

# SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345333 ABBOTTS CREEK CENTER</b>				Proprietary - Corporation	
ABBOTTS CREEK CENTER		12/31/2017 365 Days Settled			
LEXINGTON, NC 27295				CR Beds 64    POS Beds 0	
DAVIDSON				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA FOR PR),				Occupancy Rate            94.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            56.3	
Current Assets	637,461	Total Charges	9,684,699	Average Wages            19.99	
Fixed Assets	10,278,055	Contract Allowance	3,069,745	31.7%	Skilled Nursing            73.7%
Other Assets	5,050,814	Operating Revenue	6,614,954	68.3%	Ancillary Service        26.3%
Total Assets	<u>15,966,330</u>	Operating Expense	<u>6,610,252</u>	99.9%	Current Ratio            1.4
Current Liabilities	462,595	Operating Margin	4,702	0.1%	Days to Collect            33.7
Long Term Liabilities	15,487,675	Other Income	11,358	0.2%	Avg Payment Days        15.9
Total Equity	16,060	Other Expense	0	0.0%	Depreciation Rate        14.3%
Total Liab. and Equity	<u>15,966,330</u>	Net Profit or Loss	<u>16,060</u>	0.2%	Return on Equity        100.0%

  

<b>345161 ABERNETHY LAURELS</b>				Nonprofit - Church	
ABERNETHY LAURELS		9/30/2017 365 Days Settled			
NEWTON, NC 28658				CR Beds 192    POS Beds 0	
CATAWBA				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            83.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            160.6	
Current Assets	2,385,854	Total Charges	25,773,749	Average Wages            15.96	
Fixed Assets	40,963,237	Contract Allowance	5,495,658	21.3%	Skilled Nursing            51.9%
Other Assets	4,386,434	Operating Revenue	20,278,091	78.7%	Ancillary Service        22.0%
Total Assets	<u>47,735,525</u>	Operating Expense	<u>21,360,987</u>	105.3%	Current Ratio            0.5
Current Liabilities	4,865,608	Operating Margin	-1,082,896	-5.3%	Days to Collect            40.2
Long Term Liabilities	39,160,470	Other Income	546,829	2.7%	Avg Payment Days        73.8
Total Equity	3,709,447	Other Expense	0	0.0%	Depreciation Rate        2.7%
Total Liab. and Equity	<u>47,735,525</u>	Net Profit or Loss	<u>(536,067)</u>	-2.6%	Return on Equity        -14.5%

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<b>345359 ACCORDIUS HEALTH AT CREEKSIDE</b>		Proprietary - Partnership	
ACCORDIUS HEALTH AT CREEKSIDE	12/31/2017 275 Days Settled		
AHOSKIE, NC 27910	3/31/2017 90 Days Settled	CR Beds 151	POS Beds 0
HERTFORD		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	89.1%
		Length of Stay	131.6
		Average Wages	19.32
		29.6% Skilled Nursing	70.1%
		70.4% Ancillary Service	29.9%
		98.4% Current Ratio	5.4
		1.6% Days to Collect	212.3
		0.1% Avg Payment Days	67.3
		0.0% Depreciation Rate	66.7%
		1.7% Return on Equity	2.5%

  

Balance Sheet		Income Statement			
Current Assets	1,683,342	Total Charges	3,688,244		
Fixed Assets	242,440	Contract Allowance	1,091,205	29.6%	
Other Assets	182,689	Operating Revenue	2,597,039	70.4%	
Total Assets	2,108,471	Operating Expense	2,556,667	98.4%	
Current Liabilities	313,870	Operating Margin	40,372	1.6%	
Long Term Liabilities	34,488	Other Income	3,068	0.1%	
Total Equity	1,760,113	Other Expense	0	0.0%	
Total Liab. and Equity	2,108,471	Net Profit or Loss	43,440		

<b>345359 ACCORDIUS HEALTH AT CREEKSIDE</b>		Proprietary - Corporation	
ACCORDIUS HEALTH AT CREEKSIDE	12/31/2017 275 Days Settled		
AHOSKIE, NC 27910	3/31/2017 90 Days Settled	CR Beds 151	POS Beds 0
HERTFORD		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	90.5%
		Length of Stay	236.2
		Average Wages	19.32
		11.5% Skilled Nursing	84.3%
		88.5% Ancillary Service	15.7%
		88.2% Current Ratio	1.3
		11.8% Days to Collect	64.9
		0.0% Avg Payment Days	38.6
		0.0% Depreciation Rate	1,182.6%
		11.8% Return on Equity	100.0%

  

Balance Sheet		Income Statement			
Current Assets	2,446,810	Total Charges	9,563,311		
Fixed Assets	80,080	Contract Allowance	1,104,467	11.5%	
Other Assets	0	Operating Revenue	8,458,844	88.5%	
Total Assets	2,526,890	Operating Expense	7,461,950	88.2%	
Current Liabilities	1,829,978	Operating Margin	996,894	11.8%	
Long Term Liabilities	-300,000	Other Income	18	0.0%	
Total Equity	996,912	Other Expense	0	0.0%	
Total Liab. and Equity	2,526,890	Net Profit or Loss	996,912		

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<b>345375 ACCORDIUS HEALTH AT SCOTLAND MANOR</b>				Proprietary - Partnership	
ACCORDIUS HEALTH AT SCOTLAND MANOR		12/31/2017 275 Days Settled			
SCOTLAND NECK, NC 27874		3/31/2017 90 Days Settled		CR Beds 62	POS Beds 0
HALIFAX		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	78.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	162.4
Current Assets	696,831	Total Charges	1,651,540	Average Wages	18.44
Fixed Assets	166,647	Contract Allowance	570,309	34.5% Skilled Nursing	65.4%
Other Assets	79,270	Operating Revenue	1,081,231	65.5% Ancillary Service	34.6%
Total Assets	942,748	Operating Expense	1,089,037	100.7% Current Ratio	0.5
Current Liabilities	1,436,664	Operating Margin	-7,806	-0.7% Days to Collect	208.7
Long Term Liabilities	69,999	Other Income	1,908	0.2% Avg Payment Days	78.0
Total Equity	-563,915	Other Expense	0	0.0% Depreciation Rate	30.0%
Total Liab. and Equity	942,748	Net Profit or Loss	(5,898)	-0.5% Return on Equity	1.0%

<b>345375 ACCORDIUS HEALTH AT SCOTLAND MANOR</b>				Proprietary - Corporation	
ACCORDIUS HEALTH AT SCOTLAND MANOR		12/31/2017 275 Days Settled			
SCOTLAND NECK, NC 27874		3/31/2017 90 Days Settled		CR Beds 62	POS Beds 0
HALIFAX		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	80.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	225.2
Current Assets	860,615	Total Charges	3,673,072	Average Wages	18.44
Fixed Assets	32,477	Contract Allowance	396,801	10.8% Skilled Nursing	80.7%
Other Assets	0	Operating Revenue	3,276,271	89.2% Ancillary Service	19.3%
Total Assets	893,092	Operating Expense	3,067,202	93.6% Current Ratio	1.0
Current Liabilities	834,009	Operating Margin	209,069	6.4% Days to Collect	76.5
Long Term Liabilities	0	Other Income	14	0.0% Avg Payment Days	47.8
Total Equity	59,083	Other Expense	0	0.0% Depreciation Rate	999.4%
Total Liab. and Equity	893,092	Net Profit or Loss	209,083	6.4% Return on Equity	353.9%

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<b>345535 ADAMS FARM LIVING &amp; REHABILITATION</b>				Proprietary - Corporation	
ADAMS FARM LIVING & REHABILITATION				9/30/2017 365 Days Settled	
JAMESTOWN, NC 27282				CR Beds 120 POS Beds 0	
GUILFORD				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate 85.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 102.4	
Current Assets	855,161	Total Charges	11,189,548	Average Wages 19.27	
Fixed Assets	539,446	Contract Allowance	2,264,921	20.2% Skilled Nursing 78.1%	
Other Assets	18,300	Operating Revenue	8,924,627	79.8% Ancillary Service 21.9%	
Total Assets	<u>1,412,907</u>	Operating Expense	8,739,774	97.9% Current Ratio 0.4	
Current Liabilities	1,912,773	Operating Margin	184,853	2.1% Days to Collect 30.9	
Long Term Liabilities	0	Other Income	77,404	0.9% Avg Payment Days 40.9	
Total Equity	<u>-499,866</u>	Other Expense	0	0.0% Depreciation Rate 78.8%	
Total Liab. and Equity	<u>1,412,907</u>	Net Profit or Loss	<u>262,257</u>	2.9% Return on Equity -52.5%	

<b>345420 ALAMANCE HEALTH CARE CENTER</b>				Proprietary - Corporation	
ALAMANCE HEALTH CARE CENTER				9/30/2017 365 Days Settled	
BURLINGTON, NC 27217				CR Beds 180 POS Beds 0	
ALAMANCE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 91.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 118.1	
Current Assets	2,156,164	Total Charges	19,451,174	Average Wages 20.02	
Fixed Assets	2,192,077	Contract Allowance	6,937,549	35.7% Skilled Nursing 79.2%	
Other Assets	188,851	Operating Revenue	12,513,625	64.3% Ancillary Service 20.8%	
Total Assets	<u>4,537,092</u>	Operating Expense	11,840,681	94.6% Current Ratio 1.0	
Current Liabilities	2,078,115	Operating Margin	672,944	5.4% Days to Collect 51.8	
Long Term Liabilities	839,161	Other Income	10,954	0.1% Avg Payment Days 11.1	
Total Equity	<u>1,619,816</u>	Other Expense	0	0.0% Depreciation Rate 3.0%	
Total Liab. and Equity	<u>4,537,092</u>	Net Profit or Loss	<u>683,898</u>	5.5% Return on Equity 42.2%	

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<b>345441 ALEXANDRIA PLACE</b>		Proprietary - Corporation	
ALEXANDRIA PLACE		9/30/2017 365 Days Settled	
GASTONIA, NC 28054		CR Beds 100    POS Beds 0	
GASTON		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	89.5%
<b>Balance Sheet</b>		Length of Stay	200.4
		Average Wages	15.94
Current Assets	1,058,594	Total Charges	5,931,513
Fixed Assets	170,265	Contract Allowance	0
Other Assets	0	Operating Revenue	5,931,513
Total Assets	1,228,859	Operating Expense	5,917,550
Current Liabilities	336,052	Operating Margin	13,963
Long Term Liabilities	10,137	Other Income	15,436
Total Equity	882,670	Other Expense	0
Total Liab. and Equity	1,228,859	Net Profit or Loss	29,399
		0.0%	Skilled Nursing 75.7%
		100.0%	Ancillary Service 5.2%
		99.8%	Current Ratio 3.2
		0.2%	Days to Collect 40.2
		0.3%	Avg Payment Days 18.3
		0.0%	Depreciation Rate 65.2%
		0.5%	Return on Equity 3.3%

<b>345261 ALLEGHANY CENTER</b>		Proprietary - Corporation	
ALLEGHANY CENTER		12/31/2017 365 Days Settled	
SPARTA, NC 28675		CR Beds 90    POS Beds 0	
ALLEGHANY		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	81.3%
<b>Balance Sheet</b>		Length of Stay	212.0
		Average Wages	17.51
Current Assets	510,059	Total Charges	8,452,364
Fixed Assets	3,726,335	Contract Allowance	2,999,375
Other Assets	-347,809	Operating Revenue	5,452,989
Total Assets	3,888,585	Operating Expense	5,719,958
Current Liabilities	424,660	Operating Margin	-266,969
Long Term Liabilities	3,728,500	Other Income	2,394
Total Equity	-264,575	Other Expense	0
Total Liab. and Equity	3,888,585	Net Profit or Loss	(264,575)
		35.5%	Skilled Nursing 86.2%
		64.5%	Ancillary Service 13.8%
		104.9%	Current Ratio 1.2
		-4.9%	Days to Collect 32.2
		0.0%	Avg Payment Days 15.7
		0.0%	Depreciation Rate 22.7%
		-4.9%	Return on Equity 100.0%

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<b>345066 ALSTON BROOK</b>				Proprietary - Corporation	
ALSTON BROOK		9/30/2017 365 Days Settled			
LEXINGTON, NC 27295				CR Beds 100    POS Beds 0	
DAVIDSON				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	92.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	120.5
Current Assets	1,449,346	Total Charges	8,300,655	Average Wages	17.41
Fixed Assets	3,746,225	Contract Allowance	0	0.0%	Skilled Nursing 95.9%
Other Assets	0	Operating Revenue	8,300,655	100.0%	Ancillary Service 4.1%
Total Assets	5,195,571	Operating Expense	8,583,680	103.4%	Current Ratio 1.5
Current Liabilities	958,033	Operating Margin	-283,025	-3.4%	Days to Collect 50.0
Long Term Liabilities	4,053,729	Other Income	28,356	0.3%	Avg Payment Days 39.5
Total Equity	183,809	Other Expense	0	0.0%	Depreciation Rate 4.9%
Total Liab. and Equity	5,195,571	Net Profit or Loss	(254,669)	-3.1%	Return on Equity -138.6%
<b>345392 AMBASSADOR REHAB &amp; HEALTHCARE CENTER</b>				Proprietary - Other	
AMBASSADOR REHAB & HEALTHCARE CENTER		12/31/2017 365 Days Settled			
WADESBORO, NC 28170				CR Beds 119    POS Beds 0	
ANSON				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	51.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	132.5
Current Assets	-4,992,627	Total Charges	7,596,207	Average Wages	18.50
Fixed Assets	2,803,017	Contract Allowance	2,681,361	35.3%	Skilled Nursing 63.4%
Other Assets	125,000	Operating Revenue	4,914,846	64.7%	Ancillary Service 36.6%
Total Assets	-2,064,610	Operating Expense	6,462,982	131.5%	Current Ratio (7.4)
Current Liabilities	671,517	Operating Margin	-1,548,136	-31.5%	Days to Collect 29.8
Long Term Liabilities	1,572,381	Other Income	352,809	7.2%	Avg Payment Days 6.8
Total Equity	-4,308,508	Other Expense	0	0.0%	Depreciation Rate 33.0%
Total Liab. and Equity	-2,064,610	Net Profit or Loss	(1,195,327)	-24.3%	Return on Equity 27.7%

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<b>345051 ANSON HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
ANSON HEALTH AND REHABILITATION				12/31/2017 365 Days Settled	
WADESBORO, NC 28170				CR Beds 95    POS Beds 0	
ANSON				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate            92.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            98.7	
Current Assets	692,138	Total Charges	9,598,054	Average Wages            16.58	
Fixed Assets	723,568	Contract Allowance	1,355,954	14.1% Skilled Nursing        75.2%	
Other Assets	82,923	Operating Revenue	8,242,100	85.9% Ancillary Service       24.8%	
Total Assets	1,498,629	Operating Expense	7,816,610	94.8% Current Ratio            0.4	
Current Liabilities	1,640,226	Operating Margin	425,490	5.2% Days to Collect            23.8	
Long Term Liabilities	0	Other Income	37,018	0.4% Avg Payment Days        6.7	
Total Equity	-141,597	Other Expense	0	0.0% Depreciation Rate        65.6%	
Total Liab. and Equity	1,498,629	Net Profit or Loss	462,508	5.6% Return on Equity        -326.6%	
<b>345573 ARBOR ACRES UNITED METHODIST RETIREMENT COMMUNITY</b>				Nonprofit - Church	
ARBOR ACRES UNITED METHODIST RETIREMENT COMMUNITY				12/31/2017 185 Days *Settled	
WINSTON SALEM, NC 27104				CR Beds 0    POS Beds 0	
FORSYTH				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate            0.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0% Skilled Nursing            0.0%	
Other Assets	0	Operating Revenue	0	0.0% Ancillary Service        0.0%	
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate        0.0%	
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity        0.0%	

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<b>345544 ASBURY HEALTH AND REHABILITATION CENTER</b>				Proprietary - Corporation	
ASBURY HEALTH AND REHABILITATION CENTER		12/31/2017 365 Days Settled			
CHARLOTTE, NC 28215				CR Beds 462    POS Beds 0	
MECKLENBURG				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate            92.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            243.6	
Current Assets	17,753,534	Total Charges	33,312,019	Average Wages            21.03	
Fixed Assets	111,100,170	Contract Allowance	3,887,368	11.7% Skilled Nursing        15.2%	
Other Assets	29,586,347	Operating Revenue	29,424,651	88.3% Ancillary Service      10.4%	
Total Assets	158,440,051	Operating Expense	35,756,028	121.5% Current Ratio        0.6	
Current Liabilities	29,683,767	Operating Margin	-6,331,377	-21.5% Days to Collect        32.5	
Long Term Liabilities	132,176,461	Other Income	3,838,082	13.0% Avg Payment Days       93.3	
Total Equity	-3,420,177	Other Expense	0	0.0% Depreciation Rate      3.7%	
Total Liab. and Equity	158,440,051	Net Profit or Loss	(2,493,295)	-8.5% Return on Equity        72.9%	

<b>345418 ASHEVILLE HEALTH CARE CENTER</b>				Proprietary - Corporation	
ASHEVILLE HEALTH CARE CENTER		10/9/2017 374 Days Settled			
SWANNANOVA, NC 28778		12/31/2017 83 Days Settled		CR Beds 106    POS Beds 0	
BUNCOMBE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            93.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            175.3	
Current Assets	872,934	Total Charges	2,674,639	Average Wages            21.41	
Fixed Assets	37,181	Contract Allowance	1,300,293	48.6% Skilled Nursing        61.2%	
Other Assets	-4,094	Operating Revenue	1,374,346	51.4% Ancillary Service      38.8%	
Total Assets	906,021	Operating Expense	1,510,144	109.9% Current Ratio        1.8	
Current Liabilities	483,136	Operating Margin	-135,798	-9.9% Days to Collect        268.5	
Long Term Liabilities	558,019	Other Income	664	0.0% Avg Payment Days       91.1	
Total Equity	-135,134	Other Expense	0	0.0% Depreciation Rate      6.9%	
Total Liab. and Equity	906,021	Net Profit or Loss	(135,134)	-9.8% Return on Equity      100.0%	

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<b>345418 ASHEVILLE HEALTH CARE CENTER</b>				Proprietary - Partnership	
ASHEVILLE HEALTH CARE CENTER		10/9/2017 374 Days Settled			
SWANNANOVA, NC 28778		12/31/2017 83 Days Settled		CR Beds 106    POS Beds 0	
BUNCOMBE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		84.9%	
		Length of Stay		148.3	
		Average Wages		21.41	
		33.1% Skilled Nursing		80.9%	
		66.9% Ancillary Service		19.1%	
		103.4% Current Ratio		0.4	
		-3.4% Days to Collect		53.4	
		0.2% Avg Payment Days		12.4	
		0.0% Depreciation Rate		3.3%	
		-3.2% Return on Equity		42.1%	
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<b>345174 ASHEVILLE NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Partnership	
ASHEVILLE NURSING & REHABILITATION CENTER		12/31/2017 365 Days Settled			
ASHEVILLE, NC 28801				CR Beds 120    POS Beds 0	
BUNCOMBE		<b>Key Performance Ind.</b>			
CAHABA GBA (TN)		Occupancy Rate		61.0%	
		Length of Stay		141.3	
		Average Wages		22.51	
		26.3% Skilled Nursing		67.1%	
		73.7% Ancillary Service		32.9%	
		112.3% Current Ratio		0.6	
		-12.3% Days to Collect		81.5	
		0.0% Avg Payment Days		56.2	
		0.0% Depreciation Rate		2,767.2%	
		-12.3% Return on Equity		84.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345548 ASHTON HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
ASHTON HEALTH AND REHABILITATION		5/31/2017 243 Days Settled			
MCLEANSVILLE, NC 27301		12/31/2017 214 Days Reopened		CR Beds 132 POS Beds 0	
GUILFORD		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)				Occupancy Rate	92.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	77.9
Current Assets	1,684,506	Total Charges	8,158,572	Average Wages	18.50
Fixed Assets	72,454	Contract Allowance	1,862,752	22.8% Skilled Nursing	78.0%
Other Assets	0	Operating Revenue	6,295,820	77.2% Ancillary Service	22.0%
Total Assets	1,756,960	Operating Expense	6,429,211	102.1% Current Ratio	0.9
Current Liabilities	1,842,447	Operating Margin	-133,391	-2.1% Days to Collect	99.6
Long Term Liabilities	42,350	Other Income	12,591	0.2% Avg Payment Days	54.7
Total Equity	-127,837	Other Expense	0	0.0% Depreciation Rate	677.9%
Total Liab. and Equity	1,756,960	Net Profit or Loss	(120,800)	-1.9% Return on Equity	94.5%

<b>345548 ASHTON HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
ASHTON HEALTH AND REHABILITATION		5/31/2017 243 Days Settled			
MCLEANSVILLE, NC 27301		12/31/2017 214 Days Reopened		CR Beds 134 POS Beds 0	
GUILFORD		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)				Occupancy Rate	85.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	52.0
Current Assets	830,192	Total Charges	9,104,922	Average Wages	18.50
Fixed Assets	0	Contract Allowance	2,436,632	26.8% Skilled Nursing	74.0%
Other Assets	0	Operating Revenue	6,668,290	73.2% Ancillary Service	26.0%
Total Assets	830,192	Operating Expense	7,766,975	116.5% Current Ratio	0.4
Current Liabilities	2,315,657	Operating Margin	-1,098,685	-16.5% Days to Collect	19.0
Long Term Liabilities	541,626	Other Income	-19,224	-0.3% Avg Payment Days	62.1
Total Equity	-2,027,091	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	830,192	Net Profit or Loss	(1,117,909)	-16.8% Return on Equity	55.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345198 ASTON PARK HEALTH CARE CENTER</b>				Nonprofit - Other	
ASTON PARK HEALTH CARE CENTER		9/30/2017 365 Days Settled			
ASHEVILLE, NC 28806		CR Beds 139 POS Beds 0			
BUNCOMBE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		92.0%	
		Length of Stay		192.0	
		Average Wages		18.57	
		Skilled Nursing		73.5%	
		Ancillary Service		15.6%	
		Current Ratio		2.3	
		Days to Collect		41.5	
		Avg Payment Days		32.4	
		Depreciation Rate		5.1%	
		Return on Equity		3.4%	
<b>Balance Sheet</b>					
		<b>Income Statement</b>			
Current Assets	2,538,016	Total Charges	12,748,712		
Fixed Assets	5,711,233	Contract Allowance	2,231,223	17.5%	
Other Assets	10,298,235	Operating Revenue	10,517,489	82.5%	
Total Assets	18,547,484	Operating Expense	10,908,574	103.7%	
Current Liabilities	1,092,643	Operating Margin	-391,085	-3.7%	
Long Term Liabilities	4,132,134	Other Income	844,734	8.0%	
Total Equity	13,322,707	Other Expense	0	0.0%	
Total Liab. and Equity	18,547,484	Net Profit or Loss	453,649	4.3%	
<b>345000 AUTUMN CARE OF BISCOE</b>					
Proprietary - Corporation					
AUTUMN CARE OF BISCOE		12/31/2017 275 Days Settled			
BISCOE, NC 27209		3/31/2017 90 Days Settled			
MONTGOMERY		CR Beds 160 POS Beds 0			
PALMETTO GBA (NC)		<b>Key Performance Ind.</b>			
		Occupancy Rate		60.2%	
		Length of Stay		91.2	
		Average Wages		18.82	
		Skilled Nursing		58.7%	
		Ancillary Service		34.3%	
		Current Ratio		1.9	
		Days to Collect		129.7	
		Avg Payment Days		70.7	
		Depreciation Rate		552.6%	
		Return on Equity		13.5%	
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	763,634	Total Charges	2,886,692		
Fixed Assets	42,351	Contract Allowance	773,689	26.8%	
Other Assets	310,884	Operating Revenue	2,113,003	73.2%	
Total Assets	1,116,869	Operating Expense	2,030,461	96.1%	
Current Liabilities	397,856	Operating Margin	82,542	3.9%	
Long Term Liabilities	19,468	Other Income	12,168	0.6%	
Total Equity	699,545	Other Expense	0	0.0%	
Total Liab. and Equity	1,116,869	Net Profit or Loss	94,710	4.5%	

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<b>345000 AUTUMN CARE OF BISCOE</b>		Proprietary - Corporation	
AUTUMN CARE OF BISCOE		12/31/2017 275 Days Settled	
BISCOE, NC 27209		3/31/2017 90 Days Settled	
MONTGOMERY		CR Beds 151    POS Beds 0	
PALMETTO GBA (NC)		<b>Key Performance Ind.</b>	
		Occupancy Rate	65.4%
		Length of Stay	111.3
		Average Wages	18.82
		25.2% Skilled Nursing	59.7%
		74.8% Ancillary Service	32.5%
		89.1% Current Ratio	1.7
		10.9% Days to Collect	39.4
		0.0% Avg Payment Days	28.4
		0.0% Depreciation Rate	809.3%
		11.0% Return on Equity	100.0%

  

Balance Sheet		Income Statement	
Current Assets	751,743	Total Charges	8,745,764
Fixed Assets	84,376	Contract Allowance	2,200,243
Other Assets	1,471,120	Operating Revenue	6,545,521
Total Assets	2,307,239	Operating Expense	5,829,698
Current Liabilities	452,974	Operating Margin	715,823
Long Term Liabilities	1,136,942	Other Income	1,500
Total Equity	717,323	Other Expense	0
Total Liab. and Equity	2,307,239	Net Profit or Loss	717,323

<b>345567 AUTUMN CARE OF CORNELIUS</b>		Proprietary - Corporation	
AUTUMN CARE OF CORNELIUS		12/31/2017 365 Days Settled	
CORNELIUS, NC 28031		CR Beds 102    POS Beds 0	
MECKLENBURG		<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)		Occupancy Rate	89.6%
		Length of Stay	94.8
		Average Wages	19.03
		26.3% Skilled Nursing	67.3%
		73.7% Ancillary Service	32.7%
		95.0% Current Ratio	1.4
		5.0% Days to Collect	32.3
		0.2% Avg Payment Days	26.3
		0.0% Depreciation Rate	2,307.6%
		5.2% Return on Equity	86.8%

  

Balance Sheet		Income Statement	
Current Assets	867,184	Total Charges	11,897,354
Fixed Assets	58,822	Contract Allowance	3,125,557
Other Assets	480,524	Operating Revenue	8,771,797
Total Assets	1,406,530	Operating Expense	8,333,852
Current Liabilities	600,607	Operating Margin	437,945
Long Term Liabilities	283,708	Other Income	15,154
Total Equity	522,215	Other Expense	0
Total Liab. and Equity	1,406,530	Net Profit or Loss	453,099

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<b>345222 AUTUMN CARE OF DREXEL</b>				Proprietary - Corporation	
AUTUMN CARE OF DREXEL		12/31/2017 365 Days Settled			
MORGANTON, NC 28655		CR Beds 120    POS Beds 0			
BURKE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		87.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				124.2	
Current Assets	1,022,128	Total Charges	11,633,800	Average Wages	
				18.11	
Fixed Assets	92,118	Contract Allowance	2,817,566	24.2% Skilled Nursing	
				58.3%	
Other Assets	468,455	Operating Revenue	8,816,234	75.8% Ancillary Service	
				29.0%	
Total Assets	1,582,701	Operating Expense	8,167,203	92.6% Current Ratio	
				2.1	
Current Liabilities	496,265	Operating Margin	649,031	7.4% Days to Collect	
				40.5	
Long Term Liabilities	47,688	Other Income	3,173	0.0% Avg Payment Days	
				22.2	
Total Equity	1,038,748	Other Expense	0	0.0% Depreciation Rate	
				757.1%	
Total Liab. and Equity	1,582,701	Net Profit or Loss	652,204	7.4% Return on Equity	
				62.8%	
<hr/>					
<b>345553 AUTUMN CARE OF FAYETTEVILLE</b>				Proprietary - Corporation	
AUTUMN CARE OF FAYETTEVILLE		12/31/2017 275 Days Settled			
FAYETTEVILLE, NC 28314		3/31/2017 90 Days Settled		CR Beds 90    POS Beds 0	
CUMBERLAND		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		85.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				58.5	
Current Assets	752,564	Total Charges	2,743,055	Average Wages	
				18.45	
Fixed Assets	30,172	Contract Allowance	840,668	30.6% Skilled Nursing	
				54.8%	
Other Assets	35,814	Operating Revenue	1,902,387	69.4% Ancillary Service	
				45.2%	
Total Assets	818,550	Operating Expense	1,904,407	100.1% Current Ratio	
				1.7	
Current Liabilities	439,481	Operating Margin	-2,020	-0.1% Days to Collect	
				140.4	
Long Term Liabilities	37,861	Other Income	4,589	0.2% Avg Payment Days	
				84.2	
Total Equity	341,208	Other Expense	0	0.0% Depreciation Rate	
				854.0%	
Total Liab. and Equity	818,550	Net Profit or Loss	2,569	0.1% Return on Equity	
				0.8%	

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<b>345553 AUTUMN CARE OF FAYETTEVILLE</b>				Proprietary - Corporation	
AUTUMN CARE OF FAYETTEVILLE		12/31/2017 275 Days Settled			
FAYETTEVILLE, NC 28314		3/31/2017 90 Days Settled		CR Beds 90    POS Beds 0	
CUMBERLAND		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		89.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				64.3	
Current Assets	732,446	Total Charges	8,202,895	Average Wages	
Fixed Assets	71,349	Contract Allowance	2,268,494	18.45	
Other Assets	141,276	Operating Revenue	5,934,401	27.7% Skilled Nursing	
Total Assets	945,071	Operating Expense	5,499,438	72.3% Ancillary Service	
Current Liabilities	435,561	Operating Margin	434,963	92.7% Current Ratio	
Long Term Liabilities	72,338	Other Income	2,209	7.3% Days to Collect	
Total Equity	437,172	Other Expense	0	0.0% Avg Payment Days	
Total Liab. and Equity	945,071	Net Profit or Loss	437,172	0.0% Depreciation Rate	
				7.4% Return on Equity	
				100.0%	
<b>345165 AUTUMN CARE OF MARION</b>				Proprietary - Corporation	
AUTUMN CARE OF MARION		12/31/2017 365 Days Settled			
MARION, NC 28752				CR Beds 125    POS Beds 0	
MCDOWELL		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		83.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				95.0	
Current Assets	789,416	Total Charges	10,936,112	Average Wages	
Fixed Assets	180,978	Contract Allowance	2,280,085	17.49	
Other Assets	822,081	Operating Revenue	8,656,027	20.8% Skilled Nursing	
Total Assets	1,792,475	Operating Expense	8,179,338	79.2% Ancillary Service	
Current Liabilities	684,982	Operating Margin	476,689	94.5% Current Ratio	
Long Term Liabilities	93,664	Other Income	5,375	5.5% Days to Collect	
Total Equity	1,013,829	Other Expense	0	0.1% Avg Payment Days	
Total Liab. and Equity	1,792,475	Net Profit or Loss	482,064	0.0% Depreciation Rate	
				5.6% Return on Equity	
				47.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345268 AUTUMN CARE OF MARSHVILLE</b>		Proprietary - Corporation	
AUTUMN CARE OF MARSHVILLE		12/31/2017 365 Days Settled	
MARSHVILLE, NC 28103		CR Beds 120 POS Beds 0	
UNION		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	84.3%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	959,768	Total Charges	11,579,191
Fixed Assets	88,493	Contract Allowance	2,951,768
Other Assets	303,966	Operating Revenue	8,627,423
Total Assets	<u>1,352,227</u>	Operating Expense	8,146,808
Current Liabilities	429,225	Operating Margin	480,615
Long Term Liabilities	132,132	Other Income	5,381
Total Equity	<u>790,870</u>	Other Expense	0
Total Liab. and Equity	<u>1,352,227</u>	Net Profit or Loss	<u>485,996</u>
		25.5%	Skilled Nursing 65.5%
		74.5%	Ancillary Service 28.8%
		94.4%	Current Ratio 2.2
		5.6%	Days to Collect 39.1
		0.1%	Avg Payment Days 19.2
		0.0%	Depreciation Rate 1,029.5%
		5.6%	Return on Equity 61.5%

<b>345129 AUTUMN CARE OF MOCKSVILLE</b>		Proprietary - Corporation	
AUTUMN CARE OF MOCKSVILLE		12/31/2017 365 Days Settled	
MOCKSVILLE, NC 27028		CR Beds 108 POS Beds 0	
DAVIE		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	63.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	620,533	Total Charges	7,826,846
Fixed Assets	38,892	Contract Allowance	2,406,760
Other Assets	135,418	Operating Revenue	5,420,086
Total Assets	<u>794,843</u>	Operating Expense	5,674,518
Current Liabilities	406,377	Operating Margin	-254,432
Long Term Liabilities	1,008,073	Other Income	261
Total Equity	<u>-619,607</u>	Other Expense	0
Total Liab. and Equity	<u>794,843</u>	Net Profit or Loss	<u>(254,171)</u>
		30.8%	Skilled Nursing 69.5%
		69.2%	Ancillary Service 30.5%
		104.7%	Current Ratio 1.5
		-4.7%	Days to Collect 40.6
		0.0%	Avg Payment Days 25.9
		0.0%	Depreciation Rate 846.4%
		-4.7%	Return on Equity 41.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345507 AUTUMN CARE OF MYRTLE GROVE</b>				Proprietary - Corporation	
AUTUMN CARE OF MYRTLE GROVE		12/31/2017 365 Days Settled			
WILMINGTON, NC 28412		CR Beds 110    POS Beds 0			
NEW HANOVER		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		90.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				81.4	
Current Assets	778,991	Total Charges	12,313,753	Average Wages	
Fixed Assets	156,303	Contract Allowance	2,954,917	18.95	
Other Assets	606,318	Operating Revenue	9,358,836	24.0%	Skilled Nursing
Total Assets	1,541,612	Operating Expense	8,687,924	76.0%	Ancillary Service
Current Liabilities	489,537	Operating Margin	670,912	92.8%	Current Ratio
Long Term Liabilities	119,855	Other Income	1,224	7.2%	Days to Collect
Total Equity	932,220	Other Expense	0	0.0%	Avg Payment Days
Total Liab. and Equity	1,541,612	Net Profit or Loss	672,136	0.0%	Depreciation Rate
				7.2%	Return on Equity
					72.1%

<b>345514 AUTUMN CARE OF NASH</b>				Proprietary - Corporation	
AUTUMN CARE OF NASH		12/31/2017 365 Days Settled			
NASHVILLE, NC 27856		CR Beds 80    POS Beds 0			
NASH		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		93.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				87.9	
Current Assets	457,358	Total Charges	9,821,433	Average Wages	
Fixed Assets	73,075	Contract Allowance	2,491,141	18.99	
Other Assets	753,528	Operating Revenue	7,330,292	25.4%	Skilled Nursing
Total Assets	1,283,961	Operating Expense	6,880,259	74.6%	Ancillary Service
Current Liabilities	331,966	Operating Margin	450,033	93.9%	Current Ratio
Long Term Liabilities	70,403	Other Income	7,367	6.1%	Days to Collect
Total Equity	881,592	Other Expense	0	0.1%	Avg Payment Days
Total Liab. and Equity	1,283,961	Net Profit or Loss	457,400	0.0%	Depreciation Rate
				6.2%	Return on Equity
					51.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345280 AUTUMN CARE OF RAEFORD</b>		Proprietary - Corporation	
AUTUMN CARE OF RAEFORD		12/31/2017 365 Days Settled	
RAEFORD, NC 28376		CR Beds 140 POS Beds 0	
HOKE		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	78.7%
		Length of Stay	122.6
		Average Wages	17.36
		25.9% Skilled Nursing	64.2%
		74.1% Ancillary Service	33.9%
		93.9% Current Ratio	1.6
		6.1% Days to Collect	31.5
		0.1% Avg Payment Days	22.5
		0.0% Depreciation Rate	448.7%
		6.2% Return on Equity	56.5%
<hr/>			
<b>345269 AUTUMN CARE OF SALISBURY</b>		Proprietary - Corporation	
AUTUMN CARE OF SALISBURY		12/31/2017 365 Days Settled	
SALISBURY, NC 28146		CR Beds 100 POS Beds 0	
ROWAN		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	91.4%
		Length of Stay	104.9
		Average Wages	18.97
		30.5% Skilled Nursing	64.4%
		69.5% Ancillary Service	34.2%
		96.3% Current Ratio	1.6
		3.7% Days to Collect	30.7
		0.0% Avg Payment Days	21.5
		0.0% Depreciation Rate	1,112.6%
		3.7% Return on Equity	59.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345511 AUTUMN CARE OF STATESVILLE</b>		Proprietary - Corporation	
AUTUMN CARE OF STATESVILLE		12/31/2017 365 Days Settled	
STATESVILLE, NC 28625		CR Beds 113    POS Beds 0	
IREDELL		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	85.3%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	922,857	Total Charges	14,396,839
Fixed Assets	36,222	Contract Allowance	4,456,722
Other Assets	1,699,585	Operating Revenue	9,940,117
Total Assets	2,658,664	Operating Expense	8,825,229
Current Liabilities	533,701	Operating Margin	1,114,888
Long Term Liabilities	155,485	Other Income	3,437
Total Equity	1,969,478	Other Expense	0
Total Liab. and Equity	2,658,664	Net Profit or Loss	1,118,325
		31.0%	Skilled Nursing 55.3%
		69.0%	Ancillary Service 40.9%
		88.8%	Current Ratio 1.7
		11.2%	Days to Collect 32.4
		0.0%	Avg Payment Days 21.6
		0.0%	Depreciation Rate 1,825.4%
		11.3%	Return on Equity 56.8%

<b>345110 AUTUMN CARE OF WAYNESVILLE</b>		Proprietary - Corporation	
AUTUMN CARE OF WAYNESVILLE		12/31/2017 365 Days Settled	
WAYNESVILLE, NC 28786		CR Beds 100    POS Beds 0	
HAYWOOD		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	92.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	823,080	Total Charges	11,023,962
Fixed Assets	57,021	Contract Allowance	2,545,060
Other Assets	680,257	Operating Revenue	8,478,902
Total Assets	1,560,358	Operating Expense	8,064,962
Current Liabilities	478,807	Operating Margin	413,940
Long Term Liabilities	100,636	Other Income	16,690
Total Equity	980,915	Other Expense	0
Total Liab. and Equity	1,560,358	Net Profit or Loss	430,630
		23.1%	Skilled Nursing 58.1%
		76.9%	Ancillary Service 36.4%
		95.1%	Current Ratio 1.7
		4.9%	Days to Collect 33.5
		0.2%	Avg Payment Days 21.7
		0.0%	Depreciation Rate 1,333.9%
		5.1%	Return on Equity 43.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345134 AVANTE AT CHARLOTTE</b>				Proprietary - Corporation	
AVANTE AT CHARLOTTE		5/31/2017 365 Days Settled			
CHARLOTTE, NC 28211				CR Beds 100 POS Beds 0	
MECKLENBURG				<b>Key Performance Ind.</b>	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate	61.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	111.9
Current Assets	-6,385,599	Total Charges	6,735,828	Average Wages	18.28
Fixed Assets	449,608	Contract Allowance	1,447,275	21.5% Skilled Nursing	79.2%
Other Assets	0	Operating Revenue	5,288,553	78.5% Ancillary Service	20.8%
Total Assets	<u>-5,935,991</u>	Operating Expense	6,486,293	122.6% Current Ratio	(4.6)
Current Liabilities	1,379,529	Operating Margin	-1,197,740	-22.6% Days to Collect	4.5
Long Term Liabilities	13,547	Other Income	-24,826	-0.5% Avg Payment Days	74.3
Total Equity	<u>-7,329,067</u>	Other Expense	0	0.0% Depreciation Rate	19.8%
Total Liab. and Equity	<u>-5,935,991</u>	Net Profit or Loss	<u>(1,222,566)</u>	-23.1% Return on Equity	16.7%
<b>345130 AVANTE AT CONCORD</b>				Proprietary - Corporation	
AVANTE AT CONCORD		5/31/2017 365 Days Settled			
CONCORD, NC 28025				CR Beds 120 POS Beds 0	
CABARRUS				<b>Key Performance Ind.</b>	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate	75.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	116.5
Current Assets	-3,551,834	Total Charges	9,238,252	Average Wages	19.99
Fixed Assets	330,253	Contract Allowance	1,469,432	15.9% Skilled Nursing	78.2%
Other Assets	13,838	Operating Revenue	7,768,820	84.1% Ancillary Service	21.8%
Total Assets	<u>-3,207,743</u>	Operating Expense	8,114,901	104.5% Current Ratio	(2.1)
Current Liabilities	1,667,966	Operating Margin	-346,081	-4.5% Days to Collect	0.6
Long Term Liabilities	35,917	Other Income	2,153	0.0% Avg Payment Days	71.4
Total Equity	<u>-4,911,626</u>	Other Expense	0	0.0% Depreciation Rate	26.7%
Total Liab. and Equity	<u>-3,207,743</u>	Net Profit or Loss	<u>(343,928)</u>	-4.4% Return on Equity	7.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345227 AVANTE AT REIDSVILLE</b>				Proprietary - Corporation	
AVANTE AT REIDSVILLE		5/31/2017 365 Days Settled			
REIDSVILLE, NC 27320				CR Beds 110    POS Beds 0	
ROCKINGHAM				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	92.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	160.7
Current Assets	-178,186	Total Charges	9,955,597	Average Wages	17.08
Fixed Assets	265,985	Contract Allowance	1,930,023	19.4%	Skilled Nursing 81.8%
Other Assets	12,497	Operating Revenue	8,025,574	80.6%	Ancillary Service 18.2%
Total Assets	100,296	Operating Expense	8,151,484	101.6%	Current Ratio (0.1)
Current Liabilities	1,868,030	Operating Margin	-125,910	-1.6%	Days to Collect (0.4)
Long Term Liabilities	34,524	Other Income	-14,488	-0.2%	Avg Payment Days 78.1
Total Equity	-1,802,258	Other Expense	0	0.0%	Depreciation Rate 38.2%
Total Liab. and Equity	100,296	Net Profit or Loss	(140,398)	-1.7%	Return on Equity 7.8%

<b>345520 AVANTE AT THOMASVILLE</b>				Proprietary - Corporation	
AVANTE AT THOMASVILLE		5/31/2017 365 Days Settled			
THOMASVILLE, NC 27360				CR Beds 120    POS Beds 0	
DAVIDSON				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate	54.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	171.4
Current Assets	-1,203,921	Total Charges	5,450,040	Average Wages	12.93
Fixed Assets	86,644	Contract Allowance	1,086,236	19.9%	Skilled Nursing 89.6%
Other Assets	8,160	Operating Revenue	4,363,804	80.1%	Ancillary Service 10.4%
Total Assets	-1,109,117	Operating Expense	5,127,218	117.5%	Current Ratio (1.1)
Current Liabilities	1,071,134	Operating Margin	-763,414	-17.5%	Days to Collect 47.3
Long Term Liabilities	11,727	Other Income	2,602	0.1%	Avg Payment Days 67.1
Total Equity	-2,191,978	Other Expense	0	0.0%	Depreciation Rate 294.1%
Total Liab. and Equity	-1,109,117	Net Profit or Loss	(760,812)	-17.4%	Return on Equity 34.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345133 AVANTE AT WILKESBORO</b>		Proprietary - Corporation	
AVANTE AT WILKESBORO		5/31/2017 365 Days Settled	
WILKESBORO, NC 28697		CR Beds 120    POS Beds 0	
WILKES		<b>Key Performance Ind.</b>	
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate	79.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-1,070,348	Total Charges	8,050,121
Fixed Assets	265,874	Contract Allowance	789,160
Other Assets	12,215	Operating Revenue	7,260,961
Total Assets	-792,259	Operating Expense	7,512,105
Current Liabilities	2,015,649	Operating Margin	-251,144
Long Term Liabilities	26,432	Other Income	-7,975
Total Equity	-2,834,340	Other Expense	0
Total Liab. and Equity	-792,259	Net Profit or Loss	(259,119)
		9.8%	Skilled Nursing 82.0%
		90.2%	Ancillary Service 18.0%
		103.5%	Current Ratio (0.5)
		-3.5%	Days to Collect (1.2)
		-0.1%	Avg Payment Days 91.7
		0.0%	Depreciation Rate 33.8%
		-3.6%	Return on Equity 9.1%

<b>345063 AVANTE AT WILSON</b>		Proprietary - Corporation	
AVANTE AT WILSON		5/31/2017 365 Days Settled	
WILSON, NC 27893		CR Beds 110    POS Beds 0	
WILSON		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	84.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-683,271	Total Charges	9,588,220
Fixed Assets	368,381	Contract Allowance	1,555,563
Other Assets	0	Operating Revenue	8,032,657
Total Assets	-314,890	Operating Expense	7,915,447
Current Liabilities	1,922,698	Operating Margin	117,210
Long Term Liabilities	28,680	Other Income	1,135
Total Equity	-2,266,268	Other Expense	0
Total Liab. and Equity	-314,890	Net Profit or Loss	118,345
		16.2%	Skilled Nursing 79.5%
		83.8%	Ancillary Service 20.5%
		98.5%	Current Ratio (0.4)
		1.5%	Days to Collect 1.2
		0.0%	Avg Payment Days 86.9
		0.0%	Depreciation Rate 32.6%
		1.5%	Return on Equity -5.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345490 AYDEN COURT NURSING AND REHABILITATION CENTER</b>		Proprietary - Corporation	
AYDEN COURT NURSING AND REHABILITATION CENTER		9/30/2017 365 Days Settled	
AYDEN, NC 28513		CR Beds 82    POS Beds 0	
PITT		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	90.8%
		Length of Stay	114.6
		Average Wages	15.08
		15.0% Skilled Nursing	69.3%
		85.0% Ancillary Service	30.7%
		96.3% Current Ratio	11.2
		3.7% Days to Collect	140.8
		2.8% Avg Payment Days	13.8
		0.0% Depreciation Rate	91.7%
		6.5% Return on Equity	17.9%

  

Balance Sheet		Income Statement	
Current Assets	2,690,313	Total Charges	8,081,394
Fixed Assets	57,209	Contract Allowance	1,211,549
Other Assets	0	Operating Revenue	6,869,845
Total Assets	2,747,522	Operating Expense	6,614,881
Current Liabilities	240,787	Operating Margin	254,964
Long Term Liabilities	0	Other Income	194,713
Total Equity	2,506,735	Other Expense	0
Total Liab. and Equity	2,747,522	Net Profit or Loss	449,677

<b>345557 AZALEA HEALTH &amp; REHAB CENTER</b>		Proprietary - Corporation	
AZALEA HEALTH & REHAB CENTER		12/31/2017 365 Days Settled	
WILMINGTON, NC 28412		CR Beds 80    POS Beds 0	
NEW HANOVER		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	91.1%
		Length of Stay	48.0
		Average Wages	20.74
		23.2% Skilled Nursing	54.9%
		76.8% Ancillary Service	45.1%
		96.2% Current Ratio	2.2
		3.8% Days to Collect	41.3
		0.0% Avg Payment Days	20.0
		0.0% Depreciation Rate	285.8%
		3.8% Return on Equity	33.9%

  

Balance Sheet		Income Statement	
Current Assets	909,121	Total Charges	10,349,874
Fixed Assets	265,015	Contract Allowance	2,404,179
Other Assets	131,895	Operating Revenue	7,945,695
Total Assets	1,306,031	Operating Expense	7,646,633
Current Liabilities	421,024	Operating Margin	299,062
Long Term Liabilities	1	Other Income	654
Total Equity	885,006	Other Expense	0
Total Liab. and Equity	1,306,031	Net Profit or Loss	299,716

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345237 BARBOUR COURT NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
BARBOUR COURT NURSING AND REHABILITATION CENTER		9/30/2017 365 Days Settled			
SMITHFIELD, NC 27577				CR Beds 165    POS Beds 0	
JOHNSTON				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            92.2%	
				Length of Stay              119.7	
				Average Wages              17.60	
				25.5% Skilled Nursing      78.9%	
				74.5% Ancillary Service    21.1%	
				112.1% Current Ratio        (2.6)	
				-12.1% Days to Collect      (41.3)	
				1.5% Avg Payment Days     13.6	
				0.0% Depreciation Rate     90.1%	
				-10.6% Return on Equity     81.6%	
<hr/>					
<b>345465 BAYVIEW NURSING &amp; REHAB CENTER</b>				Proprietary - Corporation	
BAYVIEW NURSING & REHAB CENTER		9/30/2017 365 Days Settled			
NEW BERN, NC 28560				CR Beds 72    POS Beds 0	
CRAVEN				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            92.5%	
				Length of Stay              76.0	
				Average Wages              18.37	
				26.6% Skilled Nursing      68.6%	
				73.4% Ancillary Service    27.3%	
				99.1% Current Ratio        0.8	
				0.9% Days to Collect      47.5	
				1.0% Avg Payment Days     45.8	
				0.0% Depreciation Rate     80.7%	
				1.9% Return on Equity     -283.9%	

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<b>345457 BELAIRE HEALTH CARE CENTER</b>				Proprietary - Partnership	
BELAIRE HEALTH CARE CENTER		9/30/2017 365 Days Settled			
GASTONIA, NC 28052		CR Beds 80    POS Beds 0			
GASTON		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		87.5%	
		Length of Stay		51.8	
		Average Wages		21.54	
		37.7% Skilled Nursing		61.1%	
		62.3% Ancillary Service		38.9%	
		98.4% Current Ratio		2.1	
		1.6% Days to Collect		33.4	
		0.1% Avg Payment Days		10.6	
		0.0% Depreciation Rate		4.4%	
		1.7% Return on Equity		36.4%	
<hr/>					
<b>345543 BERMUDA COMMONS NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
BERMUDA COMMONS NURSING AND REHABILITATION CENTER		9/30/2017 365 Days Settled			
ADVANCE, NC 27006		CR Beds 127    POS Beds 0			
DAVIE		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		65.1%	
		Length of Stay		49.3	
		Average Wages		20.56	
		26.9% Skilled Nursing		72.4%	
		73.1% Ancillary Service		27.6%	
		96.5% Current Ratio		1.6	
		3.5% Days to Collect		53.9	
		0.3% Avg Payment Days		78.9	
		0.0% Depreciation Rate		158.9%	
		3.8% Return on Equity		26.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345416 BERMUDA VILLAGE RETIREMENT CENTER</b>				Proprietary - Corporation	
BERMUDA VILLAGE RETIREMENT CENTER		12/31/2017 365 Days Settled			
BERMUDA RUN, NC 27006		CR Beds 36    POS Beds 0			
DAVIE		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		80.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				40.8	
Current Assets	1,265,828	Total Charges	13,017,528	Average Wages	18.21
Fixed Assets	26,989,824	Contract Allowance	1,005,300	7.7% Skilled Nursing	13.5%
Other Assets	15,000	Operating Revenue	12,012,228	92.3% Ancillary Service	12.4%
Total Assets	28,270,652	Operating Expense	11,320,758	94.2% Current Ratio	1.1
Current Liabilities	1,184,973	Operating Margin	691,470	5.8% Days to Collect	22.0
Long Term Liabilities	24,681,520	Other Income	0	0.0% Avg Payment Days	38.2
Total Equity	2,404,159	Other Expense	0	0.0% Depreciation Rate	8.6%
Total Liab. and Equity	28,270,652	Net Profit or Loss	691,470	5.8% Return on Equity	28.8%
<b>345146 BETHANY WOODS NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
BETHANY WOODS NURSING AND REHABILITATION CENTER		9/30/2017 365 Days Settled			
ALBEMARLE, NC 28002		CR Beds 190    POS Beds 0			
STANLY		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		73.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				157.7	
Current Assets	869,965	Total Charges	14,893,022	Average Wages	14.76
Fixed Assets	127,211	Contract Allowance	4,672,018	31.4% Skilled Nursing	73.8%
Other Assets	0	Operating Revenue	10,221,004	68.6% Ancillary Service	24.5%
Total Assets	997,176	Operating Expense	10,362,882	101.4% Current Ratio	2.1
Current Liabilities	408,250	Operating Margin	-141,878	-1.4% Days to Collect	27.8
Long Term Liabilities	0	Other Income	493,771	4.8% Avg Payment Days	14.9
Total Equity	588,926	Other Expense	0	0.0% Depreciation Rate	74.3%
Total Liab. and Equity	997,176	Net Profit or Loss	351,893	3.4% Return on Equity	59.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345267 BLADEN EAST HEALTH AND REHAB</b>		Proprietary - Corporation	
BLADEN EAST HEALTH AND REHAB	5/31/2017 151 Days Settled		
ELIZABETHTOWN, NC 28337	9/30/2017 122 Days Settled	CR Beds 120	POS Beds 0
BLADEN		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	77.5%
		Length of Stay	184.9
		Average Wages	16.79
		32.5% Skilled Nursing	75.9%
		67.5% Ancillary Service	17.8%
		112.1% Current Ratio	0.6
		-12.1% Days to Collect	37.6
		0.2% Avg Payment Days	34.7
		0.0% Depreciation Rate	12.0%
		-11.9% Return on Equity	100.0%

  

Balance Sheet		Income Statement			
Current Assets	376,630	Total Charges	3,719,897		
Fixed Assets	0	Contract Allowance	1,208,862	32.5%	
Other Assets	-1,594,214	Operating Revenue	2,511,035	67.5%	
Total Assets	-1,217,584	Operating Expense	2,814,611	112.1%	
Current Liabilities	613,592	Operating Margin	-303,576	-12.1%	
Long Term Liabilities	-1,533,527	Other Income	5,927	0.2%	
Total Equity	-297,649	Other Expense	0	0.0%	
Total Liab. and Equity	-1,217,584	Net Profit or Loss	(297,649)	-11.9%	

<b>345267 BLADEN EAST HEALTH AND REHAB</b>		Proprietary - Corporation	
BLADEN EAST HEALTH AND REHAB	5/31/2017 151 Days Settled		
ELIZABETHTOWN, NC 28337	9/30/2017 122 Days Settled	CR Beds 120	POS Beds 0
BLADEN		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	73.7%
		Length of Stay	156.3
		Average Wages	16.79
		9.8% Skilled Nursing	78.1%
		90.2% Ancillary Service	13.7%
		98.9% Current Ratio	1.0
		1.1% Days to Collect	75.1
		0.1% Avg Payment Days	84.0
		0.0% Depreciation Rate	0.0%
		1.2% Return on Equity	100.0%

  

Balance Sheet		Income Statement			
Current Assets	627,798	Total Charges	2,080,905		
Fixed Assets	0	Contract Allowance	204,507	9.8%	
Other Assets	10,676	Operating Revenue	1,876,398	90.2%	
Total Assets	638,474	Operating Expense	1,855,611	98.9%	
Current Liabilities	616,628	Operating Margin	20,787	1.1%	
Long Term Liabilities	0	Other Income	1,059	0.1%	
Total Equity	21,846	Other Expense	0	0.0%	
Total Liab. and Equity	638,474	Net Profit or Loss	21,846	1.2%	

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<b>345223 BLUE RIDGE HEALTH AND REHABILITATION CENTER</b>				Proprietary - Corporation	
BLUE RIDGE HEALTH AND REHABILITATION CENTER		1/17/2017 383 Days Settled			
HENDERSONVILLE, NC 28739		6/30/2017 164 Days Settled		CR Beds 150    POS Beds 0	
HENDERSON		<b>Key Performance Ind.</b>			
Noridian (CA)				Occupancy Rate	73.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	139.2
Current Assets	594,676	Total Charges	9,652,981	Average Wages	18.93
Fixed Assets	425,770	Contract Allowance	3,018,490	31.3% Skilled Nursing	88.2%
Other Assets	60,134	Operating Revenue	6,634,491	68.7% Ancillary Service	11.8%
Total Assets	<u>1,080,580</u>	Operating Expense	6,872,985	103.6% Current Ratio	1.3
Current Liabilities	446,343	Operating Margin	-238,494	-3.6% Days to Collect	45.3
Long Term Liabilities	225,149	Other Income	18,659	0.3% Avg Payment Days	24.9
Total Equity	409,088	Other Expense	0	0.0% Depreciation Rate	28.6%
Total Liab. and Equity	<u>1,080,580</u>	Net Profit or Loss	<u>(219,835)</u>	-3.3% Return on Equity	-53.7%

<b>345223 BLUE RIDGE HEALTH AND REHABILITATION CENTER</b>				Proprietary - Corporation	
BLUE RIDGE HEALTH AND REHABILITATION CENTER		1/17/2017 383 Days Settled			
HENDERSONVILLE, NC 28739		6/30/2017 164 Days Settled		CR Beds 150    POS Beds 0	
HENDERSON		<b>Key Performance Ind.</b>			
Noridian (CA)				Occupancy Rate	46.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	114.3
Current Assets	835,618	Total Charges	13,318,341	Average Wages	18.93
Fixed Assets	73,599	Contract Allowance	9,959,242	74.8% Skilled Nursing	94.9%
Other Assets	92,900	Operating Revenue	3,359,099	25.2% Ancillary Service	5.1%
Total Assets	<u>1,002,117</u>	Operating Expense	3,459,010	103.0% Current Ratio	1.0
Current Liabilities	866,557	Operating Margin	-99,911	-3.0% Days to Collect	126.2
Long Term Liabilities	233,563	Other Income	2,806	0.1% Avg Payment Days	90.9
Total Equity	-98,003	Other Expense	0	0.0% Depreciation Rate	285.2%
Total Liab. and Equity	<u>1,002,117</u>	Net Profit or Loss	<u>(97,105)</u>	-2.9% Return on Equity	99.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345302 BLUE RIDGE ON THE MOUNTAIN</b>				Proprietary - Corporation	
BLUE RIDGE ON THE MOUNTAIN		12/31/2017 365 Days Settled			
SYLVA, NC 28779		CR Beds 106 POS Beds 0			
JACKSON		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	61.3%		
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	115.2
Current Assets	628,275	Total Charges	6,748,243	Average Wages	18.41
Fixed Assets	393,517	Contract Allowance	1,048,181	15.5% Skilled Nursing	71.1%
Other Assets	61,352	Operating Revenue	5,700,062	84.5% Ancillary Service	28.9%
Total Assets	1,083,144	Operating Expense	6,098,618	107.0% Current Ratio	0.5
Current Liabilities	1,291,199	Operating Margin	-398,556	-7.0% Days to Collect	31.8
Long Term Liabilities	654,207	Other Income	11,391	0.2% Avg Payment Days	66.5
Total Equity	-862,262	Other Expense	0	0.0% Depreciation Rate	168.7%
Total Liab. and Equity	1,083,144	Net Profit or Loss	(387,165)	-6.8% Return on Equity	44.9%

<b>345006 BLUMENTHAL NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
BLUMENTHAL NURSING & REHABILITATION CENTER		12/31/2017 365 Days Settled			
GREENSBORO, NC 27455		CR Beds 154 POS Beds 0			
GUILFORD		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	81.7%		
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	75.4
Current Assets	2,759,562	Total Charges	13,993,748	Average Wages	19.03
Fixed Assets	645,818	Contract Allowance	2,547,468	18.2% Skilled Nursing	69.0%
Other Assets	0	Operating Revenue	11,446,280	81.8% Ancillary Service	27.7%
Total Assets	3,405,380	Operating Expense	11,862,602	103.6% Current Ratio	1.8
Current Liabilities	1,520,253	Operating Margin	-416,322	-3.6% Days to Collect	69.6
Long Term Liabilities	-1,378	Other Income	75,489	0.7% Avg Payment Days	39.4
Total Equity	1,886,505	Other Expense	0	0.0% Depreciation Rate	89.1%
Total Liab. and Equity	3,405,380	Net Profit or Loss	(340,833)	-3.0% Return on Equity	-18.1%

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<b>345221 BRIAN CENTER H &amp; REHAB WEAVERV</b>				Proprietary - Corporation	
BRIAN CENTER H & REHAB WEAVERV		3/31/2017 365 Days Settled			
WEAVERVILLE, NC 28787				CR Beds 132    POS Beds 0	
BUNCOMBE				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	89.0%
				Length of Stay	87.5
				Average Wages	22.01
				67.0% Skilled Nursing	81.2%
				33.0% Ancillary Service	10.8%
				99.6% Current Ratio	0.5
				0.4% Days to Collect	33.1
				0.0% Avg Payment Days	27.7
				0.0% Depreciation Rate	6.1%
				0.5% Return on Equity	0.4%

  

Balance Sheet		Income Statement			
Current Assets	1,046,623	Total Charges	33,224,922		
Fixed Assets	23,521,633	Contract Allowance	22,269,034		
Other Assets	56,498	Operating Revenue	10,955,888	33.0%	
<b>Total Assets</b>	<b>24,624,754</b>	Operating Expense	10,906,795	99.6%	
Current Liabilities	2,092,037	Operating Margin	49,093	0.4%	
Long Term Liabilities	9,132,533	Other Income	854	0.0%	
Total Equity	13,400,184	Other Expense	0	0.0%	
<b>Total Liab. and Equity</b>	<b>24,624,754</b>	Net Profit or Loss	49,947	0.5%	

<b>345080 BRIAN CENTER HEALTH &amp; REHAB HICKORY VIEWMONT</b>				Proprietary - Corporation	
BRIAN CENTER HEALTH & REHAB HICKORY VIEWMONT		3/31/2017 365 Days Settled			
HICKORY, NC 28601				CR Beds 104    POS Beds 0	
CATAWBA				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	90.5%
				Length of Stay	93.8
				Average Wages	21.46
				64.6% Skilled Nursing	91.0%
				35.4% Ancillary Service	9.0%
				96.6% Current Ratio	0.5
				3.4% Days to Collect	28.9
				0.9% Avg Payment Days	30.7
				0.0% Depreciation Rate	6.9%
				4.3% Return on Equity	4.8%

  

Balance Sheet		Income Statement			
Current Assets	689,483	Total Charges	22,930,744		
Fixed Assets	10,913,936	Contract Allowance	14,818,857		
Other Assets	36,601	Operating Revenue	8,111,887	35.4%	
<b>Total Assets</b>	<b>11,640,020</b>	Operating Expense	7,838,687	96.6%	
Current Liabilities	1,404,016	Operating Margin	273,200	3.4%	
Long Term Liabilities	2,929,653	Other Income	75,863	0.9%	
Total Equity	7,306,351	Other Expense	0	0.0%	
<b>Total Liab. and Equity</b>	<b>11,640,020</b>	Net Profit or Loss	349,063	4.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345243 BRIAN CENTER HEALTH &amp; REHAB/CH</b>		Proprietary - Corporation	
BRIAN CENTER HEALTH & REHAB/CH		3/31/2017 365 Days Settled	
CHARLOTTE, NC 28212		CR Beds 150 POS Beds 0	
MECKLENBURG		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	78.6%
		Length of Stay	110.0
		Average Wages	20.35
		68.5% Skilled Nursing	89.2%
		31.5% Ancillary Service	6.1%
		100.4% Current Ratio	0.5
		-0.4% Days to Collect	32.0
		0.0% Avg Payment Days	35.1
		0.0% Depreciation Rate	4.2%
		-0.4% Return on Equity	-1.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	772,070	Total Charges	26,456,842
Fixed Assets	10,193,402	Contract Allowance	18,126,878
Other Assets	52,195	Operating Revenue	8,329,964
Total Assets	11,017,667	Operating Expense	8,364,067
Current Liabilities	1,414,311	Operating Margin	-34,103
Long Term Liabilities	7,012,651	Other Income	3,270
Total Equity	2,590,705	Other Expense	0
Total Liab. and Equity	11,017,667	Net Profit or Loss	(30,833)

<b>345241 BRIAN CENTER HEALTH &amp; REHAB/EDEN</b>		Proprietary - Corporation	
BRIAN CENTER HEALTH & REHAB/EDEN		3/31/2017 365 Days Settled	
EDEN, NC 27288		CR Beds 112 POS Beds 0	
ROCKINGHAM		<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)		Occupancy Rate	90.6%
		Length of Stay	92.9
		Average Wages	18.15
		65.7% Skilled Nursing	90.1%
		34.3% Ancillary Service	8.5%
		100.9% Current Ratio	0.4
		-0.9% Days to Collect	26.5
		0.5% Avg Payment Days	31.3
		0.0% Depreciation Rate	6.5%
		-0.4% Return on Equity	-0.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	640,073	Total Charges	25,147,223
Fixed Assets	17,023,288	Contract Allowance	16,521,190
Other Assets	20,557	Operating Revenue	8,626,033
Total Assets	17,683,918	Operating Expense	8,705,043
Current Liabilities	1,740,485	Operating Margin	-79,010
Long Term Liabilities	8,539,490	Other Income	43,468
Total Equity	7,403,943	Other Expense	0
Total Liab. and Equity	17,683,918	Net Profit or Loss	(35,542)

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<b>345262 BRIAN CENTER HEALTH &amp; REHAB/HE</b>		Proprietary - Corporation	
BRIAN CENTER HEALTH & REHAB/HE		3/31/2017 365 Days Settled	
HERTFORD, NC 27944		CR Beds 78    POS Beds 0	
PERQUIMANS		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	79.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	417,913	Total Charges	14,605,326
Fixed Assets	6,205,287	Contract Allowance	9,300,805
Other Assets	20,047	Operating Revenue	5,304,521
Total Assets	6,643,247	Operating Expense	5,309,091
Current Liabilities	944,130	Operating Margin	-4,570
Long Term Liabilities	3,871,457	Other Income	-555
Total Equity	1,827,660	Other Expense	0
Total Liab. and Equity	6,643,247	Net Profit or Loss	(5,125)
		63.7%	Skilled Nursing    89.6%
		36.3%	Ancillary Service    10.4%
		100.1%	Current Ratio    0.4
		-0.1%	Days to Collect    27.6
		0.0%	Avg Payment Days    41.3
		0.0%	Depreciation Rate    4.6%
		-0.1%	Return on Equity    -0.3%

<b>345265 BRIAN CENTER HEALTH &amp; REHAB/YA</b>		Proprietary - Corporation	
BRIAN CENTER HEALTH & REHAB/YA		3/31/2017 365 Days Settled	
YANCEYVILLE, NC 27379		CR Beds 157    POS Beds 0	
CASWELL		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	81.3%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	694,105	Total Charges	28,991,655
Fixed Assets	16,030,450	Contract Allowance	19,825,472
Other Assets	27,484	Operating Revenue	9,166,183
Total Assets	16,752,039	Operating Expense	10,034,319
Current Liabilities	2,299,645	Operating Margin	-868,136
Long Term Liabilities	2,872,140	Other Income	-5,046
Total Equity	11,580,254	Other Expense	0
Total Liab. and Equity	16,752,039	Net Profit or Loss	(873,182)
		68.4%	Skilled Nursing    93.9%
		31.6%	Ancillary Service    6.1%
		109.5%	Current Ratio    0.3
		-9.5%	Days to Collect    25.2
		-0.1%	Avg Payment Days    35.0
		0.0%	Depreciation Rate    7.7%
		-9.5%	Return on Equity    -7.5%

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<b>345128 BRIAN CENTER HEALTH &amp; REHABILITATION/STATESVILLE</b>		Proprietary - Corporation	
BRIAN CENTER HEALTH & REHABILITATION/STATESVILLE		3/31/2017 365 Days Settled	
STATESVILLE, NC 28677		CR Beds 147    POS Beds 0	
IREDELL		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	85.6%
		Length of Stay	119.3
		Average Wages	19.08
		70.8% Skilled Nursing	91.4%
		29.2% Ancillary Service	7.7%
		107.6% Current Ratio	0.4
		-7.6% Days to Collect	26.6
		0.0% Avg Payment Days	27.0
		0.0% Depreciation Rate	7.9%
		-7.6% Return on Equity	-10.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	778,223	Total Charges	34,902,310
Fixed Assets	15,104,276	Contract Allowance	24,722,398
Other Assets	23,892	Operating Revenue	10,179,912
Total Assets	15,906,391	Operating Expense	10,955,395
Current Liabilities	2,064,004	Operating Margin	-775,483
Long Term Liabilities	6,464,227	Other Income	132
Total Equity	7,378,160	Other Expense	0
Total Liab. and Equity	15,906,391	Net Profit or Loss	(775,351)

<b>345362 BRIAN CENTER HEALTH &amp; RETIREMENT/CABARRUS</b>		Proprietary - Corporation	
BRIAN CENTER HEALTH & RETIREMENT/CABARRUS		3/31/2017 365 Days Settled	
CONCORD, NC 28025		CR Beds 90    POS Beds 0	
CABARRUS		<b>Key Performance Ind.</b>	
		Occupancy Rate	84.2%
		Length of Stay	55.6
		Average Wages	23.18
		61.2% Skilled Nursing	85.0%
		38.8% Ancillary Service	15.0%
		104.7% Current Ratio	0.5
		-4.7% Days to Collect	36.6
		0.0% Avg Payment Days	32.2
		0.0% Depreciation Rate	7.8%
		-4.7% Return on Equity	-4.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	879,677	Total Charges	22,001,613
Fixed Assets	12,990,420	Contract Allowance	13,467,722
Other Assets	45,720	Operating Revenue	8,533,891
Total Assets	13,915,817	Operating Expense	8,935,022
Current Liabilities	1,719,193	Operating Margin	-401,131
Long Term Liabilities	3,564,035	Other Income	-32
Total Equity	8,632,589	Other Expense	0
Total Liab. and Equity	13,915,817	Net Profit or Loss	(401,163)

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<b>345345 BRIAN CENTER HEALTH &amp; RETIREMENT/MONROE</b>		Proprietary - Corporation	
BRIAN CENTER HEALTH & RETIREMENT/MONROE		3/31/2017 365 Days Settled	
MONROE, NC 28112		CR Beds 72    POS Beds 0	
UNION		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	86.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	568,100	Total Charges	14,371,075
Fixed Assets	3,514,725	Contract Allowance	9,267,320
Other Assets	19,064	Operating Revenue	5,103,755
Total Assets	4,101,889	Operating Expense	5,158,271
Current Liabilities	733,580	Operating Margin	-54,516
Long Term Liabilities	1,747,178	Other Income	34,692
Total Equity	1,621,131	Other Expense	0
Total Liab. and Equity	4,101,889	Net Profit or Loss	(19,824)
		64.5%	Skilled Nursing 77.5%
		35.5%	Ancillary Service 9.4%
		101.1%	Current Ratio 0.8
		-1.1%	Days to Collect 37.2
		0.7%	Avg Payment Days 31.7
		0.0%	Depreciation Rate 8.4%
		-0.4%	Return on Equity -1.2%

<b>345332 BRIAN CENTER HEALTH AND REHAB</b>		Proprietary - Corporation	
BRIAN CENTER HEALTH AND REHAB		3/31/2017 365 Days Settled	
WILSON, NC 27895		CR Beds 111    POS Beds 0	
WILSON		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	84.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	920,430	Total Charges	25,278,819
Fixed Assets	17,221,329	Contract Allowance	16,102,163
Other Assets	24,307	Operating Revenue	9,176,656
Total Assets	18,166,066	Operating Expense	8,965,044
Current Liabilities	1,812,395	Operating Margin	211,612
Long Term Liabilities	6,235,781	Other Income	30,614
Total Equity	10,117,890	Other Expense	0
Total Liab. and Equity	18,166,066	Net Profit or Loss	242,226
		63.7%	Skilled Nursing 88.2%
		36.3%	Ancillary Service 11.4%
		97.7%	Current Ratio 0.5
		2.3%	Days to Collect 35.8
		0.3%	Avg Payment Days 27.4
		0.0%	Depreciation Rate 7.4%
		2.6%	Return on Equity 2.4%

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<b>345411 BRIAN CENTER HEALTH AND REHAB/WAYNESVILLE</b>		Proprietary - Corporation	
BRIAN CENTER HEALTH AND REHAB/WAYNESVILLE		12/31/2017 365 Days Settled	
WAYNESVILLE, NC 28786		CR Beds 95    POS Beds 0	
HAYWOOD		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	66.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	337,550	Total Charges	18,799,792
Fixed Assets	197,184	Contract Allowance	13,661,748
Other Assets	7,700	Operating Revenue	5,138,044
Total Assets	542,434	Operating Expense	6,190,562
Current Liabilities	396,517	Operating Margin	-1,052,518
Long Term Liabilities	-6,432,183	Other Income	4,349
Total Equity	6,578,100	Other Expense	0
Total Liab. and Equity	542,434	Net Profit or Loss	(1,048,169)
		72.7%	Skilled Nursing 93.2%
		27.3%	Ancillary Service 6.8%
		120.5%	Current Ratio 0.9
		-20.5%	Days to Collect 19.9
		0.1%	Avg Payment Days 25.4
		0.0%	Depreciation Rate 52.7%
		-20.4%	Return on Equity -15.9%

<b>345343 BRIAN CENTER HEALTH AND REHABILITATION/GOLDSBORO</b>		Proprietary - Corporation	
BRIAN CENTER HEALTH AND REHABILITATION/GOLDSBORO		3/31/2017 365 Days Reopened	
GOLDSBORO, NC 27534		CR Beds 130    POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	90.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,045,027	Total Charges	31,627,133
Fixed Assets	17,813,293	Contract Allowance	20,329,953
Other Assets	91,571	Operating Revenue	11,297,180
Total Assets	18,949,891	Operating Expense	11,142,588
Current Liabilities	2,246,791	Operating Margin	154,592
Long Term Liabilities	7,961,782	Other Income	1,858
Total Equity	8,741,318	Other Expense	0
Total Liab. and Equity	18,949,891	Net Profit or Loss	156,450
		64.3%	Skilled Nursing 89.8%
		35.7%	Ancillary Service 10.2%
		98.6%	Current Ratio 0.5
		1.4%	Days to Collect 32.8
		0.0%	Avg Payment Days 38.6
		0.0%	Depreciation Rate 8.0%
		1.4%	Return on Equity 1.8%

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<b>345179 BRIAN CENTER HEALTH AND RETIREMENT</b>				Proprietary - Corporation	
BRIAN CENTER HEALTH AND RETIREMENT		3/31/2017 365 Days Settled			
MOORESVILLE, NC 28115				CR Beds 131    POS Beds 0	
IREDELL				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	65.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	84.1
Current Assets	570,879	Total Charges	21,130,142	Average Wages	20.72
Fixed Assets	11,083,232	Contract Allowance	13,763,507	65.1% Skilled Nursing	82.8%
Other Assets	62,320	Operating Revenue	7,366,635	34.9% Ancillary Service	9.9%
Total Assets	11,716,431	Operating Expense	7,773,614	105.5% Current Ratio	0.4
Current Liabilities	1,471,316	Operating Margin	-406,979	-5.5% Days to Collect	26.9
Long Term Liabilities	9,101,740	Other Income	3,303	0.0% Avg Payment Days	28.5
Total Equity	1,143,375	Other Expense	0	0.0% Depreciation Rate	8.0%
Total Liab. and Equity	11,716,431	Net Profit or Loss	(403,676)	-5.5% Return on Equity	-35.3%

<b>345339 BRIAN CENTER HLTH &amp; REHAB</b>				Proprietary - Corporation	
BRIAN CENTER HLTH & REHAB		3/31/2017 365 Days Settled			
WINDSOR, NC 27983				CR Beds 82    POS Beds 0	
BERTIE				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	83.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	91.2
Current Assets	541,034	Total Charges	15,714,702	Average Wages	18.31
Fixed Assets	5,958,175	Contract Allowance	9,913,407	63.1% Skilled Nursing	87.8%
Other Assets	187,402	Operating Revenue	5,801,295	36.9% Ancillary Service	9.1%
Total Assets	6,686,611	Operating Expense	5,492,467	94.7% Current Ratio	0.7
Current Liabilities	732,688	Operating Margin	308,828	5.3% Days to Collect	32.1
Long Term Liabilities	-295,362	Other Income	219	0.0% Avg Payment Days	44.8
Total Equity	6,249,285	Other Expense	0	0.0% Depreciation Rate	6.2%
Total Liab. and Equity	6,686,611	Net Profit or Loss	309,047	5.3% Return on Equity	4.9%

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<b>345317 BRIAN CENTER HLTH &amp; RETIREMENT</b>		Proprietary - Corporation	
BRIAN CENTER HLTH & RETIREMENT		3/31/2017 365 Days Settled	
CLAYTON, NC 27520		CR Beds 90    POS Beds 0	
JOHNSTON		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	94.3%
		Length of Stay	58.5
		Average Wages	22.69
		60.8% Skilled Nursing	86.3%
		39.2% Ancillary Service	13.7%
		100.8% Current Ratio	0.6
		-0.8% Days to Collect	41.7
		0.0% Avg Payment Days	33.8
		0.0% Depreciation Rate	6.7%
		-0.8% Return on Equity	-1.0%

  

Balance Sheet		Income Statement	
Current Assets	1,121,557	Total Charges	24,438,990
Fixed Assets	16,144,115	Contract Allowance	14,861,048
Other Assets	29,662	Operating Revenue	9,577,942
<b>Total Assets</b>	<b>17,295,334</b>	Operating Expense	9,658,456
Current Liabilities	1,743,716	Operating Margin	-80,514
Long Term Liabilities	8,135,413	Other Income	3,126
Total Equity	7,416,205	Other Expense	0
<b>Total Liab. and Equity</b>	<b>17,295,334</b>	<b>Net Profit or Loss</b>	<b>(77,388)</b>

<b>345011 BRIAN CENTER NURSING CARE/LEXI</b>		Proprietary - Corporation	
BRIAN CENTER NURSING CARE/LEXI		3/31/2017 365 Days Settled	
LEXINGTON, NC 27292		CR Beds 106    POS Beds 0	
DAVIDSON		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	86.9%
		Length of Stay	77.0
		Average Wages	21.95
		65.8% Skilled Nursing	85.3%
		34.2% Ancillary Service	8.5%
		97.2% Current Ratio	0.4
		2.8% Days to Collect	32.0
		0.0% Avg Payment Days	36.2
		0.0% Depreciation Rate	7.0%
		2.8% Return on Equity	9.9%

  

Balance Sheet		Income Statement	
Current Assets	718,022	Total Charges	23,073,847
Fixed Assets	8,846,209	Contract Allowance	15,187,117
Other Assets	11,495	Operating Revenue	7,886,730
<b>Total Assets</b>	<b>9,575,726</b>	Operating Expense	7,664,895
Current Liabilities	1,596,010	Operating Margin	221,835
Long Term Liabilities	5,734,337	Other Income	132
Total Equity	2,245,379	Other Expense	0
<b>Total Liab. and Equity</b>	<b>9,575,726</b>	<b>Net Profit or Loss</b>	<b>221,967</b>

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345304 BRIAN CENTER NURSING CARE/SHAM</b>				Proprietary - Corporation	
BRIAN CENTER NURSING CARE/SHAM		3/31/2017 365 Days Settled			
CHARLOTTE, NC 28205		CR Beds 100    POS Beds 0			
MECKLENBURG		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		77.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				122.2	
Current Assets	477,438	Total Charges	21,511,679	Average Wages	
				20.72	
Fixed Assets	5,799,519	Contract Allowance	15,653,027	72.8% Skilled Nursing	
				94.8%	
Other Assets	20,990	Operating Revenue	5,858,652	27.2% Ancillary Service	
				5.2%	
Total Assets	6,297,947	Operating Expense	5,945,772	101.5% Current Ratio	
				0.5	
Current Liabilities	1,034,867	Operating Margin	-87,120	-1.5% Days to Collect	
				27.3	
Long Term Liabilities	3,842,660	Other Income	-2,529	0.0% Avg Payment Days	
				34.0	
Total Equity	1,420,420	Other Expense	0	0.0% Depreciation Rate	
				7.1%	
Total Liab. and Equity	6,297,947	Net Profit or Loss	(89,649)	-1.5% Return on Equity	
				-6.3%	

<b>345408 BRIAN CENTER SOUTHPOINT</b>				Proprietary - Corporation	
BRIAN CENTER SOUTHPOINT		12/31/2017 365 Days Settled			
DURHAM, NC 27713		CR Beds 140    POS Beds 0			
DURHAM		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		84.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				40.7	
Current Assets	1,946,725	Total Charges	37,661,245	Average Wages	
				26.74	
Fixed Assets	24,211,552	Contract Allowance	21,925,671	58.2% Skilled Nursing	
				83.3%	
Other Assets	282,178	Operating Revenue	15,735,574	41.8% Ancillary Service	
				16.7%	
Total Assets	26,440,455	Operating Expense	16,273,658	103.4% Current Ratio	
				1.2	
Current Liabilities	1,675,579	Operating Margin	-538,084	-3.4% Days to Collect	
				43.5	
Long Term Liabilities	11,859,406	Other Income	5,614	0.0% Avg Payment Days	
				32.4	
Total Equity	12,905,470	Other Expense	0	0.0% Depreciation Rate	
				5.0%	
Total Liab. and Equity	26,440,455	Net Profit or Loss	(532,470)	-3.4% Return on Equity	
				-4.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345169 BRIAN CTR HEALTH &amp; REHAB/GASTO</b>				Proprietary - Corporation	
BRIAN CTR HEALTH & REHAB/GASTO				3/31/2017 365 Days Settled	
GASTONIA, NC 28054				CR Beds 162 POS Beds 0	
GASTON				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	86.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	102.2
Current Assets	809,365	Total Charges	38,737,574	Average Wages	20.91
Fixed Assets	21,063,048	Contract Allowance	26,668,687	68.8% Skilled Nursing	91.8%
Other Assets	66,072	Operating Revenue	12,068,887	31.2% Ancillary Service	7.5%
Total Assets	21,938,485	Operating Expense	11,939,519	98.9% Current Ratio	0.4
Current Liabilities	2,298,041	Operating Margin	129,368	1.1% Days to Collect	23.0
Long Term Liabilities	13,121,816	Other Income	50,003	0.4% Avg Payment Days	30.9
Total Equity	6,518,628	Other Expense	0	0.0% Depreciation Rate	7.3%
Total Liab. and Equity	21,938,485	Net Profit or Loss	179,371	1.5% Return on Equity	2.8%

<b>345312 BRIAN CTR HEALTH &amp; REHAB/HENDERSONVILLE</b>				Proprietary - Corporation	
BRIAN CTR HEALTH & REHAB/HENDERSONVILLE				3/31/2017 365 Days Settled	
HENDERSONVILLE, NC 28791				CR Beds 120 POS Beds 0	
HENDERSON				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	88.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	83.3
Current Assets	899,688	Total Charges	29,917,626	Average Wages	20.96
Fixed Assets	21,618,765	Contract Allowance	19,817,120	66.2% Skilled Nursing	90.3%
Other Assets	34,671	Operating Revenue	10,100,506	33.8% Ancillary Service	9.7%
Total Assets	22,553,124	Operating Expense	11,756,125	116.4% Current Ratio	0.4
Current Liabilities	2,080,274	Operating Margin	-1,655,619	-16.4% Days to Collect	29.4
Long Term Liabilities	15,209,221	Other Income	4,250	0.0% Avg Payment Days	32.7
Total Equity	5,263,629	Other Expense	0	0.0% Depreciation Rate	6.9%
Total Liab. and Equity	22,553,124	Net Profit or Loss	(1,651,369)	-16.3% Return on Equity	-31.4%

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<b>345115 BRIAN CTR HEALTH &amp; REHAB/SALISBURY</b>				Proprietary - Corporation	
BRIAN CTR HEALTH & REHAB/SALISBURY    3/31/2017 365 Days Settled					
SALISBURY, NC 28144				CR Beds 185    POS Beds 0	
ROWAN				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            69.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              95.2	
Current Assets	1,147,801	Total Charges	35,094,087	Average Wages              20.48	
Fixed Assets	6,139,922	Contract Allowance	25,335,062	72.2%	Skilled Nursing            93.9%
Other Assets	21,444	Operating Revenue	9,759,025	27.8%	Ancillary Service         6.1%
Total Assets	<u>7,309,167</u>	Operating Expense	9,239,778	94.7%	Current Ratio              1.0
Current Liabilities	1,157,005	Operating Margin	519,247	5.3%	Days to Collect            39.6
Long Term Liabilities	7,054,727	Other Income	1,418	0.0%	Avg Payment Days        36.8
Total Equity	-902,565	Other Expense	0	0.0%	Depreciation Rate        5.2%
Total Liab. and Equity	<u>7,309,167</u>	Net Profit or Loss	<u>520,665</u>	5.3%	Return on Equity         -57.7%

<b>345270 BRIAN CTR HEALTH &amp; REHAB/SPRUC</b>				Proprietary - Corporation	
BRIAN CTR HEALTH & REHAB/SPRUC    3/31/2017 365 Days Settled					
SPRUCE PINE, NC 28777				CR Beds 127    POS Beds 0	
MITCHELL				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            80.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              78.4	
Current Assets	712,776	Total Charges	27,278,386	Average Wages              19.52	
Fixed Assets	15,525,004	Contract Allowance	18,828,287	69.0%	Skilled Nursing            93.5%
Other Assets	22,207	Operating Revenue	8,450,099	31.0%	Ancillary Service         6.5%
Total Assets	<u>16,259,987</u>	Operating Expense	8,315,096	98.4%	Current Ratio              0.5
Current Liabilities	1,470,973	Operating Margin	135,003	1.6%	Days to Collect            27.1
Long Term Liabilities	4,925,061	Other Income	46,690	0.6%	Avg Payment Days        26.3
Total Equity	9,863,953	Other Expense	0	0.0%	Depreciation Rate        6.3%
Total Liab. and Equity	<u>16,259,987</u>	Net Profit or Loss	<u>181,693</u>	2.2%	Return on Equity         1.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345232 BRIAN CTR HEALTH &amp; REHABI HICK</b>		Proprietary - Corporation	
BRIAN CTR HEALTH & REHABI HICK		3/31/2017 365 Days Settled	
HICKORY, NC 28602		CR Beds 170    POS Beds 0	
CATAWBA		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	77.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	775,450	Total Charges	31,628,624
Fixed Assets	8,419,871	Contract Allowance	21,377,112
Other Assets	11,680	Operating Revenue	10,251,512
Total Assets	9,207,001	Operating Expense	9,985,495
Current Liabilities	1,863,254	Operating Margin	266,017
Long Term Liabilities	929,508	Other Income	98,050
Total Equity	6,414,239	Other Expense	0
Total Liab. and Equity	9,207,001	Net Profit or Loss	364,067
		67.6%	Skilled Nursing    90.0%
		32.4%	Ancillary Service    7.7%
		97.4%	Current Ratio    0.4
		2.6%	Days to Collect    26.4
		1.0%	Avg Payment Days    33.1
		0.0%	Depreciation Rate    9.8%
		3.6%	Return on Equity    5.7%

<b>345149 BRIAN CTR HEALTH &amp; RETIREMENT</b>		Proprietary - Corporation	
BRIAN CTR HEALTH & RETIREMENT		3/31/2017 365 Days Settled	
WINSTON-SALEM, NC 27106		CR Beds 80    POS Beds 0	
FORSYTH		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	69.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	436,947	Total Charges	15,360,366
Fixed Assets	3,056,761	Contract Allowance	11,208,028
Other Assets	25,254	Operating Revenue	4,152,338
Total Assets	3,518,962	Operating Expense	4,700,231
Current Liabilities	970,762	Operating Margin	-547,893
Long Term Liabilities	2,885,814	Other Income	2,069
Total Equity	-337,614	Other Expense	0
Total Liab. and Equity	3,518,962	Net Profit or Loss	(545,824)
		73.0%	Skilled Nursing    47.1%
		27.0%	Ancillary Service    10.3%
		113.2%	Current Ratio    0.5
		-13.2%	Days to Collect    36.8
		0.0%	Avg Payment Days    68.2
		0.0%	Depreciation Rate    10.2%
		-13.1%	Return on Equity    161.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345208 BRIAN CTR HLTH &amp; REHAB BREVARD</b>				Proprietary - Corporation	
BRIAN CTR HLTH & REHAB BREVARD		3/31/2017 365 Days Settled			
BREVARD, NC 28712		CR Beds 147    POS Beds 0			
TRANSYLVANIA		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		69.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				199.7	
Current Assets	536,562	Total Charges	27,734,945	Average Wages	
Fixed Assets	12,919,467	Contract Allowance	19,570,149	70.6%	
Other Assets	41,554	Operating Revenue	8,164,796	29.4%	
Total Assets	<u>13,497,583</u>	Operating Expense	9,350,004	114.5%	
Current Liabilities	1,698,625	Operating Margin	-1,185,208	-14.5%	
Long Term Liabilities	12,018,268	Other Income	295	0.0%	
Total Equity	-219,310	Other Expense	0	0.0%	
Total Liab. and Equity	<u>13,497,583</u>	Net Profit or Loss	<u>(1,184,913)</u>	-14.5%	

<b>345323 BRIAN CTR HLTH &amp; REHABILITATIO</b>				Proprietary - Corporation	
BRIAN CTR HLTH & REHABILITATIO		3/31/2017 365 Days Settled			
WALLACE, NC 28466		CR Beds 80    POS Beds 0			
DUPLIN		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		93.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				66.4	
Current Assets	684,543	Total Charges	17,946,596	Average Wages	
Fixed Assets	12,134,502	Contract Allowance	11,107,161	61.9%	
Other Assets	14,522	Operating Revenue	6,839,435	38.1%	
Total Assets	<u>12,833,567</u>	Operating Expense	7,181,385	105.0%	
Current Liabilities	1,357,740	Operating Margin	-341,950	-5.0%	
Long Term Liabilities	7,388,296	Other Income	2,229	0.0%	
Total Equity	4,087,531	Other Expense	0	0.0%	
Total Liab. and Equity	<u>12,833,567</u>	Net Profit or Loss	<u>(339,721)</u>	-5.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345250 BRIAN CTR HLTH &amp; RET/LINCOLNTON</b>		Proprietary - Corporation	
BRIAN CTR HLTH & RET/LINCOLNTON		3/31/2017 365 Days Settled	
LINCOLNTON, NC 28093		CR Beds 140 POS Beds 0	
LINCOLN		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	84.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	915,239	Total Charges	30,300,238
Fixed Assets	23,245,737	Contract Allowance	19,080,397
Other Assets	20,045	Operating Revenue	11,219,841
Total Assets	24,181,021	Operating Expense	11,196,894
Current Liabilities	2,320,512	Operating Margin	22,947
Long Term Liabilities	7,893,137	Other Income	85,726
Total Equity	13,967,372	Other Expense	0
Total Liab. and Equity	24,181,021	Net Profit or Loss	108,673
		63.0%	Skilled Nursing 88.6%
		37.0%	Ancillary Service 9.3%
		99.8%	Current Ratio 0.4
		0.2%	Days to Collect 25.3
		0.8%	Avg Payment Days 24.5
		0.0%	Depreciation Rate 7.8%
		1.0%	Return on Equity 0.8%

<b>345140 BRIGHTMOOR NURSING CENTER</b>		Proprietary - Corporation	
BRIGHTMOOR NURSING CENTER		9/30/2017 365 Days Settled	
SALISBURY, NC 28145		CR Beds 60 POS Beds 0	
ROWAN		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	68.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	359,694	Total Charges	4,414,670
Fixed Assets	566,410	Contract Allowance	0
Other Assets	59,433	Operating Revenue	4,414,670
Total Assets	985,537	Operating Expense	3,650,494
Current Liabilities	1,476,150	Operating Margin	764,176
Long Term Liabilities	3,445,523	Other Income	4,504
Total Equity	-3,936,136	Other Expense	0
Total Liab. and Equity	985,537	Net Profit or Loss	768,680
		100.0%	Skilled Nursing 94.3%
		82.7%	Ancillary Service 5.6%
		17.3%	Current Ratio 0.2
		0.1%	Days to Collect 17.8
		0.0%	Avg Payment Days 147.6
		17.4%	Depreciation Rate 5.5%
			Return on Equity -19.5%

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<b>345394 BROOK STONE LIVING CENTER</b>				Proprietary - Other	
BROOK STONE LIVING CENTER		9/30/2017 365 Days Settled			
POLLOCKSVILLE, NC 28573		CR Beds 100    POS Beds 0			
JONES		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		70.6%	
		Length of Stay		415.5	
		Average Wages		13.85	
		10.7% Skilled Nursing		79.1%	
		89.3% Ancillary Service		14.7%	
		98.6% Current Ratio		1.2	
		1.4% Days to Collect		15.9	
		-1.3% Avg Payment Days		39.3	
		0.0% Depreciation Rate		157.6%	
		0.1% Return on Equity		2.3%	
<hr/>					
<b>345482 BROOKDALE CARRIAGE CLUB PROVIDENCE</b>				Proprietary - Corporation	
BROOKDALE CARRIAGE CLUB PROVIDENCE		12/31/2017 365 Days Settled			
CHARLOTTE, NC 28226		CR Beds 127    POS Beds 0			
MECKLENBURG		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		88.1%	
		Length of Stay		229.5	
		Average Wages		16.55	
		-337.4% Skilled Nursing		55.3%	
		437.4% Ancillary Service		24.7%	
		90.3% Current Ratio		28.5	
		9.7% Days to Collect		7.7	
		5.8% Avg Payment Days		31.5	
		0.0% Depreciation Rate		6.4%	
		15.5% Return on Equity		6.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345209 BROOKRIDGE RETIREMENT COMMUNITY</b>				Nonprofit - Church	
BROOKRIDGE RETIREMENT COMMUNITY				9/30/2017 365 Days Settled	
WINSTON-SALEM, NC 27106				CR Beds 77    POS Beds 0	
FORSYTH				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            81.3%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	6,012,178	Total Charges	12,083,964		Length of Stay            188.7
Fixed Assets	19,641,543	Contract Allowance	1,342,816	11.1%	Average Wages            14.79
Other Assets	12,806	Operating Revenue	10,741,148	88.9%	Skilled Nursing            47.5%
Total Assets	<u>25,666,527</u>	Operating Expense	11,808,969	109.9%	Ancillary Service        11.1%
Current Liabilities	342,297	Operating Margin	-1,067,821	-9.9%	Current Ratio            17.6
Long Term Liabilities	17,945,352	Other Income	284,347	2.6%	Days to Collect            18.3
Total Equity	<u>7,378,878</u>	Other Expense	0	0.0%	Avg Payment Days        5.1
Total Liab. and Equity	<u>25,666,527</u>	Net Profit or Loss	<u>(788,474)</u>	-7.3%	Depreciation Rate        5.3%
					Return on Equity        -10.7%

<b>345439 BROOKSHIRE NURSING CENTER</b>				Proprietary - Corporation	
BROOKSHIRE NURSING CENTER				9/30/2017 365 Days Settled	
HILLSBOROUGH, NC 27278				CR Beds 100    POS Beds 0	
ORANGE				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            81.6%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	1,102,300	Total Charges	11,255,706		Length of Stay            130.7
Fixed Assets	3,724,712	Contract Allowance	2,750,598	24.4%	Average Wages            21.70
Other Assets	0	Operating Revenue	8,505,108	75.6%	Skilled Nursing            68.2%
Total Assets	<u>4,827,012</u>	Operating Expense	7,973,420	93.7%	Ancillary Service        23.5%
Current Liabilities	793,434	Operating Margin	531,688	6.3%	Current Ratio            1.4
Long Term Liabilities	2,268,181	Other Income	48,364	0.6%	Days to Collect            35.1
Total Equity	<u>1,765,397</u>	Other Expense	0	0.0%	Avg Payment Days        21.4
Total Liab. and Equity	<u>4,827,012</u>	Net Profit or Loss	<u>580,052</u>	6.8%	Depreciation Rate        7.0%
					Return on Equity        32.9%

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<b>345318 BRUNSWICK COVE NURSING CENTER</b>				Proprietary - Other	
BRUNSWICK COVE NURSING CENTER				9/30/2017 365 Days Settled	
WINNABOW, NC 28479				CR Beds 215 POS Beds 0	
BRUNSWICK				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 73.5%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	1,621,886	Total Charges	11,949,233	Average Wages	15.04
Fixed Assets	134,995	Contract Allowance	1,192,126	10.0% Skilled Nursing	79.1%
Other Assets	0	Operating Revenue	10,757,107	90.0% Ancillary Service	15.7%
Total Assets	<u>1,756,881</u>	Operating Expense	10,366,552	96.4% Current Ratio	1.7
Current Liabilities	965,362	Operating Margin	390,555	3.6% Days to Collect	36.4
Long Term Liabilities	33,974	Other Income	1,787	0.0% Avg Payment Days	40.1
Total Equity	757,545	Other Expense	0	0.0% Depreciation Rate	287.1%
Total Liab. and Equity	<u>1,756,881</u>	Net Profit or Loss	<u>392,342</u>	3.6% Return on Equity	51.8%
<b>345547 CAMDEN HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
CAMDEN HEALTH AND REHABILITATION				5/31/2017 243 Days Settled	
GREENSBORO, NC 27407				12/31/2017 214 Days Reopened	
GUILFORD				CR Beds 135 POS Beds 0	
PALMETTO GBA (NC)				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	2,643,170	Total Charges	9,055,119	Average Wages	18.43
Fixed Assets	64,571	Contract Allowance	1,397,935	15.4% Skilled Nursing	72.6%
Other Assets	0	Operating Revenue	7,657,184	84.6% Ancillary Service	27.4%
Total Assets	<u>2,707,741</u>	Operating Expense	7,179,326	93.8% Current Ratio	1.2
Current Liabilities	2,195,868	Operating Margin	477,858	6.2% Days to Collect	140.1
Long Term Liabilities	34,099	Other Income	6,955	0.1% Avg Payment Days	64.5
Total Equity	477,774	Other Expense	0	0.0% Depreciation Rate	1,116.5%
Total Liab. and Equity	<u>2,707,741</u>	Net Profit or Loss	<u>484,813</u>	6.3% Return on Equity	101.5%

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<b>345547 CAMDEN HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
CAMDEN HEALTH AND REHABILITATION      5/31/2017 243 Days Settled					
GREENSBORO, NC 27407		12/31/2017 214 Days Reopened		CR Beds 135    POS Beds 0	
GUILFORD				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate            97.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              39.4	
Current Assets	1,033,272	Total Charges	10,833,937	Average Wages            18.43	
Fixed Assets	0	Contract Allowance	2,252,819	20.8%	Skilled Nursing            68.8%
Other Assets	0	Operating Revenue	8,581,118	79.2%	Ancillary Service        31.2%
Total Assets	1,033,272	Operating Expense	8,564,116	99.8%	Current Ratio            (10.1)
Current Liabilities	-102,402	Operating Margin	17,002	0.2%	Days to Collect          26.7
Long Term Liabilities	0	Other Income	-33,047	-0.4%	Avg Payment Days        8.8
Total Equity	1,135,674	Other Expense	0	0.0%	Depreciation Rate        0.0%
Total Liab. and Equity	1,033,272	Net Profit or Loss	(16,045)	-0.2%	Return on Equity        -1.4%

<b>345202 CAPITAL NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
CAPITAL NURSING AND REHABILITATION CENTER      9/30/2017 365 Days Settled					
RALEIGH, NC 27610				CR Beds 125    POS Beds 0	
WAKE				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate            75.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              68.7	
Current Assets	2,449,726	Total Charges	11,019,719	Average Wages            20.85	
Fixed Assets	120,687	Contract Allowance	2,606,067	23.6%	Skilled Nursing            76.5%
Other Assets	0	Operating Revenue	8,413,652	76.4%	Ancillary Service        23.5%
Total Assets	2,570,413	Operating Expense	7,622,631	90.6%	Current Ratio            1.3
Current Liabilities	1,822,708	Operating Margin	791,021	9.4%	Days to Collect          44.6
Long Term Liabilities	0	Other Income	30,747	0.4%	Avg Payment Days        79.0
Total Equity	747,705	Other Expense	0	0.0%	Depreciation Rate        97.2%
Total Liab. and Equity	2,570,413	Net Profit or Loss	821,768	9.8%	Return on Equity        109.9%

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<b>345385 CARDINAL HEALTHCARE AND REHAB</b>		Proprietary - Other	
CARDINAL HEALTHCARE AND REHAB		12/31/2017 365 Days Settled	
LINCOLN, NC 28092		CR Beds 83    POS Beds 0	
LINCORN		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	69.7%
		Length of Stay	146.6
		Average Wages	17.36
		18.9%	Skilled Nursing    76.8%
		81.1%	Ancillary Service    23.2%
		97.8%	Current Ratio    1.1
		2.2%	Days to Collect    1,366.2
		0.0%	Avg Payment Days    9.2
		0.0%	Depreciation Rate    35.3%
		2.2%	Return on Equity    3.8%
<hr/>			
<b>345199 CAROL WOODS</b>		Nonprofit - Other	
CAROL WOODS		12/31/2017 365 Days Settled	
CHAPEL HILL, NC 27514		CR Beds 119    POS Beds 0	
ORANGE		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	76.2%
		Length of Stay	138.5
		Average Wages	21.94
		21.0%	Skilled Nursing    6.6%
		79.0%	Ancillary Service    2.7%
		114.9%	Current Ratio    0.9
		-14.9%	Days to Collect    22.9
		49.1%	Avg Payment Days    30.1
		0.0%	Depreciation Rate    5.7%
		34.5%	Return on Equity    30.9%

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<b>345571 CAROLINA BAY HEALTHCARE CTR OF WILMINGTON LLC</b>				Proprietary - Corporation	
CAROLINA BAY HEALTHCARE CTR OF WILMINGTON LLC		9/30/2017 365 Days Settled			
WILMINGTON, NC 28403				CR Beds 100    POS Beds 0	
NEW HANOVER				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate            73.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            117.1	
Current Assets	3,047,467	Total Charges	8,221,747	Average Wages            21.31	
Fixed Assets	206,223	Contract Allowance	1,556,741	18.9% Skilled Nursing        32.8%	
Other Assets	0	Operating Revenue	6,665,006	81.1% Ancillary Service      20.5%	
Total Assets	<u>3,253,690</u>	Operating Expense	7,325,407	109.9% Current Ratio        0.7	
Current Liabilities	4,626,214	Operating Margin	-660,401	-9.9% Days to Collect        86.9	
Long Term Liabilities	0	Other Income	500,565	7.5% Avg Payment Days      219.7	
Total Equity	<u>-1,372,524</u>	Other Expense	0	0.0% Depreciation Rate    607.4%	
Total Liab. and Equity	<u>3,253,690</u>	Net Profit or Loss	<u>(159,836)</u>	-2.4% Return on Equity        11.6%	

<b>345255 CAROLINA CARE HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
CAROLINA CARE HEALTH AND REHABILITATION		12/31/2017 365 Days Settled			
CHERRYVILLE, NC 28021				CR Beds 119    POS Beds 0	
GASTON				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate            84.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            159.7	
Current Assets	1,439,046	Total Charges	11,910,418	Average Wages            17.61	
Fixed Assets	1,086,745	Contract Allowance	2,524,957	21.2% Skilled Nursing        76.6%	
Other Assets	0	Operating Revenue	9,385,461	78.8% Ancillary Service      20.8%	
Total Assets	<u>2,525,791</u>	Operating Expense	8,971,802	95.6% Current Ratio        0.7	
Current Liabilities	1,964,039	Operating Margin	413,659	4.4% Days to Collect        44.3	
Long Term Liabilities	13,796	Other Income	155,661	1.7% Avg Payment Days      10.2	
Total Equity	<u>547,956</u>	Other Expense	0	0.0% Depreciation Rate    86.3%	
Total Liab. and Equity	<u>2,525,791</u>	Net Profit or Loss	<u>569,320</u>	6.1% Return on Equity        103.9%	

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<b>345526 CAROLINA REHAB CENTER OF BURKE</b>		Proprietary - Partnership	
CAROLINA REHAB CENTER OF BURKE		9/30/2017 365 Days Settled	
CONNELLY SPG, NC 28612		CR Beds 90    POS Beds 0	
BURKE		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	90.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,849,807	Total Charges	15,293,128
Fixed Assets	2,719,276	Contract Allowance	5,759,923
Other Assets	482,114	Operating Revenue	9,533,205
Total Assets	5,051,197	Operating Expense	9,305,073
Current Liabilities	891,018	Operating Margin	228,132
Long Term Liabilities	2,205,117	Other Income	5,036
Total Equity	1,955,062	Other Expense	0
Total Liab. and Equity	5,051,197	Net Profit or Loss	229,640
		37.7%	Skilled Nursing 58.1%
		62.3%	Ancillary Service 41.9%
		97.6%	Current Ratio 2.1
		2.4%	Days to Collect 47.7
		0.1%	Avg Payment Days 10.1
		0.0%	Depreciation Rate 4.4%
		2.4%	Return on Equity 11.7%

<b>345505 CAROLINA REHAB CENTER OF CUMBERLAND</b>		Proprietary - Partnership	
CAROLINA REHAB CENTER OF CUMBERLAND		9/30/2017 365 Days Settled	
FAYETTEVILLE, NC 28306		CR Beds 136    POS Beds 0	
CUMBERLAND		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	92.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,878,606	Total Charges	21,331,424
Fixed Assets	3,123,291	Contract Allowance	8,138,057
Other Assets	1,208,312	Operating Revenue	13,193,367
Total Assets	7,210,209	Operating Expense	11,977,072
Current Liabilities	1,535,608	Operating Margin	1,216,295
Long Term Liabilities	2,460,208	Other Income	143,156
Total Equity	3,214,393	Other Expense	0
Total Liab. and Equity	7,210,209	Net Profit or Loss	1,359,451
		38.2%	Skilled Nursing 58.7%
		61.8%	Ancillary Service 41.3%
		90.8%	Current Ratio 1.9
		9.2%	Days to Collect 42.8
		1.1%	Avg Payment Days 13.1
		0.0%	Depreciation Rate 4.5%
		10.3%	Return on Equity 42.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345072 CAROLINA RIVERS NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
CAROLINA RIVERS NURSING AND REHABILITATION CENTER		9/30/2017 365 Days Settled			
JACKSONVILLE, NC 28540				CR Beds 120    POS Beds 0	
ONslow				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	61.4%
				Length of Stay	120.7
				Average Wages	16.11
				26.7% Skilled Nursing	73.4%
				73.3% Ancillary Service	26.6%
				108.0% Current Ratio	(3.7)
				-8.0% Days to Collect	(56.0)
				2.7% Avg Payment Days	14.2
				0.0% Depreciation Rate	82.1%
				-5.3% Return on Equity	30.5%
<hr/>					
<b>345123 CAROLINA VILLAGE INC</b>				Nonprofit - Other	
CAROLINA VILLAGE INC		3/31/2017 365 Days Settled			
HENDERSONVILLE, NC 28792				CR Beds 58    POS Beds 0	
HENDERSON				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	89.7%
				Length of Stay	61.6
				Average Wages	19.72
				11.8% Skilled Nursing	11.8%
				88.2% Ancillary Service	19.1%
				109.6% Current Ratio	1.2
				-9.6% Days to Collect	29.0
				11.1% Avg Payment Days	32.7
				0.0% Depreciation Rate	2.2%
				1.5% Return on Equity	-6.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345103 CARRINGTON PLACE</b>				Proprietary - Corporation	
CARRINGTON PLACE		9/30/2017 365 Days Settled			
MATTHEWS, NC 28105		CR Beds 176    POS Beds 0			
MECKLENBURG		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		84.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				133.5	
Current Assets	2,139,305	Total Charges	12,510,035	Average Wages	
Fixed Assets	2,767,335	Contract Allowance	0	18.66	
Other Assets	3,305,329	Operating Revenue	12,510,035	0.0%	
Total Assets	8,211,969	Operating Expense	12,967,648	100.0%	
Current Liabilities	1,183,935	Operating Margin	-457,613	103.7%	
Long Term Liabilities	5,559,921	Other Income	7,350	-3.7%	
Total Equity	1,468,113	Other Expense	0	0.1%	
Total Liab. and Equity	8,211,969	Net Profit or Loss	(450,263)	0.0%	
				Depreciation Rate	
				4.6%	
				Return on Equity	
				-30.7%	
<b>345434 CARVER LIVING CENTER</b>				Proprietary - Partnership	
CARVER LIVING CENTER		12/31/2017 365 Days Settled			
DURHAM, NC 27704		CR Beds 232    POS Beds 0			
DURHAM		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		70.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				121.9	
Current Assets	915,044	Total Charges	14,669,938	Average Wages	
Fixed Assets	334,741	Contract Allowance	1,379,898	20.27	
Other Assets	0	Operating Revenue	13,290,040	9.4%	
Total Assets	1,249,785	Operating Expense	14,078,189	90.6%	
Current Liabilities	2,173,067	Operating Margin	-788,149	105.9%	
Long Term Liabilities	160,803	Other Income	251,427	-5.9%	
Total Equity	-1,084,085	Other Expense	0	1.9%	
Total Liab. and Equity	1,249,785	Net Profit or Loss	(536,722)	0.0%	
				Depreciation Rate	
				297.1%	
				Return on Equity	
				49.5%	

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<b>345403 CARY HEALTH AND REHABILITATION</b>				Proprietary - Other	
CARY HEALTH AND REHABILITATION				12/31/2017 365 Days Settled	
CARY, NC 27518				CR Beds 150 POS Beds 0	
WAKE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	70.0%
<b>Balance Sheet</b>				<b>Income Statement</b>	
				Length of Stay	82.6
Current Assets	33,435,677	Total Charges	12,335,506	Average Wages	20.52
Fixed Assets	1,191,628	Contract Allowance	3,104,987	25.2%	Skilled Nursing 81.1%
Other Assets	0	Operating Revenue	9,230,519	74.8%	Ancillary Service 18.9%
Total Assets	<u>34,627,305</u>	Operating Expense	9,333,940	101.1%	Current Ratio 0.9
Current Liabilities	39,328,100	Operating Margin	-103,421	-1.1%	Days to Collect 1,231.1
Long Term Liabilities	245,717	Other Income	2,586	0.0%	Avg Payment Days 7.8
Total Equity	-4,946,512	Other Expense	0	0.0%	Depreciation Rate 61.5%
Total Liab. and Equity	<u>34,627,305</u>	Net Profit or Loss	<u>(100,835)</u>	-1.1%	Return on Equity 2.0%

<b>345410 CENTRAL CONTINUING CARE</b>				Proprietary - Partnership	
CENTRAL CONTINUING CARE				9/30/2017 365 Days Settled	
MOUNT AIRY, NC 27030				CR Beds 120 POS Beds 0	
SURRY				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	86.5%
<b>Balance Sheet</b>				<b>Income Statement</b>	
				Length of Stay	202.6
Current Assets	1,081,440	Total Charges	8,926,191	Average Wages	15.43
Fixed Assets	436,398	Contract Allowance	1,122,925	12.6%	Skilled Nursing 78.6%
Other Assets	0	Operating Revenue	7,803,266	87.4%	Ancillary Service 21.4%
Total Assets	<u>1,517,838</u>	Operating Expense	7,820,570	100.2%	Current Ratio 2.7
Current Liabilities	397,385	Operating Margin	-17,304	-0.2%	Days to Collect 38.5
Long Term Liabilities	0	Other Income	41,064	0.5%	Avg Payment Days 16.3
Total Equity	1,120,453	Other Expense	0	0.0%	Depreciation Rate 89.0%
Total Liab. and Equity	<u>1,517,838</u>	Net Profit or Loss	<u>23,760</u>	0.3%	Return on Equity 2.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345405 CHARLOTTE HEALTH &amp; REHABILITATION CENTER</b>				Proprietary - Partnership	
CHARLOTTE HEALTH & REHABILITATION CENTER      9/30/2017 365 Days Settled					
CHARLOTTE, NC 28214				CR Beds 90    POS Beds 0	
MECKLENBURG				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate      89.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      60.6	
Current Assets	1,567,417	Total Charges	12,359,236	Average Wages      20.44	
Fixed Assets	2,857,147	Contract Allowance	4,321,144	35.0%	Skilled Nursing      64.2%
Other Assets	715,342	Operating Revenue	8,038,092	65.0%	Ancillary Service    35.8%
Total Assets	<u>5,139,906</u>	Operating Expense	8,653,581	107.7%	Current Ratio      0.5
Current Liabilities	3,356,614	Operating Margin	-615,489	-7.7%	Days to Collect      42.2
Long Term Liabilities	1,079,689	Other Income	13,511	0.2%	Avg Payment Days    63.5
Total Equity	703,603	Other Expense	0	0.0%	Depreciation Rate    4.0%
Total Liab. and Equity	<u>5,139,906</u>	Net Profit or Loss	<u>(606,015)</u>	-7.5%	Return on Equity      -86.1%
<b>345095 CHATHAM NURSING &amp; REHABILITATION</b>				Proprietary - Corporation	
CHATHAM NURSING & REHABILITATION      9/30/2017 365 Days Settled					
ELKIN, NC 28621				CR Beds 127    POS Beds 0	
SURRY				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate      88.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      152.8	
Current Assets	1,097,245	Total Charges	11,773,817	Average Wages      17.68	
Fixed Assets	106,126	Contract Allowance	2,023,783	17.2%	Skilled Nursing      66.8%
Other Assets	0	Operating Revenue	9,750,034	82.8%	Ancillary Service    24.5%
Total Assets	<u>1,203,371</u>	Operating Expense	9,365,726	96.1%	Current Ratio      1.0
Current Liabilities	1,130,422	Operating Margin	384,308	3.9%	Days to Collect      27.9
Long Term Liabilities	0	Other Income	64,334	0.7%	Avg Payment Days    28.6
Total Equity	72,949	Other Expense	0	0.0%	Depreciation Rate    502.0%
Total Liab. and Equity	<u>1,203,371</u>	Net Profit or Loss	<u>448,642</u>	4.6%	Return on Equity      615.0%

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<b>345487 CHERRY POINT BAY NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
CHERRY POINT BAY NURSING AND REHABILITATION CENTER		9/30/2017 365 Days Settled			
HAVELOCK, NC 28532				CR Beds 70    POS Beds 0	
CRAVEN				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	74.2%
				Length of Stay	124.7
				Average Wages	18.15
				14.4% Skilled Nursing	75.9%
				85.6% Ancillary Service	24.1%
				107.4% Current Ratio	(7.9)
				-7.4% Days to Collect	(127.6)
				3.6% Avg Payment Days	15.2
				0.0% Depreciation Rate	86.9%
				-3.8% Return on Equity	10.4%
<hr/>					
<b>345164 CHOWAN RIVER NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
CHOWAN RIVER NURSING AND REHABILITATION CENTER		9/30/2017 365 Days Settled			
EDENTON, NC 27932				CR Beds 130    POS Beds 0	
CHOWAN				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	67.0%
				Length of Stay	165.6
				Average Wages	15.84
				18.5% Skilled Nursing	77.8%
				81.5% Ancillary Service	22.2%
				99.7% Current Ratio	10.4
				0.3% Days to Collect	156.4
				2.2% Avg Payment Days	16.4
				0.0% Depreciation Rate	66.4%
				2.5% Return on Equity	6.2%

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<b>345433 CLAY COUNTY CARE CENTER</b>				Proprietary - Other	
CLAY COUNTY CARE CENTER		12/31/2017 365 Days Settled			
HAYESVILLE, NC 28904		CR Beds 100    POS Beds 0			
CLAY		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		77.3%	
		Length of Stay		139.7	
		Average Wages		17.71	
		12.0% Skilled Nursing		77.8%	
		88.0% Ancillary Service		22.2%	
		96.4% Current Ratio		0.9	
		3.6% Days to Collect		1,234.2	
		0.0% Avg Payment Days		7.1	
		0.0% Depreciation Rate		33.4%	
		3.6% Return on Equity		-8.8%	
<hr/>					
<b>345562 CLEAR CREEK NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
CLEAR CREEK NURSING & REHABILITATION CENTER		9/30/2017 365 Days Settled			
MINT HILL, NC 28227		CR Beds 120    POS Beds 0			
MECKLENBURG		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		64.0%	
		Length of Stay		94.6	
		Average Wages		16.63	
		18.0% Skilled Nursing		67.7%	
		82.0% Ancillary Service		32.3%	
		102.4% Current Ratio		0.7	
		-2.4% Days to Collect		4.3	
		0.4% Avg Payment Days		9.2	
		0.0% Depreciation Rate		76.1%	
		-2.0% Return on Equity		-21.4%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345282 CLEVELAND PINES</b>				Nonprofit - Church	
CLEVELAND PINES		12/31/2017 365 Days Settled			
SHELBY, NC 28150		CR Beds 120 POS Beds 0			
CLEVELAND		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		87.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 104.7	
Current Assets	1,219,077	Total Charges	10,721,102	Average Wages	17.73
Fixed Assets	3,787,134	Contract Allowance	1,630,026	15.2% Skilled Nursing	67.9%
Other Assets	0	Operating Revenue	9,091,076	84.8% Ancillary Service	32.1%
Total Assets	5,006,211	Operating Expense	11,268,279	123.9% Current Ratio	0.1
Current Liabilities	9,972,056	Operating Margin	-2,177,203	-23.9% Days to Collect	30.7
Long Term Liabilities	0	Other Income	24,367	0.3% Avg Payment Days	8.1
Total Equity	-4,965,845	Other Expense	0	0.0% Depreciation Rate	3.8%
Total Liab. and Equity	5,006,211	Net Profit or Loss	(2,152,836)	-23.7% Return on Equity	43.4%
<b>345446 COLLEGE PINES HEALTH AND REHAB CENTER</b>				Nonprofit - Other	
COLLEGE PINES HEALTH AND REHAB CENTER		12/31/2017 365 Days Settled			
CONNELLY SPG, NC 28612		CR Beds 104 POS Beds 0			
BURKE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		89.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 127.4	
Current Assets	-1,726,504	Total Charges	10,710,015	Average Wages	21.21
Fixed Assets	1,482,035	Contract Allowance	2,247,775	21.0% Skilled Nursing	75.2%
Other Assets	0	Operating Revenue	8,462,240	79.0% Ancillary Service	22.3%
Total Assets	-244,469	Operating Expense	8,353,182	98.7% Current Ratio	(0.5)
Current Liabilities	3,354,970	Operating Margin	109,058	1.3% Days to Collect	31.2
Long Term Liabilities	0	Other Income	-89,500	-1.1% Avg Payment Days	26.7
Total Equity	-3,599,439	Other Expense	0	0.0% Depreciation Rate	4.1%
Total Liab. and Equity	-244,469	Net Profit or Loss	19,558	0.2% Return on Equity	-0.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345010 COMPLETE CARE AT ASHEVILLE</b>		Proprietary - Corporation	
COMPLETE CARE AT ASHEVILLE	12/31/2017 210 Days Settled		
ASHEVILLE, NC 28804	6/4/2017 155 Days Settled	CR Beds 77	POS Beds 0
BUNCOMBE		<b>Key Performance Ind.</b>	
Noridian (CA)		Occupancy Rate	68.8%
		Length of Stay	76.1
		Average Wages	15.32
		Skilled Nursing	89.3%
		Ancillary Service	10.7%
		Current Ratio	1.6
		Days to Collect	77.9
		Avg Payment Days	18.1
		Depreciation Rate	0.0%
		Return on Equity	-
			1,219.8%

<b>345010 COMPLETE CARE AT ASHEVILLE</b>		Proprietary - Corporation	
COMPLETE CARE AT ASHEVILLE	12/31/2017 210 Days Settled		
ASHEVILLE, NC 28804	6/4/2017 155 Days Settled	CR Beds 77	POS Beds 0
BUNCOMBE		<b>Key Performance Ind.</b>	
Noridian (CA)		Occupancy Rate	80.8%
		Length of Stay	141.9
		Average Wages	15.32
		Skilled Nursing	88.2%
		Ancillary Service	11.8%
		Current Ratio	0.7
		Days to Collect	71.4
		Avg Payment Days	85.0
		Depreciation Rate	102.9%
		Return on Equity	203.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345201 COMPLETE CARE AT CHARLOTTE</b>		Proprietary - Corporation	
COMPLETE CARE AT CHARLOTTE		12/31/2017 210 Days Settled	
CHARLOTTE, NC 28204		6/4/2017 155 Days Settled	
MECKLENBURG		CR Beds 120 POS Beds 0	
Noridian (CA)		<b>Key Performance Ind.</b>	
		Occupancy Rate	62.6%
		Length of Stay	83.5
		Average Wages	19.45
		Skilled Nursing	88.0%
		Ancillary Service	12.0%
		Current Ratio	2.3
		Days to Collect	132.3
		Avg Payment Days	18.5
		Depreciation Rate	0.0%
		Return on Equity	-379.3%

  

Balance Sheet		Income Statement			
Current Assets	847,951	Total Charges	3,703,509		
Fixed Assets	0	Contract Allowance	1,371,049	37.0%	
Other Assets	0	Operating Revenue	2,332,460	63.0%	
Total Assets	847,951	Operating Expense	4,144,329	177.7%	
Current Liabilities	375,353	Operating Margin	-1,811,869	-77.7%	
Long Term Liabilities	0	Other Income	19,293	0.8%	
Total Equity	472,598	Other Expense	0	0.0%	
Total Liab. and Equity	847,951	Net Profit or Loss	(1,792,576)	-76.9%	

<b>345201 COMPLETE CARE AT CHARLOTTE</b>		Proprietary - Corporation	
COMPLETE CARE AT CHARLOTTE		12/31/2017 210 Days Settled	
CHARLOTTE, NC 28204		6/4/2017 155 Days Settled	
MECKLENBURG		CR Beds 120 POS Beds 0	
Noridian (CA)		<b>Key Performance Ind.</b>	
		Occupancy Rate	73.2%
		Length of Stay	129.8
		Average Wages	19.45
		Skilled Nursing	85.0%
		Ancillary Service	15.0%
		Current Ratio	1.0
		Days to Collect	85.3
		Avg Payment Days	90.5
		Depreciation Rate	140.5%
		Return on Equity	-363.3%

  

Balance Sheet		Income Statement			
Current Assets	1,133,336	Total Charges	4,042,852		
Fixed Assets	84,110	Contract Allowance	348,231	8.6%	
Other Assets	33,988	Operating Revenue	3,694,621	91.4%	
Total Assets	1,251,434	Operating Expense	4,003,548	108.4%	
Current Liabilities	1,166,600	Operating Margin	-308,927	-8.4%	
Long Term Liabilities	0	Other Income	702	0.0%	
Total Equity	84,834	Other Expense	0	0.0%	
Total Liab. and Equity	1,251,434	Net Profit or Loss	(308,225)	-8.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345008 COMPLETE CARE DARTMOUTH</b>		Proprietary - Corporation	
COMPLETE CARE DARTMOUTH		12/31/2017 210 Days Settled	
CHARLOTTE, NC 28207		6/4/2017 155 Days Settled	
MECKLENBURG		CR Beds 133 POS Beds 0	
Noridian (CA)		<b>Key Performance Ind.</b>	
		Occupancy Rate	47.1%
		Length of Stay	80.4
		Average Wages	16.10
		Skilled Nursing	89.0%
		Ancillary Service	11.0%
		Current Ratio	0.2
		Days to Collect	22.4
		Avg Payment Days	35.0
		Depreciation Rate	0.0%
		Return on Equity	630.1%

  

Balance Sheet		Income Statement			
Current Assets	128,034	Total Charges	3,089,160		
Fixed Assets	0	Contract Allowance	1,202,110	38.9%	
Other Assets	0	Operating Revenue	1,887,050	61.1%	
Total Assets	128,034	Operating Expense	4,514,322	239.2%	
Current Liabilities	544,450	Operating Margin	-2,627,272	-139.2%	
Long Term Liabilities	0	Other Income	3,319	0.2%	
Total Equity	-416,416	Other Expense	0	0.0%	
Total Liab. and Equity	128,034	Net Profit or Loss	(2,623,953)	-139.1%	

<b>345008 COMPLETE CARE DARTMOUTH</b>		Proprietary - Corporation	
COMPLETE CARE DARTMOUTH		12/31/2017 210 Days Settled	
CHARLOTTE, NC 28207		6/4/2017 155 Days Settled	
MECKLENBURG		CR Beds 133 POS Beds 0	
Noridian (CA)		<b>Key Performance Ind.</b>	
		Occupancy Rate	57.2%
		Length of Stay	164.8
		Average Wages	16.10
		Skilled Nursing	84.7%
		Ancillary Service	15.3%
		Current Ratio	1.6
		Days to Collect	93.6
		Avg Payment Days	91.9
		Depreciation Rate	175.3%
		Return on Equity	215.1%

  

Balance Sheet		Income Statement			
Current Assets	1,353,552	Total Charges	3,415,182		
Fixed Assets	74,662	Contract Allowance	310,336	9.1%	
Other Assets	59,433	Operating Revenue	3,104,846	90.9%	
Total Assets	1,487,647	Operating Expense	3,927,805	126.5%	
Current Liabilities	845,505	Operating Margin	-822,959	-26.5%	
Long Term Liabilities	1,024,611	Other Income	300	0.0%	
Total Equity	-382,469	Other Expense	0	0.0%	
Total Liab. and Equity	1,487,647	Net Profit or Loss	(822,659)	-26.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345344 CONCORDIA NURSING &amp; REHABILITATION-HENDERSON</b>				Proprietary - Corporation	
CONCORDIA NURSING & REHABILITATION-HENDERSON		6/30/2017 365 Days Settled			
HENDERSON, NC 27536		12/31/2017 122 Days Settled		CR Beds 78    POS Beds 0	
VANCE		8/31/2017 62 Days Settled		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	93.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	99.3
Current Assets	704,470	Total Charges	8,712,214	Average Wages	24.65
Fixed Assets	523,876	Contract Allowance	1,500,080	17.2% Skilled Nursing	72.0%
Other Assets	0	Operating Revenue	7,212,134	82.8% Ancillary Service	28.0%
Total Assets	<u>1,228,346</u>	Operating Expense	7,733,088	107.2% Current Ratio	2.2
Current Liabilities	324,719	Operating Margin	-520,954	-7.2% Days to Collect	49.5
Long Term Liabilities	94,711	Other Income	1,599	0.0% Avg Payment Days	20.8
Total Equity	808,916	Other Expense	0	0.0% Depreciation Rate	41.4%
Total Liab. and Equity	<u>1,228,346</u>	Net Profit or Loss	<u>(519,355)</u>	-7.2% Return on Equity	-64.2%

<b>345344 CONCORDIA NURSING &amp; REHABILITATION-HENDERSON</b>				Proprietary - Corporation	
CONCORDIA NURSING & REHABILITATION-HENDERSON		6/30/2017 365 Days Settled			
HENDERSON, NC 27536		12/31/2017 122 Days Settled		CR Beds 78    POS Beds 0	
VANCE		8/31/2017 62 Days Settled		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	89.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	108.5
Current Assets	733,209	Total Charges	1,387,052	Average Wages	24.65
Fixed Assets	507,083	Contract Allowance	229,504	16.5% Skilled Nursing	75.6%
Other Assets	0	Operating Revenue	1,157,548	83.5% Ancillary Service	24.4%
Total Assets	<u>1,240,292</u>	Operating Expense	1,247,126	107.7% Current Ratio	2.5
Current Liabilities	288,881	Operating Margin	-89,578	-7.7% Days to Collect	345.3
Long Term Liabilities	92,696	Other Income	305	0.0% Avg Payment Days	111.8
Total Equity	858,715	Other Expense	0	0.0% Depreciation Rate	6.8%
Total Liab. and Equity	<u>1,240,292</u>	Net Profit or Loss	<u>(89,273)</u>	-7.7% Return on Equity	-10.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345344 CONCORDIA NURSING &amp; REHABILITATION-HENDERSON</b>				Proprietary - Partnership	
CONCORDIA NURSING & REHABILITATION-HENDERSON		6/30/2017 365 Days Settled			
HENDERSON, NC 27536		12/31/2017 122 Days Settled		CR Beds 78    POS Beds 0	
VANCE		8/31/2017 62 Days Settled		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	93.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	106.4
Current Assets	1,260,374	Total Charges	3,031,080	Average Wages	24.65
Fixed Assets	1,240,117	Contract Allowance	650,336	21.5% Skilled Nursing	71.3%
Other Assets	8,945,366	Operating Revenue	2,380,744	78.5% Ancillary Service	28.7%
Total Assets	11,445,857	Operating Expense	2,221,188	93.3% Current Ratio	3.1
Current Liabilities	412,427	Operating Margin	159,556	6.7% Days to Collect	284.4
Long Term Liabilities	10,873,606	Other Income	268	0.0% Avg Payment Days	101.9
Total Equity	159,824	Other Expense	0	0.0% Depreciation Rate	31.5%
Total Liab. and Equity	11,445,857	Net Profit or Loss	159,824	6.7% Return on Equity	100.0%

  

<b>345184 CONCORDIA TRANSITIONAL CARE &amp; REHAB-ELIZABETH CITY</b>				Proprietary - Corporation	
CONCORDIA TRANSITIONAL CARE & REHAB-ELIZABETH CITY		6/30/2017 365 Days Settled			
ELIZABETH CITY, NC 27909		12/31/2017 122 Days Settled		CR Beds 101    POS Beds 0	
PASQUOTANK		8/31/2017 62 Days Settled		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	83.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	83.7
Current Assets	1,108,799	Total Charges	11,810,067	Average Wages	17.58
Fixed Assets	570,697	Contract Allowance	3,600,398	30.5% Skilled Nursing	75.8%
Other Assets	0	Operating Revenue	8,209,669	69.5% Ancillary Service	24.2%
Total Assets	1,679,496	Operating Expense	8,844,119	107.7% Current Ratio	2.9
Current Liabilities	382,756	Operating Margin	-634,450	-7.7% Days to Collect	64.6
Long Term Liabilities	102,932	Other Income	39,630	0.5% Avg Payment Days	20.8
Total Equity	1,193,808	Other Expense	0	0.0% Depreciation Rate	49.7%
Total Liab. and Equity	1,679,496	Net Profit or Loss	(594,820)	-7.2% Return on Equity	-49.8%

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# SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345184 CONCORDIA TRANSITIONAL CARE &amp; REHAB-ELIZABETH CITY</b>		Proprietary - Corporation	
CONCORDIA TRANSITIONAL CARE & REHAB-ELIZABETH CITY	6/30/2017 365 Days Settled		
ELIZABETH CITY, NC 27909	12/31/2017 122 Days Settled	CR Beds 101	POS Beds 0
PASQUOTANK	8/31/2017 62 Days Settled	<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	88.3%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	983,756	Total Charges	1,983,950
Fixed Assets	548,873	Contract Allowance	660,187
Other Assets	0	Operating Revenue	1,323,763
Total Assets	1,532,629	Operating Expense	1,579,168
Current Liabilities	333,041	Operating Margin	-255,405
Long Term Liabilities	100,742	Other Income	5,603
Total Equity	1,098,846	Other Expense	0
Total Liab. and Equity	1,532,629	Net Profit or Loss	(249,802)
		33.3%	66.7%
		119.3%	-19.3%
		0.4%	0.0%
		-18.9%	
			33.3%
			66.7%
			119.3%
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			66.7%
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			66.7%
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			0.0%
			-18.9%
			33.3%
			66.7%
			119.3%
			-19.3%
			0.4%
			0.0%
			-18.9%
			33.3%
			66.7%
			119.3%
			-19.3%
			0.4%
			0.0%
			-18.9%
			33.3%
			66.7%
			119.3%
			-19.3%
			0.4%
			0.0%
			-18.9%
			33.3%
			66.7%
			119.3%
			-19.3%
			0.4%
			0.0%
			-18.9%
			33.3%
			66.7%
			119.3%
			-19.3%
			0.4%
			0.0%
			-18.9%
			33.3%
			66.7%
			119.3%
			-19.3%
			0.4%
			0.0%
			-18.9%
			33.3%
			66.7%
			119.3%
			-19.3%
			0.4%
			0.0%
			-18.9%
			33.3%
			66.7%
			119.3%
			-19.3%
			0.4%
			0.0%
			-18.9%
			33.3%
			66.7%
			119.3%
			-19.3%
			0.4%
			0.0%
			-18.9%
			33.3%
			66.7%
			119.3%
			-19.3%
			0.4%
			0.0%
			-18.9%
			33.3%
			66.7%
			119.3%
			-19.3%
			0.4%
			0.0%
			-18.9%
			33.3%
			66.7%
			119.3%
			-19.3%
			0.4%
			0.0%
			-18.9%
			33.3%
			66.7%
			119.3%
			-19.3%
			0.4%
			0.0%
			-18.9%
			33.3%
			66.7%
			119.3%
			-19.3%
			0.4%
			0.0%
			-18.9%
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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345081 CONCORDIA TRANSITIONAL CARE &amp; REHAB-ROSE MANOR</b>		Proprietary - Corporation	
CONCORDIA TRANSITIONAL CARE & REHAB-ROSE MANOR		6/30/2017 365 Days Settled	
DURHAM, NC 27704		12/31/2017 122 Days Settled	
DURHAM		8/31/2017 62 Days Settled	
WISCONSIN PHYSICIANS SERVICE		<b>Key Performance Ind.</b>	
		Occupancy Rate	92.6%
		Length of Stay	94.0
		Average Wages	34.43
		16.6% Skilled Nursing	71.1%
		83.4% Ancillary Service	28.9%
		99.0% Current Ratio	2.6
		1.0% Days to Collect	51.3
		0.0% Avg Payment Days	20.0
		0.0% Depreciation Rate	56.2%
		1.0% Return on Equity	10.7%

  

Balance Sheet		Income Statement	
Current Assets	1,175,544	Total Charges	12,920,136
Fixed Assets	423,783	Contract Allowance	2,140,007
Other Assets	0	Operating Revenue	10,780,129
Total Assets	1,599,327	Operating Expense	10,674,083
Current Liabilities	453,749	Operating Margin	106,046
Long Term Liabilities	118,831	Other Income	3,547
Total Equity	1,026,747	Other Expense	0
Total Liab. and Equity	1,599,327	Net Profit or Loss	109,593

<b>345081 CONCORDIA TRANSITIONAL CARE &amp; REHAB-ROSE MANOR</b>		Proprietary - Corporation	
CONCORDIA TRANSITIONAL CARE & REHAB-ROSE MANOR		6/30/2017 365 Days Settled	
DURHAM, NC 27704		12/31/2017 122 Days Settled	
DURHAM		8/31/2017 62 Days Settled	
WISCONSIN PHYSICIANS SERVICE		<b>Key Performance Ind.</b>	
		Occupancy Rate	87.8%
		Length of Stay	91.5
		Average Wages	34.43
		20.0% Skilled Nursing	72.0%
		80.0% Ancillary Service	28.0%
		110.4% Current Ratio	3.0
		-10.4% Days to Collect	389.9
		0.0% Avg Payment Days	105.0
		0.0% Depreciation Rate	8.9%
		-10.3% Return on Equity	-15.2%

  

Balance Sheet		Income Statement	
Current Assets	1,287,334	Total Charges	2,116,620
Fixed Assets	413,064	Contract Allowance	422,563
Other Assets	0	Operating Revenue	1,694,057
Total Assets	1,700,398	Operating Expense	1,869,427
Current Liabilities	433,904	Operating Margin	-175,370
Long Term Liabilities	115,843	Other Income	756
Total Equity	1,150,651	Other Expense	0
Total Liab. and Equity	1,700,398	Net Profit or Loss	(174,614)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345325 CORNERSTONE NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
CORNERSTONE NURSING AND REHABILITATION CENTER		9/30/2017 365 Days Settled			
DUNN, NC 28335				CR Beds 108    POS Beds 0	
HARNETT				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	82.9%
				Length of Stay	122.9
				Average Wages	15.68
				23.5% Skilled Nursing	72.9%
				76.5% Ancillary Service	24.0%
				100.1% Current Ratio	6.7
				-0.1% Days to Collect	113.4
				2.6% Avg Payment Days	16.2
				0.0% Depreciation Rate	309.9%
				2.4% Return on Equity	8.7%
<hr/>					
<b>345390 COUNTRYSIDE MANOR</b>				Proprietary - Corporation	
COUNTRYSIDE MANOR		9/30/2017 365 Days Settled			
STOKESDALE, NC 27357				CR Beds 76    POS Beds 0	
GUILFORD				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	93.1%
				Length of Stay	217.1
				Average Wages	15.06
				0.0% Skilled Nursing	82.3%
				100.0% Ancillary Service	0.8%
				108.7% Current Ratio	1.8
				-8.7% Days to Collect	30.7
				7.0% Avg Payment Days	22.0
				0.0% Depreciation Rate	44.7%
				-1.7% Return on Equity	-15.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345350 COURTLAND TERRACE</b>				Nonprofit - Other	
COURTLAND TERRACE		6/30/2017 365 Days Settled			
GASTONIA, NC 28054		CR Beds 96    POS Beds 0			
GASTON		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		81.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				52.3	
Current Assets	967,769	Total Charges	0	Average Wages	
Fixed Assets	6,306,054	Contract Allowance	8,206,079	21.13	
Other Assets	1,650,000	Operating Revenue	-8,206,079	0.0%	
Total Assets	<u>8,923,823</u>	Operating Expense	8,969,989	-109.3%	
Current Liabilities	385,308	Operating Margin	-17,176,068	209.3%	
Long Term Liabilities	8,538,516	Other Income	0	0.0%	
Total Equity	<u>-17,176,068</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>-8,252,244</u>	Net Profit or Loss	<u>(17,176,068)</u>	209.3%	
<b>345501 CROASDAILE VILLAGE</b>				Nonprofit - Church	
CROASDAILE VILLAGE		9/30/2017 365 Days Settled			
DURHAM, NC 27705		CR Beds 144    POS Beds 0			
DURHAM		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		80.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				154.0	
Current Assets	14,031,750	Total Charges	35,500,603	Average Wages	
Fixed Assets	137,847,509	Contract Allowance	4,181,822	18.45	
Other Assets	86,319,087	Operating Revenue	31,318,781	11.8%	
Total Assets	<u>238,198,346</u>	Operating Expense	31,637,897	88.2%	
Current Liabilities	71,269,240	Operating Margin	-319,116	101.0%	
Long Term Liabilities	96,360,253	Other Income	6,525,622	-1.0%	
Total Equity	<u>70,568,853</u>	Other Expense	0	20.8%	
Total Liab. and Equity	<u>238,198,346</u>	Net Profit or Loss	<u>6,206,506</u>	0.0%	
				19.8%	
				Return on Equity	
				8.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345491 CROATAN RIDGE NURSING AND REHABILITATION CENTER</b>		Proprietary - Corporation	
CROATAN RIDGE NURSING AND REHABILITATION CENTER		9/30/2017 365 Days Settled	
NEWPORT, NC 28570		CR Beds 64    POS Beds 0	
CARTERET		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	74.5%
<b>Balance Sheet</b>		Length of Stay	207.2
<b>Income Statement</b>		Average Wages	17.12
Current Assets	-2,285,274	Total Charges	4,305,001
Fixed Assets	91,182	Contract Allowance	684,353
Other Assets	0	Operating Revenue	3,620,648
Total Assets	-2,194,092	Operating Expense	4,060,914
Current Liabilities	148,576	Operating Margin	-440,266
Long Term Liabilities	0	Other Income	100,612
Total Equity	-2,342,668	Other Expense	0
Total Liab. and Equity	-2,194,092	Net Profit or Loss	(339,654)
		15.9%	Skilled Nursing 83.4%
		84.1%	Ancillary Service 16.6%
		112.2%	Current Ratio (15.4)
		-12.2%	Days to Collect (233.7)
		2.8%	Avg Payment Days 13.8
		0.0%	Depreciation Rate 72.6%
		-9.4%	Return on Equity 14.5%

<b>345407 CROSS CREEK HEALTH CARE</b>		Proprietary - Corporation	
CROSS CREEK HEALTH CARE		9/30/2017 365 Days Settled	
SWANQUARTER, NC 27885		CR Beds 80    POS Beds 0	
HYDE		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	54.4%
<b>Balance Sheet</b>		Length of Stay	154.1
<b>Income Statement</b>		Average Wages	18.40
Current Assets	-5,507,826	Total Charges	3,490,106
Fixed Assets	110,275	Contract Allowance	519,562
Other Assets	0	Operating Revenue	2,970,544
Total Assets	-5,397,551	Operating Expense	3,460,327
Current Liabilities	1,020,970	Operating Margin	-489,783
Long Term Liabilities	0	Other Income	29,317
Total Equity	-6,418,521	Other Expense	0
Total Liab. and Equity	-5,397,551	Net Profit or Loss	(460,466)
		14.9%	Skilled Nursing 84.2%
		85.1%	Ancillary Service 15.8%
		116.5%	Current Ratio (5.4)
		-16.5%	Days to Collect 39.6
		1.0%	Avg Payment Days 99.9
		0.0%	Depreciation Rate 126.6%
		-15.5%	Return on Equity 7.2%

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# SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345170 CRYSTAL BLUFFS REHABILITATION AND HEALTH CARE CENT</b>				Proprietary - Corporation	
CRYSTAL BLUFFS REHABILITATION AND HEALTH CARE CENT		9/30/2017 365 Days Settled			
MOREHEAD CITY, NC 28557				CR Beds 92	POS Beds 0
CARTERET				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	96.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	79.2
Current Assets	1,570,079	Total Charges	10,887,389	Average Wages	17.70
Fixed Assets	113,515	Contract Allowance	2,342,715	21.5% Skilled Nursing	77.8%
Other Assets	17,524	Operating Revenue	8,544,674	78.5% Ancillary Service	22.2%
Total Assets	1,701,118	Operating Expense	7,957,283	93.1% Current Ratio	4.3
Current Liabilities	366,238	Operating Margin	587,391	6.9% Days to Collect	44.3
Long Term Liabilities	0	Other Income	53,998	0.6% Avg Payment Days	27.4
Total Equity	1,334,880	Other Expense	0	0.0% Depreciation Rate	159.4%
Total Liab. and Equity	1,701,118	Net Profit or Loss	641,389	7.5% Return on Equity	48.0%

<b>345376 CUMBERLAND NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
CUMBERLAND NURSING AND REHABILITATION CENTER		9/30/2017 365 Days Settled			
FAYETTEVILLE, NC 28306				CR Beds 120	POS Beds 0
CUMBERLAND				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	88.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	108.0
Current Assets	2,585,069	Total Charges	11,371,802	Average Wages	14.56
Fixed Assets	116,097	Contract Allowance	3,312,322	29.1% Skilled Nursing	83.2%
Other Assets	0	Operating Revenue	8,059,480	70.9% Ancillary Service	16.8%
Total Assets	2,701,166	Operating Expense	7,732,542	95.9% Current Ratio	7.4
Current Liabilities	350,072	Operating Margin	326,938	4.1% Days to Collect	115.3
Long Term Liabilities	0	Other Income	234,083	2.9% Avg Payment Days	14.9
Total Equity	2,351,094	Other Expense	0	0.0% Depreciation Rate	242.7%
Total Liab. and Equity	2,701,166	Net Profit or Loss	561,021	7.0% Return on Equity	23.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345512 CYPRESS GLEN RETIREMENT COMMUN</b>				Nonprofit - Church	
CYPRESS GLEN RETIREMENT COMMUN      9/30/2017 365 Days Settled					
GREENVILLE, NC 27858				CR Beds 72    POS Beds 0	
PITT				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate      68.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      174.0	
Current Assets	14,031,750	Total Charges	14,227,535	Average Wages      15.65	
Fixed Assets	137,847,509	Contract Allowance	493,029	3.5%	Skilled Nursing      17.9%
Other Assets	86,319,087	Operating Revenue	13,734,506	96.5%	Ancillary Service    5.4%
Total Assets	<u>238,198,346</u>	Operating Expense	13,902,756	101.2%	Current Ratio      0.2
Current Liabilities	71,269,240	Operating Margin	-168,250	-1.2%	Days to Collect      208.5
Long Term Liabilities	96,360,253	Other Income	3,143,226	22.9%	Avg Payment Days    149.5
Total Equity	70,568,853	Other Expense	0	0.0%	Depreciation Rate    1.3%
Total Liab. and Equity	<u>238,198,346</u>	Net Profit or Loss	<u>2,974,976</u>	21.7%	Return on Equity      4.2%
<b>345002 CYPRESS POINTE REHABILITATION CENTER</b>				Proprietary - Corporation	
CYPRESS POINTE REHABILITATION CENTER      12/31/2017 365 Days Settled					
WILMINGTON, NC 28401				CR Beds 90    POS Beds 0	
NEW HANOVER				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate      88.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      96.6	
Current Assets	62,948	Total Charges	8,966,822	Average Wages      20.41	
Fixed Assets	97,487	Contract Allowance	1,525,890	17.0%	Skilled Nursing      77.3%
Other Assets	205,759	Operating Revenue	7,440,932	83.0%	Ancillary Service    22.7%
Total Assets	<u>366,194</u>	Operating Expense	7,265,432	97.6%	Current Ratio      0.2
Current Liabilities	293,122	Operating Margin	175,500	2.4%	Days to Collect      48.5
Long Term Liabilities	268,772	Other Income	17,952	0.2%	Avg Payment Days    14.5
Total Equity	-195,700	Other Expense	0	0.0%	Depreciation Rate    499.7%
Total Liab. and Equity	<u>366,194</u>	Net Profit or Loss	<u>193,452</u>	2.6%	Return on Equity      -98.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345568 DAVIS HEALTH &amp; WELLNESS CTR AT CAMBRIDGE VILLAG</b>				Nonprofit - Other	
DAVIS HEALTH & WELLNESS CTR AT CAMBRIDGE VILLAG		9/30/2017 365 Days Settled			
WILMINGTON, NC 28405		CR Beds 20    POS Beds 0			
NEW HANOVER		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		84.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				33.7	
Current Assets	15,909,362	Total Charges	3,021,032	Average Wages	18.91
Fixed Assets	46,475,145	Contract Allowance	727,196	24.1%	Skilled Nursing
Other Assets	170,938	Operating Revenue	2,293,836	75.9%	Ancillary Service
Total Assets	62,555,445	Operating Expense	26,134,590	1,139.3%	Current Ratio
Current Liabilities	3,600,250	Operating Margin	-23,840,754	-1,039.3%	Days to Collect
Long Term Liabilities	21,417,795	Other Income	26,183,906	1,141.5%	Avg Payment Days
Total Equity	37,537,400	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	62,555,445	Net Profit or Loss	2,343,152	102.1%	Return on Equity
				6.2%	
<b>345160 DAVIS HEALTH CARE CENTER</b>				Nonprofit - Other	
DAVIS HEALTH CARE CENTER		9/30/2017 365 Days Settled			
WILMINGTON, NC 28411		CR Beds 179    POS Beds 0			
NEW HANOVER		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		90.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				94.2	
Current Assets	15,909,362	Total Charges	20,823,114	Average Wages	17.15
Fixed Assets	46,475,145	Contract Allowance	3,724,727	17.9%	Skilled Nursing
Other Assets	170,938	Operating Revenue	17,098,387	82.1%	Ancillary Service
Total Assets	62,555,445	Operating Expense	26,334,594	154.0%	Current Ratio
Current Liabilities	3,600,250	Operating Margin	-9,236,207	-54.0%	Days to Collect
Long Term Liabilities	21,417,795	Other Income	11,579,359	67.7%	Avg Payment Days
Total Equity	37,537,400	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	62,555,445	Net Profit or Loss	2,343,152	13.7%	Return on Equity
				6.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345233 DEER PARK HEALTH &amp; REHABILITATION</b>				Nonprofit - Other	
DEER PARK HEALTH & REHABILITATION      6/30/2017 365 Days Settled					
NEBO, NC 28761				CR Beds 140    POS Beds 0	
MCDOWELL				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate      73.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      124.4	
Current Assets	954,321	Total Charges	8,195,973	Average Wages      16.40	
Fixed Assets	5,070,574	Contract Allowance	372,005	4.5% Skilled Nursing      77.0%	
Other Assets	751,865	Operating Revenue	7,823,968	95.5% Ancillary Service      23.0%	
Total Assets	<u>6,776,760</u>	Operating Expense	8,811,057	112.6% Current Ratio      0.3	
Current Liabilities	3,813,022	Operating Margin	-987,089	-12.6% Days to Collect      36.5	
Long Term Liabilities	6,409,809	Other Income	2,624	0.0% Avg Payment Days      93.5	
Total Equity	-3,446,071	Other Expense	0	0.0% Depreciation Rate      3.7%	
Total Liab. and Equity	<u>6,776,760</u>	Net Profit or Loss	<u>(984,465)</u>	-12.6% Return on Equity      28.6%	

<b>345556 DEERFIELD EPISCOPAL RETIREMENT</b>				Nonprofit - Other	
DEERFIELD EPISCOPAL RETIREMENT      9/30/2017 365 Days Settled					
ASHEVILLE, NC 28803				CR Beds 124    POS Beds 0	
BUNCOMBE				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate      90.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      291.0	
Current Assets	11,478,758	Total Charges	34,022,359	Average Wages      19.13	
Fixed Assets	134,409,919	Contract Allowance	275,587	0.8% Skilled Nursing      14.9%	
Other Assets	77,988,996	Operating Revenue	33,746,772	99.2% Ancillary Service      1.9%	
Total Assets	<u>223,877,673</u>	Operating Expense	32,206,530	95.4% Current Ratio      2.9	
Current Liabilities	3,961,067	Operating Margin	1,540,242	4.6% Days to Collect      6.9	
Long Term Liabilities	199,242,764	Other Income	8,756,030	25.9% Avg Payment Days      32.4	
Total Equity	20,673,842	Other Expense	0	0.0% Depreciation Rate      4.0%	
Total Liab. and Equity	<u>223,877,673</u>	Net Profit or Loss	<u>10,296,272</u>	30.5% Return on Equity      49.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345406 DOWN EAST LIVING &amp; REHAB CENTER</b>				Proprietary - Corporation	
DOWN EAST LIVING & REHAB CENTER				12/31/2017 365 Days Settled	
GATESVILLE, NC 27938				CR Beds 80    POS Beds 0	
GATES				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate    63.6%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	828,652	Total Charges	4,634,383	Length of Stay	178.4
Fixed Assets	523,885	Contract Allowance	540,807	Average Wages	18.01
Other Assets	0	Operating Revenue	4,093,576	11.7% Skilled Nursing	83.5%
Total Assets	1,352,537	Operating Expense	4,098,297	88.3% Ancillary Service	16.0%
Current Liabilities	1,336,888	Operating Margin	-4,721	100.1% Current Ratio	0.6
Long Term Liabilities	0	Other Income	-1,204	-0.1% Days to Collect	50.1
Total Equity	15,649	Other Expense	0	0.0% Avg Payment Days	67.4
Total Liab. and Equity	1,352,537	Net Profit or Loss	(5,925)	0.0% Depreciation Rate	83.2%
				-0.1% Return on Equity	-37.9%
<b>345070 DURHAM NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Partnership	
DURHAM NURSING & REHABILITATION CENTER				12/31/2017 365 Days Settled	
DURHAM, NC 27705				CR Beds 126    POS Beds 0	
DURHAM				<b>Key Performance Ind.</b>	
CAHABA GBA (TN)				Occupancy Rate    73.5%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	4,305,021	Total Charges	10,307,225	Length of Stay	230.0
Fixed Assets	66,548	Contract Allowance	2,457,203	Average Wages	21.09
Other Assets	0	Operating Revenue	7,850,022	23.8% Skilled Nursing	69.2%
Total Assets	4,371,569	Operating Expense	7,972,833	76.2% Ancillary Service	30.8%
Current Liabilities	985,076	Operating Margin	-122,811	101.6% Current Ratio	4.4
Long Term Liabilities	3,461,340	Other Income	641	-1.6% Days to Collect	62.9
Total Equity	-74,847	Other Expense	0	0.0% Avg Payment Days	41.5
Total Liab. and Equity	4,371,569	Net Profit or Loss	(122,170)	0.0% Depreciation Rate	935.0%
				-1.6% Return on Equity	163.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345377 EAST CAROLINA REHAB AND WELLNESS</b>		Proprietary - Other	
EAST CAROLINA REHAB AND WELLNESS		9/30/2017 365 Days Settled	
GREENVILLE, NC 27834		CR Beds 150    POS Beds 0	
PITT		<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)		Occupancy Rate            71.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	675,797	Total Charges	7,771,227
Fixed Assets	75,426	Contract Allowance	996,577
Other Assets	0	Operating Revenue	6,774,650
Total Assets	751,223	Operating Expense	6,967,354
Current Liabilities	497,478	Operating Margin	-192,704
Long Term Liabilities	350,812	Other Income	-14,669
Total Equity	-97,067	Other Expense	0
Total Liab. and Equity	751,223	Net Profit or Loss	(207,373)
		12.8%	Skilled Nursing            78.9%
		87.2%	Ancillary Service        15.5%
		102.8%	Current Ratio              1.4
		-2.8%	Days to Collect            33.2
		-0.2%	Avg Payment Days        27.3
		0.0%	Depreciation Rate        672.1%
		-3.1%	Return on Equity          213.6%

<b>345437 ECKERD LIVING CENTER</b>		Nonprofit - Church	
ECKERD LIVING CENTER		9/30/2017 365 Days Settled	
HIGHLANDS, NC 28741		CR Beds 80    POS Beds 0	
MACON		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate            83.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,100,512	Total Charges	6,533,485
Fixed Assets	820,145	Contract Allowance	587,148
Other Assets	20,657	Operating Revenue	5,946,337
Total Assets	1,941,314	Operating Expense	5,561,750
Current Liabilities	2,577,344	Operating Margin	384,587
Long Term Liabilities	0	Other Income	20,657
Total Equity	-636,030	Other Expense	0
Total Liab. and Equity	1,941,314	Net Profit or Loss	405,244
		9.0%	Skilled Nursing            64.5%
		91.0%	Ancillary Service        35.5%
		93.5%	Current Ratio              0.4
		6.5%	Days to Collect            65.2
		0.3%	Avg Payment Days        1.1
		0.0%	Depreciation Rate        5.7%
		6.8%	Return on Equity          -63.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345195 EDGECOMBE HEALTH AND REHAB CENTER</b>				Proprietary - Corporation	
EDGECOMBE HEALTH AND REHAB CENTER		6/30/2017 242 Days Settled			
TARBORO, NC 27886		CR Beds 159    POS Beds 0			
EDGECOMBE		<b>Key Performance Ind.</b>			
Noridian (CA)		Occupancy Rate		93.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				88.9	
Current Assets	1,295,596	Total Charges	28,485,378	Average Wages	19.46
Fixed Assets	13,543,843	Contract Allowance	20,075,467	70.5% Skilled Nursing	90.9%
Other Assets	324,941	Operating Revenue	8,409,911	29.5% Ancillary Service	5.9%
Total Assets	<u>15,164,380</u>	Operating Expense	8,263,839	98.3% Current Ratio	0.7
Current Liabilities	1,978,291	Operating Margin	146,072	1.7% Days to Collect	37.2
Long Term Liabilities	12,628,653	Other Income	1,139	0.0% Avg Payment Days	47.4
Total Equity	557,436	Other Expense	0	0.0% Depreciation Rate	7.2%
Total Liab. and Equity	<u>15,164,380</u>	Net Profit or Loss	<u>147,211</u>	1.8% Return on Equity	26.4%
<b>345091 EDGEWOOD PLACE AT THE VILLAGE AT BROOKWOOD</b>				Nonprofit - Other	
EDGEWOOD PLACE AT THE VILLAGE AT BROOKWOOD		9/30/2017 365 Days Settled			
BURLINGTON, NC 27215		CR Beds 129    POS Beds 0			
ALAMANCE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		79.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				59.6	
Current Assets	9,477,812	Total Charges	22,440,346	Average Wages	21.30
Fixed Assets	58,202,506	Contract Allowance	5,273,683	23.5% Skilled Nursing	40.5%
Other Assets	6,186,124	Operating Revenue	17,166,663	76.5% Ancillary Service	22.2%
Total Assets	<u>73,866,442</u>	Operating Expense	18,549,107	108.1% Current Ratio	1.7
Current Liabilities	5,417,269	Operating Margin	-1,382,444	-8.1% Days to Collect	19.0
Long Term Liabilities	14,437,659	Other Income	695,687	4.1% Avg Payment Days	64.0
Total Equity	54,011,514	Other Expense	0	0.0% Depreciation Rate	3.6%
Total Liab. and Equity	<u>73,866,442</u>	Net Profit or Loss	<u>(686,757)</u>	-4.0% Return on Equity	-1.3%

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<b>345319 ELDERBERRY HEALTH CARE</b>		Proprietary - Corporation	
ELDERBERRY HEALTH CARE		9/30/2017 365 Days Settled	
MARSHALL, NC 28753		CR Beds 100    POS Beds 0	
MADISON		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	93.0%
		Length of Stay	204.5
		Average Wages	16.76
		33.7% Skilled Nursing	59.6%
		66.3% Ancillary Service	38.4%
		90.9% Current Ratio	2.8
		9.1% Days to Collect	31.0
		-0.3% Avg Payment Days	34.3
		0.0% Depreciation Rate	163.2%
		8.8% Return on Equity	19.0%
<hr/>			
<b>345036 ELIZABETH CITY HEALTH AND REHABILITATION</b>		Proprietary - Corporation	
ELIZABETH CITY HEALTH AND REHABILITATION		12/31/2017 365 Days Settled	
ELIZABETH CITY, NC 27909		CR Beds 146    POS Beds 0	
PASQUOTANK		<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)		Occupancy Rate	92.4%
		Length of Stay	78.9
		Average Wages	16.90
		22.6% Skilled Nursing	73.3%
		77.4% Ancillary Service	26.7%
		96.5% Current Ratio	1.3
		3.5% Days to Collect	31.7
		2.0% Avg Payment Days	14.2
		0.0% Depreciation Rate	96.9%
		5.5% Return on Equity	34.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345210 ELIZABETHTOWN HEALTHCARE &amp; REHAB CENTER</b>		Proprietary - Corporation	
ELIZABETHTOWN HEALTHCARE & REHAB CENTER		9/30/2017 365 Days Settled	
ELIZABETHTOWN, NC 28337		CR Beds 94    POS Beds 0	
BLADEN		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	83.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	547,658	Total Charges	6,835,620
Fixed Assets	693,398	Contract Allowance	866,750
Other Assets	1,022,041	Operating Revenue	5,968,870
Total Assets	2,263,097	Operating Expense	5,743,553
Current Liabilities	377,487	Operating Margin	225,317
Long Term Liabilities	2,485,522	Other Income	649
Total Equity	-599,912	Other Expense	0
Total Liab. and Equity	2,263,097	Net Profit or Loss	225,966

<b>345173 EMERALD HEALTH &amp; REHAB CENTER</b>		Proprietary - Corporation	
EMERALD HEALTH & REHAB CENTER		12/31/2017 365 Days Settled	
LILLINGTON, NC 27546		CR Beds 96    POS Beds 0	
HARNETT		<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)		Occupancy Rate	86.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,078,856	Total Charges	10,754,833
Fixed Assets	276,718	Contract Allowance	2,702,887
Other Assets	784,630	Operating Revenue	8,051,946
Total Assets	2,140,204	Operating Expense	7,751,185
Current Liabilities	646,690	Operating Margin	300,761
Long Term Liabilities	0	Other Income	2,708
Total Equity	1,493,514	Other Expense	0
Total Liab. and Equity	2,140,204	Net Profit or Loss	303,469

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345447 EMERALD RIDGE REHAB AND CARE CENTER</b>		Proprietary - Other	
EMERALD RIDGE REHAB AND CARE CENTER		12/31/2017 365 Days Settled	
ASHEVILLE, NC 28804		CR Beds 114    POS Beds 0	
BUNCOMBE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate            82.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	34,484,164	Total Charges	9,728,875
Fixed Assets	7,295,437	Contract Allowance	2,253,409
Other Assets	21,654	Operating Revenue	7,475,466
Total Assets	<u>41,801,255</u>	Operating Expense	7,466,565
Current Liabilities	31,019,651	Operating Margin	8,901
Long Term Liabilities	7,757,242	Other Income	9,010
Total Equity	3,024,362	Other Expense	0
Total Liab. and Equity	<u>41,801,255</u>	Net Profit or Loss	<u>17,911</u>
		23.2%	Skilled Nursing            84.8%
		76.8%	Ancillary Service        15.2%
		99.9%	Current Ratio            1.1
		0.1%	Days to Collect        1,428.8
		0.1%	Avg Payment Days      8.6
		0.0%	Depreciation Rate      16.1%
		0.2%	Return on Equity        0.6%
<b>345101 ENFIELD OAKS NURSING AND REHABILITATION CENTER</b>		Proprietary - Corporation	
ENFIELD OAKS NURSING AND REHABILITATION CENTER		9/30/2017 365 Days Settled	
ENFIELD, NC 27823		CR Beds 63    POS Beds 0	
HALIFAX		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate            65.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-2,950,974	Total Charges	3,276,656
Fixed Assets	44,329	Contract Allowance	420,772
Other Assets	0	Operating Revenue	2,855,884
Total Assets	<u>-2,906,645</u>	Operating Expense	3,842,431
Current Liabilities	156,198	Operating Margin	-986,547
Long Term Liabilities	0	Other Income	50,231
Total Equity	-3,062,843	Other Expense	0
Total Liab. and Equity	<u>-2,906,645</u>	Net Profit or Loss	<u>(936,316)</u>
		12.8%	Skilled Nursing            83.3%
		87.2%	Ancillary Service        16.7%
		134.5%	Current Ratio            (18.9)
		-34.5%	Days to Collect        (381.4)
		1.8%	Avg Payment Days      15.4
		0.0%	Depreciation Rate      87.4%
		-32.8%	Return on Equity        30.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345014 FISHER PARK HEALTH AND REHABILITATION CENTER</b>				Proprietary - Corporation		
FISHER PARK HEALTH AND REHABILITATION CENTER		6/30/2017 242 Days Settled				
GREENSBORO, NC 27401				CR Beds 106    POS Beds 0		
GUILFORD				<b>Key Performance Ind.</b>		
Noridian (CA)				Occupancy Rate	78.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	80.9	
Current Assets	858,897	Total Charges	16,394,822	Average Wages	19.87	
Fixed Assets	1,608,910	Contract Allowance	12,161,202	74.2%	Skilled Nursing	95.2%
Other Assets	55,300	Operating Revenue	4,233,620	25.8%	Ancillary Service	4.8%
Total Assets	<u>2,523,107</u>	Operating Expense	4,729,305	111.7%	Current Ratio	0.9
Current Liabilities	955,859	Operating Margin	-495,685	-11.7%	Days to Collect	45.3
Long Term Liabilities	1,847,138	Other Income	486	0.0%	Avg Payment Days	33.6
Total Equity	-279,890	Other Expense	0	0.0%	Depreciation Rate	11.2%
Total Liab. and Equity	<u>2,523,107</u>	Net Profit or Loss	<u>(495,199)</u>	-11.7%	Return on Equity	176.9%

<b>345186 FIVE OAKS MANOR</b>				Proprietary - Corporation		
FIVE OAKS MANOR		9/30/2017 365 Days Settled				
CONCORD, NC 28027				CR Beds 184    POS Beds 0		
CABARRUS				<b>Key Performance Ind.</b>		
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	79.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	143.1	
Current Assets	1,915,473	Total Charges	13,920,022	Average Wages	20.06	
Fixed Assets	2,345,203	Contract Allowance	2,946,202	21.2%	Skilled Nursing	69.2%
Other Assets	2,802,061	Operating Revenue	10,973,820	78.8%	Ancillary Service	26.6%
Total Assets	<u>7,062,737</u>	Operating Expense	10,475,950	95.5%	Current Ratio	2.0
Current Liabilities	970,128	Operating Margin	497,870	4.5%	Days to Collect	41.2
Long Term Liabilities	5,172,101	Other Income	40,977	0.4%	Avg Payment Days	21.0
Total Equity	920,508	Other Expense	0	0.0%	Depreciation Rate	11.7%
Total Liab. and Equity	<u>7,062,737</u>	Net Profit or Loss	<u>538,847</u>	4.9%	Return on Equity	58.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345413 FLESHERS FAIRVIEW HEALTH CARE</b>		Proprietary - Corporation	
FLESHERS FAIRVIEW HEALTH CARE		9/30/2017 365 Days Settled	
FAIRVIEW, NC 28730		CR Beds 120    POS Beds 0	
BUNCOMBE		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	90.1%
		Length of Stay	219.1
		Average Wages	15.64
		13.4% Skilled Nursing	75.8%
		86.6% Ancillary Service	17.1%
		97.7% Current Ratio	0.6
		2.3% Days to Collect	12.2
		0.5% Avg Payment Days	5.5
		0.0% Depreciation Rate	60.5%
		2.8% Return on Equity	56.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	141,509	Total Charges	9,655,354
Fixed Assets	159,711	Contract Allowance	1,289,564
Other Assets	0	Operating Revenue	8,365,790
Total Assets	<u>301,220</u>	Operating Expense	8,170,791
Current Liabilities	232,783	Operating Margin	194,999
Long Term Liabilities	-342,255	Other Income	38,510
Total Equity	410,692	Other Expense	0
Total Liab. and Equity	<u>301,220</u>	Net Profit or Loss	<u>233,509</u>

<b>345442 FORREST OAKES HEALTHCARE CENTER</b>		Proprietary - Other	
FORREST OAKES HEALTHCARE CENTER		12/31/2017 365 Days Settled	
ALBEMARLE, NC 28001		CR Beds 77    POS Beds 0	
STANLY		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	73.7%
		Length of Stay	113.8
		Average Wages	18.97
		26.7% Skilled Nursing	75.7%
		73.3% Ancillary Service	24.1%
		106.5% Current Ratio	1.0
		-6.5% Days to Collect	918.6
		0.0% Avg Payment Days	7.4
		0.0% Depreciation Rate	17.7%
		-6.5% Return on Equity	57.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	19,515,013	Total Charges	6,709,086
Fixed Assets	2,981,403	Contract Allowance	1,790,304
Other Assets	13,100	Operating Revenue	4,918,782
Total Assets	<u>22,509,516</u>	Operating Expense	5,237,346
Current Liabilities	20,128,885	Operating Margin	-318,564
Long Term Liabilities	2,934,000	Other Income	5
Total Equity	-553,369	Other Expense	0
Total Liab. and Equity	<u>22,509,516</u>	Net Profit or Loss	<u>(318,559)</u>

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345335 FRANKLIN OAKS NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
FRANKLIN OAKS NURSING AND REHABILITATION CENTER		9/30/2017 365 Days Settled			
LOUISBURG, NC 27549				CR Beds 176    POS Beds 0	
FRANKLIN				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate            62.9%	
				Length of Stay                121.3	
				Average Wages                16.14	
				8.3% Skilled Nursing        69.1%	
				91.7% Ancillary Service     29.1%	
				101.3% Current Ratio        5.1	
				-1.3% Days to Collect        70.1	
				1.4% Avg Payment Days      15.1	
				0.0% Depreciation Rate     110.5%	
				0.1% Return on Equity        0.8%	

  

Balance Sheet		Income Statement			
Current Assets	1,905,617	Total Charges	10,129,493		
Fixed Assets	142,853	Contract Allowance	844,903	8.3%	
Other Assets	0	Operating Revenue	9,284,590	91.7%	
Total Assets	2,048,470	Operating Expense	9,403,270	101.3%	
Current Liabilities	375,919	Operating Margin	-118,680	-1.3%	
Long Term Liabilities	0	Other Income	132,087	1.4%	
Total Equity	1,672,551	Other Expense	0	0.0%	
Total Liab. and Equity	2,048,470	Net Profit or Loss	13,407		

<b>345148 FRIENDS HOMES AT GUILFORD</b>				Nonprofit - Church	
FRIENDS HOMES AT GUILFORD		9/30/2017 365 Days Settled			
GREENSBORO, NC 27410				CR Beds 0    POS Beds 0	
GUILFORD				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            0.0%	
				Length of Stay	
				Average Wages	
				0.0% Skilled Nursing        0.0%	
				0.0% Ancillary Service     0.0%	
				0.0% Current Ratio	
				0.0% Days to Collect	
				0.0% Avg Payment Days	
				0.0% Depreciation Rate     0.0%	
				0.0% Return on Equity        0.0%	

  

Balance Sheet		Income Statement			
Current Assets	0	Total Charges	0		
Fixed Assets	0	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0%	
Current Liabilities	0	Operating Margin	0	0.0%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	0	Other Expense	0	0.0%	
Total Liab. and Equity	0	Net Profit or Loss	0		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345474 FRIENDS HOMES WEST</b>				Nonprofit - Church	
FRIENDS HOMES WEST		9/30/2017 365 Days Settled			
GREENSBORO, NC 27410				CR Beds 80	POS Beds 0
GUILFORD				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	86.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	273.7
Current Assets	3,206,444	Total Charges	5,969,981	Average Wages	15.49
Fixed Assets	19,958,741	Contract Allowance	353,557	5.9%	Skilled Nursing 9.9%
Other Assets	24,160,283	Operating Revenue	5,616,424	94.1%	Ancillary Service 11.9%
<b>Total Assets</b>	<b>47,325,468</b>	Operating Expense	11,604,832	206.6%	Current Ratio 0.3
Current Liabilities	10,488,470	Operating Margin	-5,988,408	-106.6%	Days to Collect 32.6
Long Term Liabilities	15,127,823	Other Income	8,979,009	159.9%	Avg Payment Days 19.0
Total Equity	21,709,175	Other Expense	0	0.0%	Depreciation Rate 3.5%
<b>Total Liab. and Equity</b>	<b>47,325,468</b>	Net Profit or Loss	2,990,601	53.2%	Return on Equity 13.8%
<b>345162 GASTONIA CARE AND REHABILITATION</b>				Proprietary - Partnership	
GASTONIA CARE AND REHABILITATION		12/31/2017 365 Days Settled			
GASTONIA, NC 28052				CR Beds 118	POS Beds 0
GASTON				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	67.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	123.1
Current Assets	1,050,597	Total Charges	11,245,082	Average Wages	21.30
Fixed Assets	536,935	Contract Allowance	3,503,846	31.2%	Skilled Nursing 63.9%
Other Assets	630,016	Operating Revenue	7,741,236	68.8%	Ancillary Service 36.1%
<b>Total Assets</b>	<b>2,217,548</b>	Operating Expense	7,920,665	102.3%	Current Ratio 0.3
Current Liabilities	3,741,774	Operating Margin	-179,429	-2.3%	Days to Collect 46.4
Long Term Liabilities	832,643	Other Income	235	0.0%	Avg Payment Days 20.6
Total Equity	-2,356,869	Other Expense	0	0.0%	Depreciation Rate 98.9%
<b>Total Liab. and Equity</b>	<b>2,217,548</b>	Net Profit or Loss	(179,194)	-2.3%	Return on Equity 7.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345329 GATEWAY REHABILITATION AND HEALTHCARE</b>				Proprietary - Other	
GATEWAY REHABILITATION AND HEALTHCARE		12/31/2017 365 Days Settled			
LENOIR, NC 28645				CR Beds 118    POS Beds 0	
CALDWELL				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	76.5%
				Length of Stay	141.5
				Average Wages	17.43
				18.4% Skilled Nursing	81.8%
				81.6% Ancillary Service	18.2%
				105.4% Current Ratio	1.1
				-5.4% Days to Collect	1,369.8
				0.0% Avg Payment Days	7.2
				0.0% Depreciation Rate	15.6%
				-5.4% Return on Equity	-11.8%

  

Balance Sheet		Income Statement			
Current Assets	33,182,969	Total Charges	8,567,131		
Fixed Assets	9,196,070	Contract Allowance	1,575,348		
Other Assets	31,991	Operating Revenue	6,991,783		
Total Assets	42,411,030	Operating Expense	7,368,306		
Current Liabilities	29,583,397	Operating Margin	-376,523		
Long Term Liabilities	9,662,030	Other Income	1,776		
Total Equity	3,165,603	Other Expense	0		
Total Liab. and Equity	42,411,030	Net Profit or Loss	(374,747)		

<b>345328 GIVENS HEALTH CENTER</b>				Nonprofit - Church	
GIVENS HEALTH CENTER		12/31/2017 365 Days Settled			
ASHEVILLE, NC 28803				CR Beds 84    POS Beds 0	
BUNCOMBE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	92.3%
				Length of Stay	109.7
				Average Wages	24.62
				2.9% Skilled Nursing	9.8%
				97.1% Ancillary Service	4.4%
				73.7% Current Ratio	11.5
				26.3% Days to Collect	59.8
				0.0% Avg Payment Days	55.2
				0.0% Depreciation Rate	0.4%
				26.3% Return on Equity	30.3%

  

Balance Sheet		Income Statement			
Current Assets	59,201,987	Total Charges	47,090,639		
Fixed Assets	117,433,190	Contract Allowance	1,355,330		
Other Assets	102,927	Operating Revenue	45,735,309		
Total Assets	176,738,104	Operating Expense	33,711,464		
Current Liabilities	5,148,726	Operating Margin	12,023,845		
Long Term Liabilities	131,914,253	Other Income	0		
Total Equity	39,675,125	Other Expense	0		
Total Liab. and Equity	176,738,104	Net Profit or Loss	12,023,845		

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<b>345445 GLENAIRE</b>				Nonprofit - Church	
GLENAIRE		9/30/2017 365 Days Settled			
CARY, NC 27511				CR Beds 120    POS Beds 0	
WAKE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	88.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	242.9
Current Assets	10,907,763	Total Charges	11,101,754	Average Wages	17.57
Fixed Assets	57,600,136	Contract Allowance	908,895	8.2%	Skilled Nursing 61.2%
Other Assets	17,957,096	Operating Revenue	10,192,859	91.8%	Ancillary Service 14.0%
Total Assets	86,464,995	Operating Expense	19,353,740	189.9%	Current Ratio 3.2
Current Liabilities	3,416,173	Operating Margin	-9,160,881	-89.9%	Days to Collect 68.5
Long Term Liabilities	44,367,016	Other Income	14,556,617	142.8%	Avg Payment Days 29.7
Total Equity	38,681,806	Other Expense	0	0.0%	Depreciation Rate 3.4%
Total Liab. and Equity	86,464,995	Net Profit or Loss	5,395,736	52.9%	Return on Equity 13.9%
<b>345163 GLENBRIDGE HEALTH AND REHABILITATION CENTER</b>				Proprietary - Corporation	
GLENBRIDGE HEALTH AND REHABILITATION CENTER		12/31/2017 365 Days Settled			
BOONE, NC 28607				CR Beds 134    POS Beds 0	
WATAUGA				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate	68.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	199.4
Current Assets	1,212,257	Total Charges	11,795,554	Average Wages	16.67
Fixed Assets	47,414	Contract Allowance	2,998,610	25.4%	Skilled Nursing 63.2%
Other Assets	12,000	Operating Revenue	8,796,944	74.6%	Ancillary Service 36.8%
Total Assets	1,271,671	Operating Expense	8,544,991	97.1%	Current Ratio 1.9
Current Liabilities	644,526	Operating Margin	251,953	2.9%	Days to Collect 25.6
Long Term Liabilities	0	Other Income	69,653	0.8%	Avg Payment Days 27.3
Total Equity	627,145	Other Expense	0	0.0%	Depreciation Rate 814.5%
Total Liab. and Equity	1,271,671	Net Profit or Loss	321,606	3.7%	Return on Equity 51.3%

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<b>345194 GLENFLORA</b>				Nonprofit - Other	
GLENFLORA		9/30/2017 365 Days Settled			
LUMBERTON, NC 28360				CR Beds 72    POS Beds 0	
ROBESON				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            85.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                173.0	
Current Assets	989,374	Total Charges	6,133,887	Average Wages                16.58	
Fixed Assets	3,829,223	Contract Allowance	1,669,240	27.2% Skilled Nursing        56.1%	
Other Assets	297,463	Operating Revenue	4,464,647	72.8% Ancillary Service        28.5%	
Total Assets	<u>5,116,060</u>	Operating Expense	4,634,464	103.8% Current Ratio            1.0	
Current Liabilities	1,032,709	Operating Margin	-169,817	-3.8% Days to Collect            46.9	
Long Term Liabilities	323,958	Other Income	40,926	0.9% Avg Payment Days        75.6	
Total Equity	<u>3,759,393</u>	Other Expense	0	0.0% Depreciation Rate        3.2%	
Total Liab. and Equity	<u>5,116,060</u>	Net Profit or Loss	<u>(128,891)</u>	-2.9% Return on Equity          -3.4%	
<b>345367 GOLDEN YEARS NURSING HOME</b>				Proprietary - Corporation	
GOLDEN YEARS NURSING HOME		9/30/2017 365 Days Settled			
FALCON, NC 28342				CR Beds 58    POS Beds 0	
CUMBERLAND				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            80.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                122.5	
Current Assets	1,765,668	Total Charges	3,836,797	Average Wages                17.88	
Fixed Assets	22,109	Contract Allowance	536,179	14.0% Skilled Nursing        84.8%	
Other Assets	0	Operating Revenue	3,300,618	86.0% Ancillary Service        15.2%	
Total Assets	<u>1,787,777</u>	Operating Expense	3,384,365	102.5% Current Ratio            1.5	
Current Liabilities	1,146,246	Operating Margin	-83,747	-2.5% Days to Collect            36.6	
Long Term Liabilities	0	Other Income	5,034	0.2% Avg Payment Days        107.7	
Total Equity	<u>641,531</u>	Other Expense	0	0.0% Depreciation Rate        143.0%	
Total Liab. and Equity	<u>1,787,777</u>	Net Profit or Loss	<u>(78,713)</u>	-2.4% Return on Equity          -12.3%	

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<b>345187 GRACE HEIGHTS HEALTH &amp; REHAB CTR</b>				Nonprofit - Other	
GRACE HEIGHTS HEALTH & REHAB CTR      9/30/2017 365 Days Settled					
MORGANTON, NC 28655				CR Beds 120    POS Beds 0	
BURKE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	80.2%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	1,497,255	Total Charges	10,751,910	Length of Stay	126.3
Fixed Assets	1,057,293	Contract Allowance	2,389,923	Average Wages	20.28
Other Assets	0	Operating Revenue	8,361,987	22.2% Skilled Nursing	78.0%
Total Assets	2,554,548	Operating Expense	8,195,312	77.8% Ancillary Service	22.0%
Current Liabilities	1,317,211	Operating Margin	166,675	98.0% Current Ratio	1.1
Long Term Liabilities	0	Other Income	14,383	2.0% Days to Collect	27.1
Total Equity	1,237,337	Other Expense	0	0.2% Avg Payment Days	31.6
Total Liab. and Equity	2,554,548	Net Profit or Loss	(292,614)	0.0% Depreciation Rate	3.0%
				-3.5% Return on Equity	-23.6%
<b>345355 GRAHAM HEALTHCARE AND REHABILITATION CENTER</b>				Proprietary - Corporation	
GRAHAM HEALTHCARE AND REHABILITATION CENTER      9/30/2017 365 Days Settled					
ROBBINSVILLE, NC 28771				CR Beds 103    POS Beds 0	
GRAHAM				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	70.9%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	1,131,993	Total Charges	7,048,372	Length of Stay	211.5
Fixed Assets	92,178	Contract Allowance	1,662,564	Average Wages	14.49
Other Assets	0	Operating Revenue	5,385,808	23.6% Skilled Nursing	73.3%
Total Assets	1,224,171	Operating Expense	5,248,495	76.4% Ancillary Service	22.0%
Current Liabilities	178,723	Operating Margin	137,313	97.5% Current Ratio	6.3
Long Term Liabilities	0	Other Income	145,862	2.5% Days to Collect	73.0
Total Equity	1,045,448	Other Expense	0	2.7% Avg Payment Days	13.5
Total Liab. and Equity	1,224,171	Net Profit or Loss	283,175	0.0% Depreciation Rate	143.4%
				5.3% Return on Equity	27.1%

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<b>345292 GRANTSBROOK NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
GRANTSBROOK NURSING AND REHABILITATION CENTER		9/30/2017 365 Days Settled			
GRANTSBORO, NC 28529				CR Beds 104    POS Beds 0	
PAMLICO				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            73.1%	
				Length of Stay                159.6	
				Average Wages                16.77	
				20.0% Skilled Nursing        68.8%	
				80.0% Ancillary Service       26.8%	
				100.9% Current Ratio            (3.3)	
				-0.9% Days to Collect            (49.7)	
				2.9% Avg Payment Days        14.3	
				0.0% Depreciation Rate        95.5%	
				2.0% Return on Equity          -12.8%	
<hr/>					
<b>345366 GREENDALE FOREST NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
GREENDALE FOREST NURSING AND REHABILITATION CENTER		9/30/2017 365 Days Settled			
SNOW HILL, NC 28580				CR Beds 132    POS Beds 0	
GREENE				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate            78.5%	
				Length of Stay                103.4	
				Average Wages                16.96	
				19.3% Skilled Nursing        69.2%	
				80.7% Ancillary Service       25.0%	
				102.8% Current Ratio            3.8	
				-2.8% Days to Collect            59.4	
				2.4% Avg Payment Days        16.5	
				0.0% Depreciation Rate        101.8%	
				-0.3% Return on Equity          -2.3%	

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<b>345132 GREENHAVEN HEALTH AND REHABILITATION CENTER</b>				Proprietary - Corporation	
GREENHAVEN HEALTH AND REHABILITATION CENTER		9/30/2017 365 Days Settled			
GREENSBORO, NC 27406				CR Beds 120 POS Beds 0	
GUILFORD				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	48.6%
				Length of Stay	193.5
				Average Wages	15.85
				24.1% Skilled Nursing	73.1%
				75.9% Ancillary Service	26.9%
				123.7% Current Ratio	(17.4)
				-23.7% Days to Collect	(267.1)
				1.9% Avg Payment Days	12.8
				0.0% Depreciation Rate	136.2%
				-21.8% Return on Equity	29.5%

Balance Sheet		Income Statement			
Current Assets	-3,286,245	Total Charges	5,969,159		
Fixed Assets	130,535	Contract Allowance	1,437,584		
Other Assets	0	Operating Revenue	4,531,575		
Total Assets	-3,155,710	Operating Expense	5,606,372		
Current Liabilities	188,470	Operating Margin	-1,074,797		
Long Term Liabilities	0	Other Income	87,116		
Total Equity	-3,344,180	Other Expense	0		
Total Liab. and Equity	-3,155,710	Net Profit or Loss	(987,681)		

<b>345460 GUILFORD HEALTH CARE CENTER</b>				Proprietary - Partnership	
GUILFORD HEALTH CARE CENTER		9/30/2017 365 Days Settled			
GREENSBORO, NC 27406				CR Beds 110 POS Beds 0	
GUILFORD				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	90.6%
				Length of Stay	67.8
				Average Wages	18.93
				35.1% Skilled Nursing	71.1%
				64.9% Ancillary Service	28.9%
				92.0% Current Ratio	2.5
				8.0% Days to Collect	43.9
				0.3% Avg Payment Days	12.2
				0.0% Depreciation Rate	4.0%
				8.3% Return on Equity	91.9%

Balance Sheet		Income Statement			
Current Assets	1,808,483	Total Charges	13,879,940		
Fixed Assets	1,448,793	Contract Allowance	4,872,940		
Other Assets	131,326	Operating Revenue	9,007,000		
Total Assets	3,388,602	Operating Expense	8,290,588		
Current Liabilities	723,741	Operating Margin	716,412		
Long Term Liabilities	1,855,190	Other Income	27,544		
Total Equity	809,671	Other Expense	0		
Total Liab. and Equity	3,388,602	Net Profit or Loss	743,956		

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<b>345244 HARBORVIEW HEALTH CARE CENTER</b>				Proprietary - Corporation	
HARBORVIEW HEALTH CARE CENTER		9/30/2017 365 Days Settled			
MOREHEAD CITY, NC 28557		CR Beds 122    POS Beds 0			
CARTERET		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		70.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    158.9	
Current Assets	1,363,383	Total Charges	7,085,933	Average Wages    16.27	
Fixed Assets	5,180,453	Contract Allowance	0	0.0% Skilled Nursing    96.4%	
Other Assets	392,167	Operating Revenue	7,085,933	100.0% Ancillary Service    3.6%	
Total Assets	6,936,003	Operating Expense	7,149,419	100.9% Current Ratio    0.9	
Current Liabilities	1,549,919	Operating Margin	-63,486	-0.9% Days to Collect    52.6	
Long Term Liabilities	4,762,676	Other Income	31,727	0.4% Avg Payment Days    77.7	
Total Equity	623,408	Other Expense	0	0.0% Depreciation Rate    5.3%	
Total Liab. and Equity	6,936,003	Net Profit or Loss	(31,759)	-0.4% Return on Equity    -5.1%	

<b>345156 HARMONY HALL NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
HARMONY HALL NURSING AND REHABILITATION CENTER		9/30/2017 365 Days Settled			
KINSTON, NC 28502		CR Beds 175    POS Beds 0			
LENOIR		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		61.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    117.4	
Current Assets	-926,521	Total Charges	10,426,016	Average Wages    15.91	
Fixed Assets	122,825	Contract Allowance	2,591,364	24.9% Skilled Nursing    81.4%	
Other Assets	0	Operating Revenue	7,834,652	75.1% Ancillary Service    18.6%	
Total Assets	-803,696	Operating Expense	8,696,953	111.0% Current Ratio    (2.3)	
Current Liabilities	394,448	Operating Margin	-862,301	-11.0% Days to Collect    (46.3)	
Long Term Liabilities	0	Other Income	395,689	5.1% Avg Payment Days    17.1	
Total Equity	-1,198,144	Other Expense	0	0.0% Depreciation Rate    86.1%	
Total Liab. and Equity	-803,696	Net Profit or Loss	(466,612)	-6.0% Return on Equity    38.9%	

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<b>345478 HARNETT WOODS NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
HARNETT WOODS NURSING AND REHABILITATION CENTER		9/30/2017 365 Days Settled			
DUNN, NC 28334				CR Beds 100    POS Beds 0	
HARNETT				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	91.4%
				Length of Stay	102.3
				Average Wages	15.88
				17.4% Skilled Nursing	75.6%
				82.6% Ancillary Service	24.4%
				93.7% Current Ratio	14.7
				6.3% Days to Collect	209.7
				1.8% Avg Payment Days	16.3
				0.0% Depreciation Rate	87.8%
				8.1% Return on Equity	14.5%
<hr/>					
<b>345414 HAYMOUNT REHABILITATION &amp; NURSING CENTER, INC</b>				Proprietary - Corporation	
HAYMOUNT REHABILITATION & NURSING CENTER, INC		9/30/2017 365 Days Settled			
FAYETTEVILLE, NC 28303				CR Beds 122    POS Beds 0	
CUMBERLAND				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	83.9%
				Length of Stay	197.7
				Average Wages	16.24
				17.5% Skilled Nursing	74.6%
				82.5% Ancillary Service	21.0%
				100.1% Current Ratio	2.0
				-0.1% Days to Collect	55.0
				1.6% Avg Payment Days	36.9
				0.0% Depreciation Rate	107.6%
				1.5% Return on Equity	13.4%

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<b>345391 HEARTLAND LIVING &amp; REHAB AT THE MOSES H CONE MEM H</b>		Proprietary - Corporation	
HEARTLAND LIVING & REHAB AT THE MOSES H CONE MEM H		9/30/2017 365 Days Settled	
GREENSBORO, NC 27401		CR Beds 144 POS Beds 0	
GUILFORD		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	74.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,207,252	Total Charges	11,255,647
Fixed Assets	377,557	Contract Allowance	2,406,251
Other Assets	20,315	Operating Revenue	8,849,396
Total Assets	1,605,124	Operating Expense	9,429,324
Current Liabilities	1,047,700	Operating Margin	-579,928
Long Term Liabilities	0	Other Income	90,161
Total Equity	557,424	Other Expense	0
Total Liab. and Equity	1,605,124	Net Profit or Loss	(489,767)
		21.4%	Skilled Nursing 70.8%
		78.6%	Ancillary Service 23.4%
		106.6%	Current Ratio 1.2
		-6.6%	Days to Collect 47.8
		1.0%	Avg Payment Days 31.8
		0.0%	Depreciation Rate 113.3%
		-5.5%	Return on Equity -87.9%

<b>345493 HENDERSONVILLE HEALTH AND REHABILITATION</b>		Proprietary - Corporation	
HENDERSONVILLE HEALTH AND REHABILITATION		9/30/2017 365 Days Settled	
FLAT ROCK, NC 28731		CR Beds 130 POS Beds 0	
HENDERSON		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	92.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,648,924	Total Charges	15,137,117
Fixed Assets	576,943	Contract Allowance	2,719,970
Other Assets	0	Operating Revenue	12,417,147
Total Assets	2,225,867	Operating Expense	12,285,276
Current Liabilities	507,693	Operating Margin	131,871
Long Term Liabilities	0	Other Income	242,087
Total Equity	1,718,174	Other Expense	0
Total Liab. and Equity	2,225,867	Net Profit or Loss	373,958
		18.0%	Skilled Nursing 73.1%
		82.0%	Ancillary Service 26.9%
		98.9%	Current Ratio 3.2
		1.1%	Days to Collect 25.4
		1.9%	Avg Payment Days 12.2
		0.0%	Depreciation Rate 93.6%
		3.0%	Return on Equity 21.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345246 HICKORY FALLS HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
HICKORY FALLS HEALTH AND REHABILITATION		12/31/2017 365 Days Settled			
GRANITE FALLS, NC 28630				CR Beds 120    POS Beds 0	
CALDWELL				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate            89.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            122.9	
Current Assets	2,071,575	Total Charges	11,020,532	Average Wages            16.37	
Fixed Assets	987,135	Contract Allowance	377,148	3.4% Skilled Nursing        71.5%	
Other Assets	0	Operating Revenue	10,643,384	96.6% Ancillary Service      28.5%	
Total Assets	3,058,710	Operating Expense	9,101,509	85.5% Current Ratio         5.2	
Current Liabilities	397,921	Operating Margin	1,541,875	14.5% Days to Collect        41.0	
Long Term Liabilities	10,820	Other Income	38,596	0.4% Avg Payment Days      8.4	
Total Equity	2,649,969	Other Expense	0	0.0% Depreciation Rate     72.0%	
Total Liab. and Equity	3,058,710	Net Profit or Loss	1,580,471	14.8% Return on Equity       59.6%	

<b>345315 HIGHLAND ACRES NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
HIGHLAND ACRES NURSING AND REHABILITATION CENTER		9/30/2017 365 Days Settled			
LUMBERTON, NC 28358				CR Beds 95    POS Beds 0	
ROBESON				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate            84.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            115.3	
Current Assets	50,588	Total Charges	7,646,957	Average Wages            15.66	
Fixed Assets	75,062	Contract Allowance	1,882,393	24.6% Skilled Nursing        78.1%	
Other Assets	0	Operating Revenue	5,764,564	75.4% Ancillary Service      19.3%	
Total Assets	125,650	Operating Expense	5,956,339	103.3% Current Ratio         0.2	
Current Liabilities	322,260	Operating Margin	-191,775	-3.3% Days to Collect        (0.1)	
Long Term Liabilities	0	Other Income	167,064	2.9% Avg Payment Days      17.6	
Total Equity	-196,610	Other Expense	0	0.0% Depreciation Rate     289.2%	
Total Liab. and Equity	125,650	Net Profit or Loss	(24,711)	-0.4% Return on Equity       12.6%	

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<b>345078 HIGHLAND FARMS</b>				Proprietary - Corporation	
HIGHLAND FARMS		12/31/2017 365 Days Settled			
BLACK MOUNTAIN, NC 28711				CR Beds 60	POS Beds 0
BUNCOMBE				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate	74.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	89.3
Current Assets	7,708,792	Total Charges	16,555,943	Average Wages	18.80
Fixed Assets	28,584,386	Contract Allowance	1,004,618	6.1%	Skilled Nursing 24.9%
Other Assets	9,433,475	Operating Revenue	15,551,325	93.9%	Ancillary Service 9.7%
Total Assets	<u>45,726,653</u>	Operating Expense	17,367,856	111.7%	Current Ratio 0.6
Current Liabilities	13,807,899	Operating Margin	-1,816,531	-11.7%	Days to Collect 29.9
Long Term Liabilities	43,271,326	Other Income	6,373	0.0%	Avg Payment Days 55.7
Total Equity	-11,352,572	Other Expense	0	0.0%	Depreciation Rate 0.6%
Total Liab. and Equity	<u>45,726,653</u>	Net Profit or Loss	(1,810,158)	-11.6%	Return on Equity 15.9%
<b>345353 HIGHLAND HOUSE REHABILITATION AND HEALTHCARE</b>				Proprietary - Partnership	
HIGHLAND HOUSE REHABILITATION AND HEALTHCARE		9/30/2017 365 Days Settled			
FAYETTEVILLE, NC 28301				CR Beds 159	POS Beds 0
CUMBERLAND				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	83.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	163.6
Current Assets	955,027	Total Charges	11,980,716	Average Wages	16.69
Fixed Assets	577,000	Contract Allowance	3,610,187	30.1%	Skilled Nursing 55.7%
Other Assets	718	Operating Revenue	8,370,529	69.9%	Ancillary Service 33.5%
Total Assets	<u>1,532,745</u>	Operating Expense	8,487,621	101.4%	Current Ratio 1.3
Current Liabilities	761,873	Operating Margin	-117,092	-1.4%	Days to Collect 29.6
Long Term Liabilities	975,000	Other Income	525	0.0%	Avg Payment Days 24.7
Total Equity	-204,128	Other Expense	0	0.0%	Depreciation Rate 21.7%
Total Liab. and Equity	<u>1,532,745</u>	Net Profit or Loss	(116,567)	-1.4%	Return on Equity 57.1%

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<b>345001 HILLCREST CONVALESCENT CENTER</b>				Proprietary - Corporation	
HILLCREST CONVALESCENT CENTER		9/30/2017 365 Days Settled			
DURHAM, NC 27705		CR Beds 154    POS Beds 0			
DURHAM		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		94.7%	
		Length of Stay		42.3	
		Average Wages		28.98	
		29.1% Skilled Nursing		56.9%	
		70.9% Ancillary Service		30.5%	
		88.4% Current Ratio		8.7	
		11.6% Days to Collect		127.3	
		10.8% Avg Payment Days		23.9	
		0.0% Depreciation Rate		0.0%	
		14.5% Return on Equity		39.5%	
<hr/>					
<b>345555 HILLCREST RALEIGH AT CRABTREE VALLEY</b>				Proprietary - Partnership	
HILLCREST RALEIGH AT CRABTREE VALLEY		9/30/2017 365 Days Settled			
RALEIGH, NC 27612		CR Beds 134    POS Beds 0			
WAKE		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		78.1%	
		Length of Stay		43.5	
		Average Wages		23.59	
		23.8% Skilled Nursing		60.8%	
		76.2% Ancillary Service		39.2%	
		99.0% Current Ratio		0.4	
		1.0% Days to Collect		32.5	
		4.3% Avg Payment Days		176.6	
		0.0% Depreciation Rate		0.0%	
		5.2% Return on Equity		-606.8%	

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<b>345417 HILLSIDE NURSING CENTER OF WAK</b>		Proprietary - Corporation	
HILLSIDE NURSING CENTER OF WAK		9/30/2017 365 Days Settled	
WAKE FOREST, NC 27588		CR Beds 150    POS Beds 0	
WAKE		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	92.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,833,058	Total Charges	13,190,825
Fixed Assets	452,745	Contract Allowance	2,436,145
Other Assets	118,166	Operating Revenue	10,754,680
Total Assets	3,403,969	Operating Expense	10,077,047
Current Liabilities	558,870	Operating Margin	677,633
Long Term Liabilities	117,677	Other Income	88,121
Total Equity	2,727,422	Other Expense	0
Total Liab. and Equity	3,403,969	Net Profit or Loss	765,754
		18.5%	Skilled Nursing 64.8%
		81.5%	Ancillary Service 29.4%
		93.7%	Current Ratio 5.1
		6.3%	Days to Collect 41.2
		0.8%	Avg Payment Days 16.5
		0.0%	Depreciation Rate 64.4%
		7.1%	Return on Equity 28.1%

<b>345559 HOMESTEAD HILLS</b>		Proprietary - Corporation	
HOMESTEAD HILLS		12/31/2017 365 Days Settled	
WINSTON SALEM, NC 27103		CR Beds 40    POS Beds 0	
FORSYTH		<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)		Occupancy Rate	74.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	508,537	Total Charges	3,948,369
Fixed Assets	6,357,977	Contract Allowance	0
Other Assets	10,664,803	Operating Revenue	3,948,369
Total Assets	17,531,317	Operating Expense	18,534,560
Current Liabilities	1,451,713	Operating Margin	-14,586,191
Long Term Liabilities	35,519,554	Other Income	12,805,339
Total Equity	-19,439,950	Other Expense	0
Total Liab. and Equity	17,531,317	Net Profit or Loss	(1,875,594)
		100.0%	Current Ratio 0.4
		469.4%	Days to Collect 35.7
		-369.4%	Avg Payment Days 24.0
		324.3%	Depreciation Rate 106.4%
		-47.5%	Return on Equity 9.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345570 HUNTERSVILLE HEALTH &amp; REHAB CENTER</b>				Proprietary - Partnership	
HUNTERSVILLE HEALTH & REHAB CENTER		9/30/2017 365 Days Settled			
HUNTERSVILLE, NC 28078				CR Beds 90	POS Beds 0
MECKLENBURG		<b>Key Performance Ind.</b>			
PALMETTO GBA (SC)				Occupancy Rate	95.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	41.1
Current Assets	2,344,030	Total Charges	17,350,162	Average Wages	22.18
Fixed Assets	13,980,038	Contract Allowance	6,532,554	37.7% Skilled Nursing	55.0%
Other Assets	687,065	Operating Revenue	10,817,608	62.3% Ancillary Service	45.0%
Total Assets	17,011,133	Operating Expense	11,152,538	103.1% Current Ratio	0.6
Current Liabilities	4,159,255	Operating Margin	-334,930	-3.1% Days to Collect	46.5
Long Term Liabilities	9,338,088	Other Income	5,838	0.1% Avg Payment Days	22.4
Total Equity	3,513,790	Other Expense	0	0.0% Depreciation Rate	5.6%
Total Liab. and Equity	17,011,133	Net Profit or Loss	(329,092)	-3.0% Return on Equity	-9.4%

  

<b>345096 HUNTERSVILLE OAKS</b>				Nonprofit - Other	
HUNTERSVILLE OAKS		9/30/2017 365 Days Settled			
HUNTERSVILLE, NC 28078				CR Beds 168	POS Beds 0
MECKLENBURG		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	94.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	77.1
Current Assets	1,249,056	Total Charges	21,576,875	Average Wages	22.05
Fixed Assets	21,387,510	Contract Allowance	6,099,545	28.3% Skilled Nursing	68.4%
Other Assets	0	Operating Revenue	15,477,330	71.7% Ancillary Service	31.6%
Total Assets	22,636,566	Operating Expense	20,123,060	130.0% Current Ratio	0.0
Current Liabilities	77,039,889	Operating Margin	-4,645,730	-30.0% Days to Collect	28.8
Long Term Liabilities	0	Other Income	71,632	0.5% Avg Payment Days	5.5
Total Equity	-54,403,323	Other Expense	0	0.0% Depreciation Rate	3.4%
Total Liab. and Equity	22,636,566	Net Profit or Loss	(4,574,098)	-29.6% Return on Equity	8.4%

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<b>345518 INN AT QUAIL HAVEN VILLAGE</b>				Proprietary - Corporation	
INN AT QUAIL HAVEN VILLAGE		9/30/2017 365 Days Settled			
PINEHURST, NC 28374		CR Beds 60    POS Beds 0			
MOORE		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		79.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    74.0	
Current Assets	2,499,688	Total Charges	5,964,249	Average Wages	19.90
Fixed Assets	178,779	Contract Allowance	1,270,199	21.3%	Skilled Nursing    77.8%
Other Assets	0	Operating Revenue	4,694,050	78.7%	Ancillary Service    22.2%
Total Assets	2,678,467	Operating Expense	4,966,089	105.8%	Current Ratio    1.2
Current Liabilities	2,014,639	Operating Margin	-272,039	-5.8%	Days to Collect    169.2
Long Term Liabilities	0	Other Income	768,498	16.4%	Avg Payment Days    141.5
Total Equity	663,828	Other Expense	0	0.0%	Depreciation Rate    62.8%
Total Liab. and Equity	2,678,467	Net Profit or Loss	496,459	10.6%	Return on Equity    74.8%
<b>345050 JACOB'S CREEK NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
JACOB'S CREEK NURSING AND REHABILITATION CENTER		9/30/2017 365 Days Settled			
MADISON, NC 27025		CR Beds 170    POS Beds 0			
ROCKINGHAM		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		78.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    197.9	
Current Assets	3,462,032	Total Charges	12,705,121	Average Wages	13.87
Fixed Assets	181,628	Contract Allowance	3,109,298	24.5%	Skilled Nursing    78.7%
Other Assets	0	Operating Revenue	9,595,823	75.5%	Ancillary Service    21.3%
Total Assets	3,643,660	Operating Expense	10,410,254	108.5%	Current Ratio    8.7
Current Liabilities	397,685	Operating Margin	-814,431	-8.5%	Days to Collect    128.1
Long Term Liabilities	0	Other Income	247,891	2.6%	Avg Payment Days    15.0
Total Equity	3,245,975	Other Expense	0	0.0%	Depreciation Rate    61.7%
Total Liab. and Equity	3,643,660	Net Profit or Loss	(566,540)	-5.9%	Return on Equity    -17.5%

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<b>345150 KENANSVILLE HEALTH &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
KENANSVILLE HEALTH & REHABILITATION CENTER 6/30/2017 365 Days Settled					
KENANSVILLE, NC 28349				CR Beds 92 POS Beds 0	
DUPLIN				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	81.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	83.2
Current Assets	649,404	Total Charges	21,506,899	Average Wages	18.72
Fixed Assets	393,198	Contract Allowance	15,042,168	69.9% Skilled Nursing	90.9%
Other Assets	14,190	Operating Revenue	6,464,731	30.1% Ancillary Service	9.1%
Total Assets	1,056,792	Operating Expense	5,894,286	91.2% Current Ratio	0.9
Current Liabilities	761,519	Operating Margin	570,445	8.8% Days to Collect	34.9
Long Term Liabilities	-7,889,393	Other Income	3,147	0.0% Avg Payment Days	42.9
Total Equity	8,184,666	Other Expense	0	0.0% Depreciation Rate	31.2%
Total Liab. and Equity	1,056,792	Net Profit or Loss	573,592	8.9% Return on Equity	7.0%
<b>345321 KERR LAKE NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
KERR LAKE NURSING AND REHABILITATION CENTER 9/30/2017 365 Days Settled					
HENDERSON, NC 27536				CR Beds 115 POS Beds 0	
VANCE				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	87.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	128.8
Current Assets	1,328,098	Total Charges	10,479,157	Average Wages	14.95
Fixed Assets	77,766	Contract Allowance	2,072,613	19.8% Skilled Nursing	62.8%
Other Assets	0	Operating Revenue	8,406,544	80.2% Ancillary Service	31.3%
Total Assets	1,405,864	Operating Expense	8,374,179	99.6% Current Ratio	3.9
Current Liabilities	343,024	Operating Margin	32,365	0.4% Days to Collect	54.8
Long Term Liabilities	0	Other Income	124,371	1.5% Avg Payment Days	15.0
Total Equity	1,062,840	Other Expense	0	0.0% Depreciation Rate	145.9%
Total Liab. and Equity	1,405,864	Net Profit or Loss	156,736	1.9% Return on Equity	14.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345509 KINGSWOOD NURSING CENTER</b>				Proprietary - Corporation	
KINGSWOOD NURSING CENTER		12/31/2017 365 Days Settled			
ABERDEEN, NC 28315		CR Beds 100    POS Beds 0			
MOORE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		80.9%	
		Length of Stay		200.8	
		Average Wages		16.54	
		16.4%		Skilled Nursing	
		83.6%		Ancillary Service	
		119.6%		Current Ratio	
		-19.6%		Days to Collect	
		-0.1%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-19.7%		Return on Equity	
				89.4%	

<b>345502 LAKE PARK NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
LAKE PARK NURSING AND REHABILITATION CENTER		9/30/2017 365 Days Settled			
INDIAN TRAIL, NC 28079		CR Beds 120    POS Beds 0			
UNION		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		59.2%	
		Length of Stay		177.7	
		Average Wages		16.40	
		17.9%		Skilled Nursing	
		82.1%		Ancillary Service	
		118.0%		Current Ratio	
		-18.0%		Days to Collect	
		1.4%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-16.6%		Return on Equity	
				-18.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345138 LENOIR HEALTHCARE CENTER</b>		Proprietary - Corporation	
LENOIR HEALTHCARE CENTER		12/31/2017 365 Days Settled	
LENOIR, NC 28645		CR Beds 120    POS Beds 0	
CALDWELL		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	76.6%
		Length of Stay	162.1
		Average Wages	18.37
		10.5% Skilled Nursing	71.8%
		89.5% Ancillary Service	28.2%
		94.2% Current Ratio	8.2
		5.8% Days to Collect	40.7
		0.5% Avg Payment Days	20.8
		0.0% Depreciation Rate	42.1%
		6.3% Return on Equity	10.9%

  

Balance Sheet		Income Statement	
Current Assets	4,114,805	Total Charges	8,675,634
Fixed Assets	849,253	Contract Allowance	909,068
Other Assets	24,726	Operating Revenue	7,766,566
Total Assets	4,988,784	Operating Expense	7,314,557
Current Liabilities	501,461	Operating Margin	452,009
Long Term Liabilities	6,682	Other Income	36,357
Total Equity	4,480,641	Other Expense	0
Total Liab. and Equity	4,988,784	Net Profit or Loss	488,366

<b>345419 LEXINGTON HEALTH CARE CENTER</b>		Proprietary - Partnership	
LEXINGTON HEALTH CARE CENTER		9/30/2017 365 Days Settled	
LEXINGTON, NC 27292		CR Beds 100    POS Beds 0	
DAVIDSON		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	89.0%
		Length of Stay	57.0
		Average Wages	19.36
		37.4% Skilled Nursing	65.0%
		62.6% Ancillary Service	30.7%
		90.9% Current Ratio	2.2
		9.1% Days to Collect	48.8
		0.1% Avg Payment Days	10.7
		0.0% Depreciation Rate	4.6%
		9.2% Return on Equity	60.3%

  

Balance Sheet		Income Statement	
Current Assets	1,656,682	Total Charges	13,361,801
Fixed Assets	1,182,487	Contract Allowance	4,997,188
Other Assets	171,072	Operating Revenue	8,364,613
Total Assets	3,010,241	Operating Expense	7,603,250
Current Liabilities	748,949	Operating Margin	761,363
Long Term Liabilities	982,488	Other Income	9,164
Total Equity	1,278,804	Other Expense	0
Total Liab. and Equity	3,010,241	Net Profit or Loss	770,527

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345496 LIBERTY COMMONS N&amp;R ALAMANCE</b>		Proprietary - Corporation	
LIBERTY COMMONS N&R ALAMANCE		9/30/2017 365 Days Settled	
BURLINGTON, NC 27215		CR Beds 138 POS Beds 0	
ALAMANCE		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	61.8%
<b>Balance Sheet</b>		Length of Stay	63.3
<b>Income Statement</b>		Average Wages	19.86
Current Assets	1,729,417	Total Charges	8,653,204
Fixed Assets	69,415	Contract Allowance	1,813,812
Other Assets	0	Operating Revenue	6,839,392
Total Assets	<u>1,798,832</u>	Operating Expense	7,439,767
Current Liabilities	1,368,125	Operating Margin	-600,375
Long Term Liabilities	412,712	Other Income	8,900
Total Equity	<u>17,995</u>	Other Expense	0
Total Liab. and Equity	<u>1,798,832</u>	Net Profit or Loss	<u>(591,475)</u>
		21.0%	Skilled Nursing 76.0%
		79.0%	Ancillary Service 20.5%
		108.8%	Current Ratio 1.3
		-8.8%	Days to Collect 88.7
		0.1%	Avg Payment Days 60.1
		0.0%	Depreciation Rate 123.8%
		-8.6%	Return on Equity -
			3,286.9%

<b>345207 LIBERTY COMMONS N&amp;R CTR OF COLUMBUS CTY</b>		Proprietary - Corporation	
LIBERTY COMMONS N&R CTR OF COLUMBUS CTY		9/30/2017 365 Days Settled	
WHITEVILLE, NC 28472		CR Beds 147 POS Beds 0	
COLUMBUS		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	73.4%
<b>Balance Sheet</b>		Length of Stay	85.9
<b>Income Statement</b>		Average Wages	17.37
Current Assets	7,276,841	Total Charges	11,631,050
Fixed Assets	101,844	Contract Allowance	2,735,618
Other Assets	0	Operating Revenue	8,895,432
Total Assets	<u>7,378,685</u>	Operating Expense	8,706,065
Current Liabilities	1,956,031	Operating Margin	189,367
Long Term Liabilities	0	Other Income	25,274
Total Equity	<u>5,422,654</u>	Other Expense	0
Total Liab. and Equity	<u>7,378,685</u>	Net Profit or Loss	<u>214,641</u>
		23.5%	Skilled Nursing 70.4%
		76.5%	Ancillary Service 24.7%
		97.9%	Current Ratio 3.7
		2.1%	Days to Collect 85.3
		0.3%	Avg Payment Days 72.5
		0.0%	Depreciation Rate 153.9%
		2.4%	Return on Equity 4.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345519 LIBERTY COMMONS NSG &amp; REH JOHN</b>				Proprietary - Corporation	
LIBERTY COMMONS NSG & REH JOHN				9/30/2017 365 Days Settled	
BENSON, NC 27504				CR Beds 160 POS Beds 0	
JOHNSTON				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	65.8%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	292,763	Total Charges	11,415,068	Length of Stay	79.5
Fixed Assets	115,002	Contract Allowance	2,521,066	Average Wages	18.36
Other Assets	0	Operating Revenue	8,894,002	22.1% Skilled Nursing	71.0%
Total Assets	407,765	Operating Expense	8,612,456	77.9% Ancillary Service	21.8%
Current Liabilities	2,083,548	Operating Margin	281,546	96.8% Current Ratio	0.1
Long Term Liabilities	0	Other Income	25,902	3.2% Days to Collect	48.6
Total Equity	-1,675,783	Other Expense	0	0.3% Avg Payment Days	80.8
Total Liab. and Equity	407,765	Net Profit or Loss	307,448	0.0% Depreciation Rate	203.2%
				3.5% Return on Equity	-18.3%

<b>345503 LIBERTY COMMONS NSG &amp; REH ROWA</b>				Proprietary - Corporation	
LIBERTY COMMONS NSG & REH ROWA				9/30/2017 365 Days Settled	
SALISBURY, NC 28147				CR Beds 90 POS Beds 0	
ROWAN				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	94.7%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	5,473,621	Total Charges	10,152,116	Length of Stay	91.0
Fixed Assets	161,692	Contract Allowance	2,512,263	Average Wages	19.75
Other Assets	0	Operating Revenue	7,639,853	24.7% Skilled Nursing	75.8%
Total Assets	5,635,313	Operating Expense	7,214,803	75.3% Ancillary Service	24.2%
Current Liabilities	2,910,697	Operating Margin	425,050	94.4% Current Ratio	1.9
Long Term Liabilities	0	Other Income	19,573	5.6% Days to Collect	36.4
Total Equity	2,724,616	Other Expense	0	0.3% Avg Payment Days	139.6
Total Liab. and Equity	5,635,313	Net Profit or Loss	444,623	0.0% Depreciation Rate	53.5%
				5.8% Return on Equity	16.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345309 LIBERTY COMMONS NSG AND REHAB CTR OF HALIFAX CTY</b>				Proprietary - Corporation	
LIBERTY COMMONS NSG AND REHAB CTR OF HALIFAX CTY		9/30/2017 365 Days Settled			
WELDON, NC 27890				CR Beds 75	POS Beds 0
HALIFAX		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	68.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	97.5
Current Assets	1,655,904	Total Charges	5,562,941	Average Wages	18.40
Fixed Assets	350,629	Contract Allowance	1,343,250	24.1% Skilled Nursing	73.0%
Other Assets	0	Operating Revenue	4,219,691	75.9% Ancillary Service	23.3%
Total Assets	2,006,533	Operating Expense	4,318,898	102.4% Current Ratio	1.1
Current Liabilities	1,571,370	Operating Margin	-99,207	-2.4% Days to Collect	47.9
Long Term Liabilities	0	Other Income	6,199	0.1% Avg Payment Days	121.2
Total Equity	435,163	Other Expense	0	0.0% Depreciation Rate	56.4%
Total Liab. and Equity	2,006,533	Net Profit or Loss	(93,008)	-2.2% Return on Equity	-21.4%

<b>345532 LIBERTY COMMONS NSG AND REHAB CTR OF LEE COUNTY</b>				Proprietary - Corporation	
LIBERTY COMMONS NSG AND REHAB CTR OF LEE COUNTY		9/30/2017 365 Days Settled			
SANFORD, NC 27332				CR Beds 80	POS Beds 0
LEE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	80.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	100.2
Current Assets	3,795,876	Total Charges	5,904,309	Average Wages	18.45
Fixed Assets	54,488	Contract Allowance	1,021,639	17.3% Skilled Nursing	82.6%
Other Assets	227,556	Operating Revenue	4,882,670	82.7% Ancillary Service	17.4%
Total Assets	4,077,920	Operating Expense	5,037,242	103.2% Current Ratio	2.1
Current Liabilities	1,768,706	Operating Margin	-154,572	-3.2% Days to Collect	58.6
Long Term Liabilities	0	Other Income	7,452	0.2% Avg Payment Days	119.2
Total Equity	2,309,214	Other Expense	0	0.0% Depreciation Rate	187.6%
Total Liab. and Equity	4,077,920	Net Profit or Loss	(147,120)	-3.0% Return on Equity	-6.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345468 LIBERTY COMMONS REHABILITATION CENTER</b>				Proprietary - Corporation	
LIBERTY COMMONS REHABILITATION CENTER		9/30/2017 365 Days Settled			
WILMINGTON, NC 28403				CR Beds 140 POS Beds 0	
NEW HANOVER				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 56.2%	
				Length of Stay 58.3	
				Average Wages 18.78	
				20.5% Skilled Nursing 66.8%	
				79.5% Ancillary Service 21.0%	
				106.7% Current Ratio 1.3	
				-6.7% Days to Collect 50.5	
				0.2% Avg Payment Days 81.9	
				0.0% Depreciation Rate 4.2%	
				-6.5% Return on Equity -56.1%	

  

Balance Sheet		Income Statement			
Current Assets	2,692,208	Total Charges	8,254,553		
Fixed Assets	3,615,285	Contract Allowance	1,692,537	20.5%	
Other Assets	29,469	Operating Revenue	6,562,016	79.5%	
Total Assets	6,336,962	Operating Expense	7,001,970	106.7%	
Current Liabilities	2,004,577	Operating Margin	-439,954	-6.7%	
Long Term Liabilities	3,573,752	Other Income	14,109	0.2%	
Total Equity	758,633	Other Expense	0	0.0%	
Total Liab. and Equity	6,336,962	Net Profit or Loss	(425,845)		

<b>345203 LIFE CARE CENTER OF BANNER ELK</b>				Proprietary - Other	
LIFE CARE CENTER OF BANNER ELK		12/31/2017 365 Days Settled			
BANNER ELK, NC 28604				CR Beds 118 POS Beds 0	
AVERY				<b>Key Performance Ind.</b>	
CAHABA GBA (TN)				Occupancy Rate 66.2%	
				Length of Stay 82.4	
				Average Wages 19.29	
				20.8% Skilled Nursing 76.1%	
				79.2% Ancillary Service 23.9%	
				109.0% Current Ratio 2.4	
				-9.0% Days to Collect 48.5	
				0.1% Avg Payment Days 19.4	
				0.0% Depreciation Rate 21.8%	
				-8.9% Return on Equity -50.6%	

  

Balance Sheet		Income Statement			
Current Assets	923,674	Total Charges	8,231,071		
Fixed Assets	819,409	Contract Allowance	1,711,654	20.8%	
Other Assets	20,893	Operating Revenue	6,519,417	79.2%	
Total Assets	1,763,976	Operating Expense	7,107,460	109.0%	
Current Liabilities	380,434	Operating Margin	-588,043	-9.0%	
Long Term Liabilities	241,317	Other Income	9,738	0.1%	
Total Equity	1,142,225	Other Expense	0	0.0%	
Total Liab. and Equity	1,763,976	Net Profit or Loss	(578,305)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345463 LIFE CARE CENTER OF HENDERSONV</b>		Proprietary - Other	
LIFE CARE CENTER OF HENDERSONV		6/30/2017 365 Days Settled	
HENDERSONVILLE, NC 28792		CR Beds 80    POS Beds 0	
HENDERSON		<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)		Occupancy Rate	84.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,887,526	Total Charges	9,619,784
Fixed Assets	0	Contract Allowance	2,063,885
Other Assets	19,939	Operating Revenue	7,555,899
Total Assets	<u>1,907,465</u>	Operating Expense	7,405,657
Current Liabilities	257,627	Operating Margin	150,242
Long Term Liabilities	229,370	Other Income	23,230
Total Equity	<u>1,420,468</u>	Other Expense	0
Total Liab. and Equity	<u>1,907,465</u>	Net Profit or Loss	<u>173,472</u>
		21.5%	Skilled Nursing 66.3%
		78.5%	Ancillary Service 33.7%
		98.0%	Current Ratio 7.3
		2.0%	Days to Collect 39.7
		0.3%	Avg Payment Days 12.6
		0.0%	Depreciation Rate 621.4%
		2.3%	Return on Equity 12.2%
<b>345159 LINCOLNTON REHABILITATION CENTER</b>		Proprietary - Corporation	
LINCOLNTON REHABILITATION CENTER		12/31/2017 365 Days Settled	
LINCOLNTON, NC 28092		CR Beds 120    POS Beds 0	
LINCOLN		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	77.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,514,104	Total Charges	11,229,870
Fixed Assets	119,791	Contract Allowance	2,066,662
Other Assets	213,000	Operating Revenue	9,163,208
Total Assets	<u>1,846,895</u>	Operating Expense	8,651,429
Current Liabilities	331,818	Operating Margin	511,779
Long Term Liabilities	232,722	Other Income	21,734
Total Equity	<u>1,282,355</u>	Other Expense	0
Total Liab. and Equity	<u>1,846,895</u>	Net Profit or Loss	<u>533,513</u>
		18.4%	Skilled Nursing 73.1%
		81.6%	Ancillary Service 26.9%
		94.4%	Current Ratio 4.6
		5.6%	Days to Collect 48.2
		0.2%	Avg Payment Days 14.0
		0.0%	Depreciation Rate 404.2%
		5.8%	Return on Equity 41.6%

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<b>345499 LITCHFORD FALLS HEALTHCARE</b>		Proprietary - Corporation	
LITCHFORD FALLS HEALTHCARE		12/31/2017 365 Days Settled	
RALEIGH, NC 27615		CR Beds 114    POS Beds 0	
WAKE		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	84.5%
		Length of Stay	178.5
		Average Wages	20.17
		17.1% Skilled Nursing	70.6%
		82.9% Ancillary Service	22.5%
		95.9% Current Ratio	4.4
		4.1% Days to Collect	73.0
		0.4% Avg Payment Days	15.1
		0.0% Depreciation Rate	50.1%
		4.5% Return on Equity	15.1%

  

Balance Sheet		Income Statement	
Current Assets	2,056,869	Total Charges	8,711,351
Fixed Assets	544,529	Contract Allowance	1,488,755
Other Assets	0	Operating Revenue	7,222,596
Total Assets	2,601,398	Operating Expense	6,926,232
Current Liabilities	466,929	Operating Margin	296,364
Long Term Liabilities	-1,879	Other Income	26,043
Total Equity	2,136,348	Other Expense	0
Total Liab. and Equity	2,601,398	Net Profit or Loss	322,407

<b>345192 LONGLEAF NEURO-MEDICAL TREATMENT CENTER</b>		Proprietary - Partnership	
LONGLEAF NEURO-MEDICAL TREATMENT CENTER		6/30/2017 365 Days Settled	
WILSON, NC 27893		CR Beds 0    POS Beds 0	
WILSON		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	0.0%
		Length of Stay	
		Average Wages	
		0.0% Skilled Nursing	0.0%
		0.0% Ancillary Service	0.0%
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate	0.0%
		0.0% Return on Equity	0.0%

  

Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345358 LOUISBURG HEALTHCARE &amp; REHABILITATION CENTER</b>		Proprietary - Corporation	
LOUISBURG HEALTHCARE & REHABILITATION CENTER		9/30/2017 365 Days Settled	
LOUISBURG, NC 27549		CR Beds 92    POS Beds 0	
FRANKLIN		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	62.9%
		Length of Stay	113.0
		Average Wages	15.63
		8.2% Skilled Nursing	70.8%
		91.8% Ancillary Service	30.2%
		98.6% Current Ratio	2.6
		1.4% Days to Collect	61.0
		0.7% Avg Payment Days	31.1
		0.0% Depreciation Rate	5.9%
		2.1% Return on Equity	1.5%

  

Balance Sheet		Income Statement	
Current Assets	1,219,488	Total Charges	5,231,515
Fixed Assets	156,524	Contract Allowance	429,434
Other Assets	8,316,552	Operating Revenue	4,802,081
Total Assets	9,692,564	Operating Expense	4,733,887
Current Liabilities	471,858	Operating Margin	68,194
Long Term Liabilities	2,473,051	Other Income	33,661
Total Equity	6,747,655	Other Expense	0
Total Liab. and Equity	9,692,564	Net Profit or Loss	101,855

<b>345234 LUMBERTON HEALTH AND REHAB CENTER</b>		Proprietary - Corporation	
LUMBERTON HEALTH AND REHAB CENTER		6/30/2017 242 Days Settled	
LUMBERTON, NC 28358		CR Beds 122    POS Beds 0	
ROBESON		<b>Key Performance Ind.</b>	
Noridian (CA)		Occupancy Rate	91.1%
		Length of Stay	83.0
		Average Wages	17.07
		71.3% Skilled Nursing	95.5%
		28.7% Ancillary Service	4.5%
		103.9% Current Ratio	0.5
		-3.9% Days to Collect	33.1
		0.3% Avg Payment Days	49.9
		0.0% Depreciation Rate	7.3%
		-3.6% Return on Equity	-318.5%

  

Balance Sheet		Income Statement	
Current Assets	870,873	Total Charges	20,867,694
Fixed Assets	10,918,356	Contract Allowance	14,885,383
Other Assets	231,034	Operating Revenue	5,982,311
Total Assets	12,020,263	Operating Expense	6,214,305
Current Liabilities	1,705,416	Operating Margin	-231,994
Long Term Liabilities	10,247,602	Other Income	17,847
Total Equity	67,245	Other Expense	0
Total Liab. and Equity	12,020,263	Net Profit or Loss	(214,147)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345168 MACGREGOR DOWNS HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
MACGREGOR DOWNS HEALTH AND REHABILITATION		6/30/2017 242 Days Settled			
GREENVILLE, NC 27834				CR Beds 152    POS Beds 0	
PITT				<b>Key Performance Ind.</b>	
Noridian (CA)				Occupancy Rate            88.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              46.2	
Current Assets	1,886,787	Total Charges	26,208,469	Average Wages              18.59	
Fixed Assets	29,016,789	Contract Allowance	16,039,376	61.2%	Skilled Nursing            89.6%
Other Assets	633,358	Operating Revenue	10,169,093	38.8%	Ancillary Service        10.4%
Total Assets	31,536,934	Operating Expense	10,522,037	103.5%	Current Ratio              0.6
Current Liabilities	3,115,096	Operating Margin	-352,944	-3.5%	Days to Collect            44.3
Long Term Liabilities	28,287,669	Other Income	4,089	0.0%	Avg Payment Days        62.2
Total Equity	134,169	Other Expense	0	0.0%	Depreciation Rate        7.2%
Total Liab. and Equity	31,536,934	Net Profit or Loss	(348,855)	-3.4%	Return on Equity         -260.0%

<b>345263 MACON VALLEY NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
MACON VALLEY NURSING AND REHABILITATION CENTER		9/30/2017 365 Days Settled			
FRANKLIN, NC 28734				CR Beds 200    POS Beds 0	
MACON				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            40.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              107.0	
Current Assets	5,117,955	Total Charges	9,508,512	Average Wages              15.70	
Fixed Assets	148,838	Contract Allowance	1,650,459	17.4%	Skilled Nursing            67.1%
Other Assets	0	Operating Revenue	7,858,053	82.6%	Ancillary Service        32.9%
Total Assets	5,266,793	Operating Expense	7,542,233	96.0%	Current Ratio              18.7
Current Liabilities	273,024	Operating Margin	315,820	4.0%	Days to Collect            234.4
Long Term Liabilities	0	Other Income	130,880	1.7%	Avg Payment Days        13.0
Total Equity	4,993,769	Other Expense	0	0.0%	Depreciation Rate        81.4%
Total Liab. and Equity	5,266,793	Net Profit or Loss	446,700	5.7%	Return on Equity         8.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345206 MADISON HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
MADISON HEALTH AND REHABILITATION    12/31/2017 365 Days Settled					
MARS HILL, NC 28754				CR Beds 100    POS Beds 0	
MADISON				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	95.4%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	1,564,579	Total Charges	9,745,176	Length of Stay	167.5
Fixed Assets	792,383	Contract Allowance	1,171,385	Average Wages	18.37
Other Assets	1,400,000	Operating Revenue	8,573,791	12.0% Skilled Nursing	75.2%
Total Assets	3,756,962	Operating Expense	8,531,953	88.0% Ancillary Service	24.8%
Current Liabilities	3,398,493	Operating Margin	41,838	99.5% Current Ratio	0.5
Long Term Liabilities	0	Other Income	31,201	0.5% Days to Collect	39.9
Total Equity	358,469	Other Expense	0	0.4% Avg Payment Days	12.6
Total Liab. and Equity	3,756,962	Net Profit or Loss	73,039	0.0% Depreciation Rate	60.1%
				0.9% Return on Equity	20.4%

<b>345102 MAGGIE VALLEY NURSING AND REHABILITATION</b>				Proprietary - Partnership	
MAGGIE VALLEY NURSING AND REHABILITATION    12/31/2017 365 Days Settled					
MAGGIE VALLEY, NC 28751				CR Beds 114    POS Beds 0	
HAYWOOD				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	86.4%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	3,915,490	Total Charges	12,131,916	Length of Stay	97.1
Fixed Assets	13,801	Contract Allowance	2,368,112	Average Wages	17.48
Other Assets	0	Operating Revenue	9,763,804	19.5% Skilled Nursing	63.4%
Total Assets	3,929,291	Operating Expense	10,484,125	80.5% Ancillary Service	36.6%
Current Liabilities	1,474,101	Operating Margin	-720,321	107.4% Current Ratio	2.7
Long Term Liabilities	3,217,753	Other Income	3,731	-7.4% Days to Collect	45.8
Total Equity	-762,563	Other Expense	0	0.0% Avg Payment Days	50.2
Total Liab. and Equity	3,929,291	Net Profit or Loss	(716,590)	0.0% Depreciation Rate	14,073.9%
				-7.3% Return on Equity	94.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345288 MAGNOLIA ESTATES SKILLED CARE</b>		Proprietary - Corporation	
MAGNOLIA ESTATES SKILLED CARE		9/30/2017 365 Days Settled	
SPENCER, NC 28159		CR Beds 80    POS Beds 0	
ROWAN		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	71.5%
		Length of Stay	331.4
		Average Wages	16.35
		10.0% Skilled Nursing	74.9%
		90.0% Ancillary Service	24.7%
		105.8% Current Ratio	1.7
		-5.8% Days to Collect	52.8
		0.1% Avg Payment Days	27.5
		0.0% Depreciation Rate	5.2%
		-5.7% Return on Equity	4.2%

  

Balance Sheet		Income Statement	
Current Assets	791,741	Total Charges	4,681,255
Fixed Assets	144,147	Contract Allowance	470,301
Other Assets	5,746	Operating Revenue	4,210,954
Total Assets	941,634	Operating Expense	4,453,531
Current Liabilities	465,924	Operating Margin	-242,577
Long Term Liabilities	6,168,252	Other Income	4,590
Total Equity	-5,692,542	Other Expense	0
Total Liab. and Equity	941,634	Net Profit or Loss	(237,988)

<b>345219 MAGNOLIA LANE NURSING AND REHABILITATION CENTER</b>		Proprietary - Corporation	
MAGNOLIA LANE NURSING AND REHABILITATION CENTER		9/30/2017 365 Days Settled	
MORGANTON, NC 28655		CR Beds 121    POS Beds 0	
BURKE		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	45.9%
		Length of Stay	169.1
		Average Wages	14.68
		16.7% Skilled Nursing	69.2%
		83.3% Ancillary Service	30.8%
		105.3% Current Ratio	(7.6)
		-5.3% Days to Collect	(99.3)
		0.6% Avg Payment Days	12.5
		0.0% Depreciation Rate	74.9%
		-4.7% Return on Equity	16.5%

  

Balance Sheet		Income Statement	
Current Assets	-1,143,205	Total Charges	5,136,440
Fixed Assets	78,588	Contract Allowance	857,441
Other Assets	0	Operating Revenue	4,278,999
Total Assets	-1,064,617	Operating Expense	4,507,163
Current Liabilities	151,056	Operating Margin	-228,164
Long Term Liabilities	0	Other Income	27,332
Total Equity	-1,215,673	Other Expense	0
Total Liab. and Equity	-1,064,617	Net Profit or Loss	(200,832)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345340 MAPLE LEAF HEALTH CARE</b>				Proprietary - Corporation	
MAPLE LEAF HEALTH CARE		3/31/2017 365 Days Settled			
STATESVILLE, NC 28625		CR Beds 102 POS Beds 0			
IREDELL		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		93.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 103.5	
Current Assets	857,479	Total Charges	24,065,397	Average Wages	21.68
Fixed Assets	17,491,857	Contract Allowance	15,001,823	62.3% Skilled Nursing	80.2%
Other Assets	16,281	Operating Revenue	9,063,574	37.7% Ancillary Service	12.5%
Total Assets	18,365,617	Operating Expense	9,519,543	105.0% Current Ratio	0.4
Current Liabilities	2,294,948	Operating Margin	-455,969	-5.0% Days to Collect	33.6
Long Term Liabilities	7,069,448	Other Income	21,787	0.2% Avg Payment Days	39.0
Total Equity	9,001,221	Other Expense	0	0.0% Depreciation Rate	8.1%
Total Liab. and Equity	18,365,617	Net Profit or Loss	(434,182)	-4.8% Return on Equity	-4.8%
<b>345296 MARGATE HEALTH AND REHAB CENTER</b>				Proprietary - Corporation	
MARGATE HEALTH AND REHAB CENTER		9/30/2017 365 Days Settled			
JEFFERSON, NC 28640		CR Beds 150 POS Beds 0			
ASHE		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		76.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 92.1	
Current Assets	1,411,412	Total Charges	11,816,962	Average Wages	17.67
Fixed Assets	138,330	Contract Allowance	1,634,285	13.8% Skilled Nursing	78.0%
Other Assets	0	Operating Revenue	10,182,677	86.2% Ancillary Service	22.0%
Total Assets	1,549,742	Operating Expense	10,154,127	99.7% Current Ratio	1.4
Current Liabilities	992,141	Operating Margin	28,550	0.3% Days to Collect	34.9
Long Term Liabilities	-351,077	Other Income	3,292	0.0% Avg Payment Days	35.7
Total Equity	908,678	Other Expense	0	0.0% Depreciation Rate	290.8%
Total Liab. and Equity	1,549,742	Net Profit or Loss	31,842	0.3% Return on Equity	3.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345218 MARY GRAN NURSING CENTER</b>		Proprietary - Corporation	
MARY GRAN NURSING CENTER		9/30/2017 365 Days Settled	
CLINTON, NC 28329		CR Beds 242 POS Beds 0	
SAMPSON		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	61.8%
<b>Balance Sheet</b>		Length of Stay	120.0
<b>Income Statement</b>		Average Wages	17.52
Current Assets	432,547	Total Charges	11,818,764
Fixed Assets	281,499	Contract Allowance	2,134,959
Other Assets	0	Operating Revenue	9,683,805
Total Assets	<u>714,046</u>	Operating Expense	10,648,134
Current Liabilities	4,917,051	Operating Margin	-964,329
Long Term Liabilities	0	Other Income	68,749
Total Equity	-4,203,005	Other Expense	0
Total Liab. and Equity	<u>714,046</u>	Net Profit or Loss	<u>(895,580)</u>
		18.1%	Skilled Nursing 76.3%
		81.9%	Ancillary Service 17.8%
		110.0%	Current Ratio 0.1
		-10.0%	Days to Collect 65.1
		0.7%	Avg Payment Days 158.0
		0.0%	Depreciation Rate 187.6%
		-9.2%	Return on Equity 21.3%

<b>345093 MARYFIELD NURSING HOME</b>		Nonprofit - Church	
MARYFIELD NURSING HOME		9/30/2017 365 Days Settled	
HIGH POINT, NC 27260		CR Beds 125 POS Beds 0	
GUILFORD		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	91.0%
<b>Balance Sheet</b>		Length of Stay	160.3
<b>Income Statement</b>		Average Wages	17.93
Current Assets	14,942,368	Total Charges	20,968,171
Fixed Assets	77,510,757	Contract Allowance	3,425,677
Other Assets	15,872,301	Operating Revenue	17,542,494
Total Assets	<u>108,325,426</u>	Operating Expense	26,854,303
Current Liabilities	30,266,207	Operating Margin	-9,311,809
Long Term Liabilities	66,738,487	Other Income	11,028,138
Total Equity	11,320,732	Other Expense	0
Total Liab. and Equity	<u>108,325,426</u>	Net Profit or Loss	<u>1,716,329</u>
		16.3%	Skilled Nursing 59.8%
		83.7%	Ancillary Service 10.4%
		153.1%	Current Ratio 0.5
		-53.1%	Days to Collect 22.2
		62.9%	Avg Payment Days 13.7
		0.0%	Depreciation Rate 0.8%
		9.8%	Return on Equity 15.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345172 MERIDIAN CENTER</b>				Proprietary - Corporation	
MERIDIAN CENTER		12/31/2017 365 Days Settled			
HIGH POINT, NC 27262		CR Beds 199 POS Beds 0			
GUILFORD		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		78.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 133.4	
Current Assets	1,194,292	Total Charges	19,186,357	Average Wages	22.24
Fixed Assets	3,064,967	Contract Allowance	7,505,106	39.1% Skilled Nursing	86.7%
Other Assets	-6,898,153	Operating Revenue	11,681,251	60.9% Ancillary Service	13.3%
Total Assets	-2,638,894	Operating Expense	13,366,010	114.4% Current Ratio	1.1
Current Liabilities	1,042,823	Operating Margin	-1,684,759	-14.4% Days to Collect	36.4
Long Term Liabilities	-2,001,297	Other Income	4,339	0.0% Avg Payment Days	17.9
Total Equity	-1,680,420	Other Expense	0	0.0% Depreciation Rate	56.5%
Total Liab. and Equity	-2,638,894	Net Profit or Loss	(1,680,420)	-14.4% Return on Equity	100.0%
<b>345254 MONROE REHABILITATION CENTER</b>				Proprietary - Corporation	
MONROE REHABILITATION CENTER		12/31/2017 365 Days Settled			
MONROE, NC 28112		CR Beds 152 POS Beds 0			
UNION		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		79.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 190.7	
Current Assets	-583,415	Total Charges	10,712,402	Average Wages	19.37
Fixed Assets	140,881	Contract Allowance	1,196,007	11.2% Skilled Nursing	81.3%
Other Assets	316,422	Operating Revenue	9,516,395	88.8% Ancillary Service	18.7%
Total Assets	-126,112	Operating Expense	9,514,264	100.0% Current Ratio	(1.4)
Current Liabilities	418,692	Operating Margin	2,131	0.0% Days to Collect	31.6
Long Term Liabilities	231,218	Other Income	9,410	0.1% Avg Payment Days	16.0
Total Equity	-776,022	Other Expense	0	0.0% Depreciation Rate	320.0%
Total Liab. and Equity	-126,112	Net Profit or Loss	11,541	0.1% Return on Equity	-1.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345285 MOUNTAIN HOME HEALTH AND REHAB</b>				Proprietary - Other	
MOUNTAIN HOME HEALTH AND REHAB				12/31/2017 365 Days Settled	
HENDERSONVILLE, NC 28739				CR Beds 134 POS Beds 0	
HENDERSON				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	78.4%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	2,500,586	Total Charges	8,972,127	Length of Stay	33.2
Fixed Assets	189,030	Contract Allowance	1,519,896	Average Wages	17.96
Other Assets	0	Operating Revenue	7,452,231	16.9% Skilled Nursing	88.4%
Total Assets	2,689,616	Operating Expense	7,984,021	83.1% Ancillary Service	11.6%
Current Liabilities	2,659,978	Operating Margin	-531,790	107.1% Current Ratio	0.9
Long Term Liabilities	233,556	Other Income	10,406	-7.1% Days to Collect	123.7
Total Equity	-203,918	Other Expense	0	0.1% Avg Payment Days	118.8
Total Liab. and Equity	2,689,616	Net Profit or Loss	(521,384)	0.0% Depreciation Rate	90.2%
				-7.0% Return on Equity	255.7%

<b>345048 MOUNTAIN RIDGE HEALTH AND REHAB</b>				Proprietary - Other	
MOUNTAIN RIDGE HEALTH AND REHAB				9/30/2017 365 Days Settled	
BLACK MOUNTAIN, NC 28711				CR Beds 100 POS Beds 0	
BUNCOMBE				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	91.2%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	1,436,180	Total Charges	14,067,622	Length of Stay	81.4
Fixed Assets	179,053	Contract Allowance	6,192,760	Average Wages	16.19
Other Assets	1,848,199	Operating Revenue	7,874,862	44.0% Skilled Nursing	57.3%
Total Assets	3,463,432	Operating Expense	8,022,055	56.0% Ancillary Service	42.7%
Current Liabilities	1,341,702	Operating Margin	-147,193	101.9% Current Ratio	1.1
Long Term Liabilities	0	Other Income	54,197	-1.9% Days to Collect	48.0
Total Equity	2,121,730	Other Expense	0	0.7% Avg Payment Days	53.4
Total Liab. and Equity	3,463,432	Net Profit or Loss	(92,996)	0.0% Depreciation Rate	257.2%
				-1.2% Return on Equity	-4.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345193 MOUNTAIN VIEW MANOR NURSING CE</b>				Proprietary - Corporation	
MOUNTAIN VIEW MANOR NURSING CE		12/31/2017 365 Days Settled			
BRYSON CITY, NC 28713		CR Beds 120    POS Beds 0			
SWAIN		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		78.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				179.8	
Current Assets	1,509,713	Total Charges	6,044,060	Average Wages	
Fixed Assets	485,708	Contract Allowance	-723,565	15.82	
Other Assets	9,897	Operating Revenue	6,767,625	78.1%	
Total Assets	2,005,318	Operating Expense	6,261,867	21.9%	
Current Liabilities	884,758	Operating Margin	505,758	Current Ratio	
Long Term Liabilities	0	Other Income	4,920	1.7	
Total Equity	1,120,560	Other Expense	0	Days to Collect	
Total Liab. and Equity	2,005,318	Net Profit or Loss	510,678	68.3	
				Avg Payment Days	
				47.8	
				Depreciation Rate	
				12.0%	
				Return on Equity	
				45.6%	

<b>345196 MOUNTAIN VISTA HEALTH PARK</b>				Nonprofit - Other	
MOUNTAIN VISTA HEALTH PARK		9/30/2017 365 Days Settled			
DENTON, NC 27239		CR Beds 120    POS Beds 0			
DAVIDSON		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		90.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				381.2	
Current Assets	5,092,406	Total Charges	8,362,650	Average Wages	
Fixed Assets	830,938	Contract Allowance	2,233,562	14.02	
Other Assets	2,053	Operating Revenue	6,129,088	50.4%	
Total Assets	5,925,397	Operating Expense	6,192,165	32.7%	
Current Liabilities	534,520	Operating Margin	-63,077	Current Ratio	
Long Term Liabilities	0	Other Income	243,428	9.5	
Total Equity	5,390,877	Other Expense	0	Days to Collect	
Total Liab. and Equity	5,925,397	Net Profit or Loss	180,351	27.3	
				Avg Payment Days	
				23.8	
				Depreciation Rate	
				2.5%	
				Return on Equity	
				3.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345558 NC STATE VETERANS HOME-BLACK MOUNTAIN</b>				Nonprofit - Church	
NC STATE VETERANS HOME-BLACK MOUNTAIN		6/30/2017 365 Days Settled			
BLACK MOUNTAIN, NC 28711				CR Beds 100    POS Beds 0	
BUNCOMBE				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate            96.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            273.4	
Current Assets	11,492,138	Total Charges	12,511,291	Average Wages            17.92	
Fixed Assets	0	Contract Allowance	3,483,737	27.8%	Skilled Nursing            80.5%
Other Assets	-8,441,249	Operating Revenue	9,027,554	72.2%	Ancillary Service        19.5%
Total Assets	<u>3,050,889</u>	Operating Expense	18,122,308	200.7%	Current Ratio            32.5
Current Liabilities	353,397	Operating Margin	-9,094,754	-100.7%	Days to Collect         145.2
Long Term Liabilities	0	Other Income	9,812,738	108.7%	Avg Payment Days       2.2
Total Equity	<u>2,697,492</u>	Other Expense	0	0.0%	Depreciation Rate       0.0%
Total Liab. and Equity	<u>3,050,889</u>	Net Profit or Loss	<u>717,984</u>	8.0%	Return on Equity        26.6%
<hr/>					
<b>345560 NC STATE VETERANS HOME-KINSTON</b>				Nonprofit - Church	
NC STATE VETERANS HOME-KINSTON		6/30/2017 365 Days Settled			
KINSTON, NC 28504				CR Beds 100    POS Beds 0	
LENOIR				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            91.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            97.5	
Current Assets	12,269,110	Total Charges	12,383,490	Average Wages            16.49	
Fixed Assets	0	Contract Allowance	3,378,589	27.3%	Skilled Nursing            79.5%
Other Assets	-10,415,164	Operating Revenue	9,004,901	72.7%	Ancillary Service        20.5%
Total Assets	<u>1,853,946</u>	Operating Expense	18,605,468	206.6%	Current Ratio            37.2
Current Liabilities	330,047	Operating Margin	-9,600,567	-106.6%	Days to Collect         234.7
Long Term Liabilities	0	Other Income	9,849,214	109.4%	Avg Payment Days       2.8
Total Equity	<u>1,523,899</u>	Other Expense	0	0.0%	Depreciation Rate       0.0%
Total Liab. and Equity	<u>1,853,946</u>	Net Profit or Loss	<u>248,647</u>	2.8%	Return on Equity        16.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345313 NORTHAMPTON NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
NORTHAMPTON NURSING AND REHABILITATION CENTER		9/30/2017 365 Days Settled			
JACKSON, NC 27845				CR Beds 80	POS Beds 0
NORTHAMPTON		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	66.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	124.5
Current Assets	-1,884,443	Total Charges	5,096,443	Average Wages	16.84
Fixed Assets	48,510	Contract Allowance	1,147,136	22.5% Skilled Nursing	82.0%
Other Assets	0	Operating Revenue	3,949,307	77.5% Ancillary Service	18.0%
Total Assets	<u>-1,835,933</u>	Operating Expense	4,826,225	122.2% Current Ratio	(10.5)
Current Liabilities	179,632	Operating Margin	-876,918	-22.2% Days to Collect	(176.6)
Long Term Liabilities	0	Other Income	89,172	2.3% Avg Payment Days	14.2
Total Equity	<u>-2,015,565</u>	Other Expense	0	0.0% Depreciation Rate	88.9%
Total Liab. and Equity	<u>-1,835,933</u>	Net Profit or Loss	<u>(787,746)</u>	-19.9% Return on Equity	39.1%
<b>345119 NORTHCHASE NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
NORTHCHASE NURSING AND REHABILITATION CENTER		9/30/2017 365 Days Settled			
WILMINGTON, NC 28405				CR Beds 140	POS Beds 0
NEW HANOVER		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	84.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	108.2
Current Assets	466,781	Total Charges	13,590,138	Average Wages	17.35
Fixed Assets	153,852	Contract Allowance	3,075,969	22.6% Skilled Nursing	74.1%
Other Assets	0	Operating Revenue	10,514,169	77.4% Ancillary Service	25.9%
Total Assets	<u>620,633</u>	Operating Expense	11,803,838	112.3% Current Ratio	1.3
Current Liabilities	365,105	Operating Margin	-1,289,669	-12.3% Days to Collect	13.5
Long Term Liabilities	0	Other Income	225,068	2.1% Avg Payment Days	11.6
Total Equity	<u>255,528</u>	Other Expense	0	0.0% Depreciation Rate	95.5%
Total Liab. and Equity	<u>620,633</u>	Net Profit or Loss	<u>(1,064,601)</u>	-10.1% Return on Equity	-416.6%

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<b>345443 OAK FOREST HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
OAK FOREST HEALTH AND REHABILITATION		6/30/2017 365 Days Settled			
WINSTON SALEM, NC 27105				CR Beds 170 POS Beds 0	
FORSYTH				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	93.3%
				Length of Stay	125.1
				Average Wages	17.59
				26.6%	Skilled Nursing 66.3%
				73.4%	Ancillary Service 33.7%
				97.0%	Current Ratio 6.7
				3.0%	Days to Collect 62.4
				1.2%	Avg Payment Days 9.7
				0.0%	Depreciation Rate 93.4%
				4.2%	Return on Equity 18.7%
<hr/>					
<b>345464 OAK GROVE HEALTH CARE CENTER</b>				Proprietary - Other	
OAK GROVE HEALTH CARE CENTER		12/31/2017 365 Days Settled			
RUTHERFORDTON, NC 28139				CR Beds 76 POS Beds 0	
RUTHERFORD				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	75.0%
				Length of Stay	73.7
				Average Wages	18.43
				17.0%	Skilled Nursing 68.2%
				83.0%	Ancillary Service 31.7%
				108.1%	Current Ratio 1.1
				-8.1%	Days to Collect 965.3
				0.0%	Avg Payment Days 7.3
				0.0%	Depreciation Rate 15.0%
				-8.1%	Return on Equity -14.5%

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<b>345373 OCEAN TRAIL HEALTHCARE &amp; REHAB CENTER</b>				Proprietary - Corporation	
OCEAN TRAIL HEALTHCARE & REHAB CENTER		9/30/2017 365 Days Settled			
SOUTHPORT, NC 28461		11/30/2017 61 Days Settled		CR Beds 116 POS Beds 0	
BRUNSWICK		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		54.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 215.2	
Current Assets	1,601,629	Total Charges	5,873,301	Average Wages	16.79
Fixed Assets	1,764,782	Contract Allowance	964,027	16.4% Skilled Nursing	68.9%
Other Assets	58,393	Operating Revenue	4,909,274	83.6% Ancillary Service	26.8%
Total Assets	3,424,804	Operating Expense	5,390,775	109.8% Current Ratio	4.4
Current Liabilities	366,594	Operating Margin	-481,501	-9.8% Days to Collect	40.8
Long Term Liabilities	11,805,004	Other Income	2,238	0.0% Avg Payment Days	27.3
Total Equity	-8,746,794	Other Expense	0	0.0% Depreciation Rate	5.1%
Total Liab. and Equity	3,424,804	Net Profit or Loss	(479,264)	-9.8% Return on Equity	5.5%

<b>345373 OCEAN TRAIL HEALTHCARE &amp; REHAB CENTER</b>				Proprietary - Corporation	
OCEAN TRAIL HEALTHCARE & REHAB CENTER		9/30/2017 365 Days Settled			
SOUTHPORT, NC 28461		11/30/2017 61 Days Settled		CR Beds 116 POS Beds 0	
BRUNSWICK		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		53.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 108.2	
Current Assets	1,714,414	Total Charges	950,390	Average Wages	16.79
Fixed Assets	1,751,289	Contract Allowance	154,951	16.3% Skilled Nursing	70.0%
Other Assets	65,210	Operating Revenue	795,439	83.7% Ancillary Service	25.2%
Total Assets	3,530,913	Operating Expense	928,426	116.7% Current Ratio	4.3
Current Liabilities	400,150	Operating Margin	-132,987	-16.7% Days to Collect	219.0
Long Term Liabilities	11,996,723	Other Income	13,822	1.7% Avg Payment Days	166.3
Total Equity	-8,865,960	Other Expense	0	0.0% Depreciation Rate	0.9%
Total Liab. and Equity	3,530,913	Net Profit or Loss	(119,166)	-15.0% Return on Equity	1.3%

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<b>345541 OLDE KNOX COMMONS AT THE VILLAGES OF MECKLENBURG</b>				Proprietary - Corporation	
OLDE KNOX COMMONS AT THE VILLAGES OF MECKLENBURG				9/30/2017 365 Days Settled	
HUNTERSVILLE, NC 28078				CR Beds 114 POS Beds 0	
MECKLENBURG				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 89.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 121.5	
Current Assets	2,885,395	Total Charges	9,073,234	Average Wages 17.04	
Fixed Assets	174,503	Contract Allowance	0	0.0% Skilled Nursing 93.2%	
Other Assets	0	Operating Revenue	9,073,234	100.0% Ancillary Service 6.8%	
Total Assets	3,059,898	Operating Expense	9,200,815	101.4% Current Ratio 3.5	
Current Liabilities	822,034	Operating Margin	-127,581	-1.4% Days to Collect 83.8	
Long Term Liabilities	44,308	Other Income	20,263	0.2% Avg Payment Days 32.4	
Total Equity	2,193,556	Other Expense	0	0.0% Depreciation Rate 135.7%	
Total Liab. and Equity	3,059,898	Net Profit or Loss	(112,893)	-1.2% Return on Equity -5.1%	
<b>345563 PAVILION HEALTH CENTER AT BRIGHTMORE</b>				Proprietary - Corporation	
PAVILION HEALTH CENTER AT BRIGHTMORE				9/30/2017 365 Days Settled	
CHARLOTTE, NC 28277				CR Beds 120 POS Beds 0	
MECKLENBURG				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate 70.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 49.8	
Current Assets	-141,411	Total Charges	12,420,297	Average Wages 22.31	
Fixed Assets	62,380	Contract Allowance	3,398,826	27.4% Skilled Nursing 71.0%	
Other Assets	0	Operating Revenue	9,021,471	72.6% Ancillary Service 29.0%	
Total Assets	-79,031	Operating Expense	9,210,103	102.1% Current Ratio (0.1)	
Current Liabilities	1,446,473	Operating Margin	-188,632	-2.1% Days to Collect 50.6	
Long Term Liabilities	0	Other Income	12,473	0.1% Avg Payment Days 50.5	
Total Equity	-1,525,504	Other Expense	0	0.0% Depreciation Rate 655.1%	
Total Liab. and Equity	-79,031	Net Profit or Loss	(176,159)	-2.0% Return on Equity 11.5%	

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<b>345395 PEAK RESOURCES-CHERRYVILLE</b>		Proprietary - Corporation	
PEAK RESOURCES-CHERRYVILLE		9/30/2017 365 Days Settled	
CHERRYVILLE, NC 28021		CR Beds 111    POS Beds 0	
GASTON		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	69.8%
<b>Balance Sheet</b>		Length of Stay	62.5
<b>Income Statement</b>		Average Wages	18.87
Current Assets	994,818	Total Charges	11,198,621
Fixed Assets	17,575	Contract Allowance	2,587,014
Other Assets	0	Operating Revenue	8,611,607
Total Assets	1,012,393	Operating Expense	8,514,120
Current Liabilities	847,408	Operating Margin	97,487
Long Term Liabilities	1,034,529	Other Income	101,473
Total Equity	-869,544	Other Expense	0
Total Liab. and Equity	1,012,393	Net Profit or Loss	137,237
		23.1%	Skilled Nursing 37.1%
		76.9%	Ancillary Service 36.4%
		98.9%	Current Ratio 1.2
		1.1%	Days to Collect 24.4
		1.2%	Avg Payment Days 37.0
		0.0%	Depreciation Rate 2,730.3%
		1.6%	Return on Equity -15.8%
<b>345226 PEAK RESOURCES-OUTER BANKS</b>		Proprietary - Corporation	
PEAK RESOURCES-OUTER BANKS		9/30/2017 365 Days Settled	
NAGS HEAD, NC 27959		CR Beds 126    POS Beds 0	
DARE		<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)		Occupancy Rate	50.5%
<b>Balance Sheet</b>		Length of Stay	63.0
<b>Income Statement</b>		Average Wages	21.12
Current Assets	876,781	Total Charges	7,380,537
Fixed Assets	47,920	Contract Allowance	1,526,786
Other Assets	0	Operating Revenue	5,853,751
Total Assets	924,701	Operating Expense	6,217,771
Current Liabilities	1,222,930	Operating Margin	-364,020
Long Term Liabilities	341,355	Other Income	59,815
Total Equity	-639,584	Other Expense	0
Total Liab. and Equity	924,701	Net Profit or Loss	(305,016)
		20.7%	Skilled Nursing 69.6%
		79.3%	Ancillary Service 30.4%
		106.2%	Current Ratio 0.7
		-6.2%	Days to Collect 32.0
		1.0%	Avg Payment Days 72.0
		0.0%	Depreciation Rate 154.7%
		-5.2%	Return on Equity 47.7%

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<b>345494 PEAK RESOURCES - GASTONIA</b>				Proprietary - Corporation	
PEAK RESOURCES - GASTONIA		9/30/2017 365 Days Settled			
GASTONIA, NC 28054		CR Beds 120    POS Beds 0			
GASTON		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		86.6%	
		Length of Stay		91.6	
		Average Wages		19.56	
		19.0% Skilled Nursing		71.5%	
		81.0% Ancillary Service		28.5%	
		94.7% Current Ratio		2.5	
		5.3% Days to Collect		27.7	
		0.7% Avg Payment Days		23.5	
		0.0% Depreciation Rate		56.4%	
		6.2% Return on Equity		39.5%	
<hr/>					
<b>345337 PEAK RESOURCES - ALAMANCE, INC</b>				Proprietary - Corporation	
PEAK RESOURCES - ALAMANCE, INC		9/30/2017 365 Days Settled			
GRAHAM, NC 27253		CR Beds 120    POS Beds 0			
ALAMANCE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		94.8%	
		Length of Stay		70.5	
		Average Wages		19.01	
		31.9% Skilled Nursing		65.4%	
		68.1% Ancillary Service		34.6%	
		96.9% Current Ratio		1.9	
		3.1% Days to Collect		49.4	
		1.2% Avg Payment Days		40.1	
		0.0% Depreciation Rate		797.3%	
		3.9% Return on Equity		-217.0%	

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<b>345013 PEAK RESOURCES - CHARLOTTE</b>				Proprietary - Corporation	
PEAK RESOURCES - CHARLOTTE		9/30/2017 365 Days Settled			
CHARLOTTE, NC 28205		CR Beds 142 POS Beds 0			
MECKLENBURG		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		92.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 67.5	
Current Assets	1,994,226	Total Charges	16,976,471	Average Wages 19.85	
Fixed Assets	24,886	Contract Allowance	3,942,866	23.2%	Skilled Nursing 64.9%
Other Assets	0	Operating Revenue	13,033,605	76.8%	Ancillary Service 35.1%
Total Assets	2,019,112	Operating Expense	13,524,684	103.8%	Current Ratio 1.7
Current Liabilities	1,200,215	Operating Margin	-491,079	-3.8%	Days to Collect 31.6
Long Term Liabilities	1,045,879	Other Income	267,678	2.1%	Avg Payment Days 32.7
Total Equity	-226,982	Other Expense	0	0.0%	Depreciation Rate 1,542.3%
Total Liab. and Equity	2,019,112	Net Profit or Loss	(289,612)	-2.2%	Return on Equity 127.6%

<b>345429 PEAK RESOURCES - PINELAKE</b>				Proprietary - Corporation	
PEAK RESOURCES - PINELAKE		9/30/2017 365 Days Settled			
CARTHAGE, NC 28327		CR Beds 110 POS Beds 0			
MOORE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		89.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 94.4	
Current Assets	1,167,179	Total Charges	8,911,248	Average Wages 18.35	
Fixed Assets	717,029	Contract Allowance	1,027,130	11.5%	Skilled Nursing 69.1%
Other Assets	12,116	Operating Revenue	7,884,118	88.5%	Ancillary Service 23.8%
Total Assets	1,896,324	Operating Expense	7,843,943	99.5%	Current Ratio 1.9
Current Liabilities	598,971	Operating Margin	40,175	0.5%	Days to Collect 30.7
Long Term Liabilities	0	Other Income	101,368	1.3%	Avg Payment Days 28.5
Total Equity	1,297,353	Other Expense	0	0.0%	Depreciation Rate 74.0%
Total Liab. and Equity	1,896,324	Net Profit or Loss	148,410	1.9%	Return on Equity 11.4%

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<b>345229 PEAK RESOURCES - SHELBY</b>				Proprietary - Corporation	
PEAK RESOURCES - SHELBY		9/30/2017 365 Days Settled			
SHELBY, NC 28150		CR Beds 100 POS Beds 0			
CLEVELAND		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	85.1%		
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	100.6
Current Assets	1,074,779	Total Charges	8,790,501	Average Wages	18.66
Fixed Assets	389,668	Contract Allowance	1,413,881	16.1% Skilled Nursing	69.1%
Other Assets	0	Operating Revenue	7,376,620	83.9% Ancillary Service	30.9%
Total Assets	1,464,447	Operating Expense	7,280,274	98.7% Current Ratio	1.8
Current Liabilities	582,427	Operating Margin	96,346	1.3% Days to Collect	28.5
Long Term Liabilities	0	Other Income	128,444	1.7% Avg Payment Days	30.8
Total Equity	882,020	Other Expense	0	0.0% Depreciation Rate	57.1%
Total Liab. and Equity	1,464,447	Net Profit or Loss	237,043	3.2% Return on Equity	26.9%

<b>345409 PEMBROKE CENTER</b>				Proprietary - Corporation	
PEMBROKE CENTER		12/31/2017 365 Days Settled			
PEMBROKE, NC 28372		CR Beds 84 POS Beds 0			
ROBESON		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate	75.3%		
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	105.0
Current Assets	579,755	Total Charges	7,506,741	Average Wages	17.68
Fixed Assets	350,772	Contract Allowance	2,012,494	26.8% Skilled Nursing	78.6%
Other Assets	-2,758,266	Operating Revenue	5,494,247	73.2% Ancillary Service	21.4%
Total Assets	-1,827,739	Operating Expense	6,058,488	110.3% Current Ratio	(0.6)
Current Liabilities	-921,514	Operating Margin	-564,241	-10.3% Days to Collect	35.8
Long Term Liabilities	-393,436	Other Income	51,452	0.9% Avg Payment Days	19.3
Total Equity	-512,789	Other Expense	0	0.0% Depreciation Rate	159.5%
Total Liab. and Equity	-1,827,739	Net Profit or Loss	(512,789)	-9.3% Return on Equity	100.0%

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<b>345111 PENICK VILLAGE</b>				Nonprofit - Church	
PENICK VILLAGE		9/30/2017 365 Days Settled			
SOUTHERN PINES, NC 28387				CR Beds 92	POS Beds 0
MOORE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	89.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	212.6
Current Assets	12,633,375	Total Charges	17,768,339	Average Wages	17.53
Fixed Assets	38,891,754	Contract Allowance	1,850,907	10.4%	Skilled Nursing 27.5%
Other Assets	301,918	Operating Revenue	15,917,432	89.6%	Ancillary Service 6.5%
Total Assets	<u>51,827,047</u>	Operating Expense	16,689,559	104.9%	Current Ratio 0.5
Current Liabilities	24,910,568	Operating Margin	-772,127	-4.9%	Days to Collect 13.1
Long Term Liabilities	20,179,157	Other Income	1,924,594	12.1%	Avg Payment Days 20.2
Total Equity	<u>6,737,322</u>	Other Expense	0	0.0%	Depreciation Rate 4.7%
Total Liab. and Equity	<u>51,827,047</u>	Net Profit or Loss	<u>1,152,467</u>	7.2%	Return on Equity 17.1%
<b>345530 PENN NURSING CENTER</b>				Nonprofit - Other	
PENN NURSING CENTER		9/30/2017 365 Days Settled			
REIDSVILLE, NC 27320				CR Beds 92	POS Beds 0
ROCKINGHAM				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	89.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	121.1
Current Assets	0	Total Charges	10,682,712	Average Wages	18.75
Fixed Assets	0	Contract Allowance	3,298,075	30.9%	Skilled Nursing 61.0%
Other Assets	0	Operating Revenue	7,384,637	69.1%	Ancillary Service 33.6%
Total Assets	<u>0</u>	Operating Expense	7,860,281	106.4%	Current Ratio
Current Liabilities	0	Operating Margin	-475,644	-6.4%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	72,997	1.0%	Avg Payment Days 0.0
Total Equity	<u>-98,059</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>-98,059</u>	Net Profit or Loss	<u>(402,647)</u>	-5.5%	Return on Equity 410.6%

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<b>345053 PETTIGREW REHABILITATION CENTER</b>				Proprietary - Corporation	
PETTIGREW REHABILITATION CENTER		12/31/2017 365 Days Settled			
DURHAM, NC 27705		CR Beds 96    POS Beds 0			
DURHAM		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		89.8%	
		Length of Stay		100.2	
		Average Wages		20.19	
		16.5% Skilled Nursing		79.4%	
		83.5% Ancillary Service		20.6%	
		95.6% Current Ratio		4.4	
		4.4% Days to Collect		38.8	
		0.1% Avg Payment Days		15.5	
		0.0% Depreciation Rate		664.6%	
		4.5% Return on Equity		32.4%	
<hr/>					
<b>345310 PIEDMONT CROSSING</b>				Nonprofit - Church	
PIEDMONT CROSSING		9/30/2017 365 Days Settled			
THOMASVILLE, NC 27360		CR Beds 134    POS Beds 0			
DAVIDSON		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		85.3%	
		Length of Stay		161.8	
		Average Wages		18.02	
		14.8% Skilled Nursing		44.8%	
		85.2% Ancillary Service		22.5%	
		101.3% Current Ratio		0.5	
		-1.3% Days to Collect		15.5	
		1.5% Avg Payment Days		31.2	
		0.0% Depreciation Rate		5.8%	
		0.2% Return on Equity		-0.2%	

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<b>345144 PINE RIDGE HEALTH AND REHABILITATION CENTER</b>		Proprietary - Corporation	
PINE RIDGE HEALTH AND REHABILITATION CENTER		9/30/2017 365 Days Settled	
THOMASVILLE, NC 27360		CR Beds 154    POS Beds 0	
DAVIDSON		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	85.4%
		Length of Stay	186.7
		Average Wages	14.22
		28.2% Skilled Nursing	73.8%
		71.8% Ancillary Service	23.7%
		98.4% Current Ratio	13.8
		1.6% Days to Collect	176.0
		3.5% Avg Payment Days	13.5
		0.0% Depreciation Rate	77.4%
		5.1% Return on Equity	11.0%

  

Balance Sheet		Income Statement	
Current Assets	4,750,095	Total Charges	13,568,903
Fixed Assets	111,863	Contract Allowance	3,828,700
Other Assets	0	Operating Revenue	9,740,203
Total Assets	4,861,958	Operating Expense	9,587,912
Current Liabilities	344,405	Operating Margin	152,291
Long Term Liabilities	0	Other Income	344,885
Total Equity	4,517,553	Other Expense	0
Total Liab. and Equity	4,861,958	Net Profit or Loss	497,176

<b>345370 PINEHURST HEALTHCARE &amp; REHAB</b>		Proprietary - Corporation	
PINEHURST HEALTHCARE & REHAB		9/30/2017 365 Days Settled	
PINEHURST, NC 28374		CR Beds 144    POS Beds 0	
MOORE		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	61.7%
		Length of Stay	91.9
		Average Wages	15.57
		10.5% Skilled Nursing	70.8%
		89.5% Ancillary Service	30.1%
		93.7% Current Ratio	2.9
		6.3% Days to Collect	60.6
		0.1% Avg Payment Days	25.6
		0.0% Depreciation Rate	5.7%
		6.4% Return on Equity	-50.7%

  

Balance Sheet		Income Statement	
Current Assets	1,343,025	Total Charges	7,956,684
Fixed Assets	1,418,439	Contract Allowance	835,430
Other Assets	-376	Operating Revenue	7,121,254
Total Assets	2,761,088	Operating Expense	6,673,512
Current Liabilities	464,784	Operating Margin	447,742
Long Term Liabilities	3,192,044	Other Income	6,316
Total Equity	-895,740	Other Expense	0
Total Liab. and Equity	2,761,088	Net Profit or Loss	454,058

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<b>345415 PINEVILLE REHABILITATION AND LIVING CTR</b>				Proprietary - Partnership	
PINEVILLE REHABILITATION AND LIVING CTR				12/31/2017 365 Days Settled	
PINEVILLE, NC 28134				CR Beds 106 POS Beds 0	
MECKLENBURG				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate	80.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	95.0
Current Assets	3,420,565	Total Charges	9,976,147	Average Wages	22.06
Fixed Assets	639,884	Contract Allowance	1,348,008	13.5% Skilled Nursing	84.6%
Other Assets	0	Operating Revenue	8,628,139	86.5% Ancillary Service	15.4%
Total Assets	4,060,449	Operating Expense	9,011,746	104.4% Current Ratio	1.0
Current Liabilities	3,488,293	Operating Margin	-383,607	-4.4% Days to Collect	140.9
Long Term Liabilities	561,763	Other Income	11,667	0.1% Avg Payment Days	63.9
Total Equity	10,393	Other Expense	0	0.0% Depreciation Rate	106.8%
Total Liab. and Equity	4,060,449	Net Profit or Loss	(371,940)	-4.3% Return on Equity	-3,578.8%
<b>345354 PINEY GROVE NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
PINEY GROVE NURSING AND REHABILITATION CENTER				9/30/2017 365 Days Settled	
KERNERSVILLE, NC 27284				CR Beds 92 POS Beds 0	
FORSYTH				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	64.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	138.8
Current Assets	1,863,613	Total Charges	5,680,678	Average Wages	15.34
Fixed Assets	52,307	Contract Allowance	859,597	15.1% Skilled Nursing	68.5%
Other Assets	0	Operating Revenue	4,821,081	84.9% Ancillary Service	31.5%
Total Assets	1,915,920	Operating Expense	5,695,884	118.1% Current Ratio	9.2
Current Liabilities	201,882	Operating Margin	-874,803	-18.1% Days to Collect	138.5
Long Term Liabilities	0	Other Income	64,335	1.3% Avg Payment Days	13.1
Total Equity	1,714,038	Other Expense	0	0.0% Depreciation Rate	71.1%
Total Liab. and Equity	1,915,920	Net Profit or Loss	(810,468)	-16.8% Return on Equity	-47.3%

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<b>345393 PISGAH MANOR HEALTH CARE CENTER</b>				Nonprofit - Other		
PISGAH MANOR HEALTH CARE CENTER 9/30/2017 365 Days Settled						
CANDLER, NC 28715				CR Beds 118 POS Beds 0		
BUNCOMBE				<b>Key Performance Ind.</b>		
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	91.7%	
<b>Balance Sheet</b>				Length of Stay	78.3	
<b>Income Statement</b>				Average Wages	18.32	
Current Assets	11,688,011	Total Charges	18,082,090	28.7%	Skilled Nursing	60.3%
Fixed Assets	18,032,057	Contract Allowance	5,195,188	71.3%	Ancillary Service	26.8%
Other Assets	0	Operating Revenue	12,886,902	122.7%	Current Ratio	4.3
Total Assets	29,720,068	Operating Expense	15,817,055	-22.7%	Days to Collect	20.2
Current Liabilities	2,699,545	Operating Margin	-2,930,153	8.7%	Avg Payment Days	24.5
Long Term Liabilities	8,447,590	Other Income	1,117,344	0.0%	Depreciation Rate	1.9%
Total Equity	18,572,933	Other Expense	0	-16.7%	Return on Equity	-11.6%
Total Liab. and Equity	29,720,068	Net Profit or Loss	(2,156,144)			

<b>345185 PREMIER LIVING AND REHAB CENTER</b>				Proprietary - Other		
PREMIER LIVING AND REHAB CENTER 9/30/2017 365 Days Settled						
LAKE WACCAMAW, NC 28450				CR Beds 142 POS Beds 0		
COLUMBUS				<b>Key Performance Ind.</b>		
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	70.0%	
<b>Balance Sheet</b>				Length of Stay	164.1	
<b>Income Statement</b>				Average Wages	13.12	
Current Assets	510,345	Total Charges	7,530,997	12.4%	Skilled Nursing	78.1%
Fixed Assets	91,512	Contract Allowance	932,741	87.6%	Ancillary Service	21.9%
Other Assets	0	Operating Revenue	6,598,256	96.2%	Current Ratio	1.2
Total Assets	601,857	Operating Expense	6,345,612	3.8%	Days to Collect	29.0
Current Liabilities	431,211	Operating Margin	252,644	1.5%	Avg Payment Days	22.2
Long Term Liabilities	136,269	Other Income	96,566	0.0%	Depreciation Rate	100.0%
Total Equity	34,377	Other Expense	0	5.3%	Return on Equity	1,015.8%
Total Liab. and Equity	601,857	Net Profit or Loss	349,210			

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<b>345217 PREMIER NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
PREMIER NURSING AND REHABILITATION CENTER    9/30/2017 365 Days Settled					
JACKSONVILLE, NC 28546				CR Beds 246    POS Beds 0	
ONSLOW				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            64.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                90.6	
Current Assets	6,490,924	Total Charges	17,871,339	Average Wages                18.34	
Fixed Assets	118,382	Contract Allowance	4,084,076	22.9% Skilled Nursing        73.2%	
Other Assets	0	Operating Revenue	13,787,263	77.1% Ancillary Service        26.0%	
Total Assets	6,609,306	Operating Expense	13,141,966	95.3% Current Ratio            12.6	
Current Liabilities	515,932	Operating Margin	645,297	4.7% Days to Collect            169.9	
Long Term Liabilities	0	Other Income	360,228	2.6% Avg Payment Days          15.0	
Total Equity	6,093,374	Other Expense	0	0.0% Depreciation Rate        66.9%	
Total Liab. and Equity	6,609,306	Net Profit or Loss	1,005,525	7.3% Return on Equity            16.5%	

<b>345510 PRODIGY TRANSITIONAL REHAB</b>				Proprietary - Corporation	
PRODIGY TRANSITIONAL REHAB                    9/30/2017 365 Days Settled					
TARBORO, NC 27886				CR Beds 118    POS Beds 0	
EDGECOMBE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            89.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                171.7	
Current Assets	910,970	Total Charges	9,215,262	Average Wages                17.36	
Fixed Assets	-2,038	Contract Allowance	984,853	10.7% Skilled Nursing            81.0%	
Other Assets	0	Operating Revenue	8,230,409	89.3% Ancillary Service        19.0%	
Total Assets	908,932	Operating Expense	8,191,455	99.5% Current Ratio            0.4	
Current Liabilities	2,211,752	Operating Margin	38,954	0.5% Days to Collect            30.5	
Long Term Liabilities	0	Other Income	3,150	0.0% Avg Payment Days          54.9	
Total Equity	-1,302,820	Other Expense	0	0.0% Depreciation Rate        239.8%	
Total Liab. and Equity	908,932	Net Profit or Loss	42,104	0.5% Return on Equity            -3.2%	

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<b>345551 PRUITTHEALTH-CAROLINA POINT</b>		Proprietary - Other	
PRUITTHEALTH-CAROLINA POINT		6/30/2017 365 Days Settled	
DURHAM, NC 27705		CR Beds 140    POS Beds 0	
DURHAM		<b>Key Performance Ind.</b>	
CAHABA		Occupancy Rate	87.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-12,831,468	Total Charges	11,648,730
Fixed Assets	642,869	Contract Allowance	2,332,436
Other Assets	12,110	Operating Revenue	9,316,294
Total Assets	-12,176,489	Operating Expense	11,393,332
Current Liabilities	1,001,798	Operating Margin	-2,077,038
Long Term Liabilities	0	Other Income	17,474
Total Equity	-13,178,287	Other Expense	0
Total Liab. and Equity	-12,176,489	Net Profit or Loss	(2,059,564)
		20.0%	Skilled Nursing 79.9%
		80.0%	Ancillary Service 20.1%
		122.3%	Current Ratio (12.8)
		-22.3%	Days to Collect (504.5)
		0.2%	Avg Payment Days 20.6
		0.0%	Depreciation Rate 44.5%
		-22.1%	Return on Equity 15.6%

<b>345061 PRUITTHEALTH-DURHAM</b>		Proprietary - Other	
PRUITTHEALTH-DURHAM		6/30/2017 365 Days Settled	
DURHAM, NC 27705		CR Beds 125    POS Beds 0	
DURHAM		<b>Key Performance Ind.</b>	
BLUE CROSS (GEORGIA)		Occupancy Rate	92.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-23,035,722	Total Charges	14,987,263
Fixed Assets	5,487,587	Contract Allowance	4,157,394
Other Assets	0	Operating Revenue	10,829,869
Total Assets	-17,548,135	Operating Expense	12,828,589
Current Liabilities	898,727	Operating Margin	-1,998,720
Long Term Liabilities	0	Other Income	20,828
Total Equity	-18,446,862	Other Expense	0
Total Liab. and Equity	-17,548,135	Net Profit or Loss	(1,977,892)
		27.7%	Skilled Nursing 70.7%
		72.3%	Ancillary Service 29.3%
		118.5%	Current Ratio (25.6)
		-18.5%	Days to Collect (777.6)
		0.2%	Avg Payment Days 17.6
		0.0%	Depreciation Rate 14.5%
		-18.3%	Return on Equity 10.7%

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<b>345124 PRUITTHEALTH-ELKIN</b>				Proprietary - Other	
PRUITTHEALTH-ELKIN		6/30/2017 365 Days Settled			
ELKIN, NC 28621				CR Beds 100    POS Beds 0	
SURRY				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            93.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                73.1	
Current Assets	2,229,027	Total Charges	12,415,639	Average Wages                17.47	
Fixed Assets	1,153,533	Contract Allowance	2,550,867	20.5%	Skilled Nursing                61.3%
Other Assets	0	Operating Revenue	9,864,772	79.5%	Ancillary Service            38.7%
Total Assets	<u>3,382,560</u>	Operating Expense	10,285,241	104.3%	Current Ratio                    2.8
Current Liabilities	799,031	Operating Margin	-420,469	-4.3%	Days to Collect                81.4
Long Term Liabilities	0	Other Income	12,435	0.1%	Avg Payment Days            19.5
Total Equity	<u>2,583,529</u>	Other Expense	0	0.0%	Depreciation Rate            42.3%
Total Liab. and Equity	<u>3,382,560</u>	Net Profit or Loss	<u>(408,034)</u>	-4.1%	Return on Equity               -15.8%
<b>345105 PRUITTHEALTH-HIGH POINT</b>				Proprietary - Other	
PRUITTHEALTH-HIGH POINT		6/30/2017 365 Days Settled			
HIGH POINT, NC 27265				CR Beds 100    POS Beds 0	
FORSYTH				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            78.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                207.7	
Current Assets	-20,310,972	Total Charges	7,205,341	Average Wages                19.29	
Fixed Assets	1,855,584	Contract Allowance	1,851,823	25.7%	Skilled Nursing                86.3%
Other Assets	0	Operating Revenue	5,353,518	74.3%	Ancillary Service            13.7%
Total Assets	<u>-18,455,388</u>	Operating Expense	7,135,513	133.3%	Current Ratio                    (27.4)
Current Liabilities	740,243	Operating Margin	-1,781,995	-33.3%	Days to Collect                (1,387.5)
Long Term Liabilities	0	Other Income	8,969	0.2%	Avg Payment Days            33.0
Total Equity	<u>-19,195,631</u>	Other Expense	0	0.0%	Depreciation Rate            34.1%
Total Liab. and Equity	<u>-18,455,388</u>	Net Profit or Loss	<u>(1,773,026)</u>	-33.1%	Return on Equity               9.2%

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<b>345357 PRUITTHEALTH-NEUSE</b>				Proprietary - Other		
PRUITTHEALTH-NEUSE		6/30/2017 365 Days Settled				
NEW BERN, NC 28560				CR Beds 110 POS Beds 0		
CRAVEN				<b>Key Performance Ind.</b>		
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	92.5%	
				Length of Stay	109.2	
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	17.79	
Current Assets	1,076,139	Total Charges	11,956,528	29.5%	Skilled Nursing	80.2%
Fixed Assets	1,347,409	Contract Allowance	3,528,615	70.5%	Ancillary Service	19.8%
Other Assets	0	Operating Revenue	8,427,913	100.3%	Current Ratio	1.8
Total Assets	2,423,548	Operating Expense	8,456,449	-0.3%	Days to Collect	45.6
Current Liabilities	613,009	Operating Margin	-28,536	0.0%	Avg Payment Days	20.0
Long Term Liabilities	0	Other Income	4,175	0.0%	Depreciation Rate	31.5%
Total Equity	1,810,539	Other Expense	0	-0.3%	Return on Equity	-1.3%
Total Liab. and Equity	2,423,548	Net Profit or Loss	(24,361)			
<b>345538 PRUITTHEALTH-RALEIGH</b>				Proprietary - Other		
PRUITTHEALTH-RALEIGH		6/30/2017 365 Days Settled				
RALEIGH, NC 27603				CR Beds 150 POS Beds 0		
WAKE				<b>Key Performance Ind.</b>		
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	92.7%	
				Length of Stay	63.1	
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	18.73	
Current Assets	-6,316,619	Total Charges	19,941,536	27.7%	Skilled Nursing	63.7%
Fixed Assets	841,127	Contract Allowance	5,528,942	72.3%	Ancillary Service	36.3%
Other Assets	300,000	Operating Revenue	14,412,594	108.5%	Current Ratio	(6.2)
Total Assets	-5,175,492	Operating Expense	15,640,251	-8.5%	Days to Collect	(160.5)
Current Liabilities	1,018,589	Operating Margin	-1,227,657	0.1%	Avg Payment Days	18.8
Long Term Liabilities	0	Other Income	18,121	0.0%	Depreciation Rate	36.5%
Total Equity	-6,194,081	Other Expense	0	-8.4%	Return on Equity	19.5%
Total Liab. and Equity	-5,175,492	Net Profit or Loss	(1,209,536)			

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<b>345378 PRUITTHEALTH-ROCKINGHAM</b>				Proprietary - Other	
PRUITTHEALTH-ROCKINGHAM		6/30/2017 365 Days Settled			
ROCKINGHAM, NC 28379		CR Beds 120 POS Beds 0			
RICHMOND		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		73.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 132.4	
Current Assets	-894,934	Total Charges	8,371,027	Average Wages	16.01
Fixed Assets	585,512	Contract Allowance	1,765,730	21.1% Skilled Nursing	83.7%
Other Assets	4,664	Operating Revenue	6,605,297	78.9% Ancillary Service	16.3%
Total Assets	-304,758	Operating Expense	6,751,400	102.2% Current Ratio	(1.4)
Current Liabilities	627,643	Operating Margin	-146,103	-2.2% Days to Collect	(52.9)
Long Term Liabilities	0	Other Income	3,181	0.0% Avg Payment Days	22.8
Total Equity	-932,401	Other Expense	0	0.0% Depreciation Rate	44.2%
Total Liab. and Equity	-304,758	Net Profit or Loss	(142,922)	-2.2% Return on Equity	15.3%

<b>345182 PRUITTHEALTH-SEALEVEL</b>				Proprietary - Other	
PRUITTHEALTH-SEALEVEL		6/30/2017 365 Days Settled			
SEALEVEL, NC 28577		CR Beds 104 POS Beds 0			
CARTERET		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		49.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 133.4	
Current Assets	-7,980,200	Total Charges	4,471,094	Average Wages	18.25
Fixed Assets	247,199	Contract Allowance	416,047	9.3% Skilled Nursing	69.8%
Other Assets	2,041,215	Operating Revenue	4,055,047	90.7% Ancillary Service	30.2%
Total Assets	-5,691,786	Operating Expense	5,271,417	130.0% Current Ratio	(19.9)
Current Liabilities	401,814	Operating Margin	-1,216,370	-30.0% Days to Collect	(723.4)
Long Term Liabilities	0	Other Income	10,170	0.3% Avg Payment Days	20.8
Total Equity	-6,093,600	Other Expense	0	0.0% Depreciation Rate	120.5%
Total Liab. and Equity	-5,691,786	Net Profit or Loss	(1,206,200)	-29.7% Return on Equity	19.8%

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<b>345515 PRUITTHEALTH-TOWN CENTER</b>				Proprietary - Other	
PRUITTHEALTH-TOWN CENTER		6/30/2017 365 Days Settled			
HARRISBURG, NC 28075		CR Beds 70    POS Beds 0			
CABARRUS		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		92.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				40.7	
Current Assets	366,549	Total Charges	10,546,028	Average Wages	
Fixed Assets	594,043	Contract Allowance	2,193,744	19.18	
Other Assets	259	Operating Revenue	8,352,284	20.8%	
Total Assets	960,851	Operating Expense	8,089,147	79.2%	
Current Liabilities	484,404	Operating Margin	263,137	96.8%	
Long Term Liabilities	0	Other Income	3,938	3.2%	
Total Equity	476,447	Other Expense	0	0.0%	
Total Liab. and Equity	960,851	Net Profit or Loss	267,075	0.0%	
				3.2%	

<b>345371 PRUITTHEALTH-TRENT</b>				Proprietary - Other	
PRUITTHEALTH-TRENT		6/30/2017 365 Days Settled			
NEW BERN, NC 28560		CR Beds 116    POS Beds 0			
CRAVEN		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		78.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				111.7	
Current Assets	-12,947,733	Total Charges	10,350,207	Average Wages	
Fixed Assets	536,493	Contract Allowance	3,307,881	18.82	
Other Assets	0	Operating Revenue	7,042,326	32.0%	
Total Assets	-12,411,240	Operating Expense	8,506,736	68.0%	
Current Liabilities	791,989	Operating Margin	-1,464,410	120.8%	
Long Term Liabilities	0	Other Income	1,740	-20.8%	
Total Equity	-13,203,229	Other Expense	0	0.0%	
Total Liab. and Equity	-12,411,240	Net Profit or Loss	(1,462,670)	-20.8%	
				-20.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345566 PRUITTHEALTH-UNION POINTE</b>		Proprietary - Other	
PRUITTHEALTH-UNION POINTE		6/30/2017 365 Days Settled	
MONROE, NC 28110		CR Beds 90    POS Beds 0	
UNION		<b>Key Performance Ind.</b>	
PALMETTO GBA (SC)		Occupancy Rate            91.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-4,643,832	Total Charges	11,058,936
Fixed Assets	204,684	Contract Allowance	1,180,091
Other Assets	9,593	Operating Revenue	9,878,845
Total Assets	-4,429,555	Operating Expense	10,746,577
Current Liabilities	677,469	Operating Margin	-867,732
Long Term Liabilities	0	Other Income	6,384
Total Equity	-5,107,024	Other Expense	0
Total Liab. and Equity	-4,429,555	Net Profit or Loss	(861,348)
		10.7%	Skilled Nursing            52.3%
		89.3%	Ancillary Service        47.7%
		108.8%	Current Ratio            (6.9)
		-8.8%	Days to Collect        (172.9)
		0.1%	Avg Payment Days      18.5
		0.0%	Depreciation Rate      557.8%
		-8.7%	Return on Equity        16.9%

<b>345384 PRUITTHEATH-FARMVILLE</b>		Proprietary - Other	
PRUITTHEATH-FARMVILLE		6/30/2017 365 Days Settled	
FARMVILLE, NC 27828		CR Beds 56    POS Beds 0	
PITT		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate            90.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-1,716,582	Total Charges	5,384,521
Fixed Assets	258,429	Contract Allowance	1,330,329
Other Assets	0	Operating Revenue	4,054,192
Total Assets	-1,458,153	Operating Expense	4,515,774
Current Liabilities	453,403	Operating Margin	-461,582
Long Term Liabilities	0	Other Income	857
Total Equity	-1,911,556	Other Expense	0
Total Liab. and Equity	-1,458,153	Net Profit or Loss	(460,725)
		24.7%	Skilled Nursing            75.1%
		75.3%	Ancillary Service        24.9%
		111.4%	Current Ratio            (3.8)
		-11.4%	Days to Collect        (156.1)
		0.0%	Avg Payment Days      20.9
		0.0%	Depreciation Rate      37.6%
		-11.4%	Return on Equity        24.1%

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<b>345049 RALEIGH REHABILITATION CENTER</b>				Proprietary - Corporation	
RALEIGH REHABILITATION CENTER		12/31/2017 365 Days Settled			
RALEIGH, NC 27605		CR Beds 157 POS Beds 0			
WAKE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		84.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 95.5	
Current Assets	833,851	Total Charges	15,041,289	Average Wages	20.25
Fixed Assets	160,677	Contract Allowance	2,775,169	18.5%	Skilled Nursing 78.3%
Other Assets	556,502	Operating Revenue	12,266,120	81.5%	Ancillary Service 21.7%
Total Assets	1,551,030	Operating Expense	12,290,256	100.2%	Current Ratio 1.3
Current Liabilities	622,225	Operating Margin	-24,136	-0.2%	Days to Collect 50.7
Long Term Liabilities	421,522	Other Income	18,401	0.2%	Avg Payment Days 18.2
Total Equity	507,283	Other Expense	0	0.0%	Depreciation Rate 763.7%
Total Liab. and Equity	1,551,030	Net Profit or Loss	(5,735)	0.0%	Return on Equity -1.1%
<b>345155 RANDOLPH HEALTH AND REHABILITATION CENTER</b>				Proprietary - Corporation	
RANDOLPH HEALTH AND REHABILITATION CENTER		12/31/2017 365 Days Settled			
ASHEBORO, NC 27203		CR Beds 238 POS Beds 0			
RANDOLPH		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		75.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 99.1	
Current Assets	1,307,772	Total Charges	54,215,905	Average Wages	20.59
Fixed Assets	93,389	Contract Allowance	41,276,730	76.1%	Skilled Nursing 95.4%
Other Assets	25,716	Operating Revenue	12,939,175	23.9%	Ancillary Service 4.6%
Total Assets	1,426,877	Operating Expense	14,350,935	110.9%	Current Ratio 0.9
Current Liabilities	1,478,434	Operating Margin	-1,411,760	-10.9%	Days to Collect 30.8
Long Term Liabilities	-11,550,449	Other Income	75,768	0.6%	Avg Payment Days 36.7
Total Equity	11,498,892	Other Expense	0	0.0%	Depreciation Rate 77.0%
Total Liab. and Equity	1,426,877	Net Profit or Loss	(1,335,992)	-10.3%	Return on Equity -11.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345131 REGENCY CARE OF CLEMMONS</b>				Proprietary - Other	
REGENCY CARE OF CLEMMONS		9/30/2017 365 Days Settled			
CLEMMONS, NC 27012		CR Beds 120    POS Beds 0			
FORSYTH		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		60.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				95.8	
Current Assets	1,128,014	Total Charges	10,956,918	Average Wages	
Fixed Assets	463,375	Contract Allowance	4,544,292	15.61	
Other Assets	0	Operating Revenue	6,412,626	41.5%	
Total Assets	1,591,389	Operating Expense	6,891,785	58.5%	
Current Liabilities	5,337,814	Operating Margin	-479,159	107.5%	
Long Term Liabilities	0	Other Income	83,855	-7.5%	
Total Equity	-3,746,425	Other Expense	0	1.3%	
Total Liab. and Equity	1,591,389	Net Profit or Loss	(395,304)	0.0%	
				Days to Collect	
				56.8	
				Avg Payment Days	
				59.8	
				Depreciation Rate	
				99.5%	
				Return on Equity	
				10.6%	

  

<b>345356 RICH SQUARE NURSING &amp; REHAB</b>				Proprietary - Partnership	
RICH SQUARE NURSING & REHAB		12/31/2017 245 Days Settled			
RICH SQUARE, NC 27869		4/30/2017 212 Days Settled		CR Beds 69    POS Beds 0	
NORTHAMPTON		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		87.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				99.8	
Current Assets	1,110,714	Total Charges	4,789,335	Average Wages	
Fixed Assets	57,960	Contract Allowance	1,682,268	17.93	
Other Assets	233,477	Operating Revenue	3,107,067	35.1%	
Total Assets	1,402,151	Operating Expense	3,476,219	64.9%	
Current Liabilities	1,100,330	Operating Margin	-369,152	111.9%	
Long Term Liabilities	0	Other Income	10,302	-11.9%	
Total Equity	301,821	Other Expense	0	0.3%	
Total Liab. and Equity	1,402,151	Net Profit or Loss	(358,850)	0.0%	
				Days to Collect	
				88.9	
				Avg Payment Days	
				113.1	
				Depreciation Rate	
				171.2%	
				Return on Equity	
				-118.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345356 RICH SQUARE NURSING &amp; REHAB</b>				Proprietary - Partnership	
RICH SQUARE NURSING & REHAB		12/31/2017 245 Days Settled			
RICH SQUARE, NC 27869		4/30/2017 212 Days Settled		CR Beds 69    POS Beds 0	
NORTHAMPTON		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		88.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    108.8	
Current Assets	1,173,975	Total Charges	5,394,246	Average Wages	17.93
Fixed Assets	18,505	Contract Allowance	1,419,619	26.3% Skilled Nursing	57.4%
Other Assets	0	Operating Revenue	3,974,627	73.7% Ancillary Service	42.6%
Total Assets	1,192,480	Operating Expense	3,642,569	91.6% Current Ratio	1.4
Current Liabilities	854,032	Operating Margin	332,058	8.4% Days to Collect	95.4
Long Term Liabilities	0	Other Income	6,390	0.2% Avg Payment Days	78.2
Total Equity	338,448	Other Expense	0	0.0% Depreciation Rate	1,757.6%
Total Liab. and Equity	1,192,480	Net Profit or Loss	338,448	8.5% Return on Equity	100.0%

<b>345293 RICHMOND PINES HEALTHCARE AND REHABILITATION CENTE</b>				Proprietary - Corporation	
RICHMOND PINES HEALTHCARE AND REHABILITATION CENTE		9/30/2017 365 Days Settled			
HAMLET, NC 28345				CR Beds 115    POS Beds 0	
RICHMOND		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		80.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    123.7	
Current Assets	1,579,482	Total Charges	9,031,648	Average Wages	14.25
Fixed Assets	195,982	Contract Allowance	2,089,925	23.1% Skilled Nursing	78.6%
Other Assets	0	Operating Revenue	6,941,723	76.9% Ancillary Service	21.4%
Total Assets	1,775,464	Operating Expense	7,293,925	105.1% Current Ratio	5.9
Current Liabilities	268,353	Operating Margin	-352,202	-5.1% Days to Collect	79.7
Long Term Liabilities	0	Other Income	177,766	2.6% Avg Payment Days	14.1
Total Equity	1,507,111	Other Expense	0	0.0% Depreciation Rate	77.2%
Total Liab. and Equity	1,775,464	Net Profit or Loss	(174,436)	-2.5% Return on Equity	-11.6%

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<b>345228 RIDGEWOOD LIVING &amp; REHAB CENTER</b>				Proprietary - Partnership	
RIDGEWOOD LIVING & REHAB CENTER				12/31/2017 365 Days Settled	
WASHINGTON, NC 27889				CR Beds 150 POS Beds 0	
BEAUFORT				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate 74.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 87.7	
Current Assets	1,001,757	Total Charges	9,921,125	Average Wages 20.52	
Fixed Assets	483,713	Contract Allowance	1,175,534	11.8%	Skilled Nursing 85.3%
Other Assets	0	Operating Revenue	8,745,591	88.2%	Ancillary Service 14.7%
Total Assets	<u>1,485,470</u>	Operating Expense	9,172,850	104.9%	Current Ratio 0.8
Current Liabilities	1,273,677	Operating Margin	-427,259	-4.9%	Days to Collect 38.1
Long Term Liabilities	412,251	Other Income	55,466	0.6%	Avg Payment Days 50.7
Total Equity	-200,458	Other Expense	0	0.0%	Depreciation Rate 129.7%
Total Liab. and Equity	<u>1,485,470</u>	Net Profit or Loss	<u>(371,793)</u>	-4.3%	Return on Equity 185.5%

<b>345528 RIVER LANDING AT SANDY RIDGE</b>				Nonprofit - Church	
RIVER LANDING AT SANDY RIDGE				9/30/2017 365 Days Settled	
COLFAX, NC 27235				CR Beds 116 POS Beds 0	
GUILFORD				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate 91.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 269.1	
Current Assets	13,296,731	Total Charges	10,916,626	Average Wages 16.41	
Fixed Assets	81,003,926	Contract Allowance	1,242,379	11.4%	Skilled Nursing 57.7%
Other Assets	37,474,166	Operating Revenue	9,674,247	88.6%	Ancillary Service 8.8%
Total Assets	<u>131,774,823</u>	Operating Expense	22,005,389	227.5%	Current Ratio 2.2
Current Liabilities	6,016,500	Operating Margin	-12,331,142	-127.5%	Days to Collect 70.0
Long Term Liabilities	108,767,768	Other Income	24,573,631	254.0%	Avg Payment Days 30.5
Total Equity	16,990,555	Other Expense	0	0.0%	Depreciation Rate 4.4%
Total Liab. and Equity	<u>131,774,823</u>	Net Profit or Loss	<u>12,242,489</u>	126.5%	Return on Equity 72.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345266 ROANOKE LANDING NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
ROANOKE LANDING NURSING AND REHABILITATION CENTER		9/30/2017 365 Days Settled			
PLYMOUTH, NC 27962				CR Beds 123    POS Beds 0	
WASHINGTON				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA FOR PR),				Occupancy Rate	81.0%
				Length of Stay	171.5
				Average Wages	16.24
				22.7% Skilled Nursing	82.6%
				77.3% Ancillary Service	16.0%
				105.5% Current Ratio	2.3
				-5.5% Days to Collect	37.0
				0.4% Avg Payment Days	17.8
				0.0% Depreciation Rate	181.6%
				-5.2% Return on Equity	-63.1%
<hr/>					
<b>345145 ROANOKE RIVER NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
ROANOKE RIVER NURSING AND REHABILITATION CENTER		9/30/2017 365 Days Settled			
WILLIAMSTON, NC 27892				CR Beds 154    POS Beds 0	
MARTIN				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	64.8%
				Length of Stay	181.2
				Average Wages	17.33
				21.1% Skilled Nursing	81.7%
				78.9% Ancillary Service	18.3%
				112.5% Current Ratio	(8.5)
				-12.5% Days to Collect	(172.9)
				2.3% Avg Payment Days	17.0
				0.0% Depreciation Rate	210.5%
				-10.2% Return on Equity	20.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345260 ROCKY MOUNT REHABILITATION CENTER</b>				Proprietary - Corporation	
ROCKY MOUNT REHABILITATION CENTER 12/31/2017 365 Days Settled					
ROCKY MOUNT, NC 27804				CR Beds 117 POS Beds 0	
NASH				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 90.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 78.0	
Current Assets	1,394,842	Total Charges	14,896,956	Average Wages 19.73	
Fixed Assets	106,645	Contract Allowance	3,312,057	22.2% Skilled Nursing 75.9%	
Other Assets	552,378	Operating Revenue	11,584,899	77.8% Ancillary Service 24.1%	
Total Assets	<u>2,053,865</u>	Operating Expense	10,661,596	92.0% Current Ratio 2.8	
Current Liabilities	498,128	Operating Margin	923,303	8.0% Days to Collect 44.3	
Long Term Liabilities	301,983	Other Income	18,428	0.2% Avg Payment Days 16.8	
Total Equity	1,253,754	Other Expense	0	0.0% Depreciation Rate 957.6%	
Total Liab. and Equity	<u>2,053,865</u>	Net Profit or Loss	<u>941,731</u>	8.1% Return on Equity 75.1%	

<b>345311 ROXBORO HEALTHCARE &amp; REHAB CENTER</b>				Proprietary - Corporation	
ROXBORO HEALTHCARE & REHAB CENTER 9/30/2017 365 Days Settled					
ROXBORO, NC 27573				CR Beds 145 POS Beds 0	
PERSON				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 85.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 229.9	
Current Assets	2,057,835	Total Charges	10,072,925	Average Wages 17.33	
Fixed Assets	676,736	Contract Allowance	802,500	8.0% Skilled Nursing 74.3%	
Other Assets	5,319,468	Operating Revenue	9,270,425	92.0% Ancillary Service 24.8%	
Total Assets	<u>8,054,039</u>	Operating Expense	9,091,023	98.1% Current Ratio 2.7	
Current Liabilities	762,213	Operating Margin	179,402	1.9% Days to Collect 39.6	
Long Term Liabilities	981,095	Other Income	15,335	0.2% Avg Payment Days 29.2	
Total Equity	6,310,731	Other Expense	0	0.0% Depreciation Rate 5.3%	
Total Liab. and Equity	<u>8,054,039</u>	Net Profit or Loss	<u>194,737</u>	2.1% Return on Equity 3.1%	

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<b>345026 ROYAL PARK REHAB &amp; HEALTH CTR OF MATTHEWS</b>		Proprietary - Corporation	
ROYAL PARK REHAB & HEALTH CTR OF MATTHEWS		9/30/2017 365 Days Settled	
MATTHEWS, NC 28105		CR Beds 169 POS Beds 0	
MECKLENBURG		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	85.5%
		Length of Stay	82.4
		Average Wages	21.66
		23.0% Skilled Nursing	76.9%
		77.0% Ancillary Service	23.1%
		101.1% Current Ratio	(4.3)
		-1.1% Days to Collect	49.0
		0.2% Avg Payment Days	58.2
		0.0% Depreciation Rate	462.8%
		-0.9% Return on Equity	0.9%

  

Balance Sheet		Income Statement	
Current Assets	-10,120,688	Total Charges	16,270,444
Fixed Assets	55,405	Contract Allowance	3,746,810
Other Assets	0	Operating Revenue	12,523,634
Total Assets	<u>-10,065,283</u>	Operating Expense	12,662,154
Current Liabilities	2,354,224	Operating Margin	-138,520
Long Term Liabilities	0	Other Income	24,112
Total Equity	<u>-12,419,507</u>	Other Expense	0
Total Liab. and Equity	<u>-10,065,283</u>	Net Profit or Loss	<u>(114,408)</u>

<b>345479 SALEM TOWNE</b>		Nonprofit - Church	
SALEM TOWNE		3/31/2017 365 Days Settled	
WINSTON SALEM, NC 27106		CR Beds 130 POS Beds 0	
FORSYTH		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	91.2%
		Length of Stay	119.8
		Average Wages	19.43
		14.9% Skilled Nursing	37.5%
		85.1% Ancillary Service	15.9%
		122.1% Current Ratio	0.9
		-22.1% Days to Collect	24.6
		15.6% Avg Payment Days	91.6
		0.0% Depreciation Rate	3.1%
		-6.5% Return on Equity	-7.8%

  

Balance Sheet		Income Statement	
Current Assets	19,849,250	Total Charges	21,801,403
Fixed Assets	95,629,093	Contract Allowance	3,248,965
Other Assets	0	Operating Revenue	18,552,438
Total Assets	<u>115,478,343</u>	Operating Expense	22,647,180
Current Liabilities	22,019,620	Operating Margin	-4,094,742
Long Term Liabilities	78,144,996	Other Income	2,894,721
Total Equity	<u>15,313,727</u>	Other Expense	0
Total Liab. and Equity	<u>115,478,343</u>	Net Profit or Loss	<u>(1,200,021)</u>

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<b>345286 SALISBURY CENTER</b>				Proprietary - Corporation	
SALISBURY CENTER		12/31/2017 365 Days Settled			
SALISBURY, NC 28147				CR Beds 180 POS Beds 0	
ROWAN				<b>Key Performance Ind.</b>	
Novitas PA				Occupancy Rate	74.2%
				Length of Stay	209.1
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	18.86
Current Assets	1,069,568	Total Charges	16,818,552	36.3% Skilled Nursing	80.2%
Fixed Assets	588,196	Contract Allowance	6,097,559	63.7% Ancillary Service	18.5%
Other Assets	-12,193,348	Operating Revenue	10,720,993	94.9% Current Ratio	1.4
Total Assets	-10,535,584	Operating Expense	10,172,901	5.1% Days to Collect	35.4
Current Liabilities	757,285	Operating Margin	548,092	0.1% Avg Payment Days	16.9
Long Term Liabilities	-11,850,421	Other Income	9,460	0.0% Depreciation Rate	183.4%
Total Equity	557,552	Other Expense	0	5.2% Return on Equity	100.0%
Total Liab. and Equity	-10,535,584	Net Profit or Loss	557,552		
<b>345534 SANFORD HEALTH &amp; REHABILITATION CO</b>				Proprietary - Corporation	
SANFORD HEALTH & REHABILITATION CO		12/31/2017 365 Days Settled			
SANFORD, NC 27330				CR Beds 131 POS Beds 0	
LEE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	88.9%
				Length of Stay	106.3
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	16.83
Current Assets	2,439,680	Total Charges	11,458,503	11.1% Skilled Nursing	77.1%
Fixed Assets	523,421	Contract Allowance	1,276,052	88.9% Ancillary Service	22.9%
Other Assets	0	Operating Revenue	10,182,451	95.4% Current Ratio	2.3
Total Assets	2,963,101	Operating Expense	9,715,232	4.6% Days to Collect	32.4
Current Liabilities	1,050,893	Operating Margin	467,219	0.9% Avg Payment Days	18.5
Long Term Liabilities	38,133	Other Income	89,951	0.0% Depreciation Rate	60.8%
Total Equity	1,874,075	Other Expense	0	5.5% Return on Equity	29.7%
Total Liab. and Equity	2,963,101	Net Profit or Loss	557,170		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345331 SARDIS OAKS</b>				Nonprofit - Other	
SARDIS OAKS		9/30/2017 365 Days Settled			
CHARLOTTE, NC 28270				CR Beds 124 POS Beds 0	
MECKLENBURG				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	86.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	53.9
Current Assets	763,400	Total Charges	15,548,726	Average Wages	23.29
Fixed Assets	5,476,274	Contract Allowance	4,424,049	28.5% Skilled Nursing	66.4%
Other Assets	-237,251	Operating Revenue	11,124,677	71.5% Ancillary Service	33.6%
Total Assets	6,002,423	Operating Expense	14,529,853	130.6% Current Ratio	0.0
Current Liabilities	33,625,331	Operating Margin	-3,405,176	-30.6% Days to Collect	24.9
Long Term Liabilities	0	Other Income	75,562	0.7% Avg Payment Days	6.6
Total Equity	-27,622,908	Other Expense	0	0.0% Depreciation Rate	4.4%
Total Liab. and Equity	6,002,423	Net Profit or Loss	(3,329,614)	-29.9% Return on Equity	12.1%
<b>345489 SATURN NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
SATURN NURSING AND REHABILITATION CENTER		12/31/2017 365 Days Settled			
CHARLOTTE, NC 28262				CR Beds 140 POS Beds 0	
MECKLENBURG				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	74.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	170.5
Current Assets	3,999,743	Total Charges	10,760,394	Average Wages	20.35
Fixed Assets	800,451	Contract Allowance	2,165,215	20.1% Skilled Nursing	78.1%
Other Assets	0	Operating Revenue	8,595,179	79.9% Ancillary Service	21.9%
Total Assets	4,800,194	Operating Expense	7,558,612	87.9% Current Ratio	6.2
Current Liabilities	641,797	Operating Margin	1,036,567	12.1% Days to Collect	43.6
Long Term Liabilities	29,590	Other Income	23,581	0.3% Avg Payment Days	15.2
Total Equity	4,128,807	Other Expense	0	0.0% Depreciation Rate	54.5%
Total Liab. and Equity	4,800,194	Net Profit or Loss	1,060,148	12.3% Return on Equity	25.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345297 SCOTIA VILLAGE-SNF</b>				Nonprofit - Church	
SCOTIA VILLAGE-SNF		9/30/2017 365 Days Settled			
LAURINBURG, NC 28352				CR Beds 90	POS Beds 0
SCOTLAND		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	87.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	313.9
Current Assets	4,705,987	Total Charges	7,034,720	Average Wages	15.60
Fixed Assets	25,556,325	Contract Allowance	1,453,629	20.7% Skilled Nursing	71.5%
Other Assets	4,615,415	Operating Revenue	5,581,091	79.3% Ancillary Service	8.1%
Total Assets	<u>34,877,727</u>	Operating Expense	11,121,215	199.3% Current Ratio	2.6
Current Liabilities	1,805,621	Operating Margin	-5,540,124	-99.3% Days to Collect	42.7
Long Term Liabilities	19,709,325	Other Income	7,158,243	128.3% Avg Payment Days	33.3
Total Equity	<u>13,362,781</u>	Other Expense	0	0.0% Depreciation Rate	3.8%
Total Liab. and Equity	<u>34,877,727</u>	Net Profit or Loss	<u>1,618,119</u>	29.0% Return on Equity	12.1%
<b>345383 SCOTTISH PINES REHABILITATION AND NURSING CENTER</b>				Proprietary - Corporation	
SCOTTISH PINES REHABILITATION AND NURSING CENTER		9/30/2017 365 Days Settled			
LAURINBURG, NC 28352				CR Beds 149	POS Beds 0
SCOTLAND		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	85.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	131.1
Current Assets	1,540,945	Total Charges	13,813,268	Average Wages	16.28
Fixed Assets	80,005	Contract Allowance	2,525,413	18.3% Skilled Nursing	80.5%
Other Assets	262,135	Operating Revenue	11,287,855	81.7% Ancillary Service	19.5%
Total Assets	<u>1,883,085</u>	Operating Expense	11,220,967	99.4% Current Ratio	2.6
Current Liabilities	600,197	Operating Margin	66,888	0.6% Days to Collect	37.6
Long Term Liabilities	347,666	Other Income	154,581	1.4% Avg Payment Days	19.6
Total Equity	<u>935,222</u>	Other Expense	0	0.0% Depreciation Rate	175.6%
Total Liab. and Equity	<u>1,883,085</u>	Net Profit or Loss	<u>221,469</u>	2.0% Return on Equity	23.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345316 SENIOR CITIZENS HOME</b>				Proprietary - Corporation		
SENIOR CITIZENS HOME		9/30/2017 365 Days Settled				
HENDERSON, NC 27537				CR Beds 114 POS Beds 0		
VANCE				<b>Key Performance Ind.</b>		
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	73.4%	
				Length of Stay	149.0	
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	18.70	
Current Assets	40,880	Total Charges	5,542,516	12.7%	Skilled Nursing	59.0%
Fixed Assets	477,660	Contract Allowance	703,460	87.3%	Ancillary Service	23.0%
Other Assets	0	Operating Revenue	4,839,056	102.8%	Current Ratio	0.1
Total Assets	518,540	Operating Expense	4,974,789	-2.8%	Days to Collect	28.5
Current Liabilities	563,814	Operating Margin	-135,733	0.3%	Avg Payment Days	38.5
Long Term Liabilities	29,647	Other Income	15,864	0.0%	Depreciation Rate	4.2%
Total Equity	-74,921	Other Expense	0	-2.5%	Return on Equity	160.0%
Total Liab. and Equity	518,540	Net Profit or Loss	(119,869)			
<b>345289 SENTARA NURSING CENTER</b>				Nonprofit - Other		
SENTARA NURSING CENTER		12/31/2017 365 Days Settled				
BARCO, NC 27917				CR Beds 100 POS Beds 0		
CURRITUCK				<b>Key Performance Ind.</b>		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	70.5%	
				Length of Stay	86.9	
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	20.32	
Current Assets	-2,046,252	Total Charges	11,512,040	46.7%	Skilled Nursing	45.8%
Fixed Assets	1,990,915	Contract Allowance	5,380,063	53.3%	Ancillary Service	53.5%
Other Assets	34,475	Operating Revenue	6,131,977	112.6%	Current Ratio	(4.6)
Total Assets	-20,862	Operating Expense	6,906,870	-12.6%	Days to Collect	43.9
Current Liabilities	444,604	Operating Margin	-774,893	0.1%	Avg Payment Days	9.7
Long Term Liabilities	234,351	Other Income	3,680	0.0%	Depreciation Rate	0.0%
Total Equity	-699,817	Other Expense	0	-12.6%	Return on Equity	110.2%
Total Liab. and Equity	-20,862	Net Profit or Loss	(771,213)			

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345483 SHAIRE NURSING CENTER</b>		Proprietary - Corporation	
SHAIRE NURSING CENTER		12/31/2017 365 Days Settled	
LENOIR, NC 28645		CR Beds 60 POS Beds 0	
CALDWELL		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	69.1%
<b>Balance Sheet</b>		Length of Stay	64.4
<b>Income Statement</b>		Average Wages	18.42
Current Assets	2,027,868	Total Charges	6,429,738
Fixed Assets	1,216,217	Contract Allowance	1,400,577
Other Assets	0	Operating Revenue	5,029,161
Total Assets	3,244,085	Operating Expense	4,732,804
Current Liabilities	102,803	Operating Margin	296,357
Long Term Liabilities	51,716	Other Income	76
Total Equity	3,089,566	Other Expense	0
Total Liab. and Equity	3,244,085	Net Profit or Loss	296,433
		21.8%	Skilled Nursing 42.6%
		78.2%	Ancillary Service 57.4%
		94.1%	Current Ratio 19.7
		5.9%	Days to Collect 110.5
		0.0%	Avg Payment Days 7.9
		0.0%	Depreciation Rate 2.6%
		5.9%	Return on Equity 9.6%

<b>345564 SHARON TOWERS</b>		Nonprofit - Other	
SHARON TOWERS		12/31/2017 365 Days Settled	
CHARLOTTE, NC 28210		CR Beds 136 POS Beds 0	
MECKLENBURG		<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)		Occupancy Rate	80.4%
<b>Balance Sheet</b>		Length of Stay	146.3
<b>Income Statement</b>		Average Wages	16.94
Current Assets	6,407,212	Total Charges	10,180,583
Fixed Assets	56,126,784	Contract Allowance	383,077
Other Assets	12,890,757	Operating Revenue	9,797,506
Total Assets	75,424,753	Operating Expense	20,659,330
Current Liabilities	26,378,361	Operating Margin	-10,861,824
Long Term Liabilities	12,822,854	Other Income	15,072,345
Total Equity	36,223,538	Other Expense	0
Total Liab. and Equity	75,424,753	Net Profit or Loss	4,210,521
		3.8%	Skilled Nursing 11.5%
		96.2%	Ancillary Service 17.2%
		210.9%	Current Ratio 0.2
		-110.9%	Days to Collect 123.1
		153.8%	Avg Payment Days 32.8
		0.0%	Depreciation Rate 2.9%
		43.0%	Return on Equity 11.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345397 SHORELAND HLTH CARE &amp; RETIREME</b>				Proprietary - Corporation	
SHORELAND HLTH CARE & RETIREME		9/30/2017 365 Days Settled			
WHITEVILLE, NC 28472		CR Beds 99    POS Beds 0			
COLUMBUS		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		70.6%	
		Length of Stay		106.3	
		Average Wages		17.15	
		23.9%		Skilled Nursing	
		76.1%		Ancillary Service	
		100.3%		Current Ratio	
		-0.3%		Days to Collect	
		0.4%		Avg Payment Days	
		0.0%		Depreciation Rate	
		0.1%		Return on Equity	
				0.1%	
<hr/>					
<b>345225 SIGNATURE HEALTHCARE OF CHAPEL HILL</b>				Proprietary - Partnership	
SIGNATURE HEALTHCARE OF CHAPEL HILL		12/31/2017 365 Days Settled			
CHAPEL HILL, NC 27514		CR Beds 108    POS Beds 0			
ORANGE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		75.5%	
		Length of Stay		112.3	
		Average Wages		21.68	
		23.1%		Skilled Nursing	
		76.9%		Ancillary Service	
		112.9%		Current Ratio	
		-12.9%		Days to Collect	
		0.1%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-12.8%		Return on Equity	
				45.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345365 SIGNATURE HEALTHCARE OF KINSTON</b>				Proprietary - Partnership	
SIGNATURE HEALTHCARE OF KINSTON      12/31/2017 365 Days Settled					
KINSTON, NC 28501				CR Beds 106    POS Beds 0	
LENOIR				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate      82.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      106.1	
Current Assets	845,150	Total Charges	11,670,316	Average Wages      20.20	
Fixed Assets	393,328	Contract Allowance	3,619,647	31.0%	Skilled Nursing      66.3%
Other Assets	6,537	Operating Revenue	8,050,669	69.0%	Ancillary Service    33.7%
Total Assets	<u>1,245,015</u>	Operating Expense	8,074,161	100.3%	Current Ratio      0.6
Current Liabilities	1,389,355	Operating Margin	-23,492	-0.3%	Days to Collect      36.0
Long Term Liabilities	444,052	Other Income	356	0.0%	Avg Payment Days    19.5
Total Equity	-588,392	Other Expense	0	0.0%	Depreciation Rate    171.9%
Total Liab. and Equity	<u>1,245,015</u>	Net Profit or Loss	<u>(23,136)</u>	-0.3%	Return on Equity      3.9%

<b>345336 SIGNATURE HEALTHCARE OF ROANOKE RAPIDS</b>				Proprietary - Partnership	
SIGNATURE HEALTHCARE OF ROANOKE      12/31/2017 365 Days Reopened					
RAPIDS					
ROANOKE RAPIDS, NC 27870				CR Beds 108    POS Beds 0	
HALIFAX				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate      84.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      93.2	
Current Assets	1,098,922	Total Charges	12,756,005	Average Wages      20.29	
Fixed Assets	609,305	Contract Allowance	4,009,127	31.4%	Skilled Nursing      60.7%
Other Assets	195,933	Operating Revenue	8,746,878	68.6%	Ancillary Service    39.3%
Total Assets	<u>1,904,160</u>	Operating Expense	9,195,783	105.1%	Current Ratio      0.3
Current Liabilities	3,249,242	Operating Margin	-448,905	-5.1%	Days to Collect      44.4
Long Term Liabilities	734,576	Other Income	1,321	0.0%	Avg Payment Days    19.1
Total Equity	-2,079,658	Other Expense	0	0.0%	Depreciation Rate    168.5%
Total Liab. and Equity	<u>1,904,160</u>	Net Profit or Loss	<u>(447,584)</u>	-5.1%	Return on Equity      21.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345003 SILAS CREEK REHABILITATION CENTER</b>				Proprietary - Corporation	
SILAS CREEK REHABILITATION CENTER				12/31/2017 365 Days Settled	
WINSTON-SALEM, NC 27103				CR Beds 90    POS Beds 0	
FORSYTH				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            84.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                72.8	
Current Assets	-295,575	Total Charges	9,663,906	Average Wages                20.62	
Fixed Assets	69,370	Contract Allowance	2,172,992	22.5% Skilled Nursing        72.5%	
Other Assets	252,373	Operating Revenue	7,490,914	77.5% Ancillary Service        27.5%	
Total Assets	26,168	Operating Expense	7,703,594	102.8% Current Ratio            (0.8)	
Current Liabilities	354,605	Operating Margin	-212,680	-2.8% Days to Collect            49.2	
Long Term Liabilities	330,907	Other Income	4,301	0.1% Avg Payment Days        16.4	
Total Equity	-659,344	Other Expense	0	0.0% Depreciation Rate        554.9%	
Total Liab. and Equity	26,168	Net Profit or Loss	(208,379)	-2.8% Return on Equity            31.6%	

<b>345143 SILER CITY CENTER</b>				Proprietary - Corporation	
SILER CITY CENTER				12/31/2017 365 Days Settled	
SILER CITY, NC 27344				CR Beds 150    POS Beds 0	
CHATHAM				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            79.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                210.2	
Current Assets	786,725	Total Charges	14,265,541	Average Wages                18.22	
Fixed Assets	11,195,862	Contract Allowance	5,235,725	36.7% Skilled Nursing            88.9%	
Other Assets	3,082,515	Operating Revenue	9,029,816	63.3% Ancillary Service        11.1%	
Total Assets	15,065,102	Operating Expense	9,757,526	108.1% Current Ratio            1.1	
Current Liabilities	706,781	Operating Margin	-727,710	-8.1% Days to Collect            29.4	
Long Term Liabilities	15,046,135	Other Income	39,896	0.4% Avg Payment Days        15.1	
Total Equity	-687,814	Other Expense	0	0.0% Depreciation Rate        19.6%	
Total Liab. and Equity	15,065,102	Net Profit or Loss	(687,814)	-7.6% Return on Equity            100.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345400 SKYLAND CARE CENTER</b>				Proprietary - Corporation	
SKYLAND CARE CENTER		9/30/2017 365 Days Settled			
SYLVA, NC 28779		CR Beds 94    POS Beds 0			
JACKSON		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		82.0%	
		Length of Stay		119.3	
		Average Wages		18.30	
		0.0% Skilled Nursing		87.5%	
		100.0% Ancillary Service		12.5%	
		97.4% Current Ratio		2.0	
		2.6% Days to Collect		45.5	
		0.2% Avg Payment Days		31.3	
		0.0% Depreciation Rate		51.0%	
		2.8% Return on Equity		18.3%	
<hr/>					
<b>345175 SMITHFIELD MANOR NURSING AND REHAB</b>				Proprietary - Corporation	
SMITHFIELD MANOR NURSING AND REHAB		9/30/2017 365 Days Settled			
SMITHFIELD, NC 27577		CR Beds 180    POS Beds 0			
JOHNSTON		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		76.9%	
		Length of Stay		113.8	
		Average Wages		15.82	
		8.3% Skilled Nursing		74.4%	
		91.7% Ancillary Service		25.6%	
		92.0% Current Ratio		1.9	
		8.0% Days to Collect		34.8	
		0.1% Avg Payment Days		34.4	
		0.0% Depreciation Rate		80.0%	
		8.1% Return on Equity		54.3%	
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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345396 SMOKY MOUNTAIN HEALTH AND REHABILITATION CENTER</b>		Proprietary - Corporation	
SMOKY MOUNTAIN HEALTH AND REHABILITATION CENTER		9/30/2017 365 Days Settled	
WAYNESVILLE, NC 28785		CR Beds 50    POS Beds 0	
HAYWOOD		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	55.3%
		Length of Stay	56.1
		Average Wages	16.81
		23.5% Skilled Nursing	66.6%
		76.5% Ancillary Service	33.4%
		107.7% Current Ratio	6.6
		-7.7% Days to Collect	87.0
		1.2% Avg Payment Days	13.2
		0.0% Depreciation Rate	149.0%
		-6.5% Return on Equity	-29.8%

  

Balance Sheet		Income Statement	
Current Assets	790,952	Total Charges	4,174,635
Fixed Assets	22,944	Contract Allowance	980,629
Other Assets	0	Operating Revenue	3,194,006
Total Assets	813,896	Operating Expense	3,438,531
Current Liabilities	119,868	Operating Margin	-244,525
Long Term Liabilities	0	Other Income	37,721
Total Equity	694,028	Other Expense	0
Total Liab. and Equity	813,896	Net Profit or Loss	(206,804)

<b>345305 SMOKY RIDGE HEALTH &amp; REHABILITATION</b>		Proprietary - Corporation	
SMOKY RIDGE HEALTH & REHABILITATION		6/30/2017 365 Days Settled	
BURNSVILLE, NC 28714		CR Beds 140    POS Beds 0	
YANCEY		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	60.6%
		Length of Stay	164.0
		Average Wages	15.73
		11.4% Skilled Nursing	77.2%
		88.6% Ancillary Service	22.8%
		105.9% Current Ratio	0.2
		-5.9% Days to Collect	38.7
		0.1% Avg Payment Days	227.3
		0.0% Depreciation Rate	148.4%
		-5.8% Return on Equity	9.9%

  

Balance Sheet		Income Statement	
Current Assets	716,490	Total Charges	7,111,612
Fixed Assets	94,359	Contract Allowance	812,480
Other Assets	250	Operating Revenue	6,299,132
Total Assets	811,099	Operating Expense	6,671,236
Current Liabilities	4,418,954	Operating Margin	-372,104
Long Term Liabilities	101,545	Other Income	4,172
Total Equity	-3,709,400	Other Expense	0
Total Liab. and Equity	811,099	Net Profit or Loss	(367,932)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345521 SNUG HARBOR ON NELSON BAY</b>				Proprietary - Other	
SNUG HARBOR ON NELSON BAY		12/31/2017 365 Days Settled			
SEALEVEL, NC 28577		CR Beds 92    POS Beds 0			
CARTERET		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		70.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    184.3	
Current Assets	323,503	Total Charges	4,127,124	Average Wages	18.31
Fixed Assets	720,734	Contract Allowance	0	0.0%	Skilled Nursing    73.3%
Other Assets	0	Operating Revenue	4,127,124	100.0%	Ancillary Service    1.2%
Total Assets	1,044,237	Operating Expense	4,481,260	108.6%	Current Ratio    0.3
Current Liabilities	1,022,093	Operating Margin	-354,136	-8.6%	Days to Collect    28.4
Long Term Liabilities	778,806	Other Income	10,968	0.3%	Avg Payment Days    70.0
Total Equity	-756,662	Other Expense	0	0.0%	Depreciation Rate    2.9%
Total Liab. and Equity	1,044,237	Net Profit or Loss	(343,168)	-8.3%	Return on Equity    45.4%
<b>345137 SOUTH VILLAGE</b>				Proprietary - Corporation	
SOUTH VILLAGE		12/31/2017 365 Days Settled			
ROCKY MOUNT, NC 27803		CR Beds 115    POS Beds 0			
NASH		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		72.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    159.4	
Current Assets	821,716	Total Charges	6,876,835	Average Wages	17.22
Fixed Assets	218,320	Contract Allowance	480,700	7.0%	Skilled Nursing    75.9%
Other Assets	0	Operating Revenue	6,396,135	93.0%	Ancillary Service    22.5%
Total Assets	1,040,036	Operating Expense	6,681,384	104.5%	Current Ratio    0.5
Current Liabilities	1,734,697	Operating Margin	-285,249	-4.5%	Days to Collect    39.1
Long Term Liabilities	3,912	Other Income	40,574	0.6%	Avg Payment Days    20.7
Total Equity	-698,573	Other Expense	0	0.0%	Depreciation Rate    71.4%
Total Liab. and Equity	1,040,036	Net Profit or Loss	(244,675)	-3.8%	Return on Equity    35.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345504 SOUTHPORT NURSING CENTER</b>				Proprietary - Corporation	
SOUTHPORT NURSING CENTER		9/30/2017 365 Days Settled			
SOUTHPORT, NC 28461		CR Beds 58    POS Beds 0			
BRUNSWICK		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		66.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				124.7	
Current Assets	1,267,294	Total Charges	3,839,101	Average Wages	
Fixed Assets	24,237	Contract Allowance	743,698	19.4%	
Other Assets	0	Operating Revenue	3,095,403	80.6%	
Total Assets	1,291,531	Operating Expense	3,134,061	101.2%	
Current Liabilities	588,975	Operating Margin	-38,658	-1.2%	
Long Term Liabilities	0	Other Income	8,349	0.3%	
Total Equity	702,556	Other Expense	0	0.0%	
Total Liab. and Equity	1,291,531	Net Profit or Loss	(30,309)	-1.0%	
				Return on Equity	
				-4.3%	
<hr/>					
<b>345472 SOUTHWOOD NURSING AND RETIREME</b>				Proprietary - Corporation	
SOUTHWOOD NURSING AND RETIREME		9/30/2017 365 Days Settled			
CLINTON, NC 28328		CR Beds 100    POS Beds 0			
SAMPSON		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		94.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				177.6	
Current Assets	7,430,369	Total Charges	7,913,097	Average Wages	
Fixed Assets	66,010	Contract Allowance	1,144,456	14.5%	
Other Assets	0	Operating Revenue	6,768,641	85.5%	
Total Assets	7,496,379	Operating Expense	6,557,430	96.9%	
Current Liabilities	2,550,781	Operating Margin	211,211	3.1%	
Long Term Liabilities	0	Other Income	8,328	0.1%	
Total Equity	4,945,598	Other Expense	0	0.0%	
Total Liab. and Equity	7,496,379	Net Profit or Loss	219,539	3.2%	
				Return on Equity	
				4.4%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345569 SPRINGBROOK NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
SPRINGBROOK NURSING & REHABILITATION CENTER		9/30/2017 365 Days Settled			
CLAYTON, NC 27520				CR Beds 100    POS Beds 0	
JOHNSTON				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate            56.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                38.0	
Current Assets	-2,839,262	Total Charges	9,446,618	Average Wages                16.23	
Fixed Assets	1,192,343	Contract Allowance	1,143,313	12.1%	Skilled Nursing                55.7%
Other Assets	0	Operating Revenue	8,303,305	87.9%	Ancillary Service              44.3%
Total Assets	-1,646,919	Operating Expense	8,271,285	99.6%	Current Ratio                    (12.6)
Current Liabilities	226,206	Operating Margin	32,020	0.4%	Days to Collect                 (125.4)
Long Term Liabilities	0	Other Income	116,007	1.4%	Avg Payment Days              10.3
Total Equity	-1,873,125	Other Expense	0	0.0%	Depreciation Rate               68.8%
Total Liab. and Equity	-1,646,919	Net Profit or Loss	148,027	1.8%	Return on Equity                -7.9%
<hr/>					
<b>345044 ST JOSEPH OF THE PINES HEALTH CENTER</b>				Nonprofit - Other	
ST JOSEPH OF THE PINES HEALTH CENTER		6/30/2017 365 Days Settled			
PINEHURST, NC 28374				CR Beds 176    POS Beds 0	
MOORE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate                84.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                85.9	
Current Assets	30,804,042	Total Charges	23,133,370	Average Wages                18.35	
Fixed Assets	63,099,164	Contract Allowance	7,826,227	33.8%	Skilled Nursing                72.0%
Other Assets	23,954,166	Operating Revenue	15,307,143	66.2%	Ancillary Service              22.6%
Total Assets	117,857,372	Operating Expense	56,554,852	369.5%	Current Ratio                    0.9
Current Liabilities	35,183,793	Operating Margin	-41,247,709	-269.5%	Days to Collect                 451.8
Long Term Liabilities	75,487,974	Other Income	46,384,746	303.0%	Avg Payment Days              40.4
Total Equity	7,185,605	Other Expense	0	0.0%	Depreciation Rate               1.3%
Total Liab. and Equity	117,857,372	Net Profit or Loss	5,137,037	33.6%	Return on Equity                71.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345264 STANLEY TOTAL LIVING CENTER</b>				Nonprofit - Other	
STANLEY TOTAL LIVING CENTER		9/30/2017 365 Days Settled			
STANLEY, NC 28164		CR Beds 174    POS Beds 0			
GASTON		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		91.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				221.4	
Current Assets	3,855,949	Total Charges	11,098,483	Average Wages	
Fixed Assets	13,503,165	Contract Allowance	0	19.52	
Other Assets	7,434,645	Operating Revenue	11,098,483	0.0%	
Total Assets	<u>24,793,759</u>	Operating Expense	10,784,924	100.0%	
Current Liabilities	829,479	Operating Margin	313,559	97.2%	
Long Term Liabilities	4,805,452	Other Income	940,346	2.8%	
Total Equity	<u>19,158,828</u>	Other Expense	0	8.5%	
Total Liab. and Equity	<u>24,793,759</u>	Net Profit or Loss	<u>1,253,905</u>	0.0%	
				11.3%	

<b>345281 STANLY MANOR</b>				Nonprofit - Church	
STANLY MANOR		12/31/2017 365 Days Settled			
ALBEMARLE, NC 28001		CR Beds 100    POS Beds 0			
STANLY		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		92.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				128.5	
Current Assets	662,301	Total Charges	9,023,669	Average Wages	
Fixed Assets	2,221,235	Contract Allowance	1,515,788	17.44	
Other Assets	0	Operating Revenue	7,507,881	16.8%	
Total Assets	<u>2,883,536</u>	Operating Expense	10,120,210	83.2%	
Current Liabilities	5,060,327	Operating Margin	-2,612,329	134.8%	
Long Term Liabilities	0	Other Income	20,415	-34.8%	
Total Equity	<u>-2,176,791</u>	Other Expense	0	0.3%	
Total Liab. and Equity	<u>2,883,536</u>	Net Profit or Loss	<u>(2,591,914)</u>	0.0%	
				-34.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345116 STARMOUNT HEALTH AND REHAB CENTER</b>				Proprietary - Corporation	
STARMOUNT HEALTH AND REHAB CENTER		6/30/2017 242 Days Settled			
GREENSBORO, NC 27407				CR Beds 126    POS Beds 0	
GUILFORD				<b>Key Performance Ind.</b>	
Noridian (CA)				Occupancy Rate	84.6%
				Length of Stay	77.4
				Average Wages	17.57
				73.9% Skilled Nursing	95.2%
				26.1% Ancillary Service	4.8%
				113.1% Current Ratio	0.6
				-13.1% Days to Collect	38.0
				0.1% Avg Payment Days	43.3
				0.0% Depreciation Rate	8.0%
				-13.0% Return on Equity	158.5%

  

Balance Sheet		Income Statement			
Current Assets	876,269	Total Charges	20,563,283		
Fixed Assets	5,060,379	Contract Allowance	15,192,588		
Other Assets	135,544	Operating Revenue	5,370,695		
<b>Total Assets</b>	<b>6,072,192</b>	Operating Expense	6,076,163		
Current Liabilities	1,575,223	Operating Margin	-705,468		
Long Term Liabilities	4,937,601	Other Income	7,118		
<b>Total Equity</b>	<b>-440,632</b>	Other Expense	0		
<b>Total Liab. and Equity</b>	<b>6,072,192</b>	<b>Net Profit or Loss</b>	<b>(698,350)</b>		

<b>345204 STONECREEK HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
STONECREEK HEALTH AND REHABILITATION		12/31/2017 365 Days Settled			
ASHEVILLE, NC 28801				CR Beds 120    POS Beds 0	
BUNCOMBE				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	86.6%
				Length of Stay	87.2
				Average Wages	18.58
				17.9% Skilled Nursing	68.9%
				82.1% Ancillary Service	31.1%
				86.0% Current Ratio	8.6
				14.0% Days to Collect	45.6
				0.2% Avg Payment Days	13.5
				0.0% Depreciation Rate	39.1%
				14.2% Return on Equity	34.9%

  

Balance Sheet		Income Statement			
Current Assets	3,904,289	Total Charges	13,381,097		
Fixed Assets	1,020,271	Contract Allowance	2,398,165		
Other Assets	0	Operating Revenue	10,982,932		
<b>Total Assets</b>	<b>4,924,560</b>	Operating Expense	9,442,577		
Current Liabilities	452,864	Operating Margin	1,540,355		
Long Term Liabilities	0	Other Income	19,318		
<b>Total Equity</b>	<b>4,471,696</b>	Other Expense	0		
<b>Total Liab. and Equity</b>	<b>4,924,560</b>	<b>Net Profit or Loss</b>	<b>1,559,673</b>		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345191 SURRY COMMUNITY HEALTH AND REHAB CENTER</b>				Proprietary - Corporation	
SURRY COMMUNITY HEALTH AND REHAB CENTER    6/30/2017 242 Days Settled					
MOUNT AIRY, NC 27030				CR Beds 120    POS Beds 0	
SURRY				<b>Key Performance Ind.</b>	
Noridian (CA)				Occupancy Rate    83.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    54.1	
Current Assets	818,588	Total Charges	19,633,818	Average Wages    18.55	
Fixed Assets	10,329,142	Contract Allowance	14,102,235	71.8%	Skilled Nursing    90.3%
Other Assets	230,769	Operating Revenue	5,531,583	28.2%	Ancillary Service    5.9%
Total Assets	11,378,499	Operating Expense	6,400,706	115.7%	Current Ratio    0.5
Current Liabilities	1,797,032	Operating Margin	-869,123	-15.7%	Days to Collect    31.7
Long Term Liabilities	10,141,142	Other Income	612	0.0%	Avg Payment Days    52.9
Total Equity	-559,675	Other Expense	0	0.0%	Depreciation Rate    7.4%
Total Liab. and Equity	11,378,499	Net Profit or Loss	(868,511)	-15.7%	Return on Equity    155.2%

<b>345539 THE ARBOR</b>				Nonprofit - Other	
THE ARBOR    12/31/2017 365 Days Settled					
PITTSBORO, NC 27312				CR Beds 53    POS Beds 0	
CHATHAM				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate    67.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    227.6	
Current Assets	38,402,980	Total Charges	28,185,572	Average Wages    19.77	
Fixed Assets	100,117,787	Contract Allowance	35,000	0.1%	Skilled Nursing    4.1%
Other Assets	0	Operating Revenue	28,150,572	99.9%	Ancillary Service    5.8%
Total Assets	138,520,767	Operating Expense	31,367,779	111.4%	Current Ratio    0.4
Current Liabilities	108,212,386	Operating Margin	-3,217,207	-11.4%	Days to Collect    12.8
Long Term Liabilities	66,117,722	Other Income	2,822,810	10.0%	Avg Payment Days    12.5
Total Equity	-35,809,341	Other Expense	0	0.0%	Depreciation Rate    7.1%
Total Liab. and Equity	138,520,767	Net Profit or Loss	(394,397)	-1.4%	Return on Equity    1.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345572 THE CARDINAL AT NORTH HILLS</b>		Proprietary - Corporation	
THE CARDINAL AT NORTH HILLS		12/31/2017 187 Days *Settled	
RALEIGH, NC 27609		CR Beds 0    POS Beds 0	
WAKE		<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)		Occupancy Rate    0.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0

<b>345533 THE CEDARS OF CHAPEL HILL</b>		Proprietary - Corporation	
THE CEDARS OF CHAPEL HILL		12/31/2017 365 Days Settled	
CHAPEL HILL, NC 27517		CR Beds 48    POS Beds 0	
DURHAM		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate    95.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	5,839,492	Total Charges	5,320,560
Fixed Assets	0	Contract Allowance	2,274,886
Other Assets	3,120,049	Operating Revenue	3,045,674
Total Assets	8,959,541	Operating Expense	23,609,246
Current Liabilities	4,580,068	Operating Margin	-20,563,572
Long Term Liabilities	203,000	Other Income	20,660,973
Total Equity	4,176,473	Other Expense	0
Total Liab. and Equity	8,959,541	Net Profit or Loss	97,401

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345045 THE FOLEY CENTER AT CHESTNUT RIDGE</b>				Nonprofit - Other	
THE FOLEY CENTER AT CHESTNUT RIDGE		9/30/2017 365 Days Reopened			
BLOWING ROCK, NC 28605				CR Beds 112    POS Beds 0	
WATAUGA				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	68.3%
				Length of Stay	89.5
				Average Wages	26.78
				35.0% Skilled Nursing	78.3%
				65.0% Ancillary Service	21.7%
				185.5% Current Ratio	3.6
				-85.5% Days to Collect	48.5
				60.7% Avg Payment Days	6.7
				0.0% Depreciation Rate	27.1%
				-24.7% Return on Equity	-35.0%

  

Balance Sheet		Income Statement			
Current Assets	1,034,869	Total Charges	9,922,216		
Fixed Assets	3,516,556	Contract Allowance	3,475,519		
Other Assets	294,318	Operating Revenue	6,446,697		
<b>Total Assets</b>	<b>4,845,743</b>	Operating Expense	11,957,447		
Current Liabilities	286,286	Operating Margin	-5,510,750		
Long Term Liabilities	0	Other Income	3,915,790		
<b>Total Equity</b>	<b>4,559,457</b>	Other Expense	0		
<b>Total Liab. and Equity</b>	<b>4,845,743</b>	<b>Net Profit or Loss</b>	<b>(1,594,960)</b>		

<b>345542 THE FOREST AT DUKE INC</b>				Nonprofit - Other	
THE FOREST AT DUKE INC		9/30/2017 365 Days Settled			
DURHAM, NC 27705				CR Beds 92    POS Beds 0	
DURHAM				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	92.2%
				Length of Stay	436.3
				Average Wages	18.11
				0.7% Skilled Nursing	16.3%
				99.3% Ancillary Service	2.0%
				124.9% Current Ratio	11.7
				-24.9% Days to Collect	4.2
				32.7% Avg Payment Days	11.0
				0.0% Depreciation Rate	4.4%
				7.8% Return on Equity	21.6%

  

Balance Sheet		Income Statement			
Current Assets	8,545,736	Total Charges	19,559,148		
Fixed Assets	49,432,434	Contract Allowance	130,638		
Other Assets	21,528,756	Operating Revenue	19,428,510		
<b>Total Assets</b>	<b>79,506,926</b>	Operating Expense	24,259,101		
Current Liabilities	733,420	Operating Margin	-4,830,591		
Long Term Liabilities	71,775,103	Other Income	6,345,745		
<b>Total Equity</b>	<b>6,998,403</b>	Other Expense	0		
<b>Total Liab. and Equity</b>	<b>79,506,926</b>	<b>Net Profit or Loss</b>	<b>1,515,154</b>		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345242 THE FOUNTAINS AT THE ALBEMARLE</b>				Proprietary - Corporation	
THE FOUNTAINS AT THE ALBEMARLE      12/31/2017 365 Days Settled					
TARBORO, NC 27886				CR Beds 86    POS Beds 0	
EDGECOMBE				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate      94.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      174.8	
Current Assets	754,605	Total Charges	10,190,848	Average Wages      16.00	
Fixed Assets	704,332	Contract Allowance	780,230	7.7%	Skilled Nursing      25.3%
Other Assets	5,034,077	Operating Revenue	9,410,618	92.3%	Ancillary Service    13.2%
Total Assets	6,493,014	Operating Expense	9,775,626	103.9%	Current Ratio      0.7
Current Liabilities	1,012,590	Operating Margin	-365,008	-3.9%	Days to Collect      10.1
Long Term Liabilities	0	Other Income	867,963	9.2%	Avg Payment Days    17.0
Total Equity	5,480,424	Other Expense	0	0.0%	Depreciation Rate    184.6%
Total Liab. and Equity	6,493,014	Net Profit or Loss	502,955	5.3%	Return on Equity      9.2%
<b>345525 THE GARDENS OF TAYLOR GLEN RET COM</b>				Nonprofit - Church	
THE GARDENS OF TAYLOR GLEN RET COM      9/30/2017 365 Days Settled					
CONCORD, NC 28027				CR Beds 24    POS Beds 0	
CABARRUS				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate      70.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      131.1	
Current Assets	212,844	Total Charges	8,101,746	Average Wages      14.72	
Fixed Assets	18,288,137	Contract Allowance	382,264	4.7%	Skilled Nursing      19.7%
Other Assets	8,862	Operating Revenue	7,719,482	95.3%	Ancillary Service    8.2%
Total Assets	18,509,843	Operating Expense	7,604,946	98.5%	Current Ratio      0.0
Current Liabilities	28,525,933	Operating Margin	114,536	1.5%	Days to Collect      8.8
Long Term Liabilities	7,983,483	Other Income	56,094	0.7%	Avg Payment Days    6.7
Total Equity	-17,999,573	Other Expense	0	0.0%	Depreciation Rate    6.6%
Total Liab. and Equity	18,509,843	Net Profit or Loss	164,630	2.1%	Return on Equity      -0.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345330 THE GRAYBRIER NURS &amp; RETIREMENT CT</b>				Proprietary - Corporation	
THE GRAYBRIER NURS & RETIREMENT CT		9/30/2017 365 Days Settled			
TRINITY, NC 27370				CR Beds 128    POS Beds 0	
RANDOLPH				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            88.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            268.7	
Current Assets	1,075,870	Total Charges	11,333,901	Average Wages            16.29	
Fixed Assets	2,616,844	Contract Allowance	2,275,020	20.1% Skilled Nursing        83.9%	
Other Assets	111,111	Operating Revenue	9,058,881	79.9% Ancillary Service      16.1%	
Total Assets	<u>3,803,825</u>	Operating Expense	7,808,678	86.2% Current Ratio            2.4	
Current Liabilities	454,603	Operating Margin	1,250,203	13.8% Days to Collect        27.2	
Long Term Liabilities	0	Other Income	61,033	0.7% Avg Payment Days        20.7	
Total Equity	<u>3,349,222</u>	Other Expense	0	0.0% Depreciation Rate      5.7%	
Total Liab. and Equity	<u>3,803,825</u>	Net Profit or Loss	<u>1,311,236</u>	14.5% Return on Equity        39.2%	

<b>345421 THE LAURELS OF CHATHAM</b>				Proprietary - Corporation	
THE LAURELS OF CHATHAM		9/30/2017 365 Days Settled			
PITTSBORO, NC 27312				CR Beds 140    POS Beds 0	
CHATHAM				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            92.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            114.8	
Current Assets	3,990,502	Total Charges	13,240,780	Average Wages            19.47	
Fixed Assets	252,758	Contract Allowance	2,484,422	18.8% Skilled Nursing        77.0%	
Other Assets	0	Operating Revenue	10,756,358	81.2% Ancillary Service      18.8%	
Total Assets	<u>4,243,260</u>	Operating Expense	10,394,833	96.6% Current Ratio            5.7	
Current Liabilities	704,911	Operating Margin	361,525	3.4% Days to Collect        27.4	
Long Term Liabilities	0	Other Income	2,078	0.0% Avg Payment Days        24.5	
Total Equity	<u>3,538,349</u>	Other Expense	0	0.0% Depreciation Rate      188.2%	
Total Liab. and Equity	<u>4,243,260</u>	Net Profit or Loss	<u>363,603</u>	3.4% Return on Equity        10.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345389 THE LAURELS OF FOREST GLENN</b>		Proprietary - Corporation	
THE LAURELS OF FOREST GLENN		9/30/2017 365 Days Settled	
GARNER, NC 27529		CR Beds 140 POS Beds 0	
WAKE		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	90.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	8,191,245	Total Charges	16,383,812
Fixed Assets	291,632	Contract Allowance	3,957,962
Other Assets	0	Operating Revenue	12,425,850
Total Assets	8,482,877	Operating Expense	12,367,011
Current Liabilities	890,887	Operating Margin	58,839
Long Term Liabilities	0	Other Income	17,055
Total Equity	7,591,990	Other Expense	0
Total Liab. and Equity	8,482,877	Net Profit or Loss	75,894
		24.2%	Skilled Nursing 67.1%
		75.8%	Ancillary Service 25.5%
		99.5%	Current Ratio 9.2
		0.5%	Days to Collect 39.6
		0.1%	Avg Payment Days 26.1
		0.0%	Depreciation Rate 527.7%
		0.6%	Return on Equity 1.0%

<b>345303 THE LAURELS OF GREENTREE RIDGE</b>		Proprietary - Corporation	
THE LAURELS OF GREENTREE RIDGE		9/30/2017 365 Days Settled	
ASHEVILLE, NC 28803		CR Beds 100 POS Beds 0	
BUNCOMBE		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	90.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	6,878,419	Total Charges	13,073,277
Fixed Assets	169,008	Contract Allowance	3,519,689
Other Assets	136,113	Operating Revenue	9,553,588
Total Assets	7,183,540	Operating Expense	10,039,318
Current Liabilities	1,216,679	Operating Margin	-485,730
Long Term Liabilities	0	Other Income	13,381
Total Equity	5,966,861	Other Expense	0
Total Liab. and Equity	7,183,540	Net Profit or Loss	(472,349)
		26.9%	Skilled Nursing 69.5%
		73.1%	Ancillary Service 28.0%
		105.1%	Current Ratio 5.7
		-5.1%	Days to Collect 30.4
		0.1%	Avg Payment Days 43.9
		0.0%	Depreciation Rate 668.9%
		-4.9%	Return on Equity -7.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345322 THE LAURELS OF HENDERSONVILLE</b>		Proprietary - Corporation	
THE LAURELS OF HENDERSONVILLE		9/30/2017 365 Days Settled	
HENDERSONVILLE, NC 28792		CR Beds 120 POS Beds 0	
HENDERSON		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	85.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	9,739,223	Total Charges	13,276,958
Fixed Assets	75,032	Contract Allowance	3,158,948
Other Assets	0	Operating Revenue	10,118,010
Total Assets	9,814,255	Operating Expense	8,939,088
Current Liabilities	543,438	Operating Margin	1,178,922
Long Term Liabilities	0	Other Income	9,508
Total Equity	9,270,817	Other Expense	0
Total Liab. and Equity	9,814,255	Net Profit or Loss	1,188,430
		23.8%	Skilled Nursing 64.9%
		76.2%	Ancillary Service 25.4%
		88.3%	Current Ratio 17.9
		11.7%	Days to Collect 30.3
		0.1%	Avg Payment Days 21.9
		0.0%	Depreciation Rate 758.5%
		11.7%	Return on Equity 12.8%

<b>345298 THE LAURELS OF PENDER</b>		Proprietary - Corporation	
THE LAURELS OF PENDER		9/30/2017 242 Days Settled	
BURGAW, NC 28425		1/31/2017 123 Days Settled	
PENDER		CR Beds 121 POS Beds 0	
PALMETTO GBA (NC)		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	4,522,882	Total Charges	6,183,020
Fixed Assets	214,186	Contract Allowance	1,223,600
Other Assets	45,549	Operating Revenue	4,959,420
Total Assets	4,782,617	Operating Expense	5,255,665
Current Liabilities	5,074,350	Operating Margin	-296,245
Long Term Liabilities	0	Other Income	4,512
Total Equity	-291,733	Other Expense	0
Total Liab. and Equity	4,782,617	Net Profit or Loss	(291,733)
		19.8%	Skilled Nursing 72.1%
		80.2%	Ancillary Service 23.1%
		106.0%	Current Ratio 0.9
		-6.0%	Days to Collect 141.6
		0.1%	Avg Payment Days 74.0
		0.0%	Depreciation Rate 170.8%
		-5.9%	Return on Equity 100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345298 THE LAURELS OF PENDER</b>				Proprietary - Partnership	
THE LAURELS OF PENDER		9/30/2017 242 Days Settled			
BURGAW, NC 28425		1/31/2017 123 Days Settled		CR Beds 121    POS Beds 0	
PENDER				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate            87.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            167.6	
Current Assets	1,166,526	Total Charges	3,321,009	Average Wages            15.74	
Fixed Assets	30,803	Contract Allowance	662,096	19.9% Skilled Nursing        72.2%	
Other Assets	0	Operating Revenue	2,658,913	80.1% Ancillary Service      24.0%	
Total Assets	<u>1,197,329</u>	Operating Expense	2,434,746	91.6% Current Ratio        1.9	
Current Liabilities	618,178	Operating Margin	224,167	8.4% Days to Collect        130.2	
Long Term Liabilities	370,000	Other Income	-68,502	-2.6% Avg Payment Days        88.4	
Total Equity	<u>209,151</u>	Other Expense	0	0.0% Depreciation Rate    546.0%	
Total Liab. and Equity	<u>1,197,329</u>	Net Profit or Loss	<u>155,665</u>	5.9% Return on Equity        74.4%	
<b>345428 THE LAURELS OF SALISBURY</b>				Proprietary - Corporation	
THE LAURELS OF SALISBURY		9/30/2017 365 Days Settled			
SALISBURY, NC 28147				CR Beds 80    POS Beds 0	
ROWAN				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            86.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            67.3	
Current Assets	3,958,014	Total Charges	10,202,357	Average Wages            19.58	
Fixed Assets	64,833	Contract Allowance	2,849,667	27.9% Skilled Nursing        61.8%	
Other Assets	0	Operating Revenue	7,352,690	72.1% Ancillary Service      28.6%	
Total Assets	<u>4,022,847</u>	Operating Expense	7,047,553	95.8% Current Ratio        11.3	
Current Liabilities	348,898	Operating Margin	305,137	4.2% Days to Collect        36.9	
Long Term Liabilities	0	Other Income	15,780	0.2% Avg Payment Days        17.6	
Total Equity	<u>3,673,949</u>	Other Expense	0	0.0% Depreciation Rate    861.1%	
Total Liab. and Equity	<u>4,022,847</u>	Net Profit or Loss	<u>320,917</u>	4.4% Return on Equity        8.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345438 THE LAURELS OF SUMMIT RIDGE</b>				Proprietary - Corporation	
THE LAURELS OF SUMMIT RIDGE		9/30/2017 365 Days Settled			
ASHEVILLE, NC 28805		CR Beds 101 POS Beds 0			
BUNCOMBE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	70.7%		
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	48.8
Current Assets	6,669,099	Total Charges	9,896,684	Average Wages	21.66
Fixed Assets	138,367	Contract Allowance	2,800,336	28.3%	Skilled Nursing 54.1%
Other Assets	153,764	Operating Revenue	7,096,348	71.7%	Ancillary Service 30.3%
Total Assets	6,961,230	Operating Expense	8,836,142	124.5%	Current Ratio 14.3
Current Liabilities	466,761	Operating Margin	-1,739,794	-24.5%	Days to Collect 20.7
Long Term Liabilities	0	Other Income	13,790	0.2%	Avg Payment Days 18.8
Total Equity	6,494,469	Other Expense	0	0.0%	Depreciation Rate 1,120.4%
Total Liab. and Equity	6,961,230	Net Profit or Loss	(1,726,004)	-24.3%	Return on Equity -26.6%

<b>345253 THE LODGE AT MILLS RIVER</b>				Proprietary - Corporation	
THE LODGE AT MILLS RIVER		12/31/2017 365 Days Settled			
MILLS RIVER, NC 28759		CR Beds 50 POS Beds 0			
HENDERSON		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	92.5%		
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	45.0
Current Assets	1,721,939	Total Charges	7,888,794	Average Wages	18.55
Fixed Assets	431,925	Contract Allowance	1,058,081	13.4%	Skilled Nursing 59.4%
Other Assets	583,333	Operating Revenue	6,830,713	86.6%	Ancillary Service 40.6%
Total Assets	2,737,197	Operating Expense	6,060,973	88.7%	Current Ratio 2.1
Current Liabilities	838,247	Operating Margin	769,740	11.3%	Days to Collect 44.1
Long Term Liabilities	3,430	Other Income	23,281	0.3%	Avg Payment Days 10.3
Total Equity	1,895,520	Other Expense	0	0.0%	Depreciation Rate 56.2%
Total Liab. and Equity	2,737,197	Net Profit or Loss	793,021	11.6%	Return on Equity 41.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345477 THE OAKS AT SWEETEN CREEK</b>				Proprietary - Other	
THE OAKS AT SWEETEN CREEK		12/31/2017 365 Days Settled			
ARDEN, NC 28704		CR Beds 114    POS Beds 0			
BUNCOMBE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		77.8%	
		Length of Stay		167.7	
		Average Wages		21.69	
		11.9% Skilled Nursing		78.9%	
		88.1% Ancillary Service		21.1%	
		109.6% Current Ratio		1.0	
		-9.6% Days to Collect		1,350.5	
		0.0% Avg Payment Days		5.9	
		0.0% Depreciation Rate		16.1%	
		-9.6% Return on Equity		-143.5%	

  

Balance Sheet		Income Statement			
Current Assets	32,895,287	Total Charges	8,541,461		
Fixed Assets	9,154,688	Contract Allowance	1,014,123	11.9%	
Other Assets	65,248	Operating Revenue	7,527,338	88.1%	
Total Assets	42,115,223	Operating Expense	8,247,935	109.6%	
Current Liabilities	31,872,493	Operating Margin	-720,597	-9.6%	
Long Term Liabilities	9,740,570	Other Income	197	0.0%	
Total Equity	502,160	Other Expense	0	0.0%	
Total Liab. and Equity	42,115,223	Net Profit or Loss	(720,400)	-9.6%	

<b>345009 THE OAKS AT WHITAKER GLEN-MAYVIEW</b>				Proprietary - Other	
THE OAKS AT WHITAKER GLEN-MAYVIEW		9/30/2017 365 Days Settled			
RALEIGH, NC 27608		CR Beds 139    POS Beds 0			
WAKE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		83.7%	
		Length of Stay		69.4	
		Average Wages		20.47	
		18.1% Skilled Nursing		40.0%	
		81.9% Ancillary Service		29.3%	
		106.3% Current Ratio		3.0	
		-6.3% Days to Collect		64.8	
		0.6% Avg Payment Days		19.4	
		0.0% Depreciation Rate		78.8%	
		-5.7% Return on Equity		-19.7%	

  

Balance Sheet		Income Statement			
Current Assets	2,298,020	Total Charges	15,489,250		
Fixed Assets	1,110,144	Contract Allowance	2,805,389	18.1%	
Other Assets	1,022,051	Operating Revenue	12,683,861	81.9%	
Total Assets	4,430,215	Operating Expense	13,482,352	106.3%	
Current Liabilities	760,431	Operating Margin	-798,491	-6.3%	
Long Term Liabilities	0	Other Income	74,718	0.6%	
Total Equity	3,669,784	Other Expense	0	0.0%	
Total Liab. and Equity	4,430,215	Net Profit or Loss	(723,773)	-5.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345552 THE SHANNON GRAY REHABILITATION &amp; RECOVERY CENTER</b>				Proprietary - Corporation	
THE SHANNON GRAY REHABILITATION & RECOVERY CENTER		9/30/2017 365 Days Settled			
JAMESTOWN, NC 27282				CR Beds 150 POS Beds 0	
GUILFORD				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	78.4%
				Length of Stay	83.5
				Average Wages	15.93
				22.1% Skilled Nursing	81.2%
				77.9% Ancillary Service	18.8%
				94.8% Current Ratio	4.6
				5.2% Days to Collect	34.2
				1.3% Avg Payment Days	16.6
				0.0% Depreciation Rate	8.1%
				6.4% Return on Equity	291.6%
<hr/>					
<b>345495 THE STEWART HEALTH CENTER</b>				Nonprofit - Other	
THE STEWART HEALTH CENTER		12/31/2017 365 Days Settled			
CHARLOTTE, NC 28210				CR Beds 60 POS Beds 0	
MECKLENBURG				<b>Key Performance Ind.</b>	
BLUE CROSS (IOWA/SOUTH DAKOTA)				Occupancy Rate	91.7%
				Length of Stay	304.1
				Average Wages	17.66
				43.2% Skilled Nursing	87.2%
				56.8% Ancillary Service	12.0%
				551.9% Current Ratio	0.1
				-451.9% Days to Collect	(50.6)
				499.2% Avg Payment Days	21.0
				0.0% Depreciation Rate	0.0%
				47.3% Return on Equity	11.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345404 THREE RIVERS HEALTH AND REHAB</b>				Proprietary - Corporation	
THREE RIVERS HEALTH AND REHAB				9/30/2017 365 Days Settled	
WINDSOR, NC 27983				CR Beds 80    POS Beds 0	
BERTIE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate    82.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    61.9	
Current Assets	2,671,424	Total Charges	6,796,446	Average Wages    16.74	
Fixed Assets	75,602	Contract Allowance	1,729,612	25.4%	Skilled Nursing    69.2%
Other Assets	0	Operating Revenue	5,066,834	74.6%	Ancillary Service    25.4%
Total Assets	<u>2,747,026</u>	Operating Expense	5,162,122	101.9%	Current Ratio    1.9
Current Liabilities	1,385,556	Operating Margin	-95,288	-1.9%	Days to Collect    53.0
Long Term Liabilities	0	Other Income	13,293	0.3%	Avg Payment Days    89.6
Total Equity	<u>1,361,470</u>	Other Expense	0	0.0%	Depreciation Rate    67.9%
Total Liab. and Equity	<u>2,747,026</u>	Net Profit or Loss	<u>(81,995)</u>	-1.6%	Return on Equity    -6.0%
<b>345513 TOWER NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
TOWER NURSING AND REHABILITATION CENTER				9/30/2017 365 Days Settled	
RALEIGH, NC 27604				CR Beds 186    POS Beds 0	
WAKE				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate    45.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    166.9	
Current Assets	-4,086,260	Total Charges	8,054,812	Average Wages    17.97	
Fixed Assets	90,608	Contract Allowance	2,013,735	25.0%	Skilled Nursing    83.0%
Other Assets	0	Operating Revenue	6,041,077	75.0%	Ancillary Service    17.0%
Total Assets	<u>-3,995,652</u>	Operating Expense	7,172,004	118.7%	Current Ratio    (15.2)
Current Liabilities	268,018	Operating Margin	-1,130,927	-18.7%	Days to Collect    (250.6)
Long Term Liabilities	0	Other Income	185,627	3.1%	Avg Payment Days    13.9
Total Equity	<u>-4,263,670</u>	Other Expense	0	0.0%	Depreciation Rate    73.6%
Total Liab. and Equity	<u>-3,995,652</u>	Net Profit or Loss	<u>(945,300)</u>	-15.6%	Return on Equity    22.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345258 TRANSITIONAL HEALTH SERVICES OF KANNAPOLIS</b>				Proprietary - Other	
TRANSITIONAL HEALTH SERVICES OF KANNAPOLIS		12/31/2017 365 Days Settled			
KANNAPOLIS, NC 28083				CR Beds 111    POS Beds 0	
CABARRUS				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	84.0%
				Length of Stay	95.3
				Average Wages	20.56
				Skilled Nursing	76.1%
				Ancillary Service	23.9%
				Current Ratio	1.0
				Days to Collect	1,456.1
				Avg Payment Days	6.8
				Depreciation Rate	23.8%
				Return on Equity	-268.0%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	40,598,088	Total Charges	11,461,978		
Fixed Assets	8,916,126	Contract Allowance	3,083,129	26.9%	
Other Assets	0	Operating Revenue	8,378,849	73.1%	
Total Assets	49,514,214	Operating Expense	9,890,929	118.0%	
Current Liabilities	39,459,354	Operating Margin	-1,512,080	-18.0%	
Long Term Liabilities	9,491,000	Other Income	1,080	0.0%	
Total Equity	563,860	Other Expense	0	0.0%	
Total Liab. and Equity	49,514,214	Net Profit or Loss	(1,511,000)	-18.0%	

<b>345458 TREYBURN REHABILITATION CENTER</b>				Proprietary - Corporation	
TREYBURN REHABILITATION CENTER		12/31/2017 334 Days Reopened			
DURHAM, NC 27712		1/31/2017 123 Days Settled		CR Beds 132    POS Beds 0	
DURHAM				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate	80.9%
				Length of Stay	99.5
				Average Wages	21.43
				Skilled Nursing	69.0%
				Ancillary Service	31.0%
				Current Ratio	1.1
				Days to Collect	198.3
				Avg Payment Days	358.8
				Depreciation Rate	0.0%
				Return on Equity	104.9%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	3,054,640	Total Charges	4,462,288		
Fixed Assets	0	Contract Allowance	1,149,307	25.8%	
Other Assets	0	Operating Revenue	3,312,981	74.2%	
Total Assets	3,054,640	Operating Expense	3,338,164	100.8%	
Current Liabilities	2,737,668	Operating Margin	-25,183	-0.8%	
Long Term Liabilities	148,000	Other Income	215,343	6.5%	
Total Equity	168,972	Other Expense	0	0.0%	
Total Liab. and Equity	3,054,640	Net Profit or Loss	177,184	5.3%	

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<b>345458 TREYBURN REHABILITATION CENTER</b>				Proprietary - Corporation	
TREYBURN REHABILITATION CENTER		12/31/2017 334 Days Reopened			
DURHAM, NC 27712		1/31/2017 123 Days Settled		CR Beds 132 POS Beds 0	
DURHAM		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		85.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 100.8	
Current Assets	716,890	Total Charges	12,235,876	Average Wages	21.43
Fixed Assets	180,107	Contract Allowance	2,205,546	18.0% Skilled Nursing	78.9%
Other Assets	162,421	Operating Revenue	10,030,330	82.0% Ancillary Service	21.1%
Total Assets	1,059,418	Operating Expense	9,845,083	98.2% Current Ratio	1.6
Current Liabilities	447,545	Operating Margin	185,247	1.8% Days to Collect	65.6
Long Term Liabilities	425,064	Other Income	5,118	0.1% Avg Payment Days	20.8
Total Equity	186,809	Other Expense	0	0.0% Depreciation Rate	529.4%
Total Liab. and Equity	1,059,418	Net Profit or Loss	190,365	1.9% Return on Equity	101.9%

<b>345565 TRINITY ELMS</b>				Nonprofit - Church	
TRINITY ELMS		9/30/2017 365 Days Settled			
CLEMMONS, NC 27012				CR Beds 100 POS Beds 0	
FORSYTH		<b>Key Performance Ind.</b>			
PALMETTO GBA (SC)		Occupancy Rate		93.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 109.0	
Current Assets	-1,111,442	Total Charges	11,322,353	Average Wages	16.23
Fixed Assets	1,360,559	Contract Allowance	2,370,961	20.9% Skilled Nursing	80.6%
Other Assets	0	Operating Revenue	8,951,392	79.1% Ancillary Service	19.4%
Total Assets	249,117	Operating Expense	9,428,323	105.3% Current Ratio	(2.2)
Current Liabilities	514,735	Operating Margin	-476,931	-5.3% Days to Collect	39.4
Long Term Liabilities	0	Other Income	178,372	2.0% Avg Payment Days	19.5
Total Equity	-265,618	Other Expense	0	0.0% Depreciation Rate	46.3%
Total Liab. and Equity	249,117	Net Profit or Loss	(298,559)	-3.3% Return on Equity	112.4%

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<b>345088 TRINITY GLEN</b>		Nonprofit - Church			
TRINITY GLEN		9/30/2017 365 Days Settled			
WINSTON-SALEM, NC 27101		CR Beds 117    POS Beds 0			
FORSYTH		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		94.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				118.3	
Current Assets	-1,391,006	Total Charges	13,571,076	Average Wages	16.50
Fixed Assets	852,417	Contract Allowance	3,899,587	28.7%	Skilled Nursing
Other Assets	0	Operating Revenue	9,671,489	71.3%	Ancillary Service
Total Assets	<u>-538,589</u>	Operating Expense	9,923,930	102.6%	Current Ratio
Current Liabilities	650,046	Operating Margin	-252,441	-2.6%	Days to Collect
Long Term Liabilities	2,316	Other Income	135,656	1.4%	Avg Payment Days
Total Equity	<u>-1,190,951</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>-538,589</u>	Net Profit or Loss	<u>(116,785)</u>	-1.2%	Return on Equity
				9.8%	
<b>345554 TRINITY GROVE</b>		Nonprofit - Church			
TRINITY GROVE		9/30/2017 365 Days Settled			
WILMINGTON, NC 28412		CR Beds 100    POS Beds 0			
NEW HANOVER		<b>Key Performance Ind.</b>			
EQICOR (NORTH CAROLINA)		Occupancy Rate		96.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				88.9	
Current Assets	-1,087,536	Total Charges	10,627,252	Average Wages	15.93
Fixed Assets	614,512	Contract Allowance	935,064	8.8%	Skilled Nursing
Other Assets	644,888	Operating Revenue	9,692,188	91.2%	Ancillary Service
Total Assets	<u>171,864</u>	Operating Expense	9,782,157	100.9%	Current Ratio
Current Liabilities	502,112	Operating Margin	-89,969	-0.9%	Days to Collect
Long Term Liabilities	55,591	Other Income	210,159	2.2%	Avg Payment Days
Total Equity	<u>-385,839</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>171,864</u>	Net Profit or Loss	<u>120,190</u>	1.2%	Return on Equity
				-31.2%	

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<b>345153 TRINITY OAKS</b>				Nonprofit - Church	
TRINITY OAKS		9/30/2017 365 Days Settled			
SALISBURY, NC 28144				CR Beds 140 POS Beds 0	
ROWAN				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	95.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	147.6
Current Assets	6,466,472	Total Charges	15,041,977	Average Wages	17.94
Fixed Assets	477,469	Contract Allowance	3,515,210	23.4% Skilled Nursing	73.2%
Other Assets	4,329,923	Operating Revenue	11,526,767	76.6% Ancillary Service	14.5%
Total Assets	11,273,864	Operating Expense	11,579,615	100.5% Current Ratio	8.5
Current Liabilities	762,543	Operating Margin	-52,848	-0.5% Days to Collect	51.8
Long Term Liabilities	192,251	Other Income	1,195,660	10.4% Avg Payment Days	22.3
Total Equity	10,319,070	Other Expense	0	0.0% Depreciation Rate	37.7%
Total Liab. and Equity	11,273,864	Net Profit or Loss	1,142,812	9.9% Return on Equity	11.1%
<b>345109 TRINITY PLACE</b>				Nonprofit - Church	
TRINITY PLACE		9/30/2017 365 Days Settled			
ALBEMARLE, NC 28001				CR Beds 86 POS Beds 0	
STANLY				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	94.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	112.5
Current Assets	2,794,670	Total Charges	8,551,144	Average Wages	16.08
Fixed Assets	514,378	Contract Allowance	1,615,751	18.9% Skilled Nursing	75.1%
Other Assets	870,509	Operating Revenue	6,935,393	81.1% Ancillary Service	18.6%
Total Assets	4,179,557	Operating Expense	7,058,121	101.8% Current Ratio	7.3
Current Liabilities	385,280	Operating Margin	-122,728	-1.8% Days to Collect	39.0
Long Term Liabilities	196,883	Other Income	237,816	3.4% Avg Payment Days	19.2
Total Equity	3,597,394	Other Expense	0	0.0% Depreciation Rate	20.7%
Total Liab. and Equity	4,179,557	Net Profit or Loss	115,088	1.7% Return on Equity	3.2%

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<b>345106 TRINITY RIDGE</b>				Nonprofit - Church		
TRINITY RIDGE		9/30/2017 365 Days Settled				
HICKORY, NC 28602				CR Beds 120    POS Beds 0		
CATAWBA				<b>Key Performance Ind.</b>		
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	95.1%	
				Length of Stay	96.6	
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	16.72	
Current Assets	-471,744	Total Charges	14,850,329	23.9%	Skilled Nursing	79.7%
Fixed Assets	1,138,134	Contract Allowance	3,543,348	76.1%	Ancillary Service	20.3%
Other Assets	0	Operating Revenue	11,306,981	98.7%	Current Ratio	(0.6)
Total Assets	<u>666,390</u>	Operating Expense	<u>11,159,098</u>	1.3%	Days to Collect	47.0
Current Liabilities	770,802	Operating Margin	147,883	1.7%	Avg Payment Days	24.2
Long Term Liabilities	0	Other Income	196,722	0.0%	Depreciation Rate	46.9%
Total Equity	<u>-104,412</u>	Other Expense	0	3.0%	Return on Equity	-330.0%
Total Liab. and Equity	<u>666,390</u>	Net Profit or Loss	<u>344,605</u>			
<b>345152 TRINITY VILLAGE</b>				Nonprofit - Church		
TRINITY VILLAGE		9/30/2017 365 Days Settled				
HICKORY, NC 28601				CR Beds 194    POS Beds 0		
CATAWBA				<b>Key Performance Ind.</b>		
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	94.3%	
				Length of Stay	164.9	
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	15.90	
Current Assets	6,928,603	Total Charges	20,232,678	31.8%	Skilled Nursing	52.3%
Fixed Assets	748,909	Contract Allowance	6,442,279	68.2%	Ancillary Service	17.1%
Other Assets	1,158,490	Operating Revenue	13,790,399	100.6%	Current Ratio	7.1
Total Assets	<u>8,836,002</u>	Operating Expense	<u>13,878,720</u>	-0.6%	Days to Collect	39.4
Current Liabilities	982,629	Operating Margin	-88,321	3.0%	Avg Payment Days	24.2
Long Term Liabilities	321,962	Other Income	414,418	0.0%	Depreciation Rate	31.3%
Total Equity	<u>7,531,411</u>	Other Expense	0	2.4%	Return on Equity	4.3%
Total Liab. and Equity	<u>8,836,002</u>	Net Profit or Loss	<u>326,097</u>			

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<b>345475 TSALI CARE CENTER</b>				Nonprofit - Other	
TSALI CARE CENTER		9/30/2017 365 Days Settled			
CHEROKEE, NC 28719				CR Beds 72	POS Beds 0
SWAIN				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	89.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	236.2
Current Assets	-461,416	Total Charges	5,327,000	Average Wages	19.02
Fixed Assets	792,004	Contract Allowance	-577,841	-10.8%	Skilled Nursing
Other Assets	0	Operating Revenue	5,904,841	110.8%	Ancillary Service
Total Assets	330,588	Operating Expense	7,526,878	127.5%	Current Ratio
Current Liabilities	301,548	Operating Margin	-1,622,037	-27.5%	Days to Collect
Long Term Liabilities	0	Other Income	1,555,872	26.3%	Avg Payment Days
Total Equity	29,040	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	330,588	Net Profit or Loss	(66,165)	-1.1%	Return on Equity
<b>345235 TWIN LAKES COMMUNITY</b>				Nonprofit - Church	
TWIN LAKES COMMUNITY		9/30/2017 365 Days Settled			
BURLINGTON, NC 27215				CR Beds 104	POS Beds 0
ALAMANCE				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	87.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	90.6
Current Assets	34,089,709	Total Charges	25,591,994	Average Wages	19.16
Fixed Assets	81,052,616	Contract Allowance	1,764,581	6.9%	Skilled Nursing
Other Assets	2,598,308	Operating Revenue	23,827,413	93.1%	Ancillary Service
Total Assets	117,740,633	Operating Expense	10,344,212	43.4%	Current Ratio
Current Liabilities	54,307,163	Operating Margin	13,483,201	56.6%	Days to Collect
Long Term Liabilities	19,055,000	Other Income	405,470	1.7%	Avg Payment Days
Total Equity	44,378,470	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	117,740,633	Net Profit or Loss	13,888,671	58.3%	Return on Equity

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<b>345545 TWIN LAKES COMMUNITY MEMORY CARE</b>		Nonprofit - Church	
TWIN LAKES COMMUNITY MEMORY CARE 9/30/2017 365 Days Settled			
BURLINGTON, NC 27215		CR Beds 32 POS Beds 0	
ALAMANCE		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	97.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	34,089,709	Total Charges	3,374,140
Fixed Assets	81,052,616	Contract Allowance	418,178
Other Assets	2,598,308	Operating Revenue	2,955,962
Total Assets	117,740,633	Operating Expense	2,314,016
Current Liabilities	54,307,163	Operating Margin	641,946
Long Term Liabilities	19,055,000	Other Income	14,361
Total Equity	44,378,470	Other Expense	0
Total Liab. and Equity	117,740,633	Net Profit or Loss	656,307
		12.4%	Skilled Nursing 49.0%
		87.6%	Ancillary Service 1.5%
		78.3%	Current Ratio 0.6
		21.7%	Days to Collect 217.1
		0.5%	Avg Payment Days 1,048.3
		0.0%	Depreciation Rate 0.0%
		22.2%	Return on Equity 1.5%
<b>345508 UNC REX REHAB &amp; NURSING CARE CENTER OF APEX</b>		Nonprofit - Other	
UNC REX REHAB & NURSING CARE CENTER OF APEX 6/30/2017 365 Days Settled			
APEX, NC 27502		CR Beds 107 POS Beds 0	
WAKE		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	94.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	245,316,000	Total Charges	16,433,092
Fixed Assets	445,652,000	Contract Allowance	5,217,323
Other Assets	368,261,000	Operating Revenue	11,215,769
Total Assets	1,059,229,000	Operating Expense	11,351,420
Current Liabilities	157,800,000	Operating Margin	-135,651
Long Term Liabilities	392,799,000	Other Income	197,895
Total Equity	508,630,000	Other Expense	0
Total Liab. and Equity	1,059,229,000	Net Profit or Loss	62,244
		31.7%	Skilled Nursing 69.5%
		68.3%	Ancillary Service 30.5%
		101.2%	Current Ratio 1.6
		-1.2%	Days to Collect 5,063.6
		1.8%	Avg Payment Days 4,148.0
		0.0%	Depreciation Rate 0.0%
		0.6%	Return on Equity 0.0%

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<b>345183 UNIVERSAL HEALTH CARE &amp; REHAB</b>				Proprietary - Corporation	
UNIVERSAL HEALTH CARE & REHAB				12/31/2017 365 Days Settled	
CONCORD, NC 28025				CR Beds 120 POS Beds 0	
CABARRUS				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	81.0%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	1,813,645	Total Charges	9,935,380	Length of Stay	128.1
Fixed Assets	699,386	Contract Allowance	2,312,306	Average Wages	20.00
Other Assets	0	Operating Revenue	7,623,074	23.3% Skilled Nursing	75.1%
Total Assets	2,513,031	Operating Expense	7,377,088	76.7% Ancillary Service	24.9%
Current Liabilities	930,698	Operating Margin	245,986	96.8% Current Ratio	1.9
Long Term Liabilities	19,736	Other Income	33,506	3.2% Days to Collect	73.9
Total Equity	1,562,597	Other Expense	0	0.4% Avg Payment Days	15.4
Total Liab. and Equity	2,513,031	Net Profit or Loss	279,492	0.0% Depreciation Rate	42.6%
				3.7% Return on Equity	17.9%
<b>345549 UNIVERSAL HEALTH CARE / BRUNSWICK</b>				Proprietary - Corporation	
UNIVERSAL HEALTH CARE / BRUNSWICK				12/31/2017 365 Days Settled	
BOLIVIA, NC 28422				CR Beds 90 POS Beds 0	
BRUNSWICK				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	92.7%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	1,842,408	Total Charges	10,138,055	Length of Stay	64.7
Fixed Assets	504,185	Contract Allowance	1,539,841	Average Wages	19.53
Other Assets	0	Operating Revenue	8,598,214	15.2% Skilled Nursing	66.1%
Total Assets	2,346,593	Operating Expense	7,721,008	84.8% Ancillary Service	33.9%
Current Liabilities	616,489	Operating Margin	877,206	89.8% Current Ratio	3.0
Long Term Liabilities	16,111	Other Income	31,521	10.2% Days to Collect	55.9
Total Equity	1,713,993	Other Expense	0	0.4% Avg Payment Days	14.6
Total Liab. and Equity	2,346,593	Net Profit or Loss	908,727	0.0% Depreciation Rate	100.5%
				10.6% Return on Equity	53.0%

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<b>345181 UNIVERSAL HEALTH CARE / GREENVILLE</b>		Proprietary - Corporation	
UNIVERSAL HEALTH CARE / GREENVILLE 12/31/2017 365 Days Settled			
GREENVILLE, NC 27834		CR Beds 120 POS Beds 0	
PITT		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	83.1%
<b>Balance Sheet</b>		Length of Stay	130.9
<b>Income Statement</b>		Average Wages	19.15
Current Assets	2,931,458	Total Charges	9,687,878
Fixed Assets	534,108	Contract Allowance	1,621,576
Other Assets	0	Operating Revenue	8,066,302
Total Assets	3,465,566	Operating Expense	7,372,268
Current Liabilities	1,991,514	Operating Margin	694,034
Long Term Liabilities	18,019	Other Income	22,409
Total Equity	1,456,033	Other Expense	0
Total Liab. and Equity	3,465,566	Net Profit or Loss	716,443
		16.7%	Skilled Nursing 76.1%
		83.3%	Ancillary Service 23.9%
		91.4%	Current Ratio 1.5
		8.6%	Days to Collect 53.4
		0.3%	Avg Payment Days 36.7
		0.0%	Depreciation Rate 79.1%
		8.9%	Return on Equity 49.2%
<b>345291 UNIVERSAL HEALTH CARE / OXFORD</b>		Proprietary - Corporation	
UNIVERSAL HEALTH CARE / OXFORD 12/31/2017 365 Days Settled			
OXFORD, NC 27565		CR Beds 180 POS Beds 0	
GRANVILLE		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA FOR PR),		Occupancy Rate	74.3%
<b>Balance Sheet</b>		Length of Stay	177.4
<b>Income Statement</b>		Average Wages	17.92
Current Assets	7,501,889	Total Charges	10,310,641
Fixed Assets	484,397	Contract Allowance	1,492,144
Other Assets	0	Operating Revenue	8,818,497
Total Assets	7,986,286	Operating Expense	8,997,086
Current Liabilities	5,503,685	Operating Margin	-178,589
Long Term Liabilities	6,663	Other Income	26,474
Total Equity	2,475,938	Other Expense	0
Total Liab. and Equity	7,986,286	Net Profit or Loss	(152,115)
		14.5%	Skilled Nursing 77.3%
		85.5%	Ancillary Service 19.0%
		102.0%	Current Ratio 1.4
		-2.0%	Days to Collect 54.4
		0.3%	Avg Payment Days 65.7
		0.0%	Depreciation Rate 86.3%
		-1.7%	Return on Equity -6.1%

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<b>345213 UNIVERSAL HEALTH CARE LILLINGTON</b>				Proprietary - Corporation		
UNIVERSAL HEALTH CARE LILLINGTON				12/31/2017 365 Days Settled		
LILLINGTON, NC 27546				CR Beds 235 POS Beds 0		
HARNETT				<b>Key Performance Ind.</b>		
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	58.7%	
<b>Balance Sheet</b>				Length of Stay	138.3	
<b>Income Statement</b>				Average Wages	18.21	
Current Assets	564,638	Total Charges	11,271,431	32.8%	Skilled Nursing	71.5%
Fixed Assets	392,333	Contract Allowance	3,700,276	67.2%	Ancillary Service	17.7%
Other Assets	0	Operating Revenue	7,571,155	115.5%	Current Ratio	0.2
Total Assets	956,971	Operating Expense	8,746,552	-15.5%	Days to Collect	52.3
Current Liabilities	3,756,240	Operating Margin	-1,175,397	0.5%	Avg Payment Days	44.1
Long Term Liabilities	4,821	Other Income	40,056	0.0%	Depreciation Rate	101.7%
Total Equity	-2,804,090	Other Expense	0	-15.0%	Return on Equity	40.5%
Total Liab. and Equity	956,971	Net Profit or Loss	(1,135,341)			

<b>345522 UNIVERSAL HEALTH CARE/FLETCHER</b>				Proprietary - Corporation		
UNIVERSAL HEALTH CARE/FLETCHER				12/31/2017 365 Days Settled		
FLETCHER, NC 28732				CR Beds 90 POS Beds 0		
HENDERSON				<b>Key Performance Ind.</b>		
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	93.5%	
<b>Balance Sheet</b>				Length of Stay	122.9	
<b>Income Statement</b>				Average Wages	22.21	
Current Assets	1,907,819	Total Charges	8,860,201	20.6%	Skilled Nursing	76.9%
Fixed Assets	151,170	Contract Allowance	1,824,523	79.4%	Ancillary Service	23.1%
Other Assets	0	Operating Revenue	7,035,678	92.7%	Current Ratio	2.2
Total Assets	2,058,989	Operating Expense	6,521,613	7.3%	Days to Collect	51.8
Current Liabilities	855,174	Operating Margin	514,065	0.5%	Avg Payment Days	18.7
Long Term Liabilities	9,389	Other Income	37,481	0.0%	Depreciation Rate	185.9%
Total Equity	1,194,426	Other Expense	0	7.8%	Return on Equity	46.2%
Total Liab. and Equity	2,058,989	Net Profit or Loss	551,546			

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<b>345561 UNIVERSAL HEALTH CARE/FUQUAY-VARINA</b>		Proprietary - Corporation	
UNIVERSAL HEALTH CARE/FUQUAY-VARINA		12/31/2017 365 Days Settled	
FUQUAY VARINA, NC 27526		CR Beds 100 POS Beds 0	
WAKE		<b>Key Performance Ind.</b>	
PALMETTO GBA (SC)		Occupancy Rate 88.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,281,936	Total Charges	8,646,709
Fixed Assets	140,555	Contract Allowance	853,852
Other Assets	0	Operating Revenue	7,792,857
Total Assets	1,422,491	Operating Expense	7,699,326
Current Liabilities	1,234,866	Operating Margin	93,531
Long Term Liabilities	23,165	Other Income	26,407
Total Equity	164,460	Other Expense	0
Total Liab. and Equity	1,422,491	Net Profit or Loss	119,938
		9.9%	Skilled Nursing 73.9%
		90.1%	Ancillary Service 26.1%
		98.8%	Current Ratio 1.0
		1.2%	Days to Collect 40.5
		0.3%	Avg Payment Days 22.9
		0.0%	Depreciation Rate 325.1%
		1.5%	Return on Equity 72.9%
<b>345449 UNIVERSAL HEALTH CARE/KING</b>		Proprietary - Corporation	
UNIVERSAL HEALTH CARE/KING		12/31/2017 365 Days Settled	
KING, NC 27021		CR Beds 120 POS Beds 0	
STOKES		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate 73.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,094,052	Total Charges	8,324,091
Fixed Assets	303,558	Contract Allowance	1,369,012
Other Assets	0	Operating Revenue	6,955,079
Total Assets	2,397,610	Operating Expense	6,703,833
Current Liabilities	1,033,195	Operating Margin	251,246
Long Term Liabilities	21,690	Other Income	74,677
Total Equity	1,342,725	Other Expense	0
Total Liab. and Equity	2,397,610	Net Profit or Loss	325,923
		16.4%	Skilled Nursing 75.4%
		83.6%	Ancillary Service 24.6%
		96.4%	Current Ratio 2.0
		3.6%	Days to Collect 72.7
		1.1%	Avg Payment Days 23.1
		0.0%	Depreciation Rate 100.0%
		4.7%	Return on Equity 24.3%

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<b>345529 UNIVERSAL HEALTH CARE/NORTH RALEIGH</b>		Proprietary - Corporation	
UNIVERSAL HEALTH CARE/NORTH RALEIGH		12/31/2017 365 Days Settled	
RALEIGH, NC 27616		CR Beds 132 POS Beds 0	
WAKE		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	87.6%
		Length of Stay	102.7
		Average Wages	20.85
		15.0% Skilled Nursing	72.3%
		85.0% Ancillary Service	27.7%
		91.5% Current Ratio	(8.0)
		8.5% Days to Collect	86.6
		0.6% Avg Payment Days	16.4
		0.0% Depreciation Rate	194.3%
		9.1% Return on Equity	49.0%
<hr/>			
<b>345523 UNIVERSAL HEALTH CARE/RAMSEUR</b>		Proprietary - Corporation	
UNIVERSAL HEALTH CARE/RAMSEUR		12/31/2017 365 Days Settled	
RAMSEUR, NC 27316		CR Beds 90 POS Beds 0	
RANDOLPH		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	96.4%
		Length of Stay	163.3
		Average Wages	18.21
		23.2% Skilled Nursing	83.6%
		76.8% Ancillary Service	16.4%
		91.8% Current Ratio	6.0
		8.2% Days to Collect	39.8
		0.6% Avg Payment Days	15.6
		0.0% Depreciation Rate	136.5%
		8.8% Return on Equity	24.3%

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<b>345142 UNIVERSITY PLACE NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
UNIVERSITY PLACE NURSING AND REHABILITATION CENTER		9/30/2017 365 Days Settled			
CHARLOTTE, NC 28262				CR Beds 217 POS Beds 0	
MECKLENBURG				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	73.3%
				Length of Stay	274.0
				Average Wages	17.73
				35.0% Skilled Nursing	78.7%
				65.0% Ancillary Service	21.3%
				107.8% Current Ratio	(3.3)
				-7.8% Days to Collect	(59.0)
				1.7% Avg Payment Days	16.2
				0.0% Depreciation Rate	237.1%
				-6.1% Return on Equity	33.1%
<hr/>					
<b>345247 VALLEY NURSING CENTER</b>				Proprietary - Corporation	
VALLEY NURSING CENTER		9/30/2017 365 Days Settled			
TAYLORSVILLE, NC 28681				CR Beds 183 POS Beds 0	
ALEXANDER				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	60.3%
				Length of Stay	120.2
				Average Wages	17.46
				40.9% Skilled Nursing	78.8%
				59.1% Ancillary Service	21.2%
				97.6% Current Ratio	2.7
				2.4% Days to Collect	97.2
				0.2% Avg Payment Days	20.4
				0.0% Depreciation Rate	119.9%
				2.6% Return on Equity	7.2%

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<b>345426 VALLEY VIEW CARE &amp; REHAB CENTER</b>		Proprietary - Other	
VALLEY VIEW CARE & REHAB CENTER		12/31/2017 365 Days Settled	
ANDREWS, NC 28901		CR Beds 76    POS Beds 0	
CHEROKEE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	84.2%
		Length of Stay	108.1
		Average Wages	19.08
		17.6% Skilled Nursing	81.3%
		82.4% Ancillary Service	18.7%
		108.1% Current Ratio	1.0
		-8.1% Days to Collect	1,046.5
		0.0% Avg Payment Days	5.4
		0.0% Depreciation Rate	12.4%
		-8.1% Return on Equity	49.9%

  

Balance Sheet		Income Statement	
Current Assets	21,031,210	Total Charges	5,853,682
Fixed Assets	4,582,237	Contract Allowance	1,027,784
Other Assets	7,435	Operating Revenue	4,825,898
Total Assets	25,620,882	Operating Expense	5,216,245
Current Liabilities	21,799,398	Operating Margin	-390,347
Long Term Liabilities	4,604,000	Other Income	178
Total Equity	-782,516	Other Expense	0
Total Liab. and Equity	25,620,882	Net Profit or Loss	(390,169)

<b>345381 VILLAGE CARE OF KING</b>		Proprietary - Corporation	
VILLAGE CARE OF KING		12/31/2017 275 Days Settled	
KING, NC 27021		3/31/2017 90 Days Settled	
STOKES		CR Beds 116    POS Beds 0	
PALMETTO GBA (NC)		<b>Key Performance Ind.</b>	
		Occupancy Rate	92.8%
		Length of Stay	103.1
		Average Wages	19.23
		29.3% Skilled Nursing	49.0%
		70.7% Ancillary Service	40.8%
		99.3% Current Ratio	2.0
		0.7% Days to Collect	153.5
		0.2% Avg Payment Days	77.4
		0.0% Depreciation Rate	277.0%
		0.9% Return on Equity	4.4%

  

Balance Sheet		Income Statement	
Current Assets	976,075	Total Charges	3,241,125
Fixed Assets	49,534	Contract Allowance	950,073
Other Assets	15,709	Operating Revenue	2,291,052
Total Assets	1,041,318	Operating Expense	2,274,959
Current Liabilities	482,162	Operating Margin	16,093
Long Term Liabilities	94,315	Other Income	4,154
Total Equity	464,841	Other Expense	0
Total Liab. and Equity	1,041,318	Net Profit or Loss	20,247

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<b>345381 VILLAGE CARE OF KING</b>				Proprietary - Corporation	
VILLAGE CARE OF KING		12/31/2017 275 Days Settled			
KING, NC 27021		3/31/2017 90 Days Settled		CR Beds 116 POS Beds 0	
STOKES				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate	89.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	119.1
Current Assets	844,043	Total Charges	8,417,367	Average Wages	19.23
Fixed Assets	70,932	Contract Allowance	1,998,156	23.7% Skilled Nursing	58.4%
Other Assets	204,136	Operating Revenue	6,419,211	76.3% Ancillary Service	32.0%
Total Assets	1,119,111	Operating Expense	6,038,097	94.1% Current Ratio	1.9
Current Liabilities	444,286	Operating Margin	381,114	5.9% Days to Collect	45.3
Long Term Liabilities	291,925	Other Income	1,786	0.0% Avg Payment Days	25.1
Total Equity	382,900	Other Expense	0	0.0% Depreciation Rate	534.2%
Total Liab. and Equity	1,119,111	Net Profit or Loss	382,900	6.0% Return on Equity	100.0%
<b>345380 VILLAGE GREEN HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
VILLAGE GREEN HEALTH AND REHABILITATION		12/31/2017 275 Days Settled			
FAYETTEVILLE, NC 28304		3/31/2017 90 Days Settled		CR Beds 170 POS Beds 0	
CUMBERLAND				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate	58.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	50.4
Current Assets	1,339,121	Total Charges	2,797,053	Average Wages	17.30
Fixed Assets	0	Contract Allowance	44,049	1.6% Skilled Nursing	98.2%
Other Assets	349,787	Operating Revenue	2,753,004	98.4% Ancillary Service	1.8%
Total Assets	1,688,908	Operating Expense	2,477,407	90.0% Current Ratio	2.6
Current Liabilities	517,522	Operating Margin	275,597	10.0% Days to Collect	172.0
Long Term Liabilities	1,540,352	Other Income	1,040,153	37.8% Avg Payment Days	76.2
Total Equity	-368,966	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	1,688,908	Net Profit or Loss	1,315,750	47.8% Return on Equity	-356.6%

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<b>345380 VILLAGE GREEN HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
VILLAGE GREEN HEALTH AND REHABILITATION		12/31/2017 275 Days Settled			
FAYETTEVILLE, NC 28304		3/31/2017 90 Days Settled		CR Beds 170 POS Beds 0	
CUMBERLAND		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)				Occupancy Rate	58.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	49.3
Current Assets	2,231,645	Total Charges	9,521,844	Average Wages	17.30
Fixed Assets	2,583,937	Contract Allowance	660,235	6.9% Skilled Nursing	62.5%
Other Assets	57,588	Operating Revenue	8,861,609	93.1% Ancillary Service	37.5%
Total Assets	4,873,170	Operating Expense	8,397,079	94.8% Current Ratio	0.5
Current Liabilities	4,302,257	Operating Margin	464,530	5.2% Days to Collect	77.0
Long Term Liabilities	24,565	Other Income	14,219	0.2% Avg Payment Days	36.9
Total Equity	546,348	Other Expense	0	0.0% Depreciation Rate	36.5%
Total Liab. and Equity	4,873,170	Net Profit or Loss	478,749	5.4% Return on Equity	87.6%

<b>345089 WALNUT COVE HEALTH AND REHABILITATION CENTER</b>				Proprietary - Other	
WALNUT COVE HEALTH AND REHABILITATION CENTER		12/31/2017 365 Days Settled			
WALNUT COVE, NC 27052				CR Beds 99 POS Beds 0	
STOKES		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	78.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	137.5
Current Assets	27,614,342	Total Charges	8,682,998	Average Wages	19.50
Fixed Assets	9,128,103	Contract Allowance	2,184,585	25.2% Skilled Nursing	77.4%
Other Assets	7,520	Operating Revenue	6,498,413	74.8% Ancillary Service	20.9%
Total Assets	36,749,965	Operating Expense	7,471,252	115.0% Current Ratio	1.0
Current Liabilities	28,904,635	Operating Margin	-972,839	-15.0% Days to Collect	1,318.7
Long Term Liabilities	9,406,580	Other Income	8,446	0.1% Avg Payment Days	6.0
Total Equity	-1,561,250	Other Expense	0	0.0% Depreciation Rate	15.2%
Total Liab. and Equity	36,749,965	Net Profit or Loss	(964,393)	-14.8% Return on Equity	61.8%

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<b>345240 WARREN HILLS NURSING CENTER</b>				Proprietary - Corporation	
WARREN HILLS NURSING CENTER		9/30/2017 365 Days Settled			
WARRENTON, NC 27589		CR Beds 160    POS Beds 0			
WARREN		<b>Key Performance Ind.</b>			
PALMETTO GBA (SC)		Occupancy Rate		79.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				187.5	
Current Assets	3,282,888	Total Charges	8,858,311	Average Wages	
Fixed Assets	362,359	Contract Allowance	1,152,793	15.66	
Other Assets	0	Operating Revenue	7,705,518	13.0%	
Total Assets	3,645,247	Operating Expense	7,788,177	87.0%	
Current Liabilities	1,215,575	Operating Margin	-82,659	101.1%	
Long Term Liabilities	0	Other Income	31,530	-1.1%	
Total Equity	2,429,672	Other Expense	0	0.4%	
Total Liab. and Equity	3,645,247	Net Profit or Loss	(51,129)	0.0%	
				Depreciation Rate	
				181.0%	
				Return on Equity	
				-2.1%	

  

<b>345252 WARSAW HEALTH &amp; REHABILITATION CENTER</b>				Proprietary - Partnership	
WARSAW HEALTH & REHABILITATION CENTER		12/31/2017 365 Days Settled			
WARSAW, NC 28398		CR Beds 100    POS Beds 0			
DUPLIN		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		83.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				276.0	
Current Assets	289,007	Total Charges	7,060,415	Average Wages	
Fixed Assets	-97,178	Contract Allowance	1,071,948	16.90	
Other Assets	2,095,751	Operating Revenue	5,988,467	15.2%	
Total Assets	2,287,580	Operating Expense	6,351,278	84.8%	
Current Liabilities	1,447,036	Operating Margin	-362,811	106.1%	
Long Term Liabilities	96,841	Other Income	102,122	-6.1%	
Total Equity	743,703	Other Expense	0	1.7%	
Total Liab. and Equity	2,287,580	Net Profit or Loss	(260,689)	0.0%	
				Depreciation Rate	
				1,237.2%	
				Return on Equity	
				-35.1%	

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<b>345090 WESTCHESTER MANOR AT PROVIDENCE PLACE</b>				Nonprofit - Other	
WESTCHESTER MANOR AT PROVIDENCE PLACE 9/30/2017 365 Days Settled					
HIGH POINT, NC 27262				CR Beds 129 POS Beds 0	
GUILFORD				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	90.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	109.5
Current Assets	1,547,373	Total Charges	12,800,366	Average Wages	19.27
Fixed Assets	6,110	Contract Allowance	3,191,808	24.9% Skilled Nursing	83.3%
Other Assets	0	Operating Revenue	9,608,558	75.1% Ancillary Service	16.7%
Total Assets	1,553,483	Operating Expense	9,910,411	103.1% Current Ratio	1.0
Current Liabilities	1,558,702	Operating Margin	-301,853	-3.1% Days to Collect	28.0
Long Term Liabilities	0	Other Income	39,525	0.4% Avg Payment Days	18.4
Total Equity	-5,219	Other Expense	0	0.0% Depreciation Rate	3,195.2%
Total Liab. and Equity	1,553,483	Net Profit or Loss	(262,328)	-2.7% Return on Equity	5,026.4%
<b>345432 WESTERN NORTH CAROLINA BAPTIST HOME</b>				Nonprofit - Church	
WESTERN NORTH CAROLINA BAPTIST HOME 9/30/2017 365 Days Settled					
ASHEVILLE, NC 28806				CR Beds 100 POS Beds 0	
BUNCOMBE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	46.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	241.1
Current Assets	-1,619,903	Total Charges	6,882,446	Average Wages	17.79
Fixed Assets	5,259,361	Contract Allowance	1,479,039	21.5% Skilled Nursing	68.5%
Other Assets	5,539	Operating Revenue	5,403,407	78.5% Ancillary Service	8.7%
Total Assets	3,644,997	Operating Expense	6,243,043	115.5% Current Ratio	(10.2)
Current Liabilities	158,525	Operating Margin	-839,636	-15.5% Days to Collect	18.0
Long Term Liabilities	0	Other Income	71,471	1.3% Avg Payment Days	5.6
Total Equity	3,486,472	Other Expense	0	0.0% Depreciation Rate	4.0%
Total Liab. and Equity	3,644,997	Net Profit or Loss	(777,165)	-14.4% Return on Equity	-22.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345205 WESTWOOD HILLS NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
WESTWOOD HILLS NURSING AND REHABILITATION CENTER		9/30/2017 365 Days Settled			
WILKESBORO, NC 28697				CR Beds 186 POS Beds 0	
WILKES				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	85.0%
				Length of Stay	167.8
				Average Wages	15.06
				26.2% Skilled Nursing	69.1%
				73.8% Ancillary Service	28.9%
				95.7% Current Ratio	20.5
				4.3% Days to Collect	286.6
				2.7% Avg Payment Days	15.7
				0.0% Depreciation Rate	85.0%
				7.0% Return on Equity	9.2%
<hr/>					
<b>345348 WHISPERING PINES NURSING &amp; REHAB CENTER</b>				Proprietary - Corporation	
WHISPERING PINES NURSING & REHAB CENTER		9/30/2017 365 Days Settled			
FAYETTEVILLE, NC 28301				CR Beds 88 POS Beds 0	
CUMBERLAND				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	89.1%
				Length of Stay	108.0
				Average Wages	14.96
				21.0% Skilled Nursing	74.3%
				79.0% Ancillary Service	24.3%
				95.3% Current Ratio	1.9
				4.7% Days to Collect	34.2
				0.9% Avg Payment Days	22.0
				0.0% Depreciation Rate	131.7%
				5.6% Return on Equity	65.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345301 WHITE OAK MANOR - BURLINGTON</b>				Proprietary - Corporation	
WHITE OAK MANOR - BURLINGTON		9/30/2017 365 Days Settled			
BURLINGTON, NC 27217		CR Beds 160    POS Beds 0			
ALAMANCE		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		85.9%	
		Length of Stay		201.4	
		Average Wages		16.46	
		13.4%		Skilled Nursing	
		86.6%		Ancillary Service	
		108.1%		Current Ratio	
		-8.1%		Days to Collect	
		0.0%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-8.1%		Return on Equity	
				12.7%	

<b>345238 WHITE OAK MANOR - CHARLOTTE</b>				Proprietary - Corporation	
WHITE OAK MANOR - CHARLOTTE		9/30/2017 365 Days Settled			
CHARLOTTE, NC 28211		CR Beds 180    POS Beds 0			
MECKLENBURG		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		86.7%	
		Length of Stay		249.9	
		Average Wages		17.24	
		10.1%		Skilled Nursing	
		89.9%		Ancillary Service	
		104.3%		Current Ratio	
		-4.3%		Days to Collect	
		0.1%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-4.2%		Return on Equity	
				11.8%	

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<b>345151 WHITE OAK MANOR - KINGS MOUNTAIN</b>				Proprietary - Corporation	
WHITE OAK MANOR - KINGS MOUNTAIN      9/30/2017 365 Days Settled					
KINGS MOUNTAIN, NC 28086				CR Beds 154    POS Beds 0	
CLEVELAND				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate      82.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      274.0	
Current Assets	851,712	Total Charges	10,787,515	Average Wages      16.82	
Fixed Assets	333,864	Contract Allowance	1,180,416	10.9% Skilled Nursing      83.5%	
Other Assets	1,275,734	Operating Revenue	9,607,099	89.1% Ancillary Service      16.5%	
Total Assets	<u>2,461,310</u>	Operating Expense	9,501,183	98.9% Current Ratio      1.4	
Current Liabilities	589,390	Operating Margin	105,916	1.1% Days to Collect      14.3	
Long Term Liabilities	0	Other Income	6,975	0.1% Avg Payment Days      18.5	
Total Equity	<u>1,871,920</u>	Other Expense	0	0.0% Depreciation Rate      34.6%	
Total Liab. and Equity	<u>2,461,310</u>	Net Profit or Loss	<u>112,891</u>	1.2% Return on Equity      6.0%	
<b>345083 WHITE OAK MANOR - RUTHERFORDTO</b>				Proprietary - Corporation	
WHITE OAK MANOR - RUTHERFORDTO      9/30/2017 365 Days Settled					
RUTHERFORDTON, NC 28139				CR Beds 80    POS Beds 0	
RUTHERFORD				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate      88.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      138.1	
Current Assets	490,407	Total Charges	6,664,002	Average Wages      16.55	
Fixed Assets	215,346	Contract Allowance	957,666	14.4% Skilled Nursing      82.3%	
Other Assets	-4,372,699	Operating Revenue	5,706,336	85.6% Ancillary Service      17.6%	
Total Assets	<u>-3,666,946</u>	Operating Expense	6,575,488	115.2% Current Ratio      1.3	
Current Liabilities	390,898	Operating Margin	-869,152	-15.2% Days to Collect      13.9	
Long Term Liabilities	0	Other Income	8,939	0.2% Avg Payment Days      18.5	
Total Equity	<u>-4,057,844</u>	Other Expense	0	0.0% Depreciation Rate      18.1%	
Total Liab. and Equity	<u>-3,666,946</u>	Net Profit or Loss	<u>(860,213)</u>	-15.1% Return on Equity      21.2%	

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<b>345171 WHITE OAK MANOR - SHELBY</b>				Proprietary - Corporation	
WHITE OAK MANOR - SHELBY		9/30/2017 365 Days Settled			
SHELBY, NC 28150		CR Beds 160    POS Beds 0			
CLEVELAND		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		85.6%	
		Length of Stay		144.5	
		Average Wages		16.77	
		16.0%		Skilled Nursing	
		84.0%		Ancillary Service	
		105.4%		Current Ratio	
		-5.4%		Days to Collect	
		0.0%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-5.5%		Return on Equity	
				19.4%	

<b>345127 WHITE OAK MANOR - TRYON</b>				Proprietary - Corporation	
WHITE OAK MANOR - TRYON		9/30/2017 365 Days Settled			
TRYON, NC 28782		CR Beds 70    POS Beds 0			
POLK		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		90.6%	
		Length of Stay		88.3	
		Average Wages		13.43	
		16.7%		Skilled Nursing	
		83.3%		Ancillary Service	
		106.5%		Current Ratio	
		-6.5%		Days to Collect	
		0.2%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-6.3%		Return on Equity	
				9.2%	

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<b>345550 WHITE OAK OF WAXHAW</b>				Proprietary - Corporation	
WHITE OAK OF WAXHAW		9/30/2017 365 Days Settled			
WAXHAW, NC 28173				CR Beds 100 POS Beds 0	
UNION				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	91.7%
				Length of Stay	108.3
				Average Wages	16.43
				16.3%	Skilled Nursing 80.4%
				83.7%	Ancillary Service 19.6%
				104.4%	Current Ratio 1.6
				-4.4%	Days to Collect 17.1
				-0.1%	Avg Payment Days 17.7
				0.0%	Depreciation Rate 35.6%
				-4.5%	Return on Equity 8.4%
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	793,265	Total Charges	9,934,943		
Fixed Assets	809,722	Contract Allowance	1,624,254		
Other Assets	-5,544,332	Operating Revenue	8,310,689		
Total Assets	-3,941,345	Operating Expense	8,679,938		
Current Liabilities	487,317	Operating Margin	-369,249		
Long Term Liabilities	0	Other Income	-4,269		
Total Equity	-4,428,662	Other Expense	0		
Total Liab. and Equity	-3,941,345	Net Profit or Loss	(373,518)		
<b>345506 WHITESTONE A MASONIC AND EASTERN STAR COMMUNITY</b>					
WHITESTONE A MASONIC AND EASTERN STAR COMMUNITY		12/31/2017 365 Days Settled		Nonprofit - Church	
GREENSBORO, NC 27407				CR Beds 100 POS Beds 0	
GUILFORD				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	94.9%
				Length of Stay	148.1
				Average Wages	17.20
				15.9%	Skilled Nursing 69.2%
				84.1%	Ancillary Service 17.6%
				195.5%	Current Ratio 1.6
				-95.5%	Days to Collect 90.0
				123.0%	Avg Payment Days 33.0
				0.0%	Depreciation Rate 3.4%
				27.5%	Return on Equity 12.9%
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	4,929,937	Total Charges	10,457,420		
Fixed Assets	31,633,738	Contract Allowance	1,660,294		
Other Assets	46,024,488	Operating Revenue	8,797,126		
Total Assets	82,588,163	Operating Expense	17,198,850		
Current Liabilities	3,141,377	Operating Margin	-8,401,724		
Long Term Liabilities	60,720,411	Other Income	10,820,488		
Total Equity	18,726,375	Other Expense	0		
Total Liab. and Equity	82,588,163	Net Profit or Loss	2,418,764		

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<b>345401 WILKES SENIOR VILLAGE</b>				Proprietary - Corporation		
WILKES SENIOR VILLAGE		9/30/2017 365 Days Settled				
NORTH WILKESBORO, NC 28659				CR Beds 130 POS Beds 0		
WILKES				<b>Key Performance Ind.</b>		
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	89.0%	
				Length of Stay	66.2	
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	16.41	
Current Assets	2,939,276	Total Charges	16,991,645	29.9%	Skilled Nursing	49.1%
Fixed Assets	479,308	Contract Allowance	5,072,087	70.1%	Ancillary Service	43.7%
Other Assets	0	Operating Revenue	11,919,558	92.4%	Current Ratio	2.0
Total Assets	3,418,584	Operating Expense	11,011,099	7.6%	Days to Collect	44.6
Current Liabilities	1,468,250	Operating Margin	908,459	0.9%	Avg Payment Days	29.6
Long Term Liabilities	85,308	Other Income	107,808	0.0%	Depreciation Rate	106.8%
Total Equity	1,865,026	Other Expense	0	8.5%	Return on Equity	54.5%
Total Liab. and Equity	3,418,584	Net Profit or Loss	1,016,267			
<b>345113 WILLOW CREEK NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation		
WILLOW CREEK NURSING AND REHABILITATION CENTER		9/30/2017 365 Days Settled				
GOLDSBORO, NC 27534				CR Beds 200 POS Beds 0		
WAYNE				<b>Key Performance Ind.</b>		
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	86.8%	
				Length of Stay	83.1	
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	17.50	
Current Assets	272,428	Total Charges	21,924,105	31.7%	Skilled Nursing	76.1%
Fixed Assets	144,052	Contract Allowance	6,942,730	68.3%	Ancillary Service	23.9%
Other Assets	0	Operating Revenue	14,981,375	107.5%	Current Ratio	0.5
Total Assets	416,480	Operating Expense	16,102,401	-7.5%	Days to Collect	4.2
Current Liabilities	541,540	Operating Margin	-1,121,026	3.5%	Avg Payment Days	12.6
Long Term Liabilities	0	Other Income	530,842	0.0%	Depreciation Rate	112.8%
Total Equity	-125,060	Other Expense	0	-3.9%	Return on Equity	471.9%
Total Liab. and Equity	416,480	Net Profit or Loss	(590,184)			

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<b>345326 WILLOWBROOKE COURT SC CTR AT PLANTATION ESTATES</b>				Nonprofit - Other	
WILLOWBROOKE COURT SC CTR AT PLANTATION ESTATES		12/31/2017 365 Days Settled			
MATTHEWS, NC 28105				CR Beds 80	POS Beds 0
MECKLENBURG				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	88.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	302.4
Current Assets	48,676,654	Total Charges	33,715,805	Average Wages	17.00
Fixed Assets	131,928,029	Contract Allowance	5,496,147	16.3% Skilled Nursing	2.8%
Other Assets	9,693,726	Operating Revenue	28,219,658	83.7% Ancillary Service	3.2%
Total Assets	<u>190,298,409</u>	Operating Expense	20,449,122	72.5% Current Ratio	0.6
Current Liabilities	76,838,448	Operating Margin	7,770,536	27.5% Days to Collect	25.4
Long Term Liabilities	36,084,813	Other Income	2,926,671	10.4% Avg Payment Days	44.9
Total Equity	<u>77,375,148</u>	Other Expense	0	0.0% Depreciation Rate	2.6%
Total Liab. and Equity	<u>190,298,409</u>	Net Profit or Loss	<u>10,696,173</u>	37.9% Return on Equity	13.8%

  

<b>345459 WILLOWBROOKE COURT SC CTR AT TRYON ESTATES</b>				Nonprofit - Other	
WILLOWBROOKE COURT SC CTR AT TRYON ESTATES		12/31/2017 365 Days Settled			
COLUMBUS, NC 28722				CR Beds 52	POS Beds 0
POLK				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	74.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	265.0
Current Assets	1,562,953	Total Charges	19,760,041	Average Wages	16.12
Fixed Assets	43,967,081	Contract Allowance	3,587,659	18.2% Skilled Nursing	12.4%
Other Assets	5,547,036	Operating Revenue	16,172,382	81.8% Ancillary Service	3.5%
Total Assets	<u>51,077,070</u>	Operating Expense	13,130,512	81.2% Current Ratio	0.1
Current Liabilities	27,075,197	Operating Margin	3,041,870	18.8% Days to Collect	12.0
Long Term Liabilities	0	Other Income	863,038	5.3% Avg Payment Days	21.4
Total Equity	<u>24,001,873</u>	Other Expense	0	0.0% Depreciation Rate	3.6%
Total Liab. and Equity	<u>51,077,070</u>	Net Profit or Loss	<u>3,904,908</u>	24.1% Return on Equity	16.3%

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<b>345236 WILMINGTON HEALTH AND REHABILITATION CENTER</b>				Proprietary - Corporation	
WILMINGTON HEALTH AND REHABILITATION CENTER		12/31/2017 365 Days Settled			
WILMINGTON, NC 28401		CR Beds 120 POS Beds 0			
NEW HANOVER		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		82.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 82.6	
Current Assets	543,971	Total Charges	29,158,973	Average Wages	21.17
Fixed Assets	13,537,448	Contract Allowance	20,228,071	69.4%	Skilled Nursing 92.6%
Other Assets	10,002	Operating Revenue	8,930,902	30.6%	Ancillary Service 7.4%
Total Assets	14,091,421	Operating Expense	10,028,706	112.3%	Current Ratio 0.5
Current Liabilities	1,085,367	Operating Margin	-1,097,804	-12.3%	Days to Collect 19.6
Long Term Liabilities	12,501,429	Other Income	56,818	0.6%	Avg Payment Days 34.7
Total Equity	504,625	Other Expense	0	0.0%	Depreciation Rate 5.4%
Total Liab. and Equity	14,091,421	Net Profit or Loss	(1,040,986)	-11.7%	Return on Equity -206.3%
<b>345473 WILORA LAKE HEALTHCARE CENTER</b>				Proprietary - Other	
WILORA LAKE HEALTHCARE CENTER		12/31/2017 365 Days Settled			
CHARLOTTE, NC 28212		CR Beds 90 POS Beds 0			
MECKLENBURG		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		70.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 117.9	
Current Assets	19,513,301	Total Charges	6,710,075	Average Wages	20.65
Fixed Assets	848,670	Contract Allowance	1,319,451	19.7%	Skilled Nursing 82.5%
Other Assets	5,819	Operating Revenue	5,390,624	80.3%	Ancillary Service 17.5%
Total Assets	20,367,790	Operating Expense	6,004,170	111.4%	Current Ratio 0.8
Current Liabilities	24,351,037	Operating Margin	-613,546	-11.4%	Days to Collect 1,223.5
Long Term Liabilities	131,452	Other Income	499	0.0%	Avg Payment Days 7.3
Total Equity	-4,114,699	Other Expense	0	0.0%	Depreciation Rate 51.3%
Total Liab. and Equity	20,367,790	Net Profit or Loss	(613,047)	-11.4%	Return on Equity 14.9%

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<b>345372 WILSON PINES NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
WILSON PINES NURSING AND REHABILITATION CENTER		9/30/2017 365 Days Settled			
WILSON, NC 27893				CR Beds 125    POS Beds 0	
WILSON				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate            81.3%	
				Length of Stay                96.3	
				Average Wages                15.96	
				22.8% Skilled Nursing        64.6%	
				77.2% Ancillary Service       26.8%	
				99.1% Current Ratio            4.9	
				0.9% Days to Collect           61.5	
				2.8% Avg Payment Days        13.6	
				0.0% Depreciation Rate       80.6%	
				3.7% Return on Equity          24.3%	
<b>345423 WILSON REHABILITATION AND NURSING CENTER</b>				Proprietary - Corporation	
WILSON REHABILITATION AND NURSING CENTER		2/28/2017 365 Days Settled			
WILSON, NC 27893				CR Beds 90    POS Beds 0	
WILSON				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate            93.6%	
				Length of Stay                98.0	
				Average Wages                18.72	
				25.9% Skilled Nursing        67.5%	
				74.1% Ancillary Service       32.5%	
				90.6% Current Ratio            2.1	
				9.4% Days to Collect           32.5	
				0.0% Avg Payment Days        23.4	
				0.0% Depreciation Rate       21.7%	
				9.4% Return on Equity          37.3%	

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<b>345500 WINDSOR POINT CONTINUING CARE</b>				Proprietary - Other	
WINDSOR POINT CONTINUING CARE		12/31/2017 365 Days Settled			
FUQUAY VARINA, NC 27526		CR Beds 100    POS Beds 0			
HARNETT		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		69.0%	
		Length of Stay		547.5	
		Average Wages		9.49	
		3.5% Skilled Nursing		47.2%	
		96.5% Ancillary Service		9.0%	
		80.7% Current Ratio		5.1	
		19.3% Days to Collect		12.1	
		3.0% Avg Payment Days		37.3	
		0.0% Depreciation Rate		21.0%	
		21.7% Return on Equity		14.4%	
<hr/>					
<b>345092 WINSTON SALEM NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Partnership	
WINSTON SALEM NURSING & REHABILITATION CENTER		12/31/2017 365 Days Settled			
WINSTON-SALEM, NC 27104		CR Beds 230    POS Beds 0			
FORSYTH		<b>Key Performance Ind.</b>			
PALMETTO GBA (SC)		Occupancy Rate		83.6%	
		Length of Stay		225.6	
		Average Wages		18.73	
		37.8% Skilled Nursing		63.7%	
		62.2% Ancillary Service		36.3%	
		100.1% Current Ratio		1.0	
		-0.1% Days to Collect		68.5	
		0.0% Avg Payment Days		59.6	
		0.0% Depreciation Rate		971.1%	
		-0.1% Return on Equity		-52.3%	

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<b>345349 WOODBURY WELLNESS CENTER INC</b>		Proprietary - Corporation	
WOODBURY WELLNESS CENTER INC		9/30/2017 365 Days Settled	
HAMPSTEAD, NC 28443		CR Beds 212 POS Beds 0	
PENDER		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	79.4%
<b>Balance Sheet</b>		Length of Stay	137.1
<b>Income Statement</b>		Average Wages	17.92
Current Assets	1,254,143	Total Charges	16,370,652
Fixed Assets	372,270	Contract Allowance	3,913,988
Other Assets	0	Operating Revenue	12,456,664
Total Assets	1,626,413	Operating Expense	11,210,093
Current Liabilities	652,972	Operating Margin	1,246,571
Long Term Liabilities	61,137	Other Income	126,763
Total Equity	912,304	Other Expense	0
Total Liab. and Equity	1,626,413	Net Profit or Loss	1,373,334
		23.9%	Skilled Nursing 54.6%
		76.1%	Ancillary Service 25.8%
		90.0%	Current Ratio 1.9
		10.0%	Days to Collect 22.6
		1.0%	Avg Payment Days 19.4
		0.0%	Depreciation Rate 195.3%
		11.0%	Return on Equity 150.5%

<b>345277 WOODLAND HILL CENTER</b>		Proprietary - Corporation	
WOODLAND HILL CENTER		12/31/2017 365 Days Settled	
ASHEBORO, NC 27203		CR Beds 100 POS Beds 0	
RANDOLPH		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	81.2%
<b>Balance Sheet</b>		Length of Stay	94.7
<b>Income Statement</b>		Average Wages	18.09
Current Assets	812,130	Total Charges	10,921,721
Fixed Assets	827,307	Contract Allowance	4,169,902
Other Assets	-366,257	Operating Revenue	6,751,819
Total Assets	1,273,180	Operating Expense	7,825,036
Current Liabilities	1,554,393	Operating Margin	-1,073,217
Long Term Liabilities	591,870	Other Income	200,134
Total Equity	-873,083	Other Expense	0
Total Liab. and Equity	1,273,180	Net Profit or Loss	(873,083)
		38.2%	Skilled Nursing 88.5%
		61.8%	Ancillary Service 11.5%
		115.9%	Current Ratio 0.5
		-15.9%	Days to Collect 41.9
		3.0%	Avg Payment Days 14.7
		0.0%	Depreciation Rate 146.2%
		-12.9%	Return on Equity 100.0%

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# SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345104 ZEBULON REHABILITATION CENTER</b>		Proprietary - Corporation	
ZEBULON REHABILITATION CENTER		12/31/2017 365 Days Settled	
ZEBULON, NC 27597		CR Beds 60    POS Beds 0	
WAKE		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	91.9%
		Length of Stay	69.7
		Average Wages	20.74
		23.2% Skilled Nursing	72.9%
		76.8% Ancillary Service	27.1%
		92.9% Current Ratio	4.8
		7.1% Days to Collect	54.9
		0.2% Avg Payment Days	16.0
		0.0% Depreciation Rate	775.7%
		7.4% Return on Equity	40.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,309,269	Total Charges	8,371,252
Fixed Assets	60,676	Contract Allowance	1,939,237
Other Assets	286,099	Operating Revenue	6,432,015
Total Assets	<u>1,656,044</u>	Operating Expense	5,972,542
Current Liabilities	273,633	Operating Margin	459,473
Long Term Liabilities	200,672	Other Income	14,902
Total Equity	<u>1,181,739</u>	Other Expense	0
Total Liab. and Equity	<u>1,656,044</u>	Net Profit or Loss	<u>474,375</u>