

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235052 ABERDEEN REHABILITATION AND SKILLED NURSING CENTER				Proprietary - Corporation	
ABERDEEN REHABILITATION AND SKILLED NURSING CENTER		12/31/2017 365 Days Settled			
TRENTON, MI 48183		CR Beds 198 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		45.7%	
Balance Sheet		Income Statement		Length of Stay	
				155.1	
Current Assets	2,452,729	Total Charges	10,483,688	Average Wages	
Fixed Assets	401,054	Contract Allowance	2,550,933	18.05	
Other Assets	16,500	Operating Revenue	7,932,755	24.3%	
Total Assets	2,870,283	Operating Expense	8,865,725	75.7%	
Current Liabilities	1,204,272	Operating Margin	-932,970	111.8%	
Long Term Liabilities	2,889,488	Other Income	11,692	-11.8%	
Total Equity	-1,223,477	Other Expense	0	0.1%	
Total Liab. and Equity	2,870,283	Net Profit or Loss	(921,278)	0.0%	
				Return on Equity	
				75.3%	

235609 ADVANTAGE LIVING CENTER - ARMADA				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - ARMADA		12/31/2017 365 Days Settled			
ARMADA, MI 48005		CR Beds 67 POS Beds 0			
MACOMB		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		91.9%	
Balance Sheet		Income Statement		Length of Stay	
				125.6	
Current Assets	1,378,001	Total Charges	7,020,511	Average Wages	
Fixed Assets	27,401	Contract Allowance	739,163	17.97	
Other Assets	449,010	Operating Revenue	6,281,348	10.5%	
Total Assets	1,854,412	Operating Expense	6,323,899	89.5%	
Current Liabilities	507,411	Operating Margin	-42,551	100.7%	
Long Term Liabilities	1,340,000	Other Income	31,821	-0.7%	
Total Equity	7,001	Other Expense	0	0.5%	
Total Liab. and Equity	1,854,412	Net Profit or Loss	(10,730)	0.0%	
				Depreciation Rate	
				1,473.2%	
				Return on Equity	
				-153.3%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 1

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235536 ADVANTAGE LIVING CENTER - BATTLE CREEK				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - BATTLE CREEK 12/31/2017 365 Days Settled					
BATTLE CREEK, MI 49017				CR Beds 82 POS Beds 0	
CALHOUN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 83.9%	
Balance Sheet		Income Statement		Length of Stay 112.6	
Current Assets	1,059,290	Total Charges	7,234,948	Average Wages 18.99	
Fixed Assets	439,354	Contract Allowance	930,196	12.9% Skilled Nursing 85.4%	
Other Assets	0	Operating Revenue	6,304,752	87.1% Ancillary Service 14.6%	
Total Assets	<u>1,498,644</u>	Operating Expense	6,769,627	107.4% Current Ratio 0.5	
Current Liabilities	2,077,026	Operating Margin	-464,875	-7.4% Days to Collect 54.8	
Long Term Liabilities	37,116	Other Income	9,682	0.2% Avg Payment Days 36.8	
Total Equity	-615,498	Other Expense	0	0.0% Depreciation Rate 63.7%	
Total Liab. and Equity	<u>1,498,644</u>	Net Profit or Loss	<u>(455,799)</u>	-7.2% Return on Equity 74.1%	
235480 ADVANTAGE LIVING CENTER - HARPER WOODS				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - HARPER WOODS 12/31/2017 365 Days Settled					
HARPER WOODS, MI 48225				CR Beds 151 POS Beds 0	
WAYNE				Key Performance Ind.	
				Occupancy Rate 90.2%	
Balance Sheet		Income Statement		Length of Stay 110.2	
Current Assets	2,433,279	Total Charges	15,625,921	Average Wages 18.44	
Fixed Assets	414,256	Contract Allowance	1,568,664	10.0% Skilled Nursing 78.9%	
Other Assets	0	Operating Revenue	14,057,257	90.0% Ancillary Service 21.1%	
Total Assets	<u>2,847,535</u>	Operating Expense	14,610,782	103.9% Current Ratio 1.1	
Current Liabilities	2,187,147	Operating Margin	-553,525	-3.9% Days to Collect 54.5	
Long Term Liabilities	220,259	Other Income	3,962	0.0% Avg Payment Days 29.7	
Total Equity	440,129	Other Expense	0	0.0% Depreciation Rate 329.1%	
Total Liab. and Equity	<u>2,847,535</u>	Net Profit or Loss	<u>(549,563)</u>	-3.9% Return on Equity -124.9%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 2

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235539 ADVANTAGE LIVING CENTER - NORTHWEST				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - NORTHWEST		12/31/2017 365 Days Settled			
DETROIT, MI 48235		CR Beds 154 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		73.5%	
		Length of Stay		131.6	
		Average Wages		18.46	
		18.8% Skilled Nursing		82.9%	
		81.2% Ancillary Service		17.1%	
		121.6% Current Ratio		1.1	
		-21.6% Days to Collect		59.0	
		0.0% Avg Payment Days		32.0	
		0.0% Depreciation Rate		90.3%	
		-21.6% Return on Equity		-479.7%	
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235014 ADVANTAGE LIVING CENTER - REDFORD				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - REDFORD		12/31/2017 365 Days Settled			
REDFORD, MI 48240		CR Beds 88 POS Beds 0			
WAYNE		Key Performance Ind.			
NGS (WI)		Occupancy Rate		88.6%	
		Length of Stay		77.5	
		Average Wages		18.64	
		15.8% Skilled Nursing		73.5%	
		84.2% Ancillary Service		26.5%	
		101.0% Current Ratio		0.8	
		-1.0% Days to Collect		44.8	
		0.4% Avg Payment Days		34.8	
		0.0% Depreciation Rate		320.1%	
		-0.7% Return on Equity		23.9%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 3

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235491 ADVANTAGE LIVING CENTER - ROSEVILLE				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - ROSEVILLE 12/31/2017 365 Days Settled					
ROSEVILLE, MI 48066				CR Beds 169 POS Beds 0	
MACOMB				Key Performance Ind.	
Balance Sheet		Income Statement			
Current Assets	2,562,449	Total Charges	14,909,687	Occupancy Rate	78.7%
Fixed Assets	312,222	Contract Allowance	1,196,684	Length of Stay	87.6
Other Assets	1,397,343	Operating Revenue	13,713,003	Average Wages	18.27
Total Assets	4,272,014	Operating Expense	14,837,862	8.0% Skilled Nursing	70.6%
Current Liabilities	1,426,846	Operating Margin	-1,124,859	92.0% Ancillary Service	29.4%
Long Term Liabilities	74,961	Other Income	5,175	108.2% Current Ratio	1.8
Total Equity	2,770,207	Other Expense	0	-8.2% Days to Collect	58.5
Total Liab. and Equity	4,272,014	Net Profit or Loss	(1,119,684)	0.0% Avg Payment Days	35.1
				0.0% Depreciation Rate	380.2%
				-8.2% Return on Equity	-40.4%
235632 ADVANTAGE LIVING CENTER - SAMARITAN				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - SAMARITAN 12/31/2017 365 Days Settled					
DETROIT, MI 48213				CR Beds 120 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES					
Balance Sheet		Income Statement			
Current Assets	2,236,363	Total Charges	11,384,253	Occupancy Rate	88.7%
Fixed Assets	416,825	Contract Allowance	449,069	Length of Stay	120.3
Other Assets	38,353	Operating Revenue	10,935,184	Average Wages	17.72
Total Assets	2,691,541	Operating Expense	10,910,300	3.9% Skilled Nursing	79.7%
Current Liabilities	1,832,372	Operating Margin	24,884	96.1% Ancillary Service	20.3%
Long Term Liabilities	821,781	Other Income	332,586	99.8% Current Ratio	1.2
Total Equity	37,388	Other Expense	0	0.2% Days to Collect	65.0
Total Liab. and Equity	2,691,541	Net Profit or Loss	357,470	3.0% Avg Payment Days	36.6
				0.0% Depreciation Rate	56.7%
				3.3% Return on Equity	956.1%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 4

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235266 ADVANTAGE LIVING CENTER - SOUTHGATE				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - SOUTHGATE		12/31/2017 365 Days Settled			
SOUTHGATE, MI 48195				CR Beds 100 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 76.5%	
Balance Sheet		Income Statement		Length of Stay 105.8	
Current Assets	1,080,169	Total Charges	8,553,586	Average Wages 18.93	
Fixed Assets	269,415	Contract Allowance	1,187,019	13.9% Skilled Nursing 80.0%	
Other Assets	0	Operating Revenue	7,366,567	86.1% Ancillary Service 20.0%	
Total Assets	<u>1,349,584</u>	Operating Expense	8,016,279	108.8% Current Ratio 0.5	
Current Liabilities	2,023,487	Operating Margin	-649,712	-8.8% Days to Collect 45.1	
Long Term Liabilities	0	Other Income	794	0.0% Avg Payment Days 39.4	
Total Equity	-673,903	Other Expense	0	0.0% Depreciation Rate 58.1%	
Total Liab. and Equity	<u>1,349,584</u>	Net Profit or Loss	<u>(648,918)</u>	-8.8% Return on Equity 96.3%	
235509 ADVANTAGE LIVING CENTER - WARREN				Nonprofit - Church	
ADVANTAGE LIVING CENTER - WARREN		5/31/2017 335 Days Settled			
WARREN, MI 48093		12/31/2017 214 Days Settled		CR Beds 144 POS Beds 0	
MACOMB				Key Performance Ind.	
NGS (WI)				Occupancy Rate 77.3%	
Balance Sheet		Income Statement		Length of Stay 167.3	
Current Assets	617,142	Total Charges	17,717,773	Average Wages 16.57	
Fixed Assets	1,799,995	Contract Allowance	6,522,381	36.8% Skilled Nursing 65.4%	
Other Assets	0	Operating Revenue	11,195,392	63.2% Ancillary Service 34.6%	
Total Assets	<u>2,417,137</u>	Operating Expense	11,784,268	105.3% Current Ratio (469.7)	
Current Liabilities	-1,314	Operating Margin	-588,876	-5.3% Days to Collect 28.9	
Long Term Liabilities	0	Other Income	5,762,057	51.5% Avg Payment Days 7.4	
Total Equity	2,418,451	Other Expense	0	0.0% Depreciation Rate 2.8%	
Total Liab. and Equity	<u>2,417,137</u>	Net Profit or Loss	<u>5,173,181</u>	46.2% Return on Equity 213.9%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 5

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235509 ADVANTAGE LIVING CENTER - WARREN		Proprietary - Corporation	
ADVANTAGE LIVING CENTER - WARREN		5/31/2017 335 Days Settled	
WARREN, MI 48093		12/31/2017 214 Days Settled	CR Beds 144 POS Beds 0
MACOMB			
NGS (WI)			Key Performance Ind.
			Occupancy Rate 68.4%
			Length of Stay 85.0
			Average Wages 16.57
			14.1% Skilled Nursing 75.1%
			85.9% Ancillary Service 24.9%
			95.8% Current Ratio 1.1
			4.2% Days to Collect 193.0
			0.1% Avg Payment Days 144.8
			0.0% Depreciation Rate 560.9%
			4.4% Return on Equity 100.0%

Balance Sheet		Income Statement			
Current Assets	3,725,071	Total Charges	7,958,506		
Fixed Assets	81,735	Contract Allowance	1,120,319	14.1%	
Other Assets	0	Operating Revenue	6,838,187	85.9%	
Total Assets	3,806,806	Operating Expense	6,549,776	95.8%	
Current Liabilities	3,449,782	Operating Margin	288,411	4.2%	
Long Term Liabilities	59,312	Other Income	9,301	0.1%	
Total Equity	297,712	Other Expense	0	0.0%	
Total Liab. and Equity	3,806,806	Net Profit or Loss	297,712		

235521 ADVANTAGE LIVING CENTER - WAYNE		Proprietary - Corporation	
ADVANTAGE LIVING CENTER - WAYNE		12/31/2017 365 Days Settled	
WAYNE, MI 48184			CR Beds 179 POS Beds 0
WAYNE			
NATIONAL GOVERNMENT SERVICES			Key Performance Ind.
			Occupancy Rate 71.3%
			Length of Stay 85.4
			Average Wages 19.56
			10.9% Skilled Nursing 81.9%
			89.1% Ancillary Service 18.1%
			115.7% Current Ratio 0.6
			-15.7% Days to Collect 50.8
			0.1% Avg Payment Days 32.0
			0.0% Depreciation Rate 81.4%
			-15.7% Return on Equity 61.2%

Balance Sheet		Income Statement			
Current Assets	2,135,176	Total Charges	13,971,491		
Fixed Assets	517,168	Contract Allowance	1,516,420	10.9%	
Other Assets	4,455	Operating Revenue	12,455,071	89.1%	
Total Assets	2,656,799	Operating Expense	14,413,378	115.7%	
Current Liabilities	3,340,475	Operating Margin	-1,958,307	-15.7%	
Long Term Liabilities	2,505,000	Other Income	6,571	0.1%	
Total Equity	-3,188,676	Other Expense	0	0.0%	
Total Liab. and Equity	2,656,799	Net Profit or Loss	(1,951,736)		

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 6

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235311 ALAMO NURSING HOME INC		Proprietary - Corporation	
ALAMO NURSING HOME INC		12/31/2017 365 Days Settled	
KALAMAZOO, MI 49009		CR Beds 100 POS Beds 0	
KALAMAZOO		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	87.1%
Balance Sheet		Income Statement	
Current Assets	1,488,564	Total Charges	11,713,027
Fixed Assets	1,912,180	Contract Allowance	3,589,476
Other Assets	0	Operating Revenue	8,123,551
Total Assets	3,400,744	Operating Expense	7,968,747
Current Liabilities	220,494	Operating Margin	154,804
Long Term Liabilities	1,213,425	Other Income	55
Total Equity	1,966,825	Other Expense	0
Total Liab. and Equity	3,400,744	Net Profit or Loss	154,859
		30.6%	Skilled Nursing
		69.4%	Ancillary Service
		98.1%	Current Ratio
		1.9%	Days to Collect
		0.0%	Avg Payment Days
		0.0%	Depreciation Rate
		1.9%	Return on Equity

235213 ALLEGAN COUNTY MEDICAL CARE FA		Government - County	
ALLEGAN COUNTY MEDICAL CARE FA		12/31/2017 365 Days Settled	
ALLEGAN, MI 49010		CR Beds 70 POS Beds 0	
ALLEGAN		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	92.8%
Balance Sheet		Income Statement	
Current Assets	2,369,903	Total Charges	9,721,602
Fixed Assets	2,212,983	Contract Allowance	1,742,531
Other Assets	-74,482	Operating Revenue	7,979,071
Total Assets	4,508,404	Operating Expense	8,261,004
Current Liabilities	1,662,309	Operating Margin	-281,933
Long Term Liabilities	144,692	Other Income	175,160
Total Equity	2,701,403	Other Expense	0
Total Liab. and Equity	4,508,404	Net Profit or Loss	(139,382)
		17.9%	Skilled Nursing
		82.1%	Ancillary Service
		103.5%	Current Ratio
		-3.5%	Days to Collect
		2.2%	Avg Payment Days
		0.0%	Depreciation Rate
		-1.7%	Return on Equity

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 7

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235016 ALLEGRA NURSING AND REHAB				Proprietary - Other	
ALLEGRA NURSING AND REHAB		12/31/2017 334 Days Settled			
JACKSON, MI 49202		1/31/2017 276 Days Settled		CR Beds 100 POS Beds 0	
JACKSON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		51.5%	
Balance Sheet		Income Statement		Length of Stay	
				72.9	
Current Assets	-128,520	Total Charges	5,117,952	Average Wages	16.41
Fixed Assets	4,284,502	Contract Allowance	1,635,407	32.0% Skilled Nursing	77.2%
Other Assets	117,557	Operating Revenue	3,482,545	68.0% Ancillary Service	22.8%
Total Assets	4,273,539	Operating Expense	5,084,586	146.0% Current Ratio	(0.3)
Current Liabilities	482,351	Operating Margin	-1,602,041	-46.0% Days to Collect	(22.8)
Long Term Liabilities	8,125,763	Other Income	2,245	0.1% Avg Payment Days	40.1
Total Equity	-4,334,575	Other Expense	0	0.0% Depreciation Rate	0.6%
Total Liab. and Equity	4,273,539	Net Profit or Loss	(1,604,615)	-46.1% Return on Equity	37.0%

235016 ALLEGRA NURSING AND REHAB				Proprietary - Other	
ALLEGRA NURSING AND REHAB		12/31/2017 334 Days Settled			
JACKSON, MI 49202		1/31/2017 276 Days Settled		CR Beds 100 POS Beds 0	
JACKSON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		51.9%	
Balance Sheet		Income Statement		Length of Stay	
				87.6	
Current Assets	699,829	Total Charges	9,766,040	Average Wages	16.41
Fixed Assets	86,447	Contract Allowance	5,039,941	51.6% Skilled Nursing	53.1%
Other Assets	0	Operating Revenue	4,726,099	48.4% Ancillary Service	46.9%
Total Assets	786,276	Operating Expense	5,514,244	116.7% Current Ratio	0.6
Current Liabilities	1,230,839	Operating Margin	-788,145	-16.7% Days to Collect	80.8
Long Term Liabilities	0	Other Income	389,656	8.2% Avg Payment Days	98.0
Total Equity	-444,563	Other Expense	0	0.0% Depreciation Rate	231.6%
Total Liab. and Equity	786,276	Net Profit or Loss	(444,563)	-9.4% Return on Equity	100.0%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 8

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235450 ALLENDALE NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
ALLENDALE NURSING AND REHABILITATION COMMUNITY		12/31/2017 365 Days Settled			
ALLENDALE, MI 49401		CR Beds 60 POS Beds 0			
OTTAWA		Key Performance Ind.			
WPS - MICHIGAN		Occupancy Rate		83.9%	
		Length of Stay		114.1	
		Average Wages		19.42	
		Skilled Nursing		71.5%	
		Ancillary Service		28.5%	
		Current Ratio		3.1	
		Days to Collect		135.0	
		Avg Payment Days		26.9	
		Depreciation Rate		96.1%	
		Return on Equity		-27.6%	
Balance Sheet		Income Statement			
Current Assets	1,710,983	Total Charges	6,787,401		
Fixed Assets	482,755	Contract Allowance	2,758,696	40.6%	
Other Assets	59,460	Operating Revenue	4,028,705	59.4%	
Total Assets	<u>2,253,198</u>	Operating Expense	4,841,574	120.2%	
Current Liabilities	560,424	Operating Margin	-812,869	-20.2%	
Long Term Liabilities	0	Other Income	393,243	9.8%	
Total Equity	<u>1,692,774</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,253,198</u>	Net Profit or Loss	<u>(467,940)</u>	-11.6%	

235531 ALPHA MANOR NURSING HOME				Proprietary - Corporation	
ALPHA MANOR NURSING HOME		12/31/2017 365 Days Settled			
DETROIT, MI 48207		CR Beds 80 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		82.1%	
		Length of Stay		232.7	
		Average Wages		18.21	
		Skilled Nursing		91.3%	
		Ancillary Service		8.7%	
		Current Ratio		2.5	
		Days to Collect		84.5	
		Avg Payment Days		4.0	
		Depreciation Rate		32.5%	
		Return on Equity		6.2%	
Balance Sheet		Income Statement			
Current Assets	1,144,124	Total Charges	8,630,574		
Fixed Assets	478,430	Contract Allowance	1,938,627	22.5%	
Other Assets	6,543	Operating Revenue	6,691,947	77.5%	
Total Assets	<u>1,629,097</u>	Operating Expense	6,610,378	98.8%	
Current Liabilities	463,038	Operating Margin	81,569	1.2%	
Long Term Liabilities	-206,140	Other Income	4,079	0.1%	
Total Equity	<u>1,372,199</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,629,097</u>	Net Profit or Loss	<u>85,648</u>	1.3%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 9

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235459 ALTERCARE OF BIG RAPIDS CTR FOR REHAB & NURSING CA		Proprietary - Corporation	
ALTERCARE OF BIG RAPIDS CTR FOR REHAB & NURSING CA		12/31/2017 365 Days Settled	
BIG RAPIDS, MI 49307		CR Beds 100 POS Beds 0	
MECOSTA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	82.5%
Balance Sheet		Income Statement	
Current Assets	1,165,690	Total Charges	11,517,446
Fixed Assets	1,327,181	Contract Allowance	3,758,727
Other Assets	104,252	Operating Revenue	7,758,719
Total Assets	2,597,123	Operating Expense	7,480,597
Current Liabilities	555,369	Operating Margin	278,122
Long Term Liabilities	3,292,426	Other Income	21,145
Total Equity	-1,250,672	Other Expense	0
Total Liab. and Equity	2,597,123	Net Profit or Loss	299,267
		32.6%	Skilled Nursing 83.3%
		67.4%	Ancillary Service 16.7%
		96.4%	Current Ratio 2.1
		3.6%	Days to Collect 29.9
		0.3%	Avg Payment Days 18.1
		0.0%	Depreciation Rate 5.2%
		3.9%	Return on Equity -23.9%

235102 AMBASSADOR NURSING AND REHABILITATION CENTER		Proprietary - Other	
AMBASSADOR NURSING AND REHABILITATION CENTER		12/31/2017 365 Days Settled	
DETROIT, MI 48214		CR Beds 176 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	91.6%
Balance Sheet		Income Statement	
Current Assets	3,524,927	Total Charges	24,682,434
Fixed Assets	2,355,626	Contract Allowance	8,294,690
Other Assets	3,610	Operating Revenue	16,387,744
Total Assets	5,884,163	Operating Expense	15,953,593
Current Liabilities	1,522,664	Operating Margin	434,151
Long Term Liabilities	910,316	Other Income	19,145
Total Equity	3,451,183	Other Expense	0
Total Liab. and Equity	5,884,163	Net Profit or Loss	198,327
		33.6%	Skilled Nursing 82.4%
		66.4%	Ancillary Service 17.6%
		97.4%	Current Ratio 2.3
		2.6%	Days to Collect 47.3
		0.1%	Avg Payment Days 31.0
		0.0%	Depreciation Rate 28.5%
		1.2%	Return on Equity 5.7%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 10

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235375 APPLEWOOD NURSING CENTER INC		Proprietary - Corporation	
APPLEWOOD NURSING CENTER INC		12/31/2017 365 Days Settled	
WOODHAVEN, MI 48183		CR Beds 150 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	87.5%
Balance Sheet		Income Statement	
Current Assets	2,451,234	Total Charges	15,512,817
Fixed Assets	206,877	Contract Allowance	2,002,266
Other Assets	0	Operating Revenue	13,510,551
Total Assets	2,658,111	Operating Expense	13,013,122
Current Liabilities	767,631	Operating Margin	497,429
Long Term Liabilities	0	Other Income	20,967
Total Equity	1,890,480	Other Expense	0
Total Liab. and Equity	2,658,111	Net Profit or Loss	518,396
		12.9%	Skilled Nursing 74.6%
		87.1%	Ancillary Service 25.4%
		96.3%	Current Ratio 3.2
		3.7%	Days to Collect 25.5
		0.2%	Avg Payment Days 8.0
		0.0%	Depreciation Rate 103.1%
		3.8%	Return on Equity 27.4%

235360 ARBOR MANOR CARE CENTER		Proprietary - Corporation	
ARBOR MANOR CARE CENTER		12/31/2017 365 Days Settled	
SPRING ARBOR, MI 49283		CR Beds 122 POS Beds 0	
JACKSON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	71.6%
Balance Sheet		Income Statement	
Current Assets	2,625,132	Total Charges	14,032,063
Fixed Assets	2,762,500	Contract Allowance	4,664,763
Other Assets	262,520	Operating Revenue	9,367,300
Total Assets	5,650,152	Operating Expense	9,556,576
Current Liabilities	912,789	Operating Margin	-189,276
Long Term Liabilities	3,128,614	Other Income	30,265
Total Equity	1,608,749	Other Expense	0
Total Liab. and Equity	5,650,152	Net Profit or Loss	(176,011)
		33.2%	Skilled Nursing 70.5%
		66.8%	Ancillary Service 29.5%
		102.0%	Current Ratio 2.9
		-2.0%	Days to Collect 99.2
		0.3%	Avg Payment Days 19.6
		0.0%	Depreciation Rate 6.5%
		-1.9%	Return on Equity -10.9%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 11

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235584 ARGENTINE CARE CENTER				Proprietary - Individual	
ARGENTINE CARE CENTER		10/31/2017 365 Days Settled			
LINDEN, MI 48451		CR Beds 60 POS Beds 0			
GENESEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		84.8%	
Balance Sheet		Income Statement		Length of Stay	
				206.3	
Current Assets	778,893	Total Charges	4,690,389	Average Wages	
Fixed Assets	340,795	Contract Allowance	0	14.95	
Other Assets	0	Operating Revenue	4,690,389	79.2%	
Total Assets	<u>1,119,688</u>	Operating Expense	4,627,715	10.6%	
Current Liabilities	467,429	Operating Margin	62,674	Current Ratio	
Long Term Liabilities	660,543	Other Income	1,887	1.7	
Total Equity	-8,284	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>1,119,688</u>	Net Profit or Loss	38,869	50.5	
				Avg Payment Days	
				20.2	
				Depreciation Rate	
				27.1%	
				Return on Equity	
				-469.2%	

235561 ARIA NURSING AND REHAB				Proprietary - Other	
ARIA NURSING AND REHAB		12/31/2017 365 Days Settled			
LANSING, MI 48911		CR Beds 110 POS Beds 0			
INGHAM		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		70.4%	
Balance Sheet		Income Statement		Length of Stay	
				139.9	
Current Assets	1,125,028	Total Charges	11,699,374	Average Wages	
Fixed Assets	528,236	Contract Allowance	4,198,551	20.62	
Other Assets	10,688	Operating Revenue	7,500,823	73.5%	
Total Assets	<u>1,663,952</u>	Operating Expense	7,522,652	26.5%	
Current Liabilities	1,125,879	Operating Margin	-21,829	Current Ratio	
Long Term Liabilities	0	Other Income	326,690	1.0	
Total Equity	538,073	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>1,663,952</u>	Net Profit or Loss	185,926	41.4	
				Avg Payment Days	
				42.1	
				Depreciation Rate	
				87.4%	
				Return on Equity	
				34.6%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 12

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235532 ASHLEY CARE CENTER				Proprietary - Partnership	
ASHLEY CARE CENTER		12/31/2017 365 Days Settled			
ASHLEY, MI 48806		CR Beds 59		POS Beds 0	
GRATIOT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		78.6%	
Balance Sheet		Income Statement		Length of Stay 120.1	
Current Assets	1,197,929	Total Charges	5,393,093	Average Wages	16.88
Fixed Assets	2,742,786	Contract Allowance	846,563	15.7% Skilled Nursing	81.9%
Other Assets	2,099	Operating Revenue	4,546,530	84.3% Ancillary Service	18.1%
Total Assets	3,942,814	Operating Expense	4,807,557	105.7% Current Ratio	1.1
Current Liabilities	1,140,573	Operating Margin	-261,027	-5.7% Days to Collect	70.3
Long Term Liabilities	2,871,142	Other Income	84,000	1.8% Avg Payment Days	17.4
Total Equity	-68,901	Other Expense	0	0.0% Depreciation Rate	6.7%
Total Liab. and Equity	3,942,814	Net Profit or Loss	(177,027)	-3.9% Return on Equity	256.9%
235558 ATRIUM POST ACUTE CARE OF MENOMINEE				Proprietary - Partnership	
ATRIUM POST ACUTE CARE OF MENOMINEE		12/31/2017 365 Days Settled			
MENOMINEE, MI 49858		CR Beds 59		POS Beds 0	
MENOMINEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		79.8%	
Balance Sheet		Income Statement		Length of Stay 156.2	
Current Assets	878,932	Total Charges	7,189,015	Average Wages	16.82
Fixed Assets	328,727	Contract Allowance	2,998,326	41.7% Skilled Nursing	63.1%
Other Assets	0	Operating Revenue	4,190,689	58.3% Ancillary Service	36.9%
Total Assets	1,207,659	Operating Expense	3,904,697	93.2% Current Ratio	0.7
Current Liabilities	1,199,152	Operating Margin	285,992	6.8% Days to Collect	74.8
Long Term Liabilities	35,096	Other Income	-4,827	-0.1% Avg Payment Days	91.8
Total Equity	-26,589	Other Expense	0	0.0% Depreciation Rate	35.9%
Total Liab. and Equity	1,207,659	Net Profit or Loss	281,165	6.7% Return on Equity	-1,057.4%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 13

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235427 AUTUMN WOODS RESIDENTIAL HLTH				Proprietary - Partnership	
AUTUMN WOODS RESIDENTIAL HLTH		12/31/2017 365 Days Settled			
WARREN, MI 48093		CR Beds 293 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		75.6%	
		Length of Stay		112.1	
		Average Wages		17.61	
		22.6%		Skilled Nursing 80.3%	
		77.4%		Ancillary Service 19.7%	
		97.5%		Current Ratio 1.8	
		2.5%		Days to Collect 35.7	
		0.9%		Avg Payment Days 21.7	
		0.0%		Depreciation Rate 190.5%	
		3.4%		Return on Equity 19.2%	
Balance Sheet		Income Statement			
Current Assets	3,652,096	Total Charges	28,736,004		
Fixed Assets	932,983	Contract Allowance	6,504,612		
Other Assets	1,319,913	Operating Revenue	22,231,392		
Total Assets	<u>5,904,992</u>	Operating Expense	<u>21,675,677</u>		
Current Liabilities	2,017,612	Operating Margin	555,715		
Long Term Liabilities	0	Other Income	192,322		
Total Equity	<u>3,887,380</u>	Other Expense	0		
Total Liab. and Equity	<u>5,904,992</u>	Net Profit or Loss	<u>748,037</u>		

235446 AUTUMNWOOD OF DECKERVILLE				Proprietary - Corporation	
AUTUMNWOOD OF DECKERVILLE		12/31/2017 365 Days Settled			
DECKERVILLE, MI 48427		CR Beds 84 POS Beds 0			
SANILAC		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		81.9%	
		Length of Stay		155.0	
		Average Wages		16.56	
		24.2%		Skilled Nursing 85.6%	
		75.8%		Ancillary Service 14.4%	
		95.3%		Current Ratio 0.4	
		4.7%		Days to Collect 31.6	
		0.0%		Avg Payment Days 11.4	
		0.0%		Depreciation Rate 55.2%	
		4.7%		Return on Equity 198.7%	
Balance Sheet		Income Statement			
Current Assets	444,023	Total Charges	9,707,449		
Fixed Assets	425,765	Contract Allowance	2,352,953		
Other Assets	7,000	Operating Revenue	7,354,496		
Total Assets	<u>876,788</u>	Operating Expense	<u>7,008,361</u>		
Current Liabilities	995,031	Operating Margin	346,135		
Long Term Liabilities	-293,304	Other Income	1,738		
Total Equity	<u>175,061</u>	Other Expense	0		
Total Liab. and Equity	<u>876,788</u>	Net Profit or Loss	<u>347,873</u>		

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 14

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235479 AUTUMNWOOD OF LIVONIA		Proprietary - Corporation	
AUTUMNWOOD OF LIVONIA		12/31/2017 365 Days Settled	
LIVONIA, MI 48154		CR Beds 142 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	74.4%
Balance Sheet		Length of Stay	111.7
Income Statement		Average Wages	17.86
Current Assets	1,759,122	Total Charges	14,805,316
Fixed Assets	1,336,164	Contract Allowance	3,497,176
Other Assets	5,442	Operating Revenue	11,308,140
Total Assets	3,100,728	Operating Expense	12,008,525
Current Liabilities	197,562	Operating Margin	-700,385
Long Term Liabilities	1,771,653	Other Income	6,199
Total Equity	1,131,513	Other Expense	0
Total Liab. and Equity	3,100,728	Net Profit or Loss	(694,186)
		23.6%	Skilled Nursing 84.0%
		76.4%	Ancillary Service 16.0%
		106.2%	Current Ratio 8.9
		-6.2%	Days to Collect 82.5
		0.1%	Avg Payment Days 2.2
		0.0%	Depreciation Rate 51.8%
		-6.1%	Return on Equity -61.4%

235438 AUTUMNWOOD OF MCBAIN		Proprietary - Corporation	
AUTUMNWOOD OF MCBAIN		12/31/2017 365 Days Settled	
MC BAIN, MI 49657		CR Beds 95 POS Beds 0	
MISSAUKEE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	80.6%
Balance Sheet		Length of Stay	112.7
Income Statement		Average Wages	15.74
Current Assets	598,769	Total Charges	10,816,794
Fixed Assets	470,810	Contract Allowance	3,150,161
Other Assets	12,569	Operating Revenue	7,666,633
Total Assets	1,082,148	Operating Expense	7,711,796
Current Liabilities	971,343	Operating Margin	-45,163
Long Term Liabilities	-3,100,548	Other Income	4,940
Total Equity	3,211,353	Other Expense	0
Total Liab. and Equity	1,082,148	Net Profit or Loss	(40,223)
		29.1%	Skilled Nursing 84.8%
		70.9%	Ancillary Service 15.2%
		100.6%	Current Ratio 0.6
		-0.6%	Days to Collect 46.3
		0.1%	Avg Payment Days 5.1
		0.0%	Depreciation Rate 99.0%
		-0.5%	Return on Equity -1.3%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 15

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235139 AVISTA NURSING AND REHAB				Proprietary - Other	
AVISTA NURSING AND REHAB		12/31/2017 334 Days Settled			
SAGINAW, MI 48601		1/31/2017 276 Days Settled		CR Beds 103 POS Beds 0	
SAGINAW		Key Performance Ind.			
CGS (OHIO)				Occupancy Rate	56.5%
Balance Sheet		Income Statement		Length of Stay	62.1
Current Assets	446,665	Total Charges	5,723,866	Average Wages	19.26
Fixed Assets	3,144,815	Contract Allowance	1,826,873	31.9% Skilled Nursing	73.0%
Other Assets	128,788	Operating Revenue	3,896,993	68.1% Ancillary Service	27.0%
Total Assets	3,720,268	Operating Expense	5,003,790	128.4% Current Ratio	0.7
Current Liabilities	614,600	Operating Margin	-1,106,797	-28.4% Days to Collect	69.7
Long Term Liabilities	952,879	Other Income	1,813	0.0% Avg Payment Days	42.3
Total Equity	2,152,789	Other Expense	0	0.0% Depreciation Rate	0.7%
Total Liab. and Equity	3,720,268	Net Profit or Loss	(1,110,951)	-28.5% Return on Equity	-51.6%

235139 AVISTA NURSING AND REHAB				Proprietary - Other	
AVISTA NURSING AND REHAB		12/31/2017 334 Days Settled			
SAGINAW, MI 48601		1/31/2017 276 Days Settled		CR Beds 103 POS Beds 0	
SAGINAW		Key Performance Ind.			
CGS (OHIO)				Occupancy Rate	62.1%
Balance Sheet		Income Statement		Length of Stay	110.0
Current Assets	974,283	Total Charges	12,038,923	Average Wages	19.26
Fixed Assets	225,888	Contract Allowance	6,780,877	56.3% Skilled Nursing	59.9%
Other Assets	0	Operating Revenue	5,258,046	43.7% Ancillary Service	40.1%
Total Assets	1,200,171	Operating Expense	6,071,983	115.5% Current Ratio	0.7
Current Liabilities	1,309,238	Operating Margin	-813,937	-15.5% Days to Collect	103.1
Long Term Liabilities	250,000	Other Income	506,817	9.6% Avg Payment Days	98.2
Total Equity	-359,067	Other Expense	0	0.0% Depreciation Rate	97.6%
Total Liab. and Equity	1,200,171	Net Profit or Loss	(359,067)	-6.8% Return on Equity	100.0%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 16

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235033 BAY BLUFFS-EMMET CO MED CARE FAC				Nonprofit - Church	
BAY BLUFFS-EMMET CO MED CARE FAC 12/31/2017 365 Days Settled					
HARBOR SPRINGS, MI 49740				CR Beds 120 POS Beds 0	
EMMET				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	90.9%
Balance Sheet				Income Statement	
Current Assets	3,620,119	Total Charges	12,122,690	Length of Stay	346.3
Fixed Assets	4,803,277	Contract Allowance	387,379	Average Wages	20.14
Other Assets	0	Operating Revenue	11,735,311	3.2% Skilled Nursing	92.7%
Total Assets	8,423,396	Operating Expense	14,486,893	96.8% Ancillary Service	7.3%
Current Liabilities	1,205,694	Operating Margin	-2,751,582	123.4% Current Ratio	3.0
Long Term Liabilities	334,990	Other Income	1,733,006	-23.4% Days to Collect	37.2
Total Equity	6,882,712	Other Expense	0	14.8% Avg Payment Days	22.9
Total Liab. and Equity	8,423,396	Net Profit or Loss	(1,151,683)	0.0% Depreciation Rate	3.3%
				-9.8% Return on Equity	-16.7%
235044 BAY COUNTY MEDICAL CARE FACILITY				Government - County	
BAY COUNTY MEDICAL CARE FACILITY 12/31/2017 365 Days Settled					
ESSEXVILLE, MI 48732				CR Beds 206 POS Beds 0	
BAY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.4%
Balance Sheet				Income Statement	
Current Assets	21,462,421	Total Charges	23,517,153	Length of Stay	237.0
Fixed Assets	8,895,474	Contract Allowance	563,342	Average Wages	18.70
Other Assets	7,836,907	Operating Revenue	22,953,811	2.4% Skilled Nursing	89.3%
Total Assets	38,194,802	Operating Expense	25,173,338	97.6% Ancillary Service	10.7%
Current Liabilities	4,313,239	Operating Margin	-2,219,527	109.7% Current Ratio	5.0
Long Term Liabilities	15,939,699	Other Income	2,799,540	-9.7% Days to Collect	32.7
Total Equity	17,941,864	Other Expense	0	12.2% Avg Payment Days	29.2
Total Liab. and Equity	38,194,802	Net Profit or Loss	509,145	0.0% Depreciation Rate	2.9%
				2.2% Return on Equity	2.8%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 17

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235388 BAY SHORES SENIOR CARE AND REHAB CENTER				Proprietary - Corporation	
BAY SHORES SENIOR CARE AND REHAB CENTER 12/31/2017 365 Days Settled					
BAY CITY, MI 48706				CR Beds 126 POS Beds 0	
BAY				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 79.1%	
Balance Sheet		Income Statement		Length of Stay 64.3	
Current Assets	1,816,258	Total Charges	15,940,020	Average Wages 17.58	
Fixed Assets	245,222	Contract Allowance	1,896,513	11.9% Skilled Nursing 64.7%	
Other Assets	1,000,000	Operating Revenue	14,043,507	88.1% Ancillary Service 35.3%	
Total Assets	<u>3,061,480</u>	Operating Expense	<u>13,016,677</u>	92.7% Current Ratio 2.1	
Current Liabilities	869,393	Operating Margin	1,026,830	7.3% Days to Collect 33.1	
Long Term Liabilities	0	Other Income	96,616	0.7% Avg Payment Days 20.3	
Total Equity	<u>2,192,087</u>	Other Expense	0	0.0% Depreciation Rate 89.1%	
Total Liab. and Equity	<u>3,061,480</u>	Net Profit or Loss	<u>1,002,223</u>	7.1% Return on Equity 45.7%	
235144 BAYSIDE VILLAGE				Nonprofit - Church	
BAYSIDE VILLAGE 9/30/2017 365 Days Settled					
L' ANSE, MI 49946				CR Beds 59 POS Beds 0	
BARAGA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 93.7%	
Balance Sheet		Income Statement		Length of Stay 353.8	
Current Assets	1,352,996	Total Charges	5,750,171	Average Wages 15.76	
Fixed Assets	950,672	Contract Allowance	1,178,421	20.5% Skilled Nursing 84.5%	
Other Assets	0	Operating Revenue	4,571,750	79.5% Ancillary Service 15.5%	
Total Assets	<u>2,303,668</u>	Operating Expense	<u>4,502,326</u>	98.5% Current Ratio 4.2	
Current Liabilities	325,202	Operating Margin	69,424	1.5% Days to Collect (4.5)	
Long Term Liabilities	0	Other Income	11,128	0.2% Avg Payment Days 18.9	
Total Equity	<u>1,978,466</u>	Other Expense	0	0.0% Depreciation Rate 3.3%	
Total Liab. and Equity	<u>2,303,668</u>	Net Profit or Loss	<u>80,552</u>	1.8% Return on Equity 4.1%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 18

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235475 BEACONSHIRE NURSING CENTRE				Proprietary - Partnership	
BEACONSHIRE NURSING CENTRE		12/31/2017 365 Days Settled			
DETROIT, MI 48219		CR Beds 99 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		83.1%	
Balance Sheet		Income Statement		Length of Stay	
				158.4	
Current Assets	3,353,754	Total Charges	17,664,621	Average Wages	
Fixed Assets	1,560,458	Contract Allowance	9,950,022	17.13	
Other Assets	0	Operating Revenue	7,714,599	56.3%	
Total Assets	4,914,212	Operating Expense	7,166,247	43.7%	
Current Liabilities	2,123,050	Operating Margin	548,352	92.9%	
Long Term Liabilities	2,831,207	Other Income	2,333	7.1%	
Total Equity	-40,045	Other Expense	0	0.0%	
Total Liab. and Equity	4,914,212	Net Profit or Loss	550,685	0.0%	
				Depreciation Rate	
				12.6%	
				Return on Equity	
				-	
				1,375.2%	
<hr/>					
235502 BEAUMONT HEALTH & REHAB CENTER - OAKWOOD COMMON				Nonprofit - Other	
BEAUMONT HEALTH & REHAB CENTER - OAKWOOD COMMON		12/31/2017 365 Days Settled			
DEARBORN, MI 48120		CR Beds 532 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		74.0%	
Balance Sheet		Income Statement		Length of Stay	
				74.8	
Current Assets	16,297,862	Total Charges	37,974,753	Average Wages	
Fixed Assets	26,848,567	Contract Allowance	15,913,447	21.50	
Other Assets	59,334,514	Operating Revenue	22,061,306	41.9%	
Total Assets	102,480,943	Operating Expense	33,451,224	58.1%	
Current Liabilities	17,617,842	Operating Margin	-11,389,918	151.6%	
Long Term Liabilities	22,365,773	Other Income	19,651,692	-51.6%	
Total Equity	62,497,328	Other Expense	0	89.1%	
Total Liab. and Equity	102,480,943	Net Profit or Loss	7,738,121	0.0%	
				Depreciation Rate	
				4.9%	
				Return on Equity	
				12.4%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 19

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235651 BISHOP NOA HOME FOR SENIOR CITIZENS		Nonprofit - Church	
BISHOP NOA HOME FOR SENIOR CITIZENS		6/30/2017 365 Days Settled	
ESCANABA, MI 49829		CR Beds 109 POS Beds 0	
DELTA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	92.9%
		Length of Stay	192.6
		Average Wages	16.18
		4.7% Skilled Nursing	79.8%
		95.3% Ancillary Service	10.5%
		100.0% Current Ratio	1.5
		0.0% Days to Collect	38.9
		6.8% Avg Payment Days	49.5
		0.0% Depreciation Rate	3.3%
		6.7% Return on Equity	13.2%

Balance Sheet		Income Statement	
Current Assets	1,770,200	Total Charges	8,933,034
Fixed Assets	3,847,597	Contract Allowance	418,889
Other Assets	1,899,196	Operating Revenue	8,514,145
Total Assets	7,516,993	Operating Expense	8,510,775
Current Liabilities	1,213,867	Operating Margin	3,370
Long Term Liabilities	1,946,036	Other Income	581,231
Total Equity	4,357,090	Other Expense	0
Total Liab. and Equity	7,516,993	Net Profit or Loss	573,334

235662 BLOOMFIELD ORCHARD VILLA		Proprietary - Corporation	
BLOOMFIELD ORCHARD VILLA		12/31/2017 365 Days Settled	
WEST BLOOMFIELD, MI 48323		CR Beds 50 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	91.4%
		Length of Stay	189.6
		Average Wages	18.28
		26.1% Skilled Nursing	86.5%
		73.9% Ancillary Service	13.5%
		94.9% Current Ratio	3.9
		5.1% Days to Collect	114.6
		0.0% Avg Payment Days	11.2
		0.0% Depreciation Rate	32.0%
		5.1% Return on Equity	4.7%

Balance Sheet		Income Statement	
Current Assets	1,305,347	Total Charges	6,365,776
Fixed Assets	606,144	Contract Allowance	1,661,360
Other Assets	2,883	Operating Revenue	4,704,416
Total Assets	1,914,374	Operating Expense	4,463,066
Current Liabilities	337,870	Operating Margin	241,350
Long Term Liabilities	-3,529,726	Other Income	316
Total Equity	5,106,230	Other Expense	0
Total Liab. and Equity	1,914,374	Net Profit or Loss	241,666

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 21

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235289 BORGESS GARDENS				Nonprofit - Church	
BORGESS GARDENS		6/30/2017 365 Days Settled			
KALAMAZOO, MI 49048				CR Beds 101 POS Beds 0	
KALAMAZOO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 93.5%	
Balance Sheet		Income Statement		Length of Stay 48.5	
Current Assets	3,237,814	Total Charges	19,167,508	Average Wages 19.05	
Fixed Assets	9,755,939	Contract Allowance	6,971,192	36.4% Skilled Nursing 58.4%	
Other Assets	336,269	Operating Revenue	12,196,316	63.6% Ancillary Service 41.6%	
Total Assets	<u>13,330,022</u>	Operating Expense	13,179,976	108.1% Current Ratio 2.4	
Current Liabilities	1,374,568	Operating Margin	-983,660	-8.1% Days to Collect (15.9)	
Long Term Liabilities	4,854,197	Other Income	12,020	0.1% Avg Payment Days 15.4	
Total Equity	<u>7,101,257</u>	Other Expense	0	0.0% Depreciation Rate 5.2%	
Total Liab. and Equity	<u>13,330,022</u>	Net Profit or Loss	<u>(971,640)</u>	-8.0% Return on Equity -13.7%	
235462 BOTSFORD CONTINUING HEALTH CENTER				Nonprofit - Other	
BOTSFORD CONTINUING HEALTH CENTER		12/31/2017 365 Days Settled			
FARMINGTON HILLS, MI 48336				CR Beds 179 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 89.3%	
Balance Sheet		Income Statement		Length of Stay 59.8	
Current Assets	-3,304,499	Total Charges	23,170,530	Average Wages 19.50	
Fixed Assets	9,378,988	Contract Allowance	5,458,897	23.6% Skilled Nursing 70.5%	
Other Assets	455,000	Operating Revenue	17,711,633	76.4% Ancillary Service 29.5%	
Total Assets	<u>6,529,489</u>	Operating Expense	19,184,008	108.3% Current Ratio (1.0)	
Current Liabilities	3,233,821	Operating Margin	-1,472,375	-8.3% Days to Collect (143.7)	
Long Term Liabilities	9,905,470	Other Income	69,909	0.4% Avg Payment Days 34.9	
Total Equity	<u>-6,609,802</u>	Other Expense	0	0.0% Depreciation Rate 4.3%	
Total Liab. and Equity	<u>6,529,489</u>	Net Profit or Loss	<u>(1,483,112)</u>	-8.4% Return on Equity 22.4%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 22

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235526 BOULDER PARK TERRACE		Proprietary - Corporation	
BOULDER PARK TERRACE		9/30/2017 365 Days Settled	
CHARLEVOIX, MI 49720		CR Beds 70 POS Beds 0	
CHARLEVOIX		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	84.9%
Balance Sheet		Income Statement	
Current Assets	1,790,229	Total Charges	9,897,428
Fixed Assets	3,317,521	Contract Allowance	3,494,641
Other Assets	1,832,205	Operating Revenue	6,402,787
Total Assets	6,939,955	Operating Expense	5,875,833
Current Liabilities	196,008	Operating Margin	526,954
Long Term Liabilities	0	Other Income	51,991
Total Equity	6,743,947	Other Expense	0
Total Liab. and Equity	6,939,955	Net Profit or Loss	323,981
		35.3%	Skilled Nursing 69.0%
		64.7%	Ancillary Service 31.0%
		91.8%	Current Ratio 9.1
		8.2%	Days to Collect 82.5
		0.8%	Avg Payment Days 12.2
		0.0%	Depreciation Rate 4.0%
		5.1%	Return on Equity 4.8%

235477 BOULEVARD HEALTH CENTER		Proprietary - Corporation	
BOULEVARD HEALTH CENTER		12/31/2017 365 Days Settled	
ROCHESTER HILLS, MI 48309		CR Beds 186 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	84.4%
Balance Sheet		Income Statement	
Current Assets	3,035,560	Total Charges	25,974,663
Fixed Assets	1,126,871	Contract Allowance	7,178,155
Other Assets	0	Operating Revenue	18,796,508
Total Assets	4,162,431	Operating Expense	19,180,548
Current Liabilities	1,405,158	Operating Margin	-384,040
Long Term Liabilities	0	Other Income	23,911
Total Equity	2,757,273	Other Expense	0
Total Liab. and Equity	4,162,431	Net Profit or Loss	(484,069)
		27.6%	Skilled Nursing 79.4%
		72.4%	Ancillary Service 20.6%
		102.0%	Current Ratio 2.2
		-2.0%	Days to Collect 40.5
		0.1%	Avg Payment Days 21.2
		0.0%	Depreciation Rate 99.2%
		-2.6%	Return on Equity -17.6%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 23

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235242 BOULEVARD MANOR, LLC		Proprietary - Corporation	
BOULEVARD MANOR, LLC		12/31/2017 365 Days Settled	
DETROIT, MI 48207		CR Beds 87 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	70.5%
Balance Sheet		Income Statement	
Current Assets	571,208	Total Charges	4,581,547
Fixed Assets	282,762	Contract Allowance	828,172
Other Assets	0	Operating Revenue	3,753,375
Total Assets	853,970	Operating Expense	3,825,785
Current Liabilities	1,985,659	Operating Margin	-72,410
Long Term Liabilities	123,955	Other Income	99,193
Total Equity	-1,255,644	Other Expense	0
Total Liab. and Equity	853,970	Net Profit or Loss	(121,419)
		18.1%	Skilled Nursing 86.0%
		81.9%	Ancillary Service 14.0%
		101.9%	Current Ratio 0.3
		-1.9%	Days to Collect 46.8
		2.6%	Avg Payment Days 129.8
		0.0%	Depreciation Rate 69.1%
		-3.2%	Return on Equity 9.7%

235498 BOULEVARD TEMPLE CARE CENTER, LLC		Proprietary - Corporation	
BOULEVARD TEMPLE CARE CENTER, LLC		12/31/2017 365 Days Settled	
DETROIT, MI 48208		CR Beds 124 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	93.6%
Balance Sheet		Income Statement	
Current Assets	3,894,203	Total Charges	17,149,876
Fixed Assets	959,953	Contract Allowance	4,128,611
Other Assets	11,695	Operating Revenue	13,021,265
Total Assets	4,865,851	Operating Expense	12,899,659
Current Liabilities	1,027,449	Operating Margin	121,606
Long Term Liabilities	-426,349	Other Income	216,288
Total Equity	4,264,751	Other Expense	0
Total Liab. and Equity	4,865,851	Net Profit or Loss	337,894
		24.1%	Skilled Nursing 82.2%
		75.9%	Ancillary Service 17.8%
		99.1%	Current Ratio 3.8
		0.9%	Days to Collect 134.9
		1.7%	Avg Payment Days 6.2
		0.0%	Depreciation Rate 66.8%
		2.6%	Return on Equity 7.9%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 24

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235245 BRITTANY MANOR				Proprietary - Corporation		
BRITTANY MANOR		12/31/2017 365 Days Settled				
MIDLAND, MI 48642				CR Beds 160 POS Beds 0		
MIDLAND				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	76.4%	
				Length of Stay	111.3	
Balance Sheet		Income Statement		Average Wages	16.47	
Current Assets	2,186,721	Total Charges	18,741,314	28.4%	Skilled Nursing	77.2%
Fixed Assets	661,416	Contract Allowance	5,313,851	71.6%	Ancillary Service	22.8%
Other Assets	6,774	Operating Revenue	13,427,463	101.6%	Current Ratio	1.2
Total Assets	<u>2,854,911</u>	Operating Expense	<u>13,637,829</u>	-1.6%	Days to Collect	74.2
Current Liabilities	1,824,350	Operating Margin	-210,366	0.1%	Avg Payment Days	7.6
Long Term Liabilities	-1,177,338	Other Income	7,868	0.0%	Depreciation Rate	186.5%
Total Equity	<u>2,207,899</u>	Other Expense	0	-1.5%	Return on Equity	-9.2%
Total Liab. and Equity	<u>2,854,911</u>	Net Profit or Loss	<u>(202,498)</u>			
235434 BRONSON COMMONS				Nonprofit - Other		
BRONSON COMMONS		12/31/2017 365 Days Settled				
MATTAWAN, MI 49071				CR Beds 100 POS Beds 0		
VAN BUREN				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	89.7%	
				Length of Stay	48.3	
Balance Sheet		Income Statement		Average Wages	17.92	
Current Assets	1,047,701	Total Charges	13,920,280	20.0%	Skilled Nursing	82.6%
Fixed Assets	17,026,555	Contract Allowance	2,782,858	80.0%	Ancillary Service	17.4%
Other Assets	178,502	Operating Revenue	11,137,422	114.8%	Current Ratio	2.3
Total Assets	<u>18,252,758</u>	Operating Expense	<u>12,787,138</u>	-14.8%	Days to Collect	31.8
Current Liabilities	450,009	Operating Margin	-1,649,716	7.6%	Avg Payment Days	12.8
Long Term Liabilities	17,949,034	Other Income	844,433	0.0%	Depreciation Rate	6.8%
Total Equity	<u>-146,285</u>	Other Expense	0	-8.0%	Return on Equity	611.3%
Total Liab. and Equity	<u>18,252,758</u>	Net Profit or Loss	<u>(894,262)</u>			

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 25

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235039 BROOKCREST				Nonprofit - Other	
BROOKCREST		12/31/2017 365 Days Settled			
GRANDVILLE, MI 49418		CR Beds 114 POS Beds 0			
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.5%	
Balance Sheet		Income Statement		Length of Stay	
				177.9	
Current Assets	8,997,552	Total Charges	12,282,611	Average Wages	18.52
Fixed Assets	2,294,322	Contract Allowance	2,605,939	21.2%	Skilled Nursing
Other Assets	6,167	Operating Revenue	9,676,672	78.8%	Ancillary Service
Total Assets	<u>11,298,041</u>	Operating Expense	<u>9,429,800</u>	97.4%	Current Ratio
Current Liabilities	751,945	Operating Margin	246,872	2.6%	Days to Collect
Long Term Liabilities	652,369	Other Income	-893,692	-9.2%	Avg Payment Days
Total Equity	<u>9,893,727</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>11,298,041</u>	Net Profit or Loss	<u>(1,520,275)</u>	-15.7%	Return on Equity
					-15.4%
235204 BROOKHAVEN MEDICAL CARE FACILI				Government - County	
BROOKHAVEN MEDICAL CARE FACILI		9/30/2017 365 Days Settled			
MUSKEGON, MI 49442		CR Beds 120 POS Beds 0			
MUSKEGON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		84.7%	
Balance Sheet		Income Statement		Length of Stay	
				242.5	
Current Assets	-1,158,043	Total Charges	12,346,050	Average Wages	19.60
Fixed Assets	866,504	Contract Allowance	1,325,121	10.7%	Skilled Nursing
Other Assets	1,055,412	Operating Revenue	11,020,929	89.3%	Ancillary Service
Total Assets	<u>763,873</u>	Operating Expense	<u>13,574,438</u>	123.2%	Current Ratio
Current Liabilities	1,019,739	Operating Margin	-2,553,509	-23.2%	Days to Collect
Long Term Liabilities	6,448,287	Other Income	194,997	1.8%	Avg Payment Days
Total Equity	<u>-6,704,153</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>763,873</u>	Net Profit or Loss	<u>(2,620,104)</u>	-23.8%	Return on Equity
					39.1%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 26

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235236 BURCHAM HILLS RETIREMENT CTR				Nonprofit - Other	
BURCHAM HILLS RETIREMENT CTR		6/30/2017 365 Days Settled			
EAST LANSING, MI 48823				CR Beds 426 POS Beds 0	
INGHAM				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	62.4%
				Length of Stay	123.2
				Average Wages	19.72
				18.4% Skilled Nursing	50.6%
				81.6% Ancillary Service	18.1%
				98.4% Current Ratio	3.5
				1.6% Days to Collect	44.3
				2.3% Avg Payment Days	22.9
				0.0% Depreciation Rate	5.2%
				2.7% Return on Equity	5.4%

Balance Sheet		Income Statement			
Current Assets	9,443,648	Total Charges	30,258,070		
Fixed Assets	17,648,110	Contract Allowance	5,560,273		
Other Assets	3,010,659	Operating Revenue	24,697,797		
Total Assets	30,102,417	Operating Expense	24,296,814		
Current Liabilities	2,666,497	Operating Margin	400,983		
Long Term Liabilities	15,090,000	Other Income	568,011		
Total Equity	12,345,920	Other Expense	0		
Total Liab. and Equity	30,102,417	Net Profit or Loss	668,994		

235237 CALHOUN COUNTY MEDICAL CARE FACILITY				Government - County	
CALHOUN COUNTY MEDICAL CARE FACILITY		12/31/2017 365 Days Settled			
BATTLE CREEK, MI 49014				CR Beds 120 POS Beds 0	
CALHOUN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	93.7%
				Length of Stay	188.3
				Average Wages	19.45
				13.6% Skilled Nursing	89.1%
				86.4% Ancillary Service	10.9%
				121.1% Current Ratio	1.5
				-21.1% Days to Collect	39.2
				26.7% Avg Payment Days	21.4
				0.0% Depreciation Rate	3.2%
				5.7% Return on Equity	5.4%

Balance Sheet		Income Statement			
Current Assets	3,876,879	Total Charges	14,845,034		
Fixed Assets	13,657,380	Contract Allowance	2,019,193		
Other Assets	3,277,080	Operating Revenue	12,825,841		
Total Assets	20,811,339	Operating Expense	15,528,406		
Current Liabilities	2,600,510	Operating Margin	-2,702,565		
Long Term Liabilities	4,690,100	Other Income	3,427,628		
Total Equity	13,520,729	Other Expense	0		
Total Liab. and Equity	20,811,339	Net Profit or Loss	725,063		

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 27

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235187 CAMBRIDGE EAST HEALTHCARE CENT		Proprietary - Corporation	
CAMBRIDGE EAST HEALTHCARE CENT		9/30/2017 365 Days Settled	
MADISON HEIGHTS, MI 48071		CR Beds 160 POS Beds 0	
OAKLAND		Key Performance Ind.	
TRAILBLAZER (COLORADO)		Occupancy Rate	74.9%
Balance Sheet		Income Statement	
Current Assets	971,887	Total Charges	35,925,184
Fixed Assets	7,986,188	Contract Allowance	25,380,012
Other Assets	10,568	Operating Revenue	10,545,172
Total Assets	8,968,643	Operating Expense	10,746,780
Current Liabilities	1,784,085	Operating Margin	-201,608
Long Term Liabilities	5,534,997	Other Income	6,016
Total Equity	1,649,561	Other Expense	0
Total Liab. and Equity	8,968,643	Net Profit or Loss	(195,592)
		70.6%	Skilled Nursing 94.3%
		29.4%	Ancillary Service 5.7%
		101.9%	Current Ratio 0.5
		-1.9%	Days to Collect 32.8
		0.1%	Avg Payment Days 28.3
		0.0%	Depreciation Rate 7.5%
		-1.9%	Return on Equity -11.9%

235214 CAMBRIDGE NORTH HEALTHCARE CEN		Proprietary - Corporation	
CAMBRIDGE NORTH HEALTHCARE CEN		9/30/2017 365 Days Settled	
CLAWSON, MI 48017		CR Beds 120 POS Beds 0	
OAKLAND		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	94.5%
Balance Sheet		Income Statement	
Current Assets	278,302	Total Charges	33,349,491
Fixed Assets	14,465,322	Contract Allowance	23,014,057
Other Assets	19,158	Operating Revenue	10,335,434
Total Assets	14,762,782	Operating Expense	11,541,116
Current Liabilities	1,977,231	Operating Margin	-1,205,682
Long Term Liabilities	9,607,832	Other Income	5,850
Total Equity	3,177,719	Other Expense	0
Total Liab. and Equity	14,762,782	Net Profit or Loss	(1,199,832)
		69.0%	Skilled Nursing 94.0%
		31.0%	Ancillary Service 6.0%
		111.7%	Current Ratio 0.1
		-11.7%	Days to Collect 7.9
		0.1%	Avg Payment Days 27.8
		0.0%	Depreciation Rate 6.1%
		-11.6%	Return on Equity -37.8%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 28

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235664 CAMBRIDGE SOUTH HEALTHCARE CTR				Proprietary - Corporation	
CAMBRIDGE SOUTH HEALTHCARE CTR 12/31/2017 365 Days Settled					
BEVERLY HILLS, MI 48025				CR Beds 102 POS Beds 0	
OAKLAND				Key Performance Ind.	
Balance Sheet		Income Statement			
Current Assets	717,445	Total Charges	24,902,484	Occupancy Rate	81.8%
Fixed Assets	4,894,152	Contract Allowance	17,674,846	Length of Stay	125.4
Other Assets	9,479	Operating Revenue	7,227,638	Average Wages	21.69
Total Assets	<u>5,621,076</u>	Operating Expense	7,627,106	71.0% Skilled Nursing	94.4%
Current Liabilities	1,402,713	Operating Margin	-399,468	29.0% Ancillary Service	5.6%
Long Term Liabilities	12,303,994	Other Income	3,347	105.5% Current Ratio	0.5
Total Equity	-8,085,631	Other Expense	0	-5.5% Days to Collect	34.3
Total Liab. and Equity	<u>5,621,076</u>	Net Profit or Loss	<u>(396,121)</u>	0.0% Avg Payment Days	22.3
				0.0% Depreciation Rate	4.4%
				-5.5% Return on Equity	4.9%

235655 CAMELOT HALL CONVALESCENT CTR				Proprietary - Corporation	
CAMELOT HALL CONVALESCENT CTR 12/31/2017 365 Days Settled					
LIVONIA, MI 48150				CR Beds 142 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES					
Balance Sheet		Income Statement			
Current Assets	1,665,121	Total Charges	10,918,592	Occupancy Rate	58.7%
Fixed Assets	919,242	Contract Allowance	3,237,389	Length of Stay	158.4
Other Assets	10,884	Operating Revenue	7,681,203	Average Wages	17.50
Total Assets	<u>2,595,247</u>	Operating Expense	7,719,738	29.7% Skilled Nursing	88.1%
Current Liabilities	262,782	Operating Margin	-38,535	70.3% Ancillary Service	11.9%
Long Term Liabilities	5,810,957	Other Income	17,042	100.5% Current Ratio	6.3
Total Equity	-3,478,492	Other Expense	0	-0.5% Days to Collect	96.4
Total Liab. and Equity	<u>2,595,247</u>	Net Profit or Loss	<u>(21,493)</u>	0.2% Avg Payment Days	1.7
				0.0% Depreciation Rate	36.8%
				-0.3% Return on Equity	0.6%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 29

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235223 CARE AND REHABILITATION CENTER AT GLACIER HILLS				Nonprofit - Church	
CARE AND REHABILITATION CENTER AT GLACIER HILLS		3/31/2017 365 Days Settled			
ANN ARBOR, MI 48105		6/30/2017 91 Days Settled		CR Beds 161 POS Beds 0	
WASHTENAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.8%	
Balance Sheet		Income Statement		Length of Stay 37.0	
Current Assets	43,639,526	Total Charges	13,043,943	Average Wages	22.01
Fixed Assets	63,604,073	Contract Allowance	3,628,016	27.8%	Skilled Nursing 70.8%
Other Assets	10,294,462	Operating Revenue	9,415,927	72.2%	Ancillary Service 29.2%
Total Assets	117,538,061	Operating Expense	9,529,211	101.2%	Current Ratio 0.8
Current Liabilities	56,145,649	Operating Margin	-113,284	-1.2%	Days to Collect 121.8
Long Term Liabilities	30,641,872	Other Income	1,336,708	14.2%	Avg Payment Days 1,836.4
Total Equity	30,750,540	Other Expense	0	0.0%	Depreciation Rate 0.7%
Total Liab. and Equity	117,538,061	Net Profit or Loss	1,266,153	13.4%	Return on Equity 4.1%

235615 CARETEL INNS OF BRIGHTON				Proprietary - Corporation	
CARETEL INNS OF BRIGHTON		12/31/2017 365 Days Settled			
BRIGHTON, MI 48116				CR Beds 129 POS Beds 0	
LIVINGSTON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		62.3%	
Balance Sheet		Income Statement		Length of Stay 52.9	
Current Assets	1,487,531	Total Charges	9,290,003	Average Wages	53.39
Fixed Assets	71,585	Contract Allowance	1,430,644	15.4%	Skilled Nursing 30.5%
Other Assets	0	Operating Revenue	7,859,359	84.6%	Ancillary Service 39.9%
Total Assets	1,559,116	Operating Expense	8,688,914	110.6%	Current Ratio 6.3
Current Liabilities	237,251	Operating Margin	-829,555	-10.6%	Days to Collect 1.1
Long Term Liabilities	0	Other Income	8,834	0.1%	Avg Payment Days 11.4
Total Equity	1,321,865	Other Expense	0	0.0%	Depreciation Rate 617.6%
Total Liab. and Equity	1,559,116	Net Profit or Loss	(820,721)	-10.4%	Return on Equity -62.1%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 31

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235646 CARETEL INNS OF LINDEN		Proprietary - Corporation	
CARETEL INNS OF LINDEN		12/31/2017 365 Days Settled	
LINDEN, MI 48451		CR Beds 156 POS Beds 0	
GENESEE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	74.9%
Balance Sheet		Length of Stay	71.3
Income Statement		Average Wages	51.67
Current Assets	1,885,199	Total Charges	11,842,185
Fixed Assets	56,990	Contract Allowance	613,678
Other Assets	0	Operating Revenue	11,228,507
Total Assets	1,942,189	Operating Expense	11,473,029
Current Liabilities	358,804	Operating Margin	-244,522
Long Term Liabilities	0	Other Income	14,412
Total Equity	1,583,385	Other Expense	0
Total Liab. and Equity	1,942,189	Net Profit or Loss	(230,110)
		5.2%	Skilled Nursing 25.5%
		94.8%	Ancillary Service 35.5%
		102.2%	Current Ratio 5.3
		-2.2%	Days to Collect (4.7)
		0.1%	Avg Payment Days 6.0
		0.0%	Depreciation Rate 1,890.6%
		-2.0%	Return on Equity -14.5%

235635 CARETEL INNS OF TRI-CITIES		Proprietary - Corporation	
CARETEL INNS OF TRI-CITIES		12/31/2017 365 Days Settled	
BAY CITY, MI 48706		CR Beds 97 POS Beds 0	
BAY		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	60.7%
Balance Sheet		Length of Stay	40.2
Income Statement		Average Wages	31.00
Current Assets	1,267,129	Total Charges	8,214,576
Fixed Assets	66,673	Contract Allowance	1,168,477
Other Assets	0	Operating Revenue	7,046,099
Total Assets	1,333,802	Operating Expense	7,341,264
Current Liabilities	304,722	Operating Margin	-295,165
Long Term Liabilities	0	Other Income	7,171
Total Equity	1,029,080	Other Expense	0
Total Liab. and Equity	1,333,802	Net Profit or Loss	(287,994)
		14.2%	Skilled Nursing 31.0%
		85.8%	Ancillary Service 47.8%
		104.2%	Current Ratio 4.2
		-4.2%	Days to Collect (2.8)
		0.1%	Avg Payment Days 7.2
		0.0%	Depreciation Rate 744.7%
		-4.1%	Return on Equity -28.0%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 32

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235352 CASS COUNTY MEDICAL CARE FACIL				Government - County	
CASS COUNTY MEDICAL CARE FACIL		9/30/2017 365 Days Settled			
CASSOPOLIS, MI 49031				CR Beds 80	POS Beds 0
CASS		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	91.1%
Balance Sheet		Income Statement		Length of Stay	266.1
Current Assets	4,968,862	Total Charges	8,152,671	Average Wages	20.28
Fixed Assets	707,316	Contract Allowance	183,621	2.3%	Skilled Nursing 84.9%
Other Assets	310,349	Operating Revenue	7,969,050	97.7%	Ancillary Service 15.1%
Total Assets	<u>5,986,527</u>	Operating Expense	8,828,613	110.8%	Current Ratio 4.7
Current Liabilities	1,062,048	Operating Margin	-859,563	-10.8%	Days to Collect 37.8
Long Term Liabilities	0	Other Income	207,273	2.6%	Avg Payment Days 20.0
Total Equity	<u>4,924,479</u>	Other Expense	0	0.0%	Depreciation Rate 2.7%
Total Liab. and Equity	<u>5,986,527</u>	Net Profit or Loss	<u>(670,379)</u>	-8.4%	Return on Equity -13.6%

235712 CATHERINE'S PLACE				Nonprofit - Church	
CATHERINE'S PLACE		6/30/2017 365 Days Settled			
FARMINGTON HILLS, MI 48336				CR Beds 85	POS Beds 0
OAKLAND		Key Performance Ind.			
WPS MI				Occupancy Rate	58.3%
Balance Sheet		Income Statement		Length of Stay	565.5
Current Assets	680,910	Total Charges	2,090,066	Average Wages	22.31
Fixed Assets	5,773,210	Contract Allowance	0	0.0%	Skilled Nursing 32.2%
Other Assets	0	Operating Revenue	2,090,066	100.0%	Ancillary Service 21.3%
Total Assets	<u>6,454,120</u>	Operating Expense	5,264,611	251.9%	Current Ratio 0.3
Current Liabilities	2,481,687	Operating Margin	-3,174,545	-151.9%	Days to Collect 33.8
Long Term Liabilities	0	Other Income	6,761	0.3%	Avg Payment Days 20.3
Total Equity	<u>3,972,433</u>	Other Expense	0	0.0%	Depreciation Rate 3.6%
Total Liab. and Equity	<u>6,454,120</u>	Net Profit or Loss	<u>(3,167,784)</u>	-151.6%	Return on Equity -79.7%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 33

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235361 CHALET OF NILES, LLC		Proprietary - Corporation	
CHALET OF NILES, LLC		12/31/2017 365 Days Settled	
NILES, MI 49120		CR Beds 100 POS Beds 0	
BERRIEN		Key Performance Ind.	
Novitas MD		Occupancy Rate 49.9%	
Balance Sheet		Income Statement	
Current Assets	1,210,692	Total Charges	3,706,683
Fixed Assets	225,293	Contract Allowance	1
Other Assets	0	Operating Revenue	3,706,682
Total Assets	1,435,985	Operating Expense	5,436,801
Current Liabilities	1,467,367	Operating Margin	-1,730,119
Long Term Liabilities	2,032,078	Other Income	466,244
Total Equity	-2,063,460	Other Expense	0
Total Liab. and Equity	1,435,985	Net Profit or Loss	(1,263,875)
			0.0%
			100.0%
			146.7%
			-46.7%
			12.6%
			0.0%
			-34.1%
			Length of Stay 101.2
			Average Wages 18.44
			Skilled Nursing 95.4%
			Ancillary Service 4.6%
			Current Ratio 0.8
			Days to Collect 102.6
			Avg Payment Days 89.3
			Depreciation Rate 217.8%
			Return on Equity 61.3%
235021 CHELSEA RETIREMENT COMMUNITY		Nonprofit - Church	
CHELSEA RETIREMENT COMMUNITY		12/31/2017 365 Days Settled	
CHELSEA, MI 48118		CR Beds 383 POS Beds 0	
WASHTENAW		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 89.0%	
Balance Sheet		Income Statement	
Current Assets	28,371,894	Total Charges	33,274,739
Fixed Assets	66,071,789	Contract Allowance	3,315,031
Other Assets	45,565,335	Operating Revenue	29,959,708
Total Assets	140,009,018	Operating Expense	29,055,682
Current Liabilities	7,887,607	Operating Margin	904,026
Long Term Liabilities	54,297,497	Other Income	1,950,553
Total Equity	77,823,914	Other Expense	0
Total Liab. and Equity	140,009,018	Net Profit or Loss	2,854,579
			10.0%
			90.0%
			97.0%
			3.0%
			6.5%
			0.0%
			9.5%
			Length of Stay 188.7
			Average Wages 20.33
			Skilled Nursing 25.8%
			Ancillary Service 16.6%
			Current Ratio 3.6
			Days to Collect 129.6
			Avg Payment Days 54.4
			Depreciation Rate 3.6%
			Return on Equity 3.7%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 34

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235484 CHERRYWOOD NURSING AND LIVING				Proprietary - Corporation	
CHERRYWOOD NURSING AND LIVING				12/31/2017 365 Days Settled	
STERLING HEIGHTS, MI 48310				CR Beds 180 POS Beds 0	
MACOMB				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 81.9%	
Balance Sheet		Income Statement		Length of Stay 52.4	
Current Assets	3,336,933	Total Charges	21,535,858	Average Wages 17.73	
Fixed Assets	1,462,005	Contract Allowance	2,198,678	10.2%	Skilled Nursing 66.6%
Other Assets	0	Operating Revenue	19,337,180	89.8%	Ancillary Service 33.4%
Total Assets	<u>4,798,938</u>	Operating Expense	19,443,216	100.5%	Current Ratio 2.4
Current Liabilities	1,405,579	Operating Margin	-106,036	-0.5%	Days to Collect 41.9
Long Term Liabilities	846,948	Other Income	9,605	0.0%	Avg Payment Days 18.9
Total Equity	<u>2,546,411</u>	Other Expense	0	0.0%	Depreciation Rate 3.0%
Total Liab. and Equity	<u>4,798,938</u>	Net Profit or Loss	<u>(216,431)</u>	-1.1%	Return on Equity -8.5%
235641 CHESANING NURSING AND REHABILITATION CENTER				Proprietary - Partnership	
CHESANING NURSING AND REHABILITATION CENTER				12/31/2017 365 Days Settled	
CHESANING, MI 48616				CR Beds 39 POS Beds 0	
SAGINAW				Key Performance Ind.	
WPS MI				Occupancy Rate 91.8%	
Balance Sheet		Income Statement		Length of Stay 109.8	
Current Assets	819,423	Total Charges	8,435,643	Average Wages 17.84	
Fixed Assets	31,328	Contract Allowance	4,277,044	50.7%	Skilled Nursing 87.1%
Other Assets	0	Operating Revenue	4,158,599	49.3%	Ancillary Service 12.9%
Total Assets	<u>850,751</u>	Operating Expense	3,402,825	81.8%	Current Ratio 11.6
Current Liabilities	70,497	Operating Margin	755,774	18.2%	Days to Collect 65.6
Long Term Liabilities	-29,738	Other Income	-2,615	-0.1%	Avg Payment Days 35.7
Total Equity	<u>809,992</u>	Other Expense	0	0.0%	Depreciation Rate 1,150.9%
Total Liab. and Equity	<u>850,751</u>	Net Profit or Loss	<u>753,159</u>	18.1%	Return on Equity 93.0%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 35

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235656 CHRISTIAN CARE NURSING CENTER		Nonprofit - Church	
CHRISTIAN CARE NURSING CENTER		12/31/2017 365 Days Settled	
MUSKEGON, MI 49442		CR Beds 70 POS Beds 0	
MUSKEGON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	89.1%
Balance Sheet		Income Statement	Length of Stay 355.7
Current Assets	658,509	Total Charges	4,942,519
Fixed Assets	6,432,854	Contract Allowance	0 0.0%
Other Assets	0	Operating Revenue	4,942,519 100.0%
Total Assets	7,091,363	Operating Expense	5,174,705 104.7%
Current Liabilities	686,307	Operating Margin	-232,186 -4.7%
Long Term Liabilities	6,777,481	Other Income	177,275 3.6%
Total Equity	-372,425	Other Expense	0 0.0%
Total Liab. and Equity	7,091,363	Net Profit or Loss	(54,911) -1.1%
235244 CHRISTIAN PARK HEALTH CARE CENTER		Proprietary - Corporation	
CHRISTIAN PARK HEALTH CARE CENTER		12/31/2017 365 Days Settled	
ESCANABA, MI 49829		CR Beds 99 POS Beds 0	
DELTA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	93.7%
Balance Sheet		Income Statement	Length of Stay 162.8
Current Assets	786,056	Total Charges	11,705,140
Fixed Assets	441,689	Contract Allowance	3,341,758 28.5%
Other Assets	2,995	Operating Revenue	8,363,382 71.5%
Total Assets	1,230,740	Operating Expense	7,997,490 95.6%
Current Liabilities	614,074	Operating Margin	365,892 4.4%
Long Term Liabilities	-2,507,012	Other Income	3,481 0.0%
Total Equity	3,123,678	Other Expense	0 0.0%
Total Liab. and Equity	1,230,740	Net Profit or Loss	369,244 4.4%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 36

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235179 CHRISTIAN PARK VILLAGE				Proprietary - Corporation	
CHRISTIAN PARK VILLAGE		12/31/2017 365 Days Settled			
ESCANABA, MI 49829				CR Beds 59	POS Beds 0
DELTA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	98.0%
Balance Sheet		Income Statement		Length of Stay	209.0
Current Assets	784,792	Total Charges	7,095,133	Average Wages	15.70
Fixed Assets	278,036	Contract Allowance	1,973,701	27.8%	Skilled Nursing 89.2%
Other Assets	2,498	Operating Revenue	5,121,432	72.2%	Ancillary Service 10.8%
Total Assets	1,065,326	Operating Expense	5,390,301	105.2%	Current Ratio 3.0
Current Liabilities	263,501	Operating Margin	-268,869	-5.2%	Days to Collect 63.2
Long Term Liabilities	-170,247	Other Income	503	0.0%	Avg Payment Days 18.1
Total Equity	972,072	Other Expense	0	0.0%	Depreciation Rate 118.1%
Total Liab. and Equity	1,065,326	Net Profit or Loss	(268,366)	-5.2%	Return on Equity -27.6%
235339 CHRISTIAN REST HOME ASSOC				Nonprofit - Other	
CHRISTIAN REST HOME ASSOC		5/31/2017 365 Days Settled			
GRAND RAPIDS, MI 49504				CR Beds 225	POS Beds 0
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	86.8%
Balance Sheet		Income Statement		Length of Stay	575.1
Current Assets	14,490,612	Total Charges	14,287,272	Average Wages	18.05
Fixed Assets	3,659,005	Contract Allowance	1,147,232	8.0%	Skilled Nursing 85.5%
Other Assets	-203,016	Operating Revenue	13,140,040	92.0%	Ancillary Service 0.3%
Total Assets	17,946,601	Operating Expense	13,653,182	103.9%	Current Ratio 13.7
Current Liabilities	1,060,696	Operating Margin	-513,142	-3.9%	Days to Collect 31.5
Long Term Liabilities	-8,135,268	Other Income	369,362	2.8%	Avg Payment Days 24.8
Total Equity	25,021,173	Other Expense	0	0.0%	Depreciation Rate 2.7%
Total Liab. and Equity	17,946,601	Net Profit or Loss	(213,780)	-1.6%	Return on Equity -0.9%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 37

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235619 CHURCH OF CHRIST CARE CENTER				Nonprofit - Church	
CHURCH OF CHRIST CARE CENTER		12/31/2017 365 Days Settled			
CLINTON TOWNSHIP, MI 48035		CR Beds 129 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		86.3%	
Balance Sheet		Income Statement		Length of Stay	
				138.2	
Current Assets	4,354,652	Total Charges	12,584,363	Average Wages	
Fixed Assets	4,621,058	Contract Allowance	464,281	20.87	
Other Assets	61,637	Operating Revenue	12,120,082	3.7%	
Total Assets	9,037,347	Operating Expense	11,849,544	96.3%	
Current Liabilities	1,101,292	Operating Margin	270,538	97.8%	
Long Term Liabilities	2,508,603	Other Income	63,349	2.2%	
Total Equity	5,427,452	Other Expense	0	0.5%	
Total Liab. and Equity	9,037,347	Net Profit or Loss	328,776	0.0%	
				2.7%	

235401 CLARK RETIREMENT COMMUNITY				Nonprofit - Church	
CLARK RETIREMENT COMMUNITY		4/30/2017 365 Days Settled			
GRAND RAPIDS, MI 49506		CR Beds 386 POS Beds 0			
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.1%	
Balance Sheet		Income Statement		Length of Stay	
				319.7	
Current Assets	4,308,394	Total Charges	28,246,334	Average Wages	
Fixed Assets	33,819,004	Contract Allowance	3,023,151	22.26	
Other Assets	10,603,246	Operating Revenue	25,223,183	10.7%	
Total Assets	48,730,644	Operating Expense	28,837,223	89.3%	
Current Liabilities	20,398,515	Operating Margin	-3,614,040	114.3%	
Long Term Liabilities	12,645,542	Other Income	2,631,189	-14.3%	
Total Equity	15,686,587	Other Expense	0	10.4%	
Total Liab. and Equity	48,730,644	Net Profit or Loss	(1,461,449)	0.0%	
				-5.8%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 38

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235461 CLARKSTON SPECIALTY HEALTHCARE CENTER		Proprietary - Corporation	
CLARKSTON SPECIALTY HEALTHCARE CENTER		9/30/2017 365 Days Settled	
CLARKSTON, MI 48346		CR Beds 120 POS Beds 0	
OAKLAND		Key Performance Ind.	
Novitas MD		Occupancy Rate 75.6%	
Balance Sheet		Income Statement	
Current Assets	1,129,388	Total Charges	27,418,176
Fixed Assets	3,513,369	Contract Allowance	17,058,601
Other Assets	8,191	Operating Revenue	10,359,575
Total Assets	<u>4,650,948</u>	Operating Expense	8,027,482
Current Liabilities	737,349	Operating Margin	2,332,093
Long Term Liabilities	4,319,525	Other Income	8,206
Total Equity	<u>-405,926</u>	Other Expense	0
Total Liab. and Equity	<u>4,650,948</u>	Net Profit or Loss	<u>2,340,299</u>
		62.2%	Skilled Nursing 92.1%
		37.8%	Ancillary Service 7.9%
		77.5%	Current Ratio 1.5
		22.5%	Days to Collect 39.1
		0.1%	Avg Payment Days 39.5
		0.0%	Depreciation Rate 10.3%
		22.6%	Return on Equity -576.5%

235405 CLINTON AIRE HEALTHCARE CENTER		Proprietary - Corporation	
CLINTON AIRE HEALTHCARE CENTER		9/30/2017 365 Days Settled	
CLINTON TOWNSHIP, MI 48038		CR Beds 150 POS Beds 0	
MACOMB		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 80.4%	
Balance Sheet		Income Statement	
Current Assets	1,265,652	Total Charges	37,008,245
Fixed Assets	17,195,977	Contract Allowance	25,027,868
Other Assets	10,400	Operating Revenue	11,980,377
Total Assets	<u>18,472,029</u>	Operating Expense	12,811,441
Current Liabilities	2,421,720	Operating Margin	-831,064
Long Term Liabilities	10,847,879	Other Income	6,729
Total Equity	<u>5,202,430</u>	Other Expense	0
Total Liab. and Equity	<u>18,472,029</u>	Net Profit or Loss	<u>(824,335)</u>
		67.6%	Skilled Nursing 92.0%
		32.4%	Ancillary Service 8.0%
		106.9%	Current Ratio 0.5
		-6.9%	Days to Collect 36.1
		0.1%	Avg Payment Days 26.3
		0.0%	Depreciation Rate 6.0%
		-6.9%	Return on Equity -15.8%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 39

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235574 COUNTRYSIDE CARE CENTER				Proprietary - Corporation	
COUNTRYSIDE CARE CENTER		12/31/2017 365 Days Settled			
JACKSON, MI 49203		CR Beds 108 POS Beds 0			
JACKSON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		79.9%	
Balance Sheet		Income Statement		Length of Stay 87.7	
Current Assets	1,071,184	Total Charges	10,094,653	Average Wages 19.14	
Fixed Assets	945,178	Contract Allowance	1,117,682	11.1%	Skilled Nursing 79.6%
Other Assets	0	Operating Revenue	8,976,971	88.9%	Ancillary Service 20.4%
Total Assets	2,016,362	Operating Expense	8,640,068	96.2%	Current Ratio 1.9
Current Liabilities	562,256	Operating Margin	336,903	3.8%	Days to Collect 19.4
Long Term Liabilities	0	Other Income	14,078	0.2%	Avg Payment Days 20.9
Total Equity	1,454,106	Other Expense	0	0.0%	Depreciation Rate 9.4%
Total Liab. and Equity	2,016,362	Net Profit or Loss	350,981	3.9%	Return on Equity 24.1%

235573 COUNTRYSIDE NURSING AND REHABILITATION COMMUNITY				Proprietary - Other	
COUNTRYSIDE NURSING AND REHABILITATION COMMUNITY		12/31/2017 365 Days Settled			
SOUTH HAVEN, MI 49090		CR Beds 93 POS Beds 0			
VAN BUREN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		77.1%	
Balance Sheet		Income Statement		Length of Stay 184.2	
Current Assets	5,590,278	Total Charges	7,159,422	Average Wages 18.88	
Fixed Assets	548,383	Contract Allowance	1,634,474	22.8%	Skilled Nursing 90.8%
Other Assets	88,623	Operating Revenue	5,524,948	77.2%	Ancillary Service 7.2%
Total Assets	6,227,284	Operating Expense	6,392,856	115.7%	Current Ratio 8.4
Current Liabilities	665,365	Operating Margin	-867,908	-15.7%	Days to Collect 362.8
Long Term Liabilities	4,473	Other Income	554,772	10.0%	Avg Payment Days 24.3
Total Equity	5,557,446	Other Expense	0	0.0%	Depreciation Rate 72.8%
Total Liab. and Equity	6,227,284	Net Profit or Loss	(398,245)	-7.2%	Return on Equity -7.2%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 40

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235605 COVENTRY HOUSE INN				Proprietary - Other	
COVENTRY HOUSE INN		9/30/2017 365 Days Settled			
ST JOSEPH, MI 49085		CR Beds 142 POS Beds 0			
BERRIEN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.3%	
Balance Sheet		Income Statement		Length of Stay	
				86.5	
Current Assets	1,800,192	Total Charges	11,121,303	Average Wages	20.12
Fixed Assets	32,813	Contract Allowance	1,801,028	16.2%	Skilled Nursing
Other Assets	0	Operating Revenue	9,320,275	83.8%	Ancillary Service
Total Assets	<u>1,833,005</u>	Operating Expense	9,297,386	99.8%	Current Ratio
Current Liabilities	398,631	Operating Margin	22,889	0.2%	Days to Collect
Long Term Liabilities	0	Other Income	30,122	0.3%	Avg Payment Days
Total Equity	<u>1,434,374</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,833,005</u>	Net Profit or Loss	53,011	0.6%	Return on Equity
235348 CRESTMONT NURSING CARE CENTER				Proprietary - Corporation	
CRESTMONT NURSING CARE CENTER		9/30/2017 365 Days Settled			
FENTON, MI 48430		CR Beds 132 POS Beds 0			
GENESEE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		63.4%	
Balance Sheet		Income Statement		Length of Stay	
				115.2	
Current Assets	379,856	Total Charges	25,538,288	Average Wages	22.68
Fixed Assets	6,432,300	Contract Allowance	18,048,727	70.7%	Skilled Nursing
Other Assets	8,732	Operating Revenue	7,489,561	29.3%	Ancillary Service
Total Assets	<u>6,820,888</u>	Operating Expense	8,491,803	113.4%	Current Ratio
Current Liabilities	1,915,245	Operating Margin	-1,002,242	-13.4%	Days to Collect
Long Term Liabilities	1,590,320	Other Income	3,870	0.1%	Avg Payment Days
Total Equity	<u>3,315,323</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>6,820,888</u>	Net Profit or Loss	(998,372)	-13.3%	Return on Equity

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 42

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235494 D J JACOBETTI MICHIGAN VETERANS FACIL		Proprietary - Individual	
D J JACOBETTI MICHIGAN VETERANS FACIL		9/30/2017 365 Days Settled	
MARQUETTE, MI 49855		CR Beds 0 POS Beds 0	
MARQUETTE		Key Performance Ind.	
		Occupancy Rate 0.0%	
		Length of Stay	
		Average Wages	
		0.0% Skilled Nursing 0.0%	
		0.0% Ancillary Service 0.0%	
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate 0.0%	
		0.0% Return on Equity 0.0%	
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0

235256 DIMONDALE NURSING CARE CENTER		Proprietary - Corporation	
DIMONDALE NURSING CARE CENTER		12/31/2017 365 Days Settled	
DIMONDALE, MI 48821		CR Beds 150 POS Beds 0	
EATON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 87.9%	
		Length of Stay 130.8	
		Average Wages 18.63	
		19.6% Skilled Nursing 80.4%	
		80.4% Ancillary Service 19.6%	
		102.4% Current Ratio 1.7	
		-2.4% Days to Collect 43.1	
		1.6% Avg Payment Days 20.5	
		0.0% Depreciation Rate 20.6%	
		-2.8% Return on Equity 4.8%	
Balance Sheet		Income Statement	
Current Assets	1,844,343	Total Charges	19,240,029
Fixed Assets	2,285,154	Contract Allowance	3,767,756
Other Assets	-12,296,205	Operating Revenue	15,472,273
Total Assets	-8,166,708	Operating Expense	15,841,349
Current Liabilities	1,076,355	Operating Margin	-369,076
Long Term Liabilities	0	Other Income	239,886
Total Equity	-9,243,063	Other Expense	0
Total Liab. and Equity	-8,166,708	Net Profit or Loss	(440,271)

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 43

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235123 DURAND SENIOR CARE AND REHAB CENTER, L L C		Proprietary - Corporation	
DURAND SENIOR CARE AND REHAB CENTER, L L C		12/31/2017 365 Days Settled	
DURAND, MI 48429		CR Beds 141 POS Beds 0	
SHIAWASSEE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	87.1%
Balance Sheet		Income Statement	
Current Assets	2,255,291	Total Charges	17,920,341
Fixed Assets	509,333	Contract Allowance	3,740,327
Other Assets	305,066	Operating Revenue	14,180,014
Total Assets	3,069,690	Operating Expense	12,902,704
Current Liabilities	706,300	Operating Margin	1,277,310
Long Term Liabilities	0	Other Income	52,150
Total Equity	2,363,390	Other Expense	0
Total Liab. and Equity	3,069,690	Net Profit or Loss	1,100,722
		20.9%	Skilled Nursing 80.4%
		79.1%	Ancillary Service 19.6%
		91.0%	Current Ratio 3.2
		9.0%	Days to Collect 36.9
		0.4%	Avg Payment Days 19.4
		0.0%	Depreciation Rate 34.3%
		7.8%	Return on Equity 46.6%

235422 EASTWOOD CONVALESCENT CENTER		Proprietary - Corporation	
EASTWOOD CONVALESCENT CENTER		12/31/2017 365 Days Settled	
DETROIT, MI 48207		CR Beds 72 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	75.4%
Balance Sheet		Income Statement	
Current Assets	1,042,048	Total Charges	7,346,848
Fixed Assets	393,054	Contract Allowance	1,667,469
Other Assets	3,567	Operating Revenue	5,679,379
Total Assets	1,438,669	Operating Expense	5,984,826
Current Liabilities	867,595	Operating Margin	-305,447
Long Term Liabilities	3,909,735	Other Income	2,180
Total Equity	-3,338,661	Other Expense	0
Total Liab. and Equity	1,438,669	Net Profit or Loss	(303,267)
		22.7%	Skilled Nursing 90.1%
		77.3%	Ancillary Service 9.9%
		105.4%	Current Ratio 1.2
		-5.4%	Days to Collect 70.4
		0.0%	Avg Payment Days 25.8
		0.0%	Depreciation Rate 37.1%
		-5.3%	Return on Equity 9.1%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 44

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235554 EASTWOOD NURSING CENTER				Proprietary - Corporation	
EASTWOOD NURSING CENTER		12/31/2017 365 Days Settled			
NEGAUNEE, MI 49866		CR Beds 100 POS Beds 0			
MARQUETTE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		95.2%	
		Length of Stay		297.1	
		Average Wages		15.94	
		28.0% Skilled Nursing		86.5%	
		72.0% Ancillary Service		13.5%	
		97.2% Current Ratio		4.4	
		2.8% Days to Collect		38.2	
		2.3% Avg Payment Days		32.5	
		0.0% Depreciation Rate		9.1%	
		5.1% Return on Equity		24.2%	

Balance Sheet		Income Statement			
Current Assets	4,095,313	Total Charges	13,823,374		
Fixed Assets	1,865,955	Contract Allowance	3,863,699	28.0%	
Other Assets	43,523	Operating Revenue	9,959,675	72.0%	
Total Assets	6,004,791	Operating Expense	9,682,967	97.2%	
Current Liabilities	927,277	Operating Margin	276,708	2.8%	
Long Term Liabilities	2,984,436	Other Income	230,504	2.3%	
Total Equity	2,093,078	Other Expense	0	0.0%	
Total Liab. and Equity	6,004,791	Net Profit or Loss	507,212	5.1%	

235027 EATON COUNTY MEDICAL CARE FACI				Government - County	
EATON COUNTY MEDICAL CARE FACI		9/30/2017 365 Days Settled			
CHARLOTTE, MI 48813		CR Beds 142 POS Beds 0			
EATON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		93.1%	
		Length of Stay		87.3	
		Average Wages		20.72	
		-1.1% Skilled Nursing		73.2%	
		101.1% Ancillary Service		26.8%	
		104.9% Current Ratio		1.0	
		-4.9% Days to Collect		38.8	
		4.1% Avg Payment Days		36.0	
		0.0% Depreciation Rate		4.1%	
		-2.3% Return on Equity		-4.2%	

Balance Sheet		Income Statement			
Current Assets	4,733,701	Total Charges	17,671,989		
Fixed Assets	14,429,230	Contract Allowance	-202,267	-1.1%	
Other Assets	1,067,580	Operating Revenue	17,874,256	101.1%	
Total Assets	20,230,511	Operating Expense	18,742,958	104.9%	
Current Liabilities	4,718,810	Operating Margin	-868,702	-4.9%	
Long Term Liabilities	5,750,000	Other Income	738,743	4.1%	
Total Equity	9,761,701	Other Expense	0	0.0%	
Total Liab. and Equity	20,230,511	Net Profit or Loss	(408,838)	-2.3%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 45

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235264 ELY MANOR				Proprietary - Corporation	
ELY MANOR		12/31/2017 365 Days Settled			
ALLEGAN, MI 49010				CR Beds 101 POS Beds 0	
ALLEGAN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	80.2%
Balance Sheet		Income Statement		Length of Stay	197.2
Current Assets	663,495	Total Charges	9,184,682	Average Wages	17.86
Fixed Assets	102,691	Contract Allowance	2,693,378	29.3%	Skilled Nursing 88.6%
Other Assets	0	Operating Revenue	6,491,304	70.7%	Ancillary Service 11.4%
Total Assets	766,186	Operating Expense	6,742,012	103.9%	Current Ratio 1.2
Current Liabilities	569,953	Operating Margin	-250,708	-3.9%	Days to Collect 20.1
Long Term Liabilities	715,239	Other Income	-528	0.0%	Avg Payment Days 21.7
Total Equity	-519,006	Other Expense	0	0.0%	Depreciation Rate 466.6%
Total Liab. and Equity	766,186	Net Profit or Loss	(316,737)	-4.9%	Return on Equity 61.0%
235238 EVANGELICAL HOME - SALINE				Nonprofit - Church	
EVANGELICAL HOME - SALINE		4/30/2017 365 Days Settled			
SALINE, MI 48176				CR Beds 215 POS Beds 0	
WASHTENAW				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	90.2%
Balance Sheet		Income Statement		Length of Stay	77.9
Current Assets	4,036,634	Total Charges	32,027,651	Average Wages	19.64
Fixed Assets	9,016,179	Contract Allowance	8,578,363	26.8%	Skilled Nursing 79.0%
Other Assets	0	Operating Revenue	23,449,288	73.2%	Ancillary Service 21.0%
Total Assets	13,052,813	Operating Expense	25,342,541	108.1%	Current Ratio 0.5
Current Liabilities	8,755,047	Operating Margin	-1,893,253	-8.1%	Days to Collect 59.0
Long Term Liabilities	7,069	Other Income	437,337	1.9%	Avg Payment Days 124.9
Total Equity	4,290,697	Other Expense	0	0.0%	Depreciation Rate 5.8%
Total Liab. and Equity	13,052,813	Net Profit or Loss	(1,815,923)	-7.7%	Return on Equity -42.3%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 46

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235473 EVANGELICAL HOME STERLING HEIGHTS				Nonprofit - Church	
EVANGELICAL HOME STERLING HEIGHTS 4/30/2017 365 Days Settled					
STERLING HEIGHTS, MI 48313				CR Beds 132 POS Beds 0	
MACOMB				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	82.4%
Balance Sheet		Income Statement		Length of Stay	73.8
Current Assets	1,975,834	Total Charges	18,442,064	Average Wages	18.93
Fixed Assets	3,358,525	Contract Allowance	4,970,480	27.0% Skilled Nursing	74.6%
Other Assets	-27	Operating Revenue	13,471,584	73.0% Ancillary Service	25.4%
Total Assets	5,334,332	Operating Expense	14,196,055	105.4% Current Ratio	0.6
Current Liabilities	3,438,449	Operating Margin	-724,471	-5.4% Days to Collect	43.7
Long Term Liabilities	0	Other Income	34,651	0.3% Avg Payment Days	88.0
Total Equity	1,895,883	Other Expense	0	0.0% Depreciation Rate	6.0%
Total Liab. and Equity	5,334,332	Net Profit or Loss	(789,411)	-5.9% Return on Equity	-41.6%

235582 EVERGREEN HEALTH & LIVING CTR				Proprietary - Partnership	
EVERGREEN HEALTH & LIVING CTR 12/31/2017 365 Days Settled					
SOUTHFIELD, MI 48076				CR Beds 195 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	74.4%
Balance Sheet		Income Statement		Length of Stay	29.4
Current Assets	3,221,744	Total Charges	23,112,630	Average Wages	23.05
Fixed Assets	169,549	Contract Allowance	2,160,958	9.3% Skilled Nursing	49.8%
Other Assets	0	Operating Revenue	20,951,672	90.7% Ancillary Service	45.9%
Total Assets	3,391,293	Operating Expense	21,180,311	101.1% Current Ratio	1.8
Current Liabilities	1,838,806	Operating Margin	-228,639	-1.1% Days to Collect	41.2
Long Term Liabilities	0	Other Income	202,789	1.0% Avg Payment Days	24.7
Total Equity	1,552,487	Other Expense	0	0.0% Depreciation Rate	4.1%
Total Liab. and Equity	3,391,293	Net Profit or Loss	(172,474)	-0.8% Return on Equity	-11.1%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 47

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235054 EVERGREEN MANOR SENIOR CARE CE				Proprietary - Corporation	
EVERGREEN MANOR SENIOR CARE CE 12/31/2017 365 Days Settled					
BATTLE CREEK, MI 49015				CR Beds 91 POS Beds 0	
CALHOUN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 86.3%	
Balance Sheet		Income Statement		Length of Stay 143.3	
Current Assets	1,685,192	Total Charges	10,015,891	Average Wages 18.15	
Fixed Assets	344,656	Contract Allowance	1,186,237	11.8% Skilled Nursing 79.6%	
Other Assets	-429,648	Operating Revenue	8,829,654	88.2% Ancillary Service 20.4%	
Total Assets	1,600,200	Operating Expense	8,140,117	92.2% Current Ratio 9.7	
Current Liabilities	174,448	Operating Margin	689,537	7.8% Days to Collect 34.1	
Long Term Liabilities	0	Other Income	40,372	0.5% Avg Payment Days 18.0	
Total Equity	1,425,752	Other Expense	0	0.0% Depreciation Rate 23.5%	
Total Liab. and Equity	1,600,200	Net Profit or Loss	579,174	6.6% Return on Equity 40.6%	

235445 FAIRLANE SENIOR CARE AND REHAB CENTER				Proprietary - Corporation	
FAIRLANE SENIOR CARE AND REHAB CENTER 12/31/2017 365 Days Settled					
DETROIT, MI 48228				CR Beds 205 POS Beds 0	
WAYNE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 90.7%	
Balance Sheet		Income Statement		Length of Stay 120.3	
Current Assets	2,689,096	Total Charges	23,656,379	Average Wages 19.35	
Fixed Assets	878,148	Contract Allowance	4,319,100	18.3% Skilled Nursing 80.8%	
Other Assets	-2,066,862	Operating Revenue	19,337,279	81.7% Ancillary Service 19.2%	
Total Assets	1,500,382	Operating Expense	18,473,714	95.5% Current Ratio 0.8	
Current Liabilities	3,250,535	Operating Margin	863,565	4.5% Days to Collect 42.4	
Long Term Liabilities	0	Other Income	134,053	0.7% Avg Payment Days 17.4	
Total Equity	-1,750,153	Other Expense	0	0.0% Depreciation Rate 41.9%	
Total Liab. and Equity	1,500,382	Net Profit or Loss	(163,309)	-0.8% Return on Equity 9.3%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 48

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235013 FAIRVIEW NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
FAIRVIEW NURSING AND REHABILITATION COMMUNITY		12/31/2017 365 Days Settled			
CENTREVILLE, MI 49032		CR Beds 73 POS Beds 0			
SAINT JOSEPH		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.8%	
Balance Sheet		Income Statement		Length of Stay	
				211.8	
Current Assets	2,534,745	Total Charges	7,366,803	Average Wages	
Fixed Assets	464,473	Contract Allowance	3,183,625	17.53	
Other Assets	47,646	Operating Revenue	4,183,178	43.2%	
Total Assets	3,046,864	Operating Expense	4,552,165	56.8%	
Current Liabilities	544,800	Operating Margin	-368,987	108.8%	
Long Term Liabilities	0	Other Income	403,898	-8.8%	
Total Equity	2,502,064	Other Expense	0	9.7%	
Total Liab. and Equity	3,046,864	Net Profit or Loss	(56,517)	0.0%	
				Return on Equity	
				-2.3%	

235359 FAITH HAVEN SENIOR CARE CENTRE				Proprietary - Corporation	
FAITH HAVEN SENIOR CARE CENTRE		12/31/2017 365 Days Settled			
JACKSON, MI 49201		CR Beds 83 POS Beds 0			
JACKSON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		86.4%	
Balance Sheet		Income Statement		Length of Stay	
				84.2	
Current Assets	-889,912	Total Charges	9,775,369	Average Wages	
Fixed Assets	286,021	Contract Allowance	1,999,507	17.87	
Other Assets	-28,791	Operating Revenue	7,775,862	20.5%	
Total Assets	-632,682	Operating Expense	7,938,876	79.5%	
Current Liabilities	521,563	Operating Margin	-163,014	102.1%	
Long Term Liabilities	0	Other Income	58,412	-2.1%	
Total Equity	-1,154,245	Other Expense	0	0.8%	
Total Liab. and Equity	-632,682	Net Profit or Loss	(198,261)	0.0%	
				Return on Equity	
				17.2%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 49

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235298 FATHER MURRAY NURSING AND REHABILITATION CENTRE		Proprietary - Other	
FATHER MURRAY NURSING AND REHABILITATION CENTRE		12/31/2017 365 Days Settled	
CENTER LINE, MI 48015		CR Beds 231 POS Beds 0	
MACOMB		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	89.4%
Balance Sheet		Income Statement	
Current Assets	5,692,561	Total Charges	29,514,731
Fixed Assets	2,296,930	Contract Allowance	9,307,426
Other Assets	0	Operating Revenue	20,207,305
Total Assets	7,989,491	Operating Expense	19,010,231
Current Liabilities	1,608,901	Operating Margin	1,197,074
Long Term Liabilities	-5,419	Other Income	95,446
Total Equity	6,386,009	Other Expense	0
Total Liab. and Equity	7,989,491	Net Profit or Loss	1,281,507
		31.5%	Skilled Nursing 84.0%
		68.5%	Ancillary Service 16.0%
		94.1%	Current Ratio 3.5
		5.9%	Days to Collect 36.1
		0.5%	Avg Payment Days 30.9
		0.0%	Depreciation Rate 40.9%
		6.3%	Return on Equity 20.1%
235482 FENTON HEALTHCARE		Proprietary - Other	
FENTON HEALTHCARE		12/31/2017 365 Days Settled	
FENTON, MI 48430		CR Beds 121 POS Beds 0	
GENESEE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	64.5%
Balance Sheet		Income Statement	
Current Assets	26,654,246	Total Charges	8,606,723
Fixed Assets	823,198	Contract Allowance	2,459,947
Other Assets	582	Operating Revenue	6,146,776
Total Assets	27,478,026	Operating Expense	6,844,393
Current Liabilities	31,679,021	Operating Margin	-697,617
Long Term Liabilities	295,847	Other Income	1,912
Total Equity	-4,496,842	Other Expense	0
Total Liab. and Equity	27,478,026	Net Profit or Loss	(695,705)
		28.6%	Skilled Nursing 88.8%
		71.4%	Ancillary Service 11.2%
		111.3%	Current Ratio 0.8
		-11.3%	Days to Collect 1,492.6
		0.0%	Avg Payment Days 14.7
		0.0%	Depreciation Rate 21.6%
		-11.3%	Return on Equity 15.5%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 50

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235606 FISHER SENIOR CARE AND REHAB				Proprietary - Corporation	
FISHER SENIOR CARE AND REHAB		12/31/2017 365 Days Settled			
MAYVILLE, MI 48744		CR Beds 53 POS Beds 0			
TUSCOLA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		90.3%	
		Length of Stay		73.4	
		Average Wages		17.91	
		22.2% Skilled Nursing		64.7%	
		77.8% Ancillary Service		35.3%	
		92.0% Current Ratio		8.0	
		8.0% Days to Collect		36.5	
		1.0% Avg Payment Days		20.7	
		0.0% Depreciation Rate		26.4%	
		8.0% Return on Equity		19.8%	
<hr/>					
235225 FOUNTAIN VIEW OF MONROE				Proprietary - Corporation	
FOUNTAIN VIEW OF MONROE		12/31/2017 365 Days Settled			
MONROE, MI 48162		CR Beds 119 POS Beds 0			
MONROE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		91.6%	
		Length of Stay		79.7	
		Average Wages		17.83	
		25.5% Skilled Nursing		73.3%	
		74.5% Ancillary Service		26.7%	
		99.7% Current Ratio		1.3	
		0.3% Days to Collect		58.4	
		0.0% Avg Payment Days		2.7	
		0.0% Depreciation Rate		94.2%	
		0.3% Return on Equity		0.8%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 51

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235467 FOUR CHAPLAINS NRSNG CARE CTR				Proprietary - Corporation	
FOUR CHAPLAINS NRSNG CARE CTR		12/31/2017 365 Days Settled			
WESTLAND, MI 48185		CR Beds 103 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.0%	
Balance Sheet		Income Statement		Length of Stay	
				79.2	
Current Assets	1,437,609	Total Charges	12,571,807	Average Wages	
Fixed Assets	521,140	Contract Allowance	2,028,918	19.54	
Other Assets	2,000,000	Operating Revenue	10,542,889	16.1%	
Total Assets	3,958,749	Operating Expense	9,764,892	83.9%	
Current Liabilities	1,097,971	Operating Margin	777,997	92.6%	
Long Term Liabilities	0	Other Income	744	7.4%	
Total Equity	2,860,778	Other Expense	0	0.0%	
Total Liab. and Equity	3,958,749	Net Profit or Loss	546,150	0.0%	
				5.2%	

235578 FOUR SEASONS NURSING CENTER OF WESTLAND				Proprietary - Corporation	
FOUR SEASONS NURSING CENTER OF WESTLAND		12/31/2017 365 Days Settled			
WESTLAND, MI 48185		CR Beds 180 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.7%	
Balance Sheet		Income Statement		Length of Stay	
				156.6	
Current Assets	3,722,011	Total Charges	31,689,860	Average Wages	
Fixed Assets	371,814	Contract Allowance	15,247,018	19.12	
Other Assets	0	Operating Revenue	16,442,842	48.1%	
Total Assets	4,093,825	Operating Expense	15,565,823	51.9%	
Current Liabilities	1,012,433	Operating Margin	877,019	94.7%	
Long Term Liabilities	147,000	Other Income	23,161	5.3%	
Total Equity	2,934,392	Other Expense	0	0.1%	
Total Liab. and Equity	4,093,825	Net Profit or Loss	681,779	0.0%	
				4.1%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 52

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235634 FOX RUN VILLAGE				Nonprofit - Other	
FOX RUN VILLAGE		12/31/2017 365 Days Settled			
NOVI, MI 48377				CR Beds 88	POS Beds 0
OAKLAND		Key Performance Ind.			
HIGHMARK MEDICARE SERVICES				Occupancy Rate	102.2%
Balance Sheet		Income Statement		Length of Stay	66.3
Current Assets	17,404,133	Total Charges	13,427,613	Average Wages	28.44
Fixed Assets	122,935,264	Contract Allowance	1,403,087	10.4%	Skilled Nursing 64.6%
Other Assets	236,489,999	Operating Revenue	12,024,526	89.6%	Ancillary Service 13.1%
Total Assets	376,829,396	Operating Expense	72,546,990	603.3%	Current Ratio 0.1
Current Liabilities	252,820,604	Operating Margin	-60,522,464	-503.3%	Days to Collect 52.1
Long Term Liabilities	132,043,653	Other Income	51,906,551	431.7%	Avg Payment Days 18.7
Total Equity	-8,034,861	Other Expense	0	0.0%	Depreciation Rate 19.7%
Total Liab. and Equity	376,829,396	Net Profit or Loss	(8,615,913)	-71.7%	Return on Equity 107.2%
235612 FREEMAN NURSING & REHAB COMMUNITY				Proprietary - Corporation	
FREEMAN NURSING & REHAB COMMUNITY		12/31/2017 365 Days Settled			
KINGSFORD, MI 49802				CR Beds 45	POS Beds 0
DICKINSON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	93.5%
Balance Sheet		Income Statement		Length of Stay	149.1
Current Assets	2,777,244	Total Charges	5,942,928	Average Wages	17.98
Fixed Assets	314,912	Contract Allowance	2,196,581	37.0%	Skilled Nursing 64.2%
Other Assets	55,838	Operating Revenue	3,746,347	63.0%	Ancillary Service 35.8%
Total Assets	3,147,994	Operating Expense	3,552,396	94.8%	Current Ratio 7.2
Current Liabilities	384,900	Operating Margin	193,951	5.2%	Days to Collect 241.3
Long Term Liabilities	0	Other Income	298,338	8.0%	Avg Payment Days 18.5
Total Equity	2,763,094	Other Expense	0	0.0%	Depreciation Rate 109.9%
Total Liab. and Equity	3,147,994	Net Profit or Loss	523,174	14.0%	Return on Equity 18.9%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 53

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235248 FRIENDSHIP VILLAGE				Proprietary - Other	
FRIENDSHIP VILLAGE		9/30/2017 365 Days Settled			
KALAMAZOO, MI 49006				CR Beds 57 POS Beds 0	
KALAMAZOO				Key Performance Ind.	
CAHABA				Occupancy Rate 85.2%	
Balance Sheet		Income Statement		Length of Stay 65.7	
Current Assets	4,072,203	Total Charges	16,647,959	Average Wages 18.57	
Fixed Assets	31,524,362	Contract Allowance	867,682	5.2%	Skilled Nursing 90.3%
Other Assets	10,251,449	Operating Revenue	15,780,277	94.8%	Ancillary Service 9.7%
Total Assets	<u>45,848,014</u>	Operating Expense	19,486,134	123.5%	Current Ratio 0.3
Current Liabilities	15,508,277	Operating Margin	-3,705,857	-23.5%	Days to Collect 14.7
Long Term Liabilities	28,981,852	Other Income	4,362,678	27.6%	Avg Payment Days 22.7
Total Equity	<u>1,357,885</u>	Other Expense	0	0.0%	Depreciation Rate 5.3%
Total Liab. and Equity	<u>45,848,014</u>	Net Profit or Loss	<u>652,888</u>	4.1%	Return on Equity 48.1%
235345 FROH COMMUNITY HOME				Nonprofit - Church	
FROH COMMUNITY HOME		3/31/2017 365 Days Settled			
STURGIS, MI 49091				CR Beds 192 POS Beds 0	
SAINT JOSEPH				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 66.2%	
Balance Sheet		Income Statement		Length of Stay 195.7	
Current Assets	1,506,807	Total Charges	11,396,114	Average Wages 25.15	
Fixed Assets	16,114,171	Contract Allowance	1,140,052	10.0%	Skilled Nursing 77.4%
Other Assets	3,497,866	Operating Revenue	10,256,062	90.0%	Ancillary Service 10.6%
Total Assets	<u>21,118,844</u>	Operating Expense	11,529,058	112.4%	Current Ratio 0.8
Current Liabilities	1,912,009	Operating Margin	-1,272,996	-12.4%	Days to Collect 38.8
Long Term Liabilities	11,757,921	Other Income	608,488	5.9%	Avg Payment Days 36.5
Total Equity	<u>7,448,914</u>	Other Expense	0	0.0%	Depreciation Rate 2.0%
Total Liab. and Equity	<u>21,118,844</u>	Net Profit or Loss	<u>(676,508)</u>	-6.6%	Return on Equity -9.1%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 54

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235171 GENESEE CARE CENTER		Proprietary - Corporation	
GENESEE CARE CENTER		12/31/2017 365 Days Settled	
GRAND BLANC, MI 48439		CR Beds 128 POS Beds 0	
GENESEE		Key Performance Ind.	
NGS (WI)		Occupancy Rate	60.2%
		Length of Stay	103.1
		Average Wages	19.36
		21.5% Skilled Nursing	76.1%
		78.5% Ancillary Service	23.9%
		101.7% Current Ratio	1.0
		-1.7% Days to Collect	55.3
		0.2% Avg Payment Days	70.6
		0.0% Depreciation Rate	470.5%
		-3.1% Return on Equity	10.6%
<hr/>			
235713 GENESYS SHORT-TERM REHABILITATION CENTER		Nonprofit - Other	
GENESYS SHORT-TERM REHABILITATION CENTER		6/30/2017 365 Days Settled	
GRAND BLANC, MI 48439		CR Beds 12 POS Beds 0	
GENESEE		Key Performance Ind.	
WPS MI		Occupancy Rate	44.0%
		Length of Stay	9.6
		Average Wages	30.05
		0.0% Skilled Nursing	37.5%
		100.0% Ancillary Service	62.5%
		98.2% Current Ratio	0.0
		1.8% Days to Collect	0.0
		0.0% Avg Payment Days	0.0
		0.0% Depreciation Rate	0.0%
		1.8% Return on Equity	36.5%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 55

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235335 GLADWIN NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
GLADWIN NURSING AND REHABILITATION COMMUNITY 12/31/2017 365 Days Settled					
GLADWIN, MI 48624				CR Beds 60 POS Beds 0	
GLADWIN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 63.3%	
Balance Sheet		Income Statement		Length of Stay 72.6	
Current Assets	2,667,274	Total Charges	5,612,025	Average Wages	17.93
Fixed Assets	215,221	Contract Allowance	2,030,235	36.2% Skilled Nursing	61.2%
Other Assets	71,422	Operating Revenue	3,581,790	63.8% Ancillary Service	38.8%
Total Assets	2,953,917	Operating Expense	3,961,105	110.6% Current Ratio	6.0
Current Liabilities	445,337	Operating Margin	-379,315	-10.6% Days to Collect	251.4
Long Term Liabilities	0	Other Income	262,655	7.3% Avg Payment Days	25.9
Total Equity	2,508,580	Other Expense	0	0.0% Depreciation Rate	166.0%
Total Liab. and Equity	2,953,917	Net Profit or Loss	(226,463)	-6.3% Return on Equity	-9.0%
235485 GLADWIN PINES NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
GLADWIN PINES NURSING AND REHABILITATION CENTER 12/31/2017 365 Days Settled					
GLADWIN, MI 48624				CR Beds 84 POS Beds 0	
GLADWIN				Key Performance Ind.	
WPS MI				Occupancy Rate 82.4%	
Balance Sheet		Income Statement		Length of Stay 84.8	
Current Assets	1,000,005	Total Charges	9,437,183	Average Wages	17.20
Fixed Assets	47,124	Contract Allowance	1,238,290	13.1% Skilled Nursing	76.0%
Other Assets	33,978	Operating Revenue	8,198,893	86.9% Ancillary Service	24.0%
Total Assets	1,081,107	Operating Expense	7,901,043	96.4% Current Ratio	1.2
Current Liabilities	817,123	Operating Margin	297,850	3.6% Days to Collect	35.1
Long Term Liabilities	0	Other Income	202,599	2.5% Avg Payment Days	38.1
Total Equity	263,984	Other Expense	0	0.0% Depreciation Rate	394.6%
Total Liab. and Equity	1,081,107	Net Profit or Loss	332,896	4.1% Return on Equity	126.1%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 56

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235026 GOGEBIC MEDICAL CARE FACILITY				Government - Federal	
GOGEBIC MEDICAL CARE FACILITY				12/31/2017 365 Days Settled	
WAKEFIELD, MI 49968				CR Beds 109 POS Beds 0	
GOGEBIC				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	94.9%
Balance Sheet				Income Statement	
Current Assets	7,683,135	Total Charges	9,372,543	Length of Stay	346.5
Fixed Assets	1,257,543	Contract Allowance	-1,276,729	Average Wages	17.68
Other Assets	0	Operating Revenue	10,649,272	Skilled Nursing	87.4%
Total Assets	<u>8,940,678</u>	Operating Expense	10,424,382	Ancillary Service	12.6%
Current Liabilities	2,399,812	Operating Margin	224,890	Current Ratio	3.2
Long Term Liabilities	0	Other Income	398,301	Days to Collect	62.0
Total Equity	<u>6,540,866</u>	Other Expense	0	Avg Payment Days	37.5
Total Liab. and Equity	<u>8,940,678</u>	Net Profit or Loss	<u>431,532</u>	Depreciation Rate	3.0%
			4.1%	Return on Equity	6.6%
235354 GRACE HEALTHCARE OF THREE RIVERS				Proprietary - Corporation	
GRACE HEALTHCARE OF THREE RIVERS				12/31/2017 365 Days Settled	
THREE RIVERS, MI 49093				CR Beds 87 POS Beds 0	
SAINT JOSEPH				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	79.3%
Balance Sheet				Income Statement	
Current Assets	-226,819	Total Charges	7,961,395	Length of Stay	127.2
Fixed Assets	571,583	Contract Allowance	1,780,410	Average Wages	18.61
Other Assets	553,812	Operating Revenue	6,180,985	Skilled Nursing	73.9%
Total Assets	<u>898,576</u>	Operating Expense	6,437,574	Ancillary Service	26.1%
Current Liabilities	965,379	Operating Margin	-256,589	Current Ratio	(0.2)
Long Term Liabilities	48,924	Other Income	48,681	Days to Collect	(21.0)
Total Equity	<u>-115,727</u>	Other Expense	0	Avg Payment Days	24.4
Total Liab. and Equity	<u>898,576</u>	Net Profit or Loss	<u>(291,214)</u>	Depreciation Rate	92.0%
			-4.7%	Return on Equity	251.6%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 57

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235447 GRACE OF DOUGLAS				Proprietary - Corporation	
GRACE OF DOUGLAS		12/31/2017 365 Days Settled			
DOUGLAS, MI 49406		CR Beds 79		POS Beds 0	
ALLEGAN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		70.6%	
Balance Sheet		Income Statement		Length of Stay 174.0	
Current Assets	-649,483	Total Charges	6,029,210	Average Wages	17.59
Fixed Assets	133,668	Contract Allowance	1,752,885	29.1% Skilled Nursing	59.7%
Other Assets	-510,528	Operating Revenue	4,276,325	70.9% Ancillary Service	27.5%
Total Assets	-1,026,343	Operating Expense	4,434,070	103.7% Current Ratio	(1.3)
Current Liabilities	517,388	Operating Margin	-157,745	-3.7% Days to Collect	(66.9)
Long Term Liabilities	46,922	Other Income	13,531	0.3% Avg Payment Days	35.4
Total Equity	-1,590,653	Other Expense	0	0.0% Depreciation Rate	102.5%
Total Liab. and Equity	-1,026,343	Net Profit or Loss	(503,253)	-11.8% Return on Equity	31.6%
235499 GRAND OAKS NURSING CENTER				Proprietary - Corporation	
GRAND OAKS NURSING CENTER		12/31/2017 365 Days Settled			
BALDWIN, MI 49304		CR Beds 79		POS Beds 0	
LAKE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		85.3%	
Balance Sheet		Income Statement		Length of Stay 192.2	
Current Assets	1,186,625	Total Charges	8,303,254	Average Wages	20.06
Fixed Assets	1,892,159	Contract Allowance	1,696,672	20.4% Skilled Nursing	86.6%
Other Assets	0	Operating Revenue	6,606,582	79.6% Ancillary Service	13.4%
Total Assets	3,078,784	Operating Expense	6,571,427	99.5% Current Ratio	1.6
Current Liabilities	731,007	Operating Margin	35,155	0.5% Days to Collect	28.1
Long Term Liabilities	1,910,988	Other Income	3,388	0.1% Avg Payment Days	29.9
Total Equity	436,789	Other Expense	0	0.0% Depreciation Rate	9.0%
Total Liab. and Equity	3,078,784	Net Profit or Loss	(121,306)	-1.8% Return on Equity	-27.8%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 58

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235432 GRAYLING NURSING & REHAB COMMUNITY		Proprietary - Other	
GRAYLING NURSING & REHAB COMMUNITY		12/31/2017 365 Days Settled	
GRAYLING, MI 49738		CR Beds 72 POS Beds 0	
CRAWFORD		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	87.6%
Balance Sheet		Income Statement	
Current Assets	7,945,643	Total Charges	8,826,161
Fixed Assets	173,044	Contract Allowance	3,331,915
Other Assets	68,000	Operating Revenue	5,494,246
Total Assets	8,186,687	Operating Expense	4,847,869
Current Liabilities	576,817	Operating Margin	646,377
Long Term Liabilities	0	Other Income	430,565
Total Equity	7,609,870	Other Expense	0
Total Liab. and Equity	8,186,687	Net Profit or Loss	1,044,139
		37.8%	Skilled Nursing 67.3%
		62.2%	Ancillary Service 32.7%
		88.2%	Current Ratio 13.8
		11.8%	Days to Collect 524.5
		7.8%	Avg Payment Days 27.2
		0.0%	Depreciation Rate 192.7%
		19.0%	Return on Equity 13.7%

235442 GREAT LAKES REHAB CENTER		Proprietary - Partnership	
GREAT LAKES REHAB CENTER		12/31/2017 365 Days Settled	
SAGINAW, MI 48604		CR Beds 113 POS Beds 0	
SAGINAW		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	56.7%
Balance Sheet		Income Statement	
Current Assets	931,496	Total Charges	5,487,315
Fixed Assets	0	Contract Allowance	507,367
Other Assets	0	Operating Revenue	4,979,948
Total Assets	931,496	Operating Expense	5,728,424
Current Liabilities	993,651	Operating Margin	-748,476
Long Term Liabilities	630,880	Other Income	20,297
Total Equity	-693,035	Other Expense	0
Total Liab. and Equity	931,496	Net Profit or Loss	(728,179)
		9.2%	Skilled Nursing 62.0%
		90.8%	Ancillary Service 18.8%
		115.0%	Current Ratio 0.9
		-15.0%	Days to Collect 57.4
		0.4%	Avg Payment Days 47.6
		0.0%	Depreciation Rate 3,743.6%
		-14.6%	Return on Equity 105.1%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 60

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235433 GREENFIELD REHAB AND NURSING CENTER				Proprietary - Partnership	
GREENFIELD REHAB AND NURSING CENTER		12/31/2017 365 Days Settled			
ROYAL OAK, MI 48073				CR Beds 126 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.0%
				Length of Stay	174.5
				Average Wages	19.09
				0.5% Skilled Nursing	85.9%
				99.5% Ancillary Service	14.1%
				100.1% Current Ratio	2.0
				-0.1% Days to Collect	82.5
				0.1% Avg Payment Days	41.0
				0.0% Depreciation Rate	8.6%
				0.0% Return on Equity	0.1%
<hr/>					
235544 HALLMARK LIVING BENTON HARBOR				Proprietary - Corporation	
HALLMARK LIVING BENTON HARBOR		10/31/2017 304 Days Settled			
BENTON HARBOR, MI 49022		12/31/2017 61 Days Settled		CR Beds 89 POS Beds 0	
BERRIEN				Key Performance Ind.	
				Occupancy Rate	89.1%
				Length of Stay	170.4
				Average Wages	19.35
				0.0% Skilled Nursing	100.0%
				100.0% Ancillary Service	0.0%
				100.4% Current Ratio	3.3
				-0.4% Days to Collect	43.9
				0.0% Avg Payment Days	24.8
				0.0% Depreciation Rate	770.8%
				-0.4% Return on Equity	100.0%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 61

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235544 HALLMARK LIVING BENTON HARBOR		Proprietary - Corporation	
HALLMARK LIVING BENTON HARBOR		10/31/2017 304 Days Settled	
BENTON HARBOR, MI 49022		12/31/2017 61 Days Settled	
BERRIEN		CR Beds 95 POS Beds 0	
		Key Performance Ind.	
		Occupancy Rate 77.2%	
		Length of Stay 179.0	
		Average Wages 19.35	
		7.7% Skilled Nursing 90.9%	
		92.3% Ancillary Service 9.1%	
		111.5% Current Ratio 0.9	
		-11.5% Days to Collect 321.7	
		0.0% Avg Payment Days 263.2	
		0.0% Depreciation Rate 0.0%	
		-11.5% Return on Equity 100.0%	
<hr/>			
235077 HALLMARK LIVING HOLLAND		Proprietary - Other	
HALLMARK LIVING HOLLAND		12/31/2017 306 Days Settled	
HOLLAND, MI 49423		2/28/2017 304 Days Settled	
OTTAWA		CR Beds 90 POS Beds 0	
CGS (OHIO)		Key Performance Ind.	
		Occupancy Rate 59.6%	
		Length of Stay 99.4	
		Average Wages 21.59	
		23.7% Skilled Nursing 80.3%	
		76.3% Ancillary Service 19.7%	
		125.7% Current Ratio 1.0	
		-25.7% Days to Collect 74.6	
		0.1% Avg Payment Days 46.7	
		0.0% Depreciation Rate 0.8%	
		-25.8% Return on Equity -34.5%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 62

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235077 HALLMARK LIVING HOLLAND				Proprietary - Corporation	
HALLMARK LIVING HOLLAND		12/31/2017 306 Days Settled			
HOLLAND, MI 49423		2/28/2017 304 Days Settled		CR Beds 76 POS Beds 0	
OTTAWA		Key Performance Ind.			
CGS (OHIO)				Occupancy Rate	63.6%
Balance Sheet		Income Statement		Length of Stay	123.3
Current Assets	1,125,521	Total Charges	4,172,684	Average Wages	21.59
Fixed Assets	64,763	Contract Allowance	508,227	12.2% Skilled Nursing	87.3%
Other Assets	0	Operating Revenue	3,664,457	87.8% Ancillary Service	12.7%
Total Assets	1,190,284	Operating Expense	4,090,200	111.6% Current Ratio	0.9
Current Liabilities	1,245,247	Operating Margin	-425,743	-11.6% Days to Collect	120.1
Long Term Liabilities	0	Other Income	1,744	0.0% Avg Payment Days	103.6
Total Equity	-54,963	Other Expense	0	0.0% Depreciation Rate	233.7%
Total Liab. and Equity	1,190,284	Net Profit or Loss	(439,963)	-12.0% Return on Equity	800.5%

235114 HALLMARK LIVING KALAMAZOO				Proprietary - Other	
HALLMARK LIVING KALAMAZOO		12/31/2017 306 Days Settled			
KALAMAZOO, MI 49006		2/28/2017 304 Days Settled		CR Beds 143 POS Beds 0	
KALAMAZOO		Key Performance Ind.			
CGS (OHIO)				Occupancy Rate	53.8%
Balance Sheet		Income Statement		Length of Stay	103.6
Current Assets	305,873	Total Charges	6,898,906	Average Wages	20.26
Fixed Assets	8,093,110	Contract Allowance	1,566,005	22.7% Skilled Nursing	82.2%
Other Assets	208,449	Operating Revenue	5,332,901	77.3% Ancillary Service	17.8%
Total Assets	8,607,432	Operating Expense	7,453,505	139.8% Current Ratio	0.5
Current Liabilities	611,749	Operating Margin	-2,120,604	-39.8% Days to Collect	34.4
Long Term Liabilities	4,862,303	Other Income	4,199	0.1% Avg Payment Days	35.2
Total Equity	3,133,380	Other Expense	0	0.0% Depreciation Rate	0.9%
Total Liab. and Equity	8,607,432	Net Profit or Loss	(2,124,524)	-39.8% Return on Equity	-67.8%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 63

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235114 HALLMARK LIVING KALAMAZOO				Proprietary - Corporation	
HALLMARK LIVING KALAMAZOO		12/31/2017 306 Days Settled			
KALAMAZOO, MI 49006		2/28/2017 304 Days Settled		CR Beds 106 POS Beds 0	
KALAMAZOO		Key Performance Ind.			
CGS (OHIO)				Occupancy Rate	50.7%
Balance Sheet		Income Statement		Length of Stay	164.7
Current Assets	1,112,134	Total Charges	5,127,920	Average Wages	20.26
Fixed Assets	69,622	Contract Allowance	415,141	8.1% Skilled Nursing	91.3%
Other Assets	0	Operating Revenue	4,712,779	91.9% Ancillary Service	8.7%
Total Assets	<u>1,181,756</u>	Operating Expense	5,089,019	108.0% Current Ratio	1.0
Current Liabilities	1,110,817	Operating Margin	-376,240	-8.0% Days to Collect	86.3
Long Term Liabilities	0	Other Income	1,715	0.0% Avg Payment Days	81.5
Total Equity	61,939	Other Expense	0	0.0% Depreciation Rate	338.1%
Total Liab. and Equity	<u>1,172,756</u>	Net Profit or Loss	<u>(405,561)</u>	-8.6% Return on Equity	-654.8%
<hr/>					
235382 HAMILTON NURSING HOME				Proprietary - Corporation	
HAMILTON NURSING HOME		12/31/2017 365 Days Settled			
DETROIT, MI 48207				CR Beds 64 POS Beds 0	
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	95.8%
Balance Sheet		Income Statement		Length of Stay	366.7
Current Assets	1,411,488	Total Charges	8,263,518	Average Wages	17.63
Fixed Assets	68,012	Contract Allowance	2,305,101	27.9% Skilled Nursing	78.1%
Other Assets	8,323	Operating Revenue	5,958,417	72.1% Ancillary Service	21.9%
Total Assets	<u>1,487,823</u>	Operating Expense	5,841,844	98.0% Current Ratio	7.8
Current Liabilities	181,736	Operating Margin	116,573	2.0% Days to Collect	73.7
Long Term Liabilities	560,724	Other Income	28,701	0.5% Avg Payment Days	20.5
Total Equity	745,363	Other Expense	0	0.0% Depreciation Rate	58.7%
Total Liab. and Equity	<u>1,487,823</u>	Net Profit or Loss	<u>145,274</u>	2.4% Return on Equity	19.5%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 64

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235050 HAROLD AND GRACE UPJOHN COMMUNITY CARE CENTER				Nonprofit - Other	
HAROLD AND GRACE UPJOHN COMMUNITY CARE CENTER		6/30/2017 365 Days Settled			
KALAMAZOO, MI 49001				CR Beds 118 POS Beds 0	
KALAMAZOO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	88.8%
				Length of Stay	105.3
				Average Wages	19.50
				16.3% Skilled Nursing	76.4%
				83.7% Ancillary Service	23.6%
				104.1% Current Ratio	9.4
				-4.1% Days to Collect	207.6
				4.4% Avg Payment Days	22.3
				0.0% Depreciation Rate	5.0%
				-4.6% Return on Equity	-5.3%
<hr/>					
235177 HARTFORD NURSING & REHABILITATION CENTER				Proprietary - Corporation	
HARTFORD NURSING & REHABILITATION CENTER		12/31/2017 365 Days Settled			
DETROIT, MI 48235				CR Beds 140 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	93.0%
				Length of Stay	72.0
				Average Wages	17.45
				26.9% Skilled Nursing	65.9%
				73.1% Ancillary Service	34.1%
				92.2% Current Ratio	4.6
				7.8% Days to Collect	146.7
				1.2% Avg Payment Days	5.4
				0.0% Depreciation Rate	42.2%
				9.0% Return on Equity	12.0%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 65

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235602 HAZEL I FINDLAY COUNTRY MANOR				Nonprofit - Other	
HAZEL I FINDLAY COUNTRY MANOR		12/31/2017 365 Days Settled			
SAINT JOHNS, MI 48879		CR Beds 150 POS Beds 0			
CLINTON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		78.6%	
		Length of Stay		110.1	
		Average Wages		20.33	
		11.5% Skilled Nursing		81.1%	
		88.5% Ancillary Service		18.9%	
		100.9% Current Ratio		2.5	
		-0.9% Days to Collect		32.7	
		0.9% Avg Payment Days		26.3	
		0.0% Depreciation Rate		3.2%	
		-0.5% Return on Equity		-0.3%	
Balance Sheet		Income Statement			
Current Assets	2,861,502	Total Charges	15,871,306		
Fixed Assets	7,265,708	Contract Allowance	1,821,974		
Other Assets	9,993,546	Operating Revenue	14,049,332		
Total Assets	<u>20,120,756</u>	Operating Expense	14,175,173		
Current Liabilities	1,166,466	Operating Margin	-125,841		
Long Term Liabilities	0	Other Income	124,259		
Total Equity	<u>18,954,290</u>	Other Expense	0		
Total Liab. and Equity	<u>20,120,756</u>	Net Profit or Loss	<u>(65,458)</u>		

235487 HEARTLAND-WEST BLOOMFIELD				Proprietary - Other	
HEARTLAND-WEST BLOOMFIELD		5/31/2017 365 Days Settled			
WEST BLOOMFIELD, MI 48322		CR Beds 120 POS Beds 0			
OAKLAND		Key Performance Ind.			
BLUE CROSS (MARYLAND)		Occupancy Rate		90.0%	
		Length of Stay		27.8	
		Average Wages		24.55	
		40.6% Skilled Nursing		58.9%	
		59.4% Ancillary Service		41.1%	
		122.3% Current Ratio		1.8	
		-22.3% Days to Collect		48.9	
		0.0% Avg Payment Days		17.7	
		0.0% Depreciation Rate		4.4%	
		-22.4% Return on Equity		49.1%	
Balance Sheet		Income Statement			
Current Assets	1,991,150	Total Charges	24,999,425		
Fixed Assets	15,627,400	Contract Allowance	10,148,067		
Other Assets	169,328	Operating Revenue	14,851,358		
Total Assets	<u>17,787,878</u>	Operating Expense	18,168,855		
Current Liabilities	1,119,327	Operating Margin	-3,317,497		
Long Term Liabilities	23,426,184	Other Income	3,713		
Total Equity	<u>-6,757,633</u>	Other Expense	0		
Total Liab. and Equity	<u>17,787,878</u>	Net Profit or Loss	<u>(3,320,419)</u>		

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 66

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235439 HEARTLAND HEALTH CARE CENTER-ALLEN PARK				Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-ALLEN PARK		12/31/2017 365 Days Settled			
ALLEN PARK, MI 48101		CR Beds 171 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		68.9%	
		Length of Stay		34.5	
		Average Wages		23.68	
		Skilled Nursing		65.6%	
		Ancillary Service		34.4%	
		Current Ratio		1.5	
		Days to Collect		45.1	
		Avg Payment Days		21.7	
		Depreciation Rate		4.1%	
		Return on Equity		9.7%	
Balance Sheet		Income Statement			
Current Assets	1,858,587	Total Charges	24,636,566		
Fixed Assets	9,331,603	Contract Allowance	9,615,405	39.0%	
Other Assets	196,879	Operating Revenue	15,021,161	61.0%	
Total Assets	<u>11,387,069</u>	Operating Expense	16,618,008	110.6%	
Current Liabilities	1,271,538	Operating Margin	-1,596,847	-10.6%	
Long Term Liabilities	26,436,094	Other Income	10,935	0.1%	
Total Equity	-16,320,563	Other Expense	0	0.0%	
Total Liab. and Equity	<u>11,387,069</u>	Net Profit or Loss	<u>(1,589,251)</u>	-10.6%	

235580 HEARTLAND HEALTH CARE CENTER-ANN ARBOR				Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-ANN ARBOR		5/31/2017 365 Days Settled			
ANN ARBOR, MI 48105		CR Beds 182 POS Beds 0			
WASHTENAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		77.8%	
		Length of Stay		30.8	
		Average Wages		23.67	
		Skilled Nursing		65.5%	
		Ancillary Service		34.5%	
		Current Ratio		1.9	
		Days to Collect		52.5	
		Avg Payment Days		20.9	
		Depreciation Rate		3.5%	
		Return on Equity		18.6%	
Balance Sheet		Income Statement			
Current Assets	2,832,873	Total Charges	28,818,419		
Fixed Assets	21,235,630	Contract Allowance	9,395,435	32.6%	
Other Assets	230,792	Operating Revenue	19,422,984	67.4%	
Total Assets	<u>24,299,295</u>	Operating Expense	21,302,597	109.7%	
Current Liabilities	1,512,560	Operating Margin	-1,879,613	-9.7%	
Long Term Liabilities	32,933,190	Other Income	4,552	0.0%	
Total Equity	-10,146,455	Other Expense	0	0.0%	
Total Liab. and Equity	<u>24,299,295</u>	Net Profit or Loss	<u>(1,886,182)</u>	-9.7%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 67

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235023 HEARTLAND HEALTH CARE CENTER-BATTLE CREEK		Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-BATTLE CREEK		4/30/2017 365 Days Settled	
BATTLE CREEK, MI 49017		CR Beds 65 POS Beds 0	
CALHOUN		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	84.6%
Balance Sheet		Income Statement	Length of Stay 60.1
Current Assets	636,324	Total Charges	8,797,590
Fixed Assets	3,053,214	Contract Allowance	2,709,924
Other Assets	86,642	Operating Revenue	6,087,666
Total Assets	3,776,180	Operating Expense	6,310,639
Current Liabilities	484,827	Operating Margin	-222,973
Long Term Liabilities	8,770,167	Other Income	4,774
Total Equity	-5,478,814	Other Expense	0
Total Liab. and Equity	3,776,180	Net Profit or Loss	(224,263)
		30.8%	Skilled Nursing 69.9%
		69.2%	Ancillary Service 30.1%
		103.7%	Current Ratio 1.3
		-3.7%	Days to Collect 36.9
		0.1%	Avg Payment Days 21.0
		0.0%	Depreciation Rate 3.4%
		-3.7%	Return on Equity 4.1%

235217 HEARTLAND HEALTH CARE CENTER-BLOOMFIELD HILLS		Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-BLOOMFIELD HILLS		12/31/2017 365 Days Settled	
BLOOMFIELD HILLS, MI 48304		CR Beds 159 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	66.2%
Balance Sheet		Income Statement	Length of Stay 46.0
Current Assets	1,743,594	Total Charges	17,109,272
Fixed Assets	17,679,098	Contract Allowance	5,017,247
Other Assets	289,816	Operating Revenue	12,092,025
Total Assets	19,712,508	Operating Expense	13,871,092
Current Liabilities	1,115,646	Operating Margin	-1,779,067
Long Term Liabilities	7,838,149	Other Income	3,245
Total Equity	10,758,713	Other Expense	0
Total Liab. and Equity	19,712,508	Net Profit or Loss	(1,791,645)
		29.3%	Skilled Nursing 71.0%
		70.7%	Ancillary Service 29.0%
		114.7%	Current Ratio 1.6
		-14.7%	Days to Collect 52.3
		0.0%	Avg Payment Days 20.5
		0.0%	Depreciation Rate 3.4%
		-14.8%	Return on Equity -16.7%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 68

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235184 HEARTLAND HEALTH CARE CENTER-BRIARWOOD				Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-BRIARWOOD		4/30/2017 365 Days Settled			
FLINT, MI 48506				CR Beds 117 POS Beds 0	
GENESEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	82.7%
Balance Sheet		Income Statement		Length of Stay	38.4
Current Assets	1,817,038	Total Charges	18,951,586	Average Wages	21.59
Fixed Assets	9,339,352	Contract Allowance	5,365,710	28.3% Skilled Nursing	70.7%
Other Assets	126,343	Operating Revenue	13,585,876	71.7% Ancillary Service	29.3%
Total Assets	<u>11,282,733</u>	Operating Expense	13,296,646	97.9% Current Ratio	1.9
Current Liabilities	980,778	Operating Margin	289,230	2.1% Days to Collect	48.8
Long Term Liabilities	32,950,576	Other Income	697	0.0% Avg Payment Days	19.1
Total Equity	<u>-22,648,621</u>	Other Expense	0	0.0% Depreciation Rate	3.4%
Total Liab. and Equity	<u>11,282,733</u>	Net Profit or Loss	<u>285,515</u>	2.1% Return on Equity	-1.3%
235618 HEARTLAND HEALTH CARE CENTER-CANTON				Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-CANTON		12/31/2017 365 Days Settled			
CANTON, MI 48187				CR Beds 150 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	79.8%
Balance Sheet		Income Statement		Length of Stay	22.0
Current Assets	2,834,878	Total Charges	36,021,694	Average Wages	24.75
Fixed Assets	15,419,166	Contract Allowance	15,423,019	42.8% Skilled Nursing	57.1%
Other Assets	170,845	Operating Revenue	20,598,675	57.2% Ancillary Service	42.9%
Total Assets	<u>18,424,889</u>	Operating Expense	22,750,436	110.4% Current Ratio	1.9
Current Liabilities	1,479,160	Operating Margin	-2,151,761	-10.4% Days to Collect	50.2
Long Term Liabilities	54,353,538	Other Income	3,702	0.0% Avg Payment Days	19.1
Total Equity	<u>-37,407,809</u>	Other Expense	0	0.0% Depreciation Rate	3.8%
Total Liab. and Equity	<u>18,424,889</u>	Net Profit or Loss	<u>(2,149,365)</u>	-10.4% Return on Equity	5.7%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 69

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235441 HEARTLAND HEALTH CARE CENTER-CRESTVIEW		Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-CRESTVIEW		4/30/2017 365 Days Settled	
WYOMING, MI 49509		CR Beds 92 POS Beds 0	
KENT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	80.4%
		Length of Stay	68.3
		Average Wages	21.58
		Skilled Nursing	71.8%
		Ancillary Service	28.2%
		Current Ratio	1.4
		Days to Collect	39.0
		Avg Payment Days	20.6
		Depreciation Rate	3.5%
		Return on Equity	31.3%
<hr/>			
235428 HEARTLAND HEALTH CARE CENTER-DEARBORN HEIGHTS		Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-DEARBORN HEIGHTS		12/31/2017 365 Days Settled	
DEARBORN HEIGHTS, MI 48127		CR Beds 151 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	60.7%
		Length of Stay	33.0
		Average Wages	23.61
		Skilled Nursing	64.5%
		Ancillary Service	35.5%
		Current Ratio	1.3
		Days to Collect	39.1
		Avg Payment Days	19.9
		Depreciation Rate	3.9%
		Return on Equity	13.3%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 70

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235132 HEARTLAND HEALTH CARE CENTER-FOSTRIAN				Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-FOSTRIAN		4/30/2017 365 Days Settled			
FLUSHING, MI 48433				CR Beds 140 POS Beds 0	
GENESEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	76.3%
				Length of Stay	46.1
				Average Wages	21.38
				Skilled Nursing	68.0%
				Ancillary Service	32.0%
				Current Ratio	1.5
				Days to Collect	45.8
				Avg Payment Days	24.0
				Depreciation Rate	3.9%
				Return on Equity	2.7%

Balance Sheet		Income Statement			
Current Assets	1,622,795	Total Charges	18,444,371		
Fixed Assets	7,484,466	Contract Allowance	5,471,784	29.7%	
Other Assets	161,595	Operating Revenue	12,972,587	70.3%	
Total Assets	9,268,856	Operating Expense	13,379,177	103.1%	
Current Liabilities	1,063,072	Operating Margin	-406,590	-3.1%	
Long Term Liabilities	23,633,091	Other Income	3,624	0.0%	
Total Equity	-15,427,307	Other Expense	0	0.0%	
Total Liab. and Equity	9,268,856	Net Profit or Loss	(419,513)	-3.2%	

235103 HEARTLAND HEALTH CARE CENTER-GRAND RAPIDS				Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-GRAND RAPIDS		4/30/2017 365 Days Settled			
GRAND RAPIDS, MI 49546				CR Beds 182 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	78.6%
				Length of Stay	92.4
				Average Wages	20.92
				Skilled Nursing	81.5%
				Ancillary Service	18.5%
				Current Ratio	0.7
				Days to Collect	24.2
				Avg Payment Days	26.8
				Depreciation Rate	3.5%
				Return on Equity	181.6%

Balance Sheet		Income Statement			
Current Assets	929,187	Total Charges	17,100,568		
Fixed Assets	9,484,566	Contract Allowance	3,605,351	21.1%	
Other Assets	243,399	Operating Revenue	13,495,217	78.9%	
Total Assets	10,657,152	Operating Expense	15,017,510	111.3%	
Current Liabilities	1,335,230	Operating Margin	-1,522,293	-11.3%	
Long Term Liabilities	10,169,813	Other Income	16,057	0.1%	
Total Equity	-847,891	Other Expense	0	0.0%	
Total Liab. and Equity	10,657,152	Net Profit or Loss	(1,539,662)	-11.4%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 71

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235261 HEARTLAND HEALTH CARE CENTER-GREENVIEW		Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-GREENVIEW		4/30/2017 365 Days Settled	
GRAND RAPIDS, MI 49505		CR Beds 69 POS Beds 0	
KENT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	81.1%
Balance Sheet		Length of Stay	96.4
Income Statement		Average Wages	20.52
Current Assets	644,896	Total Charges	6,548,551
Fixed Assets	4,033,464	Contract Allowance	1,206,421 18.4%
Other Assets	92,043	Operating Revenue	5,342,130 81.6%
Total Assets	4,770,403	Operating Expense	6,206,215 116.2%
Current Liabilities	486,288	Operating Margin	-864,085 -16.2%
Long Term Liabilities	5,971,306	Other Income	2,815 0.1%
Total Equity	-1,687,191	Other Expense	0 0.0%
Total Liab. and Equity	4,770,403	Net Profit or Loss	(885,637) -16.6%

235411 HEARTLAND HEALTH CARE CENTER-HAMPTON		Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-HAMPTON		4/30/2017 365 Days Settled	
BAY CITY, MI 48708		CR Beds 51 POS Beds 0	
BAY		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	82.1%
Balance Sheet		Length of Stay	47.6
Income Statement		Average Wages	21.19
Current Assets	754,076	Total Charges	8,255,855
Fixed Assets	4,537,387	Contract Allowance	2,790,259 33.8%
Other Assets	75,444	Operating Revenue	5,465,596 66.2%
Total Assets	5,366,907	Operating Expense	6,260,973 114.6%
Current Liabilities	386,675	Operating Margin	-795,377 -14.6%
Long Term Liabilities	13,379,524	Other Income	3,395 0.1%
Total Equity	-8,399,292	Other Expense	0 0.0%
Total Liab. and Equity	5,366,907	Net Profit or Loss	(796,657) -14.6%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 72

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235057 HEARTLAND HEALTH CARE CENTER-LIVONIA				Proprietary - Other		
HEARTLAND HEALTH CARE CENTER-LIVONIA		12/31/2017 365 Days Settled				
LIVONIA, MI 48154				CR Beds 142 POS Beds 0		
WAYNE				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	70.0%	
Balance Sheet		Income Statement		Length of Stay	54.3	
Current Assets	994,296	Total Charges	14,906,250	Average Wages	23.09	
Fixed Assets	8,155,930	Contract Allowance	3,833,929	25.7%	Skilled Nursing	76.6%
Other Assets	239,573	Operating Revenue	11,072,321	74.3%	Ancillary Service	23.4%
Total Assets	9,389,799	Operating Expense	11,798,352	106.6%	Current Ratio	0.9
Current Liabilities	1,051,573	Operating Margin	-726,031	-6.6%	Days to Collect	32.9
Long Term Liabilities	6,808,250	Other Income	1,777	0.0%	Avg Payment Days	23.8
Total Equity	1,529,976	Other Expense	0	0.0%	Depreciation Rate	3.2%
Total Liab. and Equity	9,389,799	Net Profit or Loss	(737,346)	-6.7%	Return on Equity	-48.2%
<hr/>						
235626 HEARTLAND HEALTH CARE CENTER-OAKLAND				Proprietary - Other		
HEARTLAND HEALTH CARE CENTER-OAKLAND		12/31/2017 365 Days Settled				
TROY, MI 48085				CR Beds 160 POS Beds 0		
OAKLAND				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	69.2%	
Balance Sheet		Income Statement		Length of Stay	17.8	
Current Assets	2,241,525	Total Charges	34,989,458	Average Wages	24.66	
Fixed Assets	15,290,030	Contract Allowance	14,824,879	42.4%	Skilled Nursing	58.2%
Other Assets	184,022	Operating Revenue	20,164,579	57.6%	Ancillary Service	41.8%
Total Assets	17,715,577	Operating Expense	21,458,610	106.4%	Current Ratio	1.5
Current Liabilities	1,449,798	Operating Margin	-1,294,031	-6.4%	Days to Collect	40.6
Long Term Liabilities	61,497,941	Other Income	5,815	0.0%	Avg Payment Days	17.6
Total Equity	-45,232,162	Other Expense	0	0.0%	Depreciation Rate	4.0%
Total Liab. and Equity	17,715,577	Net Profit or Loss	(1,288,216)	-6.4%	Return on Equity	2.8%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 74

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235351 HEARTLAND HEALTH CARE CENTER-PLYMOUTH		Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-PLYMOUTH		12/31/2017 365 Days Settled	
PLYMOUTH, MI 48170		CR Beds 109 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	80.9%
Balance Sheet		Income Statement	
Current Assets	1,169,749	Total Charges	12,288,809
Fixed Assets	5,836,423	Contract Allowance	3,023,017
Other Assets	134,158	Operating Revenue	9,265,792
Total Assets	7,140,330	Operating Expense	10,105,872
Current Liabilities	799,726	Operating Margin	-840,080
Long Term Liabilities	5,686,909	Other Income	1,591
Total Equity	653,695	Other Expense	0
Total Liab. and Equity	7,140,330	Net Profit or Loss	(859,466)
		24.6%	Skilled Nursing 73.6%
		75.4%	Ancillary Service 26.4%
		109.1%	Current Ratio 1.5
		-9.1%	Days to Collect 46.1
		0.0%	Avg Payment Days 20.3
		0.0%	Depreciation Rate 4.2%
		-9.3%	Return on Equity -131.5%

235395 HEARTLAND HEALTH CARE CENTER-THREE RIVERS		Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-THREE RIVERS		4/30/2017 365 Days Settled	
THREE RIVERS, MI 49093		CR Beds 100 POS Beds 0	
SAINT JOSEPH		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	80.3%
Balance Sheet		Income Statement	
Current Assets	692,755	Total Charges	9,923,903
Fixed Assets	6,303,858	Contract Allowance	2,524,408
Other Assets	116,871	Operating Revenue	7,399,495
Total Assets	7,113,484	Operating Expense	8,319,131
Current Liabilities	593,976	Operating Margin	-919,636
Long Term Liabilities	14,970,444	Other Income	12,079
Total Equity	-8,450,936	Other Expense	0
Total Liab. and Equity	7,113,484	Net Profit or Loss	(911,376)
		25.4%	Skilled Nursing 75.4%
		74.6%	Ancillary Service 24.6%
		112.4%	Current Ratio 1.2
		-12.4%	Days to Collect 34.2
		0.2%	Avg Payment Days 21.1
		0.0%	Depreciation Rate 3.1%
		-12.3%	Return on Equity 10.8%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 75

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235206 HEARTLAND HEALTH CARE CENTER-WHITEHALL		Proprietary - Other	
HEARTLAND HEALTH CARE CENTER- WHITEHALL		4/30/2017 365 Days Settled	
WHITEHALL, MI 49461		CR Beds 125 POS Beds 0	
MUSKEGON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	76.7%
		Length of Stay	75.7
		Average Wages	20.15
		Skilled Nursing	77.7%
		Ancillary Service	22.3%
		Current Ratio	0.7
		Days to Collect	22.7
		Avg Payment Days	23.1
		Depreciation Rate	3.3%
		Return on Equity	9.0%
Balance Sheet		Income Statement	
Current Assets	565,642	Total Charges	11,889,225
Fixed Assets	5,004,116	Contract Allowance	2,853,012
Other Assets	153,992	Operating Revenue	9,036,213
Total Assets	5,723,750	Operating Expense	9,739,270
Current Liabilities	784,695	Operating Margin	-703,057
Long Term Liabilities	12,704,796	Other Income	11,966
Total Equity	-7,765,741	Other Expense	0
Total Liab. and Equity	5,723,750	Net Profit or Loss	(696,341)

235109 HEARTLAND HEALTH CARE CENTER - GROSSE POINTE WOODS		Proprietary - Other	
HEARTLAND HEALTH CARE CENTER - GROSSE POINTE WOODS		12/31/2017 365 Days Settled	
GROSSE POINTE WOODS, MI 48236		CR Beds 80 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	69.0%
		Length of Stay	19.1
		Average Wages	24.21
		Skilled Nursing	56.9%
		Ancillary Service	43.1%
		Current Ratio	2.1
		Days to Collect	60.7
		Avg Payment Days	19.8
		Depreciation Rate	3.7%
		Return on Equity	16.9%
Balance Sheet		Income Statement	
Current Assets	1,494,356	Total Charges	15,796,444
Fixed Assets	6,563,179	Contract Allowance	6,807,545
Other Assets	43,553	Operating Revenue	8,988,899
Total Assets	8,101,088	Operating Expense	10,977,305
Current Liabilities	712,668	Operating Margin	-1,988,406
Long Term Liabilities	19,142,209	Other Income	1,884
Total Equity	-11,753,789	Other Expense	0
Total Liab. and Equity	8,101,088	Net Profit or Loss	(1,987,158)

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 76

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235639 HEATHER HILLS CARE CENTER		Proprietary - Corporation	
HEATHER HILLS CARE CENTER		12/31/2017 214 Days Settled	
GRAND RAPIDS, MI 49546		5/31/2017 151 Days Settled	
KENT		CR Beds 60 POS Beds 0	
WPS MI		Key Performance Ind.	
		Occupancy Rate 71.5%	
		Length of Stay 175.0	
		Average Wages 15.62	
		4.3% Skilled Nursing 92.6%	
		95.7% Ancillary Service 7.4%	
		120.1% Current Ratio 0.2	
		-20.1% Days to Collect 169.0	
		0.1% Avg Payment Days 115.3	
		0.0% Depreciation Rate 5.0%	
		-23.1% Return on Equity 13.8%	

Balance Sheet		Income Statement	
Current Assets	766,150	Total Charges	1,734,452
Fixed Assets	147,680	Contract Allowance	75,312
Other Assets	0	Operating Revenue	1,659,140
Total Assets	913,830	Operating Expense	1,992,313
Current Liabilities	3,300,119	Operating Margin	-333,173
Long Term Liabilities	394,666	Other Income	1,560
Total Equity	-2,780,955	Other Expense	0
Total Liab. and Equity	913,830	Net Profit or Loss	(383,528)

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235639 HEATHER HILLS CARE CENTER		Proprietary - Corporation	
HEATHER HILLS CARE CENTER		12/31/2017 214 Days Settled	
GRAND RAPIDS, MI 49546		5/31/2017 151 Days Settled	
KENT		CR Beds 60 POS Beds 0	
WPS MI		Key Performance Ind.	
		Occupancy Rate 41.3%	
		Length of Stay 161.3	
		Average Wages 15.62	
		7.4% Skilled Nursing 90.7%	
		92.6% Ancillary Service 9.3%	
		123.9% Current Ratio (0.5)	
		-23.9% Days to Collect 60.5	
		0.0% Avg Payment Days 52.3	
		0.0% Depreciation Rate 82.4%	
		-23.9% Return on Equity -	
		26,825,20	
		0.0%	

Balance Sheet		Income Statement	
Current Assets	-183,049	Total Charges	2,424,981
Fixed Assets	135,465	Contract Allowance	178,935
Other Assets	450,000	Operating Revenue	2,246,046
Total Assets	402,416	Operating Expense	2,782,550
Current Liabilities	398,881	Operating Margin	-536,504
Long Term Liabilities	3,533	Other Income	0
Total Equity	2	Other Expense	0
Total Liab. and Equity	402,416	Net Profit or Loss	(536,504)

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235593 HENRY FORD VILLAGE, INC				Nonprofit - Other	
HENRY FORD VILLAGE, INC		12/31/2017 365 Days Settled			
DEARBORN, MI 48126		CR Beds 89 POS Beds 0			
WAYNE		Key Performance Ind.			
BLUE CROSS (MARYLAND)		Occupancy Rate		89.2%	
Balance Sheet		Income Statement		Length of Stay	
				50.3	
Current Assets	5,396,732	Total Charges	41,714,629	Average Wages	17.32
Fixed Assets	79,807,141	Contract Allowance	6,782,917	16.3%	Skilled Nursing
Other Assets	17,871,169	Operating Revenue	34,931,712	83.7%	Ancillary Service
Total Assets	<u>103,075,042</u>	Operating Expense	36,043,335	103.2%	Current Ratio
Current Liabilities	12,050,332	Operating Margin	-1,111,623	-3.2%	Days to Collect
Long Term Liabilities	164,782,837	Other Income	2,177,930	6.2%	Avg Payment Days
Total Equity	<u>-73,758,127</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>103,075,042</u>	Net Profit or Loss	<u>1,066,307</u>	3.1%	Return on Equity
					-1.4%
235363 HERITAGE MANOR HEALTHCARE CENT				Proprietary - Corporation	
HERITAGE MANOR HEALTHCARE CENT		9/30/2017 365 Days Settled			
FLINT, MI 48532		CR Beds 180 POS Beds 0			
GENESEE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		73.9%	
Balance Sheet		Income Statement		Length of Stay	
				97.1	
Current Assets	1,212,525	Total Charges	40,484,406	Average Wages	21.59
Fixed Assets	8,469,386	Contract Allowance	28,755,423	71.0%	Skilled Nursing
Other Assets	12,733	Operating Revenue	11,728,983	29.0%	Ancillary Service
Total Assets	<u>9,694,644</u>	Operating Expense	10,312,750	87.9%	Current Ratio
Current Liabilities	3,277,469	Operating Margin	1,416,233	12.1%	Days to Collect
Long Term Liabilities	9,045,551	Other Income	5,196	0.0%	Avg Payment Days
Total Equity	<u>-2,628,376</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>9,694,644</u>	Net Profit or Loss	<u>1,421,429</u>	12.1%	Return on Equity
					-54.1%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 80

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235234 HERITAGE MANOR NURSING AND REHAB CENTER, LLC		Proprietary - Other	
HERITAGE MANOR NURSING AND REHAB CENTER, LLC		12/31/2017 365 Days Settled	
DETROIT, MI 48204		CR Beds 122 POS Beds 0	
WAYNE		Key Performance Ind.	
WPS MI		Occupancy Rate 71.2%	
Balance Sheet		Income Statement	
Current Assets	911,724	Total Charges	9,180,178
Fixed Assets	242,315	Contract Allowance	1,942,877
Other Assets	45,520	Operating Revenue	7,237,301
Total Assets	1,199,559	Operating Expense	7,201,512
Current Liabilities	2,429,675	Operating Margin	35,789
Long Term Liabilities	-508	Other Income	199,802
Total Equity	-353,320	Other Expense	0
Total Liab. and Equity	2,075,847	Net Profit or Loss	(353,320)
		21.2%	Skilled Nursing 82.8%
		78.8%	Ancillary Service 17.2%
		99.5%	Current Ratio 0.4
		0.5%	Days to Collect 47.1
		2.8%	Avg Payment Days 113.1
		0.0%	Depreciation Rate 155.1%
		-4.9%	Return on Equity 100.0%

235525 HERITAGE NURSING AND REHABILITATION COMMUNITY		Proprietary - Corporation	
HERITAGE NURSING AND REHABILITATION COMMUNITY		12/31/2017 365 Days Settled	
ZEELAND, MI 49464		CR Beds 39 POS Beds 0	
OTTAWA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 77.4%	
Balance Sheet		Income Statement	
Current Assets	1,681,922	Total Charges	3,422,559
Fixed Assets	533,999	Contract Allowance	978,734
Other Assets	66,762	Operating Revenue	2,443,825
Total Assets	2,282,683	Operating Expense	2,973,273
Current Liabilities	269,756	Operating Margin	-529,448
Long Term Liabilities	0	Other Income	290,377
Total Equity	2,012,927	Other Expense	0
Total Liab. and Equity	2,282,683	Net Profit or Loss	(302,642)
		28.6%	Skilled Nursing 94.4%
		71.4%	Ancillary Service 5.6%
		121.7%	Current Ratio 6.2
		-21.7%	Days to Collect 244.5
		11.9%	Avg Payment Days 23.7
		0.0%	Depreciation Rate 67.0%
		-12.4%	Return on Equity -15.0%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 81

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235560 HERRICK MANOR				Nonprofit - Other	
HERRICK MANOR		1/27/2017 393 Days Settled*			
TECUMSEH, MI 49286				CR Beds 25	POS Beds 0
LENAWEE				Key Performance Ind.	
WPS MI				Occupancy Rate	60.2%
Balance Sheet		Income Statement		Length of Stay	40.0
Current Assets	222,473	Total Charges	2,594,430	Average Wages	21.06
Fixed Assets	277,984	Contract Allowance	820,545	31.6%	Skilled Nursing 56.3%
Other Assets	0	Operating Revenue	1,773,885	68.4%	Ancillary Service 43.7%
Total Assets	500,457	Operating Expense	1,785,571	100.7%	Current Ratio
Current Liabilities	0	Operating Margin	-11,686	-0.7%	Days to Collect 49.3
Long Term Liabilities	0	Other Income	47	0.0%	Avg Payment Days 0.0
Total Equity	500,457	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	500,457	Net Profit or Loss	(11,639)	-0.7%	Return on Equity -2.3%
235644 HICKORY RIDGE OF TEMPERANCE				Proprietary - Corporation	
HICKORY RIDGE OF TEMPERANCE		12/31/2017 365 Days Settled			
TEMPERANCE, MI 48182				CR Beds 74	POS Beds 0
MONROE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.7%
Balance Sheet		Income Statement		Length of Stay	51.7
Current Assets	803,496	Total Charges	11,345,076	Average Wages	17.81
Fixed Assets	574,805	Contract Allowance	3,303,221	29.1%	Skilled Nursing 67.8%
Other Assets	4,132	Operating Revenue	8,041,855	70.9%	Ancillary Service 32.2%
Total Assets	1,382,433	Operating Expense	8,663,625	107.7%	Current Ratio 12.8
Current Liabilities	62,541	Operating Margin	-621,770	-7.7%	Days to Collect 66.3
Long Term Liabilities	-44,151	Other Income	9,706	0.1%	Avg Payment Days 1.6
Total Equity	1,364,043	Other Expense	0	0.0%	Depreciation Rate 92.1%
Total Liab. and Equity	1,382,433	Net Profit or Loss	(612,064)	-7.6%	Return on Equity -44.9%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 82

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235522 HILLCREST NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
HILLCREST NURSING AND REHABILITATION COMMUNITY		12/31/2017 365 Days Settled			
NORTH MUSKEGON, MI 49445		CR Beds 39 POS Beds 0			
MUSKEGON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		93.4%	
		Length of Stay		187.2	
		Average Wages		18.81	
		35.5% Skilled Nursing		74.8%	
		64.5% Ancillary Service		25.2%	
		94.5% Current Ratio		11.9	
		5.5% Days to Collect		442.5	
		11.6% Avg Payment Days		25.6	
		0.0% Depreciation Rate		54.7%	
		17.1% Return on Equity		13.9%	
<hr/>					
235197 HILLSDALE CO MEDICAL CARE FACI				Government - County	
HILLSDALE CO MEDICAL CARE FACI		12/31/2017 365 Days Settled			
HILLSDALE, MI 49242		CR Beds 170 POS Beds 0			
HILLSDALE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		97.8%	
		Length of Stay		466.7	
		Average Wages		20.38	
		9.2% Skilled Nursing		94.4%	
		90.8% Ancillary Service		5.6%	
		111.8% Current Ratio		2.0	
		-11.8% Days to Collect		30.3	
		18.2% Avg Payment Days		27.1	
		0.0% Depreciation Rate		3.2%	
		6.3% Return on Equity		8.8%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 83

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235540 HOLLAND HOME BRETON REHABILITATION & LIVING CENTRE				Nonprofit - Other	
HOLLAND HOME BRETON REHABILITATION & LIVING CENTRE		12/31/2017 365 Days Settled			
GRAND RAPIDS, MI 49512				CR Beds 58	POS Beds 0
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	91.9%
Balance Sheet		Income Statement		Length of Stay	70.3
Current Assets	769,511	Total Charges	7,736,250	Average Wages	20.05
Fixed Assets	3,835,321	Contract Allowance	1,617,758	20.9% Skilled Nursing	76.5%
Other Assets	0	Operating Revenue	6,118,492	79.1% Ancillary Service	23.5%
Total Assets	4,604,832	Operating Expense	5,468,057	89.4% Current Ratio	(8.7)
Current Liabilities	-88,637	Operating Margin	650,435	10.6% Days to Collect	44.8
Long Term Liabilities	0	Other Income	56,592	0.9% Avg Payment Days	(5.9)
Total Equity	4,693,469	Other Expense	0	0.0% Depreciation Rate	4.0%
Total Liab. and Equity	4,604,832	Net Profit or Loss	655,341	10.7% Return on Equity	14.0%
235279 HOLT SENIOR CARE AND REHAB CENTER, L L C				Proprietary - Corporation	
HOLT SENIOR CARE AND REHAB CENTER, L L C		12/31/2017 365 Days Settled			
HOLT, MI 48842				CR Beds 101	POS Beds 0
INGHAM				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	86.2%
Balance Sheet		Income Statement		Length of Stay	105.3
Current Assets	4,674,265	Total Charges	13,032,015	Average Wages	19.74
Fixed Assets	566,243	Contract Allowance	1,611,800	12.4% Skilled Nursing	71.1%
Other Assets	1,195,098	Operating Revenue	11,420,215	87.6% Ancillary Service	28.9%
Total Assets	6,435,606	Operating Expense	10,346,112	90.6% Current Ratio	2.3
Current Liabilities	2,074,146	Operating Margin	1,074,103	9.4% Days to Collect	42.5
Long Term Liabilities	0	Other Income	249,471	2.2% Avg Payment Days	23.9
Total Equity	4,361,460	Other Expense	0	0.0% Depreciation Rate	52.1%
Total Liab. and Equity	6,435,606	Net Profit or Loss	1,094,307	9.6% Return on Equity	25.1%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 85

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235228 HOPE HEALTHCARE CENTER		Proprietary - Corporation	
HOPE HEALTHCARE CENTER		9/30/2017 365 Days Settled	
WESTLAND, MI 48185		CR Beds 142 POS Beds 0	
WAYNE		Key Performance Ind.	
TRAILBLAZER (OKLAHOMA)		Occupancy Rate	68.9%
		Length of Stay	88.6
		Average Wages	22.18
		71.8% Skilled Nursing	94.1%
		28.2% Ancillary Service	5.9%
		126.1% Current Ratio	0.3
		-26.1% Days to Collect	22.0
		0.1% Avg Payment Days	37.2
		0.0% Depreciation Rate	6.2%
		-26.1% Return on Equity	-396.9%

Balance Sheet		Income Statement			
Current Assets	584,606	Total Charges	29,484,953		
Fixed Assets	9,272,143	Contract Allowance	21,177,043		
Other Assets	6,525	Operating Revenue	8,307,910		
Total Assets	9,863,274	Operating Expense	10,477,225		
Current Liabilities	1,776,177	Operating Margin	-2,169,315		
Long Term Liabilities	7,541,664	Other Income	4,427		
Total Equity	545,433	Other Expense	0		
Total Liab. and Equity	9,863,274	Net Profit or Loss	(2,164,888)		

235031 HOUGHTON CO MED CARE FACILITY		Government - County	
HOUGHTON CO MED CARE FACILITY		9/30/2017 365 Days Settled	
HANCOCK, MI 49930		CR Beds 197 POS Beds 0	
HOUGHTON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	91.9%
		Length of Stay	161.2
		Average Wages	19.71
		-8.0% Skilled Nursing	94.8%
		108.0% Ancillary Service	5.2%
		95.9% Current Ratio	6.5
		4.1% Days to Collect	51.6
		10.0% Avg Payment Days	49.4
		0.0% Depreciation Rate	3.5%
		13.0% Return on Equity	11.5%

Balance Sheet		Income Statement			
Current Assets	24,316,406	Total Charges	20,515,190		
Fixed Assets	6,776,652	Contract Allowance	-1,641,618		
Other Assets	2,132,856	Operating Revenue	22,156,808		
Total Assets	33,225,914	Operating Expense	21,252,051		
Current Liabilities	3,736,501	Operating Margin	904,757		
Long Term Liabilities	4,371,348	Other Income	2,210,607		
Total Equity	25,118,065	Other Expense	0		
Total Liab. and Equity	33,225,914	Net Profit or Loss	2,881,462		

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 86

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235056 HOYT NURSING & REHAB CENTRE		Proprietary - Corporation	
HOYT NURSING & REHAB CENTRE		12/31/2017 365 Days Settled	
SAGINAW, MI 48602		CR Beds 128 POS Beds 0	
SAGINAW		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	87.9%
Balance Sheet		Income Statement	
Current Assets	1,450,807	Total Charges	14,481,833
Fixed Assets	118,319	Contract Allowance	2,075,625
Other Assets	-207,973	Operating Revenue	12,406,208
Total Assets	1,361,153	Operating Expense	12,291,171
Current Liabilities	423,329	Operating Margin	115,037
Long Term Liabilities	14,090	Other Income	8,585
Total Equity	923,734	Other Expense	0
Total Liab. and Equity	1,361,153	Net Profit or Loss	88,970
		14.3%	Skilled Nursing 78.6%
		85.7%	Ancillary Service 21.4%
		99.1%	Current Ratio 3.4
		0.9%	Days to Collect 34.0
		0.1%	Avg Payment Days 18.0
		0.0%	Depreciation Rate 273.0%
		0.7%	Return on Equity 9.6%

235028 HURON CO MED CARE FACILITY		Government - County	
HURON CO MED CARE FACILITY		12/31/2017 365 Days Settled	
BAD AXE, MI 48413		CR Beds 112 POS Beds 0	
HURON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	94.3%
Balance Sheet		Income Statement	
Current Assets	5,455,836	Total Charges	14,042,075
Fixed Assets	7,564,673	Contract Allowance	742,744
Other Assets	3,997,533	Operating Revenue	13,299,331
Total Assets	17,018,042	Operating Expense	14,089,661
Current Liabilities	2,264,170	Operating Margin	-790,330
Long Term Liabilities	10,899,446	Other Income	1,008,942
Total Equity	3,854,426	Other Expense	0
Total Liab. and Equity	17,018,042	Net Profit or Loss	148,840
		5.3%	Skilled Nursing 83.7%
		94.7%	Ancillary Service 16.3%
		105.9%	Current Ratio 2.4
		-5.9%	Days to Collect 61.8
		7.6%	Avg Payment Days 20.9
		0.0%	Depreciation Rate 2.9%
		1.1%	Return on Equity 3.9%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 87

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235592 HURON WOODS NURSING CENTER				Proprietary - Corporation	
HURON WOODS NURSING CENTER		12/31/2017 365 Days Settled			
KAWKAWLIN, MI 48631		CR Beds 60 POS Beds 0			
BAY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		92.2%	
Balance Sheet		Income Statement		Length of Stay	
				151.7	
Current Assets	1,373,006	Total Charges	7,750,317	Average Wages	
				19.60	
Fixed Assets	184,665	Contract Allowance	1,363,028	17.6% Skilled Nursing	
				73.7%	
Other Assets	-40,000	Operating Revenue	6,387,289	82.4% Ancillary Service	
				26.3%	
Total Assets	1,517,671	Operating Expense	6,145,944	96.2% Current Ratio	
				2.1	
Current Liabilities	655,393	Operating Margin	241,345	3.8% Days to Collect	
				36.6	
Long Term Liabilities	9,570	Other Income	-13,762	-0.2% Avg Payment Days	
				25.9	
Total Equity	852,708	Other Expense	0	0.0% Depreciation Rate	
				55.9%	
Total Liab. and Equity	1,517,671	Net Profit or Loss	197,383	3.1% Return on Equity	
				23.1%	
235648 IHM SENIOR LIVING COMMUNITY				Nonprofit - Church	
IHM SENIOR LIVING COMMUNITY		6/30/2017 365 Days Settled			
MONROE, MI 48162		12/31/2017 184 Days Settled		CR Beds 106 POS Beds 0	
MONROE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		93.2%	
Balance Sheet		Income Statement		Length of Stay	
				170.2	
Current Assets	60,876,835	Total Charges	12,145,173	Average Wages	
				23.38	
Fixed Assets	42,044,446	Contract Allowance	1,085,859	8.9% Skilled Nursing	
				47.9%	
Other Assets	0	Operating Revenue	11,059,314	91.1% Ancillary Service	
				8.8%	
Total Assets	102,921,281	Operating Expense	13,593,374	122.9% Current Ratio	
				9.6	
Current Liabilities	6,332,079	Operating Margin	-2,534,060	-22.9% Days to Collect	
				32.6	
Long Term Liabilities	16,018,609	Other Income	167,961	1.5% Avg Payment Days	
				68.2	
Total Equity	80,570,593	Other Expense	0	0.0% Depreciation Rate	
				1.6%	
Total Liab. and Equity	102,921,281	Net Profit or Loss	(2,366,099)	-21.4% Return on Equity	
				-2.9%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 88

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235648 IHM SENIOR LIVING COMMUNITY		Nonprofit - Church	
IHM SENIOR LIVING COMMUNITY		6/30/2017 365 Days Settled	
MONROE, MI 48162		12/31/2017 184 Days Settled	
MONROE		CR Beds 106 POS Beds 0	
NATIONAL GOVERNMENT SERVICES		Key Performance Ind.	
		Occupancy Rate 96.5%	
		Length of Stay 162.2	
		Average Wages 23.38	
		8.6% Skilled Nursing 47.8%	
		91.4% Ancillary Service 10.4%	
		121.9% Current Ratio 9.9	
		-21.9% Days to Collect 61.6	
		1.5% Avg Payment Days 136.0	
		0.0% Depreciation Rate 0.9%	
		-20.3% Return on Equity -1.4%	
Balance Sheet			
Income Statement			
Current Assets	63,436,517	Total Charges	6,333,489
Fixed Assets	43,309,917	Contract Allowance	545,386
Other Assets	0	Operating Revenue	5,788,103
Total Assets	<u>106,746,434</u>	Operating Expense	7,053,809
Current Liabilities	6,400,815	Operating Margin	-1,265,706
Long Term Liabilities	16,428,286	Other Income	88,760
Total Equity	<u>83,917,333</u>	Other Expense	0
Total Liab. and Equity	<u>106,746,434</u>	Net Profit or Loss	<u>(1,176,946)</u>
235514 IMPERIAL HEALTHCARE CENTRE			
		Proprietary - Other	
IMPERIAL HEALTHCARE CENTRE		12/31/2017 365 Days Settled	
DEARBORN HEIGHTS, MI 48125		CR Beds 265 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 89.3%	
		Length of Stay 126.1	
		Average Wages 19.22	
		25.0% Skilled Nursing 85.5%	
		75.0% Ancillary Service 14.5%	
		100.0% Current Ratio 2.6	
		0.0% Days to Collect 58.8	
		0.3% Avg Payment Days 33.8	
		0.0% Depreciation Rate 54.6%	
		-1.0% Return on Equity -5.1%	
Balance Sheet			
Income Statement			
Current Assets	5,117,823	Total Charges	27,526,857
Fixed Assets	1,057,262	Contract Allowance	6,877,744
Other Assets	25,429	Operating Revenue	20,649,113
Total Assets	<u>6,200,514</u>	Operating Expense	20,641,571
Current Liabilities	1,994,630	Operating Margin	7,542
Long Term Liabilities	0	Other Income	52,966
Total Equity	<u>4,205,884</u>	Other Expense	0
Total Liab. and Equity	<u>6,200,514</u>	Net Profit or Loss	<u>(213,758)</u>

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 89

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235015 INGHAM COUNTY MEDICAL CARE FAC				Government - County					
INGHAM COUNTY MEDICAL CARE FAC				12/31/2017 365 Days Settled					
OKEMOS, MI 48864				CR Beds 236 POS Beds 0					
INGHAM				Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	94.9%				
Balance Sheet				Income Statement					
Current Assets				11,327,605	Total Charges	32,448,942			
Fixed Assets				15,276,892	Contract Allowance	4,736,973	14.6%		
Other Assets				22,645,975	Operating Revenue	27,711,969	85.4%		
Total Assets				49,250,472	Operating Expense	26,317,046	95.0%	Length of Stay	108.8
Current Liabilities				5,944,194	Operating Margin	1,394,923	5.0%	Average Wages	16.58
Long Term Liabilities				9,539,734	Other Income	351,117	1.3%	Skilled Nursing	90.4%
Total Equity				33,766,544	Other Expense	0	0.0%	Ancillary Service	9.6%
Total Liab. and Equity				49,250,472	Net Profit or Loss	1,674,862	6.0%	Current Ratio	1.9
								Days to Collect	32.4
								Avg Payment Days	62.1
								Depreciation Rate	2.2%
								Return on Equity	5.0%

235548 INN AT FREEDOM VILLAGE, THE				Proprietary - Partnership					
INN AT FREEDOM VILLAGE, THE				12/31/2017 365 Days Settled					
HOLLAND, MI 49423				CR Beds 112 POS Beds 0					
OTTAWA				Key Performance Ind.					
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	97.6%				
Balance Sheet				Income Statement					
Current Assets				18,316,931	Total Charges	6,860,280			
Fixed Assets				72,668,104	Contract Allowance	-16,212,629	-236.3%		
Other Assets				25,953	Operating Revenue	23,072,909	336.3%		
Total Assets				91,010,988	Operating Expense	26,061,601	113.0%	Length of Stay	73.1
Current Liabilities				36,230,600	Operating Margin	-2,988,692	-13.0%	Average Wages	13.87
Long Term Liabilities				68,967,940	Other Income	3,086,460	13.4%	Skilled Nursing	47.7%
Total Equity				-14,187,552	Other Expense	0	0.0%	Ancillary Service	36.3%
Total Liab. and Equity				91,010,988	Net Profit or Loss	97,768	0.4%	Current Ratio	0.5
								Days to Collect	25.4
								Avg Payment Days	107.0
								Depreciation Rate	8.9%
								Return on Equity	-0.7%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 90

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235011 IOSCO CO MEDICAL CARE FACILITY				Government - County	
IOSCO CO MEDICAL CARE FACILITY				12/31/2017 365 Days Settled	
TAWAS CITY, MI 48763				CR Beds 73 POS Beds 0	
IOSCO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 86.2%	
Balance Sheet		Income Statement		Length of Stay 139.7	
Current Assets	6,635,136	Total Charges	8,138,537	Average Wages 14.87	
Fixed Assets	5,957,212	Contract Allowance	585,207	7.2%	Skilled Nursing 88.1%
Other Assets	22,877	Operating Revenue	7,553,330	92.8%	Ancillary Service 11.9%
Total Assets	12,615,225	Operating Expense	7,738,177	102.4%	Current Ratio 5.0
Current Liabilities	1,334,034	Operating Margin	-184,847	-2.4%	Days to Collect 40.4
Long Term Liabilities	0	Other Income	740,056	9.8%	Avg Payment Days 30.8
Total Equity	11,281,191	Other Expense	0	0.0%	Depreciation Rate 3.3%
Total Liab. and Equity	12,615,225	Net Profit or Loss	518,669	6.9%	Return on Equity 4.6%

235257 IRON CO MEDICAL CARE FACILITY				Government - County	
IRON CO MEDICAL CARE FACILITY				12/31/2017 365 Days Settled	
CRYSTAL FALLS, MI 49920				CR Beds 200 POS Beds 0	
IRON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 89.8%	
Balance Sheet		Income Statement		Length of Stay 221.4	
Current Assets	5,661,818	Total Charges	23,155,235	Average Wages 19.28	
Fixed Assets	20,928,408	Contract Allowance	1,002,218	4.3%	Skilled Nursing 93.1%
Other Assets	3,714,691	Operating Revenue	22,153,017	95.7%	Ancillary Service 6.9%
Total Assets	30,304,917	Operating Expense	23,458,536	105.9%	Current Ratio 1.8
Current Liabilities	3,140,495	Operating Margin	-1,305,519	-5.9%	Days to Collect 22.0
Long Term Liabilities	16,673,075	Other Income	528,673	2.4%	Avg Payment Days 40.5
Total Equity	10,491,347	Other Expense	0	0.0%	Depreciation Rate 3.2%
Total Liab. and Equity	30,304,917	Net Profit or Loss	(776,846)	-3.5%	Return on Equity -7.4%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 91

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235019 JACKSON COUNTY MEDICAL CARE FACILITY				Government - County	
JACKSON COUNTY MEDICAL CARE FACILITY		12/31/2017 365 Days Settled			
JACKSON, MI 49201				CR Beds 194 POS Beds 0	
JACKSON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	95.1%
				Length of Stay	172.7
				Average Wages	20.18
				17.8% Skilled Nursing	89.6%
				82.2% Ancillary Service	10.4%
				105.0% Current Ratio	4.7
				-5.0% Days to Collect	51.5
				0.2% Avg Payment Days	26.9
				0.0% Depreciation Rate	3.1%
				-4.8% Return on Equity	-5.2%
<hr/>					
235628 JAMIESON NURSING HOME				Proprietary - Corporation	
JAMIESON NURSING HOME		6/30/2017 365 Days Settled			
HARRISVILLE, MI 48740				CR Beds 39 POS Beds 0	
ALCONA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	50.0%
				Length of Stay	296.5
				Average Wages	14.78
				7.3% Skilled Nursing	92.7%
				92.7% Ancillary Service	7.3%
				98.9% Current Ratio	1.3
				1.1% Days to Collect	42.1
				1.2% Avg Payment Days	21.9
				0.0% Depreciation Rate	4.5%
				2.3% Return on Equity	14.0%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 93

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235519 KING NURSING & REHABILITATION COMMUNITY				Proprietary - Corporation	
KING NURSING & REHABILITATION COMMUNITY		12/31/2017 365 Days Settled			
HOUGHTON LAKE, MI 48629				CR Beds 61	POS Beds 0
ROSCOMMON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	91.1%
Balance Sheet		Income Statement		Length of Stay	124.4
Current Assets	6,556,374	Total Charges	7,965,948	Average Wages	16.79
Fixed Assets	377,325	Contract Allowance	3,327,902	41.8% Skilled Nursing	65.2%
Other Assets	55,430	Operating Revenue	4,638,046	58.2% Ancillary Service	34.8%
Total Assets	6,989,129	Operating Expense	4,337,050	93.5% Current Ratio	14.5
Current Liabilities	450,642	Operating Margin	300,996	6.5% Days to Collect	500.0
Long Term Liabilities	0	Other Income	343,878	7.4% Avg Payment Days	22.3
Total Equity	6,538,487	Other Expense	0	0.0% Depreciation Rate	76.8%
Total Liab. and Equity	6,989,129	Net Profit or Loss	656,809	14.2% Return on Equity	10.0%

235343 KITH HAVEN				Proprietary - Corporation	
KITH HAVEN		12/31/2017 365 Days Settled			
FLINT, MI 48504				CR Beds 159	POS Beds 0
GENESEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	90.1%
Balance Sheet		Income Statement		Length of Stay	136.8
Current Assets	2,236,621	Total Charges	20,104,850	Average Wages	17.50
Fixed Assets	788,098	Contract Allowance	5,282,448	26.3% Skilled Nursing	85.4%
Other Assets	9,050	Operating Revenue	14,822,402	73.7% Ancillary Service	14.6%
Total Assets	3,033,769	Operating Expense	14,803,353	99.9% Current Ratio	6.2
Current Liabilities	361,504	Operating Margin	19,049	0.1% Days to Collect	72.4
Long Term Liabilities	-8,390,442	Other Income	113,070	0.8% Avg Payment Days	14.0
Total Equity	11,062,707	Other Expense	0	0.0% Depreciation Rate	102.4%
Total Liab. and Equity	3,033,769	Net Profit or Loss	131,774	0.9% Return on Equity	1.2%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 94

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235320 LAHSER HILLS CARE CENTRE		Proprietary - Corporation	
LAHSER HILLS CARE CENTRE		12/31/2017 365 Days Settled	
SOUTHFIELD, MI 48034		CR Beds 143 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	87.5%
		Length of Stay	132.7
		Average Wages	18.83
		16.1% Skilled Nursing	80.4%
		83.9% Ancillary Service	19.6%
		94.2% Current Ratio	1.6
		5.8% Days to Collect	39.0
		1.6% Avg Payment Days	17.3
		0.0% Depreciation Rate	46.9%
		4.0% Return on Equity	84.5%

Balance Sheet		Income Statement	
Current Assets	828,148	Total Charges	16,579,675
Fixed Assets	331,702	Contract Allowance	2,661,848
Other Assets	0	Operating Revenue	13,917,827
Total Assets	1,159,850	Operating Expense	13,114,641
Current Liabilities	506,908	Operating Margin	803,186
Long Term Liabilities	0	Other Income	215,763
Total Equity	652,942	Other Expense	0
Total Liab. and Equity	1,159,850	Net Profit or Loss	551,593

235481 LAKE ORION NURSING CENTER		Proprietary - Other	
LAKE ORION NURSING CENTER		9/30/2017 365 Days Settled	
LAKE ORION, MI 48362		CR Beds 120 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	93.5%
		Length of Stay	155.0
		Average Wages	19.34
		21.3% Skilled Nursing	76.7%
		78.7% Ancillary Service	23.3%
		92.3% Current Ratio	(0.6)
		7.7% Days to Collect	36.4
		0.2% Avg Payment Days	19.6
		0.0% Depreciation Rate	5.5%
		7.4% Return on Equity	4.6%

Balance Sheet		Income Statement	
Current Assets	6,668,437	Total Charges	15,617,121
Fixed Assets	2,406,203	Contract Allowance	3,328,758
Other Assets	72,985	Operating Revenue	12,288,363
Total Assets	9,147,625	Operating Expense	11,345,889
Current Liabilities	-10,340,605	Operating Margin	942,474
Long Term Liabilities	0	Other Income	23,033
Total Equity	19,488,230	Other Expense	0
Total Liab. and Equity	9,147,625	Net Profit or Loss	905,507

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 95

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235116 LAKE WOODS NURSING & REHABILITATION CENTER		Proprietary - Corporation	
LAKE WOODS NURSING & REHABILITATION CENTER		12/31/2017 365 Days Settled	
MUSKEGON, MI 49442		CR Beds 90 POS Beds 0	
MUSKEGON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	87.4%
Balance Sheet		Length of Stay	193.9
Income Statement		Average Wages	17.53
Current Assets	1,868,881	Total Charges	9,561,878
Fixed Assets	235,488	Contract Allowance	2,294,074
Other Assets	0	Operating Revenue	7,267,804
Total Assets	2,104,369	Operating Expense	6,917,198
Current Liabilities	775,335	Operating Margin	350,606
Long Term Liabilities	0	Other Income	13,752
Total Equity	1,329,034	Other Expense	0
Total Liab. and Equity	2,104,369	Net Profit or Loss	202,648
		24.0%	Skilled Nursing 81.9%
		76.0%	Ancillary Service 18.1%
		95.2%	Current Ratio 2.4
		4.8%	Days to Collect 43.9
		0.2%	Avg Payment Days 30.9
		0.0%	Depreciation Rate 58.3%
		2.8%	Return on Equity 15.2%

235589 LAKELAND CENTER (THE)		Proprietary - Partnership	
LAKELAND CENTER (THE)		12/31/2017 365 Days Settled	
SOUTHFIELD, MI 48034		CR Beds 91 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	85.2%
Balance Sheet		Length of Stay	67.6
Income Statement		Average Wages	23.75
Current Assets	4,490,261	Total Charges	28,756,803
Fixed Assets	4,960,344	Contract Allowance	16,808,171
Other Assets	0	Operating Revenue	11,948,632
Total Assets	9,450,605	Operating Expense	12,342,166
Current Liabilities	8,234,269	Operating Margin	-393,534
Long Term Liabilities	0	Other Income	107,237
Total Equity	1,216,336	Other Expense	0
Total Liab. and Equity	9,450,605	Net Profit or Loss	(301,384)
		58.4%	Skilled Nursing 66.1%
		41.6%	Ancillary Service 33.9%
		103.3%	Current Ratio 0.5
		-3.3%	Days to Collect 100.7
		0.9%	Avg Payment Days 17.4
		0.0%	Depreciation Rate 17.6%
		-2.5%	Return on Equity -24.8%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 96

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235547 LAKEPOINTE SENIOR CARE AND REHAB CENTER, L L C				Proprietary - Corporation	
LAKEPOINTE SENIOR CARE AND REHAB CENTER, L L C				12/31/2017 365 Days Settled	
CLINTON TOWNSHIP, MI 48036				CR Beds 134 POS Beds 0	
MACOMB				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	94.9%
Balance Sheet		Income Statement		Length of Stay	105.0
Current Assets	1,406,344	Total Charges	17,188,395	Average Wages	19.44
Fixed Assets	1,201,212	Contract Allowance	2,663,562	15.5% Skilled Nursing	75.7%
Other Assets	-476,976	Operating Revenue	14,524,833	84.5% Ancillary Service	24.3%
Total Assets	2,130,580	Operating Expense	13,153,689	90.6% Current Ratio	1.2
Current Liabilities	1,153,385	Operating Margin	1,371,144	9.4% Days to Collect	45.5
Long Term Liabilities	0	Other Income	-44,713	-0.3% Avg Payment Days	19.3
Total Equity	977,195	Other Expense	0	0.0% Depreciation Rate	31.6%
Total Liab. and Equity	2,130,580	Net Profit or Loss	954,556	6.6% Return on Equity	97.7%
235719 LAKESIDE MANOR NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
LAKESIDE MANOR NURSING AND REHABILITATION CENTER				12/31/2017 353 Days Settled	
STERLING HEIGHTS, MI 48313				CR Beds 66 POS Beds 0	
MACOMB				Key Performance Ind.	
WPS MI				Occupancy Rate	36.8%
Balance Sheet		Income Statement		Length of Stay	29.0
Current Assets	647,469	Total Charges	6,666,381	Average Wages	19.62
Fixed Assets	764,993	Contract Allowance	2,436,292	36.5% Skilled Nursing	44.3%
Other Assets	0	Operating Revenue	4,230,089	63.5% Ancillary Service	55.7%
Total Assets	1,412,462	Operating Expense	4,412,075	104.3% Current Ratio	0.4
Current Liabilities	1,452,229	Operating Margin	-181,986	-4.3% Days to Collect	41.1
Long Term Liabilities	174,508	Other Income	0	0.0% Avg Payment Days	59.1
Total Equity	-181,986	Other Expense	0	0.0% Depreciation Rate	61.9%
Total Liab. and Equity	1,444,751	Net Profit or Loss	(181,986)	-4.3% Return on Equity	100.0%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 97

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235515 LAKEVIEW MANOR HEALTHCARE CENTER		Proprietary - Corporation	
LAKEVIEW MANOR HEALTHCARE CENTER 12/31/2017 365 Days Settled			
TAWAS CITY, MI 48763		CR Beds 60 POS Beds 0	
IOSCO		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	89.8%
Balance Sheet		Income Statement	
Current Assets	700,015	Total Charges	7,800,758
Fixed Assets	342,391	Contract Allowance	2,176,993
Other Assets	5,637	Operating Revenue	5,623,765
Total Assets	1,048,043	Operating Expense	5,356,892
Current Liabilities	344,290	Operating Margin	266,873
Long Term Liabilities	-3,922,118	Other Income	3,992
Total Equity	4,625,871	Other Expense	0
Total Liab. and Equity	1,048,043	Net Profit or Loss	270,855
		27.9%	Skilled Nursing 81.1%
		72.1%	Ancillary Service 18.9%
		95.3%	Current Ratio 2.0
		4.7%	Days to Collect 54.6
		0.1%	Avg Payment Days 18.0
		0.0%	Depreciation Rate 57.2%
		4.8%	Return on Equity 5.9%

235058 LAPEER COUNTY MEDICAL CARE FAC		Government - County	
LAPEER COUNTY MEDICAL CARE FAC 12/31/2017 365 Days Settled			
LAPEER, MI 48446		CR Beds 202 POS Beds 0	
LAPEER		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	99.4%
Balance Sheet		Income Statement	
Current Assets	4,186,708	Total Charges	25,736,100
Fixed Assets	20,473,768	Contract Allowance	630,198
Other Assets	3,217,113	Operating Revenue	25,105,902
Total Assets	27,877,589	Operating Expense	26,576,463
Current Liabilities	4,880,108	Operating Margin	-1,470,561
Long Term Liabilities	10,043,207	Other Income	1,021,785
Total Equity	12,954,274	Other Expense	0
Total Liab. and Equity	27,877,589	Net Profit or Loss	(460,126)
		2.4%	Skilled Nursing 82.1%
		97.6%	Ancillary Service 17.9%
		105.9%	Current Ratio 0.9
		-5.9%	Days to Collect 47.8
		4.1%	Avg Payment Days 66.6
		0.0%	Depreciation Rate 3.0%
		-1.8%	Return on Equity -3.6%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 98

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235299 LAURELS OF BEDFORD (THE)		Proprietary - Corporation	
LAURELS OF BEDFORD (THE)		12/31/2017 365 Days Settled	
BATTLE CREEK, MI 49017		CR Beds 123 POS Beds 0	
CALHOUN		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	76.5%
		Length of Stay	97.8
		Average Wages	21.96
		26.7%	Skilled Nursing 70.8%
		73.3%	Ancillary Service 26.8%
		103.6%	Current Ratio 3.0
		-3.6%	Days to Collect 31.6
		0.1%	Avg Payment Days 32.5
		0.0%	Depreciation Rate 588.2%
		-3.5%	Return on Equity -16.7%
<hr/>			
235636 LAURELS OF CARSON CITY		Proprietary - Corporation	
LAURELS OF CARSON CITY		12/31/2017 365 Days Settled	
CARSON CITY, MI 48811		CR Beds 82 POS Beds 0	
MONTCALM		Key Performance Ind.	
WPS MI		Occupancy Rate	86.0%
		Length of Stay	62.3
		Average Wages	19.89
		28.5%	Skilled Nursing 67.3%
		71.5%	Ancillary Service 29.6%
		109.5%	Current Ratio 85.8
		-9.5%	Days to Collect 38.1
		0.1%	Avg Payment Days 10.8
		0.0%	Depreciation Rate 789.6%
		-9.4%	Return on Equity -3.4%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 99

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235302 LAURELS OF COLDWATER,THE		Proprietary - Corporation	
LAURELS OF COLDWATER,THE		12/31/2017 365 Days Settled	
COLDWATER, MI 49036		CR Beds 169 POS Beds 0	
BRANCH		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	77.1%
Balance Sheet		Income Statement	
Current Assets	870,388	Total Charges	14,528,618
Fixed Assets	285,394	Contract Allowance	2,946,016
Other Assets	4,334	Operating Revenue	11,582,602
Total Assets	1,160,116	Operating Expense	12,875,202
Current Liabilities	1,087,199	Operating Margin	-1,292,600
Long Term Liabilities	8,118	Other Income	883
Total Equity	64,799	Other Expense	0
Total Liab. and Equity	1,160,116	Net Profit or Loss	(1,291,717)
		20.3%	Skilled Nursing 74.9%
		79.7%	Ancillary Service 22.6%
		111.2%	Current Ratio 0.8
		-11.2%	Days to Collect 25.3
		0.0%	Avg Payment Days 28.9
		0.0%	Depreciation Rate 366.3%
		-11.2%	Return on Equity -
			1,993.4%

235513 LAURELS OF FULTON,THE		Proprietary - Corporation	
LAURELS OF FULTON,THE		12/31/2017 365 Days Settled	
PERRINTON, MI 48871		CR Beds 50 POS Beds 0	
GRATIOT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	80.0%
Balance Sheet		Income Statement	
Current Assets	246,155	Total Charges	4,165,404
Fixed Assets	294,693	Contract Allowance	602,712
Other Assets	10,343	Operating Revenue	3,562,692
Total Assets	551,191	Operating Expense	3,451,072
Current Liabilities	797,179	Operating Margin	111,620
Long Term Liabilities	114,579	Other Income	4,832
Total Equity	-360,567	Other Expense	0
Total Liab. and Equity	551,191	Net Profit or Loss	116,452
		14.5%	Skilled Nursing 82.5%
		85.5%	Ancillary Service 16.7%
		96.9%	Current Ratio 0.3
		3.1%	Days to Collect 23.3
		0.1%	Avg Payment Days 40.4
		0.0%	Depreciation Rate 39.1%
		3.3%	Return on Equity -32.3%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 100

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235483 LAURELS OF GALESBURG (THE)		Proprietary - Corporation	
LAURELS OF GALESBURG (THE)		12/31/2017 365 Days Settled	
GALESBURG, MI 49053		CR Beds 93 POS Beds 0	
KALAMAZOO		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	89.0%
Balance Sheet		Income Statement	
Current Assets	1,485,974	Total Charges	9,970,165
Fixed Assets	101,007	Contract Allowance	1,991,010
Other Assets	0	Operating Revenue	7,979,155
Total Assets	<u>1,586,981</u>	Operating Expense	8,804,254
Current Liabilities	638,282	Operating Margin	-825,099
Long Term Liabilities	0	Other Income	7,360
Total Equity	948,699	Other Expense	0
Total Liab. and Equity	<u>1,586,981</u>	Net Profit or Loss	<u>(817,739)</u>
		20.0%	Skilled Nursing 74.5%
		80.0%	Ancillary Service 20.5%
		110.3%	Current Ratio 2.3
		-10.3%	Days to Collect 45.1
		0.1%	Avg Payment Days 26.5
		0.0%	Depreciation Rate 665.6%
		-10.2%	Return on Equity -86.2%

235327 LAURELS OF HUDSONVILLE (THE)		Proprietary - Corporation	
LAURELS OF HUDSONVILLE (THE)		12/31/2017 365 Days Settled	
HUDSONVILLE, MI 49426		CR Beds 113 POS Beds 0	
OTTAWA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	82.4%
Balance Sheet		Income Statement	
Current Assets	2,290,875	Total Charges	10,184,007
Fixed Assets	55,262	Contract Allowance	2,028,095
Other Assets	7,998	Operating Revenue	8,155,912
Total Assets	<u>2,354,135</u>	Operating Expense	8,269,988
Current Liabilities	807,716	Operating Margin	-114,076
Long Term Liabilities	0	Other Income	10,751
Total Equity	1,546,419	Other Expense	0
Total Liab. and Equity	<u>2,354,135</u>	Net Profit or Loss	<u>(103,325)</u>
		19.9%	Skilled Nursing 73.4%
		80.1%	Ancillary Service 21.4%
		101.4%	Current Ratio 2.8
		-1.4%	Days to Collect 30.7
		0.1%	Avg Payment Days 35.6
		0.0%	Depreciation Rate 801.2%
		-1.3%	Return on Equity -6.7%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 101

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235253 LAURELS OF KENT (THE)				Proprietary - Corporation	
LAURELS OF KENT (THE)		12/31/2017 365 Days Settled			
LOWELL, MI 49331		CR Beds 153 POS Beds 0			
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		72.2%	
Balance Sheet		Income Statement		Length of Stay	
				132.6	
Current Assets	5,057,194	Total Charges	12,620,062	Average Wages	
Fixed Assets	193,640	Contract Allowance	2,607,279	19.17	
Other Assets	0	Operating Revenue	10,012,783	20.7%	
Total Assets	5,250,834	Operating Expense	10,562,092	79.3%	
Current Liabilities	1,093,550	Operating Margin	-549,309	105.5%	
Long Term Liabilities	0	Other Income	8,416	-5.5%	
Total Equity	4,157,284	Other Expense	0	0.1%	
Total Liab. and Equity	5,250,834	Net Profit or Loss	(540,893)	0.0%	
				Depreciation Rate	
				694.0%	
				Return on Equity	
				-13.0%	

235385 LAURELS OF MT. PLEASANT (THE)				Proprietary - Corporation	
LAURELS OF MT. PLEASANT (THE)		12/31/2017 365 Days Settled			
MOUNT PLEASANT, MI 48858		CR Beds 112 POS Beds 0			
ISABELLA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		78.0%	
Balance Sheet		Income Statement		Length of Stay	
				81.6	
Current Assets	610,132	Total Charges	10,953,660	Average Wages	
Fixed Assets	78,912	Contract Allowance	2,669,448	19.33	
Other Assets	356,608	Operating Revenue	8,284,212	24.4%	
Total Assets	1,045,652	Operating Expense	8,705,534	75.6%	
Current Liabilities	1,358,625	Operating Margin	-421,322	105.1%	
Long Term Liabilities	18,756	Other Income	6,127	-5.1%	
Total Equity	-331,729	Other Expense	0	0.1%	
Total Liab. and Equity	1,045,652	Net Profit or Loss	(415,195)	0.0%	
				Depreciation Rate	
				930.4%	
				Return on Equity	
				125.2%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 102

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235313 LAURELS OF SANDY CREEK (THE)		Proprietary - Corporation	
LAURELS OF SANDY CREEK (THE)		12/31/2017 365 Days Settled	
WAYLAND, MI 49348		CR Beds 119 POS Beds 0	
ALLEGAN		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	73.8%
		Length of Stay	144.5
		Average Wages	19.55
		19.1% Skilled Nursing	67.3%
		80.9% Ancillary Service	22.1%
		103.9% Current Ratio	0.1
		-3.9% Days to Collect	25.7
		0.1% Avg Payment Days	16.7
		0.0% Depreciation Rate	130.7%
		-3.9% Return on Equity	10.0%
<hr/>			
235711 LAW DEN NURSING HOME		Proprietary - Corporation	
LAW DEN NURSING HOME		12/31/2017 365 Days Settled	
DETROIT, MI 48206		CR Beds 100 POS Beds 0	
WAYNE		Key Performance Ind.	
WPS MI		Occupancy Rate	89.4%
		Length of Stay	263.2
		Average Wages	16.05
		0.0% Skilled Nursing	100.0%
		100.0% Ancillary Service	0.0%
		119.5% Current Ratio	0.1
		-19.5% Days to Collect	36.4
		0.0% Avg Payment Days	94.3
		0.0% Depreciation Rate	52.0%
		-19.5% Return on Equity	16.1%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 103

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235224 LENAWEЕ MEDICAL CARE FACILITY				Government - County	
LENAWEЕ MEDICAL CARE FACILITY		12/31/2017 365 Days Settled			
ADRIAN, MI 49221		CR Beds 136 POS Beds 0			
LENAWEЕ		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.2%	
		Length of Stay		125.1	
		Average Wages		17.54	
		17.3% Skilled Nursing		88.6%	
		82.7% Ancillary Service		11.4%	
		99.0% Current Ratio		4.7	
		1.0% Days to Collect		27.5	
		5.0% Avg Payment Days		31.8	
		0.0% Depreciation Rate		4.4%	
		2.9% Return on Equity		2.5%	
<hr/>					
235471 LIFE CARE CENTER OF PLAINWELL				Proprietary - Partnership	
LIFE CARE CENTER OF PLAINWELL		12/31/2017 184 Days Settled			
PLAINWELL, MI 49080		6/30/2017 181 Days Settled			
ALLEGAN		CR Beds 118 POS Beds 0			
CAHABA GBA (TN)		Key Performance Ind.			
		Occupancy Rate		88.1%	
		Length of Stay		78.1	
		Average Wages		18.96	
		24.1% Skilled Nursing		85.8%	
		75.9% Ancillary Service		14.2%	
		105.4% Current Ratio		5.0	
		-5.4% Days to Collect		121.3	
		0.1% Avg Payment Days		23.7	
		0.0% Depreciation Rate		12.2%	
		-5.3% Return on Equity		-41.9%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 104

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235471 LIFE CARE CENTER OF PLAINWELL		Proprietary - Other	
LIFE CARE CENTER OF PLAINWELL		12/31/2017 184 Days Settled	
PLAINWELL, MI 49080		6/30/2017 181 Days Settled	
ALLEGAN		CR Beds 118 POS Beds 0	
CAHABA GBA (TN)		Key Performance Ind.	
		Occupancy Rate 82.6%	
		Length of Stay 95.4	
		Average Wages 18.96	
		28.6% Skilled Nursing 88.6%	
		71.4% Ancillary Service 11.4%	
		115.2% Current Ratio 5.4	
		-15.2% Days to Collect 274.5	
		0.1% Avg Payment Days 44.3	
		0.0% Depreciation Rate 15.4%	
		-15.1% Return on Equity 264.0%	
<hr/>			
235543 LINCOLN HAVEN NURSING & REHAB COMMUNITY		Proprietary - Corporation	
LINCOLN HAVEN NURSING & REHAB COMMUNITY		12/31/2017 365 Days Settled	
LINCOLN, MI 48742		CR Beds 39 POS Beds 0	
ALCONA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 92.6%	
		Length of Stay 164.7	
		Average Wages 17.60	
		37.3% Skilled Nursing 74.8%	
		62.7% Ancillary Service 25.2%	
		92.7% Current Ratio 10.6	
		7.3% Days to Collect 289.9	
		9.3% Avg Payment Days 21.6	
		0.0% Depreciation Rate 58.1%	
		15.4% Return on Equity 15.9%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 105

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235590 LIVONIA WOODS NURSING AND REHABILITATION				Nonprofit - Church	
LIVONIA WOODS NURSING AND REHABILITATION		12/31/2017 365 Days Settled			
LIVONIA, MI 48154		CR Beds 72 POS Beds 0			
WAYNE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		88.3%	
Balance Sheet		Income Statement		Length of Stay 95.9	
Current Assets	1,759,549	Total Charges	8,573,387	Average Wages	22.41
Fixed Assets	4,742,673	Contract Allowance	1,160,838	13.5%	Skilled Nursing 80.4%
Other Assets	80,338	Operating Revenue	7,412,549	86.5%	Ancillary Service 19.6%
Total Assets	6,582,560	Operating Expense	7,765,671	104.8%	Current Ratio 1.0
Current Liabilities	1,696,525	Operating Margin	-353,122	-4.8%	Days to Collect 37.1
Long Term Liabilities	3,816,267	Other Income	73,614	1.0%	Avg Payment Days 13.6
Total Equity	1,069,768	Other Expense	0	0.0%	Depreciation Rate 7.2%
Total Liab. and Equity	6,582,560	Net Profit or Loss	(313,741)	-4.2%	Return on Equity -29.3%

235252 LOURDES NURSING HOME				Nonprofit - Church	
LOURDES NURSING HOME		12/31/2017 365 Days Settled			
WATERFORD, MI 48328		CR Beds 108 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.3%	
Balance Sheet		Income Statement		Length of Stay 84.7	
Current Assets	1,582,888	Total Charges	16,502,178	Average Wages	17.74
Fixed Assets	17,947,182	Contract Allowance	5,293,257	32.1%	Skilled Nursing 75.8%
Other Assets	1,422,866	Operating Revenue	11,208,921	67.9%	Ancillary Service 24.2%
Total Assets	20,952,936	Operating Expense	12,210,309	108.9%	Current Ratio 0.8
Current Liabilities	1,977,796	Operating Margin	-1,001,388	-8.9%	Days to Collect 41.7
Long Term Liabilities	12,110,158	Other Income	339,301	3.0%	Avg Payment Days 37.2
Total Equity	6,864,982	Other Expense	0	0.0%	Depreciation Rate 4.6%
Total Liab. and Equity	20,952,936	Net Profit or Loss	(754,333)	-6.7%	Return on Equity -11.0%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 106

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235182 LYNWOOD MANOR HEALTHCARE CENTER		Proprietary - Corporation	
LYNWOOD MANOR HEALTHCARE CENTER 12/31/2017 365 Days Settled			
ADRIAN, MI 49221		CR Beds 84 POS Beds 0	
LENAWEE		Key Performance Ind.	
BLUE CROSS (MARYLAND)		Occupancy Rate	73.3%
Balance Sheet		Income Statement	
Current Assets	1,836,203	Total Charges	7,790,374
Fixed Assets	301,882	Contract Allowance	290,826
Other Assets	0	Operating Revenue	7,499,548
Total Assets	2,138,085	Operating Expense	7,427,882
Current Liabilities	1,392,544	Operating Margin	71,666
Long Term Liabilities	624,097	Other Income	56,653
Total Equity	121,444	Other Expense	0
Total Liab. and Equity	2,138,085	Net Profit or Loss	(8,754)
		3.7%	Skilled Nursing 83.1%
		96.3%	Ancillary Service 16.9%
		99.0%	Current Ratio 1.3
		1.0%	Days to Collect 78.5
		0.8%	Avg Payment Days 62.8
		0.0%	Depreciation Rate 14.2%
		-0.1%	Return on Equity -7.2%

235504 MAGNUMCARE OF ADRIAN, LLC		Proprietary - Corporation	
MAGNUMCARE OF ADRIAN, LLC 12/31/2017 365 Days Settled			
ADRIAN, MI 49221		CR Beds 120 POS Beds 0	
LENAWEE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	54.4%
Balance Sheet		Income Statement	
Current Assets	857,832	Total Charges	3,962,626
Fixed Assets	0	Contract Allowance	1
Other Assets	128,268	Operating Revenue	3,962,625
Total Assets	986,100	Operating Expense	5,127,096
Current Liabilities	1,004,456	Operating Margin	-1,164,471
Long Term Liabilities	758,639	Other Income	165,433
Total Equity	-776,995	Other Expense	0
Total Liab. and Equity	986,100	Net Profit or Loss	(999,038)
		0.0%	Skilled Nursing 97.1%
		100.0%	Ancillary Service 2.9%
		129.4%	Current Ratio 0.9
		-29.4%	Days to Collect 72.2
		4.2%	Avg Payment Days 74.9
		0.0%	Depreciation Rate 0.0%
		-25.2%	Return on Equity 128.6%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 107

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235281 MAGNUMCARE OF HASTINGS, LLC				Proprietary - Corporation	
MAGNUMCARE OF HASTINGS, LLC		12/31/2017 365 Days Settled			
HASTINGS, MI 49058		CR Beds 106 POS Beds 0			
BARRY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		66.9%	
Balance Sheet		Income Statement		Length of Stay	
				281.4	
Current Assets	874,976	Total Charges	4,985,673	Average Wages	
				12.45	
Fixed Assets	0	Contract Allowance	1	0.0% Skilled Nursing	
				97.7%	
Other Assets	5,891	Operating Revenue	4,985,672	100.0% Ancillary Service	
				2.3%	
Total Assets	880,867	Operating Expense	4,938,221	99.0% Current Ratio	
				1.0	
Current Liabilities	914,280	Operating Margin	47,451	1.0% Days to Collect	
				56.7	
Long Term Liabilities	32,115	Other Income	346,496	6.9% Avg Payment Days	
				59.3	
Total Equity	-65,528	Other Expense	0	0.0% Depreciation Rate	
				0.0%	
Total Liab. and Equity	880,867	Net Profit or Loss	393,947	7.9% Return on Equity	
				-601.2%	
235232 MAGNUMCARE OF MONROE				Proprietary - Corporation	
MAGNUMCARE OF MONROE		12/31/2017 365 Days Settled			
MONROE, MI 48162		CR Beds 152 POS Beds 0			
MONROE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		60.1%	
Balance Sheet		Income Statement		Length of Stay	
				311.7	
Current Assets	820,928	Total Charges	5,988,382	Average Wages	
				15.36	
Fixed Assets	0	Contract Allowance	1	0.0% Skilled Nursing	
				95.9%	
Other Assets	45,097	Operating Revenue	5,988,381	100.0% Ancillary Service	
				4.1%	
Total Assets	866,025	Operating Expense	4,961,197	82.8% Current Ratio	
				1.0	
Current Liabilities	791,215	Operating Margin	1,027,184	17.2% Days to Collect	
				39.7	
Long Term Liabilities	-719,714	Other Income	547,448	9.1% Avg Payment Days	
				67.8	
Total Equity	794,524	Other Expense	0	0.0% Depreciation Rate	
				0.0%	
Total Liab. and Equity	866,025	Net Profit or Loss	1,574,632	26.3% Return on Equity	
				198.2%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 108

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235329 MAGNUMCARE OF SAGINAW, LLC				Proprietary - Corporation	
MAGNUMCARE OF SAGINAW, LLC		5/1/2017 121 Days Settled*			
SAGINAW, MI 48603		CR Beds 98 POS Beds 0			
SAGINAW		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		34.7%	
Balance Sheet		Income Statement		Length of Stay 73.5	
Current Assets	1,256,295	Total Charges	883,039	Average Wages 15.34	
Fixed Assets	0	Contract Allowance	1	0.0% Skilled Nursing 97.9%	
Other Assets	0	Operating Revenue	883,038	100.0% Ancillary Service 2.1%	
Total Assets	1,256,295	Operating Expense	1,352,561	153.2% Current Ratio 1.3	
Current Liabilities	952,088	Operating Margin	-469,523	-53.2% Days to Collect 93.0	
Long Term Liabilities	701,793	Other Income	0	0.0% Avg Payment Days 84.0	
Total Equity	-397,586	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	1,256,295	Net Profit or Loss	(469,523)	-53.2% Return on Equity 118.1%	

235003 MANISTEE COUNTY MEDICAL CARE FACILITY				Government - County	
MANISTEE COUNTY MEDICAL CARE FACILITY		9/30/2017 365 Days Settled			
MANISTEE, MI 49660		CR Beds 100 POS Beds 0			
MANISTEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		85.2%	
Balance Sheet		Income Statement		Length of Stay 89.8	
Current Assets	2,897,579	Total Charges	9,014,410	Average Wages 18.11	
Fixed Assets	2,597,729	Contract Allowance	-168,406	-1.9% Skilled Nursing 84.5%	
Other Assets	3,950,654	Operating Revenue	9,182,816	101.9% Ancillary Service 15.5%	
Total Assets	9,445,962	Operating Expense	9,666,752	105.3% Current Ratio 2.7	
Current Liabilities	1,067,514	Operating Margin	-483,936	-5.3% Days to Collect 54.9	
Long Term Liabilities	5,979,503	Other Income	667,658	7.3% Avg Payment Days 31.0	
Total Equity	2,398,945	Other Expense	0	0.0% Depreciation Rate 3.8%	
Total Liab. and Equity	9,445,962	Net Profit or Loss	107,178	1.2% Return on Equity 4.5%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 109

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235267 MANORCARE NURSING AND REHABILITATION CENTER		Proprietary - Other	
MANORCARE NURSING AND REHABILITATION CENTER		5/31/2017 365 Days Settled	
KINGSFORD, MI 49801		CR Beds 107 POS Beds 0	
DICKINSON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	93.1%
		Length of Stay	93.0
		Average Wages	19.84
		31.8% Skilled Nursing	68.3%
		68.2% Ancillary Service	31.7%
		99.7% Current Ratio	1.3
		0.3% Days to Collect	29.5
		0.2% Avg Payment Days	18.5
		0.0% Depreciation Rate	3.0%
		0.4% Return on Equity	-0.2%

Balance Sheet		Income Statement	
Current Assets	818,984	Total Charges	14,707,673
Fixed Assets	6,415,740	Contract Allowance	4,672,580
Other Assets	121,859	Operating Revenue	10,035,093
Total Assets	7,356,583	Operating Expense	10,004,234
Current Liabilities	642,641	Operating Margin	30,859
Long Term Liabilities	23,600,550	Other Income	18,329
Total Equity	-16,886,608	Other Expense	0
Total Liab. and Equity	7,356,583	Net Profit or Loss	41,950

235008 MAPLE LAWN MEDICAL CARE FACILI		Government - County	
MAPLE LAWN MEDICAL CARE FACILI		12/31/2017 365 Days Settled	
COLDWATER, MI 49036		CR Beds 114 POS Beds 0	
BRANCH		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	95.4%
		Length of Stay	153.2
		Average Wages	22.07
		12.9% Skilled Nursing	89.7%
		87.1% Ancillary Service	10.3%
		107.8% Current Ratio	2.0
		-7.8% Days to Collect	34.3
		10.9% Avg Payment Days	53.2
		0.0% Depreciation Rate	2.5%
		2.9% Return on Equity	4.7%

Balance Sheet		Income Statement	
Current Assets	4,549,144	Total Charges	14,518,485
Fixed Assets	14,632,947	Contract Allowance	1,877,420
Other Assets	825,204	Operating Revenue	12,641,065
Total Assets	20,007,295	Operating Expense	13,624,365
Current Liabilities	2,219,260	Operating Margin	-983,300
Long Term Liabilities	9,960,000	Other Income	1,378,074
Total Equity	7,828,035	Other Expense	0
Total Liab. and Equity	20,007,295	Net Profit or Loss	368,363

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 110

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235613 MAPLE MANOR REHAB CENTER		Proprietary - Corporation	
MAPLE MANOR REHAB CENTER		12/31/2017 365 Days Settled	
WAYNE, MI 48184		CR Beds 59 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	56.6%
		Length of Stay	33.2
		Average Wages	20.57
		9.4% Skilled Nursing	65.0%
		90.6% Ancillary Service	35.0%
		102.7% Current Ratio	12.7
		-2.7% Days to Collect	224.1
		26.2% Avg Payment Days	1.4
		0.0% Depreciation Rate	51.5%
		23.4% Return on Equity	31.3%

Balance Sheet		Income Statement			
Current Assets	4,473,591	Total Charges	7,692,597		
Fixed Assets	943,365	Contract Allowance	723,178	9.4%	
Other Assets	0	Operating Revenue	6,969,419	90.6%	
Total Assets	5,416,956	Operating Expense	7,160,665	102.7%	
Current Liabilities	352,432	Operating Margin	-191,246	-2.7%	
Long Term Liabilities	-150,000	Other Income	1,825,413	26.2%	
Total Equity	5,214,524	Other Expense	0	0.0%	
Total Liab. and Equity	5,416,956	Net Profit or Loss	1,634,167		

235669 MAPLE MANOR REHAB CENTER OF NOVI INC		Proprietary - Corporation	
MAPLE MANOR REHAB CENTER OF NOVI INC		12/31/2017 365 Days Settled	
NOVI, MI 48377		CR Beds 144 POS Beds 0	
OAKLAND		Key Performance Ind.	
WPS MI		Occupancy Rate	33.7%
		Length of Stay	32.5
		Average Wages	18.42
		33.4% Skilled Nursing	61.5%
		66.6% Ancillary Service	38.5%
		100.6% Current Ratio	117.5
		-0.6% Days to Collect	174.2
		18.9% Avg Payment Days	1.2
		0.0% Depreciation Rate	14.3%
		18.3% Return on Equity	23.0%

Balance Sheet		Income Statement			
Current Assets	4,536,682	Total Charges	13,985,755		
Fixed Assets	7,780,588	Contract Allowance	4,670,010	33.4%	
Other Assets	0	Operating Revenue	9,315,745	66.6%	
Total Assets	12,317,270	Operating Expense	9,371,101	100.6%	
Current Liabilities	38,626	Operating Margin	-55,356	-0.6%	
Long Term Liabilities	4,848,530	Other Income	1,764,358	18.9%	
Total Equity	7,430,114	Other Expense	0	0.0%	
Total Liab. and Equity	12,317,270	Net Profit or Loss	1,709,002		

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 111

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235005 MAPLES BENZIE CO MEDICAL CARE				Government - City-County	
MAPLES BENZIE CO MEDICAL CARE				9/30/2017 365 Days Settled	
FRANKFORT, MI 49635				CR Beds 78 POS Beds 0	
BENZIE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 91.1%	
Balance Sheet		Income Statement		Length of Stay 160.5	
Current Assets	3,077,875	Total Charges	7,916,531	Average Wages 18.65	
Fixed Assets	5,075,751	Contract Allowance	663,131	8.4% Skilled Nursing 89.7%	
Other Assets	0	Operating Revenue	7,253,400	91.6% Ancillary Service 10.3%	
Total Assets	<u>8,153,626</u>	Operating Expense	7,921,701	109.2% Current Ratio 4.4	
Current Liabilities	702,815	Operating Margin	-668,301	-9.2% Days to Collect 82.6	
Long Term Liabilities	1,951,360	Other Income	471,120	6.5% Avg Payment Days 24.6	
Total Equity	<u>5,499,451</u>	Other Expense	0	0.0% Depreciation Rate 2.4%	
Total Liab. and Equity	<u>8,153,626</u>	Net Profit or Loss	<u>(197,181)</u>	-2.7% Return on Equity -3.6%	
235321 MARQUETTE COUNTY MEDICAL CARE FACILITY				Government - County	
MARQUETTE COUNTY MEDICAL CARE FACILITY				12/31/2017 365 Days Settled	
ISHPEMING, MI 49849				CR Beds 140 POS Beds 0	
MARQUETTE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 93.7%	
Balance Sheet		Income Statement		Length of Stay 273.5	
Current Assets	6,298,394	Total Charges	15,326,400	Average Wages 19.24	
Fixed Assets	3,750,234	Contract Allowance	1,400,599	9.1% Skilled Nursing 91.6%	
Other Assets	7,828,536	Operating Revenue	13,925,801	90.9% Ancillary Service 8.4%	
Total Assets	<u>17,877,164</u>	Operating Expense	16,981,333	121.9% Current Ratio 3.1	
Current Liabilities	2,016,730	Operating Margin	-3,055,532	-21.9% Days to Collect 35.7	
Long Term Liabilities	3,027,806	Other Income	4,443,512	31.9% Avg Payment Days 33.5	
Total Equity	<u>12,832,628</u>	Other Expense	0	0.0% Depreciation Rate 3.4%	
Total Liab. and Equity	<u>17,877,164</u>	Net Profit or Loss	<u>1,233,338</u>	8.9% Return on Equity 9.6%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 113

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235174 MARSHALL NURSING AND REHABILITATION COMMUNITY		Proprietary - Corporation	
MARSHALL NURSING AND REHABILITATION COMMUNITY		12/31/2017 365 Days Settled	
MARSHALL, MI 49068		CR Beds 60 POS Beds 0	
CALHOUN		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	87.7%
Balance Sheet		Income Statement	
Current Assets	8,303,721	Total Charges	7,111,390
Fixed Assets	171,661	Contract Allowance	2,144,487
Other Assets	48,000	Operating Revenue	4,966,903
Total Assets	8,523,382	Operating Expense	4,805,537
Current Liabilities	518,366	Operating Margin	161,366
Long Term Liabilities	0	Other Income	349,556
Total Equity	8,005,016	Other Expense	0
Total Liab. and Equity	8,523,382	Net Profit or Loss	449,754
		30.2%	Skilled Nursing 69.6%
		69.8%	Ancillary Service 30.4%
		96.8%	Current Ratio 16.0
		3.2%	Days to Collect 581.8
		7.0%	Avg Payment Days 23.3
		0.0%	Depreciation Rate 132.7%
		9.1%	Return on Equity 5.6%

235155 MARTHA T BERRY MCF		Government - County	
MARTHA T BERRY MCF		12/31/2017 365 Days Settled	
MOUNT CLEMENS, MI 48043		CR Beds 217 POS Beds 0	
MACOMB		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	90.5%
Balance Sheet		Income Statement	
Current Assets	11,819,594	Total Charges	27,117,982
Fixed Assets	1,797,584	Contract Allowance	910,756
Other Assets	2,622,532	Operating Revenue	26,207,226
Total Assets	16,239,710	Operating Expense	27,591,511
Current Liabilities	3,319,895	Operating Margin	-1,384,285
Long Term Liabilities	18,578,683	Other Income	1,796,970
Total Equity	-5,658,868	Other Expense	0
Total Liab. and Equity	16,239,710	Net Profit or Loss	(219,993)
		3.4%	Skilled Nursing 88.6%
		96.6%	Ancillary Service 11.4%
		105.3%	Current Ratio 3.6
		-5.3%	Days to Collect 39.3
		6.9%	Avg Payment Days 41.8
		0.0%	Depreciation Rate 35.4%
		-0.8%	Return on Equity 3.9%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 114

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235288 MARVIN & BETTY DANTO FAMILY HEALTH CARE CENTER				Proprietary - Other	
MARVIN & BETTY DANTO FAMILY HEALTH CARE CENTER 12/31/2017 365 Days Settled					
WEST BLOOMFIELD, MI 48322				CR Beds 155 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	69.7%
Balance Sheet		Income Statement		Length of Stay	66.2
Current Assets	1,976,511	Total Charges	15,930,388	Average Wages	24.37
Fixed Assets	6,760,974	Contract Allowance	3,642,125	22.9%	Skilled Nursing 75.7%
Other Assets	55,977	Operating Revenue	12,288,263	77.1%	Ancillary Service 24.3%
Total Assets	8,793,462	Operating Expense	14,094,185	114.7%	Current Ratio 1.6
Current Liabilities	1,272,028	Operating Margin	-1,805,922	-14.7%	Days to Collect 58.6
Long Term Liabilities	2,531,200	Other Income	12,365	0.1%	Avg Payment Days 21.9
Total Equity	4,990,234	Other Expense	0	0.0%	Depreciation Rate 5.8%
Total Liab. and Equity	8,793,462	Net Profit or Loss	(1,809,352)	-14.7%	Return on Equity -36.3%

235369 MARWOOD MANOR NURSING HOME				Nonprofit - Other	
MARWOOD MANOR NURSING HOME 9/30/2017 365 Days Settled					
PORT HURON, MI 48060				CR Beds 240 POS Beds 0	
SAINT CLAIR				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	90.8%
Balance Sheet		Income Statement		Length of Stay	143.3
Current Assets	12,644,891	Total Charges	22,733,504	Average Wages	19.90
Fixed Assets	10,637,077	Contract Allowance	584,849	2.6%	Skilled Nursing 77.8%
Other Assets	5,000	Operating Revenue	22,148,655	97.4%	Ancillary Service 22.2%
Total Assets	23,286,968	Operating Expense	21,544,237	97.3%	Current Ratio 5.7
Current Liabilities	2,218,750	Operating Margin	604,418	2.7%	Days to Collect 23.2
Long Term Liabilities	4,114,912	Other Income	1,169,749	5.3%	Avg Payment Days 25.9
Total Equity	16,953,306	Other Expense	0	0.0%	Depreciation Rate 5.3%
Total Liab. and Equity	23,286,968	Net Profit or Loss	1,774,167	8.0%	Return on Equity 10.5%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 115

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235708 MARY FREE BED SUB-ACUTE REHABILITATION				Nonprofit - Church	
MARY FREE BED SUB-ACUTE REHABILITATION		6/30/2017 365 Days Settled			
GRAND RAPIDS, MI 49503				CR Beds 48	POS Beds 0
KENT		Key Performance Ind.			
WPS MI				Occupancy Rate	68.7%
Balance Sheet		Income Statement		Length of Stay	20.7
Current Assets	1,812,284	Total Charges	15,970,118	Average Wages	41.14
Fixed Assets	11,462,360	Contract Allowance	9,885,786	61.9%	Skilled Nursing 37.7%
Other Assets	0	Operating Revenue	6,084,332	38.1%	Ancillary Service 62.3%
Total Assets	13,274,644	Operating Expense	7,992,428	131.4%	Current Ratio 0.7
Current Liabilities	2,747,355	Operating Margin	-1,908,096	-31.4%	Days to Collect 89.6
Long Term Liabilities	0	Other Income	7,571	0.1%	Avg Payment Days 125.5
Total Equity	10,527,289	Other Expense	0	0.0%	Depreciation Rate 3.6%
Total Liab. and Equity	13,274,644	Net Profit or Loss	(1,900,525)	-31.2%	Return on Equity -18.1%
235120 MARYCREST MANOR				Nonprofit - Church	
MARYCREST MANOR		6/30/2017 365 Days Settled			
LIVONIA, MI 48154				CR Beds 72	POS Beds 0
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	89.9%
Balance Sheet		Income Statement		Length of Stay	45.5
Current Assets	1,520,560	Total Charges	15,625,940	Average Wages	17.81
Fixed Assets	31,426,005	Contract Allowance	6,592,848	42.2%	Skilled Nursing 42.0%
Other Assets	0	Operating Revenue	9,033,092	57.8%	Ancillary Service 58.0%
Total Assets	32,946,565	Operating Expense	11,489,648	127.2%	Current Ratio 0.1
Current Liabilities	16,342,657	Operating Margin	-2,456,556	-27.2%	Days to Collect 59.3
Long Term Liabilities	20,690,270	Other Income	-22,077	-0.2%	Avg Payment Days 69.9
Total Equity	-4,086,362	Other Expense	0	0.0%	Depreciation Rate 4.1%
Total Liab. and Equity	32,946,565	Net Profit or Loss	(2,478,633)	-27.4%	Return on Equity 60.7%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 116

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235667 MARYWOOD HEALTH CENTER				Nonprofit - Other	
MARYWOOD HEALTH CENTER		6/30/2017 365 Days Settled			
GRAND RAPIDS, MI 49503		CR Beds 49 POS Beds 0			
KENT		Key Performance Ind.			
WPS MI		Occupancy Rate		89.8%	
Balance Sheet		Income Statement		Length of Stay 22.8	
Current Assets	1,310,839	Total Charges	6,808,608	Average Wages	19.87
Fixed Assets	1,034,880	Contract Allowance	116,116	1.7%	Skilled Nursing 57.4%
Other Assets	0	Operating Revenue	6,692,492	98.3%	Ancillary Service 42.6%
Total Assets	2,345,719	Operating Expense	7,699,683	115.0%	Current Ratio 0.7
Current Liabilities	1,782,170	Operating Margin	-1,007,191	-15.0%	Days to Collect 62.2
Long Term Liabilities	1,800,000	Other Income	982,537	14.7%	Avg Payment Days 81.4
Total Equity	-1,236,451	Other Expense	0	0.0%	Depreciation Rate 54.4%
Total Liab. and Equity	2,345,719	Net Profit or Loss	(47,084)	-0.7%	Return on Equity 3.8%
235530 MARYWOOD NURSING CARE CENTER				Nonprofit - Other	
MARYWOOD NURSING CARE CENTER		6/30/2017 365 Days Settled			
LIVONIA, MI 48154		CR Beds 103 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		95.6%	
Balance Sheet		Income Statement		Length of Stay 34.2	
Current Assets	6,224,680	Total Charges	27,989,236	Average Wages	20.26
Fixed Assets	13,628,487	Contract Allowance	13,153,904	47.0%	Skilled Nursing 52.4%
Other Assets	0	Operating Revenue	14,835,332	53.0%	Ancillary Service 47.6%
Total Assets	19,853,167	Operating Expense	14,791,315	99.7%	Current Ratio 6.6
Current Liabilities	944,062	Operating Margin	44,017	0.3%	Days to Collect 48.6
Long Term Liabilities	953,321	Other Income	168,669	1.1%	Avg Payment Days 20.1
Total Equity	17,955,784	Other Expense	0	0.0%	Depreciation Rate 2.8%
Total Liab. and Equity	19,853,167	Net Profit or Loss	131,571	0.9%	Return on Equity 0.7%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 117

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235025 MEADOW BROOK MEDICAL CARE FACILITY				Government - County	
MEADOW BROOK MEDICAL CARE FACILITY		12/31/2017 365 Days Settled			
BELLAIRE, MI 49615				CR Beds 133	POS Beds 0
ANTRIM		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	92.7%
Balance Sheet		Income Statement		Length of Stay	167.9
Current Assets	8,862,051	Total Charges	17,511,266	Average Wages	20.71
Fixed Assets	14,910,191	Contract Allowance	1,300,117	7.4%	Skilled Nursing 89.4%
Other Assets	2,647,914	Operating Revenue	16,211,149	92.6%	Ancillary Service 10.6%
Total Assets	26,420,156	Operating Expense	19,454,665	120.0%	Current Ratio 2.7
Current Liabilities	3,312,044	Operating Margin	-3,243,516	-20.0%	Days to Collect 16.6
Long Term Liabilities	4,579,757	Other Income	2,535,562	15.6%	Avg Payment Days 27.7
Total Equity	18,528,355	Other Expense	0	0.0%	Depreciation Rate 10.0%
Total Liab. and Equity	26,420,156	Net Profit or Loss	(789,222)	-4.9%	Return on Equity -4.3%
235640 MEADOW WOODS NURSING AND REHAB CENTER				Proprietary - Corporation	
MEADOW WOODS NURSING AND REHAB CENTER		12/31/2017 365 Days Settled			
BLOOMINGDALE, MI 49026				CR Beds 67	POS Beds 0
VAN BUREN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	79.7%
Balance Sheet		Income Statement		Length of Stay	172.5
Current Assets	1,264,953	Total Charges	6,718,264	Average Wages	17.32
Fixed Assets	168,461	Contract Allowance	1,036,482	15.4%	Skilled Nursing 80.2%
Other Assets	0	Operating Revenue	5,681,782	84.6%	Ancillary Service 19.8%
Total Assets	1,433,414	Operating Expense	5,552,186	97.7%	Current Ratio 2.9
Current Liabilities	433,841	Operating Margin	129,596	2.3%	Days to Collect 51.6
Long Term Liabilities	0	Other Income	9,325	0.2%	Avg Payment Days 23.0
Total Equity	999,573	Other Expense	0	0.0%	Depreciation Rate 159.8%
Total Liab. and Equity	1,433,414	Net Profit or Loss	(1,698)	0.0%	Return on Equity -0.2%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 118

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235517 MEDILODGE OF CAMPUS AREA				Proprietary - Corporation	
MEDILODGE OF CAMPUS AREA		12/31/2017 365 Days Settled			
EAST LANSING, MI 48823		CR Beds 102 POS Beds 0			
INGHAM		Key Performance Ind.			
Novitas AR		Occupancy Rate		72.0%	
Balance Sheet		Income Statement		Length of Stay	
				103.5	
Current Assets	11,372,010	Total Charges	8,106,254	Average Wages	
Fixed Assets	372,803	Contract Allowance	1,287,190	17.54	
Other Assets	204,710	Operating Revenue	6,819,064	15.9%	
Total Assets	<u>11,949,523</u>	Operating Expense	8,370,299	84.1%	
Current Liabilities	2,234,649	Operating Margin	-1,551,235	122.7%	
Long Term Liabilities	11,894,275	Other Income	148,647	-22.7%	
Total Equity	<u>-2,179,401</u>	Other Expense	0	2.2%	
Total Liab. and Equity	<u>11,949,523</u>	Net Profit or Loss	<u>(1,402,588)</u>	0.0%	
				Return on Equity	
				64.4%	

235653 MEDILODGE OF CAPITAL AREA				Proprietary - Corporation	
MEDILODGE OF CAPITAL AREA		12/31/2017 365 Days Settled			
LANSING, MI 48910		CR Beds 120 POS Beds 0			
INGHAM		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		85.0%	
Balance Sheet		Income Statement		Length of Stay	
				71.5	
Current Assets	3,112,345	Total Charges	12,224,141	Average Wages	
Fixed Assets	213,398	Contract Allowance	900,479	15.81	
Other Assets	70,266	Operating Revenue	11,323,662	7.4%	
Total Assets	<u>3,396,009</u>	Operating Expense	10,853,231	92.6%	
Current Liabilities	1,907,299	Operating Margin	470,431	95.8%	
Long Term Liabilities	665,149	Other Income	37,766	4.2%	
Total Equity	<u>823,561</u>	Other Expense	0	0.3%	
Total Liab. and Equity	<u>3,396,009</u>	Net Profit or Loss	<u>508,197</u>	0.0%	
				Return on Equity	
				61.7%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 119

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235286 MEDILODGE OF CASS CITY		Proprietary - Corporation	
MEDILODGE OF CASS CITY		12/31/2017 365 Days Settled	
CASS CITY, MI 48726		CR Beds 80 POS Beds 0	
TUSCOLA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	80.0%
Balance Sheet		Income Statement	
Current Assets	904,726	Total Charges	8,108,098
Fixed Assets	305,570	Contract Allowance	1,646,237
Other Assets	56,025	Operating Revenue	6,461,861
Total Assets	1,266,321	Operating Expense	6,513,259
Current Liabilities	1,272,706	Operating Margin	-51,398
Long Term Liabilities	504,271	Other Income	26,670
Total Equity	-510,656	Other Expense	0
Total Liab. and Equity	1,266,321	Net Profit or Loss	(24,728)

Length of Stay	68.7
Average Wages	19.14
20.3% Skilled Nursing	78.7%
79.7% Ancillary Service	21.3%
100.8% Current Ratio	0.7
-0.8% Days to Collect	(182.2)
0.4% Avg Payment Days	46.1
0.0% Depreciation Rate	22.6%
-0.4% Return on Equity	4.8%

235022 MEDILODGE OF CLARE		Proprietary - Corporation	
MEDILODGE OF CLARE		12/31/2017 365 Days Settled	
CLARE, MI 48617		CR Beds 92 POS Beds 0	
CLARE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	72.2%
Balance Sheet		Income Statement	
Current Assets	-124,003	Total Charges	8,418,217
Fixed Assets	56,775	Contract Allowance	2,037,412
Other Assets	60,504	Operating Revenue	6,380,805
Total Assets	-6,724	Operating Expense	6,773,051
Current Liabilities	1,379,028	Operating Margin	-392,246
Long Term Liabilities	255,553	Other Income	24,740
Total Equity	-1,641,305	Other Expense	0
Total Liab. and Equity	-6,724	Net Profit or Loss	(367,506)

Length of Stay	67.8
Average Wages	18.04
24.2% Skilled Nursing	78.5%
75.8% Ancillary Service	21.5%
106.1% Current Ratio	(0.1)
-6.1% Days to Collect	(0.7)
0.4% Avg Payment Days	44.4
0.0% Depreciation Rate	148.1%
-5.8% Return on Equity	22.4%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 120

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235283 MEDILODGE OF EAST LANSING				Proprietary - Corporation	
MEDILODGE OF EAST LANSING		12/31/2017 365 Days Settled			
EAST LANSING, MI 48823		CR Beds 103 POS Beds 0			
INGHAM		Key Performance Ind.			
Novitas LA		Occupancy Rate		59.1%	
Balance Sheet		Income Statement		Length of Stay 81.2	
Current Assets	-12,235,898	Total Charges	10,351,651	Average Wages 19.82	
Fixed Assets	934,832	Contract Allowance	2,729,929	26.4%	Skilled Nursing 75.3%
Other Assets	99,499	Operating Revenue	7,621,722	73.6%	Ancillary Service 24.7%
Total Assets	-11,201,567	Operating Expense	8,962,013	117.6%	Current Ratio (7.3)
Current Liabilities	1,673,754	Operating Margin	-1,340,291	-17.6%	Days to Collect (598.9)
Long Term Liabilities	-10,793,772	Other Income	227,965	3.0%	Avg Payment Days 34.8
Total Equity	-2,081,549	Other Expense	0	0.0%	Depreciation Rate 18.8%
Total Liab. and Equity	-11,201,567	Net Profit or Loss	(1,112,326)	-14.6%	Return on Equity 53.4%

235293 MEDILODGE OF FARMINGTON				Proprietary - Corporation	
MEDILODGE OF FARMINGTON		12/31/2017 365 Days Settled			
FARMINGTON, MI 48335		CR Beds 124 POS Beds 0			
OAKLAND		Key Performance Ind.			
Novitas MD		Occupancy Rate		75.6%	
Balance Sheet		Income Statement		Length of Stay 57.2	
Current Assets	17,561,241	Total Charges	22,264,407	Average Wages 16.57	
Fixed Assets	1,130,514	Contract Allowance	7,940,885	35.7%	Skilled Nursing 61.4%
Other Assets	70,336	Operating Revenue	14,323,522	64.3%	Ancillary Service 38.6%
Total Assets	18,762,091	Operating Expense	14,481,821	101.1%	Current Ratio 5.9
Current Liabilities	2,998,558	Operating Margin	-158,299	-1.1%	Days to Collect 438.2
Long Term Liabilities	17,004,249	Other Income	83,677	0.6%	Avg Payment Days 50.2
Total Equity	-1,240,716	Other Expense	0	0.0%	Depreciation Rate 15.6%
Total Liab. and Equity	18,762,091	Net Profit or Loss	(74,622)	-0.5%	Return on Equity 6.0%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 121

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235175 MEDILODGE OF FRANKENMUTH				Proprietary - Corporation	
MEDILODGE OF FRANKENMUTH		12/31/2017 365 Days Settled			
FRANKENMUTH, MI 48734		CR Beds 105 POS Beds 0			
SAGINAW		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		59.1%	
Balance Sheet		Income Statement		Length of Stay	
				46.9	
Current Assets	-1,199,640	Total Charges	8,288,198	Average Wages	
Fixed Assets	399,130	Contract Allowance	1,698,866	18.57	
Other Assets	78,487	Operating Revenue	6,589,332	20.5%	
Total Assets	-722,023	Operating Expense	7,286,637	79.5%	
Current Liabilities	1,632,631	Operating Margin	-697,305	110.6%	
Long Term Liabilities	541,989	Other Income	33,131	-10.6%	
Total Equity	-2,896,643	Other Expense	0	0.5%	
Total Liab. and Equity	-722,023	Net Profit or Loss	(664,174)	0.0%	
				Return on Equity	
				22.9%	

235226 MEDILODGE OF GRAND BLANC				Proprietary - Corporation	
MEDILODGE OF GRAND BLANC		12/31/2017 365 Days Settled			
GRAND BLANC, MI 48439		CR Beds 157 POS Beds 0			
GENESEE		Key Performance Ind.			
Novitas Solutions DC, DE, MD, PA		Occupancy Rate		63.9%	
Balance Sheet		Income Statement		Length of Stay	
				65.0	
Current Assets	-1,767,819	Total Charges	25,296,491	Average Wages	
Fixed Assets	3,291,126	Contract Allowance	9,987,961	20.08	
Other Assets	95,320	Operating Revenue	15,308,530	39.5%	
Total Assets	1,618,627	Operating Expense	16,629,963	60.5%	
Current Liabilities	2,882,255	Operating Margin	-1,321,433	108.6%	
Long Term Liabilities	52,099	Other Income	325,939	-8.6%	
Total Equity	-1,315,727	Other Expense	0	2.1%	
Total Liab. and Equity	1,618,627	Net Profit or Loss	(995,494)	0.0%	
				Return on Equity	
				75.7%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 122

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235423 MEDILODGE OF HILLMAN				Proprietary - Corporation	
MEDILODGE OF HILLMAN		12/31/2017 365 Days Settled			
HILLMAN, MI 49746				CR Beds 84 POS Beds 0	
MONTMORENCY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 67.3%	
Balance Sheet		Income Statement		Length of Stay 65.7	
Current Assets	415,693	Total Charges	5,823,497	Average Wages	16.34
Fixed Assets	249,378	Contract Allowance	494,375	8.5% Skilled Nursing	82.8%
Other Assets	77,284	Operating Revenue	5,329,122	91.5% Ancillary Service	17.2%
Total Assets	742,355	Operating Expense	5,616,136	105.4% Current Ratio	0.5
Current Liabilities	909,025	Operating Margin	-287,014	-5.4% Days to Collect	38.9
Long Term Liabilities	0	Other Income	13,367	0.3% Avg Payment Days	19.9
Total Equity	-166,670	Other Expense	0	0.0% Depreciation Rate	8.1%
Total Liab. and Equity	742,355	Net Profit or Loss	(273,647)	-5.1% Return on Equity	164.2%
235638 MEDILODGE OF HOLLAND				Proprietary - Corporation	
MEDILODGE OF HOLLAND		12/31/2017 365 Days Settled			
HOLLAND, MI 49423				CR Beds 77 POS Beds 0	
OTTAWA				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate 88.0%	
Balance Sheet		Income Statement		Length of Stay 43.6	
Current Assets	377,351	Total Charges	9,199,270	Average Wages	16.64
Fixed Assets	27,624	Contract Allowance	1,999,197	21.7% Skilled Nursing	83.4%
Other Assets	48,868	Operating Revenue	7,200,073	78.3% Ancillary Service	16.6%
Total Assets	453,843	Operating Expense	7,549,867	104.9% Current Ratio	0.2
Current Liabilities	1,523,574	Operating Margin	-349,794	-4.9% Days to Collect	16.3
Long Term Liabilities	386,182	Other Income	23,013	0.3% Avg Payment Days	40.6
Total Equity	-1,455,913	Other Expense	0	0.0% Depreciation Rate	312.2%
Total Liab. and Equity	453,843	Net Profit or Loss	(326,781)	-4.5% Return on Equity	22.4%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 123

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235331 MEDILODGE OF HOWELL				Proprietary - Corporation	
MEDILODGE OF HOWELL		12/31/2017 365 Days Settled			
HOWELL, MI 48843				CR Beds 219 POS Beds 0	
LIVINGSTON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	89.7%
Balance Sheet		Income Statement		Length of Stay	124.2
Current Assets	5,551,774	Total Charges	22,600,661	Average Wages	18.54
Fixed Assets	1,287,790	Contract Allowance	4,313,289	19.1% Skilled Nursing	89.7%
Other Assets	0	Operating Revenue	18,287,372	80.9% Ancillary Service	10.3%
Total Assets	6,839,564	Operating Expense	18,047,107	98.7% Current Ratio	2.6
Current Liabilities	2,107,562	Operating Margin	240,265	1.3% Days to Collect	144.9
Long Term Liabilities	0	Other Income	526,199	2.9% Avg Payment Days	20.7
Total Equity	4,732,002	Other Expense	0	0.0% Depreciation Rate	17.9%
Total Liab. and Equity	6,839,564	Net Profit or Loss	766,464	4.2% Return on Equity	16.2%

235282 MEDILODGE OF KALAMAZOO				Proprietary - Corporation	
MEDILODGE OF KALAMAZOO		12/31/2017 365 Days Settled			
KALAMAZOO, MI 49009				CR Beds 111 POS Beds 0	
KALAMAZOO				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	56.8%
Balance Sheet		Income Statement		Length of Stay	66.2
Current Assets	-1,297,570	Total Charges	8,525,077	Average Wages	19.85
Fixed Assets	317,147	Contract Allowance	2,552,037	29.9% Skilled Nursing	84.5%
Other Assets	36,300	Operating Revenue	5,973,040	70.1% Ancillary Service	15.5%
Total Assets	-944,123	Operating Expense	6,913,027	115.7% Current Ratio	(1.0)
Current Liabilities	1,238,509	Operating Margin	-939,987	-15.7% Days to Collect	(78.2)
Long Term Liabilities	486,805	Other Income	24,928	0.4% Avg Payment Days	38.9
Total Equity	-2,669,437	Other Expense	0	0.0% Depreciation Rate	22.5%
Total Liab. and Equity	-944,123	Net Profit or Loss	(915,059)	-15.3% Return on Equity	34.3%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 124

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235285 MEDILODGE OF LANSING				Proprietary - Corporation	
MEDILODGE OF LANSING		12/31/2017 365 Days Settled			
LANSING, MI 48917		CR Beds 95		POS Beds 0	
EATON		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		61.4%	
Balance Sheet		Income Statement		Length of Stay 53.8	
Current Assets	-1,399,876	Total Charges	8,269,456	Average Wages	14.02
Fixed Assets	389,526	Contract Allowance	2,150,460	26.0%	Skilled Nursing 81.5%
Other Assets	70,199	Operating Revenue	6,118,996	74.0%	Ancillary Service 18.5%
Total Assets	-940,151	Operating Expense	7,505,767	122.7%	Current Ratio (0.9)
Current Liabilities	1,536,032	Operating Margin	-1,386,771	-22.7%	Days to Collect (111.9)
Long Term Liabilities	712,762	Other Income	20,819	0.3%	Avg Payment Days 39.1
Total Equity	-3,188,945	Other Expense	0	0.0%	Depreciation Rate 22.4%
Total Liab. and Equity	-940,151	Net Profit or Loss	(1,365,952)	-22.3%	Return on Equity 42.8%
235330 MEDILODGE OF LIVINGSTON				Proprietary - Corporation	
MEDILODGE OF LIVINGSTON		12/31/2017 365 Days Settled			
HOWELL, MI 48843		CR Beds 139		POS Beds 0	
LIVINGSTON		Key Performance Ind.			
Novitas MD		Occupancy Rate		49.0%	
Balance Sheet		Income Statement		Length of Stay 0.0	
Current Assets	-16,718,042	Total Charges	12,087,027	Average Wages	16.34
Fixed Assets	1,250,587	Contract Allowance	3,766,231	31.2%	Skilled Nursing 69.9%
Other Assets	234,254	Operating Revenue	8,320,796	68.8%	Ancillary Service 30.1%
Total Assets	-15,233,201	Operating Expense	8,920,909	107.2%	Current Ratio (7.2)
Current Liabilities	2,315,600	Operating Margin	-600,113	-7.2%	Days to Collect (752.3)
Long Term Liabilities	-15,741,325	Other Income	38,957	0.5%	Avg Payment Days 55.3
Total Equity	-1,807,476	Other Expense	0	0.0%	Depreciation Rate 14.0%
Total Liab. and Equity	-15,233,201	Net Profit or Loss	(561,156)	-6.7%	Return on Equity 31.0%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 125

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235495 MEDILODGE OF MARSHALL		Proprietary - Corporation	
MEDILODGE OF MARSHALL		12/31/2017 365 Days Settled	
MARSHALL, MI 49068		CR Beds 98 POS Beds 0	
CALHOUN		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate 62.9%	
Balance Sheet		Income Statement	
Current Assets	-314,928	Total Charges	7,948,612
Fixed Assets	238,642	Contract Allowance	1,388,027
Other Assets	46,306	Operating Revenue	6,560,585
Total Assets	-29,980	Operating Expense	6,744,934
Current Liabilities	1,384,951	Operating Margin	-184,349
Long Term Liabilities	318,654	Other Income	33,809
Total Equity	-1,733,585	Other Expense	0
Total Liab. and Equity	-29,980	Net Profit or Loss	(150,540)
		17.5%	Skilled Nursing 77.9%
		82.5%	Ancillary Service 22.1%
		102.8%	Current Ratio (0.2)
		-2.8%	Days to Collect (23.9)
		0.5%	Avg Payment Days 43.5
		0.0%	Depreciation Rate 35.9%
		-2.3%	Return on Equity 8.7%

235284 MEDILODGE OF MIDLAND		Proprietary - Corporation	
MEDILODGE OF MIDLAND		12/31/2017 365 Days Settled	
MIDLAND, MI 48640		CR Beds 83 POS Beds 0	
MIDLAND		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate 85.3%	
Balance Sheet		Income Statement	
Current Assets	-675,639	Total Charges	10,845,866
Fixed Assets	139,460	Contract Allowance	2,823,683
Other Assets	54,779	Operating Revenue	8,022,183
Total Assets	-481,400	Operating Expense	8,784,274
Current Liabilities	1,891,880	Operating Margin	-762,091
Long Term Liabilities	392,947	Other Income	52,978
Total Equity	-2,766,227	Other Expense	0
Total Liab. and Equity	-481,400	Net Profit or Loss	(709,113)
		26.0%	Skilled Nursing 70.8%
		74.0%	Ancillary Service 29.2%
		109.5%	Current Ratio (0.4)
		-9.5%	Days to Collect (26.9)
		0.7%	Avg Payment Days 49.0
		0.0%	Depreciation Rate 64.1%
		-8.8%	Return on Equity 25.6%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 126

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235650 MEDILODGE OF MILFORD				Proprietary - Corporation	
MEDILODGE OF MILFORD		12/31/2017 365 Days Settled			
MILFORD, MI 48381		CR Beds 111 POS Beds 0			
OAKLAND		Key Performance Ind.			
WPS MI		Occupancy Rate		86.7%	
Balance Sheet		Income Statement		Length of Stay 37.7	
Current Assets	1,028,542	Total Charges	15,369,651	Average Wages	19.21
Fixed Assets	918,379	Contract Allowance	3,669,866	23.9%	Skilled Nursing 73.3%
Other Assets	81,217	Operating Revenue	11,699,785	76.1%	Ancillary Service 26.7%
Total Assets	2,028,138	Operating Expense	12,333,690	105.4%	Current Ratio 0.4
Current Liabilities	2,398,390	Operating Margin	-633,905	-5.4%	Days to Collect 64.5
Long Term Liabilities	0	Other Income	55,858	0.5%	Avg Payment Days 19.3
Total Equity	-370,252	Other Expense	0	0.0%	Depreciation Rate 12.7%
Total Liab. and Equity	2,028,138	Net Profit or Loss	(578,047)	-4.9%	Return on Equity 156.1%
235563 MEDILODGE OF MONROE				Proprietary - Corporation	
MEDILODGE OF MONROE		12/31/2017 365 Days Settled			
MONROE, MI 48162		CR Beds 103 POS Beds 0			
MONROE		Key Performance Ind.			
		Occupancy Rate		86.8%	
Balance Sheet		Income Statement		Length of Stay 72.9	
Current Assets	3,424,046	Total Charges	12,194,945	Average Wages	17.96
Fixed Assets	414,802	Contract Allowance	2,949,050	24.2%	Skilled Nursing 73.5%
Other Assets	225,009	Operating Revenue	9,245,895	75.8%	Ancillary Service 26.5%
Total Assets	4,063,857	Operating Expense	10,348,298	111.9%	Current Ratio 1.6
Current Liabilities	2,190,936	Operating Margin	-1,102,403	-11.9%	Days to Collect 162.6
Long Term Liabilities	0	Other Income	39,659	0.4%	Avg Payment Days 20.4
Total Equity	1,872,921	Other Expense	0	0.0%	Depreciation Rate 11.4%
Total Liab. and Equity	4,063,857	Net Profit or Loss	(1,062,744)	-11.5%	Return on Equity -56.7%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 127

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235600 MEDILODGE OF MONTROSE INC		Proprietary - Corporation	
MEDILODGE OF MONTROSE INC		12/31/2017 365 Days Settled	
MONTROSE, MI 48457		CR Beds 121 POS Beds 0	
GENESEE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	85.7%
		Length of Stay	43.3
		Average Wages	15.91
		4.8% Skilled Nursing	69.2%
		95.2% Ancillary Service	30.8%
		95.4% Current Ratio	3.3
		4.6% Days to Collect	155.4
		0.9% Avg Payment Days	16.7
		0.0% Depreciation Rate	8.6%
		5.4% Return on Equity	16.6%
<hr/>			
235490 MEDILODGE OF MT PLEASANT		Proprietary - Corporation	
MEDILODGE OF MT PLEASANT		12/31/2017 365 Days Settled	
MOUNT PLEASANT, MI 48858		CR Beds 104 POS Beds 0	
ISABELLA		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	52.3%
		Length of Stay	70.0
		Average Wages	18.16
		20.9% Skilled Nursing	71.6%
		79.1% Ancillary Service	28.4%
		106.8% Current Ratio	0.1
		-6.8% Days to Collect	6.4
		0.4% Avg Payment Days	51.9
		0.0% Depreciation Rate	58.2%
		-6.4% Return on Equity	25.5%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 128

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235647 MEDILODGE OF OKEMOS		Proprietary - Corporation	
MEDILODGE OF OKEMOS		12/31/2017 365 Days Settled	
OKEMOS, MI 48864		CR Beds 100 POS Beds 0	
INGHAM		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	68.7%
Balance Sheet		Income Statement	
Current Assets	750,607	Total Charges	12,565,176
Fixed Assets	115,232	Contract Allowance	3,500,926
Other Assets	57,614	Operating Revenue	9,064,250
Total Assets	923,453	Operating Expense	9,686,722
Current Liabilities	2,087,652	Operating Margin	-622,472
Long Term Liabilities	492,007	Other Income	39,725
Total Equity	-1,656,206	Other Expense	0
Total Liab. and Equity	923,453	Net Profit or Loss	(582,747)
		27.9%	Skilled Nursing 72.3%
		72.1%	Ancillary Service 27.7%
		106.9%	Current Ratio 0.4
		-6.9%	Days to Collect 31.9
		0.4%	Avg Payment Days 44.5
		0.0%	Depreciation Rate 139.5%
		-6.4%	Return on Equity 35.2%

235507 MEDILODGE OF PLYMOUTH		Proprietary - Corporation	
MEDILODGE OF PLYMOUTH		12/31/2017 365 Days Settled	
PLYMOUTH, MI 48170		CR Beds 39 POS Beds 0	
WAYNE		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	994,032	Total Charges	4,089,941
Fixed Assets	583,681	Contract Allowance	368,594
Other Assets	23,968	Operating Revenue	3,721,347
Total Assets	1,601,681	Operating Expense	3,365,817
Current Liabilities	407,929	Operating Margin	355,530
Long Term Liabilities	0	Other Income	6,540
Total Equity	1,193,752	Other Expense	0
Total Liab. and Equity	1,601,681	Net Profit or Loss	362,070
		9.0%	Skilled Nursing 85.9%
		91.0%	Ancillary Service 14.1%
		90.4%	Current Ratio 2.4
		9.6%	Days to Collect 101.5
		0.2%	Avg Payment Days 26.7
		0.0%	Depreciation Rate 5.3%
		9.7%	Return on Equity 30.3%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 129

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235421 MEDILODGE OF PORT HURON		Proprietary - Corporation	
MEDILODGE OF PORT HURON		12/31/2017 365 Days Settled	
FORT GRATIOT, MI 48059		CR Beds 127 POS Beds 0	
SAINT CLAIR		Key Performance Ind.	
		Occupancy Rate	86.2%
		Length of Stay	62.0
		Average Wages	18.98
		16.1% Skilled Nursing	81.4%
		83.9% Ancillary Service	18.6%
		107.0% Current Ratio	(0.8)
		-7.0% Days to Collect	(34.6)
		0.7% Avg Payment Days	18.4
		0.0% Depreciation Rate	2.1%
		-6.3% Return on Equity	-140.3%

Balance Sheet		Income Statement			
Current Assets	-1,809,131	Total Charges	13,295,722		
Fixed Assets	4,598,168	Contract Allowance	2,136,552	16.1%	
Other Assets	75,774	Operating Revenue	11,159,170	83.9%	
Total Assets	2,864,811	Operating Expense	11,939,953	107.0%	
Current Liabilities	2,362,128	Operating Margin	-780,783	-7.0%	
Long Term Liabilities	0	Other Income	75,343	0.7%	
Total Equity	502,683	Other Expense	0	0.0%	
Total Liab. and Equity	2,864,811	Net Profit or Loss	(705,440)	-6.3%	

235399 MEDILODGE OF PORTAGE		Proprietary - Corporation	
MEDILODGE OF PORTAGE		12/31/2017 365 Days Settled	
PORTAGE, MI 49002		CR Beds 120 POS Beds 0	
KALAMAZOO		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	79.0%
		Length of Stay	71.9
		Average Wages	18.86
		32.4% Skilled Nursing	81.2%
		67.6% Ancillary Service	18.8%
		112.1% Current Ratio	(0.2)
		-12.1% Days to Collect	(21.5)
		0.5% Avg Payment Days	47.4
		0.0% Depreciation Rate	21.6%
		-11.6% Return on Equity	38.2%

Balance Sheet		Income Statement			
Current Assets	-430,831	Total Charges	13,189,139		
Fixed Assets	352,582	Contract Allowance	4,275,953	32.4%	
Other Assets	21,923	Operating Revenue	8,913,186	67.6%	
Total Assets	-56,326	Operating Expense	9,989,844	112.1%	
Current Liabilities	2,181,348	Operating Margin	-1,076,658	-12.1%	
Long Term Liabilities	468,175	Other Income	42,962	0.5%	
Total Equity	-2,705,849	Other Expense	0	0.0%	
Total Liab. and Equity	-56,326	Net Profit or Loss	(1,033,696)	-11.6%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 130

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235486 MEDILODGE OF RICHMOND		Proprietary - Corporation	
MEDILODGE OF RICHMOND		12/31/2017 365 Days Settled	
RICHMOND, MI 48062		CR Beds 126 POS Beds 0	
MACOMB		Key Performance Ind.	
		Occupancy Rate	83.7%
		Length of Stay	87.9
		Average Wages	18.19
		18.3% Skilled Nursing	82.3%
		81.7% Ancillary Service	17.7%
		126.2% Current Ratio	(0.8)
		-26.2% Days to Collect	(25.0)
		0.6% Avg Payment Days	18.3
		0.0% Depreciation Rate	7.6%
		-25.7% Return on Equity	57.8%

Balance Sheet		Income Statement	
Current Assets	-2,483,567	Total Charges	12,687,639
Fixed Assets	946,130	Contract Allowance	2,322,169
Other Assets	134,436	Operating Revenue	10,365,470
Total Assets	-1,403,001	Operating Expense	13,086,247
Current Liabilities	3,208,136	Operating Margin	-2,720,777
Long Term Liabilities	0	Other Income	57,379
Total Equity	-4,611,137	Other Expense	0
Total Liab. and Equity	-1,403,001	Net Profit or Loss	(2,663,398)

235036 MEDILODGE OF ROCHESTER HILLS, INC		Proprietary - Corporation	
MEDILODGE OF ROCHESTER HILLS, INC		12/31/2017 365 Days Settled	
ROCHESTER HILLS, MI 48309		CR Beds 126 POS Beds 0	
OAKLAND		Key Performance Ind.	
		Occupancy Rate	71.6%
		Length of Stay	84.9
		Average Wages	18.10
		14.4% Skilled Nursing	85.1%
		85.6% Ancillary Service	14.9%
		108.7% Current Ratio	(2.8)
		-8.7% Days to Collect	(122.7)
		0.2% Avg Payment Days	19.2
		0.0% Depreciation Rate	6.2%
		-8.5% Return on Equity	23.9%

Balance Sheet		Income Statement	
Current Assets	-3,558,275	Total Charges	10,521,270
Fixed Assets	1,306,428	Contract Allowance	1,513,034
Other Assets	341,400	Operating Revenue	9,008,236
Total Assets	-1,910,447	Operating Expense	9,794,812
Current Liabilities	1,293,698	Operating Margin	-786,576
Long Term Liabilities	0	Other Income	20,663
Total Equity	-3,204,145	Other Expense	0
Total Liab. and Equity	-1,910,447	Net Profit or Loss	(765,913)

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 131

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235296 MEDILODGE OF SOUTHFIELD		Proprietary - Corporation	
MEDILODGE OF SOUTHFIELD		12/31/2017 365 Days Settled	
SOUTHFIELD, MI 48076		CR Beds 191 POS Beds 0	
OAKLAND		Key Performance Ind.	
		Occupancy Rate	79.1%
		Length of Stay	86.3
		Average Wages	18.37
		12.3% Skilled Nursing	84.4%
		87.7% Ancillary Service	15.6%
		113.4% Current Ratio	(1.7)
		-13.4% Days to Collect	(103.7)
		0.3% Avg Payment Days	24.9
		0.0% Depreciation Rate	3.1%
		-13.0% Return on Equity	61.9%

Balance Sheet		Income Statement	
Current Assets	-5,853,845	Total Charges	18,198,589
Fixed Assets	5,708,351	Contract Allowance	2,247,314
Other Assets	239,977	Operating Revenue	15,951,275
Total Assets	94,483	Operating Expense	18,084,569
Current Liabilities	3,428,517	Operating Margin	-2,133,294
Long Term Liabilities	22,329	Other Income	55,005
Total Equity	-3,356,363	Other Expense	0
Total Liab. and Equity	94,483	Net Profit or Loss	(2,078,289)

235370 MEDILODGE OF ST CLAIR		Proprietary - Corporation	
MEDILODGE OF ST CLAIR		12/31/2017 365 Days Settled	
EAST CHINA, MI 48054		CR Beds 172 POS Beds 0	
SAINT CLAIR		Key Performance Ind.	
		Occupancy Rate	71.7%
		Length of Stay	61.3
		Average Wages	16.44
		24.3% Skilled Nursing	79.0%
		75.7% Ancillary Service	21.0%
		103.9% Current Ratio	0.6
		-3.9% Days to Collect	76.8
		0.5% Avg Payment Days	20.1
		0.0% Depreciation Rate	3.3%
		-3.4% Return on Equity	-81.5%

Balance Sheet		Income Statement	
Current Assets	1,942,244	Total Charges	17,017,408
Fixed Assets	1,585,295	Contract Allowance	4,136,827
Other Assets	247,303	Operating Revenue	12,880,581
Total Assets	3,774,842	Operating Expense	13,377,331
Current Liabilities	3,181,855	Operating Margin	-496,750
Long Term Liabilities	57,097	Other Income	59,974
Total Equity	535,890	Other Expense	0
Total Liab. and Equity	3,774,842	Net Profit or Loss	(436,776)

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 132

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235416 MEDILODGE OF STERLING		Proprietary - Corporation	
MEDILODGE OF STERLING	12/31/2017 365 Days Settled		
STERLING, MI 48659	CR Beds 84		POS Beds 0
ARENAC	Key Performance Ind.		
NGS (WI)	Occupancy Rate	58.1%	
	Length of Stay	67.5	
	Average Wages	15.85	
	Skilled Nursing	80.6%	
	Ancillary Service	19.4%	
	Current Ratio	(0.3)	
	Days to Collect	(13.0)	
	Avg Payment Days	16.9	
	Depreciation Rate	6.9%	
	Return on Equity	68.9%	
Balance Sheet		Income Statement	
Current Assets	-291,189	Total Charges	6,055,838
Fixed Assets	452,808	Contract Allowance	1,069,250
Other Assets	54,049	Operating Revenue	4,986,588
Total Assets	215,668	Operating Expense	5,572,851
Current Liabilities	1,025,176	Operating Margin	-586,263
Long Term Liabilities	0	Other Income	28,838
Total Equity	-809,508	Other Expense	0
Total Liab. and Equity	215,668	Net Profit or Loss	(557,425)

235263 MEDILODGE OF STERLING HEIGHTS		Proprietary - Corporation	
MEDILODGE OF STERLING HEIGHTS	12/31/2017 365 Days Settled		
STERLING HEIGHTS, MI 48312	CR Beds 295		POS Beds 0
MACOMB	Key Performance Ind.		
	Occupancy Rate	86.2%	
	Length of Stay	76.6	
	Average Wages	18.10	
	Skilled Nursing	82.7%	
	Ancillary Service	17.3%	
	Current Ratio	1.0	
	Days to Collect	93.8	
	Avg Payment Days	18.9	
	Depreciation Rate	3.0%	
	Return on Equity	-13.4%	
Balance Sheet		Income Statement	
Current Assets	5,082,281	Total Charges	32,570,740
Fixed Assets	3,642,261	Contract Allowance	6,532,601
Other Assets	236,863	Operating Revenue	26,038,139
Total Assets	8,961,405	Operating Expense	26,683,933
Current Liabilities	4,853,781	Operating Margin	-645,794
Long Term Liabilities	0	Other Income	93,835
Total Equity	4,107,624	Other Expense	0
Total Liab. and Equity	8,961,405	Net Profit or Loss	(551,959)

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 133

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235300 MEDILODGE OF TAYLOR				Proprietary - Corporation	
MEDILODGE OF TAYLOR		12/31/2017 365 Days Settled			
TAYLOR, MI 48180		CR Beds 142 POS Beds 0			
WAYNE		Key Performance Ind.			
				Occupancy Rate	86.3%
				Length of Stay	58.9
				Average Wages	17.49
				16.8% Skilled Nursing	71.1%
				83.2% Ancillary Service	28.9%
				93.2% Current Ratio	0.8
				6.8% Days to Collect	55.5
				0.2% Avg Payment Days	18.6
				0.0% Depreciation Rate	4.2%
				7.0% Return on Equity	32.2%
Balance Sheet		Income Statement			
Current Assets	1,652,034	Total Charges	17,052,995		
Fixed Assets	3,318,185	Contract Allowance	2,871,062		
Other Assets	293,046	Operating Revenue	14,181,933		
Total Assets	5,263,265	Operating Expense	13,218,611		
Current Liabilities	2,131,860	Operating Margin	963,322		
Long Term Liabilities	42,544	Other Income	31,426		
Total Equity	3,088,861	Other Expense	0		
Total Liab. and Equity	5,263,265	Net Profit or Loss	994,748		
235542 MEDILODGE OF WESTWOOD				Proprietary - Corporation	
MEDILODGE OF WESTWOOD		12/31/2017 365 Days Settled			
KALAMAZOO, MI 49007		CR Beds 97 POS Beds 0			
KALAMAZOO		Key Performance Ind.			
CGS (OHIO)				Occupancy Rate	72.6%
				Length of Stay	53.7
				Average Wages	19.93
				28.1% Skilled Nursing	77.3%
				71.9% Ancillary Service	22.7%
				103.0% Current Ratio	0.2
				-3.0% Days to Collect	18.1
				0.5% Avg Payment Days	43.6
				0.0% Depreciation Rate	56.2%
				-2.6% Return on Equity	13.5%
Balance Sheet		Income Statement			
Current Assets	342,770	Total Charges	10,145,078		
Fixed Assets	154,356	Contract Allowance	2,854,190		
Other Assets	-10,264	Operating Revenue	7,290,888		
Total Assets	486,862	Operating Expense	7,511,889		
Current Liabilities	1,466,810	Operating Margin	-221,001		
Long Term Liabilities	404,649	Other Income	33,624		
Total Equity	-1,384,597	Other Expense	0		
Total Liab. and Equity	486,862	Net Profit or Loss	(187,377)		

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 134

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235630 MEDILODGE OF WYOMING		Proprietary - Corporation	
MEDILODGE OF WYOMING		12/31/2017 365 Days Settled	
WYOMING, MI 49418		CR Beds 80 POS Beds 0	
KENT		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate 74.4%	
Balance Sheet		Income Statement	
Current Assets	-126,459	Total Charges	8,401,580
Fixed Assets	42,755	Contract Allowance	1,800,693
Other Assets	50,333	Operating Revenue	6,600,887
Total Assets	-33,371	Operating Expense	7,174,978
Current Liabilities	1,425,261	Operating Margin	-574,091
Long Term Liabilities	327,826	Other Income	30,893
Total Equity	-1,786,458	Other Expense	0
Total Liab. and Equity	-33,371	Net Profit or Loss	(543,198)
		21.4%	Skilled Nursing 81.4%
		78.6%	Ancillary Service 18.6%
		108.7%	Current Ratio (0.1)
		-8.7%	Days to Collect (8.5)
		0.5%	Avg Payment Days 46.9
		0.0%	Depreciation Rate 266.8%
		-8.2%	Return on Equity 30.4%

235371 MEDILODGE OF YALE, INC		Proprietary - Corporation	
MEDILODGE OF YALE, INC		12/31/2017 365 Days Settled	
YALE, MI 48097		CR Beds 115 POS Beds 0	
SAINT CLAIR		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 80.0%	
Balance Sheet		Income Statement	
Current Assets	1,690,628	Total Charges	10,833,782
Fixed Assets	254,128	Contract Allowance	1,679,325
Other Assets	141,057	Operating Revenue	9,154,457
Total Assets	2,085,813	Operating Expense	9,588,331
Current Liabilities	1,187,419	Operating Margin	-433,874
Long Term Liabilities	0	Other Income	24,094
Total Equity	898,394	Other Expense	0
Total Liab. and Equity	2,085,813	Net Profit or Loss	(409,780)
		15.5%	Skilled Nursing 84.0%
		84.5%	Ancillary Service 16.0%
		104.7%	Current Ratio 1.4
		-4.7%	Days to Collect 87.8
		0.3%	Avg Payment Days 20.6
		0.0%	Depreciation Rate 12.2%
		-4.5%	Return on Equity -45.6%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 135

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235357 METRON OF BELDING				Proprietary - Corporation	
METRON OF BELDING		12/31/2017 365 Days Settled			
BELDING, MI 48809		CR Beds 128 POS Beds 0			
IONIA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		84.2%	
Balance Sheet		Income Statement		Length of Stay	
				156.1	
Current Assets	582,344	Total Charges	15,045,028	Average Wages	
Fixed Assets	0	Contract Allowance	5,800,549	18.83	
Other Assets	0	Operating Revenue	9,244,479	38.6%	
Total Assets	582,344	Operating Expense	9,619,351	61.4%	
Current Liabilities	295,348	Operating Margin	-374,872	104.1%	
Long Term Liabilities	0	Other Income	503	-4.1%	
Total Equity	286,996	Other Expense	0	0.0%	
Total Liab. and Equity	582,344	Net Profit or Loss	(420,602)	0.0%	
				Return on Equity	
				-146.6%	
235312 METRON OF BIG RAPIDS				Proprietary - Corporation	
METRON OF BIG RAPIDS		12/31/2017 365 Days Settled			
BIG RAPIDS, MI 49307		CR Beds 78 POS Beds 0			
MECOSTA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		85.4%	
Balance Sheet		Income Statement		Length of Stay	
				107.6	
Current Assets	-1,940,864	Total Charges	11,520,710	Average Wages	
Fixed Assets	0	Contract Allowance	4,693,938	19.71	
Other Assets	0	Operating Revenue	6,826,772	40.7%	
Total Assets	-1,940,864	Operating Expense	6,584,223	59.3%	
Current Liabilities	46,440	Operating Margin	242,549	96.4%	
Long Term Liabilities	0	Other Income	-327	3.6%	
Total Equity	-1,987,304	Other Expense	0	0.0%	
Total Liab. and Equity	-1,940,864	Net Profit or Loss	173,070	0.0%	
				Return on Equity	
				-8.7%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 136

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235294 METRON OF CEDAR SPRINGS		Proprietary - Corporation	
METRON OF CEDAR SPRINGS		12/31/2017 365 Days Settled	
CEDAR SPRINGS, MI 49319		CR Beds 77 POS Beds 0	
KENT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	70.8%
Balance Sheet		Length of Stay	47.7
Income Statement		Average Wages	18.63
Current Assets	5,422,558	Total Charges	13,151,275
Fixed Assets	0	Contract Allowance	6,155,426
Other Assets	0	Operating Revenue	6,995,849
Total Assets	5,422,558	Operating Expense	6,957,106
Current Liabilities	204,049	Operating Margin	38,743
Long Term Liabilities	0	Other Income	11,777
Total Equity	5,218,509	Other Expense	0
Total Liab. and Equity	5,422,558	Net Profit or Loss	37,687
		46.8%	Skilled Nursing 58.7%
		53.2%	Ancillary Service 41.3%
		99.4%	Current Ratio 26.6
		0.6%	Days to Collect 12.7
		0.2%	Avg Payment Days 7.1
		0.0%	Depreciation Rate 0.0%
		0.5%	Return on Equity 0.7%

235366 METRON OF FOREST HILLS		Proprietary - Corporation	
METRON OF FOREST HILLS		12/31/2017 365 Days Settled	
GRAND RAPIDS, MI 49506		CR Beds 81 POS Beds 0	
KENT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	81.7%
Balance Sheet		Length of Stay	120.8
Income Statement		Average Wages	19.20
Current Assets	-2,407,559	Total Charges	8,671,045
Fixed Assets	0	Contract Allowance	3,022,660
Other Assets	0	Operating Revenue	5,648,385
Total Assets	-2,407,559	Operating Expense	6,103,494
Current Liabilities	367,399	Operating Margin	-455,109
Long Term Liabilities	0	Other Income	4,336
Total Equity	-2,774,958	Other Expense	0
Total Liab. and Equity	-2,407,559	Net Profit or Loss	(607,967)
		34.9%	Skilled Nursing 85.8%
		65.1%	Ancillary Service 14.2%
		108.1%	Current Ratio (6.6)
		-8.1%	Days to Collect (0.5)
		0.1%	Avg Payment Days 24.1
		0.0%	Depreciation Rate 0.0%
		-10.8%	Return on Equity 21.9%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 137

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235290 METRON OF GREENVILLE				Proprietary - Corporation	
METRON OF GREENVILLE		12/31/2017 365 Days Settled			
GREENVILLE, MI 48838		CR Beds 94 POS Beds 0			
MONTCALM		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.8%	
Balance Sheet		Income Statement		Length of Stay 109.9	
Current Assets	2,540,000	Total Charges	14,587,352	Average Wages	24.51
Fixed Assets	0	Contract Allowance	4,196,264	28.8%	Skilled Nursing 78.7%
Other Assets	0	Operating Revenue	10,391,088	71.2%	Ancillary Service 21.3%
Total Assets	2,540,000	Operating Expense	9,559,507	92.0%	Current Ratio 10.7
Current Liabilities	237,128	Operating Margin	831,581	8.0%	Days to Collect 18.5
Long Term Liabilities	0	Other Income	1,623	0.0%	Avg Payment Days 8.4
Total Equity	2,302,872	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	2,540,000	Net Profit or Loss	734,456	7.1%	Return on Equity 31.9%
<hr/>					
235355 METRON OF LAMONT				Proprietary - Corporation	
METRON OF LAMONT		12/31/2017 365 Days Settled			
LAMONT, MI 49430		CR Beds 39 POS Beds 0			
OTTAWA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		72.9%	
Balance Sheet		Income Statement		Length of Stay 88.7	
Current Assets	13,668	Total Charges	5,120,138	Average Wages	20.28
Fixed Assets	0	Contract Allowance	2,142,131	41.8%	Skilled Nursing 69.5%
Other Assets	0	Operating Revenue	2,978,007	58.2%	Ancillary Service 30.5%
Total Assets	13,668	Operating Expense	3,467,097	116.4%	Current Ratio 0.0
Current Liabilities	852,435	Operating Margin	-489,090	-16.4%	Days to Collect 30.0
Long Term Liabilities	0	Other Income	1,580	0.1%	Avg Payment Days 87.8
Total Equity	-838,767	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	13,668	Net Profit or Loss	(490,509)	-16.5%	Return on Equity 58.5%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 138

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235633 MICHIGAN CHRISTIAN HOME		Nonprofit - Other	
MICHIGAN CHRISTIAN HOME		3/31/2017 365 Days Settled	
GRAND RAPIDS, MI 49506		CR Beds 141 POS Beds 0	
KENT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	68.3%
		Length of Stay	298.1
		Average Wages	17.92
		21.9%	Skilled Nursing 45.8%
		78.1%	Ancillary Service 4.7%
		135.6%	Current Ratio 1.0
		-35.6%	Days to Collect 57.5
		38.1%	Avg Payment Days 35.1
		0.0%	Depreciation Rate 2.0%
		2.0%	Return on Equity -0.9%

Balance Sheet		Income Statement			
Current Assets	19,234,067	Total Charges	6,291,964		
Fixed Assets	50,874,603	Contract Allowance	1,377,413		
Other Assets	2,772,099	Operating Revenue	4,914,551		
Total Assets	72,880,769	Operating Expense	6,664,891		
Current Liabilities	19,789,905	Operating Margin	-1,750,340		
Long Term Liabilities	63,738,881	Other Income	1,874,087		
Total Equity	-10,648,017	Other Expense	0		
Total Liab. and Equity	72,880,769	Net Profit or Loss	95,954		

235020 MICHIGAN MASONIC HOME		Nonprofit - Other	
MICHIGAN MASONIC HOME		3/31/2017 365 Days Settled	
ALMA, MI 48801		CR Beds 425 POS Beds 0	
GRATIOT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	80.2%
		Length of Stay	282.6
		Average Wages	20.49
		21.4%	Skilled Nursing 65.1%
		78.6%	Ancillary Service 16.2%
		92.7%	Current Ratio 2.1
		7.3%	Days to Collect 51.4
		7.8%	Avg Payment Days 25.8
		0.0%	Depreciation Rate 3.6%
		14.9%	Return on Equity 14.9%

Balance Sheet		Income Statement			
Current Assets	11,676,501	Total Charges	41,184,200		
Fixed Assets	19,019,029	Contract Allowance	8,831,107		
Other Assets	7,219,167	Operating Revenue	32,353,093		
Total Assets	37,914,697	Operating Expense	29,996,873		
Current Liabilities	5,510,860	Operating Margin	2,356,220		
Long Term Liabilities	0	Other Income	2,530,006		
Total Equity	32,403,837	Other Expense	0		
Total Liab. and Equity	37,914,697	Net Profit or Loss	4,823,368		

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 139

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235722 MISSION POINT NURSING AND REHAB CENTER OF HOLLY		Proprietary - Corporation	
MISSION POINT NURSING AND REHAB CENTER OF HOLLY		12/31/2017 214 Days Settled	
HOLLY, MI 48442		CR Beds 66 POS Beds 0	
OAKLAND		Key Performance Ind.	
WPS MI		Occupancy Rate 39.8%	
Balance Sheet		Income Statement	
Current Assets	474,258	Total Charges	2,262,032
Fixed Assets	9,823,965	Contract Allowance	621,930
Other Assets	559,781	Operating Revenue	1,640,102
Total Assets	10,858,004	Operating Expense	3,177,797
Current Liabilities	628,958	Operating Margin	-1,537,695
Long Term Liabilities	8,959,836	Other Income	1,175
Total Equity	1,269,210	Other Expense	0
Total Liab. and Equity	10,858,004	Net Profit or Loss	(1,536,520)
		27.5%	Skilled Nursing 78.2%
		72.5%	Ancillary Service 21.8%
		193.8%	Current Ratio 0.8
		-93.8%	Days to Collect 64.7
		0.1%	Avg Payment Days 42.6
		0.0%	Depreciation Rate 9.3%
		-93.7%	Return on Equity -121.1%

235076 NEWAYGO CO MEDICAL CARE FACILI		Government - County	
NEWAYGO CO MEDICAL CARE FACILI		12/31/2017 365 Days Settled	
FREMONT, MI 49412		CR Beds 116 POS Beds 0	
NEWAYGO		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 89.8%	
Balance Sheet		Income Statement	
Current Assets	3,339,520	Total Charges	13,465,453
Fixed Assets	3,978,676	Contract Allowance	2,257,518
Other Assets	2,950,030	Operating Revenue	11,207,935
Total Assets	10,268,226	Operating Expense	11,329,153
Current Liabilities	1,254,163	Operating Margin	-121,218
Long Term Liabilities	831,171	Other Income	33,221
Total Equity	8,182,892	Other Expense	0
Total Liab. and Equity	10,268,226	Net Profit or Loss	(114,990)
		16.8%	Skilled Nursing 90.5%
		83.2%	Ancillary Service 9.5%
		101.1%	Current Ratio 2.7
		-1.1%	Days to Collect 26.2
		0.3%	Avg Payment Days 34.3
		0.0%	Depreciation Rate 3.1%
		-1.0%	Return on Equity -1.4%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 140

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235367 NORLITE NURSING CENTER		Proprietary - Corporation	
NORLITE NURSING CENTER		12/31/2017 365 Days Settled	
MARQUETTE, MI 49855		CR Beds 99 POS Beds 0	
MARQUETTE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	77.7%
		Length of Stay	184.6
		Average Wages	16.64
		28.3% Skilled Nursing	86.8%
		71.7% Ancillary Service	13.2%
		95.9% Current Ratio	6.0
		4.1% Days to Collect	39.7
		1.2% Avg Payment Days	29.3
		0.0% Depreciation Rate	3.9%
		3.8% Return on Equity	7.9%

Balance Sheet		Income Statement			
Current Assets	3,975,615	Total Charges	11,444,257		
Fixed Assets	668,948	Contract Allowance	3,236,562		
Other Assets	0	Operating Revenue	8,207,695		
Total Assets	4,644,563	Operating Expense	7,869,088		
Current Liabilities	661,926	Operating Margin	338,607		
Long Term Liabilities	0	Other Income	96,716		
Total Equity	3,982,637	Other Expense	0		
Total Liab. and Equity	4,644,563	Net Profit or Loss	314,223		

235373 NORTH OTTAWA CARE CENTER		Nonprofit - Other	
NORTH OTTAWA CARE CENTER		6/30/2017 365 Days Settled	
SPRING LAKE, MI 49456		CR Beds 84 POS Beds 0	
OTTAWA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	93.1%
		Length of Stay	70.1
		Average Wages	23.09
		-59.7% Skilled Nursing	76.1%
		159.7% Ancillary Service	23.9%
		56.9% Current Ratio	1.0
		43.1% Days to Collect	20.0
		0.0% Avg Payment Days	10.4
		0.0% Depreciation Rate	4.3%
		43.1% Return on Equity	70.9%

Balance Sheet		Income Statement			
Current Assets	966,167	Total Charges	9,676,302		
Fixed Assets	6,782,594	Contract Allowance	-5,778,094		
Other Assets	1,025,468	Operating Revenue	15,454,396		
Total Assets	8,774,229	Operating Expense	8,793,242		
Current Liabilities	992,206	Operating Margin	6,661,154		
Long Term Liabilities	5,375,815	Other Income	0		
Total Equity	9,389,899	Other Expense	0		
Total Liab. and Equity	15,757,920	Net Profit or Loss	6,661,154		

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 141

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235464 NORTH WOODS NURSING CENTER		Proprietary - Corporation	
NORTH WOODS NURSING CENTER		12/31/2017 365 Days Settled	
FARWELL, MI 48622		CR Beds 71 POS Beds 0	
CLARE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	95.9%
Balance Sheet		Length of Stay	200.4
Income Statement		Average Wages	19.42
Current Assets	1,472,697	Total Charges	8,810,616
Fixed Assets	71,023	Contract Allowance	1,626,539
Other Assets	295,640	Operating Revenue	7,184,077
Total Assets	1,839,360	Operating Expense	6,835,138
Current Liabilities	586,311	Operating Margin	348,939
Long Term Liabilities	0	Other Income	44,307
Total Equity	1,253,049	Other Expense	0
Total Liab. and Equity	1,839,360	Net Profit or Loss	213,903
		18.5%	Skilled Nursing 80.8%
		81.5%	Ancillary Service 19.2%
		95.1%	Current Ratio 2.5
		4.9%	Days to Collect 37.8
		0.6%	Avg Payment Days 25.0
		0.0%	Depreciation Rate 161.8%
		3.0%	Return on Equity 17.1%

235663 NOTTING HILL OF WEST BLOOMFIELD		Proprietary - Corporation	
NOTTING HILL OF WEST BLOOMFIELD		12/31/2017 365 Days Settled	
WEST BLOOMFIELD, MI 48322		CR Beds 120 POS Beds 0	
OAKLAND		Key Performance Ind.	
WPS MI		Occupancy Rate	82.2%
Balance Sheet		Length of Stay	37.4
Income Statement		Average Wages	19.83
Current Assets	2,737,549	Total Charges	20,592,111
Fixed Assets	485,889	Contract Allowance	5,662,401
Other Assets	7,476	Operating Revenue	14,929,710
Total Assets	3,230,914	Operating Expense	16,320,078
Current Liabilities	699,214	Operating Margin	-1,390,368
Long Term Liabilities	8,283,621	Other Income	14,885
Total Equity	-5,751,921	Other Expense	0
Total Liab. and Equity	3,230,914	Net Profit or Loss	(1,375,483)
		27.5%	Skilled Nursing 60.9%
		72.5%	Ancillary Service 39.1%
		109.3%	Current Ratio 3.9
		-9.3%	Days to Collect 79.6
		0.1%	Avg Payment Days 2.4
		0.0%	Depreciation Rate 168.3%
		-9.2%	Return on Equity 23.9%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 142

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235718 NOVI LAKES HEALTH CAMPUS				Proprietary - Corporation	
NOVI LAKES HEALTH CAMPUS		12/31/2017 382 Days Settled			
NOVI, MI 48377		CR Beds 92 POS Beds 0			
OAKLAND		Key Performance Ind.			
WPS MI		Occupancy Rate		62.4%	
Balance Sheet		Income Statement		Length of Stay	
				44.4	
Current Assets	-2,274,650	Total Charges	8,599,083	Average Wages	
Fixed Assets	3,665,229	Contract Allowance	1,774,606	19.42	
Other Assets	3,500	Operating Revenue	6,824,477	20.6%	
Total Assets	1,394,079	Operating Expense	7,827,342	79.4%	
Current Liabilities	302,495	Operating Margin	-1,002,865	114.7%	
Long Term Liabilities	1,104,684	Other Income	0	-14.7%	
Total Equity	-13,100	Other Expense	0	0.0%	
Total Liab. and Equity	1,394,079	Net Profit or Loss	(1,002,865)	0.0%	
				Depreciation Rate	
				32.6%	
				Return on Equity	
				7,655.5%	
235703 OAKLAND MANOR NURSING & REHAB CENTER LLC				Proprietary - Other	
OAKLAND MANOR NURSING & REHAB CENTER LLC		12/31/2017 365 Days Settled			
PONTIAC, MI 48342		CR Beds 39 POS Beds 0			
OAKLAND		Key Performance Ind.			
WPS MI		Occupancy Rate		66.7%	
Balance Sheet		Income Statement		Length of Stay	
				48.0	
Current Assets	440,266	Total Charges	5,048,155	Average Wages	
Fixed Assets	1,938,918	Contract Allowance	1,923,051	20.45	
Other Assets	193	Operating Revenue	3,125,104	38.1%	
Total Assets	2,379,377	Operating Expense	3,156,259	61.9%	
Current Liabilities	1,087,954	Operating Margin	-31,155	101.0%	
Long Term Liabilities	520,339	Other Income	2,280	-1.0%	
Total Equity	771,084	Other Expense	0	0.1%	
Total Liab. and Equity	2,379,377	Net Profit or Loss	380,560	0.0%	
				Depreciation Rate	
				17.4%	
				Return on Equity	
				49.4%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 143

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235207 OAKPOINTE SENIOR CARE AND REHAB CENTER				Proprietary - Corporation	
OAKPOINTE SENIOR CARE AND REHAB CENTER 12/31/2017 365 Days Settled					
DETROIT, MI 48235				CR Beds 133 POS Beds 0	
WAYNE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	92.2%
Balance Sheet		Income Statement		Length of Stay	117.2
Current Assets	2,634,880	Total Charges	15,429,817	Average Wages	18.76
Fixed Assets	610,977	Contract Allowance	2,201,031	14.3% Skilled Nursing	80.9%
Other Assets	-198,740	Operating Revenue	13,228,786	85.7% Ancillary Service	19.1%
Total Assets	3,047,117	Operating Expense	12,175,831	92.0% Current Ratio	2.9
Current Liabilities	913,327	Operating Margin	1,052,955	8.0% Days to Collect	45.7
Long Term Liabilities	0	Other Income	59,752	0.5% Avg Payment Days	16.2
Total Equity	2,133,790	Other Expense	0	0.0% Depreciation Rate	24.7%
Total Liab. and Equity	3,047,117	Net Profit or Loss	508,912	3.8% Return on Equity	23.9%
235322 OAKRIDGE MANOR NURSING & REHAB CENTER LLC				Proprietary - Corporation	
OAKRIDGE MANOR NURSING & REHAB CENTER LLC 12/31/2017 365 Days Settled					
FERNDALE, MI 48220				CR Beds 64 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	62.1%
Balance Sheet		Income Statement		Length of Stay	119.9
Current Assets	187,139	Total Charges	3,749,243	Average Wages	17.41
Fixed Assets	134,128	Contract Allowance	639,348	17.1% Skilled Nursing	82.3%
Other Assets	0	Operating Revenue	3,109,895	82.9% Ancillary Service	17.7%
Total Assets	321,267	Operating Expense	3,541,588	113.9% Current Ratio	0.1
Current Liabilities	1,534,057	Operating Margin	-431,693	-13.9% Days to Collect	16.7
Long Term Liabilities	-129,065	Other Income	111,417	3.6% Avg Payment Days	158.1
Total Equity	-1,083,725	Other Expense	0	0.0% Depreciation Rate	92.1%
Total Liab. and Equity	321,267	Net Profit or Loss	(908,631)	-29.2% Return on Equity	83.8%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 144

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235072 OAKVIEW MEDICAL CARE FACILITY				Government - City-County	
OAKVIEW MEDICAL CARE FACILITY				12/31/2017 365 Days Settled	
LUDINGTON, MI 49431				CR Beds 96 POS Beds 0	
MASON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 94.9%	
Balance Sheet				Income Statement	
Current Assets	9,353,514	Total Charges	12,395,501	Average Wages	19.86
Fixed Assets	3,867,474	Contract Allowance	911,248	7.4% Skilled Nursing	95.9%
Other Assets	0	Operating Revenue	11,484,253	92.6% Ancillary Service	4.1%
Total Assets	13,220,988	Operating Expense	12,448,675	108.4% Current Ratio	6.1
Current Liabilities	1,524,090	Operating Margin	-964,422	-8.4% Days to Collect	62.5
Long Term Liabilities	0	Other Income	1,626,515	14.2% Avg Payment Days	42.0
Total Equity	11,696,898	Other Expense	0	0.0% Depreciation Rate	3.9%
Total Liab. and Equity	13,220,988	Net Profit or Loss	662,093	5.8% Return on Equity	5.7%

235002 OCEANA CO MD CARE FACILITY				Government - County	
OCEANA CO MD CARE FACILITY				12/31/2017 365 Days Settled	
HART, MI 49420				CR Beds 115 POS Beds 0	
OCEANA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 90.7%	
Balance Sheet				Income Statement	
Current Assets	5,541,777	Total Charges	14,432,114	Average Wages	19.88
Fixed Assets	18,735,047	Contract Allowance	894,696	6.2% Skilled Nursing	88.0%
Other Assets	2,106,573	Operating Revenue	13,537,418	93.8% Ancillary Service	12.0%
Total Assets	26,383,397	Operating Expense	15,833,413	117.0% Current Ratio	1.1
Current Liabilities	5,069,552	Operating Margin	-2,295,995	-17.0% Days to Collect	43.9
Long Term Liabilities	3,488,675	Other Income	3,036,030	22.4% Avg Payment Days	36.0
Total Equity	17,576,463	Other Expense	0	0.0% Depreciation Rate	2.5%
Total Liab. and Equity	26,134,690	Net Profit or Loss	740,035	5.5% Return on Equity	4.2%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 145

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235721 ORCHARD GROVE HEALTH CAMPUS		Proprietary - Corporation	
ORCHARD GROVE HEALTH CAMPUS		12/31/2017 261 Days Settled	
ROMEO, MI 48065		CR Beds 128 POS Beds 0	
MACOMB		Key Performance Ind.	
WPS MI		Occupancy Rate 64.0%	
Balance Sheet		Income Statement	
Current Assets	-5,395,624	Total Charges	5,525,791
Fixed Assets	6,167,217	Contract Allowance	674,746
Other Assets	804,723	Operating Revenue	4,851,045
Total Assets	<u>1,576,316</u>	Operating Expense	5,963,979
Current Liabilities	531,156	Operating Margin	-1,112,934
Long Term Liabilities	1,050,494	Other Income	1,562
Total Equity	-5,334	Other Expense	0
Total Liab. and Equity	<u>1,576,316</u>	Net Profit or Loss	<u>(1,111,372)</u>
		12.2%	12.2%
		87.8%	87.8%
		122.9%	122.9%
		-22.9%	-22.9%
		0.0%	0.0%
		0.0%	0.0%
		-22.9%	-22.9%
			20,835.6%
			64.0%
			84.1
			18.01
			43.2%
			15.7%
			(10.2)
			35.1
			23.2
			18.0%
			20,835.6%

235569 OVID HEALTHCARE CENTER		Proprietary - Other	
OVID HEALTHCARE CENTER		12/31/2017 365 Days Settled	
OVID, MI 48866		CR Beds 94 POS Beds 0	
CLINTON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 59.9%	
Balance Sheet		Income Statement	
Current Assets	20,948,262	Total Charges	6,565,529
Fixed Assets	1,533,719	Contract Allowance	1,344,959
Other Assets	15,335	Operating Revenue	5,220,570
Total Assets	<u>22,497,316</u>	Operating Expense	6,490,233
Current Liabilities	29,362,059	Operating Margin	-1,269,663
Long Term Liabilities	804,308	Other Income	1,571
Total Equity	-7,669,051	Other Expense	0
Total Liab. and Equity	<u>22,497,316</u>	Net Profit or Loss	<u>(1,268,092)</u>
		20.5%	20.5%
		79.5%	79.5%
		124.3%	124.3%
		-24.3%	-24.3%
		0.0%	0.0%
		0.0%	0.0%
		-24.3%	-24.3%
			16.5%
			59.9%
			169.8
			18.99
			83.2%
			16.8%
			0.7
			1,368.0
			8.8
			30.5%
			16.5%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 147

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235038 PILGRIM MANOR				Nonprofit - Church	
PILGRIM MANOR		12/31/2017 365 Days Settled			
GRAND RAPIDS, MI 49505				CR Beds 178 POS Beds 0	
KENT				Key Performance Ind.	
NGS (WI)				Occupancy Rate	57.2%
				Length of Stay	190.4
				Average Wages	17.34
				26.7%	Skilled Nursing 56.3%
				73.3%	Ancillary Service 12.6%
				124.6%	Current Ratio 0.5
				-24.6%	Days to Collect 59.3
				19.6%	Avg Payment Days 47.5
				0.0%	Depreciation Rate 4.8%
				-8.2%	Return on Equity -15.9%
Balance Sheet					
Income Statement					
Current Assets	1,117,752	Total Charges	9,115,846		
Fixed Assets	7,753,515	Contract Allowance	2,432,904		
Other Assets	0	Operating Revenue	6,682,942		
Total Assets	8,871,267	Operating Expense	8,327,786		
Current Liabilities	2,429,034	Operating Margin	-1,644,844		
Long Term Liabilities	3,008,333	Other Income	1,309,605		
Total Equity	3,433,900	Other Expense	0		
Total Liab. and Equity	8,871,267	Net Profit or Loss	(546,179)		
235164 PINE RIDGE - A REHABILITATION AND NURSING CENTER					
PINE RIDGE - A REHABILITATION AND NURSING CENTER		9/30/2017 365 Days Settled		Nonprofit - Other	
STEVENSVILLE, MI 49127				CR Beds 111 POS Beds 0	
BERRIEN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	89.4%
				Length of Stay	111.4
				Average Wages	18.25
				34.2%	Skilled Nursing 66.2%
				65.8%	Ancillary Service 33.8%
				108.5%	Current Ratio 1.2
				-8.5%	Days to Collect 57.3
				0.1%	Avg Payment Days 21.4
				0.0%	Depreciation Rate 5.6%
				-12.9%	Return on Equity -40.2%
Balance Sheet					
Income Statement					
Current Assets	2,292,221	Total Charges	15,194,196		
Fixed Assets	9,385,191	Contract Allowance	5,200,963		
Other Assets	1,040,727	Operating Revenue	9,993,233		
Total Assets	12,718,139	Operating Expense	10,840,998		
Current Liabilities	1,911,167	Operating Margin	-847,765		
Long Term Liabilities	7,603,814	Other Income	12,630		
Total Equity	3,203,158	Other Expense	0		
Total Liab. and Equity	12,718,139	Net Profit or Loss	(1,286,434)		

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 148

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235324 PINE RIVER HEALTHCARE CENTER				Proprietary - Other	
PINE RIVER HEALTHCARE CENTER		12/31/2017 365 Days Settled			
SAINT LOUIS, MI 48880		CR Beds 81 POS Beds 0			
GRATIOT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		57.8%	
Balance Sheet		Income Statement		Length of Stay 240.6	
Current Assets	16,243,209	Total Charges	5,004,675	Average Wages	18.09
Fixed Assets	924,316	Contract Allowance	1,301,119	26.0%	Skilled Nursing 86.2%
Other Assets	0	Operating Revenue	3,703,556	74.0%	Ancillary Service 13.8%
Total Assets	17,167,525	Operating Expense	5,156,240	139.2%	Current Ratio 0.6
Current Liabilities	25,481,693	Operating Margin	-1,452,684	-39.2%	Days to Collect 1,501.9
Long Term Liabilities	336,642	Other Income	503	0.0%	Avg Payment Days 10.9
Total Equity	-8,650,810	Other Expense	0	0.0%	Depreciation Rate 23.2%
Total Liab. and Equity	17,167,525	Net Profit or Loss	(1,452,181)	-39.2%	Return on Equity 16.8%
235069 PINECREST MEDICAL CARE FACILITY				Government - County	
PINECREST MEDICAL CARE FACILITY		12/31/2017 365 Days Settled			
POWERS, MI 49874		CR Beds 140 POS Beds 0			
MENOMINEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.9%	
Balance Sheet		Income Statement		Length of Stay 176.7	
Current Assets	2,641,561	Total Charges	13,000,206	Average Wages	18.03
Fixed Assets	8,767,663	Contract Allowance	2,657,718	20.4%	Skilled Nursing 87.0%
Other Assets	6,162,144	Operating Revenue	10,342,488	79.6%	Ancillary Service 13.0%
Total Assets	17,571,368	Operating Expense	12,200,038	118.0%	Current Ratio 2.3
Current Liabilities	1,163,363	Operating Margin	-1,857,550	-18.0%	Days to Collect 46.5
Long Term Liabilities	0	Other Income	1,702,588	16.5%	Avg Payment Days 33.9
Total Equity	16,408,005	Other Expense	0	0.0%	Depreciation Rate 2.7%
Total Liab. and Equity	17,571,368	Net Profit or Loss	(302,929)	-2.9%	Return on Equity -1.8%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 149

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235637 PLAINWELL PINES NURSING AND REHABILITATION COMMUNI		Proprietary - Corporation	
PLAINWELL PINES NURSING AND REHABILITATION COMMUNI		12/31/2017 365 Days Settled	
PLAINWELL, MI 49080		CR Beds 39 POS Beds 0	
KALAMAZOO		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	68.6%
Balance Sheet		Income Statement	
Current Assets	-27,429	Total Charges	3,802,724
Fixed Assets	357,380	Contract Allowance	1,490,406
Other Assets	44,792	Operating Revenue	2,312,318
Total Assets	374,743	Operating Expense	2,502,274
Current Liabilities	275,241	Operating Margin	-189,956
Long Term Liabilities	0	Other Income	206,416
Total Equity	99,502	Other Expense	0
Total Liab. and Equity	374,743	Net Profit or Loss	(28,232)
		39.2%	Skilled Nursing 73.9%
		60.8%	Ancillary Service 26.1%
		108.2%	Current Ratio (0.1)
		-8.2%	Days to Collect (9.3)
		8.9%	Avg Payment Days 27.9
		0.0%	Depreciation Rate 65.1%
		-1.2%	Return on Equity -28.4%
235310 PORTER HILLS HEALTH CENTER		Nonprofit - Church	
PORTER HILLS HEALTH CENTER		6/30/2017 365 Days Settled	
GRAND RAPIDS, MI 49546		CR Beds 293 POS Beds 0	
KENT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	73.8%
Balance Sheet		Income Statement	
Current Assets	6,494,387	Total Charges	17,422,172
Fixed Assets	22,550,575	Contract Allowance	805,322
Other Assets	602,823	Operating Revenue	16,616,850
Total Assets	29,647,785	Operating Expense	21,789,085
Current Liabilities	9,336,743	Operating Margin	-5,172,235
Long Term Liabilities	33,511,449	Other Income	4,333,441
Total Equity	-13,200,407	Other Expense	0
Total Liab. and Equity	29,647,785	Net Profit or Loss	(838,794)
		4.6%	Skilled Nursing 45.7%
		95.4%	Ancillary Service 7.4%
		131.1%	Current Ratio 0.7
		-31.1%	Days to Collect 142.6
		26.1%	Avg Payment Days 40.1
		0.0%	Depreciation Rate 3.3%
		-5.0%	Return on Equity 6.4%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 150

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235520 PROMEDICA MONROE SKILLED NURSING AND REHAB				Nonprofit - Other	
PROMEDICA MONROE SKILLED NURSING AND REHAB				12/31/2017 365 Days Settled	
MONROE, MI 48161				CR Beds 89 POS Beds 0	
MONROE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	77.3%
Balance Sheet		Income Statement		Length of Stay	56.5
Current Assets	2,757,158	Total Charges	10,424,621	Average Wages	16.60
Fixed Assets	11,232,221	Contract Allowance	3,564,770	34.2% Skilled Nursing	60.2%
Other Assets	0	Operating Revenue	6,859,851	65.8% Ancillary Service	39.8%
Total Assets	13,989,379	Operating Expense	8,308,629	121.1% Current Ratio	0.3
Current Liabilities	10,417,796	Operating Margin	-1,448,778	-21.1% Days to Collect	60.3
Long Term Liabilities	1,781,194	Other Income	528,757	7.7% Avg Payment Days	10.5
Total Equity	1,790,389	Other Expense	0	0.0% Depreciation Rate	4.7%
Total Liab. and Equity	13,989,379	Net Profit or Loss	(920,021)	-13.4% Return on Equity	-51.4%

235347 PROVIDENCE CHRISTIAN HEALTHCARE & REHAB CTR				Nonprofit - Other	
PROVIDENCE CHRISTIAN HEALTHCARE & REHAB CTR				12/31/2017 365 Days Settled	
ZEELAND, MI 49464				CR Beds 153 POS Beds 0	
OTTAWA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	73.9%
Balance Sheet		Income Statement		Length of Stay	209.5
Current Assets	3,382,603	Total Charges	9,824,098	Average Wages	20.57
Fixed Assets	0	Contract Allowance	16,275	0.2% Skilled Nursing	91.7%
Other Assets	0	Operating Revenue	9,807,823	99.8% Ancillary Service	8.3%
Total Assets	3,382,603	Operating Expense	11,565,485	117.9% Current Ratio	1.0
Current Liabilities	3,249,071	Operating Margin	-1,757,662	-17.9% Days to Collect	117.7
Long Term Liabilities	6,574	Other Income	50,993	0.5% Avg Payment Days	101.6
Total Equity	128,607	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	3,384,252	Net Profit or Loss	(1,946,669)	-19.8% Return on Equity	-1,513.7%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 151

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235287 PROVINCIAL HOUSE OF ADRIAN				Nonprofit - Other	
PROVINCIAL HOUSE OF ADRIAN		12/31/2017 365 Days Settled			
ADRIAN, MI 49221		CR Beds 117 POS Beds 0			
LENAWEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		93.3%	
Balance Sheet		Income Statement		Length of Stay	
				126.9	
Current Assets	5,383,742	Total Charges	13,755,786	Average Wages	20.06
Fixed Assets	1,240,100	Contract Allowance	3,035,152	22.1% Skilled Nursing	75.6%
Other Assets	12,501,575	Operating Revenue	10,720,634	77.9% Ancillary Service	24.4%
Total Assets	19,125,417	Operating Expense	10,162,849	94.8% Current Ratio	2.7
Current Liabilities	1,988,723	Operating Margin	557,785	5.2% Days to Collect	44.6
Long Term Liabilities	2,361,357	Other Income	671,413	6.3% Avg Payment Days	50.2
Total Equity	14,775,337	Other Expense	0	0.0% Depreciation Rate	5.9%
Total Liab. and Equity	19,125,417	Net Profit or Loss	1,229,198	11.5% Return on Equity	8.3%

235622 QUALICARE NURSING HOME				Proprietary - Corporation	
QUALICARE NURSING HOME		12/31/2017 365 Days Settled			
DETROIT, MI 48207		CR Beds 96 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		92.4%	
Balance Sheet		Income Statement		Length of Stay	
				223.2	
Current Assets	1,701,145	Total Charges	11,908,250	Average Wages	17.27
Fixed Assets	1,360,056	Contract Allowance	2,596,319	21.8% Skilled Nursing	88.8%
Other Assets	6,461	Operating Revenue	9,311,931	78.2% Ancillary Service	11.2%
Total Assets	3,067,662	Operating Expense	8,632,744	92.7% Current Ratio	1.9
Current Liabilities	893,133	Operating Margin	679,187	7.3% Days to Collect	72.0
Long Term Liabilities	-51,768	Other Income	1,949	0.0% Avg Payment Days	23.1
Total Equity	2,226,297	Other Expense	0	0.0% Depreciation Rate	50.3%
Total Liab. and Equity	3,067,662	Net Profit or Loss	681,136	7.3% Return on Equity	30.6%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 152

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235658 REGENCY AT BLUFFS PARK				Proprietary - Corporation	
REGENCY AT BLUFFS PARK		12/31/2017 365 Days Settled			
ANN ARBOR, MI 48103		CR Beds 71 POS Beds 0			
WASHTENAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		84.4%	
Balance Sheet		Income Statement		Length of Stay 34.5	
Current Assets	841,788	Total Charges	12,048,518	Average Wages	20.10
Fixed Assets	248,731	Contract Allowance	3,190,746	26.5%	Skilled Nursing 64.2%
Other Assets	13,377	Operating Revenue	8,857,772	73.5%	Ancillary Service 35.8%
Total Assets	1,103,896	Operating Expense	10,342,551	116.8%	Current Ratio 1.7
Current Liabilities	487,388	Operating Margin	-1,484,779	-16.8%	Days to Collect 77.1
Long Term Liabilities	8,697,874	Other Income	15,092	0.2%	Avg Payment Days 2.0
Total Equity	-8,081,366	Other Expense	0	0.0%	Depreciation Rate 130.3%
Total Liab. and Equity	1,103,896	Net Profit or Loss	(1,469,728)	-16.6%	Return on Equity 18.2%

235657 REGENCY AT CANTON				Proprietary - Corporation	
REGENCY AT CANTON		12/31/2017 365 Days Settled			
CANTON, MI 48188		CR Beds 113 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		84.3%	
Balance Sheet		Income Statement		Length of Stay 54.7	
Current Assets	1,150,872	Total Charges	18,524,197	Average Wages	19.05
Fixed Assets	574,464	Contract Allowance	5,035,254	27.2%	Skilled Nursing 64.9%
Other Assets	5,158	Operating Revenue	13,488,943	72.8%	Ancillary Service 35.1%
Total Assets	1,730,494	Operating Expense	13,817,249	102.4%	Current Ratio 1.2
Current Liabilities	935,515	Operating Margin	-328,306	-2.4%	Days to Collect 59.3
Long Term Liabilities	4,037,467	Other Income	6,956	0.1%	Avg Payment Days 2.4
Total Equity	-3,242,488	Other Expense	0	0.0%	Depreciation Rate 170.4%
Total Liab. and Equity	1,730,494	Net Profit or Loss	(321,350)	-2.4%	Return on Equity 9.9%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 153

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235666 REGENCY AT GRAND BLANC		Proprietary - Corporation	
REGENCY AT GRAND BLANC		12/31/2017 365 Days Settled	
GRAND BLANC, MI 48439		CR Beds 138 POS Beds 0	
GENESEE		Key Performance Ind.	
WPS MI		Occupancy Rate	91.8%
Balance Sheet		Income Statement	
Current Assets	1,581,944	Total Charges	29,325,000
Fixed Assets	805,364	Contract Allowance	7,077,440
Other Assets	6,000	Operating Revenue	22,247,560
Total Assets	2,393,308	Operating Expense	19,512,342
Current Liabilities	909,216	Operating Margin	2,735,218
Long Term Liabilities	-10,005,220	Other Income	92,757
Total Equity	11,489,312	Other Expense	0
Total Liab. and Equity	2,393,308	Net Profit or Loss	2,827,975
		24.1%	Skilled Nursing 60.1%
		75.9%	Ancillary Service 39.9%
		87.7%	Current Ratio 1.7
		12.3%	Days to Collect 50.9
		0.4%	Avg Payment Days 2.0
		0.0%	Depreciation Rate 174.2%
		12.7%	Return on Equity 24.6%

235706 REGENCY AT LANSING WEST		Proprietary - Corporation	
REGENCY AT LANSING WEST		12/31/2017 365 Days Settled	
LANSING, MI 48917		CR Beds 120 POS Beds 0	
EATON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	78.5%
Balance Sheet		Income Statement	
Current Assets	1,611,589	Total Charges	19,003,159
Fixed Assets	648,160	Contract Allowance	4,406,950
Other Assets	4,590	Operating Revenue	14,596,209
Total Assets	2,264,339	Operating Expense	13,822,489
Current Liabilities	894,954	Operating Margin	773,720
Long Term Liabilities	2,466,884	Other Income	252,496
Total Equity	-1,097,499	Other Expense	0
Total Liab. and Equity	2,264,339	Net Profit or Loss	1,026,216
		23.2%	Skilled Nursing 61.8%
		76.8%	Ancillary Service 38.2%
		94.7%	Current Ratio 1.8
		5.3%	Days to Collect 74.4
		1.7%	Avg Payment Days 3.6
		0.0%	Depreciation Rate 96.7%
		7.0%	Return on Equity -93.5%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 154

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235710 REGENCY AT SHELBY TOWNSHIP				Proprietary - Corporation	
REGENCY AT SHELBY TOWNSHIP		12/31/2017 365 Days Settled			
SHELBY TOWNSHIP, MI 48317		CR Beds 116 POS Beds 0			
MACOMB		Key Performance Ind.			
WPS MI		Occupancy Rate		87.4%	
Balance Sheet		Income Statement		Length of Stay	
				53.1	
Current Assets	1,163,498	Total Charges	18,033,398	Average Wages	
Fixed Assets	752,449	Contract Allowance	4,744,925	19.02	
Other Assets	3,000	Operating Revenue	13,288,473	26.3%	
Total Assets	1,918,947	Operating Expense	12,843,936	73.7%	
Current Liabilities	888,618	Operating Margin	444,537	96.7%	
Long Term Liabilities	3,450,724	Other Income	21,187	3.3%	
Total Equity	-2,420,395	Other Expense	0	0.2%	
Total Liab. and Equity	1,918,947	Net Profit or Loss	465,724	0.0%	
				3.5%	
				Return on Equity	
				-19.2%	
<hr/>					
235260 REGENCY AT WATERFORD				Proprietary - Corporation	
REGENCY AT WATERFORD		12/31/2017 365 Days Settled			
WATERFORD, MI 48328		CR Beds 150 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.1%	
Balance Sheet		Income Statement		Length of Stay	
				65.8	
Current Assets	3,863,977	Total Charges	22,650,011	Average Wages	
Fixed Assets	598,242	Contract Allowance	5,858,509	19.03	
Other Assets	23,661	Operating Revenue	16,791,502	25.9%	
Total Assets	4,485,880	Operating Expense	17,032,118	74.1%	
Current Liabilities	2,337,564	Operating Margin	-240,616	101.4%	
Long Term Liabilities	-8,405,710	Other Income	198,187	-1.4%	
Total Equity	10,554,026	Other Expense	0	1.2%	
Total Liab. and Equity	4,485,880	Net Profit or Loss	(42,429)	0.0%	
				-0.3%	
				Return on Equity	
				-0.4%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 155

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235545 REGENCY AT WHITMORE LAKE		Proprietary - Corporation	
REGENCY AT WHITMORE LAKE		12/31/2017 365 Days Settled	
WHITMORE LAKE, MI 48189		CR Beds 135 POS Beds 0	
WASHTENAW		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	89.0%
Balance Sheet		Income Statement	
Current Assets	2,383,047	Total Charges	15,808,153
Fixed Assets	865,498	Contract Allowance	3,373,958
Other Assets	7,161	Operating Revenue	12,434,195
Total Assets	3,255,706	Operating Expense	12,015,409
Current Liabilities	1,520,284	Operating Margin	418,786
Long Term Liabilities	-1,196,100	Other Income	966
Total Equity	2,931,522	Other Expense	0
Total Liab. and Equity	3,255,706	Net Profit or Loss	419,752
		21.3%	Skilled Nursing 89.9%
		78.7%	Ancillary Service 10.1%
		96.6%	Current Ratio 1.6
		3.4%	Days to Collect 78.0
		0.0%	Avg Payment Days 12.6
		0.0%	Depreciation Rate 91.7%
		3.4%	Return on Equity 14.3%

235333 REGENCY HEALTHCARE CENTRE		Proprietary - Other	
REGENCY HEALTHCARE CENTRE		12/31/2017 365 Days Settled	
TAYLOR, MI 48180		CR Beds 244 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	84.6%
Balance Sheet		Income Statement	
Current Assets	4,081,719	Total Charges	29,995,776
Fixed Assets	1,759,514	Contract Allowance	10,138,790
Other Assets	0	Operating Revenue	19,856,986
Total Assets	5,841,233	Operating Expense	19,746,746
Current Liabilities	1,753,308	Operating Margin	110,240
Long Term Liabilities	0	Other Income	31,907
Total Equity	4,087,925	Other Expense	0
Total Liab. and Equity	5,841,233	Net Profit or Loss	(66,886)
		33.8%	Skilled Nursing 84.1%
		66.2%	Ancillary Service 15.9%
		99.4%	Current Ratio 2.3
		0.6%	Days to Collect 54.0
		0.2%	Avg Payment Days 30.9
		0.0%	Depreciation Rate 32.6%
		-0.3%	Return on Equity -1.6%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 156

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235452 REGENCY HEIGHTS-DETROIT				Proprietary - Corporation	
REGENCY HEIGHTS-DETROIT		12/31/2017 365 Days Settled			
DETROIT, MI 48219		CR Beds 168 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		82.7%	
Balance Sheet		Income Statement		Length of Stay 96.4	
Current Assets	5,653,918	Total Charges	22,773,654	Average Wages	17.62
Fixed Assets	1,498,793	Contract Allowance	5,351,444	23.5% Skilled Nursing	74.2%
Other Assets	9,304	Operating Revenue	17,422,210	76.5% Ancillary Service	25.8%
Total Assets	7,162,015	Operating Expense	17,144,707	98.4% Current Ratio	2.4
Current Liabilities	2,308,459	Operating Margin	277,503	1.6% Days to Collect	145.2
Long Term Liabilities	8,046,843	Other Income	142,695	0.8% Avg Payment Days	12.6
Total Equity	-3,193,287	Other Expense	0	0.0% Depreciation Rate	81.7%
Total Liab. and Equity	7,162,015	Net Profit or Loss	420,198	2.4% Return on Equity	-13.2%
235617 REGENCY MANOR NURSING & REHABILITATION CENTER				Proprietary - Other	
REGENCY MANOR NURSING & REHABILITATION CENTER		12/31/2017 365 Days Settled			
UTICA, MI 48317		CR Beds 39 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		82.9%	
Balance Sheet		Income Statement		Length of Stay 168.6	
Current Assets	336,256	Total Charges	3,301,433	Average Wages	17.28
Fixed Assets	145,014	Contract Allowance	686,218	20.8% Skilled Nursing	89.6%
Other Assets	197,816	Operating Revenue	2,615,215	79.2% Ancillary Service	10.4%
Total Assets	679,086	Operating Expense	2,232,285	85.4% Current Ratio	1.3
Current Liabilities	251,084	Operating Margin	382,930	14.6% Days to Collect	35.4
Long Term Liabilities	29,000	Other Income	149,589	5.7% Avg Payment Days	24.8
Total Equity	399,002	Other Expense	0	0.0% Depreciation Rate	70.8%
Total Liab. and Equity	679,086	Net Profit or Loss	434,186	16.6% Return on Equity	108.8%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 157

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235621 REGENCY ON THE LAKE - FORT GRATIOT		Proprietary - Corporation	
REGENCY ON THE LAKE - FORT GRATIOT		12/31/2017 365 Days Settled	
FORT GRATIOT, MI 48059		CR Beds 130 POS Beds 0	
SAINT CLAIR		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	77.2%
Balance Sheet		Income Statement	
Current Assets	854,855	Total Charges	19,419,846
Fixed Assets	929,338	Contract Allowance	5,619,718
Other Assets	14,425	Operating Revenue	13,800,128
Total Assets	1,798,618	Operating Expense	13,133,502
Current Liabilities	1,068,648	Operating Margin	666,626
Long Term Liabilities	-8,961,909	Other Income	19,050
Total Equity	9,691,879	Other Expense	0
Total Liab. and Equity	1,798,618	Net Profit or Loss	685,676
		28.9%	Skilled Nursing 64.5%
		71.1%	Ancillary Service 35.5%
		95.2%	Current Ratio 0.8
		4.8%	Days to Collect 45.9
		0.1%	Avg Payment Days 10.7
		0.0%	Depreciation Rate 95.7%
		5.0%	Return on Equity 7.1%

235378 RESTHAVEN CARE CENTER		Nonprofit - Other	
RESTHAVEN CARE CENTER		12/31/2017 365 Days Settled	
HOLLAND, MI 49423		CR Beds 145 POS Beds 0	
ALLEGAN		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	94.9%
Balance Sheet		Income Statement	
Current Assets	2,246,943	Total Charges	19,091,290
Fixed Assets	5,333,109	Contract Allowance	4,503,110
Other Assets	43,433	Operating Revenue	14,588,180
Total Assets	7,623,485	Operating Expense	14,632,630
Current Liabilities	1,235,680	Operating Margin	-44,450
Long Term Liabilities	3,890,000	Other Income	24,805
Total Equity	2,497,805	Other Expense	0
Total Liab. and Equity	7,623,485	Net Profit or Loss	(179,247)
		23.6%	Skilled Nursing 92.1%
		76.4%	Ancillary Service 7.9%
		100.3%	Current Ratio 1.8
		-0.3%	Days to Collect 37.4
		0.2%	Avg Payment Days 16.5
		0.0%	Depreciation Rate 5.2%
		-1.2%	Return on Equity -7.2%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 158

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235538 RIDGECREST HEALTH CAMPUS				Proprietary - Corporation	
RIDGECREST HEALTH CAMPUS		12/31/2017 365 Days Settled			
JACKSON, MI 49203				CR Beds 90	POS Beds 0
JACKSON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	90.5%
Balance Sheet		Income Statement		Length of Stay	58.0
Current Assets	12,389,923	Total Charges	9,888,390	Average Wages	18.29
Fixed Assets	6,937,628	Contract Allowance	1,995,749	20.2% Skilled Nursing	57.6%
Other Assets	1,274,788	Operating Revenue	7,892,641	79.8% Ancillary Service	21.3%
Total Assets	20,602,339	Operating Expense	7,411,443	93.9% Current Ratio	428.6
Current Liabilities	28,909	Operating Margin	481,198	6.1% Days to Collect	25.2
Long Term Liabilities	34,570	Other Income	0	0.0% Avg Payment Days	1.4
Total Equity	20,538,860	Other Expense	0	0.0% Depreciation Rate	2.4%
Total Liab. and Equity	20,602,339	Net Profit or Loss	481,198	6.1% Return on Equity	2.3%

235297 RIVERGATE HEALTH CARE CENTER				Proprietary - Other	
RIVERGATE HEALTH CARE CENTER		12/31/2017 365 Days Settled			
RIVERVIEW, MI 48193				CR Beds 205	POS Beds 0
WAYNE		Key Performance Ind.			
BLUE CROSS (TENNESSEE)				Occupancy Rate	91.9%
Balance Sheet		Income Statement		Length of Stay	115.7
Current Assets	2,233,287	Total Charges	23,544,489	Average Wages	19.97
Fixed Assets	2,799,448	Contract Allowance	4,079,654	17.3% Skilled Nursing	81.1%
Other Assets	258,893	Operating Revenue	19,464,835	82.7% Ancillary Service	18.9%
Total Assets	5,291,628	Operating Expense	18,594,482	95.5% Current Ratio	1.7
Current Liabilities	1,297,078	Operating Margin	870,353	4.5% Days to Collect	40.5
Long Term Liabilities	-1,843,721	Other Income	23,370	0.1% Avg Payment Days	24.6
Total Equity	5,838,271	Other Expense	0	0.0% Depreciation Rate	18.5%
Total Liab. and Equity	5,291,628	Net Profit or Loss	893,723	4.6% Return on Equity	15.3%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 159

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235516 RIVERGATE TERRACE				Proprietary - Other		
RIVERGATE TERRACE		12/31/2017 365 Days Settled				
RIVERVIEW, MI 48193				CR Beds 273 POS Beds 0		
WAYNE				Key Performance Ind.		
BLUE CROSS (TENNESSEE)				Occupancy Rate	89.4%	
				Length of Stay	70.9	
Balance Sheet		Income Statement		Average Wages	19.79	
Current Assets	2,730,411	Total Charges	31,607,089	23.2%	Skilled Nursing	84.1%
Fixed Assets	2,662,551	Contract Allowance	7,339,636	76.8%	Ancillary Service	15.9%
Other Assets	333,724	Operating Revenue	24,267,453	96.2%	Current Ratio	2.1
Total Assets	5,726,686	Operating Expense	23,339,778	3.8%	Days to Collect	39.9
Current Liabilities	1,285,500	Operating Margin	927,675	0.1%	Avg Payment Days	19.5
Long Term Liabilities	-1,458,728	Other Income	29,240	0.0%	Depreciation Rate	23.5%
Total Equity	5,899,914	Other Expense	0	3.9%	Return on Equity	16.2%
Total Liab. and Equity	5,726,686	Net Profit or Loss	956,915			
235598 RIVERIDGE REHABILITATION & HEALTHCARE CENTER				Proprietary - Corporation		
RIVERIDGE REHABILITATION & HEALTHCARE CENTER		12/31/2017 365 Days Settled				
NILES, MI 49120				CR Beds 84 POS Beds 0		
BERRIEN				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	77.6%	
				Length of Stay	107.2	
Balance Sheet		Income Statement		Average Wages	14.95	
Current Assets	-57,869	Total Charges	8,259,240	28.7%	Skilled Nursing	70.9%
Fixed Assets	394,850	Contract Allowance	2,372,300	71.3%	Ancillary Service	29.1%
Other Assets	-44,719	Operating Revenue	5,886,940	109.6%	Current Ratio	0.0
Total Assets	292,262	Operating Expense	6,449,772	-9.6%	Days to Collect	(13.4)
Current Liabilities	1,422,398	Operating Margin	-562,832	0.8%	Avg Payment Days	29.8
Long Term Liabilities	4,163	Other Income	47,647	0.0%	Depreciation Rate	165.5%
Total Equity	-1,134,299	Other Expense	0	-11.4%	Return on Equity	59.1%
Total Liab. and Equity	292,262	Net Profit or Loss	(670,604)			

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 160

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235535 RIVERSIDE NURSING CENTRE		Proprietary - Corporation	
RIVERSIDE NURSING CENTRE	12/31/2017 365 Days Settled		
GRAND HAVEN, MI 49417	CR Beds 34	POS Beds 0	
OTTAWA	Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES	Occupancy Rate	86.1%	
	Length of Stay	89.8	
	Average Wages	19.22	
	Skilled Nursing	54.5%	
	Ancillary Service	45.5%	
	Current Ratio	14.1	
	Days to Collect	560.2	
	Avg Payment Days	27.6	
	Depreciation Rate	49.4%	
	Return on Equity	8.5%	
Balance Sheet		Income Statement	
Current Assets	4,362,531	Total Charges	4,723,762
Fixed Assets	334,983	Contract Allowance	1,902,214
Other Assets	33,838	Operating Revenue	2,821,548
Total Assets	4,731,352	Operating Expense	2,636,418
Current Liabilities	308,485	Operating Margin	185,130
Long Term Liabilities	0	Other Income	206,241
Total Equity	4,422,867	Other Expense	0
Total Liab. and Equity	4,731,352	Net Profit or Loss	376,496

235659 RIVERVIEW HEALTH & REHAB CENTER		Proprietary - Corporation	
RIVERVIEW HEALTH & REHAB CENTER	12/31/2017 365 Days Settled		
DETROIT, MI 48214	CR Beds 176	POS Beds 0	
WAYNE	Key Performance Ind.		
WPS MI	Occupancy Rate	83.5%	
	Length of Stay	88.0	
	Average Wages	19.14	
	Skilled Nursing	78.9%	
	Ancillary Service	21.1%	
	Current Ratio	0.6	
	Days to Collect	46.6	
	Avg Payment Days	31.3	
	Depreciation Rate	57.2%	
	Return on Equity	-224.0%	
Balance Sheet		Income Statement	
Current Assets	2,926,863	Total Charges	25,754,149
Fixed Assets	567,575	Contract Allowance	4,642,992
Other Assets	0	Operating Revenue	21,111,157
Total Assets	3,494,438	Operating Expense	18,391,722
Current Liabilities	4,611,985	Operating Margin	2,719,435
Long Term Liabilities	-117,081	Other Income	1,714
Total Equity	-1,000,466	Other Expense	0
Total Liab. and Equity	3,494,438	Net Profit or Loss	2,241,149

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 161

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235476 RIVERVIEW HEALTH AND REHAB CENTER NORTH		Proprietary - Corporation	
RIVERVIEW HEALTH AND REHAB CENTER NORTH		12/31/2017 365 Days Settled	
DETROIT, MI 48224		CR Beds 180 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	87.7%
Balance Sheet		Income Statement	
Current Assets	2,105,601	Total Charges	19,594,503
Fixed Assets	223,738	Contract Allowance	3,055,503
Other Assets	0	Operating Revenue	16,539,000
Total Assets	2,329,339	Operating Expense	14,977,794
Current Liabilities	1,520,314	Operating Margin	1,561,206
Long Term Liabilities	10,574	Other Income	75,648
Total Equity	798,451	Other Expense	0
Total Liab. and Equity	2,329,339	Net Profit or Loss	1,156,854
		15.6%	Skilled Nursing 78.9%
		84.4%	Ancillary Service 21.1%
		90.6%	Current Ratio 1.4
		9.4%	Days to Collect 32.8
		0.5%	Avg Payment Days 25.7
		0.0%	Depreciation Rate 217.9%
		7.0%	Return on Equity 144.9%

235549 ROOSEVELT PARK NURSING AND REHABILITATION COMMUNIT		Proprietary - Corporation	
ROOSEVELT PARK NURSING AND REHABILITATION COMMUNIT		12/31/2017 365 Days Settled	
MUSKEGON, MI 49441		CR Beds 39 POS Beds 0	
MUSKEGON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	92.3%
Balance Sheet		Income Statement	
Current Assets	1,520,896	Total Charges	3,678,055
Fixed Assets	176,182	Contract Allowance	488,958
Other Assets	38,910	Operating Revenue	3,189,097
Total Assets	1,735,988	Operating Expense	3,093,390
Current Liabilities	282,148	Operating Margin	95,707
Long Term Liabilities	0	Other Income	362,008
Total Equity	1,453,840	Other Expense	0
Total Liab. and Equity	1,735,988	Net Profit or Loss	444,971
		13.3%	Skilled Nursing 94.6%
		86.7%	Ancillary Service 5.4%
		97.0%	Current Ratio 5.4
		3.0%	Days to Collect 170.0
		11.4%	Avg Payment Days 22.3
		0.0%	Depreciation Rate 98.5%
		14.0%	Return on Equity 30.6%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 162

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235591 ROUBAL CARE AND REHAB CENTER				Proprietary - Corporation	
ROUBAL CARE AND REHAB CENTER		12/31/2017 365 Days Settled			
STEPHENSON, MI 49887		CR Beds 39 POS Beds 0			
MENOMINEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		99.4%	
Balance Sheet		Income Statement		Length of Stay 943.0	
Current Assets	1,070,570	Total Charges	3,172,942	Average Wages	18.01
Fixed Assets	356,716	Contract Allowance	0	0.0%	Skilled Nursing 100.0%
Other Assets	2,111	Operating Revenue	3,172,942	100.0%	Ancillary Service 0.0%
Total Assets	1,429,397	Operating Expense	2,734,270	86.2%	Current Ratio 9.4
Current Liabilities	113,478	Operating Margin	438,672	13.8%	Days to Collect 22.4
Long Term Liabilities	389,331	Other Income	874	0.0%	Avg Payment Days 9.6
Total Equity	926,588	Other Expense	0	0.0%	Depreciation Rate 0.9%
Total Liab. and Equity	1,429,397	Net Profit or Loss	439,546	13.9%	Return on Equity 47.4%
235623 ROYALTON MANOR, L L C				Proprietary - Corporation	
ROYALTON MANOR, L L C		12/31/2017 365 Days Settled			
ST JOSEPH, MI 49085		CR Beds 123 POS Beds 0			
BERRIEN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		74.6%	
Balance Sheet		Income Statement		Length of Stay 113.8	
Current Assets	1,341,126	Total Charges	12,097,803	Average Wages	16.94
Fixed Assets	503,596	Contract Allowance	2,858,492	23.6%	Skilled Nursing 89.1%
Other Assets	1,539	Operating Revenue	9,239,311	76.4%	Ancillary Service 10.9%
Total Assets	1,846,261	Operating Expense	9,552,308	103.4%	Current Ratio 6.6
Current Liabilities	203,573	Operating Margin	-312,997	-3.4%	Days to Collect 61.5
Long Term Liabilities	-1,251,451	Other Income	26,009	0.3%	Avg Payment Days 14.4
Total Equity	2,894,139	Other Expense	0	0.0%	Depreciation Rate 61.3%
Total Liab. and Equity	1,846,261	Net Profit or Loss	(286,988)	-3.1%	Return on Equity -9.9%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 163

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235113 SAGINAW SENIOR CARE AND REHAB CENTER, L L C		Proprietary - Corporation	
SAGINAW SENIOR CARE AND REHAB CENTER, L L C		12/31/2017 365 Days Settled	
SAGINAW, MI 48603		CR Beds 71 POS Beds 0	
SAGINAW		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 92.5%	
Balance Sheet		Income Statement	
Current Assets	3,759,274	Total Charges	8,381,861
Fixed Assets	310,783	Contract Allowance	1,111,931
Other Assets	487,851	Operating Revenue	7,269,930
Total Assets	<u>4,557,908</u>	Operating Expense	6,749,669
Current Liabilities	864,313	Operating Margin	520,261
Long Term Liabilities	0	Other Income	19,709
Total Equity	<u>3,693,595</u>	Other Expense	0
Total Liab. and Equity	<u>4,557,908</u>	Net Profit or Loss	<u>390,554</u>
		13.3%	Skilled Nursing 76.6%
		86.7%	Ancillary Service 23.4%
		92.8%	Current Ratio 4.3
		7.2%	Days to Collect 39.0
		0.3%	Avg Payment Days 17.0
		0.0%	Depreciation Rate 62.8%
		5.4%	Return on Equity 10.6%
235094 SAMARITAS SENIOR LIVING CADILLAC		Nonprofit - Church	
SAMARITAS SENIOR LIVING CADILLAC		12/31/2017 365 Days Settled	
CADILLAC, MI 49601		CR Beds 131 POS Beds 0	
WEXFORD		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 71.3%	
Balance Sheet		Income Statement	
Current Assets	48,956,488	Total Charges	11,175,555
Fixed Assets	44,139,066	Contract Allowance	331,992
Other Assets	9,003,256	Operating Revenue	10,843,563
Total Assets	<u>102,098,810</u>	Operating Expense	10,653,178
Current Liabilities	11,527,522	Operating Margin	190,385
Long Term Liabilities	45,311,272	Other Income	835,157
Total Equity	<u>45,260,016</u>	Other Expense	0
Total Liab. and Equity	<u>102,098,810</u>	Net Profit or Loss	<u>1,025,542</u>
		3.0%	Skilled Nursing 80.9%
		97.0%	Ancillary Service 19.1%
		98.2%	Current Ratio 4.2
		1.8%	Days to Collect 474.7
		7.7%	Avg Payment Days 301.8
		0.0%	Depreciation Rate 2.8%
		9.5%	Return on Equity 2.3%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 164

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235458 SAMARITAS SENIOR LIVING GRAND RAPIDS LODGE		Nonprofit - Church	
SAMARITAS SENIOR LIVING GRAND RAPIDS LODGE		12/31/2017 365 Days Settled	
GRAND RAPIDS, MI 49508		CR Beds 125 POS Beds 0	
KENT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	97.1%
Balance Sheet		Income Statement	
Current Assets	48,956,488	Total Charges	13,460,736
Fixed Assets	44,139,066	Contract Allowance	1,702,184
Other Assets	9,003,256	Operating Revenue	11,758,552
Total Assets	<u>102,098,810</u>	Operating Expense	11,038,967
Current Liabilities	11,527,522	Operating Margin	719,585
Long Term Liabilities	45,311,272	Other Income	317,795
Total Equity	45,260,016	Other Expense	0
Total Liab. and Equity	<u>102,098,810</u>	Net Profit or Loss	<u>1,037,380</u>
		12.6%	Skilled Nursing 91.2%
		87.4%	Ancillary Service 8.8%
		93.9%	Current Ratio 4.2
		6.1%	Days to Collect 437.7
		2.7%	Avg Payment Days 291.2
		0.0%	Depreciation Rate 1.2%
		8.8%	Return on Equity 2.3%

235250 SAMARITAS SENIOR LIVING SAGINAW		Nonprofit - Church	
SAMARITAS SENIOR LIVING SAGINAW		12/31/2017 365 Days Settled	
SAGINAW, MI 48602		CR Beds 65 POS Beds 0	
SAGINAW		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	70.2%
Balance Sheet		Income Statement	
Current Assets	48,956,488	Total Charges	7,118,178
Fixed Assets	44,139,066	Contract Allowance	345,209
Other Assets	9,003,256	Operating Revenue	6,772,969
Total Assets	<u>102,098,810</u>	Operating Expense	7,741,122
Current Liabilities	11,527,522	Operating Margin	-968,153
Long Term Liabilities	45,311,272	Other Income	-41,556
Total Equity	45,260,016	Other Expense	0
Total Liab. and Equity	<u>102,098,810</u>	Net Profit or Loss	<u>(1,009,709)</u>
		4.8%	Skilled Nursing 83.7%
		95.2%	Ancillary Service 16.3%
		114.3%	Current Ratio 4.2
		-14.3%	Days to Collect 760.0
		-0.6%	Avg Payment Days 415.3
		0.0%	Depreciation Rate 0.8%
		-14.9%	Return on Equity -2.2%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 165

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235453 SANCTUARY AT FRASER VILLA				Nonprofit - Church	
SANCTUARY AT FRASER VILLA		6/30/2017 365 Days Settled			
FRASER, MI 48026		CR Beds 170 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		93.6%	
Balance Sheet		Income Statement		Length of Stay	
				63.7	
Current Assets	2,248,735	Total Charges	35,639,174	Average Wages	
				12.59	
Fixed Assets	8,759,093	Contract Allowance	15,299,737	42.9% Skilled Nursing	
				48.4%	
Other Assets	45,401	Operating Revenue	20,339,437	57.1% Ancillary Service	
				48.5%	
Total Assets	11,053,229	Operating Expense	19,232,165	94.6% Current Ratio	
				(0.3)	
Current Liabilities	-8,267,230	Operating Margin	1,107,272	5.4% Days to Collect	
				39.2	
Long Term Liabilities	7,572,644	Other Income	65,392	0.3% Avg Payment Days	
				22.2	
Total Equity	11,747,815	Other Expense	0	0.0% Depreciation Rate	
				3.8%	
Total Liab. and Equity	11,053,229	Net Profit or Loss	1,172,664	5.8% Return on Equity	
				10.0%	

235301 SANCTUARY AT MCAULEY				Nonprofit - Church	
SANCTUARY AT MCAULEY		6/30/2017 365 Days Settled			
MUSKEGON, MI 49444		CR Beds 98 POS Beds 0			
MUSKEGON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.3%	
Balance Sheet		Income Statement		Length of Stay	
				70.0	
Current Assets	1,285,859	Total Charges	17,048,166	Average Wages	
				18.02	
Fixed Assets	1,220,820	Contract Allowance	6,569,372	38.5% Skilled Nursing	
				56.7%	
Other Assets	0	Operating Revenue	10,478,794	61.5% Ancillary Service	
				43.3%	
Total Assets	2,506,679	Operating Expense	10,402,886	99.3% Current Ratio	
				(0.1)	
Current Liabilities	-11,457,810	Operating Margin	75,908	0.7% Days to Collect	
				42.5	
Long Term Liabilities	1,512,174	Other Income	9,052	0.1% Avg Payment Days	
				26.0	
Total Equity	12,452,315	Other Expense	0	0.0% Depreciation Rate	
				4.1%	
Total Liab. and Equity	2,506,679	Net Profit or Loss	84,960	0.8% Return on Equity	
				0.7%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 166

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235377 SANCTUARY AT ST MARY'S		Nonprofit - Church	
SANCTUARY AT ST MARY'S		6/30/2017 365 Days Settled	
GRAND RAPIDS, MI 49544		CR Beds 139 POS Beds 0	
KENT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	90.8%
		Length of Stay	119.3
		Average Wages	18.67
		38.3% Skilled Nursing	66.3%
		61.7% Ancillary Service	33.7%
		104.9% Current Ratio	(0.3)
		-4.9% Days to Collect	42.3
		0.2% Avg Payment Days	24.2
		0.0% Depreciation Rate	3.5%
		-4.7% Return on Equity	-6.7%

Balance Sheet		Income Statement	
Current Assets	1,699,910	Total Charges	22,344,913
Fixed Assets	4,533,500	Contract Allowance	8,550,221
Other Assets	10,900	Operating Revenue	13,794,692
Total Assets	6,244,310	Operating Expense	14,466,947
Current Liabilities	-6,225,736	Operating Margin	-672,255
Long Term Liabilities	2,871,256	Other Income	24,875
Total Equity	9,598,790	Other Expense	0
Total Liab. and Equity	6,244,310	Net Profit or Loss	(647,380)

235431 SANCTUARY AT THE PARK		Nonprofit - Church	
SANCTUARY AT THE PARK		6/30/2017 365 Days Settled	
MUSKEGON, MI 49442		CR Beds 99 POS Beds 0	
MUSKEGON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	91.2%
		Length of Stay	140.8
		Average Wages	17.76
		39.3% Skilled Nursing	58.4%
		60.7% Ancillary Service	41.6%
		106.5% Current Ratio	(0.1)
		-6.5% Days to Collect	34.2
		0.2% Avg Payment Days	20.0
		0.0% Depreciation Rate	3.9%
		-6.3% Return on Equity	-8.8%

Balance Sheet		Income Statement	
Current Assets	1,014,932	Total Charges	17,193,806
Fixed Assets	1,524,326	Contract Allowance	6,764,512
Other Assets	0	Operating Revenue	10,429,294
Total Assets	2,539,258	Operating Expense	11,109,134
Current Liabilities	-7,051,989	Operating Margin	-679,840
Long Term Liabilities	2,048,220	Other Income	18,196
Total Equity	7,543,027	Other Expense	0
Total Liab. and Equity	2,539,258	Net Profit or Loss	(661,644)

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 167

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235356 SANCTUARY AT THE SHORE		Nonprofit - Church	
SANCTUARY AT THE SHORE		6/30/2017 365 Days Settled	
GRAND HAVEN, MI 49417		CR Beds 126 POS Beds 0	
OTTAWA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	89.0%
Balance Sheet		Income Statement	
Current Assets	1,548,795	Total Charges	17,735,439
Fixed Assets	1,547,407	Contract Allowance	6,419,392
Other Assets	10,499	Operating Revenue	11,316,047
Total Assets	3,106,701	Operating Expense	11,718,843
Current Liabilities	-4,904,783	Operating Margin	-402,796
Long Term Liabilities	3,440,559	Other Income	5,843
Total Equity	4,570,925	Other Expense	0
Total Liab. and Equity	3,106,701	Net Profit or Loss	(396,953)
		36.2%	Skilled Nursing 65.0%
		63.8%	Ancillary Service 35.0%
		103.6%	Current Ratio (0.3)
		-3.6%	Days to Collect 47.5
		0.1%	Avg Payment Days 18.7
		0.0%	Depreciation Rate 4.3%
		-3.5%	Return on Equity -8.7%

235157 SANILAC MEDICAL CARE FACILITY		Government - County	
SANILAC MEDICAL CARE FACILITY		12/31/2017 365 Days Settled	
SANDUSKY, MI 48471		CR Beds 104 POS Beds 0	
SANILAC		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	92.6%
Balance Sheet		Income Statement	
Current Assets	2,412,773	Total Charges	11,191,082
Fixed Assets	2,856,454	Contract Allowance	1,015,406
Other Assets	0	Operating Revenue	10,175,676
Total Assets	5,269,227	Operating Expense	11,651,025
Current Liabilities	929,608	Operating Margin	-1,475,349
Long Term Liabilities	0	Other Income	1,381,904
Total Equity	4,339,619	Other Expense	0
Total Liab. and Equity	5,269,227	Net Profit or Loss	(103,596)
		9.1%	Skilled Nursing 88.9%
		90.9%	Ancillary Service 11.1%
		114.5%	Current Ratio 2.6
		-14.5%	Days to Collect 62.9
		13.6%	Avg Payment Days 20.6
		0.0%	Depreciation Rate 4.9%
		-1.0%	Return on Equity -2.4%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 168

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235384 SCHNEPP SENIOR CARE AND REHAB CENTER		Proprietary - Corporation	
SCHNEPP SENIOR CARE AND REHAB CENTER		12/31/2017 365 Days Settled	
SAINT LOUIS, MI 48880		CR Beds 97 POS Beds 0	
GRATIOT		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	84.2%
Balance Sheet		Income Statement	
Current Assets	6,302,260	Total Charges	11,903,113
Fixed Assets	1,738,236	Contract Allowance	1,581,222
Other Assets	-1,781,778	Operating Revenue	10,321,891
Total Assets	6,258,718	Operating Expense	9,429,623
Current Liabilities	2,518,007	Operating Margin	892,268
Long Term Liabilities	0	Other Income	107,792
Total Equity	3,740,711	Other Expense	0
Total Liab. and Equity	6,258,718	Net Profit or Loss	782,271
		13.3%	Skilled Nursing 68.0%
		86.7%	Ancillary Service 32.0%
		91.4%	Current Ratio 2.5
		8.6%	Days to Collect 50.4
		1.0%	Avg Payment Days 21.0
		0.0%	Depreciation Rate 18.0%
		7.6%	Return on Equity 20.9%

235147 SCHOOLCRAFT MEDICAL CARE FACILITY		Government - County	
SCHOOLCRAFT MEDICAL CARE FACILITY		9/30/2017 365 Days Settled	
MANISTIQUE, MI 49854		CR Beds 80 POS Beds 0	
SCHOOLCRAFT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	94.0%
Balance Sheet		Income Statement	
Current Assets	5,432,446	Total Charges	7,434,602
Fixed Assets	2,905,330	Contract Allowance	-314,068
Other Assets	0	Operating Revenue	7,748,670
Total Assets	8,337,776	Operating Expense	8,160,335
Current Liabilities	889,584	Operating Margin	-411,665
Long Term Liabilities	6,371,927	Other Income	562,373
Total Equity	1,076,265	Other Expense	0
Total Liab. and Equity	8,337,776	Net Profit or Loss	(162,987)
		-4.2%	Skilled Nursing 91.8%
		104.2%	Ancillary Service 8.2%
		105.3%	Current Ratio 6.1
		-5.3%	Days to Collect 89.0
		7.3%	Avg Payment Days 18.8
		0.0%	Depreciation Rate 2.5%
		-2.1%	Return on Equity -15.1%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 169

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235492 SHEFFIELD MANOR NURSING & REHAB CENTER				Proprietary - Corporation	
SHEFFIELD MANOR NURSING & REHAB CENTER 12/31/2017 365 Days Settled					
DETROIT, MI 48227				CR Beds 106 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 95.1%	
Balance Sheet		Income Statement		Length of Stay 141.5	
Current Assets	2,034,298	Total Charges	13,337,943	Average Wages 16.91	
Fixed Assets	1,170,445	Contract Allowance	2,982,743	22.4%	Skilled Nursing 89.9%
Other Assets	9,447	Operating Revenue	10,355,200	77.6%	Ancillary Service 10.1%
Total Assets	3,214,190	Operating Expense	9,745,855	94.1%	Current Ratio 1.5
Current Liabilities	1,315,977	Operating Margin	609,345	5.9%	Days to Collect 90.6
Long Term Liabilities	1,346,896	Other Income	4,719	0.0%	Avg Payment Days 6.3
Total Equity	551,317	Other Expense	0	0.0%	Depreciation Rate 31.8%
Total Liab. and Equity	3,214,190	Net Profit or Loss	614,064	5.9%	Return on Equity 111.4%
<hr/>					
235662 SHELBY CROSSING HEALTH CAMPUS				Proprietary - Corporation	
SHELBY CROSSING HEALTH CAMPUS 12/31/2017 365 Days Settled					
SHELBY TOWNSHIP, MI 48315				CR Beds 132 POS Beds 0	
MACOMB				Key Performance Ind.	
CGS (KENTUCKY)				Occupancy Rate 86.5%	
Balance Sheet		Income Statement		Length of Stay 48.1	
Current Assets	21,409,255	Total Charges	17,903,663	Average Wages 19.25	
Fixed Assets	22,396,731	Contract Allowance	4,240,744	23.7%	Skilled Nursing 50.6%
Other Assets	1,180,392	Operating Revenue	13,662,919	76.3%	Ancillary Service 27.2%
Total Assets	44,986,378	Operating Expense	14,969,724	109.6%	Current Ratio 43.2
Current Liabilities	496,097	Operating Margin	-1,306,805	-9.6%	Days to Collect 30.4
Long Term Liabilities	13,554,784	Other Income	0	0.0%	Avg Payment Days 11.9
Total Equity	30,935,497	Other Expense	0	0.0%	Depreciation Rate 6.8%
Total Liab. and Equity	44,986,378	Net Profit or Loss	(1,306,805)	-9.6%	Return on Equity -4.2%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 170

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235506 SHELBY NURSING CENTER		Proprietary - Partnership	
SHELBY NURSING CENTER		12/31/2017 365 Days Settled	
SHELBY TOWNSHIP, MI 48315		CR Beds 212 POS Beds 0	
MACOMB		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	83.8%
Balance Sheet		Income Statement	
Current Assets	4,619,817	Total Charges	34,807,232
Fixed Assets	850,458	Contract Allowance	8,368,174
Other Assets	0	Operating Revenue	26,439,058
Total Assets	5,470,275	Operating Expense	27,142,460
Current Liabilities	2,787,450	Operating Margin	-703,402
Long Term Liabilities	0	Other Income	398,379
Total Equity	2,682,825	Other Expense	0
Total Liab. and Equity	5,470,275	Net Profit or Loss	(352,452)
		24.0%	Skilled Nursing 59.5%
		76.0%	Ancillary Service 40.5%
		102.7%	Current Ratio 1.7
		-2.7%	Days to Collect 34.3
		1.5%	Avg Payment Days 11.6
		0.0%	Depreciation Rate 5.4%
		-1.3%	Return on Equity -13.1%

235067 SHIAWASSEE COUNTY MED CARE FAC		Government - County	
SHIAWASSEE COUNTY MED CARE FAC		12/31/2017 365 Days Settled	
CORUNNA, MI 48817		CR Beds 136 POS Beds 0	
SHIAWASSEE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	0.0%
Balance Sheet		Income Statement	
Current Assets	14,220,238	Total Charges	14,241,878
Fixed Assets	25,989,215	Contract Allowance	1,488,041
Other Assets	160,173	Operating Revenue	12,753,837
Total Assets	40,369,626	Operating Expense	17,436,856
Current Liabilities	-2,278,076	Operating Margin	-4,683,019
Long Term Liabilities	23,850,847	Other Income	3,415,990
Total Equity	18,796,855	Other Expense	0
Total Liab. and Equity	40,369,626	Net Profit or Loss	(1,267,029)
		10.4%	Skilled Nursing 90.7%
		89.6%	Ancillary Service 9.3%
		136.7%	Current Ratio (6.2)
		-36.7%	Days to Collect 147.4
		26.8%	Avg Payment Days 16.8
		0.0%	Depreciation Rate 0.9%
		-9.9%	Return on Equity -6.7%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 171

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235443 SHOREPOINTE NURSING CENTER				Proprietary - Partnership	
SHOREPOINTE NURSING CENTER		12/31/2017 365 Days Settled			
SAINT CLAIR SHORES, MI 48081		CR Beds 200 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		72.7%	
		Length of Stay		23.2	
		Average Wages		27.47	
		14.5% Skilled Nursing		63.2%	
		85.5% Ancillary Service		36.8%	
		106.9% Current Ratio		0.9	
		-6.9% Days to Collect		32.3	
		1.0% Avg Payment Days		39.0	
		0.0% Depreciation Rate		6.5%	
		-7.0% Return on Equity		-514.3%	
<hr/>					
235270 SOUTH HAVEN NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
SOUTH HAVEN NURSING AND REHABILITATION COMMUNITY		12/31/2017 365 Days Settled			
SOUTH HAVEN, MI 49090		CR Beds 70 POS Beds 0			
VAN BUREN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		85.1%	
		Length of Stay		142.1	
		Average Wages		18.63	
		39.5% Skilled Nursing		71.6%	
		60.5% Ancillary Service		28.4%	
		106.0% Current Ratio		0.4	
		-6.0% Days to Collect		15.9	
		9.0% Avg Payment Days		31.2	
		0.0% Depreciation Rate		154.2%	
		1.8% Return on Equity		173.2%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 172

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235065 SOUTH LYON SENIOR CARE AND REHAB CENTER, L L C		Proprietary - Corporation	
SOUTH LYON SENIOR CARE AND REHAB CENTER, L L C		12/31/2017 365 Days Settled	
SOUTH LYON, MI 48178		CR Beds 74 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	87.7%
Balance Sheet		Income Statement	
Current Assets	2,576,162	Total Charges	8,856,796
Fixed Assets	754,105	Contract Allowance	1,598,220
Other Assets	2,355,328	Operating Revenue	7,258,576
Total Assets	5,685,595	Operating Expense	6,570,950
Current Liabilities	563,404	Operating Margin	687,626
Long Term Liabilities	0	Other Income	157,719
Total Equity	5,122,191	Other Expense	0
Total Liab. and Equity	5,685,595	Net Profit or Loss	496,182
		18.0%	Skilled Nursing 80.3%
		82.0%	Ancillary Service 19.7%
		90.5%	Current Ratio 4.6
		9.5%	Days to Collect 30.4
		2.2%	Avg Payment Days 19.1
		0.0%	Depreciation Rate 26.0%
		6.8%	Return on Equity 9.7%

235035 SPECTRUM HEALTH REHAB AND NURSING CENTER		Nonprofit - Other	
SPECTRUM HEALTH REHAB AND NURSING CENTER		6/30/2017 365 Days Settled	
GRAND RAPIDS, MI 49508		CR Beds 165 POS Beds 0	
KENT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	84.6%
Balance Sheet		Income Statement	
Current Assets	2,341,278	Total Charges	31,701,897
Fixed Assets	28,430,946	Contract Allowance	13,679,099
Other Assets	23,693	Operating Revenue	18,022,798
Total Assets	30,795,917	Operating Expense	22,102,541
Current Liabilities	799,520	Operating Margin	-4,079,743
Long Term Liabilities	28,902,157	Other Income	46,995
Total Equity	1,094,240	Other Expense	0
Total Liab. and Equity	30,795,917	Net Profit or Loss	(4,032,748)
		43.1%	Skilled Nursing 70.7%
		56.9%	Ancillary Service 29.3%
		122.6%	Current Ratio 2.9
		-22.6%	Days to Collect 47.1
		0.3%	Avg Payment Days 6.2
		0.0%	Depreciation Rate 0.0%
		-22.4%	Return on Equity -368.5%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 173

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235643 ST ANNS HOME				Nonprofit - Church	
ST ANNS HOME		12/31/2017 365 Days Settled			
GRAND RAPIDS, MI 49504		CR Beds 150 POS Beds 0			
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.2%	
Balance Sheet		Income Statement		Length of Stay	
				208.7	
Current Assets	2,688,774	Total Charges	10,036,439	Average Wages	19.46
Fixed Assets	5,739,449	Contract Allowance	648,952	6.5%	Skilled Nursing
Other Assets	644,138	Operating Revenue	9,387,487	93.5%	Ancillary Service
Total Assets	9,072,361	Operating Expense	10,252,860	109.2%	Current Ratio
Current Liabilities	521,933	Operating Margin	-865,373	-9.2%	Days to Collect
Long Term Liabilities	3,250	Other Income	748,012	8.0%	Avg Payment Days
Total Equity	8,547,178	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	9,072,361	Net Profit or Loss	(172,283)	-1.8%	Return on Equity
					-2.0%
235408 ST ANTHONY HEALTHCARE CENTER				Proprietary - Corporation	
ST ANTHONY HEALTHCARE CENTER		12/31/2017 365 Days Settled			
WARREN, MI 48092		CR Beds 142 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		71.6%	
Balance Sheet		Income Statement		Length of Stay	
				110.1	
Current Assets	4,490,565	Total Charges	16,034,636	Average Wages	17.38
Fixed Assets	1,665,393	Contract Allowance	3,779,817	23.6%	Skilled Nursing
Other Assets	7,384	Operating Revenue	12,254,819	76.4%	Ancillary Service
Total Assets	6,163,342	Operating Expense	11,422,307	93.2%	Current Ratio
Current Liabilities	1,249,204	Operating Margin	832,512	6.8%	Days to Collect
Long Term Liabilities	-4,973,462	Other Income	28,866	0.2%	Avg Payment Days
Total Equity	9,887,600	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	6,163,342	Net Profit or Loss	860,925	7.0%	Return on Equity
					8.7%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 174

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235249 ST FRANCIS HOME				Nonprofit - Church	
ST FRANCIS HOME		12/31/2017 365 Days Settled			
SAGINAW, MI 48609		CR Beds 88 POS Beds 0			
SAGINAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.2%	
Balance Sheet		Income Statement		Length of Stay	
				85.6	
Current Assets	5,362,092	Total Charges	11,184,056	Average Wages	16.90
Fixed Assets	512,525	Contract Allowance	2,779,120	24.8%	Skilled Nursing
Other Assets	0	Operating Revenue	8,404,936	75.2%	Ancillary Service
Total Assets	5,874,617	Operating Expense	8,732,633	103.9%	Current Ratio
Current Liabilities	699,341	Operating Margin	-327,697	-3.9%	Days to Collect
Long Term Liabilities	0	Other Income	216,708	2.6%	Avg Payment Days
Total Equity	5,175,276	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	5,874,617	Net Profit or Loss	(110,989)	-1.3%	Return on Equity
					-2.1%
235595 ST FRANCIS NURSING CENTER				Proprietary - Corporation	
ST FRANCIS NURSING CENTER		12/31/2017 365 Days Settled			
DETROIT, MI 48214		CR Beds 81 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		83.4%	
Balance Sheet		Income Statement		Length of Stay	
				513.9	
Current Assets	2,807,459	Total Charges	4,460,889	Average Wages	18.32
Fixed Assets	85,629	Contract Allowance	1	0.0%	Skilled Nursing
Other Assets	0	Operating Revenue	4,460,888	100.0%	Ancillary Service
Total Assets	2,893,088	Operating Expense	4,938,920	110.7%	Current Ratio
Current Liabilities	4,711,802	Operating Margin	-478,032	-10.7%	Days to Collect
Long Term Liabilities	913,494	Other Income	127,644	2.9%	Avg Payment Days
Total Equity	-2,732,208	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	2,893,088	Net Profit or Loss	(350,388)	-7.9%	Return on Equity
					12.8%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 175

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235527 ST JAMES NURSING CENTER				Proprietary - Corporation	
ST JAMES NURSING CENTER		12/31/2017 365 Days Settled			
DETROIT, MI 48205		CR Beds 150 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		83.9%	
Balance Sheet		Income Statement		Length of Stay	
				425.5	
Current Assets	3,248,925	Total Charges	8,464,126	Average Wages	
Fixed Assets	332,247	Contract Allowance	1	16.59	
Other Assets	0	Operating Revenue	8,464,125	85.0%	
Total Assets	<u>3,581,172</u>	Operating Expense	9,071,762	15.0%	
Current Liabilities	4,385,730	Operating Margin	-607,637	Current Ratio	
Long Term Liabilities	5,347,207	Other Income	349,995	0.7	
Total Equity	-6,151,765	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>3,581,172</u>	Net Profit or Loss	<u>(257,642)</u>	142.0	
				Avg Payment Days	
				217.0	
				Depreciation Rate	
				16.3%	
				Return on Equity	
				4.2%	

235383 ST JOSEPH'S HEALTHCARE CENTER				Proprietary - Other	
ST JOSEPH'S HEALTHCARE CENTER		12/31/2017 365 Days Settled			
HAMTRAMCK, MI 48212		CR Beds 169 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.4%	
Balance Sheet		Income Statement		Length of Stay	
				162.9	
Current Assets	2,174,696	Total Charges	19,222,999	Average Wages	
Fixed Assets	472,978	Contract Allowance	5,856,160	18.22	
Other Assets	476,683	Operating Revenue	13,366,839	84.0%	
Total Assets	<u>3,124,357</u>	Operating Expense	13,591,431	16.0%	
Current Liabilities	2,300,613	Operating Margin	-224,592	Current Ratio	
Long Term Liabilities	449,000	Other Income	62,829	0.9	
Total Equity	374,744	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>3,124,357</u>	Net Profit or Loss	<u>(167,004)</u>	56.5	
				Avg Payment Days	
				40.8	
				Depreciation Rate	
				81.0%	
				Return on Equity	
				-44.6%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 176

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235620 ST JUDE NURSING CENTER		Proprietary - Corporation	
ST JUDE NURSING CENTER		12/31/2017 365 Days Settled	
LIVONIA, MI 48150		CR Beds 64 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	81.2%
		Length of Stay	527.1
		Average Wages	19.40
		Skilled Nursing	92.9%
		Ancillary Service	7.1%
		Current Ratio	0.6
		Days to Collect	244.8
		Avg Payment Days	276.2
		Depreciation Rate	4.8%
		Return on Equity	6.7%
Balance Sheet		Income Statement	
Current Assets	2,194,832	Total Charges	3,332,355
Fixed Assets	778,820	Contract Allowance	0
Other Assets	0	Operating Revenue	3,332,355
Total Assets	<u>2,973,652</u>	Operating Expense	3,869,958
Current Liabilities	3,697,103	Operating Margin	-537,603
Long Term Liabilities	1,676,855	Other Income	375,596
Total Equity	-2,400,306	Other Expense	0
Total Liab. and Equity	<u>2,973,652</u>	Net Profit or Loss	<u>(162,007)</u>

235319 ST MARY'S NURSING & REHAB CENTER		Proprietary - Corporation	
ST MARY'S NURSING & REHAB CENTER		12/31/2017 365 Days Settled	
SAINT CLAIR SHORES, MI 48080		CR Beds 101 POS Beds 0	
MACOMB		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	84.6%
		Length of Stay	104.6
		Average Wages	17.79
		Skilled Nursing	84.7%
		Ancillary Service	15.3%
		Current Ratio	4.0
		Days to Collect	93.9
		Avg Payment Days	10.6
		Depreciation Rate	56.4%
		Return on Equity	4.5%
Balance Sheet		Income Statement	
Current Assets	1,785,292	Total Charges	11,847,932
Fixed Assets	875,272	Contract Allowance	3,135,357
Other Assets	9,657	Operating Revenue	8,712,575
Total Assets	<u>2,670,221</u>	Operating Expense	8,471,316
Current Liabilities	445,726	Operating Margin	241,259
Long Term Liabilities	-3,304,959	Other Income	7,787
Total Equity	5,529,454	Other Expense	0
Total Liab. and Equity	<u>2,670,221</u>	Net Profit or Loss	<u>248,856</u>

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 177

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235661 STONEGATE HEALTH CAMPUS				Proprietary - Corporation	
STONEGATE HEALTH CAMPUS		12/31/2017 365 Days Settled			
LAPEER, MI 48446		CR Beds 119 POS Beds 0			
LAPEER		Key Performance Ind.			
CGS (KENTUCKY)		Occupancy Rate		82.5%	
Balance Sheet		Income Statement		Length of Stay 45.2	
Current Assets	15,209,030	Total Charges	13,978,308	Average Wages	17.30
Fixed Assets	13,245,219	Contract Allowance	3,187,409	22.8% Skilled Nursing	64.3%
Other Assets	2,020,860	Operating Revenue	10,790,899	77.2% Ancillary Service	24.6%
Total Assets	30,475,109	Operating Expense	9,384,994	87.0% Current Ratio	96.6
Current Liabilities	157,363	Operating Margin	1,405,905	13.0% Days to Collect	48.2
Long Term Liabilities	48,959	Other Income	3,229	0.0% Avg Payment Days	6.1
Total Equity	30,268,787	Other Expense	0	0.0% Depreciation Rate	2.6%
Total Liab. and Equity	30,475,109	Net Profit or Loss	1,409,134	13.1% Return on Equity	4.7%

235608 STRATFORD PINES NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
STRATFORD PINES NURSING AND REHABILITATION CENTER		12/31/2017 365 Days Settled			
MIDLAND, MI 48642		CR Beds 94 POS Beds 0			
MIDLAND		Key Performance Ind.			
WPS MI		Occupancy Rate		91.4%	
Balance Sheet		Income Statement		Length of Stay 88.6	
Current Assets	1,446,862	Total Charges	11,180,752	Average Wages	16.82
Fixed Assets	23,975	Contract Allowance	999,983	8.9% Skilled Nursing	73.3%
Other Assets	0	Operating Revenue	10,180,769	91.1% Ancillary Service	26.7%
Total Assets	1,470,837	Operating Expense	9,587,853	94.2% Current Ratio	1.7
Current Liabilities	860,813	Operating Margin	592,916	5.8% Days to Collect	41.7
Long Term Liabilities	-20,616	Other Income	-6,569	-0.1% Avg Payment Days	28.1
Total Equity	630,640	Other Expense	0	0.0% Depreciation Rate	2,684.0%
Total Liab. and Equity	1,470,837	Net Profit or Loss	527,905	5.2% Return on Equity	83.7%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 178

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235372 THE BAY AT CRANBROOK HEALTH & REHABILITATION CTR		Proprietary - Corporation	
THE BAY AT CRANBROOK HEALTH & REHABILITATION CTR		11/15/2017 319 Days Settled	
DETROIT, MI 48234		12/31/2017 46 Days Settled	
WAYNE		CR Beds 66 POS Beds 0	
NATIONAL GOVERNMENT SERVICES		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	250,660	Total Charges	365,406
Fixed Assets	5,716	Contract Allowance	89,958
Other Assets	0	Operating Revenue	275,448
Total Assets	256,376	Operating Expense	439,637
Current Liabilities	420,563	Operating Margin	-164,189
Long Term Liabilities	0	Other Income	0
Total Equity	-164,187	Other Expense	0
Total Liab. and Equity	256,376	Net Profit or Loss	(164,189)
			24.6%
			75.4%
			159.6%
			-59.6%
			0.0%
			0.0%
			-59.6%

Occupancy Rate	44.8%
Length of Stay	340.0
Average Wages	15.34
Skilled Nursing	89.8%
Ancillary Service	10.2%
Current Ratio	0.6
Days to Collect	179.8
Avg Payment Days	203.5
Depreciation Rate	452.5%
Return on Equity	100.0%

235454 THE BAY AT ELMWOOD HEALTH & REHABILITATION CENTER		Proprietary - Corporation	
THE BAY AT ELMWOOD HEALTH & REHABILITATION CENTER		11/15/2017 319 Days Settled	
DETROIT, MI 48211		12/31/2017 46 Days Settled	
WAYNE		CR Beds 120 POS Beds 0	
NATIONAL GOVERNMENT SERVICES		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	2,747,980	Total Charges	3,913,808
Fixed Assets	296,478	Contract Allowance	274,118
Other Assets	0	Operating Revenue	3,639,690
Total Assets	3,044,458	Operating Expense	3,838,735
Current Liabilities	3,061,689	Operating Margin	-199,045
Long Term Liabilities	-961,864	Other Income	0
Total Equity	944,633	Other Expense	0
Total Liab. and Equity	3,044,458	Net Profit or Loss	(199,045)
			7.0%
			93.0%
			105.5%
			-5.5%
			0.0%
			0.0%
			-5.5%

Occupancy Rate	51.5%
Length of Stay	469.0
Average Wages	13.32
Skilled Nursing	93.8%
Ancillary Service	6.2%
Current Ratio	0.9
Days to Collect	86.6
Avg Payment Days	193.2
Depreciation Rate	4.6%
Return on Equity	-21.1%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 180

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235454 THE BAY AT ELMWOOD HEALTH & REHABILITATION CENTER		Proprietary - Corporation	
THE BAY AT ELMWOOD HEALTH & REHABILITATION CENTER		11/15/2017 319 Days Settled	
DETROIT, MI 48211		12/31/2017 46 Days Settled	
WAYNE		CR Beds 120 POS Beds 0	
NATIONAL GOVERNMENT SERVICES		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	719,396	Total Charges	957,903
Fixed Assets	13,211	Contract Allowance	133,299
Other Assets	0	Operating Revenue	824,604
Total Assets	732,607	Operating Expense	771,520
Current Liabilities	679,522	Operating Margin	53,084
Long Term Liabilities	0	Other Income	0
Total Equity	53,085	Other Expense	0
Total Liab. and Equity	732,607	Net Profit or Loss	53,084
		13.9%	Skilled Nursing 89.0%
		86.1%	Ancillary Service 11.0%
		93.6%	Current Ratio 1.1
		6.4%	Days to Collect 244.1
		0.0%	Avg Payment Days 199.8
		0.0%	Depreciation Rate 331.6%
		6.4%	Return on Equity 100.0%

235468 THE BAY AT WOODWARD HEALTH & REHABILITATION CENTER		Proprietary - Corporation	
THE BAY AT WOODWARD HEALTH & REHABILITATION CENTER		11/15/2017 319 Days Settled	
DETROIT, MI 48202		12/31/2017 46 Days Settled	
WAYNE		CR Beds 110 POS Beds 0	
NATIONAL GOVERNMENT SERVICES		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	4,967,981	Total Charges	6,379,223
Fixed Assets	670,177	Contract Allowance	1,332,650
Other Assets	0	Operating Revenue	5,046,573
Total Assets	5,638,158	Operating Expense	5,169,469
Current Liabilities	4,647,464	Operating Margin	-122,896
Long Term Liabilities	1,728,528	Other Income	0
Total Equity	-737,834	Other Expense	0
Total Liab. and Equity	5,638,158	Net Profit or Loss	(122,896)
		20.9%	Skilled Nursing 92.0%
		79.1%	Ancillary Service 8.0%
		102.4%	Current Ratio 1.1
		-2.4%	Days to Collect 103.9
		0.0%	Avg Payment Days 229.3
		0.0%	Depreciation Rate 11.5%
		-2.4%	Return on Equity 16.7%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 181

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235468 THE BAY AT WOODWARD HEALTH & REHABILITATION CENTER		Proprietary - Corporation	
THE BAY AT WOODWARD HEALTH & REHABILITATION CENTER		11/15/2017 319 Days Settled	
DETROIT, MI 48202		12/31/2017 46 Days Settled	
WAYNE		CR Beds 110 POS Beds 0	
NATIONAL GOVERNMENT SERVICES		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	1,509,338	Total Charges	1,367,908
Fixed Assets	10,366	Contract Allowance	277,511
Other Assets	0	Operating Revenue	1,090,397
Total Assets	1,519,704	Operating Expense	944,870
Current Liabilities	1,374,176	Operating Margin	145,527
Long Term Liabilities	0	Other Income	0
Total Equity	145,528	Other Expense	0
Total Liab. and Equity	1,519,704	Net Profit or Loss	145,527
		20.3%	Skilled Nursing 90.7%
		79.7%	Ancillary Service 9.3%
		86.7%	Current Ratio 1.1
		13.3%	Days to Collect 431.0
		0.0%	Avg Payment Days 197.0
		0.0%	Depreciation Rate 413.6%
		13.3%	Return on Equity 100.0%

235599 THE CARRIAGE HOUSE OF BAY CITY		Proprietary - Corporation	
THE CARRIAGE HOUSE OF BAY CITY		12/31/2017 365 Days Settled	
BAY CITY, MI 48706		CR Beds 151 POS Beds 0	
BAY		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 68.9%	
Balance Sheet		Income Statement	
Current Assets	2,330,816	Total Charges	14,094,408
Fixed Assets	3,154,167	Contract Allowance	3,124,765
Other Assets	138,915	Operating Revenue	10,969,643
Total Assets	5,623,898	Operating Expense	10,736,340
Current Liabilities	2,434,233	Operating Margin	233,303
Long Term Liabilities	835,797	Other Income	84,710
Total Equity	2,353,868	Other Expense	0
Total Liab. and Equity	5,623,898	Net Profit or Loss	318,013
		22.2%	Skilled Nursing 76.0%
		77.8%	Ancillary Service 24.0%
		97.9%	Current Ratio 1.0
		2.1%	Days to Collect 54.7
		0.8%	Avg Payment Days 26.9
		0.0%	Depreciation Rate 4.5%
		2.9%	Return on Equity 13.5%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 182

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235552 THE LIGHTHOUSE AT HANCOCK HEALTH AND REHAB		Proprietary - Other	
THE LIGHTHOUSE AT HANCOCK HEALTH AND REHAB		12/31/2017 365 Days Settled	
HANCOCK, MI 49930		CR Beds 63 POS Beds 0	
HOUGHTON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	82.0%
Balance Sheet		Income Statement	
Current Assets	661,615	Total Charges	5,393,543
Fixed Assets	30,429	Contract Allowance	283,603
Other Assets	0	Operating Revenue	5,109,940
Total Assets	692,044	Operating Expense	5,237,919
Current Liabilities	592,623	Operating Margin	-127,979
Long Term Liabilities	526,833	Other Income	2,637
Total Equity	-427,412	Other Expense	0
Total Liab. and Equity	692,044	Net Profit or Loss	(218,506)
		5.3%	Skilled Nursing
		94.7%	Ancillary Service
		102.5%	Current Ratio
		-2.5%	Days to Collect
		0.1%	Avg Payment Days
		0.0%	Depreciation Rate
		-4.3%	Return on Equity

235551 THE LIGHTHOUSE AT HUBBELL HEALTH AND REHAB		Proprietary - Corporation	
THE LIGHTHOUSE AT HUBBELL HEALTH AND REHAB		12/31/2017 365 Days Settled	
HUBBELL, MI 49934		CR Beds 55 POS Beds 0	
HOUGHTON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	91.5%
Balance Sheet		Income Statement	
Current Assets	624,758	Total Charges	5,036,450
Fixed Assets	121,165	Contract Allowance	151,779
Other Assets	23,475	Operating Revenue	4,884,671
Total Assets	769,398	Operating Expense	4,767,818
Current Liabilities	613,004	Operating Margin	116,853
Long Term Liabilities	0	Other Income	822
Total Equity	156,394	Other Expense	0
Total Liab. and Equity	769,398	Net Profit or Loss	28,763
		3.0%	Skilled Nursing
		97.0%	Ancillary Service
		97.6%	Current Ratio
		2.4%	Days to Collect
		0.0%	Avg Payment Days
		0.0%	Depreciation Rate
		0.6%	Return on Equity

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 183

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235349 THE LIGHTHOUSE AT ISHPEMING HEALTH AND REHAB		Proprietary - Other	
THE LIGHTHOUSE AT ISHPEMING HEALTH AND REHAB		12/31/2017 365 Days Settled	
ISHPEMING, MI 49849		CR Beds 112 POS Beds 0	
MARQUETTE		Key Performance Ind.	
WPS IN		Occupancy Rate	67.9%
Balance Sheet		Income Statement	
Current Assets	1,816,035	Total Charges	6,758,881
Fixed Assets	27,880	Contract Allowance	544,187
Other Assets	0	Operating Revenue	6,214,694
Total Assets	1,843,915	Operating Expense	6,683,961
Current Liabilities	2,272,077	Operating Margin	-469,267
Long Term Liabilities	406,000	Other Income	2,791
Total Equity	-834,162	Other Expense	0
Total Liab. and Equity	1,843,915	Net Profit or Loss	(583,666)
		8.1%	Skilled Nursing 86.2%
		91.9%	Ancillary Service 13.8%
		107.6%	Current Ratio 0.8
		-7.6%	Days to Collect 85.5
		0.0%	Avg Payment Days 43.9
		0.0%	Depreciation Rate 112.8%
		-9.4%	Return on Equity 70.0%

235511 THE LIGHTHOUSE AT ROSCOMMON HEALTH AND REHAB		Proprietary - Other	
THE LIGHTHOUSE AT ROSCOMMON HEALTH AND REHAB		12/31/2017 365 Days Settled	
ROSCOMMON, MI 48653		CR Beds 118 POS Beds 0	
ROSCOMMON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	52.0%
Balance Sheet		Income Statement	
Current Assets	1,379,559	Total Charges	4,853,820
Fixed Assets	49,077	Contract Allowance	60,116
Other Assets	0	Operating Revenue	4,793,704
Total Assets	1,428,636	Operating Expense	5,791,453
Current Liabilities	2,337,154	Operating Margin	-997,749
Long Term Liabilities	517,167	Other Income	1,133
Total Equity	-1,425,685	Other Expense	0
Total Liab. and Equity	1,428,636	Net Profit or Loss	(1,081,916)
		1.2%	Skilled Nursing 83.9%
		98.8%	Ancillary Service 16.1%
		120.8%	Current Ratio 0.6
		-20.8%	Days to Collect 80.0
		0.0%	Avg Payment Days 51.2
		0.0%	Depreciation Rate 81.0%
		-22.6%	Return on Equity 75.9%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 184

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235541 THE LODGE AT TAYLOR				Proprietary - Corporation	
THE LODGE AT TAYLOR		12/31/2017 365 Days Settled			
TAYLOR, MI 48180				CR Beds 150 POS Beds 0	
WAYNE				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate 86.0%	
Balance Sheet		Income Statement		Length of Stay 68.2	
Current Assets	3,209,416	Total Charges	17,818,525	Average Wages 12.20	
Fixed Assets	599,260	Contract Allowance	3,845,655	21.6%	Skilled Nursing 79.5%
Other Assets	42,625	Operating Revenue	13,972,870	78.4%	Ancillary Service 20.5%
Total Assets	<u>3,851,301</u>	Operating Expense	14,561,868	104.2%	Current Ratio 1.0
Current Liabilities	3,148,938	Operating Margin	-588,998	-4.2%	Days to Collect 82.4
Long Term Liabilities	1,276,983	Other Income	115,145	0.8%	Avg Payment Days 44.6
Total Equity	-574,620	Other Expense	0	0.0%	Depreciation Rate 36.0%
Total Liab. and Equity	<u>3,851,301</u>	Net Profit or Loss	<u>(473,853)</u>	-3.4%	Return on Equity 82.5%
235508 THE MANOR OF FARMINGTON HILLS				Proprietary - Corporation	
THE MANOR OF FARMINGTON HILLS		12/31/2017 365 Days Settled			
FARMINGTON HILLS, MI 48336				CR Beds 102 POS Beds 0	
OAKLAND				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 88.6%	
Balance Sheet		Income Statement		Length of Stay 162.6	
Current Assets	1,817,104	Total Charges	13,923,939	Average Wages 18.78	
Fixed Assets	1,394,029	Contract Allowance	3,430,771	24.6%	Skilled Nursing 79.7%
Other Assets	178,894	Operating Revenue	10,493,168	75.4%	Ancillary Service 20.3%
Total Assets	<u>3,390,027</u>	Operating Expense	10,531,728	100.4%	Current Ratio 3.3
Current Liabilities	549,926	Operating Margin	-38,560	-0.4%	Days to Collect 88.7
Long Term Liabilities	174,387	Other Income	848	0.0%	Avg Payment Days 4.8
Total Equity	2,665,714	Other Expense	0	0.0%	Depreciation Rate 75.1%
Total Liab. and Equity	<u>3,390,027</u>	Net Profit or Loss	<u>(37,712)</u>	-0.4%	Return on Equity -1.4%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 185

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235529 THE MANOR OF NOVI				Proprietary - Corporation	
THE MANOR OF NOVI		12/31/2017 365 Days Settled			
NOVI, MI 48375		CR Beds 140 POS Beds 0			
OAKLAND		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.0%	
Balance Sheet		Income Statement		Length of Stay 226.0	
Current Assets	2,391,271	Total Charges	19,257,094	Average Wages	19.93
Fixed Assets	1,584,839	Contract Allowance	5,032,229	26.1% Skilled Nursing	80.9%
Other Assets	13,671	Operating Revenue	14,224,865	73.9% Ancillary Service	19.1%
Total Assets	3,989,781	Operating Expense	13,508,509	95.0% Current Ratio	2.7
Current Liabilities	871,243	Operating Margin	716,356	5.0% Days to Collect	89.5
Long Term Liabilities	-7,461,035	Other Income	2,600	0.0% Avg Payment Days	4.4
Total Equity	10,579,573	Other Expense	0	0.0% Depreciation Rate	65.3%
Total Liab. and Equity	3,989,781	Net Profit or Loss	718,882	5.1% Return on Equity	6.8%
235430 THE NEIGHBORHOODS OF WHITE LAKE				Nonprofit - Church	
THE NEIGHBORHOODS OF WHITE LAKE		6/30/2017 365 Days Settled			
WHITE LAKE, MI 48386		CR Beds 92 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		84.4%	
Balance Sheet		Income Statement		Length of Stay 52.7	
Current Assets	1,409,187	Total Charges	18,605,383	Average Wages	18.28
Fixed Assets	15,330,963	Contract Allowance	8,780,125	47.2% Skilled Nursing	51.8%
Other Assets	0	Operating Revenue	9,825,258	52.8% Ancillary Service	48.2%
Total Assets	16,740,150	Operating Expense	11,955,938	121.7% Current Ratio	0.1
Current Liabilities	12,795,936	Operating Margin	-2,130,680	-21.7% Days to Collect	50.2
Long Term Liabilities	13,083,282	Other Income	-12,052	-0.1% Avg Payment Days	31.1
Total Equity	-9,139,068	Other Expense	0	0.0% Depreciation Rate	6.9%
Total Liab. and Equity	16,740,150	Net Profit or Loss	(2,142,732)	-21.8% Return on Equity	23.4%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 186

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235451 THE OAKS AT NORTHPOINTE WOODS				Proprietary - Corporation	
THE OAKS AT NORTHPOINTE WOODS		12/31/2017 365 Days Settled			
BATTLE CREEK, MI 49017		CR Beds 107 POS Beds 0			
CALHOUN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		77.1%	
Balance Sheet		Income Statement		Length of Stay	
				64.1	
Current Assets	12,351,817	Total Charges	11,099,379	Average Wages	16.90
Fixed Assets	13,188,764	Contract Allowance	1,885,534	17.0% Skilled Nursing	66.3%
Other Assets	1,736,434	Operating Revenue	9,213,845	83.0% Ancillary Service	20.4%
Total Assets	<u>27,277,015</u>	Operating Expense	8,529,573	92.6% Current Ratio	64.0
Current Liabilities	192,900	Operating Margin	684,272	7.4% Days to Collect	40.4
Long Term Liabilities	136,045	Other Income	56	0.0% Avg Payment Days	8.3
Total Equity	<u>26,948,070</u>	Other Expense	0	0.0% Depreciation Rate	2.4%
Total Liab. and Equity	<u>27,277,015</u>	Net Profit or Loss	<u>684,328</u>	7.4% Return on Equity	2.5%

235660 THE OAKS AT WOODFIELD				Proprietary - Corporation	
THE OAKS AT WOODFIELD		12/31/2017 365 Days Settled			
GR BLANC, MI 48439		CR Beds 89 POS Beds 0			
GENESEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.0%	
Balance Sheet		Income Statement		Length of Stay	
				46.2	
Current Assets	18,310,211	Total Charges	12,330,599	Average Wages	17.81
Fixed Assets	12,740,028	Contract Allowance	2,881,631	23.4% Skilled Nursing	60.2%
Other Assets	1,597,123	Operating Revenue	9,448,968	76.6% Ancillary Service	24.1%
Total Assets	<u>32,647,362</u>	Operating Expense	8,031,315	85.0% Current Ratio	29.5
Current Liabilities	619,653	Operating Margin	1,417,653	15.0% Days to Collect	35.6
Long Term Liabilities	58,457	Other Income	1,200	0.0% Avg Payment Days	28.2
Total Equity	<u>31,969,252</u>	Other Expense	0	0.0% Depreciation Rate	2.4%
Total Liab. and Equity	<u>32,647,362</u>	Net Profit or Loss	<u>1,418,853</u>	15.0% Return on Equity	4.4%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 187

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235709 THE RIVERS HEALTH & REHAB CENTER OF GROSSE POINTE				Proprietary - Corporation	
THE RIVERS HEALTH & REHAB CENTER OF GROSSE POINTE				12/31/2017 365 Days Settled	
GROSSE POINTE WOODS, MI 48236				CR Beds 86 POS Beds 0	
WAYNE				Key Performance Ind.	
WPS MI				Occupancy Rate	64.1%
Balance Sheet		Income Statement		Length of Stay	32.0
Current Assets	1,776,600	Total Charges	12,899,742	Average Wages	21.89
Fixed Assets	165,028	Contract Allowance	3,172,677	24.6% Skilled Nursing	45.9%
Other Assets	0	Operating Revenue	9,727,065	75.4% Ancillary Service	54.1%
Total Assets	<u>1,941,628</u>	Operating Expense	9,590,578	98.6% Current Ratio	0.5
Current Liabilities	3,943,298	Operating Margin	136,487	1.4% Days to Collect	59.1
Long Term Liabilities	0	Other Income	20	0.0% Avg Payment Days	65.9
Total Equity	<u>-2,001,670</u>	Other Expense	0	0.0% Depreciation Rate	334.3%
Total Liab. and Equity	<u>1,941,628</u>	Net Profit or Loss	<u>(103,493)</u>	-1.1% Return on Equity	5.2%
235524 THE SPRINGS AT THE FOUNTAINS				Proprietary - Partnership	
THE SPRINGS AT THE FOUNTAINS				12/31/2017 365 Days Settled	
KALAMAZOO, MI 49009				CR Beds 303 POS Beds 0	
KALAMAZOO				Key Performance Ind.	
WPS MI				Occupancy Rate	65.4%
Balance Sheet		Income Statement		Length of Stay	314.7
Current Assets	3,614,992	Total Charges	11,469,077	Average Wages	16.82
Fixed Assets	1,747,116	Contract Allowance	1,244,310	10.8% Skilled Nursing	21.8%
Other Assets	1,911,770	Operating Revenue	10,224,767	89.2% Ancillary Service	11.9%
Total Assets	<u>7,273,878</u>	Operating Expense	12,115,775	118.5% Current Ratio	1.4
Current Liabilities	2,662,244	Operating Margin	-1,891,008	-18.5% Days to Collect	121.0
Long Term Liabilities	4,937,263	Other Income	1,287,491	12.6% Avg Payment Days	15.8
Total Equity	<u>-325,629</u>	Other Expense	0	0.0% Depreciation Rate	164.3%
Total Liab. and Equity	<u>7,273,878</u>	Net Profit or Loss	<u>(603,517)</u>	-5.9% Return on Equity	185.3%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 188

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235652 THE TIMBERS OF CASS COUNTY				Proprietary - Corporation			
THE TIMBERS OF CASS COUNTY		12/31/2017 365 Days Settled					
DOWAGIAC, MI 49047		CR Beds 108 POS Beds 0					
CASS		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.9%			
Balance Sheet		Income Statement		Length of Stay		183.2	
				Average Wages		21.26	
Current Assets	6,355,882	Total Charges	12,894,005	29.5%		Skilled Nursing	71.2%
Fixed Assets	399,480	Contract Allowance	3,801,714	70.5%		Ancillary Service	28.8%
Other Assets	155,792	Operating Revenue	9,092,291	101.8%		Current Ratio	7.8
Total Assets	6,911,154	Operating Expense	9,253,638	-1.8%		Days to Collect	250.5
Current Liabilities	814,277	Operating Margin	-161,347	10.2%		Avg Payment Days	16.2
Long Term Liabilities	0	Other Income	929,233	0.0%		Depreciation Rate	147.7%
Total Equity	6,096,877	Other Expense	0	8.2%		Return on Equity	12.2%
Total Liab. and Equity	6,911,154	Net Profit or Loss	741,194				

235325 THE VILLA AT CITY CENTER				Proprietary - Corporation			
THE VILLA AT CITY CENTER		12/31/2017 365 Days Settled					
WARREN, MI 48089		CR Beds 153 POS Beds 0					
MACOMB		Key Performance Ind.					
NGS (WI)		Occupancy Rate		87.6%			
Balance Sheet		Income Statement		Length of Stay		421.8	
				Average Wages		20.17	
Current Assets	5,239,182	Total Charges	6,777,816	-121.3%		Skilled Nursing	33.4%
Fixed Assets	1,739,564	Contract Allowance	-8,219,592	221.3%		Ancillary Service	66.6%
Other Assets	0	Operating Revenue	14,997,408	91.2%		Current Ratio	3.3
Total Assets	6,978,746	Operating Expense	13,683,633	8.8%		Days to Collect	56.1
Current Liabilities	1,572,643	Operating Margin	1,313,775	0.4%		Avg Payment Days	41.9
Long Term Liabilities	2,077,325	Other Income	56,621	0.0%		Depreciation Rate	114.4%
Total Equity	3,328,778	Other Expense	0	7.8%		Return on Equity	35.3%
Total Liab. and Equity	6,978,746	Net Profit or Loss	1,175,121				

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 189

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235402 THE VILLA AT GREAT LAKES CROSSING				Proprietary - Corporation		
THE VILLA AT GREAT LAKES CROSSING				12/31/2017 365 Days Settled		
DETROIT, MI 48219				CR Beds 98 POS Beds 0		
WAYNE				Key Performance Ind.		
NGS (WI)				Occupancy Rate	88.8%	
Balance Sheet		Income Statement		Length of Stay	311.5	
Current Assets	3,165,329	Total Charges	5,259,290	Average Wages	18.70	
Fixed Assets	781,605	Contract Allowance	-4,048,480	-77.0%	Skilled Nursing	38.8%
Other Assets	0	Operating Revenue	9,307,770	177.0%	Ancillary Service	61.2%
Total Assets	3,946,934	Operating Expense	8,727,949	93.8%	Current Ratio	3.0
Current Liabilities	1,059,781	Operating Margin	579,821	6.2%	Days to Collect	59.2
Long Term Liabilities	855,389	Other Income	-12,350	-0.1%	Avg Payment Days	44.3
Total Equity	2,031,764	Other Expense	0	0.0%	Depreciation Rate	135.7%
Total Liab. and Equity	3,946,934	Net Profit or Loss	446,701	4.8%	Return on Equity	22.0%

235489 THE VILLA AT GREEN LAKE ESTATES				Proprietary - Corporation		
THE VILLA AT GREEN LAKE ESTATES				12/31/2017 365 Days Settled		
ORCHARD LAKE, MI 48324				CR Beds 85 POS Beds 0		
OAKLAND				Key Performance Ind.		
NGS (WI)				Occupancy Rate	88.2%	
Balance Sheet		Income Statement		Length of Stay	379.9	
Current Assets	1,648,491	Total Charges	3,384,808	Average Wages	19.17	
Fixed Assets	257,536	Contract Allowance	-4,106,238	-121.3%	Skilled Nursing	47.3%
Other Assets	0	Operating Revenue	7,491,046	221.3%	Ancillary Service	52.7%
Total Assets	1,906,027	Operating Expense	7,590,499	101.3%	Current Ratio	2.2
Current Liabilities	747,050	Operating Margin	-99,453	-1.3%	Days to Collect	56.4
Long Term Liabilities	517,394	Other Income	22,092	0.3%	Avg Payment Days	35.9
Total Equity	641,583	Other Expense	0	0.0%	Depreciation Rate	378.6%
Total Liab. and Equity	1,906,027	Net Profit or Loss	(174,932)	-2.3%	Return on Equity	-27.3%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 190

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235503 THE VILLA AT PARKRIDGE				Proprietary - Corporation	
THE VILLA AT PARKRIDGE		12/31/2017 365 Days Settled			
YPSILANTI, MI 48198		CR Beds 144 POS Beds 0			
WASHTENAW		Key Performance Ind.			
NGS (WI)		Occupancy Rate		91.2%	
Balance Sheet		Income Statement		Length of Stay 326.2	
Current Assets	3,145,624	Total Charges	6,092,908	Average Wages 18.74	
Fixed Assets	304,947	Contract Allowance	-6,341,717	-104.1%	Skilled Nursing 41.8%
Other Assets	0	Operating Revenue	12,434,625	204.1%	Ancillary Service 58.2%
Total Assets	<u>3,450,571</u>	Operating Expense	12,113,142	97.4%	Current Ratio 3.1
Current Liabilities	1,020,906	Operating Margin	321,483	2.6%	Days to Collect 71.1
Long Term Liabilities	886,837	Other Income	-8,654	-0.1%	Avg Payment Days 30.8
Total Equity	<u>1,542,828</u>	Other Expense	0	0.0%	Depreciation Rate 452.4%
Total Liab. and Equity	<u>3,450,571</u>	Net Profit or Loss	<u>151,528</u>	1.2%	Return on Equity 9.8%
235380 THE VILLA AT ROSE CITY				Proprietary - Corporation	
THE VILLA AT ROSE CITY		12/31/2017 365 Days Settled			
ROSE CITY, MI 48654		CR Beds 102 POS Beds 0			
OGEMAW		Key Performance Ind.			
NGS (WI)		Occupancy Rate		74.1%	
Balance Sheet		Income Statement		Length of Stay 121.6	
Current Assets	2,228,063	Total Charges	7,232,648	Average Wages 16.22	
Fixed Assets	2,809,021	Contract Allowance	-1,517,912	-21.0%	Skilled Nursing 49.3%
Other Assets	0	Operating Revenue	8,750,560	121.0%	Ancillary Service 50.7%
Total Assets	<u>5,037,084</u>	Operating Expense	8,181,272	93.5%	Current Ratio 3.2
Current Liabilities	703,971	Operating Margin	569,288	6.5%	Days to Collect 56.5
Long Term Liabilities	2,455,174	Other Income	41,643	0.5%	Avg Payment Days 31.4
Total Equity	<u>1,877,939</u>	Other Expense	0	0.0%	Depreciation Rate 49.6%
Total Liab. and Equity	<u>5,037,084</u>	Net Profit or Loss	<u>496,731</u>	5.7%	Return on Equity 26.5%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 191

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235396 THE VILLA AT SILVERBELL ESTATES		Proprietary - Corporation	
THE VILLA AT SILVERBELL ESTATES		12/31/2017 365 Days Settled	
ORION, MI 48359		CR Beds 106 POS Beds 0	
OAKLAND		Key Performance Ind.	
NGS (WI)		Occupancy Rate	75.8%
Balance Sheet		Income Statement	
Current Assets	1,962,686	Total Charges	9,859,056
Fixed Assets	557,506	Contract Allowance	1,311,715
Other Assets	0	Operating Revenue	8,547,341
Total Assets	<u>2,520,192</u>	Operating Expense	8,378,891
Current Liabilities	786,442	Operating Margin	168,450
Long Term Liabilities	812,170	Other Income	3,437
Total Equity	<u>921,580</u>	Other Expense	0
Total Liab. and Equity	<u>2,520,192</u>	Net Profit or Loss	<u>171,887</u>
		13.3%	Skilled Nursing 72.4%
		86.7%	Ancillary Service 27.6%
		98.0%	Current Ratio 2.5
		2.0%	Days to Collect 45.2
		0.0%	Avg Payment Days 34.3
		0.0%	Depreciation Rate 188.2%
		2.0%	Return on Equity 18.7%

235429 THE VILLA AT THE BAY		Proprietary - Corporation	
THE VILLA AT THE BAY		12/31/2017 365 Days Settled	
PETOSKEY, MI 49770		CR Beds 110 POS Beds 0	
EMMET		Key Performance Ind.	
NGS (WI)		Occupancy Rate	84.9%
Balance Sheet		Income Statement	
Current Assets	3,179,979	Total Charges	5,731,042
Fixed Assets	675,369	Contract Allowance	-4,125,831
Other Assets	0	Operating Revenue	9,856,873
Total Assets	<u>3,855,348</u>	Operating Expense	9,070,272
Current Liabilities	844,143	Operating Margin	786,601
Long Term Liabilities	911,154	Other Income	40,734
Total Equity	<u>2,100,051</u>	Other Expense	0
Total Liab. and Equity	<u>3,855,348</u>	Net Profit or Loss	<u>691,629</u>
		-72.0%	Skilled Nursing 48.8%
		172.0%	Ancillary Service 51.2%
		92.0%	Current Ratio 3.8
		8.0%	Days to Collect 43.5
		0.4%	Avg Payment Days 34.0
		0.0%	Depreciation Rate 173.7%
		7.0%	Return on Equity 32.9%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 192

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235463 THE VILLA AT THE PARK				Proprietary - Corporation	
THE VILLA AT THE PARK		12/31/2017 365 Days Settled			
HIGHLAND PARK, MI 48203		CR Beds 114 POS Beds 0			
WAYNE		Key Performance Ind.			
NGS (WI)		Occupancy Rate		94.9%	
Balance Sheet		Income Statement		Length of Stay 379.9	
Current Assets	2,531,335	Total Charges	2,911,958	Average Wages 18.79	
Fixed Assets	273,559	Contract Allowance	-6,421,009	-220.5%	Skilled Nursing 47.3%
Other Assets	0	Operating Revenue	9,332,967	320.5%	Ancillary Service 52.7%
Total Assets	2,804,894	Operating Expense	9,184,179	98.4%	Current Ratio 2.6
Current Liabilities	959,784	Operating Margin	148,788	1.6%	Days to Collect 80.4
Long Term Liabilities	799,885	Other Income	26,851	0.3%	Avg Payment Days 38.1
Total Equity	1,045,225	Other Expense	0	0.0%	Depreciation Rate 387.3%
Total Liab. and Equity	2,804,894	Net Profit or Loss	53,600	0.6%	Return on Equity 5.1%
235412 THE VILLA AT TRAVERSE POINT				Proprietary - Corporation	
THE VILLA AT TRAVERSE POINT		12/31/2017 365 Days Settled			
TRAVERSE CITY, MI 49684		CR Beds 96 POS Beds 0			
GRAND TRAVERSE		Key Performance Ind.			
NGS (WI)		Occupancy Rate		59.5%	
Balance Sheet		Income Statement		Length of Stay 79.9	
Current Assets	-9,889	Total Charges	5,900,704	Average Wages 18.94	
Fixed Assets	2,055,487	Contract Allowance	-1,152,687	-19.5%	Skilled Nursing 36.1%
Other Assets	0	Operating Revenue	7,053,391	119.5%	Ancillary Service 63.9%
Total Assets	2,045,598	Operating Expense	7,243,836	102.7%	Current Ratio 0.0
Current Liabilities	838,309	Operating Margin	-190,445	-2.7%	Days to Collect 77.2
Long Term Liabilities	1,908,833	Other Income	66,083	0.9%	Avg Payment Days 42.2
Total Equity	-701,544	Other Expense	0	0.0%	Depreciation Rate 51.4%
Total Liab. and Equity	2,045,598	Net Profit or Loss	(216,249)	-3.1%	Return on Equity 30.8%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 193

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235414 THE VILLA AT WEST BRANCH				Proprietary - Corporation	
THE VILLA AT WEST BRANCH		12/31/2017 365 Days Settled			
WEST BRANCH, MI 48661		CR Beds 70 POS Beds 0			
OGEMAW		Key Performance Ind.			
NGS (WI)		Occupancy Rate		94.1%	
Balance Sheet		Income Statement		Length of Stay 132.9	
Current Assets	2,894,341	Total Charges	5,610,216	Average Wages 17.29	
Fixed Assets	144,093	Contract Allowance	-2,011,148	-35.8%	Skilled Nursing 41.4%
Other Assets	0	Operating Revenue	7,621,364	135.8%	Ancillary Service 58.6%
Total Assets	3,038,434	Operating Expense	6,901,912	90.6%	Current Ratio 4.5
Current Liabilities	639,153	Operating Margin	719,452	9.4%	Days to Collect 30.8
Long Term Liabilities	361,499	Other Income	5,377	0.1%	Avg Payment Days 33.8
Total Equity	2,037,782	Other Expense	0	0.0%	Depreciation Rate 429.7%
Total Liab. and Equity	3,038,434	Net Profit or Loss	625,824	8.2%	Return on Equity 30.7%
235528 THE VILLAGE OF EAST HARBOR				Nonprofit - Church	
THE VILLAGE OF EAST HARBOR		12/31/2017 365 Days Settled			
CHESTERFIELD TOWNSHI, MI 48047		CR Beds 259 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.4%	
Balance Sheet		Income Statement		Length of Stay 125.8	
Current Assets	1,687,051	Total Charges	16,753,913	Average Wages 19.29	
Fixed Assets	17,554,983	Contract Allowance	2,183,213	13.0%	Skilled Nursing 53.2%
Other Assets	3,311,218	Operating Revenue	14,570,700	87.0%	Ancillary Service 19.8%
Total Assets	22,553,252	Operating Expense	17,004,630	116.7%	Current Ratio 0.4
Current Liabilities	3,795,987	Operating Margin	-2,433,930	-16.7%	Days to Collect 30.7
Long Term Liabilities	17,178,384	Other Income	2,957,135	20.3%	Avg Payment Days 38.8
Total Equity	1,578,881	Other Expense	0	0.0%	Depreciation Rate 4.9%
Total Liab. and Equity	22,553,252	Net Profit or Loss	422,883	2.9%	Return on Equity 26.8%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 194

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235654 THE VILLAGES OF LAPEER NURSING & REHABILITATION				Proprietary - Corporation	
THE VILLAGES OF LAPEER NURSING & REHABILITATION		4/30/2017 365 Days Settled			
LAPEER, MI 48446		12/31/2017 157 Days Settled		CR Beds 87 POS Beds 0	
LAPEER		7/27/2017 88 Days Settled		Key Performance Ind.	
WPS MI				Occupancy Rate	71.1%
Balance Sheet		Income Statement		Length of Stay	180.6
Current Assets	2,081,528	Total Charges	5,937,838	Average Wages	12.45
Fixed Assets	122,617	Contract Allowance	1,301,963	21.9% Skilled Nursing	86.6%
Other Assets	6,000	Operating Revenue	4,635,875	78.1% Ancillary Service	13.4%
Total Assets	2,210,145	Operating Expense	4,783,171	103.2% Current Ratio	2.1
Current Liabilities	1,009,318	Operating Margin	-147,296	-3.2% Days to Collect	250.7
Long Term Liabilities	2,594,535	Other Income	28,184	0.6% Avg Payment Days	130.6
Total Equity	-1,393,708	Other Expense	0	0.0% Depreciation Rate	6.3%
Total Liab. and Equity	2,210,145	Net Profit or Loss	(119,112)	-2.6% Return on Equity	8.5%

235654 THE VILLAGES OF LAPEER NURSING & REHABILITATION				Proprietary - Corporation	
THE VILLAGES OF LAPEER NURSING & REHABILITATION		4/30/2017 365 Days Settled			
LAPEER, MI 48446		12/31/2017 157 Days Settled		CR Beds 87 POS Beds 0	
LAPEER		7/27/2017 88 Days Settled		Key Performance Ind.	
WPS MI				Occupancy Rate	71.2%
Balance Sheet		Income Statement		Length of Stay	218.0
Current Assets	1,206,331	Total Charges	1,403,675	Average Wages	12.45
Fixed Assets	122,617	Contract Allowance	1,038,761	74.0% Skilled Nursing	91.4%
Other Assets	6,000	Operating Revenue	364,914	26.0% Ancillary Service	8.6%
Total Assets	1,334,948	Operating Expense	1,308,812	358.7% Current Ratio	1.1
Current Liabilities	1,075,409	Operating Margin	-943,898	-258.7% Days to Collect	1,858.1
Long Term Liabilities	2,594,535	Other Income	2,149	0.6% Avg Payment Days	507.5
Total Equity	-2,334,996	Other Expense	0	0.0% Depreciation Rate	0.1%
Total Liab. and Equity	1,334,948	Net Profit or Loss	(941,749)	-258.1% Return on Equity	40.3%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 195

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235654 THE VILLAGES OF LAPEER NURSING & REHABILITATION				Proprietary - Corporation	
THE VILLAGES OF LAPEER NURSING & REHABILITATION		4/30/2017 365 Days Settled			
LAPEER, MI 48446		12/31/2017 157 Days Settled		CR Beds 87 POS Beds 0	
LAPEER		7/27/2017 88 Days Settled		Key Performance Ind.	
WPS MI				Occupancy Rate	74.2%
Balance Sheet		Income Statement		Length of Stay	133.4
Current Assets	1,254,390	Total Charges	2,821,612	Average Wages	12.45
Fixed Assets	243,948	Contract Allowance	722,822	25.6% Skilled Nursing	87.5%
Other Assets	35,979	Operating Revenue	2,098,790	74.4% Ancillary Service	12.5%
Total Assets	1,534,317	Operating Expense	2,504,390	119.3% Current Ratio	1.1
Current Liabilities	1,116,276	Operating Margin	-405,600	-19.3% Days to Collect	375.7
Long Term Liabilities	0	Other Income	3,013	0.1% Avg Payment Days	84.2
Total Equity	418,041	Other Expense	0	0.0% Depreciation Rate	37.7%
Total Liab. and Equity	1,534,317	Net Profit or Loss	(402,587)	-19.2% Return on Equity	-96.3%

235700 THE WILLOWS AT EAST LANSING				Proprietary - Corporation	
THE WILLOWS AT EAST LANSING		12/31/2017 365 Days Settled			
EAST LANSING, MI 48823				CR Beds 139 POS Beds 0	
CLINTON				Key Performance Ind.	
CGS (KENTUCKY)				Occupancy Rate	84.4%
Balance Sheet		Income Statement		Length of Stay	80.5
Current Assets	7,428,277	Total Charges	13,677,976	Average Wages	18.78
Fixed Assets	18,152,795	Contract Allowance	2,167,904	15.8% Skilled Nursing	53.7%
Other Assets	957,863	Operating Revenue	11,510,072	84.2% Ancillary Service	18.0%
Total Assets	26,538,935	Operating Expense	12,429,686	108.0% Current Ratio	14.3
Current Liabilities	518,965	Operating Margin	-919,614	-8.0% Days to Collect	24.6
Long Term Liabilities	13,343,826	Other Income	11,488	0.1% Avg Payment Days	15.0
Total Equity	12,676,144	Other Expense	0	0.0% Depreciation Rate	7.6%
Total Liab. and Equity	26,538,935	Net Profit or Loss	(908,126)	-7.9% Return on Equity	-7.2%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 196

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235707 THE WILLOWS AT HOWELL				Proprietary - Corporation	
THE WILLOWS AT HOWELL		12/31/2017 365 Days Settled			
HOWELL, MI 48855				CR Beds 94 POS Beds 0	
LIVINGSTON		Key Performance Ind.			
WPS MI				Occupancy Rate	85.7%
Balance Sheet		Income Statement		Length of Stay	55.0
Current Assets	-2,872,723	Total Charges	9,492,808	Average Wages	18.37
Fixed Assets	14,322,986	Contract Allowance	1,633,273	17.2% Skilled Nursing	62.8%
Other Assets	898,938	Operating Revenue	7,859,535	82.8% Ancillary Service	18.8%
Total Assets	12,349,201	Operating Expense	8,736,919	111.2% Current Ratio	(4.6)
Current Liabilities	629,886	Operating Margin	-877,384	-11.2% Days to Collect	30.2
Long Term Liabilities	9,468,833	Other Income	0	0.0% Avg Payment Days	26.1
Total Equity	2,250,482	Other Expense	0	0.0% Depreciation Rate	7.2%
Total Liab. and Equity	12,349,201	Net Profit or Loss	(877,384)	-11.2% Return on Equity	-39.0%

235701 THE WILLOWS AT OKEMOS				Proprietary - Corporation	
THE WILLOWS AT OKEMOS		12/31/2017 365 Days Settled			
OKEMOS, MI 48864				CR Beds 92 POS Beds 0	
INGHAM		Key Performance Ind.			
CGS (KENTUCKY)				Occupancy Rate	80.3%
Balance Sheet		Income Statement		Length of Stay	57.4
Current Assets	6,916,153	Total Charges	9,823,363	Average Wages	18.52
Fixed Assets	14,051,829	Contract Allowance	1,829,731	18.6% Skilled Nursing	69.2%
Other Assets	1,029,836	Operating Revenue	7,993,632	81.4% Ancillary Service	18.8%
Total Assets	21,997,818	Operating Expense	9,075,238	113.5% Current Ratio	13.2
Current Liabilities	523,107	Operating Margin	-1,081,606	-13.5% Days to Collect	21.7
Long Term Liabilities	11,429,435	Other Income	1,485	0.0% Avg Payment Days	20.8
Total Equity	10,045,276	Other Expense	0	0.0% Depreciation Rate	8.2%
Total Liab. and Equity	21,997,818	Net Profit or Loss	(1,080,121)	-13.5% Return on Equity	-10.8%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 197

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235009 THORNAPPLE MANOR				Government - County	
THORNAPPLE MANOR		12/31/2017 365 Days Settled			
HASTINGS, MI 49058		CR Beds 161 POS Beds 0			
BARRY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.5%	
		Length of Stay		107.0	
		Average Wages		22.02	
		Skilled Nursing		90.9%	
		Ancillary Service		9.1%	
		Current Ratio		1.7	
		Days to Collect		16.9	
		Avg Payment Days		23.9	
		Depreciation Rate		3.6%	
		Return on Equity		-4.2%	
Balance Sheet					
		Income Statement			
Current Assets	3,294,450	Total Charges	23,006,639		
Fixed Assets	22,925,174	Contract Allowance	4,525,051	19.7%	
Other Assets	2,791,909	Operating Revenue	18,481,588	80.3%	
Total Assets	29,011,533	Operating Expense	19,152,301	103.6%	
Current Liabilities	1,898,497	Operating Margin	-670,713	-3.6%	
Long Term Liabilities	7,688,824	Other Income	157,592	0.9%	
Total Equity	19,424,212	Other Expense	0	0.0%	
Total Liab. and Equity	29,011,533	Net Profit or Loss	(816,124)	-4.4%	
235176 TRANSITIONAL HEALTH SERVICES OF FREMONT					
		Proprietary - Other			
TRANSITIONAL HEALTH SERVICES OF FREMONT		12/31/2017 365 Days Settled			
FREMONT, MI 49412		CR Beds 129 POS Beds 0			
NEWAYGO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		72.9%	
		Length of Stay		159.0	
		Average Wages		17.34	
		Skilled Nursing		88.3%	
		Ancillary Service		11.7%	
		Current Ratio		0.9	
		Days to Collect		1,561.0	
		Avg Payment Days		11.5	
		Depreciation Rate		27.6%	
		Return on Equity		42.1%	
Balance Sheet					
Income Statement					
Current Assets	34,079,772	Total Charges	10,706,608		
Fixed Assets	1,710,139	Contract Allowance	3,429,459	32.0%	
Other Assets	36,880	Operating Revenue	7,277,149	68.0%	
Total Assets	35,826,791	Operating Expense	8,127,624	111.7%	
Current Liabilities	37,038,877	Operating Margin	-850,475	-11.7%	
Long Term Liabilities	802,571	Other Income	2,114	0.0%	
Total Equity	-2,014,657	Other Expense	0	0.0%	
Total Liab. and Equity	35,826,791	Net Profit or Loss	(848,361)	-11.7%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 198

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235559 TRANSITIONAL HEALTH SERVICES OF WAYNE				Proprietary - Other	
TRANSITIONAL HEALTH SERVICES OF WAYNE		12/31/2017 365 Days Settled			
WAYNE, MI 48184				CR Beds 49	POS Beds 0
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	80.1%
Balance Sheet		Income Statement		Length of Stay	92.4
Current Assets	13,839,753	Total Charges	5,034,654	Average Wages	18.64
Fixed Assets	570,991	Contract Allowance	1,422,594	28.3%	Skilled Nursing 83.3%
Other Assets	1,047	Operating Revenue	3,612,060	71.7%	Ancillary Service 16.7%
Total Assets	14,411,791	Operating Expense	4,281,774	118.5%	Current Ratio 0.7
Current Liabilities	20,564,445	Operating Margin	-669,714	-18.5%	Days to Collect 1,315.6
Long Term Liabilities	258,181	Other Income	3,926	0.1%	Avg Payment Days 10.2
Total Equity	-6,410,835	Other Expense	0	0.0%	Depreciation Rate 24.7%
Total Liab. and Equity	14,411,791	Net Profit or Loss	(665,788)	-18.4%	Return on Equity 10.4%
235089 TUSCOLA COUNTY MEDICAL CARE FACILITY				Government - County	
TUSCOLA COUNTY MEDICAL CARE FACILITY		12/31/2017 365 Days Settled			
CARO, MI 48723				CR Beds 159	POS Beds 0
TUSCOLA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	97.7%
Balance Sheet		Income Statement		Length of Stay	232.5
Current Assets	6,739,198	Total Charges	20,488,978	Average Wages	19.23
Fixed Assets	14,493,582	Contract Allowance	977,961	4.8%	Skilled Nursing 89.5%
Other Assets	-590,893	Operating Revenue	19,511,017	95.2%	Ancillary Service 10.5%
Total Assets	20,641,887	Operating Expense	22,460,313	115.1%	Current Ratio 2.9
Current Liabilities	2,331,503	Operating Margin	-2,949,296	-15.1%	Days to Collect 47.7
Long Term Liabilities	4,160,000	Other Income	2,123,700	10.9%	Avg Payment Days 23.8
Total Equity	14,150,384	Other Expense	0	0.0%	Depreciation Rate 4.9%
Total Liab. and Equity	20,641,887	Net Profit or Loss	(901,617)	-4.6%	Return on Equity -6.4%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 199

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235649 VALLEY HEALTH CENTER				Nonprofit - Church	
VALLEY HEALTH CENTER		6/30/2017 365 Days Settled			
GRAND RAPIDS, MI 49546				CR Beds 20	POS Beds 0
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	97.7%
Balance Sheet		Income Statement		Length of Stay	1,188.7
Current Assets	0	Total Charges	2,530,599	Average Wages	19.35
Fixed Assets	0	Contract Allowance	280,844	11.1%	Skilled Nursing 98.9%
Other Assets	0	Operating Revenue	2,249,755	88.9%	Ancillary Service 1.1%
Total Assets	0	Operating Expense	1,878,079	83.5%	Current Ratio
Current Liabilities	0	Operating Margin	371,676	16.5%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	14,885	0.7%	Avg Payment Days 0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	0	Net Profit or Loss	386,561	17.2%	Return on Equity 0.0%
235254 VISTA GRANDE VILLA				Nonprofit - Other	
VISTA GRANDE VILLA		12/31/2017 365 Days Settled			
JACKSON, MI 49202				CR Beds 60	POS Beds 0
JACKSON		Key Performance Ind.			
CAHABA				Occupancy Rate	64.4%
Balance Sheet		Income Statement		Length of Stay	37.3
Current Assets	8,999,960	Total Charges	6,913,317	Average Wages	17.38
Fixed Assets	15,698,971	Contract Allowance	2,450,095	35.4%	Skilled Nursing 65.8%
Other Assets	408,550	Operating Revenue	4,463,222	64.6%	Ancillary Service 34.2%
Total Assets	25,107,481	Operating Expense	15,474,981	346.7%	Current Ratio 1.9
Current Liabilities	4,755,829	Operating Margin	-11,011,759	-246.7%	Days to Collect 83.1
Long Term Liabilities	31,915,791	Other Income	11,000,402	246.5%	Avg Payment Days 28.5
Total Equity	-11,564,139	Other Expense	0	0.0%	Depreciation Rate 3.4%
Total Liab. and Equity	25,107,481	Net Profit or Loss	(11,357)	-0.3%	Return on Equity 0.1%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 200

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235259 WARREN WOODS HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
WARREN WOODS HEALTH AND REHABILITATION CENTER		9/30/2017 365 Days Settled			
WARREN, MI 48089				CR Beds 185 POS Beds 0	
MACOMB				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	87.8%
Balance Sheet		Income Statement		Length of Stay	102.6
Current Assets	1,596,655	Total Charges	48,988,802	Average Wages	22.26
Fixed Assets	6,708,728	Contract Allowance	36,377,762	74.3% Skilled Nursing	95.0%
Other Assets	13,005	Operating Revenue	12,611,040	25.7% Ancillary Service	5.0%
Total Assets	<u>8,318,388</u>	Operating Expense	12,255,060	97.2% Current Ratio	0.9
Current Liabilities	1,793,592	Operating Margin	355,980	2.8% Days to Collect	45.4
Long Term Liabilities	6,775,091	Other Income	7,042	0.1% Avg Payment Days	29.0
Total Equity	<u>-250,295</u>	Other Expense	0	0.0% Depreciation Rate	6.8%
Total Liab. and Equity	<u>8,318,388</u>	Net Profit or Loss	<u>363,022</u>	2.9% Return on Equity	-145.0%
235607 WARWICK LIVING CENTER				Nonprofit - Other	
WARWICK LIVING CENTER		3/31/2017 365 Days Settled			
ALMA, MI 48801				CR Beds 45 POS Beds 0	
GRATIOT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	98.7%
Balance Sheet		Income Statement		Length of Stay	386.1
Current Assets	866,764	Total Charges	5,959,219	Average Wages	15.88
Fixed Assets	4,254,713	Contract Allowance	1,457,097	24.5% Skilled Nursing	80.0%
Other Assets	1,930,327	Operating Revenue	4,502,122	75.5% Ancillary Service	20.0%
Total Assets	<u>7,051,804</u>	Operating Expense	4,241,427	94.2% Current Ratio	4.0
Current Liabilities	217,560	Operating Margin	260,695	5.8% Days to Collect	62.9
Long Term Liabilities	6,161,111	Other Income	9,994	0.2% Avg Payment Days	18.6
Total Equity	<u>673,133</u>	Other Expense	0	0.0% Depreciation Rate	9.8%
Total Liab. and Equity	<u>7,051,804</u>	Net Profit or Loss	<u>275,266</u>	6.1% Return on Equity	40.9%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 201

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235668 WELLBRIDGE OF BRIGHTON		Proprietary - Corporation	
WELLBRIDGE OF BRIGHTON		12/31/2017 365 Days Settled	
HOWELL, MI 48843		CR Beds 88 POS Beds 0	
LIVINGSTON		Key Performance Ind.	
WPS MI		Occupancy Rate	90.1%
Balance Sheet		Income Statement	
Current Assets	3,581,506	Total Charges	20,023,033
Fixed Assets	-2,028,814	Contract Allowance	7,528,464
Other Assets	0	Operating Revenue	12,494,569
Total Assets	1,552,692	Operating Expense	11,565,051
Current Liabilities	927,483	Operating Margin	929,518
Long Term Liabilities	0	Other Income	109,706
Total Equity	625,209	Other Expense	0
Total Liab. and Equity	1,552,692	Net Profit or Loss	820,489
		37.6%	Skilled Nursing 52.9%
		62.4%	Ancillary Service 47.1%
		92.6%	Current Ratio 3.9
		7.4%	Days to Collect 67.4
		0.9%	Avg Payment Days 33.4
		0.0%	Depreciation Rate -136.2%
		6.6%	Return on Equity 131.2%

235715 WELLBRIDGE OF FENTON		Proprietary - Corporation	
WELLBRIDGE OF FENTON		12/31/2017 365 Days Settled	
FENTON, MI 48430		CR Beds 100 POS Beds 0	
GENESEE		Key Performance Ind.	
WPS MI		Occupancy Rate	80.2%
Balance Sheet		Income Statement	
Current Assets	3,431,442	Total Charges	22,260,554
Fixed Assets	-195,928	Contract Allowance	8,155,780
Other Assets	-902,153	Operating Revenue	14,104,774
Total Assets	2,333,361	Operating Expense	13,626,221
Current Liabilities	1,224,781	Operating Margin	478,553
Long Term Liabilities	1,650,000	Other Income	112,043
Total Equity	-541,420	Other Expense	0
Total Liab. and Equity	2,333,361	Net Profit or Loss	447,022
		36.6%	Skilled Nursing 48.0%
		63.4%	Ancillary Service 52.0%
		96.6%	Current Ratio 2.8
		3.4%	Days to Collect 58.9
		0.8%	Avg Payment Days 35.1
		0.0%	Depreciation Rate 1,263.4%
		3.2%	Return on Equity -82.6%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 202

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235702 WELLBRIDGE OF NOVI, LLC				Proprietary - Corporation	
WELLBRIDGE OF NOVI, LLC		12/31/2017 365 Days Settled			
NOVI, MI 48374		CR Beds 100 POS Beds 0			
OAKLAND		Key Performance Ind.			
WPS MI		Occupancy Rate		89.6%	
Balance Sheet		Income Statement		Length of Stay 30.3	
Current Assets	2,839,285	Total Charges	26,297,803	Average Wages 19.51	
Fixed Assets	-727,372	Contract Allowance	10,800,999	41.1%	Skilled Nursing 43.4%
Other Assets	-2,490,000	Operating Revenue	15,496,804	58.9%	Ancillary Service 56.6%
Total Assets	-378,087	Operating Expense	15,259,213	98.5%	Current Ratio 1.3
Current Liabilities	2,220,991	Operating Margin	237,591	1.5%	Days to Collect 49.5
Long Term Liabilities	1,500,000	Other Income	99,631	0.6%	Avg Payment Days 53.5
Total Equity	-4,099,078	Other Expense	0	0.0%	Depreciation Rate 992.9%
Total Liab. and Equity	-378,087	Net Profit or Loss	244,858	1.6%	Return on Equity -6.0%

235720 WELLBRIDGE OF PINCKNEY				Proprietary - Corporation	
WELLBRIDGE OF PINCKNEY		12/31/2017 340 Days Settled			
PINCKNEY, MI 48169		CR Beds 100 POS Beds 0			
LIVINGSTON		Key Performance Ind.			
WPS MI		Occupancy Rate		40.6%	
Balance Sheet		Income Statement		Length of Stay 58.0	
Current Assets	1,121,217	Total Charges	7,900,555	Average Wages 20.68	
Fixed Assets	1,311,968	Contract Allowance	3,148,418	39.9%	Skilled Nursing 65.1%
Other Assets	6,666	Operating Revenue	4,752,137	60.1%	Ancillary Service 34.9%
Total Assets	2,439,851	Operating Expense	6,621,291	139.3%	Current Ratio 0.3
Current Liabilities	4,473,815	Operating Margin	-1,869,154	-39.3%	Days to Collect 53.6
Long Term Liabilities	1,000,000	Other Income	36,150	0.8%	Avg Payment Days 33.3
Total Equity	-3,033,964	Other Expense	0	0.0%	Depreciation Rate 80.1%
Total Liab. and Equity	2,439,851	Net Profit or Loss	(1,835,013)	-38.6%	Return on Equity 60.5%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 203

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235716 WELLBRIDGE OF ROCHESTER HILLS		Proprietary - Corporation	
WELLBRIDGE OF ROCHESTER HILLS		12/31/2017 365 Days Settled	
ROCHESTER HILLS, MI 48307		CR Beds 100 POS Beds 0	
OAKLAND		Key Performance Ind.	
WPS MI		Occupancy Rate	77.5%
Balance Sheet		Income Statement	
Current Assets	2,942,809	Total Charges	23,691,647
Fixed Assets	-2,176,047	Contract Allowance	9,988,616
Other Assets	-740,000	Operating Revenue	13,703,031
Total Assets	26,762	Operating Expense	12,986,077
Current Liabilities	1,369,492	Operating Margin	716,954
Long Term Liabilities	0	Other Income	77,868
Total Equity	-1,342,730	Other Expense	0
Total Liab. and Equity	26,762	Net Profit or Loss	684,839
		42.2%	Skilled Nursing 43.0%
		57.8%	Ancillary Service 57.0%
		94.8%	Current Ratio 2.1
		5.2%	Days to Collect 54.2
		0.6%	Avg Payment Days 39.2
		0.0%	Depreciation Rate -95.2%
		5.0%	Return on Equity -51.0%

235704 WELLBRIDGE OF ROMEO, LLC		Proprietary - Corporation	
WELLBRIDGE OF ROMEO, LLC		12/31/2017 365 Days Settled	
ROMEO, MI 48065		CR Beds 124 POS Beds 0	
MACOMB		Key Performance Ind.	
WPS MI		Occupancy Rate	88.5%
Balance Sheet		Income Statement	
Current Assets	3,271,591	Total Charges	24,542,984
Fixed Assets	-505,042	Contract Allowance	9,621,229
Other Assets	-1,405,000	Operating Revenue	14,921,755
Total Assets	1,361,549	Operating Expense	14,298,485
Current Liabilities	1,509,939	Operating Margin	623,270
Long Term Liabilities	1,750,000	Other Income	58,325
Total Equity	-1,898,390	Other Expense	0
Total Liab. and Equity	1,361,549	Net Profit or Loss	622,949
		39.2%	Skilled Nursing 60.8%
		60.8%	Ancillary Service 39.2%
		95.8%	Current Ratio 2.2
		4.2%	Days to Collect 46.8
		0.4%	Avg Payment Days 43.8
		0.0%	Depreciation Rate 734.9%
		4.2%	Return on Equity -32.8%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 204

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235274 WELLSPRING LUTHERAN NURSING AND REHAB SERVICES				Nonprofit - Church	
WELLSPRING LUTHERAN NURSING AND REHAB SERVICES				12/31/2017 365 Days Settled	
MONROE, MI 48161				CR Beds 122 POS Beds 0	
MONROE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	90.6%
Balance Sheet		Income Statement		Length of Stay	101.7
Current Assets	13,331,676	Total Charges	15,477,497	Average Wages	20.52
Fixed Assets	1,133,440	Contract Allowance	2,974,382	19.2% Skilled Nursing	77.0%
Other Assets	0	Operating Revenue	12,503,115	80.8% Ancillary Service	23.0%
Total Assets	14,465,116	Operating Expense	12,005,241	96.0% Current Ratio	10.4
Current Liabilities	1,282,217	Operating Margin	497,874	4.0% Days to Collect	34.8
Long Term Liabilities	762,963	Other Income	166,972	1.3% Avg Payment Days	15.5
Total Equity	12,419,936	Other Expense	0	0.0% Depreciation Rate	4.2%
Total Liab. and Equity	14,465,116	Net Profit or Loss	618,418	4.9% Return on Equity	5.0%

235269 WELLSPRING LUTHERAN SERVICES				Nonprofit - Church	
WELLSPRING LUTHERAN SERVICES				12/31/2017 365 Days Settled	
FRANKENMUTH, MI 48734				CR Beds 138 POS Beds 0	
SAGINAW				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	67.5%
Balance Sheet		Income Statement		Length of Stay	88.6
Current Assets	9,427,326	Total Charges	12,828,813	Average Wages	18.71
Fixed Assets	1,549,753	Contract Allowance	2,117,112	16.5% Skilled Nursing	73.0%
Other Assets	0	Operating Revenue	10,711,701	83.5% Ancillary Service	26.3%
Total Assets	10,977,079	Operating Expense	10,334,205	96.5% Current Ratio	11.3
Current Liabilities	836,389	Operating Margin	377,496	3.5% Days to Collect	47.8
Long Term Liabilities	1,047,984	Other Income	213,794	2.0% Avg Payment Days	17.7
Total Equity	9,092,706	Other Expense	0	0.0% Depreciation Rate	3.2%
Total Liab. and Equity	10,977,079	Net Profit or Loss	391,791	3.7% Return on Equity	4.3%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 205

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235400 WELLSRING LUTHERAN SERVICES				Nonprofit - Other		
WELLSRING LUTHERAN SERVICES		12/31/2017 365 Days Settled				
FAIRVIEW, MI 48621				CR Beds 39 POS Beds 0		
OSCODA				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	93.7%	
				Length of Stay	149.9	
				Average Wages	16.41	
				18.1%	Skilled Nursing	75.7%
				81.9%	Ancillary Service	24.3%
				109.8%	Current Ratio	0.2
				-9.8%	Days to Collect	31.5
				1.2%	Avg Payment Days	20.1
				0.0%	Depreciation Rate	7.9%
				-7.7%	Return on Equity	8.8%

Balance Sheet		Income Statement			
Current Assets	601,214	Total Charges	4,105,378		
Fixed Assets	1,183,150	Contract Allowance	744,927		
Other Assets	30,559	Operating Revenue	3,360,451		
Total Assets	1,814,923	Operating Expense	3,690,047		
Current Liabilities	3,539,378	Operating Margin	-329,596		
Long Term Liabilities	1,203,545	Other Income	40,637		
Total Equity	-2,928,000	Other Expense	0		
Total Liab. and Equity	1,814,923	Net Profit or Loss	(257,174)		

235587 WELLSRING LUTHERAN SERVICES				Nonprofit - Church		
WELLSRING LUTHERAN SERVICES		12/31/2017 365 Days Settled				
LIVONIA, MI 48150				CR Beds 108 POS Beds 0		
WAYNE				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	75.5%	
				Length of Stay	128.4	
				Average Wages	20.01	
				18.4%	Skilled Nursing	74.8%
				81.6%	Ancillary Service	23.0%
				99.9%	Current Ratio	(3.7)
				0.1%	Days to Collect	46.9
				1.3%	Avg Payment Days	16.6
				0.0%	Depreciation Rate	3.6%
				-1.0%	Return on Equity	2.8%

Balance Sheet		Income Statement			
Current Assets	-2,437,456	Total Charges	11,141,438		
Fixed Assets	2,828,135	Contract Allowance	2,054,551		
Other Assets	34,506	Operating Revenue	9,086,887		
Total Assets	425,185	Operating Expense	9,074,737		
Current Liabilities	654,842	Operating Margin	12,150		
Long Term Liabilities	3,056,105	Other Income	121,381		
Total Equity	-3,285,762	Other Expense	0		
Total Liab. and Equity	425,185	Net Profit or Loss	(91,347)		

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 206

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235488 WEST BLOOMFIELD NURSING & CONV		Proprietary - Partnership	
WEST BLOOMFIELD NURSING & CONV		12/31/2017 365 Days Settled	
WEST BLOOMFIELD, MI 48322		CR Beds 172 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	55.0%
Balance Sheet		Income Statement	
Current Assets	2,612,429	Total Charges	13,600,946
Fixed Assets	299,870	Contract Allowance	2,352,671
Other Assets	0	Operating Revenue	11,248,275
Total Assets	<u>2,912,299</u>	Operating Expense	13,366,269
Current Liabilities	4,067,207	Operating Margin	-2,117,994
Long Term Liabilities	0	Other Income	1,691,631
Total Equity	<u>-1,154,908</u>	Other Expense	0
Total Liab. and Equity	<u>2,912,299</u>	Net Profit or Loss	<u>(426,363)</u>
		17.3%	Skilled Nursing 68.4%
		82.7%	Ancillary Service 31.6%
		118.8%	Current Ratio 0.6
		-18.8%	Days to Collect 59.3
		15.0%	Avg Payment Days 82.5
		0.0%	Depreciation Rate 5.1%
		-3.8%	Return on Equity 36.9%

235262 WEST HICKORY HAVEN		Proprietary - Corporation	
WEST HICKORY HAVEN		12/31/2017 365 Days Settled	
MILFORD, MI 48380		CR Beds 101 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	93.1%
Balance Sheet		Income Statement	
Current Assets	1,212,744	Total Charges	11,739,963
Fixed Assets	822,027	Contract Allowance	2,716,105
Other Assets	0	Operating Revenue	9,023,858
Total Assets	<u>2,034,771</u>	Operating Expense	8,926,601
Current Liabilities	712,931	Operating Margin	97,257
Long Term Liabilities	265,866	Other Income	-3,926
Total Equity	<u>1,055,974</u>	Other Expense	0
Total Liab. and Equity	<u>2,034,771</u>	Net Profit or Loss	<u>(77,392)</u>
		23.1%	Skilled Nursing 84.1%
		76.9%	Ancillary Service 15.9%
		98.9%	Current Ratio 1.7
		1.1%	Days to Collect 33.8
		0.0%	Avg Payment Days 29.8
		0.0%	Depreciation Rate 57.2%
		-0.9%	Return on Equity -7.3%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 207

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235374 WEST OAKS SENIOR CARE & REHAB CENTER				Proprietary - Corporation	
WEST OAKS SENIOR CARE & REHAB CENTER		12/31/2017 365 Days Settled			
DETROIT, MI 48219				CR Beds 102	POS Beds 0
WAYNE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	88.3%
Balance Sheet		Income Statement		Length of Stay	98.1
Current Assets	253,042	Total Charges	11,612,520	Average Wages	19.07
Fixed Assets	653,225	Contract Allowance	1,975,356	17.0%	Skilled Nursing 82.3%
Other Assets	-944,805	Operating Revenue	9,637,164	83.0%	Ancillary Service 17.7%
Total Assets	-38,538	Operating Expense	9,581,687	99.4%	Current Ratio 0.2
Current Liabilities	1,372,181	Operating Margin	55,477	0.6%	Days to Collect 54.9
Long Term Liabilities	0	Other Income	229,551	2.4%	Avg Payment Days 17.3
Total Equity	-1,410,719	Other Expense	0	0.0%	Depreciation Rate 35.5%
Total Liab. and Equity	-38,538	Net Profit or Loss	(128,380)	-1.3%	Return on Equity 9.1%
235625 WEST WOODS OF BRIDGMAN				Proprietary - Corporation	
WEST WOODS OF BRIDGMAN		12/31/2017 365 Days Settled			
BRIDGMAN, MI 49106				CR Beds 92	POS Beds 0
BERRIEN				Key Performance Ind.	
Balance Sheet		Income Statement		Occupancy Rate	69.7%
Current Assets	601,131	Total Charges	7,458,287	Length of Stay	132.2
Fixed Assets	61,286	Contract Allowance	1,324,760	Average Wages	17.57
Other Assets	76,140	Operating Revenue	6,133,527	17.8%	Skilled Nursing 76.0%
Total Assets	738,557	Operating Expense	6,608,241	82.2%	Ancillary Service 24.0%
Current Liabilities	649,995	Operating Margin	-474,714	107.7%	Current Ratio 0.9
Long Term Liabilities	1,244,389	Other Income	969	-7.7%	Days to Collect 31.1
Total Equity	-1,155,827	Other Expense	0	0.0%	Avg Payment Days 26.8
Total Liab. and Equity	738,557	Net Profit or Loss	(637,145)	0.0%	Depreciation Rate 589.1%
				-10.4%	Return on Equity 55.1%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 208

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235594 WEST WOODS OF NILES				Proprietary - Corporation	
WEST WOODS OF NILES		12/31/2017 365 Days Settled			
NILES, MI 49120				CR Beds 121 POS Beds 0	
BERRIEN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	92.5%
Balance Sheet		Income Statement		Length of Stay	139.4
Current Assets	2,307,777	Total Charges	14,010,511	Average Wages	20.17
Fixed Assets	296,471	Contract Allowance	1,956,251	14.0%	Skilled Nursing 81.5%
Other Assets	-358,403	Operating Revenue	12,054,260	86.0%	Ancillary Service 18.5%
Total Assets	2,245,845	Operating Expense	11,641,609	96.6%	Current Ratio 2.5
Current Liabilities	913,495	Operating Margin	412,651	3.4%	Days to Collect 43.9
Long Term Liabilities	241,471	Other Income	12,460	0.1%	Avg Payment Days 24.3
Total Equity	1,090,879	Other Expense	0	0.0%	Depreciation Rate 124.6%
Total Liab. and Equity	2,245,845	Net Profit or Loss	213,395	1.8%	Return on Equity 19.6%
235565 WESTGATE NURSING & REHAB COMMUNITY				Proprietary - Corporation	
WESTGATE NURSING & REHAB COMMUNITY		12/31/2017 365 Days Settled			
IRONWOOD, MI 49938				CR Beds 99 POS Beds 0	
GOGEBIC				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	70.1%
Balance Sheet		Income Statement		Length of Stay	155.3
Current Assets	3,716,729	Total Charges	7,805,442	Average Wages	17.43
Fixed Assets	298,990	Contract Allowance	2,943,565	37.7%	Skilled Nursing 72.1%
Other Assets	59,452	Operating Revenue	4,861,877	62.3%	Ancillary Service 24.9%
Total Assets	4,075,171	Operating Expense	5,051,340	103.9%	Current Ratio 6.7
Current Liabilities	551,513	Operating Margin	-189,463	-3.9%	Days to Collect 246.1
Long Term Liabilities	0	Other Income	426,785	8.8%	Avg Payment Days 22.1
Total Equity	3,523,658	Other Expense	0	0.0%	Depreciation Rate 107.3%
Total Liab. and Equity	4,075,171	Net Profit or Loss	287,442	5.9%	Return on Equity 8.2%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 209

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235444 WESTWOOD NURSING CENTER				Proprietary - Corporation	
WESTWOOD NURSING CENTER		9/30/2017 365 Days Settled			
DETROIT, MI 48235		CR Beds 125 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		65.3%	
		Length of Stay		113.6	
		Average Wages		16.87	
		58.0%		Skilled Nursing	
		42.0%		Ancillary Service	
		106.5%		Current Ratio	
		-6.5%		Days to Collect	
		0.1%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-6.5%		Return on Equity	
				61.6%	

Balance Sheet		Income Statement			
Current Assets	1,430,430	Total Charges	17,082,439		
Fixed Assets	442,148	Contract Allowance	9,915,903	58.0%	
Other Assets	-9,213	Operating Revenue	7,166,536	42.0%	
Total Assets	<u>1,863,365</u>	Operating Expense	7,634,382	106.5%	
Current Liabilities	2,616,363	Operating Margin	-467,846	-6.5%	
Long Term Liabilities	0	Other Income	3,776	0.1%	
Total Equity	<u>-752,998</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,863,365</u>	Net Profit or Loss	<u>(464,070)</u>	-6.5%	

235570 WHITEHALL HEALTHCARE CENTER OF ANN ARBOR				Proprietary - Other	
WHITEHALL HEALTHCARE CENTER OF ANN ARBOR		12/31/2017 365 Days Settled			
ANN ARBOR, MI 48108		CR Beds 102 POS Beds 0			
WASHTENAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		72.1%	
		Length of Stay		213.2	
		Average Wages		19.96	
		31.4%		Skilled Nursing	
		68.6%		Ancillary Service	
		114.6%		Current Ratio	
		-14.6%		Days to Collect	
		0.0%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-14.6%		Return on Equity	
				7.5%	

Balance Sheet		Income Statement			
Current Assets	25,555,682	Total Charges	9,044,860		
Fixed Assets	234,504	Contract Allowance	2,842,945	31.4%	
Other Assets	0	Operating Revenue	6,201,915	68.6%	
Total Assets	<u>25,790,186</u>	Operating Expense	7,105,863	114.6%	
Current Liabilities	37,825,907	Operating Margin	-903,948	-14.6%	
Long Term Liabilities	0	Other Income	105	0.0%	
Total Equity	<u>-12,035,721</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>25,790,186</u>	Net Profit or Loss	<u>(903,843)</u>	-14.6%	

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 211

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235572 WHITEHALL HEALTHCARE CENTER OF NOVI				Proprietary - Other	
WHITEHALL HEALTHCARE CENTER OF NOVI		12/31/2017 365 Days Settled			
NOVI, MI 48375				CR Beds 82	POS Beds 0
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	45.1%
Balance Sheet		Income Statement		Length of Stay	287.4
Current Assets	18,570,643	Total Charges	5,369,012	Average Wages	19.76
Fixed Assets	320,290	Contract Allowance	1,865,836	34.8%	Skilled Nursing 83.5%
Other Assets	13,972	Operating Revenue	3,503,176	65.2%	Ancillary Service 16.5%
Total Assets	18,904,905	Operating Expense	4,801,847	137.1%	Current Ratio 0.7
Current Liabilities	26,027,615	Operating Margin	-1,298,671	-37.1%	Days to Collect 1,837.6
Long Term Liabilities	0	Other Income	5,411	0.2%	Avg Payment Days 12.7
Total Equity	-7,122,710	Other Expense	0	0.0%	Depreciation Rate 10.4%
Total Liab. and Equity	18,904,905	Net Profit or Loss	(1,293,260)	-36.9%	Return on Equity 18.2%
235550 WILLOWBROOK MANOR				Proprietary - Corporation	
WILLOWBROOK MANOR		12/31/2017 365 Days Settled			
FLINT, MI 48532				CR Beds 101	POS Beds 0
GENESEE				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	89.2%
Balance Sheet		Income Statement		Length of Stay	64.7
Current Assets	1,452,806	Total Charges	15,546,621	Average Wages	18.08
Fixed Assets	1,313,121	Contract Allowance	3,075,758	19.8%	Skilled Nursing 71.3%
Other Assets	15,163	Operating Revenue	12,470,863	80.2%	Ancillary Service 28.7%
Total Assets	2,781,090	Operating Expense	12,417,662	99.6%	Current Ratio 5.3
Current Liabilities	275,762	Operating Margin	53,201	0.4%	Days to Collect 71.3
Long Term Liabilities	-14,076,165	Other Income	359,458	2.9%	Avg Payment Days 2.2
Total Equity	16,581,493	Other Expense	0	0.0%	Depreciation Rate 121.1%
Total Liab. and Equity	2,781,090	Net Profit or Loss	412,323	3.3%	Return on Equity 2.5%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 212

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235714 WINDEMERE PARK HEALTH AND REHAB CENTER		Proprietary - Partnership	
WINDEMERE PARK HEALTH AND REHAB CENTER 12/31/2017 365 Days Settled			
WARREN, MI 48093		CR Beds 92 POS Beds 0	
MACOMB		Key Performance Ind.	
WPS MI		Occupancy Rate 70.9%	
Balance Sheet		Income Statement	
Current Assets	2,989,053	Total Charges	11,895,158
Fixed Assets	121,702	Contract Allowance	4,081,219
Other Assets	0	Operating Revenue	7,813,939
Total Assets	3,110,755	Operating Expense	12,954,990
Current Liabilities	1,831,195	Operating Margin	-5,141,051
Long Term Liabilities	2,163,649	Other Income	5,016,676
Total Equity	-884,089	Other Expense	0
Total Liab. and Equity	3,110,755	Net Profit or Loss	(124,375)
		34.3%	65.7%
		165.8%	64.2%
		0.0%	-1.6%
		Length of Stay	Average Wages 15.56
		Skilled Nursing	63.2%
		Ancillary Service	36.8%
		Current Ratio	1.6
		Days to Collect	73.0
		Avg Payment Days	49.2
		Depreciation Rate	41.5%
		Return on Equity	14.1%
235604 WOODHAVEN RETIREMENT COMMUNITY		Nonprofit - Church	
WOODHAVEN RETIREMENT COMMUNITY 6/30/2017 365 Days Settled			
LIVONIA, MI 48154		CR Beds 105 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 80.0%	
Balance Sheet		Income Statement	
Current Assets	1,177,481	Total Charges	7,952,021
Fixed Assets	8,949,164	Contract Allowance	0
Other Assets	4,259,473	Operating Revenue	7,952,021
Total Assets	14,386,118	Operating Expense	8,147,235
Current Liabilities	1,293,789	Operating Margin	-195,214
Long Term Liabilities	1,476,714	Other Income	827,522
Total Equity	11,615,615	Other Expense	0
Total Liab. and Equity	14,386,118	Net Profit or Loss	632,308
		0.0%	100.0%
		102.5%	-2.5%
		10.4%	0.0%
		8.0%	
		Length of Stay	155.6
		Average Wages	22.93
		Skilled Nursing	20.8%
		Ancillary Service	27.9%
		Current Ratio	0.9
		Days to Collect	40.1
		Avg Payment Days	20.4
		Depreciation Rate	3.1%
		Return on Equity	5.4%

All Providers

5:57 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 213

SNF Profile Report - 2017

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235556 WOODWARD HILLS NURSING CENTER		Proprietary - Partnership	
WOODWARD HILLS NURSING CENTER		12/31/2017 365 Days Settled	
BLOOMFIELD HILLS, MI 48304		CR Beds 190 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	74.3%
		Length of Stay	30.2
		Average Wages	26.85
		12.3% Skilled Nursing	54.0%
		87.7% Ancillary Service	46.0%
		107.6% Current Ratio	0.7
		-7.6% Days to Collect	34.2
		1.2% Avg Payment Days	65.2
		0.0% Depreciation Rate	6.3%
		-6.5% Return on Equity	117.5%

Balance Sheet		Income Statement	
Current Assets	3,224,547	Total Charges	24,163,940
Fixed Assets	342,314	Contract Allowance	2,970,700
Other Assets	0	Operating Revenue	21,193,240
Total Assets	3,566,861	Operating Expense	22,810,522
Current Liabilities	4,505,145	Operating Margin	-1,617,282
Long Term Liabilities	226,090	Other Income	248,634
Total Equity	-1,164,374	Other Expense	0
Total Liab. and Equity	3,566,861	Net Profit or Loss	(1,368,648)