

SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235052 ABERDEEN REHABILITATION AND SKILLED NURSING CENTER

Proprietary - Corporation

ABERDEEN REHABILITATION AND
SKILLED NURSING CENTER

12/31/2018 365 Days Settled

TRENTON, MI 48183

CR Beds 198 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 42.2%

Balance Sheet

Income Statement

Length of Stay 220.8

Current Assets 2,178,577

Total Charges 9,190,965

Average Wages 17.81

Fixed Assets 381,215

Contract Allowance 2,023,793

22.0% Skilled Nursing 89.6%

Other Assets 16,500

Operating Revenue 7,167,172

78.0% Ancillary Service 10.4%

Total Assets 2,576,292

Operating Expense 8,229,882

114.8% Current Ratio 1.6

Current Liabilities 1,365,178

Operating Margin -1,062,710

-14.8% Days to Collect 93.2

Long Term Liabilities 3,485,692

Other Income 16,959

0.2% Avg Payment Days 48.0

Total Equity -2,274,578

Other Expense 0

0.0% Depreciation Rate 34.9%

Total Liab. and Equity 2,576,292

Net Profit or Loss (1,045,751)

-14.6% Return on Equity 46.0%

235609 ADVANTAGE LIVING CENTER - ARMADA

Proprietary - Corporation

ADVANTAGE LIVING CENTER - ARMADA

12/31/2018 365 Days Settled

ARMADA, MI 48005

CR Beds 67 POS Beds 0

MACOMB

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 90.4%

Balance Sheet

Income Statement

Length of Stay 118.3

Current Assets 1,581,767

Total Charges 7,499,316

Average Wages 19.33

Fixed Assets 78,507

Contract Allowance 753,759

10.1% Skilled Nursing 81.9%

Other Assets 5,037

Operating Revenue 6,745,557

89.9% Ancillary Service 18.1%

Total Assets 1,665,311

Operating Expense 6,613,657

98.0% Current Ratio 3.4

Current Liabilities 470,729

Operating Margin 131,900

2.0% Days to Collect 55.9

Long Term Liabilities 1,030,000

Other Income 25,698

0.4% Avg Payment Days 26.0

Total Equity 164,582

Other Expense 0

0.0% Depreciation Rate 540.3%

Total Liab. and Equity 1,665,311

Net Profit or Loss 157,598

2.3% Return on Equity 95.8%

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235536 ADVANTAGE LIVING CENTER - BATTLE CREEK

Proprietary - Corporation

ADVANTAGE LIVING CENTER - BATTLE CREEK 12/31/2018 365 Days Settled

BATTLE CREEK, MI 49017

CR Beds 82 POS Beds 0

CALHOUN

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 81.1%

Balance Sheet

Income Statement

Length of Stay 124.5

Current Assets 964,571 Total Charges 7,385,120

Average Wages 20.32

Fixed Assets 377,644 Contract Allowance 393,291

5.3% Skilled Nursing 88.3%

Other Assets 12,207 Operating Revenue 6,991,829

94.7% Ancillary Service 11.7%

Total Assets 1,354,422 Operating Expense 7,438,496

106.4% Current Ratio 0.4

Current Liabilities 2,384,023 Operating Margin -446,667

-6.4% Days to Collect 49.8

Long Term Liabilities 29,156 Other Income 3,406

0.0% Avg Payment Days 24.5

Total Equity -1,058,757 Other Expense 0

0.0% Depreciation Rate 61.7%

Total Liab. and Equity 1,354,422 Net Profit or Loss (443,261)

-6.3% Return on Equity 41.9%

235480 ADVANTAGE LIVING CENTER - HARPER WOODS

Proprietary - Corporation

ADVANTAGE LIVING CENTER - HARPER WOODS 12/31/2018 365 Days Settled

HARPER WOODS, MI 48225

CR Beds 151 POS Beds 0

WAYNE

Key Performance Ind.

Occupancy Rate 86.1%

Balance Sheet

Income Statement

Length of Stay 122.0

Current Assets 1,980,138 Total Charges 15,546,940

Average Wages 18.94

Fixed Assets 552,424 Contract Allowance 1,764,761

11.4% Skilled Nursing 83.3%

Other Assets 0 Operating Revenue 13,782,179

88.6% Ancillary Service 16.7%

Total Assets 2,532,562 Operating Expense 14,039,325

101.9% Current Ratio 0.9

Current Liabilities 2,183,057 Operating Margin -257,146

-1.9% Days to Collect 48.7

Long Term Liabilities 166,486 Other Income 36

0.0% Avg Payment Days 24.7

Total Equity 183,019 Other Expense 0

0.0% Depreciation Rate 239.8%

Total Liab. and Equity 2,532,562 Net Profit or Loss (257,110)

-1.9% Return on Equity -140.5%

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235539 ADVANTAGE LIVING CENTER - NORTHWEST

Proprietary - Corporation

ADVANTAGE LIVING CENTER - NORTHWEST 12/31/2018 365 Days Settled

DETROIT, MI 48235

CR Beds 154 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 78.4%

Balance Sheet

Income Statement

Length of Stay 121.8

Current Assets 2,029,241

Total Charges 13,998,747

Average Wages 19.00

Fixed Assets 387,600

Contract Allowance 2,090,064

14.9% Skilled Nursing 85.8%

Other Assets 0

Operating Revenue 11,908,683

85.1% Ancillary Service 14.2%

Total Assets 2,416,841

Operating Expense 11,864,113

99.6% Current Ratio 1.1

Current Liabilities 1,886,622

Operating Margin 44,570

0.4% Days to Collect 67.9

Long Term Liabilities 24,931

Other Income 4,185

0.0% Avg Payment Days 28.5

Total Equity 505,288

Other Expense 0

0.0% Depreciation Rate 87.6%

Total Liab. and Equity 2,416,841

Net Profit or Loss 48,755

0.4% Return on Equity 9.6%

235014 ADVANTAGE LIVING CENTER - REDFORD

Proprietary - Corporation

ADVANTAGE LIVING CENTER - REDFORD 12/31/2018 365 Days Settled

REDFORD, MI 48240

CR Beds 88 POS Beds 0

WAYNE

Key Performance Ind.

NGS (WI)

Occupancy Rate 89.1%

Balance Sheet

Income Statement

Length of Stay 77.0

Current Assets 1,577,506

Total Charges 11,915,065

Average Wages 18.72

Fixed Assets 139,081

Contract Allowance 2,053,876

17.2% Skilled Nursing 76.1%

Other Assets 2,800

Operating Revenue 9,861,189

82.8% Ancillary Service 23.9%

Total Assets 1,719,387

Operating Expense 9,767,503

99.0% Current Ratio 0.9

Current Liabilities 1,855,377

Operating Margin 93,686

1.0% Days to Collect 46.5

Long Term Liabilities 33,254

Other Income 18,065

0.2% Avg Payment Days 32.1

Total Equity -169,244

Other Expense 0

0.0% Depreciation Rate 298.1%

Total Liab. and Equity 1,719,387

Net Profit or Loss 111,122

1.1% Return on Equity -65.7%

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235491 ADVANTAGE LIVING CENTER - ROSEVILLE

Proprietary - Corporation

ADVANTAGE LIVING CENTER - ROSEVILLE 12/31/2018 365 Days Settled

ROSEVILLE, MI 48066

CR Beds 169 POS Beds 0

MACOMB

Key Performance Ind.

Occupancy Rate 74.2%

Length of Stay 104.0

Average Wages 19.01

10.7% Skilled Nursing 74.5%

89.3% Ancillary Service 25.5%

104.4% Current Ratio 2.8

-4.4% Days to Collect 54.5

0.0% Avg Payment Days 28.2

0.0% Depreciation Rate 334.0%

-4.4% Return on Equity -27.0%

Balance Sheet

Income Statement

Current Assets	2,990,654	Total Charges	14,883,174
Fixed Assets	319,086	Contract Allowance	1,595,755
Other Assets	0	Operating Revenue	13,287,419
Total Assets	3,309,740	Operating Expense	13,877,156
Current Liabilities	1,070,517	Operating Margin	-589,737
Long Term Liabilities	58,642	Other Income	227
Total Equity	2,180,581	Other Expense	0
Total Liab. and Equity	3,309,740	Net Profit or Loss	(589,627)

235632 ADVANTAGE LIVING CENTER - SAMARITAN

Proprietary - Corporation

ADVANTAGE LIVING CENTER - SAMARITAN 12/31/2018 365 Days Settled

DETROIT, MI 48213

CR Beds 120 POS Beds 0

WAYNE

Key Performance Ind.

Occupancy Rate 92.8%

Length of Stay 131.1

Average Wages 18.83

5.8% Skilled Nursing 81.8%

94.2% Ancillary Service 18.2%

95.9% Current Ratio 1.5

4.1% Days to Collect 51.8

0.4% Avg Payment Days 24.9

0.0% Depreciation Rate 56.1%

4.5% Return on Equity 93.4%

Balance Sheet

Income Statement

Current Assets	1,994,106	Total Charges	12,533,573
Fixed Assets	375,412	Contract Allowance	731,721
Other Assets	27,650	Operating Revenue	11,801,852
Total Assets	2,397,168	Operating Expense	11,322,380
Current Liabilities	1,308,663	Operating Margin	479,472
Long Term Liabilities	524,094	Other Income	47,561
Total Equity	564,411	Other Expense	0
Total Liab. and Equity	2,397,168	Net Profit or Loss	527,033

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235266 ADVANTAGE LIVING CENTER - SOUTHGATE

Proprietary - Corporation

ADVANTAGE LIVING CENTER - SOUTHGATE 12/31/2018 365 Days Settled

SOUTHGATE, MI 48195

CR Beds 100 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 79.3%

Balance Sheet

Income Statement

Length of Stay 123.2

Current Assets	895,328	Total Charges	9,265,040	Average Wages	19.78
Fixed Assets	318,601	Contract Allowance	1,127,430	12.2% Skilled Nursing	81.4%
Other Assets	0	Operating Revenue	8,137,610	87.8% Ancillary Service	18.6%
Total Assets	1,213,929	Operating Expense	8,135,961	100.0% Current Ratio	0.5
Current Liabilities	1,796,173	Operating Margin	1,649	0.0% Days to Collect	38.4
Long Term Liabilities	90,000	Other Income	9	0.0% Avg Payment Days	29.7
Total Equity	-672,244	Other Expense	0	0.0% Depreciation Rate	52.6%
Total Liab. and Equity	1,213,929	Net Profit or Loss	1,658	0.0% Return on Equity	-0.2%

235509 ADVANTAGE LIVING CENTER - WARREN

Proprietary - Corporation

ADVANTAGE LIVING CENTER - WARREN 12/31/2018 365 Days Settled

WARREN, MI 48093

CR Beds 134 POS Beds 0

MACOMB

Key Performance Ind.

NGS (WI)

Occupancy Rate 80.2%

Balance Sheet

Income Statement

Length of Stay 98.8

Current Assets	2,104,436	Total Charges	15,089,200	Average Wages	19.01
Fixed Assets	221,791	Contract Allowance	2,346,383	15.6% Skilled Nursing	77.7%
Other Assets	0	Operating Revenue	12,742,817	84.4% Ancillary Service	22.3%
Total Assets	2,326,227	Operating Expense	11,837,864	92.9% Current Ratio	2.1
Current Liabilities	1,022,832	Operating Margin	904,953	7.1% Days to Collect	58.9
Long Term Liabilities	89,291	Other Income	11,429	0.1% Avg Payment Days	28.8
Total Equity	1,214,104	Other Expense	0	0.0% Depreciation Rate	344.0%
Total Liab. and Equity	2,326,227	Net Profit or Loss	916,382	7.2% Return on Equity	75.5%

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235521 ADVANTAGE LIVING CENTER - WAYNE				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - WAYNE		12/31/2018 365 Days Settled			
WAYNE, MI 48184		CR Beds 179 POS Beds 0			
WAYNE		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		72.9%	
Balance Sheet		Income Statement		Length of Stay 114.6	
Current Assets	1,426,956	Total Charges	14,889,230	Average Wages	20.33
Fixed Assets	680,904	Contract Allowance	1,819,521	12.2% Skilled Nursing	85.6%
Other Assets	4,455	Operating Revenue	13,069,709	87.8% Ancillary Service	14.4%
Total Assets	2,112,315	Operating Expense	14,063,611	107.6% Current Ratio	0.4
Current Liabilities	3,824,823	Operating Margin	-993,902	-7.6% Days to Collect	41.9
Long Term Liabilities	2,465,000	Other Income	5,073	0.0% Avg Payment Days	27.3
Total Equity	-4,177,508	Other Expense	0	0.0% Depreciation Rate	76.6%
Total Liab. and Equity	2,112,315	Net Profit or Loss	(988,829)	-7.6% Return on Equity	23.7%

235311 ALAMO NURSING HOME INC				Proprietary - Corporation	
ALAMO NURSING HOME INC		12/31/2018 365 Days Settled			
KALAMAZOO, MI 49009		CR Beds 100 POS Beds 0			
KALAMAZOO		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.6%	
Balance Sheet		Income Statement		Length of Stay 299.0	
Current Assets	1,938,371	Total Charges	12,538,134	Average Wages	19.00
Fixed Assets	1,839,531	Contract Allowance	3,955,566	31.5% Skilled Nursing	100.0%
Other Assets	0	Operating Revenue	8,582,568	68.5% Ancillary Service	0.0%
Total Assets	3,777,902	Operating Expense	8,384,441	97.7% Current Ratio	3.4
Current Liabilities	566,726	Operating Margin	198,127	2.3% Days to Collect	49.7
Long Term Liabilities	1,124,725	Other Income	2	0.0% Avg Payment Days	22.4
Total Equity	2,086,451	Other Expense	0	0.0% Depreciation Rate	6.5%
Total Liab. and Equity	3,777,902	Net Profit or Loss	198,129	2.3% Return on Equity	9.5%

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235213 ALLEGAN COUNTY MEDICAL CARE FA					Government - County	
ALLEGAN COUNTY MEDICAL CARE FA		12/31/2018 365 Days Settled				
ALLEGAN, MI 49010				CR Beds 70	POS Beds 0	
ALLEGAN		Key Performanace Ind.				
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	66.9%	
Balance Sheet		Income Statement		Length of Stay	152.7	
Current Assets	1,372,597	Total Charges	9,335,390	Average Wages	22.69	
Fixed Assets	2,059,479	Contract Allowance	1,018,784	10.9%	Skilled Nursing	82.9%
Other Assets	-2,570	Operating Revenue	8,316,606	89.1%	Ancillary Service	17.1%
Total Assets	3,429,506	Operating Expense	8,316,346	100.0%	Current Ratio	3.1
Current Liabilities	443,463	Operating Margin	260	0.0%	Days to Collect	59.2
Long Term Liabilities	144,198	Other Income	145,078	1.7%	Avg Payment Days	17.0
Total Equity	2,841,845	Other Expense	0	0.0%	Depreciation Rate	2.4%
Total Liab. and Equity	3,429,506	Net Profit or Loss	7,647	0.1%	Return on Equity	0.3%
235016 ALLEGRA NURSING AND REHAB					Proprietary - Other	
ALLEGRA NURSING AND REHAB		12/31/2018 365 Days Settled				
JACKSON, MI 49202				CR Beds 90	POS Beds 0	
JACKSON		Key Performanace Ind.				
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	61.7%	
Balance Sheet		Income Statement		Length of Stay	58.2	
Current Assets	835,866	Total Charges	11,375,900	Average Wages	22.32	
Fixed Assets	273,759	Contract Allowance	5,796,176	51.0%	Skilled Nursing	50.7%
Other Assets	0	Operating Revenue	5,579,724	49.0%	Ancillary Service	49.3%
Total Assets	1,109,625	Operating Expense	6,115,642	109.6%	Current Ratio	0.7
Current Liabilities	1,247,922	Operating Margin	-535,918	-9.6%	Days to Collect	50.4
Long Term Liabilities	195,000	Other Income	710,176	12.7%	Avg Payment Days	57.0
Total Equity	-333,297	Other Expense	0	0.0%	Depreciation Rate	75.6%
Total Liab. and Equity	1,109,625	Net Profit or Loss	111,716	2.0%	Return on Equity	-33.5%

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235450 ALLENDALE NURSING AND REHABILITATION COMMUNITY

Proprietary - Corporation

ALLENDALE NURSING AND
REHABILITATION COMMUNITY

12/31/2018 365 Days Settled

ALLENDALE, MI 49401

CR Beds 60 POS Beds 0

OTTAWA

Key Performance Ind.

WPS - MICHIGAN

Occupancy Rate 90.5%

Balance Sheet

Income Statement

Length of Stay 87.7

Current Assets 1,562,230

Total Charges 7,250,618

Average Wages 20.27

Fixed Assets 541,667

Contract Allowance 2,390,239

33.0% Skilled Nursing 74.1%

Other Assets 62,145

Operating Revenue 4,860,379

67.0% Ancillary Service 25.9%

Total Assets 2,166,042

Operating Expense 5,671,701

116.7% Current Ratio 1.9

Current Liabilities 819,086

Operating Margin -811,322

-16.7% Days to Collect (2.6)

Long Term Liabilities 0

Other Income 586,968

12.1% Avg Payment Days 27.8

Total Equity 1,346,956

Other Expense 0

0.0% Depreciation Rate 100.9%

Total Liab. and Equity 2,166,042

Net Profit or Loss (342,481)

-7.0% Return on Equity -25.4%

235531 ALPHA MANOR NURSING HOME

Proprietary - Corporation

ALPHA MANOR NURSING HOME

12/31/2018 365 Days Settled

DETROIT, MI 48207

CR Beds 80 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 82.6%

Balance Sheet

Income Statement

Length of Stay 365.5

Current Assets 1,382,312

Total Charges 9,127,709

Average Wages 18.86

Fixed Assets 459,210

Contract Allowance 2,132,782

23.4% Skilled Nursing 88.6%

Other Assets 9,543

Operating Revenue 6,994,927

76.6% Ancillary Service 11.4%

Total Assets 1,851,065

Operating Expense 6,811,502

97.4% Current Ratio 3.3

Current Liabilities 419,893

Operating Margin 183,425

2.6% Days to Collect 90.7

Long Term Liabilities -126,162

Other Income 1,708

0.0% Avg Payment Days 0.9

Total Equity 1,557,334

Other Expense 0

0.0% Depreciation Rate 31.5%

Total Liab. and Equity 1,851,065

Net Profit or Loss 185,133

2.6% Return on Equity 11.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235459 ALTERCARE OF BIG RAPIDS CTR FOR REHAB & NURSING CA					Proprietary - Corporation	
ALTERCARE OF BIG RAPIDS CTR FOR REHAB & NURSING CA		12/31/2018 365 Days Settled				
BIG RAPIDS, MI 49307		CR Beds 100 POS Beds 0				
MECOSTA		Key Performanace Ind.				
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		85.5%		
Balance Sheet		Income Statement		Length of Stay 98.5		
Current Assets	1,280,424	Total Charges	11,809,519	Average Wages	16.83	
Fixed Assets	1,385,584	Contract Allowance	3,740,227	31.7% Skilled Nursing	83.7%	
Other Assets	102,333	Operating Revenue	8,069,292	68.3% Ancillary Service	16.3%	
Total Assets	2,768,341	Operating Expense	7,524,361	93.2% Current Ratio	2.3	
Current Liabilities	566,427	Operating Margin	544,931	6.8% Days to Collect	33.3	
Long Term Liabilities	3,191,489	Other Income	8,096	0.1% Avg Payment Days	18.7	
Total Equity	-989,575	Other Expense	0	0.0% Depreciation Rate	4.7%	
Total Liab. and Equity	2,768,341	Net Profit or Loss	553,027	6.9% Return on Equity	-55.9%	

235102 AMBASSADOR, A VILLA CENTER					Proprietary - Other	
AMBASSADOR, A VILLA CENTER		12/31/2018 365 Days Settled				
DETROIT, MI 48214		CR Beds 176 POS Beds 0				
WAYNE		Key Performanace Ind.				
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		93.1%		
Balance Sheet		Income Statement		Length of Stay 96.7		
Current Assets	3,831,069	Total Charges	20,003,749	Average Wages	16.56	
Fixed Assets	2,531,997	Contract Allowance	3,325,829	16.6% Skilled Nursing	73.1%	
Other Assets	0	Operating Revenue	16,677,920	83.4% Ancillary Service	26.9%	
Total Assets	6,363,066	Operating Expense	16,677,294	100.0% Current Ratio	0.9	
Current Liabilities	4,194,446	Operating Margin	626	0.0% Days to Collect	33.1	
Long Term Liabilities	2,758,057	Other Income	407,527	2.4% Avg Payment Days	98.3	
Total Equity	-589,437	Other Expense	0	0.0% Depreciation Rate	32.9%	
Total Liab. and Equity	6,363,066	Net Profit or Loss	92,794	0.6% Return on Equity	-15.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235375 APPLEWOOD NURSING CENTER INC				Proprietary - Corporation	
APPLEWOOD NURSING CENTER INC		12/31/2018 365 Days Settled			
WOODHAVEN, MI 48183		CR Beds 150 POS Beds 0			
WAYNE		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.0%	
Balance Sheet		Income Statement		Length of Stay 76.5	
Current Assets	2,336,549	Total Charges	16,027,869	Average Wages	19.32
Fixed Assets	140,943	Contract Allowance	1,884,879	11.8% Skilled Nursing	75.2%
Other Assets	0	Operating Revenue	14,142,990	88.2% Ancillary Service	24.8%
Total Assets	2,477,492	Operating Expense	13,544,739	95.8% Current Ratio	2.3
Current Liabilities	1,014,640	Operating Margin	598,251	4.2% Days to Collect	25.4
Long Term Liabilities	0	Other Income	24,123	0.2% Avg Payment Days	9.8
Total Equity	1,462,852	Other Expense	0	0.0% Depreciation Rate	110.3%
Total Liab. and Equity	2,477,492	Net Profit or Loss	622,374	4.4% Return on Equity	42.5%
235360 ARBOR MANOR CARE CENTER				Proprietary - Corporation	
ARBOR MANOR CARE CENTER		12/31/2018 365 Days Settled			
SPRING ARBOR, MI 49283		CR Beds 122 POS Beds 0			
JACKSON		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		61.2%	
Balance Sheet		Income Statement		Length of Stay 95.6	
Current Assets	1,951,302	Total Charges	11,501,049	Average Wages	20.51
Fixed Assets	2,652,412	Contract Allowance	4,082,945	35.5% Skilled Nursing	69.8%
Other Assets	28,423	Operating Revenue	7,418,104	64.5% Ancillary Service	30.2%
Total Assets	4,632,137	Operating Expense	9,363,714	126.2% Current Ratio	0.9
Current Liabilities	2,064,280	Operating Margin	-1,945,610	-26.2% Days to Collect	62.5
Long Term Liabilities	3,009,759	Other Income	47,411	0.6% Avg Payment Days	49.9
Total Equity	-441,902	Other Expense	0	0.0% Depreciation Rate	6.1%
Total Liab. and Equity	4,632,137	Net Profit or Loss	(1,898,199)	-25.6% Return on Equity	429.6%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235584 ARGENTINE CARE CENTER

Proprietary - Corporation

ARGENTINE CARE CENTER

10/31/2018 365 Days Settled

LINDEN, MI 48451

CR Beds 60 POS Beds 0

GENESEE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 86.1%

Balance Sheet

Income Statement

Length of Stay 235.7

Current Assets 813,738

Total Charges 4,764,879

Average Wages 16.40

Fixed Assets 353,365

Contract Allowance 182,806

3.8% Skilled Nursing 92.3%

Other Assets 0

Operating Revenue 4,582,073

96.2% Ancillary Service 7.7%

Total Assets 1,167,103

Operating Expense 4,683,168

102.2% Current Ratio 1.4

Current Liabilities 580,463

Operating Margin -101,095

-2.2% Days to Collect 48.2

Long Term Liabilities 553,291

Other Income 143,033

3.1% Avg Payment Days 27.9

Total Equity 33,349

Other Expense 0

0.0% Depreciation Rate 20.5%

Total Liab. and Equity 1,167,103

Net Profit or Loss 41,633

0.9% Return on Equity 124.8%

235561 ARIA NURSING AND REHAB

Proprietary - Other

ARIA NURSING AND REHAB

12/31/2018 365 Days Settled

LANSING, MI 48911

CR Beds 110 POS Beds 0

INGHAM

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 75.8%

Balance Sheet

Income Statement

Length of Stay 113.2

Current Assets 1,571,817

Total Charges 12,432,254

Average Wages 21.62

Fixed Assets 1,369,231

Contract Allowance 4,176,229

33.6% Skilled Nursing 70.4%

Other Assets -1

Operating Revenue 8,256,025

66.4% Ancillary Service 29.6%

Total Assets 2,941,047

Operating Expense 8,640,269

104.7% Current Ratio 0.7

Current Liabilities 2,256,421

Operating Margin -384,244

-4.7% Days to Collect 58.4

Long Term Liabilities 100,000

Other Income 1,207,267

14.6% Avg Payment Days 41.5

Total Equity 584,626

Other Expense 0

0.0% Depreciation Rate 39.7%

Total Liab. and Equity 2,941,047

Net Profit or Loss 494,214

6.0% Return on Equity 84.5%

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235532 ASHLEY CARE CENTER				Proprietary - Partnership	
ASHLEY CARE CENTER		12/31/2018 365 Days Settled			
ASHLEY, MI 48806				CR Beds 59	POS Beds 0
GRATIOT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	81.1%
Balance Sheet		Income Statement		Length of Stay	138.7
Current Assets	1,110,631	Total Charges	5,632,672	Average Wages	18.14
Fixed Assets	2,645,818	Contract Allowance	615,686	10.9%	Skilled Nursing 88.1%
Other Assets	636	Operating Revenue	5,016,986	89.1%	Ancillary Service 11.9%
Total Assets	3,757,085	Operating Expense	5,402,359	107.7%	Current Ratio 1.0
Current Liabilities	1,131,849	Operating Margin	-385,373	-7.7%	Days to Collect 53.3
Long Term Liabilities	2,995,510	Other Income	84,000	1.7%	Avg Payment Days 20.7
Total Equity	-370,274	Other Expense	0	0.0%	Depreciation Rate 7.0%
Total Liab. and Equity	3,757,085	Net Profit or Loss	(301,373)	-6.0%	Return on Equity 81.4%

235558 ATRIUM POST ACUTE CARE OF MENOMINEE				Proprietary - Partnership	
ATRIMUM POST ACUTE CARE OF MENOMINEE		12/31/2018 365 Days Settled			
MENOMINEE, MI 49858				CR Beds 59	POS Beds 0
MENOMINEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	68.5%
Balance Sheet		Income Statement		Length of Stay	130.5
Current Assets	613,227	Total Charges	6,310,916	Average Wages	21.99
Fixed Assets	285,295	Contract Allowance	2,920,764	46.3%	Skilled Nursing 62.8%
Other Assets	0	Operating Revenue	3,390,152	53.7%	Ancillary Service 37.2%
Total Assets	898,522	Operating Expense	4,012,441	118.4%	Current Ratio 0.6
Current Liabilities	1,107,063	Operating Margin	-622,289	-18.4%	Days to Collect 63.4
Long Term Liabilities	36,935	Other Income	-5,205	-0.2%	Avg Payment Days 158.8
Total Equity	-245,476	Other Expense	0	0.0%	Depreciation Rate 41.6%
Total Liab. and Equity	898,522	Net Profit or Loss	(627,494)	-18.5%	Return on Equity 255.6%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235427 AUTUMN WOODS RESIDENTIAL HLTH

Proprietary - Partnership

AUTUMN WOODS RESIDENTIAL HLTH 12/31/2018 365 Days Settled

WARREN, MI 48093

CR Beds 293 POS Beds 0

MACOMB

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 80.4%

Balance Sheet

Income Statement

Length of Stay 118.3

Current Assets	4,775,281	Total Charges	33,168,554	Average Wages	21.47
Fixed Assets	833,498	Contract Allowance	8,582,821	25.9% Skilled Nursing	83.4%
Other Assets	1,276,654	Operating Revenue	24,585,733	74.1% Ancillary Service	16.6%
Total Assets	6,885,433	Operating Expense	24,449,698	99.4% Current Ratio	1.8
Current Liabilities	2,685,617	Operating Margin	136,035	0.6% Days to Collect	51.7
Long Term Liabilities	0	Other Income	176,401	0.7% Avg Payment Days	25.8
Total Equity	4,199,816	Other Expense	0	0.0% Depreciation Rate	190.6%
Total Liab. and Equity	6,885,433	Net Profit or Loss	312,436	1.3% Return on Equity	7.4%

235446 AUTUMNWOOD OF DECKERVILLE

Proprietary - Corporation

AUTUMNWOOD OF DECKERVILLE 12/31/2018 365 Days Settled

DECKERVILLE, MI 48427

CR Beds 84 POS Beds 0

SANILAC

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 89.4%

Balance Sheet

Income Statement

Length of Stay 334.4

Current Assets	1,235,047	Total Charges	11,567,254	Average Wages	17.69
Fixed Assets	353,493	Contract Allowance	3,207,848	27.7% Skilled Nursing	80.4%
Other Assets	7,000	Operating Revenue	8,359,406	72.3% Ancillary Service	19.6%
Total Assets	1,595,540	Operating Expense	7,612,111	91.1% Current Ratio	1.5
Current Liabilities	797,281	Operating Margin	747,295	8.9% Days to Collect	58.2
Long Term Liabilities	-125,527	Other Income	1,430	0.0% Avg Payment Days	11.6
Total Equity	923,786	Other Expense	0	0.0% Depreciation Rate	58.5%
Total Liab. and Equity	1,595,540	Net Profit or Loss	748,725	9.0% Return on Equity	81.0%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235438 AUTUMNWOOD OF MCBAIN

Proprietary - Corporation

AUTUMNWOOD OF MCBAIN

12/31/2018 365 Days Settled

MC BAIN, MI 49657

CR Beds 95 POS Beds 0

MISSAUKEE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 82.2%

Balance Sheet

Income Statement

Length of Stay 256.7

Current Assets 900,164

Total Charges 12,167,866

Average Wages 17.00

Fixed Assets 467,055

Contract Allowance 3,969,567

32.6% Skilled Nursing 79.5%

Other Assets 12,569

Operating Revenue 8,198,299

67.4% Ancillary Service 20.5%

Total Assets 1,379,788

Operating Expense 8,199,019

100.0% Current Ratio 1.2

Current Liabilities 771,408

Operating Margin -720

0.0% Days to Collect 60.7

Long Term Liabilities -2,605,837

Other Income 3,583

0.0% Avg Payment Days 3.0

Total Equity 3,214,217

Other Expense 0

0.0% Depreciation Rate 97.5%

Total Liab. and Equity 1,379,788

Net Profit or Loss 2,863

0.0% Return on Equity 0.1%

235139 AVISTA NURSING AND REHAB

Proprietary - Other

AVISTA NURSING AND REHAB

12/31/2018 365 Days Settled

SAGINAW, MI 48601

CR Beds 103 POS Beds 0

SAGINAW

Key Performance Ind.

CGS (OHIO)

Occupancy Rate 71.7%

Balance Sheet

Income Statement

Length of Stay 86.1

Current Assets 1,380,875

Total Charges 17,653,838

Average Wages 20.14

Fixed Assets 313,612

Contract Allowance 10,641,372

60.3% Skilled Nursing 54.6%

Other Assets 0

Operating Revenue 7,012,466

39.7% Ancillary Service 45.4%

Total Assets 1,694,487

Operating Expense 7,493,303

106.9% Current Ratio 0.9

Current Liabilities 1,609,847

Operating Margin -480,837

-6.9% Days to Collect 56.8

Long Term Liabilities 150,000

Other Income 871,987

12.4% Avg Payment Days 65.5

Total Equity -65,360

Other Expense 0

0.0% Depreciation Rate 64.5%

Total Liab. and Equity 1,694,487

Net Profit or Loss 316,998

4.5% Return on Equity -485.0%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235033 BAY BLUFFS-EMMET CO MED CARE FAC

Nonprofit - Church

BAY BLUFFS-EMMET CO MED CARE FAC 12/31/2018 365 Days Settled

HARBOR SPRINGS, MI 49740

CR Beds 120 POS Beds 0

EMMET

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 86.2%

Balance Sheet

Income Statement

Length of Stay 239.1

Current Assets 3,078,948

Total Charges 13,516,975

Average Wages 21.34

Fixed Assets 4,385,504

Contract Allowance 303,421

2.2% Skilled Nursing 93.9%

Other Assets 44,651

Operating Revenue 13,213,554

97.8% Ancillary Service 6.1%

Total Assets 7,509,103

Operating Expense 14,311,901

108.3% Current Ratio 2.6

Current Liabilities 1,189,035

Operating Margin -1,098,347

-8.3% Days to Collect 30.5

Long Term Liabilities 120,796

Other Income 567,845

4.3% Avg Payment Days 22.1

Total Equity 6,199,272

Other Expense 0

0.0% Depreciation Rate 3.2%

Total Liab. and Equity 7,509,103

Net Profit or Loss (567,238)

-4.3% Return on Equity -9.2%

235044 BAY COUNTY MEDICAL CARE FACILITY

Government - County

BAY COUNTY MEDICAL CARE FACILITY 12/31/2018 365 Days Settled

ESSEXVILLE, MI 48732

CR Beds 186 POS Beds 0

BAY

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 87.1%

Balance Sheet

Income Statement

Length of Stay 225.6

Current Assets 17,153,694

Total Charges 23,897,307

Average Wages 17.73

Fixed Assets 15,768,150

Contract Allowance 132,604

0.6% Skilled Nursing 89.9%

Other Assets 13,592,690

Operating Revenue 23,764,703

99.4% Ancillary Service 10.1%

Total Assets 46,514,534

Operating Expense 25,229,998

106.2% Current Ratio 1.5

Current Liabilities 11,236,612

Operating Margin -1,465,295

-6.2% Days to Collect 32.2

Long Term Liabilities 25,842,093

Other Income 2,323,473

9.8% Avg Payment Days 43.1

Total Equity 9,435,829

Other Expense 0

0.0% Depreciation Rate 2.7%

Total Liab. and Equity 46,514,534

Net Profit or Loss 818,082

3.4% Return on Equity 8.7%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235388 BAY SHORES SENIOR CARE AND REHAB CENTER

Proprietary - Corporation

BAY SHORES SENIOR CARE AND REHAB CENTER 12/31/2018 365 Days Settled

BAY CITY, MI 48706

CR Beds 126 POS Beds 0

BAY

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 83.1%

Balance Sheet

Income Statement

Length of Stay 60.4

Current Assets 5,181,285 Total Charges 17,445,440

Average Wages 17.34

Fixed Assets 244,792 Contract Allowance 2,450,197

14.0% Skilled Nursing 65.5%

Other Assets 0 Operating Revenue 14,995,243

86.0% Ancillary Service 34.5%

Total Assets 5,426,077 Operating Expense 13,257,168

88.4% Current Ratio 4.1

Current Liabilities 1,260,797 Operating Margin 1,738,075

11.6% Days to Collect 35.9

Long Term Liabilities 0 Other Income 320,765

2.1% Avg Payment Days 20.5

Total Equity 4,165,280 Other Expense 0

0.0% Depreciation Rate 84.7%

Total Liab. and Equity 5,426,077 Net Profit or Loss 1,973,189

13.2% Return on Equity 47.4%

235144 BAYSIDE VILLAGE

Nonprofit - Church

BAYSIDE VILLAGE 9/30/2018 365 Days Settled

L' ANSE, MI 49946

CR Beds 59 POS Beds 0

BARAGA

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 92.7%

Balance Sheet

Income Statement

Length of Stay 369.7

Current Assets 1,311,306 Total Charges 5,602,649

Average Wages 15.98

Fixed Assets 851,724 Contract Allowance 1,093,305

19.5% Skilled Nursing 86.9%

Other Assets 0 Operating Revenue 4,509,344

80.5% Ancillary Service 13.1%

Total Assets 2,163,030 Operating Expense 4,551,049

100.9% Current Ratio 6.2

Current Liabilities 210,823 Operating Margin -41,705

-0.9% Days to Collect 27.4

Long Term Liabilities 0 Other Income 132,727

2.9% Avg Payment Days 16.9

Total Equity 1,952,207 Other Expense 0

0.0% Depreciation Rate 3.2%

Total Liab. and Equity 2,163,030 Net Profit or Loss 91,022

2.0% Return on Equity 4.7%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235633 BEACON HILL AT EASTGATE

Nonprofit - Other

BEACON HILL AT EASTGATE

3/31/2018 365 Days Settled

GRAND RAPIDS, MI 49506

CR Beds 141 POS Beds 0

KENT

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 83.4%

Balance Sheet

Income Statement

Length of Stay 425.0

Current Assets 20,425,112

Total Charges 14,393,350

Average Wages 22.15

Fixed Assets 56,727,013

Contract Allowance 1,223,524

8.5% Skilled Nursing 20.5%

Other Assets 3,401,806

Operating Revenue 13,169,826

91.5% Ancillary Service 3.4%

Total Assets 80,553,931

Operating Expense 14,689,749

111.5% Current Ratio 1.1

Current Liabilities 19,270,709

Operating Margin -1,519,923

-11.5% Days to Collect 16.1

Long Term Liabilities 71,977,329

Other Income 1,576,636

12.0% Avg Payment Days 13.8

Total Equity -10,694,107

Other Expense 0

0.0% Depreciation Rate 3.5%

Total Liab. and Equity 80,553,931

Net Profit or Loss 46,088

0.3% Return on Equity -0.4%

235475 BEACONSHIRE NURSING CENTRE

Proprietary - Partnership

BEACONSHIRE NURSING CENTRE

12/31/2018 365 Days Settled

DETROIT, MI 48219

CR Beds 99 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 81.1%

Balance Sheet

Income Statement

Length of Stay 151.1

Current Assets 1,852,870

Total Charges 15,947,880

Average Wages 17.97

Fixed Assets 1,552,563

Contract Allowance 8,744,794

54.8% Skilled Nursing 93.9%

Other Assets 0

Operating Revenue 7,203,086

45.2% Ancillary Service 6.1%

Total Assets 3,405,433

Operating Expense 7,426,340

103.1% Current Ratio 0.7

Current Liabilities 2,476,131

Operating Margin -223,254

-3.1% Days to Collect 86.1

Long Term Liabilities 2,739,386

Other Income 2,110

0.0% Avg Payment Days 97.6

Total Equity -1,810,084

Other Expense 0

0.0% Depreciation Rate 13.1%

Total Liab. and Equity 3,405,433

Net Profit or Loss (221,144)

-3.1% Return on Equity 12.2%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235462 BEAUMONT REHAB & CONTINUING CARE FARMINGTON HILLS

Nonprofit - Other

BEAUMONT REHAB & CONTINUING CARE FARMINGTON HILLS 12/31/2018 365 Days Settled

FARMINGTON HILLS, MI 48336

CR Beds 179 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 88.8%

Balance Sheet

Income Statement

Length of Stay 56.8

Current Assets -14,476,259

Total Charges 25,107,214

Average Wages 21.48

Fixed Assets 8,923,420

Contract Allowance 6,445,416

25.7% Skilled Nursing 73.6%

Other Assets 455,000

Operating Revenue 18,661,798

74.3% Ancillary Service 26.4%

Total Assets -5,097,839

Operating Expense 20,538,216

110.1% Current Ratio (4.9)

Current Liabilities 2,944,850

Operating Margin -1,876,418

-10.1% Days to Collect (387.4)

Long Term Liabilities 9,021,368

Other Income 73,103

0.4% Avg Payment Days 33.2

Total Equity -17,064,057

Other Expense 0

0.0% Depreciation Rate 4.4%

Total Liab. and Equity -5,097,839

Net Profit or Loss (3,564,787)

-19.1% Return on Equity 20.9%

235502 BEAUMONT REHABILITATION & CONTINUING CARE DEARBORN

Nonprofit - Other

BEAUMONT REHABILITATION & CONTINUING CARE DEARBORN 12/31/2018 365 Days Settled

DEARBORN, MI 48120

CR Beds 528 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 72.0%

Balance Sheet

Income Statement

Length of Stay 86.1

Current Assets 14,975,095

Total Charges 34,494,030

Average Wages 23.10

Fixed Assets 26,321,037

Contract Allowance 14,102,984

40.9% Skilled Nursing 44.4%

Other Assets 56,239,692

Operating Revenue 20,391,046

59.1% Ancillary Service 55.6%

Total Assets 97,535,824

Operating Expense 33,145,050

162.5% Current Ratio 0.8

Current Liabilities 18,530,879

Operating Margin -12,754,004

-62.5% Days to Collect 0.2

Long Term Liabilities 21,047,349

Other Income 9,085,723

44.6% Avg Payment Days 19.9

Total Equity 57,957,596

Other Expense 0

0.0% Depreciation Rate 4.9%

Total Liab. and Equity 97,535,824

Net Profit or Loss (4,399,278)

-21.6% Return on Equity -7.6%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235470 BELLBROOK				Nonprofit - Church	
BELLBROOK		6/30/2018 365 Days Settled			
ROCHESTER HILLS, MI 48307				CR Beds 96	POS Beds 0
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	91.0%
Balance Sheet		Income Statement		Length of Stay	82.0
Current Assets	1,176,650	Total Charges	24,027,960	Average Wages	18.82
Fixed Assets	5,094,723	Contract Allowance	6,993,310	29.1% Skilled Nursing	33.1%
Other Assets	1,035	Operating Revenue	17,034,650	70.9% Ancillary Service	29.0%
Total Assets	6,272,408	Operating Expense	15,496,331	91.0% Current Ratio	0.0
Current Liabilities	-32,019,029	Operating Margin	1,538,319	9.0% Days to Collect	17.8
Long Term Liabilities	5,251,864	Other Income	614,531	3.6% Avg Payment Days	42.4
Total Equity	33,039,573	Other Expense	0	0.0% Depreciation Rate	4.5%
Total Liab. and Equity	6,272,408	Net Profit or Loss	2,152,850	12.6% Return on Equity	6.5%

235376 BELLE FOUNTAIN NURSING & REHABILITATION CENTER				Proprietary - Corporation	
BELLE FOUNTAIN NURSING & REHABILITATION CENTER		9/30/2018 365 Days Settled			
RIVERVIEW, MI 48192				CR Beds 91	POS Beds 0
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	82.6%
Balance Sheet		Income Statement		Length of Stay	30.4
Current Assets	1,122,646	Total Charges	20,358,733	Average Wages	18.45
Fixed Assets	181,718	Contract Allowance	9,470,866	46.5% Skilled Nursing	67.4%
Other Assets	0	Operating Revenue	10,887,867	53.5% Ancillary Service	32.6%
Total Assets	1,304,364	Operating Expense	10,927,358	100.4% Current Ratio	0.9
Current Liabilities	1,231,549	Operating Margin	-39,491	-0.4% Days to Collect	32.0
Long Term Liabilities	1,881,307	Other Income	-25,804	-0.2% Avg Payment Days	37.6
Total Equity	-1,808,492	Other Expense	0	0.0% Depreciation Rate	9.6%
Total Liab. and Equity	1,304,364	Net Profit or Loss	(172,217)	-1.6% Return on Equity	9.5%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235651 BISHOP NOA HOME FOR SENIOR CITIZENS

Nonprofit - Church

BISHOP NOA HOME FOR SENIOR
CITIZENS

6/30/2018 365 Days Settled

ESCANABA, MI 49829

CR Beds 109 POS Beds 0

DELTA

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 84.6%

Balance Sheet

Income Statement

Length of Stay 191.2

Current Assets 1,958,535

Total Charges 8,654,454

Average Wages 17.12

Fixed Assets 3,684,191

Contract Allowance 245,227

2.8% Skilled Nursing 81.9%

Other Assets 1,832,652

Operating Revenue 8,409,227

97.2% Ancillary Service 8.7%

Total Assets 7,475,378

Operating Expense 8,314,677

98.9% Current Ratio 2.1

Current Liabilities 940,796

Operating Margin 94,550

1.1% Days to Collect 43.4

Long Term Liabilities 1,615,402

Other Income 471,936

5.6% Avg Payment Days 38.6

Total Equity 4,919,180

Other Expense 0

0.0% Depreciation Rate 2.6%

Total Liab. and Equity 7,475,378

Net Profit or Loss 562,154

6.7% Return on Equity 11.4%

235562 BLOOMFIELD ORCHARD VILLA

Proprietary - Corporation

BLOOMFIELD ORCHARD VILLA

12/31/2018 365 Days Settled

WEST BLOOMFIELD, MI 48323

CR Beds 50 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 96.0%

Balance Sheet

Income Statement

Length of Stay 700.6

Current Assets 1,362,633

Total Charges 7,248,328

Average Wages 19.48

Fixed Assets 589,275

Contract Allowance 2,206,853

30.4% Skilled Nursing 82.4%

Other Assets 5,883

Operating Revenue 5,041,475

69.6% Ancillary Service 17.6%

Total Assets 1,957,791

Operating Expense 4,940,856

98.0% Current Ratio 4.4

Current Liabilities 312,113

Operating Margin 100,619

2.0% Days to Collect 124.6

Long Term Liabilities -3,561,213

Other Income 40

0.0% Avg Payment Days 8.4

Total Equity 5,206,891

Other Expense 0

0.0% Depreciation Rate 30.1%

Total Liab. and Equity 1,957,791

Net Profit or Loss 100,659

2.0% Return on Equity 1.9%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235289 BORGESS GARDENS

Nonprofit - Church

BORGESS GARDENS

6/30/2018 365 Days Settled

KALAMAZOO, MI 49048

CR Beds 101 POS Beds 0

KALAMAZOO

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 87.9%

Balance Sheet

Income Statement

Length of Stay 42.1

Current Assets	2,088,167	Total Charges	18,314,784	Average Wages	18.97
Fixed Assets	9,196,654	Contract Allowance	7,504,997	41.0%	Skilled Nursing 59.3%
Other Assets	498,980	Operating Revenue	10,809,787	59.0%	Ancillary Service 40.7%
Total Assets	11,783,801	Operating Expense	12,320,332	114.0%	Current Ratio 1.8
Current Liabilities	1,171,998	Operating Margin	-1,510,545	-14.0%	Days to Collect 67.3
Long Term Liabilities	16,752,767	Other Income	11,579	0.1%	Avg Payment Days 17.6
Total Equity	-6,140,964	Other Expense	0	0.0%	Depreciation Rate 5.1%
Total Liab. and Equity	11,783,801	Net Profit or Loss	(1,498,966)	-13.9%	Return on Equity 24.4%

235526 BOULDER PARK TERRACE

Proprietary - Corporation

BOULDER PARK TERRACE

9/30/2018 365 Days Settled

CHARLEVOIX, MI 49720

CR Beds 70 POS Beds 0

CHARLEVOIX

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 89.9%

Balance Sheet

Income Statement

Length of Stay 81.1

Current Assets	2,428,127	Total Charges	10,313,785	Average Wages	21.47
Fixed Assets	3,294,017	Contract Allowance	3,621,046	35.1%	Skilled Nursing 69.5%
Other Assets	1,788,111	Operating Revenue	6,692,739	64.9%	Ancillary Service 30.5%
Total Assets	7,510,255	Operating Expense	6,210,015	92.8%	Current Ratio 6.8
Current Liabilities	358,269	Operating Margin	482,724	7.2%	Days to Collect 62.2
Long Term Liabilities	0	Other Income	73,691	1.1%	Avg Payment Days 21.1
Total Equity	7,151,986	Other Expense	0	0.0%	Depreciation Rate 4.0%
Total Liab. and Equity	7,510,255	Net Profit or Loss	456,415	6.8%	Return on Equity 6.4%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235477 BOULEVARD HEALTH CENTER

Proprietary - Corporation

BOULEVARD HEALTH CENTER 12/31/2018 365 Days Settled

ROCHESTER HILLS, MI 48309

CR Beds 186 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 78.6%

Balance Sheet

Income Statement

Length of Stay 98.6

Current Assets	3,212,482	Total Charges	26,050,942	Average Wages	21.47
Fixed Assets	1,102,459	Contract Allowance	7,689,627	29.5% Skilled Nursing	80.1%
Other Assets	0	Operating Revenue	18,361,315	70.5% Ancillary Service	19.9%
Total Assets	4,314,941	Operating Expense	19,604,042	106.8% Current Ratio	1.3
Current Liabilities	2,392,424	Operating Margin	-1,242,727	-6.8% Days to Collect	41.3
Long Term Liabilities	0	Other Income	491,234	2.7% Avg Payment Days	24.4
Total Equity	1,922,517	Other Expense	0	0.0% Depreciation Rate	96.1%
Total Liab. and Equity	4,314,941	Net Profit or Loss	(860,732)	-4.7% Return on Equity	-44.8%

235242 BOULEVARD MANOR, LLC

Proprietary - Corporation

BOULEVARD MANOR, LLC 12/31/2018 365 Days Settled

DETROIT, MI 48207

CR Beds 87 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 80.7%

Balance Sheet

Income Statement

Length of Stay 180.4

Current Assets	965,453	Total Charges	7,168,037	Average Wages	16.24
Fixed Assets	279,628	Contract Allowance	1,395,734	19.5% Skilled Nursing	86.0%
Other Assets	0	Operating Revenue	5,772,303	80.5% Ancillary Service	14.0%
Total Assets	1,245,081	Operating Expense	5,707,533	98.9% Current Ratio	0.4
Current Liabilities	2,468,920	Operating Margin	64,770	1.1% Days to Collect	39.8
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	143.3
Total Equity	-1,223,839	Other Expense	0	0.0% Depreciation Rate	124.7%
Total Liab. and Equity	1,245,081	Net Profit or Loss	3,447	0.1% Return on Equity	-0.3%

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235498 BOULEVARD TEMPLE CARE CENTER, LLC

Proprietary - Corporation

BOULEVARD TEMPLE CARE CENTER, LLC 12/31/2018 365 Days Settled

DETROIT, MI 48208

CR Beds 124 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 94.0%

Balance Sheet

Income Statement

Length of Stay 308.3

Current Assets 3,451,196

Total Charges 17,692,889

Average Wages 19.44

Fixed Assets 1,301,898

Contract Allowance 4,581,103

25.9% Skilled Nursing 80.8%

Other Assets 11,695

Operating Revenue 13,111,786

74.1% Ancillary Service 19.2%

Total Assets 4,764,789

Operating Expense 13,141,419

100.2% Current Ratio 3.7

Current Liabilities 943,195

Operating Margin -29,633

-0.2% Days to Collect 130.8

Long Term Liabilities -493,994

Other Income 80,471

0.6% Avg Payment Days 2.2

Total Equity 4,315,588

Other Expense 0

0.0% Depreciation Rate 53.4%

Total Liab. and Equity 4,764,789

Net Profit or Loss 50,838

0.4% Return on Equity 1.2%

235245 BRITTANY MANOR

Proprietary - Corporation

BRITTANY MANOR

12/31/2018 365 Days Settled

MIDLAND, MI 48642

CR Beds 160 POS Beds 0

MIDLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 79.8%

Balance Sheet

Income Statement

Length of Stay 191.9

Current Assets 2,198,321

Total Charges 21,567,952

Average Wages 17.89

Fixed Assets 611,635

Contract Allowance 6,836,521

31.7% Skilled Nursing 71.8%

Other Assets 6,774

Operating Revenue 14,731,431

68.3% Ancillary Service 28.2%

Total Assets 2,816,730

Operating Expense 14,551,487

98.8% Current Ratio 1.6

Current Liabilities 1,398,220

Operating Margin 179,944

1.2% Days to Collect 73.4

Long Term Liabilities -1,003,349

Other Income 34,013

0.2% Avg Payment Days 6.6

Total Equity 2,421,859

Other Expense 0

0.0% Depreciation Rate 180.1%

Total Liab. and Equity 2,816,730

Net Profit or Loss 213,957

1.5% Return on Equity 8.8%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235434 BRONSON COMMONS

Nonprofit - Other

BRONSON COMMONS 12/31/2018 365 Days Settled

MATTAWAN, MI 49071

CR Beds 100 POS Beds 0

VAN BUREN

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 94.4%

Balance Sheet

Income Statement

Length of Stay 48.3

Current Assets	-485,762	Total Charges	14,749,892	Average Wages	15.54
Fixed Assets	16,237,577	Contract Allowance	2,676,995	18.1% Skilled Nursing	82.1%
Other Assets	170,879	Operating Revenue	12,072,897	81.9% Ancillary Service	17.9%
Total Assets	15,922,694	Operating Expense	13,944,673	115.5% Current Ratio	1.5
Current Liabilities	-324,008	Operating Margin	-1,871,776	-15.5% Days to Collect	(20.4)
Long Term Liabilities	17,492,474	Other Income	856,154	7.1% Avg Payment Days	(8.5)
Total Equity	-1,245,772	Other Expense	0	0.0% Depreciation Rate	6.7%
Total Liab. and Equity	15,922,694	Net Profit or Loss	(1,099,487)	-9.1% Return on Equity	88.3%

235039 BROOKCREST

Nonprofit - Other

BROOKCREST 12/31/2018 365 Days Settled

GRANDVILLE, MI 49418

CR Beds 114 POS Beds 0

KENT

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 86.6%

Balance Sheet

Income Statement

Length of Stay 133.4

Current Assets	8,026,913	Total Charges	12,359,581	Average Wages	19.03
Fixed Assets	1,227,904	Contract Allowance	2,615,259	21.2% Skilled Nursing	93.1%
Other Assets	5,813	Operating Revenue	9,744,322	78.8% Ancillary Service	6.9%
Total Assets	9,260,630	Operating Expense	9,467,822	97.2% Current Ratio	10.8
Current Liabilities	744,119	Operating Margin	276,500	2.8% Days to Collect	(1,485.1)
Long Term Liabilities	611,520	Other Income	-2,040,236	-20.9% Avg Payment Days	24.8
Total Equity	7,904,991	Other Expense	0	0.0% Depreciation Rate	3.3%
Total Liab. and Equity	9,260,630	Net Profit or Loss	(1,988,736)	-20.4% Return on Equity	-25.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235204 BROOKHAVEN MEDICAL CARE FACILI				Government - County	
BROOKHAVEN MEDICAL CARE FACILI		2/7/2018 130 Days Settled*			
MUSKEGON, MI 49442		CR Beds 120 POS Beds 0			
MUSKEGON		Key Performanace Ind.			
NGS (WI)		Occupancy Rate		56.1%	
Balance Sheet		Income Statement		Length of Stay 78.0	
Current Assets	-1,607,871	Total Charges	3,328,524	Average Wages	19.90
Fixed Assets	844,542	Contract Allowance	733,541	22.0% Skilled Nursing	80.6%
Other Assets	1,055,412	Operating Revenue	2,594,983	78.0% Ancillary Service	19.4%
Total Assets	292,083	Operating Expense	4,486,503	172.9% Current Ratio	(2.1)
Current Liabilities	766,620	Operating Margin	-1,891,520	-72.9% Days to Collect	18.9
Long Term Liabilities	6,448,287	Other Income	86,252	3.3% Avg Payment Days	16.1
Total Equity	-6,922,824	Other Expense	0	0.0% Depreciation Rate	0.8%
Total Liab. and Equity	292,083	Net Profit or Loss	(2,101,259)	-81.0% Return on Equity	30.4%

235236 BURCHAM HILLS RETIREMENT CTR				Nonprofit - Other	
BURCHAM HILLS RETIREMENT CTR		6/30/2018 365 Days Settled			
EAST LANSING, MI 48823		CR Beds 426 POS Beds 0			
INGHAM		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		62.0%	
Balance Sheet		Income Statement		Length of Stay 129.5	
Current Assets	10,355,259	Total Charges	30,218,340	Average Wages	20.02
Fixed Assets	17,376,226	Contract Allowance	5,517,777	18.3% Skilled Nursing	49.6%
Other Assets	2,973,571	Operating Revenue	24,700,563	81.7% Ancillary Service	17.0%
Total Assets	30,705,056	Operating Expense	24,389,346	98.7% Current Ratio	2.8
Current Liabilities	3,738,614	Operating Margin	311,217	1.3% Days to Collect	41.2
Long Term Liabilities	14,195,000	Other Income	414,305	1.7% Avg Payment Days	24.6
Total Equity	12,771,442	Other Expense	0	0.0% Depreciation Rate	5.0%
Total Liab. and Equity	30,705,056	Net Profit or Loss	425,522	1.7% Return on Equity	3.3%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235237 CALHOUN COUNTY MEDICAL CARE FACILITY

Government - County

CALHOUN COUNTY MEDICAL CARE FACILITY

12/31/2018 365 Days Settled

BATTLE CREEK, MI 49014

CR Beds 120 POS Beds 0

CALHOUN

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 94.3%

Balance Sheet

Income Statement

Length of Stay 191.3

Current Assets 7,631,529

Total Charges 16,951,916

Average Wages 21.16

Fixed Assets 13,370,660

Contract Allowance 2,273,575

13.4% Skilled Nursing 90.6%

Other Assets 256,145

Operating Revenue 14,678,341

86.6% Ancillary Service 9.4%

Total Assets 21,258,334

Operating Expense 16,411,088

111.8% Current Ratio 2.7

Current Liabilities 2,864,983

Operating Margin -1,732,747

-11.8% Days to Collect 41.2

Long Term Liabilities 4,206,338

Other Income 2,386,844

16.3% Avg Payment Days 27.9

Total Equity 14,187,013

Other Expense 0

0.0% Depreciation Rate 2.9%

Total Liab. and Equity 21,258,334

Net Profit or Loss 654,097

4.5% Return on Equity 4.6%

235187 CAMBRIDGE EAST HEALTHCARE CENTER

Proprietary - Corporation

CAMBRIDGE EAST HEALTHCARE CENTER

9/30/2018 365 Days Settled

MADISON HEIGHTS, MI 48071

CR Beds 160 POS Beds 0

OAKLAND

Key Performance Ind.

TRAILBLAZER (COLORADO)

Occupancy Rate 76.4%

Balance Sheet

Income Statement

Length of Stay 131.6

Current Assets 982,928

Total Charges 36,706,359

Average Wages 22.53

Fixed Assets 7,638,293

Contract Allowance 25,463,722

69.4% Skilled Nursing 94.8%

Other Assets 10,568

Operating Revenue 11,242,637

30.6% Ancillary Service 5.2%

Total Assets 8,631,789

Operating Expense 11,121,913

98.9% Current Ratio 0.5

Current Liabilities 2,090,612

Operating Margin 120,724

1.1% Days to Collect 30.8

Long Term Liabilities 4,816,991

Other Income 5,941

0.1% Avg Payment Days 36.9

Total Equity 1,724,186

Other Expense 0

0.0% Depreciation Rate 6.2%

Total Liab. and Equity 8,631,789

Net Profit or Loss 126,665

1.1% Return on Equity 7.3%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235214 CAMBRIDGE NORTH HEALTHCARE CENTER

Proprietary - Corporation

CAMBRIDGE NORTH HEALTHCARE
CENTER

9/30/2018 365 Days Settled

CLAWSON, MI 48017

CR Beds 120 POS Beds 0

OAKLAND

WISCONSIN PHYSICIANS SERVICE

Key Performance Ind.

Occupancy Rate	87.4%
Length of Stay	140.8
Average Wages	23.50
Skilled Nursing	94.7%
Ancillary Service	5.3%
Current Ratio	0.2
Days to Collect	16.9
Avg Payment Days	34.4
Depreciation Rate	5.7%
Return on Equity	-53.2%

Balance Sheet

Income Statement

Current Assets	524,359	Total Charges	31,743,247
Fixed Assets	13,709,583	Contract Allowance	22,451,431
Other Assets	20,092	Operating Revenue	9,291,816
Total Assets	14,254,034	Operating Expense	10,383,395
Current Liabilities	2,157,532	Operating Margin	-1,091,579
Long Term Liabilities	10,054,230	Other Income	5,566
Total Equity	2,042,272	Other Expense	0
Total Liab. and Equity	14,254,034	Net Profit or Loss	(1,086,013)

235664 CAMBRIDGE SOUTH HEALTHCARE CTR

Proprietary - Corporation

CAMBRIDGE SOUTH HEALTHCARE CTR

12/31/2018 365 Days Settled

BEVERLY HILLS, MI 48025

CR Beds 102 POS Beds 0

OAKLAND

Key Performance Ind.

Occupancy Rate	72.6%
Length of Stay	129.3
Average Wages	23.99
Skilled Nursing	94.6%
Ancillary Service	5.4%
Current Ratio	0.3
Days to Collect	30.1
Avg Payment Days	36.7
Depreciation Rate	4.8%
Return on Equity	12.0%

Balance Sheet

Income Statement

Current Assets	569,651	Total Charges	22,350,268
Fixed Assets	4,639,499	Contract Allowance	16,128,923
Other Assets	9,479	Operating Revenue	6,221,345
Total Assets	5,218,629	Operating Expense	7,353,130
Current Liabilities	1,649,572	Operating Margin	-1,131,785
Long Term Liabilities	12,959,984	Other Income	3,320
Total Equity	-9,390,927	Other Expense	0
Total Liab. and Equity	5,218,629	Net Profit or Loss	(1,128,465)

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235655 CAMELOT HALL CONVALESCENT CTR

Proprietary - Corporation

CAMELOT HALL CONVALESCENT CTR 12/31/2018 365 Days Settled

LIVONIA, MI 48150

CR Beds 142 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 58.3%

Balance Sheet

Income Statement

Length of Stay 472.4

Current Assets	1,317,762	Total Charges	11,888,694	Average Wages	19.12
Fixed Assets	888,749	Contract Allowance	4,162,040	35.0% Skilled Nursing	83.4%
Other Assets	10,884	Operating Revenue	7,726,654	65.0% Ancillary Service	16.6%
Total Assets	2,217,395	Operating Expense	8,326,687	107.8% Current Ratio	12.0
Current Liabilities	110,003	Operating Margin	-600,033	-7.8% Days to Collect	98.0
Long Term Liabilities	6,183,894	Other Income	2,020	0.0% Avg Payment Days	3.4
Total Equity	-4,076,502	Other Expense	0	0.0% Depreciation Rate	34.5%
Total Liab. and Equity	2,217,395	Net Profit or Loss	(598,013)	-7.7% Return on Equity	14.7%

235555 CANTERBURY ON THE LAKE

Nonprofit - Church

CANTERBURY ON THE LAKE 6/30/2018 365 Days Settled

WATERFORD, MI 48329

CR Beds 128 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 86.2%

Balance Sheet

Income Statement

Length of Stay 83.0

Current Assets	11,603,677	Total Charges	26,249,544	Average Wages	20.46
Fixed Assets	21,733,406	Contract Allowance	6,792,216	25.9% Skilled Nursing	58.6%
Other Assets	6,077,421	Operating Revenue	19,457,328	74.1% Ancillary Service	20.6%
Total Assets	39,414,504	Operating Expense	20,564,926	105.7% Current Ratio	5.7
Current Liabilities	2,026,015	Operating Margin	-1,107,598	-5.7% Days to Collect	37.4
Long Term Liabilities	35,356,822	Other Income	774,938	4.0% Avg Payment Days	19.0
Total Equity	2,031,667	Other Expense	0	0.0% Depreciation Rate	5.0%
Total Liab. and Equity	39,414,504	Net Profit or Loss	(412,379)	-2.1% Return on Equity	-20.3%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235223 CARE AND REHABILITATION CENTER AT GLACIER HILLS

Nonprofit - Church

CARE AND REHABILITATION CENTER AT GLACIER HILLS 6/30/2018 365 Days Settled

ANN ARBOR, MI 48105

CR Beds 161 POS Beds 0

WASHTENAW

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 93.2%

Balance Sheet

Income Statement

Length of Stay 66.4

Current Assets	6,857,009	Total Charges	37,163,757	Average Wages	15.57
Fixed Assets	52,300,946	Contract Allowance	12,693,344	34.2% Skilled Nursing	68.7%
Other Assets	56,091,297	Operating Revenue	24,470,413	65.8% Ancillary Service	31.3%
Total Assets	115,249,252	Operating Expense	39,282,600	160.5% Current Ratio	0.8
Current Liabilities	8,170,526	Operating Margin	-14,812,187	-60.5% Days to Collect	23.8
Long Term Liabilities	80,937,223	Other Income	19,217,397	78.5% Avg Payment Days	61.5
Total Equity	26,141,503	Other Expense	0	0.0% Depreciation Rate	4.3%
Total Liab. and Equity	115,249,252	Net Profit or Loss	4,405,210	18.0% Return on Equity	16.9%

235615 CARETEL INNS OF BRIGHTON

Proprietary - Corporation

CARETEL INNS OF BRIGHTON 12/31/2018 365 Days Settled

BRIGHTON, MI 48116

CR Beds 129 POS Beds 0

LIVINGSTON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 69.8%

Balance Sheet

Income Statement

Length of Stay 62.5

Current Assets	1,592,655	Total Charges	9,944,510	Average Wages	13.99
Fixed Assets	38,527	Contract Allowance	1,533,672	15.4% Skilled Nursing	28.9%
Other Assets	0	Operating Revenue	8,410,838	84.6% Ancillary Service	35.6%
Total Assets	1,631,182	Operating Expense	9,429,891	112.1% Current Ratio	4.1
Current Liabilities	387,240	Operating Margin	-1,019,053	-12.1% Days to Collect	(5.9)
Long Term Liabilities	0	Other Income	891,130	10.6% Avg Payment Days	12.5
Total Equity	1,243,942	Other Expense	0	0.0% Depreciation Rate	797.0%
Total Liab. and Equity	1,631,182	Net Profit or Loss	(127,923)	-1.5% Return on Equity	-10.3%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235646 CARETEL INNS OF LINDEN				Proprietary - Corporation	
CARETEL INNS OF LINDEN		12/31/2018 365 Days Settled			
LINDEN, MI 48451		CR Beds 156 POS Beds 0			
GENESEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		65.4%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets	1,451,085	Total Charges	10,069,333	Average Wages	69.7
Fixed Assets	28,811	Contract Allowance	622,802	6.2%	Skilled Nursing
Other Assets	0	Operating Revenue	9,446,531	93.8%	Ancillary Service
Total Assets	1,479,896	Operating Expense	10,601,813	112.2%	Current Ratio
Current Liabilities	362,002	Operating Margin	-1,155,282	-12.2%	Days to Collect
Long Term Liabilities	0	Other Income	939,794	9.9%	Avg Payment Days
Total Equity	1,117,894	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,479,896	Net Profit or Loss	(215,488)	-2.3%	Return on Equity

235635 CARETEL INNS OF TRI-CITIES				Proprietary - Corporation	
CARETEL INNS OF TRI-CITIES		12/31/2018 365 Days Settled			
BAY CITY, MI 48706		CR Beds 97 POS Beds 0			
BAY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		55.0%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets	1,085,246	Total Charges	6,986,415	Average Wages	43.5
Fixed Assets	36,895	Contract Allowance	957,997	13.7%	Skilled Nursing
Other Assets	0	Operating Revenue	6,028,418	86.3%	Ancillary Service
Total Assets	1,122,141	Operating Expense	6,931,615	115.0%	Current Ratio
Current Liabilities	280,965	Operating Margin	-903,197	-15.0%	Days to Collect
Long Term Liabilities	0	Other Income	760,291	12.6%	Avg Payment Days
Total Equity	841,176	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,122,141	Net Profit or Loss	(142,906)	-2.4%	Return on Equity

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235352 CASS COUNTY MEDICAL CARE FACIL				Government - County	
CASS COUNTY MEDICAL CARE FACIL		9/30/2018 365 Days Settled			
CASSOPOLIS, MI 49031		CR Beds 80		POS Beds 0	
CASS		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		94.2%	
Balance Sheet		Income Statement		Length of Stay 155.3	
Current Assets	4,251,944	Total Charges	8,922,773	Average Wages	22.54
Fixed Assets	629,528	Contract Allowance	72,931	0.8%	Skilled Nursing 84.5%
Other Assets	310,452	Operating Revenue	8,849,842	99.2%	Ancillary Service 15.5%
Total Assets	5,191,924	Operating Expense	9,887,485	111.7%	Current Ratio 3.4
Current Liabilities	1,235,439	Operating Margin	-1,037,643	-11.7%	Days to Collect 41.7
Long Term Liabilities	0	Other Income	289,264	3.3%	Avg Payment Days 28.2
Total Equity	3,956,485	Other Expense	0	0.0%	Depreciation Rate 1.7%
Total Liab. and Equity	5,191,924	Net Profit or Loss	(1,042,872)	-11.8%	Return on Equity -26.4%
235712 CATHERINE'S PLACE				Nonprofit - Church	
CATHERINE'S PLACE		6/30/2018 365 Days Settled			
FARMINGTON HILLS, MI 48336		CR Beds 85		POS Beds 0	
OAKLAND		Key Performanace Ind.			
WPS MI		Occupancy Rate		52.0%	
Balance Sheet		Income Statement		Length of Stay 576.5	
Current Assets	1,256,815	Total Charges	1,845,389	Average Wages	20.21
Fixed Assets	5,357,085	Contract Allowance	0	0.0%	Skilled Nursing 28.3%
Other Assets	0	Operating Revenue	1,845,389	100.0%	Ancillary Service 56.2%
Total Assets	6,613,900	Operating Expense	4,815,608	261.0%	Current Ratio 5.2
Current Liabilities	241,617	Operating Margin	-2,970,219	-161.0%	Days to Collect 24.4
Long Term Liabilities	1,825,300	Other Income	10,406	0.6%	Avg Payment Days 18.3
Total Equity	4,546,983	Other Expense	0	0.0%	Depreciation Rate 3.4%
Total Liab. and Equity	6,613,900	Net Profit or Loss	(2,959,813)	-160.4%	Return on Equity -65.1%

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235361 CHALET OF NILES, LLC				Proprietary - Corporation	
CHALET OF NILES, LLC		12/31/2018 365 Days Settled			
NILES, MI 49120		CR Beds 100 POS Beds 0			
BERRIEN		Key Performance Ind.			
Novitas MD		Occupancy Rate		51.3%	
Balance Sheet		Income Statement		Length of Stay 140.8	
Current Assets	1,371,552	Total Charges	4,177,532	Average Wages	18.20
Fixed Assets	321,748	Contract Allowance	502,035	12.0% Skilled Nursing	78.6%
Other Assets	0	Operating Revenue	3,675,497	88.0% Ancillary Service	21.4%
Total Assets	1,693,300	Operating Expense	6,136,605	167.0% Current Ratio	0.8
Current Liabilities	1,743,552	Operating Margin	-2,461,108	-67.0% Days to Collect	139.4
Long Term Liabilities	0	Other Income	1,531	0.0% Avg Payment Days	103.9
Total Equity	-50,252	Other Expense	0	0.0% Depreciation Rate	139.4%
Total Liab. and Equity	1,693,300	Net Profit or Loss	(2,459,577)	-66.9% Return on Equity	4,894.5%

235021 CHELSEA RETIREMENT COMMUNITY				Nonprofit - Church	
CHELSEA RETIREMENT COMMUNITY		12/31/2018 365 Days Settled			
CHELSEA, MI 48118		CR Beds 407 POS Beds 0			
WASHTENAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		86.1%	
Balance Sheet		Income Statement		Length of Stay 195.0	
Current Assets	28,680,222	Total Charges	35,098,431	Average Wages	21.19
Fixed Assets	81,140,783	Contract Allowance	3,624,643	10.3% Skilled Nursing	25.8%
Other Assets	37,443,825	Operating Revenue	31,473,788	89.7% Ancillary Service	17.9%
Total Assets	147,264,830	Operating Expense	30,975,048	98.4% Current Ratio	3.9
Current Liabilities	7,438,930	Operating Margin	498,740	1.6% Days to Collect	102.2
Long Term Liabilities	63,223,114	Other Income	2,326,135	7.4% Avg Payment Days	45.3
Total Equity	76,602,786	Other Expense	0	0.0% Depreciation Rate	3.4%
Total Liab. and Equity	147,264,830	Net Profit or Loss	2,824,712	9.0% Return on Equity	3.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235484 CHERRYWOOD NURSING AND LIVING				Proprietary - Corporation	
CHERRYWOOD NURSING AND LIVING		12/31/2018 365 Days Settled			
STERLING HEIGHTS, MI 48310		CR Beds 176 POS Beds 0			
MACOMB		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		74.9%	
Balance Sheet		Income Statement		Length of Stay 81.7	
Current Assets	3,482,764	Total Charges	21,619,614	Average Wages	20.92
Fixed Assets	1,372,223	Contract Allowance	3,408,550	15.8% Skilled Nursing	69.9%
Other Assets	0	Operating Revenue	18,211,064	84.2% Ancillary Service	30.1%
Total Assets	4,854,987	Operating Expense	19,935,552	109.5% Current Ratio	1.2
Current Liabilities	2,835,653	Operating Margin	-1,724,488	-9.5% Days to Collect	43.2
Long Term Liabilities	846,948	Other Income	19,916	0.1% Avg Payment Days	28.0
Total Equity	1,172,386	Other Expense	0	0.0% Depreciation Rate	62.8%
Total Liab. and Equity	4,854,987	Net Profit or Loss	(1,362,291)	-7.5% Return on Equity	-116.2%

235641 CHESANING NURSING AND REHABILITATION CENTER				Proprietary - Partnership	
CHESANING NURSING AND REHABILITATION CENTER		12/31/2018 365 Days Settled			
CHESANING, MI 48616		CR Beds 39 POS Beds 0			
SAGINAW		Key Performanace Ind.			
WPS MI		Occupancy Rate		83.1%	
Balance Sheet		Income Statement		Length of Stay 90.3	
Current Assets	768,210	Total Charges	9,244,056	Average Wages	18.46
Fixed Assets	55,271	Contract Allowance	3,803,165	41.1% Skilled Nursing	85.6%
Other Assets	0	Operating Revenue	5,440,891	58.9% Ancillary Service	14.4%
Total Assets	823,481	Operating Expense	4,617,154	84.9% Current Ratio	(0.9)
Current Liabilities	-875,582	Operating Margin	823,737	15.1% Days to Collect	35.8
Long Term Liabilities	-110,325	Other Income	17,207	0.3% Avg Payment Days	8.8
Total Equity	1,809,388	Other Expense	0	0.0% Depreciation Rate	615.4%
Total Liab. and Equity	823,481	Net Profit or Loss	840,944	15.5% Return on Equity	46.5%

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235656 CHRISTIAN CARE NURSING CENTER

Nonprofit - Church

CHRISTIAN CARE NURSING CENTER 12/31/2018 365 Days Settled

MUSKEGON, MI 49442

CR Beds 70 POS Beds 0

MUSKEGON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 93.5%

Balance Sheet

Income Statement

Length of Stay 555.5

Current Assets 760,816

Total Charges 5,134,938

Average Wages 18.48

Fixed Assets 5,962,652

Contract Allowance 0

0.0% Skilled Nursing 75.1%

Other Assets 0

Operating Revenue 5,134,938

100.0% Ancillary Service 4.0%

Total Assets 6,723,468

Operating Expense 5,262,609

102.5% Current Ratio 1.0

Current Liabilities 792,840

Operating Margin -127,671

-2.5% Days to Collect 21.2

Long Term Liabilities 5,946,474

Other Income 177,594

3.5% Avg Payment Days 28.2

Total Equity -15,846

Other Expense 0

0.0% Depreciation Rate 5.8%

Total Liab. and Equity 6,723,468

Net Profit or Loss 49,923

1.0% Return on Equity -315.1%

235244 CHRISTIAN PARK HEALTH CARE CENTER

Proprietary - Corporation

CHRISTIAN PARK HEALTH CARE CENTER 12/31/2018 365 Days Settled

ESCANABA, MI 49829

CR Beds 99 POS Beds 0

DELTA

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 95.3%

Balance Sheet

Income Statement

Length of Stay 273.3

Current Assets 389,824

Total Charges 12,930,139

Average Wages 16.53

Fixed Assets 389,711

Contract Allowance 4,163,620

32.2% Skilled Nursing 81.4%

Other Assets 2,995

Operating Revenue 8,766,519

67.8% Ancillary Service 18.6%

Total Assets 782,530

Operating Expense 8,661,030

98.8% Current Ratio 0.8

Current Liabilities 460,234

Operating Margin 105,489

1.2% Days to Collect 43.6

Long Term Liabilities -2,930,491

Other Income 23,621

0.3% Avg Payment Days 13.3

Total Equity 3,252,787

Other Expense 0

0.0% Depreciation Rate 92.4%

Total Liab. and Equity 782,530

Net Profit or Loss 129,110

1.5% Return on Equity 4.0%

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235179 CHRISTIAN PARK VILLAGE

Proprietary - Corporation

CHRISTIAN PARK VILLAGE 12/31/2018 365 Days Settled

ESCANABA, MI 49829

CR Beds 59 POS Beds 0

DELTA

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 96.9%

Balance Sheet

Income Statement

Length of Stay 311.4

Current Assets	368,112	Total Charges	8,219,451	Average Wages	16.46
Fixed Assets	260,495	Contract Allowance	2,653,933	32.3% Skilled Nursing	78.7%
Other Assets	2,498	Operating Revenue	5,565,518	67.7% Ancillary Service	21.3%
Total Assets	631,105	Operating Expense	6,027,040	108.3% Current Ratio	2.9
Current Liabilities	126,805	Operating Margin	-461,522	-8.3% Days to Collect	59.1
Long Term Liabilities	-15,409	Other Income	9,160	0.2% Avg Payment Days	5.5
Total Equity	519,709	Other Expense	0	0.0% Depreciation Rate	126.6%
Total Liab. and Equity	631,105	Net Profit or Loss	(452,362)	-8.1% Return on Equity	-87.0%

235339 CHRISTIAN REST HOME ASSOC

Nonprofit - Other

CHRISTIAN REST HOME ASSOC 5/31/2018 365 Days Settled

GRAND RAPIDS, MI 49504

CR Beds 169 POS Beds 0

KENT

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 87.8%

Balance Sheet

Income Statement

Length of Stay 546.9

Current Assets	14,724,762	Total Charges	15,275,310	Average Wages	17.97
Fixed Assets	3,424,756	Contract Allowance	1,455,181	9.5% Skilled Nursing	86.3%
Other Assets	-252,369	Operating Revenue	13,820,129	90.5% Ancillary Service	0.9%
Total Assets	17,897,149	Operating Expense	13,944,148	100.9% Current Ratio	24.6
Current Liabilities	598,407	Operating Margin	-124,019	-0.9% Days to Collect	28.8
Long Term Liabilities	-8,645,134	Other Income	366,856	2.7% Avg Payment Days	12.7
Total Equity	25,943,876	Other Expense	0	0.0% Depreciation Rate	2.6%
Total Liab. and Equity	17,897,149	Net Profit or Loss	212,837	1.5% Return on Equity	0.8%

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235619 CHURCH OF CHRIST CARE CENTER

Nonprofit - Church

CHURCH OF CHRIST CARE CENTER 12/31/2018 365 Days Settled

CLINTON TOWNSHIP, MI 48035

CR Beds 129 POS Beds 0

MACOMB

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 100.0%

Balance Sheet

Income Statement

Length of Stay 109.5

Current Assets 5,506,906

Total Charges 15,279,964

Average Wages 21.45

Fixed Assets 4,284,597

Contract Allowance 1,843,283

12.1% Skilled Nursing 76.5%

Other Assets 60,025

Operating Revenue 13,436,681

87.9% Ancillary Service 23.5%

Total Assets 9,851,528

Operating Expense 12,602,782

93.8% Current Ratio 6.7

Current Liabilities 819,829

Operating Margin 833,899

6.2% Days to Collect 42.6

Long Term Liabilities 2,735,443

Other Income 15,709

0.1% Avg Payment Days 22.3

Total Equity 6,296,256

Other Expense 0

0.0% Depreciation Rate 6.6%

Total Liab. and Equity 9,851,528

Net Profit or Loss 849,608

6.3% Return on Equity 13.5%

235401 CLARK RETIREMENT COMMUNITY

Nonprofit - Church

CLARK RETIREMENT COMMUNITY 4/30/2018 365 Days Settled

GRAND RAPIDS, MI 49506

CR Beds 386 POS Beds 0

KENT

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 88.6%

Balance Sheet

Income Statement

Length of Stay 392.1

Current Assets 5,831,197

Total Charges 24,151,236

Average Wages 23.78

Fixed Assets 33,719,437

Contract Allowance 2,124,754

8.8% Skilled Nursing 38.4%

Other Assets 9,298,507

Operating Revenue 22,026,482

91.2% Ancillary Service 4.1%

Total Assets 48,849,141

Operating Expense 22,763,219

103.3% Current Ratio 1.5

Current Liabilities 3,913,730

Operating Margin -736,737

-3.3% Days to Collect 82.9

Long Term Liabilities 28,712,114

Other Income 1,649,622

7.5% Avg Payment Days 44.2

Total Equity 16,223,297

Other Expense 0

0.0% Depreciation Rate 3.0%

Total Liab. and Equity 48,849,141

Net Profit or Loss 536,710

2.4% Return on Equity 3.3%

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235461 CLARKSTON SPECIALTY HEALTHCARE CENTER

Proprietary - Corporation

CLARKSTON SPECIALTY HEALTHCARE CENTER 9/30/2018 365 Days Settled

CLARKSTON, MI 48346

CR Beds 120 POS Beds 0

OAKLAND

Key Performance Ind.

Novitas MD

Occupancy Rate 71.8%

Balance Sheet

Income Statement

Length of Stay 99.6

Current Assets -108,592 Total Charges 25,959,857

Average Wages 23.96

Fixed Assets 3,356,830 Contract Allowance 17,020,399

65.6% Skilled Nursing 93.0%

Other Assets 14,579 Operating Revenue 8,939,458

34.4% Ancillary Service 7.0%

Total Assets 3,262,817 Operating Expense 9,143,764

102.3% Current Ratio (0.2)

Current Liabilities 620,772 Operating Margin -204,306

-2.3% Days to Collect (5.5)

Long Term Liabilities 3,287,765 Other Income 16,813

0.2% Avg Payment Days 20.9

Total Equity -645,720 Other Expense 0

0.0% Depreciation Rate 9.3%

Total Liab. and Equity 3,262,817 Net Profit or Loss (187,493)

-2.1% Return on Equity 29.0%

235405 CLINTON AIRE HEALTHCARE CENTER

Proprietary - Corporation

CLINTON AIRE HEALTHCARE CENTER 9/30/2018 365 Days Settled

CLINTON TOWNSHIP, MI 48038

CR Beds 150 POS Beds 0

MACOMB

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 79.5%

Balance Sheet

Income Statement

Length of Stay 115.2

Current Assets 853,048 Total Charges 36,323,732

Average Wages 22.94

Fixed Assets 16,296,074 Contract Allowance 25,233,094

69.5% Skilled Nursing 93.7%

Other Assets 10,400 Operating Revenue 11,090,638

30.5% Ancillary Service 6.3%

Total Assets 17,159,522 Operating Expense 12,491,869

112.6% Current Ratio 0.3

Current Liabilities 2,689,261 Operating Margin -1,401,231

-12.6% Days to Collect 27.0

Long Term Liabilities 10,717,762 Other Income 9,837

0.1% Avg Payment Days 38.2

Total Equity 3,752,499 Other Expense 0

0.0% Depreciation Rate 5.5%

Total Liab. and Equity 17,159,522 Net Profit or Loss (1,391,394)

-12.5% Return on Equity -37.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235574 COUNTRYSIDE CARE CENTER

Proprietary - Corporation

COUNTRYSIDE CARE CENTER

12/31/2018 365 Days Settled

JACKSON, MI 49203

CR Beds 108 POS Beds 0

JACKSON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 80.0%

Balance Sheet

Income Statement

Length of Stay 90.9

Current Assets 1,263,873

Total Charges 9,542,307

Average Wages 20.25

Fixed Assets 767,218

Contract Allowance 494,080

5.2% Skilled Nursing 78.8%

Other Assets 0

Operating Revenue 9,048,227

94.8% Ancillary Service 21.2%

Total Assets 2,031,091

Operating Expense 8,763,586

96.9% Current Ratio 2.0

Current Liabilities 638,086

Operating Margin 284,641

3.1% Days to Collect 28.5

Long Term Liabilities 0

Other Income 11,665

0.1% Avg Payment Days 19.5

Total Equity 1,393,005

Other Expense 0

0.0% Depreciation Rate 30.5%

Total Liab. and Equity 2,031,091

Net Profit or Loss 293,950

3.2% Return on Equity 21.1%

235456 COURTNEY MANOR

Proprietary - Corporation

COURTNEY MANOR

12/31/2018 365 Days Settled

BAD AXE, MI 48413

CR Beds 127 POS Beds 0

HURON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 82.2%

Balance Sheet

Income Statement

Length of Stay 172.4

Current Assets 1,249,299

Total Charges 16,964,228

Average Wages 18.09

Fixed Assets 382,667

Contract Allowance 4,681,038

27.6% Skilled Nursing 74.7%

Other Assets 5,493

Operating Revenue 12,283,190

72.4% Ancillary Service 25.3%

Total Assets 1,637,459

Operating Expense 11,882,560

96.7% Current Ratio 10.3

Current Liabilities 120,894

Operating Margin 400,630

3.3% Days to Collect 60.3

Long Term Liabilities -7,032,556

Other Income 9,294

0.1% Avg Payment Days 2.7

Total Equity 8,549,121

Other Expense 0

0.0% Depreciation Rate 87.8%

Total Liab. and Equity 1,637,459

Net Profit or Loss 409,924

3.3% Return on Equity 4.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235614 COVENANT VILLAGE OF THE GREAT LAKES

Nonprofit - Church

COVENANT VILLAGE OF THE GREAT LAKES

1/31/2018 365 Days Settled

GRAND RAPIDS, MI 49504

CR Beds 37 POS Beds 0

KENT

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 73.3%

Balance Sheet

Income Statement

Length of Stay

Current Assets	699,407	Total Charges	3,370,475	Average Wages	20.20
Fixed Assets	2,939,133	Contract Allowance	0	0.0%	Skilled Nursing 100.0%
Other Assets	20,254	Operating Revenue	3,370,475	100.0%	Ancillary Service 0.0%
Total Assets	3,658,794	Operating Expense	4,464,919	132.5%	Current Ratio 7.1
Current Liabilities	98,214	Operating Margin	-1,094,444	-32.5%	Days to Collect 67.7
Long Term Liabilities	5,483,046	Other Income	14,176	0.4%	Avg Payment Days 8.0
Total Equity	-1,922,466	Other Expense	0	0.0%	Depreciation Rate 9.1%
Total Liab. and Equity	3,658,794	Net Profit or Loss	(1,080,268)	-32.1%	Return on Equity 56.2%

235605 COVENTRY HOUSE INN

Proprietary - Other

COVENTRY HOUSE INN

9/30/2018 365 Days Settled

ST JOSEPH, MI 49085

CR Beds 142 POS Beds 0

BERRIEN

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 77.7%

Balance Sheet

Income Statement

Length of Stay

Current Assets	1,309,082	Total Charges	10,870,626	Average Wages	18.75
Fixed Assets	14,362	Contract Allowance	1,804,510	16.6%	Skilled Nursing 24.0%
Other Assets	0	Operating Revenue	9,066,116	83.4%	Ancillary Service 30.1%
Total Assets	1,323,444	Operating Expense	9,236,527	101.9%	Current Ratio 2.7
Current Liabilities	483,829	Operating Margin	-170,411	-1.9%	Days to Collect 13.9
Long Term Liabilities	0	Other Income	25,656	0.3%	Avg Payment Days 9.3
Total Equity	839,615	Other Expense	0	0.0%	Depreciation Rate 546.4%
Total Liab. and Equity	1,323,444	Net Profit or Loss	(144,755)	-1.6%	Return on Equity -17.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235348 CRESTMONT NURSING CARE CENTER

Proprietary - Corporation

CRESTMONT NURSING CARE CENTER 9/30/2018 365 Days Settled

FENTON, MI 48430

CR Beds 132 POS Beds 0

GENESEE

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 46.8%

Balance Sheet

Income Statement

Length of Stay 147.4

Current Assets 178,999 Total Charges 18,700,117

Average Wages 23.34

Fixed Assets 431,691 Contract Allowance 13,662,292

73.1% Skilled Nursing 94.2%

Other Assets 8,732 Operating Revenue 5,037,825

26.9% Ancillary Service 5.8%

Total Assets 619,422 Operating Expense 6,135,013

121.8% Current Ratio 0.1

Current Liabilities 1,389,507 Operating Margin -1,097,188

-21.8% Days to Collect 10.8

Long Term Liabilities -2,954,241 Other Income 4,538

0.1% Avg Payment Days 45.0

Total Equity 2,184,156 Other Expense 0

0.0% Depreciation Rate 30.5%

Total Liab. and Equity 619,422 Net Profit or Loss (1,092,650)

-21.7% Return on Equity -50.0%

235494 D J JACOBETTI MICHIGAN VETERANS FACIL

Proprietary - Individual

D J JACOBETTI MICHIGAN VETERANS FACIL 9/30/2018 365 Days Settled

MARQUETTE, MI 49855

CR Beds 0 POS Beds 0

MARQUETTE

Key Performance Ind.

Occupancy Rate 0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets 0 Total Charges 0

Average Wages

Fixed Assets 0 Contract Allowance 0

0.0% Skilled Nursing 0.0%

Other Assets 0 Operating Revenue 0

0.0% Ancillary Service 0.0%

Total Assets 0 Operating Expense 0

0.0% Current Ratio

Current Liabilities 0 Operating Margin 0

0.0% Days to Collect

Long Term Liabilities 0 Other Income 0

0.0% Avg Payment Days

Total Equity 0 Other Expense 0

0.0% Depreciation Rate 0.0%

Total Liab. and Equity 0 Net Profit or Loss 0

0.0% Return on Equity 0.0%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235256 DIMONDALE NURSING CARE CENTER

Proprietary - Corporation

DIMONDALE NURSING CARE CENTER 12/31/2018 365 Days Settled

DIMONDALE, MI 48821

CR Beds 150 POS Beds 0

EATON

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 90.8%

Balance Sheet

Income Statement

Length of Stay 136.2

Current Assets -10,549,908

Total Charges 20,263,973

Average Wages 19.95

Fixed Assets 2,048,857

Contract Allowance 3,979,578

19.6% Skilled Nursing 79.2%

Other Assets 0

Operating Revenue 16,284,395

80.4% Ancillary Service 20.8%

Total Assets -8,501,051

Operating Expense 16,667,514

102.4% Current Ratio (9.4)

Current Liabilities 1,124,326

Operating Margin -383,119

-2.4% Days to Collect 42.1

Long Term Liabilities 0

Other Income 415,772

2.6% Avg Payment Days 18.0

Total Equity -9,625,377

Other Expense 0

0.0% Depreciation Rate 19.9%

Total Liab. and Equity -8,501,051

Net Profit or Loss (382,312)

-2.3% Return on Equity 4.0%

235123 DURAND SENIOR CARE AND REHAB CENTER, L L C

Proprietary - Corporation

DURAND SENIOR CARE AND REHAB CENTER, L L C 12/31/2018 365 Days Settled

DURAND, MI 48429

CR Beds 141 POS Beds 0

SHIAWASSEE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 86.5%

Balance Sheet

Income Statement

Length of Stay 138.6

Current Assets 4,522,145

Total Charges 17,680,608

Average Wages 18.53

Fixed Assets 535,298

Contract Allowance 3,836,114

21.7% Skilled Nursing 81.9%

Other Assets 0

Operating Revenue 13,844,494

78.3% Ancillary Service 18.1%

Total Assets 5,057,443

Operating Expense 13,278,939

95.9% Current Ratio 2.4

Current Liabilities 1,913,249

Operating Margin 565,555

4.1% Days to Collect 39.5

Long Term Liabilities 0

Other Income 584,413

4.2% Avg Payment Days 20.2

Total Equity 3,144,194

Other Expense 0

0.0% Depreciation Rate 30.9%

Total Liab. and Equity 5,057,443

Net Profit or Loss 780,797

5.6% Return on Equity 24.8%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235422 EASTWOOD CONVALESCENT CENTER				Proprietary - Corporation	
EASTWOOD CONVALESCENT CENTER		12/31/2018 365 Days Settled			
DETROIT, MI 48207				CR Beds 72	POS Beds 0
WAYNE		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	79.4%
Balance Sheet		Income Statement		Length of Stay	444.0
Current Assets	1,049,088	Total Charges	8,358,822	Average Wages	17.47
Fixed Assets	344,290	Contract Allowance	2,209,716	26.4% Skilled Nursing	85.5%
Other Assets	3,567	Operating Revenue	6,149,106	73.6% Ancillary Service	14.5%
Total Assets	1,396,945	Operating Expense	6,179,298	100.5% Current Ratio	1.8
Current Liabilities	586,076	Operating Margin	-30,192	-0.5% Days to Collect	76.0
Long Term Liabilities	4,179,026	Other Income	700	0.0% Avg Payment Days	10.5
Total Equity	-3,368,157	Other Expense	0	0.0% Depreciation Rate	34.1%
Total Liab. and Equity	1,396,945	Net Profit or Loss	(29,492)	-0.5% Return on Equity	0.9%

235554 EASTWOOD NURSING CENTER				Proprietary - Corporation	
EASTWOOD NURSING CENTER		12/31/2018 365 Days Settled			
NEGAUNEE, MI 49866				CR Beds 100	POS Beds 0
MARQUETTE		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	93.5%
Balance Sheet		Income Statement		Length of Stay	229.1
Current Assets	3,919,471	Total Charges	13,642,410	Average Wages	16.52
Fixed Assets	1,752,689	Contract Allowance	3,478,684	25.5% Skilled Nursing	88.3%
Other Assets	40,776	Operating Revenue	10,163,726	74.5% Ancillary Service	11.7%
Total Assets	5,712,936	Operating Expense	10,183,762	100.2% Current Ratio	3.9
Current Liabilities	1,015,968	Operating Margin	-20,036	-0.2% Days to Collect	41.7
Long Term Liabilities	2,857,346	Other Income	229,053	2.3% Avg Payment Days	34.1
Total Equity	1,839,622	Other Expense	0	0.0% Depreciation Rate	8.8%
Total Liab. and Equity	5,712,936	Net Profit or Loss	209,017	2.1% Return on Equity	11.4%

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235027 EATON COUNTY MEDICAL CARE FACI				Government - County	
EATON COUNTY MEDICAL CARE FACI		9/30/2018 365 Days Settled			
CHARLOTTE, MI 48813		CR Beds 142 POS Beds 0			
EATON		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		94.3%	
Balance Sheet		Income Statement		Length of Stay 77.0	
Current Assets	4,404,994	Total Charges	18,671,071	Average Wages	21.03
Fixed Assets	13,883,198	Contract Allowance	485,322	2.6% Skilled Nursing	76.5%
Other Assets	650,098	Operating Revenue	18,185,749	97.4% Ancillary Service	23.5%
Total Assets	18,938,290	Operating Expense	19,210,305	105.6% Current Ratio	1.0
Current Liabilities	4,627,055	Operating Margin	-1,024,556	-5.6% Days to Collect	53.2
Long Term Liabilities	4,860,000	Other Income	769,477	4.2% Avg Payment Days	35.8
Total Equity	9,451,235	Other Expense	0	0.0% Depreciation Rate	3.6%
Total Liab. and Equity	18,938,290	Net Profit or Loss	(258,079)	-1.4% Return on Equity	-2.7%
235264 ELY MANOR				Proprietary - Corporation	
ELY MANOR		12/31/2018 365 Days Settled			
ALLEGAN, MI 49010		CR Beds 101 POS Beds 0			
ALLEGAN		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		80.3%	
Balance Sheet		Income Statement		Length of Stay 233.1	
Current Assets	336,158	Total Charges	9,401,318	Average Wages	17.88
Fixed Assets	131,379	Contract Allowance	3,773,619	40.1% Skilled Nursing	90.2%
Other Assets	0	Operating Revenue	5,627,699	59.9% Ancillary Service	9.8%
Total Assets	467,537	Operating Expense	7,098,582	126.1% Current Ratio	0.5
Current Liabilities	673,570	Operating Margin	-1,470,883	-26.1% Days to Collect	33.0
Long Term Liabilities	958,239	Other Income	888,114	15.8% Avg Payment Days	32.0
Total Equity	-1,164,272	Other Expense	0	0.0% Depreciation Rate	472.8%
Total Liab. and Equity	467,537	Net Profit or Loss	(645,269)	-11.5% Return on Equity	55.4%

SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235238 EVANGELICAL HOME - SALINE

Nonprofit - Church

EVANGELICAL HOME - SALINE

4/30/2018 365 Days Settled

SALINE, MI 48176

CR Beds 215 POS Beds 0

WASHTENAW

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 93.4%

Balance Sheet

Income Statement

Length of Stay 75.5

Current Assets -4,482,256

Total Charges 32,676,423

Average Wages 20.05

Fixed Assets 8,942,920

Contract Allowance 8,174,337

25.0% Skilled Nursing 80.6%

Other Assets 0

Operating Revenue 24,502,086

75.0% Ancillary Service 19.4%

Total Assets 4,460,664

Operating Expense 26,441,018

107.9% Current Ratio (2.3)

Current Liabilities 1,923,281

Operating Margin -1,938,932

-7.9% Days to Collect (75.2)

Long Term Liabilities 0

Other Income 483,142

2.0% Avg Payment Days 20.7

Total Equity 2,537,383

Other Expense 0

0.0% Depreciation Rate 6.0%

Total Liab. and Equity 4,460,664

Net Profit or Loss (1,754,912)

-7.2% Return on Equity -69.2%

235582 EVERGREEN HEALTH & LIVING CTR

Proprietary - Partnership

EVERGREEN HEALTH & LIVING CTR

12/31/2018 365 Days Settled

SOUTHFIELD, MI 48076

CR Beds 195 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 79.7%

Balance Sheet

Income Statement

Length of Stay 31.0

Current Assets 3,274,032

Total Charges 22,140,563

Average Wages 26.96

Fixed Assets 181,791

Contract Allowance 1,552,963

7.0% Skilled Nursing 50.1%

Other Assets 0

Operating Revenue 20,587,600

93.0% Ancillary Service 45.2%

Total Assets 3,455,823

Operating Expense 20,827,609

101.2% Current Ratio 1.6

Current Liabilities 2,048,843

Operating Margin -240,009

-1.2% Days to Collect 45.0

Long Term Liabilities 0

Other Income 190,602

0.9% Avg Payment Days 29.9

Total Equity 1,406,980

Other Expense 0

0.0% Depreciation Rate 3.1%

Total Liab. and Equity 3,455,823

Net Profit or Loss (144,303)

-0.7% Return on Equity -10.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235054 EVERGREEN MANOR SENIOR CARE CE

Proprietary - Corporation

EVERGREEN MANOR SENIOR CARE CE 12/31/2018 365 Days Settled

BATTLE CREEK, MI 49015

CR Beds 91 POS Beds 0

CALHOUN

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 89.6%

Balance Sheet

Income Statement

Length of Stay 167.1

Current Assets 2,366,066

Total Charges 10,368,796

Average Wages 18.62

Fixed Assets 304,945

Contract Allowance 1,523,690

14.7% Skilled Nursing 83.4%

Other Assets 0

Operating Revenue 8,845,106

85.3% Ancillary Service 16.6%

Total Assets 2,671,011

Operating Expense 8,372,967

94.7% Current Ratio 3.7

Current Liabilities 644,469

Operating Margin 472,139

5.3% Days to Collect 40.1

Long Term Liabilities 0

Other Income 335,310

3.8% Avg Payment Days 17.0

Total Equity 2,026,542

Other Expense 0

0.0% Depreciation Rate 20.5%

Total Liab. and Equity 2,671,011

Net Profit or Loss 600,792

6.8% Return on Equity 29.6%

235445 FAIRLANE SENIOR CARE AND REHAB CENTER

Proprietary - Corporation

FAIRLANE SENIOR CARE AND REHAB CENTER 12/31/2018 365 Days Settled

DETROIT, MI 48228

CR Beds 205 POS Beds 0

WAYNE

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 91.4%

Balance Sheet

Income Statement

Length of Stay 96.8

Current Assets 819,747

Total Charges 24,912,793

Average Wages 19.85

Fixed Assets 1,127,164

Contract Allowance 5,035,037

20.2% Skilled Nursing 80.4%

Other Assets 0

Operating Revenue 19,877,756

79.8% Ancillary Service 19.6%

Total Assets 1,946,911

Operating Expense 19,664,608

98.9% Current Ratio 0.3

Current Liabilities 2,929,026

Operating Margin 213,148

1.1% Days to Collect 47.6

Long Term Liabilities 0

Other Income 751,563

3.8% Avg Payment Days 19.7

Total Equity -982,115

Other Expense 0

0.0% Depreciation Rate 34.2%

Total Liab. and Equity 1,946,911

Net Profit or Loss 768,039

3.9% Return on Equity -78.2%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235013 FAIRVIEW NURSING AND REHABILITATION COMMUNITY

Proprietary - Corporation

FAIRVIEW NURSING AND
REHABILITATION COMMUNITY

12/31/2018 365 Days Settled

CENTREVILLE, MI 49032

CR Beds 64 POS Beds 0

SAINT JOSEPH

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 83.9%

Balance Sheet

Income Statement

Length of Stay 167.5

Current Assets 2,653,548

Total Charges 6,764,330

Average Wages 18.23

Fixed Assets 511,371

Contract Allowance 2,563,751

37.9% Skilled Nursing 79.5%

Other Assets 47,646

Operating Revenue 4,200,579

62.1% Ancillary Service 17.0%

Total Assets 3,212,565

Operating Expense 4,769,877

113.6% Current Ratio 3.5

Current Liabilities 767,556

Operating Margin -569,298

-13.6% Days to Collect 78.9

Long Term Liabilities 0

Other Income 571,744

13.6% Avg Payment Days 37.8

Total Equity 2,445,009

Other Expense 0

0.0% Depreciation Rate 49.6%

Total Liab. and Equity 3,212,565

Net Profit or Loss (45,349)

-1.1% Return on Equity -1.9%

235359 FAITH HAVEN SENIOR CARE CENTRE

Proprietary - Corporation

FAITH HAVEN SENIOR CARE CENTRE

12/31/2018 365 Days Settled

JACKSON, MI 49201

CR Beds 83 POS Beds 0

JACKSON

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 82.1%

Balance Sheet

Income Statement

Length of Stay 95.3

Current Assets -1,301,500

Total Charges 9,324,280

Average Wages 18.79

Fixed Assets 353,808

Contract Allowance 1,778,615

19.1% Skilled Nursing 80.4%

Other Assets 0

Operating Revenue 7,545,665

80.9% Ancillary Service 19.6%

Total Assets -947,692

Operating Expense 8,287,189

109.8% Current Ratio (1.8)

Current Liabilities 707,645

Operating Margin -741,524

-9.8% Days to Collect 49.5

Long Term Liabilities 0

Other Income 329,785

4.4% Avg Payment Days 20.2

Total Equity -1,655,337

Other Expense 0

0.0% Depreciation Rate 23.8%

Total Liab. and Equity -947,692

Net Profit or Loss (501,089)

-6.6% Return on Equity 30.3%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235298 FATHER MURRAY, A VILLA CENTER

Proprietary - Other

FATHER MURRAY, A VILLA CENTER 12/31/2018 365 Days Settled

CENTER LINE, MI 48015

CR Beds 231 POS Beds 0

MACOMB

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 88.7%

Balance Sheet

Income Statement

Length of Stay 110.0

Current Assets 1,629,435

Total Charges 26,405,745

Average Wages 18.49

Fixed Assets 2,441,898

Contract Allowance 7,182,593

27.2% Skilled Nursing 82.2%

Other Assets 0

Operating Revenue 19,223,152

72.8% Ancillary Service 17.8%

Total Assets 4,071,333

Operating Expense 18,238,570

94.9% Current Ratio 1.1

Current Liabilities 1,545,930

Operating Margin 984,582

5.1% Days to Collect 34.5

Long Term Liabilities -644,000

Other Income 309,076

1.6% Avg Payment Days 36.2

Total Equity 3,169,403

Other Expense 0

0.0% Depreciation Rate 49.2%

Total Liab. and Equity 4,071,333

Net Profit or Loss 1,285,066

6.7% Return on Equity 40.5%

235482 FENTON HEALTHCARE

Proprietary - Other

FENTON HEALTHCARE 12/31/2018 365 Days Settled

FENTON, MI 48430

CR Beds 121 POS Beds 0

GENESEE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 64.9%

Balance Sheet

Income Statement

Length of Stay 470.1

Current Assets 566,629

Total Charges 9,110,225

Average Wages 18.65

Fixed Assets 668,605

Contract Allowance 2,514,803

27.6% Skilled Nursing 92.8%

Other Assets 7,150

Operating Revenue 6,595,422

72.4% Ancillary Service 7.2%

Total Assets 1,242,384

Operating Expense 5,269,630

79.9% Current Ratio 1.5

Current Liabilities 368,265

Operating Margin 1,325,792

20.1% Days to Collect 52.2

Long Term Liabilities 218,688

Other Income 2,112

0.0% Avg Payment Days 8.6

Total Equity 655,431

Other Expense 0

0.0% Depreciation Rate 30.4%

Total Liab. and Equity 1,242,384

Net Profit or Loss 1,327,904

20.1% Return on Equity 202.6%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235606 FISHER SENIOR CARE AND REHAB					Proprietary - Corporation	
FISHER SENIOR CARE AND REHAB		12/31/2018 365 Days Settled				
MAYVILLE, MI 48744				CR Beds 53	POS Beds 0	
TUSCOLA		Key Performanace Ind.				
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	85.3%	
Balance Sheet		Income Statement		Length of Stay		69.9
Current Assets	2,783,342	Total Charges	7,890,826	Average Wages		18.73
Fixed Assets	540,222	Contract Allowance	1,844,838	23.4%	Skilled Nursing	64.3%
Other Assets	1,000	Operating Revenue	6,045,988	76.6%	Ancillary Service	35.7%
Total Assets	3,324,564	Operating Expense	5,800,822	95.9%	Current Ratio	6.4
Current Liabilities	434,394	Operating Margin	245,166	4.1%	Days to Collect	44.9
Long Term Liabilities	0	Other Income	132,365	2.2%	Avg Payment Days	25.1
Total Equity	2,890,170	Other Expense	0	0.0%	Depreciation Rate	21.7%
Total Liab. and Equity	3,324,564	Net Profit or Loss	332,628	5.5%	Return on Equity	11.5%
235587 FOUNTAIN BLEU HEALTH AND REHABILITATION CENTER					Nonprofit - Other	
FOUNTAIN BLEU HEALTH AND REHABILITATION CENTER		9/30/2018 273 Days Settled				
LIVONIA, MI 48150				CR Beds 108	POS Beds 0	
WAYNE		Key Performanace Ind.				
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	69.0%	
Balance Sheet		Income Statement		Length of Stay		80.7
Current Assets	3,296,292	Total Charges	7,945,832	Average Wages		16.49
Fixed Assets	2,732,912	Contract Allowance	1,599,904	20.1%	Skilled Nursing	75.4%
Other Assets	34,506	Operating Revenue	6,345,928	79.9%	Ancillary Service	24.6%
Total Assets	6,063,710	Operating Expense	7,378,636	116.3%	Current Ratio	8.0
Current Liabilities	411,925	Operating Margin	-1,032,708	-16.3%	Days to Collect	295.4
Long Term Liabilities	2,921,227	Other Income	4,383,466	69.1%	Avg Payment Days	13.4
Total Equity	2,730,558	Other Expense	0	0.0%	Depreciation Rate	2.6%
Total Liab. and Equity	6,063,710	Net Profit or Loss	3,283,404	51.7%	Return on Equity	120.2%

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235225 FOUNTAIN VIEW OF MONROE

Proprietary - Corporation

FOUNTAIN VIEW OF MONROE

12/31/2018 365 Days Settled

MONROE, MI 48162

CR Beds 119 POS Beds 0

MONROE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 92.5%

Balance Sheet

Income Statement

Length of Stay 157.5

Current Assets 1,220,348

Total Charges 21,098,863

Average Wages 18.39

Fixed Assets 667,567

Contract Allowance 7,044,145

33.4% Skilled Nursing 65.4%

Other Assets 27,584

Operating Revenue 14,054,718

66.6% Ancillary Service 34.6%

Total Assets 1,915,499

Operating Expense 13,609,478

96.8% Current Ratio 1.5

Current Liabilities 804,622

Operating Margin 445,240

3.2% Days to Collect 58.9

Long Term Liabilities -3,671,724

Other Income 12,825

0.1% Avg Payment Days 2.9

Total Equity 4,782,601

Other Expense 0

0.0% Depreciation Rate 97.6%

Total Liab. and Equity 1,915,499

Net Profit or Loss 458,065

3.3% Return on Equity 9.6%

235467 FOUR CHAPLAINS NRSG CARE CTR

Proprietary - Corporation

FOUR CHAPLAINS NRSG CARE CTR

12/31/2018 365 Days Settled

WESTLAND, MI 48185

CR Beds 103 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 88.2%

Balance Sheet

Income Statement

Length of Stay 77.3

Current Assets 3,889,920

Total Charges 13,080,468

Average Wages 20.09

Fixed Assets 460,676

Contract Allowance 2,358,060

18.0% Skilled Nursing 75.1%

Other Assets 0

Operating Revenue 10,722,408

82.0% Ancillary Service 24.9%

Total Assets 4,350,596

Operating Expense 10,038,960

93.6% Current Ratio 3.0

Current Liabilities 1,285,967

Operating Margin 683,448

6.4% Days to Collect 43.7

Long Term Liabilities 0

Other Income 281,097

2.6% Avg Payment Days 20.3

Total Equity 3,064,629

Other Expense 0

0.0% Depreciation Rate 18.1%

Total Liab. and Equity 4,350,596

Net Profit or Loss 803,847

7.5% Return on Equity 26.2%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235578 FOUR SEASONS NURSING CENTER OF WESTLAND

Proprietary - Corporation

FOUR SEASONS NURSING CENTER OF WESTLAND 12/31/2018 365 Days Settled

WESTLAND, MI 48185

CR Beds 180 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 88.6%

Balance Sheet

Income Statement

Length of Stay 135.3

Current Assets 4,127,376

Total Charges 31,582,236

Average Wages 18.87

Fixed Assets 355,277

Contract Allowance 15,110,943

47.8% Skilled Nursing 92.1%

Other Assets 0

Operating Revenue 16,471,293

52.2% Ancillary Service 7.9%

Total Assets 4,482,653

Operating Expense 16,185,971

98.3% Current Ratio 4.3

Current Liabilities 964,756

Operating Margin 285,322

1.7% Days to Collect 23.4

Long Term Liabilities 0

Other Income 443,261

2.7% Avg Payment Days 21.3

Total Equity 3,517,897

Other Expense 0

0.0% Depreciation Rate 66.2%

Total Liab. and Equity 4,482,653

Net Profit or Loss 583,504

3.5% Return on Equity 16.6%

235634 FOX RUN VILLAGE

Nonprofit - Other

FOX RUN VILLAGE 12/31/2018 365 Days Settled

NOVI, MI 48377

CR Beds 44 POS Beds 0

OAKLAND

Key Performance Ind.

HIGHMARK MEDICARE SERVICES

Occupancy Rate 124.3%

Balance Sheet

Income Statement

Length of Stay 39.8

Current Assets 26,283,282

Total Charges 9,283,326

Average Wages 26.15

Fixed Assets 142,851,688

Contract Allowance 1,225,918

13.2% Skilled Nursing 65.2%

Other Assets 243,085,134

Operating Revenue 8,057,408

86.8% Ancillary Service 18.8%

Total Assets 412,220,104

Operating Expense 73,818,573

916.2% Current Ratio 0.1

Current Liabilities 272,184,485

Operating Margin -65,761,165

-816.2% Days to Collect 53.7

Long Term Liabilities 155,275,068

Other Income 58,534,561

726.5% Avg Payment Days 16.0

Total Equity -15,239,449

Other Expense 0

0.0% Depreciation Rate 17.4%

Total Liab. and Equity 412,220,104

Net Profit or Loss (7,226,604)

-89.7% Return on Equity 47.4%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235612 FREEMAN NURSING & REHAB COMMUNITY

Proprietary - Corporation

FREEMAN NURSING & REHAB
COMMUNITY

12/31/2018 365 Days Settled

KINGSFORD, MI 49802

CR Beds 45 POS Beds 0

DICKINSON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 93.6%

Balance Sheet

Income Statement

Length of Stay 169.0

Current Assets 3,298,648

Total Charges 5,569,639

Average Wages 16.76

Fixed Assets 324,831

Contract Allowance 1,854,047

33.3% Skilled Nursing 71.5%

Other Assets 58,280

Operating Revenue 3,715,592

66.7% Ancillary Service 28.5%

Total Assets 3,681,759

Operating Expense 3,740,479

100.7% Current Ratio 6.1

Current Liabilities 537,517

Operating Margin -24,887

-0.7% Days to Collect 121.3

Long Term Liabilities 0

Other Income 425,922

11.5% Avg Payment Days 32.4

Total Equity 3,144,242

Other Expense 0

0.0% Depreciation Rate 102.6%

Total Liab. and Equity 3,681,759

Net Profit or Loss 393,212

10.6% Return on Equity 12.5%

235248 FRIENDSHIP VILLAGE

Proprietary - Other

FRIENDSHIP VILLAGE

9/30/2018 365 Days Settled

KALAMAZOO, MI 49006

CR Beds 57 POS Beds 0

KALAMAZOO

Key Performance Ind.

CAHABA

Occupancy Rate 87.9%

Balance Sheet

Income Statement

Length of Stay 60.6

Current Assets 3,376,652

Total Charges 17,908,713

Average Wages 19.07

Fixed Assets 33,889,574

Contract Allowance 1,118,832

6.2% Skilled Nursing 90.4%

Other Assets 11,053,628

Operating Revenue 16,789,881

93.8% Ancillary Service 9.6%

Total Assets 48,319,854

Operating Expense 21,117,956

125.8% Current Ratio 0.2

Current Liabilities 19,166,718

Operating Margin -4,328,075

-25.8% Days to Collect 15.3

Long Term Liabilities 27,970,839

Other Income 3,286,821

19.6% Avg Payment Days 21.0

Total Equity 1,182,297

Other Expense 0

0.0% Depreciation Rate 5.3%

Total Liab. and Equity 48,319,854

Net Profit or Loss (1,048,539)

-6.2% Return on Equity -88.7%

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235345 FROH COMMUNITY HOME

Nonprofit - Other

FROH COMMUNITY HOME

3/31/2018 365 Days Settled

STURGIS, MI 49091

CR Beds 188 POS Beds 0

SAINT JOSEPH

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 63.9%

Balance Sheet

Income Statement

Length of Stay 214.8

Current Assets 1,467,220

Total Charges 11,359,869

Average Wages 20.25

Fixed Assets 15,935,713

Contract Allowance 1,077,799

9.5% Skilled Nursing 80.4%

Other Assets 3,036,651

Operating Revenue 10,282,070

90.5% Ancillary Service 8.0%

Total Assets 20,439,584

Operating Expense 11,279,945

109.7% Current Ratio 1.4

Current Liabilities 1,059,978

Operating Margin -997,875

-9.7% Days to Collect 36.4

Long Term Liabilities 12,198,945

Other Income 729,520

7.1% Avg Payment Days 30.7

Total Equity 7,180,661

Other Expense 0

0.0% Depreciation Rate 1.8%

Total Liab. and Equity 20,439,584

Net Profit or Loss (268,355)

-2.6% Return on Equity -3.7%

235713 GENESYS SHORT-TERM REHABILITATION CENTER

Nonprofit - Other

GENESYS SHORT-TERM REHABILITATION CENTER 6/30/2018 365 Days Settled

GRAND BLANC, MI 48439

CR Beds 12 POS Beds 0

GENESEE

Key Performance Ind.

WPS MI

Occupancy Rate 61.7%

Balance Sheet

Income Statement

Length of Stay 9.2

Current Assets 0

Total Charges 1,405,423

Average Wages 31.69

Fixed Assets 0

Contract Allowance 14,000

1.0% Skilled Nursing 49.2%

Other Assets 0

Operating Revenue 1,391,423

99.0% Ancillary Service 50.8%

Total Assets 0

Operating Expense 1,619,728

116.4% Current Ratio 0.0

Current Liabilities 162,523

Operating Margin -228,305

-16.4% Days to Collect 0.0

Long Term Liabilities 0

Other Income 0

0.0% Avg Payment Days 0.0

Total Equity -162,523

Other Expense 0

0.0% Depreciation Rate 0.0%

Total Liab. and Equity 0

Net Profit or Loss (228,305)

-16.4% Return on Equity 140.5%

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235335 GLADWIN NURSING AND REHABILITATION COMMUNITY

Proprietary - Corporation

GLADWIN NURSING AND REHABILITATION COMMUNITY 12/31/2018 365 Days Settled

GLADWIN, MI 48624

CR Beds 50 POS Beds 0

GLADWIN

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 75.1%

Balance Sheet

Income Statement

Length of Stay 78.8

Current Assets	2,623,255	Total Charges	5,291,895	Average Wages	18.24
Fixed Assets	276,304	Contract Allowance	1,713,945	32.4% Skilled Nursing	65.0%
Other Assets	0	Operating Revenue	3,577,950	67.6% Ancillary Service	35.0%
Total Assets	2,899,559	Operating Expense	4,212,077	117.7% Current Ratio	3.6
Current Liabilities	719,723	Operating Margin	-634,127	-17.7% Days to Collect	129.3
Long Term Liabilities	0	Other Income	358,413	10.0% Avg Payment Days	26.7
Total Equity	2,179,836	Other Expense	0	0.0% Depreciation Rate	134.7%
Total Liab. and Equity	2,899,559	Net Profit or Loss	(330,762)	-9.2% Return on Equity	-15.2%

235485 GLADWIN PINES NURSING AND REHABILITATION CENTER

Proprietary - Corporation

GLADWIN PINES NURSING AND REHABILITATION CENTER 12/31/2018 365 Days Settled

GLADWIN, MI 48624

CR Beds 84 POS Beds 0

GLADWIN

Key Performance Ind.

WPS MI

Occupancy Rate 84.4%

Balance Sheet

Income Statement

Length of Stay 76.5

Current Assets	1,173,373	Total Charges	9,933,930	Average Wages	17.56
Fixed Assets	111,143	Contract Allowance	2,386,770	24.0% Skilled Nursing	75.3%
Other Assets	1,500	Operating Revenue	7,547,160	76.0% Ancillary Service	24.7%
Total Assets	1,286,016	Operating Expense	8,230,405	109.1% Current Ratio	1.6
Current Liabilities	754,585	Operating Margin	-683,245	-9.1% Days to Collect	36.9
Long Term Liabilities	0	Other Income	990,690	13.1% Avg Payment Days	37.6
Total Equity	531,431	Other Expense	0	0.0% Depreciation Rate	379.0%
Total Liab. and Equity	1,286,016	Net Profit or Loss	227,445	3.0% Return on Equity	42.8%

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235026 GOGEBIC MEDICAL CARE FACILITY				Government - Federal	
GOGEBIC MEDICAL CARE FACILITY		12/31/2018 365 Days Settled			
WAKEFIELD, MI 49968		CR Beds 109 POS Beds 0			
GOGEBIC		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		92.1%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets	8,065,785	Total Charges	11,745,367	Average Wages	286.2
Fixed Assets	1,466,091	Contract Allowance	353,819	3.0% Skilled Nursing	18.58
Other Assets	2,048,121	Operating Revenue	11,391,548	97.0% Ancillary Service	94.5%
Total Assets	11,579,997	Operating Expense	10,740,681	94.3% Current Ratio	5.5%
Current Liabilities	1,948,094	Operating Margin	650,867	5.7% Days to Collect	4.1
Long Term Liabilities	3,016,598	Other Income	408,455	3.6% Avg Payment Days	80.1
Total Equity	6,615,305	Other Expense	0	0.0% Depreciation Rate	28.4
Total Liab. and Equity	11,579,997	Net Profit or Loss	797,679	7.0% Return on Equity	2.6%
235354 GRACE HEALTHCARE OF THREE RIVERS				Proprietary - Corporation	
GRACE HEALTHCARE OF THREE RIVERS		12/31/2018 365 Days Settled			
THREE RIVERS, MI 49093		CR Beds 87 POS Beds 0			
SAINT JOSEPH		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		74.4%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets	-66,174	Total Charges	8,282,605	Average Wages	135.0
Fixed Assets	534,803	Contract Allowance	2,279,624	27.5% Skilled Nursing	20.26
Other Assets	-201,150	Operating Revenue	6,002,981	72.5% Ancillary Service	69.9%
Total Assets	267,479	Operating Expense	6,725,334	112.0% Current Ratio	30.1%
Current Liabilities	922,108	Operating Margin	-722,353	-12.0% Days to Collect	(0.1)
Long Term Liabilities	29,883	Other Income	288,166	4.8% Avg Payment Days	(10.3)
Total Equity	-684,512	Other Expense	0	0.0% Depreciation Rate	32.1
Total Liab. and Equity	267,479	Net Profit or Loss	(568,789)	-9.5% Return on Equity	85.2%
					83.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235447 GRACE OF DOUGLAS				Proprietary - Corporation	
GRACE OF DOUGLAS		12/31/2018 365 Days Settled			
DOUGLAS, MI 49406		CR Beds 79		POS Beds 0	
ALLEGAN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		69.4%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets	-1,387,102	Total Charges	6,347,602	Average Wages	21.73
Fixed Assets	148,947	Contract Allowance	1,755,335	27.7%	Skilled Nursing
Other Assets	61,855	Operating Revenue	4,592,267	72.3%	Ancillary Service
Total Assets	-1,176,300	Operating Expense	4,947,544	107.7%	Current Ratio
Current Liabilities	848,802	Operating Margin	-355,277	-7.7%	Days to Collect
Long Term Liabilities	34,441	Other Income	153,271	3.3%	Avg Payment Days
Total Equity	-2,059,543	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	-1,176,300	Net Profit or Loss	(468,887)	-10.2%	Return on Equity

235499 GRAND OAKS NURSING CENTER				Proprietary - Corporation	
GRAND OAKS NURSING CENTER		12/31/2018 365 Days Settled			
BALDWIN, MI 49304		CR Beds 79		POS Beds 0	
LAKE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		78.7%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets	1,492,063	Total Charges	6,437,766	Average Wages	19.39
Fixed Assets	1,783,266	Contract Allowance	699,577	10.9%	Skilled Nursing
Other Assets	0	Operating Revenue	5,738,189	89.1%	Ancillary Service
Total Assets	3,275,329	Operating Expense	6,452,222	112.4%	Current Ratio
Current Liabilities	750,364	Operating Margin	-714,033	-12.4%	Days to Collect
Long Term Liabilities	1,801,655	Other Income	981,026	17.1%	Avg Payment Days
Total Equity	723,310	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	3,275,329	Net Profit or Loss	157,523	2.7%	Return on Equity

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235088 GRAND TRAVERSE PAVILIONS

Government - County

GRAND TRAVERSE PAVILIONS 12/31/2018 365 Days Settled

TRAVERSE CITY, MI 49684

CR Beds 240 POS Beds 0

GRAND TRAVERSE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 93.9%

Balance Sheet

Income Statement

Length of Stay 141.1

Current Assets	13,669,876	Total Charges	29,285,959	Average Wages	23.22
Fixed Assets	19,933,235	Contract Allowance	4,831,195	16.5% Skilled Nursing	84.1%
Other Assets	0	Operating Revenue	24,454,764	83.5% Ancillary Service	15.9%
Total Assets	33,603,111	Operating Expense	34,403,527	140.7% Current Ratio	1.6
Current Liabilities	8,683,249	Operating Margin	-9,948,763	-40.7% Days to Collect	55.7
Long Term Liabilities	13,465,015	Other Income	6,273,777	25.7% Avg Payment Days	31.2
Total Equity	11,454,847	Other Expense	0	0.0% Depreciation Rate	2.0%
Total Liab. and Equity	33,603,111	Net Profit or Loss	(4,153,667)	-17.0% Return on Equity	-36.3%

235062 GRANDVUE MEDICAL CARE FACILITY

Government - County

GRANDVUE MEDICAL CARE FACILITY 12/31/2018 365 Days Settled

EAST JORDAN, MI 49727

CR Beds 113 POS Beds 0

CHARLEVOIX

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 172.3%

Balance Sheet

Income Statement

Length of Stay 856.3

Current Assets	8,314,233	Total Charges	13,083,330	Average Wages	19.53
Fixed Assets	10,472,180	Contract Allowance	-1,360,167	-10.4% Skilled Nursing	92.8%
Other Assets	5,000,880	Operating Revenue	14,443,497	110.4% Ancillary Service	7.2%
Total Assets	23,787,293	Operating Expense	15,930,162	110.3% Current Ratio	2.7
Current Liabilities	3,124,437	Operating Margin	-1,486,665	-10.3% Days to Collect	28.9
Long Term Liabilities	468,856	Other Income	1,962,507	13.6% Avg Payment Days	37.1
Total Equity	20,194,000	Other Expense	0	0.0% Depreciation Rate	3.6%
Total Liab. and Equity	23,787,293	Net Profit or Loss	372,578	2.6% Return on Equity	1.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235432 GRAYLING NURSING & REHAB COMMUNITY					Proprietary - Other	
GRAYLING NURSING & REHAB COMMUNITY		12/31/2018 365 Days Settled				
GRAYLING, MI 49738				CR Beds 72	POS Beds 0	
CRAWFORD		Key Performanace Ind.				
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	86.4%	
Balance Sheet		Income Statement		Length of Stay	148.4	
Current Assets	8,723,580	Total Charges	8,060,997	Average Wages	17.18	
Fixed Assets	203,207	Contract Allowance	2,855,220	35.4%	Skilled Nursing	75.0%
Other Assets	69,730	Operating Revenue	5,205,777	64.6%	Ancillary Service	25.0%
Total Assets	8,996,517	Operating Expense	5,039,098	96.8%	Current Ratio	11.2
Current Liabilities	776,789	Operating Margin	166,679	3.2%	Days to Collect	456.3
Long Term Liabilities	0	Other Income	548,596	10.5%	Avg Payment Days	26.4
Total Equity	8,219,728	Other Expense	0	0.0%	Depreciation Rate	166.5%
Total Liab. and Equity	8,996,517	Net Profit or Loss	632,750	12.2%	Return on Equity	7.7%
235442 GREAT LAKES REHAB CENTER					Proprietary - Partnership	
GREAT LAKES REHAB CENTER		12/31/2018 365 Days Settled				
SAGINAW, MI 48604				CR Beds 55	POS Beds 0	
SAGINAW		Key Performanace Ind.				
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	76.0%	
Balance Sheet		Income Statement		Length of Stay	40.9	
Current Assets	918,675	Total Charges	6,576,456	Average Wages	18.92	
Fixed Assets	0	Contract Allowance	973,183	14.8%	Skilled Nursing	68.1%
Other Assets	0	Operating Revenue	5,603,273	85.2%	Ancillary Service	31.9%
Total Assets	918,675	Operating Expense	6,941,391	123.9%	Current Ratio	0.4
Current Liabilities	2,236,932	Operating Margin	-1,338,118	-23.9%	Days to Collect	54.6
Long Term Liabilities	535,335	Other Income	16,598	0.3%	Avg Payment Days	60.9
Total Equity	-1,853,592	Other Expense	0	0.0%	Depreciation Rate	2,777.4%
Total Liab. and Equity	918,675	Net Profit or Loss	(1,321,520)	-23.6%	Return on Equity	71.3%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235433 GREENFIELD REHAB AND NURSING CENTER

Proprietary - Partnership

GREENFIELD REHAB AND NURSING CENTER 12/31/2018 365 Days Settled

ROYAL OAK, MI 48073

CR Beds 126 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 75.6%

Balance Sheet

Income Statement

Length of Stay 155.1

Current Assets 2,035,447

Total Charges 9,365,568

Average Wages 19.31

Fixed Assets 3,375,182

Contract Allowance 52,911

0.6% Skilled Nursing 85.8%

Other Assets 32,504

Operating Revenue 9,312,657

99.4% Ancillary Service 14.2%

Total Assets 5,443,133

Operating Expense 10,489,667

112.6% Current Ratio 1.3

Current Liabilities 1,581,194

Operating Margin -1,177,010

-12.6% Days to Collect 50.1

Long Term Liabilities 4,027,275

Other Income 27,065

0.3% Avg Payment Days 32.4

Total Equity -165,336

Other Expense 0

0.0% Depreciation Rate 9.5%

Total Liab. and Equity 5,443,133

Net Profit or Loss (1,149,945)

-12.3% Return on Equity 695.5%

235544 HALLMARK LIVING BENTON HARBOR

Proprietary - Corporation

HALLMARK LIVING BENTON HARBOR 12/31/2018 365 Days Settled

BENTON HARBOR, MI 49022

CR Beds 95 POS Beds 0

BERRIEN

Key Performance Ind.

NGS (WI)

Occupancy Rate 82.6%

Balance Sheet

Income Statement

Length of Stay 175.7

Current Assets 1,577,285

Total Charges 6,477,395

Average Wages 19.96

Fixed Assets 29,334

Contract Allowance 479,981

7.4% Skilled Nursing 91.4%

Other Assets 0

Operating Revenue 5,997,414

92.6% Ancillary Service 8.6%

Total Assets 1,606,619

Operating Expense 5,911,376

98.6% Current Ratio 0.9

Current Liabilities 1,679,577

Operating Margin 86,038

1.4% Days to Collect 74.4

Long Term Liabilities 0

Other Income 1,302

0.0% Avg Payment Days 48.6

Total Equity -72,958

Other Expense 0

0.0% Depreciation Rate 1,128.9%

Total Liab. and Equity 1,606,619

Net Profit or Loss 29,362

0.5% Return on Equity -40.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235077 HALLMARK LIVING HOLLAND

Proprietary - Corporation

HALLMARK LIVING HOLLAND

12/31/2018 365 Days Settled

HOLLAND, MI 49423

CR Beds 90 POS Beds 0

OTTAWA

Key Performance Ind.

CGS (OHIO)

Occupancy Rate 64.6%

Balance Sheet

Income Statement

Length of Stay 105.1

Current Assets 1,203,587

Total Charges 6,490,663

Average Wages 15.73

Fixed Assets 86,563

Contract Allowance 825,847

12.7% Skilled Nursing 86.2%

Other Assets 0

Operating Revenue 5,664,816

87.3% Ancillary Service 13.8%

Total Assets 1,290,150

Operating Expense 5,510,353

97.3% Current Ratio 1.0

Current Liabilities 1,205,183

Operating Margin 154,463

2.7% Days to Collect 57.6

Long Term Liabilities 0

Other Income 705

0.0% Avg Payment Days 48.0

Total Equity 84,967

Other Expense 0

0.0% Depreciation Rate 268.1%

Total Liab. and Equity 1,290,150

Net Profit or Loss 141,930

2.5% Return on Equity 167.0%

235114 HALLMARK LIVING KALAMAZOO

Proprietary - Corporation

HALLMARK LIVING KALAMAZOO

12/31/2018 365 Days Settled

KALAMAZOO, MI 49006

CR Beds 143 POS Beds 0

KALAMAZOO

Key Performance Ind.

CGS (OHIO)

Occupancy Rate 46.0%

Balance Sheet

Income Statement

Length of Stay 96.5

Current Assets 1,399,395

Total Charges 7,102,148

Average Wages 14.62

Fixed Assets 67,632

Contract Allowance 842,040

11.9% Skilled Nursing 87.4%

Other Assets 0

Operating Revenue 6,260,108

88.1% Ancillary Service 12.6%

Total Assets 1,467,027

Operating Expense 6,334,498

101.2% Current Ratio 0.9

Current Liabilities 1,528,641

Operating Margin -74,390

-1.2% Days to Collect 73.0

Long Term Liabilities 0

Other Income 2,000

0.0% Avg Payment Days 60.9

Total Equity -61,614

Other Expense 0

0.0% Depreciation Rate 494.9%

Total Liab. and Equity 1,467,027

Net Profit or Loss (132,554)

-2.1% Return on Equity 215.1%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235382 HAMILTON NURSING HOME				Proprietary - Corporation	
HAMILTON NURSING HOME		12/31/2018 365 Days Settled			
DETROIT, MI 48207		CR Beds 64		POS Beds 0	
WAYNE		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		94.2%	
Balance Sheet		Income Statement		Length of Stay 203.7	
Current Assets	1,520,581	Total Charges	9,299,557	Average Wages	17.56
Fixed Assets	184,730	Contract Allowance	3,394,817	36.5% Skilled Nursing	75.7%
Other Assets	8,955	Operating Revenue	5,904,740	63.5% Ancillary Service	24.3%
Total Assets	1,714,266	Operating Expense	5,831,655	98.8% Current Ratio	2.0
Current Liabilities	773,174	Operating Margin	73,085	1.2% Days to Collect	92.9
Long Term Liabilities	0	Other Income	18,583	0.3% Avg Payment Days	40.9
Total Equity	941,092	Other Expense	0	0.0% Depreciation Rate	29.6%
Total Liab. and Equity	1,714,266	Net Profit or Loss	91,668	1.6% Return on Equity	9.7%

235050 HAROLD AND GRACE UPJOHN COMMUNITY CARE CENTER				Nonprofit - Other	
HAROLD AND GRACE UPJOHN COMMUNITY CARE CENTER		6/30/2018 365 Days Settled			
KALAMAZOO, MI 49001		CR Beds 94		POS Beds 0	
KALAMAZOO		Key Performanace Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		84.2%	
Balance Sheet		Income Statement		Length of Stay 102.7	
Current Assets	6,023,852	Total Charges	13,166,476	Average Wages	18.51
Fixed Assets	3,744,639	Contract Allowance	2,828,579	21.5% Skilled Nursing	77.6%
Other Assets	3,459,190	Operating Revenue	10,337,897	78.5% Ancillary Service	22.4%
Total Assets	13,227,681	Operating Expense	10,986,418	106.3% Current Ratio	9.6
Current Liabilities	624,305	Operating Margin	-648,521	-6.3% Days to Collect	209.9
Long Term Liabilities	3,160,687	Other Income	814,217	7.9% Avg Payment Days	20.7
Total Equity	9,442,689	Other Expense	0	0.0% Depreciation Rate	5.9%
Total Liab. and Equity	13,227,681	Net Profit or Loss	(405,575)	-3.9% Return on Equity	-4.3%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235177 HARTFORD NURSING & REHABILITATION CENTER

Proprietary - Corporation

HARTFORD NURSING & REHABILITATION CENTER 12/31/2018 365 Days Settled

DETROIT, MI 48235

CR Beds 140 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 93.9%

Balance Sheet

Income Statement

Length of Stay 149.5

Current Assets 6,751,416 Total Charges 28,344,586

Average Wages 18.93

Fixed Assets 2,129,540 Contract Allowance 10,506,473

37.1% Skilled Nursing 58.2%

Other Assets 41,529 Operating Revenue 17,838,113

62.9% Ancillary Service 41.8%

Total Assets 8,922,485 Operating Expense 16,815,297

94.3% Current Ratio 5.4

Current Liabilities 1,240,466 Operating Margin 1,022,816

5.7% Days to Collect 156.0

Long Term Liabilities -6,535,766 Other Income 164,432

0.9% Avg Payment Days 5.7

Total Equity 14,217,785 Other Expense 0

0.0% Depreciation Rate 42.0%

Total Liab. and Equity 8,922,485 Net Profit or Loss 1,187,248

6.7% Return on Equity 8.4%

235281 HASTINGS REHABILITATION AND HEALTHCARE CENTER

Proprietary - Corporation

HASTINGS REHABILITATION AND HEALTHCARE CENTER 9/30/2018 273 Days Settled

HASTINGS, MI 49058

12/31/2018 92 Days Settled

CR Beds 108 POS Beds 0

BARRY

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 58.5%

Balance Sheet

Income Statement

Length of Stay 278.2

Current Assets 822,712 Total Charges 2,992,155

Average Wages 10.86

Fixed Assets 0 Contract Allowance 0

0.0% Skilled Nursing 100.0%

Other Assets -160,073 Operating Revenue 2,992,155

100.0% Ancillary Service 0.0%

Total Assets 662,639 Operating Expense 4,092,144

136.8% Current Ratio 0.7

Current Liabilities 1,198,302 Operating Margin -1,099,989

-36.8% Days to Collect 79.6

Long Term Liabilities 64,307 Other Income 351,171

11.7% Avg Payment Days 112.3

Total Equity -599,970 Other Expense 0

0.0% Depreciation Rate 0.0%

Total Liab. and Equity 662,639 Net Profit or Loss (748,818)

-25.0% Return on Equity 124.8%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235281 HASTINGS REHABILITATION AND HEALTHCARE CENTER

Proprietary - Corporation

HASTINGS REHABILITATION AND
HEALTHCARE CENTER

9/30/2018 273 Days Settled

HASTINGS, MI 49058

12/31/2018 92 Days Settled

CR Beds 106 POS Beds 0

BARRY

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 59.4%

Balance Sheet

Income Statement

Length of Stay 131.7

Current Assets 1,154,423

Total Charges 1,187,580

Average Wages 10.86

Fixed Assets 0

Contract Allowance 1,924

0.2% Skilled Nursing 96.2%

Other Assets 46,763

Operating Revenue 1,185,656

99.8% Ancillary Service 3.8%

Total Assets 1,201,186

Operating Expense 1,658,979

139.9% Current Ratio 1.3

Current Liabilities 904,857

Operating Margin -473,323

-39.9% Days to Collect 270.2

Long Term Liabilities 0

Other Income 0

0.0% Avg Payment Days 199.1

Total Equity 296,329

Other Expense 0

0.0% Depreciation Rate 0.0%

Total Liab. and Equity 1,201,186

Net Profit or Loss (502,432)

-42.4% Return on Equity -169.6%

235602 HAZEL I FINDLAY COUNTRY MANOR

Nonprofit - Other

HAZEL I FINDLAY COUNTRY MANOR

12/31/2018 365 Days Settled

SAINT JOHNS, MI 48879

CR Beds 150 POS Beds 0

CLINTON

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 75.4%

Balance Sheet

Income Statement

Length of Stay 136.3

Current Assets 3,272,267

Total Charges 15,523,377

Average Wages 18.97

Fixed Assets 6,783,149

Contract Allowance 1,720,774

11.1% Skilled Nursing 82.0%

Other Assets 10,563,644

Operating Revenue 13,802,603

88.9% Ancillary Service 18.0%

Total Assets 20,619,060

Operating Expense 13,388,633

97.0% Current Ratio 2.9

Current Liabilities 1,128,447

Operating Margin 413,970

3.0% Days to Collect 28.0

Long Term Liabilities 0

Other Income 177,365

1.3% Avg Payment Days 26.6

Total Equity 19,490,613

Other Expense 0

0.0% Depreciation Rate 3.3%

Total Liab. and Equity 20,619,060

Net Profit or Loss 536,323

3.9% Return on Equity 2.8%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235723 HEALTHBRIDGE POST-ACUTE REHABILITATION

Proprietary - Corporation

HEALTHBRIDGE POST-ACUTE
REHABILITATION

12/31/2018 153 Days *Settled

WYOMING, MI 49519

CR Beds 65 POS Beds 0

KENT

Key Performance Ind.

NGS (WI)

Occupancy Rate 23.3%

Balance Sheet

Income Statement

Length of Stay 12.5

Current Assets 3,372,779

Total Charges 4,466,575

Average Wages 23.44

Fixed Assets 0

Contract Allowance 3,567,527

79.9% Skilled Nursing 43.0%

Other Assets 0

Operating Revenue 899,048

20.1% Ancillary Service 57.0%

Total Assets 3,372,779

Operating Expense 4,664,865

518.9% Current Ratio 2.3

Current Liabilities 1,457,955

Operating Margin -3,765,817

-418.9% Days to Collect 112.8

Long Term Liabilities 0

Other Income 14,049

1.6% Avg Payment Days 6.6

Total Equity 1,914,824

Other Expense 0

0.0% Depreciation Rate 0.0%

Total Liab. and Equity 3,372,779

Net Profit or Loss (3,751,768)

-417.3% Return on Equity -195.9%

235439 HEARTLAND HEALTH CARE CENTER-ALLEN PARK

Nonprofit - Other

HEARTLAND HEALTH CARE CENTER-
ALLEN PARK

12/31/2018 365 Days Settled

ALLEN PARK, MI 48101

CR Beds 171 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 72.9%

Balance Sheet

Income Statement

Length of Stay 31.7

Current Assets 1,830,113

Total Charges 25,882,498

Average Wages 24.76

Fixed Assets 298,236

Contract Allowance 10,089,376

39.0% Skilled Nursing 66.1%

Other Assets -12,516

Operating Revenue 15,793,122

61.0% Ancillary Service 33.9%

Total Assets 2,115,833

Operating Expense 17,093,774

108.2% Current Ratio 1.2

Current Liabilities 1,506,939

Operating Margin -1,300,652

-8.2% Days to Collect 42.6

Long Term Liabilities 0

Other Income 8,658

0.1% Avg Payment Days 25.6

Total Equity 608,894

Other Expense 0

0.0% Depreciation Rate 117.1%

Total Liab. and Equity 2,115,833

Net Profit or Loss (1,295,892)

-8.2% Return on Equity -212.8%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235580 HEARTLAND HEALTH CARE CENTER-ANN ARBOR

Proprietary - Other

HEARTLAND HEALTH CARE CENTER-ANN ARBOR 5/31/2018 365 Days Settled

ANN ARBOR, MI 48105

CR Beds 182 POS Beds 0

WASHTENAW

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 80.0%

Balance Sheet

Income Statement

Length of Stay 33.6

Current Assets 2,038,648

Total Charges 27,569,551

Average Wages 24.64

Fixed Assets 20,513,499

Contract Allowance 8,417,551

30.5% Skilled Nursing 68.9%

Other Assets 214,282

Operating Revenue 19,152,000

69.5% Ancillary Service 31.1%

Total Assets 22,766,429

Operating Expense 21,967,862

114.7% Current Ratio 1.4

Current Liabilities 1,495,441

Operating Margin -2,815,862

-14.7% Days to Collect 38.0

Long Term Liabilities 32,732,037

Other Income 4,285

0.0% Avg Payment Days 20.9

Total Equity -11,461,049

Other Expense 0

0.0% Depreciation Rate 3.3%

Total Liab. and Equity 22,766,429

Net Profit or Loss (2,821,178)

-14.7% Return on Equity 24.6%

235023 HEARTLAND HEALTH CARE CENTER-BATTLE CREEK

Proprietary - Other

HEARTLAND HEALTH CARE CENTER-BATTLE CREEK 4/30/2018 365 Days Settled

BATTLE CREEK, MI 49017

CR Beds 65 POS Beds 0

CALHOUN

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 84.4%

Balance Sheet

Income Statement

Length of Stay 51.9

Current Assets 760,196

Total Charges 8,543,132

Average Wages 21.48

Fixed Assets 3,009,578

Contract Allowance 2,535,211

29.7% Skilled Nursing 71.3%

Other Assets 101,298

Operating Revenue 6,007,921

70.3% Ancillary Service 28.7%

Total Assets 3,871,072

Operating Expense 6,772,649

112.7% Current Ratio 1.7

Current Liabilities 450,783

Operating Margin -764,728

-12.7% Days to Collect 46.5

Long Term Liabilities 8,718,929

Other Income 3,967

0.1% Avg Payment Days 19.8

Total Equity -5,298,640

Other Expense 0

0.0% Depreciation Rate 3.3%

Total Liab. and Equity 3,871,072

Net Profit or Loss (764,573)

-12.7% Return on Equity 14.4%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235184 HEARTLAND HEALTH CARE CENTER-BRIARWOOD				Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-BRIARWOOD		4/30/2018 365 Days Settled			
FLINT, MI 48506				CR Beds 117 POS Beds 0	
GENESEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	84.5%
Balance Sheet		Income Statement		Length of Stay	41.1
Current Assets	1,426,557	Total Charges	19,186,958	Average Wages	22.17
Fixed Assets	8,967,025	Contract Allowance	5,335,794	27.8% Skilled Nursing	71.6%
Other Assets	144,915	Operating Revenue	13,851,164	72.2% Ancillary Service	28.4%
Total Assets	10,538,497	Operating Expense	14,874,273	107.4% Current Ratio	1.6
Current Liabilities	882,024	Operating Margin	-1,023,109	-7.4% Days to Collect	37.5
Long Term Liabilities	32,927,596	Other Income	3,028	0.0% Avg Payment Days	18.1
Total Equity	-23,271,123	Other Expense	0	0.0% Depreciation Rate	3.6%
Total Liab. and Equity	10,538,497	Net Profit or Loss	(1,025,024)	-7.4% Return on Equity	4.4%
235618 HEARTLAND HEALTH CARE CENTER-CANTON				Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER-CANTON		12/31/2018 365 Days Settled			
CANTON, MI 48187				CR Beds 150 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	84.7%
Balance Sheet		Income Statement		Length of Stay	23.1
Current Assets	3,080,962	Total Charges	34,554,234	Average Wages	24.84
Fixed Assets	275,320	Contract Allowance	14,275,229	41.3% Skilled Nursing	57.7%
Other Assets	19,859	Operating Revenue	20,279,005	58.7% Ancillary Service	42.3%
Total Assets	3,376,141	Operating Expense	21,764,440	107.3% Current Ratio	1.9
Current Liabilities	1,649,705	Operating Margin	-1,485,435	-7.3% Days to Collect	55.6
Long Term Liabilities	0	Other Income	3,343	0.0% Avg Payment Days	21.8
Total Equity	1,726,436	Other Expense	0	0.0% Depreciation Rate	186.8%
Total Liab. and Equity	3,376,141	Net Profit or Loss	(1,484,123)	-7.3% Return on Equity	-86.0%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235428 HEARTLAND HEALTH CARE CENTER-DEARBORN HEIGHTS

Nonprofit - Other

HEARTLAND HEALTH CARE CENTER-
DEARBORN HEIGHTS

12/31/2018 365 Days Settled

DEARBORN HEIGHTS, MI 48127

CR Beds 151 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 61.9%

Balance Sheet

Income Statement

Length of Stay 31.0

Current Assets 1,324,776

Total Charges 19,066,185

Average Wages 24.14

Fixed Assets 320,789

Contract Allowance 6,668,693

35.0% Skilled Nursing 65.6%

Other Assets 16,394

Operating Revenue 12,397,492

65.0% Ancillary Service 34.4%

Total Assets 1,661,959

Operating Expense 13,491,915

108.8% Current Ratio 1.2

Current Liabilities 1,083,502

Operating Margin -1,094,423

-8.8% Days to Collect 38.9

Long Term Liabilities 0

Other Income 8,327

0.1% Avg Payment Days 21.7

Total Equity 578,457

Other Expense 0

0.0% Depreciation Rate 86.8%

Total Liab. and Equity 1,661,959

Net Profit or Loss (1,098,783)

-8.9% Return on Equity -190.0%

235132 HEARTLAND HEALTH CARE CENTER-FOSTRIAN

Proprietary - Other

HEARTLAND HEALTH CARE CENTER-
FOSTRIAN

4/30/2018 365 Days Settled

FLUSHING, MI 48433

CR Beds 140 POS Beds 0

GENESEE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 82.3%

Balance Sheet

Income Statement

Length of Stay 53.8

Current Assets 1,605,039

Total Charges 18,060,151

Average Wages 21.68

Fixed Assets 7,249,362

Contract Allowance 4,932,672

27.3% Skilled Nursing 69.9%

Other Assets 168,981

Operating Revenue 13,127,479

72.7% Ancillary Service 30.1%

Total Assets 9,023,382

Operating Expense 14,188,154

108.1% Current Ratio 1.5

Current Liabilities 1,097,243

Operating Margin -1,060,675

-8.1% Days to Collect 44.7

Long Term Liabilities 23,289,977

Other Income 4,724

0.0% Avg Payment Days 24.2

Total Equity -15,363,838

Other Expense 0

0.0% Depreciation Rate 4.0%

Total Liab. and Equity 9,023,382

Net Profit or Loss (1,074,101)

-8.2% Return on Equity 7.0%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235411 HEARTLAND HEALTH CARE CENTER-HAMPTON				Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-HAMPTON		4/30/2018 365 Days Settled			
BAY CITY, MI 48708				CR Beds 51	POS Beds 0
BAY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	82.4%
Balance Sheet		Income Statement		Length of Stay	49.8
Current Assets	661,043	Total Charges	7,755,051	Average Wages	22.21
Fixed Assets	4,426,293	Contract Allowance	2,453,853	31.6% Skilled Nursing	66.0%
Other Assets	102,571	Operating Revenue	5,301,198	68.4% Ancillary Service	34.0%
Total Assets	5,189,907	Operating Expense	6,438,785	121.5% Current Ratio	1.5
Current Liabilities	427,367	Operating Margin	-1,137,587	-21.5% Days to Collect	45.5
Long Term Liabilities	13,370,193	Other Income	3,067	0.1% Avg Payment Days	21.5
Total Equity	-8,607,653	Other Expense	0	0.0% Depreciation Rate	3.3%
Total Liab. and Equity	5,189,907	Net Profit or Loss	(1,146,794)	-21.6% Return on Equity	13.3%
235057 HEARTLAND HEALTH CARE CENTER-LIVONIA				Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER-LIVONIA		12/31/2018 365 Days Settled			
LIVONIA, MI 48154				CR Beds 142	POS Beds 0
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	72.5%
Balance Sheet		Income Statement		Length of Stay	50.9
Current Assets	1,056,174	Total Charges	13,868,959	Average Wages	23.67
Fixed Assets	343,948	Contract Allowance	3,396,748	24.5% Skilled Nursing	78.3%
Other Assets	20,190	Operating Revenue	10,472,211	75.5% Ancillary Service	21.7%
Total Assets	1,420,312	Operating Expense	11,383,093	108.7% Current Ratio	0.9
Current Liabilities	1,227,957	Operating Margin	-910,882	-8.7% Days to Collect	37.0
Long Term Liabilities	0	Other Income	1,822	0.0% Avg Payment Days	26.7
Total Equity	192,355	Other Expense	0	0.0% Depreciation Rate	66.1%
Total Liab. and Equity	1,420,312	Net Profit or Loss	(922,607)	-8.8% Return on Equity	-479.6%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235626 HEARTLAND HEALTH CARE CENTER-OAKLAND

Nonprofit - Other

HEARTLAND HEALTH CARE CENTER-
OAKLAND

12/31/2018 365 Days Settled

TROY, MI 48085

CR Beds 160 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 73.8%

Balance Sheet

Income Statement

Length of Stay 19.3

Current Assets 2,958,988

Total Charges 34,585,576

Average Wages 25.64

Fixed Assets 342,448

Contract Allowance 13,932,403

40.3% Skilled Nursing 59.4%

Other Assets 28,286

Operating Revenue 20,653,173

59.7% Ancillary Service 40.6%

Total Assets 3,329,722

Operating Expense 20,022,341

96.9% Current Ratio 1.9

Current Liabilities 1,578,025

Operating Margin 630,832

3.1% Days to Collect 52.3

Long Term Liabilities 0

Other Income 4,664

0.0% Avg Payment Days 23.1

Total Equity 1,751,697

Other Expense 0

0.0% Depreciation Rate 152.1%

Total Liab. and Equity 3,329,722

Net Profit or Loss 633,850

3.1% Return on Equity 36.2%

235395 HEARTLAND HEALTH CARE CENTER-THREE RIVERS

Proprietary - Other

HEARTLAND HEALTH CARE CENTER-
THREE RIVERS

4/30/2018 365 Days Settled

THREE RIVERS, MI 49093

CR Beds 100 POS Beds 0

SAINT JOSEPH

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 79.7%

Balance Sheet

Income Statement

Length of Stay 98.3

Current Assets 512,361

Total Charges 9,100,699

Average Wages 18.52

Fixed Assets 6,105,094

Contract Allowance 1,902,879

20.9% Skilled Nursing 80.3%

Other Assets 144,428

Operating Revenue 7,197,820

79.1% Ancillary Service 19.7%

Total Assets 6,761,883

Operating Expense 8,064,495

112.0% Current Ratio 1.0

Current Liabilities 526,772

Operating Margin -866,675

-12.0% Days to Collect 25.9

Long Term Liabilities 14,960,003

Other Income 14,451

0.2% Avg Payment Days 21.8

Total Equity -8,724,892

Other Expense 0

0.0% Depreciation Rate 3.1%

Total Liab. and Equity 6,761,883

Net Profit or Loss (854,798)

-11.9% Return on Equity 9.8%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235109 HEARTLAND HEALTH CARE CENTER - GROSSE POINTE WOODS

Nonprofit - Other

HEARTLAND HEALTH CARE CENTER - 12/31/2018 365 Days Settled
GROSSE POINTE WOODS

GROSSE POINTE WOODS, MI 48236

CR Beds 80 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 81.6%

Balance Sheet

Income Statement

Length of Stay 17.1

Current Assets 1,620,628

Total Charges 17,164,130

Average Wages 24.84

Fixed Assets 156,861

Contract Allowance 7,210,599

42.0% Skilled Nursing 57.8%

Other Assets 24,033

Operating Revenue 9,953,531

58.0% Ancillary Service 42.2%

Total Assets 1,801,522

Operating Expense 11,295,230

113.5% Current Ratio 1.8

Current Liabilities 882,632

Operating Margin -1,341,699

-13.5% Days to Collect 59.4

Long Term Liabilities 0

Other Income 1,974

0.0% Avg Payment Days 22.1

Total Equity 918,890

Other Expense 0

0.0% Depreciation Rate 141.2%

Total Liab. and Equity 1,801,522

Net Profit or Loss (1,342,861)

-13.5% Return on Equity -146.1%

235665 HEARTLAND HEALTH CARE CENTER - STERLING HEIGHTS

Nonprofit - Other

HEARTLAND HEALTH CARE CENTER - 12/31/2018 365 Days Settled
STERLING HEIGHTS

STERLING HEIGHTS, MI 48312

CR Beds 120 POS Beds 0

MACOMB

Key Performance Ind.

CGS (OHIO)

Occupancy Rate 120.6%

Balance Sheet

Income Statement

Length of Stay 23.9

Current Assets 3,533,083

Total Charges 37,557,767

Average Wages 23.96

Fixed Assets 1,353,532

Contract Allowance 14,593,709

38.9% Skilled Nursing 60.3%

Other Assets 27,480

Operating Revenue 22,964,058

61.1% Ancillary Service 39.7%

Total Assets 4,914,095

Operating Expense 24,241,353

105.6% Current Ratio 2.5

Current Liabilities 1,423,593

Operating Margin -1,277,295

-5.6% Days to Collect 56.1

Long Term Liabilities 0

Other Income 2,653

0.0% Avg Payment Days 18.7

Total Equity 3,490,502

Other Expense 0

0.0% Depreciation Rate 88.0%

Total Liab. and Equity 4,914,095

Net Profit or Loss (1,282,938)

-5.6% Return on Equity -36.8%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235593 HENRY FORD VILLAGE, INC

Nonprofit - Other

HENRY FORD VILLAGE, INC

12/31/2018 365 Days Settled

DEARBORN, MI 48126

CR Beds 221 POS Beds 0

WAYNE

Key Performance Ind.

BLUE CROSS (MARYLAND)

Occupancy Rate 73.7%

Balance Sheet

Income Statement

Length of Stay 54.1

Current Assets 4,701,488

Total Charges 43,034,983

Average Wages 18.99

Fixed Assets 82,230,501

Contract Allowance 6,921,071

16.1% Skilled Nursing 25.8%

Other Assets 13,454,528

Operating Revenue 36,113,912

83.9% Ancillary Service 17.6%

Total Assets 100,386,517

Operating Expense 39,496,810

109.4% Current Ratio 0.3

Current Liabilities 15,432,119

Operating Margin -3,382,898

-9.4% Days to Collect 27.6

Long Term Liabilities 159,085,893

Other Income 2,988,689

8.3% Avg Payment Days 43.7

Total Equity -74,131,495

Other Expense 0

0.0% Depreciation Rate 5.2%

Total Liab. and Equity 100,386,517

Net Profit or Loss (394,209)

-1.1% Return on Equity 0.5%

235363 HERITAGE MANOR HEALTHCARE CENT

Proprietary - Corporation

HERITAGE MANOR HEALTHCARE CENT

9/30/2018 365 Days Settled

FLINT, MI 48532

CR Beds 180 POS Beds 0

GENESEE

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 62.2%

Balance Sheet

Income Statement

Length of Stay 112.3

Current Assets 670,739

Total Charges 34,242,060

Average Wages 23.20

Fixed Assets 7,892,464

Contract Allowance 24,105,232

70.4% Skilled Nursing 93.0%

Other Assets 9,648

Operating Revenue 10,136,828

29.6% Ancillary Service 7.0%

Total Assets 8,572,851

Operating Expense 13,181,723

130.0% Current Ratio 0.4

Current Liabilities 1,784,964

Operating Margin -3,044,895

-30.0% Days to Collect 23.0

Long Term Liabilities 12,519,433

Other Income 5,316

0.1% Avg Payment Days 16.3

Total Equity -5,731,546

Other Expense 0

0.0% Depreciation Rate 6.7%

Total Liab. and Equity 8,572,851

Net Profit or Loss (3,039,579)

-30.0% Return on Equity 53.0%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235234 HERITAGE MANOR NURSING AND REHAB CENTER, LLC

Proprietary - Other

HERITAGE MANOR NURSING AND REHAB CENTER, LLC 12/31/2018 365 Days Settled

DETROIT, MI 48204

CR Beds 122 POS Beds 0

WAYNE

Key Performance Ind.

WPS MI

Occupancy Rate 75.0%

Balance Sheet

Income Statement

Length of Stay 163.8

Current Assets 559,501

Total Charges 9,966,918

Average Wages 16.14

Fixed Assets 286,478

Contract Allowance 2,086,555

20.9% Skilled Nursing 81.9%

Other Assets 58,174

Operating Revenue 7,880,363

79.1% Ancillary Service 18.1%

Total Assets 904,153

Operating Expense 7,932,783

100.7% Current Ratio 0.2

Current Liabilities 2,509,387

Operating Margin -52,420

-0.7% Days to Collect 25.1

Long Term Liabilities 40,567

Other Income 1,229

0.0% Avg Payment Days 146.6

Total Equity -1,645,801

Other Expense 0

0.0% Depreciation Rate 112.6%

Total Liab. and Equity 904,153

Net Profit or Loss (384,964)

-4.9% Return on Equity 23.4%

235525 HERITAGE NURSING AND REHABILITATION COMMUNITY

Proprietary - Corporation

HERITAGE NURSING AND REHABILITATION COMMUNITY 12/31/2018 365 Days Settled

ZEELAND, MI 49464

CR Beds 39 POS Beds 0

OTTAWA

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 83.4%

Balance Sheet

Income Statement

Length of Stay 78.1

Current Assets 2,234,361

Total Charges 4,718,667

Average Wages 20.38

Fixed Assets 606,351

Contract Allowance 1,433,093

30.4% Skilled Nursing 78.1%

Other Assets 66,762

Operating Revenue 3,285,574

69.6% Ancillary Service 21.9%

Total Assets 2,907,474

Operating Expense 3,364,291

102.4% Current Ratio 4.1

Current Liabilities 540,644

Operating Margin -78,717

-2.4% Days to Collect 14.0

Long Term Liabilities 0

Other Income 435,753

13.3% Avg Payment Days 35.9

Total Equity 2,366,830

Other Expense 0

0.0% Depreciation Rate 61.7%

Total Liab. and Equity 2,907,474

Net Profit or Loss 365,880

11.1% Return on Equity 15.5%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235644 HICKORY RIDGE OF TEMPERANCE

Proprietary - Corporation

HICKORY RIDGE OF TEMPERANCE 12/31/2018 365 Days Settled

TEMPERANCE, MI 48182

CR Beds 74 POS Beds 0

MONROE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 89.0%

Balance Sheet

Income Statement

Length of Stay 97.4

Current Assets 777,026

Total Charges 13,281,438

Average Wages 17.84

Fixed Assets 497,348

Contract Allowance 4,578,993

34.5% Skilled Nursing 62.1%

Other Assets 3,368

Operating Revenue 8,702,445

65.5% Ancillary Service 37.9%

Total Assets 1,277,742

Operating Expense 9,053,631

104.0% Current Ratio (50.6)

Current Liabilities -15,347

Operating Margin -351,186

-4.0% Days to Collect 59.0

Long Term Liabilities 268,824

Other Income 11,410

0.1% Avg Payment Days 0.8

Total Equity 1,024,265

Other Expense 0

0.0% Depreciation Rate 94.1%

Total Liab. and Equity 1,277,742

Net Profit or Loss (339,776)

-3.9% Return on Equity -33.2%

235522 HILLCREST NURSING AND REHABILITATION COMMUNITY

Proprietary - Corporation

HILLCREST NURSING AND REHABILITATION COMMUNITY 12/31/2018 365 Days Settled

NORTH MUSKEGON, MI 49445

CR Beds 39 POS Beds 0

MUSKEGON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 95.6%

Balance Sheet

Income Statement

Length of Stay 136.0

Current Assets 4,628,058

Total Charges 4,902,398

Average Wages 19.39

Fixed Assets 362,139

Contract Allowance 1,523,277

31.1% Skilled Nursing 79.2%

Other Assets 32,229

Operating Revenue 3,379,121

68.9% Ancillary Service 20.8%

Total Assets 5,022,426

Operating Expense 3,227,403

95.5% Current Ratio 9.3

Current Liabilities 495,981

Operating Margin 151,718

4.5% Days to Collect 359.6

Long Term Liabilities 0

Other Income 473,345

14.0% Avg Payment Days 32.4

Total Equity 4,526,445

Other Expense 0

0.0% Depreciation Rate 51.4%

Total Liab. and Equity 5,022,426

Net Profit or Loss 607,437

18.0% Return on Equity 13.4%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235197 HILLSDALE CO MEDICAL CARE FACI

Government - County

HILLSDALE CO MEDICAL CARE FACI 12/31/2018 365 Days Settled

HILLSDALE, MI 49242

CR Beds 170 POS Beds 0

HILLSDALE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 98.2%

Balance Sheet

Income Statement

Length of Stay 761.4

Current Assets 5,875,196

Total Charges 19,238,006

Average Wages 20.55

Fixed Assets 10,054,421

Contract Allowance 1,662,459

8.6% Skilled Nursing 95.3%

Other Assets 0

Operating Revenue 17,575,547

91.4% Ancillary Service 4.7%

Total Assets 15,929,617

Operating Expense 20,155,767

114.7% Current Ratio 2.6

Current Liabilities 2,250,630

Operating Margin -2,580,220

-14.7% Days to Collect 31.7

Long Term Liabilities 0

Other Income 3,745,520

21.3% Avg Payment Days 26.8

Total Equity 13,678,987

Other Expense 0

0.0% Depreciation Rate 2.9%

Total Liab. and Equity 15,929,617

Net Profit or Loss 1,176,478

6.7% Return on Equity 8.6%

235435 HOLLAND HOME - FULTON MANOR

Nonprofit - Other

HOLLAND HOME - FULTON MANOR 2/13/2018 44 Days Settled*

GRAND RAPIDS, MI 49503

CR Beds 347 POS Beds 0

KENT

Key Performance Ind.

NGS (WI)

Occupancy Rate 43.6%

Balance Sheet

Income Statement

Length of Stay 391.2

Current Assets 3,526,935

Total Charges 923,970

Average Wages 16.23

Fixed Assets 3,703,276

Contract Allowance 205,416

22.2% Skilled Nursing 8.0%

Other Assets 0

Operating Revenue 718,554

77.8% Ancillary Service 0.6%

Total Assets 7,230,211

Operating Expense 1,144,751

159.3% Current Ratio 8.1

Current Liabilities 437,327

Operating Margin -426,197

-59.3% Days to Collect 67.8

Long Term Liabilities 0

Other Income 27,626

3.8% Avg Payment Days 0.0

Total Equity 6,792,884

Other Expense 0

0.0% Depreciation Rate 0.7%

Total Liab. and Equity 7,230,211

Net Profit or Loss (398,798)

-55.5% Return on Equity -5.9%

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235440 HOLLAND HOME - RAYBROOK MANOR				Proprietary - Other	
HOLLAND HOME - RAYBROOK MANOR		12/31/2018 365 Days Settled			
GRAND RAPIDS, MI 49546		CR Beds 366 POS Beds 0			
KENT		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		74.8%	
Balance Sheet		Income Statement		Length of Stay 440.3	
Current Assets	946,694	Total Charges	21,449,724	Average Wages 17.70	
Fixed Assets	20,115,323	Contract Allowance	2,515,147	11.7%	Skilled Nursing 50.3%
Other Assets	449,500	Operating Revenue	18,934,577	88.3%	Ancillary Service 4.3%
Total Assets	21,511,517	Operating Expense	16,527,393	87.3%	Current Ratio (4.5)
Current Liabilities	-211,515	Operating Margin	2,407,184	12.7%	Days to Collect 17.5
Long Term Liabilities	18,705,000	Other Income	335,915	1.8%	Avg Payment Days 1.6
Total Equity	3,018,032	Other Expense	0	0.0%	Depreciation Rate 6.5%
Total Liab. and Equity	21,511,517	Net Profit or Loss	2,692,382	14.2%	Return on Equity 89.2%

235540 HOLLAND HOME BRETON REHABILITATION & LIVING CENTRE				Nonprofit - Other	
HOLLAND HOME BRETON REHABILITATION & LIVING CENTRE		12/31/2018 365 Days Settled			
GRAND RAPIDS, MI 49512		CR Beds 58 POS Beds 0			
KENT		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		93.2%	
Balance Sheet		Income Statement		Length of Stay 122.6	
Current Assets	473,104	Total Charges	7,289,389	Average Wages 20.30	
Fixed Assets	3,715,603	Contract Allowance	1,108,635	15.2%	Skilled Nursing 84.2%
Other Assets	0	Operating Revenue	6,180,754	84.8%	Ancillary Service 15.8%
Total Assets	4,188,707	Operating Expense	5,508,004	89.1%	Current Ratio (3.8)
Current Liabilities	-124,372	Operating Margin	672,750	10.9%	Days to Collect 26.7
Long Term Liabilities	0	Other Income	50,369	0.8%	Avg Payment Days 0.0
Total Equity	4,313,079	Other Expense	0	0.0%	Depreciation Rate 3.9%
Total Liab. and Equity	4,188,707	Net Profit or Loss	594,976	9.6%	Return on Equity 13.8%

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235279 HOLT SENIOR CARE AND REHAB CENTER, L L C					Proprietary - Corporation	
HOLT SENIOR CARE AND REHAB CENTER, L L C		12/31/2018 365 Days Settled				
HOLT, MI 48842				CR Beds 101	POS Beds 0	
INGHAM				Key Performanace Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	85.0%	
Balance Sheet		Income Statement		Length of Stay	92.1	
Current Assets	3,747,288	Total Charges	13,337,340	Average Wages	20.44	
Fixed Assets	609,899	Contract Allowance	1,769,383	13.3% Skilled Nursing	69.5%	
Other Assets	1,195,098	Operating Revenue	11,567,957	86.7% Ancillary Service	30.5%	
Total Assets	5,552,285	Operating Expense	10,841,764	93.7% Current Ratio	4.4	
Current Liabilities	847,407	Operating Margin	726,193	6.3% Days to Collect	41.0	
Long Term Liabilities	1,133,014	Other Income	344,038	3.0% Avg Payment Days	23.3	
Total Equity	3,571,864	Other Expense	0	0.0% Depreciation Rate	45.4%	
Total Liab. and Equity	5,552,285	Net Profit or Loss	960,405	8.3% Return on Equity	26.9%	

235228 HOPE HEALTHCARE CENTER					Proprietary - Corporation	
HOPE HEALTHCARE CENTER		9/30/2018 365 Days Settled				
WESTLAND, MI 48185				CR Beds 142	POS Beds 0	
WAYNE				Key Performanace Ind.		
TRAILBLAZER (OKLAHOMA)				Occupancy Rate	55.4%	
Balance Sheet		Income Statement		Length of Stay	95.0	
Current Assets	321,209	Total Charges	23,591,447	Average Wages	24.47	
Fixed Assets	137,228	Contract Allowance	16,878,742	71.5% Skilled Nursing	93.9%	
Other Assets	14,459	Operating Revenue	6,712,705	28.5% Ancillary Service	6.1%	
Total Assets	472,896	Operating Expense	7,761,936	115.6% Current Ratio	0.2	
Current Liabilities	1,583,683	Operating Margin	-1,049,231	-15.6% Days to Collect	13.8	
Long Term Liabilities	-568,043	Other Income	4,265	0.1% Avg Payment Days	50.8	
Total Equity	-542,744	Other Expense	0	0.0% Depreciation Rate	32.5%	
Total Liab. and Equity	472,896	Net Profit or Loss	(1,044,966)	-15.6% Return on Equity	192.5%	

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235031 HOUGHTON CO MED CARE FACILITY

Government - County

HOUGHTON CO MED CARE FACILITY

9/30/2018 365 Days Settled

HANCOCK, MI 49930

CR Beds 197 POS Beds 0

HOUGHTON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 87.4%

Balance Sheet

Income Statement

Length of Stay 223.7

Current Assets 16,002,742

Total Charges 19,826,132

Average Wages 20.54

Fixed Assets 14,429,974

Contract Allowance 438,730

2.2% Skilled Nursing 93.5%

Other Assets 2,590,403

Operating Revenue 19,387,402

97.8% Ancillary Service 6.5%

Total Assets 33,023,119

Operating Expense 23,324,014

120.3% Current Ratio 5.3

Current Liabilities 3,020,122

Operating Margin -3,936,612

-20.3% Days to Collect 48.8

Long Term Liabilities 4,170,075

Other Income 5,086,854

26.2% Avg Payment Days 53.7

Total Equity 25,832,922

Other Expense 0

0.0% Depreciation Rate 3.6%

Total Liab. and Equity 33,023,119

Net Profit or Loss 680,963

3.5% Return on Equity 2.6%

235056 HOYT NURSING & REHAB CENTRE

Proprietary - Corporation

HOYT NURSING & REHAB CENTRE

12/31/2018 365 Days Settled

SAGINAW, MI 48602

CR Beds 128 POS Beds 0

SAGINAW

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 84.5%

Balance Sheet

Income Statement

Length of Stay 147.9

Current Assets 1,317,678

Total Charges 14,270,910

Average Wages 18.84

Fixed Assets 363,617

Contract Allowance 2,103,563

14.7% Skilled Nursing 77.6%

Other Assets 0

Operating Revenue 12,167,347

85.3% Ancillary Service 22.4%

Total Assets 1,681,295

Operating Expense 12,287,348

101.0% Current Ratio 1.6

Current Liabilities 845,276

Operating Margin -120,001

-1.0% Days to Collect 42.6

Long Term Liabilities 14,090

Other Income 231,092

1.9% Avg Payment Days 24.2

Total Equity 821,929

Other Expense 0

0.0% Depreciation Rate 128.3%

Total Liab. and Equity 1,681,295

Net Profit or Loss (24,555)

-0.2% Return on Equity -3.0%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235028 HURON CO MED CARE FACILITY

Government - County

HURON CO MED CARE FACILITY 12/31/2018 365 Days Settled

BAD AXE, MI 48413

CR Beds 112 POS Beds 0

HURON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 88.9%

Balance Sheet

Income Statement

Length of Stay 172.3

Current Assets	5,380,392	Total Charges	13,714,230	Average Wages	20.14
Fixed Assets	7,147,290	Contract Allowance	151,550	1.1% Skilled Nursing	83.1%
Other Assets	2,670,270	Operating Revenue	13,562,680	98.9% Ancillary Service	16.9%
Total Assets	15,197,952	Operating Expense	14,891,563	109.8% Current Ratio	2.2
Current Liabilities	2,417,249	Operating Margin	-1,328,883	-9.8% Days to Collect	59.8
Long Term Liabilities	10,147,062	Other Income	964,264	7.1% Avg Payment Days	21.7
Total Equity	2,633,641	Other Expense	0	0.0% Depreciation Rate	2.8%
Total Liab. and Equity	15,197,952	Net Profit or Loss	(433,906)	-3.2% Return on Equity	-16.5%

235592 HURON WOODS NURSING CENTER

Proprietary - Corporation

HURON WOODS NURSING CENTER 12/31/2018 365 Days Settled

KAWKAWLIN, MI 48631

CR Beds 60 POS Beds 0

BAY

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 92.9%

Balance Sheet

Income Statement

Length of Stay 143.3

Current Assets	1,476,633	Total Charges	7,721,136	Average Wages	19.07
Fixed Assets	181,040	Contract Allowance	1,941,838	25.1% Skilled Nursing	77.2%
Other Assets	0	Operating Revenue	5,779,298	74.9% Ancillary Service	22.8%
Total Assets	1,657,673	Operating Expense	6,120,571	105.9% Current Ratio	2.3
Current Liabilities	651,009	Operating Margin	-341,273	-5.9% Days to Collect	41.7
Long Term Liabilities	4,785	Other Income	778,843	13.5% Avg Payment Days	38.8
Total Equity	1,001,879	Other Expense	0	0.0% Depreciation Rate	59.6%
Total Liab. and Equity	1,657,673	Net Profit or Loss	375,170	6.5% Return on Equity	37.4%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235648 IHM SENIOR LIVING COMMUNITY

Nonprofit - Church

IHM SENIOR LIVING COMMUNITY

6/30/2018 181 Days Settled

MONROE, MI 48162

CR Beds 116 POS Beds 0

MONROE

WPS MI

Key Performance Ind.

Occupancy Rate 48.9%

Length of Stay 64.8

Average Wages 47.11

9.2% Skilled Nursing 46.5%

90.8% Ancillary Service 13.1%

132.5% Current Ratio 1.0

-32.5% Days to Collect 53.3

32.6% Avg Payment Days 46.1

0.0% Depreciation Rate 690.8%

0.1% Return on Equity 3.6%

Balance Sheet

Income Statement

Current Assets 1,815,466 Total Charges 6,276,400

Fixed Assets 151,471 Contract Allowance 576,569

Other Assets 0 Operating Revenue 5,699,831

Total Assets 1,966,937 Operating Expense 7,549,517

Current Liabilities 1,767,178 Operating Margin -1,849,686

Long Term Liabilities 0 Other Income 1,856,821

Total Equity 199,759 Other Expense 0

Total Liab. and Equity 1,966,937 Net Profit or Loss 7,135

235514 IMPERIAL, A VILLA CENTER

Proprietary - Corporation

IMPERIAL, A VILLA CENTER

12/31/2018 365 Days Settled

DEARBORN HEIGHTS, MI 48125

CR Beds 265 POS Beds 0

WAYNE

NATIONAL GOVERNMENT SERVICES

Key Performance Ind.

Occupancy Rate 89.5%

Length of Stay 129.9

Average Wages 18.28

29.3% Skilled Nursing 80.1%

70.7% Ancillary Service 19.9%

98.1% Current Ratio 1.4

1.9% Days to Collect 49.1

1.9% Avg Payment Days 31.3

0.0% Depreciation Rate 54.1%

-0.4% Return on Equity 212.4%

Balance Sheet

Income Statement

Current Assets 2,305,214 Total Charges 29,910,804

Fixed Assets 1,203,718 Contract Allowance 8,769,446

Other Assets 0 Operating Revenue 21,141,358

Total Assets 3,508,932 Operating Expense 20,732,320

Current Liabilities 1,605,016 Operating Margin 409,038

Long Term Liabilities 1,946,000 Other Income 411,804

Total Equity -42,084 Other Expense 0

Total Liab. and Equity 3,508,932 Net Profit or Loss (89,374)

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235015 INGHAM COUNTY MEDICAL CARE FAC

Government - County

INGHAM COUNTY MEDICAL CARE FAC 12/31/2018 365 Days Settled

OKEMOS, MI 48864

CR Beds 236 POS Beds 0

INGHAM

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 94.0%

Balance Sheet

Income Statement

Length of Stay 112.3

Current Assets 17,999,286

Total Charges 33,627,232

Average Wages 23.41

Fixed Assets 24,560,963

Contract Allowance 5,163,978

15.4% Skilled Nursing 90.5%

Other Assets 6,823,108

Operating Revenue 28,463,254

84.6% Ancillary Service 9.5%

Total Assets 49,383,357

Operating Expense 28,385,204

99.7% Current Ratio 2.6

Current Liabilities 6,819,759

Operating Margin 78,050

0.3% Days to Collect 31.1

Long Term Liabilities 9,552,604

Other Income 959,327

3.4% Avg Payment Days 50.5

Total Equity 33,010,994

Other Expense 0

0.0% Depreciation Rate 2.4%

Total Liab. and Equity 49,383,357

Net Profit or Loss 859,061

3.0% Return on Equity 2.6%

235548 INN AT FREEDOM VILLAGE, THE

Proprietary - Partnership

INN AT FREEDOM VILLAGE, THE 12/31/2018 365 Days Settled

HOLLAND, MI 49423

CR Beds 112 POS Beds 0

OTTAWA

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 99.2%

Balance Sheet

Income Statement

Length of Stay 84.5

Current Assets 19,990,721

Total Charges 6,737,138

Average Wages 17.36

Fixed Assets 63,332,513

Contract Allowance -17,015,784

-252.6% Skilled Nursing 51.4%

Other Assets 13,450

Operating Revenue 23,752,922

352.6% Ancillary Service 31.0%

Total Assets 83,336,684

Operating Expense 29,785,148

125.4% Current Ratio 0.5

Current Liabilities 40,630,997

Operating Margin -6,032,226

-25.4% Days to Collect 35.3

Long Term Liabilities 64,652,341

Other Income 3,173,732

13.4% Avg Payment Days 106.7

Total Equity -21,946,654

Other Expense 0

0.0% Depreciation Rate 13.1%

Total Liab. and Equity 83,336,684

Net Profit or Loss (2,858,494)

-12.0% Return on Equity 13.0%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235011 IOSCO CO MEDICAL CARE FACILITY

Government - County

IOSCO CO MEDICAL CARE FACILITY 12/31/2018 365 Days Settled

TAWAS CITY, MI 48763

CR Beds 73 POS Beds 0

IOSCO

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 85.5%

Balance Sheet

Income Statement

Length of Stay 146.0

Current Assets 6,918,083

Total Charges 8,513,498

Average Wages 15.78

Fixed Assets 5,643,497

Contract Allowance 995,004

11.7% Skilled Nursing 92.1%

Other Assets 29,537

Operating Revenue 7,518,494

88.3% Ancillary Service 7.9%

Total Assets 12,591,117

Operating Expense 7,974,892

106.1% Current Ratio 4.8

Current Liabilities 1,440,180

Operating Margin -456,398

-6.1% Days to Collect 23.1

Long Term Liabilities -340,998

Other Income 712,696

9.5% Avg Payment Days 28.7

Total Equity 11,491,935

Other Expense 0

0.0% Depreciation Rate 3.3%

Total Liab. and Equity 12,591,117

Net Profit or Loss 210,744

2.8% Return on Equity 1.8%

235257 IRON CO MEDICAL CARE FACILITY

Government - County

IRON CO MEDICAL CARE FACILITY 12/31/2018 365 Days Settled

CRYSTAL FALLS, MI 49920

CR Beds 200 POS Beds 0

IRON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 87.0%

Balance Sheet

Income Statement

Length of Stay 219.8

Current Assets 6,568,617

Total Charges 23,024,623

Average Wages 20.27

Fixed Assets 20,196,945

Contract Allowance 644,804

2.8% Skilled Nursing 92.6%

Other Assets 9,055,702

Operating Revenue 22,379,819

97.2% Ancillary Service 7.4%

Total Assets 35,821,264

Operating Expense 22,659,288

101.2% Current Ratio 2.0

Current Liabilities 3,332,305

Operating Margin -279,469

-1.2% Days to Collect 32.5

Long Term Liabilities 21,538,747

Other Income 844,533

3.8% Avg Payment Days 45.1

Total Equity 10,950,212

Other Expense 0

0.0% Depreciation Rate 3.3%

Total Liab. and Equity 35,821,264

Net Profit or Loss 458,865

2.1% Return on Equity 4.2%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235601 IRON RIVER CARE CENTER					Proprietary - Corporation	
IRON RIVER CARE CENTER		12/31/2018 365 Days Settled				
IRON RIVER, MI 49935				CR Beds 69	POS Beds 0	
IRON		Key Performanace Ind.				
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	73.0%	
Balance Sheet		Income Statement		Length of Stay		238.8
Current Assets	443,758	Total Charges	5,573,252	Average Wages		18.55
Fixed Assets	52,155	Contract Allowance	1,739,349	31.2%	Skilled Nursing	93.6%
Other Assets	13,047	Operating Revenue	3,833,903	68.8%	Ancillary Service	6.4%
Total Assets	508,960	Operating Expense	4,253,159	110.9%	Current Ratio	0.9
Current Liabilities	501,505	Operating Margin	-419,256	-10.9%	Days to Collect	35.4
Long Term Liabilities	972,980	Other Income	14,166	0.4%	Avg Payment Days	11.5
Total Equity	-965,525	Other Expense	0	0.0%	Depreciation Rate	67.9%
Total Liab. and Equity	508,960	Net Profit or Loss	(405,090)	-10.6%	Return on Equity	42.0%

235037 ISABELLA CO MEDICAL CARE FACIL					Government - City-County	
ISABELLA CO MEDICAL CARE FACIL		9/30/2018 365 Days Settled				
MOUNT PLEASANT, MI 48858				CR Beds 100	POS Beds 0	
ISABELLA		Key Performanace Ind.				
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	94.3%	
Balance Sheet		Income Statement		Length of Stay		81.6
Current Assets	6,452,342	Total Charges	16,067,623	Average Wages		20.69
Fixed Assets	11,990,445	Contract Allowance	2,733,593	17.0%	Skilled Nursing	65.9%
Other Assets	2,623,762	Operating Revenue	13,334,030	83.0%	Ancillary Service	33.1%
Total Assets	21,066,549	Operating Expense	14,066,436	105.5%	Current Ratio	3.6
Current Liabilities	1,811,860	Operating Margin	-732,406	-5.5%	Days to Collect	81.3
Long Term Liabilities	2,164,339	Other Income	1,449,323	10.9%	Avg Payment Days	33.2
Total Equity	17,090,350	Other Expense	0	0.0%	Depreciation Rate	3.2%
Total Liab. and Equity	21,066,549	Net Profit or Loss	549,290	4.1%	Return on Equity	3.2%

SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235019 JACKSON COUNTY MEDICAL CARE FACILITY

Government - County

JACKSON COUNTY MEDICAL CARE
FACILITY

12/31/2018 365 Days Settled

JACKSON, MI 49201

CR Beds 194 POS Beds 0

JACKSON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 91.2%

Balance Sheet

Income Statement

Length of Stay 198.1

Current Assets 7,800,960

Total Charges 23,555,809

Average Wages 20.97

Fixed Assets 13,592,617

Contract Allowance 3,847,740

16.3% Skilled Nursing 90.6%

Other Assets 17,745,096

Operating Revenue 19,708,069

83.7% Ancillary Service 9.4%

Total Assets 39,138,673

Operating Expense 20,756,080

105.3% Current Ratio 4.9

Current Liabilities 1,604,349

Operating Margin -1,048,011

-5.3% Days to Collect 32.4

Long Term Liabilities 30,379,976

Other Income 3,048,449

15.5% Avg Payment Days 20.0

Total Equity 7,154,348

Other Expense 0

0.0% Depreciation Rate 4.0%

Total Liab. and Equity 39,138,673

Net Profit or Loss 2,000,438

10.2% Return on Equity 28.0%

235628 JAMIESON NURSING HOME

Proprietary - Corporation

JAMIESON NURSING HOME

6/30/2018 365 Days Settled

HARRISVILLE, MI 48740

CR Beds 39 POS Beds 0

ALCONA

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 64.5%

Balance Sheet

Income Statement

Length of Stay 367.2

Current Assets 327,670

Total Charges 1,336,791

Average Wages 16.09

Fixed Assets 322,053

Contract Allowance 76,324

5.7% Skilled Nursing 94.3%

Other Assets 45,500

Operating Revenue 1,260,467

94.3% Ancillary Service 5.7%

Total Assets 695,223

Operating Expense 1,262,031

100.1% Current Ratio 1.1

Current Liabilities 294,980

Operating Margin -1,564

-0.1% Days to Collect 18.5

Long Term Liabilities 207,965

Other Income 210

0.0% Avg Payment Days 16.8

Total Equity 192,278

Other Expense 0

0.0% Depreciation Rate 3.4%

Total Liab. and Equity 695,223

Net Profit or Loss (1,354)

-0.1% Return on Equity -0.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235519 KING NURSING & REHABILITATION COMMUNITY

Proprietary - Corporation

KING NURSING & REHABILITATION
COMMUNITY

12/31/2018 365 Days Settled

HOUGHTON LAKE, MI 48629

CR Beds 61 POS Beds 0

ROSCOMMON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 85.4%

Balance Sheet

Income Statement

Length of Stay 102.2

Current Assets 7,140,092

Total Charges 6,854,095

Average Wages 17.32

Fixed Assets 356,410

Contract Allowance 2,412,746

35.2% Skilled Nursing 73.1%

Other Assets 57,680

Operating Revenue 4,441,349

64.8% Ancillary Service 26.9%

Total Assets 7,554,182

Operating Expense 4,520,398

101.8% Current Ratio 10.5

Current Liabilities 679,722

Operating Margin -79,049

-1.8% Days to Collect 426.4

Long Term Liabilities 0

Other Income 475,691

10.7% Avg Payment Days 26.9

Total Equity 6,874,460

Other Expense 0

0.0% Depreciation Rate 76.4%

Total Liab. and Equity 7,554,182

Net Profit or Loss 343,429

7.7% Return on Equity 5.0%

235343 KITH HAVEN

Proprietary - Corporation

KITH HAVEN

12/31/2018 365 Days Settled

FLINT, MI 48504

CR Beds 159 POS Beds 0

GENESEE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 88.3%

Balance Sheet

Income Statement

Length of Stay 355.8

Current Assets 2,341,662

Total Charges 18,806,861

Average Wages 18.55

Fixed Assets 764,450

Contract Allowance 4,441,639

23.6% Skilled Nursing 91.1%

Other Assets 9,050

Operating Revenue 14,365,222

76.4% Ancillary Service 8.9%

Total Assets 3,115,162

Operating Expense 15,605,984

108.6% Current Ratio 8.5

Current Liabilities 274,604

Operating Margin -1,240,762

-8.6% Days to Collect 72.2

Long Term Liabilities -7,026,543

Other Income 45,158

0.3% Avg Payment Days 11.9

Total Equity 9,867,101

Other Expense 0

0.0% Depreciation Rate 100.4%

Total Liab. and Equity 3,115,162

Net Profit or Loss (1,195,604)

-8.3% Return on Equity -12.1%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235320 LAHSER HILLS CARE CENTRE				Proprietary - Corporation	
LAHSER HILLS CARE CENTRE		12/31/2018 365 Days Settled			
SOUTHFIELD, MI 48034		CR Beds 143 POS Beds 0			
OAKLAND		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.3%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets	1,344,838	Total Charges	17,498,393	Average Wages	116.4
Fixed Assets	360,903	Contract Allowance	3,051,513	17.4% Skilled Nursing	80.3%
Other Assets	0	Operating Revenue	14,446,880	82.6% Ancillary Service	19.7%
Total Assets	1,705,741	Operating Expense	14,273,376	98.8% Current Ratio	2.7
Current Liabilities	491,875	Operating Margin	173,504	1.2% Days to Collect	41.7
Long Term Liabilities	0	Other Income	522,717	3.6% Avg Payment Days	17.2
Total Equity	1,213,866	Other Expense	0	0.0% Depreciation Rate	41.7%
Total Liab. and Equity	1,705,741	Net Profit or Loss	560,923	3.9% Return on Equity	46.2%

235481 LAKE ORION NURSING CENTER				Proprietary - Other	
LAKE ORION NURSING CENTER		9/30/2018 365 Days Settled			
LAKE ORION, MI 48362		CR Beds 120 POS Beds 0			
OAKLAND		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		91.9%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets	8,385,121	Total Charges	15,759,596	Average Wages	20.82
Fixed Assets	2,336,700	Contract Allowance	3,540,239	22.5% Skilled Nursing	76.6%
Other Assets	100,344	Operating Revenue	12,219,357	77.5% Ancillary Service	23.4%
Total Assets	10,822,165	Operating Expense	11,667,854	95.5% Current Ratio	(0.9)
Current Liabilities	-9,193,000	Operating Margin	551,503	4.5% Days to Collect	46.6
Long Term Liabilities	0	Other Income	32,364	0.3% Avg Payment Days	32.1
Total Equity	20,015,165	Other Expense	0	0.0% Depreciation Rate	7.3%
Total Liab. and Equity	10,822,165	Net Profit or Loss	565,235	4.6% Return on Equity	2.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235116 LAKE WOODS NURSING & REHABILITATION CENTER				Proprietary - Corporation		
LAKE WOODS NURSING & REHABILITATION CENTER		12/31/2018 365 Days Settled				
MUSKEGON, MI 49442				CR Beds 90	POS Beds 0	
MUSKEGON		Key Performanace Ind.				
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	92.7%	
Balance Sheet		Income Statement		Length of Stay	211.5	
Current Assets	1,564,670	Total Charges	10,015,258	Average Wages	16.96	
Fixed Assets	441,312	Contract Allowance	3,426,734	34.2%	Skilled Nursing	86.7%
Other Assets	0	Operating Revenue	6,588,524	65.8%	Ancillary Service	13.3%
Total Assets	2,005,982	Operating Expense	7,000,937	106.3%	Current Ratio	2.1
Current Liabilities	752,121	Operating Margin	-412,413	-6.3%	Days to Collect	45.0
Long Term Liabilities	0	Other Income	942,269	14.3%	Avg Payment Days	43.3
Total Equity	1,253,861	Other Expense	0	0.0%	Depreciation Rate	42.3%
Total Liab. and Equity	2,005,982	Net Profit or Loss	429,516	6.5%	Return on Equity	34.3%

235589 LAKELAND CENTER (THE)				Proprietary - Partnership		
LAKELAND CENTER (THE)		12/31/2018 365 Days Settled				
SOUTHFIELD, MI 48034				CR Beds 91	POS Beds 0	
OAKLAND		Key Performanace Ind.				
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	89.5%	
Balance Sheet		Income Statement		Length of Stay	63.4	
Current Assets	3,601,415	Total Charges	29,444,433	Average Wages	24.22	
Fixed Assets	5,057,269	Contract Allowance	16,536,921	56.2%	Skilled Nursing	69.1%
Other Assets	0	Operating Revenue	12,907,512	43.8%	Ancillary Service	30.9%
Total Assets	8,658,684	Operating Expense	12,840,663	99.5%	Current Ratio	0.5
Current Liabilities	7,876,996	Operating Margin	66,849	0.5%	Days to Collect	84.6
Long Term Liabilities	0	Other Income	118,267	0.9%	Avg Payment Days	15.8
Total Equity	781,688	Other Expense	0	0.0%	Depreciation Rate	19.0%
Total Liab. and Equity	8,658,684	Net Profit or Loss	96,522	0.7%	Return on Equity	12.3%

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235547 LAKEPOINTE SENIOR CARE AND REHAB CENTER, L L C

Proprietary - Corporation

LAKEPOINTE SENIOR CARE AND REHAB CENTER, L L C 12/31/2018 365 Days Settled

CLINTON TOWNSHIP, MI 48036

CR Beds 134 POS Beds 0

MACOMB

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 95.8%

Balance Sheet

Income Statement

Length of Stay 121.7

Current Assets 1,433,742

Total Charges 17,141,240

Average Wages 19.73

Fixed Assets 1,096,984

Contract Allowance 3,149,472

18.4% Skilled Nursing 77.1%

Other Assets 0

Operating Revenue 13,991,768

81.6% Ancillary Service 22.9%

Total Assets 2,530,726

Operating Expense 13,383,188

95.7% Current Ratio 1.6

Current Liabilities 922,867

Operating Margin 608,580

4.3% Days to Collect 55.6

Long Term Liabilities 0

Other Income 494,442

3.5% Avg Payment Days 17.2

Total Equity 1,607,859

Other Expense 0

0.0% Depreciation Rate 29.8%

Total Liab. and Equity 2,530,726

Net Profit or Loss 630,669

4.5% Return on Equity 39.2%

235719 LAKESIDE MANOR NURSING AND REHABILITATION CENTER

Proprietary - Corporation

LAKESIDE MANOR NURSING AND REHABILITATION CENTER 12/31/2018 365 Days Settled

STERLING HEIGHTS, MI 48313

CR Beds 66 POS Beds 0

MACOMB

Key Performance Ind.

WPS MI

Occupancy Rate 45.5%

Balance Sheet

Income Statement

Length of Stay 40.0

Current Assets 906,963

Total Charges 6,598,823

Average Wages 20.90

Fixed Assets 674,209

Contract Allowance 2,084,438

31.6% Skilled Nursing 58.5%

Other Assets 0

Operating Revenue 4,514,385

68.4% Ancillary Service 41.5%

Total Assets 1,581,172

Operating Expense 4,228,233

93.7% Current Ratio 0.9

Current Liabilities 1,039,254

Operating Margin 286,152

6.3% Days to Collect 68.3

Long Term Liabilities 211,334

Other Income 0

0.0% Avg Payment Days 81.9

Total Equity 330,584

Other Expense 0

0.0% Depreciation Rate 109.3%

Total Liab. and Equity 1,581,172

Net Profit or Loss 235,622

5.2% Return on Equity 71.3%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235515 LAKEVIEW MANOR HEALTHCARE CENTER

Proprietary - Corporation

LAKEVIEW MANOR HEALTHCARE CENTER 12/31/2018 365 Days Settled

TAWAS CITY, MI 48763

CR Beds 60 POS Beds 0

IOSCO

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 92.6%

Balance Sheet

Income Statement

Length of Stay 184.3

Current Assets	603,843	Total Charges	8,641,322	Average Wages	17.01
Fixed Assets	362,812	Contract Allowance	2,750,041	31.8% Skilled Nursing	76.7%
Other Assets	5,637	Operating Revenue	5,891,281	68.2% Ancillary Service	23.3%
Total Assets	972,292	Operating Expense	5,887,475	99.9% Current Ratio	2.2
Current Liabilities	272,936	Operating Margin	3,806	0.1% Days to Collect	51.1
Long Term Liabilities	-3,937,212	Other Income	6,895	0.1% Avg Payment Days	8.7
Total Equity	4,636,568	Other Expense	0	0.0% Depreciation Rate	55.6%
Total Liab. and Equity	972,292	Net Profit or Loss	10,701	0.2% Return on Equity	0.2%

235058 LAPEER COUNTY MEDICAL CARE FAC

Government - County

LAPEER COUNTY MEDICAL CARE FAC 12/31/2018 365 Days Settled

LAPEER, MI 48446

CR Beds 202 POS Beds 0

LAPEER

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 99.2%

Balance Sheet

Income Statement

Length of Stay 341.9

Current Assets	4,733,127	Total Charges	26,484,894	Average Wages	18.95
Fixed Assets	19,683,534	Contract Allowance	181,229	0.7% Skilled Nursing	81.7%
Other Assets	738,357	Operating Revenue	26,303,665	99.3% Ancillary Service	18.3%
Total Assets	25,155,018	Operating Expense	27,632,254	105.1% Current Ratio	0.9
Current Liabilities	5,387,992	Operating Margin	-1,328,589	-5.1% Days to Collect	49.6
Long Term Liabilities	8,648,936	Other Income	1,024,963	3.9% Avg Payment Days	65.0
Total Equity	11,118,090	Other Expense	0	0.0% Depreciation Rate	3.3%
Total Liab. and Equity	25,155,018	Net Profit or Loss	(303,626)	-1.2% Return on Equity	-2.7%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235299 LAURELS OF BEDFORD (THE)

Proprietary - Corporation

LAURELS OF BEDFORD (THE)

12/31/2018 365 Days Settled

BATTLE CREEK, MI 49017

CR Beds 123 POS Beds 0

CALHOUN

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 76.6%

Balance Sheet

Income Statement

Length of Stay 96.1

Current Assets 2,245,436

Total Charges 14,170,371

Average Wages 22.54

Fixed Assets 621,756

Contract Allowance 3,591,835

25.3% Skilled Nursing 69.3%

Other Assets 0

Operating Revenue 10,578,536

74.7% Ancillary Service 26.3%

Total Assets 2,867,192

Operating Expense 11,099,549

104.9% Current Ratio 2.4

Current Liabilities 922,211

Operating Margin -521,013

-4.9% Days to Collect 28.4

Long Term Liabilities 249,888

Other Income 5,671

0.1% Avg Payment Days 30.3

Total Equity 1,695,093

Other Expense 0

0.0% Depreciation Rate 255.4%

Total Liab. and Equity 2,867,192

Net Profit or Loss (515,342)

-4.9% Return on Equity -30.4%

235636 LAURELS OF CARSON CITY

Proprietary - Corporation

LAURELS OF CARSON CITY

12/31/2018 365 Days Settled

CARSON CITY, MI 48811

CR Beds 82 POS Beds 0

MONTCALM

Key Performance Ind.

WPS MI

Occupancy Rate 85.9%

Balance Sheet

Income Statement

Length of Stay 69.3

Current Assets 20,272,305

Total Charges 10,317,326

Average Wages 20.08

Fixed Assets 92,907

Contract Allowance 2,635,778

25.5% Skilled Nursing 69.5%

Other Assets 0

Operating Revenue 7,681,548

74.5% Ancillary Service 27.5%

Total Assets 20,365,212

Operating Expense 7,915,158

103.0% Current Ratio (402.4)

Current Liabilities -50,382

Operating Margin -233,610

-3.0% Days to Collect 48.5

Long Term Liabilities 0

Other Income 7,349

0.1% Avg Payment Days (2.3)

Total Equity 20,415,594

Other Expense 0

0.0% Depreciation Rate 641.1%

Total Liab. and Equity 20,365,212

Net Profit or Loss (226,261)

-2.9% Return on Equity -1.1%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235302 LAURELS OF COLDWATER,THE					Proprietary - Corporation	
LAURELS OF COLDWATER,THE		12/31/2018 365 Days Settled				
COLDWATER, MI 49036		CR Beds 169 POS Beds 0				
BRANCH		Key Performanace Ind.				
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		78.8%		
Balance Sheet		Income Statement		Length of Stay 101.3		
Current Assets	716,457	Total Charges	15,021,814	Average Wages	20.41	
Fixed Assets	508,067	Contract Allowance	3,024,363	20.1% Skilled Nursing	75.6%	
Other Assets	0	Operating Revenue	11,997,451	79.9% Ancillary Service	22.8%	
Total Assets	1,224,524	Operating Expense	13,087,899	109.1% Current Ratio	0.3	
Current Liabilities	2,059,502	Operating Margin	-1,090,448	-9.1% Days to Collect	15.8	
Long Term Liabilities	190,670	Other Income	1	0.0% Avg Payment Days	42.3	
Total Equity	-1,025,648	Other Expense	0	0.0% Depreciation Rate	207.4%	
Total Liab. and Equity	1,224,524	Net Profit or Loss	(1,090,447)	-9.1% Return on Equity	106.3%	

235513 LAURELS OF FULTON,THE					Proprietary - Corporation	
LAURELS OF FULTON,THE		12/31/2018 365 Days Settled				
PERRINTON, MI 48871		CR Beds 50 POS Beds 0				
GRATIOT		Key Performanace Ind.				
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		85.3%		
Balance Sheet		Income Statement		Length of Stay 176.9		
Current Assets	219,588	Total Charges	4,514,839	Average Wages	18.37	
Fixed Assets	367,612	Contract Allowance	666,966	14.8% Skilled Nursing	80.9%	
Other Assets	0	Operating Revenue	3,847,873	85.2% Ancillary Service	17.9%	
Total Assets	587,200	Operating Expense	3,736,851	97.1% Current Ratio	0.4	
Current Liabilities	608,768	Operating Margin	111,022	2.9% Days to Collect	17.1	
Long Term Liabilities	222,136	Other Income	5,841	0.2% Avg Payment Days	40.0	
Total Equity	-243,704	Other Expense	0	0.0% Depreciation Rate	34.6%	
Total Liab. and Equity	587,200	Net Profit or Loss	116,863	3.0% Return on Equity	-48.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235483 LAURELS OF GALESBURG (THE)				Proprietary - Corporation	
LAURELS OF GALESBURG (THE)		12/31/2018 365 Days Settled			
GALESBURG, MI 49053		CR Beds 93 POS Beds 0			
KALAMAZOO		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.0%	
Balance Sheet		Income Statement		Length of Stay 117.1	
Current Assets	883,558	Total Charges	10,658,752	Average Wages	22.21
Fixed Assets	114,851	Contract Allowance	2,313,815	21.7%	Skilled Nursing 71.7%
Other Assets	0	Operating Revenue	8,344,937	78.3%	Ancillary Service 22.3%
Total Assets	998,409	Operating Expense	9,103,882	109.1%	Current Ratio 1.2
Current Liabilities	760,620	Operating Margin	-758,945	-9.1%	Days to Collect 37.5
Long Term Liabilities	42,254	Other Income	5,781	0.1%	Avg Payment Days 30.4
Total Equity	195,535	Other Expense	0	0.0%	Depreciation Rate 555.7%
Total Liab. and Equity	998,409	Net Profit or Loss	(753,164)	-9.0%	Return on Equity -385.2%

235327 LAURELS OF HUDSONVILLE (THE)				Proprietary - Corporation	
LAURELS OF HUDSONVILLE (THE)		12/31/2018 365 Days Settled			
HUDSONVILLE, MI 49426		CR Beds 113 POS Beds 0			
OTTAWA		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		82.7%	
Balance Sheet		Income Statement		Length of Stay 119.3	
Current Assets	2,595,486	Total Charges	11,296,003	Average Wages	20.80
Fixed Assets	289,357	Contract Allowance	2,324,372	20.6%	Skilled Nursing 71.9%
Other Assets	0	Operating Revenue	8,971,631	79.4%	Ancillary Service 22.3%
Total Assets	2,884,843	Operating Expense	8,610,176	96.0%	Current Ratio 3.3
Current Liabilities	778,836	Operating Margin	361,455	4.0%	Days to Collect 22.2
Long Term Liabilities	188,510	Other Income	9,623	0.1%	Avg Payment Days 33.0
Total Equity	1,917,497	Other Expense	0	0.0%	Depreciation Rate 201.5%
Total Liab. and Equity	2,884,843	Net Profit or Loss	371,078	4.1%	Return on Equity 19.4%

235327 LAURELS OF HUDSONVILLE (THE)				Proprietary - Corporation	
LAURELS OF HUDSONVILLE (THE)		12/31/2018 365 Days Settled			
HUDSONVILLE, MI 49426		CR Beds 113 POS Beds 0			
OTTAWA		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		82.7%	
Balance Sheet		Income Statement		Length of Stay	
				119.3	
Current Assets	2,595,486	Total Charges	11,296,003	Average Wages	20.80
Fixed Assets	289,357	Contract Allowance	2,324,372	20.6%	Skilled Nursing
Other Assets	0	Operating Revenue	8,971,631	79.4%	Ancillary Service
Total Assets	2,884,843	Operating Expense	8,610,176	96.0%	Current Ratio
Current Liabilities	778,836	Operating Margin	361,455	4.0%	Days to Collect
Long Term Liabilities	188,510	Other Income	9,623	0.1%	Avg Payment Days
Total Equity	1,917,497	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	2,884,843	Net Profit or Loss	371,078	4.1%	Return on Equity

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235253 LAURELS OF KENT (THE)				Proprietary - Corporation	
LAURELS OF KENT (THE)		12/31/2018 365 Days Settled			
LOWELL, MI 49331		CR Beds 153 POS Beds 0			
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		76.8%	
Balance Sheet		Income Statement		Length of Stay 138.4	
Current Assets	4,532,085	Total Charges	13,410,731	Average Wages	19.43
Fixed Assets	612,208	Contract Allowance	2,533,717	18.9% Skilled Nursing	75.1%
Other Assets	0	Operating Revenue	10,877,014	81.1% Ancillary Service	21.8%
Total Assets	5,144,293	Operating Expense	11,182,012	102.8% Current Ratio	5.1
Current Liabilities	891,634	Operating Margin	-304,998	-2.8% Days to Collect	47.5
Long Term Liabilities	393,604	Other Income	6,769	0.1% Avg Payment Days	29.1
Total Equity	3,859,055	Other Expense	0	0.0% Depreciation Rate	242.1%
Total Liab. and Equity	5,144,293	Net Profit or Loss	(298,229)	-2.7% Return on Equity	-7.7%

235385 LAURELS OF MT. PLEASANT (THE)				Proprietary - Corporation	
LAURELS OF MT. PLEASANT (THE)		12/31/2018 365 Days Settled			
MOUNT PLEASANT, MI 48858		CR Beds 112 POS Beds 0			
ISABELLA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		77.2%	
Balance Sheet		Income Statement		Length of Stay 98.7	
Current Assets	855,314	Total Charges	11,064,309	Average Wages	19.67
Fixed Assets	683,769	Contract Allowance	2,524,937	22.8% Skilled Nursing	71.5%
Other Assets	0	Operating Revenue	8,539,372	77.2% Ancillary Service	25.9%
Total Assets	1,539,083	Operating Expense	9,197,060	107.7% Current Ratio	0.4
Current Liabilities	2,004,996	Operating Margin	-657,688	-7.7% Days to Collect	31.5
Long Term Liabilities	518,429	Other Income	5,075	0.1% Avg Payment Days	31.1
Total Equity	-984,342	Other Expense	0	0.0% Depreciation Rate	155.8%
Total Liab. and Equity	1,539,083	Net Profit or Loss	(652,613)	-7.6% Return on Equity	66.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235313 LAURELS OF SANDY CREEK (THE)

Proprietary - Corporation

LAURELS OF SANDY CREEK (THE)

12/31/2018 365 Days Settled

WAYLAND, MI 49348

CR Beds 119 POS Beds 0

ALLEGAN

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 73.4%

Balance Sheet

Income Statement

Length of Stay 141.7

Current Assets 556,936

Total Charges 9,392,757

Average Wages 20.34

Fixed Assets 472,876

Contract Allowance 1,932,426

20.6% Skilled Nursing 68.7%

Other Assets 0

Operating Revenue 7,460,331

79.4% Ancillary Service 23.6%

Total Assets 1,029,812

Operating Expense 7,513,134

100.7% Current Ratio 0.2

Current Liabilities 3,490,993

Operating Margin -52,803

-0.7% Days to Collect 24.2

Long Term Liabilities 253,563

Other Income 4,901

0.1% Avg Payment Days 21.4

Total Equity -2,714,744

Other Expense 0

0.0% Depreciation Rate 63.8%

Total Liab. and Equity 1,029,812

Net Profit or Loss (47,902)

-0.6% Return on Equity 1.8%

235224 LENAWEED MEDICAL CARE FACILITY

Government - County

LENAWEED MEDICAL CARE FACILITY

12/31/2018 365 Days Settled

ADRIAN, MI 49221

CR Beds 136 POS Beds 0

LENAWEED

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 81.5%

Balance Sheet

Income Statement

Length of Stay 128.1

Current Assets 10,403,492

Total Charges 14,834,205

Average Wages 17.83

Fixed Assets 6,718,530

Contract Allowance 2,469,788

16.6% Skilled Nursing 86.5%

Other Assets 2,181,557

Operating Revenue 12,364,417

83.4% Ancillary Service 13.5%

Total Assets 19,303,579

Operating Expense 13,357,251

108.0% Current Ratio 4.2

Current Liabilities 2,504,527

Operating Margin -992,834

-8.0% Days to Collect 33.0

Long Term Liabilities 1,165,885

Other Income 1,356,916

11.0% Avg Payment Days 30.2

Total Equity 15,633,167

Other Expense 0

0.0% Depreciation Rate 4.0%

Total Liab. and Equity 19,303,579

Net Profit or Loss 183,981

1.5% Return on Equity 1.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235471 LIFE CARE CENTER OF PLAINWELL				Proprietary - Other	
LIFE CARE CENTER OF PLAINWELL		12/31/2018 365 Days Settled			
PLAINWELL, MI 49080		CR Beds 118 POS Beds 0			
ALLEGAN		Key Performanace Ind.			
CAHABA GBA (TN)		Occupancy Rate		86.4%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets 1,594,811		Total Charges 12,289,242		Average Wages 20.84	
Fixed Assets 739,877		Contract Allowance 2,947,386		24.0% Skilled Nursing 87.4%	
Other Assets 197,555		Operating Revenue 9,341,856		76.0% Ancillary Service 12.6%	
Total Assets 2,532,243		Operating Expense 9,381,679		100.4% Current Ratio 2.6	
Current Liabilities 611,155		Operating Margin -39,823		-0.4% Days to Collect 59.1	
Long Term Liabilities 2,183,631		Other Income 6,028		0.1% Avg Payment Days 23.6	
Total Equity -262,543		Other Expense 0		0.0% Depreciation Rate 30.9%	
Total Liab. and Equity 2,532,243		Net Profit or Loss (33,795)		-0.4% Return on Equity 12.9%	

235543 LINCOLN HAVEN NURSING & REHAB COMMUNITY				Proprietary - Corporation	
LINCOLN HAVEN NURSING & REHAB COMMUNITY		12/31/2018 365 Days Settled			
LINCOLN, MI 48742		CR Beds 39 POS Beds 0			
ALCONA		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		92.3%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets 2,894,593		Total Charges 3,996,438		Average Wages 16.51	
Fixed Assets 475,929		Contract Allowance 1,285,689		32.2% Skilled Nursing 80.2%	
Other Assets 40,280		Operating Revenue 2,710,749		67.8% Ancillary Service 19.8%	
Total Assets 3,410,802		Operating Expense 2,680,797		98.9% Current Ratio 7.3	
Current Liabilities 394,432		Operating Margin 29,952		1.1% Days to Collect 228.0	
Long Term Liabilities 0		Other Income 396,762		14.6% Avg Payment Days 30.5	
Total Equity 3,016,370		Other Expense 0		0.0% Depreciation Rate 56.9%	
Total Liab. and Equity 3,410,802		Net Profit or Loss 411,731		15.2% Return on Equity 13.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235590 LIVONIA WOODS NURSING AND REHABILITATION

Nonprofit - Church

LIVONIA WOODS NURSING AND REHABILITATION 12/31/2018 365 Days Settled

LIVONIA, MI 48154

CR Beds 72 POS Beds 0

WAYNE

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 88.4%

Balance Sheet

Income Statement

Length of Stay 85.7

Current Assets	2,106,705	Total Charges	8,960,796	Average Wages	22.61
Fixed Assets	4,535,243	Contract Allowance	1,430,813	16.0% Skilled Nursing	82.8%
Other Assets	141,148	Operating Revenue	7,529,983	84.0% Ancillary Service	17.2%
Total Assets	6,783,096	Operating Expense	7,776,608	103.3% Current Ratio	1.0
Current Liabilities	2,103,060	Operating Margin	-246,625	-3.3% Days to Collect	42.3
Long Term Liabilities	3,800,000	Other Income	117,224	1.6% Avg Payment Days	23.3
Total Equity	880,036	Other Expense	0	0.0% Depreciation Rate	7.3%
Total Liab. and Equity	6,783,096	Net Profit or Loss	(222,022)	-2.9% Return on Equity	-25.2%

235252 LOURDES REHABILITATION AND HEALTHCARE CENTER

Nonprofit - Church

LOURDES REHABILITATION AND HEALTHCARE CENTER 12/31/2018 365 Days Settled

WATERFORD, MI 48328

CR Beds 108 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 85.7%

Balance Sheet

Income Statement

Length of Stay 66.1

Current Assets	1,068,510	Total Charges	18,736,887	Average Wages	21.42
Fixed Assets	17,489,943	Contract Allowance	7,021,885	37.5% Skilled Nursing	65.3%
Other Assets	1,380,808	Operating Revenue	11,715,002	62.5% Ancillary Service	34.7%
Total Assets	19,939,261	Operating Expense	11,906,798	101.6% Current Ratio	0.6
Current Liabilities	1,795,738	Operating Margin	-191,796	-1.6% Days to Collect	31.2
Long Term Liabilities	11,642,474	Other Income	550	0.0% Avg Payment Days	43.0
Total Equity	6,501,049	Other Expense	0	0.0% Depreciation Rate	4.8%
Total Liab. and Equity	19,939,261	Net Profit or Loss	(363,933)	-3.1% Return on Equity	-5.6%

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235182 LYNWOOD MANOR HEALTHCARE CENTER

Proprietary - Corporation

LYNWOOD MANOR HEALTHCARE CENTER 12/31/2018 365 Days Settled

ADRIAN, MI 49221

CR Beds 84 POS Beds 0

LENAAWEE

Key Performance Ind.

BLUE CROSS (MARYLAND)

Occupancy Rate 88.7%

Balance Sheet

Income Statement

Length of Stay 81.7

Current Assets	318,915	Total Charges	8,100,784	Average Wages	19.98
Fixed Assets	354,904	Contract Allowance	730,865	9.0% Skilled Nursing	85.9%
Other Assets	0	Operating Revenue	7,369,919	91.0% Ancillary Service	14.1%
Total Assets	673,819	Operating Expense	7,621,825	103.4% Current Ratio	0.3
Current Liabilities	1,042,221	Operating Margin	-251,906	-3.4% Days to Collect	5.4
Long Term Liabilities	596,651	Other Income	2,997	0.0% Avg Payment Days	48.6
Total Equity	-965,053	Other Expense	0	0.0% Depreciation Rate	16.9%
Total Liab. and Equity	673,819	Net Profit or Loss	(428,910)	-5.8% Return on Equity	44.4%

235003 MANISTEE COUNTY MEDICAL CARE FACILITY

Government - Federal

MANISTEE COUNTY MEDICAL CARE FACILITY

9/30/2018 365 Days Settled

MANISTEE, MI 49660

CR Beds 100 POS Beds 0

MANISTEE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 83.1%

Balance Sheet

Income Statement

Length of Stay 102.1

Current Assets	2,875,010	Total Charges	9,226,431	Average Wages	18.64
Fixed Assets	2,391,024	Contract Allowance	-281,849	-3.1% Skilled Nursing	86.9%
Other Assets	3,515,673	Operating Revenue	9,508,280	103.1% Ancillary Service	13.1%
Total Assets	8,781,707	Operating Expense	10,586,753	111.3% Current Ratio	2.1
Current Liabilities	1,370,996	Operating Margin	-1,078,473	-11.3% Days to Collect	59.4
Long Term Liabilities	5,360,405	Other Income	704,470	7.4% Avg Payment Days	28.6
Total Equity	2,050,306	Other Expense	0	0.0% Depreciation Rate	3.6%
Total Liab. and Equity	8,781,707	Net Profit or Loss	(427,352)	-4.5% Return on Equity	-20.8%

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235267 MANORCARE NURSING AND REHABILITATION CENTER

Proprietary - Other

MANORCARE NURSING AND
REHABILITATION CENTER

5/31/2018 365 Days Settled

KINGSFORD, MI 49801

CR Beds 107 POS Beds 0

DICKINSON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 92.7%

Balance Sheet

Income Statement

Length of Stay

Current Assets	866,307	Total Charges	14,105,283	Average Wages	20.66
Fixed Assets	6,218,985	Contract Allowance	4,362,711	30.9% Skilled Nursing	67.8%
Other Assets	121,859	Operating Revenue	9,742,572	69.1% Ancillary Service	32.2%
Total Assets	7,207,151	Operating Expense	10,356,289	106.3% Current Ratio	1.4
Current Liabilities	607,816	Operating Margin	-613,717	-6.3% Days to Collect	32.4
Long Term Liabilities	23,174,775	Other Income	15,336	0.2% Avg Payment Days	19.3
Total Equity	-16,575,440	Other Expense	0	0.0% Depreciation Rate	3.0%
Total Liab. and Equity	7,207,151	Net Profit or Loss	(606,236)	-6.2% Return on Equity	3.7%

235008 MAPLE LAWN MEDICAL CARE FACILI

Government - County

MAPLE LAWN MEDICAL CARE FACILI

12/31/2018 365 Days Settled

COLDWATER, MI 49036

CR Beds 114 POS Beds 0

BRANCH

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 93.7%

Balance Sheet

Income Statement

Length of Stay

Current Assets	3,821,663	Total Charges	14,426,115	Average Wages	22.23
Fixed Assets	14,115,267	Contract Allowance	2,373,868	16.5% Skilled Nursing	90.4%
Other Assets	1,025,204	Operating Revenue	12,052,247	83.5% Ancillary Service	9.6%
Total Assets	18,962,134	Operating Expense	14,548,479	120.7% Current Ratio	1.7
Current Liabilities	2,209,547	Operating Margin	-2,496,232	-20.7% Days to Collect	38.2
Long Term Liabilities	9,820,000	Other Income	1,679,707	13.9% Avg Payment Days	49.2
Total Equity	6,932,587	Other Expense	0	0.0% Depreciation Rate	4.1%
Total Liab. and Equity	18,962,134	Net Profit or Loss	(831,525)	-6.9% Return on Equity	-12.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235613 MAPLE MANOR REHAB CENTER

Proprietary - Corporation

MAPLE MANOR REHAB CENTER 12/31/2018 365 Days Settled

WAYNE, MI 48184

CR Beds 59 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 67.0%

Balance Sheet

Income Statement

Length of Stay 61.1

Current Assets	1,578,919	Total Charges	4,633,888	Average Wages	21.04
Fixed Assets	943,365	Contract Allowance	3,436,421	74.2%	Skilled Nursing 46.1%
Other Assets	0	Operating Revenue	1,197,467	25.8%	Ancillary Service 53.9%
Total Assets	2,522,284	Operating Expense	6,051,974	505.4%	Current Ratio
Current Liabilities	0	Operating Margin	-4,854,507	-405.4%	Days to Collect 328.2
Long Term Liabilities	277,819	Other Income	1,783,448	148.9%	Avg Payment Days 0.0
Total Equity	2,244,465	Other Expense	0	0.0%	Depreciation Rate 19.9%
Total Liab. and Equity	2,522,284	Net Profit or Loss	(3,071,059)	-256.5%	Return on Equity -136.8%

235669 MAPLE MANOR REHAB CENTER OF NOVI INC

Proprietary - Corporation

MAPLE MANOR REHAB CENTER OF NOVI INC 12/31/2018 365 Days Settled

NOVI, MI 48377

CR Beds 144 POS Beds 0

OAKLAND

Key Performance Ind.

WPS MI

Occupancy Rate 32.9%

Balance Sheet

Income Statement

Length of Stay 24.0

Current Assets	2,909,102	Total Charges	8,461,206	Average Wages	19.81
Fixed Assets	7,780,588	Contract Allowance	3,886,630	45.9%	Skilled Nursing 40.3%
Other Assets	0	Operating Revenue	4,574,576	54.1%	Ancillary Service 59.7%
Total Assets	10,689,690	Operating Expense	8,582,516	187.6%	Current Ratio
Current Liabilities	0	Operating Margin	-4,007,940	-87.6%	Days to Collect 215.1
Long Term Liabilities	4,652,519	Other Income	2,538,995	55.5%	Avg Payment Days 0.0
Total Equity	6,037,171	Other Expense	0	0.0%	Depreciation Rate 11.7%
Total Liab. and Equity	10,689,690	Net Profit or Loss	(1,468,945)	-32.1%	Return on Equity -24.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235588 MAPLE VALLEY NURSING HOME

Proprietary - Corporation

MAPLE VALLEY NURSING HOME 12/31/2018 365 Days Settled

MAPLE CITY, MI 49664

CR Beds 25 POS Beds 0

LEELANAU

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 82.6%

Balance Sheet

Income Statement

Length of Stay 685.2

Current Assets	340,599	Total Charges	2,122,303	Average Wages	20.68
Fixed Assets	420,216	Contract Allowance	5,298	0.2% Skilled Nursing	99.8%
Other Assets	5,400	Operating Revenue	2,117,005	99.8% Ancillary Service	0.2%
Total Assets	766,215	Operating Expense	2,032,727	96.0% Current Ratio	7.1
Current Liabilities	47,811	Operating Margin	84,278	4.0% Days to Collect	47.4
Long Term Liabilities	205,761	Other Income	1,173	0.1% Avg Payment Days	8.5
Total Equity	512,643	Other Expense	0	0.0% Depreciation Rate	7.4%
Total Liab. and Equity	766,215	Net Profit or Loss	85,451	4.0% Return on Equity	16.7%

235518 MAPLE WOODS MANOR

Proprietary - Corporation

MAPLE WOODS MANOR 12/31/2018 365 Days Settled

CLIO, MI 48420

CR Beds 151 POS Beds 0

GENESEE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 87.0%

Balance Sheet

Income Statement

Length of Stay 127.5

Current Assets	2,436,164	Total Charges	17,884,245	Average Wages	19.77
Fixed Assets	373,099	Contract Allowance	4,440,772	24.8% Skilled Nursing	77.2%
Other Assets	-51,797	Operating Revenue	13,443,473	75.2% Ancillary Service	22.8%
Total Assets	2,757,466	Operating Expense	14,474,962	107.7% Current Ratio	1.8
Current Liabilities	1,356,172	Operating Margin	-1,031,489	-7.7% Days to Collect	31.8
Long Term Liabilities	0	Other Income	2,028,120	15.1% Avg Payment Days	34.6
Total Equity	1,401,294	Other Expense	0	0.0% Depreciation Rate	66.0%
Total Liab. and Equity	2,757,466	Net Profit or Loss	829,431	6.2% Return on Equity	59.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235005 MAPLES BENZIE CO MEDICAL CARE				Government - City-County	
MAPLES BENZIE CO MEDICAL CARE		9/30/2018 365 Days Settled			
FRANKFORT, MI 49635				CR Beds 78	POS Beds 0
BENZIE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	93.0%
Balance Sheet		Income Statement		Length of Stay	140.8
Current Assets	3,477,844	Total Charges	9,654,433	Average Wages	18.31
Fixed Assets	13,709,800	Contract Allowance	650,690	6.7% Skilled Nursing	90.7%
Other Assets	0	Operating Revenue	9,003,743	93.3% Ancillary Service	9.3%
Total Assets	17,187,644	Operating Expense	9,942,334	110.4% Current Ratio	2.4
Current Liabilities	1,432,762	Operating Margin	-938,591	-10.4% Days to Collect	63.6
Long Term Liabilities	6,361,057	Other Income	1,223,622	13.6% Avg Payment Days	28.3
Total Equity	9,393,825	Other Expense	0	0.0% Depreciation Rate	5.1%
Total Liab. and Equity	17,187,644	Net Profit or Loss	285,031	3.2% Return on Equity	3.0%

235321 MARQUETTE COUNTY MEDICAL CARE FACILITY				Government - County	
MARQUETTE COUNTY MEDICAL CARE FACILITY		12/31/2018 365 Days Settled			
ISHPEMING, MI 49849				CR Beds 140	POS Beds 0
MARQUETTE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	91.1%
Balance Sheet		Income Statement		Length of Stay	300.3
Current Assets	5,267,468	Total Charges	17,347,100	Average Wages	19.08
Fixed Assets	7,681,402	Contract Allowance	831,299	4.8% Skilled Nursing	92.7%
Other Assets	5,653,152	Operating Revenue	16,515,801	95.2% Ancillary Service	7.3%
Total Assets	18,602,022	Operating Expense	17,053,887	103.3% Current Ratio	1.2
Current Liabilities	4,458,344	Operating Margin	-538,086	-3.3% Days to Collect	42.5
Long Term Liabilities	0	Other Income	1,935,065	11.7% Avg Payment Days	58.3
Total Equity	14,143,678	Other Expense	0	0.0% Depreciation Rate	2.5%
Total Liab. and Equity	18,602,022	Net Profit or Loss	1,311,050	7.9% Return on Equity	9.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235174 MARSHALL NURSING AND REHABILITATION COMMUNITY

Proprietary - Corporation

MARSHALL NURSING AND
REHABILITATION COMMUNITY

12/31/2018 365 Days Settled

MARSHALL, MI 49068

CR Beds 60 POS Beds 0

CALHOUN

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 87.1%

Balance Sheet

Income Statement

Length of Stay 77.5

Current Assets 9,432,455

Total Charges 6,977,602

Average Wages 19.26

Fixed Assets 177,326

Contract Allowance 1,649,800

23.6% Skilled Nursing 73.3%

Other Assets 49,148

Operating Revenue 5,327,802

76.4% Ancillary Service 26.7%

Total Assets 9,658,929

Operating Expense 4,899,994

92.0% Current Ratio 12.2

Current Liabilities 771,060

Operating Margin 427,808

8.0% Days to Collect 479.6

Long Term Liabilities 0

Other Income 482,929

9.1% Avg Payment Days 34.8

Total Equity 8,887,869

Other Expense 0

0.0% Depreciation Rate 122.9%

Total Liab. and Equity 9,658,929

Net Profit or Loss 883,705

16.6% Return on Equity 9.9%

235155 MARTHA T BERRY MCF

Government - County

MARTHA T BERRY MCF

12/31/2018 365 Days Settled

MOUNT CLEMENS, MI 48043

CR Beds 217 POS Beds 0

MACOMB

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 93.7%

Balance Sheet

Income Statement

Length of Stay 221.5

Current Assets 8,309,883

Total Charges 29,356,844

Average Wages 20.25

Fixed Assets 3,887,786

Contract Allowance -321,413

-1.1% Skilled Nursing 89.1%

Other Assets 1,221,966

Operating Revenue 29,678,257

101.1% Ancillary Service 10.9%

Total Assets 13,419,635

Operating Expense 28,562,567

96.2% Current Ratio 1.7

Current Liabilities 4,922,630

Operating Margin 1,115,690

3.8% Days to Collect 41.6

Long Term Liabilities 16,181,400

Other Income 356,194

1.2% Avg Payment Days 62.3

Total Equity -7,684,395

Other Expense 0

0.0% Depreciation Rate 62.3%

Total Liab. and Equity 13,419,635

Net Profit or Loss 829,521

2.8% Return on Equity -10.8%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235288 MARVIN & BETTY DANTO FAMILY HEALTH CARE CENTER

Nonprofit - Other

MARVIN & BETTY DANTO FAMILY HEALTH CARE CENTER 12/31/2018 365 Days Settled

WEST BLOOMFIELD, MI 48322

CR Beds 155 POS Beds 0

OAKLAND

NATIONAL GOVERNMENT SERVICES

Key Performance Ind.

Occupancy Rate 74.3%

Length of Stay 51.8

Average Wages 24.77

24.4% Skilled Nursing 75.3%

75.6% Ancillary Service 24.7%

113.4% Current Ratio 0.8

-13.4% Days to Collect 34.5

0.0% Avg Payment Days 22.4

0.0% Depreciation Rate 10.7%

-13.5% Return on Equity -50.5%

Balance Sheet

Income Statement

Current Assets	1,315,945	Total Charges	18,424,136
Fixed Assets	6,469,886	Contract Allowance	4,492,023
Other Assets	24,650	Operating Revenue	13,932,113
Total Assets	7,810,481	Operating Expense	15,802,098
Current Liabilities	1,566,895	Operating Margin	-1,869,985
Long Term Liabilities	2,519,450	Other Income	6,897
Total Equity	3,724,136	Other Expense	0
Total Liab. and Equity	7,810,481	Net Profit or Loss	(1,881,687)

235369 MARWOOD MANOR NURSING HOME

Nonprofit - Other

MARWOOD MANOR NURSING HOME 9/30/2018 365 Days Settled

PORT HURON, MI 48060

CR Beds 224 POS Beds 0

SAINT CLAIR

NATIONAL GOVERNMENT SERVICES

Key Performance Ind.

Occupancy Rate 94.1%

Length of Stay 130.0

Average Wages 19.31

1.9% Skilled Nursing 69.6%

98.1% Ancillary Service 30.4%

93.7% Current Ratio 5.4

6.3% Days to Collect 13.1

3.0% Avg Payment Days 33.3

0.0% Depreciation Rate 4.9%

9.3% Return on Equity 11.6%

Balance Sheet

Income Statement

Current Assets	14,830,107	Total Charges	24,471,745
Fixed Assets	10,526,349	Contract Allowance	452,854
Other Assets	5,000	Operating Revenue	24,018,891
Total Assets	25,361,456	Operating Expense	22,507,196
Current Liabilities	2,742,351	Operating Margin	1,511,695
Long Term Liabilities	3,428,554	Other Income	711,635
Total Equity	19,190,551	Other Expense	0
Total Liab. and Equity	25,361,456	Net Profit or Loss	2,223,330

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235708 MARY FREE BED SUB-ACUTE REHABILITATION

Nonprofit - Church

MARY FREE BED SUB-ACUTE
REHABILITATION

6/30/2018 365 Days Settled

GRAND RAPIDS, MI 49503

CR Beds 48 POS Beds 0

KENT

Key Performance Ind.

WPS MI

Occupancy Rate 81.7%

Balance Sheet

Income Statement

Length of Stay 18.8

Current Assets 2,608,222

Total Charges 18,420,001

Average Wages 19.53

Fixed Assets 11,053,113

Contract Allowance 10,986,765

59.6% Skilled Nursing 38.4%

Other Assets 0

Operating Revenue 7,433,236

40.4% Ancillary Service 61.6%

Total Assets 13,661,335

Operating Expense 8,243,573

110.9% Current Ratio 2.4

Current Liabilities 1,101,357

Operating Margin -810,337

-10.9% Days to Collect 94.6

Long Term Liabilities 0

Other Income 43,026

0.6% Avg Payment Days 48.8

Total Equity 12,559,978

Other Expense 0

0.0% Depreciation Rate 3.7%

Total Liab. and Equity 13,661,335

Net Profit or Loss (767,311)

-10.3% Return on Equity -6.1%

235120 MARYCREST MANOR

Nonprofit - Church

MARYCREST MANOR

6/30/2018 365 Days Settled

LIVONIA, MI 48154

CR Beds 122 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 77.2%

Balance Sheet

Income Statement

Length of Stay 37.6

Current Assets 2,064,727

Total Charges 23,087,001

Average Wages 19.99

Fixed Assets 32,732,691

Contract Allowance 11,012,629

47.7% Skilled Nursing 41.5%

Other Assets 0

Operating Revenue 12,074,372

52.3% Ancillary Service 57.4%

Total Assets 34,797,418

Operating Expense 14,582,246

120.8% Current Ratio 0.1

Current Liabilities 21,054,537

Operating Margin -2,507,874

-20.8% Days to Collect 50.1

Long Term Liabilities 20,329,598

Other Income 8,019

0.1% Avg Payment Days 44.3

Total Equity -6,586,717

Other Expense 0

0.0% Depreciation Rate 5.2%

Total Liab. and Equity 34,797,418

Net Profit or Loss (2,499,855)

-20.7% Return on Equity 38.0%

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235667 MARYWOOD HEALTH CENTER

Nonprofit - Other

MARYWOOD HEALTH CENTER

6/30/2018 365 Days Settled

GRAND RAPIDS, MI 49503

CR Beds 49 POS Beds 0

KENT

Key Performance Ind.

WPS MI

Occupancy Rate 80.9%

Balance Sheet

Income Statement

Length of Stay 37.0

Current Assets 1,461,205

Total Charges 6,324,655

Average Wages 18.83

Fixed Assets 868,214

Contract Allowance 279,645

4.4% Skilled Nursing 59.6%

Other Assets 0

Operating Revenue 6,045,010

95.6% Ancillary Service 40.4%

Total Assets 2,329,419

Operating Expense 7,162,895

118.5% Current Ratio 0.6

Current Liabilities 2,444,877

Operating Margin -1,117,885

-18.5% Days to Collect 69.2

Long Term Liabilities 0

Other Income 55,994

0.9% Avg Payment Days 103.4

Total Equity -115,458

Other Expense 0

0.0% Depreciation Rate 54.7%

Total Liab. and Equity 2,329,419

Net Profit or Loss (1,061,891)

-17.6% Return on Equity 919.7%

235530 MARYWOOD NURSING CARE CENTER

Nonprofit - Other

MARYWOOD NURSING CARE CENTER

6/30/2018 365 Days Settled

LIVONIA, MI 48154

CR Beds 103 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 94.5%

Balance Sheet

Income Statement

Length of Stay 30.5

Current Assets 6,801,239

Total Charges 29,820,553

Average Wages 21.03

Fixed Assets 13,116,943

Contract Allowance 14,489,445

48.6% Skilled Nursing 49.5%

Other Assets 0

Operating Revenue 15,331,108

51.4% Ancillary Service 50.5%

Total Assets 19,918,182

Operating Expense 15,270,245

99.6% Current Ratio 7.0

Current Liabilities 975,825

Operating Margin 60,863

0.4% Days to Collect 46.3

Long Term Liabilities 855,664

Other Income 159,823

1.0% Avg Payment Days 19.7

Total Equity 18,086,693

Other Expense 0

0.0% Depreciation Rate 2.8%

Total Liab. and Equity 19,918,182

Net Profit or Loss 130,912

0.9% Return on Equity 0.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235025 MEADOW BROOK MEDICAL CARE FACILITY

Government - County

MEADOW BROOK MEDICAL CARE FACILITY 12/31/2018 365 Days Settled

BELLAIRE, MI 49615

CR Beds 133 POS Beds 0

ANTRIM

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 85.7%

Balance Sheet

Income Statement

Length of Stay 149.7

Current Assets	8,881,265	Total Charges	18,192,526	Average Wages	21.48
Fixed Assets	14,308,954	Contract Allowance	1,312,846	7.2% Skilled Nursing	88.8%
Other Assets	2,163,482	Operating Revenue	16,879,680	92.8% Ancillary Service	11.2%
Total Assets	25,353,701	Operating Expense	20,292,173	120.2% Current Ratio	2.6
Current Liabilities	3,444,091	Operating Margin	-3,412,493	-20.2% Days to Collect	31.6
Long Term Liabilities	4,271,015	Other Income	2,561,818	15.2% Avg Payment Days	27.5
Total Equity	17,638,595	Other Expense	0	0.0% Depreciation Rate	9.6%
Total Liab. and Equity	25,353,701	Net Profit or Loss	(889,760)	-5.3% Return on Equity	-5.0%

235640 MEADOW WOODS NURSING AND REHAB CENTER

Proprietary - Corporation

MEADOW WOODS NURSING AND REHAB CENTER 12/31/2018 365 Days Settled

BLOOMINGDALE, MI 49026

CR Beds 67 POS Beds 0

VAN BUREN

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 86.3%

Balance Sheet

Income Statement

Length of Stay 177.4

Current Assets	1,248,066	Total Charges	7,202,363	Average Wages	18.57
Fixed Assets	242,366	Contract Allowance	1,343,368	18.7% Skilled Nursing	83.9%
Other Assets	0	Operating Revenue	5,858,995	81.3% Ancillary Service	16.1%
Total Assets	1,490,432	Operating Expense	5,796,035	98.9% Current Ratio	3.5
Current Liabilities	359,316	Operating Margin	62,960	1.1% Days to Collect	27.4
Long Term Liabilities	0	Other Income	138,306	2.4% Avg Payment Days	32.5
Total Equity	1,131,116	Other Expense	0	0.0% Depreciation Rate	141.4%
Total Liab. and Equity	1,490,432	Net Profit or Loss	131,543	2.2% Return on Equity	11.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235356 MEDILODGE AT THE SHORE				Nonprofit - Church	
MEDILODGE AT THE SHORE		6/30/2018 365 Days Settled			
GRAND HAVEN, MI 49417		12/31/2018 122 Days Settled		CR Beds 126 POS Beds 0	
OTTAWA		8/31/2018 62 Days Settled		Key Performance Ind.	
NGS (WI)				Occupancy Rate	89.1%
Balance Sheet		Income Statement		Length of Stay	212.4
Current Assets	1,859,370	Total Charges	18,054,180	Average Wages	19.13
Fixed Assets	1,445,571	Contract Allowance	6,666,917	36.9% Skilled Nursing	66.5%
Other Assets	10,503	Operating Revenue	11,387,263	63.1% Ancillary Service	33.5%
Total Assets	3,315,444	Operating Expense	12,080,394	106.1% Current Ratio	(0.5)
Current Liabilities	-3,945,060	Operating Margin	-693,131	-6.1% Days to Collect	85.8
Long Term Liabilities	3,380,589	Other Income	1,639	0.0% Avg Payment Days	33.5
Total Equity	3,879,915	Other Expense	0	0.0% Depreciation Rate	3.3%
Total Liab. and Equity	3,315,444	Net Profit or Loss	(691,492)	-6.1% Return on Equity	-17.8%

235356 MEDILODGE AT THE SHORE				Nonprofit - Church	
MEDILODGE AT THE SHORE		6/30/2018 365 Days Settled			
GRAND HAVEN, MI 49417		12/31/2018 122 Days Settled		CR Beds 126 POS Beds 0	
OTTAWA		8/31/2018 62 Days Settled		Key Performance Ind.	
NGS (WI)				Occupancy Rate	88.8%
Balance Sheet		Income Statement		Length of Stay	216.9
Current Assets	1,378,243	Total Charges	3,075,548	Average Wages	19.13
Fixed Assets	1,456,071	Contract Allowance	1,043,256	33.9% Skilled Nursing	67.7%
Other Assets	0	Operating Revenue	2,032,292	66.1% Ancillary Service	32.3%
Total Assets	2,834,314	Operating Expense	2,229,285	109.7% Current Ratio	(0.3)
Current Liabilities	-4,219,832	Operating Margin	-196,993	-9.7% Days to Collect	350.9
Long Term Liabilities	3,370,593	Other Income	633	0.0% Avg Payment Days	190.8
Total Equity	3,683,553	Other Expense	0	0.0% Depreciation Rate	0.2%
Total Liab. and Equity	2,834,314	Net Profit or Loss	(196,360)	-9.7% Return on Equity	-5.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235356 MEDILODGE AT THE SHORE				Proprietary - Corporation	
MEDILODGE AT THE SHORE		6/30/2018 365 Days Settled			
GRAND HAVEN, MI 49417		12/31/2018 122 Days Settled		CR Beds 126 POS Beds 0	
OTTAWA		8/31/2018 62 Days Settled		Key Performance Ind.	
NGS (WI)				Occupancy Rate	85.4%
Balance Sheet		Income Statement		Length of Stay	63.1
Current Assets	3,556,028	Total Charges	5,175,655	Average Wages	19.13
Fixed Assets	172,333	Contract Allowance	1,216,393	23.5% Skilled Nursing	78.2%
Other Assets	111,759	Operating Revenue	3,959,262	76.5% Ancillary Service	21.8%
Total Assets	3,840,120	Operating Expense	3,612,145	91.2% Current Ratio	2.9
Current Liabilities	1,230,527	Operating Margin	347,117	8.8% Days to Collect	415.4
Long Term Liabilities	2,178,766	Other Income	83,710	2.1% Avg Payment Days	133.8
Total Equity	430,827	Other Expense	0	0.0% Depreciation Rate	22.1%
Total Liab. and Equity	3,840,120	Net Profit or Loss	430,827	10.9% Return on Equity	100.0%
235280 MEDILODGE OF ALPENA				Proprietary - Corporation	
MEDILODGE OF ALPENA		1/31/2018 396 Days Settled			
ALPENA, MI 49707		12/31/2018 334 Days Settled		CR Beds 132 POS Beds 0	
ALPENA				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	82.2%
Balance Sheet		Income Statement		Length of Stay	75.3
Current Assets	1,473,218	Total Charges	17,828,780	Average Wages	16.45
Fixed Assets	129,188	Contract Allowance	4,159,037	23.3% Skilled Nursing	69.3%
Other Assets	481,174	Operating Revenue	13,669,743	76.7% Ancillary Service	30.7%
Total Assets	2,083,580	Operating Expense	12,375,860	90.5% Current Ratio	(0.4)
Current Liabilities	-3,533,161	Operating Margin	1,293,883	9.5% Days to Collect	75.4
Long Term Liabilities	660,910	Other Income	-135,290	-1.0% Avg Payment Days	143.3
Total Equity	4,955,831	Other Expense	0	0.0% Depreciation Rate	893.9%
Total Liab. and Equity	2,083,580	Net Profit or Loss	1,158,595	8.5% Return on Equity	23.4%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235280 MEDILODGE OF ALPENA				Proprietary - Corporation	
MEDILODGE OF ALPENA		1/31/2018 396 Days Settled			
ALPENA, MI 49707		12/31/2018 334 Days Settled		CR Beds 132 POS Beds 0	
ALPENA				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	89.6%
Balance Sheet		Income Statement		Length of Stay	54.0
Current Assets	2,743,591	Total Charges	18,305,951	Average Wages	16.45
Fixed Assets	115,625	Contract Allowance	6,723,036	36.7% Skilled Nursing	64.2%
Other Assets	65,389	Operating Revenue	11,582,915	63.3% Ancillary Service	35.8%
Total Assets	2,924,605	Operating Expense	10,981,693	94.8% Current Ratio	1.6
Current Liabilities	1,687,400	Operating Margin	601,222	5.2% Days to Collect	96.4
Long Term Liabilities	461,602	Other Income	174,381	1.5% Avg Payment Days	75.5
Total Equity	775,603	Other Expense	0	0.0% Depreciation Rate	83.4%
Total Liab. and Equity	2,924,605	Net Profit or Loss	775,603	6.7% Return on Equity	100.0%

235517 MEDILODGE OF CAMPUS AREA				Proprietary - Corporation	
MEDILODGE OF CAMPUS AREA		12/31/2018 365 Days Settled			
EAST LANSING, MI 48823				CR Beds 102 POS Beds 0	
INGHAM				Key Performance Ind.	
Novitas AR				Occupancy Rate	80.9%
Balance Sheet		Income Statement		Length of Stay	95.4
Current Assets	20,478,722	Total Charges	9,063,156	Average Wages	16.55
Fixed Assets	1,450,733	Contract Allowance	1,852,658	20.4% Skilled Nursing	82.2%
Other Assets	293,866	Operating Revenue	7,210,498	79.6% Ancillary Service	17.8%
Total Assets	22,223,321	Operating Expense	7,991,135	110.8% Current Ratio	6.8
Current Liabilities	3,003,676	Operating Margin	-780,637	-10.8% Days to Collect	1,008.4
Long Term Liabilities	21,980,095	Other Income	139,884	1.9% Avg Payment Days	27.3
Total Equity	-2,760,450	Other Expense	0	0.0% Depreciation Rate	10.0%
Total Liab. and Equity	22,223,321	Net Profit or Loss	(640,753)	-8.9% Return on Equity	23.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235653 MEDILODGE OF CAPITAL AREA

Proprietary - Corporation

MEDILODGE OF CAPITAL AREA 12/31/2018 365 Days Settled

LANSING, MI 48910

CR Beds 120 POS Beds 0

INGHAM

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 83.0%

Balance Sheet

Income Statement

Length of Stay 68.8

Current Assets 2,804,367 Total Charges 12,955,566

Average Wages 17.05

Fixed Assets 218,512 Contract Allowance 2,313,984

17.9% Skilled Nursing 73.3%

Other Assets 66,746 Operating Revenue 10,641,582

82.1% Ancillary Service 26.7%

Total Assets 3,089,625 Operating Expense 11,124,502

104.5% Current Ratio 1.4

Current Liabilities 2,075,743 Operating Margin -482,920

-4.5% Days to Collect 81.4

Long Term Liabilities 561,941 Other Income 88,341

0.8% Avg Payment Days 36.1

Total Equity 451,941 Other Expense 0

0.0% Depreciation Rate 69.8%

Total Liab. and Equity 3,089,625 Net Profit or Loss (394,579)

-3.7% Return on Equity -87.3%

235286 MEDILODGE OF CASS CITY

Proprietary - Corporation

MEDILODGE OF CASS CITY 12/31/2018 365 Days Settled

CASS CITY, MI 48726

CR Beds 80 POS Beds 0

TUSCOLA

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 71.2%

Balance Sheet

Income Statement

Length of Stay 54.5

Current Assets 907,506 Total Charges 8,458,258

Average Wages 18.74

Fixed Assets 248,548 Contract Allowance 2,425,055

28.7% Skilled Nursing 69.3%

Other Assets 44,996 Operating Revenue 6,033,203

71.3% Ancillary Service 30.7%

Total Assets 1,201,050 Operating Expense 6,426,163

106.5% Current Ratio 0.6

Current Liabilities 1,506,352 Operating Margin -392,960

-6.5% Days to Collect (84.1)

Long Term Liabilities 473,615 Other Income 4,829

0.1% Avg Payment Days 55.2

Total Equity -778,917 Other Expense 0

0.0% Depreciation Rate 29.8%

Total Liab. and Equity 1,201,050 Net Profit or Loss (287,955)

-4.8% Return on Equity 37.0%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235566 MEDILODGE OF CHEBOYGAN					Proprietary - Corporation	
MEDILODGE OF CHEBOYGAN		1/31/2018 396 Days Settled				
CHEBOYGAN, MI 49721		12/31/2018 334 Days Settled			CR Beds 85	POS Beds 0
CHEBOYGAN		Key Performanace Ind.				
CGS (OHIO)					Occupancy Rate	73.8%
Balance Sheet		Income Statement		Length of Stay 107.9		
Current Assets	684,751	Total Charges	7,497,323	Average Wages 18.06		
Fixed Assets	151,699	Contract Allowance	785,837	10.5%	Skilled Nursing	79.2%
Other Assets	456,607	Operating Revenue	6,711,486	89.5%	Ancillary Service	20.8%
Total Assets	1,293,057	Operating Expense	6,832,879	101.8%	Current Ratio	0.8
Current Liabilities	849,984	Operating Margin	-121,393	-1.8%	Days to Collect	69.4
Long Term Liabilities	554,963	Other Income	-64,101	-1.0%	Avg Payment Days	117.2
Total Equity	-111,890	Other Expense	0	0.0%	Depreciation Rate	545.5%
Total Liab. and Equity	1,293,057	Net Profit or Loss	(185,495)	-2.8%	Return on Equity	165.8%

235566 MEDILODGE OF CHEBOYGAN					Proprietary - Corporation	
MEDILODGE OF CHEBOYGAN		1/31/2018 396 Days Settled				
CHEBOYGAN, MI 49721		12/31/2018 334 Days Settled			CR Beds 85	POS Beds 0
CHEBOYGAN		Key Performanace Ind.				
CGS (OHIO)					Occupancy Rate	73.6%
Balance Sheet		Income Statement		Length of Stay 70.2		
Current Assets	724,040	Total Charges	8,613,769	Average Wages 18.06		
Fixed Assets	192,423	Contract Allowance	3,054,333	35.5%	Skilled Nursing	78.2%
Other Assets	41,720	Operating Revenue	5,559,436	64.5%	Ancillary Service	21.8%
Total Assets	958,183	Operating Expense	5,711,865	102.7%	Current Ratio	0.9
Current Liabilities	831,912	Operating Margin	-152,429	-2.7%	Days to Collect	96.3
Long Term Liabilities	172,821	Other Income	105,879	1.9%	Avg Payment Days	66.1
Total Equity	-46,550	Other Expense	0	0.0%	Depreciation Rate	43.6%
Total Liab. and Equity	958,183	Net Profit or Loss	(46,550)	-0.8%	Return on Equity	100.0%

235566 MEDILODGE OF CHEBOYGAN				Proprietary - Corporation	
MEDILODGE OF CHEBOYGAN		1/31/2018 396 Days Settled			
CHEBOYGAN, MI 49721		12/31/2018 334 Days Settled		CR Beds 85	POS Beds 0
CHEBOYGAN		Key Performanace Ind.			
CGS (OHIO)				Occupancy Rate	73.6%
Balance Sheet		Income Statement		Length of Stay	70.2
Current Assets	724,040	Total Charges	8,613,769	Average Wages	18.06
Fixed Assets	192,423	Contract Allowance	3,054,333	35.5% Skilled Nursing	78.2%
Other Assets	41,720	Operating Revenue	5,559,436	64.5% Ancillary Service	21.8%
Total Assets	958,183	Operating Expense	5,711,865	102.7% Current Ratio	0.9
Current Liabilities	831,912	Operating Margin	-152,429	-2.7% Days to Collect	96.3
Long Term Liabilities	172,821	Other Income	105,879	1.9% Avg Payment Days	66.1
Total Equity	-46,550	Other Expense	0	0.0% Depreciation Rate	43.6%
Total Liab. and Equity	958,183	Net Profit or Loss	(46,550)	-0.8% Return on Equity	100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235022 MEDILODGE OF CLARE				Proprietary - Corporation	
MEDILODGE OF CLARE		12/31/2018 365 Days Settled			
CLARE, MI 48617		CR Beds 92		POS Beds 0	
CLARE		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		72.2%	
Balance Sheet		Income Statement		Length of Stay 70.6	
Current Assets	-240,146	Total Charges	9,720,946	Average Wages	19.25
Fixed Assets	117,100	Contract Allowance	2,845,522	29.3% Skilled Nursing	71.1%
Other Assets	55,353	Operating Revenue	6,875,424	70.7% Ancillary Service	28.9%
Total Assets	-67,693	Operating Expense	7,159,883	104.1% Current Ratio	(0.2)
Current Liabilities	1,550,412	Operating Margin	-284,459	-4.1% Days to Collect	(14.5)
Long Term Liabilities	236,864	Other Income	67,841	1.0% Avg Payment Days	44.4
Total Equity	-1,854,969	Other Expense	0	0.0% Depreciation Rate	81.4%
Total Liab. and Equity	-67,693	Net Profit or Loss	(216,618)	-3.2% Return on Equity	11.7%

235283 MEDILODGE OF EAST LANSING				Proprietary - Corporation	
MEDILODGE OF EAST LANSING		12/31/2018 365 Days Settled			
EAST LANSING, MI 48823		CR Beds 103		POS Beds 0	
INGHAM		Key Performanace Ind.			
Novitas LA		Occupancy Rate		97.3%	
Balance Sheet		Income Statement		Length of Stay 83.9	
Current Assets	-21,867,937	Total Charges	15,367,607	Average Wages	21.49
Fixed Assets	2,056,811	Contract Allowance	4,976,352	32.4% Skilled Nursing	69.6%
Other Assets	236,597	Operating Revenue	10,391,255	67.6% Ancillary Service	30.4%
Total Assets	-19,574,529	Operating Expense	9,649,215	92.9% Current Ratio	(10.1)
Current Liabilities	2,162,444	Operating Margin	742,040	7.1% Days to Collect	(770.5)
Long Term Liabilities	-20,765,233	Other Income	293,752	2.8% Avg Payment Days	40.8
Total Equity	-971,740	Other Expense	0	0.0% Depreciation Rate	7.6%
Total Liab. and Equity	-19,574,529	Net Profit or Loss	1,035,792	10.0% Return on Equity	-106.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235293 MEDILODGE OF FARMINGTON

Proprietary - Corporation

MEDILODGE OF FARMINGTON

12/31/2018 365 Days Settled

FARMINGTON, MI 48335

CR Beds 124 POS Beds 0

OAKLAND

Key Performance Ind.

Novitas MD

Occupancy Rate 72.9%

Balance Sheet

Income Statement

Length of Stay 57.7

Current Assets 26,355,692

Total Charges 27,363,294

Average Wages 17.03

Fixed Assets 1,420,806

Contract Allowance 13,395,665

49.0% Skilled Nursing 0.0%

Other Assets 120,883

Operating Revenue 13,967,629

51.0% Ancillary Service 49.5%

Total Assets 27,897,381

Operating Expense 14,349,722

102.7% Current Ratio 8.9

Current Liabilities 2,951,553

Operating Margin -382,093

-2.7% Days to Collect 670.6

Long Term Liabilities 26,456,302

Other Income 101,958

0.7% Avg Payment Days 49.2

Total Equity -1,510,474

Other Expense 0

0.0% Depreciation Rate 12.0%

Total Liab. and Equity 27,897,381

Net Profit or Loss (280,135)

-2.0% Return on Equity 18.5%

235175 MEDILODGE OF FRANKENMUTH

Proprietary - Corporation

MEDILODGE OF FRANKENMUTH

12/31/2018 365 Days Settled

FRANKENMUTH, MI 48734

CR Beds 105 POS Beds 0

SAGINAW

Key Performance Ind.

CGS (OHIO)

Occupancy Rate 61.6%

Balance Sheet

Income Statement

Length of Stay 44.4

Current Assets -1,897,584

Total Charges 9,525,885

Average Wages 20.10

Fixed Assets 346,223

Contract Allowance 2,458,082

25.8% Skilled Nursing 65.7%

Other Assets 69,990

Operating Revenue 7,067,803

74.2% Ancillary Service 34.3%

Total Assets -1,481,371

Operating Expense 7,966,046

112.7% Current Ratio (1.1)

Current Liabilities 1,722,844

Operating Margin -898,243

-12.7% Days to Collect (101.0)

Long Term Liabilities 511,697

Other Income 60,592

0.9% Avg Payment Days 48.7

Total Equity -3,715,912

Other Expense 0

0.0% Depreciation Rate 23.4%

Total Liab. and Equity -1,481,371

Net Profit or Loss (837,651)

-11.9% Return on Equity 22.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235350 MEDILODGE OF GAYLORD				Proprietary - Corporation	
MEDILODGE OF GAYLORD		1/31/2018 396 Days Settled			
GAYLORD, MI 49735		12/31/2018 334 Days Settled		CR Beds 114	POS Beds 0
OTSEGO		Key Performanace Ind.			
CGS (OHIO)				Occupancy Rate	64.4%
Balance Sheet		Income Statement		Length of Stay	131.5
Current Assets	712,712	Total Charges	10,206,139	Average Wages	19.08
Fixed Assets	671,601	Contract Allowance	940,800	9.2% Skilled Nursing	78.8%
Other Assets	307,779	Operating Revenue	9,265,339	90.8% Ancillary Service	21.2%
Total Assets	1,692,092	Operating Expense	10,867,769	117.3% Current Ratio	0.1
Current Liabilities	4,892,491	Operating Margin	-1,602,430	-17.3% Days to Collect	51.7
Long Term Liabilities	557,721	Other Income	-76,748	-0.8% Avg Payment Days	107.9
Total Equity	-3,758,120	Other Expense	0	0.0% Depreciation Rate	148.0%
Total Liab. and Equity	1,692,092	Net Profit or Loss	(1,679,178)	-18.1% Return on Equity	44.7%

235350 MEDILODGE OF GAYLORD				Proprietary - Corporation	
MEDILODGE OF GAYLORD		1/31/2018 396 Days Settled			
GAYLORD, MI 49735		12/31/2018 334 Days Settled		CR Beds 106	POS Beds 0
OTSEGO		Key Performanace Ind.			
CGS (OHIO)				Occupancy Rate	77.9%
Balance Sheet		Income Statement		Length of Stay	98.6
Current Assets	433,829	Total Charges	14,131,134	Average Wages	19.08
Fixed Assets	239,734	Contract Allowance	6,099,051	43.2% Skilled Nursing	67.9%
Other Assets	52,539	Operating Revenue	8,032,083	56.8% Ancillary Service	32.1%
Total Assets	726,102	Operating Expense	8,708,018	108.4% Current Ratio	0.4
Current Liabilities	1,117,876	Operating Margin	-675,935	-8.4% Days to Collect	39.1
Long Term Liabilities	225,766	Other Income	58,395	0.7% Avg Payment Days	59.1
Total Equity	-617,540	Other Expense	0	0.0% Depreciation Rate	37.8%
Total Liab. and Equity	726,102	Net Profit or Loss	(617,540)	-7.7% Return on Equity	100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235226 MEDILODGE OF GRAND BLANC

Proprietary - Corporation

MEDILODGE OF GRAND BLANC 12/31/2018 365 Days Settled

GRAND BLANC, MI 48439

CR Beds 161 POS Beds 0

GENESEE

Key Performance Ind.

Novitas Solutions DC, DE, MD, PA

Occupancy Rate 66.8%

Balance Sheet

Income Statement

Length of Stay 61.4

Current Assets	-957,594	Total Charges	25,455,299	Average Wages	20.09
Fixed Assets	2,731,932	Contract Allowance	10,298,209	40.5% Skilled Nursing	66.5%
Other Assets	119,037	Operating Revenue	15,157,090	59.5% Ancillary Service	33.5%
Total Assets	1,893,375	Operating Expense	15,921,539	105.0% Current Ratio	(0.2)
Current Liabilities	4,244,156	Operating Margin	-764,449	-5.0% Days to Collect	(42.6)
Long Term Liabilities	46,090	Other Income	78,747	0.5% Avg Payment Days	49.9
Total Equity	-2,396,871	Other Expense	0	0.0% Depreciation Rate	6.6%
Total Liab. and Equity	1,893,375	Net Profit or Loss	(685,702)	-4.5% Return on Equity	28.6%

235583 MEDILODGE OF GREEN VIEW

Proprietary - Corporation

MEDILODGE OF GREEN VIEW 1/31/2018 396 Days Settled

ALPENA, MI 49707

12/31/2018 334 Days Settled

CR Beds 53 POS Beds 0

ALPENA

Key Performance Ind.

CGS (OHIO)

Occupancy Rate 82.7%

Balance Sheet

Income Statement

Length of Stay 159.3

Current Assets	438,563	Total Charges	5,280,750	Average Wages	15.80
Fixed Assets	148,893	Contract Allowance	480,537	9.1% Skilled Nursing	79.2%
Other Assets	179,615	Operating Revenue	4,800,213	90.9% Ancillary Service	20.8%
Total Assets	767,071	Operating Expense	4,656,765	97.0% Current Ratio	(2.9)
Current Liabilities	-150,865	Operating Margin	143,448	3.0% Days to Collect	62.6
Long Term Liabilities	251,976	Other Income	-33,877	-0.7% Avg Payment Days	109.7
Total Equity	665,960	Other Expense	0	0.0% Depreciation Rate	310.2%
Total Liab. and Equity	767,071	Net Profit or Loss	109,573	2.3% Return on Equity	16.5%

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235583 MEDILODGE OF GREEN VIEW

Proprietary - Corporation

MEDILODGE OF GREEN VIEW 1/31/2018 396 Days Settled

ALPENA, MI 49707 12/31/2018 334 Days Settled

CR Beds 53 POS Beds 0

ALPENA

Key Performance Ind.

CGS (OHIO)

Occupancy Rate 90.1%

Balance Sheet

Income Statement

Length of Stay 121.7

Current Assets 600,151

Total Charges 5,921,152

Average Wages 15.80

Fixed Assets 87,404

Contract Allowance 1,750,070

29.6% Skilled Nursing 82.0%

Other Assets 26,014

Operating Revenue 4,171,082

70.4% Ancillary Service 18.0%

Total Assets 713,569

Operating Expense 4,053,771

97.2% Current Ratio 1.2

Current Liabilities 494,256

Operating Margin 117,311

2.8% Days to Collect 101.7

Long Term Liabilities 85,745

Other Income 16,257

0.4% Avg Payment Days 45.0

Total Equity 133,568

Other Expense 0

0.0% Depreciation Rate 42.2%

Total Liab. and Equity 713,569

Net Profit or Loss 133,568

3.2% Return on Equity 100.0%

235243 MEDILODGE OF GTC

Proprietary - Corporation

MEDILODGE OF GTC 1/31/2018 396 Days Settled

TRAVERSE CITY, MI 49686 12/31/2018 334 Days Settled

CR Beds 125 POS Beds 0

GRAND TRAVERSE

Key Performance Ind.

CGS (OHIO)

Occupancy Rate 56.3%

Balance Sheet

Income Statement

Length of Stay 80.6

Current Assets 4,729,268

Total Charges 10,438,240

Average Wages 20.31

Fixed Assets 551,748

Contract Allowance 1,742,942

16.7% Skilled Nursing 74.4%

Other Assets 347,725

Operating Revenue 8,695,298

83.3% Ancillary Service 25.6%

Total Assets 5,628,741

Operating Expense 9,628,814

110.7% Current Ratio 0.6

Current Liabilities 7,455,551

Operating Margin -933,516

-10.7% Days to Collect 85.5

Long Term Liabilities 602,379

Other Income -92,959

-1.1% Avg Payment Days 131.6

Total Equity -2,429,189

Other Expense 0

0.0% Depreciation Rate 195.1%

Total Liab. and Equity 5,628,741

Net Profit or Loss (1,026,478)

-11.8% Return on Equity 42.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235243 MEDILODGE OF GTC				Proprietary - Corporation	
MEDILODGE OF GTC		1/31/2018 396 Days Settled			
TRAVERSE CITY, MI 49686		12/31/2018 334 Days Settled		CR Beds 125 POS Beds 0	
GRAND TRAVERSE				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	62.2%
Balance Sheet		Income Statement		Length of Stay	47.3
Current Assets	927,924	Total Charges	12,208,326	Average Wages	20.31
Fixed Assets	90,785	Contract Allowance	4,388,404	35.9% Skilled Nursing	71.0%
Other Assets	66,353	Operating Revenue	7,819,922	64.1% Ancillary Service	29.0%
Total Assets	1,085,062	Operating Expense	8,187,474	104.7% Current Ratio	0.9
Current Liabilities	1,067,388	Operating Margin	-367,552	-4.7% Days to Collect	84.9
Long Term Liabilities	329,785	Other Income	55,441	0.7% Avg Payment Days	59.6
Total Equity	-312,111	Other Expense	0	0.0% Depreciation Rate	89.1%
Total Liab. and Equity	1,085,062	Net Profit or Loss	(312,111)	-4.0% Return on Equity	100.0%

235423 MEDILODGE OF HILLMAN				Proprietary - Corporation	
MEDILODGE OF HILLMAN		12/31/2018 365 Days Settled			
HILLMAN, MI 49746				CR Beds 84 POS Beds 0	
MONTMORENCY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	60.2%
Balance Sheet		Income Statement		Length of Stay	65.0
Current Assets	417,103	Total Charges	5,694,928	Average Wages	16.59
Fixed Assets	201,433	Contract Allowance	800,427	14.1% Skilled Nursing	75.6%
Other Assets	73,107	Operating Revenue	4,894,501	85.9% Ancillary Service	24.4%
Total Assets	691,643	Operating Expense	5,150,140	105.2% Current Ratio	0.4
Current Liabilities	1,047,637	Operating Margin	-255,639	-5.2% Days to Collect	10.1
Long Term Liabilities	0	Other Income	66,309	1.4% Avg Payment Days	24.4
Total Equity	-355,994	Other Expense	0	0.0% Depreciation Rate	7.6%
Total Liab. and Equity	691,643	Net Profit or Loss	(189,330)	-3.9% Return on Equity	53.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235638 MEDILODGE OF HOLLAND

Proprietary - Corporation

MEDILODGE OF HOLLAND

12/31/2018 365 Days Settled

HOLLAND, MI 49423

CR Beds 77 POS Beds 0

OTTAWA

Key Performance Ind.

CGS (OHIO)

Occupancy Rate 92.8%

Balance Sheet

Income Statement

Length of Stay 65.9

Current Assets 1,025,339

Total Charges 10,405,557

Average Wages 18.32

Fixed Assets 85,600

Contract Allowance 2,434,422

23.4% Skilled Nursing 81.4%

Other Assets 40,533

Operating Revenue 7,971,135

76.6% Ancillary Service 18.6%

Total Assets 1,151,472

Operating Expense 7,732,631

97.0% Current Ratio 0.6

Current Liabilities 1,833,328

Operating Margin 238,504

3.0% Days to Collect 47.0

Long Term Liabilities 526,865

Other Income 3,624

0.0% Avg Payment Days 43.3

Total Equity -1,208,721

Other Expense 0

0.0% Depreciation Rate 133.0%

Total Liab. and Equity 1,151,472

Net Profit or Loss 242,128

3.0% Return on Equity -20.0%

235331 MEDILODGE OF HOWELL

Proprietary - Corporation

MEDILODGE OF HOWELL

12/31/2018 365 Days Settled

HOWELL, MI 48843

CR Beds 219 POS Beds 0

LIVINGSTON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 88.9%

Balance Sheet

Income Statement

Length of Stay 95.0

Current Assets 4,889,094

Total Charges 24,377,688

Average Wages 18.97

Fixed Assets 1,642,835

Contract Allowance 6,001,308

24.6% Skilled Nursing 84.3%

Other Assets 1,148,936

Operating Revenue 18,376,380

75.4% Ancillary Service 15.7%

Total Assets 7,680,865

Operating Expense 18,940,717

103.1% Current Ratio 1.6

Current Liabilities 3,089,156

Operating Margin -564,337

-3.1% Days to Collect 102.8

Long Term Liabilities 61,867

Other Income 362,160

2.0% Avg Payment Days 22.6

Total Equity 4,529,842

Other Expense 0

0.0% Depreciation Rate 13.6%

Total Liab. and Equity 7,680,865

Net Profit or Loss (202,177)

-1.1% Return on Equity -4.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235282 MEDILODGE OF KALAMAZOO

Proprietary - Corporation

MEDILODGE OF KALAMAZOO

12/31/2018 365 Days Settled

KALAMAZOO, MI 49009

CR Beds 111 POS Beds 0

KALAMAZOO

Key Performance Ind.

CGS (OHIO)

Occupancy Rate 55.9%

Balance Sheet

Income Statement

Length of Stay 93.7

Current Assets -1,388,504

Total Charges 8,817,236

Average Wages 20.02

Fixed Assets 280,185

Contract Allowance 2,361,551

26.8% Skilled Nursing 83.7%

Other Assets 60,916

Operating Revenue 6,455,685

73.2% Ancillary Service 16.3%

Total Assets -1,047,403

Operating Expense 6,691,745

103.7% Current Ratio (1.1)

Current Liabilities 1,275,643

Operating Margin -236,060

-3.7% Days to Collect (78.5)

Long Term Liabilities 516,820

Other Income 43,808

0.7% Avg Payment Days 39.7

Total Equity -2,839,866

Other Expense 0

0.0% Depreciation Rate 25.2%

Total Liab. and Equity -1,047,403

Net Profit or Loss (192,252)

-3.0% Return on Equity 6.8%

235285 MEDILODGE OF LANSING

Proprietary - Corporation

MEDILODGE OF LANSING

12/31/2018 365 Days Settled

LANSING, MI 48917

CR Beds 95 POS Beds 0

EATON

Key Performance Ind.

CGS (OHIO)

Occupancy Rate 64.3%

Balance Sheet

Income Statement

Length of Stay 55.4

Current Assets -1,993,405

Total Charges 9,248,311

Average Wages 14.16

Fixed Assets 869,853

Contract Allowance 2,756,890

29.8% Skilled Nursing 73.2%

Other Assets 60,813

Operating Revenue 6,491,421

70.2% Ancillary Service 26.8%

Total Assets -1,062,739

Operating Expense 7,592,870

117.0% Current Ratio (0.9)

Current Liabilities 2,145,473

Operating Margin -1,101,449

-17.0% Days to Collect (145.9)

Long Term Liabilities 910,285

Other Income 131,149

2.0% Avg Payment Days 56.8

Total Equity -4,118,497

Other Expense 0

0.0% Depreciation Rate 12.2%

Total Liab. and Equity -1,062,739

Net Profit or Loss (970,300)

-14.9% Return on Equity 23.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235209 MEDILODGE OF LEELANAU				Proprietary - Corporation	
MEDILODGE OF LEELANAU		1/31/2018 396 Days Settled			
SUTTONS BAY, MI 49682		12/31/2018 334 Days Settled		CR Beds 72	POS Beds 0
LEELANAU				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	80.6%
Balance Sheet		Income Statement		Length of Stay	111.1
Current Assets	760,907	Total Charges	7,406,359	Average Wages	20.77
Fixed Assets	80,145	Contract Allowance	315,883	4.3% Skilled Nursing	84.2%
Other Assets	316,546	Operating Revenue	7,090,476	95.7% Ancillary Service	15.8%
Total Assets	1,157,598	Operating Expense	6,930,016	97.7% Current Ratio	3.5
Current Liabilities	217,304	Operating Margin	160,460	2.3% Days to Collect	73.2
Long Term Liabilities	447,798	Other Income	-40,094	-0.6% Avg Payment Days	96.3
Total Equity	492,496	Other Expense	0	0.0% Depreciation Rate	848.3%
Total Liab. and Equity	1,157,598	Net Profit or Loss	120,367	1.7% Return on Equity	24.4%

235209 MEDILODGE OF LEELANAU				Proprietary - Corporation	
MEDILODGE OF LEELANAU		1/31/2018 396 Days Settled			
SUTTONS BAY, MI 49682		12/31/2018 334 Days Settled		CR Beds 72	POS Beds 0
LEELANAU				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	78.5%
Balance Sheet		Income Statement		Length of Stay	69.2
Current Assets	937,530	Total Charges	7,970,421	Average Wages	20.77
Fixed Assets	90,032	Contract Allowance	2,113,637	26.5% Skilled Nursing	80.9%
Other Assets	35,340	Operating Revenue	5,856,784	73.5% Ancillary Service	19.1%
Total Assets	1,062,902	Operating Expense	5,660,628	96.7% Current Ratio	1.4
Current Liabilities	683,339	Operating Margin	196,156	3.3% Days to Collect	120.2
Long Term Liabilities	160,655	Other Income	22,752	0.4% Avg Payment Days	45.2
Total Equity	218,908	Other Expense	0	0.0% Depreciation Rate	78.5%
Total Liab. and Equity	1,062,902	Net Profit or Loss	218,908	3.7% Return on Equity	100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235330 MEDILODGE OF LIVINGSTON

Proprietary - Corporation

MEDILODGE OF LIVINGSTON

12/31/2018 365 Days Settled

HOWELL, MI 48843

CR Beds 139 POS Beds 0

LIVINGSTON

Key Performance Ind.

Novitas MD

Occupancy Rate 56.2%

Balance Sheet

Income Statement

Length of Stay 87.2

Current Assets -27,180,933

Total Charges 14,429,379

Average Wages 18.41

Fixed Assets 1,976,610

Contract Allowance 5,609,090

38.9% Skilled Nursing 61.6%

Other Assets 314,685

Operating Revenue 8,820,289

61.1% Ancillary Service 38.4%

Total Assets -24,889,638

Operating Expense 9,536,060

108.1% Current Ratio (13.8)

Current Liabilities 1,966,644

Operating Margin -715,771

-8.1% Days to Collect (1,131.7)

Long Term Liabilities -24,540,641

Other Income 207,606

2.4% Avg Payment Days 42.0

Total Equity -2,315,641

Other Expense 0

0.0% Depreciation Rate 8.3%

Total Liab. and Equity -24,889,638

Net Profit or Loss (508,165)

-5.8% Return on Equity 21.9%

235358 MEDILODGE OF LUDINGTON

Proprietary - Corporation

MEDILODGE OF LUDINGTON

1/31/2018 396 Days Settled

LUDINGTON, MI 49431

12/31/2018 334 Days Settled

CR Beds 93 POS Beds 0

MASON

Key Performance Ind.

CGS (OHIO)

Occupancy Rate 68.3%

Balance Sheet

Income Statement

Length of Stay 76.7

Current Assets 620,685

Total Charges 8,980,731

Average Wages 17.54

Fixed Assets 171,798

Contract Allowance 1,631,086

18.2% Skilled Nursing 72.5%

Other Assets 825,099

Operating Revenue 7,349,645

81.8% Ancillary Service 27.5%

Total Assets 1,617,582

Operating Expense 7,486,374

101.9% Current Ratio 0.7

Current Liabilities 828,121

Operating Margin -136,729

-1.9% Days to Collect 58.1

Long Term Liabilities 545,987

Other Income -77,833

-1.1% Avg Payment Days 135.8

Total Equity 243,474

Other Expense 0

0.0% Depreciation Rate 464.4%

Total Liab. and Equity 1,617,582

Net Profit or Loss (214,561)

-2.9% Return on Equity -88.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235358 MEDILODGE OF LUDINGTON

Proprietary - Corporation

MEDILODGE OF LUDINGTON 1/31/2018 396 Days Settled

LUDINGTON, MI 49431 12/31/2018 334 Days Settled CR Beds 93 POS Beds 0

MASON

CGS (OHIO)

Key Performance Ind.

Occupancy Rate 73.1%

Length of Stay 60.7

Average Wages 17.54

39.4% Skilled Nursing 73.2%

60.6% Ancillary Service 26.8%

99.0% Current Ratio 1.1

1.0% Days to Collect 111.6

1.0% Avg Payment Days 61.9

0.0% Depreciation Rate 36.1%

2.1% Return on Equity 100.0%

Balance Sheet

Income Statement

Current Assets 1,014,592 Total Charges 10,489,029

Fixed Assets 202,366 Contract Allowance 4,136,879

Other Assets 45,647 Operating Revenue 6,352,150

Total Assets 1,262,605 Operating Expense 6,287,349

Current Liabilities 887,341 Operating Margin 64,801

Long Term Liabilities 243,977 Other Income 66,486

Total Equity 131,287 Other Expense 0

Total Liab. and Equity 1,262,605 Net Profit or Loss 131,287

235495 MEDILODGE OF MARSHALL

Proprietary - Corporation

MEDILODGE OF MARSHALL 12/31/2018 365 Days Settled

MARSHALL, MI 49068 CR Beds 98 POS Beds 0

CALHOUN

CGS (OHIO)

Key Performance Ind.

Occupancy Rate 68.2%

Length of Stay 62.6

Average Wages 20.05

22.2% Skilled Nursing 76.4%

77.8% Ancillary Service 23.6%

97.1% Current Ratio 0.1

2.9% Days to Collect 8.6

0.9% Avg Payment Days 48.8

0.0% Depreciation Rate 34.5%

3.8% Return on Equity -18.7%

Balance Sheet

Income Statement

Current Assets 238,543 Total Charges 9,203,144

Fixed Assets 232,871 Contract Allowance 2,042,466

Other Assets 62,642 Operating Revenue 7,160,678

Total Assets 534,056 Operating Expense 6,952,143

Current Liabilities 1,620,000 Operating Margin 208,535

Long Term Liabilities 369,907 Other Income 64,226

Total Equity -1,455,851 Other Expense 0

Total Liab. and Equity 534,056 Net Profit or Loss 272,761

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235284 MEDILODGE OF MIDLAND				Proprietary - Corporation	
MEDILODGE OF MIDLAND		12/31/2018 365 Days Settled			
MIDLAND, MI 48640		CR Beds 113 POS Beds 0			
MIDLAND		Key Performanace Ind.			
CGS (OHIO)		Occupancy Rate		58.0%	
Balance Sheet		Income Statement		Length of Stay 44.7	
Current Assets	-1,374,718	Total Charges	10,496,088	Average Wages	17.04
Fixed Assets	107,392	Contract Allowance	3,290,869	31.4% Skilled Nursing	63.7%
Other Assets	59,942	Operating Revenue	7,205,219	68.6% Ancillary Service	36.3%
Total Assets	-1,207,384	Operating Expense	8,227,327	114.2% Current Ratio	(0.7)
Current Liabilities	1,994,992	Operating Margin	-1,022,108	-14.2% Days to Collect	(74.9)
Long Term Liabilities	362,460	Other Income	210,691	2.9% Avg Payment Days	50.0
Total Equity	-3,564,836	Other Expense	0	0.0% Depreciation Rate	68.0%
Total Liab. and Equity	-1,207,384	Net Profit or Loss	(811,417)	-11.3% Return on Equity	22.8%

235650 MEDILODGE OF MILFORD				Proprietary - Corporation	
MEDILODGE OF MILFORD		12/31/2018 365 Days Settled			
MILFORD, MI 48381		CR Beds 111 POS Beds 0			
OAKLAND		Key Performanace Ind.			
WPS MI		Occupancy Rate		87.8%	
Balance Sheet		Income Statement		Length of Stay 42.7	
Current Assets	2,067,865	Total Charges	17,217,118	Average Wages	19.79
Fixed Assets	867,183	Contract Allowance	5,512,826	32.0% Skilled Nursing	67.8%
Other Assets	306,157	Operating Revenue	11,704,292	68.0% Ancillary Service	32.2%
Total Assets	3,241,205	Operating Expense	11,693,508	99.9% Current Ratio	0.6
Current Liabilities	3,312,532	Operating Margin	10,784	0.1% Days to Collect	56.8
Long Term Liabilities	0	Other Income	288,232	2.5% Avg Payment Days	29.7
Total Equity	-71,327	Other Expense	0	0.0% Depreciation Rate	11.7%
Total Liab. and Equity	3,241,205	Net Profit or Loss	299,016	2.6% Return on Equity	-419.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235563 MEDILODGE OF MONROE

Proprietary - Corporation

MEDILODGE OF MONROE

12/31/2018 365 Days Settled

MONROE, MI 48162

CR Beds 103 POS Beds 0

MONROE

Key Performance Ind.

Occupancy Rate 89.1%

Length of Stay 72.9

Average Wages 18.04

31.3% Skilled Nursing 67.4%

68.7% Ancillary Service 32.6%

106.3% Current Ratio 1.4

-6.3% Days to Collect 120.2

0.8% Avg Payment Days 27.9

0.0% Depreciation Rate 10.9%

-5.5% Return on Equity -39.9%

Balance Sheet

Income Statement

Current Assets	3,429,714	Total Charges	14,034,525
Fixed Assets	381,639	Contract Allowance	4,390,412
Other Assets	42,325	Operating Revenue	9,644,113
Total Assets	3,853,678	Operating Expense	10,256,491
Current Liabilities	2,514,491	Operating Margin	-612,378
Long Term Liabilities	0	Other Income	78,636
Total Equity	1,339,187	Other Expense	0
Total Liab. and Equity	3,853,678	Net Profit or Loss	(533,742)

235600 MEDILODGE OF MONTROSE INC

Proprietary - Corporation

MEDILODGE OF MONTROSE INC

12/31/2018 365 Days Settled

MONTROSE, MI 48457

CR Beds 121 POS Beds 0

GENESEE

Key Performance Ind.

Occupancy Rate 80.5%

Length of Stay 43.3

Average Wages 16.29

22.0% Skilled Nursing 63.2%

78.0% Ancillary Service 36.8%

105.5% Current Ratio 2.2

-5.5% Days to Collect 130.3

3.2% Avg Payment Days 22.7

0.0% Depreciation Rate 9.2%

-2.2% Return on Equity -6.2%

Balance Sheet

Income Statement

Current Assets	5,009,950	Total Charges	15,924,378
Fixed Assets	868,915	Contract Allowance	3,511,245
Other Assets	813,437	Operating Revenue	12,413,133
Total Assets	6,692,302	Operating Expense	13,093,376
Current Liabilities	2,249,955	Operating Margin	-680,243
Long Term Liabilities	0	Other Income	403,035
Total Equity	4,442,347	Other Expense	0
Total Liab. and Equity	6,692,302	Net Profit or Loss	(277,208)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235490 MEDILODGE OF MT PLEASANT

Proprietary - Corporation

MEDILODGE OF MT PLEASANT 12/31/2018 365 Days Settled

MOUNT PLEASANT, MI 48858

CR Beds 104 POS Beds 0

ISABELLA

Key Performance Ind.

CGS (OHIO)

Occupancy Rate 57.3%

Balance Sheet

Income Statement

Length of Stay 61.1

Current Assets 435,606

Total Charges 8,694,597

Average Wages 18.69

Fixed Assets 454,230

Contract Allowance 2,518,676

29.0% Skilled Nursing 64.9%

Other Assets 54,610

Operating Revenue 6,175,921

71.0% Ancillary Service 35.1%

Total Assets 944,446

Operating Expense 6,242,586

101.1% Current Ratio 0.3

Current Liabilities 1,514,190

Operating Margin -66,665

-1.1% Days to Collect 14.5

Long Term Liabilities 467,894

Other Income 93,769

1.5% Avg Payment Days 58.5

Total Equity -1,037,638

Other Expense 0

0.0% Depreciation Rate 21.7%

Total Liab. and Equity 944,446

Net Profit or Loss 27,104

0.4% Return on Equity -2.6%

235410 MEDILODGE OF MUNISING

Proprietary - Corporation

MEDILODGE OF MUNISING 1/31/2018 396 Days Settled

MUNISING, MI 49862

12/31/2018 334 Days Settled

CR Beds 106 POS Beds 0

ALGER

Key Performance Ind.

CGS (OHIO)

Occupancy Rate 53.9%

Balance Sheet

Income Statement

Length of Stay 182.5

Current Assets 426,992

Total Charges 6,696,757

Average Wages 17.80

Fixed Assets 101,724

Contract Allowance 547,601

8.2% Skilled Nursing 80.7%

Other Assets 149,453

Operating Revenue 6,149,156

91.8% Ancillary Service 19.3%

Total Assets 678,169

Operating Expense 6,846,298

111.3% Current Ratio 0.3

Current Liabilities 1,488,749

Operating Margin -697,142

-11.3% Days to Collect 49.6

Long Term Liabilities 276,662

Other Income -59,164

-1.0% Avg Payment Days 101.6

Total Equity -1,087,242

Other Expense 0

0.0% Depreciation Rate 558.5%

Total Liab. and Equity 678,169

Net Profit or Loss (756,308)

-12.3% Return on Equity 69.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235410 MEDILODGE OF MUNISING				Proprietary - Corporation		
MEDILODGE OF MUNISING		1/31/2018 396 Days Settled				
MUNISING, MI 49862		12/31/2018 334 Days Settled		CR Beds 106	POS Beds 0	
ALGER		Key Performanace Ind.				
CGS (OHIO)				Occupancy Rate	62.4%	
Balance Sheet		Income Statement		Length of Stay	104.2	
Current Assets	235,064	Total Charges	7,536,986	Average Wages	17.80	
Fixed Assets	73,205	Contract Allowance	2,596,983	34.5%	Skilled Nursing	81.1%
Other Assets	60,676	Operating Revenue	4,940,003	65.5%	Ancillary Service	18.9%
Total Assets	368,945	Operating Expense	5,559,616	112.5%	Current Ratio	0.3
Current Liabilities	719,026	Operating Margin	-619,613	-12.5%	Days to Collect	25.7
Long Term Liabilities	256,997	Other Income	12,535	0.3%	Avg Payment Days	48.9
Total Equity	-607,078	Other Expense	0	0.0%	Depreciation Rate	119.9%
Total Liab. and Equity	368,945	Net Profit or Loss	(607,078)	-12.3%	Return on Equity	100.0%

235647 MEDILODGE OF OKEMOS				Proprietary - Corporation		
MEDILODGE OF OKEMOS		12/31/2018 365 Days Settled				
OKEMOS, MI 48864				CR Beds 100	POS Beds 0	
INGHAM		Key Performanace Ind.				
CGS (OHIO)				Occupancy Rate	72.0%	
Balance Sheet		Income Statement		Length of Stay	49.7	
Current Assets	999,121	Total Charges	13,870,271	Average Wages	18.35	
Fixed Assets	145,890	Contract Allowance	4,861,177	35.0%	Skilled Nursing	70.5%
Other Assets	51,216	Operating Revenue	9,009,094	65.0%	Ancillary Service	29.5%
Total Assets	1,196,227	Operating Expense	9,285,022	103.1%	Current Ratio	0.4
Current Liabilities	2,402,310	Operating Margin	-275,928	-3.1%	Days to Collect	36.5
Long Term Liabilities	534,960	Other Income	180,610	2.0%	Avg Payment Days	52.4
Total Equity	-1,741,043	Other Expense	0	0.0%	Depreciation Rate	111.8%
Total Liab. and Equity	1,196,227	Net Profit or Loss	(95,318)	-1.1%	Return on Equity	5.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235507 MEDILODGE OF PLYMOUTH

Proprietary - Corporation

MEDILODGE OF PLYMOUTH

12/31/2018 365 Days Settled

PLYMOUTH, MI 48170

CR Beds 39 POS Beds 0

WAYNE

Key Performance Ind.

Occupancy Rate 91.9%

Length of Stay 99.2

Average Wages 18.42

15.0% Skilled Nursing 79.3%

85.0% Ancillary Service 20.7%

88.0% Current Ratio 3.7

12.0% Days to Collect 139.8

1.5% Avg Payment Days 26.2

0.0% Depreciation Rate 5.1%

13.5% Return on Equity 30.7%

Balance Sheet

Income Statement

Current Assets 1,630,262

Total Charges 4,624,643

Fixed Assets 511,405

Contract Allowance 692,228

Other Assets 18,888

Operating Revenue 3,932,415

Total Assets 2,160,555

Operating Expense 3,461,458

Current Liabilities 436,855

Operating Margin 470,957

Long Term Liabilities 0

Other Income 58,989

Total Equity 1,723,700

Other Expense 0

Total Liab. and Equity 2,160,555

Net Profit or Loss 529,946

235421 MEDILODGE OF PORT HURON

Proprietary - Corporation

MEDILODGE OF PORT HURON

12/31/2018 365 Days Settled

FORT GRATIOT, MI 48059

CR Beds 127 POS Beds 0

SAINT CLAIR

Key Performance Ind.

Occupancy Rate 90.4%

Length of Stay 68.0

Average Wages 18.40

22.9% Skilled Nursing 76.8%

77.1% Ancillary Service 23.2%

101.3% Current Ratio (0.3)

-1.3% Days to Collect (33.1)

2.0% Avg Payment Days 23.6

0.0% Depreciation Rate 2.0%

0.7% Return on Equity 14.5%

Balance Sheet

Income Statement

Current Assets -910,645

Total Charges 15,307,168

Fixed Assets 4,303,569

Contract Allowance 3,502,674

Other Assets 92,625

Operating Revenue 11,804,494

Total Assets 3,485,549

Operating Expense 11,957,056

Current Liabilities 2,897,517

Operating Margin -152,562

Long Term Liabilities 0

Other Income 237,762

Total Equity 588,032

Other Expense 0

Total Liab. and Equity 3,485,549

Net Profit or Loss 85,200

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235399 MEDILODGE OF PORTAGE

Proprietary - Corporation

MEDILODGE OF PORTAGE

12/31/2018 365 Days Settled

PORTAGE, MI 49002

CR Beds 120 POS Beds 0

KALAMAZOO

Key Performance Ind.

CGS (OHIO)

Occupancy Rate 77.0%

Balance Sheet

Income Statement

Length of Stay 69.7

Current Assets -554,692

Total Charges 14,112,666

Average Wages 19.15

Fixed Assets 345,808

Contract Allowance 4,957,339

35.1% Skilled Nursing 76.4%

Other Assets 134,014

Operating Revenue 9,155,327

64.9% Ancillary Service 23.6%

Total Assets -74,870

Operating Expense 9,799,615

107.0% Current Ratio (0.2)

Current Liabilities 2,594,849

Operating Margin -644,288

-7.0% Days to Collect (29.4)

Long Term Liabilities 570,813

Other Income 92,306

1.0% Avg Payment Days 51.2

Total Equity -3,240,532

Other Expense 0

0.0% Depreciation Rate 23.9%

Total Liab. and Equity -74,870

Net Profit or Loss (551,982)

-6.0% Return on Equity 17.0%

235486 MEDILODGE OF RICHMOND

Proprietary - Corporation

MEDILODGE OF RICHMOND

12/31/2018 365 Days Settled

RICHMOND, MI 48062

CR Beds 126 POS Beds 0

MACOMB

Key Performance Ind.

Occupancy Rate 89.6%

Balance Sheet

Income Statement

Length of Stay 72.0

Current Assets -3,851,102

Total Charges 15,935,855

Average Wages 18.29

Fixed Assets 1,554,295

Contract Allowance 3,842,170

24.1% Skilled Nursing 73.4%

Other Assets 51,767

Operating Revenue 12,093,685

75.9% Ancillary Service 26.6%

Total Assets -2,245,040

Operating Expense 13,868,681

114.7% Current Ratio (1.0)

Current Liabilities 3,958,304

Operating Margin -1,774,996

-14.7% Days to Collect (123.4)

Long Term Liabilities 57,900

Other Income 124,880

1.0% Avg Payment Days 20.6

Total Equity -6,261,244

Other Expense 0

0.0% Depreciation Rate 7.3%

Total Liab. and Equity -2,245,040

Net Profit or Loss (1,650,116)

-13.6% Return on Equity 26.4%

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235036 MEDILODGE OF ROCHESTER HILLS, INC

Proprietary - Corporation

MEDILODGE OF ROCHESTER HILLS, INC 12/31/2018 365 Days Settled

ROCHESTER HILLS, MI 48309

CR Beds 126 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 82.3%

Balance Sheet

Income Statement

Length of Stay 120.2

Current Assets	-4,903,371	Total Charges	11,074,408	Average Wages	18.09
Fixed Assets	1,571,269	Contract Allowance	2,032,317	18.4% Skilled Nursing	80.7%
Other Assets	532,872	Operating Revenue	9,042,091	81.6% Ancillary Service	19.3%
Total Assets	-2,799,230	Operating Expense	10,839,507	119.9% Current Ratio	(2.2)
Current Liabilities	2,204,468	Operating Margin	-1,797,416	-19.9% Days to Collect	(213.8)
Long Term Liabilities	0	Other Income	44,984	0.5% Avg Payment Days	21.4
Total Equity	-5,003,698	Other Expense	0	0.0% Depreciation Rate	5.2%
Total Liab. and Equity	-2,799,230	Net Profit or Loss	(1,752,432)	-19.4% Return on Equity	35.0%

235553 MEDILODGE OF ROGERS CITY

Proprietary - Corporation

MEDILODGE OF ROGERS CITY 1/31/2018 396 Days Settled

ROGERS CITY, MI 49779

12/31/2018 334 Days Settled

CR Beds 106 POS Beds 0

PRESQUE ISLE

Key Performance Ind.

CGS (OHIO)

Occupancy Rate 67.7%

Balance Sheet

Income Statement

Length of Stay 107.6

Current Assets	613,111	Total Charges	9,041,927	Average Wages	17.08
Fixed Assets	104,056	Contract Allowance	863,872	9.6% Skilled Nursing	77.2%
Other Assets	591,152	Operating Revenue	8,178,055	90.4% Ancillary Service	22.8%
Total Assets	1,308,319	Operating Expense	7,936,514	97.0% Current Ratio	(0.7)
Current Liabilities	-895,179	Operating Margin	241,541	3.0% Days to Collect	51.7
Long Term Liabilities	728,129	Other Income	4,470	0.1% Avg Payment Days	128.3
Total Equity	1,475,369	Other Expense	0	0.0% Depreciation Rate	969.3%
Total Liab. and Equity	1,308,319	Net Profit or Loss	246,009	3.0% Return on Equity	16.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235553 MEDILODGE OF ROGERS CITY				Proprietary - Corporation	
MEDILODGE OF ROGERS CITY		1/31/2018 396 Days Settled			
ROGERS CITY, MI 49779		12/31/2018 334 Days Settled		CR Beds 106	POS Beds 0
PRESQUE ISLE		Key Performanace Ind.			
CGS (OHIO)				Occupancy Rate	68.2%
Balance Sheet		Income Statement		Length of Stay	81.3
Current Assets	625,200	Total Charges	9,437,722	Average Wages	17.08
Fixed Assets	61,871	Contract Allowance	3,532,996	37.4% Skilled Nursing	79.3%
Other Assets	52,028	Operating Revenue	5,904,726	62.6% Ancillary Service	20.7%
Total Assets	739,099	Operating Expense	6,293,464	106.6% Current Ratio	0.7
Current Liabilities	859,907	Operating Margin	-388,738	-6.6% Days to Collect	67.3
Long Term Liabilities	147,447	Other Income	120,483	2.0% Avg Payment Days	55.2
Total Equity	-268,255	Other Expense	0	0.0% Depreciation Rate	86.6%
Total Liab. and Equity	739,099	Net Profit or Loss	(268,255)	-4.5% Return on Equity	100.0%

235292 MEDILODGE OF SAULT STE MARIE				Proprietary - Corporation	
MEDILODGE OF SAULT STE MARIE		1/31/2018 396 Days Settled			
SAULT SAINTE MARIE, MI 49783		12/31/2018 334 Days Settled		CR Beds 114	POS Beds 0
CHIPPEWA		Key Performanace Ind.			
CGS (OHIO)				Occupancy Rate	49.0%
Balance Sheet		Income Statement		Length of Stay	91.7
Current Assets	700,571	Total Charges	8,189,427	Average Wages	18.72
Fixed Assets	280,712	Contract Allowance	1,658,182	20.2% Skilled Nursing	71.4%
Other Assets	136,971	Operating Revenue	6,531,245	79.8% Ancillary Service	28.6%
Total Assets	1,118,254	Operating Expense	6,879,728	105.3% Current Ratio	0.6
Current Liabilities	1,098,582	Operating Margin	-348,483	-5.3% Days to Collect	74.3
Long Term Liabilities	245,615	Other Income	-30,738	-0.5% Avg Payment Days	134.8
Total Equity	-225,943	Other Expense	0	0.0% Depreciation Rate	193.6%
Total Liab. and Equity	1,118,254	Net Profit or Loss	(379,220)	-5.8% Return on Equity	167.8%

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235292 MEDILODGE OF SAULT STE MARIE					Proprietary - Corporation	
MEDILODGE OF SAULT STE MARIE		1/31/2018 396 Days Settled				
SAULT SAINTE MARIE, MI 49783		12/31/2018 334 Days Settled			CR Beds 106	POS Beds 0
CHIPPEWA		Key Performanace Ind.				
CGS (OHIO)					Occupancy Rate	50.8%
Balance Sheet		Income Statement		Length of Stay 108.7		
Current Assets	518,843	Total Charges	8,155,892	Average Wages 18.72		
Fixed Assets	122,491	Contract Allowance	2,827,917	34.7%	Skilled Nursing	75.5%
Other Assets	55,954	Operating Revenue	5,327,975	65.3%	Ancillary Service	24.5%
Total Assets	697,288	Operating Expense	5,685,929	106.7%	Current Ratio	0.6
Current Liabilities	841,684	Operating Margin	-357,954	-6.7%	Days to Collect	71.8
Long Term Liabilities	232,827	Other Income	-19,269	-0.4%	Avg Payment Days	63.0
Total Equity	-377,223	Other Expense	0	0.0%	Depreciation Rate	58.3%
Total Liab. and Equity	697,288	Net Profit or Loss	(377,223)	-7.1%	Return on Equity	100.0%

235473 MEDILODGE OF SHORELINE					Nonprofit - Other	
MEDILODGE OF SHORELINE		2/28/2018 304 Days Settled				
STERLING HEIGHTS, MI 48313		6/30/2018 122 Days Settled			CR Beds 112	POS Beds 0
MACOMB		Key Performanace Ind.				
NGS (WI)					Occupancy Rate	93.1%
Balance Sheet		Income Statement		Length of Stay 84.8		
Current Assets	3,563,137	Total Charges	14,170,933	Average Wages 19.08		
Fixed Assets	0	Contract Allowance	3,305,139	23.3%	Skilled Nursing	77.3%
Other Assets	0	Operating Revenue	10,865,794	76.7%	Ancillary Service	22.7%
Total Assets	3,563,137	Operating Expense	11,347,023	104.4%	Current Ratio	23.5
Current Liabilities	151,666	Operating Margin	-481,229	-4.4%	Days to Collect	35.0
Long Term Liabilities	0	Other Income	24,320	0.2%	Avg Payment Days	5.0
Total Equity	3,411,471	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	3,563,137	Net Profit or Loss	1,507,213	13.9%	Return on Equity	44.2%

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235473 MEDILODGE OF SHORELINE				Proprietary - Corporation	
MEDILODGE OF SHORELINE		2/28/2018 304 Days Settled			
STERLING HEIGHTS, MI 48313		6/30/2018 122 Days Settled		CR Beds 112	POS Beds 0
MACOMB		Key Performanace Ind.			
NGS (WI)		Occupancy Rate		91.8%	
Balance Sheet		Income Statement		Length of Stay 57.0	
Current Assets	3,384,635	Total Charges	6,857,084	Average Wages	19.08
Fixed Assets	174,071	Contract Allowance	2,587,564	37.7% Skilled Nursing	67.5%
Other Assets	68,384	Operating Revenue	4,269,520	62.3% Ancillary Service	32.5%
Total Assets	3,627,090	Operating Expense	4,239,877	99.3% Current Ratio	3.0
Current Liabilities	1,114,726	Operating Margin	29,643	0.7% Days to Collect	335.5
Long Term Liabilities	2,425,881	Other Income	56,840	1.3% Avg Payment Days	92.9
Total Equity	86,483	Other Expense	0	0.0% Depreciation Rate	25.3%
Total Liab. and Equity	3,627,090	Net Profit or Loss	86,483	2.0% Return on Equity	100.0%

235296 MEDILODGE OF SOUTHFIELD				Proprietary - Corporation	
MEDILODGE OF SOUTHFIELD		12/31/2018 365 Days Settled			
SOUTHFIELD, MI 48076				CR Beds 191	POS Beds 0
OAKLAND		Key Performanace Ind.			
		Occupancy Rate		84.8%	
Balance Sheet		Income Statement		Length of Stay 91.1	
Current Assets	-5,346,504	Total Charges	21,832,252	Average Wages	17.64
Fixed Assets	5,736,784	Contract Allowance	3,554,994	16.3% Skilled Nursing	77.8%
Other Assets	101,393	Operating Revenue	18,277,258	83.7% Ancillary Service	22.2%
Total Assets	491,673	Operating Expense	17,936,320	98.1% Current Ratio	(1.6)
Current Liabilities	3,289,207	Operating Margin	340,938	1.9% Days to Collect	(98.4)
Long Term Liabilities	17,363	Other Income	200,516	1.1% Avg Payment Days	16.9
Total Equity	-2,814,897	Other Expense	0	0.0% Depreciation Rate	2.8%
Total Liab. and Equity	491,673	Net Profit or Loss	541,454	3.0% Return on Equity	-19.2%

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235370 MEDILODGE OF ST CLAIR

Proprietary - Corporation

MEDILODGE OF ST CLAIR 12/31/2018 365 Days Settled

EAST CHINA, MI 48054

CR Beds 172 POS Beds 0

SAINT CLAIR

Key Performance Ind.

Occupancy Rate 71.6%

Length of Stay 64.0

Average Wages 16.42

30.1% Skilled Nursing 71.9%

69.9% Ancillary Service 28.1%

99.4% Current Ratio 0.8

0.6% Days to Collect 70.0

1.3% Avg Payment Days 24.5

0.0% Depreciation Rate 3.5%

1.9% Return on Equity 32.5%

Balance Sheet

Income Statement

Current Assets	2,928,257	Total Charges	19,124,558
Fixed Assets	1,468,881	Contract Allowance	5,750,865
Other Assets	70,736	Operating Revenue	13,373,693
Total Assets	4,467,874	Operating Expense	13,293,060
Current Liabilities	3,628,349	Operating Margin	80,633
Long Term Liabilities	46,090	Other Income	176,901
Total Equity	793,435	Other Expense	0
Total Liab. and Equity	4,467,874	Net Profit or Loss	257,534

235416 MEDILODGE OF STERLING

Proprietary - Corporation

MEDILODGE OF STERLING 12/31/2018 365 Days Settled

STERLING, MI 48659

CR Beds 39 POS Beds 0

ARENAC

NGS (WI)

Key Performance Ind.

Occupancy Rate 76.9%

Length of Stay 80.8

Average Wages 15.72

22.6% Skilled Nursing 77.0%

77.4% Ancillary Service 23.0%

105.4% Current Ratio (0.3)

-5.4% Days to Collect (56.2)

1.3% Avg Payment Days 24.5

0.0% Depreciation Rate 6.7%

-4.1% Return on Equity 17.4%

Balance Sheet

Income Statement

Current Assets	-339,827	Total Charges	5,335,516
Fixed Assets	383,378	Contract Allowance	1,205,549
Other Assets	142,156	Operating Revenue	4,129,967
Total Assets	185,707	Operating Expense	4,354,125
Current Liabilities	1,165,149	Operating Margin	-224,158
Long Term Liabilities	0	Other Income	54,218
Total Equity	-979,442	Other Expense	0
Total Liab. and Equity	185,707	Net Profit or Loss	(169,940)

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235263 MEDILODGE OF STERLING HEIGHTS

Proprietary - Corporation

MEDILODGE OF STERLING HEIGHTS 12/31/2018 365 Days Settled

STERLING HEIGHTS, MI 48312

CR Beds 283 POS Beds 0

MACOMB

Key Performance Ind.

Occupancy Rate 90.6%

Length of Stay 87.6

Average Wages 18.14

26.6% Skilled Nursing 80.0%

73.4% Ancillary Service 20.0%

99.6% Current Ratio 1.1

0.4% Days to Collect 78.4

-0.4% Avg Payment Days 21.9

0.0% Depreciation Rate 3.0%

0.0% Return on Equity -0.2%

Balance Sheet

Income Statement

Current Assets	6,085,484	Total Charges	35,429,875
Fixed Assets	3,517,559	Contract Allowance	9,429,095
Other Assets	314,689	Operating Revenue	26,000,780
Total Assets	9,917,732	Operating Expense	25,908,288
Current Liabilities	5,768,668	Operating Margin	92,492
Long Term Liabilities	50,930	Other Income	-101,982
Total Equity	4,098,134	Other Expense	0
Total Liab. and Equity	9,917,732	Net Profit or Loss	(9,490)

235379 MEDILODGE OF TAWAS CITY

Proprietary - Corporation

MEDILODGE OF TAWAS CITY 1/31/2018 396 Days Settled

TAWAS CITY, MI 48763

12/31/2018 334 Days Settled

CR Beds 93 POS Beds 0

IOSCO

Key Performance Ind.

Occupancy Rate 65.6%

Length of Stay 72.3

Average Wages 17.48

20.6% Skilled Nursing 71.5%

79.4% Ancillary Service 28.5%

98.3% Current Ratio (2.5)

1.7% Days to Collect 55.9

-0.4% Avg Payment Days 145.7

0.0% Depreciation Rate 260.7%

1.2% Return on Equity 9.6%

Balance Sheet

Income Statement

Current Assets	580,803	Total Charges	8,941,396
Fixed Assets	234,530	Contract Allowance	1,840,209
Other Assets	182,978	Operating Revenue	7,101,187
Total Assets	998,311	Operating Expense	6,982,362
Current Liabilities	-230,102	Operating Margin	118,825
Long Term Liabilities	313,302	Other Income	-31,257
Total Equity	915,111	Other Expense	0
Total Liab. and Equity	998,311	Net Profit or Loss	87,567

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235379 MEDILODGE OF TAWAS CITY

Proprietary - Corporation

MEDILODGE OF TAWAS CITY 1/31/2018 396 Days Settled

TAWAS CITY, MI 48763 12/31/2018 334 Days Settled CR Beds 93 POS Beds 0

IOSCO

CGS (OHIO)

Key Performance Ind.

Occupancy Rate 67.4%

Length of Stay 54.1

Average Wages 17.48

35.0% Skilled Nursing 66.4%

65.0% Ancillary Service 33.6%

107.7% Current Ratio 0.8

-7.7% Days to Collect 88.1

3.5% Avg Payment Days 65.4

0.0% Depreciation Rate 37.6%

-4.2% Return on Equity 100.0%

Balance Sheet

Income Statement

Current Assets 674,489 Total Charges 8,478,593

Fixed Assets 157,331 Contract Allowance 2,967,638

Other Assets 45,647 Operating Revenue 5,510,955

Total Assets 877,467 Operating Expense 5,932,724

Current Liabilities 882,243 Operating Margin -421,769

Long Term Liabilities 226,820 Other Income 190,173

Total Equity -231,596 Other Expense 0

Total Liab. and Equity 877,467 Net Profit or Loss (231,596)

235300 MEDILODGE OF TAYLOR

Proprietary - Corporation

MEDILODGE OF TAYLOR 12/31/2018 365 Days Settled

TAYLOR, MI 48180 CR Beds 142 POS Beds 0

WAYNE

Key Performance Ind.

Occupancy Rate 87.2%

Length of Stay 59.1

Average Wages 17.17

27.7% Skilled Nursing 64.7%

72.3% Ancillary Service 35.3%

98.1% Current Ratio 1.0

1.9% Days to Collect 68.5

1.3% Avg Payment Days 27.2

0.0% Depreciation Rate 4.6%

3.2% Return on Equity 12.5%

Balance Sheet

Income Statement

Current Assets 2,977,395 Total Charges 19,161,996

Fixed Assets 3,039,569 Contract Allowance 5,314,814

Other Assets 387,473 Operating Revenue 13,847,182

Total Assets 6,404,437 Operating Expense 13,581,965

Current Liabilities 2,839,319 Operating Margin 265,217

Long Term Liabilities 34,635 Other Income 176,407

Total Equity 3,530,483 Other Expense 0

Total Liab. and Equity 6,404,437 Net Profit or Loss 441,624

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235336 MEDILODGE OF TRAVERSE CITY				Proprietary - Corporation	
MEDILODGE OF TRAVERSE CITY		1/31/2018 396 Days Settled			
TRAVERSE CITY, MI 49686		12/31/2018 334 Days Settled		CR Beds 84	POS Beds 0
GRAND TRAVERSE				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	65.4%
Balance Sheet		Income Statement		Length of Stay	80.0
Current Assets	-1,717,944	Total Charges	7,478,943	Average Wages	19.78
Fixed Assets	415,632	Contract Allowance	1,019,705	13.6% Skilled Nursing	75.9%
Other Assets	255,927	Operating Revenue	6,459,238	86.4% Ancillary Service	24.1%
Total Assets	-1,046,385	Operating Expense	7,448,357	115.3% Current Ratio	(1.3)
Current Liabilities	1,302,042	Operating Margin	-989,119	-15.3% Days to Collect	72.8
Long Term Liabilities	337,394	Other Income	-65,552	-1.0% Avg Payment Days	112.8
Total Equity	-2,685,821	Other Expense	0	0.0% Depreciation Rate	163.4%
Total Liab. and Equity	-1,046,385	Net Profit or Loss	(1,054,673)	-16.3% Return on Equity	39.3%

235336 MEDILODGE OF TRAVERSE CITY				Proprietary - Corporation	
MEDILODGE OF TRAVERSE CITY		1/31/2018 396 Days Settled			
TRAVERSE CITY, MI 49686		12/31/2018 334 Days Settled		CR Beds 84	POS Beds 0
GRAND TRAVERSE				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	62.1%
Balance Sheet		Income Statement		Length of Stay	60.7
Current Assets	-40,009	Total Charges	7,378,554	Average Wages	19.78
Fixed Assets	153,524	Contract Allowance	2,380,183	32.3% Skilled Nursing	79.0%
Other Assets	41,230	Operating Revenue	4,998,371	67.7% Ancillary Service	21.0%
Total Assets	154,745	Operating Expense	5,898,497	118.0% Current Ratio	0.0
Current Liabilities	800,328	Operating Margin	-900,126	-18.0% Days to Collect	4.7
Long Term Liabilities	231,083	Other Income	23,460	0.5% Avg Payment Days	63.9
Total Equity	-876,666	Other Expense	0	0.0% Depreciation Rate	43.6%
Total Liab. and Equity	154,745	Net Profit or Loss	(876,666)	-17.5% Return on Equity	100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235542 MEDILODGE OF WESTWOOD

Proprietary - Corporation

MEDILODGE OF WESTWOOD

12/31/2018 365 Days Settled

KALAMAZOO, MI 49007

CR Beds 97 POS Beds 0

KALAMAZOO

Key Performance Ind.

CGS (OHIO)

Occupancy Rate 67.6%

Balance Sheet

Income Statement

Length of Stay 55.2

Current Assets 457,724

Total Charges 10,396,413

Average Wages 19.40

Fixed Assets 199,972

Contract Allowance 3,245,681

31.2% Skilled Nursing 73.6%

Other Assets 123,824

Operating Revenue 7,150,732

68.8% Ancillary Service 26.4%

Total Assets 781,520

Operating Expense 7,396,636

103.4% Current Ratio 0.2

Current Liabilities 1,850,865

Operating Margin -245,904

-3.4% Days to Collect 20.0

Long Term Liabilities 566,136

Other Income -11,524

-0.2% Avg Payment Days 55.1

Total Equity -1,635,481

Other Expense 0

0.0% Depreciation Rate 46.5%

Total Liab. and Equity 781,520

Net Profit or Loss (257,428)

-3.6% Return on Equity 15.7%

235630 MEDILODGE OF WYOMING

Proprietary - Corporation

MEDILODGE OF WYOMING

12/31/2018 365 Days Settled

WYOMING, MI 49418

CR Beds 80 POS Beds 0

KENT

Key Performance Ind.

CGS (OHIO)

Occupancy Rate 81.2%

Balance Sheet

Income Statement

Length of Stay 77.0

Current Assets 610,546

Total Charges 9,527,153

Average Wages 20.74

Fixed Assets 58,513

Contract Allowance 2,021,370

21.2% Skilled Nursing 79.3%

Other Assets 48,011

Operating Revenue 7,505,783

78.8% Ancillary Service 20.7%

Total Assets 717,070

Operating Expense 7,282,458

97.0% Current Ratio 0.4

Current Liabilities 1,738,639

Operating Margin 223,325

3.0% Days to Collect 25.6

Long Term Liabilities 473,975

Other Income 60,488

0.8% Avg Payment Days 53.8

Total Equity -1,495,544

Other Expense 0

0.0% Depreciation Rate 214.4%

Total Liab. and Equity 717,070

Net Profit or Loss 283,813

3.8% Return on Equity -19.0%

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235371 MEDILODGE OF YALE, INC					Proprietary - Corporation	
MEDILODGE OF YALE, INC		12/31/2018 365 Days Settled				
YALE, MI 48097		CR Beds 113 POS Beds 0				
SAINT CLAIR		Key Performanace Ind.				
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		83.5%		
Balance Sheet		Income Statement		Length of Stay 81.5		
Current Assets	2,095,187	Total Charges	12,275,496	Average Wages	16.85	
Fixed Assets	176,376	Contract Allowance	2,723,334	22.2% Skilled Nursing	78.5%	
Other Assets	214,851	Operating Revenue	9,552,162	77.8% Ancillary Service	21.5%	
Total Assets	2,486,414	Operating Expense	9,647,877	101.0% Current Ratio	1.3	
Current Liabilities	1,583,150	Operating Margin	-95,715	-1.0% Days to Collect	66.1	
Long Term Liabilities	0	Other Income	100,576	1.1% Avg Payment Days	22.6	
Total Equity	903,264	Other Expense	0	0.0% Depreciation Rate	12.2%	
Total Liab. and Equity	2,486,414	Net Profit or Loss	4,861	0.1% Return on Equity	0.5%	

235357 METRON OF BELDING					Proprietary - Corporation	
METRON OF BELDING		12/31/2018 365 Days Settled				
BELDING, MI 48809		CR Beds 128 POS Beds 0				
IONIA		Key Performanace Ind.				
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		79.4%		
Balance Sheet		Income Statement		Length of Stay 226.3		
Current Assets	-1,597,946	Total Charges	15,126,628	Average Wages	19.35	
Fixed Assets	0	Contract Allowance	6,193,660	40.9% Skilled Nursing	80.3%	
Other Assets	0	Operating Revenue	8,932,968	59.1% Ancillary Service	19.7%	
Total Assets	-1,597,946	Operating Expense	11,526,344	129.0% Current Ratio	(2.1)	
Current Liabilities	774,586	Operating Margin	-2,593,376	-29.0% Days to Collect	14.9	
Long Term Liabilities	0	Other Income	2,222	0.0% Avg Payment Days	20.0	
Total Equity	-2,372,532	Other Expense	0	0.0% Depreciation Rate	0.0%	
Total Liab. and Equity	-1,597,946	Net Profit or Loss	(2,659,976)	-29.8% Return on Equity	112.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235312 METRON OF BIG RAPIDS

Proprietary - Corporation

METRON OF BIG RAPIDS 12/31/2018 365 Days Settled

BIG RAPIDS, MI 49307

CR Beds 78 POS Beds 0

MECOSTA

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 88.6%

Balance Sheet

Income Statement

Length of Stay 107.8

Current Assets	-1,934,052	Total Charges	12,469,591	Average Wages	17.99
Fixed Assets	0	Contract Allowance	5,134,127	41.2%	Skilled Nursing 69.0%
Other Assets	0	Operating Revenue	7,335,464	58.8%	Ancillary Service 31.0%
Total Assets	-1,934,052	Operating Expense	7,633,061	104.1%	Current Ratio (10.0)
Current Liabilities	194,099	Operating Margin	-297,597	-4.1%	Days to Collect 22.6
Long Term Liabilities	0	Other Income	169,514	2.3%	Avg Payment Days 11.1
Total Equity	-2,128,151	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	-1,934,052	Net Profit or Loss	(140,847)	-1.9%	Return on Equity 6.6%

235294 METRON OF CEDAR SPRINGS

Proprietary - Corporation

METRON OF CEDAR SPRINGS 12/31/2018 365 Days Settled

CEDAR SPRINGS, MI 49319

CR Beds 77 POS Beds 0

KENT

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 90.2%

Balance Sheet

Income Statement

Length of Stay 70.5

Current Assets	5,357,956	Total Charges	13,584,613	Average Wages	18.68
Fixed Assets	0	Contract Allowance	6,142,808	45.2%	Skilled Nursing 61.6%
Other Assets	0	Operating Revenue	7,441,805	54.8%	Ancillary Service 38.4%
Total Assets	5,357,956	Operating Expense	7,410,043	99.6%	Current Ratio 41.0
Current Liabilities	130,780	Operating Margin	31,762	0.4%	Days to Collect 26.9
Long Term Liabilities	0	Other Income	3,204	0.0%	Avg Payment Days 6.0
Total Equity	5,227,176	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	5,357,956	Net Profit or Loss	8,667	0.1%	Return on Equity 0.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235366 METRON OF FOREST HILLS

Proprietary - Corporation

METRON OF FOREST HILLS

12/31/2018 365 Days Settled

GRAND RAPIDS, MI 49506

CR Beds 81 POS Beds 0

KENT

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 68.8%

Balance Sheet

Income Statement

Length of Stay 153.0

Current Assets -2,110,211

Total Charges 8,751,313

Average Wages 19.78

Fixed Assets 0

Contract Allowance 3,204,891

36.6% Skilled Nursing 80.6%

Other Assets 0

Operating Revenue 5,546,422

63.4% Ancillary Service 19.4%

Total Assets -2,110,211

Operating Expense 5,487,507

98.9% Current Ratio (3.4)

Current Liabilities 622,326

Operating Margin 58,915

1.1% Days to Collect (8.7)

Long Term Liabilities 0

Other Income 1,496

0.0% Avg Payment Days 31.9

Total Equity -2,732,537

Other Expense 0

0.0% Depreciation Rate 0.0%

Total Liab. and Equity -2,110,211

Net Profit or Loss 42,421

0.8% Return on Equity -1.6%

235290 METRON OF GREENVILLE

Proprietary - Corporation

METRON OF GREENVILLE

12/31/2018 365 Days Settled

GREENVILLE, MI 48838

CR Beds 120 POS Beds 0

MONTCALM

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 70.2%

Balance Sheet

Income Statement

Length of Stay 142.4

Current Assets 3,124,103

Total Charges 15,721,059

Average Wages 19.43

Fixed Assets 0

Contract Allowance 4,494,350

28.6% Skilled Nursing 81.3%

Other Assets 0

Operating Revenue 11,226,709

71.4% Ancillary Service 18.7%

Total Assets 3,124,103

Operating Expense 10,812,790

96.3% Current Ratio 5.3

Current Liabilities 584,709

Operating Margin 413,919

3.7% Days to Collect 21.1

Long Term Liabilities 0

Other Income 2,397

0.0% Avg Payment Days 19.2

Total Equity 2,539,394

Other Expense 0

0.0% Depreciation Rate 0.0%

Total Liab. and Equity 3,124,103

Net Profit or Loss 236,522

2.1% Return on Equity 9.3%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235355 METRON OF LAMONT				Proprietary - Corporation	
METRON OF LAMONT		12/31/2018 365 Days Settled			
LAMONT, MI 49430				CR Beds 39	POS Beds 0
OTTAWA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	82.0%
Balance Sheet		Income Statement		Length of Stay	108.1
Current Assets	-556,283	Total Charges	5,948,805	Average Wages	19.46
Fixed Assets	0	Contract Allowance	2,444,175	41.1%	Skilled Nursing 71.8%
Other Assets	0	Operating Revenue	3,504,630	58.9%	Ancillary Service 28.2%
Total Assets	-556,283	Operating Expense	3,384,002	96.6%	Current Ratio (3.1)
Current Liabilities	179,674	Operating Margin	120,628	3.4%	Days to Collect 3.4
Long Term Liabilities	0	Other Income	2,685	0.1%	Avg Payment Days 15.9
Total Equity	-735,957	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	-556,283	Net Profit or Loss	102,810	2.9%	Return on Equity -14.0%

235020 MICHIGAN MASONIC HOME				Nonprofit - Other	
MICHIGAN MASONIC HOME		3/31/2018 365 Days Settled			
ALMA, MI 48801				CR Beds 425	POS Beds 0
GRATIOT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	80.3%
Balance Sheet		Income Statement		Length of Stay	325.1
Current Assets	11,748,026	Total Charges	42,710,366	Average Wages	22.06
Fixed Assets	19,373,948	Contract Allowance	9,108,626	21.3%	Skilled Nursing 65.2%
Other Assets	7,497,279	Operating Revenue	33,601,740	78.7%	Ancillary Service 16.4%
Total Assets	38,619,253	Operating Expense	31,321,544	93.2%	Current Ratio 2.2
Current Liabilities	5,346,014	Operating Margin	2,280,196	6.8%	Days to Collect 55.5
Long Term Liabilities	0	Other Income	2,454,382	7.3%	Avg Payment Days 27.6
Total Equity	33,273,239	Other Expense	0	0.0%	Depreciation Rate 3.4%
Total Liab. and Equity	38,619,253	Net Profit or Loss	4,552,543	13.5%	Return on Equity 13.7%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235595 MISSION POINT NSG & PHYSICAL REHAB CTR OF DETROIT					Proprietary - Corporation	
MISSION POINT NSG & PHYSICAL REHAB CTR OF DETROIT		10/11/2018 284 Days Settled				
DETROIT, MI 48207		12/31/2018 81 Days Settled		CR Beds 81	POS Beds 0	
WAYNE		Key Performanace Ind.				
NGS (WI)				Occupancy Rate	68.4%	
Balance Sheet		Income Statement		Length of Stay	542.5	
Current Assets	1,876,144	Total Charges	2,338,916	Average Wages	17.41	
Fixed Assets	79,194	Contract Allowance	1	0.0%	Skilled Nursing	89.0%
Other Assets	0	Operating Revenue	2,338,915	100.0%	Ancillary Service	11.0%
Total Assets	1,955,338	Operating Expense	4,298,899	183.8%	Current Ratio	0.4
Current Liabilities	5,060,495	Operating Margin	-1,959,984	-83.8%	Days to Collect	295.1
Long Term Liabilities	1,295,402	Other Income	20,491	0.9%	Avg Payment Days	429.7
Total Equity	-4,400,559	Other Expense	0	0.0%	Depreciation Rate	13.6%
Total Liab. and Equity	1,955,338	Net Profit or Loss	(1,939,493)	-82.9%	Return on Equity	44.1%

235595 MISSION POINT NSG & PHYSICAL REHAB CTR OF DETROIT					Proprietary - Corporation	
MISSION POINT NSG & PHYSICAL REHAB CTR OF DETROIT		10/11/2018 284 Days Settled				
DETROIT, MI 48207		12/31/2018 81 Days Settled		CR Beds 59	POS Beds 0	
WAYNE		Key Performanace Ind.				
NGS (WI)				Occupancy Rate	43.9%	
Balance Sheet		Income Statement		Length of Stay	123.5	
Current Assets	1,266,788	Total Charges	1,003,477	Average Wages	17.41	
Fixed Assets	2,884,349	Contract Allowance	303,712	30.3%	Skilled Nursing	69.2%
Other Assets	3,044,536	Operating Revenue	699,765	69.7%	Ancillary Service	30.8%
Total Assets	7,195,673	Operating Expense	1,264,734	180.7%	Current Ratio	1.4
Current Liabilities	883,334	Operating Margin	-564,969	-80.7%	Days to Collect	340.6
Long Term Liabilities	2,798,092	Other Income	253	0.0%	Avg Payment Days	100.8
Total Equity	3,514,247	Other Expense	0	0.0%	Depreciation Rate	8.8%
Total Liab. and Equity	7,195,673	Net Profit or Loss	(564,716)	-80.7%	Return on Equity	-16.1%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235722 MISSION POINT NURSING AND REHAB CENTER OF HOLLY

Proprietary - Corporation

MISSION POINT NURSING AND REHAB CENTER OF HOLLY 12/31/2018 365 Days Settled

HOLLY, MI 48442

CR Beds 66 POS Beds 0

OAKLAND

Key Performance Ind.

WPS MI

Occupancy Rate 79.0%

Balance Sheet

Income Statement

Length of Stay 144.3

Current Assets	1,101,309	Total Charges	7,228,297	Average Wages	21.68
Fixed Assets	9,217,194	Contract Allowance	1,357,637	18.8% Skilled Nursing	80.4%
Other Assets	47,813	Operating Revenue	5,870,660	81.2% Ancillary Service	19.6%
Total Assets	10,366,316	Operating Expense	6,854,648	116.8% Current Ratio	0.6
Current Liabilities	1,801,469	Operating Margin	-983,988	-16.8% Days to Collect	69.1
Long Term Liabilities	7,692,960	Other Income	0	0.0% Avg Payment Days	53.2
Total Equity	871,887	Other Expense	0	0.0% Depreciation Rate	11.6%
Total Liab. and Equity	10,366,316	Net Profit or Loss	(983,988)	-16.8% Return on Equity	-112.9%

235076 NEWAYGO CO MEDICAL CARE FACILI

Government - County

NEWAYGO CO MEDICAL CARE FACILI 12/31/2018 365 Days Settled

FREMONT, MI 49412

CR Beds 116 POS Beds 0

NEWAYGO

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 84.2%

Balance Sheet

Income Statement

Length of Stay 199.2

Current Assets	3,258,143	Total Charges	13,649,704	Average Wages	16.76
Fixed Assets	3,725,196	Contract Allowance	1,561,419	11.4% Skilled Nursing	90.8%
Other Assets	3,614,992	Operating Revenue	12,088,285	88.6% Ancillary Service	9.2%
Total Assets	10,598,331	Operating Expense	11,824,381	97.8% Current Ratio	2.0
Current Liabilities	1,604,249	Operating Margin	263,904	2.2% Days to Collect	30.6
Long Term Liabilities	518,298	Other Income	64,422	0.5% Avg Payment Days	42.0
Total Equity	8,475,784	Other Expense	0	0.0% Depreciation Rate	2.9%
Total Liab. and Equity	10,598,331	Net Profit or Loss	293,589	2.4% Return on Equity	3.5%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235367 NORLITE NURSING CENTER

Proprietary - Corporation

NORLITE NURSING CENTER

12/31/2018 365 Days Settled

MARQUETTE, MI 49855

CR Beds 99 POS Beds 0

MARQUETTE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 84.3%

Balance Sheet

Income Statement

Length of Stay 176.3

Current Assets 4,491,950

Total Charges 12,781,261

Average Wages 17.41

Fixed Assets 688,412

Contract Allowance 3,343,330

26.2% Skilled Nursing 85.8%

Other Assets 0

Operating Revenue 9,437,931

73.8% Ancillary Service 14.2%

Total Assets 5,180,362

Operating Expense 8,797,166

93.2% Current Ratio 5.2

Current Liabilities 860,982

Operating Margin 640,765

6.8% Days to Collect 55.4

Long Term Liabilities 0

Other Income 112,351

1.2% Avg Payment Days 34.6

Total Equity 4,319,380

Other Expense 0

0.0% Depreciation Rate 3.9%

Total Liab. and Equity 5,180,362

Net Profit or Loss 671,953

7.1% Return on Equity 15.6%

235373 NORTH OTTAWA CARE CENTER

Nonprofit - Other

NORTH OTTAWA CARE CENTER

6/30/2018 365 Days Settled

SPRING LAKE, MI 49456

CR Beds 84 POS Beds 0

OTTAWA

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 87.8%

Balance Sheet

Income Statement

Length of Stay 83.6

Current Assets 436,740

Total Charges 8,754,476

Average Wages 17.63

Fixed Assets 6,282,500

Contract Allowance 568,546

6.5% Skilled Nursing 78.0%

Other Assets 1,088,776

Operating Revenue 8,185,930

93.5% Ancillary Service 22.0%

Total Assets 7,808,016

Operating Expense 9,025,557

110.3% Current Ratio 0.1

Current Liabilities 6,194,443

Operating Margin -839,627

-10.3% Days to Collect 35.8

Long Term Liabilities 0

Other Income 47,067

0.6% Avg Payment Days 234.7

Total Equity 1,613,573

Other Expense 0

0.0% Depreciation Rate 6.1%

Total Liab. and Equity 7,808,016

Net Profit or Loss (792,560)

-9.7% Return on Equity -49.1%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235464 NORTH WOODS NURSING CENTER

Proprietary - Corporation

NORTH WOODS NURSING CENTER 12/31/2018 365 Days Settled

FARWELL, MI 48622

CR Beds 71 POS Beds 0

CLARE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 93.9%

Balance Sheet

Income Statement

Length of Stay 142.4

Current Assets	1,416,475	Total Charges	8,503,928	Average Wages	20.28
Fixed Assets	138,415	Contract Allowance	2,308,082	27.1% Skilled Nursing	81.4%
Other Assets	0	Operating Revenue	6,195,846	72.9% Ancillary Service	18.6%
Total Assets	1,554,890	Operating Expense	7,044,784	113.7% Current Ratio	2.1
Current Liabilities	679,371	Operating Margin	-848,938	-13.7% Days to Collect	34.8
Long Term Liabilities	0	Other Income	1,157,048	18.7% Avg Payment Days	28.3
Total Equity	875,519	Other Expense	0	0.0% Depreciation Rate	112.4%
Total Liab. and Equity	1,554,890	Net Profit or Loss	166,110	2.7% Return on Equity	19.0%

235663 NOTTING HILL OF WEST BLOOMFIELD

Proprietary - Corporation

NOTTING HILL OF WEST BLOOMFIELD 12/31/2018 365 Days Settled

WEST BLOOMFIELD, MI 48322

CR Beds 120 POS Beds 0

OAKLAND

Key Performance Ind.

WPS MI

Occupancy Rate 85.0%

Balance Sheet

Income Statement

Length of Stay 72.9

Current Assets	3,102,244	Total Charges	22,890,678	Average Wages	20.49
Fixed Assets	510,886	Contract Allowance	8,430,347	36.8% Skilled Nursing	57.3%
Other Assets	14,476	Operating Revenue	14,460,331	63.2% Ancillary Service	42.7%
Total Assets	3,627,606	Operating Expense	16,299,414	112.7% Current Ratio	4.1
Current Liabilities	763,138	Operating Margin	-1,839,083	-12.7% Days to Collect	101.0
Long Term Liabilities	10,445,579	Other Income	9,890	0.1% Avg Payment Days	2.1
Total Equity	-7,581,111	Other Expense	0	0.0% Depreciation Rate	157.3%
Total Liab. and Equity	3,627,606	Net Profit or Loss	(1,829,193)	-12.6% Return on Equity	24.1%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235718 NOVI LAKES HEALTH CAMPUS

Proprietary - Corporation

NOVI LAKES HEALTH CAMPUS

12/31/2018 365 Days Settled

NOVI, MI 48377

CR Beds 92 POS Beds 0

OAKLAND

Key Performance Ind.

WPS MI

Occupancy Rate 84.4%

Balance Sheet

Income Statement

Length of Stay 36.1

Current Assets -1,788,831

Total Charges 13,349,306

Average Wages 20.05

Fixed Assets 12,418,680

Contract Allowance 3,308,984

24.8% Skilled Nursing 56.6%

Other Assets 749,350

Operating Revenue 10,040,322

75.2% Ancillary Service 28.0%

Total Assets 11,379,199

Operating Expense 9,502,232

94.6% Current Ratio (3.6)

Current Liabilities 503,741

Operating Margin 538,090

5.4% Days to Collect 34.2

Long Term Liabilities 10,888,362

Other Income 6,000

0.1% Avg Payment Days 17.6

Total Equity -12,904

Other Expense 0

0.0% Depreciation Rate 7.2%

Total Liab. and Equity 11,379,199

Net Profit or Loss 544,090

5.4% Return on Equity -
4,216.4%

235703 OAKLAND MANOR NURSING & REHAB CENTER LLC

Proprietary - Other

OAKLAND MANOR NURSING & REHAB
CENTER LLC

12/31/2018 365 Days Settled

PONTIAC, MI 48342

CR Beds 39 POS Beds 0

OAKLAND

Key Performance Ind.

WPS MI

Occupancy Rate 43.9%

Balance Sheet

Income Statement

Length of Stay 36.8

Current Assets -69,345

Total Charges 3,542,467

Average Wages 20.35

Fixed Assets 1,875,602

Contract Allowance 1,194,508

33.7% Skilled Nursing 56.9%

Other Assets 0

Operating Revenue 2,347,959

66.3% Ancillary Service 43.1%

Total Assets 1,806,257

Operating Expense 2,536,823

108.0% Current Ratio (0.1)

Current Liabilities 850,856

Operating Margin -188,864

-8.0% Days to Collect 21.5

Long Term Liabilities 1,101,655

Other Income 0

0.0% Avg Payment Days 212.5

Total Equity -146,254

Other Expense 0

0.0% Depreciation Rate 14.6%

Total Liab. and Equity 1,806,257

Net Profit or Loss (333,350)

-14.2% Return on Equity 227.9%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235207 OAKPOINTE SENIOR CARE AND REHAB CENTER

Proprietary - Corporation

OAKPOINTE SENIOR CARE AND REHAB CENTER 12/31/2018 365 Days Settled

DETROIT, MI 48235

CR Beds 133 POS Beds 0

WAYNE

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 92.1%

Balance Sheet

Income Statement

Length of Stay 104.3

Current Assets	2,098,715	Total Charges	15,701,941	Average Wages	19.66
Fixed Assets	686,127	Contract Allowance	2,556,719	16.3% Skilled Nursing	80.7%
Other Assets	0	Operating Revenue	13,145,222	83.7% Ancillary Service	19.3%
Total Assets	2,784,842	Operating Expense	13,332,160	101.4% Current Ratio	4.6
Current Liabilities	451,641	Operating Margin	-186,938	-1.4% Days to Collect	42.6
Long Term Liabilities	0	Other Income	571,358	4.3% Avg Payment Days	16.5
Total Equity	2,333,201	Other Expense	0	0.0% Depreciation Rate	21.3%
Total Liab. and Equity	2,784,842	Net Profit or Loss	199,414	1.5% Return on Equity	8.5%

235322 OAKRIDGE MANOR NURSING & REHAB CENTER LLC

Proprietary - Corporation

OAKRIDGE MANOR NURSING & REHAB CENTER LLC 12/31/2018 365 Days Settled

FERNDAL, MI 48220

CR Beds 64 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 66.4%

Balance Sheet

Income Statement

Length of Stay 121.2

Current Assets	444,235	Total Charges	4,310,696	Average Wages	17.70
Fixed Assets	116,030	Contract Allowance	690,924	16.0% Skilled Nursing	83.3%
Other Assets	3,500	Operating Revenue	3,619,772	84.0% Ancillary Service	16.7%
Total Assets	563,765	Operating Expense	3,505,863	96.9% Current Ratio	0.2
Current Liabilities	1,940,091	Operating Margin	113,909	3.1% Days to Collect	59.7
Long Term Liabilities	0	Other Income	3,142	0.1% Avg Payment Days	126.0
Total Equity	-1,376,326	Other Expense	0	0.0% Depreciation Rate	91.2%
Total Liab. and Equity	563,765	Net Profit or Loss	5,673	0.2% Return on Equity	-0.4%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235072 OAKVIEW MEDICAL CARE FACILITY				Government - City-County	
OAKVIEW MEDICAL CARE FACILITY		12/31/2018 365 Days Settled			
LUDINGTON, MI 49431		CR Beds 96 POS Beds 0			
MASON		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		97.5%	
Balance Sheet		Income Statement		Length of Stay	
				284.8	
Current Assets	11,051,691	Total Charges	12,953,056	Average Wages	21.65
Fixed Assets	3,637,013	Contract Allowance	921,802	7.1% Skilled Nursing	97.2%
Other Assets	0	Operating Revenue	12,031,254	92.9% Ancillary Service	2.8%
Total Assets	14,688,704	Operating Expense	12,932,492	107.5% Current Ratio	7.0
Current Liabilities	1,579,409	Operating Margin	-901,238	-7.5% Days to Collect	68.7
Long Term Liabilities	0	Other Income	2,093,226	17.4% Avg Payment Days	40.3
Total Equity	13,109,295	Other Expense	0	0.0% Depreciation Rate	3.8%
Total Liab. and Equity	14,688,704	Net Profit or Loss	1,191,987	9.9% Return on Equity	9.1%

235002 OCEANA CO MD CARE FACILITY				Government - County	
OCEANA CO MD CARE FACILITY		12/31/2018 365 Days Settled			
HART, MI 49420		CR Beds 115 POS Beds 0			
OCEANA		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.3%	
Balance Sheet		Income Statement		Length of Stay	
				172.4	
Current Assets	6,927,239	Total Charges	16,229,074	Average Wages	20.92
Fixed Assets	17,738,117	Contract Allowance	942,572	5.8% Skilled Nursing	87.5%
Other Assets	1,652,761	Operating Revenue	15,286,502	94.2% Ancillary Service	12.5%
Total Assets	26,318,117	Operating Expense	18,316,121	119.8% Current Ratio	1.5
Current Liabilities	4,766,542	Operating Margin	-3,029,619	-19.8% Days to Collect	45.9
Long Term Liabilities	3,488,675	Other Income	3,059,137	20.0% Avg Payment Days	22.0
Total Equity	18,062,900	Other Expense	0	0.0% Depreciation Rate	4.9%
Total Liab. and Equity	26,318,117	Net Profit or Loss	29,518	0.2% Return on Equity	0.2%

235002 OCEANA CO MD CARE FACILITY				Government - County	
OCEANA CO MD CARE FACILITY		12/31/2018 365 Days Settled			
HART, MI 49420		CR Beds 115 POS Beds 0			
OCEANA		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.3%	
Balance Sheet		Income Statement		Length of Stay 172.4	
Current Assets	6,927,239	Total Charges	16,229,074	Average Wages	20.92
Fixed Assets	17,738,117	Contract Allowance	942,572	5.8% Skilled Nursing	87.5%
Other Assets	1,652,761	Operating Revenue	15,286,502	94.2% Ancillary Service	12.5%
Total Assets	26,318,117	Operating Expense	18,316,121	119.8% Current Ratio	1.5
Current Liabilities	4,766,542	Operating Margin	-3,029,619	-19.8% Days to Collect	45.9
Long Term Liabilities	3,488,675	Other Income	3,059,137	20.0% Avg Payment Days	22.0
Total Equity	18,062,900	Other Expense	0	0.0% Depreciation Rate	4.9%
Total Liab. and Equity	26,318,117	Net Profit or Loss	29,518	0.2% Return on Equity	0.2%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235500 OMNI CONTINUING CARE

Proprietary - Corporation

OMNI CONTINUING CARE 12/31/2018 365 Days Settled

DETROIT, MI 48213

CR Beds 136 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 78.1%

Balance Sheet

Income Statement

Length of Stay 376.6

Current Assets	5,668,731	Total Charges	22,764,804	Average Wages	21.55
Fixed Assets	1,326,105	Contract Allowance	6,229,192	27.4%	Skilled Nursing 72.0%
Other Assets	6,705	Operating Revenue	16,535,612	72.6%	Ancillary Service 28.0%
Total Assets	7,001,541	Operating Expense	18,482,464	111.8%	Current Ratio 5.2
Current Liabilities	1,086,687	Operating Margin	-1,946,852	-11.8%	Days to Collect 141.2
Long Term Liabilities	15,190,697	Other Income	10,173	0.1%	Avg Payment Days 5.1
Total Equity	-9,275,843	Other Expense	0	0.0%	Depreciation Rate 64.0%
Total Liab. and Equity	7,001,541	Net Profit or Loss	(1,936,679)	-11.7%	Return on Equity 20.9%

235611 ORCHARD CREEK SKILLED NURSING

Proprietary - Corporation

ORCHARD CREEK SKILLED NURSING 12/31/2018 365 Days Settled

TRAVERSE CITY, MI 49684

CR Beds 22 POS Beds 0

LEELANAU

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 87.2%

Balance Sheet

Income Statement

Length of Stay 25.1

Current Assets	555,212	Total Charges	7,816,539	Average Wages	20.36
Fixed Assets	44,534	Contract Allowance	2,019,848	25.8%	Skilled Nursing 36.9%
Other Assets	0	Operating Revenue	5,796,691	74.2%	Ancillary Service 26.6%
Total Assets	599,746	Operating Expense	5,618,469	96.9%	Current Ratio 1.2
Current Liabilities	452,931	Operating Margin	178,222	3.1%	Days to Collect 26.8
Long Term Liabilities	45,000	Other Income	207,634	3.6%	Avg Payment Days 29.4
Total Equity	101,815	Other Expense	0	0.0%	Depreciation Rate 196.3%
Total Liab. and Equity	599,746	Net Profit or Loss	385,856	6.7%	Return on Equity 379.0%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235721 ORCHARD GROVE HEALTH CAMPUS

Proprietary - Corporation

ORCHARD GROVE HEALTH CAMPUS 12/31/2018 365 Days Settled

ROMEO, MI 48065

CR Beds 128 POS Beds 0

MACOMB

Key Performance Ind.

WPS MI

Occupancy Rate 80.8%

Balance Sheet

Income Statement

Length of Stay 83.0

Current Assets	-3,895,654	Total Charges	10,958,475	Average Wages	19.40
Fixed Assets	18,565,612	Contract Allowance	1,401,402	12.8% Skilled Nursing	47.7%
Other Assets	1,731,064	Operating Revenue	9,557,073	87.2% Ancillary Service	16.5%
Total Assets	16,401,022	Operating Expense	9,857,819	103.1% Current Ratio	(5.5)
Current Liabilities	707,237	Operating Margin	-300,746	-3.1% Days to Collect	16.8
Long Term Liabilities	15,698,925	Other Income	38,543	0.4% Avg Payment Days	23.6
Total Equity	-5,140	Other Expense	0	0.0% Depreciation Rate	7.3%
Total Liab. and Equity	16,401,022	Net Profit or Loss	(262,203)	-2.7% Return on Equity	5,101.2%

235569 OVID HEALTHCARE CENTER

Proprietary - Other

OVID HEALTHCARE CENTER 12/31/2018 365 Days Settled

OVID, MI 48866

CR Beds 94 POS Beds 0

CLINTON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 63.7%

Balance Sheet

Income Statement

Length of Stay 341.8

Current Assets	476,170	Total Charges	7,856,735	Average Wages	21.07
Fixed Assets	568,217	Contract Allowance	1,493,980	19.0% Skilled Nursing	84.9%
Other Assets	4,150	Operating Revenue	6,362,755	81.0% Ancillary Service	15.1%
Total Assets	1,048,537	Operating Expense	6,631,176	104.2% Current Ratio	1.1
Current Liabilities	425,530	Operating Margin	-268,421	-4.2% Days to Collect	54.9
Long Term Liabilities	254,351	Other Income	1,416	0.0% Avg Payment Days	5.1
Total Equity	368,656	Other Expense	0	0.0% Depreciation Rate	119.7%
Total Liab. and Equity	1,048,537	Net Profit or Loss	(267,005)	-4.2% Return on Equity	-72.4%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235038 PILGRIM MANOR

Nonprofit - Church

PILGRIM MANOR

12/31/2018 365 Days Settled

GRAND RAPIDS, MI 49505

CR Beds 178 POS Beds 0

KENT

Key Performance Ind.

NGS (WI)

Occupancy Rate 62.2%

Balance Sheet

Income Statement

Length of Stay 174.1

Current Assets 903,406

Total Charges 9,778,838

Average Wages 17.74

Fixed Assets 8,431,369

Contract Allowance 2,452,458

25.1% Skilled Nursing 55.3%

Other Assets 0

Operating Revenue 7,326,380

74.9% Ancillary Service 13.5%

Total Assets 9,334,775

Operating Expense 9,610,873

131.2% Current Ratio 0.1

Current Liabilities 7,346,980

Operating Margin -2,284,493

-31.2% Days to Collect 43.0

Long Term Liabilities 0

Other Income 935,953

12.8% Avg Payment Days 13.8

Total Equity 1,987,795

Other Expense 0

0.0% Depreciation Rate 7.7%

Total Liab. and Equity 9,334,775

Net Profit or Loss (1,460,369)

-19.9% Return on Equity -73.5%

235559 PINE CREEK MANOR SKILLED NURSING & REHAB CENTER

Proprietary - Other

PINE CREEK MANOR SKILLED NURSING & REHAB CENTER

7/31/2018 212 Days Settled

WAYNE, MI 48184

12/31/2018 153 Days Settled

CR Beds 49 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 76.5%

Balance Sheet

Income Statement

Length of Stay 112.0

Current Assets 16,033,889

Total Charges 2,962,136

Average Wages 19.02

Fixed Assets 414,701

Contract Allowance 861,294

29.1% Skilled Nursing 82.6%

Other Assets 0

Operating Revenue 2,100,842

70.9% Ancillary Service 17.4%

Total Assets 16,448,590

Operating Expense 2,412,837

114.9% Current Ratio 0.7

Current Liabilities 23,088,606

Operating Margin -311,995

-14.9% Days to Collect 2,619.0

Long Term Liabilities 110,396

Other Income 930

0.0% Avg Payment Days 25.8

Total Equity -6,750,412

Other Expense 0

0.0% Depreciation Rate 13.5%

Total Liab. and Equity 16,448,590

Net Profit or Loss (311,065)

-14.8% Return on Equity 4.6%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235559 PINE CREEK MANOR SKILLED NURSING & REHAB CENTER

Proprietary - Corporation

PINE CREEK MANOR SKILLED NURSING & REHAB CENTER 7/31/2018 212 Days Settled

WAYNE, MI 48184

12/31/2018 153 Days Settled

CR Beds 49 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 86.5%

Balance Sheet

Income Statement

Length of Stay 103.0

Current Assets 713,759

Total Charges 1,821,858

Average Wages 19.02

Fixed Assets 26,559

Contract Allowance 234,210

12.9% Skilled Nursing 83.6%

Other Assets -400

Operating Revenue 1,587,648

87.1% Ancillary Service 16.4%

Total Assets 739,918

Operating Expense 1,332,501

83.9% Current Ratio 0.8

Current Liabilities 905,219

Operating Margin 255,147

16.1% Days to Collect 69.8

Long Term Liabilities -364,602

Other Income 124

0.0% Avg Payment Days 124.2

Total Equity 199,301

Other Expense 0

0.0% Depreciation Rate 395.6%

Total Liab. and Equity 739,918

Net Profit or Loss 224,650

14.1% Return on Equity 112.7%

235164 PINE RIDGE - A REHABILITATION AND NURSING CENTER

Nonprofit - Other

PINE RIDGE - A REHABILITATION AND NURSING CENTER 9/30/2018 365 Days Settled

STEVENSVILLE, MI 49127

CR Beds 111 POS Beds 0

BERRIEN

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 91.2%

Balance Sheet

Income Statement

Length of Stay 94.3

Current Assets 2,726,466

Total Charges 16,021,722

Average Wages 20.17

Fixed Assets 8,993,233

Contract Allowance 5,239,398

32.7% Skilled Nursing 67.0%

Other Assets 94,641

Operating Revenue 10,782,324

67.3% Ancillary Service 33.0%

Total Assets 11,814,340

Operating Expense 11,143,031

103.3% Current Ratio 2.1

Current Liabilities 1,309,624

Operating Margin -360,707

-3.3% Days to Collect 41.5

Long Term Liabilities 7,359,434

Other Income 15,779

0.1% Avg Payment Days 39.8

Total Equity 3,145,282

Other Expense 0

0.0% Depreciation Rate 5.7%

Total Liab. and Equity 11,814,340

Net Profit or Loss (684,815)

-6.4% Return on Equity -21.8%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235324 PINE RIVER HEALTHCARE CENTER

Proprietary - Other

PINE RIVER HEALTHCARE CENTER 12/31/2018 365 Days Settled

SAINT LOUIS, MI 48880

CR Beds 81 POS Beds 0

GRATIOT

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 50.9%

Balance Sheet

Income Statement

Length of Stay 200.6

Current Assets	20,141,091	Total Charges	4,778,691	Average Wages	18.49
Fixed Assets	560,622	Contract Allowance	1,138,441	23.8% Skilled Nursing	86.2%
Other Assets	0	Operating Revenue	3,640,250	76.2% Ancillary Service	13.8%
Total Assets	20,701,713	Operating Expense	4,677,651	128.5% Current Ratio	0.7
Current Liabilities	30,490,840	Operating Margin	-1,037,401	-28.5% Days to Collect	1,889.8
Long Term Liabilities	115,579	Other Income	418	0.0% Avg Payment Days	10.3
Total Equity	-9,904,706	Other Expense	0	0.0% Depreciation Rate	17.4%
Total Liab. and Equity	20,701,713	Net Profit or Loss	(1,036,983)	-28.5% Return on Equity	10.5%

235069 PINECREST MEDICAL CARE FACILITY

Government - County

PINECREST MEDICAL CARE FACILITY 12/31/2018 365 Days Settled

POWERS, MI 49874

CR Beds 140 POS Beds 0

MENOMINEE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 85.6%

Balance Sheet

Income Statement

Length of Stay 230.1

Current Assets	2,569,508	Total Charges	13,723,474	Average Wages	18.07
Fixed Assets	8,500,778	Contract Allowance	2,119,554	15.4% Skilled Nursing	89.4%
Other Assets	5,697,541	Operating Revenue	11,603,920	84.6% Ancillary Service	10.6%
Total Assets	16,767,827	Operating Expense	12,551,085	108.2% Current Ratio	2.6
Current Liabilities	984,504	Operating Margin	-947,165	-8.2% Days to Collect	41.6
Long Term Liabilities	12,282	Other Income	578,394	5.0% Avg Payment Days	28.0
Total Equity	15,771,041	Other Expense	0	0.0% Depreciation Rate	2.7%
Total Liab. and Equity	16,767,827	Net Profit or Loss	(441,846)	-3.8% Return on Equity	-2.8%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235637 PLAINWELL PINES NURSING AND REHABILITATION COMMUNI

Proprietary - Corporation

PLAINWELL PINES NURSING AND
REHABILITATION COMMUNI

12/31/2018 365 Days Settled

PLAINWELL, MI 49080

CR Beds 35 POS Beds 0

KALAMAZOO

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 89.7%

Balance Sheet

Income Statement

Length of Stay 147.0

Current Assets 308,962

Total Charges 4,179,895

Average Wages 21.00

Fixed Assets 331,135

Contract Allowance 1,577,148

37.7% Skilled Nursing 81.3%

Other Assets 58,844

Operating Revenue 2,602,747

62.3% Ancillary Service 18.7%

Total Assets 698,941

Operating Expense 2,774,853

106.6% Current Ratio 0.7

Current Liabilities 450,866

Operating Margin -172,106

-6.6% Days to Collect (87.1)

Long Term Liabilities 0

Other Income 368,023

14.1% Avg Payment Days 38.3

Total Equity 248,075

Other Expense 0

0.0% Depreciation Rate 65.3%

Total Liab. and Equity 698,941

Net Profit or Loss 147,227

5.7% Return on Equity 59.3%

235310 PORTER HILLS HEALTH CENTER

Nonprofit - Church

PORTER HILLS HEALTH CENTER

6/30/2018 365 Days Settled

GRAND RAPIDS, MI 49546

CR Beds 293 POS Beds 0

KENT

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 81.4%

Balance Sheet

Income Statement

Length of Stay 247.4

Current Assets 1,380,043

Total Charges 17,302,089

Average Wages 18.78

Fixed Assets 21,918,359

Contract Allowance 1,677,299

9.7% Skilled Nursing 49.1%

Other Assets 3,627,798

Operating Revenue 15,624,790

90.3% Ancillary Service 6.4%

Total Assets 26,926,200

Operating Expense 20,779,058

133.0% Current Ratio 2.5

Current Liabilities 546,818

Operating Margin -5,154,268

-33.0% Days to Collect 32.1

Long Term Liabilities 39,235,892

Other Income 5,184,165

33.2% Avg Payment Days (24.4)

Total Equity -12,856,510

Other Expense 0

0.0% Depreciation Rate 3.2%

Total Liab. and Equity 26,926,200

Net Profit or Loss (52,359)

-0.3% Return on Equity 0.4%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235520 PROMEDICA MONROE SKILLED NURSING AND REHAB

Nonprofit - Other

PROMEDICA MONROE SKILLED NURSING AND REHAB 12/31/2018 365 Days Settled

MONROE, MI 48161

CR Beds 89 POS Beds 0

MONROE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 76.5%

Balance Sheet

Income Statement

Length of Stay 58.4

Current Assets 2,933,656

Total Charges 9,799,056

Average Wages 19.17

Fixed Assets 10,376,507

Contract Allowance 2,218,135

22.6% Skilled Nursing 62.0%

Other Assets 0

Operating Revenue 7,580,921

77.4% Ancillary Service 38.0%

Total Assets 13,310,163

Operating Expense 9,739,515

128.5% Current Ratio 0.2

Current Liabilities 12,015,337

Operating Margin -2,158,594

-28.5% Days to Collect 81.0

Long Term Liabilities 1,784,290

Other Income 5,190

0.1% Avg Payment Days 10.4

Total Equity -489,464

Other Expense 0

0.0% Depreciation Rate 6.6%

Total Liab. and Equity 13,310,163

Net Profit or Loss (2,279,852)

-30.1% Return on Equity 465.8%

235287 PROVINCIAL HOUSE OF ADRIAN

Nonprofit - Other

PROVINCIAL HOUSE OF ADRIAN 12/31/2018 365 Days Settled

ADRIAN, MI 49221

CR Beds 117 POS Beds 0

LENAWEE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 93.0%

Balance Sheet

Income Statement

Length of Stay 129.3

Current Assets 5,078,221

Total Charges 13,768,681

Average Wages 21.03

Fixed Assets 1,246,800

Contract Allowance 1,907,730

13.9% Skilled Nursing 78.7%

Other Assets 12,051,172

Operating Revenue 11,860,951

86.1% Ancillary Service 21.3%

Total Assets 18,376,193

Operating Expense 11,382,005

96.0% Current Ratio 2.4

Current Liabilities 2,134,893

Operating Margin 478,946

4.0% Days to Collect 30.0

Long Term Liabilities 2,356,227

Other Income -441,304

-3.7% Avg Payment Days 50.2

Total Equity 13,885,073

Other Expense 0

0.0% Depreciation Rate 3.9%

Total Liab. and Equity 18,376,193

Net Profit or Loss (907,640)

-7.7% Return on Equity -6.5%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235622 QUALICARE NURSING HOME				Proprietary - Corporation	
QUALICARE NURSING HOME		12/31/2018 365 Days Settled			
DETROIT, MI 48207				CR Beds 96	POS Beds 0
WAYNE		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	93.9%
Balance Sheet		Income Statement		Length of Stay	374.1
Current Assets	1,564,722	Total Charges	13,437,990	Average Wages	17.96
Fixed Assets	1,339,172	Contract Allowance	3,607,808	26.8% Skilled Nursing	82.6%
Other Assets	6,461	Operating Revenue	9,830,182	73.2% Ancillary Service	17.4%
Total Assets	2,910,355	Operating Expense	9,590,338	97.6% Current Ratio	2.7
Current Liabilities	583,026	Operating Margin	239,844	2.4% Days to Collect	74.9
Long Term Liabilities	-141,143	Other Income	2,332	0.0% Avg Payment Days	9.2
Total Equity	2,468,472	Other Expense	0	0.0% Depreciation Rate	51.7%
Total Liab. and Equity	2,910,355	Net Profit or Loss	242,176	2.5% Return on Equity	9.8%

235658 REGENCY AT BLUFFS PARK				Proprietary - Corporation	
REGENCY AT BLUFFS PARK		12/31/2018 365 Days Settled			
ANN ARBOR, MI 48103				CR Beds 71	POS Beds 0
WASHTENAW		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.8%
Balance Sheet		Income Statement		Length of Stay	68.4
Current Assets	1,262,374	Total Charges	14,474,461	Average Wages	21.18
Fixed Assets	210,164	Contract Allowance	5,261,034	36.3% Skilled Nursing	54.0%
Other Assets	13,377	Operating Revenue	9,213,427	63.7% Ancillary Service	46.0%
Total Assets	1,485,915	Operating Expense	10,660,481	115.7% Current Ratio	2.2
Current Liabilities	584,750	Operating Margin	-1,447,054	-15.7% Days to Collect	80.9
Long Term Liabilities	10,422,494	Other Income	7,093	0.1% Avg Payment Days	1.8
Total Equity	-9,521,329	Other Expense	0	0.0% Depreciation Rate	133.1%
Total Liab. and Equity	1,485,915	Net Profit or Loss	(1,439,961)	-15.6% Return on Equity	15.1%

235658 REGENCY AT BLUFFS PARK				Proprietary - Corporation	
REGENCY AT BLUFFS PARK		12/31/2018 365 Days Settled			
ANN ARBOR, MI 48103				CR Beds 71	POS Beds 0
WASHTENAW		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.8%
Balance Sheet		Income Statement		Length of Stay	68.4
Current Assets	1,262,374	Total Charges	14,474,461	Average Wages	21.18
Fixed Assets	210,164	Contract Allowance	5,261,034	36.3% Skilled Nursing	54.0%
Other Assets	13,377	Operating Revenue	9,213,427	63.7% Ancillary Service	46.0%
Total Assets	1,485,915	Operating Expense	10,660,481	115.7% Current Ratio	2.2
Current Liabilities	584,750	Operating Margin	-1,447,054	-15.7% Days to Collect	80.9
Long Term Liabilities	10,422,494	Other Income	7,093	0.1% Avg Payment Days	1.8
Total Equity	-9,521,329	Other Expense	0	0.0% Depreciation Rate	133.1%
Total Liab. and Equity	1,485,915	Net Profit or Loss	(1,439,961)	-15.6% Return on Equity	15.1%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235657 REGENCY AT CANTON

Proprietary - Corporation

REGENCY AT CANTON 12/31/2018 365 Days Settled

CANTON, MI 48188

CR Beds 113 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 89.8%

Balance Sheet

Income Statement

Length of Stay 105.8

Current Assets	1,726,567	Total Charges	23,236,138	Average Wages	19.41
Fixed Assets	189,244	Contract Allowance	8,981,579	38.7% Skilled Nursing	56.8%
Other Assets	5,158	Operating Revenue	14,254,559	61.3% Ancillary Service	43.2%
Total Assets	1,920,969	Operating Expense	14,463,746	101.5% Current Ratio	1.9
Current Liabilities	913,211	Operating Margin	-209,187	-1.5% Days to Collect	67.9
Long Term Liabilities	4,452,752	Other Income	6,681	0.0% Avg Payment Days	1.9
Total Equity	-3,444,994	Other Expense	0	0.0% Depreciation Rate	228.1%
Total Liab. and Equity	1,920,969	Net Profit or Loss	(202,506)	-1.4% Return on Equity	5.9%

235666 REGENCY AT GRAND BLANC

Proprietary - Corporation

REGENCY AT GRAND BLANC 12/31/2018 365 Days Settled

GRAND BLANC, MI 48439

CR Beds 138 POS Beds 0

GENESEE

Key Performance Ind.

WPS MI

Occupancy Rate 90.4%

Balance Sheet

Income Statement

Length of Stay 80.3

Current Assets	1,596,448	Total Charges	35,983,939	Average Wages	20.35
Fixed Assets	805,970	Contract Allowance	13,632,899	37.9% Skilled Nursing	52.2%
Other Assets	6,000	Operating Revenue	22,351,040	62.1% Ancillary Service	47.8%
Total Assets	2,408,418	Operating Expense	20,203,797	90.4% Current Ratio	1.8
Current Liabilities	880,128	Operating Margin	2,147,243	9.6% Days to Collect	46.4
Long Term Liabilities	-12,127,177	Other Income	18,914	0.1% Avg Payment Days	1.8
Total Equity	13,655,467	Other Expense	0	0.0% Depreciation Rate	164.1%
Total Liab. and Equity	2,408,418	Net Profit or Loss	2,166,157	9.7% Return on Equity	15.9%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235706 REGENCY AT LANSING WEST

Proprietary - Corporation

REGENCY AT LANSING WEST

12/31/2018 365 Days Settled

LANSING, MI 48917

CR Beds 120 POS Beds 0

EATON

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 83.7%

Balance Sheet

Income Statement

Length of Stay 74.7

Current Assets 2,151,035

Total Charges 22,509,649

Average Wages 20.14

Fixed Assets 487,810

Contract Allowance 7,677,861

34.1% Skilled Nursing 56.8%

Other Assets 4,590

Operating Revenue 14,831,788

65.9% Ancillary Service 43.2%

Total Assets 2,643,435

Operating Expense 14,298,371

96.4% Current Ratio 3.7

Current Liabilities 574,753

Operating Margin 533,417

3.6% Days to Collect 74.4

Long Term Liabilities 2,546,973

Other Income 85,795

0.6% Avg Payment Days 2.4

Total Equity -478,291

Other Expense 0

0.0% Depreciation Rate 119.2%

Total Liab. and Equity 2,643,435

Net Profit or Loss 619,212

4.2% Return on Equity -129.5%

235479 REGENCY AT LIVONIA

Proprietary - Corporation

REGENCY AT LIVONIA

12/31/2018 365 Days Settled

LIVONIA, MI 48154

CR Beds 142 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 73.6%

Balance Sheet

Income Statement

Length of Stay 323.3

Current Assets 1,870,693

Total Charges 16,123,552

Average Wages 19.52

Fixed Assets 2,022,125

Contract Allowance 4,514,691

28.0% Skilled Nursing 78.9%

Other Assets 5,442

Operating Revenue 11,608,861

72.0% Ancillary Service 21.1%

Total Assets 3,898,260

Operating Expense 12,755,559

109.9% Current Ratio 3.6

Current Liabilities 514,913

Operating Margin -1,146,698

-9.9% Days to Collect 98.8

Long Term Liabilities 3,381,352

Other Income 17,181

0.1% Avg Payment Days 1.1

Total Equity 1,995

Other Expense 0

0.0% Depreciation Rate 48.0%

Total Liab. and Equity 3,898,260

Net Profit or Loss (1,129,517)

-9.7% Return on Equity -

56,617.4 %

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235710 REGENCY AT SHELBY TOWNSHIP				Proprietary - Corporation	
REGENCY AT SHELBY TOWNSHIP		12/31/2018 365 Days Settled			
SHELBY TOWNSHIP, MI 48317		CR Beds 116 POS Beds 0			
MACOMB		Key Performanace Ind.			
WPS MI		Occupancy Rate		94.5%	
Balance Sheet		Income Statement		Length of Stay 94.6	
Current Assets	1,933,121	Total Charges	22,297,449	Average Wages	19.64
Fixed Assets	631,203	Contract Allowance	8,165,233	36.6% Skilled Nursing	60.8%
Other Assets	3,000	Operating Revenue	14,132,216	63.4% Ancillary Service	39.2%
Total Assets	2,567,324	Operating Expense	13,607,342	96.3% Current Ratio	2.9
Current Liabilities	659,505	Operating Margin	524,874	3.7% Days to Collect	75.1
Long Term Liabilities	3,787,165	Other Income	16,176	0.1% Avg Payment Days	3.8
Total Equity	-1,879,346	Other Expense	0	0.0% Depreciation Rate	93.0%
Total Liab. and Equity	2,567,324	Net Profit or Loss	541,050	3.8% Return on Equity	-28.8%

235260 REGENCY AT WATERFORD				Proprietary - Corporation	
REGENCY AT WATERFORD		12/31/2018 365 Days Settled			
WATERFORD, MI 48328		CR Beds 150 POS Beds 0			
OAKLAND		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.5%	
Balance Sheet		Income Statement		Length of Stay 167.4	
Current Assets	3,593,498	Total Charges	25,801,160	Average Wages	19.96
Fixed Assets	503,402	Contract Allowance	8,699,898	33.7% Skilled Nursing	67.1%
Other Assets	31,161	Operating Revenue	17,101,262	66.3% Ancillary Service	32.9%
Total Assets	4,128,061	Operating Expense	17,946,054	104.9% Current Ratio	1.6
Current Liabilities	2,220,064	Operating Margin	-844,792	-4.9% Days to Collect	91.7
Long Term Liabilities	-7,867,624	Other Income	66,389	0.4% Avg Payment Days	14.9
Total Equity	9,775,621	Other Expense	0	0.0% Depreciation Rate	221.9%
Total Liab. and Equity	4,128,061	Net Profit or Loss	(778,403)	-4.6% Return on Equity	-8.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235545 REGENCY AT WHITMORE LAKE

Proprietary - Corporation

REGENCY AT WHITMORE LAKE

12/31/2018 365 Days Settled

WHITMORE LAKE, MI 48189

CR Beds 135 POS Beds 0

WASHTENAW

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 90.4%

Balance Sheet

Income Statement

Length of Stay 484.3

Current Assets 1,800,195

Total Charges 17,050,388

Average Wages 21.03

Fixed Assets 836,069

Contract Allowance 4,304,277

25.2% Skilled Nursing 86.3%

Other Assets 7,161

Operating Revenue 12,746,111

74.8% Ancillary Service 13.7%

Total Assets 2,643,425

Operating Expense 12,817,675

100.6% Current Ratio 1.2

Current Liabilities 1,463,723

Operating Margin -71,564

-0.6% Days to Collect 69.5

Long Term Liabilities -1,681,170

Other Income 915

0.0% Avg Payment Days 16.0

Total Equity 2,860,872

Other Expense 0

0.0% Depreciation Rate 89.7%

Total Liab. and Equity 2,643,425

Net Profit or Loss (70,649)

-0.6% Return on Equity -2.5%

235452 REGENCY HEIGHTS-DETROIT

Proprietary - Corporation

REGENCY HEIGHTS-DETROIT

12/31/2018 365 Days Settled

DETROIT, MI 48219

CR Beds 168 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 87.6%

Balance Sheet

Income Statement

Length of Stay 239.8

Current Assets 5,363,679

Total Charges 27,591,357

Average Wages 19.04

Fixed Assets 1,249,894

Contract Allowance 9,060,116

32.8% Skilled Nursing 67.6%

Other Assets 20,304

Operating Revenue 18,531,241

67.2% Ancillary Service 32.4%

Total Assets 6,633,877

Operating Expense 19,488,193

105.2% Current Ratio 3.3

Current Liabilities 1,606,034

Operating Margin -956,952

-5.2% Days to Collect 132.6

Long Term Liabilities 9,166,140

Other Income 19,717

0.1% Avg Payment Days 1.5

Total Equity -4,138,297

Other Expense 0

0.0% Depreciation Rate 87.4%

Total Liab. and Equity 6,633,877

Net Profit or Loss (945,008)

-5.1% Return on Equity 22.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235617 REGENCY MANOR NURSING & REHABILITATION CENTER				Proprietary - Other	
REGENCY MANOR NURSING & REHABILITATION CENTER		12/31/2018 365 Days Settled			
UTICA, MI 48317				CR Beds 39	POS Beds 0
MACOMB		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	82.2%
Balance Sheet		Income Statement		Length of Stay	169.5
Current Assets	102,112	Total Charges	3,237,165	Average Wages	17.88
Fixed Assets	146,583	Contract Allowance	718,127	22.2% Skilled Nursing	92.1%
Other Assets	0	Operating Revenue	2,519,038	77.8% Ancillary Service	7.9%
Total Assets	248,695	Operating Expense	2,345,603	93.1% Current Ratio	0.3
Current Liabilities	403,603	Operating Margin	173,435	6.9% Days to Collect	17.1
Long Term Liabilities	0	Other Income	4,637	0.2% Avg Payment Days	39.0
Total Equity	-154,908	Other Expense	0	0.0% Depreciation Rate	65.6%
Total Liab. and Equity	248,695	Net Profit or Loss	55,380	2.2% Return on Equity	-35.8%

235621 REGENCY ON THE LAKE - FORT GRATIOT				Proprietary - Corporation	
REGENCY ON THE LAKE - FORT GRATIOT		12/31/2018 365 Days Settled			
FORT GRATIOT, MI 48059				CR Beds 130	POS Beds 0
SAINT CLAIR		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	83.3%
Balance Sheet		Income Statement		Length of Stay	123.9
Current Assets	1,299,684	Total Charges	22,503,711	Average Wages	18.45
Fixed Assets	798,260	Contract Allowance	7,304,886	32.5% Skilled Nursing	61.0%
Other Assets	14,425	Operating Revenue	15,198,825	67.5% Ancillary Service	39.0%
Total Assets	2,112,369	Operating Expense	14,415,958	94.8% Current Ratio	1.1
Current Liabilities	1,144,093	Operating Margin	782,867	5.2% Days to Collect	48.4
Long Term Liabilities	-9,521,626	Other Income	15,486	0.1% Avg Payment Days	12.3
Total Equity	10,489,902	Other Expense	0	0.0% Depreciation Rate	94.6%
Total Liab. and Equity	2,112,369	Net Profit or Loss	798,018	5.3% Return on Equity	7.6%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235333 REGENCY, A VILLA CENTER

Proprietary - Corporation

REGENCY, A VILLA CENTER

12/31/2018 365 Days Settled

TAYLOR, MI 48180

CR Beds 244 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 85.5%

Balance Sheet

Income Statement

Length of Stay 103.6

Current Assets 1,163,741

Total Charges 27,407,620

Average Wages 16.31

Fixed Assets 1,901,037

Contract Allowance 7,468,322

27.2% Skilled Nursing 80.2%

Other Assets 0

Operating Revenue 19,939,298

72.8% Ancillary Service 19.8%

Total Assets 3,064,778

Operating Expense 19,613,397

98.4% Current Ratio 1.1

Current Liabilities 1,051,074

Operating Margin 325,901

1.6% Days to Collect 46.6

Long Term Liabilities 1,903,000

Other Income 510,699

2.6% Avg Payment Days 24.7

Total Equity 110,704

Other Expense 0

0.0% Depreciation Rate 35.3%

Total Liab. and Equity 3,064,778

Net Profit or Loss 167,814

0.8% Return on Equity 151.6%

235378 RESTHAVEN CARE CENTER

Nonprofit - Other

RESTHAVEN CARE CENTER

12/31/2018 365 Days Settled

HOLLAND, MI 49423

CR Beds 145 POS Beds 0

ALLEGAN

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 96.2%

Balance Sheet

Income Statement

Length of Stay 125.7

Current Assets 2,295,076

Total Charges 20,648,547

Average Wages 19.97

Fixed Assets 4,825,787

Contract Allowance 5,012,645

24.3% Skilled Nursing 91.4%

Other Assets 35,507

Operating Revenue 15,635,902

75.7% Ancillary Service 8.6%

Total Assets 7,156,370

Operating Expense 15,078,148

96.4% Current Ratio 1.6

Current Liabilities 1,403,597

Operating Margin 557,754

3.6% Days to Collect 40.5

Long Term Liabilities 3,647,500

Other Income 25,454

0.2% Avg Payment Days 17.8

Total Equity 2,105,273

Other Expense 0

0.0% Depreciation Rate 5.0%

Total Liab. and Equity 7,156,370

Net Profit or Loss 442,203

2.8% Return on Equity 21.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235538 RIDGECREST HEALTH CAMPUS

Proprietary - Corporation

RIDGECREST HEALTH CAMPUS 12/31/2018 365 Days Settled

JACKSON, MI 49203

CR Beds 90 POS Beds 0

JACKSON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 88.8%

Balance Sheet

Income Statement

Length of Stay 53.0

Current Assets	12,820,959	Total Charges	10,395,863	Average Wages	19.30
Fixed Assets	6,959,925	Contract Allowance	1,996,186	19.2% Skilled Nursing	58.6%
Other Assets	1,274,788	Operating Revenue	8,399,677	80.8% Ancillary Service	20.5%
Total Assets	21,055,672	Operating Expense	7,675,848	91.4% Current Ratio	27.4
Current Liabilities	468,370	Operating Margin	723,829	8.6% Days to Collect	37.0
Long Term Liabilities	48,440	Other Income	16,000	0.2% Avg Payment Days	22.3
Total Equity	20,538,862	Other Expense	0	0.0% Depreciation Rate	2.5%
Total Liab. and Equity	21,055,672	Net Profit or Loss	739,829	8.8% Return on Equity	3.6%

235297 RIVERGATE HEALTH CARE CENTER

Proprietary - Other

RIVERGATE HEALTH CARE CENTER 12/31/2018 365 Days Settled

RIVERVIEW, MI 48193

CR Beds 205 POS Beds 0

WAYNE

Key Performance Ind.

BLUE CROSS (TENNESSEE)

Occupancy Rate 94.7%

Balance Sheet

Income Statement

Length of Stay 107.7

Current Assets	4,518,240	Total Charges	24,651,302	Average Wages	20.79
Fixed Assets	2,555,094	Contract Allowance	4,016,467	16.3% Skilled Nursing	82.6%
Other Assets	351,178	Operating Revenue	20,634,835	83.7% Ancillary Service	17.4%
Total Assets	7,424,512	Operating Expense	19,618,069	95.1% Current Ratio	3.2
Current Liabilities	1,408,292	Operating Margin	1,016,766	4.9% Days to Collect	45.5
Long Term Liabilities	754,837	Other Income	21,011	0.1% Avg Payment Days	25.9
Total Equity	5,261,383	Other Expense	0	0.0% Depreciation Rate	19.0%
Total Liab. and Equity	7,424,512	Net Profit or Loss	1,037,777	5.0% Return on Equity	19.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235516 RIVERGATE TERRACE				Proprietary - Other	
RIVERGATE TERRACE		12/31/2018 365 Days Settled			
RIVERVIEW, MI 48193				CR Beds 273 POS Beds 0	
WAYNE				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate	91.2%
				Length of Stay	77.5
Balance Sheet		Income Statement		Average Wages	20.90
Current Assets	3,945,129	Total Charges	32,608,094	23.1%	Skilled Nursing 85.7%
Fixed Assets	2,652,059	Contract Allowance	7,529,778	76.9%	Ancillary Service 14.3%
Other Assets	418,121	Operating Revenue	25,078,316	97.9%	Current Ratio 2.7
Total Assets	7,015,309	Operating Expense	24,543,008	2.1%	Days to Collect 38.2
Current Liabilities	1,477,018	Operating Margin	535,308	0.1%	Avg Payment Days 21.7
Long Term Liabilities	953,704	Other Income	25,034	0.0%	Depreciation Rate 23.2%
Total Equity	4,584,587	Other Expense	0	2.2%	Return on Equity 12.2%
Total Liab. and Equity	7,015,309	Net Profit or Loss	560,342		
235598 RIVERIDGE REHABILITATION & HEALTHCARE CENTER				Proprietary - Corporation	
RIVERIDGE REHABILITATION & HEALTHCARE CENTER		12/31/2018 365 Days Settled			
NILES, MI 49120				CR Beds 84 POS Beds 0	
BERRIEN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	75.1%
				Length of Stay	136.2
Balance Sheet		Income Statement		Average Wages	19.50
Current Assets	-1,214,924	Total Charges	7,957,480	29.9%	Skilled Nursing 74.7%
Fixed Assets	446,814	Contract Allowance	2,381,661	70.1%	Ancillary Service 25.3%
Other Assets	76,099	Operating Revenue	5,575,819	110.0%	Current Ratio (1.4)
Total Assets	-692,011	Operating Expense	6,135,499	-10.0%	Days to Collect (88.8)
Current Liabilities	870,130	Operating Margin	-559,680	4.1%	Avg Payment Days 31.5
Long Term Liabilities	58,302	Other Income	230,154	0.0%	Depreciation Rate 143.2%
Total Equity	-1,620,443	Other Expense	0	-8.7%	Return on Equity 30.0%
Total Liab. and Equity	-692,011	Net Profit or Loss	(486,143)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235535 RIVERSIDE NURSING CENTRE

Proprietary - Corporation

RIVERSIDE NURSING CENTRE 12/31/2018 365 Days Settled

GRAND HAVEN, MI 49417

CR Beds 34 POS Beds 0

OTTAWA

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 88.8%

Balance Sheet

Income Statement

Length of Stay 78.7

Current Assets	4,871,371	Total Charges	3,968,299	Average Wages	19.61
Fixed Assets	308,341	Contract Allowance	1,208,292	30.4% Skilled Nursing	68.5%
Other Assets	34,645	Operating Revenue	2,760,007	69.6% Ancillary Service	31.5%
Total Assets	5,214,357	Operating Expense	2,584,730	93.6% Current Ratio	12.5
Current Liabilities	390,064	Operating Margin	175,277	6.4% Days to Collect	509.3
Long Term Liabilities	0	Other Income	304,263	11.0% Avg Payment Days	32.9
Total Equity	4,824,293	Other Expense	0	0.0% Depreciation Rate	49.1%
Total Liab. and Equity	5,214,357	Net Profit or Loss	410,219	14.9% Return on Equity	8.5%

235659 RIVERVIEW HEALTH & REHAB CENTER

Proprietary - Corporation

RIVERVIEW HEALTH & REHAB CENTER 12/31/2018 365 Days Settled

DETROIT, MI 48214

CR Beds 176 POS Beds 0

WAYNE

Key Performance Ind.

WPS MI

Occupancy Rate 89.4%

Balance Sheet

Income Statement

Length of Stay 90.0

Current Assets	3,205,318	Total Charges	26,047,838	Average Wages	22.39
Fixed Assets	582,520	Contract Allowance	4,072,641	15.6% Skilled Nursing	81.1%
Other Assets	0	Operating Revenue	21,975,197	84.4% Ancillary Service	18.9%
Total Assets	3,787,838	Operating Expense	20,802,334	94.7% Current Ratio	0.9
Current Liabilities	3,472,192	Operating Margin	1,172,863	5.3% Days to Collect	51.5
Long Term Liabilities	0	Other Income	904,249	4.1% Avg Payment Days	44.9
Total Equity	315,646	Other Expense	0	0.0% Depreciation Rate	58.7%
Total Liab. and Equity	3,787,838	Net Profit or Loss	1,777,112	8.1% Return on Equity	563.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235476 RIVERVIEW HEALTH AND REHAB CENTER NORTH

Proprietary - Corporation

RIVERVIEW HEALTH AND REHAB CENTER NORTH 12/31/2018 365 Days Settled

DETROIT, MI 48224

CR Beds 180 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 88.9%

Balance Sheet

Income Statement

Length of Stay 81.8

Current Assets 1,665,935

Total Charges 20,357,122

Average Wages 21.82

Fixed Assets 318,979

Contract Allowance 3,016,859

14.8% Skilled Nursing 78.7%

Other Assets 0

Operating Revenue 17,340,263

85.2% Ancillary Service 21.3%

Total Assets 1,984,914

Operating Expense 16,385,041

94.5% Current Ratio 1.4

Current Liabilities 1,189,157

Operating Margin 955,222

5.5% Days to Collect 31.3

Long Term Liabilities 0

Other Income 96,084

0.6% Avg Payment Days 21.8

Total Equity 795,757

Other Expense 0

0.0% Depreciation Rate 176.1%

Total Liab. and Equity 1,984,914

Net Profit or Loss 871,306

5.0% Return on Equity 109.5%

235549 ROOSEVELT PARK NURSING AND REHABILITATION COMMUNIT

Proprietary - Corporation

ROOSEVELT PARK NURSING AND REHABILITATION COMMUNIT 12/31/2018 365 Days Settled

MUSKEGON, MI 49441

CR Beds 39 POS Beds 0

MUSKEGON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 92.8%

Balance Sheet

Income Statement

Length of Stay 171.5

Current Assets 2,146,252

Total Charges 4,371,025

Average Wages 18.58

Fixed Assets 170,374

Contract Allowance 1,209,437

27.7% Skilled Nursing 82.3%

Other Assets 40,723

Operating Revenue 3,161,588

72.3% Ancillary Service 17.7%

Total Assets 2,357,349

Operating Expense 3,238,171

102.4% Current Ratio 4.2

Current Liabilities 505,397

Operating Margin -76,583

-2.4% Days to Collect 114.9

Long Term Liabilities 0

Other Income 493,516

15.6% Avg Payment Days 29.8

Total Equity 1,851,952

Other Expense 0

0.0% Depreciation Rate 97.8%

Total Liab. and Equity 2,357,349

Net Profit or Loss 403,226

12.8% Return on Equity 21.8%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235591 ROUBAL CARE AND REHAB CENTER

Proprietary - Corporation

ROUBAL CARE AND REHAB CENTER 12/31/2018 365 Days Settled

STEPHENSON, MI 49887

CR Beds 39 POS Beds 0

MENOMINEE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 98.7%

Balance Sheet

Income Statement

Length of Stay 780.8

Current Assets	1,286,109	Total Charges	3,264,990	Average Wages	17.57
Fixed Assets	385,888	Contract Allowance	0	0.0% Skilled Nursing	97.6%
Other Assets	1,924	Operating Revenue	3,264,990	100.0% Ancillary Service	2.4%
Total Assets	1,673,921	Operating Expense	2,810,872	86.1% Current Ratio	15.4
Current Liabilities	83,383	Operating Margin	454,118	13.9% Days to Collect	28.3
Long Term Liabilities	282,702	Other Income	93,613	2.9% Avg Payment Days	10.8
Total Equity	1,307,836	Other Expense	0	0.0% Depreciation Rate	3.7%
Total Liab. and Equity	1,673,921	Net Profit or Loss	526,560	16.1% Return on Equity	40.3%

235623 ROYALTON MANOR, L L C

Proprietary - Corporation

ROYALTON MANOR, L L C 12/31/2018 365 Days Settled

ST JOSEPH, MI 49085

CR Beds 123 POS Beds 0

BERRIEN

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 79.8%

Balance Sheet

Income Statement

Length of Stay 284.3

Current Assets	1,270,983	Total Charges	13,686,538	Average Wages	18.15
Fixed Assets	494,745	Contract Allowance	3,011,712	22.0% Skilled Nursing	88.1%
Other Assets	1,539	Operating Revenue	10,674,826	78.0% Ancillary Service	11.9%
Total Assets	1,767,267	Operating Expense	10,565,487	99.0% Current Ratio	6.2
Current Liabilities	206,611	Operating Margin	109,339	1.0% Days to Collect	55.5
Long Term Liabilities	-1,449,944	Other Income	7,526	0.1% Avg Payment Days	15.8
Total Equity	3,010,600	Other Expense	0	0.0% Depreciation Rate	59.6%
Total Liab. and Equity	1,767,267	Net Profit or Loss	116,464	1.1% Return on Equity	3.9%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235113 SAGINAW SENIOR CARE AND REHAB CENTER, L L C

Proprietary - Corporation

SAGINAW SENIOR CARE AND REHAB CENTER, L L C 12/31/2018 365 Days Settled

SAGINAW, MI 48603

CR Beds 71 POS Beds 0

SAGINAW

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 93.1%

Balance Sheet

Income Statement

Length of Stay 120.6

Current Assets 2,907,627

Total Charges 8,535,335

Average Wages 18.09

Fixed Assets 338,216

Contract Allowance 1,092,473

12.8% Skilled Nursing 77.3%

Other Assets 858,779

Operating Revenue 7,442,862

87.2% Ancillary Service 22.7%

Total Assets 4,104,622

Operating Expense 6,927,379

93.1% Current Ratio 4.0

Current Liabilities 734,687

Operating Margin 515,483

6.9% Days to Collect 47.4

Long Term Liabilities 0

Other Income 223,395

3.0% Avg Payment Days 17.8

Total Equity 3,369,935

Other Expense 0

0.0% Depreciation Rate 54.1%

Total Liab. and Equity 4,104,622

Net Profit or Loss 676,340

9.1% Return on Equity 20.1%

235094 SAMARITAS SENIOR LIVING CADILLAC

Nonprofit - Church

SAMARITAS SENIOR LIVING CADILLAC 12/31/2018 365 Days Settled

CADILLAC, MI 49601

CR Beds 131 POS Beds 0

WEXFORD

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 73.2%

Balance Sheet

Income Statement

Length of Stay 71.0

Current Assets 49,297,392

Total Charges 12,130,342

Average Wages 19.09

Fixed Assets 43,871,253

Contract Allowance 895,769

7.4% Skilled Nursing 79.7%

Other Assets 7,983,047

Operating Revenue 11,234,573

92.6% Ancillary Service 20.3%

Total Assets 101,151,692

Operating Expense 11,190,594

99.6% Current Ratio 4.1

Current Liabilities 11,958,942

Operating Margin 43,979

0.4% Days to Collect 477.3

Long Term Liabilities 44,997,180

Other Income 634,442

5.6% Avg Payment Days 285.3

Total Equity 44,195,570

Other Expense 0

0.0% Depreciation Rate 2.7%

Total Liab. and Equity 101,151,692

Net Profit or Loss 678,421

6.0% Return on Equity 1.5%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235458 SAMARITAS SENIOR LIVING GRAND RAPIDS LODGE

Nonprofit - Church

SAMARITAS SENIOR LIVING GRAND RAPIDS LODGE 12/31/2018 365 Days Settled

GRAND RAPIDS, MI 49508

CR Beds 125 POS Beds 0

KENT

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 94.9%

Balance Sheet

Income Statement

Length of Stay 219.8

Current Assets	49,297,392	Total Charges	14,187,802	Average Wages	18.77
Fixed Assets	43,871,253	Contract Allowance	1,966,227	13.9% Skilled Nursing	88.5%
Other Assets	7,983,047	Operating Revenue	12,221,575	86.1% Ancillary Service	11.5%
Total Assets	101,151,692	Operating Expense	11,025,939	90.2% Current Ratio	4.1
Current Liabilities	11,958,942	Operating Margin	1,195,636	9.8% Days to Collect	438.7
Long Term Liabilities	44,997,180	Other Income	296,565	2.4% Avg Payment Days	289.5
Total Equity	44,195,570	Other Expense	0	0.0% Depreciation Rate	1.3%
Total Liab. and Equity	101,151,692	Net Profit or Loss	1,492,201	12.2% Return on Equity	3.4%

235250 SAMARITAS SENIOR LIVING SAGINAW

Nonprofit - Church

SAMARITAS SENIOR LIVING SAGINAW 12/31/2018 365 Days Settled

SAGINAW, MI 48602

CR Beds 75 POS Beds 0

SAGINAW

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 60.1%

Balance Sheet

Income Statement

Length of Stay 73.6

Current Assets	49,297,392	Total Charges	6,350,681	Average Wages	20.30
Fixed Assets	43,871,253	Contract Allowance	282,789	4.5% Skilled Nursing	79.6%
Other Assets	7,983,047	Operating Revenue	6,067,892	95.5% Ancillary Service	20.4%
Total Assets	101,151,692	Operating Expense	7,311,885	120.5% Current Ratio	4.1
Current Liabilities	11,958,942	Operating Margin	-1,243,993	-20.5% Days to Collect	883.6
Long Term Liabilities	44,997,180	Other Income	71,069	1.2% Avg Payment Days	436.6
Total Equity	44,195,570	Other Expense	0	0.0% Depreciation Rate	1.4%
Total Liab. and Equity	101,151,692	Net Profit or Loss	(1,172,924)	-19.3% Return on Equity	-2.7%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235453 SANCTUARY AT FRASER VILLA

Nonprofit - Church

SANCTUARY AT FRASER VILLA

6/30/2018 365 Days Settled

FRASER, MI 48026

CR Beds 170 POS Beds 0

MACOMB

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 91.7%

Balance Sheet

Income Statement

Length of Stay 59.6

Current Assets 2,627,095

Total Charges 36,434,730

Average Wages 14.05

Fixed Assets 8,718,504

Contract Allowance 16,067,541

44.1% Skilled Nursing 48.4%

Other Assets 45,400

Operating Revenue 20,367,189

55.9% Ancillary Service 48.9%

Total Assets 11,390,999

Operating Expense 19,477,729

95.6% Current Ratio (0.3)

Current Liabilities -8,758,981

Operating Margin 889,460

4.4% Days to Collect 45.6

Long Term Liabilities 7,440,637

Other Income 70,857

0.3% Avg Payment Days 46.2

Total Equity 12,709,343

Other Expense 0

0.0% Depreciation Rate 3.6%

Total Liab. and Equity 11,390,999

Net Profit or Loss 960,317

4.7% Return on Equity 7.6%

235301 SANCTUARY AT MCAULEY

Nonprofit - Church

SANCTUARY AT MCAULEY

6/30/2018 365 Days Settled

MUSKEGON, MI 49444

CR Beds 98 POS Beds 0

MUSKEGON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 82.1%

Balance Sheet

Income Statement

Length of Stay 47.8

Current Assets 1,280,117

Total Charges 16,817,196

Average Wages 19.53

Fixed Assets 1,141,472

Contract Allowance 6,822,381

40.6% Skilled Nursing 53.8%

Other Assets 0

Operating Revenue 9,994,815

59.4% Ancillary Service 46.2%

Total Assets 2,421,589

Operating Expense 10,842,092

108.5% Current Ratio (0.1)

Current Liabilities -10,673,914

Operating Margin -847,277

-8.5% Days to Collect 36.4

Long Term Liabilities 1,485,810

Other Income 9,124

0.1% Avg Payment Days 33.5

Total Equity 11,609,693

Other Expense 0

0.0% Depreciation Rate 3.7%

Total Liab. and Equity 2,421,589

Net Profit or Loss (838,153)

-8.4% Return on Equity -7.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235377 SANCTUARY AT ST MARY'S

Nonprofit - Church

SANCTUARY AT ST MARY'S

6/30/2018 365 Days Settled

GRAND RAPIDS, MI 49544

CR Beds 139 POS Beds 0

KENT

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 92.7%

Balance Sheet

Income Statement

Length of Stay 106.2

Current Assets 1,725,742

Total Charges 22,957,455

Average Wages 19.81

Fixed Assets 4,227,466

Contract Allowance 8,848,737

38.5% Skilled Nursing 67.6%

Other Assets 10,900

Operating Revenue 14,108,718

61.5% Ancillary Service 32.4%

Total Assets 5,964,108

Operating Expense 14,724,420

104.4% Current Ratio (0.3)

Current Liabilities -5,862,670

Operating Margin -615,702

-4.4% Days to Collect 41.7

Long Term Liabilities 2,821,205

Other Income 18,794

0.1% Avg Payment Days 26.9

Total Equity 9,005,573

Other Expense 0

0.0% Depreciation Rate 4.1%

Total Liab. and Equity 5,964,108

Net Profit or Loss (596,908)

-4.2% Return on Equity -6.6%

235431 SANCTUARY AT THE PARK

Nonprofit - Church

SANCTUARY AT THE PARK

6/30/2018 365 Days Settled

MUSKEGON, MI 49442

CR Beds 99 POS Beds 0

MUSKEGON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 90.6%

Balance Sheet

Income Statement

Length of Stay 146.8

Current Assets 1,178,649

Total Charges 16,645,108

Average Wages 19.52

Fixed Assets 1,474,300

Contract Allowance 6,348,273

38.1% Skilled Nursing 61.9%

Other Assets 0

Operating Revenue 10,296,835

61.9% Ancillary Service 38.1%

Total Assets 2,652,949

Operating Expense 10,307,594

100.1% Current Ratio (0.2)

Current Liabilities -6,902,010

Operating Margin -10,759

-0.1% Days to Collect 39.7

Long Term Liabilities 2,012,511

Other Income 7,658

0.1% Avg Payment Days 29.8

Total Equity 7,542,448

Other Expense 0

0.0% Depreciation Rate 3.7%

Total Liab. and Equity 2,652,949

Net Profit or Loss (3,101)

0.0% Return on Equity 0.0%

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235157 SANILAC MEDICAL CARE FACILITY					Government - County	
SANILAC MEDICAL CARE FACILITY		12/31/2018 365 Days Settled				
SANDUSKY, MI 48471		CR Beds 104 POS Beds 0				
SANILAC		Key Performanace Ind.				
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.7%		
Balance Sheet		Income Statement		Length of Stay		
Current Assets	2,151,737	Total Charges	12,864,017	Average Wages	203.6	
Fixed Assets	2,576,297	Contract Allowance	979,156	7.6%	Skilled Nursing	
Other Assets	0	Operating Revenue	11,884,861	92.4%	Ancillary Service	
Total Assets	4,728,034	Operating Expense	12,366,784	104.1%	Current Ratio	
Current Liabilities	996,935	Operating Margin	-481,923	-4.1%	Days to Collect	
Long Term Liabilities	0	Other Income	113,296	1.0%	Avg Payment Days	
Total Equity	3,731,099	Other Expense	0	0.0%	Depreciation Rate	
Total Liab. and Equity	4,728,034	Net Profit or Loss	(609,929)	-5.1%	Return on Equity	

235384 SCHNEPP SENIOR CARE AND REHAB CENTER					Proprietary - Corporation	
SCHNEPP SENIOR CARE AND REHAB CENTER		12/31/2018 365 Days Settled				
SAINT LOUIS, MI 48880		CR Beds 97 POS Beds 0				
GRATIOT		Key Performanace Ind.				
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		94.9%		
Balance Sheet		Income Statement		Length of Stay		
Current Assets	3,938,160	Total Charges	12,831,139	Average Wages	18.68	
Fixed Assets	1,805,428	Contract Allowance	1,530,738	11.9%	Skilled Nursing	
Other Assets	0	Operating Revenue	11,300,401	88.1%	Ancillary Service	
Total Assets	5,743,588	Operating Expense	9,888,651	87.5%	Current Ratio	
Current Liabilities	2,201,011	Operating Margin	1,411,750	12.5%	Days to Collect	
Long Term Liabilities	0	Other Income	347,713	3.1%	Avg Payment Days	
Total Equity	3,542,577	Other Expense	0	0.0%	Depreciation Rate	
Total Liab. and Equity	5,743,588	Net Profit or Loss	1,551,866	13.7%	Return on Equity	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235147 SCHOOLCRAFT MEDICAL CARE FACILITY				Government - County	
SCHOOLCRAFT MEDICAL CARE FACILITY 9/30/2018 365 Days Settled					
MANISTIQUE, MI 49854				CR Beds 80	POS Beds 0
SCHOOLCRAFT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	95.7%
Balance Sheet		Income Statement		Length of Stay	358.4
Current Assets	5,372,095	Total Charges	8,396,767	Average Wages	14.77
Fixed Assets	2,869,827	Contract Allowance	737,969	8.8% Skilled Nursing	93.2%
Other Assets	0	Operating Revenue	7,658,798	91.2% Ancillary Service	6.8%
Total Assets	8,241,922	Operating Expense	8,031,017	104.9% Current Ratio	5.3
Current Liabilities	1,021,197	Operating Margin	-372,219	-4.9% Days to Collect	57.4
Long Term Liabilities	5,936,902	Other Income	610,595	8.0% Avg Payment Days	27.7
Total Equity	1,283,823	Other Expense	0	0.0% Depreciation Rate	2.5%
Total Liab. and Equity	8,241,922	Net Profit or Loss	185,678	2.4% Return on Equity	14.5%

235492 SHEFFIELD MANOR NURSING & REHAB CENTER				Proprietary - Corporation	
SHEFFIELD MANOR NURSING & REHAB CENTER 12/31/2018 365 Days Settled					
DETROIT, MI 48227				CR Beds 106	POS Beds 0
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	94.0%
Balance Sheet		Income Statement		Length of Stay	382.8
Current Assets	1,575,014	Total Charges	14,006,744	Average Wages	18.15
Fixed Assets	1,097,636	Contract Allowance	3,739,002	26.7% Skilled Nursing	83.4%
Other Assets	9,447	Operating Revenue	10,267,742	73.3% Ancillary Service	16.6%
Total Assets	2,682,097	Operating Expense	10,255,966	99.9% Current Ratio	1.5
Current Liabilities	1,025,546	Operating Margin	11,776	0.1% Days to Collect	90.3
Long Term Liabilities	1,091,086	Other Income	2,373	0.0% Avg Payment Days	3.9
Total Equity	565,465	Other Expense	0	0.0% Depreciation Rate	31.3%
Total Liab. and Equity	2,682,097	Net Profit or Loss	14,149	0.1% Return on Equity	2.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235662 SHELBY CROSSING HEALTH CAMPUS

Proprietary - Corporation

SHELBY CROSSING HEALTH CAMPUS 12/31/2018 365 Days Settled

SHELBY TOWNSHIP, MI 48315

CR Beds 132 POS Beds 0

MACOMB

Key Performance Ind.

CGS (KENTUCKY)

Occupancy Rate 88.0%

Balance Sheet

Income Statement

Length of Stay 48.9

Current Assets	26,693,189	Total Charges	18,235,666	Average Wages	20.59
Fixed Assets	21,700,787	Contract Allowance	4,381,771	24.0% Skilled Nursing	49.3%
Other Assets	2,332,730	Operating Revenue	13,853,895	76.0% Ancillary Service	27.0%
Total Assets	50,726,706	Operating Expense	12,846,047	92.7% Current Ratio	34.8
Current Liabilities	767,866	Operating Margin	1,007,848	7.3% Days to Collect	24.7
Long Term Liabilities	17,873,724	Other Income	25,500	0.2% Avg Payment Days	20.0
Total Equity	32,085,116	Other Expense	0	0.0% Depreciation Rate	6.3%
Total Liab. and Equity	50,726,706	Net Profit or Loss	1,033,348	7.5% Return on Equity	3.2%

235506 SHELBY NURSING CENTER

Proprietary - Partnership

SHELBY NURSING CENTER 12/31/2018 365 Days Settled

SHELBY TOWNSHIP, MI 48315

CR Beds 212 POS Beds 0

MACOMB

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 81.9%

Balance Sheet

Income Statement

Length of Stay 28.2

Current Assets	4,925,075	Total Charges	34,455,258	Average Wages	23.03
Fixed Assets	787,844	Contract Allowance	7,886,215	22.9% Skilled Nursing	61.0%
Other Assets	0	Operating Revenue	26,569,043	77.1% Ancillary Service	39.0%
Total Assets	5,712,919	Operating Expense	27,408,879	103.2% Current Ratio	1.4
Current Liabilities	3,523,246	Operating Margin	-839,836	-3.2% Days to Collect	39.6
Long Term Liabilities	0	Other Income	380,810	1.4% Avg Payment Days	13.5
Total Equity	2,189,673	Other Expense	0	0.0% Depreciation Rate	4.2%
Total Liab. and Equity	5,712,919	Net Profit or Loss	(493,163)	-1.9% Return on Equity	-22.5%

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235067 SHIAWASSEE COUNTY MED CARE FAC

Government - County

SHIAWASSEE COUNTY MED CARE FAC 12/31/2018 365 Days Settled

OWOSSO, MI 48867

CR Beds 136 POS Beds 0

SHIAWASSEE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 94.0%

Balance Sheet

Income Statement

Length of Stay 150.6

Current Assets 11,120,754

Total Charges 20,237,691

Average Wages 14.84

Fixed Assets 26,360,693

Contract Allowance 2,011,214

9.9% Skilled Nursing 89.7%

Other Assets 0

Operating Revenue 18,226,477

90.1% Ancillary Service 10.3%

Total Assets 37,481,447

Operating Expense 22,734,657

124.7% Current Ratio 1.1

Current Liabilities 9,691,930

Operating Margin -4,508,180

-24.7% Days to Collect 128.8

Long Term Liabilities 9,420,731

Other Income 2,439,495

13.4% Avg Payment Days 22.3

Total Equity 18,368,786

Other Expense 0

0.0% Depreciation Rate 0.9%

Total Liab. and Equity 37,481,447

Net Profit or Loss (2,068,685)

-11.3% Return on Equity -11.3%

235443 SHOREPOINTE NURSING CENTER

Proprietary - Partnership

SHOREPOINTE NURSING CENTER 12/31/2018 365 Days Settled

SAINT CLAIR SHORES, MI 48081

CR Beds 200 POS Beds 0

MACOMB

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 70.0%

Balance Sheet

Income Statement

Length of Stay 41.7

Current Assets 2,513,497

Total Charges 21,633,009

Average Wages 23.54

Fixed Assets 462,823

Contract Allowance 2,809,606

13.0% Skilled Nursing 65.7%

Other Assets 19,080

Operating Revenue 18,823,403

87.0% Ancillary Service 34.3%

Total Assets 2,995,400

Operating Expense 19,894,850

105.7% Current Ratio 0.7

Current Liabilities 3,676,730

Operating Margin -1,071,447

-5.7% Days to Collect 34.7

Long Term Liabilities 0

Other Income 195,570

1.0% Avg Payment Days 59.9

Total Equity -681,330

Other Expense 0

0.0% Depreciation Rate 7.3%

Total Liab. and Equity 2,995,400

Net Profit or Loss (945,537)

-5.0% Return on Equity 138.8%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235217 SKLD BLOOMFIELD HILLS				Proprietary - Other	
SKLD BLOOMFIELD HILLS		7/10/2018 191 Days Settled			
BLOOMFIELD HILLS, MI 48304		12/31/2018 174 Days Settled		CR Beds 159 POS Beds 0	
OAKLAND				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	63.5%
Balance Sheet		Income Statement		Length of Stay	36.4
Current Assets	485,760	Total Charges	9,003,906	Average Wages	23.24
Fixed Assets	-1	Contract Allowance	3,483,755	38.7%	Skilled Nursing 65.0%
Other Assets	11,062	Operating Revenue	5,520,151	61.3%	Ancillary Service 35.0%
Total Assets	496,821	Operating Expense	7,647,766	138.5%	Current Ratio 0.7
Current Liabilities	668,137	Operating Margin	-2,127,615	-38.5%	Days to Collect 32.1
Long Term Liabilities	0	Other Income	1,771	0.0%	Avg Payment Days 23.2
Total Equity	-171,316	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	496,821	Net Profit or Loss	(2,131,335)	-38.6%	Return on Equity 1,244.1%

235217 SKLD BLOOMFIELD HILLS				Proprietary - Partnership	
SKLD BLOOMFIELD HILLS		7/10/2018 191 Days Settled			
BLOOMFIELD HILLS, MI 48304		12/31/2018 174 Days Settled		CR Beds 159 POS Beds 0	
OAKLAND				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	66.1%
Balance Sheet		Income Statement		Length of Stay	66.2
Current Assets	371,560	Total Charges	9,281,081	Average Wages	23.24
Fixed Assets	338,526	Contract Allowance	3,852,280	41.5%	Skilled Nursing 82.2%
Other Assets	99,358	Operating Revenue	5,428,801	58.5%	Ancillary Service 17.8%
Total Assets	809,444	Operating Expense	5,877,437	108.3%	Current Ratio 0.3
Current Liabilities	1,412,143	Operating Margin	-448,636	-8.3%	Days to Collect 157.7
Long Term Liabilities	0	Other Income	-40,438	-0.7%	Avg Payment Days 87.7
Total Equity	-602,699	Other Expense	0	0.0%	Depreciation Rate 100.7%
Total Liab. and Equity	809,444	Net Profit or Loss	(602,699)	-11.1%	Return on Equity 100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235261 SKLD GRAND RAPIDS NORTH				Proprietary - Other	
SKLD GRAND RAPIDS NORTH		4/30/2018 365 Days Settled			
GRAND RAPIDS, MI 49505		12/31/2018 174 Days Settled		CR Beds 69	POS Beds 0
KENT		7/10/2018 71 Days Settled		Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	86.0%
Balance Sheet		Income Statement		Length of Stay	94.2
Current Assets	641,153	Total Charges	6,848,370	Average Wages	20.52
Fixed Assets	3,889,920	Contract Allowance	1,183,228	17.3% Skilled Nursing	83.5%
Other Assets	98,111	Operating Revenue	5,665,142	82.7% Ancillary Service	16.5%
Total Assets	4,629,184	Operating Expense	6,377,637	112.6% Current Ratio	1.4
Current Liabilities	467,404	Operating Margin	-712,495	-12.6% Days to Collect	70.4
Long Term Liabilities	5,936,419	Other Income	2,777	0.0% Avg Payment Days	36.1
Total Equity	-1,774,639	Other Expense	0	0.0% Depreciation Rate	3.5%
Total Liab. and Equity	4,629,184	Net Profit or Loss	(734,901)	-13.0% Return on Equity	41.4%

235261 SKLD GRAND RAPIDS NORTH				Proprietary - Other	
SKLD GRAND RAPIDS NORTH		4/30/2018 365 Days Settled			
GRAND RAPIDS, MI 49505		12/31/2018 174 Days Settled		CR Beds 69	POS Beds 0
KENT		7/10/2018 71 Days Settled		Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	88.3%
Balance Sheet		Income Statement		Length of Stay	35.2
Current Assets	429,185	Total Charges	1,341,418	Average Wages	20.52
Fixed Assets	0	Contract Allowance	202,094	15.1% Skilled Nursing	80.9%
Other Assets	20,496	Operating Revenue	1,139,324	84.9% Ancillary Service	19.1%
Total Assets	449,681	Operating Expense	1,533,608	134.6% Current Ratio	2.3
Current Liabilities	188,568	Operating Margin	-394,284	-34.6% Days to Collect	235.1
Long Term Liabilities	87,448	Other Income	727	0.1% Avg Payment Days	61.1
Total Equity	173,665	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	449,681	Net Profit or Loss	(397,880)	-34.9% Return on Equity	-229.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235261 SKLD GRAND RAPIDS NORTH				Proprietary - Partnership	
SKLD GRAND RAPIDS NORTH		4/30/2018 365 Days Settled			
GRAND RAPIDS, MI 49505		12/31/2018 174 Days Settled		CR Beds 69	POS Beds 0
KENT		7/10/2018 71 Days Settled		Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	85.3%
Balance Sheet		Income Statement		Length of Stay	170.7
Current Assets	282,191	Total Charges	4,448,507	Average Wages	20.52
Fixed Assets	34,323	Contract Allowance	1,661,839	37.4% Skilled Nursing	90.2%
Other Assets	41,998	Operating Revenue	2,786,668	62.6% Ancillary Service	9.8%
Total Assets	358,512	Operating Expense	2,919,653	104.8% Current Ratio	0.5
Current Liabilities	544,804	Operating Margin	-132,985	-4.8% Days to Collect	194.6
Long Term Liabilities	0	Other Income	-3,602	-0.1% Avg Payment Days	113.8
Total Equity	-186,292	Other Expense	0	0.0% Depreciation Rate	562.1%
Total Liab. and Equity	358,512	Net Profit or Loss	(186,292)	-6.7% Return on Equity	100.0%

235103 SKLD GRAND RAPIDS SOUTH				Proprietary - Other	
SKLD GRAND RAPIDS SOUTH		4/30/2018 365 Days Settled			
GRAND RAPIDS, MI 49546		12/31/2018 174 Days Settled		CR Beds 182	POS Beds 0
KENT		7/10/2018 71 Days Settled		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	80.5%
Balance Sheet		Income Statement		Length of Stay	95.1
Current Assets	752,191	Total Charges	17,524,217	Average Wages	21.31
Fixed Assets	9,223,147	Contract Allowance	3,419,307	19.5% Skilled Nursing	82.3%
Other Assets	240,614	Operating Revenue	14,104,910	80.5% Ancillary Service	17.7%
Total Assets	10,215,952	Operating Expense	15,574,487	110.4% Current Ratio	0.6
Current Liabilities	1,285,077	Operating Margin	-1,469,577	-10.4% Days to Collect	32.5
Long Term Liabilities	10,110,398	Other Income	14,964	0.1% Avg Payment Days	43.9
Total Equity	-1,179,523	Other Expense	0	0.0% Depreciation Rate	3.3%
Total Liab. and Equity	10,215,952	Net Profit or Loss	(1,478,695)	-10.5% Return on Equity	125.4%

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235103 SKLD GRAND RAPIDS SOUTH				Proprietary - Other	
SKLD GRAND RAPIDS SOUTH		4/30/2018 365 Days Settled			
GRAND RAPIDS, MI 49546		12/31/2018 174 Days Settled		CR Beds 182 POS Beds 0	
KENT		7/10/2018 71 Days Settled		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	81.4%
Balance Sheet		Income Statement		Length of Stay	40.4
Current Assets	515,272	Total Charges	3,575,731	Average Wages	21.31
Fixed Assets	0	Contract Allowance	769,542	21.5%	Skilled Nursing 81.1%
Other Assets	16,769	Operating Revenue	2,806,189	78.5%	Ancillary Service 18.9%
Total Assets	532,041	Operating Expense	3,515,863	125.3%	Current Ratio 1.1
Current Liabilities	486,280	Operating Margin	-709,674	-25.3%	Days to Collect 111.9
Long Term Liabilities	0	Other Income	3,154	0.1%	Avg Payment Days 80.2
Total Equity	45,761	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	532,041	Net Profit or Loss	(713,422)	-25.4%	Return on Equity - 1,559.0%

235103 SKLD GRAND RAPIDS SOUTH				Proprietary - Partnership	
SKLD GRAND RAPIDS SOUTH		4/30/2018 365 Days Settled			
GRAND RAPIDS, MI 49546		12/31/2018 174 Days Settled		CR Beds 182 POS Beds 0	
KENT		7/10/2018 71 Days Settled		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	75.6%
Balance Sheet		Income Statement		Length of Stay	116.2
Current Assets	233,800	Total Charges	10,981,269	Average Wages	21.31
Fixed Assets	46,527	Contract Allowance	4,217,559	38.4%	Skilled Nursing 82.3%
Other Assets	102,025	Operating Revenue	6,763,710	61.6%	Ancillary Service 17.7%
Total Assets	382,352	Operating Expense	7,832,064	115.8%	Current Ratio 0.1
Current Liabilities	1,609,537	Operating Margin	-1,068,354	-15.8%	Days to Collect 155.5
Long Term Liabilities	0	Other Income	-18,060	-0.3%	Avg Payment Days 125.4
Total Equity	-1,227,185	Other Expense	0	0.0%	Depreciation Rate 1,313.2%
Total Liab. and Equity	382,352	Net Profit or Loss	(1,227,185)	-18.1%	Return on Equity 100.0%

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235032 SKLD IONIA				Proprietary - Other	
SKLD IONIA		4/30/2018 365 Days Settled			
IONIA, MI 48846		12/31/2018 174 Days Settled		CR Beds 107 POS Beds 0	
IONIA		7/10/2018 71 Days Settled		Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	70.4%
Balance Sheet		Income Statement		Length of Stay	78.1
Current Assets	752,678	Total Charges	8,656,530	Average Wages	20.46
Fixed Assets	5,775,650	Contract Allowance	1,980,069	22.9%	Skilled Nursing 76.4%
Other Assets	143,328	Operating Revenue	6,676,461	77.1%	Ancillary Service 23.6%
Total Assets	6,671,656	Operating Expense	8,085,039	121.1%	Current Ratio 1.4
Current Liabilities	548,296	Operating Margin	-1,408,578	-21.1%	Days to Collect 68.7
Long Term Liabilities	9,903,336	Other Income	11,313	0.2%	Avg Payment Days 38.7
Total Equity	-3,779,976	Other Expense	0	0.0%	Depreciation Rate 2.8%
Total Liab. and Equity	6,671,656	Net Profit or Loss	(1,411,920)	-21.1%	Return on Equity 37.4%

235032 SKLD IONIA				Proprietary - Other	
SKLD IONIA		4/30/2018 365 Days Settled			
IONIA, MI 48846		12/31/2018 174 Days Settled		CR Beds 107 POS Beds 0	
IONIA		7/10/2018 71 Days Settled		Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	65.9%
Balance Sheet		Income Statement		Length of Stay	38.5
Current Assets	466,222	Total Charges	1,607,548	Average Wages	20.46
Fixed Assets	0	Contract Allowance	419,039	26.1%	Skilled Nursing 74.0%
Other Assets	8,346	Operating Revenue	1,188,509	73.9%	Ancillary Service 26.0%
Total Assets	474,568	Operating Expense	1,767,297	148.7%	Current Ratio 2.4
Current Liabilities	196,810	Operating Margin	-578,788	-48.7%	Days to Collect 239.2
Long Term Liabilities	0	Other Income	1,906	0.2%	Avg Payment Days 54.3
Total Equity	277,758	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	474,568	Net Profit or Loss	(577,811)	-48.6%	Return on Equity -208.0%

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235032 SKLD IONIA				Proprietary - Partnership	
SKLD IONIA		4/30/2018 365 Days Settled			
IONIA, MI 48846		12/31/2018 174 Days Settled		CR Beds 107 POS Beds 0	
IONIA		7/10/2018 71 Days Settled		Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	62.5%
Balance Sheet		Income Statement		Length of Stay	119.9
Current Assets	-5,650	Total Charges	4,609,026	Average Wages	20.46
Fixed Assets	63,146	Contract Allowance	1,727,095	37.5% Skilled Nursing	88.9%
Other Assets	64,258	Operating Revenue	2,881,931	62.5% Ancillary Service	11.1%
Total Assets	121,754	Operating Expense	3,409,465	118.3% Current Ratio	0.0
Current Liabilities	697,224	Operating Margin	-527,534	-18.3% Days to Collect	168.1
Long Term Liabilities	0	Other Income	6,032	0.2% Avg Payment Days	124.7
Total Equity	-575,470	Other Expense	0	0.0% Depreciation Rate	470.7%
Total Liab. and Equity	121,754	Net Profit or Loss	(575,470)	-20.0% Return on Equity	100.0%

235365 SKLD LIVONIA				Proprietary - Other	
SKLD LIVONIA		7/10/2018 191 Days Settled			
LIVONIA, MI 48152		12/31/2018 174 Days Settled		CR Beds 110 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	84.9%
Balance Sheet		Income Statement		Length of Stay	37.8
Current Assets	428,968	Total Charges	6,713,038	Average Wages	23.16
Fixed Assets	0	Contract Allowance	1,372,712	20.4% Skilled Nursing	78.7%
Other Assets	18,235	Operating Revenue	5,340,326	79.6% Ancillary Service	21.3%
Total Assets	447,203	Operating Expense	5,908,003	110.6% Current Ratio	0.7
Current Liabilities	573,241	Operating Margin	-567,677	-10.6% Days to Collect	29.2
Long Term Liabilities	0	Other Income	494	0.0% Avg Payment Days	24.6
Total Equity	-126,038	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	447,203	Net Profit or Loss	(572,342)	-10.7% Return on Equity	454.1%

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235365 SKLD LIVONIA					Proprietary - Partnership	
SKLD LIVONIA		7/10/2018 191 Days Settled				
LIVONIA, MI 48152		12/31/2018 174 Days Settled		CR Beds 110	POS Beds 0	
WAYNE		Key Performanace Ind.				
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	79.1%	
Balance Sheet		Income Statement		Length of Stay	85.1	
Current Assets	826,207	Total Charges	6,839,248	Average Wages	23.16	
Fixed Assets	48,619	Contract Allowance	2,102,412	30.7% Skilled Nursing	77.0%	
Other Assets	66,398	Operating Revenue	4,736,836	69.3% Ancillary Service	23.0%	
Total Assets	941,224	Operating Expense	4,694,887	99.1% Current Ratio	0.8	
Current Liabilities	1,025,388	Operating Margin	41,949	0.9% Days to Collect	148.0	
Long Term Liabilities	0	Other Income	-20,357	-0.4% Avg Payment Days	79.7	
Total Equity	-84,164	Other Expense	0	0.0% Depreciation Rate	457.9%	
Total Liab. and Equity	941,224	Net Profit or Loss	(84,164)	-1.8% Return on Equity	100.0%	

235004 SKLD MUSKEGON					Proprietary - Other	
SKLD MUSKEGON		4/30/2018 365 Days Settled				
MUSKEGON, MI 49441		12/31/2018 174 Days Settled		CR Beds 107	POS Beds 0	
MUSKEGON		7/10/2018 71 Days Settled		Key Performanace Ind.		
CGS (OHIO)				Occupancy Rate	79.3%	
Balance Sheet		Income Statement		Length of Stay	59.3	
Current Assets	919,259	Total Charges	11,682,818	Average Wages	21.83	
Fixed Assets	5,287,334	Contract Allowance	2,888,464	24.7% Skilled Nursing	75.9%	
Other Assets	141,145	Operating Revenue	8,794,354	75.3% Ancillary Service	24.1%	
Total Assets	6,347,738	Operating Expense	11,586,421	131.7% Current Ratio	1.1	
Current Liabilities	810,260	Operating Margin	-2,792,067	-31.7% Days to Collect	63.8	
Long Term Liabilities	20,225,677	Other Income	2,829	0.0% Avg Payment Days	37.1	
Total Equity	-14,688,199	Other Expense	0	0.0% Depreciation Rate	3.4%	
Total Liab. and Equity	6,347,738	Net Profit or Loss	(2,797,794)	-31.8% Return on Equity	19.0%	

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235004 SKLD MUSKEGON				Proprietary - Other	
SKLD MUSKEGON		4/30/2018 365 Days Settled			
MUSKEGON, MI 49441		12/31/2018 174 Days Settled		CR Beds 107 POS Beds 0	
MUSKEGON		7/10/2018 71 Days Settled		Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	78.1%
Balance Sheet		Income Statement		Length of Stay	34.9
Current Assets	507,995	Total Charges	2,136,784	Average Wages	21.83
Fixed Assets	-1	Contract Allowance	436,033	20.4% Skilled Nursing	78.6%
Other Assets	20,786	Operating Revenue	1,700,751	79.6% Ancillary Service	21.4%
Total Assets	528,780	Operating Expense	2,613,507	153.7% Current Ratio	1.4
Current Liabilities	370,100	Operating Margin	-912,756	-53.7% Days to Collect	178.7
Long Term Liabilities	0	Other Income	1,066	0.1% Avg Payment Days	68.3
Total Equity	158,680	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	528,780	Net Profit or Loss	(912,432)	-53.6% Return on Equity	-575.0%

235004 SKLD MUSKEGON				Proprietary - Partnership	
SKLD MUSKEGON		4/30/2018 365 Days Settled			
MUSKEGON, MI 49441		12/31/2018 174 Days Settled		CR Beds 107 POS Beds 0	
MUSKEGON		7/10/2018 71 Days Settled		Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	69.4%
Balance Sheet		Income Statement		Length of Stay	110.5
Current Assets	333,177	Total Charges	5,787,369	Average Wages	21.83
Fixed Assets	13,132	Contract Allowance	1,938,723	33.5% Skilled Nursing	86.2%
Other Assets	63,998	Operating Revenue	3,848,646	66.5% Ancillary Service	13.8%
Total Assets	410,307	Operating Expense	4,141,804	107.6% Current Ratio	0.4
Current Liabilities	745,777	Operating Margin	-293,158	-7.6% Days to Collect	183.2
Long Term Liabilities	0	Other Income	24,102	0.6% Avg Payment Days	109.8
Total Equity	-335,470	Other Expense	0	0.0% Depreciation Rate	2,236.2%
Total Liab. and Equity	410,307	Net Profit or Loss	(335,470)	-8.7% Return on Equity	100.0%

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235351 SKLD PLYMOUTH				Proprietary - Other	
SKLD PLYMOUTH		7/10/2018 191 Days Settled			
PLYMOUTH, MI 48170		12/31/2018 174 Days Settled		CR Beds 109 POS Beds 0	
WAYNE				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	85.6%
Balance Sheet		Income Statement		Length of Stay	57.3
Current Assets	777,340	Total Charges	6,279,770	Average Wages	22.45
Fixed Assets	-1	Contract Allowance	1,032,299	16.4% Skilled Nursing	79.8%
Other Assets	3,011	Operating Revenue	5,247,471	83.6% Ancillary Service	20.2%
Total Assets	780,350	Operating Expense	5,815,167	110.8% Current Ratio	1.5
Current Liabilities	526,543	Operating Margin	-567,696	-10.8% Days to Collect	53.6
Long Term Liabilities	0	Other Income	1,125	0.0% Avg Payment Days	24.9
Total Equity	253,807	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	780,350	Net Profit or Loss	(580,512)	-11.1% Return on Equity	-228.7%

235351 SKLD PLYMOUTH				Proprietary - Partnership	
SKLD PLYMOUTH		7/10/2018 191 Days Settled			
PLYMOUTH, MI 48170		12/31/2018 174 Days Settled		CR Beds 101 POS Beds 0	
WAYNE				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	91.7%
Balance Sheet		Income Statement		Length of Stay	114.3
Current Assets	811,377	Total Charges	6,826,662	Average Wages	22.45
Fixed Assets	41,595	Contract Allowance	1,946,405	28.5% Skilled Nursing	86.9%
Other Assets	61,252	Operating Revenue	4,880,257	71.5% Ancillary Service	13.1%
Total Assets	914,224	Operating Expense	4,725,560	96.8% Current Ratio	0.9
Current Liabilities	893,054	Operating Margin	154,697	3.2% Days to Collect	156.5
Long Term Liabilities	0	Other Income	-29,667	-0.6% Avg Payment Days	69.0
Total Equity	21,170	Other Expense	0	0.0% Depreciation Rate	678.3%
Total Liab. and Equity	914,224	Net Profit or Loss	21,170	0.4% Return on Equity	100.0%

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235487 SKLD WEST BLOOMFIELD				Proprietary - Other		
SKLD WEST BLOOMFIELD		5/31/2018 365 Days Settled				
WEST BLOOMFIELD, MI 48322		12/31/2018 174 Days Settled		CR Beds 120 POS Beds 0		
OAKLAND		7/10/2018 40 Days Settled		Key Performance Ind.		
BLUE CROSS (MARYLAND)				Occupancy Rate	80.3%	
Balance Sheet		Income Statement		Length of Stay	17.4	
Current Assets	769,288	Total Charges	2,311,119	Average Wages	23.90	
Fixed Assets	1	Contract Allowance	991,203	42.9%	Skilled Nursing	59.1%
Other Assets	9,201	Operating Revenue	1,319,916	57.1%	Ancillary Service	40.9%
Total Assets	778,490	Operating Expense	2,278,414	172.6%	Current Ratio	1.2
Current Liabilities	661,563	Operating Margin	-958,498	-72.6%	Days to Collect	337.5
Long Term Liabilities	0	Other Income	585	0.0%	Avg Payment Days	100.5
Total Equity	116,927	Other Expense	0	0.0%	Depreciation Rate	4,036,500.0%
Total Liab. and Equity	778,490	Net Profit or Loss	(958,062)	-72.6%	Return on Equity	-819.4%

235487 SKLD WEST BLOOMFIELD				Proprietary - Partnership		
SKLD WEST BLOOMFIELD		5/31/2018 365 Days Settled				
WEST BLOOMFIELD, MI 48322		12/31/2018 174 Days Settled		CR Beds 140 POS Beds 0		
OAKLAND		7/10/2018 40 Days Settled		Key Performance Ind.		
BLUE CROSS (MARYLAND)				Occupancy Rate	58.6%	
Balance Sheet		Income Statement		Length of Stay	42.8	
Current Assets	123,984	Total Charges	8,663,512	Average Wages	23.90	
Fixed Assets	205,647	Contract Allowance	3,232,232	37.3%	Skilled Nursing	66.6%
Other Assets	85,388	Operating Revenue	5,431,280	62.7%	Ancillary Service	33.4%
Total Assets	415,019	Operating Expense	6,281,194	115.6%	Current Ratio	0.1
Current Liabilities	1,400,316	Operating Margin	-849,914	-15.6%	Days to Collect	399.0
Long Term Liabilities	0	Other Income	5,920	0.1%	Avg Payment Days	129.1
Total Equity	-985,297	Other Expense	0	0.0%	Depreciation Rate	233.0%
Total Liab. and Equity	415,019	Net Profit or Loss	(985,297)	-18.1%	Return on Equity	100.0%

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235487 SKLD WEST BLOOMFIELD				Proprietary - Other	
SKLD WEST BLOOMFIELD		5/31/2018 365 Days Settled			
WEST BLOOMFIELD, MI 48322		12/31/2018 174 Days Settled		CR Beds 203 POS Beds 0	
OAKLAND		7/10/2018 40 Days Settled		Key Performance Ind.	
BLUE CROSS (MARYLAND)				Occupancy Rate	50.5%
Balance Sheet		Income Statement		Length of Stay	30.3
Current Assets	1,460,244	Total Charges	23,213,497	Average Wages	23.90
Fixed Assets	14,956,215	Contract Allowance	9,050,638	39.0% Skilled Nursing	61.0%
Other Assets	143,141	Operating Revenue	14,162,859	61.0% Ancillary Service	39.0%
Total Assets	16,559,600	Operating Expense	17,420,324	123.0% Current Ratio	1.5
Current Liabilities	947,839	Operating Margin	-3,257,465	-23.0% Days to Collect	59.7
Long Term Liabilities	23,078,213	Other Income	4,239	0.0% Avg Payment Days	25.2
Total Equity	-7,466,452	Other Expense	0	0.0% Depreciation Rate	3.8%
Total Liab. and Equity	16,559,600	Net Profit or Loss	(3,260,874)	-23.0% Return on Equity	43.7%
235206 SKLD WHITEHALL				Proprietary - Other	
SKLD WHITEHALL		4/30/2018 365 Days Settled			
WHITEHALL, MI 49461		12/31/2018 174 Days Settled		CR Beds 125 POS Beds 0	
MUSKEGON		7/10/2018 71 Days Settled		Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	64.3%
Balance Sheet		Income Statement		Length of Stay	34.8
Current Assets	192,143	Total Charges	1,907,686	Average Wages	20.59
Fixed Assets	0	Contract Allowance	525,635	27.6% Skilled Nursing	76.9%
Other Assets	38,875	Operating Revenue	1,382,051	72.4% Ancillary Service	23.1%
Total Assets	231,018	Operating Expense	1,925,191	139.3% Current Ratio	0.7
Current Liabilities	264,682	Operating Margin	-543,140	-39.3% Days to Collect	85.2
Long Term Liabilities	0	Other Income	2,362	0.2% Avg Payment Days	73.4
Total Equity	-33,664	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	231,018	Net Profit or Loss	(543,463)	-39.3% Return on Equity	1,614.4%

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235206 SKLD WHITEHALL				Proprietary - Other	
SKLD WHITEHALL		4/30/2018 365 Days Settled			
WHITEHALL, MI 49461		12/31/2018 174 Days Settled		CR Beds 125 POS Beds 0	
MUSKEGON		7/10/2018 71 Days Settled		Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	69.5%
Balance Sheet		Income Statement		Length of Stay	71.4
Current Assets	464,748	Total Charges	10,791,783	Average Wages	20.59
Fixed Assets	4,846,349	Contract Allowance	2,732,018	25.3% Skilled Nursing	77.0%
Other Assets	179,481	Operating Revenue	8,059,765	74.7% Ancillary Service	23.0%
Total Assets	5,490,578	Operating Expense	9,393,672	116.6% Current Ratio	0.6
Current Liabilities	740,726	Operating Margin	-1,333,907	-16.6% Days to Collect	35.9
Long Term Liabilities	12,480,101	Other Income	11,313	0.1% Avg Payment Days	39.7
Total Equity	-7,730,249	Other Expense	0	0.0% Depreciation Rate	3.1%
Total Liab. and Equity	5,490,578	Net Profit or Loss	(1,336,452)	-16.6% Return on Equity	17.3%

235206 SKLD WHITEHALL				Proprietary - Partnership	
SKLD WHITEHALL		4/30/2018 365 Days Settled			
WHITEHALL, MI 49461		12/31/2018 174 Days Settled		CR Beds 125 POS Beds 0	
MUSKEGON		7/10/2018 71 Days Settled		Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	57.4%
Balance Sheet		Income Statement		Length of Stay	118.9
Current Assets	-160,920	Total Charges	5,621,420	Average Wages	20.59
Fixed Assets	24,689	Contract Allowance	2,239,014	39.8% Skilled Nursing	82.6%
Other Assets	73,034	Operating Revenue	3,382,406	60.2% Ancillary Service	17.4%
Total Assets	-63,197	Operating Expense	4,181,371	123.6% Current Ratio	(0.2)
Current Liabilities	804,811	Operating Margin	-798,965	-23.6% Days to Collect	155.5
Long Term Liabilities	0	Other Income	-4,545	-0.1% Avg Payment Days	117.4
Total Equity	-868,008	Other Expense	0	0.0% Depreciation Rate	1,391.5%
Total Liab. and Equity	-63,197	Net Profit or Loss	(868,008)	-25.7% Return on Equity	100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235441 SKLD WYOMING				Proprietary - Other	
SKLD WYOMING		4/30/2018 365 Days Settled			
WYOMING, MI 49509		12/31/2018 153 Days Settled		CR Beds 92	POS Beds 0
KENT		7/31/2018 92 Days Settled		Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	79.3%
Balance Sheet		Income Statement		Length of Stay	74.0
Current Assets	474,636	Total Charges	9,092,157	Average Wages	22.07
Fixed Assets	5,551,496	Contract Allowance	2,203,531	24.2% Skilled Nursing	75.8%
Other Assets	114,909	Operating Revenue	6,888,626	75.8% Ancillary Service	24.2%
Total Assets	6,141,041	Operating Expense	8,614,919	125.1% Current Ratio	0.7
Current Liabilities	639,859	Operating Margin	-1,726,293	-25.1% Days to Collect	42.2
Long Term Liabilities	10,407,726	Other Income	3,304	0.0% Avg Payment Days	30.6
Total Equity	-4,906,544	Other Expense	0	0.0% Depreciation Rate	3.3%
Total Liab. and Equity	6,141,041	Net Profit or Loss	(1,742,678)	-25.3% Return on Equity	35.5%

235441 SKLD WYOMING				Proprietary - Other	
SKLD WYOMING		4/30/2018 365 Days Settled			
WYOMING, MI 49509		12/31/2018 153 Days Settled		CR Beds 92	POS Beds 0
KENT		7/31/2018 92 Days Settled		Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	57.4%
Balance Sheet		Income Statement		Length of Stay	147.1
Current Assets	269,894	Total Charges	1,322,982	Average Wages	22.07
Fixed Assets	134,059	Contract Allowance	265,433	20.1% Skilled Nursing	86.8%
Other Assets	106,821	Operating Revenue	1,057,549	79.9% Ancillary Service	13.2%
Total Assets	510,774	Operating Expense	2,015,598	190.6% Current Ratio	0.4
Current Liabilities	703,480	Operating Margin	-958,049	-90.6% Days to Collect	155.4
Long Term Liabilities	0	Other Income	1,223	0.1% Avg Payment Days	134.3
Total Equity	-192,706	Other Expense	0	0.0% Depreciation Rate	2.1%
Total Liab. and Equity	510,774	Net Profit or Loss	(960,441)	-90.8% Return on Equity	498.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235441 SKLD WYOMING				Proprietary - Partnership	
SKLD WYOMING		4/30/2018 365 Days Settled			
WYOMING, MI 49509		12/31/2018 153 Days Settled		CR Beds 92	POS Beds 0
KENT		7/31/2018 92 Days Settled		Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	68.5%
Balance Sheet		Income Statement		Length of Stay	113.4
Current Assets	16,704	Total Charges	4,585,577	Average Wages	22.07
Fixed Assets	19,945	Contract Allowance	2,051,901	44.7% Skilled Nursing	84.1%
Other Assets	54,567	Operating Revenue	2,533,676	55.3% Ancillary Service	15.9%
Total Assets	91,216	Operating Expense	3,273,070	129.2% Current Ratio	0.0
Current Liabilities	886,867	Operating Margin	-739,394	-29.2% Days to Collect	209.1
Long Term Liabilities	0	Other Income	-4,133	-0.2% Avg Payment Days	165.3
Total Equity	-795,651	Other Expense	0	0.0% Depreciation Rate	1,137.7%
Total Liab. and Equity	91,216	Net Profit or Loss	(795,651)	-31.4% Return on Equity	100.0%

235347 SKLD ZEELAND				Proprietary - Partnership	
SKLD ZEELAND		12/31/2018 365 Days Settled			
ZEELAND, MI 49464				CR Beds 138	POS Beds 0
OTTAWA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	84.2%
Balance Sheet		Income Statement		Length of Stay	182.7
Current Assets	2,642,998	Total Charges	14,295,322	Average Wages	22.82
Fixed Assets	121,273	Contract Allowance	3,389,112	23.7% Skilled Nursing	93.4%
Other Assets	-1,071,225	Operating Revenue	10,906,210	76.3% Ancillary Service	6.6%
Total Assets	1,693,046	Operating Expense	12,377,187	113.5% Current Ratio	2.5
Current Liabilities	1,068,862	Operating Margin	-1,470,977	-13.5% Days to Collect	73.7
Long Term Liabilities	0	Other Income	874,289	8.0% Avg Payment Days	31.5
Total Equity	624,184	Other Expense	0	0.0% Depreciation Rate	629.3%
Total Liab. and Equity	1,693,046	Net Profit or Loss	(675,664)	-6.2% Return on Equity	-108.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235270 SOUTH HAVEN NURSING AND REHABILITATION COMMUNITY					Proprietary - Corporation	
SOUTH HAVEN NURSING AND REHABILITATION COMMUNITY		12/31/2018 365 Days Settled				
SOUTH HAVEN, MI 49090				CR Beds 70	POS Beds 0	
VAN BUREN		Key Performanace Ind.				
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	83.8%	
Balance Sheet		Income Statement		Length of Stay		138.2
Current Assets	796,533	Total Charges	8,094,054	Average Wages		19.65
Fixed Assets	325,347	Contract Allowance	2,777,907	34.3%	Skilled Nursing	75.5%
Other Assets	111,053	Operating Revenue	5,316,147	65.7%	Ancillary Service	24.5%
Total Assets	1,232,933	Operating Expense	5,596,117	105.3%	Current Ratio	0.9
Current Liabilities	912,555	Operating Margin	-279,970	-5.3%	Days to Collect	(95.8)
Long Term Liabilities	0	Other Income	623,944	11.7%	Avg Payment Days	37.6
Total Equity	320,378	Other Expense	0	0.0%	Depreciation Rate	149.2%
Total Liab. and Equity	1,232,933	Net Profit or Loss	285,239	5.4%	Return on Equity	89.0%

235065 SOUTH LYON SENIOR CARE AND REHAB CENTER, L L C					Proprietary - Corporation	
SOUTH LYON SENIOR CARE AND REHAB CENTER, L L C		12/31/2018 365 Days Settled				
SOUTH LYON, MI 48178				CR Beds 74	POS Beds 0	
OAKLAND		Key Performanace Ind.				
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.0%	
Balance Sheet		Income Statement		Length of Stay		97.7
Current Assets	1,580,624	Total Charges	8,522,160	Average Wages		20.83
Fixed Assets	844,878	Contract Allowance	1,495,931	17.6%	Skilled Nursing	82.6%
Other Assets	1,116,995	Operating Revenue	7,026,229	82.4%	Ancillary Service	17.4%
Total Assets	3,542,497	Operating Expense	6,860,628	97.6%	Current Ratio	(1.7)
Current Liabilities	-952,607	Operating Margin	165,601	2.4%	Days to Collect	33.3
Long Term Liabilities	0	Other Income	262,049	3.7%	Avg Payment Days	18.4
Total Equity	4,495,104	Other Expense	0	0.0%	Depreciation Rate	22.6%
Total Liab. and Equity	3,542,497	Net Profit or Loss	372,912	5.3%	Return on Equity	8.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235035 SPECTRUM HEALTH REHAB AND NURSING CENTER

Nonprofit - Other

SPECTRUM HEALTH REHAB AND
NURSING CENTER

6/30/2018 365 Days Settled

GRAND RAPIDS, MI 49508

CR Beds 165 POS Beds 0

KENT

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 91.2%

Balance Sheet

Income Statement

Length of Stay 64.8

Current Assets 2,304,469

Total Charges 34,165,886

Average Wages 21.72

Fixed Assets 27,907,587

Contract Allowance 15,331,494

44.9% Skilled Nursing 78.6%

Other Assets 19,550

Operating Revenue 18,834,392

55.1% Ancillary Service 21.4%

Total Assets 30,231,606

Operating Expense 23,581,905

125.2% Current Ratio 3.0

Current Liabilities 768,850

Operating Margin -4,747,513

-25.2% Days to Collect 44.3

Long Term Liabilities 28,777,207

Other Income 77,968

0.4% Avg Payment Days 5.1

Total Equity 685,549

Other Expense 0

0.0% Depreciation Rate 0.0%

Total Liab. and Equity 30,231,606

Net Profit or Loss (4,669,545)

-24.8% Return on Equity -681.1%

235643 ST ANNS HOME

Nonprofit - Church

ST ANNS HOME

12/31/2018 365 Days Settled

GRAND RAPIDS, MI 49504

CR Beds 150 POS Beds 0

KENT

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 86.3%

Balance Sheet

Income Statement

Length of Stay 317.2

Current Assets 3,297,694

Total Charges 10,683,418

Average Wages 19.62

Fixed Assets 5,934,332

Contract Allowance 713,263

6.7% Skilled Nursing 55.5%

Other Assets 847,700

Operating Revenue 9,970,155

93.3% Ancillary Service 7.8%

Total Assets 10,079,726

Operating Expense 9,965,932

100.0% Current Ratio 6.0

Current Liabilities 546,494

Operating Margin 4,223

0.0% Days to Collect 18.7

Long Term Liabilities 0

Other Income 1,038,477

10.4% Avg Payment Days 19.6

Total Equity 9,533,232

Other Expense 0

0.0% Depreciation Rate 3.2%

Total Liab. and Equity 10,079,726

Net Profit or Loss 982,742

9.9% Return on Equity 10.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235408 ST ANTHONY HEALTHCARE CENTER

Proprietary - Corporation

ST ANTHONY HEALTHCARE CENTER 12/31/2018 365 Days Settled

WARREN, MI 48092

CR Beds 142 POS Beds 0

MACOMB

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 91.8%

Balance Sheet

Income Statement

Length of Stay 180.1

Current Assets 5,228,376

Total Charges 25,199,245

Average Wages 18.98

Fixed Assets 892,487

Contract Allowance 8,939,472

35.5% Skilled Nursing 63.5%

Other Assets 7,384

Operating Revenue 16,259,773

64.5% Ancillary Service 36.5%

Total Assets 6,128,247

Operating Expense 15,014,090

92.3% Current Ratio 3.8

Current Liabilities 1,370,779

Operating Margin 1,245,683

7.7% Days to Collect 130.9

Long Term Liabilities -6,133,379

Other Income 6,805

0.0% Avg Payment Days 28.9

Total Equity 10,890,847

Other Expense 0

0.0% Depreciation Rate 88.5%

Total Liab. and Equity 6,128,247

Net Profit or Loss 1,252,488

7.7% Return on Equity 11.5%

235249 ST FRANCIS HOME

Nonprofit - Church

ST FRANCIS HOME 12/31/2018 365 Days Settled

SAGINAW, MI 48609

CR Beds 94 POS Beds 0

SAGINAW

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 83.8%

Balance Sheet

Income Statement

Length of Stay 93.6

Current Assets 5,258,233

Total Charges 12,106,235

Average Wages 17.01

Fixed Assets 757,031

Contract Allowance 3,182,282

26.3% Skilled Nursing 71.6%

Other Assets 0

Operating Revenue 8,923,953

73.7% Ancillary Service 28.4%

Total Assets 6,015,264

Operating Expense 8,952,597

100.3% Current Ratio 6.9

Current Liabilities 761,409

Operating Margin -28,644

-0.3% Days to Collect 59.8

Long Term Liabilities 0

Other Income 107,225

1.2% Avg Payment Days 31.0

Total Equity 5,253,855

Other Expense 0

0.0% Depreciation Rate 1.6%

Total Liab. and Equity 6,015,264

Net Profit or Loss 78,581

0.9% Return on Equity 1.5%

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235527 ST JAMES NURSING CENTER

Proprietary - Corporation

ST JAMES NURSING CENTER

12/31/2018 365 Days Settled

DETROIT, MI 48205

CR Beds 150 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 85.5%

Balance Sheet

Income Statement

Length of Stay 538.0

Current Assets 1,160,206

Total Charges 16,420,686

Average Wages 17.95

Fixed Assets 317,522

Contract Allowance 7,690,909

46.8% Skilled Nursing 93.5%

Other Assets 0

Operating Revenue 8,729,777

53.2% Ancillary Service 6.5%

Total Assets 1,477,728

Operating Expense 9,795,452

112.2% Current Ratio 0.4

Current Liabilities 3,073,430

Operating Margin -1,065,675

-12.2% Days to Collect 45.3

Long Term Liabilities 4,899,074

Other Income 3,188

0.0% Avg Payment Days 113.9

Total Equity -6,494,776

Other Expense 0

0.0% Depreciation Rate 9.1%

Total Liab. and Equity 1,477,728

Net Profit or Loss (1,062,487)

-12.2% Return on Equity 16.4%

235383 ST JOSEPH'S HEALTHCARE CENTER

Proprietary - Other

ST JOSEPH'S HEALTHCARE CENTER

12/31/2018 365 Days Settled

HAMTRAMCK, MI 48212

CR Beds 169 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 89.5%

Balance Sheet

Income Statement

Length of Stay 99.1

Current Assets 3,538,475

Total Charges 20,027,382

Average Wages 16.71

Fixed Assets 1,016,276

Contract Allowance 5,923,643

29.6% Skilled Nursing 77.0%

Other Assets 0

Operating Revenue 14,103,739

70.4% Ancillary Service 23.0%

Total Assets 4,554,751

Operating Expense 13,929,915

98.8% Current Ratio 2.5

Current Liabilities 1,415,104

Operating Margin 173,824

1.2% Days to Collect 51.5

Long Term Liabilities 2,763,000

Other Income 183,042

1.3% Avg Payment Days 40.8

Total Equity 376,647

Other Expense 0

0.0% Depreciation Rate 53.5%

Total Liab. and Equity 4,554,751

Net Profit or Loss 5,614

0.0% Return on Equity 1.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235620 ST JUDE NURSING CENTER				Proprietary - Corporation	
ST JUDE NURSING CENTER		12/31/2018 365 Days Settled			
LIVONIA, MI 48150		CR Beds 64 POS Beds 0			
WAYNE		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		86.4%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets	690,559	Total Charges	7,051,715	Average Wages	448.6
Fixed Assets	747,577	Contract Allowance	4,146,511	58.8%	Skilled Nursing
Other Assets	0	Operating Revenue	2,905,204	41.2%	Ancillary Service
Total Assets	1,438,136	Operating Expense	4,724,341	162.6%	Current Ratio
Current Liabilities	1,310,497	Operating Margin	-1,819,137	-62.6%	Days to Collect
Long Term Liabilities	3,900,879	Other Income	1,515	0.1%	Avg Payment Days
Total Equity	-3,773,240	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,438,136	Net Profit or Loss	(1,817,622)	-62.6%	Return on Equity

235319 ST MARY'S NURSING & REHAB CENTER				Proprietary - Corporation	
ST MARY'S NURSING & REHAB CENTER		12/31/2018 365 Days Settled			
SAINT CLAIR SHORES, MI 48080		CR Beds 101 POS Beds 0			
MACOMB		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		86.5%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets	1,604,998	Total Charges	14,172,383	Average Wages	393.7
Fixed Assets	884,102	Contract Allowance	4,783,187	33.8%	Skilled Nursing
Other Assets	9,657	Operating Revenue	9,389,196	66.2%	Ancillary Service
Total Assets	2,498,757	Operating Expense	9,206,069	98.0%	Current Ratio
Current Liabilities	575,592	Operating Margin	183,127	2.0%	Days to Collect
Long Term Liabilities	-3,791,161	Other Income	1,744	0.0%	Avg Payment Days
Total Equity	5,714,326	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	2,498,757	Net Profit or Loss	184,871	2.0%	Return on Equity

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235661 STONEGATE HEALTH CAMPUS				Proprietary - Corporation	
STONEGATE HEALTH CAMPUS		12/31/2018 365 Days Settled			
LAPEER, MI 48446		CR Beds 119 POS Beds 0			
LAPEER		Key Performanace Ind.			
CGS (KENTUCKY)		Occupancy Rate		80.8%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets		15,418,486		50.4	
Fixed Assets		12,976,012		Average Wages	
Other Assets		2,020,860		18.90	
Total Assets		30,415,358		22.1%	
Current Liabilities		83,432		77.9%	
Long Term Liabilities		63,143		89.4%	
Total Equity		30,268,783		10.6%	
Total Liab. and Equity		30,415,358		0.1%	
				0.0%	
				10.8%	
				Skilled Nursing	
				Ancillary Service	
				Current Ratio	
				Days to Collect	
				Avg Payment Days	
				Depreciation Rate	
				Return on Equity	

235608 STRATFORD PINES NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
STRATFORD PINES NURSING AND REHABILITATION CENTER		12/31/2018 365 Days Settled			
MIDLAND, MI 48642		CR Beds 100 POS Beds 0			
MIDLAND		Key Performanace Ind.			
WPS MI		Occupancy Rate		89.1%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets		1,949,085		81.3	
Fixed Assets		41,150		Average Wages	
Other Assets		3,162		17.83	
Total Assets		1,993,397		17.7%	
Current Liabilities		856,169		82.3%	
Long Term Liabilities		32,911		102.2%	
Total Equity		1,104,317		-2.2%	
Total Liab. and Equity		1,993,397		9.9%	
				0.0%	
				6.6%	
				Skilled Nursing	
				Ancillary Service	
				Current Ratio	
				Days to Collect	
				Avg Payment Days	
				Depreciation Rate	
				Return on Equity	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235596 SUPERIOR WOODS HEALTHCARE CENTER

Proprietary - Corporation

SUPERIOR WOODS HEALTHCARE
CENTER

9/30/2018 365 Days Settled

YPSILANTI, MI 48198

CR Beds 120 POS Beds 0

WASHTENAW

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 86.0%

Balance Sheet

Income Statement

Length of Stay 110.1

Current Assets 1,006,442

Total Charges 26,257,590

Average Wages 25.01

Fixed Assets 14,856,339

Contract Allowance 15,545,640

59.2% Skilled Nursing 87.7%

Other Assets 7,837

Operating Revenue 10,711,950

40.8% Ancillary Service 7.8%

Total Assets 15,870,618

Operating Expense 10,651,567

99.4% Current Ratio 0.4

Current Liabilities 2,327,844

Operating Margin 60,383

0.6% Days to Collect 29.9

Long Term Liabilities 1,920,791

Other Income 5,058

0.0% Avg Payment Days 33.7

Total Equity 11,621,983

Other Expense 0

0.0% Depreciation Rate 5.7%

Total Liab. and Equity 15,870,618

Net Profit or Loss 65,441

0.6% Return on Equity 0.6%

235372 THE BAY AT CRANBROOK HEALTH & REHABILITATION CTR

Proprietary - Corporation

THE BAY AT CRANBROOK HEALTH &
REHABILITATION CTR

12/31/2018 365 Days Settled

DETROIT, MI 48234

CR Beds 38 POS Beds 0

WAYNE

Key Performance Ind.

NGS (WI)

Occupancy Rate 65.1%

Balance Sheet

Income Statement

Length of Stay 134.7

Current Assets 144,196

Total Charges 2,827,855

Average Wages 17.78

Fixed Assets 20,496

Contract Allowance 710,003

25.1% Skilled Nursing 81.5%

Other Assets 11,550

Operating Revenue 2,117,852

74.9% Ancillary Service 18.5%

Total Assets 176,242

Operating Expense 2,804,616

132.4% Current Ratio 0.2

Current Liabilities 860,951

Operating Margin -686,764

-32.4% Days to Collect (1.6)

Long Term Liabilities 279,559

Other Income 3,444

0.2% Avg Payment Days 85.5

Total Equity -964,268

Other Expense 0

0.0% Depreciation Rate 699.1%

Total Liab. and Equity 176,242

Net Profit or Loss (743,320)

-35.1% Return on Equity 77.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235454 THE BAY AT ELMWOOD HEALTH & REHABILITATION CENTER

Proprietary - Corporation

THE BAY AT ELMWOOD HEALTH &
REHABILITATION CENTER

12/31/2018 365 Days Settled

DETROIT, MI 48211

CR Beds 80 POS Beds 0

WAYNE

NGS (WI)

Key Performance Ind.

Occupancy Rate 75.1%

Length of Stay 184.2

Average Wages 17.92

20.0% Skilled Nursing 83.7%

80.0% Ancillary Service 16.3%

97.4% Current Ratio 1.3

2.6% Days to Collect 60.3

0.0% Avg Payment Days 63.2

0.0% Depreciation Rate 578.4%

0.5% Return on Equity -159.0%

Balance Sheet

Income Statement

Current Assets 1,157,028

Total Charges 6,516,736

Fixed Assets 44,129

Contract Allowance 1,300,599

Other Assets 21,000

Operating Revenue 5,216,137

Total Assets 1,222,157

Operating Expense 5,077,965

Current Liabilities 905,998

Operating Margin 138,172

Long Term Liabilities 333,182

Other Income 1,897

Total Equity -17,023

Other Expense 0

Total Liab. and Equity 1,222,157

Net Profit or Loss 27,069

235468 THE BAY AT WOODWARD HEALTH & REHABILITATION CENTER

Proprietary - Corporation

THE BAY AT WOODWARD HEALTH &
REHABILITATION CENTER

12/31/2018 365 Days Settled

DETROIT, MI 48202

CR Beds 100 POS Beds 0

WAYNE

NGS (WI)

Key Performance Ind.

Occupancy Rate 79.9%

Length of Stay 164.9

Average Wages 16.57

25.8% Skilled Nursing 82.8%

74.2% Ancillary Service 17.2%

93.4% Current Ratio 1.8

6.6% Days to Collect 114.4

0.0% Avg Payment Days 72.5

0.0% Depreciation Rate 175.3%

3.8% Return on Equity 83.4%

Balance Sheet

Income Statement

Current Assets 2,370,852

Total Charges 9,132,683

Fixed Assets 151,305

Contract Allowance 2,360,145

Other Assets 19,250

Operating Revenue 6,772,538

Total Assets 2,541,407

Operating Expense 6,323,538

Current Liabilities 1,332,955

Operating Margin 449,000

Long Term Liabilities 903,413

Other Income 1,408

Total Equity 305,039

Other Expense 0

Total Liab. and Equity 2,541,407

Net Profit or Loss 254,408

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235599 THE CARRIAGE HOUSE OF BAY CITY

Proprietary - Corporation

THE CARRIAGE HOUSE OF BAY CITY 12/31/2018 365 Days Settled

BAY CITY, MI 48706

CR Beds 151 POS Beds 0

BAY

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 58.4%

Balance Sheet

Income Statement

Length of Stay 71.5

Current Assets 2,254,757 Total Charges 11,577,108

Average Wages 19.99

Fixed Assets 2,980,942 Contract Allowance 1,695,688

14.6% Skilled Nursing 71.2%

Other Assets 305,915 Operating Revenue 9,881,420

85.4% Ancillary Service 28.8%

Total Assets 5,541,614 Operating Expense 9,936,049

100.6% Current Ratio 0.8

Current Liabilities 2,743,407 Operating Margin -54,629

-0.6% Days to Collect 62.1

Long Term Liabilities 472,430 Other Income 26,538

0.3% Avg Payment Days 43.6

Total Equity 2,325,777 Other Expense 0

0.0% Depreciation Rate 4.4%

Total Liab. and Equity 5,541,614 Net Profit or Loss (28,091)

-0.3% Return on Equity -1.2%

235552 THE LIGHTHOUSE AT HANCOCK HEALTH AND REHAB

Proprietary - Other

THE LIGHTHOUSE AT HANCOCK HEALTH AND REHAB 12/31/2018 365 Days Settled

HANCOCK, MI 49930

CR Beds 63 POS Beds 0

HOUGHTON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 79.4%

Balance Sheet

Income Statement

Length of Stay 172.2

Current Assets 970,783 Total Charges 5,160,126

Average Wages 18.92

Fixed Assets 26,444 Contract Allowance 142,401

2.8% Skilled Nursing 88.0%

Other Assets -80,123 Operating Revenue 5,017,725

97.2% Ancillary Service 12.0%

Total Assets 917,104 Operating Expense 4,993,749

99.5% Current Ratio 1.2

Current Liabilities 813,845 Operating Margin 23,976

0.5% Days to Collect 28.2

Long Term Liabilities 463,075 Other Income 99,397

2.0% Avg Payment Days 63.3

Total Equity -359,816 Other Expense 0

0.0% Depreciation Rate 126.6%

Total Liab. and Equity 917,104 Net Profit or Loss 80,619

1.6% Return on Equity -22.4%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235551 THE LIGHTHOUSE AT HUBBELL HEALTH AND REHAB

Proprietary - Corporation

THE LIGHTHOUSE AT HUBBELL HEALTH AND REHAB 12/31/2018 365 Days Settled

HUBBELL, MI 49934

CR Beds 55 POS Beds 0

HOUGHTON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 80.7%

Balance Sheet

Income Statement

Length of Stay 151.4

Current Assets	398,798	Total Charges	4,651,524	Average Wages	18.02
Fixed Assets	117,318	Contract Allowance	21,074	0.5% Skilled Nursing	89.3%
Other Assets	23,475	Operating Revenue	4,630,450	99.5% Ancillary Service	10.7%
Total Assets	539,591	Operating Expense	4,783,591	103.3% Current Ratio	0.8
Current Liabilities	525,000	Operating Margin	-153,141	-3.3% Days to Collect	32.1
Long Term Liabilities	0	Other Income	57,543	1.2% Avg Payment Days	48.5
Total Equity	14,591	Other Expense	0	0.0% Depreciation Rate	39.2%
Total Liab. and Equity	539,591	Net Profit or Loss	(141,806)	-3.1% Return on Equity	-971.9%

235349 THE LIGHTHOUSE AT ISHPEMING HEALTH AND REHAB

Proprietary - Other

THE LIGHTHOUSE AT ISHPEMING HEALTH AND REHAB 12/31/2018 365 Days Settled

ISHPEMING, MI 49849

CR Beds 55 POS Beds 0

MARQUETTE

Key Performance Ind.

WPS IN

Occupancy Rate 137.6%

Balance Sheet

Income Statement

Length of Stay 129.1

Current Assets	2,141,307	Total Charges	6,422,978	Average Wages	17.61
Fixed Assets	82,707	Contract Allowance	227,871	3.5% Skilled Nursing	88.9%
Other Assets	-113,926	Operating Revenue	6,195,107	96.5% Ancillary Service	11.1%
Total Assets	2,110,088	Operating Expense	6,798,571	109.7% Current Ratio	0.6
Current Liabilities	3,555,753	Operating Margin	-603,464	-9.7% Days to Collect	93.4
Long Term Liabilities	33,008	Other Income	75,967	1.2% Avg Payment Days	66.9
Total Equity	-1,478,673	Other Expense	0	0.0% Depreciation Rate	121.8%
Total Liab. and Equity	2,110,088	Net Profit or Loss	(646,142)	-10.4% Return on Equity	43.7%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235511 THE LIGHTHOUSE AT ROSCOMMON HEALTH AND REHAB

Proprietary - Other

THE LIGHTHOUSE AT ROSCOMMON 12/31/2018 365 Days Settled
HEALTH AND REHAB

ROSCOMMON, MI 48653

CR Beds 118 POS Beds 0

ROSCOMMON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 51.5%

Balance Sheet

Income Statement

Length of Stay 128.9

Current Assets 1,302,642

Total Charges 5,481,447

Average Wages 17.05

Fixed Assets 71,322

Contract Allowance 128,913

2.4% Skilled Nursing 83.7%

Other Assets -163,546

Operating Revenue 5,352,534

97.6% Ancillary Service 16.3%

Total Assets 1,210,418

Operating Expense 5,806,691

108.5% Current Ratio 0.4

Current Liabilities 3,229,600

Operating Margin -454,157

-8.5% Days to Collect 47.2

Long Term Liabilities -193,652

Other Income 139,101

2.6% Avg Payment Days 87.2

Total Equity -1,825,530

Other Expense 0

0.0% Depreciation Rate 78.4%

Total Liab. and Equity 1,210,418

Net Profit or Loss (399,844)

-7.5% Return on Equity 21.9%

235541 THE LODGE AT TAYLOR

Proprietary - Corporation

THE LODGE AT TAYLOR 12/31/2018 365 Days Settled

TAYLOR, MI 48180

CR Beds 150 POS Beds 0

WAYNE

Key Performance Ind.

CGS (OHIO)

Occupancy Rate 80.9%

Balance Sheet

Income Statement

Length of Stay 61.3

Current Assets 3,114,373

Total Charges 18,224,755

Average Wages 12.75

Fixed Assets 547,319

Contract Allowance 5,487,470

30.1% Skilled Nursing 74.2%

Other Assets 306,365

Operating Revenue 12,737,285

69.9% Ancillary Service 25.8%

Total Assets 3,968,057

Operating Expense 13,463,725

105.7% Current Ratio 0.8

Current Liabilities 3,885,757

Operating Margin -726,440

-5.7% Days to Collect 82.7

Long Term Liabilities 1,048,918

Other Income 264,596

2.1% Avg Payment Days 51.4

Total Equity -966,618

Other Expense 0

0.0% Depreciation Rate 34.8%

Total Liab. and Equity 3,968,057

Net Profit or Loss (461,844)

-3.6% Return on Equity 47.8%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235508 THE MANOR OF FARMINGTON HILLS

Proprietary - Corporation

THE MANOR OF FARMINGTON HILLS 12/31/2018 365 Days Settled

FARMINGTON HILLS, MI 48336

CR Beds 102 POS Beds 0

OAKLAND

WISCONSIN PHYSICIANS SERVICE

Key Performance Ind.

Balance Sheet

Income Statement

Current Assets	1,458,444	Total Charges	16,591,013	Average Wages	19.78
Fixed Assets	1,313,782	Contract Allowance	5,212,916	31.4% Skilled Nursing	70.8%
Other Assets	172,644	Operating Revenue	11,378,097	68.6% Ancillary Service	29.2%
Total Assets	2,944,870	Operating Expense	10,912,552	95.9% Current Ratio	2.6
Current Liabilities	561,069	Operating Margin	465,545	4.1% Days to Collect	87.1
Long Term Liabilities	-750,168	Other Income	2,711	0.0% Avg Payment Days	5.6
Total Equity	3,133,969	Other Expense	0	0.0% Depreciation Rate	76.6%
Total Liab. and Equity	2,944,870	Net Profit or Loss	468,256	4.1% Return on Equity	14.9%

235529 THE MANOR OF NOVI

Proprietary - Corporation

THE MANOR OF NOVI 12/31/2018 365 Days Settled

NOVI, MI 48375

CR Beds 140 POS Beds 0

OAKLAND

WISCONSIN PHYSICIANS SERVICE

Key Performance Ind.

Balance Sheet

Income Statement

Current Assets	2,430,288	Total Charges	22,565,108	Average Wages	19.85
Fixed Assets	1,488,410	Contract Allowance	7,630,753	33.8% Skilled Nursing	71.3%
Other Assets	7,421	Operating Revenue	14,934,355	66.2% Ancillary Service	28.7%
Total Assets	3,926,119	Operating Expense	14,521,155	97.2% Current Ratio	2.8
Current Liabilities	877,991	Operating Margin	413,200	2.8% Days to Collect	82.6
Long Term Liabilities	-7,946,098	Other Income	1,450	0.0% Avg Payment Days	3.3
Total Equity	10,994,226	Other Expense	0	0.0% Depreciation Rate	66.7%
Total Liab. and Equity	3,926,119	Net Profit or Loss	414,650	2.8% Return on Equity	3.8%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235430 THE NEIGHBORHOODS OF WHITE LAKE

Nonprofit - Church

THE NEIGHBORHOODS OF WHITE LAKE 6/30/2018 365 Days Settled

WHITE LAKE, MI 48386

CR Beds 92 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 86.9%

Balance Sheet

Income Statement

Length of Stay 51.2

Current Assets 1,717,273

Total Charges 19,207,046

Average Wages 20.22

Fixed Assets 14,538,974

Contract Allowance 8,960,525

46.7% Skilled Nursing 53.5%

Other Assets 0

Operating Revenue 10,246,521

53.3% Ancillary Service 46.5%

Total Assets 16,256,247

Operating Expense 11,629,996

113.5% Current Ratio 0.1

Current Liabilities 13,940,692

Operating Margin -1,383,475

-13.5% Days to Collect 50.8

Long Term Liabilities 12,855,223

Other Income -16,848

-0.2% Avg Payment Days 39.4

Total Equity -10,539,668

Other Expense 0

0.0% Depreciation Rate 6.5%

Total Liab. and Equity 16,256,247

Net Profit or Loss (1,400,323)

-13.7% Return on Equity 13.3%

235639 THE OAKS AT CASCADE

Proprietary - Corporation

THE OAKS AT CASCADE 12/31/2018 365 Days Settled

GRAND RAPIDS, MI 49546

CR Beds 60 POS Beds 0

KENT

Key Performance Ind.

WPS MI

Occupancy Rate 81.6%

Balance Sheet

Income Statement

Length of Stay 80.5

Current Assets -2,639,071

Total Charges 4,696,795

Average Wages 19.45

Fixed Assets 2,869,846

Contract Allowance 246,480

5.2% Skilled Nursing 93.2%

Other Assets 595,440

Operating Revenue 4,450,315

94.8% Ancillary Service 6.8%

Total Assets 826,215

Operating Expense 5,022,294

112.9% Current Ratio (3.2)

Current Liabilities 815,690

Operating Margin -571,979

-12.9% Days to Collect 25.0

Long Term Liabilities 10,525

Other Income 0

0.0% Avg Payment Days 59.3

Total Equity 0

Other Expense 0

0.0% Depreciation Rate 6.9%

Total Liab. and Equity 826,215

Net Profit or Loss (571,979)

-12.9% Return on Equity 0.0%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235451 THE OAKS AT NORTHPOINTE WOODS

Proprietary - Corporation

THE OAKS AT NORTHPOINTE WOODS 12/31/2018 365 Days Settled

BATTLE CREEK, MI 49017

CR Beds 107 POS Beds 0

CALHOUN

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 89.0%

Balance Sheet

Income Statement

Length of Stay 54.0

Current Assets 12,652,296

Total Charges 13,008,426

Average Wages 17.79

Fixed Assets 13,067,122

Contract Allowance 2,221,748

17.1% Skilled Nursing 67.1%

Other Assets 1,736,434

Operating Revenue 10,786,678

82.9% Ancillary Service 19.5%

Total Assets 27,455,852

Operating Expense 8,995,040

83.4% Current Ratio 36.4

Current Liabilities 347,988

Operating Margin 1,791,638

16.6% Days to Collect 38.2

Long Term Liabilities 159,794

Other Income 6,250

0.1% Avg Payment Days 14.1

Total Equity 26,948,070

Other Expense 0

0.0% Depreciation Rate 2.4%

Total Liab. and Equity 27,455,852

Net Profit or Loss 1,797,888

16.7% Return on Equity 6.7%

235660 THE OAKS AT WOODFIELD

Proprietary - Corporation

THE OAKS AT WOODFIELD 12/31/2018 365 Days Settled

GR BLANC, MI 48439

CR Beds 89 POS Beds 0

GENESEE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 90.5%

Balance Sheet

Income Statement

Length of Stay 48.0

Current Assets 18,583,622

Total Charges 12,237,029

Average Wages 19.37

Fixed Assets 12,486,037

Contract Allowance 2,824,647

23.1% Skilled Nursing 60.0%

Other Assets 1,597,123

Operating Revenue 9,412,382

76.9% Ancillary Service 23.6%

Total Assets 32,666,782

Operating Expense 8,219,462

87.3% Current Ratio 29.5

Current Liabilities 630,203

Operating Margin 1,192,920

12.7% Days to Collect 38.9

Long Term Liabilities 67,328

Other Income 14,527

0.2% Avg Payment Days 28.0

Total Equity 31,969,251

Other Expense 0

0.0% Depreciation Rate 2.4%

Total Liab. and Equity 32,666,782

Net Profit or Loss 1,207,447

12.8% Return on Equity 3.8%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235504 THE OASIS AT ADRIAN REHABILITATION AND NURSING CTR					Proprietary - Corporation	
THE OASIS AT ADRIAN REHABILITATION AND NURSING CTR		9/30/2018 273 Days Settled				
ADRIAN, MI 49221		12/31/2018 92 Days Settled		CR Beds 114 POS Beds 0		
LENAWEE				Key Performanace Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	42.5%	
Balance Sheet		Income Statement		Length of Stay	240.1	
Current Assets	768,926	Total Charges	2,171,608	Average Wages	15.30	
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing	100.0%
Other Assets	-980,954	Operating Revenue	2,171,608	100.0%	Ancillary Service	0.0%
Total Assets	-212,028	Operating Expense	3,772,576	173.7%	Current Ratio	0.5
Current Liabilities	1,604,142	Operating Margin	-1,600,968	-73.7%	Days to Collect	109.6
Long Term Liabilities	196,476	Other Income	314,947	14.5%	Avg Payment Days	149.0
Total Equity	-2,012,646	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	-212,028	Net Profit or Loss	(1,286,021)	-59.2%	Return on Equity	63.9%

235504 THE OASIS AT ADRIAN REHABILITATION AND NURSING CTR					Proprietary - Corporation	
THE OASIS AT ADRIAN REHABILITATION AND NURSING CTR		9/30/2018 273 Days Settled				
ADRIAN, MI 49221		12/31/2018 92 Days Settled		CR Beds 114 POS Beds 0		
LENAWEE				Key Performanace Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	46.0%	
Balance Sheet		Income Statement		Length of Stay	185.7	
Current Assets	831,474	Total Charges	919,107	Average Wages	15.30	
Fixed Assets	0	Contract Allowance	2,703	0.3%	Skilled Nursing	90.3%
Other Assets	28,369	Operating Revenue	916,404	99.7%	Ancillary Service	9.7%
Total Assets	859,843	Operating Expense	1,525,751	166.5%	Current Ratio	1.1
Current Liabilities	743,759	Operating Margin	-609,347	-66.5%	Days to Collect	258.9
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	177.9
Total Equity	116,084	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	859,843	Net Profit or Loss	(640,385)	-69.9%	Return on Equity	-551.7%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235232 THE OASIS AT MONROE REHABILITATION AND NURSING CTR				Proprietary - Corporation	
THE OASIS AT MONROE REHABILITATION AND NURSING CTR				9/30/2018 273 Days Settled	
MONROE, MI 48162				12/31/2018 92 Days Settled	
MONROE				CR Beds 152 POS Beds 0	
NATIONAL GOVERNMENT SERVICES				Key Performance Ind.	
Balance Sheet		Income Statement		Occupancy Rate	34.6%
Current Assets	592,086	Total Charges	2,760,859	Length of Stay	468.2
Fixed Assets	0	Contract Allowance	0	Average Wages	15.34
Other Assets	1,583,900	Operating Revenue	2,760,859	Skilled Nursing	100.0%
Total Assets	2,175,986	Operating Expense	4,463,980	Ancillary Service	0.0%
Current Liabilities	1,635,138	Operating Margin	-1,703,121	Current Ratio	0.4
Long Term Liabilities	850,218	Other Income	533,074	Days to Collect	49.0
Total Equity	-309,370	Other Expense	0	Avg Payment Days	140.2
Total Liab. and Equity	2,175,986	Net Profit or Loss	(1,170,047)	Depreciation Rate	0.0%
				Return on Equity	378.2%
235232 THE OASIS AT MONROE REHABILITATION AND NURSING CTR				Proprietary - Corporation	
THE OASIS AT MONROE REHABILITATION AND NURSING CTR				9/30/2018 273 Days Settled	
MONROE, MI 48162				12/31/2018 92 Days Settled	
MONROE				CR Beds 152 POS Beds 0	
NATIONAL GOVERNMENT SERVICES				Key Performance Ind.	
Balance Sheet		Income Statement		Occupancy Rate	43.7%
Current Assets	1,133,529	Total Charges	1,059,230	Length of Stay	210.9
Fixed Assets	0	Contract Allowance	2,102	Average Wages	15.34
Other Assets	18,302	Operating Revenue	1,057,128	Skilled Nursing	91.0%
Total Assets	1,151,831	Operating Expense	1,807,775	Ancillary Service	9.0%
Current Liabilities	1,277,264	Operating Margin	-750,647	Current Ratio	0.9
Long Term Liabilities	0	Other Income	0	Days to Collect	273.2
Total Equity	-125,433	Other Expense	0	Avg Payment Days	257.9
Total Liab. and Equity	1,151,831	Net Profit or Loss	(776,018)	Depreciation Rate	0.0%
				Return on Equity	618.7%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235709 THE RIVERS HEALTH & REHAB CENTER OF GROSSE POINTE

Proprietary - Corporation

THE RIVERS HEALTH & REHAB CENTER OF GROSSE POINTE 12/31/2018 365 Days Settled

GROSSE POINTE WOODS, MI 48236

CR Beds 86 POS Beds 0

WAYNE

Key Performance Ind.

WPS MI

Occupancy Rate 67.9%

Balance Sheet

Income Statement

Length of Stay 30.0

Current Assets 1,589,953

Total Charges 13,579,313

Average Wages 22.31

Fixed Assets 148,512

Contract Allowance 3,465,493

25.5% Skilled Nursing 46.3%

Other Assets 0

Operating Revenue 10,113,820

74.5% Ancillary Service 53.7%

Total Assets 1,738,465

Operating Expense 10,671,920

105.5% Current Ratio 0.3

Current Liabilities 4,590,126

Operating Margin -558,100

-5.5% Days to Collect 51.6

Long Term Liabilities 0

Other Income 10,109

0.1% Avg Payment Days 78.7

Total Equity -2,851,661

Other Expense 0

0.0% Depreciation Rate 344.0%

Total Liab. and Equity 1,738,465

Net Profit or Loss (849,991)

-8.4% Return on Equity 29.8%

235524 THE SPRINGS AT THE FOUNTAINS

Proprietary - Partnership

THE SPRINGS AT THE FOUNTAINS 12/31/2018 365 Days Settled

KALAMAZOO, MI 49009

CR Beds 303 POS Beds 0

KALAMAZOO

Key Performance Ind.

WPS MI

Occupancy Rate 70.3%

Balance Sheet

Income Statement

Length of Stay 289.0

Current Assets 4,712,197

Total Charges 12,112,180

Average Wages 18.19

Fixed Assets 788,540

Contract Allowance 1,349,024

11.1% Skilled Nursing 27.8%

Other Assets 1,401,982

Operating Revenue 10,763,156

88.9% Ancillary Service 9.7%

Total Assets 6,902,719

Operating Expense 12,111,751

112.5% Current Ratio 3.1

Current Liabilities 1,509,558

Operating Margin -1,348,595

-12.5% Days to Collect 150.8

Long Term Liabilities 5,115,398

Other Income 1,648,685

15.3% Avg Payment Days 13.5

Total Equity 277,763

Other Expense 0

0.0% Depreciation Rate 215.0%

Total Liab. and Equity 6,902,719

Net Profit or Loss 300,090

2.8% Return on Equity 108.0%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235652 THE TIMBERS OF CASS COUNTY

Proprietary - Corporation

THE TIMBERS OF CASS COUNTY 12/31/2018 365 Days Settled

DOWAGIAC, MI 49047

CR Beds 108 POS Beds 0

CASS

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 85.0%

Balance Sheet

Income Statement

Length of Stay 128.9

Current Assets	6,911,966	Total Charges	11,931,514	Average Wages	23.82
Fixed Assets	347,541	Contract Allowance	3,056,850	25.6% Skilled Nursing	78.0%
Other Assets	171,587	Operating Revenue	8,874,664	74.4% Ancillary Service	22.0%
Total Assets	7,431,094	Operating Expense	9,738,585	109.7% Current Ratio	5.9
Current Liabilities	1,180,066	Operating Margin	-863,921	-9.7% Days to Collect	162.8
Long Term Liabilities	0	Other Income	1,134,928	12.8% Avg Payment Days	25.1
Total Equity	6,251,028	Other Expense	0	0.0% Depreciation Rate	150.0%
Total Liab. and Equity	7,431,094	Net Profit or Loss	174,938	2.0% Return on Equity	2.8%

235325 THE VILLA AT CITY CENTER

Proprietary - Corporation

THE VILLA AT CITY CENTER 12/31/2018 365 Days Settled

WARREN, MI 48089

CR Beds 144 POS Beds 0

MACOMB

Key Performance Ind.

NGS (WI)

Occupancy Rate 93.9%

Balance Sheet

Income Statement

Length of Stay 201.4

Current Assets	5,092,646	Total Charges	18,018,948	Average Wages	20.04
Fixed Assets	3,575,898	Contract Allowance	3,151,345	17.5% Skilled Nursing	74.3%
Other Assets	0	Operating Revenue	14,867,603	82.5% Ancillary Service	25.7%
Total Assets	8,668,544	Operating Expense	13,936,803	93.7% Current Ratio	4.4
Current Liabilities	1,165,408	Operating Margin	930,800	6.3% Days to Collect	50.7
Long Term Liabilities	3,234,791	Other Income	203,853	1.4% Avg Payment Days	30.5
Total Equity	4,268,345	Other Expense	0	0.0% Depreciation Rate	36.2%
Total Liab. and Equity	8,668,544	Net Profit or Loss	724,917	4.9% Return on Equity	17.0%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235402 THE VILLA AT GREAT LAKES CROSSING

Proprietary - Corporation

THE VILLA AT GREAT LAKES CROSSING 12/31/2018 365 Days Settled

DETROIT, MI 48219

CR Beds 98 POS Beds 0

WAYNE

Key Performance Ind.

NGS (WI)

Occupancy Rate 92.4%

Balance Sheet

Income Statement

Length of Stay 175.7

Current Assets 3,363,225

Total Charges 11,634,071

Average Wages 18.84

Fixed Assets 1,504,773

Contract Allowance 2,421,822

20.8% Skilled Nursing 73.7%

Other Assets 0

Operating Revenue 9,212,249

79.2% Ancillary Service 26.3%

Total Assets 4,867,998

Operating Expense 8,919,554

96.8% Current Ratio 4.0

Current Liabilities 841,547

Operating Margin 292,695

3.2% Days to Collect 60.9

Long Term Liabilities 1,772,028

Other Income 244,689

2.7% Avg Payment Days 34.4

Total Equity 2,254,423

Other Expense 0

0.0% Depreciation Rate 32.4%

Total Liab. and Equity 4,867,998

Net Profit or Loss 271,010

2.9% Return on Equity 12.0%

235489 THE VILLA AT GREEN LAKE ESTATES

Proprietary - Corporation

THE VILLA AT GREEN LAKE ESTATES 12/31/2018 365 Days Settled

ORCHARD LAKE, MI 48324

CR Beds 85 POS Beds 0

OAKLAND

Key Performance Ind.

NGS (WI)

Occupancy Rate 90.1%

Balance Sheet

Income Statement

Length of Stay 310.6

Current Assets 2,004,510

Total Charges 9,315,257

Average Wages 21.04

Fixed Assets 364,850

Contract Allowance 1,282,060

13.8% Skilled Nursing 81.4%

Other Assets 0

Operating Revenue 8,033,197

86.2% Ancillary Service 18.6%

Total Assets 2,369,360

Operating Expense 7,984,950

99.4% Current Ratio 2.6

Current Liabilities 769,759

Operating Margin 48,247

0.6% Days to Collect 64.9

Long Term Liabilities 655,788

Other Income 246,779

3.1% Avg Payment Days 35.2

Total Equity 943,813

Other Expense 0

0.0% Depreciation Rate 136.8%

Total Liab. and Equity 2,369,360

Net Profit or Loss 169,810

2.1% Return on Equity 18.0%

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235503 THE VILLA AT PARKRIDGE

Proprietary - Corporation

THE VILLA AT PARKRIDGE 12/31/2018 365 Days Settled

YPSILANTI, MI 48198

CR Beds 144 POS Beds 0

WASHTENAW

Key Performance Ind.

NGS (WI)

Occupancy Rate 95.2%

Balance Sheet

Income Statement

Length of Stay 296.0

Current Assets 4,027,605

Total Charges 14,728,312

Average Wages 19.44

Fixed Assets 258,078

Contract Allowance 1,772,388

12.0% Skilled Nursing 80.0%

Other Assets 0

Operating Revenue 12,955,924

88.0% Ancillary Service 20.0%

Total Assets 4,285,683

Operating Expense 11,936,805

92.1% Current Ratio 3.3

Current Liabilities 1,202,628

Operating Margin 1,019,119

7.9% Days to Collect 57.9

Long Term Liabilities 786,837

Other Income 236,205

1.8% Avg Payment Days 36.8

Total Equity 2,296,218

Other Expense 0

0.0% Depreciation Rate 169.7%

Total Liab. and Equity 4,285,683

Net Profit or Loss 834,340

6.4% Return on Equity 36.3%

235380 THE VILLA AT ROSE CITY

Proprietary - Corporation

THE VILLA AT ROSE CITY 12/31/2018 365 Days Settled

ROSE CITY, MI 48654

CR Beds 102 POS Beds 0

OGEMAW

Key Performance Ind.

NGS (WI)

Occupancy Rate 73.3%

Balance Sheet

Income Statement

Length of Stay 109.6

Current Assets 2,631,250

Total Charges 10,108,666

Average Wages 16.96

Fixed Assets 2,922,672

Contract Allowance 1,403,457

13.9% Skilled Nursing 66.0%

Other Assets 0

Operating Revenue 8,705,209

86.1% Ancillary Service 34.0%

Total Assets 5,553,922

Operating Expense 8,237,961

94.6% Current Ratio 3.6

Current Liabilities 733,023

Operating Margin 467,248

5.4% Days to Collect 54.1

Long Term Liabilities 2,526,510

Other Income 158,326

1.8% Avg Payment Days 32.5

Total Equity 2,294,389

Other Expense 0

0.0% Depreciation Rate 30.5%

Total Liab. and Equity 5,553,922

Net Profit or Loss 434,526

5.0% Return on Equity 18.9%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235396 THE VILLA AT SILVERBELL ESTATES

Proprietary - Corporation

THE VILLA AT SILVERBELL ESTATES 12/31/2018 365 Days Settled

ORION, MI 48359

CR Beds 106 POS Beds 0

OAKLAND

Key Performance Ind.

NGS (WI)

Occupancy Rate 78.0%

Balance Sheet

Income Statement

Length of Stay 262.5

Current Assets 2,558,747

Total Charges 10,314,927

Average Wages 19.39

Fixed Assets 462,913

Contract Allowance 1,773,493

17.2% Skilled Nursing 74.5%

Other Assets 0

Operating Revenue 8,541,434

82.8% Ancillary Service 25.5%

Total Assets 3,021,660

Operating Expense 8,452,640

99.0% Current Ratio 3.5

Current Liabilities 722,063

Operating Margin 88,794

1.0% Days to Collect 34.0

Long Term Liabilities 1,093,500

Other Income 189,901

2.2% Avg Payment Days 31.2

Total Equity 1,206,097

Other Expense 0

0.0% Depreciation Rate 98.9%

Total Liab. and Equity 3,021,660

Net Profit or Loss 278,695

3.3% Return on Equity 23.1%

235429 THE VILLA AT THE BAY

Proprietary - Corporation

THE VILLA AT THE BAY 12/31/2018 365 Days Settled

PETOSKEY, MI 49770

CR Beds 110 POS Beds 0

EMMET

Key Performance Ind.

NGS (WI)

Occupancy Rate 83.7%

Balance Sheet

Income Statement

Length of Stay 159.9

Current Assets 3,744,209

Total Charges 11,383,586

Average Wages 18.75

Fixed Assets 1,946,246

Contract Allowance 1,810,492

15.9% Skilled Nursing 76.4%

Other Assets 0

Operating Revenue 9,573,094

84.1% Ancillary Service 23.6%

Total Assets 5,690,455

Operating Expense 9,209,164

96.2% Current Ratio 4.3

Current Liabilities 871,365

Operating Margin 363,930

3.8% Days to Collect 56.5

Long Term Liabilities 2,230,153

Other Income 330,790

3.5% Avg Payment Days 34.5

Total Equity 2,588,937

Other Expense 0

0.0% Depreciation Rate 36.9%

Total Liab. and Equity 5,690,455

Net Profit or Loss 546,822

5.7% Return on Equity 21.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235463 THE VILLA AT THE PARK				Proprietary - Corporation	
THE VILLA AT THE PARK		12/31/2018 365 Days Settled			
HIGHLAND PARK, MI 48203		CR Beds 114 POS Beds 0			
WAYNE		Key Performance Ind.			
NGS (WI)		Occupancy Rate		92.6%	
Balance Sheet		Income Statement		Length of Stay 340.8	
Current Assets	2,668,948	Total Charges	9,911,137	Average Wages	19.26
Fixed Assets	203,318	Contract Allowance	644,666	6.5% Skilled Nursing	86.2%
Other Assets	0	Operating Revenue	9,266,471	93.5% Ancillary Service	13.8%
Total Assets	2,872,266	Operating Expense	9,198,518	99.3% Current Ratio	2.7
Current Liabilities	976,331	Operating Margin	67,953	0.7% Days to Collect	78.1
Long Term Liabilities	900,885	Other Income	319,265	3.4% Avg Payment Days	38.7
Total Equity	995,050	Other Expense	0	0.0% Depreciation Rate	155.3%
Total Liab. and Equity	2,872,266	Net Profit or Loss	120,485	1.3% Return on Equity	12.1%

235412 THE VILLA AT TRAVERSE POINT				Proprietary - Corporation	
THE VILLA AT TRAVERSE POINT		12/31/2018 365 Days Settled			
TRAVERSE CITY, MI 49684		CR Beds 96 POS Beds 0			
GRAND TRAVERSE		Key Performance Ind.			
NGS (WI)		Occupancy Rate		85.2%	
Balance Sheet		Income Statement		Length of Stay 91.0	
Current Assets	-148,855	Total Charges	11,323,987	Average Wages	14.53
Fixed Assets	2,163,012	Contract Allowance	2,466,150	21.8% Skilled Nursing	63.7%
Other Assets	0	Operating Revenue	8,857,837	78.2% Ancillary Service	36.3%
Total Assets	2,014,157	Operating Expense	8,894,249	100.4% Current Ratio	(0.2)
Current Liabilities	695,225	Operating Margin	-36,412	-0.4% Days to Collect	70.2
Long Term Liabilities	2,194,918	Other Income	180,202	2.0% Avg Payment Days	28.5
Total Equity	-875,986	Other Expense	0	0.0% Depreciation Rate	41.8%
Total Liab. and Equity	2,014,157	Net Profit or Loss	(121,885)	-1.4% Return on Equity	13.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235414 THE VILLA AT WEST BRANCH

Proprietary - Corporation

THE VILLA AT WEST BRANCH

12/31/2018 365 Days Settled

WEST BRANCH, MI 48661

CR Beds 70 POS Beds 0

OGEMAW

Key Performance Ind.

NGS (WI)

Occupancy Rate 92.2%

Balance Sheet

Income Statement

Length of Stay 119.6

Current Assets 3,657,233

Total Charges 9,070,217

Average Wages 17.25

Fixed Assets 180,298

Contract Allowance 1,597,133

17.6% Skilled Nursing 66.1%

Other Assets 0

Operating Revenue 7,473,084

82.4% Ancillary Service 33.9%

Total Assets 3,837,531

Operating Expense 6,871,693

92.0% Current Ratio 5.6

Current Liabilities 652,234

Operating Margin 601,391

8.0% Days to Collect 43.0

Long Term Liabilities 347,499

Other Income 198,012

2.6% Avg Payment Days 34.6

Total Equity 2,837,798

Other Expense 0

0.0% Depreciation Rate 161.0%

Total Liab. and Equity 3,837,531

Net Profit or Loss 712,355

9.5% Return on Equity 25.1%

235528 THE VILLAGE OF EAST HARBOR

Nonprofit - Church

THE VILLAGE OF EAST HARBOR

12/31/2018 365 Days Settled

CHESTERFIELD TOWNSHI, MI 48047

CR Beds 271 POS Beds 0

MACOMB

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 92.1%

Balance Sheet

Income Statement

Length of Stay 136.7

Current Assets 2,418,694

Total Charges 18,848,244

Average Wages 21.32

Fixed Assets 19,957,644

Contract Allowance 2,786,252

14.8% Skilled Nursing 51.1%

Other Assets 1,249,304

Operating Revenue 16,061,992

85.2% Ancillary Service 21.3%

Total Assets 23,625,642

Operating Expense 18,404,832

114.6% Current Ratio 0.9

Current Liabilities 2,767,119

Operating Margin -2,342,840

-14.6% Days to Collect 42.3

Long Term Liabilities 19,205,541

Other Income 2,649,659

16.5% Avg Payment Days 15.6

Total Equity 1,652,982

Other Expense 0

0.0% Depreciation Rate 4.9%

Total Liab. and Equity 23,625,642

Net Profit or Loss 191,819

1.2% Return on Equity 11.6%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235654 THE VILLAGES OF LAPEER NURSING & REHABILITATION

Proprietary - Corporation

THE VILLAGES OF LAPEER NURSING & REHABILITATION 12/31/2018 365 Days Settled

LAPEER, MI 48446

CR Beds 87 POS Beds 0

LAPEER

Key Performance Ind.

WPS MI

Occupancy Rate 76.1%

Balance Sheet

Income Statement

Length of Stay 113.4

Current Assets 1,122,632

Total Charges 7,306,666

Average Wages 20.08

Fixed Assets 147,833

Contract Allowance 1,804,470

24.7% Skilled Nursing 80.1%

Other Assets 50,830

Operating Revenue 5,502,196

75.3% Ancillary Service 19.9%

Total Assets 1,321,295

Operating Expense 7,102,464

129.1% Current Ratio 2.7

Current Liabilities 418,313

Operating Margin -1,600,268

-29.1% Days to Collect 70.6

Long Term Liabilities 1,451,166

Other Income 162,207

2.9% Avg Payment Days 24.6

Total Equity -548,184

Other Expense 0

0.0% Depreciation Rate 122.3%

Total Liab. and Equity 1,321,295

Net Profit or Loss (1,528,291)

-27.8% Return on Equity 278.8%

235700 THE WILLOWS AT EAST LANSING

Proprietary - Corporation

THE WILLOWS AT EAST LANSING 12/31/2018 365 Days Settled

EAST LANSING, MI 48823

CR Beds 139 POS Beds 0

CLINTON

Key Performance Ind.

CGS (KENTUCKY)

Occupancy Rate 82.4%

Balance Sheet

Income Statement

Length of Stay 64.9

Current Assets 12,184,574

Total Charges 15,909,583

Average Wages 19.93

Fixed Assets 17,598,327

Contract Allowance 2,736,265

17.2% Skilled Nursing 53.3%

Other Assets 1,775,214

Operating Revenue 13,173,318

82.8% Ancillary Service 19.4%

Total Assets 31,558,115

Operating Expense 11,232,315

85.3% Current Ratio 15.0

Current Liabilities 810,727

Operating Margin 1,941,003

14.7% Days to Collect 25.9

Long Term Liabilities 17,141,230

Other Income 49,560

0.4% Avg Payment Days 24.4

Total Equity 13,606,158

Other Expense 0

0.0% Depreciation Rate 6.9%

Total Liab. and Equity 31,558,115

Net Profit or Loss 1,990,563

15.1% Return on Equity 14.6%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235707 THE WILLOWS AT HOWELL

Proprietary - Corporation

THE WILLOWS AT HOWELL

12/31/2018 365 Days Settled

HOWELL, MI 48855

CR Beds 94 POS Beds 0

LIVINGSTON

Key Performance Ind.

WPS MI

Occupancy Rate 86.3%

Balance Sheet

Income Statement

Length of Stay 55.5

Current Assets -2,991,957

Total Charges 9,961,038

Average Wages 19.74

Fixed Assets 14,278,766

Contract Allowance 1,710,125

17.2% Skilled Nursing 63.1%

Other Assets 898,938

Operating Revenue 8,250,913

82.8% Ancillary Service 18.8%

Total Assets 12,185,747

Operating Expense 7,759,018

94.0% Current Ratio (4.5)

Current Liabilities 664,597

Operating Margin 491,895

6.0% Days to Collect 24.8

Long Term Liabilities 716,864

Other Income 17,500

0.2% Avg Payment Days 31.3

Total Equity 10,804,286

Other Expense 0

0.0% Depreciation Rate 4.5%

Total Liab. and Equity 12,185,747

Net Profit or Loss 509,395

6.2% Return on Equity 4.7%

235701 THE WILLOWS AT OKEMOS

Proprietary - Corporation

THE WILLOWS AT OKEMOS

12/31/2018 365 Days Settled

OKEMOS, MI 48864

CR Beds 92 POS Beds 0

INGHAM

Key Performance Ind.

CGS (KENTUCKY)

Occupancy Rate 82.0%

Balance Sheet

Income Statement

Length of Stay 58.3

Current Assets 4,213,152

Total Charges 10,861,989

Average Wages 19.99

Fixed Assets 13,593,912

Contract Allowance 1,992,793

18.3% Skilled Nursing 70.3%

Other Assets 1,506,284

Operating Revenue 8,869,196

81.7% Ancillary Service 18.3%

Total Assets 19,313,348

Operating Expense 8,482,713

95.6% Current Ratio 5.0

Current Liabilities 844,471

Operating Margin 386,483

4.4% Days to Collect 22.4

Long Term Liabilities 7,959,072

Other Income 6,500

0.1% Avg Payment Days 35.2

Total Equity 10,509,805

Other Expense 0

0.0% Depreciation Rate 6.7%

Total Liab. and Equity 19,313,348

Net Profit or Loss 392,983

4.4% Return on Equity 3.7%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235009 THORNAPPLE MANOR

Government - County

THORNAPPLE MANOR 12/31/2018 365 Days Settled

HASTINGS, MI 49058

CR Beds 161 POS Beds 0

BARRY

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 93.9%

Balance Sheet

Income Statement

Length of Stay 119.6

Current Assets	3,241,114	Total Charges	22,691,515	Average Wages	22.24
Fixed Assets	21,988,660	Contract Allowance	4,603,685	20.3% Skilled Nursing	92.0%
Other Assets	898,340	Operating Revenue	18,087,830	79.7% Ancillary Service	8.0%
Total Assets	26,128,114	Operating Expense	19,311,646	106.8% Current Ratio	1.4
Current Liabilities	2,241,309	Operating Margin	-1,223,816	-6.8% Days to Collect	28.0
Long Term Liabilities	5,454,571	Other Income	604,619	3.3% Avg Payment Days	24.8
Total Equity	18,432,234	Other Expense	0	0.0% Depreciation Rate	3.6%
Total Liab. and Equity	26,128,114	Net Profit or Loss	(991,982)	-5.5% Return on Equity	-5.4%

235176 TRANSITIONAL HEALTH SERVICES OF FREMONT

Proprietary - Other

TRANSITIONAL HEALTH SERVICES OF FREMONT 12/31/2018 365 Days Settled

FREMONT, MI 49412

CR Beds 129 POS Beds 0

NEWAYGO

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 72.9%

Balance Sheet

Income Statement

Length of Stay 350.2

Current Assets	307,250	Total Charges	11,616,723	Average Wages	17.51
Fixed Assets	741,382	Contract Allowance	3,461,750	29.8% Skilled Nursing	90.5%
Other Assets	4,150	Operating Revenue	8,154,973	70.2% Ancillary Service	9.5%
Total Assets	1,052,782	Operating Expense	7,461,380	91.5% Current Ratio	0.7
Current Liabilities	440,278	Operating Margin	693,593	8.5% Days to Collect	30.7
Long Term Liabilities	-130,838	Other Income	4,089	0.1% Avg Payment Days	7.8
Total Equity	743,342	Other Expense	0	0.0% Depreciation Rate	107.1%
Total Liab. and Equity	1,052,782	Net Profit or Loss	697,682	8.6% Return on Equity	93.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235089 TUSCOLA COUNTY MEDICAL CARE FACILITY				Government - County	
TUSCOLA COUNTY MEDICAL CARE FACILITY		12/31/2018 365 Days Settled			
CARO, MI 48723				CR Beds 159 POS Beds 0	
TUSCOLA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	97.5%
Balance Sheet		Income Statement		Length of Stay	199.3
Current Assets	8,172,328	Total Charges	24,044,505	Average Wages	19.67
Fixed Assets	13,618,190	Contract Allowance	1,653,952	6.9% Skilled Nursing	91.4%
Other Assets	-2,514,902	Operating Revenue	22,390,553	93.1% Ancillary Service	8.6%
Total Assets	19,275,616	Operating Expense	23,756,375	106.1% Current Ratio	3.5
Current Liabilities	2,354,913	Operating Margin	-1,365,822	-6.1% Days to Collect	45.7
Long Term Liabilities	3,905,000	Other Income	264,039	1.2% Avg Payment Days	19.0
Total Equity	13,015,703	Other Expense	0	0.0% Depreciation Rate	5.1%
Total Liab. and Equity	19,275,616	Net Profit or Loss	(1,137,473)	-5.1% Return on Equity	-8.7%

235649 VALLEY HEALTH CENTER				Nonprofit - Church	
VALLEY HEALTH CENTER		6/30/2018 365 Days Settled			
GRAND RAPIDS, MI 49546				CR Beds 20 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	97.1%
Balance Sheet		Income Statement		Length of Stay	787.7
Current Assets	100	Total Charges	2,681,869	Average Wages	22.48
Fixed Assets	0	Contract Allowance	131,727	4.9% Skilled Nursing	99.1%
Other Assets	0	Operating Revenue	2,550,142	95.1% Ancillary Service	0.9%
Total Assets	100	Operating Expense	1,921,490	75.3% Current Ratio	
Current Liabilities	0	Operating Margin	628,652	24.7% Days to Collect	0.0
Long Term Liabilities	0	Other Income	40,096	1.6% Avg Payment Days	0.0
Total Equity	100	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	100	Net Profit or Loss	668,748	26.2% Return on Equity	668,748.0 %

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235254 VISTA GRANDE VILLA				Nonprofit - Other	
VISTA GRANDE VILLA		12/31/2018 365 Days Settled			
JACKSON, MI 49202				CR Beds 60	POS Beds 0
JACKSON		Key Performance Ind.			
CAHABA				Occupancy Rate	64.3%
Balance Sheet		Income Statement		Length of Stay	32.7
Current Assets	8,483,936	Total Charges	7,274,669	Average Wages	17.64
Fixed Assets	15,180,199	Contract Allowance	2,716,905	37.3%	Skilled Nursing 59.0%
Other Assets	254,645	Operating Revenue	4,557,764	62.7%	Ancillary Service 41.0%
Total Assets	23,918,780	Operating Expense	16,172,601	354.8%	Current Ratio 1.7
Current Liabilities	5,054,164	Operating Margin	-11,614,837	-254.8%	Days to Collect 95.2
Long Term Liabilities	30,683,544	Other Income	11,358,973	249.2%	Avg Payment Days 29.1
Total Equity	-11,818,928	Other Expense	0	0.0%	Depreciation Rate 3.2%
Total Liab. and Equity	23,918,780	Net Profit or Loss	(255,864)	-5.6%	Return on Equity 2.2%

235259 WARREN WOODS HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
WARREN WOODS HEALTH AND REHABILITATION CENTER		9/30/2018 365 Days Settled			
WARREN, MI 48089				CR Beds 185	POS Beds 0
MACOMB		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	80.8%
Balance Sheet		Income Statement		Length of Stay	130.2
Current Assets	949,753	Total Charges	45,048,083	Average Wages	22.69
Fixed Assets	6,361,873	Contract Allowance	33,216,746	73.7%	Skilled Nursing 95.2%
Other Assets	13,005	Operating Revenue	11,831,337	26.3%	Ancillary Service 4.8%
Total Assets	7,324,631	Operating Expense	12,594,926	106.5%	Current Ratio 0.5
Current Liabilities	2,038,512	Operating Margin	-763,589	-6.5%	Days to Collect 26.6
Long Term Liabilities	6,352,933	Other Income	8,086	0.1%	Avg Payment Days 36.3
Total Equity	-1,066,814	Other Expense	0	0.0%	Depreciation Rate 6.0%
Total Liab. and Equity	7,324,631	Net Profit or Loss	(755,503)	-6.4%	Return on Equity 70.8%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235607 WARWICK LIVING CENTER

Nonprofit - Other

WARWICK LIVING CENTER

3/31/2018 365 Days Settled

ALMA, MI 48801

CR Beds 45 POS Beds 0

GRATIOT

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 97.1%

Balance Sheet

Income Statement

Length of Stay 379.9

Current Assets 1,281,409

Total Charges 6,048,479

Average Wages 16.22

Fixed Assets 4,128,723

Contract Allowance 1,496,778

24.7% Skilled Nursing 80.9%

Other Assets 1,930,327

Operating Revenue 4,551,701

75.3% Ancillary Service 19.1%

Total Assets 7,340,459

Operating Expense 4,271,738

93.8% Current Ratio 3.8

Current Liabilities 335,003

Operating Margin 279,963

6.2% Days to Collect 66.5

Long Term Liabilities 5,987,347

Other Income 12,380

0.3% Avg Payment Days 25.2

Total Equity 1,018,109

Other Expense 0

0.0% Depreciation Rate 9.7%

Total Liab. and Equity 7,340,459

Net Profit or Loss 292,343

6.4% Return on Equity 28.7%

235717 WATERFORD REHAB CENTER

Nonprofit - Other

WATERFORD REHAB CENTER

1/27/2018 392 Days Settled

JENISON, MI 49428

CR Beds 39 POS Beds 0

OTTAWA

Key Performance Ind.

WPS MI

Occupancy Rate 80.4%

Balance Sheet

Income Statement

Length of Stay 17.8

Current Assets -4,340,107

Total Charges 7,439,472

Average Wages 22.26

Fixed Assets 9,255,501

Contract Allowance 2,878,823

38.7% Skilled Nursing 67.7%

Other Assets 41,265

Operating Revenue 4,560,649

61.3% Ancillary Service 32.3%

Total Assets 4,956,659

Operating Expense 5,896,108

129.3% Current Ratio (32.7)

Current Liabilities 132,561

Operating Margin -1,335,459

-29.3% Days to Collect (863.6)

Long Term Liabilities 8,716,584

Other Income 279,722

6.1% Avg Payment Days 8.8

Total Equity -3,892,486

Other Expense 0

0.0% Depreciation Rate 6.6%

Total Liab. and Equity 4,956,659

Net Profit or Loss (1,142,141)

-25.0% Return on Equity 29.3%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235668 WELLBRIDGE OF BRIGHTON

Proprietary - Corporation

WELLBRIDGE OF BRIGHTON

12/31/2018 365 Days Settled

HOWELL, MI 48843

CR Beds 88 POS Beds 0

LIVINGSTON

Key Performance Ind.

WPS MI

Occupancy Rate 90.9%

Balance Sheet

Income Statement

Length of Stay 39.6

Current Assets 2,828,379

Total Charges 19,666,505

Average Wages 23.46

Fixed Assets 233,010

Contract Allowance 7,334,258

37.3% Skilled Nursing 54.7%

Other Assets 0

Operating Revenue 12,332,247

62.7% Ancillary Service 45.3%

Total Assets 3,061,389

Operating Expense 11,641,565

94.4% Current Ratio 0.9

Current Liabilities 3,011,003

Operating Margin 690,682

5.6% Days to Collect 51.1

Long Term Liabilities 0

Other Income 152,673

1.2% Avg Payment Days 29.3

Total Equity 50,386

Other Expense 0

0.0% Depreciation Rate 88.2%

Total Liab. and Equity 3,061,389

Net Profit or Loss 245,176

2.0% Return on Equity 486.6%

235715 WELLBRIDGE OF FENTON

Proprietary - Corporation

WELLBRIDGE OF FENTON

12/31/2018 365 Days Settled

FENTON, MI 48430

CR Beds 100 POS Beds 0

GENESEE

Key Performance Ind.

WPS MI

Occupancy Rate 82.1%

Balance Sheet

Income Statement

Length of Stay 45.8

Current Assets 2,925,622

Total Charges 19,824,942

Average Wages 21.22

Fixed Assets 1,776,973

Contract Allowance 7,119,903

35.9% Skilled Nursing 55.2%

Other Assets 0

Operating Revenue 12,705,039

64.1% Ancillary Service 44.8%

Total Assets 4,702,595

Operating Expense 12,688,283

99.9% Current Ratio 0.7

Current Liabilities 4,273,431

Operating Margin 16,756

0.1% Days to Collect 65.8

Long Term Liabilities 1,050,000

Other Income 146,556

1.2% Avg Payment Days 41.2

Total Equity -620,836

Other Expense 0

0.0% Depreciation Rate 72.0%

Total Liab. and Equity 4,702,595

Net Profit or Loss (79,411)

-0.6% Return on Equity 12.8%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235171 WELLBRIDGE OF GRAND BLANC				Proprietary - Corporation	
WELLBRIDGE OF GRAND BLANC		7/8/2018 189 Days Settled			
GRAND BLANC, MI 48439		12/31/2018 176 Days Settled		CR Beds 128 POS Beds 0	
GENESEE				Key Performance Ind.	
NGS (WI)				Occupancy Rate	45.8%
Balance Sheet		Income Statement		Length of Stay	67.9
Current Assets	839,156	Total Charges	4,014,529	Average Wages	20.87
Fixed Assets	66,119	Contract Allowance	1,039,415	25.9%	Skilled Nursing 78.0%
Other Assets	-3,369,301	Operating Revenue	2,975,114	74.1%	Ancillary Service 22.0%
Total Assets	-2,464,026	Operating Expense	4,015,191	135.0%	Current Ratio 0.6
Current Liabilities	1,353,516	Operating Margin	-1,040,077	-35.0%	Days to Collect 83.2
Long Term Liabilities	0	Other Income	-351,445	-11.8%	Avg Payment Days 116.2
Total Equity	-3,817,542	Other Expense	0	0.0%	Depreciation Rate 275.5%
Total Liab. and Equity	-2,464,026	Net Profit or Loss	(1,474,626)	-49.6%	Return on Equity 38.6%

235171 WELLBRIDGE OF GRAND BLANC				Proprietary - Corporation	
WELLBRIDGE OF GRAND BLANC		7/8/2018 189 Days Settled			
GRAND BLANC, MI 48439		12/31/2018 176 Days Settled		CR Beds 128 POS Beds 0	
GENESEE				Key Performance Ind.	
NGS (WI)				Occupancy Rate	51.4%
Balance Sheet		Income Statement		Length of Stay	69.4
Current Assets	3,470,077	Total Charges	6,925,981	Average Wages	20.87
Fixed Assets	1,691,494	Contract Allowance	2,665,262	38.5%	Skilled Nursing 65.3%
Other Assets	1,193,918	Operating Revenue	4,260,719	61.5%	Ancillary Service 34.7%
Total Assets	6,355,489	Operating Expense	5,127,442	120.3%	Current Ratio 0.6
Current Liabilities	5,395,110	Operating Margin	-866,723	-20.3%	Days to Collect 164.6
Long Term Liabilities	1,500,000	Other Income	330,796	7.8%	Avg Payment Days 123.5
Total Equity	-539,621	Other Expense	0	0.0%	Depreciation Rate 10.9%
Total Liab. and Equity	6,355,489	Net Profit or Loss	(539,621)	-12.7%	Return on Equity 100.0%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235702 WELLBRIDGE OF NOVI, LLC

Proprietary - Corporation

WELLBRIDGE OF NOVI, LLC

12/31/2018 365 Days Settled

NOVI, MI 48374

CR Beds 100 POS Beds 0

OAKLAND

Key Performance Ind.

WPS MI

Occupancy Rate 88.6%

Balance Sheet

Income Statement

Length of Stay 27.0

Current Assets 2,432,861

Total Charges 24,889,834

Average Wages 20.27

Fixed Assets 1,214,673

Contract Allowance 10,054,735

40.4% Skilled Nursing 47.5%

Other Assets 0

Operating Revenue 14,835,099

59.6% Ancillary Service 52.5%

Total Assets 3,647,534

Operating Expense 14,595,513

98.4% Current Ratio 0.3

Current Liabilities 7,116,631

Operating Margin 239,586

1.6% Days to Collect 48.9

Long Term Liabilities 350,000

Other Income 122,420

0.8% Avg Payment Days 56.1

Total Equity -3,819,097

Other Expense 0

0.0% Depreciation Rate 77.9%

Total Liab. and Equity 3,647,534

Net Profit or Loss 279,977

1.9% Return on Equity -7.3%

235720 WELLBRIDGE OF PINCKNEY

Proprietary - Corporation

WELLBRIDGE OF PINCKNEY

12/31/2018 365 Days Settled

PINCKNEY, MI 48169

CR Beds 100 POS Beds 0

LIVINGSTON

Key Performance Ind.

WPS MI

Occupancy Rate 69.8%

Balance Sheet

Income Statement

Length of Stay 66.1

Current Assets 1,456,622

Total Charges 14,471,873

Average Wages 20.07

Fixed Assets 1,134,251

Contract Allowance 5,454,486

37.7% Skilled Nursing 66.0%

Other Assets 0

Operating Revenue 9,017,387

62.3% Ancillary Service 34.0%

Total Assets 2,590,873

Operating Expense 9,429,931

104.6% Current Ratio 0.3

Current Liabilities 5,018,186

Operating Margin -412,544

-4.6% Days to Collect 45.7

Long Term Liabilities 1,000,000

Other Income 41,036

0.5% Avg Payment Days 45.2

Total Equity -3,427,313

Other Expense 0

0.0% Depreciation Rate 105.4%

Total Liab. and Equity 2,590,873

Net Profit or Loss (393,353)

-4.4% Return on Equity 11.5%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235716 WELLBRIDGE OF ROCHESTER HILLS

Proprietary - Corporation

WELLBRIDGE OF ROCHESTER HILLS 12/31/2018 365 Days Settled

ROCHESTER HILLS, MI 48307

CR Beds 100 POS Beds 0

OAKLAND

Key Performance Ind.

WPS MI

Occupancy Rate 80.9%

Balance Sheet

Income Statement

Length of Stay 37.4

Current Assets	2,970,030	Total Charges	20,972,816	Average Wages	20.46
Fixed Assets	1,297,469	Contract Allowance	7,786,087	37.1% Skilled Nursing	51.3%
Other Assets	0	Operating Revenue	13,186,729	62.9% Ancillary Service	48.7%
Total Assets	4,267,499	Operating Expense	12,892,798	97.8% Current Ratio	0.5
Current Liabilities	5,668,147	Operating Margin	293,931	2.2% Days to Collect	68.5
Long Term Liabilities	0	Other Income	125,497	1.0% Avg Payment Days	45.6
Total Equity	-1,400,648	Other Expense	0	0.0% Depreciation Rate	83.6%
Total Liab. and Equity	4,267,499	Net Profit or Loss	242,076	1.8% Return on Equity	-17.3%

235704 WELLBRIDGE OF ROMEO, LLC

Proprietary - Corporation

WELLBRIDGE OF ROMEO, LLC 12/31/2018 365 Days Settled

ROMEO, MI 48065

CR Beds 124 POS Beds 0

MACOMB

Key Performance Ind.

WPS MI

Occupancy Rate 90.5%

Balance Sheet

Income Statement

Length of Stay 76.0

Current Assets	2,300,783	Total Charges	23,421,404	Average Wages	22.41
Fixed Assets	1,230,968	Contract Allowance	8,595,340	36.7% Skilled Nursing	66.1%
Other Assets	0	Operating Revenue	14,826,064	63.3% Ancillary Service	33.9%
Total Assets	3,531,751	Operating Expense	14,405,000	97.2% Current Ratio	0.5
Current Liabilities	4,551,581	Operating Margin	421,064	2.8% Days to Collect	43.1
Long Term Liabilities	1,025,000	Other Income	280,352	1.9% Avg Payment Days	48.9
Total Equity	-2,044,830	Other Expense	0	0.0% Depreciation Rate	75.6%
Total Liab. and Equity	3,531,751	Net Profit or Loss	53,561	0.4% Return on Equity	-2.6%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235274 WELLSPRING LUTHERAN NURSING AND REHAB SERVICES

Nonprofit - Church

WELLSPRING LUTHERAN NURSING AND REHAB SERVICES 12/31/2018 365 Days Settled

MONROE, MI 48161

CR Beds 122 POS Beds 0

MONROE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 90.0%

Balance Sheet

Income Statement

Length of Stay 96.8

Current Assets 15,277,371

Total Charges 16,313,217

Average Wages 17.22

Fixed Assets 1,115,091

Contract Allowance 3,303,619

20.3% Skilled Nursing 77.4%

Other Assets 140,201

Operating Revenue 13,009,598

79.7% Ancillary Service 22.6%

Total Assets 16,532,663

Operating Expense 12,395,897

95.3% Current Ratio 6.1

Current Liabilities 2,493,725

Operating Margin 613,701

4.7% Days to Collect 27.9

Long Term Liabilities 717,657

Other Income 175,757

1.4% Avg Payment Days 22.2

Total Equity 13,321,281

Other Expense 0

0.0% Depreciation Rate 2.2%

Total Liab. and Equity 16,532,663

Net Profit or Loss 768,110

5.9% Return on Equity 5.8%

235269 WELLSPRING LUTHERAN SERVICES

Nonprofit - Church

WELLSPRING LUTHERAN SERVICES 12/31/2018 365 Days Settled

FRANKENMUTH, MI 48734

CR Beds 112 POS Beds 0

SAGINAW

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 73.8%

Balance Sheet

Income Statement

Length of Stay 86.2

Current Assets 10,563,668

Total Charges 11,996,574

Average Wages 21.36

Fixed Assets 1,472,777

Contract Allowance 1,990,092

16.6% Skilled Nursing 75.3%

Other Assets 2,409,961

Operating Revenue 10,006,482

83.4% Ancillary Service 24.7%

Total Assets 14,446,406

Operating Expense 10,165,082

101.6% Current Ratio 4.6

Current Liabilities 2,310,826

Operating Margin -158,600

-1.6% Days to Collect 42.3

Long Term Liabilities 732,944

Other Income 218,103

2.2% Avg Payment Days 22.7

Total Equity 11,402,636

Other Expense 0

0.0% Depreciation Rate 3.0%

Total Liab. and Equity 14,446,406

Net Profit or Loss (93,164)

-0.9% Return on Equity -0.8%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235400 WELLSPRING LUTHERAN SERVICES

Nonprofit - Other

WELLSPRING LUTHERAN SERVICES 12/31/2018 365 Days Settled

FAIRVIEW, MI 48621

CR Beds 39 POS Beds 0

OSCODA

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 90.7%

Balance Sheet

Income Statement

Length of Stay 126.5

Current Assets 1,043,975

Total Charges 4,475,575

Average Wages 16.01

Fixed Assets 1,154,075

Contract Allowance 898,406

20.1% Skilled Nursing 79.4%

Other Assets 43,081

Operating Revenue 3,577,169

79.9% Ancillary Service 20.6%

Total Assets 2,241,131

Operating Expense 3,847,695

107.6% Current Ratio 0.2

Current Liabilities 4,289,603

Operating Margin -270,526

-7.6% Days to Collect 37.7

Long Term Liabilities 1,137,297

Other Income 27,638

0.8% Avg Payment Days 15.2

Total Equity -3,185,769

Other Expense 0

0.0% Depreciation Rate 6.1%

Total Liab. and Equity 2,241,131

Net Profit or Loss (258,917)

-7.2% Return on Equity 8.1%

235488 WEST BLOOMFIELD NURSING & CONV

Proprietary - Partnership

WEST BLOOMFIELD NURSING & CONV 12/31/2018 365 Days Settled

WEST BLOOMFIELD, MI 48322

CR Beds 172 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 60.6%

Balance Sheet

Income Statement

Length of Stay 75.6

Current Assets 2,823,154

Total Charges 14,470,928

Average Wages 39.23

Fixed Assets 250,848

Contract Allowance 2,136,740

14.8% Skilled Nursing 71.8%

Other Assets 0

Operating Revenue 12,334,188

85.2% Ancillary Service 28.2%

Total Assets 3,074,002

Operating Expense 13,480,615

109.3% Current Ratio 0.5

Current Liabilities 5,352,933

Operating Margin -1,146,427

-9.3% Days to Collect 63.5

Long Term Liabilities 0

Other Income 88,120

0.7% Avg Payment Days 108.3

Total Equity -2,278,931

Other Expense 0

0.0% Depreciation Rate 4.9%

Total Liab. and Equity 3,074,002

Net Profit or Loss (1,124,023)

-9.1% Return on Equity 49.3%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235262 WEST HICKORY HAVEN

Proprietary - Corporation

WEST HICKORY HAVEN 12/31/2018 365 Days Settled

MILFORD, MI 48380

CR Beds 101 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 89.1%

Balance Sheet

Income Statement

Length of Stay 405.4

Current Assets	1,309,440	Total Charges	11,348,531	Average Wages	20.36
Fixed Assets	970,007	Contract Allowance	4,019,613	35.4% Skilled Nursing	86.3%
Other Assets	0	Operating Revenue	7,328,918	64.6% Ancillary Service	13.7%
Total Assets	2,279,447	Operating Expense	8,942,918	122.0% Current Ratio	1.3
Current Liabilities	1,035,796	Operating Margin	-1,614,000	-22.0% Days to Collect	35.4
Long Term Liabilities	527,843	Other Income	1,401,287	19.1% Avg Payment Days	40.1
Total Equity	715,808	Other Expense	0	0.0% Depreciation Rate	49.2%
Total Liab. and Equity	2,279,447	Net Profit or Loss	(340,163)	-4.6% Return on Equity	-47.5%

235374 WEST OAKS SENIOR CARE & REHAB CENTER

Proprietary - Corporation

WEST OAKS SENIOR CARE & REHAB CENTER 12/31/2018 365 Days Settled

DETROIT, MI 48219

CR Beds 102 POS Beds 0

WAYNE

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 92.2%

Balance Sheet

Income Statement

Length of Stay 92.3

Current Assets	-495,343	Total Charges	12,522,689	Average Wages	19.31
Fixed Assets	663,531	Contract Allowance	1,911,312	15.3% Skilled Nursing	81.7%
Other Assets	0	Operating Revenue	10,611,377	84.7% Ancillary Service	18.3%
Total Assets	168,188	Operating Expense	10,303,946	97.1% Current Ratio	(0.4)
Current Liabilities	1,227,869	Operating Margin	307,431	2.9% Days to Collect	61.0
Long Term Liabilities	0	Other Income	392,886	3.7% Avg Payment Days	18.4
Total Equity	-1,059,681	Other Expense	0	0.0% Depreciation Rate	32.0%
Total Liab. and Equity	168,188	Net Profit or Loss	351,040	3.3% Return on Equity	-33.1%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235625 WEST WOODS OF BRIDGMAN

Proprietary - Corporation

WEST WOODS OF BRIDGMAN

12/31/2018 365 Days Settled

BRIDGMAN, MI 49106

CR Beds 92 POS Beds 0

BERRIEN

Key Performance Ind.

Occupancy Rate 77.3%

Length of Stay 120.2

Average Wages 18.22

Skilled Nursing 79.6%

Ancillary Service 20.4%

Current Ratio 1.5

Days to Collect 48.0

Avg Payment Days 37.0

Depreciation Rate 677.4%

Return on Equity -42.3%

Balance Sheet

Income Statement

Current Assets 893,866

Total Charges 8,457,957

Fixed Assets 104,322

Contract Allowance 1,686,611

Other Assets 35,364

Operating Revenue 6,771,346

Total Assets 1,033,552

Operating Expense 7,022,159

Current Liabilities 592,638

Operating Margin -250,813

Long Term Liabilities 1,253,373

Other Income 666,183

Total Equity -812,459

Other Expense 0

Total Liab. and Equity 1,033,552

Net Profit or Loss 343,370

235594 WEST WOODS OF NILES

Proprietary - Corporation

WEST WOODS OF NILES

12/31/2018 365 Days Settled

NILES, MI 49120

CR Beds 121 POS Beds 0

BERRIEN

Key Performance Ind.

Occupancy Rate 90.0%

Length of Stay 125.9

Average Wages 19.96

Skilled Nursing 80.9%

Ancillary Service 19.1%

Current Ratio 2.8

Days to Collect 36.0

Avg Payment Days 33.3

Depreciation Rate 104.1%

Return on Equity 26.7%

Balance Sheet

Income Statement

Current Assets 2,217,086

Total Charges 14,240,443

Fixed Assets 366,464

Contract Allowance 3,260,105

Other Assets 0

Operating Revenue 10,980,338

Total Assets 2,583,550

Operating Expense 11,914,459

Current Liabilities 783,227

Operating Margin -934,121

Long Term Liabilities 196,299

Other Income 1,483,366

Total Equity 1,604,024

Other Expense 0

Total Liab. and Equity 2,583,550

Net Profit or Loss 428,745

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235565 WESTGATE NURSING & REHAB COMMUNITY

Proprietary - Corporation

WESTGATE NURSING & REHAB
COMMUNITY

12/31/2018 365 Days Settled

IRONWOOD, MI 49938

CR Beds 65 POS Beds 0

GOGEBIC

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 89.2%

Balance Sheet

Income Statement

Length of Stay 278.5

Current Assets 3,839,402

Total Charges 6,449,398

Average Wages 17.17

Fixed Assets 374,030

Contract Allowance 1,662,550

25.8% Skilled Nursing 84.5%

Other Assets 78,514

Operating Revenue 4,786,848

74.2% Ancillary Service 15.5%

Total Assets 4,291,946

Operating Expense 5,306,760

110.9% Current Ratio 4.8

Current Liabilities 807,938

Operating Margin -519,912

-10.9% Days to Collect 109.7

Long Term Liabilities 0

Other Income 538,072

11.2% Avg Payment Days 36.5

Total Equity 3,484,008

Other Expense 0

0.0% Depreciation Rate 89.5%

Total Liab. and Equity 4,291,946

Net Profit or Loss (22,736)

-0.5% Return on Equity -0.7%

235642 WESTLAKE HEALTH CAMPUS

Proprietary - Corporation

WESTLAKE HEALTH CAMPUS

12/31/2018 365 Days Settled

COMMERCE, MI 48382

CR Beds 119 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 85.1%

Balance Sheet

Income Statement

Length of Stay 56.8

Current Assets 11,676,810

Total Charges 14,459,678

Average Wages 20.09

Fixed Assets 21,636,193

Contract Allowance 2,549,747

17.6% Skilled Nursing 51.0%

Other Assets 2,275,316

Operating Revenue 11,909,931

82.4% Ancillary Service 22.1%

Total Assets 35,588,319

Operating Expense 11,343,040

95.2% Current Ratio 32.1

Current Liabilities 363,864

Operating Margin 566,891

4.8% Days to Collect 15.4

Long Term Liabilities 15,041,787

Other Income 57,865

0.5% Avg Payment Days 10.2

Total Equity 20,182,668

Other Expense 0

0.0% Depreciation Rate 5.6%

Total Liab. and Equity 35,588,319

Net Profit or Loss 624,756

5.2% Return on Equity 3.1%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235332 WESTLAND CONVALESCENT & REHAB CENTER

Proprietary - Corporation

WESTLAND CONVALESCENT & REHAB CENTER 12/31/2018 365 Days Settled

WESTLAND, MI 48185

CR Beds 230 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 84.8%

Balance Sheet

Income Statement

Length of Stay 109.0

Current Assets 2,738,197 Total Charges 25,738,266

Average Wages 19.76

Fixed Assets 3,465,745 Contract Allowance 8,119,242

31.5% Skilled Nursing 55.5%

Other Assets 0 Operating Revenue 17,619,024

68.5% Ancillary Service 44.5%

Total Assets 6,203,942 Operating Expense 19,359,904

109.9% Current Ratio 1.8

Current Liabilities 1,546,940 Operating Margin -1,740,880

-9.9% Days to Collect 69.5

Long Term Liabilities 1,260,000 Other Income 1,485,661

8.4% Avg Payment Days 33.6

Total Equity 3,397,002 Other Expense 0

0.0% Depreciation Rate 31.0%

Total Liab. and Equity 6,203,942 Net Profit or Loss (1,371,267)

-7.8% Return on Equity -40.4%

235444 WESTWOOD NURSING CENTER

Proprietary - Corporation

WESTWOOD NURSING CENTER 9/30/2018 365 Days Settled

DETROIT, MI 48235

CR Beds 113 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 66.0%

Balance Sheet

Income Statement

Length of Stay 113.4

Current Assets 1,432,202 Total Charges 15,886,105

Average Wages 17.39

Fixed Assets 406,842 Contract Allowance 8,729,855

55.0% Skilled Nursing 92.7%

Other Assets -254,371 Operating Revenue 7,156,250

45.0% Ancillary Service 7.3%

Total Assets 1,584,673 Operating Expense 7,855,187

109.8% Current Ratio 0.5

Current Liabilities 3,028,475 Operating Margin -698,937

-9.8% Days to Collect 63.7

Long Term Liabilities 0 Other Income 8,097

0.1% Avg Payment Days 119.0

Total Equity -1,443,802 Other Expense 0

0.0% Depreciation Rate 36.8%

Total Liab. and Equity 1,584,673 Net Profit or Loss (690,840)

-9.7% Return on Equity 47.8%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235570 WHITEHALL HEALTHCARE CENTER OF ANN ARBOR

Proprietary - Other

WHITEHALL HEALTHCARE CENTER OF ANN ARBOR 4/8/2018 98 Days Settled

ANN ARBOR, MI 48108

CR Beds 102 POS Beds 0

WASHTENAW

Key Performance Ind.

WPS IN

Occupancy Rate 47.9%

Balance Sheet

Income Statement

Length of Stay 59.8

Current Assets 26,465,009

Total Charges 1,684,242

Average Wages 21.64

Fixed Assets 0

Contract Allowance 522,363

31.0% Skilled Nursing 91.9%

Other Assets 0

Operating Revenue 1,161,879

69.0% Ancillary Service 8.1%

Total Assets 26,465,009

Operating Expense 1,835,726

158.0% Current Ratio 0.7

Current Liabilities 39,174,568

Operating Margin -673,847

-58.0% Days to Collect 2,125.0

Long Term Liabilities 0

Other Income 8

0.0% Avg Payment Days 4.5

Total Equity -12,709,559

Other Expense 0

0.0% Depreciation Rate 0.0%

Total Liab. and Equity 26,465,009

Net Profit or Loss (673,839)

-58.0% Return on Equity 5.3%

235572 WHITEHALL HEALTHCARE CENTER OF NOVI

Proprietary - Other

WHITEHALL HEALTHCARE CENTER OF NOVI 3/5/2018 64 Days Settled

NOVI, MI 48375

CR Beds 82 POS Beds 0

OAKLAND

Key Performance Ind.

WPS IN

Occupancy Rate 27.0%

Balance Sheet

Income Statement

Length of Stay 47.2

Current Assets 18,664,058

Total Charges 400,619

Average Wages 21.32

Fixed Assets 301,169

Contract Allowance 227,991

56.9% Skilled Nursing 75.2%

Other Assets 13,972

Operating Revenue 172,628

43.1% Ancillary Service 24.8%

Total Assets 18,979,199

Operating Expense 720,379

417.3% Current Ratio 0.7

Current Liabilities 26,649,625

Operating Margin -547,751

-317.3% Days to Collect 6,568.1

Long Term Liabilities 0

Other Income 35

0.0% Avg Payment Days 5.0

Total Equity -7,670,426

Other Expense 0

0.0% Depreciation Rate 2.7%

Total Liab. and Equity 18,979,199

Net Profit or Loss (547,716)

-317.3% Return on Equity 7.1%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235550 WILLOWBROOK MANOR

Proprietary - Corporation

WILLOWBROOK MANOR

12/31/2018 365 Days Settled

FLINT, MI 48532

CR Beds 101 POS Beds 0

GENESEE

Key Performance Ind.

BLUE CROSS (TEXAS)

Occupancy Rate 86.2%

Balance Sheet

Income Statement

Length of Stay 149.9

Current Assets 2,073,943

Total Charges 16,810,943

Average Wages 19.82

Fixed Assets 1,163,025

Contract Allowance 5,110,733

30.4% Skilled Nursing 66.1%

Other Assets 18,163

Operating Revenue 11,700,210

69.6% Ancillary Service 33.9%

Total Assets 3,255,131

Operating Expense 12,684,988

108.4% Current Ratio 7.2

Current Liabilities 288,911

Operating Margin -984,778

-8.4% Days to Collect 88.5

Long Term Liabilities -12,724,151

Other Income 93,655

0.8% Avg Payment Days 2.0

Total Equity 15,690,371

Other Expense 0

0.0% Depreciation Rate 134.4%

Total Liab. and Equity 3,255,131

Net Profit or Loss (891,123)

-7.6% Return on Equity -5.7%

235714 WINDEMERE PARK HEALTH AND REHAB CENTER

Proprietary - Partnership

WINDEMERE PARK HEALTH AND REHAB CENTER

12/31/2018 365 Days Settled

WARREN, MI 48093

CR Beds 278 POS Beds 0

MACOMB

Key Performance Ind.

WPS MI

Occupancy Rate 66.9%

Balance Sheet

Income Statement

Length of Stay 158.7

Current Assets 1,797,014

Total Charges 17,288,809

Average Wages 19.70

Fixed Assets 52,544

Contract Allowance 5,133,594

29.7% Skilled Nursing 47.1%

Other Assets 1,184,421

Operating Revenue 12,155,215

70.3% Ancillary Service 27.4%

Total Assets 3,033,979

Operating Expense 12,766,774

105.0% Current Ratio 0.8

Current Liabilities 2,302,623

Operating Margin -611,559

-5.0% Days to Collect 51.7

Long Term Liabilities 2,077,359

Other Income 149,646

1.2% Avg Payment Days 60.8

Total Equity -1,346,003

Other Expense 0

0.0% Depreciation Rate 964.7%

Total Liab. and Equity 3,033,979

Net Profit or Loss (461,913)

-3.8% Return on Equity 34.3%

All Providers

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SNF Profile Report - 2018

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235604 WOODHAVEN RETIREMENT COMMUNITY

Nonprofit - Church

WOODHAVEN RETIREMENT COMMUNITY 6/30/2018 365 Days Settled

LIVONIA, MI 48154

CR Beds 105 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 80.6%

Balance Sheet

Income Statement

Length of Stay 163.4

Current Assets	731,331	Total Charges	8,607,639	Average Wages	24.46
Fixed Assets	10,764,072	Contract Allowance	0	0.0%	Skilled Nursing 30.9%
Other Assets	4,467,052	Operating Revenue	8,607,639	100.0%	Ancillary Service 24.0%
Total Assets	15,962,455	Operating Expense	8,632,585	100.3%	Current Ratio 0.5
Current Liabilities	1,602,515	Operating Margin	-24,946	-0.3%	Days to Collect 19.2
Long Term Liabilities	1,705,783	Other Income	1,063,490	12.4%	Avg Payment Days 35.5
Total Equity	12,654,157	Other Expense	0	0.0%	Depreciation Rate 2.7%
Total Liab. and Equity	15,962,455	Net Profit or Loss	1,038,544	12.1%	Return on Equity 8.2%

235556 WOODWARD HILLS NURSING CENTER

Proprietary - Partnership

WOODWARD HILLS NURSING CENTER 12/31/2018 365 Days Settled

BLOOMFIELD HILLS, MI 48304

CR Beds 190 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 69.2%

Balance Sheet

Income Statement

Length of Stay 30.6

Current Assets	2,477,575	Total Charges	21,909,503	Average Wages	28.09
Fixed Assets	349,566	Contract Allowance	1,913,436	8.7%	Skilled Nursing 57.1%
Other Assets	0	Operating Revenue	19,996,067	91.3%	Ancillary Service 42.9%
Total Assets	2,827,141	Operating Expense	22,238,057	111.2%	Current Ratio 0.4
Current Liabilities	5,847,424	Operating Margin	-2,241,990	-11.2%	Days to Collect 33.3
Long Term Liabilities	178,544	Other Income	234,790	1.2%	Avg Payment Days 89.0
Total Equity	-3,198,827	Other Expense	0	0.0%	Depreciation Rate 5.0%
Total Liab. and Equity	2,827,141	Net Profit or Loss	(2,034,450)	-10.2%	Return on Equity 63.6%

All Providers

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