

# SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235052 ABERDEEN REHABILITATION AND SKILLED NURSING CENTER</b>				Proprietary - Corporation	
ABERDEEN REHABILITATION AND SKILLED NURSING CENTER		12/31/2017 365 Days Settled			
TRENTON, MI 48183		CR Beds 198 POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		45.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 155.1	
Current Assets	2,452,729	Total Charges	10,483,688	Average Wages 18.05	
Fixed Assets	401,054	Contract Allowance	2,550,933	24.3%	Skilled Nursing 85.2%
Other Assets	16,500	Operating Revenue	7,932,755	75.7%	Ancillary Service 14.8%
Total Assets	<u>2,870,283</u>	Operating Expense	8,865,725	111.8%	Current Ratio 2.0
Current Liabilities	1,204,272	Operating Margin	-932,970	-11.8%	Days to Collect 102.1
Long Term Liabilities	2,889,488	Other Income	11,692	0.1%	Avg Payment Days 39.5
Total Equity	-1,223,477	Other Expense	0	0.0%	Depreciation Rate 37.4%
Total Liab. and Equity	<u>2,870,283</u>	Net Profit or Loss	<u>(921,278)</u>	-11.6%	Return on Equity 75.3%
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<b>235609 ADVANTAGE LIVING CENTER - ARMADA</b>				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - ARMADA		12/31/2017 365 Days Settled			
ARMADA, MI 48005		CR Beds 67 POS Beds 0			
MACOMB		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		91.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 125.6	
Current Assets	1,378,001	Total Charges	7,020,511	Average Wages 17.97	
Fixed Assets	27,401	Contract Allowance	739,163	10.5%	Skilled Nursing 84.9%
Other Assets	449,010	Operating Revenue	6,281,348	89.5%	Ancillary Service 15.1%
Total Assets	<u>1,854,412</u>	Operating Expense	6,323,899	100.7%	Current Ratio 2.7
Current Liabilities	507,411	Operating Margin	-42,551	-0.7%	Days to Collect 50.3
Long Term Liabilities	1,340,000	Other Income	31,821	0.5%	Avg Payment Days 29.3
Total Equity	7,001	Other Expense	0	0.0%	Depreciation Rate 1,473.2%
Total Liab. and Equity	<u>1,854,412</u>	Net Profit or Loss	<u>(10,730)</u>	-0.2%	Return on Equity -153.3%

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<b>235536 ADVANTAGE LIVING CENTER - BATTLE CREEK</b>				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - BATTLE CREEK		12/31/2017 365 Days Settled			
BATTLE CREEK, MI 49017				CR Beds 82    POS Beds 0	
CALHOUN				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate            83.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            112.6	
Current Assets	1,059,290	Total Charges	7,234,948	Average Wages            18.99	
Fixed Assets	439,354	Contract Allowance	930,196	12.9% Skilled Nursing        85.4%	
Other Assets	0	Operating Revenue	6,304,752	87.1% Ancillary Service       14.6%	
Total Assets	<u>1,498,644</u>	Operating Expense	6,769,627	107.4% Current Ratio            0.5	
Current Liabilities	2,077,026	Operating Margin	-464,875	-7.4% Days to Collect            54.8	
Long Term Liabilities	37,116	Other Income	9,682	0.2% Avg Payment Days        36.8	
Total Equity	-615,498	Other Expense	0	0.0% Depreciation Rate       63.7%	
Total Liab. and Equity	<u>1,498,644</u>	Net Profit or Loss	<u>(455,799)</u>	-7.2% Return on Equity            74.1%	
<b>235480 ADVANTAGE LIVING CENTER - HARPER WOODS</b>				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - HARPER WOODS		12/31/2017 365 Days Settled			
HARPER WOODS, MI 48225				CR Beds 151    POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
				Occupancy Rate            90.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            110.2	
Current Assets	2,433,279	Total Charges	15,625,921	Average Wages            18.44	
Fixed Assets	414,256	Contract Allowance	1,568,664	10.0% Skilled Nursing        78.9%	
Other Assets	0	Operating Revenue	14,057,257	90.0% Ancillary Service       21.1%	
Total Assets	<u>2,847,535</u>	Operating Expense	14,610,782	103.9% Current Ratio            1.1	
Current Liabilities	2,187,147	Operating Margin	-553,525	-3.9% Days to Collect            54.5	
Long Term Liabilities	220,259	Other Income	3,962	0.0% Avg Payment Days        29.7	
Total Equity	440,129	Other Expense	0	0.0% Depreciation Rate       329.1%	
Total Liab. and Equity	<u>2,847,535</u>	Net Profit or Loss	<u>(549,563)</u>	-3.9% Return on Equity           -124.9%	

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<b>235539 ADVANTAGE LIVING CENTER - NORTHWEST</b>				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - NORTHWEST		12/31/2017 365 Days Settled			
DETROIT, MI 48235		CR Beds 154    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		73.5%	
		Length of Stay		131.6	
		Average Wages		18.46	
		18.8% Skilled Nursing		82.9%	
		81.2% Ancillary Service		17.1%	
		121.6% Current Ratio		1.1	
		-21.6% Days to Collect		59.0	
		0.0% Avg Payment Days		32.0	
		0.0% Depreciation Rate		90.3%	
		-21.6% Return on Equity		-479.7%	
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<b>235014 ADVANTAGE LIVING CENTER - REDFORD</b>				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - REDFORD		12/31/2017 365 Days Settled			
REDFORD, MI 48240		CR Beds 88    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
NGS (WI)		Occupancy Rate		88.6%	
		Length of Stay		77.5	
		Average Wages		18.64	
		15.8% Skilled Nursing		73.5%	
		84.2% Ancillary Service		26.5%	
		101.0% Current Ratio		0.8	
		-1.0% Days to Collect		44.8	
		0.4% Avg Payment Days		34.8	
		0.0% Depreciation Rate		320.1%	
		-0.7% Return on Equity		23.9%	

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<b>235491 ADVANTAGE LIVING CENTER - ROSEVILLE</b>				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - ROSEVILLE 12/31/2017 365 Days Settled					
ROSEVILLE, MI 48066				CR Beds 169 POS Beds 0	
MACOMB				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	2,562,449	Total Charges	14,909,687	Occupancy Rate	78.7%
Fixed Assets	312,222	Contract Allowance	1,196,684	Length of Stay	87.6
Other Assets	1,397,343	Operating Revenue	13,713,003	Average Wages	18.27
Total Assets	4,272,014	Operating Expense	14,837,862	8.0% Skilled Nursing	70.6%
Current Liabilities	1,426,846	Operating Margin	-1,124,859	92.0% Ancillary Service	29.4%
Long Term Liabilities	74,961	Other Income	5,175	108.2% Current Ratio	1.8
Total Equity	2,770,207	Other Expense	0	-8.2% Days to Collect	58.5
Total Liab. and Equity	4,272,014	Net Profit or Loss	(1,119,684)	0.0% Avg Payment Days	35.1
				0.0% Depreciation Rate	380.2%
				-8.2% Return on Equity	-40.4%

<b>235632 ADVANTAGE LIVING CENTER - SAMARITAN</b>				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - SAMARITAN 12/31/2017 365 Days Settled					
DETROIT, MI 48213				CR Beds 120 POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES					
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	2,236,363	Total Charges	11,384,253	Occupancy Rate	88.7%
Fixed Assets	416,825	Contract Allowance	449,069	Length of Stay	120.3
Other Assets	38,353	Operating Revenue	10,935,184	Average Wages	17.72
Total Assets	2,691,541	Operating Expense	10,910,300	3.9% Skilled Nursing	79.7%
Current Liabilities	1,832,372	Operating Margin	24,884	96.1% Ancillary Service	20.3%
Long Term Liabilities	821,781	Other Income	332,586	99.8% Current Ratio	1.2
Total Equity	37,388	Other Expense	0	0.2% Days to Collect	65.0
Total Liab. and Equity	2,691,541	Net Profit or Loss	357,470	3.0% Avg Payment Days	36.6
				0.0% Depreciation Rate	56.7%
				3.3% Return on Equity	956.1%

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<b>235266 ADVANTAGE LIVING CENTER - SOUTHGATE</b>				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - SOUTHGATE		12/31/2017 365 Days Settled			
SOUTHGATE, MI 48195				CR Beds 100    POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate            76.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              105.8	
Current Assets	1,080,169	Total Charges	8,553,586	Average Wages              18.93	
Fixed Assets	269,415	Contract Allowance	1,187,019	13.9% Skilled Nursing        80.0%	
Other Assets	0	Operating Revenue	7,366,567	86.1% Ancillary Service      20.0%	
Total Assets	1,349,584	Operating Expense	8,016,279	108.8% Current Ratio        0.5	
Current Liabilities	2,023,487	Operating Margin	-649,712	-8.8% Days to Collect          45.1	
Long Term Liabilities	0	Other Income	794	0.0% Avg Payment Days        39.4	
Total Equity	-673,903	Other Expense	0	0.0% Depreciation Rate      58.1%	
Total Liab. and Equity	1,349,584	Net Profit or Loss	(648,918)	-8.8% Return on Equity        96.3%	
<b>235509 ADVANTAGE LIVING CENTER - WARREN</b>				Nonprofit - Church	
ADVANTAGE LIVING CENTER - WARREN		5/31/2017 335 Days Settled			
WARREN, MI 48093		12/31/2017 214 Days Settled		CR Beds 144    POS Beds 0	
MACOMB				<b>Key Performance Ind.</b>	
NGS (WI)				Occupancy Rate            77.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              167.3	
Current Assets	617,142	Total Charges	17,717,773	Average Wages              16.57	
Fixed Assets	1,799,995	Contract Allowance	6,522,381	36.8% Skilled Nursing        65.4%	
Other Assets	0	Operating Revenue	11,195,392	63.2% Ancillary Service      34.6%	
Total Assets	2,417,137	Operating Expense	11,784,268	105.3% Current Ratio        (469.7)	
Current Liabilities	-1,314	Operating Margin	-588,876	-5.3% Days to Collect          28.9	
Long Term Liabilities	0	Other Income	5,762,057	51.5% Avg Payment Days        7.4	
Total Equity	2,418,451	Other Expense	0	0.0% Depreciation Rate      2.8%	
Total Liab. and Equity	2,417,137	Net Profit or Loss	5,173,181	46.2% Return on Equity        213.9%	

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<b>235509 ADVANTAGE LIVING CENTER - WARREN</b>				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - WARREN		5/31/2017 335 Days Settled			
WARREN, MI 48093		12/31/2017 214 Days Settled		CR Beds 144 POS Beds 0	
MACOMB		<b>Key Performance Ind.</b>			
NGS (WI)				Occupancy Rate	68.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	85.0
Current Assets	3,725,071	Total Charges	7,958,506	Average Wages	16.57
Fixed Assets	81,735	Contract Allowance	1,120,319	14.1% Skilled Nursing	75.1%
Other Assets	0	Operating Revenue	6,838,187	85.9% Ancillary Service	24.9%
Total Assets	3,806,806	Operating Expense	6,549,776	95.8% Current Ratio	1.1
Current Liabilities	3,449,782	Operating Margin	288,411	4.2% Days to Collect	193.0
Long Term Liabilities	59,312	Other Income	9,301	0.1% Avg Payment Days	144.8
Total Equity	297,712	Other Expense	0	0.0% Depreciation Rate	560.9%
Total Liab. and Equity	3,806,806	Net Profit or Loss	297,712	4.4% Return on Equity	100.0%

<b>235521 ADVANTAGE LIVING CENTER - WAYNE</b>				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - WAYNE		12/31/2017 365 Days Settled			
WAYNE, MI 48184				CR Beds 179 POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	71.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	85.4
Current Assets	2,135,176	Total Charges	13,971,491	Average Wages	19.56
Fixed Assets	517,168	Contract Allowance	1,516,420	10.9% Skilled Nursing	81.9%
Other Assets	4,455	Operating Revenue	12,455,071	89.1% Ancillary Service	18.1%
Total Assets	2,656,799	Operating Expense	14,413,378	115.7% Current Ratio	0.6
Current Liabilities	3,340,475	Operating Margin	-1,958,307	-15.7% Days to Collect	50.8
Long Term Liabilities	2,505,000	Other Income	6,571	0.1% Avg Payment Days	32.0
Total Equity	-3,188,676	Other Expense	0	0.0% Depreciation Rate	81.4%
Total Liab. and Equity	2,656,799	Net Profit or Loss	(1,951,736)	-15.7% Return on Equity	61.2%

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<b>235311 ALAMO NURSING HOME INC</b>		Proprietary - Corporation	
ALAMO NURSING HOME INC		12/31/2017 365 Days Settled	
KALAMAZOO, MI 49009		CR Beds 100    POS Beds 0	
KALAMAZOO		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	87.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,488,564	Total Charges	11,713,027
Fixed Assets	1,912,180	Contract Allowance	3,589,476
Other Assets	0	Operating Revenue	8,123,551
Total Assets	3,400,744	Operating Expense	7,968,747
Current Liabilities	220,494	Operating Margin	154,804
Long Term Liabilities	1,213,425	Other Income	55
Total Equity	1,966,825	Other Expense	0
Total Liab. and Equity	3,400,744	Net Profit or Loss	154,859
		30.6%	Skilled Nursing
		69.4%	Ancillary Service
		98.1%	Current Ratio
		1.9%	Days to Collect
		0.0%	Avg Payment Days
		0.0%	Depreciation Rate
		1.9%	Return on Equity

<b>235213 ALLEGAN COUNTY MEDICAL CARE FA</b>		Government - County	
ALLEGAN COUNTY MEDICAL CARE FA		12/31/2017 365 Days Settled	
ALLEGAN, MI 49010		CR Beds 70    POS Beds 0	
ALLEGAN		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	92.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,369,903	Total Charges	9,721,602
Fixed Assets	2,212,983	Contract Allowance	1,742,531
Other Assets	-74,482	Operating Revenue	7,979,071
Total Assets	4,508,404	Operating Expense	8,261,004
Current Liabilities	1,662,309	Operating Margin	-281,933
Long Term Liabilities	144,692	Other Income	175,160
Total Equity	2,701,403	Other Expense	0
Total Liab. and Equity	4,508,404	Net Profit or Loss	(139,382)
		17.9%	Skilled Nursing
		82.1%	Ancillary Service
		103.5%	Current Ratio
		-3.5%	Days to Collect
		2.2%	Avg Payment Days
		0.0%	Depreciation Rate
		-1.7%	Return on Equity

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<b>235016 ALLEGRA NURSING AND REHAB</b>				Proprietary - Other	
ALLEGRA NURSING AND REHAB		12/31/2017 334 Days Settled			
JACKSON, MI 49202		1/31/2017 276 Days Settled		CR Beds 100    POS Beds 0	
JACKSON		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		51.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				72.9	
Current Assets	-128,520	Total Charges	5,117,952	Average Wages	
Fixed Assets	4,284,502	Contract Allowance	1,635,407	16.41	
Other Assets	117,557	Operating Revenue	3,482,545	32.0%	
Total Assets	4,273,539	Operating Expense	5,084,586	68.0%	
Current Liabilities	482,351	Operating Margin	-1,602,041	146.0%	
Long Term Liabilities	8,125,763	Other Income	2,245	-46.0%	
Total Equity	-4,334,575	Other Expense	0	0.1%	
Total Liab. and Equity	4,273,539	Net Profit or Loss	(1,604,615)	0.0%	
				Return on Equity	
				37.0%	

<b>235016 ALLEGRA NURSING AND REHAB</b>				Proprietary - Other	
ALLEGRA NURSING AND REHAB		12/31/2017 334 Days Settled			
JACKSON, MI 49202		1/31/2017 276 Days Settled		CR Beds 100    POS Beds 0	
JACKSON		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		51.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				87.6	
Current Assets	699,829	Total Charges	9,766,040	Average Wages	
Fixed Assets	86,447	Contract Allowance	5,039,941	16.41	
Other Assets	0	Operating Revenue	4,726,099	51.6%	
Total Assets	786,276	Operating Expense	5,514,244	48.4%	
Current Liabilities	1,230,839	Operating Margin	-788,145	116.7%	
Long Term Liabilities	0	Other Income	389,656	-16.7%	
Total Equity	-444,563	Other Expense	0	8.2%	
Total Liab. and Equity	786,276	Net Profit or Loss	(444,563)	0.0%	
				Return on Equity	
				100.0%	

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<b>235450 ALLENDALE NURSING AND REHABILITATION COMMUNITY</b>				Proprietary - Corporation	
ALLENDALE NURSING AND REHABILITATION COMMUNITY		12/31/2017 365 Days Settled			
ALLENDALE, MI 49401		CR Beds 60    POS Beds 0			
OTTAWA		<b>Key Performance Ind.</b>			
WPS - MICHIGAN		Occupancy Rate		83.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				114.1	
Current Assets	1,710,983	Total Charges	6,787,401	Average Wages	
Fixed Assets	482,755	Contract Allowance	2,758,696	19.42	
Other Assets	59,460	Operating Revenue	4,028,705	40.6%	
Total Assets	2,253,198	Operating Expense	4,841,574	59.4%	
Current Liabilities	560,424	Operating Margin	-812,869	120.2%	
Long Term Liabilities	0	Other Income	393,243	-20.2%	
Total Equity	1,692,774	Other Expense	0	9.8%	
Total Liab. and Equity	2,253,198	Net Profit or Loss	(467,940)	0.0%	
				Depreciation Rate	
				96.1%	
				Return on Equity	
				-27.6%	

<b>235531 ALPHA MANOR NURSING HOME</b>				Proprietary - Corporation	
ALPHA MANOR NURSING HOME		12/31/2017 365 Days Settled			
DETROIT, MI 48207		CR Beds 80    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		82.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				232.7	
Current Assets	1,144,124	Total Charges	8,630,574	Average Wages	
Fixed Assets	478,430	Contract Allowance	1,938,627	18.21	
Other Assets	6,543	Operating Revenue	6,691,947	22.5%	
Total Assets	1,629,097	Operating Expense	6,610,378	77.5%	
Current Liabilities	463,038	Operating Margin	81,569	98.8%	
Long Term Liabilities	-206,140	Other Income	4,079	1.2%	
Total Equity	1,372,199	Other Expense	0	0.1%	
Total Liab. and Equity	1,629,097	Net Profit or Loss	85,648	0.0%	
				Depreciation Rate	
				32.5%	
				Return on Equity	
				6.2%	

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<b>235459 ALTERCARE OF BIG RAPIDS CTR FOR REHAB &amp; NURSING CA</b>		Proprietary - Corporation	
ALTERCARE OF BIG RAPIDS CTR FOR REHAB & NURSING CA		12/31/2017 365 Days Settled	
BIG RAPIDS, MI 49307		CR Beds 100 POS Beds 0	
MECOSTA		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	82.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,165,690	Total Charges	11,517,446
Fixed Assets	1,327,181	Contract Allowance	3,758,727
Other Assets	104,252	Operating Revenue	7,758,719
Total Assets	2,597,123	Operating Expense	7,480,597
Current Liabilities	555,369	Operating Margin	278,122
Long Term Liabilities	3,292,426	Other Income	21,145
Total Equity	-1,250,672	Other Expense	0
Total Liab. and Equity	2,597,123	Net Profit or Loss	299,267
		32.6%	Skilled Nursing 83.3%
		67.4%	Ancillary Service 16.7%
		96.4%	Current Ratio 2.1
		3.6%	Days to Collect 29.9
		0.3%	Avg Payment Days 18.1
		0.0%	Depreciation Rate 5.2%
		3.9%	Return on Equity -23.9%
<b>235102 AMBASSADOR NURSING AND REHABILITATION CENTER</b>		Proprietary - Other	
AMBASSADOR NURSING AND REHABILITATION CENTER		12/31/2017 365 Days Settled	
DETROIT, MI 48214		CR Beds 176 POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	91.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,524,927	Total Charges	24,682,434
Fixed Assets	2,355,626	Contract Allowance	8,294,690
Other Assets	3,610	Operating Revenue	16,387,744
Total Assets	5,884,163	Operating Expense	15,953,593
Current Liabilities	1,522,664	Operating Margin	434,151
Long Term Liabilities	910,316	Other Income	19,145
Total Equity	3,451,183	Other Expense	0
Total Liab. and Equity	5,884,163	Net Profit or Loss	198,327
		33.6%	Skilled Nursing 82.4%
		66.4%	Ancillary Service 17.6%
		97.4%	Current Ratio 2.3
		2.6%	Days to Collect 47.3
		0.1%	Avg Payment Days 31.0
		0.0%	Depreciation Rate 28.5%
		1.2%	Return on Equity 5.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235375 APPLEWOOD NURSING CENTER INC</b>				Proprietary - Corporation	
APPLEWOOD NURSING CENTER INC		12/31/2017 365 Days Settled			
WOODHAVEN, MI 48183		CR Beds 150    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            77.8	
Current Assets	2,451,234	Total Charges	15,512,817	Average Wages            20.80	
Fixed Assets	206,877	Contract Allowance	2,002,266	12.9% Skilled Nursing        74.6%	
Other Assets	0	Operating Revenue	13,510,551	87.1% Ancillary Service      25.4%	
Total Assets	2,658,111	Operating Expense	13,013,122	96.3% Current Ratio         3.2	
Current Liabilities	767,631	Operating Margin	497,429	3.7% Days to Collect         25.5	
Long Term Liabilities	0	Other Income	20,967	0.2% Avg Payment Days       8.0	
Total Equity	1,890,480	Other Expense	0	0.0% Depreciation Rate     103.1%	
Total Liab. and Equity	2,658,111	Net Profit or Loss	518,396	3.8% Return on Equity        27.4%	

<b>235360 ARBOR MANOR CARE CENTER</b>				Proprietary - Corporation	
ARBOR MANOR CARE CENTER		12/31/2017 365 Days Settled			
SPRING ARBOR, MI 49283		CR Beds 122    POS Beds 0			
JACKSON		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		71.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            62.2	
Current Assets	2,625,132	Total Charges	14,032,063	Average Wages            19.47	
Fixed Assets	2,762,500	Contract Allowance	4,664,763	33.2% Skilled Nursing        70.5%	
Other Assets	262,520	Operating Revenue	9,367,300	66.8% Ancillary Service      29.5%	
Total Assets	5,650,152	Operating Expense	9,556,576	102.0% Current Ratio         2.9	
Current Liabilities	912,789	Operating Margin	-189,276	-2.0% Days to Collect         99.2	
Long Term Liabilities	3,128,614	Other Income	30,265	0.3% Avg Payment Days       19.6	
Total Equity	1,608,749	Other Expense	0	0.0% Depreciation Rate     6.5%	
Total Liab. and Equity	5,650,152	Net Profit or Loss	(176,011)	-1.9% Return on Equity        -10.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235584 ARGENTINE CARE CENTER</b>		Proprietary - Individual	
ARGENTINE CARE CENTER		10/31/2017 365 Days Settled	
LINDEN, MI 48451		CR Beds 60    POS Beds 0	
GENESEE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	84.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	778,893	Total Charges	4,690,389
Fixed Assets	340,795	Contract Allowance	0
Other Assets	0	Operating Revenue	4,690,389
Total Assets	1,119,688	Operating Expense	4,627,715
Current Liabilities	467,429	Operating Margin	62,674
Long Term Liabilities	660,543	Other Income	1,887
Total Equity	-8,284	Other Expense	0
Total Liab. and Equity	1,119,688	Net Profit or Loss	38,869
		100.0%	100.0%
		98.7%	98.7%
		1.3%	1.3%
		0.0%	0.0%
		0.0%	0.0%
		0.8%	0.8%
		Length of Stay	206.3
		Average Wages	14.95
		Skilled Nursing	79.2%
		Ancillary Service	10.6%
		Current Ratio	1.7
		Days to Collect	50.5
		Avg Payment Days	20.2
		Depreciation Rate	27.1%
		Return on Equity	-469.2%
<b>235561 ARIA NURSING AND REHAB</b>		Proprietary - Other	
ARIA NURSING AND REHAB		12/31/2017 365 Days Settled	
LANSING, MI 48911		CR Beds 110    POS Beds 0	
INGHAM		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	70.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,125,028	Total Charges	11,699,374
Fixed Assets	528,236	Contract Allowance	4,198,551
Other Assets	10,688	Operating Revenue	7,500,823
Total Assets	1,663,952	Operating Expense	7,522,652
Current Liabilities	1,125,879	Operating Margin	-21,829
Long Term Liabilities	0	Other Income	326,690
Total Equity	538,073	Other Expense	0
Total Liab. and Equity	1,663,952	Net Profit or Loss	185,926
		35.9%	35.9%
		64.1%	64.1%
		100.3%	100.3%
		-0.3%	-0.3%
		4.4%	4.4%
		0.0%	0.0%
		2.5%	2.5%
		Length of Stay	139.9
		Average Wages	20.62
		Skilled Nursing	73.5%
		Ancillary Service	26.5%
		Current Ratio	1.0
		Days to Collect	41.4
		Avg Payment Days	42.1
		Depreciation Rate	87.4%
		Return on Equity	34.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235532 ASHLEY CARE CENTER</b>				Proprietary - Partnership	
ASHLEY CARE CENTER		12/31/2017 365 Days Settled			
ASHLEY, MI 48806		CR Beds 59		POS Beds 0	
GRATIOT		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		78.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 120.1	
Current Assets	1,197,929	Total Charges	5,393,093	Average Wages	16.88
Fixed Assets	2,742,786	Contract Allowance	846,563	15.7% Skilled Nursing	81.9%
Other Assets	2,099	Operating Revenue	4,546,530	84.3% Ancillary Service	18.1%
Total Assets	3,942,814	Operating Expense	4,807,557	105.7% Current Ratio	1.1
Current Liabilities	1,140,573	Operating Margin	-261,027	-5.7% Days to Collect	70.3
Long Term Liabilities	2,871,142	Other Income	84,000	1.8% Avg Payment Days	17.4
Total Equity	-68,901	Other Expense	0	0.0% Depreciation Rate	6.7%
Total Liab. and Equity	3,942,814	Net Profit or Loss	(177,027)	-3.9% Return on Equity	256.9%
<b>235558 ATRIUM POST ACUTE CARE OF MENOMINEE</b>				Proprietary - Partnership	
ATRIUM POST ACUTE CARE OF MENOMINEE		12/31/2017 365 Days Settled			
MENOMINEE, MI 49858		CR Beds 59		POS Beds 0	
MENOMINEE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		79.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 156.2	
Current Assets	878,932	Total Charges	7,189,015	Average Wages	16.82
Fixed Assets	328,727	Contract Allowance	2,998,326	41.7% Skilled Nursing	63.1%
Other Assets	0	Operating Revenue	4,190,689	58.3% Ancillary Service	36.9%
Total Assets	1,207,659	Operating Expense	3,904,697	93.2% Current Ratio	0.7
Current Liabilities	1,199,152	Operating Margin	285,992	6.8% Days to Collect	74.8
Long Term Liabilities	35,096	Other Income	-4,827	-0.1% Avg Payment Days	91.8
Total Equity	-26,589	Other Expense	0	0.0% Depreciation Rate	35.9%
Total Liab. and Equity	1,207,659	Net Profit or Loss	281,165	6.7% Return on Equity	-1,057.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235427 AUTUMN WOODS RESIDENTIAL HLTH</b>				Proprietary - Partnership	
AUTUMN WOODS RESIDENTIAL HLTH		12/31/2017 365 Days Settled			
WARREN, MI 48093		CR Beds 293    POS Beds 0			
MACOMB		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		75.6%	
		Length of Stay		112.1	
		Average Wages		17.61	
		22.6% Skilled Nursing		80.3%	
		77.4% Ancillary Service		19.7%	
		97.5% Current Ratio		1.8	
		2.5% Days to Collect		35.7	
		0.9% Avg Payment Days		21.7	
		0.0% Depreciation Rate		190.5%	
		3.4% Return on Equity		19.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	3,652,096	Total Charges	28,736,004		
Fixed Assets	932,983	Contract Allowance	6,504,612		
Other Assets	1,319,913	Operating Revenue	22,231,392		
Total Assets	5,904,992	Operating Expense	21,675,677		
Current Liabilities	2,017,612	Operating Margin	555,715		
Long Term Liabilities	0	Other Income	192,322		
Total Equity	3,887,380	Other Expense	0		
Total Liab. and Equity	5,904,992	Net Profit or Loss	748,037		

<b>235446 AUTUMNWOOD OF DECKERVILLE</b>				Proprietary - Corporation	
AUTUMNWOOD OF DECKERVILLE		12/31/2017 365 Days Settled			
DECKERVILLE, MI 48427		CR Beds 84    POS Beds 0			
SANILAC		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		81.9%	
		Length of Stay		155.0	
		Average Wages		16.56	
		24.2% Skilled Nursing		85.6%	
		75.8% Ancillary Service		14.4%	
		95.3% Current Ratio		0.4	
		4.7% Days to Collect		31.6	
		0.0% Avg Payment Days		11.4	
		0.0% Depreciation Rate		55.2%	
		4.7% Return on Equity		198.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	444,023	Total Charges	9,707,449		
Fixed Assets	425,765	Contract Allowance	2,352,953		
Other Assets	7,000	Operating Revenue	7,354,496		
Total Assets	876,788	Operating Expense	7,008,361		
Current Liabilities	995,031	Operating Margin	346,135		
Long Term Liabilities	-293,304	Other Income	1,738		
Total Equity	175,061	Other Expense	0		
Total Liab. and Equity	876,788	Net Profit or Loss	347,873		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235479 AUTUMNWOOD OF LIVONIA</b>		Proprietary - Corporation	
AUTUMNWOOD OF LIVONIA		12/31/2017 365 Days Settled	
LIVONIA, MI 48154		CR Beds 142    POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	74.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,759,122	Total Charges	14,805,316
Fixed Assets	1,336,164	Contract Allowance	3,497,176
Other Assets	5,442	Operating Revenue	11,308,140
Total Assets	3,100,728	Operating Expense	12,008,525
Current Liabilities	197,562	Operating Margin	-700,385
Long Term Liabilities	1,771,653	Other Income	6,199
Total Equity	1,131,513	Other Expense	0
Total Liab. and Equity	3,100,728	Net Profit or Loss	(694,186)
		23.6%	Skilled Nursing 84.0%
		76.4%	Ancillary Service 16.0%
		106.2%	Current Ratio 8.9
		-6.2%	Days to Collect 82.5
		0.1%	Avg Payment Days 2.2
		0.0%	Depreciation Rate 51.8%
		-6.1%	Return on Equity -61.4%

<b>235438 AUTUMNWOOD OF MCBAIN</b>		Proprietary - Corporation	
AUTUMNWOOD OF MCBAIN		12/31/2017 365 Days Settled	
MC BAIN, MI 49657		CR Beds 95    POS Beds 0	
MISSAUKEE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	80.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	598,769	Total Charges	10,816,794
Fixed Assets	470,810	Contract Allowance	3,150,161
Other Assets	12,569	Operating Revenue	7,666,633
Total Assets	1,082,148	Operating Expense	7,711,796
Current Liabilities	971,343	Operating Margin	-45,163
Long Term Liabilities	-3,100,548	Other Income	4,940
Total Equity	3,211,353	Other Expense	0
Total Liab. and Equity	1,082,148	Net Profit or Loss	(40,223)
		29.1%	Skilled Nursing 84.8%
		70.9%	Ancillary Service 15.2%
		100.6%	Current Ratio 0.6
		-0.6%	Days to Collect 46.3
		0.1%	Avg Payment Days 5.1
		0.0%	Depreciation Rate 99.0%
		-0.5%	Return on Equity -1.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235139 AVISTA NURSING AND REHAB</b>				Proprietary - Other	
AVISTA NURSING AND REHAB		12/31/2017 334 Days Settled			
SAGINAW, MI 48601		1/31/2017 276 Days Settled		CR Beds 103 POS Beds 0	
SAGINAW		<b>Key Performance Ind.</b>			
CGS (OHIO)				Occupancy Rate	56.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	62.1
Current Assets	446,665	Total Charges	5,723,866	Average Wages	22.46
Fixed Assets	3,144,815	Contract Allowance	1,826,873	31.9% Skilled Nursing	73.0%
Other Assets	128,788	Operating Revenue	3,896,993	68.1% Ancillary Service	27.0%
Total Assets	3,720,268	Operating Expense	5,003,790	128.4% Current Ratio	0.7
Current Liabilities	614,600	Operating Margin	-1,106,797	-28.4% Days to Collect	69.7
Long Term Liabilities	952,879	Other Income	1,813	0.0% Avg Payment Days	42.3
Total Equity	2,152,789	Other Expense	0	0.0% Depreciation Rate	0.7%
Total Liab. and Equity	3,720,268	Net Profit or Loss	(1,110,951)	-28.5% Return on Equity	-51.6%

<b>235139 AVISTA NURSING AND REHAB</b>				Proprietary - Other	
AVISTA NURSING AND REHAB		12/31/2017 334 Days Settled			
SAGINAW, MI 48601		1/31/2017 276 Days Settled		CR Beds 103 POS Beds 0	
SAGINAW		<b>Key Performance Ind.</b>			
CGS (OHIO)				Occupancy Rate	62.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	110.0
Current Assets	974,283	Total Charges	12,038,923	Average Wages	22.46
Fixed Assets	225,888	Contract Allowance	6,780,877	56.3% Skilled Nursing	59.9%
Other Assets	0	Operating Revenue	5,258,046	43.7% Ancillary Service	40.1%
Total Assets	1,200,171	Operating Expense	6,071,983	115.5% Current Ratio	0.7
Current Liabilities	1,309,238	Operating Margin	-813,937	-15.5% Days to Collect	103.1
Long Term Liabilities	250,000	Other Income	506,817	9.6% Avg Payment Days	98.2
Total Equity	-359,067	Other Expense	0	0.0% Depreciation Rate	97.6%
Total Liab. and Equity	1,200,171	Net Profit or Loss	(359,067)	-6.8% Return on Equity	100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235033 BAY BLUFFS-EMMET CO MED CARE FAC</b>				Nonprofit - Church	
BAY BLUFFS-EMMET CO MED CARE FAC    12/31/2017 365 Days Settled					
HARBOR SPRINGS, MI 49740				CR Beds 120    POS Beds 0	
EMMET				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate            90.9%	
<b>Balance Sheet</b>				Length of Stay            346.3	
<b>Income Statement</b>				Average Wages            20.14	
Current Assets	3,620,119	Total Charges	12,122,690	3.2%	Skilled Nursing            92.7%
Fixed Assets	4,803,277	Contract Allowance	387,379	96.8%	Ancillary Service        7.3%
Other Assets	0	Operating Revenue	11,735,311	123.4%	Current Ratio            3.0
Total Assets	8,423,396	Operating Expense	14,486,893	-23.4%	Days to Collect          37.2
Current Liabilities	1,205,694	Operating Margin	-2,751,582	14.8%	Avg Payment Days       22.9
Long Term Liabilities	334,990	Other Income	1,733,006	0.0%	Depreciation Rate       3.3%
Total Equity	6,882,712	Other Expense	0	-9.8%	Return on Equity        -16.7%
Total Liab. and Equity	8,423,396	Net Profit or Loss	(1,151,683)		

<b>235044 BAY COUNTY MEDICAL CARE FACILITY</b>				Government - County	
BAY COUNTY MEDICAL CARE FACILITY    12/31/2017 365 Days Settled					
ESSEXVILLE, MI 48732				CR Beds 206    POS Beds 0	
BAY				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate            85.4%	
<b>Balance Sheet</b>				Length of Stay            237.0	
<b>Income Statement</b>				Average Wages            18.70	
Current Assets	21,462,421	Total Charges	23,517,153	2.4%	Skilled Nursing            89.3%
Fixed Assets	8,895,474	Contract Allowance	563,342	97.6%	Ancillary Service        10.7%
Other Assets	7,836,907	Operating Revenue	22,953,811	109.7%	Current Ratio            5.0
Total Assets	38,194,802	Operating Expense	25,173,338	-9.7%	Days to Collect          32.7
Current Liabilities	4,313,239	Operating Margin	-2,219,527	12.2%	Avg Payment Days       29.2
Long Term Liabilities	15,939,699	Other Income	2,799,540	0.0%	Depreciation Rate       2.9%
Total Equity	17,941,864	Other Expense	0	2.2%	Return on Equity        2.8%
Total Liab. and Equity	38,194,802	Net Profit or Loss	509,145		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235388 BAY SHORES SENIOR CARE AND REHAB CENTER</b>		Proprietary - Corporation	
BAY SHORES SENIOR CARE AND REHAB CENTER		12/31/2017 365 Days Settled	
BAY CITY, MI 48706		CR Beds 126 POS Beds 0	
BAY		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	79.1%
		Length of Stay	64.3
		Average Wages	17.58
		11.9% Skilled Nursing	64.7%
		88.1% Ancillary Service	35.3%
		92.7% Current Ratio	2.1
		7.3% Days to Collect	33.1
		0.7% Avg Payment Days	20.3
		0.0% Depreciation Rate	89.1%
		7.1% Return on Equity	45.7%

  

Balance Sheet		Income Statement	
Current Assets	1,816,258	Total Charges	15,940,020
Fixed Assets	245,222	Contract Allowance	1,896,513
Other Assets	1,000,000	Operating Revenue	14,043,507
<b>Total Assets</b>	<b>3,061,480</b>	Operating Expense	13,016,677
Current Liabilities	869,393	Operating Margin	1,026,830
Long Term Liabilities	0	Other Income	96,616
Total Equity	2,192,087	Other Expense	0
<b>Total Liab. and Equity</b>	<b>3,061,480</b>	Net Profit or Loss	1,002,223

<b>235144 BAYSIDE VILLAGE</b>		Nonprofit - Church	
BAYSIDE VILLAGE		9/30/2017 365 Days Settled	
L' ANSE, MI 49946		CR Beds 59 POS Beds 0	
BARAGA		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	93.7%
		Length of Stay	353.8
		Average Wages	15.76
		20.5% Skilled Nursing	84.5%
		79.5% Ancillary Service	15.5%
		98.5% Current Ratio	4.2
		1.5% Days to Collect	(4.5)
		0.2% Avg Payment Days	18.9
		0.0% Depreciation Rate	3.3%
		1.8% Return on Equity	4.1%

  

Balance Sheet		Income Statement	
Current Assets	1,352,996	Total Charges	5,750,171
Fixed Assets	950,672	Contract Allowance	1,178,421
Other Assets	0	Operating Revenue	4,571,750
<b>Total Assets</b>	<b>2,303,668</b>	Operating Expense	4,502,326
Current Liabilities	325,202	Operating Margin	69,424
Long Term Liabilities	0	Other Income	11,128
Total Equity	1,978,466	Other Expense	0
<b>Total Liab. and Equity</b>	<b>2,303,668</b>	Net Profit or Loss	80,552

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235475 BEACONSHIRE NURSING CENTRE</b>		Proprietary - Partnership	
BEACONSHIRE NURSING CENTRE		12/31/2017 365 Days Settled	
DETROIT, MI 48219		CR Beds 99    POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate            83.1%	
		Length of Stay              158.4	
		Average Wages              17.13	
		56.3% Skilled Nursing      93.6%	
		43.7% Ancillary Service    6.4%	
		92.9% Current Ratio        1.6	
		7.1% Days to Collect        149.6	
		0.0% Avg Payment Days    98.7	
		0.0% Depreciation Rate    12.6%	
		7.1% Return on Equity      -	
		1,375.2%	
<b>235502 BEAUMONT HEALTH &amp; REHAB CENTER - OAKWOOD COMMON</b>		Nonprofit - Other	
BEAUMONT HEALTH & REHAB CENTER - OAKWOOD COMMON		12/31/2017 365 Days Settled	
DEARBORN, MI 48120		CR Beds 532    POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate            74.0%	
		Length of Stay              74.8	
		Average Wages              21.50	
		41.9% Skilled Nursing      41.5%	
		58.1% Ancillary Service    58.5%	
		151.6% Current Ratio       0.9	
		-51.6% Days to Collect      6.3	
		89.1% Avg Payment Days   14.6	
		0.0% Depreciation Rate    4.9%	
		35.1% Return on Equity     12.4%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235470 BELLBROOK</b>				Nonprofit - Church	
BELLBROOK		6/30/2017 365 Days Settled			
ROCHESTER HILLS, MI 48307				CR Beds 120    POS Beds 0	
OAKLAND				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate            91.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            106.0	
Current Assets	1,069,298	Total Charges	23,804,723	Average Wages            17.69	
Fixed Assets	5,211,053	Contract Allowance	6,647,487	27.9%	Skilled Nursing            32.0%
Other Assets	1,036	Operating Revenue	17,157,236	72.1%	Ancillary Service        29.1%
Total Assets	<u>6,281,387</u>	Operating Expense	<u>15,351,640</u>	89.5%	Current Ratio            0.0
Current Liabilities	-29,935,649	Operating Margin	1,805,596	10.5%	Days to Collect            16.1
Long Term Liabilities	5,345,039	Other Income	628,910	3.7%	Avg Payment Days        31.2
Total Equity	<u>30,871,997</u>	Other Expense	0	0.0%	Depreciation Rate        4.7%
Total Liab. and Equity	<u>6,281,387</u>	Net Profit or Loss	<u>2,434,506</u>	14.2%	Return on Equity         7.9%
<b>235376 BELLE FOUNTAIN NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
BELLE FOUNTAIN NURSING & REHABILITATION CENTER		9/30/2017 365 Days Settled			
RIVERVIEW, MI 48192				CR Beds 91    POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate            74.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            30.4	
Current Assets	949,763	Total Charges	18,645,280	Average Wages            18.08	
Fixed Assets	172,244	Contract Allowance	8,597,557	46.1%	Skilled Nursing            66.1%
Other Assets	0	Operating Revenue	10,047,723	53.9%	Ancillary Service        33.9%
Total Assets	<u>1,122,007</u>	Operating Expense	<u>10,084,202</u>	100.4%	Current Ratio            1.1
Current Liabilities	846,204	Operating Margin	-36,479	-0.4%	Days to Collect            32.1
Long Term Liabilities	1,932,591	Other Income	-98,008	-1.0%	Avg Payment Days        26.8
Total Equity	<u>-1,656,788</u>	Other Expense	0	0.0%	Depreciation Rate        8.3%
Total Liab. and Equity	<u>1,122,007</u>	Net Profit or Loss	<u>(280,121)</u>	-2.8%	Return on Equity         16.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235651 BISHOP NOA HOME FOR SENIOR CITIZENS</b>		Nonprofit - Church	
BISHOP NOA HOME FOR SENIOR CITIZENS		6/30/2017 365 Days Settled	
ESCANABA, MI 49829		CR Beds 109 POS Beds 0	
DELTA		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	92.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,770,200	Total Charges	8,933,034
Fixed Assets	3,847,597	Contract Allowance	418,889
Other Assets	1,899,196	Operating Revenue	8,514,145
Total Assets	7,516,993	Operating Expense	8,510,775
Current Liabilities	1,213,867	Operating Margin	3,370
Long Term Liabilities	1,946,036	Other Income	581,231
Total Equity	4,357,090	Other Expense	0
Total Liab. and Equity	7,516,993	Net Profit or Loss	573,334
		4.7%	Skilled Nursing 79.8%
		95.3%	Ancillary Service 10.5%
		100.0%	Current Ratio 1.5
		0.0%	Days to Collect 38.9
		6.8%	Avg Payment Days 49.5
		0.0%	Depreciation Rate 3.3%
		6.7%	Return on Equity 13.2%
<b>235662 BLOOMFIELD ORCHARD VILLA</b>		Proprietary - Corporation	
BLOOMFIELD ORCHARD VILLA		12/31/2017 365 Days Settled	
WEST BLOOMFIELD, MI 48323		CR Beds 50 POS Beds 0	
OAKLAND		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	91.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,305,347	Total Charges	6,365,776
Fixed Assets	606,144	Contract Allowance	1,661,360
Other Assets	2,883	Operating Revenue	4,704,416
Total Assets	1,914,374	Operating Expense	4,463,066
Current Liabilities	337,870	Operating Margin	241,350
Long Term Liabilities	-3,529,726	Other Income	316
Total Equity	5,106,230	Other Expense	0
Total Liab. and Equity	1,914,374	Net Profit or Loss	241,666
		26.1%	Skilled Nursing 86.5%
		73.9%	Ancillary Service 13.5%
		94.9%	Current Ratio 3.9
		5.1%	Days to Collect 114.6
		0.0%	Avg Payment Days 11.2
		0.0%	Depreciation Rate 32.0%
		5.1%	Return on Equity 4.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235289 BORGESS GARDENS</b>				Nonprofit - Church	
BORGESS GARDENS		6/30/2017 365 Days Settled			
KALAMAZOO, MI 49048				CR Beds 101    POS Beds 0	
KALAMAZOO				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate            93.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            48.5	
Current Assets	3,237,814	Total Charges	19,167,508	Average Wages            19.05	
Fixed Assets	9,755,939	Contract Allowance	6,971,192	36.4%	Skilled Nursing            58.4%
Other Assets	336,269	Operating Revenue	12,196,316	63.6%	Ancillary Service        41.6%
Total Assets	13,330,022	Operating Expense	13,179,976	108.1%	Current Ratio            2.4
Current Liabilities	1,374,568	Operating Margin	-983,660	-8.1%	Days to Collect          (15.9)
Long Term Liabilities	4,854,197	Other Income	12,020	0.1%	Avg Payment Days        15.4
Total Equity	7,101,257	Other Expense	0	0.0%	Depreciation Rate        5.2%
Total Liab. and Equity	13,330,022	Net Profit or Loss	(971,640)	-8.0%	Return on Equity        -13.7%
<b>235462 BOTSFORD CONTINUING HEALTH CENTER</b>				Nonprofit - Other	
BOTSFORD CONTINUING HEALTH CENTER		12/31/2017 365 Days Settled			
FARMINGTON HILLS, MI 48336				CR Beds 179    POS Beds 0	
OAKLAND				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate            89.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            59.8	
Current Assets	-3,304,499	Total Charges	23,170,530	Average Wages            19.50	
Fixed Assets	9,378,988	Contract Allowance	5,458,897	23.6%	Skilled Nursing            70.5%
Other Assets	455,000	Operating Revenue	17,711,633	76.4%	Ancillary Service        29.5%
Total Assets	6,529,489	Operating Expense	19,184,008	108.3%	Current Ratio            (1.0)
Current Liabilities	3,233,821	Operating Margin	-1,472,375	-8.3%	Days to Collect          (143.7)
Long Term Liabilities	9,905,470	Other Income	69,909	0.4%	Avg Payment Days        34.9
Total Equity	-6,609,802	Other Expense	0	0.0%	Depreciation Rate        4.3%
Total Liab. and Equity	6,529,489	Net Profit or Loss	(1,483,112)	-8.4%	Return on Equity        22.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235526 BOULDER PARK TERRACE</b>		Proprietary - Corporation	
BOULDER PARK TERRACE		9/30/2017 365 Days Settled	
CHARLEVOIX, MI 49720		CR Beds 70    POS Beds 0	
CHARLEVOIX		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	84.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,790,229	Total Charges	9,897,428
Fixed Assets	3,317,521	Contract Allowance	3,494,641
Other Assets	1,832,205	Operating Revenue	6,402,787
Total Assets	<u>6,939,955</u>	Operating Expense	5,875,833
Current Liabilities	196,008	Operating Margin	526,954
Long Term Liabilities	0	Other Income	51,991
Total Equity	<u>6,743,947</u>	Other Expense	0
Total Liab. and Equity	<u>6,939,955</u>	Net Profit or Loss	<u>323,981</u>
		35.3%	Skilled Nursing    69.0%
		64.7%	Ancillary Service    31.0%
		91.8%	Current Ratio    9.1
		8.2%	Days to Collect    82.5
		0.8%	Avg Payment Days    12.2
		0.0%	Depreciation Rate    4.0%
		5.1%	Return on Equity    4.8%

<b>235477 BOULEVARD HEALTH CENTER</b>		Proprietary - Corporation	
BOULEVARD HEALTH CENTER		12/31/2017 365 Days Settled	
ROCHESTER HILLS, MI 48309		CR Beds 186    POS Beds 0	
OAKLAND		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	84.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,035,560	Total Charges	25,974,663
Fixed Assets	1,126,871	Contract Allowance	7,178,155
Other Assets	0	Operating Revenue	18,796,508
Total Assets	<u>4,162,431</u>	Operating Expense	19,180,548
Current Liabilities	1,405,158	Operating Margin	-384,040
Long Term Liabilities	0	Other Income	23,911
Total Equity	<u>2,757,273</u>	Other Expense	0
Total Liab. and Equity	<u>4,162,431</u>	Net Profit or Loss	<u>(484,069)</u>
		27.6%	Skilled Nursing    79.4%
		72.4%	Ancillary Service    20.6%
		102.0%	Current Ratio    2.2
		-2.0%	Days to Collect    40.5
		0.1%	Avg Payment Days    21.2
		0.0%	Depreciation Rate    99.2%
		-2.6%	Return on Equity    -17.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235242 BOULEVARD MANOR, LLC</b>		Proprietary - Corporation	
BOULEVARD MANOR, LLC		12/31/2017 365 Days Settled	
DETROIT, MI 48207		CR Beds 87    POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	70.5%
		Length of Stay	138.2
		Average Wages	12.71
		18.1% Skilled Nursing	86.0%
		81.9% Ancillary Service	14.0%
		101.9% Current Ratio	0.3
		-1.9% Days to Collect	46.8
		2.6% Avg Payment Days	129.8
		0.0% Depreciation Rate	69.1%
		-3.2% Return on Equity	9.7%

  

Balance Sheet		Income Statement	
Current Assets	571,208	Total Charges	4,581,547
Fixed Assets	282,762	Contract Allowance	828,172
Other Assets	0	Operating Revenue	3,753,375
Total Assets	853,970	Operating Expense	3,825,785
Current Liabilities	1,985,659	Operating Margin	-72,410
Long Term Liabilities	123,955	Other Income	99,193
Total Equity	-1,255,644	Other Expense	0
Total Liab. and Equity	853,970	Net Profit or Loss	(121,419)

<b>235498 BOULEVARD TEMPLE CARE CENTER, LLC</b>		Proprietary - Corporation	
BOULEVARD TEMPLE CARE CENTER, LLC		12/31/2017 365 Days Settled	
DETROIT, MI 48208		CR Beds 124    POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	93.6%
		Length of Stay	107.2
		Average Wages	18.20
		24.1% Skilled Nursing	82.2%
		75.9% Ancillary Service	17.8%
		99.1% Current Ratio	3.8
		0.9% Days to Collect	134.9
		1.7% Avg Payment Days	6.2
		0.0% Depreciation Rate	66.8%
		2.6% Return on Equity	7.9%

  

Balance Sheet		Income Statement	
Current Assets	3,894,203	Total Charges	17,149,876
Fixed Assets	959,953	Contract Allowance	4,128,611
Other Assets	11,695	Operating Revenue	13,021,265
Total Assets	4,865,851	Operating Expense	12,899,659
Current Liabilities	1,027,449	Operating Margin	121,606
Long Term Liabilities	-426,349	Other Income	216,288
Total Equity	4,264,751	Other Expense	0
Total Liab. and Equity	4,865,851	Net Profit or Loss	337,894

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235245 BRITTANY MANOR</b>				Proprietary - Corporation	
BRITTANY MANOR		12/31/2017 365 Days Settled			
MIDLAND, MI 48642		CR Beds 160 POS Beds 0			
MIDLAND		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		76.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 111.3	
Current Assets	2,186,721	Total Charges	18,741,314	Average Wages	16.47
Fixed Assets	661,416	Contract Allowance	5,313,851	28.4%	Skilled Nursing 77.2%
Other Assets	6,774	Operating Revenue	13,427,463	71.6%	Ancillary Service 22.8%
Total Assets	2,854,911	Operating Expense	13,637,829	101.6%	Current Ratio 1.2
Current Liabilities	1,824,350	Operating Margin	-210,366	-1.6%	Days to Collect 74.2
Long Term Liabilities	-1,177,338	Other Income	7,868	0.1%	Avg Payment Days 7.6
Total Equity	2,207,899	Other Expense	0	0.0%	Depreciation Rate 186.5%
Total Liab. and Equity	2,854,911	Net Profit or Loss	(202,498)	-1.5%	Return on Equity -9.2%
<b>235434 BRONSON COMMONS</b>				Nonprofit - Other	
BRONSON COMMONS		12/31/2017 365 Days Settled			
MATTAWAN, MI 49071		CR Beds 100 POS Beds 0			
VAN BUREN		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 48.3	
Current Assets	1,047,701	Total Charges	13,920,280	Average Wages	17.92
Fixed Assets	17,026,555	Contract Allowance	2,782,858	20.0%	Skilled Nursing 82.6%
Other Assets	178,502	Operating Revenue	11,137,422	80.0%	Ancillary Service 17.4%
Total Assets	18,252,758	Operating Expense	12,787,138	114.8%	Current Ratio 2.3
Current Liabilities	450,009	Operating Margin	-1,649,716	-14.8%	Days to Collect 31.8
Long Term Liabilities	17,949,034	Other Income	844,433	7.6%	Avg Payment Days 12.8
Total Equity	-146,285	Other Expense	0	0.0%	Depreciation Rate 6.8%
Total Liab. and Equity	18,252,758	Net Profit or Loss	(894,262)	-8.0%	Return on Equity 611.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235039 BROOKCREST</b>				Nonprofit - Other	
BROOKCREST		12/31/2017 365 Days Settled			
GRANDVILLE, MI 49418				CR Beds 114 POS Beds 0	
KENT				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	87.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	177.9
Current Assets	8,997,552	Total Charges	12,282,611	Average Wages	18.52
Fixed Assets	2,294,322	Contract Allowance	2,605,939	21.2%	Skilled Nursing 95.9%
Other Assets	6,167	Operating Revenue	9,676,672	78.8%	Ancillary Service 4.1%
Total Assets	11,298,041	Operating Expense	9,429,800	97.4%	Current Ratio 12.0
Current Liabilities	751,945	Operating Margin	246,872	2.6%	Days to Collect (1,100.1)
Long Term Liabilities	652,369	Other Income	-893,692	-9.2%	Avg Payment Days 25.4
Total Equity	9,893,727	Other Expense	0	0.0%	Depreciation Rate 3.3%
Total Liab. and Equity	11,298,041	Net Profit or Loss	(1,520,275)	-15.7%	Return on Equity -15.4%
<b>235204 BROOKHAVEN MEDICAL CARE FACILI</b>				Government - County	
BROOKHAVEN MEDICAL CARE FACILI		9/30/2017 365 Days Settled			
MUSKEGON, MI 49442				CR Beds 120 POS Beds 0	
MUSKEGON				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	84.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	242.5
Current Assets	-1,158,043	Total Charges	12,346,050	Average Wages	19.60
Fixed Assets	866,504	Contract Allowance	1,325,121	10.7%	Skilled Nursing 78.5%
Other Assets	1,055,412	Operating Revenue	11,020,929	89.3%	Ancillary Service 21.5%
Total Assets	763,873	Operating Expense	13,574,438	123.2%	Current Ratio (1.1)
Current Liabilities	1,019,739	Operating Margin	-2,553,509	-23.2%	Days to Collect 63.3
Long Term Liabilities	6,448,287	Other Income	194,997	1.8%	Avg Payment Days 24.6
Total Equity	-6,704,153	Other Expense	0	0.0%	Depreciation Rate 2.3%
Total Liab. and Equity	763,873	Net Profit or Loss	(2,620,104)	-23.8%	Return on Equity 39.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235236 BURCHAM HILLS RETIREMENT CTR</b>		Nonprofit - Other	
BURCHAM HILLS RETIREMENT CTR		6/30/2017 365 Days Settled	
EAST LANSING, MI 48823		CR Beds 426 POS Beds 0	
INGHAM		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	62.4%
<b>Balance Sheet</b>		Length of Stay	123.2
<b>Income Statement</b>		Average Wages	19.72
Current Assets	9,443,648	Total Charges	30,258,070
Fixed Assets	17,648,110	Contract Allowance	5,560,273
Other Assets	3,010,659	Operating Revenue	24,697,797
Total Assets	30,102,417	Operating Expense	24,296,814
Current Liabilities	2,666,497	Operating Margin	400,983
Long Term Liabilities	15,090,000	Other Income	568,011
Total Equity	12,345,920	Other Expense	0
Total Liab. and Equity	30,102,417	Net Profit or Loss	668,994
		18.4%	Skilled Nursing 50.6%
		81.6%	Ancillary Service 18.1%
		98.4%	Current Ratio 3.5
		1.6%	Days to Collect 44.3
		2.3%	Avg Payment Days 22.9
		0.0%	Depreciation Rate 5.2%
		2.7%	Return on Equity 5.4%

<b>235237 CALHOUN COUNTY MEDICAL CARE FACILITY</b>		Government - County	
CALHOUN COUNTY MEDICAL CARE FACILITY		12/31/2017 365 Days Settled	
BATTLE CREEK, MI 49014		CR Beds 120 POS Beds 0	
CALHOUN		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	93.7%
<b>Balance Sheet</b>		Length of Stay	188.3
<b>Income Statement</b>		Average Wages	19.45
Current Assets	3,876,879	Total Charges	14,845,034
Fixed Assets	13,657,380	Contract Allowance	2,019,193
Other Assets	3,277,080	Operating Revenue	12,825,841
Total Assets	20,811,339	Operating Expense	15,528,406
Current Liabilities	2,600,510	Operating Margin	-2,702,565
Long Term Liabilities	4,690,100	Other Income	3,427,628
Total Equity	13,520,729	Other Expense	0
Total Liab. and Equity	20,811,339	Net Profit or Loss	725,063
		13.6%	Skilled Nursing 89.1%
		86.4%	Ancillary Service 10.9%
		121.1%	Current Ratio 1.5
		-21.1%	Days to Collect 39.2
		26.7%	Avg Payment Days 21.4
		0.0%	Depreciation Rate 3.2%
		5.7%	Return on Equity 5.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235187 CAMBRIDGE EAST HEALTHCARE CENT</b>				Proprietary - Corporation	
CAMBRIDGE EAST HEALTHCARE CENT      9/30/2017 365 Days Settled					
MADISON HEIGHTS, MI 48071				CR Beds 160    POS Beds 0	
OAKLAND				<b>Key Performance Ind.</b>	
TRAILBLAZER (COLORADO)				Occupancy Rate      74.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      98.6	
Current Assets	971,887	Total Charges	35,925,184	Average Wages      21.14	
Fixed Assets	7,986,188	Contract Allowance	25,380,012	70.6%	Skilled Nursing      94.3%
Other Assets	10,568	Operating Revenue	10,545,172	29.4%	Ancillary Service      5.7%
Total Assets	<u>8,968,643</u>	Operating Expense	10,746,780	101.9%	Current Ratio      0.5
Current Liabilities	1,784,085	Operating Margin	-201,608	-1.9%	Days to Collect      32.8
Long Term Liabilities	5,534,997	Other Income	6,016	0.1%	Avg Payment Days      28.3
Total Equity	1,649,561	Other Expense	0	0.0%	Depreciation Rate      7.5%
Total Liab. and Equity	<u>8,968,643</u>	Net Profit or Loss	<u>(195,592)</u>	-1.9%	Return on Equity      -11.9%

<b>235214 CAMBRIDGE NORTH HEALTHCARE CEN</b>				Proprietary - Corporation	
CAMBRIDGE NORTH HEALTHCARE CEN      9/30/2017 365 Days Settled					
CLAWSON, MI 48017				CR Beds 120    POS Beds 0	
OAKLAND				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate      94.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      133.9	
Current Assets	278,302	Total Charges	33,349,491	Average Wages      22.61	
Fixed Assets	14,465,322	Contract Allowance	23,014,057	69.0%	Skilled Nursing      94.0%
Other Assets	19,158	Operating Revenue	10,335,434	31.0%	Ancillary Service      6.0%
Total Assets	<u>14,762,782</u>	Operating Expense	11,541,116	111.7%	Current Ratio      0.1
Current Liabilities	1,977,231	Operating Margin	-1,205,682	-11.7%	Days to Collect      7.9
Long Term Liabilities	9,607,832	Other Income	5,850	0.1%	Avg Payment Days      27.8
Total Equity	3,177,719	Other Expense	0	0.0%	Depreciation Rate      6.1%
Total Liab. and Equity	<u>14,762,782</u>	Net Profit or Loss	<u>(1,199,832)</u>	-11.6%	Return on Equity      -37.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235664 CAMBRIDGE SOUTH HEALTHCARE CTR</b>				Proprietary - Corporation	
CAMBRIDGE SOUTH HEALTHCARE CTR      12/31/2017 365 Days Settled					
BEVERLY HILLS, MI 48025				CR Beds 102    POS Beds 0	
OAKLAND				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	717,445	Total Charges	24,902,484	Occupancy Rate	81.8%
Fixed Assets	4,894,152	Contract Allowance	17,674,846	Length of Stay	125.4
Other Assets	9,479	Operating Revenue	7,227,638	Average Wages	21.69
Total Assets	5,621,076	Operating Expense	7,627,106	71.0% Skilled Nursing	94.4%
Current Liabilities	1,402,713	Operating Margin	-399,468	29.0% Ancillary Service	5.6%
Long Term Liabilities	12,303,994	Other Income	3,347	105.5% Current Ratio	0.5
Total Equity	-8,085,631	Other Expense	0	-5.5% Days to Collect	34.3
Total Liab. and Equity	5,621,076	Net Profit or Loss	(396,121)	0.0% Avg Payment Days	22.3
				0.0% Depreciation Rate	4.4%
				-5.5% Return on Equity	4.9%

<b>235655 CAMELOT HALL CONVALESCENT CTR</b>				Proprietary - Corporation	
CAMELOT HALL CONVALESCENT CTR      12/31/2017 365 Days Settled					
LIVONIA, MI 48150				CR Beds 142    POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES					
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,665,121	Total Charges	10,918,592	Occupancy Rate	58.7%
Fixed Assets	919,242	Contract Allowance	3,237,389	Length of Stay	158.4
Other Assets	10,884	Operating Revenue	7,681,203	Average Wages	17.50
Total Assets	2,595,247	Operating Expense	7,719,738	29.7% Skilled Nursing	88.1%
Current Liabilities	262,782	Operating Margin	-38,535	70.3% Ancillary Service	11.9%
Long Term Liabilities	5,810,957	Other Income	17,042	100.5% Current Ratio	6.3
Total Equity	-3,478,492	Other Expense	0	-0.5% Days to Collect	96.4
Total Liab. and Equity	2,595,247	Net Profit or Loss	(21,493)	0.2% Avg Payment Days	1.7
				0.0% Depreciation Rate	36.8%
				-0.3% Return on Equity	0.6%

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<b>235555 CANTERBURY ON THE LAKE</b>				Nonprofit - Church	
CANTERBURY ON THE LAKE		6/30/2017 365 Days Settled			
WATERFORD, MI 48329				CR Beds 140    POS Beds 0	
OAKLAND				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	81.6%
				Length of Stay	100.0
				Average Wages	20.12
				Skilled Nursing	59.6%
				Ancillary Service	21.4%
				Current Ratio	5.1
				Days to Collect	33.9
				Avg Payment Days	17.0
				Depreciation Rate	4.1%
				Return on Equity	37.7%

  

Balance Sheet		Income Statement			
Current Assets	17,706,524	Total Charges	26,476,994		
Fixed Assets	17,023,833	Contract Allowance	6,727,833	25.4%	
Other Assets	6,486,029	Operating Revenue	19,749,161	74.6%	
<b>Total Assets</b>	<b>41,216,386</b>	Operating Expense	19,760,415	100.1%	
Current Liabilities	3,490,068	Operating Margin	-11,254	-0.1%	
Long Term Liabilities	35,282,272	Other Income	1,020,381	5.2%	
Total Equity	2,444,046	Other Expense	0	0.0%	
<b>Total Liab. and Equity</b>	<b>41,216,386</b>	Net Profit or Loss	922,583	4.7%	

<b>235223 CARE AND REHABILITATION CENTER AT GLACIER HILLS</b>				Nonprofit - Church	
CARE AND REHABILITATION CENTER AT GLACIER HILLS		3/31/2017 365 Days Settled			
ANN ARBOR, MI 48105		6/30/2017 91 Days Settled		CR Beds 161    POS Beds 0	
WASHTENAW				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	89.3%
				Length of Stay	38.5
				Average Wages	22.01
				Skilled Nursing	71.6%
				Ancillary Service	28.4%
				Current Ratio	0.8
				Days to Collect	20.9
				Avg Payment Days	444.8
				Depreciation Rate	7.3%
				Return on Equity	53.8%

  

Balance Sheet		Income Statement			
Current Assets	42,977,160	Total Charges	48,947,198		
Fixed Assets	15,507,308	Contract Allowance	14,690,737	30.0%	
Other Assets	54,353,731	Operating Revenue	34,256,461	70.0%	
<b>Total Assets</b>	<b>112,838,199</b>	Operating Expense	39,273,287	114.6%	
Current Liabilities	55,089,936	Operating Margin	-5,016,826	-14.6%	
Long Term Liabilities	30,641,872	Other Income	19,881,600	58.0%	
Total Equity	27,106,391	Other Expense	0	0.0%	
<b>Total Liab. and Equity</b>	<b>112,838,199</b>	Net Profit or Loss	14,589,858	42.6%	

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<b>235223 CARE AND REHABILITATION CENTER AT GLACIER HILLS</b>				Nonprofit - Church	
CARE AND REHABILITATION CENTER AT GLACIER HILLS		3/31/2017 365 Days Settled			
ANN ARBOR, MI 48105		6/30/2017 91 Days Settled		CR Beds 161 POS Beds 0	
WASHTENAW		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 37.0	
Current Assets	43,639,526	Total Charges	13,043,943	Average Wages	22.01
Fixed Assets	63,604,073	Contract Allowance	3,628,016	27.8% Skilled Nursing	70.8%
Other Assets	10,294,462	Operating Revenue	9,415,927	72.2% Ancillary Service	29.2%
Total Assets	<u>117,538,061</u>	Operating Expense	9,529,211	101.2% Current Ratio	0.8
Current Liabilities	56,145,649	Operating Margin	-113,284	-1.2% Days to Collect	121.8
Long Term Liabilities	30,641,872	Other Income	1,336,708	14.2% Avg Payment Days	1,836.4
Total Equity	<u>30,750,540</u>	Other Expense	0	0.0% Depreciation Rate	0.7%
Total Liab. and Equity	<u>117,538,061</u>	Net Profit or Loss	<u>1,266,153</u>	13.4% Return on Equity	4.1%

<b>235615 CARETEL INNS OF BRIGHTON</b>				Proprietary - Corporation	
CARETEL INNS OF BRIGHTON		12/31/2017 365 Days Settled			
BRIGHTON, MI 48116				CR Beds 129 POS Beds 0	
LIVINGSTON		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		62.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 52.9	
Current Assets	1,487,531	Total Charges	9,290,003	Average Wages	53.39
Fixed Assets	71,585	Contract Allowance	1,430,644	15.4% Skilled Nursing	30.5%
Other Assets	0	Operating Revenue	7,859,359	84.6% Ancillary Service	39.9%
Total Assets	<u>1,559,116</u>	Operating Expense	8,688,914	110.6% Current Ratio	6.3
Current Liabilities	237,251	Operating Margin	-829,555	-10.6% Days to Collect	1.1
Long Term Liabilities	0	Other Income	8,834	0.1% Avg Payment Days	11.4
Total Equity	<u>1,321,865</u>	Other Expense	0	0.0% Depreciation Rate	617.6%
Total Liab. and Equity	<u>1,559,116</u>	Net Profit or Loss	<u>(820,721)</u>	-10.4% Return on Equity	-62.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235646 CARETEL INNS OF LINDEN</b>				Proprietary - Corporation	
CARETEL INNS OF LINDEN		12/31/2017 365 Days Settled			
LINDEN, MI 48451				CR Beds 156    POS Beds 0	
GENESEE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate            74.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            71.3	
Current Assets	1,885,199	Total Charges	11,842,185	Average Wages            51.67	
Fixed Assets	56,990	Contract Allowance	613,678	5.2% Skilled Nursing        25.5%	
Other Assets	0	Operating Revenue	11,228,507	94.8% Ancillary Service      35.5%	
Total Assets	1,942,189	Operating Expense	11,473,029	102.2% Current Ratio        5.3	
Current Liabilities	358,804	Operating Margin	-244,522	-2.2% Days to Collect        (4.7)	
Long Term Liabilities	0	Other Income	14,412	0.1% Avg Payment Days      6.0	
Total Equity	1,583,385	Other Expense	0	0.0% Depreciation Rate    1,890.6%	
Total Liab. and Equity	1,942,189	Net Profit or Loss	(230,110)	-2.0% Return on Equity       -14.5%	
<b>235635 CARETEL INNS OF TRI-CITIES</b>				Proprietary - Corporation	
CARETEL INNS OF TRI-CITIES		12/31/2017 365 Days Settled			
BAY CITY, MI 48706				CR Beds 97    POS Beds 0	
BAY				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate            60.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            40.2	
Current Assets	1,267,129	Total Charges	8,214,576	Average Wages            31.00	
Fixed Assets	66,673	Contract Allowance	1,168,477	14.2% Skilled Nursing        31.0%	
Other Assets	0	Operating Revenue	7,046,099	85.8% Ancillary Service      47.8%	
Total Assets	1,333,802	Operating Expense	7,341,264	104.2% Current Ratio        4.2	
Current Liabilities	304,722	Operating Margin	-295,165	-4.2% Days to Collect        (2.8)	
Long Term Liabilities	0	Other Income	7,171	0.1% Avg Payment Days      7.2	
Total Equity	1,029,080	Other Expense	0	0.0% Depreciation Rate    744.7%	
Total Liab. and Equity	1,333,802	Net Profit or Loss	(287,994)	-4.1% Return on Equity       -28.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235352 CASS COUNTY MEDICAL CARE FACIL</b>				Government - County	
CASS COUNTY MEDICAL CARE FACIL				9/30/2017 365 Days Settled	
CASSOPOLIS, MI 49031				CR Beds 80    POS Beds 0	
CASS				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate    91.1%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
				Length of Stay    266.1	
Current Assets	4,968,862	Total Charges	8,152,671	Average Wages    20.28	
Fixed Assets	707,316	Contract Allowance	183,621	2.3% Skilled Nursing    84.9%	
Other Assets	310,349	Operating Revenue	7,969,050	97.7% Ancillary Service    15.1%	
Total Assets	<u>5,986,527</u>	Operating Expense	8,828,613	110.8% Current Ratio    4.7	
Current Liabilities	1,062,048	Operating Margin	-859,563	-10.8% Days to Collect    37.8	
Long Term Liabilities	0	Other Income	207,273	2.6% Avg Payment Days    20.0	
Total Equity	<u>4,924,479</u>	Other Expense	0	0.0% Depreciation Rate    2.7%	
Total Liab. and Equity	<u>5,986,527</u>	Net Profit or Loss	<u>(670,379)</u>	-8.4% Return on Equity    -13.6%	
<b>235712 CATHERINE'S PLACE</b>				Nonprofit - Church	
CATHERINE'S PLACE				6/30/2017 365 Days Settled	
FARMINGTON HILLS, MI 48336				CR Beds 85    POS Beds 0	
OAKLAND				<b>Key Performance Ind.</b>	
WPS MI				Occupancy Rate    58.3%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
				Length of Stay    565.5	
Current Assets	680,910	Total Charges	2,090,066	Average Wages    22.31	
Fixed Assets	5,773,210	Contract Allowance	0	0.0% Skilled Nursing    32.2%	
Other Assets	0	Operating Revenue	2,090,066	100.0% Ancillary Service    21.3%	
Total Assets	<u>6,454,120</u>	Operating Expense	5,264,611	251.9% Current Ratio    0.3	
Current Liabilities	2,481,687	Operating Margin	-3,174,545	-151.9% Days to Collect    33.8	
Long Term Liabilities	0	Other Income	6,761	0.3% Avg Payment Days    20.3	
Total Equity	<u>3,972,433</u>	Other Expense	0	0.0% Depreciation Rate    3.6%	
Total Liab. and Equity	<u>6,454,120</u>	Net Profit or Loss	<u>(3,167,784)</u>	-151.6% Return on Equity    -79.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235361 CHALET OF NILES, LLC				Proprietary - Corporation	
CHALET OF NILES, LLC		12/31/2017 365 Days Settled			
NILES, MI 49120				CR Beds 100 POS Beds 0	
BERRIEN				<b>Key Performance Ind.</b>	
Novitas MD				Occupancy Rate	49.9%
				Length of Stay	101.2
				Average Wages	18.44
				Skilled Nursing	95.4%
				Ancillary Service	4.6%
				Current Ratio	0.8
				Days to Collect	102.6
				Avg Payment Days	89.3
				Depreciation Rate	217.8%
				Return on Equity	61.3%
Balance Sheet		Income Statement			
Current Assets	1,210,692	Total Charges	3,706,683		
Fixed Assets	225,293	Contract Allowance	1	0.0%	
Other Assets	0	Operating Revenue	3,706,682	100.0%	
Total Assets	1,435,985	Operating Expense	5,436,801	146.7%	
Current Liabilities	1,467,367	Operating Margin	-1,730,119	-46.7%	
Long Term Liabilities	2,032,078	Other Income	466,244	12.6%	
Total Equity	-2,063,460	Other Expense	0	0.0%	
Total Liab. and Equity	1,435,985	Net Profit or Loss	(1,263,875)	-34.1%	
235021 CHELSEA RETIREMENT COMMUNITY				Nonprofit - Church	
CHELSEA RETIREMENT COMMUNITY		12/31/2017 365 Days Settled			
CHELSEA, MI 48118				CR Beds 383 POS Beds 0	
WASHTENAW				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	89.0%
				Length of Stay	188.7
				Average Wages	20.33
				Skilled Nursing	25.8%
				Ancillary Service	16.6%
				Current Ratio	3.6
				Days to Collect	129.6
				Avg Payment Days	54.4
				Depreciation Rate	3.6%
				Return on Equity	3.7%
Balance Sheet		Income Statement			
Current Assets	28,371,894	Total Charges	33,274,739		
Fixed Assets	66,071,789	Contract Allowance	3,315,031	10.0%	
Other Assets	45,565,335	Operating Revenue	29,959,708	90.0%	
Total Assets	140,009,018	Operating Expense	29,055,682	97.0%	
Current Liabilities	7,887,607	Operating Margin	904,026	3.0%	
Long Term Liabilities	54,297,497	Other Income	1,950,553	6.5%	
Total Equity	77,823,914	Other Expense	0	0.0%	
Total Liab. and Equity	140,009,018	Net Profit or Loss	2,854,579	9.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235484 CHERRYWOOD NURSING AND LIVING</b>				Proprietary - Corporation	
CHERRYWOOD NURSING AND LIVING				12/31/2017 365 Days Settled	
STERLING HEIGHTS, MI 48310				CR Beds 180 POS Beds 0	
MACOMB				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	81.9%
<b>Balance Sheet</b>				<b>Income Statement</b>	
				Length of Stay	52.4
Current Assets	3,336,933	Total Charges	21,535,858	Average Wages	17.73
Fixed Assets	1,462,005	Contract Allowance	2,198,678	10.2%	Skilled Nursing 66.6%
Other Assets	0	Operating Revenue	19,337,180	89.8%	Ancillary Service 33.4%
Total Assets	<u>4,798,938</u>	Operating Expense	19,443,216	100.5%	Current Ratio 2.4
Current Liabilities	1,405,579	Operating Margin	-106,036	-0.5%	Days to Collect 41.9
Long Term Liabilities	846,948	Other Income	9,605	0.0%	Avg Payment Days 18.9
Total Equity	<u>2,546,411</u>	Other Expense	0	0.0%	Depreciation Rate 3.0%
Total Liab. and Equity	<u>4,798,938</u>	Net Profit or Loss	<u>(216,431)</u>	-1.1%	Return on Equity -8.5%
<hr/>					
<b>235641 CHESANING NURSING AND REHABILITATION CENTER</b>				Proprietary - Partnership	
CHESANING NURSING AND REHABILITATION CENTER				12/31/2017 365 Days Settled	
CHESANING, MI 48616				CR Beds 39 POS Beds 0	
SAGINAW				<b>Key Performance Ind.</b>	
WPS MI				Occupancy Rate	91.8%
<b>Balance Sheet</b>				<b>Income Statement</b>	
				Length of Stay	109.8
Current Assets	819,423	Total Charges	8,435,643	Average Wages	17.84
Fixed Assets	31,328	Contract Allowance	4,277,044	50.7%	Skilled Nursing 87.1%
Other Assets	0	Operating Revenue	4,158,599	49.3%	Ancillary Service 12.9%
Total Assets	<u>850,751</u>	Operating Expense	3,402,825	81.8%	Current Ratio 11.6
Current Liabilities	70,497	Operating Margin	755,774	18.2%	Days to Collect 65.6
Long Term Liabilities	-29,738	Other Income	-2,615	-0.1%	Avg Payment Days 35.7
Total Equity	<u>809,992</u>	Other Expense	0	0.0%	Depreciation Rate 1,150.9%
Total Liab. and Equity	<u>850,751</u>	Net Profit or Loss	<u>753,159</u>	18.1%	Return on Equity 93.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235656 CHRISTIAN CARE NURSING CENTER</b>		Nonprofit - Church	
CHRISTIAN CARE NURSING CENTER		12/31/2017 365 Days Settled	
MUSKEGON, MI 49442		CR Beds 70    POS Beds 0	
MUSKEGON		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	89.1%
		Length of Stay	355.7
		Average Wages	17.34
		Skilled Nursing	80.0%
		Ancillary Service	0.0%
		Current Ratio	1.0
		Days to Collect	22.9
		Avg Payment Days	24.5
		Depreciation Rate	6.1%
		Return on Equity	14.7%

  

Balance Sheet		Income Statement			
Current Assets	658,509	Total Charges	4,942,519		
Fixed Assets	6,432,854	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	4,942,519	100.0%	
Total Assets	<u>7,091,363</u>	Operating Expense	5,174,705	104.7%	
Current Liabilities	686,307	Operating Margin	-232,186	-4.7%	
Long Term Liabilities	6,777,481	Other Income	177,275	3.6%	
Total Equity	-372,425	Other Expense	0	0.0%	
Total Liab. and Equity	<u>7,091,363</u>	Net Profit or Loss	<u>(54,911)</u>	-1.1%	

<b>235244 CHRISTIAN PARK HEALTH CARE CENTER</b>		Proprietary - Corporation	
CHRISTIAN PARK HEALTH CARE CENTER		12/31/2017 365 Days Settled	
ESCANABA, MI 49829		CR Beds 99    POS Beds 0	
DELTA		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	93.7%
		Length of Stay	162.8
		Average Wages	15.96
		Skilled Nursing	88.4%
		Ancillary Service	11.6%
		Current Ratio	1.3
		Days to Collect	45.7
		Avg Payment Days	13.3
		Depreciation Rate	94.2%
		Return on Equity	11.8%

  

Balance Sheet		Income Statement			
Current Assets	786,056	Total Charges	11,705,140		
Fixed Assets	441,689	Contract Allowance	3,341,758	28.5%	
Other Assets	2,995	Operating Revenue	8,363,382	71.5%	
Total Assets	<u>1,230,740</u>	Operating Expense	7,997,490	95.6%	
Current Liabilities	614,074	Operating Margin	365,892	4.4%	
Long Term Liabilities	-2,507,012	Other Income	3,481	0.0%	
Total Equity	3,123,678	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,230,740</u>	Net Profit or Loss	<u>369,244</u>	4.4%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235179 CHRISTIAN PARK VILLAGE</b>				Proprietary - Corporation	
CHRISTIAN PARK VILLAGE		12/31/2017 365 Days Settled			
ESCANABA, MI 49829				CR Beds 59	POS Beds 0
DELTA		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	98.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	209.0
Current Assets	784,792	Total Charges	7,095,133	Average Wages	15.70
Fixed Assets	278,036	Contract Allowance	1,973,701	27.8%	Skilled Nursing 89.2%
Other Assets	2,498	Operating Revenue	5,121,432	72.2%	Ancillary Service 10.8%
Total Assets	1,065,326	Operating Expense	5,390,301	105.2%	Current Ratio 3.0
Current Liabilities	263,501	Operating Margin	-268,869	-5.2%	Days to Collect 63.2
Long Term Liabilities	-170,247	Other Income	503	0.0%	Avg Payment Days 18.1
Total Equity	972,072	Other Expense	0	0.0%	Depreciation Rate 118.1%
Total Liab. and Equity	1,065,326	Net Profit or Loss	(268,366)	-5.2%	Return on Equity -27.6%
<b>235339 CHRISTIAN REST HOME ASSOC</b>				Nonprofit - Other	
CHRISTIAN REST HOME ASSOC		5/31/2017 365 Days Settled			
GRAND RAPIDS, MI 49504				CR Beds 225	POS Beds 0
KENT		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	86.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	575.1
Current Assets	14,490,612	Total Charges	14,287,272	Average Wages	18.05
Fixed Assets	3,659,005	Contract Allowance	1,147,232	8.0%	Skilled Nursing 85.5%
Other Assets	-203,016	Operating Revenue	13,140,040	92.0%	Ancillary Service 0.3%
Total Assets	17,946,601	Operating Expense	13,653,182	103.9%	Current Ratio 13.7
Current Liabilities	1,060,696	Operating Margin	-513,142	-3.9%	Days to Collect 31.5
Long Term Liabilities	-8,135,268	Other Income	369,362	2.8%	Avg Payment Days 24.8
Total Equity	25,021,173	Other Expense	0	0.0%	Depreciation Rate 2.7%
Total Liab. and Equity	17,946,601	Net Profit or Loss	(213,780)	-1.6%	Return on Equity -0.9%

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<b>235619 CHURCH OF CHRIST CARE CENTER</b>				Nonprofit - Church	
CHURCH OF CHRIST CARE CENTER		12/31/2017 365 Days Settled			
CLINTON TOWNSHIP, MI 48035		CR Beds 129 POS Beds 0			
MACOMB		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		86.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				138.2	
Current Assets	4,354,652	Total Charges	12,584,363	Average Wages	
Fixed Assets	4,621,058	Contract Allowance	464,281	20.87	
Other Assets	61,637	Operating Revenue	12,120,082	3.7%	
Total Assets	9,037,347	Operating Expense	11,849,544	96.3%	
Current Liabilities	1,101,292	Operating Margin	270,538	97.8%	
Long Term Liabilities	2,508,603	Other Income	63,349	2.2%	
Total Equity	5,427,452	Other Expense	0	0.5%	
Total Liab. and Equity	9,037,347	Net Profit or Loss	328,776	0.0%	
				2.7%	

<b>235401 CLARK RETIREMENT COMMUNITY</b>				Nonprofit - Church	
CLARK RETIREMENT COMMUNITY		4/30/2017 365 Days Settled			
GRAND RAPIDS, MI 49506		CR Beds 386 POS Beds 0			
KENT		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				319.7	
Current Assets	4,308,394	Total Charges	28,246,334	Average Wages	
Fixed Assets	33,819,004	Contract Allowance	3,023,151	22.26	
Other Assets	10,603,246	Operating Revenue	25,223,183	10.7%	
Total Assets	48,730,644	Operating Expense	28,837,223	89.3%	
Current Liabilities	20,398,515	Operating Margin	-3,614,040	114.3%	
Long Term Liabilities	12,645,542	Other Income	2,631,189	-14.3%	
Total Equity	15,686,587	Other Expense	0	10.4%	
Total Liab. and Equity	48,730,644	Net Profit or Loss	(1,461,449)	0.0%	
				-5.8%	

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<b>235461 CLARKSTON SPECIALTY HEALTHCARE CENTER</b>		Proprietary - Corporation	
CLARKSTON SPECIALTY HEALTHCARE CENTER		9/30/2017 365 Days Settled	
CLARKSTON, MI 48346		CR Beds 120 POS Beds 0	
OAKLAND		<b>Key Performance Ind.</b>	
Novitas MD		Occupancy Rate	75.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,129,388	Total Charges	27,418,176
Fixed Assets	3,513,369	Contract Allowance	17,058,601
Other Assets	8,191	Operating Revenue	10,359,575
Total Assets	<u>4,650,948</u>	Operating Expense	<u>8,027,482</u>
Current Liabilities	737,349	Operating Margin	2,332,093
Long Term Liabilities	4,319,525	Other Income	8,206
Total Equity	<u>-405,926</u>	Other Expense	<u>0</u>
Total Liab. and Equity	<u>4,650,948</u>	Net Profit or Loss	<u>2,340,299</u>
		62.2%	Skilled Nursing 92.1%
		37.8%	Ancillary Service 7.9%
		77.5%	Current Ratio 1.5
		22.5%	Days to Collect 39.1
		0.1%	Avg Payment Days 39.5
		0.0%	Depreciation Rate 10.3%
		22.6%	Return on Equity -576.5%
<b>235405 CLINTON AIRE HEALTHCARE CENTER</b>		Proprietary - Corporation	
CLINTON AIRE HEALTHCARE CENTER		9/30/2017 365 Days Settled	
CLINTON TOWNSHIP, MI 48038		CR Beds 150 POS Beds 0	
MACOMB		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	80.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,265,652	Total Charges	37,008,245
Fixed Assets	17,195,977	Contract Allowance	25,027,868
Other Assets	10,400	Operating Revenue	11,980,377
Total Assets	<u>18,472,029</u>	Operating Expense	<u>12,811,441</u>
Current Liabilities	2,421,720	Operating Margin	-831,064
Long Term Liabilities	10,847,879	Other Income	6,729
Total Equity	<u>5,202,430</u>	Other Expense	<u>0</u>
Total Liab. and Equity	<u>18,472,029</u>	Net Profit or Loss	<u>(824,335)</u>
		67.6%	Skilled Nursing 92.0%
		32.4%	Ancillary Service 8.0%
		106.9%	Current Ratio 0.5
		-6.9%	Days to Collect 36.1
		0.1%	Avg Payment Days 26.3
		0.0%	Depreciation Rate 6.0%
		-6.9%	Return on Equity -15.8%

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<b>235574 COUNTRYSIDE CARE CENTER</b>				Proprietary - Corporation	
COUNTRYSIDE CARE CENTER		12/31/2017 365 Days Settled			
JACKSON, MI 49203		CR Beds 108    POS Beds 0			
JACKSON		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		79.9%	
		Length of Stay		87.7	
		Average Wages		19.14	
		11.1% Skilled Nursing		79.6%	
		88.9% Ancillary Service		20.4%	
		96.2% Current Ratio		1.9	
		3.8% Days to Collect		19.4	
		0.2% Avg Payment Days		20.9	
		0.0% Depreciation Rate		9.4%	
		3.9% Return on Equity		24.1%	

  

Balance Sheet		Income Statement			
Current Assets	1,071,184	Total Charges	10,094,653		
Fixed Assets	945,178	Contract Allowance	1,117,682	11.1%	
Other Assets	0	Operating Revenue	8,976,971	88.9%	
Total Assets	2,016,362	Operating Expense	8,640,068	96.2%	
Current Liabilities	562,256	Operating Margin	336,903	3.8%	
Long Term Liabilities	0	Other Income	14,078	0.2%	
Total Equity	1,454,106	Other Expense	0	0.0%	
Total Liab. and Equity	2,016,362	Net Profit or Loss	350,981		

<b>235573 COUNTRYSIDE NURSING AND REHABILITATION COMMUNITY</b>				Proprietary - Other	
COUNTRYSIDE NURSING AND REHABILITATION COMMUNITY		12/31/2017 365 Days Settled			
SOUTH HAVEN, MI 49090		CR Beds 93    POS Beds 0			
VAN BUREN		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		77.1%	
		Length of Stay		184.2	
		Average Wages		18.88	
		22.8% Skilled Nursing		90.8%	
		77.2% Ancillary Service		7.2%	
		115.7% Current Ratio		8.4	
		-15.7% Days to Collect		362.8	
		10.0% Avg Payment Days		24.3	
		0.0% Depreciation Rate		72.8%	
		-7.2% Return on Equity		-7.2%	

  

Balance Sheet		Income Statement			
Current Assets	5,590,278	Total Charges	7,159,422		
Fixed Assets	548,383	Contract Allowance	1,634,474	22.8%	
Other Assets	88,623	Operating Revenue	5,524,948	77.2%	
Total Assets	6,227,284	Operating Expense	6,392,856	115.7%	
Current Liabilities	665,365	Operating Margin	-867,908	-15.7%	
Long Term Liabilities	4,473	Other Income	554,772	10.0%	
Total Equity	5,557,446	Other Expense	0	0.0%	
Total Liab. and Equity	6,227,284	Net Profit or Loss	(398,245)		

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<b>235456 COURTNEY MANOR</b>				Proprietary - Corporation	
COURTNEY MANOR		12/31/2017 365 Days Settled			
BAD AXE, MI 48413		CR Beds 127    POS Beds 0			
HURON		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		82.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				116.6	
Current Assets	934,907	Total Charges	15,069,232	Average Wages	
Fixed Assets	453,027	Contract Allowance	4,055,162	16.53	
Other Assets	5,493	Operating Revenue	11,014,070	26.9%	
Total Assets	1,393,427	Operating Expense	11,055,605	73.1%	
Current Liabilities	221,486	Operating Margin	-41,535	100.4%	
Long Term Liabilities	-6,967,256	Other Income	18,337	-0.4%	
Total Equity	8,139,197	Other Expense	0	0.2%	
Total Liab. and Equity	1,393,427	Net Profit or Loss	(23,198)	0.0%	
				Depreciation Rate	
				89.2%	
				Return on Equity	
				-0.3%	
<b>235614 COVENANT VILLAGE OF THE GREAT LAKES</b>				Nonprofit - Church	
COVENANT VILLAGE OF THE GREAT LAKES		1/31/2017 366 Days Settled			
GRAND RAPIDS, MI 49504		CR Beds 37    POS Beds 0			
KENT		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		63.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				20.57	
Current Assets	902,627	Total Charges	3,290,656	Average Wages	
Fixed Assets	3,092,755	Contract Allowance	0	0.0%	
Other Assets	32,683	Operating Revenue	3,290,656	100.0%	
Total Assets	4,028,065	Operating Expense	4,326,783	131.5%	
Current Liabilities	205,278	Operating Margin	-1,036,127	-31.5%	
Long Term Liabilities	4,664,985	Other Income	12,326	0.4%	
Total Equity	-842,198	Other Expense	0	0.0%	
Total Liab. and Equity	4,028,065	Net Profit or Loss	(1,023,801)	-31.1%	
				Return on Equity	
				121.6%	

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<b>235605 COVENTRY HOUSE INN</b>				Proprietary - Other	
COVENTRY HOUSE INN		9/30/2017 365 Days Settled			
ST JOSEPH, MI 49085		CR Beds 142    POS Beds 0			
BERRIEN		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				86.5	
Current Assets	1,800,192	Total Charges	11,121,303	Average Wages	20.12
Fixed Assets	32,813	Contract Allowance	1,801,028	16.2%	Skilled Nursing
Other Assets	0	Operating Revenue	9,320,275	83.8%	Ancillary Service
Total Assets	1,833,005	Operating Expense	9,297,386	99.8%	Current Ratio
Current Liabilities	398,631	Operating Margin	22,889	0.2%	Days to Collect
Long Term Liabilities	0	Other Income	30,122	0.3%	Avg Payment Days
Total Equity	1,434,374	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,833,005	Net Profit or Loss	53,011	0.6%	Return on Equity
					3.7%
<b>235348 CRESTMONT NURSING CARE CENTER</b>				Proprietary - Corporation	
CRESTMONT NURSING CARE CENTER		9/30/2017 365 Days Settled			
FENTON, MI 48430		CR Beds 132    POS Beds 0			
GENESEE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		63.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				115.2	
Current Assets	379,856	Total Charges	25,538,288	Average Wages	22.68
Fixed Assets	6,432,300	Contract Allowance	18,048,727	70.7%	Skilled Nursing
Other Assets	8,732	Operating Revenue	7,489,561	29.3%	Ancillary Service
Total Assets	6,820,888	Operating Expense	8,491,803	113.4%	Current Ratio
Current Liabilities	1,915,245	Operating Margin	-1,002,242	-13.4%	Days to Collect
Long Term Liabilities	1,590,320	Other Income	3,870	0.1%	Avg Payment Days
Total Equity	3,315,323	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	6,820,888	Net Profit or Loss	(998,372)	-13.3%	Return on Equity
					-30.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235494 D J JACOBETTI MICHIGAN VETERANS FACIL</b>		Proprietary - Individual	
D J JACOBETTI MICHIGAN VETERANS FACIL		9/30/2017 365 Days Settled	
MARQUETTE, MI 49855		CR Beds 0    POS Beds 0	
MARQUETTE		<b>Key Performance Ind.</b>	
		Occupancy Rate            0.0%	
		Length of Stay	
		Average Wages	
		0.0% Skilled Nursing            0.0%	
		0.0% Ancillary Service            0.0%	
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate            0.0%	
		0.0% Return on Equity            0.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0

<b>235256 DIMONDALE NURSING CARE CENTER</b>		Proprietary - Corporation	
DIMONDALE NURSING CARE CENTER		12/31/2017 365 Days Settled	
DIMONDALE, MI 48821		CR Beds 150    POS Beds 0	
EATON		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate            87.9%	
		Length of Stay                130.8	
		Average Wages                18.63	
		19.6% Skilled Nursing            80.4%	
		80.4% Ancillary Service            19.6%	
		102.4% Current Ratio            1.7	
		-2.4% Days to Collect            43.1	
		1.6% Avg Payment Days            20.5	
		0.0% Depreciation Rate            20.6%	
		-2.8% Return on Equity            4.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,844,343	Total Charges	19,240,029
Fixed Assets	2,285,154	Contract Allowance	3,767,756
Other Assets	-12,296,205	Operating Revenue	15,472,273
Total Assets	-8,166,708	Operating Expense	15,841,349
Current Liabilities	1,076,355	Operating Margin	-369,076
Long Term Liabilities	0	Other Income	239,886
Total Equity	-9,243,063	Other Expense	0
Total Liab. and Equity	-8,166,708	Net Profit or Loss	(440,271)

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<b>235123 DURAND SENIOR CARE AND REHAB CENTER, L L C</b>				Proprietary - Corporation	
DURAND SENIOR CARE AND REHAB CENTER, L L C		12/31/2017 365 Days Settled			
DURAND, MI 48429				CR Beds 141 POS Beds 0	
SHIAWASSEE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	87.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	119.8
Current Assets	2,255,291	Total Charges	17,920,341	Average Wages	18.07
Fixed Assets	509,333	Contract Allowance	3,740,327	20.9%	Skilled Nursing 80.4%
Other Assets	305,066	Operating Revenue	14,180,014	79.1%	Ancillary Service 19.6%
Total Assets	3,069,690	Operating Expense	12,902,704	91.0%	Current Ratio 3.2
Current Liabilities	706,300	Operating Margin	1,277,310	9.0%	Days to Collect 36.9
Long Term Liabilities	0	Other Income	52,150	0.4%	Avg Payment Days 19.4
Total Equity	2,363,390	Other Expense	0	0.0%	Depreciation Rate 34.3%
Total Liab. and Equity	3,069,690	Net Profit or Loss	1,100,722	7.8%	Return on Equity 46.6%

<b>235422 EASTWOOD CONVALESCENT CENTER</b>				Proprietary - Corporation	
EASTWOOD CONVALESCENT CENTER		12/31/2017 365 Days Settled			
DETROIT, MI 48207				CR Beds 72 POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	75.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	120.0
Current Assets	1,042,048	Total Charges	7,346,848	Average Wages	17.22
Fixed Assets	393,054	Contract Allowance	1,667,469	22.7%	Skilled Nursing 90.1%
Other Assets	3,567	Operating Revenue	5,679,379	77.3%	Ancillary Service 9.9%
Total Assets	1,438,669	Operating Expense	5,984,826	105.4%	Current Ratio 1.2
Current Liabilities	867,595	Operating Margin	-305,447	-5.4%	Days to Collect 70.4
Long Term Liabilities	3,909,735	Other Income	2,180	0.0%	Avg Payment Days 25.8
Total Equity	-3,338,661	Other Expense	0	0.0%	Depreciation Rate 37.1%
Total Liab. and Equity	1,438,669	Net Profit or Loss	(303,267)	-5.3%	Return on Equity 9.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235554 EASTWOOD NURSING CENTER</b>				Proprietary - Corporation	
EASTWOOD NURSING CENTER		12/31/2017 365 Days Settled			
NEGAUNEE, MI 49866		CR Beds 100    POS Beds 0			
MARQUETTE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		95.2%	
		Length of Stay		297.1	
		Average Wages		15.94	
		28.0% Skilled Nursing		86.5%	
		72.0% Ancillary Service		13.5%	
		97.2% Current Ratio		4.4	
		2.8% Days to Collect		38.2	
		2.3% Avg Payment Days		32.5	
		0.0% Depreciation Rate		9.1%	
		5.1% Return on Equity		24.2%	

  

Balance Sheet		Income Statement			
Current Assets	4,095,313	Total Charges	13,823,374		
Fixed Assets	1,865,955	Contract Allowance	3,863,699	28.0%	
Other Assets	43,523	Operating Revenue	9,959,675	72.0%	
Total Assets	6,004,791	Operating Expense	9,682,967	97.2%	
Current Liabilities	927,277	Operating Margin	276,708	2.8%	
Long Term Liabilities	2,984,436	Other Income	230,504	2.3%	
Total Equity	2,093,078	Other Expense	0	0.0%	
Total Liab. and Equity	6,004,791	Net Profit or Loss	507,212		

<b>235027 EATON COUNTY MEDICAL CARE FACI</b>				Government - County	
EATON COUNTY MEDICAL CARE FACI		9/30/2017 365 Days Settled			
CHARLOTTE, MI 48813		CR Beds 142    POS Beds 0			
EATON		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		93.1%	
		Length of Stay		87.3	
		Average Wages		20.72	
		-1.1% Skilled Nursing		73.2%	
		101.1% Ancillary Service		26.8%	
		104.9% Current Ratio		1.0	
		-4.9% Days to Collect		38.8	
		4.1% Avg Payment Days		36.0	
		0.0% Depreciation Rate		4.1%	
		-2.3% Return on Equity		-4.2%	

  

Balance Sheet		Income Statement			
Current Assets	4,733,701	Total Charges	17,671,989		
Fixed Assets	14,429,230	Contract Allowance	-202,267	-1.1%	
Other Assets	1,067,580	Operating Revenue	17,874,256	101.1%	
Total Assets	20,230,511	Operating Expense	18,742,958	104.9%	
Current Liabilities	4,718,810	Operating Margin	-868,702	-4.9%	
Long Term Liabilities	5,750,000	Other Income	738,743	4.1%	
Total Equity	9,761,701	Other Expense	0	0.0%	
Total Liab. and Equity	20,230,511	Net Profit or Loss	(408,838)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235264 ELY MANOR</b>				Proprietary - Corporation	
ELY MANOR		12/31/2017 365 Days Settled			
ALLEGAN, MI 49010				CR Beds 101    POS Beds 0	
ALLEGAN				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	80.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	197.2
Current Assets	663,495	Total Charges	9,184,682	Average Wages	17.86
Fixed Assets	102,691	Contract Allowance	2,693,378	29.3%	Skilled Nursing 88.6%
Other Assets	0	Operating Revenue	6,491,304	70.7%	Ancillary Service 11.4%
Total Assets	766,186	Operating Expense	6,742,012	103.9%	Current Ratio 1.2
Current Liabilities	569,953	Operating Margin	-250,708	-3.9%	Days to Collect 20.1
Long Term Liabilities	715,239	Other Income	-528	0.0%	Avg Payment Days 21.7
Total Equity	-519,006	Other Expense	0	0.0%	Depreciation Rate 466.6%
Total Liab. and Equity	766,186	Net Profit or Loss	(316,737)	-4.9%	Return on Equity 61.0%
<b>235238 EVANGELICAL HOME - SALINE</b>				Nonprofit - Church	
EVANGELICAL HOME - SALINE		4/30/2017 365 Days Settled			
SALINE, MI 48176				CR Beds 215    POS Beds 0	
WASHTENAW				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	90.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	77.9
Current Assets	4,036,634	Total Charges	32,027,651	Average Wages	19.64
Fixed Assets	9,016,179	Contract Allowance	8,578,363	26.8%	Skilled Nursing 79.0%
Other Assets	0	Operating Revenue	23,449,288	73.2%	Ancillary Service 21.0%
Total Assets	13,052,813	Operating Expense	25,342,541	108.1%	Current Ratio 0.5
Current Liabilities	8,755,047	Operating Margin	-1,893,253	-8.1%	Days to Collect 59.0
Long Term Liabilities	7,069	Other Income	437,337	1.9%	Avg Payment Days 124.9
Total Equity	4,290,697	Other Expense	0	0.0%	Depreciation Rate 5.8%
Total Liab. and Equity	13,052,813	Net Profit or Loss	(1,815,923)	-7.7%	Return on Equity -42.3%

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<b>235473 EVANGELICAL HOME STERLING HEIGHTS</b>		Nonprofit - Church	
EVANGELICAL HOME STERLING HEIGHTS    4/30/2017 365 Days Settled			
STERLING HEIGHTS, MI 48313		CR Beds 132    POS Beds 0	
MACOMB		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	82.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,975,834	Total Charges	18,442,064
Fixed Assets	3,358,525	Contract Allowance	4,970,480
Other Assets	-27	Operating Revenue	13,471,584
Total Assets	5,334,332	Operating Expense	14,196,055
Current Liabilities	3,438,449	Operating Margin	-724,471
Long Term Liabilities	0	Other Income	34,651
Total Equity	1,895,883	Other Expense	0
Total Liab. and Equity	5,334,332	Net Profit or Loss	(789,411)
		27.0%	Skilled Nursing    74.6%
		73.0%	Ancillary Service    25.4%
		105.4%	Current Ratio    0.6
		-5.4%	Days to Collect    43.7
		0.3%	Avg Payment Days    88.0
		0.0%	Depreciation Rate    6.0%
		-5.9%	Return on Equity    -41.6%

<b>235582 EVERGREEN HEALTH &amp; LIVING CTR</b>		Proprietary - Partnership	
EVERGREEN HEALTH & LIVING CTR    12/31/2017 365 Days Settled			
SOUTHFIELD, MI 48076		CR Beds 195    POS Beds 0	
OAKLAND		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	74.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,221,744	Total Charges	23,112,630
Fixed Assets	169,549	Contract Allowance	2,160,958
Other Assets	0	Operating Revenue	20,951,672
Total Assets	3,391,293	Operating Expense	21,180,311
Current Liabilities	1,838,806	Operating Margin	-228,639
Long Term Liabilities	0	Other Income	202,789
Total Equity	1,552,487	Other Expense	0
Total Liab. and Equity	3,391,293	Net Profit or Loss	(172,474)
		9.3%	Skilled Nursing    49.8%
		90.7%	Ancillary Service    45.9%
		101.1%	Current Ratio    1.8
		-1.1%	Days to Collect    41.2
		1.0%	Avg Payment Days    24.7
		0.0%	Depreciation Rate    4.1%
		-0.8%	Return on Equity    -11.1%

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<b>235054 EVERGREEN MANOR SENIOR CARE CE</b>				Proprietary - Corporation	
EVERGREEN MANOR SENIOR CARE CE      12/31/2017 365 Days Settled					
BATTLE CREEK, MI 49015				CR Beds 91    POS Beds 0	
CALHOUN				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate      86.3%	
<b>Balance Sheet</b>				Length of Stay      143.3	
<b>Income Statement</b>				Average Wages      18.15	
Current Assets	1,685,192	Total Charges	10,015,891	11.8%	Skilled Nursing      79.6%
Fixed Assets	344,656	Contract Allowance	1,186,237	88.2%	Ancillary Service      20.4%
Other Assets	-429,648	Operating Revenue	8,829,654	92.2%	Current Ratio      9.7
Total Assets	1,600,200	Operating Expense	8,140,117	7.8%	Days to Collect      34.1
Current Liabilities	174,448	Operating Margin	689,537	0.5%	Avg Payment Days      18.0
Long Term Liabilities	0	Other Income	40,372	0.0%	Depreciation Rate      23.5%
Total Equity	1,425,752	Other Expense	0	6.6%	Return on Equity      40.6%
Total Liab. and Equity	1,600,200	Net Profit or Loss	579,174		

<b>235445 FAIRLANE SENIOR CARE AND REHAB CENTER</b>				Proprietary - Corporation	
FAIRLANE SENIOR CARE AND REHAB CENTER      12/31/2017 365 Days Settled					
DETROIT, MI 48228				CR Beds 205    POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate      90.7%	
<b>Balance Sheet</b>				Length of Stay      120.3	
<b>Income Statement</b>				Average Wages      19.35	
Current Assets	2,689,096	Total Charges	23,656,379	18.3%	Skilled Nursing      80.8%
Fixed Assets	878,148	Contract Allowance	4,319,100	81.7%	Ancillary Service      19.2%
Other Assets	-2,066,862	Operating Revenue	19,337,279	95.5%	Current Ratio      0.8
Total Assets	1,500,382	Operating Expense	18,473,714	4.5%	Days to Collect      42.4
Current Liabilities	3,250,535	Operating Margin	863,565	0.7%	Avg Payment Days      17.4
Long Term Liabilities	0	Other Income	134,053	0.0%	Depreciation Rate      41.9%
Total Equity	-1,750,153	Other Expense	0	-0.8%	Return on Equity      9.3%
Total Liab. and Equity	1,500,382	Net Profit or Loss	(163,309)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235013 FAIRVIEW NURSING AND REHABILITATION COMMUNITY</b>				Proprietary - Corporation	
FAIRVIEW NURSING AND REHABILITATION COMMUNITY		12/31/2017 365 Days Settled			
CENTREVILLE, MI 49032		CR Beds 73    POS Beds 0			
SAINT JOSEPH		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				211.8	
Current Assets	2,534,745	Total Charges	7,366,803	Average Wages	
Fixed Assets	464,473	Contract Allowance	3,183,625	17.53	
Other Assets	47,646	Operating Revenue	4,183,178	43.2%	
Total Assets	3,046,864	Operating Expense	4,552,165	56.8%	
Current Liabilities	544,800	Operating Margin	-368,987	108.8%	
Long Term Liabilities	0	Other Income	403,898	-8.8%	
Total Equity	2,502,064	Other Expense	0	9.7%	
Total Liab. and Equity	3,046,864	Net Profit or Loss	(56,517)	0.0%	
				Return on Equity	
				-2.3%	

<b>235359 FAITH HAVEN SENIOR CARE CENTRE</b>				Proprietary - Corporation	
FAITH HAVEN SENIOR CARE CENTRE		12/31/2017 365 Days Settled			
JACKSON, MI 49201		CR Beds 83    POS Beds 0			
JACKSON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		86.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				84.2	
Current Assets	-889,912	Total Charges	9,775,369	Average Wages	
Fixed Assets	286,021	Contract Allowance	1,999,507	17.87	
Other Assets	-28,791	Operating Revenue	7,775,862	20.5%	
Total Assets	-632,682	Operating Expense	7,938,876	79.5%	
Current Liabilities	521,563	Operating Margin	-163,014	102.1%	
Long Term Liabilities	0	Other Income	58,412	-2.1%	
Total Equity	-1,154,245	Other Expense	0	0.8%	
Total Liab. and Equity	-632,682	Net Profit or Loss	(198,261)	0.0%	
				Return on Equity	
				17.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235298 FATHER MURRAY NURSING AND REHABILITATION CENTRE</b>		Proprietary - Other	
FATHER MURRAY NURSING AND REHABILITATION CENTRE		12/31/2017 365 Days Settled	
CENTER LINE, MI 48015		CR Beds 231 POS Beds 0	
MACOMB		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	89.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	5,692,561	Total Charges	29,514,731
Fixed Assets	2,296,930	Contract Allowance	9,307,426
Other Assets	0	Operating Revenue	20,207,305
Total Assets	7,989,491	Operating Expense	19,010,231
Current Liabilities	1,608,901	Operating Margin	1,197,074
Long Term Liabilities	-5,419	Other Income	95,446
Total Equity	6,386,009	Other Expense	0
Total Liab. and Equity	7,989,491	Net Profit or Loss	1,281,507
		31.5%	Skilled Nursing 84.0%
		68.5%	Ancillary Service 16.0%
		94.1%	Current Ratio 3.5
		5.9%	Days to Collect 36.1
		0.5%	Avg Payment Days 30.9
		0.0%	Depreciation Rate 40.9%
		6.3%	Return on Equity 20.1%
<b>235482 FENTON HEALTHCARE</b>		Proprietary - Other	
FENTON HEALTHCARE		12/31/2017 365 Days Settled	
FENTON, MI 48430		CR Beds 121 POS Beds 0	
GENESEE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	64.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	26,654,246	Total Charges	8,606,723
Fixed Assets	823,198	Contract Allowance	2,459,947
Other Assets	582	Operating Revenue	6,146,776
Total Assets	27,478,026	Operating Expense	6,844,393
Current Liabilities	31,679,021	Operating Margin	-697,617
Long Term Liabilities	295,847	Other Income	1,912
Total Equity	-4,496,842	Other Expense	0
Total Liab. and Equity	27,478,026	Net Profit or Loss	(695,705)
		28.6%	Skilled Nursing 88.8%
		71.4%	Ancillary Service 11.2%
		111.3%	Current Ratio 0.8
		-11.3%	Days to Collect 1,492.6
		0.0%	Avg Payment Days 14.7
		0.0%	Depreciation Rate 21.6%
		-11.3%	Return on Equity 15.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235606 FISHER SENIOR CARE AND REHAB</b>				Proprietary - Corporation	
FISHER SENIOR CARE AND REHAB		12/31/2017 365 Days Settled			
MAYVILLE, MI 48744		CR Beds 53    POS Beds 0			
TUSCOLA		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		90.3%	
		Length of Stay		73.4	
		Average Wages		17.91	
		22.2% Skilled Nursing		64.7%	
		77.8% Ancillary Service		35.3%	
		92.0% Current Ratio		8.0	
		8.0% Days to Collect		36.5	
		1.0% Avg Payment Days		20.7	
		0.0% Depreciation Rate		26.4%	
		8.0% Return on Equity		19.8%	
<hr/>					
<b>235225 FOUNTAIN VIEW OF MONROE</b>				Proprietary - Corporation	
FOUNTAIN VIEW OF MONROE		12/31/2017 365 Days Settled			
MONROE, MI 48162		CR Beds 119    POS Beds 0			
MONROE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		91.6%	
		Length of Stay		79.7	
		Average Wages		17.83	
		25.5% Skilled Nursing		73.3%	
		74.5% Ancillary Service		26.7%	
		99.7% Current Ratio		1.3	
		0.3% Days to Collect		58.4	
		0.0% Avg Payment Days		2.7	
		0.0% Depreciation Rate		94.2%	
		0.3% Return on Equity		0.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235467 FOUR CHAPLAINS NRSNG CARE CTR</b>		Proprietary - Corporation	
FOUR CHAPLAINS NRSNG CARE CTR		12/31/2017 365 Days Settled	
WESTLAND, MI 48185		CR Beds 103 POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	87.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,437,609	Total Charges	12,571,807
Fixed Assets	521,140	Contract Allowance	2,028,918
Other Assets	2,000,000	Operating Revenue	10,542,889
Total Assets	3,958,749	Operating Expense	9,764,892
Current Liabilities	1,097,971	Operating Margin	777,997
Long Term Liabilities	0	Other Income	744
Total Equity	2,860,778	Other Expense	0
Total Liab. and Equity	3,958,749	Net Profit or Loss	546,150
		16.1%	Skilled Nursing 72.4%
		83.9%	Ancillary Service 27.6%
		92.6%	Current Ratio 1.3
		7.4%	Days to Collect 36.5
		0.0%	Avg Payment Days 20.2
		0.0%	Depreciation Rate 18.7%
		5.2%	Return on Equity 19.1%

<b>235578 FOUR SEASONS NURSING CENTER OF WESTLAND</b>		Proprietary - Corporation	
FOUR SEASONS NURSING CENTER OF WESTLAND		12/31/2017 365 Days Settled	
WESTLAND, MI 48185		CR Beds 180 POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	87.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,722,011	Total Charges	31,689,860
Fixed Assets	371,814	Contract Allowance	15,247,018
Other Assets	0	Operating Revenue	16,442,842
Total Assets	4,093,825	Operating Expense	15,565,823
Current Liabilities	1,012,433	Operating Margin	877,019
Long Term Liabilities	147,000	Other Income	23,161
Total Equity	2,934,392	Other Expense	0
Total Liab. and Equity	4,093,825	Net Profit or Loss	681,779
		48.1%	Skilled Nursing 90.9%
		51.9%	Ancillary Service 9.1%
		94.7%	Current Ratio 3.7
		5.3%	Days to Collect 20.4
		0.1%	Avg Payment Days 22.8
		0.0%	Depreciation Rate 68.2%
		4.1%	Return on Equity 23.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235634 FOX RUN VILLAGE</b>				Nonprofit - Other	
FOX RUN VILLAGE		12/31/2017 365 Days Settled			
NOVI, MI 48377				CR Beds 88	POS Beds 0
OAKLAND				<b>Key Performance Ind.</b>	
HIGHMARK MEDICARE SERVICES				Occupancy Rate	102.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	66.3
Current Assets	17,404,133	Total Charges	13,427,613	Average Wages	28.44
Fixed Assets	122,935,264	Contract Allowance	1,403,087	10.4%	Skilled Nursing 64.6%
Other Assets	236,489,999	Operating Revenue	12,024,526	89.6%	Ancillary Service 13.1%
Total Assets	376,829,396	Operating Expense	72,546,990	603.3%	Current Ratio 0.1
Current Liabilities	252,820,604	Operating Margin	-60,522,464	-503.3%	Days to Collect 52.1
Long Term Liabilities	132,043,653	Other Income	51,906,551	431.7%	Avg Payment Days 18.7
Total Equity	-8,034,861	Other Expense	0	0.0%	Depreciation Rate 19.7%
Total Liab. and Equity	376,829,396	Net Profit or Loss	(8,615,913)	-71.7%	Return on Equity 107.2%
<b>235612 FREEMAN NURSING &amp; REHAB COMMUNITY</b>				Proprietary - Corporation	
FREEMAN NURSING & REHAB COMMUNITY		12/31/2017 365 Days Settled			
KINGSFORD, MI 49802				CR Beds 45	POS Beds 0
DICKINSON				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	93.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	149.1
Current Assets	2,777,244	Total Charges	5,942,928	Average Wages	17.98
Fixed Assets	314,912	Contract Allowance	2,196,581	37.0%	Skilled Nursing 64.2%
Other Assets	55,838	Operating Revenue	3,746,347	63.0%	Ancillary Service 35.8%
Total Assets	3,147,994	Operating Expense	3,552,396	94.8%	Current Ratio 7.2
Current Liabilities	384,900	Operating Margin	193,951	5.2%	Days to Collect 241.3
Long Term Liabilities	0	Other Income	298,338	8.0%	Avg Payment Days 18.5
Total Equity	2,763,094	Other Expense	0	0.0%	Depreciation Rate 109.9%
Total Liab. and Equity	3,147,994	Net Profit or Loss	523,174	14.0%	Return on Equity 18.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235248 FRIENDSHIP VILLAGE</b>				Proprietary - Other	
FRIENDSHIP VILLAGE		9/30/2017 365 Days Settled			
KALAMAZOO, MI 49006				CR Beds 57    POS Beds 0	
KALAMAZOO				<b>Key Performance Ind.</b>	
CAHABA				Occupancy Rate            85.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                65.7	
Current Assets	4,072,203	Total Charges	16,647,959	Average Wages                18.57	
Fixed Assets	31,524,362	Contract Allowance	867,682	5.2%	Skilled Nursing                90.3%
Other Assets	10,251,449	Operating Revenue	15,780,277	94.8%	Ancillary Service            9.7%
Total Assets	<u>45,848,014</u>	Operating Expense	19,486,134	123.5%	Current Ratio                 0.3
Current Liabilities	15,508,277	Operating Margin	-3,705,857	-23.5%	Days to Collect                14.7
Long Term Liabilities	28,981,852	Other Income	4,362,678	27.6%	Avg Payment Days            22.7
Total Equity	<u>1,357,885</u>	Other Expense	0	0.0%	Depreciation Rate            5.3%
Total Liab. and Equity	<u>45,848,014</u>	Net Profit or Loss	<u>652,888</u>	4.1%	Return on Equity               48.1%
<b>235345 FROH COMMUNITY HOME</b>				Nonprofit - Church	
FROH COMMUNITY HOME		3/31/2017 365 Days Settled			
STURGIS, MI 49091				CR Beds 192    POS Beds 0	
SAINT JOSEPH				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate            66.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                195.7	
Current Assets	1,506,807	Total Charges	11,396,114	Average Wages                25.15	
Fixed Assets	16,114,171	Contract Allowance	1,140,052	10.0%	Skilled Nursing                77.4%
Other Assets	3,497,866	Operating Revenue	10,256,062	90.0%	Ancillary Service            10.6%
Total Assets	<u>21,118,844</u>	Operating Expense	11,529,058	112.4%	Current Ratio                 0.8
Current Liabilities	1,912,009	Operating Margin	-1,272,996	-12.4%	Days to Collect                38.8
Long Term Liabilities	11,757,921	Other Income	608,488	5.9%	Avg Payment Days            36.5
Total Equity	<u>7,448,914</u>	Other Expense	0	0.0%	Depreciation Rate            2.0%
Total Liab. and Equity	<u>21,118,844</u>	Net Profit or Loss	<u>(676,508)</u>	-6.6%	Return on Equity               -9.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235171 GENESEE CARE CENTER</b>		Proprietary - Corporation	
GENESEE CARE CENTER		12/31/2017 365 Days Settled	
GRAND BLANC, MI 48439		CR Beds 128    POS Beds 0	
GENESEE		<b>Key Performance Ind.</b>	
NGS (WI)		Occupancy Rate	60.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,826,808	Total Charges	10,567,230
Fixed Assets	77,126	Contract Allowance	2,270,782
Other Assets	-2,569,301	Operating Revenue	8,296,448
Total Assets	-665,367	Operating Expense	8,441,204
Current Liabilities	1,743,670	Operating Margin	-144,756
Long Term Liabilities	0	Other Income	18,172
Total Equity	-2,409,037	Other Expense	0
Total Liab. and Equity	-665,367	Net Profit or Loss	(256,183)
		21.5%	Skilled Nursing 76.1%
		78.5%	Ancillary Service 23.9%
		101.7%	Current Ratio 1.0
		-1.7%	Days to Collect 55.3
		0.2%	Avg Payment Days 70.6
		0.0%	Depreciation Rate 470.5%
		-3.1%	Return on Equity 10.6%

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<b>235713 GENESYS SHORT-TERM REHABILITATION CENTER</b>		Nonprofit - Other	
GENESYS SHORT-TERM REHABILITATION CENTER		6/30/2017 365 Days Settled	
GRAND BLANC, MI 48439		CR Beds 12    POS Beds 0	
GENESEE		<b>Key Performance Ind.</b>	
WPS MI		Occupancy Rate	44.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	65,782	Total Charges	1,309,109
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	1,309,109
Total Assets	65,782	Operating Expense	1,285,079
Current Liabilities	0	Operating Margin	24,030
Long Term Liabilities	0	Other Income	0
Total Equity	65,782	Other Expense	0
Total Liab. and Equity	65,782	Net Profit or Loss	24,030
		0.0%	Skilled Nursing 37.5%
		100.0%	Ancillary Service 62.5%
		98.2%	Current Ratio
		1.8%	Days to Collect 0.0
		0.0%	Avg Payment Days 0.0
		0.0%	Depreciation Rate 0.0%
		1.8%	Return on Equity 36.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235335 GLADWIN NURSING AND REHABILITATION COMMUNITY</b>				Proprietary - Corporation	
GLADWIN NURSING AND REHABILITATION COMMUNITY 12/31/2017 365 Days Settled					
GLADWIN, MI 48624				CR Beds 60    POS Beds 0	
GLADWIN				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate    63.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    72.6	
Current Assets	2,667,274	Total Charges	5,612,025	Average Wages    17.93	
Fixed Assets	215,221	Contract Allowance	2,030,235	36.2% Skilled Nursing    61.2%	
Other Assets	71,422	Operating Revenue	3,581,790	63.8% Ancillary Service    38.8%	
Total Assets	2,953,917	Operating Expense	3,961,105	110.6% Current Ratio    6.0	
Current Liabilities	445,337	Operating Margin	-379,315	-10.6% Days to Collect    251.4	
Long Term Liabilities	0	Other Income	262,655	7.3% Avg Payment Days    25.9	
Total Equity	2,508,580	Other Expense	0	0.0% Depreciation Rate    166.0%	
Total Liab. and Equity	2,953,917	Net Profit or Loss	(226,463)	-6.3% Return on Equity    -9.0%	
<hr/>					
<b>235485 GLADWIN PINES NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
GLADWIN PINES NURSING AND REHABILITATION CENTER 12/31/2017 365 Days Settled					
GLADWIN, MI 48624				CR Beds 84    POS Beds 0	
GLADWIN				<b>Key Performance Ind.</b>	
WPS MI				Occupancy Rate    82.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    84.8	
Current Assets	1,000,005	Total Charges	9,437,183	Average Wages    17.20	
Fixed Assets	47,124	Contract Allowance	1,238,290	13.1% Skilled Nursing    76.0%	
Other Assets	33,978	Operating Revenue	8,198,893	86.9% Ancillary Service    24.0%	
Total Assets	1,081,107	Operating Expense	7,901,043	96.4% Current Ratio    1.2	
Current Liabilities	817,123	Operating Margin	297,850	3.6% Days to Collect    35.1	
Long Term Liabilities	0	Other Income	202,599	2.5% Avg Payment Days    38.1	
Total Equity	263,984	Other Expense	0	0.0% Depreciation Rate    394.6%	
Total Liab. and Equity	1,081,107	Net Profit or Loss	332,896	4.1% Return on Equity    126.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235026 GOGEBIC MEDICAL CARE FACILITY</b>				Government - Federal	
GOGEBIC MEDICAL CARE FACILITY				12/31/2017 365 Days Settled	
WAKEFIELD, MI 49968				CR Beds 109 POS Beds 0	
GOGEBIC				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	94.9%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	7,683,135	Total Charges	9,372,543		Length of Stay 346.5
Fixed Assets	1,257,543	Contract Allowance	-1,276,729	-13.6%	Average Wages 17.68
Other Assets	0	Operating Revenue	10,649,272	113.6%	Skilled Nursing 87.4%
Total Assets	<u>8,940,678</u>	Operating Expense	10,424,382	97.9%	Ancillary Service 12.6%
Current Liabilities	2,399,812	Operating Margin	224,890	2.1%	Current Ratio 3.2
Long Term Liabilities	0	Other Income	398,301	3.7%	Days to Collect 62.0
Total Equity	<u>6,540,866</u>	Other Expense	0	0.0%	Avg Payment Days 37.5
Total Liab. and Equity	<u>8,940,678</u>	Net Profit or Loss	<u>431,532</u>	4.1%	Depreciation Rate 3.0%
					Return on Equity 6.6%
<b>235354 GRACE HEALTHCARE OF THREE RIVERS</b>				Proprietary - Corporation	
GRACE HEALTHCARE OF THREE RIVERS				12/31/2017 365 Days Settled	
THREE RIVERS, MI 49093				CR Beds 87 POS Beds 0	
SAINT JOSEPH				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	79.3%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	-226,819	Total Charges	7,961,395		Length of Stay 127.2
Fixed Assets	571,583	Contract Allowance	1,780,410	22.4%	Average Wages 18.61
Other Assets	553,812	Operating Revenue	6,180,985	77.6%	Skilled Nursing 73.9%
Total Assets	<u>898,576</u>	Operating Expense	6,437,574	104.2%	Ancillary Service 26.1%
Current Liabilities	965,379	Operating Margin	-256,589	-4.2%	Current Ratio (0.2)
Long Term Liabilities	48,924	Other Income	48,681	0.8%	Days to Collect (21.0)
Total Equity	<u>-115,727</u>	Other Expense	0	0.0%	Avg Payment Days 24.4
Total Liab. and Equity	<u>898,576</u>	Net Profit or Loss	<u>(291,214)</u>	-4.7%	Depreciation Rate 92.0%
					Return on Equity 251.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235447 GRACE OF DOUGLAS</b>				Proprietary - Corporation	
GRACE OF DOUGLAS		12/31/2017 365 Days Settled			
DOUGLAS, MI 49406				CR Beds 79	POS Beds 0
ALLEGAN				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	70.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	174.0
Current Assets	-649,483	Total Charges	6,029,210	Average Wages	17.59
Fixed Assets	133,668	Contract Allowance	1,752,885	29.1%	Skilled Nursing 59.7%
Other Assets	-510,528	Operating Revenue	4,276,325	70.9%	Ancillary Service 27.5%
Total Assets	-1,026,343	Operating Expense	4,434,070	103.7%	Current Ratio (1.3)
Current Liabilities	517,388	Operating Margin	-157,745	-3.7%	Days to Collect (66.9)
Long Term Liabilities	46,922	Other Income	13,531	0.3%	Avg Payment Days 35.4
Total Equity	-1,590,653	Other Expense	0	0.0%	Depreciation Rate 102.5%
Total Liab. and Equity	-1,026,343	Net Profit or Loss	(503,253)	-11.8%	Return on Equity 31.6%
<b>235499 GRAND OAKS NURSING CENTER</b>				Proprietary - Corporation	
GRAND OAKS NURSING CENTER		12/31/2017 365 Days Settled			
BALDWIN, MI 49304				CR Beds 79	POS Beds 0
LAKE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	192.2
Current Assets	1,186,625	Total Charges	8,303,254	Average Wages	20.06
Fixed Assets	1,892,159	Contract Allowance	1,696,672	20.4%	Skilled Nursing 86.6%
Other Assets	0	Operating Revenue	6,606,582	79.6%	Ancillary Service 13.4%
Total Assets	3,078,784	Operating Expense	6,571,427	99.5%	Current Ratio 1.6
Current Liabilities	731,007	Operating Margin	35,155	0.5%	Days to Collect 28.1
Long Term Liabilities	1,910,988	Other Income	3,388	0.1%	Avg Payment Days 29.9
Total Equity	436,789	Other Expense	0	0.0%	Depreciation Rate 9.0%
Total Liab. and Equity	3,078,784	Net Profit or Loss	(121,306)	-1.8%	Return on Equity -27.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235088 GRAND TRAVERSE PAVILIONS</b>				Government - County	
GRAND TRAVERSE PAVILIONS		12/31/2017 365 Days Settled			
TRAVERSE CITY, MI 49684		CR Beds 240    POS Beds 0			
GRAND TRAVERSE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		93.9%	
		Length of Stay		176.9	
		Average Wages		22.13	
		15.6%		Skilled Nursing    83.8%	
		84.4%		Ancillary Service    16.2%	
		118.3%		Current Ratio    3.2	
		-18.3%		Days to Collect    52.7	
		24.8%		Avg Payment Days    41.1	
		0.0%		Depreciation Rate    2.2%	
		5.9%		Return on Equity    7.0%	
<hr/>					
<b>235062 GRANDVUE MEDICAL CARE FACILITY</b>				Government - County	
GRANDVUE MEDICAL CARE FACILITY		12/31/2017 365 Days Settled			
EAST JORDAN, MI 49727		CR Beds 113    POS Beds 0			
CHARLEVOIX		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		97.9%	
		Length of Stay		807.4	
		Average Wages		18.23	
		-8.2%		Skilled Nursing    93.2%	
		108.2%		Ancillary Service    6.8%	
		104.8%		Current Ratio    2.6	
		-4.8%		Days to Collect    32.1	
		14.1%		Avg Payment Days    36.5	
		0.0%		Depreciation Rate    3.3%	
		8.1%		Return on Equity    5.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235432 GRAYLING NURSING &amp; REHAB COMMUNITY</b>				Proprietary - Other	
GRAYLING NURSING & REHAB COMMUNITY		12/31/2017 365 Days Settled			
GRAYLING, MI 49738		CR Beds 72    POS Beds 0			
CRAWFORD		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.6%	
		Length of Stay		123.1	
		Average Wages		17.22	
		37.8% Skilled Nursing		67.3%	
		62.2% Ancillary Service		32.7%	
		88.2% Current Ratio		13.8	
		11.8% Days to Collect		524.5	
		7.8% Avg Payment Days		27.2	
		0.0% Depreciation Rate		192.7%	
		19.0% Return on Equity		13.7%	
<hr/>					
<b>235442 GREAT LAKES REHAB CENTER</b>				Proprietary - Partnership	
GREAT LAKES REHAB CENTER		12/31/2017 365 Days Settled			
SAGINAW, MI 48604		CR Beds 113    POS Beds 0			
SAGINAW		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		56.7%	
		Length of Stay		110.9	
		Average Wages		18.46	
		9.2% Skilled Nursing		62.0%	
		90.8% Ancillary Service		18.8%	
		115.0% Current Ratio		0.9	
		-15.0% Days to Collect		57.4	
		0.4% Avg Payment Days		47.6	
		0.0% Depreciation Rate		3,743.6%	
		-14.6% Return on Equity		105.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235433 GREENFIELD REHAB AND NURSING CENTER</b>				Proprietary - Partnership	
GREENFIELD REHAB AND NURSING CENTER		12/31/2017 365 Days Settled			
ROYAL OAK, MI 48073				CR Beds 126    POS Beds 0	
OAKLAND				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate            85.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            174.5	
Current Assets	2,912,051	Total Charges	9,710,676	Average Wages            19.09	
Fixed Assets	3,471,928	Contract Allowance	48,172	0.5%	Skilled Nursing            85.9%
Other Assets	33,933	Operating Revenue	9,662,504	99.5%	Ancillary Service        14.1%
Total Assets	<u>6,417,912</u>	Operating Expense	9,673,406	100.1%	Current Ratio            2.0
Current Liabilities	1,464,396	Operating Margin	-10,902	-0.1%	Days to Collect            82.5
Long Term Liabilities	4,068,907	Other Income	11,476	0.1%	Avg Payment Days        41.0
Total Equity	884,609	Other Expense	0	0.0%	Depreciation Rate        8.6%
Total Liab. and Equity	<u>6,417,912</u>	Net Profit or Loss	<u>574</u>	0.0%	Return on Equity            0.1%
<b>235544 HALLMARK LIVING BENTON HARBOR</b>				Proprietary - Corporation	
HALLMARK LIVING BENTON HARBOR		10/31/2017 304 Days Settled			
BENTON HARBOR, MI 49022		12/31/2017 61 Days Settled		CR Beds 89    POS Beds 0	
BERRIEN				<b>Key Performance Ind.</b>	
				Occupancy Rate            89.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            170.4	
Current Assets	1,024,722	Total Charges	4,548,200	Average Wages            19.35	
Fixed Assets	22,353	Contract Allowance	0	0.0%	Skilled Nursing            100.0%
Other Assets	1,068	Operating Revenue	4,548,200	100.0%	Ancillary Service        0.0%
Total Assets	<u>1,048,143</u>	Operating Expense	4,566,789	100.4%	Current Ratio            3.3
Current Liabilities	310,273	Operating Margin	-18,589	-0.4%	Days to Collect            43.9
Long Term Liabilities	756,459	Other Income	0	0.0%	Avg Payment Days        24.8
Total Equity	-18,589	Other Expense	0	0.0%	Depreciation Rate        770.8%
Total Liab. and Equity	<u>1,048,143</u>	Net Profit or Loss	<u>(18,589)</u>	-0.4%	Return on Equity            100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235544 HALLMARK LIVING BENTON HARBOR</b>		Proprietary - Corporation	
HALLMARK LIVING BENTON HARBOR		10/31/2017 304 Days Settled	
BENTON HARBOR, MI 49022		12/31/2017 61 Days Settled	
BERRIEN		CR Beds 95    POS Beds 0	
		<b>Key Performance Ind.</b>	
		Occupancy Rate            77.2%	
		Length of Stay              179.0	
		Average Wages             19.35	
		7.7% Skilled Nursing       90.9%	
		92.3% Ancillary Service    9.1%	
		111.5% Current Ratio       0.9	
		-11.5% Days to Collect      321.7	
		0.0% Avg Payment Days    263.2	
		0.0% Depreciation Rate    0.0%	
		-11.5% Return on Equity    100.0%	

  

Balance Sheet		Income Statement			
Current Assets	859,775	Total Charges	963,021		
Fixed Assets	0	Contract Allowance	74,483	7.7%	
Other Assets	0	Operating Revenue	888,538	92.3%	
Total Assets	859,775	Operating Expense	990,857	111.5%	
Current Liabilities	962,094	Operating Margin	-102,319	-11.5%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	-102,319	Other Expense	0	0.0%	
Total Liab. and Equity	859,775	Net Profit or Loss	(102,319)	-11.5%	

<b>235077 HALLMARK LIVING HOLLAND</b>		Proprietary - Other	
HALLMARK LIVING HOLLAND		12/31/2017 306 Days Settled	
HOLLAND, MI 49423		2/28/2017 304 Days Settled	
OTTAWA		CR Beds 90    POS Beds 0	
CGS (OHIO)		<b>Key Performance Ind.</b>	
		Occupancy Rate            59.6%	
		Length of Stay              99.4	
		Average Wages             21.59	
		23.7% Skilled Nursing       80.3%	
		76.3% Ancillary Service    19.7%	
		125.7% Current Ratio       1.0	
		-25.7% Days to Collect      74.6	
		0.1% Avg Payment Days    46.7	
		0.0% Depreciation Rate    0.8%	
		-25.8% Return on Equity    -34.5%	

  

Balance Sheet		Income Statement			
Current Assets	449,210	Total Charges	4,806,735		
Fixed Assets	4,922,496	Contract Allowance	1,141,538	23.7%	
Other Assets	127,626	Operating Revenue	3,665,197	76.3%	
Total Assets	5,499,332	Operating Expense	4,608,665	125.7%	
Current Liabilities	436,246	Operating Margin	-943,468	-25.7%	
Long Term Liabilities	2,320,631	Other Income	2,853	0.1%	
Total Equity	2,742,455	Other Expense	0	0.0%	
Total Liab. and Equity	5,499,332	Net Profit or Loss	(947,019)	-25.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235077 HALLMARK LIVING HOLLAND</b>				Proprietary - Corporation		
HALLMARK LIVING HOLLAND		12/31/2017 306 Days Settled				
HOLLAND, MI 49423		2/28/2017 304 Days Settled		CR Beds 76    POS Beds 0		
OTTAWA		<b>Key Performance Ind.</b>				
CGS (OHIO)				Occupancy Rate	63.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	123.3	
Current Assets	1,125,521	Total Charges	4,172,684	Average Wages	21.59	
Fixed Assets	64,763	Contract Allowance	508,227	12.2%	Skilled Nursing	87.3%
Other Assets	0	Operating Revenue	3,664,457	87.8%	Ancillary Service	12.7%
Total Assets	1,190,284	Operating Expense	4,090,200	111.6%	Current Ratio	0.9
Current Liabilities	1,245,247	Operating Margin	-425,743	-11.6%	Days to Collect	120.1
Long Term Liabilities	0	Other Income	1,744	0.0%	Avg Payment Days	103.6
Total Equity	-54,963	Other Expense	0	0.0%	Depreciation Rate	233.7%
Total Liab. and Equity	1,190,284	Net Profit or Loss	(439,963)	-12.0%	Return on Equity	800.5%
<b>235114 HALLMARK LIVING KALAMAZOO</b>				Proprietary - Other		
HALLMARK LIVING KALAMAZOO		12/31/2017 306 Days Settled				
KALAMAZOO, MI 49006		2/28/2017 304 Days Settled		CR Beds 143    POS Beds 0		
KALAMAZOO		<b>Key Performance Ind.</b>				
CGS (OHIO)				Occupancy Rate	53.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	103.6	
Current Assets	305,873	Total Charges	6,898,906	Average Wages	20.26	
Fixed Assets	8,093,110	Contract Allowance	1,566,005	22.7%	Skilled Nursing	82.2%
Other Assets	208,449	Operating Revenue	5,332,901	77.3%	Ancillary Service	17.8%
Total Assets	8,607,432	Operating Expense	7,453,505	139.8%	Current Ratio	0.5
Current Liabilities	611,749	Operating Margin	-2,120,604	-39.8%	Days to Collect	34.4
Long Term Liabilities	4,862,303	Other Income	4,199	0.1%	Avg Payment Days	35.2
Total Equity	3,133,380	Other Expense	0	0.0%	Depreciation Rate	0.9%
Total Liab. and Equity	8,607,432	Net Profit or Loss	(2,124,524)	-39.8%	Return on Equity	-67.8%

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<b>235114 HALLMARK LIVING KALAMAZOO</b>				Proprietary - Corporation	
HALLMARK LIVING KALAMAZOO		12/31/2017 306 Days Settled			
KALAMAZOO, MI 49006		2/28/2017 304 Days Settled		CR Beds 106 POS Beds 0	
KALAMAZOO		<b>Key Performance Ind.</b>			
CGS (OHIO)		Occupancy Rate		50.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 164.7	
Current Assets	1,112,134	Total Charges	5,127,920	Average Wages	20.26
Fixed Assets	69,622	Contract Allowance	415,141	8.1%	Skilled Nursing 91.3%
Other Assets	0	Operating Revenue	4,712,779	91.9%	Ancillary Service 8.7%
Total Assets	1,181,756	Operating Expense	5,089,019	108.0%	Current Ratio 1.0
Current Liabilities	1,110,817	Operating Margin	-376,240	-8.0%	Days to Collect 86.3
Long Term Liabilities	0	Other Income	1,715	0.0%	Avg Payment Days 81.5
Total Equity	61,939	Other Expense	0	0.0%	Depreciation Rate 338.1%
Total Liab. and Equity	1,172,756	Net Profit or Loss	(405,561)	-8.6%	Return on Equity -654.8%
<b>235382 HAMILTON NURSING HOME</b>				Proprietary - Corporation	
HAMILTON NURSING HOME		12/31/2017 365 Days Settled			
DETROIT, MI 48207				CR Beds 64 POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		95.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 366.7	
Current Assets	1,411,488	Total Charges	8,263,518	Average Wages	17.63
Fixed Assets	68,012	Contract Allowance	2,305,101	27.9%	Skilled Nursing 78.1%
Other Assets	8,323	Operating Revenue	5,958,417	72.1%	Ancillary Service 21.9%
Total Assets	1,487,823	Operating Expense	5,841,844	98.0%	Current Ratio 7.8
Current Liabilities	181,736	Operating Margin	116,573	2.0%	Days to Collect 73.7
Long Term Liabilities	560,724	Other Income	28,701	0.5%	Avg Payment Days 20.5
Total Equity	745,363	Other Expense	0	0.0%	Depreciation Rate 58.7%
Total Liab. and Equity	1,487,823	Net Profit or Loss	145,274	2.4%	Return on Equity 19.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235050 HAROLD AND GRACE UPJOHN COMMUNITY CARE CENTER</b>				Nonprofit - Other	
HAROLD AND GRACE UPJOHN COMMUNITY CARE CENTER		6/30/2017 365 Days Settled			
KALAMAZOO, MI 49001				CR Beds 118    POS Beds 0	
KALAMAZOO				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	88.8%
				Length of Stay	105.3
				Average Wages	19.50
				16.3% Skilled Nursing	76.4%
				83.7% Ancillary Service	23.6%
				104.1% Current Ratio	9.4
				-4.1% Days to Collect	207.6
				4.4% Avg Payment Days	22.3
				0.0% Depreciation Rate	5.0%
				-4.6% Return on Equity	-5.3%
<hr/>					
<b>235177 HARTFORD NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
HARTFORD NURSING & REHABILITATION CENTER		12/31/2017 365 Days Settled			
DETROIT, MI 48235				CR Beds 140    POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	93.0%
				Length of Stay	72.0
				Average Wages	17.45
				26.9% Skilled Nursing	65.9%
				73.1% Ancillary Service	34.1%
				92.2% Current Ratio	4.6
				7.8% Days to Collect	146.7
				1.2% Avg Payment Days	5.4
				0.0% Depreciation Rate	42.2%
				9.0% Return on Equity	12.0%

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<b>235602 HAZEL I FINDLAY COUNTRY MANOR</b>				Nonprofit - Other	
HAZEL I FINDLAY COUNTRY MANOR		12/31/2017 365 Days Settled			
SAINT JOHNS, MI 48879		CR Beds 150 POS Beds 0			
CLINTON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		78.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 110.1	
Current Assets	2,861,502	Total Charges	15,871,306	Average Wages	20.33
Fixed Assets	7,265,708	Contract Allowance	1,821,974	11.5%	Skilled Nursing 81.1%
Other Assets	9,993,546	Operating Revenue	14,049,332	88.5%	Ancillary Service 18.9%
Total Assets	20,120,756	Operating Expense	14,175,173	100.9%	Current Ratio 2.5
Current Liabilities	1,166,466	Operating Margin	-125,841	-0.9%	Days to Collect 32.7
Long Term Liabilities	0	Other Income	124,259	0.9%	Avg Payment Days 26.3
Total Equity	18,954,290	Other Expense	0	0.0%	Depreciation Rate 3.2%
Total Liab. and Equity	20,120,756	Net Profit or Loss	(65,458)	-0.5%	Return on Equity -0.3%

<b>235487 HEARTLAND-WEST BLOOMFIELD</b>				Proprietary - Other	
HEARTLAND-WEST BLOOMFIELD		5/31/2017 365 Days Settled			
WEST BLOOMFIELD, MI 48322		CR Beds 120 POS Beds 0			
OAKLAND		<b>Key Performance Ind.</b>			
BLUE CROSS (MARYLAND)		Occupancy Rate		90.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 27.8	
Current Assets	1,991,150	Total Charges	24,999,425	Average Wages	24.55
Fixed Assets	15,627,400	Contract Allowance	10,148,067	40.6%	Skilled Nursing 58.9%
Other Assets	169,328	Operating Revenue	14,851,358	59.4%	Ancillary Service 41.1%
Total Assets	17,787,878	Operating Expense	18,168,855	122.3%	Current Ratio 1.8
Current Liabilities	1,119,327	Operating Margin	-3,317,497	-22.3%	Days to Collect 48.9
Long Term Liabilities	23,426,184	Other Income	3,713	0.0%	Avg Payment Days 17.7
Total Equity	-6,757,633	Other Expense	0	0.0%	Depreciation Rate 4.4%
Total Liab. and Equity	17,787,878	Net Profit or Loss	(3,320,419)	-22.4%	Return on Equity 49.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235439 HEARTLAND HEALTH CARE CENTER-ALLEN PARK</b>		Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-ALLEN PARK		12/31/2017 365 Days Settled	
ALLEN PARK, MI 48101		CR Beds 171 POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	68.9%
<b>Balance Sheet</b>		Length of Stay	34.5
<b>Income Statement</b>		Average Wages	23.68
Current Assets	1,858,587	Total Charges	24,636,566
Fixed Assets	9,331,603	Contract Allowance	9,615,405
Other Assets	196,879	Operating Revenue	15,021,161
Total Assets	11,387,069	Operating Expense	16,618,008
Current Liabilities	1,271,538	Operating Margin	-1,596,847
Long Term Liabilities	26,436,094	Other Income	10,935
Total Equity	-16,320,563	Other Expense	0
Total Liab. and Equity	11,387,069	Net Profit or Loss	(1,589,251)
		39.0%	Skilled Nursing 65.6%
		61.0%	Ancillary Service 34.4%
		110.6%	Current Ratio 1.5
		-10.6%	Days to Collect 45.1
		0.1%	Avg Payment Days 21.7
		0.0%	Depreciation Rate 4.1%
		-10.6%	Return on Equity 9.7%

<b>235580 HEARTLAND HEALTH CARE CENTER-ANN ARBOR</b>		Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-ANN ARBOR		5/31/2017 365 Days Settled	
ANN ARBOR, MI 48105		CR Beds 182 POS Beds 0	
WASHTENAW		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	77.8%
<b>Balance Sheet</b>		Length of Stay	30.8
<b>Income Statement</b>		Average Wages	23.67
Current Assets	2,832,873	Total Charges	28,818,419
Fixed Assets	21,235,630	Contract Allowance	9,395,435
Other Assets	230,792	Operating Revenue	19,422,984
Total Assets	24,299,295	Operating Expense	21,302,597
Current Liabilities	1,512,560	Operating Margin	-1,879,613
Long Term Liabilities	32,933,190	Other Income	4,552
Total Equity	-10,146,455	Other Expense	0
Total Liab. and Equity	24,299,295	Net Profit or Loss	(1,886,182)
		32.6%	Skilled Nursing 65.5%
		67.4%	Ancillary Service 34.5%
		109.7%	Current Ratio 1.9
		-9.7%	Days to Collect 52.5
		0.0%	Avg Payment Days 20.9
		0.0%	Depreciation Rate 3.5%
		-9.7%	Return on Equity 18.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235023 HEARTLAND HEALTH CARE CENTER-BATTLE CREEK</b>		Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-BATTLE CREEK		4/30/2017 365 Days Settled	
BATTLE CREEK, MI 49017		CR Beds 65    POS Beds 0	
CALHOUN		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	84.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	636,324	Total Charges	8,797,590
Fixed Assets	3,053,214	Contract Allowance	2,709,924
Other Assets	86,642	Operating Revenue	6,087,666
Total Assets	<u>3,776,180</u>	Operating Expense	6,310,639
Current Liabilities	484,827	Operating Margin	-222,973
Long Term Liabilities	8,770,167	Other Income	4,774
Total Equity	-5,478,814	Other Expense	0
Total Liab. and Equity	<u>3,776,180</u>	Net Profit or Loss	<u>(224,263)</u>
		30.8%	Skilled Nursing 69.9%
		69.2%	Ancillary Service 30.1%
		103.7%	Current Ratio 1.3
		-3.7%	Days to Collect 36.9
		0.1%	Avg Payment Days 21.0
		0.0%	Depreciation Rate 3.4%
		-3.7%	Return on Equity 4.1%

<b>235217 HEARTLAND HEALTH CARE CENTER-BLOOMFIELD HILLS</b>		Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-BLOOMFIELD HILLS		12/31/2017 365 Days Settled	
BLOOMFIELD HILLS, MI 48304		CR Beds 159    POS Beds 0	
OAKLAND		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	66.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,743,594	Total Charges	17,109,272
Fixed Assets	17,679,098	Contract Allowance	5,017,247
Other Assets	289,816	Operating Revenue	12,092,025
Total Assets	<u>19,712,508</u>	Operating Expense	13,871,092
Current Liabilities	1,115,646	Operating Margin	-1,779,067
Long Term Liabilities	7,838,149	Other Income	3,245
Total Equity	10,758,713	Other Expense	0
Total Liab. and Equity	<u>19,712,508</u>	Net Profit or Loss	<u>(1,791,645)</u>
		29.3%	Skilled Nursing 71.0%
		70.7%	Ancillary Service 29.0%
		114.7%	Current Ratio 1.6
		-14.7%	Days to Collect 52.3
		0.0%	Avg Payment Days 20.5
		0.0%	Depreciation Rate 3.4%
		-14.8%	Return on Equity -16.7%

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<b>235184 HEARTLAND HEALTH CARE CENTER-BRIARWOOD</b>				Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-BRIARWOOD		4/30/2017 365 Days Settled			
FLINT, MI 48506				CR Beds 117    POS Beds 0	
GENESEE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	82.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	38.4
Current Assets	1,817,038	Total Charges	18,951,586	Average Wages	21.59
Fixed Assets	9,339,352	Contract Allowance	5,365,710	28.3% Skilled Nursing	70.7%
Other Assets	126,343	Operating Revenue	13,585,876	71.7% Ancillary Service	29.3%
Total Assets	<u>11,282,733</u>	Operating Expense	13,296,646	97.9% Current Ratio	1.9
Current Liabilities	980,778	Operating Margin	289,230	2.1% Days to Collect	48.8
Long Term Liabilities	32,950,576	Other Income	697	0.0% Avg Payment Days	19.1
Total Equity	<u>-22,648,621</u>	Other Expense	0	0.0% Depreciation Rate	3.4%
Total Liab. and Equity	<u>11,282,733</u>	Net Profit or Loss	<u>285,515</u>	2.1% Return on Equity	-1.3%
<b>235618 HEARTLAND HEALTH CARE CENTER-CANTON</b>				Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-CANTON		12/31/2017 365 Days Settled			
CANTON, MI 48187				CR Beds 150    POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	79.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	22.0
Current Assets	2,834,878	Total Charges	36,021,694	Average Wages	24.75
Fixed Assets	15,419,166	Contract Allowance	15,423,019	42.8% Skilled Nursing	57.1%
Other Assets	170,845	Operating Revenue	20,598,675	57.2% Ancillary Service	42.9%
Total Assets	<u>18,424,889</u>	Operating Expense	22,750,436	110.4% Current Ratio	1.9
Current Liabilities	1,479,160	Operating Margin	-2,151,761	-10.4% Days to Collect	50.2
Long Term Liabilities	54,353,538	Other Income	3,702	0.0% Avg Payment Days	19.1
Total Equity	<u>-37,407,809</u>	Other Expense	0	0.0% Depreciation Rate	3.8%
Total Liab. and Equity	<u>18,424,889</u>	Net Profit or Loss	<u>(2,149,365)</u>	-10.4% Return on Equity	5.7%

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<b>235441 HEARTLAND HEALTH CARE CENTER-CRESTVIEW</b>		Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-CRESTVIEW		4/30/2017 365 Days Settled	
WYOMING, MI 49509		CR Beds 92    POS Beds 0	
KENT		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	80.4%
		Length of Stay	68.3
		Average Wages	21.58
		Skilled Nursing	71.8%
		Ancillary Service	28.2%
		Current Ratio	1.4
		Days to Collect	39.0
		Avg Payment Days	20.6
		Depreciation Rate	3.5%
		Return on Equity	31.3%
<b>Balance Sheet</b>			
		<b>Income Statement</b>	
Current Assets	804,958	Total Charges	10,570,454
Fixed Assets	5,736,740	Contract Allowance	3,143,303
Other Assets	120,561	Operating Revenue	7,427,151
Total Assets	6,662,259	Operating Expense	8,813,922
Current Liabilities	578,578	Operating Margin	-1,386,771
Long Term Liabilities	10,561,055	Other Income	2,081
Total Equity	-4,477,374	Other Expense	0
Total Liab. and Equity	6,662,259	Net Profit or Loss	(1,402,704)

<b>235428 HEARTLAND HEALTH CARE CENTER-DEARBORN HEIGHTS</b>		Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-DEARBORN HEIGHTS		12/31/2017 365 Days Settled	
DEARBORN HEIGHTS, MI 48127		CR Beds 151    POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	60.7%
		Length of Stay	33.0
		Average Wages	23.61
		Skilled Nursing	64.5%
		Ancillary Service	35.5%
		Current Ratio	1.3
		Days to Collect	39.1
		Avg Payment Days	19.9
		Depreciation Rate	3.9%
		Return on Equity	13.3%
<b>Balance Sheet</b>			
		<b>Income Statement</b>	
Current Assets	1,320,627	Total Charges	19,003,408
Fixed Assets	8,382,723	Contract Allowance	6,645,199
Other Assets	188,969	Operating Revenue	12,358,209
Total Assets	9,892,319	Operating Expense	14,072,071
Current Liabilities	989,458	Operating Margin	-1,713,862
Long Term Liabilities	21,806,769	Other Income	8,368
Total Equity	-12,903,908	Other Expense	0
Total Liab. and Equity	9,892,319	Net Profit or Loss	(1,714,692)

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<b>235132 HEARTLAND HEALTH CARE CENTER-FOSTRIAN</b>				Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-FOSTRIAN		4/30/2017 365 Days Settled			
FLUSHING, MI 48433				CR Beds 140 POS Beds 0	
GENESEE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	76.3%
				Length of Stay	46.1
				Average Wages	21.38
				29.7%	Skilled Nursing 68.0%
				70.3%	Ancillary Service 32.0%
				103.1%	Current Ratio 1.5
				-3.1%	Days to Collect 45.8
				0.0%	Avg Payment Days 24.0
				0.0%	Depreciation Rate 3.9%
				-3.2%	Return on Equity 2.7%

  

Balance Sheet		Income Statement			
Current Assets	1,622,795	Total Charges	18,444,371		
Fixed Assets	7,484,466	Contract Allowance	5,471,784		
Other Assets	161,595	Operating Revenue	12,972,587		
Total Assets	9,268,856	Operating Expense	13,379,177		
Current Liabilities	1,063,072	Operating Margin	-406,590		
Long Term Liabilities	23,633,091	Other Income	3,624		
Total Equity	-15,427,307	Other Expense	0		
Total Liab. and Equity	9,268,856	Net Profit or Loss	(419,513)		

<b>235103 HEARTLAND HEALTH CARE CENTER-GRAND RAPIDS</b>				Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-GRAND RAPIDS		4/30/2017 365 Days Settled			
GRAND RAPIDS, MI 49546				CR Beds 182 POS Beds 0	
KENT				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	78.6%
				Length of Stay	92.4
				Average Wages	20.92
				21.1%	Skilled Nursing 81.5%
				78.9%	Ancillary Service 18.5%
				111.3%	Current Ratio 0.7
				-11.3%	Days to Collect 24.2
				0.1%	Avg Payment Days 26.8
				0.0%	Depreciation Rate 3.5%
				-11.4%	Return on Equity 181.6%

  

Balance Sheet		Income Statement			
Current Assets	929,187	Total Charges	17,100,568		
Fixed Assets	9,484,566	Contract Allowance	3,605,351		
Other Assets	243,399	Operating Revenue	13,495,217		
Total Assets	10,657,152	Operating Expense	15,017,510		
Current Liabilities	1,335,230	Operating Margin	-1,522,293		
Long Term Liabilities	10,169,813	Other Income	16,057		
Total Equity	-847,891	Other Expense	0		
Total Liab. and Equity	10,657,152	Net Profit or Loss	(1,539,662)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235261 HEARTLAND HEALTH CARE CENTER-GREENVIEW</b>		Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-GREENVIEW		4/30/2017 365 Days Settled	
GRAND RAPIDS, MI 49505		CR Beds 69    POS Beds 0	
KENT		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	81.1%
<b>Balance Sheet</b>		Length of Stay	96.4
<b>Income Statement</b>		Average Wages	20.52
Current Assets	644,896	Total Charges	6,548,551
Fixed Assets	4,033,464	Contract Allowance	1,206,421    18.4%
Other Assets	92,043	Operating Revenue	5,342,130    81.6%
Total Assets	<u>4,770,403</u>	Operating Expense	6,206,215    116.2%
Current Liabilities	486,288	Operating Margin	-864,085    -16.2%
Long Term Liabilities	5,971,306	Other Income	2,815    0.1%
Total Equity	<u>-1,687,191</u>	Other Expense	0    0.0%
Total Liab. and Equity	<u>4,770,403</u>	Net Profit or Loss	<u>(885,637)</u> -16.6%
		Skilled Nursing	82.5%
		Ancillary Service	17.5%
		Current Ratio	1.3
		Days to Collect	43.7
		Avg Payment Days	22.0
		Depreciation Rate	3.7%
		Return on Equity	52.5%

<b>235411 HEARTLAND HEALTH CARE CENTER-HAMPTON</b>		Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-HAMPTON		4/30/2017 365 Days Settled	
BAY CITY, MI 48708		CR Beds 51    POS Beds 0	
BAY		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	82.1%
<b>Balance Sheet</b>		Length of Stay	47.6
<b>Income Statement</b>		Average Wages	21.19
Current Assets	754,076	Total Charges	8,255,855
Fixed Assets	4,537,387	Contract Allowance	2,790,259    33.8%
Other Assets	75,444	Operating Revenue	5,465,596    66.2%
Total Assets	<u>5,366,907</u>	Operating Expense	6,260,973    114.6%
Current Liabilities	386,675	Operating Margin	-795,377    -14.6%
Long Term Liabilities	13,379,524	Other Income	3,395    0.1%
Total Equity	<u>-8,399,292</u>	Other Expense	0    0.0%
Total Liab. and Equity	<u>5,366,907</u>	Net Profit or Loss	<u>(796,657)</u> -14.6%
		Skilled Nursing	65.8%
		Ancillary Service	34.2%
		Current Ratio	2.0
		Days to Collect	50.3
		Avg Payment Days	18.9
		Depreciation Rate	3.3%
		Return on Equity	9.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235032 HEARTLAND HEALTH CARE CENTER-IONIA				Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-IONIA		4/30/2017 365 Days Settled			
IONIA, MI 48846				CR Beds 107 POS Beds 0	
IONIA				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	70.6%
				Length of Stay	95.8
				Average Wages	19.81
				24.1% Skilled Nursing	76.5%
				75.9% Ancillary Service	23.5%
				118.4% Current Ratio	1.2
				-18.4% Days to Collect	39.2
				0.2% Avg Payment Days	22.6
				0.0% Depreciation Rate	3.1%
				-18.3% Return on Equity	32.5%
Balance Sheet		Income Statement			
Current Assets	730,088	Total Charges	8,775,099		
Fixed Assets	5,954,361	Contract Allowance	2,114,774		
Other Assets	136,643	Operating Revenue	6,660,325		
Total Assets	6,821,092	Operating Expense	7,883,219		
Current Liabilities	609,051	Operating Margin	-1,222,894		
Long Term Liabilities	9,961,535	Other Income	12,258		
Total Equity	-3,749,494	Other Expense	0		
Total Liab. and Equity	6,821,092	Net Profit or Loss	(1,217,726)		
235004 HEARTLAND HEALTH CARE CENTER-KNOLLVIEW				Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-KNOLLVIEW		4/30/2017 365 Days Settled			
MUSKEGON, MI 49441				CR Beds 107 POS Beds 0	
MUSKEGON				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	82.0%
				Length of Stay	50.9
				Average Wages	21.60
				26.7% Skilled Nursing	73.4%
				73.3% Ancillary Service	26.6%
				119.5% Current Ratio	0.7
				-19.5% Days to Collect	21.6
				0.0% Avg Payment Days	19.0
				0.0% Depreciation Rate	3.6%
				-19.5% Return on Equity	12.6%
Balance Sheet		Income Statement			
Current Assets	566,125	Total Charges	12,979,477		
Fixed Assets	5,519,627	Contract Allowance	3,466,414		
Other Assets	139,544	Operating Revenue	9,513,063		
Total Assets	6,225,296	Operating Expense	11,365,850		
Current Liabilities	755,680	Operating Margin	-1,852,787		
Long Term Liabilities	20,239,793	Other Income	4,180		
Total Equity	-14,770,177	Other Expense	0		
Total Liab. and Equity	6,225,296	Net Profit or Loss	(1,857,118)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235057 HEARTLAND HEALTH CARE CENTER-LIVONIA				Proprietary - Other		
HEARTLAND HEALTH CARE CENTER-LIVONIA		12/31/2017 365 Days Settled				
LIVONIA, MI 48154				CR Beds 142 POS Beds 0		
WAYNE				<b>Key Performance Ind.</b>		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	70.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	54.3	
Current Assets	994,296	Total Charges	14,906,250	Average Wages	23.09	
Fixed Assets	8,155,930	Contract Allowance	3,833,929	25.7%	Skilled Nursing	76.6%
Other Assets	239,573	Operating Revenue	11,072,321	74.3%	Ancillary Service	23.4%
Total Assets	9,389,799	Operating Expense	11,798,352	106.6%	Current Ratio	0.9
Current Liabilities	1,051,573	Operating Margin	-726,031	-6.6%	Days to Collect	32.9
Long Term Liabilities	6,808,250	Other Income	1,777	0.0%	Avg Payment Days	23.8
Total Equity	1,529,976	Other Expense	0	0.0%	Depreciation Rate	3.2%
Total Liab. and Equity	9,389,799	Net Profit or Loss	(737,346)	-6.7%	Return on Equity	-48.2%
<hr/>						
235626 HEARTLAND HEALTH CARE CENTER-OAKLAND				Proprietary - Other		
HEARTLAND HEALTH CARE CENTER-OAKLAND		12/31/2017 365 Days Settled				
TROY, MI 48085				CR Beds 160 POS Beds 0		
OAKLAND				<b>Key Performance Ind.</b>		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	69.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	17.8	
Current Assets	2,241,525	Total Charges	34,989,458	Average Wages	24.66	
Fixed Assets	15,290,030	Contract Allowance	14,824,879	42.4%	Skilled Nursing	58.2%
Other Assets	184,022	Operating Revenue	20,164,579	57.6%	Ancillary Service	41.8%
Total Assets	17,715,577	Operating Expense	21,458,610	106.4%	Current Ratio	1.5
Current Liabilities	1,449,798	Operating Margin	-1,294,031	-6.4%	Days to Collect	40.6
Long Term Liabilities	61,497,941	Other Income	5,815	0.0%	Avg Payment Days	17.6
Total Equity	-45,232,162	Other Expense	0	0.0%	Depreciation Rate	4.0%
Total Liab. and Equity	17,715,577	Net Profit or Loss	(1,288,216)	-6.4%	Return on Equity	2.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235351 HEARTLAND HEALTH CARE CENTER-PLYMOUTH</b>		Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-PLYMOUTH		12/31/2017 365 Days Settled	
PLYMOUTH, MI 48170		CR Beds 109 POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	80.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,169,749	Total Charges	12,288,809
Fixed Assets	5,836,423	Contract Allowance	3,023,017
Other Assets	134,158	Operating Revenue	9,265,792
Total Assets	7,140,330	Operating Expense	10,105,872
Current Liabilities	799,726	Operating Margin	-840,080
Long Term Liabilities	5,686,909	Other Income	1,591
Total Equity	653,695	Other Expense	0
Total Liab. and Equity	7,140,330	Net Profit or Loss	(859,466)
		24.6%	Skilled Nursing 73.6%
		75.4%	Ancillary Service 26.4%
		109.1%	Current Ratio 1.5
		-9.1%	Days to Collect 46.1
		0.0%	Avg Payment Days 20.3
		0.0%	Depreciation Rate 4.2%
		-9.3%	Return on Equity -131.5%

<b>235395 HEARTLAND HEALTH CARE CENTER-THREE RIVERS</b>		Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-THREE RIVERS		4/30/2017 365 Days Settled	
THREE RIVERS, MI 49093		CR Beds 100 POS Beds 0	
SAINT JOSEPH		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	80.3%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	692,755	Total Charges	9,923,903
Fixed Assets	6,303,858	Contract Allowance	2,524,408
Other Assets	116,871	Operating Revenue	7,399,495
Total Assets	7,113,484	Operating Expense	8,319,131
Current Liabilities	593,976	Operating Margin	-919,636
Long Term Liabilities	14,970,444	Other Income	12,079
Total Equity	-8,450,936	Other Expense	0
Total Liab. and Equity	7,113,484	Net Profit or Loss	(911,376)
		25.4%	Skilled Nursing 75.4%
		74.6%	Ancillary Service 24.6%
		112.4%	Current Ratio 1.2
		-12.4%	Days to Collect 34.2
		0.2%	Avg Payment Days 21.1
		0.0%	Depreciation Rate 3.1%
		-12.3%	Return on Equity 10.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235206 HEARTLAND HEALTH CARE CENTER-WHITEHALL				Proprietary - Other	
HEARTLAND HEALTH CARE CENTER- WHITEHALL		4/30/2017 365 Days Settled			
WHITEHALL, MI 49461				CR Beds 125	POS Beds 0
MUSKEGON				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	76.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	75.7
Current Assets	565,642	Total Charges	11,889,225	Average Wages	20.15
Fixed Assets	5,004,116	Contract Allowance	2,853,012	24.0%	Skilled Nursing 77.7%
Other Assets	153,992	Operating Revenue	9,036,213	76.0%	Ancillary Service 22.3%
Total Assets	5,723,750	Operating Expense	9,739,270	107.8%	Current Ratio 0.7
Current Liabilities	784,695	Operating Margin	-703,057	-7.8%	Days to Collect 22.7
Long Term Liabilities	12,704,796	Other Income	11,966	0.1%	Avg Payment Days 23.1
Total Equity	-7,765,741	Other Expense	0	0.0%	Depreciation Rate 3.3%
Total Liab. and Equity	5,723,750	Net Profit or Loss	(696,341)	-7.7%	Return on Equity 9.0%

235109 HEARTLAND HEALTH CARE CENTER - GROSSE POINTE WOODS				Proprietary - Other	
HEARTLAND HEALTH CARE CENTER - GROSSE POINTE WOODS		12/31/2017 365 Days Settled			
GROSSE POINTE WOODS, MI 48236				CR Beds 80	POS Beds 0
WAYNE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	69.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	19.1
Current Assets	1,494,356	Total Charges	15,796,444	Average Wages	24.21
Fixed Assets	6,563,179	Contract Allowance	6,807,545	43.1%	Skilled Nursing 56.9%
Other Assets	43,553	Operating Revenue	8,988,899	56.9%	Ancillary Service 43.1%
Total Assets	8,101,088	Operating Expense	10,977,305	122.1%	Current Ratio 2.1
Current Liabilities	712,668	Operating Margin	-1,988,406	-22.1%	Days to Collect 60.7
Long Term Liabilities	19,142,209	Other Income	1,884	0.0%	Avg Payment Days 19.8
Total Equity	-11,753,789	Other Expense	0	0.0%	Depreciation Rate 3.7%
Total Liab. and Equity	8,101,088	Net Profit or Loss	(1,987,158)	-22.1%	Return on Equity 16.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235365 HEARTLAND HEALTH CARE CENTER - LIVONIA NE</b>				Proprietary - Other	
HEARTLAND HEALTH CARE CENTER - LIVONIA NE		12/31/2017 365 Days Settled			
LIVONIA, MI 48152				CR Beds 110    POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate            86.3%	
				Length of Stay                48.1	
				Average Wages               24.02	
				Skilled Nursing              74.9%	
				Ancillary Service            25.1%	
				Current Ratio                 1.1	
				Days to Collect               38.5	
				Avg Payment Days            21.9	
				Depreciation Rate            3.0%	
				Return on Equity              -58.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,089,131	Total Charges	14,065,903		
Fixed Assets	7,274,402	Contract Allowance	3,539,747	25.2%	
Other Assets	148,620	Operating Revenue	10,526,156	74.8%	
Total Assets	<u>8,512,153</u>	Operating Expense	12,070,048	114.7%	
Current Liabilities	999,755	Operating Margin	-1,543,892	-14.7%	
Long Term Liabilities	4,864,661	Other Income	1,358	0.0%	
Total Equity	<u>2,647,737</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>8,512,153</u>	Net Profit or Loss	<u>(1,548,471)</u>	-14.7%	
<hr/>					
<b>235665 HEARTLAND HEALTH CARE CENTER - STERLING HEIGHTS</b>				Proprietary - Other	
HEARTLAND HEALTH CARE CENTER - STERLING HEIGHTS		12/31/2017 365 Days Settled			
STERLING HEIGHTS, MI 48312				CR Beds 120    POS Beds 0	
MACOMB				<b>Key Performance Ind.</b>	
CGS (OHIO)				Occupancy Rate            100.2%	
				Length of Stay                20.5	
				Average Wages               23.44	
				Skilled Nursing              58.3%	
				Ancillary Service            41.7%	
				Current Ratio                 2.6	
				Days to Collect               54.3	
				Avg Payment Days            17.5	
				Depreciation Rate            4.8%	
				Return on Equity              9.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	3,022,794	Total Charges	34,854,252		
Fixed Assets	19,048,453	Contract Allowance	14,419,593	41.4%	
Other Assets	105,017	Operating Revenue	20,434,659	58.6%	
Total Assets	<u>22,176,264</u>	Operating Expense	22,534,759	110.3%	
Current Liabilities	1,176,499	Operating Margin	-2,100,100	-10.3%	
Long Term Liabilities	42,845,461	Other Income	2,945	0.0%	
Total Equity	<u>-21,845,696</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>22,176,264</u>	Net Profit or Loss	<u>(2,098,595)</u>	-10.3%	

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# SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235639 HEATHER HILLS CARE CENTER</b>		Proprietary - Corporation	
HEATHER HILLS CARE CENTER		12/31/2017 214 Days Settled	
GRAND RAPIDS, MI 49546		5/31/2017 151 Days Settled	
KENT		CR Beds 60    POS Beds 0	
WPS MI		<b>Key Performance Ind.</b>	
		Occupancy Rate            71.5%	
		Length of Stay              175.0	
		Average Wages             15.62	
		4.3% Skilled Nursing       92.6%	
		95.7% Ancillary Service    7.4%	
		120.1% Current Ratio       0.2	
		-20.1% Days to Collect      169.0	
		0.1% Avg Payment Days    115.3	
		0.0% Depreciation Rate    5.0%	
		-23.1% Return on Equity     13.8%	

  

<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	766,150	Total Charges	1,734,452
Fixed Assets	147,680	Contract Allowance	75,312
Other Assets	0	Operating Revenue	1,659,140
<b>Total Assets</b>	<b>913,830</b>	Operating Expense	1,992,313
Current Liabilities	3,300,119	Operating Margin	-333,173
Long Term Liabilities	394,666	Other Income	1,560
Total Equity	-2,780,955	Other Expense	0
<b>Total Liab. and Equity</b>	<b>913,830</b>	Net Profit or Loss	(383,528)

# SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235639 HEATHER HILLS CARE CENTER</b>		Proprietary - Corporation	
HEATHER HILLS CARE CENTER		12/31/2017 214 Days Settled	
GRAND RAPIDS, MI 49546		5/31/2017 151 Days Settled	
KENT		CR Beds 60    POS Beds 0	
WPS MI		<b>Key Performance Ind.</b>	
		Occupancy Rate            41.3%	
		Length of Stay              161.3	
		Average Wages              15.62	
		7.4% Skilled Nursing        90.7%	
		92.6% Ancillary Service     9.3%	
		123.9% Current Ratio        (0.5)	
		-23.9% Days to Collect        60.5	
		0.0% Avg Payment Days      52.3	
		0.0% Depreciation Rate      82.4%	
		-23.9% Return on Equity      -	
		26,825,20	
		0.0%	

  

Balance Sheet		Income Statement	
Current Assets	-183,049	Total Charges	2,424,981
Fixed Assets	135,465	Contract Allowance	178,935
Other Assets	450,000	Operating Revenue	2,246,046
<b>Total Assets</b>	<b>402,416</b>	Operating Expense	2,782,550
Current Liabilities	398,881	Operating Margin	-536,504
Long Term Liabilities	3,533	Other Income	0
<b>Total Equity</b>	<b>2</b>	Other Expense	0
<b>Total Liab. and Equity</b>	<b>402,416</b>	<b>Net Profit or Loss</b>	<b>(536,504)</b>

# SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235593 HENRY FORD VILLAGE, INC</b>				Nonprofit - Other	
HENRY FORD VILLAGE, INC		12/31/2017 365 Days Settled			
DEARBORN, MI 48126		CR Beds 89    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
BLUE CROSS (MARYLAND)		Occupancy Rate		89.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    50.3	
Current Assets	5,396,732	Total Charges	41,714,629	Average Wages	17.32
Fixed Assets	79,807,141	Contract Allowance	6,782,917	16.3%	Skilled Nursing    26.3%
Other Assets	17,871,169	Operating Revenue	34,931,712	83.7%	Ancillary Service    17.1%
Total Assets	103,075,042	Operating Expense	36,043,335	103.2%	Current Ratio    0.4
Current Liabilities	12,050,332	Operating Margin	-1,111,623	-3.2%	Days to Collect    27.7
Long Term Liabilities	164,782,837	Other Income	2,177,930	6.2%	Avg Payment Days    43.4
Total Equity	-73,758,127	Other Expense	0	0.0%	Depreciation Rate    4.8%
Total Liab. and Equity	103,075,042	Net Profit or Loss	1,066,307	3.1%	Return on Equity    -1.4%

<b>235363 HERITAGE MANOR HEALTHCARE CENT</b>				Proprietary - Corporation	
HERITAGE MANOR HEALTHCARE CENT		9/30/2017 365 Days Settled			
FLINT, MI 48532		CR Beds 180    POS Beds 0			
GENESEE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		73.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    97.1	
Current Assets	1,212,525	Total Charges	40,484,406	Average Wages	21.59
Fixed Assets	8,469,386	Contract Allowance	28,755,423	71.0%	Skilled Nursing    93.0%
Other Assets	12,733	Operating Revenue	11,728,983	29.0%	Ancillary Service    7.0%
Total Assets	9,694,644	Operating Expense	10,312,750	87.9%	Current Ratio    0.4
Current Liabilities	3,277,469	Operating Margin	1,416,233	12.1%	Days to Collect    37.0
Long Term Liabilities	9,045,551	Other Income	5,196	0.0%	Avg Payment Days    77.3
Total Equity	-2,628,376	Other Expense	0	0.0%	Depreciation Rate    7.9%
Total Liab. and Equity	9,694,644	Net Profit or Loss	1,421,429	12.1%	Return on Equity    -54.1%

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# SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235234 HERITAGE MANOR NURSING AND REHAB CENTER, LLC</b>				Proprietary - Other	
HERITAGE MANOR NURSING AND REHAB CENTER, LLC				12/31/2017 365 Days Settled	
DETROIT, MI 48204				CR Beds 122 POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
WPS MI				Occupancy Rate 71.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 126.8	
Current Assets	911,724	Total Charges	9,180,178	Average Wages 15.72	
Fixed Assets	242,315	Contract Allowance	1,942,877	21.2% Skilled Nursing 82.8%	
Other Assets	45,520	Operating Revenue	7,237,301	78.8% Ancillary Service 17.2%	
Total Assets	1,199,559	Operating Expense	7,201,512	99.5% Current Ratio 0.4	
Current Liabilities	2,429,675	Operating Margin	35,789	0.5% Days to Collect 47.1	
Long Term Liabilities	-508	Other Income	199,802	2.8% Avg Payment Days 113.1	
Total Equity	-353,320	Other Expense	0	0.0% Depreciation Rate 155.1%	
Total Liab. and Equity	2,075,847	Net Profit or Loss	(353,320)	-4.9% Return on Equity 100.0%	
<b>235525 HERITAGE NURSING AND REHABILITATION COMMUNITY</b>				Proprietary - Corporation	
HERITAGE NURSING AND REHABILITATION COMMUNITY				12/31/2017 365 Days Settled	
ZEELAND, MI 49464				CR Beds 39 POS Beds 0	
OTTAWA				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 77.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 113.6	
Current Assets	1,681,922	Total Charges	3,422,559	Average Wages 19.98	
Fixed Assets	533,999	Contract Allowance	978,734	28.6% Skilled Nursing 94.4%	
Other Assets	66,762	Operating Revenue	2,443,825	71.4% Ancillary Service 5.6%	
Total Assets	2,282,683	Operating Expense	2,973,273	121.7% Current Ratio 6.2	
Current Liabilities	269,756	Operating Margin	-529,448	-21.7% Days to Collect 244.5	
Long Term Liabilities	0	Other Income	290,377	11.9% Avg Payment Days 23.7	
Total Equity	2,012,927	Other Expense	0	0.0% Depreciation Rate 67.0%	
Total Liab. and Equity	2,282,683	Net Profit or Loss	(302,642)	-12.4% Return on Equity -15.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235560 HERRICK MANOR</b>				Nonprofit - Other	
HERRICK MANOR		1/27/2017 393 Days Settled*			
TECUMSEH, MI 49286				CR Beds 25	POS Beds 0
LENAWEE				<b>Key Performance Ind.</b>	
WPS MI				Occupancy Rate	60.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	40.0
Current Assets	222,473	Total Charges	2,594,430	Average Wages	21.06
Fixed Assets	277,984	Contract Allowance	820,545	31.6%	Skilled Nursing 56.3%
Other Assets	0	Operating Revenue	1,773,885	68.4%	Ancillary Service 43.7%
Total Assets	500,457	Operating Expense	1,785,571	100.7%	Current Ratio
Current Liabilities	0	Operating Margin	-11,686	-0.7%	Days to Collect 49.3
Long Term Liabilities	0	Other Income	47	0.0%	Avg Payment Days 0.0
Total Equity	500,457	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	500,457	Net Profit or Loss	(11,639)	-0.7%	Return on Equity -2.3%
<b>235644 HICKORY RIDGE OF TEMPERANCE</b>				Proprietary - Corporation	
HICKORY RIDGE OF TEMPERANCE		12/31/2017 365 Days Settled			
TEMPERANCE, MI 48182				CR Beds 74	POS Beds 0
MONROE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	51.7
Current Assets	803,496	Total Charges	11,345,076	Average Wages	17.81
Fixed Assets	574,805	Contract Allowance	3,303,221	29.1%	Skilled Nursing 67.8%
Other Assets	4,132	Operating Revenue	8,041,855	70.9%	Ancillary Service 32.2%
Total Assets	1,382,433	Operating Expense	8,663,625	107.7%	Current Ratio 12.8
Current Liabilities	62,541	Operating Margin	-621,770	-7.7%	Days to Collect 66.3
Long Term Liabilities	-44,151	Other Income	9,706	0.1%	Avg Payment Days 1.6
Total Equity	1,364,043	Other Expense	0	0.0%	Depreciation Rate 92.1%
Total Liab. and Equity	1,382,433	Net Profit or Loss	(612,064)	-7.6%	Return on Equity -44.9%

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<b>235522 HILLCREST NURSING AND REHABILITATION COMMUNITY</b>		Proprietary - Corporation	
HILLCREST NURSING AND REHABILITATION COMMUNITY		12/31/2017 365 Days Settled	
NORTH MUSKEGON, MI 49445		CR Beds 39    POS Beds 0	
MUSKEGON		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	93.4%
		Length of Stay	187.2
		Average Wages	18.81
		35.5% Skilled Nursing	74.8%
		64.5% Ancillary Service	25.2%
		94.5% Current Ratio	11.9
		5.5% Days to Collect	442.5
		11.6% Avg Payment Days	25.6
		0.0% Depreciation Rate	54.7%
		17.1% Return on Equity	13.9%

  

Balance Sheet		Income Statement	
Current Assets	3,875,517	Total Charges	4,918,378
Fixed Assets	348,047	Contract Allowance	1,744,307
Other Assets	28,588	Operating Revenue	3,174,071
Total Assets	4,252,152	Operating Expense	2,998,001
Current Liabilities	324,528	Operating Margin	176,070
Long Term Liabilities	0	Other Income	367,722
Total Equity	3,927,624	Other Expense	0
Total Liab. and Equity	4,252,152	Net Profit or Loss	544,153

<b>235197 HILLSDALE CO MEDICAL CARE FACI</b>		Government - County	
HILLSDALE CO MEDICAL CARE FACI		12/31/2017 365 Days Settled	
HILLSDALE, MI 49242		CR Beds 170    POS Beds 0	
HILLSDALE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	97.8%
		Length of Stay	466.7
		Average Wages	20.38
		9.2% Skilled Nursing	94.4%
		90.8% Ancillary Service	5.6%
		111.8% Current Ratio	2.0
		-11.8% Days to Collect	30.3
		18.2% Avg Payment Days	27.1
		0.0% Depreciation Rate	3.2%
		6.3% Return on Equity	8.8%

  

Balance Sheet		Income Statement	
Current Assets	4,592,587	Total Charges	19,292,938
Fixed Assets	10,252,039	Contract Allowance	1,772,169
Other Assets	3,571	Operating Revenue	17,520,769
Total Assets	14,848,197	Operating Expense	19,583,101
Current Liabilities	2,345,688	Operating Margin	-2,062,332
Long Term Liabilities	0	Other Income	3,182,518
Total Equity	12,502,509	Other Expense	0
Total Liab. and Equity	14,848,197	Net Profit or Loss	1,104,609

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<b>235435 HOLLAND HOME - FULTON MANOR</b>				Nonprofit - Other	
HOLLAND HOME - FULTON MANOR		12/31/2017 365 Days Settled			
GRAND RAPIDS, MI 49503		CR Beds 347    POS Beds 0			
KENT		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		50.6%	
		Length of Stay		552.5	
		Average Wages		17.04	
		Skilled Nursing		45.2%	
		Ancillary Service		1.8%	
		Current Ratio		9.3	
		Days to Collect		35.3	
		Avg Payment Days		0.0	
		Depreciation Rate		4.4%	
		Return on Equity		-8.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	4,230,422	Total Charges	11,390,036		
Fixed Assets	3,766,701	Contract Allowance	2,129,851	18.7%	
Other Assets	0	Operating Revenue	9,260,185	81.3%	
Total Assets	7,997,123	Operating Expense	10,241,765	110.6%	
Current Liabilities	454,430	Operating Margin	-981,580	-10.6%	
Long Term Liabilities	0	Other Income	412,691	4.5%	
Total Equity	7,542,693	Other Expense	0	0.0%	
Total Liab. and Equity	7,997,123	Net Profit or Loss	(633,636)	-6.8%	

<b>235440 HOLLAND HOME - RAYBROOK MANOR</b>				Proprietary - Other	
HOLLAND HOME - RAYBROOK MANOR		12/31/2017 365 Days Settled			
GRAND RAPIDS, MI 49546		CR Beds 387    POS Beds 0			
KENT		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		58.1%	
		Length of Stay		295.4	
		Average Wages		17.52	
		Skilled Nursing		48.8%	
		Ancillary Service		5.4%	
		Current Ratio		17.8	
		Days to Collect		16.4	
		Avg Payment Days		1.1	
		Depreciation Rate		7.4%	
		Return on Equity		91.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	903,530	Total Charges	21,728,707		
Fixed Assets	15,004,564	Contract Allowance	2,578,005	11.9%	
Other Assets	6,237,498	Operating Revenue	19,150,702	88.1%	
Total Assets	22,145,592	Operating Expense	16,200,439	84.6%	
Current Liabilities	50,650	Operating Margin	2,950,263	15.4%	
Long Term Liabilities	18,705,000	Other Income	288,992	1.5%	
Total Equity	3,389,942	Other Expense	0	0.0%	
Total Liab. and Equity	22,145,592	Net Profit or Loss	3,088,356	16.1%	

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<b>235540 HOLLAND HOME BRETON REHABILITATION &amp; LIVING CENTRE</b>		Nonprofit - Other	
HOLLAND HOME BRETON REHABILITATION & LIVING CENTRE		12/31/2017 365 Days Settled	
GRAND RAPIDS, MI 49512		CR Beds 58    POS Beds 0	
KENT		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	91.9%
		Length of Stay	70.3
		Average Wages	20.05
		20.9% Skilled Nursing	76.5%
		79.1% Ancillary Service	23.5%
		89.4% Current Ratio	(8.7)
		10.6% Days to Collect	44.8
		0.9% Avg Payment Days	(5.9)
		0.0% Depreciation Rate	4.0%
		10.7% Return on Equity	14.0%
<hr/>			
<b>235279 HOLT SENIOR CARE AND REHAB CENTER, L L C</b>		Proprietary - Corporation	
HOLT SENIOR CARE AND REHAB CENTER, L L C		12/31/2017 365 Days Settled	
HOLT, MI 48842		CR Beds 101    POS Beds 0	
INGHAM		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	86.2%
		Length of Stay	105.3
		Average Wages	19.74
		12.4% Skilled Nursing	71.1%
		87.6% Ancillary Service	28.9%
		90.6% Current Ratio	2.3
		9.4% Days to Collect	42.5
		2.2% Avg Payment Days	23.9
		0.0% Depreciation Rate	52.1%
		9.6% Return on Equity	25.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235228 HOPE HEALTHCARE CENTER</b>		Proprietary - Corporation	
HOPE HEALTHCARE CENTER		9/30/2017 365 Days Settled	
WESTLAND, MI 48185		CR Beds 142    POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>	
TRAILBLAZER (OKLAHOMA)		Occupancy Rate	68.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	584,606	Total Charges	29,484,953
Fixed Assets	9,272,143	Contract Allowance	21,177,043
Other Assets	6,525	Operating Revenue	8,307,910
Total Assets	9,863,274	Operating Expense	10,477,225
Current Liabilities	1,776,177	Operating Margin	-2,169,315
Long Term Liabilities	7,541,664	Other Income	4,427
Total Equity	545,433	Other Expense	0
Total Liab. and Equity	9,863,274	Net Profit or Loss	(2,164,888)
		71.8%	Skilled Nursing 94.1%
		28.2%	Ancillary Service 5.9%
		126.1%	Current Ratio 0.3
		-26.1%	Days to Collect 22.0
		0.1%	Avg Payment Days 37.2
		0.0%	Depreciation Rate 6.2%
		-26.1%	Return on Equity -396.9%

<b>235031 HOUGHTON CO MED CARE FACILITY</b>		Government - County	
HOUGHTON CO MED CARE FACILITY		9/30/2017 365 Days Settled	
HANCOCK, MI 49930		CR Beds 197    POS Beds 0	
HOUGHTON		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	91.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	24,316,406	Total Charges	20,515,190
Fixed Assets	6,776,652	Contract Allowance	-1,641,618
Other Assets	2,132,856	Operating Revenue	22,156,808
Total Assets	33,225,914	Operating Expense	21,252,051
Current Liabilities	3,736,501	Operating Margin	904,757
Long Term Liabilities	4,371,348	Other Income	2,210,607
Total Equity	25,118,065	Other Expense	0
Total Liab. and Equity	33,225,914	Net Profit or Loss	2,881,462
		-8.0%	Skilled Nursing 94.8%
		108.0%	Ancillary Service 5.2%
		95.9%	Current Ratio 6.5
		4.1%	Days to Collect 51.6
		10.0%	Avg Payment Days 49.4
		0.0%	Depreciation Rate 3.5%
		13.0%	Return on Equity 11.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235056 HOYT NURSING &amp; REHAB CENTRE</b>		Proprietary - Corporation	
HOYT NURSING & REHAB CENTRE		12/31/2017 365 Days Settled	
SAGINAW, MI 48602		CR Beds 128 POS Beds 0	
SAGINAW		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	87.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,450,807	Total Charges	14,481,833
Fixed Assets	118,319	Contract Allowance	2,075,625
Other Assets	-207,973	Operating Revenue	12,406,208
Total Assets	1,361,153	Operating Expense	12,291,171
Current Liabilities	423,329	Operating Margin	115,037
Long Term Liabilities	14,090	Other Income	8,585
Total Equity	923,734	Other Expense	0
Total Liab. and Equity	1,361,153	Net Profit or Loss	88,970
		14.3%	Skilled Nursing 78.6%
		85.7%	Ancillary Service 21.4%
		99.1%	Current Ratio 3.4
		0.9%	Days to Collect 34.0
		0.1%	Avg Payment Days 18.0
		0.0%	Depreciation Rate 273.0%
		0.7%	Return on Equity 9.6%

<b>235028 HURON CO MED CARE FACILITY</b>		Government - County	
HURON CO MED CARE FACILITY		12/31/2017 365 Days Settled	
BAD AXE, MI 48413		CR Beds 112 POS Beds 0	
HURON		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	94.3%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	5,455,836	Total Charges	14,042,075
Fixed Assets	7,564,673	Contract Allowance	742,744
Other Assets	3,997,533	Operating Revenue	13,299,331
Total Assets	17,018,042	Operating Expense	14,089,661
Current Liabilities	2,264,170	Operating Margin	-790,330
Long Term Liabilities	10,899,446	Other Income	1,008,942
Total Equity	3,854,426	Other Expense	0
Total Liab. and Equity	17,018,042	Net Profit or Loss	148,840
		5.3%	Skilled Nursing 83.7%
		94.7%	Ancillary Service 16.3%
		105.9%	Current Ratio 2.4
		-5.9%	Days to Collect 61.8
		7.6%	Avg Payment Days 20.9
		0.0%	Depreciation Rate 2.9%
		1.1%	Return on Equity 3.9%

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<b>235592 HURON WOODS NURSING CENTER</b>				Proprietary - Corporation	
HURON WOODS NURSING CENTER		12/31/2017 365 Days Settled			
KAWKAWLIN, MI 48631		CR Beds 60    POS Beds 0			
BAY		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		92.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				151.7	
Current Assets	1,373,006	Total Charges	7,750,317	Average Wages	
				19.60	
Fixed Assets	184,665	Contract Allowance	1,363,028	17.6%	
				Skilled Nursing	
Other Assets	-40,000	Operating Revenue	6,387,289	82.4%	
				Ancillary Service	
Total Assets	1,517,671	Operating Expense	6,145,944	96.2%	
				Current Ratio	
Current Liabilities	655,393	Operating Margin	241,345	3.8%	
				Days to Collect	
Long Term Liabilities	9,570	Other Income	-13,762	-0.2%	
				Avg Payment Days	
Total Equity	852,708	Other Expense	0	0.0%	
				Depreciation Rate	
Total Liab. and Equity	1,517,671	Net Profit or Loss	197,383	3.1%	
				Return on Equity	
				23.1%	
<b>235648 IHM SENIOR LIVING COMMUNITY</b>				Nonprofit - Church	
IHM SENIOR LIVING COMMUNITY		6/30/2017 365 Days Settled			
MONROE, MI 48162		12/31/2017 184 Days Settled		CR Beds 106    POS Beds 0	
MONROE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		93.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				170.2	
Current Assets	60,876,835	Total Charges	12,145,173	Average Wages	
				23.38	
Fixed Assets	42,044,446	Contract Allowance	1,085,859	8.9%	
				Skilled Nursing	
Other Assets	0	Operating Revenue	11,059,314	91.1%	
				Ancillary Service	
Total Assets	102,921,281	Operating Expense	13,593,374	122.9%	
				Current Ratio	
Current Liabilities	6,332,079	Operating Margin	-2,534,060	-22.9%	
				Days to Collect	
Long Term Liabilities	16,018,609	Other Income	167,961	1.5%	
				Avg Payment Days	
Total Equity	80,570,593	Other Expense	0	0.0%	
				Depreciation Rate	
Total Liab. and Equity	102,921,281	Net Profit or Loss	(2,366,099)	-21.4%	
				Return on Equity	
				-2.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235648 IHM SENIOR LIVING COMMUNITY</b>		Nonprofit - Church	
IHM SENIOR LIVING COMMUNITY		6/30/2017 365 Days Settled	
MONROE, MI 48162		12/31/2017 184 Days Settled	
MONROE		CR Beds 106 POS Beds 0	
NATIONAL GOVERNMENT SERVICES		<b>Key Performance Ind.</b>	
		Occupancy Rate 96.5%	
		Length of Stay 162.2	
		Average Wages 23.38	
		8.6% Skilled Nursing 47.8%	
		91.4% Ancillary Service 10.4%	
		121.9% Current Ratio 9.9	
		-21.9% Days to Collect 61.6	
		1.5% Avg Payment Days 136.0	
		0.0% Depreciation Rate 0.9%	
		-20.3% Return on Equity -1.4%	
<hr/>			
<b>235514 IMPERIAL HEALTHCARE CENTRE</b>		Proprietary - Other	
IMPERIAL HEALTHCARE CENTRE		12/31/2017 365 Days Settled	
DEARBORN HEIGHTS, MI 48125		CR Beds 265 POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 89.3%	
		Length of Stay 126.1	
		Average Wages 19.22	
		25.0% Skilled Nursing 85.5%	
		75.0% Ancillary Service 14.5%	
		100.0% Current Ratio 2.6	
		0.0% Days to Collect 58.8	
		0.3% Avg Payment Days 33.8	
		0.0% Depreciation Rate 54.6%	
		-1.0% Return on Equity -5.1%	

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<b>235015 INGHAM COUNTY MEDICAL CARE FAC</b>				Government - County	
INGHAM COUNTY MEDICAL CARE FAC				12/31/2017 365 Days Settled	
OKEMOS, MI 48864				CR Beds 236 POS Beds 0	
INGHAM				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 94.9%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	11,327,605	Total Charges	32,448,942	Length of Stay	108.8
Fixed Assets	15,276,892	Contract Allowance	4,736,973	Average Wages	16.58
Other Assets	22,645,975	Operating Revenue	27,711,969	14.6% Skilled Nursing	90.4%
Total Assets	49,250,472	Operating Expense	26,317,046	85.4% Ancillary Service	9.6%
Current Liabilities	5,944,194	Operating Margin	1,394,923	95.0% Current Ratio	1.9
Long Term Liabilities	9,539,734	Other Income	351,117	5.0% Days to Collect	32.4
Total Equity	33,766,544	Other Expense	0	1.3% Avg Payment Days	62.1
Total Liab. and Equity	49,250,472	Net Profit or Loss	1,674,862	0.0% Depreciation Rate	2.2%
				6.0% Return on Equity	5.0%
<b>235548 INN AT FREEDOM VILLAGE, THE</b>				Proprietary - Partnership	
INN AT FREEDOM VILLAGE, THE				12/31/2017 365 Days Settled	
HOLLAND, MI 49423				CR Beds 112 POS Beds 0	
OTTAWA				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 97.6%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	18,316,931	Total Charges	6,860,280	Length of Stay	73.1
Fixed Assets	72,668,104	Contract Allowance	-16,212,629	Average Wages	13.87
Other Assets	25,953	Operating Revenue	23,072,909	-236.3% Skilled Nursing	47.7%
Total Assets	91,010,988	Operating Expense	26,061,601	336.3% Ancillary Service	36.3%
Current Liabilities	36,230,600	Operating Margin	-2,988,692	113.0% Current Ratio	0.5
Long Term Liabilities	68,967,940	Other Income	3,086,460	-13.0% Days to Collect	25.4
Total Equity	-14,187,552	Other Expense	0	13.4% Avg Payment Days	107.0
Total Liab. and Equity	91,010,988	Net Profit or Loss	97,768	0.0% Depreciation Rate	8.9%
				0.4% Return on Equity	-0.7%

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<b>235011 IOSCO CO MEDICAL CARE FACILITY</b>				Government - County		
IOSCO CO MEDICAL CARE FACILITY				12/31/2017 365 Days Settled		
TAWAS CITY, MI 48763				CR Beds 73 POS Beds 0		
IOSCO				<b>Key Performance Ind.</b>		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	86.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	139.7	
Current Assets	6,635,136	Total Charges	8,138,537	Average Wages	14.87	
Fixed Assets	5,957,212	Contract Allowance	585,207	7.2%	Skilled Nursing	88.1%
Other Assets	22,877	Operating Revenue	7,553,330	92.8%	Ancillary Service	11.9%
Total Assets	12,615,225	Operating Expense	7,738,177	102.4%	Current Ratio	5.0
Current Liabilities	1,334,034	Operating Margin	-184,847	-2.4%	Days to Collect	40.4
Long Term Liabilities	0	Other Income	740,056	9.8%	Avg Payment Days	30.8
Total Equity	11,281,191	Other Expense	0	0.0%	Depreciation Rate	3.3%
Total Liab. and Equity	12,615,225	Net Profit or Loss	518,669	6.9%	Return on Equity	4.6%

<b>235257 IRON CO MEDICAL CARE FACILITY</b>				Government - County		
IRON CO MEDICAL CARE FACILITY				12/31/2017 365 Days Settled		
CRYSTAL FALLS, MI 49920				CR Beds 200 POS Beds 0		
IRON				<b>Key Performance Ind.</b>		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	89.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	221.4	
Current Assets	5,661,818	Total Charges	23,155,235	Average Wages	19.28	
Fixed Assets	20,928,408	Contract Allowance	1,002,218	4.3%	Skilled Nursing	93.1%
Other Assets	3,714,691	Operating Revenue	22,153,017	95.7%	Ancillary Service	6.9%
Total Assets	30,304,917	Operating Expense	23,458,536	105.9%	Current Ratio	1.8
Current Liabilities	3,140,495	Operating Margin	-1,305,519	-5.9%	Days to Collect	22.0
Long Term Liabilities	16,673,075	Other Income	528,673	2.4%	Avg Payment Days	40.5
Total Equity	10,491,347	Other Expense	0	0.0%	Depreciation Rate	3.2%
Total Liab. and Equity	30,304,917	Net Profit or Loss	(776,846)	-3.5%	Return on Equity	-7.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235019 JACKSON COUNTY MEDICAL CARE FACILITY</b>				Government - County	
JACKSON COUNTY MEDICAL CARE FACILITY		12/31/2017 365 Days Settled			
JACKSON, MI 49201				CR Beds 194 POS Beds 0	
JACKSON				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	95.1%
				Length of Stay	172.7
				Average Wages	20.18
				17.8%	Skilled Nursing 89.6%
				82.2%	Ancillary Service 10.4%
				105.0%	Current Ratio 4.7
				-5.0%	Days to Collect 51.5
				0.2%	Avg Payment Days 26.9
				0.0%	Depreciation Rate 3.1%
				-4.8%	Return on Equity -5.2%
<hr/>					
<b>235628 JAMIESON NURSING HOME</b>				Proprietary - Corporation	
JAMIESON NURSING HOME		6/30/2017 365 Days Settled			
HARRISVILLE, MI 48740				CR Beds 39 POS Beds 0	
ALCONA				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	50.0%
				Length of Stay	296.5
				Average Wages	14.78
				7.3%	Skilled Nursing 92.7%
				92.7%	Ancillary Service 7.3%
				98.9%	Current Ratio 1.3
				1.1%	Days to Collect 42.1
				1.2%	Avg Payment Days 21.9
				0.0%	Depreciation Rate 4.5%
				2.3%	Return on Equity 14.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235519 KING NURSING &amp; REHABILITATION COMMUNITY</b>		Proprietary - Corporation	
KING NURSING & REHABILITATION COMMUNITY		12/31/2017 365 Days Settled	
HOUGHTON LAKE, MI 48629		CR Beds 61    POS Beds 0	
ROSCOMMON		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	91.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	6,556,374	Total Charges	7,965,948
Fixed Assets	377,325	Contract Allowance	3,327,902
Other Assets	55,430	Operating Revenue	4,638,046
Total Assets	6,989,129	Operating Expense	4,337,050
Current Liabilities	450,642	Operating Margin	300,996
Long Term Liabilities	0	Other Income	343,878
Total Equity	6,538,487	Other Expense	0
Total Liab. and Equity	6,989,129	Net Profit or Loss	656,809
		41.8%	Skilled Nursing 65.2%
		58.2%	Ancillary Service 34.8%
		93.5%	Current Ratio 14.5
		6.5%	Days to Collect 500.0
		7.4%	Avg Payment Days 22.3
		0.0%	Depreciation Rate 76.8%
		14.2%	Return on Equity 10.0%

<b>235343 KITH HAVEN</b>		Proprietary - Corporation	
KITH HAVEN		12/31/2017 365 Days Settled	
FLINT, MI 48504		CR Beds 159    POS Beds 0	
GENESEE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	90.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,236,621	Total Charges	20,104,850
Fixed Assets	788,098	Contract Allowance	5,282,448
Other Assets	9,050	Operating Revenue	14,822,402
Total Assets	3,033,769	Operating Expense	14,803,353
Current Liabilities	361,504	Operating Margin	19,049
Long Term Liabilities	-8,390,442	Other Income	113,070
Total Equity	11,062,707	Other Expense	0
Total Liab. and Equity	3,033,769	Net Profit or Loss	131,774
		26.3%	Skilled Nursing 85.4%
		73.7%	Ancillary Service 14.6%
		99.9%	Current Ratio 6.2
		0.1%	Days to Collect 72.4
		0.8%	Avg Payment Days 14.0
		0.0%	Depreciation Rate 102.4%
		0.9%	Return on Equity 1.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235320 LAHSER HILLS CARE CENTRE</b>		Proprietary - Corporation	
LAHSER HILLS CARE CENTRE		12/31/2017 365 Days Settled	
SOUTHFIELD, MI 48034		CR Beds 143 POS Beds 0	
OAKLAND		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	87.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	828,148	Total Charges	16,579,675
Fixed Assets	331,702	Contract Allowance	2,661,848
Other Assets	0	Operating Revenue	13,917,827
Total Assets	1,159,850	Operating Expense	13,114,641
Current Liabilities	506,908	Operating Margin	803,186
Long Term Liabilities	0	Other Income	215,763
Total Equity	652,942	Other Expense	0
Total Liab. and Equity	1,159,850	Net Profit or Loss	551,593
		16.1%	Skilled Nursing 80.4%
		83.9%	Ancillary Service 19.6%
		94.2%	Current Ratio 1.6
		5.8%	Days to Collect 39.0
		1.6%	Avg Payment Days 17.3
		0.0%	Depreciation Rate 46.9%
		4.0%	Return on Equity 84.5%

<b>235481 LAKE ORION NURSING CENTER</b>		Proprietary - Other	
LAKE ORION NURSING CENTER		9/30/2017 365 Days Settled	
LAKE ORION, MI 48362		CR Beds 120 POS Beds 0	
OAKLAND		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	93.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	6,668,437	Total Charges	15,617,121
Fixed Assets	2,406,203	Contract Allowance	3,328,758
Other Assets	72,985	Operating Revenue	12,288,363
Total Assets	9,147,625	Operating Expense	11,345,889
Current Liabilities	-10,340,605	Operating Margin	942,474
Long Term Liabilities	0	Other Income	23,033
Total Equity	19,488,230	Other Expense	0
Total Liab. and Equity	9,147,625	Net Profit or Loss	905,507
		21.3%	Skilled Nursing 76.7%
		78.7%	Ancillary Service 23.3%
		92.3%	Current Ratio (0.6)
		7.7%	Days to Collect 36.4
		0.2%	Avg Payment Days 19.6
		0.0%	Depreciation Rate 5.5%
		7.4%	Return on Equity 4.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235116 LAKE WOODS NURSING &amp; REHABILITATION CENTER</b>		Proprietary - Corporation	
LAKE WOODS NURSING & REHABILITATION CENTER		12/31/2017 365 Days Settled	
MUSKEGON, MI 49442		CR Beds 90    POS Beds 0	
MUSKEGON		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	87.4%
		Length of Stay	193.9
		Average Wages	17.53
		24.0% Skilled Nursing	81.9%
		76.0% Ancillary Service	18.1%
		95.2% Current Ratio	2.4
		4.8% Days to Collect	43.9
		0.2% Avg Payment Days	30.9
		0.0% Depreciation Rate	58.3%
		2.8% Return on Equity	15.2%

  

Balance Sheet		Income Statement	
Current Assets	1,868,881	Total Charges	9,561,878
Fixed Assets	235,488	Contract Allowance	2,294,074
Other Assets	0	Operating Revenue	7,267,804
Total Assets	2,104,369	Operating Expense	6,917,198
Current Liabilities	775,335	Operating Margin	350,606
Long Term Liabilities	0	Other Income	13,752
Total Equity	1,329,034	Other Expense	0
Total Liab. and Equity	2,104,369	Net Profit or Loss	202,648

<b>235589 LAKELAND CENTER (THE)</b>		Proprietary - Partnership	
LAKELAND CENTER (THE)		12/31/2017 365 Days Settled	
SOUTHFIELD, MI 48034		CR Beds 91    POS Beds 0	
OAKLAND		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	85.2%
		Length of Stay	67.6
		Average Wages	23.75
		58.4% Skilled Nursing	66.1%
		41.6% Ancillary Service	33.9%
		103.3% Current Ratio	0.5
		-3.3% Days to Collect	100.7
		0.9% Avg Payment Days	17.4
		0.0% Depreciation Rate	17.6%
		-2.5% Return on Equity	-24.8%

  

Balance Sheet		Income Statement	
Current Assets	4,490,261	Total Charges	28,756,803
Fixed Assets	4,960,344	Contract Allowance	16,808,171
Other Assets	0	Operating Revenue	11,948,632
Total Assets	9,450,605	Operating Expense	12,342,166
Current Liabilities	8,234,269	Operating Margin	-393,534
Long Term Liabilities	0	Other Income	107,237
Total Equity	1,216,336	Other Expense	0
Total Liab. and Equity	9,450,605	Net Profit or Loss	(301,384)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235547 LAKEPOINTE SENIOR CARE AND REHAB CENTER, L L C</b>		Proprietary - Corporation	
LAKEPOINTE SENIOR CARE AND REHAB CENTER, L L C		12/31/2017 365 Days Settled	
CLINTON TOWNSHIP, MI 48036		CR Beds 134 POS Beds 0	
MACOMB		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 94.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,406,344	Total Charges	17,188,395
Fixed Assets	1,201,212	Contract Allowance	2,663,562
Other Assets	-476,976	Operating Revenue	14,524,833
Total Assets	2,130,580	Operating Expense	13,153,689
Current Liabilities	1,153,385	Operating Margin	1,371,144
Long Term Liabilities	0	Other Income	-44,713
Total Equity	977,195	Other Expense	0
Total Liab. and Equity	2,130,580	Net Profit or Loss	954,556
		15.5%	Skilled Nursing 75.7%
		84.5%	Ancillary Service 24.3%
		90.6%	Current Ratio 1.2
		9.4%	Days to Collect 45.5
		-0.3%	Avg Payment Days 19.3
		0.0%	Depreciation Rate 31.6%
		6.6%	Return on Equity 97.7%
<b>235719 LAKESIDE MANOR NURSING AND REHABILITATION CENTER</b>		Proprietary - Corporation	
LAKESIDE MANOR NURSING AND REHABILITATION CENTER		12/31/2017 353 Days Settled	
STERLING HEIGHTS, MI 48313		CR Beds 66 POS Beds 0	
MACOMB		<b>Key Performance Ind.</b>	
WPS MI		Occupancy Rate 36.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	647,469	Total Charges	6,666,381
Fixed Assets	764,993	Contract Allowance	2,436,292
Other Assets	0	Operating Revenue	4,230,089
Total Assets	1,412,462	Operating Expense	4,412,075
Current Liabilities	1,452,229	Operating Margin	-181,986
Long Term Liabilities	174,508	Other Income	0
Total Equity	-181,986	Other Expense	0
Total Liab. and Equity	1,444,751	Net Profit or Loss	(181,986)
		36.5%	Skilled Nursing 44.3%
		63.5%	Ancillary Service 55.7%
		104.3%	Current Ratio 0.4
		-4.3%	Days to Collect 41.1
		0.0%	Avg Payment Days 59.1
		0.0%	Depreciation Rate 61.9%
		-4.3%	Return on Equity 100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235515 LAKEVIEW MANOR HEALTHCARE CENTER</b>		Proprietary - Corporation	
LAKEVIEW MANOR HEALTHCARE CENTER 12/31/2017 365 Days Settled			
TAWAS CITY, MI 48763		CR Beds 60 POS Beds 0	
IOSCO		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	89.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	700,015	Total Charges	7,800,758
Fixed Assets	342,391	Contract Allowance	2,176,993
Other Assets	5,637	Operating Revenue	5,623,765
Total Assets	1,048,043	Operating Expense	5,356,892
Current Liabilities	344,290	Operating Margin	266,873
Long Term Liabilities	-3,922,118	Other Income	3,992
Total Equity	4,625,871	Other Expense	0
Total Liab. and Equity	1,048,043	Net Profit or Loss	270,855
		27.9%	Length of Stay 69.5
		72.1%	Average Wages 14.73
		95.3%	Skilled Nursing 81.1%
		4.7%	Ancillary Service 18.9%
		0.1%	Current Ratio 2.0
		0.0%	Days to Collect 54.6
		4.8%	Avg Payment Days 18.0
			Depreciation Rate 57.2%
			Return on Equity 5.9%

<b>235058 LAPEER COUNTY MEDICAL CARE FAC</b>		Government - County	
LAPEER COUNTY MEDICAL CARE FAC 12/31/2017 365 Days Settled			
LAPEER, MI 48446		CR Beds 202 POS Beds 0	
LAPEER		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	99.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	4,186,708	Total Charges	25,736,100
Fixed Assets	20,473,768	Contract Allowance	630,198
Other Assets	3,217,113	Operating Revenue	25,105,902
Total Assets	27,877,589	Operating Expense	26,576,463
Current Liabilities	4,880,108	Operating Margin	-1,470,561
Long Term Liabilities	10,043,207	Other Income	1,021,785
Total Equity	12,954,274	Other Expense	0
Total Liab. and Equity	27,877,589	Net Profit or Loss	(460,126)
		2.4%	Length of Stay 350.5
		97.6%	Average Wages 18.64
		105.9%	Skilled Nursing 82.1%
		-5.9%	Ancillary Service 17.9%
		4.1%	Current Ratio 0.9
		0.0%	Days to Collect 47.8
		-1.8%	Avg Payment Days 66.6
			Depreciation Rate 3.0%
			Return on Equity -3.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235299 LAURELS OF BEDFORD (THE)</b>		Proprietary - Corporation	
LAURELS OF BEDFORD (THE)		12/31/2017 365 Days Settled	
BATTLE CREEK, MI 49017		CR Beds 123 POS Beds 0	
CALHOUN		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	76.5%
<b>Balance Sheet</b>		Length of Stay	97.8
<b>Income Statement</b>		Average Wages	21.96
Current Assets	2,863,927	Total Charges	14,249,229
Fixed Assets	240,718	Contract Allowance	3,803,955
Other Assets	84,411	Operating Revenue	10,445,274
Total Assets	3,189,056	Operating Expense	10,821,701
Current Liabilities	964,249	Operating Margin	-376,427
Long Term Liabilities	14,372	Other Income	6,556
Total Equity	2,210,435	Other Expense	0
Total Liab. and Equity	3,189,056	Net Profit or Loss	(369,871)
		26.7%	Skilled Nursing 70.8%
		73.3%	Ancillary Service 26.8%
		103.6%	Current Ratio 3.0
		-3.6%	Days to Collect 31.6
		0.1%	Avg Payment Days 32.5
		0.0%	Depreciation Rate 588.2%
		-3.5%	Return on Equity -16.7%

<b>235636 LAURELS OF CARSON CITY</b>		Proprietary - Corporation	
LAURELS OF CARSON CITY		12/31/2017 365 Days Settled	
CARSON CITY, MI 48811		CR Beds 82 POS Beds 0	
MONTCALM		<b>Key Performance Ind.</b>	
WPS MI		Occupancy Rate	86.0%
<b>Balance Sheet</b>		Length of Stay	62.3
<b>Income Statement</b>		Average Wages	19.89
Current Assets	20,807,052	Total Charges	10,434,643
Fixed Assets	77,368	Contract Allowance	2,978,387
Other Assets	0	Operating Revenue	7,456,256
Total Assets	20,884,420	Operating Expense	8,164,418
Current Liabilities	242,565	Operating Margin	-708,162
Long Term Liabilities	0	Other Income	10,752
Total Equity	20,641,855	Other Expense	0
Total Liab. and Equity	20,884,420	Net Profit or Loss	(697,410)
		28.5%	Skilled Nursing 67.3%
		71.5%	Ancillary Service 29.6%
		109.5%	Current Ratio 85.8
		-9.5%	Days to Collect 38.1
		0.1%	Avg Payment Days 10.8
		0.0%	Depreciation Rate 789.6%
		-9.4%	Return on Equity -3.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235302 LAURELS OF COLDWATER,THE</b>		Proprietary - Corporation	
LAURELS OF COLDWATER,THE		12/31/2017 365 Days Settled	
COLDWATER, MI 49036		CR Beds 169    POS Beds 0	
BRANCH		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	77.1%
		Length of Stay	101.4
		Average Wages	19.47
		20.3% Skilled Nursing	74.9%
		79.7% Ancillary Service	22.6%
		111.2% Current Ratio	0.8
		-11.2% Days to Collect	25.3
		0.0% Avg Payment Days	28.9
		0.0% Depreciation Rate	366.3%
		-11.2% Return on Equity	-
			1,993.4%
<hr/>			
<b>235513 LAURELS OF FULTON,THE</b>		Proprietary - Corporation	
LAURELS OF FULTON,THE		12/31/2017 365 Days Settled	
PERRINTON, MI 48871		CR Beds 50    POS Beds 0	
GRATIOT		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	80.0%
		Length of Stay	197.4
		Average Wages	18.22
		14.5% Skilled Nursing	82.5%
		85.5% Ancillary Service	16.7%
		96.9% Current Ratio	0.3
		3.1% Days to Collect	23.3
		0.1% Avg Payment Days	40.4
		0.0% Depreciation Rate	39.1%
		3.3% Return on Equity	-32.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235483 LAURELS OF GALESBURG (THE)</b>				Proprietary - Corporation	
LAURELS OF GALESBURG (THE)		12/31/2017 365 Days Settled			
GALESBURG, MI 49053		CR Beds 93    POS Beds 0			
KALAMAZOO		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    113.6	
Current Assets	1,485,974	Total Charges	9,970,165	Average Wages	20.68
Fixed Assets	101,007	Contract Allowance	1,991,010	20.0%	Skilled Nursing    74.5%
Other Assets	0	Operating Revenue	7,979,155	80.0%	Ancillary Service    20.5%
Total Assets	1,586,981	Operating Expense	8,804,254	110.3%	Current Ratio    2.3
Current Liabilities	638,282	Operating Margin	-825,099	-10.3%	Days to Collect    45.1
Long Term Liabilities	0	Other Income	7,360	0.1%	Avg Payment Days    26.5
Total Equity	948,699	Other Expense	0	0.0%	Depreciation Rate    665.6%
Total Liab. and Equity	1,586,981	Net Profit or Loss	(817,739)	-10.2%	Return on Equity    -86.2%

  

<b>235327 LAURELS OF HUDSONVILLE (THE)</b>				Proprietary - Corporation	
LAURELS OF HUDSONVILLE (THE)		12/31/2017 365 Days Settled			
HUDSONVILLE, MI 49426		CR Beds 113    POS Beds 0			
OTTAWA		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		82.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    134.3	
Current Assets	2,290,875	Total Charges	10,184,007	Average Wages	20.41
Fixed Assets	55,262	Contract Allowance	2,028,095	19.9%	Skilled Nursing    73.4%
Other Assets	7,998	Operating Revenue	8,155,912	80.1%	Ancillary Service    21.4%
Total Assets	2,354,135	Operating Expense	8,269,988	101.4%	Current Ratio    2.8
Current Liabilities	807,716	Operating Margin	-114,076	-1.4%	Days to Collect    30.7
Long Term Liabilities	0	Other Income	10,751	0.1%	Avg Payment Days    35.6
Total Equity	1,546,419	Other Expense	0	0.0%	Depreciation Rate    801.2%
Total Liab. and Equity	2,354,135	Net Profit or Loss	(103,325)	-1.3%	Return on Equity    -6.7%

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<b>235253 LAURELS OF KENT (THE)</b>				Proprietary - Corporation	
LAURELS OF KENT (THE)		12/31/2017 365 Days Settled			
LOWELL, MI 49331		CR Beds 153    POS Beds 0			
KENT		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		72.2%	
		Length of Stay		132.6	
		Average Wages		19.17	
		20.7% Skilled Nursing		74.1%	
		79.3% Ancillary Service		23.3%	
		105.5% Current Ratio		4.6	
		-5.5% Days to Collect		41.6	
		0.1% Avg Payment Days		37.8	
		0.0% Depreciation Rate		694.0%	
		-5.4% Return on Equity		-13.0%	
<hr/>					
<b>235385 LAURELS OF MT. PLEASANT (THE)</b>				Proprietary - Corporation	
LAURELS OF MT. PLEASANT (THE)		12/31/2017 365 Days Settled			
MOUNT PLEASANT, MI 48858		CR Beds 112    POS Beds 0			
ISABELLA		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		78.0%	
		Length of Stay		81.6	
		Average Wages		19.33	
		24.4% Skilled Nursing		71.6%	
		75.6% Ancillary Service		26.8%	
		105.1% Current Ratio		0.4	
		-5.1% Days to Collect		25.2	
		0.1% Avg Payment Days		24.4	
		0.0% Depreciation Rate		930.4%	
		-5.0% Return on Equity		125.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235313 LAURELS OF SANDY CREEK (THE)</b>		Proprietary - Corporation	
LAURELS OF SANDY CREEK (THE)		12/31/2017 365 Days Settled	
WAYLAND, MI 49348		CR Beds 119    POS Beds 0	
ALLEGAN		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	73.8%
		Length of Stay	144.5
		Average Wages	19.55
		19.1% Skilled Nursing	67.3%
		80.9% Ancillary Service	22.1%
		103.9% Current Ratio	0.1
		-3.9% Days to Collect	25.7
		0.1% Avg Payment Days	16.7
		0.0% Depreciation Rate	130.7%
		-3.9% Return on Equity	10.0%

  

Balance Sheet		Income Statement			
Current Assets	512,736	Total Charges	8,542,175		
Fixed Assets	250,432	Contract Allowance	1,635,790	19.1%	
Other Assets	69,389	Operating Revenue	6,906,385	80.9%	
Total Assets	832,557	Operating Expense	7,177,952	103.9%	
Current Liabilities	3,437,907	Operating Margin	-271,567	-3.9%	
Long Term Liabilities	61,492	Other Income	5,221	0.1%	
Total Equity	-2,666,842	Other Expense	0	0.0%	
Total Liab. and Equity	832,557	Net Profit or Loss	(266,346)	-3.9%	

<b>235711 LAW DEN NURSING HOME</b>		Proprietary - Corporation	
LAW DEN NURSING HOME		12/31/2017 365 Days Settled	
DETROIT, MI 48206		CR Beds 100    POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>	
WPS MI		Occupancy Rate	89.4%
		Length of Stay	263.2
		Average Wages	16.05
		0.0% Skilled Nursing	100.0%
		100.0% Ancillary Service	0.0%
		119.5% Current Ratio	0.1
		-19.5% Days to Collect	36.4
		0.0% Avg Payment Days	94.3
		0.0% Depreciation Rate	52.0%
		-19.5% Return on Equity	16.1%

  

Balance Sheet		Income Statement			
Current Assets	424,790	Total Charges	3,660,533		
Fixed Assets	49,476	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	3,660,533	100.0%	
Total Assets	474,266	Operating Expense	4,374,704	119.5%	
Current Liabilities	3,282,817	Operating Margin	-714,171	-19.5%	
Long Term Liabilities	1,620,992	Other Income	0	0.0%	
Total Equity	-4,429,543	Other Expense	0	0.0%	
Total Liab. and Equity	474,266	Net Profit or Loss	(714,171)	-19.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235224 LENAWEЕ MEDICAL CARE FACILITY</b>				Government - County	
LENAWEЕ MEDICAL CARE FACILITY		12/31/2017 365 Days Settled			
ADRIAN, MI 49221		CR Beds 136 POS Beds 0			
LENAWEЕ		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.2%	
		Length of Stay		125.1	
		Average Wages		17.54	
		17.3% Skilled Nursing		88.6%	
		82.7% Ancillary Service		11.4%	
		99.0% Current Ratio		4.7	
		1.0% Days to Collect		27.5	
		5.0% Avg Payment Days		31.8	
		0.0% Depreciation Rate		4.4%	
		2.9% Return on Equity		2.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	9,583,660	Total Charges	16,043,912		
Fixed Assets	7,184,528	Contract Allowance	2,773,822		
Other Assets	2,381,147	Operating Revenue	13,270,090		
Total Assets	19,149,335	Operating Expense	13,141,597		
Current Liabilities	2,048,899	Operating Margin	128,493		
Long Term Liabilities	1,545,507	Other Income	658,071		
Total Equity	15,554,929	Other Expense	0		
Total Liab. and Equity	19,149,335	Net Profit or Loss	383,237		
<hr/>					
<b>235471 LIFE CARE CENTER OF PLAINWELL</b>				Proprietary - Partnership	
LIFE CARE CENTER OF PLAINWELL		12/31/2017 184 Days Settled			
PLAINWELL, MI 49080		6/30/2017 181 Days Settled			
ALLEGAN		CR Beds 118 POS Beds 0			
CAHABA GBA (TN)		<b>Key Performance Ind.</b>			
		Occupancy Rate		88.1%	
		Length of Stay		78.1	
		Average Wages		18.96	
		24.1% Skilled Nursing		85.8%	
		75.9% Ancillary Service		14.2%	
		105.4% Current Ratio		5.0	
		-5.4% Days to Collect		121.3	
		0.1% Avg Payment Days		23.7	
		0.0% Depreciation Rate		12.2%	
		-5.3% Return on Equity		-41.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,554,755	Total Charges	6,088,734		
Fixed Assets	1,062,530	Contract Allowance	1,465,089		
Other Assets	130,428	Operating Revenue	4,623,645		
Total Assets	2,747,713	Operating Expense	4,871,740		
Current Liabilities	314,076	Operating Margin	-248,095		
Long Term Liabilities	1,849,411	Other Income	3,102		
Total Equity	584,226	Other Expense	0		
Total Liab. and Equity	2,747,713	Net Profit or Loss	(244,993)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235471 LIFE CARE CENTER OF PLAINWELL</b>				Proprietary - Other	
LIFE CARE CENTER OF PLAINWELL		12/31/2017 184 Days Settled			
PLAINWELL, MI 49080		6/30/2017 181 Days Settled		CR Beds 118    POS Beds 0	
ALLEGAN		<b>Key Performance Ind.</b>			
CAHABA GBA (TN)		Occupancy Rate		82.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				95.4	
Current Assets	3,072,297	Total Charges	5,612,626	Average Wages	
Fixed Assets	816,761	Contract Allowance	1,604,976	18.96	
Other Assets	79,257	Operating Revenue	4,007,650	28.6% Skilled Nursing	
Total Assets	3,968,315	Operating Expense	4,614,990	71.4% Ancillary Service	
Current Liabilities	564,312	Operating Margin	-607,340	115.2% Current Ratio	
Long Term Liabilities	3,632,683	Other Income	3,575	5.4 Days to Collect	
Total Equity	-228,680	Other Expense	0	0.1% Avg Payment Days	
Total Liab. and Equity	3,968,315	Net Profit or Loss	(603,765)	0.0% Depreciation Rate	
				15.4% Return on Equity	
				264.0%	
<b>235543 LINCOLN HAVEN NURSING &amp; REHAB COMMUNITY</b>				Proprietary - Corporation	
LINCOLN HAVEN NURSING & REHAB COMMUNITY		12/31/2017 365 Days Settled			
LINCOLN, MI 48742				CR Beds 39    POS Beds 0	
ALCONA		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		92.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				164.7	
Current Assets	2,297,399	Total Charges	4,302,079	Average Wages	
Fixed Assets	489,042	Contract Allowance	1,605,131	17.60	
Other Assets	40,280	Operating Revenue	2,696,948	37.3% Skilled Nursing	
Total Assets	2,826,721	Operating Expense	2,501,325	62.7% Ancillary Service	
Current Liabilities	217,010	Operating Margin	195,623	92.7% Current Ratio	
Long Term Liabilities	0	Other Income	251,808	10.6 Days to Collect	
Total Equity	2,609,711	Other Expense	0	7.3% Avg Payment Days	
Total Liab. and Equity	2,826,721	Net Profit or Loss	415,725	9.3% Depreciation Rate	
				0.0% Return on Equity	
				15.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235590 LIVONIA WOODS NURSING AND REHABILITATION</b>				Nonprofit - Church	
LIVONIA WOODS NURSING AND REHABILITATION		12/31/2017 365 Days Settled			
LIVONIA, MI 48154		CR Beds 72    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		88.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				95.9	
Current Assets	1,759,549	Total Charges	8,573,387	Average Wages	22.41
Fixed Assets	4,742,673	Contract Allowance	1,160,838	13.5% Skilled Nursing	80.4%
Other Assets	80,338	Operating Revenue	7,412,549	86.5% Ancillary Service	19.6%
Total Assets	<u>6,582,560</u>	Operating Expense	7,765,671	104.8% Current Ratio	1.0
Current Liabilities	1,696,525	Operating Margin	-353,122	-4.8% Days to Collect	37.1
Long Term Liabilities	3,816,267	Other Income	73,614	1.0% Avg Payment Days	13.6
Total Equity	<u>1,069,768</u>	Other Expense	0	0.0% Depreciation Rate	7.2%
Total Liab. and Equity	<u>6,582,560</u>	Net Profit or Loss	<u>(313,741)</u>	-4.2% Return on Equity	-29.3%
<hr/>					
<b>235252 LOURDES NURSING HOME</b>				Nonprofit - Church	
LOURDES NURSING HOME		12/31/2017 365 Days Settled			
WATERFORD, MI 48328		CR Beds 108    POS Beds 0			
OAKLAND		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				84.7	
Current Assets	1,582,888	Total Charges	16,502,178	Average Wages	17.74
Fixed Assets	17,947,182	Contract Allowance	5,293,257	32.1% Skilled Nursing	75.8%
Other Assets	1,422,866	Operating Revenue	11,208,921	67.9% Ancillary Service	24.2%
Total Assets	<u>20,952,936</u>	Operating Expense	12,210,309	108.9% Current Ratio	0.8
Current Liabilities	1,977,796	Operating Margin	-1,001,388	-8.9% Days to Collect	41.7
Long Term Liabilities	12,110,158	Other Income	339,301	3.0% Avg Payment Days	37.2
Total Equity	<u>6,864,982</u>	Other Expense	0	0.0% Depreciation Rate	4.6%
Total Liab. and Equity	<u>20,952,936</u>	Net Profit or Loss	<u>(754,333)</u>	-6.7% Return on Equity	-11.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235182 LYNWOOD MANOR HEALTHCARE CENTER</b>		Proprietary - Corporation	
LYNWOOD MANOR HEALTHCARE CENTER 12/31/2017 365 Days Settled			
ADRIAN, MI 49221		CR Beds 84 POS Beds 0	
LENAWEE		<b>Key Performance Ind.</b>	
BLUE CROSS (MARYLAND)		Occupancy Rate	73.3%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,836,203	Total Charges	7,790,374
Fixed Assets	301,882	Contract Allowance	290,826
Other Assets	0	Operating Revenue	7,499,548
Total Assets	2,138,085	Operating Expense	7,427,882
Current Liabilities	1,392,544	Operating Margin	71,666
Long Term Liabilities	624,097	Other Income	56,653
Total Equity	121,444	Other Expense	0
Total Liab. and Equity	2,138,085	Net Profit or Loss	(8,754)
		3.7%	Skilled Nursing 83.1%
		96.3%	Ancillary Service 16.9%
		99.0%	Current Ratio 1.3
		1.0%	Days to Collect 78.5
		0.8%	Avg Payment Days 62.8
		0.0%	Depreciation Rate 14.2%
		-0.1%	Return on Equity -7.2%

<b>235504 MAGNUMCARE OF ADRIAN, LLC</b>		Proprietary - Corporation	
MAGNUMCARE OF ADRIAN, LLC 12/31/2017 365 Days Settled			
ADRIAN, MI 49221		CR Beds 120 POS Beds 0	
LENAWEE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	54.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	857,832	Total Charges	3,962,626
Fixed Assets	0	Contract Allowance	1
Other Assets	128,268	Operating Revenue	3,962,625
Total Assets	986,100	Operating Expense	5,127,096
Current Liabilities	1,004,456	Operating Margin	-1,164,471
Long Term Liabilities	758,639	Other Income	165,433
Total Equity	-776,995	Other Expense	0
Total Liab. and Equity	986,100	Net Profit or Loss	(999,038)
		0.0%	Skilled Nursing 97.1%
		100.0%	Ancillary Service 2.9%
		129.4%	Current Ratio 0.9
		-29.4%	Days to Collect 72.2
		4.2%	Avg Payment Days 74.9
		0.0%	Depreciation Rate 0.0%
		-25.2%	Return on Equity 128.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235281 MAGNUMCARE OF HASTINGS, LLC</b>		Proprietary - Corporation	
MAGNUMCARE OF HASTINGS, LLC		12/31/2017 365 Days Settled	
HASTINGS, MI 49058		CR Beds 106    POS Beds 0	
BARRY		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	66.9%
<b>Balance Sheet</b>		Length of Stay	281.4
<b>Income Statement</b>		Average Wages	12.45
Current Assets	874,976	Total Charges	4,985,673
Fixed Assets	0	Contract Allowance	1
Other Assets	5,891	Operating Revenue	4,985,672
Total Assets	880,867	Operating Expense	4,938,221
Current Liabilities	914,280	Operating Margin	47,451
Long Term Liabilities	32,115	Other Income	346,496
Total Equity	-65,528	Other Expense	0
Total Liab. and Equity	880,867	Net Profit or Loss	393,947
		0.0%	0.0%
		100.0%	97.7%
		99.0%	2.3%
		1.0%	1.0
		6.9%	56.7
		0.0%	59.3
		7.9%	0.0%
			-601.2%

<b>235232 MAGNUMCARE OF MONROE</b>		Proprietary - Corporation	
MAGNUMCARE OF MONROE		12/31/2017 365 Days Settled	
MONROE, MI 48162		CR Beds 152    POS Beds 0	
MONROE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	60.1%
<b>Balance Sheet</b>		Length of Stay	311.7
<b>Income Statement</b>		Average Wages	15.36
Current Assets	820,928	Total Charges	5,988,382
Fixed Assets	0	Contract Allowance	1
Other Assets	45,097	Operating Revenue	5,988,381
Total Assets	866,025	Operating Expense	4,961,197
Current Liabilities	791,215	Operating Margin	1,027,184
Long Term Liabilities	-719,714	Other Income	547,448
Total Equity	794,524	Other Expense	0
Total Liab. and Equity	866,025	Net Profit or Loss	1,574,632
		0.0%	0.0%
		100.0%	95.9%
		82.8%	4.1%
		17.2%	1.0
		9.1%	39.7
		0.0%	67.8
		26.3%	0.0%
			198.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235329 MAGNUMCARE OF SAGINAW, LLC</b>		Proprietary - Corporation	
MAGNUMCARE OF SAGINAW, LLC		5/1/2017 121 Days Settled*	
SAGINAW, MI 48603		CR Beds 98    POS Beds 0	
SAGINAW		<b>Key Performance Ind.</b>	
CGS (OHIO)		Occupancy Rate            34.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,256,295	Total Charges	883,039
Fixed Assets	0	Contract Allowance	1    0.0%
Other Assets	0	Operating Revenue	883,038    100.0%
Total Assets	<u>1,256,295</u>	Operating Expense	1,352,561    153.2%
Current Liabilities	952,088	Operating Margin	-469,523    -53.2%
Long Term Liabilities	701,793	Other Income	0    0.0%
Total Equity	-397,586	Other Expense	0    0.0%
Total Liab. and Equity	<u>1,256,295</u>	Net Profit or Loss	<u>(469,523)</u> -53.2%
			Length of Stay            73.5
			Average Wages            15.34
			Skilled Nursing            97.9%
			Ancillary Service        2.1%
			Current Ratio              1.3
			Days to Collect            93.0
			Avg Payment Days        84.0
			Depreciation Rate        0.0%
			Return on Equity          118.1%

<b>235003 MANISTEE COUNTY MEDICAL CARE FACILITY</b>		Government - County	
MANISTEE COUNTY MEDICAL CARE FACILITY		9/30/2017 365 Days Settled	
MANISTEE, MI 49660		CR Beds 100    POS Beds 0	
MANISTEE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate            85.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,897,579	Total Charges	9,014,410
Fixed Assets	2,597,729	Contract Allowance	-168,406    -1.9%
Other Assets	3,950,654	Operating Revenue	9,182,816    101.9%
Total Assets	<u>9,445,962</u>	Operating Expense	9,666,752    105.3%
Current Liabilities	1,067,514	Operating Margin	-483,936    -5.3%
Long Term Liabilities	5,979,503	Other Income	667,658    7.3%
Total Equity	2,398,945	Other Expense	0    0.0%
Total Liab. and Equity	<u>9,445,962</u>	Net Profit or Loss	<u>107,178</u> 1.2%
			Length of Stay            89.8
			Average Wages            18.11
			Skilled Nursing            84.5%
			Ancillary Service        15.5%
			Current Ratio              2.7
			Days to Collect            54.9
			Avg Payment Days        31.0
			Depreciation Rate        3.8%
			Return on Equity          4.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235267 MANORCARE NURSING AND REHABILITATION CENTER</b>				Proprietary - Other	
MANORCARE NURSING AND REHABILITATION CENTER		5/31/2017 365 Days Settled			
KINGSFORD, MI 49801		CR Beds 107    POS Beds 0			
DICKINSON		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		93.1%	
		Length of Stay		93.0	
		Average Wages		19.84	
		31.8% Skilled Nursing		68.3%	
		68.2% Ancillary Service		31.7%	
		99.7% Current Ratio		1.3	
		0.3% Days to Collect		29.5	
		0.2% Avg Payment Days		18.5	
		0.0% Depreciation Rate		3.0%	
		0.4% Return on Equity		-0.2%	
<hr/>					
<b>235008 MAPLE LAWN MEDICAL CARE FACILI</b>				Government - County	
MAPLE LAWN MEDICAL CARE FACILI		12/31/2017 365 Days Settled			
COLDWATER, MI 49036		CR Beds 114    POS Beds 0			
BRANCH		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		95.4%	
		Length of Stay		153.2	
		Average Wages		22.07	
		12.9% Skilled Nursing		89.7%	
		87.1% Ancillary Service		10.3%	
		107.8% Current Ratio		2.0	
		-7.8% Days to Collect		34.3	
		10.9% Avg Payment Days		53.2	
		0.0% Depreciation Rate		2.5%	
		2.9% Return on Equity		4.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235613 MAPLE MANOR REHAB CENTER</b>				Proprietary - Corporation	
MAPLE MANOR REHAB CENTER		12/31/2017 365 Days Settled			
WAYNE, MI 48184				CR Beds 59	POS Beds 0
WAYNE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	56.6%
				Length of Stay	33.2
				Average Wages	20.57
				9.4% Skilled Nursing	65.0%
				90.6% Ancillary Service	35.0%
				102.7% Current Ratio	12.7
				-2.7% Days to Collect	224.1
				26.2% Avg Payment Days	1.4
				0.0% Depreciation Rate	51.5%
				23.4% Return on Equity	31.3%

  

Balance Sheet		Income Statement			
Current Assets	4,473,591	Total Charges	7,692,597		
Fixed Assets	943,365	Contract Allowance	723,178		
Other Assets	0	Operating Revenue	6,969,419		
Total Assets	5,416,956	Operating Expense	7,160,665		
Current Liabilities	352,432	Operating Margin	-191,246		
Long Term Liabilities	-150,000	Other Income	1,825,413		
Total Equity	5,214,524	Other Expense	0		
Total Liab. and Equity	5,416,956	Net Profit or Loss	1,634,167		

<b>235669 MAPLE MANOR REHAB CENTER OF NOVI INC</b>				Proprietary - Corporation	
MAPLE MANOR REHAB CENTER OF NOVI INC		12/31/2017 365 Days Settled			
NOVI, MI 48377				CR Beds 144	POS Beds 0
OAKLAND		<b>Key Performance Ind.</b>			
WPS MI				Occupancy Rate	33.7%
				Length of Stay	32.5
				Average Wages	18.42
				33.4% Skilled Nursing	61.5%
				66.6% Ancillary Service	38.5%
				100.6% Current Ratio	117.5
				-0.6% Days to Collect	174.2
				18.9% Avg Payment Days	1.2
				0.0% Depreciation Rate	14.3%
				18.3% Return on Equity	23.0%

  

Balance Sheet		Income Statement			
Current Assets	4,536,682	Total Charges	13,985,755		
Fixed Assets	7,780,588	Contract Allowance	4,670,010		
Other Assets	0	Operating Revenue	9,315,745		
Total Assets	12,317,270	Operating Expense	9,371,101		
Current Liabilities	38,626	Operating Margin	-55,356		
Long Term Liabilities	4,848,530	Other Income	1,764,358		
Total Equity	7,430,114	Other Expense	0		
Total Liab. and Equity	12,317,270	Net Profit or Loss	1,709,002		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235588 MAPLE VALLEY NURSING HOME</b>		Proprietary - Corporation	
MAPLE VALLEY NURSING HOME		12/31/2017 365 Days Settled	
MAPLE CITY, MI 49664		CR Beds 25 POS Beds 0	
LEELANAU		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	86.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	Length of Stay 563.1
Current Assets	310,327	Total Charges	2,003,011
Fixed Assets	436,390	Contract Allowance	17,982
Other Assets	5,435	Operating Revenue	1,985,029
Total Assets	752,152	Operating Expense	1,830,886
Current Liabilities	86,183	Operating Margin	154,143
Long Term Liabilities	231,516	Other Income	696
Total Equity	434,453	Other Expense	0
Total Liab. and Equity	752,152	Net Profit or Loss	154,839
		0.9%	Skilled Nursing 99.3%
		99.1%	Ancillary Service 0.7%
		92.2%	Current Ratio 3.6
		7.8%	Days to Collect 48.2
		0.0%	Avg Payment Days 13.2
		0.0%	Depreciation Rate 3.8%
		7.8%	Return on Equity 35.6%

<b>235518 MAPLE WOODS MANOR</b>		Proprietary - Corporation	
MAPLE WOODS MANOR		12/31/2017 365 Days Settled	
CLIO, MI 48420		CR Beds 151 POS Beds 0	
GENESEE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	88.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	Length of Stay 139.1
Current Assets	2,606,398	Total Charges	17,997,744
Fixed Assets	171,292	Contract Allowance	2,711,920
Other Assets	35,953	Operating Revenue	15,285,824
Total Assets	2,813,643	Operating Expense	14,137,464
Current Liabilities	1,209,781	Operating Margin	1,148,360
Long Term Liabilities	0	Other Income	-1,724
Total Equity	1,603,862	Other Expense	0
Total Liab. and Equity	2,813,643	Net Profit or Loss	470,615
		15.1%	Skilled Nursing 75.6%
		84.9%	Ancillary Service 24.4%
		92.5%	Current Ratio 2.2
		7.5%	Days to Collect 31.2
		0.0%	Avg Payment Days 28.1
		0.0%	Depreciation Rate 94.4%
		3.1%	Return on Equity 29.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235005 MAPLES BENZIE CO MEDICAL CARE</b>				Government - City-County	
MAPLES BENZIE CO MEDICAL CARE				9/30/2017 365 Days Settled	
FRANKFORT, MI 49635				CR Beds 78    POS Beds 0	
BENZIE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate    91.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    160.5	
Current Assets	3,077,875	Total Charges	7,916,531	Average Wages    18.65	
Fixed Assets	5,075,751	Contract Allowance	663,131	8.4% Skilled Nursing    89.7%	
Other Assets	0	Operating Revenue	7,253,400	91.6% Ancillary Service    10.3%	
Total Assets	<u>8,153,626</u>	Operating Expense	7,921,701	109.2% Current Ratio    4.4	
Current Liabilities	702,815	Operating Margin	-668,301	-9.2% Days to Collect    82.6	
Long Term Liabilities	1,951,360	Other Income	471,120	6.5% Avg Payment Days    24.6	
Total Equity	5,499,451	Other Expense	0	0.0% Depreciation Rate    2.4%	
Total Liab. and Equity	<u>8,153,626</u>	Net Profit or Loss	<u>(197,181)</u>	-2.7% Return on Equity    -3.6%	

<b>235321 MARQUETTE COUNTY MEDICAL CARE FACILITY</b>				Government - County	
MARQUETTE COUNTY MEDICAL CARE FACILITY				12/31/2017 365 Days Settled	
ISHPEMING, MI 49849				CR Beds 140    POS Beds 0	
MARQUETTE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate    93.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    273.5	
Current Assets	6,298,394	Total Charges	15,326,400	Average Wages    19.24	
Fixed Assets	3,750,234	Contract Allowance	1,400,599	9.1% Skilled Nursing    91.6%	
Other Assets	7,828,536	Operating Revenue	13,925,801	90.9% Ancillary Service    8.4%	
Total Assets	<u>17,877,164</u>	Operating Expense	16,981,333	121.9% Current Ratio    3.1	
Current Liabilities	2,016,730	Operating Margin	-3,055,532	-21.9% Days to Collect    35.7	
Long Term Liabilities	3,027,806	Other Income	4,443,512	31.9% Avg Payment Days    33.5	
Total Equity	12,832,628	Other Expense	0	0.0% Depreciation Rate    3.4%	
Total Liab. and Equity	<u>17,877,164</u>	Net Profit or Loss	<u>1,233,338</u>	8.9% Return on Equity    9.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235174 MARSHALL NURSING AND REHABILITATION COMMUNITY</b>				Proprietary - Corporation	
MARSHALL NURSING AND REHABILITATION COMMUNITY		12/31/2017 365 Days Settled			
MARSHALL, MI 49068				CR Beds 60	POS Beds 0
CALHOUN		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	87.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	132.5
Current Assets	8,303,721	Total Charges	7,111,390	Average Wages	18.37
Fixed Assets	171,661	Contract Allowance	2,144,487	30.2% Skilled Nursing	69.6%
Other Assets	48,000	Operating Revenue	4,966,903	69.8% Ancillary Service	30.4%
Total Assets	8,523,382	Operating Expense	4,805,537	96.8% Current Ratio	16.0
Current Liabilities	518,366	Operating Margin	161,366	3.2% Days to Collect	581.8
Long Term Liabilities	0	Other Income	349,556	7.0% Avg Payment Days	23.3
Total Equity	8,005,016	Other Expense	0	0.0% Depreciation Rate	132.7%
Total Liab. and Equity	8,523,382	Net Profit or Loss	449,754	9.1% Return on Equity	5.6%

  

<b>235155 MARTHA T BERRY MCF</b>				Government - County	
MARTHA T BERRY MCF		12/31/2017 365 Days Settled			
MOUNT CLEMENS, MI 48043				CR Beds 217	POS Beds 0
MACOMB		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	90.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	203.0
Current Assets	11,819,594	Total Charges	27,117,982	Average Wages	15.90
Fixed Assets	1,797,584	Contract Allowance	910,756	3.4% Skilled Nursing	88.6%
Other Assets	2,622,532	Operating Revenue	26,207,226	96.6% Ancillary Service	11.4%
Total Assets	16,239,710	Operating Expense	27,591,511	105.3% Current Ratio	3.6
Current Liabilities	3,319,895	Operating Margin	-1,384,285	-5.3% Days to Collect	39.3
Long Term Liabilities	18,578,683	Other Income	1,796,970	6.9% Avg Payment Days	41.8
Total Equity	-5,658,868	Other Expense	0	0.0% Depreciation Rate	35.4%
Total Liab. and Equity	16,239,710	Net Profit or Loss	(219,993)	-0.8% Return on Equity	3.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235288 MARVIN &amp; BETTY DANTO FAMILY HEALTH CARE CENTER</b>				Proprietary - Other	
MARVIN & BETTY DANTO FAMILY HEALTH CARE CENTER 12/31/2017 365 Days Settled					
WEST BLOOMFIELD, MI 48322				CR Beds 155 POS Beds 0	
OAKLAND				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	69.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	66.2
Current Assets	1,976,511	Total Charges	15,930,388	Average Wages	24.37
Fixed Assets	6,760,974	Contract Allowance	3,642,125	22.9%	Skilled Nursing 75.7%
Other Assets	55,977	Operating Revenue	12,288,263	77.1%	Ancillary Service 24.3%
Total Assets	8,793,462	Operating Expense	14,094,185	114.7%	Current Ratio 1.6
Current Liabilities	1,272,028	Operating Margin	-1,805,922	-14.7%	Days to Collect 58.6
Long Term Liabilities	2,531,200	Other Income	12,365	0.1%	Avg Payment Days 21.9
Total Equity	4,990,234	Other Expense	0	0.0%	Depreciation Rate 5.8%
Total Liab. and Equity	8,793,462	Net Profit or Loss	(1,809,352)	-14.7%	Return on Equity -36.3%

<b>235369 MARWOOD MANOR NURSING HOME</b>				Nonprofit - Other	
MARWOOD MANOR NURSING HOME 9/30/2017 365 Days Settled					
PORT HURON, MI 48060				CR Beds 240 POS Beds 0	
SAINT CLAIR				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	90.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	143.3
Current Assets	12,644,891	Total Charges	22,733,504	Average Wages	19.90
Fixed Assets	10,637,077	Contract Allowance	584,849	2.6%	Skilled Nursing 77.8%
Other Assets	5,000	Operating Revenue	22,148,655	97.4%	Ancillary Service 22.2%
Total Assets	23,286,968	Operating Expense	21,544,237	97.3%	Current Ratio 5.7
Current Liabilities	2,218,750	Operating Margin	604,418	2.7%	Days to Collect 23.2
Long Term Liabilities	4,114,912	Other Income	1,169,749	5.3%	Avg Payment Days 25.9
Total Equity	16,953,306	Other Expense	0	0.0%	Depreciation Rate 5.3%
Total Liab. and Equity	23,286,968	Net Profit or Loss	1,774,167	8.0%	Return on Equity 10.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235708 MARY FREE BED SUB-ACUTE REHABILITATION</b>				Nonprofit - Church	
MARY FREE BED SUB-ACUTE REHABILITATION		6/30/2017 365 Days Settled			
GRAND RAPIDS, MI 49503				CR Beds 48	POS Beds 0
KENT		<b>Key Performance Ind.</b>			
WPS MI				Occupancy Rate	68.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	20.7
Current Assets	1,812,284	Total Charges	15,970,118	Average Wages	41.14
Fixed Assets	11,462,360	Contract Allowance	9,885,786	61.9%	Skilled Nursing 37.7%
Other Assets	0	Operating Revenue	6,084,332	38.1%	Ancillary Service 62.3%
Total Assets	13,274,644	Operating Expense	7,992,428	131.4%	Current Ratio 0.7
Current Liabilities	2,747,355	Operating Margin	-1,908,096	-31.4%	Days to Collect 89.6
Long Term Liabilities	0	Other Income	7,571	0.1%	Avg Payment Days 125.5
Total Equity	10,527,289	Other Expense	0	0.0%	Depreciation Rate 3.6%
Total Liab. and Equity	13,274,644	Net Profit or Loss	(1,900,525)	-31.2%	Return on Equity -18.1%
<hr/>					
<b>235120 MARYCREST MANOR</b>				Nonprofit - Church	
MARYCREST MANOR		6/30/2017 365 Days Settled			
LIVONIA, MI 48154				CR Beds 72	POS Beds 0
WAYNE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	89.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	45.5
Current Assets	1,520,560	Total Charges	15,625,940	Average Wages	17.81
Fixed Assets	31,426,005	Contract Allowance	6,592,848	42.2%	Skilled Nursing 42.0%
Other Assets	0	Operating Revenue	9,033,092	57.8%	Ancillary Service 58.0%
Total Assets	32,946,565	Operating Expense	11,489,648	127.2%	Current Ratio 0.1
Current Liabilities	16,342,657	Operating Margin	-2,456,556	-27.2%	Days to Collect 59.3
Long Term Liabilities	20,690,270	Other Income	-22,077	-0.2%	Avg Payment Days 69.9
Total Equity	-4,086,362	Other Expense	0	0.0%	Depreciation Rate 4.1%
Total Liab. and Equity	32,946,565	Net Profit or Loss	(2,478,633)	-27.4%	Return on Equity 60.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235667 MARYWOOD HEALTH CENTER</b>				Nonprofit - Other	
MARYWOOD HEALTH CENTER		6/30/2017 365 Days Settled			
GRAND RAPIDS, MI 49503		CR Beds 49    POS Beds 0			
KENT		<b>Key Performance Ind.</b>			
WPS MI		Occupancy Rate		89.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				22.8	
Current Assets	1,310,839	Total Charges	6,808,608	Average Wages	
Fixed Assets	1,034,880	Contract Allowance	116,116	1.7%	
Other Assets	0	Operating Revenue	6,692,492	98.3%	
Total Assets	<u>2,345,719</u>	Operating Expense	7,699,683	115.0%	
Current Liabilities	1,782,170	Operating Margin	-1,007,191	-15.0%	
Long Term Liabilities	1,800,000	Other Income	982,537	14.7%	
Total Equity	-1,236,451	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,345,719</u>	Net Profit or Loss	<u>(47,084)</u>	-0.7%	

<b>235530 MARYWOOD NURSING CARE CENTER</b>				Nonprofit - Other	
MARYWOOD NURSING CARE CENTER		6/30/2017 365 Days Settled			
LIVONIA, MI 48154		CR Beds 103    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		95.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				34.2	
Current Assets	6,224,680	Total Charges	27,989,236	Average Wages	
Fixed Assets	13,628,487	Contract Allowance	13,153,904	47.0%	
Other Assets	0	Operating Revenue	14,835,332	53.0%	
Total Assets	<u>19,853,167</u>	Operating Expense	14,791,315	99.7%	
Current Liabilities	944,062	Operating Margin	44,017	0.3%	
Long Term Liabilities	953,321	Other Income	168,669	1.1%	
Total Equity	17,955,784	Other Expense	0	0.0%	
Total Liab. and Equity	<u>19,853,167</u>	Net Profit or Loss	<u>131,571</u>	0.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235025 MEADOW BROOK MEDICAL CARE FACILITY</b>				Government - County	
MEADOW BROOK MEDICAL CARE FACILITY				12/31/2017 365 Days Settled	
BELLAIRE, MI 49615				CR Beds 133 POS Beds 0	
ANTRIM				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 92.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 167.9	
Current Assets	8,862,051	Total Charges	17,511,266	Average Wages 20.71	
Fixed Assets	14,910,191	Contract Allowance	1,300,117	7.4% Skilled Nursing 89.4%	
Other Assets	2,647,914	Operating Revenue	16,211,149	92.6% Ancillary Service 10.6%	
Total Assets	26,420,156	Operating Expense	19,454,665	120.0% Current Ratio 2.7	
Current Liabilities	3,312,044	Operating Margin	-3,243,516	-20.0% Days to Collect 16.6	
Long Term Liabilities	4,579,757	Other Income	2,535,562	15.6% Avg Payment Days 27.7	
Total Equity	18,528,355	Other Expense	0	0.0% Depreciation Rate 10.0%	
Total Liab. and Equity	26,420,156	Net Profit or Loss	(789,222)	-4.9% Return on Equity -4.3%	
<b>235640 MEADOW WOODS NURSING AND REHAB CENTER</b>				Proprietary - Corporation	
MEADOW WOODS NURSING AND REHAB CENTER				12/31/2017 365 Days Settled	
BLOOMINGDALE, MI 49026				CR Beds 67 POS Beds 0	
VAN BUREN				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 79.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 172.5	
Current Assets	1,264,953	Total Charges	6,718,264	Average Wages 17.32	
Fixed Assets	168,461	Contract Allowance	1,036,482	15.4% Skilled Nursing 80.2%	
Other Assets	0	Operating Revenue	5,681,782	84.6% Ancillary Service 19.8%	
Total Assets	1,433,414	Operating Expense	5,552,186	97.7% Current Ratio 2.9	
Current Liabilities	433,841	Operating Margin	129,596	2.3% Days to Collect 51.6	
Long Term Liabilities	0	Other Income	9,325	0.2% Avg Payment Days 23.0	
Total Equity	999,573	Other Expense	0	0.0% Depreciation Rate 159.8%	
Total Liab. and Equity	1,433,414	Net Profit or Loss	(1,698)	0.0% Return on Equity -0.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235517 MEDILODGE OF CAMPUS AREA</b>				Proprietary - Corporation	
MEDILODGE OF CAMPUS AREA		12/31/2017 365 Days Settled			
EAST LANSING, MI 48823		CR Beds 102    POS Beds 0			
INGHAM		<b>Key Performance Ind.</b>			
Novitas AR		Occupancy Rate		72.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				103.5	
Current Assets	11,372,010	Total Charges	8,106,254	Average Wages	
Fixed Assets	372,803	Contract Allowance	1,287,190	17.54	
Other Assets	204,710	Operating Revenue	6,819,064	15.9%	
Total Assets	<u>11,949,523</u>	Operating Expense	8,370,299	84.1%	
Current Liabilities	2,234,649	Operating Margin	-1,551,235	122.7%	
Long Term Liabilities	11,894,275	Other Income	148,647	-22.7%	
Total Equity	<u>-2,179,401</u>	Other Expense	0	2.2%	
Total Liab. and Equity	<u>11,949,523</u>	Net Profit or Loss	<u>(1,402,588)</u>	0.0%	
				20.6%	

<b>235653 MEDILODGE OF CAPITAL AREA</b>				Proprietary - Corporation	
MEDILODGE OF CAPITAL AREA		12/31/2017 365 Days Settled			
LANSING, MI 48910		CR Beds 120    POS Beds 0			
INGHAM		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		85.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				71.5	
Current Assets	3,112,345	Total Charges	12,224,141	Average Wages	
Fixed Assets	213,398	Contract Allowance	900,479	15.81	
Other Assets	70,266	Operating Revenue	11,323,662	7.4%	
Total Assets	<u>3,396,009</u>	Operating Expense	10,853,231	92.6%	
Current Liabilities	1,907,299	Operating Margin	470,431	95.8%	
Long Term Liabilities	665,149	Other Income	37,766	4.2%	
Total Equity	<u>823,561</u>	Other Expense	0	0.3%	
Total Liab. and Equity	<u>3,396,009</u>	Net Profit or Loss	<u>508,197</u>	0.0%	
				4.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235286 MEDILODGE OF CASS CITY</b>		Proprietary - Corporation	
MEDILODGE OF CASS CITY	12/31/2017 365 Days Settled		
CASS CITY, MI 48726			CR Beds 80    POS Beds 0
TUSCOLA	<b>Key Performance Ind.</b>		
NATIONAL GOVERNMENT SERVICES	Occupancy Rate	80.0%	
	Length of Stay	68.7	
	Average Wages	19.14	
	20.3% Skilled Nursing	78.7%	
	79.7% Ancillary Service	21.3%	
	100.8% Current Ratio	0.7	
	-0.8% Days to Collect	(182.2)	
	0.4% Avg Payment Days	46.1	
	0.0% Depreciation Rate	22.6%	
	-0.4% Return on Equity	4.8%	

  

Balance Sheet		Income Statement	
Current Assets	904,726	Total Charges	8,108,098
Fixed Assets	305,570	Contract Allowance	1,646,237
Other Assets	56,025	Operating Revenue	6,461,861
<b>Total Assets</b>	<b>1,266,321</b>	Operating Expense	6,513,259
Current Liabilities	1,272,706	Operating Margin	-51,398
Long Term Liabilities	504,271	Other Income	26,670
Total Equity	-510,656	Other Expense	0
<b>Total Liab. and Equity</b>	<b>1,266,321</b>	Net Profit or Loss	(24,728)

<b>235022 MEDILODGE OF CLARE</b>		Proprietary - Corporation	
MEDILODGE OF CLARE	12/31/2017 365 Days Settled		
CLARE, MI 48617			CR Beds 92    POS Beds 0
CLARE	<b>Key Performance Ind.</b>		
NATIONAL GOVERNMENT SERVICES	Occupancy Rate	72.2%	
	Length of Stay	67.8	
	Average Wages	18.04	
	24.2% Skilled Nursing	78.5%	
	75.8% Ancillary Service	21.5%	
	106.1% Current Ratio	(0.1)	
	-6.1% Days to Collect	(0.7)	
	0.4% Avg Payment Days	44.4	
	0.0% Depreciation Rate	148.1%	
	-5.8% Return on Equity	22.4%	

  

Balance Sheet		Income Statement	
Current Assets	-124,003	Total Charges	8,418,217
Fixed Assets	56,775	Contract Allowance	2,037,412
Other Assets	60,504	Operating Revenue	6,380,805
<b>Total Assets</b>	<b>-6,724</b>	Operating Expense	6,773,051
Current Liabilities	1,379,028	Operating Margin	-392,246
Long Term Liabilities	255,553	Other Income	24,740
Total Equity	-1,641,305	Other Expense	0
<b>Total Liab. and Equity</b>	<b>-6,724</b>	Net Profit or Loss	(367,506)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235283 MEDILODGE OF EAST LANSING</b>				Proprietary - Corporation	
MEDILODGE OF EAST LANSING		12/31/2017 365 Days Settled			
EAST LANSING, MI 48823		CR Beds 103 POS Beds 0			
INGHAM		<b>Key Performance Ind.</b>			
Novitas LA		Occupancy Rate		59.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 81.2	
Current Assets	-12,235,898	Total Charges	10,351,651	Average Wages 19.82	
Fixed Assets	934,832	Contract Allowance	2,729,929	26.4%	Skilled Nursing 75.3%
Other Assets	99,499	Operating Revenue	7,621,722	73.6%	Ancillary Service 24.7%
Total Assets	-11,201,567	Operating Expense	8,962,013	117.6%	Current Ratio (7.3)
Current Liabilities	1,673,754	Operating Margin	-1,340,291	-17.6%	Days to Collect (598.9)
Long Term Liabilities	-10,793,772	Other Income	227,965	3.0%	Avg Payment Days 34.8
Total Equity	-2,081,549	Other Expense	0	0.0%	Depreciation Rate 18.8%
Total Liab. and Equity	-11,201,567	Net Profit or Loss	(1,112,326)	-14.6%	Return on Equity 53.4%
<b>235293 MEDILODGE OF FARMINGTON</b>				Proprietary - Corporation	
MEDILODGE OF FARMINGTON		12/31/2017 365 Days Settled			
FARMINGTON, MI 48335		CR Beds 124 POS Beds 0			
OAKLAND		<b>Key Performance Ind.</b>			
Novitas MD		Occupancy Rate		75.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 57.2	
Current Assets	17,561,241	Total Charges	22,264,407	Average Wages 16.57	
Fixed Assets	1,130,514	Contract Allowance	7,940,885	35.7%	Skilled Nursing 61.4%
Other Assets	70,336	Operating Revenue	14,323,522	64.3%	Ancillary Service 38.6%
Total Assets	18,762,091	Operating Expense	14,481,821	101.1%	Current Ratio 5.9
Current Liabilities	2,998,558	Operating Margin	-158,299	-1.1%	Days to Collect 438.2
Long Term Liabilities	17,004,249	Other Income	83,677	0.6%	Avg Payment Days 50.2
Total Equity	-1,240,716	Other Expense	0	0.0%	Depreciation Rate 15.6%
Total Liab. and Equity	18,762,091	Net Profit or Loss	(74,622)	-0.5%	Return on Equity 6.0%

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<b>235175 MEDILODGE OF FRANKENMUTH</b>		Proprietary - Corporation	
MEDILODGE OF FRANKENMUTH		12/31/2017 365 Days Settled	
FRANKENMUTH, MI 48734		CR Beds 105    POS Beds 0	
SAGINAW		<b>Key Performance Ind.</b>	
CGS (OHIO)		Occupancy Rate            59.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-1,199,640	Total Charges	8,288,198
Fixed Assets	399,130	Contract Allowance	1,698,866
Other Assets	78,487	Operating Revenue	6,589,332
Total Assets	<u>-722,023</u>	Operating Expense	7,286,637
Current Liabilities	1,632,631	Operating Margin	-697,305
Long Term Liabilities	541,989	Other Income	33,131
Total Equity	<u>-2,896,643</u>	Other Expense	0
Total Liab. and Equity	<u>-722,023</u>	Net Profit or Loss	<u>(664,174)</u>
		20.5%	Skilled Nursing            72.7%
		79.5%	Ancillary Service        27.3%
		110.6%	Current Ratio            (0.7)
		-10.6%	Days to Collect        (63.1)
		0.5%	Avg Payment Days      53.4
		0.0%	Depreciation Rate      18.7%
		-10.1%	Return on Equity        22.9%

<b>235226 MEDILODGE OF GRAND BLANC</b>		Proprietary - Corporation	
MEDILODGE OF GRAND BLANC		12/31/2017 365 Days Settled	
GRAND BLANC, MI 48439		CR Beds 157    POS Beds 0	
GENESEE		<b>Key Performance Ind.</b>	
Novitas Solutions DC, DE, MD, PA		Occupancy Rate            63.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-1,767,819	Total Charges	25,296,491
Fixed Assets	3,291,126	Contract Allowance	9,987,961
Other Assets	95,320	Operating Revenue	15,308,530
Total Assets	<u>1,618,627</u>	Operating Expense	16,629,963
Current Liabilities	2,882,255	Operating Margin	-1,321,433
Long Term Liabilities	52,099	Other Income	325,939
Total Equity	<u>-1,315,727</u>	Other Expense	0
Total Liab. and Equity	<u>1,618,627</u>	Net Profit or Loss	<u>(995,494)</u>
		39.5%	Skilled Nursing            66.7%
		60.5%	Ancillary Service        33.3%
		108.6%	Current Ratio            (0.6)
		-8.6%	Days to Collect        (49.7)
		2.1%	Avg Payment Days      27.4
		0.0%	Depreciation Rate      8.0%
		-6.5%	Return on Equity        75.7%

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<b>235423 MEDILODGE OF HILLMAN</b>		Proprietary - Corporation	
MEDILODGE OF HILLMAN		12/31/2017 365 Days Settled	
HILLMAN, MI 49746		CR Beds 84    POS Beds 0	
MONTMORENCY		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	67.3%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	415,693	Total Charges	5,823,497
Fixed Assets	249,378	Contract Allowance	494,375
Other Assets	77,284	Operating Revenue	5,329,122
Total Assets	742,355	Operating Expense	5,616,136
Current Liabilities	909,025	Operating Margin	-287,014
Long Term Liabilities	0	Other Income	13,367
Total Equity	-166,670	Other Expense	0
Total Liab. and Equity	742,355	Net Profit or Loss	(273,647)
		8.5%	Skilled Nursing 82.8%
		91.5%	Ancillary Service 17.2%
		105.4%	Current Ratio 0.5
		-5.4%	Days to Collect 38.9
		0.3%	Avg Payment Days 19.9
		0.0%	Depreciation Rate 8.1%
		-5.1%	Return on Equity 164.2%
<b>235638 MEDILODGE OF HOLLAND</b>		Proprietary - Corporation	
MEDILODGE OF HOLLAND		12/31/2017 365 Days Settled	
HOLLAND, MI 49423		CR Beds 77    POS Beds 0	
OTTAWA		<b>Key Performance Ind.</b>	
CGS (OHIO)		Occupancy Rate	88.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	377,351	Total Charges	9,199,270
Fixed Assets	27,624	Contract Allowance	1,999,197
Other Assets	48,868	Operating Revenue	7,200,073
Total Assets	453,843	Operating Expense	7,549,867
Current Liabilities	1,523,574	Operating Margin	-349,794
Long Term Liabilities	386,182	Other Income	23,013
Total Equity	-1,455,913	Other Expense	0
Total Liab. and Equity	453,843	Net Profit or Loss	(326,781)
		21.7%	Skilled Nursing 83.4%
		78.3%	Ancillary Service 16.6%
		104.9%	Current Ratio 0.2
		-4.9%	Days to Collect 16.3
		0.3%	Avg Payment Days 40.6
		0.0%	Depreciation Rate 312.2%
		-4.5%	Return on Equity 22.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235331 MEDILODGE OF HOWELL</b>				Proprietary - Corporation	
MEDILODGE OF HOWELL		12/31/2017 365 Days Settled			
HOWELL, MI 48843				CR Beds 219    POS Beds 0	
LIVINGSTON				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	89.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	124.2
Current Assets	5,551,774	Total Charges	22,600,661	Average Wages	18.54
Fixed Assets	1,287,790	Contract Allowance	4,313,289	19.1%	Skilled Nursing 89.7%
Other Assets	0	Operating Revenue	18,287,372	80.9%	Ancillary Service 10.3%
Total Assets	6,839,564	Operating Expense	18,047,107	98.7%	Current Ratio 2.6
Current Liabilities	2,107,562	Operating Margin	240,265	1.3%	Days to Collect 144.9
Long Term Liabilities	0	Other Income	526,199	2.9%	Avg Payment Days 20.7
Total Equity	4,732,002	Other Expense	0	0.0%	Depreciation Rate 17.9%
Total Liab. and Equity	6,839,564	Net Profit or Loss	766,464	4.2%	Return on Equity 16.2%
<hr/>					
<b>235282 MEDILODGE OF KALAMAZOO</b>				Proprietary - Corporation	
MEDILODGE OF KALAMAZOO		12/31/2017 365 Days Settled			
KALAMAZOO, MI 49009				CR Beds 111    POS Beds 0	
KALAMAZOO				<b>Key Performance Ind.</b>	
CGS (OHIO)				Occupancy Rate	56.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	66.2
Current Assets	-1,297,570	Total Charges	8,525,077	Average Wages	19.85
Fixed Assets	317,147	Contract Allowance	2,552,037	29.9%	Skilled Nursing 84.5%
Other Assets	36,300	Operating Revenue	5,973,040	70.1%	Ancillary Service 15.5%
Total Assets	-944,123	Operating Expense	6,913,027	115.7%	Current Ratio (1.0)
Current Liabilities	1,238,509	Operating Margin	-939,987	-15.7%	Days to Collect (78.2)
Long Term Liabilities	486,805	Other Income	24,928	0.4%	Avg Payment Days 38.9
Total Equity	-2,669,437	Other Expense	0	0.0%	Depreciation Rate 22.5%
Total Liab. and Equity	-944,123	Net Profit or Loss	(915,059)	-15.3%	Return on Equity 34.3%

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<b>235285 MEDILODGE OF LANSING</b>				Proprietary - Corporation	
MEDILODGE OF LANSING		12/31/2017 365 Days Settled			
LANSING, MI 48917				CR Beds 95	POS Beds 0
EATON				<b>Key Performance Ind.</b>	
CGS (OHIO)				Occupancy Rate	61.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	53.8
Current Assets	-1,399,876	Total Charges	8,269,456	Average Wages	14.02
Fixed Assets	389,526	Contract Allowance	2,150,460	26.0%	Skilled Nursing 81.5%
Other Assets	70,199	Operating Revenue	6,118,996	74.0%	Ancillary Service 18.5%
Total Assets	-940,151	Operating Expense	7,505,767	122.7%	Current Ratio (0.9)
Current Liabilities	1,536,032	Operating Margin	-1,386,771	-22.7%	Days to Collect (111.9)
Long Term Liabilities	712,762	Other Income	20,819	0.3%	Avg Payment Days 39.1
Total Equity	-3,188,945	Other Expense	0	0.0%	Depreciation Rate 22.4%
Total Liab. and Equity	-940,151	Net Profit or Loss	(1,365,952)	-22.3%	Return on Equity 42.8%
<b>235330 MEDILODGE OF LIVINGSTON</b>				Proprietary - Corporation	
MEDILODGE OF LIVINGSTON		12/31/2017 365 Days Settled			
HOWELL, MI 48843				CR Beds 139	POS Beds 0
LIVINGSTON				<b>Key Performance Ind.</b>	
Novitas MD				Occupancy Rate	49.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	0.0
Current Assets	-16,718,042	Total Charges	12,087,027	Average Wages	16.34
Fixed Assets	1,250,587	Contract Allowance	3,766,231	31.2%	Skilled Nursing 69.9%
Other Assets	234,254	Operating Revenue	8,320,796	68.8%	Ancillary Service 30.1%
Total Assets	-15,233,201	Operating Expense	8,920,909	107.2%	Current Ratio (7.2)
Current Liabilities	2,315,600	Operating Margin	-600,113	-7.2%	Days to Collect (752.3)
Long Term Liabilities	-15,741,325	Other Income	38,957	0.5%	Avg Payment Days 55.3
Total Equity	-1,807,476	Other Expense	0	0.0%	Depreciation Rate 14.0%
Total Liab. and Equity	-15,233,201	Net Profit or Loss	(561,156)	-6.7%	Return on Equity 31.0%

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<b>235495 MEDILODGE OF MARSHALL</b>		Proprietary - Corporation	
MEDILODGE OF MARSHALL		12/31/2017 365 Days Settled	
MARSHALL, MI 49068		CR Beds 98    POS Beds 0	
CALHOUN		<b>Key Performance Ind.</b>	
CGS (OHIO)		Occupancy Rate            62.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-314,928	Total Charges	7,948,612
Fixed Assets	238,642	Contract Allowance	1,388,027
Other Assets	46,306	Operating Revenue	6,560,585
Total Assets	-29,980	Operating Expense	6,744,934
Current Liabilities	1,384,951	Operating Margin	-184,349
Long Term Liabilities	318,654	Other Income	33,809
Total Equity	-1,733,585	Other Expense	0
Total Liab. and Equity	-29,980	Net Profit or Loss	(150,540)
		17.5%	Skilled Nursing            77.9%
		82.5%	Ancillary Service        22.1%
		102.8%	Current Ratio            (0.2)
		-2.8%	Days to Collect        (23.9)
		0.5%	Avg Payment Days      43.5
		0.0%	Depreciation Rate      35.9%
		-2.3%	Return on Equity        8.7%
<b>235284 MEDILODGE OF MIDLAND</b>		Proprietary - Corporation	
MEDILODGE OF MIDLAND		12/31/2017 365 Days Settled	
MIDLAND, MI 48640		CR Beds 83    POS Beds 0	
MIDLAND		<b>Key Performance Ind.</b>	
CGS (OHIO)		Occupancy Rate            85.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-675,639	Total Charges	10,845,866
Fixed Assets	139,460	Contract Allowance	2,823,683
Other Assets	54,779	Operating Revenue	8,022,183
Total Assets	-481,400	Operating Expense	8,784,274
Current Liabilities	1,891,880	Operating Margin	-762,091
Long Term Liabilities	392,947	Other Income	52,978
Total Equity	-2,766,227	Other Expense	0
Total Liab. and Equity	-481,400	Net Profit or Loss	(709,113)
		26.0%	Skilled Nursing            70.8%
		74.0%	Ancillary Service        29.2%
		109.5%	Current Ratio            (0.4)
		-9.5%	Days to Collect        (26.9)
		0.7%	Avg Payment Days      49.0
		0.0%	Depreciation Rate      64.1%
		-8.8%	Return on Equity        25.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235650 MEDILODGE OF MILFORD</b>				Proprietary - Corporation	
MEDILODGE OF MILFORD		12/31/2017 365 Days Settled			
MILFORD, MI 48381				CR Beds 111 POS Beds 0	
OAKLAND				<b>Key Performance Ind.</b>	
WPS MI				Occupancy Rate	86.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	37.7
Current Assets	1,028,542	Total Charges	15,369,651	Average Wages	19.21
Fixed Assets	918,379	Contract Allowance	3,669,866	23.9%	Skilled Nursing 73.3%
Other Assets	81,217	Operating Revenue	11,699,785	76.1%	Ancillary Service 26.7%
Total Assets	2,028,138	Operating Expense	12,333,690	105.4%	Current Ratio 0.4
Current Liabilities	2,398,390	Operating Margin	-633,905	-5.4%	Days to Collect 64.5
Long Term Liabilities	0	Other Income	55,858	0.5%	Avg Payment Days 19.3
Total Equity	-370,252	Other Expense	0	0.0%	Depreciation Rate 12.7%
Total Liab. and Equity	2,028,138	Net Profit or Loss	(578,047)	-4.9%	Return on Equity 156.1%
<b>235563 MEDILODGE OF MONROE</b>				Proprietary - Corporation	
MEDILODGE OF MONROE		12/31/2017 365 Days Settled			
MONROE, MI 48162				CR Beds 103 POS Beds 0	
MONROE				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate	86.8%
Current Assets	3,424,046	Total Charges	12,194,945	Length of Stay	72.9
Fixed Assets	414,802	Contract Allowance	2,949,050	Average Wages	17.96
Other Assets	225,009	Operating Revenue	9,245,895	24.2%	Skilled Nursing 73.5%
Total Assets	4,063,857	Operating Expense	10,348,298	75.8%	Ancillary Service 26.5%
Current Liabilities	2,190,936	Operating Margin	-1,102,403	111.9%	Current Ratio 1.6
Long Term Liabilities	0	Other Income	39,659	-11.9%	Days to Collect 162.6
Total Equity	1,872,921	Other Expense	0	0.4%	Avg Payment Days 20.4
Total Liab. and Equity	4,063,857	Net Profit or Loss	(1,062,744)	0.0%	Depreciation Rate 11.4%
				-11.5%	Return on Equity -56.7%

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<b>235600 MEDILODGE OF MONTROSE INC</b>		Proprietary - Corporation	
MEDILODGE OF MONTROSE INC		12/31/2017 365 Days Settled	
MONTROSE, MI 48457		CR Beds 121    POS Beds 0	
GENESEE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	85.7%
		Length of Stay	43.3
		Average Wages	15.91
		4.8% Skilled Nursing	69.2%
		95.2% Ancillary Service	30.8%
		95.4% Current Ratio	3.3
		4.6% Days to Collect	155.4
		0.9% Avg Payment Days	16.7
		0.0% Depreciation Rate	8.6%
		5.4% Return on Equity	16.6%
<hr/>			
<b>235490 MEDILODGE OF MT PLEASANT</b>		Proprietary - Corporation	
MEDILODGE OF MT PLEASANT		12/31/2017 365 Days Settled	
MOUNT PLEASANT, MI 48858		CR Beds 104    POS Beds 0	
ISABELLA		<b>Key Performance Ind.</b>	
CGS (OHIO)		Occupancy Rate	52.3%
		Length of Stay	70.0
		Average Wages	18.16
		20.9% Skilled Nursing	71.6%
		79.1% Ancillary Service	28.4%
		106.8% Current Ratio	0.1
		-6.8% Days to Collect	6.4
		0.4% Avg Payment Days	51.9
		0.0% Depreciation Rate	58.2%
		-6.4% Return on Equity	25.5%

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<b>235647 MEDILODGE OF OKEMOS</b>				Proprietary - Corporation	
MEDILODGE OF OKEMOS		12/31/2017 365 Days Settled			
OKEMOS, MI 48864		CR Beds 100 POS Beds 0			
INGHAM		<b>Key Performance Ind.</b>			
CGS (OHIO)		Occupancy Rate		68.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 41.7	
Current Assets	750,607	Total Charges	12,565,176	Average Wages	18.14
Fixed Assets	115,232	Contract Allowance	3,500,926	27.9% Skilled Nursing	72.3%
Other Assets	57,614	Operating Revenue	9,064,250	72.1% Ancillary Service	27.7%
Total Assets	923,453	Operating Expense	9,686,722	106.9% Current Ratio	0.4
Current Liabilities	2,087,652	Operating Margin	-622,472	-6.9% Days to Collect	31.9
Long Term Liabilities	492,007	Other Income	39,725	0.4% Avg Payment Days	44.5
Total Equity	-1,656,206	Other Expense	0	0.0% Depreciation Rate	139.5%
Total Liab. and Equity	923,453	Net Profit or Loss	(582,747)	-6.4% Return on Equity	35.2%
<hr/>					
<b>235507 MEDILODGE OF PLYMOUTH</b>				Proprietary - Corporation	
MEDILODGE OF PLYMOUTH		12/31/2017 365 Days Settled			
PLYMOUTH, MI 48170		CR Beds 39 POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
		Occupancy Rate		90.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 142.6	
Current Assets	994,032	Total Charges	4,089,941	Average Wages	17.58
Fixed Assets	583,681	Contract Allowance	368,594	9.0% Skilled Nursing	85.9%
Other Assets	23,968	Operating Revenue	3,721,347	91.0% Ancillary Service	14.1%
Total Assets	1,601,681	Operating Expense	3,365,817	90.4% Current Ratio	2.4
Current Liabilities	407,929	Operating Margin	355,530	9.6% Days to Collect	101.5
Long Term Liabilities	0	Other Income	6,540	0.2% Avg Payment Days	26.7
Total Equity	1,193,752	Other Expense	0	0.0% Depreciation Rate	5.3%
Total Liab. and Equity	1,601,681	Net Profit or Loss	362,070	9.7% Return on Equity	30.3%

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<b>235421 MEDILODGE OF PORT HURON</b>		Proprietary - Corporation	
MEDILODGE OF PORT HURON		12/31/2017 365 Days Settled	
FORT GRATIOT, MI 48059		CR Beds 127 POS Beds 0	
SAINT CLAIR		<b>Key Performance Ind.</b>	
		Occupancy Rate	86.2%
		Length of Stay	62.0
		Average Wages	18.98
		16.1% Skilled Nursing	81.4%
		83.9% Ancillary Service	18.6%
		107.0% Current Ratio	(0.8)
		-7.0% Days to Collect	(34.6)
		0.7% Avg Payment Days	18.4
		0.0% Depreciation Rate	2.1%
		-6.3% Return on Equity	-140.3%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-1,809,131	Total Charges	13,295,722
Fixed Assets	4,598,168	Contract Allowance	2,136,552
Other Assets	75,774	Operating Revenue	11,159,170
Total Assets	2,864,811	Operating Expense	11,939,953
Current Liabilities	2,362,128	Operating Margin	-780,783
Long Term Liabilities	0	Other Income	75,343
Total Equity	502,683	Other Expense	0
Total Liab. and Equity	2,864,811	Net Profit or Loss	(705,440)

<b>235399 MEDILODGE OF PORTAGE</b>		Proprietary - Corporation	
MEDILODGE OF PORTAGE		12/31/2017 365 Days Settled	
PORTAGE, MI 49002		CR Beds 120 POS Beds 0	
KALAMAZOO		<b>Key Performance Ind.</b>	
CGS (OHIO)		Occupancy Rate	79.0%
		Length of Stay	71.9
		Average Wages	18.86
		32.4% Skilled Nursing	81.2%
		67.6% Ancillary Service	18.8%
		112.1% Current Ratio	(0.2)
		-12.1% Days to Collect	(21.5)
		0.5% Avg Payment Days	47.4
		0.0% Depreciation Rate	21.6%
		-11.6% Return on Equity	38.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-430,831	Total Charges	13,189,139
Fixed Assets	352,582	Contract Allowance	4,275,953
Other Assets	21,923	Operating Revenue	8,913,186
Total Assets	-56,326	Operating Expense	9,989,844
Current Liabilities	2,181,348	Operating Margin	-1,076,658
Long Term Liabilities	468,175	Other Income	42,962
Total Equity	-2,705,849	Other Expense	0
Total Liab. and Equity	-56,326	Net Profit or Loss	(1,033,696)

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<b>235486 MEDILODGE OF RICHMOND</b>		Proprietary - Corporation	
MEDILODGE OF RICHMOND		12/31/2017 365 Days Settled	
RICHMOND, MI 48062		CR Beds 126    POS Beds 0	
MACOMB		<b>Key Performance Ind.</b>	
		Occupancy Rate	83.7%
		Length of Stay	87.9
		Average Wages	18.19
		18.3% Skilled Nursing	82.3%
		81.7% Ancillary Service	17.7%
		126.2% Current Ratio	(0.8)
		-26.2% Days to Collect	(25.0)
		0.6% Avg Payment Days	18.3
		0.0% Depreciation Rate	7.6%
		-25.7% Return on Equity	57.8%

  

Balance Sheet		Income Statement			
Current Assets	-2,483,567	Total Charges	12,687,639		
Fixed Assets	946,130	Contract Allowance	2,322,169	18.3%	
Other Assets	134,436	Operating Revenue	10,365,470	81.7%	
Total Assets	-1,403,001	Operating Expense	13,086,247	126.2%	
Current Liabilities	3,208,136	Operating Margin	-2,720,777	-26.2%	
Long Term Liabilities	0	Other Income	57,379	0.6%	
Total Equity	-4,611,137	Other Expense	0	0.0%	
Total Liab. and Equity	-1,403,001	Net Profit or Loss	(2,663,398)	-25.7%	

<b>235036 MEDILODGE OF ROCHESTER HILLS, INC</b>		Proprietary - Corporation	
MEDILODGE OF ROCHESTER HILLS, INC		12/31/2017 365 Days Settled	
ROCHESTER HILLS, MI 48309		CR Beds 126    POS Beds 0	
OAKLAND		<b>Key Performance Ind.</b>	
		Occupancy Rate	71.6%
		Length of Stay	84.9
		Average Wages	18.10
		14.4% Skilled Nursing	85.1%
		85.6% Ancillary Service	14.9%
		108.7% Current Ratio	(2.8)
		-8.7% Days to Collect	(122.7)
		0.2% Avg Payment Days	19.2
		0.0% Depreciation Rate	6.2%
		-8.5% Return on Equity	23.9%

  

Balance Sheet		Income Statement			
Current Assets	-3,558,275	Total Charges	10,521,270		
Fixed Assets	1,306,428	Contract Allowance	1,513,034	14.4%	
Other Assets	341,400	Operating Revenue	9,008,236	85.6%	
Total Assets	-1,910,447	Operating Expense	9,794,812	108.7%	
Current Liabilities	1,293,698	Operating Margin	-786,576	-8.7%	
Long Term Liabilities	0	Other Income	20,663	0.2%	
Total Equity	-3,204,145	Other Expense	0	0.0%	
Total Liab. and Equity	-1,910,447	Net Profit or Loss	(765,913)	-8.5%	

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<b>235296 MEDILODGE OF SOUTHFIELD</b>				Proprietary - Corporation	
MEDILODGE OF SOUTHFIELD		12/31/2017 365 Days Settled			
SOUTHFIELD, MI 48076				CR Beds 191 POS Beds 0	
OAKLAND				<b>Key Performance Ind.</b>	
				Occupancy Rate	79.1%
				Length of Stay	86.3
				Average Wages	18.37
				12.3% Skilled Nursing	84.4%
				87.7% Ancillary Service	15.6%
				113.4% Current Ratio	(1.7)
				-13.4% Days to Collect	(103.7)
				0.3% Avg Payment Days	24.9
				0.0% Depreciation Rate	3.1%
				-13.0% Return on Equity	61.9%

  

Balance Sheet		Income Statement			
Current Assets	-5,853,845	Total Charges	18,198,589		
Fixed Assets	5,708,351	Contract Allowance	2,247,314		
Other Assets	239,977	Operating Revenue	15,951,275		
Total Assets	94,483	Operating Expense	18,084,569		
Current Liabilities	3,428,517	Operating Margin	-2,133,294		
Long Term Liabilities	22,329	Other Income	55,005		
Total Equity	-3,356,363	Other Expense	0		
Total Liab. and Equity	94,483	Net Profit or Loss	(2,078,289)		

<b>235370 MEDILODGE OF ST CLAIR</b>				Proprietary - Corporation	
MEDILODGE OF ST CLAIR		12/31/2017 365 Days Settled			
EAST CHINA, MI 48054				CR Beds 172 POS Beds 0	
SAINT CLAIR				<b>Key Performance Ind.</b>	
				Occupancy Rate	71.7%
				Length of Stay	61.3
				Average Wages	16.44
				24.3% Skilled Nursing	79.0%
				75.7% Ancillary Service	21.0%
				103.9% Current Ratio	0.6
				-3.9% Days to Collect	76.8
				0.5% Avg Payment Days	20.1
				0.0% Depreciation Rate	3.3%
				-3.4% Return on Equity	-81.5%

  

Balance Sheet		Income Statement			
Current Assets	1,942,244	Total Charges	17,017,408		
Fixed Assets	1,585,295	Contract Allowance	4,136,827		
Other Assets	247,303	Operating Revenue	12,880,581		
Total Assets	3,774,842	Operating Expense	13,377,331		
Current Liabilities	3,181,855	Operating Margin	-496,750		
Long Term Liabilities	57,097	Other Income	59,974		
Total Equity	535,890	Other Expense	0		
Total Liab. and Equity	3,774,842	Net Profit or Loss	(436,776)		

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<b>235416 MEDILODGE OF STERLING</b>		Proprietary - Corporation	
MEDILODGE OF STERLING		12/31/2017 365 Days Settled	
STERLING, MI 48659		CR Beds 84    POS Beds 0	
ARENAC		<b>Key Performance Ind.</b>	
NGS (WI)		Occupancy Rate	58.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-291,189	Total Charges	6,055,838
Fixed Assets	452,808	Contract Allowance	1,069,250
Other Assets	54,049	Operating Revenue	4,986,588
Total Assets	215,668	Operating Expense	5,572,851
Current Liabilities	1,025,176	Operating Margin	-586,263
Long Term Liabilities	0	Other Income	28,838
Total Equity	-809,508	Other Expense	0
Total Liab. and Equity	215,668	Net Profit or Loss	(557,425)
		17.7%	Skilled Nursing 80.6%
		82.3%	Ancillary Service 19.4%
		111.8%	Current Ratio (0.3)
		-11.8%	Days to Collect (13.0)
		0.6%	Avg Payment Days 16.9
		0.0%	Depreciation Rate 6.9%
		-11.2%	Return on Equity 68.9%

<b>235263 MEDILODGE OF STERLING HEIGHTS</b>		Proprietary - Corporation	
MEDILODGE OF STERLING HEIGHTS		12/31/2017 365 Days Settled	
STERLING HEIGHTS, MI 48312		CR Beds 295    POS Beds 0	
MACOMB		<b>Key Performance Ind.</b>	
		Occupancy Rate	86.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	5,082,281	Total Charges	32,570,740
Fixed Assets	3,642,261	Contract Allowance	6,532,601
Other Assets	236,863	Operating Revenue	26,038,139
Total Assets	8,961,405	Operating Expense	26,683,933
Current Liabilities	4,853,781	Operating Margin	-645,794
Long Term Liabilities	0	Other Income	93,835
Total Equity	4,107,624	Other Expense	0
Total Liab. and Equity	8,961,405	Net Profit or Loss	(551,959)
		20.1%	Skilled Nursing 82.7%
		79.9%	Ancillary Service 17.3%
		102.5%	Current Ratio 1.0
		-2.5%	Days to Collect 93.8
		0.4%	Avg Payment Days 18.9
		0.0%	Depreciation Rate 3.0%
		-2.1%	Return on Equity -13.4%

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<b>235300 MEDILODGE OF TAYLOR</b>				Proprietary - Corporation	
MEDILODGE OF TAYLOR		12/31/2017 365 Days Settled			
TAYLOR, MI 48180				CR Beds 142    POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
				Occupancy Rate	86.3%
				Length of Stay	58.9
				Average Wages	17.49
				16.8%	Skilled Nursing    71.1%
				83.2%	Ancillary Service    28.9%
				93.2%	Current Ratio    0.8
				6.8%	Days to Collect    55.5
				0.2%	Avg Payment Days    18.6
				0.0%	Depreciation Rate    4.2%
				7.0%	Return on Equity    32.2%
<hr/>					
<b>235542 MEDILODGE OF WESTWOOD</b>				Proprietary - Corporation	
MEDILODGE OF WESTWOOD		12/31/2017 365 Days Settled			
KALAMAZOO, MI 49007				CR Beds 97    POS Beds 0	
KALAMAZOO				<b>Key Performance Ind.</b>	
CGS (OHIO)				Occupancy Rate	72.6%
				Length of Stay	53.7
				Average Wages	19.93
				28.1%	Skilled Nursing    77.3%
				71.9%	Ancillary Service    22.7%
				103.0%	Current Ratio    0.2
				-3.0%	Days to Collect    18.1
				0.5%	Avg Payment Days    43.6
				0.0%	Depreciation Rate    56.2%
				-2.6%	Return on Equity    13.5%

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<b>235630 MEDILODGE OF WYOMING</b>		Proprietary - Corporation	
MEDILODGE OF WYOMING		12/31/2017 365 Days Settled	
WYOMING, MI 49418		CR Beds 80    POS Beds 0	
KENT		<b>Key Performance Ind.</b>	
CGS (OHIO)		Occupancy Rate            74.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-126,459	Total Charges	8,401,580
Fixed Assets	42,755	Contract Allowance	1,800,693
Other Assets	50,333	Operating Revenue	6,600,887
Total Assets	-33,371	Operating Expense	7,174,978
Current Liabilities	1,425,261	Operating Margin	-574,091
Long Term Liabilities	327,826	Other Income	30,893
Total Equity	-1,786,458	Other Expense	0
Total Liab. and Equity	-33,371	Net Profit or Loss	(543,198)
		21.4%	Skilled Nursing            81.4%
		78.6%	Ancillary Service        18.6%
		108.7%	Current Ratio            (0.1)
		-8.7%	Days to Collect        (8.5)
		0.5%	Avg Payment Days      46.9
		0.0%	Depreciation Rate      266.8%
		-8.2%	Return on Equity        30.4%

<b>235371 MEDILODGE OF YALE, INC</b>		Proprietary - Corporation	
MEDILODGE OF YALE, INC		12/31/2017 365 Days Settled	
YALE, MI 48097		CR Beds 115    POS Beds 0	
SAINT CLAIR		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate            80.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,690,628	Total Charges	10,833,782
Fixed Assets	254,128	Contract Allowance	1,679,325
Other Assets	141,057	Operating Revenue	9,154,457
Total Assets	2,085,813	Operating Expense	9,588,331
Current Liabilities	1,187,419	Operating Margin	-433,874
Long Term Liabilities	0	Other Income	24,094
Total Equity	898,394	Other Expense	0
Total Liab. and Equity	2,085,813	Net Profit or Loss	(409,780)
		15.5%	Skilled Nursing            84.0%
		84.5%	Ancillary Service        16.0%
		104.7%	Current Ratio            1.4
		-4.7%	Days to Collect        87.8
		0.3%	Avg Payment Days      20.6
		0.0%	Depreciation Rate      12.2%
		-4.5%	Return on Equity        -45.6%

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<b>235294 METRON OF CEDAR SPRINGS</b>		Proprietary - Corporation	
METRON OF CEDAR SPRINGS		12/31/2017 365 Days Settled	
CEDAR SPRINGS, MI 49319		CR Beds 77    POS Beds 0	
KENT		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	70.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	5,422,558	Total Charges	13,151,275
Fixed Assets	0	Contract Allowance	6,155,426
Other Assets	0	Operating Revenue	6,995,849
Total Assets	<u>5,422,558</u>	Operating Expense	6,957,106
Current Liabilities	204,049	Operating Margin	38,743
Long Term Liabilities	0	Other Income	11,777
Total Equity	<u>5,218,509</u>	Other Expense	0
Total Liab. and Equity	<u>5,422,558</u>	Net Profit or Loss	<u>37,687</u>
		46.8%	Skilled Nursing 58.7%
		53.2%	Ancillary Service 41.3%
		99.4%	Current Ratio 26.6
		0.6%	Days to Collect 12.7
		0.2%	Avg Payment Days 7.1
		0.0%	Depreciation Rate 0.0%
		0.5%	Return on Equity 0.7%

<b>235366 METRON OF FOREST HILLS</b>		Proprietary - Corporation	
METRON OF FOREST HILLS		12/31/2017 365 Days Settled	
GRAND RAPIDS, MI 49506		CR Beds 81    POS Beds 0	
KENT		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	81.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-2,407,559	Total Charges	8,671,045
Fixed Assets	0	Contract Allowance	3,022,660
Other Assets	0	Operating Revenue	5,648,385
Total Assets	<u>-2,407,559</u>	Operating Expense	6,103,494
Current Liabilities	367,399	Operating Margin	-455,109
Long Term Liabilities	0	Other Income	4,336
Total Equity	<u>-2,774,958</u>	Other Expense	0
Total Liab. and Equity	<u>-2,407,559</u>	Net Profit or Loss	<u>(607,967)</u>
		34.9%	Skilled Nursing 85.8%
		65.1%	Ancillary Service 14.2%
		108.1%	Current Ratio (6.6)
		-8.1%	Days to Collect (0.5)
		0.1%	Avg Payment Days 24.1
		0.0%	Depreciation Rate 0.0%
		-10.8%	Return on Equity 21.9%

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<b>235290 METRON OF GREENVILLE</b>		Proprietary - Corporation	
METRON OF GREENVILLE		12/31/2017 365 Days Settled	
GREENVILLE, MI 48838		CR Beds 94    POS Beds 0	
MONTCALM		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	87.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,540,000	Total Charges	14,587,352
Fixed Assets	0	Contract Allowance	4,196,264
Other Assets	0	Operating Revenue	10,391,088
Total Assets	2,540,000	Operating Expense	9,559,507
Current Liabilities	237,128	Operating Margin	831,581
Long Term Liabilities	0	Other Income	1,623
Total Equity	2,302,872	Other Expense	0
Total Liab. and Equity	2,540,000	Net Profit or Loss	734,456
		28.8%	71.2%
		92.0%	8.0%
		0.0%	0.0%
		7.1%	0.0%
		Length of Stay	109.9
		Average Wages	24.51
		Skilled Nursing	78.7%
		Ancillary Service	21.3%
		Current Ratio	10.7
		Days to Collect	18.5
		Avg Payment Days	8.4
		Depreciation Rate	0.0%
		Return on Equity	31.9%

<b>235355 METRON OF LAMONT</b>		Proprietary - Corporation	
METRON OF LAMONT		12/31/2017 365 Days Settled	
LAMONT, MI 49430		CR Beds 39    POS Beds 0	
OTTAWA		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	72.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	13,668	Total Charges	5,120,138
Fixed Assets	0	Contract Allowance	2,142,131
Other Assets	0	Operating Revenue	2,978,007
Total Assets	13,668	Operating Expense	3,467,097
Current Liabilities	852,435	Operating Margin	-489,090
Long Term Liabilities	0	Other Income	1,580
Total Equity	-838,767	Other Expense	0
Total Liab. and Equity	13,668	Net Profit or Loss	(490,509)
		41.8%	58.2%
		116.4%	-16.4%
		0.1%	0.0%
		-16.5%	0.0%
		Length of Stay	88.7
		Average Wages	20.28
		Skilled Nursing	69.5%
		Ancillary Service	30.5%
		Current Ratio	0.0
		Days to Collect	30.0
		Avg Payment Days	87.8
		Depreciation Rate	0.0%
		Return on Equity	58.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235633 MICHIGAN CHRISTIAN HOME</b>		Nonprofit - Other	
MICHIGAN CHRISTIAN HOME		3/31/2017 365 Days Settled	
GRAND RAPIDS, MI 49506		CR Beds 141    POS Beds 0	
KENT		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	68.3%
		Length of Stay	298.1
		Average Wages	17.92
		21.9%	Skilled Nursing
		78.1%	Ancillary Service
		135.6%	Current Ratio
		-35.6%	Days to Collect
		38.1%	Avg Payment Days
		0.0%	Depreciation Rate
		2.0%	Return on Equity
			-0.9%

  

Balance Sheet		Income Statement			
Current Assets	19,234,067	Total Charges	6,291,964		
Fixed Assets	50,874,603	Contract Allowance	1,377,413		
Other Assets	2,772,099	Operating Revenue	4,914,551		
Total Assets	72,880,769	Operating Expense	6,664,891		
Current Liabilities	19,789,905	Operating Margin	-1,750,340		
Long Term Liabilities	63,738,881	Other Income	1,874,087		
Total Equity	-10,648,017	Other Expense	0		
Total Liab. and Equity	72,880,769	Net Profit or Loss	95,954		

<b>235020 MICHIGAN MASONIC HOME</b>		Nonprofit - Other	
MICHIGAN MASONIC HOME		3/31/2017 365 Days Settled	
ALMA, MI 48801		CR Beds 425    POS Beds 0	
GRATIOT		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	80.2%
		Length of Stay	282.6
		Average Wages	20.49
		21.4%	Skilled Nursing
		78.6%	Ancillary Service
		92.7%	Current Ratio
		7.3%	Days to Collect
		7.8%	Avg Payment Days
		0.0%	Depreciation Rate
		14.9%	Return on Equity
			14.9%

  

Balance Sheet		Income Statement			
Current Assets	11,676,501	Total Charges	41,184,200		
Fixed Assets	19,019,029	Contract Allowance	8,831,107		
Other Assets	7,219,167	Operating Revenue	32,353,093		
Total Assets	37,914,697	Operating Expense	29,996,873		
Current Liabilities	5,510,860	Operating Margin	2,356,220		
Long Term Liabilities	0	Other Income	2,530,006		
Total Equity	32,403,837	Other Expense	0		
Total Liab. and Equity	37,914,697	Net Profit or Loss	4,823,368		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235722 MISSION POINT NURSING AND REHAB CENTER OF HOLLY</b>				Proprietary - Corporation	
MISSION POINT NURSING AND REHAB CENTER OF HOLLY				12/31/2017 214 Days Settled	
HOLLY, MI 48442				CR Beds 66    POS Beds 0	
OAKLAND				<b>Key Performance Ind.</b>	
WPS MI				Occupancy Rate    39.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    137.0	
Current Assets	474,258	Total Charges	2,262,032	Average Wages    16.57	
Fixed Assets	9,823,965	Contract Allowance	621,930	27.5%	Skilled Nursing    78.2%
Other Assets	559,781	Operating Revenue	1,640,102	72.5%	Ancillary Service    21.8%
Total Assets	10,858,004	Operating Expense	3,177,797	193.8%	Current Ratio    0.8
Current Liabilities	628,958	Operating Margin	-1,537,695	-93.8%	Days to Collect    64.7
Long Term Liabilities	8,959,836	Other Income	1,175	0.1%	Avg Payment Days    42.6
Total Equity	1,269,210	Other Expense	0	0.0%	Depreciation Rate    9.3%
Total Liab. and Equity	10,858,004	Net Profit or Loss	(1,536,520)	-93.7%	Return on Equity    -121.1%
<b>235076 NEWAYGO CO MEDICAL CARE FACILI</b>				Government - County	
NEWAYGO CO MEDICAL CARE FACILI				12/31/2017 365 Days Settled	
FREMONT, MI 49412				CR Beds 116    POS Beds 0	
NEWAYGO				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate    89.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    250.2	
Current Assets	3,339,520	Total Charges	13,465,453	Average Wages    15.75	
Fixed Assets	3,978,676	Contract Allowance	2,257,518	16.8%	Skilled Nursing    90.5%
Other Assets	2,950,030	Operating Revenue	11,207,935	83.2%	Ancillary Service    9.5%
Total Assets	10,268,226	Operating Expense	11,329,153	101.1%	Current Ratio    2.7
Current Liabilities	1,254,163	Operating Margin	-121,218	-1.1%	Days to Collect    26.2
Long Term Liabilities	831,171	Other Income	33,221	0.3%	Avg Payment Days    34.3
Total Equity	8,182,892	Other Expense	0	0.0%	Depreciation Rate    3.1%
Total Liab. and Equity	10,268,226	Net Profit or Loss	(114,990)	-1.0%	Return on Equity    -1.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235367 NORLITE NURSING CENTER</b>		Proprietary - Corporation	
NORLITE NURSING CENTER		12/31/2017 365 Days Settled	
MARQUETTE, MI 49855		CR Beds 99 POS Beds 0	
MARQUETTE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	77.7%
<b>Balance Sheet</b>		Length of Stay	184.6
<b>Income Statement</b>		Average Wages	16.64
Current Assets	3,975,615	Total Charges	11,444,257
Fixed Assets	668,948	Contract Allowance	3,236,562
Other Assets	0	Operating Revenue	8,207,695
Total Assets	4,644,563	Operating Expense	7,869,088
Current Liabilities	661,926	Operating Margin	338,607
Long Term Liabilities	0	Other Income	96,716
Total Equity	3,982,637	Other Expense	0
Total Liab. and Equity	4,644,563	Net Profit or Loss	314,223
		28.3%	Skilled Nursing 86.8%
		71.7%	Ancillary Service 13.2%
		95.9%	Current Ratio 6.0
		4.1%	Days to Collect 39.7
		1.2%	Avg Payment Days 29.3
		0.0%	Depreciation Rate 3.9%
		3.8%	Return on Equity 7.9%

<b>235373 NORTH OTTAWA CARE CENTER</b>		Nonprofit - Other	
NORTH OTTAWA CARE CENTER		6/30/2017 365 Days Settled	
SPRING LAKE, MI 49456		CR Beds 84 POS Beds 0	
OTTAWA		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	93.1%
<b>Balance Sheet</b>		Length of Stay	70.1
<b>Income Statement</b>		Average Wages	23.09
Current Assets	966,167	Total Charges	9,676,302
Fixed Assets	6,782,594	Contract Allowance	-5,778,094
Other Assets	1,025,468	Operating Revenue	15,454,396
Total Assets	8,774,229	Operating Expense	8,793,242
Current Liabilities	992,206	Operating Margin	6,661,154
Long Term Liabilities	5,375,815	Other Income	0
Total Equity	9,389,899	Other Expense	0
Total Liab. and Equity	15,757,920	Net Profit or Loss	6,661,154
		-59.7%	Skilled Nursing 76.1%
		159.7%	Ancillary Service 23.9%
		56.9%	Current Ratio 1.0
		43.1%	Days to Collect 20.0
		0.0%	Avg Payment Days 10.4
		0.0%	Depreciation Rate 4.3%
		43.1%	Return on Equity 70.9%

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<b>235464 NORTH WOODS NURSING CENTER</b>				Proprietary - Corporation	
NORTH WOODS NURSING CENTER		12/31/2017 365 Days Settled			
FARWELL, MI 48622		CR Beds 71    POS Beds 0			
CLARE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		95.9%	
		Length of Stay		200.4	
		Average Wages		19.42	
		18.5% Skilled Nursing		80.8%	
		81.5% Ancillary Service		19.2%	
		95.1% Current Ratio		2.5	
		4.9% Days to Collect		37.8	
		0.6% Avg Payment Days		25.0	
		0.0% Depreciation Rate		161.8%	
		3.0% Return on Equity		17.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,472,697	Total Charges	8,810,616		
Fixed Assets	71,023	Contract Allowance	1,626,539		
Other Assets	295,640	Operating Revenue	7,184,077		
Total Assets	<u>1,839,360</u>	Operating Expense	6,835,138		
Current Liabilities	586,311	Operating Margin	348,939		
Long Term Liabilities	0	Other Income	44,307		
Total Equity	<u>1,253,049</u>	Other Expense	0		
Total Liab. and Equity	<u>1,839,360</u>	Net Profit or Loss	<u>213,903</u>		

<b>235663 NOTTING HILL OF WEST BLOOMFIELD</b>				Proprietary - Corporation	
NOTTING HILL OF WEST BLOOMFIELD		12/31/2017 365 Days Settled			
WEST BLOOMFIELD, MI 48322		CR Beds 120    POS Beds 0			
OAKLAND		<b>Key Performance Ind.</b>			
WPS MI		Occupancy Rate		82.2%	
		Length of Stay		37.4	
		Average Wages		19.83	
		27.5% Skilled Nursing		60.9%	
		72.5% Ancillary Service		39.1%	
		109.3% Current Ratio		3.9	
		-9.3% Days to Collect		79.6	
		0.1% Avg Payment Days		2.4	
		0.0% Depreciation Rate		168.3%	
		-9.2% Return on Equity		23.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	2,737,549	Total Charges	20,592,111		
Fixed Assets	485,889	Contract Allowance	5,662,401		
Other Assets	7,476	Operating Revenue	14,929,710		
Total Assets	<u>3,230,914</u>	Operating Expense	16,320,078		
Current Liabilities	699,214	Operating Margin	-1,390,368		
Long Term Liabilities	8,283,621	Other Income	14,885		
Total Equity	<u>-5,751,921</u>	Other Expense	0		
Total Liab. and Equity	<u>3,230,914</u>	Net Profit or Loss	<u>(1,375,483)</u>		

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<b>235718 NOVI LAKES HEALTH CAMPUS</b>				Proprietary - Corporation	
NOVI LAKES HEALTH CAMPUS		12/31/2017 382 Days Settled			
NOVI, MI 48377		CR Beds 92    POS Beds 0			
OAKLAND		<b>Key Performance Ind.</b>			
WPS MI		Occupancy Rate		62.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    44.4	
Current Assets	-2,274,650	Total Charges	8,599,083	Average Wages    19.42	
Fixed Assets	3,665,229	Contract Allowance	1,774,606	20.6%	Skilled Nursing    56.1%
Other Assets	3,500	Operating Revenue	6,824,477	79.4%	Ancillary Service    24.2%
Total Assets	1,394,079	Operating Expense	7,827,342	114.7%	Current Ratio    (7.5)
Current Liabilities	302,495	Operating Margin	-1,002,865	-14.7%	Days to Collect    46.5
Long Term Liabilities	1,104,684	Other Income	0	0.0%	Avg Payment Days    14.8
Total Equity	-13,100	Other Expense	0	0.0%	Depreciation Rate    32.6%
Total Liab. and Equity	1,394,079	Net Profit or Loss	(1,002,865)	-14.7%	Return on Equity    7,655.5%
<b>235703 OAKLAND MANOR NURSING &amp; REHAB CENTER LLC</b>				Proprietary - Other	
OAKLAND MANOR NURSING & REHAB CENTER LLC		12/31/2017 365 Days Settled			
PONTIAC, MI 48342		CR Beds 39    POS Beds 0			
OAKLAND		<b>Key Performance Ind.</b>			
WPS MI		Occupancy Rate		66.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    48.0	
Current Assets	440,266	Total Charges	5,048,155	Average Wages    20.45	
Fixed Assets	1,938,918	Contract Allowance	1,923,051	38.1%	Skilled Nursing    59.3%
Other Assets	193	Operating Revenue	3,125,104	61.9%	Ancillary Service    40.7%
Total Assets	2,379,377	Operating Expense	3,156,259	101.0%	Current Ratio    0.4
Current Liabilities	1,087,954	Operating Margin	-31,155	-1.0%	Days to Collect    53.9
Long Term Liabilities	520,339	Other Income	2,280	0.1%	Avg Payment Days    125.8
Total Equity	771,084	Other Expense	0	0.0%	Depreciation Rate    17.4%
Total Liab. and Equity	2,379,377	Net Profit or Loss	380,560	12.2%	Return on Equity    49.4%

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<b>235207 OAKPOINTE SENIOR CARE AND REHAB CENTER</b>				Proprietary - Corporation	
OAKPOINTE SENIOR CARE AND REHAB CENTER 12/31/2017 365 Days Settled					
DETROIT, MI 48235				CR Beds 133 POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	92.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	117.2
Current Assets	2,634,880	Total Charges	15,429,817	Average Wages	18.76
Fixed Assets	610,977	Contract Allowance	2,201,031	14.3% Skilled Nursing	80.9%
Other Assets	-198,740	Operating Revenue	13,228,786	85.7% Ancillary Service	19.1%
Total Assets	3,047,117	Operating Expense	12,175,831	92.0% Current Ratio	2.9
Current Liabilities	913,327	Operating Margin	1,052,955	8.0% Days to Collect	45.7
Long Term Liabilities	0	Other Income	59,752	0.5% Avg Payment Days	16.2
Total Equity	2,133,790	Other Expense	0	0.0% Depreciation Rate	24.7%
Total Liab. and Equity	3,047,117	Net Profit or Loss	508,912	3.8% Return on Equity	23.9%

<b>235322 OAKRIDGE MANOR NURSING &amp; REHAB CENTER LLC</b>				Proprietary - Corporation	
OAKRIDGE MANOR NURSING & REHAB CENTER LLC 12/31/2017 365 Days Settled					
FERNDALE, MI 48220				CR Beds 64 POS Beds 0	
OAKLAND				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	62.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	119.9
Current Assets	187,139	Total Charges	3,749,243	Average Wages	17.41
Fixed Assets	134,128	Contract Allowance	639,348	17.1% Skilled Nursing	82.3%
Other Assets	0	Operating Revenue	3,109,895	82.9% Ancillary Service	17.7%
Total Assets	321,267	Operating Expense	3,541,588	113.9% Current Ratio	0.1
Current Liabilities	1,534,057	Operating Margin	-431,693	-13.9% Days to Collect	16.7
Long Term Liabilities	-129,065	Other Income	111,417	3.6% Avg Payment Days	158.1
Total Equity	-1,083,725	Other Expense	0	0.0% Depreciation Rate	92.1%
Total Liab. and Equity	321,267	Net Profit or Loss	(908,631)	-29.2% Return on Equity	83.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235072 OAKVIEW MEDICAL CARE FACILITY</b>				Government - City-County	
OAKVIEW MEDICAL CARE FACILITY		12/31/2017 365 Days Settled			
LUDINGTON, MI 49431		CR Beds 96    POS Beds 0			
MASON		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		94.9%	
		Length of Stay		193.4	
		Average Wages		19.86	
		7.4%		Skilled Nursing	
		92.6%		Ancillary Service	
		108.4%		Current Ratio	
		-8.4%		Days to Collect	
		14.2%		Avg Payment Days	
		0.0%		Depreciation Rate	
		5.8%		Return on Equity	

  

Balance Sheet		Income Statement			
Current Assets	9,353,514	Total Charges	12,395,501		
Fixed Assets	3,867,474	Contract Allowance	911,248		
Other Assets	0	Operating Revenue	11,484,253		
Total Assets	13,220,988	Operating Expense	12,448,675		
Current Liabilities	1,524,090	Operating Margin	-964,422		
Long Term Liabilities	0	Other Income	1,626,515		
Total Equity	11,696,898	Other Expense	0		
Total Liab. and Equity	13,220,988	Net Profit or Loss	662,093		

<b>235002 OCEANA CO MD CARE FACILITY</b>				Government - County	
OCEANA CO MD CARE FACILITY		12/31/2017 365 Days Settled			
HART, MI 49420		CR Beds 115    POS Beds 0			
OCEANA		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.7%	
		Length of Stay		184.6	
		Average Wages		19.88	
		6.2%		Skilled Nursing	
		93.8%		Ancillary Service	
		117.0%		Current Ratio	
		-17.0%		Days to Collect	
		22.4%		Avg Payment Days	
		0.0%		Depreciation Rate	
		5.5%		Return on Equity	

  

Balance Sheet		Income Statement			
Current Assets	5,541,777	Total Charges	14,432,114		
Fixed Assets	18,735,047	Contract Allowance	894,696		
Other Assets	2,106,573	Operating Revenue	13,537,418		
Total Assets	26,383,397	Operating Expense	15,833,413		
Current Liabilities	5,069,552	Operating Margin	-2,295,995		
Long Term Liabilities	3,488,675	Other Income	3,036,030		
Total Equity	17,576,463	Other Expense	0		
Total Liab. and Equity	26,134,690	Net Profit or Loss	740,035		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235500 OMNI CONTINUING CARE</b>				Proprietary - Corporation	
OMNI CONTINUING CARE		12/31/2017 365 Days Settled			
DETROIT, MI 48213				CR Beds 136    POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	76.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	99.7
Current Assets	4,716,782	Total Charges	17,038,741	Average Wages	19.70
Fixed Assets	1,407,900	Contract Allowance	2,990,412	17.6%	Skilled Nursing 84.3%
Other Assets	6,705	Operating Revenue	14,048,329	82.4%	Ancillary Service 15.7%
Total Assets	6,131,387	Operating Expense	16,893,988	120.3%	Current Ratio 2.5
Current Liabilities	1,899,636	Operating Margin	-2,845,659	-20.3%	Days to Collect 133.4
Long Term Liabilities	11,570,913	Other Income	9,027	0.1%	Avg Payment Days 20.5
Total Equity	-7,339,162	Other Expense	0	0.0%	Depreciation Rate 60.0%
Total Liab. and Equity	6,131,387	Net Profit or Loss	(2,836,632)	-20.2%	Return on Equity 38.7%
<b>235611 ORCHARD CREEK SKILLED NURSING</b>				Proprietary - Corporation	
ORCHARD CREEK SKILLED NURSING		12/31/2017 365 Days Settled			
TRAVERSE CITY, MI 49684				CR Beds 22    POS Beds 0	
LEELANAU				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	83.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	24.9
Current Assets	515,354	Total Charges	7,725,012	Average Wages	20.67
Fixed Assets	61,428	Contract Allowance	2,095,006	27.1%	Skilled Nursing 35.9%
Other Assets	0	Operating Revenue	5,630,006	72.9%	Ancillary Service 27.6%
Total Assets	576,782	Operating Expense	5,517,172	98.0%	Current Ratio 1.0
Current Liabilities	524,105	Operating Margin	112,834	2.0%	Days to Collect 15.6
Long Term Liabilities	27,761	Other Income	210,147	3.7%	Avg Payment Days 34.7
Total Equity	24,916	Other Expense	0	0.0%	Depreciation Rate 144.6%
Total Liab. and Equity	576,782	Net Profit or Loss	322,981	5.7%	Return on Equity 1,296.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235721 ORCHARD GROVE HEALTH CAMPUS</b>		Proprietary - Corporation	
ORCHARD GROVE HEALTH CAMPUS		12/31/2017 261 Days Settled	
ROMEO, MI 48065		CR Beds 128    POS Beds 0	
MACOMB		<b>Key Performance Ind.</b>	
WPS MI		Occupancy Rate            64.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-5,395,624	Total Charges	5,525,791
Fixed Assets	6,167,217	Contract Allowance	674,746
Other Assets	804,723	Operating Revenue	4,851,045
Total Assets	<u>1,576,316</u>	Operating Expense	5,963,979
Current Liabilities	531,156	Operating Margin	-1,112,934
Long Term Liabilities	1,050,494	Other Income	1,562
Total Equity	-5,334	Other Expense	0
Total Liab. and Equity	<u>1,576,316</u>	Net Profit or Loss	<u>(1,111,372)</u>
		12.2%	12.2%
		87.8%	87.8%
		122.9%	122.9%
		-22.9%	-22.9%
		0.0%	0.0%
		0.0%	0.0%
		-22.9%	-22.9%
			20,835.6%
			84.1
			18.01
			43.2%
			15.7%
			(10.2)
			35.1
			23.2
			18.0%
			20,835.6%

  

<b>235569 OVID HEALTHCARE CENTER</b>		Proprietary - Other	
OVID HEALTHCARE CENTER		12/31/2017 365 Days Settled	
OVID, MI 48866		CR Beds 94    POS Beds 0	
CLINTON		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate            59.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	20,948,262	Total Charges	6,565,529
Fixed Assets	1,533,719	Contract Allowance	1,344,959
Other Assets	15,335	Operating Revenue	5,220,570
Total Assets	<u>22,497,316</u>	Operating Expense	6,490,233
Current Liabilities	29,362,059	Operating Margin	-1,269,663
Long Term Liabilities	804,308	Other Income	1,571
Total Equity	-7,669,051	Other Expense	0
Total Liab. and Equity	<u>22,497,316</u>	Net Profit or Loss	<u>(1,268,092)</u>
		20.5%	20.5%
		79.5%	79.5%
		124.3%	124.3%
		-24.3%	-24.3%
		0.0%	0.0%
		0.0%	0.0%
		-24.3%	-24.3%
			16.5%
			169.8
			18.99
			83.2%
			16.8%
			0.7
			1,368.0
			8.8
			30.5%
			16.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235038 PILGRIM MANOR</b>				Nonprofit - Church	
PILGRIM MANOR		12/31/2017 365 Days Settled			
GRAND RAPIDS, MI 49505				CR Beds 178    POS Beds 0	
KENT				<b>Key Performance Ind.</b>	
NGS (WI)				Occupancy Rate	57.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	190.4
Current Assets	1,117,752	Total Charges	9,115,846	Average Wages	17.34
Fixed Assets	7,753,515	Contract Allowance	2,432,904	26.7%	Skilled Nursing
Other Assets	0	Operating Revenue	6,682,942	73.3%	Ancillary Service
Total Assets	<u>8,871,267</u>	Operating Expense	8,327,786	124.6%	Current Ratio
Current Liabilities	2,429,034	Operating Margin	-1,644,844	-24.6%	Days to Collect
Long Term Liabilities	3,008,333	Other Income	1,309,605	19.6%	Avg Payment Days
Total Equity	<u>3,433,900</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>8,871,267</u>	Net Profit or Loss	<u>(546,179)</u>	-8.2%	Return on Equity
					-15.9%
<b>235164 PINE RIDGE - A REHABILITATION AND NURSING CENTER</b>				Nonprofit - Other	
PINE RIDGE - A REHABILITATION AND NURSING CENTER		9/30/2017 365 Days Settled			
STEVENSVILLE, MI 49127				CR Beds 111    POS Beds 0	
BERRIEN				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	89.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	111.4
Current Assets	2,292,221	Total Charges	15,194,196	Average Wages	18.25
Fixed Assets	9,385,191	Contract Allowance	5,200,963	34.2%	Skilled Nursing
Other Assets	1,040,727	Operating Revenue	9,993,233	65.8%	Ancillary Service
Total Assets	<u>12,718,139</u>	Operating Expense	10,840,998	108.5%	Current Ratio
Current Liabilities	1,911,167	Operating Margin	-847,765	-8.5%	Days to Collect
Long Term Liabilities	7,603,814	Other Income	12,630	0.1%	Avg Payment Days
Total Equity	<u>3,203,158</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>12,718,139</u>	Net Profit or Loss	<u>(1,286,434)</u>	-12.9%	Return on Equity
					-40.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235324 PINE RIVER HEALTHCARE CENTER</b>				Proprietary - Other	
PINE RIVER HEALTHCARE CENTER		12/31/2017 365 Days Settled			
SAINT LOUIS, MI 48880		CR Beds 81    POS Beds 0			
GRATIOT		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		57.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				240.6	
Current Assets	16,243,209	Total Charges	5,004,675	Average Wages	
Fixed Assets	924,316	Contract Allowance	1,301,119	18.09	
Other Assets	0	Operating Revenue	3,703,556	26.0%	
Total Assets	<u>17,167,525</u>	Operating Expense	5,156,240	74.0%	
Current Liabilities	25,481,693	Operating Margin	-1,452,684	139.2%	
Long Term Liabilities	336,642	Other Income	503	0.0%	
Total Equity	-8,650,810	Other Expense	0	0.0%	
Total Liab. and Equity	<u>17,167,525</u>	Net Profit or Loss	<u>(1,452,181)</u>	-39.2%	
				Return on Equity	
				16.8%	

<b>235069 PINECREST MEDICAL CARE FACILITY</b>				Government - County	
PINECREST MEDICAL CARE FACILITY		12/31/2017 365 Days Settled			
POWERS, MI 49874		CR Beds 140    POS Beds 0			
MENOMINEE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				176.7	
Current Assets	2,641,561	Total Charges	13,000,206	Average Wages	
Fixed Assets	8,767,663	Contract Allowance	2,657,718	18.03	
Other Assets	6,162,144	Operating Revenue	10,342,488	20.4%	
Total Assets	<u>17,571,368</u>	Operating Expense	12,200,038	79.6%	
Current Liabilities	1,163,363	Operating Margin	-1,857,550	118.0%	
Long Term Liabilities	0	Other Income	1,702,588	-18.0%	
Total Equity	16,408,005	Other Expense	0	16.5%	
Total Liab. and Equity	<u>17,571,368</u>	Net Profit or Loss	<u>(302,929)</u>	0.0%	
				Depreciation Rate	
				2.7%	
				Return on Equity	
				-1.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235637 PLAINWELL PINES NURSING AND REHABILITATION COMMUNI</b>				Proprietary - Corporation	
PLAINWELL PINES NURSING AND REHABILITATION COMMUNI		12/31/2017 365 Days Settled			
PLAINWELL, MI 49080		CR Beds 39    POS Beds 0			
KALAMAZOO		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		68.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				152.6	
Current Assets	-27,429	Total Charges	3,802,724	Average Wages	20.16
Fixed Assets	357,380	Contract Allowance	1,490,406	39.2% Skilled Nursing	73.9%
Other Assets	44,792	Operating Revenue	2,312,318	60.8% Ancillary Service	26.1%
Total Assets	374,743	Operating Expense	2,502,274	108.2% Current Ratio	(0.1)
Current Liabilities	275,241	Operating Margin	-189,956	-8.2% Days to Collect	(9.3)
Long Term Liabilities	0	Other Income	206,416	8.9% Avg Payment Days	27.9
Total Equity	99,502	Other Expense	0	0.0% Depreciation Rate	65.1%
Total Liab. and Equity	374,743	Net Profit or Loss	(28,232)	-1.2% Return on Equity	-28.4%

<b>235310 PORTER HILLS HEALTH CENTER</b>				Nonprofit - Church	
PORTER HILLS HEALTH CENTER		6/30/2017 365 Days Settled			
GRAND RAPIDS, MI 49546		CR Beds 293    POS Beds 0			
KENT		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		73.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				198.3	
Current Assets	6,494,387	Total Charges	17,422,172	Average Wages	17.29
Fixed Assets	22,550,575	Contract Allowance	805,322	4.6% Skilled Nursing	45.7%
Other Assets	602,823	Operating Revenue	16,616,850	95.4% Ancillary Service	7.4%
Total Assets	29,647,785	Operating Expense	21,789,085	131.1% Current Ratio	0.7
Current Liabilities	9,336,743	Operating Margin	-5,172,235	-31.1% Days to Collect	142.6
Long Term Liabilities	33,511,449	Other Income	4,333,441	26.1% Avg Payment Days	40.1
Total Equity	-13,200,407	Other Expense	0	0.0% Depreciation Rate	3.3%
Total Liab. and Equity	29,647,785	Net Profit or Loss	(838,794)	-5.0% Return on Equity	6.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235520 PROMEDICA MONROE SKILLED NURSING AND REHAB</b>				Nonprofit - Other	
PROMEDICA MONROE SKILLED NURSING AND REHAB				12/31/2017 365 Days Settled	
MONROE, MI 48161				CR Beds 89    POS Beds 0	
MONROE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	77.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	56.5
Current Assets	2,757,158	Total Charges	10,424,621	Average Wages	16.60
Fixed Assets	11,232,221	Contract Allowance	3,564,770	34.2% Skilled Nursing	60.2%
Other Assets	0	Operating Revenue	6,859,851	65.8% Ancillary Service	39.8%
Total Assets	13,989,379	Operating Expense	8,308,629	121.1% Current Ratio	0.3
Current Liabilities	10,417,796	Operating Margin	-1,448,778	-21.1% Days to Collect	60.3
Long Term Liabilities	1,781,194	Other Income	528,757	7.7% Avg Payment Days	10.5
Total Equity	1,790,389	Other Expense	0	0.0% Depreciation Rate	4.7%
Total Liab. and Equity	13,989,379	Net Profit or Loss	(920,021)	-13.4% Return on Equity	-51.4%

<b>235347 PROVIDENCE CHRISTIAN HEALTHCARE &amp; REHAB CTR</b>				Nonprofit - Other	
PROVIDENCE CHRISTIAN HEALTHCARE & REHAB CTR				12/31/2017 365 Days Settled	
ZEELAND, MI 49464				CR Beds 153    POS Beds 0	
OTTAWA				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	73.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	209.5
Current Assets	3,382,603	Total Charges	9,824,098	Average Wages	20.57
Fixed Assets	0	Contract Allowance	16,275	0.2% Skilled Nursing	91.7%
Other Assets	0	Operating Revenue	9,807,823	99.8% Ancillary Service	8.3%
Total Assets	3,382,603	Operating Expense	11,565,485	117.9% Current Ratio	1.0
Current Liabilities	3,249,071	Operating Margin	-1,757,662	-17.9% Days to Collect	117.7
Long Term Liabilities	6,574	Other Income	50,993	0.5% Avg Payment Days	101.6
Total Equity	128,607	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	3,384,252	Net Profit or Loss	(1,946,669)	-19.8% Return on Equity	-1,513.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235287 PROVINCIAL HOUSE OF ADRIAN</b>				Nonprofit - Other	
PROVINCIAL HOUSE OF ADRIAN		12/31/2017 365 Days Settled			
ADRIAN, MI 49221		CR Beds 117    POS Beds 0			
LENAWEE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		93.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				126.9	
Current Assets	5,383,742	Total Charges	13,755,786	Average Wages	20.06
Fixed Assets	1,240,100	Contract Allowance	3,035,152	22.1% Skilled Nursing	75.6%
Other Assets	12,501,575	Operating Revenue	10,720,634	77.9% Ancillary Service	24.4%
Total Assets	19,125,417	Operating Expense	10,162,849	94.8% Current Ratio	2.7
Current Liabilities	1,988,723	Operating Margin	557,785	5.2% Days to Collect	44.6
Long Term Liabilities	2,361,357	Other Income	671,413	6.3% Avg Payment Days	50.2
Total Equity	14,775,337	Other Expense	0	0.0% Depreciation Rate	5.9%
Total Liab. and Equity	19,125,417	Net Profit or Loss	1,229,198	11.5% Return on Equity	8.3%

<b>235622 QUALICARE NURSING HOME</b>				Proprietary - Corporation	
QUALICARE NURSING HOME		12/31/2017 365 Days Settled			
DETROIT, MI 48207		CR Beds 96    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		92.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				223.2	
Current Assets	1,701,145	Total Charges	11,908,250	Average Wages	17.27
Fixed Assets	1,360,056	Contract Allowance	2,596,319	21.8% Skilled Nursing	88.8%
Other Assets	6,461	Operating Revenue	9,311,931	78.2% Ancillary Service	11.2%
Total Assets	3,067,662	Operating Expense	8,632,744	92.7% Current Ratio	1.9
Current Liabilities	893,133	Operating Margin	679,187	7.3% Days to Collect	72.0
Long Term Liabilities	-51,768	Other Income	1,949	0.0% Avg Payment Days	23.1
Total Equity	2,226,297	Other Expense	0	0.0% Depreciation Rate	50.3%
Total Liab. and Equity	3,067,662	Net Profit or Loss	681,136	7.3% Return on Equity	30.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235658 REGENCY AT BLUFFS PARK</b>				Proprietary - Corporation	
REGENCY AT BLUFFS PARK		12/31/2017 365 Days Settled			
ANN ARBOR, MI 48103		CR Beds 71    POS Beds 0			
WASHTENAW		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		84.4%	
		Length of Stay		34.5	
		Average Wages		20.10	
		26.5% Skilled Nursing		64.2%	
		73.5% Ancillary Service		35.8%	
		116.8% Current Ratio		1.7	
		-16.8% Days to Collect		77.1	
		0.2% Avg Payment Days		2.0	
		0.0% Depreciation Rate		130.3%	
		-16.6% Return on Equity		18.2%	
<hr/>					
<b>235657 REGENCY AT CANTON</b>				Proprietary - Corporation	
REGENCY AT CANTON		12/31/2017 365 Days Settled			
CANTON, MI 48188		CR Beds 113    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		84.3%	
		Length of Stay		54.7	
		Average Wages		19.05	
		27.2% Skilled Nursing		64.9%	
		72.8% Ancillary Service		35.1%	
		102.4% Current Ratio		1.2	
		-2.4% Days to Collect		59.3	
		0.1% Avg Payment Days		2.4	
		0.0% Depreciation Rate		170.4%	
		-2.4% Return on Equity		9.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235666 REGENCY AT GRAND BLANC</b>		Proprietary - Corporation	
REGENCY AT GRAND BLANC		12/31/2017 365 Days Settled	
GRAND BLANC, MI 48439		CR Beds 138 POS Beds 0	
GENESEE		<b>Key Performance Ind.</b>	
WPS MI		Occupancy Rate	91.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,581,944	Total Charges	29,325,000
Fixed Assets	805,364	Contract Allowance	7,077,440
Other Assets	6,000	Operating Revenue	22,247,560
Total Assets	2,393,308	Operating Expense	19,512,342
Current Liabilities	909,216	Operating Margin	2,735,218
Long Term Liabilities	-10,005,220	Other Income	92,757
Total Equity	11,489,312	Other Expense	0
Total Liab. and Equity	2,393,308	Net Profit or Loss	2,827,975
		24.1%	Skilled Nursing 60.1%
		75.9%	Ancillary Service 39.9%
		87.7%	Current Ratio 1.7
		12.3%	Days to Collect 50.9
		0.4%	Avg Payment Days 2.0
		0.0%	Depreciation Rate 174.2%
		12.7%	Return on Equity 24.6%

<b>235706 REGENCY AT LANSING WEST</b>		Proprietary - Corporation	
REGENCY AT LANSING WEST		12/31/2017 365 Days Settled	
LANSING, MI 48917		CR Beds 120 POS Beds 0	
EATON		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	78.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,611,589	Total Charges	19,003,159
Fixed Assets	648,160	Contract Allowance	4,406,950
Other Assets	4,590	Operating Revenue	14,596,209
Total Assets	2,264,339	Operating Expense	13,822,489
Current Liabilities	894,954	Operating Margin	773,720
Long Term Liabilities	2,466,884	Other Income	252,496
Total Equity	-1,097,499	Other Expense	0
Total Liab. and Equity	2,264,339	Net Profit or Loss	1,026,216
		23.2%	Skilled Nursing 61.8%
		76.8%	Ancillary Service 38.2%
		94.7%	Current Ratio 1.8
		5.3%	Days to Collect 74.4
		1.7%	Avg Payment Days 3.6
		0.0%	Depreciation Rate 96.7%
		7.0%	Return on Equity -93.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235710 REGENCY AT SHELBY TOWNSHIP</b>				Proprietary - Corporation	
REGENCY AT SHELBY TOWNSHIP		12/31/2017 365 Days Settled			
SHELBY TOWNSHIP, MI 48317		CR Beds 116    POS Beds 0			
MACOMB		<b>Key Performance Ind.</b>			
WPS MI		Occupancy Rate		87.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				53.1	
Current Assets	1,163,498	Total Charges	18,033,398	Average Wages	
Fixed Assets	752,449	Contract Allowance	4,744,925	19.02	
Other Assets	3,000	Operating Revenue	13,288,473	26.3%	
Total Assets	1,918,947	Operating Expense	12,843,936	73.7%	
Current Liabilities	888,618	Operating Margin	444,537	96.7%	
Long Term Liabilities	3,450,724	Other Income	21,187	3.3%	
Total Equity	-2,420,395	Other Expense	0	0.2%	
Total Liab. and Equity	1,918,947	Net Profit or Loss	465,724	0.0%	
				3.5%	

<b>235260 REGENCY AT WATERFORD</b>				Proprietary - Corporation	
REGENCY AT WATERFORD		12/31/2017 365 Days Settled			
WATERFORD, MI 48328		CR Beds 150    POS Beds 0			
OAKLAND		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				65.8	
Current Assets	3,863,977	Total Charges	22,650,011	Average Wages	
Fixed Assets	598,242	Contract Allowance	5,858,509	19.03	
Other Assets	23,661	Operating Revenue	16,791,502	25.9%	
Total Assets	4,485,880	Operating Expense	17,032,118	74.1%	
Current Liabilities	2,337,564	Operating Margin	-240,616	101.4%	
Long Term Liabilities	-8,405,710	Other Income	198,187	-1.4%	
Total Equity	10,554,026	Other Expense	0	1.2%	
Total Liab. and Equity	4,485,880	Net Profit or Loss	(42,429)	0.0%	
				-0.3%	
				218.7%	
				-0.4%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235545 REGENCY AT WHITMORE LAKE</b>		Proprietary - Corporation	
REGENCY AT WHITMORE LAKE		12/31/2017 365 Days Settled	
WHITMORE LAKE, MI 48189		CR Beds 135 POS Beds 0	
WASHTENAW		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	89.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,383,047	Total Charges	15,808,153
Fixed Assets	865,498	Contract Allowance	3,373,958
Other Assets	7,161	Operating Revenue	12,434,195
Total Assets	3,255,706	Operating Expense	12,015,409
Current Liabilities	1,520,284	Operating Margin	418,786
Long Term Liabilities	-1,196,100	Other Income	966
Total Equity	2,931,522	Other Expense	0
Total Liab. and Equity	3,255,706	Net Profit or Loss	419,752
		21.3%	Skilled Nursing 89.9%
		78.7%	Ancillary Service 10.1%
		96.6%	Current Ratio 1.6
		3.4%	Days to Collect 78.0
		0.0%	Avg Payment Days 12.6
		0.0%	Depreciation Rate 91.7%
		3.4%	Return on Equity 14.3%

<b>235333 REGENCY HEALTHCARE CENTRE</b>		Proprietary - Other	
REGENCY HEALTHCARE CENTRE		12/31/2017 365 Days Settled	
TAYLOR, MI 48180		CR Beds 244 POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	84.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	4,081,719	Total Charges	29,995,776
Fixed Assets	1,759,514	Contract Allowance	10,138,790
Other Assets	0	Operating Revenue	19,856,986
Total Assets	5,841,233	Operating Expense	19,746,746
Current Liabilities	1,753,308	Operating Margin	110,240
Long Term Liabilities	0	Other Income	31,907
Total Equity	4,087,925	Other Expense	0
Total Liab. and Equity	5,841,233	Net Profit or Loss	(66,886)
		33.8%	Skilled Nursing 84.1%
		66.2%	Ancillary Service 15.9%
		99.4%	Current Ratio 2.3
		0.6%	Days to Collect 54.0
		0.2%	Avg Payment Days 30.9
		0.0%	Depreciation Rate 32.6%
		-0.3%	Return on Equity -1.6%

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<b>235452 REGENCY HEIGHTS-DETROIT</b>				Proprietary - Corporation	
REGENCY HEIGHTS-DETROIT		12/31/2017 365 Days Settled			
DETROIT, MI 48219		CR Beds 168 POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		82.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 96.4	
Current Assets	5,653,918	Total Charges	22,773,654	Average Wages	17.62
Fixed Assets	1,498,793	Contract Allowance	5,351,444	23.5% Skilled Nursing	74.2%
Other Assets	9,304	Operating Revenue	17,422,210	76.5% Ancillary Service	25.8%
Total Assets	7,162,015	Operating Expense	17,144,707	98.4% Current Ratio	2.4
Current Liabilities	2,308,459	Operating Margin	277,503	1.6% Days to Collect	145.2
Long Term Liabilities	8,046,843	Other Income	142,695	0.8% Avg Payment Days	12.6
Total Equity	-3,193,287	Other Expense	0	0.0% Depreciation Rate	81.7%
Total Liab. and Equity	7,162,015	Net Profit or Loss	420,198	2.4% Return on Equity	-13.2%
<b>235617 REGENCY MANOR NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Other	
REGENCY MANOR NURSING & REHABILITATION CENTER		12/31/2017 365 Days Settled			
UTICA, MI 48317		CR Beds 39 POS Beds 0			
MACOMB		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		82.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 168.6	
Current Assets	336,256	Total Charges	3,301,433	Average Wages	17.28
Fixed Assets	145,014	Contract Allowance	686,218	20.8% Skilled Nursing	89.6%
Other Assets	197,816	Operating Revenue	2,615,215	79.2% Ancillary Service	10.4%
Total Assets	679,086	Operating Expense	2,232,285	85.4% Current Ratio	1.3
Current Liabilities	251,084	Operating Margin	382,930	14.6% Days to Collect	35.4
Long Term Liabilities	29,000	Other Income	149,589	5.7% Avg Payment Days	24.8
Total Equity	399,002	Other Expense	0	0.0% Depreciation Rate	70.8%
Total Liab. and Equity	679,086	Net Profit or Loss	434,186	16.6% Return on Equity	108.8%

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<b>235621 REGENCY ON THE LAKE - FORT GRATIOT</b>				Proprietary - Corporation	
REGENCY ON THE LAKE - FORT GRATIOT    12/31/2017 365 Days Settled					
FORT GRATIOT, MI 48059				CR Beds 130    POS Beds 0	
SAINT CLAIR				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate            77.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              63.4	
Current Assets	854,855	Total Charges	19,419,846	Average Wages              17.07	
Fixed Assets	929,338	Contract Allowance	5,619,718	28.9%	Skilled Nursing            64.5%
Other Assets	14,425	Operating Revenue	13,800,128	71.1%	Ancillary Service        35.5%
Total Assets	<u>1,798,618</u>	Operating Expense	13,133,502	95.2%	Current Ratio              0.8
Current Liabilities	1,068,648	Operating Margin	666,626	4.8%	Days to Collect            45.9
Long Term Liabilities	-8,961,909	Other Income	19,050	0.1%	Avg Payment Days        10.7
Total Equity	<u>9,691,879</u>	Other Expense	0	0.0%	Depreciation Rate        95.7%
Total Liab. and Equity	<u>1,798,618</u>	Net Profit or Loss	<u>685,676</u>	5.0%	Return on Equity          7.1%

<b>235378 RESTHAVEN CARE CENTER</b>				Nonprofit - Other	
RESTHAVEN CARE CENTER                    12/31/2017 365 Days Settled					
HOLLAND, MI 49423				CR Beds 145    POS Beds 0	
ALLEGAN				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate            94.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              158.0	
Current Assets	2,246,943	Total Charges	19,091,290	Average Wages              19.72	
Fixed Assets	5,333,109	Contract Allowance	4,503,110	23.6%	Skilled Nursing            92.1%
Other Assets	43,433	Operating Revenue	14,588,180	76.4%	Ancillary Service        7.9%
Total Assets	<u>7,623,485</u>	Operating Expense	14,632,630	100.3%	Current Ratio              1.8
Current Liabilities	1,235,680	Operating Margin	-44,450	-0.3%	Days to Collect            37.4
Long Term Liabilities	3,890,000	Other Income	24,805	0.2%	Avg Payment Days        16.5
Total Equity	<u>2,497,805</u>	Other Expense	0	0.0%	Depreciation Rate        5.2%
Total Liab. and Equity	<u>7,623,485</u>	Net Profit or Loss	<u>(179,247)</u>	-1.2%	Return on Equity          -7.2%

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<b>235538 RIDGECREST HEALTH CAMPUS</b>				Proprietary - Corporation	
RIDGECREST HEALTH CAMPUS		12/31/2017 365 Days Settled			
JACKSON, MI 49203		CR Beds 90 POS Beds 0			
JACKSON		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 58.0	
Current Assets	12,389,923	Total Charges	9,888,390	Average Wages	18.29
Fixed Assets	6,937,628	Contract Allowance	1,995,749	20.2% Skilled Nursing	57.6%
Other Assets	1,274,788	Operating Revenue	7,892,641	79.8% Ancillary Service	21.3%
Total Assets	20,602,339	Operating Expense	7,411,443	93.9% Current Ratio	428.6
Current Liabilities	28,909	Operating Margin	481,198	6.1% Days to Collect	25.2
Long Term Liabilities	34,570	Other Income	0	0.0% Avg Payment Days	1.4
Total Equity	20,538,860	Other Expense	0	0.0% Depreciation Rate	2.4%
Total Liab. and Equity	20,602,339	Net Profit or Loss	481,198	6.1% Return on Equity	2.3%
<b>235297 RIVERGATE HEALTH CARE CENTER</b>				Proprietary - Other	
RIVERGATE HEALTH CARE CENTER		12/31/2017 365 Days Settled			
RIVERVIEW, MI 48193		CR Beds 205 POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)		Occupancy Rate		91.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 115.7	
Current Assets	2,233,287	Total Charges	23,544,489	Average Wages	19.97
Fixed Assets	2,799,448	Contract Allowance	4,079,654	17.3% Skilled Nursing	81.1%
Other Assets	258,893	Operating Revenue	19,464,835	82.7% Ancillary Service	18.9%
Total Assets	5,291,628	Operating Expense	18,594,482	95.5% Current Ratio	1.7
Current Liabilities	1,297,078	Operating Margin	870,353	4.5% Days to Collect	40.5
Long Term Liabilities	-1,843,721	Other Income	23,370	0.1% Avg Payment Days	24.6
Total Equity	5,838,271	Other Expense	0	0.0% Depreciation Rate	18.5%
Total Liab. and Equity	5,291,628	Net Profit or Loss	893,723	4.6% Return on Equity	15.3%

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<b>235516 RIVERGATE TERRACE</b>				Proprietary - Other		
RIVERGATE TERRACE		12/31/2017 365 Days Settled				
RIVERVIEW, MI 48193				CR Beds 273 POS Beds 0		
WAYNE				<b>Key Performance Ind.</b>		
BLUE CROSS (TENNESSEE)				Occupancy Rate	89.4%	
				Length of Stay	70.9	
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	19.79	
Current Assets	2,730,411	Total Charges	31,607,089	23.2%	Skilled Nursing	84.1%
Fixed Assets	2,662,551	Contract Allowance	7,339,636	76.8%	Ancillary Service	15.9%
Other Assets	333,724	Operating Revenue	24,267,453	96.2%	Current Ratio	2.1
Total Assets	5,726,686	Operating Expense	23,339,778	3.8%	Days to Collect	39.9
Current Liabilities	1,285,500	Operating Margin	927,675	0.1%	Avg Payment Days	19.5
Long Term Liabilities	-1,458,728	Other Income	29,240	0.0%	Depreciation Rate	23.5%
Total Equity	5,899,914	Other Expense	0	3.9%	Return on Equity	16.2%
Total Liab. and Equity	5,726,686	Net Profit or Loss	956,915			
<b>235598 RIVERIDGE REHABILITATION &amp; HEALTHCARE CENTER</b>				Proprietary - Corporation		
RIVERIDGE REHABILITATION & HEALTHCARE CENTER		12/31/2017 365 Days Settled				
NILES, MI 49120				CR Beds 84 POS Beds 0		
BERRIEN				<b>Key Performance Ind.</b>		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	77.6%	
				Length of Stay	107.2	
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	14.95	
Current Assets	-57,869	Total Charges	8,259,240	28.7%	Skilled Nursing	70.9%
Fixed Assets	394,850	Contract Allowance	2,372,300	71.3%	Ancillary Service	29.1%
Other Assets	-44,719	Operating Revenue	5,886,940	109.6%	Current Ratio	0.0
Total Assets	292,262	Operating Expense	6,449,772	-9.6%	Days to Collect	(13.4)
Current Liabilities	1,422,398	Operating Margin	-562,832	0.8%	Avg Payment Days	29.8
Long Term Liabilities	4,163	Other Income	47,647	0.0%	Depreciation Rate	165.5%
Total Equity	-1,134,299	Other Expense	0	-11.4%	Return on Equity	59.1%
Total Liab. and Equity	292,262	Net Profit or Loss	(670,604)			

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<b>235535 RIVERSIDE NURSING CENTRE</b>		Proprietary - Corporation	
RIVERSIDE NURSING CENTRE	12/31/2017 365 Days Settled		
GRAND HAVEN, MI 49417	CR Beds 34	POS Beds 0	
OTTAWA	<b>Key Performance Ind.</b>		
NATIONAL GOVERNMENT SERVICES	Occupancy Rate	86.1%	
	Length of Stay	89.8	
	Average Wages	19.22	
	Skilled Nursing	54.5%	
	Ancillary Service	45.5%	
	Current Ratio	14.1	
	Days to Collect	560.2	
	Avg Payment Days	27.6	
	Depreciation Rate	49.4%	
	Return on Equity	8.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	4,362,531	Total Charges	4,723,762
Fixed Assets	334,983	Contract Allowance	1,902,214
Other Assets	33,838	Operating Revenue	2,821,548
Total Assets	4,731,352	Operating Expense	2,636,418
Current Liabilities	308,485	Operating Margin	185,130
Long Term Liabilities	0	Other Income	206,241
Total Equity	4,422,867	Other Expense	0
Total Liab. and Equity	4,731,352	Net Profit or Loss	376,496

<b>235659 RIVERVIEW HEALTH &amp; REHAB CENTER</b>		Proprietary - Corporation	
RIVERVIEW HEALTH & REHAB CENTER	12/31/2017 365 Days Settled		
DETROIT, MI 48214	CR Beds 176	POS Beds 0	
WAYNE	<b>Key Performance Ind.</b>		
WPS MI	Occupancy Rate	83.5%	
	Length of Stay	88.0	
	Average Wages	19.14	
	Skilled Nursing	78.9%	
	Ancillary Service	21.1%	
	Current Ratio	0.6	
	Days to Collect	46.6	
	Avg Payment Days	31.3	
	Depreciation Rate	57.2%	
	Return on Equity	-224.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,926,863	Total Charges	25,754,149
Fixed Assets	567,575	Contract Allowance	4,642,992
Other Assets	0	Operating Revenue	21,111,157
Total Assets	3,494,438	Operating Expense	18,391,722
Current Liabilities	4,611,985	Operating Margin	2,719,435
Long Term Liabilities	-117,081	Other Income	1,714
Total Equity	-1,000,466	Other Expense	0
Total Liab. and Equity	3,494,438	Net Profit or Loss	2,241,149

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<b>235476 RIVERVIEW HEALTH AND REHAB CENTER NORTH</b>				Proprietary - Corporation	
RIVERVIEW HEALTH AND REHAB CENTER NORTH				12/31/2017 365 Days Settled	
DETROIT, MI 48224				CR Beds 180 POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	87.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	83.4
Current Assets	2,105,601	Total Charges	19,594,503	Average Wages	21.40
Fixed Assets	223,738	Contract Allowance	3,055,503	15.6% Skilled Nursing	78.9%
Other Assets	0	Operating Revenue	16,539,000	84.4% Ancillary Service	21.1%
Total Assets	2,329,339	Operating Expense	14,977,794	90.6% Current Ratio	1.4
Current Liabilities	1,520,314	Operating Margin	1,561,206	9.4% Days to Collect	32.8
Long Term Liabilities	10,574	Other Income	75,648	0.5% Avg Payment Days	25.7
Total Equity	798,451	Other Expense	0	0.0% Depreciation Rate	217.9%
Total Liab. and Equity	2,329,339	Net Profit or Loss	1,156,854	7.0% Return on Equity	144.9%
<hr/>					
<b>235549 ROOSEVELT PARK NURSING AND REHABILITATION COMMUNIT</b>				Proprietary - Corporation	
ROOSEVELT PARK NURSING AND REHABILITATION COMMUNIT				12/31/2017 365 Days Settled	
MUSKEGON, MI 49441				CR Beds 39 POS Beds 0	
MUSKEGON				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	92.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	190.4
Current Assets	1,520,896	Total Charges	3,678,055	Average Wages	18.44
Fixed Assets	176,182	Contract Allowance	488,958	13.3% Skilled Nursing	94.6%
Other Assets	38,910	Operating Revenue	3,189,097	86.7% Ancillary Service	5.4%
Total Assets	1,735,988	Operating Expense	3,093,390	97.0% Current Ratio	5.4
Current Liabilities	282,148	Operating Margin	95,707	3.0% Days to Collect	170.0
Long Term Liabilities	0	Other Income	362,008	11.4% Avg Payment Days	22.3
Total Equity	1,453,840	Other Expense	0	0.0% Depreciation Rate	98.5%
Total Liab. and Equity	1,735,988	Net Profit or Loss	444,971	14.0% Return on Equity	30.6%

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<b>235591 ROUBAL CARE AND REHAB CENTER</b>				Proprietary - Corporation	
ROUBAL CARE AND REHAB CENTER		12/31/2017 365 Days Settled			
STEPHENSON, MI 49887				CR Beds 39    POS Beds 0	
MENOMINEE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	99.4%
				Length of Stay	943.0
				Average Wages	18.01
				Skilled Nursing	100.0%
				Ancillary Service	0.0%
				Current Ratio	9.4
				Days to Collect	22.4
				Avg Payment Days	9.6
				Depreciation Rate	0.9%
				Return on Equity	47.4%
<hr/>					
<b>235623 ROYALTON MANOR, L L C</b>				Proprietary - Corporation	
ROYALTON MANOR, L L C		12/31/2017 365 Days Settled			
ST JOSEPH, MI 49085				CR Beds 123    POS Beds 0	
BERRIEN		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	74.6%
				Length of Stay	113.8
				Average Wages	16.94
				Skilled Nursing	89.1%
				Ancillary Service	10.9%
				Current Ratio	6.6
				Days to Collect	61.5
				Avg Payment Days	14.4
				Depreciation Rate	61.3%
				Return on Equity	-9.9%

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<b>235113 SAGINAW SENIOR CARE AND REHAB CENTER, L L C</b>		Proprietary - Corporation	
SAGINAW SENIOR CARE AND REHAB CENTER, L L C		12/31/2017 365 Days Settled	
SAGINAW, MI 48603		CR Beds 71    POS Beds 0	
SAGINAW		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate    92.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,759,274	Total Charges	8,381,861
Fixed Assets	310,783	Contract Allowance	1,111,931
Other Assets	487,851	Operating Revenue	7,269,930
Total Assets	<u>4,557,908</u>	Operating Expense	6,749,669
Current Liabilities	864,313	Operating Margin	520,261
Long Term Liabilities	0	Other Income	19,709
Total Equity	<u>3,693,595</u>	Other Expense	0
Total Liab. and Equity	<u>4,557,908</u>	Net Profit or Loss	<u>390,554</u>
		13.3%	Skilled Nursing    76.6%
		86.7%	Ancillary Service    23.4%
		92.8%	Current Ratio    4.3
		7.2%	Days to Collect    39.0
		0.3%	Avg Payment Days    17.0
		0.0%	Depreciation Rate    62.8%
		5.4%	Return on Equity    10.6%

<b>235094 SAMARITAS SENIOR LIVING CADILLAC</b>		Nonprofit - Church	
SAMARITAS SENIOR LIVING CADILLAC		12/31/2017 365 Days Settled	
CADILLAC, MI 49601		CR Beds 131    POS Beds 0	
WEXFORD		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate    71.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	48,956,488	Total Charges	11,175,555
Fixed Assets	44,139,066	Contract Allowance	331,992
Other Assets	9,003,256	Operating Revenue	10,843,563
Total Assets	<u>102,098,810</u>	Operating Expense	10,653,178
Current Liabilities	11,527,522	Operating Margin	190,385
Long Term Liabilities	45,311,272	Other Income	835,157
Total Equity	<u>45,260,016</u>	Other Expense	0
Total Liab. and Equity	<u>102,098,810</u>	Net Profit or Loss	<u>1,025,542</u>
		3.0%	Skilled Nursing    80.9%
		97.0%	Ancillary Service    19.1%
		98.2%	Current Ratio    4.2
		1.8%	Days to Collect    474.7
		7.7%	Avg Payment Days    301.8
		0.0%	Depreciation Rate    2.8%
		9.5%	Return on Equity    2.3%

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<b>235458 SAMARITAS SENIOR LIVING GRAND RAPIDS LODGE</b>		Nonprofit - Church	
SAMARITAS SENIOR LIVING GRAND RAPIDS LODGE		12/31/2017 365 Days Settled	
GRAND RAPIDS, MI 49508		CR Beds 125    POS Beds 0	
KENT		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	97.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	48,956,488	Total Charges	13,460,736
Fixed Assets	44,139,066	Contract Allowance	1,702,184
Other Assets	9,003,256	Operating Revenue	11,758,552
Total Assets	102,098,810	Operating Expense	11,038,967
Current Liabilities	11,527,522	Operating Margin	719,585
Long Term Liabilities	45,311,272	Other Income	317,795
Total Equity	45,260,016	Other Expense	0
Total Liab. and Equity	102,098,810	Net Profit or Loss	1,037,380
		12.6%	Skilled Nursing 91.2%
		87.4%	Ancillary Service 8.8%
		93.9%	Current Ratio 4.2
		6.1%	Days to Collect 437.7
		2.7%	Avg Payment Days 291.2
		0.0%	Depreciation Rate 1.2%
		8.8%	Return on Equity 2.3%

<b>235250 SAMARITAS SENIOR LIVING SAGINAW</b>		Nonprofit - Church	
SAMARITAS SENIOR LIVING SAGINAW		12/31/2017 365 Days Settled	
SAGINAW, MI 48602		CR Beds 65    POS Beds 0	
SAGINAW		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	70.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	48,956,488	Total Charges	7,118,178
Fixed Assets	44,139,066	Contract Allowance	345,209
Other Assets	9,003,256	Operating Revenue	6,772,969
Total Assets	102,098,810	Operating Expense	7,741,122
Current Liabilities	11,527,522	Operating Margin	-968,153
Long Term Liabilities	45,311,272	Other Income	-41,556
Total Equity	45,260,016	Other Expense	0
Total Liab. and Equity	102,098,810	Net Profit or Loss	(1,009,709)
		4.8%	Skilled Nursing 83.7%
		95.2%	Ancillary Service 16.3%
		114.3%	Current Ratio 4.2
		-14.3%	Days to Collect 760.0
		-0.6%	Avg Payment Days 415.3
		0.0%	Depreciation Rate 0.8%
		-14.9%	Return on Equity -2.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235453 SANCTUARY AT FRASER VILLA</b>				Nonprofit - Church	
SANCTUARY AT FRASER VILLA		6/30/2017 365 Days Settled			
FRASER, MI 48026		CR Beds 170    POS Beds 0			
MACOMB		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		93.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				63.7	
Current Assets	2,248,735	Total Charges	35,639,174	Average Wages	
Fixed Assets	8,759,093	Contract Allowance	15,299,737	12.59	
Other Assets	45,401	Operating Revenue	20,339,437	42.9%	
Total Assets	11,053,229	Operating Expense	19,232,165	57.1%	
Current Liabilities	-8,267,230	Operating Margin	1,107,272	94.6%	
Long Term Liabilities	7,572,644	Other Income	65,392	5.4%	
Total Equity	11,747,815	Other Expense	0	0.3%	
Total Liab. and Equity	11,053,229	Net Profit or Loss	1,172,664	0.0%	
				5.8%	

<b>235301 SANCTUARY AT MCAULEY</b>				Nonprofit - Church	
SANCTUARY AT MCAULEY		6/30/2017 365 Days Settled			
MUSKEGON, MI 49444		CR Beds 98    POS Beds 0			
MUSKEGON		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				70.0	
Current Assets	1,285,859	Total Charges	17,048,166	Average Wages	
Fixed Assets	1,220,820	Contract Allowance	6,569,372	18.02	
Other Assets	0	Operating Revenue	10,478,794	38.5%	
Total Assets	2,506,679	Operating Expense	10,402,886	61.5%	
Current Liabilities	-11,457,810	Operating Margin	75,908	99.3%	
Long Term Liabilities	1,512,174	Other Income	9,052	0.7%	
Total Equity	12,452,315	Other Expense	0	0.1%	
Total Liab. and Equity	2,506,679	Net Profit or Loss	84,960	0.0%	
				0.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235377 SANCTUARY AT ST MARY'S</b>		Nonprofit - Church	
SANCTUARY AT ST MARY'S		6/30/2017 365 Days Settled	
GRAND RAPIDS, MI 49544		CR Beds 139    POS Beds 0	
KENT		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	90.8%
		Length of Stay	119.3
		Average Wages	18.67
		38.3% Skilled Nursing	66.3%
		61.7% Ancillary Service	33.7%
		104.9% Current Ratio	(0.3)
		-4.9% Days to Collect	42.3
		0.2% Avg Payment Days	24.2
		0.0% Depreciation Rate	3.5%
		-4.7% Return on Equity	-6.7%

  

Balance Sheet		Income Statement	
Current Assets	1,699,910	Total Charges	22,344,913
Fixed Assets	4,533,500	Contract Allowance	8,550,221
Other Assets	10,900	Operating Revenue	13,794,692
<b>Total Assets</b>	<b>6,244,310</b>	Operating Expense	14,466,947
Current Liabilities	-6,225,736	Operating Margin	-672,255
Long Term Liabilities	2,871,256	Other Income	24,875
Total Equity	9,598,790	Other Expense	0
<b>Total Liab. and Equity</b>	<b>6,244,310</b>	Net Profit or Loss	(647,380)

<b>235431 SANCTUARY AT THE PARK</b>		Nonprofit - Church	
SANCTUARY AT THE PARK		6/30/2017 365 Days Settled	
MUSKEGON, MI 49442		CR Beds 99    POS Beds 0	
MUSKEGON		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	91.2%
		Length of Stay	140.8
		Average Wages	17.76
		39.3% Skilled Nursing	58.4%
		60.7% Ancillary Service	41.6%
		106.5% Current Ratio	(0.1)
		-6.5% Days to Collect	34.2
		0.2% Avg Payment Days	20.0
		0.0% Depreciation Rate	3.9%
		-6.3% Return on Equity	-8.8%

  

Balance Sheet		Income Statement	
Current Assets	1,014,932	Total Charges	17,193,806
Fixed Assets	1,524,326	Contract Allowance	6,764,512
Other Assets	0	Operating Revenue	10,429,294
<b>Total Assets</b>	<b>2,539,258</b>	Operating Expense	11,109,134
Current Liabilities	-7,051,989	Operating Margin	-679,840
Long Term Liabilities	2,048,220	Other Income	18,196
Total Equity	7,543,027	Other Expense	0
<b>Total Liab. and Equity</b>	<b>2,539,258</b>	Net Profit or Loss	(661,644)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235356 SANCTUARY AT THE SHORE</b>		Nonprofit - Church	
SANCTUARY AT THE SHORE		6/30/2017 365 Days Settled	
GRAND HAVEN, MI 49417		CR Beds 126    POS Beds 0	
OTTAWA		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	89.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,548,795	Total Charges	17,735,439
Fixed Assets	1,547,407	Contract Allowance	6,419,392
Other Assets	10,499	Operating Revenue	11,316,047
Total Assets	3,106,701	Operating Expense	11,718,843
Current Liabilities	-4,904,783	Operating Margin	-402,796
Long Term Liabilities	3,440,559	Other Income	5,843
Total Equity	4,570,925	Other Expense	0
Total Liab. and Equity	3,106,701	Net Profit or Loss	(396,953)
		36.2%	Skilled Nursing    65.0%
		63.8%	Ancillary Service    35.0%
		103.6%	Current Ratio    (0.3)
		-3.6%	Days to Collect    47.5
		0.1%	Avg Payment Days    18.7
		0.0%	Depreciation Rate    4.3%
		-3.5%	Return on Equity    -8.7%

<b>235157 SANILAC MEDICAL CARE FACILITY</b>		Government - County	
SANILAC MEDICAL CARE FACILITY		12/31/2017 365 Days Settled	
SANDUSKY, MI 48471		CR Beds 104    POS Beds 0	
SANILAC		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	92.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,412,773	Total Charges	11,191,082
Fixed Assets	2,856,454	Contract Allowance	1,015,406
Other Assets	0	Operating Revenue	10,175,676
Total Assets	5,269,227	Operating Expense	11,651,025
Current Liabilities	929,608	Operating Margin	-1,475,349
Long Term Liabilities	0	Other Income	1,381,904
Total Equity	4,339,619	Other Expense	0
Total Liab. and Equity	5,269,227	Net Profit or Loss	(103,596)
		9.1%	Skilled Nursing    88.9%
		90.9%	Ancillary Service    11.1%
		114.5%	Current Ratio    2.6
		-14.5%	Days to Collect    62.9
		13.6%	Avg Payment Days    20.6
		0.0%	Depreciation Rate    4.9%
		-1.0%	Return on Equity    -2.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235384 SCHNEPP SENIOR CARE AND REHAB CENTER</b>		Proprietary - Corporation	
SCHNEPP SENIOR CARE AND REHAB CENTER SAINT LOUIS, MI 48880 GRATIOT WISCONSIN PHYSICIANS SERVICE		12/31/2017 365 Days Settled  CR Beds 97    POS Beds 0  <b>Key Performance Ind.</b> Occupancy Rate    84.2% Length of Stay    128.0 Average Wages    18.89 13.3% Skilled Nursing    68.0% 86.7% Ancillary Service    32.0% 91.4% Current Ratio    2.5 8.6% Days to Collect    50.4 1.0% Avg Payment Days    21.0 0.0% Depreciation Rate    18.0% 7.6% Return on Equity    20.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	6,302,260	Total Charges	11,903,113
Fixed Assets	1,738,236	Contract Allowance	1,581,222
Other Assets	-1,781,778	Operating Revenue	10,321,891
Total Assets	<u>6,258,718</u>	Operating Expense	9,429,623
Current Liabilities	2,518,007	Operating Margin	892,268
Long Term Liabilities	0	Other Income	107,792
Total Equity	<u>3,740,711</u>	Other Expense	0
Total Liab. and Equity	<u>6,258,718</u>	Net Profit or Loss	<u>782,271</u>

<b>235147 SCHOOLCRAFT MEDICAL CARE FACILITY</b>		Government - County	
SCHOOLCRAFT MEDICAL CARE FACILITY MANISTIQUE, MI 49854 SCHOOLCRAFT NATIONAL GOVERNMENT SERVICES		9/30/2017 365 Days Settled  CR Beds 80    POS Beds 0  <b>Key Performance Ind.</b> Occupancy Rate    94.0% Length of Stay    288.9 Average Wages    14.50 -4.2% Skilled Nursing    91.8% 104.2% Ancillary Service    8.2% 105.3% Current Ratio    6.1 -5.3% Days to Collect    89.0 7.3% Avg Payment Days    18.8 0.0% Depreciation Rate    2.5% -2.1% Return on Equity    -15.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	5,432,446	Total Charges	7,434,602
Fixed Assets	2,905,330	Contract Allowance	-314,068
Other Assets	0	Operating Revenue	7,748,670
Total Assets	<u>8,337,776</u>	Operating Expense	8,160,335
Current Liabilities	889,584	Operating Margin	-411,665
Long Term Liabilities	6,371,927	Other Income	562,373
Total Equity	<u>1,076,265</u>	Other Expense	0
Total Liab. and Equity	<u>8,337,776</u>	Net Profit or Loss	<u>(162,987)</u>

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235492 SHEFFIELD MANOR NURSING &amp; REHAB CENTER</b>				Proprietary - Corporation	
SHEFFIELD MANOR NURSING & REHAB CENTER      12/31/2017 365 Days Settled					
DETROIT, MI 48227				CR Beds 106    POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate      95.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      141.5	
Current Assets	2,034,298	Total Charges	13,337,943	Average Wages      16.91	
Fixed Assets	1,170,445	Contract Allowance	2,982,743	22.4%	Skilled Nursing      89.9%
Other Assets	9,447	Operating Revenue	10,355,200	77.6%	Ancillary Service    10.1%
Total Assets	<u>3,214,190</u>	Operating Expense	9,745,855	94.1%	Current Ratio      1.5
Current Liabilities	1,315,977	Operating Margin	609,345	5.9%	Days to Collect      90.6
Long Term Liabilities	1,346,896	Other Income	4,719	0.0%	Avg Payment Days    6.3
Total Equity	551,317	Other Expense	0	0.0%	Depreciation Rate    31.8%
Total Liab. and Equity	<u>3,214,190</u>	Net Profit or Loss	<u>614,064</u>	5.9%	Return on Equity      111.4%
<b>235662 SHELBY CROSSING HEALTH CAMPUS</b>				Proprietary - Corporation	
SHELBY CROSSING HEALTH CAMPUS      12/31/2017 365 Days Settled					
SHELBY TOWNSHIP, MI 48315				CR Beds 132    POS Beds 0	
MACOMB				<b>Key Performance Ind.</b>	
CGS (KENTUCKY)				Occupancy Rate      86.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      48.1	
Current Assets	21,409,255	Total Charges	17,903,663	Average Wages      19.25	
Fixed Assets	22,396,731	Contract Allowance	4,240,744	23.7%	Skilled Nursing      50.6%
Other Assets	1,180,392	Operating Revenue	13,662,919	76.3%	Ancillary Service    27.2%
Total Assets	<u>44,986,378</u>	Operating Expense	14,969,724	109.6%	Current Ratio      43.2
Current Liabilities	496,097	Operating Margin	-1,306,805	-9.6%	Days to Collect      30.4
Long Term Liabilities	13,554,784	Other Income	0	0.0%	Avg Payment Days    11.9
Total Equity	30,935,497	Other Expense	0	0.0%	Depreciation Rate    6.8%
Total Liab. and Equity	<u>44,986,378</u>	Net Profit or Loss	<u>(1,306,805)</u>	-9.6%	Return on Equity      -4.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235506 SHELBY NURSING CENTER</b>				Proprietary - Partnership	
SHELBY NURSING CENTER		12/31/2017 365 Days Settled			
SHELBY TOWNSHIP, MI 48315				CR Beds 212    POS Beds 0	
MACOMB				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	83.8%
				Length of Stay	28.1
				Average Wages	26.60
				24.0% Skilled Nursing	59.5%
				76.0% Ancillary Service	40.5%
				102.7% Current Ratio	1.7
				-2.7% Days to Collect	34.3
				1.5% Avg Payment Days	11.6
				0.0% Depreciation Rate	5.4%
				-1.3% Return on Equity	-13.1%
<hr/>					
<b>235067 SHIAWASSEE COUNTY MED CARE FAC</b>				Government - County	
SHIAWASSEE COUNTY MED CARE FAC		12/31/2017 365 Days Settled			
CORUNNA, MI 48817				CR Beds 136    POS Beds 0	
SHIAWASSEE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	0.0%
				Length of Stay	263.4
				Average Wages	20.07
				10.4% Skilled Nursing	90.7%
				89.6% Ancillary Service	9.3%
				136.7% Current Ratio	(6.2)
				-36.7% Days to Collect	147.4
				26.8% Avg Payment Days	16.8
				0.0% Depreciation Rate	0.9%
				-9.9% Return on Equity	-6.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235443 SHOREPOINTE NURSING CENTER</b>				Proprietary - Partnership	
SHOREPOINTE NURSING CENTER		12/31/2017 365 Days Settled			
SAINT CLAIR SHORES, MI 48081		CR Beds 200    POS Beds 0			
MACOMB		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		72.7%	
		Length of Stay		23.2	
		Average Wages		27.47	
		14.5% Skilled Nursing		63.2%	
		85.5% Ancillary Service		36.8%	
		106.9% Current Ratio		0.9	
		-6.9% Days to Collect		32.3	
		1.0% Avg Payment Days		39.0	
		0.0% Depreciation Rate		6.5%	
		-7.0% Return on Equity		-514.3%	
<hr/>					
<b>235270 SOUTH HAVEN NURSING AND REHABILITATION COMMUNITY</b>				Proprietary - Corporation	
SOUTH HAVEN NURSING AND REHABILITATION COMMUNITY		12/31/2017 365 Days Settled			
SOUTH HAVEN, MI 49090		CR Beds 70    POS Beds 0			
VAN BUREN		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		85.1%	
		Length of Stay		142.1	
		Average Wages		18.63	
		39.5% Skilled Nursing		71.6%	
		60.5% Ancillary Service		28.4%	
		106.0% Current Ratio		0.4	
		-6.0% Days to Collect		15.9	
		9.0% Avg Payment Days		31.2	
		0.0% Depreciation Rate		154.2%	
		1.8% Return on Equity		173.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235065 SOUTH LYON SENIOR CARE AND REHAB CENTER, L L C</b>		Proprietary - Corporation	
SOUTH LYON SENIOR CARE AND REHAB CENTER, L L C		12/31/2017 365 Days Settled	
SOUTH LYON, MI 48178		CR Beds 74    POS Beds 0	
OAKLAND		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	87.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,576,162	Total Charges	8,856,796
Fixed Assets	754,105	Contract Allowance	1,598,220
Other Assets	2,355,328	Operating Revenue	7,258,576
Total Assets	5,685,595	Operating Expense	6,570,950
Current Liabilities	563,404	Operating Margin	687,626
Long Term Liabilities	0	Other Income	157,719
Total Equity	5,122,191	Other Expense	0
Total Liab. and Equity	5,685,595	Net Profit or Loss	496,182
		18.0%	Skilled Nursing 80.3%
		82.0%	Ancillary Service 19.7%
		90.5%	Current Ratio 4.6
		9.5%	Days to Collect 30.4
		2.2%	Avg Payment Days 19.1
		0.0%	Depreciation Rate 26.0%
		6.8%	Return on Equity 9.7%
<b>235035 SPECTRUM HEALTH REHAB AND NURSING CENTER</b>		Nonprofit - Other	
SPECTRUM HEALTH REHAB AND NURSING CENTER		6/30/2017 365 Days Settled	
GRAND RAPIDS, MI 49508		CR Beds 165    POS Beds 0	
KENT		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	84.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,341,278	Total Charges	31,701,897
Fixed Assets	28,430,946	Contract Allowance	13,679,099
Other Assets	23,693	Operating Revenue	18,022,798
Total Assets	30,795,917	Operating Expense	22,102,541
Current Liabilities	799,520	Operating Margin	-4,079,743
Long Term Liabilities	28,902,157	Other Income	46,995
Total Equity	1,094,240	Other Expense	0
Total Liab. and Equity	30,795,917	Net Profit or Loss	(4,032,748)
		43.1%	Skilled Nursing 70.7%
		56.9%	Ancillary Service 29.3%
		122.6%	Current Ratio 2.9
		-22.6%	Days to Collect 47.1
		0.3%	Avg Payment Days 6.2
		0.0%	Depreciation Rate 0.0%
		-22.4%	Return on Equity -368.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235643 ST ANNS HOME</b>				Nonprofit - Church	
ST ANNS HOME		12/31/2017 365 Days Settled			
GRAND RAPIDS, MI 49504		CR Beds 150    POS Beds 0			
KENT		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				208.7	
Current Assets	2,688,774	Total Charges	10,036,439	Average Wages	19.46
Fixed Assets	5,739,449	Contract Allowance	648,952	6.5% Skilled Nursing	50.2%
Other Assets	644,138	Operating Revenue	9,387,487	93.5% Ancillary Service	7.2%
Total Assets	9,072,361	Operating Expense	10,252,860	109.2% Current Ratio	5.2
Current Liabilities	521,933	Operating Margin	-865,373	-9.2% Days to Collect	25.4
Long Term Liabilities	3,250	Other Income	748,012	8.0% Avg Payment Days	16.2
Total Equity	8,547,178	Other Expense	0	0.0% Depreciation Rate	3.1%
Total Liab. and Equity	9,072,361	Net Profit or Loss	(172,283)	-1.8% Return on Equity	-2.0%

  

<b>235408 ST ANTHONY HEALTHCARE CENTER</b>				Proprietary - Corporation	
ST ANTHONY HEALTHCARE CENTER		12/31/2017 365 Days Settled			
WARREN, MI 48092		CR Beds 142    POS Beds 0			
MACOMB		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		71.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				110.1	
Current Assets	4,490,565	Total Charges	16,034,636	Average Wages	17.38
Fixed Assets	1,665,393	Contract Allowance	3,779,817	23.6% Skilled Nursing	74.4%
Other Assets	7,384	Operating Revenue	12,254,819	76.4% Ancillary Service	25.6%
Total Assets	6,163,342	Operating Expense	11,422,307	93.2% Current Ratio	3.6
Current Liabilities	1,249,204	Operating Margin	832,512	6.8% Days to Collect	149.7
Long Term Liabilities	-4,973,462	Other Income	28,866	0.2% Avg Payment Days	30.4
Total Equity	9,887,600	Other Expense	0	0.0% Depreciation Rate	56.3%
Total Liab. and Equity	6,163,342	Net Profit or Loss	860,925	7.0% Return on Equity	8.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235249 ST FRANCIS HOME</b>				Nonprofit - Church		
ST FRANCIS HOME		12/31/2017 365 Days Settled				
SAGINAW, MI 48609				CR Beds 88    POS Beds 0		
SAGINAW				<b>Key Performance Ind.</b>		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	89.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	85.6	
Current Assets	5,362,092	Total Charges	11,184,056	Average Wages	16.90	
Fixed Assets	512,525	Contract Allowance	2,779,120	24.8%	Skilled Nursing	70.3%
Other Assets	0	Operating Revenue	8,404,936	75.2%	Ancillary Service	29.7%
Total Assets	5,874,617	Operating Expense	8,732,633	103.9%	Current Ratio	7.7
Current Liabilities	699,341	Operating Margin	-327,697	-3.9%	Days to Collect	63.2
Long Term Liabilities	0	Other Income	216,708	2.6%	Avg Payment Days	26.4
Total Equity	5,175,276	Other Expense	0	0.0%	Depreciation Rate	1.8%
Total Liab. and Equity	5,874,617	Net Profit or Loss	(110,989)	-1.3%	Return on Equity	-2.1%
<b>235595 ST FRANCIS NURSING CENTER</b>				Proprietary - Corporation		
ST FRANCIS NURSING CENTER		12/31/2017 365 Days Settled				
DETROIT, MI 48214				CR Beds 81    POS Beds 0		
WAYNE				<b>Key Performance Ind.</b>		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	83.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	513.9	
Current Assets	2,807,459	Total Charges	4,460,889	Average Wages	18.32	
Fixed Assets	85,629	Contract Allowance	1	0.0%	Skilled Nursing	91.1%
Other Assets	0	Operating Revenue	4,460,888	100.0%	Ancillary Service	8.9%
Total Assets	2,893,088	Operating Expense	4,938,920	110.7%	Current Ratio	0.6
Current Liabilities	4,711,802	Operating Margin	-478,032	-10.7%	Days to Collect	234.8
Long Term Liabilities	913,494	Other Income	127,644	2.9%	Avg Payment Days	336.8
Total Equity	-2,732,208	Other Expense	0	0.0%	Depreciation Rate	11.9%
Total Liab. and Equity	2,893,088	Net Profit or Loss	(350,388)	-7.9%	Return on Equity	12.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235527 ST JAMES NURSING CENTER</b>		Proprietary - Corporation	
ST JAMES NURSING CENTER		12/31/2017 365 Days Settled	
DETROIT, MI 48205		CR Beds 150 POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	83.9%
<b>Balance Sheet</b>		Length of Stay	425.5
Current Assets	3,248,925	Average Wages	16.59
Fixed Assets	332,247	Skilled Nursing	85.0%
Other Assets	0	Ancillary Service	15.0%
Total Assets	3,581,172	Current Ratio	0.7
Current Liabilities	4,385,730	Days to Collect	142.0
Long Term Liabilities	5,347,207	Avg Payment Days	217.0
Total Equity	-6,151,765	Depreciation Rate	16.3%
Total Liab. and Equity	3,581,172	Return on Equity	4.2%
<b>Income Statement</b>			
Total Charges	8,464,126		
Contract Allowance	1	0.0%	
Operating Revenue	8,464,125	100.0%	
Operating Expense	9,071,762	107.2%	
Operating Margin	-607,637	-7.2%	
Other Income	349,995	4.1%	
Other Expense	0	0.0%	
Net Profit or Loss	(257,642)	-3.0%	

<b>235383 ST JOSEPH'S HEALTHCARE CENTER</b>		Proprietary - Other	
ST JOSEPH'S HEALTHCARE CENTER		12/31/2017 365 Days Settled	
HAMTRAMCK, MI 48212		CR Beds 169 POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	87.4%
<b>Balance Sheet</b>		Length of Stay	162.9
Current Assets	2,174,696	Average Wages	18.22
Fixed Assets	472,978	Skilled Nursing	84.0%
Other Assets	476,683	Ancillary Service	16.0%
Total Assets	3,124,357	Current Ratio	0.9
Current Liabilities	2,300,613	Days to Collect	56.5
Long Term Liabilities	449,000	Avg Payment Days	40.8
Total Equity	374,744	Depreciation Rate	81.0%
Total Liab. and Equity	3,124,357	Return on Equity	-44.6%
<b>Income Statement</b>			
Total Charges	19,222,999		
Contract Allowance	5,856,160	30.5%	
Operating Revenue	13,366,839	69.5%	
Operating Expense	13,591,431	101.7%	
Operating Margin	-224,592	-1.7%	
Other Income	62,829	0.5%	
Other Expense	0	0.0%	
Net Profit or Loss	(167,004)	-1.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235620 ST JUDE NURSING CENTER</b>		Proprietary - Corporation	
ST JUDE NURSING CENTER		12/31/2017 365 Days Settled	
LIVONIA, MI 48150		CR Beds 64    POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	81.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,194,832	Total Charges	3,332,355
Fixed Assets	778,820	Contract Allowance	0
Other Assets	0	Operating Revenue	3,332,355
Total Assets	<u>2,973,652</u>	Operating Expense	3,869,958
Current Liabilities	3,697,103	Operating Margin	-537,603
Long Term Liabilities	1,676,855	Other Income	375,596
Total Equity	<u>-2,400,306</u>	Other Expense	0
Total Liab. and Equity	<u>2,973,652</u>	Net Profit or Loss	<u>(162,007)</u>
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# SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235661 STONEGATE HEALTH CAMPUS</b>				Proprietary - Corporation	
STONEGATE HEALTH CAMPUS		12/31/2017 365 Days Settled			
LAPEER, MI 48446		CR Beds 119 POS Beds 0			
LAPEER		<b>Key Performance Ind.</b>			
CGS (KENTUCKY)		Occupancy Rate		82.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 45.2	
Current Assets	15,209,030	Total Charges	13,978,308	Average Wages	17.30
Fixed Assets	13,245,219	Contract Allowance	3,187,409	22.8% Skilled Nursing	64.3%
Other Assets	2,020,860	Operating Revenue	10,790,899	77.2% Ancillary Service	24.6%
Total Assets	30,475,109	Operating Expense	9,384,994	87.0% Current Ratio	96.6
Current Liabilities	157,363	Operating Margin	1,405,905	13.0% Days to Collect	48.2
Long Term Liabilities	48,959	Other Income	3,229	0.0% Avg Payment Days	6.1
Total Equity	30,268,787	Other Expense	0	0.0% Depreciation Rate	2.6%
Total Liab. and Equity	30,475,109	Net Profit or Loss	1,409,134	13.1% Return on Equity	4.7%
<b>235608 STRATFORD PINES NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
STRATFORD PINES NURSING AND REHABILITATION CENTER		12/31/2017 365 Days Settled			
MIDLAND, MI 48642		CR Beds 94 POS Beds 0			
MIDLAND		<b>Key Performance Ind.</b>			
WPS MI		Occupancy Rate		91.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 88.6	
Current Assets	1,446,862	Total Charges	11,180,752	Average Wages	16.82
Fixed Assets	23,975	Contract Allowance	999,983	8.9% Skilled Nursing	73.3%
Other Assets	0	Operating Revenue	10,180,769	91.1% Ancillary Service	26.7%
Total Assets	1,470,837	Operating Expense	9,587,853	94.2% Current Ratio	1.7
Current Liabilities	860,813	Operating Margin	592,916	5.8% Days to Collect	41.7
Long Term Liabilities	-20,616	Other Income	-6,569	-0.1% Avg Payment Days	28.1
Total Equity	630,640	Other Expense	0	0.0% Depreciation Rate	2,684.0%
Total Liab. and Equity	1,470,837	Net Profit or Loss	527,905	5.2% Return on Equity	83.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235596 SUPERIOR WOODS HEALTHCARE CENTER</b>				Proprietary - Corporation	
SUPERIOR WOODS HEALTHCARE CENTER		9/30/2017 365 Days Settled			
YPSILANTI, MI 48198				CR Beds 120    POS Beds 0	
WASHTENAW				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	82.8%
				Length of Stay	92.3
				Average Wages	23.31
				60.4% Skilled Nursing	87.6%
				39.6% Ancillary Service	8.4%
				104.9% Current Ratio	0.4
				-4.9% Days to Collect	32.4
				0.0% Avg Payment Days	29.2
				0.0% Depreciation Rate	6.1%
				-4.9% Return on Equity	-4.4%
<hr/>					
<b>235372 THE BAY AT CRANBROOK HEALTH &amp; REHABILITATION CTR</b>				Proprietary - Corporation	
THE BAY AT CRANBROOK HEALTH & REHABILITATION CTR		11/15/2017 319 Days Settled			
DETROIT, MI 48234		12/31/2017 46 Days Settled		CR Beds 66    POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	55.5%
				Length of Stay	467.3
				Average Wages	15.34
				44.8% Skilled Nursing	97.4%
				55.2% Ancillary Service	2.6%
				122.5% Current Ratio	1.0
				-22.5% Days to Collect	157.9
				0.0% Avg Payment Days	212.9
				0.0% Depreciation Rate	4.8%
				-22.5% Return on Equity	387.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235372 THE BAY AT CRANBROOK HEALTH &amp; REHABILITATION CTR</b>		Proprietary - Corporation	
THE BAY AT CRANBROOK HEALTH & REHABILITATION CTR		11/15/2017 319 Days Settled	
DETROIT, MI 48234		12/31/2017 46 Days Settled	
WAYNE		CR Beds 66    POS Beds 0	
NATIONAL GOVERNMENT SERVICES		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	250,660	Total Charges	365,406
Fixed Assets	5,716	Contract Allowance	89,958
Other Assets	0	Operating Revenue	275,448
Total Assets	256,376	Operating Expense	439,637
Current Liabilities	420,563	Operating Margin	-164,189
Long Term Liabilities	0	Other Income	0
Total Equity	-164,187	Other Expense	0
Total Liab. and Equity	256,376	Net Profit or Loss	(164,189)
			24.6%
			75.4%
			159.6%
			-59.6%
			0.0%
			0.0%
			-59.6%

Occupancy Rate	44.8%
Length of Stay	340.0
Average Wages	15.34
Skilled Nursing	89.8%
Ancillary Service	10.2%
Current Ratio	0.6
Days to Collect	179.8
Avg Payment Days	203.5
Depreciation Rate	452.5%
Return on Equity	100.0%

<b>235454 THE BAY AT ELMWOOD HEALTH &amp; REHABILITATION CENTER</b>		Proprietary - Corporation	
THE BAY AT ELMWOOD HEALTH & REHABILITATION CENTER		11/15/2017 319 Days Settled	
DETROIT, MI 48211		12/31/2017 46 Days Settled	
WAYNE		CR Beds 120    POS Beds 0	
NATIONAL GOVERNMENT SERVICES		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,747,980	Total Charges	3,913,808
Fixed Assets	296,478	Contract Allowance	274,118
Other Assets	0	Operating Revenue	3,639,690
Total Assets	3,044,458	Operating Expense	3,838,735
Current Liabilities	3,061,689	Operating Margin	-199,045
Long Term Liabilities	-961,864	Other Income	0
Total Equity	944,633	Other Expense	0
Total Liab. and Equity	3,044,458	Net Profit or Loss	(199,045)
			7.0%
			93.0%
			105.5%
			-5.5%
			0.0%
			0.0%
			-5.5%

Occupancy Rate	51.5%
Length of Stay	469.0
Average Wages	13.32
Skilled Nursing	93.8%
Ancillary Service	6.2%
Current Ratio	0.9
Days to Collect	86.6
Avg Payment Days	193.2
Depreciation Rate	4.6%
Return on Equity	-21.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235454 THE BAY AT ELMWOOD HEALTH &amp; REHABILITATION CENTER</b>		Proprietary - Corporation	
THE BAY AT ELMWOOD HEALTH & REHABILITATION CENTER		11/15/2017 319 Days Settled	
DETROIT, MI 48211		12/31/2017 46 Days Settled	
WAYNE		CR Beds 120 POS Beds 0	
NATIONAL GOVERNMENT SERVICES		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	719,396	Total Charges	957,903
Fixed Assets	13,211	Contract Allowance	133,299
Other Assets	0	Operating Revenue	824,604
Total Assets	732,607	Operating Expense	771,520
Current Liabilities	679,522	Operating Margin	53,084
Long Term Liabilities	0	Other Income	0
Total Equity	53,085	Other Expense	0
Total Liab. and Equity	732,607	Net Profit or Loss	53,084
		13.9%	Skilled Nursing 89.0%
		86.1%	Ancillary Service 11.0%
		93.6%	Current Ratio 1.1
		6.4%	Days to Collect 244.1
		0.0%	Avg Payment Days 199.8
		0.0%	Depreciation Rate 331.6%
		6.4%	Return on Equity 100.0%

<b>235468 THE BAY AT WOODWARD HEALTH &amp; REHABILITATION CENTER</b>		Proprietary - Corporation	
THE BAY AT WOODWARD HEALTH & REHABILITATION CENTER		11/15/2017 319 Days Settled	
DETROIT, MI 48202		12/31/2017 46 Days Settled	
WAYNE		CR Beds 110 POS Beds 0	
NATIONAL GOVERNMENT SERVICES		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	4,967,981	Total Charges	6,379,223
Fixed Assets	670,177	Contract Allowance	1,332,650
Other Assets	0	Operating Revenue	5,046,573
Total Assets	5,638,158	Operating Expense	5,169,469
Current Liabilities	4,647,464	Operating Margin	-122,896
Long Term Liabilities	1,728,528	Other Income	0
Total Equity	-737,834	Other Expense	0
Total Liab. and Equity	5,638,158	Net Profit or Loss	(122,896)
		20.9%	Skilled Nursing 92.0%
		79.1%	Ancillary Service 8.0%
		102.4%	Current Ratio 1.1
		-2.4%	Days to Collect 103.9
		0.0%	Avg Payment Days 229.3
		0.0%	Depreciation Rate 11.5%
		-2.4%	Return on Equity 16.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235552 THE LIGHTHOUSE AT HANCOCK HEALTH AND REHAB</b>		Proprietary - Other	
THE LIGHTHOUSE AT HANCOCK HEALTH AND REHAB		12/31/2017 365 Days Settled	
HANCOCK, MI 49930		CR Beds 63    POS Beds 0	
HOUGHTON		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	82.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	661,615	Total Charges	5,393,543
Fixed Assets	30,429	Contract Allowance	283,603
Other Assets	0	Operating Revenue	5,109,940
Total Assets	692,044	Operating Expense	5,237,919
Current Liabilities	592,623	Operating Margin	-127,979
Long Term Liabilities	526,833	Other Income	2,637
Total Equity	-427,412	Other Expense	0
Total Liab. and Equity	692,044	Net Profit or Loss	(218,506)
		5.3%	Skilled Nursing
		94.7%	Ancillary Service
		102.5%	Current Ratio
		-2.5%	Days to Collect
		0.1%	Avg Payment Days
		0.0%	Depreciation Rate
		-4.3%	Return on Equity
			117.1
			18.38
			86.1%
			13.9%
			1.1
			34.2
			42.7
			99.9%
			51.1%

<b>235551 THE LIGHTHOUSE AT HUBBELL HEALTH AND REHAB</b>		Proprietary - Corporation	
THE LIGHTHOUSE AT HUBBELL HEALTH AND REHAB		12/31/2017 365 Days Settled	
HUBBELL, MI 49934		CR Beds 55    POS Beds 0	
HOUGHTON		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	91.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	624,758	Total Charges	5,036,450
Fixed Assets	121,165	Contract Allowance	151,779
Other Assets	23,475	Operating Revenue	4,884,671
Total Assets	769,398	Operating Expense	4,767,818
Current Liabilities	613,004	Operating Margin	116,853
Long Term Liabilities	0	Other Income	822
Total Equity	156,394	Other Expense	0
Total Liab. and Equity	769,398	Net Profit or Loss	28,763
		3.0%	Skilled Nursing
		97.0%	Ancillary Service
		97.6%	Current Ratio
		2.4%	Days to Collect
		0.0%	Avg Payment Days
		0.0%	Depreciation Rate
		0.6%	Return on Equity
			180.0
			17.14
			88.9%
			11.1%
			1.0
			40.0
			48.5
			33.2%
			18.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235349 THE LIGHTHOUSE AT ISHPEMING HEALTH AND REHAB</b>				Proprietary - Other	
THE LIGHTHOUSE AT ISHPEMING HEALTH AND REHAB 12/31/2017 365 Days Settled					
ISHPEMING, MI 49849				CR Beds 112 POS Beds 0	
MARQUETTE				<b>Key Performance Ind.</b>	
WPS IN				Occupancy Rate 67.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 118.1	
Current Assets	1,816,035	Total Charges	6,758,881	Average Wages 17.70	
Fixed Assets	27,880	Contract Allowance	544,187	8.1% Skilled Nursing 86.2%	
Other Assets	0	Operating Revenue	6,214,694	91.9% Ancillary Service 13.8%	
Total Assets	1,843,915	Operating Expense	6,683,961	107.6% Current Ratio 0.8	
Current Liabilities	2,272,077	Operating Margin	-469,267	-7.6% Days to Collect 85.5	
Long Term Liabilities	406,000	Other Income	2,791	0.0% Avg Payment Days 43.9	
Total Equity	-834,162	Other Expense	0	0.0% Depreciation Rate 112.8%	
Total Liab. and Equity	1,843,915	Net Profit or Loss	(583,666)	-9.4% Return on Equity 70.0%	

<b>235511 THE LIGHTHOUSE AT ROSCOMMON HEALTH AND REHAB</b>				Proprietary - Other	
THE LIGHTHOUSE AT ROSCOMMON HEALTH AND REHAB 12/31/2017 365 Days Settled					
ROSCOMMON, MI 48653				CR Beds 118 POS Beds 0	
ROSCOMMON				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 52.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 114.8	
Current Assets	1,379,559	Total Charges	4,853,820	Average Wages 17.80	
Fixed Assets	49,077	Contract Allowance	60,116	1.2% Skilled Nursing 83.9%	
Other Assets	0	Operating Revenue	4,793,704	98.8% Ancillary Service 16.1%	
Total Assets	1,428,636	Operating Expense	5,791,453	120.8% Current Ratio 0.6	
Current Liabilities	2,337,154	Operating Margin	-997,749	-20.8% Days to Collect 80.0	
Long Term Liabilities	517,167	Other Income	1,133	0.0% Avg Payment Days 51.2	
Total Equity	-1,425,685	Other Expense	0	0.0% Depreciation Rate 81.0%	
Total Liab. and Equity	1,428,636	Net Profit or Loss	(1,081,916)	-22.6% Return on Equity 75.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235541 THE LODGE AT TAYLOR</b>		Proprietary - Corporation	
THE LODGE AT TAYLOR		12/31/2017 365 Days Settled	
TAYLOR, MI 48180		CR Beds 150    POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>	
CGS (OHIO)		Occupancy Rate            86.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,209,416	Total Charges	17,818,525
Fixed Assets	599,260	Contract Allowance	3,845,655
Other Assets	42,625	Operating Revenue	13,972,870
Total Assets	<u>3,851,301</u>	Operating Expense	14,561,868
Current Liabilities	3,148,938	Operating Margin	-588,998
Long Term Liabilities	1,276,983	Other Income	115,145
Total Equity	<u>-574,620</u>	Other Expense	0
Total Liab. and Equity	<u>3,851,301</u>	Net Profit or Loss	<u>(473,853)</u>
		21.6%	Skilled Nursing            79.5%
		78.4%	Ancillary Service        20.5%
		104.2%	Current Ratio            1.0
		-4.2%	Days to Collect           82.4
		0.8%	Avg Payment Days        44.6
		0.0%	Depreciation Rate        36.0%
		-3.4%	Return on Equity         82.5%

  

<b>235508 THE MANOR OF FARMINGTON HILLS</b>		Proprietary - Corporation	
THE MANOR OF FARMINGTON HILLS		12/31/2017 365 Days Settled	
FARMINGTON HILLS, MI 48336		CR Beds 102    POS Beds 0	
OAKLAND		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate            88.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,817,104	Total Charges	13,923,939
Fixed Assets	1,394,029	Contract Allowance	3,430,771
Other Assets	178,894	Operating Revenue	10,493,168
Total Assets	<u>3,390,027</u>	Operating Expense	10,531,728
Current Liabilities	549,926	Operating Margin	-38,560
Long Term Liabilities	174,387	Other Income	848
Total Equity	<u>2,665,714</u>	Other Expense	0
Total Liab. and Equity	<u>3,390,027</u>	Net Profit or Loss	<u>(37,712)</u>
		24.6%	Skilled Nursing            79.7%
		75.4%	Ancillary Service        20.3%
		100.4%	Current Ratio            3.3
		-0.4%	Days to Collect           88.7
		0.0%	Avg Payment Days        4.8
		0.0%	Depreciation Rate        75.1%
		-0.4%	Return on Equity         -1.4%

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<b>235451 THE OAKS AT NORTHPOINTE WOODS</b>				Proprietary - Corporation	
THE OAKS AT NORTHPOINTE WOODS		12/31/2017 365 Days Settled			
BATTLE CREEK, MI 49017		CR Beds 107    POS Beds 0			
CALHOUN		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		77.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				64.1	
Current Assets	12,351,817	Total Charges	11,099,379	Average Wages	16.90
Fixed Assets	13,188,764	Contract Allowance	1,885,534	17.0% Skilled Nursing	66.3%
Other Assets	1,736,434	Operating Revenue	9,213,845	83.0% Ancillary Service	20.4%
Total Assets	<u>27,277,015</u>	Operating Expense	8,529,573	92.6% Current Ratio	64.0
Current Liabilities	192,900	Operating Margin	684,272	7.4% Days to Collect	40.4
Long Term Liabilities	136,045	Other Income	56	0.0% Avg Payment Days	8.3
Total Equity	26,948,070	Other Expense	0	0.0% Depreciation Rate	2.4%
Total Liab. and Equity	<u>27,277,015</u>	Net Profit or Loss	<u>684,328</u>	7.4% Return on Equity	2.5%

<b>235660 THE OAKS AT WOODFIELD</b>				Proprietary - Corporation	
THE OAKS AT WOODFIELD		12/31/2017 365 Days Settled			
GR BLANC, MI 48439		CR Beds 89    POS Beds 0			
GENESEE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				46.2	
Current Assets	18,310,211	Total Charges	12,330,599	Average Wages	17.81
Fixed Assets	12,740,028	Contract Allowance	2,881,631	23.4% Skilled Nursing	60.2%
Other Assets	1,597,123	Operating Revenue	9,448,968	76.6% Ancillary Service	24.1%
Total Assets	<u>32,647,362</u>	Operating Expense	8,031,315	85.0% Current Ratio	29.5
Current Liabilities	619,653	Operating Margin	1,417,653	15.0% Days to Collect	35.6
Long Term Liabilities	58,457	Other Income	1,200	0.0% Avg Payment Days	28.2
Total Equity	31,969,252	Other Expense	0	0.0% Depreciation Rate	2.4%
Total Liab. and Equity	<u>32,647,362</u>	Net Profit or Loss	<u>1,418,853</u>	15.0% Return on Equity	4.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235709 THE RIVERS HEALTH &amp; REHAB CENTER OF GROSSE POINTE</b>				Proprietary - Corporation	
THE RIVERS HEALTH & REHAB CENTER OF GROSSE POINTE				12/31/2017 365 Days Settled	
GROSSE POINTE WOODS, MI 48236				CR Beds 86 POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
WPS MI				Occupancy Rate	64.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	32.0
Current Assets	1,776,600	Total Charges	12,899,742	Average Wages	21.89
Fixed Assets	165,028	Contract Allowance	3,172,677	24.6% Skilled Nursing	45.9%
Other Assets	0	Operating Revenue	9,727,065	75.4% Ancillary Service	54.1%
Total Assets	1,941,628	Operating Expense	9,590,578	98.6% Current Ratio	0.5
Current Liabilities	3,943,298	Operating Margin	136,487	1.4% Days to Collect	59.1
Long Term Liabilities	0	Other Income	20	0.0% Avg Payment Days	65.9
Total Equity	-2,001,670	Other Expense	0	0.0% Depreciation Rate	334.3%
Total Liab. and Equity	1,941,628	Net Profit or Loss	(103,493)	-1.1% Return on Equity	5.2%
<hr/>					
<b>235524 THE SPRINGS AT THE FOUNTAINS</b>				Proprietary - Partnership	
THE SPRINGS AT THE FOUNTAINS				12/31/2017 365 Days Settled	
KALAMAZOO, MI 49009				CR Beds 303 POS Beds 0	
KALAMAZOO				<b>Key Performance Ind.</b>	
WPS MI				Occupancy Rate	65.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	314.7
Current Assets	3,614,992	Total Charges	11,469,077	Average Wages	16.82
Fixed Assets	1,747,116	Contract Allowance	1,244,310	10.8% Skilled Nursing	21.8%
Other Assets	1,911,770	Operating Revenue	10,224,767	89.2% Ancillary Service	11.9%
Total Assets	7,273,878	Operating Expense	12,115,775	118.5% Current Ratio	1.4
Current Liabilities	2,662,244	Operating Margin	-1,891,008	-18.5% Days to Collect	121.0
Long Term Liabilities	4,937,263	Other Income	1,287,491	12.6% Avg Payment Days	15.8
Total Equity	-325,629	Other Expense	0	0.0% Depreciation Rate	164.3%
Total Liab. and Equity	7,273,878	Net Profit or Loss	(603,517)	-5.9% Return on Equity	185.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235652 THE TIMBERS OF CASS COUNTY</b>				Proprietary - Corporation	
THE TIMBERS OF CASS COUNTY		12/31/2017 365 Days Settled			
DOWAGIAC, MI 49047		CR Beds 108    POS Beds 0			
CASS		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.9%	
		Length of Stay		183.2	
		Average Wages		21.26	
		29.5% Skilled Nursing		71.2%	
		70.5% Ancillary Service		28.8%	
		101.8% Current Ratio		7.8	
		-1.8% Days to Collect		250.5	
		10.2% Avg Payment Days		16.2	
		0.0% Depreciation Rate		147.7%	
		8.2% Return on Equity		12.2%	

  

Balance Sheet		Income Statement			
Current Assets	6,355,882	Total Charges	12,894,005		
Fixed Assets	399,480	Contract Allowance	3,801,714	29.5%	
Other Assets	155,792	Operating Revenue	9,092,291	70.5%	
Total Assets	6,911,154	Operating Expense	9,253,638	101.8%	
Current Liabilities	814,277	Operating Margin	-161,347	-1.8%	
Long Term Liabilities	0	Other Income	929,233	10.2%	
Total Equity	6,096,877	Other Expense	0	0.0%	
Total Liab. and Equity	6,911,154	Net Profit or Loss	741,194		

<b>235325 THE VILLA AT CITY CENTER</b>				Proprietary - Corporation	
THE VILLA AT CITY CENTER		12/31/2017 365 Days Settled			
WARREN, MI 48089		CR Beds 153    POS Beds 0			
MACOMB		<b>Key Performance Ind.</b>			
NGS (WI)		Occupancy Rate		87.6%	
		Length of Stay		421.8	
		Average Wages		20.17	
		-121.3% Skilled Nursing		33.4%	
		221.3% Ancillary Service		66.6%	
		91.2% Current Ratio		3.3	
		8.8% Days to Collect		56.1	
		0.4% Avg Payment Days		41.9	
		0.0% Depreciation Rate		114.4%	
		7.8% Return on Equity		35.3%	

  

Balance Sheet		Income Statement			
Current Assets	5,239,182	Total Charges	6,777,816		
Fixed Assets	1,739,564	Contract Allowance	-8,219,592	-121.3%	
Other Assets	0	Operating Revenue	14,997,408	221.3%	
Total Assets	6,978,746	Operating Expense	13,683,633	91.2%	
Current Liabilities	1,572,643	Operating Margin	1,313,775	8.8%	
Long Term Liabilities	2,077,325	Other Income	56,621	0.4%	
Total Equity	3,328,778	Other Expense	0	0.0%	
Total Liab. and Equity	6,978,746	Net Profit or Loss	1,175,121		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235402 THE VILLA AT GREAT LAKES CROSSING</b>				Proprietary - Corporation	
THE VILLA AT GREAT LAKES CROSSING      12/31/2017 365 Days Settled					
DETROIT, MI 48219				CR Beds 98    POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
NGS (WI)				Occupancy Rate      88.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      311.5	
Current Assets	3,165,329	Total Charges	5,259,290	Average Wages      18.70	
Fixed Assets	781,605	Contract Allowance	-4,048,480	-77.0%	Skilled Nursing      38.8%
Other Assets	0	Operating Revenue	9,307,770	177.0%	Ancillary Service      61.2%
Total Assets	<u>3,946,934</u>	Operating Expense	8,727,949	93.8%	Current Ratio      3.0
Current Liabilities	1,059,781	Operating Margin	579,821	6.2%	Days to Collect      59.2
Long Term Liabilities	855,389	Other Income	-12,350	-0.1%	Avg Payment Days      44.3
Total Equity	2,031,764	Other Expense	0	0.0%	Depreciation Rate      135.7%
Total Liab. and Equity	<u>3,946,934</u>	Net Profit or Loss	<u>446,701</u>	4.8%	Return on Equity      22.0%

<b>235489 THE VILLA AT GREEN LAKE ESTATES</b>				Proprietary - Corporation	
THE VILLA AT GREEN LAKE ESTATES      12/31/2017 365 Days Settled					
ORCHARD LAKE, MI 48324				CR Beds 85    POS Beds 0	
OAKLAND				<b>Key Performance Ind.</b>	
NGS (WI)				Occupancy Rate      88.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      379.9	
Current Assets	1,648,491	Total Charges	3,384,808	Average Wages      19.17	
Fixed Assets	257,536	Contract Allowance	-4,106,238	-121.3%	Skilled Nursing      47.3%
Other Assets	0	Operating Revenue	7,491,046	221.3%	Ancillary Service      52.7%
Total Assets	<u>1,906,027</u>	Operating Expense	7,590,499	101.3%	Current Ratio      2.2
Current Liabilities	747,050	Operating Margin	-99,453	-1.3%	Days to Collect      56.4
Long Term Liabilities	517,394	Other Income	22,092	0.3%	Avg Payment Days      35.9
Total Equity	641,583	Other Expense	0	0.0%	Depreciation Rate      378.6%
Total Liab. and Equity	<u>1,906,027</u>	Net Profit or Loss	<u>(174,932)</u>	-2.3%	Return on Equity      -27.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235503 THE VILLA AT PARKRIDGE</b>				Proprietary - Corporation	
THE VILLA AT PARKRIDGE		12/31/2017 365 Days Settled			
YPSILANTI, MI 48198		CR Beds 144 POS Beds 0			
WASHTENAW		<b>Key Performance Ind.</b>			
NGS (WI)		Occupancy Rate		91.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 326.2	
Current Assets	3,145,624	Total Charges	6,092,908	Average Wages 18.74	
Fixed Assets	304,947	Contract Allowance	-6,341,717	-104.1%	Skilled Nursing 41.8%
Other Assets	0	Operating Revenue	12,434,625	204.1%	Ancillary Service 58.2%
Total Assets	3,450,571	Operating Expense	12,113,142	97.4%	Current Ratio 3.1
Current Liabilities	1,020,906	Operating Margin	321,483	2.6%	Days to Collect 71.1
Long Term Liabilities	886,837	Other Income	-8,654	-0.1%	Avg Payment Days 30.8
Total Equity	1,542,828	Other Expense	0	0.0%	Depreciation Rate 452.4%
Total Liab. and Equity	3,450,571	Net Profit or Loss	151,528	1.2%	Return on Equity 9.8%
<b>235380 THE VILLA AT ROSE CITY</b>				Proprietary - Corporation	
THE VILLA AT ROSE CITY		12/31/2017 365 Days Settled			
ROSE CITY, MI 48654		CR Beds 102 POS Beds 0			
OGEMAW		<b>Key Performance Ind.</b>			
NGS (WI)		Occupancy Rate		74.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 121.6	
Current Assets	2,228,063	Total Charges	7,232,648	Average Wages 16.22	
Fixed Assets	2,809,021	Contract Allowance	-1,517,912	-21.0%	Skilled Nursing 49.3%
Other Assets	0	Operating Revenue	8,750,560	121.0%	Ancillary Service 50.7%
Total Assets	5,037,084	Operating Expense	8,181,272	93.5%	Current Ratio 3.2
Current Liabilities	703,971	Operating Margin	569,288	6.5%	Days to Collect 56.5
Long Term Liabilities	2,455,174	Other Income	41,643	0.5%	Avg Payment Days 31.4
Total Equity	1,877,939	Other Expense	0	0.0%	Depreciation Rate 49.6%
Total Liab. and Equity	5,037,084	Net Profit or Loss	496,731	5.7%	Return on Equity 26.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235396 THE VILLA AT SILVERBELL ESTATES</b>		Proprietary - Corporation	
THE VILLA AT SILVERBELL ESTATES		12/31/2017 365 Days Settled	
ORION, MI 48359		CR Beds 106 POS Beds 0	
OAKLAND		<b>Key Performance Ind.</b>	
NGS (WI)		Occupancy Rate	75.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,962,686	Total Charges	9,859,056
Fixed Assets	557,506	Contract Allowance	1,311,715
Other Assets	0	Operating Revenue	8,547,341
Total Assets	2,520,192	Operating Expense	8,378,891
Current Liabilities	786,442	Operating Margin	168,450
Long Term Liabilities	812,170	Other Income	3,437
Total Equity	921,580	Other Expense	0
Total Liab. and Equity	2,520,192	Net Profit or Loss	171,887
		13.3%	Skilled Nursing 72.4%
		86.7%	Ancillary Service 27.6%
		98.0%	Current Ratio 2.5
		2.0%	Days to Collect 45.2
		0.0%	Avg Payment Days 34.3
		0.0%	Depreciation Rate 188.2%
		2.0%	Return on Equity 18.7%

  

<b>235429 THE VILLA AT THE BAY</b>		Proprietary - Corporation	
THE VILLA AT THE BAY		12/31/2017 365 Days Settled	
PETOSKEY, MI 49770		CR Beds 110 POS Beds 0	
EMMET		<b>Key Performance Ind.</b>	
NGS (WI)		Occupancy Rate	84.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,179,979	Total Charges	5,731,042
Fixed Assets	675,369	Contract Allowance	-4,125,831
Other Assets	0	Operating Revenue	9,856,873
Total Assets	3,855,348	Operating Expense	9,070,272
Current Liabilities	844,143	Operating Margin	786,601
Long Term Liabilities	911,154	Other Income	40,734
Total Equity	2,100,051	Other Expense	0
Total Liab. and Equity	3,855,348	Net Profit or Loss	691,629
		-72.0%	Skilled Nursing 48.8%
		172.0%	Ancillary Service 51.2%
		92.0%	Current Ratio 3.8
		8.0%	Days to Collect 43.5
		0.4%	Avg Payment Days 34.0
		0.0%	Depreciation Rate 173.7%
		7.0%	Return on Equity 32.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235463 THE VILLA AT THE PARK</b>				Proprietary - Corporation	
THE VILLA AT THE PARK		12/31/2017 365 Days Settled			
HIGHLAND PARK, MI 48203		CR Beds 114 POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
NGS (WI)		Occupancy Rate		94.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 379.9	
Current Assets	2,531,335	Total Charges	2,911,958	Average Wages 18.79	
Fixed Assets	273,559	Contract Allowance	-6,421,009	-220.5%	Skilled Nursing 47.3%
Other Assets	0	Operating Revenue	9,332,967	320.5%	Ancillary Service 52.7%
Total Assets	2,804,894	Operating Expense	9,184,179	98.4%	Current Ratio 2.6
Current Liabilities	959,784	Operating Margin	148,788	1.6%	Days to Collect 80.4
Long Term Liabilities	799,885	Other Income	26,851	0.3%	Avg Payment Days 38.1
Total Equity	1,045,225	Other Expense	0	0.0%	Depreciation Rate 387.3%
Total Liab. and Equity	2,804,894	Net Profit or Loss	53,600	0.6%	Return on Equity 5.1%
<b>235412 THE VILLA AT TRAVERSE POINT</b>				Proprietary - Corporation	
THE VILLA AT TRAVERSE POINT		12/31/2017 365 Days Settled			
TRAVERSE CITY, MI 49684		CR Beds 96 POS Beds 0			
GRAND TRAVERSE		<b>Key Performance Ind.</b>			
NGS (WI)		Occupancy Rate		59.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 79.9	
Current Assets	-9,889	Total Charges	5,900,704	Average Wages 18.94	
Fixed Assets	2,055,487	Contract Allowance	-1,152,687	-19.5%	Skilled Nursing 36.1%
Other Assets	0	Operating Revenue	7,053,391	119.5%	Ancillary Service 63.9%
Total Assets	2,045,598	Operating Expense	7,243,836	102.7%	Current Ratio 0.0
Current Liabilities	838,309	Operating Margin	-190,445	-2.7%	Days to Collect 77.2
Long Term Liabilities	1,908,833	Other Income	66,083	0.9%	Avg Payment Days 42.2
Total Equity	-701,544	Other Expense	0	0.0%	Depreciation Rate 51.4%
Total Liab. and Equity	2,045,598	Net Profit or Loss	(216,249)	-3.1%	Return on Equity 30.8%

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<b>235414 THE VILLA AT WEST BRANCH</b>				Proprietary - Corporation	
THE VILLA AT WEST BRANCH		12/31/2017 365 Days Settled			
WEST BRANCH, MI 48661		CR Beds 70    POS Beds 0			
OGEMAW		<b>Key Performance Ind.</b>			
NGS (WI)		Occupancy Rate		94.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				132.9	
Current Assets	2,894,341	Total Charges	5,610,216	Average Wages	
Fixed Assets	144,093	Contract Allowance	-2,011,148	17.29	
Other Assets	0	Operating Revenue	7,621,364	41.4%	
Total Assets	<u>3,038,434</u>	Operating Expense	6,901,912	58.6%	
Current Liabilities	639,153	Operating Margin	719,452	Current Ratio	
Long Term Liabilities	361,499	Other Income	5,377	4.5	
Total Equity	2,037,782	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>3,038,434</u>	Net Profit or Loss	625,824	30.8	
				Avg Payment Days	
				33.8	
				Depreciation Rate	
				429.7%	
				Return on Equity	
				30.7%	

<b>235528 THE VILLAGE OF EAST HARBOR</b>				Nonprofit - Church	
THE VILLAGE OF EAST HARBOR		12/31/2017 365 Days Settled			
CHESTERFIELD TOWNSHI, MI 48047		CR Beds 259    POS Beds 0			
MACOMB		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				125.8	
Current Assets	1,687,051	Total Charges	16,753,913	Average Wages	
Fixed Assets	17,554,983	Contract Allowance	2,183,213	19.29	
Other Assets	3,311,218	Operating Revenue	14,570,700	53.2%	
Total Assets	<u>22,553,252</u>	Operating Expense	17,004,630	19.8%	
Current Liabilities	3,795,987	Operating Margin	-2,433,930	Current Ratio	
Long Term Liabilities	17,178,384	Other Income	2,957,135	0.4	
Total Equity	1,578,881	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>22,553,252</u>	Net Profit or Loss	422,883	30.7	
				Avg Payment Days	
				38.8	
				Depreciation Rate	
				4.9%	
				Return on Equity	
				26.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235654 THE VILLAGES OF LAPEER NURSING &amp; REHABILITATION</b>				Proprietary - Corporation	
THE VILLAGES OF LAPEER NURSING & REHABILITATION		4/30/2017 365 Days Settled			
LAPEER, MI 48446		12/31/2017 157 Days Settled		CR Beds 87    POS Beds 0	
LAPEER		7/27/2017 88 Days Settled		<b>Key Performance Ind.</b>	
WPS MI				Occupancy Rate	71.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	180.6
Current Assets	2,081,528	Total Charges	5,937,838	Average Wages	3.11
Fixed Assets	122,617	Contract Allowance	1,301,963	21.9% Skilled Nursing	86.6%
Other Assets	6,000	Operating Revenue	4,635,875	78.1% Ancillary Service	13.4%
Total Assets	2,210,145	Operating Expense	4,783,171	103.2% Current Ratio	2.1
Current Liabilities	1,009,318	Operating Margin	-147,296	-3.2% Days to Collect	250.7
Long Term Liabilities	2,594,535	Other Income	28,184	0.6% Avg Payment Days	130.6
Total Equity	-1,393,708	Other Expense	0	0.0% Depreciation Rate	6.3%
Total Liab. and Equity	2,210,145	Net Profit or Loss	(119,112)	-2.6% Return on Equity	8.5%

<b>235654 THE VILLAGES OF LAPEER NURSING &amp; REHABILITATION</b>				Proprietary - Corporation	
THE VILLAGES OF LAPEER NURSING & REHABILITATION		4/30/2017 365 Days Settled			
LAPEER, MI 48446		12/31/2017 157 Days Settled		CR Beds 87    POS Beds 0	
LAPEER		7/27/2017 88 Days Settled		<b>Key Performance Ind.</b>	
WPS MI				Occupancy Rate	71.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	218.0
Current Assets	1,206,331	Total Charges	1,403,675	Average Wages	3.11
Fixed Assets	122,617	Contract Allowance	1,038,761	74.0% Skilled Nursing	91.4%
Other Assets	6,000	Operating Revenue	364,914	26.0% Ancillary Service	8.6%
Total Assets	1,334,948	Operating Expense	1,308,812	358.7% Current Ratio	1.1
Current Liabilities	1,075,409	Operating Margin	-943,898	-258.7% Days to Collect	1,858.1
Long Term Liabilities	2,594,535	Other Income	2,149	0.6% Avg Payment Days	507.5
Total Equity	-2,334,996	Other Expense	0	0.0% Depreciation Rate	0.1%
Total Liab. and Equity	1,334,948	Net Profit or Loss	(941,749)	-258.1% Return on Equity	40.3%

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<b>235654 THE VILLAGES OF LAPEER NURSING &amp; REHABILITATION</b>				Proprietary - Corporation	
THE VILLAGES OF LAPEER NURSING & REHABILITATION		4/30/2017 365 Days Settled			
LAPEER, MI 48446		12/31/2017 157 Days Settled		CR Beds 87    POS Beds 0	
LAPEER		7/27/2017 88 Days Settled		<b>Key Performance Ind.</b>	
WPS MI				Occupancy Rate	74.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	133.4
Current Assets	1,254,390	Total Charges	2,821,612	Average Wages	3.11
Fixed Assets	243,948	Contract Allowance	722,822	25.6% Skilled Nursing	87.5%
Other Assets	35,979	Operating Revenue	2,098,790	74.4% Ancillary Service	12.5%
Total Assets	<u>1,534,317</u>	Operating Expense	2,504,390	119.3% Current Ratio	1.1
Current Liabilities	1,116,276	Operating Margin	-405,600	-19.3% Days to Collect	375.7
Long Term Liabilities	0	Other Income	3,013	0.1% Avg Payment Days	84.2
Total Equity	418,041	Other Expense	0	0.0% Depreciation Rate	37.7%
Total Liab. and Equity	<u>1,534,317</u>	Net Profit or Loss	<u>(402,587)</u>	-19.2% Return on Equity	-96.3%
<b>235700 THE WILLOWS AT EAST LANSING</b>				Proprietary - Corporation	
THE WILLOWS AT EAST LANSING		12/31/2017 365 Days Settled			
EAST LANSING, MI 48823				CR Beds 139    POS Beds 0	
CLINTON				<b>Key Performance Ind.</b>	
CGS (KENTUCKY)				Occupancy Rate	84.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	80.5
Current Assets	7,428,277	Total Charges	13,677,976	Average Wages	18.78
Fixed Assets	18,152,795	Contract Allowance	2,167,904	15.8% Skilled Nursing	53.7%
Other Assets	957,863	Operating Revenue	11,510,072	84.2% Ancillary Service	18.0%
Total Assets	<u>26,538,935</u>	Operating Expense	12,429,686	108.0% Current Ratio	14.3
Current Liabilities	518,965	Operating Margin	-919,614	-8.0% Days to Collect	24.6
Long Term Liabilities	13,343,826	Other Income	11,488	0.1% Avg Payment Days	15.0
Total Equity	12,676,144	Other Expense	0	0.0% Depreciation Rate	7.6%
Total Liab. and Equity	<u>26,538,935</u>	Net Profit or Loss	<u>(908,126)</u>	-7.9% Return on Equity	-7.2%

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<b>235009 THORNAPPLE MANOR</b>				Government - County	
THORNAPPLE MANOR		12/31/2017 365 Days Settled			
HASTINGS, MI 49058		CR Beds 161    POS Beds 0			
BARRY		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				107.0	
Current Assets	3,294,450	Total Charges	23,006,639	Average Wages	
Fixed Assets	22,925,174	Contract Allowance	4,525,051	22.02	
Other Assets	2,791,909	Operating Revenue	18,481,588	19.7%	Skilled Nursing
Total Assets	29,011,533	Operating Expense	19,152,301	80.3%	Ancillary Service
Current Liabilities	1,898,497	Operating Margin	-670,713	103.6%	Current Ratio
Long Term Liabilities	7,688,824	Other Income	157,592	-3.6%	Days to Collect
Total Equity	19,424,212	Other Expense	0	0.9%	Avg Payment Days
Total Liab. and Equity	29,011,533	Net Profit or Loss	(816,124)	0.0%	Depreciation Rate
				-4.4%	Return on Equity
					-4.2%
<b>235176 TRANSITIONAL HEALTH SERVICES OF FREMONT</b>				Proprietary - Other	
TRANSITIONAL HEALTH SERVICES OF FREMONT		12/31/2017 365 Days Settled			
FREMONT, MI 49412		CR Beds 129    POS Beds 0			
NEWAYGO		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		72.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				159.0	
Current Assets	34,079,772	Total Charges	10,706,608	Average Wages	
Fixed Assets	1,710,139	Contract Allowance	3,429,459	17.34	
Other Assets	36,880	Operating Revenue	7,277,149	32.0%	Skilled Nursing
Total Assets	35,826,791	Operating Expense	8,127,624	68.0%	Ancillary Service
Current Liabilities	37,038,877	Operating Margin	-850,475	111.7%	Current Ratio
Long Term Liabilities	802,571	Other Income	2,114	-11.7%	Days to Collect
Total Equity	-2,014,657	Other Expense	0	0.0%	Avg Payment Days
Total Liab. and Equity	35,826,791	Net Profit or Loss	(848,361)	0.0%	Depreciation Rate
				-11.7%	Return on Equity
					42.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235559 TRANSITIONAL HEALTH SERVICES OF WAYNE</b>				Proprietary - Other	
TRANSITIONAL HEALTH SERVICES OF WAYNE				12/31/2017 365 Days Settled	
WAYNE, MI 48184				CR Beds 49    POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate    80.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    92.4	
Current Assets	13,839,753	Total Charges	5,034,654	Average Wages    18.64	
Fixed Assets	570,991	Contract Allowance	1,422,594	28.3%	Skilled Nursing    83.3%
Other Assets	1,047	Operating Revenue	3,612,060	71.7%	Ancillary Service    16.7%
Total Assets	14,411,791	Operating Expense	4,281,774	118.5%	Current Ratio    0.7
Current Liabilities	20,564,445	Operating Margin	-669,714	-18.5%	Days to Collect    1,315.6
Long Term Liabilities	258,181	Other Income	3,926	0.1%	Avg Payment Days    10.2
Total Equity	-6,410,835	Other Expense	0	0.0%	Depreciation Rate    24.7%
Total Liab. and Equity	14,411,791	Net Profit or Loss	(665,788)	-18.4%	Return on Equity    10.4%
<b>235089 TUSCOLA COUNTY MEDICAL CARE FACILITY</b>				Government - County	
TUSCOLA COUNTY MEDICAL CARE FACILITY				12/31/2017 365 Days Settled	
CARO, MI 48723				CR Beds 159    POS Beds 0	
TUSCOLA				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate    97.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    232.5	
Current Assets	6,739,198	Total Charges	20,488,978	Average Wages    19.23	
Fixed Assets	14,493,582	Contract Allowance	977,961	4.8%	Skilled Nursing    89.5%
Other Assets	-590,893	Operating Revenue	19,511,017	95.2%	Ancillary Service    10.5%
Total Assets	20,641,887	Operating Expense	22,460,313	115.1%	Current Ratio    2.9
Current Liabilities	2,331,503	Operating Margin	-2,949,296	-15.1%	Days to Collect    47.7
Long Term Liabilities	4,160,000	Other Income	2,123,700	10.9%	Avg Payment Days    23.8
Total Equity	14,150,384	Other Expense	0	0.0%	Depreciation Rate    4.9%
Total Liab. and Equity	20,641,887	Net Profit or Loss	(901,617)	-4.6%	Return on Equity    -6.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235649 VALLEY HEALTH CENTER</b>				Nonprofit - Church	
VALLEY HEALTH CENTER		6/30/2017 365 Days Settled			
GRAND RAPIDS, MI 49546				CR Beds 20	POS Beds 0
KENT		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	97.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	1,188.7
Current Assets	0	Total Charges	2,530,599	Average Wages	19.35
Fixed Assets	0	Contract Allowance	280,844	11.1%	Skilled Nursing 98.9%
Other Assets	0	Operating Revenue	2,249,755	88.9%	Ancillary Service 1.1%
Total Assets	0	Operating Expense	1,878,079	83.5%	Current Ratio
Current Liabilities	0	Operating Margin	371,676	16.5%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	14,885	0.7%	Avg Payment Days 0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	0	Net Profit or Loss	386,561	17.2%	Return on Equity 0.0%
<b>235254 VISTA GRANDE VILLA</b>				Nonprofit - Other	
VISTA GRANDE VILLA		12/31/2017 365 Days Settled			
JACKSON, MI 49202				CR Beds 60	POS Beds 0
JACKSON		<b>Key Performance Ind.</b>			
CAHABA				Occupancy Rate	64.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	37.3
Current Assets	8,999,960	Total Charges	6,913,317	Average Wages	17.38
Fixed Assets	15,698,971	Contract Allowance	2,450,095	35.4%	Skilled Nursing 65.8%
Other Assets	408,550	Operating Revenue	4,463,222	64.6%	Ancillary Service 34.2%
Total Assets	25,107,481	Operating Expense	15,474,981	346.7%	Current Ratio 1.9
Current Liabilities	4,755,829	Operating Margin	-11,011,759	-246.7%	Days to Collect 83.1
Long Term Liabilities	31,915,791	Other Income	11,000,402	246.5%	Avg Payment Days 28.5
Total Equity	-11,564,139	Other Expense	0	0.0%	Depreciation Rate 3.4%
Total Liab. and Equity	25,107,481	Net Profit or Loss	(11,357)	-0.3%	Return on Equity 0.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235259 WARREN WOODS HEALTH AND REHABILITATION CENTER</b>				Proprietary - Corporation	
WARREN WOODS HEALTH AND REHABILITATION CENTER		9/30/2017 365 Days Settled			
WARREN, MI 48089				CR Beds 185    POS Beds 0	
MACOMB				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	87.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	102.6
Current Assets	1,596,655	Total Charges	48,988,802	Average Wages	22.26
Fixed Assets	6,708,728	Contract Allowance	36,377,762	74.3% Skilled Nursing	95.0%
Other Assets	13,005	Operating Revenue	12,611,040	25.7% Ancillary Service	5.0%
Total Assets	<u>8,318,388</u>	Operating Expense	12,255,060	97.2% Current Ratio	0.9
Current Liabilities	1,793,592	Operating Margin	355,980	2.8% Days to Collect	45.4
Long Term Liabilities	6,775,091	Other Income	7,042	0.1% Avg Payment Days	29.0
Total Equity	<u>-250,295</u>	Other Expense	0	0.0% Depreciation Rate	6.8%
Total Liab. and Equity	<u>8,318,388</u>	Net Profit or Loss	<u>363,022</u>	2.9% Return on Equity	-145.0%
<b>235607 WARWICK LIVING CENTER</b>				Nonprofit - Other	
WARWICK LIVING CENTER		3/31/2017 365 Days Settled			
ALMA, MI 48801				CR Beds 45    POS Beds 0	
GRATIOT				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	98.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	386.1
Current Assets	866,764	Total Charges	5,959,219	Average Wages	15.88
Fixed Assets	4,254,713	Contract Allowance	1,457,097	24.5% Skilled Nursing	80.0%
Other Assets	1,930,327	Operating Revenue	4,502,122	75.5% Ancillary Service	20.0%
Total Assets	<u>7,051,804</u>	Operating Expense	4,241,427	94.2% Current Ratio	4.0
Current Liabilities	217,560	Operating Margin	260,695	5.8% Days to Collect	62.9
Long Term Liabilities	6,161,111	Other Income	9,994	0.2% Avg Payment Days	18.6
Total Equity	<u>673,133</u>	Other Expense	0	0.0% Depreciation Rate	9.8%
Total Liab. and Equity	<u>7,051,804</u>	Net Profit or Loss	<u>275,266</u>	6.1% Return on Equity	40.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235668 WELLBRIDGE OF BRIGHTON</b>		Proprietary - Corporation	
WELLBRIDGE OF BRIGHTON		12/31/2017 365 Days Settled	
HOWELL, MI 48843		CR Beds 88    POS Beds 0	
LIVINGSTON		<b>Key Performance Ind.</b>	
WPS MI		Occupancy Rate            90.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,581,506	Total Charges	20,023,033
Fixed Assets	-2,028,814	Contract Allowance	7,528,464
Other Assets	0	Operating Revenue	12,494,569
Total Assets	1,552,692	Operating Expense	11,565,051
Current Liabilities	927,483	Operating Margin	929,518
Long Term Liabilities	0	Other Income	109,706
Total Equity	625,209	Other Expense	0
Total Liab. and Equity	1,552,692	Net Profit or Loss	820,489
		37.6%	Skilled Nursing            52.9%
		62.4%	Ancillary Service        47.1%
		92.6%	Current Ratio              3.9
		7.4%	Days to Collect            67.4
		0.9%	Avg Payment Days        33.4
		0.0%	Depreciation Rate        -136.2%
		6.6%	Return on Equity          131.2%

<b>235715 WELLBRIDGE OF FENTON</b>		Proprietary - Corporation	
WELLBRIDGE OF FENTON		12/31/2017 365 Days Settled	
FENTON, MI 48430		CR Beds 100    POS Beds 0	
GENESEE		<b>Key Performance Ind.</b>	
WPS MI		Occupancy Rate            80.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,431,442	Total Charges	22,260,554
Fixed Assets	-195,928	Contract Allowance	8,155,780
Other Assets	-902,153	Operating Revenue	14,104,774
Total Assets	2,333,361	Operating Expense	13,626,221
Current Liabilities	1,224,781	Operating Margin	478,553
Long Term Liabilities	1,650,000	Other Income	112,043
Total Equity	-541,420	Other Expense	0
Total Liab. and Equity	2,333,361	Net Profit or Loss	447,022
		36.6%	Skilled Nursing            48.0%
		63.4%	Ancillary Service        52.0%
		96.6%	Current Ratio              2.8
		3.4%	Days to Collect            58.9
		0.8%	Avg Payment Days        35.1
		0.0%	Depreciation Rate        1,263.4%
		3.2%	Return on Equity          -82.6%

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<b>235702 WELLBRIDGE OF NOVI, LLC</b>				Proprietary - Corporation	
WELLBRIDGE OF NOVI, LLC		12/31/2017 365 Days Settled			
NOVI, MI 48374		CR Beds 100    POS Beds 0			
OAKLAND		<b>Key Performance Ind.</b>			
WPS MI		Occupancy Rate		89.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				30.3	
Current Assets	2,839,285	Total Charges	26,297,803	Average Wages	
Fixed Assets	-727,372	Contract Allowance	10,800,999	19.51	
Other Assets	-2,490,000	Operating Revenue	15,496,804	41.1%	
Total Assets	-378,087	Operating Expense	15,259,213	58.9%	
Current Liabilities	2,220,991	Operating Margin	237,591	98.5%	
Long Term Liabilities	1,500,000	Other Income	99,631	1.5%	
Total Equity	-4,099,078	Other Expense	0	0.6%	
Total Liab. and Equity	-378,087	Net Profit or Loss	244,858	0.0%	
				992.9%	
				Return on Equity	
				-6.0%	

<b>235720 WELLBRIDGE OF PINCKNEY</b>				Proprietary - Corporation	
WELLBRIDGE OF PINCKNEY		12/31/2017 340 Days Settled			
PINCKNEY, MI 48169		CR Beds 100    POS Beds 0			
LIVINGSTON		<b>Key Performance Ind.</b>			
WPS MI		Occupancy Rate		40.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				58.0	
Current Assets	1,121,217	Total Charges	7,900,555	Average Wages	
Fixed Assets	1,311,968	Contract Allowance	3,148,418	20.68	
Other Assets	6,666	Operating Revenue	4,752,137	39.9%	
Total Assets	2,439,851	Operating Expense	6,621,291	60.1%	
Current Liabilities	4,473,815	Operating Margin	-1,869,154	139.3%	
Long Term Liabilities	1,000,000	Other Income	36,150	-39.3%	
Total Equity	-3,033,964	Other Expense	0	0.8%	
Total Liab. and Equity	2,439,851	Net Profit or Loss	(1,835,013)	0.0%	
				80.1%	
				Return on Equity	
				60.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235716 WELLBRIDGE OF ROCHESTER HILLS</b>				Proprietary - Corporation	
WELLBRIDGE OF ROCHESTER HILLS		12/31/2017 365 Days Settled			
ROCHESTER HILLS, MI 48307		CR Beds 100 POS Beds 0			
OAKLAND		<b>Key Performance Ind.</b>			
WPS MI		Occupancy Rate		77.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 35.3	
Current Assets	2,942,809	Total Charges	23,691,647	Average Wages	23.33
Fixed Assets	-2,176,047	Contract Allowance	9,988,616	42.2%	Skilled Nursing 43.0%
Other Assets	-740,000	Operating Revenue	13,703,031	57.8%	Ancillary Service 57.0%
Total Assets	26,762	Operating Expense	12,986,077	94.8%	Current Ratio 2.1
Current Liabilities	1,369,492	Operating Margin	716,954	5.2%	Days to Collect 54.2
Long Term Liabilities	0	Other Income	77,868	0.6%	Avg Payment Days 39.2
Total Equity	-1,342,730	Other Expense	0	0.0%	Depreciation Rate -95.2%
Total Liab. and Equity	26,762	Net Profit or Loss	684,839	5.0%	Return on Equity -51.0%
<b>235704 WELLBRIDGE OF ROMEO, LLC</b>				Proprietary - Corporation	
WELLBRIDGE OF ROMEO, LLC		12/31/2017 365 Days Settled			
ROMEO, MI 48065		CR Beds 124 POS Beds 0			
MACOMB		<b>Key Performance Ind.</b>			
WPS MI		Occupancy Rate		88.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 61.9	
Current Assets	3,271,591	Total Charges	24,542,984	Average Wages	21.32
Fixed Assets	-505,042	Contract Allowance	9,621,229	39.2%	Skilled Nursing 60.8%
Other Assets	-1,405,000	Operating Revenue	14,921,755	60.8%	Ancillary Service 39.2%
Total Assets	1,361,549	Operating Expense	14,298,485	95.8%	Current Ratio 2.2
Current Liabilities	1,509,939	Operating Margin	623,270	4.2%	Days to Collect 46.8
Long Term Liabilities	1,750,000	Other Income	58,325	0.4%	Avg Payment Days 43.8
Total Equity	-1,898,390	Other Expense	0	0.0%	Depreciation Rate 734.9%
Total Liab. and Equity	1,361,549	Net Profit or Loss	622,949	4.2%	Return on Equity -32.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235274 WELLSPRING LUTHERAN NURSING AND REHAB SERVICES</b>				Nonprofit - Church	
WELLSPRING LUTHERAN NURSING AND REHAB SERVICES				12/31/2017 365 Days Settled	
MONROE, MI 48161				CR Beds 122 POS Beds 0	
MONROE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 90.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 101.7	
Current Assets	13,331,676	Total Charges	15,477,497	Average Wages 20.52	
Fixed Assets	1,133,440	Contract Allowance	2,974,382	19.2% Skilled Nursing 77.0%	
Other Assets	0	Operating Revenue	12,503,115	80.8% Ancillary Service 23.0%	
Total Assets	14,465,116	Operating Expense	12,005,241	96.0% Current Ratio 10.4	
Current Liabilities	1,282,217	Operating Margin	497,874	4.0% Days to Collect 34.8	
Long Term Liabilities	762,963	Other Income	166,972	1.3% Avg Payment Days 15.5	
Total Equity	12,419,936	Other Expense	0	0.0% Depreciation Rate 4.2%	
Total Liab. and Equity	14,465,116	Net Profit or Loss	618,418	4.9% Return on Equity 5.0%	

<b>235269 WELLSPRING LUTHERAN SERVICES</b>				Nonprofit - Church	
WELLSPRING LUTHERAN SERVICES				12/31/2017 365 Days Settled	
FRANKENMUTH, MI 48734				CR Beds 138 POS Beds 0	
SAGINAW				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 67.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 88.6	
Current Assets	9,427,326	Total Charges	12,828,813	Average Wages 18.71	
Fixed Assets	1,549,753	Contract Allowance	2,117,112	16.5% Skilled Nursing 73.0%	
Other Assets	0	Operating Revenue	10,711,701	83.5% Ancillary Service 26.3%	
Total Assets	10,977,079	Operating Expense	10,334,205	96.5% Current Ratio 11.3	
Current Liabilities	836,389	Operating Margin	377,496	3.5% Days to Collect 47.8	
Long Term Liabilities	1,047,984	Other Income	213,794	2.0% Avg Payment Days 17.7	
Total Equity	9,092,706	Other Expense	0	0.0% Depreciation Rate 3.2%	
Total Liab. and Equity	10,977,079	Net Profit or Loss	391,791	3.7% Return on Equity 4.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235400 WELLSRING LUTHERAN SERVICES</b>				Nonprofit - Other	
WELLSRING LUTHERAN SERVICES		12/31/2017 365 Days Settled			
FAIRVIEW, MI 48621		CR Beds 39    POS Beds 0			
OSCODA		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		93.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				149.9	
Current Assets	601,214	Total Charges	4,105,378	Average Wages	
				16.41	
Fixed Assets	1,183,150	Contract Allowance	744,927	18.1% Skilled Nursing	
				75.7%	
Other Assets	30,559	Operating Revenue	3,360,451	81.9% Ancillary Service	
				24.3%	
Total Assets	1,814,923	Operating Expense	3,690,047	109.8% Current Ratio	
				0.2	
Current Liabilities	3,539,378	Operating Margin	-329,596	-9.8% Days to Collect	
				31.5	
Long Term Liabilities	1,203,545	Other Income	40,637	1.2% Avg Payment Days	
				20.1	
Total Equity	-2,928,000	Other Expense	0	0.0% Depreciation Rate	
				7.9%	
Total Liab. and Equity	1,814,923	Net Profit or Loss	(257,174)	-7.7% Return on Equity	
				8.8%	

<b>235587 WELLSRING LUTHERAN SERVICES</b>				Nonprofit - Church	
WELLSRING LUTHERAN SERVICES		12/31/2017 365 Days Settled			
LIVONIA, MI 48150		CR Beds 108    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		75.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				128.4	
Current Assets	-2,437,456	Total Charges	11,141,438	Average Wages	
				20.01	
Fixed Assets	2,828,135	Contract Allowance	2,054,551	18.4% Skilled Nursing	
				74.8%	
Other Assets	34,506	Operating Revenue	9,086,887	81.6% Ancillary Service	
				23.0%	
Total Assets	425,185	Operating Expense	9,074,737	99.9% Current Ratio	
				(3.7)	
Current Liabilities	654,842	Operating Margin	12,150	0.1% Days to Collect	
				46.9	
Long Term Liabilities	3,056,105	Other Income	121,381	1.3% Avg Payment Days	
				16.6	
Total Equity	-3,285,762	Other Expense	0	0.0% Depreciation Rate	
				3.6%	
Total Liab. and Equity	425,185	Net Profit or Loss	(91,347)	-1.0% Return on Equity	
				2.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235488 WEST BLOOMFIELD NURSING &amp; CONV</b>		Proprietary - Partnership	
WEST BLOOMFIELD NURSING & CONV		12/31/2017 365 Days Settled	
WEST BLOOMFIELD, MI 48322		CR Beds 172 POS Beds 0	
OAKLAND		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	55.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,612,429	Total Charges	13,600,946
Fixed Assets	299,870	Contract Allowance	2,352,671
Other Assets	0	Operating Revenue	11,248,275
Total Assets	<u>2,912,299</u>	Operating Expense	13,366,269
Current Liabilities	4,067,207	Operating Margin	-2,117,994
Long Term Liabilities	0	Other Income	1,691,631
Total Equity	<u>-1,154,908</u>	Other Expense	0
Total Liab. and Equity	<u>2,912,299</u>	Net Profit or Loss	<u>(426,363)</u>
		17.3%	Skilled Nursing 68.4%
		82.7%	Ancillary Service 31.6%
		118.8%	Current Ratio 0.6
		-18.8%	Days to Collect 59.3
		15.0%	Avg Payment Days 82.5
		0.0%	Depreciation Rate 5.1%
		-3.8%	Return on Equity 36.9%

<b>235262 WEST HICKORY HAVEN</b>		Proprietary - Corporation	
WEST HICKORY HAVEN		12/31/2017 365 Days Settled	
MILFORD, MI 48380		CR Beds 101 POS Beds 0	
OAKLAND		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	93.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,212,744	Total Charges	11,739,963
Fixed Assets	822,027	Contract Allowance	2,716,105
Other Assets	0	Operating Revenue	9,023,858
Total Assets	<u>2,034,771</u>	Operating Expense	8,926,601
Current Liabilities	712,931	Operating Margin	97,257
Long Term Liabilities	265,866	Other Income	-3,926
Total Equity	<u>1,055,974</u>	Other Expense	0
Total Liab. and Equity	<u>2,034,771</u>	Net Profit or Loss	<u>(77,392)</u>
		23.1%	Skilled Nursing 84.1%
		76.9%	Ancillary Service 15.9%
		98.9%	Current Ratio 1.7
		1.1%	Days to Collect 33.8
		0.0%	Avg Payment Days 29.8
		0.0%	Depreciation Rate 57.2%
		-0.9%	Return on Equity -7.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235374 WEST OAKS SENIOR CARE &amp; REHAB CENTER</b>				Proprietary - Corporation	
WEST OAKS SENIOR CARE & REHAB CENTER		12/31/2017 365 Days Settled			
DETROIT, MI 48219		CR Beds 102    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		88.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				98.1	
Current Assets	253,042	Total Charges	11,612,520	Average Wages	19.07
Fixed Assets	653,225	Contract Allowance	1,975,356	17.0%	Skilled Nursing
Other Assets	-944,805	Operating Revenue	9,637,164	83.0%	Ancillary Service
Total Assets	-38,538	Operating Expense	9,581,687	99.4%	Current Ratio
Current Liabilities	1,372,181	Operating Margin	55,477	0.6%	Days to Collect
Long Term Liabilities	0	Other Income	229,551	2.4%	Avg Payment Days
Total Equity	-1,410,719	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	-38,538	Net Profit or Loss	(128,380)	-1.3%	Return on Equity
<hr/>					
<b>235625 WEST WOODS OF BRIDGMAN</b>				Proprietary - Corporation	
WEST WOODS OF BRIDGMAN		12/31/2017 365 Days Settled			
BRIDGMAN, MI 49106		CR Beds 92    POS Beds 0			
BERRIEN		<b>Key Performance Ind.</b>			
		Occupancy Rate		69.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				132.2	
Current Assets	601,131	Total Charges	7,458,287	Average Wages	17.57
Fixed Assets	61,286	Contract Allowance	1,324,760	17.8%	Skilled Nursing
Other Assets	76,140	Operating Revenue	6,133,527	82.2%	Ancillary Service
Total Assets	738,557	Operating Expense	6,608,241	107.7%	Current Ratio
Current Liabilities	649,995	Operating Margin	-474,714	-7.7%	Days to Collect
Long Term Liabilities	1,244,389	Other Income	969	0.0%	Avg Payment Days
Total Equity	-1,155,827	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	738,557	Net Profit or Loss	(637,145)	-10.4%	Return on Equity

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235594 WEST WOODS OF NILES</b>				Proprietary - Corporation	
WEST WOODS OF NILES		12/31/2017 365 Days Settled			
NILES, MI 49120		CR Beds 121    POS Beds 0			
BERRIEN		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		92.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				139.4	
Current Assets	2,307,777	Total Charges	14,010,511	Average Wages	
Fixed Assets	296,471	Contract Allowance	1,956,251	20.17	
Other Assets	-358,403	Operating Revenue	12,054,260	14.0%	Skilled Nursing
Total Assets	2,245,845	Operating Expense	11,641,609	86.0%	Ancillary Service
Current Liabilities	913,495	Operating Margin	412,651	96.6%	Current Ratio
Long Term Liabilities	241,471	Other Income	12,460	3.4%	Days to Collect
Total Equity	1,090,879	Other Expense	0	0.1%	Avg Payment Days
Total Liab. and Equity	2,245,845	Net Profit or Loss	213,395	0.0%	Depreciation Rate
				1.8%	Return on Equity
					19.6%
<b>235565 WESTGATE NURSING &amp; REHAB COMMUNITY</b>				Proprietary - Corporation	
WESTGATE NURSING & REHAB COMMUNITY		12/31/2017 365 Days Settled			
IRONWOOD, MI 49938		CR Beds 99    POS Beds 0			
GOGEBIC		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		70.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				155.3	
Current Assets	3,716,729	Total Charges	7,805,442	Average Wages	
Fixed Assets	298,990	Contract Allowance	2,943,565	17.43	
Other Assets	59,452	Operating Revenue	4,861,877	37.7%	Skilled Nursing
Total Assets	4,075,171	Operating Expense	5,051,340	62.3%	Ancillary Service
Current Liabilities	551,513	Operating Margin	-189,463	103.9%	Current Ratio
Long Term Liabilities	0	Other Income	426,785	-3.9%	Days to Collect
Total Equity	3,523,658	Other Expense	0	8.8%	Avg Payment Days
Total Liab. and Equity	4,075,171	Net Profit or Loss	287,442	0.0%	Depreciation Rate
				5.9%	Return on Equity
					8.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235642 WESTLAKE HEALTH CAMPUS</b>		Proprietary - Corporation	
WESTLAKE HEALTH CAMPUS		12/31/2017 365 Days Settled	
COMMERCE, MI 48382		CR Beds 119    POS Beds 0	
OAKLAND		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	86.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	12,932,888	Total Charges	13,876,587
Fixed Assets	21,205,472	Contract Allowance	2,470,442
Other Assets	2,217,673	Operating Revenue	11,406,145
Total Assets	36,356,033	Operating Expense	10,977,502
Current Liabilities	942,119	Operating Margin	428,643
Long Term Liabilities	15,231,247	Other Income	0
Total Equity	20,182,667	Other Expense	0
Total Liab. and Equity	36,356,033	Net Profit or Loss	428,643
		17.8%	Skilled Nursing 55.0%
		82.2%	Ancillary Service 20.3%
		96.2%	Current Ratio 13.7
		3.8%	Days to Collect 23.9
		0.0%	Avg Payment Days 29.8
		0.0%	Depreciation Rate 3.9%
		3.8%	Return on Equity 2.1%

<b>235332 WESTLAND CONVALESCENT &amp; REHAB CENTER</b>		Proprietary - Other	
WESTLAND CONVALESCENT & REHAB CENTER		12/31/2017 365 Days Settled	
WESTLAND, MI 48185		CR Beds 230    POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	83.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	4,132,856	Total Charges	27,936,021
Fixed Assets	1,021,513	Contract Allowance	9,396,333
Other Assets	2,378,035	Operating Revenue	18,539,688
Total Assets	7,532,404	Operating Expense	18,805,455
Current Liabilities	1,972,778	Operating Margin	-265,767
Long Term Liabilities	2,405,868	Other Income	42,753
Total Equity	3,153,758	Other Expense	0
Total Liab. and Equity	7,532,404	Net Profit or Loss	(565,929)
		33.6%	Skilled Nursing 85.7%
		66.4%	Ancillary Service 14.3%
		101.4%	Current Ratio 2.1
		-1.4%	Days to Collect 77.0
		0.2%	Avg Payment Days 29.1
		0.0%	Depreciation Rate 65.9%
		-3.1%	Return on Equity -17.9%

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# SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235444 WESTWOOD NURSING CENTER</b>				Proprietary - Corporation	
WESTWOOD NURSING CENTER		9/30/2017 365 Days Settled			
DETROIT, MI 48235		CR Beds 125    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		65.3%	
		Length of Stay		113.6	
		Average Wages		16.87	
		58.0%		Skilled Nursing	
		42.0%		Ancillary Service	
		106.5%		Current Ratio	
		-6.5%		Days to Collect	
		0.1%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-6.5%		Return on Equity	
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# SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235572 WHITEHALL HEALTHCARE CENTER OF NOVI</b>				Proprietary - Other	
WHITEHALL HEALTHCARE CENTER OF NOVI		12/31/2017 365 Days Settled			
NOVI, MI 48375				CR Beds 82	POS Beds 0
OAKLAND				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	45.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	287.4
Current Assets	18,570,643	Total Charges	5,369,012	Average Wages	19.76
Fixed Assets	320,290	Contract Allowance	1,865,836	34.8% Skilled Nursing	83.5%
Other Assets	13,972	Operating Revenue	3,503,176	65.2% Ancillary Service	16.5%
Total Assets	<u>18,904,905</u>	Operating Expense	4,801,847	137.1% Current Ratio	0.7
Current Liabilities	26,027,615	Operating Margin	-1,298,671	-37.1% Days to Collect	1,837.6
Long Term Liabilities	0	Other Income	5,411	0.2% Avg Payment Days	12.7
Total Equity	<u>-7,122,710</u>	Other Expense	0	0.0% Depreciation Rate	10.4%
Total Liab. and Equity	<u>18,904,905</u>	Net Profit or Loss	<u>(1,293,260)</u>	-36.9% Return on Equity	18.2%
<b>235550 WILLOWBROOK MANOR</b>				Proprietary - Corporation	
WILLOWBROOK MANOR		12/31/2017 365 Days Settled			
FLINT, MI 48532				CR Beds 101	POS Beds 0
GENESEE				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	89.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	64.7
Current Assets	1,452,806	Total Charges	15,546,621	Average Wages	18.08
Fixed Assets	1,313,121	Contract Allowance	3,075,758	19.8% Skilled Nursing	71.3%
Other Assets	15,163	Operating Revenue	12,470,863	80.2% Ancillary Service	28.7%
Total Assets	<u>2,781,090</u>	Operating Expense	12,417,662	99.6% Current Ratio	5.3
Current Liabilities	275,762	Operating Margin	53,201	0.4% Days to Collect	71.3
Long Term Liabilities	-14,076,165	Other Income	359,458	2.9% Avg Payment Days	2.2
Total Equity	<u>16,581,493</u>	Other Expense	0	0.0% Depreciation Rate	121.1%
Total Liab. and Equity	<u>2,781,090</u>	Net Profit or Loss	<u>412,323</u>	3.3% Return on Equity	2.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235714 WINDEMERE PARK HEALTH AND REHAB CENTER</b>				Proprietary - Partnership	
WINDEMERE PARK HEALTH AND REHAB CENTER    12/31/2017 365 Days Settled					
WARREN, MI 48093				CR Beds 92    POS Beds 0	
MACOMB				<b>Key Performance Ind.</b>	
WPS MI				Occupancy Rate    70.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
Current Assets	2,989,053	Total Charges	11,895,158	Average Wages    15.56	
Fixed Assets	121,702	Contract Allowance	4,081,219	34.3% Skilled Nursing    63.2%	
Other Assets	0	Operating Revenue	7,813,939	65.7% Ancillary Service    36.8%	
Total Assets	<u>3,110,755</u>	Operating Expense	12,954,990	165.8% Current Ratio    1.6	
Current Liabilities	1,831,195	Operating Margin	-5,141,051	-65.8% Days to Collect    73.0	
Long Term Liabilities	2,163,649	Other Income	5,016,676	64.2% Avg Payment Days    49.2	
Total Equity	-884,089	Other Expense	0	0.0% Depreciation Rate    41.5%	
Total Liab. and Equity	<u>3,110,755</u>	Net Profit or Loss	<u>(124,375)</u>	-1.6% Return on Equity    14.1%	
<b>235604 WOODHAVEN RETIREMENT COMMUNITY</b>				Nonprofit - Church	
WOODHAVEN RETIREMENT COMMUNITY    6/30/2017 365 Days Settled					
LIVONIA, MI 48154				CR Beds 105    POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate    80.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    155.6	
Current Assets	1,177,481	Total Charges	7,952,021	Average Wages    22.93	
Fixed Assets	8,949,164	Contract Allowance	0	0.0% Skilled Nursing    20.8%	
Other Assets	4,259,473	Operating Revenue	7,952,021	100.0% Ancillary Service    27.9%	
Total Assets	<u>14,386,118</u>	Operating Expense	8,147,235	102.5% Current Ratio    0.9	
Current Liabilities	1,293,789	Operating Margin	-195,214	-2.5% Days to Collect    40.1	
Long Term Liabilities	1,476,714	Other Income	827,522	10.4% Avg Payment Days    20.4	
Total Equity	11,615,615	Other Expense	0	0.0% Depreciation Rate    3.1%	
Total Liab. and Equity	<u>14,386,118</u>	Net Profit or Loss	<u>632,308</u>	8.0% Return on Equity    5.4%	

All Providers

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# SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235556 WOODWARD HILLS NURSING CENTER</b>		Proprietary - Partnership	
WOODWARD HILLS NURSING CENTER		12/31/2017 365 Days Settled	
BLOOMFIELD HILLS, MI 48304		CR Beds 190 POS Beds 0	
OAKLAND		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	74.3%
<b>Balance Sheet</b>		Length of Stay	30.2
<b>Income Statement</b>		Average Wages	26.85
Current Assets	3,224,547	Total Charges	24,163,940
Fixed Assets	342,314	Contract Allowance	2,970,700
Other Assets	0	Operating Revenue	21,193,240
Total Assets	3,566,861	Operating Expense	22,810,522
Current Liabilities	4,505,145	Operating Margin	-1,617,282
Long Term Liabilities	226,090	Other Income	248,634
Total Equity	-1,164,374	Other Expense	0
Total Liab. and Equity	3,566,861	Net Profit or Loss	(1,368,648)
		12.3%	Skilled Nursing 54.0%
		87.7%	Ancillary Service 46.0%
		107.6%	Current Ratio 0.7
		-7.6%	Days to Collect 34.2
		1.2%	Avg Payment Days 65.2
		0.0%	Depreciation Rate 6.3%
		-6.5%	Return on Equity 117.5%