
KALAMAZOO		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	89.0%
Balance Sheet		Income Statement	
Current Assets	883,558	Total Charges	10,658,752
Fixed Assets	114,851	Contract Allowance	2,313,815
Other Assets	0	Operating Revenue	8,344,937
Total Assets	998,409	Operating Expense	9,103,882
Current Liabilities	760,620	Operating Margin	-758,945
Long Term Liabilities	42,254	Other Income	5,781
Total Equity	195,535	Other Expense	0
Total Liab. and Equity	998,409	Net Profit or Loss	(753,164)
		21.7%	Skilled Nursing 71.7%
		78.3%	Ancillary Service 22.3%
		109.1%	Current Ratio 1.2
		-9.1%	Days to Collect 37.5
		0.1%	Avg Payment Days 30.4
		0.0%	Depreciation Rate 555.7%
		-9.0%	Return on Equity -385.2%

235327 LAURELS OF HUDSONVILLE (THE)		Proprietary - Corporation	
LAURELS OF HUDSONVILLE (THE)		12/31/2018 365 Days Settled	
HUDSONVILLE, MI 49426		CR Beds 113 POS Beds 0	
OTTAWA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	82.7%
Balance Sheet		Income Statement	
Current Assets	2,595,486	Total Charges	11,296,003
Fixed Assets	289,357	Contract Allowance	2,324,372
Other Assets	0	Operating Revenue	8,971,631
Total Assets	2,884,843	Operating Expense	8,610,176
Current Liabilities	778,836	Operating Margin	361,455
Long Term Liabilities	188,510	Other Income	9,623
Total Equity	1,917,497	Other Expense	0
Total Liab. and Equity	2,884,843	Net Profit or Loss	371,078
		20.6%	Skilled Nursing 71.9%
		79.4%	Ancillary Service 22.3%
		96.0%	Current Ratio 3.3
		4.0%	Days to Collect 22.2
		0.1%	Avg Payment Days 33.0
		0.0%	Depreciation Rate 201.5%
		4.1%	Return on Equity 19.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235253 LAURELS OF KENT (THE)		Proprietary - Corporation	
LAURELS OF KENT (THE)		12/31/2018 365 Days Settled	
LOWELL, MI 49331		CR Beds 153 POS Beds 0	
KENT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	76.8%
Balance Sheet		Income Statement	
Current Assets	4,532,085	Total Charges	13,410,731
Fixed Assets	612,208	Contract Allowance	2,533,717
Other Assets	0	Operating Revenue	10,877,014
Total Assets	5,144,293	Operating Expense	11,182,012
Current Liabilities	891,634	Operating Margin	-304,998
Long Term Liabilities	393,604	Other Income	6,769
Total Equity	3,859,055	Other Expense	0
Total Liab. and Equity	5,144,293	Net Profit or Loss	(298,229)
		18.9%	Skilled Nursing 75.1%
		81.1%	Ancillary Service 21.8%
		102.8%	Current Ratio 5.1
		-2.8%	Days to Collect 47.5
		0.1%	Avg Payment Days 29.1
		0.0%	Depreciation Rate 242.1%
		-2.7%	Return on Equity -7.7%

235385 LAURELS OF MT. PLEASANT (THE)		Proprietary - Corporation	
LAURELS OF MT. PLEASANT (THE)		12/31/2018 365 Days Settled	
MOUNT PLEASANT, MI 48858		CR Beds 112 POS Beds 0	
ISABELLA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	77.2%
Balance Sheet		Income Statement	
Current Assets	855,314	Total Charges	11,064,309
Fixed Assets	683,769	Contract Allowance	2,524,937
Other Assets	0	Operating Revenue	8,539,372
Total Assets	1,539,083	Operating Expense	9,197,060
Current Liabilities	2,004,996	Operating Margin	-657,688
Long Term Liabilities	518,429	Other Income	5,075
Total Equity	-984,342	Other Expense	0
Total Liab. and Equity	1,539,083	Net Profit or Loss	(652,613)
		22.8%	Skilled Nursing 71.5%
		77.2%	Ancillary Service 25.9%
		107.7%	Current Ratio 0.4
		-7.7%	Days to Collect 31.5
		0.1%	Avg Payment Days 31.1
		0.0%	Depreciation Rate 155.8%
		-7.6%	Return on Equity 66.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235313 LAURELS OF SANDY CREEK (THE)		Proprietary - Corporation	
LAURELS OF SANDY CREEK (THE)		12/31/2018 365 Days Settled	
WAYLAND, MI 49348		CR Beds 119 POS Beds 0	
ALLEGAN		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	73.4%
Balance Sheet		Length of Stay	141.7
Income Statement		Average Wages	20.34
Current Assets	556,936	Total Charges	9,392,757
Fixed Assets	472,876	Contract Allowance	1,932,426
Other Assets	0	Operating Revenue	7,460,331
Total Assets	1,029,812	Operating Expense	7,513,134
Current Liabilities	3,490,993	Operating Margin	-52,803
Long Term Liabilities	253,563	Other Income	4,901
Total Equity	-2,714,744	Other Expense	0
Total Liab. and Equity	1,029,812	Net Profit or Loss	(47,902)
		20.6%	Skilled Nursing 68.7%
		79.4%	Ancillary Service 23.6%
		100.7%	Current Ratio 0.2
		-0.7%	Days to Collect 24.2
		0.1%	Avg Payment Days 21.4
		0.0%	Depreciation Rate 63.8%
		-0.6%	Return on Equity 1.8%

235224 LENAWEЕ MEDICAL CARE FACILITY		Government - County	
LENAWEЕ MEDICAL CARE FACILITY		12/31/2018 365 Days Settled	
ADRIAN, MI 49221		CR Beds 136 POS Beds 0	
LENAWEЕ		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	81.5%
Balance Sheet		Length of Stay	128.1
Income Statement		Average Wages	17.83
Current Assets	10,403,492	Total Charges	14,834,205
Fixed Assets	6,718,530	Contract Allowance	2,469,788
Other Assets	2,181,557	Operating Revenue	12,364,417
Total Assets	19,303,579	Operating Expense	13,357,251
Current Liabilities	2,504,527	Operating Margin	-992,834
Long Term Liabilities	1,165,885	Other Income	1,356,916
Total Equity	15,633,167	Other Expense	0
Total Liab. and Equity	19,303,579	Net Profit or Loss	183,981
		16.6%	Skilled Nursing 86.5%
		83.4%	Ancillary Service 13.5%
		108.0%	Current Ratio 4.2
		-8.0%	Days to Collect 33.0
		11.0%	Avg Payment Days 30.2
		0.0%	Depreciation Rate 4.0%
		1.5%	Return on Equity 1.2%

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235471 LIFE CARE CENTER OF PLAINWELL				Proprietary - Other	
LIFE CARE CENTER OF PLAINWELL		12/31/2018 365 Days Settled			
PLAINWELL, MI 49080		CR Beds 118 POS Beds 0			
ALLEGAN		Key Performance Ind.			
CAHABA GBA (TN)		Occupancy Rate		86.4%	
Balance Sheet		Income Statement		Length of Stay	
				91.2	
Current Assets	1,594,811	Total Charges	12,289,242	Average Wages	
Fixed Assets	739,877	Contract Allowance	2,947,386	20.84	
Other Assets	197,555	Operating Revenue	9,341,856	24.0%	
Total Assets	2,532,243	Operating Expense	9,381,679	76.0%	
Current Liabilities	611,155	Operating Margin	-39,823	100.4%	
Long Term Liabilities	2,183,631	Other Income	6,028	-0.4%	
Total Equity	-262,543	Other Expense	0	0.1%	
Total Liab. and Equity	2,532,243	Net Profit or Loss	(33,795)	0.0%	
				Days to Collect	
				59.1	
				Avg Payment Days	
				23.6	
				Depreciation Rate	
				30.9%	
				Return on Equity	
				12.9%	
<hr/>					
235543 LINCOLN HAVEN NURSING & REHAB COMMUNITY				Proprietary - Corporation	
LINCOLN HAVEN NURSING & REHAB COMMUNITY		12/31/2018 365 Days Settled			
LINCOLN, MI 48742		CR Beds 39 POS Beds 0			
ALCONA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		92.3%	
Balance Sheet		Income Statement		Length of Stay	
				158.3	
Current Assets	2,894,593	Total Charges	3,996,438	Average Wages	
Fixed Assets	475,929	Contract Allowance	1,285,689	16.51	
Other Assets	40,280	Operating Revenue	2,710,749	32.2%	
Total Assets	3,410,802	Operating Expense	2,680,797	67.8%	
Current Liabilities	394,432	Operating Margin	29,952	98.9%	
Long Term Liabilities	0	Other Income	396,762	1.1%	
Total Equity	3,016,370	Other Expense	0	14.6%	
Total Liab. and Equity	3,410,802	Net Profit or Loss	411,731	0.0%	
				Days to Collect	
				228.0	
				Avg Payment Days	
				30.5	
				Depreciation Rate	
				56.9%	
				Return on Equity	
				13.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235590 LIVONIA WOODS NURSING AND REHABILITATION				Nonprofit - Church	
LIVONIA WOODS NURSING AND REHABILITATION		12/31/2018 365 Days Settled			
LIVONIA, MI 48154				CR Beds 72	POS Beds 0
WAYNE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	88.4%
				Length of Stay	85.7
				Average Wages	22.61
				16.0% Skilled Nursing	82.8%
				84.0% Ancillary Service	17.2%
				103.3% Current Ratio	1.0
				-3.3% Days to Collect	42.3
				1.6% Avg Payment Days	23.3
				0.0% Depreciation Rate	7.3%
				-2.9% Return on Equity	-25.2%
Balance Sheet		Income Statement			
Current Assets	2,106,705	Total Charges	8,960,796		
Fixed Assets	4,535,243	Contract Allowance	1,430,813		
Other Assets	141,148	Operating Revenue	7,529,983		
Total Assets	6,783,096	Operating Expense	7,776,608		
Current Liabilities	2,103,060	Operating Margin	-246,625		
Long Term Liabilities	3,800,000	Other Income	117,224		
Total Equity	880,036	Other Expense	0		
Total Liab. and Equity	6,783,096	Net Profit or Loss	(222,022)		
235252 LOURDES REHABILITATION AND HEALTHCARE CENTER				Nonprofit - Church	
LOURDES REHABILITATION AND HEALTHCARE CENTER		12/31/2018 365 Days Settled			
WATERFORD, MI 48328				CR Beds 108	POS Beds 0
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.7%
				Length of Stay	66.1
				Average Wages	21.42
				37.5% Skilled Nursing	65.3%
				62.5% Ancillary Service	34.7%
				101.6% Current Ratio	0.6
				-1.6% Days to Collect	31.2
				0.0% Avg Payment Days	43.0
				0.0% Depreciation Rate	4.8%
				-3.1% Return on Equity	-5.6%
Balance Sheet		Income Statement			
Current Assets	1,068,510	Total Charges	18,736,887		
Fixed Assets	17,489,943	Contract Allowance	7,021,885		
Other Assets	1,380,808	Operating Revenue	11,715,002		
Total Assets	19,939,261	Operating Expense	11,906,798		
Current Liabilities	1,795,738	Operating Margin	-191,796		
Long Term Liabilities	11,642,474	Other Income	550		
Total Equity	6,501,049	Other Expense	0		
Total Liab. and Equity	19,939,261	Net Profit or Loss	(363,933)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235182 LYNWOOD MANOR HEALTHCARE CENTER				Proprietary - Corporation	
LYNWOOD MANOR HEALTHCARE CENTER 12/31/2018 365 Days Settled					
ADRIAN, MI 49221				CR Beds 84 POS Beds 0	
LENAWEE				Key Performance Ind.	
BLUE CROSS (MARYLAND)				Occupancy Rate 88.7%	
Balance Sheet		Income Statement		Length of Stay 81.7	
Current Assets	318,915	Total Charges	8,100,784	Average Wages 19.98	
Fixed Assets	354,904	Contract Allowance	730,865	9.0% Skilled Nursing 85.9%	
Other Assets	0	Operating Revenue	7,369,919	91.0% Ancillary Service 14.1%	
Total Assets	<u>673,819</u>	Operating Expense	7,621,825	103.4% Current Ratio 0.3	
Current Liabilities	1,042,221	Operating Margin	-251,906	-3.4% Days to Collect 5.4	
Long Term Liabilities	596,651	Other Income	2,997	0.0% Avg Payment Days 48.6	
Total Equity	-965,053	Other Expense	0	0.0% Depreciation Rate 16.9%	
Total Liab. and Equity	<u>673,819</u>	Net Profit or Loss	<u>(428,910)</u>	-5.8% Return on Equity 44.4%	

235003 MANISTEE COUNTY MEDICAL CARE FACILITY				Government - Federal	
MANISTEE COUNTY MEDICAL CARE FACILITY 9/30/2018 365 Days Settled					
MANISTEE, MI 49660				CR Beds 100 POS Beds 0	
MANISTEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 83.1%	
Balance Sheet		Income Statement		Length of Stay 102.1	
Current Assets	2,875,010	Total Charges	9,226,431	Average Wages 18.64	
Fixed Assets	2,391,024	Contract Allowance	-281,849	-3.1% Skilled Nursing 86.9%	
Other Assets	3,515,673	Operating Revenue	9,508,280	103.1% Ancillary Service 13.1%	
Total Assets	<u>8,781,707</u>	Operating Expense	10,586,753	111.3% Current Ratio 2.1	
Current Liabilities	1,370,996	Operating Margin	-1,078,473	-11.3% Days to Collect 59.4	
Long Term Liabilities	5,360,405	Other Income	704,470	7.4% Avg Payment Days 28.6	
Total Equity	2,050,306	Other Expense	0	0.0% Depreciation Rate 3.6%	
Total Liab. and Equity	<u>8,781,707</u>	Net Profit or Loss	<u>(427,352)</u>	-4.5% Return on Equity -20.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235267 MANORCARE NURSING AND REHABILITATION CENTER		Proprietary - Other	
MANORCARE NURSING AND REHABILITATION CENTER		5/31/2018 365 Days Settled	
KINGSFORD, MI 49801		CR Beds 107 POS Beds 0	
DICKINSON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	92.7%
Balance Sheet		Income Statement	
Current Assets	866,307	Total Charges	14,105,283
Fixed Assets	6,218,985	Contract Allowance	4,362,711
Other Assets	121,859	Operating Revenue	9,742,572
Total Assets	<u>7,207,151</u>	Operating Expense	10,356,289
Current Liabilities	607,816	Operating Margin	-613,717
Long Term Liabilities	23,174,775	Other Income	15,336
Total Equity	-16,575,440	Other Expense	0
Total Liab. and Equity	<u>7,207,151</u>	Net Profit or Loss	<u>(606,236)</u>
		30.9%	Length of Stay
		69.1%	Average Wages
		106.3%	20.66
		-6.3%	Skilled Nursing
		0.2%	67.8%
		0.0%	Ancillary Service
		-6.2%	32.2%
			Current Ratio
			1.4
			Days to Collect
			32.4
			Avg Payment Days
			19.3
			Depreciation Rate
			3.0%
			Return on Equity
			3.7%

235008 MAPLE LAWN MEDICAL CARE FACILI		Government - County	
MAPLE LAWN MEDICAL CARE FACILI		12/31/2018 365 Days Settled	
COLDWATER, MI 49036		CR Beds 114 POS Beds 0	
BRANCH		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	93.7%
Balance Sheet		Income Statement	
Current Assets	3,821,663	Total Charges	14,426,115
Fixed Assets	14,115,267	Contract Allowance	2,373,868
Other Assets	1,025,204	Operating Revenue	12,052,247
Total Assets	<u>18,962,134</u>	Operating Expense	14,548,479
Current Liabilities	2,209,547	Operating Margin	-2,496,232
Long Term Liabilities	9,820,000	Other Income	1,679,707
Total Equity	6,932,587	Other Expense	0
Total Liab. and Equity	<u>18,962,134</u>	Net Profit or Loss	<u>(831,525)</u>
		16.5%	Length of Stay
		83.5%	Average Wages
		120.7%	22.23
		-20.7%	Skilled Nursing
		13.9%	90.4%
		0.0%	Ancillary Service
		-6.9%	9.6%
			Current Ratio
			1.7
			Days to Collect
			38.2
			Avg Payment Days
			49.2
			Depreciation Rate
			4.1%
			Return on Equity
			-12.0%

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235613 MAPLE MANOR REHAB CENTER		Proprietary - Corporation	
MAPLE MANOR REHAB CENTER		12/31/2018 365 Days Settled	
WAYNE, MI 48184		CR Beds 59 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	67.0%
Balance Sheet		Income Statement	
Current Assets	1,578,919	Total Charges	4,633,888
Fixed Assets	943,365	Contract Allowance	3,436,421 74.2%
Other Assets	0	Operating Revenue	1,197,467 25.8%
Total Assets	2,522,284	Operating Expense	6,051,974 505.4%
Current Liabilities	0	Operating Margin	-4,854,507 -405.4%
Long Term Liabilities	277,819	Other Income	1,783,448 148.9%
Total Equity	2,244,465	Other Expense	0 0.0%
Total Liab. and Equity	2,522,284	Net Profit or Loss	(3,071,059) -256.5%
		Length of Stay	61.1
		Average Wages	21.04
		Skilled Nursing	46.1%
		Ancillary Service	53.9%
		Current Ratio	
		Days to Collect	328.2
		Avg Payment Days	0.0
		Depreciation Rate	19.9%
		Return on Equity	-136.8%

235669 MAPLE MANOR REHAB CENTER OF NOVI INC		Proprietary - Corporation	
MAPLE MANOR REHAB CENTER OF NOVI INC		12/31/2018 365 Days Settled	
NOVI, MI 48377		CR Beds 144 POS Beds 0	
OAKLAND		Key Performance Ind.	
WPS MI		Occupancy Rate	32.9%
Balance Sheet		Income Statement	
Current Assets	2,909,102	Total Charges	8,461,206
Fixed Assets	7,780,588	Contract Allowance	3,886,630 45.9%
Other Assets	0	Operating Revenue	4,574,576 54.1%
Total Assets	10,689,690	Operating Expense	8,582,516 187.6%
Current Liabilities	0	Operating Margin	-4,007,940 -87.6%
Long Term Liabilities	4,652,519	Other Income	2,538,995 55.5%
Total Equity	6,037,171	Other Expense	0 0.0%
Total Liab. and Equity	10,689,690	Net Profit or Loss	(1,468,945) -32.1%
		Length of Stay	24.0
		Average Wages	19.81
		Skilled Nursing	40.3%
		Ancillary Service	59.7%
		Current Ratio	
		Days to Collect	215.1
		Avg Payment Days	0.0
		Depreciation Rate	11.7%
		Return on Equity	-24.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235588 MAPLE VALLEY NURSING HOME		Proprietary - Corporation	
MAPLE VALLEY NURSING HOME		12/31/2018 365 Days Settled	
MAPLE CITY, MI 49664		CR Beds 25 POS Beds 0	
LEELANAU		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	82.6%
Balance Sheet		Income Statement	
Current Assets	340,599	Total Charges	2,122,303
Fixed Assets	420,216	Contract Allowance	5,298
Other Assets	5,400	Operating Revenue	2,117,005
Total Assets	766,215	Operating Expense	2,032,727
Current Liabilities	47,811	Operating Margin	84,278
Long Term Liabilities	205,761	Other Income	1,173
Total Equity	512,643	Other Expense	0
Total Liab. and Equity	766,215	Net Profit or Loss	85,451
		0.2%	Skilled Nursing
		99.8%	Ancillary Service
		96.0%	Current Ratio
		4.0%	Days to Collect
		0.1%	Avg Payment Days
		0.0%	Depreciation Rate
		4.0%	Return on Equity

235518 MAPLE WOODS MANOR		Proprietary - Corporation	
MAPLE WOODS MANOR		12/31/2018 365 Days Settled	
CLIO, MI 48420		CR Beds 151 POS Beds 0	
GENESEE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	87.0%
Balance Sheet		Income Statement	
Current Assets	2,436,164	Total Charges	17,884,245
Fixed Assets	373,099	Contract Allowance	4,440,772
Other Assets	-51,797	Operating Revenue	13,443,473
Total Assets	2,757,466	Operating Expense	14,474,962
Current Liabilities	1,356,172	Operating Margin	-1,031,489
Long Term Liabilities	0	Other Income	2,028,120
Total Equity	1,401,294	Other Expense	0
Total Liab. and Equity	2,757,466	Net Profit or Loss	829,431
		24.8%	Skilled Nursing
		75.2%	Ancillary Service
		107.7%	Current Ratio
		-7.7%	Days to Collect
		15.1%	Avg Payment Days
		0.0%	Depreciation Rate
		6.2%	Return on Equity

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235005 MAPLES BENZIE CO MEDICAL CARE		Government - City-County	
MAPLES BENZIE CO MEDICAL CARE		9/30/2018 365 Days Settled	
FRANKFORT, MI 49635		CR Beds 78 POS Beds 0	
BENZIE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	93.0%
Balance Sheet		Income Statement	
Current Assets	3,477,844	Total Charges	9,654,433
Fixed Assets	13,709,800	Contract Allowance	650,690
Other Assets	0	Operating Revenue	9,003,743
Total Assets	17,187,644	Operating Expense	9,942,334
Current Liabilities	1,432,762	Operating Margin	-938,591
Long Term Liabilities	6,361,057	Other Income	1,223,622
Total Equity	9,393,825	Other Expense	0
Total Liab. and Equity	17,187,644	Net Profit or Loss	285,031
		6.7%	Skilled Nursing 90.7%
		93.3%	Ancillary Service 9.3%
		110.4%	Current Ratio 2.4
		-10.4%	Days to Collect 63.6
		13.6%	Avg Payment Days 28.3
		0.0%	Depreciation Rate 5.1%
		3.2%	Return on Equity 3.0%

235321 MARQUETTE COUNTY MEDICAL CARE FACILITY		Government - County	
MARQUETTE COUNTY MEDICAL CARE FACILITY		12/31/2018 365 Days Settled	
ISHPEMING, MI 49849		CR Beds 140 POS Beds 0	
MARQUETTE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	91.1%
Balance Sheet		Income Statement	
Current Assets	5,267,468	Total Charges	17,347,100
Fixed Assets	7,681,402	Contract Allowance	831,299
Other Assets	5,653,152	Operating Revenue	16,515,801
Total Assets	18,602,022	Operating Expense	17,053,887
Current Liabilities	4,458,344	Operating Margin	-538,086
Long Term Liabilities	0	Other Income	1,935,065
Total Equity	14,143,678	Other Expense	0
Total Liab. and Equity	18,602,022	Net Profit or Loss	1,311,050
		4.8%	Skilled Nursing 92.7%
		95.2%	Ancillary Service 7.3%
		103.3%	Current Ratio 1.2
		-3.3%	Days to Collect 42.5
		11.7%	Avg Payment Days 58.3
		0.0%	Depreciation Rate 2.5%
		7.9%	Return on Equity 9.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235174 MARSHALL NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
MARSHALL NURSING AND REHABILITATION COMMUNITY		12/31/2018 365 Days Settled			
MARSHALL, MI 49068		CR Beds 60 POS Beds 0			
CALHOUN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.1%	
Balance Sheet		Income Statement		Length of Stay	
				77.5	
Current Assets	9,432,455	Total Charges	6,977,602	Average Wages	19.26
Fixed Assets	177,326	Contract Allowance	1,649,800	23.6% Skilled Nursing	73.3%
Other Assets	49,148	Operating Revenue	5,327,802	76.4% Ancillary Service	26.7%
Total Assets	9,658,929	Operating Expense	4,899,994	92.0% Current Ratio	12.2
Current Liabilities	771,060	Operating Margin	427,808	8.0% Days to Collect	479.6
Long Term Liabilities	0	Other Income	482,929	9.1% Avg Payment Days	34.8
Total Equity	8,887,869	Other Expense	0	0.0% Depreciation Rate	122.9%
Total Liab. and Equity	9,658,929	Net Profit or Loss	883,705	16.6% Return on Equity	9.9%

235155 MARTHA T BERRY MCF				Government - County	
MARTHA T BERRY MCF		12/31/2018 365 Days Settled			
MOUNT CLEMENS, MI 48043		CR Beds 217 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		93.7%	
Balance Sheet		Income Statement		Length of Stay	
				221.5	
Current Assets	8,309,883	Total Charges	29,356,844	Average Wages	20.25
Fixed Assets	3,887,786	Contract Allowance	-321,413	-1.1% Skilled Nursing	89.1%
Other Assets	1,221,966	Operating Revenue	29,678,257	101.1% Ancillary Service	10.9%
Total Assets	13,419,635	Operating Expense	28,562,567	96.2% Current Ratio	1.7
Current Liabilities	4,922,630	Operating Margin	1,115,690	3.8% Days to Collect	41.6
Long Term Liabilities	16,181,400	Other Income	356,194	1.2% Avg Payment Days	62.3
Total Equity	-7,684,395	Other Expense	0	0.0% Depreciation Rate	62.3%
Total Liab. and Equity	13,419,635	Net Profit or Loss	829,521	2.8% Return on Equity	-10.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235288 MARVIN & BETTY DANTO FAMILY HEALTH CARE CENTER				Nonprofit - Other	
MARVIN & BETTY DANTO FAMILY HEALTH CARE CENTER 12/31/2018 365 Days Settled					
WEST BLOOMFIELD, MI 48322				CR Beds 155 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	74.3%
Balance Sheet		Income Statement		Length of Stay	51.8
Current Assets	1,315,945	Total Charges	18,424,136	Average Wages	24.77
Fixed Assets	6,469,886	Contract Allowance	4,492,023	24.4%	Skilled Nursing 75.3%
Other Assets	24,650	Operating Revenue	13,932,113	75.6%	Ancillary Service 24.7%
Total Assets	7,810,481	Operating Expense	15,802,098	113.4%	Current Ratio 0.8
Current Liabilities	1,566,895	Operating Margin	-1,869,985	-13.4%	Days to Collect 34.5
Long Term Liabilities	2,519,450	Other Income	6,897	0.0%	Avg Payment Days 22.4
Total Equity	3,724,136	Other Expense	0	0.0%	Depreciation Rate 10.7%
Total Liab. and Equity	7,810,481	Net Profit or Loss	(1,881,687)	-13.5%	Return on Equity -50.5%

235369 MARWOOD MANOR NURSING HOME				Nonprofit - Other	
MARWOOD MANOR NURSING HOME 9/30/2018 365 Days Settled					
PORT HURON, MI 48060				CR Beds 224 POS Beds 0	
SAINT CLAIR				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	94.1%
Balance Sheet		Income Statement		Length of Stay	130.0
Current Assets	14,830,107	Total Charges	24,471,745	Average Wages	19.31
Fixed Assets	10,526,349	Contract Allowance	452,854	1.9%	Skilled Nursing 69.6%
Other Assets	5,000	Operating Revenue	24,018,891	98.1%	Ancillary Service 30.4%
Total Assets	25,361,456	Operating Expense	22,507,196	93.7%	Current Ratio 5.4
Current Liabilities	2,742,351	Operating Margin	1,511,695	6.3%	Days to Collect 13.1
Long Term Liabilities	3,428,554	Other Income	711,635	3.0%	Avg Payment Days 33.3
Total Equity	19,190,551	Other Expense	0	0.0%	Depreciation Rate 4.9%
Total Liab. and Equity	25,361,456	Net Profit or Loss	2,223,330	9.3%	Return on Equity 11.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235708 MARY FREE BED SUB-ACUTE REHABILITATION				Nonprofit - Church	
MARY FREE BED SUB-ACUTE REHABILITATION		6/30/2018 365 Days Settled			
GRAND RAPIDS, MI 49503				CR Beds 48 POS Beds 0	
KENT				Key Performance Ind.	
WPS MI				Occupancy Rate 81.7%	
Balance Sheet		Income Statement		Length of Stay 18.8	
Current Assets	2,608,222	Total Charges	18,420,001	Average Wages 19.53	
Fixed Assets	11,053,113	Contract Allowance	10,986,765	59.6%	Skilled Nursing 38.4%
Other Assets	0	Operating Revenue	7,433,236	40.4%	Ancillary Service 61.6%
Total Assets	<u>13,661,335</u>	Operating Expense	8,243,573	110.9%	Current Ratio 2.4
Current Liabilities	1,101,357	Operating Margin	-810,337	-10.9%	Days to Collect 94.6
Long Term Liabilities	0	Other Income	43,026	0.6%	Avg Payment Days 48.8
Total Equity	<u>12,559,978</u>	Other Expense	0	0.0%	Depreciation Rate 3.7%
Total Liab. and Equity	<u>13,661,335</u>	Net Profit or Loss	<u>(767,311)</u>	-10.3%	Return on Equity -6.1%
<hr/>					
235120 MARYCREST MANOR				Nonprofit - Church	
MARYCREST MANOR		6/30/2018 365 Days Settled			
LIVONIA, MI 48154				CR Beds 122 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 77.2%	
Balance Sheet		Income Statement		Length of Stay 37.6	
Current Assets	2,064,727	Total Charges	23,087,001	Average Wages 19.99	
Fixed Assets	32,732,691	Contract Allowance	11,012,629	47.7%	Skilled Nursing 41.5%
Other Assets	0	Operating Revenue	12,074,372	52.3%	Ancillary Service 57.4%
Total Assets	<u>34,797,418</u>	Operating Expense	14,582,246	120.8%	Current Ratio 0.1
Current Liabilities	21,054,537	Operating Margin	-2,507,874	-20.8%	Days to Collect 50.1
Long Term Liabilities	20,329,598	Other Income	8,019	0.1%	Avg Payment Days 44.3
Total Equity	<u>-6,586,717</u>	Other Expense	0	0.0%	Depreciation Rate 5.2%
Total Liab. and Equity	<u>34,797,418</u>	Net Profit or Loss	<u>(2,499,855)</u>	-20.7%	Return on Equity 38.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235667 MARYWOOD HEALTH CENTER		Nonprofit - Other	
MARYWOOD HEALTH CENTER		6/30/2018 365 Days Settled	
GRAND RAPIDS, MI 49503		CR Beds 49 POS Beds 0	
KENT		Key Performance Ind.	
WPS MI		Occupancy Rate 80.9%	
Balance Sheet		Income Statement	
Current Assets	1,461,205	Total Charges	6,324,655
Fixed Assets	868,214	Contract Allowance	279,645
Other Assets	0	Operating Revenue	6,045,010
Total Assets	2,329,419	Operating Expense	7,162,895
Current Liabilities	2,444,877	Operating Margin	-1,117,885
Long Term Liabilities	0	Other Income	55,994
Total Equity	-115,458	Other Expense	0
Total Liab. and Equity	2,329,419	Net Profit or Loss	(1,061,891)

Length of Stay	37.0
Average Wages	18.83
4.4% Skilled Nursing	59.6%
95.6% Ancillary Service	40.4%
118.5% Current Ratio	0.6
-18.5% Days to Collect	69.2
0.9% Avg Payment Days	103.4
0.0% Depreciation Rate	54.7%
-17.6% Return on Equity	919.7%

235530 MARYWOOD NURSING CARE CENTER		Nonprofit - Other	
MARYWOOD NURSING CARE CENTER		6/30/2018 365 Days Settled	
LIVONIA, MI 48154		CR Beds 103 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 94.5%	
Balance Sheet		Income Statement	
Current Assets	6,801,239	Total Charges	29,820,553
Fixed Assets	13,116,943	Contract Allowance	14,489,445
Other Assets	0	Operating Revenue	15,331,108
Total Assets	19,918,182	Operating Expense	15,270,245
Current Liabilities	975,825	Operating Margin	60,863
Long Term Liabilities	855,664	Other Income	159,823
Total Equity	18,086,693	Other Expense	0
Total Liab. and Equity	19,918,182	Net Profit or Loss	130,912

Occupancy Rate	94.5%
Length of Stay	30.5
Average Wages	21.03
48.6% Skilled Nursing	49.5%
51.4% Ancillary Service	50.5%
99.6% Current Ratio	7.0
0.4% Days to Collect	46.3
1.0% Avg Payment Days	19.7
0.0% Depreciation Rate	2.8%
0.9% Return on Equity	0.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235025 MEADOW BROOK MEDICAL CARE FACILITY				Government - County	
MEADOW BROOK MEDICAL CARE FACILITY				12/31/2018 365 Days Settled	
BELLAIRE, MI 49615				CR Beds 133 POS Beds 0	
ANTRIM				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.7%
Balance Sheet		Income Statement		Length of Stay	149.7
Current Assets	8,881,265	Total Charges	18,192,526	Average Wages	21.48
Fixed Assets	14,308,954	Contract Allowance	1,312,846	7.2%	Skilled Nursing
Other Assets	2,163,482	Operating Revenue	16,879,680	92.8%	Ancillary Service
Total Assets	25,353,701	Operating Expense	20,292,173	120.2%	Current Ratio
Current Liabilities	3,444,091	Operating Margin	-3,412,493	-20.2%	Days to Collect
Long Term Liabilities	4,271,015	Other Income	2,561,818	15.2%	Avg Payment Days
Total Equity	17,638,595	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	25,353,701	Net Profit or Loss	(889,760)	-5.3%	Return on Equity
					-5.0%
235640 MEADOW WOODS NURSING AND REHAB CENTER				Proprietary - Corporation	
MEADOW WOODS NURSING AND REHAB CENTER				12/31/2018 365 Days Settled	
BLOOMINGDALE, MI 49026				CR Beds 67 POS Beds 0	
VAN BUREN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	86.3%
Balance Sheet		Income Statement		Length of Stay	177.4
Current Assets	1,248,066	Total Charges	7,202,363	Average Wages	18.57
Fixed Assets	242,366	Contract Allowance	1,343,368	18.7%	Skilled Nursing
Other Assets	0	Operating Revenue	5,858,995	81.3%	Ancillary Service
Total Assets	1,490,432	Operating Expense	5,796,035	98.9%	Current Ratio
Current Liabilities	359,316	Operating Margin	62,960	1.1%	Days to Collect
Long Term Liabilities	0	Other Income	138,306	2.4%	Avg Payment Days
Total Equity	1,131,116	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,490,432	Net Profit or Loss	131,543	2.2%	Return on Equity
					11.6%

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235356 MEDILODGE AT THE SHORE				Nonprofit - Church	
MEDILODGE AT THE SHORE		6/30/2018 365 Days Settled			
GRAND HAVEN, MI 49417		12/31/2018 122 Days Settled		CR Beds 126 POS Beds 0	
OTTAWA		8/31/2018 62 Days Settled		Key Performance Ind.	
NGS (WI)				Occupancy Rate	89.1%
Balance Sheet		Income Statement		Length of Stay	212.4
Current Assets	1,859,370	Total Charges	18,054,180	Average Wages	19.13
Fixed Assets	1,445,571	Contract Allowance	6,666,917	36.9% Skilled Nursing	66.5%
Other Assets	10,503	Operating Revenue	11,387,263	63.1% Ancillary Service	33.5%
Total Assets	<u>3,315,444</u>	Operating Expense	12,080,394	106.1% Current Ratio	(0.5)
Current Liabilities	-3,945,060	Operating Margin	-693,131	-6.1% Days to Collect	85.8
Long Term Liabilities	3,380,589	Other Income	1,639	0.0% Avg Payment Days	33.5
Total Equity	3,879,915	Other Expense	0	0.0% Depreciation Rate	3.3%
Total Liab. and Equity	<u>3,315,444</u>	Net Profit or Loss	<u>(691,492)</u>	-6.1% Return on Equity	-17.8%

235356 MEDILODGE AT THE SHORE				Nonprofit - Church	
MEDILODGE AT THE SHORE		6/30/2018 365 Days Settled			
GRAND HAVEN, MI 49417		12/31/2018 122 Days Settled		CR Beds 126 POS Beds 0	
OTTAWA		8/31/2018 62 Days Settled		Key Performance Ind.	
NGS (WI)				Occupancy Rate	88.8%
Balance Sheet		Income Statement		Length of Stay	216.9
Current Assets	1,378,243	Total Charges	3,075,548	Average Wages	19.13
Fixed Assets	1,456,071	Contract Allowance	1,043,256	33.9% Skilled Nursing	67.7%
Other Assets	0	Operating Revenue	2,032,292	66.1% Ancillary Service	32.3%
Total Assets	<u>2,834,314</u>	Operating Expense	2,229,285	109.7% Current Ratio	(0.3)
Current Liabilities	-4,219,832	Operating Margin	-196,993	-9.7% Days to Collect	350.9
Long Term Liabilities	3,370,593	Other Income	633	0.0% Avg Payment Days	190.8
Total Equity	3,683,553	Other Expense	0	0.0% Depreciation Rate	0.2%
Total Liab. and Equity	<u>2,834,314</u>	Net Profit or Loss	<u>(196,360)</u>	-9.7% Return on Equity	-5.3%

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235356 MEDILODGE AT THE SHORE				Proprietary - Corporation	
MEDILODGE AT THE SHORE		6/30/2018 365 Days Settled			
GRAND HAVEN, MI 49417		12/31/2018 122 Days Settled		CR Beds 126 POS Beds 0	
OTTAWA		8/31/2018 62 Days Settled		Key Performance Ind.	
NGS (WI)				Occupancy Rate	85.4%
Balance Sheet		Income Statement		Length of Stay	63.1
Current Assets	3,556,028	Total Charges	5,175,655	Average Wages	19.13
Fixed Assets	172,333	Contract Allowance	1,216,393	23.5% Skilled Nursing	78.2%
Other Assets	111,759	Operating Revenue	3,959,262	76.5% Ancillary Service	21.8%
Total Assets	<u>3,840,120</u>	Operating Expense	3,612,145	91.2% Current Ratio	2.9
Current Liabilities	1,230,527	Operating Margin	347,117	8.8% Days to Collect	415.4
Long Term Liabilities	2,178,766	Other Income	83,710	2.1% Avg Payment Days	133.8
Total Equity	430,827	Other Expense	0	0.0% Depreciation Rate	22.1%
Total Liab. and Equity	<u>3,840,120</u>	Net Profit or Loss	<u>430,827</u>	10.9% Return on Equity	100.0%
235280 MEDILODGE OF ALPENA				Proprietary - Corporation	
MEDILODGE OF ALPENA		1/31/2018 396 Days Settled			
ALPENA, MI 49707		12/31/2018 334 Days Settled		CR Beds 132 POS Beds 0	
ALPENA				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	82.2%
Balance Sheet		Income Statement		Length of Stay	75.3
Current Assets	1,473,218	Total Charges	17,828,780	Average Wages	16.45
Fixed Assets	129,188	Contract Allowance	4,159,037	23.3% Skilled Nursing	69.3%
Other Assets	481,174	Operating Revenue	13,669,743	76.7% Ancillary Service	30.7%
Total Assets	<u>2,083,580</u>	Operating Expense	12,375,860	90.5% Current Ratio	(0.4)
Current Liabilities	-3,533,161	Operating Margin	1,293,883	9.5% Days to Collect	75.4
Long Term Liabilities	660,910	Other Income	-135,290	-1.0% Avg Payment Days	143.3
Total Equity	4,955,831	Other Expense	0	0.0% Depreciation Rate	893.9%
Total Liab. and Equity	<u>2,083,580</u>	Net Profit or Loss	<u>1,158,595</u>	8.5% Return on Equity	23.4%

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235280 MEDILODGE OF ALPENA				Proprietary - Corporation	
MEDILODGE OF ALPENA		1/31/2018 396 Days Settled			
ALPENA, MI 49707		12/31/2018 334 Days Settled		CR Beds 132 POS Beds 0	
ALPENA				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	89.6%
Balance Sheet		Income Statement		Length of Stay	54.0
Current Assets	2,743,591	Total Charges	18,305,951	Average Wages	16.45
Fixed Assets	115,625	Contract Allowance	6,723,036	36.7%	Skilled Nursing 64.2%
Other Assets	65,389	Operating Revenue	11,582,915	63.3%	Ancillary Service 35.8%
Total Assets	<u>2,924,605</u>	Operating Expense	10,981,693	94.8%	Current Ratio 1.6
Current Liabilities	1,687,400	Operating Margin	601,222	5.2%	Days to Collect 96.4
Long Term Liabilities	461,602	Other Income	174,381	1.5%	Avg Payment Days 75.5
Total Equity	<u>775,603</u>	Other Expense	0	0.0%	Depreciation Rate 83.4%
Total Liab. and Equity	<u>2,924,605</u>	Net Profit or Loss	<u>775,603</u>	6.7%	Return on Equity 100.0%
235517 MEDILODGE OF CAMPUS AREA				Proprietary - Corporation	
MEDILODGE OF CAMPUS AREA		12/31/2018 365 Days Settled			
EAST LANSING, MI 48823				CR Beds 102 POS Beds 0	
INGHAM				Key Performance Ind.	
Novitas AR				Occupancy Rate	80.9%
Balance Sheet		Income Statement		Length of Stay	95.4
Current Assets	20,478,722	Total Charges	9,063,156	Average Wages	16.55
Fixed Assets	1,450,733	Contract Allowance	1,852,658	20.4%	Skilled Nursing 82.2%
Other Assets	293,866	Operating Revenue	7,210,498	79.6%	Ancillary Service 17.8%
Total Assets	<u>22,223,321</u>	Operating Expense	7,991,135	110.8%	Current Ratio 6.8
Current Liabilities	3,003,676	Operating Margin	-780,637	-10.8%	Days to Collect 1,008.4
Long Term Liabilities	21,980,095	Other Income	139,884	1.9%	Avg Payment Days 27.3
Total Equity	<u>-2,760,450</u>	Other Expense	0	0.0%	Depreciation Rate 10.0%
Total Liab. and Equity	<u>22,223,321</u>	Net Profit or Loss	<u>(640,753)</u>	-8.9%	Return on Equity 23.2%

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235653 MEDILODGE OF CAPITAL AREA		Proprietary - Corporation	
MEDILODGE OF CAPITAL AREA	12/31/2018 365 Days Settled		
LANSING, MI 48910	CR Beds 120 POS Beds 0		
INGHAM	Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES	Occupancy Rate	83.0%	
	Length of Stay	68.8	
	Average Wages	17.05	
	Skilled Nursing	73.3%	
	Ancillary Service	26.7%	
	Current Ratio	1.4	
	Days to Collect	81.4	
	Avg Payment Days	36.1	
	Depreciation Rate	69.8%	
	Return on Equity	-87.3%	
Balance Sheet			
		Income Statement	
Current Assets	2,804,367	Total Charges	12,955,566
Fixed Assets	218,512	Contract Allowance	2,313,984
Other Assets	66,746	Operating Revenue	10,641,582
Total Assets	<u>3,089,625</u>	Operating Expense	11,124,502
Current Liabilities	2,075,743	Operating Margin	-482,920
Long Term Liabilities	561,941	Other Income	88,341
Total Equity	451,941	Other Expense	0
Total Liab. and Equity	<u>3,089,625</u>	Net Profit or Loss	<u>(394,579)</u>

235286 MEDILODGE OF CASS CITY		Proprietary - Corporation	
MEDILODGE OF CASS CITY	12/31/2018 365 Days Settled		
CASS CITY, MI 48726	CR Beds 80 POS Beds 0		
TUSCOLA	Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES	Occupancy Rate	71.2%	
	Length of Stay	54.5	
	Average Wages	18.74	
	Skilled Nursing	69.3%	
	Ancillary Service	30.7%	
	Current Ratio	0.6	
	Days to Collect	(84.1)	
	Avg Payment Days	55.2	
	Depreciation Rate	29.8%	
	Return on Equity	37.0%	
Balance Sheet			
		Income Statement	
Current Assets	907,506	Total Charges	8,458,258
Fixed Assets	248,548	Contract Allowance	2,425,055
Other Assets	44,996	Operating Revenue	6,033,203
Total Assets	<u>1,201,050</u>	Operating Expense	6,426,163
Current Liabilities	1,506,352	Operating Margin	-392,960
Long Term Liabilities	473,615	Other Income	4,829
Total Equity	-778,917	Other Expense	0
Total Liab. and Equity	<u>1,201,050</u>	Net Profit or Loss	<u>(287,955)</u>

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235566 MEDILODGE OF CHEBOYGAN		Proprietary - Corporation	
MEDILODGE OF CHEBOYGAN	1/31/2018 396 Days Settled		
CHEBOYGAN, MI 49721	12/31/2018 334 Days Settled	CR Beds 85	POS Beds 0
CHEBOYGAN		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	73.8%
		Length of Stay	107.9
		Average Wages	18.06
		10.5% Skilled Nursing	79.2%
		89.5% Ancillary Service	20.8%
		101.8% Current Ratio	0.8
		-1.8% Days to Collect	69.4
		-1.0% Avg Payment Days	117.2
		0.0% Depreciation Rate	545.5%
		-2.8% Return on Equity	165.8%

Balance Sheet		Income Statement			
Current Assets	684,751	Total Charges	7,497,323		
Fixed Assets	151,699	Contract Allowance	785,837	10.5%	
Other Assets	456,607	Operating Revenue	6,711,486	89.5%	
Total Assets	1,293,057	Operating Expense	6,832,879	101.8%	
Current Liabilities	849,984	Operating Margin	-121,393	-1.8%	
Long Term Liabilities	554,963	Other Income	-64,101	-1.0%	
Total Equity	-111,890	Other Expense	0	0.0%	
Total Liab. and Equity	1,293,057	Net Profit or Loss	(185,495)	-2.8%	

235566 MEDILODGE OF CHEBOYGAN		Proprietary - Corporation	
MEDILODGE OF CHEBOYGAN	1/31/2018 396 Days Settled		
CHEBOYGAN, MI 49721	12/31/2018 334 Days Settled	CR Beds 85	POS Beds 0
CHEBOYGAN		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	73.6%
		Length of Stay	70.2
		Average Wages	18.06
		35.5% Skilled Nursing	78.2%
		64.5% Ancillary Service	21.8%
		102.7% Current Ratio	0.9
		-2.7% Days to Collect	96.3
		1.9% Avg Payment Days	66.1
		0.0% Depreciation Rate	43.6%
		-0.8% Return on Equity	100.0%

Balance Sheet		Income Statement			
Current Assets	724,040	Total Charges	8,613,769		
Fixed Assets	192,423	Contract Allowance	3,054,333	35.5%	
Other Assets	41,720	Operating Revenue	5,559,436	64.5%	
Total Assets	958,183	Operating Expense	5,711,865	102.7%	
Current Liabilities	831,912	Operating Margin	-152,429	-2.7%	
Long Term Liabilities	172,821	Other Income	105,879	1.9%	
Total Equity	-46,550	Other Expense	0	0.0%	
Total Liab. and Equity	958,183	Net Profit or Loss	(46,550)	-0.8%	

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235022 MEDILODGE OF CLARE				Proprietary - Corporation	
MEDILODGE OF CLARE		12/31/2018 365 Days Settled			
CLARE, MI 48617		CR Beds 92		POS Beds 0	
CLARE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		72.2%	
Balance Sheet		Income Statement		Length of Stay 70.6	
Current Assets	-240,146	Total Charges	9,720,946	Average Wages	19.25
Fixed Assets	117,100	Contract Allowance	2,845,522	29.3%	Skilled Nursing 71.1%
Other Assets	55,353	Operating Revenue	6,875,424	70.7%	Ancillary Service 28.9%
Total Assets	-67,693	Operating Expense	7,159,883	104.1%	Current Ratio (0.2)
Current Liabilities	1,550,412	Operating Margin	-284,459	-4.1%	Days to Collect (14.5)
Long Term Liabilities	236,864	Other Income	67,841	1.0%	Avg Payment Days 44.4
Total Equity	-1,854,969	Other Expense	0	0.0%	Depreciation Rate 81.4%
Total Liab. and Equity	-67,693	Net Profit or Loss	(216,618)	-3.2%	Return on Equity 11.7%
235283 MEDILODGE OF EAST LANSING				Proprietary - Corporation	
MEDILODGE OF EAST LANSING		12/31/2018 365 Days Settled			
EAST LANSING, MI 48823		CR Beds 103		POS Beds 0	
INGHAM		Key Performance Ind.			
Novitas LA		Occupancy Rate		97.3%	
Balance Sheet		Income Statement		Length of Stay 83.9	
Current Assets	-21,867,937	Total Charges	15,367,607	Average Wages	21.49
Fixed Assets	2,056,811	Contract Allowance	4,976,352	32.4%	Skilled Nursing 69.6%
Other Assets	236,597	Operating Revenue	10,391,255	67.6%	Ancillary Service 30.4%
Total Assets	-19,574,529	Operating Expense	9,649,215	92.9%	Current Ratio (10.1)
Current Liabilities	2,162,444	Operating Margin	742,040	7.1%	Days to Collect (770.5)
Long Term Liabilities	-20,765,233	Other Income	293,752	2.8%	Avg Payment Days 40.8
Total Equity	-971,740	Other Expense	0	0.0%	Depreciation Rate 7.6%
Total Liab. and Equity	-19,574,529	Net Profit or Loss	1,035,792	10.0%	Return on Equity -106.6%

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235293 MEDILODGE OF FARMINGTON		Proprietary - Corporation	
MEDILODGE OF FARMINGTON		12/31/2018 365 Days Settled	
FARMINGTON, MI 48335		CR Beds 124 POS Beds 0	
OAKLAND		Key Performance Ind.	
Novitas MD		Occupancy Rate 72.9%	
Balance Sheet		Income Statement	
Current Assets	26,355,692	Total Charges	27,363,294
Fixed Assets	1,420,806	Contract Allowance	13,395,665 49.0%
Other Assets	120,883	Operating Revenue	13,967,629 51.0%
Total Assets	<u>27,897,381</u>	Operating Expense	14,349,722 102.7%
Current Liabilities	2,951,553	Operating Margin	-382,093 -2.7%
Long Term Liabilities	26,456,302	Other Income	101,958 0.7%
Total Equity	-1,510,474	Other Expense	0 0.0%
Total Liab. and Equity	<u>27,897,381</u>	Net Profit or Loss	<u>(280,135)</u> -2.0%
		Length of Stay	57.7
		Average Wages	17.03
		Skilled Nursing	0.0%
		Ancillary Service	49.5%
		Current Ratio	8.9
		Days to Collect	670.6
		Avg Payment Days	49.2
		Depreciation Rate	12.0%
		Return on Equity	18.5%

235175 MEDILODGE OF FRANKENMUTH		Proprietary - Corporation	
MEDILODGE OF FRANKENMUTH		12/31/2018 365 Days Settled	
FRANKENMUTH, MI 48734		CR Beds 105 POS Beds 0	
SAGINAW		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate 61.6%	
Balance Sheet		Income Statement	
Current Assets	-1,897,584	Total Charges	9,525,885
Fixed Assets	346,223	Contract Allowance	2,458,082 25.8%
Other Assets	69,990	Operating Revenue	7,067,803 74.2%
Total Assets	<u>-1,481,371</u>	Operating Expense	7,966,046 112.7%
Current Liabilities	1,722,844	Operating Margin	-898,243 -12.7%
Long Term Liabilities	511,697	Other Income	60,592 0.9%
Total Equity	-3,715,912	Other Expense	0 0.0%
Total Liab. and Equity	<u>-1,481,371</u>	Net Profit or Loss	<u>(837,651)</u> -11.9%
		Length of Stay	44.4
		Average Wages	20.10
		Skilled Nursing	65.7%
		Ancillary Service	34.3%
		Current Ratio	(1.1)
		Days to Collect	(101.0)
		Avg Payment Days	48.7
		Depreciation Rate	23.4%
		Return on Equity	22.5%

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235350 MEDILODGE OF GAYLORD		Proprietary - Corporation	
MEDILODGE OF GAYLORD	1/31/2018 396 Days Settled		
GAYLORD, MI 49735	12/31/2018 334 Days Settled	CR Beds 114	POS Beds 0
OTSEGO		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	64.4%
		Length of Stay	131.5
		Average Wages	19.08
		9.2% Skilled Nursing	78.8%
		90.8% Ancillary Service	21.2%
		117.3% Current Ratio	0.1
		-17.3% Days to Collect	51.7
		-0.8% Avg Payment Days	107.9
		0.0% Depreciation Rate	148.0%
		-18.1% Return on Equity	44.7%

Balance Sheet		Income Statement			
Current Assets	712,712	Total Charges	10,206,139		
Fixed Assets	671,601	Contract Allowance	940,800	9.2%	
Other Assets	307,779	Operating Revenue	9,265,339	90.8%	
Total Assets	1,692,092	Operating Expense	10,867,769	117.3%	
Current Liabilities	4,892,491	Operating Margin	-1,602,430	-17.3%	
Long Term Liabilities	557,721	Other Income	-76,748	-0.8%	
Total Equity	-3,758,120	Other Expense	0	0.0%	
Total Liab. and Equity	1,692,092	Net Profit or Loss	(1,679,178)	-18.1%	

235350 MEDILODGE OF GAYLORD		Proprietary - Corporation	
MEDILODGE OF GAYLORD	1/31/2018 396 Days Settled		
GAYLORD, MI 49735	12/31/2018 334 Days Settled	CR Beds 106	POS Beds 0
OTSEGO		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	77.9%
		Length of Stay	98.6
		Average Wages	19.08
		43.2% Skilled Nursing	67.9%
		56.8% Ancillary Service	32.1%
		108.4% Current Ratio	0.4
		-8.4% Days to Collect	39.1
		0.7% Avg Payment Days	59.1
		0.0% Depreciation Rate	37.8%
		-7.7% Return on Equity	100.0%

Balance Sheet		Income Statement			
Current Assets	433,829	Total Charges	14,131,134		
Fixed Assets	239,734	Contract Allowance	6,099,051	43.2%	
Other Assets	52,539	Operating Revenue	8,032,083	56.8%	
Total Assets	726,102	Operating Expense	8,708,018	108.4%	
Current Liabilities	1,117,876	Operating Margin	-675,935	-8.4%	
Long Term Liabilities	225,766	Other Income	58,395	0.7%	
Total Equity	-617,540	Other Expense	0	0.0%	
Total Liab. and Equity	726,102	Net Profit or Loss	(617,540)	-7.7%	

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235226 MEDILODGE OF GRAND BLANC				Proprietary - Corporation	
MEDILODGE OF GRAND BLANC		12/31/2018 365 Days Settled			
GRAND BLANC, MI 48439				CR Beds 161 POS Beds 0	
GENESEE				Key Performance Ind.	
Novitas Solutions DC, DE, MD, PA				Occupancy Rate 66.8%	
Balance Sheet		Income Statement		Length of Stay 61.4	
Current Assets	-957,594	Total Charges	25,455,299	Average Wages 20.09	
Fixed Assets	2,731,932	Contract Allowance	10,298,209	40.5% Skilled Nursing 66.5%	
Other Assets	119,037	Operating Revenue	15,157,090	59.5% Ancillary Service 33.5%	
Total Assets	1,893,375	Operating Expense	15,921,539	105.0% Current Ratio (0.2)	
Current Liabilities	4,244,156	Operating Margin	-764,449	-5.0% Days to Collect (42.6)	
Long Term Liabilities	46,090	Other Income	78,747	0.5% Avg Payment Days 49.9	
Total Equity	-2,396,871	Other Expense	0	0.0% Depreciation Rate 6.6%	
Total Liab. and Equity	1,893,375	Net Profit or Loss	(685,702)	-4.5% Return on Equity 28.6%	
235583 MEDILODGE OF GREEN VIEW				Proprietary - Corporation	
MEDILODGE OF GREEN VIEW		1/31/2018 396 Days Settled			
ALPENA, MI 49707		12/31/2018 334 Days Settled		CR Beds 53 POS Beds 0	
ALPENA				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate 82.7%	
Balance Sheet		Income Statement		Length of Stay 159.3	
Current Assets	438,563	Total Charges	5,280,750	Average Wages 15.80	
Fixed Assets	148,893	Contract Allowance	480,537	9.1% Skilled Nursing 79.2%	
Other Assets	179,615	Operating Revenue	4,800,213	90.9% Ancillary Service 20.8%	
Total Assets	767,071	Operating Expense	4,656,765	97.0% Current Ratio (2.9)	
Current Liabilities	-150,865	Operating Margin	143,448	3.0% Days to Collect 62.6	
Long Term Liabilities	251,976	Other Income	-33,877	-0.7% Avg Payment Days 109.7	
Total Equity	665,960	Other Expense	0	0.0% Depreciation Rate 310.2%	
Total Liab. and Equity	767,071	Net Profit or Loss	109,573	2.3% Return on Equity 16.5%	

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235583 MEDILODGE OF GREEN VIEW		Proprietary - Corporation	
MEDILODGE OF GREEN VIEW	1/31/2018 396 Days Settled		
ALPENA, MI 49707	12/31/2018 334 Days Settled	CR Beds 53	POS Beds 0
ALPENA		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	90.1%
		Length of Stay	121.7
		Average Wages	15.80
		29.6% Skilled Nursing	82.0%
		70.4% Ancillary Service	18.0%
		97.2% Current Ratio	1.2
		2.8% Days to Collect	101.7
		0.4% Avg Payment Days	45.0
		0.0% Depreciation Rate	42.2%
		3.2% Return on Equity	100.0%
Balance Sheet		Income Statement	
Current Assets	600,151	Total Charges	5,921,152
Fixed Assets	87,404	Contract Allowance	1,750,070
Other Assets	26,014	Operating Revenue	4,171,082
Total Assets	713,569	Operating Expense	4,053,771
Current Liabilities	494,256	Operating Margin	117,311
Long Term Liabilities	85,745	Other Income	16,257
Total Equity	133,568	Other Expense	0
Total Liab. and Equity	713,569	Net Profit or Loss	133,568
235243 MEDILODGE OF GTC		Proprietary - Corporation	
MEDILODGE OF GTC	1/31/2018 396 Days Settled		
TRAVERSE CITY, MI 49686	12/31/2018 334 Days Settled	CR Beds 125	POS Beds 0
GRAND TRAVERSE		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	56.3%
		Length of Stay	80.6
		Average Wages	20.31
		16.7% Skilled Nursing	74.4%
		83.3% Ancillary Service	25.6%
		110.7% Current Ratio	0.6
		-10.7% Days to Collect	85.5
		-1.1% Avg Payment Days	131.6
		0.0% Depreciation Rate	195.1%
		-11.8% Return on Equity	42.3%
Balance Sheet		Income Statement	
Current Assets	4,729,268	Total Charges	10,438,240
Fixed Assets	551,748	Contract Allowance	1,742,942
Other Assets	347,725	Operating Revenue	8,695,298
Total Assets	5,628,741	Operating Expense	9,628,814
Current Liabilities	7,455,551	Operating Margin	-933,516
Long Term Liabilities	602,379	Other Income	-92,959
Total Equity	-2,429,189	Other Expense	0
Total Liab. and Equity	5,628,741	Net Profit or Loss	(1,026,478)

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235243 MEDILODGE OF GTC				Proprietary - Corporation	
MEDILODGE OF GTC		1/31/2018 396 Days Settled			
TRAVERSE CITY, MI 49686		12/31/2018 334 Days Settled		CR Beds 125 POS Beds 0	
GRAND TRAVERSE				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	62.2%
Balance Sheet		Income Statement		Length of Stay	47.3
Current Assets	927,924	Total Charges	12,208,326	Average Wages	20.31
Fixed Assets	90,785	Contract Allowance	4,388,404	35.9% Skilled Nursing	71.0%
Other Assets	66,353	Operating Revenue	7,819,922	64.1% Ancillary Service	29.0%
Total Assets	1,085,062	Operating Expense	8,187,474	104.7% Current Ratio	0.9
Current Liabilities	1,067,388	Operating Margin	-367,552	-4.7% Days to Collect	84.9
Long Term Liabilities	329,785	Other Income	55,441	0.7% Avg Payment Days	59.6
Total Equity	-312,111	Other Expense	0	0.0% Depreciation Rate	89.1%
Total Liab. and Equity	1,085,062	Net Profit or Loss	(312,111)	-4.0% Return on Equity	100.0%
235423 MEDILODGE OF HILLMAN				Proprietary - Corporation	
MEDILODGE OF HILLMAN		12/31/2018 365 Days Settled			
HILLMAN, MI 49746				CR Beds 84 POS Beds 0	
MONTMORENCY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	60.2%
Balance Sheet		Income Statement		Length of Stay	65.0
Current Assets	417,103	Total Charges	5,694,928	Average Wages	16.59
Fixed Assets	201,433	Contract Allowance	800,427	14.1% Skilled Nursing	75.6%
Other Assets	73,107	Operating Revenue	4,894,501	85.9% Ancillary Service	24.4%
Total Assets	691,643	Operating Expense	5,150,140	105.2% Current Ratio	0.4
Current Liabilities	1,047,637	Operating Margin	-255,639	-5.2% Days to Collect	10.1
Long Term Liabilities	0	Other Income	66,309	1.4% Avg Payment Days	24.4
Total Equity	-355,994	Other Expense	0	0.0% Depreciation Rate	7.6%
Total Liab. and Equity	691,643	Net Profit or Loss	(189,330)	-3.9% Return on Equity	53.2%

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235638 MEDILODGE OF HOLLAND				Proprietary - Corporation	
MEDILODGE OF HOLLAND		12/31/2018 365 Days Settled			
HOLLAND, MI 49423				CR Beds 77 POS Beds 0	
OTTAWA				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	92.8%
Balance Sheet		Income Statement		Length of Stay	65.9
Current Assets	1,025,339	Total Charges	10,405,557	Average Wages	18.32
Fixed Assets	85,600	Contract Allowance	2,434,422	23.4% Skilled Nursing	81.4%
Other Assets	40,533	Operating Revenue	7,971,135	76.6% Ancillary Service	18.6%
Total Assets	1,151,472	Operating Expense	7,732,631	97.0% Current Ratio	0.6
Current Liabilities	1,833,328	Operating Margin	238,504	3.0% Days to Collect	47.0
Long Term Liabilities	526,865	Other Income	3,624	0.0% Avg Payment Days	43.3
Total Equity	-1,208,721	Other Expense	0	0.0% Depreciation Rate	133.0%
Total Liab. and Equity	1,151,472	Net Profit or Loss	242,128	3.0% Return on Equity	-20.0%

235331 MEDILODGE OF HOWELL				Proprietary - Corporation	
MEDILODGE OF HOWELL		12/31/2018 365 Days Settled			
HOWELL, MI 48843				CR Beds 219 POS Beds 0	
LIVINGSTON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	88.9%
Balance Sheet		Income Statement		Length of Stay	95.0
Current Assets	4,889,094	Total Charges	24,377,688	Average Wages	18.97
Fixed Assets	1,642,835	Contract Allowance	6,001,308	24.6% Skilled Nursing	84.3%
Other Assets	1,148,936	Operating Revenue	18,376,380	75.4% Ancillary Service	15.7%
Total Assets	7,680,865	Operating Expense	18,940,717	103.1% Current Ratio	1.6
Current Liabilities	3,089,156	Operating Margin	-564,337	-3.1% Days to Collect	102.8
Long Term Liabilities	61,867	Other Income	362,160	2.0% Avg Payment Days	22.6
Total Equity	4,529,842	Other Expense	0	0.0% Depreciation Rate	13.6%
Total Liab. and Equity	7,680,865	Net Profit or Loss	(202,177)	-1.1% Return on Equity	-4.5%

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235282 MEDILODGE OF KALAMAZOO		Proprietary - Corporation	
MEDILODGE OF KALAMAZOO		12/31/2018 365 Days Settled	
KALAMAZOO, MI 49009		CR Beds 111 POS Beds 0	
KALAMAZOO		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate 55.9%	
Balance Sheet		Income Statement	
Current Assets	-1,388,504	Total Charges	8,817,236
Fixed Assets	280,185	Contract Allowance	2,361,551
Other Assets	60,916	Operating Revenue	6,455,685
Total Assets	<u>-1,047,403</u>	Operating Expense	6,691,745
Current Liabilities	1,275,643	Operating Margin	-236,060
Long Term Liabilities	516,820	Other Income	43,808
Total Equity	<u>-2,839,866</u>	Other Expense	0
Total Liab. and Equity	<u>-1,047,403</u>	Net Profit or Loss	<u>(192,252)</u>
		26.8%	73.2%
		103.7%	-3.7%
		0.7%	0.0%
		-3.0%	
			Length of Stay 93.7
			Average Wages 20.02
			Skilled Nursing 83.7%
			Ancillary Service 16.3%
			Current Ratio (1.1)
			Days to Collect (78.5)
			Avg Payment Days 39.7
			Depreciation Rate 25.2%
			Return on Equity 6.8%

235285 MEDILODGE OF LANSING		Proprietary - Corporation	
MEDILODGE OF LANSING		12/31/2018 365 Days Settled	
LANSING, MI 48917		CR Beds 95 POS Beds 0	
EATON		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate 64.3%	
Balance Sheet		Income Statement	
Current Assets	-1,993,405	Total Charges	9,248,311
Fixed Assets	869,853	Contract Allowance	2,756,890
Other Assets	60,813	Operating Revenue	6,491,421
Total Assets	<u>-1,062,739</u>	Operating Expense	7,592,870
Current Liabilities	2,145,473	Operating Margin	-1,101,449
Long Term Liabilities	910,285	Other Income	131,149
Total Equity	<u>-4,118,497</u>	Other Expense	0
Total Liab. and Equity	<u>-1,062,739</u>	Net Profit or Loss	<u>(970,300)</u>
		29.8%	70.2%
		117.0%	-17.0%
		2.0%	0.0%
		-14.9%	
			Length of Stay 55.4
			Average Wages 14.16
			Skilled Nursing 73.2%
			Ancillary Service 26.8%
			Current Ratio (0.9)
			Days to Collect (145.9)
			Avg Payment Days 56.8
			Depreciation Rate 12.2%
			Return on Equity 23.6%

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235209 MEDILODGE OF LEELANAU		Proprietary - Corporation	
MEDILODGE OF LEELANAU	1/31/2018 396 Days Settled		
SUTTONS BAY, MI 49682	12/31/2018 334 Days Settled	CR Beds 72	POS Beds 0
LEELANAU		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	80.6%
		Length of Stay	111.1
		Average Wages	20.77
		4.3% Skilled Nursing	84.2%
		95.7% Ancillary Service	15.8%
		97.7% Current Ratio	3.5
		2.3% Days to Collect	73.2
		-0.6% Avg Payment Days	96.3
		0.0% Depreciation Rate	848.3%
		1.7% Return on Equity	24.4%

Balance Sheet		Income Statement			
Current Assets	760,907	Total Charges	7,406,359		
Fixed Assets	80,145	Contract Allowance	315,883	4.3%	
Other Assets	316,546	Operating Revenue	7,090,476	95.7%	
Total Assets	1,157,598	Operating Expense	6,930,016	97.7%	
Current Liabilities	217,304	Operating Margin	160,460	2.3%	
Long Term Liabilities	447,798	Other Income	-40,094	-0.6%	
Total Equity	492,496	Other Expense	0	0.0%	
Total Liab. and Equity	1,157,598	Net Profit or Loss	120,367	1.7%	

235209 MEDILODGE OF LEELANAU		Proprietary - Corporation	
MEDILODGE OF LEELANAU	1/31/2018 396 Days Settled		
SUTTONS BAY, MI 49682	12/31/2018 334 Days Settled	CR Beds 72	POS Beds 0
LEELANAU		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	78.5%
		Length of Stay	69.2
		Average Wages	20.77
		26.5% Skilled Nursing	80.9%
		73.5% Ancillary Service	19.1%
		96.7% Current Ratio	1.4
		3.3% Days to Collect	120.2
		0.4% Avg Payment Days	45.2
		0.0% Depreciation Rate	78.5%
		3.7% Return on Equity	100.0%

Balance Sheet		Income Statement			
Current Assets	937,530	Total Charges	7,970,421		
Fixed Assets	90,032	Contract Allowance	2,113,637	26.5%	
Other Assets	35,340	Operating Revenue	5,856,784	73.5%	
Total Assets	1,062,902	Operating Expense	5,660,628	96.7%	
Current Liabilities	683,339	Operating Margin	196,156	3.3%	
Long Term Liabilities	160,655	Other Income	22,752	0.4%	
Total Equity	218,908	Other Expense	0	0.0%	
Total Liab. and Equity	1,062,902	Net Profit or Loss	218,908	3.7%	

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235330 MEDILODGE OF LIVINGSTON				Proprietary - Corporation	
MEDILODGE OF LIVINGSTON		12/31/2018 365 Days Settled			
HOWELL, MI 48843		CR Beds 139 POS Beds 0			
LIVINGSTON		Key Performance Ind.			
Novitas MD		Occupancy Rate		56.2%	
Balance Sheet		Income Statement		Length of Stay 87.2	
Current Assets	-27,180,933	Total Charges	14,429,379	Average Wages	18.41
Fixed Assets	1,976,610	Contract Allowance	5,609,090	38.9%	Skilled Nursing 61.6%
Other Assets	314,685	Operating Revenue	8,820,289	61.1%	Ancillary Service 38.4%
Total Assets	-24,889,638	Operating Expense	9,536,060	108.1%	Current Ratio (13.8)
Current Liabilities	1,966,644	Operating Margin	-715,771	-8.1%	Days to Collect (1,131.7)
Long Term Liabilities	-24,540,641	Other Income	207,606	2.4%	Avg Payment Days 42.0
Total Equity	-2,315,641	Other Expense	0	0.0%	Depreciation Rate 8.3%
Total Liab. and Equity	-24,889,638	Net Profit or Loss	(508,165)	-5.8%	Return on Equity 21.9%
235358 MEDILODGE OF LUDINGTON				Proprietary - Corporation	
MEDILODGE OF LUDINGTON		1/31/2018 396 Days Settled			
LUDINGTON, MI 49431		12/31/2018 334 Days Settled			
MASON		CR Beds 93 POS Beds 0			
CGS (OHIO)		Key Performance Ind.			
Balance Sheet		Income Statement		Occupancy Rate 68.3%	
Current Assets	620,685	Total Charges	8,980,731	Length of Stay 76.7	
Fixed Assets	171,798	Contract Allowance	1,631,086	Average Wages 17.54	
Other Assets	825,099	Operating Revenue	7,349,645	18.2%	Skilled Nursing 72.5%
Total Assets	1,617,582	Operating Expense	7,486,374	81.8%	Ancillary Service 27.5%
Current Liabilities	828,121	Operating Margin	-136,729	101.9%	Current Ratio 0.7
Long Term Liabilities	545,987	Other Income	-77,833	-1.9%	Days to Collect 58.1
Total Equity	243,474	Other Expense	0	-1.1%	Avg Payment Days 135.8
Total Liab. and Equity	1,617,582	Net Profit or Loss	(214,561)	0.0%	Depreciation Rate 464.4%
				-2.9%	Return on Equity -88.1%

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235358 MEDILODGE OF LUDINGTON		Proprietary - Corporation	
MEDILODGE OF LUDINGTON	1/31/2018 396 Days Settled		
LUDINGTON, MI 49431	12/31/2018 334 Days Settled	CR Beds 93	POS Beds 0
MASON		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	73.1%
		Length of Stay	60.7
		Average Wages	17.54
		39.4% Skilled Nursing	73.2%
		60.6% Ancillary Service	26.8%
		99.0% Current Ratio	1.1
		1.0% Days to Collect	111.6
		1.0% Avg Payment Days	61.9
		0.0% Depreciation Rate	36.1%
		2.1% Return on Equity	100.0%
Balance Sheet		Income Statement	
Current Assets	1,014,592	Total Charges	10,489,029
Fixed Assets	202,366	Contract Allowance	4,136,879
Other Assets	45,647	Operating Revenue	6,352,150
Total Assets	1,262,605	Operating Expense	6,287,349
Current Liabilities	887,341	Operating Margin	64,801
Long Term Liabilities	243,977	Other Income	66,486
Total Equity	131,287	Other Expense	0
Total Liab. and Equity	1,262,605	Net Profit or Loss	131,287
235495 MEDILODGE OF MARSHALL		Proprietary - Corporation	
MEDILODGE OF MARSHALL	12/31/2018 365 Days Settled		
MARSHALL, MI 49068		CR Beds 98	POS Beds 0
CALHOUN		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	68.2%
		Length of Stay	62.6
		Average Wages	20.05
		22.2% Skilled Nursing	76.4%
		77.8% Ancillary Service	23.6%
		97.1% Current Ratio	0.1
		2.9% Days to Collect	8.6
		0.9% Avg Payment Days	48.8
		0.0% Depreciation Rate	34.5%
		3.8% Return on Equity	-18.7%
Balance Sheet		Income Statement	
Current Assets	238,543	Total Charges	9,203,144
Fixed Assets	232,871	Contract Allowance	2,042,466
Other Assets	62,642	Operating Revenue	7,160,678
Total Assets	534,056	Operating Expense	6,952,143
Current Liabilities	1,620,000	Operating Margin	208,535
Long Term Liabilities	369,907	Other Income	64,226
Total Equity	-1,455,851	Other Expense	0
Total Liab. and Equity	534,056	Net Profit or Loss	272,761

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235284 MEDILODGE OF MIDLAND				Proprietary - Corporation	
MEDILODGE OF MIDLAND		12/31/2018 365 Days Settled			
MIDLAND, MI 48640		CR Beds 113 POS Beds 0			
MIDLAND		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		58.0%	
Balance Sheet		Income Statement		Length of Stay	
				44.7	
Current Assets	-1,374,718	Total Charges	10,496,088	Average Wages	
Fixed Assets	107,392	Contract Allowance	3,290,869	17.04	
Other Assets	59,942	Operating Revenue	7,205,219	31.4%	
Total Assets	-1,207,384	Operating Expense	8,227,327	68.6%	
Current Liabilities	1,994,992	Operating Margin	-1,022,108	114.2%	
Long Term Liabilities	362,460	Other Income	210,691	-14.2%	
Total Equity	-3,564,836	Other Expense	0	2.9%	
Total Liab. and Equity	-1,207,384	Net Profit or Loss	(811,417)	0.0%	
				-11.3%	
				Return on Equity	
				22.8%	
235650 MEDILODGE OF MILFORD				Proprietary - Corporation	
MEDILODGE OF MILFORD		12/31/2018 365 Days Settled			
MILFORD, MI 48381		CR Beds 111 POS Beds 0			
OAKLAND		Key Performance Ind.			
WPS MI		Occupancy Rate		87.8%	
Balance Sheet		Income Statement		Length of Stay	
				42.7	
Current Assets	2,067,865	Total Charges	17,217,118	Average Wages	
Fixed Assets	867,183	Contract Allowance	5,512,826	19.79	
Other Assets	306,157	Operating Revenue	11,704,292	32.0%	
Total Assets	3,241,205	Operating Expense	11,693,508	68.0%	
Current Liabilities	3,312,532	Operating Margin	10,784	99.9%	
Long Term Liabilities	0	Other Income	288,232	0.1%	
Total Equity	-71,327	Other Expense	0	2.5%	
Total Liab. and Equity	3,241,205	Net Profit or Loss	299,016	0.0%	
				2.6%	
				Return on Equity	
				-419.2%	

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235563 MEDILODGE OF MONROE		Proprietary - Corporation	
MEDILODGE OF MONROE	12/31/2018 365 Days Settled		
MONROE, MI 48162	CR Beds 103 POS Beds 0		
MONROE	Key Performance Ind.		
Balance Sheet		Income Statement	
Current Assets	3,429,714	Total Charges	14,034,525
Fixed Assets	381,639	Contract Allowance	4,390,412
Other Assets	42,325	Operating Revenue	9,644,113
Total Assets	3,853,678	Operating Expense	10,256,491
Current Liabilities	2,514,491	Operating Margin	-612,378
Long Term Liabilities	0	Other Income	78,636
Total Equity	1,339,187	Other Expense	0
Total Liab. and Equity	3,853,678	Net Profit or Loss	(533,742)
		31.3%	68.7%
		106.3%	-6.3%
		0.8%	0.0%
		-5.5%	
		Occupancy Rate	89.1%
		Length of Stay	72.9
		Average Wages	18.04
		Skilled Nursing	67.4%
		Ancillary Service	32.6%
		Current Ratio	1.4
		Days to Collect	120.2
		Avg Payment Days	27.9
		Depreciation Rate	10.9%
		Return on Equity	-39.9%

235600 MEDILODGE OF MONTROSE INC		Proprietary - Corporation	
MEDILODGE OF MONTROSE INC	12/31/2018 365 Days Settled		
MONTROSE, MI 48457	CR Beds 121 POS Beds 0		
GENESEE	Key Performance Ind.		
Balance Sheet		Income Statement	
Current Assets	5,009,950	Total Charges	15,924,378
Fixed Assets	868,915	Contract Allowance	3,511,245
Other Assets	813,437	Operating Revenue	12,413,133
Total Assets	6,692,302	Operating Expense	13,093,376
Current Liabilities	2,249,955	Operating Margin	-680,243
Long Term Liabilities	0	Other Income	403,035
Total Equity	4,442,347	Other Expense	0
Total Liab. and Equity	6,692,302	Net Profit or Loss	(277,208)
		22.0%	78.0%
		105.5%	-5.5%
		3.2%	0.0%
		-2.2%	
		Occupancy Rate	80.5%
		Length of Stay	43.3
		Average Wages	16.29
		Skilled Nursing	63.2%
		Ancillary Service	36.8%
		Current Ratio	2.2
		Days to Collect	130.3
		Avg Payment Days	22.7
		Depreciation Rate	9.2%
		Return on Equity	-6.2%

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235490 MEDILODGE OF MT PLEASANT		Proprietary - Corporation	
MEDILODGE OF MT PLEASANT	12/31/2018 365 Days Settled		
MOUNT PLEASANT, MI 48858		CR Beds 104 POS Beds 0	
ISABELLA		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	57.3%
		Length of Stay	61.1
		Average Wages	18.69
		29.0% Skilled Nursing	64.9%
		71.0% Ancillary Service	35.1%
		101.1% Current Ratio	0.3
		-1.1% Days to Collect	14.5
		1.5% Avg Payment Days	58.5
		0.0% Depreciation Rate	21.7%
		0.4% Return on Equity	-2.6%
235410 MEDILODGE OF MUNISING		Proprietary - Corporation	
MEDILODGE OF MUNISING	1/31/2018 396 Days Settled		
MUNISING, MI 49862	12/31/2018 334 Days Settled	CR Beds 106 POS Beds 0	
ALGER		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	53.9%
		Length of Stay	182.5
		Average Wages	17.80
		8.2% Skilled Nursing	80.7%
		91.8% Ancillary Service	19.3%
		111.3% Current Ratio	0.3
		-11.3% Days to Collect	49.6
		-1.0% Avg Payment Days	101.6
		0.0% Depreciation Rate	558.5%
		-12.3% Return on Equity	69.6%

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235410 MEDILODGE OF MUNISING		Proprietary - Corporation			
MEDILODGE OF MUNISING		1/31/2018 396 Days Settled			
MUNISING, MI 49862		12/31/2018 334 Days Settled		CR Beds 106 POS Beds 0	
ALGER		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		62.4%	
Balance Sheet		Income Statement		Length of Stay	
				104.2	
Current Assets	235,064	Total Charges	7,536,986	Average Wages	
				17.80	
Fixed Assets	73,205	Contract Allowance	2,596,983	34.5%	
				Skilled Nursing	
Other Assets	60,676	Operating Revenue	4,940,003	65.5%	
				Ancillary Service	
Total Assets	368,945	Operating Expense	5,559,616	112.5%	
				Current Ratio	
Current Liabilities	719,026	Operating Margin	-619,613	-12.5%	
				Days to Collect	
Long Term Liabilities	256,997	Other Income	12,535	0.3%	
				Avg Payment Days	
Total Equity	-607,078	Other Expense	0	0.0%	
				Depreciation Rate	
Total Liab. and Equity	368,945	Net Profit or Loss	(607,078)	-12.3%	
				Return on Equity	
				100.0%	

235647 MEDILODGE OF OKEMOS		Proprietary - Corporation			
MEDILODGE OF OKEMOS		12/31/2018 365 Days Settled			
OKEMOS, MI 48864		12/31/2018 365 Days Settled		CR Beds 100 POS Beds 0	
INGHAM		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		72.0%	
Balance Sheet		Income Statement		Length of Stay	
				49.7	
Current Assets	999,121	Total Charges	13,870,271	Average Wages	
				18.35	
Fixed Assets	145,890	Contract Allowance	4,861,177	35.0%	
				Skilled Nursing	
Other Assets	51,216	Operating Revenue	9,009,094	65.0%	
				Ancillary Service	
Total Assets	1,196,227	Operating Expense	9,285,022	103.1%	
				Current Ratio	
Current Liabilities	2,402,310	Operating Margin	-275,928	-3.1%	
				Days to Collect	
Long Term Liabilities	534,960	Other Income	180,610	2.0%	
				Avg Payment Days	
Total Equity	-1,741,043	Other Expense	0	0.0%	
				Depreciation Rate	
Total Liab. and Equity	1,196,227	Net Profit or Loss	(95,318)	-1.1%	
				Return on Equity	
				5.5%	

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235507 MEDILODGE OF PLYMOUTH				Proprietary - Corporation	
MEDILODGE OF PLYMOUTH		12/31/2018 365 Days Settled			
PLYMOUTH, MI 48170				CR Beds 39 POS Beds 0	
WAYNE				Key Performance Ind.	
				Occupancy Rate 91.9%	
				Length of Stay 99.2	
				Average Wages 18.42	
				15.0% Skilled Nursing 79.3%	
				85.0% Ancillary Service 20.7%	
				88.0% Current Ratio 3.7	
				12.0% Days to Collect 139.8	
				1.5% Avg Payment Days 26.2	
				0.0% Depreciation Rate 5.1%	
				13.5% Return on Equity 30.7%	
<hr/>					
235421 MEDILODGE OF PORT HURON				Proprietary - Corporation	
MEDILODGE OF PORT HURON		12/31/2018 365 Days Settled			
FORT GRATIOT, MI 48059				CR Beds 127 POS Beds 0	
SAINT CLAIR				Key Performance Ind.	
				Occupancy Rate 90.4%	
				Length of Stay 68.0	
				Average Wages 18.40	
				22.9% Skilled Nursing 76.8%	
				77.1% Ancillary Service 23.2%	
				101.3% Current Ratio (0.3)	
				-1.3% Days to Collect (33.1)	
				2.0% Avg Payment Days 23.6	
				0.0% Depreciation Rate 2.0%	
				0.7% Return on Equity 14.5%	

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235399 MEDILODGE OF PORTAGE		Proprietary - Corporation	
MEDILODGE OF PORTAGE		12/31/2018 365 Days Settled	
PORTAGE, MI 49002		CR Beds 120 POS Beds 0	
KALAMAZOO		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	77.0%
Balance Sheet		Income Statement	
Current Assets	-554,692	Total Charges	14,112,666
Fixed Assets	345,808	Contract Allowance	4,957,339
Other Assets	134,014	Operating Revenue	9,155,327
Total Assets	-74,870	Operating Expense	9,799,615
Current Liabilities	2,594,849	Operating Margin	-644,288
Long Term Liabilities	570,813	Other Income	92,306
Total Equity	-3,240,532	Other Expense	0
Total Liab. and Equity	-74,870	Net Profit or Loss	(551,982)
		35.1%	Skilled Nursing 76.4%
		64.9%	Ancillary Service 23.6%
		107.0%	Current Ratio (0.2)
		-7.0%	Days to Collect (29.4)
		1.0%	Avg Payment Days 51.2
		0.0%	Depreciation Rate 23.9%
		-6.0%	Return on Equity 17.0%

235486 MEDILODGE OF RICHMOND		Proprietary - Corporation	
MEDILODGE OF RICHMOND		12/31/2018 365 Days Settled	
RICHMOND, MI 48062		CR Beds 126 POS Beds 0	
MACOMB		Key Performance Ind.	
		Occupancy Rate	89.6%
Balance Sheet		Income Statement	
Current Assets	-3,851,102	Total Charges	15,935,855
Fixed Assets	1,554,295	Contract Allowance	3,842,170
Other Assets	51,767	Operating Revenue	12,093,685
Total Assets	-2,245,040	Operating Expense	13,868,681
Current Liabilities	3,958,304	Operating Margin	-1,774,996
Long Term Liabilities	57,900	Other Income	124,880
Total Equity	-6,261,244	Other Expense	0
Total Liab. and Equity	-2,245,040	Net Profit or Loss	(1,650,116)
		24.1%	Skilled Nursing 73.4%
		75.9%	Ancillary Service 26.6%
		114.7%	Current Ratio (1.0)
		-14.7%	Days to Collect (123.4)
		1.0%	Avg Payment Days 20.6
		0.0%	Depreciation Rate 7.3%
		-13.6%	Return on Equity 26.4%

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235036 MEDILODGE OF ROCHESTER HILLS, INC				Proprietary - Corporation	
MEDILODGE OF ROCHESTER HILLS, INC 12/31/2018 365 Days Settled					
ROCHESTER HILLS, MI 48309				CR Beds 126 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 82.3%	
Balance Sheet		Income Statement		Length of Stay 120.2	
Current Assets	-4,903,371	Total Charges	11,074,408	Average Wages 18.09	
Fixed Assets	1,571,269	Contract Allowance	2,032,317	18.4%	Skilled Nursing 80.7%
Other Assets	532,872	Operating Revenue	9,042,091	81.6%	Ancillary Service 19.3%
Total Assets	-2,799,230	Operating Expense	10,839,507	119.9%	Current Ratio (2.2)
Current Liabilities	2,204,468	Operating Margin	-1,797,416	-19.9%	Days to Collect (213.8)
Long Term Liabilities	0	Other Income	44,984	0.5%	Avg Payment Days 21.4
Total Equity	-5,003,698	Other Expense	0	0.0%	Depreciation Rate 5.2%
Total Liab. and Equity	-2,799,230	Net Profit or Loss	(1,752,432)	-19.4%	Return on Equity 35.0%
<hr/>					
235553 MEDILODGE OF ROGERS CITY				Proprietary - Corporation	
MEDILODGE OF ROGERS CITY 1/31/2018 396 Days Settled					
ROGERS CITY, MI 49779 12/31/2018 334 Days Settled				CR Beds 106 POS Beds 0	
PRESQUE ISLE				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate 67.7%	
Balance Sheet		Income Statement		Length of Stay 107.6	
Current Assets	613,111	Total Charges	9,041,927	Average Wages 17.08	
Fixed Assets	104,056	Contract Allowance	863,872	9.6%	Skilled Nursing 77.2%
Other Assets	591,152	Operating Revenue	8,178,055	90.4%	Ancillary Service 22.8%
Total Assets	1,308,319	Operating Expense	7,936,514	97.0%	Current Ratio (0.7)
Current Liabilities	-895,179	Operating Margin	241,541	3.0%	Days to Collect 51.7
Long Term Liabilities	728,129	Other Income	4,470	0.1%	Avg Payment Days 128.3
Total Equity	1,475,369	Other Expense	0	0.0%	Depreciation Rate 969.3%
Total Liab. and Equity	1,308,319	Net Profit or Loss	246,009	3.0%	Return on Equity 16.7%

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235553 MEDILODGE OF ROGERS CITY		Proprietary - Corporation	
MEDILODGE OF ROGERS CITY	1/31/2018 396 Days Settled		
ROGERS CITY, MI 49779	12/31/2018 334 Days Settled	CR Beds 106	POS Beds 0
PRESQUE ISLE		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	68.2%
		Length of Stay	81.3
		Average Wages	17.08
		37.4% Skilled Nursing	79.3%
		62.6% Ancillary Service	20.7%
		106.6% Current Ratio	0.7
		-6.6% Days to Collect	67.3
		2.0% Avg Payment Days	55.2
		0.0% Depreciation Rate	86.6%
		-4.5% Return on Equity	100.0%
Balance Sheet		Income Statement	
Current Assets	625,200	Total Charges	9,437,722
Fixed Assets	61,871	Contract Allowance	3,532,996
Other Assets	52,028	Operating Revenue	5,904,726
Total Assets	739,099	Operating Expense	6,293,464
Current Liabilities	859,907	Operating Margin	-388,738
Long Term Liabilities	147,447	Other Income	120,483
Total Equity	-268,255	Other Expense	0
Total Liab. and Equity	739,099	Net Profit or Loss	(268,255)
235292 MEDILODGE OF SAULT STE MARIE		Proprietary - Corporation	
MEDILODGE OF SAULT STE MARIE	1/31/2018 396 Days Settled		
SAULT SAINTE MARIE, MI 49783	12/31/2018 334 Days Settled	CR Beds 114	POS Beds 0
CHIPPEWA		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	49.0%
		Length of Stay	91.7
		Average Wages	18.72
		20.2% Skilled Nursing	71.4%
		79.8% Ancillary Service	28.6%
		105.3% Current Ratio	0.6
		-5.3% Days to Collect	74.3
		-0.5% Avg Payment Days	134.8
		0.0% Depreciation Rate	193.6%
		-5.8% Return on Equity	167.8%
Balance Sheet		Income Statement	
Current Assets	700,571	Total Charges	8,189,427
Fixed Assets	280,712	Contract Allowance	1,658,182
Other Assets	136,971	Operating Revenue	6,531,245
Total Assets	1,118,254	Operating Expense	6,879,728
Current Liabilities	1,098,582	Operating Margin	-348,483
Long Term Liabilities	245,615	Other Income	-30,738
Total Equity	-225,943	Other Expense	0
Total Liab. and Equity	1,118,254	Net Profit or Loss	(379,220)

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235292 MEDILODGE OF SAULT STE MARIE				Proprietary - Corporation	
MEDILODGE OF SAULT STE MARIE		1/31/2018 396 Days Settled			
SAULT SAINTE MARIE, MI 49783		12/31/2018 334 Days Settled		CR Beds 106 POS Beds 0	
CHIPPEWA		Key Performance Ind.			
CGS (OHIO)				Occupancy Rate	50.8%
Balance Sheet		Income Statement		Length of Stay	108.7
Current Assets	518,843	Total Charges	8,155,892	Average Wages	18.72
Fixed Assets	122,491	Contract Allowance	2,827,917	34.7% Skilled Nursing	75.5%
Other Assets	55,954	Operating Revenue	5,327,975	65.3% Ancillary Service	24.5%
Total Assets	697,288	Operating Expense	5,685,929	106.7% Current Ratio	0.6
Current Liabilities	841,684	Operating Margin	-357,954	-6.7% Days to Collect	71.8
Long Term Liabilities	232,827	Other Income	-19,269	-0.4% Avg Payment Days	63.0
Total Equity	-377,223	Other Expense	0	0.0% Depreciation Rate	58.3%
Total Liab. and Equity	697,288	Net Profit or Loss	(377,223)	-7.1% Return on Equity	100.0%
235473 MEDILODGE OF SHORELINE				Nonprofit - Other	
MEDILODGE OF SHORELINE		2/28/2018 304 Days Settled			
STERLING HEIGHTS, MI 48313		6/30/2018 122 Days Settled		CR Beds 112 POS Beds 0	
MACOMB		Key Performance Ind.			
NGS (WI)				Occupancy Rate	93.1%
Balance Sheet		Income Statement		Length of Stay	84.8
Current Assets	3,563,137	Total Charges	14,170,933	Average Wages	19.08
Fixed Assets	0	Contract Allowance	3,305,139	23.3% Skilled Nursing	77.3%
Other Assets	0	Operating Revenue	10,865,794	76.7% Ancillary Service	22.7%
Total Assets	3,563,137	Operating Expense	11,347,023	104.4% Current Ratio	23.5
Current Liabilities	151,666	Operating Margin	-481,229	-4.4% Days to Collect	35.0
Long Term Liabilities	0	Other Income	24,320	0.2% Avg Payment Days	5.0
Total Equity	3,411,471	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	3,563,137	Net Profit or Loss	1,507,213	13.9% Return on Equity	44.2%

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235473 MEDILODGE OF SHORELINE				Proprietary - Corporation	
MEDILODGE OF SHORELINE		2/28/2018 304 Days Settled			
STERLING HEIGHTS, MI 48313		6/30/2018 122 Days Settled		CR Beds 112 POS Beds 0	
MACOMB				Key Performance Ind.	
NGS (WI)				Occupancy Rate	91.8%
				Length of Stay	57.0
				Average Wages	19.08
				37.7% Skilled Nursing	67.5%
				62.3% Ancillary Service	32.5%
				99.3% Current Ratio	3.0
				0.7% Days to Collect	335.5
				1.3% Avg Payment Days	92.9
				0.0% Depreciation Rate	25.3%
				2.0% Return on Equity	100.0%
<hr/>					
235296 MEDILODGE OF SOUTHFIELD				Proprietary - Corporation	
MEDILODGE OF SOUTHFIELD		12/31/2018 365 Days Settled			
SOUTHFIELD, MI 48076				CR Beds 191 POS Beds 0	
OAKLAND				Key Performance Ind.	
				Occupancy Rate	84.8%
				Length of Stay	91.1
				Average Wages	17.64
				16.3% Skilled Nursing	77.8%
				83.7% Ancillary Service	22.2%
				98.1% Current Ratio	(1.6)
				1.9% Days to Collect	(98.4)
				1.1% Avg Payment Days	16.9
				0.0% Depreciation Rate	2.8%
				3.0% Return on Equity	-19.2%

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235370 MEDILODGE OF ST CLAIR				Proprietary - Corporation	
MEDILODGE OF ST CLAIR		12/31/2018 365 Days Settled			
EAST CHINA, MI 48054				CR Beds 172 POS Beds 0	
SAINT CLAIR				Key Performance Ind.	
				Occupancy Rate	71.6%
				Length of Stay	64.0
				Average Wages	16.42
				30.1% Skilled Nursing	71.9%
				69.9% Ancillary Service	28.1%
				99.4% Current Ratio	0.8
				0.6% Days to Collect	70.0
				1.3% Avg Payment Days	24.5
				0.0% Depreciation Rate	3.5%
				1.9% Return on Equity	32.5%
<hr/>					
235416 MEDILODGE OF STERLING				Proprietary - Corporation	
MEDILODGE OF STERLING		12/31/2018 365 Days Settled			
STERLING, MI 48659				CR Beds 39 POS Beds 0	
ARENAC				Key Performance Ind.	
NGS (WI)				Occupancy Rate	76.9%
				Length of Stay	80.8
				Average Wages	15.72
				22.6% Skilled Nursing	77.0%
				77.4% Ancillary Service	23.0%
				105.4% Current Ratio	(0.3)
				-5.4% Days to Collect	(56.2)
				1.3% Avg Payment Days	24.5
				0.0% Depreciation Rate	6.7%
				-4.1% Return on Equity	17.4%

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235263 MEDILODGE OF STERLING HEIGHTS		Proprietary - Corporation	
MEDILODGE OF STERLING HEIGHTS		12/31/2018 365 Days Settled	
STERLING HEIGHTS, MI 48312		CR Beds 283 POS Beds 0	
MACOMB		Key Performance Ind.	
		Occupancy Rate	90.6%
		Length of Stay	87.6
		Average Wages	18.14
		26.6% Skilled Nursing	80.0%
		73.4% Ancillary Service	20.0%
		99.6% Current Ratio	1.1
		0.4% Days to Collect	78.4
		-0.4% Avg Payment Days	21.9
		0.0% Depreciation Rate	3.0%
		0.0% Return on Equity	-0.2%

Balance Sheet		Income Statement			
Current Assets	6,085,484	Total Charges	35,429,875		
Fixed Assets	3,517,559	Contract Allowance	9,429,095	26.6%	
Other Assets	314,689	Operating Revenue	26,000,780	73.4%	
Total Assets	9,917,732	Operating Expense	25,908,288	99.6%	
Current Liabilities	5,768,668	Operating Margin	92,492	0.4%	
Long Term Liabilities	50,930	Other Income	-101,982	-0.4%	
Total Equity	4,098,134	Other Expense	0	0.0%	
Total Liab. and Equity	9,917,732	Net Profit or Loss	(9,490)	0.0%	

235379 MEDILODGE OF TAWAS CITY		Proprietary - Corporation	
MEDILODGE OF TAWAS CITY		1/31/2018 396 Days Settled	
TAWAS CITY, MI 48763		12/31/2018 334 Days Settled	
IOSCO		CR Beds 93 POS Beds 0	
CGS (OHIO)		Key Performance Ind.	
		Occupancy Rate	65.6%
		Length of Stay	72.3
		Average Wages	17.48
		20.6% Skilled Nursing	71.5%
		79.4% Ancillary Service	28.5%
		98.3% Current Ratio	(2.5)
		1.7% Days to Collect	55.9
		-0.4% Avg Payment Days	145.7
		0.0% Depreciation Rate	260.7%
		1.2% Return on Equity	9.6%

Balance Sheet		Income Statement			
Current Assets	580,803	Total Charges	8,941,396		
Fixed Assets	234,530	Contract Allowance	1,840,209	20.6%	
Other Assets	182,978	Operating Revenue	7,101,187	79.4%	
Total Assets	998,311	Operating Expense	6,982,362	98.3%	
Current Liabilities	-230,102	Operating Margin	118,825	1.7%	
Long Term Liabilities	313,302	Other Income	-31,257	-0.4%	
Total Equity	915,111	Other Expense	0	0.0%	
Total Liab. and Equity	998,311	Net Profit or Loss	87,567	1.2%	

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235379 MEDILODGE OF TAWAS CITY		Proprietary - Corporation	
MEDILODGE OF TAWAS CITY	1/31/2018 396 Days Settled		
TAWAS CITY, MI 48763	12/31/2018 334 Days Settled	CR Beds 93	POS Beds 0
IOSCO		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	67.4%
		Length of Stay	54.1
		Average Wages	17.48
		35.0% Skilled Nursing	66.4%
		65.0% Ancillary Service	33.6%
		107.7% Current Ratio	0.8
		-7.7% Days to Collect	88.1
		3.5% Avg Payment Days	65.4
		0.0% Depreciation Rate	37.6%
		-4.2% Return on Equity	100.0%

Balance Sheet		Income Statement			
Current Assets	674,489	Total Charges	8,478,593		
Fixed Assets	157,331	Contract Allowance	2,967,638		
Other Assets	45,647	Operating Revenue	5,510,955		
Total Assets	<u>877,467</u>	Operating Expense	5,932,724		
Current Liabilities	882,243	Operating Margin	-421,769		
Long Term Liabilities	226,820	Other Income	190,173		
Total Equity	-231,596	Other Expense	0		
Total Liab. and Equity	<u>877,467</u>	Net Profit or Loss	<u>(231,596)</u>		

235300 MEDILODGE OF TAYLOR		Proprietary - Corporation	
MEDILODGE OF TAYLOR	12/31/2018 365 Days Settled		
TAYLOR, MI 48180		CR Beds 142	POS Beds 0
WAYNE		Key Performance Ind.	
		Occupancy Rate	87.2%
		Length of Stay	59.1
		Average Wages	17.17
		27.7% Skilled Nursing	64.7%
		72.3% Ancillary Service	35.3%
		98.1% Current Ratio	1.0
		1.9% Days to Collect	68.5
		1.3% Avg Payment Days	27.2
		0.0% Depreciation Rate	4.6%
		3.2% Return on Equity	12.5%

Balance Sheet		Income Statement			
Current Assets	2,977,395	Total Charges	19,161,996		
Fixed Assets	3,039,569	Contract Allowance	5,314,814		
Other Assets	387,473	Operating Revenue	13,847,182		
Total Assets	<u>6,404,437</u>	Operating Expense	13,581,965		
Current Liabilities	2,839,319	Operating Margin	265,217		
Long Term Liabilities	34,635	Other Income	176,407		
Total Equity	3,530,483	Other Expense	0		
Total Liab. and Equity	<u>6,404,437</u>	Net Profit or Loss	<u>441,624</u>		

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235336 MEDILODGE OF TRAVERSE CITY		Proprietary - Corporation	
MEDILODGE OF TRAVERSE CITY	1/31/2018 396 Days Settled		
TRAVERSE CITY, MI 49686	12/31/2018 334 Days Settled	CR Beds 84	POS Beds 0
GRAND TRAVERSE		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	65.4%
		Length of Stay	80.0
		Average Wages	19.78
		13.6% Skilled Nursing	75.9%
		86.4% Ancillary Service	24.1%
		115.3% Current Ratio	(1.3)
		-15.3% Days to Collect	72.8
		-1.0% Avg Payment Days	112.8
		0.0% Depreciation Rate	163.4%
		-16.3% Return on Equity	39.3%

Balance Sheet		Income Statement			
Current Assets	-1,717,944	Total Charges	7,478,943		
Fixed Assets	415,632	Contract Allowance	1,019,705	13.6%	
Other Assets	255,927	Operating Revenue	6,459,238	86.4%	
Total Assets	-1,046,385	Operating Expense	7,448,357	115.3%	
Current Liabilities	1,302,042	Operating Margin	-989,119	-15.3%	
Long Term Liabilities	337,394	Other Income	-65,552	-1.0%	
Total Equity	-2,685,821	Other Expense	0	0.0%	
Total Liab. and Equity	-1,046,385	Net Profit or Loss	(1,054,673)	-16.3%	

235336 MEDILODGE OF TRAVERSE CITY		Proprietary - Corporation	
MEDILODGE OF TRAVERSE CITY	1/31/2018 396 Days Settled		
TRAVERSE CITY, MI 49686	12/31/2018 334 Days Settled	CR Beds 84	POS Beds 0
GRAND TRAVERSE		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	62.1%
		Length of Stay	60.7
		Average Wages	19.78
		32.3% Skilled Nursing	79.0%
		67.7% Ancillary Service	21.0%
		118.0% Current Ratio	0.0
		-18.0% Days to Collect	4.7
		0.5% Avg Payment Days	63.9
		0.0% Depreciation Rate	43.6%
		-17.5% Return on Equity	100.0%

Balance Sheet		Income Statement			
Current Assets	-40,009	Total Charges	7,378,554		
Fixed Assets	153,524	Contract Allowance	2,380,183	32.3%	
Other Assets	41,230	Operating Revenue	4,998,371	67.7%	
Total Assets	154,745	Operating Expense	5,898,497	118.0%	
Current Liabilities	800,328	Operating Margin	-900,126	-18.0%	
Long Term Liabilities	231,083	Other Income	23,460	0.5%	
Total Equity	-876,666	Other Expense	0	0.0%	
Total Liab. and Equity	154,745	Net Profit or Loss	(876,666)	-17.5%	

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235542 MEDILODGE OF WESTWOOD				Proprietary - Corporation	
MEDILODGE OF WESTWOOD		12/31/2018 365 Days Settled			
KALAMAZOO, MI 49007		CR Beds 97 POS Beds 0			
KALAMAZOO		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		67.6%	
Balance Sheet		Income Statement		Length of Stay	
				55.2	
Current Assets	457,724	Total Charges	10,396,413	Average Wages	
				19.40	
Fixed Assets	199,972	Contract Allowance	3,245,681	Skilled Nursing	
			31.2%	73.6%	
Other Assets	123,824	Operating Revenue	7,150,732	Ancillary Service	
			68.8%	26.4%	
Total Assets	781,520	Operating Expense	7,396,636	Current Ratio	
			103.4%	0.2	
Current Liabilities	1,850,865	Operating Margin	-245,904	Days to Collect	
			-3.4%	20.0	
Long Term Liabilities	566,136	Other Income	-11,524	Avg Payment Days	
			-0.2%	55.1	
Total Equity	-1,635,481	Other Expense	0	Depreciation Rate	
			0.0%	46.5%	
Total Liab. and Equity	781,520	Net Profit or Loss	(257,428)	Return on Equity	
			-3.6%	15.7%	
<hr/>					
235630 MEDILODGE OF WYOMING				Proprietary - Corporation	
MEDILODGE OF WYOMING		12/31/2018 365 Days Settled			
WYOMING, MI 49418		CR Beds 80 POS Beds 0			
KENT		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		81.2%	
Balance Sheet		Income Statement		Length of Stay	
				77.0	
Current Assets	610,546	Total Charges	9,527,153	Average Wages	
				20.74	
Fixed Assets	58,513	Contract Allowance	2,021,370	Skilled Nursing	
			21.2%	79.3%	
Other Assets	48,011	Operating Revenue	7,505,783	Ancillary Service	
			78.8%	20.7%	
Total Assets	717,070	Operating Expense	7,282,458	Current Ratio	
			97.0%	0.4	
Current Liabilities	1,738,639	Operating Margin	223,325	Days to Collect	
			3.0%	25.6	
Long Term Liabilities	473,975	Other Income	60,488	Avg Payment Days	
			0.8%	53.8	
Total Equity	-1,495,544	Other Expense	0	Depreciation Rate	
			0.0%	214.4%	
Total Liab. and Equity	717,070	Net Profit or Loss	283,813	Return on Equity	
			3.8%	-19.0%	

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235312 METRON OF BIG RAPIDS				Proprietary - Corporation	
METRON OF BIG RAPIDS		12/31/2018 365 Days Settled			
BIG RAPIDS, MI 49307		CR Beds 78		POS Beds 0	
MECOSTA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.6%	
Balance Sheet		Income Statement		Length of Stay	
				107.8	
Current Assets	-1,934,052	Total Charges	12,469,591	Average Wages	17.99
Fixed Assets	0	Contract Allowance	5,134,127	41.2%	Skilled Nursing
Other Assets	0	Operating Revenue	7,335,464	58.8%	Ancillary Service
Total Assets	<u>-1,934,052</u>	Operating Expense	<u>7,633,061</u>	104.1%	Current Ratio
Current Liabilities	194,099	Operating Margin	-297,597	-4.1%	Days to Collect
Long Term Liabilities	0	Other Income	169,514	2.3%	Avg Payment Days
Total Equity	<u>-2,128,151</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>-1,934,052</u>	Net Profit or Loss	<u>(140,847)</u>	-1.9%	Return on Equity
					6.6%
235294 METRON OF CEDAR SPRINGS				Proprietary - Corporation	
METRON OF CEDAR SPRINGS		12/31/2018 365 Days Settled			
CEDAR SPRINGS, MI 49319		CR Beds 77		POS Beds 0	
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.2%	
Balance Sheet		Income Statement		Length of Stay	
				70.5	
Current Assets	5,357,956	Total Charges	13,584,613	Average Wages	18.68
Fixed Assets	0	Contract Allowance	6,142,808	45.2%	Skilled Nursing
Other Assets	0	Operating Revenue	7,441,805	54.8%	Ancillary Service
Total Assets	<u>5,357,956</u>	Operating Expense	<u>7,410,043</u>	99.6%	Current Ratio
Current Liabilities	130,780	Operating Margin	31,762	0.4%	Days to Collect
Long Term Liabilities	0	Other Income	3,204	0.0%	Avg Payment Days
Total Equity	<u>5,227,176</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>5,357,956</u>	Net Profit or Loss	<u>8,667</u>	0.1%	Return on Equity
					0.2%

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235355 METRON OF LAMONT				Proprietary - Corporation	
METRON OF LAMONT		12/31/2018 365 Days Settled			
LAMONT, MI 49430				CR Beds 39	POS Beds 0
OTTAWA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	82.0%
Balance Sheet		Income Statement		Length of Stay	108.1
Current Assets	-556,283	Total Charges	5,948,805	Average Wages	19.46
Fixed Assets	0	Contract Allowance	2,444,175	41.1%	Skilled Nursing 71.8%
Other Assets	0	Operating Revenue	3,504,630	58.9%	Ancillary Service 28.2%
Total Assets	<u>-556,283</u>	Operating Expense	3,384,002	96.6%	Current Ratio (3.1)
Current Liabilities	179,674	Operating Margin	120,628	3.4%	Days to Collect 3.4
Long Term Liabilities	0	Other Income	2,685	0.1%	Avg Payment Days 15.9
Total Equity	<u>-735,957</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>-556,283</u>	Net Profit or Loss	<u>102,810</u>	2.9%	Return on Equity -14.0%
235020 MICHIGAN MASONIC HOME				Nonprofit - Other	
MICHIGAN MASONIC HOME		3/31/2018 365 Days Settled			
ALMA, MI 48801				CR Beds 425	POS Beds 0
GRATIOT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	80.3%
Balance Sheet		Income Statement		Length of Stay	325.1
Current Assets	11,748,026	Total Charges	42,710,366	Average Wages	22.06
Fixed Assets	19,373,948	Contract Allowance	9,108,626	21.3%	Skilled Nursing 65.2%
Other Assets	7,497,279	Operating Revenue	33,601,740	78.7%	Ancillary Service 16.4%
Total Assets	<u>38,619,253</u>	Operating Expense	31,321,544	93.2%	Current Ratio 2.2
Current Liabilities	5,346,014	Operating Margin	2,280,196	6.8%	Days to Collect 55.5
Long Term Liabilities	0	Other Income	2,454,382	7.3%	Avg Payment Days 27.6
Total Equity	<u>33,273,239</u>	Other Expense	0	0.0%	Depreciation Rate 3.4%
Total Liab. and Equity	<u>38,619,253</u>	Net Profit or Loss	<u>4,552,543</u>	13.5%	Return on Equity 13.7%

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235595 MISSION POINT NSG & PHYSICAL REHAB CTR OF DETROIT				Proprietary - Corporation		
MISSION POINT NSG & PHYSICAL REHAB CTR OF DETROIT		10/11/2018 284 Days Settled				
DETROIT, MI 48207		12/31/2018 81 Days Settled		CR Beds 81 POS Beds 0		
WAYNE		Key Performance Ind.				
NGS (WI)				Occupancy Rate	68.4%	
Balance Sheet		Income Statement		Length of Stay	542.5	
Current Assets	1,876,144	Total Charges	2,338,916	Average Wages	17.41	
Fixed Assets	79,194	Contract Allowance	1	0.0%	Skilled Nursing	89.0%
Other Assets	0	Operating Revenue	2,338,915	100.0%	Ancillary Service	11.0%
Total Assets	<u>1,955,338</u>	Operating Expense	4,298,899	183.8%	Current Ratio	0.4
Current Liabilities	5,060,495	Operating Margin	-1,959,984	-83.8%	Days to Collect	295.1
Long Term Liabilities	1,295,402	Other Income	20,491	0.9%	Avg Payment Days	429.7
Total Equity	-4,400,559	Other Expense	0	0.0%	Depreciation Rate	13.6%
Total Liab. and Equity	<u>1,955,338</u>	Net Profit or Loss	<u>(1,939,493)</u>	-82.9%	Return on Equity	44.1%

235595 MISSION POINT NSG & PHYSICAL REHAB CTR OF DETROIT				Proprietary - Corporation		
MISSION POINT NSG & PHYSICAL REHAB CTR OF DETROIT		10/11/2018 284 Days Settled				
DETROIT, MI 48207		12/31/2018 81 Days Settled		CR Beds 59 POS Beds 0		
WAYNE		Key Performance Ind.				
NGS (WI)				Occupancy Rate	43.9%	
Balance Sheet		Income Statement		Length of Stay	123.5	
Current Assets	1,266,788	Total Charges	1,003,477	Average Wages	17.41	
Fixed Assets	2,884,349	Contract Allowance	303,712	30.3%	Skilled Nursing	69.2%
Other Assets	3,044,536	Operating Revenue	699,765	69.7%	Ancillary Service	30.8%
Total Assets	<u>7,195,673</u>	Operating Expense	1,264,734	180.7%	Current Ratio	1.4
Current Liabilities	883,334	Operating Margin	-564,969	-80.7%	Days to Collect	340.6
Long Term Liabilities	2,798,092	Other Income	253	0.0%	Avg Payment Days	100.8
Total Equity	3,514,247	Other Expense	0	0.0%	Depreciation Rate	8.8%
Total Liab. and Equity	<u>7,195,673</u>	Net Profit or Loss	<u>(564,716)</u>	-80.7%	Return on Equity	-16.1%

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235722 MISSION POINT NURSING AND REHAB CENTER OF HOLLY		Proprietary - Corporation	
MISSION POINT NURSING AND REHAB CENTER OF HOLLY		12/31/2018 365 Days Settled	
HOLLY, MI 48442		CR Beds 66 POS Beds 0	
OAKLAND		Key Performance Ind.	
WPS MI		Occupancy Rate	79.0%
Balance Sheet		Income Statement	
Current Assets	1,101,309	Total Charges	7,228,297
Fixed Assets	9,217,194	Contract Allowance	1,357,637
Other Assets	47,813	Operating Revenue	5,870,660
Total Assets	10,366,316	Operating Expense	6,854,648
Current Liabilities	1,801,469	Operating Margin	-983,988
Long Term Liabilities	7,692,960	Other Income	0
Total Equity	871,887	Other Expense	0
Total Liab. and Equity	10,366,316	Net Profit or Loss	(983,988)
		18.8%	Skilled Nursing 80.4%
		81.2%	Ancillary Service 19.6%
		116.8%	Current Ratio 0.6
		-16.8%	Days to Collect 69.1
		0.0%	Avg Payment Days 53.2
		0.0%	Depreciation Rate 11.6%
		-16.8%	Return on Equity -112.9%
235076 NEWAYGO CO MEDICAL CARE FACILI		Government - County	
NEWAYGO CO MEDICAL CARE FACILI		12/31/2018 365 Days Settled	
FREMONT, MI 49412		CR Beds 116 POS Beds 0	
NEWAYGO		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	84.2%
Balance Sheet		Income Statement	
Current Assets	3,258,143	Total Charges	13,649,704
Fixed Assets	3,725,196	Contract Allowance	1,561,419
Other Assets	3,614,992	Operating Revenue	12,088,285
Total Assets	10,598,331	Operating Expense	11,824,381
Current Liabilities	1,604,249	Operating Margin	263,904
Long Term Liabilities	518,298	Other Income	64,422
Total Equity	8,475,784	Other Expense	0
Total Liab. and Equity	10,598,331	Net Profit or Loss	293,589
		11.4%	Skilled Nursing 90.8%
		88.6%	Ancillary Service 9.2%
		97.8%	Current Ratio 2.0
		2.2%	Days to Collect 30.6
		0.5%	Avg Payment Days 42.0
		0.0%	Depreciation Rate 2.9%
		2.4%	Return on Equity 3.5%

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235367 NORLITE NURSING CENTER		Proprietary - Corporation	
NORLITE NURSING CENTER		12/31/2018 365 Days Settled	
MARQUETTE, MI 49855		CR Beds 99 POS Beds 0	
MARQUETTE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	84.3%
		Length of Stay	176.3
		Average Wages	17.41
		26.2% Skilled Nursing	85.8%
		73.8% Ancillary Service	14.2%
		93.2% Current Ratio	5.2
		6.8% Days to Collect	55.4
		1.2% Avg Payment Days	34.6
		0.0% Depreciation Rate	3.9%
		7.1% Return on Equity	15.6%

Balance Sheet		Income Statement	
Current Assets	4,491,950	Total Charges	12,781,261
Fixed Assets	688,412	Contract Allowance	3,343,330
Other Assets	0	Operating Revenue	9,437,931
Total Assets	5,180,362	Operating Expense	8,797,166
Current Liabilities	860,982	Operating Margin	640,765
Long Term Liabilities	0	Other Income	112,351
Total Equity	4,319,380	Other Expense	0
Total Liab. and Equity	5,180,362	Net Profit or Loss	671,953

235373 NORTH OTTAWA CARE CENTER		Nonprofit - Other	
NORTH OTTAWA CARE CENTER		6/30/2018 365 Days Settled	
SPRING LAKE, MI 49456		CR Beds 84 POS Beds 0	
OTTAWA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	87.8%
		Length of Stay	83.6
		Average Wages	17.63
		6.5% Skilled Nursing	78.0%
		93.5% Ancillary Service	22.0%
		110.3% Current Ratio	0.1
		-10.3% Days to Collect	35.8
		0.6% Avg Payment Days	234.7
		0.0% Depreciation Rate	6.1%
		-9.7% Return on Equity	-49.1%

Balance Sheet		Income Statement	
Current Assets	436,740	Total Charges	8,754,476
Fixed Assets	6,282,500	Contract Allowance	568,546
Other Assets	1,088,776	Operating Revenue	8,185,930
Total Assets	7,808,016	Operating Expense	9,025,557
Current Liabilities	6,194,443	Operating Margin	-839,627
Long Term Liabilities	0	Other Income	47,067
Total Equity	1,613,573	Other Expense	0
Total Liab. and Equity	7,808,016	Net Profit or Loss	(792,560)

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235718 NOVI LAKES HEALTH CAMPUS				Proprietary - Corporation	
NOVI LAKES HEALTH CAMPUS		12/31/2018 365 Days Settled			
NOVI, MI 48377		CR Beds 92 POS Beds 0			
OAKLAND		Key Performance Ind.			
WPS MI		Occupancy Rate		84.4%	
Balance Sheet		Income Statement		Length of Stay	
				36.1	
Current Assets	-1,788,831	Total Charges	13,349,306	Average Wages	
Fixed Assets	12,418,680	Contract Allowance	3,308,984	20.05	
Other Assets	749,350	Operating Revenue	10,040,322	24.8%	
Total Assets	11,379,199	Operating Expense	9,502,232	75.2%	
Current Liabilities	503,741	Operating Margin	538,090	94.6%	
Long Term Liabilities	10,888,362	Other Income	6,000	5.4%	
Total Equity	-12,904	Other Expense	0	0.1%	
Total Liab. and Equity	11,379,199	Net Profit or Loss	544,090	0.0%	
				0.0%	
				5.4%	
				4,216.4%	

235703 OAKLAND MANOR NURSING & REHAB CENTER LLC				Proprietary - Other	
OAKLAND MANOR NURSING & REHAB CENTER LLC		12/31/2018 365 Days Settled			
PONTIAC, MI 48342		CR Beds 39 POS Beds 0			
OAKLAND		Key Performance Ind.			
WPS MI		Occupancy Rate		43.9%	
Balance Sheet		Income Statement		Length of Stay	
				36.8	
Current Assets	-69,345	Total Charges	3,542,467	Average Wages	
Fixed Assets	1,875,602	Contract Allowance	1,194,508	20.35	
Other Assets	0	Operating Revenue	2,347,959	33.7%	
Total Assets	1,806,257	Operating Expense	2,536,823	66.3%	
Current Liabilities	850,856	Operating Margin	-188,864	108.0%	
Long Term Liabilities	1,101,655	Other Income	0	-8.0%	
Total Equity	-146,254	Other Expense	0	0.0%	
Total Liab. and Equity	1,806,257	Net Profit or Loss	(333,350)	0.0%	
				-14.2%	
				227.9%	

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235207 OAKPOINTE SENIOR CARE AND REHAB CENTER				Proprietary - Corporation	
OAKPOINTE SENIOR CARE AND REHAB CENTER 12/31/2018 365 Days Settled					
DETROIT, MI 48235				CR Beds 133 POS Beds 0	
WAYNE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 92.1%	
Balance Sheet		Income Statement		Length of Stay 104.3	
Current Assets	2,098,715	Total Charges	15,701,941	Average Wages 19.66	
Fixed Assets	686,127	Contract Allowance	2,556,719	16.3% Skilled Nursing 80.7%	
Other Assets	0	Operating Revenue	13,145,222	83.7% Ancillary Service 19.3%	
Total Assets	2,784,842	Operating Expense	13,332,160	101.4% Current Ratio 4.6	
Current Liabilities	451,641	Operating Margin	-186,938	-1.4% Days to Collect 42.6	
Long Term Liabilities	0	Other Income	571,358	4.3% Avg Payment Days 16.5	
Total Equity	2,333,201	Other Expense	0	0.0% Depreciation Rate 21.3%	
Total Liab. and Equity	2,784,842	Net Profit or Loss	199,414	1.5% Return on Equity 8.5%	
235322 OAKRIDGE MANOR NURSING & REHAB CENTER LLC				Proprietary - Corporation	
OAKRIDGE MANOR NURSING & REHAB CENTER LLC 12/31/2018 365 Days Settled					
FERNDALE, MI 48220				CR Beds 64 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 66.4%	
Balance Sheet		Income Statement		Length of Stay 121.2	
Current Assets	444,235	Total Charges	4,310,696	Average Wages 17.70	
Fixed Assets	116,030	Contract Allowance	690,924	16.0% Skilled Nursing 83.3%	
Other Assets	3,500	Operating Revenue	3,619,772	84.0% Ancillary Service 16.7%	
Total Assets	563,765	Operating Expense	3,505,863	96.9% Current Ratio 0.2	
Current Liabilities	1,940,091	Operating Margin	113,909	3.1% Days to Collect 59.7	
Long Term Liabilities	0	Other Income	3,142	0.1% Avg Payment Days 126.0	
Total Equity	-1,376,326	Other Expense	0	0.0% Depreciation Rate 91.2%	
Total Liab. and Equity	563,765	Net Profit or Loss	5,673	0.2% Return on Equity -0.4%	

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235072 OAKVIEW MEDICAL CARE FACILITY				Government - City-County	
OAKVIEW MEDICAL CARE FACILITY				12/31/2018 365 Days Settled	
LUDINGTON, MI 49431				CR Beds 96 POS Beds 0	
MASON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 97.5%	
Balance Sheet		Income Statement		Length of Stay 284.8	
Current Assets	11,051,691	Total Charges	12,953,056	Average Wages 21.65	
Fixed Assets	3,637,013	Contract Allowance	921,802	7.1% Skilled Nursing 97.2%	
Other Assets	0	Operating Revenue	12,031,254	92.9% Ancillary Service 2.8%	
Total Assets	14,688,704	Operating Expense	12,932,492	107.5% Current Ratio 7.0	
Current Liabilities	1,579,409	Operating Margin	-901,238	-7.5% Days to Collect 68.7	
Long Term Liabilities	0	Other Income	2,093,226	17.4% Avg Payment Days 40.3	
Total Equity	13,109,295	Other Expense	0	0.0% Depreciation Rate 3.8%	
Total Liab. and Equity	14,688,704	Net Profit or Loss	1,191,987	9.9% Return on Equity 9.1%	

235002 OCEANA CO MD CARE FACILITY				Government - County	
OCEANA CO MD CARE FACILITY				12/31/2018 365 Days Settled	
HART, MI 49420				CR Beds 115 POS Beds 0	
OCEANA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 88.3%	
Balance Sheet		Income Statement		Length of Stay 172.4	
Current Assets	6,927,239	Total Charges	16,229,074	Average Wages 20.92	
Fixed Assets	17,738,117	Contract Allowance	942,572	5.8% Skilled Nursing 87.5%	
Other Assets	1,652,761	Operating Revenue	15,286,502	94.2% Ancillary Service 12.5%	
Total Assets	26,318,117	Operating Expense	18,316,121	119.8% Current Ratio 1.5	
Current Liabilities	4,766,542	Operating Margin	-3,029,619	-19.8% Days to Collect 45.9	
Long Term Liabilities	3,488,675	Other Income	3,059,137	20.0% Avg Payment Days 22.0	
Total Equity	18,062,900	Other Expense	0	0.0% Depreciation Rate 4.9%	
Total Liab. and Equity	26,318,117	Net Profit or Loss	29,518	0.2% Return on Equity 0.2%	

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235500 OMNI CONTINUING CARE				Proprietary - Corporation	
OMNI CONTINUING CARE		12/31/2018 365 Days Settled			
DETROIT, MI 48213		CR Beds 136 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		78.1%	
Balance Sheet		Income Statement		Length of Stay	
				376.6	
Current Assets	5,668,731	Total Charges	22,764,804	Average Wages	
Fixed Assets	1,326,105	Contract Allowance	6,229,192	21.55	
Other Assets	6,705	Operating Revenue	16,535,612	27.4%	
Total Assets	7,001,541	Operating Expense	18,482,464	72.6%	
Current Liabilities	1,086,687	Operating Margin	-1,946,852	111.8%	
Long Term Liabilities	15,190,697	Other Income	10,173	-11.8%	
Total Equity	-9,275,843	Other Expense	0	0.1%	
Total Liab. and Equity	7,001,541	Net Profit or Loss	(1,936,679)	0.0%	
				Depreciation Rate	
				64.0%	
				Return on Equity	
				20.9%	

235611 ORCHARD CREEK SKILLED NURSING				Proprietary - Corporation	
ORCHARD CREEK SKILLED NURSING		12/31/2018 365 Days Settled			
TRAVERSE CITY, MI 49684		CR Beds 22 POS Beds 0			
LEELANAU		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.2%	
Balance Sheet		Income Statement		Length of Stay	
				25.1	
Current Assets	555,212	Total Charges	7,816,539	Average Wages	
Fixed Assets	44,534	Contract Allowance	2,019,848	20.36	
Other Assets	0	Operating Revenue	5,796,691	25.8%	
Total Assets	599,746	Operating Expense	5,618,469	74.2%	
Current Liabilities	452,931	Operating Margin	178,222	96.9%	
Long Term Liabilities	45,000	Other Income	207,634	3.1%	
Total Equity	101,815	Other Expense	0	3.6%	
Total Liab. and Equity	599,746	Net Profit or Loss	385,856	0.0%	
				Depreciation Rate	
				196.3%	
				Return on Equity	
				379.0%	

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235721 ORCHARD GROVE HEALTH CAMPUS				Proprietary - Corporation	
ORCHARD GROVE HEALTH CAMPUS		12/31/2018 365 Days Settled			
ROMEO, MI 48065		CR Beds 128 POS Beds 0			
MACOMB		Key Performance Ind.			
WPS MI		Occupancy Rate		80.8%	
Balance Sheet		Income Statement		Length of Stay	
				83.0	
Current Assets	-3,895,654	Total Charges	10,958,475	Average Wages	
Fixed Assets	18,565,612	Contract Allowance	1,401,402	19.40	
Other Assets	1,731,064	Operating Revenue	9,557,073	12.8%	
Total Assets	16,401,022	Operating Expense	9,857,819	87.2%	
Current Liabilities	707,237	Operating Margin	-300,746	103.1%	
Long Term Liabilities	15,698,925	Other Income	38,543	-3.1%	
Total Equity	-5,140	Other Expense	0	0.4%	
Total Liab. and Equity	16,401,022	Net Profit or Loss	(262,203)	0.0%	
				Return on Equity	
				5,101.2%	
235569 OVID HEALTHCARE CENTER				Proprietary - Other	
OVID HEALTHCARE CENTER		12/31/2018 365 Days Settled			
OVID, MI 48866		CR Beds 94 POS Beds 0			
CLINTON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		63.7%	
Balance Sheet		Income Statement		Length of Stay	
				341.8	
Current Assets	476,170	Total Charges	7,856,735	Average Wages	
Fixed Assets	568,217	Contract Allowance	1,493,980	21.07	
Other Assets	4,150	Operating Revenue	6,362,755	19.0%	
Total Assets	1,048,537	Operating Expense	6,631,176	81.0%	
Current Liabilities	425,530	Operating Margin	-268,421	104.2%	
Long Term Liabilities	254,351	Other Income	1,416	-4.2%	
Total Equity	368,656	Other Expense	0	0.0%	
Total Liab. and Equity	1,048,537	Net Profit or Loss	(267,005)	0.0%	
				Return on Equity	
				-72.4%	

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235038 PILGRIM MANOR				Nonprofit - Church	
PILGRIM MANOR		12/31/2018 365 Days Settled			
GRAND RAPIDS, MI 49505				CR Beds 178 POS Beds 0	
KENT				Key Performance Ind.	
NGS (WI)				Occupancy Rate	62.2%
Balance Sheet		Income Statement		Length of Stay	174.1
Current Assets	903,406	Total Charges	9,778,838	Average Wages	17.74
Fixed Assets	8,431,369	Contract Allowance	2,452,458	25.1%	Skilled Nursing 55.3%
Other Assets	0	Operating Revenue	7,326,380	74.9%	Ancillary Service 13.5%
Total Assets	<u>9,334,775</u>	Operating Expense	9,610,873	131.2%	Current Ratio 0.1
Current Liabilities	7,346,980	Operating Margin	-2,284,493	-31.2%	Days to Collect 43.0
Long Term Liabilities	0	Other Income	935,953	12.8%	Avg Payment Days 13.8
Total Equity	<u>1,987,795</u>	Other Expense	0	0.0%	Depreciation Rate 7.7%
Total Liab. and Equity	<u>9,334,775</u>	Net Profit or Loss	<u>(1,460,369)</u>	-19.9%	Return on Equity -73.5%
235559 PINE CREEK MANOR SKILLED NURSING & REHAB CENTER				Proprietary - Other	
PINE CREEK MANOR SKILLED NURSING & REHAB CENTER		7/31/2018 212 Days Settled			
WAYNE, MI 48184		12/31/2018 153 Days Settled		CR Beds 49 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	76.5%
Balance Sheet		Income Statement		Length of Stay	112.0
Current Assets	16,033,889	Total Charges	2,962,136	Average Wages	19.02
Fixed Assets	414,701	Contract Allowance	861,294	29.1%	Skilled Nursing 82.6%
Other Assets	0	Operating Revenue	2,100,842	70.9%	Ancillary Service 17.4%
Total Assets	<u>16,448,590</u>	Operating Expense	2,412,837	114.9%	Current Ratio 0.7
Current Liabilities	23,088,606	Operating Margin	-311,995	-14.9%	Days to Collect 2,619.0
Long Term Liabilities	110,396	Other Income	930	0.0%	Avg Payment Days 25.8
Total Equity	<u>-6,750,412</u>	Other Expense	0	0.0%	Depreciation Rate 13.5%
Total Liab. and Equity	<u>16,448,590</u>	Net Profit or Loss	<u>(311,065)</u>	-14.8%	Return on Equity 4.6%

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235559 PINE CREEK MANOR SKILLED NURSING & REHAB CENTER				Proprietary - Corporation	
PINE CREEK MANOR SKILLED NURSING & REHAB CENTER				7/31/2018 212 Days Settled	
WAYNE, MI 48184		12/31/2018 153 Days Settled		CR Beds 49	POS Beds 0
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	86.5%
Balance Sheet		Income Statement		Length of Stay	103.0
Current Assets	713,759	Total Charges	1,821,858	Average Wages	19.02
Fixed Assets	26,559	Contract Allowance	234,210	12.9% Skilled Nursing	83.6%
Other Assets	-400	Operating Revenue	1,587,648	87.1% Ancillary Service	16.4%
Total Assets	739,918	Operating Expense	1,332,501	83.9% Current Ratio	0.8
Current Liabilities	905,219	Operating Margin	255,147	16.1% Days to Collect	69.8
Long Term Liabilities	-364,602	Other Income	124	0.0% Avg Payment Days	124.2
Total Equity	199,301	Other Expense	0	0.0% Depreciation Rate	395.6%
Total Liab. and Equity	739,918	Net Profit or Loss	224,650	14.1% Return on Equity	112.7%
235164 PINE RIDGE - A REHABILITATION AND NURSING CENTER				Nonprofit - Other	
PINE RIDGE - A REHABILITATION AND NURSING CENTER				9/30/2018 365 Days Settled	
STEVENSVILLE, MI 49127				CR Beds 111	POS Beds 0
BERRIEN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	91.2%
Balance Sheet		Income Statement		Length of Stay	94.3
Current Assets	2,726,466	Total Charges	16,021,722	Average Wages	20.17
Fixed Assets	8,993,233	Contract Allowance	5,239,398	32.7% Skilled Nursing	67.0%
Other Assets	94,641	Operating Revenue	10,782,324	67.3% Ancillary Service	33.0%
Total Assets	11,814,340	Operating Expense	11,143,031	103.3% Current Ratio	2.1
Current Liabilities	1,309,624	Operating Margin	-360,707	-3.3% Days to Collect	41.5
Long Term Liabilities	7,359,434	Other Income	15,779	0.1% Avg Payment Days	39.8
Total Equity	3,145,282	Other Expense	0	0.0% Depreciation Rate	5.7%
Total Liab. and Equity	11,814,340	Net Profit or Loss	(684,815)	-6.4% Return on Equity	-21.8%

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235324 PINE RIVER HEALTHCARE CENTER		Proprietary - Other	
PINE RIVER HEALTHCARE CENTER		12/31/2018 365 Days Settled	
SAINT LOUIS, MI 48880		CR Beds 81 POS Beds 0	
GRATIOT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	50.9%
Balance Sheet		Income Statement	
Current Assets	20,141,091	Total Charges	4,778,691
Fixed Assets	560,622	Contract Allowance	1,138,441
Other Assets	0	Operating Revenue	3,640,250
Total Assets	<u>20,701,713</u>	Operating Expense	4,677,651
Current Liabilities	30,490,840	Operating Margin	-1,037,401
Long Term Liabilities	115,579	Other Income	418
Total Equity	-9,904,706	Other Expense	0
Total Liab. and Equity	<u>20,701,713</u>	Net Profit or Loss	<u>(1,036,983)</u>
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		-28.5%	-28.5%
		0.0%	0.0%
		0.0%	0.0%
		-28.5%	-28.5%
		23.8%	76.2%
		128.5%	128.5%
		-28.5%	-28.5%
		0.0%	0.0%
		0.0%	0.0%
		-28.5%	-28.5%
		23.8%	76.2%
		128.5%	128.5%
		-28.5%	-28.5%
		0.0%	0.0%
		0.0%	0.0%
		-28.5%	-28.5%
		23.8%	76.2%
		128.5%	128.5%
		-28.5%	-28.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235637 PLAINWELL PINES NURSING AND REHABILITATION COMMUNI				Proprietary - Corporation	
PLAINWELL PINES NURSING AND REHABILITATION COMMUNI		12/31/2018 365 Days Settled			
PLAINWELL, MI 49080		CR Beds 35 POS Beds 0			
KALAMAZOO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.7%	
Balance Sheet		Income Statement		Length of Stay	
				147.0	
Current Assets	308,962	Total Charges	4,179,895	Average Wages	21.00
Fixed Assets	331,135	Contract Allowance	1,577,148	37.7%	Skilled Nursing
Other Assets	58,844	Operating Revenue	2,602,747	62.3%	Ancillary Service
Total Assets	698,941	Operating Expense	2,774,853	106.6%	Current Ratio
Current Liabilities	450,866	Operating Margin	-172,106	-6.6%	Days to Collect
Long Term Liabilities	0	Other Income	368,023	14.1%	Avg Payment Days
Total Equity	248,075	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	698,941	Net Profit or Loss	147,227	5.7%	Return on Equity

235310 PORTER HILLS HEALTH CENTER				Nonprofit - Church	
PORTER HILLS HEALTH CENTER		6/30/2018 365 Days Settled			
GRAND RAPIDS, MI 49546		CR Beds 293 POS Beds 0			
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		81.4%	
Balance Sheet		Income Statement		Length of Stay	
				247.4	
Current Assets	1,380,043	Total Charges	17,302,089	Average Wages	18.78
Fixed Assets	21,918,359	Contract Allowance	1,677,299	9.7%	Skilled Nursing
Other Assets	3,627,798	Operating Revenue	15,624,790	90.3%	Ancillary Service
Total Assets	26,926,200	Operating Expense	20,779,058	133.0%	Current Ratio
Current Liabilities	546,818	Operating Margin	-5,154,268	-33.0%	Days to Collect
Long Term Liabilities	39,235,892	Other Income	5,184,165	33.2%	Avg Payment Days
Total Equity	-12,856,510	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	26,926,200	Net Profit or Loss	(52,359)	-0.3%	Return on Equity

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235520 PROMEDICA MONROE SKILLED NURSING AND REHAB				Nonprofit - Other	
PROMEDICA MONROE SKILLED NURSING AND REHAB				12/31/2018 365 Days Settled	
MONROE, MI 48161				CR Beds 89 POS Beds 0	
MONROE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	76.5%
Balance Sheet		Income Statement		Length of Stay	58.4
Current Assets	2,933,656	Total Charges	9,799,056	Average Wages	19.17
Fixed Assets	10,376,507	Contract Allowance	2,218,135	22.6% Skilled Nursing	62.0%
Other Assets	0	Operating Revenue	7,580,921	77.4% Ancillary Service	38.0%
Total Assets	13,310,163	Operating Expense	9,739,515	128.5% Current Ratio	0.2
Current Liabilities	12,015,337	Operating Margin	-2,158,594	-28.5% Days to Collect	81.0
Long Term Liabilities	1,784,290	Other Income	5,190	0.1% Avg Payment Days	10.4
Total Equity	-489,464	Other Expense	0	0.0% Depreciation Rate	6.6%
Total Liab. and Equity	13,310,163	Net Profit or Loss	(2,279,852)	-30.1% Return on Equity	465.8%

235287 PROVINCIAL HOUSE OF ADRIAN				Nonprofit - Other	
PROVINCIAL HOUSE OF ADRIAN				12/31/2018 365 Days Settled	
ADRIAN, MI 49221				CR Beds 117 POS Beds 0	
LENAWEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	93.0%
Balance Sheet		Income Statement		Length of Stay	129.3
Current Assets	5,078,221	Total Charges	13,768,681	Average Wages	21.03
Fixed Assets	1,246,800	Contract Allowance	1,907,730	13.9% Skilled Nursing	78.7%
Other Assets	12,051,172	Operating Revenue	11,860,951	86.1% Ancillary Service	21.3%
Total Assets	18,376,193	Operating Expense	11,382,005	96.0% Current Ratio	2.4
Current Liabilities	2,134,893	Operating Margin	478,946	4.0% Days to Collect	30.0
Long Term Liabilities	2,356,227	Other Income	-441,304	-3.7% Avg Payment Days	50.2
Total Equity	13,885,073	Other Expense	0	0.0% Depreciation Rate	3.9%
Total Liab. and Equity	18,376,193	Net Profit or Loss	(907,640)	-7.7% Return on Equity	-6.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235622 QUALICARE NURSING HOME		Proprietary - Corporation	
QUALICARE NURSING HOME		12/31/2018 365 Days Settled	
DETROIT, MI 48207		CR Beds 96 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	93.9%
Balance Sheet		Income Statement	Length of Stay 374.1
Current Assets	1,564,722	Total Charges	13,437,990
Fixed Assets	1,339,172	Contract Allowance	3,607,808
Other Assets	6,461	Operating Revenue	9,830,182
Total Assets	2,910,355	Operating Expense	9,590,338
Current Liabilities	583,026	Operating Margin	239,844
Long Term Liabilities	-141,143	Other Income	2,332
Total Equity	2,468,472	Other Expense	0
Total Liab. and Equity	2,910,355	Net Profit or Loss	242,176
		26.8%	Skilled Nursing 82.6%
		73.2%	Ancillary Service 17.4%
		97.6%	Current Ratio 2.7
		2.4%	Days to Collect 74.9
		0.0%	Avg Payment Days 9.2
		0.0%	Depreciation Rate 51.7%
		2.5%	Return on Equity 9.8%

235658 REGENCY AT BLUFFS PARK		Proprietary - Corporation	
REGENCY AT BLUFFS PARK		12/31/2018 365 Days Settled	
ANN ARBOR, MI 48103		CR Beds 71 POS Beds 0	
WASHTENAW		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	85.8%
Balance Sheet		Income Statement	Length of Stay 68.4
Current Assets	1,262,374	Total Charges	14,474,461
Fixed Assets	210,164	Contract Allowance	5,261,034
Other Assets	13,377	Operating Revenue	9,213,427
Total Assets	1,485,915	Operating Expense	10,660,481
Current Liabilities	584,750	Operating Margin	-1,447,054
Long Term Liabilities	10,422,494	Other Income	7,093
Total Equity	-9,521,329	Other Expense	0
Total Liab. and Equity	1,485,915	Net Profit or Loss	(1,439,961)
		36.3%	Skilled Nursing 54.0%
		63.7%	Ancillary Service 46.0%
		115.7%	Current Ratio 2.2
		-15.7%	Days to Collect 80.9
		0.1%	Avg Payment Days 1.8
		0.0%	Depreciation Rate 133.1%
		-15.6%	Return on Equity 15.1%

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235657 REGENCY AT CANTON				Proprietary - Corporation	
REGENCY AT CANTON		12/31/2018 365 Days Settled			
CANTON, MI 48188		CR Beds 113 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.8%	
Balance Sheet		Income Statement		Length of Stay 105.8	
Current Assets	1,726,567	Total Charges	23,236,138	Average Wages	19.41
Fixed Assets	189,244	Contract Allowance	8,981,579	38.7%	Skilled Nursing 56.8%
Other Assets	5,158	Operating Revenue	14,254,559	61.3%	Ancillary Service 43.2%
Total Assets	1,920,969	Operating Expense	14,463,746	101.5%	Current Ratio 1.9
Current Liabilities	913,211	Operating Margin	-209,187	-1.5%	Days to Collect 67.9
Long Term Liabilities	4,452,752	Other Income	6,681	0.0%	Avg Payment Days 1.9
Total Equity	-3,444,994	Other Expense	0	0.0%	Depreciation Rate 228.1%
Total Liab. and Equity	1,920,969	Net Profit or Loss	(202,506)	-1.4%	Return on Equity 5.9%
235666 REGENCY AT GRAND BLANC				Proprietary - Corporation	
REGENCY AT GRAND BLANC		12/31/2018 365 Days Settled			
GRAND BLANC, MI 48439		CR Beds 138 POS Beds 0			
GENESEE		Key Performance Ind.			
WPS MI		Occupancy Rate		90.4%	
Balance Sheet		Income Statement		Length of Stay 80.3	
Current Assets	1,596,448	Total Charges	35,983,939	Average Wages	20.35
Fixed Assets	805,970	Contract Allowance	13,632,899	37.9%	Skilled Nursing 52.2%
Other Assets	6,000	Operating Revenue	22,351,040	62.1%	Ancillary Service 47.8%
Total Assets	2,408,418	Operating Expense	20,203,797	90.4%	Current Ratio 1.8
Current Liabilities	880,128	Operating Margin	2,147,243	9.6%	Days to Collect 46.4
Long Term Liabilities	-12,127,177	Other Income	18,914	0.1%	Avg Payment Days 1.8
Total Equity	13,655,467	Other Expense	0	0.0%	Depreciation Rate 164.1%
Total Liab. and Equity	2,408,418	Net Profit or Loss	2,166,157	9.7%	Return on Equity 15.9%

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235706 REGENCY AT LANSING WEST				Proprietary - Corporation	
REGENCY AT LANSING WEST		12/31/2018 365 Days Settled			
LANSING, MI 48917		CR Beds 120 POS Beds 0			
EATON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		83.7%	
Balance Sheet		Income Statement		Length of Stay 74.7	
Current Assets	2,151,035	Total Charges	22,509,649	Average Wages	20.14
Fixed Assets	487,810	Contract Allowance	7,677,861	34.1% Skilled Nursing	56.8%
Other Assets	4,590	Operating Revenue	14,831,788	65.9% Ancillary Service	43.2%
Total Assets	2,643,435	Operating Expense	14,298,371	96.4% Current Ratio	3.7
Current Liabilities	574,753	Operating Margin	533,417	3.6% Days to Collect	74.4
Long Term Liabilities	2,546,973	Other Income	85,795	0.6% Avg Payment Days	2.4
Total Equity	-478,291	Other Expense	0	0.0% Depreciation Rate	119.2%
Total Liab. and Equity	2,643,435	Net Profit or Loss	619,212	4.2% Return on Equity	-129.5%
235479 REGENCY AT LIVONIA				Proprietary - Corporation	
REGENCY AT LIVONIA		12/31/2018 365 Days Settled			
LIVONIA, MI 48154		CR Beds 142 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		73.6%	
Balance Sheet		Income Statement		Length of Stay 323.3	
Current Assets	1,870,693	Total Charges	16,123,552	Average Wages	19.52
Fixed Assets	2,022,125	Contract Allowance	4,514,691	28.0% Skilled Nursing	78.9%
Other Assets	5,442	Operating Revenue	11,608,861	72.0% Ancillary Service	21.1%
Total Assets	3,898,260	Operating Expense	12,755,559	109.9% Current Ratio	3.6
Current Liabilities	514,913	Operating Margin	-1,146,698	-9.9% Days to Collect	98.8
Long Term Liabilities	3,381,352	Other Income	17,181	0.1% Avg Payment Days	1.1
Total Equity	1,995	Other Expense	0	0.0% Depreciation Rate	48.0%
Total Liab. and Equity	3,898,260	Net Profit or Loss	(1,129,517)	-9.7% Return on Equity	-
				56,617.4 %	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235710 REGENCY AT SHELBY TOWNSHIP				Proprietary - Corporation	
REGENCY AT SHELBY TOWNSHIP		12/31/2018 365 Days Settled			
SHELBY TOWNSHIP, MI 48317		CR Beds 116 POS Beds 0			
MACOMB		Key Performance Ind.			
WPS MI		Occupancy Rate		94.5%	
Balance Sheet		Income Statement		Length of Stay	
				94.6	
Current Assets	1,933,121	Total Charges	22,297,449	Average Wages	19.64
Fixed Assets	631,203	Contract Allowance	8,165,233	36.6%	Skilled Nursing
Other Assets	3,000	Operating Revenue	14,132,216	63.4%	Ancillary Service
Total Assets	<u>2,567,324</u>	Operating Expense	13,607,342	96.3%	Current Ratio
Current Liabilities	659,505	Operating Margin	524,874	3.7%	Days to Collect
Long Term Liabilities	3,787,165	Other Income	16,176	0.1%	Avg Payment Days
Total Equity	<u>-1,879,346</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>2,567,324</u>	Net Profit or Loss	<u>541,050</u>	3.8%	Return on Equity
					-28.8%
235260 REGENCY AT WATERFORD				Proprietary - Corporation	
REGENCY AT WATERFORD		12/31/2018 365 Days Settled			
WATERFORD, MI 48328		CR Beds 150 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.5%	
Balance Sheet		Income Statement		Length of Stay	
				167.4	
Current Assets	3,593,498	Total Charges	25,801,160	Average Wages	19.96
Fixed Assets	503,402	Contract Allowance	8,699,898	33.7%	Skilled Nursing
Other Assets	31,161	Operating Revenue	17,101,262	66.3%	Ancillary Service
Total Assets	<u>4,128,061</u>	Operating Expense	17,946,054	104.9%	Current Ratio
Current Liabilities	2,220,064	Operating Margin	-844,792	-4.9%	Days to Collect
Long Term Liabilities	-7,867,624	Other Income	66,389	0.4%	Avg Payment Days
Total Equity	<u>9,775,621</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>4,128,061</u>	Net Profit or Loss	<u>(778,403)</u>	-4.6%	Return on Equity
					-8.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235545 REGENCY AT WHITMORE LAKE				Proprietary - Corporation	
REGENCY AT WHITMORE LAKE		12/31/2018 365 Days Settled			
WHITMORE LAKE, MI 48189		CR Beds 135 POS Beds 0			
WASHTENAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.4%	
Balance Sheet		Income Statement		Length of Stay 484.3	
Current Assets	1,800,195	Total Charges	17,050,388	Average Wages	21.03
Fixed Assets	836,069	Contract Allowance	4,304,277	25.2%	Skilled Nursing 86.3%
Other Assets	7,161	Operating Revenue	12,746,111	74.8%	Ancillary Service 13.7%
Total Assets	2,643,425	Operating Expense	12,817,675	100.6%	Current Ratio 1.2
Current Liabilities	1,463,723	Operating Margin	-71,564	-0.6%	Days to Collect 69.5
Long Term Liabilities	-1,681,170	Other Income	915	0.0%	Avg Payment Days 16.0
Total Equity	2,860,872	Other Expense	0	0.0%	Depreciation Rate 89.7%
Total Liab. and Equity	2,643,425	Net Profit or Loss	(70,649)	-0.6%	Return on Equity -2.5%

235452 REGENCY HEIGHTS-DETROIT				Proprietary - Corporation	
REGENCY HEIGHTS-DETROIT		12/31/2018 365 Days Settled			
DETROIT, MI 48219		CR Beds 168 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.6%	
Balance Sheet		Income Statement		Length of Stay 239.8	
Current Assets	5,363,679	Total Charges	27,591,357	Average Wages	19.04
Fixed Assets	1,249,894	Contract Allowance	9,060,116	32.8%	Skilled Nursing 67.6%
Other Assets	20,304	Operating Revenue	18,531,241	67.2%	Ancillary Service 32.4%
Total Assets	6,633,877	Operating Expense	19,488,193	105.2%	Current Ratio 3.3
Current Liabilities	1,606,034	Operating Margin	-956,952	-5.2%	Days to Collect 132.6
Long Term Liabilities	9,166,140	Other Income	19,717	0.1%	Avg Payment Days 1.5
Total Equity	-4,138,297	Other Expense	0	0.0%	Depreciation Rate 87.4%
Total Liab. and Equity	6,633,877	Net Profit or Loss	(945,008)	-5.1%	Return on Equity 22.8%

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235617 REGENCY MANOR NURSING & REHABILITATION CENTER				Proprietary - Other	
REGENCY MANOR NURSING & REHABILITATION CENTER		12/31/2018 365 Days Settled			
UTICA, MI 48317		CR Beds 39 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		82.2%	
Balance Sheet		Income Statement		Length of Stay	
				169.5	
Current Assets	102,112	Total Charges	3,237,165	Average Wages	17.88
Fixed Assets	146,583	Contract Allowance	718,127	22.2%	Skilled Nursing
Other Assets	0	Operating Revenue	2,519,038	77.8%	Ancillary Service
Total Assets	248,695	Operating Expense	2,345,603	93.1%	Current Ratio
Current Liabilities	403,603	Operating Margin	173,435	6.9%	Days to Collect
Long Term Liabilities	0	Other Income	4,637	0.2%	Avg Payment Days
Total Equity	-154,908	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	248,695	Net Profit or Loss	55,380	2.2%	Return on Equity
					-35.8%
235621 REGENCY ON THE LAKE - FORT GRATIOT				Proprietary - Corporation	
REGENCY ON THE LAKE - FORT GRATIOT		12/31/2018 365 Days Settled			
FORT GRATIOT, MI 48059		CR Beds 130 POS Beds 0			
SAINT CLAIR		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		83.3%	
Balance Sheet		Income Statement		Length of Stay	
				123.9	
Current Assets	1,299,684	Total Charges	22,503,711	Average Wages	18.45
Fixed Assets	798,260	Contract Allowance	7,304,886	32.5%	Skilled Nursing
Other Assets	14,425	Operating Revenue	15,198,825	67.5%	Ancillary Service
Total Assets	2,112,369	Operating Expense	14,415,958	94.8%	Current Ratio
Current Liabilities	1,144,093	Operating Margin	782,867	5.2%	Days to Collect
Long Term Liabilities	-9,521,626	Other Income	15,486	0.1%	Avg Payment Days
Total Equity	10,489,902	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	2,112,369	Net Profit or Loss	798,018	5.3%	Return on Equity
					7.6%

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235333 REGENCY, A VILLA CENTER		Proprietary - Corporation	
REGENCY, A VILLA CENTER		12/31/2018 365 Days Settled	
TAYLOR, MI 48180		CR Beds 244 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	85.5%
Balance Sheet		Income Statement	
Current Assets	1,163,741	Total Charges	27,407,620
Fixed Assets	1,901,037	Contract Allowance	7,468,322
Other Assets	0	Operating Revenue	19,939,298
Total Assets	3,064,778	Operating Expense	19,613,397
Current Liabilities	1,051,074	Operating Margin	325,901
Long Term Liabilities	1,903,000	Other Income	510,699
Total Equity	110,704	Other Expense	0
Total Liab. and Equity	3,064,778	Net Profit or Loss	167,814
		27.2%	Skilled Nursing 80.2%
		72.8%	Ancillary Service 19.8%
		98.4%	Current Ratio 1.1
		1.6%	Days to Collect 46.6
		2.6%	Avg Payment Days 24.7
		0.0%	Depreciation Rate 35.3%
		0.8%	Return on Equity 151.6%

235378 RESTHAVEN CARE CENTER		Nonprofit - Other	
RESTHAVEN CARE CENTER		12/31/2018 365 Days Settled	
HOLLAND, MI 49423		CR Beds 145 POS Beds 0	
ALLEGAN		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	96.2%
Balance Sheet		Income Statement	
Current Assets	2,295,076	Total Charges	20,648,547
Fixed Assets	4,825,787	Contract Allowance	5,012,645
Other Assets	35,507	Operating Revenue	15,635,902
Total Assets	7,156,370	Operating Expense	15,078,148
Current Liabilities	1,403,597	Operating Margin	557,754
Long Term Liabilities	3,647,500	Other Income	25,454
Total Equity	2,105,273	Other Expense	0
Total Liab. and Equity	7,156,370	Net Profit or Loss	442,203
		24.3%	Skilled Nursing 91.4%
		75.7%	Ancillary Service 8.6%
		96.4%	Current Ratio 1.6
		3.6%	Days to Collect 40.5
		0.2%	Avg Payment Days 17.8
		0.0%	Depreciation Rate 5.0%
		2.8%	Return on Equity 21.0%

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235538 RIDGECREST HEALTH CAMPUS				Proprietary - Corporation	
RIDGECREST HEALTH CAMPUS		12/31/2018 365 Days Settled			
JACKSON, MI 49203		CR Beds 90 POS Beds 0			
JACKSON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.8%	
		Length of Stay		53.0	
		Average Wages		19.30	
		19.2% Skilled Nursing		58.6%	
		80.8% Ancillary Service		20.5%	
		91.4% Current Ratio		27.4	
		8.6% Days to Collect		37.0	
		0.2% Avg Payment Days		22.3	
		0.0% Depreciation Rate		2.5%	
		8.8% Return on Equity		3.6%	
<hr/>					
235297 RIVERGATE HEALTH CARE CENTER				Proprietary - Other	
RIVERGATE HEALTH CARE CENTER		12/31/2018 365 Days Settled			
RIVERVIEW, MI 48193		CR Beds 205 POS Beds 0			
WAYNE		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		94.7%	
		Length of Stay		107.7	
		Average Wages		20.79	
		16.3% Skilled Nursing		82.6%	
		83.7% Ancillary Service		17.4%	
		95.1% Current Ratio		3.2	
		4.9% Days to Collect		45.5	
		0.1% Avg Payment Days		25.9	
		0.0% Depreciation Rate		19.0%	
		5.0% Return on Equity		19.7%	

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235516 RIVERGATE TERRACE				Proprietary - Other	
RIVERGATE TERRACE		12/31/2018 365 Days Settled			
RIVERVIEW, MI 48193				CR Beds 273 POS Beds 0	
WAYNE				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate	91.2%
Balance Sheet		Income Statement		Length of Stay	77.5
Current Assets	3,945,129	Total Charges	32,608,094	Average Wages	20.90
Fixed Assets	2,652,059	Contract Allowance	7,529,778	23.1% Skilled Nursing	85.7%
Other Assets	418,121	Operating Revenue	25,078,316	76.9% Ancillary Service	14.3%
Total Assets	7,015,309	Operating Expense	24,543,008	97.9% Current Ratio	2.7
Current Liabilities	1,477,018	Operating Margin	535,308	2.1% Days to Collect	38.2
Long Term Liabilities	953,704	Other Income	25,034	0.1% Avg Payment Days	21.7
Total Equity	4,584,587	Other Expense	0	0.0% Depreciation Rate	23.2%
Total Liab. and Equity	7,015,309	Net Profit or Loss	560,342	2.2% Return on Equity	12.2%
235598 RIVERIDGE REHABILITATION & HEALTHCARE CENTER				Proprietary - Corporation	
RIVERIDGE REHABILITATION & HEALTHCARE CENTER		12/31/2018 365 Days Settled			
NILES, MI 49120				CR Beds 84 POS Beds 0	
BERRIEN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	75.1%
Balance Sheet		Income Statement		Length of Stay	136.2
Current Assets	-1,214,924	Total Charges	7,957,480	Average Wages	19.50
Fixed Assets	446,814	Contract Allowance	2,381,661	29.9% Skilled Nursing	74.7%
Other Assets	76,099	Operating Revenue	5,575,819	70.1% Ancillary Service	25.3%
Total Assets	-692,011	Operating Expense	6,135,499	110.0% Current Ratio	(1.4)
Current Liabilities	870,130	Operating Margin	-559,680	-10.0% Days to Collect	(88.8)
Long Term Liabilities	58,302	Other Income	230,154	4.1% Avg Payment Days	31.5
Total Equity	-1,620,443	Other Expense	0	0.0% Depreciation Rate	143.2%
Total Liab. and Equity	-692,011	Net Profit or Loss	(486,143)	-8.7% Return on Equity	30.0%

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235535 RIVERSIDE NURSING CENTRE		Proprietary - Corporation	
RIVERSIDE NURSING CENTRE		12/31/2018 365 Days Settled	
GRAND HAVEN, MI 49417		CR Beds 34 POS Beds 0	
OTTAWA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	88.8%
		Length of Stay	78.7
		Average Wages	19.61
		30.4% Skilled Nursing	68.5%
		69.6% Ancillary Service	31.5%
		93.6% Current Ratio	12.5
		6.4% Days to Collect	509.3
		11.0% Avg Payment Days	32.9
		0.0% Depreciation Rate	49.1%
		14.9% Return on Equity	8.5%
Balance Sheet		Income Statement	
Current Assets	4,871,371	Total Charges	3,968,299
Fixed Assets	308,341	Contract Allowance	1,208,292
Other Assets	34,645	Operating Revenue	2,760,007
Total Assets	<u>5,214,357</u>	Operating Expense	2,584,730
Current Liabilities	390,064	Operating Margin	175,277
Long Term Liabilities	0	Other Income	304,263
Total Equity	<u>4,824,293</u>	Other Expense	0
Total Liab. and Equity	<u>5,214,357</u>	Net Profit or Loss	<u>410,219</u>

235659 RIVERVIEW HEALTH & REHAB CENTER		Proprietary - Corporation	
RIVERVIEW HEALTH & REHAB CENTER		12/31/2018 365 Days Settled	
DETROIT, MI 48214		CR Beds 176 POS Beds 0	
WAYNE		Key Performance Ind.	
WPS MI		Occupancy Rate	89.4%
		Length of Stay	90.0
		Average Wages	22.39
		15.6% Skilled Nursing	81.1%
		84.4% Ancillary Service	18.9%
		94.7% Current Ratio	0.9
		5.3% Days to Collect	51.5
		4.1% Avg Payment Days	44.9
		0.0% Depreciation Rate	58.7%
		8.1% Return on Equity	563.0%
Balance Sheet		Income Statement	
Current Assets	3,205,318	Total Charges	26,047,838
Fixed Assets	582,520	Contract Allowance	4,072,641
Other Assets	0	Operating Revenue	21,975,197
Total Assets	<u>3,787,838</u>	Operating Expense	20,802,334
Current Liabilities	3,472,192	Operating Margin	1,172,863
Long Term Liabilities	0	Other Income	904,249
Total Equity	<u>315,646</u>	Other Expense	0
Total Liab. and Equity	<u>3,787,838</u>	Net Profit or Loss	<u>1,777,112</u>

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235476 RIVERVIEW HEALTH AND REHAB CENTER NORTH				Proprietary - Corporation	
RIVERVIEW HEALTH AND REHAB CENTER NORTH				12/31/2018 365 Days Settled	
DETROIT, MI 48224				CR Beds 180 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	88.9%
Balance Sheet		Income Statement		Length of Stay	81.8
Current Assets	1,665,935	Total Charges	20,357,122	Average Wages	21.82
Fixed Assets	318,979	Contract Allowance	3,016,859	14.8% Skilled Nursing	78.7%
Other Assets	0	Operating Revenue	17,340,263	85.2% Ancillary Service	21.3%
Total Assets	1,984,914	Operating Expense	16,385,041	94.5% Current Ratio	1.4
Current Liabilities	1,189,157	Operating Margin	955,222	5.5% Days to Collect	31.3
Long Term Liabilities	0	Other Income	96,084	0.6% Avg Payment Days	21.8
Total Equity	795,757	Other Expense	0	0.0% Depreciation Rate	176.1%
Total Liab. and Equity	1,984,914	Net Profit or Loss	871,306	5.0% Return on Equity	109.5%

235549 ROOSEVELT PARK NURSING AND REHABILITATION COMMUNIT				Proprietary - Corporation	
ROOSEVELT PARK NURSING AND REHABILITATION COMMUNIT				12/31/2018 365 Days Settled	
MUSKEGON, MI 49441				CR Beds 39 POS Beds 0	
MUSKEGON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	92.8%
Balance Sheet		Income Statement		Length of Stay	171.5
Current Assets	2,146,252	Total Charges	4,371,025	Average Wages	18.58
Fixed Assets	170,374	Contract Allowance	1,209,437	27.7% Skilled Nursing	82.3%
Other Assets	40,723	Operating Revenue	3,161,588	72.3% Ancillary Service	17.7%
Total Assets	2,357,349	Operating Expense	3,238,171	102.4% Current Ratio	4.2
Current Liabilities	505,397	Operating Margin	-76,583	-2.4% Days to Collect	114.9
Long Term Liabilities	0	Other Income	493,516	15.6% Avg Payment Days	29.8
Total Equity	1,851,952	Other Expense	0	0.0% Depreciation Rate	97.8%
Total Liab. and Equity	2,357,349	Net Profit or Loss	403,226	12.8% Return on Equity	21.8%

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235591 ROUBAL CARE AND REHAB CENTER				Proprietary - Corporation		
ROUBAL CARE AND REHAB CENTER		12/31/2018 365 Days Settled				
STEPHENSON, MI 49887				CR Beds 39 POS Beds 0		
MENOMINEE		Key Performance Ind.				
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	98.7%	
Balance Sheet		Income Statement		Length of Stay	780.8	
Current Assets	1,286,109	Total Charges	3,264,990	Average Wages	17.57	
Fixed Assets	385,888	Contract Allowance	0	0.0%	Skilled Nursing	97.6%
Other Assets	1,924	Operating Revenue	3,264,990	100.0%	Ancillary Service	2.4%
Total Assets	<u>1,673,921</u>	Operating Expense	<u>2,810,872</u>	86.1%	Current Ratio	15.4
Current Liabilities	83,383	Operating Margin	454,118	13.9%	Days to Collect	28.3
Long Term Liabilities	282,702	Other Income	93,613	2.9%	Avg Payment Days	10.8
Total Equity	<u>1,307,836</u>	Other Expense	0	0.0%	Depreciation Rate	3.7%
Total Liab. and Equity	<u>1,673,921</u>	Net Profit or Loss	<u>526,560</u>	16.1%	Return on Equity	40.3%
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235623 ROYALTON MANOR, L L C				Proprietary - Corporation		
ROYALTON MANOR, L L C		12/31/2018 365 Days Settled				
ST JOSEPH, MI 49085				CR Beds 123 POS Beds 0		
BERRIEN		Key Performance Ind.				
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	79.8%	
Balance Sheet		Income Statement		Length of Stay	284.3	
Current Assets	1,270,983	Total Charges	13,686,538	Average Wages	18.15	
Fixed Assets	494,745	Contract Allowance	3,011,712	22.0%	Skilled Nursing	88.1%
Other Assets	1,539	Operating Revenue	10,674,826	78.0%	Ancillary Service	11.9%
Total Assets	<u>1,767,267</u>	Operating Expense	<u>10,565,487</u>	99.0%	Current Ratio	6.2
Current Liabilities	206,611	Operating Margin	109,339	1.0%	Days to Collect	55.5
Long Term Liabilities	-1,449,944	Other Income	7,526	0.1%	Avg Payment Days	15.8
Total Equity	<u>3,010,600</u>	Other Expense	0	0.0%	Depreciation Rate	59.6%
Total Liab. and Equity	<u>1,767,267</u>	Net Profit or Loss	<u>116,464</u>	1.1%	Return on Equity	3.9%

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235113 SAGINAW SENIOR CARE AND REHAB CENTER, L L C		Proprietary - Corporation	
SAGINAW SENIOR CARE AND REHAB CENTER, L L C		12/31/2018 365 Days Settled	
SAGINAW, MI 48603		CR Beds 71 POS Beds 0	
SAGINAW		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 93.1%	
Balance Sheet		Income Statement	
Current Assets	2,907,627	Total Charges	8,535,335
Fixed Assets	338,216	Contract Allowance	1,092,473
Other Assets	858,779	Operating Revenue	7,442,862
Total Assets	4,104,622	Operating Expense	6,927,379
Current Liabilities	734,687	Operating Margin	515,483
Long Term Liabilities	0	Other Income	223,395
Total Equity	3,369,935	Other Expense	0
Total Liab. and Equity	4,104,622	Net Profit or Loss	676,340
		12.8%	Skilled Nursing 77.3%
		87.2%	Ancillary Service 22.7%
		93.1%	Current Ratio 4.0
		6.9%	Days to Collect 47.4
		3.0%	Avg Payment Days 17.8
		0.0%	Depreciation Rate 54.1%
		9.1%	Return on Equity 20.1%
235094 SAMARITAS SENIOR LIVING CADILLAC		Nonprofit - Church	
SAMARITAS SENIOR LIVING CADILLAC		12/31/2018 365 Days Settled	
CADILLAC, MI 49601		CR Beds 131 POS Beds 0	
WEXFORD		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 73.2%	
Balance Sheet		Income Statement	
Current Assets	49,297,392	Total Charges	12,130,342
Fixed Assets	43,871,253	Contract Allowance	895,769
Other Assets	7,983,047	Operating Revenue	11,234,573
Total Assets	101,151,692	Operating Expense	11,190,594
Current Liabilities	11,958,942	Operating Margin	43,979
Long Term Liabilities	44,997,180	Other Income	634,442
Total Equity	44,195,570	Other Expense	0
Total Liab. and Equity	101,151,692	Net Profit or Loss	678,421
		7.4%	Skilled Nursing 79.7%
		92.6%	Ancillary Service 20.3%
		99.6%	Current Ratio 4.1
		0.4%	Days to Collect 477.3
		5.6%	Avg Payment Days 285.3
		0.0%	Depreciation Rate 2.7%
		6.0%	Return on Equity 1.5%

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235458 SAMARITAS SENIOR LIVING GRAND RAPIDS LODGE		Nonprofit - Church	
SAMARITAS SENIOR LIVING GRAND RAPIDS LODGE		12/31/2018 365 Days Settled	
GRAND RAPIDS, MI 49508		CR Beds 125 POS Beds 0	
KENT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	94.9%
Balance Sheet		Income Statement	
Current Assets	49,297,392	Total Charges	14,187,802
Fixed Assets	43,871,253	Contract Allowance	1,966,227
Other Assets	7,983,047	Operating Revenue	12,221,575
Total Assets	101,151,692	Operating Expense	11,025,939
Current Liabilities	11,958,942	Operating Margin	1,195,636
Long Term Liabilities	44,997,180	Other Income	296,565
Total Equity	44,195,570	Other Expense	0
Total Liab. and Equity	101,151,692	Net Profit or Loss	1,492,201
		13.9%	Skilled Nursing 88.5%
		86.1%	Ancillary Service 11.5%
		90.2%	Current Ratio 4.1
		9.8%	Days to Collect 438.7
		2.4%	Avg Payment Days 289.5
		0.0%	Depreciation Rate 1.3%
		12.2%	Return on Equity 3.4%

235250 SAMARITAS SENIOR LIVING SAGINAW		Nonprofit - Church	
SAMARITAS SENIOR LIVING SAGINAW		12/31/2018 365 Days Settled	
SAGINAW, MI 48602		CR Beds 75 POS Beds 0	
SAGINAW		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	60.1%
Balance Sheet		Income Statement	
Current Assets	49,297,392	Total Charges	6,350,681
Fixed Assets	43,871,253	Contract Allowance	282,789
Other Assets	7,983,047	Operating Revenue	6,067,892
Total Assets	101,151,692	Operating Expense	7,311,885
Current Liabilities	11,958,942	Operating Margin	-1,243,993
Long Term Liabilities	44,997,180	Other Income	71,069
Total Equity	44,195,570	Other Expense	0
Total Liab. and Equity	101,151,692	Net Profit or Loss	(1,172,924)
		4.5%	Skilled Nursing 79.6%
		95.5%	Ancillary Service 20.4%
		120.5%	Current Ratio 4.1
		-20.5%	Days to Collect 883.6
		1.2%	Avg Payment Days 436.6
		0.0%	Depreciation Rate 1.4%
		-19.3%	Return on Equity -2.7%

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235453 SANCTUARY AT FRASER VILLA				Nonprofit - Church	
SANCTUARY AT FRASER VILLA		6/30/2018 365 Days Settled			
FRASER, MI 48026		CR Beds 170 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		91.7%	
Balance Sheet		Income Statement		Length of Stay	
				59.6	
Current Assets	2,627,095	Total Charges	36,434,730	Average Wages	14.05
Fixed Assets	8,718,504	Contract Allowance	16,067,541	44.1%	Skilled Nursing
Other Assets	45,400	Operating Revenue	20,367,189	55.9%	Ancillary Service
Total Assets	11,390,999	Operating Expense	19,477,729	95.6%	Current Ratio
Current Liabilities	-8,758,981	Operating Margin	889,460	4.4%	Days to Collect
Long Term Liabilities	7,440,637	Other Income	70,857	0.3%	Avg Payment Days
Total Equity	12,709,343	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	11,390,999	Net Profit or Loss	960,317	4.7%	Return on Equity
					7.6%

235301 SANCTUARY AT MCAULEY				Nonprofit - Church	
SANCTUARY AT MCAULEY		6/30/2018 365 Days Settled			
MUSKEGON, MI 49444		CR Beds 98 POS Beds 0			
MUSKEGON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		82.1%	
Balance Sheet		Income Statement		Length of Stay	
				47.8	
Current Assets	1,280,117	Total Charges	16,817,196	Average Wages	19.53
Fixed Assets	1,141,472	Contract Allowance	6,822,381	40.6%	Skilled Nursing
Other Assets	0	Operating Revenue	9,994,815	59.4%	Ancillary Service
Total Assets	2,421,589	Operating Expense	10,842,092	108.5%	Current Ratio
Current Liabilities	-10,673,914	Operating Margin	-847,277	-8.5%	Days to Collect
Long Term Liabilities	1,485,810	Other Income	9,124	0.1%	Avg Payment Days
Total Equity	11,609,693	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	2,421,589	Net Profit or Loss	(838,153)	-8.4%	Return on Equity
					-7.2%

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235377 SANCTUARY AT ST MARY'S				Nonprofit - Church	
SANCTUARY AT ST MARY'S		6/30/2018 365 Days Settled			
GRAND RAPIDS, MI 49544				CR Beds 139 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	92.7%
				Length of Stay	106.2
				Average Wages	19.81
				38.5% Skilled Nursing	67.6%
				61.5% Ancillary Service	32.4%
				104.4% Current Ratio	(0.3)
				-4.4% Days to Collect	41.7
				0.1% Avg Payment Days	26.9
				0.0% Depreciation Rate	4.1%
				-4.2% Return on Equity	-6.6%

Balance Sheet		Income Statement			
Current Assets	1,725,742	Total Charges	22,957,455		
Fixed Assets	4,227,466	Contract Allowance	8,848,737		
Other Assets	10,900	Operating Revenue	14,108,718		
Total Assets	5,964,108	Operating Expense	14,724,420		
Current Liabilities	-5,862,670	Operating Margin	-615,702		
Long Term Liabilities	2,821,205	Other Income	18,794		
Total Equity	9,005,573	Other Expense	0		
Total Liab. and Equity	5,964,108	Net Profit or Loss	(596,908)		

235431 SANCTUARY AT THE PARK				Nonprofit - Church	
SANCTUARY AT THE PARK		6/30/2018 365 Days Settled			
MUSKEGON, MI 49442				CR Beds 99 POS Beds 0	
MUSKEGON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	90.6%
				Length of Stay	146.8
				Average Wages	19.52
				38.1% Skilled Nursing	61.9%
				61.9% Ancillary Service	38.1%
				100.1% Current Ratio	(0.2)
				-0.1% Days to Collect	39.7
				0.1% Avg Payment Days	29.8
				0.0% Depreciation Rate	3.7%
				0.0% Return on Equity	0.0%

Balance Sheet		Income Statement			
Current Assets	1,178,649	Total Charges	16,645,108		
Fixed Assets	1,474,300	Contract Allowance	6,348,273		
Other Assets	0	Operating Revenue	10,296,835		
Total Assets	2,652,949	Operating Expense	10,307,594		
Current Liabilities	-6,902,010	Operating Margin	-10,759		
Long Term Liabilities	2,012,511	Other Income	7,658		
Total Equity	7,542,448	Other Expense	0		
Total Liab. and Equity	2,652,949	Net Profit or Loss	(3,101)		

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235147 SCHOOLCRAFT MEDICAL CARE FACILITY				Government - County	
SCHOOLCRAFT MEDICAL CARE FACILITY 9/30/2018 365 Days Settled					
MANISTIQUE, MI 49854				CR Beds 80 POS Beds 0	
SCHOOLCRAFT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 95.7%	
Balance Sheet		Income Statement		Length of Stay 358.4	
Current Assets	5,372,095	Total Charges	8,396,767	Average Wages 14.77	
Fixed Assets	2,869,827	Contract Allowance	737,969	8.8%	Skilled Nursing 93.2%
Other Assets	0	Operating Revenue	7,658,798	91.2%	Ancillary Service 6.8%
Total Assets	<u>8,241,922</u>	Operating Expense	8,031,017	104.9%	Current Ratio 5.3
Current Liabilities	1,021,197	Operating Margin	-372,219	-4.9%	Days to Collect 57.4
Long Term Liabilities	5,936,902	Other Income	610,595	8.0%	Avg Payment Days 27.7
Total Equity	1,283,823	Other Expense	0	0.0%	Depreciation Rate 2.5%
Total Liab. and Equity	<u>8,241,922</u>	Net Profit or Loss	<u>185,678</u>	2.4%	Return on Equity 14.5%
235492 SHEFFIELD MANOR NURSING & REHAB CENTER				Proprietary - Corporation	
SHEFFIELD MANOR NURSING & REHAB CENTER 12/31/2018 365 Days Settled					
DETROIT, MI 48227				CR Beds 106 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 94.0%	
Balance Sheet		Income Statement		Length of Stay 382.8	
Current Assets	1,575,014	Total Charges	14,006,744	Average Wages 18.15	
Fixed Assets	1,097,636	Contract Allowance	3,739,002	26.7%	Skilled Nursing 83.4%
Other Assets	9,447	Operating Revenue	10,267,742	73.3%	Ancillary Service 16.6%
Total Assets	<u>2,682,097</u>	Operating Expense	10,255,966	99.9%	Current Ratio 1.5
Current Liabilities	1,025,546	Operating Margin	11,776	0.1%	Days to Collect 90.3
Long Term Liabilities	1,091,086	Other Income	2,373	0.0%	Avg Payment Days 3.9
Total Equity	565,465	Other Expense	0	0.0%	Depreciation Rate 31.3%
Total Liab. and Equity	<u>2,682,097</u>	Net Profit or Loss	<u>14,149</u>	0.1%	Return on Equity 2.5%

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235662 SHELBY CROSSING HEALTH CAMPUS				Proprietary - Corporation	
SHELBY CROSSING HEALTH CAMPUS		12/31/2018 365 Days Settled			
SHELBY TOWNSHIP, MI 48315		CR Beds 132 POS Beds 0			
MACOMB		Key Performance Ind.			
CGS (KENTUCKY)		Occupancy Rate		88.0%	
Balance Sheet		Income Statement		Length of Stay 48.9	
Current Assets	26,693,189	Total Charges	18,235,666	Average Wages	20.59
Fixed Assets	21,700,787	Contract Allowance	4,381,771	24.0% Skilled Nursing	49.3%
Other Assets	2,332,730	Operating Revenue	13,853,895	76.0% Ancillary Service	27.0%
Total Assets	<u>50,726,706</u>	Operating Expense	12,846,047	92.7% Current Ratio	34.8
Current Liabilities	767,866	Operating Margin	1,007,848	7.3% Days to Collect	24.7
Long Term Liabilities	17,873,724	Other Income	25,500	0.2% Avg Payment Days	20.0
Total Equity	<u>32,085,116</u>	Other Expense	0	0.0% Depreciation Rate	6.3%
Total Liab. and Equity	<u>50,726,706</u>	Net Profit or Loss	<u>1,033,348</u>	7.5% Return on Equity	3.2%

235506 SHELBY NURSING CENTER				Proprietary - Partnership	
SHELBY NURSING CENTER		12/31/2018 365 Days Settled			
SHELBY TOWNSHIP, MI 48315		CR Beds 212 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		81.9%	
Balance Sheet		Income Statement		Length of Stay 28.2	
Current Assets	4,925,075	Total Charges	34,455,258	Average Wages	23.03
Fixed Assets	787,844	Contract Allowance	7,886,215	22.9% Skilled Nursing	61.0%
Other Assets	0	Operating Revenue	26,569,043	77.1% Ancillary Service	39.0%
Total Assets	<u>5,712,919</u>	Operating Expense	27,408,879	103.2% Current Ratio	1.4
Current Liabilities	3,523,246	Operating Margin	-839,836	-3.2% Days to Collect	39.6
Long Term Liabilities	0	Other Income	380,810	1.4% Avg Payment Days	13.5
Total Equity	<u>2,189,673</u>	Other Expense	0	0.0% Depreciation Rate	4.2%
Total Liab. and Equity	<u>5,712,919</u>	Net Profit or Loss	<u>(493,163)</u>	-1.9% Return on Equity	-22.5%

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235067 SHIAWASSEE COUNTY MED CARE FAC				Government - County	
SHIAWASSEE COUNTY MED CARE FAC				12/31/2018 365 Days Settled	
OWOSSO, MI 48867				CR Beds 136 POS Beds 0	
SHIAWASSEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	94.0%
Balance Sheet		Income Statement		Length of Stay	150.6
Current Assets	11,120,754	Total Charges	20,237,691	Average Wages	14.84
Fixed Assets	26,360,693	Contract Allowance	2,011,214	9.9%	Skilled Nursing
Other Assets	0	Operating Revenue	18,226,477	90.1%	Ancillary Service
Total Assets	<u>37,481,447</u>	Operating Expense	22,734,657	124.7%	Current Ratio
Current Liabilities	9,691,930	Operating Margin	-4,508,180	-24.7%	Days to Collect
Long Term Liabilities	9,420,731	Other Income	2,439,495	13.4%	Avg Payment Days
Total Equity	18,368,786	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>37,481,447</u>	Net Profit or Loss	<u>(2,068,685)</u>	-11.3%	Return on Equity
					-11.3%
235443 SHOREPOINTE NURSING CENTER				Proprietary - Partnership	
SHOREPOINTE NURSING CENTER				12/31/2018 365 Days Settled	
SAINT CLAIR SHORES, MI 48081				CR Beds 200 POS Beds 0	
MACOMB				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	70.0%
Balance Sheet		Income Statement		Length of Stay	41.7
Current Assets	2,513,497	Total Charges	21,633,009	Average Wages	23.54
Fixed Assets	462,823	Contract Allowance	2,809,606	13.0%	Skilled Nursing
Other Assets	19,080	Operating Revenue	18,823,403	87.0%	Ancillary Service
Total Assets	<u>2,995,400</u>	Operating Expense	19,894,850	105.7%	Current Ratio
Current Liabilities	3,676,730	Operating Margin	-1,071,447	-5.7%	Days to Collect
Long Term Liabilities	0	Other Income	195,570	1.0%	Avg Payment Days
Total Equity	-681,330	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>2,995,400</u>	Net Profit or Loss	<u>(945,537)</u>	-5.0%	Return on Equity
					138.8%

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235217 SKLD BLOOMFIELD HILLS				Proprietary - Other	
SKLD BLOOMFIELD HILLS		7/10/2018 191 Days Settled			
BLOOMFIELD HILLS, MI 48304		12/31/2018 174 Days Settled		CR Beds 159 POS Beds 0	
OAKLAND				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate 63.5%	
Balance Sheet		Income Statement		Length of Stay 36.4	
Current Assets	485,760	Total Charges	9,003,906	Average Wages 23.24	
Fixed Assets	-1	Contract Allowance	3,483,755	38.7% Skilled Nursing 65.0%	
Other Assets	11,062	Operating Revenue	5,520,151	61.3% Ancillary Service 35.0%	
Total Assets	496,821	Operating Expense	7,647,766	138.5% Current Ratio 0.7	
Current Liabilities	668,137	Operating Margin	-2,127,615	-38.5% Days to Collect 32.1	
Long Term Liabilities	0	Other Income	1,771	0.0% Avg Payment Days 23.2	
Total Equity	-171,316	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	496,821	Net Profit or Loss	(2,131,335)	-38.6% Return on Equity 1,244.1%	
235217 SKLD BLOOMFIELD HILLS				Proprietary - Partnership	
SKLD BLOOMFIELD HILLS		7/10/2018 191 Days Settled			
BLOOMFIELD HILLS, MI 48304		12/31/2018 174 Days Settled		CR Beds 159 POS Beds 0	
OAKLAND				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate 66.1%	
Balance Sheet		Income Statement		Length of Stay 66.2	
Current Assets	371,560	Total Charges	9,281,081	Average Wages 23.24	
Fixed Assets	338,526	Contract Allowance	3,852,280	41.5% Skilled Nursing 82.2%	
Other Assets	99,358	Operating Revenue	5,428,801	58.5% Ancillary Service 17.8%	
Total Assets	809,444	Operating Expense	5,877,437	108.3% Current Ratio 0.3	
Current Liabilities	1,412,143	Operating Margin	-448,636	-8.3% Days to Collect 157.7	
Long Term Liabilities	0	Other Income	-40,438	-0.7% Avg Payment Days 87.7	
Total Equity	-602,699	Other Expense	0	0.0% Depreciation Rate 100.7%	
Total Liab. and Equity	809,444	Net Profit or Loss	(602,699)	-11.1% Return on Equity 100.0%	

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235261 SKLD GRAND RAPIDS NORTH				Proprietary - Other	
SKLD GRAND RAPIDS NORTH		4/30/2018 365 Days Settled			
GRAND RAPIDS, MI 49505		12/31/2018 174 Days Settled		CR Beds 69 POS Beds 0	
KENT		7/10/2018 71 Days Settled		Key Performance Ind.	
CGS (OHIO)				Occupancy Rate 86.0%	
Balance Sheet		Income Statement		Length of Stay 94.2	
Current Assets	641,153	Total Charges	6,848,370	Average Wages 20.52	
Fixed Assets	3,889,920	Contract Allowance	1,183,228	17.3%	Skilled Nursing 83.5%
Other Assets	98,111	Operating Revenue	5,665,142	82.7%	Ancillary Service 16.5%
Total Assets	4,629,184	Operating Expense	6,377,637	112.6%	Current Ratio 1.4
Current Liabilities	467,404	Operating Margin	-712,495	-12.6%	Days to Collect 70.4
Long Term Liabilities	5,936,419	Other Income	2,777	0.0%	Avg Payment Days 36.1
Total Equity	-1,774,639	Other Expense	0	0.0%	Depreciation Rate 3.5%
Total Liab. and Equity	4,629,184	Net Profit or Loss	(734,901)	-13.0%	Return on Equity 41.4%

235261 SKLD GRAND RAPIDS NORTH				Proprietary - Other	
SKLD GRAND RAPIDS NORTH		4/30/2018 365 Days Settled			
GRAND RAPIDS, MI 49505		12/31/2018 174 Days Settled		CR Beds 69 POS Beds 0	
KENT		7/10/2018 71 Days Settled		Key Performance Ind.	
CGS (OHIO)				Occupancy Rate 88.3%	
Balance Sheet		Income Statement		Length of Stay 35.2	
Current Assets	429,185	Total Charges	1,341,418	Average Wages 20.52	
Fixed Assets	0	Contract Allowance	202,094	15.1%	Skilled Nursing 80.9%
Other Assets	20,496	Operating Revenue	1,139,324	84.9%	Ancillary Service 19.1%
Total Assets	449,681	Operating Expense	1,533,608	134.6%	Current Ratio 2.3
Current Liabilities	188,568	Operating Margin	-394,284	-34.6%	Days to Collect 235.1
Long Term Liabilities	87,448	Other Income	727	0.1%	Avg Payment Days 61.1
Total Equity	173,665	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	449,681	Net Profit or Loss	(397,880)	-34.9%	Return on Equity -229.1%

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235261 SKLD GRAND RAPIDS NORTH				Proprietary - Partnership	
SKLD GRAND RAPIDS NORTH		4/30/2018 365 Days Settled			
GRAND RAPIDS, MI 49505		12/31/2018 174 Days Settled		CR Beds 69 POS Beds 0	
KENT		7/10/2018 71 Days Settled		Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	85.3%
Balance Sheet		Income Statement		Length of Stay	170.7
Current Assets	282,191	Total Charges	4,448,507	Average Wages	20.52
Fixed Assets	34,323	Contract Allowance	1,661,839	37.4% Skilled Nursing	90.2%
Other Assets	41,998	Operating Revenue	2,786,668	62.6% Ancillary Service	9.8%
Total Assets	<u>358,512</u>	Operating Expense	2,919,653	104.8% Current Ratio	0.5
Current Liabilities	544,804	Operating Margin	-132,985	-4.8% Days to Collect	194.6
Long Term Liabilities	0	Other Income	-3,602	-0.1% Avg Payment Days	113.8
Total Equity	-186,292	Other Expense	0	0.0% Depreciation Rate	562.1%
Total Liab. and Equity	<u>358,512</u>	Net Profit or Loss	<u>(186,292)</u>	-6.7% Return on Equity	100.0%
235103 SKLD GRAND RAPIDS SOUTH				Proprietary - Other	
SKLD GRAND RAPIDS SOUTH		4/30/2018 365 Days Settled			
GRAND RAPIDS, MI 49546		12/31/2018 174 Days Settled		CR Beds 182 POS Beds 0	
KENT		7/10/2018 71 Days Settled		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	80.5%
Balance Sheet		Income Statement		Length of Stay	95.1
Current Assets	752,191	Total Charges	17,524,217	Average Wages	21.31
Fixed Assets	9,223,147	Contract Allowance	3,419,307	19.5% Skilled Nursing	82.3%
Other Assets	240,614	Operating Revenue	14,104,910	80.5% Ancillary Service	17.7%
Total Assets	<u>10,215,952</u>	Operating Expense	15,574,487	110.4% Current Ratio	0.6
Current Liabilities	1,285,077	Operating Margin	-1,469,577	-10.4% Days to Collect	32.5
Long Term Liabilities	10,110,398	Other Income	14,964	0.1% Avg Payment Days	43.9
Total Equity	-1,179,523	Other Expense	0	0.0% Depreciation Rate	3.3%
Total Liab. and Equity	<u>10,215,952</u>	Net Profit or Loss	<u>(1,478,695)</u>	-10.5% Return on Equity	125.4%

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235103 SKLD GRAND RAPIDS SOUTH				Proprietary - Other	
SKLD GRAND RAPIDS SOUTH		4/30/2018 365 Days Settled			
GRAND RAPIDS, MI 49546		12/31/2018 174 Days Settled		CR Beds 182 POS Beds 0	
KENT		7/10/2018 71 Days Settled		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	81.4%
Balance Sheet		Income Statement		Length of Stay	40.4
Current Assets	515,272	Total Charges	3,575,731	Average Wages	21.31
Fixed Assets	0	Contract Allowance	769,542	21.5%	Skilled Nursing 81.1%
Other Assets	16,769	Operating Revenue	2,806,189	78.5%	Ancillary Service 18.9%
Total Assets	532,041	Operating Expense	3,515,863	125.3%	Current Ratio 1.1
Current Liabilities	486,280	Operating Margin	-709,674	-25.3%	Days to Collect 111.9
Long Term Liabilities	0	Other Income	3,154	0.1%	Avg Payment Days 80.2
Total Equity	45,761	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	532,041	Net Profit or Loss	(713,422)	-25.4%	Return on Equity - 1,559.0%

235103 SKLD GRAND RAPIDS SOUTH				Proprietary - Partnership	
SKLD GRAND RAPIDS SOUTH		4/30/2018 365 Days Settled			
GRAND RAPIDS, MI 49546		12/31/2018 174 Days Settled		CR Beds 182 POS Beds 0	
KENT		7/10/2018 71 Days Settled		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	75.6%
Balance Sheet		Income Statement		Length of Stay	116.2
Current Assets	233,800	Total Charges	10,981,269	Average Wages	21.31
Fixed Assets	46,527	Contract Allowance	4,217,559	38.4%	Skilled Nursing 82.3%
Other Assets	102,025	Operating Revenue	6,763,710	61.6%	Ancillary Service 17.7%
Total Assets	382,352	Operating Expense	7,832,064	115.8%	Current Ratio 0.1
Current Liabilities	1,609,537	Operating Margin	-1,068,354	-15.8%	Days to Collect 155.5
Long Term Liabilities	0	Other Income	-18,060	-0.3%	Avg Payment Days 125.4
Total Equity	-1,227,185	Other Expense	0	0.0%	Depreciation Rate 1,313.2%
Total Liab. and Equity	382,352	Net Profit or Loss	(1,227,185)	-18.1%	Return on Equity 100.0%

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235032 SKLD IONIA				Proprietary - Other	
SKLD IONIA		4/30/2018 365 Days Settled			
IONIA, MI 48846		12/31/2018 174 Days Settled		CR Beds 107	POS Beds 0
IONIA		7/10/2018 71 Days Settled		Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	70.4%
Balance Sheet		Income Statement		Length of Stay	78.1
Current Assets	752,678	Total Charges	8,656,530	Average Wages	20.46
Fixed Assets	5,775,650	Contract Allowance	1,980,069	22.9%	Skilled Nursing 76.4%
Other Assets	143,328	Operating Revenue	6,676,461	77.1%	Ancillary Service 23.6%
Total Assets	<u>6,671,656</u>	Operating Expense	8,085,039	121.1%	Current Ratio 1.4
Current Liabilities	548,296	Operating Margin	-1,408,578	-21.1%	Days to Collect 68.7
Long Term Liabilities	9,903,336	Other Income	11,313	0.2%	Avg Payment Days 38.7
Total Equity	<u>-3,779,976</u>	Other Expense	0	0.0%	Depreciation Rate 2.8%
Total Liab. and Equity	<u>6,671,656</u>	Net Profit or Loss	<u>(1,411,920)</u>	-21.1%	Return on Equity 37.4%
235032 SKLD IONIA				Proprietary - Other	
SKLD IONIA		4/30/2018 365 Days Settled			
IONIA, MI 48846		12/31/2018 174 Days Settled		CR Beds 107	POS Beds 0
IONIA		7/10/2018 71 Days Settled		Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	65.9%
Balance Sheet		Income Statement		Length of Stay	38.5
Current Assets	466,222	Total Charges	1,607,548	Average Wages	20.46
Fixed Assets	0	Contract Allowance	419,039	26.1%	Skilled Nursing 74.0%
Other Assets	8,346	Operating Revenue	1,188,509	73.9%	Ancillary Service 26.0%
Total Assets	<u>474,568</u>	Operating Expense	1,767,297	148.7%	Current Ratio 2.4
Current Liabilities	196,810	Operating Margin	-578,788	-48.7%	Days to Collect 239.2
Long Term Liabilities	0	Other Income	1,906	0.2%	Avg Payment Days 54.3
Total Equity	<u>277,758</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>474,568</u>	Net Profit or Loss	<u>(577,811)</u>	-48.6%	Return on Equity -208.0%

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235032 SKLD IONIA				Proprietary - Partnership	
SKLD IONIA		4/30/2018 365 Days Settled			
IONIA, MI 48846		12/31/2018 174 Days Settled		CR Beds 107 POS Beds 0	
IONIA		7/10/2018 71 Days Settled		Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	62.5%
Balance Sheet		Income Statement		Length of Stay	119.9
Current Assets	-5,650	Total Charges	4,609,026	Average Wages	20.46
Fixed Assets	63,146	Contract Allowance	1,727,095	37.5% Skilled Nursing	88.9%
Other Assets	64,258	Operating Revenue	2,881,931	62.5% Ancillary Service	11.1%
Total Assets	<u>121,754</u>	Operating Expense	3,409,465	118.3% Current Ratio	0.0
Current Liabilities	697,224	Operating Margin	-527,534	-18.3% Days to Collect	168.1
Long Term Liabilities	0	Other Income	6,032	0.2% Avg Payment Days	124.7
Total Equity	<u>-575,470</u>	Other Expense	0	0.0% Depreciation Rate	470.7%
Total Liab. and Equity	<u>121,754</u>	Net Profit or Loss	<u>(575,470)</u>	-20.0% Return on Equity	100.0%
235365 SKLD LIVONIA				Proprietary - Other	
SKLD LIVONIA		7/10/2018 191 Days Settled			
LIVONIA, MI 48152		12/31/2018 174 Days Settled		CR Beds 110 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	84.9%
Balance Sheet		Income Statement		Length of Stay	37.8
Current Assets	428,968	Total Charges	6,713,038	Average Wages	23.16
Fixed Assets	0	Contract Allowance	1,372,712	20.4% Skilled Nursing	78.7%
Other Assets	18,235	Operating Revenue	5,340,326	79.6% Ancillary Service	21.3%
Total Assets	<u>447,203</u>	Operating Expense	5,908,003	110.6% Current Ratio	0.7
Current Liabilities	573,241	Operating Margin	-567,677	-10.6% Days to Collect	29.2
Long Term Liabilities	0	Other Income	494	0.0% Avg Payment Days	24.6
Total Equity	<u>-126,038</u>	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	<u>447,203</u>	Net Profit or Loss	<u>(572,342)</u>	-10.7% Return on Equity	454.1%

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235365 SKLD LIVONIA				Proprietary - Partnership	
SKLD LIVONIA		7/10/2018 191 Days Settled			
LIVONIA, MI 48152		12/31/2018 174 Days Settled		CR Beds 110 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 79.1%	
Balance Sheet		Income Statement		Length of Stay 85.1	
Current Assets	826,207	Total Charges	6,839,248	Average Wages 23.16	
Fixed Assets	48,619	Contract Allowance	2,102,412	30.7%	Skilled Nursing 77.0%
Other Assets	66,398	Operating Revenue	4,736,836	69.3%	Ancillary Service 23.0%
Total Assets	941,224	Operating Expense	4,694,887	99.1%	Current Ratio 0.8
Current Liabilities	1,025,388	Operating Margin	41,949	0.9%	Days to Collect 148.0
Long Term Liabilities	0	Other Income	-20,357	-0.4%	Avg Payment Days 79.7
Total Equity	-84,164	Other Expense	0	0.0%	Depreciation Rate 457.9%
Total Liab. and Equity	941,224	Net Profit or Loss	(84,164)	-1.8%	Return on Equity 100.0%
235004 SKLD MUSKEGON				Proprietary - Other	
SKLD MUSKEGON		4/30/2018 365 Days Settled			
MUSKEGON, MI 49441		12/31/2018 174 Days Settled		CR Beds 107 POS Beds 0	
MUSKEGON		7/10/2018 71 Days Settled		Key Performance Ind.	
CGS (OHIO)				Occupancy Rate 79.3%	
Balance Sheet		Income Statement		Length of Stay 59.3	
Current Assets	919,259	Total Charges	11,682,818	Average Wages 21.83	
Fixed Assets	5,287,334	Contract Allowance	2,888,464	24.7%	Skilled Nursing 75.9%
Other Assets	141,145	Operating Revenue	8,794,354	75.3%	Ancillary Service 24.1%
Total Assets	6,347,738	Operating Expense	11,586,421	131.7%	Current Ratio 1.1
Current Liabilities	810,260	Operating Margin	-2,792,067	-31.7%	Days to Collect 63.8
Long Term Liabilities	20,225,677	Other Income	2,829	0.0%	Avg Payment Days 37.1
Total Equity	-14,688,199	Other Expense	0	0.0%	Depreciation Rate 3.4%
Total Liab. and Equity	6,347,738	Net Profit or Loss	(2,797,794)	-31.8%	Return on Equity 19.0%

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235004 SKLD MUSKEGON				Proprietary - Other	
SKLD MUSKEGON		4/30/2018 365 Days Settled			
MUSKEGON, MI 49441		12/31/2018 174 Days Settled		CR Beds 107 POS Beds 0	
MUSKEGON		7/10/2018 71 Days Settled		Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	78.1%
Balance Sheet		Income Statement		Length of Stay	34.9
Current Assets	507,995	Total Charges	2,136,784	Average Wages	21.83
Fixed Assets	-1	Contract Allowance	436,033	20.4% Skilled Nursing	78.6%
Other Assets	20,786	Operating Revenue	1,700,751	79.6% Ancillary Service	21.4%
Total Assets	528,780	Operating Expense	2,613,507	153.7% Current Ratio	1.4
Current Liabilities	370,100	Operating Margin	-912,756	-53.7% Days to Collect	178.7
Long Term Liabilities	0	Other Income	1,066	0.1% Avg Payment Days	68.3
Total Equity	158,680	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	528,780	Net Profit or Loss	(912,432)	-53.6% Return on Equity	-575.0%
235004 SKLD MUSKEGON				Proprietary - Partnership	
SKLD MUSKEGON		4/30/2018 365 Days Settled			
MUSKEGON, MI 49441		12/31/2018 174 Days Settled		CR Beds 107 POS Beds 0	
MUSKEGON		7/10/2018 71 Days Settled		Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	69.4%
Balance Sheet		Income Statement		Length of Stay	110.5
Current Assets	333,177	Total Charges	5,787,369	Average Wages	21.83
Fixed Assets	13,132	Contract Allowance	1,938,723	33.5% Skilled Nursing	86.2%
Other Assets	63,998	Operating Revenue	3,848,646	66.5% Ancillary Service	13.8%
Total Assets	410,307	Operating Expense	4,141,804	107.6% Current Ratio	0.4
Current Liabilities	745,777	Operating Margin	-293,158	-7.6% Days to Collect	183.2
Long Term Liabilities	0	Other Income	24,102	0.6% Avg Payment Days	109.8
Total Equity	-335,470	Other Expense	0	0.0% Depreciation Rate	2,236.2%
Total Liab. and Equity	410,307	Net Profit or Loss	(335,470)	-8.7% Return on Equity	100.0%

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235351 SKLD PLYMOUTH				Proprietary - Other	
SKLD PLYMOUTH		7/10/2018 191 Days Settled			
PLYMOUTH, MI 48170		12/31/2018 174 Days Settled		CR Beds 109 POS Beds 0	
WAYNE				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate 85.6%	
Balance Sheet		Income Statement		Length of Stay 57.3	
Current Assets	777,340	Total Charges	6,279,770	Average Wages 22.45	
Fixed Assets	-1	Contract Allowance	1,032,299	16.4% Skilled Nursing 79.8%	
Other Assets	3,011	Operating Revenue	5,247,471	83.6% Ancillary Service 20.2%	
Total Assets	780,350	Operating Expense	5,815,167	110.8% Current Ratio 1.5	
Current Liabilities	526,543	Operating Margin	-567,696	-10.8% Days to Collect 53.6	
Long Term Liabilities	0	Other Income	1,125	0.0% Avg Payment Days 24.9	
Total Equity	253,807	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	780,350	Net Profit or Loss	(580,512)	-11.1% Return on Equity -228.7%	
235351 SKLD PLYMOUTH				Proprietary - Partnership	
SKLD PLYMOUTH		7/10/2018 191 Days Settled			
PLYMOUTH, MI 48170		12/31/2018 174 Days Settled		CR Beds 101 POS Beds 0	
WAYNE				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate 91.7%	
Balance Sheet		Income Statement		Length of Stay 114.3	
Current Assets	811,377	Total Charges	6,826,662	Average Wages 22.45	
Fixed Assets	41,595	Contract Allowance	1,946,405	28.5% Skilled Nursing 86.9%	
Other Assets	61,252	Operating Revenue	4,880,257	71.5% Ancillary Service 13.1%	
Total Assets	914,224	Operating Expense	4,725,560	96.8% Current Ratio 0.9	
Current Liabilities	893,054	Operating Margin	154,697	3.2% Days to Collect 156.5	
Long Term Liabilities	0	Other Income	-29,667	-0.6% Avg Payment Days 69.0	
Total Equity	21,170	Other Expense	0	0.0% Depreciation Rate 678.3%	
Total Liab. and Equity	914,224	Net Profit or Loss	21,170	0.4% Return on Equity 100.0%	

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235487 SKLD WEST BLOOMFIELD				Proprietary - Other		
SKLD WEST BLOOMFIELD		5/31/2018 365 Days Settled				
WEST BLOOMFIELD, MI 48322		12/31/2018 174 Days Settled		CR Beds 120 POS Beds 0		
OAKLAND		7/10/2018 40 Days Settled		Key Performance Ind.		
BLUE CROSS (MARYLAND)				Occupancy Rate	80.3%	
Balance Sheet		Income Statement		Length of Stay	17.4	
Current Assets	769,288	Total Charges	2,311,119	Average Wages	23.90	
Fixed Assets	1	Contract Allowance	991,203	42.9%	Skilled Nursing	59.1%
Other Assets	9,201	Operating Revenue	1,319,916	57.1%	Ancillary Service	40.9%
Total Assets	<u>778,490</u>	Operating Expense	2,278,414	172.6%	Current Ratio	1.2
Current Liabilities	661,563	Operating Margin	-958,498	-72.6%	Days to Collect	337.5
Long Term Liabilities	0	Other Income	585	0.0%	Avg Payment Days	100.5
Total Equity	<u>116,927</u>	Other Expense	0	0.0%	Depreciation Rate	4,036,500.0%
Total Liab. and Equity	<u>778,490</u>	Net Profit or Loss	<u>(958,062)</u>	-72.6%	Return on Equity	-819.4%
235487 SKLD WEST BLOOMFIELD				Proprietary - Partnership		
SKLD WEST BLOOMFIELD		5/31/2018 365 Days Settled				
WEST BLOOMFIELD, MI 48322		12/31/2018 174 Days Settled		CR Beds 140 POS Beds 0		
OAKLAND		7/10/2018 40 Days Settled		Key Performance Ind.		
BLUE CROSS (MARYLAND)				Occupancy Rate	58.6%	
Balance Sheet		Income Statement		Length of Stay	42.8	
Current Assets	123,984	Total Charges	8,663,512	Average Wages	23.90	
Fixed Assets	205,647	Contract Allowance	3,232,232	37.3%	Skilled Nursing	66.6%
Other Assets	85,388	Operating Revenue	5,431,280	62.7%	Ancillary Service	33.4%
Total Assets	<u>415,019</u>	Operating Expense	6,281,194	115.6%	Current Ratio	0.1
Current Liabilities	1,400,316	Operating Margin	-849,914	-15.6%	Days to Collect	399.0
Long Term Liabilities	0	Other Income	5,920	0.1%	Avg Payment Days	129.1
Total Equity	<u>-985,297</u>	Other Expense	0	0.0%	Depreciation Rate	233.0%
Total Liab. and Equity	<u>415,019</u>	Net Profit or Loss	<u>(985,297)</u>	-18.1%	Return on Equity	100.0%

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235487 SKLD WEST BLOOMFIELD				Proprietary - Other		
SKLD WEST BLOOMFIELD		5/31/2018 365 Days Settled				
WEST BLOOMFIELD, MI 48322		12/31/2018 174 Days Settled		CR Beds 203 POS Beds 0		
OAKLAND		7/10/2018 40 Days Settled		Key Performance Ind.		
BLUE CROSS (MARYLAND)				Occupancy Rate	50.5%	
Balance Sheet		Income Statement		Length of Stay	30.3	
Current Assets	1,460,244	Total Charges	23,213,497	Average Wages	23.90	
Fixed Assets	14,956,215	Contract Allowance	9,050,638	39.0%	Skilled Nursing	61.0%
Other Assets	143,141	Operating Revenue	14,162,859	61.0%	Ancillary Service	39.0%
Total Assets	16,559,600	Operating Expense	17,420,324	123.0%	Current Ratio	1.5
Current Liabilities	947,839	Operating Margin	-3,257,465	-23.0%	Days to Collect	59.7
Long Term Liabilities	23,078,213	Other Income	4,239	0.0%	Avg Payment Days	25.2
Total Equity	-7,466,452	Other Expense	0	0.0%	Depreciation Rate	3.8%
Total Liab. and Equity	16,559,600	Net Profit or Loss	(3,260,874)	-23.0%	Return on Equity	43.7%
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235206 SKLD WHITEHALL				Proprietary - Other		
SKLD WHITEHALL		4/30/2018 365 Days Settled				
WHITEHALL, MI 49461		12/31/2018 174 Days Settled		CR Beds 125 POS Beds 0		
MUSKEGON		7/10/2018 71 Days Settled		Key Performance Ind.		
CGS (OHIO)				Occupancy Rate	64.3%	
Balance Sheet		Income Statement		Length of Stay	34.8	
Current Assets	192,143	Total Charges	1,907,686	Average Wages	20.59	
Fixed Assets	0	Contract Allowance	525,635	27.6%	Skilled Nursing	76.9%
Other Assets	38,875	Operating Revenue	1,382,051	72.4%	Ancillary Service	23.1%
Total Assets	231,018	Operating Expense	1,925,191	139.3%	Current Ratio	0.7
Current Liabilities	264,682	Operating Margin	-543,140	-39.3%	Days to Collect	85.2
Long Term Liabilities	0	Other Income	2,362	0.2%	Avg Payment Days	73.4
Total Equity	-33,664	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	231,018	Net Profit or Loss	(543,463)	-39.3%	Return on Equity	1,614.4%

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235206 SKLD WHITEHALL				Proprietary - Other	
SKLD WHITEHALL		4/30/2018 365 Days Settled			
WHITEHALL, MI 49461		12/31/2018 174 Days Settled		CR Beds 125 POS Beds 0	
MUSKEGON		7/10/2018 71 Days Settled		Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	69.5%
Balance Sheet		Income Statement		Length of Stay	71.4
Current Assets	464,748	Total Charges	10,791,783	Average Wages	20.59
Fixed Assets	4,846,349	Contract Allowance	2,732,018	25.3% Skilled Nursing	77.0%
Other Assets	179,481	Operating Revenue	8,059,765	74.7% Ancillary Service	23.0%
Total Assets	5,490,578	Operating Expense	9,393,672	116.6% Current Ratio	0.6
Current Liabilities	740,726	Operating Margin	-1,333,907	-16.6% Days to Collect	35.9
Long Term Liabilities	12,480,101	Other Income	11,313	0.1% Avg Payment Days	39.7
Total Equity	-7,730,249	Other Expense	0	0.0% Depreciation Rate	3.1%
Total Liab. and Equity	5,490,578	Net Profit or Loss	(1,336,452)	-16.6% Return on Equity	17.3%

235206 SKLD WHITEHALL				Proprietary - Partnership	
SKLD WHITEHALL		4/30/2018 365 Days Settled			
WHITEHALL, MI 49461		12/31/2018 174 Days Settled		CR Beds 125 POS Beds 0	
MUSKEGON		7/10/2018 71 Days Settled		Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	57.4%
Balance Sheet		Income Statement		Length of Stay	118.9
Current Assets	-160,920	Total Charges	5,621,420	Average Wages	20.59
Fixed Assets	24,689	Contract Allowance	2,239,014	39.8% Skilled Nursing	82.6%
Other Assets	73,034	Operating Revenue	3,382,406	60.2% Ancillary Service	17.4%
Total Assets	-63,197	Operating Expense	4,181,371	123.6% Current Ratio	(0.2)
Current Liabilities	804,811	Operating Margin	-798,965	-23.6% Days to Collect	155.5
Long Term Liabilities	0	Other Income	-4,545	-0.1% Avg Payment Days	117.4
Total Equity	-868,008	Other Expense	0	0.0% Depreciation Rate	1,391.5%
Total Liab. and Equity	-63,197	Net Profit or Loss	(868,008)	-25.7% Return on Equity	100.0%

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235441 SKLD WYOMING				Proprietary - Other	
SKLD WYOMING		4/30/2018	365 Days Settled		
WYOMING, MI 49509		12/31/2018	153 Days Settled	CR Beds 92	POS Beds 0
KENT		7/31/2018	92 Days Settled	Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	79.3%
Balance Sheet		Income Statement		Length of Stay	74.0
Current Assets	474,636	Total Charges	9,092,157	Average Wages	22.07
Fixed Assets	5,551,496	Contract Allowance	2,203,531	24.2% Skilled Nursing	75.8%
Other Assets	114,909	Operating Revenue	6,888,626	75.8% Ancillary Service	24.2%
Total Assets	6,141,041	Operating Expense	8,614,919	125.1% Current Ratio	0.7
Current Liabilities	639,859	Operating Margin	-1,726,293	-25.1% Days to Collect	42.2
Long Term Liabilities	10,407,726	Other Income	3,304	0.0% Avg Payment Days	30.6
Total Equity	-4,906,544	Other Expense	0	0.0% Depreciation Rate	3.3%
Total Liab. and Equity	6,141,041	Net Profit or Loss	(1,742,678)	-25.3% Return on Equity	35.5%
235441 SKLD WYOMING				Proprietary - Other	
SKLD WYOMING		4/30/2018	365 Days Settled		
WYOMING, MI 49509		12/31/2018	153 Days Settled	CR Beds 92	POS Beds 0
KENT		7/31/2018	92 Days Settled	Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	57.4%
Balance Sheet		Income Statement		Length of Stay	147.1
Current Assets	269,894	Total Charges	1,322,982	Average Wages	22.07
Fixed Assets	134,059	Contract Allowance	265,433	20.1% Skilled Nursing	86.8%
Other Assets	106,821	Operating Revenue	1,057,549	79.9% Ancillary Service	13.2%
Total Assets	510,774	Operating Expense	2,015,598	190.6% Current Ratio	0.4
Current Liabilities	703,480	Operating Margin	-958,049	-90.6% Days to Collect	155.4
Long Term Liabilities	0	Other Income	1,223	0.1% Avg Payment Days	134.3
Total Equity	-192,706	Other Expense	0	0.0% Depreciation Rate	2.1%
Total Liab. and Equity	510,774	Net Profit or Loss	(960,441)	-90.8% Return on Equity	498.4%

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235441 SKLD WYOMING				Proprietary - Partnership		
SKLD WYOMING		4/30/2018 365 Days Settled				
WYOMING, MI 49509		12/31/2018 153 Days Settled		CR Beds 92 POS Beds 0		
KENT		7/31/2018 92 Days Settled		Key Performance Ind.		
CGS (OHIO)				Occupancy Rate	68.5%	
Balance Sheet		Income Statement		Length of Stay	113.4	
Current Assets	16,704	Total Charges	4,585,577	Average Wages	22.07	
Fixed Assets	19,945	Contract Allowance	2,051,901	44.7%	Skilled Nursing	84.1%
Other Assets	54,567	Operating Revenue	2,533,676	55.3%	Ancillary Service	15.9%
Total Assets	91,216	Operating Expense	3,273,070	129.2%	Current Ratio	0.0
Current Liabilities	886,867	Operating Margin	-739,394	-29.2%	Days to Collect	209.1
Long Term Liabilities	0	Other Income	-4,133	-0.2%	Avg Payment Days	165.3
Total Equity	-795,651	Other Expense	0	0.0%	Depreciation Rate	1,137.7%
Total Liab. and Equity	91,216	Net Profit or Loss	(795,651)	-31.4%	Return on Equity	100.0%
235347 SKLD ZEELAND				Proprietary - Partnership		
SKLD ZEELAND		12/31/2018 365 Days Settled				
ZEELAND, MI 49464				CR Beds 138 POS Beds 0		
OTTAWA				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	84.2%	
Balance Sheet		Income Statement		Length of Stay	182.7	
Current Assets	2,642,998	Total Charges	14,295,322	Average Wages	22.82	
Fixed Assets	121,273	Contract Allowance	3,389,112	23.7%	Skilled Nursing	93.4%
Other Assets	-1,071,225	Operating Revenue	10,906,210	76.3%	Ancillary Service	6.6%
Total Assets	1,693,046	Operating Expense	12,377,187	113.5%	Current Ratio	2.5
Current Liabilities	1,068,862	Operating Margin	-1,470,977	-13.5%	Days to Collect	73.7
Long Term Liabilities	0	Other Income	874,289	8.0%	Avg Payment Days	31.5
Total Equity	624,184	Other Expense	0	0.0%	Depreciation Rate	629.3%
Total Liab. and Equity	1,693,046	Net Profit or Loss	(675,664)	-6.2%	Return on Equity	-108.2%

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235270 SOUTH HAVEN NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
SOUTH HAVEN NURSING AND REHABILITATION COMMUNITY		12/31/2018 365 Days Settled			
SOUTH HAVEN, MI 49090				CR Beds 70	POS Beds 0
VAN BUREN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	83.8%
Balance Sheet		Income Statement		Length of Stay	138.2
Current Assets	796,533	Total Charges	8,094,054	Average Wages	19.65
Fixed Assets	325,347	Contract Allowance	2,777,907	34.3%	Skilled Nursing 75.5%
Other Assets	111,053	Operating Revenue	5,316,147	65.7%	Ancillary Service 24.5%
Total Assets	1,232,933	Operating Expense	5,596,117	105.3%	Current Ratio 0.9
Current Liabilities	912,555	Operating Margin	-279,970	-5.3%	Days to Collect (95.8)
Long Term Liabilities	0	Other Income	623,944	11.7%	Avg Payment Days 37.6
Total Equity	320,378	Other Expense	0	0.0%	Depreciation Rate 149.2%
Total Liab. and Equity	1,232,933	Net Profit or Loss	285,239	5.4%	Return on Equity 89.0%

235065 SOUTH LYON SENIOR CARE AND REHAB CENTER, L L C				Proprietary - Corporation	
SOUTH LYON SENIOR CARE AND REHAB CENTER, L L C		12/31/2018 365 Days Settled			
SOUTH LYON, MI 48178				CR Beds 74	POS Beds 0
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.0%
Balance Sheet		Income Statement		Length of Stay	97.7
Current Assets	1,580,624	Total Charges	8,522,160	Average Wages	20.83
Fixed Assets	844,878	Contract Allowance	1,495,931	17.6%	Skilled Nursing 82.6%
Other Assets	1,116,995	Operating Revenue	7,026,229	82.4%	Ancillary Service 17.4%
Total Assets	3,542,497	Operating Expense	6,860,628	97.6%	Current Ratio (1.7)
Current Liabilities	-952,607	Operating Margin	165,601	2.4%	Days to Collect 33.3
Long Term Liabilities	0	Other Income	262,049	3.7%	Avg Payment Days 18.4
Total Equity	4,495,104	Other Expense	0	0.0%	Depreciation Rate 22.6%
Total Liab. and Equity	3,542,497	Net Profit or Loss	372,912	5.3%	Return on Equity 8.3%

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235035 SPECTRUM HEALTH REHAB AND NURSING CENTER				Nonprofit - Other		
SPECTRUM HEALTH REHAB AND NURSING CENTER		6/30/2018 365 Days Settled				
GRAND RAPIDS, MI 49508				CR Beds 165 POS Beds 0		
KENT				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	91.2%	
Balance Sheet		Income Statement		Length of Stay	64.8	
Current Assets	2,304,469	Total Charges	34,165,886	Average Wages	21.72	
Fixed Assets	27,907,587	Contract Allowance	15,331,494	44.9%	Skilled Nursing	78.6%
Other Assets	19,550	Operating Revenue	18,834,392	55.1%	Ancillary Service	21.4%
Total Assets	30,231,606	Operating Expense	23,581,905	125.2%	Current Ratio	3.0
Current Liabilities	768,850	Operating Margin	-4,747,513	-25.2%	Days to Collect	44.3
Long Term Liabilities	28,777,207	Other Income	77,968	0.4%	Avg Payment Days	5.1
Total Equity	685,549	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	30,231,606	Net Profit or Loss	(4,669,545)	-24.8%	Return on Equity	-681.1%

235643 ST ANNS HOME				Nonprofit - Church		
ST ANNS HOME		12/31/2018 365 Days Settled				
GRAND RAPIDS, MI 49504				CR Beds 150 POS Beds 0		
KENT				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	86.3%	
Balance Sheet		Income Statement		Length of Stay	317.2	
Current Assets	3,297,694	Total Charges	10,683,418	Average Wages	19.62	
Fixed Assets	5,934,332	Contract Allowance	713,263	6.7%	Skilled Nursing	55.5%
Other Assets	847,700	Operating Revenue	9,970,155	93.3%	Ancillary Service	7.8%
Total Assets	10,079,726	Operating Expense	9,965,932	100.0%	Current Ratio	6.0
Current Liabilities	546,494	Operating Margin	4,223	0.0%	Days to Collect	18.7
Long Term Liabilities	0	Other Income	1,038,477	10.4%	Avg Payment Days	19.6
Total Equity	9,533,232	Other Expense	0	0.0%	Depreciation Rate	3.2%
Total Liab. and Equity	10,079,726	Net Profit or Loss	982,742	9.9%	Return on Equity	10.3%

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235408 ST ANTHONY HEALTHCARE CENTER		Proprietary - Corporation	
ST ANTHONY HEALTHCARE CENTER		12/31/2018 365 Days Settled	
WARREN, MI 48092		CR Beds 142 POS Beds 0	
MACOMB		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	91.8%
Balance Sheet		Income Statement	
Current Assets	5,228,376	Total Charges	25,199,245
Fixed Assets	892,487	Contract Allowance	8,939,472
Other Assets	7,384	Operating Revenue	16,259,773
Total Assets	6,128,247	Operating Expense	15,014,090
Current Liabilities	1,370,779	Operating Margin	1,245,683
Long Term Liabilities	-6,133,379	Other Income	6,805
Total Equity	10,890,847	Other Expense	0
Total Liab. and Equity	6,128,247	Net Profit or Loss	1,252,488
		35.5%	Skilled Nursing 63.5%
		64.5%	Ancillary Service 36.5%
		92.3%	Current Ratio 3.8
		7.7%	Days to Collect 130.9
		0.0%	Avg Payment Days 28.9
		0.0%	Depreciation Rate 88.5%
		7.7%	Return on Equity 11.5%

235249 ST FRANCIS HOME		Nonprofit - Church	
ST FRANCIS HOME		12/31/2018 365 Days Settled	
SAGINAW, MI 48609		CR Beds 94 POS Beds 0	
SAGINAW		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	83.8%
Balance Sheet		Income Statement	
Current Assets	5,258,233	Total Charges	12,106,235
Fixed Assets	757,031	Contract Allowance	3,182,282
Other Assets	0	Operating Revenue	8,923,953
Total Assets	6,015,264	Operating Expense	8,952,597
Current Liabilities	761,409	Operating Margin	-28,644
Long Term Liabilities	0	Other Income	107,225
Total Equity	5,253,855	Other Expense	0
Total Liab. and Equity	6,015,264	Net Profit or Loss	78,581
		26.3%	Skilled Nursing 71.6%
		73.7%	Ancillary Service 28.4%
		100.3%	Current Ratio 6.9
		-0.3%	Days to Collect 59.8
		1.2%	Avg Payment Days 31.0
		0.0%	Depreciation Rate 1.6%
		0.9%	Return on Equity 1.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235527 ST JAMES NURSING CENTER		Proprietary - Corporation	
ST JAMES NURSING CENTER		12/31/2018 365 Days Settled	
DETROIT, MI 48205		CR Beds 150 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	85.5%
Balance Sheet		Income Statement	
Current Assets	1,160,206	Total Charges	16,420,686
Fixed Assets	317,522	Contract Allowance	7,690,909
Other Assets	0	Operating Revenue	8,729,777
Total Assets	1,477,728	Operating Expense	9,795,452
Current Liabilities	3,073,430	Operating Margin	-1,065,675
Long Term Liabilities	4,899,074	Other Income	3,188
Total Equity	-6,494,776	Other Expense	0
Total Liab. and Equity	1,477,728	Net Profit or Loss	(1,062,487)
		46.8%	Skilled Nursing 93.5%
		53.2%	Ancillary Service 6.5%
		112.2%	Current Ratio 0.4
		-12.2%	Days to Collect 45.3
		0.0%	Avg Payment Days 113.9
		0.0%	Depreciation Rate 9.1%
		-12.2%	Return on Equity 16.4%

235383 ST JOSEPH'S HEALTHCARE CENTER		Proprietary - Other	
ST JOSEPH'S HEALTHCARE CENTER		12/31/2018 365 Days Settled	
HAMTRAMCK, MI 48212		CR Beds 169 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	89.5%
Balance Sheet		Income Statement	
Current Assets	3,538,475	Total Charges	20,027,382
Fixed Assets	1,016,276	Contract Allowance	5,923,643
Other Assets	0	Operating Revenue	14,103,739
Total Assets	4,554,751	Operating Expense	13,929,915
Current Liabilities	1,415,104	Operating Margin	173,824
Long Term Liabilities	2,763,000	Other Income	183,042
Total Equity	376,647	Other Expense	0
Total Liab. and Equity	4,554,751	Net Profit or Loss	5,614
		29.6%	Skilled Nursing 77.0%
		70.4%	Ancillary Service 23.0%
		98.8%	Current Ratio 2.5
		1.2%	Days to Collect 51.5
		1.3%	Avg Payment Days 40.8
		0.0%	Depreciation Rate 53.5%
		0.0%	Return on Equity 1.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235620 ST JUDE NURSING CENTER		Proprietary - Corporation	
ST JUDE NURSING CENTER		12/31/2018 365 Days Settled	
LIVONIA, MI 48150		CR Beds 64 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	86.4%
Balance Sheet		Income Statement	
Current Assets	690,559	Total Charges	7,051,715
Fixed Assets	747,577	Contract Allowance	4,146,511
Other Assets	0	Operating Revenue	2,905,204
Total Assets	1,438,136	Operating Expense	4,724,341
Current Liabilities	1,310,497	Operating Margin	-1,819,137
Long Term Liabilities	3,900,879	Other Income	1,515
Total Equity	-3,773,240	Other Expense	0
Total Liab. and Equity	1,438,136	Net Profit or Loss	(1,817,622)
		58.8%	Skilled Nursing 94.7%
		41.2%	Ancillary Service 5.3%
		162.6%	Current Ratio 0.5
		-62.6%	Days to Collect 95.2
		0.1%	Avg Payment Days 101.1
		0.0%	Depreciation Rate 6.8%
		-62.6%	Return on Equity 48.2%

235319 ST MARY'S NURSING & REHAB CENTER		Proprietary - Corporation	
ST MARY'S NURSING & REHAB CENTER		12/31/2018 365 Days Settled	
SAINT CLAIR SHORES, MI 48080		CR Beds 101 POS Beds 0	
MACOMB		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	86.5%
Balance Sheet		Income Statement	
Current Assets	1,604,998	Total Charges	14,172,383
Fixed Assets	884,102	Contract Allowance	4,783,187
Other Assets	9,657	Operating Revenue	9,389,196
Total Assets	2,498,757	Operating Expense	9,206,069
Current Liabilities	575,592	Operating Margin	183,127
Long Term Liabilities	-3,791,161	Other Income	1,744
Total Equity	5,714,326	Other Expense	0
Total Liab. and Equity	2,498,757	Net Profit or Loss	184,871
		33.8%	Skilled Nursing 74.4%
		66.2%	Ancillary Service 25.6%
		98.0%	Current Ratio 2.8
		2.0%	Days to Collect 84.1
		0.0%	Avg Payment Days 14.5
		0.0%	Depreciation Rate 53.3%
		2.0%	Return on Equity 3.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235661 STONEGATE HEALTH CAMPUS				Proprietary - Corporation	
STONEGATE HEALTH CAMPUS		12/31/2018 365 Days Settled			
LAPEER, MI 48446		CR Beds 119 POS Beds 0			
LAPEER		Key Performance Ind.			
CGS (KENTUCKY)		Occupancy Rate		80.8%	
Balance Sheet		Income Statement		Length of Stay	
				50.4	
Current Assets	15,418,486	Total Charges	14,286,939	Average Wages	18.90
Fixed Assets	12,976,012	Contract Allowance	3,161,974	22.1% Skilled Nursing	62.3%
Other Assets	2,020,860	Operating Revenue	11,124,965	77.9% Ancillary Service	25.7%
Total Assets	<u>30,415,358</u>	Operating Expense	9,941,238	89.4% Current Ratio	184.8
Current Liabilities	83,432	Operating Margin	1,183,727	10.6% Days to Collect	45.2
Long Term Liabilities	63,143	Other Income	14,082	0.1% Avg Payment Days	3.1
Total Equity	<u>30,268,783</u>	Other Expense	0	0.0% Depreciation Rate	2.5%
Total Liab. and Equity	<u>30,415,358</u>	Net Profit or Loss	<u>1,197,809</u>	10.8% Return on Equity	4.0%
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235608 STRATFORD PINES NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
STRATFORD PINES NURSING AND REHABILITATION CENTER		12/31/2018 365 Days Settled			
MIDLAND, MI 48642		CR Beds 100 POS Beds 0			
MIDLAND		Key Performance Ind.			
WPS MI		Occupancy Rate		89.1%	
Balance Sheet		Income Statement		Length of Stay	
				81.3	
Current Assets	1,949,085	Total Charges	12,193,305	Average Wages	17.83
Fixed Assets	41,150	Contract Allowance	2,162,871	17.7% Skilled Nursing	72.4%
Other Assets	3,162	Operating Revenue	10,030,434	82.3% Ancillary Service	27.6%
Total Assets	<u>1,993,397</u>	Operating Expense	10,255,214	102.2% Current Ratio	2.3
Current Liabilities	856,169	Operating Margin	-224,780	-2.2% Days to Collect	35.5
Long Term Liabilities	32,911	Other Income	990,458	9.9% Avg Payment Days	35.1
Total Equity	<u>1,104,317</u>	Other Expense	0	0.0% Depreciation Rate	1,975.2%
Total Liab. and Equity	<u>1,993,397</u>	Net Profit or Loss	<u>661,178</u>	6.6% Return on Equity	59.9%

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235596 SUPERIOR WOODS HEALTHCARE CENTER		Proprietary - Corporation	
SUPERIOR WOODS HEALTHCARE CENTER		9/30/2018 365 Days Settled	
YPSILANTI, MI 48198		CR Beds 120 POS Beds 0	
WASHTENAW		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	86.0%
		Length of Stay	110.1
		Average Wages	25.01
		59.2% Skilled Nursing	87.7%
		40.8% Ancillary Service	7.8%
		99.4% Current Ratio	0.4
		0.6% Days to Collect	29.9
		0.0% Avg Payment Days	33.7
		0.0% Depreciation Rate	5.7%
		0.6% Return on Equity	0.6%

Balance Sheet		Income Statement	
Current Assets	1,006,442	Total Charges	26,257,590
Fixed Assets	14,856,339	Contract Allowance	15,545,640
Other Assets	7,837	Operating Revenue	10,711,950
Total Assets	15,870,618	Operating Expense	10,651,567
Current Liabilities	2,327,844	Operating Margin	60,383
Long Term Liabilities	1,920,791	Other Income	5,058
Total Equity	11,621,983	Other Expense	0
Total Liab. and Equity	15,870,618	Net Profit or Loss	65,441

235372 THE BAY AT CRANBROOK HEALTH & REHABILITATION CTR		Proprietary - Corporation	
THE BAY AT CRANBROOK HEALTH & REHABILITATION CTR		12/31/2018 365 Days Settled	
DETROIT, MI 48234		CR Beds 38 POS Beds 0	
WAYNE		Key Performance Ind.	
NGS (WI)		Occupancy Rate	65.1%
		Length of Stay	134.7
		Average Wages	17.78
		25.1% Skilled Nursing	81.5%
		74.9% Ancillary Service	18.5%
		132.4% Current Ratio	0.2
		-32.4% Days to Collect	(1.6)
		0.2% Avg Payment Days	85.5
		0.0% Depreciation Rate	699.1%
		-35.1% Return on Equity	77.1%

Balance Sheet		Income Statement	
Current Assets	144,196	Total Charges	2,827,855
Fixed Assets	20,496	Contract Allowance	710,003
Other Assets	11,550	Operating Revenue	2,117,852
Total Assets	176,242	Operating Expense	2,804,616
Current Liabilities	860,951	Operating Margin	-686,764
Long Term Liabilities	279,559	Other Income	3,444
Total Equity	-964,268	Other Expense	0
Total Liab. and Equity	176,242	Net Profit or Loss	(743,320)

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235454 THE BAY AT ELMWOOD HEALTH & REHABILITATION CENTER				Proprietary - Corporation	
THE BAY AT ELMWOOD HEALTH & REHABILITATION CENTER		12/31/2018 365 Days Settled			
DETROIT, MI 48211		CR Beds 80 POS Beds 0			
WAYNE		Key Performance Ind.			
NGS (WI)		Occupancy Rate		75.1%	
Balance Sheet		Income Statement		Length of Stay 184.2	
Current Assets	1,157,028	Total Charges	6,516,736	Average Wages	17.92
Fixed Assets	44,129	Contract Allowance	1,300,599	20.0% Skilled Nursing	83.7%
Other Assets	21,000	Operating Revenue	5,216,137	80.0% Ancillary Service	16.3%
Total Assets	<u>1,222,157</u>	Operating Expense	5,077,965	97.4% Current Ratio	1.3
Current Liabilities	905,998	Operating Margin	138,172	2.6% Days to Collect	60.3
Long Term Liabilities	333,182	Other Income	1,897	0.0% Avg Payment Days	63.2
Total Equity	-17,023	Other Expense	0	0.0% Depreciation Rate	578.4%
Total Liab. and Equity	<u>1,222,157</u>	Net Profit or Loss	<u>27,069</u>	0.5% Return on Equity	-159.0%
<hr/>					
235468 THE BAY AT WOODWARD HEALTH & REHABILITATION CENTER				Proprietary - Corporation	
THE BAY AT WOODWARD HEALTH & REHABILITATION CENTER		12/31/2018 365 Days Settled			
DETROIT, MI 48202		CR Beds 100 POS Beds 0			
WAYNE		Key Performance Ind.			
NGS (WI)		Occupancy Rate		79.9%	
Balance Sheet		Income Statement		Length of Stay 164.9	
Current Assets	2,370,852	Total Charges	9,132,683	Average Wages	16.57
Fixed Assets	151,305	Contract Allowance	2,360,145	25.8% Skilled Nursing	82.8%
Other Assets	19,250	Operating Revenue	6,772,538	74.2% Ancillary Service	17.2%
Total Assets	<u>2,541,407</u>	Operating Expense	6,323,538	93.4% Current Ratio	1.8
Current Liabilities	1,332,955	Operating Margin	449,000	6.6% Days to Collect	114.4
Long Term Liabilities	903,413	Other Income	1,408	0.0% Avg Payment Days	72.5
Total Equity	305,039	Other Expense	0	0.0% Depreciation Rate	175.3%
Total Liab. and Equity	<u>2,541,407</u>	Net Profit or Loss	<u>254,408</u>	3.8% Return on Equity	83.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235599 THE CARRIAGE HOUSE OF BAY CITY				Proprietary - Corporation	
THE CARRIAGE HOUSE OF BAY CITY				12/31/2018 365 Days Settled	
BAY CITY, MI 48706				CR Beds 151 POS Beds 0	
BAY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 58.4%	
Balance Sheet		Income Statement		Length of Stay 71.5	
Current Assets	2,254,757	Total Charges	11,577,108	Average Wages 19.99	
Fixed Assets	2,980,942	Contract Allowance	1,695,688	14.6%	Skilled Nursing 71.2%
Other Assets	305,915	Operating Revenue	9,881,420	85.4%	Ancillary Service 28.8%
Total Assets	5,541,614	Operating Expense	9,936,049	100.6%	Current Ratio 0.8
Current Liabilities	2,743,407	Operating Margin	-54,629	-0.6%	Days to Collect 62.1
Long Term Liabilities	472,430	Other Income	26,538	0.3%	Avg Payment Days 43.6
Total Equity	2,325,777	Other Expense	0	0.0%	Depreciation Rate 4.4%
Total Liab. and Equity	5,541,614	Net Profit or Loss	(28,091)	-0.3%	Return on Equity -1.2%

235552 THE LIGHTHOUSE AT HANCOCK HEALTH AND REHAB				Proprietary - Other	
THE LIGHTHOUSE AT HANCOCK HEALTH AND REHAB				12/31/2018 365 Days Settled	
HANCOCK, MI 49930				CR Beds 63 POS Beds 0	
HOUGHTON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 79.4%	
Balance Sheet		Income Statement		Length of Stay 172.2	
Current Assets	970,783	Total Charges	5,160,126	Average Wages 18.92	
Fixed Assets	26,444	Contract Allowance	142,401	2.8%	Skilled Nursing 88.0%
Other Assets	-80,123	Operating Revenue	5,017,725	97.2%	Ancillary Service 12.0%
Total Assets	917,104	Operating Expense	4,993,749	99.5%	Current Ratio 1.2
Current Liabilities	813,845	Operating Margin	23,976	0.5%	Days to Collect 28.2
Long Term Liabilities	463,075	Other Income	99,397	2.0%	Avg Payment Days 63.3
Total Equity	-359,816	Other Expense	0	0.0%	Depreciation Rate 126.6%
Total Liab. and Equity	917,104	Net Profit or Loss	80,619	1.6%	Return on Equity -22.4%

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235551 THE LIGHTHOUSE AT HUBBELL HEALTH AND REHAB		Proprietary - Corporation	
THE LIGHTHOUSE AT HUBBELL HEALTH AND REHAB		12/31/2018 365 Days Settled	
HUBBELL, MI 49934		CR Beds 55 POS Beds 0	
HOUGHTON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	80.7%
Balance Sheet		Income Statement	
Current Assets	398,798	Total Charges	4,651,524
Fixed Assets	117,318	Contract Allowance	21,074
Other Assets	23,475	Operating Revenue	4,630,450
Total Assets	539,591	Operating Expense	4,783,591
Current Liabilities	525,000	Operating Margin	-153,141
Long Term Liabilities	0	Other Income	57,543
Total Equity	14,591	Other Expense	0
Total Liab. and Equity	539,591	Net Profit or Loss	(141,806)
		0.5%	Skilled Nursing
		99.5%	Ancillary Service
		103.3%	Current Ratio
		-3.3%	Days to Collect
		1.2%	Avg Payment Days
		0.0%	Depreciation Rate
		-3.1%	Return on Equity

235349 THE LIGHTHOUSE AT ISHPEMING HEALTH AND REHAB		Proprietary - Other	
THE LIGHTHOUSE AT ISHPEMING HEALTH AND REHAB		12/31/2018 365 Days Settled	
ISHPEMING, MI 49849		CR Beds 55 POS Beds 0	
MARQUETTE		Key Performance Ind.	
WPS IN		Occupancy Rate	137.6%
Balance Sheet		Income Statement	
Current Assets	2,141,307	Total Charges	6,422,978
Fixed Assets	82,707	Contract Allowance	227,871
Other Assets	-113,926	Operating Revenue	6,195,107
Total Assets	2,110,088	Operating Expense	6,798,571
Current Liabilities	3,555,753	Operating Margin	-603,464
Long Term Liabilities	33,008	Other Income	75,967
Total Equity	-1,478,673	Other Expense	0
Total Liab. and Equity	2,110,088	Net Profit or Loss	(646,142)
		3.5%	Skilled Nursing
		96.5%	Ancillary Service
		109.7%	Current Ratio
		-9.7%	Days to Collect
		1.2%	Avg Payment Days
		0.0%	Depreciation Rate
		-10.4%	Return on Equity

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235511 THE LIGHTHOUSE AT ROSCOMMON HEALTH AND REHAB		Proprietary - Other	
THE LIGHTHOUSE AT ROSCOMMON HEALTH AND REHAB		12/31/2018 365 Days Settled	
ROSCOMMON, MI 48653		CR Beds 118 POS Beds 0	
ROSCOMMON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	51.5%
Balance Sheet		Income Statement	
Current Assets	1,302,642	Total Charges	5,481,447
Fixed Assets	71,322	Contract Allowance	128,913
Other Assets	-163,546	Operating Revenue	5,352,534
Total Assets	1,210,418	Operating Expense	5,806,691
Current Liabilities	3,229,600	Operating Margin	-454,157
Long Term Liabilities	-193,652	Other Income	139,101
Total Equity	-1,825,530	Other Expense	0
Total Liab. and Equity	1,210,418	Net Profit or Loss	(399,844)
		2.4%	Skilled Nursing 83.7%
		97.6%	Ancillary Service 16.3%
		108.5%	Current Ratio 0.4
		-8.5%	Days to Collect 47.2
		2.6%	Avg Payment Days 87.2
		0.0%	Depreciation Rate 78.4%
		-7.5%	Return on Equity 21.9%
235541 THE LODGE AT TAYLOR		Proprietary - Corporation	
THE LODGE AT TAYLOR		12/31/2018 365 Days Settled	
TAYLOR, MI 48180		CR Beds 150 POS Beds 0	
WAYNE		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	80.9%
Balance Sheet		Income Statement	
Current Assets	3,114,373	Total Charges	18,224,755
Fixed Assets	547,319	Contract Allowance	5,487,470
Other Assets	306,365	Operating Revenue	12,737,285
Total Assets	3,968,057	Operating Expense	13,463,725
Current Liabilities	3,885,757	Operating Margin	-726,440
Long Term Liabilities	1,048,918	Other Income	264,596
Total Equity	-966,618	Other Expense	0
Total Liab. and Equity	3,968,057	Net Profit or Loss	(461,844)
		30.1%	Skilled Nursing 74.2%
		69.9%	Ancillary Service 25.8%
		105.7%	Current Ratio 0.8
		-5.7%	Days to Collect 82.7
		2.1%	Avg Payment Days 51.4
		0.0%	Depreciation Rate 34.8%
		-3.6%	Return on Equity 47.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235508 THE MANOR OF FARMINGTON HILLS		Proprietary - Corporation	
THE MANOR OF FARMINGTON HILLS		12/31/2018 365 Days Settled	
FARMINGTON HILLS, MI 48336		CR Beds 102 POS Beds 0	
OAKLAND		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	91.5%
Balance Sheet		Income Statement	
Current Assets	1,458,444	Total Charges	16,591,013
Fixed Assets	1,313,782	Contract Allowance	5,212,916
Other Assets	172,644	Operating Revenue	11,378,097
Total Assets	2,944,870	Operating Expense	10,912,552
Current Liabilities	561,069	Operating Margin	465,545
Long Term Liabilities	-750,168	Other Income	2,711
Total Equity	3,133,969	Other Expense	0
Total Liab. and Equity	2,944,870	Net Profit or Loss	468,256
		31.4%	Skilled Nursing 70.8%
		68.6%	Ancillary Service 29.2%
		95.9%	Current Ratio 2.6
		4.1%	Days to Collect 87.1
		0.0%	Avg Payment Days 5.6
		0.0%	Depreciation Rate 76.6%
		4.1%	Return on Equity 14.9%

235529 THE MANOR OF NOVI		Proprietary - Corporation	
THE MANOR OF NOVI		12/31/2018 365 Days Settled	
NOVI, MI 48375		CR Beds 140 POS Beds 0	
OAKLAND		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	92.7%
Balance Sheet		Income Statement	
Current Assets	2,430,288	Total Charges	22,565,108
Fixed Assets	1,488,410	Contract Allowance	7,630,753
Other Assets	7,421	Operating Revenue	14,934,355
Total Assets	3,926,119	Operating Expense	14,521,155
Current Liabilities	877,991	Operating Margin	413,200
Long Term Liabilities	-7,946,098	Other Income	1,450
Total Equity	10,994,226	Other Expense	0
Total Liab. and Equity	3,926,119	Net Profit or Loss	414,650
		33.8%	Skilled Nursing 71.3%
		66.2%	Ancillary Service 28.7%
		97.2%	Current Ratio 2.8
		2.8%	Days to Collect 82.6
		0.0%	Avg Payment Days 3.3
		0.0%	Depreciation Rate 66.7%
		2.8%	Return on Equity 3.8%

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235430 THE NEIGHBORHOODS OF WHITE LAKE				Nonprofit - Church	
THE NEIGHBORHOODS OF WHITE LAKE 6/30/2018 365 Days Settled					
WHITE LAKE, MI 48386				CR Beds 92 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 86.9%	
Balance Sheet		Income Statement		Length of Stay 51.2	
Current Assets	1,717,273	Total Charges	19,207,046	Average Wages 20.22	
Fixed Assets	14,538,974	Contract Allowance	8,960,525	46.7%	Skilled Nursing 53.5%
Other Assets	0	Operating Revenue	10,246,521	53.3%	Ancillary Service 46.5%
Total Assets	<u>16,256,247</u>	Operating Expense	11,629,996	113.5%	Current Ratio 0.1
Current Liabilities	13,940,692	Operating Margin	-1,383,475	-13.5%	Days to Collect 50.8
Long Term Liabilities	12,855,223	Other Income	-16,848	-0.2%	Avg Payment Days 39.4
Total Equity	-10,539,668	Other Expense	0	0.0%	Depreciation Rate 6.5%
Total Liab. and Equity	<u>16,256,247</u>	Net Profit or Loss	<u>(1,400,323)</u>	-13.7%	Return on Equity 13.3%
235639 THE OAKS AT CASCADE				Proprietary - Corporation	
THE OAKS AT CASCADE 12/31/2018 365 Days Settled					
GRAND RAPIDS, MI 49546				CR Beds 60 POS Beds 0	
KENT				Key Performance Ind.	
WPS MI				Occupancy Rate 81.6%	
Balance Sheet		Income Statement		Length of Stay 80.5	
Current Assets	-2,639,071	Total Charges	4,696,795	Average Wages 19.45	
Fixed Assets	2,869,846	Contract Allowance	246,480	5.2%	Skilled Nursing 93.2%
Other Assets	595,440	Operating Revenue	4,450,315	94.8%	Ancillary Service 6.8%
Total Assets	<u>826,215</u>	Operating Expense	5,022,294	112.9%	Current Ratio (3.2)
Current Liabilities	815,690	Operating Margin	-571,979	-12.9%	Days to Collect 25.0
Long Term Liabilities	10,525	Other Income	0	0.0%	Avg Payment Days 59.3
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate 6.9%
Total Liab. and Equity	<u>826,215</u>	Net Profit or Loss	<u>(571,979)</u>	-12.9%	Return on Equity 0.0%

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235451 THE OAKS AT NORTHPOINTE WOODS				Proprietary - Corporation	
THE OAKS AT NORTHPOINTE WOODS				12/31/2018 365 Days Settled	
BATTLE CREEK, MI 49017				CR Beds 107 POS Beds 0	
CALHOUN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	89.0%
Balance Sheet		Income Statement		Length of Stay	54.0
Current Assets	12,652,296	Total Charges	13,008,426	Average Wages	17.79
Fixed Assets	13,067,122	Contract Allowance	2,221,748	17.1% Skilled Nursing	67.1%
Other Assets	1,736,434	Operating Revenue	10,786,678	82.9% Ancillary Service	19.5%
Total Assets	27,455,852	Operating Expense	8,995,040	83.4% Current Ratio	36.4
Current Liabilities	347,988	Operating Margin	1,791,638	16.6% Days to Collect	38.2
Long Term Liabilities	159,794	Other Income	6,250	0.1% Avg Payment Days	14.1
Total Equity	26,948,070	Other Expense	0	0.0% Depreciation Rate	2.4%
Total Liab. and Equity	27,455,852	Net Profit or Loss	1,797,888	16.7% Return on Equity	6.7%

235660 THE OAKS AT WOODFIELD				Proprietary - Corporation	
THE OAKS AT WOODFIELD				12/31/2018 365 Days Settled	
GR BLANC, MI 48439				CR Beds 89 POS Beds 0	
GENESEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	90.5%
Balance Sheet		Income Statement		Length of Stay	48.0
Current Assets	18,583,622	Total Charges	12,237,029	Average Wages	19.37
Fixed Assets	12,486,037	Contract Allowance	2,824,647	23.1% Skilled Nursing	60.0%
Other Assets	1,597,123	Operating Revenue	9,412,382	76.9% Ancillary Service	23.6%
Total Assets	32,666,782	Operating Expense	8,219,462	87.3% Current Ratio	29.5
Current Liabilities	630,203	Operating Margin	1,192,920	12.7% Days to Collect	38.9
Long Term Liabilities	67,328	Other Income	14,527	0.2% Avg Payment Days	28.0
Total Equity	31,969,251	Other Expense	0	0.0% Depreciation Rate	2.4%
Total Liab. and Equity	32,666,782	Net Profit or Loss	1,207,447	12.8% Return on Equity	3.8%

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235504 THE OASIS AT ADRIAN REHABILITATION AND NURSING CTR		Proprietary - Corporation	
THE OASIS AT ADRIAN REHABILITATION AND NURSING CTR	9/30/2018 273 Days Settled		
ADRIAN, MI 49221	12/31/2018 92 Days Settled	CR Beds 114	POS Beds 0
LENAWEE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	42.5%
		Length of Stay	240.1
		Average Wages	15.30
		0.0% Skilled Nursing	100.0%
		100.0% Ancillary Service	0.0%
		173.7% Current Ratio	0.5
		-73.7% Days to Collect	109.6
		14.5% Avg Payment Days	149.0
		0.0% Depreciation Rate	0.0%
		59.2% Return on Equity	63.9%

Balance Sheet		Income Statement	
Current Assets	768,926	Total Charges	2,171,608
Fixed Assets	0	Contract Allowance	0
Other Assets	-980,954	Operating Revenue	2,171,608
Total Assets	<u>-212,028</u>	Operating Expense	<u>3,772,576</u>
Current Liabilities	1,604,142	Operating Margin	-1,600,968
Long Term Liabilities	196,476	Other Income	314,947
Total Equity	<u>-2,012,646</u>	Other Expense	0
Total Liab. and Equity	<u>-212,028</u>	Net Profit or Loss	<u>(1,286,021)</u>

235504 THE OASIS AT ADRIAN REHABILITATION AND NURSING CTR		Proprietary - Corporation	
THE OASIS AT ADRIAN REHABILITATION AND NURSING CTR	9/30/2018 273 Days Settled		
ADRIAN, MI 49221	12/31/2018 92 Days Settled	CR Beds 114	POS Beds 0
LENAWEE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	46.0%
		Length of Stay	185.7
		Average Wages	15.30
		0.3% Skilled Nursing	90.3%
		99.7% Ancillary Service	9.7%
		166.5% Current Ratio	1.1
		-66.5% Days to Collect	258.9
		0.0% Avg Payment Days	177.9
		0.0% Depreciation Rate	0.0%
		69.9% Return on Equity	-551.7%

Balance Sheet		Income Statement	
Current Assets	831,474	Total Charges	919,107
Fixed Assets	0	Contract Allowance	2,703
Other Assets	28,369	Operating Revenue	916,404
Total Assets	<u>859,843</u>	Operating Expense	<u>1,525,751</u>
Current Liabilities	743,759	Operating Margin	-609,347
Long Term Liabilities	0	Other Income	0
Total Equity	<u>116,084</u>	Other Expense	0
Total Liab. and Equity	<u>859,843</u>	Net Profit or Loss	<u>(640,385)</u>

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235232 THE OASIS AT MONROE REHABILITATION AND NURSING CTR				Proprietary - Corporation	
THE OASIS AT MONROE REHABILITATION AND NURSING CTR		9/30/2018 273 Days Settled			
MONROE, MI 48162		12/31/2018 92 Days Settled		CR Beds 152 POS Beds 0	
MONROE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		34.6%	
Balance Sheet		Income Statement		Length of Stay 468.2	
Current Assets	592,086	Total Charges	2,760,859	Average Wages 15.34	
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing 100.0%
Other Assets	1,583,900	Operating Revenue	2,760,859	100.0%	Ancillary Service 0.0%
Total Assets	<u>2,175,986</u>	Operating Expense	<u>4,463,980</u>	161.7%	Current Ratio 0.4
Current Liabilities	1,635,138	Operating Margin	<u>-1,703,121</u>	-61.7%	Days to Collect 49.0
Long Term Liabilities	850,218	Other Income	533,074	19.3%	Avg Payment Days 140.2
Total Equity	<u>-309,370</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>2,175,986</u>	Net Profit or Loss	<u>(1,170,047)</u>	-42.4%	Return on Equity 378.2%

235232 THE OASIS AT MONROE REHABILITATION AND NURSING CTR				Proprietary - Corporation	
THE OASIS AT MONROE REHABILITATION AND NURSING CTR		9/30/2018 273 Days Settled			
MONROE, MI 48162		12/31/2018 92 Days Settled		CR Beds 152 POS Beds 0	
MONROE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		43.7%	
Balance Sheet		Income Statement		Length of Stay 210.9	
Current Assets	1,133,529	Total Charges	1,059,230	Average Wages 15.34	
Fixed Assets	0	Contract Allowance	2,102	0.2%	Skilled Nursing 91.0%
Other Assets	18,302	Operating Revenue	1,057,128	99.8%	Ancillary Service 9.0%
Total Assets	<u>1,151,831</u>	Operating Expense	<u>1,807,775</u>	171.0%	Current Ratio 0.9
Current Liabilities	1,277,264	Operating Margin	<u>-750,647</u>	-71.0%	Days to Collect 273.2
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 257.9
Total Equity	<u>-125,433</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>1,151,831</u>	Net Profit or Loss	<u>(776,018)</u>	-73.4%	Return on Equity 618.7%

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235709 THE RIVERS HEALTH & REHAB CENTER OF GROSSE POINTE		Proprietary - Corporation	
THE RIVERS HEALTH & REHAB CENTER OF GROSSE POINTE		12/31/2018 365 Days Settled	
GROSSE POINTE WOODS, MI 48236		CR Beds 86 POS Beds 0	
WAYNE		Key Performance Ind.	
WPS MI		Occupancy Rate	67.9%
Balance Sheet		Income Statement	
Current Assets	1,589,953	Total Charges	13,579,313
Fixed Assets	148,512	Contract Allowance	3,465,493
Other Assets	0	Operating Revenue	10,113,820
Total Assets	1,738,465	Operating Expense	10,671,920
Current Liabilities	4,590,126	Operating Margin	-558,100
Long Term Liabilities	0	Other Income	10,109
Total Equity	-2,851,661	Other Expense	0
Total Liab. and Equity	1,738,465	Net Profit or Loss	(849,991)
		25.5%	Skilled Nursing 46.3%
		74.5%	Ancillary Service 53.7%
		105.5%	Current Ratio 0.3
		-5.5%	Days to Collect 51.6
		0.1%	Avg Payment Days 78.7
		0.0%	Depreciation Rate 344.0%
		-8.4%	Return on Equity 29.8%
235524 THE SPRINGS AT THE FOUNTAINS		Proprietary - Partnership	
THE SPRINGS AT THE FOUNTAINS		12/31/2018 365 Days Settled	
KALAMAZOO, MI 49009		CR Beds 303 POS Beds 0	
KALAMAZOO		Key Performance Ind.	
WPS MI		Occupancy Rate	70.3%
Balance Sheet		Income Statement	
Current Assets	4,712,197	Total Charges	12,112,180
Fixed Assets	788,540	Contract Allowance	1,349,024
Other Assets	1,401,982	Operating Revenue	10,763,156
Total Assets	6,902,719	Operating Expense	12,111,751
Current Liabilities	1,509,558	Operating Margin	-1,348,595
Long Term Liabilities	5,115,398	Other Income	1,648,685
Total Equity	277,763	Other Expense	0
Total Liab. and Equity	6,902,719	Net Profit or Loss	300,090
		11.1%	Skilled Nursing 27.8%
		88.9%	Ancillary Service 9.7%
		112.5%	Current Ratio 3.1
		-12.5%	Days to Collect 150.8
		15.3%	Avg Payment Days 13.5
		0.0%	Depreciation Rate 215.0%
		2.8%	Return on Equity 108.0%

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235652 THE TIMBERS OF CASS COUNTY				Proprietary - Corporation	
THE TIMBERS OF CASS COUNTY		12/31/2018 365 Days Settled			
DOWAGIAC, MI 49047		CR Beds 108 POS Beds 0			
CASS		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		85.0%	
Balance Sheet		Income Statement		Length of Stay	
				128.9	
Current Assets	6,911,966	Total Charges	11,931,514	Average Wages	
				23.82	
Fixed Assets	347,541	Contract Allowance	3,056,850	25.6% Skilled Nursing	
				78.0%	
Other Assets	171,587	Operating Revenue	8,874,664	74.4% Ancillary Service	
				22.0%	
Total Assets	7,431,094	Operating Expense	9,738,585	109.7% Current Ratio	
				5.9	
Current Liabilities	1,180,066	Operating Margin	-863,921	-9.7% Days to Collect	
				162.8	
Long Term Liabilities	0	Other Income	1,134,928	12.8% Avg Payment Days	
				25.1	
Total Equity	6,251,028	Other Expense	0	0.0% Depreciation Rate	
				150.0%	
Total Liab. and Equity	7,431,094	Net Profit or Loss	174,938	2.0% Return on Equity	
				2.8%	

235325 THE VILLA AT CITY CENTER				Proprietary - Corporation	
THE VILLA AT CITY CENTER		12/31/2018 365 Days Settled			
WARREN, MI 48089		CR Beds 144 POS Beds 0			
MACOMB		Key Performance Ind.			
NGS (WI)		Occupancy Rate		93.9%	
Balance Sheet		Income Statement		Length of Stay	
				201.4	
Current Assets	5,092,646	Total Charges	18,018,948	Average Wages	
				20.04	
Fixed Assets	3,575,898	Contract Allowance	3,151,345	17.5% Skilled Nursing	
				74.3%	
Other Assets	0	Operating Revenue	14,867,603	82.5% Ancillary Service	
				25.7%	
Total Assets	8,668,544	Operating Expense	13,936,803	93.7% Current Ratio	
				4.4	
Current Liabilities	1,165,408	Operating Margin	930,800	6.3% Days to Collect	
				50.7	
Long Term Liabilities	3,234,791	Other Income	203,853	1.4% Avg Payment Days	
				30.5	
Total Equity	4,268,345	Other Expense	0	0.0% Depreciation Rate	
				36.2%	
Total Liab. and Equity	8,668,544	Net Profit or Loss	724,917	4.9% Return on Equity	
				17.0%	

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235402 THE VILLA AT GREAT LAKES CROSSING				Proprietary - Corporation	
THE VILLA AT GREAT LAKES CROSSING 12/31/2018 365 Days Settled					
DETROIT, MI 48219				CR Beds 98 POS Beds 0	
WAYNE				Key Performance Ind.	
NGS (WI)				Occupancy Rate 92.4%	
Balance Sheet		Income Statement		Length of Stay 175.7	
Current Assets	3,363,225	Total Charges	11,634,071	Average Wages 18.84	
Fixed Assets	1,504,773	Contract Allowance	2,421,822	20.8% Skilled Nursing 73.7%	
Other Assets	0	Operating Revenue	9,212,249	79.2% Ancillary Service 26.3%	
Total Assets	<u>4,867,998</u>	Operating Expense	8,919,554	96.8% Current Ratio 4.0	
Current Liabilities	841,547	Operating Margin	292,695	3.2% Days to Collect 60.9	
Long Term Liabilities	1,772,028	Other Income	244,689	2.7% Avg Payment Days 34.4	
Total Equity	2,254,423	Other Expense	0	0.0% Depreciation Rate 32.4%	
Total Liab. and Equity	<u>4,867,998</u>	Net Profit or Loss	<u>271,010</u>	2.9% Return on Equity 12.0%	
235489 THE VILLA AT GREEN LAKE ESTATES				Proprietary - Corporation	
THE VILLA AT GREEN LAKE ESTATES 12/31/2018 365 Days Settled					
ORCHARD LAKE, MI 48324				CR Beds 85 POS Beds 0	
OAKLAND				Key Performance Ind.	
NGS (WI)				Occupancy Rate 90.1%	
Balance Sheet		Income Statement		Length of Stay 310.6	
Current Assets	2,004,510	Total Charges	9,315,257	Average Wages 21.04	
Fixed Assets	364,850	Contract Allowance	1,282,060	13.8% Skilled Nursing 81.4%	
Other Assets	0	Operating Revenue	8,033,197	86.2% Ancillary Service 18.6%	
Total Assets	<u>2,369,360</u>	Operating Expense	7,984,950	99.4% Current Ratio 2.6	
Current Liabilities	769,759	Operating Margin	48,247	0.6% Days to Collect 64.9	
Long Term Liabilities	655,788	Other Income	246,779	3.1% Avg Payment Days 35.2	
Total Equity	943,813	Other Expense	0	0.0% Depreciation Rate 136.8%	
Total Liab. and Equity	<u>2,369,360</u>	Net Profit or Loss	<u>169,810</u>	2.1% Return on Equity 18.0%	

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235503 THE VILLA AT PARKRIDGE				Proprietary - Corporation	
THE VILLA AT PARKRIDGE		12/31/2018 365 Days Settled			
YPSILANTI, MI 48198				CR Beds 144 POS Beds 0	
WASHTENAW				Key Performance Ind.	
NGS (WI)				Occupancy Rate	95.2%
Balance Sheet		Income Statement		Length of Stay	296.0
Current Assets	4,027,605	Total Charges	14,728,312	Average Wages	19.44
Fixed Assets	258,078	Contract Allowance	1,772,388	12.0%	Skilled Nursing 80.0%
Other Assets	0	Operating Revenue	12,955,924	88.0%	Ancillary Service 20.0%
Total Assets	<u>4,285,683</u>	Operating Expense	11,936,805	92.1%	Current Ratio 3.3
Current Liabilities	1,202,628	Operating Margin	1,019,119	7.9%	Days to Collect 57.9
Long Term Liabilities	786,837	Other Income	236,205	1.8%	Avg Payment Days 36.8
Total Equity	<u>2,296,218</u>	Other Expense	0	0.0%	Depreciation Rate 169.7%
Total Liab. and Equity	<u>4,285,683</u>	Net Profit or Loss	<u>834,340</u>	6.4%	Return on Equity 36.3%
235380 THE VILLA AT ROSE CITY				Proprietary - Corporation	
THE VILLA AT ROSE CITY		12/31/2018 365 Days Settled			
ROSE CITY, MI 48654				CR Beds 102 POS Beds 0	
OGEMAW				Key Performance Ind.	
NGS (WI)				Occupancy Rate	73.3%
Balance Sheet		Income Statement		Length of Stay	109.6
Current Assets	2,631,250	Total Charges	10,108,666	Average Wages	16.96
Fixed Assets	2,922,672	Contract Allowance	1,403,457	13.9%	Skilled Nursing 66.0%
Other Assets	0	Operating Revenue	8,705,209	86.1%	Ancillary Service 34.0%
Total Assets	<u>5,553,922</u>	Operating Expense	8,237,961	94.6%	Current Ratio 3.6
Current Liabilities	733,023	Operating Margin	467,248	5.4%	Days to Collect 54.1
Long Term Liabilities	2,526,510	Other Income	158,326	1.8%	Avg Payment Days 32.5
Total Equity	<u>2,294,389</u>	Other Expense	0	0.0%	Depreciation Rate 30.5%
Total Liab. and Equity	<u>5,553,922</u>	Net Profit or Loss	<u>434,526</u>	5.0%	Return on Equity 18.9%

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235396 THE VILLA AT SILVERBELL ESTATES		Proprietary - Corporation	
THE VILLA AT SILVERBELL ESTATES		12/31/2018 365 Days Settled	
ORION, MI 48359		CR Beds 106 POS Beds 0	
OAKLAND		Key Performance Ind.	
NGS (WI)		Occupancy Rate 78.0%	
Balance Sheet		Income Statement	
Current Assets	2,558,747	Total Charges	10,314,927
Fixed Assets	462,913	Contract Allowance	1,773,493
Other Assets	0	Operating Revenue	8,541,434
Total Assets	3,021,660	Operating Expense	8,452,640
Current Liabilities	722,063	Operating Margin	88,794
Long Term Liabilities	1,093,500	Other Income	189,901
Total Equity	1,206,097	Other Expense	0
Total Liab. and Equity	3,021,660	Net Profit or Loss	278,695

Length of Stay	262.5
Average Wages	19.39
17.2% Skilled Nursing	74.5%
82.8% Ancillary Service	25.5%
99.0% Current Ratio	3.5
1.0% Days to Collect	34.0
2.2% Avg Payment Days	31.2
0.0% Depreciation Rate	98.9%
3.3% Return on Equity	23.1%

235429 THE VILLA AT THE BAY		Proprietary - Corporation	
THE VILLA AT THE BAY		12/31/2018 365 Days Settled	
PETOSKEY, MI 49770		CR Beds 110 POS Beds 0	
EMMET		Key Performance Ind.	
NGS (WI)		Occupancy Rate 83.7%	
Balance Sheet		Income Statement	
Current Assets	3,744,209	Total Charges	11,383,586
Fixed Assets	1,946,246	Contract Allowance	1,810,492
Other Assets	0	Operating Revenue	9,573,094
Total Assets	5,690,455	Operating Expense	9,209,164
Current Liabilities	871,365	Operating Margin	363,930
Long Term Liabilities	2,230,153	Other Income	330,790
Total Equity	2,588,937	Other Expense	0
Total Liab. and Equity	5,690,455	Net Profit or Loss	546,822

Length of Stay	159.9
Average Wages	18.75
15.9% Skilled Nursing	76.4%
84.1% Ancillary Service	23.6%
96.2% Current Ratio	4.3
3.8% Days to Collect	56.5
3.5% Avg Payment Days	34.5
0.0% Depreciation Rate	36.9%
5.7% Return on Equity	21.1%

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235463 THE VILLA AT THE PARK				Proprietary - Corporation	
THE VILLA AT THE PARK		12/31/2018 365 Days Settled			
HIGHLAND PARK, MI 48203		CR Beds 114 POS Beds 0			
WAYNE		Key Performance Ind.			
NGS (WI)		Occupancy Rate		92.6%	
Balance Sheet		Income Statement		Length of Stay 340.8	
Current Assets	2,668,948	Total Charges	9,911,137	Average Wages	19.26
Fixed Assets	203,318	Contract Allowance	644,666	6.5% Skilled Nursing	86.2%
Other Assets	0	Operating Revenue	9,266,471	93.5% Ancillary Service	13.8%
Total Assets	2,872,266	Operating Expense	9,198,518	99.3% Current Ratio	2.7
Current Liabilities	976,331	Operating Margin	67,953	0.7% Days to Collect	78.1
Long Term Liabilities	900,885	Other Income	319,265	3.4% Avg Payment Days	38.7
Total Equity	995,050	Other Expense	0	0.0% Depreciation Rate	155.3%
Total Liab. and Equity	2,872,266	Net Profit or Loss	120,485	1.3% Return on Equity	12.1%
235412 THE VILLA AT TRAVERSE POINT				Proprietary - Corporation	
THE VILLA AT TRAVERSE POINT		12/31/2018 365 Days Settled			
TRAVERSE CITY, MI 49684		CR Beds 96 POS Beds 0			
GRAND TRAVERSE		Key Performance Ind.			
NGS (WI)		Occupancy Rate		85.2%	
Balance Sheet		Income Statement		Length of Stay 91.0	
Current Assets	-148,855	Total Charges	11,323,987	Average Wages	14.53
Fixed Assets	2,163,012	Contract Allowance	2,466,150	21.8% Skilled Nursing	63.7%
Other Assets	0	Operating Revenue	8,857,837	78.2% Ancillary Service	36.3%
Total Assets	2,014,157	Operating Expense	8,894,249	100.4% Current Ratio	(0.2)
Current Liabilities	695,225	Operating Margin	-36,412	-0.4% Days to Collect	70.2
Long Term Liabilities	2,194,918	Other Income	180,202	2.0% Avg Payment Days	28.5
Total Equity	-875,986	Other Expense	0	0.0% Depreciation Rate	41.8%
Total Liab. and Equity	2,014,157	Net Profit or Loss	(121,885)	-1.4% Return on Equity	13.9%

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235414 THE VILLA AT WEST BRANCH				Proprietary - Corporation	
THE VILLA AT WEST BRANCH		12/31/2018 365 Days Settled			
WEST BRANCH, MI 48661		CR Beds 70 POS Beds 0			
OGEMAW		Key Performance Ind.			
NGS (WI)		Occupancy Rate		92.2%	
Balance Sheet		Income Statement		Length of Stay	
				119.6	
Current Assets	3,657,233	Total Charges	9,070,217	Average Wages	
Fixed Assets	180,298	Contract Allowance	1,597,133	17.6%	
Other Assets	0	Operating Revenue	7,473,084	82.4%	
Total Assets	<u>3,837,531</u>	Operating Expense	6,871,693	92.0%	
Current Liabilities	652,234	Operating Margin	601,391	8.0%	
Long Term Liabilities	347,499	Other Income	198,012	2.6%	
Total Equity	<u>2,837,798</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>3,837,531</u>	Net Profit or Loss	<u>712,355</u>	9.5%	
				Skilled Nursing	
				66.1%	
				Ancillary Service	
				33.9%	
				Current Ratio	
				5.6	
				Days to Collect	
				43.0	
				Avg Payment Days	
				34.6	
				Depreciation Rate	
				161.0%	
				Return on Equity	
				25.1%	
<hr/>					
235528 THE VILLAGE OF EAST HARBOR				Nonprofit - Church	
THE VILLAGE OF EAST HARBOR		12/31/2018 365 Days Settled			
CHESTERFIELD TOWNSHI, MI 48047		CR Beds 271 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		92.1%	
Balance Sheet		Income Statement		Length of Stay	
				136.7	
Current Assets	2,418,694	Total Charges	18,848,244	Average Wages	
Fixed Assets	19,957,644	Contract Allowance	2,786,252	14.8%	
Other Assets	1,249,304	Operating Revenue	16,061,992	85.2%	
Total Assets	<u>23,625,642</u>	Operating Expense	18,404,832	114.6%	
Current Liabilities	2,767,119	Operating Margin	-2,342,840	-14.6%	
Long Term Liabilities	19,205,541	Other Income	2,649,659	16.5%	
Total Equity	<u>1,652,982</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>23,625,642</u>	Net Profit or Loss	<u>191,819</u>	1.2%	
				Skilled Nursing	
				51.1%	
				Ancillary Service	
				21.3%	
				Current Ratio	
				0.9	
				Days to Collect	
				42.3	
				Avg Payment Days	
				15.6	
				Depreciation Rate	
				4.9%	
				Return on Equity	
				11.6%	

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235654 THE VILLAGES OF LAPEER NURSING & REHABILITATION				Proprietary - Corporation	
THE VILLAGES OF LAPEER NURSING & REHABILITATION		12/31/2018 365 Days Settled			
LAPEER, MI 48446		CR Beds 87 POS Beds 0			
LAPEER		Key Performance Ind.			
WPS MI		Occupancy Rate		76.1%	
Balance Sheet		Income Statement		Length of Stay 113.4	
Current Assets	1,122,632	Total Charges	7,306,666	Average Wages	20.08
Fixed Assets	147,833	Contract Allowance	1,804,470	24.7%	Skilled Nursing 80.1%
Other Assets	50,830	Operating Revenue	5,502,196	75.3%	Ancillary Service 19.9%
Total Assets	1,321,295	Operating Expense	7,102,464	129.1%	Current Ratio 2.7
Current Liabilities	418,313	Operating Margin	-1,600,268	-29.1%	Days to Collect 70.6
Long Term Liabilities	1,451,166	Other Income	162,207	2.9%	Avg Payment Days 24.6
Total Equity	-548,184	Other Expense	0	0.0%	Depreciation Rate 122.3%
Total Liab. and Equity	1,321,295	Net Profit or Loss	(1,528,291)	-27.8%	Return on Equity 278.8%

235700 THE WILLOWS AT EAST LANSING				Proprietary - Corporation	
THE WILLOWS AT EAST LANSING		12/31/2018 365 Days Settled			
EAST LANSING, MI 48823		CR Beds 139 POS Beds 0			
CLINTON		Key Performance Ind.			
CGS (KENTUCKY)		Occupancy Rate		82.4%	
Balance Sheet		Income Statement		Length of Stay 64.9	
Current Assets	12,184,574	Total Charges	15,909,583	Average Wages	19.93
Fixed Assets	17,598,327	Contract Allowance	2,736,265	17.2%	Skilled Nursing 53.3%
Other Assets	1,775,214	Operating Revenue	13,173,318	82.8%	Ancillary Service 19.4%
Total Assets	31,558,115	Operating Expense	11,232,315	85.3%	Current Ratio 15.0
Current Liabilities	810,727	Operating Margin	1,941,003	14.7%	Days to Collect 25.9
Long Term Liabilities	17,141,230	Other Income	49,560	0.4%	Avg Payment Days 24.4
Total Equity	13,606,158	Other Expense	0	0.0%	Depreciation Rate 6.9%
Total Liab. and Equity	31,558,115	Net Profit or Loss	1,990,563	15.1%	Return on Equity 14.6%

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235707 THE WILLOWS AT HOWELL		Proprietary - Corporation	
THE WILLOWS AT HOWELL		12/31/2018 365 Days Settled	
HOWELL, MI 48855		CR Beds 94 POS Beds 0	
LIVINGSTON		Key Performance Ind.	
WPS MI		Occupancy Rate 86.3%	
Balance Sheet		Income Statement	
Current Assets	-2,991,957	Total Charges	9,961,038
Fixed Assets	14,278,766	Contract Allowance	1,710,125
Other Assets	898,938	Operating Revenue	8,250,913
Total Assets	<u>12,185,747</u>	Operating Expense	7,759,018
Current Liabilities	664,597	Operating Margin	491,895
Long Term Liabilities	716,864	Other Income	17,500
Total Equity	<u>10,804,286</u>	Other Expense	0
Total Liab. and Equity	<u>12,185,747</u>	Net Profit or Loss	<u>509,395</u>
		17.2%	Skilled Nursing 63.1%
		82.8%	Ancillary Service 18.8%
		94.0%	Current Ratio (4.5)
		6.0%	Days to Collect 24.8
		0.2%	Avg Payment Days 31.3
		0.0%	Depreciation Rate 4.5%
		6.2%	Return on Equity 4.7%

235701 THE WILLOWS AT OKEMOS		Proprietary - Corporation	
THE WILLOWS AT OKEMOS		12/31/2018 365 Days Settled	
OKEMOS, MI 48864		CR Beds 92 POS Beds 0	
INGHAM		Key Performance Ind.	
CGS (KENTUCKY)		Occupancy Rate 82.0%	
Balance Sheet		Income Statement	
Current Assets	4,213,152	Total Charges	10,861,989
Fixed Assets	13,593,912	Contract Allowance	1,992,793
Other Assets	1,506,284	Operating Revenue	8,869,196
Total Assets	<u>19,313,348</u>	Operating Expense	8,482,713
Current Liabilities	844,471	Operating Margin	386,483
Long Term Liabilities	7,959,072	Other Income	6,500
Total Equity	<u>10,509,805</u>	Other Expense	0
Total Liab. and Equity	<u>19,313,348</u>	Net Profit or Loss	<u>392,983</u>
		18.3%	Skilled Nursing 70.3%
		81.7%	Ancillary Service 18.3%
		95.6%	Current Ratio 5.0
		4.4%	Days to Collect 22.4
		0.1%	Avg Payment Days 35.2
		0.0%	Depreciation Rate 6.7%
		4.4%	Return on Equity 3.7%

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235009 THORNAPPLE MANOR				Government - County	
THORNAPPLE MANOR		12/31/2018 365 Days Settled			
HASTINGS, MI 49058		CR Beds 161 POS Beds 0			
BARRY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		93.9%	
Balance Sheet		Income Statement		Length of Stay 119.6	
Current Assets	3,241,114	Total Charges	22,691,515	Average Wages	22.24
Fixed Assets	21,988,660	Contract Allowance	4,603,685	20.3%	Skilled Nursing 92.0%
Other Assets	898,340	Operating Revenue	18,087,830	79.7%	Ancillary Service 8.0%
Total Assets	26,128,114	Operating Expense	19,311,646	106.8%	Current Ratio 1.4
Current Liabilities	2,241,309	Operating Margin	-1,223,816	-6.8%	Days to Collect 28.0
Long Term Liabilities	5,454,571	Other Income	604,619	3.3%	Avg Payment Days 24.8
Total Equity	18,432,234	Other Expense	0	0.0%	Depreciation Rate 3.6%
Total Liab. and Equity	26,128,114	Net Profit or Loss	(991,982)	-5.5%	Return on Equity -5.4%
235176 TRANSITIONAL HEALTH SERVICES OF FREMONT				Proprietary - Other	
TRANSITIONAL HEALTH SERVICES OF FREMONT		12/31/2018 365 Days Settled			
FREMONT, MI 49412		CR Beds 129 POS Beds 0			
NEWAYGO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		72.9%	
Balance Sheet		Income Statement		Length of Stay 350.2	
Current Assets	307,250	Total Charges	11,616,723	Average Wages	17.51
Fixed Assets	741,382	Contract Allowance	3,461,750	29.8%	Skilled Nursing 90.5%
Other Assets	4,150	Operating Revenue	8,154,973	70.2%	Ancillary Service 9.5%
Total Assets	1,052,782	Operating Expense	7,461,380	91.5%	Current Ratio 0.7
Current Liabilities	440,278	Operating Margin	693,593	8.5%	Days to Collect 30.7
Long Term Liabilities	-130,838	Other Income	4,089	0.1%	Avg Payment Days 7.8
Total Equity	743,342	Other Expense	0	0.0%	Depreciation Rate 107.1%
Total Liab. and Equity	1,052,782	Net Profit or Loss	697,682	8.6%	Return on Equity 93.9%

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235089 TUSCOLA COUNTY MEDICAL CARE FACILITY				Government - County	
TUSCOLA COUNTY MEDICAL CARE FACILITY		12/31/2018 365 Days Settled			
CARO, MI 48723				CR Beds 159 POS Beds 0	
TUSCOLA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 97.5%	
				Length of Stay 199.3	
				Average Wages 19.67	
				6.9% Skilled Nursing 91.4%	
				93.1% Ancillary Service 8.6%	
				106.1% Current Ratio 3.5	
				-6.1% Days to Collect 45.7	
				1.2% Avg Payment Days 19.0	
				0.0% Depreciation Rate 5.1%	
				-5.1% Return on Equity -8.7%	
235649 VALLEY HEALTH CENTER				Nonprofit - Church	
VALLEY HEALTH CENTER		6/30/2018 365 Days Settled			
GRAND RAPIDS, MI 49546				CR Beds 20 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 97.1%	
				Length of Stay 787.7	
				Average Wages 22.48	
				4.9% Skilled Nursing 99.1%	
				95.1% Ancillary Service 0.9%	
				75.3% Current Ratio 0.0	
				24.7% Days to Collect 0.0	
				1.6% Avg Payment Days 0.0	
				0.0% Depreciation Rate 0.0%	
				26.2% Return on Equity 668,748.0 %	

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235254 VISTA GRANDE VILLA				Nonprofit - Other	
VISTA GRANDE VILLA		12/31/2018 365 Days Settled			
JACKSON, MI 49202				CR Beds 60 POS Beds 0	
JACKSON				Key Performance Ind.	
CAHABA				Occupancy Rate 64.3%	
Balance Sheet		Income Statement		Length of Stay 32.7	
Current Assets	8,483,936	Total Charges	7,274,669	Average Wages	17.64
Fixed Assets	15,180,199	Contract Allowance	2,716,905	37.3%	Skilled Nursing 59.0%
Other Assets	254,645	Operating Revenue	4,557,764	62.7%	Ancillary Service 41.0%
Total Assets	23,918,780	Operating Expense	16,172,601	354.8%	Current Ratio 1.7
Current Liabilities	5,054,164	Operating Margin	-11,614,837	-254.8%	Days to Collect 95.2
Long Term Liabilities	30,683,544	Other Income	11,358,973	249.2%	Avg Payment Days 29.1
Total Equity	-11,818,928	Other Expense	0	0.0%	Depreciation Rate 3.2%
Total Liab. and Equity	23,918,780	Net Profit or Loss	(255,864)	-5.6%	Return on Equity 2.2%
235259 WARREN WOODS HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
WARREN WOODS HEALTH AND REHABILITATION CENTER		9/30/2018 365 Days Settled			
WARREN, MI 48089				CR Beds 185 POS Beds 0	
MACOMB				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 80.8%	
Balance Sheet		Income Statement		Length of Stay 130.2	
Current Assets	949,753	Total Charges	45,048,083	Average Wages	22.69
Fixed Assets	6,361,873	Contract Allowance	33,216,746	73.7%	Skilled Nursing 95.2%
Other Assets	13,005	Operating Revenue	11,831,337	26.3%	Ancillary Service 4.8%
Total Assets	7,324,631	Operating Expense	12,594,926	106.5%	Current Ratio 0.5
Current Liabilities	2,038,512	Operating Margin	-763,589	-6.5%	Days to Collect 26.6
Long Term Liabilities	6,352,933	Other Income	8,086	0.1%	Avg Payment Days 36.3
Total Equity	-1,066,814	Other Expense	0	0.0%	Depreciation Rate 6.0%
Total Liab. and Equity	7,324,631	Net Profit or Loss	(755,503)	-6.4%	Return on Equity 70.8%

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235607 WARWICK LIVING CENTER				Nonprofit - Other	
WARWICK LIVING CENTER		3/31/2018 365 Days Settled			
ALMA, MI 48801				CR Beds 45 POS Beds 0	
GRATIOT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 97.1%	
Balance Sheet		Income Statement		Length of Stay 379.9	
Current Assets	1,281,409	Total Charges	6,048,479	Average Wages 16.22	
Fixed Assets	4,128,723	Contract Allowance	1,496,778	24.7%	Skilled Nursing 80.9%
Other Assets	1,930,327	Operating Revenue	4,551,701	75.3%	Ancillary Service 19.1%
Total Assets	<u>7,340,459</u>	Operating Expense	4,271,738	93.8%	Current Ratio 3.8
Current Liabilities	335,003	Operating Margin	279,963	6.2%	Days to Collect 66.5
Long Term Liabilities	5,987,347	Other Income	12,380	0.3%	Avg Payment Days 25.2
Total Equity	1,018,109	Other Expense	0	0.0%	Depreciation Rate 9.7%
Total Liab. and Equity	<u>7,340,459</u>	Net Profit or Loss	<u>292,343</u>	6.4%	Return on Equity 28.7%

235717 WATERFORD REHAB CENTER				Nonprofit - Other	
WATERFORD REHAB CENTER		1/27/2018 392 Days Settled			
JENISON, MI 49428				CR Beds 39 POS Beds 0	
OTTAWA				Key Performance Ind.	
WPS MI				Occupancy Rate 80.4%	
Balance Sheet		Income Statement		Length of Stay 17.8	
Current Assets	-4,340,107	Total Charges	7,439,472	Average Wages 22.26	
Fixed Assets	9,255,501	Contract Allowance	2,878,823	38.7%	Skilled Nursing 67.7%
Other Assets	41,265	Operating Revenue	4,560,649	61.3%	Ancillary Service 32.3%
Total Assets	<u>4,956,659</u>	Operating Expense	5,896,108	129.3%	Current Ratio (32.7)
Current Liabilities	132,561	Operating Margin	-1,335,459	-29.3%	Days to Collect (863.6)
Long Term Liabilities	8,716,584	Other Income	279,722	6.1%	Avg Payment Days 8.8
Total Equity	-3,892,486	Other Expense	0	0.0%	Depreciation Rate 6.6%
Total Liab. and Equity	<u>4,956,659</u>	Net Profit or Loss	<u>(1,142,141)</u>	-25.0%	Return on Equity 29.3%

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235668 WELLBRIDGE OF BRIGHTON		Proprietary - Corporation	
WELLBRIDGE OF BRIGHTON		12/31/2018 365 Days Settled	
HOWELL, MI 48843		CR Beds 88 POS Beds 0	
LIVINGSTON		Key Performance Ind.	
WPS MI		Occupancy Rate 90.9%	
Balance Sheet		Income Statement	
Current Assets	2,828,379	Total Charges	19,666,505
Fixed Assets	233,010	Contract Allowance	7,334,258
Other Assets	0	Operating Revenue	12,332,247
Total Assets	3,061,389	Operating Expense	11,641,565
Current Liabilities	3,011,003	Operating Margin	690,682
Long Term Liabilities	0	Other Income	152,673
Total Equity	50,386	Other Expense	0
Total Liab. and Equity	3,061,389	Net Profit or Loss	245,176
		37.3%	Skilled Nursing 54.7%
		62.7%	Ancillary Service 45.3%
		94.4%	Current Ratio 0.9
		5.6%	Days to Collect 51.1
		1.2%	Avg Payment Days 29.3
		0.0%	Depreciation Rate 88.2%
		2.0%	Return on Equity 486.6%

235715 WELLBRIDGE OF FENTON		Proprietary - Corporation	
WELLBRIDGE OF FENTON		12/31/2018 365 Days Settled	
FENTON, MI 48430		CR Beds 100 POS Beds 0	
GENESEE		Key Performance Ind.	
WPS MI		Occupancy Rate 82.1%	
Balance Sheet		Income Statement	
Current Assets	2,925,622	Total Charges	19,824,942
Fixed Assets	1,776,973	Contract Allowance	7,119,903
Other Assets	0	Operating Revenue	12,705,039
Total Assets	4,702,595	Operating Expense	12,688,283
Current Liabilities	4,273,431	Operating Margin	16,756
Long Term Liabilities	1,050,000	Other Income	146,556
Total Equity	-620,836	Other Expense	0
Total Liab. and Equity	4,702,595	Net Profit or Loss	(79,411)
		35.9%	Skilled Nursing 55.2%
		64.1%	Ancillary Service 44.8%
		99.9%	Current Ratio 0.7
		0.1%	Days to Collect 65.8
		1.2%	Avg Payment Days 41.2
		0.0%	Depreciation Rate 72.0%
		-0.6%	Return on Equity 12.8%

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235171 WELLBRIDGE OF GRAND BLANC		Proprietary - Corporation	
WELLBRIDGE OF GRAND BLANC	7/8/2018 189 Days Settled		
GRAND BLANC, MI 48439	12/31/2018 176 Days Settled	CR Beds 128	POS Beds 0
GENESEE		Key Performance Ind.	
NGS (WI)		Occupancy Rate	45.8%
		Length of Stay	67.9
		Average Wages	20.87
		25.9%	Skilled Nursing 78.0%
		74.1%	Ancillary Service 22.0%
		135.0%	Current Ratio 0.6
		-35.0%	Days to Collect 83.2
		-11.8%	Avg Payment Days 116.2
		0.0%	Depreciation Rate 275.5%
		-49.6%	Return on Equity 38.6%

235171 WELLBRIDGE OF GRAND BLANC		Proprietary - Corporation	
WELLBRIDGE OF GRAND BLANC	7/8/2018 189 Days Settled		
GRAND BLANC, MI 48439	12/31/2018 176 Days Settled	CR Beds 128	POS Beds 0
GENESEE		Key Performance Ind.	
NGS (WI)		Occupancy Rate	51.4%
		Length of Stay	69.4
		Average Wages	20.87
		38.5%	Skilled Nursing 65.3%
		61.5%	Ancillary Service 34.7%
		120.3%	Current Ratio 0.6
		-20.3%	Days to Collect 164.6
		7.8%	Avg Payment Days 123.5
		0.0%	Depreciation Rate 10.9%
		-12.7%	Return on Equity 100.0%

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235702 WELLBRIDGE OF NOVI, LLC		Proprietary - Corporation	
WELLBRIDGE OF NOVI, LLC		12/31/2018 365 Days Settled	
NOVI, MI 48374		CR Beds 100 POS Beds 0	
OAKLAND		Key Performance Ind.	
WPS MI		Occupancy Rate	88.6%
Balance Sheet		Income Statement	
Current Assets	2,432,861	Total Charges	24,889,834
Fixed Assets	1,214,673	Contract Allowance	10,054,735
Other Assets	0	Operating Revenue	14,835,099
Total Assets	<u>3,647,534</u>	Operating Expense	14,595,513
Current Liabilities	7,116,631	Operating Margin	239,586
Long Term Liabilities	350,000	Other Income	122,420
Total Equity	<u>-3,819,097</u>	Other Expense	0
Total Liab. and Equity	<u>3,647,534</u>	Net Profit or Loss	<u>279,977</u>
		40.4%	Skilled Nursing 47.5%
		59.6%	Ancillary Service 52.5%
		98.4%	Current Ratio 0.3
		1.6%	Days to Collect 48.9
		0.8%	Avg Payment Days 56.1
		0.0%	Depreciation Rate 77.9%
		1.9%	Return on Equity -7.3%

235720 WELLBRIDGE OF PINCKNEY		Proprietary - Corporation	
WELLBRIDGE OF PINCKNEY		12/31/2018 365 Days Settled	
PINCKNEY, MI 48169		CR Beds 100 POS Beds 0	
LIVINGSTON		Key Performance Ind.	
WPS MI		Occupancy Rate	69.8%
Balance Sheet		Income Statement	
Current Assets	1,456,622	Total Charges	14,471,873
Fixed Assets	1,134,251	Contract Allowance	5,454,486
Other Assets	0	Operating Revenue	9,017,387
Total Assets	<u>2,590,873</u>	Operating Expense	9,429,931
Current Liabilities	5,018,186	Operating Margin	-412,544
Long Term Liabilities	1,000,000	Other Income	41,036
Total Equity	<u>-3,427,313</u>	Other Expense	0
Total Liab. and Equity	<u>2,590,873</u>	Net Profit or Loss	<u>(393,353)</u>
		37.7%	Skilled Nursing 66.0%
		62.3%	Ancillary Service 34.0%
		104.6%	Current Ratio 0.3
		-4.6%	Days to Collect 45.7
		0.5%	Avg Payment Days 45.2
		0.0%	Depreciation Rate 105.4%
		-4.4%	Return on Equity 11.5%

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235716 WELLBRIDGE OF ROCHESTER HILLS				Proprietary - Corporation	
WELLBRIDGE OF ROCHESTER HILLS		12/31/2018 365 Days Settled			
ROCHESTER HILLS, MI 48307		CR Beds 100 POS Beds 0			
OAKLAND		Key Performance Ind.			
WPS MI		Occupancy Rate		80.9%	
Balance Sheet		Income Statement		Length of Stay	
				37.4	
Current Assets	2,970,030	Total Charges	20,972,816	Average Wages	
Fixed Assets	1,297,469	Contract Allowance	7,786,087	20.46	
Other Assets	0	Operating Revenue	13,186,729	37.1%	
Total Assets	<u>4,267,499</u>	Operating Expense	12,892,798	62.9%	
Current Liabilities	5,668,147	Operating Margin	293,931	97.8%	
Long Term Liabilities	0	Other Income	125,497	2.2%	
Total Equity	<u>-1,400,648</u>	Other Expense	0	1.0%	
Total Liab. and Equity	<u>4,267,499</u>	Net Profit or Loss	<u>242,076</u>	0.0%	
				1.8%	
				Return on Equity	
				-17.3%	
<hr/>					
235704 WELLBRIDGE OF ROMEO, LLC				Proprietary - Corporation	
WELLBRIDGE OF ROMEO, LLC		12/31/2018 365 Days Settled			
ROMEO, MI 48065		CR Beds 124 POS Beds 0			
MACOMB		Key Performance Ind.			
WPS MI		Occupancy Rate		90.5%	
Balance Sheet		Income Statement		Length of Stay	
				76.0	
Current Assets	2,300,783	Total Charges	23,421,404	Average Wages	
Fixed Assets	1,230,968	Contract Allowance	8,595,340	22.41	
Other Assets	0	Operating Revenue	14,826,064	36.7%	
Total Assets	<u>3,531,751</u>	Operating Expense	14,405,000	63.3%	
Current Liabilities	4,551,581	Operating Margin	421,064	97.2%	
Long Term Liabilities	1,025,000	Other Income	280,352	2.8%	
Total Equity	<u>-2,044,830</u>	Other Expense	0	1.9%	
Total Liab. and Equity	<u>3,531,751</u>	Net Profit or Loss	<u>53,561</u>	0.0%	
				0.4%	
				Return on Equity	
				-2.6%	

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235274 WELLSPRING LUTHERAN NURSING AND REHAB SERVICES				Nonprofit - Church	
WELLSPRING LUTHERAN NURSING AND REHAB SERVICES				12/31/2018 365 Days Settled	
MONROE, MI 48161				CR Beds 122 POS Beds 0	
MONROE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 90.0%	
Balance Sheet		Income Statement		Length of Stay 96.8	
Current Assets	15,277,371	Total Charges	16,313,217	Average Wages 17.22	
Fixed Assets	1,115,091	Contract Allowance	3,303,619	20.3% Skilled Nursing 77.4%	
Other Assets	140,201	Operating Revenue	13,009,598	79.7% Ancillary Service 22.6%	
Total Assets	16,532,663	Operating Expense	12,395,897	95.3% Current Ratio 6.1	
Current Liabilities	2,493,725	Operating Margin	613,701	4.7% Days to Collect 27.9	
Long Term Liabilities	717,657	Other Income	175,757	1.4% Avg Payment Days 22.2	
Total Equity	13,321,281	Other Expense	0	0.0% Depreciation Rate 2.2%	
Total Liab. and Equity	16,532,663	Net Profit or Loss	768,110	5.9% Return on Equity 5.8%	

235269 WELLSPRING LUTHERAN SERVICES				Nonprofit - Church	
WELLSPRING LUTHERAN SERVICES				12/31/2018 365 Days Settled	
FRANKENMUTH, MI 48734				CR Beds 112 POS Beds 0	
SAGINAW				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 73.8%	
Balance Sheet		Income Statement		Length of Stay 86.2	
Current Assets	10,563,668	Total Charges	11,996,574	Average Wages 21.36	
Fixed Assets	1,472,777	Contract Allowance	1,990,092	16.6% Skilled Nursing 75.3%	
Other Assets	2,409,961	Operating Revenue	10,006,482	83.4% Ancillary Service 24.7%	
Total Assets	14,446,406	Operating Expense	10,165,082	101.6% Current Ratio 4.6	
Current Liabilities	2,310,826	Operating Margin	-158,600	-1.6% Days to Collect 42.3	
Long Term Liabilities	732,944	Other Income	218,103	2.2% Avg Payment Days 22.7	
Total Equity	11,402,636	Other Expense	0	0.0% Depreciation Rate 3.0%	
Total Liab. and Equity	14,446,406	Net Profit or Loss	(93,164)	-0.9% Return on Equity -0.8%	

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235400 WELLSRING LUTHERAN SERVICES				Nonprofit - Other		
WELLSRING LUTHERAN SERVICES		12/31/2018 365 Days Settled				
FAIRVIEW, MI 48621				CR Beds 39 POS Beds 0		
OSCODA				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	90.7%	
				Length of Stay	126.5	
				Average Wages	16.01	
				20.1%	Skilled Nursing	79.4%
				79.9%	Ancillary Service	20.6%
				107.6%	Current Ratio	0.2
				-7.6%	Days to Collect	37.7
				0.8%	Avg Payment Days	15.2
				0.0%	Depreciation Rate	6.1%
				-7.2%	Return on Equity	8.1%

Balance Sheet		Income Statement			
Current Assets	1,043,975	Total Charges	4,475,575		
Fixed Assets	1,154,075	Contract Allowance	898,406		
Other Assets	43,081	Operating Revenue	3,577,169		
Total Assets	2,241,131	Operating Expense	3,847,695		
Current Liabilities	4,289,603	Operating Margin	-270,526		
Long Term Liabilities	1,137,297	Other Income	27,638		
Total Equity	-3,185,769	Other Expense	0		
Total Liab. and Equity	2,241,131	Net Profit or Loss	(258,917)		

235488 WEST BLOOMFIELD NURSING & CONV				Proprietary - Partnership		
WEST BLOOMFIELD NURSING & CONV		12/31/2018 365 Days Settled				
WEST BLOOMFIELD, MI 48322				CR Beds 172 POS Beds 0		
OAKLAND				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	60.6%	
				Length of Stay	75.6	
				Average Wages	39.23	
				14.8%	Skilled Nursing	71.8%
				85.2%	Ancillary Service	28.2%
				109.3%	Current Ratio	0.5
				-9.3%	Days to Collect	63.5
				0.7%	Avg Payment Days	108.3
				0.0%	Depreciation Rate	4.9%
				-9.1%	Return on Equity	49.3%

Balance Sheet		Income Statement			
Current Assets	2,823,154	Total Charges	14,470,928		
Fixed Assets	250,848	Contract Allowance	2,136,740		
Other Assets	0	Operating Revenue	12,334,188		
Total Assets	3,074,002	Operating Expense	13,480,615		
Current Liabilities	5,352,933	Operating Margin	-1,146,427		
Long Term Liabilities	0	Other Income	88,120		
Total Equity	-2,278,931	Other Expense	0		
Total Liab. and Equity	3,074,002	Net Profit or Loss	(1,124,023)		

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235262 WEST HICKORY HAVEN				Proprietary - Corporation	
WEST HICKORY HAVEN		12/31/2018 365 Days Settled			
MILFORD, MI 48380				CR Beds 101 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	89.1%
				Length of Stay	405.4
				Average Wages	20.36
				35.4%	Skilled Nursing 86.3%
				64.6%	Ancillary Service 13.7%
				122.0%	Current Ratio 1.3
				-22.0%	Days to Collect 35.4
				19.1%	Avg Payment Days 40.1
				0.0%	Depreciation Rate 49.2%
				-4.6%	Return on Equity -47.5%
Balance Sheet					
Income Statement					
Current Assets	1,309,440	Total Charges	11,348,531		
Fixed Assets	970,007	Contract Allowance	4,019,613		
Other Assets	0	Operating Revenue	7,328,918		
Total Assets	2,279,447	Operating Expense	8,942,918		
Current Liabilities	1,035,796	Operating Margin	-1,614,000		
Long Term Liabilities	527,843	Other Income	1,401,287		
Total Equity	715,808	Other Expense	0		
Total Liab. and Equity	2,279,447	Net Profit or Loss	(340,163)		
235374 WEST OAKS SENIOR CARE & REHAB CENTER					
Proprietary - Corporation					
WEST OAKS SENIOR CARE & REHAB CENTER		12/31/2018 365 Days Settled			
DETROIT, MI 48219				CR Beds 102 POS Beds 0	
WAYNE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	92.2%
				Length of Stay	92.3
				Average Wages	19.31
				15.3%	Skilled Nursing 81.7%
				84.7%	Ancillary Service 18.3%
				97.1%	Current Ratio (0.4)
				2.9%	Days to Collect 61.0
				3.7%	Avg Payment Days 18.4
				0.0%	Depreciation Rate 32.0%
				3.3%	Return on Equity -33.1%
Balance Sheet					
Income Statement					
Current Assets	-495,343	Total Charges	12,522,689		
Fixed Assets	663,531	Contract Allowance	1,911,312		
Other Assets	0	Operating Revenue	10,611,377		
Total Assets	168,188	Operating Expense	10,303,946		
Current Liabilities	1,227,869	Operating Margin	307,431		
Long Term Liabilities	0	Other Income	392,886		
Total Equity	-1,059,681	Other Expense	0		
Total Liab. and Equity	168,188	Net Profit or Loss	351,040		

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235625 WEST WOODS OF BRIDGMAN				Proprietary - Corporation	
WEST WOODS OF BRIDGMAN		12/31/2018 365 Days Settled			
BRIDGMAN, MI 49106		CR Beds 92 POS Beds 0			
BERRIEN		Key Performance Ind.			
				Occupancy Rate	77.3%
				Length of Stay	120.2
				Average Wages	18.22
				Skilled Nursing	79.6%
				Ancillary Service	20.4%
				Current Ratio	1.5
				Days to Collect	48.0
				Avg Payment Days	37.0
				Depreciation Rate	677.4%
				Return on Equity	-42.3%
<hr/>					
235594 WEST WOODS OF NILES				Proprietary - Corporation	
WEST WOODS OF NILES		12/31/2018 365 Days Settled			
NILES, MI 49120		CR Beds 121 POS Beds 0			
BERRIEN		Key Performance Ind.			
				Occupancy Rate	90.0%
				Length of Stay	125.9
				Average Wages	19.96
				Skilled Nursing	80.9%
				Ancillary Service	19.1%
				Current Ratio	2.8
				Days to Collect	36.0
				Avg Payment Days	33.3
				Depreciation Rate	104.1%
				Return on Equity	26.7%

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235565 WESTGATE NURSING & REHAB COMMUNITY		Proprietary - Corporation	
WESTGATE NURSING & REHAB COMMUNITY		12/31/2018 365 Days Settled	
IRONWOOD, MI 49938		CR Beds 65 POS Beds 0	
GOGEBIC		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 89.2%	
Balance Sheet		Income Statement	
Current Assets	3,839,402	Total Charges	6,449,398
Fixed Assets	374,030	Contract Allowance	1,662,550
Other Assets	78,514	Operating Revenue	4,786,848
Total Assets	4,291,946	Operating Expense	5,306,760
Current Liabilities	807,938	Operating Margin	-519,912
Long Term Liabilities	0	Other Income	538,072
Total Equity	3,484,008	Other Expense	0
Total Liab. and Equity	4,291,946	Net Profit or Loss	(22,736)
		25.8%	Skilled Nursing 84.5%
		74.2%	Ancillary Service 15.5%
		110.9%	Current Ratio 4.8
		-10.9%	Days to Collect 109.7
		11.2%	Avg Payment Days 36.5
		0.0%	Depreciation Rate 89.5%
		-0.5%	Return on Equity -0.7%

235642 WESTLAKE HEALTH CAMPUS		Proprietary - Corporation	
WESTLAKE HEALTH CAMPUS		12/31/2018 365 Days Settled	
COMMERCE, MI 48382		CR Beds 119 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 85.1%	
Balance Sheet		Income Statement	
Current Assets	11,676,810	Total Charges	14,459,678
Fixed Assets	21,636,193	Contract Allowance	2,549,747
Other Assets	2,275,316	Operating Revenue	11,909,931
Total Assets	35,588,319	Operating Expense	11,343,040
Current Liabilities	363,864	Operating Margin	566,891
Long Term Liabilities	15,041,787	Other Income	57,865
Total Equity	20,182,668	Other Expense	0
Total Liab. and Equity	35,588,319	Net Profit or Loss	624,756
		17.6%	Skilled Nursing 51.0%
		82.4%	Ancillary Service 22.1%
		95.2%	Current Ratio 32.1
		4.8%	Days to Collect 15.4
		0.5%	Avg Payment Days 10.2
		0.0%	Depreciation Rate 5.6%
		5.2%	Return on Equity 3.1%

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235332 WESTLAND CONVALESCENT & REHAB CENTER				Proprietary - Corporation	
WESTLAND CONVALESCENT & REHAB CENTER		12/31/2018 365 Days Settled			
WESTLAND, MI 48185				CR Beds 230 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 84.8%	
Balance Sheet		Income Statement		Length of Stay 109.0	
Current Assets	2,738,197	Total Charges	25,738,266	Average Wages 19.76	
Fixed Assets	3,465,745	Contract Allowance	8,119,242	31.5% Skilled Nursing 55.5%	
Other Assets	0	Operating Revenue	17,619,024	68.5% Ancillary Service 44.5%	
Total Assets	6,203,942	Operating Expense	19,359,904	109.9% Current Ratio 1.8	
Current Liabilities	1,546,940	Operating Margin	-1,740,880	-9.9% Days to Collect 69.5	
Long Term Liabilities	1,260,000	Other Income	1,485,661	8.4% Avg Payment Days 33.6	
Total Equity	3,397,002	Other Expense	0	0.0% Depreciation Rate 31.0%	
Total Liab. and Equity	6,203,942	Net Profit or Loss	(1,371,267)	-7.8% Return on Equity -40.4%	

235444 WESTWOOD NURSING CENTER				Proprietary - Corporation	
WESTWOOD NURSING CENTER		9/30/2018 365 Days Settled			
DETROIT, MI 48235				CR Beds 113 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 66.0%	
Balance Sheet		Income Statement		Length of Stay 113.4	
Current Assets	1,432,202	Total Charges	15,886,105	Average Wages 17.39	
Fixed Assets	406,842	Contract Allowance	8,729,855	55.0% Skilled Nursing 92.7%	
Other Assets	-254,371	Operating Revenue	7,156,250	45.0% Ancillary Service 7.3%	
Total Assets	1,584,673	Operating Expense	7,855,187	109.8% Current Ratio 0.5	
Current Liabilities	3,028,475	Operating Margin	-698,937	-9.8% Days to Collect 63.7	
Long Term Liabilities	0	Other Income	8,097	0.1% Avg Payment Days 119.0	
Total Equity	-1,443,802	Other Expense	0	0.0% Depreciation Rate 36.8%	
Total Liab. and Equity	1,584,673	Net Profit or Loss	(690,840)	-9.7% Return on Equity 47.8%	

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235570 WHITEHALL HEALTHCARE CENTER OF ANN ARBOR		Proprietary - Other	
WHITEHALL HEALTHCARE CENTER OF ANN ARBOR		4/8/2018 98 Days Settled	
ANN ARBOR, MI 48108		CR Beds 102 POS Beds 0	
WASHTENAW		Key Performance Ind.	
WPS IN		Occupancy Rate	47.9%
Balance Sheet		Income Statement	
Current Assets	26,465,009	Total Charges	1,684,242
Fixed Assets	0	Contract Allowance	522,363
Other Assets	0	Operating Revenue	1,161,879
Total Assets	26,465,009	Operating Expense	1,835,726
Current Liabilities	39,174,568	Operating Margin	-673,847
Long Term Liabilities	0	Other Income	8
Total Equity	-12,709,559	Other Expense	0
Total Liab. and Equity	26,465,009	Net Profit or Loss	(673,839)
		31.0%	Skilled Nursing 91.9%
		69.0%	Ancillary Service 8.1%
		158.0%	Current Ratio 0.7
		-58.0%	Days to Collect 2,125.0
		0.0%	Avg Payment Days 4.5
		0.0%	Depreciation Rate 0.0%
		-58.0%	Return on Equity 5.3%

235572 WHITEHALL HEALTHCARE CENTER OF NOVI		Proprietary - Other	
WHITEHALL HEALTHCARE CENTER OF NOVI		3/5/2018 64 Days Settled	
NOVI, MI 48375		CR Beds 82 POS Beds 0	
OAKLAND		Key Performance Ind.	
WPS IN		Occupancy Rate	27.0%
Balance Sheet		Income Statement	
Current Assets	18,664,058	Total Charges	400,619
Fixed Assets	301,169	Contract Allowance	227,991
Other Assets	13,972	Operating Revenue	172,628
Total Assets	18,979,199	Operating Expense	720,379
Current Liabilities	26,649,625	Operating Margin	-547,751
Long Term Liabilities	0	Other Income	35
Total Equity	-7,670,426	Other Expense	0
Total Liab. and Equity	18,979,199	Net Profit or Loss	(547,716)
		56.9%	Skilled Nursing 75.2%
		43.1%	Ancillary Service 24.8%
		417.3%	Current Ratio 0.7
		-317.3%	Days to Collect 6,568.1
		0.0%	Avg Payment Days 5.0
		0.0%	Depreciation Rate 2.7%
		-317.3%	Return on Equity 7.1%

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235604 WOODHAVEN RETIREMENT COMMUNITY				Nonprofit - Church	
WOODHAVEN RETIREMENT COMMUNITY 6/30/2018 365 Days Settled					
LIVONIA, MI 48154				CR Beds 105 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 80.6%	
Balance Sheet				Length of Stay 163.4	
Income Statement				Average Wages 24.46	
Current Assets	731,331	Total Charges	8,607,639	Skilled Nursing 30.9%	
Fixed Assets	10,764,072	Contract Allowance	0	0.0%	
Other Assets	4,467,052	Operating Revenue	8,607,639	100.0%	
Total Assets	<u>15,962,455</u>	Operating Expense	8,632,585	100.3%	
Current Liabilities	1,602,515	Operating Margin	-24,946	-0.3%	
Long Term Liabilities	1,705,783	Other Income	1,063,490	12.4%	
Total Equity	<u>12,654,157</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>15,962,455</u>	Net Profit or Loss	<u>1,038,544</u>	12.1%	

235556 WOODWARD HILLS NURSING CENTER				Proprietary - Partnership	
WOODWARD HILLS NURSING CENTER 12/31/2018 365 Days Settled					
BLOOMFIELD HILLS, MI 48304				CR Beds 190 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 69.2%	
Balance Sheet				Length of Stay 30.6	
Income Statement				Average Wages 28.09	
Current Assets	2,477,575	Total Charges	21,909,503	Skilled Nursing 57.1%	
Fixed Assets	349,566	Contract Allowance	1,913,436	8.7%	
Other Assets	0	Operating Revenue	19,996,067	91.3%	
Total Assets	<u>2,827,141</u>	Operating Expense	22,238,057	111.2%	
Current Liabilities	5,847,424	Operating Margin	-2,241,990	-11.2%	
Long Term Liabilities	178,544	Other Income	234,790	1.2%	
Total Equity	<u>-3,198,827</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,827,141</u>	Net Profit or Loss	<u>(2,034,450)</u>	-10.2%	

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