

# SNF Profile Report - 2016

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345333 ABBOTTS CREEK CENTER</b>				Proprietary - Corporation	
ABBOTTS CREEK CENTER		12/31/2016 366 Days Settled			
LEXINGTON, NC 27295		CR Beds 64    POS Beds 0			
DAVIDSON		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA FOR PR),		Occupancy Rate		94.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				57.9	
Current Assets	606,106	Total Charges	9,081,635	Average Wages	
Fixed Assets	5,982,951	Contract Allowance	2,920,787	18.78	
Other Assets	2,059,450	Operating Revenue	6,160,848	32.2%	
Total Assets	8,648,507	Operating Expense	6,231,241	67.8%	
Current Liabilities	193,293	Operating Margin	-70,393	101.1%	
Long Term Liabilities	8,134,266	Other Income	7,732	-1.1%	
Total Equity	320,948	Other Expense	0	0.1%	
Total Liab. and Equity	8,648,507	Net Profit or Loss	(62,661)	0.0%	
				-1.0%	
				-19.5%	

  

<b>345161 ABERNETHY LAURELS</b>				Nonprofit - Church	
ABERNETHY LAURELS		9/30/2016 366 Days Settled			
NEWTON, NC 28658		CR Beds 192    POS Beds 0			
CATAWBA		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		86.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				149.7	
Current Assets	2,944,881	Total Charges	24,815,880	Average Wages	
Fixed Assets	17,636,501	Contract Allowance	5,730,371	15.89	
Other Assets	11,233,524	Operating Revenue	19,085,509	23.1%	
Total Assets	31,814,906	Operating Expense	21,167,702	76.9%	
Current Liabilities	2,106,313	Operating Margin	-2,082,193	110.9%	
Long Term Liabilities	25,490,525	Other Income	536,743	-10.9%	
Total Equity	4,218,068	Other Expense	0	2.8%	
Total Liab. and Equity	31,814,906	Net Profit or Loss	(1,545,450)	0.0%	
				-8.1%	
				-36.6%	

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<b>345535 ADAMS FARM LIVING &amp; REHABILITATION</b>				Proprietary - Corporation	
ADAMS FARM LIVING & REHABILITATION				9/30/2016 366 Days Settled	
JAMESTOWN, NC 27282				CR Beds 120 POS Beds 0	
GUILFORD				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate 81.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 114.0	
Current Assets	817,328	Total Charges	10,017,472	Average Wages 18.94	
Fixed Assets	568,534	Contract Allowance	2,071,437	20.7%	Skilled Nursing 76.9%
Other Assets	18,300	Operating Revenue	7,946,035	79.3%	Ancillary Service 23.1%
Total Assets	1,404,162	Operating Expense	8,389,186	105.6%	Current Ratio 0.4
Current Liabilities	2,166,287	Operating Margin	-443,151	-5.6%	Days to Collect 28.0
Long Term Liabilities	0	Other Income	57,055	0.7%	Avg Payment Days 49.4
Total Equity	-762,125	Other Expense	0	0.0%	Depreciation Rate 80.4%
Total Liab. and Equity	1,404,162	Net Profit or Loss	(386,096)	-4.9%	Return on Equity 50.7%

<b>345420 ALAMANCE HEALTH CARE CENTER</b>				Proprietary - Corporation	
ALAMANCE HEALTH CARE CENTER				9/30/2016 366 Days Settled	
BURLINGTON, NC 27217				CR Beds 180 POS Beds 0	
ALAMANCE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 91.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 131.6	
Current Assets	1,835,209	Total Charges	19,104,751	Average Wages 19.66	
Fixed Assets	1,740,348	Contract Allowance	7,315,977	38.3%	Skilled Nursing 79.6%
Other Assets	216,872	Operating Revenue	11,788,774	61.7%	Ancillary Service 20.4%
Total Assets	3,792,429	Operating Expense	11,870,422	100.7%	Current Ratio 1.0
Current Liabilities	1,791,337	Operating Margin	-81,648	-0.7%	Days to Collect 44.3
Long Term Liabilities	1,065,174	Other Income	13,868	0.1%	Avg Payment Days 11.7
Total Equity	935,918	Other Expense	0	0.0%	Depreciation Rate 3.0%
Total Liab. and Equity	3,792,429	Net Profit or Loss	(67,780)	-0.6%	Return on Equity -7.2%

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<b>345441 ALEXANDRIA PLACE</b>				Proprietary - Corporation	
ALEXANDRIA PLACE		9/30/2016 366 Days Settled			
GASTONIA, NC 28054				CR Beds 100    POS Beds 0	
GASTON				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	95.5%
				Length of Stay	264.7
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	16.17
Current Assets	1,109,313	Total Charges	6,094,985	0.0%	Skilled Nursing
Fixed Assets	164,763	Contract Allowance	0	100.0%	Ancillary Service
Other Assets	0	Operating Revenue	6,094,985	95.6%	Current Ratio
Total Assets	<u>1,274,076</u>	Operating Expense	<u>5,827,827</u>	4.4%	Days to Collect
Current Liabilities	412,597	Operating Margin	267,158	0.4%	Avg Payment Days
Long Term Liabilities	8,208	Other Income	23,566	0.0%	Depreciation Rate
Total Equity	<u>853,271</u>	Other Expense	0	4.8%	Return on Equity
Total Liab. and Equity	<u>1,274,076</u>	Net Profit or Loss	<u>290,724</u>		
<b>345261 ALLEGHANY CENTER</b>				Proprietary - Corporation	
ALLEGHANY CENTER		12/31/2016 366 Days Settled			
SPARTA, NC 28675				CR Beds 112    POS Beds 0	
ALLEGHANY				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	72.1%
				Length of Stay	197.1
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	16.35
Current Assets	609,838	Total Charges	8,871,891	35.1%	Skilled Nursing
Fixed Assets	3,861,017	Contract Allowance	3,112,887	64.9%	Ancillary Service
Other Assets	-588,848	Operating Revenue	5,759,004	100.4%	Current Ratio
Total Assets	<u>3,882,007</u>	Operating Expense	<u>5,784,491</u>	-0.4%	Days to Collect
Current Liabilities	460,688	Operating Margin	-25,487	0.1%	Avg Payment Days
Long Term Liabilities	4,798,937	Other Income	5,932	0.0%	Depreciation Rate
Total Equity	<u>-1,377,618</u>	Other Expense	0	-0.3%	Return on Equity
Total Liab. and Equity	<u>3,882,007</u>	Net Profit or Loss	<u>(19,555)</u>		

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<b>345066 ALSTON BROOK</b>				Proprietary - Corporation	
ALSTON BROOK		9/30/2016 366 Days Settled			
LEXINGTON, NC 27292				CR Beds 100    POS Beds 0	
DAVIDSON		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	92.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	196.4
Current Assets	1,839,193	Total Charges	8,233,303	Average Wages	16.25
Fixed Assets	3,780,540	Contract Allowance	0	0.0% Skilled Nursing	96.2%
Other Assets	0	Operating Revenue	8,233,303	100.0% Ancillary Service	3.8%
Total Assets	5,619,733	Operating Expense	8,188,956	99.5% Current Ratio	2.1
Current Liabilities	865,606	Operating Margin	44,347	0.5% Days to Collect	48.7
Long Term Liabilities	4,170,634	Other Income	31,632	0.4% Avg Payment Days	37.6
Total Equity	583,493	Other Expense	0	0.0% Depreciation Rate	5.2%
Total Liab. and Equity	5,619,733	Net Profit or Loss	75,979	0.9% Return on Equity	13.0%
<b>345392 AMBASSADOR REHAB &amp; HEALTHCARE CENTER</b>				Proprietary - Other	
AMBASSADOR REHAB & HEALTHCARE CENTER		12/31/2016 366 Days Settled			
WADESBORO, NC 28170				CR Beds 119    POS Beds 0	
ANSON		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	51.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	93.9
Current Assets	579,488	Total Charges	8,013,989	Average Wages	18.26
Fixed Assets	2,971,755	Contract Allowance	2,979,811	37.2% Skilled Nursing	60.4%
Other Assets	125,000	Operating Revenue	5,034,178	62.8% Ancillary Service	39.6%
Total Assets	3,676,243	Operating Expense	6,550,167	130.1% Current Ratio	0.1
Current Liabilities	6,390,695	Operating Margin	-1,515,989	-30.1% Days to Collect	95.4
Long Term Liabilities	0	Other Income	512,513	10.2% Avg Payment Days	10.8
Total Equity	-2,714,452	Other Expense	0	0.0% Depreciation Rate	34.5%
Total Liab. and Equity	3,676,243	Net Profit or Loss	(1,003,476)	-19.9% Return on Equity	37.0%

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<b>345051 ANSON HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
ANSON HEALTH AND REHABILITATION		12/31/2016 366 Days Settled			
WADESBORO, NC 28170				CR Beds 95	POS Beds 0
ANSON				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate	91.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	176.4
Current Assets	727,726	Total Charges	8,893,901	Average Wages	16.61
Fixed Assets	754,461	Contract Allowance	1,371,315	15.4% Skilled Nursing	73.6%
Other Assets	25,676	Operating Revenue	7,522,586	84.6% Ancillary Service	26.4%
Total Assets	1,507,863	Operating Expense	7,495,464	99.6% Current Ratio	0.4
Current Liabilities	2,011,125	Operating Margin	27,122	0.4% Days to Collect	33.2
Long Term Liabilities	6,705	Other Income	39,214	0.5% Avg Payment Days	12.9
Total Equity	-509,967	Other Expense	0	0.0% Depreciation Rate	71.8%
Total Liab. and Equity	1,507,863	Net Profit or Loss	66,336	0.9% Return on Equity	-13.0%
<b>345544 ASBURY CARE CENTER</b>				Proprietary - Corporation	
ASBURY CARE CENTER		12/31/2016 366 Days Settled			
CHARLOTTE, NC 28215				CR Beds 100	POS Beds 0
MECKLENBURG				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	479.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	294.9
Current Assets	3,737,338	Total Charges	32,471,088	Average Wages	19.31
Fixed Assets	85,469,949	Contract Allowance	4,039,125	12.4% Skilled Nursing	16.3%
Other Assets	50,631,508	Operating Revenue	28,431,963	87.6% Ancillary Service	11.9%
Total Assets	139,838,795	Operating Expense	32,507,693	114.3% Current Ratio	0.1
Current Liabilities	26,605,178	Operating Margin	-4,075,730	-14.3% Days to Collect	36.6
Long Term Liabilities	114,259,088	Other Income	3,311,208	11.6% Avg Payment Days	86.7
Total Equity	-1,025,471	Other Expense	0	0.0% Depreciation Rate	3.9%
Total Liab. and Equity	139,838,795	Net Profit or Loss	(764,522)	-2.7% Return on Equity	74.6%

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<b>345418 ASHEVILLE HEALTH CARE CENTER</b>				Proprietary - Partnership	
ASHEVILLE HEALTH CARE CENTER		9/30/2016 366 Days Settled			
SWANNANOVA, NC 28778				CR Beds 106    POS Beds 0	
BUNCOMBE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	91.0%
				Length of Stay	131.7
				Average Wages	19.96
				37.4% Skilled Nursing	81.1%
				62.6% Ancillary Service	18.9%
				108.1% Current Ratio	0.4
				-8.1% Days to Collect	54.3
				0.1% Avg Payment Days	14.6
				0.0% Depreciation Rate	3.0%
				-8.1% Return on Equity	129.9%
<hr/>					
<b>345174 ASHEVILLE NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Partnership	
ASHEVILLE NURSING & REHABILITATION CENTER		9/27/2016 271 Days Settled			
ASHEVILLE, NC 28801		12/31/2016 95 Days Settled		CR Beds 120    POS Beds 0	
BUNCOMBE				<b>Key Performance Ind.</b>	
CAHABA GBA (TN)				Occupancy Rate	55.7%
				Length of Stay	264.4
				Average Wages	26.39
				28.4% Skilled Nursing	66.9%
				71.6% Ancillary Service	33.1%
				109.5% Current Ratio	0.6
				-9.5% Days to Collect	99.4
				0.0% Avg Payment Days	101.3
				0.0% Depreciation Rate	2,545.9%
				-9.5% Return on Equity	100.0%

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<b>345174 ASHEVILLE NURSING &amp; REHABILITATION CENTER</b>				Nonprofit - Church	
ASHEVILLE NURSING & REHABILITATION CENTER				9/27/2016 271 Days Settled	
ASHEVILLE, NC 28801				12/31/2016 95 Days Settled	
BUNCOMBE				CR Beds 120 POS Beds 0	
CAHABA GBA (TN)				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate 58.3%	
				Length of Stay 287.3	
Current Assets	1,609,806	Total Charges	6,084,593	Average Wages 26.39	
Fixed Assets	61,906	Contract Allowance	2,151,717	35.4%	Skilled Nursing 66.0%
Other Assets	0	Operating Revenue	3,932,876	64.6%	Ancillary Service 34.0%
Total Assets	1,671,712	Operating Expense	4,641,247	118.0%	Current Ratio 0.4
Current Liabilities	4,141,682	Operating Margin	-708,371	-18.0%	Days to Collect 138.9
Long Term Liabilities	0	Other Income	1,232	0.0%	Avg Payment Days 101.0
Total Equity	-2,294,890	Other Expense	0	0.0%	Depreciation Rate 441.1%
Total Liab. and Equity	1,846,792	Net Profit or Loss	(707,139)	-18.0%	Return on Equity 30.8%
<hr/>					
<b>345548 ASHTON PLACE HEALTH AND REHAB</b>				Proprietary - Corporation	
ASHTON PLACE HEALTH AND REHAB				9/30/2016 366 Days Settled	
MCLEANSVILLE, NC 27301				CR Beds 134 POS Beds 0	
GUILFORD				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 89.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 125.1	
				Average Wages 17.86	
Current Assets	1,536,359	Total Charges	13,044,656		
Fixed Assets	25,051	Contract Allowance	3,036,334	23.3%	Skilled Nursing 78.2%
Other Assets	0	Operating Revenue	10,008,322	76.7%	Ancillary Service 21.8%
Total Assets	1,561,410	Operating Expense	10,077,904	100.7%	Current Ratio 0.8
Current Liabilities	1,938,966	Operating Margin	-69,582	-0.7%	Days to Collect 45.3
Long Term Liabilities	541,626	Other Income	4,906	0.0%	Avg Payment Days 43.4
Total Equity	-919,182	Other Expense	0	0.0%	Depreciation Rate 632.0%
Total Liab. and Equity	1,561,410	Net Profit or Loss	(64,676)	-0.6%	Return on Equity 7.0%

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<b>345198 ASTON PARK HEALTH CARE CENTER</b>				Nonprofit - Other	
ASTON PARK HEALTH CARE CENTER		9/30/2016 366 Days Settled			
ASHEVILLE, NC 28806		CR Beds 139 POS Beds 0			
BUNCOMBE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		92.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				162.1	
Current Assets	2,775,931	Total Charges	12,711,450	Average Wages	18.50
Fixed Assets	6,056,475	Contract Allowance	2,160,773	17.0%	Skilled Nursing
Other Assets	9,424,779	Operating Revenue	10,550,677	83.0%	Ancillary Service
Total Assets	18,257,185	Operating Expense	10,708,105	101.5%	Current Ratio
Current Liabilities	1,150,597	Operating Margin	-157,428	-1.5%	Days to Collect
Long Term Liabilities	4,237,530	Other Income	717,906	6.8%	Avg Payment Days
Total Equity	12,869,058	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	18,257,185	Net Profit or Loss	560,478	5.3%	Return on Equity
<b>345000 AUTUMN CARE OF BISCOE</b>				Proprietary - Corporation	
AUTUMN CARE OF BISCOE		9/30/2016 366 Days Settled			
BISCOE, NC 27209		12/31/2016 92 Days Settled		CR Beds 151 POS Beds 0	
MONTGOMERY		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		70.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				138.1	
Current Assets	815,899	Total Charges	12,493,506	Average Wages	20.39
Fixed Assets	20,458	Contract Allowance	3,584,390	28.7%	Skilled Nursing
Other Assets	11,986	Operating Revenue	8,909,116	71.3%	Ancillary Service
Total Assets	848,343	Operating Expense	8,725,228	97.9%	Current Ratio
Current Liabilities	541,199	Operating Margin	183,888	2.1%	Days to Collect
Long Term Liabilities	86,517	Other Income	19,095	0.2%	Avg Payment Days
Total Equity	220,627	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	848,343	Net Profit or Loss	202,983	2.3%	Return on Equity

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<b>345000 AUTUMN CARE OF BISCOE</b>				Proprietary - Corporation	
AUTUMN CARE OF BISCOE		9/30/2016 366 Days Settled			
BISCOE, NC 27209		12/31/2016 92 Days Settled		CR Beds 151    POS Beds 0	
MONTGOMERY				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	70.4%
				Length of Stay	122.3
				Average Wages	20.39
				26.3% Skilled Nursing	57.9%
				73.7% Ancillary Service	35.5%
				87.1% Current Ratio	1.7
				12.9% Days to Collect	168.6
				2.8% Avg Payment Days	116.4
				0.0% Depreciation Rate	1,002.0%
				15.8% Return on Equity	63.5%
<hr/>					
<b>345567 AUTUMN CARE OF CORNELIUS</b>				Proprietary - Corporation	
AUTUMN CARE OF CORNELIUS		9/30/2016 366 Days Settled			
CORNELIUS, NC 28031		12/31/2016 92 Days Settled		CR Beds 102    POS Beds 0	
MECKLENBURG				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate	86.3%
				Length of Stay	69.8
				Average Wages	19.59
				29.0% Skilled Nursing	59.5%
				71.0% Ancillary Service	40.5%
				93.4% Current Ratio	1.6
				6.6% Days to Collect	171.8
				0.2% Avg Payment Days	114.4
				0.0% Depreciation Rate	1,662.8%
				6.8% Return on Equity	223.2%

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<b>345567 AUTUMN CARE OF CORNELIUS</b>				Proprietary - Corporation	
AUTUMN CARE OF CORNELIUS		9/30/2016 366 Days Settled			
CORNELIUS, NC 28031		12/31/2016 92 Days Settled		CR Beds 102    POS Beds 0	
MECKLENBURG		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		79.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				118.6	
Current Assets	854,887	Total Charges	11,720,943	Average Wages	
Fixed Assets	11,478	Contract Allowance	3,079,728	19.59	
Other Assets	-503,055	Operating Revenue	8,641,215	26.3%	
Total Assets	363,310	Operating Expense	8,830,934	73.7%	
Current Liabilities	448,451	Operating Margin	-189,719	102.2%	
Long Term Liabilities	0	Other Income	24,809	-2.2%	
Total Equity	-85,141	Other Expense	0	0.3%	
Total Liab. and Equity	363,310	Net Profit or Loss	(164,910)	0.0%	
				Days to Collect	
				44.2	
				Avg Payment Days	
				20.0	
				Depreciation Rate	
				9,747.4%	
				Return on Equity	
				193.7%	

  

<b>345222 AUTUMN CARE OF DREXEL</b>				Proprietary - Corporation	
AUTUMN CARE OF DREXEL		9/30/2016 366 Days Settled			
DREXEL, NC 28619		12/31/2016 92 Days Settled		CR Beds 120    POS Beds 0	
BURKE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		91.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				193.2	
Current Assets	988,185	Total Charges	11,769,110	Average Wages	
Fixed Assets	26,191	Contract Allowance	3,063,182	18.52	
Other Assets	0	Operating Revenue	8,705,928	26.0%	
Total Assets	1,014,376	Operating Expense	8,720,329	74.0%	
Current Liabilities	540,934	Operating Margin	-14,401	100.2%	
Long Term Liabilities	343,542	Other Income	150,873	-0.2%	
Total Equity	129,900	Other Expense	0	1.7%	
Total Liab. and Equity	1,014,376	Net Profit or Loss	136,472	0.0%	
				Days to Collect	
				47.3	
				Avg Payment Days	
				27.6	
				Depreciation Rate	
				2,607.0%	
				Return on Equity	
				105.1%	

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<b>345222 AUTUMN CARE OF DREXEL</b>				Proprietary - Corporation	
AUTUMN CARE OF DREXEL		9/30/2016 366 Days Settled			
DREXEL, NC 28619		12/31/2016 92 Days Settled		CR Beds 120 POS Beds 0	
BURKE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		89.6%	
		Length of Stay		154.5	
		Average Wages		18.52	
		26.2%		Skilled Nursing	
		73.8%		Ancillary Service	
		88.8%		Current Ratio	
		11.2%		Days to Collect	
		0.1%		Avg Payment Days	
		0.0%		Depreciation Rate	
		11.3%		Return on Equity	

  

Balance Sheet		Income Statement			
Current Assets	877,419	Total Charges	3,070,058		
Fixed Assets	51,019	Contract Allowance	804,930	26.2%	
Other Assets	125,161	Operating Revenue	2,265,128	73.8%	
Total Assets	1,053,599	Operating Expense	2,010,694	88.8%	
Current Liabilities	642,223	Operating Margin	254,434	11.2%	
Long Term Liabilities	24,835	Other Income	2,207	0.1%	
Total Equity	386,541	Other Expense	0	0.0%	
Total Liab. and Equity	1,053,599	Net Profit or Loss	256,641	11.3%	

<b>345553 AUTUMN CARE OF FAYETTEVILLE</b>				Proprietary - Corporation	
AUTUMN CARE OF FAYETTEVILLE		9/30/2016 366 Days Settled			
FAYETTEVILLE, NC 28314		12/31/2016 92 Days Settled		CR Beds 90 POS Beds 0	
CUMBERLAND		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		89.0%	
		Length of Stay		65.8	
		Average Wages		19.65	
		28.5%		Skilled Nursing	
		71.5%		Ancillary Service	
		90.8%		Current Ratio	
		9.2%		Days to Collect	
		0.1%		Avg Payment Days	
		0.0%		Depreciation Rate	
		9.3%		Return on Equity	

  

Balance Sheet		Income Statement			
Current Assets	736,094	Total Charges	2,806,240		
Fixed Assets	15,337	Contract Allowance	798,634	28.5%	
Other Assets	118,772	Operating Revenue	2,007,606	71.5%	
Total Assets	870,203	Operating Expense	1,822,875	90.8%	
Current Liabilities	509,388	Operating Margin	184,731	9.2%	
Long Term Liabilities	22,174	Other Income	2,696	0.1%	
Total Equity	338,641	Other Expense	0	0.0%	
Total Liab. and Equity	870,203	Net Profit or Loss	187,427	9.3%	

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<b>345553 AUTUMN CARE OF FAYETTEVILLE</b>				Proprietary - Corporation	
AUTUMN CARE OF FAYETTEVILLE		9/30/2016 366 Days Settled			
FAYETTEVILLE, NC 28314		12/31/2016 92 Days Settled		CR Beds 90 POS Beds 0	
CUMBERLAND		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		88.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 74.8	
Current Assets	704,808	Total Charges	10,544,881	Average Wages	19.65
Fixed Assets	15,988	Contract Allowance	2,459,669	23.3% Skilled Nursing	58.5%
Other Assets	18,000	Operating Revenue	8,085,212	76.7% Ancillary Service	41.5%
Total Assets	738,796	Operating Expense	7,968,859	98.6% Current Ratio	1.4
Current Liabilities	511,295	Operating Margin	116,353	1.4% Days to Collect	39.0
Long Term Liabilities	76,287	Other Income	14,996	0.2% Avg Payment Days	29.3
Total Equity	151,214	Other Expense	0	0.0% Depreciation Rate	4,904.1%
Total Liab. and Equity	738,796	Net Profit or Loss	131,349	1.6% Return on Equity	86.9%

<b>345165 AUTUMN CARE OF MARION</b>				Proprietary - Corporation	
AUTUMN CARE OF MARION		9/30/2016 366 Days Settled			
MARION, NC 28752		12/31/2016 92 Days Settled		CR Beds 125 POS Beds 0	
MCDOWELL		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		86.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 146.5	
Current Assets	843,524	Total Charges	11,130,284	Average Wages	19.16
Fixed Assets	1,527	Contract Allowance	1,998,889	18.0% Skilled Nursing	61.8%
Other Assets	0	Operating Revenue	9,131,395	82.0% Ancillary Service	32.5%
Total Assets	845,051	Operating Expense	8,580,466	94.0% Current Ratio	1.8
Current Liabilities	477,748	Operating Margin	550,929	6.0% Days to Collect	41.1
Long Term Liabilities	105,495	Other Income	32,897	0.4% Avg Payment Days	25.1
Total Equity	261,808	Other Expense	0	0.0% Depreciation Rate	42,198.3%
Total Liab. and Equity	845,051	Net Profit or Loss	583,826	6.4% Return on Equity	223.0%

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<b>345165 AUTUMN CARE OF MARION</b>		Proprietary - Corporation	
AUTUMN CARE OF MARION		9/30/2016 366 Days Settled	
MARION, NC 28752		12/31/2016 92 Days Settled	
MCDOWELL		CR Beds 125 POS Beds 0	
BLUE CROSS (NORTH CAROLINA)		<b>Key Performance Ind.</b>	
		Occupancy Rate 85.4%	
		Length of Stay 110.3	
		Average Wages 19.16	
		22.3% Skilled Nursing 58.5%	
		77.7% Ancillary Service 35.6%	
		88.5% Current Ratio 1.7	
		11.5% Days to Collect 175.4	
		0.2% Avg Payment Days 120.4	
		0.0% Depreciation Rate 2,114.9%	
		11.7% Return on Equity 50.8%	
<hr/>			
<b>345268 AUTUMN CARE OF MARSHVILLE</b>		Proprietary - Corporation	
AUTUMN CARE OF MARSHVILLE		9/30/2016 366 Days Settled	
MARSHVILLE, NC 28103		12/31/2016 92 Days Settled	
UNION		CR Beds 120 POS Beds 0	
BLUE CROSS (NORTH CAROLINA)		<b>Key Performance Ind.</b>	
		Occupancy Rate 82.5%	
		Length of Stay 101.2	
		Average Wages 18.04	
		28.7% Skilled Nursing 58.4%	
		71.3% Ancillary Service 35.7%	
		95.0% Current Ratio 1.9	
		5.0% Days to Collect 191.5	
		0.1% Avg Payment Days 110.2	
		0.0% Depreciation Rate 568.6%	
		5.1% Return on Equity 37.7%	

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<b>345268 AUTUMN CARE OF MARSHVILLE</b>				Proprietary - Corporation	
AUTUMN CARE OF MARSHVILLE		9/30/2016 366 Days Settled			
MARSHVILLE, NC 28103		12/31/2016 92 Days Settled		CR Beds 120 POS Beds 0	
UNION		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		87.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 124.4	
Current Assets	772,655	Total Charges	12,016,277	Average Wages 18.04	
Fixed Assets	33,116	Contract Allowance	3,108,339	25.9%	Skilled Nursing 63.8%
Other Assets	0	Operating Revenue	8,907,938	74.1%	Ancillary Service 30.5%
Total Assets	<u>805,771</u>	Operating Expense	<u>8,691,080</u>	97.6%	Current Ratio 1.7
Current Liabilities	458,774	Operating Margin	216,858	2.4%	Days to Collect 37.9
Long Term Liabilities	156,986	Other Income	28,229	0.3%	Avg Payment Days 24.1
Total Equity	<u>190,011</u>	Other Expense	0	0.0%	Depreciation Rate 2,637.7%
Total Liab. and Equity	<u>805,771</u>	Net Profit or Loss	<u>245,087</u>	2.8%	Return on Equity 129.0%
<b>345129 AUTUMN CARE OF MOCKSVILLE</b>				Proprietary - Corporation	
AUTUMN CARE OF MOCKSVILLE		9/30/2016 366 Days Reopened			
MOCKSVILLE, NC 27028		12/31/2016 92 Days Settled		CR Beds 108 POS Beds 0	
DAVIE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		61.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 169.7	
Current Assets	664,514	Total Charges	7,511,511	Average Wages 19.48	
Fixed Assets	1,926	Contract Allowance	2,436,034	32.4%	Skilled Nursing 68.7%
Other Assets	0	Operating Revenue	5,075,477	67.6%	Ancillary Service 31.3%
Total Assets	<u>666,440</u>	Operating Expense	<u>6,086,832</u>	119.9%	Current Ratio 1.9
Current Liabilities	353,554	Operating Margin	-1,011,355	-19.9%	Days to Collect 58.5
Long Term Liabilities	650,797	Other Income	10,269	0.2%	Avg Payment Days 25.4
Total Equity	<u>-337,911</u>	Other Expense	0	0.0%	Depreciation Rate 18,866.5%
Total Liab. and Equity	<u>666,440</u>	Net Profit or Loss	<u>(1,001,086)</u>	-19.7%	Return on Equity 296.3%

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<b>345129 AUTUMN CARE OF MOCKSVILLE</b>				Proprietary - Corporation	
AUTUMN CARE OF MOCKSVILLE		9/30/2016 366 Days Reopened			
MOCKSVILLE, NC 27028		12/31/2016 92 Days Settled		CR Beds 108 POS Beds 0	
DAVIE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		63.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 97.0	
Current Assets	588,727	Total Charges	2,063,575	Average Wages 19.48	
Fixed Assets	10,911	Contract Allowance	683,394	33.1%	Skilled Nursing 66.5%
Other Assets	15,436	Operating Revenue	1,380,181	66.9%	Ancillary Service 33.5%
Total Assets	615,074	Operating Expense	1,409,019	102.1%	Current Ratio 1.2
Current Liabilities	496,718	Operating Margin	-28,838	-2.1%	Days to Collect 190.5
Long Term Liabilities	483,792	Other Income	1,312	0.1%	Avg Payment Days 161.5
Total Equity	-365,436	Other Expense	0	0.0%	Depreciation Rate 605.5%
Total Liab. and Equity	615,074	Net Profit or Loss	(27,526)	-2.0%	Return on Equity 7.5%
<b>345507 AUTUMN CARE OF MYRTLE GROVE</b>				Proprietary - Corporation	
AUTUMN CARE OF MYRTLE GROVE		9/30/2016 366 Days Settled			
WILMINGTON, NC 28412		12/31/2016 92 Days Settled		CR Beds 110 POS Beds 0	
NEW HANOVER		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		91.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 71.5	
Current Assets	715,445	Total Charges	3,335,776	Average Wages 21.25	
Fixed Assets	69,613	Contract Allowance	842,119	25.2%	Skilled Nursing 51.4%
Other Assets	131,723	Operating Revenue	2,493,657	74.8%	Ancillary Service 38.5%
Total Assets	916,781	Operating Expense	2,233,706	89.6%	Current Ratio 1.1
Current Liabilities	630,488	Operating Margin	259,951	10.4%	Days to Collect 130.5
Long Term Liabilities	26,209	Other Income	2,647	0.1%	Avg Payment Days 121.5
Total Equity	260,084	Other Expense	0	0.0%	Depreciation Rate 341.0%
Total Liab. and Equity	916,781	Net Profit or Loss	262,598	10.5%	Return on Equity 101.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345507 AUTUMN CARE OF MYRTLE GROVE</b>		Proprietary - Corporation	
AUTUMN CARE OF MYRTLE GROVE		9/30/2016 366 Days Settled	
WILMINGTON, NC 28412		12/31/2016 92 Days Settled	
NEW HANOVER		CR Beds 110 POS Beds 0	
BLUE CROSS (NORTH CAROLINA)		<b>Key Performance Ind.</b>	
		Occupancy Rate 93.0%	
		Length of Stay 90.6	
		Average Wages 21.25	
		Skilled Nursing 55.6%	
		Ancillary Service 32.8%	
		Current Ratio 1.3	
		Days to Collect 28.6	
		Avg Payment Days 20.4	
		Depreciation Rate 1,753.7%	
		Return on Equity -656.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	578,138	Total Charges	11,891,847
Fixed Assets	39,054	Contract Allowance	2,826,171
Other Assets	14,516	Operating Revenue	9,065,676
Total Assets	631,708	Operating Expense	9,067,721
Current Liabilities	429,099	Operating Margin	-2,045
Long Term Liabilities	205,124	Other Income	18,563
Total Equity	-2,515	Other Expense	0
Total Liab. and Equity	631,708	Net Profit or Loss	16,518

<b>345514 AUTUMN CARE OF NASH</b>		Proprietary - Corporation	
AUTUMN CARE OF NASH		9/30/2016 366 Days Settled	
NASHVILLE, NC 27856		12/31/2016 92 Days Settled	
NASH		CR Beds 80 POS Beds 0	
BLUE CROSS (SOUTH CAROLINA)		<b>Key Performance Ind.</b>	
		Occupancy Rate 94.2%	
		Length of Stay 93.9	
		Average Wages 20.10	
		Skilled Nursing 45.9%	
		Ancillary Service 38.3%	
		Current Ratio 1.7	
		Days to Collect 44.0	
		Avg Payment Days 24.6	
		Depreciation Rate 6,934.8%	
		Return on Equity 65.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	718,546	Total Charges	9,707,191
Fixed Assets	9,392	Contract Allowance	2,477,326
Other Assets	13,658	Operating Revenue	7,229,865
Total Assets	741,596	Operating Expense	7,096,848
Current Liabilities	425,486	Operating Margin	133,017
Long Term Liabilities	90,960	Other Income	14,163
Total Equity	225,150	Other Expense	0
Total Liab. and Equity	741,596	Net Profit or Loss	147,180

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<b>345514 AUTUMN CARE OF NASH</b>				Proprietary - Corporation	
AUTUMN CARE OF NASH		9/30/2016 366 Days Settled			
NASHVILLE, NC 27856		12/31/2016 92 Days Settled		CR Beds 80    POS Beds 0	
NASH		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	95.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	111.9
Current Assets	590,679	Total Charges	2,523,220	Average Wages	20.10
Fixed Assets	27,902	Contract Allowance	643,090	25.5% Skilled Nursing	45.9%
Other Assets	231,846	Operating Revenue	1,880,130	74.5% Ancillary Service	38.6%
Total Assets	<u>850,427</u>	Operating Expense	1,683,464	89.5% Current Ratio	1.5
Current Liabilities	406,206	Operating Margin	196,666	10.5% Days to Collect	140.2
Long Term Liabilities	20,027	Other Income	2,377	0.1% Avg Payment Days	98.5
Total Equity	<u>424,194</u>	Other Expense	0	0.0% Depreciation Rate	632.8%
Total Liab. and Equity	<u>850,427</u>	Net Profit or Loss	<u>199,043</u>	10.6% Return on Equity	46.9%
<b>345280 AUTUMN CARE OF RAEFORD</b>				Proprietary - Corporation	
AUTUMN CARE OF RAEFORD		9/30/2016 366 Days Settled			
RAEFORD, NC 28376		12/31/2016 92 Days Settled		CR Beds 140    POS Beds 0	
HOKE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	82.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	140.4
Current Assets	995,591	Total Charges	3,503,020	Average Wages	19.17
Fixed Assets	63,897	Contract Allowance	1,030,602	29.4% Skilled Nursing	60.5%
Other Assets	170,560	Operating Revenue	2,472,418	70.6% Ancillary Service	37.0%
Total Assets	<u>1,230,048</u>	Operating Expense	2,274,095	92.0% Current Ratio	1.3
Current Liabilities	753,273	Operating Margin	198,323	8.0% Days to Collect	178.8
Long Term Liabilities	29,840	Other Income	2,954	0.1% Avg Payment Days	124.2
Total Equity	<u>446,935</u>	Other Expense	0	0.0% Depreciation Rate	245.6%
Total Liab. and Equity	<u>1,230,048</u>	Net Profit or Loss	<u>201,277</u>	8.1% Return on Equity	45.0%

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<b>345280 AUTUMN CARE OF RAEFORD</b>				Proprietary - Corporation	
AUTUMN CARE OF RAEFORD		9/30/2016 366 Days Settled			
RAEFORD, NC 28376		12/31/2016 92 Days Settled		CR Beds 140 POS Beds 0	
HOKE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		85.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 226.5	
Current Assets	1,017,067	Total Charges	13,420,353	Average Wages 19.17	
Fixed Assets	41,338	Contract Allowance	3,398,192	25.3%	Skilled Nursing 60.8%
Other Assets	6,413	Operating Revenue	10,022,161	74.7%	Ancillary Service 36.7%
Total Assets	1,064,818	Operating Expense	9,823,802	98.0%	Current Ratio 1.6
Current Liabilities	636,159	Operating Margin	198,359	2.0%	Days to Collect 44.1
Long Term Liabilities	183,001	Other Income	24,958	0.2%	Avg Payment Days 26.0
Total Equity	245,658	Other Expense	0	0.0%	Depreciation Rate 1,017.0%
Total Liab. and Equity	1,064,818	Net Profit or Loss	223,317	2.2%	Return on Equity 90.9%
<hr/>					
<b>345269 AUTUMN CARE OF SALISBURY</b>				Proprietary - Corporation	
AUTUMN CARE OF SALISBURY		9/30/2016 366 Days Settled			
SALISBURY, NC 28146		12/31/2016 92 Days Settled		CR Beds 100 POS Beds 0	
ROWAN		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		94.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 137.6	
Current Assets	913,947	Total Charges	12,216,085	Average Wages 19.79	
Fixed Assets	21,205	Contract Allowance	3,500,828	28.7%	Skilled Nursing 65.9%
Other Assets	0	Operating Revenue	8,715,257	71.3%	Ancillary Service 32.7%
Total Assets	935,152	Operating Expense	8,650,568	99.3%	Current Ratio 2.0
Current Liabilities	447,548	Operating Margin	64,689	0.7%	Days to Collect 46.8
Long Term Liabilities	405,983	Other Income	11,204	0.1%	Avg Payment Days 23.6
Total Equity	81,621	Other Expense	0	0.0%	Depreciation Rate 4,174.9%
Total Liab. and Equity	935,152	Net Profit or Loss	75,893	0.9%	Return on Equity 93.0%

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<b>345269 AUTUMN CARE OF SALISBURY</b>				Proprietary - Corporation	
AUTUMN CARE OF SALISBURY		9/30/2016 366 Days Settled			
SALISBURY, NC 28146		12/31/2016 92 Days Settled		CR Beds 100    POS Beds 0	
ROWAN		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		91.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            90.8	
Current Assets	900,073	Total Charges	3,196,761	Average Wages	19.79
Fixed Assets	19,957	Contract Allowance	955,510	29.9% Skilled Nursing	62.6%
Other Assets	10,543	Operating Revenue	2,241,251	70.1% Ancillary Service	36.0%
Total Assets	930,573	Operating Expense	2,108,630	94.1% Current Ratio	1.7
Current Liabilities	531,511	Operating Margin	132,621	5.9% Days to Collect	180.4
Long Term Liabilities	182,582	Other Income	2,238	0.1% Avg Payment Days	111.9
Total Equity	216,480	Other Expense	0	0.0% Depreciation Rate	1,114.7%
Total Liab. and Equity	930,573	Net Profit or Loss	134,859	6.0% Return on Equity	62.3%
<b>345351 AUTUMN CARE OF SALUDA</b>				Proprietary - Corporation	
AUTUMN CARE OF SALUDA		9/30/2016 366 Days Settled			
SALUDA, NC 28773		12/31/2016 92 Days Settled		CR Beds 99    POS Beds 0	
POLK		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		74.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            263.9	
Current Assets	412,740	Total Charges	7,913,398	Average Wages	18.96
Fixed Assets	27,587	Contract Allowance	2,276,269	28.8% Skilled Nursing	73.3%
Other Assets	0	Operating Revenue	5,637,129	71.2% Ancillary Service	26.7%
Total Assets	440,327	Operating Expense	5,907,348	104.8% Current Ratio	1.1
Current Liabilities	361,893	Operating Margin	-270,219	-4.8% Days to Collect	30.4
Long Term Liabilities	267,038	Other Income	16,098	0.3% Avg Payment Days	27.6
Total Equity	-188,604	Other Expense	0	0.0% Depreciation Rate	914.8%
Total Liab. and Equity	440,327	Net Profit or Loss	(254,121)	-4.5% Return on Equity	134.7%

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<b>345351 AUTUMN CARE OF SALUDA</b>				Proprietary - Corporation	
AUTUMN CARE OF SALUDA		9/30/2016 366 Days Settled			
SALUDA, NC 28773		12/31/2016 92 Days Settled		CR Beds 99    POS Beds 0	
POLK				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            74.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              161.5	
Current Assets	522,305	Total Charges	2,048,269	Average Wages              18.96	
Fixed Assets	34,912	Contract Allowance	595,100	29.1% Skilled Nursing        73.1%	
Other Assets	15,375	Operating Revenue	1,453,169	70.9% Ancillary Service      26.9%	
Total Assets	<u>572,592</u>	Operating Expense	1,370,305	94.3% Current Ratio         1.3	
Current Liabilities	402,137	Operating Margin	82,864	5.7% Days to Collect         154.0	
Long Term Liabilities	275,696	Other Income	501	0.0% Avg Payment Days        117.0	
Total Equity	<u>-105,241</u>	Other Expense	0	0.0% Depreciation Rate    254.4%	
Total Liab. and Equity	<u>572,592</u>	Net Profit or Loss	<u>83,365</u>	5.7% Return on Equity        -79.2%	

  

<b>345294 AUTUMN CARE OF SHALLOTTE</b>				Proprietary - Corporation	
AUTUMN CARE OF SHALLOTTE		9/30/2016 366 Days Settled			
SHALLOTTE, NC 28459		12/31/2016 92 Days Settled		CR Beds 140    POS Beds 0	
BRUNSWICK				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            88.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              113.5	
Current Assets	895,272	Total Charges	12,676,921	Average Wages              19.65	
Fixed Assets	20,965	Contract Allowance	2,631,525	20.8% Skilled Nursing        65.7%	
Other Assets	116,883	Operating Revenue	10,045,396	79.2% Ancillary Service      30.1%	
Total Assets	<u>1,033,120</u>	Operating Expense	9,647,810	96.0% Current Ratio         1.5	
Current Liabilities	604,834	Operating Margin	397,586	4.0% Days to Collect         38.6	
Long Term Liabilities	0	Other Income	25,957	0.3% Avg Payment Days        28.4	
Total Equity	<u>428,286</u>	Other Expense	0	0.0% Depreciation Rate    2,358.4%	
Total Liab. and Equity	<u>1,033,120</u>	Net Profit or Loss	<u>423,543</u>	4.2% Return on Equity        98.9%	

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<b>345294 AUTUMN CARE OF SHALLOTTE</b>				Proprietary - Corporation	
AUTUMN CARE OF SHALLOTTE		9/30/2016 366 Days Settled			
SHALLOTTE, NC 28459		12/31/2016 92 Days Settled		CR Beds 140    POS Beds 0	
BRUNSWICK		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		89.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				91.9	
Current Assets	1,042,832	Total Charges	3,556,275	Average Wages	
Fixed Assets	20,229	Contract Allowance	819,977	19.65	
Other Assets	357,168	Operating Revenue	2,736,298	23.1%	
Total Assets	1,420,229	Operating Expense	2,395,668	76.9%	
Current Liabilities	614,595	Operating Margin	340,630	87.6%	
Long Term Liabilities	34,551	Other Income	2,169	12.4%	
Total Equity	771,083	Other Expense	0	0.1%	
Total Liab. and Equity	1,420,229	Net Profit or Loss	342,799	0.0%	
				12.5%	
				Return on Equity	
				44.5%	
<hr/>					
<b>345511 AUTUMN CARE OF STATESVILLE</b>				Proprietary - Corporation	
AUTUMN CARE OF STATESVILLE		9/30/2016 366 Days Settled			
STATESVILLE, NC 28625		12/31/2016 92 Days Settled		CR Beds 113    POS Beds 0	
IREDELL		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		79.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				93.2	
Current Assets	989,628	Total Charges	3,406,160	Average Wages	
Fixed Assets	19,297	Contract Allowance	1,087,167	19.82	
Other Assets	444,066	Operating Revenue	2,318,993	31.9%	
Total Assets	1,452,991	Operating Expense	2,073,494	68.1%	
Current Liabilities	576,208	Operating Margin	245,499	89.4%	
Long Term Liabilities	25,629	Other Income	5,463	10.6%	
Total Equity	851,154	Other Expense	0	0.2%	
Total Liab. and Equity	1,452,991	Net Profit or Loss	250,962	0.0%	
				10.8%	
				Return on Equity	
				29.5%	

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<b>345511 AUTUMN CARE OF STATESVILLE</b>		Proprietary - Corporation	
AUTUMN CARE OF STATESVILLE		9/30/2016 366 Days Settled	
STATESVILLE, NC 28625		12/31/2016 92 Days Settled	
IREDELL		CR Beds 113 POS Beds 0	
BLUE CROSS (SOUTH CAROLINA)		<b>Key Performance Ind.</b>	
		Occupancy Rate	87.8%
		Length of Stay	94.8
		Average Wages	19.82
		29.7% Skilled Nursing	57.1%
		70.3% Ancillary Service	38.4%
		95.8% Current Ratio	1.8
		4.2% Days to Collect	39.6
		0.1% Avg Payment Days	21.0
		0.0% Depreciation Rate	8,357.0%
		4.4% Return on Equity	71.4%
<b>Balance Sheet</b>			
Current Assets	870,288	<b>Income Statement</b>	
Fixed Assets	7,881	Total Charges	13,953,843
Other Assets	193,695	Contract Allowance	4,138,313
Total Assets	<u>1,071,864</u>	Operating Revenue	<u>9,815,530</u>
Current Liabilities	471,673	Operating Expense	<u>9,400,106</u>
Long Term Liabilities	0	Operating Margin	415,424
Total Equity	<u>600,191</u>	Other Income	13,353
Total Liab. and Equity	<u>1,071,864</u>	Other Expense	0
		Net Profit or Loss	<u>428,777</u>

<b>345110 AUTUMN CARE OF WAYNESVILLE</b>		Proprietary - Corporation	
AUTUMN CARE OF WAYNESVILLE		9/30/2016 366 Days Settled	
WAYNESVILLE, NC 28786		12/31/2016 92 Days Settled	
HAYWOOD		CR Beds 100 POS Beds 0	
BLUE CROSS (NORTH CAROLINA)		<b>Key Performance Ind.</b>	
		Occupancy Rate	96.3%
		Length of Stay	78.4
		Average Wages	19.06
		23.8% Skilled Nursing	53.1%
		76.2% Ancillary Service	41.5%
		87.1% Current Ratio	1.5
		12.9% Days to Collect	168.1
		0.1% Avg Payment Days	121.8
		0.0% Depreciation Rate	1,153.0%
		13.0% Return on Equity	54.2%
<b>Balance Sheet</b>			
Current Assets	857,035	<b>Income Statement</b>	
Fixed Assets	17,614	Total Charges	3,010,662
Other Assets	271,356	Contract Allowance	716,503
Total Assets	<u>1,146,005</u>	Operating Revenue	<u>2,294,159</u>
Current Liabilities	563,301	Operating Expense	<u>1,998,136</u>
Long Term Liabilities	32,421	Operating Margin	296,023
Total Equity	<u>550,283</u>	Other Income	2,430
Total Liab. and Equity	<u>1,146,005</u>	Other Expense	0
		Net Profit or Loss	<u>298,453</u>

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<b>345110 AUTUMN CARE OF WAYNESVILLE</b>		Proprietary - Corporation	
AUTUMN CARE OF WAYNESVILLE		9/30/2016 366 Days Settled	
WAYNESVILLE, NC 28786		12/31/2016 92 Days Settled	
HAYWOOD		CR Beds 100 POS Beds 0	
BLUE CROSS (NORTH CAROLINA)		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	789,599	Total Charges	10,834,402
Fixed Assets	6,302	Contract Allowance	2,485,891
Other Assets	12,000	Operating Revenue	8,348,511
Total Assets	807,901	Operating Expense	7,800,779
Current Liabilities	491,949	Operating Margin	547,732
Long Term Liabilities	64,122	Other Income	18,974
Total Equity	251,830	Other Expense	0
Total Liab. and Equity	807,901	Net Profit or Loss	566,706
		22.9%	77.1%
		93.4%	6.6%
		0.2%	0.0%
		6.8%	
			100.9%
			120.3
			19.06
			56.7%
			37.7%
			1.6
			41.8
			24.6
			8,389.7%
			225.0%
<b>345134 AVANTE AT CHARLOTTE</b>		Proprietary - Corporation	
AVANTE AT CHARLOTTE		5/31/2016 366 Days Settled	
CHARLOTTE, NC 28211		CR Beds 100 POS Beds 0	
MECKLENBURG		<b>Key Performance Ind.</b>	
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-4,200,603	Total Charges	6,638,651
Fixed Assets	488,752	Contract Allowance	1,815,843
Other Assets	-1,471,315	Operating Revenue	4,822,808
Total Assets	-5,183,166	Operating Expense	6,930,868
Current Liabilities	889,216	Operating Margin	-2,108,060
Long Term Liabilities	0	Other Income	76,188
Total Equity	-6,072,382	Other Expense	0
Total Liab. and Equity	-5,183,166	Net Profit or Loss	(2,031,872)
		27.4%	72.6%
		143.7%	-43.7%
		1.6%	0.0%
		-42.1%	
			66.2%
			161.4
			20.56
			85.6%
			14.4%
			(4.7)
			(1.8)
			44.4
			26.1%
			33.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345130 AVANTE AT CONCORD</b>				Proprietary - Corporation		
AVANTE AT CONCORD		5/31/2016 366 Days Settled				
CONCORD, NC 28025				CR Beds 120 POS Beds 0		
CABARRUS				<b>Key Performance Ind.</b>		
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate	74.1%	
				Length of Stay	111.0	
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	19.84	
Current Assets	-2,517,936	Total Charges	9,049,810	15.2%	Skilled Nursing	73.3%
Fixed Assets	412,827	Contract Allowance	1,374,637	84.8%	Ancillary Service	26.7%
Other Assets	-1,087,470	Operating Revenue	7,675,173	111.3%	Current Ratio	(1.9)
Total Assets	-3,192,579	Operating Expense	8,542,880	-11.3%	Days to Collect	3.2
Current Liabilities	1,333,764	Operating Margin	-867,707	0.1%	Avg Payment Days	53.3
Long Term Liabilities	0	Other Income	8,187	0.0%	Depreciation Rate	35.7%
Total Equity	-4,526,343	Other Expense	0	-11.2%	Return on Equity	19.0%
Total Liab. and Equity	-3,192,579	Net Profit or Loss	(859,520)			
<b>345227 AVANTE AT REIDSVILLE</b>				Proprietary - Corporation		
AVANTE AT REIDSVILLE		5/31/2016 366 Days Settled				
REIDSVILLE, NC 27320				CR Beds 110 POS Beds 0		
ROCKINGHAM				<b>Key Performance Ind.</b>		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	93.9%	
				Length of Stay	154.9	
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	17.94	
Current Assets	-461,316	Total Charges	10,602,388	22.3%	Skilled Nursing	80.6%
Fixed Assets	303,391	Contract Allowance	2,365,532	77.7%	Ancillary Service	19.4%
Other Assets	17,497	Operating Revenue	8,236,856	108.9%	Current Ratio	(0.3)
Total Assets	-140,428	Operating Expense	8,970,725	-8.9%	Days to Collect	2.3
Current Liabilities	1,516,685	Operating Margin	-733,869	-0.1%	Avg Payment Days	59.8
Long Term Liabilities	0	Other Income	-5,173	0.0%	Depreciation Rate	55.0%
Total Equity	-1,657,113	Other Expense	0	-9.0%	Return on Equity	44.6%
Total Liab. and Equity	-140,428	Net Profit or Loss	(739,042)			

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<b>345520 AVANTE AT THOMASVILLE</b>		Proprietary - Corporation	
AVANTE AT THOMASVILLE		5/31/2016 443 Days Settled	
THOMASVILLE, NC 27360		CR Beds 120 POS Beds 0	
DAVIDSON		<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)		Occupancy Rate	50.3%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-291,293	Total Charges	6,120,665
Fixed Assets	78,415	Contract Allowance	1,215,434
Other Assets	8,160	Operating Revenue	4,905,231
Total Assets	-204,718	Operating Expense	6,389,866
Current Liabilities	869,016	Operating Margin	-1,484,635
Long Term Liabilities	350,000	Other Income	10,901
Total Equity	-1,423,734	Other Expense	0
Total Liab. and Equity	-204,718	Net Profit or Loss	(1,473,734)
		19.9%	Skilled Nursing 86.7%
		80.1%	Ancillary Service 13.3%
		130.3%	Current Ratio (0.3)
		-30.3%	Days to Collect (9.6)
		0.2%	Avg Payment Days 58.7
		0.0%	Depreciation Rate 596.5%
		-30.0%	Return on Equity 103.5%

<b>345133 AVANTE AT WILKESBORO</b>		Proprietary - Corporation	
AVANTE AT WILKESBORO		5/31/2016 366 Days Settled	
WILKESBORO, NC 28697		CR Beds 120 POS Beds 0	
WILKES		<b>Key Performance Ind.</b>	
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate	85.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-1,255,401	Total Charges	8,640,493
Fixed Assets	342,222	Contract Allowance	842,358
Other Assets	91,982	Operating Revenue	7,798,135
Total Assets	-821,197	Operating Expense	8,480,142
Current Liabilities	1,755,540	Operating Margin	-682,007
Long Term Liabilities	0	Other Income	47,093
Total Equity	-2,576,737	Other Expense	0
Total Liab. and Equity	-821,197	Net Profit or Loss	(634,914)
		9.7%	Skilled Nursing 81.5%
		90.3%	Ancillary Service 18.5%
		108.7%	Current Ratio (0.7)
		-8.7%	Days to Collect (0.1)
		0.6%	Avg Payment Days 73.1
		0.0%	Depreciation Rate 46.4%
		-8.1%	Return on Equity 24.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345063 AVANTE AT WILSON</b>				Proprietary - Corporation	
AVANTE AT WILSON		5/31/2016 366 Days Settled			
WILSON, NC 27893				CR Beds 110    POS Beds 0	
WILSON				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            84.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                121.5	
Current Assets	-1,047,330	Total Charges	9,369,338	Average Wages                18.14	
Fixed Assets	456,447	Contract Allowance	1,282,625	13.7% Skilled Nursing        77.1%	
Other Assets	-347,472	Operating Revenue	8,086,713	86.3% Ancillary Service        22.9%	
Total Assets	-938,355	Operating Expense	9,119,910	112.8% Current Ratio            (0.7)	
Current Liabilities	1,414,215	Operating Margin	-1,033,197	-12.8% Days to Collect            0.1	
Long Term Liabilities	0	Other Income	6,276	0.1% Avg Payment Days        56.0	
Total Equity	-2,352,570	Other Expense	0	0.0% Depreciation Rate        45.8%	
Total Liab. and Equity	-938,355	Net Profit or Loss	(1,026,921)	-12.7% Return on Equity            43.7%	
<b>345490 AYDEN COURT NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
AYDEN COURT NURSING AND REHABILITATION CENTER		9/30/2016 366 Days Settled			
AYDEN, NC 28513				CR Beds 82    POS Beds 0	
PITT				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            91.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                111.3	
Current Assets	2,326,012	Total Charges	8,710,583	Average Wages                14.22	
Fixed Assets	72,205	Contract Allowance	1,680,660	19.3% Skilled Nursing        64.7%	
Other Assets	0	Operating Revenue	7,029,923	80.7% Ancillary Service        35.3%	
Total Assets	2,398,217	Operating Expense	6,618,727	94.2% Current Ratio            6.8	
Current Liabilities	341,159	Operating Margin	411,196	5.8% Days to Collect            119.0	
Long Term Liabilities	0	Other Income	210,394	3.0% Avg Payment Days        19.2	
Total Equity	2,057,058	Other Expense	0	0.0% Depreciation Rate        91.4%	
Total Liab. and Equity	2,398,217	Net Profit or Loss	621,590	8.8% Return on Equity            30.2%	

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<b>345557 AZALEA HEALTH &amp; REHAB CENTER</b>				Proprietary - Corporation	
AZALEA HEALTH & REHAB CENTER		12/31/2016 366 Days Settled			
WILMINGTON, NC 28412		CR Beds 80    POS Beds 0			
NEW HANOVER		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		91.6%	
		Length of Stay		49.2	
		Average Wages		21.01	
		25.2% Skilled Nursing		53.3%	
		74.8% Ancillary Service		46.7%	
		93.8% Current Ratio		2.1	
		6.2% Days to Collect		45.4	
		0.1% Avg Payment Days		22.9	
		0.0% Depreciation Rate		327.3%	
		6.3% Return on Equity		84.0%	
<b>Balance Sheet</b>					
		<b>Income Statement</b>			
Current Assets	983,575	Total Charges	10,439,939		
Fixed Assets	237,421	Contract Allowance	2,631,375		
Other Assets	444,118	Operating Revenue	7,808,564		
Total Assets	1,665,114	Operating Expense	7,324,031		
Current Liabilities	458,594	Operating Margin	484,533		
Long Term Liabilities	621,231	Other Income	7,364		
Total Equity	585,289	Other Expense	0		
Total Liab. and Equity	1,665,114	Net Profit or Loss	491,897		

<b>345237 BARBOUR COURT NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
BARBOUR COURT NURSING AND REHABILITATION CENTER		9/30/2016 366 Days Audited			
SMITHFIELD, NC 27577		CR Beds 165    POS Beds 0			
JOHNSTON		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		87.1%	
		Length of Stay		177.6	
		Average Wages		16.82	
		25.9% Skilled Nursing		75.8%	
		74.1% Ancillary Service		24.2%	
		107.8% Current Ratio		0.2	
		-7.8% Days to Collect		(0.3)	
		1.6% Avg Payment Days		18.4	
		0.0% Depreciation Rate		89.7%	
		-6.1% Return on Equity		248.7%	
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	107,788	Total Charges	16,407,201		
Fixed Assets	233,435	Contract Allowance	4,241,773		
Other Assets	0	Operating Revenue	12,165,428		
Total Assets	341,223	Operating Expense	13,112,307		
Current Liabilities	641,292	Operating Margin	-946,879		
Long Term Liabilities	0	Other Income	200,653		
Total Equity	-300,069	Other Expense	0		
Total Liab. and Equity	341,223	Net Profit or Loss	(746,226)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345465 BAYVIEW NURSING &amp; REHAB CENTER</b>		Proprietary - Corporation	
BAYVIEW NURSING & REHAB CENTER		9/30/2016 366 Days Settled	
NEW BERN, NC 28560		CR Beds 72    POS Beds 0	
CRAVEN		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	91.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	870,522	Total Charges	8,288,361
Fixed Assets	263,292	Contract Allowance	2,308,050
Other Assets	7,300	Operating Revenue	5,980,311
Total Assets	1,141,114	Operating Expense	5,939,510
Current Liabilities	1,290,611	Operating Margin	40,801
Long Term Liabilities	0	Other Income	34,128
Total Equity	-149,497	Other Expense	0
Total Liab. and Equity	1,141,114	Net Profit or Loss	74,929
		27.8%	Skilled Nursing 68.0%
		72.2%	Ancillary Service 28.2%
		99.3%	Current Ratio 0.7
		0.7%	Days to Collect 46.4
		0.6%	Avg Payment Days 48.8
		0.0%	Depreciation Rate 84.8%
		1.3%	Return on Equity -50.1%

<b>345457 BELAIRE HEALTH CARE CENTER</b>		Proprietary - Partnership	
BELAIRE HEALTH CARE CENTER		9/30/2016 366 Days Settled	
GASTONIA, NC 28052		CR Beds 80    POS Beds 0	
GASTON		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	90.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,449,437	Total Charges	13,093,062
Fixed Assets	1,025,006	Contract Allowance	4,936,515
Other Assets	172,386	Operating Revenue	8,156,547
Total Assets	2,646,829	Operating Expense	7,991,590
Current Liabilities	745,053	Operating Margin	164,957
Long Term Liabilities	1,672,446	Other Income	10,071
Total Equity	229,330	Other Expense	0
Total Liab. and Equity	2,646,829	Net Profit or Loss	169,336
		37.7%	Skilled Nursing 59.3%
		62.3%	Ancillary Service 40.7%
		98.0%	Current Ratio 1.9
		2.0%	Days to Collect 36.4
		0.1%	Avg Payment Days 11.0
		0.0%	Depreciation Rate 4.2%
		2.1%	Return on Equity 73.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345543 BERMUDA COMMONS NURSING AND REHABILITATION CENTER</b>		Proprietary - Corporation	
BERMUDA COMMONS NURSING AND REHABILITATION CENTER		9/30/2016 366 Days Settled	
ADVANCE, NC 27006		CR Beds 127 POS Beds 0	
DAVIE		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	65.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,094,205	Total Charges	11,276,782
Fixed Assets	212,432	Contract Allowance	3,327,705
Other Assets	0	Operating Revenue	7,949,077
Total Assets	2,306,637	Operating Expense	8,095,505
Current Liabilities	1,419,029	Operating Margin	-146,428
Long Term Liabilities	0	Other Income	17,366
Total Equity	887,608	Other Expense	0
Total Liab. and Equity	2,306,637	Net Profit or Loss	(129,062)
		29.5%	70.5%
		101.8%	70.5%
		-1.8%	0.2%
		0.0%	0.0%
		-1.6%	-14.5%
		Average Wages	21.81
		Skilled Nursing	70.0%
		Ancillary Service	30.0%
		Current Ratio	1.5
		Days to Collect	49.0
		Avg Payment Days	50.2
		Depreciation Rate	155.5%
		Return on Equity	-14.5%
<b>345416 BERMUDA VILLAGE RETIREMENT CEN</b>		Proprietary - Corporation	
BERMUDA VILLAGE RETIREMENT CEN		12/31/2016 366 Days Settled	
BERMUDA RUN, NC 27006		CR Beds 22 POS Beds 0	
DAVIE		<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)		Occupancy Rate	85.3%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,083,886	Total Charges	12,333,472
Fixed Assets	24,079,913	Contract Allowance	731,878
Other Assets	15,000	Operating Revenue	11,601,594
Total Assets	25,178,799	Operating Expense	10,825,428
Current Liabilities	1,447,483	Operating Margin	776,166
Long Term Liabilities	21,814,814	Other Income	0
Total Equity	1,916,502	Other Expense	0
Total Liab. and Equity	25,178,799	Net Profit or Loss	776,166
		5.9%	94.1%
		93.3%	6.7%
		0.0%	0.0%
		6.7%	40.5%
		Average Wages	17.14
		Skilled Nursing	11.9%
		Ancillary Service	10.6%
		Current Ratio	0.7
		Days to Collect	14.8
		Avg Payment Days	48.9
		Depreciation Rate	9.0%
		Return on Equity	40.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345146 BETHANY WOODS NURSING AND REHABILITATION CENTER</b>		Proprietary - Corporation	
BETHANY WOODS NURSING AND REHABILITATION CENTER		9/30/2016 366 Days Settled	
ALBEMARLE, NC 28002		CR Beds 190    POS Beds 0	
STANLY		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	72.1%
		Length of Stay	190.0
		Average Wages	14.21
		31.8% Skilled Nursing	75.8%
		68.2% Ancillary Service	24.2%
		106.5% Current Ratio	1.2
		-6.5% Days to Collect	16.3
		4.9% Avg Payment Days	15.7
		0.0% Depreciation Rate	73.5%
		-1.5% Return on Equity	-62.8%

  

Balance Sheet		Income Statement	
Current Assets	505,411	Total Charges	14,125,213
Fixed Assets	155,925	Contract Allowance	4,494,762
Other Assets	0	Operating Revenue	9,630,451
Total Assets	661,336	Operating Expense	10,252,480
Current Liabilities	424,303	Operating Margin	-622,029
Long Term Liabilities	0	Other Income	473,137
Total Equity	237,033	Other Expense	0
Total Liab. and Equity	661,336	Net Profit or Loss	(148,892)

<b>345212 BETHESDA HEALTH CARE FACILITY</b>		Proprietary - Corporation	
BETHESDA HEALTH CARE FACILITY		9/30/2016 366 Days Settled	
EASTOVER, NC 28301		CR Beds 85    POS Beds 0	
CUMBERLAND		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	89.2%
		Length of Stay	408.1
		Average Wages	17.17
		0.0% Skilled Nursing	97.3%
		100.0% Ancillary Service	2.7%
		100.5% Current Ratio	1.5
		-0.5% Days to Collect	35.4
		1.2% Avg Payment Days	39.2
		0.0% Depreciation Rate	3.7%
		0.6% Return on Equity	33.5%

  

Balance Sheet		Income Statement	
Current Assets	922,158	Total Charges	5,349,918
Fixed Assets	662,680	Contract Allowance	0
Other Assets	344,815	Operating Revenue	5,349,918
Total Assets	1,929,653	Operating Expense	5,378,631
Current Liabilities	597,079	Operating Margin	-28,713
Long Term Liabilities	1,233,619	Other Income	61,839
Total Equity	98,955	Other Expense	0
Total Liab. and Equity	1,929,653	Net Profit or Loss	33,126

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345342 BIG ELM RETIREMENT AND NURSING CENTERS</b>				Proprietary - Corporation	
BIG ELM RETIREMENT AND NURSING CENTERS		9/30/2016 366 Days Settled			
KANNAPOLIS, NC 28081				CR Beds 146 POS Beds 0	
ROWAN				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	72.6%
				Length of Stay	236.7
				Average Wages	14.65
				Skilled Nursing	68.4%
				Ancillary Service	3.6%
				Current Ratio	0.7
				Days to Collect	38.8
				Avg Payment Days	66.3
				Depreciation Rate	86.7%
				Return on Equity	-2,777.7%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	677,669	Total Charges	5,229,759		
Fixed Assets	320,129	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	5,229,759	100.0%	
Total Assets	997,798	Operating Expense	5,435,557	103.9%	
Current Liabilities	985,079	Operating Margin	-205,798	-3.9%	
Long Term Liabilities	5,600	Other Income	10,364	0.2%	
Total Equity	7,119	Other Expense	0	0.0%	
Total Liab. and Equity	997,798	Net Profit or Loss	(197,745)	-3.8%	
<b>345045 BLOWING ROCK REHAB DAVANT EXTENDED CARE CTR</b>				Nonprofit - Other	
BLOWING ROCK REHAB DAVANT EXTENDED CARE CTR		9/30/2016 366 Days Reopened			
BLOWING ROCK, NC 28605				CR Beds 72 POS Beds 0	
WATAUGA				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	82.3%
				Length of Stay	83.8
				Average Wages	21.10
				Skilled Nursing	79.7%
				Ancillary Service	20.3%
				Current Ratio	1.9
				Days to Collect	34.1
				Avg Payment Days	15.8
				Depreciation Rate	3.7%
				Return on Equity	55.1%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	827,961	Total Charges	7,219,968		
Fixed Assets	5,238,698	Contract Allowance	1,995,492	27.6%	
Other Assets	525,100	Operating Revenue	5,224,476	72.4%	
Total Assets	6,591,759	Operating Expense	8,743,706	167.4%	
Current Liabilities	437,342	Operating Margin	-3,519,230	-67.4%	
Long Term Liabilities	0	Other Income	6,910,899	132.3%	
Total Equity	6,154,417	Other Expense	0	0.0%	
Total Liab. and Equity	6,591,759	Net Profit or Loss	3,391,669	64.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345302 BLUE RIDGE ON THE MOUNTAIN</b>				Proprietary - Corporation	
BLUE RIDGE ON THE MOUNTAIN		12/31/2016 366 Days Settled			
SYLVA, NC 28779		CR Beds 106 POS Beds 0			
JACKSON		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	68.0%		
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	135.9
Current Assets	464,671	Total Charges	7,028,651	Average Wages	17.24
Fixed Assets	386,062	Contract Allowance	986,308	14.0%	Skilled Nursing 75.1%
Other Assets	65,700	Operating Revenue	6,042,343	86.0%	Ancillary Service 24.9%
Total Assets	916,433	Operating Expense	6,236,191	103.2%	Current Ratio 0.4
Current Liabilities	1,227,347	Operating Margin	-193,848	-3.2%	Days to Collect 26.5
Long Term Liabilities	0	Other Income	3,826	0.1%	Avg Payment Days 50.7
Total Equity	-310,914	Other Expense	0	0.0%	Depreciation Rate 175.1%
Total Liab. and Equity	916,433	Net Profit or Loss	(190,022)	-3.1%	Return on Equity 61.1%
<b>345006 BLUMENTHAL NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
BLUMENTHAL NURSING & REHABILITATION CENTER		12/31/2016 366 Days Settled			
GREENSBORO, NC 27455		CR Beds 154 POS Beds 0			
GUILFORD		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	84.6%		
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	114.9
Current Assets	2,666,478	Total Charges	14,132,156	Average Wages	17.52
Fixed Assets	662,119	Contract Allowance	2,654,075	18.8%	Skilled Nursing 70.5%
Other Assets	0	Operating Revenue	11,478,081	81.2%	Ancillary Service 26.3%
Total Assets	3,328,597	Operating Expense	10,512,071	91.6%	Current Ratio 3.2
Current Liabilities	826,845	Operating Margin	966,010	8.4%	Days to Collect 56.3
Long Term Liabilities	30,615	Other Income	38,839	0.3%	Avg Payment Days 17.8
Total Equity	2,471,137	Other Expense	0	0.0%	Depreciation Rate 104.4%
Total Liab. and Equity	3,328,597	Net Profit or Loss	1,004,849	8.8%	Return on Equity 40.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345221 BRIAN CENTER H &amp; REHAB WEAVERV</b>				Proprietary - Corporation	
BRIAN CENTER H & REHAB WEAVERV		3/31/2016 366 Days Settled			
WEAVERVILLE, NC 28787				CR Beds 132    POS Beds 0	
BUNCOMBE				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	89.5%
				Length of Stay	87.0
				Average Wages	21.18
				53.4% Skilled Nursing	76.9%
				46.6% Ancillary Service	14.9%
				88.9% Current Ratio	0.5
				11.1% Days to Collect	34.4
				0.0% Avg Payment Days	26.6
				0.0% Depreciation Rate	141.1%
				11.1% Return on Equity	9.1%

  

Balance Sheet		Income Statement			
Current Assets	1,110,268	Total Charges	23,743,600		
Fixed Assets	259,707	Contract Allowance	12,676,516	53.4%	
Other Assets	364,531	Operating Revenue	11,067,084	46.6%	
Total Assets	1,734,506	Operating Expense	9,835,237	88.9%	
Current Liabilities	2,046,629	Operating Margin	1,231,847	11.1%	
Long Term Liabilities	-13,932,308	Other Income	1,708	0.0%	
Total Equity	13,620,185	Other Expense	0	0.0%	
Total Liab. and Equity	1,734,506	Net Profit or Loss	1,233,555	11.1%	

<b>345080 BRIAN CENTER HEALTH &amp; REHAB HICKORY VIEWMONT</b>				Proprietary - Corporation	
BRIAN CENTER HEALTH & REHAB HICKORY VIEWMONT		3/31/2016 366 Days Settled			
HICKORY, NC 28601				CR Beds 104    POS Beds 0	
CATAWBA				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	90.5%
				Length of Stay	86.3
				Average Wages	20.71
				18.4% Skilled Nursing	79.3%
				81.6% Ancillary Service	19.6%
				94.7% Current Ratio	0.4
				5.3% Days to Collect	20.9
				1.6% Avg Payment Days	30.0
				0.0% Depreciation Rate	99.6%
				6.9% Return on Equity	7.4%

  

Balance Sheet		Income Statement			
Current Assets	501,626	Total Charges	9,443,320		
Fixed Assets	161,089	Contract Allowance	1,739,476	18.4%	
Other Assets	231,377	Operating Revenue	7,703,844	81.6%	
Total Assets	894,092	Operating Expense	7,297,652	94.7%	
Current Liabilities	1,352,390	Operating Margin	406,192	5.3%	
Long Term Liabilities	-7,591,733	Other Income	123,846	1.6%	
Total Equity	7,133,435	Other Expense	0	0.0%	
Total Liab. and Equity	894,092	Net Profit or Loss	530,038	6.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345243 BRIAN CENTER HEALTH &amp; REHAB/CH</b>		Proprietary - Corporation	
BRIAN CENTER HEALTH & REHAB/CH		3/31/2016 366 Days Settled	
CHARLOTTE, NC 28212		CR Beds 150 POS Beds 0	
MECKLENBURG		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	78.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	916,270	Total Charges	15,263,172
Fixed Assets	355,193	Contract Allowance	6,711,107
Other Assets	72,873	Operating Revenue	8,552,065
Total Assets	1,344,336	Operating Expense	7,525,916
Current Liabilities	1,149,025	Operating Margin	1,026,149
Long Term Liabilities	-2,495,942	Other Income	3,712
Total Equity	2,691,253	Other Expense	0
Total Liab. and Equity	1,344,336	Net Profit or Loss	1,029,861
		44.0%	Skilled Nursing 85.7%
		56.0%	Ancillary Service 12.0%
		88.0%	Current Ratio 0.8
		12.0%	Days to Collect 35.4
		0.0%	Avg Payment Days 26.9
		0.0%	Depreciation Rate 17.8%
		12.0%	Return on Equity 38.3%

<b>345241 BRIAN CENTER HEALTH &amp; REHAB/EDEN</b>		Proprietary - Corporation	
BRIAN CENTER HEALTH & REHAB/EDEN		3/31/2016 366 Days Settled	
EDEN, NC 27288		CR Beds 112 POS Beds 0	
ROCKINGHAM		<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)		Occupancy Rate	94.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	525,048	Total Charges	10,858,314
Fixed Assets	215,684	Contract Allowance	1,874,905
Other Assets	300,178	Operating Revenue	8,983,409
Total Assets	1,040,910	Operating Expense	8,227,109
Current Liabilities	1,780,744	Operating Margin	756,300
Long Term Liabilities	-8,411,208	Other Income	42,981
Total Equity	7,671,374	Other Expense	0
Total Liab. and Equity	1,040,910	Net Profit or Loss	799,281
		17.3%	Skilled Nursing 79.5%
		82.7%	Ancillary Service 20.3%
		91.6%	Current Ratio 0.3
		8.4%	Days to Collect 20.9
		0.5%	Avg Payment Days 30.9
		0.0%	Depreciation Rate 118.3%
		8.9%	Return on Equity 10.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345262 BRIAN CENTER HEALTH &amp; REHAB/HE</b>		Proprietary - Corporation	
BRIAN CENTER HEALTH & REHAB/HE		3/31/2016 366 Days Settled	
HERTFORD, NC 27944		CR Beds 78    POS Beds 0	
PERQUIMANS		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	72.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	387,536	Total Charges	5,816,911
Fixed Assets	199,923	Contract Allowance	1,050,113
Other Assets	46,374	Operating Revenue	4,766,798
Total Assets	633,833	Operating Expense	4,640,097
Current Liabilities	983,705	Operating Margin	126,701
Long Term Liabilities	-2,240,804	Other Income	7,997
Total Equity	1,890,932	Other Expense	0
Total Liab. and Equity	633,833	Net Profit or Loss	134,698
		18.1%	Skilled Nursing    74.4%
		81.9%	Ancillary Service    22.7%
		97.3%	Current Ratio    0.4
		2.7%	Days to Collect    28.5
		0.2%	Avg Payment Days    49.6
		0.0%	Depreciation Rate    29.1%
		2.8%	Return on Equity    7.1%

<b>345265 BRIAN CENTER HEALTH &amp; REHAB/YA</b>		Proprietary - Corporation	
BRIAN CENTER HEALTH & REHAB/YA		3/31/2016 366 Days Settled	
YANCEYVILLE, NC 27379		CR Beds 157    POS Beds 0	
CASWELL		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	84.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	536,594	Total Charges	10,675,029
Fixed Assets	358,107	Contract Allowance	1,342,793
Other Assets	345,967	Operating Revenue	9,332,236
Total Assets	1,240,668	Operating Expense	8,962,277
Current Liabilities	2,278,886	Operating Margin	369,959
Long Term Liabilities	-13,761,996	Other Income	-2,139
Total Equity	12,723,778	Other Expense	0
Total Liab. and Equity	1,240,668	Net Profit or Loss	367,820
		12.6%	Skilled Nursing    82.2%
		87.4%	Ancillary Service    16.7%
		96.0%	Current Ratio    0.2
		4.0%	Days to Collect    17.8
		0.0%	Avg Payment Days    39.0
		0.0%	Depreciation Rate    150.3%
		3.9%	Return on Equity    2.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345128 BRIAN CENTER HEALTH &amp; REHABILITATION/STATESVILLE</b>		Proprietary - Corporation	
BRIAN CENTER HEALTH & REHABILITATION/STATESVILLE		3/31/2016 366 Days Settled	
STATESVILLE, NC 28677		CR Beds 147    POS Beds 0	
IREDELL		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	82.8%
		Length of Stay	102.9
		Average Wages	19.32
		65.0% Skilled Nursing	84.3%
		35.0% Ancillary Service	11.2%
		99.8% Current Ratio	0.4
		0.2% Days to Collect	25.7
		0.1% Avg Payment Days	23.3
		0.0% Depreciation Rate	131.6%
		0.3% Return on Equity	0.3%

  

Balance Sheet		Income Statement	
Current Assets	753,175	Total Charges	29,144,110
Fixed Assets	252,826	Contract Allowance	18,957,015
Other Assets	325,386	Operating Revenue	10,187,095
Total Assets	1,331,387	Operating Expense	10,171,446
Current Liabilities	1,881,745	Operating Margin	15,649
Long Term Liabilities	-8,975,014	Other Income	11,312
Total Equity	8,424,656	Other Expense	0
Total Liab. and Equity	1,331,387	Net Profit or Loss	26,961

<b>345362 BRIAN CENTER HEALTH &amp; RETIREMENT/CABARRUS</b>		Proprietary - Corporation	
BRIAN CENTER HEALTH & RETIREMENT/CABARRUS		3/31/2016 366 Days Settled	
CONCORD, NC 28025		CR Beds 90    POS Beds 0	
CABARRUS		<b>Key Performance Ind.</b>	
		Occupancy Rate	82.6%
		Length of Stay	53.2
		Average Wages	23.23
		53.3% Skilled Nursing	74.4%
		46.7% Ancillary Service	18.1%
		98.3% Current Ratio	0.7
		1.7% Days to Collect	50.5
		0.0% Avg Payment Days	25.6
		0.0% Depreciation Rate	150.1%
		1.7% Return on Equity	1.5%

  

Balance Sheet		Income Statement	
Current Assets	1,145,875	Total Charges	17,534,292
Fixed Assets	274,431	Contract Allowance	9,337,233
Other Assets	301,894	Operating Revenue	8,197,059
Total Assets	1,722,200	Operating Expense	8,057,377
Current Liabilities	1,618,849	Operating Margin	139,682
Long Term Liabilities	-9,144,932	Other Income	1,993
Total Equity	9,248,283	Other Expense	0
Total Liab. and Equity	1,722,200	Net Profit or Loss	141,675

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<b>345345 BRIAN CENTER HEALTH &amp; RETIREMENT/MONROE</b>		Proprietary - Corporation	
BRIAN CENTER HEALTH & RETIREMENT/MONROE		3/31/2016 366 Days Settled	
MONROE, NC 28112		CR Beds 72    POS Beds 0	
UNION		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	79.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	490,805	Total Charges	6,345,828
Fixed Assets	135,534	Contract Allowance	1,332,441
Other Assets	80,125	Operating Revenue	5,013,387
Total Assets	706,464	Operating Expense	5,090,225
Current Liabilities	838,018	Operating Margin	-76,838
Long Term Liabilities	-1,850,857	Other Income	46,108
Total Equity	1,719,303	Other Expense	0
Total Liab. and Equity	706,464	Net Profit or Loss	(30,730)
		21.0%	Skilled Nursing 71.9%
		79.0%	Ancillary Service 23.8%
		101.5%	Current Ratio 0.6
		-1.5%	Days to Collect 34.1
		0.9%	Avg Payment Days 31.1
		0.0%	Depreciation Rate 60.0%
		-0.6%	Return on Equity -1.8%

<b>345332 BRIAN CENTER HEALTH AND REHAB</b>		Proprietary - Corporation	
BRIAN CENTER HEALTH AND REHAB		3/31/2016 366 Days Settled	
WILSON, NC 27895		CR Beds 111    POS Beds 0	
WILSON		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	85.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	835,205	Total Charges	16,458,152
Fixed Assets	254,539	Contract Allowance	7,254,427
Other Assets	383,926	Operating Revenue	9,203,725
Total Assets	1,473,670	Operating Expense	8,398,827
Current Liabilities	1,906,248	Operating Margin	804,898
Long Term Liabilities	-10,580,714	Other Income	20,048
Total Equity	10,148,136	Other Expense	0
Total Liab. and Equity	1,473,670	Net Profit or Loss	824,946
		44.1%	Skilled Nursing 81.8%
		55.9%	Ancillary Service 18.2%
		91.3%	Current Ratio 0.4
		8.7%	Days to Collect 31.5
		0.2%	Avg Payment Days 27.6
		0.0%	Depreciation Rate 165.2%
		9.0%	Return on Equity 8.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345411 BRIAN CENTER HEALTH AND REHAB/WAYNESVILLE</b>		Proprietary - Corporation	
BRIAN CENTER HEALTH AND REHAB/WAYNESVILLE		12/31/2016 366 Days Settled	
WAYNESVILLE, NC 28786		CR Beds 95    POS Beds 0	
HAYWOOD		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	78.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	679,684	Total Charges	16,161,720
Fixed Assets	279,422	Contract Allowance	10,299,943
Other Assets	16,163	Operating Revenue	5,861,777
Total Assets	975,269	Operating Expense	6,533,247
Current Liabilities	608,923	Operating Margin	-671,470
Long Term Liabilities	-6,882,207	Other Income	9,612
Total Equity	7,248,553	Other Expense	0
Total Liab. and Equity	975,269	Net Profit or Loss	(661,858)
		63.7%	Skilled Nursing 81.7%
		36.3%	Ancillary Service 9.1%
		111.5%	Current Ratio 1.1
		-11.5%	Days to Collect 38.4
		0.2%	Avg Payment Days 35.1
		0.0%	Depreciation Rate 51.3%
		-11.3%	Return on Equity -9.1%

<b>345343 BRIAN CENTER HEALTH AND REHABILITATION/GOLDSBORO</b>		Proprietary - Corporation	
BRIAN CENTER HEALTH AND REHABILITATION/GOLDSBORO		3/31/2016 366 Days Settled	
GOLDSBORO, NC 27534		CR Beds 130    POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	93.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,020,255	Total Charges	20,221,350
Fixed Assets	433,954	Contract Allowance	8,719,227
Other Assets	395,978	Operating Revenue	11,502,123
Total Assets	1,850,187	Operating Expense	10,996,629
Current Liabilities	2,069,062	Operating Margin	505,494
Long Term Liabilities	-9,110,742	Other Income	8,199
Total Equity	8,891,867	Other Expense	0
Total Liab. and Equity	1,850,187	Net Profit or Loss	513,693
		43.1%	Skilled Nursing 80.2%
		56.9%	Ancillary Service 16.6%
		95.6%	Current Ratio 0.5
		4.4%	Days to Collect 31.2
		0.1%	Avg Payment Days 26.3
		0.0%	Depreciation Rate 100.1%
		4.5%	Return on Equity 5.8%

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<b>345179 BRIAN CENTER HEALTH AND RETIREMENT</b>				Proprietary - Corporation	
BRIAN CENTER HEALTH AND RETIREMENT		3/31/2016 366 Days Settled			
MOORESVILLE, NC 28115				CR Beds 131    POS Beds 0	
IREDELL				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	66.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	104.0
Current Assets	936,404	Total Charges	9,151,896	Average Wages	20.46
Fixed Assets	286,964	Contract Allowance	1,712,727	18.7% Skilled Nursing	71.4%
Other Assets	263,864	Operating Revenue	7,439,169	81.3% Ancillary Service	22.2%
Total Assets	<u>1,487,232</u>	Operating Expense	7,490,399	100.7% Current Ratio	0.6
Current Liabilities	1,608,711	Operating Margin	-51,230	-0.7% Days to Collect	43.0
Long Term Liabilities	-1,860,792	Other Income	392	0.0% Avg Payment Days	30.7
Total Equity	<u>1,739,313</u>	Other Expense	0	0.0% Depreciation Rate	97.5%
Total Liab. and Equity	<u>1,487,232</u>	Net Profit or Loss	<u>(50,838)</u>	-0.7% Return on Equity	-2.9%

<b>345339 BRIAN CENTER HLTH &amp; REHAB</b>				Proprietary - Corporation	
BRIAN CENTER HLTH & REHAB		3/31/2016 366 Days Settled			
WINDSOR, NC 27983				CR Beds 82    POS Beds 0	
BERTIE				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	76.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	122.1
Current Assets	413,027	Total Charges	7,045,537	Average Wages	18.03
Fixed Assets	124,051	Contract Allowance	1,342,058	19.0% Skilled Nursing	76.8%
Other Assets	263,627	Operating Revenue	5,703,479	81.0% Ancillary Service	22.3%
Total Assets	<u>800,705</u>	Operating Expense	5,544,990	97.2% Current Ratio	0.4
Current Liabilities	999,033	Operating Margin	158,489	2.8% Days to Collect	25.1
Long Term Liabilities	-6,218,996	Other Income	5,471	0.1% Avg Payment Days	40.5
Total Equity	<u>6,020,668</u>	Other Expense	0	0.0% Depreciation Rate	82.2%
Total Liab. and Equity	<u>800,705</u>	Net Profit or Loss	<u>163,960</u>	2.9% Return on Equity	2.7%

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<b>345317 BRIAN CENTER HLTH &amp; RETIREMENT</b>				Proprietary - Corporation	
BRIAN CENTER HLTH & RETIREMENT				3/31/2016 366 Days Settled	
CLAYTON, NC 27520				CR Beds 90    POS Beds 0	
JOHNSTON				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate    96.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    69.2	
Current Assets	1,000,089	Total Charges	16,446,314	Average Wages    22.54	
Fixed Assets	195,504	Contract Allowance	6,890,440	41.9% Skilled Nursing    78.3%	
Other Assets	264,488	Operating Revenue	9,555,874	58.1% Ancillary Service    19.3%	
Total Assets	1,460,081	Operating Expense	9,027,824	94.5% Current Ratio    0.6	
Current Liabilities	1,676,144	Operating Margin	528,050	5.5% Days to Collect    36.0	
Long Term Liabilities	-7,933,962	Other Income	8,867	0.1% Avg Payment Days    26.4	
Total Equity	7,717,899	Other Expense	0	0.0% Depreciation Rate    116.6%	
Total Liab. and Equity	1,460,081	Net Profit or Loss	536,917	5.6% Return on Equity    7.0%	

<b>345011 BRIAN CENTER NURSING CARE/LEXI</b>				Proprietary - Corporation	
BRIAN CENTER NURSING CARE/LEXI				3/31/2016 366 Days Settled	
LEXINGTON, NC 27292				CR Beds 106    POS Beds 0	
DAVIDSON				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate    84.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    87.2	
Current Assets	750,413	Total Charges	10,086,353	Average Wages    22.12	
Fixed Assets	209,806	Contract Allowance	2,044,357	20.3% Skilled Nursing    79.2%	
Other Assets	131,282	Operating Revenue	8,041,996	79.7% Ancillary Service    21.4%	
Total Assets	1,091,501	Operating Expense	7,597,162	94.5% Current Ratio    0.5	
Current Liabilities	1,550,616	Operating Margin	444,834	5.5% Days to Collect    31.9	
Long Term Liabilities	-2,619,526	Other Income	5,612	0.1% Avg Payment Days    33.1	
Total Equity	2,160,411	Other Expense	0	0.0% Depreciation Rate    84.3%	
Total Liab. and Equity	1,091,501	Net Profit or Loss	450,446	5.6% Return on Equity    20.9%	

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<b>345304 BRIAN CENTER NURSING CARE/SHAM</b>				Proprietary - Corporation	
BRIAN CENTER NURSING CARE/SHAM		3/31/2016 366 Days Settled			
CHARLOTTE, NC 28205		CR Beds 100    POS Beds 0			
MECKLENBURG		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		76.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				112.9	
Current Assets	266,741	Total Charges	10,844,069	Average Wages	
Fixed Assets	279,578	Contract Allowance	5,294,776	20.64	
Other Assets	122,419	Operating Revenue	5,549,293	48.8%	
Total Assets	668,738	Operating Expense	5,830,217	51.2%	
Current Liabilities	1,258,777	Operating Margin	-280,924	105.1%	
Long Term Liabilities	-2,197,302	Other Income	-2,235	-5.1%	
Total Equity	1,607,263	Other Expense	0	0.0%	
Total Liab. and Equity	668,738	Net Profit or Loss	(283,159)	0.0%	
				Days to Collect	
				15.7	
				Avg Payment Days	
				45.1	
				Depreciation Rate	
				52.8%	
				Return on Equity	
				-17.6%	

<b>345408 BRIAN CENTER SOUTHPOINT</b>				Proprietary - Corporation	
BRIAN CENTER SOUTHPOINT		3/31/2016 366 Days Settled			
DURHAM, NC 27713		12/31/2016 275 Days Settled			
DURHAM		CR Beds 140    POS Beds 0			
WISCONSIN PHYSICIANS SERVICE		<b>Key Performance Ind.</b>			
		Occupancy Rate		88.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				38.6	
Current Assets	2,014,016	Total Charges	27,139,898	Average Wages	
Fixed Assets	25,393,849	Contract Allowance	15,529,081	26.15	
Other Assets	375,074	Operating Revenue	11,610,817	57.2%	
Total Assets	27,782,939	Operating Expense	10,820,899	42.8%	
Current Liabilities	1,545,613	Operating Margin	789,918	93.2%	
Long Term Liabilities	12,685,113	Other Income	-36	6.8%	
Total Equity	13,552,213	Other Expense	0	0.0%	
Total Liab. and Equity	27,782,939	Net Profit or Loss	789,882	0.0%	
				Days to Collect	
				105.5	
				Avg Payment Days	
				76.2	
				Depreciation Rate	
				3.2%	
				Return on Equity	
				5.8%	

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<b>345408 BRIAN CENTER SOUTHPOINT</b>				Proprietary - Corporation	
BRIAN CENTER SOUTHPOINT		3/31/2016 366 Days Settled			
DURHAM, NC 27713		12/31/2016 275 Days Settled		CR Beds 140 POS Beds 0	
DURHAM				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	90.2%
				Length of Stay	47.3
				Average Wages	26.15
				46.9%	Skilled Nursing 76.3%
				53.1%	Ancillary Service 19.7%
				95.2%	Current Ratio 0.7
				4.8%	Days to Collect 61.8
				0.0%	Avg Payment Days 45.5
				0.0%	Depreciation Rate 65.5%
				4.8%	Return on Equity 5.6%

<b>345169 BRIAN CTR HEALTH &amp; REHAB/GASTO</b>				Proprietary - Corporation	
BRIAN CTR HEALTH & REHAB/GASTO		3/31/2016 366 Days Settled			
GASTONIA, NC 28054				CR Beds 162 POS Beds 0	
GASTON				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	88.3%
				Length of Stay	112.6
				Average Wages	20.08
				60.2%	Skilled Nursing 89.2%
				39.8%	Ancillary Service 8.9%
				92.8%	Current Ratio 0.4
				7.2%	Days to Collect 25.9
				0.4%	Avg Payment Days 25.8
				0.0%	Depreciation Rate 134.9%
				7.6%	Return on Equity 13.8%

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<b>345312 BRIAN CTR HEALTH &amp; REHAB/HENDERSONVILLE</b>		Proprietary - Corporation	
BRIAN CTR HEALTH & REHAB/HENDERSONVILLE		3/31/2016 366 Days Settled	
HENDERSONVILLE, NC 28791		CR Beds 120    POS Beds 0	
HENDERSON		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	91.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	985,215	Total Charges	21,418,981
Fixed Assets	297,757	Contract Allowance	11,189,704
Other Assets	419,110	Operating Revenue	10,229,277
Total Assets	1,702,082	Operating Expense	9,768,571
Current Liabilities	1,784,506	Operating Margin	460,706
Long Term Liabilities	-7,295,800	Other Income	3,656
Total Equity	7,213,376	Other Expense	0
Total Liab. and Equity	1,702,082	Net Profit or Loss	464,362
		52.2%	Skilled Nursing 83.0%
		47.8%	Ancillary Service 13.4%
		95.5%	Current Ratio 0.6
		4.5%	Days to Collect 33.7
		0.0%	Avg Payment Days 24.3
		0.0%	Depreciation Rate 146.6%
		4.5%	Return on Equity 6.4%

<b>345115 BRIAN CTR HEALTH &amp; REHAB/SALISBURY</b>		Proprietary - Corporation	
BRIAN CTR HEALTH & REHAB/SALISBURY		3/31/2016 366 Days Settled	
SALISBURY, NC 28144		CR Beds 185    POS Beds 0	
ROWAN		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	64.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,130,595	Total Charges	24,736,658
Fixed Assets	328,874	Contract Allowance	15,775,965
Other Assets	55,076	Operating Revenue	8,960,693
Total Assets	1,514,545	Operating Expense	9,085,174
Current Liabilities	910,319	Operating Margin	-124,481
Long Term Liabilities	1,948,171	Other Income	284
Total Equity	-1,343,945	Other Expense	0
Total Liab. and Equity	1,514,545	Net Profit or Loss	(124,197)
		63.8%	Skilled Nursing 81.8%
		36.2%	Ancillary Service 7.6%
		101.4%	Current Ratio 1.2
		-1.4%	Days to Collect 42.8
		0.0%	Avg Payment Days 28.8
		0.0%	Depreciation Rate 21.6%
		-1.4%	Return on Equity 9.2%

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<b>345270 BRIAN CTR HEALTH &amp; REHAB/SPRUC</b>		Proprietary - Corporation	
BRIAN CTR HEALTH & REHAB/SPRUC		3/31/2016 366 Days Settled	
SPRUCE PINE, NC 28777		CR Beds 127    POS Beds 0	
MITCHELL		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	86.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	645,431	Total Charges	10,884,339
Fixed Assets	330,397	Contract Allowance	1,833,940
Other Assets	263,313	Operating Revenue	9,050,399
Total Assets	1,239,141	Operating Expense	8,189,616
Current Liabilities	1,517,373	Operating Margin	860,783
Long Term Liabilities	-10,160,247	Other Income	51,428
Total Equity	9,882,015	Other Expense	0
Total Liab. and Equity	1,239,141	Net Profit or Loss	912,211
		16.8%	Skilled Nursing    80.3%
		83.2%	Ancillary Service    19.1%
		90.5%	Current Ratio    0.4
		9.5%	Days to Collect    23.2
		0.6%	Avg Payment Days    24.8
		0.0%	Depreciation Rate    122.3%
		10.1%	Return on Equity    9.2%

<b>345232 BRIAN CTR HEALTH &amp; REHABI HICK</b>		Proprietary - Corporation	
BRIAN CTR HEALTH & REHABI HICK		3/31/2016 366 Days Settled	
HICKORY, NC 28602		CR Beds 170    POS Beds 0	
CATAWBA		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	75.3%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	892,054	Total Charges	12,414,631
Fixed Assets	345,264	Contract Allowance	2,256,076
Other Assets	319,987	Operating Revenue	10,158,555
Total Assets	1,557,305	Operating Expense	10,442,642
Current Liabilities	1,821,477	Operating Margin	-284,087
Long Term Liabilities	-6,544,059	Other Income	123,059
Total Equity	6,279,887	Other Expense	0
Total Liab. and Equity	1,557,305	Net Profit or Loss	(161,028)
		18.2%	Skilled Nursing    75.5%
		81.8%	Ancillary Service    22.6%
		102.8%	Current Ratio    0.5
		-2.8%	Days to Collect    29.7
		1.2%	Avg Payment Days    30.4
		0.0%	Depreciation Rate    112.4%
		-1.6%	Return on Equity    -2.6%

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<b>345149 BRIAN CTR HEALTH &amp; RETIREMENT</b>				Proprietary - Corporation	
BRIAN CTR HEALTH & RETIREMENT		3/31/2016 366 Days Settled			
WINSTON-SALEM, NC 27106		CR Beds 80    POS Beds 0			
FORSYTH		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		75.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				48.3	
Current Assets	481,626	Total Charges	10,966,393	Average Wages	
Fixed Assets	237,659	Contract Allowance	6,508,251	21.58	
Other Assets	97,852	Operating Revenue	4,458,142	59.3%	
Total Assets	817,137	Operating Expense	5,749,997	40.7%	
Current Liabilities	628,336	Operating Margin	-1,291,855	129.0%	
Long Term Liabilities	-83,417	Other Income	5,685	-29.0%	
Total Equity	272,218	Other Expense	0	0.1%	
Total Liab. and Equity	817,137	Net Profit or Loss	(1,286,170)	0.0%	
				Return on Equity	
				-472.5%	

<b>345208 BRIAN CTR HLTH &amp; REHAB BREVARD</b>				Proprietary - Corporation	
BRIAN CTR HLTH & REHAB BREVARD		3/31/2016 366 Days Settled			
BREVARD, NC 28712		CR Beds 147    POS Beds 0			
TRANSYLVANIA		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		73.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				190.0	
Current Assets	405,871	Total Charges	19,456,295	Average Wages	
Fixed Assets	335,941	Contract Allowance	11,143,527	20.33	
Other Assets	206,790	Operating Revenue	8,312,768	57.3%	
Total Assets	948,602	Operating Expense	7,925,495	42.7%	
Current Liabilities	1,253,495	Operating Margin	387,273	95.3%	
Long Term Liabilities	-1,434,066	Other Income	7,861	4.7%	
Total Equity	1,129,173	Other Expense	0	0.1%	
Total Liab. and Equity	948,602	Net Profit or Loss	395,134	0.0%	
				Return on Equity	
				35.0%	

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<b>345323 BRIAN CTR HLTH &amp; REHABILITATIO</b>		Proprietary - Corporation	
BRIAN CTR HLTH & REHABILITATIO		3/31/2016 366 Days Settled	
WALLACE, NC 28466		CR Beds 80    POS Beds 0	
DUPLIN		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	91.4%
<b>Balance Sheet</b>		Length of Stay	78.0
<b>Income Statement</b>		Average Wages	18.43
Current Assets	718,760	Total Charges	8,702,098
Fixed Assets	182,799	Contract Allowance	1,802,116
Other Assets	174,456	Operating Revenue	6,899,982
Total Assets	<u>1,076,015</u>	Operating Expense	5,980,102
Current Liabilities	1,217,217	Operating Margin	919,880
Long Term Liabilities	-4,713,185	Other Income	4,654
Total Equity	<u>4,571,983</u>	Other Expense	0
Total Liab. and Equity	<u>1,076,015</u>	Net Profit or Loss	<u>924,534</u>
		20.7%	Skilled Nursing
		79.3%	Ancillary Service
		86.7%	Current Ratio
		13.3%	Days to Collect
		0.1%	Avg Payment Days
		0.0%	Depreciation Rate
		13.4%	Return on Equity

<b>345250 BRIAN CTR HLTH &amp; RET/LINCOLNTON</b>		Proprietary - Corporation	
BRIAN CTR HLTH & RET/LINCOLNTON		3/31/2016 366 Days Settled	
LINCOLNTON, NC 28093		CR Beds 140    POS Beds 0	
LINCOLN		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	85.5%
<b>Balance Sheet</b>		Length of Stay	84.9
<b>Income Statement</b>		Average Wages	19.78
Current Assets	606,522	Total Charges	27,767,092
Fixed Assets	168,239	Contract Allowance	16,657,498
Other Assets	560,115	Operating Revenue	11,109,594
Total Assets	<u>1,334,876</u>	Operating Expense	10,612,891
Current Liabilities	2,284,752	Operating Margin	496,703
Long Term Liabilities	-15,192,179	Other Income	69,479
Total Equity	<u>14,242,303</u>	Other Expense	0
Total Liab. and Equity	<u>1,334,876</u>	Net Profit or Loss	<u>566,182</u>
		60.0%	Skilled Nursing
		40.0%	Ancillary Service
		95.5%	Current Ratio
		4.5%	Days to Collect
		0.6%	Avg Payment Days
		0.0%	Depreciation Rate
		5.1%	Return on Equity

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345140 BRIGHTMOOR NURSING CENTER</b>				Proprietary - Corporation	
BRIGHTMOOR NURSING CENTER		9/30/2016 366 Days Settled			
SALISBURY, NC 28145		CR Beds 60    POS Beds 0			
ROWAN		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		71.9%	
		Length of Stay		134.9	
		Average Wages		14.63	
		Skilled Nursing		94.3%	
		Ancillary Service		5.7%	
		Current Ratio		0.2	
		Days to Collect		36.7	
		Avg Payment Days		229.2	
		Depreciation Rate		5.2%	
		Return on Equity		13.1%	
<b>Balance Sheet</b>					
		<b>Income Statement</b>			
Current Assets	369,643	Total Charges	2,900,907		
Fixed Assets	611,824	Contract Allowance	0	0.0%	
Other Assets	66,018	Operating Revenue	2,900,907	100.0%	
Total Assets	<u>1,047,485</u>	Operating Expense	3,520,690	121.4%	
Current Liabilities	2,204,821	Operating Margin	-619,783	-21.4%	
Long Term Liabilities	3,547,480	Other Income	4,308	0.1%	
Total Equity	-4,704,816	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,047,485</u>	Net Profit or Loss	<u>(615,475)</u>	-21.2%	

<b>345394 BROOK STONE LIVING CENTER</b>				Proprietary - Other	
BROOK STONE LIVING CENTER		9/30/2016 366 Days Settled			
POLLOCKSVILLE, NC 28573		CR Beds 100    POS Beds 0			
JONES		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		68.4%	
		Length of Stay		642.3	
		Average Wages		13.52	
		Skilled Nursing		80.4%	
		Ancillary Service		13.7%	
		Current Ratio		1.2	
		Days to Collect		11.3	
		Avg Payment Days		32.2	
		Depreciation Rate		157.5%	
		Return on Equity		4.1%	
<b>Balance Sheet</b>					
		<b>Income Statement</b>			
Current Assets	476,325	Total Charges	4,902,552		
Fixed Assets	90,318	Contract Allowance	469,673	9.6%	
Other Assets	0	Operating Revenue	4,432,879	90.4%	
Total Assets	<u>566,643</u>	Operating Expense	4,428,059	99.9%	
Current Liabilities	405,137	Operating Margin	4,820	0.1%	
Long Term Liabilities	0	Other Income	1,739	0.0%	
Total Equity	161,506	Other Expense	0	0.0%	
Total Liab. and Equity	<u>566,643</u>	Net Profit or Loss	<u>6,559</u>	0.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345482 BROOKDALE CARRIAGE CLUB PROVIDENCE</b>		Proprietary - Corporation	
BROOKDALE CARRIAGE CLUB PROVIDENCE		12/31/2016 366 Days Settled	
CHARLOTTE, NC 28226		CR Beds 127    POS Beds 0	
MECKLENBURG		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	90.1%
		Length of Stay	235.2
		Average Wages	14.57
		Skilled Nursing	63.3%
		Ancillary Service	18.0%
		Current Ratio	30.3
		Days to Collect	8.4
		Avg Payment Days	7.2
		Depreciation Rate	11.2%
		Return on Equity	7.9%

  

Balance Sheet		Income Statement			
Current Assets	30,941,630	Total Charges	4,878,615		
Fixed Assets	27,498,122	Contract Allowance	-16,884,793	-346.1%	
Other Assets	-3,651,354	Operating Revenue	21,763,408	446.1%	
<b>Total Assets</b>	<b>54,788,398</b>	Operating Expense	19,370,290	89.0%	
Current Liabilities	1,021,739	Operating Margin	2,393,118	11.0%	
Long Term Liabilities	-64,549	Other Income	1,835,908	8.4%	
Total Equity	53,831,208	Other Expense	0	0.0%	
Total Liab. and Equity	54,788,398	Net Profit or Loss	4,229,026	19.4%	

<b>345209 BROOKRIDGE RETIREMENT COMMUNITY</b>		Nonprofit - Church	
BROOKRIDGE RETIREMENT COMMUNITY		9/30/2016 366 Days Settled	
WINSTON-SALEM, NC 27106		CR Beds 77    POS Beds 0	
FORSYTH		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	76.2%
		Length of Stay	179.0
		Average Wages	14.64
		Skilled Nursing	47.1%
		Ancillary Service	11.5%
		Current Ratio	6.2
		Days to Collect	18.9
		Avg Payment Days	10.1
		Depreciation Rate	5.5%
		Return on Equity	-13.1%

  

Balance Sheet		Income Statement			
Current Assets	7,200,847	Total Charges	11,706,818		
Fixed Assets	20,495,891	Contract Allowance	1,611,268	13.8%	
Other Assets	6,590	Operating Revenue	10,095,550	86.2%	
<b>Total Assets</b>	<b>27,703,328</b>	Operating Expense	11,439,901	113.3%	
Current Liabilities	1,169,631	Operating Margin	-1,344,351	-13.3%	
Long Term Liabilities	18,337,858	Other Income	316,355	3.1%	
Total Equity	8,195,839	Other Expense	0	0.0%	
Total Liab. and Equity	27,703,328	Net Profit or Loss	(1,076,433)	-10.7%	

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<b>345439 BROOKSHIRE NURSING CENTER</b>		Proprietary - Corporation	
BROOKSHIRE NURSING CENTER		9/30/2016 366 Days Settled	
HILLSBOROUGH, NC 27278		CR Beds 100    POS Beds 0	
ORANGE		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	83.7%
		Length of Stay	191.4
		Average Wages	20.62
		25.3% Skilled Nursing	67.2%
		74.7% Ancillary Service	24.2%
		92.2% Current Ratio	1.5
		7.8% Days to Collect	35.7
		1.0% Avg Payment Days	20.4
		0.0% Depreciation Rate	7.7%
		8.8% Return on Equity	42.3%

  

Balance Sheet		Income Statement	
Current Assets	1,144,466	Total Charges	11,134,387
Fixed Assets	3,928,040	Contract Allowance	2,822,205
Other Assets	0	Operating Revenue	8,312,182
Total Assets	5,072,506	Operating Expense	7,662,275
Current Liabilities	749,161	Operating Margin	649,907
Long Term Liabilities	2,598,002	Other Income	79,831
Total Equity	1,725,343	Other Expense	0
Total Liab. and Equity	5,072,506	Net Profit or Loss	729,738

<b>345305 BROOKSIDE REHABILITATION AND CARE</b>		Proprietary - Corporation	
BROOKSIDE REHABILITATION AND CARE		6/30/2016 366 Days Settled	
BURNSVILLE, NC 28714		CR Beds 140    POS Beds 0	
YANCEY		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	61.3%
		Length of Stay	163.6
		Average Wages	16.43
		6.8% Skilled Nursing	76.3%
		93.2% Ancillary Service	23.7%
		111.1% Current Ratio	0.1
		-11.1% Days to Collect	15.1
		0.1% Avg Payment Days	173.4
		0.0% Depreciation Rate	148.3%
		-11.0% Return on Equity	21.1%

  

Balance Sheet		Income Statement	
Current Assets	506,968	Total Charges	6,843,107
Fixed Assets	108,506	Contract Allowance	464,818
Other Assets	250	Operating Revenue	6,378,289
Total Assets	615,724	Operating Expense	7,089,249
Current Liabilities	3,855,647	Operating Margin	-710,960
Long Term Liabilities	101,545	Other Income	6,838
Total Equity	-3,341,468	Other Expense	0
Total Liab. and Equity	615,724	Net Profit or Loss	(704,122)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345318 BRUNSWICK COVE NURSING CENTER</b>				Proprietary - Other	
BRUNSWICK COVE NURSING CENTER				9/30/2016 366 Days Settled	
WINNABOW, NC 28479				CR Beds 215 POS Beds 0	
BRUNSWICK				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	72.1%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	1,481,120	Total Charges	11,952,737	Length of Stay	245.7
Fixed Assets	191,336	Contract Allowance	1,405,614	Average Wages	13.46
Other Assets	0	Operating Revenue	10,547,123	11.8% Skilled Nursing	76.4%
Total Assets	<u>1,672,456</u>	Operating Expense	<u>10,492,256</u>	88.2% Ancillary Service	17.9%
Current Liabilities	1,060,756	Operating Margin	54,867	99.5% Current Ratio	1.4
Long Term Liabilities	56,497	Other Income	116,668	0.5% Days to Collect	33.1
Total Equity	<u>555,203</u>	Other Expense	0	1.1% Avg Payment Days	35.4
Total Liab. and Equity	<u>1,672,456</u>	Net Profit or Loss	<u>171,535</u>	0.0% Depreciation Rate	286.2%
				1.6% Return on Equity	30.9%
<b>345547 CAMDEN PLACE HEALTH AND REHAB, LLC</b>				Proprietary - Corporation	
CAMDEN PLACE HEALTH AND REHAB, LLC				9/30/2016 366 Days Settled	
GREENSBORO, NC 27407				CR Beds 135 POS Beds 0	
GUILFORD				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	83.5%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	1,754,560	Total Charges	15,516,262	Length of Stay	47.8
Fixed Assets	16,975	Contract Allowance	3,630,624	Average Wages	17.99
Other Assets	0	Operating Revenue	11,885,638	23.4% Skilled Nursing	62.1%
Total Assets	<u>1,771,535</u>	Operating Expense	<u>11,793,222</u>	76.6% Ancillary Service	37.9%
Current Liabilities	619,798	Operating Margin	92,416	99.2% Current Ratio	2.8
Long Term Liabilities	0	Other Income	-22,212	0.8% Days to Collect	47.6
Total Equity	<u>1,151,737</u>	Other Expense	0	-0.2% Avg Payment Days	23.2
Total Liab. and Equity	<u>1,771,535</u>	Net Profit or Loss	<u>70,204</u>	0.0% Depreciation Rate	1,035.7%
				0.6% Return on Equity	6.1%

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<b>345202 CAPITAL NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
CAPITAL NURSING AND REHABILITATION CENTER    9/30/2016 366 Days Settled					
RALEIGH, NC 27610				CR Beds 125    POS Beds 0	
WAKE				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate    63.8%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	1,510,632	Total Charges	8,356,454		Length of Stay    91.8
Fixed Assets	147,381	Contract Allowance	1,846,052	22.1%	Average Wages    21.09
Other Assets	0	Operating Revenue	6,510,402	77.9%	Skilled Nursing    78.4%
Total Assets	<u>1,658,013</u>	Operating Expense	6,702,514	103.0%	Ancillary Service    21.6%
Current Liabilities	1,730,021	Operating Margin	-192,112	-3.0%	Current Ratio    0.9
Long Term Liabilities	0	Other Income	20,390	0.3%	Days to Collect    35.9
Total Equity	-72,008	Other Expense	0	0.0%	Avg Payment Days    86.8
Total Liab. and Equity	<u>1,658,013</u>	Net Profit or Loss	<u>(171,722)</u>	-2.6%	Depreciation Rate    97.4%
					Return on Equity    238.5%
<b>345385 CARDINAL HEALTHCARE AND REHAB</b>				Proprietary - Other	
CARDINAL HEALTHCARE AND REHAB    12/31/2016 366 Days Settled					
LINCOLN, NC 28092				CR Beds 83    POS Beds 0	
LINCOLN				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate    69.4%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	18,140,468	Total Charges	6,087,571		Length of Stay    146.4
Fixed Assets	452,259	Contract Allowance	1,013,560	16.6%	Average Wages    17.83
Other Assets	0	Operating Revenue	5,074,011	83.4%	Skilled Nursing    74.4%
Total Assets	<u>18,592,727</u>	Operating Expense	4,899,906	96.6%	Ancillary Service    25.3%
Current Liabilities	15,786,139	Operating Margin	174,105	3.4%	Current Ratio    1.1
Long Term Liabilities	0	Other Income	290	0.0%	Days to Collect    1,005.3
Total Equity	2,806,588	Other Expense	0	0.0%	Avg Payment Days    7.9
Total Liab. and Equity	<u>18,592,727</u>	Net Profit or Loss	<u>174,395</u>	3.4%	Depreciation Rate    50.2%
					Return on Equity    6.2%

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<b>345199 CAROL WOODS</b>				Nonprofit - Other	
CAROL WOODS		12/31/2016 366 Days Settled			
CHAPEL HILL, NC 27514		CR Beds 119    POS Beds 0			
ORANGE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		82.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				139.0	
Current Assets	4,499,133	Total Charges	31,807,412	Average Wages	
Fixed Assets	54,327,957	Contract Allowance	7,452,602	21.36	
Other Assets	58,624,007	Operating Revenue	24,354,810	23.4%	
Total Assets	117,451,097	Operating Expense	28,109,055	76.6%	
Current Liabilities	5,051,263	Operating Margin	-3,754,245	115.4%	
Long Term Liabilities	93,290,099	Other Income	6,917,528	-15.4%	
Total Equity	19,109,735	Other Expense	0	28.4%	
Total Liab. and Equity	117,451,097	Net Profit or Loss	2,702,441	0.0%	
				11.1%	
				14.1%	
<b>345571 CAROLINA BAY HEALTHCARE CTR OF WILMINGTON LLC</b>				Proprietary - Corporation	
CAROLINA BAY HEALTHCARE CTR OF WILMINGTON LLC		9/30/2016 44 Days Settled			
WILMINGTON, NC 28403		CR Beds 0    POS Beds 0			
NEW HANOVER		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		0.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				Average Wages	
Current Assets	0	Total Charges	0	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0%	
Current Liabilities	0	Operating Margin	0	0.0%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	0	Other Expense	0	0.0%	
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	
				0.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345255 CAROLINA CARE CENTER</b>		Proprietary - Corporation	
CAROLINA CARE CENTER	9/30/2016	366 Days Settled	
CHERRYVILLE, NC 28021	12/31/2016	92 Days Settled	CR Beds 119    POS Beds 0
GASTON	<b>Key Performance Ind.</b>		
BLUE CROSS (NORTH CAROLINA)	Occupancy Rate		87.8%
	Length of Stay		173.1
	Average Wages		16.52
	Skilled Nursing		79.7%
	Ancillary Service		16.5%
	Current Ratio		0.7
	Days to Collect		37.5
	Avg Payment Days		56.7
	Depreciation Rate		5.4%
	Return on Equity		71.9%

  

Balance Sheet		Income Statement			
Current Assets	963,198	Total Charges	11,222,514		
Fixed Assets	3,176,314	Contract Allowance	3,058,714	27.3%	
Other Assets	9,957	Operating Revenue	8,163,800	72.7%	
Total Assets	4,149,469	Operating Expense	9,026,110	110.6%	
Current Liabilities	1,321,974	Operating Margin	-862,310	-10.6%	
Long Term Liabilities	3,825,764	Other Income	144,911	1.8%	
Total Equity	-998,269	Other Expense	0	0.0%	
Total Liab. and Equity	4,149,469	Net Profit or Loss	(717,399)	-8.8%	

<b>345255 CAROLINA CARE CENTER</b>		Proprietary - Corporation	
CAROLINA CARE CENTER	9/30/2016	366 Days Settled	
CHERRYVILLE, NC 28021	12/31/2016	92 Days Settled	CR Beds 119    POS Beds 0
GASTON	<b>Key Performance Ind.</b>		
BLUE CROSS (NORTH CAROLINA)	Occupancy Rate		84.6%
	Length of Stay		128.7
	Average Wages		16.52
	Skilled Nursing		79.9%
	Ancillary Service		15.9%
	Current Ratio		0.7
	Days to Collect		227.4
	Avg Payment Days		202.3
	Depreciation Rate		1.5%
	Return on Equity		14.9%

  

Balance Sheet		Income Statement			
Current Assets	1,124,398	Total Charges	2,673,552		
Fixed Assets	3,105,663	Contract Allowance	583,858	21.8%	
Other Assets	9,347	Operating Revenue	2,089,694	78.2%	
Total Assets	4,239,408	Operating Expense	2,297,582	109.9%	
Current Liabilities	1,621,478	Operating Margin	-207,888	-9.9%	
Long Term Liabilities	3,791,344	Other Income	32,744	1.6%	
Total Equity	-1,173,414	Other Expense	0	0.0%	
Total Liab. and Equity	4,239,408	Net Profit or Loss	(175,144)	-8.4%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345526 CAROLINA REHAB CENTER OF BURKE</b>		Proprietary - Partnership	
CAROLINA REHAB CENTER OF BURKE		9/30/2016 366 Days Settled	
CONNELLY SPG, NC 28612		CR Beds 90    POS Beds 0	
BURKE		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	89.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,570,831	Total Charges	14,288,268
Fixed Assets	2,937,485	Contract Allowance	5,119,940
Other Assets	545,829	Operating Revenue	9,168,328
Total Assets	5,054,145	Operating Expense	9,115,295
Current Liabilities	924,546	Operating Margin	53,033
Long Term Liabilities	2,404,177	Other Income	16,893
Total Equity	1,725,422	Other Expense	0
Total Liab. and Equity	5,054,145	Net Profit or Loss	69,926
		35.8%	Skilled Nursing 56.7%
		64.2%	Ancillary Service 43.3%
		99.4%	Current Ratio 1.7
		0.6%	Days to Collect 49.8
		0.2%	Avg Payment Days 13.8
		0.0%	Depreciation Rate 4.3%
		0.8%	Return on Equity 4.1%

<b>345505 CAROLINA REHAB CENTER OF CUMBERLAND</b>		Proprietary - Partnership	
CAROLINA REHAB CENTER OF CUMBERLAND		9/30/2016 366 Days Audited	
FAYETTEVILLE, NC 28306		CR Beds 136    POS Beds 0	
CUMBERLAND		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	88.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,711,150	Total Charges	19,915,619
Fixed Assets	3,346,184	Contract Allowance	7,096,621
Other Assets	1,258,008	Operating Revenue	12,818,998
Total Assets	7,315,342	Operating Expense	12,281,662
Current Liabilities	2,088,944	Operating Margin	537,336
Long Term Liabilities	2,774,456	Other Income	10,883
Total Equity	2,451,942	Other Expense	0
Total Liab. and Equity	7,315,342	Net Profit or Loss	539,139
		35.6%	Skilled Nursing 61.0%
		64.4%	Ancillary Service 39.0%
		95.8%	Current Ratio 1.3
		4.2%	Days to Collect 41.6
		0.1%	Avg Payment Days 12.1
		0.0%	Depreciation Rate 4.7%
		4.2%	Return on Equity 22.0%

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<b>345072 CAROLINA RIVERS NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
CAROLINA RIVERS NURSING AND REHABILITATION CENTER		9/30/2016 366 Days Settled			
JACKSONVILLE, NC 28540				CR Beds 120    POS Beds 0	
ONSLOW				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	62.2%
				Length of Stay	132.7
				Average Wages	15.14
				26.1% Skilled Nursing	75.0%
				73.9% Ancillary Service	25.0%
				109.2% Current Ratio	(1.7)
				-9.2% Days to Collect	(34.6)
				3.2% Avg Payment Days	18.0
				0.0% Depreciation Rate	81.6%
				-5.9% Return on Equity	47.8%
<hr/>					
<b>345123 CAROLINA VILLAGE INC</b>				Nonprofit - Other	
CAROLINA VILLAGE INC		3/31/2016 366 Days Settled			
HENDERSONVILLE, NC 28792				CR Beds 58    POS Beds 0	
HENDERSON				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	92.2%
				Length of Stay	111.2
				Average Wages	17.64
				13.6% Skilled Nursing	12.1%
				86.4% Ancillary Service	19.8%
				111.8% Current Ratio	1.4
				-11.8% Days to Collect	24.9
				1.9% Avg Payment Days	33.5
				0.0% Depreciation Rate	2.3%
				-9.9% Return on Equity	36.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345103 CARRINGTON PLACE</b>				Proprietary - Corporation	
CARRINGTON PLACE		9/30/2016 366 Days Settled			
MATTHEWS, NC 28105				CR Beds 176 POS Beds 0	
MECKLENBURG				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	84.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	162.2
Current Assets	2,341,300	Total Charges	12,936,552	Average Wages	17.72
Fixed Assets	2,935,373	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	3,715,752	Operating Revenue	12,936,552	100.0%	Ancillary Service
Total Assets	8,992,425	Operating Expense	12,804,105	99.0%	Current Ratio
Current Liabilities	1,281,541	Operating Margin	132,447	1.0%	Days to Collect
Long Term Liabilities	5,792,508	Other Income	19,490	0.2%	Avg Payment Days
Total Equity	1,918,376	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	8,992,425	Net Profit or Loss	151,937	1.2%	Return on Equity
					7.9%
<b>345434 CARVER LIVING CENTER</b>				Proprietary - Partnership	
CARVER LIVING CENTER		5/31/2016 244 Days Settled			
DURHAM, NC 27704		12/31/2016 214 Days Settled		CR Beds 252 POS Beds 0	
DURHAM				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate	69.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	154.0
Current Assets	1,422,301	Total Charges	7,893,781	Average Wages	18.78
Fixed Assets	588,019	Contract Allowance	27,868	0.4%	Skilled Nursing
Other Assets	0	Operating Revenue	7,865,913	99.6%	Ancillary Service
Total Assets	2,010,320	Operating Expense	9,899,261	125.9%	Current Ratio
Current Liabilities	15,453,465	Operating Margin	-2,033,348	-25.9%	Days to Collect
Long Term Liabilities	0	Other Income	9,036	0.1%	Avg Payment Days
Total Equity	-13,443,145	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	2,010,320	Net Profit or Loss	(2,025,640)	-25.8%	Return on Equity
					15.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345434 CARVER LIVING CENTER</b>				Proprietary - Partnership	
CARVER LIVING CENTER		5/31/2016 244 Days Settled			
DURHAM, NC 27704		12/31/2016 214 Days Settled		CR Beds 232 POS Beds 0	
DURHAM		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)				Occupancy Rate	64.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	131.5
Current Assets	396,369	Total Charges	6,993,638	Average Wages	18.78
Fixed Assets	201,507	Contract Allowance	586,024	8.4% Skilled Nursing	86.9%
Other Assets	2,500	Operating Revenue	6,407,614	91.6% Ancillary Service	13.1%
Total Assets	600,376	Operating Expense	7,360,603	114.9% Current Ratio	0.4
Current Liabilities	1,081,787	Operating Margin	-952,989	-14.9% Days to Collect	24.6
Long Term Liabilities	65,952	Other Income	63,136	1.0% Avg Payment Days	67.3
Total Equity	-547,363	Other Expense	0	0.0% Depreciation Rate	299.9%
Total Liab. and Equity	600,376	Net Profit or Loss	(889,853)	-13.9% Return on Equity	162.6%
<b>345403 CARY HEALTH AND REHABILITATION</b>				Proprietary - Other	
CARY HEALTH AND REHABILITATION		12/31/2016 366 Days Settled			
CARY, NC 27518				CR Beds 150 POS Beds 0	
WAKE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	70.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	103.7
Current Assets	23,978,423	Total Charges	11,325,549	Average Wages	19.35
Fixed Assets	1,319,801	Contract Allowance	2,617,236	23.1% Skilled Nursing	83.6%
Other Assets	0	Operating Revenue	8,708,313	76.9% Ancillary Service	16.4%
Total Assets	25,298,224	Operating Expense	6,071,935	69.7% Current Ratio	0.8
Current Liabilities	29,999,615	Operating Margin	2,636,378	30.3% Days to Collect	920.4
Long Term Liabilities	144,223	Other Income	3,540	0.0% Avg Payment Days	12.5
Total Equity	-4,845,614	Other Expense	0	0.0% Depreciation Rate	52.3%
Total Liab. and Equity	25,298,224	Net Profit or Loss	2,639,918	30.3% Return on Equity	-54.5%

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<b>345410 CENTRAL CONTINUING CARE</b>		Proprietary - Partnership	
CENTRAL CONTINUING CARE		9/30/2016 366 Days Settled	
MOUNT AIRY, NC 27030		CR Beds 120    POS Beds 0	
SURRY		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	92.7%
		Length of Stay	208.8
		Average Wages	14.66
		18.6% Skilled Nursing	78.9%
		81.4% Ancillary Service	21.1%
		103.9% Current Ratio	2.3
		-3.9% Days to Collect	37.8
		0.6% Avg Payment Days	18.8
		0.0% Depreciation Rate	102.7%
		-3.2% Return on Equity	-24.7%

  

Balance Sheet		Income Statement			
Current Assets	1,073,472	Total Charges	9,539,373		
Fixed Assets	415,314	Contract Allowance	1,778,319	18.6%	
Other Assets	0	Operating Revenue	7,761,054	81.4%	
Total Assets	1,488,786	Operating Expense	8,061,899	103.9%	
Current Liabilities	468,511	Operating Margin	-300,845	-3.9%	
Long Term Liabilities	0	Other Income	48,877	0.6%	
Total Equity	1,020,275	Other Expense	0	0.0%	
Total Liab. and Equity	1,488,786	Net Profit or Loss	(251,968)		

<b>345405 CHARLOTTE HEALTH &amp; REHABILITATION CENTER</b>		Proprietary - Partnership	
CHARLOTTE HEALTH & REHABILITATION CENTER		9/30/2016 366 Days Settled	
CHARLOTTE, NC 28214		CR Beds 90    POS Beds 0	
MECKLENBURG		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	90.5%
		Length of Stay	76.2
		Average Wages	19.63
		37.0% Skilled Nursing	72.1%
		63.0% Ancillary Service	27.9%
		99.8% Current Ratio	1.4
		0.2% Days to Collect	62.4
		3.6% Avg Payment Days	49.4
		0.0% Depreciation Rate	5.7%
		3.8% Return on Equity	25.0%

  

Balance Sheet		Income Statement			
Current Assets	2,177,488	Total Charges	13,798,657		
Fixed Assets	2,586,799	Contract Allowance	5,112,198	37.0%	
Other Assets	600,762	Operating Revenue	8,686,459	63.0%	
Total Assets	5,365,049	Operating Expense	8,670,725	99.8%	
Current Liabilities	1,580,121	Operating Margin	15,734	0.2%	
Long Term Liabilities	2,475,310	Other Income	312,298	3.6%	
Total Equity	1,309,618	Other Expense	0	0.0%	
Total Liab. and Equity	5,365,049	Net Profit or Loss	328,032		

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<b>345095 CHATHAM NURSING &amp; REHABILITATION</b>				Proprietary - Corporation	
CHATHAM NURSING & REHABILITATION				9/30/2016 366 Days Settled	
ELKIN, NC 28621				CR Beds 127 POS Beds 0	
SURRY				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate 91.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 163.6	
Current Assets	872,836	Total Charges	11,525,662	Average Wages 17.30	
Fixed Assets	115,397	Contract Allowance	2,180,879	18.9%	Skilled Nursing 68.5%
Other Assets	0	Operating Revenue	9,344,783	81.1%	Ancillary Service 22.2%
Total Assets	988,233	Operating Expense	9,441,968	101.0%	Current Ratio 0.7
Current Liabilities	1,263,928	Operating Margin	-97,185	-1.0%	Days to Collect 27.6
Long Term Liabilities	0	Other Income	69,770	0.7%	Avg Payment Days 31.2
Total Equity	-275,695	Other Expense	0	0.0%	Depreciation Rate 557.2%
Total Liab. and Equity	988,233	Net Profit or Loss	(27,415)	-0.3%	Return on Equity 9.9%

<b>345487 CHERRY POINT BAY NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
CHERRY POINT BAY NURSING AND REHABILITATION CENTER				9/30/2016 366 Days Settled	
HAVELOCK, NC 28532				CR Beds 70 POS Beds 0	
CRAVEN				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 80.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 133.7	
Current Assets	-1,308,711	Total Charges	5,533,790	Average Wages 17.20	
Fixed Assets	77,739	Contract Allowance	830,406	15.0%	Skilled Nursing 75.8%
Other Assets	0	Operating Revenue	4,703,384	85.0%	Ancillary Service 24.2%
Total Assets	-1,230,972	Operating Expense	4,936,113	104.9%	Current Ratio (5.7)
Current Liabilities	230,211	Operating Margin	-232,729	-4.9%	Days to Collect (105.1)
Long Term Liabilities	0	Other Income	140,026	3.0%	Avg Payment Days 17.4
Total Equity	-1,461,183	Other Expense	0	0.0%	Depreciation Rate 85.9%
Total Liab. and Equity	-1,230,972	Net Profit or Loss	(92,703)	-2.0%	Return on Equity 6.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345164 CHOWAN RIVER NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
CHOWAN RIVER NURSING AND REHABILITATION CENTER		9/30/2016 366 Days Settled			
EDENTON, NC 27932				CR Beds 130    POS Beds 0	
CHOWAN				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate    70.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    169.8	
Current Assets	2,935,854	Total Charges	9,208,351	Average Wages    14.97	
Fixed Assets	120,341	Contract Allowance	1,832,285	19.9% Skilled Nursing    76.3%	
Other Assets	0	Operating Revenue	7,376,066	80.1% Ancillary Service    23.7%	
Total Assets	<u>3,056,195</u>	Operating Expense	7,029,586	95.3% Current Ratio    8.2	
Current Liabilities	356,475	Operating Margin	346,480	4.7% Days to Collect    143.1	
Long Term Liabilities	0	Other Income	125,503	1.7% Avg Payment Days    19.5	
Total Equity	2,699,720	Other Expense	0	0.0% Depreciation Rate    65.4%	
Total Liab. and Equity	<u>3,056,195</u>	Net Profit or Loss	<u>471,983</u>	6.4% Return on Equity    17.5%	
<b>345015 CLAPPS CONVALESCENT NH</b>				Proprietary - Corporation	
CLAPPS CONVALESCENT NH		9/30/2016 366 Days Settled			
ASHEBORO, NC 27203				CR Beds 96    POS Beds 0	
RANDOLPH				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate    92.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    52.9	
Current Assets	795,755	Total Charges	10,746,548	Average Wages    16.61	
Fixed Assets	444,936	Contract Allowance	2,685,689	25.0% Skilled Nursing    81.0%	
Other Assets	0	Operating Revenue	8,060,859	75.0% Ancillary Service    19.0%	
Total Assets	<u>1,240,691</u>	Operating Expense	8,059,746	100.0% Current Ratio    5.0	
Current Liabilities	159,261	Operating Margin	1,113	0.0% Days to Collect    30.6	
Long Term Liabilities	299,554	Other Income	29,713	0.4% Avg Payment Days    7.2	
Total Equity	781,876	Other Expense	0	0.0% Depreciation Rate    46.4%	
Total Liab. and Equity	<u>1,240,691</u>	Net Profit or Loss	<u>30,826</u>	0.4% Return on Equity    3.9%	

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<b>345024 CLAPPS NURSING CENTER INC</b>				Proprietary - Corporation	
CLAPPS NURSING CENTER INC		9/30/2016 366 Days Settled			
PLEASANT GARDEN, NC 27313		CR Beds 118    POS Beds 0			
GUILFORD		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		92.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				128.2	
Current Assets	1,348,971	Total Charges	13,599,886	Average Wages	
Fixed Assets	692,013	Contract Allowance	3,972,344	15.98	
Other Assets	443,017	Operating Revenue	9,627,542	29.2%	
Total Assets	2,484,001	Operating Expense	10,091,656	70.8%	
Current Liabilities	389,768	Operating Margin	-464,114	104.8%	
Long Term Liabilities	216,858	Other Income	155,065	-4.8%	
Total Equity	1,877,375	Other Expense	0	1.6%	
Total Liab. and Equity	2,484,001	Net Profit or Loss	(309,049)	0.0%	
				Days to Collect	
				50.6	
				Avg Payment Days	
				13.7	
				Depreciation Rate	
				36.6%	
				Return on Equity	
				-16.5%	

  

<b>345433 CLAY COUNTY CARE CENTER</b>				Proprietary - Other	
CLAY COUNTY CARE CENTER		12/31/2016 366 Days Settled			
HAYESVILLE, NC 28904		CR Beds 100    POS Beds 0			
CLAY		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		75.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				133.4	
Current Assets	15,751,262	Total Charges	6,681,482	Average Wages	
Fixed Assets	585,175	Contract Allowance	792,915	17.35	
Other Assets	0	Operating Revenue	5,888,567	11.9%	
Total Assets	16,336,437	Operating Expense	5,314,964	88.1%	
Current Liabilities	19,089,412	Operating Margin	573,603	90.3%	
Long Term Liabilities	38,790	Other Income	649	9.7%	
Total Equity	-2,791,765	Other Expense	0	0.0%	
Total Liab. and Equity	16,336,437	Net Profit or Loss	574,252	0.0%	
				Days to Collect	
				928.6	
				Avg Payment Days	
				10.8	
				Depreciation Rate	
				44.1%	
				Return on Equity	
				-20.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345562 CLEAR CREEK NURSING &amp; REHABILITATION CENTER</b>		Proprietary - Corporation	
CLEAR CREEK NURSING & REHABILITATION CENTER		9/30/2016 366 Days Settled	
MINT HILL, NC 28227		CR Beds 120    POS Beds 0	
MECKLENBURG		<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)		Occupancy Rate	71.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	213,977	Total Charges	11,935,796
Fixed Assets	982,438	Contract Allowance	2,033,106
Other Assets	0	Operating Revenue	9,902,690
Total Assets	1,196,415	Operating Expense	9,276,106
Current Liabilities	261,221	Operating Margin	626,584
Long Term Liabilities	0	Other Income	37,237
Total Equity	935,194	Other Expense	0
Total Liab. and Equity	1,196,415	Net Profit or Loss	663,821
		17.0%	Skilled Nursing 64.5%
		83.0%	Ancillary Service 35.5%
		93.7%	Current Ratio 0.8
		6.3%	Days to Collect 6.1
		0.4%	Avg Payment Days 10.5
		0.0%	Depreciation Rate 75.6%
		6.7%	Return on Equity 71.0%

<b>345282 CLEVELAND PINES</b>		Nonprofit - Church	
CLEVELAND PINES		12/31/2016 366 Days Settled	
SHELBY, NC 28150		CR Beds 120    POS Beds 0	
CLEVELAND		<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)		Occupancy Rate	92.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	5,382,781	Total Charges	10,657,843
Fixed Assets	1,381,296	Contract Allowance	1,702,410
Other Assets	0	Operating Revenue	8,955,433
Total Assets	6,764,077	Operating Expense	11,108,507
Current Liabilities	9,615,596	Operating Margin	-2,153,074
Long Term Liabilities	0	Other Income	28,661
Total Equity	-2,851,519	Other Expense	0
Total Liab. and Equity	6,764,077	Net Profit or Loss	(2,124,413)
		16.0%	Skilled Nursing 71.4%
		84.0%	Ancillary Service 28.6%
		124.0%	Current Ratio 0.6
		-24.0%	Days to Collect 33.1
		0.3%	Avg Payment Days 3.3
		0.0%	Depreciation Rate 4.6%
		-23.7%	Return on Equity 74.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

345446 COLLEGE PINES HEALTH AND REHAB CENTER				Nonprofit - Other	
COLLEGE PINES HEALTH AND REHAB CENTER		12/31/2016 366 Days Settled			
CONNELLYS SPRINGS, NC 28612				CR Beds 104	POS Beds 0
BURKE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	95.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	130.5
Current Assets	-2,275,038	Total Charges	11,106,122	Average Wages	19.23
Fixed Assets	1,589,904	Contract Allowance	2,448,726	22.0%	Skilled Nursing 74.6%
Other Assets	0	Operating Revenue	8,657,396	78.0%	Ancillary Service 23.9%
Total Assets	-685,134	Operating Expense	8,868,826	102.4%	Current Ratio (0.8)
Current Liabilities	2,933,862	Operating Margin	-211,430	-2.4%	Days to Collect 31.0
Long Term Liabilities	0	Other Income	-114,517	-1.3%	Avg Payment Days 26.5
Total Equity	-3,618,996	Other Expense	0	0.0%	Depreciation Rate 4.0%
Total Liab. and Equity	-685,134	Net Profit or Loss	(325,947)	-3.8%	Return on Equity 9.0%
345516 CONOVER NURSING AND REHAB CTR				Proprietary - Corporation	
CONOVER NURSING AND REHAB CTR		9/30/2016 366 Days Settled			
CONOVER, NC 28613				CR Beds 90	POS Beds 0
CATAWBA		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	90.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	97.8
Current Assets	1,192,356	Total Charges	11,060,573	Average Wages	16.77
Fixed Assets	976,399	Contract Allowance	3,788,630	34.3%	Skilled Nursing 59.5%
Other Assets	2,390	Operating Revenue	7,271,943	65.7%	Ancillary Service 40.5%
Total Assets	2,171,145	Operating Expense	7,169,157	98.6%	Current Ratio 1.2
Current Liabilities	989,175	Operating Margin	102,786	1.4%	Days to Collect 56.8
Long Term Liabilities	152,253	Other Income	22,605	0.3%	Avg Payment Days 50.5
Total Equity	1,029,717	Other Expense	0	0.0%	Depreciation Rate 65.6%
Total Liab. and Equity	2,171,145	Net Profit or Loss	125,391	1.7%	Return on Equity 12.2%

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<b>345325 CORNERSTONE NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
CORNERSTONE NURSING AND REHABILITATION CENTER		9/30/2016 366 Days Settled			
DUNN, NC 28334				CR Beds 108    POS Beds 0	
HARNETT				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	85.2%
				Length of Stay	139.2
				Average Wages	14.79
				22.3% Skilled Nursing	72.7%
				77.7% Ancillary Service	25.5%
				97.1% Current Ratio	5.6
				2.9% Days to Collect	102.7
				2.4% Avg Payment Days	18.7
				0.0% Depreciation Rate	311.6%
				5.3% Return on Equity	21.3%
<hr/>					
<b>345390 COUNTRYSIDE MANOR</b>				Proprietary - Corporation	
COUNTRYSIDE MANOR		9/30/2016 366 Days Settled			
STOKESDALE, NC 27357				CR Beds 76    POS Beds 0	
GUILFORD				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	92.4%
				Length of Stay	219.6
				Average Wages	16.95
				0.0% Skilled Nursing	81.7%
				100.0% Ancillary Service	1.3%
				107.2% Current Ratio	2.3
				-7.2% Days to Collect	38.0
				6.6% Avg Payment Days	18.2
				0.0% Depreciation Rate	45.7%
				-0.6% Return on Equity	-4.5%

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<b>345350 COURTLAND TERRACE</b>				Nonprofit - Other	
COURTLAND TERRACE		6/30/2016 366 Days Settled			
GASTONIA, NC 28054				CR Beds 96	POS Beds 0
GASTON		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	84.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	70.7
Current Assets	855,865	Total Charges	16,545,189	Average Wages	21.62
Fixed Assets	5,973,638	Contract Allowance	8,259,653	49.9%	Skilled Nursing 40.9%
Other Assets	1,695,000	Operating Revenue	8,285,536	50.1%	Ancillary Service 0.0%
Total Assets	<u>8,524,503</u>	Operating Expense	8,703,376	105.0%	Current Ratio 2.1
Current Liabilities	405,010	Operating Margin	-417,840	-5.0%	Days to Collect 35.0
Long Term Liabilities	8,119,493	Other Income	1,535	0.0%	Avg Payment Days 13.0
Total Equity	<u>7,621,274</u>	Other Expense	0	0.0%	Depreciation Rate 3.2%
Total Liab. and Equity	<u>16,145,777</u>	Net Profit or Loss	<u>(416,305)</u>	-5.0%	Return on Equity -5.5%
<b>345359 CREEKSIDE CARE &amp; REHABILITATION CENTER</b>				Proprietary - Partnership	
CREEKSIDE CARE & REHABILITATION CENTER		12/31/2016 366 Days Settled			
AHOSKIE, NC 27910				CR Beds 151	POS Beds 0
HERTFORD		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	87.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	146.3
Current Assets	1,678,796	Total Charges	15,504,868	Average Wages	18.51
Fixed Assets	262,478	Contract Allowance	5,173,254	33.4%	Skilled Nursing 67.0%
Other Assets	168,665	Operating Revenue	10,331,614	66.6%	Ancillary Service 33.0%
Total Assets	<u>2,109,939</u>	Operating Expense	10,297,904	99.7%	Current Ratio 6.1
Current Liabilities	274,863	Operating Margin	33,710	0.3%	Days to Collect 56.6
Long Term Liabilities	52,344	Other Income	1,177	0.0%	Avg Payment Days 22.1
Total Equity	<u>1,782,732</u>	Other Expense	0	0.0%	Depreciation Rate 273.4%
Total Liab. and Equity	<u>2,109,939</u>	Net Profit or Loss	<u>34,887</u>	0.3%	Return on Equity 2.0%

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<b>345501 CROASDAILE VILLAGE</b>				Nonprofit - Church		
CROASDAILE VILLAGE		9/30/2016 366 Days Settled				
DURHAM, NC 27705				CR Beds 144    POS Beds 0		
DURHAM				<b>Key Performance Ind.</b>		
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	82.2%	
				Length of Stay	144.4	
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	17.83	
Current Assets	10,323,211	Total Charges	34,591,126	11.1%	Skilled Nursing	31.9%
Fixed Assets	132,095,525	Contract Allowance	3,827,217	88.9%	Ancillary Service	7.8%
Other Assets	80,065,691	Operating Revenue	30,763,909	101.8%	Current Ratio	0.2
Total Assets	<u>222,484,427</u>	Operating Expense	<u>31,327,697</u>	-1.8%	Days to Collect	95.7
Current Liabilities	67,833,176	Operating Margin	-563,788	13.0%	Avg Payment Days	51.1
Long Term Liabilities	96,262,229	Other Income	3,994,021	0.0%	Depreciation Rate	3.6%
Total Equity	<u>58,389,022</u>	Other Expense	0	11.2%	Return on Equity	5.9%
Total Liab. and Equity	<u>222,484,427</u>	Net Profit or Loss	<u>3,430,233</u>			
<b>345491 CROATAN RIDGE NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation		
CROATAN RIDGE NURSING AND REHABILITATION CENTER		9/30/2016 366 Days Settled				
NEWPORT, NC 28570				CR Beds 64    POS Beds 0		
CARTERET				<b>Key Performance Ind.</b>		
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	80.5%	
				Length of Stay	181.3	
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	16.56	
Current Assets	-1,868,409	Total Charges	4,751,362	17.9%	Skilled Nursing	81.8%
Fixed Assets	107,016	Contract Allowance	849,099	82.1%	Ancillary Service	18.2%
Other Assets	0	Operating Revenue	3,902,263	112.2%	Current Ratio	(7.7)
Total Assets	<u>-1,761,393</u>	Operating Expense	<u>4,379,070</u>	-12.2%	Days to Collect	(177.9)
Current Liabilities	241,621	Operating Margin	-476,807	2.2%	Avg Payment Days	20.7
Long Term Liabilities	0	Other Income	86,395	0.0%	Depreciation Rate	72.0%
Total Equity	<u>-2,003,014</u>	Other Expense	0	-10.0%	Return on Equity	19.5%
Total Liab. and Equity	<u>-1,761,393</u>	Net Profit or Loss	<u>(390,412)</u>			

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<b>345407 CROSS CREEK HEALTH CARE</b>				Proprietary - Corporation	
CROSS CREEK HEALTH CARE		9/30/2016 366 Days Settled			
SWANQUARTER, NC 27885		CR Beds 80 POS Beds 0			
HYDE		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		58.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 177.2	
Current Assets	-5,253,668	Total Charges	3,682,700	Average Wages	18.60
Fixed Assets	121,911	Contract Allowance	528,521	14.4%	Skilled Nursing 82.1%
Other Assets	0	Operating Revenue	3,154,179	85.6%	Ancillary Service 17.9%
Total Assets	-5,131,757	Operating Expense	3,519,847	111.6%	Current Ratio (6.4)
Current Liabilities	824,422	Operating Margin	-365,668	-11.6%	Days to Collect 28.9
Long Term Liabilities	0	Other Income	12,732	0.4%	Avg Payment Days 75.3
Total Equity	-5,956,179	Other Expense	0	0.0%	Depreciation Rate 128.3%
Total Liab. and Equity	-5,131,757	Net Profit or Loss	(352,936)	-11.2%	Return on Equity 5.9%

<b>345170 CRYSTAL BLUFFS REHABILITATION AND HEALTH CARE CENT</b>				Proprietary - Corporation	
CRYSTAL BLUFFS REHABILITATION AND HEALTH CARE CENT		9/30/2016 366 Days Settled			
MOREHEAD CITY, NC 28557		CR Beds 92 POS Beds 0			
CARTERET		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		96.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 88.9	
Current Assets	1,478,418	Total Charges	11,108,169	Average Wages	17.32
Fixed Assets	77,988	Contract Allowance	2,646,730	23.8%	Skilled Nursing 75.6%
Other Assets	17,524	Operating Revenue	8,461,439	76.2%	Ancillary Service 24.4%
Total Assets	1,573,930	Operating Expense	7,685,848	90.8%	Current Ratio 3.3
Current Liabilities	441,659	Operating Margin	775,591	9.2%	Days to Collect 38.7
Long Term Liabilities	0	Other Income	64,853	0.8%	Avg Payment Days 31.6
Total Equity	1,132,271	Other Expense	0	0.0%	Depreciation Rate 183.5%
Total Liab. and Equity	1,573,930	Net Profit or Loss	840,444	9.9%	Return on Equity 74.2%

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<b>345376 CUMBERLAND NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
CUMBERLAND NURSING AND REHABILITATION CENTER		9/30/2016 366 Days Settled			
FAYETTEVILLE, NC 28306				CR Beds 120    POS Beds 0	
CUMBERLAND		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	94.0%
				Length of Stay	152.9
				Average Wages	14.45
				29.6% Skilled Nursing	82.9%
				70.4% Ancillary Service	17.1%
				97.4% Current Ratio	4.9
				2.6% Days to Collect	87.4
				3.1% Avg Payment Days	17.8
				0.0% Depreciation Rate	242.0%
				5.7% Return on Equity	27.0%
<hr/>					
<b>345512 CYPRESS GLEN RETIREMENT COMMUN</b>				Nonprofit - Church	
CYPRESS GLEN RETIREMENT COMMUN		9/30/2016 366 Days Settled			
GREENVILLE, NC 27858				CR Beds 72    POS Beds 0	
PITT		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)				Occupancy Rate	72.8%
				Length of Stay	197.9
				Average Wages	15.14
				2.3% Skilled Nursing	18.3%
				97.7% Ancillary Service	5.5%
				98.3% Current Ratio	0.2
				1.7% Days to Collect	216.6
				18.1% Avg Payment Days	119.8
				0.0% Depreciation Rate	1.4%
				19.8% Return on Equity	4.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345002 CYPRESS POINTE REHABILITATION CENTER</b>				Proprietary - Corporation	
CYPRESS POINTE REHABILITATION CENTER		12/31/2016 366 Days Settled			
WILMINGTON, NC 28401		CR Beds 90    POS Beds 0			
NEW HANOVER		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		88.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    97.8	
Current Assets	-402,780	Total Charges	8,739,850	Average Wages    20.33	
Fixed Assets	93,996	Contract Allowance	1,576,273	18.0%	Skilled Nursing    77.3%
Other Assets	189,817	Operating Revenue	7,163,577	82.0%	Ancillary Service    22.7%
Total Assets	-118,967	Operating Expense	7,310,019	102.0%	Current Ratio    (1.5)
Current Liabilities	263,268	Operating Margin	-146,442	-2.0%	Days to Collect    47.1
Long Term Liabilities	0	Other Income	9,450	0.1%	Avg Payment Days    12.8
Total Equity	-382,235	Other Expense	0	0.0%	Depreciation Rate    586.2%
Total Liab. and Equity	-118,967	Net Profit or Loss	(136,992)	-1.9%	Return on Equity    35.8%

<b>345568 DAVIS HEALTH &amp; WELLNESS CTR AT CAMBRIDGE VILLAG</b>				Nonprofit - Other	
DAVIS HEALTH & WELLNESS CTR AT CAMBRIDGE VILLAG		9/30/2016 366 Days Settled			
WILMINGTON, NC 28405		CR Beds 20    POS Beds 0			
NEW HANOVER		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		89.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    46.7	
Current Assets	13,153,017	Total Charges	3,003,598	Average Wages    16.38	
Fixed Assets	48,285,218	Contract Allowance	805,201	26.8%	Skilled Nursing    71.5%
Other Assets	444,296	Operating Revenue	2,198,397	73.2%	Ancillary Service    28.5%
Total Assets	61,882,531	Operating Expense	25,271,442	1,149.5%	Current Ratio    4.0
Current Liabilities	3,274,844	Operating Margin	-23,073,045	-	Days to Collect    257.3
Long Term Liabilities	23,413,435	Other Income	24,251,881	1,103.2%	Avg Payment Days    24.9
Total Equity	35,194,252	Other Expense	0	0.0%	Depreciation Rate    0.4%
Total Liab. and Equity	61,882,531	Net Profit or Loss	1,178,836	53.6%	Return on Equity    3.3%

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<b>345160 DAVIS HEALTH CARE CENTER</b>				Nonprofit - Other	
DAVIS HEALTH CARE CENTER		9/30/2016 366 Days Settled			
WILMINGTON, NC 28411		CR Beds 179    POS Beds 0			
NEW HANOVER		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		83.2%	
		Length of Stay		71.7	
		Average Wages		16.84	
		Skilled Nursing		70.4%	
		Ancillary Service		21.7%	
		Current Ratio		4.0	
		Days to Collect		36.4	
		Avg Payment Days		24.9	
		Depreciation Rate		2.0%	
		Return on Equity		3.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	13,153,017	Total Charges	20,856,934		
Fixed Assets	48,285,218	Contract Allowance	5,339,501	25.6%	
Other Assets	444,296	Operating Revenue	15,517,433	74.4%	
Total Assets	61,882,531	Operating Expense	25,271,442	162.9%	
Current Liabilities	3,274,844	Operating Margin	-9,754,009	-62.9%	
Long Term Liabilities	23,413,435	Other Income	11,132,849	71.7%	
Total Equity	35,194,252	Other Expense	0	0.0%	
Total Liab. and Equity	61,882,531	Net Profit or Loss	1,178,836	7.6%	

<b>345556 DEERFIELD EPISCOPAL RETIREMENT</b>				Nonprofit - Other	
DEERFIELD EPISCOPAL RETIREMENT		9/30/2016 366 Days Settled			
ASHEVILLE, NC 28803		CR Beds 124    POS Beds 0			
BUNCOMBE		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		91.0%	
		Length of Stay		529.2	
		Average Wages		17.91	
		Skilled Nursing		18.5%	
		Ancillary Service		2.3%	
		Current Ratio		3.0	
		Days to Collect		6.9	
		Avg Payment Days		48.7	
		Depreciation Rate		4.6%	
		Return on Equity		-14.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	14,791,097	Total Charges	31,230,555		
Fixed Assets	132,072,653	Contract Allowance	324,968	1.0%	
Other Assets	88,072,194	Operating Revenue	30,905,587	99.0%	
Total Assets	234,935,944	Operating Expense	32,125,336	103.9%	
Current Liabilities	4,960,874	Operating Margin	-1,219,749	-3.9%	
Long Term Liabilities	219,597,502	Other Income	-321,758	-1.0%	
Total Equity	10,377,568	Other Expense	0	0.0%	
Total Liab. and Equity	234,935,944	Net Profit or Loss	(1,541,507)	-5.0%	

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<b>345406 DOWN EAST LIVING &amp; REHAB CENTER</b>		Proprietary - Other	
DOWN EAST LIVING & REHAB CENTER		9/29/2016 273 Days Settled	
GATESVILLE, NC 27938		12/31/2016 93 Days Settled	
GATES		CR Beds 80    POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		<b>Key Performance Ind.</b>	
		Occupancy Rate	67.4%
		Length of Stay	96.2
		Average Wages	17.46
		19.8% Skilled Nursing	90.9%
		80.2% Ancillary Service	7.5%
		44.9% Current Ratio	1.9
		55.1% Days to Collect	56.0
		0.0% Avg Payment Days	28.8
		0.0% Depreciation Rate	0.0%
		55.2% Return on Equity	741.7%

  

Balance Sheet		Income Statement	
Current Assets	382,319	Total Charges	3,093,238
Fixed Assets	0	Contract Allowance	613,605
Other Assets	1,340	Operating Revenue	2,479,633
Total Assets	383,659	Operating Expense	1,112,855
Current Liabilities	199,252	Operating Margin	1,366,778
Long Term Liabilities	0	Other Income	921
Total Equity	184,407	Other Expense	0
Total Liab. and Equity	383,659	Net Profit or Loss	1,367,699

<b>345406 DOWN EAST LIVING &amp; REHAB CENTER</b>		Proprietary - Corporation	
DOWN EAST LIVING & REHAB CENTER		9/29/2016 273 Days Settled	
GATESVILLE, NC 27938		12/31/2016 93 Days Settled	
GATES		CR Beds 80    POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		<b>Key Performance Ind.</b>	
		Occupancy Rate	63.9%
		Length of Stay	297.1
		Average Wages	17.46
		7.1% Skilled Nursing	87.6%
		92.9% Ancillary Service	11.3%
		97.7% Current Ratio	2.3
		2.3% Days to Collect	319.4
		0.0% Avg Payment Days	121.3
		0.0% Depreciation Rate	137.2%
		2.3% Return on Equity	100.0%

  

Balance Sheet		Income Statement	
Current Assets	1,118,308	Total Charges	1,014,126
Fixed Assets	46,235	Contract Allowance	72,269
Other Assets	0	Operating Revenue	941,857
Total Assets	1,164,543	Operating Expense	920,283
Current Liabilities	485,049	Operating Margin	21,574
Long Term Liabilities	657,920	Other Income	0
Total Equity	21,574	Other Expense	0
Total Liab. and Equity	1,164,543	Net Profit or Loss	21,574

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345070 DURHAM NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Partnership	
DURHAM NURSING & REHABILITATION CENTER		9/27/2016 271 Days Settled			
DURHAM, NC 27705		12/31/2016 95 Days Settled		CR Beds 126 POS Beds 0	
DURHAM				<b>Key Performance Ind.</b>	
CAHABA GBA (TN)				Occupancy Rate	74.7%
				Length of Stay	426.0
				Average Wages	20.81
				27.8% Skilled Nursing	69.4%
				72.2% Ancillary Service	30.6%
				97.6% Current Ratio	3.0
				2.4% Days to Collect	125.3
				0.0% Avg Payment Days	111.1
				0.0% Depreciation Rate	647.2%
				2.4% Return on Equity	100.0%

  

<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,742,384	Total Charges	2,695,467		
Fixed Assets	25,776	Contract Allowance	750,065		
Other Assets	46,397	Operating Revenue	1,945,402		
Total Assets	1,814,557	Operating Expense	1,898,079		
Current Liabilities	576,409	Operating Margin	47,323		
Long Term Liabilities	1,190,825	Other Income	0		
Total Equity	47,323	Other Expense	0		
Total Liab. and Equity	1,814,557	Net Profit or Loss	47,323		

<b>345070 DURHAM NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Partnership	
DURHAM NURSING & REHABILITATION CENTER		9/27/2016 271 Days Settled			
DURHAM, NC 27705		12/31/2016 95 Days Settled		CR Beds 126 POS Beds 0	
DURHAM				<b>Key Performance Ind.</b>	
CAHABA GBA (TN)				Occupancy Rate	73.9%
				Length of Stay	504.5
				Average Wages	20.81
				31.8% Skilled Nursing	68.1%
				68.2% Ancillary Service	31.9%
				104.2% Current Ratio	0.6
				-4.2% Days to Collect	90.7
				0.0% Avg Payment Days	118.2
				0.0% Depreciation Rate	305.4%
				-4.2% Return on Equity	28.3%

  

<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,288,760	Total Charges	7,792,955		
Fixed Assets	95,113	Contract Allowance	2,481,546		
Other Assets	0	Operating Revenue	5,311,409		
Total Assets	1,383,873	Operating Expense	5,533,798		
Current Liabilities	2,169,770	Operating Margin	-222,389		
Long Term Liabilities	0	Other Income	15		
Total Equity	-785,897	Other Expense	0		
Total Liab. and Equity	1,383,873	Net Profit or Loss	(222,374)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345377 EAST CAROLINA REHAB AND WELLNESS</b>				Proprietary - Other	
EAST CAROLINA REHAB AND WELLNESS      9/30/2016 366 Days Settled					
GREENVILLE, NC 27834				CR Beds 150    POS Beds 0	
PITT				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate      69.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      345.6	
Current Assets	1,015,275	Total Charges	7,843,024	Average Wages      15.94	
Fixed Assets	61,291	Contract Allowance	992,736	12.7% Skilled Nursing      79.7%	
Other Assets	0	Operating Revenue	6,850,288	87.3% Ancillary Service      15.1%	
Total Assets	<u>1,076,566</u>	Operating Expense	6,660,278	97.2% Current Ratio      2.5	
Current Liabilities	406,231	Operating Margin	190,010	2.8% Days to Collect      36.4	
Long Term Liabilities	550,029	Other Income	296	0.0% Avg Payment Days      22.3	
Total Equity	120,306	Other Expense	0	0.0% Depreciation Rate      936.1%	
Total Liab. and Equity	<u>1,076,566</u>	Net Profit or Loss	<u>190,306</u>	2.8% Return on Equity      158.2%	

<b>345437 ECKERD LIVING CENTER</b>				Nonprofit - Church	
ECKERD LIVING CENTER      9/30/2016 366 Days Settled					
HIGHLANDS, NC 28741				CR Beds 80    POS Beds 0	
MACON				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate      81.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      128.6	
Current Assets	616,701	Total Charges	5,591,073	Average Wages      22.67	
Fixed Assets	840,842	Contract Allowance	1,350,070	24.1% Skilled Nursing      81.6%	
Other Assets	0	Operating Revenue	4,241,003	75.9% Ancillary Service      18.4%	
Total Assets	<u>1,457,543</u>	Operating Expense	5,282,273	124.6% Current Ratio      0.2	
Current Liabilities	2,498,815	Operating Margin	-1,041,270	-24.6% Days to Collect      53.2	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days      0.2	
Total Equity	-1,041,272	Other Expense	0	0.0% Depreciation Rate      7.8%	
Total Liab. and Equity	<u>1,457,543</u>	Net Profit or Loss	<u>(1,041,270)</u>	-24.6% Return on Equity      100.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345091 EDGEWOOD PLACE AT THE VILLAGE AT BROOKWOOD</b>				Nonprofit - Other	
EDGEWOOD PLACE AT THE VILLAGE AT BROOKWOOD				9/30/2016 366 Days Settled	
BURLINGTON, NC 27215				CR Beds 129 POS Beds 0	
ALAMANCE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 84.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 68.0	
Current Assets	489,513	Total Charges	20,567,754	Average Wages 20.40	
Fixed Assets	57,617,280	Contract Allowance	5,675,075	27.6%	Skilled Nursing 46.9%
Other Assets	-397,213	Operating Revenue	14,892,679	72.4%	Ancillary Service 23.9%
Total Assets	<u>57,709,580</u>	Operating Expense	17,746,716	119.2%	Current Ratio 0.0
Current Liabilities	57,659,587	Operating Margin	-2,854,037	-19.2%	Days to Collect (3.1)
Long Term Liabilities	300,638	Other Income	2,598,782	17.5%	Avg Payment Days (34.9)
Total Equity	-250,645	Other Expense	0	0.0%	Depreciation Rate 3.4%
Total Liab. and Equity	<u>57,709,580</u>	Net Profit or Loss	<u>(255,255)</u>	-1.7%	Return on Equity 101.8%
<b>345319 ELDERBERRY HEALTH CARE</b>				Proprietary - Corporation	
ELDERBERRY HEALTH CARE				9/30/2016 366 Days Settled	
MARSHALL, NC 28753				CR Beds 100 POS Beds 0	
MADISON				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 94.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 247.6	
Current Assets	1,597,101	Total Charges	10,063,784	Average Wages 14.67	
Fixed Assets	151,575	Contract Allowance	3,525,955	35.0%	Skilled Nursing 58.6%
Other Assets	1,856,969	Operating Revenue	6,537,829	65.0%	Ancillary Service 39.8%
Total Assets	<u>3,605,645</u>	Operating Expense	6,180,223	94.5%	Current Ratio 2.1
Current Liabilities	747,699	Operating Margin	357,606	5.5%	Days to Collect 38.3
Long Term Liabilities	0	Other Income	-23,381	-0.4%	Avg Payment Days 39.5
Total Equity	2,857,946	Other Expense	0	0.0%	Depreciation Rate 171.2%
Total Liab. and Equity	<u>3,605,645</u>	Net Profit or Loss	<u>334,225</u>	5.1%	Return on Equity 11.7%

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<b>345036 ELIZABETH CITY HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
ELIZABETH CITY HEALTH AND REHABILITATION		12/31/2016 366 Days Settled			
ELIZABETH CITY, NC 27909		CR Beds 146    POS Beds 0			
PASQUOTANK		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		87.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				90.8	
Current Assets	1,794,341	Total Charges	15,326,241	Average Wages	16.69
Fixed Assets	863,926	Contract Allowance	3,038,687	19.8% Skilled Nursing	70.8%
Other Assets	462,177	Operating Revenue	12,287,554	80.2% Ancillary Service	29.2%
Total Assets	3,120,444	Operating Expense	11,474,851	93.4% Current Ratio	1.0
Current Liabilities	1,725,045	Operating Margin	812,703	6.6% Days to Collect	40.8
Long Term Liabilities	0	Other Income	229,581	1.9% Avg Payment Days	13.5
Total Equity	1,395,399	Other Expense	0	0.0% Depreciation Rate	125.2%
Total Liab. and Equity	3,120,444	Net Profit or Loss	1,042,284	8.5% Return on Equity	74.7%

<b>345210 ELIZABETHTOWN HEALTHCARE &amp; REHAB CENTER</b>				Proprietary - Corporation	
ELIZABETHTOWN HEALTHCARE & REHAB CENTER		9/30/2016 366 Days Settled			
ELIZABETHTOWN, NC 28337		CR Beds 94    POS Beds 0			
BLADEN		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		85.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				169.6	
Current Assets	564,646	Total Charges	6,319,613	Average Wages	15.58
Fixed Assets	734,086	Contract Allowance	811,253	12.8% Skilled Nursing	76.8%
Other Assets	981,954	Operating Revenue	5,508,360	87.2% Ancillary Service	24.1%
Total Assets	2,280,686	Operating Expense	5,375,240	97.6% Current Ratio	1.1
Current Liabilities	522,869	Operating Margin	133,120	2.4% Days to Collect	31.0
Long Term Liabilities	2,583,695	Other Income	4,906	0.1% Avg Payment Days	34.4
Total Equity	-825,878	Other Expense	0	0.0% Depreciation Rate	5.7%
Total Liab. and Equity	2,280,686	Net Profit or Loss	138,026	2.5% Return on Equity	-16.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345173 EMERALD HEALTH &amp; REHAB CENTER</b>				Proprietary - Corporation	
EMERALD HEALTH & REHAB CENTER				12/31/2016 366 Days Settled	
LILLINGTON, NC 27546				CR Beds 96    POS Beds 0	
HARNETT				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate            86.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                86.0	
Current Assets	1,315,206	Total Charges	11,027,850	Average Wages                19.28	
Fixed Assets	288,761	Contract Allowance	2,842,170	25.8%	Skilled Nursing                59.8%
Other Assets	624,633	Operating Revenue	8,185,680	74.2%	Ancillary Service              40.2%
Total Assets	2,228,600	Operating Expense	7,419,762	90.6%	Current Ratio                    2.3
Current Liabilities	570,705	Operating Margin	765,918	9.4%	Days to Collect                 57.6
Long Term Liabilities	467,851	Other Income	6,272	0.1%	Avg Payment Days              28.2
Total Equity	1,190,044	Other Expense	0	0.0%	Depreciation Rate              336.4%
Total Liab. and Equity	2,228,600	Net Profit or Loss	772,190	9.4%	Return on Equity                64.9%
<hr/>					
<b>345447 EMERALD RIDGE REHAB AND CARE CENTER</b>				Proprietary - Other	
EMERALD RIDGE REHAB AND CARE CENTER				12/31/2016 366 Days Settled	
ASHEVILLE, NC 28804				CR Beds 114    POS Beds 0	
BUNCOMBE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate                88.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                167.5	
Current Assets	26,660,746	Total Charges	10,226,346	Average Wages                17.63	
Fixed Assets	7,858,395	Contract Allowance	2,319,919	22.7%	Skilled Nursing                79.4%
Other Assets	108,277	Operating Revenue	7,906,427	77.3%	Ancillary Service              18.2%
Total Assets	34,627,418	Operating Expense	7,325,558	92.7%	Current Ratio                    1.1
Current Liabilities	23,615,635	Operating Margin	580,869	7.3%	Days to Collect                 1,009.2
Long Term Liabilities	7,971,343	Other Income	8,255	0.1%	Avg Payment Days              9.8
Total Equity	3,040,440	Other Expense	0	0.0%	Depreciation Rate              16.1%
Total Liab. and Equity	34,627,418	Net Profit or Loss	589,124	7.5%	Return on Equity                19.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345101 ENFIELD OAKS NURSING AND REHABILITATION CENTER</b>		Proprietary - Corporation	
ENFIELD OAKS NURSING AND REHABILITATION CENTER		9/30/2016 366 Days Settled	
ENFIELD, NC 27823		CR Beds 63    POS Beds 0	
HALIFAX		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	64.8%
<b>Balance Sheet</b>		Length of Stay	169.8
<b>Income Statement</b>		Average Wages	14.75
Current Assets	-1,980,014	Total Charges	3,200,934
Fixed Assets	55,181	Contract Allowance	526,406
Other Assets	0	Operating Revenue	2,674,528
Total Assets	-1,924,833	Operating Expense	3,592,971
Current Liabilities	201,694	Operating Margin	-918,443
Long Term Liabilities	0	Other Income	70,672
Total Equity	-2,126,527	Other Expense	0
Total Liab. and Equity	-1,924,833	Net Profit or Loss	(847,771)
		16.4%	Skilled Nursing 85.2%
		83.6%	Ancillary Service 14.8%
		134.3%	Current Ratio (9.8)
		-34.3%	Days to Collect (275.5)
		2.6%	Avg Payment Days 21.2
		0.0%	Depreciation Rate 88.9%
		-31.7%	Return on Equity 39.9%
<b>345425 FAIR HAVEN HOME INC</b>		Proprietary - Corporation	
FAIR HAVEN HOME INC		9/30/2016 366 Days Settled	
BOSTIC, NC 28018		CR Beds 67    POS Beds 0	
RUTHERFORD		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	93.8%
<b>Balance Sheet</b>		Length of Stay	302.6
<b>Income Statement</b>		Average Wages	17.12
Current Assets	772,037	Total Charges	4,474,064
Fixed Assets	909,831	Contract Allowance	731,562
Other Assets	33,288	Operating Revenue	3,742,502
Total Assets	1,715,156	Operating Expense	3,708,481
Current Liabilities	290,177	Operating Margin	34,021
Long Term Liabilities	1,403,915	Other Income	-244,402
Total Equity	21,064	Other Expense	0
Total Liab. and Equity	1,715,156	Net Profit or Loss	(210,381)
		16.4%	Skilled Nursing 44.7%
		83.6%	Ancillary Service 31.5%
		99.1%	Current Ratio 2.7
		0.9%	Days to Collect 58.9
		-6.5%	Avg Payment Days 23.9
		0.0%	Depreciation Rate 6.5%
		-5.6%	Return on Equity -998.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345314 FAIR HAVEN OF FOREST CITY, LLC</b>		Proprietary - Corporation	
FAIR HAVEN OF FOREST CITY, LLC	9/30/2016 305 Days Reopened		
FOREST CITY, NC 28043	CR Beds 128 POS Beds 0		
RUTHERFORD	<b>Key Performance Ind.</b>		
PALMETTO GBA (NC)	Occupancy Rate	83.7%	
	Length of Stay	168.3	
	Average Wages	19.20	
	23.8% Skilled Nursing	66.4%	
	76.2% Ancillary Service	29.0%	
	100.5% Current Ratio	0.8	
	-0.5% Days to Collect	26.5	
	0.1% Avg Payment Days	38.4	
	0.0% Depreciation Rate	434.5%	
	-0.4% Return on Equity	32.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	661,477	Total Charges	7,897,029
Fixed Assets	110,689	Contract Allowance	1,878,052
Other Assets	0	Operating Revenue	6,018,977
Total Assets	772,166	Operating Expense	6,051,596
Current Liabilities	853,496	Operating Margin	-32,619
Long Term Liabilities	0	Other Income	6,289
Total Equity	-81,330	Other Expense	0
Total Liab. and Equity	772,166	Net Profit or Loss	(26,330)

<b>345186 FIVE OAKS MANOR</b>		Proprietary - Corporation	
FIVE OAKS MANOR	9/30/2016 366 Days Settled		
CONCORD, NC 28027	CR Beds 184 POS Beds 0		
CABARRUS	<b>Key Performance Ind.</b>		
BLUE CROSS (SOUTH CAROLINA)	Occupancy Rate	82.2%	
	Length of Stay	167.3	
	Average Wages	15.66	
	21.1% Skilled Nursing	70.4%	
	78.9% Ancillary Service	25.4%	
	91.5% Current Ratio	1.8	
	8.5% Days to Collect	28.2	
	0.3% Avg Payment Days	19.9	
	0.0% Depreciation Rate	11.9%	
	8.8% Return on Equity	139.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,844,353	Total Charges	13,856,709
Fixed Assets	2,510,653	Contract Allowance	2,921,691
Other Assets	2,860,786	Operating Revenue	10,935,018
Total Assets	7,215,792	Operating Expense	10,006,523
Current Liabilities	1,048,662	Operating Margin	928,495
Long Term Liabilities	5,474,468	Other Income	34,578
Total Equity	692,662	Other Expense	0
Total Liab. and Equity	7,215,792	Net Profit or Loss	963,073

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345413 FLESHERS FAIRVIEW HEALTH CARE</b>				Proprietary - Corporation	
FLESHERS FAIRVIEW HEALTH CARE				9/30/2016 366 Days Settled	
FAIRVIEW, NC 28730				CR Beds 120 POS Beds 0	
BUNCOMBE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	82.6%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	131,524	Total Charges	8,853,521	Length of Stay	226.8
Fixed Assets	198,411	Contract Allowance	1,366,820	Average Wages	15.10
Other Assets	0	Operating Revenue	7,486,701	15.4% Skilled Nursing	75.6%
Total Assets	<u>329,935</u>	Operating Expense	7,460,144	84.6% Ancillary Service	16.7%
Current Liabilities	485,669	Operating Margin	26,557	99.6% Current Ratio	0.3
Long Term Liabilities	-298,255	Other Income	39,564	0.4% Days to Collect	14.1
Total Equity	142,521	Other Expense	0	0.5% Avg Payment Days	16.7
Total Liab. and Equity	<u>329,935</u>	Net Profit or Loss	<u>66,121</u>	0.0% Depreciation Rate	27.0%
				0.9% Return on Equity	46.4%
<b>345442 FORREST OAKES HEALTHCARE CENTER</b>				Proprietary - Other	
FORREST OAKES HEALTHCARE CENTER				12/31/2016 366 Days Settled	
ALBEMARLE, NC 28001				CR Beds 77 POS Beds 0	
STANLY				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	81.5%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	14,405,423	Total Charges	6,350,512	Length of Stay	157.4
Fixed Assets	3,154,107	Contract Allowance	1,558,900	Average Wages	18.43
Other Assets	8,300	Operating Revenue	4,791,612	24.5% Skilled Nursing	75.4%
Total Assets	<u>17,567,830</u>	Operating Expense	2,671,454	75.5% Ancillary Service	22.1%
Current Liabilities	14,867,798	Operating Margin	2,120,158	55.8% Current Ratio	1.0
Long Term Liabilities	2,934,000	Other Income	-703	44.2% Days to Collect	936.3
Total Equity	-233,968	Other Expense	0	0.0% Avg Payment Days	15.0
Total Liab. and Equity	<u>17,567,830</u>	Net Profit or Loss	<u>2,119,455</u>	0.0% Depreciation Rate	21.9%
				44.2% Return on Equity	-905.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345335 FRANKLIN OAKS NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
FRANKLIN OAKS NURSING AND REHABILITATION CENTER		9/30/2016 366 Days Settled			
LOUISBURG, NC 27549				CR Beds 176    POS Beds 0	
FRANKLIN				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate            69.8%	
				Length of Stay                158.8	
				Average Wages                15.25	
				20.6% Skilled Nursing        71.5%	
				79.4% Ancillary Service       26.0%	
				100.2% Current Ratio            4.6	
				-0.2% Days to Collect            67.6	
				2.6% Avg Payment Days        15.9	
				0.0% Depreciation Rate        110.5%	
				2.4% Return on Equity           14.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,894,462	Total Charges	12,169,851		
Fixed Assets	175,372	Contract Allowance	2,509,273		
Other Assets	0	Operating Revenue	9,660,578		
Total Assets	2,069,834	Operating Expense	9,675,907		
Current Liabilities	410,690	Operating Margin	-15,329		
Long Term Liabilities	0	Other Income	250,586		
Total Equity	1,659,144	Other Expense	0		
Total Liab. and Equity	2,069,834	Net Profit or Loss	235,257		

<b>345148 FRIENDS HOMES AT GUILFORD</b>				Nonprofit - Church	
FRIENDS HOMES AT GUILFORD		9/30/2016 366 Days Settled			
GREENSBORO, NC 27410				CR Beds 0    POS Beds 0	
GUILFORD				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            0.0%	
				Length of Stay	
				Average Wages	
				0.0% Skilled Nursing            0.0%	
				0.0% Ancillary Service        0.0%	
				0.0% Current Ratio	
				0.0% Days to Collect	
				0.0% Avg Payment Days	
				0.0% Depreciation Rate        0.0%	
				0.0% Return on Equity           0.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	0	Total Charges	0		
Fixed Assets	0	Contract Allowance	0		
Other Assets	0	Operating Revenue	0		
Total Assets	0	Operating Expense	0		
Current Liabilities	0	Operating Margin	0		
Long Term Liabilities	0	Other Income	0		
Total Equity	0	Other Expense	0		
Total Liab. and Equity	0	Net Profit or Loss	0		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345474 FRIENDS HOMES WEST</b>				Nonprofit - Church	
FRIENDS HOMES WEST		9/30/2016 366 Days Settled			
GREENSBORO, NC 27410				CR Beds 80	POS Beds 0
GUILFORD				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	79.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	261.2
Current Assets	2,930,615	Total Charges	6,138,733	Average Wages	15.69
Fixed Assets	19,608,784	Contract Allowance	385,439	6.3%	Skilled Nursing 8.3%
Other Assets	21,362,278	Operating Revenue	5,753,294	93.7%	Ancillary Service 12.4%
Total Assets	<u>43,901,677</u>	Operating Expense	11,225,632	195.1%	Current Ratio 0.3
Current Liabilities	10,435,864	Operating Margin	-5,472,338	-95.1%	Days to Collect 35.5
Long Term Liabilities	16,124,979	Other Income	7,128,639	123.9%	Avg Payment Days 18.4
Total Equity	<u>17,340,834</u>	Other Expense	0	0.0%	Depreciation Rate 3.4%
Total Liab. and Equity	<u>43,901,677</u>	Net Profit or Loss	<u>1,656,301</u>	28.8%	Return on Equity 9.6%
<b>345162 GASTONIA CARE AND REHABILITATION</b>				Proprietary - Partnership	
GASTONIA CARE AND REHABILITATION		12/31/2016 366 Days Settled			
GASTONIA, NC 28052				CR Beds 118	POS Beds 0
GASTON				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	71.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	145.8
Current Assets	959,701	Total Charges	11,912,015	Average Wages	19.16
Fixed Assets	634,732	Contract Allowance	4,395,871	36.9%	Skilled Nursing 64.2%
Other Assets	121,476	Operating Revenue	7,516,144	63.1%	Ancillary Service 35.8%
Total Assets	<u>1,715,909</u>	Operating Expense	8,219,305	109.4%	Current Ratio 0.3
Current Liabilities	3,484,155	Operating Margin	-703,161	-9.4%	Days to Collect 46.3
Long Term Liabilities	190,871	Other Income	696	0.0%	Avg Payment Days 17.4
Total Equity	<u>-1,959,117</u>	Other Expense	0	0.0%	Depreciation Rate 103.4%
Total Liab. and Equity	<u>1,715,909</u>	Net Profit or Loss	<u>(702,465)</u>	-9.3%	Return on Equity 35.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345329 GATEWAY REHABILITATION AND HEALTHCARE</b>				Proprietary - Other	
GATEWAY REHABILITATION AND HEALTHCARE		12/31/2016 366 Days Settled			
LENOIR, NC 28645				CR Beds 118    POS Beds 0	
CALDWELL				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	83.0%
				Length of Stay	153.3
				Average Wages	16.83
				Skilled Nursing	79.3%
				Ancillary Service	18.6%
				Current Ratio	1.2
				Days to Collect	998.5
				Avg Payment Days	6.6
				Depreciation Rate	15.4%
				Return on Equity	-4.2%

  

Balance Sheet		Income Statement			
Current Assets	25,946,517	Total Charges	8,803,128		
Fixed Assets	9,817,995	Contract Allowance	1,726,537	19.6%	
Other Assets	94,580	Operating Revenue	7,076,591	80.4%	
Total Assets	35,859,092	Operating Expense	7,225,506	102.1%	
Current Liabilities	22,384,393	Operating Margin	-148,915	-2.1%	
Long Term Liabilities	9,928,694	Other Income	317	0.0%	
Total Equity	3,546,005	Other Expense	0	0.0%	
Total Liab. and Equity	35,859,092	Net Profit or Loss	(148,598)	-2.1%	

<b>345328 GIVENS HEALTH CENTER</b>				Nonprofit - Church	
GIVENS HEALTH CENTER		12/31/2016 366 Days Settled			
ASHEVILLE, NC 28803				CR Beds 84    POS Beds 0	
BUNCOMBE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	89.0%
				Length of Stay	136.8
				Average Wages	23.42
				Skilled Nursing	11.8%
				Ancillary Service	6.2%
				Current Ratio	5.3
				Days to Collect	79.6
				Avg Payment Days	102.8
				Depreciation Rate	0.5%
				Return on Equity	15.4%

  

Balance Sheet		Income Statement			
Current Assets	47,754,737	Total Charges	37,539,422		
Fixed Assets	120,514,164	Contract Allowance	1,331,414	3.5%	
Other Assets	1,673,990	Operating Revenue	36,208,008	96.5%	
Total Assets	169,942,891	Operating Expense	31,582,125	87.2%	
Current Liabilities	8,930,250	Operating Margin	4,625,883	12.8%	
Long Term Liabilities	130,938,682	Other Income	0	0.0%	
Total Equity	30,073,959	Other Expense	0	0.0%	
Total Liab. and Equity	169,942,891	Net Profit or Loss	4,625,883	12.8%	

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<b>345445 GLENAIRE</b>				Nonprofit - Church	
GLENAIRE		9/30/2016 366 Days Settled			
CARY, NC 27511				CR Beds 120    POS Beds 0	
WAKE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	87.8%
				Length of Stay	266.0
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	16.86
Current Assets	9,941,721	Total Charges	10,225,724	7.9%	Skilled Nursing
Fixed Assets	55,258,623	Contract Allowance	811,615	92.1%	Ancillary Service
Other Assets	17,859,290	Operating Revenue	9,414,109	196.4%	Current Ratio
Total Assets	83,059,634	Operating Expense	18,493,351	-96.4%	Days to Collect
Current Liabilities	6,219,501	Operating Margin	-9,079,242	122.8%	Avg Payment Days
Long Term Liabilities	43,546,779	Other Income	11,560,357	0.0%	Depreciation Rate
Total Equity	33,293,354	Other Expense	0	26.4%	Return on Equity
Total Liab. and Equity	83,059,634	Net Profit or Loss	2,481,115		
<b>345163 GLENBRIDGE HEALTH AND REHABILITATION CENTER</b>				Proprietary - Corporation	
GLENBRIDGE HEALTH AND REHABILITATION CENTER		12/31/2016 366 Days Settled			
BOONE, NC 28607				CR Beds 134    POS Beds 0	
WATAUGA				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate	75.2%
				Length of Stay	155.7
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	15.83
Current Assets	889,596	Total Charges	11,698,323	25.2%	Skilled Nursing
Fixed Assets	116,074	Contract Allowance	2,949,010	74.8%	Ancillary Service
Other Assets	12,000	Operating Revenue	8,749,313	103.5%	Current Ratio
Total Assets	1,017,670	Operating Expense	9,056,874	-3.5%	Days to Collect
Current Liabilities	659,409	Operating Margin	-307,561	0.4%	Avg Payment Days
Long Term Liabilities	0	Other Income	30,726	0.0%	Depreciation Rate
Total Equity	358,261	Other Expense	0	-3.2%	Return on Equity
Total Liab. and Equity	1,017,670	Net Profit or Loss	(276,835)		

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<b>345194 GLENFLORA</b>				Nonprofit - Other	
GLENFLORA		9/30/2016 366 Days Settled			
LUMBERTON, NC 28360				CR Beds 72	POS Beds 0
ROBESON				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	83.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	118.6
Current Assets	1,138,779	Total Charges	6,464,791	Average Wages	15.76
Fixed Assets	3,891,791	Contract Allowance	1,895,609	29.3%	Skilled Nursing 56.8%
Other Assets	394,466	Operating Revenue	4,569,182	70.7%	Ancillary Service 32.7%
Total Assets	<u>5,425,036</u>	Operating Expense	5,539,373	121.2%	Current Ratio 1.0
Current Liabilities	1,155,322	Operating Margin	-970,191	-21.2%	Days to Collect 45.6
Long Term Liabilities	381,430	Other Income	35,411	0.8%	Avg Payment Days 71.5
Total Equity	<u>3,888,284</u>	Other Expense	0	0.0%	Depreciation Rate 3.6%
Total Liab. and Equity	<u>5,425,036</u>	Net Profit or Loss	<u>(934,780)</u>	-20.5%	Return on Equity -24.0%
<b>345010 GOLDEN LIVINGCENTER - ASHEVILLE</b>				Proprietary - Corporation	
GOLDEN LIVINGCENTER - ASHEVILLE		12/31/2016 366 Days Settled			
ASHEVILLE, NC 28804				CR Beds 77	POS Beds 0
BUNCOMBE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	74.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	132.6
Current Assets	514,254	Total Charges	5,306,092	Average Wages	21.33
Fixed Assets	695,610	Contract Allowance	1,620,426	30.5%	Skilled Nursing 86.9%
Other Assets	63	Operating Revenue	3,685,666	69.5%	Ancillary Service 13.1%
Total Assets	<u>1,209,927</u>	Operating Expense	5,745,548	155.9%	Current Ratio 1.5
Current Liabilities	344,594	Operating Margin	-2,059,882	-55.9%	Days to Collect 48.9
Long Term Liabilities	-65,630	Other Income	15,419	0.4%	Avg Payment Days 17.2
Total Equity	<u>930,963</u>	Other Expense	0	0.0%	Depreciation Rate 49.0%
Total Liab. and Equity	<u>1,209,927</u>	Net Profit or Loss	<u>(2,044,463)</u>	-55.5%	Return on Equity -219.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345201 GOLDEN LIVINGCENTER - CHARLOTTE</b>		Proprietary - Corporation	
GOLDEN LIVINGCENTER - CHARLOTTE		12/31/2016 366 Days Settled	
CHARLOTTE, NC 28204		CR Beds 120 POS Beds 0	
MECKLENBURG		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	72.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,049,674	Total Charges	8,858,963
Fixed Assets	520,553	Contract Allowance	3,345,959
Other Assets	97	Operating Revenue	5,513,004
Total Assets	1,570,324	Operating Expense	7,601,677
Current Liabilities	528,523	Operating Margin	-2,088,673
Long Term Liabilities	-69,278	Other Income	11,008
Total Equity	1,111,079	Other Expense	0
Total Liab. and Equity	1,570,324	Net Profit or Loss	(2,077,665)
		37.8%	Skilled Nursing 87.7%
		62.2%	Ancillary Service 12.3%
		137.9%	Current Ratio 2.0
		-37.9%	Days to Collect 67.4
		0.2%	Avg Payment Days 17.5
		0.0%	Depreciation Rate 47.7%
		-37.7%	Return on Equity -187.0%
<b>345008 GOLDEN LIVINGCENTER - DARTMOUTH</b>		Proprietary - Corporation	
GOLDEN LIVINGCENTER - DARTMOUTH		12/31/2016 366 Days Settled	
CHARLOTTE, NC 28207		CR Beds 133 POS Beds 0	
MECKLENBURG		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	55.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	470,969	Total Charges	7,475,476
Fixed Assets	798,892	Contract Allowance	2,882,302
Other Assets	88	Operating Revenue	4,593,174
Total Assets	1,269,949	Operating Expense	7,013,242
Current Liabilities	370,172	Operating Margin	-2,420,068
Long Term Liabilities	-87,099	Other Income	51,613
Total Equity	986,876	Other Expense	0
Total Liab. and Equity	1,269,949	Net Profit or Loss	(2,368,455)
		38.6%	Skilled Nursing 86.9%
		61.4%	Ancillary Service 13.1%
		152.7%	Current Ratio 1.3
		-52.7%	Days to Collect 33.9
		1.1%	Avg Payment Days 14.3
		0.0%	Depreciation Rate 46.0%
		-51.6%	Return on Equity -240.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345014 GOLDEN LIVINGCENTER - GREENSBORO</b>				Proprietary - Corporation		
GOLDEN LIVINGCENTER - GREENSBORO 10/31/2016 305 Days Settled						
GREENSBORO, NC 27401				CR Beds 105 POS Beds 0		
GUILFORD				<b>Key Performance Ind.</b>		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	80.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	85.5	
Current Assets	1,035,595	Total Charges	7,542,243	Average Wages	18.57	
Fixed Assets	869,367	Contract Allowance	2,694,678	35.7%	Skilled Nursing	83.9%
Other Assets	96	Operating Revenue	4,847,565	64.3%	Ancillary Service	16.1%
Total Assets	1,905,058	Operating Expense	5,927,555	122.3%	Current Ratio	2.0
Current Liabilities	511,009	Operating Margin	-1,079,990	-22.3%	Days to Collect	62.9
Long Term Liabilities	-49,398	Other Income	501	0.0%	Avg Payment Days	19.3
Total Equity	1,443,447	Other Expense	0	0.0%	Depreciation Rate	33.7%
Total Liab. and Equity	1,905,058	Net Profit or Loss	(1,079,489)	-22.3%	Return on Equity	-74.8%

<b>345168 GOLDEN LIVINGCENTER - GREENVILLE</b>				Proprietary - Corporation		
GOLDEN LIVINGCENTER - GREENVILLE 10/31/2016 305 Days Settled						
GREENVILLE, NC 27834				CR Beds 152 POS Beds 0		
PITT				<b>Key Performance Ind.</b>		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	89.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	44.7	
Current Assets	1,792,798	Total Charges	17,977,579	Average Wages	16.56	
Fixed Assets	206,351	Contract Allowance	5,795,840	32.2%	Skilled Nursing	77.7%
Other Assets	141	Operating Revenue	12,181,739	67.8%	Ancillary Service	22.3%
Total Assets	1,999,290	Operating Expense	10,343,496	84.9%	Current Ratio	2.5
Current Liabilities	727,344	Operating Margin	1,838,243	15.1%	Days to Collect	44.0
Long Term Liabilities	-130,141	Other Income	252,426	2.1%	Avg Payment Days	14.8
Total Equity	1,402,087	Other Expense	0	0.0%	Depreciation Rate	248.7%
Total Liab. and Equity	1,999,290	Net Profit or Loss	2,090,669	17.2%	Return on Equity	149.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345234 GOLDEN LIVINGCENTER - LUMBERTON</b>				Proprietary - Corporation	
GOLDEN LIVINGCENTER - LUMBERTON				10/31/2016 305 Days Settled	
LUMBERTON, NC 28358				CR Beds 122 POS Beds 0	
ROBESON				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 93.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 112.0	
Current Assets	1,259,778	Total Charges	9,955,714	Average Wages 16.26	
Fixed Assets	1,203,551	Contract Allowance	3,218,575	32.3% Skilled Nursing 86.5%	
Other Assets	105	Operating Revenue	6,737,139	67.7% Ancillary Service 13.5%	
Total Assets	2,463,434	Operating Expense	7,035,755	104.4% Current Ratio 2.3	
Current Liabilities	557,370	Operating Margin	-298,616	-4.4% Days to Collect 55.7	
Long Term Liabilities	-80,420	Other Income	74,975	1.1% Avg Payment Days 16.6	
Total Equity	1,986,484	Other Expense	0	0.0% Depreciation Rate 37.5%	
Total Liab. and Equity	2,463,434	Net Profit or Loss	(223,641)	-3.3% Return on Equity -11.3%	

<b>345116 GOLDEN LIVINGCENTER - STARMOUNT</b>				Proprietary - Corporation	
GOLDEN LIVINGCENTER - STARMOUNT				10/31/2016 305 Days Settled	
GREENSBORO, NC 27407				CR Beds 126 POS Beds 0	
GUILFORD				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 83.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 126.0	
Current Assets	824,492	Total Charges	9,490,549	Average Wages 18.30	
Fixed Assets	865,054	Contract Allowance	3,410,632	35.9% Skilled Nursing 84.0%	
Other Assets	87	Operating Revenue	6,079,917	64.1% Ancillary Service 16.0%	
Total Assets	1,689,633	Operating Expense	7,031,826	115.7% Current Ratio 1.4	
Current Liabilities	602,203	Operating Margin	-951,909	-15.7% Days to Collect 40.5	
Long Term Liabilities	-66,357	Other Income	2,038	0.0% Avg Payment Days 18.0	
Total Equity	1,153,787	Other Expense	0	0.0% Depreciation Rate 42.1%	
Total Liab. and Equity	1,689,633	Net Profit or Loss	(949,871)	-15.6% Return on Equity -82.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345191 GOLDEN LIVINGCENTER - SURRY COMMUNITY</b>		Proprietary - Corporation	
GOLDEN LIVINGCENTER - SURRY COMMUNITY		10/31/2016 305 Days Settled	
MOUNT AIRY, NC 27030		CR Beds 120 POS Beds 0	
SURRY		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	87.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,015,050	Total Charges	9,687,667
Fixed Assets	2,122,693	Contract Allowance	2,711,775
Other Assets	298	Operating Revenue	6,975,892
Total Assets	3,138,041	Operating Expense	7,503,476
Current Liabilities	564,012	Operating Margin	-527,584
Long Term Liabilities	-93,737	Other Income	238,739
Total Equity	2,667,766	Other Expense	0
Total Liab. and Equity	3,138,041	Net Profit or Loss	(288,845)
		28.0%	Skilled Nursing 79.2%
		72.0%	Ancillary Service 20.8%
		107.6%	Current Ratio 1.8
		-7.6%	Days to Collect 42.7
		3.4%	Avg Payment Days 16.6
		0.0%	Depreciation Rate 24.1%
		-4.1%	Return on Equity -10.8%

<b>345195 GOLDEN LIVINGCENTER - TARBORO</b>		Proprietary - Corporation	
GOLDEN LIVINGCENTER - TARBORO		10/31/2016 305 Days Settled	
TARBORO, NC 27886		CR Beds 159 POS Beds 0	
EDGECOMBE		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	91.3%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,195,592	Total Charges	13,844,076
Fixed Assets	1,447,190	Contract Allowance	4,344,516
Other Assets	4,093	Operating Revenue	9,499,560
Total Assets	2,646,875	Operating Expense	9,433,216
Current Liabilities	686,647	Operating Margin	66,344
Long Term Liabilities	-87,302	Other Income	98,213
Total Equity	2,047,530	Other Expense	0
Total Liab. and Equity	2,646,875	Net Profit or Loss	164,557
		31.4%	Skilled Nursing 81.9%
		68.6%	Ancillary Service 18.1%
		99.3%	Current Ratio 1.7
		0.7%	Days to Collect 36.4
		1.0%	Avg Payment Days 16.3
		0.0%	Depreciation Rate 35.7%
		1.7%	Return on Equity 8.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345367 GOLDEN YEARS NURSING HOME</b>		Proprietary - Corporation	
GOLDEN YEARS NURSING HOME		9/30/2016 366 Days Settled	
FALCON, NC 28342		CR Beds 58 POS Beds 0	
CUMBERLAND		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	78.8%
<b>Balance Sheet</b>		Length of Stay	163.9
<b>Income Statement</b>		Average Wages	17.29
Current Assets	1,560,175	Total Charges	4,041,055
Fixed Assets	10,359	Contract Allowance	708,826
Other Assets	0	Operating Revenue	3,332,229
Total Assets	1,570,534	Operating Expense	3,245,363
Current Liabilities	850,295	Operating Margin	86,866
Long Term Liabilities	0	Other Income	2,376
Total Equity	720,239	Other Expense	0
Total Liab. and Equity	1,570,534	Net Profit or Loss	89,242
		17.5%	Skilled Nursing 82.4%
		82.5%	Ancillary Service 17.6%
		97.4%	Current Ratio 1.8
		2.6%	Days to Collect 17.1
		0.1%	Avg Payment Days 83.5
		0.0%	Depreciation Rate 143.7%
		2.7%	Return on Equity 12.4%

<b>345187 GRACE HEIGHTS HEALTH &amp; REHAB CTR</b>		Nonprofit - Other	
GRACE HEIGHTS HEALTH & REHAB CTR		9/30/2016 366 Days Settled	
MORGANTON, NC 28655		CR Beds 120 POS Beds 0	
BURKE		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	80.2%
<b>Balance Sheet</b>		Length of Stay	130.4
<b>Income Statement</b>		Average Wages	18.88
Current Assets	1,244,758	Total Charges	10,085,653
Fixed Assets	1,191,334	Contract Allowance	2,409,860
Other Assets	0	Operating Revenue	7,675,793
Total Assets	2,436,092	Operating Expense	8,113,809
Current Liabilities	906,150	Operating Margin	-438,016
Long Term Liabilities	0	Other Income	13,854
Total Equity	1,529,942	Other Expense	0
Total Liab. and Equity	2,436,092	Net Profit or Loss	(913,408)
		23.9%	Skilled Nursing 77.8%
		76.1%	Ancillary Service 22.2%
		105.7%	Current Ratio 1.4
		-5.7%	Days to Collect 30.8
		0.2%	Avg Payment Days 32.7
		0.0%	Depreciation Rate 3.3%
		-11.9%	Return on Equity -59.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345355 GRAHAM HEALTHCARE AND REHABILITATION CENTER</b>		Proprietary - Corporation	
GRAHAM HEALTHCARE AND REHABILITATION CENTER		9/30/2016 366 Days Settled	
ROBBINSVILLE, NC 28771		CR Beds 103    POS Beds 0	
GRAHAM		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	76.4%
		Length of Stay	161.7
		Average Wages	13.98
		25.3% Skilled Nursing	72.1%
		74.7% Ancillary Service	22.1%
		100.7% Current Ratio	3.2
		-0.7% Days to Collect	58.6
		3.2% Avg Payment Days	19.9
		0.0% Depreciation Rate	141.7%
		2.5% Return on Equity	17.9%

  

Balance Sheet		Income Statement	
Current Assets	938,198	Total Charges	7,456,517
Fixed Assets	114,473	Contract Allowance	1,888,158
Other Assets	0	Operating Revenue	5,568,359
Total Assets	1,052,671	Operating Expense	5,607,551
Current Liabilities	290,398	Operating Margin	-39,192
Long Term Liabilities	0	Other Income	175,821
Total Equity	762,273	Other Expense	0
Total Liab. and Equity	1,052,671	Net Profit or Loss	136,629

<b>345292 GRANTSBROOK NURSING AND REHABILITATION CENTER</b>		Proprietary - Corporation	
GRANTSBROOK NURSING AND REHABILITATION CENTER		9/30/2016 366 Days Settled	
GRANTSBORO, NC 28529		CR Beds 104    POS Beds 0	
PAMLICO		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	72.6%
		Length of Stay	162.6
		Average Wages	15.81
		21.3% Skilled Nursing	66.8%
		78.7% Ancillary Service	27.7%
		103.7% Current Ratio	(2.8)
		-3.7% Days to Collect	(54.4)
		2.3% Avg Payment Days	18.3
		0.0% Depreciation Rate	97.8%
		-1.4% Return on Equity	7.5%

  

Balance Sheet		Income Statement	
Current Assets	-874,577	Total Charges	7,847,322
Fixed Assets	70,728	Contract Allowance	1,673,157
Other Assets	0	Operating Revenue	6,174,165
Total Assets	-803,849	Operating Expense	6,399,537
Current Liabilities	313,300	Operating Margin	-225,372
Long Term Liabilities	0	Other Income	141,670
Total Equity	-1,117,149	Other Expense	0
Total Liab. and Equity	-803,849	Net Profit or Loss	(83,702)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

345366 GREENDALE FOREST NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
GREENDALE FOREST NURSING AND REHABILITATION CENTER		9/30/2016 366 Days Settled			
SNOW HILL, NC 28580				CR Beds 132 POS Beds 0	
GREENE				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	86.3%
				Length of Stay	120.1
				Average Wages	15.46
				18.4% Skilled Nursing	75.4%
				81.6% Ancillary Service	24.6%
				101.1% Current Ratio	3.3
				-1.1% Days to Collect	59.5
				3.5% Avg Payment Days	18.9
				0.0% Depreciation Rate	107.8%
				2.4% Return on Equity	17.0%
Balance Sheet		Income Statement			
Current Assets	1,558,549	Total Charges	11,067,204		
Fixed Assets	169,609	Contract Allowance	2,033,180		
Other Assets	0	Operating Revenue	9,034,024		
Total Assets	1,728,158	Operating Expense	9,132,654		
Current Liabilities	466,648	Operating Margin	-98,630		
Long Term Liabilities	0	Other Income	312,710		
Total Equity	1,261,510	Other Expense	0		
Total Liab. and Equity	1,728,158	Net Profit or Loss	214,080		
345132 GREENHAVEN HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
GREENHAVEN HEALTH AND REHABILITATION CENTER		9/30/2016 366 Days Settled			
GREENSBORO, NC 27406				CR Beds 120 POS Beds 0	
GUILFORD				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	46.6%
				Length of Stay	232.6
				Average Wages	15.37
				29.9% Skilled Nursing	72.5%
				70.1% Ancillary Service	27.5%
				131.3% Current Ratio	(8.0)
				-31.3% Days to Collect	(195.8)
				2.6% Avg Payment Days	18.7
				0.0% Depreciation Rate	141.9%
				-28.7% Return on Equity	51.1%
Balance Sheet		Income Statement			
Current Assets	-2,211,549	Total Charges	5,987,524		
Fixed Assets	133,072	Contract Allowance	1,792,096		
Other Assets	0	Operating Revenue	4,195,428		
Total Assets	-2,078,477	Operating Expense	5,508,421		
Current Liabilities	278,022	Operating Margin	-1,312,993		
Long Term Liabilities	0	Other Income	109,271		
Total Equity	-2,356,499	Other Expense	0		
Total Liab. and Equity	-2,078,477	Net Profit or Loss	(1,203,722)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345460 GUILFORD HEALTH CARE CENTER</b>		Proprietary - Partnership	
GUILFORD HEALTH CARE CENTER		9/30/2016 366 Days Settled	
GREENSBORO, NC 27406		CR Beds 110 POS Beds 0	
GUILFORD		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	86.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,258,670	Total Charges	12,652,938
Fixed Assets	1,566,120	Contract Allowance	4,271,901
Other Assets	188,734	Operating Revenue	8,381,037
Total Assets	3,013,524	Operating Expense	8,066,811
Current Liabilities	884,872	Operating Margin	314,226
Long Term Liabilities	2,000,937	Other Income	4,642
Total Equity	127,715	Other Expense	0
Total Liab. and Equity	3,013,524	Net Profit or Loss	316,449
		33.8%	Length of Stay 72.7
		66.2%	Average Wages 18.49
		96.3%	Skilled Nursing 73.2%
		3.7%	Ancillary Service 26.8%
		0.1%	Current Ratio 1.4
		0.0%	Days to Collect 40.9
		3.8%	Avg Payment Days 11.6
			Depreciation Rate 3.7%
			Return on Equity 247.8%

<b>345244 HARBORVIEW HEALTH CARE CENTER</b>		Proprietary - Corporation	
HARBORVIEW HEALTH CARE CENTER		9/30/2016 366 Days Settled	
MOREHEAD CITY, NC 28557		CR Beds 122 POS Beds 0	
CARTERET		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	61.3%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,142,153	Total Charges	6,357,432
Fixed Assets	5,204,865	Contract Allowance	0
Other Assets	447,082	Operating Revenue	6,357,432
Total Assets	6,794,100	Operating Expense	6,608,297
Current Liabilities	1,214,824	Operating Margin	-250,865
Long Term Liabilities	4,897,644	Other Income	38,277
Total Equity	681,632	Other Expense	0
Total Liab. and Equity	6,794,100	Net Profit or Loss	(212,588)
		0.0%	Length of Stay 113.1
		100.0%	Average Wages 15.79
		103.9%	Skilled Nursing 96.9%
		-3.9%	Ancillary Service 3.1%
		0.6%	Current Ratio 0.9
		0.0%	Days to Collect 44.0
		-3.3%	Avg Payment Days 65.8
			Depreciation Rate 6.9%
			Return on Equity -31.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345156 HARMONY HALL NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
HARMONY HALL NURSING AND REHABILITATION CENTER		9/30/2016 366 Days Settled			
KINSTON, NC 28502				CR Beds 175 POS Beds 0	
LENOIR				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	63.7%
				Length of Stay	165.8
				Average Wages	14.95
				26.7%	Skilled Nursing 82.8%
				73.3%	Ancillary Service 17.2%
				117.3%	Current Ratio (0.8)
				-17.3%	Days to Collect (22.8)
				5.4%	Avg Payment Days 20.3
				0.0%	Depreciation Rate 86.7%
				-11.9%	Return on Equity 124.4%
<hr/>					
<b>345478 HARNETT WOODS NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
HARNETT WOODS NURSING AND REHABILITATION CENTER		9/30/2016 366 Days Settled			
DUNN, NC 28334				CR Beds 100 POS Beds 0	
HARNETT				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	95.0%
				Length of Stay	160.2
				Average Wages	15.06
				20.9%	Skilled Nursing 77.8%
				79.1%	Ancillary Service 22.2%
				95.4%	Current Ratio 10.9
				4.6%	Days to Collect 188.6
				2.2%	Avg Payment Days 19.2
				0.0%	Depreciation Rate 91.6%
				6.7%	Return on Equity 13.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345414 HAYMOUNT REHABILITATION &amp; NURSING CENTER, INC</b>				Proprietary - Corporation	
HAYMOUNT REHABILITATION & NURSING CENTER, INC 9/30/2016 366 Days Settled					
FAYETTEVILLE, NC 28303				CR Beds 122 POS Beds 0	
CUMBERLAND				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	85.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	206.9
Current Assets	1,509,823	Total Charges	9,422,511	Average Wages	15.89
Fixed Assets	195,803	Contract Allowance	1,392,119	14.8% Skilled Nursing	77.5%
Other Assets	7,300	Operating Revenue	8,030,392	85.2% Ancillary Service	18.0%
Total Assets	1,712,926	Operating Expense	7,564,524	94.2% Current Ratio	2.2
Current Liabilities	697,065	Operating Margin	465,868	5.8% Days to Collect	56.1
Long Term Liabilities	0	Other Income	76,353	1.0% Avg Payment Days	38.5
Total Equity	1,015,861	Other Expense	0	0.0% Depreciation Rate	108.2%
Total Liab. and Equity	1,712,926	Net Profit or Loss	542,221	6.8% Return on Equity	53.4%
<b>345391 HEARTLAND LIVING &amp; REHAB AT THE MOSES H CONE MEM H</b>				Proprietary - Corporation	
HEARTLAND LIVING & REHAB AT THE MOSES H CONE MEM H 9/30/2016 366 Days Settled					
GREENSBORO, NC 27401				CR Beds 144 POS Beds 0	
GUILFORD				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	79.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	106.9
Current Assets	1,383,769	Total Charges	11,719,010	Average Wages	16.81
Fixed Assets	166,537	Contract Allowance	2,358,992	20.1% Skilled Nursing	68.5%
Other Assets	20,315	Operating Revenue	9,360,018	79.9% Ancillary Service	22.6%
Total Assets	1,570,621	Operating Expense	9,436,289	100.8% Current Ratio	2.6
Current Liabilities	523,433	Operating Margin	-76,271	-0.8% Days to Collect	38.1
Long Term Liabilities	0	Other Income	197,599	2.1% Avg Payment Days	20.8
Total Equity	1,047,188	Other Expense	0	0.0% Depreciation Rate	169.4%
Total Liab. and Equity	1,570,621	Net Profit or Loss	121,328	1.3% Return on Equity	11.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345493 HENDERSONVILLE HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
HENDERSONVILLE HEALTH AND REHABILITATION		9/30/2016 366 Days Settled			
FLAT ROCK, NC 28731				CR Beds 130    POS Beds 0	
HENDERSON				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            93.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                17.1	
Current Assets	2,557,814	Total Charges	15,584,233	Average Wages                19.09	
Fixed Assets	523,470	Contract Allowance	3,001,868	19.3% Skilled Nursing            71.2%	
Other Assets	0	Operating Revenue	12,582,365	80.7% Ancillary Service            28.8%	
Total Assets	3,081,284	Operating Expense	11,985,684	95.3% Current Ratio                3.9	
Current Liabilities	663,402	Operating Margin	596,681	4.7% Days to Collect                38.4	
Long Term Liabilities	0	Other Income	224,281	1.8% Avg Payment Days            12.1	
Total Equity	2,417,882	Other Expense	0	0.0% Depreciation Rate            101.7%	
Total Liab. and Equity	3,081,284	Net Profit or Loss	820,962	6.5% Return on Equity                34.0%	

<b>345246 HICKORY FALLS HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
HICKORY FALLS HEALTH AND REHABILITATION		12/31/2016 366 Days Settled			
GRANITE FALLS, NC 28630				CR Beds 120    POS Beds 0	
CALDWELL				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate                86.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                165.6	
Current Assets	1,414,021	Total Charges	9,948,131	Average Wages                15.90	
Fixed Assets	904,711	Contract Allowance	759,016	7.6% Skilled Nursing                73.6%	
Other Assets	0	Operating Revenue	9,189,115	92.4% Ancillary Service            26.4%	
Total Assets	2,318,732	Operating Expense	8,496,646	92.5% Current Ratio                1.3	
Current Liabilities	1,075,100	Operating Margin	692,469	7.5% Days to Collect                39.4	
Long Term Liabilities	34,601	Other Income	57,090	0.6% Avg Payment Days            20.5	
Total Equity	1,209,031	Other Expense	0	0.0% Depreciation Rate            83.4%	
Total Liab. and Equity	2,318,732	Net Profit or Loss	749,559	8.2% Return on Equity                62.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345315 HIGHLAND ACRES NURSING AND REHABILITATION CENTER</b>		Proprietary - Corporation	
HIGHLAND ACRES NURSING AND REHABILITATION CENTER		9/30/2016 366 Days Settled	
LUMBERTON, NC 28358		CR Beds 95    POS Beds 0	
ROBESON		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate            83.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	67,157	Total Charges	7,433,173
Fixed Assets	91,418	Contract Allowance	1,927,619
Other Assets	0	Operating Revenue	5,505,554
Total Assets	<u>158,575</u>	Operating Expense	5,760,517
Current Liabilities	330,474	Operating Margin	-254,963
Long Term Liabilities	0	Other Income	175,073
Total Equity	<u>-171,899</u>	Other Expense	0
Total Liab. and Equity	<u>158,575</u>	Net Profit or Loss	<u>(79,890)</u>
		25.9%	Skilled Nursing            78.7%
		74.1%	Ancillary Service        18.8%
		104.6%	Current Ratio            0.2
		-4.6%	Days to Collect            1.3
		3.2%	Avg Payment Days        20.1
		0.0%	Depreciation Rate        287.7%
		-1.5%	Return on Equity         46.5%

<b>345078 HIGHLAND FARMS</b>		Proprietary - Corporation	
HIGHLAND FARMS		12/31/2016 366 Days Settled	
BLACK MOUNTAIN, NC 28711		CR Beds 60    POS Beds 0	
BUNCOMBE		<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)		Occupancy Rate            74.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	7,188,989	Total Charges	15,035,408
Fixed Assets	20,131,570	Contract Allowance	909,771
Other Assets	10,639,707	Operating Revenue	14,125,637
Total Assets	<u>37,960,266</u>	Operating Expense	15,893,955
Current Liabilities	6,542,539	Operating Margin	-1,768,318
Long Term Liabilities	40,960,141	Other Income	-64
Total Equity	<u>-9,542,414</u>	Other Expense	0
Total Liab. and Equity	<u>37,960,266</u>	Net Profit or Loss	<u>(1,768,382)</u>
		6.1%	Skilled Nursing            25.8%
		93.9%	Ancillary Service        10.4%
		112.5%	Current Ratio            1.1
		-12.5%	Days to Collect            22.9
		0.0%	Avg Payment Days        47.2
		0.0%	Depreciation Rate        0.8%
		-12.5%	Return on Equity         18.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345353 HIGHLAND HOUSE REHABILITATION AND HEALTHCARE</b>				Proprietary - Partnership	
HIGHLAND HOUSE REHABILITATION AND HEALTHCARE				9/30/2016 366 Days Settled	
FAYETTEVILLE, NC 28301				CR Beds 159 POS Beds 0	
CUMBERLAND				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 82.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 166.6	
Current Assets	745,778	Total Charges	11,225,650	Average Wages 15.93	
Fixed Assets	686,698	Contract Allowance	3,374,893	30.1% Skilled Nursing 55.0%	
Other Assets	10,237	Operating Revenue	7,850,757	69.9% Ancillary Service 33.4%	
Total Assets	1,442,713	Operating Expense	8,330,432	106.1% Current Ratio 0.5	
Current Liabilities	1,498,846	Operating Margin	-479,675	-6.1% Days to Collect 27.3	
Long Term Liabilities	0	Other Income	72,454	0.9% Avg Payment Days 37.9	
Total Equity	-56,133	Other Expense	0	0.0% Depreciation Rate 31.1%	
Total Liab. and Equity	1,442,713	Net Profit or Loss	(407,221)	-5.2% Return on Equity 725.5%	

<b>345001 HILLCREST CONVALESCENT CENTER</b>				Proprietary - Corporation	
HILLCREST CONVALESCENT CENTER				9/30/2016 366 Days Settled	
DURHAM, NC 27705				CR Beds 154 POS Beds 0	
DURHAM				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 95.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 41.7	
Current Assets	10,748,309	Total Charges	31,058,399	Average Wages 27.86	
Fixed Assets	10,453,523	Contract Allowance	8,789,117	28.3% Skilled Nursing 54.3%	
Other Assets	333,781	Operating Revenue	22,269,282	71.7% Ancillary Service 33.3%	
Total Assets	21,535,613	Operating Expense	19,312,951	86.7% Current Ratio 8.8	
Current Liabilities	1,223,926	Operating Margin	2,956,331	13.3% Days to Collect 121.8	
Long Term Liabilities	13,739,324	Other Income	1,284,018	5.8% Avg Payment Days 22.5	
Total Equity	6,572,363	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	21,535,613	Net Profit or Loss	3,034,976	13.6% Return on Equity 46.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345555 HILLCREST RALEIGH AT CRABTREE VALLEY</b>				Proprietary - Partnership	
HILLCREST RALEIGH AT CRABTREE VALLEY		9/30/2016 366 Days Settled			
RALEIGH, NC 27612				CR Beds 134    POS Beds 0	
WAKE				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate            84.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                57.6	
Current Assets	2,510,001	Total Charges	17,020,258	Average Wages                22.83	
Fixed Assets	14,917,001	Contract Allowance	4,258,900	25.0%	Skilled Nursing                63.9%
Other Assets	1,666,613	Operating Revenue	12,761,358	75.0%	Ancillary Service              36.1%
Total Assets	19,093,615	Operating Expense	12,955,511	101.5%	Current Ratio                    0.4
Current Liabilities	5,881,916	Operating Margin	-194,153	-1.5%	Days to Collect                 35.1
Long Term Liabilities	14,023,960	Other Income	158,822	1.2%	Avg Payment Days              166.2
Total Equity	-812,261	Other Expense	0	0.0%	Depreciation Rate              0.0%
Total Liab. and Equity	19,093,615	Net Profit or Loss	(208,337)	-1.6%	Return on Equity                25.6%
<hr/>					
<b>345417 HILLSIDE NURSING CENTER OF WAK</b>				Proprietary - Corporation	
HILLSIDE NURSING CENTER OF WAK		9/30/2016 366 Days Settled			
WAKE FOREST, NC 27587				CR Beds 150    POS Beds 0	
WAKE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate                92.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                149.0	
Current Assets	2,753,147	Total Charges	12,847,990	Average Wages                16.56	
Fixed Assets	404,299	Contract Allowance	2,295,650	17.9%	Skilled Nursing                66.9%
Other Assets	68,812	Operating Revenue	10,552,340	82.1%	Ancillary Service              27.3%
Total Assets	3,226,258	Operating Expense	9,389,021	89.0%	Current Ratio                    6.1
Current Liabilities	448,613	Operating Margin	1,163,319	11.0%	Days to Collect                 41.8
Long Term Liabilities	117,677	Other Income	103,013	1.0%	Avg Payment Days              14.4
Total Equity	2,659,968	Other Expense	0	0.0%	Depreciation Rate              70.5%
Total Liab. and Equity	3,226,258	Net Profit or Loss	1,231,437	11.7%	Return on Equity                46.3%

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<b>345559 HOMESTEAD HILLS</b>				Proprietary - Corporation	
HOMESTEAD HILLS		12/31/2016 366 Days Settled			
WINSTON SALEM, NC 27103				CR Beds 40	POS Beds 0
FORSYTH				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate	78.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	57.3
Current Assets	320,020	Total Charges	3,959,601	Average Wages	15.53
Fixed Assets	6,465,241	Contract Allowance	0	0.0%	Skilled Nursing 68.7%
Other Assets	9,887,715	Operating Revenue	3,959,601	100.0%	Ancillary Service 31.3%
Total Assets	<u>16,672,976</u>	Operating Expense	17,820,165	450.0%	Current Ratio 0.3
Current Liabilities	1,184,294	Operating Margin	-13,860,564	-350.0%	Days to Collect 21.7
Long Term Liabilities	33,053,039	Other Income	11,678,367	294.9%	Avg Payment Days 18.9
Total Equity	<u>-17,564,357</u>	Other Expense	0	0.0%	Depreciation Rate 111.2%
Total Liab. and Equity	<u>16,672,976</u>	Net Profit or Loss	<u>(2,204,786)</u>	-55.7%	Return on Equity 12.6%
<b>345279 HUNTER HILLS NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
HUNTER HILLS NURSING AND REHABILITATION CENTER		9/30/2016 366 Days Audited			
ROCKY MOUNT, NC 27804				CR Beds 150	POS Beds 0
NASH				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	90.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	106.7
Current Assets	-646,756	Total Charges	15,471,032	Average Wages	17.77
Fixed Assets	204,019	Contract Allowance	5,184,685	33.5%	Skilled Nursing 78.0%
Other Assets	0	Operating Revenue	10,286,347	66.5%	Ancillary Service 20.8%
Total Assets	<u>-442,737</u>	Operating Expense	11,170,675	108.6%	Current Ratio (1.0)
Current Liabilities	642,124	Operating Margin	-884,328	-8.6%	Days to Collect (25.3)
Long Term Liabilities	0	Other Income	361,019	3.5%	Avg Payment Days 20.5
Total Equity	<u>-1,084,861</u>	Other Expense	0	0.0%	Depreciation Rate 200.1%
Total Liab. and Equity	<u>-442,737</u>	Net Profit or Loss	<u>(523,309)</u>	-5.1%	Return on Equity 48.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345388 HUNTER WOODS NURSING AND REHAB</b>				Proprietary - Other	
HUNTER WOODS NURSING AND REHAB      12/31/2016 366 Days Settled					
CHARLOTTE, NC 28256				CR Beds 130    POS Beds 0	
MECKLENBURG				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate            79.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            175.1	
Current Assets	20,849,363	Total Charges	9,322,816	Average Wages            19.70	
Fixed Assets	862,626	Contract Allowance	2,079,212	22.3% Skilled Nursing        90.2%	
Other Assets	13,277	Operating Revenue	7,243,604	77.7% Ancillary Service        9.7%	
Total Assets	<u>21,725,266</u>	Operating Expense	6,015,158	83.0% Current Ratio            0.7	
Current Liabilities	28,201,259	Operating Margin	1,228,446	17.0% Days to Collect            997.9	
Long Term Liabilities	0	Other Income	-1,750	0.0% Avg Payment Days        11.2	
Total Equity	<u>-6,475,993</u>	Other Expense	0	0.0% Depreciation Rate        44.9%	
Total Liab. and Equity	<u>21,725,266</u>	Net Profit or Loss	<u>1,226,696</u>	16.9% Return on Equity            -18.9%	
<b>345570 HUNTERSVILLE HEALTH &amp; REHAB CENTER</b>				Proprietary - Partnership	
HUNTERSVILLE HEALTH & REHAB CENTER      9/30/2016 96 Days Settled					
HUNTERSVILLE, NC 28078				CR Beds 90    POS Beds 0	
MECKLENBURG				<b>Key Performance Ind.</b>	
PALMETTO GBA (SC)				Occupancy Rate            76.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            63.2	
Current Assets	2,594,462	Total Charges	3,324,110	Average Wages            25.86	
Fixed Assets	14,679,033	Contract Allowance	1,217,473	36.6% Skilled Nursing        59.8%	
Other Assets	1,714,977	Operating Revenue	2,106,637	63.4% Ancillary Service        40.2%	
Total Assets	<u>18,988,472</u>	Operating Expense	2,602,566	123.5% Current Ratio            0.6	
Current Liabilities	4,520,145	Operating Margin	-495,929	-23.5% Days to Collect            83.0	
Long Term Liabilities	9,556,517	Other Income	1,194	0.1% Avg Payment Days        12.7	
Total Equity	<u>4,911,810</u>	Other Expense	0	0.0% Depreciation Rate        1.3%	
Total Liab. and Equity	<u>18,988,472</u>	Net Profit or Loss	<u>(494,735)</u>	-23.5% Return on Equity            -10.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345096 HUNTERSVILLE OAKS</b>				Nonprofit - Other	
HUNTERSVILLE OAKS		9/30/2016 366 Days Settled			
HUNTERSVILLE, NC 28078				CR Beds 168    POS Beds 0	
MECKLENBURG				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	91.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	49.3
Current Assets	1,453,977	Total Charges	21,193,079	Average Wages	21.43
Fixed Assets	21,833,643	Contract Allowance	7,075,757	33.4%	Skilled Nursing
Other Assets	0	Operating Revenue	14,117,322	66.6%	Ancillary Service
Total Assets	<u>23,287,620</u>	Operating Expense	19,176,138	135.8%	Current Ratio
Current Liabilities	73,116,846	Operating Margin	-5,058,816	-35.8%	Days to Collect
Long Term Liabilities	0	Other Income	94,352	0.7%	Avg Payment Days
Total Equity	<u>-49,829,226</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>23,287,620</u>	Net Profit or Loss	<u>(4,964,464)</u>	-35.2%	Return on Equity
					10.0%
<b>345298 HUNTINGTON HEALTH CARE</b>				Proprietary - Corporation	
HUNTINGTON HEALTH CARE		6/30/2016 274 Days Settled			
BURGAW, NC 28425		9/30/2016 92 Days Settled		CR Beds 121    POS Beds 0	
PENDER				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	92.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	148.2
Current Assets	164,504	Total Charges	7,037,413	Average Wages	14.42
Fixed Assets	0	Contract Allowance	1,270,964	18.1%	Skilled Nursing
Other Assets	0	Operating Revenue	5,766,449	81.9%	Ancillary Service
Total Assets	<u>164,504</u>	Operating Expense	6,323,820	109.7%	Current Ratio
Current Liabilities	547,232	Operating Margin	-557,371	-9.7%	Days to Collect
Long Term Liabilities	0	Other Income	192,395	3.3%	Avg Payment Days
Total Equity	<u>-382,728</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>164,504</u>	Net Profit or Loss	<u>(451,305)</u>	-7.8%	Return on Equity
					117.9%

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<b>345298 HUNTINGTON HEALTH CARE</b>				Proprietary - Partnership	
HUNTINGTON HEALTH CARE		6/30/2016 274 Days Settled			
BURGAW, NC 28425		9/30/2016 92 Days Settled		CR Beds 121    POS Beds 0	
PENDER				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	88.9%
				Length of Stay	152.2
				Average Wages	14.42
				15.5% Skilled Nursing	75.7%
				84.5% Ancillary Service	19.3%
				101.0% Current Ratio	1.7
				-1.0% Days to Collect	124.0
				4.0% Avg Payment Days	58.2
				0.0% Depreciation Rate	409.5%
				3.0% Return on Equity	100.0%
<hr/>					
<b>345518 INN AT QUAIL HAVEN VILLAGE</b>				Proprietary - Corporation	
INN AT QUAIL HAVEN VILLAGE		9/30/2016 274 Days Settled			
PINEHURST, NC 28374				CR Beds 60    POS Beds 0	
MOORE				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate	73.2%
				Length of Stay	80.2
				Average Wages	22.51
				21.9% Skilled Nursing	77.2%
				78.1% Ancillary Service	22.8%
				92.6% Current Ratio	1.0
				7.4% Days to Collect	85.1
				0.7% Avg Payment Days	117.5
				0.0% Depreciation Rate	53.6%
				8.1% Return on Equity	175.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345050 JACOB'S CREEK NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
JACOB'S CREEK NURSING AND REHABILITATION CENTER		9/30/2016 366 Days Settled			
MADISON, NC 27025				CR Beds 170    POS Beds 0	
ROCKINGHAM				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	83.6%
				Length of Stay	222.3
				Average Wages	13.52
				24.4% Skilled Nursing	77.8%
				75.6% Ancillary Service	22.2%
				97.2% Current Ratio	7.9
				2.8% Days to Collect	142.7
				3.2% Avg Payment Days	20.2
				0.0% Depreciation Rate	62.1%
				6.0% Return on Equity	16.3%
<hr/>					
<b>345150 KENANSVILLE HEALTH &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
KENANSVILLE HEALTH & REHABILITATION CENTER		6/30/2016 366 Days Settled			
KENANSVILLE, NC 28349				CR Beds 92    POS Beds 0	
DUPLIN				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	82.1%
				Length of Stay	84.5
				Average Wages	18.03
				19.3% Skilled Nursing	73.0%
				80.7% Ancillary Service	25.8%
				82.8% Current Ratio	1.2
				17.2% Days to Collect	40.0
				0.0% Avg Payment Days	38.0
				0.0% Depreciation Rate	31.1%
				17.2% Return on Equity	16.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345321 KERR LAKE NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
KERR LAKE NURSING AND REHABILITATION CENTER		9/30/2016 366 Days Settled			
HENDERSON, NC 27536				CR Beds 115 POS Beds 0	
VANCE				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	89.5%
				Length of Stay	124.7
				Average Wages	14.25
				21.9% Skilled Nursing	61.0%
				78.1% Ancillary Service	32.3%
				99.9% Current Ratio	2.9
				0.1% Days to Collect	51.0
				2.1% Avg Payment Days	18.5
				0.0% Depreciation Rate	147.7%
				2.2% Return on Equity	20.2%
<hr/>					
<b>345344 KINDRED NURSING &amp; REHABILITATION-HENDERSON</b>				Proprietary - Corporation	
KINDRED NURSING & REHABILITATION-HENDERSON		6/30/2016 366 Days Settled			
HENDERSON, NC 27536				CR Beds 78 POS Beds 0	
VANCE				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	92.4%
				Length of Stay	81.1
				Average Wages	17.53
				17.5% Skilled Nursing	70.3%
				82.5% Ancillary Service	29.7%
				101.4% Current Ratio	2.7
				-1.4% Days to Collect	45.4
				0.0% Avg Payment Days	16.2
				0.0% Depreciation Rate	40.8%
				-1.4% Return on Equity	-9.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345184 KINDRED TRANSITIONAL CARE &amp; REHAB-ELIZABETH CITY</b>		Proprietary - Corporation	
KINDRED TRANSITIONAL CARE & REHAB-ELIZABETH CITY		6/30/2016 366 Days Settled	
ELIZABETH CITY, NC 27909		CR Beds 108 POS Beds 0	
PASQUOTANK		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	76.4%
<b>Balance Sheet</b>		Length of Stay	85.8
<b>Income Statement</b>		Average Wages	17.40
Current Assets	775,341	Total Charges	11,008,448
Fixed Assets	540,864	Contract Allowance	3,360,885
Other Assets	0	Operating Revenue	7,647,563
Total Assets	1,316,205	Operating Expense	8,378,764
Current Liabilities	422,792	Operating Margin	-731,201
Long Term Liabilities	94,959	Other Income	31,595
Total Equity	798,454	Other Expense	0
Total Liab. and Equity	1,316,205	Net Profit or Loss	(699,606)
		30.5%	Skilled Nursing 72.1%
		69.5%	Ancillary Service 27.9%
		109.6%	Current Ratio 1.8
		-9.6%	Days to Collect 34.4
		0.4%	Avg Payment Days 16.8
		0.0%	Depreciation Rate 52.4%
		-9.1%	Return on Equity -87.6%
<b>345081 KINDRED TRANSITIONAL CARE &amp; REHAB-ROSE MANOR</b>		Proprietary - Corporation	
KINDRED TRANSITIONAL CARE & REHAB-ROSE MANOR		6/30/2016 366 Days Settled	
DURHAM, NC 27704		CR Beds 111 POS Beds 0	
DURHAM		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	91.7%
<b>Balance Sheet</b>		Length of Stay	98.8
<b>Income Statement</b>		Average Wages	19.32
Current Assets	1,170,988	Total Charges	12,460,013
Fixed Assets	843,474	Contract Allowance	1,775,855
Other Assets	0	Operating Revenue	10,684,158
Total Assets	2,014,462	Operating Expense	11,174,283
Current Liabilities	561,912	Operating Margin	-490,125
Long Term Liabilities	132,997	Other Income	2,243
Total Equity	1,319,553	Other Expense	0
Total Liab. and Equity	2,014,462	Net Profit or Loss	(487,882)
		14.3%	Skilled Nursing 70.0%
		85.7%	Ancillary Service 30.0%
		104.6%	Current Ratio 2.1
		-4.6%	Days to Collect 38.3
		0.0%	Avg Payment Days 16.3
		0.0%	Depreciation Rate 41.2%
		-4.6%	Return on Equity -37.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345509 KINGSWOOD NURSING CENTER</b>				Proprietary - Corporation	
KINGSWOOD NURSING CENTER		12/31/2016 366 Days Settled			
ABERDEEN, NC 28315		CR Beds 100    POS Beds 0			
MOORE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		86.0%	
		Length of Stay		178.9	
		Average Wages		16.70	
		25.2% Skilled Nursing		70.2%	
		74.8% Ancillary Service		27.9%	
		106.4% Current Ratio		1.6	
		-6.4% Days to Collect		62.0	
		0.1% Avg Payment Days		32.5	
		0.0% Depreciation Rate		1,412.9%	
		-6.3% Return on Equity		135.0%	
<hr/>					
<b>345502 LAKE PARK NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
LAKE PARK NURSING AND REHABILITATION CENTER		9/30/2016 366 Days Settled			
INDIAN TRAIL, NC 28079		CR Beds 120    POS Beds 0			
UNION		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		57.7%	
		Length of Stay		140.7	
		Average Wages		15.15	
		20.9% Skilled Nursing		70.9%	
		79.1% Ancillary Service		29.1%	
		111.6% Current Ratio		27.4	
		-11.6% Days to Collect		412.2	
		3.4% Avg Payment Days		13.9	
		0.0% Depreciation Rate		164.6%	
		-8.1% Return on Equity		-7.4%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345138 LENOIR HEALTHCARE CENTER</b>		Proprietary - Corporation	
LENOIR HEALTHCARE CENTER		12/31/2016 366 Days Settled	
LENOIR, NC 28645		CR Beds 120    POS Beds 0	
CALDWELL		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	77.1%
		Length of Stay	209.1
		Average Wages	17.22
		12.2% Skilled Nursing	75.0%
		87.8% Ancillary Service	25.0%
		90.2% Current Ratio	7.4
		9.8% Days to Collect	49.7
		0.4% Avg Payment Days	25.4
		0.0% Depreciation Rate	45.0%
		10.2% Return on Equity	16.2%
<hr/>			
<b>345419 LEXINGTON HEALTH CARE CENTER</b>		Proprietary - Partnership	
LEXINGTON HEALTH CARE CENTER		9/30/2016 366 Days Settled	
LEXINGTON, NC 27292		CR Beds 100    POS Beds 0	
DAVIDSON		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	91.6%
		Length of Stay	69.7
		Average Wages	18.96
		38.0% Skilled Nursing	66.6%
		62.0% Ancillary Service	28.0%
		95.5% Current Ratio	2.1
		4.5% Days to Collect	38.3
		0.1% Avg Payment Days	11.3
		0.0% Depreciation Rate	5.3%
		4.6% Return on Equity	33.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345496 LIBERTY COMMONS N&amp;R ALAMANCE</b>		Proprietary - Corporation	
LIBERTY COMMONS N&R ALAMANCE		9/30/2016 366 Days Settled	
BURLINGTON, NC 27215		CR Beds 138 POS Beds 0	
ALAMANCE		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	65.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,190,885	Total Charges	9,252,111
Fixed Assets	99,735	Contract Allowance	2,070,172
Other Assets	0	Operating Revenue	7,181,939
Total Assets	2,290,620	Operating Expense	7,056,786
Current Liabilities	1,279,241	Operating Margin	125,153
Long Term Liabilities	412,712	Other Income	6,298
Total Equity	598,667	Other Expense	0
Total Liab. and Equity	2,290,620	Net Profit or Loss	131,451
		22.4%	Skilled Nursing 73.1%
		77.6%	Ancillary Service 22.3%
		98.3%	Current Ratio 1.7
		1.7%	Days to Collect 55.7
		0.1%	Avg Payment Days 55.3
		0.0%	Depreciation Rate 121.6%
		1.8%	Return on Equity 22.0%

<b>345207 LIBERTY COMMONS N&amp;R CTR OF COLUMBUS CTY</b>		Proprietary - Corporation	
LIBERTY COMMONS N&R CTR OF COLUMBUS CTY		9/30/2016 366 Days Settled	
WHITEVILLE, NC 28472		CR Beds 147 POS Beds 0	
COLUMBUS		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	73.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	6,834,302	Total Charges	11,637,485
Fixed Assets	150,056	Contract Allowance	2,802,449
Other Assets	16,303	Operating Revenue	8,835,036
Total Assets	7,000,661	Operating Expense	8,696,812
Current Liabilities	1,786,053	Operating Margin	138,224
Long Term Liabilities	0	Other Income	3,506
Total Equity	5,214,608	Other Expense	0
Total Liab. and Equity	7,000,661	Net Profit or Loss	141,730
		24.1%	Skilled Nursing 70.3%
		75.9%	Ancillary Service 24.5%
		98.4%	Current Ratio 3.8
		1.6%	Days to Collect 119.0
		0.0%	Avg Payment Days 68.6
		0.0%	Depreciation Rate 312.4%
		1.6%	Return on Equity 2.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345519 LIBERTY COMMONS NSG &amp; REH JOHN</b>		Proprietary - Corporation	
LIBERTY COMMONS NSG & REH JOHN		9/30/2016 366 Days Settled	
BENSON, NC 27504		CR Beds 160 POS Beds 0	
JOHNSTON		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	69.0%
<b>Balance Sheet</b>		Length of Stay	82.3
<b>Income Statement</b>		Average Wages	17.86
Current Assets	-672,725	Total Charges	11,753,325
Fixed Assets	138,049	Contract Allowance	2,661,860
Other Assets	0	Operating Revenue	9,091,465
Total Assets	-534,676	Operating Expense	8,582,304
Current Liabilities	1,438,292	Operating Margin	509,161
Long Term Liabilities	0	Other Income	20,708
Total Equity	-1,972,968	Other Expense	0
Total Liab. and Equity	-534,676	Net Profit or Loss	529,869
		22.6%	Skilled Nursing 70.8%
		77.4%	Ancillary Service 22.6%
		94.4%	Current Ratio (0.5)
		5.6%	Days to Collect 47.6
		0.2%	Avg Payment Days 51.4
		0.0%	Depreciation Rate 209.0%
		5.8%	Return on Equity -26.9%

<b>345503 LIBERTY COMMONS NSG &amp; REH ROWA</b>		Proprietary - Corporation	
LIBERTY COMMONS NSG & REH ROWA		9/30/2016 366 Days Settled	
SALISBURY, NC 28147		CR Beds 90 POS Beds 0	
ROWAN		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	93.9%
<b>Balance Sheet</b>		Length of Stay	94.3
<b>Income Statement</b>		Average Wages	19.42
Current Assets	4,482,369	Total Charges	9,983,868
Fixed Assets	155,165	Contract Allowance	2,506,269
Other Assets	0	Operating Revenue	7,477,599
Total Assets	4,637,534	Operating Expense	6,901,070
Current Liabilities	2,357,458	Operating Margin	576,529
Long Term Liabilities	0	Other Income	13,993
Total Equity	2,280,076	Other Expense	0
Total Liab. and Equity	4,637,534	Net Profit or Loss	590,522
		25.1%	Skilled Nursing 74.9%
		74.9%	Ancillary Service 25.1%
		92.3%	Current Ratio 1.9
		7.7%	Days to Collect 38.7
		0.2%	Avg Payment Days 119.1
		0.0%	Depreciation Rate 54.9%
		7.9%	Return on Equity 25.9%

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<b>345039 LIBERTY COMMONS NSG &amp; REHAB CTR OF SPRINGWOOD</b>				Proprietary - Corporation	
LIBERTY COMMONS NSG & REHAB CTR OF SPRINGWOOD		9/30/2016 366 Days Settled			
WINSTON-SALEM, NC 27105				CR Beds 200    POS Beds 0	
FORSYTH				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate            31.1%	
				Length of Stay                95.8	
				Average Wages                20.51	
				19.8% Skilled Nursing        81.7%	
				80.2% Ancillary Service       18.3%	
				127.8% Current Ratio            (0.2)	
				-27.8% Days to Collect            92.2	
				0.5% Avg Payment Days        176.8	
				0.0% Depreciation Rate        855.1%	
				-27.3% Return on Equity          35.9%	

  

Balance Sheet		Income Statement			
Current Assets	-550,950	Total Charges	5,625,699		
Fixed Assets	72,409	Contract Allowance	1,115,745	19.8%	
Other Assets	0	Operating Revenue	4,509,954	80.2%	
Total Assets	-478,541	Operating Expense	5,765,007	127.8%	
Current Liabilities	2,952,787	Operating Margin	-1,255,053	-27.8%	
Long Term Liabilities	0	Other Income	22,348	0.5%	
Total Equity	-3,431,328	Other Expense	0	0.0%	
Total Liab. and Equity	-478,541	Net Profit or Loss	(1,232,705)	-27.3%	

<b>345309 LIBERTY COMMONS NSG AND REHAB CTR OF HALIFAX CTY</b>				Proprietary - Corporation	
LIBERTY COMMONS NSG AND REHAB CTR OF HALIFAX CTY		9/30/2016 366 Days Settled			
WELDON, NC 27890				CR Beds 75    POS Beds 0	
HALIFAX				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            66.5%	
				Length of Stay                97.6	
				Average Wages                19.01	
				26.9% Skilled Nursing        70.4%	
				73.1% Ancillary Service       26.0%	
				95.8% Current Ratio            1.2	
				4.2% Days to Collect            37.0	
				0.2% Avg Payment Days        87.2	
				0.0% Depreciation Rate        74.9%	
				4.4% Return on Equity          46.0%	

  

Balance Sheet		Income Statement			
Current Assets	1,460,161	Total Charges	6,041,844		
Fixed Assets	189,861	Contract Allowance	1,624,865	26.9%	
Other Assets	0	Operating Revenue	4,416,979	73.1%	
Total Assets	1,650,022	Operating Expense	4,233,644	95.8%	
Current Liabilities	1,231,839	Operating Margin	183,335	4.2%	
Long Term Liabilities	0	Other Income	9,056	0.2%	
Total Equity	418,183	Other Expense	0	0.0%	
Total Liab. and Equity	1,650,022	Net Profit or Loss	192,391	4.4%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345532 LIBERTY COMMONS NSG AND REHAB CTR OF LEE COUNTY</b>				Proprietary - Corporation	
LIBERTY COMMONS NSG AND REHAB CTR OF LEE COUNTY		9/30/2016 366 Days Settled			
SANFORD, NC 27330				CR Beds 80	POS Beds 0
LEE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	83.8%
				Length of Stay	88.9
				Average Wages	18.54
				17.2%	Skilled Nursing 82.2%
				82.8%	Ancillary Service 17.8%
				99.0%	Current Ratio 2.4
				1.0%	Days to Collect 48.0
				0.0%	Avg Payment Days 100.7
				0.0%	Depreciation Rate 184.3%
				1.0%	Return on Equity 2.1%

Balance Sheet		Income Statement			
Current Assets	3,663,712	Total Charges	6,155,250		
Fixed Assets	68,311	Contract Allowance	1,056,914		
Other Assets	256,919	Operating Revenue	5,098,336		
Total Assets	3,988,942	Operating Expense	5,049,287		
Current Liabilities	1,533,949	Operating Margin	49,049		
Long Term Liabilities	0	Other Income	1,608		
Total Equity	2,454,993	Other Expense	0		
Total Liab. and Equity	3,988,942	Net Profit or Loss	50,657		

<b>345468 LIBERTY COMMONS REHABILITATION CENTER</b>				Proprietary - Corporation	
LIBERTY COMMONS REHABILITATION CENTER		9/30/2016 366 Days Settled			
WILMINGTON, NC 28403				CR Beds 140	POS Beds 0
NEW HANOVER				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	60.9%
				Length of Stay	91.5
				Average Wages	18.92
				20.9%	Skilled Nursing 74.6%
				79.1%	Ancillary Service 21.7%
				98.4%	Current Ratio 1.3
				1.6%	Days to Collect 41.4
				0.3%	Avg Payment Days 86.4
				0.0%	Depreciation Rate 4.7%
				1.9%	Return on Equity 11.0%

Balance Sheet		Income Statement			
Current Assets	2,442,487	Total Charges	8,894,633		
Fixed Assets	3,622,414	Contract Allowance	1,862,650		
Other Assets	15,648	Operating Revenue	7,031,983		
Total Assets	6,080,549	Operating Expense	6,922,194		
Current Liabilities	1,828,892	Operating Margin	109,789		
Long Term Liabilities	3,068,030	Other Income	20,475		
Total Equity	1,183,627	Other Expense	0		
Total Liab. and Equity	6,080,549	Net Profit or Loss	130,264		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345203 LIFE CARE CENTER OF BANNER ELK</b>				Proprietary - Other	
LIFE CARE CENTER OF BANNER ELK				12/31/2016 397 Days Settled	
BANNER ELK, NC 28604				CR Beds 118 POS Beds 0	
AVERY				<b>Key Performance Ind.</b>	
CAHABA GBA (TN)				Occupancy Rate 74.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 81.7	
Current Assets	1,386,148	Total Charges	10,420,820	Average Wages 18.43	
Fixed Assets	806,855	Contract Allowance	2,440,327	23.4%	Skilled Nursing 72.0%
Other Assets	19,542	Operating Revenue	7,980,493	76.6%	Ancillary Service 28.0%
Total Assets	2,212,545	Operating Expense	8,142,698	102.0%	Current Ratio 3.3
Current Liabilities	415,560	Operating Margin	-162,205	-2.0%	Days to Collect 45.1
Long Term Liabilities	218,650	Other Income	14,171	0.2%	Avg Payment Days 19.6
Total Equity	1,578,335	Other Expense	0	0.0%	Depreciation Rate 22.1%
Total Liab. and Equity	2,212,545	Net Profit or Loss	(148,034)	-1.9%	Return on Equity -9.4%
<b>345463 LIFE CARE CENTER OF HENDERSONV</b>				Proprietary - Corporation	
LIFE CARE CENTER OF HENDERSONV				6/30/2016 366 Days Settled	
HENDERSONVILLE, NC 28792				CR Beds 80 POS Beds 0	
HENDERSON				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate 87.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 70.9	
Current Assets	1,997,284	Total Charges	9,810,280	Average Wages 20.52	
Fixed Assets	2,606	Contract Allowance	1,843,552	18.8%	Skilled Nursing 64.3%
Other Assets	24,756	Operating Revenue	7,966,728	81.2%	Ancillary Service 35.7%
Total Assets	2,024,646	Operating Expense	7,386,446	92.7%	Current Ratio 4.7
Current Liabilities	421,864	Operating Margin	580,282	7.3%	Days to Collect 46.7
Long Term Liabilities	341,891	Other Income	15,535	0.2%	Avg Payment Days 20.6
Total Equity	1,260,891	Other Expense	0	0.0%	Depreciation Rate 553.7%
Total Liab. and Equity	2,024,646	Net Profit or Loss	595,817	7.5%	Return on Equity 47.3%

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<b>345159 LINCOLNTON REHABILITATION CENTER</b>		Proprietary - Corporation	
LINCOLNTON REHABILITATION CENTER		12/31/2016 366 Days Settled	
LINCOLNTON, NC 28092		CR Beds 120 POS Beds 0	
LINCOLN		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	81.2%
		Length of Stay	146.2
		Average Wages	19.89
		18.2% Skilled Nursing	75.3%
		81.8% Ancillary Service	24.7%
		92.4% Current Ratio	4.2
		7.6% Days to Collect	45.8
		0.1% Avg Payment Days	13.9
		0.0% Depreciation Rate	522.4%
		7.7% Return on Equity	51.2%

  

Balance Sheet		Income Statement	
Current Assets	1,375,163	Total Charges	10,967,049
Fixed Assets	98,358	Contract Allowance	2,000,786
Other Assets	206,694	Operating Revenue	8,966,263
Total Assets	1,680,215	Operating Expense	8,285,497
Current Liabilities	325,938	Operating Margin	680,766
Long Term Liabilities	0	Other Income	12,066
Total Equity	1,354,277	Other Expense	0
Total Liab. and Equity	1,680,215	Net Profit or Loss	692,832

<b>345499 LITCHFORD FALLS HEALTHCARE</b>		Proprietary - Corporation	
LITCHFORD FALLS HEALTHCARE		12/31/2016 366 Days Settled	
RALEIGH, NC 27615		CR Beds 114 POS Beds 0	
WAKE		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	85.7%
		Length of Stay	270.8
		Average Wages	19.60
		20.4% Skilled Nursing	68.4%
		79.6% Ancillary Service	24.3%
		93.6% Current Ratio	4.1
		6.4% Days to Collect	55.2
		0.3% Avg Payment Days	16.2
		0.0% Depreciation Rate	59.7%
		6.7% Return on Equity	26.7%

  

Balance Sheet		Income Statement	
Current Assets	1,568,304	Total Charges	8,888,249
Fixed Assets	581,268	Contract Allowance	1,809,825
Other Assets	0	Operating Revenue	7,078,424
Total Assets	2,149,572	Operating Expense	6,628,406
Current Liabilities	378,298	Operating Margin	450,018
Long Term Liabilities	0	Other Income	22,215
Total Equity	1,771,274	Other Expense	0
Total Liab. and Equity	2,149,572	Net Profit or Loss	472,233

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345192 LONGLEAF NEURO-MEDICAL TREATMENT CENTER</b>		Proprietary - Individual	
LONGLEAF NEURO-MEDICAL TREATMENT CENTER WILSON, NC 27893 WILSON		6/30/2016 366 Days Settled CR Beds 0    POS Beds 0	
BLUE CROSS (NORTH CAROLINA)		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0
		Occupancy Rate	0.0%
		Length of Stay	
		Average Wages	
		0.0% Skilled Nursing	0.0%
		0.0% Ancillary Service	0.0%
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate	0.0%
		0.0% Return on Equity	0.0%
<b>345358 LOUISBURG HEALTHCARE &amp; REHABILITATION CENTER</b>		Proprietary - Corporation	
LOUISBURG HEALTHCARE & REHABILITATION CENTER LOUISBURG, NC 27549 FRANKLIN		9/30/2016 366 Days Settled CR Beds 92    POS Beds 0	
BLUE CROSS (NORTH CAROLINA)		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	966,374	Total Charges	4,671,558
Fixed Assets	165,010	Contract Allowance	416,576
Other Assets	82,192	Operating Revenue	4,254,982
Total Assets	1,213,576	Operating Expense	4,325,110
Current Liabilities	430,635	Operating Margin	-70,128
Long Term Liabilities	-5,862,859	Other Income	35,230
Total Equity	6,645,800	Other Expense	0
Total Liab. and Equity	1,213,576	Net Profit or Loss	(34,898)
		Occupancy Rate	58.0%
		Length of Stay	123.7
		Average Wages	15.21
		8.9% Skilled Nursing	70.8%
		91.1% Ancillary Service	30.5%
		101.6% Current Ratio	2.2
		-1.6% Days to Collect	44.4
		0.8% Avg Payment Days	30.9
		0.0% Depreciation Rate	6.8%
		-0.8% Return on Equity	-0.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345263 MACON VALLEY NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
MACON VALLEY NURSING AND REHABILITATION CENTER		9/30/2016 366 Days Settled			
FRANKLIN, NC 28734				CR Beds 200 POS Beds 0	
MACON				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	43.3%
				Length of Stay	117.3
				Average Wages	14.67
				16.1% Skilled Nursing	69.0%
				83.9% Ancillary Service	31.0%
				92.7% Current Ratio	12.0
				7.3% Days to Collect	212.1
				0.5% Avg Payment Days	19.2
				0.0% Depreciation Rate	80.7%
				7.8% Return on Equity	14.0%
<hr/>					
<b>345206 MADISON HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
MADISON HEALTH AND REHABILITATION		12/31/2016 366 Days Settled			
MARS HILL, NC 28754				CR Beds 100 POS Beds 0	
MADISON				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	93.8%
				Length of Stay	158.2
				Average Wages	17.38
				14.5% Skilled Nursing	75.8%
				85.5% Ancillary Service	24.2%
				98.4% Current Ratio	0.4
				1.6% Days to Collect	40.2
				0.3% Avg Payment Days	11.8
				0.0% Depreciation Rate	69.3%
				1.9% Return on Equity	29.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345102 MAGGIE VALLEY NURSING AND REHABILITATION</b>				Proprietary - Partnership	
MAGGIE VALLEY NURSING AND REHABILITATION		9/27/2016 363 Days Settled			
MAGGIE VALLEY, NC 28751		12/31/2016 95 Days Settled		CR Beds 114 POS Beds 0	
HAYWOOD		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		90.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 114.4	
Current Assets	3,400,454	Total Charges	2,903,135	Average Wages	11.40
Fixed Assets	2,970	Contract Allowance	607,068	20.9% Skilled Nursing	70.8%
Other Assets	0	Operating Revenue	2,296,067	79.1% Ancillary Service	29.2%
Total Assets	3,403,424	Operating Expense	2,342,547	102.0% Current Ratio	7.3
Current Liabilities	463,542	Operating Margin	-46,480	-2.0% Days to Collect	156.4
Long Term Liabilities	2,985,855	Other Income	507	0.0% Avg Payment Days	90.6
Total Equity	-45,973	Other Expense	0	0.0% Depreciation Rate	18,222.7%
Total Liab. and Equity	3,403,424	Net Profit or Loss	(45,973)	-2.0% Return on Equity	100.0%

<b>345102 MAGGIE VALLEY NURSING AND REHABILITATION</b>				Proprietary - Partnership	
MAGGIE VALLEY NURSING AND REHABILITATION		9/27/2016 363 Days Settled			
MAGGIE VALLEY, NC 28751		12/31/2016 95 Days Settled		CR Beds 114 POS Beds 0	
HAYWOOD		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		87.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 136.4	
Current Assets	2,666,527	Total Charges	8,617,092	Average Wages	11.40
Fixed Assets	75,181	Contract Allowance	1,924,610	22.3% Skilled Nursing	69.1%
Other Assets	0	Operating Revenue	6,692,482	77.7% Ancillary Service	30.9%
Total Assets	2,741,708	Operating Expense	6,202,901	92.7% Current Ratio	3.0
Current Liabilities	900,847	Operating Margin	489,581	7.3% Days to Collect	97.8
Long Term Liabilities	0	Other Income	215,393	3.2% Avg Payment Days	61.5
Total Equity	1,840,861	Other Expense	0	0.0% Depreciation Rate	659.9%
Total Liab. and Equity	2,741,708	Net Profit or Loss	704,974	10.5% Return on Equity	38.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345288 MAGNOLIA ESTATES SKILLED CARE</b>		Proprietary - Corporation	
MAGNOLIA ESTATES SKILLED CARE		9/30/2016 366 Days Settled	
SPENCER, NC 28159		CR Beds 80 POS Beds 0	
ROWAN		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	73.9%
<b>Balance Sheet</b>		Length of Stay	270.4
<b>Income Statement</b>		Average Wages	15.99
Current Assets	827,695	Total Charges	4,986,807
Fixed Assets	222,514	Contract Allowance	765,231
Other Assets	8,418	Operating Revenue	4,221,576
Total Assets	1,058,627	Operating Expense	4,257,326
Current Liabilities	427,432	Operating Margin	-35,750
Long Term Liabilities	6,085,749	Other Income	-304
Total Equity	-5,454,554	Other Expense	0
Total Liab. and Equity	1,058,627	Net Profit or Loss	(36,054)
		15.3%	Skilled Nursing 71.3%
		84.7%	Ancillary Service 28.7%
		100.8%	Current Ratio 1.9
		-0.8%	Days to Collect 51.5
		0.0%	Avg Payment Days 26.9
		0.0%	Depreciation Rate 5.6%
		-0.9%	Return on Equity 0.7%

<b>345219 MAGNOLIA LANE NURSING AND REHABILITATION CENTER</b>		Proprietary - Corporation	
MAGNOLIA LANE NURSING AND REHABILITATION CENTER		9/30/2016 366 Days Settled	
MORGANTON, NC 28655		CR Beds 121 POS Beds 0	
BURKE		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	38.8%
<b>Balance Sheet</b>		Length of Stay	186.7
<b>Income Statement</b>		Average Wages	14.23
Current Assets	-929,313	Total Charges	4,536,883
Fixed Assets	97,420	Contract Allowance	871,764
Other Assets	0	Operating Revenue	3,665,119
Total Assets	-831,893	Operating Expense	4,380,913
Current Liabilities	182,948	Operating Margin	-715,794
Long Term Liabilities	0	Other Income	40,849
Total Equity	-1,014,841	Other Expense	0
Total Liab. and Equity	-831,893	Net Profit or Loss	(674,945)
		19.2%	Skilled Nursing 64.8%
		80.8%	Ancillary Service 35.2%
		119.5%	Current Ratio (5.1)
		-19.5%	Days to Collect (98.2)
		1.1%	Avg Payment Days 15.5
		0.0%	Depreciation Rate 74.9%
		-18.4%	Return on Equity 66.5%

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<b>345177 MANOR CARE HEALTH SVCS PINEHURST</b>				Proprietary - Other	
MANOR CARE HEALTH SVCS PINEHURST    5/31/2016 366 Days Settled					
PINEHURST, NC 28374				CR Beds 120    POS Beds 0	
MOORE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            74.9%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	697,147	Total Charges	9,822,553		Length of Stay            83.7
Fixed Assets	6,187,941	Contract Allowance	2,508,825	25.5%	Average Wages            18.62
Other Assets	5,635,079	Operating Revenue	7,313,728	74.5%	Skilled Nursing            75.6%
Total Assets	<u>12,520,167</u>	Operating Expense	7,550,244	103.2%	Ancillary Service        24.4%
Current Liabilities	553,133	Operating Margin	-236,516	-3.2%	Current Ratio            1.3
Long Term Liabilities	6,880,105	Other Income	8,985	0.1%	Days to Collect            34.6
Total Equity	5,086,929	Other Expense	0	0.0%	Avg Payment Days        21.5
Total Liab. and Equity	<u>12,520,167</u>	Net Profit or Loss	<u>(227,531)</u>	-3.1%	Depreciation Rate        3.0%
				Return on Equity        -4.5%	
<b>345448 MAPLE GROVE HEALTH AND REHABILITATION CENTER</b>				Proprietary - Corporation	
MAPLE GROVE HEALTH AND REHABILITATION CENTER    9/30/2016 366 Days Settled					
GREENSBORO, NC 27406				CR Beds 250    POS Beds 0	
GUILFORD				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            56.7%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	-1,780,141	Total Charges	15,008,962		Length of Stay            171.9
Fixed Assets	275,152	Contract Allowance	4,391,319	29.3%	Average Wages            14.67
Other Assets	0	Operating Revenue	10,617,643	70.7%	Skilled Nursing            74.8%
Total Assets	<u>-1,504,989</u>	Operating Expense	11,501,582	108.3%	Ancillary Service        24.1%
Current Liabilities	562,028	Operating Margin	-883,939	-8.3%	Current Ratio            (3.2)
Long Term Liabilities	0	Other Income	633,734	6.0%	Days to Collect            (65.5)
Total Equity	-2,067,017	Other Expense	0	0.0%	Avg Payment Days        18.4
Total Liab. and Equity	<u>-1,504,989</u>	Net Profit or Loss	<u>(250,205)</u>	-2.4%	Depreciation Rate        75.6%
				Return on Equity        12.1%	

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<b>345340 MAPLE LEAF HEALTH CARE</b>		Proprietary - Corporation	
MAPLE LEAF HEALTH CARE		3/31/2016 366 Days Settled	
STATESVILLE, NC 28625		CR Beds 102 POS Beds 0	
IREDELL		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	94.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	Length of Stay 138.8
Current Assets	726,670	Total Charges	11,103,769
Fixed Assets	195,051	Contract Allowance	2,426,090
Other Assets	443,755	Operating Revenue	8,677,679
Total Assets	1,365,476	Operating Expense	9,198,111
Current Liabilities	2,209,198	Operating Margin	-520,432
Long Term Liabilities	-10,586,530	Other Income	19,654
Total Equity	9,742,808	Other Expense	0
Total Liab. and Equity	1,365,476	Net Profit or Loss	(500,778)
		21.8%	Skilled Nursing 73.5%
		78.2%	Ancillary Service 24.0%
		106.0%	Current Ratio 0.3
		-6.0%	Days to Collect 28.7
		0.2%	Avg Payment Days 33.7
		0.0%	Depreciation Rate 171.4%
		-5.8%	Return on Equity -5.1%

<b>345296 MARGATE HEALTH AND REHAB CENTER</b>		Proprietary - Corporation	
MARGATE HEALTH AND REHAB CENTER		9/30/2016 366 Days Settled	
JEFFERSON, NC 28640		CR Beds 150 POS Beds 0	
ASHE		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	78.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	Length of Stay 102.3
Current Assets	1,301,385	Total Charges	11,551,406
Fixed Assets	176,200	Contract Allowance	1,388,620
Other Assets	0	Operating Revenue	10,162,786
Total Assets	1,477,585	Operating Expense	10,008,065
Current Liabilities	913,273	Operating Margin	154,721
Long Term Liabilities	-312,523	Other Income	-10,682
Total Equity	876,835	Other Expense	0
Total Liab. and Equity	1,477,585	Net Profit or Loss	144,039
		12.0%	Skilled Nursing 77.6%
		88.0%	Ancillary Service 22.4%
		98.5%	Current Ratio 1.4
		1.5%	Days to Collect 42.0
		-0.1%	Avg Payment Days 33.4
		0.0%	Depreciation Rate 284.7%
		1.4%	Return on Equity 16.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345218 MARY GRAN NURSING CENTER</b>				Proprietary - Corporation	
MARY GRAN NURSING CENTER		9/30/2016 366 Days Settled			
CLINTON, NC 28328		CR Beds 242    POS Beds 0			
SAMPSON		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		63.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    160.0	
Current Assets	1,130,615	Total Charges	11,087,542	Average Wages    17.02	
Fixed Assets	318,434	Contract Allowance	1,723,981	15.5%	Skilled Nursing    78.2%
Other Assets	14,056	Operating Revenue	9,363,561	84.5%	Ancillary Service    15.8%
Total Assets	<u>1,463,105</u>	Operating Expense	10,619,858	113.4%	Current Ratio    0.2
Current Liabilities	4,668,631	Operating Margin	-1,256,297	-13.4%	Days to Collect    43.1
Long Term Liabilities	0	Other Income	89,521	1.0%	Avg Payment Days    146.6
Total Equity	<u>-3,205,526</u>	Other Expense	0	0.0%	Depreciation Rate    315.8%
Total Liab. and Equity	<u>1,463,105</u>	Net Profit or Loss	<u>(1,166,776)</u>	-12.5%	Return on Equity    36.4%
<b>345093 MARYFIELD NURSING HOME</b>				Nonprofit - Church	
MARYFIELD NURSING HOME		9/30/2016 366 Days Settled			
HIGH POINT, NC 27260		CR Beds 125    POS Beds 0			
GUILFORD		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		90.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    160.0	
Current Assets	4,102,716	Total Charges	20,475,204	Average Wages    17.53	
Fixed Assets	79,785,514	Contract Allowance	2,962,550	14.5%	Skilled Nursing    59.1%
Other Assets	34,490,168	Operating Revenue	17,512,654	85.5%	Ancillary Service    10.1%
Total Assets	<u>118,378,398</u>	Operating Expense	26,082,200	148.9%	Current Ratio    0.1
Current Liabilities	30,220,932	Operating Margin	-8,569,546	-48.9%	Days to Collect    22.4
Long Term Liabilities	70,937,387	Other Income	17,621,448	100.6%	Avg Payment Days    16.5
Total Equity	<u>17,220,079</u>	Other Expense	0	0.0%	Depreciation Rate    0.8%
Total Liab. and Equity	<u>118,378,398</u>	Net Profit or Loss	<u>9,051,902</u>	51.7%	Return on Equity    52.6%

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<b>345307 MEADOWWOOD NURSING CENTER</b>		Proprietary - Corporation	
MEADOWWOOD NURSING CENTER		12/31/2016 366 Days Settled	
GASTONIA, NC 28056		CR Beds 50    POS Beds 0	
GASTON		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	75.8%
		Length of Stay	220.3
		Average Wages	18.05
		27.5% Skilled Nursing	75.5%
		72.5% Ancillary Service	24.5%
		119.6% Current Ratio	0.4
		-19.6% Days to Collect	34.9
		0.0% Avg Payment Days	33.3
		0.0% Depreciation Rate	2,119.0%
		-19.6% Return on Equity	105.5%
<hr/>			
<b>345471 MECKLENBURG HEALTH &amp; REHABILITATION CENTER</b>		Proprietary - Partnership	
MECKLENBURG HEALTH & REHABILITATION CENTER		9/30/2016 366 Days Settled	
CHARLOTTE, NC 28273		CR Beds 100    POS Beds 0	
MECKLENBURG		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	88.3%
		Length of Stay	69.3
		Average Wages	20.39
		31.9% Skilled Nursing	73.7%
		68.1% Ancillary Service	26.3%
		105.0% Current Ratio	0.5
		-5.0% Days to Collect	51.0
		0.2% Avg Payment Days	11.4
		0.0% Depreciation Rate	4.8%
		-4.8% Return on Equity	18.2%

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<b>345172 MERIDIAN CENTER</b>				Proprietary - Corporation	
MERIDIAN CENTER		12/31/2016 366 Days Settled			
HIGH POINT, NC 27262		CR Beds 199    POS Beds 0			
GUILFORD		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		83.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				152.8	
Current Assets	1,387,366	Total Charges	18,965,932	Average Wages	
Fixed Assets	9,872,057	Contract Allowance	6,395,736	19.77	
Other Assets	-3,297,313	Operating Revenue	12,570,196	33.7%	Skilled Nursing
Total Assets	<u>7,962,110</u>	Operating Expense	12,473,082	66.3%	Ancillary Service
Current Liabilities	999,027	Operating Margin	97,114	99.2%	Current Ratio
Long Term Liabilities	8,944,409	Other Income	12,692	0.8%	Days to Collect
Total Equity	-1,981,326	Other Expense	0	0.1%	Avg Payment Days
Total Liab. and Equity	<u>7,962,110</u>	Net Profit or Loss	<u>109,806</u>	0.0%	Depreciation Rate
				0.9%	Return on Equity
					-5.5%
<b>345254 MONROE REHABILITATION CENTER</b>				Proprietary - Corporation	
MONROE REHABILITATION CENTER		12/31/2016 366 Days Settled			
MONROE, NC 28112		CR Beds 152    POS Beds 0			
UNION		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		78.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				157.1	
Current Assets	-813,516	Total Charges	10,663,089	Average Wages	
Fixed Assets	84,785	Contract Allowance	1,560,631	19.27	
Other Assets	289,052	Operating Revenue	9,102,458	14.6%	Skilled Nursing
Total Assets	<u>-439,679</u>	Operating Expense	9,047,855	85.4%	Ancillary Service
Current Liabilities	340,268	Operating Margin	54,603	99.4%	Current Ratio
Long Term Liabilities	0	Other Income	7,318	0.6%	Days to Collect
Total Equity	-779,947	Other Expense	0	0.1%	Avg Payment Days
Total Liab. and Equity	<u>-439,679</u>	Net Profit or Loss	<u>61,921</u>	0.0%	Depreciation Rate
				0.7%	Return on Equity
					-7.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345283 MOORESVILLE CENTER</b>				Proprietary - Corporation	
MOORESVILLE CENTER		12/31/2016 366 Days Settled			
MOORESVILLE, NC 28115				CR Beds 160 POS Beds 0	
IREDELL				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	85.7%
				Length of Stay	124.6
				Average Wages	18.69
				29.8%	Skilled Nursing 76.6%
				70.2%	Ancillary Service 0.0%
				104.1%	Current Ratio 1.5
				-4.1%	Days to Collect 36.5
				0.0%	Avg Payment Days 16.8
				0.0%	Depreciation Rate 444.3%
				-4.1%	Return on Equity 6.4%

  

Balance Sheet		Income Statement			
Current Assets	1,252,023	Total Charges	16,816,835		
Fixed Assets	455,105	Contract Allowance	5,009,634		
Other Assets	-8,388,309	Operating Revenue	11,807,201		
Total Assets	-6,681,181	Operating Expense	12,294,172		
Current Liabilities	862,974	Operating Margin	-486,971		
Long Term Liabilities	0	Other Income	4,806		
Total Equity	-7,544,155	Other Expense	0		
Total Liab. and Equity	-6,681,181	Net Profit or Loss	(482,165)		

<b>345126 MOUNT OLIVE CENTER</b>				Proprietary - Corporation	
MOUNT OLIVE CENTER		12/31/2016 366 Days Settled			
MOUNT OLIVE, NC 28365				CR Beds 150 POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	83.0%
				Length of Stay	147.0
				Average Wages	17.03
				29.3%	Skilled Nursing 85.8%
				70.7%	Ancillary Service 14.2%
				105.0%	Current Ratio 1.2
				-5.0%	Days to Collect 32.7
				1.6%	Avg Payment Days 17.2
				0.0%	Depreciation Rate 15.3%
				-3.4%	Return on Equity 24.4%

  

Balance Sheet		Income Statement			
Current Assets	852,857	Total Charges	12,533,505		
Fixed Assets	12,403,391	Contract Allowance	3,672,599		
Other Assets	2,683,108	Operating Revenue	8,860,906		
Total Assets	15,939,356	Operating Expense	9,302,449		
Current Liabilities	713,757	Operating Margin	-441,543		
Long Term Liabilities	16,472,028	Other Income	140,708		
Total Equity	-1,235,429	Other Expense	0		
Total Liab. and Equity	15,950,356	Net Profit or Loss	(300,835)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345285 MOUNTAIN HOME HEALTH AND REHAB</b>		Proprietary - Other	
MOUNTAIN HOME HEALTH AND REHAB		12/31/2016 366 Days Settled	
HENDERSONVILLE, NC 28739		CR Beds 134 POS Beds 0	
HENDERSON		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	83.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,880,383	Total Charges	9,454,876
Fixed Assets	228,496	Contract Allowance	1,825,127
Other Assets	0	Operating Revenue	7,629,749
Total Assets	2,108,879	Operating Expense	7,963,689
Current Liabilities	1,496,884	Operating Margin	-333,940
Long Term Liabilities	294,530	Other Income	9,252
Total Equity	317,465	Other Expense	0
Total Liab. and Equity	2,108,879	Net Profit or Loss	(324,688)
		19.3%	Skilled Nursing 89.2%
		80.7%	Ancillary Service 10.8%
		104.4%	Current Ratio 1.3
		-4.4%	Days to Collect 90.2
		0.1%	Avg Payment Days 67.0
		0.0%	Depreciation Rate 89.4%
		-4.3%	Return on Equity -102.3%

<b>345048 MOUNTAIN RIDGE HEALTH AND REHAB</b>		Proprietary - Other	
MOUNTAIN RIDGE HEALTH AND REHAB		9/30/2016 366 Days Settled	
BLACK MOUNTAIN, NC 28711		CR Beds 100 POS Beds 0	
BUNCOMBE		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	92.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,147,711	Total Charges	13,945,512
Fixed Assets	206,270	Contract Allowance	5,942,746
Other Assets	1,921,885	Operating Revenue	8,002,766
Total Assets	3,275,866	Operating Expense	7,804,852
Current Liabilities	1,062,403	Operating Margin	197,914
Long Term Liabilities	0	Other Income	17,083
Total Equity	2,213,463	Other Expense	0
Total Liab. and Equity	3,275,866	Net Profit or Loss	214,997
		42.6%	Skilled Nursing 56.7%
		57.4%	Ancillary Service 41.8%
		97.5%	Current Ratio 1.1
		2.5%	Days to Collect 45.4
		0.2%	Avg Payment Days 48.1
		0.0%	Depreciation Rate 266.1%
		2.7%	Return on Equity 9.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345193 MOUNTAIN VIEW MANOR NURSING CE</b>				Proprietary - Corporation	
MOUNTAIN VIEW MANOR NURSING CE		12/31/2016 366 Days Settled			
BRYSON CITY, NC 28713		CR Beds 120    POS Beds 0			
SWAIN		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		78.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				221.2	
Current Assets	1,058,693	Total Charges	5,473,482	Average Wages	15.30
Fixed Assets	473,467	Contract Allowance	-998,565	-18.2%	Skilled Nursing
Other Assets	9,897	Operating Revenue	6,472,047	118.2%	Ancillary Service
Total Assets	<u>1,542,057</u>	Operating Expense	6,300,715	97.4%	Current Ratio
Current Liabilities	712,175	Operating Margin	171,332	2.6%	Days to Collect
Long Term Liabilities	0	Other Income	57,393	0.9%	Avg Payment Days
Total Equity	829,882	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,542,057</u>	Net Profit or Loss	<u>228,725</u>	3.5%	Return on Equity
					27.6%

<b>345196 MOUNTAIN VISTA HEALTH PARK</b>				Nonprofit - Other	
MOUNTAIN VISTA HEALTH PARK		9/30/2016 366 Days Settled			
DENTON, NC 27239		CR Beds 120    POS Beds 0			
DAVIDSON		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		92.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				257.6	
Current Assets	4,819,214	Total Charges	8,481,653	Average Wages	14.91
Fixed Assets	889,555	Contract Allowance	2,507,206	29.6%	Skilled Nursing
Other Assets	4,304	Operating Revenue	5,974,447	70.4%	Ancillary Service
Total Assets	<u>5,713,073</u>	Operating Expense	6,058,240	101.4%	Current Ratio
Current Liabilities	500,379	Operating Margin	-83,793	-1.4%	Days to Collect
Long Term Liabilities	0	Other Income	153,602	2.6%	Avg Payment Days
Total Equity	5,212,694	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>5,713,073</u>	Net Profit or Loss	<u>69,813</u>	1.2%	Return on Equity
					1.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345558 NC STATE VETERANS HOME-BLACK MOUNTAIN</b>				Nonprofit - Church	
NC STATE VETERANS HOME-BLACK MOUNTAIN		6/30/2016 366 Days Settled			
BLACK MOUNTAIN, NC 28711				CR Beds 100    POS Beds 0	
BUNCOMBE				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate            95.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            208.8	
Current Assets	5,917,530	Total Charges	12,538,762	Average Wages            16.71	
Fixed Assets	0	Contract Allowance	3,820,002	30.5% Skilled Nursing        79.8%	
Other Assets	-3,711,795	Operating Revenue	8,718,760	69.5% Ancillary Service      20.2%	
Total Assets	<u>2,205,735</u>	Operating Expense	19,041,035	218.4% Current Ratio            26.1	
Current Liabilities	226,479	Operating Margin	-10,322,275	-118.4% Days to Collect            76.2	
Long Term Liabilities	0	Other Income	10,120,926	116.1% Avg Payment Days        0.9	
Total Equity	<u>1,979,256</u>	Other Expense	0	0.0% Depreciation Rate        0.0%	
Total Liab. and Equity	<u>2,205,735</u>	Net Profit or Loss	<u>(201,349)</u>	-2.3% Return on Equity          -10.2%	
<hr/>					
<b>345560 NC STATE VETERANS HOME-KINSTON</b>				Nonprofit - Church	
NC STATE VETERANS HOME-KINSTON		6/30/2016 366 Days Settled			
KINSTON, NC 28504				CR Beds 100    POS Beds 0	
LENOIR				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            92.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            163.6	
Current Assets	6,512,090	Total Charges	13,009,487	Average Wages            16.73	
Fixed Assets	0	Contract Allowance	3,721,977	28.6% Skilled Nursing        77.9%	
Other Assets	-5,121,587	Operating Revenue	9,287,510	71.4% Ancillary Service      22.1%	
Total Assets	<u>1,390,503</u>	Operating Expense	19,799,172	213.2% Current Ratio            56.5	
Current Liabilities	115,253	Operating Margin	-10,511,662	-113.2% Days to Collect            118.3	
Long Term Liabilities	0	Other Income	10,273,156	110.6% Avg Payment Days        0.4	
Total Equity	<u>1,275,250</u>	Other Expense	0	0.0% Depreciation Rate        0.0%	
Total Liab. and Equity	<u>1,390,503</u>	Net Profit or Loss	<u>(238,506)</u>	-2.6% Return on Equity          -18.7%	

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<b>345492 NC STATE VETERANS HOME - FAYETTEVILLE</b>				Nonprofit - Church	
NC STATE VETERANS HOME - FAYETTEVILLE		6/30/2016 366 Days Settled			
FAYETTEVILLE, NC 28301				CR Beds 150    POS Beds 0	
CUMBERLAND				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            92.8%	
				Length of Stay                219.6	
				Average Wages                15.75	
				Skilled Nursing               84.0%	
				Ancillary Service            16.0%	
				Current Ratio                 19.8	
				Days to Collect               59.1	
				Avg Payment Days            1.4	
				Depreciation Rate            0.0%	
				Return on Equity              22.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	6,466,736	Total Charges	15,286,702		
Fixed Assets	0	Contract Allowance	3,756,401	24.6%	
Other Assets	-3,646,074	Operating Revenue	11,530,301	75.4%	
Total Assets	<u>2,820,662</u>	Operating Expense	23,425,619	203.2%	
Current Liabilities	327,331	Operating Margin	-11,895,318	-103.2%	
Long Term Liabilities	0	Other Income	12,464,508	108.1%	
Total Equity	<u>2,493,331</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,820,662</u>	Net Profit or Loss	<u>569,190</u>	4.9%	
<hr/>					
<b>345531 NORTH CAROLINA STATE VETERANS NURSING HOME SALISBU</b>				Nonprofit - Church	
NORTH CAROLINA STATE VETERANS NURSING HOME SALISBU		6/30/2016 366 Days Settled			
SALISBURY, NC 28145				CR Beds 99    POS Beds 0	
ROWAN				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            97.1%	
				Length of Stay                268.5	
				Average Wages                19.94	
				Skilled Nursing               76.1%	
				Ancillary Service            23.9%	
				Current Ratio                 1.4	
				Days to Collect               89.4	
				Avg Payment Days            5.6	
				Depreciation Rate            0.0%	
				Return on Equity              -455.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	414,800	Total Charges	12,319,531		
Fixed Assets	0	Contract Allowance	3,820,002	31.0%	
Other Assets	0	Operating Revenue	8,499,529	69.0%	
Total Assets	<u>414,800</u>	Operating Expense	19,184,438	225.7%	
Current Liabilities	291,423	Operating Margin	-10,684,909	-125.7%	
Long Term Liabilities	0	Other Income	10,123,163	119.1%	
Total Equity	<u>123,377</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>414,800</u>	Net Profit or Loss	<u>(561,746)</u>	-6.6%	

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<b>345313 NORTHAMPTON NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
NORTHAMPTON NURSING AND REHABILITATION CENTER		9/30/2016 366 Days Settled			
JACKSON, NC 27845		CR Beds 80    POS Beds 0			
NORTHAMPTON		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		69.9%	
		Length of Stay		122.6	
		Average Wages		16.11	
		24.4% Skilled Nursing		82.0%	
		75.6% Ancillary Service		18.0%	
		117.5% Current Ratio		(5.4)	
		-17.5% Days to Collect		(98.6)	
		3.1% Avg Payment Days		15.9	
		0.0% Depreciation Rate		88.9%	
		-14.3% Return on Equity		47.9%	

Balance Sheet		Income Statement			
Current Assets	-1,087,032	Total Charges	5,433,000		
Fixed Assets	60,966	Contract Allowance	1,322,997		
Other Assets	0	Operating Revenue	4,110,003		
Total Assets	<u>-1,026,066</u>	Operating Expense	4,827,231		
Current Liabilities	201,753	Operating Margin	-717,228		
Long Term Liabilities	0	Other Income	128,692		
Total Equity	<u>-1,227,819</u>	Other Expense	0		
Total Liab. and Equity	<u>-1,026,066</u>	Net Profit or Loss	<u>(588,536)</u>		

<b>345119 NORTHCHASE NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
NORTHCHASE NURSING AND REHABILITATION CENTER		9/30/2016 366 Days Settled			
WILMINGTON, NC 28405		CR Beds 140    POS Beds 0			
NEW HANOVER		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		86.5%	
		Length of Stay		113.9	
		Average Wages		16.46	
		23.7% Skilled Nursing		73.9%	
		76.3% Ancillary Service		26.1%	
		100.8% Current Ratio		3.3	
		-0.8% Days to Collect		54.5	
		2.9% Avg Payment Days		17.3	
		0.0% Depreciation Rate		94.7%	
		2.1% Return on Equity		16.7%	

Balance Sheet		Income Statement			
Current Assets	1,627,142	Total Charges	13,699,013		
Fixed Assets	182,675	Contract Allowance	3,243,225		
Other Assets	0	Operating Revenue	10,455,788		
Total Assets	<u>1,809,817</u>	Operating Expense	10,540,127		
Current Liabilities	489,688	Operating Margin	-84,339		
Long Term Liabilities	0	Other Income	304,265		
Total Equity	<u>1,320,129</u>	Other Expense	0		
Total Liab. and Equity	<u>1,809,817</u>	Net Profit or Loss	<u>219,926</u>		

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<b>345443 OAK FOREST HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
OAK FOREST HEALTH AND REHABILITATION		6/30/2016 366 Days Settled			
WINSTON SALEM, NC 27105				CR Beds 170    POS Beds 0	
FORSYTH				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	93.3%
				Length of Stay	87.9
				Average Wages	16.91
				27.1% Skilled Nursing	65.9%
				72.9% Ancillary Service	34.1%
				95.1% Current Ratio	4.7
				4.9% Days to Collect	75.7
				1.1% Avg Payment Days	20.0
				0.0% Depreciation Rate	97.4%
				6.1% Return on Equity	18.4%
<hr/>					
<b>345464 OAK GROVE HEALTH CARE CENTER</b>				Proprietary - Other	
OAK GROVE HEALTH CARE CENTER		12/31/2016 366 Days Settled			
RUTHERFORDTON, NC 28139				CR Beds 76    POS Beds 0	
RUTHERFORD				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	79.3%
				Length of Stay	92.3
				Average Wages	17.90
				17.6% Skilled Nursing	66.4%
				82.4% Ancillary Service	31.2%
				46.1% Current Ratio	1.2
				53.9% Days to Collect	995.1
				0.0% Avg Payment Days	18.0
				0.0% Depreciation Rate	16.7%
				53.9% Return on Equity	80.9%

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<b>345373 OCEAN TRAIL HEALTHCARE &amp; REHAB CENTER</b>				Proprietary - Corporation	
OCEAN TRAIL HEALTHCARE & REHAB CENTER		9/30/2016 366 Days Settled			
SOUTHPORT, NC 28461				CR Beds 116    POS Beds 0	
BRUNSWICK				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            47.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            133.5	
Current Assets	1,830,822	Total Charges	5,404,253	Average Wages            16.06	
Fixed Assets	1,809,133	Contract Allowance	1,106,264	20.5%	Skilled Nursing            67.4%
Other Assets	63,599	Operating Revenue	4,297,989	79.5%	Ancillary Service        28.8%
Total Assets	<u>3,703,554</u>	Operating Expense	5,074,090	118.1%	Current Ratio            4.0
Current Liabilities	461,549	Operating Margin	-776,101	-18.1%	Days to Collect            44.7
Long Term Liabilities	11,509,535	Other Income	8,076	0.2%	Avg Payment Days        28.1
Total Equity	-8,267,530	Other Expense	0	0.0%	Depreciation Rate        5.4%
Total Liab. and Equity	<u>3,703,554</u>	Net Profit or Loss	<u>(768,025)</u>	-17.9%	Return on Equity            9.3%
<b>345541 OLDE KNOX COMMONS AT THE VILLAGES OF MECKLENBURG</b>				Proprietary - Corporation	
OLDE KNOX COMMONS AT THE VILLAGES OF MECKLENBURG		9/30/2016 366 Days Settled			
HUNTERSVILLE, NC 28078				CR Beds 114    POS Beds 0	
MECKLENBURG				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            91.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            165.4	
Current Assets	3,158,390	Total Charges	9,174,968	Average Wages            15.98	
Fixed Assets	166,430	Contract Allowance	0	0.0%	Skilled Nursing            94.6%
Other Assets	0	Operating Revenue	9,174,968	100.0%	Ancillary Service        5.4%
Total Assets	<u>3,324,820</u>	Operating Expense	9,464,309	103.2%	Current Ratio            3.4
Current Liabilities	928,988	Operating Margin	-289,341	-3.2%	Days to Collect            88.7
Long Term Liabilities	89,383	Other Income	20,640	0.2%	Avg Payment Days        35.7
Total Equity	2,306,449	Other Expense	0	0.0%	Depreciation Rate        169.5%
Total Liab. and Equity	<u>3,324,820</u>	Net Profit or Loss	<u>(276,433)</u>	-3.0%	Return on Equity            -12.0%

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<b>345563 PAVILION HEALTH CENTER AT BRIGHTMORE</b>				Proprietary - Corporation	
PAVILION HEALTH CENTER AT BRIGHTMORE		9/30/2016 366 Days Settled			
CHARLOTTE, NC 28277		CR Beds 120 POS Beds 0			
MECKLENBURG		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate	67.5%		
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	45.1
Current Assets	-526,636	Total Charges	13,570,240	Average Wages	22.48
Fixed Assets	65,450	Contract Allowance	4,269,143	31.5% Skilled Nursing	67.2%
Other Assets	0	Operating Revenue	9,301,097	68.5% Ancillary Service	32.8%
Total Assets	-461,186	Operating Expense	9,861,994	106.0% Current Ratio	(0.5)
Current Liabilities	1,081,620	Operating Margin	-560,897	-6.0% Days to Collect	48.8
Long Term Liabilities	0	Other Income	6,214	0.1% Avg Payment Days	32.8
Total Equity	-1,542,806	Other Expense	0	0.0% Depreciation Rate	747.9%
Total Liab. and Equity	-461,186	Net Profit or Loss	(554,683)	-6.0% Return on Equity	36.0%

<b>345395 PEAK RESOURCES-CHERRYVILLE</b>				Proprietary - Corporation	
PEAK RESOURCES-CHERRYVILLE		9/30/2016 366 Days Settled			
CHERRYVILLE, NC 28021		CR Beds 111 POS Beds 0			
GASTON		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	93.0%		
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	74.0
Current Assets	987,780	Total Charges	11,899,709	Average Wages	18.34
Fixed Assets	22,405	Contract Allowance	3,150,571	26.5% Skilled Nursing	33.6%
Other Assets	0	Operating Revenue	8,749,138	73.5% Ancillary Service	41.0%
Total Assets	1,010,185	Operating Expense	8,535,739	97.6% Current Ratio	1.0
Current Liabilities	973,437	Operating Margin	213,399	2.4% Days to Collect	24.9
Long Term Liabilities	1,043,529	Other Income	181,388	2.1% Avg Payment Days	32.9
Total Equity	-1,006,781	Other Expense	0	0.0% Depreciation Rate	2,607.2%
Total Liab. and Equity	1,010,185	Net Profit or Loss	178,278	2.0% Return on Equity	-17.7%

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<b>345226 PEAK RESOURCES-OUTER BANKS</b>				Proprietary - Corporation	
PEAK RESOURCES-OUTER BANKS		9/30/2016 366 Days Settled			
NAGS HEAD, NC 27959		CR Beds 126    POS Beds 0			
DARE		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		54.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				76.7	
Current Assets	810,453	Total Charges	7,817,589	Average Wages	
Fixed Assets	13,781	Contract Allowance	2,054,346	21.01	
Other Assets	0	Operating Revenue	5,763,243	26.3%	
Total Assets	824,234	Operating Expense	6,062,005	73.7%	
Current Liabilities	817,444	Operating Margin	-298,762	105.2%	
Long Term Liabilities	341,356	Other Income	82,149	-5.2%	
Total Equity	-334,566	Other Expense	0	1.4%	
Total Liab. and Equity	824,234	Net Profit or Loss	(224,865)	0.0%	
				Return on Equity	
				67.2%	
<hr/>					
<b>345494 PEAK RESOURCES - GASTONIA</b>				Proprietary - Corporation	
PEAK RESOURCES - GASTONIA		9/30/2016 366 Days Settled			
GASTONIA, NC 28054		CR Beds 120    POS Beds 0			
GASTON		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		90.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				95.4	
Current Assets	1,023,062	Total Charges	11,505,087	Average Wages	
Fixed Assets	465,887	Contract Allowance	2,196,012	17.65	
Other Assets	0	Operating Revenue	9,309,075	19.1%	
Total Assets	1,488,949	Operating Expense	8,988,721	80.9%	
Current Liabilities	649,269	Operating Margin	320,354	96.6%	
Long Term Liabilities	-100,000	Other Income	112,076	3.4%	
Total Equity	939,680	Other Expense	0	1.2%	
Total Liab. and Equity	1,488,949	Net Profit or Loss	323,225	0.0%	
				Return on Equity	
				34.4%	

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<b>345337 PEAK RESOURCES - ALAMANCE, INC</b>		Proprietary - Corporation	
PEAK RESOURCES - ALAMANCE, INC		9/30/2016 366 Days Reopened	
GRAHAM, NC 27253		CR Beds 120    POS Beds 0	
ALAMANCE		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	90.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,261,607	Total Charges	12,526,747
Fixed Assets	60,388	Contract Allowance	3,318,690
Other Assets	0	Operating Revenue	9,208,057
Total Assets	1,321,995	Operating Expense	8,801,918
Current Liabilities	634,391	Operating Margin	406,139
Long Term Liabilities	1,298,484	Other Income	168,396
Total Equity	-610,880	Other Expense	0
Total Liab. and Equity	1,321,995	Net Profit or Loss	551,490
		26.5%	Skilled Nursing 66.9%
		73.5%	Ancillary Service 33.1%
		95.6%	Current Ratio 2.0
		4.4%	Days to Collect 36.9
		1.8%	Avg Payment Days 27.9
		0.0%	Depreciation Rate 704.3%
		6.0%	Return on Equity -90.3%

<b>345013 PEAK RESOURCES - CHARLOTTE</b>		Proprietary - Corporation	
PEAK RESOURCES - CHARLOTTE		9/30/2016 366 Days Settled	
CHARLOTTE, NC 28205		CR Beds 142    POS Beds 0	
MECKLENBURG		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	94.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,099,308	Total Charges	18,386,020
Fixed Assets	32,845	Contract Allowance	4,517,545
Other Assets	0	Operating Revenue	13,868,475
Total Assets	2,132,153	Operating Expense	13,607,323
Current Liabilities	1,023,644	Operating Margin	261,152
Long Term Liabilities	1,045,879	Other Income	284,109
Total Equity	62,630	Other Expense	0
Total Liab. and Equity	2,132,153	Net Profit or Loss	463,126
		24.6%	Skilled Nursing 61.2%
		75.4%	Ancillary Service 38.8%
		98.1%	Current Ratio 2.1
		1.9%	Days to Collect 31.2
		2.0%	Avg Payment Days 25.6
		0.0%	Depreciation Rate 1,517.9%
		3.3%	Return on Equity 739.5%

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<b>345429 PEAK RESOURCES - PINELAKE</b>				Proprietary - Corporation	
PEAK RESOURCES - PINELAKE		9/30/2016 366 Days Settled			
CARTHAGE, NC 28327		CR Beds 110    POS Beds 0			
MOORE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		90.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				110.4	
Current Assets	1,222,273	Total Charges	9,215,616	Average Wages	
Fixed Assets	758,551	Contract Allowance	1,347,453	17.46	
Other Assets	12,116	Operating Revenue	7,868,163	14.6%	
Total Assets	1,992,940	Operating Expense	8,006,241	85.4%	
Current Liabilities	843,998	Operating Margin	-138,078	101.8%	
Long Term Liabilities	0	Other Income	162,287	-1.8%	
Total Equity	1,148,942	Other Expense	0	2.1%	
Total Liab. and Equity	1,992,940	Net Profit or Loss	(31,565)	0.0%	
				Depreciation Rate	
				73.1%	
				Return on Equity	
				-2.7%	

<b>345229 PEAK RESOURCES - SHELBY</b>				Proprietary - Corporation	
PEAK RESOURCES - SHELBY		9/30/2016 366 Days Settled			
SHELBY, NC 28150		CR Beds 100    POS Beds 0			
CLEVELAND		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		85.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				89.7	
Current Assets	971,502	Total Charges	8,761,257	Average Wages	
Fixed Assets	421,684	Contract Allowance	1,554,698	17.54	
Other Assets	0	Operating Revenue	7,206,559	17.7%	
Total Assets	1,393,186	Operating Expense	7,070,024	82.3%	
Current Liabilities	519,210	Operating Margin	136,535	98.1%	
Long Term Liabilities	0	Other Income	123,507	1.9%	
Total Equity	873,976	Other Expense	0	1.7%	
Total Liab. and Equity	1,393,186	Net Profit or Loss	184,822	0.0%	
				Depreciation Rate	
				57.8%	
				Return on Equity	
				21.1%	

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<b>345458 PEAK RESOURCES - TREYBURN</b>				Proprietary - Corporation	
PEAK RESOURCES - TREYBURN		9/30/2016 366 Days Settled			
DURHAM, NC 27712		CR Beds 132    POS Beds 0			
DURHAM		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		83.2%	
		Length of Stay		84.6	
		Average Wages		19.19	
		Skilled Nursing		63.9%	
		Ancillary Service		36.1%	
		Current Ratio		0.8	
		Days to Collect		41.7	
		Avg Payment Days		75.3	
		Depreciation Rate		89.2%	
		Return on Equity		781.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,770,948	Total Charges	14,326,487		
Fixed Assets	691,950	Contract Allowance	3,689,103	25.8%	
Other Assets	0	Operating Revenue	10,637,384	74.2%	
Total Assets	<u>2,462,898</u>	Operating Expense	10,821,462	101.7%	
Current Liabilities	2,322,081	Operating Margin	-184,078	-1.7%	
Long Term Liabilities	149,029	Other Income	204,268	1.9%	
Total Equity	-8,212	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,462,898</u>	Net Profit or Loss	<u>(64,157)</u>	-0.6%	

<b>345409 PEMBROKE CENTER</b>				Proprietary - Corporation	
PEMBROKE CENTER		12/31/2016 366 Days Settled			
PEMBROKE, NC 28372		CR Beds 84    POS Beds 0			
ROBESON		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		83.1%	
		Length of Stay		132.4	
		Average Wages		16.46	
		Skilled Nursing		78.7%	
		Ancillary Service		21.3%	
		Current Ratio		(0.4)	
		Days to Collect		28.9	
		Avg Payment Days		9.7	
		Depreciation Rate		174.6%	
		Return on Equity		45.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	499,062	Total Charges	7,716,516		
Fixed Assets	439,524	Contract Allowance	1,928,443	25.0%	
Other Assets	-2,756,755	Operating Revenue	5,788,073	75.0%	
Total Assets	<u>-1,818,169</u>	Operating Expense	5,985,132	103.4%	
Current Liabilities	-1,424,734	Operating Margin	-197,059	-3.4%	
Long Term Liabilities	0	Other Income	19,855	0.3%	
Total Equity	-393,435	Other Expense	0	0.0%	
Total Liab. and Equity	<u>-1,818,169</u>	Net Profit or Loss	<u>(177,204)</u>	-3.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345111 PENICK VILLAGE</b>				Nonprofit - Church	
PENICK VILLAGE		9/30/2016 366 Days Settled			
SOUTHERN PINES, NC 28387				CR Beds 92	POS Beds 0
MOORE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	88.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	187.7
Current Assets	13,155,308	Total Charges	16,215,068	Average Wages	17.88
Fixed Assets	39,872,393	Contract Allowance	1,926,684	11.9%	Skilled Nursing 42.3%
Other Assets	661,326	Operating Revenue	14,288,384	88.1%	Ancillary Service 6.5%
Total Assets	<u>53,689,027</u>	Operating Expense	<u>16,478,677</u>	115.3%	Current Ratio 0.5
Current Liabilities	26,741,427	Operating Margin	-2,190,293	-15.3%	Days to Collect 16.3
Long Term Liabilities	21,362,747	Other Income	2,151,602	15.1%	Avg Payment Days 43.0
Total Equity	<u>5,584,853</u>	Other Expense	0	0.0%	Depreciation Rate 3.8%
Total Liab. and Equity	<u>53,689,027</u>	Net Profit or Loss	<u>(38,691)</u>	-0.3%	Return on Equity -0.7%
<b>345530 PENN NURSING CENTER</b>				Nonprofit - Other	
PENN NURSING CENTER		9/30/2016 366 Days Settled			
REIDSVILLE, NC 27320				CR Beds 92	POS Beds 0
ROCKINGHAM				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	91.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	126.3
Current Assets	0	Total Charges	11,030,011	Average Wages	17.99
Fixed Assets	0	Contract Allowance	3,291,836	29.8%	Skilled Nursing 57.0%
Other Assets	0	Operating Revenue	7,738,175	70.2%	Ancillary Service 38.6%
Total Assets	<u>0</u>	Operating Expense	<u>7,483,475</u>	96.7%	Current Ratio
Current Liabilities	0	Operating Margin	254,700	3.3%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	49,888	0.6%	Avg Payment Days 0.0
Total Equity	<u>304,588</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>304,588</u>	Net Profit or Loss	<u>304,588</u>	3.9%	Return on Equity 100.0%

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<b>345053 PETTIGREW REHABILITATION CENTER</b>		Proprietary - Corporation	
PETTIGREW REHABILITATION CENTER		12/31/2016 366 Days Settled	
DURHAM, NC 27705		CR Beds 96    POS Beds 0	
DURHAM		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	92.9%
		Length of Stay	139.5
		Average Wages	19.85
		16.8% Skilled Nursing	79.4%
		83.2% Ancillary Service	20.6%
		91.2% Current Ratio	2.7
		8.8% Days to Collect	46.7
		0.1% Avg Payment Days	13.8
		0.0% Depreciation Rate	639.7%
		8.8% Return on Equity	94.3%
<hr/>			
<b>345310 PIEDMONT CROSSING</b>		Nonprofit - Church	
PIEDMONT CROSSING		9/30/2016 366 Days Settled	
THOMASVILLE, NC 27360		CR Beds 134    POS Beds 0	
DAVIDSON		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	86.9%
		Length of Stay	157.9
		Average Wages	17.23
		15.9% Skilled Nursing	45.9%
		84.1% Ancillary Service	24.0%
		106.0% Current Ratio	0.7
		-6.0% Days to Collect	25.0
		2.0% Avg Payment Days	27.3
		0.0% Depreciation Rate	6.3%
		-4.0% Return on Equity	3.2%

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<b>345144 PINE RIDGE HEALTH AND REHABILITATION CENTER</b>		Proprietary - Corporation	
PINE RIDGE HEALTH AND REHABILITATION CENTER		9/30/2016 366 Days Settled	
THOMASVILLE, NC 27360		CR Beds 154    POS Beds 0	
DAVIDSON		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	89.4%
		Length of Stay	192.4
		Average Wages	14.31
		28.3% Skilled Nursing	77.5%
		71.7% Ancillary Service	22.5%
		94.6% Current Ratio	10.1
		5.4% Days to Collect	152.7
		3.2% Avg Payment Days	15.2
		0.0% Depreciation Rate	77.9%
		8.6% Return on Equity	21.8%
<hr/>			
<b>345370 PINEHURST HEALTHCARE &amp; REHAB</b>		Proprietary - Corporation	
PINEHURST HEALTHCARE & REHAB		9/30/2016 366 Days Settled	
PINEHURST, NC 28374		CR Beds 144    POS Beds 0	
MOORE		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	56.0%
		Length of Stay	113.5
		Average Wages	14.63
		10.2% Skilled Nursing	70.0%
		89.8% Ancillary Service	30.6%
		94.3% Current Ratio	2.4
		5.7% Days to Collect	72.8
		0.1% Avg Payment Days	36.2
		0.0% Depreciation Rate	5.8%
		5.8% Return on Equity	-27.9%

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<b>345415 PINEVILLE REHABILITATION AND LIVING CTR</b>				Proprietary - Partnership	
PINEVILLE REHABILITATION AND LIVING CTR		12/31/2016 214 Days Settled			
PINEVILLE, NC 28134		5/31/2016 152 Days Settled*		CR Beds 106 POS Beds 0	
MECKLENBURG		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		86.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 89.7	
Current Assets	3,627,204	Total Charges	5,421,207	Average Wages	20.15
Fixed Assets	34,718	Contract Allowance	638,173	11.8% Skilled Nursing	86.4%
Other Assets	0	Operating Revenue	4,783,034	88.2% Ancillary Service	13.6%
Total Assets	3,661,922	Operating Expense	4,581,227	95.8% Current Ratio	1.1
Current Liabilities	3,279,589	Operating Margin	201,807	4.2% Days to Collect	256.4
Long Term Liabilities	0	Other Income	2,335	0.0% Avg Payment Days	51.9
Total Equity	382,333	Other Expense	0	0.0% Depreciation Rate	1,079.5%
Total Liab. and Equity	3,661,922	Net Profit or Loss	204,142	4.3% Return on Equity	53.4%

<b>345415 PINEVILLE REHABILITATION AND LIVING CTR</b>				Proprietary - Other	
PINEVILLE REHABILITATION AND LIVING CTR		12/31/2016 214 Days Settled			
PINEVILLE, NC 28134		5/31/2016 152 Days Settled*		CR Beds 116 POS Beds 0	
MECKLENBURG		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		84.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 111.5	
Current Assets	1,788,542	Total Charges	3,804,050	Average Wages	20.15
Fixed Assets	182,202	Contract Allowance	30,049	0.8% Skilled Nursing	97.6%
Other Assets	0	Operating Revenue	3,774,001	99.2% Ancillary Service	2.4%
Total Assets	1,970,744	Operating Expense	3,434,616	91.0% Current Ratio	86.4
Current Liabilities	20,711	Operating Margin	339,385	9.0% Days to Collect	68.7
Long Term Liabilities	0	Other Income	3,848	0.1% Avg Payment Days	46.7
Total Equity	1,950,033	Other Expense	0	0.0% Depreciation Rate	36.3%
Total Liab. and Equity	1,970,744	Net Profit or Loss	343,233	9.1% Return on Equity	17.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345354 PINEY GROVE NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
PINEY GROVE NURSING AND REHABILITATION CENTER		9/30/2016 366 Days Settled			
KERNERSVILLE, NC 27284		CR Beds 92    POS Beds 0			
FORSYTH		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		76.2%	
		Length of Stay		122.7	
		Average Wages		14.76	
		14.2% Skilled Nursing		68.0%	
		85.8% Ancillary Service		32.0%	
		99.2% Current Ratio		11.0	
		0.8% Days to Collect		160.9	
		1.9% Avg Payment Days		15.1	
		0.0% Depreciation Rate		70.5%	
		2.7% Return on Equity		6.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	2,700,897	Total Charges	7,037,595		
Fixed Assets	68,788	Contract Allowance	997,130		
Other Assets	0	Operating Revenue	6,040,465		
Total Assets	<u>2,769,685</u>	Operating Expense	5,992,916		
Current Liabilities	245,179	Operating Margin	47,549		
Long Term Liabilities	0	Other Income	116,184		
Total Equity	<u>2,524,506</u>	Other Expense	0		
Total Liab. and Equity	<u>2,769,685</u>	Net Profit or Loss	<u>163,733</u>		

<b>345393 PISGAH MANOR HEALTH CARE CENTER</b>				Nonprofit - Other	
PISGAH MANOR HEALTH CARE CENTER		9/30/2016 366 Days Settled			
CANDLER, NC 28715		CR Beds 118    POS Beds 0			
BUNCOMBE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		90.7%	
		Length of Stay		89.3	
		Average Wages		17.03	
		30.9% Skilled Nursing		58.6%	
		69.1% Ancillary Service		28.4%	
		111.8% Current Ratio		4.2	
		-11.8% Days to Collect		27.7	
		122.4% Avg Payment Days		24.6	
		0.0% Depreciation Rate		2.4%	
		110.5% Return on Equity		65.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	10,781,455	Total Charges	17,881,557		
Fixed Assets	20,022,503	Contract Allowance	5,523,565		
Other Assets	47,238	Operating Revenue	12,357,992		
Total Assets	<u>30,851,196</u>	Operating Expense	13,818,910		
Current Liabilities	2,544,042	Operating Margin	-1,460,918		
Long Term Liabilities	7,578,077	Other Income	15,124,090		
Total Equity	<u>20,729,077</u>	Other Expense	0		
Total Liab. and Equity	<u>30,851,196</u>	Net Profit or Loss	<u>13,658,792</u>		

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<b>345267 POPLAR HEIGHTS CENTER</b>		Proprietary - Corporation	
POPLAR HEIGHTS CENTER		12/31/2016 366 Days Settled	
ELIZABETHTOWN, NC 28337		CR Beds 120 POS Beds 0	
BLADEN		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	85.8%
<b>Balance Sheet</b>		Income Statement	Length of Stay 238.5
Current Assets	602,456	Total Charges	9,312,726
Fixed Assets	0	Contract Allowance	2,901,507 31.2%
Other Assets	-1,577,954	Operating Revenue	6,411,219 68.8%
Total Assets	-975,498	Operating Expense	7,435,270 116.0%
Current Liabilities	558,029	Operating Margin	-1,024,051 -16.0%
Long Term Liabilities	0	Other Income	12,909 0.2%
Total Equity	-1,533,527	Other Expense	0 0.0%
Total Liab. and Equity	-975,498	Net Profit or Loss	(1,011,142) -15.8%
<b>345185 PREMIER LIVING AND REHAB CENTER</b>		Proprietary - Other	
PREMIER LIVING AND REHAB CENTER		9/30/2016 366 Days Settled	
LAKE WACCAMAW, NC 28450		CR Beds 142 POS Beds 0	
COLUMBUS		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	68.4%
<b>Balance Sheet</b>		Income Statement	Length of Stay 148.8
Current Assets	347,380	Total Charges	7,228,670
Fixed Assets	79,331	Contract Allowance	636,353 8.8%
Other Assets	1,400	Operating Revenue	6,592,317 91.2%
Total Assets	428,111	Operating Expense	6,621,170 100.4%
Current Liabilities	540,722	Operating Margin	-28,853 -0.4%
Long Term Liabilities	793,872	Other Income	-196,925 -3.0%
Total Equity	-906,483	Other Expense	0 0.0%
Total Liab. and Equity	428,111	Net Profit or Loss	(225,778) -3.4%

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<b>345217 PREMIER NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
PREMIER NURSING AND REHABILITATION CENTER 9/30/2016 366 Days Settled					
JACKSONVILLE, NC 28546				CR Beds 246 POS Beds 0	
ONSLOW				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	63.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	96.7
Current Assets	5,572,573	Total Charges	17,434,413	Average Wages	17.79
Fixed Assets	144,443	Contract Allowance	4,327,505	24.8% Skilled Nursing	74.0%
Other Assets	0	Operating Revenue	13,106,908	75.2% Ancillary Service	26.0%
Total Assets	5,717,016	Operating Expense	12,357,220	94.3% Current Ratio	8.9
Current Liabilities	629,167	Operating Margin	749,688	5.7% Days to Collect	153.6
Long Term Liabilities	0	Other Income	282,587	2.2% Avg Payment Days	19.3
Total Equity	5,087,849	Other Expense	0	0.0% Depreciation Rate	66.5%
Total Liab. and Equity	5,717,016	Net Profit or Loss	1,032,275	7.9% Return on Equity	20.3%
<b>345510 PRODIGY TRANSITIONAL REHAB</b>				Proprietary - Corporation	
PRODIGY TRANSITIONAL REHAB 9/30/2016 366 Days Settled					
TARBORO, NC 27886				CR Beds 118 POS Beds 0	
EDGECOMBE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	87.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	212.2
Current Assets	917,192	Total Charges	8,930,999	Average Wages	16.59
Fixed Assets	3,503	Contract Allowance	950,226	10.6% Skilled Nursing	81.9%
Other Assets	0	Operating Revenue	7,980,773	89.4% Ancillary Service	18.1%
Total Assets	920,695	Operating Expense	8,345,756	104.6% Current Ratio	0.4
Current Liabilities	2,265,618	Operating Margin	-364,983	-4.6% Days to Collect	41.5
Long Term Liabilities	0	Other Income	3,768	0.0% Avg Payment Days	57.7
Total Equity	-1,344,923	Other Expense	0	0.0% Depreciation Rate	236.0%
Total Liab. and Equity	920,695	Net Profit or Loss	(361,215)	-4.5% Return on Equity	26.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345551 PRUITTHEALTH-CAROLINA POINT</b>		Proprietary - Other	
PRUITTHEALTH-CAROLINA POINT		6/30/2016 366 Days Settled	
DURHAM, NC 27705		CR Beds 140    POS Beds 0	
DURHAM		<b>Key Performance Ind.</b>	
CAHABA		Occupancy Rate	78.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-11,008,914	Total Charges	10,937,072
Fixed Assets	680,046	Contract Allowance	2,312,527
Other Assets	14,640	Operating Revenue	8,624,545
Total Assets	-10,314,228	Operating Expense	10,881,449
Current Liabilities	804,495	Operating Margin	-2,256,904
Long Term Liabilities	0	Other Income	16,971
Total Equity	-11,118,723	Other Expense	0
Total Liab. and Equity	-10,314,228	Net Profit or Loss	(2,239,933)
		21.1%	Skilled Nursing 74.6%
		78.9%	Ancillary Service 25.0%
		126.2%	Current Ratio (13.7)
		-26.2%	Days to Collect (468.8)
		0.2%	Avg Payment Days 17.3
		0.0%	Depreciation Rate 46.8%
		-26.0%	Return on Equity 20.1%

<b>345061 PRUITTHEALTH-DURHAM</b>		Proprietary - Other	
PRUITTHEALTH-DURHAM		6/30/2016 366 Days Settled	
DURHAM, NC 27705		CR Beds 125    POS Beds 0	
DURHAM		<b>Key Performance Ind.</b>	
BLUE CROSS (GEORGIA)		Occupancy Rate	92.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-21,745,361	Total Charges	14,989,764
Fixed Assets	6,189,753	Contract Allowance	4,241,195
Other Assets	0	Operating Revenue	10,748,569
Total Assets	-15,555,608	Operating Expense	12,084,708
Current Liabilities	913,361	Operating Margin	-1,336,139
Long Term Liabilities	0	Other Income	11,162
Total Equity	-16,468,969	Other Expense	0
Total Liab. and Equity	-15,555,608	Net Profit or Loss	(1,324,977)
		28.3%	Skilled Nursing 69.6%
		71.7%	Ancillary Service 30.4%
		112.4%	Current Ratio (23.8)
		-12.4%	Days to Collect (741.9)
		0.1%	Avg Payment Days 20.3
		0.0%	Depreciation Rate 14.0%
		-12.3%	Return on Equity 8.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345124 PRUITTHEALTH-ELKIN</b>				Proprietary - Other	
PRUITTHEALTH-ELKIN		6/30/2016 366 Days Settled			
ELKIN, NC 28621				CR Beds 100    POS Beds 0	
SURRY				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            94.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                87.4	
Current Assets	2,424,582	Total Charges	13,000,186	Average Wages                16.65	
Fixed Assets	1,297,403	Contract Allowance	3,104,556	23.9%	Skilled Nursing                58.2%
Other Assets	2,530	Operating Revenue	9,895,630	76.1%	Ancillary Service            41.8%
Total Assets	<u>3,724,515</u>	Operating Expense	10,110,591	102.2%	Current Ratio                    3.3
Current Liabilities	732,948	Operating Margin	-214,961	-2.2%	Days to Collect                88.9
Long Term Liabilities	0	Other Income	12,793	0.1%	Avg Payment Days            19.4
Total Equity	<u>2,991,567</u>	Other Expense	0	0.0%	Depreciation Rate            42.7%
Total Liab. and Equity	<u>3,724,515</u>	Net Profit or Loss	<u>(202,168)</u>	-2.0%	Return on Equity               -6.8%
<b>345105 PRUITTHEALTH-HIGH POINT</b>				Proprietary - Other	
PRUITTHEALTH-HIGH POINT		6/30/2016 366 Days Settled			
HIGH POINT, NC 27265				CR Beds 100    POS Beds 0	
FORSYTH				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate                73.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                177.1	
Current Assets	-18,700,422	Total Charges	7,055,464	Average Wages                19.18	
Fixed Assets	1,794,312	Contract Allowance	2,171,052	30.8%	Skilled Nursing                81.6%
Other Assets	7,544	Operating Revenue	4,884,412	69.2%	Ancillary Service            18.4%
Total Assets	<u>-16,898,566</u>	Operating Expense	7,302,927	149.5%	Current Ratio                    (35.7)
Current Liabilities	524,040	Operating Margin	-2,418,515	-49.5%	Days to Collect                (1,403.3)
Long Term Liabilities	0	Other Income	2,101	0.0%	Avg Payment Days            20.8
Total Equity	<u>-17,422,606</u>	Other Expense	0	0.0%	Depreciation Rate            36.7%
Total Liab. and Equity	<u>-16,898,566</u>	Net Profit or Loss	<u>(2,416,414)</u>	-49.5%	Return on Equity               13.9%

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<b>345357 PRUITTHEALTH-NEUSE</b>				Proprietary - Other	
PRUITTHEALTH-NEUSE		6/30/2016 366 Days Settled			
NEW BERN, NC 28560		CR Beds 110    POS Beds 0			
CRAVEN		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		95.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				111.8	
Current Assets	1,746,222	Total Charges	12,267,933	Average Wages	
Fixed Assets	941,222	Contract Allowance	3,848,503	16.51	
Other Assets	2,530	Operating Revenue	8,419,430	31.4%	
Total Assets	2,689,974	Operating Expense	8,451,299	68.6%	
Current Liabilities	855,075	Operating Margin	-31,869	100.4%	
Long Term Liabilities	0	Other Income	14,637	-0.4%	
Total Equity	1,834,899	Other Expense	0	0.2%	
Total Liab. and Equity	2,689,974	Net Profit or Loss	(17,232)	0.0%	
				Depreciation Rate	
				40.1%	
				Return on Equity	
				-0.9%	
<hr/>					
<b>345538 PRUITTHEALTH-RALEIGH</b>				Proprietary - Other	
PRUITTHEALTH-RALEIGH		6/30/2016 366 Days Settled			
RALEIGH, NC 27603		CR Beds 150    POS Beds 0			
WAKE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		92.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				63.2	
Current Assets	-5,376,383	Total Charges	20,220,184	Average Wages	
Fixed Assets	1,089,588	Contract Allowance	5,497,546	18.88	
Other Assets	300,000	Operating Revenue	14,722,638	27.2%	
Total Assets	-3,986,795	Operating Expense	16,100,463	72.8%	
Current Liabilities	997,751	Operating Margin	-1,377,825	109.4%	
Long Term Liabilities	0	Other Income	21,082	-9.4%	
Total Equity	-4,984,546	Other Expense	0	0.1%	
Total Liab. and Equity	-3,986,795	Net Profit or Loss	(1,356,743)	0.0%	
				Depreciation Rate	
				36.1%	
				Return on Equity	
				27.2%	

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<b>345378 PRUITTHEALTH-ROCKINGHAM</b>				Proprietary - Other	
PRUITTHEALTH-ROCKINGHAM		6/30/2016 366 Days Settled			
ROCKINGHAM, NC 28379		CR Beds 120    POS Beds 0			
RICHMOND		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		74.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    114.9	
Current Assets	-746,876	Total Charges	8,543,188	Average Wages    15.79	
Fixed Assets	555,122	Contract Allowance	2,136,605	25.0%	Skilled Nursing    80.8%
Other Assets	12,329	Operating Revenue	6,406,583	75.0%	Ancillary Service    19.2%
Total Assets	-179,425	Operating Expense	6,771,630	105.7%	Current Ratio    (1.2)
Current Liabilities	610,052	Operating Margin	-365,047	-5.7%	Days to Collect    (44.8)
Long Term Liabilities	0	Other Income	2,140	0.0%	Avg Payment Days    24.0
Total Equity	-789,477	Other Expense	0	0.0%	Depreciation Rate    52.4%
Total Liab. and Equity	-179,425	Net Profit or Loss	(362,907)	-5.7%	Return on Equity    46.0%

<b>345182 PRUITTHEALTH-SEALEVEL</b>				Proprietary - Other	
PRUITTHEALTH-SEALEVEL		6/30/2016 366 Days Settled			
SEALEVEL, NC 28577		CR Beds 104    POS Beds 0			
CARTERET		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		48.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    102.6	
Current Assets	-6,775,074	Total Charges	4,592,927	Average Wages    18.03	
Fixed Assets	275,955	Contract Allowance	798,820	17.4%	Skilled Nursing    65.2%
Other Assets	2,049,974	Operating Revenue	3,794,107	82.6%	Ancillary Service    34.8%
Total Assets	-4,449,145	Operating Expense	5,239,491	138.1%	Current Ratio    (15.5)
Current Liabilities	438,259	Operating Margin	-1,445,384	-38.1%	Days to Collect    (658.9)
Long Term Liabilities	0	Other Income	7,358	0.2%	Avg Payment Days    22.0
Total Equity	-4,887,404	Other Expense	0	0.0%	Depreciation Rate    131.6%
Total Liab. and Equity	-4,449,145	Net Profit or Loss	(1,438,026)	-37.9%	Return on Equity    29.4%

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<b>345515 PRUITTHEALTH-TOWN CENTER</b>				Proprietary - Other	
PRUITTHEALTH-TOWN CENTER		6/30/2016 366 Days Settled			
HARRISBURG, NC 28075		CR Beds 70    POS Beds 0			
CABARRUS		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		93.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				48.2	
Current Assets	125,895	Total Charges	10,831,540	Average Wages	
Fixed Assets	555,802	Contract Allowance	2,495,269	17.81	
Other Assets	885	Operating Revenue	8,336,271	23.0%	
Total Assets	682,582	Operating Expense	8,222,422	77.0%	
Current Liabilities	473,211	Operating Margin	113,849	98.6%	
Long Term Liabilities	0	Other Income	5,344	1.4%	
Total Equity	209,371	Other Expense	0	0.1%	
Total Liab. and Equity	682,582	Net Profit or Loss	119,193	0.0%	
				1.4%	

<b>345371 PRUITTHEALTH-TRENT</b>				Proprietary - Other	
PRUITTHEALTH-TRENT		6/30/2016 366 Days Settled			
NEW BERN, NC 28560		CR Beds 116    POS Beds 0			
CRAVEN		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		78.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				101.5	
Current Assets	-11,657,278	Total Charges	10,539,624	Average Wages	
Fixed Assets	537,256	Contract Allowance	3,478,942	18.61	
Other Assets	2,530	Operating Revenue	7,060,682	33.0%	
Total Assets	-11,117,492	Operating Expense	8,779,879	67.0%	
Current Liabilities	623,069	Operating Margin	-1,719,197	124.3%	
Long Term Liabilities	0	Other Income	5,160	-24.3%	
Total Equity	-11,740,561	Other Expense	0	0.1%	
Total Liab. and Equity	-11,117,492	Net Profit or Loss	(1,714,037)	0.0%	
				-24.3%	

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<b>345566 PRUITTHEALTH-UNION POINTE</b>		Proprietary - Other	
PRUITTHEALTH-UNION POINTE		6/30/2016 366 Days Settled	
MONROE, NC 28110		CR Beds 90    POS Beds 0	
UNION		<b>Key Performance Ind.</b>	
PALMETTO GBA (SC)		Occupancy Rate    70.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-3,821,852	Total Charges	9,706,464
Fixed Assets	73,215	Contract Allowance	1,302,312
Other Assets	17,461	Operating Revenue	8,404,152
Total Assets	-3,731,176	Operating Expense	10,205,303
Current Liabilities	514,498	Operating Margin	-1,801,151
Long Term Liabilities	0	Other Income	4,245
Total Equity	-4,245,674	Other Expense	0
Total Liab. and Equity	-3,731,176	Net Profit or Loss	(1,796,906)
		13.4%	Skilled Nursing    44.0%
		86.6%	Ancillary Service    56.0%
		121.4%	Current Ratio    (7.4)
		-21.4%	Days to Collect    (167.5)
		0.1%	Avg Payment Days    16.2
		0.0%	Depreciation Rate    1,439.3%
		-21.4%	Return on Equity    42.3%

<b>345384 PRUITTHEATH-FARMVILLE</b>		Proprietary - Other	
PRUITTHEATH-FARMVILLE		6/30/2016 366 Days Settled	
FARMVILLE, NC 27828		CR Beds 56    POS Beds 0	
PITT		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate    94.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-1,311,807	Total Charges	5,503,683
Fixed Assets	250,520	Contract Allowance	1,315,379
Other Assets	0	Operating Revenue	4,188,304
Total Assets	-1,061,287	Operating Expense	4,345,628
Current Liabilities	389,540	Operating Margin	-157,324
Long Term Liabilities	0	Other Income	525
Total Equity	-1,450,827	Other Expense	0
Total Liab. and Equity	-1,061,287	Net Profit or Loss	(156,799)
		23.9%	Skilled Nursing    75.9%
		76.1%	Ancillary Service    24.1%
		103.8%	Current Ratio    (3.4)
		-3.8%	Days to Collect    (116.4)
		0.0%	Avg Payment Days    23.2
		0.0%	Depreciation Rate    40.7%
		-3.7%	Return on Equity    10.8%

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<b>345049 RALEIGH REHABILITATION CENTER</b>				Proprietary - Corporation	
RALEIGH REHABILITATION CENTER		12/31/2016 366 Days Settled			
RALEIGH, NC 27605		CR Beds 157    POS Beds 0			
WAKE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		87.7%	
		Length of Stay		94.0	
		Average Wages		20.46	
		20.8% Skilled Nursing		75.9%	
		79.2% Ancillary Service		24.1%	
		98.6% Current Ratio		0.7	
		1.4% Days to Collect		53.2	
		0.1% Avg Payment Days		12.4	
		0.0% Depreciation Rate		1,072.6%	
		1.5% Return on Equity		38.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	317,129	Total Charges	16,359,573		
Fixed Assets	122,320	Contract Allowance	3,407,415		
Other Assets	520,152	Operating Revenue	12,952,158		
Total Assets	959,601	Operating Expense	12,764,884		
Current Liabilities	444,621	Operating Margin	187,274		
Long Term Liabilities	0	Other Income	9,255		
Total Equity	514,980	Other Expense	0		
Total Liab. and Equity	959,601	Net Profit or Loss	196,529		

<b>345155 RANDOLPH HEALTH AND REHABILITATION CENTER</b>				Proprietary - Corporation	
RANDOLPH HEALTH AND REHABILITATION CENTER		12/31/2016 366 Days Settled			
ASHEBORO, NC 27203		CR Beds 238    POS Beds 0			
RANDOLPH		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		81.9%	
		Length of Stay		121.7	
		Average Wages		20.00	
		62.3% Skilled Nursing		87.0%	
		37.7% Ancillary Service		6.9%	
		94.8% Current Ratio		0.7	
		5.2% Days to Collect		21.3	
		0.7% Avg Payment Days		30.7	
		0.0% Depreciation Rate		81.2%	
		5.9% Return on Equity		6.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	965,498	Total Charges	36,579,011		
Fixed Assets	67,020	Contract Allowance	22,773,626		
Other Assets	12,522	Operating Revenue	13,805,385		
Total Assets	1,045,040	Operating Expense	13,092,050		
Current Liabilities	1,437,171	Operating Margin	713,335		
Long Term Liabilities	-13,814,702	Other Income	96,958		
Total Equity	13,422,571	Other Expense	0		
Total Liab. and Equity	1,045,040	Net Profit or Loss	810,293		

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<b>345131 REGENCY CARE OF CLEMMONS</b>				Proprietary - Other	
REGENCY CARE OF CLEMMONS		9/30/2016 366 Days Settled			
CLEMMONS, NC 27012		CR Beds 120    POS Beds 0			
FORSYTH		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		69.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				45.5	
Current Assets	1,378,121	Total Charges	11,347,973	Average Wages	15.55
Fixed Assets	537,221	Contract Allowance	4,480,822	39.5% Skilled Nursing	52.3%
Other Assets	0	Operating Revenue	6,867,151	60.5% Ancillary Service	47.7%
Total Assets	1,915,342	Operating Expense	7,581,571	110.4% Current Ratio	0.3
Current Liabilities	4,967,654	Operating Margin	-714,420	-10.4% Days to Collect	61.0
Long Term Liabilities	0	Other Income	80,559	1.2% Avg Payment Days	37.5
Total Equity	-3,052,312	Other Expense	0	0.0% Depreciation Rate	98.7%
Total Liab. and Equity	1,915,342	Net Profit or Loss	(633,861)	-9.2% Return on Equity	20.8%
<hr/>					
<b>345508 REX REHAB &amp; NURSING CARE CENTER OF APEX</b>				Nonprofit - Other	
REX REHAB & NURSING CARE CENTER OF APEX		6/30/2016 366 Days Settled			
APEX, NC 27502		CR Beds 107    POS Beds 0			
WAKE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		93.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				36.8	
Current Assets	247,530,000	Total Charges	15,258,458	Average Wages	22.48
Fixed Assets	394,013,000	Contract Allowance	4,113,629	27.0% Skilled Nursing	75.8%
Other Assets	337,368,000	Operating Revenue	11,144,829	73.0% Ancillary Service	24.2%
Total Assets	978,911,000	Operating Expense	11,053,621	99.2% Current Ratio	1.5
Current Liabilities	161,563,000	Operating Margin	91,208	0.8% Days to Collect	4,419.5
Long Term Liabilities	390,936,000	Other Income	62,653	0.6% Avg Payment Days	4,156.6
Total Equity	426,412,000	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	978,911,000	Net Profit or Loss	153,861	1.4% Return on Equity	0.0%

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<b>345356 RICH SQUARE HEALTH CARE CENTER</b>				Nonprofit - Church	
RICH SQUARE HEALTH CARE CENTER		9/30/2016 366 Days Settled			
RICH SQUARE, NC 27869				CR Beds 69	POS Beds 0
NORTHAMPTON				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	86.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	94.4
Current Assets	1,187,387	Total Charges	5,047,584	Average Wages	11.93
Fixed Assets	75,505	Contract Allowance	1,182,645	23.4%	Skilled Nursing 59.2%
Other Assets	226,046	Operating Revenue	3,864,939	76.6%	Ancillary Service 40.8%
Total Assets	1,488,938	Operating Expense	3,500,665	90.6%	Current Ratio 1.2
Current Liabilities	980,162	Operating Margin	364,274	9.4%	Days to Collect 87.5
Long Term Liabilities	0	Other Income	407,128	10.5%	Avg Payment Days 49.8
Total Equity	508,776	Other Expense	0	0.0%	Depreciation Rate 250.5%
Total Liab. and Equity	1,488,938	Net Profit or Loss	771,402	20.0%	Return on Equity 151.6%

<b>345293 RICHMOND PINES HEALTHCARE AND REHABILITATION CENTE</b>				Proprietary - Corporation	
RICHMOND PINES HEALTHCARE AND REHABILITATION CENTE		9/30/2016 366 Days Settled			
HAMLET, NC 28345				CR Beds 115	POS Beds 0
RICHMOND				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	79.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	85.2
Current Assets	1,807,852	Total Charges	9,344,775	Average Wages	13.38
Fixed Assets	222,070	Contract Allowance	1,858,228	19.9%	Skilled Nursing 71.5%
Other Assets	0	Operating Revenue	7,486,547	80.1%	Ancillary Service 26.8%
Total Assets	2,029,922	Operating Expense	7,197,215	96.1%	Current Ratio 5.2
Current Liabilities	348,375	Operating Margin	289,332	3.9%	Days to Collect 84.9
Long Term Liabilities	0	Other Income	177,685	2.4%	Avg Payment Days 18.4
Total Equity	1,681,547	Other Expense	0	0.0%	Depreciation Rate 78.3%
Total Liab. and Equity	2,029,922	Net Profit or Loss	467,017	6.2%	Return on Equity 27.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345228 RIDGEWOOD LIVING &amp; REHAB CENTER</b>				Proprietary - Other	
RIDGEWOOD LIVING & REHAB CENTER		12/31/2016 214 Days Settled			
WASHINGTON, NC 27889		5/31/2016 152 Days Settled		CR Beds 150 POS Beds 0	
BEAUFORT		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		80.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 78.3	
Current Assets	1,044,653	Total Charges	3,770,607	Average Wages	13.60
Fixed Assets	325,968	Contract Allowance	20,889	0.6% Skilled Nursing	95.7%
Other Assets	0	Operating Revenue	3,749,718	99.4% Ancillary Service	4.3%
Total Assets	1,370,621	Operating Expense	4,025,897	107.4% Current Ratio	0.3
Current Liabilities	3,993,406	Operating Margin	-276,179	-7.4% Days to Collect	58.8
Long Term Liabilities	0	Other Income	2,018	0.1% Avg Payment Days	99.4
Total Equity	-2,622,785	Other Expense	0	0.0% Depreciation Rate	30.1%
Total Liab. and Equity	1,370,621	Net Profit or Loss	(274,161)	-7.3% Return on Equity	10.5%

<b>345228 RIDGEWOOD LIVING &amp; REHAB CENTER</b>				Proprietary - Partnership	
RIDGEWOOD LIVING & REHAB CENTER		12/31/2016 214 Days Settled			
WASHINGTON, NC 27889		5/31/2016 152 Days Settled		CR Beds 150 POS Beds 0	
BEAUFORT		<b>Key Performance Ind.</b>			
PALMETTO GBA (NC)		Occupancy Rate		79.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 88.9	
Current Assets	1,097,393	Total Charges	6,018,145	Average Wages	13.60
Fixed Assets	34,488	Contract Allowance	669,066	11.1% Skilled Nursing	86.1%
Other Assets	0	Operating Revenue	5,349,079	88.9% Ancillary Service	13.9%
Total Assets	1,131,881	Operating Expense	5,312,587	99.3% Current Ratio	1.1
Current Liabilities	961,357	Operating Margin	36,492	0.7% Days to Collect	60.4
Long Term Liabilities	0	Other Income	32	0.0% Avg Payment Days	66.2
Total Equity	170,524	Other Expense	0	0.0% Depreciation Rate	1,017.6%
Total Liab. and Equity	1,131,881	Net Profit or Loss	36,524	0.7% Return on Equity	21.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345528 RIVER LANDING AT SANDY RIDGE</b>				Nonprofit - Church	
RIVER LANDING AT SANDY RIDGE		9/30/2016 366 Days Settled			
COLFAX, NC 27235		CR Beds 116 POS Beds 0			
GUILFORD		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		89.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 268.5	
Current Assets	10,886,487	Total Charges	10,391,625	Average Wages	15.67
Fixed Assets	80,082,437	Contract Allowance	1,074,736	10.3%	Skilled Nursing 55.8%
Other Assets	119,887,636	Operating Revenue	9,316,889	89.7%	Ancillary Service 9.7%
Total Assets	210,856,560	Operating Expense	26,234,857	281.6%	Current Ratio 0.1
Current Liabilities	93,887,134	Operating Margin	-16,917,968	-181.6%	Days to Collect 82.8
Long Term Liabilities	112,269,228	Other Income	19,416,092	208.4%	Avg Payment Days 30.1
Total Equity	4,700,198	Other Expense	0	0.0%	Depreciation Rate 7.1%
Total Liab. and Equity	210,856,560	Net Profit or Loss	2,498,124	26.8%	Return on Equity 53.1%
<b>345215 RIVER TRACE NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
RIVER TRACE NURSING AND REHABILITATION CENTER		9/30/2016 366 Days Settled			
WASHINGTON, NC 27889		CR Beds 150 POS Beds 0			
BEAUFORT		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		95.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 174.0	
Current Assets	3,244,065	Total Charges	13,202,736	Average Wages	14.57
Fixed Assets	124,505	Contract Allowance	2,372,967	18.0%	Skilled Nursing 74.8%
Other Assets	0	Operating Revenue	10,829,769	82.0%	Ancillary Service 20.2%
Total Assets	3,368,570	Operating Expense	10,507,950	97.0%	Current Ratio 6.9
Current Liabilities	471,580	Operating Margin	321,819	3.0%	Days to Collect 107.5
Long Term Liabilities	0	Other Income	341,627	3.2%	Avg Payment Days 16.8
Total Equity	2,896,990	Other Expense	0	0.0%	Depreciation Rate 84.2%
Total Liab. and Equity	3,368,570	Net Profit or Loss	663,446	6.1%	Return on Equity 22.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345211 RIVERPOINT CREST NURSING AND REHABILITATION CENTER</b>		Proprietary - Corporation	
RIVERPOINT CREST NURSING AND REHABILITATION CENTER		9/30/2016 366 Days Settled	
NEW BERN, NC 28563		CR Beds 123 POS Beds 0	
CRAVEN		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	75.1%
<b>Balance Sheet</b>		Income Statement	Length of Stay 188.8
Current Assets	-154,674	Total Charges	9,184,178
Fixed Assets	93,919	Contract Allowance	2,219,509
Other Assets	0	Operating Revenue	6,964,669
Total Assets	-60,755	Operating Expense	7,136,373
Current Liabilities	386,940	Operating Margin	-171,704
Long Term Liabilities	0	Other Income	230,122
Total Equity	-447,695	Other Expense	0
Total Liab. and Equity	-60,755	Net Profit or Loss	58,418
		24.2%	Skilled Nursing 77.4%
		75.8%	Ancillary Service 18.1%
		102.5%	Current Ratio (0.4)
		-2.5%	Days to Collect (11.3)
		3.3%	Avg Payment Days 20.2
		0.0%	Depreciation Rate 90.3%
		0.8%	Return on Equity -13.0%
<b>345266 ROANOKE LANDING NURSING AND REHABILITATION CENTER</b>		Proprietary - Corporation	
ROANOKE LANDING NURSING AND REHABILITATION CENTER		9/30/2016 366 Days Settled	
PLYMOUTH, NC 27962		CR Beds 123 POS Beds 0	
WASHINGTON		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA FOR PR),		Occupancy Rate	86.5%
<b>Balance Sheet</b>		Income Statement	Length of Stay 225.0
Current Assets	1,196,218	Total Charges	9,938,415
Fixed Assets	178,618	Contract Allowance	2,398,837
Other Assets	0	Operating Revenue	7,539,578
Total Assets	1,374,836	Operating Expense	7,745,568
Current Liabilities	386,735	Operating Margin	-205,990
Long Term Liabilities	0	Other Income	28,492
Total Equity	988,101	Other Expense	0
Total Liab. and Equity	1,374,836	Net Profit or Loss	(177,498)
		24.1%	Skilled Nursing 82.0%
		75.9%	Ancillary Service 16.1%
		102.7%	Current Ratio 3.1
		-2.7%	Days to Collect 54.8
		0.4%	Avg Payment Days 19.8
		0.0%	Depreciation Rate 182.5%
		-2.4%	Return on Equity -18.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345145 ROANOKE RIVER NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
ROANOKE RIVER NURSING AND REHABILITATION CENTER		9/30/2016 366 Days Settled			
WILLIAMSTON, NC 27892		CR Beds 154 POS Beds 0			
MARTIN		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		69.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 194.8	
Current Assets	-2,563,182	Total Charges	9,551,950	Average Wages	16.32
Fixed Assets	146,446	Contract Allowance	1,872,135	19.6% Skilled Nursing	82.4%
Other Assets	0	Operating Revenue	7,679,815	80.4% Ancillary Service	17.6%
Total Assets	-2,416,736	Operating Expense	8,482,897	110.5% Current Ratio	(5.8)
Current Liabilities	442,028	Operating Margin	-803,082	-10.5% Days to Collect	(124.0)
Long Term Liabilities	0	Other Income	32,676	0.4% Avg Payment Days	18.3
Total Equity	-2,858,764	Other Expense	0	0.0% Depreciation Rate	212.2%
Total Liab. and Equity	-2,416,736	Net Profit or Loss	(770,406)	-10.0% Return on Equity	26.9%
<b>345260 ROCKY MOUNT REHABILITATION CENTER</b>				Proprietary - Corporation	
ROCKY MOUNT REHABILITATION CENTER		12/31/2016 366 Days Settled			
ROCKY MOUNT, NC 27804		CR Beds 117 POS Beds 0			
NASH		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		94.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 84.8	
Current Assets	1,153,790	Total Charges	15,146,128	Average Wages	19.80
Fixed Assets	96,808	Contract Allowance	3,433,015	22.7% Skilled Nursing	74.9%
Other Assets	549,811	Operating Revenue	11,713,113	77.3% Ancillary Service	25.1%
Total Assets	1,800,409	Operating Expense	10,877,944	92.9% Current Ratio	2.7
Current Liabilities	429,761	Operating Margin	835,169	7.1% Days to Collect	51.8
Long Term Liabilities	0	Other Income	14,593	0.1% Avg Payment Days	14.1
Total Equity	1,370,648	Other Expense	0	0.0% Depreciation Rate	1,155.7%
Total Liab. and Equity	1,800,409	Net Profit or Loss	849,762	7.3% Return on Equity	62.0%

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<b>345311 ROXBORO HEALTHCARE &amp; REHAB CENTER</b>				Proprietary - Corporation	
ROXBORO HEALTHCARE & REHAB CENTER		9/30/2016 366 Days Settled			
ROXBORO, NC 27573				CR Beds 145    POS Beds 0	
PERSON				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            90.0%	
				Length of Stay                240.0	
				Average Wages                16.99	
				8.4% Skilled Nursing        77.5%	
				91.6% Ancillary Service     21.5%	
				95.6% Current Ratio            2.5	
				4.4% Days to Collect          39.6	
				0.2% Avg Payment Days       30.4	
				0.0% Depreciation Rate       5.3%	
				4.5% Return on Equity         6.8%	
<b>345026 ROYAL PARK REHAB &amp; HEALTH CTR OF MATTHEWS</b>				Proprietary - Corporation	
ROYAL PARK REHAB & HEALTH CTR OF MATTHEWS		9/30/2016 366 Days Settled			
MATTHEWS, NC 28105				CR Beds 169    POS Beds 0	
MECKLENBURG				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate            83.5%	
				Length of Stay                75.0	
				Average Wages                21.88	
				24.7% Skilled Nursing        74.1%	
				75.3% Ancillary Service     25.9%	
				102.8% Current Ratio          (6.3)	
				-2.8% Days to Collect          46.2	
				0.1% Avg Payment Days       39.3	
				0.0% Depreciation Rate       455.9%	
				-2.7% Return on Equity        2.7%	

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<b>345479 SALEM TOWNE</b>		Nonprofit - Church			
SALEM TOWNE		3/31/2016 366 Days Settled			
WINSTON SALEM, NC 27106		CR Beds 130 POS Beds 0			
FORSYTH		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	89.9%		
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	154.4
Current Assets	22,973,071	Total Charges	19,711,828	Average Wages	18.79
Fixed Assets	91,674,874	Contract Allowance	2,195,983	11.1%	Skilled Nursing 39.9%
Other Assets	0	Operating Revenue	17,515,845	88.9%	Ancillary Service 13.4%
Total Assets	114,647,945	Operating Expense	21,542,224	123.0%	Current Ratio 1.2
Current Liabilities	18,490,864	Operating Margin	-4,026,379	-23.0%	Days to Collect 28.9
Long Term Liabilities	79,629,123	Other Income	1,706,337	9.7%	Avg Payment Days 62.4
Total Equity	16,527,958	Other Expense	0	0.0%	Depreciation Rate 3.4%
Total Liab. and Equity	114,647,945	Net Profit or Loss	(2,320,042)	-13.2%	Return on Equity -14.0%
<b>345286 SALISBURY CENTER</b>		Proprietary - Corporation			
SALISBURY CENTER		12/31/2016 366 Days Settled			
SALISBURY, NC 28147		CR Beds 180 POS Beds 0			
ROWAN		<b>Key Performance Ind.</b>			
Novitas PA		Occupancy Rate	77.0%		
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	192.8
Current Assets	1,104,445	Total Charges	16,234,962	Average Wages	17.80
Fixed Assets	631,449	Contract Allowance	5,444,733	33.5%	Skilled Nursing 81.3%
Other Assets	-12,728,955	Operating Revenue	10,790,229	66.5%	Ancillary Service 0.0%
Total Assets	-10,993,061	Operating Expense	11,613,921	107.6%	Current Ratio 1.3
Current Liabilities	857,360	Operating Margin	-823,692	-7.6%	Days to Collect 35.9
Long Term Liabilities	0	Other Income	7,593	0.1%	Avg Payment Days 18.2
Total Equity	-11,850,421	Other Expense	0	0.0%	Depreciation Rate 356.4%
Total Liab. and Equity	-10,993,061	Net Profit or Loss	(816,099)	-7.6%	Return on Equity 6.9%

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<b>345534 SANFORD HEALTH &amp; REHABILITATION CO</b>		Proprietary - Corporation	
SANFORD HEALTH & REHABILITATION CO 12/31/2016 366 Days Settled			
SANFORD, NC 27330		CR Beds 131 POS Beds 0	
LEE		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	91.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,905,105	Total Charges	11,453,730
Fixed Assets	581,373	Contract Allowance	1,732,903
Other Assets	0	Operating Revenue	9,720,827
Total Assets	2,486,478	Operating Expense	9,179,150
Current Liabilities	922,570	Operating Margin	541,677
Long Term Liabilities	112,566	Other Income	17,709
Total Equity	1,451,342	Other Expense	0
Total Liab. and Equity	2,486,478	Net Profit or Loss	559,386
		15.1%	Skilled Nursing 79.7%
		84.9%	Ancillary Service 20.3%
		94.4%	Current Ratio 2.1
		5.6%	Days to Collect 28.0
		0.2%	Avg Payment Days 22.9
		0.0%	Depreciation Rate 64.4%
		5.8%	Return on Equity 38.5%

<b>345331 SARDIS OAKS</b>		Nonprofit - Other	
SARDIS OAKS 9/30/2016 366 Days Settled			
CHARLOTTE, NC 28270		CR Beds 124 POS Beds 0	
MECKLENBURG		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	89.3%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	678,749	Total Charges	15,882,012
Fixed Assets	5,792,270	Contract Allowance	4,548,827
Other Assets	0	Operating Revenue	11,333,185
Total Assets	6,471,019	Operating Expense	14,126,447
Current Liabilities	30,767,325	Operating Margin	-2,793,262
Long Term Liabilities	0	Other Income	93,287
Total Equity	-24,296,306	Other Expense	0
Total Liab. and Equity	6,471,019	Net Profit or Loss	(2,699,975)
		28.6%	Skilled Nursing 67.2%
		71.4%	Ancillary Service 32.8%
		124.6%	Current Ratio 0.0
		-24.6%	Days to Collect 21.8
		0.8%	Avg Payment Days 5.2
		0.0%	Depreciation Rate 5.0%
		-23.8%	Return on Equity 11.1%

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<b>345489 SATURN NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation		
SATURN NURSING AND REHABILITATION CENTER				12/31/2016 366 Days Settled		
CHARLOTTE, NC 28262				CR Beds 140 POS Beds 0		
MECKLENBURG				<b>Key Performance Ind.</b>		
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	73.5%	
<b>Balance Sheet</b>				Length of Stay	324.5	
<b>Income Statement</b>				Average Wages	19.88	
Current Assets	3,035,249	Total Charges	10,857,464	25.6%	Skilled Nursing	76.7%
Fixed Assets	827,528	Contract Allowance	2,783,461	74.4%	Ancillary Service	23.3%
Other Assets	0	Operating Revenue	8,074,003	94.6%	Current Ratio	4.7
Total Assets	3,862,777	Operating Expense	7,639,909	5.4%	Days to Collect	44.1
Current Liabilities	640,940	Operating Margin	434,094	0.2%	Avg Payment Days	16.3
Long Term Liabilities	50,066	Other Income	16,370	0.0%	Depreciation Rate	58.7%
Total Equity	3,171,771	Other Expense	0	5.6%	Return on Equity	14.2%
Total Liab. and Equity	3,862,777	Net Profit or Loss	450,464			
<b>345297 SCOTIA VILLAGE-SNF</b>				Nonprofit - Church		
SCOTIA VILLAGE-SNF				9/30/2016 366 Days Settled		
LAURINBURG, NC 28352				CR Beds 90 POS Beds 0		
SCOTLAND				<b>Key Performance Ind.</b>		
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	86.8%	
<b>Balance Sheet</b>				Length of Stay	376.4	
<b>Income Statement</b>				Average Wages	15.12	
Current Assets	4,449,394	Total Charges	6,715,066	19.3%	Skilled Nursing	72.7%
Fixed Assets	25,653,865	Contract Allowance	1,293,737	80.7%	Ancillary Service	7.7%
Other Assets	10,275,499	Operating Revenue	5,421,329	196.9%	Current Ratio	0.5
Total Assets	40,378,758	Operating Expense	10,675,712	-96.9%	Days to Collect	67.3
Current Liabilities	8,442,435	Operating Margin	-5,254,383	112.9%	Avg Payment Days	47.9
Long Term Liabilities	20,187,729	Other Income	6,118,571	0.0%	Depreciation Rate	4.1%
Total Equity	11,748,594	Other Expense	0	15.9%	Return on Equity	7.4%
Total Liab. and Equity	40,378,758	Net Profit or Loss	864,188			

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<b>345375 SCOTLAND MANOR HEALTH CARE CENTER</b>				Proprietary - Partnership	
SCOTLAND MANOR HEALTH CARE CENTER		12/31/2016 366 Days Settled			
SCOTLAND NECK, NC 27874				CR Beds 62	POS Beds 0
HALIFAX				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	82.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	126.6
Current Assets	687,961	Total Charges	6,866,669	Average Wages	18.92
Fixed Assets	178,782	Contract Allowance	2,586,420	37.7% Skilled Nursing	67.4%
Other Assets	73,185	Operating Revenue	4,280,249	62.3% Ancillary Service	32.6%
Total Assets	939,928	Operating Expense	4,405,224	102.9% Current Ratio	0.5
Current Liabilities	1,388,290	Operating Margin	-124,975	-2.9% Days to Collect	52.4
Long Term Liabilities	59,559	Other Income	2,158	0.1% Avg Payment Days	24.2
Total Equity	-507,921	Other Expense	0	0.0% Depreciation Rate	119.7%
Total Liab. and Equity	939,928	Net Profit or Loss	(122,817)	-2.9% Return on Equity	24.2%
<b>345383 SCOTTISH PINES REHABILITATION AND NURSING CENTER</b>				Proprietary - Corporation	
SCOTTISH PINES REHABILITATION AND NURSING CENTER		9/30/2016 366 Days Settled			
LAURINBURG, NC 28352				CR Beds 149	POS Beds 0
SCOTLAND				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	86.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	142.6
Current Assets	1,582,493	Total Charges	13,011,681	Average Wages	15.91
Fixed Assets	56,945	Contract Allowance	2,295,717	17.6% Skilled Nursing	80.9%
Other Assets	14,800	Operating Revenue	10,715,964	82.4% Ancillary Service	19.1%
Total Assets	1,654,238	Operating Expense	10,373,525	96.8% Current Ratio	2.1
Current Liabilities	758,325	Operating Margin	342,439	3.2% Days to Collect	39.8
Long Term Liabilities	347,666	Other Income	126,769	1.2% Avg Payment Days	23.4
Total Equity	548,247	Other Expense	0	0.0% Depreciation Rate	163.7%
Total Liab. and Equity	1,654,238	Net Profit or Loss	469,208	4.4% Return on Equity	85.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345316 SENIOR CITIZENS HOME</b>		Proprietary - Corporation	
SENIOR CITIZENS HOME		9/30/2016 366 Days Settled	
HENDERSON, NC 27536		CR Beds 114 POS Beds 0	
VANCE		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	73.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	Length of Stay 171.8
Current Assets	27,452	Total Charges	5,407,955
Fixed Assets	459,356	Contract Allowance	671,936
Other Assets	0	Operating Revenue	4,736,019
Total Assets	486,808	Operating Expense	5,036,788
Current Liabilities	441,860	Operating Margin	-300,769
Long Term Liabilities	0	Other Income	14,223
Total Equity	44,948	Other Expense	0
Total Liab. and Equity	486,808	Net Profit or Loss	(286,546)
		12.4%	Skilled Nursing 59.5%
		87.6%	Ancillary Service 21.2%
		106.4%	Current Ratio 0.1
		-6.4%	Days to Collect 34.5
		0.3%	Avg Payment Days 29.8
		0.0%	Depreciation Rate 4.0%
		-6.1%	Return on Equity -637.5%
<b>345289 SENTARA NURSING CENTER</b>		Nonprofit - Other	
SENTARA NURSING CENTER		12/31/2016 366 Days Settled	
BARCO, NC 27917		CR Beds 100 POS Beds 0	
CURRITUCK		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	77.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	Length of Stay 101.1
Current Assets	-1,424,241	Total Charges	12,018,752
Fixed Assets	1,760,696	Contract Allowance	5,214,785
Other Assets	212,124	Operating Revenue	6,803,967
Total Assets	548,579	Operating Expense	6,955,136
Current Liabilities	267,854	Operating Margin	-151,169
Long Term Liabilities	279,926	Other Income	-872
Total Equity	799	Other Expense	0
Total Liab. and Equity	548,579	Net Profit or Loss	(152,041)
		43.4%	Skilled Nursing 45.4%
		56.6%	Ancillary Service 54.0%
		102.2%	Current Ratio (5.3)
		-2.2%	Days to Collect 69.0
		0.0%	Avg Payment Days 6.1
		0.0%	Depreciation Rate 0.0%
		-2.2%	Return on Equity -19,028.9%

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<b>345483 SHAIRE NURSING CENTER</b>		Proprietary - Corporation	
SHAIRE NURSING CENTER		12/31/2016 366 Days Settled	
LENOIR, NC 28645		CR Beds 60    POS Beds 0	
CALDWELL		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	67.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,653,189	Total Charges	7,153,220
Fixed Assets	1,199,073	Contract Allowance	1,997,405
Other Assets	0	Operating Revenue	5,155,815
Total Assets	2,852,262	Operating Expense	5,049,422
Current Liabilities	88,787	Operating Margin	106,393
Long Term Liabilities	-29,660	Other Income	74
Total Equity	2,793,135	Other Expense	0
Total Liab. and Equity	2,852,262	Net Profit or Loss	106,467
		27.9%	Skilled Nursing 37.7%
		72.1%	Ancillary Service 62.3%
		97.9%	Current Ratio 18.6
		2.1%	Days to Collect 89.3
		0.0%	Avg Payment Days 6.4
		0.0%	Depreciation Rate 2.5%
		2.1%	Return on Equity 3.8%

<b>345564 SHARON TOWERS</b>		Nonprofit - Other	
SHARON TOWERS		12/31/2016 366 Days Settled	
CHARLOTTE, NC 28210		CR Beds 136    POS Beds 0	
MECKLENBURG		<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)		Occupancy Rate	78.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	4,575,569	Total Charges	9,255,700
Fixed Assets	50,582,487	Contract Allowance	121,105
Other Assets	10,423,945	Operating Revenue	9,134,595
Total Assets	65,582,001	Operating Expense	20,138,439
Current Liabilities	19,132,124	Operating Margin	-11,003,844
Long Term Liabilities	14,368,034	Other Income	13,099,153
Total Equity	32,081,843	Other Expense	0
Total Liab. and Equity	65,582,001	Net Profit or Loss	2,095,309
		1.3%	Skilled Nursing 14.8%
		98.7%	Ancillary Service 13.7%
		220.5%	Current Ratio 0.2
		-120.5%	Days to Collect 109.9
		143.4%	Avg Payment Days 27.0
		0.0%	Depreciation Rate 2.9%
		22.9%	Return on Equity 6.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345397 SHORELAND HLTH CARE &amp; RETIREME</b>				Proprietary - Corporation	
SHORELAND HLTH CARE & RETIREME				9/30/2016 366 Days Settled	
WHITEVILLE, NC 28472				CR Beds 99    POS Beds 0	
COLUMBUS				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate    70.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    128.5	
Current Assets	5,812,523	Total Charges	7,002,370	Average Wages    17.02	
Fixed Assets	161,811	Contract Allowance	1,501,975	21.4% Skilled Nursing    77.9%	
Other Assets	54,854	Operating Revenue	5,500,395	78.6% Ancillary Service    22.1%	
Total Assets	6,029,188	Operating Expense	5,597,394	101.8% Current Ratio    4.3	
Current Liabilities	1,337,496	Operating Margin	-96,999	-1.8% Days to Collect    140.6	
Long Term Liabilities	0	Other Income	14,741	0.3% Avg Payment Days    79.9	
Total Equity	4,691,692	Other Expense	0	0.0% Depreciation Rate    81.7%	
Total Liab. and Equity	6,029,188	Net Profit or Loss	(82,258)	-1.5% Return on Equity    -1.8%	
<b>345225 SIGNATURE HEALTHCARE OF CHAPEL HILL</b>				Proprietary - Partnership	
SIGNATURE HEALTHCARE OF CHAPEL HILL				12/31/2016 366 Days Settled	
CHAPEL HILL, NC 27514				CR Beds 108    POS Beds 0	
ORANGE				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate    86.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    114.1	
Current Assets	940,810	Total Charges	11,055,101	Average Wages    20.59	
Fixed Assets	331,709	Contract Allowance	2,934,161	26.5% Skilled Nursing    65.0%	
Other Assets	141,143	Operating Revenue	8,120,940	73.5% Ancillary Service    35.0%	
Total Assets	1,413,662	Operating Expense	8,152,794	100.4% Current Ratio    0.5	
Current Liabilities	1,971,751	Operating Margin	-31,854	-0.4% Days to Collect    41.2	
Long Term Liabilities	291,292	Other Income	492	0.0% Avg Payment Days    18.9	
Total Equity	-849,381	Other Expense	0	0.0% Depreciation Rate    78.1%	
Total Liab. and Equity	1,413,662	Net Profit or Loss	(31,362)	-0.4% Return on Equity    3.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345365 SIGNATURE HEALTHCARE OF KINSTON</b>				Proprietary - Partnership		
SIGNATURE HEALTHCARE OF KINSTON				12/31/2016 366 Days Settled		
KINSTON, NC 28501				CR Beds 106 POS Beds 0		
LENOIR				<b>Key Performance Ind.</b>		
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	88.3%	
<b>Balance Sheet</b>				Length of Stay	122.9	
<b>Income Statement</b>				Average Wages	17.73	
Current Assets	826,448	Total Charges	12,293,458	35.3%	Skilled Nursing	66.8%
Fixed Assets	467,318	Contract Allowance	4,334,182	64.7%	Ancillary Service	33.2%
Other Assets	116,335	Operating Revenue	7,959,276	101.4%	Current Ratio	0.5
Total Assets	1,410,101	Operating Expense	8,070,173	-1.4%	Days to Collect	37.3
Current Liabilities	1,743,099	Operating Margin	-110,897	0.0%	Avg Payment Days	19.9
Long Term Liabilities	89,432	Other Income	634	0.0%	Depreciation Rate	196.8%
Total Equity	-422,430	Other Expense	0	-1.4%	Return on Equity	26.1%
Total Liab. and Equity	1,410,101	Net Profit or Loss	(110,263)			

<b>345336 SIGNATURE HEALTHCARE OF ROANOKE RAPIDS</b>				Proprietary - Partnership		
SIGNATURE HEALTHCARE OF ROANOKE RAPIDS				12/31/2016 366 Days Settled		
ROANOKE RAPIDS, NC 27870				CR Beds 108 POS Beds 0		
HALIFAX				<b>Key Performance Ind.</b>		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	89.6%	
<b>Balance Sheet</b>				Length of Stay	104.8	
<b>Income Statement</b>				Average Wages	18.70	
Current Assets	1,157,774	Total Charges	13,441,543	33.1%	Skilled Nursing	61.6%
Fixed Assets	682,989	Contract Allowance	4,455,217	66.9%	Ancillary Service	38.4%
Other Assets	132,647	Operating Revenue	8,986,326	104.7%	Current Ratio	0.4
Total Assets	1,973,410	Operating Expense	9,410,852	-4.7%	Days to Collect	45.3
Current Liabilities	3,007,053	Operating Margin	-424,526	0.0%	Avg Payment Days	19.1
Long Term Liabilities	313,279	Other Income	1,896	0.0%	Depreciation Rate	180.9%
Total Equity	-1,346,922	Other Expense	0	-4.7%	Return on Equity	31.4%
Total Liab. and Equity	1,973,410	Net Profit or Loss	(422,630)			

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345003 SILAS CREEK REHABILITATION CENTER</b>		Proprietary - Corporation	
SILAS CREEK REHABILITATION CENTER		12/31/2016 366 Days Settled	
WINSTON-SALEM, NC 27103		CR Beds 90 POS Beds 0	
FORSYTH		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	87.2%
<b>Balance Sheet</b>		Length of Stay	69.1
<b>Income Statement</b>		Average Wages	20.77
Current Assets	-405,620	Total Charges	9,841,395
Fixed Assets	71,011	Contract Allowance	2,331,357
Other Assets	235,007	Operating Revenue	7,510,038
Total Assets	-99,602	Operating Expense	7,807,278
Current Liabilities	349,522	Operating Margin	-297,240
Long Term Liabilities	0	Other Income	4,838
Total Equity	-449,124	Other Expense	0
Total Liab. and Equity	-99,602	Net Profit or Loss	(292,402)
		23.7%	Skilled Nursing 70.4%
		76.3%	Ancillary Service 29.6%
		104.0%	Current Ratio (1.2)
		-4.0%	Days to Collect 46.9
		0.1%	Avg Payment Days 15.9
		0.0%	Depreciation Rate 618.2%
		-3.9%	Return on Equity 65.1%

<b>345143 SILER CITY CENTER</b>		Proprietary - Corporation	
SILER CITY CENTER		12/31/2016 366 Days Settled	
SILER CITY, NC 27344		CR Beds 150 POS Beds 0	
CHATHAM		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	84.9%
<b>Balance Sheet</b>		Length of Stay	239.1
<b>Income Statement</b>		Average Wages	16.79
Current Assets	933,421	Total Charges	14,436,276
Fixed Assets	12,043,848	Contract Allowance	5,202,853
Other Assets	2,337,453	Operating Revenue	9,233,423
Total Assets	15,314,722	Operating Expense	9,391,610
Current Liabilities	674,844	Operating Margin	-158,187
Long Term Liabilities	15,920,861	Other Income	51,684
Total Equity	-1,280,983	Other Expense	0
Total Liab. and Equity	15,314,722	Net Profit or Loss	(106,503)
		36.0%	Skilled Nursing 87.7%
		64.0%	Ancillary Service 12.3%
		101.7%	Current Ratio 1.4
		-1.7%	Days to Collect 34.7
		0.6%	Avg Payment Days 13.4
		0.0%	Depreciation Rate 15.4%
		-1.2%	Return on Equity 8.3%

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<b>345400 SKYLAND CARE CENTER</b>		Proprietary - Corporation	
SKYLAND CARE CENTER		9/30/2016 366 Days Settled	
SYLVA, NC 28779		CR Beds 94    POS Beds 0	
JACKSON		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	77.6%
		Length of Stay	115.6
		Average Wages	17.30
		0.0% Skilled Nursing	92.7%
		100.0% Ancillary Service	7.3%
		95.9% Current Ratio	2.5
		4.1% Days to Collect	47.4
		0.2% Avg Payment Days	30.7
		0.0% Depreciation Rate	53.4%
		4.3% Return on Equity	23.3%
<hr/>			
<b>345175 SMITHFIELD MANOR NURSING AND REHAB</b>		Proprietary - Corporation	
SMITHFIELD MANOR NURSING AND REHAB		9/30/2016 366 Days Settled	
SMITHFIELD, NC 27577		CR Beds 180    POS Beds 0	
JOHNSTON		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	80.0%
		Length of Stay	116.1
		Average Wages	15.10
		15.0% Skilled Nursing	72.8%
		85.0% Ancillary Service	27.2%
		92.1% Current Ratio	2.0
		7.9% Days to Collect	41.4
		0.2% Avg Payment Days	37.5
		0.0% Depreciation Rate	79.7%
		8.1% Return on Equity	47.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345396 SMOKY MOUNTAIN HEALTH AND REHABILITATION CENTER</b>		Proprietary - Corporation	
SMOKY MOUNTAIN HEALTH AND REHABILITATION CENTER		9/30/2016 366 Days Settled	
WAYNESVILLE, NC 28785		CR Beds 50    POS Beds 0	
HAYWOOD		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	61.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,042,008	Total Charges	4,639,735
Fixed Assets	29,309	Contract Allowance	1,135,381
Other Assets	0	Operating Revenue	3,504,354
Total Assets	1,071,317	Operating Expense	3,601,835
Current Liabilities	170,485	Operating Margin	-97,481
Long Term Liabilities	0	Other Income	37,683
Total Equity	900,832	Other Expense	0
Total Liab. and Equity	1,071,317	Net Profit or Loss	(59,798)
		24.5%	Skilled Nursing 67.5%
		75.5%	Ancillary Service 32.5%
		102.8%	Current Ratio 6.1
		-2.8%	Days to Collect 106.6
		1.1%	Avg Payment Days 17.7
		0.0%	Depreciation Rate 150.7%
		-1.7%	Return on Equity -6.6%
<b>345521 SNUG HARBOR ON NELSON BAY</b>		Proprietary - Other	
SNUG HARBOR ON NELSON BAY		12/31/2016 366 Days Settled	
SEALEVEL, NC 28577		CR Beds 92    POS Beds 0	
CARTERET		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	76.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	419,977	Total Charges	4,383,054
Fixed Assets	759,328	Contract Allowance	0
Other Assets	0	Operating Revenue	4,383,054
Total Assets	1,179,305	Operating Expense	4,784,702
Current Liabilities	836,341	Operating Margin	-401,648
Long Term Liabilities	756,458	Other Income	45,667
Total Equity	-413,494	Other Expense	0
Total Liab. and Equity	1,179,305	Net Profit or Loss	(355,981)
		0.0%	Skilled Nursing 62.1%
		100.0%	Ancillary Service 10.6%
		109.2%	Current Ratio 0.5
		-9.2%	Days to Collect 27.2
		1.0%	Avg Payment Days 53.2
		0.0%	Depreciation Rate 3.0%
		-8.1%	Return on Equity 86.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345137 SOUTH VILLAGE</b>				Proprietary - Corporation	
SOUTH VILLAGE		12/31/2016 366 Days Settled			
ROCKY MOUNT, NC 27803				CR Beds 115    POS Beds 0	
NASH				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate            78.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            116.0	
Current Assets	970,066	Total Charges	7,300,955	Average Wages            16.03	
Fixed Assets	264,613	Contract Allowance	647,240	8.9% Skilled Nursing        74.2%	
Other Assets	0	Operating Revenue	6,653,715	91.1% Ancillary Service      22.9%	
Total Assets	1,234,679	Operating Expense	6,678,846	100.4% Current Ratio        0.6	
Current Liabilities	1,588,563	Operating Margin	-25,131	-0.4% Days to Collect        30.8	
Long Term Liabilities	11,590	Other Income	30,069	0.5% Avg Payment Days      25.1	
Total Equity	-365,474	Other Expense	0	0.0% Depreciation Rate      113.0%	
Total Liab. and Equity	1,234,679	Net Profit or Loss	4,938	0.1% Return on Equity     -1.4%	
<b>345504 SOUTHPORT NURSING CENTER</b>				Proprietary - Corporation	
SOUTHPORT NURSING CENTER		9/30/2016 122 Days Settled			
SOUTHPORT, NC 28461				CR Beds 0    POS Beds 0	
BRUNSWICK				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            0.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0% Skilled Nursing        0.0%	
Other Assets	0	Operating Revenue	0	0.0% Ancillary Service      0.0%	
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate      0.0%	
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity     0.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345472 SOUTHWOOD NURSING AND RETIREME</b>				Proprietary - Corporation	
SOUTHWOOD NURSING AND RETIREME				9/30/2016 366 Days Settled	
CLINTON, NC 28328				CR Beds 100 POS Beds 0	
SAMPSON				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 93.2%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	6,479,609	Total Charges	7,701,507	Average Wages	16.55
Fixed Assets	90,579	Contract Allowance	1,150,189	14.9% Skilled Nursing	84.9%
Other Assets	8,950	Operating Revenue	6,551,318	85.1% Ancillary Service	15.1%
Total Assets	<u>6,579,138</u>	Operating Expense	6,234,986	95.2% Current Ratio	3.6
Current Liabilities	1,793,077	Operating Margin	316,332	4.8% Days to Collect	25.5
Long Term Liabilities	0	Other Income	15,797	0.2% Avg Payment Days	102.1
Total Equity	<u>4,786,061</u>	Other Expense	0	0.0% Depreciation Rate	506.8%
Total Liab. and Equity	<u>6,579,138</u>	Net Profit or Loss	<u>332,129</u>	5.1% Return on Equity	6.9%

<b>345569 SPRINGBROOK NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
SPRINGBROOK NURSING & REHABILITATION CENTER				9/30/2016 366 Days Settled	
CLAYTON, NC 27520				CR Beds 100 POS Beds 0	
JOHNSTON				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate 29.1%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	-3,163,072	Total Charges	5,214,948	Average Wages	15.73
Fixed Assets	1,369,094	Contract Allowance	481,537	9.2% Skilled Nursing	50.9%
Other Assets	0	Operating Revenue	4,733,411	90.8% Ancillary Service	49.1%
Total Assets	<u>-1,793,978</u>	Operating Expense	5,665,913	119.7% Current Ratio	(13.9)
Current Liabilities	227,174	Operating Margin	-932,502	-19.7% Days to Collect	(249.2)
Long Term Liabilities	0	Other Income	43,213	0.9% Avg Payment Days	14.9
Total Equity	<u>-2,021,152</u>	Other Expense	0	0.0% Depreciation Rate	67.8%
Total Liab. and Equity	<u>-1,793,978</u>	Net Profit or Loss	<u>(889,289)</u>	-18.8% Return on Equity	44.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345044 ST JOSEPH OF THE PINES HEALTH</b>				Nonprofit - Other	
ST JOSEPH OF THE PINES HEALTH		6/30/2016 366 Days Settled			
SOUTHERN PINES, NC 28387		CR Beds 176    POS Beds 0			
MOORE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		85.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				92.9	
Current Assets	29,334,265	Total Charges	22,830,679	Average Wages	
Fixed Assets	63,505,781	Contract Allowance	4,200,892	19.33	
Other Assets	75,974,492	Operating Revenue	18,629,787	18.4%	
Total Assets	168,814,538	Operating Expense	58,982,646	81.6%	
Current Liabilities	87,302,713	Operating Margin	-40,352,859	316.6%	
Long Term Liabilities	79,890,280	Other Income	41,153,852	-216.6%	
Total Equity	1,621,545	Other Expense	0	220.9%	
Total Liab. and Equity	168,814,538	Net Profit or Loss	800,993	0.0%	
				4.3%	
				Return on Equity	
				49.4%	

  

<b>345264 STANLEY TOTAL LIVING CENTER</b>				Nonprofit - Other	
STANLEY TOTAL LIVING CENTER		9/30/2016 366 Days Settled			
STANLEY, NC 28164		CR Beds 164    POS Beds 0			
GASTON		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		95.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				261.8	
Current Assets	3,560,815	Total Charges	10,487,871	Average Wages	
Fixed Assets	12,792,023	Contract Allowance	0	17.75	
Other Assets	6,544,879	Operating Revenue	10,487,871	0.0%	
Total Assets	22,897,717	Operating Expense	9,443,929	100.0%	
Current Liabilities	726,220	Operating Margin	1,043,942	90.0%	
Long Term Liabilities	4,266,574	Other Income	486,452	10.0%	
Total Equity	17,904,923	Other Expense	0	4.6%	
Total Liab. and Equity	22,897,717	Net Profit or Loss	1,530,394	0.0%	
				14.6%	
				Return on Equity	
				8.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345281 STANLY MANOR</b>				Nonprofit - Church	
STANLY MANOR		12/31/2016 366 Days Settled			
ALBEMARLE, NC 28001				CR Beds 100    POS Beds 0	
STANLY				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate            92.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            137.0	
Current Assets	2,358,621	Total Charges	8,754,562	Average Wages            16.05	
Fixed Assets	1,999,723	Contract Allowance	1,452,100	16.6% Skilled Nursing        78.8%	
Other Assets	0	Operating Revenue	7,302,462	83.4% Ancillary Service       17.4%	
Total Assets	<u>4,358,344</u>	Operating Expense	9,205,643	126.1% Current Ratio            0.6	
Current Liabilities	3,943,224	Operating Margin	-1,903,181	-26.1% Days to Collect            37.2	
Long Term Liabilities	0	Other Income	15,390	0.2% Avg Payment Days        9.5	
Total Equity	<u>415,120</u>	Other Expense	0	0.0% Depreciation Rate        3.7%	
Total Liab. and Equity	<u>4,358,344</u>	Net Profit or Loss	<u>(1,887,791)</u>	-25.9% Return on Equity        -454.8%	
<b>345204 STONECREEK HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
STONECREEK HEALTH AND REHABILITATION		12/31/2016 366 Days Settled			
ASHEVILLE, NC 28801				CR Beds 120    POS Beds 0	
BUNCOMBE				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate            84.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            95.9	
Current Assets	2,744,423	Total Charges	12,593,621	Average Wages            17.51	
Fixed Assets	1,193,487	Contract Allowance	1,554,383	12.3% Skilled Nursing        69.6%	
Other Assets	0	Operating Revenue	11,039,238	87.7% Ancillary Service       30.4%	
Total Assets	<u>3,937,910</u>	Operating Expense	9,414,270	85.3% Current Ratio            6.1	
Current Liabilities	449,150	Operating Margin	1,624,968	14.7% Days to Collect            34.6	
Long Term Liabilities	0	Other Income	20,611	0.2% Avg Payment Days        14.5	
Total Equity	<u>3,488,760</u>	Other Expense	0	0.0% Depreciation Rate       41.3%	
Total Liab. and Equity	<u>3,937,910</u>	Net Profit or Loss	<u>1,645,579</u>	14.9% Return on Equity       47.2%	

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<b>345077 SUNNYBROOK REHABILITATION CENTER</b>				Proprietary - Corporation	
SUNNYBROOK REHABILITATION CENTER    12/31/2016 366 Days Settled					
RALEIGH, NC 27610				CR Beds 95    POS Beds 0	
WAKE				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate    86.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    66.9	
Current Assets	-47,193	Total Charges	12,191,500	Average Wages    22.11	
Fixed Assets	116,159	Contract Allowance	3,181,547	26.1%	Skilled Nursing    71.6%
Other Assets	335,211	Operating Revenue	9,009,953	73.9%	Ancillary Service    28.4%
Total Assets	404,177	Operating Expense	9,275,625	102.9%	Current Ratio    (0.1)
Current Liabilities	327,589	Operating Margin	-265,672	-2.9%	Days to Collect    60.1
Long Term Liabilities	0	Other Income	6,730	0.1%	Avg Payment Days    12.6
Total Equity	76,588	Other Expense	0	0.0%	Depreciation Rate    785.2%
Total Liab. and Equity	404,177	Net Profit or Loss	(258,942)	-2.9%	Return on Equity    -338.1%

<b>345233 SUNRISE REHABILITATION &amp; CARE</b>				Nonprofit - Other	
SUNRISE REHABILITATION & CARE    6/30/2016 366 Days Settled					
NEBO, NC 28761				CR Beds 140    POS Beds 0	
MCDOWELL				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate    82.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    137.7	
Current Assets	1,073,023	Total Charges	8,903,766	Average Wages    17.21	
Fixed Assets	5,354,329	Contract Allowance	483,462	5.4%	Skilled Nursing    77.2%
Other Assets	720,885	Operating Revenue	8,420,304	94.6%	Ancillary Service    22.8%
Total Assets	7,148,237	Operating Expense	8,906,878	105.8%	Current Ratio    0.4
Current Liabilities	3,020,273	Operating Margin	-486,574	-5.8%	Days to Collect    28.0
Long Term Liabilities	6,589,570	Other Income	4,500	0.1%	Avg Payment Days    63.3
Total Equity	-2,461,606	Other Expense	0	0.0%	Depreciation Rate    3.8%
Total Liab. and Equity	7,148,237	Net Profit or Loss	(482,074)	-5.7%	Return on Equity    19.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345539 THE ARBOR</b>				Nonprofit - Other	
THE ARBOR		12/31/2016 366 Days Settled			
PITTSBORO, NC 27312		CR Beds 53		POS Beds 0	
CHATHAM		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		78.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 235.2	
Current Assets	35,917,394	Total Charges	27,107,247	Average Wages	18.05
Fixed Assets	105,480,896	Contract Allowance	84,290	0.3%	Skilled Nursing 7.8%
Other Assets	0	Operating Revenue	27,022,957	99.7%	Ancillary Service 4.8%
Total Assets	141,398,290	Operating Expense	30,201,272	111.8%	Current Ratio 0.3
Current Liabilities	108,864,023	Operating Margin	-3,178,315	-11.8%	Days to Collect 7.5
Long Term Liabilities	70,207,565	Other Income	1,200,312	4.4%	Avg Payment Days 9.2
Total Equity	-37,673,298	Other Expense	0	0.0%	Depreciation Rate 7.1%
Total Liab. and Equity	141,398,290	Net Profit or Loss	(1,978,003)	-7.3%	Return on Equity 5.3%
<b>345533 THE CEDARS OF CHAPEL HILL</b>				Proprietary - Corporation	
THE CEDARS OF CHAPEL HILL		12/31/2016 366 Days Settled			
CHAPEL HILL, NC 27517		CR Beds 48		POS Beds 0	
DURHAM		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		94.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 158.2	
Current Assets	5,925,746	Total Charges	5,306,897	Average Wages	18.41
Fixed Assets	0	Contract Allowance	2,360,053	44.5%	Skilled Nursing 24.4%
Other Assets	2,950,632	Operating Revenue	2,946,844	55.5%	Ancillary Service 10.2%
Total Assets	8,876,378	Operating Expense	23,542,719	798.9%	Current Ratio 1.3
Current Liabilities	4,698,305	Operating Margin	-20,595,875	-698.9%	Days to Collect 207.6
Long Term Liabilities	0	Other Income	20,687,198	702.0%	Avg Payment Days 15.8
Total Equity	4,178,073	Other Expense	0	0.0%	Depreciation Rate 704.6%
Total Liab. and Equity	8,876,378	Net Profit or Loss	91,323	3.1%	Return on Equity 2.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345542 THE FOREST AT DUKE INC</b>		Nonprofit - Other	
THE FOREST AT DUKE INC		9/30/2016 366 Days Settled	
DURHAM, NC 27705		CR Beds 0	POS Beds 0
DURHAM		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	0.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0
		0.0%	Average Wages
		0.0%	Skilled Nursing
		0.0%	Ancillary Service
		0.0%	Current Ratio
		0.0%	Days to Collect
		0.0%	Avg Payment Days
		0.0%	Depreciation Rate
		0.0%	Return on Equity

<b>345242 THE FOUNTAINS AT THE ALBEMARLE</b>		Proprietary - Corporation	
THE FOUNTAINS AT THE ALBEMARLE		12/31/2016 366 Days Settled	
TARBORO, NC 27886		CR Beds 86	POS Beds 0
EDGECOMBE		<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)		Occupancy Rate	89.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	945,947	Total Charges	9,743,975
Fixed Assets	767,310	Contract Allowance	821,146
Other Assets	4,164,050	Operating Revenue	8,922,829
Total Assets	5,877,307	Operating Expense	10,352,079
Current Liabilities	899,836	Operating Margin	-1,429,250
Long Term Liabilities	0	Other Income	924,674
Total Equity	4,977,471	Other Expense	0
Total Liab. and Equity	5,877,307	Net Profit or Loss	(504,576)
		8.4%	Average Wages
		91.6%	Skilled Nursing
		116.0%	Ancillary Service
		-16.0%	Current Ratio
		10.4%	Days to Collect
		0.0%	Avg Payment Days
		-5.7%	Depreciation Rate
			Return on Equity

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345525 THE GARDENS OF TAYLOR GLEN RET COM				Nonprofit - Church	
THE GARDENS OF TAYLOR GLEN RET COM		9/30/2016 366 Days Settled			
CONCORD, NC 28027				CR Beds 24	POS Beds 0
CABARRUS		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	70.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	117.4
Current Assets	177,629	Total Charges	7,746,811	Average Wages	14.65
Fixed Assets	19,347,278	Contract Allowance	393,816	5.1% Skilled Nursing	21.0%
Other Assets	4,797	Operating Revenue	7,352,995	94.9% Ancillary Service	6.8%
Total Assets	19,529,704	Operating Expense	7,421,178	100.9% Current Ratio	0.0
Current Liabilities	29,760,224	Operating Margin	-68,183	-0.9% Days to Collect	7.8
Long Term Liabilities	7,933,693	Other Income	40,602	0.6% Avg Payment Days	8.6
Total Equity	-18,164,213	Other Expense	0	0.0% Depreciation Rate	6.7%
Total Liab. and Equity	19,529,704	Net Profit or Loss	(44,166)	-0.6% Return on Equity	0.2%
345330 THE GRAYBRIER NURS & RETIREMENT CT				Proprietary - Corporation	
THE GRAYBRIER NURS & RETIREMENT CT		9/30/2016 366 Days Settled			
TRINITY, NC 27370				CR Beds 128	POS Beds 0
RANDOLPH		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	84.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	235.0
Current Assets	1,037,095	Total Charges	10,031,472	Average Wages	15.52
Fixed Assets	2,824,023	Contract Allowance	1,389,351	13.8% Skilled Nursing	81.6%
Other Assets	111,111	Operating Revenue	8,642,121	86.2% Ancillary Service	18.4%
Total Assets	3,972,229	Operating Expense	7,807,862	90.3% Current Ratio	2.0
Current Liabilities	528,855	Operating Margin	834,259	9.7% Days to Collect	24.5
Long Term Liabilities	124,411	Other Income	61,902	0.7% Avg Payment Days	23.8
Total Equity	3,318,963	Other Expense	0	0.0% Depreciation Rate	6.4%
Total Liab. and Equity	3,972,229	Net Profit or Loss	896,161	10.4% Return on Equity	27.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345421 THE LAURELS OF CHATHAM</b>				Proprietary - Corporation	
THE LAURELS OF CHATHAM		9/30/2016 366 Days Settled			
PITTSBORO, NC 27312		CR Beds 140    POS Beds 0			
CHATHAM		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		94.5%	
		Length of Stay		129.4	
		Average Wages		19.14	
		Skilled Nursing		73.2%	
		Ancillary Service		20.5%	
		Current Ratio		4.7	
		Days to Collect		30.8	
		Avg Payment Days		25.6	
		Depreciation Rate		375.9%	
		Return on Equity		-11.2%	
<b>Balance Sheet</b>					
		<b>Income Statement</b>			
Current Assets	3,648,826	Total Charges	13,356,708		
Fixed Assets	207,011	Contract Allowance	2,624,677	19.7%	
Other Assets	0	Operating Revenue	10,732,031	80.3%	
Total Assets	<u>3,855,837</u>	Operating Expense	11,076,919	103.2%	
Current Liabilities	780,083	Operating Margin	-344,888	-3.2%	
Long Term Liabilities	0	Other Income	1,686	0.0%	
Total Equity	<u>3,075,754</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>3,855,837</u>	Net Profit or Loss	<u>(343,202)</u>	-3.2%	
<b>345389 THE LAURELS OF FOREST GLENN</b>					
		Proprietary - Corporation			
THE LAURELS OF FOREST GLENN		9/30/2016 366 Days Settled			
GARNER, NC 27529		CR Beds 140    POS Beds 0			
WAKE		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		90.3%	
		Length of Stay		112.8	
		Average Wages		21.06	
		Skilled Nursing		65.5%	
		Ancillary Service		26.9%	
		Current Ratio		7.9	
		Days to Collect		30.1	
		Avg Payment Days		30.8	
		Depreciation Rate		1,706.4%	
		Return on Equity		-1.7%	
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	8,452,290	Total Charges	16,661,623		
Fixed Assets	93,421	Contract Allowance	4,155,398	24.9%	
Other Assets	0	Operating Revenue	12,506,225	75.1%	
Total Assets	<u>8,545,711</u>	Operating Expense	12,654,369	101.2%	
Current Liabilities	1,068,245	Operating Margin	-148,144	-1.2%	
Long Term Liabilities	0	Other Income	18,181	0.1%	
Total Equity	<u>7,477,466</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>8,545,711</u>	Net Profit or Loss	<u>(129,963)</u>	-1.0%	

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<b>345303 THE LAURELS OF GREENTREE RIDGE</b>				Proprietary - Corporation	
THE LAURELS OF GREENTREE RIDGE				9/30/2016 366 Days Settled	
ASHEVILLE, NC 28803				CR Beds 100 POS Beds 0	
BUNCOMBE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 92.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 60.9	
Current Assets	7,506,850	Total Charges	13,173,771	Average Wages 21.94	
Fixed Assets	83,996	Contract Allowance	3,685,965	28.0%	Skilled Nursing 67.8%
Other Assets	0	Operating Revenue	9,487,806	72.0%	Ancillary Service 29.6%
Total Assets	<u>7,590,846</u>	Operating Expense	10,392,350	109.5%	Current Ratio 6.3
Current Liabilities	1,186,239	Operating Margin	-904,544	-9.5%	Days to Collect 23.2
Long Term Liabilities	0	Other Income	18,233	0.2%	Avg Payment Days 41.6
Total Equity	<u>6,404,607</u>	Other Expense	0	0.0%	Depreciation Rate 1,161.7%
Total Liab. and Equity	<u>7,590,846</u>	Net Profit or Loss	<u>(886,311)</u>	-9.3%	Return on Equity -13.8%
<b>345322 THE LAURELS OF HENDERSONVILLE</b>				Proprietary - Corporation	
THE LAURELS OF HENDERSONVILLE				9/30/2016 366 Days Settled	
HENDERSONVILLE, NC 28792				CR Beds 120 POS Beds 0	
HENDERSON				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 85.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 96.0	
Current Assets	8,641,483	Total Charges	12,693,350	Average Wages 20.45	
Fixed Assets	40,366	Contract Allowance	3,080,906	24.3%	Skilled Nursing 63.2%
Other Assets	0	Operating Revenue	9,612,444	75.7%	Ancillary Service 26.3%
Total Assets	<u>8,681,849</u>	Operating Expense	9,718,767	101.1%	Current Ratio 14.3
Current Liabilities	604,500	Operating Margin	-106,323	-1.1%	Days to Collect 24.5
Long Term Liabilities	0	Other Income	9,656	0.1%	Avg Payment Days 22.6
Total Equity	<u>8,077,349</u>	Other Expense	0	0.0%	Depreciation Rate 2,161.7%
Total Liab. and Equity	<u>8,681,849</u>	Net Profit or Loss	<u>(96,667)</u>	-1.0%	Return on Equity -1.2%

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<b>345428 THE LAURELS OF SALISBURY</b>		Proprietary - Corporation	
THE LAURELS OF SALISBURY		9/30/2016 366 Days Settled	
SALISBURY, NC 28147		CR Beds 80    POS Beds 0	
ROWAN		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	86.9%
		Length of Stay	85.1
		Average Wages	19.20
		28.4% Skilled Nursing	61.1%
		71.6% Ancillary Service	29.5%
		97.7% Current Ratio	7.0
		2.3% Days to Collect	36.1
		0.3% Avg Payment Days	28.5
		0.0% Depreciation Rate	907.9%
		2.6% Return on Equity	5.6%
<hr/>			
<b>345438 THE LAURELS OF SUMMIT RIDGE</b>		Proprietary - Corporation	
THE LAURELS OF SUMMIT RIDGE		9/30/2016 366 Days Settled	
ASHEVILLE, NC 28805		CR Beds 101    POS Beds 0	
BUNCOMBE		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	76.4%
		Length of Stay	54.8
		Average Wages	20.94
		26.7% Skilled Nursing	51.3%
		73.3% Ancillary Service	29.2%
		116.1% Current Ratio	14.6
		-16.1% Days to Collect	23.0
		0.3% Avg Payment Days	24.4
		0.0% Depreciation Rate	2,285.3%
		-15.7% Return on Equity	-14.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345253 THE LODGE AT MILLS RIVER</b>		Proprietary - Corporation	
THE LODGE AT MILLS RIVER		12/31/2016 366 Days Settled	
MILLS RIVER, NC 28759		CR Beds 50    POS Beds 0	
HENDERSON		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate    92.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,181,169	Total Charges	7,505,946
Fixed Assets	600,190	Contract Allowance	1,030,850
Other Assets	650,000	Operating Revenue	6,475,096
Total Assets	<u>2,431,359</u>	Operating Expense	5,963,064
Current Liabilities	1,145,536	Operating Margin	512,032
Long Term Liabilities	6,699	Other Income	75,917
Total Equity	<u>1,279,124</u>	Other Expense	0
Total Liab. and Equity	<u>2,431,359</u>	Net Profit or Loss	<u>587,949</u>
		13.7%	Skilled Nursing    59.9%
		86.3%	Ancillary Service    40.1%
		92.1%	Current Ratio    1.0
		7.9%	Days to Collect    34.3
		1.2%	Avg Payment Days    16.4
		0.0%	Depreciation Rate    62.3%
		9.1%	Return on Equity    46.0%

<b>345284 THE OAKS</b>		Proprietary - Corporation	
THE OAKS		9/30/2016 366 Days Settled	
WINSTON SALEM, NC 27103		CR Beds 151    POS Beds 0	
FORSYTH		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate    72.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,506,785	Total Charges	11,882,472
Fixed Assets	192,385	Contract Allowance	2,628,445
Other Assets	0	Operating Revenue	9,254,027
Total Assets	<u>3,699,170</u>	Operating Expense	9,409,907
Current Liabilities	2,340,047	Operating Margin	-155,880
Long Term Liabilities	0	Other Income	28,453
Total Equity	<u>1,359,123</u>	Other Expense	0
Total Liab. and Equity	<u>3,699,170</u>	Net Profit or Loss	<u>(127,427)</u>
		22.1%	Skilled Nursing    77.9%
		77.9%	Ancillary Service    22.1%
		101.7%	Current Ratio    1.5
		-1.7%	Days to Collect    56.4
		0.3%	Avg Payment Days    78.4
		0.0%	Depreciation Rate    379.2%
		-1.4%	Return on Equity    -9.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345462 THE OAKS-BREVARD</b>				Proprietary - Other	
THE OAKS-BREVARD		6/30/2016 366 Days Reopened			
BREVARD, NC 28712		CR Beds 120    POS Beds 0			
TRANSYLVANIA		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		87.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				137.3	
Current Assets	-2,980,722	Total Charges	13,613,357	Average Wages	18.31
Fixed Assets	1,077,260	Contract Allowance	4,714,348	34.6%	Skilled Nursing
Other Assets	6,718	Operating Revenue	8,899,009	65.4%	Ancillary Service
Total Assets	-1,896,744	Operating Expense	9,364,658	105.2%	Current Ratio
Current Liabilities	703,476	Operating Margin	-465,649	-5.2%	Days to Collect
Long Term Liabilities	0	Other Income	14,887	0.2%	Avg Payment Days
Total Equity	-2,600,220	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	-1,896,744	Net Profit or Loss	(450,762)	-5.1%	Return on Equity
					17.3%
<b>345477 THE OAKS AT SWEETEN CREEK</b>				Proprietary - Other	
THE OAKS AT SWEETEN CREEK		12/31/2016 366 Days Settled			
ARDEN, NC 28704		CR Beds 114    POS Beds 0			
BUNCOMBE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		81.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				153.1	
Current Assets	25,115,228	Total Charges	8,624,965	Average Wages	19.30
Fixed Assets	9,863,364	Contract Allowance	1,173,978	13.6%	Skilled Nursing
Other Assets	92,341	Operating Revenue	7,450,987	86.4%	Ancillary Service
Total Assets	35,070,933	Operating Expense	7,851,360	105.4%	Current Ratio
Current Liabilities	23,828,982	Operating Margin	-400,373	-5.4%	Days to Collect
Long Term Liabilities	10,009,401	Other Income	-153	0.0%	Avg Payment Days
Total Equity	1,232,550	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	35,070,933	Net Profit or Loss	(400,526)	-5.4%	Return on Equity
					-32.5%

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<b>345009 THE OAKS AT WHITAKER GLEN-MAYVIEW</b>				Proprietary - Other	
THE OAKS AT WHITAKER GLEN-MAYVIEW 9/30/2016 366 Days Settled					
RALEIGH, NC 27608				CR Beds 139 POS Beds 0	
WAKE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 83.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 82.9	
Current Assets	2,885,256	Total Charges	14,681,850	Average Wages 20.06	
Fixed Assets	979,071	Contract Allowance	2,384,360	16.2%	Skilled Nursing 71.2%
Other Assets	1,199,798	Operating Revenue	12,297,490	83.8%	Ancillary Service 28.8%
Total Assets	<u>5,064,125</u>	Operating Expense	12,609,774	102.5%	Current Ratio 4.3
Current Liabilities	670,574	Operating Margin	-312,284	-2.5%	Days to Collect 84.5
Long Term Liabilities	0	Other Income	75,090	0.6%	Avg Payment Days 19.3
Total Equity	<u>4,393,551</u>	Other Expense	0	0.0%	Depreciation Rate 85.0%
Total Liab. and Equity	<u>5,064,125</u>	Net Profit or Loss	<u>(237,194)</u>	-1.9%	Return on Equity -5.4%
<b>345363 THE PRESBYTERIAN HOME OF HAWFIELDS</b>				Nonprofit - Other	
THE PRESBYTERIAN HOME OF HAWFIELDS 9/30/2016 366 Days Settled					
MEBANE, NC 27302				CR Beds 136 POS Beds 0	
ALAMANCE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 69.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 61.8	
Current Assets	1,317,880	Total Charges	8,702,762	Average Wages 14.16	
Fixed Assets	1,546,308	Contract Allowance	1,820,741	20.9%	Skilled Nursing 79.1%
Other Assets	0	Operating Revenue	6,882,021	79.1%	Ancillary Service 18.0%
Total Assets	<u>2,864,188</u>	Operating Expense	7,095,520	103.1%	Current Ratio 1.7
Current Liabilities	796,637	Operating Margin	-213,499	-3.1%	Days to Collect 44.3
Long Term Liabilities	1,000,000	Other Income	118,910	1.7%	Avg Payment Days 23.1
Total Equity	<u>1,067,551</u>	Other Expense	0	0.0%	Depreciation Rate 1.6%
Total Liab. and Equity	<u>2,864,188</u>	Net Profit or Loss	<u>(94,589)</u>	-1.4%	Return on Equity -8.9%

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<b>345380 THE REHAB AND HC CTR AT VILLAGE GR</b>		Proprietary - Corporation	
THE REHAB AND HC CTR AT VILLAGE GR		12/31/2016 366 Days Settled	
FAYETTEVILLE, NC 28304		CR Beds 170 POS Beds 0	
CUMBERLAND		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	50.8%
		Length of Stay	61.2
		Average Wages	14.58
		1.0% Skilled Nursing	97.4%
		99.0% Ancillary Service	2.6%
		103.3% Current Ratio	1.7
		-3.3% Days to Collect	42.2
		1.4% Avg Payment Days	26.6
		0.0% Depreciation Rate	33.8%
		-1.9% Return on Equity	95.4%

  

Balance Sheet		Income Statement	
Current Assets	1,243,907	Total Charges	9,625,168
Fixed Assets	468,180	Contract Allowance	100,242
Other Assets	349,787	Operating Revenue	9,524,926
Total Assets	2,061,874	Operating Expense	9,840,892
Current Liabilities	715,444	Operating Margin	-315,966
Long Term Liabilities	1,540,352	Other Income	130,982
Total Equity	-193,922	Other Expense	0
Total Liab. and Equity	2,061,874	Net Profit or Loss	(184,984)

<b>345546 THE ROSEWOOD HEALTH CENTER</b>		Nonprofit - Other	
THE ROSEWOOD HEALTH CENTER		12/31/2016 366 Days Settled	
RALEIGH, NC 27615		CR Beds 40 POS Beds 0	
WAKE		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	86.9%
		Length of Stay	159.0
		Average Wages	18.14
		29.7% Skilled Nursing	78.2%
		70.3% Ancillary Service	13.0%
		433.0% Current Ratio	1.1
		-333.0% Days to Collect	61.6
		357.6% Avg Payment Days	20.4
		0.0% Depreciation Rate	6.9%
		24.5% Return on Equity	9.5%

  

Balance Sheet		Income Statement	
Current Assets	3,216,446	Total Charges	4,529,999
Fixed Assets	2,613,345	Contract Allowance	1,345,366
Other Assets	5,565,154	Operating Revenue	3,184,633
Total Assets	11,394,945	Operating Expense	13,790,782
Current Liabilities	3,053,640	Operating Margin	-10,606,149
Long Term Liabilities	106,467	Other Income	11,386,783
Total Equity	8,234,838	Other Expense	0
Total Liab. and Equity	11,394,945	Net Profit or Loss	780,634

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345552 THE SHANNON GRAY REHABILITATION &amp; RECOVERY CENTER</b>		Proprietary - Corporation	
THE SHANNON GRAY REHABILITATION & RECOVERY CENTER		9/30/2016 366 Days Settled	
JAMESTOWN, NC 27282		CR Beds 150 POS Beds 0	
GUILFORD		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	83.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,946,667	Total Charges	12,622,402
Fixed Assets	7,502,873	Contract Allowance	1,839,861
Other Assets	0	Operating Revenue	10,782,541
Total Assets	9,449,540	Operating Expense	9,966,993
Current Liabilities	523,961	Operating Margin	815,548
Long Term Liabilities	8,835,218	Other Income	106,995
Total Equity	90,361	Other Expense	0
Total Liab. and Equity	9,449,540	Net Profit or Loss	922,543
		14.6%	Skilled Nursing 80.1%
		85.4%	Ancillary Service 19.9%
		92.4%	Current Ratio 3.7
		7.6%	Days to Collect 30.7
		1.0%	Avg Payment Days 18.1
		0.0%	Depreciation Rate 8.9%
		8.6%	Return on Equity 1,021.0%

<b>345495 THE STEWART HEALTH CENTER</b>		Nonprofit - Other	
THE STEWART HEALTH CENTER		12/31/2016 366 Days Settled	
CHARLOTTE, NC 28210		CR Beds 60 POS Beds 0	
MECKLENBURG		<b>Key Performance Ind.</b>	
BLUE CROSS (IOWA/SOUTH DAKOTA)		Occupancy Rate	89.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-486,978	Total Charges	6,436,443
Fixed Assets	11,213,081	Contract Allowance	2,667,620
Other Assets	7,120,267	Operating Revenue	3,768,823
Total Assets	17,846,370	Operating Expense	19,785,091
Current Liabilities	2,622,846	Operating Margin	-16,016,268
Long Term Liabilities	3,186	Other Income	18,396,737
Total Equity	15,220,338	Other Expense	0
Total Liab. and Equity	17,846,370	Net Profit or Loss	2,380,469
		41.4%	Skilled Nursing 82.1%
		58.6%	Ancillary Service 13.1%
		525.0%	Current Ratio (0.2)
		-425.0%	Days to Collect (99.7)
		488.1%	Avg Payment Days 3.0
		0.0%	Depreciation Rate 0.0%
		63.2%	Return on Equity 15.6%

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<b>345404 THREE RIVERS HEALTH AND REHAB</b>		Proprietary - Corporation	
THREE RIVERS HEALTH AND REHAB		9/30/2016 366 Days Settled	
WINDSOR, NC 27983		CR Beds 80    POS Beds 0	
BERTIE		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate    85.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,228,809	Total Charges	7,120,117
Fixed Assets	96,374	Contract Allowance	1,760,957
Other Assets	0	Operating Revenue	5,359,160
Total Assets	2,325,183	Operating Expense	4,979,424
Current Liabilities	881,506	Operating Margin	379,736
Long Term Liabilities	0	Other Income	14,442
Total Equity	1,443,677	Other Expense	0
Total Liab. and Equity	2,325,183	Net Profit or Loss	394,178
		24.7%	Skilled Nursing    67.9%
		75.3%	Ancillary Service    24.8%
		92.9%	Current Ratio    2.5
		7.1%	Days to Collect    34.7
		0.3%	Avg Payment Days    57.8
		0.0%	Depreciation Rate    168.6%
		7.4%	Return on Equity    27.3%
<b>345513 TOWER NURSING AND REHABILITATION CENTER</b>		Proprietary - Corporation	
TOWER NURSING AND REHABILITATION CENTER		9/30/2016 366 Days Settled	
RALEIGH, NC 27604		CR Beds 186    POS Beds 0	
WAKE		<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)		Occupancy Rate    52.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-3,096,118	Total Charges	8,923,903
Fixed Assets	120,609	Contract Allowance	2,102,354
Other Assets	0	Operating Revenue	6,821,549
Total Assets	-2,975,509	Operating Expense	7,992,587
Current Liabilities	342,861	Operating Margin	-1,171,038
Long Term Liabilities	0	Other Income	256,190
Total Equity	-3,318,370	Other Expense	0
Total Liab. and Equity	-2,975,509	Net Profit or Loss	(914,848)
		23.6%	Skilled Nursing    84.0%
		76.4%	Ancillary Service    16.0%
		117.2%	Current Ratio    (9.0)
		-17.2%	Days to Collect    (169.4)
		3.8%	Avg Payment Days    16.0
		0.0%	Depreciation Rate    73.5%
		-13.4%	Return on Equity    27.6%

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<b>345258 TRANSITIONAL HEALTH SERVICES OF KANNAPOLIS</b>				Proprietary - Other	
TRANSITIONAL HEALTH SERVICES OF KANNAPOLIS		12/31/2016 366 Days Settled			
KANNAPOLIS, NC 28083				CR Beds 112    POS Beds 0	
CABARRUS				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.2%
				Length of Stay	96.5
				Average Wages	19.97
				24.7% Skilled Nursing	76.6%
				75.3% Ancillary Service	23.3%
				52.0% Current Ratio	1.1
				48.0% Days to Collect	1,091.7
				0.0% Avg Payment Days	18.2
				0.0% Depreciation Rate	19.2%
				48.0% Return on Equity	193.3%

  

Balance Sheet		Income Statement			
Current Assets	32,049,861	Total Charges	11,152,257		
Fixed Assets	9,293,350	Contract Allowance	2,749,082		
Other Assets	0	Operating Revenue	8,403,175		
Total Assets	41,343,211	Operating Expense	4,371,825		
Current Liabilities	29,766,479	Operating Margin	4,031,350		
Long Term Liabilities	9,491,000	Other Income	443		
Total Equity	2,085,732	Other Expense	0		
Total Liab. and Equity	41,343,211	Net Profit or Loss	4,031,793		

<b>345565 TRINITY ELMS</b>				Nonprofit - Church	
TRINITY ELMS		9/30/2016 366 Days Settled			
CLEMMONS, NC 27012				CR Beds 100    POS Beds 0	
FORSYTH				<b>Key Performance Ind.</b>	
PALMETTO GBA (SC)				Occupancy Rate	92.6%
				Length of Stay	106.3
				Average Wages	16.11
				17.2% Skilled Nursing	78.3%
				82.8% Ancillary Service	21.7%
				96.7% Current Ratio	(2.1)
				3.3% Days to Collect	47.5
				2.0% Avg Payment Days	20.2
				0.0% Depreciation Rate	42.2%
				5.3% Return on Equity	506.2%

  

Balance Sheet		Income Statement			
Current Assets	-1,005,951	Total Charges	10,867,540		
Fixed Assets	1,580,066	Contract Allowance	1,865,218		
Other Assets	0	Operating Revenue	9,002,322		
Total Assets	574,115	Operating Expense	8,703,232		
Current Liabilities	479,999	Operating Margin	299,090		
Long Term Liabilities	0	Other Income	177,282		
Total Equity	94,116	Other Expense	0		
Total Liab. and Equity	574,115	Net Profit or Loss	476,372		

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<b>345088 TRINITY GLEN</b>				Nonprofit - Church	
TRINITY GLEN		9/30/2016 366 Days Settled			
WINSTON-SALEM, NC 27105				CR Beds 117    POS Beds 0	
FORSYTH				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	93.1%
				Length of Stay	172.7
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	15.86
Current Assets	-1,331,908	Total Charges	12,869,682	26.2%	Skilled Nursing 80.7%
Fixed Assets	1,013,876	Contract Allowance	3,374,177	73.8%	Ancillary Service 19.3%
Other Assets	0	Operating Revenue	9,495,505	101.5%	Current Ratio (1.9)
Total Assets	<u>-318,032</u>	Operating Expense	<u>9,633,620</u>	-1.5%	Days to Collect 51.8
Current Liabilities	715,419	Operating Margin	-138,115	1.6%	Avg Payment Days 24.2
Long Term Liabilities	1,918	Other Income	149,134	0.0%	Depreciation Rate 29.0%
Total Equity	<u>-1,035,369</u>	Other Expense	0	0.1%	Return on Equity -1.1%
Total Liab. and Equity	<u>-318,032</u>	Net Profit or Loss	<u>11,019</u>		
<b>345554 TRINITY GROVE</b>				Nonprofit - Church	
TRINITY GROVE		9/30/2016 366 Days Settled			
WILMINGTON, NC 28412				CR Beds 100    POS Beds 0	
NEW HANOVER				<b>Key Performance Ind.</b>	
EQICOR (NORTH CAROLINA)				Occupancy Rate	96.2%
				Length of Stay	90.1
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	15.49
Current Assets	-1,397,915	Total Charges	10,034,498	7.6%	Skilled Nursing 76.4%
Fixed Assets	722,961	Contract Allowance	760,773	92.4%	Ancillary Service 23.6%
Other Assets	783,332	Operating Revenue	9,273,725	100.6%	Current Ratio (2.7)
Total Assets	<u>108,378</u>	Operating Expense	<u>9,331,643</u>	-0.6%	Days to Collect 42.8
Current Liabilities	514,052	Operating Margin	-57,918	1.7%	Avg Payment Days 19.3
Long Term Liabilities	55,429	Other Income	156,806	0.0%	Depreciation Rate 46.7%
Total Equity	<u>-461,103</u>	Other Expense	0	1.1%	Return on Equity -21.4%
Total Liab. and Equity	<u>108,378</u>	Net Profit or Loss	<u>98,888</u>		

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<b>345153 TRINITY OAKS</b>				Nonprofit - Church	
TRINITY OAKS		9/30/2016 366 Days Settled			
SALISBURY, NC 28144				CR Beds 140    POS Beds 0	
ROWAN				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	95.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	153.7
Current Assets	5,719,764	Total Charges	14,768,396	Average Wages	16.81
Fixed Assets	574,291	Contract Allowance	3,367,230	22.8% Skilled Nursing	72.7%
Other Assets	3,580,095	Operating Revenue	11,401,166	77.2% Ancillary Service	15.0%
Total Assets	<u>9,874,150</u>	Operating Expense	11,359,634	99.6% Current Ratio	14.0
Current Liabilities	408,084	Operating Margin	41,532	0.4% Days to Collect	42.2
Long Term Liabilities	190,692	Other Income	1,724,640	15.1% Avg Payment Days	11.5
Total Equity	<u>9,275,374</u>	Other Expense	0	0.0% Depreciation Rate	39.0%
Total Liab. and Equity	<u>9,874,150</u>	Net Profit or Loss	1,766,172	15.5% Return on Equity	19.0%
<b>345109 TRINITY PLACE</b>				Nonprofit - Church	
TRINITY PLACE		9/30/2016 366 Days Settled			
ALBEMARLE, NC 28001				CR Beds 86    POS Beds 0	
STANLY				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	93.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	93.2
Current Assets	2,804,803	Total Charges	8,355,122	Average Wages	14.96
Fixed Assets	574,511	Contract Allowance	1,844,543	22.1% Skilled Nursing	74.0%
Other Assets	777,563	Operating Revenue	6,510,579	77.9% Ancillary Service	18.9%
Total Assets	<u>4,156,877</u>	Operating Expense	7,002,968	107.6% Current Ratio	6.6
Current Liabilities	426,316	Operating Margin	-492,389	-7.6% Days to Collect	41.9
Long Term Liabilities	196,536	Other Income	281,487	4.3% Avg Payment Days	21.4
Total Equity	<u>3,534,025</u>	Other Expense	0	0.0% Depreciation Rate	21.5%
Total Liab. and Equity	<u>4,156,877</u>	Net Profit or Loss	(210,902)	-3.2% Return on Equity	-6.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

345106 TRINITY RIDGE				Nonprofit - Church		
TRINITY RIDGE		9/30/2016 366 Days Settled				
HICKORY, NC 28602				CR Beds 120 POS Beds 0		
CATAWBA				<b>Key Performance Ind.</b>		
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	95.2%	
				Length of Stay	109.4	
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	16.15	
Current Assets	-981,107	Total Charges	14,414,303	23.8%	Skilled Nursing	80.0%
Fixed Assets	1,350,893	Contract Allowance	3,425,550	76.2%	Ancillary Service	20.0%
Other Assets	0	Operating Revenue	10,988,753	100.2%	Current Ratio	(1.3)
Total Assets	369,786	Operating Expense	11,013,402	-0.2%	Days to Collect	40.7
Current Liabilities	765,322	Operating Margin	-24,649	0.8%	Avg Payment Days	24.4
Long Term Liabilities	0	Other Income	93,233	0.0%	Depreciation Rate	48.4%
Total Equity	-395,536	Other Expense	0	0.6%	Return on Equity	-17.3%
Total Liab. and Equity	369,786	Net Profit or Loss	68,584			
345152 TRINITY VILLAGE				Nonprofit - Church		
TRINITY VILLAGE		9/30/2016 366 Days Settled				
HICKORY, NC 28601				CR Beds 194 POS Beds 0		
CATAWBA				<b>Key Performance Ind.</b>		
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	92.6%	
				Length of Stay	129.4	
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	14.57	
Current Assets	6,820,836	Total Charges	18,544,051	31.7%	Skilled Nursing	54.8%
Fixed Assets	684,128	Contract Allowance	5,884,914	68.3%	Ancillary Service	13.7%
Other Assets	1,044,443	Operating Revenue	12,659,137	103.7%	Current Ratio	6.9
Total Assets	8,549,407	Operating Expense	13,123,784	-3.7%	Days to Collect	38.8
Current Liabilities	981,484	Operating Margin	-464,647	2.2%	Avg Payment Days	25.4
Long Term Liabilities	320,164	Other Income	276,074	0.0%	Depreciation Rate	35.5%
Total Equity	7,247,759	Other Expense	0	-1.5%	Return on Equity	-2.6%
Total Liab. and Equity	8,549,407	Net Profit or Loss	(188,573)			

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<b>345475 TSALI CARE CENTER</b>				Nonprofit - Other	
TSALI CARE CENTER		9/30/2016 366 Days Settled			
CHEROKEE, NC 28719		CR Beds 72    POS Beds 0			
SWAIN		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		88.4%	
		Length of Stay		209.9	
		Average Wages		18.18	
		5.6% Skilled Nursing		96.4%	
		94.4% Ancillary Service		3.6%	
		146.6% Current Ratio		0.7	
		-46.6% Days to Collect		117.9	
		32.4% Avg Payment Days		13.6	
		0.0% Depreciation Rate		1.2%	
		-14.2% Return on Equity		133.4%	
<hr/>					
<b>345235 TWIN LAKES COMMUNITY</b>				Nonprofit - Church	
TWIN LAKES COMMUNITY		9/30/2016 366 Days Settled			
BURLINGTON, NC 27215		CR Beds 104    POS Beds 0			
ALAMANCE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		86.8%	
		Length of Stay		99.2	
		Average Wages		18.65	
		7.0% Skilled Nursing		33.2%	
		93.0% Ancillary Service		5.4%	
		42.5% Current Ratio		0.7	
		57.5% Days to Collect		0.7	
		1.7% Avg Payment Days		194.1	
		0.0% Depreciation Rate		0.0%	
		59.3% Return on Equity		33.2%	
<hr/>					
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	3,491,928	Total Charges	5,586,693		
Fixed Assets	818,897	Contract Allowance	315,382		
Other Assets	0	Operating Revenue	5,271,311		
Total Assets	4,310,825	Operating Expense	7,725,192		
Current Liabilities	4,871,814	Operating Margin	-2,453,881		
Long Term Liabilities	0	Other Income	1,705,417		
Total Equity	-560,989	Other Expense	0		
Total Liab. and Equity	4,310,825	Net Profit or Loss	(748,464)		

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<b>345545 TWIN LAKES COMMUNITY MEMORY CARE</b>				Nonprofit - Church	
TWIN LAKES COMMUNITY MEMORY CARE 9/30/2016 366 Days Settled					
BURLINGTON, NC 27215				CR Beds 32 POS Beds 0	
ALAMANCE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	94.1%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	33,139,840	Total Charges	3,160,272	Length of Stay	580.1
Fixed Assets	76,481,727	Contract Allowance	409,770	Average Wages	18.03
Other Assets	2,356,026	Operating Revenue	2,750,502	13.0% Skilled Nursing	49.6%
Total Assets	111,977,593	Operating Expense	2,277,213	87.0% Ancillary Service	2.3%
Current Liabilities	48,813,012	Operating Margin	473,289	82.8% Current Ratio	0.7
Long Term Liabilities	21,345,000	Other Income	11,649	17.2% Days to Collect	177.5
Total Equity	41,819,581	Other Expense	0	0.4% Avg Payment Days	1,199.9
Total Liab. and Equity	111,977,593	Net Profit or Loss	484,938	0.0% Depreciation Rate	0.0%
				17.6% Return on Equity	1.2%

<b>345183 UNIVERSAL HEALTH CARE &amp; REHAB</b>				Proprietary - Corporation	
UNIVERSAL HEALTH CARE & REHAB 12/31/2016 366 Days Settled					
CONCORD, NC 28025				CR Beds 120 POS Beds 0	
CABARRUS				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	74.0%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	1,507,327	Total Charges	9,246,512	Length of Stay	188.9
Fixed Assets	742,567	Contract Allowance	2,408,115	Average Wages	18.34
Other Assets	0	Operating Revenue	6,838,397	26.0% Skilled Nursing	74.4%
Total Assets	2,249,894	Operating Expense	6,814,982	74.0% Ancillary Service	25.6%
Current Liabilities	923,855	Operating Margin	23,415	99.7% Current Ratio	1.6
Long Term Liabilities	27,574	Other Income	39,083	0.3% Days to Collect	62.2
Total Equity	1,298,465	Other Expense	0	0.6% Avg Payment Days	15.4
Total Liab. and Equity	2,249,894	Net Profit or Loss	62,498	0.0% Depreciation Rate	54.4%
				0.9% Return on Equity	4.8%

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<b>345549 UNIVERSAL HEALTH CARE / BRUNSWICK</b>				Proprietary - Corporation	
UNIVERSAL HEALTH CARE / BRUNSWICK    12/31/2016 366 Days Settled					
BOLIVIA, NC 28422				CR Beds 90    POS Beds 0	
BRUNSWICK				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate            94.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                86.1	
Current Assets	1,863,975	Total Charges	10,220,015	Average Wages                19.24	
Fixed Assets	545,790	Contract Allowance	1,523,414	14.9% Skilled Nursing            66.9%	
Other Assets	0	Operating Revenue	8,696,601	85.1% Ancillary Service        33.1%	
Total Assets	<u>2,409,765</u>	Operating Expense	7,403,683	85.1% Current Ratio            3.0	
Current Liabilities	617,961	Operating Margin	1,292,918	14.9% Days to Collect            33.8	
Long Term Liabilities	25,724	Other Income	35,899	0.4% Avg Payment Days        16.7	
Total Equity	<u>1,766,080</u>	Other Expense	0	0.0% Depreciation Rate        101.6%	
Total Liab. and Equity	<u>2,409,765</u>	Net Profit or Loss	<u>1,328,817</u>	15.3% Return on Equity            75.2%	
<b>345181 UNIVERSAL HEALTH CARE / GREENVILLE</b>				Proprietary - Corporation	
UNIVERSAL HEALTH CARE / GREENVILLE    12/31/2016 366 Days Settled					
GREENVILLE, NC 27834				CR Beds 120    POS Beds 0	
PITT				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate            78.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                186.6	
Current Assets	2,133,823	Total Charges	8,467,373	Average Wages                17.35	
Fixed Assets	571,390	Contract Allowance	1,628,898	19.2% Skilled Nursing            82.2%	
Other Assets	0	Operating Revenue	6,838,475	80.8% Ancillary Service        17.8%	
Total Assets	<u>2,705,213</u>	Operating Expense	6,821,643	99.8% Current Ratio            1.1	
Current Liabilities	1,922,931	Operating Margin	16,832	0.2% Days to Collect            44.3	
Long Term Liabilities	30,941	Other Income	27,204	0.4% Avg Payment Days        56.5	
Total Equity	<u>751,341</u>	Other Expense	0	0.0% Depreciation Rate        108.4%	
Total Liab. and Equity	<u>2,705,213</u>	Net Profit or Loss	<u>44,036</u>	0.6% Return on Equity            5.9%	

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<b>345291 UNIVERSAL HEALTH CARE / OXFORD</b>				Proprietary - Corporation	
UNIVERSAL HEALTH CARE / OXFORD				12/31/2016 366 Days Settled	
OXFORD, NC 27565				CR Beds 180 POS Beds 0	
GRANVILLE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA FOR PR),				Occupancy Rate	81.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	329.9
Current Assets	7,514,474	Total Charges	11,541,265	Average Wages	17.25
Fixed Assets	462,736	Contract Allowance	1,848,787	16.0%	Skilled Nursing 78.0%
Other Assets	0	Operating Revenue	9,692,478	84.0%	Ancillary Service 19.5%
Total Assets	<u>7,977,210</u>	Operating Expense	<u>9,008,010</u>	92.9%	Current Ratio 1.5
Current Liabilities	5,023,422	Operating Margin	684,468	7.1%	Days to Collect 65.9
Long Term Liabilities	15,393	Other Income	56,636	0.6%	Avg Payment Days 73.5
Total Equity	<u>2,938,395</u>	Other Expense	0	0.0%	Depreciation Rate 110.4%
Total Liab. and Equity	<u>7,977,210</u>	Net Profit or Loss	<u>741,104</u>	7.6%	Return on Equity 25.2%
<b>345213 UNIVERSAL HEALTH CARE LILLINGTON</b>				Proprietary - Corporation	
UNIVERSAL HEALTH CARE LILLINGTON				12/31/2016 366 Days Settled	
LILLINGTON, NC 27546				CR Beds 235 POS Beds 0	
HARNETT				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	45.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	339.9
Current Assets	1,167,852	Total Charges	9,053,144	Average Wages	18.14
Fixed Assets	426,654	Contract Allowance	2,624,629	29.0%	Skilled Nursing 76.9%
Other Assets	0	Operating Revenue	6,428,515	71.0%	Ancillary Service 18.8%
Total Assets	<u>1,594,506</u>	Operating Expense	<u>7,397,419</u>	115.1%	Current Ratio 0.4
Current Liabilities	3,287,209	Operating Margin	-968,904	-15.1%	Days to Collect 39.7
Long Term Liabilities	14,907	Other Income	166,583	2.6%	Avg Payment Days 57.1
Total Equity	<u>-1,707,610</u>	Other Expense	0	0.0%	Depreciation Rate 118.7%
Total Liab. and Equity	<u>1,594,506</u>	Net Profit or Loss	<u>(802,321)</u>	-12.5%	Return on Equity 47.0%

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<b>345522 UNIVERSAL HEALTH CARE/FLETCHER</b>				Proprietary - Corporation		
UNIVERSAL HEALTH CARE/FLETCHER		12/31/2016 366 Days Settled				
FLETCHER, NC 28732				CR Beds 90	POS Beds 0	
HENDERSON		<b>Key Performance Ind.</b>				
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	88.2%	
				Length of Stay	216.9	
				Average Wages	21.67	
				25.2%	Skilled Nursing	78.2%
				74.8%	Ancillary Service	21.8%
				97.1%	Current Ratio	1.4
				2.9%	Days to Collect	39.6
				0.5%	Avg Payment Days	19.4
				0.0%	Depreciation Rate	188.8%
				3.4%	Return on Equity	45.2%
<hr/>						
<b>345561 UNIVERSAL HEALTH CARE/FUQUAY-VARINA</b>				Proprietary - Corporation		
UNIVERSAL HEALTH CARE/FUQUAY-VARINA		12/31/2016 366 Days Settled				
FUQUAY VARINA, NC 27526				CR Beds 100	POS Beds 0	
WAKE		<b>Key Performance Ind.</b>				
PALMETTO GBA (SC)				Occupancy Rate	83.2%	
				Length of Stay	76.6	
				Average Wages	18.53	
				5.3%	Skilled Nursing	69.5%
				94.7%	Ancillary Service	30.5%
				102.2%	Current Ratio	1.0
				-2.2%	Days to Collect	44.4
				3.3%	Avg Payment Days	36.7
				0.0%	Depreciation Rate	520.0%
				1.1%	Return on Equity	163.8%

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<b>345449 UNIVERSAL HEALTH CARE/KING</b>				Proprietary - Corporation	
UNIVERSAL HEALTH CARE/KING		12/31/2016 366 Days Settled			
KING, NC 27021		CR Beds 120    POS Beds 0			
STOKES		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		74.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				248.6	
Current Assets	1,668,653	Total Charges	8,563,701	Average Wages	
Fixed Assets	314,379	Contract Allowance	1,981,409	18.49	
Other Assets	0	Operating Revenue	6,582,292	23.1%	
Total Assets	<u>1,983,032</u>	Operating Expense	6,501,122	76.9%	
Current Liabilities	939,401	Operating Margin	81,170	98.8%	
Long Term Liabilities	38,265	Other Income	32,417	1.2%	
Total Equity	<u>1,005,366</u>	Other Expense	0	0.5%	
Total Liab. and Equity	<u>1,983,032</u>	Net Profit or Loss	<u>113,587</u>	0.0%	
				1.7%	

<b>345529 UNIVERSAL HEALTH CARE/NORTH RALEIGH</b>				Proprietary - Corporation	
UNIVERSAL HEALTH CARE/NORTH RALEIGH		12/31/2016 366 Days Settled			
RALEIGH, NC 27616		CR Beds 132    POS Beds 0			
WAKE		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		78.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				146.5	
Current Assets	3,110,395	Total Charges	10,779,198	Average Wages	
Fixed Assets	223,446	Contract Allowance	1,777,062	20.47	
Other Assets	0	Operating Revenue	9,002,136	16.5%	
Total Assets	<u>3,333,841</u>	Operating Expense	8,262,894	83.5%	
Current Liabilities	829,142	Operating Margin	739,242	91.8%	
Long Term Liabilities	23,361	Other Income	57,650	8.2%	
Total Equity	<u>2,481,338</u>	Other Expense	0	0.6%	
Total Liab. and Equity	<u>3,333,841</u>	Net Profit or Loss	<u>796,892</u>	0.0%	
				8.9%	

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<b>345523 UNIVERSAL HEALTH CARE/RAMSEUR</b>				Proprietary - Corporation	
UNIVERSAL HEALTH CARE/RAMSEUR		12/31/2016 366 Days Settled			
RAMSEUR, NC 27316		CR Beds 90    POS Beds 0			
RANDOLPH		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		96.1%	
		Length of Stay		275.4	
		Average Wages		17.43	
		26.7% Skilled Nursing		84.1%	
		73.3% Ancillary Service		15.9%	
		94.2% Current Ratio		4.7	
		5.8% Days to Collect		44.4	
		0.5% Avg Payment Days		19.4	
		0.0% Depreciation Rate		164.0%	
		6.4% Return on Equity		21.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	2,243,499	Total Charges	8,967,542		
Fixed Assets	196,289	Contract Allowance	2,392,951		
Other Assets	0	Operating Revenue	6,574,591		
Total Assets	<u>2,439,788</u>	Operating Expense	6,190,007		
Current Liabilities	478,863	Operating Margin	384,584		
Long Term Liabilities	14,320	Other Income	34,344		
Total Equity	<u>1,946,605</u>	Other Expense	0		
Total Liab. and Equity	<u>2,439,788</u>	Net Profit or Loss	<u>418,928</u>		

<b>345142 UNIVERSITY PLACE NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
UNIVERSITY PLACE NURSING AND REHABILITATION CENTER		9/30/2016 366 Days Settled			
CHARLOTTE, NC 28262		CR Beds 217    POS Beds 0			
MECKLENBURG		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		84.3%	
		Length of Stay		233.4	
		Average Wages		17.18	
		33.8% Skilled Nursing		76.9%	
		66.2% Ancillary Service		22.9%	
		102.4% Current Ratio		(1.5)	
		-2.4% Days to Collect		(29.5)	
		1.6% Avg Payment Days		17.2	
		0.0% Depreciation Rate		234.8%	
		-0.8% Return on Equity		7.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	-941,609	Total Charges	20,000,013		
Fixed Assets	187,813	Contract Allowance	6,765,308		
Other Assets	0	Operating Revenue	13,234,705		
Total Assets	<u>-753,796</u>	Operating Expense	13,551,508		
Current Liabilities	619,880	Operating Margin	-316,803		
Long Term Liabilities	0	Other Income	209,624		
Total Equity	<u>-1,373,676</u>	Other Expense	0		
Total Liab. and Equity	<u>-753,796</u>	Net Profit or Loss	<u>(107,179)</u>		

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<b>345247 VALLEY NURSING CENTER</b>				Proprietary - Corporation	
VALLEY NURSING CENTER		9/30/2016 366 Days Settled			
TAYLORSVILLE, NC 28681		CR Beds 183 POS Beds 0			
ALEXANDER		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		69.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 150.7	
Current Assets	2,849,712	Total Charges	21,835,663	Average Wages 16.12	
Fixed Assets	651,650	Contract Allowance	9,301,383	42.6%	Skilled Nursing 76.4%
Other Assets	795,476	Operating Revenue	12,534,280	57.4%	Ancillary Service 23.6%
Total Assets	4,296,838	Operating Expense	12,430,330	99.2%	Current Ratio 3.6
Current Liabilities	782,164	Operating Margin	103,950	0.8%	Days to Collect 81.6
Long Term Liabilities	-430,000	Other Income	21,459	0.2%	Avg Payment Days 14.4
Total Equity	3,944,674	Other Expense	0	0.0%	Depreciation Rate 116.0%
Total Liab. and Equity	4,296,838	Net Profit or Loss	125,409	1.0%	Return on Equity 3.2%
<b>345426 VALLEY VIEW CARE &amp; REHAB CENTER</b>				Proprietary - Other	
VALLEY VIEW CARE & REHAB CENTER		12/31/2016 366 Days Settled			
ANDREWS, NC 28901		CR Beds 76 POS Beds 0			
CHEROKEE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 137.1	
Current Assets	16,075,540	Total Charges	6,144,052	Average Wages 12.20	
Fixed Assets	4,813,676	Contract Allowance	977,908	15.9%	Skilled Nursing 77.3%
Other Assets	7,472	Operating Revenue	5,166,144	84.1%	Ancillary Service 22.7%
Total Assets	20,896,688	Operating Expense	2,075,419	40.2%	Current Ratio 1.0
Current Liabilities	16,675,658	Operating Margin	3,090,725	59.8%	Days to Collect 973.8
Long Term Liabilities	4,604,000	Other Income	141	0.0%	Avg Payment Days 20.1
Total Equity	-382,970	Other Expense	0	0.0%	Depreciation Rate 17.4%
Total Liab. and Equity	20,896,688	Net Profit or Loss	3,090,866	59.8%	Return on Equity -807.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345381 VILLAGE CARE OF KING</b>				Proprietary - Corporation	
VILLAGE CARE OF KING		9/30/2016 366 Days Settled			
KING, NC 27021		12/31/2016 92 Days Settled*		CR Beds 116    POS Beds 0	
STOKES				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	125.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	83.8
Current Assets	1,017,231	Total Charges	3,338,823	Average Wages	18.66
Fixed Assets	41,963	Contract Allowance	933,989	28.0% Skilled Nursing	49.4%
Other Assets	74,222	Operating Revenue	2,404,834	72.0% Ancillary Service	40.3%
Total Assets	1,133,416	Operating Expense	2,174,379	90.4% Current Ratio	1.5
Current Liabilities	664,364	Operating Margin	230,455	9.6% Days to Collect	190.5
Long Term Liabilities	24,458	Other Income	3,001	0.1% Avg Payment Days	134.0
Total Equity	444,594	Other Expense	0	0.0% Depreciation Rate	315.0%
Total Liab. and Equity	1,133,416	Net Profit or Loss	233,456	9.7% Return on Equity	52.5%

<b>345381 VILLAGE CARE OF KING</b>				Proprietary - Corporation	
VILLAGE CARE OF KING		9/30/2016 366 Days Settled			
KING, NC 27021		12/31/2016 92 Days Settled*		CR Beds 116    POS Beds 0	
STOKES				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	92.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	149.6
Current Assets	896,114	Total Charges	11,636,464	Average Wages	18.66
Fixed Assets	25,328	Contract Allowance	2,885,654	24.8% Skilled Nursing	55.3%
Other Assets	0	Operating Revenue	8,750,810	75.2% Ancillary Service	34.9%
Total Assets	921,442	Operating Expense	8,755,022	100.0% Current Ratio	1.8
Current Liabilities	500,697	Operating Margin	-4,212	0.0% Days to Collect	45.8
Long Term Liabilities	209,607	Other Income	24,730	0.3% Avg Payment Days	25.7
Total Equity	211,138	Other Expense	0	0.0% Depreciation Rate	1,962.0%
Total Liab. and Equity	921,442	Net Profit or Loss	20,518	0.2% Return on Equity	9.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345089 WALNUT COVE HEALTH AND REHABILITATION CENTER</b>		Proprietary - Other	
WALNUT COVE HEALTH AND REHABILITATION CENTER		12/31/2016 366 Days Settled	
WALNUT COVE, NC 27052		CR Beds 99    POS Beds 0	
STOKES		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate    84.3%	
		Length of Stay    163.3	
		Average Wages    18.14	
		27.9% Skilled Nursing    76.2%	
		72.1% Ancillary Service    21.9%	
		107.5% Current Ratio    1.0	
		-7.5% Days to Collect    941.0	
		0.0% Avg Payment Days    7.0	
		0.0% Depreciation Rate    15.8%	
		-7.4% Return on Equity    93.5%	
<hr/>			
<b>345240 WARREN HILLS NURSING CENTER</b>		Proprietary - Corporation	
WARREN HILLS NURSING CENTER		8/10/2016 315 Days Settled	
WARRENTON, NC 27589		9/30/2016 51 Days Settled	
WARREN		CR Beds 160    POS Beds 0	
PALMETTO GBA (SC)		<b>Key Performance Ind.</b>	
		Occupancy Rate    83.1%	
		Length of Stay    196.7	
		Average Wages    14.40	
		17.1% Skilled Nursing    79.2%	
		82.9% Ancillary Service    20.8%	
		98.3% Current Ratio    7.0	
		1.7% Days to Collect    22.2	
		0.3% Avg Payment Days    1.1	
		0.0% Depreciation Rate    6.8%	
		2.0% Return on Equity    -4.3%	

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<b>345240 WARREN HILLS NURSING CENTER</b>		Proprietary - Corporation	
WARREN HILLS NURSING CENTER	8/10/2016 315 Days Settled		
WARRENTON, NC 27589	9/30/2016 51 Days Settled	CR Beds 0	POS Beds 0
WARREN		<b>Key Performance Ind.</b>	
PALMETTO GBA (SC)		Occupancy Rate	0.0%
		Length of Stay	
		Average Wages	14.40
		0.0% Skilled Nursing	0.0%
		0.0% Ancillary Service	0.0%
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate	0.0%
		0.0% Return on Equity	0.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0
<b>345252 WARSAW HEALTH &amp; REHABILITATION CENTER</b>		Proprietary - Partnership	
WARSAW HEALTH & REHABILITATION CENTER	12/31/2016 366 Days Settled		
WARSAW, NC 28398		CR Beds 100	POS Beds 0
DUPLIN		<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)		Occupancy Rate	90.2%
		Length of Stay	384.0
		Average Wages	16.31
		20.6% Skilled Nursing	76.0%
		79.4% Ancillary Service	24.0%
		98.2% Current Ratio	0.3
		1.8% Days to Collect	15.8
		0.0% Avg Payment Days	64.8
		0.0% Depreciation Rate	1,298.2%
		1.8% Return on Equity	12.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	339,934	Total Charges	8,456,039
Fixed Assets	30,666	Contract Allowance	1,745,593
Other Assets	2,174,961	Operating Revenue	6,710,446
Total Assets	2,545,561	Operating Expense	6,588,357
Current Liabilities	1,176,275	Operating Margin	122,089
Long Term Liabilities	364,895	Other Income	375
Total Equity	1,004,391	Other Expense	0
Total Liab. and Equity	2,545,561	Net Profit or Loss	122,464

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<b>345436 WELLINGTON REHABILITATION AND HEALTHCARE</b>				Proprietary - Other	
WELLINGTON REHABILITATION AND HEALTHCARE		12/31/2016 366 Days Settled			
KNIGHTDALE, NC 27545				CR Beds 100    POS Beds 0	
WAKE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	80.3%
				Length of Stay	120.4
				Average Wages	19.02
				16.5% Skilled Nursing	78.1%
				83.5% Ancillary Service	18.5%
				99.2% Current Ratio	0.8
				0.8% Days to Collect	897.1
				0.0% Avg Payment Days	7.7
				0.0% Depreciation Rate	16.1%
				0.8% Return on Equity	-1.2%
<hr/>					
<b>345180 WESLEY PINES RETIREMENT COMM</b>				Nonprofit - Church	
WESLEY PINES RETIREMENT COMM		9/30/2016 366 Days Settled			
LUMBERTON, NC 28358				CR Beds 104    POS Beds 0	
ROBESON				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	89.5%
				Length of Stay	410.4
				Average Wages	15.46
				21.3% Skilled Nursing	57.3%
				78.7% Ancillary Service	13.9%
				110.2% Current Ratio	0.2
				-10.2% Days to Collect	429.6
				7.4% Avg Payment Days	211.9
				0.0% Depreciation Rate	0.4%
				-2.8% Return on Equity	-0.3%

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<b>345090 WESTCHESTER MANOR AT PROVIDENCE PLACE</b>				Nonprofit - Other	
WESTCHESTER MANOR AT PROVIDENCE PLACE 9/30/2016 366 Days Settled					
HIGH POINT, NC 27262				CR Beds 129 POS Beds 0	
GUILFORD				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 91.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 140.0	
Current Assets	2,683,248	Total Charges	13,314,346	Average Wages 18.07	
Fixed Assets	11,750	Contract Allowance	3,093,812	23.2% Skilled Nursing 78.5%	
Other Assets	0	Operating Revenue	10,220,534	76.8% Ancillary Service 21.5%	
Total Assets	2,694,998	Operating Expense	9,578,899	93.7% Current Ratio 1.1	
Current Liabilities	2,437,889	Operating Margin	641,635	6.3% Days to Collect 24.2	
Long Term Liabilities	0	Other Income	38,606	0.4% Avg Payment Days 18.4	
Total Equity	257,109	Other Expense	0	0.0% Depreciation Rate 3,225.0%	
Total Liab. and Equity	2,694,998	Net Profit or Loss	680,241	6.7% Return on Equity 264.6%	
<hr/>					
<b>345432 WESTERN NORTH CAROLINA BAPTIST HOME</b>				Nonprofit - Church	
WESTERN NORTH CAROLINA BAPTIST HOME 9/30/2016 366 Days Settled					
ASHEVILLE, NC 28806				CR Beds 100 POS Beds 0	
BUNCOMBE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 39.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 296.1	
Current Assets	-722,639	Total Charges	7,068,430	Average Wages 16.90	
Fixed Assets	5,285,941	Contract Allowance	2,140,835	30.3% Skilled Nursing 64.4%	
Other Assets	6,355	Operating Revenue	4,927,595	69.7% Ancillary Service 8.7%	
Total Assets	4,569,657	Operating Expense	5,757,435	116.8% Current Ratio (2.4)	
Current Liabilities	301,285	Operating Margin	-829,840	-16.8% Days to Collect 14.3	
Long Term Liabilities	0	Other Income	126,652	2.6% Avg Payment Days 13.0	
Total Equity	4,268,372	Other Expense	0	0.0% Depreciation Rate 3.4%	
Total Liab. and Equity	4,569,657	Net Profit or Loss	(716,703)	-14.5% Return on Equity -16.8%	

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345216 WESTFIELD REHABILITATION AND HEALTH CENTER				Proprietary - Corporation	
WESTFIELD REHABILITATION AND HEALTH CENTER		9/30/2016 366 Days Settled			
SANFORD, NC 27332				CR Beds 83	POS Beds 0
LEE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	81.7%
				Length of Stay	59.8
				Average Wages	19.74
				29.9%	Skilled Nursing 67.6%
				70.1%	Ancillary Service 32.4%
				96.7%	Current Ratio (0.4)
				3.3%	Days to Collect 58.1
				0.6%	Avg Payment Days 74.6
				0.0%	Depreciation Rate 540.4%
				3.9%	Return on Equity -13.5%
Balance Sheet		Income Statement			
Current Assets	-529,800	Total Charges	9,647,845		
Fixed Assets	34,560	Contract Allowance	2,882,845		
Other Assets	0	Operating Revenue	6,765,000		
Total Assets	-495,240	Operating Expense	6,543,283		
Current Liabilities	1,453,191	Operating Margin	221,717		
Long Term Liabilities	0	Other Income	42,272		
Total Equity	-1,948,431	Other Expense	0		
Total Liab. and Equity	-495,240	Net Profit or Loss	263,989		
345450 WESTWOOD HEALTH AND REHABILITA				Proprietary - Other	
WESTWOOD HEALTH AND REHABILITA		12/31/2016 366 Days Settled			
ARCHDALE, NC 27263				CR Beds 84	POS Beds 0
RANDOLPH				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	80.2%
				Length of Stay	119.1
				Average Wages	14.01
				23.6%	Skilled Nursing 79.8%
				76.4%	Ancillary Service 17.5%
				75.6%	Current Ratio 0.9
				24.4%	Days to Collect 964.3
				0.1%	Avg Payment Days 10.9
				0.0%	Depreciation Rate 18.4%
				24.5%	Return on Equity -127.0%
Balance Sheet		Income Statement			
Current Assets	14,431,786	Total Charges	6,534,216		
Fixed Assets	1,872,125	Contract Allowance	1,544,497		
Other Assets	4,140	Operating Revenue	4,989,719		
Total Assets	16,308,051	Operating Expense	3,770,648		
Current Liabilities	15,669,175	Operating Margin	1,219,071		
Long Term Liabilities	1,603,000	Other Income	4,963		
Total Equity	-964,124	Other Expense	0		
Total Liab. and Equity	16,308,051	Net Profit or Loss	1,224,034		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345205 WESTWOOD HILLS NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
WESTWOOD HILLS NURSING AND REHABILITATION CENTER		9/30/2016 366 Days Settled			
WILKESBORO, NC 28697				CR Beds 186 POS Beds 0	
WILKES				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	89.0%
				Length of Stay	156.1
				Average Wages	13.99
				28.0% Skilled Nursing	71.8%
				72.0% Ancillary Service	26.6%
				93.1% Current Ratio	15.6
				6.9% Days to Collect	264.2
				2.8% Avg Payment Days	19.3
				0.0% Depreciation Rate	84.8%
				9.7% Return on Equity	14.1%
<hr/>					
<b>345348 WHISPERING PINES NURSING &amp; REHAB CENTER</b>				Proprietary - Corporation	
WHISPERING PINES NURSING & REHAB CENTER		9/30/2016 366 Days Settled			
FAYETTEVILLE, NC 28301				CR Beds 88 POS Beds 0	
CUMBERLAND				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	89.1%
				Length of Stay	98.6
				Average Wages	14.79
				21.6% Skilled Nursing	74.8%
				78.4% Ancillary Service	23.6%
				92.8% Current Ratio	2.7
				7.2% Days to Collect	27.8
				0.8% Avg Payment Days	22.3
				0.0% Depreciation Rate	128.5%
				8.0% Return on Equity	55.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345301 WHITE OAK MANOR - BURLINGTON</b>				Proprietary - Corporation	
WHITE OAK MANOR - BURLINGTON		9/30/2016 366 Days Settled			
BURLINGTON, NC 27217		CR Beds 160    POS Beds 0			
ALAMANCE		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		83.1%	
		Length of Stay		158.5	
		Average Wages		16.29	
		12.8%		Skilled Nursing	
		87.2%		Ancillary Service	
		113.6%		Current Ratio	
		-13.6%		Days to Collect	
		0.5%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-13.1%		Return on Equity	
				21.3%	

<b>345238 WHITE OAK MANOR - CHARLOTTE</b>				Proprietary - Corporation	
WHITE OAK MANOR - CHARLOTTE		9/30/2016 366 Days Settled			
CHARLOTTE, NC 28211		CR Beds 180    POS Beds 0			
MECKLENBURG		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		88.0%	
		Length of Stay		231.8	
		Average Wages		16.89	
		12.0%		Skilled Nursing	
		88.0%		Ancillary Service	
		109.4%		Current Ratio	
		-9.4%		Days to Collect	
		0.6%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-8.8%		Return on Equity	
				27.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345151 WHITE OAK MANOR - KINGS MOUNTAIN</b>				Proprietary - Corporation	
WHITE OAK MANOR - KINGS MOUNTAIN      9/30/2016 366 Days Settled					
KINGS MOUNTAIN, NC 28086				CR Beds 154    POS Beds 0	
CLEVELAND				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate      85.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      287.3	
Current Assets	829,722	Total Charges	9,926,079	Average Wages      16.04	
Fixed Assets	365,924	Contract Allowance	1,045,975	10.5% Skilled Nursing      86.5%	
Other Assets	1,120,791	Operating Revenue	8,880,104	89.5% Ancillary Service      13.5%	
Total Assets	<u>2,316,437</u>	Operating Expense	8,978,882	101.1% Current Ratio      1.5	
Current Liabilities	548,859	Operating Margin	-98,778	-1.1% Days to Collect      17.4	
Long Term Liabilities	0	Other Income	36,691	0.4% Avg Payment Days      16.3	
Total Equity	<u>1,767,578</u>	Other Expense	0	0.0% Depreciation Rate      26.7%	
Total Liab. and Equity	<u>2,316,437</u>	Net Profit or Loss	<u>(62,087)</u>	-0.7% Return on Equity      -3.5%	
<b>345083 WHITE OAK MANOR - RUTHERFORDTO</b>				Proprietary - Corporation	
WHITE OAK MANOR - RUTHERFORDTO      9/30/2016 366 Days Settled					
RUTHERFORDTON, NC 28139				CR Beds 80    POS Beds 0	
RUTHERFORD				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate      86.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      142.7	
Current Assets	535,878	Total Charges	6,587,348	Average Wages      15.94	
Fixed Assets	250,878	Contract Allowance	1,015,797	15.4% Skilled Nursing      81.8%	
Other Assets	-3,557,076	Operating Revenue	5,571,551	84.6% Ancillary Service      18.2%	
Total Assets	<u>-2,770,320</u>	Operating Expense	6,265,785	112.5% Current Ratio      1.3	
Current Liabilities	426,592	Operating Margin	-694,234	-12.5% Days to Collect      14.4	
Long Term Liabilities	0	Other Income	28,082	0.5% Avg Payment Days      18.9	
Total Equity	<u>-3,196,912</u>	Other Expense	0	0.0% Depreciation Rate      13.6%	
Total Liab. and Equity	<u>-2,770,320</u>	Net Profit or Loss	<u>(666,152)</u>	-12.0% Return on Equity      20.8%	

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<b>345171 WHITE OAK MANOR - SHELBY</b>				Proprietary - Corporation	
WHITE OAK MANOR - SHELBY		9/30/2016 366 Days Settled			
SHELBY, NC 28150		CR Beds 160    POS Beds 0			
CLEVELAND		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		76.9%	
		Length of Stay		147.1	
		Average Wages		16.05	
		16.4%		Skilled Nursing	
		83.6%		Ancillary Service	
		113.7%		Current Ratio	
		-13.7%		Days to Collect	
		0.4%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-13.4%		Return on Equity	
				49.4%	

<b>345127 WHITE OAK MANOR - TRYON</b>				Proprietary - Corporation	
WHITE OAK MANOR - TRYON		9/30/2016 366 Days Settled			
TRYON, NC 28782		CR Beds 70    POS Beds 0			
POLK		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		92.7%	
		Length of Stay		107.5	
		Average Wages		12.88	
		16.7%		Skilled Nursing	
		83.3%		Ancillary Service	
		109.6%		Current Ratio	
		-9.6%		Days to Collect	
		0.9%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-8.7%		Return on Equity	
				13.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345550 WHITE OAK OF WAXHAW</b>				Proprietary - Corporation	
WHITE OAK OF WAXHAW		9/30/2016 366 Days Settled			
WAXHAW, NC 28173				CR Beds 100 POS Beds 0	
UNION				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	91.1%
				Length of Stay	104.8
				Average Wages	16.04
				16.5%	Skilled Nursing 82.0%
				83.5%	Ancillary Service 18.0%
				106.2%	Current Ratio 1.8
				-6.2%	Days to Collect 25.4
				0.0%	Avg Payment Days 16.5
				0.0%	Depreciation Rate 38.9%
				-6.3%	Return on Equity 12.4%
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	829,556	Total Charges	9,583,232		
Fixed Assets	897,886	Contract Allowance	1,585,921		
Other Assets	-5,320,722	Operating Revenue	7,997,311		
Total Assets	-3,593,280	Operating Expense	8,496,724		
Current Liabilities	461,142	Operating Margin	-499,413		
Long Term Liabilities	0	Other Income	-2,376		
Total Equity	-4,054,422	Other Expense	0		
Total Liab. and Equity	-3,593,280	Net Profit or Loss	(501,789)		
<b>345506 WHITESTONE A MASONIC AND EASTERN STAR COMMUNITY</b>					
WHITESTONE A MASONIC AND EASTERN STAR COMMUNITY		12/31/2016 366 Days Settled		Nonprofit - Church	
GREENSBORO, NC 27407				CR Beds 100 POS Beds 0	
GUILFORD				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	93.9%
				Length of Stay	86.3
				Average Wages	17.09
				16.5%	Skilled Nursing 65.9%
				83.5%	Ancillary Service 18.0%
				191.2%	Current Ratio 2.0
				-91.2%	Days to Collect 79.0
				92.5%	Avg Payment Days 33.5
				0.0%	Depreciation Rate 3.4%
				1.3%	Return on Equity 0.7%
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	4,309,764	Total Charges	10,470,036		
Fixed Assets	32,167,456	Contract Allowance	1,730,577		
Other Assets	20,293,015	Operating Revenue	8,739,459		
Total Assets	56,770,235	Operating Expense	16,712,305		
Current Liabilities	2,118,391	Operating Margin	-7,972,846		
Long Term Liabilities	38,343,501	Other Income	8,084,025		
Total Equity	16,308,343	Other Expense	0		
Total Liab. and Equity	56,770,235	Net Profit or Loss	111,179		

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<b>345401 WILKES SENIOR VILLAGE</b>				Proprietary - Corporation	
WILKES SENIOR VILLAGE		9/30/2016 366 Days Settled			
NORTH WILKESBORO, NC 28659				CR Beds 130 POS Beds 0	
WILKES				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	91.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	76.8
Current Assets	3,059,609	Total Charges	15,733,376	Average Wages	15.31
Fixed Assets	513,152	Contract Allowance	4,590,546	29.2% Skilled Nursing	51.8%
Other Assets	0	Operating Revenue	11,142,830	70.8% Ancillary Service	39.7%
Total Assets	<u>3,572,761</u>	Operating Expense	10,409,051	93.4% Current Ratio	2.1
Current Liabilities	1,466,856	Operating Margin	733,779	6.6% Days to Collect	42.3
Long Term Liabilities	80,876	Other Income	83,841	0.8% Avg Payment Days	35.1
Total Equity	<u>2,025,029</u>	Other Expense	0	0.0% Depreciation Rate	103.1%
Total Liab. and Equity	<u>3,572,761</u>	Net Profit or Loss	<u>817,620</u>	7.3% Return on Equity	40.4%
<b>345113 WILLOW CREEK NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
WILLOW CREEK NURSING AND REHABILITATION CENTER		9/30/2016 366 Days Audited			
GOLDSBORO, NC 27534				CR Beds 200 POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	85.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	81.0
Current Assets	1,008,495	Total Charges	21,737,868	Average Wages	16.80
Fixed Assets	181,814	Contract Allowance	7,436,260	34.2% Skilled Nursing	76.6%
Other Assets	0	Operating Revenue	14,301,608	65.8% Ancillary Service	23.4%
Total Assets	<u>1,190,309</u>	Operating Expense	15,239,552	106.6% Current Ratio	1.4
Current Liabilities	725,185	Operating Margin	-937,944	-6.6% Days to Collect	23.8
Long Term Liabilities	0	Other Income	277,478	1.9% Avg Payment Days	17.7
Total Equity	<u>465,124</u>	Other Expense	0	0.0% Depreciation Rate	113.5%
Total Liab. and Equity	<u>1,190,309</u>	Net Profit or Loss	<u>(660,466)</u>	-4.6% Return on Equity	-142.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345197 WILLOW RIDGE OF NC</b>				Proprietary - Other	
WILLOW RIDGE OF NC		12/31/2016 214 Days Settled			
RUTHERFORDTON, NC 28139		5/31/2016 152 Days Settled		CR Beds 150 POS Beds 0	
RUTHERFORD				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate 76.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 154.3	
Current Assets	1,021,173	Total Charges	3,634,487	Average Wages 18.09	
Fixed Assets	696,754	Contract Allowance	16,431	0.5% Skilled Nursing 94.2%	
Other Assets	0	Operating Revenue	3,618,056	99.5% Ancillary Service 5.8%	
Total Assets	<u>1,717,927</u>	Operating Expense	4,015,375	111.0% Current Ratio 0.7	
Current Liabilities	1,551,440	Operating Margin	-397,319	-11.0% Days to Collect 80.4	
Long Term Liabilities	5,138,370	Other Income	287	0.0% Avg Payment Days 103.6	
Total Equity	<u>-4,971,883</u>	Other Expense	0	0.0% Depreciation Rate 16.7%	
Total Liab. and Equity	<u>1,717,927</u>	Net Profit or Loss	<u>(493,792)</u>	-13.6% Return on Equity 9.9%	
<b>345197 WILLOW RIDGE OF NC</b>				Proprietary - Partnership	
WILLOW RIDGE OF NC		12/31/2016 214 Days Settled			
RUTHERFORDTON, NC 28139		5/31/2016 152 Days Settled		CR Beds 150 POS Beds 0	
RUTHERFORD				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate 80.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 132.8	
Current Assets	965,499	Total Charges	5,636,541	Average Wages 18.09	
Fixed Assets	37,011	Contract Allowance	502,239	8.9% Skilled Nursing 88.9%	
Other Assets	0	Operating Revenue	5,134,302	91.1% Ancillary Service 11.1%	
Total Assets	<u>1,002,510</u>	Operating Expense	5,218,889	101.6% Current Ratio 1.0	
Current Liabilities	932,637	Operating Margin	-84,587	-1.6% Days to Collect 55.3	
Long Term Liabilities	0	Other Income	1,045	0.0% Avg Payment Days 65.4	
Total Equity	<u>69,873</u>	Other Expense	0	0.0% Depreciation Rate 924.4%	
Total Liab. and Equity	<u>1,002,510</u>	Net Profit or Loss	<u>(83,542)</u>	-1.6% Return on Equity -119.6%	

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<b>345466 WILLOWBROOK REHABILITATION AND CARE CENTER</b>				Proprietary - Other	
WILLOWBROOK REHABILITATION AND CARE CENTER		12/31/2016 366 Days Settled			
YADKINVILLE, NC 27055				CR Beds 76    POS Beds 0	
YADKIN				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate    90.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    161.4	
Current Assets	22,422,275	Total Charges	7,189,368	Average Wages    17.29	
Fixed Assets	9,673,354	Contract Allowance	1,223,444	17.0% Skilled Nursing    73.1%	
Other Assets	0	Operating Revenue	5,965,924	83.0% Ancillary Service    26.9%	
Total Assets	<u>32,095,629</u>	Operating Expense	1,835,215	30.8% Current Ratio    1.2	
Current Liabilities	19,349,662	Operating Margin	4,130,709	69.2% Days to Collect    939.0	
Long Term Liabilities	9,546,000	Other Income	1,654	0.0% Avg Payment Days    28.5	
Total Equity	<u>3,199,967</u>	Other Expense	0	0.0% Depreciation Rate    14.1%	
Total Liab. and Equity	<u>32,095,629</u>	Net Profit or Loss	<u>4,132,363</u>	69.3% Return on Equity    129.1%	
<b>345326 WILLOWBROOKE COURT SC CTR AT PLANTATION ESTATES</b>				Nonprofit - Other	
WILLOWBROOKE COURT SC CTR AT PLANTATION ESTATES		12/31/2016 366 Days Settled			
MATTHEWS, NC 28105				CR Beds 80    POS Beds 0	
MECKLENBURG				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate    85.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    253.0	
Current Assets	99,528,052	Total Charges	28,452,744	Average Wages    16.38	
Fixed Assets	53,888,892	Contract Allowance	5,207,085	18.3% Skilled Nursing    3.3%	
Other Assets	8,454,593	Operating Revenue	23,245,659	81.7% Ancillary Service    3.5%	
Total Assets	<u>161,871,537</u>	Operating Expense	17,002,370	73.1% Current Ratio    2.1	
Current Liabilities	47,939,737	Operating Margin	6,243,289	26.9% Days to Collect    24.3	
Long Term Liabilities	47,479,276	Other Income	973,575	4.2% Avg Payment Days    141.1	
Total Equity	<u>66,452,524</u>	Other Expense	0	0.0% Depreciation Rate    4.0%	
Total Liab. and Equity	<u>161,871,537</u>	Net Profit or Loss	<u>7,216,222</u>	31.0% Return on Equity    10.9%	

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345459 WILLOWBROOKE COURT SC CTR AT TRYON ESTATES				Nonprofit - Other	
WILLOWBROOKE COURT SC CTR AT TRYON ESTATES		12/31/2016 366 Days Settled			
COLUMBUS, NC 28722				CR Beds 52	POS Beds 0
POLK				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	69.2%
				Length of Stay	190.9
				Average Wages	15.78
				18.3% Skilled Nursing	13.0%
				81.7% Ancillary Service	4.3%
				88.4% Current Ratio	0.1
				11.6% Days to Collect	16.3
				5.3% Avg Payment Days	27.9
				0.0% Depreciation Rate	3.8%
				16.9% Return on Equity	12.2%
Balance Sheet		Income Statement			
Current Assets	1,678,162	Total Charges	17,813,320		
Fixed Assets	36,674,060	Contract Allowance	3,263,327		
Other Assets	5,432,257	Operating Revenue	14,549,993		
Total Assets	43,784,479	Operating Expense	12,855,634		
Current Liabilities	23,656,113	Operating Margin	1,694,359		
Long Term Liabilities	-11	Other Income	765,871		
Total Equity	20,128,377	Other Expense	0		
Total Liab. and Equity	43,784,479	Net Profit or Loss	2,458,526		
345236 WILMINGTON HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
WILMINGTON HEALTH AND REHABILITATION CENTER		12/31/2016 366 Days Settled			
WILMINGTON, NC 28401				CR Beds 120	POS Beds 0
NEW HANOVER				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	85.3%
				Length of Stay	68.1
				Average Wages	20.96
				63.4% Skilled Nursing	88.3%
				36.6% Ancillary Service	10.9%
				109.3% Current Ratio	0.8
				-9.3% Days to Collect	36.9
				0.7% Avg Payment Days	38.8
				0.0% Depreciation Rate	8.1%
				-8.6% Return on Equity	-35.2%
Balance Sheet		Income Statement			
Current Assets	1,019,363	Total Charges	25,847,138		
Fixed Assets	14,199,924	Contract Allowance	16,384,274		
Other Assets	20,614	Operating Revenue	9,462,864		
Total Assets	15,239,901	Operating Expense	10,341,600		
Current Liabilities	1,333,005	Operating Margin	-878,736		
Long Term Liabilities	11,602,438	Other Income	67,668		
Total Equity	2,304,458	Other Expense	0		
Total Liab. and Equity	15,239,901	Net Profit or Loss	(811,068)		

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<b>345473 WILORA LAKE HEALTHCARE CENTER</b>		Proprietary - Other	
WILORA LAKE HEALTHCARE CENTER		12/31/2016 366 Days Settled	
CHARLOTTE, NC 28212		CR Beds 90    POS Beds 0	
MECKLENBURG		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	70.9%
		Length of Stay	117.3
		Average Wages	20.22
		19.0% Skilled Nursing	81.2%
		81.0% Ancillary Service	18.6%
		62.8% Current Ratio	0.8
		37.2% Days to Collect	905.2
		0.0% Avg Payment Days	16.1
		0.0% Depreciation Rate	51.4%
		37.2% Return on Equity	-56.2%

  

Balance Sheet		Income Statement	
Current Assets	14,336,532	Total Charges	6,520,744
Fixed Assets	834,288	Contract Allowance	1,238,047
Other Assets	1,000	Operating Revenue	5,282,697
Total Assets	<u>15,171,820</u>	Operating Expense	<u>3,317,553</u>
Current Liabilities	18,589,866	Operating Margin	1,965,144
Long Term Liabilities	77,155	Other Income	103
Total Equity	<u>-3,495,201</u>	Other Expense	<u>0</u>
Total Liab. and Equity	<u>15,171,820</u>	Net Profit or Loss	<u>1,965,247</u>

<b>345372 WILSON PINES NURSING AND REHABILITATION CENTER</b>		Proprietary - Corporation	
WILSON PINES NURSING AND REHABILITATION CENTER		9/30/2016 366 Days Settled	
WILSON, NC 27893		CR Beds 125    POS Beds 0	
WILSON		<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	80.5%
		Length of Stay	132.9
		Average Wages	15.50
		24.2% Skilled Nursing	63.9%
		75.8% Ancillary Service	23.6%
		98.5% Current Ratio	3.5
		1.5% Days to Collect	55.9
		2.6% Avg Payment Days	17.3
		0.0% Depreciation Rate	83.0%
		4.1% Return on Equity	32.3%

  

Balance Sheet		Income Statement	
Current Assets	1,310,299	Total Charges	10,883,143
Fixed Assets	116,538	Contract Allowance	2,629,099
Other Assets	0	Operating Revenue	8,254,044
Total Assets	<u>1,426,837</u>	Operating Expense	<u>8,132,118</u>
Current Liabilities	375,071	Operating Margin	121,926
Long Term Liabilities	0	Other Income	217,813
Total Equity	<u>1,051,766</u>	Other Expense	<u>0</u>
Total Liab. and Equity	<u>1,426,837</u>	Net Profit or Loss	<u>339,739</u>

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<b>345423 WILSON REHABILITATION AND NURSING CENTER</b>				Nonprofit - Other	
WILSON REHABILITATION AND NURSING CENTER				2/29/2016 366 Days Settled	
WILSON, NC 27893				CR Beds 90	POS Beds 0
WILSON				<b>Key Performance Ind.</b>	
PALMETTO GBA (NC)				Occupancy Rate	88.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	95.9
Current Assets	788,606	Total Charges	10,234,972	Average Wages	18.31
Fixed Assets	207,135	Contract Allowance	2,753,116	26.9% Skilled Nursing	68.0%
Other Assets	0	Operating Revenue	7,481,856	73.1% Ancillary Service	32.0%
Total Assets	995,741	Operating Expense	6,940,302	92.8% Current Ratio	1.6
Current Liabilities	478,801	Operating Margin	541,554	7.2% Days to Collect	24.2
Long Term Liabilities	-299,957	Other Income	10,216	0.1% Avg Payment Days	26.3
Total Equity	816,897	Other Expense	0	0.0% Depreciation Rate	-59.1%
Total Liab. and Equity	995,741	Net Profit or Loss	551,770	7.4% Return on Equity	67.5%
<b>345500 WINDSOR POINT CONTINUING CARE</b>				Proprietary - Other	
WINDSOR POINT CONTINUING CARE				12/31/2016 366 Days Settled	
FUQUAY VARINA, NC 27526				CR Beds 100	POS Beds 0
HARNETT				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	74.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	343.8
Current Assets	5,643,475	Total Charges	5,352,954	Average Wages	12.86
Fixed Assets	430,460	Contract Allowance	365,760	6.8% Skilled Nursing	46.2%
Other Assets	8,176,382	Operating Revenue	4,987,194	93.2% Ancillary Service	12.0%
Total Assets	14,250,317	Operating Expense	3,691,809	74.0% Current Ratio	3.5
Current Liabilities	1,608,872	Operating Margin	1,295,385	26.0% Days to Collect	16.4
Long Term Liabilities	5,310,505	Other Income	277,925	5.6% Avg Payment Days	38.6
Total Equity	7,330,940	Other Expense	0	0.0% Depreciation Rate	29.5%
Total Liab. and Equity	14,250,317	Net Profit or Loss	1,566,018	31.4% Return on Equity	21.4%

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<b>345092 WINSTON SALEM NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Partnership	
WINSTON SALEM NURSING & REHABILITATION CENTER		9/27/2016 271 Days Settled			
WINSTON-SALEM, NC 27104		12/31/2016 95 Days Settled		CR Beds 230 POS Beds 0	
FORSYTH				<b>Key Performance Ind.</b>	
PALMETTO GBA (SC)				Occupancy Rate	87.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	154.0
Current Assets	1,497,199	Total Charges	6,248,004	Average Wages	18.03
Fixed Assets	39,471	Contract Allowance	2,232,117	35.7% Skilled Nursing	71.0%
Other Assets	68,319	Operating Revenue	4,015,887	64.3% Ancillary Service	29.0%
Total Assets	1,604,989	Operating Expense	3,987,180	99.3% Current Ratio	0.9
Current Liabilities	1,576,282	Operating Margin	28,707	0.7% Days to Collect	114.0
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	111.5
Total Equity	28,707	Other Expense	0	0.0% Depreciation Rate	727.3%
Total Liab. and Equity	1,604,989	Net Profit or Loss	28,707	0.7% Return on Equity	100.0%

<b>345092 WINSTON SALEM NURSING &amp; REHABILITATION CENTER</b>				Nonprofit - Church	
WINSTON SALEM NURSING & REHABILITATION CENTER		9/27/2016 271 Days Settled			
WINSTON-SALEM, NC 27104		12/31/2016 95 Days Settled		CR Beds 230 POS Beds 0	
FORSYTH				<b>Key Performance Ind.</b>	
PALMETTO GBA (SC)				Occupancy Rate	85.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	372.4
Current Assets	5,542,963	Total Charges	17,449,364	Average Wages	18.03
Fixed Assets	44,984	Contract Allowance	6,479,484	37.1% Skilled Nursing	72.4%
Other Assets	143,938	Operating Revenue	10,969,880	62.9% Ancillary Service	27.6%
Total Assets	5,731,885	Operating Expense	10,984,935	100.1% Current Ratio	1.4
Current Liabilities	4,030,470	Operating Margin	-15,055	-0.1% Days to Collect	90.2
Long Term Liabilities	0	Other Income	4,108	0.0% Avg Payment Days	126.3
Total Equity	1,701,415	Other Expense	0	0.0% Depreciation Rate	819.7%
Total Liab. and Equity	5,731,885	Net Profit or Loss	(10,947)	-0.1% Return on Equity	-0.6%

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<b>345349 WOODBURY WELLNESS CENTER INC</b>		Proprietary - Corporation	
WOODBURY WELLNESS CENTER INC		9/30/2016 366 Days Settled	
HAMPSTEAD, NC 28443		CR Beds 212 POS Beds 0	
PENDER		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	81.3%
<b>Balance Sheet</b>		Length of Stay	164.3
<b>Income Statement</b>		Average Wages	17.76
Current Assets	1,370,828	Total Charges	15,305,306
Fixed Assets	239,322	Contract Allowance	3,241,947
Other Assets	-2,625	Operating Revenue	12,063,359
Total Assets	1,607,525	Operating Expense	11,220,337
Current Liabilities	760,217	Operating Margin	843,022
Long Term Liabilities	0	Other Income	181,277
Total Equity	847,308	Other Expense	0
Total Liab. and Equity	1,607,525	Net Profit or Loss	998,046
		21.2%	Skilled Nursing 55.9%
		78.8%	Ancillary Service 23.2%
		93.0%	Current Ratio 1.8
		7.0%	Days to Collect 31.4
		1.5%	Avg Payment Days 22.5
		0.0%	Depreciation Rate 221.3%
		8.3%	Return on Equity 117.8%

<b>345277 WOODLAND HILL CENTER</b>		Proprietary - Corporation	
WOODLAND HILL CENTER		12/31/2016 366 Days Settled	
ASHEBORO, NC 27203		CR Beds 100 POS Beds 0	
RANDOLPH		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	86.8%
<b>Balance Sheet</b>		Length of Stay	106.3
<b>Income Statement</b>		Average Wages	17.40
Current Assets	773,480	Total Charges	11,128,925
Fixed Assets	1,034,737	Contract Allowance	3,877,186
Other Assets	-50,007	Operating Revenue	7,251,739
Total Assets	1,758,210	Operating Expense	7,134,794
Current Liabilities	1,166,338	Operating Margin	116,945
Long Term Liabilities	0	Other Income	176,175
Total Equity	591,872	Other Expense	0
Total Liab. and Equity	1,758,210	Net Profit or Loss	293,120
		34.8%	Skilled Nursing 86.8%
		65.2%	Ancillary Service 13.2%
		98.4%	Current Ratio 0.7
		1.6%	Days to Collect 36.7
		2.4%	Avg Payment Days 15.0
		0.0%	Depreciation Rate 103.5%
		4.0%	Return on Equity 49.5%

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<b>345481 WOODLANDS NURSING &amp; REHABILITATION CENTER</b>		Proprietary - Corporation	
WOODLANDS NURSING & REHABILITATION CENTER		9/30/2016 305 Days Settled	
FAYETTEVILLE, NC 28301		CR Beds 100    POS Beds 0	
CUMBERLAND		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	81.2%
		Length of Stay	91.8
		Average Wages	15.42
		20.0% Skilled Nursing	74.0%
		80.0% Ancillary Service	22.5%
		109.0% Current Ratio	0.7
		-9.0% Days to Collect	95.0
		0.9% Avg Payment Days	19.3
		0.0% Depreciation Rate	519.0%
		-8.1% Return on Equity	344.6%
<hr/>			
<b>345167 YADKIN NURSING CARE CENTER</b>		Proprietary - Corporation	
YADKIN NURSING CARE CENTER		6/30/2016 366 Days Settled	
YADKINVILLE, NC 27055		CR Beds 147    POS Beds 0	
YADKIN		<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	79.8%
		Length of Stay	232.0
		Average Wages	13.20
		16.2% Skilled Nursing	31.0%
		83.8% Ancillary Service	26.9%
		97.6% Current Ratio	1.4
		2.4% Days to Collect	28.0
		3.4% Avg Payment Days	45.0
		0.0% Depreciation Rate	5.5%
		5.8% Return on Equity	2.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>345104 ZEBULON REHABILITATION CENTER</b>		Proprietary - Corporation	
ZEBULON REHABILITATION CENTER	12/31/2016 366 Days Settled		
ZEBULON, NC 27597	CR Beds 60		POS Beds 0
WAKE	<b>Key Performance Ind.</b>		
WISCONSIN PHYSICIANS SERVICE	Occupancy Rate	89.0%	
	Length of Stay	61.3	
	Average Wages	20.48	
	24.5% Skilled Nursing	72.1%	
	75.5% Ancillary Service	27.9%	
	95.2% Current Ratio	3.6	
	4.8% Days to Collect	54.0	
	0.2% Avg Payment Days	13.9	
	0.0% Depreciation Rate	1,076.8%	
	5.0% Return on Equity	34.4%	

  

Balance Sheet		Income Statement	
Current Assets	825,071	Total Charges	8,303,244
Fixed Assets	44,987	Contract Allowance	2,030,254
Other Assets	279,924	Operating Revenue	6,272,990
<b>Total Assets</b>	<b>1,149,982</b>	Operating Expense	5,969,324
Current Liabilities	232,237	Operating Margin	303,666
Long Term Liabilities	0	Other Income	12,111
Total Equity	917,745	Other Expense	0
<b>Total Liab. and Equity</b>	<b>1,149,982</b>	Net Profit or Loss	315,777