Sample Skilled Nursing Facility reports from the Halmanac.com website.

235052 ABERDEEN	I REHABILITAT	ION AND SKILLED NU	RSING CENTE	R	Proprietary - Corporation	on
ABERDEEN REHABII SKILLED NURSING (12/31/2017 3	65 Days Settlec	I		
TRENTON, MI 48183					CR Beds 198 POS E	Beds 0
WAYNE					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	45.7%
Balance S	heet	Income S	statement		Length of Stay	155.1
Current Assets	2,452,729	Total Charges	10,483,688		Average Wages	18.05
Fixed Assets	401,054	Contract Allowance	2,550,933	24.3%	Skilled Nursing	85.2%
Other Assets	16,500	Operating Revenue	7,932,755	75.7%	Ancillary Service	14.8%
Total Assets	2,870,283	Operating Expense	8,865,725	111.8%	Current Ratio	2.0
Current Liabilities	1,204,272	Operating Margin	-932,970	-11.8%	Days to Collect	102.1
Long Term Liabilities	2,889,488	Other Income	11,692	0.1%	Avg Payment Days	39.5
Total Equity	-1,223,477	Other Expense	0	0.0%	Depreciation Rate	37.4%
Total Liab. and Equity	2,870,283	Net Profit or Loss	(921,278)	-11.6%	Return on Equity	75.3%
Total Liab. and Equity		Net Profit or Loss	(921,278)	-11.6%	Return on Equity Proprietary - Corporatio	
Total Liab. and Equity	GE LIVING CEN	TER - ARMADA	(921,278) 65 Days Settled			
Total Liab. and Equity	GE LIVING CEN	TER - ARMADA				n
Total Liab. and Equity	GE LIVING CEN	TER - ARMADA			Proprietary - Corporatio	on Beds 0
Total Liab. and Equity 235609 ADVANTAG ADVANTAGE LIVING ARMADA, MI 48005	GE LIVING CEN	TER - ARMADA			Proprietary - Corporation	on Beds 0
Total Liab. and Equity 235609 ADVANTAGE ADVANTAGE LIVING ARMADA, MI 48005 MACOMB	GE LIVING CENTER - ARM	TER - ARMADA	65 Days Settled		Proprietary - Corporation	Beds 0 Ce Ind.
Total Liab. and Equity 235609 ADVANTAG ADVANTAGE LIVING ARMADA, MI 48005 MACOMB WISCONSIN PHYSIC	GE LIVING CENTER - ARM	TER - ARMADA MADA 12/31/2017 30	65 Days Settled		Proprietary - Corporation CR Beds 67 POS E Key Performana Occupancy Rate	on Beds 0 ce Ind. 91.9%
Total Liab. and Equity 235609 ADVANTAG ADVANTAGE LIVING ARMADA, MI 48005 MACOMB WISCONSIN PHYSIC Balance Si	CENTER - ARM	TER - ARMADA MADA 12/31/2017 30	65 Days Settled	I	Proprietary - Corporation CR Beds 67 POS E Key Performana Occupancy Rate Length of Stay	on Beds 0 ce Ind. 91.9% 125.6
Total Liab. and Equity 235609 ADVANTAG ADVANTAGE LIVING ARMADA, MI 48005 MACOMB WISCONSIN PHYSIC Balance Si Current Assets	CENTER - ARM CENTER - ARM CIANS SERVICE heet 1,378,001	TER - ARMADA MADA 12/31/2017 3 Income S Total Charges	65 Days Settled Statement 7,020,511	10.5%	Proprietary - Corporation CR Beds 67 POS E Key Performana Occupancy Rate Length of Stay Average Wages	on Beds 0 ce Ind. 91.9% 125.6 17.97
Total Liab. and Equity 235609 ADVANTAG ADVANTAGE LIVING ARMADA, MI 48005 MACOMB WISCONSIN PHYSIC Balance Si Current Assets Fixed Assets	CENTER - ARM CENTER - ARM CIANS SERVICE heet 1,378,001 27,401	TER - ARMADA MADA 12/31/2017 3 Income S Total Charges Contract Allowance	65 Days Settled Statement 7,020,511 739,163	10.5% 89.5%	Proprietary - Corporation CR Beds 67 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	on Beds 0 ce Ind. 91.9% 125.6 17.97 84.9%
Total Liab. and Equity 235609 ADVANTAG ADVANTAGE LIVING ARMADA, MI 48005 MACOMB WISCONSIN PHYSIC Balance Si Current Assets Fixed Assets Other Assets	CENTER - ARM CENTER - ARM CIANS SERVICE heet 1,378,001 27,401 449,010	TER - ARMADA MADA 12/31/2017 3 Income S Total Charges Contract Allowance Operating Revenue	65 Days Settled Statement 7,020,511 739,163 6,281,348	10.5% 89.5% 100.7%	Proprietary - Corporation CR Beds 67 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	on Beds 0 ce Ind. 91.9% 125.6 17.97 84.9% 15.1%
Total Liab. and Equity 235609 ADVANTAGE ADVANTAGE LIVING ARMADA, MI 48005 MACOMB WISCONSIN PHYSIC Balance SI Current Assets Fixed Assets Other Assets Total Assets	CENTER - ARM CENTER - ARM CIANS SERVICE heet 1,378,001 27,401 449,010 1,854,412	TER - ARMADA MADA 12/31/2017 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense	65 Days Settled Statement 7,020,511 739,163 6,281,348 6,323,899	10.5% 89.5% 100.7% -0.7%	Proprietary - Corporation CR Beds 67 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	on Beds 0 ce Ind. 91.9% 125.6 17.97 84.9% 15.1% 2.7
Total Liab. and Equity 235609 ADVANTAGE ADVANTAGE LIVING ARMADA, MI 48005 MACOMB WISCONSIN PHYSIC Balance SI Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	CENTER - ARM CENTER - ARM CIANS SERVICE heet 1,378,001 27,401 449,010 1,854,412 507,411	TER - ARMADA MADA 12/31/2017 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	65 Days Settled 65 Days Settled 7,020,511 739,163 6,281,348 6,323,899 -42,551	10.5% 89.5% 100.7% -0.7% 0.5%	Proprietary - Corporation CR Beds 67 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	on Beds 0 ce Ind. 91.9% 125.6 17.97 84.9% 15.1% 2.7 50.3

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235536 ADVANTA	GE LIVING CEN	TER - BATTLE CREE	κ		Proprietary - Corporatio	n	
ADVANTAGE LIVING CREEK	G CENTER - BAT	TLE 12/31/2017	365 Days Settlec	ł			
BATTLE CREEK, MI	49017				CR Beds 82 POS B	eds 0	
CALHOUN					Key Performanae	ce Ind.	
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	83.9%	
Balance S	Sheet	Income	Statement		Length of Stay	112.6	
Current Assets	1,059,290	Total Charges	7,234,948		Average Wages	18.99	
Fixed Assets	439,354	Contract Allowance	930,196	12.9%	Skilled Nursing	85.4%	
Other Assets	0	Operating Revenue	6,304,752	87.1%	Ancillary Service	14.6%	
Total Assets	1,498,644	Operating Expense	6,769,627	107.4%	Current Ratio	0.5	
Current Liabilities	2,077,026	Operating Margin	-464,875	-7.4%	Days to Collect	54.8	
Long Term Liabilities	37,116	Other Income	9,682	0.2%	Avg Payment Days	36.8	
Total Equity	-615,498	Other Expense	0	0.0%	Depreciation Rate	63.7%	
Total Liab. and Equity	1,498,644	Net Profit or Loss	(455,799)	-7.2%	Return on Equity	74.1%	
235480 ADVANTAGE LIVING CENTER - HARPER WOODS Proprietary - Corporation							
235480 ADVANTA	GE LIVING CEN	TER - HARPER WOOI	DS		Proprietary - Corporatio	n	
235480 ADVANTAGE ADVANTAGE LIVING WOODS			DS 365 Days Settled	ł	Proprietary - Corporatio	n	
ADVANTAGE LIVING	G CENTER - HAF			1	Proprietary - Corporatio		
ADVANTAGE LIVING WOODS	G CENTER - HAF			I		eds 0	
ADVANTAGE LIVING WOODS HARPER WOODS, M	G CENTER - HAF			ł	CR Beds 151 POS B	eds 0	
ADVANTAGE LIVING WOODS HARPER WOODS, M	G CENTER - HAF /II 48225	RPER 12/31/2017		I	CR Beds 151 POS B	eds 0 ce Ind.	
ADVANTAGE LIVING WOODS HARPER WOODS, M WAYNE	G CENTER - HAF /II 48225 Sheet	RPER 12/31/2017	365 Days Settlec	I	CR Beds 151 POS B Key Performanae Occupancy Rate	eds 0 ce Ind. 90.2%	
ADVANTAGE LIVING WOODS HARPER WOODS, M WAYNE Balance S	G CENTER - HAF /II 48225 Sheet	RPER 12/31/2017 Income	365 Days Settled	10.0%	CR Beds 151 POS B Key Performanae Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 90.2% 110.2	
ADVANTAGE LIVING WOODS HARPER WOODS, M WAYNE Balance S Current Assets	G CENTER - HAF /II 48225 Sheet 2,433,279	RPER 12/31/2017 Income Total Charges	365 Days Settled Statement 15,625,921	10.0%	CR Beds 151 POS B Key Performanae Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 90.2% 110.2 18.44	
ADVANTAGE LIVING WOODS HARPER WOODS, M WAYNE Balance S Current Assets Fixed Assets	G CENTER - HAF /II 48225 Sheet 2,433,279 414,256	RPER 12/31/2017 Income Total Charges Contract Allowance	365 Days Settled Statement 15,625,921 1,568,664	10.0% 90.0%	CR Beds 151 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 90.2% 110.2 18.44 78.9%	
ADVANTAGE LIVING WOODS HARPER WOODS, M WAYNE Balance S Current Assets Fixed Assets Other Assets	G CENTER - HAF /II 48225 Sheet 2,433,279 414,256 0	RPER 12/31/2017 Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 15,625,921 1,568,664 14,057,257	10.0% 90.0% 103.9%	CR Beds 151 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 90.2% 110.2 18.44 78.9% 21.1%	
ADVANTAGE LIVING WOODS HARPER WOODS, M WAYNE Balance S Current Assets Fixed Assets Other Assets Total Assets	G CENTER - HAF /II 48225 Sheet 2,433,279 414,256 0 2,847,535	RPER 12/31/2017 Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 15,625,921 1,568,664 14,057,257 14,610,782	10.0% 90.0% 103.9% -3.9%	CR Beds 151 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 90.2% 110.2 18.44 78.9% 21.1% 1.1	
ADVANTAGE LIVING WOODS HARPER WOODS, M WAYNE Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	E CENTER - HAP All 48225 Sheet 2,433,279 414,256 0 2,847,535 2,187,147	RPER 12/31/2017 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 15,625,921 1,568,664 14,057,257 14,610,782 -553,525	10.0% 90.0% 103.9% -3.9% 0.0%	CR Beds 151 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 90.2% 110.2 18.44 78.9% 21.1% 1.1 54.5	

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

	GE LIVING CEN	TER - NORTHWEST			Proprietary - Corporatio	n
ADVANTAGE LIVING NORTHWEST	CENTER -	12/31/2017 3	65 Days Settled	ł		
DETROIT, MI 48235					CR Beds 154 POS B	eds 0
WAYNE					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	73.5%
Balance S	heet	Income S	Statement		Length of Stay	131.6
Current Assets	1,781,012	Total Charges	12,483,323		Average Wages	18.46
Fixed Assets	387,026	Contract Allowance	2,345,768	18.8%	Skilled Nursing	82.9%
Other Assets	0	Operating Revenue	10,137,555	81.2%	Ancillary Service	17.1%
Total Assets	2,168,038	Operating Expense	12,331,680	121.6%	Current Ratio	1.1
Current Liabilities	1,657,224	Operating Margin	-2,194,125	-21.6%	Days to Collect	59.0
Long Term Liabilities	54,278	Other Income	4,071	0.0%	Avg Payment Days	32.0
Total Equity	456,536	Other Expense	0	0.0%	Depreciation Rate	90.3%
	0.400.000	— —	(0.400.054)	04.00/		470 70/
Total Liab. and Equity	2,168,038	Net Profit or Loss	(2,190,054)	-21.6%	Return on Equity	-479.7%
235014 ADVANTAG	GE LIVING CEN	TER - REDFORD			Return on Equity Proprietary - Corporatio	
-	GE LIVING CEN	TER - REDFORD	65 Days Settled			
235014 ADVANTAGE ADVANTAGE LIVING REDFORD, MI 48240	GE LIVING CEN	TER - REDFORD				n
235014 ADVANTAG	GE LIVING CEN	TER - REDFORD			Proprietary - Corporatio	n eds 0 c e Ind.
235014 ADVANTAGE ADVANTAGE LIVING REDFORD, MI 48240	GE LIVING CEN	TER - REDFORD			Proprietary - Corporatio	n eds 0
235014 ADVANTAGE ADVANTAGE LIVING REDFORD, MI 48240 WAYNE	GE LIVING CEN				Proprietary - Corporatio CR Beds 88 POS B Key Performanae	n eds 0 c e Ind.
235014 ADVANTAGE ADVANTAGE LIVING REDFORD, MI 48240 WAYNE NGS (WI)	GE LIVING CEN		65 Days Settled		Proprietary - Corporatio CR Beds 88 POS B Key Performanae Occupancy Rate	n eds 0 ce Ind. 88.6%
235014 ADVANTAGE ADVANTAGE LIVING REDFORD, MI 48240 WAYNE NGS (WI) Balance S	GE LIVING CEN	TER - REDFORD DFORD 12/31/2017 3 Income S	65 Days Settled	3	Proprietary - Corporatio CR Beds 88 POS B Key Performana Occupancy Rate Length of Stay	n eds 0 ce Ind. 88.6% 77.5
235014 ADVANTAGE ADVANTAGE LIVING REDFORD, MI 48240 WAYNE NGS (WI) Balance S Current Assets	GE LIVING CEN CENTER - RED heet 1,631,861	TER - REDFORD DFORD 12/31/2017 3 Income S Total Charges	65 Days Settled Statement 11,153,653	15.8%	Proprietary - Corporatio CR Beds 88 POS B Key Performana Occupancy Rate Length of Stay Average Wages	n eds 0 ce Ind. 88.6% 77.5 18.64
235014 ADVANTAGE ADVANTAGE LIVING REDFORD, MI 48240 WAYNE NGS (WI) Balance S Current Assets Fixed Assets	SE LIVING CEN CENTER - RED heet 1,631,861 141,286	TER - REDFORD DFORD 12/31/2017 3 Income S Total Charges Contract Allowance	65 Days Settled Statement 11,153,653 1,764,255	15.8% 84.2%	Proprietary - Corporatio CR Beds 88 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	n eds 0 ce Ind. 88.6% 77.5 18.64 73.5%
235014 ADVANTAGE ADVANTAGE LIVING REDFORD, MI 48240 WAYNE NGS (WI) Balance S Current Assets Fixed Assets Other Assets	SE LIVING CEN CENTER - RED heet 1,631,861 141,286 4,400	TER - REDFORD DFORD 12/31/2017 3 Income S Total Charges Contract Allowance Operating Revenue	65 Days Settled Statement 11,153,653 1,764,255 9,389,398	15.8% 84.2% 101.0%	Proprietary - Corporatio CR Beds 88 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	n eds 0 ce Ind. 88.6% 77.5 18.64 73.5% 26.5%
235014 ADVANTAGE ADVANTAGE LIVING REDFORD, MI 48240 WAYNE NGS (WI) Balance S Current Assets Fixed Assets Other Assets Total Assets	SE LIVING CEN CENTER - REC heet 1,631,861 141,286 4,400 1,777,547	TER - REDFORD DFORD 12/31/2017 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense	65 Days Settled Statement 11,153,653 1,764,255 9,389,398 9,487,102	15.8% 84.2% 101.0% -1.0%	Proprietary - Corporatio CR Beds 88 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	n eds 0 ce Ind. 88.6% 77.5 18.64 73.5% 26.5% 0.8
235014 ADVANTAGE ADVANTAGE LIVING REDFORD, MI 48240 WAYNE NGS (WI) Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	SE LIVING CEN CENTER - REE heet 1,631,861 141,286 4,400 1,777,547 2,017,121	TER - REDFORD DFORD 12/31/2017 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	65 Days Settled 65 Days Settled 11,153,653 1,764,255 9,389,398 9,487,102 -97,704	15.8% 84.2% 101.0% -1.0% 0.4%	Proprietary - Corporatio CR Beds 88 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	n eds 0 ce Ind. 88.6% 77.5 18.64 73.5% 26.5% 0.8 44.8

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235491 ADVANTA	GE LIVING CEN	TER - ROSEVILLE			Proprietary - Corporation	ı
ADVANTAGE LIVING	G CENTER - ROS	SEVILLE 12/31/2017	365 Days Settled	ł		
ROSEVILLE, MI 4806	66				CR Beds 169 POS Be	eds 0
МАСОМВ					Key Performanac	e Ind.
					Occupancy Rate	78.7%
Balance S	Sheet	Income	Statement		Length of Stay	87.6
Current Assets	2,562,449	Total Charges	14,909,687		Average Wages	18.27
Fixed Assets	312,222	Contract Allowance	1,196,684	8.0%	Skilled Nursing	70.6%
Other Assets	1,397,343	- Operating Revenue	13,713,003	92.0%	Ancillary Service	29.4%
Total Assets	4,272,014	Operating Expense	14,837,862	108.2%	Current Ratio	1.8
Current Liabilities	1,426,846	- Operating Margin	-1,124,859	-8.2%	Days to Collect	58.5
Long Term Liabilities	74,961	Other Income	5,175	0.0%	Avg Payment Days	35.7
	2,770,207	Other Expense	0	0.0%	Depreciation Rate	380.2%
Total Equity	2,110,201					
	4,272,014		(1,119,684)	-8.2%	Return on Equity	-40.4%
Total Equity Total Liab. and Equity 235632 ADVANTA	4,272,014 GE LIVING CEN	Net Profit or Loss	<u>_</u>		Return on Equity Proprietary - Corporation	
Total Liab. and Equity	4,272,014 GE LIVING CEN	Net Profit or Loss	(1,119,684) 365 Days Settled			
Total Liab. and Equity 235632 ADVANTA ADVANTAGE LIVING SAMARITAN	4,272,014 GE LIVING CEN	Net Profit or Loss	<u>_</u>			ו
Total Liab. and Equity 235632 ADVANTA	4,272,014 GE LIVING CEN	Net Profit or Loss	<u>_</u>		Proprietary - Corporation	n eds 0
Total Liab. and Equity 235632 ADVANTA ADVANTAGE LIVING SAMARITAN DETROIT, MI 48213 WAYNE	4,272,014 GE LIVING CEN G CENTER -	Net Profit or Loss TER - SAMARITAN 12/31/2017	<u>_</u>		Proprietary - Corporation	eds 0
Total Liab. and Equity 235632 ADVANTA ADVANTAGE LIVING SAMARITAN DETROIT, MI 48213 WAYNE	4,272,014 GE LIVING CEN G CENTER -	Net Profit or Loss TER - SAMARITAN 12/31/2017	<u>_</u>		Proprietary - Corporation CR Beds 120 POS Be Key Performanac	eds 0
Total Liab. and Equity 235632 ADVANTAGE ADVANTAGE LIVING SAMARITAN DETROIT, MI 48213 WAYNE NATIONAL GOVERN Balance S	4,272,014 GE LIVING CEN G CENTER -	Net Profit or Loss TER - SAMARITAN 12/31/2017	365 Days Settled		Proprietary - Corporation CR Beds 120 POS Be Key Performanac Occupancy Rate	n eds 0 :e Ind. 88.7%
Total Liab. and Equity 235632 ADVANTAGE ADVANTAGE LIVING SAMARITAN DETROIT, MI 48213 WAYNE NATIONAL GOVERN Balance S Current Assets	4,272,014 GE LIVING CEN G CENTER -	Net Profit or Loss TER - SAMARITAN 12/31/2017 ES Income	365 Days Settled		Proprietary - Corporation CR Beds 120 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	n eds 0 :e Ind. 88.7% 120.3 17.72
Total Liab. and Equity 235632 ADVANTAGE ADVANTAGE LIVING SAMARITAN DETROIT, MI 48213 WAYNE NATIONAL GOVERN	4,272,014 GE LIVING CEN G CENTER - MENT SERVICE Sheet 2,236,363	Net Profit or Loss TER - SAMARITAN 12/31/2017 ES Income Total Charges	365 Days Settled Statement 11,384,253	3.9%	Proprietary - Corporation CR Beds 120 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	n eds 0 :e Ind. 88.7% 120.3 17.72 79.7%
Total Liab. and Equity 235632 ADVANTAG ADVANTAGE LIVING SAMARITAN DETROIT, MI 48213 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	4,272,014 GE LIVING CEN G CENTER - MENT SERVICE Sheet 2,236,363 416,825	Net Profit or Loss TER - SAMARITAN 12/31/2017 ES Income Total Charges Contract Allowance	365 Days Settled Statement 11,384,253 449,069	3.9% 96.1%	Proprietary - Corporation CR Beds 120 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	n eds 0 :e Ind. 88.7% 120.3
Total Liab. and Equity 235632 ADVANTAG ADVANTAGE LIVING SAMARITAN DETROIT, MI 48213 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	4,272,014 GE LIVING CEN GE CENTER - NMENT SERVICE Sheet 2,236,363 416,825 38,353	Net Profit or Loss TER - SAMARITAN 12/31/2017 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 11,384,253 449,069 10,935,184	3.9% 96.1% 99.8%	Proprietary - Corporation CR Beds 120 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	n eds 0 :e Ind. 120.3 17.72 79.7% 20.3% 1.2
Total Liab. and Equity 235632 ADVANTAGE ADVANTAGE LIVING SAMARITAN DETROIT, MI 48213 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	4,272,014 GE LIVING CEN G CENTER - MENT SERVICE Sheet 2,236,363 416,825 38,353 2,691,541	Net Profit or Loss TER - SAMARITAN 12/31/2017 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 11,384,253 449,069 10,935,184 10,910,300	3.9% 96.1% 99.8% 0.2%	Proprietary - Corporation CR Beds 120 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 120.3 17.72 79.79 20.39 1.2 65.0
Total Liab. and Equity 235632 ADVANTAGE ADVANTAGE LIVING SAMARITAN DETROIT, MI 48213 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets	4,272,014 GE LIVING CEN G CENTER - MENT SERVICE Sheet 2,236,363 416,825 38,353 2,691,541 1,832,372	Net Profit or Loss TER - SAMARITAN 12/31/2017 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 11,384,253 449,069 10,935,184 10,910,300 24,884	3.9% 96.1% 99.8% 0.2% 3.0%	Proprietary - Corporation CR Beds 120 POS Ba Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 e Ind. 88.7% 120.3 17.72 79.7% 20.3%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235266 ADVANTAG	GE LIVING CEN	TER - SOUTHGATE			Proprietary - Corporation	1
ADVANTAGE LIVING SOUTHGATE	GCENTER -	12/31/2017	365 Days Settled			
SOUTHGATE, MI 48 ²	195				CR Beds 100 POS Be	eds 0
WAYNE					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	76.5%
Balance Sheet Income Statement			Length of Stay	105.8		
Current Assets	1,080,169	Total Charges	8,553,586		Average Wages	18.93
Fixed Assets	269,415	Contract Allowance	1,187,019	13.9%	Skilled Nursing	80.0%
Other Assets	0	Operating Revenue	7,366,567	86.1%	Ancillary Service	20.0%
Total Assets	1,349,584	Operating Expense	8,016,279	108.8%	Current Ratio	0.5
Current Liabilities	2,023,487	Operating Margin	-649,712	-8.8%	Days to Collect	45.1
Long Term Liabilities	0	Other Income	794	0.0%	Avg Payment Days	39.4
Total Equity	-673,903	Other Expense	0	0.0%	Depreciation Rate	58.1%
Total Liab. and Equity	1,349,584	Net Profit or Loss	(648,918)	-8.8%	Return on Equity	96.3%
235509 ADVANTA	GE LIVING CEN	TER - WARREN			Nonprofit - Church	
ADVANTAGE LIVING	CENTER - WA	RREN 5/31/2017 3	35 Days Settled			
WARREN, MI 48093		12/31/2017	214 Days Settled		CR Beds 144 POS Be	eds 0
MACOMB					Key Performanad	e Ind.
NGS (WI)					Occupancy Rate	77.3%
Balance S	heet	Income	Statement		Length of Stay	167.3
Current Assets	617,142	Total Charges	17,717,773		Average Wages	16.57
Fixed Assets	1,799,995	Contract Allowance	6,522,381	36.8%	Skilled Nursing	65.4%
		Operating Revenue	11,195,392	63.2%	Ancillary Service	04.00/
Other Assets	0	Operating Revenue				34.6%
Other Assets Total Assets	0 2,417,137	Operating Expense	11,784,268	105.3%	Current Ratio	34.6%
					Current Ratio Days to Collect	
Total Assets	2,417,137	Operating Expense	11,784,268	-5.3%		(469.7)
Total Assets Current Liabilities	2,417,137 -1,314	Operating Expense Operating Margin	-588,876	-5.3% 51.5%	Days to Collect	(469.7) 28.9

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235509 ADVANTA	GE LIVING CEN	TER - WARREN			Proprietary - Corporation	<u>ו</u>
ADVANTAGE LIVING	CENTER - WA	RREN 5/31/2017 33	5 Days Settled			
WARREN, MI 48093		12/31/2017 2	14 Days Settled		CR Beds 144 POS Be	eds 0
MACOMB					Key Performanad	e Ind.
NGS (WI)					Occupancy Rate	68.4%
Balance S	heet	Income S	Statement		Length of Stay	85.0
Current Assets	3,725,071	Total Charges	7,958,506		Average Wages	16.57
Fixed Assets	81,735	Contract Allowance	1,120,319	14.1%	Skilled Nursing	75.1%
Other Assets	0	Operating Revenue	6,838,187	85.9%	Ancillary Service	24.9%
Total Assets	3,806,806	Operating Expense	6,549,776	95.8%	Current Ratio	1.1
Current Liabilities	3,449,782	Operating Margin	288,411	4.2%	Days to Collect	193.0
Long Term Liabilities	59,312	Other Income	9,301	0.1%	Avg Payment Days	144.8
Total Equity	297,712	Other Expense	0	0.0%	Depreciation Rate	560.9%
Total Liab. and Equity	3,806,806	Net Profit or Loss	297,712	4.4%	Return on Equity	100.0%
235521 ADVANTA	GE LIVING CEN	TER - WAYNE			Proprietary - Corporation	ו
ADVANTAGE LIVING	CENTER - WA	YNE 12/31/2017 3	65 Days Settled			
WAYNE, MI 48184					CR Beds 179 POS Be	eds 0
WAYNE					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	71.3%
Balance S	heet	Income S	Statement		Length of Stay	85.4
Current Assets	2,135,176	Total Charges	13,971,491		Average Wages	19.56
Fixed Assets	517,168	Contract Allowance	1,516,420	10.9%	Skilled Nursing	81.9%
Other Assets	4,455	Operating Revenue	12,455,071	89.1%	Ancillary Service	18.1%
Total Assets	2,656,799	Operating Expense	14,413,378	115.7%	Current Ratio	0.6
Current Liabilities	3,340,475	Operating Margin	-1,958,307	-15.7%	Days to Collect	50.8
Long Term Liabilities	2,505,000	Other Income	6,571	0.1%	Avg Payment Days	32.0
Total Equity	-3,188,676	Other Expense	0	0.0%	Depreciation Rate	81.4%
Total Liab. and Equity	2,656,799	Net Profit or Loss	(1,951,736)	-15.7%	Return on Equity	61.2%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235311 ALAMO NU	JRSING HOME I	NC			Proprietary - Corporation	۱
ALAMO NURSING H	OME INC	12/31/2017 3	65 Days Settled	I		
KALAMAZOO, MI 490	009				CR Beds 100 POS Be	eds 0
KALAMAZOO					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	87.1%
Balance S	Sheet	Income S	statement		Length of Stay	302.9
Current Assets	1,488,564	Total Charges	11,713,027		Average Wages	18.75
Fixed Assets	1,912,180	Contract Allowance	3,589,476	30.6%	Skilled Nursing	100.0%
Other Assets	0	Operating Revenue	8,123,551	69.4%	Ancillary Service	0.0%
Total Assets	3,400,744	Operating Expense	7,968,747	98.1%	Current Ratio	6.8
Current Liabilities	220,494	Operating Margin	154,804	1.9%	Days to Collect	50.0
Long Term Liabilities	1,213,425	Other Income	55	0.0%	Avg Payment Days	7.8
Total Equity	1,966,825	Other Expense	0	0.0%	Depreciation Rate	6.5%
		—				
Total Liab. and Equity	3,400,744	Net Profit or Loss	154,859	1.9%	Return on Equity	7.9%
235213 ALLEGAN		CAL CARE FA			Return on Equity Government - County	7.9%
		CAL CARE FA	154,859 65 Days Settled			7.9%
235213 ALLEGAN	COUNTY MEDIC	CAL CARE FA				
235213 ALLEGAN ALLEGAN COUNTY	COUNTY MEDIC	CAL CARE FA			Government - County	eds 0
235213 ALLEGAN ALLEGAN COUNTY ALLEGAN, MI 49010	COUNTY MEDIC	— CAL CARE FA E FA 12/31/2017 3			Government - County CR Beds 70 POS Be	eds 0
235213 ALLEGAN ALLEGAN COUNTY ALLEGAN, MI 49010 ALLEGAN	COUNTY MEDIC MEDICAL CARE	— CAL CARE FA E FA 12/31/2017 3	65 Days Settled		Government - County CR Beds 70 POS Be Key Performanac	eds 0 : e Ind.
235213 ALLEGAN ALLEGAN COUNTY ALLEGAN, MI 49010 ALLEGAN NATIONAL GOVERN	COUNTY MEDIC MEDICAL CARE	ES	65 Days Settled		Government - County CR Beds 70 POS Be Key Performanac Occupancy Rate	eds 0 : e Ind. 92.8%
235213 ALLEGAN ALLEGAN COUNTY ALLEGAN, MI 49010 ALLEGAN NATIONAL GOVERN Balance S	COUNTY MEDIC MEDICAL CARE	ES Total Charges	65 Days Settled		Government - County CR Beds 70 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 : e Ind. 92.8% 119.1
235213 ALLEGAN ALLEGAN COUNTY ALLEGAN, MI 49010 ALLEGAN NATIONAL GOVERN Balance S Current Assets	COUNTY MEDIC MEDICAL CARE MENT SERVICE Sheet 2,369,903	ES Total Charges Contract Allowance	65 Days Settled Statement 9,721,602	17.9%	Government - County CR Beds 70 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 e Ind. 92.8% 119.1 21.27
235213 ALLEGAN ALLEGAN COUNTY ALLEGAN, MI 49010 ALLEGAN NATIONAL GOVERN Balance S Current Assets Fixed Assets	COUNTY MEDIC MEDICAL CARE MENT SERVICE Sheet 2,369,903 2,212,983	ES Total Charges Contract Allowance	65 Days Settled Statement 9,721,602 1,742,531	17.9% 82.1%	Government - County CR Beds 70 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 e Ind. 92.8% 119.1 21.27 81.7%
235213 ALLEGAN ALLEGAN COUNTY ALLEGAN, MI 49010 ALLEGAN NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	COUNTY MEDIC MEDICAL CARE NMENT SERVICE Sheet 2,369,903 2,212,983 -74,482	ES Total Charges Contract Allowance Operating Revenue	65 Days Settled Statement 9,721,602 1,742,531 7,979,071	17.9% 82.1%	Government - County CR Beds 70 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 e Ind. 92.8% 119.1 21.27 81.7% 17.4%
235213 ALLEGAN ALLEGAN COUNTY ALLEGAN, MI 49010 ALLEGAN NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	COUNTY MEDIC MEDICAL CARE NMENT SERVICE Sheet 2,369,903 2,212,983 -74,482 4,508,404	ES Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	65 Days Settled 65 Days Settled 9,721,602 1,742,531 7,979,071 8,261,004	17.9% 82.1% 103.5% -3.5%	Government - County CR Beds 70 POS Ba Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 e Ind. 92.8% 119.1 21.27 81.7% 17.4% 1.4
235213 ALLEGAN ALLEGAN COUNTY ALLEGAN, MI 49010 ALLEGAN NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	COUNTY MEDIC MEDICAL CARE MENT SERVICE Sheet 2,369,903 2,212,983 -74,482 4,508,404 1,662,309	ES Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	65 Days Settled 65 Days Settled 9,721,602 1,742,531 7,979,071 8,261,004 -281,933	17.9% 82.1% 103.5% -3.5% 2.2%	Government - County CR Beds 70 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 se Ind. 92.8% 119.1 21.27 81.7% 17.4% 1.4 93.7

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235016 ALLEGRA NURSING AND REHAB Proprietary - Other							
ALLEGRA NURSING	AND REHAB	12/31/2017	334 Days Settled	1			
JACKSON, MI 49202		1/31/2017 2	76 Days Settled		CR Beds 100 POS B	eds 0	
JACKSON					Key Performanad	ce Ind.	
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	51.5%	
Balance S	sheet	Income	Statement		Length of Stay	72.9	
Current Assets	-128,520	Total Charges	5,117,952		Average Wages	16.41	
Fixed Assets	4,284,502	Contract Allowance	1,635,407	32.0%	Skilled Nursing	77.2%	
Other Assets	117,557	Operating Revenue	3,482,545	68.0%	Ancillary Service	22.8%	
Total Assets	4,273,539	Operating Expense	5,084,586	146.0%	Current Ratio	(0.3)	
Current Liabilities	482,351	Operating Margin	-1,602,041	-46.0%	Days to Collect	(22.8)	
Long Term Liabilities	8,125,763	Other Income	2,245	0.1%	Avg Payment Days	40.1	
Total Equity	-4,334,575	Other Expense	0	0.0%	Depreciation Rate	0.6%	
Total Liab. and Equity	4,273,539	Net Profit or Loss	(1,604,615)	-46.1%	Return on Equity	37.0%	
235016 ALLEGRA	NURSING AND	REHAB			Proprietary - Other		
ALLEGRA NURSING	AND REHAB	12/31/2017	334 Days Settled	1			
JACKSON, MI 49202		1/31/2017 2	76 Days Settled		CR Beds 100 POS Beds 0		
JACKSON					Key Performanad	e Ind.	
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	51.9%	
Balance S	sheet	Income	Statement		Length of Stay	87.6	
Current Assets	699,829	Total Charges	9,766,040		Average Wages	16.41	
Fixed Assets	86,447	Contract Allowance	5,039,941	51.6%	Skilled Nursing	53.1%	
Other Assets	0	Operating Revenue	4,726,099	48.4%	Ancillary Service	46.9%	
Total Assets	786,276	Operating Expense	5,514,244	116.7%	Current Ratio	0.6	
Current Liabilities	1,230,839	Operating Margin	-788,145	-16.7%	Days to Collect	80.8	
Long Term Liabilities	0	Other Income	389,656	8.2%	Avg Payment Days	98.0	
Total Equity	-444,563	Other Expense	0	0.0%	Depreciation Rate	231.6%	
Total Liab. and Equity	786,276	Net Profit or Loss	(444,563)	-9.4%	Return on Equity	100.0%	

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235450 ALLENDAL	E NURSING AN	ID REHABILITATION C	OMMUNITY		Proprietary - Corporation	1
ALLENDALE NURSIN		12/31/2017 3	65 Days Settled	I		
ALLENDALE, MI 494	01				CR Beds 60 POS Be	eds 0
OTTAWA					Key Performanac	e Ind.
WPS - MICHIGAN					Occupancy Rate	83.9%
Balance S	heet	Income S	tatement		Length of Stay	114.1
Current Assets	1,710,983	Total Charges	6,787,401		Average Wages	19.42
Fixed Assets	482,755	Contract Allowance	2,758,696	40.6%	Skilled Nursing	71.5%
Other Assets	59,460	Operating Revenue	4,028,705	59.4%	Ancillary Service	28.5%
Total Assets	2,253,198	Operating Expense	4,841,574	120.2%	Current Ratio	3.1
Current Liabilities	560,424	Operating Margin	-812,869	-20.2%	Days to Collect	135.0
Long Term Liabilities	0	Other Income	393,243	9.8%	Avg Payment Days	26.9
Total Equity	1,692,774	Other Expense	0	0.0%	Depreciation Rate	96.1%
Total Liab. and Equity	2,253,198	Net Profit or Loss	(467,940)	-11.6%	Return on Equity	-27.6%
235531 ALPHA MA	NOR NURSING	HOME			Proprietary - Corporation	Ì
ALPHA MANOR NUF	SING HOME	12/31/2017 30	65 Days Settled	I		
DETROIT, MI 48207					CR Beds 80 POS Be	eds 0
WAYNE					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVIC	ES			Occupancy Rate	82.1%
Balance S	iheet	Income S	tatement		Length of Stay	232.7
Current Assets	1,144,124	Total Charges	8,630,574		Average Wages	18.21
Fixed Assets	478,430	Contract Allowance	1,938,627	22.5%	Skilled Nursing	91.3%
Other Assets	6,543	Operating Revenue	6,691,947	77.5%	Ancillary Service	8.7%
Total Assets	1,629,097	Operating Expense	6,610,378	98.8%	Current Ratio	2.5
•	463,038	Operating Margin	81,569	1.2%	Days to Collect	84.5
Current Liabilities				0.1%	Avg Payment Days	4.0
Current Liabilities	-206,140	Other Income	4,079	0.170	Avg i ayment Days	4.0
	-206,140 1,372,199	Other Income Other Expense	4,079 0		Depreciation Rate	4.0 32.5%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235459 ALTERCAR	RE OF BIG RAPI	IDS CTR FOR REHAB 8	& NURSING CA		Proprietary - Corporation	ו
ALTERCARE OF BIG REHAB & NURSING		OR 12/31/2017 3	65 Days Settled			
BIG RAPIDS, MI 4930)7				CR Beds 100 POS Be	eds 0
MECOSTA					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	82.5%
Balance S	heet	Income S	Statement		Length of Stay	111.1
Current Assets	1,165,690	Total Charges	11,517,446		Average Wages	17.79
Fixed Assets	1,327,181	Contract Allowance	3,758,727	32.6%	Skilled Nursing	83.3%
Other Assets	104,252	Operating Revenue	7,758,719	67.4%	Ancillary Service	16.7%
Total Assets	2,597,123	Operating Expense	7,480,597	96.4%	Current Ratio	2.1
Current Liabilities	555,369	Operating Margin	278,122	3.6%	Days to Collect	29.9
Long Term Liabilities	3,292,426	Other Income	21,145	0.3%	Avg Payment Days	18.1
	-1,250,672	Other Expense	0	0.0%	Depreciation Rate	5.2%
Total Equity	.,,					
Total Equity	2,597,123	Net Profit or Loss	299,267	3.9%	Return on Equity	-23.9%
Total Liab. and Equity	2,597,123	Net Profit or Loss		3.9%	Return on Equity Proprietary - Other	-23.9%
Total Liab. and Equity	2,597,123 DOR NURSING SING AND	AND REHABILITATION		3.9%		-23.9%
Total Liab. and Equity 235102 AMBASSAI	2,597,123 DOR NURSING SING AND	AND REHABILITATION		3.9%		
Total Liab. and Equity 235102 AMBASSAI AMBASSADOR NUR REHABILITATION CE	2,597,123 DOR NURSING SING AND	AND REHABILITATION		3.9%	Proprietary - Other	eds 0
Total Liab. and Equity 235102 AMBASSAI AMBASSADOR NUR REHABILITATION CE DETROIT, MI 48214	2,597,123 DOR NURSING SING AND ENTER	AND REHABILITATION 12/31/2017 3		3.9%	Proprietary - Other CR Beds 176 POS Be	eds 0
Total Liab. and Equity 235102 AMBASSAI AMBASSADOR NUR REHABILITATION CE DETROIT, MI 48214 WAYNE	2,597,123 DOR NURSING SING AND ENTER			3.9%	Proprietary - Other CR Beds 176 POS Be Key Performanad	eds 0 :e Ind.
Total Liab. and Equity 235102 AMBASSAI AMBASSADOR NUR REHABILITATION CE DETROIT, MI 48214 WAYNE NATIONAL GOVERN	2,597,123 DOR NURSING SING AND ENTER		I CENTER 65 Days Settled	3.9%	Proprietary - Other CR Beds 176 POS Be Key Performanac Occupancy Rate	eds 0 :e Ind. 91.6%
Total Liab. and Equity 235102 AMBASSAI AMBASSADOR NUR REHABILITATION CE DETROIT, MI 48214 WAYNE NATIONAL GOVERN Balance S	2,597,123 DOR NURSING SING AND ENTER	AND REHABILITATION 12/31/2017 3 ES Income S	A CENTER 65 Days Settled	3.9%	Proprietary - Other CR Beds 176 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 :e Ind. 91.6% 134.9
Total Liab. and Equity 235102 AMBASSAI AMBASSADOR NUR REHABILITATION CE DETROIT, MI 48214 WAYNE NATIONAL GOVERN Balance S Current Assets	2,597,123 DOR NURSING SING AND ENTER IMENT SERVICE heet 3,524,927	AND REHABILITATION 12/31/2017 3 S Income S Total Charges	A CENTER 65 Days Settled Statement 24,682,434	33.6%	Proprietary - Other CR Beds 176 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 e Ind. 91.6% 134.9 17.90
Total Liab. and Equity 235102 AMBASSAI AMBASSADOR NUR REHABILITATION CE DETROIT, MI 48214 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets	2,597,123 DOR NURSING SING AND ENTER IMENT SERVICE heet 3,524,927 2,355,626	AND REHABILITATION 12/31/2017 3 ES Income S Total Charges Contract Allowance	A CENTER 65 Days Settled Statement 24,682,434 8,294,690	33.6% 66.4%	Proprietary - Other CR Beds 176 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 e Ind. 91.6% 134.9 17.90 82.4%
Total Liab. and Equity 235102 AMBASSAI AMBASSADOR NUR REHABILITATION CE DETROIT, MI 48214 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	2,597,123 DOR NURSING SING AND ENTER IMENT SERVICE heet 3,524,927 2,355,626 3,610	AND REHABILITATION 12/31/2017 3 ES Income S Total Charges Contract Allowance Operating Revenue	A CENTER 65 Days Settled Statement 24,682,434 8,294,690 16,387,744	33.6% 66.4% 97.4%	Proprietary - Other CR Beds 176 POS Ba Key Performanad Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 e Ind. 91.6% 134.9 17.90 82.4% 17.6%
Total Liab. and Equity 235102 AMBASSAI AMBASSADOR NUR REHABILITATION CE DETROIT, MI 48214 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	2,597,123 DOR NURSING SING AND ENTER IMENT SERVICE heet 3,524,927 2,355,626 3,610 5,884,163	AND REHABILITATION 12/31/2017 3 ES Income S Total Charges Contract Allowance Operating Revenue Operating Expense	I CENTER 65 Days Settled Statement 24,682,434 8,294,690 16,387,744 15,953,593	33.6% 66.4% 97.4% 2.6%	Proprietary - Other CR Beds 176 POS Ba Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 91.6% 134.9 17.90 82.4% 17.6% 2.3
Total Liab. and Equity 235102 AMBASSAI AMBASSADOR NUR REHABILITATION CE DETROIT, MI 48214 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	2,597,123 DOR NURSING SING AND ENTER IMENT SERVICE heet 3,524,927 2,355,626 3,610 5,884,163 1,522,664	AND REHABILITATION 12/31/2017 3 12/31/2017 3 ES Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	A CENTER 65 Days Settled Statement 24,682,434 8,294,690 16,387,744 15,953,593 434,151	33.6% 66.4% 97.4% 2.6% 0.1%	Proprietary - Other CR Beds 176 POS Ba Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 91.6% 134.9 17.90 82.4% 17.6% 2.3 47.3

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235375 APPLEWO	OD NURSING C	ENTER INC			Proprietary - Corporation	n
APPLEWOOD NURS	SING CENTER IN	IC 12/31/2017 3	365 Days Settled	I		
WOODHAVEN, MI 48	3183				CR Beds 150 POS B	eds 0
WAYNE					Key Performanad	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	87.5%
Balance S	heet	Income	Statement		Length of Stay	77.8
Current Assets	2,451,234	Total Charges	15,512,817		Average Wages	20.80
Fixed Assets	206,877	Contract Allowance	2,002,266	12.9%	Skilled Nursing	74.6%
Other Assets	0	Operating Revenue	13,510,551	87.1%	Ancillary Service	25.4%
Total Assets	2,658,111	Operating Expense	13,013,122	96.3%	Current Ratio	3.2
Current Liabilities	767,631	- Operating Margin	497,429	3.7%	Days to Collect	25.5
Long Term Liabilities	0	Other Income	20,967	0.2%	Avg Payment Days	8.0
Total Equity	1,890,480	Other Expense	0	0.0%	Depreciation Rate	103.1%
Total Liab. and Equity	2,658,111	Net Profit or Loss	518,396	3.8%	Return on Equity	27.4%
235360 ARBOR MA	ANOR CARE CE	NTER			Proprietary - Corporation	n
ARBOR MANOR CAR	RE CENTER	12/31/2017 3	365 Days Settled	I		
SPRING ARBOR, MI	49283				CR Beds 122 POS B	eds 0
JACKSON					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	71.6%
Balance S	iheet	Income	Statement		Length of Stay	62.2
Current Assets	2,625,132	Total Charges	14,032,063		Average Wages	19.47
Fixed Assets	2,762,500	Contract Allowance	4,664,763	33.2%	Skilled Nursing	70.5%
Other Assets	262,520	Operating Revenue	9,367,300	66.8%	Ancillary Service	29.5%
Total Assets	5,650,152	Operating Expense	9,556,576	102.0%	Current Ratio	2.9
Current Liabilities	912,789	- Operating Margin	-189,276	-2.0%	Days to Collect	99.2
Long Term Liabilities	3,128,614	Other Income	30,265	0.3%	Avg Payment Days	19.6
Total Equity	1,608,749	Other Expense	0	0.0%	Depreciation Rate	6.5%
Total Liab. and Equity	5,650,152	Net Profit or Loss	(176,011)	-1.9%	Return on Equity	-10.9%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235584 ARGENTIN	E CARE CENTE	R			Proprietary - Individual	
ARGENTINE CARE (CENTER	10/31/2017	365 Days Settled	b		
LINDEN, MI 48451					CR Beds 60 POS B	eds 0
GENESEE					Key Performana	ce Ind.
NATIONAL GOVERN	NATIONAL GOVERNMENT SERVICESOccupancy Rate84.8%					
Balance S	heet	Income	Statement		Length of Stay	206.3
Current Assets	778,893	Total Charges	4,690,389		Average Wages	14.95
Fixed Assets	340,795	Contract Allowance	0	0.0%	Skilled Nursing	79.2%
Other Assets	0	Operating Revenue	4,690,389	100.0%	Ancillary Service	10.6%
Total Assets	1,119,688	Operating Expense	4,627,715	98.7%	Current Ratio	1.7
Current Liabilities	467,429	Operating Margin	62,674	1.3%	Days to Collect	50.5
Long Term Liabilities	660,543	Other Income	1,887	0.0%	Avg Payment Days	20.2
Total Equity	-8,284	Other Expense	0	0.0%	Depreciation Rate	27.1%
Total Liab. and Equity	1,119,688	Net Profit or Loss	38,869	0.8%	Return on Equity	-469.2%
235561 ARIA NURS	SING AND REH	AB			Proprietary - Other	
ARIA NURSING AND	REHAB	12/31/2017	365 Days Settled	b		
LANSING, MI 48911					CR Beds 110 POS B	eds 0
INGHAM					Key Performana	ce Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	70.4%
Balance S	iheet	Income	Statement		Length of Stay	139.9
Current Assets	1,125,028	Total Charges	11,699,374		Average Wages	20.62
Fixed Assets	528,236	Contract Allowance	4,198,551	35.9%	Skilled Nursing	73.5%
Other Assets	10,688	Operating Revenue	7,500,823	64.1%	Ancillary Service	26.5%
Total Assets	1,663,952	Operating Expense	7,522,652	100.3%	Current Ratio	1.0
Current Liabilities	1,125,879	Operating Margin	-21,829	-0.3%	Days to Collect	41.4
Long Term Liabilities	0	Other Income	326,690	4.4%	Avg Payment Days	42.1
Total Equity	538,073	Other Expense	0	0.0%	Depreciation Rate	87.4%
Total Liab. and Equity	1,663,952	Net Profit or Loss	185,926	2.5%	Return on Equity	34.6%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235532 ASHLEY CA	ARE CENTER				Proprietary - Partnershi	р
ASHLEY CARE CENT	TER	12/31/2017	365 Days Settled	l		
ASHLEY, MI 48806					CR Beds 59 POS E	eds 0
GRATIOT					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	78.6%
Balance S	heet	Income	Statement		Length of Stay	120.1
Current Assets	1,197,929	Total Charges	5,393,093		Average Wages	16.88
Fixed Assets	2,742,786	Contract Allowance	846,563	15.7%	Skilled Nursing	81.9%
Other Assets	2,099	Operating Revenue	4,546,530	84.3%	Ancillary Service	18.1%
Total Assets	3,942,814	Operating Expense	4,807,557	105.7%	Current Ratio	1.1
Current Liabilities	1,140,573	Operating Margin	-261,027	-5.7%	Days to Collect	70.3
Long Term Liabilities	2,871,142	Other Income	84,000	1.8%	Avg Payment Days	17.4
Total Equity	-68,901	Other Expense	0	0.0%	Depreciation Rate	6.7%
Total Liab. and Equity	3,942,814	Net Profit or Loss	(177,027)	-3.9%	Return on Equity	256.9%
235558 ATRIUM PC		RE OF MENOMINEE			Proprietary - Partnershi	р
ATRIUM POST ACUT MENOMINEE	E CARE OF	12/31/2017	365 Days Settled	I		
MENOMINEE, MI 498	358				CR Beds 59 POS B	eds 0
MENOMINEE					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	79.8%
Balance S	heet	Income	Statement		Length of Stay	156.2
Current Assets	878,932	Total Charges	7,189,015		Average Wages	16.82
Fixed Assets	328,727	Contract Allowance	2,998,326	41.7%	Skilled Nursing	63.1%
Other Assets	0	Operating Revenue	4,190,689	58.3%	Ancillary Service	36.9%
Total Assets	1,207,659	Operating Expense	3,904,697	93.2%	Current Ratio	0.7
Current Liabilities	1,199,152	Operating Margin	285,992	6.8%	Days to Collect	74.8
Long Term Liabilities	35,096	Other Income	-4,827	-0.1%	Avg Payment Days	91.8
Total Equity	-26,589	Other Expense	0	0.0%	Depreciation Rate	35.9%
Total Liab. and Equity	1,207,659	Net Profit or Loss	281,165	6.7%	Return on Equity	۔ 1,057.4%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235427 AUTUMN W	OODS RESIDE	NTIAL HLTH			Proprietary - Partnership)
AUTUMN WOODS R	ESIDENTIAL HL	.TH 12/31/2017 3	65 Days Settled			
WARREN, MI 48093					CR Beds 293 POS Be	eds 0
MACOMB					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ΞS			Occupancy Rate	75.6%
Balance S	heet	Income S	Statement		Length of Stay	112.1
Current Assets	3,652,096	Total Charges	28,736,004		Average Wages	17.61
Fixed Assets	932,983	Contract Allowance	6,504,612	22.6%	Skilled Nursing	80.3%
Other Assets	1,319,913	Operating Revenue	22,231,392	77.4%	Ancillary Service	19.7%
Total Assets	5,904,992	Operating Expense	21,675,677	97.5%	Current Ratio	1.8
Current Liabilities	2,017,612	— Operating Margin	555,715	2.5%	Days to Collect	35.7
Long Term Liabilities	0	Other Income	192,322	0.9%	Avg Payment Days	21.7
Total Equity	3,887,380	Other Expense	0	0.0%	Depreciation Rate	190.5%
Total Liab. and Equity	5,904,992	Net Profit or Loss	748,037	3.4%	Return on Equity	19.2%
235446 AUTUMNW	OOD OF DECK	ERVILLE			Proprietary - Corporation	1
AUTUMNWOOD OF	DECKERVILLE	12/31/2017 3	65 Days Settled			
DECKERVILLE, MI 4	8427				CR Beds 84 POS Be	eds 0
SANILAC					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	81.9%
Balance S	heet	Income S	Statement		Length of Stay	155.0
Current Assets	444,023	Total Charges	9,707,449		Average Wages	16.56
Fixed Assets	425,765	Contract Allowance	2,352,953	24.2%	Skilled Nursing	85.6%
Other Assets	7,000	Operating Revenue	7,354,496	75.8%	Ancillary Service	14.4%
Total Assets	876,788	Operating Expense	7,008,361	95.3%	Current Ratio	0.4
Current Liabilities	995,031	Operating Margin	346,135	4.7%	Days to Collect	31.6
Long Term Liabilities	-293,304	Other Income	1,738	0.0%	Avg Payment Days	11.4
Total Equity	175,061	Other Expense	0	0.0%	Depreciation Rate	55.2%
Total Liab. and Equity	876,788		347,873	4.7%	Return on Equity	198.7%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235479 AUTUMNW	OOD OF LIVON	IIA			Proprietary - Corporatio	n
AUTUMNWOOD OF	LIVONIA	12/31/2017 3	365 Days Settled	I		
LIVONIA, MI 48154					CR Beds 142 POS B	eds 0
WAYNE					Key Performanae	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	74.4%
Balance S	heet	Income	Statement		Length of Stay	111.7
Current Assets	1,759,122	Total Charges	14,805,316		Average Wages	17.86
Fixed Assets	1,336,164	Contract Allowance	3,497,176	23.6%	Skilled Nursing	84.0%
Other Assets	5,442	Operating Revenue	11,308,140	76.4%	Ancillary Service	16.0%
Total Assets	3,100,728	Operating Expense	12,008,525	106.2%	Current Ratio	8.9
Current Liabilities	197,562	Operating Margin	-700,385	-6.2%	Days to Collect	82.5
Long Term Liabilities	1,771,653	Other Income	6,199	0.1%	Avg Payment Days	2.2
Total Equity	1,131,513	Other Expense	0	0.0%	Depreciation Rate	51.8%
Total Liab. and Equity	3,100,728	Net Profit or Loss	(694,186)	-6.1%	Return on Equity	-61.4%
235438 AUTUMNW	OOD OF MCBA	IN			Proprietary - Corporatio	n
AUTUMNWOOD OF	MCBAIN	12/31/2017 3	365 Days Settled	I		
MC BAIN, MI 49657					CR Beds 95 POS B	eds 0
MISSAUKEE					Key Performanae	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	80.6%
Balance S	heet	Income	Statement		Length of Stay	112.7
Current Assets	598,769	Total Charges	10,816,794		Average Wages	15.74
Fixed Assets	470,810	Contract Allowance	3,150,161	29.1%	Skilled Nursing	84.8%
Other Assets	12,569	Operating Revenue	7,666,633	70.9%	Ancillary Service	15.2%
Total Assets	1,082,148	Operating Expense	7,711,796	100.6%	Current Ratio	0.6
Current Liabilities	971,343	Operating Margin	-45,163	-0.6%	Days to Collect	46.3
Long Term Liabilities	-3,100,548	Other Income	4,940	0.1%	Avg Payment Days	5.1
Total Equity	3,211,353	Other Expense	0	0.0%	Depreciation Rate	99.0%
Total Liab. and Equity	1,082,148	– Net Profit or Loss	(40,223)	-0.5%	Return on Equity	-1.3%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235139 AVISTA NU	JRSING AND RE	HAB			Proprietary - Other	
AVISTA NURSING A	ND REHAB	12/31/2017	334 Days Settled	ł		
SAGINAW, MI 48601		1/31/2017 2	76 Days Settled		CR Beds 103 POS B	eds 0
SAGINAW					Key Performana	ce Ind.
CGS (OHIO)					Occupancy Rate	56.5%
Balance S	Sheet	Income	Statement		Length of Stay	62.1
Current Assets	446,665	Total Charges	5,723,866		Average Wages	19.26
Fixed Assets	3,144,815	Contract Allowance	1,826,873	31.9%	Skilled Nursing	73.0%
Other Assets	128,788	Operating Revenue	3,896,993	68.1%	Ancillary Service	27.0%
Total Assets	3,720,268	Operating Expense	5,003,790	128.4%	Current Ratio	0.7
Current Liabilities	614,600	Operating Margin	-1,106,797	-28.4%	Days to Collect	69.7
Long Term Liabilities	952,879	Other Income	1,813	0.0%	Avg Payment Days	42.3
Total Equity	2,152,789	Other Expense	0	0.0%	Depreciation Rate	0.7%
Total Liab. and Equity	3,720,268	Net Profit or Loss	(1,110,951)	-28.5%	Return on Equity	-51.6%
235139 AVISTA NU	JRSING AND RE	HAB			Proprietary - Other	
AVISTA NURSING A	ND REHAB	12/31/2017	334 Days Settled	ł		
SAGINAW, MI 48601		1/31/2017 2	76 Days Settled		CR Beds 103 POS E	eds 0
SAGINAW					Key Performana	ce Ind.
CGS (OHIO)					Occupancy Rate	62.1%
Balance S	Sheet	Income	Statement		Length of Stay	110.0
Current Assets	974,283	Total Charges	12,038,923		Average Wages	19.26
Fixed Assets	225,888	Contract Allowance	6,780,877	56.3%	Skilled Nursing	59.9%
Other Assets	0	Operating Revenue	5,258,046	43.7%	Ancillary Service	40.1%
Total Assets	1,200,171	Operating Expense	6,071,983	115.5%	Current Ratio	0.7
Current Liabilities	1,309,238	Operating Margin	-813,937	-15.5%	Days to Collect	103.1
Long Term Liabilities	250,000	Other Income	506,817	9.6%	Avg Payment Days	98.2
Total Equity	-359,067	Other Expense	0	0.0%	Depreciation Rate	97.6%
Total Liab. and Equity	1,200,171	Net Profit or Loss	(359,067)	-6.8%	Return on Equity	100.0%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235033 BAY BLUF	FS-EMMET CO	MED CARE FAC			Nonprofit - Church	
BAY BLUFFS-EMME	T CO MED CAR	E FAC 12/31/2017 3	65 Days Settled	I		
HARBOR SPRINGS,	MI 49740				CR Beds 120 POS Be	eds 0
EMMET					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	90.9%
Balance S	sheet	Income	Statement		Length of Stay	346.3
Current Assets	3,620,119	Total Charges	12,122,690		Average Wages	20.14
Fixed Assets	4,803,277	Contract Allowance	387,379	3.2%	Skilled Nursing	92.7%
Other Assets	0	Operating Revenue	11,735,311	96.8%	Ancillary Service	7.3%
Total Assets	8,423,396	Operating Expense	14,486,893	123.4%	Current Ratio	3.0
Current Liabilities	1,205,694	Operating Margin	-2,751,582	-23.4%	Days to Collect	37.2
Long Term Liabilities	334,990	Other Income	1,733,006	14.8%	Avg Payment Days	22.9
Total Equity	6,882,712	Other Expense	0	0.0%	Depreciation Rate	3.3%
Total Liab. and Equity	8,423,396	Net Profit or Loss	(1,151,683)	-9.8%	Return on Equity	-16.7%
235044 BAY COUN	ITY MEDICAL C	ARE FACILITY			Government - County	
BAY COUNTY MEDI	CAL CARE FACI	LITY 12/31/2017 3	65 Days Settlec	I		
ESSEXVILLE, MI 487	732				CR Beds 206 POS Be	eds 0
BAY					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	85.4%
Balance S	sheet	Income S	Statement		Length of Stay	237.0
Current Assets	21,462,421	Total Charges	23,517,153		Average Wages	18.70
Fixed Assets	8,895,474	Contract Allowance	563,342	2.4%	Skilled Nursing	89.3%
Other Assets	7,836,907	Operating Revenue	22,953,811	97.6%	Ancillary Service	10.7%
Total Assets	38,194,802	Operating Expense	25,173,338	109.7%	Current Ratio	5.0
Current Liabilities	4,313,239	Operating Margin	-2,219,527	-9.7%	Days to Collect	32.7
Long Term Liabilities	15,939,699	Other Income	2,799,540	12.2%	Avg Payment Days	29.2
Total Equity	17,941,864	Other Expense	0	0.0%	Depreciation Rate	2.9%
Total Liab. and Equity	38 194 802	– Net Profit or Loss	509,145	2.2%	Return on Equity	2.8%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235388 BAY SHOR	ES SENIOR CA	RE AND REHAB CEN	TER		Proprietary - Corporation	
BAY SHORES SENIO	OR CARE AND F	REHAB 12/31/2017	365 Days Settled	I		
BAY CITY, MI 48706					CR Beds 126 POS Be	eds 0
BAY					Key Performanac	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE	E			Occupancy Rate	79.1%
Balance S	sheet	Income	Statement		Length of Stay	64.3
Current Assets	1,816,258	Total Charges	15,940,020		Average Wages	17.58
Fixed Assets	245,222	Contract Allowance	1,896,513	11.9%	Skilled Nursing	64.7%
Other Assets	1,000,000	Operating Revenue	14,043,507	88.1%	Ancillary Service	35.3%
Total Assets	3,061,480	Operating Expense	13,016,677	92.7%	Current Ratio	2.1
Current Liabilities	869,393	Operating Margin	1,026,830	7.3%	Days to Collect	33.1
Long Term Liabilities	0	Other Income	96,616	0.7%	Avg Payment Days	20.3
Total Equity	2,192,087	Other Expense	0	0.0%	Depreciation Rate	89.1%
Total Liab. and Equity	3,061,480	Net Profit or Loss	1,002,223	7.1%	Return on Equity	45.7%
235144 BAYSIDE	/ILLAGE				Nonprofit - Church	
BAYSIDE VILLAGE		9/30/2017 3	65 Days Settled			
L' ANSE, MI 49946					CR Beds 59 POS Be	eds 0
BARAGA					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	93.7%
Balance S	sheet	Income	Statement		Length of Stay	353.8
Current Assets	1,352,996	Total Charges	5,750,171		Average Wages	15.76
Fixed Assets	950.672	Contract Allowance	1,178,421	20.5%	Skilled Nursing	04 50/
Tixed Assets						84.5%
Other Assets	0	Operating Revenue	4,571,750	79.5%	Ancillary Service	84.5% 15.5%
Other Assets		Operating Revenue			Ancillary Service Current Ratio	
Other Assets	0	Operating Expense	4,571,750	98.5%	2	15.5%
Other Assets Total Assets	0 2,303,668	Operating Expense	4,571,750 4,502,326	98.5% 1.5%	Current Ratio	15.5% 4.2
Other Assets Total Assets Current Liabilities	0 2,303,668 325,202	Operating Expense Operating Margin	4,571,750 4,502,326 69,424	98.5% 1.5% 0.2%	Current Ratio Days to Collect	15.5% 4.2 (4.5)
Other Assets Total Assets Current Liabilities Long Term Liabilities	0 2,303,668 325,202 0	Operating Expense Operating Margin Other Income Other Expense	4,571,750 4,502,326 69,424 11,128	98.5% 1.5% 0.2% 0.0%	Current Ratio Days to Collect Avg Payment Days	15.5% 4.2 (4.5) 18.9

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

2004/0 DEACONO	HIRE NURSING	CENTRE			Proprietary - Partnershi	р
BEACONSHIRE NUR	SING CENTRE	12/31/2017 3	65 Days Settled	I		
DETROIT, MI 48219					CR Beds 99 POS B	eds 0
WAYNE					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	83.1%
Balance S	iheet	Income S	Statement		Length of Stay	158.4
Current Assets	3,353,754	Total Charges	17,664,621		Average Wages	17.13
Fixed Assets	1,560,458	Contract Allowance	9,950,022	56.3%	Skilled Nursing	93.6%
Other Assets	0	Operating Revenue	7,714,599	43.7%	Ancillary Service	6.4%
Total Assets	4,914,212	Operating Expense	7,166,247	92.9%	Current Ratio	1.6
Current Liabilities	2,123,050	Operating Margin	548,352	7.1%	Days to Collect	149.6
Long Term Liabilities	2,831,207	Other Income	2,333	0.0%	Avg Payment Days	98.7
Total Equity	-40,045	Other Expense	0	0.0%	Depreciation Rate	12.6%
Total Liab. and Equity	4,914,212	Net Profit or Loss	550,685	7.1%	Return on Equity	- 1,375.2%
235502 BEAUMON	T HEALTH & RE	EHAB CENTER - OAKV		N	Nonprofit - Other	
BEAUMONT HEALTH	H & REHAB CEN		VOOD COMMO 365 Days Settled		Nonprofit - Other	
	H & REHAB CEN				Nonprofit - Other CR Beds 532 POS B	eds 0
BEAUMONT HEALTH OAKWOOD COMMO	H & REHAB CEN					
BEAUMONT HEALTH OAKWOOD COMMO DEARBORN, MI 4812	H & REHAB CEN N 20	ITER - 12/31/2017 3			CR Beds 532 POS B	
BEAUMONT HEALTH OAKWOOD COMMO DEARBORN, MI 4812 WAYNE	H & REHAB CEN N 20 IMENT SERVICE	ITER - 12/31/2017 3 ES			CR Beds 532 POS B	ce Ind.
BEAUMONT HEALTH OAKWOOD COMMO DEARBORN, MI 4812 WAYNE NATIONAL GOVERN	H & REHAB CEN 20 IMENT SERVICE	ITER - 12/31/2017 3 ES	65 Days Settled		CR Beds 532 POS B Key Performana Occupancy Rate	ce Ind. 74.0%
BEAUMONT HEALTH OAKWOOD COMMO DEARBORN, MI 4812 WAYNE NATIONAL GOVERN Balance S	H & REHAB CEN 20 IMENT SERVICE	ITER - 12/31/2017 3 ES Income S	365 Days Settled Statement	I	CR Beds 532 POS B Key Performana Occupancy Rate Length of Stay	ce Ind. 74.0% 74.8
BEAUMONT HEALTH OAKWOOD COMMO DEARBORN, MI 4812 WAYNE NATIONAL GOVERN Balance S Current Assets	H & REHAB CEN 20 IMENT SERVICE 5 heet 16,297,862	ITER - 12/31/2017 3 ES Income S Total Charges Contract Allowance	365 Days Settled Statement 37,974,753	41.9%	CR Beds 532 POS B Key Performana Occupancy Rate Length of Stay Average Wages	ce Ind. 74.0% 74.8 21.50
BEAUMONT HEALTH OAKWOOD COMMO DEARBORN, MI 4812 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets	H & REHAB CEN 20 IMENT SERVICE 5 heet 16,297,862 26,848,567	ITER - 12/31/2017 3 ES Income S Total Charges Contract Allowance	365 Days Settled Statement 37,974,753 15,913,447	41.9% 58.1%	CR Beds 532 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	ce Ind. 74.0% 74.8 21.50 41.5%
BEAUMONT HEALTH OAKWOOD COMMO DEARBORN, MI 4812 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	H & REHAB CEN 20 IMENT SERVICE 5heet 16,297,862 26,848,567 59,334,514	ITER - 12/31/2017 3 ES Income S Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 37,974,753 15,913,447 22,061,306	41.9% 58.1% 151.6%	CR Beds 532 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	ce Ind. 74.0% 74.8 21.50 41.5% 58.5%
BEAUMONT HEALTH OAKWOOD COMMO DEARBORN, MI 4812 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	H & REHAB CEN 20 IMENT SERVICE 5heet 16,297,862 26,848,567 59,334,514 102,480,943	ITER - 12/31/2017 3	365 Days Settled Statement 37,974,753 15,913,447 22,061,306 33,451,224	41.9% 58.1% 151.6% -51.6%	CR Beds 532 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	ce Ind. 74.0% 74.8 21.50 41.5% 58.5% 0.9
BEAUMONT HEALTH OAKWOOD COMMO DEARBORN, MI 4812 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	H & REHAB CEN 20 IMENT SERVICE 5heet 16,297,862 26,848,567 59,334,514 102,480,943 17,617,842	ITER - 12/31/2017 3	365 Days Settled Statement 37,974,753 15,913,447 22,061,306 33,451,224 -11,389,918	41.9% 58.1% 151.6% -51.6% 89.1%	CR Beds 532 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	ce Ind. 74.0% 74.8 21.50 41.5% 58.5% 0.9 6.3

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235470 BELLBROC	ЭК				Nonprofit - Church	
BELLBROOK		6/30/2017 3	65 Days Settled			
ROCHESTER HILLS,	MI 48307				CR Beds 120 POS B	eds 0
OAKLAND					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICI	ES			Occupancy Rate	91.0%
Balance S	heet	Income	Statement		Length of Stay	106.0
Current Assets	1,069,298	Total Charges	23,804,723		Average Wages	17.69
Fixed Assets	5,211,053	Contract Allowance	6,647,487	27.9%	Skilled Nursing	32.0%
Other Assets	1,036	Operating Revenue	17,157,236	72.1%	Ancillary Service	29.1%
Total Assets	6,281,387	Operating Expense	15,351,640	89.5%	Current Ratio	0.0
- Current Liabilities	-29,935,649	Operating Margin	1,805,596	10.5%	Days to Collect	16.1
Long Term Liabilities	5,345,039	Other Income	628,910	3.7%	Avg Payment Days	31.2
Total Equity	30,871,997	Other Expense	0	0.0%	Depreciation Rate	4.7%
		-				
Total Liab. and Equity	6,281,387	Net Profit or Loss	2,434,506	14.2%	Return on Equity	7.9%
Total Liab. and Equity		Net Profit or Loss		14.2%	Return on Equity Proprietary - Corporation	
Total Liab. and Equity 235376 BELLE FOU BELLE FOUNTAIN N	JNTAIN NURSIN	NG & REHABILITATIO		14.2%		
Total Liab. and Equity	JNTAIN NURSIN URSING & ENTER	NG & REHABILITATIO	ON CENTER	14.2%		ו
Total Liab. and Equity 235376 BELLE FOU BELLE FOUNTAIN NE REHABILITATION CE	JNTAIN NURSIN URSING & ENTER	NG & REHABILITATIO	ON CENTER	14.2%	Proprietary - Corporation	n eds 0
Total Liab. and Equity 235376 BELLE FOU BELLE FOUNTAIN NI REHABILITATION CE RIVERVIEW, MI 4819	URSING & ENTER		ON CENTER	14.2%	Proprietary - Corporation	n eds 0
Total Liab. and Equity 235376 BELLE FOU BELLE FOUNTAIN NU REHABILITATION CE RIVERVIEW, MI 4819 WAYNE	URSING & ENTER 2 MENT SERVICI		ON CENTER	14.2%	Proprietary - Corporation CR Beds 91 POS Be Key Performanad	eds 0 e lnd.
Total Liab. and Equity 235376 BELLE FOU BELLE FOUNTAIN NU REHABILITATION CE RIVERVIEW, MI 4819 WAYNE NATIONAL GOVERN	URSING & ENTER 2 MENT SERVICI heet		ON CENTER	14.2%	Proprietary - Corporation CR Beds 91 POS Be Key Performanac Occupancy Rate	eds 0 :e Ind. 74.1%
Total Liab. and Equity 235376 BELLE FOU BELLE FOUNTAIN NU REHABILITATION CE RIVERVIEW, MI 4819 WAYNE NATIONAL GOVERN Balance St	URSING & ENTER 02 MENT SERVICI heet 949,763	NG & REHABILITATIC 9/30/2017 3 ES Income	ON CENTER 365 Days Settled Statement		Proprietary - Corporation CR Beds 91 POS Be Key Performanac Occupancy Rate Length of Stay	n eds 0 :e Ind. 74.1% 30.4
Total Liab. and Equity 235376 BELLE FOU BELLE FOUNTAIN NU REHABILITATION CE RIVERVIEW, MI 4819 WAYNE NATIONAL GOVERN Balance Su Current Assets	URSING & ENTER 02 MENT SERVICI heet 949,763	NG & REHABILITATIC 9/30/2017 3 ES Income Total Charges Contract Allowance	ON CENTER 365 Days Settled Statement 18,645,280	46.1%	Proprietary - Corporation CR Beds 91 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	n eds 0 ce Ind. 74.1% 30.4 18.08
Total Liab. and Equity 235376 BELLE FOU BELLE FOUNTAIN NU REHABILITATION CE RIVERVIEW, MI 4819 WAYNE NATIONAL GOVERN Balance Su Current Assets Fixed Assets	URSING & ENTER 92 MENT SERVICE heet 949,763 172,244	NG & REHABILITATIC 9/30/2017 3 ES Income Total Charges Contract Allowance	DN CENTER 365 Days Settled Statement 18,645,280 8,597,557	46.1% 53.9%	Proprietary - Corporation CR Beds 91 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	n eds 0 ce Ind. 74.1% 30.4 18.08 66.1%
Total Liab. and Equity 235376 BELLE FOU BELLE FOUNTAIN NU REHABILITATION CE RIVERVIEW, MI 4819 WAYNE NATIONAL GOVERN Balance Su Current Assets Fixed Assets Other Assets	JNTAIN NURSING & ENTER 12 MENT SERVICI heet 949,763 172,244 0	NG & REHABILITATIC 9/30/2017 3 ES Income Total Charges Contract Allowance Operating Revenue	DN CENTER 365 Days Settled Statement 18,645,280 8,597,557 10,047,723	46.1% 53.9% 100.4%	Proprietary - Corporation CR Beds 91 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 e Ind. 74.1% 30.4 18.08 66.1% 33.9%
Total Liab. and Equity 235376 BELLE FOUNTAIN NE REHABILITATION CE RIVERVIEW, MI 4819 WAYNE NATIONAL GOVERN Balance SI Current Assets Fixed Assets Other Assets Total Assets	JNTAIN NURSING & ENTER 12 MENT SERVICI heet 949,763 172,244 0 1,122,007	NG & REHABILITATIC 9/30/2017 3 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	DN CENTER 365 Days Settled 55 Days Settled 18,645,280 8,597,557 10,047,723 10,084,202	46.1% 53.9% 100.4% -0.4%	Proprietary - Corporation CR Beds 91 POS Ba Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 74.1% 30.4 18.08 66.1% 33.9% 1.1
Total Liab. and Equity 235376 BELLE FOUNTAIN NI REHABILITATION CE RIVERVIEW, MI 4819 WAYNE NATIONAL GOVERN Balance SI Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	URSING & ENTER 92 MENT SERVICE heet 949,763 172,244 0 1,122,007 846,204	NG & REHABILITATIO 9/30/2017 3 9/30/2017 3 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	DN CENTER 365 Days Settled 55 Days Settled 18,645,280 8,597,557 10,047,723 10,084,202 -36,479	46.1% 53.9% 100.4% -0.4% -1.0%	Proprietary - Corporation CR Beds 91 POS Ba Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 74.1% 30.4 18.08 66.1% 33.9% 1.1 32.1

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235651 BISHOP NO	DA HOME FOR	SENIOR CITIZENS			Nonprofit - Church	
BISHOP NOA HOME CITIZENS	FOR SENIOR	6/30/2017 3	865 Days Settled			
ESCANABA, MI 4982	29				CR Beds 109 POS Be	eds 0
DELTA					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	92.9%
Balance S	heet	Income	Statement		Length of Stay	192.6
Current Assets	1,770,200	Total Charges	8,933,034		Average Wages	16.18
Fixed Assets	3,847,597	Contract Allowance	418,889	4.7%	Skilled Nursing	79.8%
Other Assets	1,899,196	Operating Revenue	8,514,145	95.3%	Ancillary Service	10.5%
Total Assets	7,516,993	Operating Expense	8,510,775	100.0%	Current Ratio	1.5
Current Liabilities	1,213,867	Operating Margin	3,370	0.0%	Days to Collect	38.9
Long Term Liabilities	1,946,036	Other Income	581,231	6.8%	Avg Payment Days	49.5
Total Equity	4,357,090	Other Expense	0	0.0%	Depreciation Rate	3.3%
Total Liab. and Equity	7,516,993	Net Profit or Loss	573,334	6.7%	Return on Equity	13.2%
235562 BLOOMFIE		VILLA			Proprietary - Corporation	١
BLOOMFIELD ORCH	IARD VILLA	12/31/2017	365 Days Settled	1		
WEST BLOOMFIELD), MI 48323				CR Beds 50 POS Be	eds 0
OAKLAND					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	91.4%
Balance S	iheet	Income	Statement		Length of Stay	189.6
Current Assets	1,305,347	Total Charges	6,365,776		Average Wages	18.28
Fixed Assets	606,144	Contract Allowance	1,661,360	26.1%	Skilled Nursing	86.5%
Other Assets	2,883	Operating Revenue	4,704,416	73.9%	Ancillary Service	13.5%
Total Assets	1,914,374	Operating Expense	4,463,066	94.9%	Current Ratio	3.9
Current Liabilities	337,870	Operating Margin	241,350	5.1%	Days to Collect	114.6
Long Term Liabilities	-3,529,726	Other Income	316	0.0%	Avg Payment Days	11.2
Total Equity	5,106,230	Other Expense	0	0.0%	Depreciation Rate	32.0%
Total Liab. and Equity	1,914,374	Net Profit or Loss	241,666	5.1%	Return on Equity	4.7%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235289 BORGESS	GARDENS				Nonprofit - Church	
BORGESS GARDEN	IS	6/30/2017 3	365 Days Settled			
KALAMAZOO, MI 49	048				CR Beds 101 POS B	eds 0
KALAMAZOO					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	93.5%
Balance S	Sheet	Income	Statement		Length of Stay	48.5
Current Assets	3,237,814	Total Charges	19,167,508		Average Wages	19.05
Fixed Assets	9,755,939	Contract Allowance	6,971,192	36.4%	Skilled Nursing	58.4%
Other Assets	336,269	Operating Revenue	12,196,316	63.6%	Ancillary Service	41.6%
Total Assets	13,330,022	Operating Expense	13,179,976	108.1%	Current Ratio	2.4
Current Liabilities	1,374,568	Operating Margin	-983,660	-8.1%	Days to Collect	(15.9)
Long Term Liabilities	4,854,197	Other Income	12,020	0.1%	Avg Payment Days	15.4
Total Equity	7,101,257	Other Expense	0	0.0%	Depreciation Rate	5.2%
Total Liab. and Equity	13,330,022	Net Profit or Loss	(971,640)	-8.0%	Return on Equity	-13.7%
235462 BOTSFOR	D CONTINUING	HEALTH CENTER			Nonprofit - Other	
BOTSFORD CONTIN CENTER	IUING HEALTH	12/31/2017	365 Days Settled	I		
FARMINGTON HILLS	S, MI 48336				CR Beds 179 POS B	eds 0
OAKLAND					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	89.3%
Balance S	Sheet	Income	Statement		Length of Stay	59.8
Current Assets	-3,304,499	Total Charges	23,170,530		Average Wages	19.50
Fixed Assets	9,378,988	Contract Allowance	5,458,897	23.6%	Skilled Nursing	70.5%
Other Assets	455,000	Operating Revenue	17,711,633	76.4%	Ancillary Service	29.5%
Total Assets	6,529,489	Operating Expense	19,184,008	108.3%	Current Ratio	(1.0)
Current Liabilities	3,233,821	Operating Margin	-1,472,375	-8.3%	Days to Collect	(143.7)
Long Term Liabilities	9,905,470	Other Income	69,909	0.4%	Avg Payment Days	34.9
Total Equity	-6,609,802	Other Expense	0	0.0%	Depreciation Rate	4.3%
Total Liab. and Equity	6,529,489	Net Profit or Loss	(1,483,112)	-8.4%	Return on Equity	22.4%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235526 BOULDER	PARK TERRAC	E			Proprietary - Corporation	١
BOULDER PARK TE	RRACE	9/30/2017 3	65 Days Settled			
CHARLEVOIX, MI 49	0720				CR Beds 70 POS Be	eds 0
CHARLEVOIX					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVICI	ES			Occupancy Rate	84.9%
Balance S	Sheet	Income	Statement		Length of Stay	94.4
Current Assets	1,790,229	Total Charges	9,897,428		Average Wages	26.28
Fixed Assets	3,317,521	Contract Allowance	3,494,641	35.3%	Skilled Nursing	69.0%
Other Assets	1,832,205	- Operating Revenue	6,402,787	64.7%	Ancillary Service	31.0%
Total Assets	6,939,955	Operating Expense	5,875,833	91.8%	Current Ratio	9.1
Current Liabilities	196,008	- Operating Margin	526,954	8.2%	Days to Collect	82.5
Long Term Liabilities	0	Other Income	51,991	0.8%	Avg Payment Days	12.2
Total Equity	6,743,947	Other Expense	0	0.0%	Depreciation Rate	4.0%
Total Liab. and Equity	6,939,955	Net Profit or Loss	323,981	5.1%	Return on Equity	4.8%
235477 BOULEVA	RD HEALTH CE	NTER			Proprietary - Corporation	ı
BOULEVARD HEALT	TH CENTER	12/31/2017	365 Days Settled	ł		
ROCHESTER HILLS	, MI 48309				CR Beds 186 POS Be	eds 0
OAKLAND					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	84.4%
Balance S	Sheet	Income	Statement		Length of Stay	86.9
Current Assets	3,035,560	Total Charges	25,974,663		Average Wages	21.70
Fixed Assets	1,126,871	Contract Allowance	7,178,155	27.6%	Skilled Nursing	79.4%
Other Assets	0	Operating Revenue	18,796,508	72.4%	Ancillary Service	20.6%
Total Assets	4,162,431	Operating Expense	19,180,548	102.0%	Current Ratio	2.2
Current Liabilities	1,405,158	- Operating Margin	-384,040	-2.0%	Days to Collect	40.5
Long Term Liabilities	0	Other Income	23,911	0.1%	Avg Payment Days	21.2
Total Equity	2,757,273	Other Expense	0	0.0%	Depreciation Rate	99.2%
Total Liab. and Equity	4,162,431	Net Profit or Loss	(484,069)	-2.6%	Return on Equity	-17.6%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

	RD MANOR, LLO	C			Proprietary - Corporation	ı
BOULEVARD MANO	R, LLC	12/31/2017 3	65 Days Settled	ł		
DETROIT, MI 48207					CR Beds 87 POS B	eds 0
WAYNE					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	70.5%
Balance S	heet	Income S	Statement		Length of Stay	138.2
Current Assets	571,208	Total Charges	4,581,547		Average Wages	12.71
Fixed Assets	282,762	Contract Allowance	828,172	18.1%	Skilled Nursing	86.0%
Other Assets	0	Operating Revenue	3,753,375	81.9%	Ancillary Service	14.0%
Total Assets	853,970	Operating Expense	3,825,785	101.9%	Current Ratio	0.3
Current Liabilities	1,985,659	Operating Margin	-72,410	-1.9%	Days to Collect	46.8
Long Term Liabilities	123,955	Other Income	99,193	2.6%	Avg Payment Days	129.8
Total Equity	-1,255,644	Other Expense	0	0.0%	Depreciation Rate	69.1%
- Total Liab. and Equity	853,970		(121,419)	-3.2%	Poturo on Equity	9.7%
· otar Liao, and Equity			(121,413)	0.270	Return on Equity	0.170
235498 BOULEVAR	RD TEMPLE CA	E CENTER, LLC			Proprietary - Corporation	
235498 BOULEVAR	RD TEMPLE CA				Proprietary - Corporation	1
235498 BOULEVAR BOULEVARD TEMPL DETROIT, MI 48208	RD TEMPLE CA	E CENTER, LLC			Proprietary - Corporation	n eds 0
235498 BOULEVAR BOULEVARD TEMPL DETROIT, MI 48208 WAYNE	R D TEMPLE CA				Proprietary - Corporation CR Beds 124 POS Be Key Performanad	n eds 0 :e Ind.
235498 BOULEVAR BOULEVARD TEMPL DETROIT, MI 48208 WAYNE NATIONAL GOVERN	RD TEMPLE CA		65 Days Settled		Proprietary - Corporation CR Beds 124 POS Be Key Performanac Occupancy Rate	n eds 0 :e Ind. 93.6%
235498 BOULEVAR BOULEVARD TEMPL DETROIT, MI 48208 WAYNE NATIONAL GOVERN Balance S	RD TEMPLE CA LE CARE CENTR IMENT SERVICE heet	ER, LLC 12/31/2017 3	65 Days Settled		Proprietary - Corporation CR Beds 124 POS Be Key Performanac Occupancy Rate Length of Stay	n eds 0 :e Ind. 93.6% 107.2
235498 BOULEVAR BOULEVARD TEMPL DETROIT, MI 48208 WAYNE NATIONAL GOVERN Balance S Current Assets	RD TEMPLE CA E CARE CENTE IMENT SERVICE heet 3,894,203	RE CENTER, LLC ER, LLC 12/31/2017 3 ES Income S Total Charges	65 Days Settled Statement 17,149,876	3	Proprietary - Corporation CR Beds 124 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	n eds 0 ce Ind. 93.6% 107.2 18.20
235498 BOULEVAR BOULEVARD TEMPL DETROIT, MI 48208 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets	RD TEMPLE CA LE CARE CENTR IMENT SERVICE heet 3,894,203 959,953	RE CENTER, LLC ER, LLC 12/31/2017 3 ES Income S Total Charges Contract Allowance	65 Days Settled Statement 17,149,876 4,128,611	24.1%	Proprietary - Corporation CR Beds 124 POS Ba Key Performanad Occupancy Rate Length of Stay Average Wages Skilled Nursing	n eds 0 ce Ind. 93.6% 107.2 18.20 82.2%
235498 BOULEVAR BOULEVARD TEMPL DETROIT, MI 48208 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	RD TEMPLE CA E CARE CENTE IMENT SERVICE heet 3,894,203 959,953 11,695	RE CENTER, LLC ER, LLC 12/31/2017 3 ES Income S Total Charges Contract Allowance Operating Revenue	65 Days Settled Statement 17,149,876 4,128,611 13,021,265	24.1% 75.9%	Proprietary - Corporation CR Beds 124 POS Ba Key Performanad Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	n eds 0 ce Ind. 93.6% 107.2 18.20 82.2% 17.8%
235498 BOULEVAR BOULEVARD TEMPL DETROIT, MI 48208 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	RD TEMPLE CA E CARE CENTE MENT SERVICE heet 3,894,203 959,953 11,695 4,865,851	RE CENTER, LLC ER, LLC 12/31/2017 3 ES Income S Total Charges Contract Allowance Operating Revenue Operating Expense	65 Days Settled Statement 17,149,876 4,128,611 13,021,265 12,899,659	24.1% 75.9% 99.1%	Proprietary - Corporation CR Beds 124 POS B Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	n eds 0 ce Ind. 93.6% 107.2 18.20 82.2% 17.8% 3.8
235498 BOULEVAR BOULEVARD TEMPL DETROIT, MI 48208 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	RD TEMPLE CA LE CARE CENTR IMENT SERVICE heet 3,894,203 959,953 11,695 4,865,851 1,027,449	RE CENTER, LLC ER, LLC 12/31/2017 3 ES Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	65 Days Settled 65 Days Settled 65 Days Settled 65 Days Settled 65 Days Settled 17,149,876 4,128,611 13,021,265 12,899,659 121,606	24.1% 75.9% 99.1% 0.9%	Proprietary - Corporation CR Beds 124 POS Ba Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	n eds 0 ce Ind. 93.6% 107.2 18.20 82.2% 17.8% 3.8 134.9
235498 BOULEVAR BOULEVARD TEMPL DETROIT, MI 48208 WAYNE NATIONAL GOVERN Balance S Current Assets Current Assets Other Assets Total Assets Current Liabilities Long Term Liabilities	RD TEMPLE CA LE CARE CENTR IMENT SERVICE heet 3,894,203 959,953 11,695 4,865,851 1,027,449 -426,349	RE CENTER, LLC ER, LLC 12/31/2017 3 ES Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	65 Days Settled Statement 17,149,876 4,128,611 13,021,265 12,899,659	24.1% 75.9% 99.1% 0.9% 1.7%	Proprietary - Corporation CR Beds 124 POS Ba Key Performanad Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect Avg Payment Days	n eds 0 ce Ind. 93.6% 107.2 18.20 82.2% 17.8% 3.8 134.9 6.2
235498 BOULEVAR BOULEVARD TEMPL DETROIT, MI 48208 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	RD TEMPLE CA LE CARE CENTR IMENT SERVICE heet 3,894,203 959,953 11,695 4,865,851 1,027,449	RE CENTER, LLC ER, LLC 12/31/2017 3 ES Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	65 Days Settled 65 Days Settled 65 Days Settled 65 Days Settled 65 Days Settled 17,149,876 4,128,611 13,021,265 12,899,659 121,606	24.1% 75.9% 99.1% 0.9% 1.7%	Proprietary - Corporation CR Beds 124 POS Ba Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	n eds 0 ce Ind. 93.6% 107.2 18.20 82.2% 17.8% 3.8 134.9

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235245 BRITTANY	MANOR				Proprietary - Corporation	١
BRITTANY MANOR		12/31/2017	365 Days Settled	I		
MIDLAND, MI 48642					CR Beds 160 POS B	eds 0
MIDLAND					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	76.4%
Balance S	heet	Income	Statement		Length of Stay	111.3
Current Assets	2,186,721	Total Charges	18,741,314		Average Wages	16.47
Fixed Assets	661,416	Contract Allowance	5,313,851	28.4%	Skilled Nursing	77.2%
Other Assets	6,774	Operating Revenue	13,427,463	71.6%	Ancillary Service	22.8%
Total Assets	2,854,911	Operating Expense	13,637,829	101.6%	Current Ratio	1.2
Current Liabilities	1,824,350	Operating Margin	-210,366	-1.6%	Days to Collect	74.2
Long Term Liabilities	-1,177,338	Other Income	7,868	0.1%	Avg Payment Days	7.6
Total Equity	2,207,899	Other Expense	0	0.0%	Depreciation Rate	186.5%
Total Liab. and Equity	2,854,911	Net Profit or Loss	(202,498)	-1.5%	Return on Equity	-9.2%
235434 BRONSON	COMMONS				Nonprofit - Other	
BRONSON COMMON	NS	12/31/2017	365 Days Settled	I		
MATTAWAN, MI 4907	71				CR Beds 100 POS Be	eds 0
VAN BUREN					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ΞS			Occupancy Rate	89.7%
Balance S	heet	Income	Statement		Length of Stay	48.3
Current Assets	1,047,701	Total Charges	13,920,280		Average Wages	17.92
Fixed Assets	17,026,555	Contract Allowance	2,782,858	20.0%	Skilled Nursing	82.6%
Other Assets	178,502	Operating Revenue	11,137,422	80.0%	Ancillary Service	17.4%
Total Assets	18,252,758	Operating Expense	12,787,138	114.8%	Current Ratio	2.3
Current Liabilities	450,009	Operating Margin	-1,649,716	-14.8%	Days to Collect	31.8
Long Term Liabilities	17,949,034	Other Income	844,433	7.6%	Avg Payment Days	12.8
Total Equity	-146,285	Other Expense	0	0.0%	Depreciation Rate	6.8%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235039 BROOKCR	EST				Nonprofit - Other	
BROOKCREST		12/31/2017	365 Days Settled	ł		
GRANDVILLE, MI 49	418				CR Beds 114 POS E	Beds 0
KENT					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	87.5%
Balance S	Sheet	Income	Statement		Length of Stay	177.9
Current Assets	8,997,552	Total Charges	12,282,611		Average Wages	18.52
Fixed Assets	2,294,322	Contract Allowance	2,605,939	21.2%	Skilled Nursing	95.9%
Other Assets	6,167	Operating Revenue	9,676,672	78.8%	Ancillary Service	4.1%
Total Assets	11,298,041	Operating Expense	9,429,800	97.4%	Current Ratio	12.0
Current Liabilities	751,945	Operating Margin	246,872	2.6%	Days to Collect	(1,100.1)
Long Term Liabilities	652,369	Other Income	-893,692	-9.2%	Avg Payment Days	25.4
Total Equity	9,893,727	Other Expense	0	0.0%	Depreciation Rate	3.3%
		Net Draft and an	(1 520 275)	15 70/	Deturn on Fauity	-15.4%
Total Liab. and Equity	11,298,041	Net Profit or Loss	(1,520,275)	-15.7 /0	Return on Equity	10.470
	VEN MEDICAL		(1,520,275)	-13.7 %	Government - County	10.470
		CARE FACILI	365 Days Settled	-13.7 /0		10.470
235204 BROOKHA	VEN MEDICAL	CARE FACILI		-13.7 /0		
235204 BROOKHA	VEN MEDICAL	CARE FACILI		-13.7 /0	Government - County	Beds 0
235204 BROOKHA BROOKHAVEN MED MUSKEGON, MI 494	VEN MEDICAL	CARE FACILI CILI 9/30/2017 3		-13.7 /0	Government - County CR Beds 120 POS E	Beds 0
235204 BROOKHA BROOKHAVEN MED MUSKEGON, MI 494 MUSKEGON	VEN MEDICAL	CARE FACILI CILI 9/30/2017 3		-13.7 /0	Government - County CR Beds 120 POS E Key Performana	Beds 0 ce Ind.
235204 BROOKHA BROOKHAVEN MED MUSKEGON, MI 494 MUSKEGON NATIONAL GOVERN	VEN MEDICAL O DICAL CARE FAC 442 NMENT SERVICE	CARE FACILI CILI 9/30/2017 3	365 Days Settled	-13.7 /0	Government - County CR Beds 120 POS E Key Performana Occupancy Rate	Beds 0 ce Ind. 84.7%
235204 BROOKHA BROOKHAVEN MED MUSKEGON, MI 494 MUSKEGON NATIONAL GOVERN Balance S	VEN MEDICAL O DICAL CARE FAC 442 NMENT SERVICE	CARE FACILI CILI 9/30/2017 3 ES Income Total Charges	365 Days Settled		Government - County CR Beds 120 POS E Key Performana Occupancy Rate Length of Stay	3eds 0 ce Ind. 84.7% 242.5
235204 BROOKHA BROOKHAVEN MED MUSKEGON, MI 494 MUSKEGON NATIONAL GOVERN Balance S Current Assets	VEN MEDICAL O DICAL CARE FAC 442 NMENT SERVICE Sheet -1,158,043	CARE FACILI CILI 9/30/2017 3 ES Income Total Charges	365 Days Settled Statement 12,346,050	10.7%	Government - County CR Beds 120 POS E Key Performana Occupancy Rate Length of Stay Average Wages	3eds 0 ce Ind. 84.7% 242.5 19.60
235204 BROOKHA BROOKHAVEN MED MUSKEGON, MI 494 MUSKEGON NATIONAL GOVERN Balance S Current Assets Fixed Assets	VEN MEDICAL O DICAL CARE FAC 442 NMENT SERVICE Sheet -1,158,043 866,504	CARE FACILI CILI 9/30/2017 3 ES Income Total Charges Contract Allowance	365 Days Settled Statement 12,346,050 1,325,121	10.7% 89.3%	Government - County CR Beds 120 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	3eds 0 ce Ind. 84.7% 242.5 19.60 78.5%
235204 BROOKHA BROOKHAVEN MED MUSKEGON, MI 494 MUSKEGON NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	VEN MEDICAL O DICAL CARE FAC 42 NMENT SERVICE Sheet -1,158,043 866,504 1,055,412	CARE FACILI CILI 9/30/2017 3 ES Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 12,346,050 1,325,121 11,020,929	10.7% 89.3% 123.2%	Government - County CR Beds 120 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	Beds 0 ce Ind. 84.7% 242.5 19.60 78.5% 21.5%
235204 BROOKHA BROOKHAVEN MED MUSKEGON, MI 494 MUSKEGON NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	VEN MEDICAL O DICAL CARE FAC 442 NMENT SERVICE Sheet -1,158,043 866,504 1,055,412 763,873	CARE FACILI CILI 9/30/2017 3 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 12,346,050 1,325,121 11,020,929 13,574,438	10.7% 89.3% 123.2% -23.2%	Government - County CR Beds 120 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	Beds 0 ce Ind. 84.7% 242.5 19.60 78.5% 21.5% (1.1)
235204 BROOKHA BROOKHAVEN MED MUSKEGON, MI 494 MUSKEGON NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	VEN MEDICAL O DICAL CARE FAC 442 NMENT SERVICE Sheet -1,158,043 866,504 1,055,412 763,873 1,019,739	CARE FACILI CILI 9/30/2017 3 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 12,346,050 1,325,121 11,020,929 13,574,438 -2,553,509	10.7% 89.3% 123.2% -23.2% 1.8%	Government - County CR Beds 120 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	Beds 0 ce Ind. 84.7% 242.5 19.60 78.5% 21.5% (1.1) 63.3

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

	HILLS RETIRE	MENT CTR			Nonprofit - Other	
BURCHAM HILLS RE	ETIREMENT CTI	R 6/30/2017 36	5 Days Settled			
EAST LANSING, MI	48823				CR Beds 426 POS B	eds 0
INGHAM					Key Performanae	ce Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	62.4%
Balance S	Sheet	Income S	Statement		Length of Stay	123.2
Current Assets	9,443,648	Total Charges	30,258,070		Average Wages	19.72
Fixed Assets	17,648,110	Contract Allowance	5,560,273	18.4%	Skilled Nursing	50.6%
Other Assets	3,010,659	Operating Revenue	24,697,797	81.6%	Ancillary Service	18.1%
Total Assets	30,102,417	Operating Expense	24,296,814	98.4%	Current Ratio	3.5
Current Liabilities	2,666,497	Operating Margin	400,983	1.6%	Days to Collect	44.3
Long Term Liabilities	15,090,000	Other Income	568,011	2.3%	Avg Payment Days	22.9
Total Equity	12,345,920	Other Expense	0	0.0%	Depreciation Rate	5.2%
Total Liab. and Equity	30,102,417	Net Profit or Loss	668,994	2.7%	Return on Equity	5.4%
235237 CALHOUN	COUNTY MEDI	CAL CARE FACILITY			Government - County	
CALHOUN COUNTY FACILITY		- 40/04/0047.0				
		= 12/31/2017 3	65 Days Settled	I		
BATTLE CREEK, MI		- 12/31/2017 3	65 Days Settlec	I	CR Beds 120 POS B	eds 0
-		- 12/31/2017 3	65 Days Settlec	I	CR Beds 120 POS B	
BATTLE CREEK, MI	49014		65 Days Settlec	I		
BATTLE CREEK, MI CALHOUN	49014 IMENT SERVICI	ES	65 Days Settlec	I	Key Performanae	ce Ind.
BATTLE CREEK, MI CALHOUN NATIONAL GOVERN	49014 IMENT SERVICI Sheet	ES		I	Key Performanae Occupancy Rate	ce Ind. 93.7%
BATTLE CREEK, MI CALHOUN NATIONAL GOVERN Balance S	49014 IMENT SERVICI Sheet	ES Income S	Statement		Key Performanae Occupancy Rate Length of Stay	ce Ind. 93.7% 188.3
BATTLE CREEK, MI CALHOUN NATIONAL GOVERN Balance S Current Assets	49014 IMENT SERVICI Sheet 3,876,879	ES Income S Total Charges	Statement 14,845,034	13.6%	Key Performanae Occupancy Rate Length of Stay Average Wages	ce Ind. 93.7% 188.3 19.45
BATTLE CREEK, MI CALHOUN NATIONAL GOVERN Balance S Current Assets Fixed Assets	49014 JMENT SERVICI Sheet 3,876,879 13,657,380	ES Income S Total Charges Contract Allowance	Statement 14,845,034 2,019,193	13.6% 86.4%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	ce Ind. 93.7% 188.3 19.45 89.1%
BATTLE CREEK, MI CALHOUN NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	49014 MENT SERVICI Sheet 3,876,879 13,657,380 3,277,080	ES Income S Total Charges Contract Allowance Operating Revenue	Statement 14,845,034 2,019,193 12,825,841	13.6% 86.4% 121.1%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	ce Ind. 93.7% 188.3 19.45 89.1% 10.9%
BATTLE CREEK, MI CALHOUN NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	49014 JMENT SERVICI Sheet 3,876,879 13,657,380 3,277,080 20,811,339	ES Income S Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 14,845,034 2,019,193 12,825,841 15,528,406	13.6% 86.4% 121.1% -21.1%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	ce Ind. 93.7% 188.3 19.45 89.1% 10.9% 1.5
BATTLE CREEK, MI CALHOUN NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	49014 MENT SERVICI Sheet 3,876,879 13,657,380 3,277,080 20,811,339 2,600,510	ES Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 14,845,034 2,019,193 12,825,841 15,528,406 -2,702,565	13.6% 86.4% 121.1% -21.1% 26.7%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	ce Ind. 93.7% 188.3 19.45 89.1% 10.9% 1.5 39.2

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235187 CAMBRIDO	E EAST HEALT	HCARE CENT			Proprietary - Corporation	l
CAMBRIDGE EAST I	HEALTHCARE C	ENT 9/30/2017 36	5 Days Settled			
MADISON HEIGHTS	, MI 48071				CR Beds 160 POS Be	eds 0
OAKLAND					Key Performanac	e Ind.
TRAILBLAZER (COL	ORADO)				Occupancy Rate	74.9%
Balance S	heet	Income S	Statement		Length of Stay	98.6
Current Assets	971,887	Total Charges	35,925,184		Average Wages	21.14
Fixed Assets	7,986,188	Contract Allowance	25,380,012	70.6%	Skilled Nursing	94.3%
Other Assets	10,568	Operating Revenue	10,545,172	29.4%	Ancillary Service	5.7%
Total Assets	8,968,643	Operating Expense	10,746,780	101.9%	Current Ratio	0.5
Current Liabilities	1,784,085	Operating Margin	-201,608	-1.9%	Days to Collect	32.8
Long Term Liabilities	5,534,997	Other Income	6,016	0.1%	Avg Payment Days	28.3
Total Equity	1,649,561	Other Expense	0	0.0%	Depreciation Rate	7.5%
Total Liab. and Equity	8,968,643	Net Profit or Loss	(195,592)	-1.9%	Return on Equity	-11.9%
235214 CAMBRIDO	E NORTH HEA	LTHCARE CEN			Proprietary - Corporation	1
CAMBRIDGE NORTH	HEALTHCARE	CEN 9/30/2017 36	5 Days Settled			
CLAWSON, MI 48017	7				CR Beds 120 POS Be	eds 0
OAKLAND					Key Performanac	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	94.5%
Balance S	heet	Income S	Statement		Length of Stay	133.9
Current Assets	278 302	Total Charges	33,349,491		Average Wages	22.61
	210,002					
Fixed Assets	14,465,322	Contract Allowance	23,014,057	69.0%	Skilled Nursing	94.0%
Fixed Assets Other Assets		Contract Allowance	23,014,057		Skilled Nursing Ancillary Service	
	14,465,322	-		31.0%	Ū.	94.0%
Other Assets	14,465,322 19,158	– Operating Revenue	10,335,434	31.0% 111.7%	Ancillary Service	94.0% 6.0%
Other Assets Total Assets	14,465,322 19,158 14,762,782	Operating Revenue Operating Expense	10,335,434 11,541,116	31.0% 111.7% -11.7%	Ancillary Service Current Ratio	94.0% 6.0% 0.1
Other Assets Total Assets Current Liabilities	14,465,322 19,158 14,762,782 1,977,231	Operating Revenue Operating Expense Operating Margin	10,335,434 11,541,116 -1,205,682	31.0% 111.7% -11.7% 0.1%	Ancillary Service Current Ratio Days to Collect	94.0% 6.0% 0.1 7.9

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235664 CAMBRIDG	E SOUTH HEA	LTHCARE CTR			Proprietary - Corporation	ı
CAMBRIDGE SOUTH	I HEALTHCARE	CTR 12/31/2017	365 Days Settled	ł		
BEVERLY HILLS, MI	48025				CR Beds 102 POS Be	eds 0
OAKLAND					Key Performanac	e Ind.
					Occupancy Rate	81.8%
Balance S	heet	Income	Statement		Length of Stay	125.4
Current Assets	717,445	Total Charges	24,902,484		Average Wages	21.69
Fixed Assets	4,894,152	Contract Allowance	17,674,846	71.0%	Skilled Nursing	94.4%
Other Assets	9,479	- Operating Revenue	7,227,638	29.0%	Ancillary Service	5.6%
Total Assets	5,621,076	Operating Expense	7,627,106	105.5%	Current Ratio	0.5
Current Liabilities	1,402,713	– Operating Margin	-399,468	-5.5%	Days to Collect	34.3
Long Term Liabilities	12,303,994	Other Income	3,347	0.0%	Avg Payment Days	22.3
Total Equity	-8,085,631	Other Expense	0	0.0%	Depreciation Rate	4.4%
-		-				
Total Liab. and Equity	5,621,076	Net Profit or Loss	(396,121)	-5.5%	Return on Equity	4.9%
235655 CAMELOT	HALL CONVAL	ESCENT CTR			Return on Equity Proprietary - Corporation	4.9% 1
235655 CAMELOT	HALL CONVAL	ESCENT CTR	(396,121) 365 Days Settled			
235655 CAMELOT CAMELOT HALL COI LIVONIA, MI 48150	HALL CONVAL	ESCENT CTR				1
235655 CAMELOT CAMELOT HALL COI LIVONIA, MI 48150	HALL CONVAL	ESCENT CTR			Proprietary - Corporation CR Beds 142 POS Be Key Performanac	eds 0
235655 CAMELOT CAMELOT HALL COI LIVONIA, MI 48150	HALL CONVAL	- ESCENT CTR CTR 12/31/2017 : ES	365 Days Settled		Proprietary - Corporation	eds 0 e lnd. 58.7%
235655 CAMELOT CAMELOT HALL COI LIVONIA, MI 48150 WAYNE	HALL CONVAL	- ESCENT CTR CTR 12/31/2017 : ES			Proprietary - Corporation CR Beds 142 POS Be Key Performanac	eds 0
235655 CAMELOT CAMELOT HALL COI LIVONIA, MI 48150 WAYNE NATIONAL GOVERN Balance S	HALL CONVAL	ESCENT CTR 12/31/2017 S	365 Days Settled		Proprietary - Corporation CR Beds 142 POS Be Key Performanac Occupancy Rate	n eds 0 : e Ind. 58.7% 158.4
235655 CAMELOT CAMELOT HALL COI LIVONIA, MI 48150 WAYNE NATIONAL GOVERN Balance S Current Assets	HALL CONVAL NVALESCENT (IMENT SERVICI heet	ESCENT CTR 12/31/2017 CES Income Compared Statements	365 Days Settled		Proprietary - Corporation CR Beds 142 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 :e Ind. 58.7% 158.4 17.50
CAMELOT HALL COI LIVONIA, MI 48150 WAYNE NATIONAL GOVERN	HALL CONVAL NVALESCENT (IMENT SERVICI heet 1,665,121	ESCENT CTR 12/31/2017 CES Income Compared Statements Income CES	365 Days Settled Statement 10,918,592	29.7%	Proprietary - Corporation CR Beds 142 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 e Ind. 58.7% 158.4 17.50 88.1%
235655 CAMELOT CAMELOT HALL COI LIVONIA, MI 48150 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets	HALL CONVAL NVALESCENT (IMENT SERVICI heet 1,665,121 919,242	ESCENT CTR 12/31/2017 CES Income Contract Allowance	365 Days Settled Statement 10,918,592 3,237,389	29.7% 70.3%	Proprietary - Corporation CR Beds 142 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 e lnd. 58.7%
235655 CAMELOT CAMELOT HALL COI LIVONIA, MI 48150 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	HALL CONVAL NVALESCENT (IMENT SERVICI heet 1,665,121 919,242 10,884	ESCENT CTR 12/31/2017 C ES Income C Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 10,918,592 3,237,389 7,681,203	29.7% 70.3% 100.5%	Proprietary - Corporation CR Beds 142 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 e Ind. 58.7% 158.4 17.50 88.1% 11.9%
235655 CAMELOT CAMELOT HALL COI LIVONIA, MI 48150 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	HALL CONVAL NVALESCENT (IMENT SERVICI heet 1,665,121 919,242 10,884 2,595,247	ESCENT CTR 12/31/2017 C ES Income C Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 10,918,592 3,237,389 7,681,203 7,719,738	29.7% 70.3% 100.5% -0.5%	Proprietary - Corporation CR Beds 142 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 e Ind. 58.7% 158.4 17.50 88.1% 11.9% 6.3
235655 CAMELOT CAMELOT HALL COI LIVONIA, MI 48150 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	HALL CONVAL NVALESCENT (IMENT SERVICE heet 1,665,121 919,242 10,884 2,595,247 262,782	ESCENT CTR 12/31/2017 C ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 10,918,592 3,237,389 7,681,203 7,719,738 -38,535	29.7% 70.3% 100.5% -0.5% 0.2%	Proprietary - Corporation CR Beds 142 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 se Ind. 58.7% 158.4 17.50 88.1% 11.9% 6.3 96.4

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235555 CANTERB	JRY ON THE LA	KE			Nonprofit - Church	
CANTERBURY ON T	HE LAKE	6/30/2017 3	65 Days Settled			
WATERFORD, MI 48	329				CR Beds 140 POS Be	eds 0
OAKLAND					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	81.6%
Balance S	heet	Income	Statement		Length of Stay	100.0
Current Assets	17,706,524	Total Charges	26,476,994		Average Wages	20.12
Fixed Assets	17,023,833	Contract Allowance	6,727,833	25.4%	Skilled Nursing	59.6%
Other Assets	6,486,029	- Operating Revenue	19,749,161	74.6%	Ancillary Service	21.4%
Total Assets	41,216,386	Operating Expense	19,760,415	100.1%	Current Ratio	5.1
Current Liabilities	3,490,068	- Operating Margin	-11,254	-0.1%	Days to Collect	33.9
Long Term Liabilities	35,282,272	Other Income	1,020,381	5.2%	Avg Payment Days	17.0
Total Equity	2,444,046	Other Expense	0	0.0%	Depreciation Rate	4.1%
Total Liab. and Equity	41,216,386	- Net Profit or Loss	922,583	4.7%	Return on Equity	37.7%
235223 CARE AND	REHABILITATI	ON CENTER AT GLA	CIER HILLS		Nonprofit - Church	
CARE AND REHABIL GLACIER HILLS	ITATION CENT	ER AT 3/31/2017 3	65 Days Settled			
ANN ARBOR, MI 481	05	6/30/2017 9	1 Days Settled		CR Beds 161 POS Be	eds 0
WASHTENAW					Key Performanac	o Ind
NATIONAL GOVERN						e ma.
Balance S	NIVIEINI SERVICI	23			Occupancy Rate	89.3%
Dalance S			Statement		Length of Stay	
Current Assets	sheet		Statement 48,947,198			89.3%
	sheet	Income		30.0%	Length of Stay Average Wages	89.3% 38.5
Current Assets	5 heet 42,977,160	Income Total Charges	48,947,198		Length of Stay Average Wages	89.3% 38.5 22.01
Current Assets Fixed Assets	5 heet 42,977,160 15,507,308	Income Total Charges Contract Allowance	48,947,198 14,690,737	70.0%	Length of Stay Average Wages Skilled Nursing	89.3% 38.5 22.01 71.6%
Current Assets Fixed Assets Other Assets	Sheet 42,977,160 15,507,308 54,353,731	Income Total Charges Contract Allowance Operating Revenue	48,947,198 14,690,737 34,256,461	70.0% 114.6%	Length of Stay Average Wages Skilled Nursing Ancillary Service	89.3% 38.5 22.01 71.6% 28.4%
Current Assets Fixed Assets Other Assets Total Assets	Sheet 42,977,160 15,507,308 54,353,731 112,838,199	Income Total Charges Contract Allowance Operating Revenue Operating Expense	48,947,198 14,690,737 34,256,461 39,273,287	70.0% 114.6% -14.6%	Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	89.3% 38.5 22.01 71.6% 28.4% 0.8
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Sheet 42,977,160 15,507,308 54,353,731 112,838,199 55,089,936	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	48,947,198 14,690,737 34,256,461 39,273,287 -5,016,826	70.0% 114.6% -14.6% 58.0%	Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	89.3% 38.5 22.01 71.6% 28.4% 0.8 20.9

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235223 CARE AND	O REHABILITATI	ON CENTER AT GLAC	IER HILLS		Nonprofit - Church	
CARE AND REHABII GLACIER HILLS	LITATION CENT	ER AT 3/31/2017 36	5 Days Settled			
ANN ARBOR, MI 481	105	6/30/2017 91	Days Settled		CR Beds 161 POS B	eds 0
WASHTENAW					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	90.8%
Balance S	Sheet	Income S	Statement		Length of Stay	37.0
Current Assets	43,639,526	Total Charges	13,043,943		Average Wages	22.01
Fixed Assets	63,604,073	Contract Allowance	3,628,016	27.8%	Skilled Nursing	70.8%
Other Assets	10,294,462	Operating Revenue	9,415,927	72.2%	Ancillary Service	29.2%
Total Assets	117,538,061	Operating Expense	9,529,211	101.2%	Current Ratio	0.8
Current Liabilities	56,145,649	Operating Margin	-113,284	-1.2%	Days to Collect	121.8
Long Term Liabilities	30,641,872	Other Income	1,336,708	14.2%	Avg Payment Days	1,836.4
Total Equity	30,750,540	Other Expense	0	0.0%	Depreciation Rate	0.7%
Total Liab. and Equity	117,538,061	Net Profit or Loss	1,266,153	13.4%	Return on Equity	4.1%
					1 5	
235615 CARETEL	INNS OF BRIGH	TON			Proprietary - Corporation	า
			65 Days Settled			1
235615 CARETEL	BRIGHTON					
235615 CARETEL	BRIGHTON				Proprietary - Corporation	eds 0
235615 CARETEL CARETEL INNS OF BRIGHTON, MI 4811	BRIGHTON 6	12/31/2017 3			Proprietary - Corporation	eds 0
235615 CARETEL CARETEL INNS OF BRIGHTON, MI 4811 LIVINGSTON	BRIGHTON 6 MENT SERVICE	12/31/2017 3 ES			Proprietary - Corporation CR Beds 129 POS Bo Key Performanad	eds 0 :e Ind.
235615 CARETEL CARETEL INNS OF BRIGHTON, MI 4811 LIVINGSTON NATIONAL GOVERN	BRIGHTON 6 MENT SERVICE	12/31/2017 3 ES Income S	65 Days Settled		Proprietary - Corporation CR Beds 129 POS Be Key Performanac Occupancy Rate	eds 0 ce Ind. 62.3%
235615 CARETEL CARETEL INNS OF I BRIGHTON, MI 4811 LIVINGSTON NATIONAL GOVERN Balance S	BRIGHTON 6 NMENT SERVICE Sheet	12/31/2017 3 ΞS Income S	65 Days Settled	1	Proprietary - Corporation CR Beds 129 POS B Key Performanac Occupancy Rate Length of Stay	eds 0 ce Ind. 62.3% 52.9
235615 CARETEL CARETEL INNS OF I BRIGHTON, MI 4811 LIVINGSTON NATIONAL GOVERN Balance S Current Assets	BRIGHTON 6 NMENT SERVICE Sheet 1,487,531	12/31/2017 3 ES Income S Total Charges	65 Days Settled Statement 9,290,003	15.4%	Proprietary - Corporation CR Beds 129 POS B Key Performanad Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 62.3% 52.9 53.39
235615 CARETEL CARETEL INNS OF I BRIGHTON, MI 4811 LIVINGSTON NATIONAL GOVERN Balance S Current Assets Fixed Assets	BRIGHTON 6 NMENT SERVICE Sheet 1,487,531 71,585	12/31/2017 3 ES Income S Total Charges Contract Allowance	65 Days Settled Statement 9,290,003 1,430,644	15.4% 84.6%	Proprietary - Corporation CR Beds 129 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 62.3% 52.9 53.39 30.5%
235615 CARETEL CARETEL INNS OF I BRIGHTON, MI 4811 LIVINGSTON NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	BRIGHTON 6 MENT SERVICE Sheet 1,487,531 71,585 0	12/31/2017 3	65 Days Settled Statement 9,290,003 1,430,644 7,859,359	15.4% 84.6% 110.6%	Proprietary - Corporation CR Beds 129 POS B Key Performanad Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 62.3% 52.9 53.39 30.5% 39.9%
235615 CARETEL CARETEL INNS OF I BRIGHTON, MI 4811 LIVINGSTON NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	BRIGHTON 6 MENT SERVICE Sheet 1,487,531 71,585 0 1,559,116	12/31/2017 3	65 Days Settled Statement 9,290,003 1,430,644 7,859,359 8,688,914	15.4% 84.6% 110.6% -10.6%	Proprietary - Corporation CR Beds 129 POS Ba Key Performanad Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 62.3% 52.9 53.39 30.5% 39.9% 6.3
235615 CARETEL CARETEL INNS OF BRIGHTON, MI 4811 LIVINGSTON NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	BRIGHTON 6 MENT SERVICE Sheet 1,487,531 71,585 0 1,559,116 237,251	12/31/2017 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	65 Days Settled Statement 9,290,003 1,430,644 7,859,359 8,688,914 -829,555	15.4% 84.6% 110.6% -10.6% 0.1%	Proprietary - Corporation CR Beds 129 POS Ba Key Performanad Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 62.3% 52.9 53.39 30.5% 39.9% 6.3 1.1

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235646 CARETEL	INNS OF LINDE	N			Proprietary - Corporation	n
CARETEL INNS OF	LINDEN	12/31/2017	365 Days Settled	ł		
LINDEN, MI 48451					CR Beds 156 POS E	eds 0
GENESEE					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	74.9%
Balance S	Sheet	Income	Statement		Length of Stay	71.3
Current Assets	1,885,199	Total Charges	11,842,185		Average Wages	51.67
Fixed Assets	56,990	Contract Allowance	613,678	5.2%	Skilled Nursing	25.5%
Other Assets	0	Operating Revenue	11,228,507	94.8%	Ancillary Service	35.5%
Total Assets	1,942,189	Operating Expense	11,473,029	102.2%	Current Ratio	5.3
Current Liabilities	358,804	Operating Margin	-244,522	-2.2%	Days to Collect	(4.7)
Long Term Liabilities	0	Other Income	14,412	0.1%	Avg Payment Days	6.0
Total Equity	1,583,385	Other Expense	0	0.0%	Depreciation Rate	1,890.6%
Total Liab. and Equity	1,942,189	Net Profit or Loss	(230,110)	-2.0%	Return on Equity	-14.5%
235635 CARETEL	INNS OF TRI-CI	TIES			Proprietary - Corporation	n
CARETEL INNS OF	TRI-CITIES	12/31/2017	365 Days Settled	ł		
BAY CITY, MI 48706					CR Beds 97 POS E	eds 0
BAY					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	60.7%
Balance S	Sheet	Income	Statement		Length of Stay	40.2
Current Assets	1,267,129	Total Charges	8,214,576		Average Wages	31.00
Fixed Assets	66,673	Contract Allowance	1,168,477	14.2%	Skilled Nursing	31.0%
Other Assets	0	Operating Revenue	7,046,099	85.8%	Ancillary Service	47.8%
Total Assets	1,333,802	Operating Expense	7,341,264	104.2%	Current Ratio	4.2
Current Liabilities	304,722	Operating Margin	-295,165	-4.2%	Days to Collect	(2.8)
Long Term Liabilities	0	Other Income	7,171	0.1%	Avg Payment Days	7.2
Total Equity	1,029,080	Other Expense	0	0.0%	Depreciation Rate	744.7%
Total Liab. and Equity	1,333,802	Net Profit or Loss	(287,994)	-4.1%	Return on Equity	-28.0%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235352 CASS COU	INTY MEDICAL	CARE FACIL			Government - County	
CASS COUNTY MEE	DICAL CARE FAG	CIL 9/30/2017 36	5 Days Settled			
CASSOPOLIS, MI 49	031				CR Beds 80 POS Be	eds 0
CASS					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	91.1%
Balance S	Sheet	Income	Statement		Length of Stay	266.1
Current Assets	4,968,862	Total Charges	8,152,671		Average Wages	20.28
Fixed Assets	707,316	Contract Allowance	183,621	2.3%	Skilled Nursing	84.9%
Other Assets	310,349	Operating Revenue	7,969,050	97.7%	Ancillary Service	15.1%
Total Assets	5,986,527	Operating Expense	8,828,613	110.8%	Current Ratio	4.7
Current Liabilities	1,062,048	Operating Margin	-859,563	-10.8%	Days to Collect	37.8
Long Term Liabilities	0	Other Income	207,273	2.6%	Avg Payment Days	20.0
Total Equity	4,924,479	Other Expense	0	0.0%	Depreciation Rate	2.7%
Total Liab. and Equity	5,986,527		(670,379)	-8.4%	Return on Equity	-13.6%
235712 CATHERIN	E'S PLACE				Nonprofit - Church	
CATHERINE'S PLAC	E	6/30/2017 36	5 Days Settled			
FARMINGTON HILLS	S, MI 48336				CR Beds 85 POS Be	eds 0
OAKLAND					Key Performanad	e Ind.
WPS MI					Occupancy Rate	58.3%
Balance S	sheet	Income	Statement		Length of Stay	565.5
Current Assets	680,910	Total Charges	2,090,066		Average Wages	22.31
Fixed Assets	5,773,210	Contract Allowance	0	0.0%	Skilled Nursing	32.2%
Other Assets	0	Operating Revenue	2,090,066	100.0%	Ancillary Service	21.3%
Total Assets	6,454,120	Operating Expense	5,264,611	251.9%	Current Ratio	0.3
Current Liabilities	2,481,687	– Operating Margin	-3,174,545	-151.9%	Days to Collect	33.8
Long Term Liabilities	0	Other Income	6,761	0.3%	Avg Payment Days	20.3
Total Equity	3,972,433	Other Expense	0	0.0%	Depreciation Rate	3.6%
Total Liab. and Equity	6,454,120	– Net Profit or Loss	(3,167,784)	-151 6%	Return on Equity	-79.7%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235361 CHALET O	F NILES, LLC				Proprietary - Corporatio	n
CHALET OF NILES, I	LLC	12/31/2017	365 Days Settled	ł		
NILES, MI 49120					CR Beds 100 POS B	eds 0
BERRIEN					Key Performana	ce Ind.
Novitas MD					Occupancy Rate	49.9%
Balance S	heet	Income	Statement		Length of Stay	101.2
Current Assets	1,210,692	Total Charges	3,706,683		Average Wages	18.44
Fixed Assets	225,293	Contract Allowance	1	0.0%	Skilled Nursing	95.4%
Other Assets	0	Operating Revenue	3,706,682	100.0%	Ancillary Service	4.6%
Total Assets	1,435,985	Operating Expense	5,436,801	146.7%	Current Ratio	0.8
Current Liabilities	1,467,367	Operating Margin	-1,730,119	-46.7%	Days to Collect	102.6
Long Term Liabilities	2,032,078	Other Income	466,244	12.6%	Avg Payment Days	89.3
Total Equity	-2,063,460	Other Expense	0	0.0%	Depreciation Rate	217.8%
Total Liab. and Equity	1,435,985	Net Profit or Loss	(1,263,875)	-34.1%	Return on Equity	61.3%
235021 CHELSEA	RETIREMENT C	OMMUNITY			Nonprofit - Church	
CHELSEA RETIREM	ENT COMMUNI	TY 12/31/2017	365 Days Settled	ł		
CHELSEA, MI 48118					CR Beds 383 POS B	eds 0
WASHTENAW					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	89.0%
Balance S	heet	Income	Statement		Length of Stay	188.7
Current Assets	28,371,894	Total Charges	33,274,739		Average Wages	20.33
Fixed Assets	66,071,789	Contract Allowance	3,315,031	10.0%	Skilled Nursing	25.8%
Other Assets	45,565,335	Operating Revenue	29,959,708	90.0%	Ancillary Service	16.6%
Total Assets	140,009,018	Operating Expense	29,055,682	97.0%	Current Ratio	3.6
Current Liabilities	7,887,607	Operating Margin	904,026	3.0%	Days to Collect	129.6
Long Term Liabilities	54,297,497	Other Income	1,950,553	6.5%	Avg Payment Days	54.4
Total Equity	77,823,914	Other Expense	0	0.0%	Depreciation Rate	3.6%
Total Liab. and Equity	140,009,018	Net Profit or Loss	2,854,579	9.5%	Return on Equity	3.7%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235484 CHERRYW	OOD NURSING	AND LIVING			Proprietary - Corporatio	n
CHERRYWOOD NUF	RSING AND LIVI	NG 12/31/2017 (365 Days Settled	I		
STERLING HEIGHTS	S, MI 48310				CR Beds 180 POS B	eds 0
MACOMB					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	81.9%
Balance S	heet	Income	Statement		Length of Stay	52.4
Current Assets	3,336,933	Total Charges	21,535,858		Average Wages	17.73
Fixed Assets	1,462,005	Contract Allowance	2,198,678	10.2%	Skilled Nursing	66.6%
Other Assets	0	- Operating Revenue	19,337,180	89.8%	Ancillary Service	33.4%
Total Assets	4,798,938	Operating Expense	19,443,216	100.5%	Current Ratio	2.4
Current Liabilities	1,405,579	- Operating Margin	-106,036	-0.5%	Days to Collect	41.9
Long Term Liabilities	846,948	Other Income	9,605	0.0%	Avg Payment Days	18.9
Total Equity	2,546,411	Other Expense	0	0.0%	Depreciation Rate	3.0%
Total Liab. and Equity	4,798,938	– Net Profit or Loss	(216,431)	-1.1%	Return on Equity	-8.5%
235641 CHESANIN	IG NURSING AN	ID REHABILITATION (ENTER		Proprietary - Partnershi	р
CHESANING NURSI		12/31/2017 :	365 Days Settled	l		
CHESANING, MI 486	516				CR Beds 39 POS B	eds 0
SAGINAW					Key Performana	ce Ind.
WPS MI					Occupancy Rate	91.8%
Balance S	iheet	Income	Statement		Length of Stay	109.8
Current Assets	819,423	Total Charges	8,435,643		Average Wages	17.84
Fixed Assets	31,328	Contract Allowance	4,277,044	50.7%	Skilled Nursing	87.1%
Other Assets	0	- Operating Revenue	4,158,599	49.3%	Ancillary Service	12.9%
Total Assets	850,751	Operating Expense	3,402,825	81.8%	Current Ratio	11.6
Current Liabilities	70,497	– Operating Margin	755,774	18.2%	Days to Collect	65.6
Long Term Liabilities	-29,738	Other Income	-2,615	-0.1%	Avg Payment Days	35.7
Total Equity	809,992	Other Expense	0	0.0%	Depreciation Rate	1,150.9%
Total Liab. and Equity	850,751	– Net Profit or Loss	753,159	18.1%	Return on Equity	93.0%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

233030 CHINGTIAN	I CARE NURSIN	IG CENTER			Nonprofit - Church	
CHRISTIAN CARE N	URSING CENTE	ER 12/31/2017 3	65 Days Settled	d		
MUSKEGON, MI 494	42				CR Beds 70 POS B	eds 0
MUSKEGON					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	89.1%
Balance S	sheet	Income S	Statement		Length of Stay	355.7
Current Assets	658,509	Total Charges	4,942,519		Average Wages	17.34
Fixed Assets	6,432,854	Contract Allowance	0	0.0%	Skilled Nursing	80.0%
Other Assets	0	Operating Revenue	4,942,519	100.0%	Ancillary Service	0.0%
Total Assets	7,091,363	Operating Expense	5,174,705	104.7%	Current Ratio	1.0
Current Liabilities	686,307	Operating Margin	-232,186	-4.7%	Days to Collect	22.9
Long Term Liabilities	6,777,481	Other Income	177,275	3.6%	Avg Payment Days	24.5
Total Equity	-372,425	Other Expense	0	0.0%	Depreciation Rate	6.1%
	7 001 262	— —		4 4 6 (
Total Liab. and Equity	7,091,363	Net Profit or Loss	(54,911)	-1.1%	Return on Equity	14.7%
235244 CHRISTIAN	N PARK HEALTH	H CARE CENTER			Return on Equity Proprietary - Corporatio	
	N PARK HEALTH	H CARE CENTER	(54,911) 65 Days Settled			n
235244 CHRISTIAN	N PARK HEALTH	H CARE CENTER			Proprietary - Corporatio	n eds 0
235244 CHRISTIAN CHRISTIAN PARK H ESCANABA, MI 4982	PARK HEALTH EALTH CARE C				Proprietary - Corporatio	n eds 0
235244 CHRISTIAN CHRISTIAN PARK H ESCANABA, MI 4982 DELTA	N PARK HEALTH EALTH CARE C 29 MENT SERVICE				Proprietary - Corporatio CR Beds 99 POS B Key Performana	n ieds 0 ce Ind.
235244 CHRISTIAN CHRISTIAN PARK H ESCANABA, MI 4982 DELTA NATIONAL GOVERN	N PARK HEALTH EALTH CARE C 29 MENT SERVICE		65 Days Settled		Proprietary - Corporatio CR Beds 99 POS B Key Performana Occupancy Rate	n eds 0 ce Ind. 93.7%
235244 CHRISTIAN CHRISTIAN PARK H ESCANABA, MI 4982 DELTA NATIONAL GOVERN Balance S	N PARK HEALTH EALTH CARE C 29 IMENT SERVICE	H CARE CENTER ENTER 12/31/2017 3	65 Days Settled		Proprietary - Corporation CR Beds 99 POS B Key Performana Occupancy Rate Length of Stay Average Wages	n eds 0 ce Ind. 93.7% 162.8
235244 CHRISTIAN CHRISTIAN PARK H ESCANABA, MI 4982 DELTA NATIONAL GOVERN Balance S Current Assets	N PARK HEALTH EALTH CARE C 29 MENT SERVICE Sheet 786,056	H CARE CENTER ENTER 12/31/2017 3 ES Income S Total Charges	65 Days Settled Statement 11,705,140	d 28.5%	Proprietary - Corporation CR Beds 99 POS B Key Performana Occupancy Rate Length of Stay Average Wages	n eds 0 ce Ind. 93.7% 162.8 15.96
235244 CHRISTIAN CHRISTIAN PARK H ESCANABA, MI 4982 DELTA NATIONAL GOVERN Balance S Current Assets Fixed Assets	N PARK HEALTH EALTH CARE C 29 MENT SERVICE Sheet 786,056 441,689	H CARE CENTER ENTER 12/31/2017 3 ES Income S Total Charges Contract Allowance	65 Days Settled Statement 11,705,140 3,341,758	d 28.5% 71.5%	Proprietary - Corporation CR Beds 99 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	n eds 0 ce Ind. 93.7% 162.8 15.96 88.4%
235244 CHRISTIAN CHRISTIAN PARK H ESCANABA, MI 4982 DELTA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	N PARK HEALTH EALTH CARE Cl 29 IMENT SERVICE Sheet 786,056 441,689 2,995	H CARE CENTER ENTER 12/31/2017 3 ES Income S Total Charges Contract Allowance Operating Revenue	65 Days Settled Statement 11,705,140 3,341,758 8,363,382	d 28.5% 71.5%	Proprietary - Corporation CR Beds 99 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	n eds 0 ce Ind. 93.7% 162.8 15.96 88.4% 11.6%
235244 CHRISTIAN CHRISTIAN PARK H ESCANABA, MI 4982 DELTA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	N PARK HEALTH EALTH CARE Cl 29 IMENT SERVICE Sheet 786,056 441,689 2,995 1,230,740	A CARE CENTER ENTER 12/31/2017 3 ES Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	65 Days Settled Statement 11,705,140 3,341,758 8,363,382 7,997,490	d 28.5% 71.5% 95.6% 4.4%	Proprietary - Corporation CR Beds 99 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	n eds 0 ce Ind. 93.7% 162.8 15.96 88.4% 11.6% 1.3
235244 CHRISTIAN CHRISTIAN PARK H ESCANABA, MI 4982 DELTA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	A PARK HEALTH EALTH CARE Cl 29 IMENT SERVICE Sheet 786,056 441,689 2,995 1,230,740 614,074	A CARE CENTER ENTER 12/31/2017 3 ES Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	65 Days Settled Statement 11,705,140 3,341,758 8,363,382 7,997,490 365,892	d 28.5% 71.5% 95.6% 4.4% 0.0%	Proprietary - Corporation CR Beds 99 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	n eeds 0 ce Ind. 93.7% 162.8 15.96 88.4% 11.6% 1.3 45.7

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235179 CHRISTIAN	N PARK VILLAG	E			Proprietary - Corporation	n
CHRISTIAN PARK V	ILLAGE	12/31/2017	365 Days Settled	ł		
ESCANABA, MI 4982	29				CR Beds 59 POS E	Beds 0
DELTA					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	98.0%
Balance S	Sheet	Income	Statement		Length of Stay	209.0
Current Assets	784,792	Total Charges	7,095,133		Average Wages	15.70
Fixed Assets	278,036	Contract Allowance	1,973,701	27.8%	Skilled Nursing	89.2%
Other Assets	2,498	Operating Revenue	5,121,432	72.2%	Ancillary Service	10.8%
Total Assets	1,065,326	Operating Expense	5,390,301	105.2%	Current Ratio	3.0
Current Liabilities	263,501	Operating Margin	-268,869	-5.2%	Days to Collect	63.2
Long Term Liabilities	-170,247	Other Income	503	0.0%	Avg Payment Days	18.1
Total Equity	972,072	Other Expense	0	0.0%	Depreciation Rate	118.1%
Total Liab. and Equity	1,065,326	Net Profit or Loss	(268,366)	-5.2%	Return on Equity	-27.6%
235339 CHRISTIAN	N REST HOME A	SSOC			Nonprofit - Other	
CHRISTIAN REST H	OME ASSOC	5/31/2017 3	365 Days Settled			
GRAND RAPIDS, MI	49504				CR Beds 225 POS E	Beds 0
KENT					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	86.8%
Balance S	Sheet	Income	Statement		Length of Stay	575.1
Current Assets	14,490,612	Total Charges	14,287,272		Average Wages	18.05
Fixed Assets	3,659,005	Contract Allowance	1,147,232	8.0%	Skilled Nursing	85.5%
Other Assets	-203,016	Operating Revenue	13,140,040	92.0%	Ancillary Service	0.3%
Total Assets	17,946,601	Operating Expense	13,653,182	103.9%	Current Ratio	13.7
Current Liabilities	1,060,696	Operating Margin	-513,142	-3.9%	Days to Collect	31.5
Long Term Liabilities	-8,135,268	Other Income	369,362	2.8%	Avg Payment Days	24.8
Total Equity	25,021,173	Other Expense	0	0.0%	Depreciation Rate	2.7%
Total Liab. and Equity	17,946,601	Net Profit or Loss	(213,780)	-1.6%	Return on Equity	-0.9%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235619 CHURCH C	F CHRIST CAR	E CENTER			Nonprofit - Church	
CHURCH OF CHRIS	T CARE CENTE	R 12/31/2017 3	65 Days Settled	I		
CLINTON TOWNSHI	P, MI 48035				CR Beds 129 POS Be	eds 0
MACOMB					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	86.3%
Balance S	heet	Income S	Statement		Length of Stay	138.2
Current Assets	4,354,652	Total Charges	12,584,363		Average Wages	20.87
Fixed Assets	4,621,058	Contract Allowance	464,281	3.7%	Skilled Nursing	75.9%
Other Assets	61,637	Operating Revenue	12,120,082	96.3%	Ancillary Service	24.1%
Total Assets	9,037,347	Operating Expense	11,849,544	97.8%	Current Ratio	4.0
Current Liabilities	1,101,292	Operating Margin	270,538	2.2%	Days to Collect	46.4
Long Term Liabilities	2,508,603	Other Income	63,349	0.5%	Avg Payment Days	12.9
Total Equity	5,427,452	Other Expense	0	0.0%	Depreciation Rate	5.6%
Total Liab. and Equity	9,037,347	Net Profit or Loss	328,776	2.7%	Return on Equity	6.1%
235401 CLARK RE		MMUNITY			Nonprofit - Church	
CLARK RETIREMEN	T COMMUNITY	4/30/2017 36	5 Days Settled			
GRAND RAPIDS, MI	49506				CR Beds 386 POS Be	eds 0
KENT					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	87.1%
Balance S	heet	Income S	Statement		Length of Stay	319.7
Current Assets	4,308,394	Total Charges	28,246,334		Average Wages	22.26
Fixed Assets	33,819,004	Contract Allowance	3,023,151	10.7%	Skilled Nursing	45.2%
Other Assets	10,603,246	Operating Revenue	25,223,183	89.3%	Ancillary Service	1.7%
Total Assets	48,730,644	Operating Expense	28,837,223	114.3%	Current Ratio	0.2
Current Liabilities	20,398,515	Operating Margin	-3,614,040	-14.3%	Days to Collect	67.6
Long Term Liabilities	12,645,542	Other Income	2,631,189	10.4%	Avg Payment Days	37.7
Total Equity	15,686,587	Other Expense	0	0.0%	Depreciation Rate	3.1%
Total Liab. and Equity	48,730,644	– Net Profit or Loss	(1,461,449)	-5.8%	Return on Equity	-9.3%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235461 CLARKSTO	ON SPECIALTY	HEALTHCARE CENTE	R		Proprietary - Corporatio	n
CLARKSTON SPECI	ALTY HEALTHC	ARE 9/30/2017 36	5 Days Settled			
CLARKSTON, MI 483	346				CR Beds 120 POS B	eds 0
OAKLAND					Key Performanae	ce Ind.
Novitas MD					Occupancy Rate	75.6%
Balance S	Sheet	Income S	statement		Length of Stay	81.3
Current Assets	1,129,388	Total Charges	27,418,176		Average Wages	22.90
Fixed Assets	3,513,369	Contract Allowance	17,058,601	62.2%	Skilled Nursing	92.1%
Other Assets	8,191	Operating Revenue	10,359,575	37.8%	Ancillary Service	7.9%
Total Assets	4,650,948	Operating Expense	8,027,482	77.5%	Current Ratio	1.5
Current Liabilities	737,349	Operating Margin	2,332,093	22.5%	Days to Collect	39.1
Long Term Liabilities	4,319,525	Other Income	8,206	0.1%	Avg Payment Days	39.5
Total Equity	-405,926	Other Expense	0	0.0%	Depreciation Rate	10.3%
		—				
Total Liab. and Equity	4,650,948	Net Profit or Loss	2,340,299	22.6%	Return on Equity	-576.5%
Total Liab. and Equity 235405 CLINTON A			2,340,299	22.6%	Return on Equity Proprietary - Corporatio	
	AIRE HEALTHC	ARE CENTER	2,340,299 5 Days Settled	22.6%		
235405 CLINTON A	AIRE HEALTHC	ARE CENTER		22.6%		n
235405 CLINTON A	AIRE HEALTHC	ARE CENTER		22.6%	Proprietary - Corporatio	n eds 0
235405 CLINTON A CLINTON AIRE HEA CLINTON TOWNSHI	AIRE HEALTHCARE CENT P, MI 48038			22.6%	Proprietary - Corporatio	n eds 0
235405 CLINTON A CLINTON AIRE HEA CLINTON TOWNSHI MACOMB	AIRE HEALTHCA LTHCARE CENT P, MI 48038 CIANS SERVICE			22.6%	Proprietary - Corporatio CR Beds 150 POS B Key Performanad	n eds 0 ce Ind.
235405 CLINTON A CLINTON AIRE HEAD CLINTON TOWNSHI MACOMB WISCONSIN PHYSIC	AIRE HEALTHCA LTHCARE CENT P, MI 48038 CIANS SERVICE		5 Days Settled	22.6%	Proprietary - Corporatio CR Beds 150 POS B Key Performanae Occupancy Rate	n eds 0 ce Ind. 80.4%
235405 CLINTON A CLINTON AIRE HEAD CLINTON TOWNSHI MACOMB WISCONSIN PHYSIC Balance S	AIRE HEALTHCA LTHCARE CENT P, MI 48038 CIANS SERVICE	ARE CENTER FER 9/30/2017 36	5 Days Settled	22.6% 67.6%	Proprietary - Corporatio CR Beds 150 POS B Key Performanae Occupancy Rate Length of Stay Average Wages	n eds 0 ce Ind. 80.4% 104.8
235405 CLINTON A CLINTON AIRE HEAD CLINTON TOWNSHI MACOMB WISCONSIN PHYSIC Balance S Current Assets	AIRE HEALTHCARE CENT P, MI 48038 CIANS SERVICE Sheet 1,265,652	ARE CENTER FER 9/30/2017 36	5 Days Settled Statement 37,008,245	67.6%	Proprietary - Corporatio CR Beds 150 POS B Key Performana Occupancy Rate Length of Stay Average Wages	n eds 0 ce Ind. 80.4% 104.8 23.11
235405 CLINTON A CLINTON AIRE HEAD CLINTON TOWNSHI MACOMB WISCONSIN PHYSIC Balance S Current Assets Fixed Assets	AIRE HEALTHCARE CENT P, MI 48038 CIANS SERVICE Sheet 1,265,652 17,195,977	ARE CENTER FER 9/30/2017 36 Income S Total Charges Contract Allowance	5 Days Settled Statement 37,008,245 25,027,868	67.6% 32.4%	Proprietary - Corporatio CR Beds 150 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	n eds 0 ce Ind. 80.4% 104.8 23.11 92.0%
235405 CLINTON A CLINTON AIRE HEAD CLINTON TOWNSHI MACOMB WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets	AIRE HEALTHCARE CENT P, MI 48038 CIANS SERVICE Sheet 1,265,652 17,195,977 10,400	ARE CENTER FER 9/30/2017 36 Income S Total Charges Contract Allowance Operating Revenue	5 Days Settled 5 Days Settled	67.6% 32.4% 106.9%	Proprietary - Corporatio CR Beds 150 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	n eds 0 ce Ind. 104.8 23.11 92.0% 8.0%
235405 CLINTON A CLINTON AIRE HEAD CLINTON TOWNSHI MACOMB WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets	AIRE HEALTHCARE CENT P, MI 48038 CIANS SERVICE Sheet 1,265,652 17,195,977 10,400 18,472,029	ARE CENTER FER 9/30/2017 36 Income S Total Charges Contract Allowance Operating Revenue Operating Expense	5 Days Settled 5 Days Settled 5 Days Settled 5 Days Settled 17,008,245 25,027,868 11,980,377 12,811,441	67.6% 32.4% 106.9% -6.9%	Proprietary - Corporatio CR Beds 150 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	n eds 0 ce Ind. 104.8 23.11 92.0% 8.0% 0.5
235405 CLINTON A CLINTON AIRE HEA CLINTON TOWNSHI MACOMB WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	AIRE HEALTHC/ LTHCARE CENT P, MI 48038 CIANS SERVICE Sheet 1,265,652 17,195,977 10,400 18,472,029 2,421,720	ARE CENTER FER 9/30/2017 36 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Expense Operating Margin	5 Days Settled 5 Days Settled 5 Days Settled 5 Days Settled 17,008,245 25,027,868 11,980,377 12,811,441 -831,064	67.6% 32.4% 106.9% -6.9% 0.1%	Proprietary - Corporatio CR Beds 150 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	n eds 0 ce Ind. 104.8 23.11 92.0% 8.0% 0.5 36.1

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235574 COUNTRYS	SIDE CARE CEN	ITER			Proprietary - Corporation	1
COUNTRYSIDE CAR	RE CENTER	12/31/2017 3	65 Days Settled			
JACKSON, MI 49203					CR Beds 108 POS Be	eds 0
JACKSON					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	79.9%
Balance S	heet	Income S	statement		Length of Stay	87.7
Current Assets	1,071,184	Total Charges	10,094,653		Average Wages	19.14
Fixed Assets	945,178	Contract Allowance	1,117,682	11.1%	Skilled Nursing	79.6%
Other Assets	0	Operating Revenue	8,976,971	88.9%	Ancillary Service	20.4%
Total Assets	2,016,362	Operating Expense	8,640,068	96.2%	Current Ratio	1.9
Current Liabilities	562,256	Operating Margin	336,903	3.8%	Days to Collect	19.4
Long Term Liabilities	0	Other Income	14,078	0.2%	Avg Payment Days	20.9
Total Equity	1,454,106	Other Expense	0	0.0%	Depreciation Rate	9.4%
Total Liab. and Equity	2,016,362	Net Profit or Loss	350,981	3.9%	Return on Equity	24.1%
235573 COUNTRY	SIDE NURSING	AND REHABILITATION			Proprietary - Other	
COUNTRYSIDE NUR REHABILITATION CO		12/31/2017 3	65 Days Settled			
SOUTH HAVEN, MI	19090				CR Beds 93 POS Be	eds 0
VAN BUREN					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	77.1%
Balance S	heet	Income S	statement		Length of Stay	184.2
Current Assets	5,590,278	Total Charges	7,159,422		Average Wages	18.88
Fixed Assets	548,383	Contract Allowance	1,634,474	22.8%	Skilled Nursing	90.8%
Other Assets	88,623	Operating Revenue	5,524,948	77.2%	Ancillary Service	7.2%
Total Assets	6,227,284	Operating Expense	6,392,856	115.7%	Current Ratio	8.4
Current Liabilities	665,365	Operating Margin	-867,908	-15.7%	Days to Collect	362.8
Long Term Liabilities	4,473	Other Income	554,772	10.0%	Avg Payment Days	24.3
Total Equity	5,557,446	Other Expense	0	0.0%	Depreciation Rate	72.8%
Total Liab. and Equity	6,227,284	Net Profit or Loss	(398,245)	-7.2%	Return on Equity	-7.2%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235456 COURTNE	Y MANOR				Proprietary - Corporatio	n
COURTNEY MANOR	R	12/31/2017	365 Days Settled	ł		
BAD AXE, MI 48413					CR Beds 127 POS B	eds 0
HURON					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	82.0%
Balance S	Sheet	Income	Statement		Length of Stay	116.6
Current Assets	934,907	Total Charges	15,069,232		Average Wages	16.53
Fixed Assets	453,027	Contract Allowance	4,055,162	26.9%	Skilled Nursing	81.2%
Other Assets	5,493	Operating Revenue	11,014,070	73.1%	Ancillary Service	18.8%
Total Assets	1,393,427	Operating Expense	11,055,605	100.4%	Current Ratio	4.2
Current Liabilities	221,486	Operating Margin	-41,535	-0.4%	Days to Collect	59.3
Long Term Liabilities	-6,967,256	Other Income	18,337	0.2%	Avg Payment Days	5.6
Total Equity	8,139,197	Other Expense	0	0.0%	Depreciation Rate	89.2%
Total Lieb, and Earl's	1,393,427	Net Profit or Loss	(23,198)	-0.2%	Return on Equity	-0.3%
Total Liab. and Equity	1,000,127	Net FIUIL UI LUSS	(23,190)	0.270		0.070
		THE GREAT LAKES		0.270	Nonprofit - Church	0.070
	T VILLAGE OF 1	THE GREAT LAKES	366 Days Settled	0.270		
235614 COVENAN	T VILLAGE OF T	THE GREAT LAKES		0.275		
235614 COVENAN COVENANT VILLAG LAKES	T VILLAGE OF T	THE GREAT LAKES		0.270	Nonprofit - Church	eds 0
235614 COVENANT COVENANT VILLAG LAKES GRAND RAPIDS, MI	T VILLAGE OF T E OF THE GREA 49504	THE GREAT LAKES		0.270	Nonprofit - Church CR Beds 37 POS B	eds 0
235614 COVENANT COVENANT VILLAG LAKES GRAND RAPIDS, MI KENT	T VILLAGE OF T E OF THE GREA 49504 IMENT SERVICE	THE GREAT LAKES		0.270	Nonprofit - Church CR Beds 37 POS B Key Performana	eds 0 c e Ind.
235614 COVENANT COVENANT VILLAGE LAKES GRAND RAPIDS, MI KENT NATIONAL GOVERN	T VILLAGE OF T E OF THE GREA 49504 NMENT SERVICE	THE GREAT LAKES	366 Days Settled	0.270	Nonprofit - Church CR Beds 37 POS B Key Performana Occupancy Rate	eds 0 c e Ind.
235614 COVENANT COVENANT VILLAGE LAKES GRAND RAPIDS, MI KENT NATIONAL GOVERN Balance S	T VILLAGE OF T E OF THE GREA 49504 NMENT SERVICE	THE GREAT LAKES	366 Days Settled		Nonprofit - Church CR Beds 37 POS B Key Performana Occupancy Rate Length of Stay	eds 0 ce Ind. 63.3%
235614 COVENANT COVENANT VILLAGE LAKES GRAND RAPIDS, MI KENT NATIONAL GOVERN Balance S Current Assets	T VILLAGE OF T E OF THE GREA 49504 MENT SERVICE Sheet 902,627	THE GREAT LAKES	366 Days Settled Statement 3,290,656	0.0%	Nonprofit - Church CR Beds 37 POS B Key Performana Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 63.3% 20.57
235614 COVENANT COVENANT VILLAGE LAKES GRAND RAPIDS, MI KENT NATIONAL GOVERN Balance S Current Assets Fixed Assets	T VILLAGE OF T E OF THE GREA 49504 MENT SERVICE Sheet 902,627 3,092,755	THE GREAT LAKES	366 Days Settled Statement 3,290,656 0	0.0% 100.0%	Nonprofit - Church CR Beds 37 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 63.3% 20.57 100.0%
235614 COVENANT COVENANT VILLAGE LAKES GRAND RAPIDS, MI KENT NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	T VILLAGE OF T E OF THE GREA 49504 MENT SERVICE Sheet 902,627 3,092,755 32,683	THE GREAT LAKES AT 1/31/2017 3 ES Income Total Charges Contract Allowance Operating Revenue	366 Days Settled Statement 3,290,656 0 3,290,656	0.0% 100.0% 131.5%	Nonprofit - Church CR Beds 37 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 63.3% 20.57 100.0% 0.0%
235614 COVENANT COVENANT VILLAGE LAKES GRAND RAPIDS, MI KENT NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	T VILLAGE OF T E OF THE GREA 49504 MENT SERVICE Sheet 902,627 3,092,755 32,683 4,028,065	THE GREAT LAKES AT 1/31/2017 3 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	366 Days Settled Statement 3,290,656 0 3,290,656 4,326,783	0.0% 100.0% 131.5% -31.5%	Nonprofit - Church CR Beds 37 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 63.3% 20.57 100.0% 0.0% 4.4
235614 COVENANT COVENANT VILLAG LAKES GRAND RAPIDS, MI KENT NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	T VILLAGE OF T E OF THE GREA 49504 MENT SERVICE 5heet 902,627 3,092,755 32,683 4,028,065 205,278	THE GREAT LAKES AT 1/31/2017 3 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	366 Days Settled Statement 3,290,656 0 3,290,656 4,326,783 -1,036,127	0.0% 100.0% 131.5% -31.5% 0.4%	Nonprofit - Church CR Beds 37 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 63.3% 20.57 100.0% 0.0% 4.4 99.4

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235605 COVENTRY	Y HOUSE INN				Proprietary - Other	
COVENTRY HOUSE	INN	9/30/2017 3	365 Days Settled			
ST JOSEPH, MI 4908	35				CR Beds 142 POS B	eds 0
BERRIEN					Key Performanae	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	88.3%
Balance S	heet	Income	Statement		Length of Stay	86.5
Current Assets	1,800,192	Total Charges	11,121,303		Average Wages	20.12
Fixed Assets	32,813	Contract Allowance	1,801,028	16.2%	Skilled Nursing	23.6%
Other Assets	0	Operating Revenue	9,320,275	83.8%	Ancillary Service	31.8%
Total Assets	1,833,005	Operating Expense	9,297,386	99.8%	Current Ratio	4.5
Current Liabilities	398,631	Operating Margin	22,889	0.2%	Days to Collect	13.2
Long Term Liabilities	0	Other Income	30,122	0.3%	Avg Payment Days	7.2
Total Equity	1,434,374	Other Expense	0	0.0%	Depreciation Rate	545.5%
Total Liab. and Equity	1,833,005	Net Profit or Loss	53,011	0.6%	Return on Equity	3.7%
235348 CRESTMO	NT NURSING C	ARE CENTER			Proprietary - Corporatio	n
CRESTMONT NURS	ING CARE CEN	TER 9/30/2017 3	365 Days Settled			
		12R 3/30/2017 (bo Days Octiled			
FENTON, MI 48430					CR Beds 132 POS B	eds 0
GENESEE					Key Performanae	
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	63.4%
Balance S	heet	Income	Statement		Length of Stay	115.2
Current Assets	379,856	Total Charges	25,538,288		Average Wages	22.68
Fixed Assets	6,432,300	Contract Allowance	18,048,727	70.7%	Skilled Nursing	94.2%
Other Assets	8,732	Operating Revenue	7,489,561	29.3%	Ancillary Service	5.8%
Total Assets	6,820,888	Operating Expense	8,491,803	113.4%	Current Ratio	0.2
Current Liabilities	1,915,245	Operating Margin	-1,002,242	-13.4%	Days to Collect	17.1
Long Term Liabilities	1,590,320	Other Income	3,870	0.1%	Avg Payment Days	32.9
Total Equity	3,315,323	Other Expense	0	0.0%	Depreciation Rate	7.1%
Total Liab. and Equity	6,820,888	Net Profit or Loss	(998,372)	-13.3%	Return on Equity	-30.1%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235494 D J JACOE	BETTI MICHIGAN	N VETERANS FACIL			Proprietary - Individu	ıal
D J JACOBETTI MIC FACIL	HIGAN VETERA	NS 9/30/2017 (365 Days Settled			
MARQUETTE, MI 49	855				CR Beds 0 PO	S Beds 0
MARQUETTE					Key Performa	nace Ind.
					Occupancy Rate	0.0%
Balance S	Sheet	Income	Statement		Length of Stay	
Current Assets	0	Total Charges	0		Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing	0.0%
Other Assets	0	Operating Revenue	0	0.0%	Ancillary Service	0.0%
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Day	s
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
235256 DIMONDAL	E NURSING CA				Proprietary - Corpora	ation
DIMONDALE NURSI	NG CARE CENT	ER 12/31/2017	365 Days Settle	d		
DIMONDALE, MI 488	321				CR Beds 150 PO	S Beds 0
EATON					Key Performa	nace Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	87.9%
Balance S	Sheet	Income	Statement		Length of Stay	130.8
Current Assets	1,844,343	Total Charges	19,240,029		Average Wages	18.63
Fixed Assets	2,285,154	Contract Allowance	3,767,756	19.6%	Skilled Nursing	80.4%
Other Assets	-12,296,205	Operating Revenue	15,472,273	80.4%	Ancillary Service	19.6%
Total Assets	-8,166,708	Operating Expense	15,841,349	102.4%	Current Ratio	1.7
Current Liabilities	1,076,355	Operating Margin	-369,076	-2.4%	Days to Collect	43.1
Long Term Liabilities	0	Other Income	239,886	1.6%	Avg Payment Day	s 20.5
Total Equity	-9,243,063	Other Expense	0	0.0%	Depreciation Rate	20.6%
Total Liab. and Equity	-8,166,708	Net Profit or Loss	(440,271)	-2.8%	Return on Equity	4.8%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235123 DURAND S	ENIOR CARE A	ND REHAB CENTER, I	LC		Proprietary - Corporation	
DURAND SENIOR C. CENTER, L L C	ARE AND REHA	AB 12/31/2017 3	65 Days Settlec	I		
DURAND, MI 48429					CR Beds 141 POS Be	eds 0
SHIAWASSEE					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVICI	ES			Occupancy Rate	87.1%
Balance S	sheet	Income S	Statement		Length of Stay	119.8
Current Assets	2,255,291	Total Charges	17,920,341		Average Wages	18.07
Fixed Assets	509,333	Contract Allowance	3,740,327	20.9%	Skilled Nursing	80.4%
Other Assets	305,066	Operating Revenue	14,180,014	79.1%	Ancillary Service	19.6%
Total Assets	3,069,690	Operating Expense	12,902,704	91.0%	Current Ratio	3.2
Current Liabilities	706,300	Operating Margin	1,277,310	9.0%	Days to Collect	36.9
Long Term Liabilities	0	Other Income	52,150	0.4%	Avg Payment Days	19.4
Total Equity	2,363,390	Other Expense	0	0.0%	Depreciation Rate	34.3%
Total Liab. and Equity	3,069,690	Net Profit or Loss	1,100,722	7.8%	Return on Equity	46.6%
235422 EASTWOO	D CONVALESC	ENT CENTER			Proprietary - Corporation	
EASTWOOD CONVA	LESCENT CEN	TER 12/31/2017 3	65 Days Settlec	I		
DETROIT, MI 48207					CR Beds 72 POS Be	eds 0
WAYNE					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	75.4%
Balance S	Sheet	Income S	Statement		Length of Stay	120.0
Current Assets	1,042,048	Total Charges	7,346,848		Average Wages	17.22
Fixed Assets	393,054	Contract Allowance	1,667,469	22.7%	Skilled Nursing	90.1%
Other Assets	3,567	Operating Revenue	5,679,379	77.3%	Ancillary Service	9.9%
Total Assets	1,438,669	Operating Expense	5,984,826	105.4%	Current Ratio	1.2
Current Liabilities	867,595	Operating Margin	-305,447	-5.4%	Days to Collect	70.4
Long Term Liabilities	3,909,735	Other Income	2,180	0.0%	Avg Payment Days	25.8
			_	0.00/	Denne sisting Data	
Total Equity	-3,338,661	Other Expense	0	0.0%	Depreciation Rate	37.1%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235554 EASTWOO	D NURSING CE	NTER			Proprietary - Corporation	1
EASTWOOD NURSIN	NG CENTER	12/31/2017 3	65 Days Settled	ł		
NEGAUNEE, MI 4986	66				CR Beds 100 POS B	eds 0
MARQUETTE					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	95.2%
Balance S	heet	Income S	Statement		Length of Stay	297.1
Current Assets	4,095,313	Total Charges	13,823,374		Average Wages	15.94
Fixed Assets	1,865,955	Contract Allowance	3,863,699	28.0%	Skilled Nursing	86.5%
Other Assets	43,523	Operating Revenue	9,959,675	72.0%	Ancillary Service	13.5%
Total Assets	6,004,791	Operating Expense	9,682,967	97.2%	Current Ratio	4.4
Current Liabilities	927,277	Operating Margin	276,708	2.8%	Days to Collect	38.2
Long Term Liabilities	2,984,436	Other Income	230,504	2.3%	Avg Payment Days	32.5
Total Equity	2,093,078	Other Expense	0	0.0%	Depreciation Rate	9.1%
Total Liab. and Equity	6,004,791	Net Profit or Loss	507,212	5.1%	Return on Equity	24.2%
235027 EATON CO		L CARE FACI			Government - County	
EATON COUNTY ME	EDICAL CARE F	ACI 9/30/2017 36	5 Days Settled			
CHARLOTTE, MI 488	313				CR Beds 142 POS B	eds 0
EATON					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	93.1%
Balance S	heet	Income S	Statement		Length of Stay	87.3
Current Assets	4,733,701	Total Charges	17,671,989		Average Wages	20.72
Fixed Assets	14,429,230	Contract Allowance	-202,267	-1.1%	Skilled Nursing	73.2%
Other Assets	1,067,580	Operating Revenue	17,874,256	101.1%	Ancillary Service	26.8%
Total Assets	20,230,511	Operating Expense	18,742,958	104.9%	Current Ratio	1.0
Current Liabilities	4,718,810	Operating Margin	-868,702	-4.9%	Days to Collect	38.8
Long Term Liabilities	5,750,000	Other Income	738,743	4.1%	Avg Payment Days	36.0
Total Equity	9,761,701	Other Expense	0	0.0%	Depreciation Rate	4.1%
Total Liab. and Equity	20,230,511	Net Profit or Loss	(408,838)	-2.3%	Return on Equity	-4.2%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235264 ELY MANC	DR				Proprietary - Corporatio	n
ELY MANOR		12/31/2017	365 Days Settled	1		
ALLEGAN, MI 49010					CR Beds 101 POS B	eds 0
ALLEGAN					Key Performanae	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	80.2%
Balance S	Sheet	Income	Statement		Length of Stay	197.2
Current Assets	663,495	Total Charges	9,184,682		Average Wages	17.86
Fixed Assets	102,691	Contract Allowance	2,693,378	29.3%	Skilled Nursing	88.6%
Other Assets	0	Operating Revenue	6,491,304	70.7%	Ancillary Service	11.4%
Total Assets	766,186	Operating Expense	6,742,012	103.9%	Current Ratio	1.2
Current Liabilities	569,953	Operating Margin	-250,708	-3.9%	Days to Collect	20.1
Long Term Liabilities	715,239	Other Income	-528	0.0%	Avg Payment Days	21.7
Total Equity	-519,006	Other Expense	0	0.0%	Depreciation Rate	466.6%
Total Liab. and Equity	766,186	Net Profit or Loss	(316,737)	-4.9%	Return on Equity	61.0%
235238 EVANGELI	ICAL HOME - SA	LINE			Nonprofit - Church	
EVANGELICAL HOM	1E - SALINE	4/30/2017 3	365 Days Settled			
SALINE, MI 48176					CR Beds 215 POS B	eds 0
WASHTENAW					Key Performanae	ce Ind.
NATIONAL GOVERN		ES			Occupancy Rate	
Balance S						90.2%
Dalalice 3		Income	Statement		Length of Stay	90.2% 77.9
Current Assets	Sheet	Income Total Charges	Statement 32,027,651			
	Sheet 4,036,634			26.8%	Length of Stay	77.9
Current Assets	Sheet 4,036,634	Total Charges	32,027,651		Length of Stay Average Wages	77.9 19.64
Current Assets Fixed Assets	Sheet 4,036,634 9,016,179	Total Charges Contract Allowance	32,027,651 8,578,363	73.2%	Length of Stay Average Wages Skilled Nursing	77.9 19.64 79.0%
Current Assets Fixed Assets Other Assets	Sheet 4,036,634 9,016,179 0	Total Charges Contract Allowance Operating Revenue	32,027,651 8,578,363 23,449,288	73.2% 108.1%	Length of Stay Average Wages Skilled Nursing Ancillary Service	77.9 19.64 79.0% 21.0%
Current Assets Fixed Assets Other Assets Total Assets	Sheet 4,036,634 9,016,179 0 13,052,813	Total Charges Contract Allowance Operating Revenue Operating Expense	32,027,651 8,578,363 23,449,288 25,342,541	73.2% 108.1% -8.1%	Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	77.9 19.64 79.0% 21.0% 0.5
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Sheet 4,036,634 9,016,179 0 13,052,813 8,755,047	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	32,027,651 8,578,363 23,449,288 25,342,541 -1,893,253	73.2% 108.1% -8.1% 1.9%	Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	77.9 19.64 79.0% 21.0% 0.5 59.0

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235473 EVANGELI	CAL HOME STE	ERLING HEIGHTS			Nonprofit - Church	
EVANGELICAL HOM	IE STERLING HE	EIGHTS 4/30/2017 36	5 Days Settled			
STERLING HEIGHTS	S, MI 48313				CR Beds 132 POS Be	eds 0
MACOMB					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	82.4%
Balance S	sheet	Income S	Statement		Length of Stay	73.8
Current Assets	1,975,834	Total Charges	18,442,064		Average Wages	18.93
Fixed Assets	3,358,525	Contract Allowance	4,970,480	27.0%	Skilled Nursing	74.6%
Other Assets	-27	Operating Revenue	13,471,584	73.0%	Ancillary Service	25.4%
Total Assets	5,334,332	Operating Expense	14,196,055	105.4%	Current Ratio	0.6
Current Liabilities	3,438,449	Operating Margin	-724,471	-5.4%	Days to Collect	43.7
Long Term Liabilities	0	Other Income	34,651	0.3%	Avg Payment Days	88.0
Total Equity	1,895,883	Other Expense	0	0.0%	Depreciation Rate	6.0%
Total Liab. and Equity	5,334,332	Net Profit or Loss	(789,411)	-5.9%	Return on Equity	-41.6%
Total Liab. and Equity			(789,411)	-5.9%	Return on Equity Proprietary - Partnership	
	EN HEALTH & L	IVING CTR	(789,411) 65 Days Settled			
235582 EVERGREE	EN HEALTH & L	IVING CTR)
235582 EVERGREE	EN HEALTH & L	IVING CTR			Proprietary - Partnership	eds 0
235582 EVERGREE EVERGREEN HEALT SOUTHFIELD, MI 48	EN HEALTH & L				Proprietary - Partnership CR Beds 195 POS Be	eds 0
235582 EVERGREE EVERGREEN HEALT SOUTHFIELD, MI 48 OAKLAND	EN HEALTH & L TH & LIVING CT 076 MENT SERVICE				Proprietary - Partnership CR Beds 195 POS Be Key Performanac	eds 0 e lnd.
235582 EVERGREE EVERGREEN HEALT SOUTHFIELD, MI 48 OAKLAND NATIONAL GOVERN	EN HEALTH & L TH & LIVING CT 076 MENT SERVICE		65 Days Settled		Proprietary - Partnership CR Beds 195 POS Be Key Performanac Occupancy Rate	eds 0 e e Ind. 74.4%
235582 EVERGREE EVERGREEN HEALT SOUTHFIELD, MI 48 OAKLAND NATIONAL GOVERN Balance S	EN HEALTH & L TH & LIVING CT 076 MENT SERVICE	IVING CTR R 12/31/2017 3 ES Income S Total Charges	65 Days Settled		Proprietary - Partnership CR Beds 195 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 :e Ind. 74.4% 29.4
235582 EVERGREE EVERGREEN HEALT SOUTHFIELD, MI 48 OAKLAND NATIONAL GOVERN Balance S Current Assets	EN HEALTH & L TH & LIVING CT 076 MENT SERVICE Sheet 3,221,744	IVING CTR R 12/31/2017 3 ES Income S Total Charges	65 Days Settled Statement 23,112,630	9.3%	Proprietary - Partnership CR Beds 195 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 e Ind. 74.4% 29.4 23.05
235582 EVERGREE EVERGREEN HEALT SOUTHFIELD, MI 48 OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets	EN HEALTH & L TH & LIVING CT 076 MENT SERVICE Sheet 3,221,744 169,549	IVING CTR R 12/31/2017 3 ES Income S Total Charges Contract Allowance	65 Days Settled Statement 23,112,630 2,160,958	9.3% 90.7%	Proprietary - Partnership CR Beds 195 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 e Ind. 74.4% 29.4 23.05 49.8%
235582 EVERGREE EVERGREEN HEALT SOUTHFIELD, MI 48 OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	EN HEALTH & L TH & LIVING CT 076 MENT SERVICE Sheet 3,221,744 169,549 0	IVING CTR R 12/31/2017 3 ES Income S Total Charges Contract Allowance Operating Revenue	65 Days Settled Statement 23,112,630 2,160,958 20,951,672	9.3% 90.7% 101.1%	Proprietary - Partnership CR Beds 195 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 e Ind. 74.4% 29.4 23.05 49.8% 45.9%
235582 EVERGREE EVERGREEN HEALT SOUTHFIELD, MI 48 OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	EN HEALTH & L TH & LIVING CT 076 MENT SERVICE Sheet 3,221,744 169,549 0 3,391,293	IVING CTR R 12/31/2017 3 ES Income S Total Charges Contract Allowance Operating Revenue Operating Expense	65 Days Settled Statement 23,112,630 2,160,958 20,951,672 21,180,311	9.3% 90.7% 101.1% -1.1%	Proprietary - Partnership CR Beds 195 POS Ba Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 e Ind. 74.4% 29.4 23.05 49.8% 45.9% 1.8
235582 EVERGREE EVERGREEN HEALT SOUTHFIELD, MI 48 OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	EN HEALTH & L TH & LIVING CT 076 MENT SERVICE Sheet 3,221,744 169,549 0 3,391,293 1,838,806	IVING CTR IVING CTR R 12/31/2017 3 ES Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	65 Days Settled Statement 23,112,630 2,160,958 20,951,672 21,180,311 -228,639	9.3% 90.7% 101.1% -1.1% 1.0%	Proprietary - Partnership CR Beds 195 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 74.4% 29.4 23.05 49.8% 45.9% 1.8 41.2

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235054 EVERGREI	EN MANOR SEN	IIOR CARE CE			Proprietary - Corporation	1
EVERGREEN MANO	R SENIOR CAR	E CE 12/31/2017 3	65 Days Settled	I		
BATTLE CREEK, MI	49015				CR Beds 91 POS Be	eds 0
CALHOUN					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	86.3%
Balance S	Sheet	Income S	Statement		Length of Stay	143.3
Current Assets	1,685,192	Total Charges	10,015,891		Average Wages	18.15
Fixed Assets	344,656	Contract Allowance	1,186,237	11.8%	Skilled Nursing	79.6%
Other Assets	-429,648	Operating Revenue	8,829,654	88.2%	Ancillary Service	20.4%
Total Assets	1,600,200	Operating Expense	8,140,117	92.2%	Current Ratio	9.7
Current Liabilities	174,448	Operating Margin	689,537	7.8%	Days to Collect	34.1
Long Term Liabilities	0	Other Income	40,372	0.5%	Avg Payment Days	18.0
Total Equity	1,425,752	Other Expense	0	0.0%	Depreciation Rate	23.5%
Total Liab. and Equity	1,600,200	Net Profit or Loss	579,174	6.6%	Return on Equity	40.6%
235445 FAIRLANE	SENIOR CARE	AND REHAB CENTER			Proprietary - Corporation	1
235445 FAIRLANE FAIRLANE SENIOR O CENTER			65 Days Settled	I	Proprietary - Corporation	I
FAIRLANE SENIOR					Proprietary - Corporation	
FAIRLANE SENIOR (CENTER				1		eds 0
FAIRLANE SENIOR CENTER DETROIT, MI 48228	CARE AND REH	IAB 12/31/2017 3		I	CR Beds 205 POS Be	eds 0
FAIRLANE SENIOR CENTER DETROIT, MI 48228 WAYNE	CARE AND REH CIANS SERVICE	IAB 12/31/2017 3		I	CR Beds 205 POS Be	eds 0 e Ind.
FAIRLANE SENIOR CENTER DETROIT, MI 48228 WAYNE WISCONSIN PHYSIC	CARE AND REH CIANS SERVICE Sheet	IAB 12/31/2017 3	65 Days Settled		CR Beds 205 POS Be Key Performanac Occupancy Rate	eds 0 e Ind. 90.7%
FAIRLANE SENIOR CENTER DETROIT, MI 48228 WAYNE WISCONSIN PHYSIC Balance S	CARE AND REH CIANS SERVICE Sheet	IAB 12/31/2017 3	65 Days Settled	18.3%	CR Beds 205 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 e Ind. 90.7% 120.3
FAIRLANE SENIOR CENTER DETROIT, MI 48228 WAYNE WISCONSIN PHYSIC Balance S Current Assets	CARE AND REH CIANS SERVICE Sheet 2,689,096	AB 12/31/2017 3 Income S Total Charges Contract Allowance	65 Days Settled Statement 23,656,379	18.3%	CR Beds 205 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 e Ind. 90.7% 120.3 19.35
FAIRLANE SENIOR CENTER DETROIT, MI 48228 WAYNE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets	CARE AND REH CIANS SERVICE Sheet 2,689,096 878,148	AB 12/31/2017 3 Income S Total Charges Contract Allowance	65 Days Settled Statement 23,656,379 4,319,100	18.3% 81.7%	CR Beds 205 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 e Ind. 90.7% 120.3 19.35 80.8%
FAIRLANE SENIOR CENTER DETROIT, MI 48228 WAYNE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets	CARE AND REH CIANS SERVICE Sheet 2,689,096 878,148 -2,066,862	AB 12/31/2017 3 Income S Total Charges Contract Allowance Operating Revenue	65 Days Settled Statement 23,656,379 4,319,100 19,337,279	18.3% 81.7% 95.5%	CR Beds 205 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 e Ind. 90.7% 120.3 19.35 80.8% 19.2%
FAIRLANE SENIOR CENTER DETROIT, MI 48228 WAYNE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets	CARE AND REH CIANS SERVICE Sheet 2,689,096 878,148 -2,066,862 1,500,382	AB 12/31/2017 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense	65 Days Settled Statement 23,656,379 4,319,100 19,337,279 18,473,714	18.3% 81.7% 95.5% 4.5%	CR Beds 205 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 e Ind. 90.7% 120.3 19.35 80.8% 19.2% 0.8
FAIRLANE SENIOR CENTER DETROIT, MI 48228 WAYNE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	CARE AND REH CIANS SERVICE Sheet 2,689,096 878,148 -2,066,862 1,500,382 3,250,535	AB 12/31/2017 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	65 Days Settled Statement 23,656,379 4,319,100 19,337,279 18,473,714 863,565	18.3% 81.7% 95.5% 4.5% 0.7%	CR Beds 205 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 e Ind. 90.7% 120.3 19.35 80.8% 19.2% 0.8 42.4

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235013 FAIRVIEW	NURSING AND	REHABILITATION COM	IMUNITY		Proprietary - Corporation	1
FAIRVIEW NURSING		12/31/2017 36	65 Days Settled	I		
CENTREVILLE, MI 4	9032				CR Beds 73 POS Be	eds 0
SAINT JOSEPH					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVICE	ΞS			Occupancy Rate	89.8%
Balance S	sheet	Income S	tatement		Length of Stay	211.8
Current Assets	2,534,745	Total Charges	7,366,803		Average Wages	17.53
Fixed Assets	464,473	Contract Allowance	3,183,625	43.2%	Skilled Nursing	76.4%
Other Assets	47,646	Operating Revenue	4,183,178	56.8%	Ancillary Service	20.1%
Total Assets	3,046,864	Operating Expense	4,552,165	108.8%	Current Ratio	4.7
Current Liabilities	544,800	Operating Margin	-368,987	-8.8%	Days to Collect	196.4
Long Term Liabilities	0	Other Income	403,898	9.7%	Avg Payment Days	24.0
Total Equity	2,502,064	Other Expense	0	0.0%	Depreciation Rate	53.3%
Total Liab. and Equity	3,046,864	Net Profit or Loss	(56,517)	-1.4%	Return on Equity	-2.3%
	/EN SENIOR CA				Proprietary - Corporation	I
FAITH HAVEN SENIO		RE 12/31/2017 36	65 Days Settled	I	CR Beds 83 POS Be	eds 0
JACKSON					Key Performanac	
WISCONSIN PHYSIC					•	e Ind.
Balance S	CIANS SERVICE	•			Occupancy Rate	e Ind. 86.4%
		Income S	tatement		•	
Current Assets	Sheet		tatement 9,775,369		Occupancy Rate	86.4%
Current Assets Fixed Assets	Sheet	Income S		20.5%	Occupancy Rate Length of Stay	86.4% 84.2
	Sheet -889,912	Income Sector	9,775,369		Occupancy Rate Length of Stay Average Wages	86.4% 84.2 17.87
Fixed Assets	Sheet -889,912 286,021	Income Second Total Charges Contract Allowance Operating Revenue	9,775,369 1,999,507	79.5%	Occupancy Rate Length of Stay Average Wages Skilled Nursing	86.4% 84.2 17.87 80.9%
Fixed Assets Other Assets	Sheet -889,912 286,021 -28,791	Income Second Total Charges Contract Allowance Operating Revenue	9,775,369 1,999,507 7,775,862	79.5% 102.1%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	86.4% 84.2 17.87 80.9% 19.1%
Fixed Assets Other Assets Total Assets	Sheet -889,912 286,021 -28,791 -632,682	Income Sector Total Charges Contract Allowance Operating Revenue Operating Expense	9,775,369 1,999,507 7,775,862 7,938,876	79.5% 102.1% -2.1%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	86.4% 84.2 17.87 80.9% 19.1% (1.7)
Fixed Assets Other Assets Total Assets Current Liabilities	Sheet -889,912 286,021 -28,791 -632,682 521,563	Income Set Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	9,775,369 1,999,507 7,775,862 7,938,876 -163,014	79.5% 102.1% -2.1% 0.8%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	86.4% 84.2 17.87 80.9% 19.1% (1.7) 34.6

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235298 FATHER M	URRAY NURSIN	NG AND REHABILITAT	ION CENTRE		Proprietary - Other	
FATHER MURRAY N REHABILITATION CI		12/31/2017 3	65 Days Settled			
CENTER LINE, MI 48	3015				CR Beds 231 POS B	eds 0
MACOMB					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	89.4%
Balance Sheet		Income S	Statement		Length of Stay	131.8
Current Assets	5,692,561	Total Charges	29,514,731		Average Wages	19.09
Fixed Assets	2,296,930	Contract Allowance	9,307,426	31.5%	Skilled Nursing	84.0%
Other Assets	0	Operating Revenue	20,207,305	68.5%	Ancillary Service	16.0%
Total Assets	7,989,491	Operating Expense	19,010,231	94.1%	Current Ratio	3.5
Current Liabilities	1,608,901	Operating Margin	1,197,074	5.9%	Days to Collect	36.1
Long Term Liabilities	-5,419	Other Income	95,446	0.5%	Avg Payment Days	30.9
Total Equity	6,386,009	Other Expense	0	0.0%	Depreciation Rate	40.9%
Total Liab. and Equity	7,989,491	Net Profit or Loss	1,281,507	6.3%	Return on Equity	20.1%
235482 FENTON H	EALTHCARE				Proprietary - Other	
FENTON HEALTHCA	ARE	12/31/2017 3	65 Days Settled			
FENTON, MI 48430					CR Beds 121 POS B	eds 0
GENESEE					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	64.5%
Balance S	iheet	Income S	Statement		Length of Stay	170.5
Current Assets	26,654,246	Total Charges	8,606,723		Average Wages	18.47
Fixed Assets	823,198	Contract Allowance	2,459,947	28.6%	Skilled Nursing	88.8%
Other Assets	582	Operating Revenue	6,146,776	71.4%	Ancillary Service	11.2%
Total Assets	27,478,026	Operating Expense	6,844,393	111.3%	Current Ratio	0.8
Current Liabilities	31,679,021	Operating Margin	-697,617	-11.3%	Days to Collect	1,492.6
Long Term Liabilities	295,847	Other Income	1,912	0.0%	Avg Payment Days	14.7
Total Equity	-4,496,842	Other Expense	0	0.0%	Depreciation Rate	21.6%
Total Liab. and Equity	27,478,026	Net Profit or Loss	(695,705)	-11.3%	Return on Equity	15.5%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235606 FISHER SE	NIOR CARE AN	ID REHAB			Proprietary - Corporation	
FISHER SENIOR CA	RE AND REHAE	3 12/31/2017 3	65 Days Settled			
MAYVILLE, MI 48744	ļ				CR Beds 53 POS Be	ds 0
TUSCOLA					Key Performanac	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	90.3%
Balance S	heet	Income S	Statement		Length of Stay	73.4
Current Assets	2,448,183	Total Charges	8,155,408		Average Wages	17.91
Fixed Assets	413,067	Contract Allowance	1,809,785	22.2%	Skilled Nursing	64.7%
Other Assets	1,000	Operating Revenue	6,345,623	77.8%	Ancillary Service	35.3%
Total Assets	2,862,250	Operating Expense	5,836,875	92.0%	Current Ratio	8.0
Current Liabilities	304,707	Operating Margin	508,748	8.0%	Days to Collect	36.5
Long Term Liabilities	0	Other Income	65,462	1.0%	Avg Payment Days	20.7
Total Equity	2,557,543	Other Expense	0	0.0%	Depreciation Rate	26.4%
Total Liab. and Equity	2,862,250	Net Profit or Loss	507,578	8.0%	Return on Equity	19.8%
235225 FOUNTAIN	VIEW OF MON	ROE			Proprietary - Corporation	
FOUNTAIN VIEW OF	MONROE	12/31/2017 3	65 Days Settled			
MONROE, MI 48162					CR Beds 119 POS Be	ds 0
MONROE					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	91.6%
Balance S	heet	Income S	Statement		Length of Stay	79.7
Current Assets	1,005,665	Total Charges	17,863,103		Average Wages	17.83
Fixed Assets	794,876	Contract Allowance	4,559,581	25.5%	Skilled Nursing	73.3%
Other Assets	12,614	Operating Revenue	13,303,522	74.5%	Ancillary Service	26.7%
Total Assets	1,813,155	Operating Expense	13,267,401	99.7%	Current Ratio	1.3
Current Liabilities	799,260	Operating Margin	36,121	0.3%	Days to Collect	58.4
Long Term Liabilities	-3,310,640	Other Income	22	0.0%	Avg Payment Days	2.7
Total Equity	4,324,535	Other Expense	0	0.0%	Depreciation Rate	94.2%
Total Liab. and Equity	1,813,155	— Net Profit or Loss	35,785	0.3%	Return on Equity	0.8%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235467 FOUR CHA	PLAINS NRSG	CARE CTR			Proprietary - Corporation	1
FOUR CHAPLAINS N	NRSG CARE CT	R 12/31/2017 3	65 Days Settled			
WESTLAND, MI 4818	35				CR Beds 103 POS Be	eds 0
WAYNE					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	87.0%
Balance S	Sheet	Income S	Statement		Length of Stay	79.2
Current Assets	1,437,609	Total Charges	12,571,807		Average Wages	19.54
Fixed Assets	521,140	Contract Allowance	2,028,918	16.1%	Skilled Nursing	72.4%
Other Assets	2,000,000	Operating Revenue	10,542,889	83.9%	Ancillary Service	27.6%
Total Assets	3,958,749	Operating Expense	9,764,892	92.6%	Current Ratio	1.3
Current Liabilities	1,097,971	Operating Margin	777,997	7.4%	Days to Collect	36.5
Long Term Liabilities	0	Other Income	744	0.0%	Avg Payment Days	20.2
Total Equity	2,860,778	Other Expense	0	0.0%	Depreciation Rate	18.7%
Total Liab. and Equity	3,958,749	Net Profit or Loss	546,150	5.2%	Return on Equity	19.1%
235578 FOUR SEA	SONS NURSING		AND		Proprietary - Corporation	1
FOUR SEASONS NU WESTLAND	JRSING CENTER	R OF 12/31/2017 3	865 Days Settled			
WESTLAND, MI 4818	35				CR Beds 180 POS Be	eds 0
WAYNE					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	87.7%
Balance S	sheet	Income S	Statement		Length of Stay	156.6
Current Assets	3,722,011	Total Charges	31,689,860		Average Wages	19.12
Fixed Assets	371,814	Contract Allowance	15,247,018	48.1%	Skilled Nursing	90.9%
Other Assets	0	Operating Revenue	16,442,842	51.9%	Ancillary Service	9.1%
Total Assets	4,093,825	Operating Expense	15,565,823	94.7%	Current Ratio	3.7
Current Liabilities	1,012,433	Operating Margin	877,019	5.3%	Days to Collect	20.4
Long Term Liabilities	147,000	Other Income	23,161	0.1%	Avg Payment Days	22.8
Total Equity	2,934,392	Other Expense	0	0.0%	Depreciation Rate	68.2%
Total Liab. and Equity	4,093,825	Net Profit or Loss	681,779	4.1%	Return on Equity	23.2%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235634 FOX RUN	/ILLAGE				Nonprofit - Other	
FOX RUN VILLAGE		12/31/2017	365 Days Settled	Ł		
NOVI, MI 48377					CR Beds 88 POS B	eds 0
OAKLAND					Key Performana	ce Ind.
HIGHMARK MEDICA	RE SERVICES				Occupancy Rate	102.2%
Balance S	heet	Income	Statement		Length of Stay	66.3
Current Assets	17,404,133	Total Charges	13,427,613		Average Wages	28.44
Fixed Assets	122,935,264	Contract Allowance	1,403,087	10.4%	Skilled Nursing	64.6%
Other Assets	236,489,999	Operating Revenue	12,024,526	89.6%	Ancillary Service	13.1%
Total Assets	376,829,396	Operating Expense	72,546,990	603.3%	Current Ratio	0.1
Current Liabilities	252,820,604	Operating Margin	-60,522,464	-503.3%	Days to Collect	52.1
Long Term Liabilities	132,043,653	Other Income	51,906,551	431.7%	Avg Payment Days	18.7
Total Equity	-8,034,861	Other Expense	0	0.0%	Depreciation Rate	19.7%
Total Liab. and Equity	376,829,396	Net Profit or Loss	(8,615,913)	-71.7%	Return on Equity	107.2%
235612 FREEMAN	NURSING & RE	HAB COMMUNITY			Proprietary - Corporatio	n
FREEMAN NURSING	6 & REHAB	12/31/2017	365 Days Settled	ł		
KINGSFORD, MI 498	02				CR Beds 45 POS B	eds 0
DICKINSON					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	93.5%
Balance S	sheet	Income	Statement		Length of Stay	149.1
Current Assets	2,777,244	Total Charges	5,942,928		Average Wages	17.98
Fixed Assets	314,912	Contract Allowance	2,196,581	37.0%	Skilled Nursing	64.2%
Other Assets	55,838	Operating Revenue	3,746,347	63.0%	Ancillary Service	35.8%
Total Assets	3,147,994	Operating Expense	3,552,396	94.8%	Current Ratio	7.2
Current Liabilities	384,900	Operating Margin	193,951	5.2%	Days to Collect	241.3
Long Term Liabilities	0	Other Income	298,338	8.0%	Avg Payment Days	18.5
Total Equity	2,763,094	Other Expense	0	0.0%	Depreciation Rate	109.9%
Total Liab. and Equity	3,147,994	Net Profit or Loss	523,174	14.0%	Return on Equity	18.9%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235248 FRIENDSH	IP VILLAGE				Proprietary - Other	
FRIENDSHIP VILLAG	θE	9/30/2017 3	365 Days Settled			
KALAMAZOO, MI 490	006				CR Beds 57 POS B	eds 0
KALAMAZOO					Key Performana	ce Ind.
САНАВА					Occupancy Rate	85.2%
Balance S	heet	Income	Statement		Length of Stay	65.7
Current Assets	4,072,203	Total Charges	16,647,959		Average Wages	18.57
Fixed Assets	31,524,362	Contract Allowance	867,682	5.2%	Skilled Nursing	90.3%
Other Assets	10,251,449	Operating Revenue	15,780,277	94.8%	Ancillary Service	9.7%
Total Assets	45,848,014	Operating Expense	19,486,134	123.5%	Current Ratio	0.3
Current Liabilities	15,508,277	Operating Margin	-3,705,857	-23.5%	Days to Collect	14.7
Long Term Liabilities	28,981,852	Other Income	4,362,678	27.6%	Avg Payment Days	22.7
Total Equity	1,357,885	Other Expense	0	0.0%	Depreciation Rate	5.3%
Total Liab. and Equity	45,848,014	Net Profit or Loss	652,888	4.1%	Return on Equity	48.1%
235345 FROH COM	IMUNITY HOME				Nonprofit - Church	
FROH COMMUNITY	HOME	3/31/2017 3	365 Days Settled			
STURGIS, MI 49091					CR Beds 192 POS B	eds 0
SAINT JOSEPH					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	66.2%
Balance S	heet	Income	Statement		Length of Stay	195.7
Current Assets	1,506,807	Total Charges	11,396,114		Average Wages	25.15
Fixed Assets	16,114,171	Contract Allowance	1,140,052	10.0%	Skilled Nursing	77.4%
Other Assets	3,497,866	Operating Revenue	10,256,062	90.0%	Ancillary Service	10.6%
Total Assets	21,118,844	Operating Expense	11,529,058	112.4%	Current Ratio	0.8
Current Liabilities	1,912,009	Operating Margin	-1,272,996	-12.4%	Days to Collect	38.8
Long Term Liabilities	11,757,921	Other Income	608,488	5.9%	Avg Payment Days	36.5
Total Equity	7,448,914	Other Expense	0	0.0%	Depreciation Rate	2.0%
Total Liab. and Equity	21,118,844	Net Profit or Loss	(676,508)	-6.6%	Return on Equity	-9.1%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235171 GENESEE	CARE CENTER				Proprietary - Corporatio	'n
GENESEE CARE CE	NTER	12/31/2017	365 Days Settled	b		
GRAND BLANC, MI	48439				CR Beds 128 POS B	eds 0
GENESEE					Key Performana	ce Ind.
NGS (WI)					Occupancy Rate	60.2%
Balance S	Sheet	Income	Statement		Length of Stay	103.1
Current Assets	1,826,808	Total Charges	10,567,230		Average Wages	19.36
Fixed Assets	77,126	Contract Allowance	2,270,782	21.5%	Skilled Nursing	76.1%
Other Assets	-2,569,301	Operating Revenue	8,296,448	78.5%	Ancillary Service	23.9%
Total Assets	-665,367	Operating Expense	8,441,204	101.7%	Current Ratio	1.0
Current Liabilities	1,743,670	Operating Margin	-144,756	-1.7%	Days to Collect	55.3
Long Term Liabilities	0	Other Income	18,172	0.2%	Avg Payment Days	70.6
Total Equity	-2,409,037	Other Expense	0	0.0%	Depreciation Rate	470.5%
Total Liab. and Equity	-665,367	Net Profit or Loss	(256,183)	-3.1%	Return on Equity	10.6%
235713 GENESYS	SHORT-TERM F	REHABILITATION CE	NTER		Nonprofit - Other	
GENESYS SHORT-T CENTER	ERM REHABILI	TATION 6/30/2017 3	365 Days Settled			
GRAND BLANC, MI	48439				CR Beds 12 POS B	eds 0
GENESEE					Key Performana	ce Ind.
WPS MI					Occupancy Rate	44.0%
Balance S	sheet	Income	Statement		Length of Stay	9.6
Current Assets	65,782	Total Charges	1,309,109		Average Wages	30.05
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing	37.5%
Other Assets	0	Operating Revenue	1,309,109	100.0%	Ancillary Service	62.5%
Total Assets	65,782	Operating Expense	1,285,079	98.2%	Current Ratio	
Current Liabilities	0	Operating Margin	24,030	1.8%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	65,782	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	65,782	Net Profit or Loss	24,030	1.8%	Return on Equity	36.5%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235335 GLADWIN	NURSING AND	REHABILITATION CO	MMUNITY		Proprietary - Corporation	n
GLADWIN NURSING COMMUNITY	AND REHABILI	TATION 12/31/2017	365 Days Settled	ł		
GLADWIN, MI 48624					CR Beds 60 POS B	eds 0
GLADWIN					Key Performanad	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	63.3%
Balance S	sheet	Income	Statement		Length of Stay	72.6
Current Assets	2,667,274	Total Charges	5,612,025		Average Wages	17.93
Fixed Assets	215,221	Contract Allowance	2,030,235	36.2%	Skilled Nursing	61.2%
Other Assets	71,422	Operating Revenue	3,581,790	63.8%	Ancillary Service	38.8%
Total Assets	2,953,917	Operating Expense	3,961,105	110.6%	Current Ratio	6.0
Current Liabilities	445,337	Operating Margin	-379,315	-10.6%	Days to Collect	251.4
Long Term Liabilities	0	Other Income	262,655	7.3%	Avg Payment Days	25.9
Total Equity	2,508,580	Other Expense	0	0.0%	Depreciation Rate	166.0%
Total Liab. and Equity	2,953,917	Net Profit or Loss	(226,463)	-6.3%	Return on Equity	-9.0%
235485 GLADWIN	PINES NURSING	G AND REHABILITATI	ON CENTER		Proprietary - Corporation	n
235485 GLADWIN GLADWIN PINES NU REHABILITATION CE	JRSING AND		ON CENTER 365 Days Settled	1	Proprietary - Corporation	n
GLADWIN PINES NU	JRSING AND ENTER			I	Proprietary - Corporation	
GLADWIN PINES NU REHABILITATION CE	JRSING AND ENTER			ł		eds 0
GLADWIN PINES NU REHABILITATION CE GLADWIN, MI 48624	JRSING AND ENTER			ł	CR Beds 84 POS B	eds 0
GLADWIN PINES NU REHABILITATION CE GLADWIN, MI 48624 GLADWIN	JRSING AND ENTER	12/31/2017		I	CR Beds 84 POS B	eds 0 ce Ind.
GLADWIN PINES NU REHABILITATION CE GLADWIN, MI 48624 GLADWIN WPS MI	JRSING AND ENTER	12/31/2017	365 Days Settlec	I	CR Beds 84 POS B Key Performanac Occupancy Rate	eds 0 ce Ind. 82.4%
GLADWIN PINES NU REHABILITATION CE GLADWIN, MI 48624 GLADWIN WPS MI Balance S	JRSING AND ENTER Sheet	12/31/2017 Income	365 Days Settled		CR Beds 84 POS B Key Performanac Occupancy Rate Length of Stay	eds 0 ce Ind. 82.4% 84.8
GLADWIN PINES NU REHABILITATION CE GLADWIN, MI 48624 GLADWIN WPS MI Balance S Current Assets	JRSING AND ENTER Sheet 1,000,005	12/31/2017 Income Total Charges	365 Days Settled Statement 9,437,183	13.1%	CR Beds 84 POS B Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 82.4% 84.8 17.20
GLADWIN PINES NU REHABILITATION CE GLADWIN, MI 48624 GLADWIN WPS MI Balance S Current Assets Fixed Assets	URSING AND ENTER Sheet 1,000,005 47,124	12/31/2017 Income Total Charges Contract Allowance	365 Days Settled Statement 9,437,183 1,238,290	13.1% 86.9%	CR Beds 84 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 82.4% 84.8 17.20 76.0%
GLADWIN PINES NU REHABILITATION CE GLADWIN, MI 48624 GLADWIN WPS MI Balance S Current Assets Fixed Assets Other Assets	URSING AND ENTER 5heet 1,000,005 47,124 33,978	12/31/2017 Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 9,437,183 1,238,290 8,198,893	13.1% 86.9% 96.4%	CR Beds 84 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 82.4% 84.8 17.20 76.0% 24.0%
GLADWIN PINES NU REHABILITATION CE GLADWIN, MI 48624 GLADWIN WPS MI Balance S Current Assets Fixed Assets Other Assets Total Assets	URSING AND ENTER 5heet 1,000,005 47,124 33,978 1,081,107	12/31/2017 Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 9,437,183 1,238,290 8,198,893 7,901,043	13.1% 86.9% 96.4% 3.6%	CR Beds 84 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 82.4% 84.8 17.20 76.0% 24.0% 1.2
GLADWIN PINES NU REHABILITATION CE GLADWIN, MI 48624 GLADWIN WPS MI Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	URSING AND ENTER 1,000,005 47,124 33,978 1,081,107 817,123	12/31/2017 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 9,437,183 1,238,290 8,198,893 7,901,043 297,850	13.1% 86.9% 96.4% 3.6% 2.5%	CR Beds 84 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 82.4% 84.8 17.20 76.0% 24.0% 1.2 35.1

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235026 GOGEBIC	MEDICAL CARE	FACILITY			Government - Federal	
GOGEBIC MEDICAL	CARE FACILITY	۲ 12/31/2017 3	65 Days Settled	b		
WAKEFIELD, MI 499	68				CR Beds 109 POS B	eds 0
GOGEBIC					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	94.9%
Balance S	heet	Income S	Statement		Length of Stay	346.5
Current Assets	7,683,135	Total Charges	9,372,543		Average Wages	17.68
Fixed Assets	1,257,543	Contract Allowance	-1,276,729	-13.6%	Skilled Nursing	87.4%
Other Assets	0	Operating Revenue	10,649,272	113.6%	Ancillary Service	12.6%
Total Assets	8,940,678	Operating Expense	10,424,382	97.9%	Current Ratio	3.2
Current Liabilities	2,399,812	Operating Margin	224,890	2.1%	Days to Collect	62.0
Long Term Liabilities	0	Other Income	398,301	3.7%	Avg Payment Days	37.5
Total Equity	6,540,866	Other Expense	0	0.0%	Depreciation Rate	3.0%
Total Liab. and Equity	8,940,678	Net Profit or Loss	431,532	4.1%	Return on Equity	6.6%
235354 GRACE HE	ALTHCARE OF	THREE RIVERS			Proprietary - Corporation	ı
GRACE HEALTHCAP	RE OF THREE R	IVERS 12/31/2017 3	65 Days Settled	b		
THREE RIVERS, MI	49093				CR Beds 87 POS B	eds 0
SAINT JOSEPH					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	79.3%
Balance S	heet	Income S	Statement		Length of Stay	127.2
Current Assets	-226,819	Total Charges	7,961,395		Average Wages	18.61
Fixed Assets	571,583	Contract Allowance	1,780,410	22.4%	Skilled Nursing	73.9%
Other Assets	553,812	Operating Revenue	6,180,985	77.6%	Ancillary Service	26.1%
Total Assets	898,576	Operating Expense	6,437,574	104.2%	Current Ratio	(0.2)
Current Liabilities	965,379	Operating Margin	-256,589	-4.2%	Days to Collect	(21.0)
Long Term Liabilities	48,924	Other Income	48,681	0.8%	Avg Payment Days	24.4
Total Equity	-115,727	Other Expense	0	0.0%	Depreciation Rate	92.0%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235447 GRACE OF	DOUGLAS				Proprietary - Corporatio	n
GRACE OF DOUGLA	AS	12/31/2017	365 Days Settled	ł		
DOUGLAS, MI 49406	6				CR Beds 79 POS B	eds 0
ALLEGAN					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	70.6%
Balance S	sheet	Income	Statement		Length of Stay	174.0
Current Assets	-649,483	Total Charges	6,029,210		Average Wages	17.59
Fixed Assets	133,668	Contract Allowance	1,752,885	29.1%	Skilled Nursing	59.7%
Other Assets	-510,528	Operating Revenue	4,276,325	70.9%	Ancillary Service	27.5%
Total Assets	-1,026,343	Operating Expense	4,434,070	103.7%	Current Ratio	(1.3)
Current Liabilities	517,388	Operating Margin	-157,745	-3.7%	Days to Collect	(66.9)
Long Term Liabilities	46,922	Other Income	13,531	0.3%	Avg Payment Days	35.4
Total Equity	-1,590,653	Other Expense	0	0.0%	Depreciation Rate	102.5%
Total Liab. and Equity	-1,026,343	Net Profit or Loss	(503,253)	-11.8%	Return on Equity	31.6%
235499 GRAND OA	AKS NURSING C	ENTER			Proprietary - Corporatio	n
GRAND OAKS NURS	SING CENTER	12/31/2017	365 Days Settled	t		
BALDWIN, MI 49304					CR Beds 79 POS B	eds 0
LAKE					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	85.3%
Balance S	Sheet	Income	Statement		Length of Stay	192.2
Current Assets	1,186,625	Total Charges	8,303,254		Average Wages	20.06
Fixed Assets	1,892,159	Contract Allowance	1,696,672	20.4%	Skilled Nursing	86.6%
Other Assets	0	Operating Revenue	6,606,582	79.6%	Ancillary Service	13.4%
Total Assets	3,078,784	Operating Expense	6,571,427	99.5%	Current Ratio	1.6
Current Liabilities	731,007	Operating Margin	35,155	0.5%	Days to Collect	28.1
Long Term Liabilities	1,910,988	Other Income	3,388	0.1%	Avg Payment Days	29.9
Total Equity	436,789	Other Expense	0	0.0%	Depreciation Rate	9.0%
Total Liab. and Equity	3,078,784	Net Profit or Loss	(121,306)	-1.8%	Return on Equity	-27.8%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235088 GRAND TR	AVERSE PAVIL	IONS			Government - County	
GRAND TRAVERSE	PAVILIONS	12/31/2017	365 Days Settle	d		
TRAVERSE CITY, M	I 49684				CR Beds 240 POS B	eds 0
GRAND TRAVERSE					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	≣S			Occupancy Rate	93.9%
Balance S	sheet	Income	Statement		Length of Stay	176.9
Current Assets	15,696,573	Total Charges	28,823,649		Average Wages	22.13
Fixed Assets	20,792,072	Contract Allowance	4,488,915	15.6%	Skilled Nursing	83.8%
Other Assets	0	Operating Revenue	24,334,734	84.4%	Ancillary Service	16.2%
Total Assets	36,488,645	Operating Expense	28,779,618	118.3%	Current Ratio	3.2
Current Liabilities	4,964,037	Operating Margin	-4,444,884	-18.3%	Days to Collect	52.7
Long Term Liabilities	10,990,026	Other Income	6,037,864	24.8%	Avg Payment Days	41.1
Total Equity	20,534,582	Other Expense	0	0.0%	Depreciation Rate	2.2%
Total Liab. and Equity	36,488,645	Net Profit or Loss	1,439,272	5.9%	Return on Equity	7.0%
235062 GRANDVU	E MEDICAL CA	RE FACILITY			Government - County	
GRANDVUE MEDIC	AL CARE FACILI	TY 12/31/2017	365 Days Settle	d		
EAST JORDAN, MI 4	9727				CR Beds 113 POS B	eds 0
CHARLEVOIX					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	97.9%
Balance S	sheet	Income	Statement		Length of Stay	807.4
Current Assets	7,961,540	Total Charges	13,085,074		Average Wages	18.23
Fixed Assets	10,055,707	Contract Allowance	-1,078,824	-8.2%	Skilled Nursing	93.2%
Other Assets	5,072,427	Operating Revenue	14,163,898	108.2%	Ancillary Service	6.8%
Total Assets	23,089,674	Operating Expense	14,847,193	104.8%	Current Ratio	2.6
Current Liabilities	3,100,086	Operating Margin	-683,295	-4.8%	Days to Collect	32.1
Long Term Liabilities	56,528	Other Income	1,997,277	14.1%	Avg Payment Days	36.5
Total Equity	19,933,060	Other Expense	0	0.0%	Depreciation Rate	3.3%
Total Liab. and Equity	23,089,674	Net Profit or Loss	1,152,636	8.1%	Return on Equity	5.8%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235432 GRAYLING	NURSING & RI	EHAB COMMUNITY			Proprietary - Other	
GRAYLING NURSIN COMMUNITY	G & REHAB	12/31/2017 36	65 Days Settlec	ł		
GRAYLING, MI 4973	8				CR Beds 72 POS E	Beds 0
CRAWFORD					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	87.6%
Balance S	Sheet	Income S	tatement		Length of Stay	123.1
Current Assets	7,945,643	Total Charges	8,826,161		Average Wages	17.22
Fixed Assets	173,044	Contract Allowance	3,331,915	37.8%	Skilled Nursing	67.3%
Other Assets	68,000	Operating Revenue	5,494,246	62.2%	Ancillary Service	32.7%
Total Assets	8,186,687	Operating Expense	4,847,869	88.2%	Current Ratio	13.8
Current Liabilities	576,817	Operating Margin	646,377	11.8%	Days to Collect	524.5
Long Term Liabilities	0	Other Income	430,565	7.8%	Avg Payment Days	27.2
Total Equity	7,609,870	Other Expense	0	0.0%	Depreciation Rate	192.7%
Total Liab. and Equity	8,186,687	Net Profit or Loss	1,044,139	19.0%	Return on Equity	13.7%
235442 GREAT LA	KES REHAB CE	INTER			Proprietary - Partnershi	р
GREAT LAKES REH	AB CENTER	12/31/2017 36	65 Days Settled	ł		
SAGINAW, MI 48604					CR Beds 113 POS E	Beds 0
SAGINAW					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	56.7%
Balance S	Sheet	Income S	tatement		Length of Stay	110.9
Current Assets	931,496	Total Charges	5,487,315		Average Wages	18.46
Fixed Assets	0	Contract Allowance	507,367	9.2%	Skilled Nursing	62.0%
Other Assets	0	Operating Revenue	4,979,948	90.8%	Ancillary Service	18.8%
Total Assets	931,496	Operating Expense	5,728,424	115.0%	Current Ratio	0.9
Current Liabilities	993,651	Operating Margin	-748,476	-15.0%	Days to Collect	57.4
		Other Income	20,297	0.4%	Avg Payment Days	47.6
Long Term Liabilities	630,880					
Long Term Liabilities Total Equity	630,880 -693,035	Other Expense	0	0.0%	Depreciation Rate	3,743.6%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235433 GREENFIE	LD REHAB AND	NURSING CENTER			Proprietary - Partnership)
GREENFIELD REHA CENTER	B AND NURSIN	G 12/31/2017	365 Days Settled	b		
ROYAL OAK, MI 480	73				CR Beds 126 POS Be	eds 0
OAKLAND					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	85.0%
Balance S	Sheet	Income	Statement		Length of Stay	174.5
Current Assets	2,912,051	Total Charges	9,710,676		Average Wages	19.09
Fixed Assets	3,471,928	Contract Allowance	48,172	0.5%	Skilled Nursing	85.9%
Other Assets	33,933	Operating Revenue	9,662,504	99.5%	Ancillary Service	14.1%
Total Assets	6,417,912	Operating Expense	9,673,406	100.1%	Current Ratio	2.0
Current Liabilities	1,464,396	Operating Margin	-10,902	-0.1%	Days to Collect	82.5
Long Term Liabilities	4,068,907	Other Income	11,476	0.1%	Avg Payment Days	41.0
Total Equity	884,609	Other Expense	0	0.0%	Depreciation Rate	8.6%
Total Liab. and Equity	6,417,912	Net Profit or Loss	574	0.0%	Doturn on Equity	0.1%
Total Liab. and Equity	0,117,012	Net FIOID OF LOSS	574	0.078	Return on Equity	0.170
235544 HALLMAR	K LIVING BENT	ON HARBOR			Proprietary - Corporation	
	K LIVING BENT	ON HARBOR	304 Days Settled			
235544 HALLMAR	K LIVING BENT					1
235544 HALLMAR	K LIVING BENT		304 Days Settled		Proprietary - Corporation	n eds 0
235544 HALLMAR HALLMARK LIVING I BENTON HARBOR,	K LIVING BENT		304 Days Settled		Proprietary - Corporation	n eds 0
235544 HALLMAR HALLMARK LIVING I BENTON HARBOR,	K LIVING BENT BENTON HARBO MI 49022	ON HARBOR OR 10/31/2017 12/31/2017	304 Days Settled		Proprietary - Corporation CR Beds 89 POS Be Key Performanac	eds 0
235544 HALLMAR HALLMARK LIVING I BENTON HARBOR, BERRIEN	K LIVING BENT BENTON HARBO MI 49022 Sheet	ON HARBOR OR 10/31/2017 12/31/2017	304 Days Settled		Proprietary - Corporation CR Beds 89 POS Be Key Performanac Occupancy Rate	n eds 0 :e Ind. 89.1%
235544 HALLMAR HALLMARK LIVING I BENTON HARBOR, I BERRIEN Balance S	K LIVING BENT BENTON HARBO MI 49022 Sheet	ON HARBOR OR 10/31/2017 12/31/2017 Income	304 Days Settled 61 Days Settled Statement	ł	Proprietary - Corporation CR Beds 89 POS Be Key Performanac Occupancy Rate Length of Stay	n eds 0 :e Ind. 89.1% 170.4
235544 HALLMAR HALLMARK LIVING I BENTON HARBOR, I BERRIEN Balance S Current Assets	K LIVING BENT BENTON HARBO MI 49022 Sheet 1,024,722	ON HARBOR DR 10/31/2017 12/31/2017 Income Total Charges	304 Days Settled 61 Days Settled Statement 4,548,200	d 0.0%	Proprietary - Corporation CR Beds 89 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	n eds 0 :e Ind. 89.1% 170.4 19.35
235544 HALLMAR HALLMARK LIVING I BENTON HARBOR, BERRIEN Balance S Current Assets Fixed Assets	K LIVING BENT BENTON HARBO MI 49022 Sheet 1,024,722 22,353	ON HARBOR DR 10/31/2017 12/31/2017 Income Total Charges Contract Allowance	304 Days Settled 61 Days Settled Statement 4,548,200 0	d 0.0% 100.0%	Proprietary - Corporation CR Beds 89 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	n eds 0 :e Ind. 89.1% 170.4 19.35 100.0%
235544 HALLMAR HALLMARK LIVING I BENTON HARBOR, I BERRIEN Balance S Current Assets Fixed Assets Other Assets Total Assets	K LIVING BENT BENTON HARBO MI 49022 Sheet 1,024,722 22,353 1,068	ON HARBOR DR 10/31/2017 12/31/2017 Income Total Charges Contract Allowance Operating Revenue	304 Days Settled 61 Days Settled Statement 4,548,200 0 4,548,200	0.0% 100.0% 100.4%	Proprietary - Corporation CR Beds 89 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 e Ind. 89.1% 170.4 19.35 100.0% 0.0%
235544 HALLMAR HALLMARK LIVING I BENTON HARBOR, BERRIEN Balance S Current Assets Fixed Assets Other Assets	K LIVING BENT BENTON HARBO MI 49022 Sheet 1,024,722 22,353 1,068 1,048,143	ON HARBOR DR 10/31/2017 12/31/2017 Income Total Charges Contract Allowance Operating Revenue Operating Expense	304 Days Settled 61 Days Settled Statement 4,548,200 0 4,548,200 4,566,789	0.0% 100.0% 100.4% -0.4%	Proprietary - Corporation CR Beds 89 POS Ba Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 e Ind. 89.1% 170.4 19.35 100.0% 0.0% 3.3
235544 HALLMAR HALLMARK LIVING I BENTON HARBOR, I BERRIEN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	K LIVING BENT BENTON HARBO MI 49022 Sheet 1,024,722 22,353 1,068 1,048,143 310,273	ON HARBOR DR 10/31/2017 12/31/2017 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	304 Days Settled 61 Days Settled Statement 4,548,200 0 4,548,200 4,566,789 -18,589	0.0% 100.0% 100.4% -0.4% 0.0%	Proprietary - Corporation CR Beds 89 POS Ba Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 89.1% 170.4 19.35 100.0% 0.0% 3.3 43.9

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235544 HALLMAR	K LIVING BENT	ON HARBOR			Proprietary - Corporatio	n
HALLMARK LIVING I	BENTON HARBO	DR 10/31/2017	304 Days Settled	t		
BENTON HARBOR,	MI 49022	12/31/2017	61 Days Settled		CR Beds 95 POS B	eds 0
BERRIEN					Key Performana	ce Ind.
					Occupancy Rate	77.2%
Balance S	Sheet	Income	Statement		Length of Stay	179.0
Current Assets	859,775	Total Charges	963,021		Average Wages	19.35
Fixed Assets	0	Contract Allowance	74,483	7.7%	Skilled Nursing	90.9%
Other Assets	0	Operating Revenue	888,538	92.3%	Ancillary Service	9.1%
Total Assets	859,775	Operating Expense	990,857	111.5%	Current Ratio	0.9
Current Liabilities	962,094	Operating Margin	-102,319	-11.5%	Days to Collect	321.7
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	263.2
Total Equity	-102,319	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	859,775	Net Profit or Loss	(102,319)	-11.5%	Return on Equity	100.0%
235077 HALLMAR	K LIVING HOLL	AND			Proprietary - Other	
HALLMARK LIVING I	HOLLAND	12/31/2017	306 Days Settled	b		
HOLLAND, MI 49423	•	2/28/2017 3	804 Days Settled		CR Beds 90 POS B	eds 0
OTTAWA					Key Performana	ce Ind.
CGS (OHIO)					Occupancy Rate	59.6%
Balance S	Sheet	Income	Statement		Length of Stay	99.4
Current Assets	449,210	Total Charges	4,806,735		Average Wages	21.59
Fixed Assets	4,922,496	Contract Allowance	1,141,538	23.7%	Skilled Nursing	80.3%
Other Assets	127,626	Operating Revenue	3,665,197	76.3%	Ancillary Service	19.7%
Total Assets	5,499,332	Operating Expense	4,608,665	125.7%	Current Ratio	1.0
Current Liabilities	436,246	Operating Margin	-943,468	-25.7%	Days to Collect	74.6
Long Term Liabilities	2,320,631	Other Income	2,853	0.1%	Avg Payment Days	46.7
Total Equity	2,742,455	Other Expense	0	0.0%	Depreciation Rate	0.8%
Total Liab. and Equity	5,499,332	Net Profit or Loss	(947,019)	-25.8%	Return on Equity	-34.5%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235077 HALLMAR		AND			Proprietary - Corporation	'n
HALLMARK LIVING	HOLLAND	12/31/2017	306 Days Settled	I		
HOLLAND, MI 49423	i	2/28/2017 304 Days Settled			CR Beds 76 POS E	eds 0
OTTAWA					Key Performana	ce Ind.
CGS (OHIO)					Occupancy Rate	63.6%
Balance S	sheet	Income	Statement		Length of Stay	123.3
Current Assets	1,125,521	Total Charges	4,172,684		Average Wages	21.59
Fixed Assets	64,763	Contract Allowance	508,227	12.2%	Skilled Nursing	87.3%
Other Assets	0	Operating Revenue	3,664,457	87.8%	Ancillary Service	12.7%
Total Assets	1,190,284	Operating Expense	4,090,200	111.6%	Current Ratio	0.9
Current Liabilities	1,245,247	Operating Margin	-425,743	-11.6%	Days to Collect	120.1
Long Term Liabilities	0	Other Income	1,744	0.0%	Avg Payment Days	103.6
Total Equity	-54,963	Other Expense	0	0.0%	Depreciation Rate	233.7%
Total Liab. and Equity	1,190,284	Net Profit or Loss	(439,963)	-12.0%	Return on Equity	800.5%
235114 HALLMAR	K LIVING KALA	MAZOO			Proprietary - Other	
HALLMARK LIVING	KALAMAZOO	12/31/2017	306 Days Settled	l		
KALAMAZOO, MI 49	006	2/28/2017 3	04 Days Settled		CR Beds 143 POS E	eds 0
KALAMAZOO					Key Performana	ce Ind.
CGS (OHIO)					Occupancy Rate	53.8%
Balance S	sheet	Income	Statement		Length of Stay	103.6
Current Assets	305,873	Total Charges	6,898,906		Average Wages	20.26
Fixed Assets	8,093,110	Contract Allowance	1,566,005	22.7%	Skilled Nursing	82.2%
Other Assets	208,449	Operating Revenue	5,332,901	77.3%	Ancillary Service	17.8%
Total Assets	8,607,432	Operating Expense	7,453,505	139.8%	Current Ratio	0.5
Current Liabilities	611,749	Operating Margin	-2,120,604	-39.8%	Days to Collect	34.4
Long Term Liabilities	4,862,303	Other Income	4,199	0.1%	Avg Payment Days	35.2
Total Equity	3,133,380	Other Expense	0	0.0%	Depreciation Rate	0.9%
Total Liab. and Equity	8,607,432	Net Profit or Loss	(2,124,524)	-39.8%	Return on Equity	-67.8%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235114 HALLMAR	K LIVING KALA	MAZOO			Proprietary - Corporation	n
HALLMARK LIVING	KALAMAZOO	12/31/2017	306 Days Settled	I		
KALAMAZOO, MI 49	006	2/28/2017 3	04 Days Settled		CR Beds 106 POS E	Beds 0
KALAMAZOO					Key Performana	ce Ind.
CGS (OHIO)					Occupancy Rate	50.7%
Balance S	Sheet	Income	Statement		Length of Stay	164.7
Current Assets	1,112,134	Total Charges	5,127,920		Average Wages	20.26
Fixed Assets	69,622	Contract Allowance	415,141	8.1%	Skilled Nursing	91.3%
Other Assets	0	Operating Revenue	4,712,779	91.9%	Ancillary Service	8.7%
Total Assets	1,181,756	Operating Expense	5,089,019	108.0%	Current Ratio	1.0
Current Liabilities	1,110,817	Operating Margin	-376,240	-8.0%	Days to Collect	86.3
Long Term Liabilities	0	Other Income	1,715	0.0%	Avg Payment Days	81.5
Total Equity	61,939	Other Expense	0	0.0%	Depreciation Rate	338.1%
Total Liab. and Equity	1,172,756	Net Profit or Loss	(405,561)	-8.6%	Return on Equity	-654.8%
235382 HAMILTON	I NURSING HOM	1E			Proprietary - Corporation	n
HAMILTON NURSIN	G HOME	12/31/2017	365 Days Settled	I		
DETROIT, MI 48207					CR Beds 64 POS E	Beds 0
WAYNE					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	95.8%
Balance S	Sheet	Income	Statement		Length of Stay	366.7
Current Assets	1,411,488	Total Charges	8,263,518		Average Wages	17.63
Fixed Assets	68,012	Contract Allowance	2,305,101	27.9%	Skilled Nursing	78.1%
Other Assets	8,323	Operating Revenue	5,958,417	72.1%	Ancillary Service	21.9%
Total Assets	1,487,823	Operating Expense	5,841,844	98.0%	Current Ratio	7.8
Current Liabilities	181,736	Operating Margin	116,573	2.0%	Days to Collect	73.7
Long Term Liabilities	560,724	Other Income	28,701	0.5%	Avg Payment Days	20.5
Total Equity	745,363	Other Expense	0	0.0%	Depreciation Rate	58.7%
1						

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235050 HAROLD A	ND GRACE UP	JOHN COMMUNITY CA	ARE CENTER		Nonprofit - Other	
HAROLD AND GRAC		6/30/2017 36	65 Days Settled			
KALAMAZOO, MI 49	001				CR Beds 118 POS B	eds 0
KALAMAZOO					Key Performana	ce Ind.
WISCONSIN PHYSIC	CIANS SERVICE	E			Occupancy Rate	88.8%
Balance S	Sheet	Income	Statement		Length of Stay	105.3
Current Assets	6,639,039	Total Charges	13,355,296		Average Wages	19.50
Fixed Assets	3,924,372	Contract Allowance	2,181,086	16.3%	Skilled Nursing	76.4%
Other Assets	3,223,699	Operating Revenue	11,174,210	83.7%	Ancillary Service	23.6%
Total Assets	13,787,110	Operating Expense	11,628,567	104.1%	Current Ratio	9.4
Current Liabilities	709,689	Operating Margin	-454,357	-4.1%	Days to Collect	207.6
Long Term Liabilities	3,229,157	Other Income	490,297	4.4%	Avg Payment Days	22.3
Total Equity	9,848,264	Other Expense	0	0.0%	Depreciation Rate	5.0%
		•				
Total Liab. and Equity	13,787,110	· _	(517,592)	-4.6%	Return on Equity	-5.3%
Total Liab. and Equity	13,787,110	· _	· · ·	-4.6%	Return on Equity Proprietary - Corporatio	
Total Liab. and Equity	13,787,110 D NURSING & R	Net Profit or Loss	· · ·			
Total Liab. and Equity 235177 HARTFOR	13,787,110 D NURSING & R	Net Profit or Loss	TER			n
Total Liab. and Equity 235177 HARTFOR HARTFORD NURSIN CENTER	13,787,110 D NURSING & R	Net Profit or Loss	TER		Proprietary - Corporatio	n eds 0
Total Liab. and Equity 235177 HARTFOR HARTFORD NURSIN CENTER DETROIT, MI 48235	13,787,110 D NURSING & R	Net Profit or Loss	TER		Proprietary - Corporatio	n eds 0
Total Liab. and Equity 235177 HARTFOR HARTFORD NURSIN CENTER DETROIT, MI 48235 WAYNE	13,787,110 D NURSING & R NG & REHABILIT	Net Profit or Loss	TER		Proprietary - Corporatio CR Beds 140 POS B Key Performana	n eds 0 ce Ind.
Total Liab. and Equity 235177 HARTFOR HARTFORD NURSIN CENTER DETROIT, MI 48235 WAYNE NATIONAL GOVERN	13,787,110 D NURSING & R NG & REHABILIT NMENT SERVICE	Net Profit or Loss	TER 365 Days Settled		Proprietary - Corporatio CR Beds 140 POS B Key Performana Occupancy Rate	n eds 0 ce Ind. 93.0%
Total Liab. and Equity 235177 HARTFOR HARTFORD NURSIN CENTER DETROIT, MI 48235 WAYNE NATIONAL GOVERN Balance S	13,787,110 D NURSING & R NG & REHABILIT NMENT SERVICE	Net Profit or Loss	TER 365 Days Settled Statement	1	Proprietary - Corporatio CR Beds 140 POS B Key Performana Occupancy Rate Length of Stay	n eds 0 ce Ind. 93.0% 72.0
Total Liab. and Equity 235177 HARTFOR HARTFORD NURSIN CENTER DETROIT, MI 48235 WAYNE NATIONAL GOVERN Balance S Current Assets	13,787,110 D NURSING & R NG & REHABILIT NMENT SERVICE Sheet 5,633,614	Net Profit or Loss EHABILITATION CENT ATION 12/31/2017 3 ES Income S Total Charges	TER 365 Days Settled Statement 23,907,359	26.9%	Proprietary - Corporatio CR Beds 140 POS B Key Performana Occupancy Rate Length of Stay Average Wages	n eds 0 ce Ind. 93.0% 72.0 17.45
Total Liab. and Equity 235177 HARTFOR HARTFORD NURSIN CENTER DETROIT, MI 48235 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets	13,787,110 D NURSING & R NG & REHABILIT NMENT SERVICE Sheet 5,633,614 2,328,959	Net Profit or Loss EHABILITATION CENT TATION 12/31/2017 ES Income Total Charges Contract Allowance Operating Revenue	TER 365 Days Settled Statement 23,907,359 6,440,846	26.9% 73.1%	Proprietary - Corporatio CR Beds 140 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	n eds 0 ce Ind. 93.0% 72.0 17.45 65.9%
Total Liab. and Equity 235177 HARTFORM HARTFORD NURSIN CENTER DETROIT, MI 48235 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Other Assets	13,787,110 D NURSING & R NG & REHABILIT NMENT SERVICE Sheet 5,633,614 2,328,959 41,529	Net Profit or Loss	TER 365 Days Settled Statement 23,907,359 6,440,846 17,466,513	26.9% 73.1% 92.2%	Proprietary - Corporatio CR Beds 140 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	n eds 0 ce Ind. 93.0% 72.0 17.45 65.9% 34.1%
Total Liab. and Equity 235177 HARTFORD HARTFORD NURSIN CENTER DETROIT, MI 48235 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Total Assets	13,787,110 D NURSING & R NG & REHABILIT NMENT SERVICE Sheet 5,633,614 2,328,959 41,529 8,004,102	Net Profit or Loss EHABILITATION CENT ATION 12/31/2017 3 ES Income S Total Charges Contract Allowance Operating Revenue Operating Revenue Operating Expense	TER 365 Days Settled Statement 23,907,359 6,440,846 17,466,513 16,107,028	26.9% 73.1% 92.2% 7.8%	Proprietary - Corporation CR Beds 140 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	n eds 0 ce Ind. 93.0% 72.0 17.45 65.9% 34.1% 4.6
Total Liab. and Equity 235177 HARTFORI HARTFORD NURSIN CENTER DETROIT, MI 48235 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	13,787,110 D NURSING & R NG & REHABILIT NMENT SERVICE Sheet 5,633,614 2,328,959 41,529 8,004,102 1,220,890	Net Profit or Loss EHABILITATION CENT ATION 12/31/2017 Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	TER 365 Days Settled Statement 23,907,359 6,440,846 17,466,513 16,107,028 1,359,485	26.9% 73.1% 92.2% 7.8% 1.2%	Proprietary - Corporation CR Beds 140 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	n eds 0 ce Ind. 93.0% 72.0 17.45 65.9% 34.1% 4.6 146.7

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235602 HAZEL I FI		RY MANOR			Nonprofit - Other	
HAZEL I FINDLAY CO	OUNTRY MANO	R 12/31/2017 3	365 Days Settled	I		
SAINT JOHNS, MI 48	3879				CR Beds 150 POS Be	eds 0
CLINTON					Key Performanac	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	78.6%
Balance S	heet	Income	Statement		Length of Stay	110.1
Current Assets	2,861,502	Total Charges	15,871,306		Average Wages	20.33
Fixed Assets	7,265,708	Contract Allowance	1,821,974	11.5%	Skilled Nursing	81.1%
Other Assets	9,993,546	Operating Revenue	14,049,332	88.5%	Ancillary Service	18.9%
Total Assets	20,120,756	Operating Expense	14,175,173	100.9%	Current Ratio	2.5
Current Liabilities	1,166,466	- Operating Margin	-125,841	-0.9%	Days to Collect	32.7
Long Term Liabilities	0	Other Income	124,259	0.9%	Avg Payment Days	26.3
Total Equity	18,954,290	Other Expense	0	0.0%	Depreciation Rate	3.2%
Total Liab. and Equity	20,120,756	Net Profit or Loss	(65,458)	-0.5%	Return on Equity	-0.3%
235487 HEARTLAN	ND-WEST BLOO	MFIELD			Proprietary - Other	
HEARTLAND-WEST	BLOOMFIELD	5/31/2017 36	65 Days Settled			
WEST BLOOMFIELD), MI 48322				CR Beds 120 POS Be	eds 0
OAKLAND					Key Performanac	e Ind.
BLUE CROSS (MAR)	YLAND)				Occupancy Rate	90.0%
Balance S	iheet	Income	Statement		Length of Stay	27.8
Current Assets	1,991,150	Total Charges	24,999,425		Average Wages	24.55
Fixed Assets	15,627,400	Contract Allowance	10,148,067	40.6%	Skilled Nursing	58.9%
Other Assets	169,328	- Operating Revenue	14,851,358	59.4%	Ancillary Service	41.1%
Total Assets	17,787,878	Operating Expense	18,168,855	122.3%	Current Ratio	1.8
Current Liabilities	1,119,327	– Operating Margin	-3,317,497	-22.3%	Days to Collect	48.9
Long Term Liabilities	23,426,184	Other Income	3,713	0.0%	Avg Payment Days	17.7
Total Equity	-6,757,633	Other Expense	0	0.0%	Depreciation Rate	4.4%
Total Liab. and Equity	17,787,878	- Net Profit or Loss	(3,320,419)	-22.4%	Return on Equity	49.1%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235439 HEARTLAN	ND HEALTH CA	RE CENTER-ALLEN P	ARK		Proprietary - Other	
HEARTLAND HEALT ALLEN PARK	H CARE CENTE	ER- 12/31/2017 :	365 Days Settled	ł		
ALLEN PARK, MI 48	101				CR Beds 171 POS Be	eds 0
WAYNE					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	68.9%
Balance S	Sheet	Income	Statement		Length of Stay	34.5
Current Assets	1,858,587	Total Charges	24,636,566		Average Wages	23.68
Fixed Assets	9,331,603	Contract Allowance	9,615,405	39.0%	Skilled Nursing	65.6%
Other Assets	196,879	- Operating Revenue	15,021,161	61.0%	Ancillary Service	34.4%
Total Assets	11,387,069	Operating Expense	16,618,008	110.6%	Current Ratio	1.5
Current Liabilities	1,271,538	- Operating Margin	-1,596,847	-10.6%	Days to Collect	45.1
Long Term Liabilities	26,436,094	Other Income	10,935	0.1%	Avg Payment Days	21.7
Total Equity	-16,320,563	Other Expense	0	0.0%	Depreciation Rate	4.1%
		—				
Total Liab. and Equity	11,387,069	Net Profit or Loss	(1,589,251)	-10.6%	Return on Equity	9.7%
		Net Profit or Loss	· · ·	-10.6%	Return on Equity Proprietary - Other	9.7%
	ND HEALTH CA	- RE CENTER-ANN ARE	· · ·	-10.6%		9.7%
235580 HEARTLAN HEARTLAND HEALT	ND HEALTH CA	- RE CENTER-ANN ARE	BOR	-10.6%		
235580 HEARTLAN HEARTLAND HEALT ARBOR	ND HEALTH CA	- RE CENTER-ANN ARE	BOR	-10.6%	Proprietary - Other	eds 0
235580 HEARTLAN HEARTLAND HEALT ARBOR ANN ARBOR, MI 481	ND HEALTH CA	- RE CENTER-ANN ARE ER-ANN 5/31/2017 30	BOR	-10.6%	Proprietary - Other CR Beds 182 POS Be	eds 0
235580 HEARTLAN HEARTLAND HEALT ARBOR ANN ARBOR, MI 481 WASHTENAW	ND HEALTH CAN TH CARE CENTE 105 NMENT SERVICE	- RE CENTER-ANN ARE ER-ANN 5/31/2017 30	BOR	-10.6%	Proprietary - Other CR Beds 182 POS Be Key Performanac	eds 0 s e Ind.
235580 HEARTLAN HEARTLAND HEALT ARBOR ANN ARBOR, MI 481 WASHTENAW NATIONAL GOVERN	ND HEALTH CA TH CARE CENTE 105 NMENT SERVICE	- RE CENTER-ANN ARE ER-ANN 5/31/2017 30	3OR 65 Days Settled	-10.6%	Proprietary - Other CR Beds 182 POS Be Key Performanac Occupancy Rate	eds 0 e e Ind. 77.8%
235580 HEARTLAN HEARTLAND HEALT ARBOR ANN ARBOR, MI 481 WASHTENAW NATIONAL GOVERN Balance S	ND HEALTH CA TH CARE CENTE 105 NMENT SERVICE	- RE CENTER-ANN ARE ER-ANN 5/31/2017 30 ES Income	3OR 65 Days Settled Statement		Proprietary - Other CR Beds 182 POS Be Key Performanac Occupancy Rate Length of Stay	eds 0 e Ind. 77.8% 30.8
235580 HEARTLAN HEARTLAND HEALT ARBOR ANN ARBOR, MI 481 WASHTENAW NATIONAL GOVERN Balance S Current Assets	ND HEALTH CAN TH CARE CENTE 105 NMENT SERVICE Sheet 2,832,873	- RE CENTER-ANN ARE ER-ANN 5/31/2017 30 ES Income Total Charges	BOR 65 Days Settled Statement 28,818,419	32.6%	Proprietary - Other CR Beds 182 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 : e Ind. 77.8% 30.8 23.67
235580 HEARTLAN HEARTLAND HEALT ARBOR ANN ARBOR, MI 481 WASHTENAW NATIONAL GOVERN Balance S Current Assets Fixed Assets	ND HEALTH CAN TH CARE CENTE 105 NMENT SERVICE Sheet 2,832,873 21,235,630	ES Total Charges Contract Allowance	30R 65 Days Settled Statement 28,818,419 9,395,435	32.6% 67.4%	Proprietary - Other CR Beds 182 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 e Ind. 77.8% 30.8 23.67 65.5%
235580 HEARTLAN HEARTLAND HEALT ARBOR ANN ARBOR, MI 481 WASHTENAW NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	ND HEALTH CA TH CARE CENTE 105 NMENT SERVICE Sheet 2,832,873 21,235,630 230,792	ES Total Charges Contract Allowance Operating Revenue	30R 65 Days Settled Statement 28,818,419 9,395,435 19,422,984	32.6% 67.4% 109.7%	Proprietary - Other CR Beds 182 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 e Ind. 77.8% 30.8 23.67 65.5% 34.5%
235580 HEARTLAN HEARTLAND HEALT ARBOR ANN ARBOR, MI 481 WASHTENAW NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	ND HEALTH CA TH CARE CENTE 105 NMENT SERVICE Sheet 2,832,873 21,235,630 230,792 24,299,295	ES Total Charges Contract Allowance Operating Revenue Operating Expense	30R 65 Days Settled Statement 28,818,419 9,395,435 19,422,984 21,302,597	32.6% 67.4% 109.7% -9.7%	Proprietary - Other CR Beds 182 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 e Ind. 77.8% 30.8 23.67 65.5% 34.5% 1.9
235580 HEARTLAN HEARTLAND HEALT ARBOR ANN ARBOR, MI 481 WASHTENAW NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	ND HEALTH CAR TH CARE CENTE 105 NMENT SERVICE Sheet 2,832,873 21,235,630 230,792 24,299,295 1,512,560	ES Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	3OR 65 Days Settled Statement 28,818,419 9,395,435 19,422,984 21,302,597 -1,879,613	32.6% 67.4% 109.7% -9.7% 0.0%	Proprietary - Other CR Beds 182 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ee Ind. 77.8% 30.8 23.67 65.5% 34.5% 1.9 52.5

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235023 HEARTLAI	ND HEALTH CA	RE CENTER-BATTLE C	REEK		Proprietary - Other	
HEARTLAND HEALT BATTLE CREEK	⁻ H CARE CENTE	R- 4/30/2017 36	5 Days Settled			
BATTLE CREEK, MI	49017				CR Beds 65 POS Be	eds 0
CALHOUN					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICI	ΞS			Occupancy Rate	84.6%
Balance S	Sheet	Income S	Statement		Length of Stay	60.1
Current Assets	636,324	Total Charges	8,797,590		Average Wages	20.81
Fixed Assets	3,053,214	Contract Allowance	2,709,924	30.8%	Skilled Nursing	69.9%
Other Assets	86,642	Operating Revenue	6,087,666	69.2%	Ancillary Service	30.1%
Total Assets	3,776,180	Operating Expense	6,310,639	103.7%	Current Ratio	1.3
Current Liabilities	484,827	Operating Margin	-222,973	-3.7%	Days to Collect	36.9
Long Term Liabilities	8,770,167	Other Income	4,774	0.1%	Avg Payment Days	21.0
Total Equity	-5,478,814	Other Expense	0	0.0%	Depreciation Rate	3.4%
Total Liab. and Equity	3,776,180	Net Profit or Loss	(224,263)	-3.7%	Return on Equity	4.1%
235217 HEARTLAI	ND HEALTH CA	RE CENTER-BLOOMFI	ELD HILLS		Proprietary - Other	
HEARTLAND HEALT BLOOMFIELD HILLS		R- 12/31/2017 3	65 Days Settled	ł		
BLOOMFIELD HILLS			,			
	5, MI 48304		,		CR Beds 159 POS Be	eds 0
OAKLAND	s, MI 48304				CR Beds 159 POS Be	
		ΞS				
OAKLAND	MENT SERVICE	-	Statement		Key Performanac	e Ind.
OAKLAND NATIONAL GOVERN	NMENT SERVICE Sheet	-			Key Performanac Occupancy Rate	ce Ind. 66.2%
OAKLAND NATIONAL GOVERN Balance S	NMENT SERVICE Sheet	Income S Total Charges	Statement	29.3%	Key Performanac Occupancy Rate Length of Stay	ce Ind. 66.2% 46.0
OAKLAND NATIONAL GOVERN Balance S Current Assets	NMENT SERVICE Sheet 1,743,594	Income S Total Charges	Statement 17,109,272		Key Performanad Occupancy Rate Length of Stay Average Wages	e Ind. 66.2% 46.0 23.16
OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets	NMENT SERVICE Sheet 1,743,594 17,679,098	Income S Total Charges Contract Allowance	Statement 17,109,272 5,017,247	70.7%	Key Performanad Occupancy Rate Length of Stay Average Wages Skilled Nursing	e Ind. 66.2% 46.0 23.16 71.0%
OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	NMENT SERVICE Sheet 1,743,594 17,679,098 289,816	Income S Total Charges Contract Allowance Operating Revenue	Statement 17,109,272 5,017,247 12,092,025	70.7% 114.7%	Key Performanad Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	ce Ind. 66.2% 46.0 23.16 71.0% 29.0%
OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	MENT SERVICE Sheet 1,743,594 17,679,098 289,816 19,712,508	Income S Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 17,109,272 5,017,247 12,092,025 13,871,092	70.7% 114.7% -14.7%	Key Performanad Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	ce Ind. 66.2% 46.0 23.16 71.0% 29.0% 1.6
OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	NMENT SERVICE Sheet 1,743,594 17,679,098 289,816 19,712,508 1,115,646	Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 17,109,272 5,017,247 12,092,025 13,871,092 -1,779,067	70.7% 114.7% -14.7% 0.0%	Key Performanad Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	ce Ind. 66.2% 46.0 23.16 71.0% 29.0% 1.6 52.3

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235184 HEARTLAN		RE CENTER-BRIARW	OOD		Proprietary - Other	
HEARTLAND HEALT BRIARWOOD	H CARE CENTE	ER- 4/30/2017 3	65 Days Settled			
FLINT, MI 48506					CR Beds 117 POS Be	eds 0
GENESEE					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	82.7%
Balance S	heet	Income	Statement		Length of Stay	38.4
Current Assets	1,817,038	Total Charges	18,951,586		Average Wages	21.59
Fixed Assets	9,339,352	Contract Allowance	5,365,710	28.3%	Skilled Nursing	70.7%
Other Assets	126,343	Operating Revenue	13,585,876	71.7%	Ancillary Service	29.3%
Total Assets	11,282,733	Operating Expense	13,296,646	97.9%	Current Ratio	1.9
Current Liabilities	980,778	Operating Margin	289,230	2.1%	Days to Collect	48.8
Long Term Liabilities	32,950,576	Other Income	697	0.0%	Avg Payment Days	19.1
Total Equity	-22,648,621	Other Expense	0	0.0%	Depreciation Rate	3.4%
Total Liab. and Equity	11,282,733	Net Profit or Loss	285,515	2.1%	Return on Equity	-1.3%
235618 HEARTLAN	ND HEALTH CA	RE CENTER-CANTON	1		Proprietary - Other	
HEARTLAND HEALT CANTON	H CARE CENTE	ER- 12/31/2017	365 Days Settled	ł		
CANTON, MI 48187					CR Beds 150 POS Be	eds 0
WAYNE					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	79.8%
Balance S	iheet	Income	Statement		Length of Stay	22.0
Current Assets	2,834,878	Total Charges	36,021,694		Average Wages	24.75
Fixed Assets	15,419,166	Contract Allowance	15,423,019	42.8%	Skilled Nursing	57.1%
Other Assets	170,845	Operating Revenue	20,598,675	57.2%	Ancillary Service	42.9%
Total Assets	18,424,889	Operating Expense	22,750,436	110.4%	Current Ratio	1.9
Current Liabilities	1,479,160	Operating Margin	-2,151,761	-10.4%	Days to Collect	50.2
Long Term Liabilities	54,353,538	Other Income	3,702	0.0%	Avg Payment Days	19.1
Total Equity	-37,407,809	Other Expense	0	0.0%	Depreciation Rate	3.8%
		•				0.070

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235441 HEARTLAN	ND HEALTH CA	RE CENTER-CRESTV	IEW		Proprietary - Other	
HEARTLAND HEALT CRESTVIEW	H CARE CENTE	ER- 4/30/2017 3	65 Days Settled			
WYOMING, MI 49509	9				CR Beds 92 POS B	eds 0
KENT					Key Performanae	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	80.4%
Balance S	Sheet	Income	Statement		Length of Stay	68.3
Current Assets	804,958	Total Charges	10,570,454		Average Wages	21.58
Fixed Assets	5,736,740	Contract Allowance	3,143,303	29.7%	Skilled Nursing	71.8%
Other Assets	120,561	Operating Revenue	7,427,151	70.3%	Ancillary Service	28.2%
Total Assets	6,662,259	Operating Expense	8,813,922	118.7%	Current Ratio	1.4
Current Liabilities	578,578	Operating Margin	-1,386,771	-18.7%	Days to Collect	39.0
Long Term Liabilities	10,561,055	Other Income	2,081	0.0%	Avg Payment Days	20.6
Total Equity	-4,477,374	Other Expense	0	0.0%	Depreciation Rate	3.5%
Total Liab. and Equity	6,662,259	Net Profit or Loss	(1,402,704)	-18.9%	Return on Equity	31.3%
		-				
235428 HEARTLAN	ND HEALTH CA	RE CENTER-DEARBO	ORN HEIGHTS		Proprietary - Other	
235428 HEARTLAN HEARTLAND HEALT DEARBORN HEIGHT	H CARE CENTE		ORN HEIGHTS 365 Days Settled	1	Proprietary - Other	
HEARTLAND HEALT	TH CARE CENTE			1	Proprietary - Other CR Beds 151 POS B	eds 0
HEARTLAND HEALT DEARBORN HEIGHT	TH CARE CENTE			1		
HEARTLAND HEALT DEARBORN HEIGHT DEARBORN HEIGHT	TH CARE CENTE TS TS, MI 48127	ER- 12/31/2017		1	CR Beds 151 POS B	
HEARTLAND HEALT DEARBORN HEIGHT DEARBORN HEIGHT WAYNE	TH CARE CENTE TS TS, MI 48127 IMENT SERVICE	ER- 12/31/2017 ES		1	CR Beds 151 POS B Key Performanad	ce Ind.
HEARTLAND HEALT DEARBORN HEIGHT DEARBORN HEIGHT WAYNE NATIONAL GOVERN	TH CARE CENTE TS TS, MI 48127 IMENT SERVICE	ER- 12/31/2017 ES	365 Days Settlec	1	CR Beds 151 POS B Key Performanae Occupancy Rate	ce Ind. 60.7%
HEARTLAND HEALT DEARBORN HEIGHT DEARBORN HEIGHT WAYNE NATIONAL GOVERN Balance S	TH CARE CENTE TS TS, MI 48127 IMENT SERVICE	ER- 12/31/2017 ES Income	365 Days Settled		CR Beds 151 POS B Key Performana Occupancy Rate Length of Stay	ce Ind. 60.7% 33.0
HEARTLAND HEALT DEARBORN HEIGHT DEARBORN HEIGHT WAYNE NATIONAL GOVERN Balance S Current Assets	TH CARE CENTE TS TS, MI 48127 MENT SERVICE Sheet 1,320,627	ER- 12/31/2017 ES Income Total Charges	365 Days Settled Statement 19,003,408	35.0%	CR Beds 151 POS B Key Performanae Occupancy Rate Length of Stay Average Wages	ce Ind. 60.7% 33.0 23.61
HEARTLAND HEALT DEARBORN HEIGHT DEARBORN HEIGHT WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets	TH CARE CENTE TS TS, MI 48127 MENT SERVICE Sheet 1,320,627 8,382,723	ER- 12/31/2017 ES Income Total Charges Contract Allowance	365 Days Settled Statement 19,003,408 6,645,199	35.0% 65.0%	CR Beds 151 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	ce Ind. 60.7% 33.0 23.61 64.5%
HEARTLAND HEALT DEARBORN HEIGHT DEARBORN HEIGHT WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	TH CARE CENTE TS TS, MI 48127 MENT SERVICE Sheet 1,320,627 8,382,723 188,969	ER- 12/31/2017 ES Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 19,003,408 6,645,199 12,358,209	35.0% 65.0% 113.9%	CR Beds 151 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	ce Ind. 60.7% 33.0 23.61 64.5% 35.5%
HEARTLAND HEALT DEARBORN HEIGHT DEARBORN HEIGHT WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	TH CARE CENTE TS TS, MI 48127 MENT SERVICE Sheet 1,320,627 8,382,723 188,969 9,892,319	ER- 12/31/2017 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 19,003,408 6,645,199 12,358,209 14,072,071	35.0% 65.0% 113.9% -13.9%	CR Beds 151 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	ce Ind. 60.7% 33.0 23.61 64.5% 35.5% 1.3
HEARTLAND HEALT DEARBORN HEIGHT DEARBORN HEIGHT WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	TH CARE CENTE TS TS, MI 48127 MENT SERVICE Sheet 1,320,627 8,382,723 188,969 9,892,319 989,458	ER- 12/31/2017 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 19,003,408 6,645,199 12,358,209 14,072,071 -1,713,862	35.0% 65.0% 113.9% -13.9% 0.1%	CR Beds 151 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	ce Ind. 60.7% 33.0 23.61 64.5% 35.5% 1.3 39.1

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

	ND HEALTH CA	RE CENTER-FOSTRIA	AN .		Proprietary - Other	
HEARTLAND HEALT FOSTRIAN	TH CARE CENTE	ER- 4/30/2017 3	65 Days Settled			
FLUSHING, MI 48433	3				CR Beds 140 POS Be	eds 0
GENESEE					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	76.3%
Balance S	Sheet	Income	Statement		Length of Stay	46.1
Current Assets	1,622,795	Total Charges	18,444,371		Average Wages	21.38
Fixed Assets	7,484,466	Contract Allowance	5,471,784	29.7%	Skilled Nursing	68.0%
Other Assets	161,595	Operating Revenue	12,972,587	70.3%	Ancillary Service	32.0%
Total Assets	9,268,856	Operating Expense	13,379,177	103.1%	Current Ratio	1.5
Current Liabilities	1,063,072	Operating Margin	-406,590	-3.1%	Days to Collect	45.8
Long Term Liabilities	23,633,091	Other Income	3,624	0.0%	Avg Payment Days	24.0
Total Equity	-15,427,307	Other Expense	0	0.0%	Depreciation Rate	3.9%
Total Liab. and Equity	9,268,856	Net Profit or Loss	(419,513)	-3.2%	Return on Equity	2.7%
235103 HEARTLAN	ND HEALTH CA	RE CENTER-GRAND	RAPIDS		Proprietary - Other	
HEARTLAND HEALT GRAND RAPIDS	H CARE CENTE	ER- 4/30/2017 3	65 Days Settled			
		ER- 4/30/2017 3	65 Days Settled		CR Beds 182 POS B	eds 0
GRAND RAPIDS		ER- 4/30/2017 3	65 Days Settled		CR Beds 182 POS Be	
GRAND RAPIDS GRAND RAPIDS, MI	49546		65 Days Settled			
GRAND RAPIDS GRAND RAPIDS, MI KENT	49546 NMENT SERVICI	ES	65 Days Settled		Key Performanac	e Ind.
GRAND RAPIDS GRAND RAPIDS, MI KENT NATIONAL GOVERN	49546 NMENT SERVICI Sheet	ES			Key Performanac Occupancy Rate	ce Ind. 78.6%
GRAND RAPIDS GRAND RAPIDS, MI KENT NATIONAL GOVERN Balance S	49546 NMENT SERVICI Sheet	ES Income Total Charges	Statement	21.1%	Key Performanac Occupancy Rate Length of Stay	ce Ind. 78.6% 92.4
GRAND RAPIDS GRAND RAPIDS, MI KENT NATIONAL GOVERN Balance S Current Assets	49546 NMENT SERVICI Sheet 929,187	ES Income Total Charges	Statement 17,100,568		Key Performanad Occupancy Rate Length of Stay Average Wages	e Ind. 78.6% 92.4 20.92
GRAND RAPIDS GRAND RAPIDS, MI KENT NATIONAL GOVERN Balance S Current Assets Fixed Assets	49546 NMENT SERVICI Sheet 929,187 9,484,566	ES Income Total Charges Contract Allowance Operating Revenue	Statement 17,100,568 3,605,351	78.9%	Key Performanad Occupancy Rate Length of Stay Average Wages Skilled Nursing	e Ind. 78.6% 92.4 20.92 81.5%
GRAND RAPIDS GRAND RAPIDS, MI KENT NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	49546 MENT SERVICI Sheet 929,187 9,484,566 243,399	ES Income Total Charges Contract Allowance Operating Revenue	Statement 17,100,568 3,605,351 13,495,217	78.9% 111.3%	Key Performanad Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	ce Ind. 78.6% 92.4 20.92 81.5% 18.5%
GRAND RAPIDS GRAND RAPIDS, MI KENT NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	49546 MENT SERVICI Sheet 929,187 9,484,566 243,399 10,657,152	ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 17,100,568 3,605,351 13,495,217 15,017,510	78.9% 111.3% -11.3%	Key Performanad Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	ce Ind. 78.6% 92.4 20.92 81.5% 18.5% 0.7
GRAND RAPIDS GRAND RAPIDS, MI KENT NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	49546 MENT SERVIC Sheet 929,187 9,484,566 243,399 10,657,152 1,335,230	ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 17,100,568 3,605,351 13,495,217 15,017,510 -1,522,293	78.9% 111.3% -11.3% 0.1%	Key Performanad Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	ce Ind. 78.6% 92.4 20.92 81.5% 18.5% 0.7 24.2

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235261 HEARTLAN		RE CENTER-GREEN	/IEW		Proprietary - Other	
HEARTLAND HEALT GREENVIEW	H CARE CENTE	ER- 4/30/2017 3	865 Days Settled			
GRAND RAPIDS, MI	49505				CR Beds 69 POS B	eds 0
KENT					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	81.1%
Balance S	Sheet	Income	Statement		Length of Stay	96.4
Current Assets	644,896	Total Charges	6,548,551		Average Wages	20.52
Fixed Assets	4,033,464	Contract Allowance	1,206,421	18.4%	Skilled Nursing	82.5%
Other Assets	92,043	Operating Revenue	5,342,130	81.6%	Ancillary Service	17.5%
Total Assets	4,770,403	Operating Expense	6,206,215	116.2%	Current Ratio	1.3
Current Liabilities	486,288	Operating Margin	-864,085	-16.2%	Days to Collect	43.7
Long Term Liabilities	5,971,306	Other Income	2,815	0.1%	Avg Payment Days	22.0
Total Equity	-1,687,191	Other Expense	0	0.0%	Depreciation Rate	3.7%
Total Liab. and Equity	4,770,403	Net Profit or Loss	(885,637)	-16.6%	Return on Equity	52.5%
235411 HEARTLAN	ND HEALTH CA	RE CENTER-HAMPT(ON		Proprietary - Other	
HEARTLAND HEALT HAMPTON	H CARE CENTE	ER- 4/30/2017 3	365 Days Settled			
BAY CITY, MI 48708					CR Beds 51 POS B	eds 0
BAY					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	82.1%
Balance S	sheet	Income	Statement		Length of Stay	47.6
Current Assets	754,076	Total Charges	8,255,855		Average Wages	21.19
Fixed Assets	4,537,387	Contract Allowance	2,790,259	33.8%	Skilled Nursing	65.8%
Other Assets	75,444	Operating Revenue	5,465,596	66.2%	Ancillary Service	34.2%
Total Assets	5,366,907	Operating Expense	6,260,973	114.6%	Current Ratio	2.0
Current Liabilities	386,675	Operating Margin	-795,377	-14.6%	Days to Collect	50.3
Long Term Liabilities	13,379,524	Other Income	3,395	0.1%	Avg Payment Days	18.9
Total Equity	-8,399,292	Other Expense	0	0.0%	Depreciation Rate	3.3%
	5,366,907	Net Profit or Loss	(796,657)	-14.6%		

All Providers

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Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235032 HEARTLAN		RE CENTER-IONIA			Proprietary - Other	
HEARTLAND HEALT	H CARE CENTE	ER- 4/30/2017 3	65 Days Settled			
IONIA, MI 48846					CR Beds 107 POS B	eds 0
IONIA					Key Performanae	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	70.6%
Balance Sheet		Income Statement			Length of Stay	95.8
Current Assets	730,088	Total Charges	8,775,099		Average Wages	19.81
Fixed Assets	5,954,361	Contract Allowance	2,114,774	24.1%	Skilled Nursing	76.5%
Other Assets	136,643	Operating Revenue	6,660,325	75.9%	Ancillary Service	23.5%
Total Assets	6,821,092	Operating Expense	7,883,219	118.4%	Current Ratio	1.2
Current Liabilities	609,051	Operating Margin	-1,222,894	-18.4%	Days to Collect	39.2
Long Term Liabilities	9,961,535	Other Income	12,258	0.2%	Avg Payment Days	22.6
Total Equity	-3,749,494	Other Expense	0	0.0%	Depreciation Rate	3.1%
Total Liab. and Equity	6,821,092	Net Profit or Loss	(1,217,726)	-18.3%	Return on Equity	32.5%
235004 HEARTLAN	ND HEALTH CA	RE CENTER-KNOLLV	ΊEW		Proprietary - Other	
HEARTLAND HEALT KNOLLVIEW	H CARE CENTE	ER- 4/30/2017 3	65 Days Settled			
MUSKEGON, MI 494	41				CR Beds 107 POS B	eds 0
MUSKEGON					Key Performanae	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	82.0%
Balance S	heet	Income	Statement		Length of Stay	50.9
Current Assets	566,125	Total Charges	12,979,477		Average Wages	21.60
Fixed Assets	5,519,627	Contract Allowance	3,466,414	26.7%	Skilled Nursing	73.4%
Other Assets	139,544	Operating Revenue	9,513,063	73.3%	Ancillary Service	26.6%
Total Assets	6,225,296	Operating Expense	11,365,850	119.5%	Current Ratio	0.7
Current Liabilities	755,680	Operating Margin	-1,852,787	-19.5%	Days to Collect	21.6
Long Term Liabilities	20,239,793	Other Income	4,180	0.0%	Avg Payment Days	19.0
Total Equity	-14,770,177	Other Expense	0	0.0%	Depreciation Rate	3.6%
Total Liab. and Equity	6,225,296	Net Profit or Loss	(1,857,118)	-19.5%	Return on Equity	12.6%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235057 HEARTLAN	235057 HEARTLAND HEALTH CARE CENTER-LIVONIA Proprietary - Other							
HEARTLAND HEALT LIVONIA	H CARE CENTE	R- 12/31/2017 3	865 Days Settled	1				
LIVONIA, MI 48154					CR Beds 142 POS Be	eds 0		
WAYNE					Key Performanad	e Ind.		
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	70.0%		
Balance S	sheet	Income	Income Statement			54.3		
Current Assets	994,296	Total Charges	14,906,250		Average Wages	23.09		
Fixed Assets	8,155,930	Contract Allowance	3,833,929	25.7%	Skilled Nursing	76.6%		
Other Assets	239,573	Operating Revenue	11,072,321	74.3%	Ancillary Service	23.4%		
Total Assets	9,389,799	Operating Expense	11,798,352	106.6%	Current Ratio	0.9		
Current Liabilities	1,051,573	Operating Margin	-726,031	-6.6%	Days to Collect	32.9		
Long Term Liabilities	6,808,250	Other Income	1,777	0.0%	Avg Payment Days	23.8		
Total Equity	1,529,976	Other Expense	0	0.0%	Depreciation Rate	3.2%		
Total Liab. and Equity	9,389,799	Net Profit or Loss	(737,346)	-6.7%	Return on Equity	-48.2%		
235626 HEARTLAN	ND HEALTH CA	RE CENTER-OAKLAN	D		Proprietary - Other			
HEARTLAND HEALT OAKLAND	H CARE CENTE	ER- 12/31/2017 3	865 Days Settlec	ł				
TROY, MI 48085					CR Beds 160 POS B	eds 0		
OAKLAND					Key Performanad	e Ind.		
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	69.2%		
Balance S	sheet	Income	Statement		Length of Stay	17.8		
Current Assets	2,241,525	Total Charges	34,989,458		Average Wages	24.66		
Fixed Assets	15,290,030	Contract Allowance	14,824,879	42.4%	Skilled Nursing	58.2%		
Other Assets	184,022	Operating Revenue	20,164,579	57.6%	Ancillary Service	41.8%		
Total Assets	17,715,577	Operating Expense	21,458,610	106.4%	Current Ratio	1.5		
Current Liabilities	1,449,798	Operating Margin	-1,294,031	-6.4%	Days to Collect	40.6		
Long Term Liabilities	61,497,941	Other Income	5,815	0.0%	Avg Payment Days	17.6		
Total Equity	-45,232,162	Other Expense	0	0.0%	Depreciation Rate	4.0%		
Total Liab. and Equity	17,715,577	– Net Profit or Loss	(1,288,216)	-6.4%	Return on Equity	2.8%		

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235351 HEARTLAN	ND HEALTH CA	RE CENTER-PLYMOU	JTH		Proprietary - Other	
HEARTLAND HEALT PLYMOUTH	H CARE CENTE	ER- 12/31/2017	365 Days Settlec	1		
PLYMOUTH, MI 4817	70				CR Beds 109 POS B	eds 0
WAYNE					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	80.9%
Balance Sheet		Income	Statement		Length of Stay	70.6
Current Assets	1,169,749	Total Charges	12,288,809		Average Wages	21.70
Fixed Assets	5,836,423	Contract Allowance	3,023,017	24.6%	Skilled Nursing	73.6%
Other Assets	134,158	Operating Revenue	9,265,792	75.4%	Ancillary Service	26.4%
Total Assets	7,140,330	Operating Expense	10,105,872	109.1%	Current Ratio	1.5
Current Liabilities	799,726	Operating Margin	-840,080	-9.1%	Days to Collect	46.1
Long Term Liabilities	5,686,909	Other Income	1,591	0.0%	Avg Payment Days	20.3
Total Equity	653,695	Other Expense	0	0.0%	Depreciation Rate	4.2%
Total Liab. and Equity	7,140,330	Net Profit or Loss	(950,466)	0.20/	Return on Equity	-131.5%
Total Liab. and Equity	7,140,000	Net FIGHL OF LOSS	(859,466)	-9.370	Return on Equity	101.070
		RE CENTER-THREE F		-9.3 /0	Proprietary - Other	101.070
	ND HEALTH CA	RE CENTER-THREE F		-3.3 /6		101.070
235395 HEARTLAN HEARTLAND HEALT	ND HEALTH CA	RE CENTER-THREE F	RIVERS	-9.3 /6		
235395 HEARTLAN HEARTLAND HEALT THREE RIVERS	ND HEALTH CA	RE CENTER-THREE F	RIVERS	-3.3 /6	Proprietary - Other	eds 0
235395 HEARTLAN HEARTLAND HEALT THREE RIVERS THREE RIVERS, MI	ND HEALTH CA	RE CENTER-THREE F	RIVERS	-3.3 /6	Proprietary - Other CR Beds 100 POS B	eds 0
235395 HEARTLAN HEARTLAND HEALT THREE RIVERS THREE RIVERS, MI SAINT JOSEPH	ND HEALTH CAN TH CARE CENTE 49093 MENT SERVICI	RE CENTER-THREE F ER- 4/30/2017 3	RIVERS	-3.3 %	Proprietary - Other CR Beds 100 POS B Key Performana	eds 0 ce Ind.
235395 HEARTLAN HEARTLAND HEALT THREE RIVERS THREE RIVERS, MI SAINT JOSEPH NATIONAL GOVERN	ND HEALTH CAN TH CARE CENTE 49093 MENT SERVICI	RE CENTER-THREE F ER- 4/30/2017 3	RIVERS	-3.3 %	Proprietary - Other CR Beds 100 POS B Key Performana Occupancy Rate	eeds 0 ce Ind. 80.3%
235395 HEARTLAN HEARTLAND HEALT THREE RIVERS THREE RIVERS, MI SAINT JOSEPH NATIONAL GOVERN Balance S	ND HEALTH CAN TH CARE CENTE 49093 NMENT SERVICE	RE CENTER-THREE F ER- 4/30/2017 3 ES Income	RIVERS 65 Days Settled Statement		Proprietary - Other CR Beds 100 POS B Key Performana Occupancy Rate Length of Stay	eds 0 ce Ind. 80.3% 76.9
235395 HEARTLAN HEARTLAND HEALT THREE RIVERS THREE RIVERS, MI SAINT JOSEPH NATIONAL GOVERN Balance S Current Assets	ND HEALTH CAN TH CARE CENTE 49093 MENT SERVICE Sheet 692,755	RE CENTER-THREE F ER- 4/30/2017 3 ES Income Total Charges	RIVERS 365 Days Settled Statement 9,923,903	25.4%	Proprietary - Other CR Beds 100 POS B Key Performana Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 80.3% 76.9 18.73
235395 HEARTLAN HEARTLAND HEALT THREE RIVERS THREE RIVERS, MI SAINT JOSEPH NATIONAL GOVERN Balance S Current Assets Fixed Assets	ND HEALTH CAR TH CARE CENTE 49093 MENT SERVICE Sheet 692,755 6,303,858	RE CENTER-THREE F ER- 4/30/2017 3 ES Income Total Charges Contract Allowance Operating Revenue	RIVERS 365 Days Settled Statement 9,923,903 2,524,408	25.4% 74.6%	Proprietary - Other CR Beds 100 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 80.3% 76.9 18.73 75.4%
235395 HEARTLAN HEARTLAND HEALT THREE RIVERS THREE RIVERS, MI SAINT JOSEPH NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	ND HEALTH CAR TH CARE CENTE 49093 NMENT SERVICE 5heet 692,755 6,303,858 116,871	RE CENTER-THREE F ER- 4/30/2017 3 ES Income Total Charges Contract Allowance Operating Revenue	RIVERS 365 Days Settled Statement 9,923,903 2,524,408 7,399,495	25.4% 74.6% 112.4%	Proprietary - Other CR Beds 100 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 80.3% 76.9 18.73 75.4% 24.6%
235395 HEARTLAN HEARTLAND HEALT THREE RIVERS, MI SAINT JOSEPH NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	ND HEALTH CAR TH CARE CENTE 49093 NMENT SERVICE 5heet 692,755 6,303,858 116,871 7,113,484	RE CENTER-THREE F ER- 4/30/2017 3 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	RIVERS 65 Days Settled Statement 9,923,903 2,524,408 7,399,495 8,319,131	25.4% 74.6% 112.4% -12.4%	Proprietary - Other CR Beds 100 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 80.3% 76.9 18.73 75.4% 24.6% 1.2
235395 HEARTLAN HEARTLAND HEALT THREE RIVERS THREE RIVERS, MI SAINT JOSEPH NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	ND HEALTH CAR TH CARE CENTE 49093 NMENT SERVICE 5heet 692,755 6,303,858 116,871 7,113,484 593,976	RE CENTER-THREE F ER- 4/30/2017 3 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	RIVERS 365 Days Settled Statement 9,923,903 2,524,408 7,399,495 8,319,131 -919,636	25.4% 74.6% 112.4% -12.4% 0.2%	Proprietary - Other CR Beds 100 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eeds 0 ce Ind. 80.3% 76.9 18.73 75.4% 24.6% 1.2 34.2

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235206 HEARTLAN	ND HEALTH CA	RE CENTER-WHITEHA	LL		Proprietary - Other	
HEARTLAND HEALT WHITEHALL	H CARE CENTE	ER- 4/30/2017 36	5 Days Settled			
WHITEHALL, MI 494	61				CR Beds 125 POS Be	eds 0
MUSKEGON					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	76.7%
Balance Sheet		Income S	Statement		Length of Stay	75.7
Current Assets	565,642	Total Charges	11,889,225		Average Wages	20.15
Fixed Assets	5,004,116	Contract Allowance	2,853,012	24.0%	Skilled Nursing	77.7%
Other Assets	153,992	Operating Revenue	9,036,213	76.0%	Ancillary Service	22.3%
Total Assets	5,723,750	Operating Expense	9,739,270	107.8%	Current Ratio	0.7
Current Liabilities	784,695	Operating Margin	-703,057	-7.8%	Days to Collect	22.7
Long Term Liabilities	12,704,796	Other Income	11,966	0.1%	Avg Payment Days	23.1
Total Equity	-7,765,741	Other Expense	0	0.0%	Depreciation Rate	3.3%
Total Liab. and Equity	5,723,750	Net Profit or Loss	(696,341)	-7.7%	Return on Equity	9.0%
		Net Profit or Loss			Return on Equity Proprietary - Other	9.0%
	ND HEALTH CA			DS		9.0%
235109 HEARTLAN	ND HEALTH CAN TH CARE CENTE OODS			DS		
235109 HEARTLAN HEARTLAND HEALT GROSSE POINTE W	ND HEALTH CAN TH CARE CENTE OODS			DS	Proprietary - Other	eds 0
235109 HEARTLAN HEARTLAND HEALT GROSSE POINTE W GROSSE POINTE W	ND HEALTH CAN TH CARE CENTE YOODS YOODS, MI 4823(— RE CENTER - GROSSE ER - 12/31/2017 3 6		DS	Proprietary - Other CR Beds 80 POS Be	eds 0
235109 HEARTLAN HEARTLAND HEALT GROSSE POINTE W GROSSE POINTE W WAYNE	ND HEALTH CAN TH CARE CENTE YOODS YOODS, MI 48230			DS	Proprietary - Other CR Beds 80 POS Be Key Performanac	eds 0 :e Ind.
235109 HEARTLAN HEARTLAND HEALT GROSSE POINTE W GROSSE POINTE W WAYNE NATIONAL GOVERN	ND HEALTH CAN TH CARE CENTE YOODS YOODS, MI 48230 NMENT SERVICE		5 Days Settled	DS	Proprietary - Other CR Beds 80 POS Be Key Performanac Occupancy Rate	eds 0 :e Ind. 69.0%
235109 HEARTLAN HEARTLAND HEALT GROSSE POINTE W GROSSE POINTE W WAYNE NATIONAL GOVERN Balance S	ND HEALTH CAN TH CARE CENTE YOODS YOODS, MI 48230 NMENT SERVICE		5 POINTE WOO	DDS d	Proprietary - Other CR Beds 80 POS Be Key Performanac Occupancy Rate Length of Stay	eds 0 : e Ind. 69.0% 19.1
235109 HEARTLAN HEARTLAND HEALT GROSSE POINTE W GROSSE POINTE W WAYNE NATIONAL GOVERN Balance S Current Assets	ND HEALTH CAN TH CARE CENTE YOODS YOODS, MI 48230 NMENT SERVICE Sheet 1,494,356	RE CENTER - GROSSE ER - 12/31/2017 3 6 ES Income S Total Charges	FOINTE WOO 65 Days Settled Statement 15,796,444	P DS 3 43.1%	Proprietary - Other CR Beds 80 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 e Ind. 69.0% 19.1 24.21
235109 HEARTLAN HEARTLAND HEALT GROSSE POINTE W GROSSE POINTE W WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets	ND HEALTH CAN TH CARE CENTE YOODS YOODS, MI 48230 NMENT SERVICE Sheet 1,494,356 6,563,179	RE CENTER - GROSSE ER - 12/31/2017 3 6 ES Income S Total Charges Contract Allowance	E POINTE WOO 65 Days Settled Statement 15,796,444 6,807,545	PDS 43.1% 56.9%	Proprietary - Other CR Beds 80 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 e Ind. 69.0% 19.1 24.21 56.9%
235109 HEARTLAN HEARTLAND HEALT GROSSE POINTE W GROSSE POINTE W WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	ND HEALTH CAN TH CARE CENTE YOODS YOODS, MI 48230 NMENT SERVICE Sheet 1,494,356 6,563,179 43,553	RE CENTER - GROSSE ER - 12/31/2017 3 6 ES Income S Total Charges Contract Allowance Operating Revenue	E POINTE WOO 65 Days Settled Statement 15,796,444 6,807,545 8,988,899	PDS 43.1% 56.9% 122.1%	Proprietary - Other CR Beds 80 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 e Ind. 69.0% 19.1 24.21 56.9% 43.1%
235109 HEARTLAN HEARTLAND HEALT GROSSE POINTE W GROSSE POINTE W WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	ND HEALTH CAN TH CARE CENTE YOODS YOODS, MI 48230 NMENT SERVICE Sheet 1,494,356 6,563,179 43,553 8,101,088	RE CENTER - GROSSE Total Charges Contract Allowance Operating Revenue Operating Expense	E POINTE WOO 65 Days Settled Statement 15,796,444 6,807,545 8,988,899 10,977,305	PDS 43.1% 56.9% 122.1% -22.1%	Proprietary - Other CR Beds 80 POS Ba Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 e Ind. 69.0% 19.1 24.21 56.9% 43.1% 2.1
235109 HEARTLAN HEARTLAND HEALT GROSSE POINTE W GROSSE POINTE W WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	ND HEALTH CAN TH CARE CENTE YOODS YOODS, MI 48230 NMENT SERVICE Sheet 1,494,356 6,563,179 43,553 8,101,088 712,668	RE CENTER - GROSSE AR - 12/31/2017 3 6 ES Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	E POINTE WOO 65 Days Settled Statement 15,796,444 6,807,545 8,988,899 10,977,305 -1,988,406	PDS 43.1% 56.9% 122.1% -22.1% 0.0%	Proprietary - Other CR Beds 80 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 69.0% 19.1 24.21 56.9% 43.1% 2.1 60.7

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235365 HEARILAN	ID HEALTH CA	RE CENTER - LIVONI	A NE		Proprietary - Other	
HEARTLAND HEALT LIVONIA NE	H CARE CENTE	ER - 12/31/2017	365 Days Settled	l		
LIVONIA, MI 48152					CR Beds 110 POS B	eds 0
WAYNE					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	86.3%
Balance S	heet	Income Statement		Length of Stay	48.1	
Current Assets	1,089,131	Total Charges	14,065,903		Average Wages	24.02
Fixed Assets	7,274,402	Contract Allowance	3,539,747	25.2%	Skilled Nursing	74.9%
Other Assets	148,620	Operating Revenue	10,526,156	74.8%	Ancillary Service	25.1%
Total Assets	8,512,153	Operating Expense	12,070,048	114.7%	Current Ratio	1.1
Current Liabilities	999,755	Operating Margin	-1,543,892	-14.7%	Days to Collect	38.5
Long Term Liabilities	4,864,661	Other Income	1,358	0.0%	Avg Payment Days	21.9
Total Equity	2,647,737	Other Expense	0	0.0%	Depreciation Rate	3.0%
Total Liab. and Equity	8,512,153	Net Profit or Loss	(1,548,471)	-14.7%	Return on Equity	-58.5%
235665 HEARTLAN	ID HEALTH CA	RE CENTER - STERL	NG HEIGHTS		Proprietary - Other	
HEARTLAND HEALT STERLING HEIGHTS		ER - 12/31/2017	365 Days Settled	I		
	6	ER - 12/31/2017	365 Days Settled	I	CR Beds 120 POS B	eds 0
STERLING HEIGHTS	6	ER - 12/31/2017	365 Days Settled	I	CR Beds 120 POS B	
STERLING HEIGHTS	6	ER - 12/31/2017	365 Days Settled	I		
STERLING HEIGHTS STERLING HEIGHTS MACOMB	6, MI 48312		365 Days Settled	I	Key Performanae	ce Ind.
STERLING HEIGHTS STERLING HEIGHTS MACOMB CGS (OHIO)	6 6, MI 48312 heet		·	I	Key Performanae Occupancy Rate	ce Ind. 100.2%
STERLING HEIGHTS STERLING HEIGHTS MACOMB CGS (OHIO) Balance S	6 6, MI 48312 heet	Income	Statement		Key Performanae Occupancy Rate Length of Stay	ce Ind. 100.2% 20.5
STERLING HEIGHTS STERLING HEIGHTS MACOMB CGS (OHIO) Balance S Current Assets	6 6, MI 48312 heet 3,022,794	Income Total Charges	Statement 34,854,252	41.4%	Key Performanae Occupancy Rate Length of Stay Average Wages	ce Ind. 100.2% 20.5 23.44
STERLING HEIGHTS STERLING HEIGHTS MACOMB CGS (OHIO) Balance S Current Assets Fixed Assets	5, MI 48312 heet 3,022,794 19,048,453	Income Total Charges Contract Allowance	Statement 34,854,252 14,419,593	41.4% 58.6%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	ce Ind. 100.2% 20.5 23.44 58.3%
STERLING HEIGHTS STERLING HEIGHTS MACOMB CGS (OHIO) Balance S Current Assets Fixed Assets Other Assets	5, MI 48312 heet 3,022,794 19,048,453 105,017	Income Total Charges Contract Allowance Operating Revenue	Statement 34,854,252 14,419,593 20,434,659	41.4% 58.6% 110.3%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	ce Ind. 100.2% 20.5 23.44 58.3% 41.7%
STERLING HEIGHTS STERLING HEIGHTS MACOMB CGS (OHIO) Balance S Current Assets Fixed Assets Other Assets Total Assets	5, MI 48312 heet 3,022,794 19,048,453 105,017 22,176,264	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 34,854,252 14,419,593 20,434,659 22,534,759	41.4% 58.6% 110.3% -10.3%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	ce Ind. 100.2% 20.5 23.44 58.3% 41.7% 2.6
STERLING HEIGHTS STERLING HEIGHTS MACOMB CGS (OHIO) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	5, MI 48312 heet 3,022,794 19,048,453 105,017 22,176,264 1,176,499	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 34,854,252 14,419,593 20,434,659 22,534,759 -2,100,100	41.4% 58.6% 110.3% -10.3% 0.0%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	ce Ind. 100.2% 20.5 23.44 58.3% 41.7% 2.6 54.3

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235639 HEATHER	HILLS CARE CE		Proprietary - Corpora	tion		
HEATHER HILLS CA	RE CENTER	12/31/2017	214 Days Settled	t		
GRAND RAPIDS, MI 49546 5/31/2017 151 Days Settled				CR Beds 60 POS	Beds 0	
KENT	KENT				Key Performar	nace Ind.
WPS MI					Occupancy Rate	71.5%
Balance S	Sheet	Income	Statement		Length of Stay	175.0
Current Assets	766,150	Total Charges	1,734,452		Average Wages	15.62
Fixed Assets	147,680	Contract Allowance	75,312	4.3%	Skilled Nursing	92.6%
Other Assets	0	Operating Revenue	1,659,140	95.7%	Ancillary Service	7.4%
Total Assets	913,830	Operating Expense	1,992,313	120.1%	Current Ratio	0.2
Current Liabilities	3,300,119	Operating Margin	-333,173	-20.1%	Days to Collect	169.0
Long Term Liabilities	394,666	Other Income	1,560	0.1%	Avg Payment Days	s 115.3
Total Equity	-2,780,955	Other Expense	0	0.0%	Depreciation Rate	5.0%
Total Liab. and Equity	913,830	Net Profit or Loss	(383,528)	-23.1%	Return on Equity	13.8%

2/12/2024

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235639 HEATHER HILLS CARE CENTER Proprietary - Corporation							
HEATHER HILLS CA	RE CENTER	12/31/2017	214 Days Settled	I			
GRAND RAPIDS, MI 49546 5/31/2017 1			51 Days Settled		CR Beds 60 POS E	Beds 0	
KENT					Key Performana	ice Ind.	
WPS MI					Occupancy Rate	41.3%	
Balance S	sheet	Income	Statement		Length of Stay	161.3	
Current Assets	-183,049	Total Charges	2,424,981		Average Wages	15.62	
Fixed Assets	135,465	Contract Allowance	178,935	7.4%	Skilled Nursing	90.7%	
Other Assets	450,000	Operating Revenue	2,246,046	92.6%	Ancillary Service	9.3%	
Total Assets	402,416	Operating Expense	2,782,550	123.9%	Current Ratio	(0.5)	
Current Liabilities	398,881	Operating Margin	-536,504	-23.9%	Days to Collect	60.5	
Long Term Liabilities	3,533	Other Income	0	0.0%	Avg Payment Days	52.3	
Total Equity	2	Other Expense	0	0.0%	Depreciation Rate	82.4%	
Total Liab. and Equity	402,416	Net Profit or Loss	(536,504)	-23.9%	Return on Equity	- 26,825,20 0.0%	

2/12/2024

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235593 HENRY FORD VILLAGE, INC Nonprofit - Other								
HENRY FORD VILLA	GE, INC	12/31/2017	365 Days Settled	I				
DEARBORN, MI 4812	26				CR Beds 89 POS B	eds 0		
WAYNE					Key Performanad	ce Ind.		
BLUE CROSS (MAR	YLAND)				Occupancy Rate	89.2%		
Balance Sheet		Income	Income Statement		Length of Stay	50.3		
Current Assets	5,396,732	Total Charges	41,714,629		Average Wages	17.32		
Fixed Assets	79,807,141	Contract Allowance	6,782,917	16.3%	Skilled Nursing	26.3%		
Other Assets	17,871,169	Operating Revenue	34,931,712	83.7%	Ancillary Service	17.1%		
Total Assets	103,075,042	Operating Expense	36,043,335	103.2%	Current Ratio	0.4		
Current Liabilities	12,050,332	Operating Margin	-1,111,623	-3.2%	Days to Collect	27.7		
Long Term Liabilities	164,782,837	Other Income	2,177,930	6.2%	Avg Payment Days	43.4		
Total Equity	-73,758,127	Other Expense	0	0.0%	Depreciation Rate	4.8%		
Total Liab. and Equity	103,075,042	Net Profit or Loss	1,066,307	3.1%	Return on Equity	-1.4%		
235363 HERITAGE	MANOR HEAL	THCARE CENT			Proprietary - Corporation	n		
HERITAGE MANOR	HEALTHCARE (CENT 9/30/2017 3	865 Days Settled					
FLINT, MI 48532					CR Beds 180 POS B	eds 0		
GENESEE					Key Performanad	ce Ind.		
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	73.9%		
Balance S	iheet	Income	Statement		Length of Stay	97.1		
Current Assets	1,212,525	Total Charges	40,484,406		Average Wages	21.59		
Fixed Assets	8,469,386	Contract Allowance	28,755,423	71.0%	Skilled Nursing	93.0%		
Other Assets	12,733	Operating Revenue	11,728,983	29.0%	Ancillary Service	7.0%		
Total Assets	9,694,644	Operating Expense	10,312,750	87.9%	Current Ratio	0.4		
Current Liabilities	3,277,469	Operating Margin	1,416,233	12.1%	Days to Collect	37.0		
Long Term Liabilities	9,045,551	Other Income	5,196	0.0%	Avg Payment Days	77.3		
Total Equity	-2,628,376	Other Expense	0	0.0%	Depreciation Rate	7.9%		
Total Liab. and Equity	9,694,644	Net Profit or Loss	1,421,429	12.1%	Return on Equity	-54.1%		

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235234 HERITAGE	MANOR NURS	ING AND REHAB CEN	ITER, LLC		Proprietary - Other	
HERITAGE MANOR CENTER, LLC	NURSING AND	REHAB 12/31/2017	365 Days Settled			
DETROIT, MI 48204					CR Beds 122 POS Be	eds 0
WAYNE					Key Performanad	e Ind.
WPS MI					Occupancy Rate	71.2%
Balance S	heet	Income	Statement		Length of Stay	126.8
Current Assets	911,724	Total Charges	9,180,178		Average Wages	15.72
Fixed Assets	242,315	Contract Allowance	1,942,877	21.2%	Skilled Nursing	82.8%
Other Assets	45,520	- Operating Revenue	7,237,301	78.8%	Ancillary Service	17.2%
Total Assets	1,199,559	Operating Expense	7,201,512	99.5%	Current Ratio	0.4
Current Liabilities	2,429,675	- Operating Margin	35,789	0.5%	Days to Collect	47.1
Long Term Liabilities	-508	Other Income	199,802	2.8%	Avg Payment Days	113.1
Total Equity	-353,320	Other Expense	0	0.0%	Depreciation Rate	155.1%
Total Liab. and Equity	2,075,847	- Net Profit or Loss	(353,320)	-4.9%	Return on Equity	100.0%
235525 HERITAGE	NURSING AND	REHABILITATION CO	OMMUNITY		Proprietary - Corporation	1
HERITAGE NURSING		12/31/2017	365 Days Settled			
ZEELAND, MI 49464					CR Beds 39 POS Be	eds 0
OTTAWA					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ΞS			Occupancy Rate	77.4%
Balance S						
	heet	Income	Statement		Length of Stay	113.6
Current Assets		Income Total Charges	Statement 3,422,559		Length of Stay Average Wages	113.6 19.98
				28.6%	0 ,	
Current Assets	1,681,922	Total Charges Contract Allowance	3,422,559		Average Wages	19.98
Current Assets Fixed Assets	1,681,922 533,999	Total Charges Contract Allowance	3,422,559 978,734	71.4%	Average Wages Skilled Nursing	19.98 94.4%
Current Assets Fixed Assets Other Assets	1,681,922 533,999 66,762	Total Charges Contract Allowance Operating Revenue	3,422,559 978,734 2,443,825	71.4% 121.7%	Average Wages Skilled Nursing Ancillary Service	19.98 94.4% 5.6%
Current Assets Fixed Assets Other Assets Total Assets	1,681,922 533,999 66,762 2,282,683	Total Charges Contract Allowance Operating Revenue Operating Expense	3,422,559 978,734 2,443,825 2,973,273	71.4% 121.7% -21.7%	Average Wages Skilled Nursing Ancillary Service Current Ratio	19.98 94.4% 5.6% 6.2
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	1,681,922 533,999 66,762 2,282,683 269,756	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	3,422,559 978,734 2,443,825 2,973,273 -529,448	71.4% 121.7% -21.7% 11.9%	Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	19.98 94.4% 5.6% 6.2 244.5

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235560 HERRICK	MANOR				Nonprofit - Other	
HERRICK MANOR		1/27/2017 3	393 Days Settled*			
TECUMSEH, MI 4928	86				CR Beds 25 POS Be	eds 0
LENAWEE					Key Performanac	e Ind.
WPS MI					Occupancy Rate	60.2%
Balance S	sheet	Income	Statement		Length of Stay	40.0
Current Assets	222,473	Total Charges	2,594,430		Average Wages	21.06
Fixed Assets	277,984	Contract Allowance	820,545	31.6%	Skilled Nursing	56.3%
Other Assets	0	Operating Revenue	1,773,885	68.4%	Ancillary Service	43.7%
Total Assets	500,457	Operating Expense	1,785,571	100.7%	Current Ratio	
Current Liabilities	0	Operating Margin	-11,686	-0.7%	Days to Collect	49.3
Long Term Liabilities	0	Other Income	47	0.0%	Avg Payment Days	0.0
Total Equity	500,457	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	500,457	Net Profit or Loss	(11,639)	-0.7%	Return on Equity	-2.3%
235644 HICKORY		PERANCE			Proprietary - Corporation	
HICKORY RIDGE OF	- TEMPERANCE	12/31/2017	365 Days Settled	ł		
TEMPERANCE, MI 4	8182				CR Beds 74 POS Be	eds 0
MONROE					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	85.7%
Balance S	sheet	Income	Statement		Length of Stay	51.7
Current Assets	803,496	Total Charges	11,345,076		Average Wages	17.81
Fixed Assets	574,805	Contract Allowance	3,303,221	29.1%	Skilled Nursing	67.8%
Other Assets	4,132	Operating Revenue	8,041,855	70.9%	Ancillary Service	32.2%
Total Assets	1,382,433	Operating Expense	8,663,625	107.7%	Current Ratio	12.8
Current Liabilities	62,541	Operating Margin	-621,770	-7.7%	Days to Collect	66.3
Long Term Liabilities	-44,151	Other Income	9,706	0.1%	Avg Payment Days	1.6
Total Equity	1,364,043	Other Expense	0	0.0%	Depreciation Rate	92.1%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

	T NURSING ANI	D REHABILITATION CO	OMMUNITY		Proprietary - Corporatio	n
HILLCREST NURSIN		12/31/2017 3	65 Days Settled			
NORTH MUSKEGON	I, MI 49445				CR Beds 39 POS B	eds 0
MUSKEGON					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	93.4%
Balance S	sheet	Income S	Statement		Length of Stay	187.2
Current Assets	3,875,517	Total Charges	4,918,378		Average Wages	18.81
Fixed Assets	348,047	Contract Allowance	1,744,307	35.5%	Skilled Nursing	74.8%
Other Assets	28,588	Operating Revenue	3,174,071	64.5%	Ancillary Service	25.2%
Total Assets	4,252,152	Operating Expense	2,998,001	94.5%	Current Ratio	11.9
Current Liabilities	324,528	Operating Margin	176,070	5.5%	Days to Collect	442.5
Long Term Liabilities	0	Other Income	367,722	11.6%	Avg Payment Days	25.6
Total Equity	3,927,624	Other Expense	0	0.0%	Depreciation Rate	54.7%
Total Liab. and Equity	4,252,152	Net Profit or Loss	544,153	17.1%	Return on Equity	13.9%
235197 HILLSDALI	E CO MEDICAL	CARE FACI			Government - County	
235197 HILLSDAL			65 Days Settled	l	Government - County	
	DICAL CARE FAG		65 Days Settled	1	Government - County CR Beds 170 POS B	eds 0
HILLSDALE CO MED	DICAL CARE FAG		65 Days Settled	1		
HILLSDALE CO MED HILLSDALE, MI 4924	DICAL CARE FAG	CI 12/31/2017 3	65 Days Settled	I	CR Beds 170 POS B	
HILLSDALE CO MED HILLSDALE, MI 4924 HILLSDALE	DICAL CARE FAG	CI 12/31/2017 3 ES	65 Days Settled	I	CR Beds 170 POS B	ce Ind.
HILLSDALE CO MED HILLSDALE, MI 4924 HILLSDALE NATIONAL GOVERN	DICAL CARE FAG	CI 12/31/2017 3 ES	·		CR Beds 170 POS B Key Performana Occupancy Rate	ce Ind. 97.8%
HILLSDALE CO MED HILLSDALE, MI 4924 HILLSDALE NATIONAL GOVERN Balance S	DICAL CARE FAG 12 IMENT SERVICE	CI 12/31/2017 3 ES Income S	Statement	9.2%	CR Beds 170 POS B Key Performana Occupancy Rate Length of Stay Average Wages	ce Ind. 97.8% 466.7
HILLSDALE CO MED HILLSDALE, MI 4924 HILLSDALE NATIONAL GOVERN Balance S Current Assets	DICAL CARE FAG 12 IMENT SERVICE Sheet 4,592,587	CI 12/31/2017 3 ES Income S Total Charges	Statement 19,292,938	9.2%	CR Beds 170 POS B Key Performana Occupancy Rate Length of Stay Average Wages	ce Ind. 97.8% 466.7 20.38
HILLSDALE CO MED HILLSDALE, MI 4924 HILLSDALE NATIONAL GOVERN Balance S Current Assets Fixed Assets	DICAL CARE FAG 12 IMENT SERVICE 5heet 4,592,587 10,252,039	CI 12/31/2017 3 ES Income S Total Charges Contract Allowance	Statement 19,292,938 1,772,169	9.2% 90.8%	CR Beds 170 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	ce Ind. 97.8% 466.7 20.38 94.4%
HILLSDALE CO MED HILLSDALE, MI 4924 HILLSDALE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	DICAL CARE FAG 2 MENT SERVICE 5heet 4,592,587 10,252,039 3,571	CI 12/31/2017 3 ES Income S Total Charges Contract Allowance Operating Revenue	Statement 19,292,938 1,772,169 17,520,769	9.2% 90.8% 111.8%	CR Beds 170 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	ce Ind. 97.8% 466.7 20.38 94.4% 5.6%
HILLSDALE CO MED HILLSDALE, MI 4924 HILLSDALE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	DICAL CARE FAG 2 MENT SERVICE 5heet 4,592,587 10,252,039 3,571 14,848,197	CI 12/31/2017 3	Statement 19,292,938 1,772,169 17,520,769 19,583,101	9.2% 90.8% 111.8% -11.8%	CR Beds 170 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	ce Ind. 97.8% 466.7 20.38 94.4% 5.6% 2.0
HILLSDALE CO MED HILLSDALE, MI 4924 HILLSDALE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	DICAL CARE FAG MENT SERVICE Sheet 4,592,587 10,252,039 3,571 14,848,197 2,345,688	CI 12/31/2017 3	Statement 19,292,938 1,772,169 17,520,769 19,583,101 -2,062,332	9.2% 90.8% 111.8% -11.8% 18.2%	CR Beds 170 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	ce Ind. 97.8% 466.7 20.38 94.4% 5.6% 2.0 30.3

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235435 HOLLAND	HOME - FULTO	N MANOR			Nonprofit - Other	
HOLLAND HOME - F	ULTON MANOR	12/31/2017 3	65 Days Settled	I		
GRAND RAPIDS, MI	49503				CR Beds 347 POS Be	eds 0
KENT					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	50.6%
Balance Sheet		Income S	Statement		Length of Stay	552.5
Current Assets	4,230,422	Total Charges	11,390,036		Average Wages	17.04
Fixed Assets	3,766,701	Contract Allowance	2,129,851	18.7%	Skilled Nursing	45.2%
Other Assets	0	Operating Revenue	9,260,185	81.3%	Ancillary Service	1.8%
Total Assets	7,997,123	Operating Expense	10,241,765	110.6%	Current Ratio	9.3
Current Liabilities	454,430	Operating Margin	-981,580	-10.6%	Days to Collect	35.3
Long Term Liabilities	0	Other Income	412,691	4.5%	Avg Payment Days	0.0
Total Equity	7,542,693	Other Expense	0	0.0%	Depreciation Rate	4.4%
Total Liab. and Equity	7,997,123	Net Profit or Loss	(633,636)	-6.8%	Return on Equity	-8.4%
235440 HOLLAND	HOME - RAYBR	OOK MANOR			Proprietary - Other	
HOLLAND HOME - R	RAYBROOK MAN	NOR 12/31/2017 3	65 Days Settled	I		
GRAND RAPIDS, MI	49546				CR Beds 387 POS Be	eds 0
KENT					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	58.1%
Balance S	sheet	Income S	Statement		Length of Stay	295.4
Current Assets	903,530	Total Charges	21,728,707		Average Wages	17.52
Fixed Assets	15,004,564	Contract Allowance	2,578,005	11.9%	Skilled Nursing	48.8%
Other Assets	6,237,498	Operating Revenue	19,150,702	88.1%	Ancillary Service	5.4%
Total Assets	22,145,592	Operating Expense	16,200,439	84.6%	Current Ratio	17.8
Current Liabilities	50,650	Operating Margin	2,950,263	15.4%	Days to Collect	16.4
Long Term Liabilities	18,705,000	Other Income	288,992	1.5%	Avg Payment Days	1.1
Total Equity	3,389,942	Other Expense	0	0.0%	Depreciation Rate	7.4%
Total Liab. and Equity	22,145,592	Net Profit or Loss	3,088,356	16.1%	Return on Equity	91.1%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

		I REHABILITATION & L	IVING CENTRE		Nonprofit - Other	
HOLLAND HOME BF REHABILITATION &			65 Days Settled			
GRAND RAPIDS, MI	49512				CR Beds 58 POS B	Beds 0
KENT					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	91.9%
Balance S	Sheet	Income S	statement		Length of Stay	70.3
Current Assets	769,511	Total Charges	7,736,250		Average Wages	20.05
Fixed Assets	3,835,321	Contract Allowance	1,617,758	20.9%	Skilled Nursing	76.5%
Other Assets	0	Operating Revenue	6,118,492	79.1%	Ancillary Service	23.5%
Total Assets	4,604,832	Operating Expense	5,468,057	89.4%	Current Ratio	(8.7)
Current Liabilities	-88,637	Operating Margin	650,435	10.6%	Days to Collect	44.8
Long Term Liabilities	0	Other Income	56,592	0.9%	Avg Payment Days	(5.9)
Total Equity	4,693,469	Other Expense	0	0.0%	Depreciation Rate	4.0%
Total Liab. and Equity	4,604,832	Net Profit or Loss	655,341	10.7%	Return on Equity	14.0%
235279 HOLT SEN	IOR CARE AND	REHAB CENTER, L L	C		Proprietary - Corporatio	n
HOLT SENIOR CARI CENTER, L L C	E AND REHAB	12/31/2017 3	65 Days Settled			
	E AND REHAB	12/31/2017 3	65 Days Settled		CR Beds 101 POS B	Beds 0
CENTER, L L C	E AND REHAB	12/31/2017 3	65 Days Settled		CR Beds 101 POS B	
CENTER, L L C HOLT, MI 48842			65 Days Settled			
CENTER, L L C HOLT, MI 48842 INGHAM	CIANS SERVICE		65 Days Settled		Key Performana	ce Ind.
CENTER, L L C HOLT, MI 48842 INGHAM WISCONSIN PHYSIC	CIANS SERVICE Sheet				Key Performana Occupancy Rate	ce Ind. 86.2%
CENTER, L L C HOLT, MI 48842 INGHAM WISCONSIN PHYSIC Balance S	CIANS SERVICE Sheet	Income S Total Charges	tatement	12.4%	Key Performana Occupancy Rate Length of Stay	ce Ind. 86.2% 105.3
CENTER, L L C HOLT, MI 48842 INGHAM WISCONSIN PHYSIC Balance S Current Assets	CIANS SERVICE Sheet 4,674,265	Income S Total Charges	Statement 13,032,015		Key Performana Occupancy Rate Length of Stay Average Wages	ce Ind. 86.2% 105.3 19.74
CENTER, L L C HOLT, MI 48842 INGHAM WISCONSIN PHYSIC Balance S Current Assets Fixed Assets	CIANS SERVICE Sheet 4,674,265 566,243	Income S Total Charges Contract Allowance	Statement 13,032,015 1,611,800	87.6%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	ce Ind. 86.2% 105.3 19.74 71.1%
CENTER, L L C HOLT, MI 48842 INGHAM WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets	CIANS SERVICE Sheet 4,674,265 566,243 1,195,098	Income S Total Charges Contract Allowance Operating Revenue	Statement 13,032,015 1,611,800 11,420,215	87.6% 90.6%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	ce Ind. 86.2% 105.3 19.74 71.1% 28.9%
CENTER, L L C HOLT, MI 48842 INGHAM WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets	CIANS SERVICE Sheet 4,674,265 566,243 1,195,098 6,435,606	Income S Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 13,032,015 1,611,800 11,420,215 10,346,112	87.6% 90.6% 9.4%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	ce Ind. 86.2% 105.3 19.74 71.1% 28.9% 2.3
CENTER, L L C HOLT, MI 48842 INGHAM WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	CIANS SERVICE Sheet 4,674,265 566,243 1,195,098 6,435,606 2,074,146	Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 13,032,015 1,611,800 11,420,215 10,346,112 1,074,103	87.6% 90.6% 9.4% 2.2%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	ce Ind. 86.2% 105.3 19.74 71.1% 28.9% 2.3 42.5

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235228 HUPE HEA		TER			Proprietary - Corporation	on
HOPE HEALTHCARE	E CENTER	9/30/2017 36	65 Days Settled			
WESTLAND, MI 4818	85				CR Beds 142 POS E	Beds 0
WAYNE					Key Performana	ce Ind.
TRAILBLAZER (OKL	AHOMA)				Occupancy Rate	68.9%
Balance S	Sheet	Income	Statement		Length of Stay	88.6
Current Assets	584,606	Total Charges	29,484,953		Average Wages	22.18
Fixed Assets	9,272,143	Contract Allowance	21,177,043	71.8%	Skilled Nursing	94.1%
Other Assets	6,525	– Operating Revenue	8,307,910	28.2%	Ancillary Service	5.9%
Total Assets	9,863,274	Operating Expense	10,477,225	126.1%	Current Ratio	0.3
Current Liabilities	1,776,177	– Operating Margin	-2,169,315	-26.1%	Days to Collect	22.0
Long Term Liabilities	7,541,664	Other Income	4,427	0.1%	Avg Payment Days	37.2
Total Equity	545,433	Other Expense	0	0.0%	Depreciation Rate	6.2%
		—				
Total Liab. and Equity	9,863,274	Net Profit or Loss	(2,164,888)	-26.1%	Return on Equity	-396.9%
	9,863,274		(2,164,888)	-26.1%	Return on Equity Government - County	-396.9%
	N CO MED CAR	E FACILITY	(2,164,888)	-26.1%		-396.9%
235031 HOUGHTO	D CARE FACILI	E FACILITY		-26.1%		
235031 HOUGHTO HOUGHTON CO ME	D CARE FACILI	E FACILITY		-26.1%	Government - County	Beds 0
235031 HOUGHTO HOUGHTON CO ME HANCOCK, MI 49930	D CARE FACILI			-26.1%	Government - County CR Beds 197 POS E	Beds 0
235031 HOUGHTON HOUGHTON CO ME HANCOCK, MI 49930 HOUGHTON	D CARE FACILI			-26.1%	Government - County CR Beds 197 POS E Key Performana	Beds 0 ce Ind.
235031 HOUGHTON HOUGHTON CO ME HANCOCK, MI 49930 HOUGHTON NATIONAL GOVERN	D CARE FACILI CARE FACILI O MENT SERVICE		65 Days Settled	-26.1%	Government - County CR Beds 197 POS E Key Performana Occupancy Rate	Beds 0 ce Ind. 91.9%
235031 HOUGHTON HOUGHTON CO ME HANCOCK, MI 49930 HOUGHTON NATIONAL GOVERN Balance S	D CARE FACILI CARE FACILI O MENT SERVICE	E FACILITY TY 9/30/2017 36 ES Income S Total Charges	65 Days Settled		Government - County CR Beds 197 POS E Key Performana Occupancy Rate Length of Stay	Beds 0 ce Ind. 91.9% 161.2
235031 HOUGHTON HOUGHTON CO ME HANCOCK, MI 49930 HOUGHTON NATIONAL GOVERN Balance S Current Assets	D CARE FACILI D CARE FACILI O NMENT SERVICE Sheet 24,316,406	E FACILITY TY 9/30/2017 36 ES Income S Total Charges	65 Days Settled Statement 20,515,190	-8.0%	Government - County CR Beds 197 POS E Key Performana Occupancy Rate Length of Stay Average Wages	Beds 0 ce Ind. 91.9% 161.2 19.71
235031 HOUGHTON HOUGHTON CO ME HANCOCK, MI 49930 HOUGHTON NATIONAL GOVERN Balance S Current Assets Fixed Assets	D CARE FACILIT D CARE FACILIT MMENT SERVICE Sheet 24,316,406 6,776,652	ES Total Charges Contract Allowance	65 Days Settled Statement 20,515,190 -1,641,618	-8.0% 108.0%	Government - County CR Beds 197 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	Beds 0 ce Ind. 91.9% 161.2 19.71 94.8%
235031 HOUGHTON HOUGHTON CO ME HANCOCK, MI 49930 HOUGHTON NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	N CO MED CAR D CARE FACILIT 0 NMENT SERVICE Sheet 24,316,406 6,776,652 2,132,856	ES Total Charges Contract Allowance Operating Revenue	55 Days Settled Statement 20,515,190 -1,641,618 22,156,808	-8.0% 108.0% 95.9%	Government - County CR Beds 197 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	Beds 0 ce Ind. 91.9% 161.2 19.71 94.8% 5.2%
235031 HOUGHTON HOUGHTON CO ME HANCOCK, MI 49930 HOUGHTON NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	N CO MED CAR D CARE FACILIT 0 NMENT SERVICE Sheet 24,316,406 6,776,652 2,132,856 33,225,914	ES Income Contract Allowance Operating Revenue Operating Expense	55 Days Settled Statement 20,515,190 -1,641,618 22,156,808 21,252,051	-8.0% 108.0% 95.9% 4.1%	Government - County CR Beds 197 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	Beds 0 ce Ind. 91.9% 161.2 19.71 94.8% 5.2% 6.5
235031 HOUGHTON HOUGHTON CO ME HANCOCK, MI 49930 HOUGHTON NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	N CO MED CAR D CARE FACILIT 0 NMENT SERVICE Sheet 24,316,406 6,776,652 2,132,856 33,225,914 3,736,501	ES Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	55 Days Settled Statement 20,515,190 -1,641,618 22,156,808 21,252,051 904,757	-8.0% 108.0% 95.9% 4.1% 10.0%	Government - County CR Beds 197 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	Beds 0 ce Ind. 91.9% 161.2 19.71 94.8% 5.2% 6.5 51.6

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235056 HOYT NUR	SING & REHAB	CENTRE			Proprietary - Corporation	1
HOYT NURSING & R	REHAB CENTRE	12/31/2017 3	865 Days Settled	l		
SAGINAW, MI 48602					CR Beds 128 POS Be	eds 0
SAGINAW					Key Performanad	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	87.9%
Balance S	sheet	Income	Statement		Length of Stay	131.2
Current Assets	1,450,807	Total Charges	14,481,833		Average Wages	17.60
Fixed Assets	118,319	Contract Allowance	2,075,625	14.3%	Skilled Nursing	78.6%
Other Assets	-207,973	Operating Revenue	12,406,208	85.7%	Ancillary Service	21.4%
Total Assets	1,361,153	Operating Expense	12,291,171	99.1%	Current Ratio	3.4
Current Liabilities	423,329	Operating Margin	115,037	0.9%	Days to Collect	34.0
Long Term Liabilities	14,090	Other Income	8,585	0.1%	Avg Payment Days	18.0
Total Equity	923,734	Other Expense	0	0.0%	Depreciation Rate	273.0%
Total Liab. and Equity	1,361,153	Net Profit or Loss	88,970	0.7%	Return on Equity	9.6%
235028 HURON CC	D MED CARE FA	CILITY			Government - County	
HURON CO MED CA	RE FACILITY	12/31/2017 3	865 Days Settled	I		
BAD AXE, MI 48413					CR Beds 112 POS Be	eds 0
HURON					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	94.3%
Balance S	iheet	Income	Statement		Length of Stay	189.0
Current Assets	5,455,836	Total Charges	14,042,075		Average Wages	17.84
Fixed Assets	7,564,673	Contract Allowance	742,744	5.3%	Skilled Nursing	83.7%
Other Assets	3,997,533	Operating Revenue	13,299,331	94.7%	Ancillary Service	16.3%
Total Assets	17,018,042	Operating Expense	14,089,661	105.9%	Current Ratio	2.4
Current Liabilities	2,264,170	Operating Margin	-790,330	-5.9%	Days to Collect	61.8
Long Term Liabilities	10,899,446	Other Income	1,008,942	7.6%	Avg Payment Days	20.9
Total Equity	3,854,426	Other Expense	0	0.0%	Depreciation Rate	2.9%
Total Liab. and Equity	17,018,042	Net Profit or Loss	148,840	1.1%	Return on Equity	3.9%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235592 HURON W	DODS NURSING	G CENTER			Proprietary - Corporation	
HURON WOODS NU	RSING CENTER	R 12/31/2017 3	65 Days Settled	I		
KAWKAWLIN, MI 486	631				CR Beds 60 POS Be	ds 0
BAY					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVIC	ES			Occupancy Rate	92.2%
Balance S	heet	Income S	statement		Length of Stay	151.7
Current Assets	1,373,006	Total Charges	7,750,317		Average Wages	19.60
Fixed Assets	184,665	Contract Allowance	1,363,028	17.6%	Skilled Nursing	73.7%
Other Assets	-40,000	Operating Revenue	6,387,289	82.4%	Ancillary Service	26.3%
Total Assets	1,517,671	Operating Expense	6,145,944	96.2%	Current Ratio	2.1
Current Liabilities	655,393	Operating Margin	241,345	3.8%	Days to Collect	36.6
Long Term Liabilities	9,570	Other Income	-13,762	-0.2%	Avg Payment Days	25.9
Total Equity	852,708	Other Expense	0	0.0%	Depreciation Rate	55.9%
Total Liab. and Equity	1,517,671	Net Profit or Loss	197,383	3.1%	Return on Equity	23.1%
235648 IHM SENIO	R LIVING COM	MUNITY			Nonprofit - Church	
IHM SENIOR LIVING	COMMUNITY	6/30/2017 36	5 Days Settled			
MONROE, MI 48162		12/31/2017 184 Days Settled			CR Beds 106 POS Be	ds 0
MONROE					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVIC	ES			Occupancy Rate	93.2%
Balance S	heet	Income S	statement		Length of Stay	170.2
Current Assets	60,876,835	Total Charges	12,145,173		Average Wages	23.38
Fixed Assets	42,044,446	Contract Allowance	1,085,859	8.9%	Skilled Nursing	47.9%
Other Assets	0	Operating Revenue	11,059,314	91.1%	Ancillary Service	8.8%
Total Assets	102,921,281	Operating Expense	13,593,374	122.9%	Current Ratio	9.6
Current Liabilities	6,332,079	Operating Margin	-2,534,060	-22.9%	Days to Collect	32.6
	40.040.000	Other Income	167,961	1.5%	Avg Payment Days	68.2
Long Term Liabilities	16,018,609					
Long Term Liabilities Total Equity	80,570,593	Other Expense	0	0.0%	Depreciation Rate	1.6%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235648 IHM SENIO	35648 IHM SENIOR LIVING COMMUNITY					
IHM SENIOR LIVING		6/30/2017 30	65 Days Settled			
MONROE, MI 48162		12/31/2017 1	84 Days Settled		CR Beds 106 POS B	eds 0
MONROE					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	96.5%
Balance S	Sheet	Income	Statement		Length of Stay	162.2
Current Assets	63,436,517	Total Charges	6,333,489		Average Wages	23.38
Fixed Assets	43,309,917	Contract Allowance	545,386	8.6%	Skilled Nursing	47.8%
Other Assets	0	Operating Revenue	5,788,103	91.4%	Ancillary Service	10.4%
Total Assets	106,746,434	Operating Expense	7,053,809	121.9%	Current Ratio	9.9
Current Liabilities	6,400,815	- Operating Margin	-1,265,706	-21.9%	Days to Collect	61.6
Long Term Liabilities	16,428,286	Other Income	88,760	1.5%	Avg Payment Days	136.0
Total Equity	83,917,333	Other Expense	0	0.0%	Depreciation Rate	0.9%
Total Liab. and Equity	106,746,434	- Net Profit or Loss	(1,176,946)	-20.3%	Return on Equity	-1.4%
235514 IMPERIAL	HEALTHCARE (CENTRE			Proprietary - Other	
IMPERIAL HEALTHO	CARE CENTRE	12/31/2017 :	365 Days Settled			
DEARBORN HEIGH	FS, MI 48125				CR Beds 265 POS Be	eds 0
WAYNE					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	89.3%
Balance S	Sheet	Income	Statement		Length of Stay	126.1
Current Assets	5,117,823	Total Charges	27,526,857		Average Wages	19.22
Fixed Assets	1,057,262	Contract Allowance	6,877,744	25.0%	Skilled Nursing	85.5%
Other Assets	25,429	Operating Revenue	20,649,113	75.0%	Ancillary Service	14.5%
Total Assets	6,200,514	Operating Expense	20,641,571	100.0%	Current Ratio	2.6
Current Liabilities	1,994,630	- Operating Margin	7,542	0.0%	Days to Collect	58.8
Long Term Liabilities	0	Other Income	52,966	0.3%	Avg Payment Days	33.8
Total Equity	4,205,884	Other Expense	0	0.0%	Depreciation Rate	54.6%
Total Liab. and Equity	6,200,514	Net Profit or Loss	(213,758)	-1.0%	Return on Equity	-5.1%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235015 INGHAM C		AL CARE FAC			Government - County	
INGHAM COUNTY M	IEDICAL CARE I	FAC 12/31/2017 :	365 Days Settled	ł		
OKEMOS, MI 48864					CR Beds 236 POS Be	eds 0
INGHAM					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	94.9%
Balance S	heet	Income	Statement		Length of Stay	108.8
Current Assets	11,327,605	Total Charges	32,448,942		Average Wages	16.58
Fixed Assets	15,276,892	Contract Allowance	4,736,973	14.6%	Skilled Nursing	90.4%
Other Assets	22,645,975	- Operating Revenue	27,711,969	85.4%	Ancillary Service	9.6%
Total Assets	49,250,472	Operating Expense	26,317,046	95.0%	Current Ratio	1.9
Current Liabilities	5,944,194	- Operating Margin	1,394,923	5.0%	Days to Collect	32.4
Long Term Liabilities	9,539,734	Other Income	351,117	1.3%	Avg Payment Days	62.1
Total Equity	33,766,544	Other Expense	0	0.0%	Depreciation Rate	2.2%
Total Liab. and Equity	49,250,472	Net Profit or Loss	1,674,862	6.0%	Return on Equity	5.0%
235548 INN AT FRI	EEDOM VILLAG	E, THE			Proprietary - Partnership)
INN AT FREEDOM V	ILLAGE, THE	12/31/2017 :	365 Days Settled	Ł		
HOLLAND, MI 49423					CR Beds 112 POS Be	eds 0
OTTAWA					Key Performanac	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	97.6%
Balance S	iheet	Income	Statement		Length of Stay	73.1
Current Assets	18,316,931	Total Charges	6,860,280		Average Wages	13.87
Fixed Assets	72,668,104	Contract Allowance	-16,212,629	-236.3%	Skilled Nursing	47.7%
Other Assets	25,953	- Operating Revenue	23,072,909	336.3%	Ancillary Service	36.3%
Total Assets	91,010,988	Operating Expense	26,061,601	113.0%	Current Ratio	0.5
Current Liabilities	36,230,600	- Operating Margin	-2,988,692	-13.0%	Days to Collect	25.4
Long Term Liabilities	68,967,940	Other Income	3,086,460	13.4%	Avg Payment Days	107.0
Total Equity	-14,187,552	Other Expense	0	0.0%	Depreciation Rate	8.9%
Total Liab. and Equity	91,010,988	- Net Profit or Loss	97,768	0.4%	Return on Equity	-0.7%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235011 IOSCO CO		E FACILITY			Government - County	
IOSCO CO MEDICAL	_ CARE FACILIT	Y 12/31/2017 3	65 Days Settled	I		
TAWAS CITY, MI 487	763				CR Beds 73 POS Be	eds 0
IOSCO					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	86.2%
Balance S	Sheet	Income S	Statement		Length of Stay	139.7
Current Assets	6,635,136	Total Charges	8,138,537		Average Wages	14.87
Fixed Assets	5,957,212	Contract Allowance	585,207	7.2%	Skilled Nursing	88.1%
Other Assets	22,877	Operating Revenue	7,553,330	92.8%	Ancillary Service	11.9%
Total Assets	12,615,225	Operating Expense	7,738,177	102.4%	Current Ratio	5.0
Current Liabilities	1,334,034	Operating Margin	-184,847	-2.4%	Days to Collect	40.4
Long Term Liabilities	0	Other Income	740,056	9.8%	Avg Payment Days	30.8
Total Equity	11,281,191	Other Expense	0	0.0%	Depreciation Rate	3.3%
Total Liab. and Equity	12,615,225	Net Profit or Loss	518,669	6.9%	Return on Equity	4.6%
235257 IRON CO N	IEDICAL CARE	FACILITY			Government - County	
IRON CO MEDICAL	CARE FACILITY	12/31/2017 3	65 Days Settled	I		
CRYSTAL FALLS, MI	I 49920				CR Beds 200 POS Be	eds 0
IRON					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	89.8%
Balance S	sheet	Income S	Statement		Length of Stay	221.4
Current Assets	5,661,818	Total Charges	23,155,235		Average Wages	19.28
Fixed Assets	20,928,408	Contract Allowance	1,002,218	4.3%	Skilled Nursing	93.1%
Other Assets	3,714,691	Operating Revenue	22,153,017	95.7%	Ancillary Service	6.9%
Total Assets	30,304,917	Operating Expense	23,458,536	105.9%	Current Ratio	1.8
Current Liabilities	3,140,495	Operating Margin	-1,305,519	-5.9%	Days to Collect	22.0
Long Term Liabilities	16,673,075	Other Income	528,673	2.4%	Avg Payment Days	40.5
Total Equity	10,491,347	Other Expense	0	0.0%	Depreciation Rate	3.2%
Total Liab. and Equity	30,304,917	Net Profit or Loss	(776,846)	-3.5%	Return on Equity	-7.4%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235601 IRON RIVE	R CARE CENTE	R			Proprietary - Corporation	١
IRON RIVER CARE	CENTER	12/31/2017 3	65 Days Settled	I		
IRON RIVER, MI 499	135				CR Beds 69 POS B	eds 0
IRON					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	80.4%
Balance S	Sheet	Income S	Statement		Length of Stay	235.4
Current Assets	458,335	Total Charges	5,722,971		Average Wages	17.49
Fixed Assets	56,686	Contract Allowance	1,571,746	27.5%	Skilled Nursing	94.4%
Other Assets	25,092	Operating Revenue	4,151,225	72.5%	Ancillary Service	5.6%
Total Assets	540,113	Operating Expense	4,179,610	100.7%	Current Ratio	0.9
Current Liabilities	488,088	Operating Margin	-28,385	-0.7%	Days to Collect	27.4
Long Term Liabilities	500,991	Other Income	29,220	0.7%	Avg Payment Days	11.3
Total Equity	-448,966	Other Expense	0	0.0%	Depreciation Rate	73.4%
Total Liab. and Equity	540,113	Net Profit or Loss	835	0.0%	Return on Equity	-0.2%
235037 ISABELLA	CO MEDICAL C	ARE FACIL			Government - City-Cour	ty
ISABELLA CO MEDI	CAL CARE FACI	L 9/30/2017 36	5 Days Settled			
MOUNT PLEASANT,	MOUNT DI EASANT MU 49959					
					CR Beds 100 POS Be	eds 0
ISABELLA	, MI 48858				CR Beds 100 POS Be	
ISABELLA NATIONAL GOVERN		ES				
	MENT SERVICE	-	Statement		Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVICE	-	Statement 14,574,359		Key Performanac Occupancy Rate	e Ind. 94.2%
NATIONAL GOVERN Balance S	NMENT SERVICE Sheet	Income S		8.2%	Key Performanac Occupancy Rate Length of Stay	e Ind. 94.2% 82.3
NATIONAL GOVERN Balance S Current Assets	NMENT SERVICE Sheet 5,981,889	Income S Total Charges	14,574,359		Key Performanad Occupancy Rate Length of Stay Average Wages	e Ind. 94.2% 82.3 19.95
NATIONAL GOVERN Balance S Current Assets Fixed Assets	NMENT SERVICE Sheet 5,981,889 12,371,585	Income S Total Charges Contract Allowance Operating Revenue	14,574,359 1,190,607	91.8%	Key Performanad Occupancy Rate Length of Stay Average Wages Skilled Nursing	e Ind. 94.2% 82.3 19.95 65.4%
NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	MENT SERVICE Sheet 5,981,889 12,371,585 2,956,337	Income S Total Charges Contract Allowance Operating Revenue	14,574,359 1,190,607 13,383,752	91.8% 105.2%	Key Performanad Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	e Ind. 94.2% 82.3 19.95 65.4% 34.6%
NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	NMENT SERVICE Sheet 5,981,889 12,371,585 2,956,337 21,309,811	Income S Total Charges Contract Allowance Operating Revenue Operating Expense	14,574,359 1,190,607 13,383,752 14,079,901	91.8% 105.2% -5.2%	Key Performanad Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	e Ind. 94.2% 82.3 19.95 65.4% 34.6% 3.9
NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	NMENT SERVICE 5,981,889 12,371,585 2,956,337 21,309,811 1,519,817	Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	14,574,359 1,190,607 13,383,752 14,079,901 -696,149	91.8% 105.2% -5.2% 12.1%	Key Performanad Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	e Ind. 94.2% 82.3 19.95 65.4% 34.6% 3.9 88.2

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235019 JACKSON		CAL CARE FACILITY			Government - County	
JACKSON COUNTY FACILITY	MEDICAL CARE	12/31/2017 3	865 Days Settled	ł		
JACKSON, MI 49201					CR Beds 194 POS Be	eds 0
JACKSON					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	95.1%
Balance S	heet	Income	Statement		Length of Stay	172.7
Current Assets	9,170,998	Total Charges	23,687,262		Average Wages	20.18
Fixed Assets	14,212,666	Contract Allowance	4,221,030	17.8%	Skilled Nursing	89.6%
Other Assets	10,397,180	Operating Revenue	19,466,232	82.2%	Ancillary Service	10.4%
Total Assets	33,780,844	Operating Expense	20,443,561	105.0%	Current Ratio	4.7
Current Liabilities	1,952,849	Operating Margin	-977,329	-5.0%	Days to Collect	51.5
Long Term Liabilities	13,804,716	Other Income	46,851	0.2%	Avg Payment Days	26.9
Total Equity	18,023,279	Other Expense	0	0.0%	Depreciation Rate	3.1%
Total Liab. and Equity	33,780,844	Net Profit or Loss	(930,478)	-4.8%	Return on Equity	-5.2%
235628 JAMIESON	NURSING HOM	1E			Proprietary - Corporation)
JAMIESON NURSING	G HOME	6/30/2017 36	5 Days Settled			
HARRISVILLE, MI 48	3740				CR Beds 39 POS Be	eds 0
ALCONA					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	50.0%
Balance S	iheet	Income S	Statement		Length of Stay	296.5
Current Assets	336,907	Total Charges	1,274,839		Average Wages	14.78
Fixed Assets	336,129	Contract Allowance	93,700	7.3%	Skilled Nursing	92.7%
Other Assets	30,100	Operating Revenue	1,181,139	92.7%	Ancillary Service	7.3%
Total Assets	703,136	Operating Expense	1,168,661	98.9%	Current Ratio	1.3
Current Liabilities	251,279	Operating Margin	12,478	1.1%	Days to Collect	42.1
Long Term Liabilities	258,225	Other Income	14,721	1.2%	Avg Payment Days	21.9
Total Equity	193,632	Other Expense	0	0.0%	Depreciation Rate	4.5%
Total Liab. and Equity	703,136	Net Profit or Loss	27,199	2.3%	Return on Equity	14.0%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

ING & REHABI	LITATION COMMUNI	TY		Proprietary - Corporation	l
HABILITATION	12/31/2017	365 Days Settled			
11 48629				CR Beds 61 POS Be	eds 0
				Key Performanac	e Ind.
MENT SERVICE	ES			Occupancy Rate	91.1%
neet	Income	Statement		Length of Stay	124.4
6,556,374	Total Charges	7,965,948		Average Wages	16.79
377,325	Contract Allowance	3,327,902	41.8%	Skilled Nursing	65.2%
55,430	Operating Revenue	4,638,046	58.2%	Ancillary Service	34.8%
6,989,129	Operating Expense	4,337,050	93.5%	Current Ratio	14.5
450,642	Operating Margin	300,996	6.5%	Days to Collect	500.0
0	Other Income	343,878	7.4%	Avg Payment Days	22.3
6,538,487	Other Expense	0	0.0%	Depreciation Rate	76.8%
6,989,129	Net Profit or Loss	656,809	14.2%	Return on Equity	10.0%
N				Proprietary - Corporation	I
	12/31/2017	365 Days Settled			
				CR Beds 159 POS Be	eds 0
				Key Performanac	e Ind.
MENT SERVICE	ES			Occupancy Rate	90.1%
Balance Sheet		Income Statement		Length of Stay	
		Statement		Length of Otay	136.8
	Total Charges	20,104,850		Average Wages	136.8 17.50
			26.3%		
2,236,621	Total Charges	20,104,850		Average Wages	17.50
2,236,621 788,098	Total Charges Contract Allowance	20,104,850 5,282,448	73.7%	Average Wages Skilled Nursing	17.50 85.4%
2,236,621 788,098 9,050	Total Charges Contract Allowance Operating Revenue	20,104,850 5,282,448 14,822,402	73.7% 99.9%	Average Wages Skilled Nursing Ancillary Service	17.50 85.4% 14.6%
2,236,621 788,098 9,050 3,033,769	Total Charges Contract Allowance Operating Revenue Operating Expense	20,104,850 5,282,448 14,822,402 14,803,353	73.7% 99.9% 0.1%	Average Wages Skilled Nursing Ancillary Service Current Ratio	17.50 85.4% 14.6% 6.2
2,236,621 788,098 9,050 3,033,769 361,504	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	20,104,850 5,282,448 14,822,402 14,803,353 19,049	73.7% 99.9% 0.1% 0.8%	Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	17.50 85.4% 14.6% 6.2 72.4
	II 48629 MENT SERVICE 6,556,374 377,325 55,430 6,989,129 450,642 0 6,538,487 6,989,129 N	II 48629 MENT SERVICES neet 6,556,374 6,556,374 77,325 Contract Allowance 55,430 Operating Revenue 6,989,129 Operating Margin 0 6,538,487 Other Income 6,538,487 Other Expense 6,989,129 Net Profit or Loss	MENT SERVICES Meet Income Statement 6,556,374 Total Charges 7,965,948 377,325 Contract Allowance 3,327,902 55,430 Operating Revenue 4,638,046 6,989,129 Operating Expense 4,337,050 450,642 Operating Margin 300,996 0 Other Income 343,878 6,538,487 Other Expense 0 6,989,129 Net Profit or Loss 656,809 Net Profit or Loss 656,809 Net Profit or Loss 656,809	II 48629 MENT SERVICES Income Statement 6,556,374 Total Charges 7,965,948 377,325 Contract Allowance 3,327,902 41.8% 55,430 Operating Revenue 4,638,046 58.2% 6,989,129 Operating Expense 4,337,050 93.5% 450,642 Operating Margin 300,996 6.5% 0 Other Income 343,878 7.4% 6,538,487 Other Expense 0 0.0% 6,989,129 Net Profit or Loss 656,809 14.2%	II 48629 CR Beds 61 POS Bet MENT SERVICES Occupancy Rate Dent of Stay 6,556,374 Total Charges 7,965,948 Average Wages 377,325 Contract Allowance 3,327,902 41.8% Skilled Nursing 55,430 Operating Revenue 4,638,046 58.2% Ancillary Service 6,989,129 Operating Expense 4,337,050 93.5% Current Ratio 0 Other Income 343,878 7.4% Avg Payment Days 6,538,487 Other Expense 0.0% Depreciation Rate 6,989,129 Net Profit or Loss 656,809 14.2% Return on Equity N 12/31/2017 365 Days Settled CR Beds 159 POS Bet

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235320 LAHSER H	ILLS CARE CEN	ITRE			Proprietary - Corporation	1
LAHSER HILLS CAR	E CENTRE	12/31/2017 3	865 Days Settled	I		
SOUTHFIELD, MI 48	034				CR Beds 143 POS Be	eds 0
OAKLAND					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	87.5%
Balance S	heet	Income S	Statement		Length of Stay	132.7
Current Assets	828,148	Total Charges	16,579,675		Average Wages	18.83
Fixed Assets	331,702	Contract Allowance	2,661,848	16.1%	Skilled Nursing	80.4%
Other Assets	0	Operating Revenue	13,917,827	83.9%	Ancillary Service	19.6%
Total Assets	1,159,850	Operating Expense	13,114,641	94.2%	Current Ratio	1.6
Current Liabilities	506,908	Operating Margin	803,186	5.8%	Days to Collect	39.0
Long Term Liabilities	0	Other Income	215,763	1.6%	Avg Payment Days	17.3
Total Equity	652,942	Other Expense	0	0.0%	Depreciation Rate	46.9%
Total Liab. and Equity	1,159,850	Net Profit or Loss	551,593	4.0%	Return on Equity	84.5%
235481 LAKE ORIC	ON NURSING CE	ENTER			Proprietary - Other	
LAKE ORION NURSI	NG CENTER	9/30/2017 36	5 Days Settled			
LAKE ORION, MI 483	362				CR Beds 120 POS Be	eds 0
OAKLAND					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	93.5%
Balance S	iheet	Income S	Statement		Length of Stay	155.0
Current Assets	6,668,437	Total Charges	15,617,121		Average Wages	19.34
Fixed Assets	2,406,203	Contract Allowance	3,328,758	21.3%	Skilled Nursing	76.7%
Other Assets	72,985	Operating Revenue	12,288,363	78.7%	Ancillary Service	23.3%
Total Assets	9,147,625	Operating Expense	11,345,889	92.3%	Current Ratio	(0.6)
Current Liabilities	-10,340,605	Operating Margin	942,474	7.7%	Days to Collect	36.4
Long Term Liabilities	0	Other Income	23,033	0.2%	Avg Payment Days	19.6
Total Equity	19,488,230	Other Expense	0	0.0%	Depreciation Rate	5.5%
Total Liab. and Equity	9,147,625	Net Profit or Loss	905,507	7.4%	Return on Equity	4.6%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235116 LAKE WOO	DDS NURSING 8	& REHABILITATION CE	INTER		Proprietary - Corporatio	n
LAKE WOODS NURS		12/31/2017 3	65 Days Settled	I		
MUSKEGON, MI 494	42				CR Beds 90 POS B	eds 0
MUSKEGON					Key Performanae	ce Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	87.4%
Balance S	heet	Income S	Statement		Length of Stay	193.9
Current Assets	1,868,881	Total Charges	9,561,878		Average Wages	17.53
Fixed Assets	235,488	Contract Allowance	2,294,074	24.0%	Skilled Nursing	81.9%
Other Assets	0	Operating Revenue	7,267,804	76.0%	Ancillary Service	18.1%
Total Assets	2,104,369	Operating Expense	6,917,198	95.2%	Current Ratio	2.4
Current Liabilities	775,335	Operating Margin	350,606	4.8%	Days to Collect	43.9
Long Term Liabilities	0	Other Income	13,752	0.2%	Avg Payment Days	30.9
Total Equity	1,329,034	Other Expense	0	0.0%	Depreciation Rate	58.3%
Total Liab. and Equity	2,104,369	Net Profit or Loss	202,648	2.8%	Return on Equity	15.2%
235589 LAKELAND	D CENTER (THE				Proprietary - Partnership)
LAKELAND CENTER	R (THE)	12/31/2017 3	65 Days Settled	I		
SOUTHFIELD, MI 48	034				CR Beds 91 POS B	eds 0
OAKLAND					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	85.2%
Balance S	iheet	Income S	Statement		Length of Stay	67.6
Current Assets	4,490,261	Total Charges	28,756,803		Average Wages	23.75
Fixed Assets	4,960,344	Contract Allowance	16,808,171	58.4%	Skilled Nursing	66.1%
Other Assets	0	Operating Revenue	11,948,632	41.6%	Ancillary Service	33.9%
Total Assets	9,450,605	Operating Expense	12,342,166	103.3%	Current Ratio	0.5
Current Liabilities	8,234,269	Operating Margin	-393,534	-3.3%	Days to Collect	100.7
Long Term Liabilities	0	Other Income	107,237	0.9%	Avg Payment Days	17.4
Total Equity	1,216,336	Other Expense	0	0.0%	Depreciation Rate	17.6%
Total Liab. and Equity	9,450,605	Net Profit or Loss	(301,384)	-2.5%	Return on Equity	-24.8%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235547 LAKEPOIN	TE SENIOR CA	RE AND REHAB CENT	ER, L L C		Proprietary - Corporation	١
LAKEPOINTE SENIC CENTER, L L C	OR CARE AND R	EHAB 12/31/2017 3	865 Days Settlec	ł		
CLINTON TOWNSHI	P, MI 48036				CR Beds 134 POS Be	eds 0
MACOMB					Key Performanad	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE	E			Occupancy Rate	94.9%
Balance S	sheet	Income	Statement		Length of Stay	105.0
Current Assets	1,406,344	Total Charges	17,188,395		Average Wages	19.44
Fixed Assets	1,201,212	Contract Allowance	2,663,562	15.5%	Skilled Nursing	75.7%
Other Assets	-476,976	Operating Revenue	14,524,833	84.5%	Ancillary Service	24.3%
Total Assets	2,130,580	Operating Expense	13,153,689	90.6%	Current Ratio	1.2
Current Liabilities	1,153,385	- Operating Margin	1,371,144	9.4%	Days to Collect	45.5
Long Term Liabilities	0	Other Income	-44,713	-0.3%	Avg Payment Days	19.3
Total Equity	977,195	Other Expense	0	0.0%	Depreciation Rate	31.6%
Total Liab. and Equity	2,130,580	- Net Profit or Loss	954,556	6.6%	Return on Equity	97.7%
235719 LAKESIDE	MANOR NURS	NG AND REHABILITA	TION CENTER		Proprietary - Corporation	1
LAKESIDE MANOR I REHABILITATION C		12/31/2017 3	353 Days Settled	1		
STERLING HEIGHTS	S, MI 48313				CR Beds 66 POS B	eds 0
MACOMB					Key Performanad	e Ind.
WPS MI					Occupancy Rate	36.8%
Balance S	sheet	Income	Statement		Length of Stay	29.0
Current Assets	647,469	Total Charges	6,666,381		Average Wages	19.62
Fixed Assets	764,993	Contract Allowance	2,436,292	36.5%	Skilled Nursing	44.3%
Other Assets	0	Operating Revenue	4,230,089	63.5%	Ancillary Service	55.7%
Total Assets	1,412,462	Operating Expense	4,412,075	104.3%	Current Ratio	0.4
Current Liabilities	1,452,229	– Operating Margin	-181,986	-4.3%	Days to Collect	41.1
	174,508	Other Income	0	0.0%	Avg Payment Days	59.1
Long Term Liabilities	,					
Long Term Liabilities Total Equity	-181,986	Other Expense	0	0.0%	Depreciation Rate	61.9%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235515 LAKEVIEW	MANOR HEAL	THCARE CENTER			Proprietary - Corporation	I
LAKEVIEW MANOR	HEALTHCARE (CENTER 12/31/2017 :	365 Days Settled	1		
TAWAS CITY, MI 487	763				CR Beds 60 POS Be	eds 0
IOSCO					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	89.8%
Balance S	heet	Income	Statement		Length of Stay	69.5
Current Assets	700,015	Total Charges	7,800,758		Average Wages	14.73
Fixed Assets	342,391	Contract Allowance	2,176,993	27.9%	Skilled Nursing	81.1%
Other Assets	5,637	- Operating Revenue	5,623,765	72.1%	Ancillary Service	18.9%
Total Assets	1,048,043	Operating Expense	5,356,892	95.3%	Current Ratio	2.0
Current Liabilities	344,290	- Operating Margin	266,873	4.7%	Days to Collect	54.6
Long Term Liabilities	-3,922,118	Other Income	3,992	0.1%	Avg Payment Days	18.0
Total Equity	4,625,871	Other Expense	0	0.0%	Depreciation Rate	57.2%
Total Liab. and Equity	1,048,043	- Net Profit or Loss	270,855	4.8%	Return on Equity	5.9%
235058 LAPEER C					Government - County	
LAPEER COUNTY M	EDICAL CARE I	FAC 12/31/2017 :	365 Days Settled	1		
LAPEER, MI 48446					CR Beds 202 POS Be	eds 0
LAPEER				Key Performanace Ind.		
NATIONAL GOVERN	IMENT SERVIC	ES			Occupancy Rate	99.4%
Balance S	heet	Income	Statement		Length of Stay	350.5
Current Assets	4,186,708	Total Charges	25,736,100		Average Wages	18.64
Fixed Assets	20,473,768	Contract Allowance	630,198	2.4%	Skilled Nursing	
	20,470,700					82.1%
Other Assets	3,217,113	- Operating Revenue	25,105,902	97.6%	Ancillary Service	82.1% 17.9%
Other Assets Total Assets		Operating Revenue	25,105,902 26,576,463		Ancillary Service Current Ratio	
	3,217,113			105.9%	-	17.9%
Total Assets	3,217,113 27,877,589	Operating Expense	26,576,463	105.9% -5.9%	Current Ratio	17.9% 0.9
Total Assets Current Liabilities	3,217,113 27,877,589 4,880,108	Operating Expense Operating Margin	26,576,463	105.9% -5.9% 4.1%	Current Ratio Days to Collect	17.9% 0.9 47.8

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235299 LAURELS	OF BEDFORD (ГНЕ)			Proprietary - Corporation	1
LAURELS OF BEDFO	ORD (THE)	12/31/2017 :	365 Days Settled	I		
BATTLE CREEK, MI	49017				CR Beds 123 POS Be	eds 0
CALHOUN					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	76.5%
Balance S	sheet	Income	Statement		Length of Stay	97.8
Current Assets	2,863,927	Total Charges	14,249,229		Average Wages	21.96
Fixed Assets	240,718	Contract Allowance	3,803,955	26.7%	Skilled Nursing	70.8%
Other Assets	84,411	- Operating Revenue	10,445,274	73.3%	Ancillary Service	26.8%
Total Assets	3,189,056	Operating Expense	10,821,701	103.6%	Current Ratio	3.0
Current Liabilities	964,249	- Operating Margin	-376,427	-3.6%	Days to Collect	31.6
Long Term Liabilities	14,372	Other Income	6,556	0.1%	Avg Payment Days	32.5
Total Equity	2,210,435	Other Expense	0	0.0%	Depreciation Rate	588.2%
Total Liab. and Equity	3,189,056	- Net Profit or Loss	(369,871)	-3.5%	Return on Equity	-16.7%
235636 LAURELS	OF CARSON CI	ТҮ			Proprietary - Corporation	ו
LAURELS OF CARS	ON CITY	12/31/2017 :	365 Days Settled	ł		
CARSON CITY, MI 4	8811				CR Beds 82 POS Be	eds 0
MONTCALM					Key Performanac	e Ind.
WPS MI					Occupancy Rate	86.0%
Balance S	sheet	Income	Statement		Length of Stay	62.3
Current Assets	20,807,052	Total Charges	10,434,643		Average Wages	19.89
Fixed Assets	77,368	Contract Allowance	2,978,387	28.5%	Skilled Nursing	67.3%
Other Assets	0	Operating Revenue	7,456,256	71.5%	Ancillary Service	29.6%
Total Assets	20,884,420	Operating Expense	8,164,418	109.5%	Current Ratio	85.8
Current Liabilities	242,565	- Operating Margin	-708,162	-9.5%	Days to Collect	38.1
Long Term Liabilities	0	Other Income	10,752	0.1%	Avg Payment Days	10.8
Total Equity	20,641,855	Other Expense	0	0.0%	Depreciation Rate	789.6%
Total Liab. and Equity	20,884,420	- Net Profit or Loss	(697,410)	-9.4%	Return on Equity	-3.4%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235302 LAURELS	OF COLDWATE	R,THE			Proprietary - Corporatio	'n
LAURELS OF COLD	WATER,THE	12/31/2017 3	65 Days Settled	I		
COLDWATER, MI 49	036				CR Beds 169 POS E	eds 0
BRANCH					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	77.1%
Balance S	iheet	Income S	Statement		Length of Stay	101.4
Current Assets	870,388	Total Charges	14,528,618		Average Wages	19.47
Fixed Assets	285,394	Contract Allowance	2,946,016	20.3%	Skilled Nursing	74.9%
Other Assets	4,334	Operating Revenue	11,582,602	79.7%	Ancillary Service	22.6%
Total Assets	1,160,116	Operating Expense	12,875,202	111.2%	Current Ratio	0.8
Current Liabilities	1,087,199	Operating Margin	-1,292,600	-11.2%	Days to Collect	25.3
Long Term Liabilities	8,118	Other Income	883	0.0%	Avg Payment Days	28.9
Total Equity	64,799	Other Expense	0	0.0%	Depreciation Rate	366.3%
Total Liab. and Equity	1,160,116	Net Profit or Loss	(1,291,717)	-11.2%	Return on Equity	- 1,993.4%
235513 LAURELS	OF FULTON,TH	E			Proprietary - Corporation	'n
LAURELS OF FULTO	DN,THE	12/31/2017 3	865 Days Settled	l		
PERRINTON, MI 488	71				CR Beds 50 POS E	eds 0
GRATIOT				Key Performanace Ind.		
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	80.0%
Balance S	iheet	Income S	Statement		Length of Stay	197.4
Current Assets	246,155	Total Charges	4,165,404		Average Wages	18.22
Fixed Assets	294,693	Contract Allowance	602,712	14.5%	Skilled Nursing	82.5%
Other Assets	10,343	Operating Revenue	3,562,692	85.5%	Ancillary Service	16.7%
Total Assets	551,191	Operating Expense	3,451,072	96.9%	Current Ratio	0.3
Current Liabilities	797,179	Operating Margin	111,620	3.1%	Days to Collect	23.3
Long Term Liabilities	114,579	Other Income	4,832	0.1%	Avg Payment Days	40.4
Total Equity	-360,567	Other Expense	0	0.0%	Depreciation Rate	39.1%
Total Liab. and Equity	551,191	Net Profit or Loss	116,452	3.3%	Return on Equity	-32.3%

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235483 LAURELS	OF GALESBUR	G (THE)			Proprietary - Corporation	ו
LAURELS OF GALES	SBURG (THE)	12/31/2017 3	65 Days Settled	ł		
GALESBURG, MI 49	053				CR Beds 93 POS Be	eds 0
KALAMAZOO					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	89.0%
Balance S	sheet	Income S	Statement		Length of Stay	113.6
Current Assets	1,485,974	Total Charges	9,970,165		Average Wages	20.68
Fixed Assets	101,007	Contract Allowance	1,991,010	20.0%	Skilled Nursing	74.5%
Other Assets	0	Operating Revenue	7,979,155	80.0%	Ancillary Service	20.5%
Total Assets	1,586,981	Operating Expense	8,804,254	110.3%	Current Ratio	2.3
Current Liabilities	638,282	Operating Margin	-825,099	-10.3%	Days to Collect	45.1
Long Term Liabilities	0	Other Income	7,360	0.1%	Avg Payment Days	26.5
Total Equity	948,699	Other Expense	0	0.0%	Depreciation Rate	665.6%
Total Liab. and Equity	1,586,981	Net Profit or Loss	(817,739)	-10.2%	Return on Equity	-86.2%
235327 LAURELS	OF HUDSONVIL	LE (THE)			Proprietary - Corporation	۱
LAURELS OF HUDS	ONVILLE (THE)	12/31/2017 3	65 Days Settlec	1		
HUDSONVILLE, MI 4	9426				CR Beds 113 POS Be	eds 0
OTTAWA					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	82.4%
Balance S	sheet	Income S	Statement		Length of Stay	134.3
Current Assets	2,290,875	Total Charges	10,184,007		Average Wages	20.41
Fixed Assets	55,262	Contract Allowance	2,028,095	19.9%	Skilled Nursing	73.4%
	7,998	Operating Revenue	8,155,912	80.1%	Ancillary Service	21.4%
Other Assets						
Other Assets Total Assets	2,354,135	Operating Expense	8,269,988	101.4%	Current Ratio	2.8
	2,354,135 807,716	Operating Expense Operating Margin	8,269,988		Current Ratio Days to Collect	2.8 30.7
Total Assets				-1.4%		
Total Assets Current Liabilities	807,716	Operating Margin	-114,076	-1.4% 0.1%	Days to Collect	30.7

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235253 LAURELS OF KENT (THE) Proprietary - Corporation						
LAURELS OF KENT	(THE)	12/31/2017	365 Days Settled	ł		
LOWELL, MI 49331					CR Beds 153 POS B	eds 0
KENT					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	72.2%
Balance S	Sheet	Income	Statement		Length of Stay	132.6
Current Assets	5,057,194	Total Charges	12,620,062		Average Wages	19.17
Fixed Assets	193,640	Contract Allowance	2,607,279	20.7%	Skilled Nursing	74.1%
Other Assets	0	Operating Revenue	10,012,783	79.3%	Ancillary Service	23.3%
Total Assets	5,250,834	Operating Expense	10,562,092	105.5%	Current Ratio	4.6
Current Liabilities	1,093,550	Operating Margin	-549,309	-5.5%	Days to Collect	41.6
Long Term Liabilities	0	Other Income	8,416	0.1%	Avg Payment Days	37.8
Total Equity	4,157,284	Other Expense	0	0.0%	Depreciation Rate	694.0%
Total Liab. and Equity	5,250,834	Net Profit or Loss	(540,893)	-5.4%	Return on Equity	-13.0%
235385 LAURELS	OF MT. PLEASA	NT (THE)			Proprietary - Corporatio	n
LAURELS OF MT. PI	LEASANT (THE)	12/31/2017	365 Days Settled	1		
MOUNT PLEASANT,	, MI 48858				CR Beds 112 POS B	eds 0
ISABELLA					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	78.0%
Balance S	Sheet	Income	Statement		Length of Stay	81.6
Current Assets	610,132	Total Charges	10,953,660		Average Wages	19.33
Fixed Assets	78,912	Contract Allowance	2,669,448	24.4%	Skilled Nursing	71.6%
Other Assets	356,608	Operating Revenue	8,284,212	75.6%	Ancillary Service	26.8%
Total Assets	1,045,652	Operating Expense	8,705,534	105.1%	Current Ratio	0.4
Current Liabilities	1,358,625	Operating Margin	-421,322	-5.1%	Days to Collect	25.2
Long Term Liabilities	18,756	Other Income	6,127	0.1%	Avg Payment Days	24.4
Total Equity	-331,729	Other Expense	0	0.0%	Depreciation Rate	930.4%
Total Liab. and Equity	1,045,652	Net Profit or Loss	(415,195)	-5.0%	Return on Equity	125.2%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235313 LAURELS	OF SANDY CRE	EK (THE)			Proprietary - Corporation	<u>ו</u>
LAURELS OF SAND	Y CREEK (THE)	12/31/2017 3	65 Days Settled	ł		
WAYLAND, MI 49348	3				CR Beds 119 POS Be	eds 0
ALLEGAN					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	73.8%
Balance S	heet	Income S	Statement		Length of Stay	144.5
Current Assets	512,736	Total Charges	8,542,175		Average Wages	19.55
Fixed Assets	250,432	Contract Allowance	1,635,790	19.1%	Skilled Nursing	67.3%
Other Assets	69,389	Operating Revenue	6,906,385	80.9%	Ancillary Service	22.1%
Total Assets	832,557	Operating Expense	7,177,952	103.9%	Current Ratio	0.1
Current Liabilities	3,437,907	Operating Margin	-271,567	-3.9%	Days to Collect	25.7
Long Term Liabilities	61,492	Other Income	5,221	0.1%	Avg Payment Days	16.7
Total Equity	-2,666,842	Other Expense	0	0.0%	Depreciation Rate	130.7%
Total Liab. and Equity	832,557	Net Profit or Loss	(266,346)	-3.9%	Return on Equity	10.0%
235711 LAW DEN I		E			Proprietary - Corporation	ı
LAW DEN NURSING	HOME	12/31/2017 3	65 Days Settled	I		
DETROIT, MI 48206					CR Beds 100 POS Be	eds 0
WAYNE					Key Performanad	e Ind.
WPS MI					Occupancy Rate	89.4%
Balance S	heet	Income S	Statement		Length of Stay	263.2
Current Assets	424,790	Total Charges	3,660,533		Average Wages	16.05
Fixed Assets	49,476	Contract Allowance	0	0.0%	Skilled Nursing	100.0%
Other Assets	0	Operating Revenue	3,660,533	100.0%	Ancillary Service	0.0%
Total Assets	474,266	Operating Expense	4,374,704	119.5%	Current Ratio	0.1
Current Liabilities	3,282,817	Operating Margin	-714,171	-19.5%	Days to Collect	36.4
Long Term Liabilities	1,620,992	Other Income	0	0.0%	Avg Payment Days	94.3
Total Equity	-4,429,543	Other Expense	0	0.0%	Depreciation Rate	52.0%
Total Liab. and Equity	474,266	Net Profit or Loss	(714,171)	-19.5%	Return on Equity	16.1%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

233224 LEINAWEE	MEDICAL CAR	E FACILITY			Government - County	
LENAWEE MEDICAL	CARE FACILIT	Y 12/31/2017	365 Days Settled	1		
ADRIAN, MI 49221					CR Beds 136 POS B	eds 0
LENAWEE					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICI	ES			Occupancy Rate	90.2%
Balance S	Sheet	Income	Statement		Length of Stay	125.1
Current Assets	9,583,660	Total Charges	16,043,912		Average Wages	17.54
Fixed Assets	7,184,528	Contract Allowance	2,773,822	17.3%	Skilled Nursing	88.6%
Other Assets	2,381,147	Operating Revenue	13,270,090	82.7%	Ancillary Service	11.4%
Total Assets	19,149,335	Operating Expense	13,141,597	99.0%	Current Ratio	4.7
Current Liabilities	2,048,899	Operating Margin	128,493	1.0%	Days to Collect	27.5
Long Term Liabilities	1,545,507	Other Income	658,071	5.0%	Avg Payment Days	31.8
Total Equity	15,554,929	Other Expense	0	0.0%	Depreciation Rate	4.4%
Total Liab. and Equity	19,149,335	Net Profit or Loss	383,237	2.9%	Return on Equity	2.5%
235471 LIFE CARE		LAINWELL			Proprietary - Partnership)
235471 LIFE CARE			184 Days Settled	1	Proprietary - Partnership)
	R OF PLAINWELI	L 12/31/2017	184 Days Settled 81 Days Settled	1	Proprietary - Partnership CR Beds 118 POS Be	
LIFE CARE CENTER	R OF PLAINWELI	L 12/31/2017		1		eds 0
LIFE CARE CENTER PLAINWELL, MI 4908	R OF PLAINWELI	L 12/31/2017		1	CR Beds 118 POS Be	eds 0
LIFE CARE CENTER PLAINWELL, MI 4908 ALLEGAN	R OF PLAINWELI 80	L 12/31/2017 6/30/2017 1		1	CR Beds 118 POS Be	eds 0 :e Ind.
LIFE CARE CENTER PLAINWELL, MI 4908 ALLEGAN CAHABA GBA (TN)	R OF PLAINWELI 80	L 12/31/2017 6/30/2017 1 Income	81 Days Settled	1	CR Beds 118 POS Be Key Performanac Occupancy Rate	eds 0 ce Ind. 88.1%
LIFE CARE CENTER PLAINWELL, MI 4908 ALLEGAN CAHABA GBA (TN) Balance S	R OF PLAINWELI 80 Sheet	L 12/31/2017 6/30/2017 1 Income	81 Days Settled Statement		CR Beds 118 POS Be Key Performanac Occupancy Rate Length of Stay	eds 0 ce Ind. 88.1% 78.1
LIFE CARE CENTER PLAINWELL, MI 4908 ALLEGAN CAHABA GBA (TN) Balance S Current Assets	8 OF PLAINWELI 80 Sheet 1,554,755	L 12/31/2017 6/30/2017 1 Income Total Charges	81 Days Settled Statement 6,088,734	24.1%	CR Beds 118 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 88.1% 78.1 18.96
LIFE CARE CENTER PLAINWELL, MI 4908 ALLEGAN CAHABA GBA (TN) Balance S Current Assets Fixed Assets	8 OF PLAINWELI 80 Sheet 1,554,755 1,062,530	L 12/31/2017 6/30/2017 1 Income Total Charges Contract Allowance	81 Days Settled Statement 6,088,734 1,465,089	24.1% 75.9%	CR Beds 118 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 88.1% 78.1 18.96 85.8%
LIFE CARE CENTER PLAINWELL, MI 4908 ALLEGAN CAHABA GBA (TN) Balance S Current Assets Fixed Assets Other Assets	R OF PLAINWELI 80 Sheet 1,554,755 1,062,530 130,428	L 12/31/2017 6/30/2017 1 Income Total Charges Contract Allowance Operating Revenue	81 Days Settled Statement 6,088,734 1,465,089 4,623,645	24.1% 75.9% 105.4%	CR Beds 118 POS Bo Key Performanad Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 88.1% 78.1 18.96 85.8% 14.2%
LIFE CARE CENTER PLAINWELL, MI 4908 ALLEGAN CAHABA GBA (TN) Balance S Current Assets Fixed Assets Other Assets Total Assets	R OF PLAINWELI 80 Sheet 1,554,755 1,062,530 130,428 2,747,713	L 12/31/2017 6/30/2017 1 Income Total Charges Contract Allowance Operating Revenue Operating Expense	81 Days Settled Statement 6,088,734 1,465,089 4,623,645 4,871,740	24.1% 75.9% 105.4% -5.4%	CR Beds 118 POS Ba Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 88.1% 78.1 18.96 85.8% 14.2% 5.0
LIFE CARE CENTER PLAINWELL, MI 4908 ALLEGAN CAHABA GBA (TN) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	R OF PLAINWELI 80 Sheet 1,554,755 1,062,530 130,428 2,747,713 314,076	L 12/31/2017 6/30/2017 1 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	81 Days Settled Statement 6,088,734 1,465,089 4,623,645 4,871,740 -248,095	24.1% 75.9% 105.4% -5.4% 0.1%	CR Beds 118 POS Ba Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 88.1% 78.1 18.96 85.8% 14.2% 5.0 121.3

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235471 LIFE CARE			Proprietary - Other			
LIFE CARE CENTER	OF PLAINWELI	_ 12/31/2017	184 Days Settled			
PLAINWELL, MI 4908	80	6/30/2017 1	81 Days Settled		CR Beds 118 POS E	Beds 0
ALLEGAN					Key Performana	ce Ind.
CAHABA GBA (TN)					Occupancy Rate	82.6%
Balance S	Sheet	Income	Statement		Length of Stay	95.4
Current Assets	3,072,297	Total Charges	5,612,626		Average Wages	18.96
Fixed Assets	816,761	Contract Allowance	1,604,976	28.6%	Skilled Nursing	88.6%
Other Assets	79,257	Operating Revenue	4,007,650	71.4%	Ancillary Service	11.4%
Total Assets	3,968,315	Operating Expense	4,614,990	115.2%	Current Ratio	5.4
Current Liabilities	564,312	Operating Margin	-607,340	-15.2%	Days to Collect	274.5
Long Term Liabilities	3,632,683	Other Income	3,575	0.1%	Avg Payment Days	44.3
Total Equity	-228,680	Other Expense	0	0.0%	Depreciation Rate	15.4%
Total Liab. and Equity	3,968,315	Net Profit or Loss	(603,765)	-15.1%	Return on Equity	264.0%
235543 LINCOLN H	HAVEN NURSIN	G & REHAB COMMU	NITY		Proprietary - Corporation	on
LINCOLN HAVEN NU COMMUNITY	JRSING & REHA	AB 12/31/2017	365 Days Settled			
LINCOLN, MI 48742					CR Beds 39 POS Beds 0	
ALCONA					Key Performanace Ind.	
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	92.6%
Balance S	Sheet	Income	Statement		Length of Stay	164.7
Current Assets	2,297,399	Total Charges	4,302,079		Average Wages	17.60
Fixed Assets	489,042	Contract Allowance	1,605,131	37.3%	Skilled Nursing	74.8%
Other Assets	40,280	Operating Revenue	2,696,948	62.7%	Ancillary Service	25.2%
Total Assets	2,826,721	Operating Expense	2,501,325	92.7%	Current Ratio	10.6
Current Liabilities	217,010	Operating Margin	195,623	7.3%	Days to Collect	289.9
Long Term Liabilities	0	Other Income	251,808	9.3%	Avg Payment Days	21.6
Total Equity	2,609,711	Other Expense	0	0.0%	Depreciation Rate	58.1%
Total Liab. and Equity	2,826,721	Net Profit or Loss	415,725	15.4%	Return on Equity	15.9%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235590 LIVONIA W	OODS NURSIN	G AND REHABILITAT	ION		Nonprofit - Church	
LIVONIA WOODS NU REHABILITATION	JRSING AND	12/31/2017	365 Days Settled			
LIVONIA, MI 48154					CR Beds 72 POS Be	eds 0
WAYNE					Key Performanac	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	88.3%
Balance S	heet	Income	Statement		Length of Stay	95.9
Current Assets	1,759,549	Total Charges	8,573,387		Average Wages	22.41
Fixed Assets	4,742,673	Contract Allowance	1,160,838	13.5%	Skilled Nursing	80.4%
Other Assets	80,338	Operating Revenue	7,412,549	86.5%	Ancillary Service	19.6%
Total Assets	6,582,560	Operating Expense	7,765,671	104.8%	Current Ratio	1.0
Current Liabilities	1,696,525	Operating Margin	-353,122	-4.8%	Days to Collect	37.1
Long Term Liabilities	3,816,267	Other Income	73,614	1.0%	Avg Payment Days	13.6
Total Equity	1,069,768	Other Expense	0	0.0%	Depreciation Rate	7.2%
Total Liab. and Equity	6,582,560	Net Profit or Loss	(313,741)	-4.2%	Return on Equity	-29.3%
235252 LOURDES	NURSING HOM	E			Nonprofit - Church	
LOURDES NURSING	HOME	12/31/2017	365 Days Settled			
WATERFORD, MI 48	328				CR Beds 108 POS Be	eds 0
OAKLAND					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	88.3%
Balance S	heet	Income	Statement		Length of Stay	84.7
Current Assets	1,582,888	Total Charges	16,502,178		Average Wages	17.74
Fixed Assets	17,947,182	Contract Allowance	5,293,257	32.1%	Skilled Nursing	75.8%
Other Assets	1,422,866	Operating Revenue	11,208,921	67.9%	Ancillary Service	24.2%
Total Assets	20,952,936	Operating Expense	12,210,309	108.9%	Current Ratio	0.8
Current Liabilities	1,977,796	Operating Margin	-1,001,388	-8.9%	Days to Collect	41.7
Long Term Liabilities	12,110,158	Other Income	339,301	3.0%	Avg Payment Days	37.2
Total Equity	6,864,982	Other Expense	0	0.0%	Depreciation Rate	4.6%
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All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235182 LYNWOOD	MANOR HEAL	THCARE CENTER			Proprietary - Corporation	l
LYNWOOD MANOR	HEALTHCARE (CENTER 12/31/2017 3	65 Days Settled	ł		
ADRIAN, MI 49221					CR Beds 84 POS Be	eds 0
LENAWEE					Key Performanac	e Ind.
BLUE CROSS (MAR	YLAND)				Occupancy Rate	73.3%
Balance S	heet	Income S	tatement		Length of Stay	61.9
Current Assets	1,836,203	Total Charges	7,790,374		Average Wages	15.98
Fixed Assets	301,882	Contract Allowance	290,826	3.7%	Skilled Nursing	83.1%
Other Assets	0	Operating Revenue	7,499,548	96.3%	Ancillary Service	16.9%
Total Assets	2,138,085	Operating Expense	7,427,882	99.0%	Current Ratio	1.3
Current Liabilities	1,392,544	Operating Margin	71,666	1.0%	Days to Collect	78.5
Long Term Liabilities	624,097	Other Income	56,653	0.8%	Avg Payment Days	62.8
Total Equity	121,444	Other Expense	0	0.0%	Depreciation Rate	14.2%
Total Liab. and Equity	2,138,085	Net Profit or Loss	(8,754)	-0.1%	Return on Equity	-7.2%
235504 MAGNUMO	ARE OF ADRIA	N, LLC			Proprietary - Corporation	1
MAGNUMCARE OF	ADRIAN, LLC	12/31/2017 36	65 Days Settled	Ł		
ADRIAN, MI 49221					CR Beds 120 POS Be	eds 0
LENAWEE					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	54.4%
Balance S	heet	Income S	tatement		Length of Stay	187.6
Current Assets	857,832	Total Charges	3,962,626		Average Wages	15.04
Fixed Assets	0	Contract Allowance	1	0.0%	Skilled Nursing	97.1%
				100.00/		
Other Assets	128,268	Operating Revenue	3,962,625	100.0%	Ancillary Service	2.9%
Other Assets Total Assets	128,268 986,100	Operating Revenue Operating Expense	3,962,625 5,127,096		Ancillary Service Current Ratio	2.9% 0.9
				129.4%	-	
Total Assets	986,100	Operating Expense	5,127,096	129.4% -29.4%	Current Ratio	0.9
Total Assets Current Liabilities	986,100 1,004,456	Operating Expense Operating Margin	5,127,096	129.4% -29.4% 4.2%	Current Ratio Days to Collect	0.9 72.2

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235281 MAGNUMC	ARE OF HASTI	NGS, LLC			Proprietary - Corporatio	n	
MAGNUMCARE OF H	HASTINGS, LLC	12/31/2017 3	865 Days Settled	b			
HASTINGS, MI 49058	8				CR Beds 106 POS B	eds 0	
BARRY					Key Performana	ce Ind.	
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	66.9%	
Balance S	heet	Income S	Statement		Length of Stay	281.4	
Current Assets	874,976	Total Charges	4,985,673		Average Wages	12.45	
Fixed Assets	0	Contract Allowance	1	0.0%	Skilled Nursing	97.7%	
Other Assets	5,891	Operating Revenue	4,985,672	100.0%	Ancillary Service	2.3%	
Total Assets	880,867	Operating Expense	4,938,221	99.0%	Current Ratio	1.0	
Current Liabilities	914,280	Operating Margin	47,451	1.0%	Days to Collect	56.7	
Long Term Liabilities	32,115	Other Income	346,496	6.9%	Avg Payment Days	59.3	
Total Equity	-65,528	Other Expense	0	0.0%	Depreciation Rate	0.0%	
Total Liab. and Equity	880,867	Net Profit or Loss	393,947	7.9%	Return on Equity	-601.2%	
235232 MAGNUMC	ARE OF MONR	OE			Proprietary - Corporatio	n	
MAGNUMCARE OF I	MONROE	12/31/2017 3	865 Days Settled	b			
MONROE, MI 48162					CR Beds 152 POS B	eds 0	
MONROE					Key Performanace Ind.		
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	60.1%	
Balance S	iheet	Income S	Statement		Length of Stay	311.7	
Current Assets	820,928	Total Charges	5,988,382		Average Wages	15.36	
Fixed Assets	0	Contract Allowance	1	0.0%	Skilled Nursing	95.9%	
Other Assets	45,097	Operating Revenue	5,988,381	100.0%	Ancillary Service	4.1%	
Total Assets	866,025	Operating Expense	4,961,197	82.8%	Current Ratio	1.0	
Current Liabilities	791,215	Operating Margin	1,027,184	17.2%	Days to Collect	39.7	
Long Term Liabilities	-719,714	Other Income	547,448	9.1%	Avg Payment Days	67.8	
Total Equity	794,524	Other Expense	0	0.0%	Depreciation Rate	0.0%	
Total Liab. and Equity	866,025	Net Profit or Loss	1,574,632	26.3%	Return on Equity	198.2%	

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235329 MAGNUMC	ARE OF SAGIN	IAW, LLC			Proprietary - Corporation	1
MAGNUMCARE OF	SAGINAW, LLC	5/1/2017 121	Days Settled*			
SAGINAW, MI 48603					CR Beds 98 POS Be	eds 0
SAGINAW					Key Performanac	e Ind.
CGS (OHIO)					Occupancy Rate	34.7%
Balance S	heet	Income S	Statement		Length of Stay	73.5
Current Assets	1,256,295	Total Charges	883,039		Average Wages	15.34
Fixed Assets	0	Contract Allowance	1	0.0%	Skilled Nursing	97.9%
Other Assets	0	Operating Revenue	883,038	100.0%	Ancillary Service	2.1%
Total Assets	1,256,295	Operating Expense	1,352,561	153.2%	Current Ratio	1.3
Current Liabilities	952,088	Operating Margin	-469,523	-53.2%	Days to Collect	93.0
Long Term Liabilities	701,793	Other Income	0	0.0%	Avg Payment Days	84.0
Total Equity	-397,586	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	1,256,295	Net Profit or Loss	(469,523)	-53.2%	Return on Equity	118.1%
235003 MANISTEE	COUNTY MEDI	CAL CARE FACILITY			Government - County	
MANISTEE COUNTY FACILITY	MEDICAL CAR	E 9/30/2017 36	5 Days Settled			
MANISTEE, MI 4966	C				CR Beds 100 POS Be	eds 0
MANISTEE					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	85.2%
Balance S	heet	Income S	Statement		Length of Stay	89.8
Current Assets	2,897,579	Total Charges	9,014,410		Average Wages	18.11
Fixed Assets	2,597,729	Contract Allowance	-168,406	-1.9%	Skilled Nursing	84.5%
Other Assets	3,950,654	Operating Revenue	9,182,816	101.9%	Ancillary Service	15.5%
Total Assets	9,445,962	Operating Expense	9,666,752	105.3%	Current Ratio	2.7
Current Liabilities	1,067,514	Operating Margin	-483,936	-5.3%	Days to Collect	54.9
Long Term Liabilities	5,979,503	Other Income	667,658	7.3%	Avg Payment Days	31.0
Total Equity	2,398,945	Other Expense	0	0.0%	Depreciation Rate	3.8%
I otal Equity	_,,_	•				

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235207 WANDINGAN	35267 MANORCARE NURSING AND REHABILITATION CENTER				Proprietary - Other	
MANORCARE NURSI REHABILITATION CE		5/31/2017 36	5 Days Settled			
KINGSFORD, MI 4980)1				CR Beds 107 POS Be	eds 0
DICKINSON					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	93.1%
Balance Sh	neet	Income S	Statement		Length of Stay	93.0
Current Assets	818,984	Total Charges	14,707,673		Average Wages	19.84
Fixed Assets	6,415,740	Contract Allowance	4,672,580	31.8%	Skilled Nursing	68.3%
Other Assets	121,859	Operating Revenue	10,035,093	68.2%	Ancillary Service	31.7%
- Total Assets	7,356,583	Operating Expense	10,004,234	99.7%	Current Ratio	1.3
- Current Liabilities	642,641	Operating Margin	30,859	0.3%	Days to Collect	29.5
Long Term Liabilities	23,600,550	Other Income	18,329	0.2%	Avg Payment Days	18.5
Total Equity	-16,886,608	Other Expense	0	0.0%	Depreciation Rate	3.0%
Total Equity						
Total Liab. and Equity	7,356,583	Net Profit or Loss	41,950	0.4%	Return on Equity	-0.2%
– Total Liab. and Equity –	7,356,583		41,950	0.4%	Return on Equity Government - County	-0.2%
Total Liab. and Equity	WN MEDICAL C	ARE FACILI	41,950 65 Days Settled			-0.2%
Total Liab. and Equity	VN MEDICAL C	ARE FACILI				
Total Liab. and Equity 235008 MAPLE LAV MAPLE LAWN MEDIC	VN MEDICAL C	ARE FACILI			Government - County	eds 0
Total Liab. and Equity 235008 MAPLE LAV MAPLE LAWN MEDIC COLDWATER, MI 490	VN MEDICAL C CAL CARE FAC				Government - County CR Beds 114 POS Be	eds 0
Total Liab. and Equity 235008 MAPLE LAV MAPLE LAWN MEDIC COLDWATER, MI 490 BRANCH	VN MEDICAL C CAL CARE FAC 036 MENT SERVICE				Government - County CR Beds 114 POS Be Key Performanac	eds 0 s e Ind.
Total Liab. and Equity 235008 MAPLE LAV MAPLE LAWN MEDIC COLDWATER, MI 490 BRANCH NATIONAL GOVERNI	VN MEDICAL C CAL CARE FAC 036 MENT SERVICE		65 Days Settled		Government - County CR Beds 114 POS Be Key Performanac Occupancy Rate	eds 0 : e Ind. 95.4%
Total Liab. and Equity 235008 MAPLE LAV MAPLE LAWN MEDIC COLDWATER, MI 490 BRANCH NATIONAL GOVERNI Balance St	VN MEDICAL C CAL CARE FAC 036 MENT SERVICE	CARE FACILI ILI 12/31/2017 3 ES Income S Total Charges	65 Days Settled		Government - County CR Beds 114 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 e Ind. 95.4% 153.2
Total Liab. and Equity 235008 MAPLE LAV MAPLE LAWN MEDIC COLDWATER, MI 490 BRANCH NATIONAL GOVERNI Balance Sh Current Assets	VN MEDICAL C CAL CARE FAC 036 MENT SERVICE neet 4,549,144	CARE FACILI ILI 12/31/2017 3 ES Income S Total Charges Contract Allowance	65 Days Settleo Statement 14,518,485	12.9%	Government - County CR Beds 114 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 ee Ind. 95.4% 153.2 22.07
Total Liab. and Equity 235008 MAPLE LAV MAPLE LAWN MEDIC COLDWATER, MI 490 BRANCH NATIONAL GOVERNI Balance Sh Current Assets Fixed Assets	VN MEDICAL C CAL CARE FAC 036 MENT SERVICE neet 4,549,144 14,632,947	CARE FACILI ILI 12/31/2017 3 ES Income S Total Charges Contract Allowance	65 Days Settled Statement 14,518,485 1,877,420	12.9% 87.1%	Government - County CR Beds 114 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ee Ind. 95.4% 153.2 22.07 89.7%
Total Liab. and Equity 235008 MAPLE LAV MAPLE LAWN MEDIC COLDWATER, MI 490 BRANCH NATIONAL GOVERNI Balance Sh Current Assets Fixed Assets Other Assets	VN MEDICAL C CAL CARE FACT 036 MENT SERVICE neet 4,549,144 14,632,947 825,204	CARE FACILI ILI 12/31/2017 3 ES Income S Total Charges Contract Allowance Operating Revenue	65 Days Settled Statement 14,518,485 1,877,420 12,641,065	12.9% 87.1% 107.8%	Government - County CR Beds 114 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ee Ind. 95.4% 153.2 22.07 89.7% 10.3%
Total Liab. and Equity 235008 MAPLE LAV MAPLE LAWN MEDIC COLDWATER, MI 490 BRANCH NATIONAL GOVERNI Balance Sh Current Assets Fixed Assets Other Assets Total Assets	VN MEDICAL C CAL CARE FAC 036 MENT SERVICE 14,549,144 14,632,947 825,204 20,007,295	CARE FACILI ILI 12/31/2017 3 ES Income S Total Charges Contract Allowance Operating Revenue Operating Expense	65 Days Settled Statement 14,518,485 1,877,420 12,641,065 13,624,365	12.9% 87.1% 107.8% -7.8%	Government - County CR Beds 114 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ee Ind. 95.4% 153.2 22.07 89.7% 10.3% 2.0
Total Liab. and Equity 235008 MAPLE LAV MAPLE LAWN MEDIC COLDWATER, MI 490 BRANCH NATIONAL GOVERNI Balance SH Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	VN MEDICAL C CAL CARE FAC 036 MENT SERVICE 4,549,144 14,632,947 825,204 20,007,295 2,219,260	ARE FACILI ILI 12/31/2017 3 ES Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	65 Days Settled Statement 14,518,485 1,877,420 12,641,065 13,624,365 -983,300	12.9% 87.1% 107.8% -7.8% 10.9%	Government - County CR Beds 114 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 se Ind. 95.4% 153.2 22.07 89.7% 10.3% 2.0 34.3

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235613 MAPLE MA	NOR REHAB C	ENTER			Proprietary - Corporation	1
MAPLE MANOR REF	AB CENTER	12/31/2017	365 Days Settled	1		
WAYNE, MI 48184					CR Beds 59 POS Be	eds 0
WAYNE					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	56.6%
Balance S	heet	Income	Statement		Length of Stay	33.2
Current Assets	4,473,591	Total Charges	7,692,597		Average Wages	20.57
Fixed Assets	943,365	Contract Allowance	723,178	9.4%	Skilled Nursing	65.0%
Other Assets	0	Operating Revenue	6,969,419	90.6%	Ancillary Service	35.0%
Total Assets	5,416,956	Operating Expense	7,160,665	102.7%	Current Ratio	12.7
Current Liabilities	352,432	Operating Margin	-191,246	-2.7%	Days to Collect	224.1
Long Term Liabilities	-150,000	Other Income	1,825,413	26.2%	Avg Payment Days	1.4
Total Equity	5,214,524	Other Expense	0	0.0%	Depreciation Rate	51.5%
Total Liab. and Equity	5,416,956	Net Profit or Loss	1,634,167	23.4%	Return on Equity	31.3%
235669 MAPLE MA	NOR REHAB C	ENTER OF NOVI INC			Proprietary - Corporation	1
MAPLE MANOR REH	HAB CENTER OI	F NOVI 12/31/2017	365 Days Settled	1		
NOVI, MI 48377					CR Beds 144 POS Be	eds 0
OAKLAND					Key Performanac	e Ind.
WPS MI					Occupancy Rate	33.7%
Balance S	iheet	Income	Statement		Length of Stay	32.5
Current Assets	4,536,682	Total Charges	13,985,755		Average Wages	18.42
Fixed Assets	7,780,588	Contract Allowance	4,670,010	33.4%	Skilled Nursing	61.5%
Other Assets	0	Operating Revenue	9,315,745	66.6%	Ancillary Service	38.5%
Total Assets	12,317,270	Operating Expense	9,371,101	100.6%	Current Ratio	117.5
Current Liabilities	38,626	Operating Margin	-55,356	-0.6%	Days to Collect	174.2
Long Term Liabilities	4,848,530	Other Income	1,764,358	18.9%	Avg Payment Days	1.2
Total Equity	7,430,114	Other Expense	0	0.0%	Depreciation Rate	14.3%
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All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235588 MAPLE VA	LLEY NURSING	HOME			Proprietary - Corporatio	n
MAPLE VALLEY NUF	RSING HOME	12/31/2017 3	365 Days Settled			
MAPLE CITY, MI 496	64				CR Beds 25 POS B	eds 0
LEELANAU					Key Performanae	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	86.4%
Balance S	heet	Income	Statement		Length of Stay	563.1
Current Assets	310,327	Total Charges	2,003,011		Average Wages	19.61
Fixed Assets	436,390	Contract Allowance	17,982	0.9%	Skilled Nursing	99.3%
Other Assets	5,435	Operating Revenue	1,985,029	99.1%	Ancillary Service	0.7%
Total Assets	752,152	Operating Expense	1,830,886	92.2%	Current Ratio	3.6
Current Liabilities	86,183	– Operating Margin	154,143	7.8%	Days to Collect	48.2
Long Term Liabilities	231,516	Other Income	696	0.0%	Avg Payment Days	13.2
Total Equity	434,453	Other Expense	0	0.0%	Depreciation Rate	3.8%
Total Liab. and Equity	752,152	– Net Profit or Loss	154,839	7.8%	Return on Equity	35.6%
235518 MAPLE WC	ODS MANOR				Proprietary - Corporatio	n
MAPLE WOODS MAN	NOR	12/31/2017 3	365 Days Settled			
CLIO, MI 48420					CR Beds 151 POS B	eds 0
GENESEE					Key Performanae	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	88.8%
Balance S	heet	Income	Statement		Length of Stay	139.1
Current Assets	2,606,398	Total Charges	17,997,744		Average Wages	20.08
Fixed Assets	171,292	Contract Allowance	2,711,920	15.1%	Skilled Nursing	75.6%
Other Assets	35,953	– Operating Revenue	15,285,824	84.9%	Ancillary Service	24.4%
Total Assets	2,813,643	Operating Expense	14,137,464	92.5%	Current Ratio	2.2
Current Liabilities	1,209,781	– Operating Margin	1,148,360	7.5%	Days to Collect	31.2
Long Term Liabilities	0	Other Income	-1,724	0.0%	Avg Payment Days	28.1
Total Equity	1,603,862	Other Expense	0	0.0%	Depreciation Rate	94.4%
Total Liab. and Equity	2,813,643	– Net Profit or Loss	470,615	3.1%	Return on Equity	29.3%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235005 MAPLES B	ENZIE CO MED	ICAL CARE			Government - City-Cour	ty
MAPLES BENZIE CO	D MEDICAL CAR	E 9/30/2017 36	5 Days Settled			
FRANKFORT, MI 496	635				CR Beds 78 POS Be	eds 0
BENZIE					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	91.1%
Balance S	sheet	Income	Statement		Length of Stay	160.5
Current Assets	3,077,875	Total Charges	7,916,531		Average Wages	18.65
Fixed Assets	5,075,751	Contract Allowance	663,131	8.4%	Skilled Nursing	89.7%
Other Assets	0	Operating Revenue	7,253,400	91.6%	Ancillary Service	10.3%
Total Assets	8,153,626	Operating Expense	7,921,701	109.2%	Current Ratio	4.4
Current Liabilities	702,815	Operating Margin	-668,301	-9.2%	Days to Collect	82.6
Long Term Liabilities	1,951,360	Other Income	471,120	6.5%	Avg Payment Days	24.6
Total Equity	5,499,451	Other Expense	0	0.0%	Depreciation Rate	2.4%
Total Liab. and Equity	8,153,626	Net Profit or Loss	(197,181)	-2.7%	Return on Equity	-3.6%
235321 MARQUET	TE COUNTY ME	DICAL CARE FACILIT	Y		Government - County	
MARQUETTE COUN FACILITY	ITY MEDICAL CA	ARE 12/31/2017 3	865 Days Settled	1		
ISHPEMING, MI 4984	49				CR Beds 140 POS Be	eds 0
MARQUETTE					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	93.7%
Balance S	sheet	Income	Statement		Length of Stay	273.5
Current Assets	6,298,394	Total Charges	15,326,400		Average Wages	19.24
Fixed Assets	3,750,234	Contract Allowance	1,400,599	9.1%	Skilled Nursing	91.6%
Other Assets	7,828,536	Operating Revenue	13,925,801	90.9%	Ancillary Service	8.4%
Total Assets	17,877,164	Operating Expense	16,981,333	121.9%	Current Ratio	3.1
Current Liabilities	2,016,730	– Operating Margin	-3,055,532	-21.9%	Days to Collect	35.7
Long Term Liabilities	3,027,806	Other Income	4,443,512	31.9%	Avg Payment Days	33.5
Total Equity	12,832,628	Other Expense	0	0.0%	Depreciation Rate	3.4%
Total Liab. and Equity	17,877,164	Net Profit or Loss	1,233,338	8.9%	Return on Equity	9.6%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235174 MARSHALI	L NURSING ANI	D REHABILITATION CO	OMMUNITY		Proprietary - Corporation	٦
MARSHALL NURSIN REHABILITATION CO		12/31/2017 3	65 Days Settled	l		
MARSHALL, MI 4906	8				CR Beds 60 POS Be	eds 0
CALHOUN					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	87.7%
Balance S	iheet	Income Statement			Length of Stay	132.5
Current Assets	8,303,721	Total Charges	7,111,390		Average Wages	18.37
Fixed Assets	171,661	Contract Allowance	2,144,487	30.2%	Skilled Nursing	69.6%
Other Assets	48,000	Operating Revenue	4,966,903	69.8%	Ancillary Service	30.4%
Total Assets	8,523,382	Operating Expense	4,805,537	96.8%	Current Ratio	16.0
Current Liabilities	518,366	Operating Margin	161,366	3.2%	Days to Collect	581.8
Long Term Liabilities	0	Other Income	349,556	7.0%	Avg Payment Days	23.3
Total Equity	8,005,016	Other Expense	0	0.0%	Depreciation Rate	132.7%
Total Liab. and Equity	8,523,382	Net Profit or Loss	449,754	9.1%	Return on Equity	5.6%
235155 MARTHA T	BERRY MCF				Government - County	
MARTHA T BERRY N	MCF	12/31/2017 3	65 Days Settled	l		
MOUNT CLEMENS, I	MI 48043				CR Beds 217 POS Be	eds 0
MACOMB					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	90.5%
Balance S	iheet	Income S	Statement		Length of Stay	203.0
Current Assets	11,819,594	Total Charges	27,117,982		Average Wages	15.90
Fixed Assets	1,797,584	Contract Allowance	910,756	3.4%	Skilled Nursing	88.6%
Other Assets	2,622,532	Operating Revenue	26,207,226	96.6%	Ancillary Service	11.4%
Total Assets	16,239,710	Operating Expense	27,591,511	105.3%	Current Ratio	3.6
Current Liabilities	3,319,895	Operating Margin	-1,384,285	-5.3%	Days to Collect	39.3
Long Term Liabilities	18,578,683	Other Income	1,796,970	6.9%	Avg Payment Days	41.8
Total Equity	-5,658,868	Other Expense	0	0.0%	Depreciation Rate	35.4%
Total Liab. and Equity	16,239,710	— Net Profit or Loss	(219,993)	-0.8%	Return on Equity	3.9%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235288 MARVIN &	BETTY DANTO	FAMILY HEALTH CAR	E CENTER		Proprietary - Other	
MARVIN & BETTY D. CARE CENTER	ANTO FAMILY H	IEALTH 12/31/2017 3	65 Days Settlec	I		
WEST BLOOMFIELD), MI 48322				CR Beds 155 POS Be	eds 0
OAKLAND					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	69.7%
Balance S	heet	Income S	Statement		Length of Stay	66.2
Current Assets	1,976,511	Total Charges	15,930,388		Average Wages	24.37
Fixed Assets	6,760,974	Contract Allowance	3,642,125	22.9%	Skilled Nursing	75.7%
Other Assets	55,977	Operating Revenue	12,288,263	77.1%	Ancillary Service	24.3%
Total Assets	8,793,462	Operating Expense	14,094,185	114.7%	Current Ratio	1.6
Current Liabilities	1,272,028	Operating Margin	-1,805,922	-14.7%	Days to Collect	58.6
Long Term Liabilities	2,531,200	Other Income	12,365	0.1%	Avg Payment Days	21.9
Total Equity	4,990,234	Other Expense	0	0.0%	Depreciation Rate	5.8%
Total Liab. and Equity	8,793,462	Net Profit or Loss	(1,809,352)	-14.7%	Return on Equity	-36.3%
235369 MARWOOI	D MANOR NURS				Nonprofit - Other	
MARWOOD MANOR	NURSING HOM	IE 9/30/2017 36	5 Days Settled			
PORT HURON, MI 48	3060				CR Beds 240 POS Be	0 ahe
SAINT CLAIR						503 0
NATIONAL GOVERN					Key Performanad	
	IMENT SERVICE	ES			Key Performanac	
Balance S			Statement		•	e Ind.
Balance S Current Assets			Statement 22,733,504		Occupancy Rate	e Ind. 90.8%
	Sheet	Income S Total Charges		2.6%	Occupancy Rate Length of Stay Average Wages	e Ind. 90.8% 143.3
Current Assets	5 heet 12,644,891	Income S Total Charges	22,733,504		Occupancy Rate Length of Stay Average Wages	e Ind. 90.8% 143.3 19.90
Current Assets Fixed Assets	5 heet 12,644,891 10,637,077	Income S Total Charges Contract Allowance	22,733,504 584,849	97.4%	Occupancy Rate Length of Stay Average Wages Skilled Nursing	e Ind. 90.8% 143.3 19.90 77.8%
Current Assets Fixed Assets Other Assets	Sheet 12,644,891 10,637,077 5,000	Income S Total Charges Contract Allowance Operating Revenue	22,733,504 584,849 22,148,655	97.4% 97.3%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	e Ind. 90.8% 143.3 19.90 77.8% 22.2%
Current Assets Fixed Assets Other Assets Total Assets	Sheet 12,644,891 10,637,077 5,000 23,286,968	Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	22,733,504 584,849 22,148,655 21,544,237	97.4% 97.3% 2.7%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	e Ind. 90.8% 143.3 19.90 77.8% 22.2% 5.7
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Sheet 12,644,891 10,637,077 5,000 23,286,968 2,218,750	Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	22,733,504 584,849 22,148,655 21,544,237 604,418	97.4% 97.3% 2.7% 5.3%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	e Ind. 90.8% 143.3 19.90 77.8% 22.2% 5.7 23.2

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235708 MARY FRE	E BED SUB-AC	UTE REHABILITATION	l		Nonprofit - Church	
MARY FREE BED SU REHABILITATION	JB-ACUTE	6/30/2017 36	5 Days Settled			
GRAND RAPIDS, MI	49503				CR Beds 48 POS Be	eds 0
KENT					Key Performanad	e Ind.
WPS MI					Occupancy Rate	68.7%
Balance S	heet	Income S	Statement		Length of Stay	20.7
Current Assets	1,812,284	Total Charges	15,970,118		Average Wages	41.14
Fixed Assets	11,462,360	Contract Allowance	9,885,786	61.9%	Skilled Nursing	37.7%
Other Assets	0	Operating Revenue	6,084,332	38.1%	Ancillary Service	62.3%
Total Assets	13,274,644	Operating Expense	7,992,428	131.4%	Current Ratio	0.7
Current Liabilities	2,747,355	Operating Margin	-1,908,096	-31.4%	Days to Collect	89.6
Long Term Liabilities	0	Other Income	7,571	0.1%	Avg Payment Days	125.5
Total Equity	10,527,289	Other Expense	0	0.0%	Depreciation Rate	3.6%
Total Liab. and Equity	13,274,644	Net Profit or Loss	(1,900,525)	-31.2%	Return on Equity	-18.1%
235120 MARYCRE	ST MANOR				Nonprofit - Church	
MARYCREST MANO	R	6/30/2017 36	5 Days Settled			
LIVONIA, MI 48154					CR Beds 72 POS Be	eds 0
WAYNE					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	89.9%
Balance S	heet	Income S	Statement		Length of Stay	45.5
Current Assets		Tatal Obarras	45 005 040		Average Wages	
Ourient Assets	1,520,560	Total Charges	15,625,940		Average wages	17.81
Fixed Assets	1,520,560 31,426,005	Contract Allowance	15,625,940 6,592,848	42.2%	Skilled Nursing	17.81 42.0%
		-				
Fixed Assets	31,426,005	Contract Allowance	6,592,848	57.8%	Skilled Nursing	42.0%
Fixed Assets Other Assets	31,426,005	Contract Allowance Operating Revenue	6,592,848 9,033,092	57.8% 127.2%	Skilled Nursing Ancillary Service	42.0% 58.0%
Fixed Assets Other Assets Total Assets	31,426,005 0 32,946,565	Contract Allowance Operating Revenue Operating Expense	6,592,848 9,033,092 11,489,648	57.8% 127.2% -27.2%	Skilled Nursing Ancillary Service Current Ratio	42.0% 58.0% 0.1
Fixed Assets Other Assets Total Assets Current Liabilities	31,426,005 0 32,946,565 16,342,657	Contract Allowance Operating Revenue Operating Expense Operating Margin	6,592,848 9,033,092 11,489,648 -2,456,556	57.8% 127.2% -27.2% -0.2%	Skilled Nursing Ancillary Service Current Ratio Days to Collect	42.0% 58.0% 0.1 59.3

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235667 MARYWOC	DD HEALTH CEN	NTER			Nonprofit - Other	
MARYWOOD HEALT	HCENTER	6/30/2017 3	865 Days Settled			
GRAND RAPIDS, MI	49503				CR Beds 49 POS Be	eds 0
KENT					Key Performanad	e Ind.
WPS MI					Occupancy Rate	89.8%
Balance S	heet	Income	Statement		Length of Stay	22.8
Current Assets	1,310,839	Total Charges	6,808,608		Average Wages	19.87
Fixed Assets	1,034,880	Contract Allowance	116,116	1.7%	Skilled Nursing	57.4%
Other Assets	0	Operating Revenue	6,692,492	98.3%	Ancillary Service	42.6%
Total Assets	2,345,719	Operating Expense	7,699,683	115.0%	Current Ratio	0.7
Current Liabilities	1,782,170	Operating Margin	-1,007,191	-15.0%	Days to Collect	62.2
Long Term Liabilities	1,800,000	Other Income	982,537	14.7%	Avg Payment Days	81.4
Total Equity	-1,236,451	Other Expense	0	0.0%	Depreciation Rate	54.4%
Total Liab. and Equity	2,345,719	Net Profit or Loss	(47,084)	-0.7%	Return on Equity	3.8%
235530 MARYWOO	DD NURSING CA	ARE CENTER			Nonprofit - Other	
MARYWOOD NURSI	NG CARE CENT	rer 6/30/2017 3	865 Days Settled			
LIVONIA, MI 48154					CR Beds 103 POS B	eds 0
WAYNE					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	95.6%
Balance S	heet	Income	Statement		Length of Stay	34.2
Current Assets	6,224,680	Total Charges	27,989,236		Average Wages	20.26
Fixed Assets	13,628,487	Contract Allowance	13,153,904	47.0%	Skilled Nursing	52.4%
Other Assets	0	Operating Revenue	14,835,332	53.0%	Ancillary Service	47.6%
Total Assets	19,853,167	Operating Expense	14,791,315	99.7%	Current Ratio	6.6
Current Liabilities	944,062	Operating Margin	44,017	0.3%	Days to Collect	48.6
Long Term Liabilities	953,321	Other Income	168,669	1.1%	Avg Payment Days	20.1
Total Equity	17,955,784	Other Expense	0	0.0%	Depreciation Rate	2.8%
Total Liab. and Equity	19,853,167	Net Profit or Loss	131,571	0.9%	Return on Equity	0.7%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235025 MEADOW 8	BROOK MEDIC	AL CARE FACILITY			Government - County	
MEADOW BROOK M FACILITY	EDICAL CARE	12/31/2017	365 Days Settlec	ł		
BELLAIRE, MI 49615					CR Beds 133 POS B	eds 0
ANTRIM					Key Performanad	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	92.7%
Balance S	heet	Income	Statement		Length of Stay	167.9
Current Assets	8,862,051	Total Charges	17,511,266		Average Wages	20.71
Fixed Assets	14,910,191	Contract Allowance	1,300,117	7.4%	Skilled Nursing	89.4%
Other Assets	2,647,914	Operating Revenue	16,211,149	92.6%	Ancillary Service	10.6%
Total Assets	26,420,156	Operating Expense	19,454,665	120.0%	Current Ratio	2.7
Current Liabilities	3,312,044	Operating Margin	-3,243,516	-20.0%	Days to Collect	16.6
Long Term Liabilities	4,579,757	Other Income	2,535,562	15.6%	Avg Payment Days	27.7
Total Equity	18,528,355	Other Expense	0	0.0%	Depreciation Rate	10.0%
Total Liab. and Equity	26,420,156	Net Profit or Loss	(789,222)	-4.9%	Return on Equity	-4.3%
235640 MEADOW WOODS NURSING AND REHAB CENTER						
235640 MEADOW	WOODS NURSII	NG AND REHAB CEN	TER		Proprietary - Corporation	n
235640 MEADOW MEADOW WOODS N CENTER			TER 365 Days Settled	ł	Proprietary - Corporation	n
MEADOW WOODS N	IURSING AND F			1	Proprietary - Corporation	
MEADOW WOODS N CENTER	IURSING AND F			1		eds 0
MEADOW WOODS N CENTER BLOOMINGDALE, MI	IURSING AND F I 49026	REHAB 12/31/2017		1	CR Beds 67 POS B	eds 0
MEADOW WOODS N CENTER BLOOMINGDALE, MI VAN BUREN	IURSING AND F I 49026 IMENT SERVICI	REHAB 12/31/2017 ES		1	CR Beds 67 POS B	eds 0 ce Ind.
MEADOW WOODS N CENTER BLOOMINGDALE, MI VAN BUREN NATIONAL GOVERN	IURSING AND F I 49026 IMENT SERVICI	REHAB 12/31/2017 ES	365 Days Settlec	1	CR Beds 67 POS B Key Performanac Occupancy Rate	eds 0 ce Ind. 79.7%
MEADOW WOODS N CENTER BLOOMINGDALE, MI VAN BUREN NATIONAL GOVERN Balance S	IURSING AND F I 49026 IMENT SERVICI heet	REHAB 12/31/2017 ES Income	365 Days Settled		CR Beds 67 POS B Key Performanad Occupancy Rate Length of Stay	eds 0 ce Ind. 79.7% 172.5
MEADOW WOODS N CENTER BLOOMINGDALE, MI VAN BUREN NATIONAL GOVERN Balance S Current Assets	IURSING AND F I 49026 IMENT SERVICE heet 1,264,953	REHAB 12/31/2017 ES Income Total Charges	365 Days Settled Statement 6,718,264	15.4%	CR Beds 67 POS B Key Performanad Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 79.7% 172.5 17.32
MEADOW WOODS N CENTER BLOOMINGDALE, MI VAN BUREN NATIONAL GOVERN Balance S Current Assets Fixed Assets	IURSING AND F I 49026 IMENT SERVICE heet 1,264,953 168,461	REHAB 12/31/2017 ES Income Total Charges Contract Allowance	365 Days Settled Statement 6,718,264 1,036,482	15.4% 84.6%	CR Beds 67 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 79.7% 172.5 17.32 80.2%
MEADOW WOODS N CENTER BLOOMINGDALE, MI VAN BUREN NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	IURSING AND F I 49026 IMENT SERVICE heet 1,264,953 168,461 0	REHAB 12/31/2017 ES Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 6,718,264 1,036,482 5,681,782	15.4% 84.6% 97.7%	CR Beds 67 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 79.7% 172.5 17.32 80.2% 19.8%
MEADOW WOODS N CENTER BLOOMINGDALE, MI VAN BUREN NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	URSING AND F 49026 IMENT SERVICE heet 1,264,953 168,461 0 1,433,414	EHAB 12/31/2017 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 6,718,264 1,036,482 5,681,782 5,552,186	15.4% 84.6% 97.7% 2.3%	CR Beds 67 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 79.7% 172.5 17.32 80.2% 19.8% 2.9
MEADOW WOODS N CENTER BLOOMINGDALE, MI VAN BUREN NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	URSING AND F 49026 IMENT SERVICE heet 1,264,953 168,461 0 1,433,414 433,841	EHAB 12/31/2017 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 6,718,264 1,036,482 5,681,782 5,552,186 129,596	15.4% 84.6% 97.7% 2.3% 0.2%	CR Beds 67 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 79.7% 172.5 17.32 80.2% 19.8% 2.9 51.6

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235517 MEDILODG	E OF CAMPUS	AREA			Proprietary - Corporation)
MEDILODGE OF CAI	MPUS AREA	12/31/2017 3	65 Days Settled	I		
EAST LANSING, MI	18823				CR Beds 102 POS Be	eds 0
INGHAM					Key Performanac	e Ind.
Novitas AR					Occupancy Rate	72.0%
Balance S	heet	Income Statement		Length of Stay	103.5	
Current Assets	11,372,010	Total Charges	8,106,254		Average Wages	17.54
Fixed Assets	372,803	Contract Allowance	1,287,190	15.9%	Skilled Nursing	83.7%
Other Assets	204,710	Operating Revenue	6,819,064	84.1%	Ancillary Service	16.3%
Total Assets	11,949,523	Operating Expense	8,370,299	122.7%	Current Ratio	5.1
Current Liabilities	2,234,649	Operating Margin	-1,551,235	-22.7%	Days to Collect	594.3
Long Term Liabilities	11,894,275	Other Income	148,647	2.2%	Avg Payment Days	37.9
Total Equity	-2,179,401	Other Expense	0	0.0%	Depreciation Rate	35.1%
Total Liab. and Equity	11,949,523	Net Profit or Loss	(1,402,588)	-20.6%	Return on Equity	64.4%
235653 MEDILODG	E OF CAPITAL	AREA			Proprietary - Corporation	1
MEDILODGE OF CAI	PITAL AREA	12/31/2017 3	65 Days Settled	l		
LANSING, MI 48910					CR Beds 120 POS Be	eds 0
INGHAM					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	85.0%
Balance S	heet	Income S	Statement		Length of Stay	71.5
Current Assets	3,112,345	Total Charges	12,224,141		Average Wages	15.81
Fixed Assets	213,398	Contract Allowance	900,479	7.4%	Skilled Nursing	78.1%
Other Assets	70,266	Operating Revenue	11,323,662	92.6%	Ancillary Service	21.9%
Total Assets	3,396,009	Operating Expense	10,853,231	95.8%	Current Ratio	1.6
Current Liabilities	1,907,299	Operating Margin	470,431	4.2%	Days to Collect	42.0
Long Term Liabilities	665,149	Other Income	37,766	0.3%	Avg Payment Days	36.0
Total Equity	823,561	Other Expense	0	0.0%	Depreciation Rate	80.9%
Total Liab. and Equity	3,396,009	– Net Profit or Loss	508,197	4.5%	Return on Equity	61.7%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235286 MEDILODG	E OF CASS CIT	۲Y			Proprietary - Corporation	n
MEDILODGE OF CAS	SS CITY	12/31/2017 3	365 Days Settled	1		
CASS CITY, MI 4872	6				CR Beds 80 POS B	eds 0
TUSCOLA					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	80.0%
Balance S	heet	Income	Statement		Length of Stay	68.7
Current Assets	904,726	Total Charges	8,108,098		Average Wages	19.14
Fixed Assets	305,570	Contract Allowance	1,646,237	20.3%	Skilled Nursing	78.7%
Other Assets	56,025	- Operating Revenue	6,461,861	79.7%	Ancillary Service	21.3%
Total Assets	1,266,321	Operating Expense	6,513,259	100.8%	Current Ratio	0.7
Current Liabilities	1,272,706	– Operating Margin	-51,398	-0.8%	Days to Collect	(182.2)
Long Term Liabilities	504,271	Other Income	26,670	0.4%	Avg Payment Days	46.1
Total Equity	-510,656	Other Expense	0	0.0%	Depreciation Rate	22.6%
Total Liab. and Equity	1,266,321	– Net Profit or Loss	(24,728)	-0.4%	Return on Equity	4.8%
235022 MEDILODG	E OF CLARE				Proprietary - Corporation	n
MEDILODGE OF CLA	ARE	12/31/2017 3	365 Days Settled	1		
CLARE, MI 48617					CR Beds 92 POS B	eds 0
CLARE					Key Performanad	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ΞS			Occupancy Rate	72.2%
Balance S	iheet	Income	Statement		Length of Stay	67.8
Current Assets	-124,003	Total Charges	8,418,217		Average Wages	18.04
Fixed Assets	56,775	Contract Allowance	2,037,412	24.2%	Skilled Nursing	78.5%
Other Assets	60,504	– Operating Revenue	6,380,805	75.8%	Ancillary Service	21.5%
Total Assets	-6,724	Operating Expense	6,773,051	106.1%	Current Ratio	(0.1)
Current Liabilities	1,379,028	- Operating Margin	-392,246	-6.1%	Days to Collect	(0.7)
Long Term Liabilities	255,553	Other Income	24,740	0.4%	Avg Payment Days	44.4
Total Equity	-1,641,305	Other Expense	0	0.0%	Depreciation Rate	148.1%
Total Liab. and Equity	-6,724	- Net Profit or Loss	(367,506)	-5.8%	Return on Equity	22.4%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235283 MEDILODG	GE OF EAST LA	NSING			Proprietary - Corporation	1
MEDILODGE OF EAS	ST LANSING	12/31/2017 3	65 Days Settled	I		
EAST LANSING, MI	48823				CR Beds 103 POS Be	eds 0
INGHAM					Key Performanad	e Ind.
Novitas LA					Occupancy Rate	59.1%
Balance S	sheet	Income S	Statement		Length of Stay	81.2
Current Assets	-12,235,898	Total Charges	10,351,651		Average Wages	19.82
Fixed Assets	934,832	Contract Allowance	2,729,929	26.4%	Skilled Nursing	75.3%
Other Assets	99,499	Operating Revenue	7,621,722	73.6%	Ancillary Service	24.7%
Total Assets	-11,201,567	Operating Expense	8,962,013	117.6%	Current Ratio	(7.3)
Current Liabilities	1,673,754	Operating Margin	-1,340,291	-17.6%	Days to Collect	(598.9)
Long Term Liabilities	-10,793,772	Other Income	227,965	3.0%	Avg Payment Days	34.8
Total Equity	-2,081,549	Other Expense	0	0.0%	Depreciation Rate	18.8%
Total Liab. and Equity	-11,201,567	Net Profit or Loss	(1,112,326)	-14.6%	Return on Equity	53.4%
235293 MEDILODO	BE OF FARMING	TON			Proprietary - Corporation	ו
MEDILODGE OF FAI	RMINGTON	12/31/2017 3	65 Days Settled	I		
FARMINGTON, MI 48	8335				CR Beds 124 POS Be	ada 0
OAKLAND						aus u
					Key Performanac	
Novitas MD					Key Performanac	
Novitas MD Balance S	heet	Income S	Statement		-	e Ind.
	Sheet 17,561,241	Income S Total Charges	Statement 22,264,407		Occupancy Rate	e Ind. 75.6%
Balance S		Total Charges		35.7%	Occupancy Rate Length of Stay Average Wages	e Ind. 75.6% 57.2
Balance S Current Assets	17,561,241	Total Charges Contract Allowance	22,264,407		Occupancy Rate Length of Stay Average Wages	e Ind. 75.6% 57.2 16.57
Balance S Current Assets Fixed Assets	17,561,241 1,130,514	Total Charges Contract Allowance	22,264,407 7,940,885	64.3%	Occupancy Rate Length of Stay Average Wages Skilled Nursing	e Ind. 75.6% 57.2 16.57 61.4%
Balance S Current Assets Fixed Assets Other Assets	17,561,241 1,130,514 70,336	Total Charges Contract Allowance Operating Revenue	22,264,407 7,940,885 14,323,522	64.3%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	e Ind. 75.6% 57.2 16.57 61.4% 38.6%
Balance S Current Assets Fixed Assets Other Assets Total Assets	17,561,241 1,130,514 70,336 18,762,091	Total Charges Contract Allowance Operating Revenue Operating Expense	22,264,407 7,940,885 14,323,522 14,481,821	64.3% 101.1% -1.1%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	e Ind. 75.6% 57.2 16.57 61.4% 38.6% 5.9
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	17,561,241 1,130,514 70,336 18,762,091 2,998,558	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	22,264,407 7,940,885 14,323,522 14,481,821 -158,299	64.3% 101.1% -1.1% 0.6%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	e Ind. 75.6% 57.2 16.57 61.4% 38.6% 5.9 438.2

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235175 MEDILODG	E OF FRANKE	NMUTH			Proprietary - Corporation	
MEDILODGE OF FR/	ANKENMUTH	12/31/2017 3	65 Days Settled	1		
FRANKENMUTH, MI	48734				CR Beds 105 POS Be	ds 0
SAGINAW					Key Performanac	e Ind.
CGS (OHIO)					Occupancy Rate	59.1%
Balance S	heet	Income S	Statement		Length of Stay	46.9
Current Assets	-1,199,640	Total Charges	8,288,198		Average Wages	18.57
Fixed Assets	399,130	Contract Allowance	1,698,866	20.5%	Skilled Nursing	72.7%
Other Assets	78,487	Operating Revenue	6,589,332	79.5%	Ancillary Service	27.3%
Total Assets	-722,023	Operating Expense	7,286,637	110.6%	Current Ratio	(0.7)
Current Liabilities	1,632,631	Operating Margin	-697,305	-10.6%	Days to Collect	(63.1)
Long Term Liabilities	541,989	Other Income	33,131	0.5%	Avg Payment Days	53.4
Total Equity	-2,896,643	Other Expense	0	0.0%	Depreciation Rate	18.7%
Total Liab. and Equity	-722,023	Net Profit or Loss	(664,174)	-10.1%	Return on Equity	22.9%
235226 MEDILODG	E OF GRAND E	BLANC			Proprietary - Corporation	
MEDILODGE OF GR	AND BLANC	12/31/2017 3	65 Days Settled	1		
GRAND BLANC, MI 4	18439				CR Beds 157 POS Be	ds 0
GENESEE					Key Performanac	e Ind.
Novitas Solutions DC	, DE, MD, PA				Occupancy Rate	63.9%
Balance S	heet	Income S	Statement		Length of Stay	65.0
Current Assets	-1,767,819	Total Charges	25,296,491		Average Wages	20.08
Fixed Assets	3,291,126	Contract Allowance	9,987,961	39.5%	Skilled Nursing	66.7%
Other Assets	95,320	Operating Revenue	15,308,530	60.5%	Ancillary Service	33.3%
Total Assets	1,618,627	Operating Expense	16,629,963	108.6%	Current Ratio	(0.6)
Current Liabilities	2,882,255	Operating Margin	-1,321,433	-8.6%	Days to Collect	(49.7)
Long Term Liabilities	52,099	Other Income	325,939	2.1%	Avg Payment Days	27.4
Total Equity	-1,315,727	Other Expense	0	0.0%	Depreciation Rate	8.0%
Total Liab. and Equity	1,618,627		(995,494)	-6.5%	Return on Equity	75.7%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235423 MEDILODO	GE OF HILLMAN				Proprietary - Corporation	n
MEDILODGE OF HIL	LMAN	12/31/2017	365 Days Settled	I		
HILLMAN, MI 49746					CR Beds 84 POS B	eds 0
MONTMORENCY					Key Performanad	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	67.3%
Balance S	Sheet	Income	Statement		Length of Stay	65.7
Current Assets	415,693	Total Charges	5,823,497		Average Wages	16.34
Fixed Assets	249,378	Contract Allowance	494,375	8.5%	Skilled Nursing	82.8%
Other Assets	77,284	Operating Revenue	5,329,122	91.5%	Ancillary Service	17.2%
Total Assets	742,355	Operating Expense	5,616,136	105.4%	Current Ratio	0.5
Current Liabilities	909,025	Operating Margin	-287,014	-5.4%	Days to Collect	38.9
Long Term Liabilities	0	Other Income	13,367	0.3%	Avg Payment Days	19.9
Total Equity	-166,670	Other Expense	0	0.0%	Depreciation Rate	8.1%
Total Liab. and Equity	742,355	Net Profit or Loss	(273,647)	-5.1%	Return on Equity	164.2%
235638 MEDILODO	GE OF HOLLAN)			Proprietary - Corporation	n
MEDILODGE OF HO	DLLAND	12/31/2017	365 Days Settled	1		
HOLLAND, MI 49423	}				CR Beds 77 POS B	eds 0
OTTAWA					Key Performanad	ce Ind.
CGS (OHIO)					Occupancy Rate	88.0%
Balance S	Sheet	Income	Statement		Length of Stay	43.6
Current Assets	377,351	Total Charges	9,199,270		Average Wages	16.64
Fixed Assets	27,624	Contract Allowance	1,999,197	21.7%	Skilled Nursing	83.4%
Other Assets	48,868	Operating Revenue	7,200,073	78.3%	Ancillary Service	16.6%
Total Assets	453,843	Operating Expense	7,549,867	104.9%	Current Ratio	0.2
Current Liabilities	1,523,574	Operating Margin	-349,794	-4.9%	Days to Collect	16.3
Long Term Liabilities	386,182	Other Income	23,013	0.3%	Avg Payment Days	40.6
Total Equity	-1,455,913	Other Expense	0	0.0%	Depreciation Rate	312.2%
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All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235331 MEDILODO	E OF HOWELL				Proprietary - Corporation	I
MEDILODGE OF HO	WELL	12/31/2017	365 Days Settled			
HOWELL, MI 48843					CR Beds 219 POS Be	eds 0
LIVINGSTON					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	89.7%
Balance S	heet	Income	Statement		Length of Stay	124.2
Current Assets	5,551,774	Total Charges	22,600,661		Average Wages	18.54
Fixed Assets	1,287,790	Contract Allowance	4,313,289	19.1%	Skilled Nursing	89.7%
Other Assets	0	Operating Revenue	18,287,372	80.9%	Ancillary Service	10.3%
Total Assets	6,839,564	Operating Expense	18,047,107	98.7%	Current Ratio	2.6
Current Liabilities	2,107,562	Operating Margin	240,265	1.3%	Days to Collect	144.9
Long Term Liabilities	0	Other Income	526,199	2.9%	Avg Payment Days	20.7
Total Equity	4,732,002	Other Expense	0	0.0%	Depreciation Rate	17.9%
Total Liab. and Equity	6,839,564	Net Profit or Loss	766,464	4.2%	Return on Equity	16.2%
235282 MEDILODO	E OF KALAMA	Z00			Proprietary - Corporation	1
MEDILODGE OF KAI	LAMAZOO	12/31/2017	365 Days Settled			
KALAMAZOO, MI 490	009				CR Beds 111 POS Be	eds 0
KALAMAZOO					Key Performanac	e Ind.
CGS (OHIO)					Occupancy Rate	56.8%
Balance S	heet	Income	Statement		Length of Stay	66.2
Current Assets	-1,297,570	Total Charges	8,525,077		Average Wages	19.85
Fixed Assets	317,147	Contract Allowance	2,552,037	29.9%	Skilled Nursing	
	,					84.5%
Other Assets	36,300	Operating Revenue	5,973,040	70.1%	Ancillary Service	84.5% 15.5%
Other Assets Total Assets		Operating Revenue	5,973,040 6,913,027		Ancillary Service Current Ratio	
	36,300			115.7%	-	15.5%
Total Assets	36,300 -944,123	Operating Expense	6,913,027	115.7% -15.7%	Current Ratio	15.5% (1.0)
Total Assets Current Liabilities	36,300 -944,123 1,238,509	Operating Expense Operating Margin	6,913,027 -939,987	115.7% -15.7% 0.4%	Current Ratio Days to Collect	15.5% (1.0) (78.2)

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235285 MEDILODG	E OF LANSING				Proprietary - Corporation	n
MEDILODGE OF LAN	NSING	12/31/2017	365 Days Settled	ł		
LANSING, MI 48917					CR Beds 95 POS E	eds 0
EATON					Key Performana	ce Ind.
CGS (OHIO)					Occupancy Rate	61.4%
Balance S	heet	Income	Statement		Length of Stay	53.8
Current Assets	-1,399,876	Total Charges	8,269,456		Average Wages	14.02
Fixed Assets	389,526	Contract Allowance	2,150,460	26.0%	Skilled Nursing	81.5%
Other Assets	70,199	Operating Revenue	6,118,996	74.0%	Ancillary Service	18.5%
Total Assets	-940,151	Operating Expense	7,505,767	122.7%	Current Ratio	(0.9)
Current Liabilities	1,536,032	Operating Margin	-1,386,771	-22.7%	Days to Collect	(111.9)
Long Term Liabilities	712,762	Other Income	20,819	0.3%	Avg Payment Days	39.1
Total Equity	-3,188,945	Other Expense	0	0.0%	Depreciation Rate	22.4%
Total Liab. and Equity	-940,151	Net Profit or Loss	(1,365,952)	-22.3%	Return on Equity	42.8%
235330 MEDILODO	E OF LIVINGST	ON			Proprietary - Corporation	n
MEDILODGE OF LIV	INGSTON	12/31/2017	365 Days Settled	ł		
HOWELL, MI 48843					CR Beds 139 POS E	eds 0
LIVINGSTON					Key Performana	ce Ind.
Novitas MD					Occupancy Rate	49.0%
Balance S	heet	Income	Statement		Length of Stay	0.0
Current Assets	-16,718,042	Total Charges	12,087,027		Average Wages	16.34
Fixed Assets	1,250,587	Contract Allowance	3,766,231	31.2%	Skilled Nursing	69.9%
Other Assets	234,254	Operating Revenue	8,320,796	68.8%	Ancillary Service	30.1%
Total Assets	-15,233,201	Operating Expense	8,920,909	107.2%	Current Ratio	(7.2)
Current Liabilities	2,315,600	Operating Margin	-600,113	-7.2%	Days to Collect	(752.3)
Long Term Liabilities	-15,741,325	Other Income	38,957	0.5%	Avg Payment Days	55.3
				0.00/	Description Date	4.4.00/
Total Equity	-1,807,476	Other Expense	0	0.0%	Depreciation Rate	14.0%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235495 MEDILODG	E OF MARSHA	LL			Proprietary - Corporatio	n
MEDILODGE OF MA	RSHALL	12/31/2017	365 Days Settled	l		
MARSHALL, MI 4906	8				CR Beds 98 POS B	eds 0
CALHOUN					Key Performana	ce Ind.
CGS (OHIO)					Occupancy Rate	62.9%
Balance S	heet	Income	Statement		Length of Stay	55.0
Current Assets	-314,928	Total Charges	7,948,612		Average Wages	19.41
Fixed Assets	238,642	Contract Allowance	1,388,027	17.5%	Skilled Nursing	77.9%
Other Assets	46,306	Operating Revenue	6,560,585	82.5%	Ancillary Service	22.1%
Total Assets	-29,980	Operating Expense	6,744,934	102.8%	Current Ratio	(0.2)
Current Liabilities	1,384,951	Operating Margin	-184,349	-2.8%	Days to Collect	(23.9)
Long Term Liabilities	318,654	Other Income	33,809	0.5%	Avg Payment Days	43.5
Total Equity	-1,733,585	Other Expense	0	0.0%	Depreciation Rate	35.9%
Total Liab. and Equity	-29,980	Net Profit or Loss	(150,540)	-2.3%	Return on Equity	8.7%
235284 MEDILODG	E OF MIDLAND)			Proprietary - Corporatio	n
MEDILODGE OF MID	DLAND	12/31/2017	365 Days Settled	l		
MIDLAND, MI 48640					CR Beds 83 POS B	eds 0
MIDLAND					Key Performana	ce Ind.
CGS (OHIO)					Occupancy Rate	85.3%
Balance S	heet	Income	Statement		Length of Stay	51.3
Current Assets	-675,639	Total Charges	10,845,866		Average Wages	16.29
Fixed Assets	139,460	Contract Allowance	2,823,683	26.0%	Skilled Nursing	70.8%
Other Assets	54,779	Operating Revenue	8,022,183	74.0%	Ancillary Service	29.2%
Total Assets	-481,400	Operating Expense	8,784,274	109.5%	Current Ratio	(0.4)
Current Liabilities	1,891,880	Operating Margin	-762,091	-9.5%	Days to Collect	(26.9)
Long Term Liabilities	392,947	Other Income	52,978	0.7%	Avg Payment Days	49.0
Total Equity	-2,766,227	Other Expense	0	0.0%	Depreciation Rate	64.1%
Total Liab. and Equity	-481,400	Net Profit or Loss	(709,113)	-8.8%	Return on Equity	25.6%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235650 MEDILODG	E OF MILFORD				Proprietary - Corporatio	n
MEDILODGE OF MIL	FORD	12/31/2017	365 Days Settled	I		
MILFORD, MI 48381					CR Beds 111 POS B	eds 0
OAKLAND					Key Performana	ce Ind.
WPS MI					Occupancy Rate	86.7%
Balance S	heet	Income Statement		Length of Stay	37.7	
Current Assets	1,028,542	Total Charges	15,369,651		Average Wages	19.21
Fixed Assets	918,379	Contract Allowance	3,669,866	23.9%	Skilled Nursing	73.3%
Other Assets	81,217	Operating Revenue	11,699,785	76.1%	Ancillary Service	26.7%
Total Assets	2,028,138	Operating Expense	12,333,690	105.4%	Current Ratio	0.4
Current Liabilities	2,398,390	Operating Margin	-633,905	-5.4%	Days to Collect	64.5
Long Term Liabilities	0	Other Income	55,858	0.5%	Avg Payment Days	19.3
Total Equity	-370,252	Other Expense	0	0.0%	Depreciation Rate	12.7%
Total Liab. and Equity	2,028,138	Net Profit or Loss	(578,047)	-4.9%	Return on Equity	156.1%
235563 MEDILODO	E OF MONROE				Proprietary - Corporatio	n
MEDILODGE OF MO	NROE	12/31/2017	365 Days Settled	1		
MONROE, MI 48162					CR Beds 103 POS B	eds 0
MONROE					Key Performana	ce Ind.
					Occupancy Rate	86.8%
Balance S	heet	Income	Statement		Length of Stay	72.9
Current Assets	3,424,046	Total Charges	12,194,945		Average Wages	17.96
Fixed Assets	414,802	Contract Allowance	2,949,050	24.2%	Skilled Nursing	73.5%
Other Assets	225,009	Operating Revenue	9,245,895	75.8%	Ancillary Service	26.5%
Total Assets	4,063,857	Operating Expense	10,348,298	111.9%	Current Ratio	1.6
Current Liabilities	2,190,936	Operating Margin	-1,102,403	-11.9%	Days to Collect	162.6
Long Term Liabilities	0	Other Income	39,659	0.4%	Avg Payment Days	20.4
Total Equity	1,872,921	Other Expense	0	0.0%	Depreciation Rate	11.4%
Total Liab. and Equity	4,063,857	Net Profit or Loss	(1,062,744)		Return on Equity	-56.7%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235600 MEDILODG	E OF MONTRO	SE INC			Proprietary - Corporation	l
MEDILODGE OF MO	NTROSE INC	12/31/2017 3	65 Days Settled	I		
MONTROSE, MI 484	57				CR Beds 121 POS Be	eds 0
GENESEE					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	85.7%
Balance S	iheet	Income S	Statement		Length of Stay	43.3
Current Assets	5,128,872	Total Charges	15,164,734		Average Wages	15.91
Fixed Assets	1,022,618	Contract Allowance	734,855	4.8%	Skilled Nursing	69.2%
Other Assets	103,338	Operating Revenue	14,429,879	95.2%	Ancillary Service	30.8%
Total Assets	6,254,828	Operating Expense	13,771,149	95.4%	Current Ratio	3.3
Current Liabilities	1,535,286	Operating Margin	658,730	4.6%	Days to Collect	155.4
Long Term Liabilities	0	Other Income	126,289	0.9%	Avg Payment Days	16.7
Total Equity	4,719,542	Other Expense	0	0.0%	Depreciation Rate	8.6%
Total Liab. and Equity	6,254,828	Net Profit or Loss	785,019	5.4%	Return on Equity	16.6%
235490 MEDILODG	E OF MT PLEA	SANT			Proprietary - Corporation	l
MEDILODGE OF MT	PLEASANT	12/31/2017 3	65 Days Settled	I		
MOUNT PLEASANT,	MI 48858				CR Beds 104 POS Be	eds 0
ISABELLA					Key Performanac	e Ind.
CGS (OHIO)					Occupancy Rate	52.3%
Balance S	iheet	Income S	Statement		Length of Stay	70.0
Current Assets	182,956	Total Charges	7,052,442		Average Wages	18.16
Fixed Assets	156,309	Contract Allowance	1,471,880	20.9%	Skilled Nursing	71.6%
Other Assets	-13,368	Operating Revenue	5,580,562	79.1%	Ancillary Service	28.4%
Total Assets	325,897	Operating Expense	5,962,627	106.8%	Current Ratio	0.1
Current Liabilities	1,306,379	Operating Margin	-382,065	-6.8%	Days to Collect	6.4
Long Term Liabilities	418,006	Other Income	24,973	0.4%	Avg Payment Days	51.9
Total Equity	-1,398,488	Other Expense	0	0.0%	Depreciation Rate	58.2%
Total Liab. and Equity	325,897		(357,092)	-6.4%	Return on Equity	25.5%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235647 MEDILODO	GE OF OKEMOS				Proprietary - Corporatio	n
MEDILODGE OF OK	EMOS	12/31/2017	365 Days Settled	I		
OKEMOS, MI 48864					CR Beds 100 POS B	eds 0
INGHAM					Key Performana	ce Ind.
CGS (OHIO)					Occupancy Rate	68.7%
Balance S	Sheet	Income	Statement		Length of Stay	41.7
Current Assets	750,607	Total Charges	12,565,176		Average Wages	18.14
Fixed Assets	115,232	Contract Allowance	3,500,926	27.9%	Skilled Nursing	72.3%
Other Assets	57,614	Operating Revenue	9,064,250	72.1%	Ancillary Service	27.7%
Total Assets	923,453	Operating Expense	9,686,722	106.9%	Current Ratio	0.4
Current Liabilities	2,087,652	Operating Margin	-622,472	-6.9%	Days to Collect	31.9
Long Term Liabilities	492,007	Other Income	39,725	0.4%	Avg Payment Days	44.5
Total Equity	-1,656,206	Other Expense	0	0.0%	Depreciation Rate	139.5%
Total Liab. and Equity	923,453	Net Profit or Loss	(582,747)	-6.4%	Return on Equity	35.2%
235507 MEDILODO	GE OF PLYMOU	ТН			Proprietary - Corporatio	n
MEDILODGE OF PL	YMOUTH	12/31/2017	365 Days Settled	I		
PLYMOUTH, MI 4817	70				CR Beds 39 POS B	eds 0
WAYNE					Key Performana	ce Ind.
					Occupancy Rate	90.2%
Balance S	Sheet	Income	Statement		Length of Stay	142.6
Current Assets	994,032	Total Charges	4,089,941		Average Wages	17.58
Fixed Assets	583,681	Contract Allowance	368,594	9.0%	Skilled Nursing	85.9%
Other Assets	23,968	Operating Revenue	3,721,347	91.0%	Ancillary Service	14.1%
Total Assets	1,601,681	Operating Expense	3,365,817	90.4%	Current Ratio	2.4
Current Liabilities	407,929	- Operating Margin	355,530	9.6%	Days to Collect	101.5
Long Term Liabilities	0	Other Income	6,540	0.2%	Avg Payment Days	26.7
Total Equity	1,193,752	Other Expense	0	0.0%	Depreciation Rate	5.3%
Total Liab. and Equity	1,601,681	Net Profit or Loss	362,070	9.7%	Return on Equity	30.3%

All Providers

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Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235421 MEDILODG	E OF PORT HU	RON			Proprietary - Corporation	n
MEDILODGE OF POP	RT HURON	12/31/2017 3	365 Days Settled	I		
FORT GRATIOT, MI	48059				CR Beds 127 POS B	eds 0
SAINT CLAIR					Key Performanad	e Ind.
					Occupancy Rate	86.2%
Balance S	heet	Income	Statement		Length of Stay	62.0
Current Assets	-1,809,131	Total Charges	13,295,722		Average Wages	18.98
Fixed Assets	4,598,168	Contract Allowance	2,136,552	16.1%	Skilled Nursing	81.4%
Other Assets	75,774	– Operating Revenue	11,159,170	83.9%	Ancillary Service	18.6%
- Total Assets	2,864,811	Operating Expense	11,939,953	107.0%	Current Ratio	(0.8)
- Current Liabilities	2,362,128	– Operating Margin	-780,783	-7.0%	Days to Collect	(34.6)
Long Term Liabilities	0	Other Income	75,343	0.7%	Avg Payment Days	18.4
Total Equity	502,683	Other Expense	0	0.0%	Depreciation Rate	2.1%
Total Liab. and Equity	2,864,811	– Net Profit or Loss	(705,440)	-6.3%	Return on Equity	-140.3%
235399 MEDILODG	E OF PORTAG	E			Proprietary - Corporation	n
MEDILODGE OF POP	RTAGE	12/31/2017 3	365 Days Settled	l		
PORTAGE, MI 49002					CR Beds 120 POS B	eds 0
KALAMAZOO					Key Performanad	e Ind.
CGS (OHIO)					Occupancy Rate	79.0%
Balance S	heet	Income	Statement		Length of Stay	71.9
Current Assets	-430,831	Total Charges	13,189,139		Average Wages	18.86
Fixed Assets	352,582	Contract Allowance	4,275,953	32.4%	Skilled Nursing	81.2%
Other Assets	21,923	– Operating Revenue	8,913,186	67.6%	Ancillary Service	18.8%
Total Assets	-56,326	Operating Expense	9,989,844	112.1%	Current Ratio	(0.2)
- Current Liabilities	2,181,348	– Operating Margin	-1,076,658	-12.1%	Days to Collect	(21.5)
Long Term Liabilities	468,175	Other Income	42,962	0.5%	Avg Payment Days	47.4
Total Equity	-2,705,849	Other Expense	0	0.0%	Depreciation Rate	21.6%
- Total Liab. and Equity	-56,326	– Net Profit or Loss	(1,033,696)	-11.6%	Return on Equity	38.2%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235486 MEDILODO	SE OF RICHMON	ND			Proprietary - Corporatio	n
MEDILODGE OF RIC	CHMOND	12/31/2017	365 Days Settled	1		
RICHMOND, MI 4806	62				CR Beds 126 POS B	eds 0
MACOMB					Key Performanae	ce Ind.
					Occupancy Rate	83.7%
Balance S	Sheet	Income	Statement		Length of Stay	87.9
Current Assets	-2,483,567	Total Charges	12,687,639		Average Wages	18.19
Fixed Assets	946,130	Contract Allowance	2,322,169	18.3%	Skilled Nursing	82.3%
Other Assets	134,436	- Operating Revenue	10,365,470	81.7%	Ancillary Service	17.7%
Total Assets	-1,403,001	Operating Expense	13,086,247	126.2%	Current Ratio	(0.8)
Current Liabilities	3,208,136	- Operating Margin	-2,720,777	-26.2%	Days to Collect	(25.0)
Long Term Liabilities	0	Other Income	57,379	0.6%	Avg Payment Days	18.3
Total Equity	-4,611,137	Other Expense	0	0.0%	Depreciation Rate	7.6%
Total Liab. and Equity	-1,403,001	Net Profit or Loss	(2,663,398)	-25.7%	Return on Equity	57.8%
235036 MEDILODO	BE OF ROCHES	TER HILLS, INC			Proprietary - Corporatio	n
235036 MEDILODG			365 Days Settled	ł	Proprietary - Corporatio	n
	CHESTER HILL		365 Days Settled	1	Proprietary - Corporatio CR Beds 126 POS B	
MEDILODGE OF RO	CHESTER HILL		365 Days Settled	1		eds 0
MEDILODGE OF RO ROCHESTER HILLS	CHESTER HILL , MI 48309	S, INC 12/31/2017	365 Days Settled	1	CR Beds 126 POS B	eds 0
MEDILODGE OF RO ROCHESTER HILLS OAKLAND	CHESTER HILL , MI 48309 IMENT SERVICI	S, INC 12/31/2017	365 Days Settled	1	CR Beds 126 POS B	eds 0 c e Ind.
MEDILODGE OF RO ROCHESTER HILLS OAKLAND NATIONAL GOVERN	CHESTER HILL , MI 48309 NMENT SERVICI Sheet	S, INC 12/31/2017		1	CR Beds 126 POS B Key Performanae Occupancy Rate	eds 0 ce Ind. 71.6%
MEDILODGE OF RO ROCHESTER HILLS OAKLAND NATIONAL GOVERN Balance S	CHESTER HILL , MI 48309 NMENT SERVICI Sheet	S, INC 12/31/2017 ES Income	Statement		CR Beds 126 POS B Key Performana Occupancy Rate Length of Stay	eds 0 ce Ind. 71.6% 84.9
MEDILODGE OF RO ROCHESTER HILLS OAKLAND NATIONAL GOVERN Balance S Current Assets	CHESTER HILL , MI 48309 NMENT SERVICI Sheet -3,558,275	S, INC 12/31/2017 ES Income Total Charges	Statement 10,521,270	14.4%	CR Beds 126 POS B Key Performanae Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 71.6% 84.9 18.10
MEDILODGE OF RO ROCHESTER HILLS OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets	CHESTER HILL , MI 48309 NMENT SERVICI Sheet -3,558,275 1,306,428	S, INC 12/31/2017 ES Income Total Charges Contract Allowance	Statement 10,521,270 1,513,034	14.4% 85.6%	CR Beds 126 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 71.6% 84.9 18.10 85.1%
MEDILODGE OF RO ROCHESTER HILLS OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	CHESTER HILL , MI 48309 MENT SERVICI Sheet -3,558,275 1,306,428 341,400	S, INC 12/31/2017 ES Income Total Charges Contract Allowance Operating Revenue	Statement 10,521,270 1,513,034 9,008,236	14.4% 85.6% 108.7%	CR Beds 126 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 71.6% 84.9 18.10 85.1% 14.9%
MEDILODGE OF RO ROCHESTER HILLS OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	CHESTER HILL , MI 48309 MENT SERVICI Sheet -3,558,275 1,306,428 341,400 -1,910,447	S, INC 12/31/2017 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 10,521,270 1,513,034 9,008,236 9,794,812	14.4% 85.6% 108.7% -8.7%	CR Beds 126 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 71.6% 84.9 18.10 85.1% 14.9% (2.8)
MEDILODGE OF RO ROCHESTER HILLS OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	CHESTER HILL , MI 48309 MENT SERVICI Sheet -3,558,275 1,306,428 341,400 -1,910,447 1,293,698	S, INC 12/31/2017 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 10,521,270 1,513,034 9,008,236 9,794,812 -786,576	14.4% 85.6% 108.7% -8.7% 0.2%	CR Beds 126 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 71.6% 84.9 18.10 85.1% 14.9% (2.8) (122.7)

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235296 MEDILODO	SE OF SOUTHFI	ELD			Proprietary - Corporation	n
MEDILODGE OF SO	UTHFIELD	12/31/2017	365 Days Settlec	1		
SOUTHFIELD, MI 48	076				CR Beds 191 POS B	eds 0
OAKLAND					Key Performanad	ce Ind.
					Occupancy Rate	79.1%
Balance S	sheet	Income	Statement		Length of Stay	86.3
Current Assets	-5,853,845	Total Charges	18,198,589		Average Wages	18.37
Fixed Assets	5,708,351	Contract Allowance	2,247,314	12.3%	Skilled Nursing	84.4%
Other Assets	239,977	- Operating Revenue	15,951,275	87.7%	Ancillary Service	15.6%
Total Assets	94,483	Operating Expense	18,084,569	113.4%	Current Ratio	(1.7)
Current Liabilities	3,428,517	- Operating Margin	-2,133,294	-13.4%	Days to Collect	(103.7)
Long Term Liabilities	22,329	Other Income	55,005	0.3%	Avg Payment Days	24.9
Total Equity	-3,356,363	Other Expense	0	0.0%	Depreciation Rate	3.1%
Total Liab. and Equity	94,483	- Net Profit or Loss	(2,078,289)	-13.0%	Return on Equity	61.9%
235370 MEDILODO	GE OF ST CLAIR				Proprietary - Corporation	ſ
MEDILODGE OF ST		10/21/2017	365 Days Settled	4		
	CLAIR	12/31/2017	Sos Days Sellieu	•		
		12/31/2017	Sos Days Sellec	•	CR Beds 172 POS B	eds 0
EAST CHINA, MI 480 SAINT CLAIR		12/31/2017	Sos Days Sellec	•	CR Beds 172 POS B	
EAST CHINA, MI 480		12/31/2017	Sos Days Selled			
EAST CHINA, MI 480)54		Statement		Key Performanad	ce Ind.
EAST CHINA, MI 480 SAINT CLAIR Balance S)54 Sheet		-		Key Performanad	ce Ind. 71.7%
EAST CHINA, MI 480 SAINT CLAIR Balance S Current Assets)54 Sheet	Income	Statement		Key Performanae Occupancy Rate Length of Stay	ce Ind. 71.7% 61.3
EAST CHINA, MI 480 SAINT CLAIR)54 Sheet 1,942,244	Income Total Charges	Statement 17,017,408	24.3%	Key Performanae Occupancy Rate Length of Stay Average Wages	ce Ind. 71.7% 61.3 16.44
EAST CHINA, MI 480 SAINT CLAIR Balance S Current Assets Fixed Assets)54 Sheet 1,942,244 1,585,295	Income Total Charges Contract Allowance	Statement 17,017,408 4,136,827	24.3% 75.7%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	ce Ind. 71.7% 61.3 16.44 79.0%
EAST CHINA, MI 480 SAINT CLAIR Balance S Current Assets Fixed Assets Other Assets	054 Sheet 1,942,244 1,585,295 247,303	Income Total Charges Contract Allowance Operating Revenue	Statement 17,017,408 4,136,827 12,880,581	24.3% 75.7% 103.9%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	ce Ind. 71.7% 61.3 16.44 79.0% 21.0% 0.6
EAST CHINA, MI 480 SAINT CLAIR Balance S Current Assets Fixed Assets Other Assets Total Assets	054 Sheet 1,942,244 1,585,295 247,303 3,774,842	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 17,017,408 4,136,827 12,880,581 13,377,331	24.3% 75.7% 103.9% -3.9%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	ce Ind. 71.7% 61.3 16.44 79.0% 21.0% 0.6 76.8
EAST CHINA, MI 480 SAINT CLAIR Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	54 Sheet 1,942,244 1,585,295 247,303 3,774,842 3,181,855	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 17,017,408 4,136,827 12,880,581 13,377,331 -496,750	24.3% 75.7% 103.9% -3.9% 0.5%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	ce Ind. 71.7% 61.3 16.44 79.0% 21.0%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235416 MEDILODO		G			Proprietary - Corporation)
MEDILODGE OF STI	ERLING	12/31/2017 3	65 Days Settled	ł		
STERLING, MI 48659	9				CR Beds 84 POS Be	eds 0
ARENAC					Key Performanac	e Ind.
NGS (WI)					Occupancy Rate	58.1%
Balance S	Sheet	Income S	Statement		Length of Stay	67.5
Current Assets	-291,189	Total Charges	6,055,838		Average Wages	15.85
Fixed Assets	452,808	Contract Allowance	1,069,250	17.7%	Skilled Nursing	80.6%
Other Assets	54,049	Operating Revenue	4,986,588	82.3%	Ancillary Service	19.4%
Total Assets	215,668	Operating Expense	5,572,851	111.8%	Current Ratio	(0.3)
Current Liabilities	1,025,176	Operating Margin	-586,263	-11.8%	Days to Collect	(13.0)
Long Term Liabilities	0	Other Income	28,838	0.6%	Avg Payment Days	16.9
Total Equity	-809,508	Other Expense	0	0.0%	Depreciation Rate	6.9%
Total Liab. and Equity	215,668	Net Profit or Loss	(557,425)	-11.2%	Return on Equity	68.9%
235263 MEDILODO		G HEIGHTS			Proprietary - Corporation	1
MEDILODGE OF ST	ERLING HEIGHT	rs 12/31/2017 3	65 Days Settled	ł		
STERLING HEIGHTS	S, MI 48312				CR Beds 295 POS Be	eds 0
MACOMB					Key Performanac	e Ind.
					Occupancy Rate	86.2%
Balance S	Sheet	Income S	Statement		Length of Stay	76.6
Current Assets	5,082,281	Total Charges	32,570,740		Average Wages	18.10
Fixed Assets	3,642,261	Contract Allowance	6,532,601	20.1%	Skilled Nursing	82.7%
Other Assets	236,863	Operating Revenue	26,038,139	79.9%	Ancillary Service	17.3%
Total Assets	8,961,405	Operating Expense	26,683,933	102.5%	Current Ratio	1.0
Current Liabilities	4,853,781	Operating Margin	-645,794	-2.5%	Days to Collect	93.8
Carron Elabilition	.,			a 404		
Long Term Liabilities	0	Other Income	93,835	0.4%	Avg Payment Days	18.9
		Other Income Other Expense	93,835 0		Avg Payment Days Depreciation Rate	18.9 3.0%

All Providers

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Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235300 MEDILODO	E OF TAYLOR				Proprietary - Corporation	1
MEDILODGE OF TA	YLOR	12/31/2017	365 Days Settled	l		
TAYLOR, MI 48180					CR Beds 142 POS Be	eds 0
WAYNE					Key Performanac	e Ind.
					Occupancy Rate	86.3%
Balance S	Sheet	Income	Statement		Length of Stay	58.9
Current Assets	1,652,034	Total Charges	17,052,995		Average Wages	17.49
Fixed Assets	3,318,185	Contract Allowance	2,871,062	16.8%	Skilled Nursing	71.1%
Other Assets	293,046	Operating Revenue	14,181,933	83.2%	Ancillary Service	28.9%
Total Assets	5,263,265	Operating Expense	13,218,611	93.2%	Current Ratio	0.8
Current Liabilities	2,131,860	Operating Margin	963,322	6.8%	Days to Collect	55.5
Long Term Liabilities	42,544	Other Income	31,426	0.2%	Avg Payment Days	18.6
Total Equity	3,088,861	Other Expense	0	0.0%	Depreciation Rate	4.2%
Total Liab. and Equity	5,263,265	Net Profit or Loss	994,748	7.0%	Return on Equity	32.2%
235542 MEDILODO	BE OF WESTWO	OD			Proprietary - Corporation	1
MEDILODGE OF WE	STWOOD	12/31/2017	365 Days Settled	I		
Kalamazoo, mi 49	007				CR Beds 97 POS Be	eds 0
KALAMAZOO					Key Performanac	e Ind.
CGS (OHIO)					Occupancy Rate	72.6%
Balance S	Sheet	Income	Statement		Length of Stay	53.7
Current Assets	342,770	Total Charges	10,145,078		Average Wages	19.93
Fixed Assets	154,356	Contract Allowance	2,854,190	28.1%	Skilled Nursing	77.3%
Other Assets	-10,264	Operating Revenue	7,290,888	71.9%	Ancillary Service	22.7%
Total Assets	486,862	Operating Expense	7,511,889	103.0%	Current Ratio	0.2
Current Liabilities	1,466,810	Operating Margin	-221,001	-3.0%	Days to Collect	18.1
Long Term Liabilities	404,649	Other Income	33,624	0.5%	Avg Payment Days	43.6
Total Equity	-1,384,597	Other Expense	0	0.0%	Depreciation Rate	56.2%
Total Liab. and Equity	486,862	Net Profit or Loss	(187,377)	-2.6%	Return on Equity	13.5%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235630 MEDILODG	E OF WYOMIN	3			Proprietary - Corporation	'n
MEDILODGE OF WY	OMING	12/31/2017	365 Days Settled	1		
WYOMING, MI 49418	3				CR Beds 80 POS E	eds 0
KENT					Key Performana	ce Ind.
CGS (OHIO)					Occupancy Rate	74.4%
Balance S	heet	Income	Statement		Length of Stay	67.0
Current Assets	-126,459	Total Charges	8,401,580		Average Wages	19.73
Fixed Assets	42,755	Contract Allowance	1,800,693	21.4%	Skilled Nursing	81.4%
Other Assets	50,333	Operating Revenue	6,600,887	78.6%	Ancillary Service	18.6%
Total Assets	-33,371	Operating Expense	7,174,978	108.7%	Current Ratio	(0.1)
Current Liabilities	1,425,261	Operating Margin	-574,091	-8.7%	Days to Collect	(8.5)
Long Term Liabilities	327,826	Other Income	30,893	0.5%	Avg Payment Days	46.9
Total Equity	-1,786,458	Other Expense	0	0.0%	Depreciation Rate	266.8%
Total Liab. and Equity	-33,371	Net Profit or Loss	(543,198)	-8.2%	Return on Equity	30.4%
235371 MEDILODG	E OF YALE, IN	0			Proprietary - Corporation	n
MEDILODGE OF YAL	_E, INC	12/31/2017	365 Days Settled	1		
YALE, MI 48097					CR Beds 115 POS E	eds 0
SAINT CLAIR					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	80.0%
Balance S	heet	Income	Statement		Length of Stay	77.6
Current Assets	1,690,628	Total Charges	10,833,782		Average Wages	16.92
Fixed Assets	254,128	Contract Allowance	1,679,325	15.5%	Skilled Nursing	84.0%
Other Assets	141,057	Operating Revenue	9,154,457	84.5%	Ancillary Service	16.0%
Total Assets	2,085,813	Operating Expense	9,588,331	104.7%	Current Ratio	1.4
Current Liabilities	1,187,419	Operating Margin	-433,874	-4.7%	Days to Collect	87.8
Long Term Liabilities	0	Other Income	24,094	0.3%	Avg Payment Days	20.6
Total Equity	898,394	Other Expense	0	0.0%	Depreciation Rate	12.2%
Total Liab. and Equity	2,085,813	Net Profit or Loss	(409,780)	-4.5%	Return on Equity	-45.6%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235357 METRON C	F BELDING				Proprietary - Corporatio	n
METRON OF BELDI	NG	12/31/2017	365 Days Settled	ł		
BELDING, MI 48809					CR Beds 128 POS B	eds 0
IONIA					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	84.2%
Balance S	heet	Income	Statement		Length of Stay	156.1
Current Assets	582,344	Total Charges	15,045,028		Average Wages	18.83
Fixed Assets	0	Contract Allowance	5,800,549	38.6%	Skilled Nursing	80.5%
Other Assets	0	Operating Revenue	9,244,479	61.4%	Ancillary Service	19.5%
Total Assets	582,344	Operating Expense	9,619,351	104.1%	Current Ratio	2.0
Current Liabilities	295,348	Operating Margin	-374,872	-4.1%	Days to Collect	14.7
Long Term Liabilities	0	Other Income	503	0.0%	Avg Payment Days	11.2
Total Equity	286,996	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	582,344	Net Profit or Loss	(420,602)	-4.5%	Return on Equity	-146.6%
235312 METRON C	F BIG RAPIDS				Proprietary - Corporatio	n
METRON OF BIG RA	PIDS	12/31/2017	365 Days Settled	ł		
BIG RAPIDS, MI 493	07				CR Beds 78 POS B	eds 0
MECOSTA					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	85.4%
Balance S	iheet	Income	Statement		Length of Stay	107.6
Current Assets	-1,940,864	Total Charges	11,520,710		Average Wages	19.71
Fixed Assets	0	Contract Allowance	4,693,938	40.7%	Skilled Nursing	67.8%
Other Assets	0	Operating Revenue	6,826,772	59.3%	Ancillary Service	32.2%
Total Assets	-1,940,864	Operating Expense	6,584,223	96.4%	Current Ratio	(41.8)
Current Liabilities	46,440	Operating Margin	242,549	3.6%	Days to Collect	40.4
Long Term Liabilities	0	Other Income	-327	0.0%	Avg Payment Days	7.7
Total Equity	-1,987,304	Other Expense	0	0.0%	Depreciation Rate	0.0%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235294 METRON C	F CEDAR SPRI	NGS			Proprietary - Corporation	l
METRON OF CEDAF	RSPRINGS	12/31/2017 3	65 Days Settled	I		
CEDAR SPRINGS, M	11 49319				CR Beds 77 POS Be	eds 0
KENT					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	70.8%
Balance S	heet	Income S	Statement		Length of Stay	47.7
Current Assets	5,422,558	Total Charges	13,151,275		Average Wages	18.63
Fixed Assets	0	Contract Allowance	6,155,426	46.8%	Skilled Nursing	58.7%
Other Assets	0	Operating Revenue	6,995,849	53.2%	Ancillary Service	41.3%
Total Assets	5,422,558	Operating Expense	6,957,106	99.4%	Current Ratio	26.6
Current Liabilities	204,049	Operating Margin	38,743	0.6%	Days to Collect	12.7
Long Term Liabilities	0	Other Income	11,777	0.2%	Avg Payment Days	7.1
Total Equity	5,218,509	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	5,422,558	Net Profit or Loss	37,687	0.5%	Return on Equity	0.7%
235366 METRON C	F FOREST HILI	LS			Proprietary - Corporation	l
METRON OF FORES	ST HILLS	12/31/2017 3	65 Days Settled	l		
GRAND RAPIDS, MI	49506				CR Beds 81 POS Be	eds 0
KENT					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	81.7%
Balance S	iheet	Income S	Statement		Length of Stay	120.8
Current Assets	-2,407,559	Total Charges	8,671,045		Average Wages	19.20
Fixed Assets	0	Contract Allowance	3,022,660	34.9%	Skilled Nursing	85.8%
Other Assets	0	Operating Revenue	5,648,385	65.1%	Ancillary Service	14.2%
Total Assets	-2,407,559	Operating Expense	6,103,494	108.1%	Current Ratio	(6.6)
Current Liabilities	367,399	Operating Margin	-455,109	-8.1%	Days to Collect	(0.5)
Long Term Liabilities	0	Other Income	4,336	0.1%	Avg Payment Days	24.1
Total Equity	-2,774,958	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	-2,407,559		(607,967)	-10.8%	Return on Equity	21.9%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235290 METRON C	F GREENVILLE	E			Proprietary - Corporatio	n
METRON OF GREEN	NVILLE	12/31/2017 3	65 Days Settled	1		
GREENVILLE, MI 488	838				CR Beds 94 POS B	eds 0
MONTCALM					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	87.8%
Balance S	heet	Income S	Statement		Length of Stay	109.9
Current Assets	2,540,000	Total Charges	14,587,352		Average Wages	24.51
Fixed Assets	0	Contract Allowance	4,196,264	28.8%	Skilled Nursing	78.7%
Other Assets	0	Operating Revenue	10,391,088	71.2%	Ancillary Service	21.3%
Total Assets	2,540,000	Operating Expense	9,559,507	92.0%	Current Ratio	10.7
Current Liabilities	237,128	Operating Margin	831,581	8.0%	Days to Collect	18.5
Long Term Liabilities	0	Other Income	1,623	0.0%	Avg Payment Days	8.4
Total Equity	2,302,872	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	2,540,000	Net Profit or Loss	734,456	7.1%	Return on Equity	31.9%
235355 METRON C	F LAMONT				Proprietary - Corporatio	n
METRON OF LAMON	NT	12/31/2017 3	65 Days Settled	1		
LAMONT, MI 49430					CR Beds 39 POS B	eds 0
OTTAWA					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	72.9%
Balance S	heet	Income S	Statement		Length of Stay	88.7
Current Assets	13,668	Total Charges	5,120,138		Average Wages	20.28
Fixed Assets	0	Contract Allowance	2,142,131	41.8%	Skilled Nursing	69.5%
Other Assets	0	Operating Revenue	2,978,007	58.2%	Ancillary Service	30.5%
Total Assets	13,668	Operating Expense	3,467,097	116.4%	Current Ratio	0.0
Current Liabilities	852,435	Operating Margin	-489,090	-16.4%	Days to Collect	30.0
Long Term Liabilities	0	Other Income	1,580	0.1%	Avg Payment Days	87.8
Total Equity	-838,767	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	13,668		(490,509)	-16.5%	Return on Equity	58.5%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235633 MICHIGAN	CHRISTIAN HO	ME			Nonprofit - Other	
MICHIGAN CHRISTI	AN HOME	3/31/2017 36	5 Days Settled			
GRAND RAPIDS, MI	49506				CR Beds 141 POS Be	eds 0
KENT					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	68.3%
Balance S	sheet	Income S	Statement		Length of Stay	298.1
Current Assets	19,234,067	Total Charges	6,291,964		Average Wages	17.92
Fixed Assets	50,874,603	Contract Allowance	1,377,413	21.9%	Skilled Nursing	45.8%
Other Assets	2,772,099	Operating Revenue	4,914,551	78.1%	Ancillary Service	4.7%
Total Assets	72,880,769	Operating Expense	6,664,891	135.6%	Current Ratio	1.0
Current Liabilities	19,789,905	Operating Margin	-1,750,340	-35.6%	Days to Collect	57.5
Long Term Liabilities	63,738,881	Other Income	1,874,087	38.1%	Avg Payment Days	35.1
Total Equity	-10,648,017	Other Expense	0	0.0%	Depreciation Rate	2.0%
Total Liab. and Equity	72,880,769	Net Profit or Loss	95,954	2.0%	Return on Equity	-0.9%
235020 MICHIGAN	MASONIC HON	IE			Nonprofit - Other	
MICHIGAN MASONI	C HOME	3/31/2017 36	5 Days Settled			
ALMA, MI 48801					CR Beds 425 POS Be	eds 0
GRATIOT					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	80.2%
Balance S	sheet	Income S	Statement		Length of Stay	282.6
Current Assets	11,676,501	Total Charges	41,184,200		Average Wages	20.49
Fixed Assets	19,019,029	Contract Allowance	8,831,107	21.4%	Skilled Nursing	65.1%
Other Assets	7,219,167	Operating Revenue	32,353,093	78.6%	Ancillary Service	16.2%
Total Assets	37,914,697	Operating Expense	29,996,873	92.7%	Current Ratio	2.1
Current Liabilities	5,510,860	Operating Margin	2,356,220	7.3%	Days to Collect	51.4
Long Term Liabilities	0	Other Income	2,530,006	7.8%	Avg Payment Days	25.8
Total Equity	32,403,837	Other Expense	0	0.0%	Depreciation Rate	3.6%
Total Liab. and Equity	37,914,697	Net Profit or Loss	4,823,368	14.9%	Return on Equity	14.9%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235722 MISSION P	OINT NURSING	AND REHAB CENTER	OF HOLLY		Proprietary - Corporatio	n
MISSION POINT NU		HAB 12/31/2017 2	14 Days Settlec	1		
HOLLY, MI 48442					CR Beds 66 POS B	eds 0
OAKLAND					Key Performanae	ce Ind.
WPS MI					Occupancy Rate	39.8%
Balance S	Sheet	Income S	Statement		Length of Stay	137.0
Current Assets	474,258	Total Charges	2,262,032		Average Wages	16.57
Fixed Assets	9,823,965	Contract Allowance	621,930	27.5%	Skilled Nursing	78.2%
Other Assets	559,781	Operating Revenue	1,640,102	72.5%	Ancillary Service	21.8%
Total Assets	10,858,004	Operating Expense	3,177,797	193.8%	Current Ratio	0.8
Current Liabilities	628,958	Operating Margin	-1,537,695	-93.8%	Days to Collect	64.7
Long Term Liabilities	8,959,836	Other Income	1,175	0.1%	Avg Payment Days	42.6
Total Equity	1,269,210	Other Expense	0	0.0%	Depreciation Rate	9.3%
Total Liab. and Equity	10,858,004		(1,536,520)	-93 7%	Return on Equity	-121.1%
Total Elab. and Equity			(1,000,020)	00.170	Retain on Equity	1211170
235076 NEWAYGO					Government - County	
	CO MEDICAL (CARE FACILI	65 Days Settled			
235076 NEWAYGC	O CO MEDICAL O	CARE FACILI				
235076 NEWAYGO	O CO MEDICAL O	CARE FACILI			Government - County	eds 0
235076 NEWAYGO NEWAYGO CO MED FREMONT, MI 49412	DICAL CARE FAC	CARE FACILI			Government - County CR Beds 116 POS B	eds 0
235076 NEWAYGO NEWAYGO CO MED FREMONT, MI 49412 NEWAYGO	O CO MEDICAL O	CARE FACILI			Government - County CR Beds 116 POS B Key Performanad	eds 0 ce Ind.
235076 NEWAYGO NEWAYGO CO MED FREMONT, MI 49412 NEWAYGO NATIONAL GOVERN	O CO MEDICAL O	CARE FACILI	65 Days Settled		Government - County CR Beds 116 POS B Key Performanae Occupancy Rate	eds 0 ce Ind. 89.8%
235076 NEWAYGO NEWAYGO CO MED FREMONT, MI 49412 NEWAYGO NATIONAL GOVERN Balance S	O CO MEDICAL O DICAL CARE FAC 2 MENT SERVICE	EARE FACILI CILI 12/31/2017 3	65 Days Settled	1	Government - County CR Beds 116 POS B Key Performanae Occupancy Rate Length of Stay	eds 0 ce Ind. 89.8% 250.2
235076 NEWAYGO NEWAYGO CO MED FREMONT, MI 49412 NEWAYGO NATIONAL GOVERN Balance S Current Assets	DICAL CARE FAC MENT SERVICE	CARE FACILI CILI 12/31/2017 3 ES Income S Total Charges	65 Days Settled Statement 13,465,453	16.8%	Government - County CR Beds 116 POS B Key Performanae Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 89.8% 250.2 15.75
235076 NEWAYGO NEWAYGO CO MED FREMONT, MI 49412 NEWAYGO NATIONAL GOVERN Balance S Current Assets Fixed Assets	DICAL CARE FAC NMENT SERVICE Sheet 3,339,520 3,978,676	CARE FACILI CILI 12/31/2017 3 ES Income S Total Charges Contract Allowance	65 Days Settled Statement 13,465,453 2,257,518	16.8% 83.2%	Government - County CR Beds 116 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 89.8% 250.2 15.75 90.5%
235076 NEWAYGO NEWAYGO CO MED FREMONT, MI 49412 NEWAYGO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	DiCAL CARE FAC 2 NMENT SERVICE 5heet 3,339,520 3,978,676 2,950,030	CARE FACILI CILI 12/31/2017 3 ES Income S Total Charges Contract Allowance Operating Revenue	65 Days Settled Statement 13,465,453 2,257,518 11,207,935	16.8% 83.2% 101.1%	Government - County CR Beds 116 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 89.8% 250.2 15.75 90.5% 9.5%
235076 NEWAYGO NEWAYGO CO MED FREMONT, MI 49412 NEWAYGO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	DiCAL CARE FAC DICAL CARE FAC MENT SERVICE Sheet 3,339,520 3,978,676 2,950,030 10,268,226	CARE FACILI CILI 12/31/2017 3 ES Income S Total Charges Contract Allowance Operating Revenue Operating Expense	65 Days Settled Statement 13,465,453 2,257,518 11,207,935 11,329,153	16.8% 83.2% 101.1% -1.1%	Government - County CR Beds 116 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 89.8% 250.2 15.75 90.5% 9.5% 2.7
235076 NEWAYGO NEWAYGO CO MED FREMONT, MI 49412 NEWAYGO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	DiCAL CARE FAC DICAL CARE FAC 2 NMENT SERVICE Sheet 3,339,520 3,978,676 2,950,030 10,268,226 1,254,163	CARE FACILI CILI 12/31/2017 3 ES Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Expense	65 Days Settled 65 Days Settled 13,465,453 2,257,518 11,207,935 11,329,153 -121,218	16.8% 83.2% 101.1% -1.1% 0.3%	Government - County CR Beds 116 POS B Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 89.8% 250.2 15.75 90.5% 9.5% 2.7 26.2

All Providers

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Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235367 NORLITE N		ER			Proprietary - Corporation	1
NORLITE NURSING	CENTER	12/31/2017 3	65 Days Settled	1		
MARQUETTE, MI 498	855				CR Beds 99 POS Be	eds 0
MARQUETTE					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	77.7%
Balance S	heet	Income S	Statement		Length of Stay	184.6
Current Assets	3,975,615	Total Charges	11,444,257		Average Wages	16.64
Fixed Assets	668,948	Contract Allowance	3,236,562	28.3%	Skilled Nursing	86.8%
Other Assets	0	Operating Revenue	8,207,695	71.7%	Ancillary Service	13.2%
Total Assets	4,644,563	Operating Expense	7,869,088	95.9%	Current Ratio	6.0
Current Liabilities	661,926	Operating Margin	338,607	4.1%	Days to Collect	39.7
Long Term Liabilities	0	Other Income	96,716	1.2%	Avg Payment Days	29.3
Total Equity	3,982,637	Other Expense	0	0.0%	Depreciation Rate	3.9%
Total Liab. and Equity	4,644,563	Net Profit or Loss	314,223	3.8%	Return on Equity	7.9%
235373 NORTH OT	TAWA CARE C	ENTER			Nonprofit - Other	
NORTH OTTAWA CA	ARE CENTER	6/30/2017 36	5 Days Settled			
SPRING LAKE, MI 49	9456				CR Beds 84 POS Be	eds 0
OTTAWA					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	93.1%
Balance S	iheet	Income S	Statement		Length of Stay	70.1
Current Assets	966,167	Total Charges	9,676,302		Average Wages	23.09
Fixed Assets	6,782,594	Contract Allowance	-5,778,094	-59.7%	Skilled Nursing	76.1%
Other Assets	1,025,468	Operating Revenue	15,454,396	159.7%	Ancillary Service	23.9%
Total Assets	8,774,229	Operating Expense	8,793,242	56.9%	Current Ratio	1.0
Current Liabilities	992,206	Operating Margin	6,661,154	43.1%	Days to Collect	20.0
Long Term Liabilities	5,375,815	Other Income	0	0.0%	Avg Payment Days	10.4
Total Equity	9,389,899	Other Expense	0	0.0%	Depreciation Rate	4.3%
Total Liab. and Equity	15,757,920	Net Profit or Loss	6,661,154	43.1%	Return on Equity	70.9%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235464 NORTH WC	DODS NURSING	CENTER			Proprietary - Corporation	ı
NORTH WOODS NU	RSING CENTER	R 12/31/2017 3	65 Days Settled			
FARWELL, MI 48622					CR Beds 71 POS Be	eds 0
CLARE					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	95.9%
Balance S	heet	Income S	Statement		Length of Stay	200.4
Current Assets	1,472,697	Total Charges	8,810,616		Average Wages	19.42
Fixed Assets	71,023	Contract Allowance	1,626,539	18.5%	Skilled Nursing	80.8%
Other Assets	295,640	Operating Revenue	7,184,077	81.5%	Ancillary Service	19.2%
Total Assets	1,839,360	Operating Expense	6,835,138	95.1%	Current Ratio	2.5
Current Liabilities	586,311	Operating Margin	348,939	4.9%	Days to Collect	37.8
Long Term Liabilities	0	Other Income	44,307	0.6%	Avg Payment Days	25.0
Total Equity	1,253,049	Other Expense	0	0.0%	Depreciation Rate	161.8%
Total Liab. and Equity	1,839,360	Net Profit or Loss	213,903	3.0%	Return on Equity	17.1%
	HLL OF WEST E				Proprietary - Corporation	١
NOTTING HILL OF W		ELD 12/31/2017 3	65 Days Settled		CR Beds 120 POS Be	eds 0
OAKLAND	,				Key Performanad	e Ind
WPS MI					Occupancy Rate	82.2%
Balance S	heet	Income S	Statement		Length of Stay	37.4
Current Assets	2,737,549	Total Charges	20,592,111		Average Wages	19.83
Fixed Assets	485,889	Contract Allowance	5,662,401	27.5%	Skilled Nursing	60.9%
Other Assets	7,476	Operating Revenue	14,929,710	72.5%	Ancillary Service	39.1%
Total Assets	3,230,914	Operating Expense	16,320,078	109.3%	Current Ratio	3.9
Current Liabilities	699,214	Operating Margin	-1,390,368	-9.3%	Days to Collect	79.6
Long Term Liabilities	8,283,621	Other Income	14,885	0.1%	Avg Payment Days	2.4
Total Equity	-5,751,921	Other Expense	0	0.0%	Depreciation Rate	168.3%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235718 NOVI LAKE	ES HEALTH CAI	MPUS			Proprietary - Corporatio	n
NOVI LAKES HEALT	H CAMPUS	12/31/2017 3	82 Days Settled	ł		
NOVI, MI 48377					CR Beds 92 POS B	eds 0
OAKLAND					Key Performana	ce Ind.
WPS MI					Occupancy Rate	62.4%
Balance S	Sheet	Income S	Statement		Length of Stay	44.4
Current Assets	-2,274,650	Total Charges	8,599,083		Average Wages	19.42
Fixed Assets	3,665,229	Contract Allowance	1,774,606	20.6%	Skilled Nursing	56.1%
Other Assets	3,500	Operating Revenue	6,824,477	79.4%	Ancillary Service	24.2%
Total Assets	1,394,079	Operating Expense	7,827,342	114.7%	Current Ratio	(7.5)
Current Liabilities	302,495	Operating Margin	-1,002,865	-14.7%	Days to Collect	46.5
Long Term Liabilities	1,104,684	Other Income	0	0.0%	Avg Payment Days	14.8
Total Equity	-13,100	Other Expense	0	0.0%	Depreciation Rate	32.6%
	4 00 4 070	— —	((
Total Liab. and Equity	1,394,079	Net Profit or Loss	(1,002,865)	-14.7%	Return on Equity	7,655.5%
		Net Profit or Loss		-14.7%	Return on Equity Proprietary - Other	7,655.5%
	MANOR NURSI	MG & REHAB CENTER				7,655.5%
235703 OAKLAND	MANOR NURSI	MG & REHAB CENTER	LLC			
235703 OAKLAND OAKLAND MANOR N CENTER LLC	MANOR NURSI	MG & REHAB CENTER	LLC		Proprietary - Other	eds 0
235703 OAKLAND OAKLAND MANOR N CENTER LLC PONTIAC, MI 48342	MANOR NURSI	MG & REHAB CENTER	LLC		Proprietary - Other CR Beds 39 POS B	eds 0
235703 OAKLAND OAKLAND MANOR N CENTER LLC PONTIAC, MI 48342 OAKLAND	MANOR NURSING & REF		LLC		Proprietary - Other CR Beds 39 POS B Key Performana	eds 0 ce Ind.
235703 OAKLAND OAKLAND MANOR N CENTER LLC PONTIAC, MI 48342 OAKLAND WPS MI	MANOR NURSING & REH		LLC 65 Days Settled		Proprietary - Other CR Beds 39 POS B Key Performana Occupancy Rate	eds 0 ce Ind. 66.7%
235703 OAKLAND OAKLAND MANOR N CENTER LLC PONTIAC, MI 48342 OAKLAND WPS MI Balance S	MANOR NURSING & REH	NG & REHAB CENTER IAB 12/31/2017 3 Income S Total Charges	LLC 65 Days Settled	3	Proprietary - Other CR Beds 39 POS B Key Performana Occupancy Rate Length of Stay	eds 0 ce Ind. 66.7% 48.0
235703 OAKLAND OAKLAND MANOR N CENTER LLC PONTIAC, MI 48342 OAKLAND WPS MI Balance S Current Assets	MANOR NURSI NURSING & REF Sheet 440,266	NG & REHAB CENTER IAB 12/31/2017 3 Income S Total Charges	LLC 65 Days Settled Statement 5,048,155	38.1%	Proprietary - Other CR Beds 39 POS B Key Performana Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 66.7% 48.0 20.45
235703 OAKLAND OAKLAND MANOR N CENTER LLC PONTIAC, MI 48342 OAKLAND WPS MI Balance S Current Assets Fixed Assets	MANOR NURSI NURSING & REF Sheet 440,266 1,938,918	NG & REHAB CENTER IAB 12/31/2017 3 Income S Total Charges Contract Allowance	LLC 65 Days Settled 5,048,155 1,923,051	38.1% 61.9%	Proprietary - Other CR Beds 39 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 66.7% 48.0 20.45 59.3%
235703 OAKLAND OAKLAND MANOR N CENTER LLC PONTIAC, MI 48342 OAKLAND WPS MI Balance S Current Assets Fixed Assets Other Assets	MANOR NURSI NURSING & REH Sheet 440,266 1,938,918 193	NG & REHAB CENTER IAB 12/31/2017 3 Income S Total Charges Contract Allowance Operating Revenue	LLC 65 Days Settled 5,048,155 1,923,051 3,125,104	38.1% 61.9% 101.0%	Proprietary - Other CR Beds 39 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 66.7% 48.0 20.45 59.3% 40.7%
235703 OAKLAND OAKLAND MANOR N CENTER LLC PONTIAC, MI 48342 OAKLAND WPS MI Balance S Current Assets Fixed Assets Other Assets Total Assets	MANOR NURSI NURSING & REH 6heet 440,266 1,938,918 193 2,379,377	NG & REHAB CENTER IAB 12/31/2017 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense	LLC 65 Days Settled 5tatement 5,048,155 1,923,051 3,125,104 3,156,259	38.1% 61.9% 101.0% -1.0%	Proprietary - Other CR Beds 39 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 66.7% 48.0 20.45 59.3% 40.7% 0.4
235703 OAKLAND OAKLAND MANOR N CENTER LLC PONTIAC, MI 48342 OAKLAND WPS MI Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	MANOR NURSI NURSING & REF Sheet 440,266 1,938,918 193 2,379,377 1,087,954	NG & REHAB CENTER AB 12/31/2017 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	LLC 65 Days Settled 5tatement 5,048,155 1,923,051 3,125,104 3,156,259 -31,155	38.1% 61.9% 101.0% -1.0% 0.1%	Proprietary - Other CR Beds 39 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 66.7% 48.0 20.45 59.3% 40.7% 0.4 53.9

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235207 OAKPOINT	E SENIOR CAR	E AND REHAB CENTE	R		Proprietary - Corporation	l
OAKPOINTE SENIO	R CARE AND RE	EHAB 12/31/2017 3	65 Days Settled	I		
DETROIT, MI 48235					CR Beds 133 POS Be	eds 0
WAYNE					Key Performanac	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	92.2%
Balance S	sheet	Income S	Statement		Length of Stay	117.2
Current Assets	2,634,880	Total Charges	15,429,817		Average Wages	18.76
Fixed Assets	610,977	Contract Allowance	2,201,031	14.3%	Skilled Nursing	80.9%
Other Assets	-198,740	Operating Revenue	13,228,786	85.7%	Ancillary Service	19.1%
Total Assets	3,047,117	Operating Expense	12,175,831	92.0%	Current Ratio	2.9
Current Liabilities	913,327	Operating Margin	1,052,955	8.0%	Days to Collect	45.7
Long Term Liabilities	0	Other Income	59,752	0.5%	Avg Payment Days	16.2
Total Equity	2,133,790	Other Expense	0	0.0%	Depreciation Rate	24.7%
-	2 047 447	— —		0.00/		00.00/
Total Liab. and Equity	3,047,117	Net Profit or Loss	508,912	3.8%	Return on Equity	23.9%
		ING & REHAB CENTER		3.8%	Return on Equity Proprietary - Corporation	
	E MANOR NURS	ING & REHAB CENTER				
235322 OAKRIDGE	E MANOR NURS	ING & REHAB CENTER	RLLC			1
235322 OAKRIDGE OAKRIDGE MANOR CENTER LLC	E MANOR NURS	ING & REHAB CENTER	RLLC		Proprietary - Corporation	eds 0
235322 OAKRIDGE OAKRIDGE MANOR CENTER LLC FERNDALE, MI 4822	E MANOR NURS		RLLC		Proprietary - Corporation	eds 0
235322 OAKRIDGE OAKRIDGE MANOR CENTER LLC FERNDALE, MI 4822 OAKLAND	E MANOR NURS		RLLC		Proprietary - Corporation CR Beds 64 POS Be Key Performanac	eds 0 e Ind.
235322 OAKRIDGE OAKRIDGE MANOR CENTER LLC FERNDALE, MI 4822 OAKLAND NATIONAL GOVERN	E MANOR NURS		R LLC 65 Days Settled		Proprietary - Corporation CR Beds 64 POS Be Key Performanac Occupancy Rate	eds 0 e Ind. 62.1%
235322 OAKRIDGE OAKRIDGE MANOR CENTER LLC FERNDALE, MI 4822 OAKLAND NATIONAL GOVERN Balance S	E MANOR NURS	Total Charges	R LLC 65 Days Settled		Proprietary - Corporation CR Beds 64 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 e Ind. 62.1% 119.9
235322 OAKRIDGE OAKRIDGE MANOR CENTER LLC FERNDALE, MI 4822 OAKLAND NATIONAL GOVERN Balance S Current Assets	E MANOR NURS NURSING & RE 0 MENT SERVICE Sheet 187,139	Total Charges	R LLC 65 Days Settled Statement 3,749,243	17.1%	Proprietary - Corporation CR Beds 64 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 e Ind. 62.1% 119.9 17.41
235322 OAKRIDGE OAKRIDGE MANOR CENTER LLC FERNDALE, MI 4822 OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets	E MANOR NURS NURSING & RE 0 MENT SERVICE 5heet 187,139 134,128	Total Charges Contract Allowance	R LLC 65 Days Settled Statement 3,749,243 639,348	17.1% 82.9%	Proprietary - Corporation CR Beds 64 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 e Ind. 62.1% 119.9 17.41 82.3%
235322 OAKRIDGE OAKRIDGE MANOR CENTER LLC FERNDALE, MI 4822 OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	E MANOR NURS NURSING & RE 0 MENT SERVICE Sheet 187,139 134,128 0	HAB 12/31/2017 3 SING & REHAB CENTER HAB 12/31/2017 3 ES Income S Total Charges Contract Allowance Operating Revenue	R LLC 65 Days Settled 65 Days Settled 65 Days Settled 639,348 3,109,895	17.1% 82.9% 113.9%	Proprietary - Corporation CR Beds 64 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 e Ind. 62.1% 119.9 17.41 82.3% 17.7%
235322 OAKRIDGE OAKRIDGE MANOR CENTER LLC FERNDALE, MI 4822 OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	E MANOR NURS NURSING & RE 0 MENT SERVICE 5heet 187,139 134,128 0 321,267	Total Charges Contract Allowance Operating Revenue Operating Expense	R LLC 65 Days Settled 65 Days Settled 3,749,243 639,348 3,109,895 3,541,588	17.1% 82.9% 113.9% -13.9%	Proprietary - Corporation CR Beds 64 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 e Ind. 62.1% 119.9 17.41 82.3% 17.7% 0.1
235322 OAKRIDGE OAKRIDGE MANOR CENTER LLC FERNDALE, MI 4822 OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	E MANOR NURS NURSING & RE 0 MENT SERVICE 5heet 187,139 134,128 0 321,267 1,534,057	HAB 12/31/2017 3 Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	R LLC 65 Days Settled 65 Days Settled 3,749,243 639,348 3,109,895 3,541,588 -431,693	17.1% 82.9% 113.9% -13.9% 3.6%	Proprietary - Corporation CR Beds 64 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 e Ind. 62.1% 119.9 17.41 82.3% 17.7% 0.1 16.7

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235072 OAKVIEW	MEDICAL CARE	E FACILITY			Government - City-Count	ty
OAKVIEW MEDICAL	CARE FACILITY	Y 12/31/2017 3	65 Days Settled	1		
LUDINGTON, MI 494	-31				CR Beds 96 POS Be	eds 0
MASON					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	94.9%
Balance S	Sheet	Income S	Statement		Length of Stay	193.4
Current Assets	9,353,514	Total Charges	12,395,501		Average Wages	19.86
Fixed Assets	3,867,474	Contract Allowance	911,248	7.4%	Skilled Nursing	95.9%
Other Assets	0	Operating Revenue	11,484,253	92.6%	Ancillary Service	4.1%
Total Assets	13,220,988	Operating Expense	12,448,675	108.4%	Current Ratio	6.1
Current Liabilities	1,524,090	Operating Margin	-964,422	-8.4%	Days to Collect	62.5
Long Term Liabilities	0	Other Income	1,626,515	14.2%	Avg Payment Days	42.0
Total Equity	11,696,898	Other Expense	0	0.0%	Depreciation Rate	3.9%
Total Liab. and Equity	13,220,988	Net Profit or Loss	662,093	5.8%	Return on Equity	5.7%
235002 OCEANA C	O MD CARE FA	ACILITY			Government - County	
OCEANA CO MD CA	RE FACILITY	12/31/2017 3	65 Days Settled	1		
HART, MI 49420					CR Beds 115 POS Be	eds 0
OCEANA					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	90.7%
Balance S	sheet	Income S	Statement		Length of Stay	184.6
Current Assets	5,541,777	Total Charges	14,432,114		Average Wages	19.88
Fixed Assets	18,735,047	Contract Allowance	894,696	6.2%	Skilled Nursing	88.0%
Other Assets	2,106,573	Operating Revenue	13,537,418	93.8%	Ancillary Service	12.0%
	26 292 207	Operating Expense	15,833,413	117.0%	Current Ratio	1.1
Total Assets	26,383,397					
Total Assets Current Liabilities	5,069,552	Operating Margin	-2,295,995	-17.0%	Days to Collect	43.9
		Operating Margin Other Income	-2,295,995 3,036,030		Days to Collect Avg Payment Days	
Current Liabilities	5,069,552			22.4%	-	43.9 36.0 2.5%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235500 OMNI CON	TINUING CARE				Proprietary - Corporatio	'n
OMNI CONTINUING	CARE	12/31/2017	365 Days Settled	ł		
DETROIT, MI 48213					CR Beds 136 POS E	eds 0
WAYNE					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	76.7%
Balance S	Sheet	Income	Statement		Length of Stay	99.7
Current Assets	4,716,782	Total Charges	17,038,741		Average Wages	19.70
Fixed Assets	1,407,900	Contract Allowance	2,990,412	17.6%	Skilled Nursing	84.3%
Other Assets	6,705	Operating Revenue	14,048,329	82.4%	Ancillary Service	15.7%
Total Assets	6,131,387	Operating Expense	16,893,988	120.3%	Current Ratio	2.5
Current Liabilities	1,899,636	Operating Margin	-2,845,659	-20.3%	Days to Collect	133.4
Long Term Liabilities	11,570,913	Other Income	9,027	0.1%	Avg Payment Days	20.5
Total Equity	-7,339,162	Other Expense	0	0.0%	Depreciation Rate	60.0%
Total Liab. and Equity	6,131,387	Net Profit or Loss	(2,836,632)	-20.2%	Return on Equity	38.7%
235611 ORCHARD	CREEK SKILLE	ED NURSING			Proprietary - Corporation	'n
ORCHARD CREEK S	SKILLED NURSII	NG 12/31/2017	365 Days Settled	ł		
TRAVERSE CITY, M	I 49684				CR Beds 22 POS E	eds 0
LEELANAU					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	83.5%
Balance S	Sheet	Income	Statement		Length of Stay	24.9
Current Assets	515,354	Total Charges	7,725,012		Average Wages	20.67
Fixed Assets	61,428	Contract Allowance	2,095,006	27.1%	Skilled Nursing	35.9%
Other Assets	0	Operating Revenue	5,630,006	72.9%	Ancillary Service	27.6%
Total Assets	576,782	Operating Expense	5,517,172	98.0%	Current Ratio	1.0
Current Liabilities	524,105	Operating Margin	112,834	2.0%	Days to Collect	15.6
Long Term Liabilities	27,761	Other Income	210,147	3.7%	Avg Payment Days	34.7
Total Equity	24,916	Other Expense	0	0.0%	Depreciation Rate	144.6%
Total Liab. and Equity	576,782	Net Profit or Loss	322,981	5.7%	Return on Equity	1,296.3%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235721 ORCHARD	GROVE HEALT	TH CAMPUS			Proprietary - Corporatio	n
ORCHARD GROVE	HEALTH CAMPL	JS 12/31/2017 2	61 Days Settled	I		
ROMEO, MI 48065					CR Beds 128 POS B	eds 0
MACOMB					Key Performana	ce Ind.
WPS MI					Occupancy Rate	64.0%
Balance S	heet	Income S	Statement		Length of Stay	84.1
Current Assets	-5,395,624	Total Charges	5,525,791		Average Wages	18.01
Fixed Assets	6,167,217	Contract Allowance	674,746	12.2%	Skilled Nursing	43.2%
Other Assets	804,723	Operating Revenue	4,851,045	87.8%	Ancillary Service	15.7%
Total Assets	1,576,316	Operating Expense	5,963,979	122.9%	Current Ratio	(10.2)
Current Liabilities	531,156	Operating Margin	-1,112,934	-22.9%	Days to Collect	35.1
Long Term Liabilities	1,050,494	Other Income	1,562	0.0%	Avg Payment Days	23.2
Total Equity	-5,334	Other Expense	0	0.0%	Depreciation Rate	18.0%
Total Liab. and Equity	1,576,316	Net Profit or Loss	(1,111,372)	-22.9%	Return on Equity	20,835.6 %
235569 OVID HEAL	THCARE CENT	ER			Proprietary - Other	
OVID HEALTHCARE	CENTER	12/31/2017 3	65 Days Settled	1		
OVID, MI 48866					CR Beds 94 POS B	eds 0
CLINTON					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	59.9%
Balance S	iheet	Income S	Statement		Length of Stay	169.8
Current Assets	20,948,262	Total Charges	6,565,529		Average Wages	18.99
Fixed Assets	1,533,719	Contract Allowance	1,344,959	20.5%	Skilled Nursing	83.2%
Other Assets	15,335	Operating Revenue	5,220,570	79.5%	Ancillary Service	16.8%
Total Assets	22,497,316	Operating Expense	6,490,233	124.3%	Current Ratio	0.7
Current Liabilities	29,362,059	Operating Margin	-1,269,663	-24.3%	Days to Collect	1,368.0
Long Term Liabilities	804,308	Other Income	1,571	0.0%	Avg Payment Days	8.8
Total Equity	-7,669,051	Other Expense	0	0.0%	Depreciation Rate	30.5%
Total Liab. and Equity	22,497,316	Net Profit or Loss	(1,268,092)	-24.3%	Return on Equity	16.5%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235038 PILGRIM M	ANOR				Nonprofit - Church	
PILGRIM MANOR		12/31/2017	365 Days Settled	I		
GRAND RAPIDS, MI	49505				CR Beds 178 POS B	eds 0
KENT					Key Performanad	e Ind.
NGS (WI)					Occupancy Rate	57.2%
Balance S	heet	Income	Statement		Length of Stay	190.4
Current Assets	1,117,752	Total Charges	9,115,846		Average Wages	17.34
Fixed Assets	7,753,515	Contract Allowance	2,432,904	26.7%	Skilled Nursing	56.3%
Other Assets	0	Operating Revenue	6,682,942	73.3%	Ancillary Service	12.6%
Total Assets	8,871,267	Operating Expense	8,327,786	124.6%	Current Ratio	0.5
Current Liabilities	2,429,034	Operating Margin	-1,644,844	-24.6%	Days to Collect	59.3
Long Term Liabilities	3,008,333	Other Income	1,309,605	19.6%	Avg Payment Days	47.5
Total Equity	3,433,900	Other Expense	0	0.0%	Depreciation Rate	4.8%
Total Liab. and Equity	8,871,267	Net Profit or Loss	(546,179)	-8.2%	Return on Equity	-15.9%
Total Liab. and Equity	· · ·	Net Profit or Loss		-8.2%	Return on Equity Nonprofit - Other	-15.9%
Total Liab. and Equity	E - A REHABILI	TATION AND NURSIN		-8.2%		
Total Liab. and Equity 235164 PINE RIDG PINE RIDGE - A REF NURSING CENTER	E - A REHABILI	TATION AND NURSIN	IG CENTER	-8.2%	Nonprofit - Other CR Beds 111 POS B	eds 0
Total Liab. and Equity 235164 PINE RIDG PINE RIDGE - A REF NURSING CENTER STEVENSVILLE, MI	E - A REHABILI IABILITATION A 49127		IG CENTER	-8.2%	Nonprofit - Other	eds 0
Total Liab. and Equity 235164 PINE RIDG PINE RIDGE - A REF NURSING CENTER STEVENSVILLE, MI BERRIEN	E - A REHABILI IABILITATION A 49127 IMENT SERVICI	TATION AND NURSIN	IG CENTER	-8.2%	Nonprofit - Other CR Beds 111 POS B Key Performanad	eds 0 :e Ind.
Total Liab. and Equity 235164 PINE RIDG PINE RIDGE - A REH NURSING CENTER STEVENSVILLE, MI BERRIEN NATIONAL GOVERN	E - A REHABILI IABILITATION A 49127 IMENT SERVICI iheet	TATION AND NURSIN	G CENTER	-8.2%	Nonprofit - Other CR Beds 111 POS Be Key Performanac Occupancy Rate	eds 0 :e Ind. 89.4%
Total Liab. and Equity 235164 PINE RIDG PINE RIDGE - A REFNURSING CENTER STEVENSVILLE, MI BERRIEN NATIONAL GOVERN Balance S	E - A REHABILI IABILITATION A 49127 IMENT SERVICI iheet	TATION AND NURSIN ND 9/30/2017 3 ES Income Total Charges	NG CENTER 65 Days Settled Statement		Nonprofit - Other CR Beds 111 POS Be Key Performanac Occupancy Rate Length of Stay	eds 0 :e Ind. 89.4% 111.4
Total Liab. and Equity 235164 PINE RIDG PINE RIDGE - A REH NURSING CENTER STEVENSVILLE, MI BERRIEN NATIONAL GOVERN Balance S Current Assets	E - A REHABILI ABILITATION A 49127 IMENT SERVICI heet 2,292,221	TATION AND NURSIN ND 9/30/2017 3 ES Income Total Charges Contract Allowance	NG CENTER 365 Days Settled Statement 15,194,196	34.2%	Nonprofit - Other CR Beds 111 POS B Key Performanad Occupancy Rate Length of Stay Average Wages	eds 0 :e Ind. 89.4% 111.4 18.25
Total Liab. and Equity 235164 PINE RIDG PINE RIDGE - A REHNURSING CENTER STEVENSVILLE, MI BERRIEN NATIONAL GOVERN Balance S Current Assets Fixed Assets	E - A REHABILI IABILITATION A 49127 IMENT SERVICI heet 2,292,221 9,385,191	TATION AND NURSIN ND 9/30/2017 3 ES Income Total Charges Contract Allowance Operating Revenue	Statement 15,194,196 5,200,963	34.2% 65.8%	Nonprofit - Other CR Beds 111 POS Ba Key Performanad Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 89.4% 111.4 18.25 66.2%
Total Liab. and Equity 235164 PINE RIDG PINE RIDGE - A REH NURSING CENTER STEVENSVILLE, MI BERRIEN NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	E - A REHABILI IABILITATION A 49127 IMENT SERVICI heet 2,292,221 9,385,191 1,040,727	TATION AND NURSIN ND 9/30/2017 3 ES Income Total Charges Contract Allowance Operating Revenue	NG CENTER 365 Days Settled Statement 15,194,196 5,200,963 9,993,233	34.2% 65.8% 108.5%	Nonprofit - Other CR Beds 111 POS B Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 89.4% 111.4 18.25 66.2% 33.8%
Total Liab. and Equity 235164 PINE RIDG PINE RIDGE - A REFNURSING CENTER STEVENSVILLE, MI BERRIEN NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	E - A REHABILI IABILITATION A 49127 IMENT SERVICI heet 2,292,221 9,385,191 1,040,727 12,718,139	TATION AND NURSIN ND 9/30/2017 3 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 15,194,196 5,200,963 9,993,233 10,840,998	34.2% 65.8% 108.5% -8.5%	Nonprofit - Other CR Beds 111 POS B Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 89.4% 111.4 18.25 66.2% 33.8% 1.2
Total Liab. and Equity 235164 PINE RIDGE PINE RIDGE - A REH NURSING CENTER STEVENSVILLE, MI BERRIEN NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	E - A REHABILI IABILITATION A 49127 IMENT SERVICI 9,385,191 1,040,727 12,718,139 1,911,167	TATION AND NURSIN ND 9/30/2017 3 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	AG CENTER 365 Days Settled Statement 15,194,196 5,200,963 9,993,233 10,840,998 -847,765	34.2% 65.8% 108.5% -8.5% 0.1%	Nonprofit - Other CR Beds 111 POS B Key Performanad Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 89.4% 111.4 18.25 66.2% 33.8% 1.2 57.3

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235324 PINE RIVE	R HEALTHCARE	ECENTER			Proprietary - Other	
PINE RIVER HEALTH	HCARE CENTER	12/31/2017 3	65 Days Settled	1		
SAINT LOUIS, MI 488	880				CR Beds 81 POS B	eds 0
GRATIOT					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	57.8%
Balance S	heet	Income S	statement		Length of Stay	240.6
Current Assets	16,243,209	Total Charges	5,004,675		Average Wages	18.09
Fixed Assets	924,316	Contract Allowance	1,301,119	26.0%	Skilled Nursing	86.2%
Other Assets	0	Operating Revenue	3,703,556	74.0%	Ancillary Service	13.8%
Total Assets	17,167,525	Operating Expense	5,156,240	139.2%	Current Ratio	0.6
Current Liabilities	25,481,693	Operating Margin	-1,452,684	-39.2%	Days to Collect	1,501.9
Long Term Liabilities	336,642	Other Income	503	0.0%	Avg Payment Days	10.9
Total Equity	-8,650,810	Other Expense	0	0.0%	Depreciation Rate	23.2%
Total Liab. and Equity	17,167,525	Net Profit or Loss	(1,452,181)	-39.2%	Return on Equity	16.8%
235069 PINECRES	T MEDICAL CAI	RE FACILITY			Government - County	
PINECREST MEDIC	AL CARE FACILI	TY 12/31/2017 3	65 Days Settlec	1		
POWERS, MI 49874						
MENOMINEE					CR Beds 140 POS B	eds 0
					Key Performanac	
NATIONAL GOVERN	IMENT SERVICE	∃S				
NATIONAL GOVERN Balance S		ES Income S	itatement		Key Performanad	e Ind.
			s tatement 13,000,206		Key Performanad	e Ind. 89.9%
Balance S	Sheet	Income S Total Charges		20.4%	Key Performanad Occupancy Rate Length of Stay	e Ind. 89.9% 176.7
Balance S Current Assets	5 heet 2,641,561	Income S Total Charges Contract Allowance	13,000,206		Key Performanad Occupancy Rate Length of Stay Average Wages	e Ind. 89.9% 176.7 18.03
Balance S Current Assets Fixed Assets	Sheet 2,641,561 8,767,663	Income S Total Charges Contract Allowance	13,000,206 2,657,718	79.6%	Key Performanad Occupancy Rate Length of Stay Average Wages Skilled Nursing	e Ind. 89.9% 176.7 18.03 87.0%
Balance S Current Assets Fixed Assets Other Assets	Sheet 2,641,561 8,767,663 6,162,144	Income S Total Charges Contract Allowance Operating Revenue	13,000,206 2,657,718 10,342,488	79.6% 118.0%	Key Performanad Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	e Ind. 89.9% 176.7 18.03 87.0% 13.0%
Balance S Current Assets Fixed Assets Other Assets Total Assets	Sheet 2,641,561 8,767,663 6,162,144 17,571,368	Income S Total Charges Contract Allowance Operating Revenue Operating Expense	13,000,206 2,657,718 10,342,488 12,200,038	79.6% 118.0% -18.0%	Key Performanad Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	e Ind. 89.9% 176.7 18.03 87.0% 13.0% 2.3
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Sheet 2,641,561 8,767,663 6,162,144 17,571,368 1,163,363	Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	13,000,206 2,657,718 10,342,488 12,200,038 -1,857,550	79.6% 118.0% -18.0% 16.5%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	e Ind. 89.9% 176.7 18.03 87.0% 13.0% 2.3 46.5

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

	L PINES NURSI	NG AND REHABILITA	TION COMMUN	I	Proprietary - Corporation	on
PLAINWELL PINES I REHABILITATION C		12/31/2017 :	365 Days Settled	ł		
PLAINWELL, MI 4908	80				CR Beds 39 POS E	Beds 0
KALAMAZOO					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	68.6%
Balance S	Sheet	Income	Statement		Length of Stay	152.6
Current Assets	-27,429	Total Charges	3,802,724		Average Wages	20.16
Fixed Assets	357,380	Contract Allowance	1,490,406	39.2%	Skilled Nursing	73.9%
Other Assets	44,792	Operating Revenue	2,312,318	60.8%	Ancillary Service	26.1%
Total Assets	374,743	Operating Expense	2,502,274	108.2%	Current Ratio	(0.1)
Current Liabilities	275,241	- Operating Margin	-189,956	-8.2%	Days to Collect	(9.3)
Long Term Liabilities	0	Other Income	206,416	8.9%	Avg Payment Days	27.9
Total Equity	99,502	Other Expense	0	0.0%	Depreciation Rate	65.1%
Total Liab. and Equity	374,743	- Net Profit or Loss	(28,232)	-1.2%	Return on Equity	-28.4%
235310 PORTER H	IILLS HEALTH C	ENTER			Nonprofit - Church	
PORTER HILLS HEA	LTH CENTER	6/30/2017 36	65 Days Settled			
PORTER HILLS HEA GRAND RAPIDS, MI		6/30/2017 36	65 Days Settled		CR Beds 293 POS E	Beds 0
		6/30/2017 36	65 Days Settled		CR Beds 293 POS E	
GRAND RAPIDS, MI	49546		65 Days Settled			
GRAND RAPIDS, MI KENT	49546 IMENT SERVICE	ES	65 Days Settled Statement		Key Performana	ce Ind.
GRAND RAPIDS, MI KENT NATIONAL GOVERN	49546 IMENT SERVICE Sheet	ES			Key Performana Occupancy Rate	rce Ind. 73.8%
GRAND RAPIDS, MI KENT NATIONAL GOVERN Balance S	49546 IMENT SERVICE Sheet	ES Income	Statement	4.6%	Key Performana Occupancy Rate Length of Stay	r ce Ind. 73.8% 198.3
GRAND RAPIDS, MI KENT NATIONAL GOVERN Balance S Current Assets	49546 NMENT SERVICE Sheet 6,494,387	ES Income Total Charges	Statement 17,422,172		Key Performana Occupancy Rate Length of Stay Average Wages	rce Ind. 73.8% 198.3 17.29
GRAND RAPIDS, MI KENT NATIONAL GOVERN Balance S Current Assets Fixed Assets	49546 NMENT SERVICE Sheet 6,494,387 22,550,575	ES Income Total Charges Contract Allowance	Statement 17,422,172 805,322	95.4%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	ce Ind. 73.8% 198.3 17.29 45.7%
GRAND RAPIDS, MI KENT NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	49546 MENT SERVICE Sheet 6,494,387 22,550,575 602,823	ES Income Total Charges Contract Allowance Operating Revenue	Statement 17,422,172 805,322 16,616,850	95.4% 131.1%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	ce Ind. 73.8% 198.3 17.29 45.7% 7.4%
GRAND RAPIDS, MI KENT NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	49546 MENT SERVICE Sheet 6,494,387 22,550,575 602,823 29,647,785	Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 17,422,172 805,322 16,616,850 21,789,085	95.4% 131.1% -31.1%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	ce Ind. 73.8% 198.3 17.29 45.7% 7.4% 0.7
GRAND RAPIDS, MI KENT NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	49546 MENT SERVICE Sheet 6,494,387 22,550,575 602,823 29,647,785 9,336,743	ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 17,422,172 805,322 16,616,850 21,789,085 -5,172,235	95.4% 131.1% -31.1% 26.1%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	Ice Ind. 73.8% 198.3 17.29 45.7% 7.4% 0.7 142.6

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235520 PROMEDIC	A MONROE SK	ILLED NURSING AND	REHAB		Nonprofit - Other	
PROMEDICA MONR AND REHAB	OE SKILLED NL	JRSING 12/31/2017 3	65 Days Settlec	1		
MONROE, MI 48161					CR Beds 89 POS E	Beds 0
MONROE					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	77.3%
Balance S	sheet	Income S	Statement		Length of Stay	56.5
Current Assets	2,757,158	Total Charges	10,424,621		Average Wages	16.60
Fixed Assets	11,232,221	Contract Allowance	3,564,770	34.2%	Skilled Nursing	60.2%
Other Assets	0	Operating Revenue	6,859,851	65.8%	Ancillary Service	39.8%
Total Assets	13,989,379	Operating Expense	8,308,629	121.1%	Current Ratio	0.3
Current Liabilities	10,417,796	Operating Margin	-1,448,778	-21.1%	Days to Collect	60.3
Long Term Liabilities	1,781,194	Other Income	528,757	7.7%	Avg Payment Days	10.5
Total Equity	1,790,389	Other Expense	0	0.0%	Depreciation Rate	4.7%
Total Liab. and Equity	13,989,379	Net Profit or Loss	(920,021)	-13.4%	Return on Equity	-51.4%
235347 PROVIDEN	ICE CHRISTIAN	HEALTHCARE & REH	AB CTR		Nonprofit - Other	
PROVIDENCE CHRI REHAB CTR	STIAN HEALTHO	CARE & 12/31/2017 3	65 Days Settled	ł		
ZEELAND, MI 49464					CR Beds 153 POS E	Beds 0
OTTAWA					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	
Balance S						73.9%
	sheet	Income S	Statement		Length of Stay	73.9% 209.5
Current Assets		Income S Total Charges	Statement 9,824,098		Length of Stay Average Wages	
Current Assets Fixed Assets				0.2%	Average Wages	209.5
	3,382,603	Total Charges	9,824,098		Average Wages	209.5 20.57
Fixed Assets	3,382,603 0	Total Charges Contract Allowance	9,824,098 16,275	99.8%	Average Wages Skilled Nursing	209.5 20.57 91.7%
Fixed Assets Other Assets	3,382,603 0 0	Total Charges Contract Allowance Operating Revenue	9,824,098 16,275 9,807,823	99.8% 117.9%	Average Wages Skilled Nursing Ancillary Service	209.5 20.57 91.7% 8.3%
Fixed Assets Other Assets Total Assets	3,382,603 0 0 3,382,603	Total Charges Contract Allowance Operating Revenue Operating Expense	9,824,098 16,275 9,807,823 11,565,485	99.8% 117.9% -17.9%	Average Wages Skilled Nursing Ancillary Service Current Ratio	209.5 20.57 91.7% 8.3% 1.0
Fixed Assets Other Assets Total Assets Current Liabilities	3,382,603 0 0 3,382,603 3,249,071	Total ChargesContract AllowanceOperating RevenueOperating ExpenseOperating Margin	9,824,098 16,275 9,807,823 11,565,485 -1,757,662	99.8% 117.9% -17.9% 0.5%	Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	209.5 20.57 91.7% 8.3% 1.0 117.7

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235287 PROVINCIA	AL HOUSE OF A	DRIAN			Nonprofit - Other	
PROVINCIAL HOUSE	E OF ADRIAN	12/31/2017 3	865 Days Settled			
ADRIAN, MI 49221					CR Beds 117 POS Be	eds 0
LENAWEE					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	93.3%
Balance S	heet	Income	Statement		Length of Stay	126.9
Current Assets	5,383,742	Total Charges	13,755,786		Average Wages	20.06
Fixed Assets	1,240,100	Contract Allowance	3,035,152	22.1%	Skilled Nursing	75.6%
Other Assets	12,501,575	Operating Revenue	10,720,634	77.9%	Ancillary Service	24.4%
Total Assets	19,125,417	Operating Expense	10,162,849	94.8%	Current Ratio	2.7
Current Liabilities	1,988,723	– Operating Margin	557,785	5.2%	Days to Collect	44.6
Long Term Liabilities	2,361,357	Other Income	671,413	6.3%	Avg Payment Days	50.2
Total Equity	14,775,337	Other Expense	0	0.0%	Depreciation Rate	5.9%
Total Liab. and Equity	19,125,417	Net Profit or Loss	1,229,198	11.5%	Return on Equity	8.3%
235622 QUALICAR	E NURSING HO	ME			Proprietary - Corporation	1
QUALICARE NURSIN	NG HOME	12/31/2017 3	865 Days Settled			
DETROIT, MI 48207					CR Beds 96 POS Be	eds 0
WAYNE					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	92.4%
Balance S	heet	Income	Statement		Length of Stay	223.2
Current Assets	1,701,145	Total Charges	11,908,250		Average Wages	17.27
Fixed Assets	1,360,056	Contract Allowance	2,596,319	21.8%	Skilled Nursing	88.8%
Other Assets	6,461	Operating Revenue	9,311,931	78.2%	Ancillary Service	11.2%
Total Assets	3,067,662	Operating Expense	8,632,744	92.7%	Current Ratio	1.9
Current Liabilities	893,133	– Operating Margin	679,187	7.3%	Days to Collect	72.0
Long Term Liabilities	-51,768	Other Income	1,949	0.0%	Avg Payment Days	23.1
Total Equity	2,226,297	Other Expense	0	0.0%	Depreciation Rate	50.3%
Total Liab. and Equity	3,067,662	Net Profit or Loss	681,136	7.3%	Return on Equity	30.6%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235658 REGENCY	AT BLUFFS PA	RK			Proprietary - Corporatio	n
REGENCY AT BLUF	FS PARK	12/31/2017	365 Days Settled	b		
ANN ARBOR, MI 481	03				CR Beds 71 POS B	eds 0
WASHTENAW					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	≣S			Occupancy Rate	84.4%
Balance S	heet	Income	Statement		Length of Stay	34.5
Current Assets	841,788	Total Charges	12,048,518		Average Wages	20.10
Fixed Assets	248,731	Contract Allowance	3,190,746	26.5%	Skilled Nursing	64.2%
Other Assets	13,377	Operating Revenue	8,857,772	73.5%	Ancillary Service	35.8%
Total Assets	1,103,896	Operating Expense	10,342,551	116.8%	Current Ratio	1.7
Current Liabilities	487,388	Operating Margin	-1,484,779	-16.8%	Days to Collect	77.1
Long Term Liabilities	8,697,874	Other Income	15,092	0.2%	Avg Payment Days	2.0
Total Equity	-8,081,366	Other Expense	0	0.0%	Depreciation Rate	130.3%
Total Liab. and Equity	1,103,896	Net Profit or Loss	(1,469,728)	-16.6%	Return on Equity	18.2%
235657 REGENCY	AT CANTON				Proprietary - Corporatio	n
REGENCY AT CANT	ON	12/31/2017	365 Days Settled	b		
CANTON, MI 48188					CR Beds 113 POS B	eds 0
WAYNE					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	≣S			Occupancy Rate	84.3%
Balance S	heet	Income	Statement		Length of Stay	54.7
Current Assets	1,150,872	Total Charges	18,524,197		Average Wages	19.05
Fixed Assets	574,464	Contract Allowance	5,035,254	27.2%	Skilled Nursing	64.9%
Other Assets	5,158	Operating Revenue	13,488,943	72.8%	Ancillary Service	35.1%
Total Assets	1,730,494	Operating Expense	13,817,249	102.4%	Current Ratio	1.2
Current Liabilities	935,515	Operating Margin	-328,306	-2.4%	Days to Collect	59.3
Long Term Liabilities	4,037,467	Other Income	6,956	0.1%	Avg Payment Days	2.4
Total Equity	-3,242,488	Other Expense	0	0.0%	Depreciation Rate	170.4%
Total Liab. and Equity	1,730,494	Net Profit or Loss	(321,350)	-2.4%	Return on Equity	9.9%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235666 REGENCY	AT GRAND BLA	ANC			Proprietary - Corporation	I
REGENCY AT GRAN	ID BLANC	12/31/2017	365 Days Settled			
GRAND BLANC, MI	48439				CR Beds 138 POS Be	eds 0
GENESEE					Key Performanac	e Ind.
WPS MI					Occupancy Rate	91.8%
Balance S	sheet	Income	Statement		Length of Stay	40.0
Current Assets	1,581,944	Total Charges	29,325,000		Average Wages	19.76
Fixed Assets	805,364	Contract Allowance	7,077,440	24.1%	Skilled Nursing	60.1%
Other Assets	6,000	Operating Revenue	22,247,560	75.9%	Ancillary Service	39.9%
Total Assets	2,393,308	Operating Expense	19,512,342	87.7%	Current Ratio	1.7
Current Liabilities	909,216	Operating Margin	2,735,218	12.3%	Days to Collect	50.9
Long Term Liabilities	-10,005,220	Other Income	92,757	0.4%	Avg Payment Days	2.0
Total Equity	11,489,312	Other Expense	0	0.0%	Depreciation Rate	174.2%
Total Liab. and Equity	2,393,308	Net Profit or Loss	2,827,975	12.7%	Return on Equity	24.6%
235706 REGENCY	AT LANSING W	EST			Proprietary - Corporation	1
REGENCY AT LANS	ING WEST	12/31/2017	365 Days Settled			
LANSING, MI 48917					CR Beds 120 POS Be	eds 0
EATON					Key Performanac	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	78.5%
Balance S	iheet	Income	Statement		Length of Stay	46.9
Current Assets	1,611,589	Total Charges	19,003,159		Average Wages	20.63
Fixed Assets	648,160	Contract Allowance	4,406,950	23.2%	Skilled Nursing	61.8%
Other Assets	4,590	Operating Revenue	14,596,209	76.8%	Ancillary Service	38.2%
Total Assets	2,264,339	Operating Expense	13,822,489	94.7%	Current Ratio	1.8
Current Liabilities	894,954	Operating Margin	773,720	5.3%	Days to Collect	74.4
Long Term Liabilities	2,466,884	Other Income	252,496	1.7%	Avg Payment Days	3.6
Total Equity	-1,097,499	Other Expense	0	0.0%	Depreciation Rate	96.7%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235710 REGENCY	AT SHELBY TO	WNSHIP			Proprietary - Corporation	1
REGENCY AT SHEL	BY TOWNSHIP	12/31/2017 3	65 Days Settled	l		
SHELBY TOWNSHIP	P, MI 48317				CR Beds 116 POS Be	eds 0
МАСОМВ					Key Performanac	e Ind.
WPS MI					Occupancy Rate	87.4%
Balance S	Sheet	Income S	Statement		Length of Stay	53.1
Current Assets	1,163,498	Total Charges	18,033,398		Average Wages	19.02
Fixed Assets	752,449	Contract Allowance	4,744,925	26.3%	Skilled Nursing	69.6%
Other Assets	3,000	Operating Revenue	13,288,473	73.7%	Ancillary Service	30.4%
Total Assets	1,918,947	Operating Expense	12,843,936	96.7%	Current Ratio	1.3
Current Liabilities	888,618	— Operating Margin	444,537	3.3%	Days to Collect	66.3
Long Term Liabilities	3,450,724	Other Income	21,187	0.2%	Avg Payment Days	3.7
Total Equity	-2,420,395	Other Expense	0	0.0%	Depreciation Rate	84.3%
Total Liab. and Equity	1,918,947	Net Profit or Loss	465,724	3.5%	Return on Equity	-19.2%
235260 REGENCY	AT WATERFOR	D			Proprietary - Corporation	1
REGENCY AT WATE	RFORD	12/31/2017 3	65 Days Settled	I		
WATERFORD, MI 48	328				CR Beds 150 POS Be	eds 0
OAKLAND					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	88.1%
Balance S	sheet	Income S	Statement		Length of Stay	65.8
Current Assets	3,863,977	Total Charges	22,650,011		Average Wages	19.03
Fixed Assets	598,242	Contract Allowance	5,858,509	25.9%	Skilled Nursing	71.7%
Other Assets	23,661	Operating Revenue	16,791,502	74.1%	Ancillary Service	28.3%
Total Assets	4,485,880	Operating Expense	17,032,118	101.4%	Current Ratio	1.7
Current Liabilities	2,337,564	Operating Margin	-240,616	-1.4%	Days to Collect	99.6
Long Term Liabilities	-8,405,710	Other Income	198,187	1.2%	Avg Payment Days	16.3
Total Equity	10,554,026	Other Expense	0	0.0%	Depreciation Rate	218.7%
Total Liab. and Equity	4,485,880	Net Profit or Loss	(42,429)	-0.3%	Return on Equity	-0.4%

All Providers

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Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235545 REGENCY	AT WHITMORE	LAKE			Proprietary - Corporation	
REGENCY AT WHIT	MORE LAKE	12/31/2017 3	65 Days Settled			
WHITMORE LAKE, M	/II 48189				CR Beds 135 POS Be	ds 0
WASHTENAW					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVIC	ΞS			Occupancy Rate	89.0%
Balance S	iheet	Income Statement			Length of Stay	194.0
Current Assets	2,383,047	Total Charges	15,808,153		Average Wages	19.64
Fixed Assets	865,498	Contract Allowance	3,373,958	21.3%	Skilled Nursing	89.9%
Other Assets	7,161	Operating Revenue	12,434,195	78.7%	Ancillary Service	10.1%
Total Assets	3,255,706	Operating Expense	12,015,409	96.6%	Current Ratio	1.6
Current Liabilities	1,520,284	Operating Margin	418,786	3.4%	Days to Collect	78.0
Long Term Liabilities	-1,196,100	Other Income	966	0.0%	Avg Payment Days	12.6
Total Equity	2,931,522	Other Expense	0	0.0%	Depreciation Rate	91.7%
Total Liab. and Equity	3,255,706	Net Profit or Loss	419,752	3.4%	Return on Equity	14.3%
235333 REGENCY	HEALTHCARE	CENTRE			Proprietary - Other	
REGENCY HEALTH	CARE CENTRE	12/31/2017 3	65 Days Settled			
TAYLOR, MI 48180					CR Beds 244 POS Be	ds 0
TAYLOR, MI 48180 WAYNE					CR Beds 244 POS Be	
-	IMENT SERVICI	ΞS				
WAYNE			statement		Key Performanac	e Ind.
WAYNE NATIONAL GOVERN	Sheet		S tatement 29,995,776		Key Performanac Occupancy Rate	e Ind. 84.6%
WAYNE NATIONAL GOVERN Balance S	Sheet	Income S Total Charges		33.8%	Key Performanac Occupancy Rate Length of Stay Average Wages	e Ind. 84.6% 116.9
WAYNE NATIONAL GOVERN Balance S Current Assets	5 heet 4,081,719	Income S Total Charges	29,995,776		Key Performanac Occupancy Rate Length of Stay Average Wages	e Ind. 84.6% 116.9 19.18
WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets	Sheet 4,081,719 1,759,514	Income S Total Charges Contract Allowance	29,995,776 10,138,790	66.2%	Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	e Ind. 84.6% 116.9 19.18 84.1%
WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	Sheet 4,081,719 1,759,514 0	Income S Total Charges Contract Allowance Operating Revenue	29,995,776 10,138,790 19,856,986	66.2% 99.4%	Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	e Ind. 84.6% 116.9 19.18 84.1% 15.9%
WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	Sheet 4,081,719 1,759,514 0 5,841,233	Income S Total Charges Contract Allowance Operating Revenue Operating Expense	29,995,776 10,138,790 19,856,986 19,746,746	66.2% 99.4% 0.6%	Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	e Ind. 84.6% 116.9 19.18 84.1% 15.9% 2.3
WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Sheet 4,081,719 1,759,514 0 5,841,233 1,753,308	Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	29,995,776 10,138,790 19,856,986 19,746,746 110,240	66.2% 99.4% 0.6% 0.2%	Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	e Ind. 84.6% 116.9 19.18 84.1% 15.9% 2.3 54.0

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235452 REGENCY	HEIGHTS-DETR	TION			Proprietary - Corporation	n
REGENCY HEIGHTS	-DETROIT	12/31/2017 3	65 Days Settled			
DETROIT, MI 48219					CR Beds 168 POS E	Beds 0
WAYNE					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	82.7%
Balance S	heet	Income S	Statement		Length of Stay	96.4
Current Assets	5,653,918	Total Charges	22,773,654		Average Wages	17.62
Fixed Assets	1,498,793	Contract Allowance	5,351,444	23.5%	Skilled Nursing	74.2%
Other Assets	9,304	Operating Revenue	17,422,210	76.5%	Ancillary Service	25.8%
Total Assets	7,162,015	Operating Expense	17,144,707	98.4%	Current Ratio	2.4
Current Liabilities	2,308,459	Operating Margin	277,503	1.6%	Days to Collect	145.2
Long Term Liabilities	8,046,843	Other Income	142,695	0.8%	Avg Payment Days	12.6
Total Equity	-3,193,287	Other Expense	0	0.0%	Depreciation Rate	81.7%
Total Equity						
Total Liab. and Equity	7,162,015	Net Profit or Loss	420,198	2.4%	Return on Equity	-13.2%
Total Liab. and Equity		Net Profit or Loss		2.4%	Return on Equity Proprietary - Other	-13.2%
Total Liab. and Equity	MANOR NURSI	— NG & REHABILITATIOI				-13.2%
Total Liab. and Equity 235617 REGENCY REGENCY MANOR M	MANOR NURSI	— NG & REHABILITATIOI	N CENTER			
Total Liab. and Equity 235617 REGENCY REGENCY MANOR N REHABILITATION CE	MANOR NURSI	— NG & REHABILITATIOI	N CENTER		Proprietary - Other	Beds 0
Total Liab. and Equity 235617 REGENCY REGENCY MANOR M REHABILITATION CE UTICA, MI 48317	MANOR NURSI NURSING & ENTER	— NG & REHABILITATIOI 12/31/2017 3	N CENTER		Proprietary - Other CR Beds 39 POS E	Beds 0
Total Liab. and Equity 235617 REGENCY REGENCY MANOR N REHABILITATION CE UTICA, MI 48317 MACOMB	MANOR NURSI NURSING & ENTER		N CENTER		Proprietary - Other CR Beds 39 POS E Key Performana	Beds 0 ce Ind.
Total Liab. and Equity 235617 REGENCY REGENCY MANOR M REHABILITATION CE UTICA, MI 48317 MACOMB NATIONAL GOVERN	MANOR NURSI NURSING & ENTER IMENT SERVICI		N CENTER 65 Days Settled		Proprietary - Other CR Beds 39 POS E Key Performana Occupancy Rate	Beds 0 ce Ind. 82.9%
Total Liab. and Equity 235617 REGENCY REGENCY MANOR M REHABILITATION CE UTICA, MI 48317 MACOMB NATIONAL GOVERN Balance S	MANOR NURSI NURSING & ENTER IMENT SERVICI	NG & REHABILITATION 12/31/2017 3 ES Income S Total Charges	N CENTER 65 Days Settled Statement		Proprietary - Other CR Beds 39 POS E Key Performana Occupancy Rate Length of Stay	3eds 0 ce Ind. 82.9% 168.6
Total Liab. and Equity 235617 REGENCY REGENCY MANOR M REHABILITATION CE UTICA, MI 48317 MACOMB NATIONAL GOVERN Balance S Current Assets	MANOR NURSI NURSING & ENTER IMENT SERVICI iheet 336,256	NG & REHABILITATION 12/31/2017 3 ES Income S Total Charges Contract Allowance	N CENTER 65 Days Settled Statement 3,301,433	20.8%	Proprietary - Other CR Beds 39 POS E Key Performana Occupancy Rate Length of Stay Average Wages	3eds 0 ce Ind. 82.9% 168.6 17.28
Total Liab. and Equity 235617 REGENCY REGENCY MANOR M REHABILITATION CE UTICA, MI 48317 MACOMB NATIONAL GOVERN Balance S Current Assets Fixed Assets	MANOR NURSI NURSING & ENTER IMENT SERVICI heet 336,256 145,014	NG & REHABILITATION 12/31/2017 3 ES Income S Total Charges Contract Allowance	N CENTER 65 Days Settled Statement 3,301,433 686,218	20.8% 79.2%	Proprietary - Other CR Beds 39 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	3eds 0 ce Ind. 82.9% 168.6 17.28 89.6%
Total Liab. and Equity 235617 REGENCY REGENCY MANOR M REHABILITATION CE UTICA, MI 48317 MACOMB NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	MANOR NURSI NURSING & ENTER IMENT SERVICI iheet 336,256 145,014 197,816	NG & REHABILITATION 12/31/2017 3 ES Income S Total Charges Contract Allowance Operating Revenue	N CENTER 65 Days Settled Statement 3,301,433 686,218 2,615,215	20.8% 79.2% 85.4%	Proprietary - Other CR Beds 39 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	3eds 0 ce Ind. 82.9% 168.6 17.28 89.6% 10.4%
Total Liab. and Equity 235617 REGENCY REGENCY MANOR N REHABILITATION CE UTICA, MI 48317 MACOMB NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	MANOR NURSI NURSING & ENTER IMENT SERVICI iheet 336,256 145,014 197,816 679,086	NG & REHABILITATION 12/31/2017 3 ES Income S Total Charges Contract Allowance Operating Revenue Operating Expense	N CENTER 65 Days Settled Statement 3,301,433 686,218 2,615,215 2,232,285	20.8% 79.2% 85.4% 14.6%	Proprietary - Other CR Beds 39 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	Beds 0 ce Ind. 82.9% 168.6 17.28 89.6% 10.4% 1.3
Total Liab. and Equity 235617 REGENCY REGENCY MANOR N REHABILITATION CE UTICA, MI 48317 MACOMB NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	MANOR NURSI NURSING & ENTER IMENT SERVICE theet 336,256 145,014 197,816 679,086 251,084	NG & REHABILITATION 12/31/2017 3 I2/31/2017 3 S Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	N CENTER 65 Days Settled 5tatement 3,301,433 686,218 2,615,215 2,232,285 382,930	20.8% 79.2% 85.4% 14.6% 5.7%	Proprietary - Other CR Beds 39 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	Beds 0 ce Ind. 82.9% 168.6 17.28 89.6% 10.4% 1.3 35.4

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235621 REGENCY	ON THE LAKE	- FORT GRATIOT			Proprietary - Corporation	1
REGENCY ON THE I	LAKE - FORT GI	RATIOT 12/31/2017 3	365 Days Settled	l		
FORT GRATIOT, MI	48059				CR Beds 130 POS Be	eds 0
SAINT CLAIR					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	77.2%
Balance S	heet	Income	Statement		Length of Stay	63.4
Current Assets	854,855	Total Charges	19,419,846		Average Wages	17.07
Fixed Assets	929,338	Contract Allowance	5,619,718	28.9%	Skilled Nursing	64.5%
Other Assets	14,425	Operating Revenue	13,800,128	71.1%	Ancillary Service	35.5%
Total Assets	1,798,618	Operating Expense	13,133,502	95.2%	Current Ratio	0.8
Current Liabilities	1,068,648	– Operating Margin	666,626	4.8%	Days to Collect	45.9
Long Term Liabilities	-8,961,909	Other Income	19,050	0.1%	Avg Payment Days	10.7
Total Equity	9,691,879	Other Expense	0	0.0%	Depreciation Rate	95.7%
Total Liab. and Equity	1,798,618	– Net Profit or Loss	685,676	5.0%	Return on Equity	7.1%
235378 RESTHAVE	EN CARE CENT	ER			Nonprofit - Other	
RESTHAVEN CARE	CENTER	12/31/2017 3	365 Days Settled	I		
HOLLAND, MI 49423					CR Beds 145 POS Be	eds 0
ALLEGAN					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	94.9%
Balance S	iheet	Income	Statement		Length of Stay	158.0
Current Assets	2,246,943	Total Charges	19,091,290		Average Wages	19.72
Fixed Assets	5,333,109	Contract Allowance	4,503,110	23.6%	Skilled Nursing	92.1%
Other Assets	43,433	– Operating Revenue	14,588,180	76.4%	Ancillary Service	7.9%
Total Assets	7,623,485	Operating Expense	14,632,630	100.3%	Current Ratio	1.8
Current Liabilities	1,235,680	– Operating Margin	-44,450	-0.3%	Days to Collect	37.4
Long Term Liabilities	3,890,000	Other Income	24,805	0.2%	Avg Payment Days	16.5
Total Equity	2,497,805	Other Expense	0	0.0%	Depreciation Rate	5.2%
Total Liab. and Equity	7,623,485	– Net Profit or Loss	(179,247)	-1.2%	Return on Equity	-7.2%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235538 RIDGECRE	ST HEALTH CA	MPUS			Proprietary - Corporation	
RIDGECREST HEAL	TH CAMPUS	12/31/2017 3	65 Days Settled			
JACKSON, MI 49203					CR Beds 90 POS Be	ds 0
JACKSON					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	90.5%
Balance S	heet	Income S	Statement		Length of Stay	58.0
Current Assets	12,389,923	Total Charges	9,888,390		Average Wages	18.29
Fixed Assets	6,937,628	Contract Allowance	1,995,749	20.2%	Skilled Nursing	57.6%
Other Assets	1,274,788	Operating Revenue	7,892,641	79.8%	Ancillary Service	21.3%
Total Assets	20,602,339	Operating Expense	7,411,443	93.9%	Current Ratio	428.6
Current Liabilities	28,909	Operating Margin	481,198	6.1%	Days to Collect	25.2
Long Term Liabilities	34,570	Other Income	0	0.0%	Avg Payment Days	1.4
Total Equity	20,538,860	Other Expense	0	0.0%	Depreciation Rate	2.4%
Total Liab. and Equity	20,602,339	Net Profit or Loss	481,198	6.1%	Return on Equity	2.3%
235297 RIVERGAT	E HEALTH CAR	ECENTER			Proprietary - Other	
RIVERGATE HEALTI	H CARE CENTE	R 12/31/2017 3	65 Days Settled			
RIVERVIEW, MI 4819	93				CR Beds 205 POS Be	ds 0
WAYNE					Key Performanac	e Ind.
BLUE CROSS (TEN	NESSEE)				Occupancy Rate	91.9%
Balance S		Income S	Statement		Length of Stay	
Ourseast Assesses	heet		latement			115.7
Current Assets	2,233,287	Total Charges	23,544,489		Average Wages	115.7 19.97
Fixed Assets		Total Charges Contract Allowance		17.3%		
	2,233,287	-	23,544,489			19.97
Fixed Assets	2,233,287 2,799,448	Contract Allowance	23,544,489 4,079,654	82.7%	Skilled Nursing	19.97 81.1%
Fixed Assets Other Assets	2,233,287 2,799,448 258,893	Contract Allowance Operating Revenue	23,544,489 4,079,654 19,464,835	82.7% 95.5%	Skilled Nursing Ancillary Service	19.97 81.1% 18.9%
Fixed Assets Other Assets Total Assets	2,233,287 2,799,448 258,893 5,291,628	Contract Allowance Operating Revenue Operating Expense	23,544,489 4,079,654 19,464,835 18,594,482	82.7% 95.5% 4.5%	Skilled Nursing Ancillary Service Current Ratio	19.97 81.1% 18.9% 1.7
Fixed Assets Other Assets Total Assets Current Liabilities	2,233,287 2,799,448 258,893 5,291,628 1,297,078	Contract Allowance Operating Revenue Operating Expense Operating Margin	23,544,489 4,079,654 19,464,835 18,594,482 870,353	82.7% 95.5% 4.5% 0.1%	Skilled Nursing Ancillary Service Current Ratio Days to Collect	19.97 81.1% 18.9% 1.7 40.5

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235516 RIVERGATE TERRACE Proprietary - Other						
RIVERGATE TERRA	CE	12/31/2017	365 Days Settled	I		
RIVERVIEW, MI 4819	93				CR Beds 273 POS Be	eds 0
WAYNE					Key Performanad	e Ind.
BLUE CROSS (TEN	NESSEE)				Occupancy Rate	89.4%
Balance S	Sheet	Income	Statement		Length of Stay	70.9
Current Assets	2,730,411	Total Charges	31,607,089		Average Wages	19.79
Fixed Assets	2,662,551	Contract Allowance	7,339,636	23.2%	Skilled Nursing	84.1%
Other Assets	333,724	Operating Revenue	24,267,453	76.8%	Ancillary Service	15.9%
Total Assets	5,726,686	Operating Expense	23,339,778	96.2%	Current Ratio	2.1
Current Liabilities	1,285,500	Operating Margin	927,675	3.8%	Days to Collect	39.9
Long Term Liabilities	-1,458,728	Other Income	29,240	0.1%	Avg Payment Days	19.5
Total Equity	5,899,914	Other Expense	0	0.0%	Depreciation Rate	23.5%
rotal Equity		-				
Total Liab. and Equity	5,726,686	Net Profit or Loss	956,915	3.9%	Return on Equity	16.2%
Total Liab. and Equity		Net Profit or Loss		3.9%	Return on Equity Proprietary - Corporation	
Total Liab. and Equity 235598 RIVERIDGE RIVERIDGE REHABI HEALTHCARE CENT	E REHABILITAT	ION & HEALTHCARE			Proprietary - Corporation	1
Total Liab. and Equity 235598 RIVERIDGE RIVERIDGE REHABI HEALTHCARE CENT NILES, MI 49120	E REHABILITAT	ION & HEALTHCARE	CENTER		Proprietary - Corporation	n eds 0
Total Liab. and Equity 235598 RIVERIDGE RIVERIDGE REHABI HEALTHCARE CENT NILES, MI 49120 BERRIEN	E REHABILITAT	ION & HEALTHCARE 12/31/2017	CENTER		Proprietary - Corporation CR Beds 84 POS Be Key Performanac	n eds 0
Total Liab. and Equity 235598 RIVERIDGE RIVERIDGE REHABI HEALTHCARE CENT NILES, MI 49120	E REHABILITAT	ION & HEALTHCARE 12/31/2017	CENTER		Proprietary - Corporation	eds 0
Total Liab. and Equity 235598 RIVERIDGE RIVERIDGE REHABI HEALTHCARE CENT NILES, MI 49120 BERRIEN WISCONSIN PHYSIC	E REHABILITAT	ION & HEALTHCARE 12/31/2017	365 Days Settled		Proprietary - Corporation CR Beds 84 POS Be Key Performanac Occupancy Rate	eds 0 :e Ind. 77.6%
Total Liab. and Equity 235598 RIVERIDGE RIVERIDGE REHABI HEALTHCARE CENT NILES, MI 49120 BERRIEN WISCONSIN PHYSIC Balance S	E REHABILITAT	ION & HEALTHCARE 12/31/2017 Income Total Charges	CENTER 365 Days Settled	ł	Proprietary - Corporation CR Beds 84 POS Be Key Performanac Occupancy Rate Length of Stay	n eds 0 :e Ind. 77.6% 107.2
Total Liab. and Equity 235598 RIVERIDGE RIVERIDGE REHABI HEALTHCARE CENT NILES, MI 49120 BERRIEN WISCONSIN PHYSIC Balance S Current Assets	E REHABILITAT ILITATION & TER CIANS SERVICE Sheet -57,869	ION & HEALTHCARE 12/31/2017 Income Total Charges	CENTER 365 Days Settled Statement 8,259,240	28.7%	Proprietary - Corporation CR Beds 84 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	n eds 0 :e Ind. 77.6% 107.2 14.95
Total Liab. and Equity 235598 RIVERIDGE RIVERIDGE REHABI HEALTHCARE CENT NILES, MI 49120 BERRIEN WISCONSIN PHYSIC Balance S Current Assets Fixed Assets	E REHABILITAT	ION & HEALTHCARE 12/31/2017 Income Total Charges Contract Allowance	CENTER 365 Days Settled Statement 8,259,240 2,372,300	28.7% 71.3%	Proprietary - Corporation CR Beds 84 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	n eds 0 :e Ind. 77.6% 107.2 14.95 70.9%
Total Liab. and Equity 235598 RIVERIDGE RIVERIDGE REHABI HEALTHCARE CENT NILES, MI 49120 BERRIEN WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets	E REHABILITAT	ION & HEALTHCARE 12/31/2017 Income Total Charges Contract Allowance Operating Revenue	CENTER 365 Days Settled Statement 8,259,240 2,372,300 5,886,940	28.7% 71.3%	Proprietary - Corporation CR Beds 84 POS Ba Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	n eds 0 e Ind. 77.6% 107.2 14.95 70.9% 29.1%
Total Liab. and Equity 235598 RIVERIDGE RIVERIDGE REHABI HEALTHCARE CENT NILES, MI 49120 BERRIEN WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets	E REHABILITAT ILITATION & TER CIANS SERVICE Sheet -57,869 394,850 -44,719 292,262	ION & HEALTHCARE 12/31/2017 Income Total Charges Contract Allowance Operating Revenue Operating Expense	CENTER 365 Days Settled Statement 8,259,240 2,372,300 5,886,940 6,449,772	28.7% 71.3% 109.6% -9.6%	Proprietary - Corporation CR Beds 84 POS Ba Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	n eds 0 e Ind. 77.6% 107.2 14.95 70.9% 29.1% 0.0
Total Liab. and Equity 235598 RIVERIDGE RIVERIDGE REHABI HEALTHCARE CENT NILES, MI 49120 BERRIEN WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	E REHABILITAT ILITATION & TER CIANS SERVICE Sheet -57,869 394,850 -44,719 292,262 1,422,398	ION & HEALTHCARE 12/31/2017 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	CENTER 365 Days Settled Statement 8,259,240 2,372,300 5,886,940 6,449,772 -562,832	28.7% 71.3% 109.6% -9.6% 0.8%	Proprietary - Corporation CR Beds 84 POS Ba Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 77.6% 107.2 14.95 70.9% 29.1% 0.0 (13.4)

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235535 RIVERSIDE	ENURSING CEN	ITRE			Proprietary - Corporatio	n
RIVERSIDE NURSIN	G CENTRE	12/31/2017	365 Days Settled			
GRAND HAVEN, MI	49417				CR Beds 34 POS B	eds 0
OTTAWA					Key Performanae	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	86.1%
Balance S	heet	Income	Statement		Length of Stay	89.8
Current Assets	4,362,531	Total Charges	4,723,762		Average Wages	19.22
Fixed Assets	334,983	Contract Allowance	1,902,214	40.3%	Skilled Nursing	54.5%
Other Assets	33,838	Operating Revenue	2,821,548	59.7%	Ancillary Service	45.5%
Total Assets	4,731,352	Operating Expense	2,636,418	93.4%	Current Ratio	14.1
Current Liabilities	308,485	Operating Margin	185,130	6.6%	Days to Collect	560.2
Long Term Liabilities	0	Other Income	206,241	7.3%	Avg Payment Days	27.6
Total Equity	4,422,867	Other Expense	0	0.0%	Depreciation Rate	49.4%
Total Liab. and Equity	4,731,352	Net Profit or Loss	376,496	13.3%	Return on Equity	8.5%
235659 RIVERVIEV	V HEALTH & RE	HAB CENTER			Proprietary - Corporatio	n
RIVERVIEW HEALTH	H & REHAB CEN	ITER 12/31/2017	365 Days Settled			
DETROIT, MI 48214					CR Beds 176 POS B	eds 0
WAYNE					Key Performanae	ce Ind.
WPS MI					Occupancy Rate	83.5%
Balance S	heet	Income	Statement		Length of Stay	88.0
Current Assets	2,926,863	Total Charges	25,754,149		Average Wages	19.14
Fixed Assets	567,575	Contract Allowance	4,642,992	18.0%	Skilled Nursing	78.9%
Other Assets	0	Operating Revenue	21,111,157	82.0%	Ancillary Service	21.1%
Total Assets	3,494,438	Operating Expense	18,391,722	87.1%	Current Ratio	0.6
Current Liabilities	4,611,985	Operating Margin	2,719,435	12.9%	Days to Collect	46.6
Long Term Liabilities	-117,081	Other Income	1,714	0.0%	Avg Payment Days	31.3
Total Equity	-1,000,466	Other Expense	0	0.0%	Depreciation Rate	57.2%
Total Liab. and Equity	3,494,438	Net Profit or Loss	2,241,149	10.6%	Return on Equity	-224.0%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235476 RIVERVIEV	V HEALTH AND	REHAB CENTER NOR	тн		Proprietary - Corporation	1
RIVERVIEW HEALTH NORTH	H AND REHAB C	ENTER 12/31/2017 3	65 Days Settled	l		
DETROIT, MI 48224					CR Beds 180 POS Be	eds 0
WAYNE					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	87.7%
Balance S	heet	Income S	Statement		Length of Stay	83.4
Current Assets	2,105,601	Total Charges	19,594,503		Average Wages	21.40
Fixed Assets	223,738	Contract Allowance	3,055,503	15.6%	Skilled Nursing	78.9%
Other Assets	0	Operating Revenue	16,539,000	84.4%	Ancillary Service	21.1%
Total Assets	2,329,339	Operating Expense	14,977,794	90.6%	Current Ratio	1.4
Current Liabilities	1,520,314	Operating Margin	1,561,206	9.4%	Days to Collect	32.8
Long Term Liabilities	10,574	Other Income	75,648	0.5%	Avg Payment Days	25.7
Total Equity	798,451	Other Expense	0	0.0%	Depreciation Rate	217.9%
Total Liab. and Equity	2,329,339	Net Profit or Loss	1,156,854	7.0%	Return on Equity	144.9%
235549 ROOSEVE	LT PARK NURS	ING AND REHABILITA		ШΤ	Proprietary - Corporation	1
ROOSEVELT PARK REHABILITATION CO		12/31/2017 3	65 Days Settled	I		
MUSKEGON, MI 494	41				CR Beds 39 POS Be	eds 0
MUSKEGON					Key Performanace Ind.	
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	92.3%
Balance S	iheet	Income S	Statement		Length of Stay	190.4
Current Assets	1,520,896	Total Charges	3,678,055		Average Wages	18.44
Fixed Assets	176,182	Contract Allowance	488,958	13.3%	Skilled Nursing	94.6%
Other Assets	38,910	Operating Revenue	3,189,097	86.7%	Ancillary Service	5.4%
		Operating Expense	3,093,390	97.0%	Current Ratio	- 4
Total Assets	1,735,988	Operating Expense	-,,			5.4
Total Assets Current Liabilities	1,735,988 	Operating Expense Operating Margin	95,707	3.0%	Days to Collect	5.4 170.0
					Days to Collect Avg Payment Days	
Current Liabilities	282,148	Operating Margin	95,707	11.4%	-	170.0

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235591 ROUBAL C	ARE AND REH	AB CENTER			Proprietary - Corporatio	n
ROUBAL CARE AND	REHAB CENTE	R 12/31/2017 3	365 Days Settled	ł		
STEPHENSON, MI 4	9887				CR Beds 39 POS B	eds 0
MENOMINEE					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	99.4%
Balance S	heet	Income	Statement		Length of Stay	943.0
Current Assets	1,070,570	Total Charges	3,172,942		Average Wages	18.01
Fixed Assets	356,716	Contract Allowance	0	0.0%	Skilled Nursing	100.0%
Other Assets	2,111	Operating Revenue	3,172,942	100.0%	Ancillary Service	0.0%
Total Assets	1,429,397	Operating Expense	2,734,270	86.2%	Current Ratio	9.4
Current Liabilities	113,478	– Operating Margin	438,672	13.8%	Days to Collect	22.4
Long Term Liabilities	389,331	Other Income	874	0.0%	Avg Payment Days	9.6
Total Equity	926,588	Other Expense	0	0.0%	Depreciation Rate	0.9%
Total Liab. and Equity	1,429,397	– Net Profit or Loss	439,546	13.9%	Return on Equity	47.4%
235623 ROYALTO	N MANOR, L L C	;			Proprietary - Corporatio	n
ROYALTON MANOR	, LLC	12/31/2017 3	365 Days Settled	b		
ST JOSEPH, MI 4908	35				CR Beds 123 POS B	eds 0
BERRIEN					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	74.6%
Balance S	iheet	Income	Statement		Length of Stay	113.8
Current Assets	1,341,126	Total Charges	12,097,803		Average Wages	16.94
Fixed Assets	503,596	Contract Allowance	2,858,492	23.6%	Skilled Nursing	89.1%
Other Assets	1,539	– Operating Revenue	9,239,311	76.4%	Ancillary Service	10.9%
Total Assets	1,846,261	Operating Expense	9,552,308	103.4%	Current Ratio	6.6
Current Liabilities	203,573	- Operating Margin	-312,997	-3.4%	Days to Collect	61.5
Long Term Liabilities	-1,251,451	Other Income	26,009	0.3%	Avg Payment Days	14.4
Total Equity	2,894,139	Other Expense	0	0.0%	Depreciation Rate	61.3%
Total Liab. and Equity	1,846,261	– Net Profit or Loss	(286,988)	-3.1%	Return on Equity	-9.9%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235113 SAGINAW	SENIOR CARE	AND REHAB CENTER,	LLC		Proprietary - Corporation	า
SAGINAW SENIOR C CENTER, L L C	CARE AND REH	AB 12/31/2017 3	65 Days Settled			
SAGINAW, MI 48603					CR Beds 71 POS Be	eds 0
SAGINAW					Key Performanad	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	92.5%
Balance S	heet	Income S	Statement		Length of Stay	121.1
Current Assets	3,759,274	Total Charges	8,381,861		Average Wages	15.51
Fixed Assets	310,783	Contract Allowance	1,111,931	13.3%	Skilled Nursing	76.6%
Other Assets	487,851	Operating Revenue	7,269,930	86.7%	Ancillary Service	23.4%
Total Assets	4,557,908	Operating Expense	6,749,669	92.8%	Current Ratio	4.3
Current Liabilities	864,313	Operating Margin	520,261	7.2%	Days to Collect	39.0
Long Term Liabilities	0	Other Income	19,709	0.3%	Avg Payment Days	17.0
Total Equity	3,693,595	Other Expense	0	0.0%	Depreciation Rate	62.8%
Total Liab. and Equity	4,557,908	Net Profit or Loss	390,554	5.4%	Return on Equity	10.6%
			000,001	0,0	Rotani on Equity	
235094 SAMARITA	S SENIOR LIVI				Nonprofit - Church	
235094 SAMARITA SAMARITAS SENIOF			65 Days Settled			
	R LIVING CADIL					
SAMARITAS SENIOF	R LIVING CADIL				Nonprofit - Church	eds 0
SAMARITAS SENIOF CADILLAC, MI 49601	R LIVING CADIL	LAC 12/31/2017 3			Nonprofit - Church CR Beds 131 POS Be	eds 0
SAMARITAS SENIOF CADILLAC, MI 49601 WEXFORD	R LIVING CADIL IMENT SERVICI	LAC 12/31/2017 3 ES			Nonprofit - Church CR Beds 131 POS Be Key Performanad	eds 0 :e Ind.
SAMARITAS SENIOF CADILLAC, MI 49601 WEXFORD NATIONAL GOVERN	R LIVING CADIL IMENT SERVICI	LAC 12/31/2017 3 ES	65 Days Settled		Nonprofit - Church CR Beds 131 POS Be Key Performanac Occupancy Rate	eds 0 :e Ind. 71.3%
SAMARITAS SENIOF CADILLAC, MI 49601 WEXFORD NATIONAL GOVERN Balance S	R LIVING CADIL IMENT SERVICI	LAC 12/31/2017 3 ES Income S Total Charges	65 Days Settled		Nonprofit - Church CR Beds 131 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 :e Ind. 71.3% 67.9
SAMARITAS SENIOF CADILLAC, MI 49601 WEXFORD NATIONAL GOVERN Balance S Current Assets	R LIVING CADIL IMENT SERVICI Sheet 48,956,488	LAC 12/31/2017 3 ES Income S Total Charges	65 Days Settled Statement 11,175,555	3.0%	Nonprofit - Church CR Beds 131 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 71.3% 67.9 18.54
SAMARITAS SENIOF CADILLAC, MI 49601 WEXFORD NATIONAL GOVERN Balance S Current Assets Fixed Assets	R LIVING CADIL IMENT SERVICE Sheet 48,956,488 44,139,066	LAC 12/31/2017 3 ES Income S Total Charges Contract Allowance	65 Days Settled Statement 11,175,555 331,992	3.0% 97.0%	Nonprofit - Church CR Beds 131 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 71.3% 67.9 18.54 80.9%
SAMARITAS SENIOF CADILLAC, MI 49601 WEXFORD NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	R LIVING CADIL IMENT SERVICE Sheet 48,956,488 44,139,066 9,003,256	LAC 12/31/2017 3	65 Days Settled Statement 11,175,555 331,992 10,843,563	3.0% 97.0% 98.2%	Nonprofit - Church CR Beds 131 POS Ba Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 71.3% 67.9 18.54 80.9% 19.1%
SAMARITAS SENIOF CADILLAC, MI 49601 WEXFORD NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	R LIVING CADIL IMENT SERVICE Sheet 48,956,488 44,139,066 9,003,256 102,098,810	LAC 12/31/2017 3	65 Days Settled Statement 11,175,555 331,992 10,843,563 10,653,178	3.0% 97.0% 98.2% 1.8%	Nonprofit - Church CR Beds 131 POS Ba Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 71.3% 67.9 18.54 80.9% 19.1% 4.2
SAMARITAS SENIOF CADILLAC, MI 49601 WEXFORD NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	R LIVING CADIL IMENT SERVICE Sheet 48,956,488 44,139,066 9,003,256 102,098,810 11,527,522	LAC 12/31/2017 3	65 Days Settled Statement 11,175,555 331,992 10,843,563 10,653,178 190,385	3.0% 97.0% 98.2% 1.8% 7.7%	Nonprofit - Church CR Beds 131 POS Ba Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 71.3% 67.9 18.54 80.9% 19.1% 4.2 474.7

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235458 SAMARITA	S SENIOR LIVI	NG GRAND RAPIDS L	ODGE		Nonprofit - Church	
SAMARITAS SENIOF RAPIDS LODGE	R LIVING GRAN	D 12/31/2017	365 Days Settled			
GRAND RAPIDS, MI	49508				CR Beds 125 POS Be	eds 0
KENT					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	97.1%
Balance S	heet	Income	Statement		Length of Stay	307.7
Current Assets	48,956,488	Total Charges	13,460,736		Average Wages	18.80
Fixed Assets	44,139,066	Contract Allowance	1,702,184	12.6%	Skilled Nursing	91.2%
Other Assets	9,003,256	Operating Revenue	11,758,552	87.4%	Ancillary Service	8.8%
Total Assets	102,098,810	Operating Expense	11,038,967	93.9%	Current Ratio	4.2
Current Liabilities	11,527,522	Operating Margin	719,585	6.1%	Days to Collect	437.7
Long Term Liabilities	45,311,272	Other Income	317,795	2.7%	Avg Payment Days	291.2
Total Equity	45,260,016	Other Expense	0	0.0%	Depreciation Rate	1.2%
Total Liab. and Equity	102,098,810	Net Profit or Loss	1,037,380	8.8%	Return on Equity	2.3%
	S SENIOR LIVI				Nonprofit - Church	
SAMARITAS SENIOF SAGINAW, MI 48602		AW 12/31/2017	365 Days Settled		CR Beds 65 POS Be	eds 0
SAGINAW					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	70.2%
Balance S	heet	Income	Statement		Length of Stay	124.3
Current Assets	48,956,488	Total Charges	7,118,178		Average Wages	
Fixed Assets					Ckilled Nursing	19.76
	44,139,066	Contract Allowance	345,209	4.8%	Skilled Nursing	19.76 83.7%
Other Assets	44,139,066 9,003,256	Contract Allowance Operating Revenue	345,209 6,772,969		Ancillary Service	
Other Assets Total Assets		-		95.2%	_	83.7%
	9,003,256	Operating Revenue	6,772,969	95.2% 114.3%	Ancillary Service	83.7% 16.3%
Total Assets	9,003,256 102,098,810	Operating Revenue Operating Expense	6,772,969 7,741,122	95.2% 114.3% -14.3%	Ancillary Service Current Ratio	83.7% 16.3% 4.2
Total Assets Current Liabilities	9,003,256 102,098,810 11,527,522	Operating Revenue Operating Expense Operating Margin	6,772,969 7,741,122 -968,153	95.2% 114.3% -14.3% -0.6%	Ancillary Service Current Ratio Days to Collect	83.7% 16.3% 4.2 760.0

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235453 SANCTUAR	RY AT FRASER	VILLA			Nonprofit - Church	
SANCTUARY AT FRA	ASER VILLA	6/30/2017 36	65 Days Settled			
FRASER, MI 48026					CR Beds 170 POS Be	eds 0
MACOMB					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	93.6%
Balance S	heet	Income	Statement		Length of Stay	63.7
Current Assets	2,248,735	Total Charges	35,639,174		Average Wages	12.59
Fixed Assets	8,759,093	Contract Allowance	15,299,737	42.9%	Skilled Nursing	48.4%
Other Assets	45,401	Operating Revenue	20,339,437	57.1%	Ancillary Service	48.5%
Total Assets	11,053,229	Operating Expense	19,232,165	94.6%	Current Ratio	(0.3)
Current Liabilities	-8,267,230	– Operating Margin	1,107,272	5.4%	Days to Collect	39.2
Long Term Liabilities	7,572,644	Other Income	65,392	0.3%	Avg Payment Days	22.2
Total Equity	11,747,815	Other Expense	0	0.0%	Depreciation Rate	3.8%
Total Liab. and Equity	11,053,229	Net Profit or Loss	1,172,664	5.8%	Return on Equity	10.0%
235301 SANCTUAR	RY AT MCAULE	Y			Nonprofit - Church	
SANCTUARY AT MC	AULEY	6/30/2017 36	65 Days Settled			
MUSKEGON, MI 494	44				CR Beds 98 POS Be	eds 0
MUSKEGON					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	88.3%
Balance S	heet	Income	Statement		Length of Stay	70.0
Current Assets	1,285,859	Total Charges	17,048,166		Average Wages	18.02
Fixed Assets	1,220,820	Contract Allowance	6,569,372	38.5%	Skilled Nursing	56.7%
Other Assets	0	Operating Revenue	10,478,794	61.5%	Ancillary Service	43.3%
Total Assets	2,506,679	Operating Expense	10,402,886	99.3%	Current Ratio	(0.1)
Current Liabilities	-11,457,810	– Operating Margin	75,908	0.7%	Days to Collect	42.5
Long Term Liabilities	1,512,174	Other Income	9,052	0.1%	Avg Payment Days	26.0
Total Equity	12,452,315	Other Expense	0	0.0%	Depreciation Rate	4.1%
Total Liab. and Equity	2,506,679	– Net Profit or Loss	84,960	0.8%	Return on Equity	0.7%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235377 SANCTUAR	RY AT ST MARY	″'S			Nonprofit - Church	
SANCTUARY AT ST	MARY'S	6/30/2017 36	5 Days Settled			
GRAND RAPIDS, MI	49544				CR Beds 139 POS Be	eds 0
KENT					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	90.8%
Balance S	heet	Income S	Statement		Length of Stay	119.3
Current Assets	1,699,910	Total Charges	22,344,913		Average Wages	18.67
Fixed Assets	4,533,500	Contract Allowance	8,550,221	38.3%	Skilled Nursing	66.3%
Other Assets	10,900	Operating Revenue	13,794,692	61.7%	Ancillary Service	33.7%
Total Assets	6,244,310	Operating Expense	14,466,947	104.9%	Current Ratio	(0.3)
Current Liabilities	-6,225,736	Operating Margin	-672,255	-4.9%	Days to Collect	42.3
Long Term Liabilities	2,871,256	Other Income	24,875	0.2%	Avg Payment Days	24.2
Total Equity	9,598,790	Other Expense	0	0.0%	Depreciation Rate	3.5%
Total Liab. and Equity	6,244,310	Net Profit or Loss	(647,380)	-4.7%	Return on Equity	-6.7%
235431 SANCTUAR	RY AT THE PAR	К			Nonprofit - Church	
SANCTUARY AT TH	E PARK	6/30/2017 36	5 Days Settled			
MUSKEGON, MI 494	42				CR Beds 99 POS Be	eds 0
MUSKEGON					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	91.2%
Balance S	heet	Income S	Statement		Length of Stay	140.8
Current Assets	1,014,932	Total Charges	17,193,806		Average Wages	17.76
Fixed Assets	1,524,326	Contract Allowance	6,764,512	39.3%	Skilled Nursing	58.4%
Other Assets	0	Operating Revenue	10,429,294	60.7%	Ancillary Service	41.6%
Total Assets	2,539,258	Operating Expense	11,109,134	106.5%	Current Ratio	(0.1)
Current Liabilities	-7,051,989	Operating Margin	-679,840	-6.5%	Days to Collect	34.2
Long Term Liabilities	2,048,220	Other Income	18,196	0.2%	Avg Payment Days	20.0
Total Equity	7,543,027	Other Expense	0	0.0%	Depreciation Rate	3.9%
Total Liab. and Equity	2,539,258	Net Profit or Loss	(661,644)	-6.3%	Return on Equity	-8.8%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235356 SANCTUA	RY AT THE SHO	DRE			Nonprofit - Church	
SANCTUARY AT TH	E SHORE	6/30/2017 36	5 Days Settled			
GRAND HAVEN, MI	49417				CR Beds 126 POS B	eds 0
OTTAWA					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICI	ES			Occupancy Rate	89.0%
Balance Sheet		Income S	Statement		Length of Stay	218.9
Current Assets	1,548,795	Total Charges	17,735,439		Average Wages	17.54
Fixed Assets	1,547,407	Contract Allowance	6,419,392	36.2%	Skilled Nursing	65.0%
Other Assets	10,499	Operating Revenue	11,316,047	63.8%	Ancillary Service	35.0%
Total Assets	3,106,701	Operating Expense	11,718,843	103.6%	Current Ratio	(0.3)
Current Liabilities	-4,904,783	Operating Margin	-402,796	-3.6%	Days to Collect	47.5
Long Term Liabilities	3,440,559	Other Income	5,843	0.1%	Avg Payment Days	18.7
Total Equity	4,570,925	Other Expense	0	0.0%	Depreciation Rate	4.3%
Total Liab. and Equity	3,106,701	Net Profit or Loss	(396,953)	-3.5%	Return on Equity	-8.7%
235157 SANILAC N	MEDICAL CARE	FACILITY			Government - County	
SANILAC MEDICAL	CARE FACILITY	12/31/2017 3	65 Days Settled	ł		
SANDUSKY, MI 4847	71				CR Beds 104 POS B	eds 0
SANILAC					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	92.6%
Balance S	iheet	Income S	Statement		Length of Stay	256.5
Current Assets	2,412,773	Total Charges	11,191,082		Average Wages	18.36
Fixed Assets	2,856,454	Contract Allowance	1,015,406	9.1%	Skilled Nursing	88.9%
Other Assets	0	Operating Revenue	10,175,676	90.9%	Ancillary Service	11.1%
Total Assets	5,269,227	Operating Expense	11,651,025	114.5%	Current Ratio	2.6
Current Liabilities	929,608	Operating Margin	-1,475,349	-14.5%	Days to Collect	62.9
Long Term Liabilities	0	Other Income	1,381,904	13.6%	Avg Payment Days	20.6
Total Equity	4,339,619	Other Expense	0	0.0%	Depreciation Rate	4.9%
Total Liab. and Equity	5,269,227	Net Profit or Loss	(103,596)	-1.0%	Return on Equity	-2.4%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235384 SCHNEPP	SENIOR CARE	AND REHAB CENTER			Proprietary - Corporation)
SCHNEPP SENIOR	CARE AND REH	AB 12/31/2017 3	65 Days Settled	b		
SAINT LOUIS, MI 48	880				CR Beds 97 POS Be	eds 0
GRATIOT					Key Performanac	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE	E			Occupancy Rate	84.2%
Balance S	iheet	Income S	statement		Length of Stay	128.0
Current Assets	6,302,260	Total Charges	11,903,113		Average Wages	18.89
Fixed Assets	1,738,236	Contract Allowance	1,581,222	13.3%	Skilled Nursing	68.0%
Other Assets	-1,781,778	Operating Revenue	10,321,891	86.7%	Ancillary Service	32.0%
Total Assets	6,258,718	Operating Expense	9,429,623	91.4%	Current Ratio	2.5
Current Liabilities	2,518,007	Operating Margin	892,268	8.6%	Days to Collect	50.4
Long Term Liabilities	0	Other Income	107,792	1.0%	Avg Payment Days	21.0
Total Equity	3,740,711	Other Expense	0	0.0%	Depreciation Rate	18.0%
Total Liab. and Equity	6,258,718	Net Profit or Loss	782,271	7.6%	Return on Equity	20.9%
235147 SCHOOLC	RAFT MEDICAL	CARE FACILITY			Government - County	
SCHOOLCRAFT ME	DICAL CARE FA	CILITY 9/30/2017 36	5 Days Settled			
MANISTIQUE, MI 498	854				CR Beds 80 POS Be	eds 0
SCHOOLCRAFT					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	94.0%
Balance S	sheet	Income S	statement		Length of Stay	288.9
Current Assets	5,432,446	Total Charges	7,434,602		Average Wages	14.50
Fixed Assets	2,905,330	Contract Allowance	-314,068	-4.2%	Skilled Nursing	91.8%
Other Assets		Operating Revenue	7,748,670	104.2%	Ancillary Service	
	0	operating revenue	.,,			8.2%
Total Assets	0 8,337,776	Operating Expense	8,160,335	105.3%	Current Ratio	8.2% 6.1
Total Assets Current Liabilities					Current Ratio Days to Collect	
	8,337,776	Operating Expense	8,160,335	-5.3%		6.1
Current Liabilities	8,337,776 889,584	Operating Expense Operating Margin	8,160,335	-5.3% 7.3%	Days to Collect	6.1 89.0

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235492 SHEFFIELD	D MANOR NURS	SING & REHAB CENTE	R		Proprietary - Corporation	า
SHEFFIELD MANOR CENTER	NURSING & RE	EHAB 12/31/2017 3	65 Days Settled	ł		
DETROIT, MI 48227					CR Beds 106 POS B	eds 0
WAYNE					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	95.1%
Balance S	heet	Income S	Statement		Length of Stay	141.5
Current Assets	2,034,298	Total Charges	13,337,943		Average Wages	16.91
Fixed Assets	1,170,445	Contract Allowance	2,982,743	22.4%	Skilled Nursing	89.9%
Other Assets	9,447	Operating Revenue	10,355,200	77.6%	Ancillary Service	10.1%
Total Assets	3,214,190	Operating Expense	9,745,855	94.1%	Current Ratio	1.5
Current Liabilities	1,315,977	Operating Margin	609,345	5.9%	Days to Collect	90.6
Long Term Liabilities	1,346,896	Other Income	4,719	0.0%	Avg Payment Days	6.3
Total Equity	551,317	Other Expense	0	0.0%	Depreciation Rate	31.8%
		_				
Total Liab. and Equity	3,214,190	Net Profit or Loss	614,064	5.9%	Return on Equity	111.4%
235662 SHELBY C	ROSSING HEAL	TH CAMPUS			Return on Equity Proprietary - Corporation	
	ROSSING HEAL	TH CAMPUS	614,064			
235662 SHELBY C	ROSSING HEAL	TH CAMPUS				1
235662 SHELBY C	ROSSING HEAL	TH CAMPUS			Proprietary - Corporation	n eds 0
235662 SHELBY C SHELBY CROSSING SHELBY TOWNSHIP	ROSSING HEAL	TH CAMPUS			Proprietary - Corporation	n eds 0
235662 SHELBY C SHELBY CROSSING SHELBY TOWNSHIP MACOMB	ROSSING HEAL HEALTH CAMF P, MI 48315				Proprietary - Corporation CR Beds 132 POS Bo Key Performanad	n eds 0 :e Ind.
235662 SHELBY C SHELBY CROSSING SHELBY TOWNSHIP MACOMB CGS (KENTUCKY)	ROSSING HEAL HEALTH CAMF P, MI 48315		65 Days Settled		Proprietary - Corporation CR Beds 132 POS Be Key Performanac Occupancy Rate	n eds 0 :e Ind. 86.5%
235662 SHELBY C SHELBY CROSSING SHELBY TOWNSHIP MACOMB CGS (KENTUCKY) Balance S	ROSSING HEAL HEALTH CAMP P, MI 48315		65 Days Settled		Proprietary - Corporation CR Beds 132 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	n eds 0 :e Ind. 86.5% 48.1
235662 SHELBY C SHELBY CROSSING SHELBY TOWNSHIP MACOMB CGS (KENTUCKY) Balance S Current Assets	ROSSING HEAL HEALTH CAMP 9, MI 48315 Sheet 21,409,255	TH CAMPUS PUS 12/31/2017 3 Income S Total Charges Contract Allowance	65 Days Settled Statement 17,903,663	23.7%	Proprietary - Corporation CR Beds 132 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	n eds 0 ce Ind. 86.5% 48.1 19.25
235662 SHELBY C SHELBY CROSSING SHELBY TOWNSHIP MACOMB CGS (KENTUCKY) Balance S Current Assets Fixed Assets	ROSSING HEAL HEALTH CAMP 9, MI 48315 Sheet 21,409,255 22,396,731	TH CAMPUS PUS 12/31/2017 3 Income S Total Charges Contract Allowance	65 Days Settled Statement 17,903,663 4,240,744	23.7% 76.3%	Proprietary - Corporation CR Beds 132 POS Ba Key Performanad Occupancy Rate Length of Stay Average Wages Skilled Nursing	n eds 0 ce Ind. 86.5% 48.1 19.25 50.6%
235662 SHELBY C SHELBY CROSSING SHELBY TOWNSHIP MACOMB CGS (KENTUCKY) Balance S Current Assets Fixed Assets Other Assets	ROSSING HEAL HEALTH CAMP 9, MI 48315 Sheet 21,409,255 22,396,731 1,180,392	TH CAMPUS PUS 12/31/2017 3 Income S Total Charges Contract Allowance Operating Revenue	65 Days Settled Statement 17,903,663 4,240,744 13,662,919	23.7% 76.3%	Proprietary - Corporation CR Beds 132 POS B Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	n eds 0 ce Ind. 86.5% 48.1 19.25 50.6% 27.2%
235662 SHELBY C SHELBY CROSSING SHELBY TOWNSHIP MACOMB CGS (KENTUCKY) Balance S Current Assets Fixed Assets Other Assets Total Assets	ROSSING HEAL HEALTH CAMF MI 48315 Sheet 21,409,255 22,396,731 1,180,392 44,986,378	TH CAMPUS PUS 12/31/2017 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense	65 Days Settled Statement 17,903,663 4,240,744 13,662,919 14,969,724	23.7% 76.3% 109.6% -9.6%	Proprietary - Corporation CR Beds 132 POS B Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	n eds 0 ce Ind. 86.5% 48.1 19.25 50.6% 27.2% 43.2
235662 SHELBY C SHELBY CROSSING SHELBY TOWNSHIP MACOMB CGS (KENTUCKY) Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	ROSSING HEAL HEALTH CAMF MI 48315 Sheet 21,409,255 22,396,731 1,180,392 44,986,378 496,097	TH CAMPUS PUS 12/31/2017 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	65 Days Settled Statement 17,903,663 4,240,744 13,662,919 14,969,724 -1,306,805	23.7% 76.3% 109.6% -9.6%	Proprietary - Corporation CR Beds 132 POS Ba Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect Avg Payment Days	n eds 0 ce Ind. 86.5% 48.1 19.25 50.6% 27.2% 43.2 30.4

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

	URSING CENTE	R			Proprietary - Partnershi	ip
SHELBY NURSING (CENTER	12/31/2017	365 Days Settled	ł		
SHELBY TOWNSHIP	P, MI 48315				CR Beds 212 POS E	eds 0
MACOMB					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	83.8%
Balance S	heet	Income	Statement		Length of Stay	28.1
Current Assets	4,619,817	Total Charges	34,807,232		Average Wages	26.60
Fixed Assets	850,458	Contract Allowance	8,368,174	24.0%	Skilled Nursing	59.5%
Other Assets	0	- Operating Revenue	26,439,058	76.0%	Ancillary Service	40.5%
Total Assets	5,470,275	Operating Expense	27,142,460	102.7%	Current Ratio	1.7
Current Liabilities	2,787,450	- Operating Margin	-703,402	-2.7%	Days to Collect	34.3
Long Term Liabilities	0	Other Income	398,379	1.5%	Avg Payment Days	11.6
Total Equity	2,682,825	Other Expense	0	0.0%	Depreciation Rate	5.4%
Total Liab. and Equity	5,470,275	Net Profit or Loss	(352,452)	-1.3%	Return on Equity	-13.1%
						-
235067 SHIAWASS		ED CARE FAC			Government - County	
235067 SHIAWASS SHIAWASSEE COUN			365 Days Settled	1	Government - County	
	NTY MED CARE		365 Days Settled	1	Government - County CR Beds 136 POS E	Beds 0
SHIAWASSEE COUN	NTY MED CARE		365 Days Settled	3		
SHIAWASSEE COUN CORUNNA, MI 48817	NTY MED CARE	FAC 12/31/2017	365 Days Settled	1	CR Beds 136 POS E	
SHIAWASSEE COUN CORUNNA, MI 48817 SHIAWASSEE	NTY MED CARE 7 IMENT SERVICE	FAC 12/31/2017	365 Days Settled Statement	ł	CR Beds 136 POS E	ce Ind.
SHIAWASSEE COUN CORUNNA, MI 48817 SHIAWASSEE NATIONAL GOVERN	NTY MED CARE 7 IMENT SERVICE	FAC 12/31/2017		ł	CR Beds 136 POS E Key Performana Occupancy Rate	ce Ind. 0.0%
SHIAWASSEE COUN CORUNNA, MI 48817 SHIAWASSEE NATIONAL GOVERN Balance S	NTY MED CARE 7 IMENT SERVICE	FAC 12/31/2017	Statement		CR Beds 136 POS E Key Performana Occupancy Rate Length of Stay	ce Ind. 0.0% 263.4
SHIAWASSEE COUN CORUNNA, MI 48817 SHIAWASSEE NATIONAL GOVERN Balance S Current Assets	NTY MED CARE 7 IMENT SERVICE 5 heet 14,220,238	FAC 12/31/2017	Statement 14,241,878	10.4%	CR Beds 136 POS E Key Performana Occupancy Rate Length of Stay Average Wages	0.0% 263.4 20.07
SHIAWASSEE COUN CORUNNA, MI 48817 SHIAWASSEE NATIONAL GOVERN Balance S Current Assets Fixed Assets	NTY MED CARE 7 IMENT SERVICE 5 heet 14,220,238 25,989,215	FAC 12/31/2017	Statement 14,241,878 1,488,041	10.4% 89.6%	CR Beds 136 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	ce Ind. 0.0% 263.4 20.07 90.7%
SHIAWASSEE COUN CORUNNA, MI 48817 SHIAWASSEE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	NTY MED CARE 7 IMENT SERVICE 5 heet 14,220,238 25,989,215 160,173	FAC 12/31/2017	Statement 14,241,878 1,488,041 12,753,837	10.4% 89.6% 136.7%	CR Beds 136 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	ace Ind. 0.0% 263.4 20.07 90.7% 9.3%
SHIAWASSEE COUN CORUNNA, MI 48817 SHIAWASSEE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	NTY MED CARE 7 IMENT SERVICE 5heet 14,220,238 25,989,215 160,173 40,369,626	FAC 12/31/2017 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 14,241,878 1,488,041 12,753,837 17,436,856	10.4% 89.6% 136.7% -36.7%	CR Beds 136 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	Ce Ind. 0.0% 263.4 20.07 90.7% 9.3% (6.2)
SHIAWASSEE COUN CORUNNA, MI 48817 SHIAWASSEE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	NTY MED CARE 7 IMENT SERVICE 5heet 14,220,238 25,989,215 160,173 40,369,626 -2,278,076	FAC 12/31/2017 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 14,241,878 1,488,041 12,753,837 17,436,856 -4,683,019	10.4% 89.6% 136.7% -36.7% 26.8%	CR Beds 136 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	Ce Ind. 0.0% 263.4 20.07 90.7% 9.3% (6.2) 147.4

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235443 SHOREPO	INTE NURSING	CENTER			Proprietary - Partnership)
SHOREPOINTE NUR	SING CENTER	12/31/2017 3	865 Days Settled	I		
SAINT CLAIR SHOR	ES, MI 48081				CR Beds 200 POS B	eds 0
MACOMB					Key Performanae	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	72.7%
Balance S	heet	Income S	Statement		Length of Stay	23.2
Current Assets	2,337,205	Total Charges	22,767,760		Average Wages	27.47
Fixed Assets	588,205	Contract Allowance	3,293,792	14.5%	Skilled Nursing	63.2%
Other Assets	24,168	Operating Revenue	19,473,968	85.5%	Ancillary Service	36.8%
Total Assets	2,949,578	Operating Expense	20,819,115	106.9%	Current Ratio	0.9
Current Liabilities	2,685,371	Operating Margin	-1,345,147	-6.9%	Days to Collect	32.3
Long Term Liabilities	0	Other Income	200,136	1.0%	Avg Payment Days	39.0
Total Equity	264,207	Other Expense	0	0.0%	Depreciation Rate	6.5%
Total Liab. and Equity	2,949,578	Net Profit or Loss	(1,358,786)	-7.0%	Return on Equity	-514.3%
235270 SOUTH HA	VEN NURSING	AND REHABILITATION			Proprietary - Corporatio	ſ
SOUTH HAVEN NUR REHABILITATION CO		12/31/2017 3	865 Days Settled	1		
SOUTH HAVEN, MI	19090				CR Beds 70 POS B	eds 0
VAN BUREN					Key Performanae	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	85.1%
Balance S	heet	Income	Statement		Length of Stay	142.1
Current Assets	291,303	Total Charges	8,404,388		Average Wages	18.63
Fixed Assets	334,506	Contract Allowance	3,318,548	39.5%	Skilled Nursing	71.6%
Other Assets	103,000	Operating Revenue	5,085,840	60.5%	Ancillary Service	28.4%
Total Assets	728,809	Operating Expense	5,390,623	106.0%	Current Ratio	0.4
Current Liabilities	676,437	– Operating Margin	-304,783	-6.0%	Days to Collect	15.9
Long Term Liabilities	0	Other Income	455,288	9.0%	Avg Payment Days	31.2
Total Equity	52,372	Other Expense	0	0.0%	Depreciation Rate	154.2%
Total Liab. and Equity	728,809	Net Profit or Loss	90,698	1.8%	Return on Equity	173.2%

All Providers

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Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235065 SOUTH LY	ON SENIOR CA	RE AND REHAB CENT	ER, L L C		Proprietary - Corporatio	n
SOUTH LYON SENIC CENTER, L L C	OR CARE AND F	REHAB 12/31/2017 3	65 Days Settled	l		
SOUTH LYON, MI 48	178				CR Beds 74 POS B	eds 0
OAKLAND					Key Performanae	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	87.7%
Balance S	heet	Income S	Statement		Length of Stay	80.0
Current Assets	2,576,162	Total Charges	8,856,796		Average Wages	20.40
Fixed Assets	754,105	Contract Allowance	1,598,220	18.0%	Skilled Nursing	80.3%
Other Assets	2,355,328	Operating Revenue	7,258,576	82.0%	Ancillary Service	19.7%
Total Assets	5,685,595	Operating Expense	6,570,950	90.5%	Current Ratio	4.6
Current Liabilities	563,404	Operating Margin	687,626	9.5%	Days to Collect	30.4
Long Term Liabilities	0	Other Income	157,719	2.2%	Avg Payment Days	19.1
Total Equity	5,122,191	Other Expense	0	0.0%	Depreciation Rate	26.0%
Total Liab. and Equity	5,685,595	Net Profit or Loss	496,182	6.8%	Return on Equity	9.7%
235035 SPECTRUM	I HEALTH REH	AB AND NURSING CEI	NTER		Nonprofit - Other	
SPECTRUM HEALTH NURSING CENTER	H REHAB AND	6/30/2017 36	5 Days Settled			
GRAND RAPIDS, MI	49508				CR Beds 165 POS B	eds 0
KENT					Key Performanae	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	84.6%
Balance S	heet	Income S	Statement		Length of Stay	58.8
Current Assets	2,341,278	Total Charges	31,701,897		Average Wages	21.13
Fixed Assets	28,430,946	Contract Allowance	13,679,099	43.1%	Skilled Nursing	70.7%
Other Assets	23,693	Operating Revenue	18,022,798	56.9%	Ancillary Service	29.3%
Total Assets	30,795,917	Operating Expense	22,102,541	122.6%	Current Ratio	2.9
Current Liabilities	799,520	Operating Margin	-4,079,743	-22.6%	Days to Collect	47.1
Long Term Liabilities	28,902,157	Other Income	46,995	0.3%	Avg Payment Days	6.2
Total Equity	1,094,240	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	30,795,917		(4,032,748)	-22.4%	Return on Equity	-368.5%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

	HOME				Nonprofit - Church	
ST ANNS HOME		12/31/2017	365 Days Settled	I		
GRAND RAPIDS, MI	49504				CR Beds 150 POS I	Beds 0
KENT					Key Performana	ace Ind.
NATIONAL GOVERN	NMENT SERVICE	ES			Occupancy Rate	89.2%
Balance S	Sheet	Income	Statement		Length of Stay	208.7
Current Assets	2,688,774	Total Charges	10,036,439		Average Wages	19.46
Fixed Assets	5,739,449	Contract Allowance	648,952	6.5%	Skilled Nursing	50.2%
Other Assets	644,138	Operating Revenue	9,387,487	93.5%	Ancillary Service	7.2%
Total Assets	9,072,361	Operating Expense	10,252,860	109.2%	Current Ratio	5.2
Current Liabilities	521,933	Operating Margin	-865,373	-9.2%	Days to Collect	25.4
Long Term Liabilities	3,250	Other Income	748,012	8.0%	Avg Payment Days	16.2
Total Equity	8,547,178	Other Expense	0	0.0%	Depreciation Rate	3.1%
Total Liab. and Equity	9,072,361	Net Profit or Loss	(172,283)	-1.8%	Return on Equity	-2.0%
235408 ST ANTHO		RE CENTER			Proprietary - Corporation	on
ST ANTHONY HEAL	THCARE CENTE	ER 12/31/2017	365 Days Settled	1		
ST ANTHONY HEAL WARREN, MI 48092		ER 12/31/2017	365 Days Settlec	I	CR Beds 142 POS I	Beds 0
		ER 12/31/2017	365 Days Settled	I	CR Beds 142 POS I	
WARREN, MI 48092			365 Days Settled	I		
WARREN, MI 48092 MACOMB	MENT SERVICE	ES	365 Days Settled	I	Key Performana	ace Ind.
WARREN, MI 48092 MACOMB NATIONAL GOVERN	NMENT SERVICI Sheet	ES		I	Key Performana	ice Ind. 71.6%
WARREN, MI 48092 MACOMB NATIONAL GOVERN Balance S	NMENT SERVICE Sheet 4,490,565	ES Income	Statement		Key Performana Occupancy Rate Length of Stay	ace Ind. 71.6% 110.1
WARREN, MI 48092 MACOMB NATIONAL GOVERN Balance S Current Assets	NMENT SERVICE Sheet 4,490,565	ES Income Total Charges	Statement 16,034,636	23.6%	Key Performana Occupancy Rate Length of Stay Average Wages	ace Ind. 71.6% 110.1 17.38
WARREN, MI 48092 MACOMB NATIONAL GOVERN Balance S Current Assets Fixed Assets	NMENT SERVICE Sheet 4,490,565 1,665,393	ES Income Total Charges Contract Allowance	Statement 16,034,636 3,779,817	23.6% 76.4%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	ace Ind. 71.6% 110.1 17.38 74.4%
WARREN, MI 48092 MACOMB NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	MENT SERVICE Sheet 4,490,565 1,665,393 7,384	ES Income Total Charges Contract Allowance Operating Revenue	Statement 16,034,636 3,779,817 12,254,819	23.6% 76.4% 93.2%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	ace Ind. 71.6% 110.1 17.38 74.4% 25.6%
WARREN, MI 48092 MACOMB NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	MENT SERVICE Sheet 4,490,565 1,665,393 7,384 6,163,342	ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 16,034,636 3,779,817 12,254,819 11,422,307	23.6% 76.4% 93.2% 6.8%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	ace Ind. 71.6% 110.1 17.38 74.4% 25.6% 3.6
WARREN, MI 48092 MACOMB NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	MENT SERVICE Sheet 4,490,565 1,665,393 7,384 6,163,342 1,249,204	ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 16,034,636 3,779,817 12,254,819 11,422,307 832,512	23.6% 76.4% 93.2% 6.8%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect Avg Payment Days	ace Ind. 71.6% 110.1 17.38 74.4% 25.6% 3.6 149.7

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235249 ST FRANC	IS HOME				Nonprofit - Church	
ST FRANCIS HOME		12/31/2017	365 Days Settled	ł		
SAGINAW, MI 48609					CR Beds 88 POS B	eds 0
SAGINAW					Key Performanae	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	89.2%
Balance S	heet	Income	Statement		Length of Stay	85.6
Current Assets	5,362,092	Total Charges	11,184,056		Average Wages	16.90
Fixed Assets	512,525	Contract Allowance	2,779,120	24.8%	Skilled Nursing	70.3%
Other Assets	0	Operating Revenue	8,404,936	75.2%	Ancillary Service	29.7%
Total Assets	5,874,617	Operating Expense	8,732,633	103.9%	Current Ratio	7.7
Current Liabilities	699,341	Operating Margin	-327,697	-3.9%	Days to Collect	63.2
Long Term Liabilities	0	Other Income	216,708	2.6%	Avg Payment Days	26.4
Total Equity	5,175,276	Other Expense	0	0.0%	Depreciation Rate	1.8%
Total Liab. and Equity	5,874,617	Net Profit or Loss	(110,989)	-1.3%	Return on Equity	-2.1%
235595 ST FRANC	IS NURSING CE	NTER			Proprietary - Corporatio	า
ST FRANCIS NURSI	NG CENTER	12/31/2017	365 Days Settled	t		
DETROIT, MI 48214					CR Beds 81 POS B	eds 0
WAYNE					Key Performanae	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	83.4%
Balance S	heet	Income	Statement		Length of Stay	513.9
Current Assets	2,807,459	Total Charges	4,460,889		Average Wages	40.00
	, ,					18.32
Fixed Assets	85,629	Contract Allowance	1	0.0%	Skilled Nursing	91.1%
Fixed Assets Other Assets		Contract Allowance Operating Revenue	4,460,888		Skilled Nursing Ancillary Service	
	85,629			100.0%	-	91.1%
Other Assets	85,629 0	Operating Revenue	4,460,888	100.0% 110.7%	Ancillary Service	91.1% 8.9%
Other Assets Total Assets	85,629 0 2,893,088	Operating Revenue Operating Expense	4,460,888 4,938,920	100.0% 110.7% -10.7%	Ancillary Service Current Ratio	91.1% 8.9% 0.6
Other Assets Total Assets Current Liabilities	85,629 0 2,893,088 4,711,802	Operating Revenue Operating Expense Operating Margin	4,460,888 4,938,920 -478,032	100.0% 110.7% -10.7% 2.9%	Ancillary Service Current Ratio Days to Collect	91.1% 8.9% 0.6 234.8

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235527 ST JAMES	NURSING CEN	TER			Proprietary - Corporation	1
ST JAMES NURSING	GCENTER	12/31/2017 3	865 Days Settled	ł		
DETROIT, MI 48205					CR Beds 150 POS Be	eds 0
WAYNE					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ΞS			Occupancy Rate	83.9%
Balance S	sheet	Income S	Statement		Length of Stay	425.5
Current Assets	3,248,925	Total Charges	8,464,126		Average Wages	16.59
Fixed Assets	332,247	Contract Allowance	1	0.0%	Skilled Nursing	85.0%
Other Assets	0	Operating Revenue	8,464,125	100.0%	Ancillary Service	15.0%
Total Assets	3,581,172	Operating Expense	9,071,762	107.2%	Current Ratio	0.7
Current Liabilities	4,385,730	– Operating Margin	-607,637	-7.2%	Days to Collect	142.0
Long Term Liabilities	5,347,207	Other Income	349,995	4.1%	Avg Payment Days	217.0
Total Equity	-6,151,765	Other Expense	0	0.0%	Depreciation Rate	16.3%
Total Liab. and Equity	3,581,172	Net Profit or Loss	(257,642)	-3.0%	Return on Equity	4.2%
235383 ST JOSEPH	H'S HEALTHCA	RE CENTER			Proprietary - Other	
ST JOSEPH'S HEAL	THCARE CENTE	ER 12/31/2017 3	865 Days Settled	ł		
HAMTRAMCK, MI 48	212				CR Beds 169 POS Be	eds 0
WAYNE					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	87.4%
Balance S	sheet	Income S	Statement		Length of Stay	162.9
Current Assets	2,174,696	Total Charges	19,222,999		Average Wages	18.22
Fixed Assets	472,978	Contract Allowance	5,856,160	30.5%	Skilled Nursing	84.0%
Other Assets	476,683	Operating Revenue	13,366,839	69.5%	Ancillary Service	16.0%
Total Assets	3,124,357	Operating Expense	13,591,431	101.7%	Current Ratio	0.9
Current Liabilities	2,300,613	Operating Margin	-224,592	-1.7%	Days to Collect	56.5
Long Term Liabilities	449,000	Other Income	62,829	0.5%	Avg Payment Days	40.8
Total Equity	374,744	Other Expense	0	0.0%	Depreciation Rate	81.0%
Total Liab. and Equity	3,124,357	Net Profit or Loss	(167,004)	-1.2%	Return on Equity	-44.6%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235620 ST JUDE N	URSING CENTE	ER			Proprietary - Corporation	I
ST JUDE NURSING	CENTER	12/31/2017 3	65 Days Settled	b		
LIVONIA, MI 48150					CR Beds 64 POS Be	eds 0
WAYNE					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	81.2%
Balance S	Sheet	Income S	statement		Length of Stay	527.1
Current Assets	2,194,832	Total Charges	3,332,355		Average Wages	19.40
Fixed Assets	778,820	Contract Allowance	0	0.0%	Skilled Nursing	92.9%
Other Assets	0	Operating Revenue	3,332,355	100.0%	Ancillary Service	7.1%
Total Assets	2,973,652	Operating Expense	3,869,958	116.1%	Current Ratio	0.6
Current Liabilities	3,697,103	Operating Margin	-537,603	-16.1%	Days to Collect	244.8
Long Term Liabilities	1,676,855	Other Income	375,596	11.3%	Avg Payment Days	276.2
Total Equity	-2,400,306	Other Expense	0	0.0%	Depreciation Rate	4.8%
Total Liab. and Equity	2,973,652	Net Profit or Loss	(162,007)	-4.9%	Return on Equity	6.7%
Total Liab. and Equity 235319 ST MARY'S			(162,007)	-4.9%	Return on Equity Proprietary - Corporation	
	S NURSING & R	EHAB CENTER	(162,007) 65 Days Settled			
235319 ST MARY'S	S NURSING & R	EHAB CENTER				1
235319 ST MARY'S	S NURSING & R	EHAB CENTER			Proprietary - Corporation	eds 0
235319 ST MARY'S ST MARY'S NURSIN SAINT CLAIR SHOR	S NURSING & R G & REHAB CEI ES, MI 48080	EHAB CENTER			Proprietary - Corporation	eds 0
235319 ST MARY'S ST MARY'S NURSIN SAINT CLAIR SHORE MACOMB	S NURSING & R G & REHAB CEI ES, MI 48080 IMENT SERVICI	EHAB CENTER			Proprietary - Corporation CR Beds 101 POS Be Key Performanac	eds 0 e Ind.
235319 ST MARY'S ST MARY'S NURSIN SAINT CLAIR SHORI MACOMB NATIONAL GOVERN	S NURSING & R G & REHAB CEI ES, MI 48080 IMENT SERVICI	EHAB CENTER	65 Days Settled		Proprietary - Corporation CR Beds 101 POS Be Key Performanac Occupancy Rate	eds 0 e Ind. 84.6%
235319 ST MARY'S ST MARY'S NURSIN SAINT CLAIR SHOR MACOMB NATIONAL GOVERN Balance S	S NURSING & R G & REHAB CEI ES, MI 48080 IMENT SERVICI	EHAB CENTER NTER 12/31/2017 3 ES Income S Total Charges	65 Days Settled		Proprietary - Corporation CR Beds 101 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 e Ind. 84.6% 104.6
235319 ST MARY'S ST MARY'S NURSIN SAINT CLAIR SHOR MACOMB NATIONAL GOVERN Balance S Current Assets	S NURSING & R G & REHAB CEI ES, MI 48080 IMENT SERVICI Sheet 1,785,292	EHAB CENTER NTER 12/31/2017 3 ES Income S Total Charges Contract Allowance	65 Days Settled Statement 11,847,932	d 26.5%	Proprietary - Corporation CR Beds 101 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 e Ind. 84.6% 104.6 17.79
235319 ST MARY'S ST MARY'S NURSIN SAINT CLAIR SHOR MACOMB NATIONAL GOVERN Balance S Current Assets Fixed Assets	S NURSING & R G & REHAB CEI ES, MI 48080 IMENT SERVICI Sheet 1,785,292 875,272	EHAB CENTER NTER 12/31/2017 3 ES Income S Total Charges Contract Allowance	65 Days Settled Statement 11,847,932 3,135,357	26.5% 73.5%	Proprietary - Corporation CR Beds 101 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 e Ind. 84.6% 104.6 17.79 84.7%
235319 ST MARY'S ST MARY'S NURSIN SAINT CLAIR SHOR MACOMB NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	S NURSING & R G & REHAB CEI ES, MI 48080 IMENT SERVICI Sheet 1,785,292 875,272 9,657	EHAB CENTER NTER 12/31/2017 3 ES Income S Total Charges Contract Allowance Operating Revenue	65 Days Settled Statement 11,847,932 3,135,357 8,712,575	26.5% 73.5%	Proprietary - Corporation CR Beds 101 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 e Ind. 84.6% 104.6 17.79 84.7% 15.3%
235319 ST MARY'S ST MARY'S NURSIN SAINT CLAIR SHOR MACOMB NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	S NURSING & R G & REHAB CEI ES, MI 48080 IMENT SERVICI Sheet 1,785,292 875,272 9,657 2,670,221	EHAB CENTER NTER 12/31/2017 3 ES Income S Total Charges Contract Allowance Operating Revenue Operating Revenue	65 Days Settled Statement 11,847,932 3,135,357 8,712,575 8,471,316	26.5% 73.5% 97.2% 2.8%	Proprietary - Corporation CR Beds 101 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 e Ind. 84.6% 104.6 17.79 84.7% 15.3% 4.0
235319 ST MARY'S ST MARY'S NURSIN SAINT CLAIR SHOR MACOMB NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	S NURSING & R G & REHAB CEI ES, MI 48080 IMENT SERVICI Sheet 1,785,292 875,272 9,657 2,670,221 445,726	EHAB CENTER NTER 12/31/2017 3 ES Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	65 Days Settled 65 Days Settled 11,847,932 3,135,357 8,712,575 8,471,316 241,259	26.5% 73.5% 97.2% 2.8% 0.1%	Proprietary - Corporation CR Beds 101 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 e Ind. 84.6% 104.6 17.79 84.7% 15.3% 4.0 93.9

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235661 STONEGA	TE HEALTH CAI	MPUS			Proprietary - Corporatio	n
STONEGATE HEALT	TH CAMPUS	12/31/2017 3	65 Days Settled			
LAPEER, MI 48446					CR Beds 119 POS B	eds 0
LAPEER					Key Performana	ce Ind.
CGS (KENTUCKY)					Occupancy Rate	82.5%
Balance S	iheet	Income S	Statement		Length of Stay	45.2
Current Assets	15,209,030	Total Charges	13,978,308		Average Wages	17.30
Fixed Assets	13,245,219	Contract Allowance	3,187,409	22.8%	Skilled Nursing	64.3%
Other Assets	2,020,860	Operating Revenue	10,790,899	77.2%	Ancillary Service	24.6%
Total Assets	30,475,109	Operating Expense	9,384,994	87.0%	Current Ratio	96.6
Current Liabilities	157,363	Operating Margin	1,405,905	13.0%	Days to Collect	48.2
Long Term Liabilities	48,959	Other Income	3,229	0.0%	Avg Payment Days	6.1
Total Equity	30,268,787	Other Expense	0	0.0%	Depreciation Rate	2.6%
	30,475,109	—	1 400 124	12 10/	Datura an Equitor	4.7%
Total Liab. and Equity		Net Profit or Loss	1,409,134	13.170	Return on Equity	4.7 70
		ING AND REHABILITA		13.1%	Proprietary - Corporatio	
	RD PINES NURS					
235608 STRATFOR STRATFORD PINES	RD PINES NURS		TION CENTER			n
235608 STRATFOR STRATFORD PINES REHABILITATION CI	RD PINES NURS		TION CENTER		Proprietary - Corporatio	n eds 0
235608 STRATFOR STRATFORD PINES REHABILITATION CI MIDLAND, MI 48642	RD PINES NURS		TION CENTER		Proprietary - Corporatio	n eds 0
235608 STRATFOR STRATFORD PINES REHABILITATION CI MIDLAND, MI 48642 MIDLAND	NURSING AND		TION CENTER		Proprietary - Corporatio CR Beds 94 POS B Key Performana	n ieds 0 ce Ind.
235608 STRATFOR STRATFORD PINES REHABILITATION CH MIDLAND, MI 48642 MIDLAND WPS MI	RD PINES NURS		TION CENTER		Proprietary - Corporatio CR Beds 94 POS B Key Performana Occupancy Rate	n eds 0 ce Ind. 91.4%
235608 STRATFOR STRATFORD PINES REHABILITATION CH MIDLAND, MI 48642 MIDLAND WPS MI Balance S	RD PINES NURS	Ing AND REHABILITA 12/31/2017 3 Income S Total Charges	TION CENTER 65 Days Settled		Proprietary - Corporation CR Beds 94 POS B Key Performana Occupancy Rate Length of Stay Average Wages	n eds 0 ce Ind. 91.4% 88.6
235608 STRATFOR STRATFORD PINES REHABILITATION CH MIDLAND, MI 48642 MIDLAND WPS MI Balance S Current Assets	AD PINES NURS NURSING AND ENTER	Ing AND REHABILITA 12/31/2017 3 Income S Total Charges	TION CENTER 65 Days Settled Statement 11,180,752	8.9%	Proprietary - Corporation CR Beds 94 POS B Key Performana Occupancy Rate Length of Stay Average Wages	n eds 0 ce Ind. 91.4% 88.6 16.82
235608 STRATFOR STRATFORD PINES REHABILITATION CH MIDLAND, MI 48642 MIDLAND WPS MI Balance S Current Assets Fixed Assets	RD PINES NURS NURSING AND ENTER Sheet 1,446,862 23,975	Ing AND REHABILITA 12/31/2017 3 Income S Total Charges Contract Allowance	TION CENTER 65 Days Settled Statement 11,180,752 999,983	8.9% 91.1%	Proprietary - Corporation CR Beds 94 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	n eds 0 ce Ind. 91.4% 88.6 16.82 73.3%
235608 STRATFOR STRATFORD PINES REHABILITATION CH MIDLAND, MI 48642 MIDLAND WPS MI Balance S Current Assets Fixed Assets Other Assets	RD PINES NURS NURSING AND ENTER Sheet 1,446,862 23,975 0	Ing AND REHABILITA 12/31/2017 3 Income S Total Charges Contract Allowance Operating Revenue	TION CENTER 65 Days Settled 65 Days Settled 11,180,752 999,983 10,180,769	8.9% 91.1% 94.2%	Proprietary - Corporation CR Beds 94 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	n eeds 0 ce Ind. 91.4% 88.6 16.82 73.3% 26.7%
235608 STRATFOR STRATFORD PINES REHABILITATION CH MIDLAND, MI 48642 MIDLAND WPS MI Balance S Current Assets Fixed Assets Other Assets Total Assets	RD PINES NURS NURSING AND ENTER Sheet 1,446,862 23,975 0 1,470,837	Ing AND REHABILITA 12/31/2017 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense	TION CENTER 65 Days Settled 65 Days Settled 11,180,752 999,983 10,180,769 9,587,853	8.9% 91.1% 94.2% 5.8%	Proprietary - Corporation CR Beds 94 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	n eds 0 ce Ind. 91.4% 88.6 16.82 73.3% 26.7% 1.7
235608 STRATFOR STRATFORD PINES REHABILITATION CH MIDLAND, MI 48642 MIDLAND WPS MI Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	RD PINES NURS NURSING AND ENTER Sheet 1,446,862 23,975 0 1,470,837 860,813	Ing AND REHABILITA 12/31/2017 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	TION CENTER 65 Days Settled 65 Days Settled 11,180,752 999,983 10,180,769 9,587,853 592,916	8.9% 91.1% 94.2% 5.8% -0.1%	Proprietary - Corporation CR Beds 94 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	n eeds 0 ce Ind. 91.4% 88.6 16.82 73.3% 26.7% 1.7 41.7

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235596 SUPERIOR	WOODS HEAL	THCARE CENTER			Proprietary - Corporation	1
SUPERIOR WOODS CENTER	HEALTHCARE	9/30/2017 3	365 Days Settled			
YPSILANTI, MI 48198	8				CR Beds 120 POS B	eds 0
WASHTENAW					Key Performanad	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE	E			Occupancy Rate	82.8%
Balance S	heet	Income	Statement		Length of Stay	92.3
Current Assets	955,577	Total Charges	25,082,486		Average Wages	23.31
Fixed Assets	15,668,031	Contract Allowance	15,161,205	60.4%	Skilled Nursing	87.6%
Other Assets	9,847	Operating Revenue	9,921,281	39.6%	Ancillary Service	8.4%
Total Assets	16,633,455	Operating Expense	10,409,417	104.9%	Current Ratio	0.4
Current Liabilities	2,154,525	Operating Margin	-488,136	-4.9%	Days to Collect	32.4
Long Term Liabilities	3,567,323	Other Income	4,595	0.0%	Avg Payment Days	29.2
Total Equity	10,911,607	Other Expense	0	0.0%	Depreciation Rate	6.1%
Total Liab. and Equity	16,633,455	Net Profit or Loss	(483,541)	-4.9%	Return on Equity	-4.4%
235372 THE BAY A	T CRANBROOM	K HEALTH & REHABI	LITATION CTR		Proprietary - Corporation	١
THE BAY AT CRANB REHABILITATION C		& 11/15/2017	319 Days Settled	1		
DETROIT, MI 48234		12/31/2017	46 Days Settled		CR Beds 66 POS B	eds 0
WAYNE					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	55.5%
Balance S	heet	Income	Statement		Length of Stay	467.3
Current Assets	3,040,758	Total Charges	3,822,492		Average Wages	15.34
Fixed Assets	153,801	Contract Allowance	1,711,175	44.8%	Skilled Nursing	97.4%
Other Assets	0	Operating Revenue	2,111,317	55.2%	Ancillary Service	2.6%
Total Assets	3,194,559	Operating Expense	2,586,487	122.5%	Current Ratio	1.0
Current Liabilities	3,000,481	Operating Margin	-475,170	-22.5%	Days to Collect	157.9
Long Term Liabilities	316,790	Other Income	0	0.0%	Avg Payment Days	212.9
Total Equity	-122,712	Other Expense	0	0.0%	Depreciation Rate	4.8%
Total Liab. and Equity	3,194,559	Net Profit or Loss	(475,170)	-22.5%	Return on Equity	387.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

2353/2 INE BAY A	AT CRANBROOM	K HEALTH & REHABI	LITATION CTR		Proprietary - Corporatio	'n
THE BAY AT CRANE REHABILITATION C		& 11/15/2017	319 Days Settled			
DETROIT, MI 48234		12/31/2017	46 Days Settled		CR Beds 66 POS E	eds 0
WAYNE					Key Performana	ce Ind.
NATIONAL GOVERN	NMENT SERVICE	ES			Occupancy Rate	44.8%
Balance S	Sheet	Income	Statement		Length of Stay	340.0
Current Assets	250,660	Total Charges	365,406		Average Wages	15.34
Fixed Assets	5,716	Contract Allowance	89,958	24.6%	Skilled Nursing	89.8%
Other Assets	0	Operating Revenue	275,448	75.4%	Ancillary Service	10.2%
Total Assets	256,376	Operating Expense	439,637	159.6%	Current Ratio	0.6
Current Liabilities	420,563	Operating Margin	-164,189	-59.6%	Days to Collect	179.8
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	203.5
Total Equity	-164,187	Other Expense	0	0.0%	Depreciation Rate	452.5%
Total Liab. and Equity	256,376	Net Profit or Loss	(164,189)	-59.6%	Return on Equity	100.0%
235454 THE BAY A	AT ELMWOOD H	EALTH & REHABILI	TATION CENTER		Proprietary - Corporatio	n
235454 THE BAY A THE BAY AT ELMWO REHABILITATION C	OOD HEALTH &		TATION CENTER 319 Days Settled		Proprietary - Corporatio	'n
THE BAY AT ELMW	OOD HEALTH &	11/15/2017			Proprietary - Corporation	
THE BAY AT ELMWO REHABILITATION C	OOD HEALTH &	11/15/2017	319 Days Settled			eds 0
THE BAY AT ELMWO REHABILITATION CI DETROIT, MI 48211	OOD HEALTH & ENTER	11/15/2017 12/31/2017	319 Days Settled		CR Beds 120 POS E	eds 0
THE BAY AT ELMWO REHABILITATION CI DETROIT, MI 48211 WAYNE	OOD HEALTH & ENTER MENT SERVICE	11/15/2017 12/31/2017 ES	319 Days Settled		CR Beds 120 POS E	eds 0 ce Ind.
THE BAY AT ELMWO REHABILITATION CI DETROIT, MI 48211 WAYNE NATIONAL GOVERN	OOD HEALTH & ENTER MENT SERVICE	11/15/2017 12/31/2017 ES	319 Days Settled 46 Days Settled		CR Beds 120 POS E Key Performana Occupancy Rate	eds 0 ce Ind. 51.5%
THE BAY AT ELMWO REHABILITATION CI DETROIT, MI 48211 WAYNE NATIONAL GOVERN Balance S	OOD HEALTH & ENTER MENT SERVICE	11/15/2017 12/31/2017 ES Income	319 Days Settled 46 Days Settled Statement	7.0%	CR Beds 120 POS E Key Performana Occupancy Rate Length of Stay Average Wages	eeds 0 ce Ind. 51.5% 469.0
THE BAY AT ELMWO REHABILITATION CI DETROIT, MI 48211 WAYNE NATIONAL GOVERN Balance S Current Assets	OOD HEALTH & ENTER NMENT SERVICE Sheet 2,747,980	11/15/2017 12/31/2017 ES Income Total Charges	319 Days Settled 46 Days Settled • Statement 3,913,808		CR Beds 120 POS E Key Performana Occupancy Rate Length of Stay Average Wages	eeds 0 ce Ind. 51.5% 469.0 13.32
THE BAY AT ELMWO REHABILITATION CI DETROIT, MI 48211 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets	OOD HEALTH & ENTER NMENT SERVICE Sheet 2,747,980 296,478	11/15/2017 12/31/2017 ES Income Total Charges Contract Allowance	319 Days Settled 46 Days Settled Statement 3,913,808 274,118	93.0%	CR Beds 120 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	eeds 0 ce Ind. 51.5% 469.0 13.32 93.8%
THE BAY AT ELMWO REHABILITATION CI DETROIT, MI 48211 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	OOD HEALTH & ENTER MENT SERVICE Sheet 2,747,980 296,478 0	11/15/2017 12/31/2017 ES Income Total Charges Contract Allowance Operating Revenue	319 Days Settled 46 Days Settled Statement 3,913,808 274,118 3,639,690	93.0% 105.5%	CR Beds 120 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eeds 0 ce Ind. 51.5% 469.0 13.32 93.8% 6.2%
THE BAY AT ELMWO REHABILITATION CI DETROIT, MI 48211 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	OOD HEALTH & ENTER MENT SERVICE Sheet 2,747,980 296,478 0 3,044,458	11/15/2017 12/31/2017 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	319 Days Settled 46 Days Settled • Statement 3,913,808 274,118 3,639,690 3,838,735	93.0% 105.5% -5.5%	CR Beds 120 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eeds 0 ce Ind. 51.5% 469.0 13.32 93.8% 6.2% 0.9
THE BAY AT ELMWO REHABILITATION CI DETROIT, MI 48211 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	OOD HEALTH & ENTER MENT SERVICE Sheet 2,747,980 296,478 0 3,044,458 3,061,689	11/15/2017 12/31/2017 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	319 Days Settled 46 Days Settled 5 Statement 3,913,808 274,118 3,639,690 3,838,735 -199,045	93.0% 105.5% -5.5% 0.0%	CR Beds 120 POS E Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eeds 0 ce Ind. 51.5% 469.0 13.32 93.8% 6.2% 0.9 86.6

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

200404 IIIL DATA	AT ELMWOOD H	EALTH & REHABILI	TATION CENTER		Proprietary - Corporation	on	
THE BAY AT ELMWO		11/15/2017	319 Days Settled	l			
DETROIT, MI 48211		12/31/2017	46 Days Settled		CR Beds 120 POS E	Beds 0	
WAYNE					Key Performana	ice Ind.	
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	62.7%	
Balance S	Sheet	Income	Statement		Length of Stay	692.0	
Current Assets	719,396	Total Charges	957,903		Average Wages	13.32	
Fixed Assets	13,211	Contract Allowance	133,299	13.9%	Skilled Nursing	89.0%	
Other Assets	0	Operating Revenue	824,604	86.1%	Ancillary Service	11.0%	
Total Assets	732,607	Operating Expense	771,520	93.6%	Current Ratio	1.1	
Current Liabilities	679,522	Operating Margin	53,084	6.4%	Days to Collect	244.1	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	199.8	
Total Equity	53,085	Other Expense	0	0.0%	Depreciation Rate	331.6%	
Total Liab. and Equity	732,607	Net Profit or Loss	53,084	6.4%	Return on Equity	100.0%	
235468 THE BAY A							
	AT WOODWARD	HEALTH & REHABI	LITATION CENTE	ER	Proprietary - Corporation	on	
THE BAY AT WOOD REHABILITATION C	WARD HEALTH		LITATION CENTE		Proprietary - Corporatio	on	
THE BAY AT WOOD	WARD HEALTH	& 11/15/2017			Proprietary - Corporatio		
THE BAY AT WOOD REHABILITATION C	WARD HEALTH	& 11/15/2017	319 Days Settled			3eds 0	
THE BAY AT WOOD REHABILITATION C DETROIT, MI 48202	WARD HEALTH ENTER	& 11/15/2017 12/31/2017	319 Days Settled		CR Beds 110 POS E	3eds 0	
THE BAY AT WOOD REHABILITATION C DETROIT, MI 48202 WAYNE	WARD HEALTH ENTER MENT SERVICE	& 11/15/2017 12/31/2017 ES	319 Days Settled		CR Beds 110 POS E	Beds 0 I ce Ind.	
THE BAY AT WOOD REHABILITATION C DETROIT, MI 48202 WAYNE NATIONAL GOVERN	WARD HEALTH ENTER MENT SERVICE	& 11/15/2017 12/31/2017 ES	319 Days Settled 46 Days Settled		CR Beds 110 POS E Key Performana Occupancy Rate	3eds 0 ice Ind. 79.4%	
THE BAY AT WOOD REHABILITATION C DETROIT, MI 48202 WAYNE NATIONAL GOVERN Balance S	WARD HEALTH ENTER MENT SERVICE	& 11/15/2017 12/31/2017 ES Income	319 Days Settled 46 Days Settled Statement	I	CR Beds 110 POS E Key Performana Occupancy Rate Length of Stay	Beds 0 Ice Ind. 79.4% 381.8	
THE BAY AT WOOD REHABILITATION C DETROIT, MI 48202 WAYNE NATIONAL GOVERN Balance S Current Assets	WARD HEALTH ENTER MENT SERVICE Sheet 4,967,981	& 11/15/2017 12/31/2017 ES Income Total Charges	319 Days Settled 46 Days Settled Statement 6,379,223	20.9%	CR Beds 110 POS E Key Performana Occupancy Rate Length of Stay Average Wages	Beds 0 Ice Ind. 79.4% 381.8 12.89	
THE BAY AT WOOD REHABILITATION C DETROIT, MI 48202 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets	WARD HEALTH ENTER MENT SERVICE Sheet 4,967,981 670,177	& 11/15/2017 12/31/2017 ES Income Total Charges Contract Allowance	319 Days Settled 46 Days Settled Statement 6,379,223 1,332,650	20.9% 79.1%	CR Beds 110 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	Beds 0 ice Ind. 79.4% 381.8 12.89 92.0%	
THE BAY AT WOOD REHABILITATION C DETROIT, MI 48202 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	WARD HEALTH ENTER MENT SERVICE Sheet 4,967,981 670,177 0	& 11/15/2017 12/31/2017 ES Income Total Charges Contract Allowance Operating Revenue	319 Days Settled 46 Days Settled Statement 6,379,223 1,332,650 5,046,573	20.9% 79.1% 102.4%	CR Beds 110 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	Beds 0 ice Ind. 79.4% 381.8 12.89 92.0% 8.0%	
THE BAY AT WOOD REHABILITATION C DETROIT, MI 48202 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	WARD HEALTH ENTER MENT SERVICE Sheet 4,967,981 670,177 0 5,638,158	& 11/15/2017 12/31/2017 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	319 Days Settled 46 Days Settled 5 Statement 6,379,223 1,332,650 5,046,573 5,169,469	20.9% 79.1% 102.4% -2.4%	CR Beds 110 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	Beds 0 ice Ind. 79.4% 381.8 12.89 92.0% 8.0% 1.1	
THE BAY AT WOOD REHABILITATION CL DETROIT, MI 48202 WAYNE NATIONAL GOVERN Balance S Current Assets Current Assets Other Assets Total Assets Current Liabilities	WARD HEALTH ENTER MENT SERVICE Sheet 4,967,981 670,177 0 5,638,158 4,647,464	& 11/15/2017 12/31/2017 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	319 Days Settled 46 Days Settled 5 5 5,046,573 5,169,469 -122,896	20.9% 79.1% 102.4% -2.4% 0.0%	CR Beds 110 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	Beds 0 ice Ind. 79.4% 381.8 12.89 92.0% 8.0% 1.1 103.9	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235468 THE BAY A	I WOODWARD	HEALTH & REHABIL	ITATION CENTE	-13	Proprietary - Corporation	
THE BAY AT WOODV REHABILITATION CE		& 11/15/2017	319 Days Settled			
DETROIT, MI 48202		12/31/2017	46 Days Settled		CR Beds 110 POS B	eds 0
WAYNE					Key Performanad	ce Ind.
NATIONAL GOVERNI	MENT SERVICE	ES			Occupancy Rate	94.3%
Balance Sh	heet	Income	Statement		Length of Stay	2,387.0
Current Assets	1,509,338	Total Charges	1,367,908		Average Wages	12.89
Fixed Assets	10,366	Contract Allowance	277,511	20.3%	Skilled Nursing	90.7%
Other Assets	0	- Operating Revenue	1,090,397	79.7%	Ancillary Service	9.3%
Total Assets	1,519,704	Operating Expense	944,870	86.7%	Current Ratio	1.1
Current Liabilities	1,374,176	- Operating Margin	145,527	13.3%	Days to Collect	431.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	197.0
Total Caulty	145,528	Other Expense	0	0.0%	Depreciation Rate	413.6%
Total Equity	,	•			•	
Total Liab. and Equity	1,519,704	Net Profit or Loss	145,527		Return on Equity	100.0%
Total Liab. and Equity		Net Profit or Loss	145,527		Return on Equity Proprietary - Corporation	
Total Liab. and Equity	1,519,704 AGE HOUSE O	Net Profit or Loss	145,527 365 Days Settled	13.3%		
Total Liab. and Equity 235599 THE CARRI	1,519,704 AGE HOUSE O	Net Profit or Loss		13.3%		n
Total Liab. and Equity 235599 THE CARRI THE CARRIAGE HOU	1,519,704 AGE HOUSE O	Net Profit or Loss		13.3%	Proprietary - Corporation	n eds 0
Total Liab. and Equity 235599 THE CARRI THE CARRIAGE HOU BAY CITY, MI 48706	1,519,704 AGE HOUSE O JSE OF BAY CI ⁻	Net Profit or Loss F BAY CITY TY 12/31/2017		13.3%	Proprietary - Corporation	n eds 0
Total Liab. and Equity 235599 THE CARRIA THE CARRIAGE HOU BAY CITY, MI 48706 BAY	1,519,704 AGE HOUSE O JSE OF BAY CI ^T MENT SERVICE	Net Profit or Loss		13.3%	Proprietary - Corporation CR Beds 151 POS Be Key Performanad	n eds 0 ce Ind.
Total Liab. and Equity 235599 THE CARRI THE CARRIAGE HOU BAY CITY, MI 48706 BAY NATIONAL GOVERNI	1,519,704 AGE HOUSE O JSE OF BAY CI ^T MENT SERVICE	Net Profit or Loss	365 Days Settled	13.3%	Proprietary - Corporation CR Beds 151 POS Be Key Performanac Occupancy Rate	n eds 0 ce Ind. 68.9%
Total Liab. and Equity 235599 THE CARRIA THE CARRIAGE HOU BAY CITY, MI 48706 BAY NATIONAL GOVERNI Balance St	1,519,704 AGE HOUSE O JSE OF BAY CI ^T MENT SERVICE	Net Profit or Loss F BAY CITY TY 12/31/2017 S	365 Days Settled	13.3%	Proprietary - Corporation CR Beds 151 POS Be Key Performanac Occupancy Rate Length of Stay	n eds 0 ce Ind. 68.9% 90.7
Total Liab. and Equity 235599 THE CARRI THE CARRIAGE HOU BAY CITY, MI 48706 BAY NATIONAL GOVERNI Balance St Current Assets	1,519,704 AGE HOUSE O JSE OF BAY CI ^T MENT SERVICE heet 2,330,816	Net Profit or Loss F BAY CITY TY 12/31/2017 ES Income Total Charges	365 Days Settled Statement 14,094,408	13.3%	Proprietary - Corporation CR Beds 151 POS Ba Key Performanad Occupancy Rate Length of Stay Average Wages	n eds 0 ce Ind. 68.9% 90.7 16.86
Total Liab. and Equity 235599 THE CARRI THE CARRIAGE HOU BAY CITY, MI 48706 BAY NATIONAL GOVERNI Balance Sh Current Assets Fixed Assets	1,519,704 AGE HOUSE O JSE OF BAY CI ⁻ MENT SERVICE heet 2,330,816 3,154,167	Net Profit or Loss F BAY CITY TY 12/31/2017 ES Income Total Charges Contract Allowance	365 Days Settled Statement 14,094,408 3,124,765	13.3% 22.2% 77.8%	Proprietary - Corporation CR Beds 151 POS Ba Key Performanad Occupancy Rate Length of Stay Average Wages Skilled Nursing	n eds 0 ce Ind. 68.9% 90.7 16.86 76.0%
Total Liab. and Equity 235599 THE CARRIA THE CARRIAGE HOU BAY CITY, MI 48706 BAY NATIONAL GOVERNI Balance SH Current Assets Fixed Assets Other Assets	1,519,704 AGE HOUSE O JSE OF BAY CI ⁻ MENT SERVICE heet 2,330,816 3,154,167 138,915	Net Profit or Loss F BAY CITY TY 12/31/2017 ES Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 14,094,408 3,124,765 10,969,643	13.3% 22.2% 77.8% 97.9%	Proprietary - Corporation CR Beds 151 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	n eds 0 ce Ind. 68.9% 90.7 16.86 76.0% 24.0%
Total Liab. and Equity 235599 THE CARRIA THE CARRIAGE HOU BAY CITY, MI 48706 BAY NATIONAL GOVERNI Balance SH Current Assets Fixed Assets Other Assets Total Assets	1,519,704 AGE HOUSE O JSE OF BAY CI ^T MENT SERVICE heet 2,330,816 3,154,167 138,915 5,623,898	Net Profit or Loss F BAY CITY TY 12/31/2017 TS Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 14,094,408 3,124,765 10,969,643 10,736,340	13.3% 22.2% 77.8% 97.9% 2.1%	Proprietary - Corporation CR Beds 151 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	n eds 0 ce Ind. 68.9% 90.7 16.86 76.0% 24.0% 1.0
Total Liab. and Equity 235599 THE CARRIA THE CARRIAGE HOU BAY CITY, MI 48706 BAY NATIONAL GOVERNI Balance SH Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	1,519,704 AGE HOUSE O JSE OF BAY CI MENT SERVICE heet 2,330,816 3,154,167 138,915 5,623,898 2,434,233	Net Profit or Loss F BAY CITY TY 12/31/2017 TY 12/31/2017 TS Income Total Charges Operating Revenue Operating Revenue Operating Expense Operating Margin Operating Margin	365 Days Settled Statement 14,094,408 3,124,765 10,969,643 10,736,340 233,303	13.3% 22.2% 77.8% 97.9% 2.1% 0.8%	Proprietary - Corporation CR Beds 151 POS B Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	n eds 0 ce Ind. 68.9% 90.7 16.86 76.0% 24.0% 1.0 54.7

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235552 THE LIGHT	HOUSE AT HAN	NCOCK HEALTH ANI	D REHAB		Proprietary - Other	
THE LIGHTHOUSE A AND REHAB	T HANCOCK HI	EALTH 12/31/2017	365 Days Settled	b		
HANCOCK, MI 49930)				CR Beds 63 POS B	eds 0
HOUGHTON					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	82.0%
Balance S	heet	Income	Statement		Length of Stay	117.1
Current Assets	661,615	Total Charges	5,393,543		Average Wages	18.38
Fixed Assets	30,429	Contract Allowance	283,603	5.3%	Skilled Nursing	86.1%
Other Assets	0	Operating Revenue	5,109,940	94.7%	Ancillary Service	13.9%
Total Assets	692,044	Operating Expense	5,237,919	102.5%	Current Ratio	1.1
Current Liabilities	592,623	Operating Margin	-127,979	-2.5%	Days to Collect	34.2
Long Term Liabilities	526,833	Other Income	2,637	0.1%	Avg Payment Days	42.7
Total Equity	-427,412	Other Expense	0	0.0%	Depreciation Rate	99.9%
Total Liab. and Equity	692,044	Net Profit or Loss	(218,506)	-4.3%	Return on Equity	51.1%
235551 THE LIGHT	HOUSE AT HUE	BBELL HEALTH AND	REHAB		Proprietary - Corporatio	n
THE LIGHTHOUSE A AND REHAB	T HUBBELL HE	ALTH 12/31/2017	365 Days Settled	ł		
HUBBELL, MI 49934					CR Beds 55 POS B	eds 0
HOUGHTON					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	91.5%
Balance S	heet	Income	Statement		Length of Stay	180.0
Current Assets	624,758	Total Charges	5,036,450		Average Wages	17.14
Fixed Assets	121,165	Contract Allowance	151,779	3.0%	Skilled Nursing	88.9%
Other Assets	23,475	Operating Revenue	4,884,671	97.0%	Ancillary Service	11.1%
Total Assets	769,398	Operating Expense	4,767,818	97.6%	Current Ratio	1.0
Current Liabilities	613,004	Operating Margin	116,853	2.4%	Days to Collect	40.0
Long Term Liabilities	0	Other Income	822	0.0%	Avg Payment Days	48.5
Total Equity	156,394	Other Expense	0	0.0%	Depreciation Rate	33.2%
Total Liab. and Equity	769,398	Net Profit or Loss	28,763	0.6%	Return on Equity	18.4%

All Providers

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Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235349 THE LIGHT	HOUSE AT ISH	PEMING HEALTH AND	REHAB		Proprietary - Other	
THE LIGHTHOUSE A	AT ISHPEMING I	HEALTH 12/31/2017 3	65 Days Settlec	I		
ISHPEMING, MI 4984	49				CR Beds 112 POS Be	eds 0
MARQUETTE					Key Performanad	e Ind.
WPS IN					Occupancy Rate	67.9%
Balance S	heet	Income S	statement		Length of Stay	118.1
Current Assets	1,816,035	Total Charges	6,758,881		Average Wages	17.70
Fixed Assets	27,880	Contract Allowance	544,187	8.1%	Skilled Nursing	86.2%
Other Assets	0	Operating Revenue	6,214,694	91.9%	Ancillary Service	13.8%
Total Assets	1,843,915	Operating Expense	6,683,961	107.6%	Current Ratio	0.8
Current Liabilities	2,272,077	Operating Margin	-469,267	-7.6%	Days to Collect	85.5
Long Term Liabilities	406,000	Other Income	2,791	0.0%	Avg Payment Days	43.9
Total Equity	-834,162	Other Expense	0	0.0%	Depreciation Rate	112.8%
Total Liab. and Equity	1,843,915	Net Profit or Loss	(583,666)	-9.4%	Return on Equity	70.0%
235511 THE LIGHT	HOUSE AT RO	SCOMMON HEALTH AI	ND REHAB		Proprietary - Other	
THE LIGHTHOUSE A						
HEALTH AND REHA		N 12/31/2017 3	65 Days Settled	l		
HEALTH AND REHA ROSCOMMON, MI 44	В	N 12/31/2017 3	65 Days Settlec	l	CR Beds 118 POS B	eds 0
	В	N 12/31/2017 3	65 Days Settlec	I	CR Beds 118 POS Be	
ROSCOMMON, MI 4	B 8653		65 Days Settlec	I		
ROSCOMMON, MI 44 ROSCOMMON	B 8653 IMENT SERVICI			I	Key Performanac	e Ind.
ROSCOMMON, MI 44 ROSCOMMON NATIONAL GOVERN	B 8653 IMENT SERVICI S heet	ES		I	Key Performanac	ce Ind. 52.0%
ROSCOMMON, MI 44 ROSCOMMON NATIONAL GOVERN Balance S	B 8653 IMENT SERVICI S heet	ES Income S	statement	1.2%	Key Performanad Occupancy Rate Length of Stay Average Wages	ce Ind. 52.0% 114.8
ROSCOMMON, MI 44 ROSCOMMON NATIONAL GOVERN Balance S Current Assets	B 8653 IMENT SERVICI S heet 1,379,559	ES Income S Total Charges	Statement 4,853,820	1.2%	Key Performanad Occupancy Rate Length of Stay Average Wages	ce Ind. 52.0% 114.8 17.80
ROSCOMMON, MI 44 ROSCOMMON NATIONAL GOVERN Balance S Current Assets Fixed Assets	B 8653 IMENT SERVICI Sheet 1,379,559 49,077	ES Income S Total Charges Contract Allowance	Statement 4,853,820 60,116	1.2% 98.8%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	ce Ind. 52.0% 114.8 17.80 83.9%
ROSCOMMON, MI 44 ROSCOMMON NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	B 8653 IMENT SERVICI Sheet 1,379,559 49,077 0	ES Income S Total Charges Contract Allowance Operating Revenue	Statement 4,853,820 60,116 4,793,704	1.2% 98.8% 120.8%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	ce Ind. 52.0% 114.8 17.80 83.9% 16.1%
ROSCOMMON, MI 44 ROSCOMMON NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	B 8653 IMENT SERVICI Sheet 1,379,559 49,077 0 1,428,636	ES Income S Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 4,853,820 60,116 4,793,704 5,791,453	1.2% 98.8% 120.8% -20.8%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	ce Ind. 52.0% 114.8 17.80 83.9% 16.1% 0.6
ROSCOMMON, MI 44 ROSCOMMON NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	B 8653 IMENT SERVICI Sheet 1,379,559 49,077 0 1,428,636 2,337,154	ES Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 4,853,820 60,116 4,793,704 5,791,453 -997,749	1.2% 98.8% 120.8% -20.8% 0.0%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	ce Ind. 52.0% 114.8 17.80 83.9% 16.1% 0.6 80.0

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235541 THE LODG	E AT TAYLOR				Proprietary - Corporation	ו
THE LODGE AT TAY	'LOR	12/31/2017	365 Days Settled	ł		
TAYLOR, MI 48180					CR Beds 150 POS Be	eds 0
WAYNE					Key Performanad	e Ind.
CGS (OHIO)					Occupancy Rate	86.0%
Balance S	sheet	Income	Statement		Length of Stay	68.2
Current Assets	3,209,416	Total Charges	17,818,525		Average Wages	12.20
Fixed Assets	599,260	Contract Allowance	3,845,655	21.6%	Skilled Nursing	79.5%
Other Assets	42,625	Operating Revenue	13,972,870	78.4%	Ancillary Service	20.5%
Total Assets	3,851,301	Operating Expense	14,561,868	104.2%	Current Ratio	1.0
Current Liabilities	3,148,938	Operating Margin	-588,998	-4.2%	Days to Collect	82.4
Long Term Liabilities	1,276,983	Other Income	115,145	0.8%	Avg Payment Days	44.6
Total Equity	-574,620	Other Expense	0	0.0%	Depreciation Rate	36.0%
Total Liab. and Equity	3,851,301	Net Profit or Loss	(473,853)	-3.4%	Return on Equity	82.5%
235508 THE MANC	OR OF FARMING	TON HILLS			Proprietary - Corporation	1
THE MANOR OF FAI	RMINGTON HILI	_S 12/31/2017	365 Days Settled	ł		
FARMINGTON HILLS	S, MI 48336				CR Beds 102 POS Be	eds 0
OAKLAND					Key Performanad	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE	i i i i i i i i i i i i i i i i i i i			Occupancy Rate	88.6%
Balance S	sheet	Income	Statement		Length of Stay	162.6
Current Assets	1,817,104	Total Charges	13,923,939		Average Wages	18.78
Fixed Assets	1,394,029	Contract Allowance	3,430,771	24.6%	Skilled Nursing	79.7%
Other Assets	178,894	Operating Revenue	10,493,168	75.4%	Ancillary Service	20.3%
			10,531,728	100.4%	Current Ratio	
Total Assets	3,390,027	Operating Expense	10,331,720			3.3
Total Assets Current Liabilities	3,390,027 549,926	Operating Expense Operating Margin	-38,560		Days to Collect	3.3 88.7
				-0.4%		
Current Liabilities	549,926	Operating Margin	-38,560	-0.4% 0.0%	Days to Collect	88.7

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

	R OF NOVI				Proprietary - Corporatio	n
THE MANOR OF NO	/I	12/31/2017	365 Days Settled	I		
NOVI, MI 48375					CR Beds 140 POS B	eds 0
OAKLAND					Key Performana	ce Ind.
WISCONSIN PHYSIC	IANS SERVICE				Occupancy Rate	92.0%
Balance Sl	heet	Income	Statement		Length of Stay	226.0
Current Assets	2,391,271	Total Charges	19,257,094		Average Wages	19.93
Fixed Assets	1,584,839	Contract Allowance	5,032,229	26.1%	Skilled Nursing	80.9%
Other Assets	13,671	Operating Revenue	14,224,865	73.9%	Ancillary Service	19.1%
Total Assets	3,989,781	Operating Expense	13,508,509	95.0%	Current Ratio	2.7
Current Liabilities	871,243	Operating Margin	716,356	5.0%	Days to Collect	89.5
Long Term Liabilities	-7,461,035	Other Income	2,600	0.0%	Avg Payment Days	4.4
Total Equity	10,579,573	Other Expense	0	0.0%	Depreciation Rate	65.3%
Total Liab. and Equity	3,989,781	Net Profit or Loss	718,882	5.1%	Return on Equity	6.8%
235430 THE NEIGH	BORHOODS O	F WHITE LAKE			Nonprofit - Church	
235430 THE NEIGH THE NEIGHBORHOC			65 Days Settled		Nonprofit - Church	
	DS OF WHITE		65 Days Settled		Nonprofit - Church CR Beds 92 POS B	eds 0
THE NEIGHBORHOC	DS OF WHITE		865 Days Settled			
THE NEIGHBORHOC WHITE LAKE, MI 483	DDS OF WHITE 86	LAKE 6/30/2017 3	65 Days Settled		CR Beds 92 POS B	
THE NEIGHBORHOO WHITE LAKE, MI 483 OAKLAND	DDS OF WHITE 86 MENT SERVICE	LAKE 6/30/2017 3 ES	65 Days Settled		CR Beds 92 POS B	ce Ind.
THE NEIGHBORHOO WHITE LAKE, MI 483 OAKLAND NATIONAL GOVERN	DDS OF WHITE 86 MENT SERVICE heet	LAKE 6/30/2017 3 ES			CR Beds 92 POS B Key Performana Occupancy Rate	ce Ind. 84.4%
THE NEIGHBORHOO WHITE LAKE, MI 483 OAKLAND NATIONAL GOVERN Balance SI	DDS OF WHITE 86 MENT SERVICE heet 1,409,187	LAKE 6/30/2017 3 ES Income	Statement	47.2%	CR Beds 92 POS B Key Performana Occupancy Rate Length of Stay	ce Ind. 84.4% 52.7
THE NEIGHBORHOO WHITE LAKE, MI 483 OAKLAND NATIONAL GOVERN Balance SI Current Assets	DDS OF WHITE 86 MENT SERVICE heet 1,409,187	LAKE 6/30/2017 3 ES Income Total Charges Contract Allowance	Statement 18,605,383		CR Beds 92 POS B Key Performana Occupancy Rate Length of Stay Average Wages	ce Ind. 84.4% 52.7 18.28
THE NEIGHBORHOO WHITE LAKE, MI 483 OAKLAND NATIONAL GOVERN Balance SI Current Assets Fixed Assets	DDS OF WHITE 86 MENT SERVICE heet 1,409,187 15,330,963	LAKE 6/30/2017 3 ES Income Total Charges Contract Allowance	Statement 18,605,383 8,780,125	52.8%	CR Beds 92 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	ce Ind. 84.4% 52.7 18.28 51.8%
THE NEIGHBORHOO WHITE LAKE, MI 483 OAKLAND NATIONAL GOVERN Balance SI Current Assets Fixed Assets Other Assets	DDS OF WHITE 86 MENT SERVICE heet 1,409,187 15,330,963 0	LAKE 6/30/2017 3 ES Income Total Charges Contract Allowance Operating Revenue	Statement 18,605,383 8,780,125 9,825,258	52.8% 121.7%	CR Beds 92 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	ce Ind. 84.4% 52.7 18.28 51.8% 48.2%
THE NEIGHBORHOO WHITE LAKE, MI 483 OAKLAND NATIONAL GOVERN Balance SI Current Assets Fixed Assets Other Assets Total Assets	DDS OF WHITE 86 MENT SERVICE heet 1,409,187 15,330,963 0 16,740,150	LAKE 6/30/2017 3	Statement 18,605,383 8,780,125 9,825,258 11,955,938	52.8% 121.7% -21.7%	CR Beds 92 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	ce Ind. 84.4% 52.7 18.28 51.8% 48.2% 0.1
THE NEIGHBORHOO WHITE LAKE, MI 483 OAKLAND NATIONAL GOVERN Balance SI Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	DDS OF WHITE 86 MENT SERVICE heet 1,409,187 15,330,963 0 16,740,150 12,795,936	LAKE 6/30/2017 3	Statement 18,605,383 8,780,125 9,825,258 11,955,938 -2,130,680	52.8% 121.7% -21.7% -0.1%	CR Beds 92 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	ce Ind. 84.4% 52.7 18.28 51.8% 48.2% 0.1 50.2

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235451 THE OAKS	AT NORTHPOI	NTE WOODS			Proprietary - Corporation	
THE OAKS AT NORT	THPOINTE WOC	DDS 12/31/2017 3	65 Days Settled			
BATTLE CREEK, MI	49017				CR Beds 107 POS Be	eds 0
CALHOUN					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	77.1%
Balance S	heet	Income S	Statement		Length of Stay	64.1
Current Assets	12,351,817	Total Charges	11,099,379		Average Wages	16.90
Fixed Assets	13,188,764	Contract Allowance	1,885,534	17.0%	Skilled Nursing	66.3%
Other Assets	1,736,434	Operating Revenue	9,213,845	83.0%	Ancillary Service	20.4%
Total Assets	27,277,015	Operating Expense	8,529,573	92.6%	Current Ratio	64.0
Current Liabilities	192,900	Operating Margin	684,272	7.4%	Days to Collect	40.4
Long Term Liabilities	136,045	Other Income	56	0.0%	Avg Payment Days	8.3
Total Equity	26,948,070	Other Expense	0	0.0%	Depreciation Rate	2.4%
Total Liab. and Equity	27,277,015	Net Profit or Loss	684,328	7.4%	Return on Equity	2.5%
235660 THE OAKS	AT WOODFIEL	D			Proprietary - Corporation	I
THE OAKS AT WOO	DFIELD	12/31/2017 3	65 Days Settled			
GR BLANC, MI 48439	9				CR Beds 89 POS Be	eds 0
GENESEE					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	90.0%
Balance S	iheet	Income S	Statement		Length of Stay	46.2
Current Assets	18,310,211	Total Charges	12,330,599		Average Wages	17.81
Fixed Assets	12,740,028	Contract Allowance	2,881,631	23.4%	Skilled Nursing	60.2%
Other Assets	1,597,123	Operating Revenue	9,448,968	76.6%	Ancillary Service	24.1%
Total Assets	32,647,362	Operating Expense	8,031,315	85.0%	Current Ratio	29.5
Current Liabilities	619,653	Operating Margin	1,417,653	15.0%	Days to Collect	35.6
Long Term Liabilities	58,457	Other Income	1,200	0.0%	Avg Payment Days	28.2
Total Equity	31,969,252	Other Expense	0	0.0%	Depreciation Rate	2.4%
Total Liab. and Equity	32,647,362	– Net Profit or Loss	1,418,853	15.0%	Return on Equity	4.4%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235709 THE RIVER	S HEALTH & R	EHAB CENTER OF GR	OSSE POINTE		Proprietary - Corporation	1
THE RIVERS HEALT OF GROSSE POINTE		NTER 12/31/2017 3	65 Days Settled	l		
GROSSE POINTE W	OODS, MI 4823	6			CR Beds 86 POS Be	eds 0
WAYNE					Key Performanad	e Ind.
WPS MI					Occupancy Rate	64.1%
Balance S	heet	Income S	Statement		Length of Stay	32.0
Current Assets	1,776,600	Total Charges	12,899,742		Average Wages	21.89
Fixed Assets	165,028	Contract Allowance	3,172,677	24.6%	Skilled Nursing	45.9%
Other Assets	0	Operating Revenue	9,727,065	75.4%	Ancillary Service	54.1%
Total Assets	1,941,628	Operating Expense	9,590,578	98.6%	Current Ratio	0.5
Current Liabilities	3,943,298	Operating Margin	136,487	1.4%	Days to Collect	59.1
Long Term Liabilities	0	Other Income	20	0.0%	Avg Payment Days	65.9
Total Equity	-2,001,670	Other Expense	0	0.0%	Depreciation Rate	334.3%
Total Liab. and Equity	1,941,628	Net Profit or Loss	(103,493)	-1.1%	Return on Equity	5.2%
235524 THE SPRIN	IGS AT THE FO	UNTAINS			Proprietary - Partnership)
THE SPRINGS AT TH	HE FOUNTAINS	12/31/2017 3	65 Days Settled	I		
KALAMAZOO, MI 490	009				CR Beds 303 POS Be	eds 0
KALAMAZOO					Key Performanad	e Ind.
WPS MI					Occupancy Rate	65.4%
Balance S	heet	Income S	Statement		Length of Stay	314.7
Current Assets	3,614,992	Total Charges	11,469,077		Average Wages	16.82
Fixed Assets	1,747,116	Contract Allowance	1,244,310	10.8%	Skilled Nursing	21.8%
Other Assets	1,911,770	Operating Revenue	10,224,767	89.2%	Ancillary Service	11.9%
Total Assets	7,273,878	Operating Expense	12,115,775	118.5%	Current Ratio	1.4
Current Liabilities	2,662,244	Operating Margin	-1,891,008	-18.5%	Days to Collect	121.0
Long Term Liabilities	4,937,263	Other Income	1,287,491	12.6%	Avg Payment Days	15.8
		Other Evennes	0	0.0%	Depreciation Rate	164.3%
Total Equity	-325,629	Other Expense	0	0.078	Depreciation Rate	104.570

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235652 THE TIMBE	ERS OF CASS C	OUNTY			Proprietary - Corporation	1
THE TIMBERS OF C	ASS COUNTY	12/31/2017 3	365 Days Settled	ł		
DOWAGIAC, MI 4904	47				CR Beds 108 POS Be	eds 0
CASS					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICI	ES			Occupancy Rate	87.9%
Balance S	sheet	Income	Statement		Length of Stay	183.2
Current Assets	6,355,882	Total Charges	12,894,005		Average Wages	21.26
Fixed Assets	399,480	Contract Allowance	3,801,714	29.5%	Skilled Nursing	71.2%
Other Assets	155,792	Operating Revenue	9,092,291	70.5%	Ancillary Service	28.8%
Total Assets	6,911,154	Operating Expense	9,253,638	101.8%	Current Ratio	7.8
Current Liabilities	814,277	Operating Margin	-161,347	-1.8%	Days to Collect	250.5
Long Term Liabilities	0	Other Income	929,233	10.2%	Avg Payment Days	16.2
Total Equity	6,096,877	Other Expense	0	0.0%	Depreciation Rate	147.7%
Total Liab. and Equity	6,911,154	– Net Profit or Loss	741,194	8.2%	Return on Equity	12.2%
235325 THE VILLA	AT CITY CENT	ER			Proprietary - Corporation	1
THE VILLA AT CITY	CENTER	12/31/2017 3	365 Days Settled	ł		
WARREN, MI 48089					CR Beds 153 POS Be	eds 0
МАСОМВ					Key Performanad	e Ind.
NGS (WI)					Occupancy Rate	87.6%
Balance S	Sheet	Income	Statement		Length of Stay	421.8
Current Assets	5,239,182	Total Charges	6,777,816		Average Wages	20.17
Fixed Assets	1,739,564	Contract Allowance	-8,219,592	-121.3%	Skilled Nursing	33.4%
Other Assets	0	Operating Revenue	14,997,408	221.3%	Ancillary Service	66.6%
Total Assets	6,978,746	Operating Expense	13,683,633	91.2%	Current Ratio	3.3
Current Liabilities	1,572,643	Operating Margin	1,313,775	8.8%	Days to Collect	56.1
Long Term Liabilities	2,077,325	Other Income	56,621	0.4%	Avg Payment Days	41.9
Total Equity	3,328,778	Other Expense	0	0.0%	Depreciation Rate	114.4%
Total Liab. and Equity	6,978,746	Net Profit or Loss	1,175,121	7.8%	Return on Equity	35.3%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235402 THE VILLA	AT GREAT LAP	KES CROSSING			Proprietary - Corporati	on
THE VILLA AT GREA	AT LAKES CROS	SING 12/31/2017	365 Days Settle	d		
DETROIT, MI 48219					CR Beds 98 POS	Beds 0
WAYNE					Key Performan	ace Ind.
NGS (WI)					Occupancy Rate	88.8%
Balance S	Sheet	Income	e Statement		Length of Stay	311.5
Current Assets	3,165,329	Total Charges	5,259,290		Average Wages	18.70
Fixed Assets	781,605	Contract Allowance	-4,048,480	-77.0%	Skilled Nursing	38.8%
Other Assets	0	Operating Revenue	9,307,770	177.0%	Ancillary Service	61.2%
Total Assets	3,946,934	Operating Expense	8,727,949	93.8%	Current Ratio	3.0
Current Liabilities	1,059,781	Operating Margin	579,821	6.2%	Days to Collect	59.2
Long Term Liabilities	855,389	Other Income	-12,350	-0.1%	Avg Payment Days	44.3
Total Equity	2,031,764	Other Expense	0	0.0%	Depreciation Rate	135.7%
Total Liab. and Equity	3,946,934	Net Profit or Loss	446,701	4.8%	Return on Equity	22.0%
235489 THE VILLA	AT GREEN LA	KE ESTATES			Proprietary - Corporati	on
THE VILLA AT GREE	EN LAKE ESTAT	ES 12/31/2017	365 Days Settle	d		
ORCHARD LAKE, M	l 48324				CR Beds 85 POS	Beds 0
OAKLAND					Key Performan	ace Ind.
NGS (WI)					Occupancy Rate	88.2%
Balance S	Sheet	Income	Statement		Length of Stay	379.9
Current Assets	1,648,491	Total Charges	3,384,808		Average Wages	19.17
Fixed Assets	257,536	Contract Allowance	-4,106,238	-121.3%	Skilled Nursing	47.3%
Other Assets	0	Operating Revenue	7,491,046	221.3%	Ancillary Service	52.7%
Total Assets	1,906,027	Operating Expense	7,590,499	101.3%	Current Ratio	2.2
Current Liabilities	747,050	Operating Margin	-99,453	-1.3%	Days to Collect	56.4
Long Term Liabilities	517,394	Other Income	22,092	0.3%	Avg Payment Days	35.9
Total Equity	641,583	Other Expense	0	0.0%	Depreciation Rate	378.6%
						1

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235503 THE VILLA	AT PARKRIDG	E			Proprietary - Corporation	n
THE VILLA AT PARK	RIDGE	12/31/2017	365 Days Settled	d		
YPSILANTI, MI 48198	8				CR Beds 144 POS E	eds 0
WASHTENAW					Key Performana	ce Ind.
NGS (WI)					Occupancy Rate	91.2%
Balance S	heet	Income	Statement		Length of Stay	326.2
Current Assets	3,145,624	Total Charges	6,092,908		Average Wages	18.74
Fixed Assets	304,947	Contract Allowance	-6,341,717	-104.1%	Skilled Nursing	41.8%
Other Assets	0	Operating Revenue	12,434,625	204.1%	Ancillary Service	58.2%
Total Assets	3,450,571	Operating Expense	12,113,142	97.4%	Current Ratio	3.1
Current Liabilities	1,020,906	Operating Margin	321,483	2.6%	Days to Collect	71.1
Long Term Liabilities	886,837	Other Income	-8,654	-0.1%	Avg Payment Days	30.8
Total Equity	1,542,828	Other Expense	0	0.0%	Depreciation Rate	452.4%
Total Liab. and Equity	3,450,571	Net Profit or Loss	151,528	1.2%	Return on Equity	9.8%
235380 THE VILLA	AT ROSE CITY				Proprietary - Corporation	n
THE VILLA AT ROSE	CITY	12/31/2017	365 Days Settled	d		
ROSE CITY, MI 4865	54				CR Beds 102 POS B	eds 0
OGEMAW					Key Performana	ce Ind.
NGS (WI)					Occupancy Rate	74.1%
Balance S	iheet	Income	e Statement		Length of Stay	121.6
Current Assets	2,228,063	Total Charges	7,232,648		Average Wages	16.22
Fixed Assets	2,809,021	Contract Allowance	-1,517,912	-21.0%	Skilled Nursing	49.3%
Other Assets	0	Operating Revenue	8,750,560	121.0%	Ancillary Service	50.7%
Total Assets	5,037,084	Operating Expense	8,181,272	93.5%	Current Ratio	3.2
Current Liabilities	703,971	Operating Margin	569,288	6.5%	Days to Collect	56.5
Long Term Liabilities	2,455,174	Other Income	41,643	0.5%	Avg Payment Days	31.4
Total Equity	1,877,939	Other Expense	0	0.0%	Depreciation Rate	49.6%
Total Liab. and Equity	5,037,084	Net Profit or Loss	496,731	5.7%	Return on Equity	26.5%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235396 THE VILLA	AT SILVERBEL	L ESTATES			Proprietary - Corporation	1
THE VILLA AT SILVE	RBELL ESTATE	ES 12/31/2017 3	65 Days Settled	b		
ORION, MI 48359					CR Beds 106 POS Be	eds 0
OAKLAND					Key Performanac	e Ind.
NGS (WI)					Occupancy Rate	75.8%
Balance S	sheet	Income S	statement		Length of Stay	296.3
Current Assets	1,962,686	Total Charges	9,859,056		Average Wages	19.19
Fixed Assets	557,506	Contract Allowance	1,311,715	13.3%	Skilled Nursing	72.4%
Other Assets	0	Operating Revenue	8,547,341	86.7%	Ancillary Service	27.6%
Total Assets	2,520,192	Operating Expense	8,378,891	98.0%	Current Ratio	2.5
Current Liabilities	786,442	Operating Margin	168,450	2.0%	Days to Collect	45.2
Long Term Liabilities	812,170	Other Income	3,437	0.0%	Avg Payment Days	34.3
Total Equity	921,580	Other Expense	0	0.0%	Depreciation Rate	188.2%
Total Liab. and Equity	2,520,192	Net Profit or Loss	171,887	2.0%	Return on Equity	18.7%
235429 THE VILLA	AT THE BAY				Proprietary - Corporation	1
THE VILLA AT THE E	ЗАҮ	12/31/2017 3	65 Days Settled	ł		
PETOSKEY, MI 4977	'0				CR Beds 110 POS Be	eds 0
EMMET					Key Performanac	e Ind.
NGS (WI)					Occupancy Rate	84.9%
Balance S	sheet	Income S	statement		Length of Stay	155.7
Current Assets	3,179,979	Total Charges	5,731,042		Average Wages	17.86
Fixed Assets	675,369	Contract Allowance	-4,125,831	-72.0%	Skilled Nursing	48.8%
Fixed Assets Other Assets	675,369 0	Contract Allowance Operating Revenue	-4,125,831 9,856,873		Skilled Nursing Ancillary Service	48.8% 51.2%
				172.0%	-	
Other Assets	0	Operating Revenue	9,856,873	172.0% 92.0%	Ancillary Service	51.2%
Other Assets Total Assets	0 3,855,348	Operating Revenue Operating Expense	9,856,873 9,070,272	172.0% 92.0% 8.0%	Ancillary Service Current Ratio	51.2% 3.8
Other Assets Total Assets Current Liabilities	0 3,855,348 844,143	Operating Revenue Operating Expense Operating Margin	9,856,873 9,070,272 786,601	172.0% 92.0% 8.0% 0.4%	Ancillary Service Current Ratio Days to Collect	51.2% 3.8 43.5

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235463 THE VILLA	AT THE PARK				Proprietary - Corporatio	n
THE VILLA AT THE F	PARK	12/31/2017	365 Days Settled	b		
HIGHLAND PARK, M	11 48203				CR Beds 114 POS B	eds 0
WAYNE					Key Performana	ce Ind.
NGS (WI)					Occupancy Rate	94.9%
Balance S	Balance Sheet Income Statement			Length of Stay	379.9	
Current Assets	2,531,335	Total Charges	2,911,958		Average Wages	18.79
Fixed Assets	273,559	Contract Allowance	-6,421,009	-220.5%	Skilled Nursing	47.3%
Other Assets	0	Operating Revenue	9,332,967	320.5%	Ancillary Service	52.7%
Total Assets	2,804,894	Operating Expense	9,184,179	98.4%	Current Ratio	2.6
Current Liabilities	959,784	Operating Margin	148,788	1.6%	Days to Collect	80.4
Long Term Liabilities	799,885	Other Income	26,851	0.3%	Avg Payment Days	38.1
Total Equity	1,045,225	Other Expense	0	0.0%	Depreciation Rate	387.3%
Total Liab. and Equity	2,804,894	Net Profit or Loss	53,600	0.6%	Return on Equity	5.1%
235412 THE VILLA	AT TRAVERSE	POINT			Proprietary - Corporatio	n
THE VILLA AT TRAV	ERSE POINT	12/31/2017	365 Days Settled	b		
TRAVERSE CITY, M	I 49684				CR Beds 96 POS B	eds 0
GRAND TRAVERSE					Key Performana	ce Ind.
NGS (WI)					Occupancy Rate	59.5%
Balance S	Sheet	Income	Statement		Length of Stay	79.9
Current Assets	-9,889	Total Charges	5,900,704		Average Wages	18.94
Fixed Assets	2,055,487	Contract Allowance	-1,152,687	-19.5%	Skilled Nursing	36.1%
Other Assets	0	Operating Revenue	7,053,391	119.5%	Ancillary Service	63.9%
Total Assets	2,045,598	Operating Expense	7,243,836	102.7%	Current Ratio	0.0
Current Liabilities	838,309	Operating Margin	-190,445	-2.7%	Days to Collect	77.2
Long Term Liabilities	1,908,833	Other Income	66,083	0.9%	Avg Payment Days	42.2
Total Equity	-701,544	Other Expense	0	0.0%	Depreciation Rate	51.4%
Total Liab. and Equity	2,045,598	Net Profit or Loss	(216,249)	-3.1%	Return on Equity	30.8%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235414 THE VILLA	AT WEST BRA	NCH			Proprietary - Corporation	1
THE VILLA AT WEST	BRANCH	12/31/2017 3	365 Days Settled	ł		
WEST BRANCH, MI	48661				CR Beds 70 POS Be	eds 0
OGEMAW					Key Performanad	e Ind.
NGS (WI)					Occupancy Rate	94.1%
Balance Sheet		Income	Statement		Length of Stay	132.9
Current Assets	2,894,341	Total Charges	5,610,216		Average Wages	17.29
Fixed Assets	144,093	Contract Allowance	-2,011,148	-35.8%	Skilled Nursing	41.4%
Other Assets	0	Operating Revenue	7,621,364	135.8%	Ancillary Service	58.6%
Total Assets	3,038,434	Operating Expense	6,901,912	90.6%	Current Ratio	4.5
Current Liabilities	639,153	- Operating Margin	719,452	9.4%	Days to Collect	30.8
Long Term Liabilities	361,499	Other Income	5,377	0.1%	Avg Payment Days	33.8
Total Equity	2,037,782	Other Expense	0	0.0%	Depreciation Rate	429.7%
Total Liab. and Equity	3,038,434		625,824	8.2%	Return on Equity	30.7%
235528 THE VILLA	GE OF EAST H	ARBOR			Nonprofit - Church	
THE VILLAGE OF EA	AST HARBOR	12/31/2017 3	365 Days Settled	t		
CHESTERFIELD TO	WNSHI, MI 4804	7			CR Beds 259 POS Be	eds 0
MACOMB					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	90.4%
Balance S	heet	Income	Statement		Length of Stay	125.8
Current Assets	1,687,051	Total Charges	16,753,913		Average Wages	19.29
Fixed Assets	17,554,983	Contract Allowance	2,183,213	13.0%	Skilled Nursing	53.2%
Other Assets	3,311,218	Operating Revenue	14,570,700	87.0%	Ancillary Service	19.8%
Total Assets	22,553,252	Operating Expense	17,004,630	116.7%	Current Ratio	0.4
Current Liabilities	3,795,987	– Operating Margin	-2,433,930	-16.7%	Days to Collect	30.7
Long Term Liabilities	17,178,384	Other Income	2,957,135	20.3%	Avg Payment Days	38.8
Total Equity	1,578,881	Other Expense	0	0.0%	Depreciation Rate	4.9%
Total Liab. and Equity	22,553,252	– Net Profit or Loss	422,883	2.9%	Return on Equity	26.8%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235654 THE VILLA		Proprietary - Corporation				
THE VILLAGES OF L REHABILITATION	-APEER NURSIN	NG & 4/30/2017 3	865 Days Settled			
LAPEER, MI 48446		12/31/2017	157 Days Settled		CR Beds 87 POS B	eds 0
LAPEER		7/27/2017 8	88 Days Settled		Key Performana	ce Ind.
WPS MI					Occupancy Rate	71.1%
Balance S	Balance Sheet Income S				Length of Stay	180.6
Current Assets	2,081,528	Total Charges	5,937,838		Average Wages	12.45
Fixed Assets	122,617	Contract Allowance	1,301,963	21.9%	Skilled Nursing	86.6%
Other Assets	6,000	Operating Revenue	4,635,875	78.1%	Ancillary Service	13.4%
Total Assets	2,210,145	Operating Expense	4,783,171	103.2%	Current Ratio	2.1
Current Liabilities	1,009,318	Operating Margin	-147,296	-3.2%	Days to Collect	250.7
Long Term Liabilities	2,594,535	Other Income	28,184	0.6%	Avg Payment Days	130.6
Total Equity	-1,393,708	Other Expense	0	0.0%	Depreciation Rate	6.3%
Total Liab. and Equity	2,210,145	Net Profit or Loss	(119,112)	-2.6%	Return on Equity	8.5%
235654 THE VILLA	GES OF LAPEE	R NURSING & REHA	BILITATION		Proprietary - Corporatio	n
THE VILLAGES OF L REHABILITATION		IC 8 //30/2017 3	_			
LAPEER, MI 48446			365 Days Settled 157 Days Settled		CR Beds 87 POS B	eds 0
LAPEER, MI 48446 LAPEER		12/31/2017	-		CR Beds 87 POS B	
		12/31/2017	157 Days Settled			
LAPEER	iheet	12/31/2017 7/27/2017 8	157 Days Settled		Key Performana	ce Ind.
LAPEER WPS MI	Sheet 1,206,331	12/31/2017 7/27/2017 8	157 Days Settled 88 Days Settled		Key Performana Occupancy Rate	ce Ind. 71.2%
LAPEER WPS MI Balance S		12/31/2017 7/27/2017 8 Income	157 Days Settled 88 Days Settled • Statement		Key Performana Occupancy Rate Length of Stay	ce Ind. 71.2% 218.0
LAPEER WPS MI Balance S Current Assets	1,206,331	12/31/2017 7/27/2017 8 Income Total Charges	157 Days Settled 88 Days Settled 9 Statement 1,403,675	74.0%	Key Performana Occupancy Rate Length of Stay Average Wages	ce Ind. 71.2% 218.0 12.45
LAPEER WPS MI Balance S Current Assets Fixed Assets	1,206,331 122,617	12/31/2017 7/27/2017 8 Income Total Charges Contract Allowance	157 Days Settled 88 Days Settled 9 Statement 1,403,675 1,038,761	74.0% 26.0%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	ce Ind. 71.2% 218.0 12.45 91.4%
LAPEER WPS MI Balance S Current Assets Fixed Assets Other Assets	1,206,331 122,617 6,000	12/31/2017 7/27/2017 & Income Total Charges Contract Allowance Operating Revenue	157 Days Settled 88 Days Settled 9 Statement 1,403,675 1,038,761 364,914	74.0% 26.0% 358.7%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	ce Ind. 71.2% 218.0 12.45 91.4% 8.6%
LAPEER WPS MI Balance S Current Assets Fixed Assets Other Assets Total Assets	1,206,331 122,617 6,000 1,334,948	12/31/2017 7/27/2017 & Income Total Charges Contract Allowance Operating Revenue Operating Expense	157 Days Settled 88 Days Settled 9 Statement 1,403,675 1,038,761 364,914 1,308,812	74.0% 26.0% 358.7% -258.7%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	ce Ind. 71.2% 218.0 12.45 91.4% 8.6% 1.1
LAPEER WPS MI Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	1,206,331 122,617 6,000 1,334,948 1,075,409	12/31/2017 7/27/2017 & Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	157 Days Settled 88 Days Settled 9 Statement 1,403,675 1,038,761 364,914 1,308,812 -943,898	74.0% 26.0% 358.7% -258.7% 0.6%	Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	ce Ind. 71.2% 218.0 12.45 91.4% 8.6% 1.1 1,858.1

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235654 THE VILLA	GES OF LAPEE	R NURSING & REHA	BILITATION		Proprietary - Corporation	ו
THE VILLAGES OF L REHABILITATION	APEER NURSIN	NG & 4/30/2017 3	865 Days Settled			
LAPEER, MI 48446		12/31/2017	157 Days Settled		CR Beds 87 POS B	eds 0
LAPEER		7/27/2017 8	88 Days Settled		Key Performanad	e Ind.
WPS MI					Occupancy Rate	74.2%
Balance S	Balance Sheet				Length of Stay	133.4
Current Assets	1,254,390	Total Charges	2,821,612		Average Wages	12.45
Fixed Assets	243,948	Contract Allowance	722,822	25.6%	Skilled Nursing	87.5%
Other Assets	35,979	Operating Revenue	2,098,790	74.4%	Ancillary Service	12.5%
Total Assets	1,534,317	Operating Expense	2,504,390	119.3%	Current Ratio	1.1
Current Liabilities	1,116,276	Operating Margin	-405,600	-19.3%	Days to Collect	375.7
Long Term Liabilities	0	Other Income	3,013	0.1%	Avg Payment Days	84.2
Total Equity	418,041	Other Expense	0	0.0%	Depreciation Rate	37.7%
Total Liab. and Equity	1,534,317	Net Profit or Loss	(402,587)	-19.2%	Return on Equity	-96.3%
235700 THE WILLO	OWS AT EAST L	ANSING			Proprietary - Corporation	า
THE WILLOWS AT E	AST LANSING	12/31/2017	365 Days Settled	l		
EAST LANSING, MI	48823				CR Beds 139 POS B	eds 0
CLINTON					Key Performanad	e Ind.
CGS (KENTUCKY)					Occupancy Rate	84.4%
Balance S	Sheet	Income	Statement		Length of Stay	80.5
Current Assets	7,428,277	Total Charges	13,677,976		Average Wages	18.78
Fixed Assets	18,152,795	Contract Allowance	2,167,904	15.8%	Skilled Nursing	53.7%
Other Assets	957,863	Operating Revenue	11,510,072	84.2%	Ancillary Service	18.0%
			40,400,000	108 0%	Current Ratio	14.0
Total Assets	26,538,935	Operating Expense	12,429,686	100.076	Ourient Ratio	14.3
	26,538,935 518,965	Operating Expense Operating Margin	-919,614		Days to Collect	14.3 24.6
Total Assets				-8.0%		
Total Assets Current Liabilities	518,965	Operating Margin	-919,614	-8.0% 0.1%	Days to Collect	24.6

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235707 THE WILLO	OWS AT HOWEL	L			Proprietary - Corporation	ו
THE WILLOWS AT H	IOWELL	12/31/2017 3	65 Days Settled	I		
HOWELL, MI 48855					CR Beds 94 POS Be	eds 0
LIVINGSTON					Key Performanac	e Ind.
WPS MI					Occupancy Rate	85.7%
Balance S	heet	Income S	Statement		Length of Stay	55.0
Current Assets	-2,872,723	Total Charges	9,492,808		Average Wages	18.37
Fixed Assets	14,322,986	Contract Allowance	1,633,273	17.2%	Skilled Nursing	62.8%
Other Assets	898,938	Operating Revenue	7,859,535	82.8%	Ancillary Service	18.8%
Total Assets	12,349,201	Operating Expense	8,736,919	111.2%	Current Ratio	(4.6)
Current Liabilities	629,886	Operating Margin	-877,384	-11.2%	Days to Collect	30.2
Long Term Liabilities	9,468,833	Other Income	0	0.0%	Avg Payment Days	26.1
Total Equity	2,250,482	Other Expense	0	0.0%	Depreciation Rate	7.2%
Total Liab. and Equity	12,349,201	– Net Profit or Loss	(877,384)	-11.2%	Return on Equity	-39.0%
235701 THE WILLO	OWS AT OKEMO)S			Proprietary - Corporation	١
THE WILLOWS AT C	KEMOS	12/31/2017 3	65 Days Settled	I		
OKEMOS, MI 48864					CR Beds 92 POS Be	eds 0
INGHAM					Key Performanac	e Ind.
CGS (KENTUCKY)					Occupancy Rate	80.3%
Balance S	iheet	Income S	Statement		Length of Stay	57.4
Current Assets	6,916,153	Total Charges	9,823,363		Average Wages	18.52
Fixed Assets	14,051,829	Contract Allowance	1,829,731	18.6%	Skilled Nursing	69.2%
Other Assets	1,029,836	Operating Revenue	7,993,632	81.4%	Ancillary Service	18.8%
Total Assets	21,997,818	Operating Expense	9,075,238	113.5%	Current Ratio	13.2
Current Liabilities	523,107	— Operating Margin	-1,081,606	-13.5%	Days to Collect	21.7
Long Term Liabilities	11,429,435	Other Income	1,485	0.0%	Avg Payment Days	20.8
Total Equity	10,045,276	Other Expense	0	0.0%	Depreciation Rate	8.2%
Total Liab. and Equity	04 007 040	– Net Profit or Loss	(1,080,121)	-13 5%	Return on Equity	-10.8%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235009 THORNAPP	PLE MANOR				Government - County	
THORNAPPLE MANC	DR	12/31/2017	365 Days Settled	I		
HASTINGS, MI 49058	3				CR Beds 161 POS B	eds 0
BARRY					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	90.5%
Balance S	heet	Income	Statement		Length of Stay	107.0
Current Assets	3,294,450	Total Charges	23,006,639		Average Wages	22.02
Fixed Assets	22,925,174	Contract Allowance	4,525,051	19.7%	Skilled Nursing	90.9%
Other Assets	2,791,909	Operating Revenue	18,481,588	80.3%	Ancillary Service	9.1%
Total Assets	29,011,533	Operating Expense	19,152,301	103.6%	Current Ratio	1.7
Current Liabilities	1,898,497	Operating Margin	-670,713	-3.6%	Days to Collect	16.9
Long Term Liabilities	7,688,824	Other Income	157,592	0.9%	Avg Payment Days	23.9
Total Equity	19,424,212	Other Expense	0	0.0%	Depreciation Rate	3.6%
		-				-4.2%
Total Liab. and Equity	29,011,533	Net Profit or Loss	(816,124)	-4.4%	Return on Equity	-4.270
		Net Profit or Loss - SERVICES OF FREMO	· · · ·	-4.4%	Proprietary - Other	-4.276
235176 TRANSITIO TRANSITIONAL HEA FREMONT	NAL HEALTH S	- BERVICES OF FREMO	· · · ·		Proprietary - Other	
235176 TRANSITIO TRANSITIONAL HEA FREMONT FREMONT, MI 49412	NAL HEALTH S	- BERVICES OF FREMO	DNT			
235176 TRANSITIO TRANSITIONAL HEA FREMONT FREMONT, MI 49412 NEWAYGO	NAL HEALTH S	SERVICES OF FREMO	DNT		Proprietary - Other CR Beds 129 POS B Key Performana	eds 0 ce Ind.
235176 TRANSITIO TRANSITIONAL HEA FREMONT FREMONT, MI 49412 NEWAYGO NATIONAL GOVERN	MAL HEALTH S	- SERVICES OF FREMO OF 12/31/2017	ONT 365 Days Settled		Proprietary - Other CR Beds 129 POS B Key Performana Occupancy Rate	eds 0 ce Ind. 72.9%
235176 TRANSITIO TRANSITIONAL HEA FREMONT FREMONT, MI 49412 NEWAYGO	MAL HEALTH S	- SERVICES OF FREMO OF 12/31/2017	ONT 365 Days Settled Statement		Proprietary - Other CR Beds 129 POS B Key Performana	eds 0 ce Ind. 72.9% 159.0
235176 TRANSITIO TRANSITIONAL HEA FREMONT FREMONT, MI 49412 NEWAYGO NATIONAL GOVERN	MAL HEALTH S	- SERVICES OF FREMO OF 12/31/2017	ONT 365 Days Settled		Proprietary - Other CR Beds 129 POS B Key Performana Occupancy Rate	eds 0 ce Ind. 72.9%
235176 TRANSITIO TRANSITIONAL HEA FREMONT FREMONT, MI 49412 NEWAYGO NATIONAL GOVERN Balance St	MAL HEALTH S LTH SERVICES MENT SERVICE heet 34,079,772	SERVICES OF FREMO	ONT 365 Days Settled Statement	I	Proprietary - Other CR Beds 129 POS B Key Performana Occupancy Rate Length of Stay	eds 0 ce Ind. 72.9% 159.0
235176 TRANSITIO TRANSITIONAL HEAL FREMONT FREMONT, MI 49412 NEWAYGO NATIONAL GOVERN Balance St Current Assets	MAL HEALTH S LTH SERVICES MENT SERVICE heet 34,079,772	SERVICES OF FREMO	ONT 365 Days Settled Statement 10,706,608	32.0%	Proprietary - Other CR Beds 129 POS B Key Performana Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 72.9% 159.0 17.34
235176 TRANSITIO TRANSITIONAL HEAL FREMONT FREMONT, MI 49412 NEWAYGO NATIONAL GOVERN Balance St Current Assets Fixed Assets	MAL HEALTH S LTH SERVICES MENT SERVICE heet 34,079,772 1,710,139	SERVICES OF FREMO	DNT 365 Days Settled Statement 10,706,608 3,429,459	32.0% 68.0%	Proprietary - Other CR Beds 129 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 72.9% 159.0 17.34 88.3%
235176 TRANSITIO TRANSITIONAL HEA FREMONT FREMONT, MI 49412 NEWAYGO NATIONAL GOVERN Balance Si Current Assets Fixed Assets Other Assets	MAL HEALTH S LTH SERVICES MENT SERVICE heet 34,079,772 1,710,139 36,880	SERVICES OF FREMO OF 12/31/2017 ES Income Total Charges Contract Allowance Operating Revenue	DNT 365 Days Settled Statement 10,706,608 3,429,459 7,277,149	32.0% 68.0% 111.7%	Proprietary - Other CR Beds 129 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 72.9% 159.0 17.34 88.3% 11.7%
235176 TRANSITIO TRANSITIONAL HEA FREMONT FREMONT, MI 49412 NEWAYGO NATIONAL GOVERN Balance Si Current Assets Fixed Assets Other Assets Total Assets	MAL HEALTH S LTH SERVICES MENT SERVICE heet 34,079,772 1,710,139 36,880 35,826,791	SERVICES OF FREMO OF 12/31/2017 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	20NT 365 Days Settled Statement 10,706,608 3,429,459 7,277,149 8,127,624	32.0% 68.0% 111.7% -11.7%	Proprietary - Other CR Beds 129 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 72.9% 159.0 17.34 88.3% 11.7% 0.9
235176 TRANSITIO	MAL HEALTH S LTH SERVICES MENT SERVICE heet 34,079,772 1,710,139 36,880 35,826,791 37,038,877	SERVICES OF FREMO	DNT 365 Days Settled Statement 10,706,608 3,429,459 7,277,149 8,127,624 -850,475	32.0% 68.0% 111.7% -11.7% 0.0%	Proprietary - Other CR Beds 129 POS B Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 159.0 17.34 88.3% 11.7% 0.9 1,561.0

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235559 TRANSITIC	ONAL HEALTH S	SERVICES OF WAYNE			Proprietary - Other	
TRANSITIONAL HEA	ALTH SERVICES	OF 12/31/2017 3	65 Days Settled	ł		
WAYNE, MI 48184					CR Beds 49 POS B	eds 0
WAYNE					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	80.1%
Balance S	Sheet	Income S	Statement		Length of Stay	92.4
Current Assets	13,839,753	Total Charges	5,034,654		Average Wages	18.64
Fixed Assets	570,991	Contract Allowance	1,422,594	28.3%	Skilled Nursing	83.3%
Other Assets	1,047	Operating Revenue	3,612,060	71.7%	Ancillary Service	16.7%
Total Assets	14,411,791	Operating Expense	4,281,774	118.5%	Current Ratio	0.7
Current Liabilities	20,564,445	Operating Margin	-669,714	-18.5%	Days to Collect	1,315.6
Long Term Liabilities	258,181	Other Income	3,926	0.1%	Avg Payment Days	10.2
Total Equity	-6,410,835	Other Expense	0	0.0%	Depreciation Rate	24.7%
						10 10/
Total Liab. and Equity	14,411,791	Net Profit or Loss	(665,788)	-18.4%	Return on Equity	10.4%
		Net Profit or Loss	(665,788)	-18.4%	Return on Equity Government - County	10.4%
		CAL CARE FACILITY	(665,788)			10.4%
235089 TUSCOLA TUSCOLA COUNTY		CAL CARE FACILITY				
235089 TUSCOLA TUSCOLA COUNTY FACILITY		CAL CARE FACILITY			Government - County	eds 0
235089 TUSCOLA TUSCOLA COUNTY FACILITY CARO, MI 48723	COUNTY MEDIC				Government - County CR Beds 159 POS B	eds 0
235089 TUSCOLA TUSCOLA COUNTY FACILITY CARO, MI 48723 TUSCOLA	COUNTY MEDIC MEDICAL CARE				Government - County CR Beds 159 POS Bo Key Performanad	eds 0 ce Ind.
235089 TUSCOLA TUSCOLA COUNTY FACILITY CARO, MI 48723 TUSCOLA NATIONAL GOVERN	COUNTY MEDIC MEDICAL CARE MENT SERVICE		65 Days Settled		Government - County CR Beds 159 POS Be Key Performanad Occupancy Rate	eds 0 ce Ind. 97.7%
235089 TUSCOLA TUSCOLA COUNTY FACILITY CARO, MI 48723 TUSCOLA NATIONAL GOVERN Balance S	COUNTY MEDIC MEDICAL CARE MENT SERVICE	CAL CARE FACILITY 12/31/2017 3 ES Income S Total Charges	65 Days Settled		Government - County CR Beds 159 POS Ba Key Performanad Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 97.7% 232.5
235089 TUSCOLA TUSCOLA COUNTY FACILITY CARO, MI 48723 TUSCOLA NATIONAL GOVERN Balance S Current Assets	COUNTY MEDIC MEDICAL CARE MENT SERVICI Sheet 6,739,198	ES Total Charges Contract Allowance	65 Days Settled Statement 20,488,978	4.8%	Government - County CR Beds 159 POS B Key Performanad Occupancy Rate Length of Stay Average Wages	eds 0 ce Ind. 97.7% 232.5 19.23
235089 TUSCOLA TUSCOLA COUNTY FACILITY CARO, MI 48723 TUSCOLA NATIONAL GOVERN Balance S Current Assets Fixed Assets	COUNTY MEDIC MEDICAL CARE NMENT SERVICE Sheet 6,739,198 14,493,582	ES Total Charges Contract Allowance	65 Days Settled Statement 20,488,978 977,961	4.8% 95.2%	Government - County CR Beds 159 POS B Key Performanad Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 ce Ind. 97.7% 232.5 19.23 89.5%
235089 TUSCOLA TUSCOLA COUNTY FACILITY CARO, MI 48723 TUSCOLA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	COUNTY MEDIC MEDICAL CARE NMENT SERVICI Sheet 6,739,198 14,493,582 -590,893	CAL CARE FACILITY 12/31/2017 3 ES Income S Total Charges Contract Allowance Operating Revenue	65 Days Settled Statement 20,488,978 977,961 19,511,017	4.8% 95.2% 115.1%	Government - County CR Beds 159 POS B Key Performanad Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 ce Ind. 97.7% 232.5 19.23 89.5% 10.5%
235089 TUSCOLA TUSCOLA COUNTY FACILITY CARO, MI 48723 TUSCOLA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	COUNTY MEDIC MEDICAL CARE MENT SERVICE 5heet 6,739,198 14,493,582 -590,893 20,641,887	CAL CARE FACILITY CAL CARE FAC	65 Days Settled Statement 20,488,978 977,961 19,511,017 22,460,313	4.8% 95.2% 115.1% -15.1%	Government - County CR Beds 159 POS B Key Performanad Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 ce Ind. 97.7% 232.5 19.23 89.5% 10.5% 2.9
235089 TUSCOLA TUSCOLA COUNTY FACILITY CARO, MI 48723 TUSCOLA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	COUNTY MEDIC MEDICAL CARE MENT SERVICE 6,739,198 14,493,582 -590,893 20,641,887 2,331,503	CAL CARE FACILITY CITEMAN CONTRACT ALLOWANCE COPERATING REVENUE COPERATING Expense COPERATING MARGIN CARE CARE CARE CARE CARE CARE CARE CARE	65 Days Settled 65 Days Settled 5tatement 20,488,978 977,961 19,511,017 22,460,313 -2,949,296	4.8% 95.2% 115.1% -15.1% 10.9%	Government - County CR Beds 159 POS Ba Key Performanad Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 97.7% 232.5 19.23 89.5% 10.5% 2.9 47.7

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235649 VALLEY HEALTH CENTER Nonprofit - Church						
VALLEY HEALTH CE	INTER	6/30/2017 3	365 Days Settled			
GRAND RAPIDS, MI	49546				CR Beds 20 POS I	Beds 0
KENT					Key Performana	ace Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	97.7%
Balance S	heet	Income	Statement		Length of Stay	1,188.7
Current Assets	0	Total Charges	2,530,599		Average Wages	19.35
Fixed Assets	0	Contract Allowance	280,844	11.1%	Skilled Nursing	98.9%
Other Assets	0	Operating Revenue	2,249,755	88.9%	Ancillary Service	1.1%
Total Assets	0	Operating Expense	1,878,079	83.5%	Current Ratio	
Current Liabilities	0	Operating Margin	371,676	16.5%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	14,885	0.7%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	386,561	17.2%	Return on Equity	0.0%
235254 VISTA GRA					Nonprofit - Other	
VISTA GRANDE VILI	_A	12/31/2017	365 Days Settled	d		
JACKSON, MI 49202					CR Beds 60 POS I	Beds 0
JACKSON					Key Performana	ace Ind.
САНАВА					Occupancy Rate	64.4%
Balance S	iheet	Income	Statement		Length of Stay	37.3
Current Assets	8,999,960	Total Charges	6,913,317		Average Wages	17.38
Fixed Assets	15,698,971	Contract Allowance	2,450,095	35.4%	Skilled Nursing	65.8%
Other Assets	408,550	Operating Revenue	4,463,222	64.6%	Ancillary Service	34.2%
Total Assets	25,107,481	Operating Expense	15,474,981	346.7%	Current Ratio	1.9
Current Liabilities	4,755,829	Operating Margin	-11,011,759	-246.7%	Days to Collect	83.1
Long Term Liabilities	31,915,791	Other Income	11,000,402	246.5%	Avg Payment Days	28.5
Total Equity	-11,564,139	Other Expense	0	0.0%	Depreciation Rate	3.4%
Total Liab. and Equity	25,107,481	Net Profit or Loss	(11,357)	-0.3%	Return on Equity	0.1%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235259 WARREN V		H AND REHABILITATIO	ON CENTER		Proprietary - Corporation	ו
WARREN WOODS H REHABILITATION CE		9/30/2017 36	5 Days Settled			
WARREN, MI 48089					CR Beds 185 POS Be	eds 0
MACOMB					Key Performanad	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE	E			Occupancy Rate	87.8%
Balance S	heet	Income S	statement		Length of Stay	102.6
Current Assets	1,596,655	Total Charges	48,988,802		Average Wages	22.26
Fixed Assets	6,708,728	Contract Allowance	36,377,762	74.3%	Skilled Nursing	95.0%
Other Assets	13,005	Operating Revenue	12,611,040	25.7%	Ancillary Service	5.0%
Total Assets	8,318,388	Operating Expense	12,255,060	97.2%	Current Ratio	0.9
Current Liabilities	1,793,592	Operating Margin	355,980	2.8%	Days to Collect	45.4
Long Term Liabilities	6,775,091	Other Income	7,042	0.1%	Avg Payment Days	29.0
Total Equity	-250,295	Other Expense	0	0.0%	Depreciation Rate	6.8%
Total Liab. and Equity	8,318,388	Net Profit or Loss	363,022	2.9%	Return on Equity	-145.0%
235607 WARWICK	LIVING CENTE	R			Nonprofit - Other	
WARWICK LIVING C	ENTER	3/31/2017 36	5 Days Settled			
ALMA, MI 48801					CR Beds 45 POS Be	eds 0
GRATIOT					Key Performanad	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	98.7%
Balance S	heet	Income S	statement		Length of Stay	386.1
Current Assets	866,764	Total Charges	5,959,219		Average Wages	15.88
Fixed Assets	4,254,713	Contract Allowance	1,457,097	24.5%	Skilled Nursing	80.0%
Other Assets	1,930,327	Operating Revenue	4,502,122	75.5%	Ancillary Service	20.0%
Total Assets	7,051,804	Operating Expense	4,241,427	94.2%	Current Ratio	4.0
Current Liabilities	217,560	Operating Margin	260,695	5.8%	Days to Collect	62.9
Long Term Liabilities	6,161,111	Other Income	9,994	0.2%	Avg Payment Days	18.6
Total Equity	673,133	Other Expense	0	0.0%	Depreciation Rate	9.8%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235668 WELLBRIDGE OF BRIGHTON Proprietary - Corporation							
WELLBRIDGE OF BF	RIGHTON	12/31/2017	365 Days Settled				
HOWELL, MI 48843					CR Beds 88 POS Beds 0		
LIVINGSTON					Key Performana	ce Ind.	
WPS MI					Occupancy Rate	90.1%	
Balance S	heet	Income	Statement		Length of Stay	37.8	
Current Assets	3,581,506	Total Charges	20,023,033		Average Wages	23.11	
Fixed Assets	-2,028,814	Contract Allowance	7,528,464	37.6%	Skilled Nursing	52.9%	
Other Assets	0	Operating Revenue	12,494,569	62.4%	Ancillary Service	47.1%	
Total Assets	1,552,692	Operating Expense	11,565,051	92.6%	Current Ratio	3.9	
Current Liabilities	927,483	Operating Margin	929,518	7.4%	Days to Collect	67.4	
Long Term Liabilities	0	Other Income	109,706	0.9%	Avg Payment Days	33.4	
Total Equity	625,209	Other Expense	0	0.0%	Depreciation Rate	-136.2%	
Total Liab. and Equity	1,552,692	Net Profit or Loss	820,489	6.6%	Return on Equity	131.2%	
235715 WELLBRID	GE OF FENTON	N			Proprietary - Corporatio	n	
WELLBRIDGE OF FE	ENTON	12/31/2017	365 Days Settled				
FENTON, MI 48430					CR Beds 100 POS B	eds 0	
GENESEE					Key Performana	ce Ind.	
WPS MI					Occupancy Rate	80.2%	
Balance S	heet	Income	Statement		Length of Stay	42.8	
Current Assets	3,431,442	Total Charges	22,260,554		Average Wages	20.45	
Fixed Assets	-195,928	Contract Allowance	8,155,780	36.6%	Skilled Nursing	48.0%	
Other Assets	-902,153	Operating Revenue	14,104,774	63.4%	Ancillary Service	52.0%	
Total Assets	2,333,361	Operating Expense	13,626,221	96.6%	Current Ratio	2.8	
Current Liabilities	1,224,781	Operating Margin	478,553	3.4%	Days to Collect	58.9	
Long Term Liabilities	1,650,000	Other Income	112,043	0.8%	Avg Payment Days	35.1	
Total Equity	-541,420	Other Expense	0	0.0%	Depreciation Rate	1,263.4%	
Total Liab. and Equity	2,333,361	Net Profit or Loss	447,022	3.2%	Return on Equity	-82.6%	

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235702 WELLBRID	OGE OF NOVI, L	LC			Proprietary - Corporation	1
WELLBRIDGE OF NO	OVI, LLC	12/31/2017	365 Days Settled			
NOVI, MI 48374					CR Beds 100 POS Be	eds 0
OAKLAND					Key Performanad	e Ind.
WPS MI					Occupancy Rate	89.6%
Balance S	heet	Income	Statement		Length of Stay	30.3
Current Assets	2,839,285	Total Charges	26,297,803		Average Wages	19.51
Fixed Assets	-727,372	Contract Allowance	10,800,999	41.1%	Skilled Nursing	43.4%
Other Assets	-2,490,000	- Operating Revenue	15,496,804	58.9%	Ancillary Service	56.6%
Total Assets	-378,087	Operating Expense	15,259,213	98.5%	Current Ratio	1.3
Current Liabilities	2,220,991	- Operating Margin	237,591	1.5%	Days to Collect	49.5
Long Term Liabilities	1,500,000	Other Income	99,631	0.6%	Avg Payment Days	53.5
Total Equity	-4,099,078	Other Expense	0	0.0%	Depreciation Rate	992.9%
Total Liab. and Equity	-378,087	- Net Profit or Loss	244,858	1.6%	Return on Equity	-6.0%
235720 WELLBRID	GE OF PINCKN	EY			Proprietary - Corporation	า
WELLBRIDGE OF PI	NCKNEY	12/31/2017	340 Days Settled			
PINCKNEY, MI 48169	9				CR Beds 100 POS B	eds 0
LIVINGSTON					Key Performanad	e Ind.
WPS MI					Occupancy Rate	40.6%
Balance S	iheet	Income	Statement		Length of Stay	58.0
Current Assets	1,121,217	Total Charges	7,900,555		Average Wages	20.68
Fixed Assets	1,311,968	Contract Allowance	3,148,418	39.9%	Skilled Nursing	65.1%
Other Assets	6,666	- Operating Revenue	4,752,137	60.1%	Ancillary Service	34.9%
Total Assets	2,439,851	Operating Expense	6,621,291	139.3%	Current Ratio	0.3
Current Liabilities	4,473,815	- Operating Margin	-1,869,154	-39.3%	Days to Collect	53.6
Long Term Liabilities	1,000,000	Other Income	36,150	0.8%	Avg Payment Days	33.3
Total Equity	-3,033,964	Other Expense	0	0.0%	Depreciation Rate	80.1%
Total Liab. and Equity	2,439,851	- Net Profit or Loss	(1,835,013)	-38.6%	Return on Equity	60.5%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235716 WELLBRID	GE OF ROCHE	STER HILLS			Proprietary - Corporation	1
WELLBRIDGE OF RO	OCHESTER HIL	LS 12/31/2017 :	365 Days Settled			
ROCHESTER HILLS,	, MI 48307				CR Beds 100 POS Be	eds 0
OAKLAND					Key Performanac	e Ind.
WPS MI					Occupancy Rate	77.5%
Balance S	heet	Income	Statement		Length of Stay	35.3
Current Assets	2,942,809	Total Charges	23,691,647		Average Wages	23.33
Fixed Assets	-2,176,047	Contract Allowance	9,988,616	42.2%	Skilled Nursing	43.0%
Other Assets	-740,000	- Operating Revenue	13,703,031	57.8%	Ancillary Service	57.0%
Total Assets	26,762	Operating Expense	12,986,077	94.8%	Current Ratio	2.1
Current Liabilities	1,369,492	- Operating Margin	716,954	5.2%	Days to Collect	54.2
Long Term Liabilities	0	Other Income	77,868	0.6%	Avg Payment Days	39.2
Total Equity	-1,342,730	Other Expense	0	0.0%	Depreciation Rate	-95.2%
Total Liab. and Equity	26,762	- Net Profit or Loss	684,839	5.0%	Return on Equity	-51.0%
235704 WELLBRID	GE OF ROMEO	, LLC			Proprietary - Corporation	ı
WELLBRIDGE OF RO	OMEO, LLC	12/31/2017	365 Days Settled			
ROMEO, MI 48065					CR Beds 124 POS Be	eds 0
MACOMB					Key Performanac	e Ind.
WPS MI					Occupancy Rate	88.5%
Balance S	iheet	Income	Statement		Length of Stay	61.9
Current Assets	3,271,591	Total Charges	24,542,984		Average Wages	21.32
Fixed Assets	-505,042	Contract Allowance	9,621,229	39.2%	Skilled Nursing	60.8%
Other Assets	-1,405,000	- Operating Revenue	14,921,755	60.8%	Ancillary Service	39.2%
Total Assets	1,361,549	Operating Expense	14,298,485	95.8%	Current Ratio	2.2
Current Liabilities	1,509,939	- Operating Margin	623,270	4.2%	Days to Collect	46.8
Long Term Liabilities	1,750,000	Other Income	58,325	0.4%	Avg Payment Days	43.8
Total Equity	-1,898,390	Other Expense	0	0.0%	Depreciation Rate	734.9%
Total Liab. and Equity	1,361,549	- Net Profit or Loss	622,949	4.2%	Return on Equity	-32.8%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235274 WELLSPRI	NG LUTHERAN	NURSING AND REH	AB SERVICES		Nonprofit - Church		
WELLSPRING LUTH REHAB SERVICES	ERAN NURSIN	G AND 12/31/2017	365 Days Settled				
MONROE, MI 48161					CR Beds 122 POS Be	ds 0	
MONROE					Key Performanac	e Ind.	
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	90.6%	
Balance S	heet	Income	Statement		Length of Stay	101.7	
Current Assets	13,331,676	Total Charges	15,477,497		Average Wages	20.52	
Fixed Assets	1,133,440	Contract Allowance	2,974,382	19.2%	Skilled Nursing	77.0%	
Other Assets	0	Operating Revenue	12,503,115	80.8%	Ancillary Service	23.0%	
Total Assets	14,465,116	Operating Expense	12,005,241	96.0%	Current Ratio	10.4	
Current Liabilities	1,282,217	Operating Margin	497,874	4.0%	Days to Collect	34.8	
Long Term Liabilities	762,963	Other Income	166,972	1.3%	Avg Payment Days	15.5	
Total Equity	12,419,936	Other Expense	0	0.0%	Depreciation Rate	4.2%	
Total Liab. and Equity	14,465,116	Net Profit or Loss	618,418	4.9%	Return on Equity	5.0%	
235269 WELLSPRI	NG LUTHERAN	SERVICES			Nonprofit - Church		
WELLSPRING LUTH	ERAN SERVICE	S 12/31/2017	365 Days Settled				
FRANKENMUTH, MI	48734				CR Beds 138 POS Beds 0		
SAGINAW					Key Performanac	e Ind.	
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	67.5%	
Balance S	heet	Income	Statement		Length of Stay	88.6	
Current Assets	9,427,326	Total Charges	12,828,813		Average Wages	18.71	
Fixed Assets	1,549,753	Contract Allowance	2,117,112	16.5%	Skilled Nursing	73.0%	
Other Assets	0	Operating Revenue	10,711,701	83.5%	Ancillary Service	26.3%	
Total Assets	10,977,079	Operating Expense	10,334,205	96.5%	Current Ratio	11.3	
Current Liabilities	836,389	- Operating Margin	377,496	3.5%	Days to Collect	47.8	
Long Term Liabilities	1,047,984	Other Income	213,794	2.0%	Avg Payment Days	17.7	
Total Equity	9,092,706	Other Expense	0	0.0%	Depreciation Rate	3.2%	
		_					

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235400 WELLSPRI	NG LUTHERAN	SERVICES			Nonprofit - Other	
WELLSPRING LUTH	ERAN SERVICE	S 12/31/2017 3	65 Days Settled	1		
FAIRVIEW, MI 48621					CR Beds 39 POS Be	ds 0
OSCODA					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	93.7%
Balance S	sheet	Income S	Statement		Length of Stay	149.9
Current Assets	601,214	Total Charges	4,105,378		Average Wages	16.41
Fixed Assets	1,183,150	Contract Allowance	744,927	18.1%	Skilled Nursing	75.7%
Other Assets	30,559	Operating Revenue	3,360,451	81.9%	Ancillary Service	24.3%
Total Assets	1,814,923	Operating Expense	3,690,047	109.8%	Current Ratio	0.2
Current Liabilities	3,539,378	Operating Margin	-329,596	-9.8%	Days to Collect	31.5
Long Term Liabilities	1,203,545	Other Income	40,637	1.2%	Avg Payment Days	20.1
Total Equity	-2,928,000	Other Expense	0	0.0%	Depreciation Rate	7.9%
Total Liab. and Equity	1,814,923	Net Profit or Loss	(257,174)	-7.7%	Return on Equity	8.8%
235587 WELLSPRI	NG LUTHERAN	SERVICES			Nonprofit - Church	
WELLSPRING LUTH	ERAN SERVICE	S 12/31/2017 3	65 Days Settled	1		
LIVONIA, MI 48150					CR Beds 108 POS Be	ds 0
WAYNE					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	75.5%
Balance S	sheet	Income S	Statement		Length of Stay	128.4
Current Assets	-2,437,456	Total Charges	11,141,438		Average Wages	20.01
Fixed Assets	2,828,135	Contract Allowance	2,054,551	18.4%	Skilled Nursing	74.8%
Other Assets	34,506	Operating Revenue	9,086,887	81.6%	Ancillary Service	23.0%
Total Assets	425,185	Operating Expense	9,074,737	99.9%	Current Ratio	(3.7)
Current Liabilities	654,842	Operating Margin	12,150	0.1%	Days to Collect	46.9
Long Term Liabilities	3,056,105	Other Income	121,381	1.3%	Avg Payment Days	16.6
		o., E	-	0.00/	Depresietion Date	
Total Equity	-3,285,762	Other Expense	0	0.0%	Depreciation Rate	3.6%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235488 WEST BLOOMFIELD NURSING & CONV Proprietary - Partnership							
WEST BLOOMFIELD	NURSING & CO	ONV 12/31/2017 :	365 Days Settled				
WEST BLOOMFIELD), MI 48322				CR Beds 172 POS B	eds 0	
OAKLAND					Key Performana	ce Ind.	
NATIONAL GOVERNMENT SERVICES Occupancy Rate 55.09							
Balance SheetIncome StatementLength of Stay						47.8	
Current Assets	2,612,429	Total Charges	13,600,946		Average Wages	23.07	
Fixed Assets	299,870	Contract Allowance	2,352,671	17.3%	Skilled Nursing	68.4%	
Other Assets	0	- Operating Revenue	11,248,275	82.7%	Ancillary Service	31.6%	
Total Assets	2,912,299	Operating Expense	13,366,269	118.8%	Current Ratio	0.6	
Current Liabilities	4,067,207	- Operating Margin	-2,117,994	-18.8%	Days to Collect	59.3	
Long Term Liabilities	0	Other Income	1,691,631	15.0%	Avg Payment Days	82.5	
Total Equity	-1,154,908	Other Expense	0	0.0%	Depreciation Rate	5.1%	
Total Liab. and Equity	2,912,299	- Net Profit or Loss	(426,363)	-3.8%	Return on Equity	36.9%	
235262 WEST HICK	KORY HAVEN				Proprietary - Corporatio	'n	
WEST HICKORY HAY	VEN	12/31/2017 :	365 Days Settled				
MILFORD, MI 48380					CR Beds 101 POS B	eds 0	
OAKLAND					Key Performana	ce Ind.	
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	93.1%	
Balance S	heet	Income	Statement		Length of Stay	323.7	
Current Assets	1,212,744	Total Charges	11,739,963		Average Wages	20.05	
Fixed Assets	822,027	Contract Allowance	2,716,105	23.1%	Skilled Nursing	84.1%	
Other Assets	0	- Operating Revenue	9,023,858	76.9%	Ancillary Service	15.9%	
Total Assets	2,034,771	Operating Expense	8,926,601	98.9%	Current Ratio	1.7	
Current Liabilities	712,931	- Operating Margin	97,257	1.1%	Days to Collect	33.8	
Long Term Liabilities	265,866	Other Income	-3,926	0.0%	Avg Payment Days	29.8	
Total Equity	1,055,974	Other Expense	0	0.0%	Depreciation Rate	57.2%	
Total Liab. and Equity	2,034,771	- Net Profit or Loss	(77,392)	-0.9%	Return on Equity	-7.3%	

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235374 WEST OAK	S SENIOR CAR	E & REHAB CENTER			Proprietary - Corporation	ו
WEST OAKS SENIOI CENTER	R CARE & REHA	AB 12/31/2017 3	65 Days Settled			
DETROIT, MI 48219					CR Beds 102 POS Be	eds 0
WAYNE					Key Performanad	e Ind.
WISCONSIN PHYSIC	CIANS SERVICE				Occupancy Rate	88.3%
Balance S	heet	Income S	Statement		Length of Stay	98.1
Current Assets	253,042	Total Charges	11,612,520		Average Wages	19.07
Fixed Assets	653,225	Contract Allowance	1,975,356	17.0%	Skilled Nursing	82.3%
Other Assets	-944,805	Operating Revenue	9,637,164	83.0%	Ancillary Service	17.7%
Total Assets	-38,538	Operating Expense	9,581,687	99.4%	Current Ratio	0.2
Current Liabilities	1,372,181	Operating Margin	55,477	0.6%	Days to Collect	54.9
Long Term Liabilities	0	Other Income	229,551	2.4%	Avg Payment Days	17.3
Total Equity	-1,410,719	Other Expense	0	0.0%	Depreciation Rate	35.5%
Total Liab. and Equity	-38,538	Net Profit or Loss	(128,380)	-1.3%	Return on Equity	9.1%
235625 WEST WOO	DDS OF BRIDGI	MAN			Proprietary - Corporation	ו
WEST WOODS OF B	RIDGMAN	12/31/2017 3	65 Days Settled			
BRIDGMAN, MI 4910	6				CR Beds 92 POS B	eds 0
BERRIEN					Key Performanad	e Ind.
					Occupancy Rate	69.7%
Balance S	heet	Income S	Statement		Length of Stay	132.2
Current Assets	601,131	Total Charges	7,458,287		Average Wages	17.57
Fixed Assets	61,286	Contract Allowance	1,324,760	17.8%	Skilled Nursing	76.0%
Other Assets	76,140	Operating Revenue	6,133,527	82.2%	Ancillary Service	24.0%
Total Assets	738,557	Operating Expense	6,608,241	107.7%	Current Ratio	0.9
Current Liabilities	649,995	Operating Margin	-474,714	-7.7%	Days to Collect	31.1
Long Term Liabilities	1,244,389	Other Income	969	0.0%	Avg Payment Days	26.8
Total Equity	-1,155,827	Other Expense	0	0.0%	Depreciation Rate	589.1%
Total Liab. and Equity	738,557	— Net Profit or Loss	(637,145)		Return on Equity	55.1%

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

	ODS OF NILES				Proprietary - Corporatio	n	
WEST WOODS OF N	NILES	12/31/2017	365 Days Settled	I			
NILES, MI 49120					CR Beds 121 POS B	eds 0	
BERRIEN					Key Performana	ce Ind.	
NATIONAL GOVERNMENT SERVICES Occupancy Rate 92						92.5%	
Balance S	Sheet	Income	Statement		Length of Stay	139.4	
Current Assets	2,307,777	Total Charges	14,010,511		Average Wages	20.17	
Fixed Assets	296,471	Contract Allowance	1,956,251	14.0%	Skilled Nursing	81.5%	
Other Assets	-358,403	Operating Revenue	12,054,260	86.0%	Ancillary Service	18.5%	
Total Assets	2,245,845	Operating Expense	11,641,609	96.6%	Current Ratio	2.5	
Current Liabilities	913,495	Operating Margin	412,651	3.4%	Days to Collect	43.9	
Long Term Liabilities	241,471	Other Income	12,460	0.1%	Avg Payment Days	24.3	
Total Equity	1,090,879	Other Expense	0	0.0%	Depreciation Rate	124.6%	
Total Liab. and Equity	2,245,845	Net Profit or Loss	213,395	1.8%	Return on Equity	19.6%	
235565 WESTGAT	E NURSING & R	235565 WESTGATE NURSING & REHAB COMMUNITY Proprietary - Corporation					
WESTGATE NURSIN	NG & REHAB	12/31/2017	365 Days Settled	I			
		12/31/2017	365 Days Settled	I	CR Beds 99 POS B	eds 0	
COMMUNITY		12/31/2017	365 Days Settled	I	CR Beds 99 POS B		
COMMUNITY IRONWOOD, MI 499	38		365 Days Settled	I			
COMMUNITY IRONWOOD, MI 499 GOGEBIC	38 IMENT SERVICE	ES	365 Days Settled	I	Key Performana	ce Ind.	
COMMUNITY IRONWOOD, MI 499 GOGEBIC NATIONAL GOVERN	38 IMENT SERVICE Sheet	ES		I	Key Performana Occupancy Rate	ce Ind. 70.1%	
COMMUNITY IRONWOOD, MI 499 GOGEBIC NATIONAL GOVERN Balance S	38 IMENT SERVICE Sheet	ES Income Total Charges	Statement		Key Performanae Occupancy Rate Length of Stay	ce Ind. 70.1% 155.3	
COMMUNITY IRONWOOD, MI 499 GOGEBIC NATIONAL GOVERN Balance S Current Assets	38 IMENT SERVICE Sheet 3,716,729	ES Income Total Charges	Statement 7,805,442	37.7%	Key Performanae Occupancy Rate Length of Stay Average Wages	ce Ind. 70.1% 155.3 17.43	
COMMUNITY IRONWOOD, MI 499 GOGEBIC NATIONAL GOVERN Balance S Current Assets Fixed Assets	38 IMENT SERVICE Sheet 3,716,729 298,990	ES Income Total Charges Contract Allowance	Statement 7,805,442 2,943,565	37.7% 62.3%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing	ce Ind. 70.1% 155.3 17.43 72.1%	
COMMUNITY IRONWOOD, MI 499 GOGEBIC NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	38 MENT SERVICE Sheet 3,716,729 298,990 59,452	ES Income Total Charges Contract Allowance Operating Revenue	Statement 7,805,442 2,943,565 4,861,877	37.7% 62.3% 103.9%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	ce Ind. 70.1% 155.3 17.43 72.1% 24.9%	
COMMUNITY IRONWOOD, MI 499 GOGEBIC NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	38 JMENT SERVICE Sheet 3,716,729 298,990 59,452 4,075,171	ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 7,805,442 2,943,565 4,861,877 5,051,340	37.7% 62.3% 103.9% -3.9%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	ce Ind. 70.1% 155.3 17.43 72.1% 24.9% 6.7	
COMMUNITY IRONWOOD, MI 499 GOGEBIC NATIONAL GOVERN Balance S Current Assets Current Assets Other Assets Other Assets Total Assets Current Liabilities	38 MENT SERVICE Sheet 3,716,729 298,990 59,452 4,075,171 551,513	ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 7,805,442 2,943,565 4,861,877 5,051,340 -189,463	37.7% 62.3% 103.9% -3.9% 8.8%	Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	ce Ind. 70.1% 155.3 17.43 72.1% 24.9% 6.7 246.1	

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235642 WESTLAKI	E HEALTH CAM	PUS			Proprietary - Corporation	1		
WESTLAKE HEALTH	I CAMPUS	12/31/2017 3	65 Days Settled	I				
COMMERCE, MI 48382 CR Beds 119 POS Beds 0								
OAKLAND					Key Performanad	e Ind.		
NATIONAL GOVERN	MENT SERVICE	ES			Occupancy Rate	86.9%		
Balance S	heet	Income S	Statement		Length of Stay	59.5		
Current Assets	12,932,888	Total Charges	13,876,587		Average Wages	18.73		
Fixed Assets	21,205,472	Contract Allowance	2,470,442	17.8%	Skilled Nursing	55.0%		
Other Assets	2,217,673	Operating Revenue	11,406,145	82.2%	Ancillary Service	20.3%		
Total Assets	36,356,033	Operating Expense	10,977,502	96.2%	Current Ratio	13.7		
Current Liabilities	942,119	Operating Margin	428,643	3.8%	Days to Collect	23.9		
Long Term Liabilities	15,231,247	Other Income	0	0.0%	Avg Payment Days	29.8		
Total Equity	20,182,667	Other Expense	0	0.0%	Depreciation Rate	3.9%		
Total Liab. and Equity	36,356,033	Net Profit or Loss	428,643	3.8%	Return on Equity	2.1%		
235332 WESTLANI	D CONVALESCI	ENT & REHAB CENTE	R		Proprietary - Other			
WESTLAND CONVA	LESCENT & REI	HAB 12/31/2017 3	65 Days Settled	I				
WESTLAND, MI 4818	35				CR Beds 230 POS Be	eds 0		
WAYNE					Key Performanad	e Ind.		
NATIONAL GOVERN	IMENT SERVICE	ES			Occupancy Rate	83.7%		
Balance S	iheet	Income S	Statement		Length of Stay	135.7		
Current Assets	4,132,856	Total Charges	27,936,021		Average Wages	18.88		
Fixed Assets	1,021,513	Contract Allowance	9,396,333	33.6%	Skilled Nursing	85.7%		
Other Assets	2,378,035	Operating Revenue	18,539,688	66.4%	Ancillary Service	14.3%		
Total Assets	7,532,404	Operating Expense	18,805,455	101.4%	Current Ratio	2.1		
Current Liabilities	1,972,778	Operating Margin	-265,767	-1.4%	Days to Collect	77.0		
Long Term Liabilities	2,405,868	Other Income	42,753	0.2%	Avg Payment Days	29.1		
Total Equity	3,153,758	Other Expense	0	0.0%	Depreciation Rate	65.9%		
Total Liab. and Equity	7,532,404	Net Profit or Loss	(565,929)	-3.1%	Return on Equity	-17.9%		

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235444 WESTWOOD NURSING CENTER Proprietary - Corporation									
WESTWOOD NURSING CENTER 9/30/2017 365 Days Settled									
DETROIT, MI 48235					CR Beds 125 POS Be	eds 0			
WAYNE					Key Performanad	e Ind.			
NATIONAL GOVERNMENT SERVICES Occupancy Rate 65.39									
Balance S	heet	Income S	tatement		Length of Stay	113.6			
Current Assets	1,430,430	Total Charges	17,082,439		Average Wages	16.87			
Fixed Assets	442,148	Contract Allowance	9,915,903	58.0%	Skilled Nursing	91.9%			
Other Assets	-9,213	Operating Revenue	7,166,536	42.0%	Ancillary Service	8.1%			
Total Assets	1,863,365	Operating Expense	7,634,382	106.5%	Current Ratio	0.5			
Current Liabilities	2,616,363	Operating Margin	-467,846	-6.5%	Days to Collect	66.9			
Long Term Liabilities	0	Other Income	3,776	0.1%	Avg Payment Days	100.6			
Total Equity	-752,998	Other Expense	0	0.0%	Depreciation Rate	37.6%			
Total Liab. and Equity	1,863,365	Net Profit or Loss	(464,070)	-6.5%	Return on Equity	61.6%			
235570 WHITEHAL	L HEALTHCAR	E CENTER OF ANN AR	BOR		Proprietary - Other				
WHITEHALL HEALTH ANN ARBOR	HCARE CENTER	R OF 12/31/2017 3	65 Days Settled	l					
ANN ARBOR, MI 481	08				CR Beds 102 POS Be	eds 0			
WASHTENAW					Key Performanac				
NATIONAL GOVERN					Rey i chomanac	e Ind.			
Balance Sheet		ES			Occupancy Rate	e Ind. 72.1%			
Balance S		ES Income S	tatement		•				
Current Assets	sheet		tatement 9,044,860		Occupancy Rate	72.1%			
	sheet	Income S		31.4%	Occupancy Rate Length of Stay	72.1% 213.2			
Current Assets	5 heet 25,555,682	Income S Total Charges	9,044,860		Occupancy Rate Length of Stay Average Wages	72.1% 213.2 19.96			
Current Assets Fixed Assets	5 heet 25,555,682 234,504	Income S Total Charges Contract Allowance	9,044,860 2,842,945	68.6%	Occupancy Rate Length of Stay Average Wages Skilled Nursing	72.1% 213.2 19.96 88.1%			
Current Assets Fixed Assets Other Assets	5 heet 25,555,682 234,504 0	Income S Total Charges Contract Allowance Operating Revenue	9,044,860 2,842,945 6,201,915	68.6% 114.6%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	72.1% 213.2 19.96 88.1% 11.9%			
Current Assets Fixed Assets Other Assets Total Assets	5 heet 25,555,682 234,504 0 25,790,186	Income S Total Charges Contract Allowance Operating Revenue Operating Expense	9,044,860 2,842,945 6,201,915 7,105,863	68.6% 114.6% -14.6%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	72.1% 213.2 19.96 88.1% 11.9% 0.7			
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Sheet 25,555,682 234,504 0 25,790,186 37,825,907	Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	9,044,860 2,842,945 6,201,915 7,105,863 -903,948	68.6% 114.6% -14.6% 0.0%	Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	72.1% 213.2 19.96 88.1% 11.9% 0.7 1,429.8			

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235572 WHITEHAL	L HEALTHCAR	E CENTER OF NOVI			Proprietary - Other	
WHITEHALL HEALTH NOVI	HCARE CENTER	R OF 12/31/2017 3	65 Days Settled	l		
NOVI, MI 48375					CR Beds 82 POS Be	eds 0
OAKLAND					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICI	ES			Occupancy Rate	45.1%
Balance Sheet Income Statement					Length of Stay	287.4
Current Assets	18,570,643	Total Charges	5,369,012		Average Wages	19.76
Fixed Assets	320,290	Contract Allowance	1,865,836	34.8%	Skilled Nursing	83.5%
Other Assets	13,972	Operating Revenue	3,503,176	65.2%	Ancillary Service	16.5%
Total Assets	18,904,905	Operating Expense	4,801,847	137.1%	Current Ratio	0.7
Current Liabilities	26,027,615	Operating Margin	-1,298,671	-37.1%	Days to Collect	1,837.6
Long Term Liabilities	0	Other Income	5,411	0.2%	Avg Payment Days	12.7
Total Equity	-7,122,710	Other Expense	0	0.0%	Depreciation Rate	10.4%
Total Liab. and Equity	18,904,905	Net Profit or Loss	(1,293,260)	-36.9%	Return on Equity	18.2%
235550 WILLOWB	ROOK MANOR				Proprietary - Corporation	1
WILLOWBROOK MA	NOR	12/31/2017 3	65 Days Settled	I		
FLINT, MI 48532					CR Beds 101 POS Be	eds 0
GENESEE					Key Performanac	e Ind.
BLUE CROSS (TEXA	۹S)				Occupancy Rate	89.2%
Balance S	sheet	Income S	statement		Length of Stay	64.7
Current Assets	1,452,806	Total Charges	15,546,621		Average Wages	18.08
Fixed Assets	1,313,121	Contract Allowance	3,075,758	19.8%	Skilled Nursing	71.3%
Fixed Assets Other Assets			3,075,758		Skilled Nursing Ancillary Service	71.3% 28.7%
	1,313,121		· · ·	80.2%	0	
Other Assets	1,313,121 15,163	Operating Revenue	12,470,863	80.2% 99.6%	Ancillary Service	28.7%
Other Assets Total Assets	1,313,121 15,163 2,781,090	Operating Revenue Operating Expense	12,470,863 12,417,662	80.2% 99.6% 0.4%	Ancillary Service Current Ratio	28.7% 5.3
Other Assets Total Assets Current Liabilities	1,313,121 15,163 2,781,090 275,762	Operating Revenue Operating Expense Operating Margin	12,470,863 12,417,662 53,201	80.2% 99.6% 0.4% 2.9%	Ancillary Service Current Ratio Days to Collect	28.7% 5.3 71.3

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235714 WINDEMER	RE PARK HEAL	TH AND REHAB CENTI	ER		Proprietary - Partnership)
WINDEMERE PARK CENTER	HEALTH AND R	EHAB 12/31/2017 3	65 Days Settled	ł		
WARREN, MI 48093					CR Beds 92 POS Be	eds 0
MACOMB					Key Performanad	e Ind.
WPS MI					Occupancy Rate	70.9%
Balance S	sheet	Income S	statement		Length of Stay	
Current Assets	2,989,053	Total Charges	11,895,158		Average Wages	15.56
Fixed Assets	121,702	Contract Allowance	4,081,219	34.3%	Skilled Nursing	63.2%
Other Assets	0	Operating Revenue	7,813,939	65.7%	Ancillary Service	36.8%
Total Assets	3,110,755	Operating Expense	12,954,990	165.8%	Current Ratio	1.6
Current Liabilities	1,831,195	Operating Margin	-5,141,051	-65.8%	Days to Collect	73.0
Long Term Liabilities	2,163,649	Other Income	5,016,676	64.2%	Avg Payment Days	49.2
Total Equity	-884,089	Other Expense	0	0.0%	Depreciation Rate	41.5%
Total Liab. and Equity	3,110,755	Net Profit or Loss	(124,375)	-1.6%	Return on Equity	14.1%
Total Liab. and Equity			(124,375)	-1.6%	Return on Equity Nonprofit - Church	14.1%
	EN RETIREMEN		(124,375) 5 Days Settled	-1.6%		14.1%
235604 WOODHAV	EN RETIREMEN			-1.6%		
235604 WOODHAV	EN RETIREMEN			-1.6%	Nonprofit - Church	eds 0
235604 WOODHAV WOODHAVEN RETIR LIVONIA, MI 48154	VEN RETIREMEN	NT COMMUNITY		-1.6%	Nonprofit - Church CR Beds 105 POS Be	eds 0
235604 WOODHAV WOODHAVEN RETIF LIVONIA, MI 48154 WAYNE	VEN RETIREMEN REMENT COMM	NT COMMUNITY	5 Days Settled	-1.6%	Nonprofit - Church CR Beds 105 POS Be Key Performanac	eds 0 : e Ind.
235604 WOODHAV WOODHAVEN RETIF LIVONIA, MI 48154 WAYNE NATIONAL GOVERN	VEN RETIREMEN REMENT COMM		5 Days Settled	-1.6%	Nonprofit - Church CR Beds 105 POS Be Key Performanac Occupancy Rate	eds 0 : e Ind. 80.0%
235604 WOODHAV WOODHAVEN RETIF LIVONIA, MI 48154 WAYNE NATIONAL GOVERN Balance S	VEN RETIREMEN REMENT COMM	NT COMMUNITY IUNITY 6/30/2017 36 ES Income S Total Charges	5 Days Settled	-1.6%	Nonprofit - Church CR Beds 105 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 : e Ind. 80.0% 155.6
235604 WOODHAV WOODHAVEN RETIF LIVONIA, MI 48154 WAYNE NATIONAL GOVERN Balance S Current Assets	VEN RETIREMEN REMENT COMM NMENT SERVICE Sheet 1,177,481	NT COMMUNITY IUNITY 6/30/2017 36 ES Income S Total Charges Contract Allowance	5 Days Settled Statement 7,952,021	0.0%	Nonprofit - Church CR Beds 105 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages	eds 0 e Ind. 80.0% 155.6 22.93
235604 WOODHAV WOODHAVEN RETIF LIVONIA, MI 48154 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets	VEN RETIREMEN REMENT COMM NMENT SERVICE Sheet 1,177,481 8,949,164	NT COMMUNITY IUNITY 6/30/2017 36 ES Income S Total Charges Contract Allowance	5 Days Settled Statement 7,952,021 0	0.0% 100.0%	Nonprofit - Church CR Beds 105 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing	eds 0 e Ind. 80.0% 155.6 22.93 20.8%
235604 WOODHAV WOODHAVEN RETIF LIVONIA, MI 48154 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	VEN RETIREMEN REMENT COMM NMENT SERVICE Sheet 1,177,481 8,949,164 4,259,473	NT COMMUNITY	5 Days Settled Statement 7,952,021 0 7,952,021	0.0% 100.0% 102.5%	Nonprofit - Church CR Beds 105 POS Be Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service	eds 0 e Ind. 80.0% 155.6 22.93 20.8% 27.9%
235604 WOODHAV WOODHAVEN RETIF LIVONIA, MI 48154 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	VEN RETIREMEN REMENT COMM NMENT SERVICE Sheet 1,177,481 8,949,164 4,259,473 14,386,118	NT COMMUNITY	5 Days Settled 5 Days Settled 7,952,021 0 7,952,021 8,147,235	0.0% 100.0% 102.5% -2.5%	Nonprofit - Church CR Beds 105 POS Ba Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio	eds 0 e Ind. 80.0% 155.6 22.93 20.8% 27.9% 0.9
235604 WOODHAV WOODHAVEN RETIN LIVONIA, MI 48154 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	VEN RETIREMEN REMENT COMM NMENT SERVICE Sheet 1,177,481 8,949,164 4,259,473 14,386,118 1,293,789	NT COMMUNITY	5 Days Settled 5 Days Settled 7,952,021 0 7,952,021 8,147,235 -195,214	0.0% 100.0% 102.5% -2.5% 10.4%	Nonprofit - Church CR Beds 105 POS Ba Key Performanac Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect	eds 0 ce Ind. 80.0% 155.6 22.93 20.8% 27.9% 0.9 40.1

All Providers

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235556 WOODWA	Proprietary - Partnership	D							
WOODWARD HILLS NURSING CENTER 12/31/2017 365 Days Settled									
BLOOMFIELD HILLS, MI 48304 CR Beds 190 POS Beds 0									
OAKLAND Key Performanace Ind.									
NATIONAL GOVERN	MENT SERVIC	ES			Occupancy Rate	74.3%			
Balance S	Sheet	Income	Statement		Length of Stay	30.2			
Current Assets	3,224,547	Total Charges	24,163,940		Average Wages	26.85			
Fixed Assets	342,314	Contract Allowance	2,970,700	12.3%	Skilled Nursing	54.0%			
Other Assets	0	Operating Revenue	21,193,240	87.7%	Ancillary Service	46.0%			
Total Assets	3,566,861	Operating Expense	22,810,522	107.6%	Current Ratio	0.7			
Current Liabilities	4,505,145	Operating Margin	-1,617,282	-7.6%	Days to Collect	34.2			
Long Term Liabilities	226,090	Other Income	248,634	1.2%	Avg Payment Days	65.2			
Total Equity	-1,164,374	Other Expense	0	0.0%	Depreciation Rate	6.3%			
Total Liab. and Equity	3,566,861	Net Profit or Loss	(1,368,648)	-6.5%	Return on Equity	117.5%			

2/12/2024

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