

SNF Profile Report - 2016

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235052 ABERDEEN REHABILITATION AND SKILLED NURSING CENTER				Proprietary - Corporation	
ABERDEEN REHABILITATION AND SKILLED NURSING CENTER		12/31/2016 366 Days Settled			
TRENTON, MI 48183				CR Beds 198 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 48.9%	
				Length of Stay 169.5	
				Average Wages 17.28	
				Skilled Nursing 86.7%	
				Ancillary Service 13.3%	
				Current Ratio 3.6	
				Days to Collect 91.5	
				Avg Payment Days 21.3	
				Depreciation Rate 38.8%	
				Return on Equity 108.6%	
Balance Sheet		Income Statement			
Current Assets	2,608,520	Total Charges	11,129,411		
Fixed Assets	381,270	Contract Allowance	2,695,143	24.2%	
Other Assets	16,500	Operating Revenue	8,434,268	75.8%	
Total Assets	<u>3,006,290</u>	Operating Expense	8,781,194	104.1%	
Current Liabilities	727,433	Operating Margin	-346,926	-4.1%	
Long Term Liabilities	2,581,056	Other Income	18,722	0.2%	
Total Equity	<u>-302,199</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>3,006,290</u>	Net Profit or Loss	<u>(328,204)</u>	-3.9%	
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235609 ADVANTAGE LIVING CENTER - ARMADA				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - ARMADA		12/31/2016 184 Days Settled			
ARMADA, MI 48005		6/30/2016 182 Days Settled		CR Beds 67 POS Beds 0	
MACOMB				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 89.1%	
				Length of Stay 116.8	
				Average Wages 18.59	
				Skilled Nursing 77.9%	
				Ancillary Service 22.1%	
				Current Ratio 4.2	
				Days to Collect 65.1	
				Avg Payment Days 32.5	
				Depreciation Rate 2.8%	
				Return on Equity 7.6%	
Balance Sheet		Income Statement			
Current Assets	1,447,093	Total Charges	3,760,288		
Fixed Assets	170,050	Contract Allowance	530,843	14.1%	
Other Assets	0	Operating Revenue	3,229,445	85.9%	
Total Assets	<u>1,617,143</u>	Operating Expense	3,188,392	98.7%	
Current Liabilities	345,428	Operating Margin	41,053	1.3%	
Long Term Liabilities	0	Other Income	57,433	1.8%	
Total Equity	<u>1,271,715</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,617,143</u>	Net Profit or Loss	<u>96,342</u>	3.0%	

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235609 ADVANTAGE LIVING CENTER - ARMADA				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - ARMADA 12/31/2016 184 Days Settled					
ARMADA, MI 48005		6/30/2016 182 Days Settled		CR Beds 67 POS Beds 0	
MACOMB				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 92.7%	
Balance Sheet		Income Statement		Length of Stay 128.4	
Current Assets	2,299,515	Total Charges	3,583,266	Average Wages 18.59	
Fixed Assets	10,677	Contract Allowance	359,554	10.0%	Skilled Nursing 81.4%
Other Assets	9,066	Operating Revenue	3,223,712	90.0%	Ancillary Service 18.6%
Total Assets	<u>2,319,258</u>	Operating Expense	<u>3,221,724</u>	99.9%	Current Ratio 1.7
Current Liabilities	1,391,524	Operating Margin	1,988	0.1%	Days to Collect 186.0
Long Term Liabilities	910,000	Other Income	15,745	0.5%	Avg Payment Days 57.6
Total Equity	<u>17,734</u>	Other Expense	0	0.0%	Depreciation Rate 1,753.0%
Total Liab. and Equity	<u>2,319,258</u>	Net Profit or Loss	<u>17,733</u>	0.6%	Return on Equity 100.0%
235480 ADVANTAGE LIVING CENTER - HARPER WOODS				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - HARPER WOODS 12/31/2016 366 Days Settled					
HARPER WOODS, MI 48225				CR Beds 151 POS Beds 0	
WAYNE				Key Performance Ind.	
				Occupancy Rate 86.7%	
Balance Sheet		Income Statement		Length of Stay 107.2	
Current Assets	2,903,502	Total Charges	14,950,768	Average Wages 18.27	
Fixed Assets	217,357	Contract Allowance	1,053,850	7.0%	Skilled Nursing 76.7%
Other Assets	0	Operating Revenue	13,896,918	93.0%	Ancillary Service 23.3%
Total Assets	<u>3,120,859</u>	Operating Expense	<u>13,312,534</u>	95.8%	Current Ratio 1.4
Current Liabilities	2,039,613	Operating Margin	584,384	4.2%	Days to Collect 61.2
Long Term Liabilities	91,557	Other Income	6,764	0.0%	Avg Payment Days 33.9
Total Equity	<u>989,689</u>	Other Expense	0	0.0%	Depreciation Rate 496.1%
Total Liab. and Equity	<u>3,120,859</u>	Net Profit or Loss	<u>591,148</u>	4.3%	Return on Equity 59.7%

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235539 ADVANTAGE LIVING CENTER - NORTHWEST				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - NORTHWEST		12/31/2016 366 Days Settled			
DETROIT, MI 48235		CR Beds 154 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		80.7%	
		Length of Stay		122.7	
		Average Wages		18.72	
		11.4% Skilled Nursing		78.7%	
		88.6% Ancillary Service		21.3%	
		99.3% Current Ratio		3.2	
		0.7% Days to Collect		73.1	
		0.0% Avg Payment Days		29.3	
		0.0% Depreciation Rate		90.3%	
		0.7% Return on Equity		3.3%	
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235014 ADVANTAGE LIVING CENTER - REDFORD				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - REDFORD		12/31/2016 366 Days Settled			
REDFORD, MI 48240		CR Beds 88 POS Beds 0			
WAYNE		Key Performance Ind.			
NGS (WI)		Occupancy Rate		91.8%	
		Length of Stay		87.2	
		Average Wages		19.15	
		19.2% Skilled Nursing		72.9%	
		80.8% Ancillary Service		27.1%	
		101.5% Current Ratio		1.4	
		-1.5% Days to Collect		52.3	
		0.4% Avg Payment Days		31.3	
		0.0% Depreciation Rate		698.0%	
		-1.1% Return on Equity		52.8%	

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235491 ADVANTAGE LIVING CENTER - ROSEVILLE				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - ROSEVILLE 12/31/2016 366 Days Settled					
ROSEVILLE, MI 48066				CR Beds 169 POS Beds 0	
MACOMB				Key Performance Ind.	
Balance Sheet		Income Statement		Occupancy Rate	91.0%
Current Assets	4,897,922	Total Charges	17,273,221	Length of Stay	93.5
Fixed Assets	215,471	Contract Allowance	514,419	Average Wages	18.08
Other Assets	0	Operating Revenue	16,758,802	3.0% Skilled Nursing	70.1%
Total Assets	5,113,393	Operating Expense	14,546,810	97.0% Ancillary Service	29.9%
Current Liabilities	1,131,947	Operating Margin	2,211,992	86.8% Current Ratio	4.3
Long Term Liabilities	91,554	Other Income	1,879	13.2% Days to Collect	61.0
Total Equity	3,889,892	Other Expense	0	0.0% Avg Payment Days	28.5
Total Liab. and Equity	5,113,393	Net Profit or Loss	2,213,871	0.0% Depreciation Rate	438.2%
				13.2% Return on Equity	56.9%
235266 ADVANTAGE LIVING CENTER - SOUTHGATE				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - SOUTHGATE 12/31/2016 366 Days Settled					
SOUTHGATE, MI 48195				CR Beds 100 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 86.9%	
Balance Sheet		Income Statement		Length of Stay	102.2
Current Assets	1,884,034	Total Charges	9,430,196	Average Wages	18.17
Fixed Assets	261,879	Contract Allowance	805,213	8.5% Skilled Nursing	82.2%
Other Assets	0	Operating Revenue	8,624,983	91.5% Ancillary Service	17.8%
Total Assets	2,145,913	Operating Expense	8,102,863	93.9% Current Ratio	1.0
Current Liabilities	1,962,447	Operating Margin	522,120	6.1% Days to Collect	50.3
Long Term Liabilities	0	Other Income	638	0.0% Avg Payment Days	39.3
Total Equity	183,466	Other Expense	0	0.0% Depreciation Rate	51.1%
Total Liab. and Equity	2,145,913	Net Profit or Loss	522,758	6.1% Return on Equity	284.9%

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235521 ADVANTAGE LIVING CENTER - WAYNE		Proprietary - Corporation	
ADVANTAGE LIVING CENTER - WAYNE		12/31/2016 366 Days Settled	
WAYNE, MI 48184		CR Beds 179 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	81.1%
Balance Sheet		Income Statement	
Current Assets	2,759,201	Total Charges	16,089,786
Fixed Assets	456,295	Contract Allowance	1,522,629
Other Assets	4,455	Operating Revenue	14,567,157
Total Assets	<u>3,219,951</u>	Operating Expense	14,827,818
Current Liabilities	4,456,889	Operating Margin	-260,661
Long Term Liabilities	0	Other Income	7,107
Total Equity	<u>-1,236,938</u>	Other Expense	0
Total Liab. and Equity	<u>3,219,951</u>	Net Profit or Loss	<u>(253,554)</u>
		9.5%	Skilled Nursing 81.1%
		90.5%	Ancillary Service 18.9%
		101.8%	Current Ratio 0.6
		-1.8%	Days to Collect 55.8
		0.0%	Avg Payment Days 38.5
		0.0%	Depreciation Rate 96.4%
		-1.7%	Return on Equity 20.5%

235311 ALAMO NURSING HOME INC		Proprietary - Corporation	
ALAMO NURSING HOME INC		12/31/2016 366 Days Settled	
KALAMAZOO, MI 49009		CR Beds 100 POS Beds 0	
KALAMAZOO		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	79.6%
Balance Sheet		Income Statement	
Current Assets	1,303,807	Total Charges	10,338,577
Fixed Assets	1,987,996	Contract Allowance	3,034,878
Other Assets	0	Operating Revenue	7,303,699
Total Assets	<u>3,291,803</u>	Operating Expense	7,721,001
Current Liabilities	191,320	Operating Margin	-417,302
Long Term Liabilities	1,266,125	Other Income	459
Total Equity	<u>1,834,358</u>	Other Expense	0
Total Liab. and Equity	<u>3,291,803</u>	Net Profit or Loss	<u>(416,843)</u>
		29.4%	Skilled Nursing 100.0%
		70.6%	Ancillary Service 0.0%
		105.7%	Current Ratio 6.8
		-5.7%	Days to Collect 29.1
		0.0%	Avg Payment Days 9.0
		0.0%	Depreciation Rate 6.8%
		-5.7%	Return on Equity -22.7%

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235213 ALLEGAN COUNTY MEDICAL CARE FA				Government - County	
ALLEGAN COUNTY MEDICAL CARE FA				12/31/2016 366 Days Settled	
ALLEGAN, MI 49010				CR Beds 70 POS Beds 0	
ALLEGAN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 93.9%	
Balance Sheet		Income Statement		Length of Stay 192.5	
Current Assets	1,931,347	Total Charges	9,777,774	Average Wages 18.33	
Fixed Assets	2,431,820	Contract Allowance	1,899,602	19.4%	Skilled Nursing 81.1%
Other Assets	115,113	Operating Revenue	7,878,172	80.6%	Ancillary Service 18.9%
Total Assets	<u>4,478,280</u>	Operating Expense	8,281,642	105.1%	Current Ratio 2.4
Current Liabilities	790,165	Operating Margin	-403,470	-5.1%	Days to Collect 120.5
Long Term Liabilities	581,840	Other Income	297,813	3.8%	Avg Payment Days 32.4
Total Equity	3,106,275	Other Expense	0	0.0%	Depreciation Rate 3.9%
Total Liab. and Equity	<u>4,478,280</u>	Net Profit or Loss	<u>(140,166)</u>	-1.8%	Return on Equity -4.5%
235450 ALLENDALE NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
ALLENDALE NURSING AND REHABILITATION COMMUNITY				12/31/2016 366 Days Settled	
ALLENDALE, MI 49401				CR Beds 60 POS Beds 0	
OTTAWA				Key Performance Ind.	
WPS - MICHIGAN				Occupancy Rate 78.8%	
Balance Sheet		Income Statement		Length of Stay 180.3	
Current Assets	1,740,415	Total Charges	6,217,858	Average Wages 16.15	
Fixed Assets	137,250	Contract Allowance	2,454,144	39.5%	Skilled Nursing 78.4%
Other Assets	840,780	Operating Revenue	3,763,714	60.5%	Ancillary Service 21.6%
Total Assets	<u>2,718,445</u>	Operating Expense	3,867,309	102.8%	Current Ratio 3.2
Current Liabilities	549,587	Operating Margin	-103,595	-2.8%	Days to Collect 147.6
Long Term Liabilities	0	Other Income	36,744	1.0%	Avg Payment Days 35.2
Total Equity	2,168,858	Other Expense	0	0.0%	Depreciation Rate 97.9%
Total Liab. and Equity	<u>2,718,445</u>	Net Profit or Loss	<u>(66,851)</u>	-1.8%	Return on Equity -3.1%

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235531 ALPHA MANOR NURSING HOME		Proprietary - Corporation	
ALPHA MANOR NURSING HOME		12/31/2016 366 Days Settled	
DETROIT, MI 48207		CR Beds 80 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	85.0%
		Length of Stay	282.8
		Average Wages	20.05
		21.6% Skilled Nursing	93.2%
		78.4% Ancillary Service	6.8%
		89.6% Current Ratio	2.3
		10.4% Days to Collect	81.1
		0.1% Avg Payment Days	5.8
		0.0% Depreciation Rate	32.4%
		10.5% Return on Equity	56.5%

Balance Sheet		Income Statement			
Current Assets	1,110,097	Total Charges	8,860,816		
Fixed Assets	521,587	Contract Allowance	1,916,409		
Other Assets	3,543	Operating Revenue	6,944,407		
Total Assets	1,635,227	Operating Expense	6,221,269		
Current Liabilities	492,005	Operating Margin	723,138		
Long Term Liabilities	-143,327	Other Income	3,830		
Total Equity	1,286,549	Other Expense	0		
Total Liab. and Equity	1,635,227	Net Profit or Loss	726,968		

235459 ALTERCARE OF BIG RAPIDS CTR FOR REHAB & NURSING CA		Proprietary - Corporation	
ALTERCARE OF BIG RAPIDS CTR FOR REHAB & NURSING CA		12/31/2016 366 Days Settled	
BIG RAPIDS, MI 49307		CR Beds 100 POS Beds 0	
MECOSTA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	74.6%
		Length of Stay	127.0
		Average Wages	16.63
		32.4% Skilled Nursing	83.3%
		67.6% Ancillary Service	16.7%
		93.3% Current Ratio	3.0
		6.7% Days to Collect	18.4
		0.1% Avg Payment Days	28.3
		0.0% Depreciation Rate	5.8%
		6.8% Return on Equity	-60.2%

Balance Sheet		Income Statement			
Current Assets	1,629,659	Total Charges	10,649,823		
Fixed Assets	1,412,291	Contract Allowance	3,451,986		
Other Assets	100,712	Operating Revenue	7,197,837		
Total Assets	3,142,662	Operating Expense	6,717,188		
Current Liabilities	543,940	Operating Margin	480,649		
Long Term Liabilities	3,407,709	Other Income	6,412		
Total Equity	-808,987	Other Expense	0		
Total Liab. and Equity	3,142,662	Net Profit or Loss	487,061		

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235102 AMBASSADOR NURSING AND REHABILITATION CENTER				Proprietary - Other	
AMBASSADOR NURSING AND REHABILITATION CENTER		12/31/2016 366 Days Settled			
DETROIT, MI 48214		CR Beds 176 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		92.5%	
		Length of Stay		142.6	
		Average Wages		17.34	
		37.2% Skilled Nursing		80.9%	
		62.8% Ancillary Service		19.1%	
		93.8% Current Ratio		2.3	
		6.2% Days to Collect		56.5	
		0.4% Avg Payment Days		26.2	
		0.0% Depreciation Rate		30.1%	
		5.3% Return on Equity		23.5%	
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235375 APPLEWOOD NURSING CENTER INC				Proprietary - Corporation	
APPLEWOOD NURSING CENTER INC		12/31/2016 366 Days Settled			
WOODHAVEN, MI 48183		CR Beds 150 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.2%	
		Length of Stay		125.6	
		Average Wages		19.28	
		7.7% Skilled Nursing		73.5%	
		92.3% Ancillary Service		26.5%	
		96.0% Current Ratio		3.0	
		4.0% Days to Collect		29.1	
		0.2% Avg Payment Days		10.4	
		0.0% Depreciation Rate		97.8%	
		4.3% Return on Equity		32.8%	

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235360 ARBOR MANOR CARE CENTER		Proprietary - Corporation	
ARBOR MANOR CARE CENTER		12/31/2016 366 Days Settled	
SPRING ARBOR, MI 49283		CR Beds 122 POS Beds 0	
JACKSON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	78.8%
		Length of Stay	57.0
		Average Wages	18.47
		26.7% Skilled Nursing	78.1%
		73.3% Ancillary Service	21.9%
		96.8% Current Ratio	3.0
		3.2% Days to Collect	78.9
		0.3% Avg Payment Days	26.6
		0.0% Depreciation Rate	6.7%
		3.4% Return on Equity	17.0%

Balance Sheet		Income Statement			
Current Assets	3,101,397	Total Charges	13,705,220		
Fixed Assets	2,923,078	Contract Allowance	3,660,279		
Other Assets	284,806	Operating Revenue	10,044,941		
Total Assets	6,309,281	Operating Expense	9,726,094		
Current Liabilities	1,025,842	Operating Margin	318,847		
Long Term Liabilities	3,252,315	Other Income	26,542		
Total Equity	2,031,124	Other Expense	0		
Total Liab. and Equity	6,309,281	Net Profit or Loss	345,389		

235584 ARGENTINE CARE CENTER		Proprietary - Corporation	
ARGENTINE CARE CENTER		10/31/2016 366 Days Settled	
LINDEN, MI 48451		CR Beds 60 POS Beds 0	
GENESEE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	85.4%
		Length of Stay	199.5
		Average Wages	14.64
		0.0% Skilled Nursing	86.7%
		100.0% Ancillary Service	13.3%
		99.9% Current Ratio	1.7
		0.1% Days to Collect	33.7
		0.0% Avg Payment Days	15.8
		0.0% Depreciation Rate	28.0%
		0.0% Return on Equity	0.2%

Balance Sheet		Income Statement			
Current Assets	616,748	Total Charges	4,509,799		
Fixed Assets	346,285	Contract Allowance	0		
Other Assets	0	Operating Revenue	4,509,799		
Total Assets	963,033	Operating Expense	4,504,109		
Current Liabilities	367,583	Operating Margin	5,690		
Long Term Liabilities	642,602	Other Income	5		
Total Equity	-47,152	Other Expense	0		
Total Liab. and Equity	963,033	Net Profit or Loss	(115)		

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235532 ASHLEY CARE CENTER				Proprietary - Partnership	
ASHLEY CARE CENTER		12/31/2016 366 Days Settled			
ASHLEY, MI 48806				CR Beds 63	POS Beds 0
GRATIOT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	79.2%
Balance Sheet		Income Statement		Length of Stay	137.2
Current Assets	1,195,037	Total Charges	5,506,130	Average Wages	16.21
Fixed Assets	2,864,952	Contract Allowance	746,384	13.6%	Skilled Nursing 87.7%
Other Assets	3,562	Operating Revenue	4,759,746	86.4%	Ancillary Service 12.3%
Total Assets	4,063,551	Operating Expense	5,136,352	107.9%	Current Ratio 1.4
Current Liabilities	851,815	Operating Margin	-376,606	-7.9%	Days to Collect 46.9
Long Term Liabilities	3,078,610	Other Income	84,001	1.8%	Avg Payment Days 19.4
Total Equity	133,126	Other Expense	0	0.0%	Depreciation Rate 6.5%
Total Liab. and Equity	4,063,551	Net Profit or Loss	(292,605)	-6.1%	Return on Equity -219.8%
235558 ATRIUM POST ACUTE CARE OF MENOMINEE				Proprietary - Partnership	
ATRIUM POST ACUTE CARE OF MENOMINEE		12/31/2016 366 Days Settled			
MENOMINEE, MI 49858				CR Beds 59	POS Beds 0
MENOMINEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.0%
Balance Sheet		Income Statement		Length of Stay	203.9
Current Assets	1,114,009	Total Charges	6,507,700	Average Wages	16.64
Fixed Assets	264,341	Contract Allowance	2,645,343	40.6%	Skilled Nursing 69.3%
Other Assets	57,575	Operating Revenue	3,862,357	59.4%	Ancillary Service 30.7%
Total Assets	1,435,925	Operating Expense	3,629,608	94.0%	Current Ratio 0.8
Current Liabilities	1,335,069	Operating Margin	232,749	6.0%	Days to Collect 75.5
Long Term Liabilities	0	Other Income	38,124	1.0%	Avg Payment Days 62.3
Total Equity	100,856	Other Expense	0	0.0%	Depreciation Rate 32.8%
Total Liab. and Equity	1,435,925	Net Profit or Loss	270,762	7.0%	Return on Equity 268.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235427 AUTUMN WOODS RESIDENTIAL HLTH				Proprietary - Partnership	
AUTUMN WOODS RESIDENTIAL HLTH				12/31/2016 366 Days Settled	
WARREN, MI 48093				CR Beds 330 POS Beds 0	
MACOMB				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	81.9%
Balance Sheet				Income Statement	
				Length of Stay	117.3
Current Assets	4,445,833	Total Charges	31,947,538	Average Wages	17.51
Fixed Assets	500,200	Contract Allowance	7,311,272	22.9%	Skilled Nursing 79.9%
Other Assets	2,371,448	Operating Revenue	24,636,266	77.1%	Ancillary Service 20.1%
Total Assets	7,317,481	Operating Expense	23,091,846	93.7%	Current Ratio 2.0
Current Liabilities	2,221,138	Operating Margin	1,544,420	6.3%	Days to Collect 33.7
Long Term Liabilities	0	Other Income	149,927	0.6%	Avg Payment Days 20.3
Total Equity	5,096,343	Other Expense	0	0.0%	Depreciation Rate 295.6%
Total Liab. and Equity	7,317,481	Net Profit or Loss	1,694,347	6.9%	Return on Equity 33.2%

235446 AUTUMNWOOD OF DECKERVILLE				Proprietary - Corporation	
AUTUMNWOOD OF DECKERVILLE				12/31/2016 366 Days Settled	
DECKERVILLE, MI 48427				CR Beds 84 POS Beds 0	
SANILAC				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.1%
Balance Sheet				Income Statement	
				Length of Stay	151.2
Current Assets	584,117	Total Charges	10,181,224	Average Wages	18.00
Fixed Assets	412,864	Contract Allowance	2,333,438	22.9%	Skilled Nursing 84.6%
Other Assets	7,000	Operating Revenue	7,847,786	77.1%	Ancillary Service 15.4%
Total Assets	1,003,981	Operating Expense	6,973,549	88.9%	Current Ratio 0.6
Current Liabilities	975,008	Operating Margin	874,237	11.1%	Days to Collect 32.1
Long Term Liabilities	201,781	Other Income	25,058	0.3%	Avg Payment Days 16.6
Total Equity	-172,808	Other Expense	0	0.0%	Depreciation Rate 57.1%
Total Liab. and Equity	1,003,981	Net Profit or Loss	899,295	11.5%	Return on Equity -520.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235479 AUTUMNWOOD OF LIVONIA		Proprietary - Corporation	
AUTUMNWOOD OF LIVONIA		12/31/2016 366 Days Settled	
LIVONIA, MI 48154		CR Beds 142 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	82.4%
Balance Sheet		Income Statement	
Current Assets	1,986,430	Total Charges	16,833,693
Fixed Assets	1,385,433	Contract Allowance	3,993,998
Other Assets	5,442	Operating Revenue	12,839,695
Total Assets	3,377,305	Operating Expense	12,838,384
Current Liabilities	315,814	Operating Margin	1,311
Long Term Liabilities	1,235,792	Other Income	3,054
Total Equity	1,825,699	Other Expense	0
Total Liab. and Equity	3,377,305	Net Profit or Loss	4,365
		23.7%	Skilled Nursing 81.8%
		76.3%	Ancillary Service 18.2%
		100.0%	Current Ratio 6.3
		0.0%	Days to Collect 78.4
		0.0%	Avg Payment Days 5.4
		0.0%	Depreciation Rate 45.6%
		0.0%	Return on Equity 0.2%

235438 AUTUMNWOOD OF MCBAIN		Proprietary - Corporation	
AUTUMNWOOD OF MCBAIN		12/31/2016 366 Days Settled	
MC BAIN, MI 49657		CR Beds 95 POS Beds 0	
MISSAUKEE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	80.6%
Balance Sheet		Income Statement	
Current Assets	438,341	Total Charges	10,387,560
Fixed Assets	481,889	Contract Allowance	2,838,081
Other Assets	12,569	Operating Revenue	7,549,479
Total Assets	932,799	Operating Expense	7,596,758
Current Liabilities	1,027,816	Operating Margin	-47,279
Long Term Liabilities	-3,346,591	Other Income	718
Total Equity	3,251,574	Other Expense	0
Total Liab. and Equity	932,799	Net Profit or Loss	(46,561)
		27.3%	Skilled Nursing 85.3%
		72.7%	Ancillary Service 14.7%
		100.6%	Current Ratio 0.4
		-0.6%	Days to Collect 39.7
		0.0%	Avg Payment Days 5.9
		0.0%	Depreciation Rate 104.8%
		-0.6%	Return on Equity -1.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235033 BAY BLUFFS-EMMET CO MED CARE FAC				Nonprofit - Church	
BAY BLUFFS-EMMET CO MED CARE FAC 12/31/2016 366 Days Settled					
HARBOR SPRINGS, MI 49740				CR Beds 120 POS Beds 0	
EMMET				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	94.3%
Balance Sheet				Income Statement	
Current Assets	3,597,883	Total Charges	12,195,387	Length of Stay	376.6
Fixed Assets	5,127,397	Contract Allowance	467,278	Average Wages	19.17
Other Assets	395,851	Operating Revenue	11,728,109	3.8% Skilled Nursing	91.3%
Total Assets	9,121,131	Operating Expense	13,688,643	96.2% Ancillary Service	8.7%
Current Liabilities	874,437	Operating Margin	-1,960,534	116.7% Current Ratio	4.1
Long Term Liabilities	212,299	Other Income	1,801,984	-16.7% Days to Collect	46.0
Total Equity	8,034,395	Other Expense	0	15.4% Avg Payment Days	22.4
Total Liab. and Equity	9,121,131	Net Profit or Loss	(336,825)	0.0% Depreciation Rate	3.5%
			-2.9%	Return on Equity	-4.2%

235044 BAY COUNTY MEDICAL CARE FACILITY				Government - County	
BAY COUNTY MEDICAL CARE FACILITY 12/31/2016 366 Days Settled					
ESSEXVILLE, MI 48732				CR Beds 206 POS Beds 0	
BAY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	89.6%
Balance Sheet				Income Statement	
Current Assets	19,779,478	Total Charges	22,935,038	Length of Stay	367.1
Fixed Assets	7,320,163	Contract Allowance	1,336,035	Average Wages	18.22
Other Assets	9,114,675	Operating Revenue	21,599,003	5.8% Skilled Nursing	91.3%
Total Assets	36,214,316	Operating Expense	24,257,823	94.2% Ancillary Service	8.7%
Current Liabilities	4,123,591	Operating Margin	-2,658,820	112.3% Current Ratio	4.8
Long Term Liabilities	13,666,801	Other Income	2,080,961	-12.3% Days to Collect	31.4
Total Equity	18,423,924	Other Expense	0	9.6% Avg Payment Days	24.4
Total Liab. and Equity	36,214,316	Net Profit or Loss	(629,808)	0.0% Depreciation Rate	4.0%
			-2.9%	Return on Equity	-3.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235388 BAY SHORES SENIOR CARE AND REHAB CENTER				Proprietary - Corporation	
BAY SHORES SENIOR CARE AND REHAB CENTER 12/31/2016 366 Days Settled					
BAY CITY, MI 48706				CR Beds 126 POS Beds 0	
BAY				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 88.3%	
Balance Sheet		Income Statement		Length of Stay 68.7	
Current Assets	5,897,036	Total Charges	16,948,325	Average Wages 17.01	
Fixed Assets	156,609	Contract Allowance	2,204,435	13.0% Skilled Nursing 65.7%	
Other Assets	4,841	Operating Revenue	14,743,890	87.0% Ancillary Service 34.3%	
Total Assets	6,058,486	Operating Expense	13,024,826	88.3% Current Ratio 5.3	
Current Liabilities	1,118,622	Operating Margin	1,719,064	11.7% Days to Collect 31.3	
Long Term Liabilities	0	Other Income	-22,205	-0.2% Avg Payment Days 25.5	
Total Equity	4,939,864	Other Expense	0	0.0% Depreciation Rate 105.0%	
Total Liab. and Equity	6,058,486	Net Profit or Loss	1,635,109	11.1% Return on Equity 33.1%	
<hr/>					
235144 BAYSIDE VILLAGE				Nonprofit - Church	
BAYSIDE VILLAGE 9/30/2016 366 Days Settled					
L' ANSE, MI 49946				CR Beds 59 POS Beds 0	
BARAGA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 95.7%	
Balance Sheet		Income Statement		Length of Stay 439.5	
Current Assets	1,551,674	Total Charges	5,287,967	Average Wages 15.50	
Fixed Assets	1,007,455	Contract Allowance	1,020,972	19.3% Skilled Nursing 92.0%	
Other Assets	0	Operating Revenue	4,266,995	80.7% Ancillary Service 8.0%	
Total Assets	2,559,129	Operating Expense	4,174,011	97.8% Current Ratio 2.7	
Current Liabilities	570,472	Operating Margin	92,984	2.2% Days to Collect (8.4)	
Long Term Liabilities	92,515	Other Income	24,145	0.6% Avg Payment Days 26.8	
Total Equity	1,896,142	Other Expense	0	0.0% Depreciation Rate 3.7%	
Total Liab. and Equity	2,559,129	Net Profit or Loss	117,129	2.7% Return on Equity 6.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235475 BEACONSHIRE NURSING CENTRE				Proprietary - Partnership	
BEACONSHIRE NURSING CENTRE		12/31/2016 366 Days Settled			
DETROIT, MI 48219		CR Beds 103 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		85.4%	
Balance Sheet		Income Statement		Length of Stay	
				185.1	
Current Assets	3,193,273	Total Charges	11,794,362	Average Wages	
				16.80	
Fixed Assets	1,461,396	Contract Allowance	4,436,783	37.6% Skilled Nursing	
				91.3%	
Other Assets	67,161	Operating Revenue	7,357,579	62.4% Ancillary Service	
				8.7%	
Total Assets	4,721,830	Operating Expense	7,529,505	102.3% Current Ratio	
				1.1	
Current Liabilities	3,008,323	Operating Margin	-171,926	-2.3% Days to Collect	
				144.8	
Long Term Liabilities	2,456,260	Other Income	-224	0.0% Avg Payment Days	
				112.2	
Total Equity	-742,753	Other Expense	0	0.0% Depreciation Rate	
				14.7%	
Total Liab. and Equity	4,721,830	Net Profit or Loss	(172,150)	-2.3% Return on Equity	
				23.2%	
235502 BEAUMONT HEALTH & REHAB CENTER - OAKWOOD COMMON				Nonprofit - Other	
BEAUMONT HEALTH & REHAB CENTER - OAKWOOD COMMON		12/31/2016 366 Days Settled			
DEARBORN, MI 48120		CR Beds 532 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		77.8%	
Balance Sheet		Income Statement		Length of Stay	
				103.3	
Current Assets	17,362,841	Total Charges	39,727,982	Average Wages	
				21.35	
Fixed Assets	27,461,547	Contract Allowance	16,932,013	42.6% Skilled Nursing	
				40.3%	
Other Assets	52,465,284	Operating Revenue	22,795,969	57.4% Ancillary Service	
				59.7%	
Total Assets	97,289,672	Operating Expense	33,279,792	146.0% Current Ratio	
				0.9	
Current Liabilities	19,201,166	Operating Margin	-10,483,823	-46.0% Days to Collect	
				43.8	
Long Term Liabilities	23,329,299	Other Income	15,784,159	69.2% Avg Payment Days	
				24.6	
Total Equity	54,759,207	Other Expense	0	0.0% Depreciation Rate	
				4.8%	
Total Liab. and Equity	97,289,672	Net Profit or Loss	4,874,961	21.4% Return on Equity	
				8.9%	

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235562 BLOOMFIELD ORCHARD VILLA		Proprietary - Corporation	
BLOOMFIELD ORCHARD VILLA		12/31/2016 366 Days Settled	
WEST BLOOMFIELD, MI 48323		CR Beds 50 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	90.5%
Balance Sheet		Length of Stay	204.5
Income Statement		Average Wages	19.78
Current Assets	1,058,223	Total Charges	6,462,596
Fixed Assets	548,174	Contract Allowance	1,575,179
Other Assets	2,883	Operating Revenue	4,887,417
Total Assets	1,609,280	Operating Expense	4,253,088
Current Liabilities	429,555	Operating Margin	634,329
Long Term Liabilities	-3,684,840	Other Income	148
Total Equity	4,864,565	Other Expense	0
Total Liab. and Equity	1,609,280	Net Profit or Loss	634,477
		24.4%	Skilled Nursing
		75.6%	Ancillary Service
		87.0%	Current Ratio
		13.0%	Days to Collect
		0.0%	Avg Payment Days
		0.0%	Depreciation Rate
		13.0%	Return on Equity

235289 BORGESS GARDENS		Nonprofit - Church	
BORGESS GARDENS		6/30/2016 366 Days Settled	
KALAMAZOO, MI 49048		CR Beds 101 POS Beds 0	
KALAMAZOO		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	92.9%
Balance Sheet		Length of Stay	48.9
Income Statement		Average Wages	20.86
Current Assets	7,168,274	Total Charges	18,167,270
Fixed Assets	10,615,614	Contract Allowance	5,782,832
Other Assets	0	Operating Revenue	12,384,438
Total Assets	17,783,888	Operating Expense	13,529,617
Current Liabilities	1,199,425	Operating Margin	-1,145,179
Long Term Liabilities	4,446,085	Other Income	23,403
Total Equity	12,138,378	Other Expense	0
Total Liab. and Equity	17,783,888	Net Profit or Loss	(1,121,776)
		31.8%	Skilled Nursing
		68.2%	Ancillary Service
		109.2%	Current Ratio
		-9.2%	Days to Collect
		0.2%	Avg Payment Days
		0.0%	Depreciation Rate
		-9.1%	Return on Equity

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235462 BOTSFORD CONTINUING HEALTH CENTER				Nonprofit - Other	
BOTSFORD CONTINUING HEALTH CENTER		12/31/2016 366 Days Settled			
FARMINGTON HILLS, MI 48336				CR Beds 179 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	90.8%
				Length of Stay	58.1
				Average Wages	17.25
				23.8% Skilled Nursing	67.5%
				76.2% Ancillary Service	32.5%
				105.1% Current Ratio	(2.2)
				-5.1% Days to Collect	(246.0)
				0.6% Avg Payment Days	64.9
				0.0% Depreciation Rate	2.7%
				-4.5% Return on Equity	15.9%

Balance Sheet		Income Statement			
Current Assets	-8,861,661	Total Charges	23,460,044		
Fixed Assets	17,491,551	Contract Allowance	5,579,941		
Other Assets	480,273	Operating Revenue	17,880,103		
Total Assets	9,110,163	Operating Expense	18,791,149		
Current Liabilities	4,010,911	Operating Margin	-911,046		
Long Term Liabilities	10,169,639	Other Income	105,014		
Total Equity	-5,070,387	Other Expense	0		
Total Liab. and Equity	9,110,163	Net Profit or Loss	(806,032)		

235526 BOULDER PARK TERRACE				Proprietary - Corporation	
BOULDER PARK TERRACE		9/30/2016 366 Days Settled			
CHARLEVOIX, MI 49720				CR Beds 70 POS Beds 0	
CHARLEVOIX				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	80.9%
				Length of Stay	68.1
				Average Wages	21.63
				34.9% Skilled Nursing	68.2%
				65.1% Ancillary Service	31.8%
				94.9% Current Ratio	3.4
				5.1% Days to Collect	92.4
				2.5% Avg Payment Days	33.1
				0.0% Depreciation Rate	2.6%
				5.7% Return on Equity	5.1%

Balance Sheet		Income Statement			
Current Assets	1,684,514	Total Charges	8,757,234		
Fixed Assets	3,411,569	Contract Allowance	3,053,839		
Other Assets	1,813,949	Operating Revenue	5,703,395		
Total Assets	6,910,032	Operating Expense	5,414,849		
Current Liabilities	490,066	Operating Margin	288,546		
Long Term Liabilities	0	Other Income	144,789		
Total Equity	6,419,966	Other Expense	0		
Total Liab. and Equity	6,910,032	Net Profit or Loss	325,184		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235477 BOULEVARD HEALTH CENTER		Proprietary - Corporation	
BOULEVARD HEALTH CENTER		12/31/2016 366 Days Settled	
ROCHESTER HILLS, MI 48309		CR Beds 186 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	83.7%
		Length of Stay	84.2
		Average Wages	20.31
		Skilled Nursing	75.9%
		Ancillary Service	24.1%
		Current Ratio	2.9
		Days to Collect	36.2
		Avg Payment Days	23.3
		Depreciation Rate	5.8%
		Return on Equity	1.3%

Balance Sheet		Income Statement			
Current Assets	3,067,559	Total Charges	25,811,453		
Fixed Assets	1,237,893	Contract Allowance	7,134,088	27.6%	
Other Assets	0	Operating Revenue	18,677,365	72.4%	
Total Assets	4,305,452	Operating Expense	16,225,193	86.9%	
Current Liabilities	1,045,743	Operating Margin	2,452,172	13.1%	
Long Term Liabilities	0	Other Income	-2,138,301	-11.4%	
Total Equity	3,259,709	Other Expense	0	0.0%	
Total Liab. and Equity	4,305,452	Net Profit or Loss	41,598	0.2%	

235242 BOULEVARD MANOR, LLC		Proprietary - Corporation	
BOULEVARD MANOR, LLC		12/31/2016 366 Days Settled	
DETROIT, MI 48207		CR Beds 87 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	74.1%
		Length of Stay	149.3
		Average Wages	16.48
		Skilled Nursing	81.5%
		Ancillary Service	18.5%
		Current Ratio	0.2
		Days to Collect	14.1
		Avg Payment Days	83.4
		Depreciation Rate	106.7%
		Return on Equity	5.0%

Balance Sheet		Income Statement			
Current Assets	331,629	Total Charges	6,395,835		
Fixed Assets	298,504	Contract Allowance	737,500	11.5%	
Other Assets	0	Operating Revenue	5,658,335	88.5%	
Total Assets	630,133	Operating Expense	5,717,421	101.0%	
Current Liabilities	1,758,249	Operating Margin	-59,086	-1.0%	
Long Term Liabilities	550	Other Income	2,184	0.0%	
Total Equity	-1,128,666	Other Expense	0	0.0%	
Total Liab. and Equity	630,133	Net Profit or Loss	(56,902)	-1.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235498 BOULEVARD TEMPLE CARE CENTER, LLC		Proprietary - Corporation	
BOULEVARD TEMPLE CARE CENTER, LLC 12/31/2016 366 Days Settled			
DETROIT, MI 48208		CR Beds 124 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	87.8%
Balance Sheet		Income Statement	
Current Assets	4,003,402	Total Charges	16,392,127
Fixed Assets	1,019,040	Contract Allowance	4,143,267
Other Assets	11,695	Operating Revenue	12,248,860
Total Assets	5,034,137	Operating Expense	12,714,631
Current Liabilities	1,075,175	Operating Margin	-465,771
Long Term Liabilities	32,102	Other Income	96,484
Total Equity	3,926,860	Other Expense	0
Total Liab. and Equity	5,034,137	Net Profit or Loss	(369,287)
		25.3%	Skilled Nursing 78.9%
		74.7%	Ancillary Service 21.1%
		103.8%	Current Ratio 3.7
		-3.8%	Days to Collect 138.1
		0.8%	Avg Payment Days 7.3
		0.0%	Depreciation Rate 66.5%
		-3.0%	Return on Equity -9.4%

235245 BRITTANY MANOR		Proprietary - Corporation	
BRITTANY MANOR 12/31/2016 366 Days Settled			
MIDLAND, MI 48642		CR Beds 160 POS Beds 0	
MIDLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	74.1%
Balance Sheet		Income Statement	
Current Assets	2,440,890	Total Charges	17,584,734
Fixed Assets	724,405	Contract Allowance	5,609,555
Other Assets	6,774	Operating Revenue	11,975,179
Total Assets	3,172,069	Operating Expense	13,179,814
Current Liabilities	2,020,284	Operating Margin	-1,204,635
Long Term Liabilities	-1,258,610	Other Income	1,848
Total Equity	2,410,395	Other Expense	0
Total Liab. and Equity	3,172,069	Net Profit or Loss	(1,202,787)
		31.9%	Skilled Nursing 78.5%
		68.1%	Ancillary Service 21.5%
		110.1%	Current Ratio 1.2
		-10.1%	Days to Collect 83.6
		0.0%	Avg Payment Days 9.1
		0.0%	Depreciation Rate 196.8%
		-10.0%	Return on Equity -49.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235434 BRONSON COMMONS				Nonprofit - Other	
BRONSON COMMONS		12/31/2016 366 Days Settled			
MATTAWAN, MI 49071		CR Beds 100 POS Beds 0			
VAN BUREN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.1%	
Balance Sheet		Income Statement		Length of Stay	
				48.6	
Current Assets	2,021,286	Total Charges	13,910,594	Average Wages	21.05
Fixed Assets	17,599,379	Contract Allowance	2,516,552	18.1%	Skilled Nursing
Other Assets	63,424	Operating Revenue	11,394,042	81.9%	Ancillary Service
Total Assets	19,684,089	Operating Expense	14,846,658	130.3%	Current Ratio
Current Liabilities	662,604	Operating Margin	-3,452,616	-30.3%	Days to Collect
Long Term Liabilities	18,271,507	Other Income	1,097,536	9.6%	Avg Payment Days
Total Equity	749,978	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	19,684,089	Net Profit or Loss	(2,436,899)	-21.4%	Return on Equity
					-324.9%
235039 BROOKCREST				Nonprofit - Other	
BROOKCREST		12/31/2016 366 Days Settled			
GRANDVILLE, MI 49418		CR Beds 130 POS Beds 0			
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.7%	
Balance Sheet		Income Statement		Length of Stay	
				121.5	
Current Assets	10,193,790	Total Charges	13,407,814	Average Wages	18.67
Fixed Assets	2,400,788	Contract Allowance	2,448,852	18.3%	Skilled Nursing
Other Assets	-32,268	Operating Revenue	10,958,962	81.7%	Ancillary Service
Total Assets	12,562,310	Operating Expense	10,216,915	93.2%	Current Ratio
Current Liabilities	463,112	Operating Margin	742,047	6.8%	Days to Collect
Long Term Liabilities	685,196	Other Income	36,383	0.3%	Avg Payment Days
Total Equity	11,414,002	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	12,562,310	Net Profit or Loss	(363,633)	-3.3%	Return on Equity
					-3.2%

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235204 BROOKHAVEN MEDICAL CARE FACILI				Government - County						
BROOKHAVEN MEDICAL CARE FACILI				9/30/2016 366 Days Settled						
MUSKEGON, MI 49442				CR Beds 146 POS Beds 0						
MUSKEGON				Key Performance Ind.						
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	73.0%					
Balance Sheet				Income Statement						
Current Assets				1,232,309	Total Charges	11,398,273				
Fixed Assets				897,937	Contract Allowance	-386,776	-3.4%			
Other Assets				1,966,981	Operating Revenue	11,785,049	103.4%			
Total Assets				4,097,227	Operating Expense	13,111,218	111.3%	Length of Stay	232.2	
Current Liabilities				1,416,172	Operating Margin	-1,326,169	-11.3%	Average Wages	19.15	
Long Term Liabilities				6,529,825	Other Income	527,136	4.5%	Skilled Nursing	84.5%	
Total Equity				-3,848,770	Other Expense	0	0.0%	Ancillary Service	15.5%	
Total Liab. and Equity				4,097,227	Net Profit or Loss	(1,083,909)	-9.2%	Current Ratio	0.9	
								Days to Collect	45.9	
								Avg Payment Days	28.2	
								Depreciation Rate	2.7%	
								Return on Equity	28.2%	
235236 BURCHAM HILLS RETIREMENT CTR						Nonprofit - Other				
BURCHAM HILLS RETIREMENT CTR						6/30/2016 366 Days Settled				
EAST LANSING, MI 48823						CR Beds 426 POS Beds 0				
INGHAM						Key Performance Ind.				
NATIONAL GOVERNMENT SERVICES						Occupancy Rate	65.0%			
Balance Sheet						Income Statement				
Current Assets						9,531,812	Total Charges	29,006,152		
Fixed Assets						18,139,557	Contract Allowance	5,147,932	17.7%	
Other Assets						3,043,119	Operating Revenue	23,858,220	82.3%	
Total Assets						30,714,488	Operating Expense	24,263,645	101.7%	
Current Liabilities						3,095,195	Operating Margin	-405,425	-1.7%	
Long Term Liabilities						15,942,367	Other Income	537,708	2.3%	
Total Equity						11,676,926	Other Expense	0	0.0%	
Total Liab. and Equity						30,714,488	Net Profit or Loss	(167,717)	-0.7%	
									Length of Stay	137.1
									Average Wages	18.79
									Skilled Nursing	50.8%
									Ancillary Service	15.3%
									Current Ratio	3.1
									Days to Collect	36.5
									Avg Payment Days	28.3
									Depreciation Rate	5.5%
									Return on Equity	-1.4%

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235237 CALHOUN COUNTY MEDICAL CARE FACILITY				Government - County	
CALHOUN COUNTY MEDICAL CARE FACILITY		12/31/2016 366 Days Settled			
BATTLE CREEK, MI 49014				CR Beds 120	POS Beds 0
CALHOUN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	94.1%
Balance Sheet		Income Statement		Length of Stay	187.8
Current Assets	3,380,403	Total Charges	14,610,371	Average Wages	19.98
Fixed Assets	14,014,224	Contract Allowance	2,173,039	14.9%	Skilled Nursing 88.2%
Other Assets	3,035,693	Operating Revenue	12,437,332	85.1%	Ancillary Service 11.8%
Total Assets	20,430,320	Operating Expense	15,426,027	124.0%	Current Ratio 1.7
Current Liabilities	2,022,028	Operating Margin	-2,988,695	-24.0%	Days to Collect 16.9
Long Term Liabilities	5,612,625	Other Income	3,366,623	27.1%	Avg Payment Days 25.0
Total Equity	12,795,667	Other Expense	0	0.0%	Depreciation Rate 3.5%
Total Liab. and Equity	20,430,320	Net Profit or Loss	363,482	2.9%	Return on Equity 2.8%

235187 CAMBRIDGE EAST HEALTHCARE CENT				Proprietary - Corporation	
CAMBRIDGE EAST HEALTHCARE CENT		9/30/2016 366 Days Settled			
MADISON HEIGHTS, MI 48071				CR Beds 160	POS Beds 0
OAKLAND				Key Performance Ind.	
TRAILBLAZER (COLORADO)				Occupancy Rate	71.3%
Balance Sheet		Income Statement		Length of Stay	81.5
Current Assets	969,962	Total Charges	27,986,697	Average Wages	21.21
Fixed Assets	335,294	Contract Allowance	17,452,442	62.4%	Skilled Nursing 85.9%
Other Assets	173,069	Operating Revenue	10,534,255	37.6%	Ancillary Service 7.5%
Total Assets	1,478,325	Operating Expense	9,581,314	91.0%	Current Ratio 0.5
Current Liabilities	1,800,715	Operating Margin	952,941	9.0%	Days to Collect 33.0
Long Term Liabilities	-2,333,039	Other Income	1,193	0.0%	Avg Payment Days 31.7
Total Equity	2,010,649	Other Expense	0	0.0%	Depreciation Rate 77.0%
Total Liab. and Equity	1,478,325	Net Profit or Loss	954,134	9.1%	Return on Equity 47.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235214 CAMBRIDGE NORTH HEALTHCARE CEN		Proprietary - Corporation	
CAMBRIDGE NORTH HEALTHCARE CEN		9/30/2016 366 Days Settled	
CLAWSON, MI 48017		CR Beds 120 POS Beds 0	
OAKLAND		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	91.2%
Balance Sheet		Income Statement	
Current Assets	1,179,851	Total Charges	26,613,391
Fixed Assets	275,067	Contract Allowance	16,606,680
Other Assets	268,826	Operating Revenue	10,006,711
Total Assets	1,723,744	Operating Expense	9,446,104
Current Liabilities	1,874,332	Operating Margin	560,607
Long Term Liabilities	-4,723,538	Other Income	2,929
Total Equity	4,572,950	Other Expense	0
Total Liab. and Equity	1,723,744	Net Profit or Loss	563,536
		62.4%	Skilled Nursing 86.8%
		37.6%	Ancillary Service 7.1%
		94.4%	Current Ratio 0.6
		5.6%	Days to Collect 38.3
		0.0%	Avg Payment Days 26.2
		0.0%	Depreciation Rate 106.4%
		5.6%	Return on Equity 12.3%

235664 CAMBRIDGE SOUTH HEALTHCARE CTR		Proprietary - Corporation	
CAMBRIDGE SOUTH HEALTHCARE CTR		12/31/2016 366 Days Settled	
BEVERLY HILLS, MI 48025		CR Beds 102 POS Beds 0	
OAKLAND		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	1,082,812	Total Charges	21,568,069
Fixed Assets	5,124,569	Contract Allowance	14,256,371
Other Assets	16,678	Operating Revenue	7,311,698
Total Assets	6,224,059	Operating Expense	7,953,619
Current Liabilities	1,524,948	Operating Margin	-641,921
Long Term Liabilities	12,457,395	Other Income	1,430
Total Equity	-7,758,284	Other Expense	0
Total Liab. and Equity	6,224,059	Net Profit or Loss	(640,491)
		66.1%	Skilled Nursing 83.6%
		33.9%	Ancillary Service 7.7%
		108.8%	Current Ratio 0.7
		-8.8%	Days to Collect 53.7
		0.0%	Avg Payment Days 24.9
		0.0%	Depreciation Rate 16.6%
		-8.8%	Return on Equity 8.3%

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235655 CAMELOT HALL CONVALESCENT CTR		Proprietary - Corporation	
CAMELOT HALL CONVALESCENT CTR		12/31/2016 366 Days Settled	
LIVONIA, MI 48150		CR Beds 142 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	63.5%
Balance Sheet		Income Statement	
Current Assets	2,155,529	Total Charges	11,786,579
Fixed Assets	963,002	Contract Allowance	3,447,230
Other Assets	10,884	Operating Revenue	8,339,349
Total Assets	3,129,415	Operating Expense	8,114,190
Current Liabilities	474,800	Operating Margin	225,159
Long Term Liabilities	6,111,611	Other Income	10,654
Total Equity	-3,456,996	Other Expense	0
Total Liab. and Equity	3,129,415	Net Profit or Loss	235,813
		29.2%	Skilled Nursing 89.1%
		70.8%	Ancillary Service 10.9%
		97.3%	Current Ratio 4.5
		2.7%	Days to Collect 100.4
		0.1%	Avg Payment Days 6.9
		0.0%	Depreciation Rate 34.9%
		2.8%	Return on Equity -6.8%

235555 CANTERBURY ON THE LAKE		Nonprofit - Church	
CANTERBURY ON THE LAKE		6/30/2016 366 Days Settled	
WATERFORD, MI 48329		CR Beds 140 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	80.1%
Balance Sheet		Income Statement	
Current Assets	10,072,429	Total Charges	24,611,465
Fixed Assets	9,895,052	Contract Allowance	5,392,616
Other Assets	2,685,751	Operating Revenue	19,218,849
Total Assets	22,653,232	Operating Expense	19,729,963
Current Liabilities	3,079,092	Operating Margin	-511,114
Long Term Liabilities	18,052,677	Other Income	848,915
Total Equity	1,521,463	Other Expense	0
Total Liab. and Equity	22,653,232	Net Profit or Loss	337,801
		21.9%	Skilled Nursing 56.9%
		78.1%	Ancillary Service 23.1%
		102.7%	Current Ratio 3.3
		-2.7%	Days to Collect 40.5
		4.4%	Avg Payment Days 17.0
		0.0%	Depreciation Rate 4.8%
		1.8%	Return on Equity 22.2%

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235223 CARE AND REHABILITATION CENTER AT GLACIER HILLS				Nonprofit - Church	
CARE AND REHABILITATION CENTER AT GLACIER HILLS				3/31/2016 366 Days Settled	
ANN ARBOR, MI 48105				CR Beds 161 POS Beds 0	
WASHTENAW				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	91.7%
Balance Sheet		Income Statement		Length of Stay	40.8
Current Assets	36,317,541	Total Charges	49,839,350	Average Wages	25.80
Fixed Assets	62,101,350	Contract Allowance	14,836,892	29.8% Skilled Nursing	68.5%
Other Assets	3,019,404	Operating Revenue	35,002,458	70.2% Ancillary Service	31.5%
Total Assets	101,438,295	Operating Expense	37,815,503	108.0% Current Ratio	0.7
Current Liabilities	55,582,821	Operating Margin	-2,813,045	-8.0% Days to Collect	25.2
Long Term Liabilities	33,524,872	Other Income	2,955,992	8.4% Avg Payment Days	366.2
Total Equity	12,330,602	Other Expense	0	0.0% Depreciation Rate	2.9%
Total Liab. and Equity	101,438,295	Net Profit or Loss	(137,546)	-0.4% Return on Equity	-1.1%

235615 CARETEL INNS OF BRIGHTON				Proprietary - Corporation	
CARETEL INNS OF BRIGHTON				12/31/2016 366 Days Settled	
BRIGHTON, MI 48116				CR Beds 94 POS Beds 0	
LIVINGSTON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	68.6%
Balance Sheet		Income Statement		Length of Stay	60.9
Current Assets	1,154,743	Total Charges	9,350,347	Average Wages	35.83
Fixed Assets	104,643	Contract Allowance	1,547,331	16.5% Skilled Nursing	33.8%
Other Assets	0	Operating Revenue	7,803,016	83.5% Ancillary Service	48.0%
Total Assets	1,259,386	Operating Expense	8,687,905	111.3% Current Ratio	3.0
Current Liabilities	386,802	Operating Margin	-884,889	-11.3% Days to Collect	(5.3)
Long Term Liabilities	0	Other Income	14,356	0.2% Avg Payment Days	8.1
Total Equity	872,584	Other Expense	0	0.0% Depreciation Rate	428.7%
Total Liab. and Equity	1,259,386	Net Profit or Loss	(870,533)	-11.2% Return on Equity	-99.8%

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235646 CARETEL INNS OF LINDEN				Proprietary - Corporation	
CARETEL INNS OF LINDEN		12/31/2016 366 Days Settled			
LINDEN, MI 48451				CR Beds 156 POS Beds 0	
GENESEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 77.8%	
Balance Sheet		Income Statement		Length of Stay 65.0	
Current Assets	1,737,477	Total Charges	13,590,098	Average Wages 36.30	
Fixed Assets	85,168	Contract Allowance	837,024	6.2% Skilled Nursing 29.7%	
Other Assets	0	Operating Revenue	12,753,074	93.8% Ancillary Service 40.6%	
Total Assets	<u>1,822,645</u>	Operating Expense	12,933,424	101.4% Current Ratio 3.2	
Current Liabilities	551,514	Operating Margin	-180,350	-1.4% Days to Collect (4.3)	
Long Term Liabilities	0	Other Income	19,891	0.2% Avg Payment Days 6.6	
Total Equity	<u>1,271,131</u>	Other Expense	0	0.0% Depreciation Rate 1,892.9%	
Total Liab. and Equity	<u>1,822,645</u>	Net Profit or Loss	<u>(160,459)</u>	-1.3% Return on Equity -12.6%	
<hr/>					
235635 CARETEL INNS OF TRI-CITIES				Proprietary - Corporation	
CARETEL INNS OF TRI-CITIES		12/31/2016 366 Days Settled			
BAY CITY, MI 48706				CR Beds 94 POS Beds 0	
BAY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 75.6%	
Balance Sheet		Income Statement		Length of Stay 44.6	
Current Assets	1,592,446	Total Charges	10,753,422	Average Wages 33.11	
Fixed Assets	96,452	Contract Allowance	1,605,326	14.9% Skilled Nursing 34.6%	
Other Assets	0	Operating Revenue	9,148,096	85.1% Ancillary Service 49.8%	
Total Assets	<u>1,688,898</u>	Operating Expense	9,233,331	100.9% Current Ratio 4.3	
Current Liabilities	371,372	Operating Margin	-85,235	-0.9% Days to Collect (2.6)	
Long Term Liabilities	0	Other Income	13,390	0.1% Avg Payment Days 4.9	
Total Equity	<u>1,317,526</u>	Other Expense	0	0.0% Depreciation Rate 745.1%	
Total Liab. and Equity	<u>1,688,898</u>	Net Profit or Loss	<u>(71,845)</u>	-0.8% Return on Equity -5.5%	

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235352 CASS COUNTY MEDICAL CARE FACIL				Government - County	
CASS COUNTY MEDICAL CARE FACIL		9/30/2016 366 Days Settled			
CASSOPOLIS, MI 49031				CR Beds 80 POS Beds 0	
CASS				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	92.8%
				Length of Stay	251.7
				Average Wages	19.78
				Skilled Nursing	82.4%
				Ancillary Service	17.6%
				Current Ratio	12.3
				Days to Collect	30.8
				Avg Payment Days	16.9
				Depreciation Rate	2.7%
				Return on Equity	0.3%
<hr/>					
235712 CATHERINE'S PLACE				Nonprofit - Church	
CATHERINE'S PLACE		6/30/2016 245 Days Settled			
FARMINGTON HILLS, MI 48336				CR Beds 85 POS Beds 0	
OAKLAND				Key Performance Ind.	
WPS MI				Occupancy Rate	67.3%
				Length of Stay	824.5
				Average Wages	20.28
				Skilled Nursing	42.7%
				Ancillary Service	11.3%
				Current Ratio	5.7
				Days to Collect	119.0
				Avg Payment Days	13.6
				Depreciation Rate	3.8%
				Return on Equity	-76.0%

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235361 CHALET OF NILES, LLC				Proprietary - Corporation	
CHALET OF NILES, LLC		12/31/2016 366 Days Settled			
NILES, MI 49120		CR Beds 100 POS Beds 0			
BERRIEN		Key Performance Ind.			
Novitas MD		Occupancy Rate		59.9%	
Balance Sheet		Income Statement		Length of Stay 277.3	
Current Assets	972,215	Total Charges	4,083,395	Average Wages 18.05	
Fixed Assets	206,577	Contract Allowance	0	0.0%	Skilled Nursing 97.9%
Other Assets	0	Operating Revenue	4,083,395	100.0%	Ancillary Service 2.1%
Total Assets	1,178,792	Operating Expense	5,786,760	141.7%	Current Ratio 1.3
Current Liabilities	754,897	Operating Margin	-1,703,365	-41.7%	Days to Collect 84.8
Long Term Liabilities	1,193,268	Other Income	1,101,694	27.0%	Avg Payment Days 44.3
Total Equity	-769,373	Other Expense	0	0.0%	Depreciation Rate 243.7%
Total Liab. and Equity	1,178,792	Net Profit or Loss	(601,671)	-14.7%	Return on Equity 78.2%
235021 CHELSEA RETIREMENT COMMUNITY				Nonprofit - Church	
CHELSEA RETIREMENT COMMUNITY		12/31/2016 366 Days Settled			
CHELSEA, MI 48118		CR Beds 373 POS Beds 0			
WASHTENAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.3%	
Balance Sheet		Income Statement		Length of Stay 169.0	
Current Assets	20,497,139	Total Charges	32,290,119	Average Wages 22.50	
Fixed Assets	57,181,963	Contract Allowance	3,223,808	10.0%	Skilled Nursing 26.2%
Other Assets	38,402,889	Operating Revenue	29,066,311	90.0%	Ancillary Service 16.3%
Total Assets	116,081,991	Operating Expense	27,919,843	96.1%	Current Ratio 3.6
Current Liabilities	5,727,984	Operating Margin	1,146,468	3.9%	Days to Collect 138.3
Long Term Liabilities	41,766,301	Other Income	2,646,004	9.1%	Avg Payment Days 31.2
Total Equity	68,587,706	Other Expense	0	0.0%	Depreciation Rate 3.4%
Total Liab. and Equity	116,081,991	Net Profit or Loss	3,790,433	13.0%	Return on Equity 5.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235484 CHERRYWOOD NURSING AND LIVING				Proprietary - Corporation	
CHERRYWOOD NURSING AND LIVING				12/31/2016 366 Days Settled	
STERLING HEIGHTS, MI 48310				CR Beds 180 POS Beds 0	
MACOMB				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	84.3%
Balance Sheet				Income Statement	
Current Assets	3,442,019	Total Charges	21,269,153	Length of Stay	54.6
Fixed Assets	1,511,224	Contract Allowance	2,216,975	Average Wages	22.06
Other Assets	0	Operating Revenue	19,052,178	10.4% Skilled Nursing	66.8%
Total Assets	<u>4,953,243</u>	Operating Expense	19,776,541	89.6% Ancillary Service	33.2%
Current Liabilities	2,226,685	Operating Margin	-724,363	103.8% Current Ratio	1.5
Long Term Liabilities	0	Other Income	100,296	-3.8% Days to Collect	39.9
Total Equity	<u>2,726,558</u>	Other Expense	0	0.5% Avg Payment Days	38.5
Total Liab. and Equity	<u>4,953,243</u>	Net Profit or Loss	<u>(624,067)</u>	0.0% Depreciation Rate	4.9%
			-3.3%	Return on Equity	-22.9%
235641 CHESANING NURSING AND REHABILITATION CENTER				Proprietary - Partnership	
CHESANING NURSING AND REHABILITATION CENTER				12/31/2016 366 Days Settled	
CHESANING, MI 48616				CR Beds 39 POS Beds 0	
SAGINAW				Key Performance Ind.	
WPS MI				Occupancy Rate	87.8%
Balance Sheet				Income Statement	
Current Assets	623,422	Total Charges	4,302,887	Length of Stay	124.1
Fixed Assets	43,739	Contract Allowance	1,335,555	Average Wages	20.73
Other Assets	0	Operating Revenue	2,967,332	31.0% Skilled Nursing	81.7%
Total Assets	<u>667,161</u>	Operating Expense	2,965,529	69.0% Ancillary Service	18.3%
Current Liabilities	424,920	Operating Margin	1,803	99.9% Current Ratio	1.5
Long Term Liabilities	185,408	Other Income	7,243	0.1% Days to Collect	61.4
Total Equity	<u>56,833</u>	Other Expense	0	0.2% Avg Payment Days	32.3
Total Liab. and Equity	<u>667,161</u>	Net Profit or Loss	<u>9,046</u>	0.0% Depreciation Rate	737.1%
			0.3%	Return on Equity	15.9%

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235656 CHRISTIAN CARE NURSING CENTER		Nonprofit - Church	
CHRISTIAN CARE NURSING CENTER		12/31/2016 366 Days Settled	
MUSKEGON, MI 49442		CR Beds 70 POS Beds 0	
MUSKEGON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	92.6%
Balance Sheet		Length of Stay	263.6
Income Statement		Average Wages	24.59
Current Assets	715,646	Total Charges	5,263,686
Fixed Assets	7,053,130	Contract Allowance	32,908
Other Assets	0	Operating Revenue	5,230,778
Total Assets	7,768,776	Operating Expense	5,651,531
Current Liabilities	665,483	Operating Margin	-420,753
Long Term Liabilities	7,246,054	Other Income	293,376
Total Equity	-142,761	Other Expense	0
Total Liab. and Equity	7,768,776	Net Profit or Loss	(127,377)
		0.6%	Skilled Nursing 77.5%
		99.4%	Ancillary Service 3.2%
		108.0%	Current Ratio 1.1
		-8.0%	Days to Collect 28.7
		5.6%	Avg Payment Days 26.3
		0.0%	Depreciation Rate 8.8%
		-2.4%	Return on Equity 89.2%

235244 CHRISTIAN PARK HEALTH CARE CENTER		Proprietary - Corporation	
CHRISTIAN PARK HEALTH CARE CENTER		12/31/2016 366 Days Settled	
ESCANABA, MI 49829		CR Beds 99 POS Beds 0	
DELTA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	95.0%
Balance Sheet		Length of Stay	184.1
Income Statement		Average Wages	16.42
Current Assets	551,444	Total Charges	11,722,270
Fixed Assets	429,307	Contract Allowance	3,427,768
Other Assets	2,995	Operating Revenue	8,294,502
Total Assets	983,746	Operating Expense	7,571,542
Current Liabilities	436,177	Operating Margin	722,960
Long Term Liabilities	-2,206,863	Other Income	4,715
Total Equity	2,754,432	Other Expense	0
Total Liab. and Equity	983,746	Net Profit or Loss	727,675
		29.2%	Skilled Nursing 89.3%
		70.8%	Ancillary Service 10.7%
		91.3%	Current Ratio 1.3
		8.7%	Days to Collect 41.4
		0.1%	Avg Payment Days 12.3
		0.0%	Depreciation Rate 104.1%
		8.8%	Return on Equity 26.4%

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235179 CHRISTIAN PARK VILLAGE				Proprietary - Corporation	
CHRISTIAN PARK VILLAGE		12/31/2016 366 Days Settled			
ESCANABA, MI 49829		CR Beds 59		POS Beds 0	
DELTA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		98.2%	
Balance Sheet		Income Statement		Length of Stay 252.3	
Current Assets	861,444	Total Charges	7,491,662	Average Wages	16.36
Fixed Assets	265,410	Contract Allowance	2,392,665	31.9% Skilled Nursing	89.1%
Other Assets	2,498	Operating Revenue	5,098,997	68.1% Ancillary Service	10.9%
Total Assets	1,129,352	Operating Expense	5,013,389	98.3% Current Ratio	2.8
Current Liabilities	311,816	Operating Margin	85,608	1.7% Days to Collect	67.7
Long Term Liabilities	-422,904	Other Income	854	0.0% Avg Payment Days	21.9
Total Equity	1,240,440	Other Expense	0	0.0% Depreciation Rate	114.8%
Total Liab. and Equity	1,129,352	Net Profit or Loss	86,462	1.7% Return on Equity	7.0%
235339 CHRISTIAN REST HOME ASSOC				Nonprofit - Other	
CHRISTIAN REST HOME ASSOC		5/31/2016 366 Days Settled			
GRAND RAPIDS, MI 49504		CR Beds 237		POS Beds 0	
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		85.7%	
Balance Sheet		Income Statement		Length of Stay 387.3	
Current Assets	4,279,610	Total Charges	14,917,227	Average Wages	17.41
Fixed Assets	3,783,333	Contract Allowance	1,078,630	7.2% Skilled Nursing	86.5%
Other Assets	10,025,917	Operating Revenue	13,838,597	92.8% Ancillary Service	0.4%
Total Assets	18,088,860	Operating Expense	13,990,671	101.1% Current Ratio	3.0
Current Liabilities	1,418,760	Operating Margin	-152,074	-1.1% Days to Collect	22.0
Long Term Liabilities	0	Other Income	690,957	5.0% Avg Payment Days	28.1
Total Equity	16,670,100	Other Expense	0	0.0% Depreciation Rate	2.8%
Total Liab. and Equity	18,088,860	Net Profit or Loss	538,883	3.9% Return on Equity	3.2%

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235619 CHURCH OF CHRIST CARE CENTER		Proprietary - Corporation	
CHURCH OF CHRIST CARE CENTER		12/31/2016 366 Days Settled	
CLINTON TOWNSHIP, MI 48035		CR Beds 129 POS Beds 0	
MACOMB		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	87.0%
Balance Sheet		Income Statement	
Current Assets	3,823,987	Total Charges	13,005,771
Fixed Assets	4,878,329	Contract Allowance	1,000,977
Other Assets	30,495	Operating Revenue	12,004,794
Total Assets	8,732,811	Operating Expense	11,934,854
Current Liabilities	3,634,130	Operating Margin	69,940
Long Term Liabilities	0	Other Income	68,874
Total Equity	5,098,681	Other Expense	0
Total Liab. and Equity	8,732,811	Net Profit or Loss	138,889
		7.7%	Skilled Nursing 74.1%
		92.3%	Ancillary Service 25.9%
		99.4%	Current Ratio 1.1
		0.6%	Days to Collect 59.8
		0.6%	Avg Payment Days 40.2
		0.0%	Depreciation Rate 5.4%
		1.2%	Return on Equity 2.7%

235401 CLARK RETIREMENT COMMUNITY		Nonprofit - Church	
CLARK RETIREMENT COMMUNITY		4/30/2016 366 Days Settled	
GRAND RAPIDS, MI 49506		CR Beds 386 POS Beds 0	
KENT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	90.0%
Balance Sheet		Income Statement	
Current Assets	3,371,833	Total Charges	29,631,387
Fixed Assets	35,229,744	Contract Allowance	3,650,042
Other Assets	1,500,504	Operating Revenue	25,981,345
Total Assets	40,102,081	Operating Expense	28,861,610
Current Liabilities	5,318,555	Operating Margin	-2,880,265
Long Term Liabilities	28,124,828	Other Income	1,169,918
Total Equity	6,658,698	Other Expense	0
Total Liab. and Equity	40,102,081	Net Profit or Loss	(1,797,904)
		12.3%	Skilled Nursing 46.2%
		87.7%	Ancillary Service 1.7%
		111.1%	Current Ratio 0.6
		-11.1%	Days to Collect 19.4
		4.5%	Avg Payment Days 19.6
		0.0%	Depreciation Rate 2.8%
		-6.9%	Return on Equity -27.0%

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235461 CLARKSTON SPECIALTY HEALTHCARE CENTER				Proprietary - Corporation	
CLARKSTON SPECIALTY HEALTHCARE CENTER		9/30/2016 366 Days Settled			
CLARKSTON, MI 48346				CR Beds 120 POS Beds 0	
OAKLAND				Key Performance Ind.	
Novitas MD				Occupancy Rate 71.8%	
Balance Sheet		Income Statement		Length of Stay 60.2	
Current Assets	854,388	Total Charges	22,106,883	Average Wages 21.79	
Fixed Assets	7,931,713	Contract Allowance	12,994,110	58.8%	Skilled Nursing 83.2%
Other Assets	60,935	Operating Revenue	9,112,773	41.2%	Ancillary Service 12.4%
Total Assets	<u>8,847,036</u>	Operating Expense	10,413,686	114.3%	Current Ratio 0.6
Current Liabilities	1,474,754	Operating Margin	-1,300,913	-14.3%	Days to Collect 31.6
Long Term Liabilities	10,009,785	Other Income	4,153	0.0%	Avg Payment Days 40.5
Total Equity	<u>-2,637,503</u>	Other Expense	0	0.0%	Depreciation Rate 11.1%
Total Liab. and Equity	<u>8,847,036</u>	Net Profit or Loss	<u>(1,296,760)</u>	-14.2%	Return on Equity 49.2%
<hr/>					
235405 CLINTON AIRE HEALTHCARE CENTER				Proprietary - Corporation	
CLINTON AIRE HEALTHCARE CENTER		9/30/2016 366 Days Settled			
CLINTON TOWNSHIP, MI 48038				CR Beds 150 POS Beds 0	
MACOMB				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 80.7%	
Balance Sheet		Income Statement		Length of Stay 74.9	
Current Assets	1,326,654	Total Charges	30,834,244	Average Wages 21.65	
Fixed Assets	297,131	Contract Allowance	18,440,694	59.8%	Skilled Nursing 86.8%
Other Assets	379,606	Operating Revenue	12,393,550	40.2%	Ancillary Service 11.0%
Total Assets	<u>2,003,391</u>	Operating Expense	12,204,564	98.5%	Current Ratio 0.5
Current Liabilities	2,633,257	Operating Margin	188,986	1.5%	Days to Collect 38.9
Long Term Liabilities	-6,900,664	Other Income	3,697	0.0%	Avg Payment Days 26.8
Total Equity	<u>6,270,798</u>	Other Expense	0	0.0%	Depreciation Rate 102.0%
Total Liab. and Equity	<u>2,003,391</u>	Net Profit or Loss	<u>192,683</u>	1.6%	Return on Equity 3.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235574 COUNTRYSIDE CARE CENTER				Proprietary - Corporation	
COUNTRYSIDE CARE CENTER		12/31/2016 366 Days Settled			
JACKSON, MI 49203		CR Beds 108 POS Beds 0			
JACKSON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		84.0%	
Balance Sheet		Income Statement		Length of Stay 80.9	
Current Assets	962,010	Total Charges	9,691,582	Average Wages 18.63	
Fixed Assets	1,064,114	Contract Allowance	1,005,694	10.4%	Skilled Nursing 77.3%
Other Assets	0	Operating Revenue	8,685,888	89.6%	Ancillary Service 22.7%
Total Assets	<u>2,026,124</u>	Operating Expense	8,904,256	102.5%	Current Ratio 2.2
Current Liabilities	444,915	Operating Margin	-218,368	-2.5%	Days to Collect 29.1
Long Term Liabilities	0	Other Income	16,969	0.2%	Avg Payment Days 16.8
Total Equity	<u>1,581,209</u>	Other Expense	0	0.0%	Depreciation Rate 9.9%
Total Liab. and Equity	<u>2,026,124</u>	Net Profit or Loss	<u>(201,399)</u>	-2.3%	Return on Equity -12.7%
<hr/>					
235573 COUNTRYSIDE NURSING AND REHABILITATION COMMUNITY				Proprietary - Other	
COUNTRYSIDE NURSING AND REHABILITATION COMMUNITY		12/31/2016 366 Days Settled			
SOUTH HAVEN, MI 49090		CR Beds 101 POS Beds 0			
VAN BUREN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		81.0%	
Balance Sheet		Income Statement		Length of Stay 183.8	
Current Assets	6,357,816	Total Charges	11,216,461	Average Wages 17.01	
Fixed Assets	514,825	Contract Allowance	4,548,038	40.5%	Skilled Nursing 70.4%
Other Assets	89,593	Operating Revenue	6,668,423	59.5%	Ancillary Service 28.2%
Total Assets	<u>6,962,234</u>	Operating Expense	6,537,767	98.0%	Current Ratio 6.1
Current Liabilities	1,036,127	Operating Margin	130,656	2.0%	Days to Collect 342.0
Long Term Liabilities	2,320	Other Income	20,428	0.3%	Avg Payment Days 39.5
Total Equity	<u>5,923,787</u>	Other Expense	0	0.0%	Depreciation Rate 66.3%
Total Liab. and Equity	<u>6,962,234</u>	Net Profit or Loss	<u>151,084</u>	2.3%	Return on Equity 2.6%

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235456 COURTNEY MANOR				Proprietary - Corporation	
COURTNEY MANOR		12/31/2016 366 Days Settled			
BAD AXE, MI 48413				CR Beds 127 POS Beds 0	
HURON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.2%
Balance Sheet		Income Statement		Length of Stay	115.2
Current Assets	1,452,915	Total Charges	15,684,169	Average Wages	17.82
Fixed Assets	482,584	Contract Allowance	4,248,003	27.1%	Skilled Nursing 81.6%
Other Assets	5,493	Operating Revenue	11,436,166	72.9%	Ancillary Service 18.4%
Total Assets	<u>1,940,992</u>	Operating Expense	10,828,512	94.7%	Current Ratio 3.4
Current Liabilities	423,680	Operating Margin	607,654	5.3%	Days to Collect 61.1
Long Term Liabilities	-6,645,084	Other Income	11,857	0.1%	Avg Payment Days 6.3
Total Equity	<u>8,162,396</u>	Other Expense	0	0.0%	Depreciation Rate 94.6%
Total Liab. and Equity	<u>1,940,992</u>	Net Profit or Loss	<u>619,511</u>	5.4%	Return on Equity 7.6%
235614 COVENANT VILLAGE OF THE GREAT LAKES				Nonprofit - Church	
COVENANT VILLAGE OF THE GREAT LAKES		1/31/2016 365 Days Settled			
GRAND RAPIDS, MI 49504				CR Beds 37 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	72.1%
Balance Sheet		Income Statement		Length of Stay	
Current Assets	856,211	Total Charges	4,175,631	Average Wages	21.17
Fixed Assets	3,185,715	Contract Allowance	0	0.0%	Skilled Nursing 100.0%
Other Assets	35,594	Operating Revenue	4,175,631	100.0%	Ancillary Service 0.0%
Total Assets	<u>4,077,520</u>	Operating Expense	4,754,753	113.9%	Current Ratio 3.4
Current Liabilities	249,156	Operating Margin	-579,122	-13.9%	Days to Collect 74.5
Long Term Liabilities	3,646,761	Other Income	13,010	0.3%	Avg Payment Days 19.1
Total Equity	<u>181,603</u>	Other Expense	0	0.0%	Depreciation Rate 7.5%
Total Liab. and Equity	<u>4,077,520</u>	Net Profit or Loss	<u>(566,112)</u>	-13.6%	Return on Equity -311.7%

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235605 COVENTRY HOUSE INN				Proprietary - Other	
COVENTRY HOUSE INN		9/30/2016 366 Days Settled			
ST JOSEPH, MI 49085		CR Beds 142 POS Beds 0			
BERRIEN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		92.5%	
Balance Sheet		Income Statement		Length of Stay	
				93.9	
Current Assets	1,708,644	Total Charges	11,718,427	Average Wages	27.09
Fixed Assets	51,865	Contract Allowance	1,851,885	15.8%	Skilled Nursing
Other Assets	0	Operating Revenue	9,866,542	84.2%	Ancillary Service
Total Assets	1,760,509	Operating Expense	9,600,199	97.3%	Current Ratio
Current Liabilities	379,145	Operating Margin	266,343	2.7%	Days to Collect
Long Term Liabilities	0	Other Income	33,388	0.3%	Avg Payment Days
Total Equity	1,381,364	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,760,509	Net Profit or Loss	299,731	3.0%	Return on Equity
					21.7%
235348 CRESTMONT NURSING CARE CENTER				Proprietary - Corporation	
CRESTMONT NURSING CARE CENTER		9/30/2016 366 Days Settled			
FENTON, MI 48430		CR Beds 132 POS Beds 0			
GENESEE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		69.3%	
Balance Sheet		Income Statement		Length of Stay	
				95.7	
Current Assets	699,645	Total Charges	22,579,934	Average Wages	20.92
Fixed Assets	127,724	Contract Allowance	14,418,190	63.9%	Skilled Nursing
Other Assets	303,092	Operating Revenue	8,161,744	36.1%	Ancillary Service
Total Assets	1,130,461	Operating Expense	9,178,015	112.5%	Current Ratio
Current Liabilities	2,152,278	Operating Margin	-1,016,271	-12.5%	Days to Collect
Long Term Liabilities	-5,507,272	Other Income	300	0.0%	Avg Payment Days
Total Equity	4,485,455	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,130,461	Net Profit or Loss	(1,015,971)	-12.4%	Return on Equity
					-22.7%

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235552 CYPRESS MANOR HEALTH AND REHABILITATION CENTER				Proprietary - Other	
CYPRESS MANOR HEALTH AND REHABILITATION CENTER		12/31/2016 366 Days Settled			
HANCOCK, MI 49930		CR Beds 63 POS Beds 0			
HOUGHTON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		83.2%	
		Length of Stay		140.0	
		Average Wages		17.10	
		10.4% Skilled Nursing		81.7%	
		89.6% Ancillary Service		18.3%	
		105.8% Current Ratio		1.0	
		-5.8% Days to Collect		41.8	
		83.1% Avg Payment Days		38.2	
		0.0% Depreciation Rate		1,744.6%	
		76.8% Return on Equity		- 2,681.0%	
<hr/>					
235494 D J JACOBETTI MICHIGAN VETERANS FACIL				Nonprofit - Other	
D J JACOBETTI MICHIGAN VETERANS FACIL		9/30/2016 366 Days Settled			
MARQUETTE, MI 49855		CR Beds 0 POS Beds 0			
MARQUETTE		Key Performance Ind.			
		Occupancy Rate		0.0%	
		Length of Stay			
		Average Wages			
		0.0% Skilled Nursing		0.0%	
		0.0% Ancillary Service		0.0%	
		0.0% Current Ratio			
		0.0% Days to Collect			
		0.0% Avg Payment Days			
		0.0% Depreciation Rate		0.0%	
		0.0% Return on Equity		0.0%	

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235256 DIMONDALE NURSING CARE CENTER				Proprietary - Corporation	
DIMONDALE NURSING CARE CENTER				12/31/2016 366 Days Settled	
DIMONDALE, MI 48821				CR Beds 150 POS Beds 0	
EATON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 76.2%	
Balance Sheet				Income Statement	
Current Assets	-9,846,634	Total Charges	15,818,281		
Fixed Assets	2,467,008	Contract Allowance	2,602,067	16.4%	Skilled Nursing 80.8%
Other Assets	-478,447	Operating Revenue	13,216,214	83.6%	Ancillary Service 19.2%
Total Assets	-7,858,073	Operating Expense	14,063,266	106.4%	Current Ratio (10.4)
Current Liabilities	944,719	Operating Margin	-847,052	-6.4%	Days to Collect 38.7
Long Term Liabilities	0	Other Income	3,617	0.0%	Avg Payment Days 18.4
Total Equity	-8,802,792	Other Expense	0	0.0%	Depreciation Rate 21.4%
Total Liab. and Equity	-7,858,073	Net Profit or Loss	(1,037,677)	-7.9%	Return on Equity 11.8%

235123 DURAND SENIOR CARE AND REHAB CENTER, L L C				Proprietary - Corporation	
DURAND SENIOR CARE AND REHAB CENTER, L L C				12/31/2016 366 Days Settled	
DURAND, MI 48429				CR Beds 141 POS Beds 0	
SHIAWASSEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 89.3%	
Balance Sheet				Income Statement	
Current Assets	2,449,476	Total Charges	17,176,914		
Fixed Assets	-522,964	Contract Allowance	3,427,687	20.0%	Skilled Nursing 80.4%
Other Assets	0	Operating Revenue	13,749,227	80.0%	Ancillary Service 19.6%
Total Assets	1,926,512	Operating Expense	13,157,982	95.7%	Current Ratio 3.9
Current Liabilities	635,844	Operating Margin	591,245	4.3%	Days to Collect 32.2
Long Term Liabilities	0	Other Income	-433	0.0%	Avg Payment Days 17.7
Total Equity	1,290,668	Other Expense	0	0.0%	Depreciation Rate 102.8%
Total Liab. and Equity	1,926,512	Net Profit or Loss	414,498	3.0%	Return on Equity 32.1%

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235422 EASTWOOD CONVALESCENT CENTER				Proprietary - Corporation	
EASTWOOD CONVALESCENT CENTER		12/31/2016 366 Days Settled			
DETROIT, MI 48207		CR Beds 72 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		86.8%	
Balance Sheet		Income Statement		Length of Stay	
				140.4	
Current Assets	1,077,043	Total Charges	8,487,707	Average Wages	
Fixed Assets	457,268	Contract Allowance	2,280,245	18.20	
Other Assets	3,067	Operating Revenue	6,207,462	26.9%	
Total Assets	<u>1,537,378</u>	Operating Expense	6,209,689	73.1%	
Current Liabilities	927,727	Operating Margin	-2,227	100.0%	
Long Term Liabilities	3,645,044	Other Income	811	0.0%	
Total Equity	-3,035,393	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,537,378</u>	Net Profit or Loss	<u>(1,416)</u>	0.0%	
				Current Ratio	
				1.2	
				Days to Collect	
				66.3	
				Avg Payment Days	
				22.5	
				Depreciation Rate	
				38.5%	
				Return on Equity	
				0.0%	

235554 EASTWOOD NURSING CENTER				Proprietary - Corporation	
EASTWOOD NURSING CENTER		12/31/2016 366 Days Settled			
NEGAUNEE, MI 49866		CR Beds 100 POS Beds 0			
MARQUETTE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		95.4%	
Balance Sheet		Income Statement		Length of Stay	
				303.7	
Current Assets	4,073,677	Total Charges	13,720,232	Average Wages	
Fixed Assets	2,043,483	Contract Allowance	4,131,710	14.88	
Other Assets	46,272	Operating Revenue	9,588,522	30.1%	
Total Assets	<u>6,163,432</u>	Operating Expense	9,226,047	69.9%	
Current Liabilities	867,834	Operating Margin	362,475	96.2%	
Long Term Liabilities	3,105,365	Other Income	215,529	3.8%	
Total Equity	2,190,233	Other Expense	0	2.2%	
Total Liab. and Equity	<u>6,163,432</u>	Net Profit or Loss	<u>555,480</u>	0.0%	
				Current Ratio	
				4.7	
				Days to Collect	
				36.2	
				Avg Payment Days	
				31.9	
				Depreciation Rate	
				9.1%	
				Return on Equity	
				25.4%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235027 EATON COUNTY MEDICAL CARE FACI		Government - County	
EATON COUNTY MEDICAL CARE FACI		9/30/2016 366 Days Settled	
CHARLOTTE, MI 48813		CR Beds 142 POS Beds 0	
EATON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	93.7%
Balance Sheet		Income Statement	
Current Assets	4,973,072	Total Charges	17,379,642
Fixed Assets	15,040,022	Contract Allowance	-87,478
Other Assets	1,448,013	Operating Revenue	17,467,120
Total Assets	21,461,107	Operating Expense	19,088,026
Current Liabilities	3,586,200	Operating Margin	-1,620,906
Long Term Liabilities	7,704,368	Other Income	742,910
Total Equity	10,170,539	Other Expense	0
Total Liab. and Equity	21,461,107	Net Profit or Loss	(994,119)
		-0.5%	100.5%
		109.3%	109.3%
		-9.3%	-9.3%
		4.3%	4.3%
		0.0%	0.0%
		-5.7%	-5.7%
		Length of Stay	96.4
		Average Wages	20.08
		Skilled Nursing	72.2%
		Ancillary Service	27.8%
		Current Ratio	1.4
		Days to Collect	36.1
		Avg Payment Days	32.3
		Depreciation Rate	4.4%
		Return on Equity	-9.8%

235264 ELY MANOR		Proprietary - Corporation	
ELY MANOR		12/31/2016 366 Days Settled	
ALLEGAN, MI 49010		CR Beds 101 POS Beds 0	
ALLEGAN		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	75.7%
Balance Sheet		Income Statement	
Current Assets	1,004,474	Total Charges	8,804,558
Fixed Assets	104,232	Contract Allowance	2,492,816
Other Assets	0	Operating Revenue	6,311,742
Total Assets	1,108,706	Operating Expense	6,503,237
Current Liabilities	595,741	Operating Margin	-191,495
Long Term Liabilities	715,239	Other Income	7,065
Total Equity	-202,274	Other Expense	0
Total Liab. and Equity	1,108,706	Net Profit or Loss	(468,345)
		28.3%	71.7%
		103.0%	103.0%
		-3.0%	-3.0%
		0.1%	0.1%
		0.0%	0.0%
		-7.4%	-7.4%
		Length of Stay	178.2
		Average Wages	16.36
		Skilled Nursing	84.4%
		Ancillary Service	15.6%
		Current Ratio	1.7
		Days to Collect	37.3
		Avg Payment Days	38.7
		Depreciation Rate	455.3%
		Return on Equity	231.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235238 EVANGELICAL HOME - SALINE				Nonprofit - Church	
EVANGELICAL HOME - SALINE		4/30/2016 366 Days Settled			
SALINE, MI 48176		CR Beds 215 POS Beds 0			
WASHTENAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		93.0%	
Balance Sheet		Income Statement		Length of Stay 78.8	
Current Assets	4,342,891	Total Charges	32,678,286	Average Wages 19.02	
Fixed Assets	7,990,979	Contract Allowance	8,790,224	26.9%	Skilled Nursing 77.7%
Other Assets	0	Operating Revenue	23,888,062	73.1%	Ancillary Service 22.3%
Total Assets	<u>12,333,870</u>	Operating Expense	24,783,381	103.7%	Current Ratio 0.7
Current Liabilities	6,227,250	Operating Margin	-895,319	-3.7%	Days to Collect 64.0
Long Term Liabilities	0	Other Income	172,331	0.7%	Avg Payment Days 91.3
Total Equity	6,106,620	Other Expense	0	0.0%	Depreciation Rate 6.1%
Total Liab. and Equity	<u>12,333,870</u>	Net Profit or Loss	<u>(1,147,739)</u>	-4.8%	Return on Equity -18.8%

235473 EVANGELICAL HOME STERLING HEIGHTS				Nonprofit - Church	
EVANGELICAL HOME STERLING HEIGHTS		4/30/2016 366 Days Settled			
STERLING HEIGHTS, MI 48313		CR Beds 132 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.8%	
Balance Sheet		Income Statement		Length of Stay 62.8	
Current Assets	30,415	Total Charges	21,073,357	Average Wages 19.05	
Fixed Assets	3,588,883	Contract Allowance	5,848,108	27.8%	Skilled Nursing 69.8%
Other Assets	-248	Operating Revenue	15,225,249	72.2%	Ancillary Service 30.2%
Total Assets	<u>3,619,050</u>	Operating Expense	15,558,887	102.2%	Current Ratio 0.0
Current Liabilities	933,756	Operating Margin	-333,638	-2.2%	Days to Collect (10.1)
Long Term Liabilities	0	Other Income	44,545	0.3%	Avg Payment Days 21.6
Total Equity	2,685,294	Other Expense	0	0.0%	Depreciation Rate 6.4%
Total Liab. and Equity	<u>3,619,050</u>	Net Profit or Loss	<u>(514,979)</u>	-3.4%	Return on Equity -19.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235582 EVERGREEN HEALTH & LIVING CTR		Proprietary - Partnership	
EVERGREEN HEALTH & LIVING CTR		12/31/2016 366 Days Settled	
SOUTHFIELD, MI 48076		CR Beds 195 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	73.2%
		Length of Stay	29.9
		Average Wages	23.46
		12.7% Skilled Nursing	52.7%
		87.3% Ancillary Service	45.0%
		106.0% Current Ratio	2.5
		-6.0% Days to Collect	35.8
		0.9% Avg Payment Days	9.9
		0.0% Depreciation Rate	5.0%
		-5.9% Return on Equity	-70.2%

Balance Sheet		Income Statement	
Current Assets	2,505,135	Total Charges	23,404,248
Fixed Assets	230,599	Contract Allowance	2,966,105
Other Assets	0	Operating Revenue	20,438,143
Total Assets	2,735,734	Operating Expense	21,656,383
Current Liabilities	1,010,773	Operating Margin	-1,218,240
Long Term Liabilities	0	Other Income	193,818
Total Equity	1,724,961	Other Expense	0
Total Liab. and Equity	2,735,734	Net Profit or Loss	(1,210,775)

235054 EVERGREEN MANOR SENIOR CARE CE		Proprietary - Corporation	
EVERGREEN MANOR SENIOR CARE CE		12/31/2016 366 Days Settled	
BATTLE CREEK, MI 49015		CR Beds 91 POS Beds 0	
CALHOUN		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	87.0%
		Length of Stay	142.0
		Average Wages	17.74
		11.7% Skilled Nursing	78.8%
		88.3% Ancillary Service	21.2%
		95.8% Current Ratio	2.3
		4.2% Days to Collect	38.2
		-0.3% Avg Payment Days	23.2
		0.0% Depreciation Rate	24.7%
		2.2% Return on Equity	25.0%

Balance Sheet		Income Statement	
Current Assets	1,425,031	Total Charges	9,595,234
Fixed Assets	391,656	Contract Allowance	1,127,206
Other Assets	-433,148	Operating Revenue	8,468,028
Total Assets	1,383,539	Operating Expense	8,114,729
Current Liabilities	630,961	Operating Margin	353,299
Long Term Liabilities	0	Other Income	-23,150
Total Equity	752,578	Other Expense	0
Total Liab. and Equity	1,383,539	Net Profit or Loss	188,504

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235445 FAIRLANE SENIOR CARE AND REHAB CENTER				Proprietary - Corporation	
FAIRLANE SENIOR CARE AND REHAB CENTER		12/31/2016 366 Days Settled			
DETROIT, MI 48228				CR Beds 205	POS Beds 0
WAYNE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	89.1%
Balance Sheet		Income Statement		Length of Stay	114.0
Current Assets	872,948	Total Charges	23,689,352	Average Wages	19.18
Fixed Assets	901,745	Contract Allowance	4,775,210	20.2% Skilled Nursing	80.0%
Other Assets	-2,066,862	Operating Revenue	18,914,142	79.8% Ancillary Service	20.0%
Total Assets	-292,169	Operating Expense	18,126,790	95.8% Current Ratio	0.8
Current Liabilities	1,123,675	Operating Margin	787,352	4.2% Days to Collect	50.7
Long Term Liabilities	0	Other Income	-129,982	-0.7% Avg Payment Days	22.0
Total Equity	-1,415,844	Other Expense	0	0.0% Depreciation Rate	46.3%
Total Liab. and Equity	-292,169	Net Profit or Loss	(133,327)	-0.7% Return on Equity	9.4%
235013 FAIRVIEW NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
FAIRVIEW NURSING AND REHABILITATION COMMUNITY		12/31/2016 366 Days Settled			
CENTREVILLE, MI 49032				CR Beds 73	POS Beds 0
SAINT JOSEPH				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	90.5%
Balance Sheet		Income Statement		Length of Stay	249.3
Current Assets	2,556,427	Total Charges	7,698,979	Average Wages	17.19
Fixed Assets	465,813	Contract Allowance	3,045,759	39.6% Skilled Nursing	76.1%
Other Assets	57,046	Operating Revenue	4,653,220	60.4% Ancillary Service	20.5%
Total Assets	3,079,286	Operating Expense	4,443,571	95.5% Current Ratio	5.0
Current Liabilities	512,562	Operating Margin	209,649	4.5% Days to Collect	194.1
Long Term Liabilities	0	Other Income	29,895	0.6% Avg Payment Days	24.2
Total Equity	2,566,724	Other Expense	0	0.0% Depreciation Rate	45.1%
Total Liab. and Equity	3,079,286	Net Profit or Loss	239,544	5.1% Return on Equity	9.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235359 FAITH HAVEN SENIOR CARE CENTRE				Proprietary - Corporation	
FAITH HAVEN SENIOR CARE CENTRE				12/31/2016 366 Days Settled	
JACKSON, MI 49201				CR Beds 83 POS Beds 0	
JACKSON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 91.9%	
Balance Sheet				Income Statement	
Current Assets	-812,409	Total Charges	9,323,557	Length of Stay	122.4
Fixed Assets	378,105	Contract Allowance	1,567,203	Average Wages	18.82
Other Assets	-28,791	Operating Revenue	7,756,354	16.8% Skilled Nursing	80.9%
Total Assets	-463,095	Operating Expense	7,690,970	83.2% Ancillary Service	19.1%
Current Liabilities	424,889	Operating Margin	65,384	99.2% Current Ratio	(1.9)
Long Term Liabilities	0	Other Income	-35,820	0.8% Days to Collect	30.8
Total Equity	-887,984	Other Expense	0	-0.5% Avg Payment Days	20.0
Total Liab. and Equity	-463,095	Net Profit or Loss	(72,243)	0.0% Depreciation Rate	29.8%
				-0.9% Return on Equity	8.1%

235298 FATHER MURRAY NURSING AND REHABILITATION CENTRE				Proprietary - Other	
FATHER MURRAY NURSING AND REHABILITATION CENTRE				12/31/2016 366 Days Settled	
CENTER LINE, MI 48015				CR Beds 231 POS Beds 0	
MACOMB				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 87.6%	
Balance Sheet				Income Statement	
Current Assets	6,181,394	Total Charges	29,860,546	Length of Stay	161.7
Fixed Assets	2,285,383	Contract Allowance	10,356,915	Average Wages	16.83
Other Assets	25,538	Operating Revenue	19,503,631	34.7% Skilled Nursing	81.3%
Total Assets	8,492,315	Operating Expense	19,356,672	65.3% Ancillary Service	18.7%
Current Liabilities	2,493,113	Operating Margin	146,959	99.2% Current Ratio	2.5
Long Term Liabilities	0	Other Income	83,617	0.8% Days to Collect	41.9
Total Equity	5,999,202	Other Expense	0	0.4% Avg Payment Days	31.3
Total Liab. and Equity	8,492,315	Net Profit or Loss	230,576	0.0% Depreciation Rate	42.6%
				1.2% Return on Equity	3.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235482 FENTON HEALTHCARE				Proprietary - Other	
FENTON HEALTHCARE		12/31/2016 366 Days Settled			
FENTON, MI 48430		CR Beds 121 POS Beds 0			
GENESEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		62.9%	
Balance Sheet		Income Statement		Length of Stay	
				130.1	
Current Assets	20,132,948	Total Charges	10,246,372	Average Wages	
Fixed Assets	1,132,750	Contract Allowance	4,265,650	18.03	
Other Assets	9,713	Operating Revenue	5,980,722	41.6%	
Total Assets	21,275,411	Operating Expense	7,157,566	58.4%	
Current Liabilities	24,533,491	Operating Margin	-1,176,844	119.7%	
Long Term Liabilities	554,895	Other Income	2,728	-19.7%	
Total Equity	-3,812,975	Other Expense	0	0.0%	
Total Liab. and Equity	21,275,411	Net Profit or Loss	(1,174,116)	-19.6%	
235654 FERGUSON CONVALESCENT HOME				Proprietary - Corporation	
FERGUSON CONVALESCENT HOME		4/30/2016 366 Days Settled			
LAPEER, MI 48446		CR Beds 87 POS Beds 0			
LAPEER		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		71.8%	
Balance Sheet		Income Statement		Length of Stay	
				204.0	
Current Assets	1,671,148	Total Charges	6,713,832	Average Wages	
Fixed Assets	122,047	Contract Allowance	1,764,283	15.29	
Other Assets	6,000	Operating Revenue	4,949,549	26.3%	
Total Assets	1,799,195	Operating Expense	4,891,033	73.7%	
Current Liabilities	3,073,796	Operating Margin	58,516	98.8%	
Long Term Liabilities	0	Other Income	36,227	1.2%	
Total Equity	-1,274,601	Other Expense	0	0.7%	
Total Liab. and Equity	1,799,195	Net Profit or Loss	94,743	0.0%	
				1.9%	
				Return on Equity	
				-7.4%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235606 FISHER SENIOR CARE AND REHAB		Proprietary - Corporation	
FISHER SENIOR CARE AND REHAB		12/31/2016 366 Days Settled	
MAYVILLE, MI 48744		CR Beds 53 POS Beds 0	
TUSCOLA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	89.4%
		Length of Stay	82.2
		Average Wages	17.41
		17.6% Skilled Nursing	62.4%
		82.4% Ancillary Service	37.6%
		90.1% Current Ratio	4.0
		9.9% Days to Collect	38.8
		-0.2% Avg Payment Days	26.0
		0.0% Depreciation Rate	28.2%
		8.9% Return on Equity	27.5%

Balance Sheet		Income Statement	
Current Assets	2,195,063	Total Charges	7,829,890
Fixed Assets	424,124	Contract Allowance	1,379,009
Other Assets	1,000	Operating Revenue	6,450,881
Total Assets	2,620,187	Operating Expense	5,815,357
Current Liabilities	545,222	Operating Margin	635,524
Long Term Liabilities	0	Other Income	-15,958
Total Equity	2,074,965	Other Expense	0
Total Liab. and Equity	2,620,187	Net Profit or Loss	571,286

235225 FOUNTAIN VIEW OF MONROE		Proprietary - Corporation	
FOUNTAIN VIEW OF MONROE		12/31/2016 366 Days Settled	
MONROE, MI 48162		CR Beds 119 POS Beds 0	
MONROE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	91.4%
		Length of Stay	72.5
		Average Wages	17.93
		26.0% Skilled Nursing	71.7%
		74.0% Ancillary Service	28.3%
		100.2% Current Ratio	1.3
		-0.2% Days to Collect	50.6
		0.0% Avg Payment Days	0.9
		0.0% Depreciation Rate	91.9%
		-0.2% Return on Equity	-0.7%

Balance Sheet		Income Statement	
Current Assets	1,026,056	Total Charges	18,387,817
Fixed Assets	888,879	Contract Allowance	4,772,361
Other Assets	12,614	Operating Revenue	13,615,456
Total Assets	1,927,549	Operating Expense	13,644,238
Current Liabilities	779,714	Operating Margin	-28,782
Long Term Liabilities	-3,140,916	Other Income	756
Total Equity	4,288,751	Other Expense	0
Total Liab. and Equity	1,927,549	Net Profit or Loss	(28,026)

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235467 FOUR CHAPLAINS NRSNG CARE CTR		Proprietary - Corporation	
FOUR CHAPLAINS NRSNG CARE CTR		12/31/2016 366 Days Settled	
WESTLAND, MI 48185		CR Beds 103 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	88.7%
		Length of Stay	85.5
		Average Wages	19.24
		15.1% Skilled Nursing	70.0%
		84.9% Ancillary Service	30.0%
		89.5% Current Ratio	3.3
		10.5% Days to Collect	37.9
		-0.2% Avg Payment Days	22.7
		0.0% Depreciation Rate	19.2%
		8.2% Return on Equity	26.5%
Balance Sheet		Income Statement	
Current Assets	4,009,704	Total Charges	12,820,272
Fixed Assets	574,439	Contract Allowance	1,934,595
Other Assets	0	Operating Revenue	10,885,677
Total Assets	4,584,143	Operating Expense	9,742,105
Current Liabilities	1,225,515	Operating Margin	1,143,572
Long Term Liabilities	0	Other Income	-18,321
Total Equity	3,358,628	Other Expense	0
Total Liab. and Equity	4,584,143	Net Profit or Loss	890,453

235578 FOUR SEASONS NURSING CENTER OF WESTLAND		Proprietary - Corporation	
FOUR SEASONS NURSING CENTER OF WESTLAND		12/31/2016 366 Days Settled	
WESTLAND, MI 48185		CR Beds 180 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	84.4%
		Length of Stay	235.7
		Average Wages	16.98
		48.9% Skilled Nursing	90.7%
		51.1% Ancillary Service	9.3%
		96.4% Current Ratio	3.0
		3.6% Days to Collect	29.2
		-1.6% Avg Payment Days	25.3
		0.0% Depreciation Rate	6.4%
		1.1% Return on Equity	7.5%
Balance Sheet		Income Statement	
Current Assets	3,271,424	Total Charges	30,657,612
Fixed Assets	400,908	Contract Allowance	14,977,065
Other Assets	0	Operating Revenue	15,680,547
Total Assets	3,672,332	Operating Expense	15,123,220
Current Liabilities	1,103,377	Operating Margin	557,327
Long Term Liabilities	316,350	Other Income	-250,062
Total Equity	2,252,605	Other Expense	0
Total Liab. and Equity	3,672,332	Net Profit or Loss	169,801

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235634 FOX RUN VILLAGE				Nonprofit - Other	
FOX RUN VILLAGE		12/31/2016 366 Days Settled			
NOVI, MI 48377				CR Beds 88	POS Beds 0
OAKLAND		Key Performance Ind.			
HIGHMARK MEDICARE SERVICES				Occupancy Rate	111.0%
Balance Sheet		Income Statement		Length of Stay	60.1
Current Assets	242,917,503	Total Charges	15,358,138	Average Wages	23.77
Fixed Assets	125,685,163	Contract Allowance	3,287,940	21.4%	Skilled Nursing 55.6%
Other Assets	-24,334	Operating Revenue	12,070,198	78.6%	Ancillary Service 18.1%
Total Assets	368,578,332	Operating Expense	66,027,223	547.0%	Current Ratio 1.0
Current Liabilities	235,727,757	Operating Margin	-53,957,025	-447.0%	Days to Collect 6,848.8
Long Term Liabilities	132,998,434	Other Income	46,939,426	388.9%	Avg Payment Days 14.9
Total Equity	-147,859	Other Expense	0	0.0%	Depreciation Rate 17.4%
Total Liab. and Equity	368,578,332	Net Profit or Loss	(7,017,599)	-58.1%	Return on Equity 4,746.1%
235612 FREEMAN NURSING & REHAB COMMUNITY				Proprietary - Corporation	
FREEMAN NURSING & REHAB COMMUNITY		12/31/2016 366 Days Settled			
KINGSFORD, MI 49802				CR Beds 45	POS Beds 0
DICKINSON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	94.1%
Balance Sheet		Income Statement		Length of Stay	151.9
Current Assets	2,300,376	Total Charges	6,052,796	Average Wages	15.29
Fixed Assets	161,208	Contract Allowance	2,065,418	34.1%	Skilled Nursing 66.0%
Other Assets	127,987	Operating Revenue	3,987,378	65.9%	Ancillary Service 34.0%
Total Assets	2,589,571	Operating Expense	3,471,200	87.1%	Current Ratio 6.7
Current Liabilities	341,508	Operating Margin	516,178	12.9%	Days to Collect 203.5
Long Term Liabilities	0	Other Income	5,371	0.1%	Avg Payment Days 21.0
Total Equity	2,248,063	Other Expense	0	0.0%	Depreciation Rate 157.5%
Total Liab. and Equity	2,589,571	Net Profit or Loss	521,549	13.1%	Return on Equity 23.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235248 FRIENDSHIP VILLAGE				Proprietary - Other	
FRIENDSHIP VILLAGE		9/30/2016 366 Days Settled			
KALAMAZOO, MI 49006				CR Beds 57 POS Beds 0	
KALAMAZOO				Key Performance Ind.	
CAHABA				Occupancy Rate 79.6%	
Balance Sheet		Income Statement		Length of Stay 87.9	
Current Assets	2,580,119	Total Charges	15,584,011	Average Wages	16.87
Fixed Assets	29,885,073	Contract Allowance	970,838	6.2% Skilled Nursing	88.2%
Other Assets	10,326,614	Operating Revenue	14,613,173	93.8% Ancillary Service	11.8%
Total Assets	42,791,806	Operating Expense	18,316,522	125.3% Current Ratio	0.2
Current Liabilities	13,693,061	Operating Margin	-3,703,349	-25.3% Days to Collect	20.5
Long Term Liabilities	28,393,748	Other Income	3,359,885	23.0% Avg Payment Days	22.9
Total Equity	704,997	Other Expense	0	0.0% Depreciation Rate	5.0%
Total Liab. and Equity	42,791,806	Net Profit or Loss	(350,552)	-2.4% Return on Equity	-49.7%
235345 FROH COMMUNITY HOME				Nonprofit - Church	
FROH COMMUNITY HOME		3/31/2016 366 Days Settled			
STURGIS, MI 49091				CR Beds 200 POS Beds 0	
SAINT JOSEPH				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 66.8%	
Balance Sheet		Income Statement		Length of Stay 171.6	
Current Assets	1,614,040	Total Charges	11,405,552	Average Wages	22.30
Fixed Assets	14,416,804	Contract Allowance	1,321,609	11.6% Skilled Nursing	77.2%
Other Assets	4,025,829	Operating Revenue	10,083,943	88.4% Ancillary Service	10.4%
Total Assets	20,056,673	Operating Expense	11,529,260	114.3% Current Ratio	0.8
Current Liabilities	1,986,816	Operating Margin	-1,445,317	-14.3% Days to Collect	26.5
Long Term Liabilities	9,944,435	Other Income	552,541	5.5% Avg Payment Days	29.2
Total Equity	8,125,422	Other Expense	0	0.0% Depreciation Rate	2.0%
Total Liab. and Equity	20,056,673	Net Profit or Loss	(953,616)	-9.5% Return on Equity	-11.7%

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235171 GENESEE CARE CENTER		Proprietary - Corporation	
GENESEE CARE CENTER		12/31/2016 366 Days Settled	
GRAND BLANC, MI 48439		CR Beds 128 POS Beds 0	
GENESEE		Key Performance Ind.	
NGS (WI)		Occupancy Rate	62.2%
Balance Sheet		Income Statement	
Current Assets	1,987,248	Total Charges	10,447,561
Fixed Assets	99,212	Contract Allowance	1,964,080
Other Assets	-2,670,117	Operating Revenue	8,483,481
Total Assets	-583,657	Operating Expense	9,445,941
Current Liabilities	1,569,196	Operating Margin	-962,460
Long Term Liabilities	0	Other Income	-84,922
Total Equity	-2,152,853	Other Expense	0
Total Liab. and Equity	-583,657	Net Profit or Loss	(1,173,540)
		18.8%	Skilled Nursing 78.4%
		81.2%	Ancillary Service 21.6%
		111.3%	Current Ratio 1.3
		-11.3%	Days to Collect 59.6
		-1.0%	Avg Payment Days 54.3
		0.0%	Depreciation Rate 487.4%
		-13.8%	Return on Equity 54.5%

235713 GENESYS SHORT-TERM REHABILITATION CENTER		Nonprofit - Other	
GENESYS SHORT-TERM REHABILITATION CENTER		6/30/2016 220 Days Settled	
GRAND BLANC, MI 48439		CR Beds 12 POS Beds 0	
GENESEE		Key Performance Ind.	
WPS MI		Occupancy Rate	43.5%
Balance Sheet		Income Statement	
Current Assets	41,752	Total Charges	912,321
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	912,321
Total Assets	41,752	Operating Expense	870,569
Current Liabilities	0	Operating Margin	41,752
Long Term Liabilities	0	Other Income	0
Total Equity	41,752	Other Expense	0
Total Liab. and Equity	41,752	Net Profit or Loss	41,752
		0.0%	Skilled Nursing 38.0%
		100.0%	Ancillary Service 62.0%
		95.4%	Current Ratio
		4.6%	Days to Collect 0.0
		0.0%	Avg Payment Days 0.0
		0.0%	Depreciation Rate 0.0%
		4.6%	Return on Equity 100.0%

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235335 GLADWIN NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
GLADWIN NURSING AND REHABILITATION COMMUNITY 12/31/2016 366 Days Settled					
GLADWIN, MI 48624				CR Beds 60 POS Beds 0	
GLADWIN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 69.4%	
Balance Sheet		Income Statement		Length of Stay 149.4	
Current Assets	2,806,970	Total Charges	5,793,990	Average Wages 15.30	
Fixed Assets	206,122	Contract Allowance	2,036,533	35.1% Skilled Nursing 69.8%	
Other Assets	93,819	Operating Revenue	3,757,457	64.9% Ancillary Service 30.2%	
Total Assets	<u>3,106,911</u>	Operating Expense	3,791,562	100.9% Current Ratio 7.7	
Current Liabilities	363,725	Operating Margin	-34,105	-0.9% Days to Collect 260.0	
Long Term Liabilities	0	Other Income	13,312	0.4% Avg Payment Days 19.5	
Total Equity	2,743,186	Other Expense	0	0.0% Depreciation Rate 162.1%	
Total Liab. and Equity	<u>3,106,911</u>	Net Profit or Loss	<u>(20,793)</u>	-0.6% Return on Equity -0.8%	
235485 GLADWIN PINES NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
GLADWIN PINES NURSING AND REHABILITATION CENTER 4/30/2016 305 Days Settled					
GLADWIN, MI 48624 12/31/2016 245 Days Settled				CR Beds 84 POS Beds 0	
GLADWIN				Key Performance Ind.	
WPS MI				Occupancy Rate 79.7%	
Balance Sheet		Income Statement		Length of Stay 61.9	
Current Assets	823,480	Total Charges	4,377,308	Average Wages 16.87	
Fixed Assets	41,988	Contract Allowance	371,894	8.5% Skilled Nursing 75.1%	
Other Assets	0	Operating Revenue	4,005,414	91.5% Ancillary Service 24.9%	
Total Assets	<u>865,468</u>	Operating Expense	4,200,729	104.9% Current Ratio 1.1	
Current Liabilities	771,820	Operating Margin	-195,315	-4.9% Days to Collect 76.8	
Long Term Liabilities	162,567	Other Income	155,592	3.9% Avg Payment Days 101.1	
Total Equity	-68,919	Other Expense	0	0.0% Depreciation Rate 421.5%	
Total Liab. and Equity	<u>865,468</u>	Net Profit or Loss	<u>(68,919)</u>	-1.7% Return on Equity 100.0%	

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235485 GLADWIN PINES NURSING AND REHABILITATION CENTER				Nonprofit - Other	
GLADWIN PINES NURSING AND REHABILITATION CENTER		4/30/2016 305 Days Settled			
GLADWIN, MI 48624		12/31/2016 245 Days Settled		CR Beds 98 POS Beds 0	
GLADWIN		Key Performance Ind.			
WPS MI				Occupancy Rate	55.8%
Balance Sheet		Income Statement		Length of Stay	91.1
Current Assets	586,151	Total Charges	4,665,292	Average Wages	16.87
Fixed Assets	982,392	Contract Allowance	448,291	9.6% Skilled Nursing	81.2%
Other Assets	0	Operating Revenue	4,217,001	90.4% Ancillary Service	18.8%
Total Assets	<u>1,568,543</u>	Operating Expense	5,877,808	139.4% Current Ratio	0.2
Current Liabilities	2,686,891	Operating Margin	-1,660,807	-39.4% Days to Collect	79.4
Long Term Liabilities	88,837	Other Income	141,964	3.4% Avg Payment Days	26.7
Total Equity	-1,207,185	Other Expense	0	0.0% Depreciation Rate	3.6%
Total Liab. and Equity	<u>1,568,543</u>	Net Profit or Loss	<u>(1,518,843)</u>	-36.0% Return on Equity	125.8%
235026 GOGEBIC MEDICAL CARE FACILITY				Government - Federal	
GOGEBIC MEDICAL CARE FACILITY		12/31/2016 366 Days Settled			
WAKEFIELD, MI 49968				CR Beds 109 POS Beds 0	
GOGEBIC		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	95.0%
Balance Sheet		Income Statement		Length of Stay	321.0
Current Assets	7,467,994	Total Charges	9,113,740	Average Wages	17.29
Fixed Assets	1,322,320	Contract Allowance	-1,121,498	-12.3% Skilled Nursing	88.5%
Other Assets	0	Operating Revenue	10,235,238	112.3% Ancillary Service	11.5%
Total Assets	<u>8,790,314</u>	Operating Expense	9,698,064	94.8% Current Ratio	4.0
Current Liabilities	1,873,863	Operating Margin	537,174	5.2% Days to Collect	55.9
Long Term Liabilities	0	Other Income	512,168	5.0% Avg Payment Days	41.1
Total Equity	6,916,451	Other Expense	0	0.0% Depreciation Rate	4.2%
Total Liab. and Equity	<u>8,790,314</u>	Net Profit or Loss	<u>1,046,791</u>	10.2% Return on Equity	15.1%

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235447 GRACE OF DOUGLAS				Proprietary - Corporation	
GRACE OF DOUGLAS		12/31/2016 366 Days Settled			
DOUGLAS, MI 49406		CR Beds 79		POS Beds 0	
ALLEGAN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		82.1%	
Balance Sheet		Income Statement		Length of Stay 178.4	
Current Assets	-418,617	Total Charges	5,820,609	Average Wages	16.87
Fixed Assets	82,999	Contract Allowance	1,210,085	20.8% Skilled Nursing	59.6%
Other Assets	-571,008	Operating Revenue	4,610,524	79.2% Ancillary Service	27.8%
Total Assets	-906,626	Operating Expense	4,950,747	107.4% Current Ratio	(0.9)
Current Liabilities	483,773	Operating Margin	-340,223	-7.4% Days to Collect	(47.2)
Long Term Liabilities	0	Other Income	15,797	0.3% Avg Payment Days	32.4
Total Equity	-1,390,399	Other Expense	0	0.0% Depreciation Rate	155.8%
Total Liab. and Equity	-906,626	Net Profit or Loss	(324,426)	-7.0% Return on Equity	23.3%

235499 GRAND OAKS NURSING CENTER				Proprietary - Corporation	
GRAND OAKS NURSING CENTER		12/31/2016 366 Days Settled			
BALDWIN, MI 49304		CR Beds 79		POS Beds 0	
LAKE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		86.6%	
Balance Sheet		Income Statement		Length of Stay 170.3	
Current Assets	1,246,311	Total Charges	8,036,073	Average Wages	18.67
Fixed Assets	2,025,958	Contract Allowance	1,305,841	16.2% Skilled Nursing	84.9%
Other Assets	0	Operating Revenue	6,730,232	83.8% Ancillary Service	15.1%
Total Assets	3,272,269	Operating Expense	6,716,258	99.8% Current Ratio	1.5
Current Liabilities	822,373	Operating Margin	13,974	0.2% Days to Collect	40.2
Long Term Liabilities	1,891,804	Other Income	8,670	0.1% Avg Payment Days	37.7
Total Equity	558,092	Other Expense	0	0.0% Depreciation Rate	5.9%
Total Liab. and Equity	3,272,269	Net Profit or Loss	(70,326)	-1.0% Return on Equity	-12.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235088 GRAND TRAVERSE PAVILIONS				Government - County	
GRAND TRAVERSE PAVILIONS		12/31/2016 366 Days Settled			
TRAVERSE CITY, MI 49684		CR Beds 240 POS Beds 0			
GRAND TRAVERSE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	94.7%		
Balance Sheet		Income Statement	Length of Stay	140.8	
Current Assets	14,423,657	Total Charges	28,858,022	Average Wages	21.18
Fixed Assets	21,589,723	Contract Allowance	4,867,688	16.9%	Skilled Nursing 83.6%
Other Assets	200	Operating Revenue	23,990,334	83.1%	Ancillary Service 16.4%
Total Assets	36,013,580	Operating Expense	30,625,483	127.7%	Current Ratio 3.8
Current Liabilities	3,790,058	Operating Margin	-6,635,149	-27.7%	Days to Collect 49.8
Long Term Liabilities	13,128,208	Other Income	5,858,809	24.4%	Avg Payment Days 31.7
Total Equity	19,095,314	Other Expense	0	0.0%	Depreciation Rate 2.1%
Total Liab. and Equity	36,013,580	Net Profit or Loss	(1,174,218)	-4.9%	Return on Equity -6.1%

235062 GRANDVUE MEDICAL CARE FACILITY				Government - County	
GRANDVUE MEDICAL CARE FACILITY		12/31/2016 366 Days Settled			
EAST JORDAN, MI 49727		CR Beds 113 POS Beds 0			
CHARLEVOIX		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	97.8%		
Balance Sheet		Income Statement	Length of Stay	569.7	
Current Assets	6,865,597	Total Charges	12,768,492	Average Wages	18.43
Fixed Assets	9,538,792	Contract Allowance	-882,423	-6.9%	Skilled Nursing 92.7%
Other Assets	8,451,902	Operating Revenue	13,650,915	106.9%	Ancillary Service 7.3%
Total Assets	24,856,291	Operating Expense	14,557,902	106.6%	Current Ratio 1.1
Current Liabilities	6,075,527	Operating Margin	-906,987	-6.6%	Days to Collect 47.6
Long Term Liabilities	340	Other Income	2,399,127	17.6%	Avg Payment Days 103.3
Total Equity	18,780,424	Other Expense	0	0.0%	Depreciation Rate 3.3%
Total Liab. and Equity	24,856,291	Net Profit or Loss	1,300,897	9.5%	Return on Equity 6.9%

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235432 GRAYLING NURSING & REHAB COMMUNITY				Proprietary - Other	
GRAYLING NURSING & REHAB COMMUNITY		12/31/2016 366 Days Settled			
GRAYLING, MI 49738		CR Beds 72 POS Beds 0			
CRAWFORD		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		83.8%	
		Length of Stay		139.7	
		Average Wages		14.72	
		35.3% Skilled Nursing		69.6%	
		64.7% Ancillary Service		30.4%	
		82.7% Current Ratio		12.4	
		17.3% Days to Collect		448.1	
		0.6% Avg Payment Days		27.0	
		0.0% Depreciation Rate		186.1%	
		17.9% Return on Equity		15.2%	
<hr/>					
235433 GREENFIELD REHAB AND NURSING CENTER				Proprietary - Partnership	
GREENFIELD REHAB AND NURSING CENTER		12/31/2016 366 Days Settled			
ROYAL OAK, MI 48073		CR Beds 126 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		82.0%	
		Length of Stay		168.8	
		Average Wages		18.59	
		0.5% Skilled Nursing		81.8%	
		99.5% Ancillary Service		18.0%	
		95.1% Current Ratio		1.3	
		4.9% Days to Collect		59.5	
		0.0% Avg Payment Days		30.5	
		0.0% Depreciation Rate		9.9%	
		4.9% Return on Equity		57.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235382 HAMILTON NURSING HOME		Proprietary - Corporation	
HAMILTON NURSING HOME		12/31/2016 366 Days Settled	
DETROIT, MI 48207		CR Beds 64 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	94.6%
		Length of Stay	273.4
		Average Wages	18.38
		3.2% Skilled Nursing	92.4%
		96.8% Ancillary Service	7.6%
		94.5% Current Ratio	1.8
		5.5% Days to Collect	76.5
		2.6% Avg Payment Days	46.0
		0.0% Depreciation Rate	22.7%
		8.0% Return on Equity	72.2%
<hr/>			
235050 HAROLD AND GRACE UPJOHN COMMUN		Nonprofit - Other	
HAROLD AND GRACE UPJOHN COMMUN		6/30/2016 366 Days Settled	
KALAMAZOO, MI 49001		CR Beds 118 POS Beds 0	
KALAMAZOO		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	76.0%
		Length of Stay	74.1
		Average Wages	19.02
		13.6% Skilled Nursing	71.9%
		86.4% Ancillary Service	28.1%
		95.5% Current Ratio	9.6
		4.5% Days to Collect	(432.2)
		5.6% Avg Payment Days	25.0
		0.0% Depreciation Rate	5.1%
		6.7% Return on Equity	7.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235177 HARTFORD NURSING & REHABILITATION CENTER				Proprietary - Corporation	
HARTFORD NURSING & REHABILITATION CENTER 12/31/2016 366 Days Settled					
DETROIT, MI 48235				CR Beds 140 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 91.6%	
Balance Sheet		Income Statement		Length of Stay 67.9	
Current Assets	5,763,548	Total Charges	23,924,781	Average Wages 18.95	
Fixed Assets	2,476,245	Contract Allowance	6,502,164	27.2%	Skilled Nursing 64.4%
Other Assets	35,426	Operating Revenue	17,422,617	72.8%	Ancillary Service 35.6%
Total Assets	8,275,219	Operating Expense	15,766,582	90.5%	Current Ratio 3.3
Current Liabilities	1,755,372	Operating Margin	1,656,035	9.5%	Days to Collect 129.3
Long Term Liabilities	-4,943,068	Other Income	180,144	1.0%	Avg Payment Days 17.8
Total Equity	11,462,915	Other Expense	0	0.0%	Depreciation Rate 41.4%
Total Liab. and Equity	8,275,219	Net Profit or Loss	1,836,179	10.5%	Return on Equity 16.0%

235602 HAZEL I FINDLAY COUNTRY MANOR				Nonprofit - Other	
HAZEL I FINDLAY COUNTRY MANOR 12/31/2016 366 Days Settled					
SAINT JOHNS, MI 48879				CR Beds 217 POS Beds 0	
CLINTON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 86.4%	
Balance Sheet		Income Statement		Length of Stay 135.4	
Current Assets	3,461,872	Total Charges	16,825,109	Average Wages 18.53	
Fixed Assets	7,517,288	Contract Allowance	2,366,744	14.1%	Skilled Nursing 85.4%
Other Assets	9,207,386	Operating Revenue	14,458,365	85.9%	Ancillary Service 14.6%
Total Assets	20,186,546	Operating Expense	13,748,841	95.1%	Current Ratio 3.0
Current Liabilities	1,166,798	Operating Margin	709,524	4.9%	Days to Collect 36.1
Long Term Liabilities	0	Other Income	1,149,282	7.9%	Avg Payment Days 28.1
Total Equity	19,019,748	Other Expense	0	0.0%	Depreciation Rate 2.9%
Total Liab. and Equity	20,186,546	Net Profit or Loss	1,858,806	12.9%	Return on Equity 9.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235487 HEARTLAND-WEST BLOOMFIELD				Proprietary - Other	
HEARTLAND-WEST BLOOMFIELD		5/31/2016 366 Days Settled			
WEST BLOOMFIELD, MI 48322		CR Beds 140 POS Beds 0			
OAKLAND		Key Performance Ind.			
BLUE CROSS (MARYLAND)		Occupancy Rate		74.6%	
		Length of Stay		27.4	
		Average Wages		24.20	
		Skilled Nursing		58.3%	
		Ancillary Service		41.7%	
		Current Ratio		1.9	
		Days to Collect		51.6	
		Avg Payment Days		18.7	
		Depreciation Rate		4.4%	
		Return on Equity		62.3%	
Balance Sheet					
		Income Statement			
Current Assets	2,107,263	Total Charges	25,367,140		
Fixed Assets	16,554,852	Contract Allowance	10,406,871	41.0%	
Other Assets	1,115,022	Operating Revenue	14,960,269	59.0%	
Total Assets	<u>19,777,137</u>	Operating Expense	18,082,926	120.9%	
Current Liabilities	1,106,513	Operating Margin	-3,122,657	-20.9%	
Long Term Liabilities	23,689,071	Other Income	2,759	0.0%	
Total Equity	<u>-5,018,447</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>19,777,137</u>	Net Profit or Loss	<u>(3,124,135)</u>	-20.9%	
235439 HEARTLAND HEALTH CARE CENTER-ALLEN PARK					
		12/31/2016 366 Days Settled			
HEARTLAND HEALTH CARE CENTER-ALLEN PARK		CR Beds 163 POS Beds 0			
ALLEN PARK, MI 48101					
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		73.0%	
		Length of Stay		32.8	
		Average Wages		23.50	
		Skilled Nursing		64.3%	
		Ancillary Service		35.7%	
		Current Ratio		1.3	
		Days to Collect		38.7	
		Avg Payment Days		21.1	
		Depreciation Rate		4.2%	
		Return on Equity		5.3%	
Balance Sheet					
Income Statement					
Current Assets	1,688,360	Total Charges	26,743,398		
Fixed Assets	9,709,449	Contract Allowance	10,821,828	40.5%	
Other Assets	216,460	Operating Revenue	15,921,570	59.5%	
Total Assets	<u>11,614,269</u>	Operating Expense	16,796,847	105.5%	
Current Liabilities	1,252,933	Operating Margin	-875,277	-5.5%	
Long Term Liabilities	26,790,606	Other Income	9,189	0.1%	
Total Equity	<u>-16,429,270</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>11,614,269</u>	Net Profit or Loss	<u>(867,967)</u>	-5.5%	

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235580 HEARTLAND HEALTH CARE CENTER-ANN ARBOR		Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-ANN ARBOR		5/31/2016 366 Days Settled	
ANN ARBOR, MI 48105		CR Beds 180 POS Beds 0	
WASHTENAW		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	81.7%
Balance Sheet		Income Statement	
Current Assets	2,706,337	Total Charges	32,115,116
Fixed Assets	22,056,304	Contract Allowance	10,992,960
Other Assets	13,365,051	Operating Revenue	21,122,156
Total Assets	38,127,692	Operating Expense	21,684,910
Current Liabilities	1,356,244	Operating Margin	-562,754
Long Term Liabilities	33,036,341	Other Income	4,797
Total Equity	3,735,107	Other Expense	0
Total Liab. and Equity	38,127,692	Net Profit or Loss	(559,799)
		34.2%	31.3
		65.8%	23.88
		102.7%	64.2%
		-2.7%	35.8%
		0.0%	2.0
		0.0%	46.9
		-2.7%	18.0
			3.6%
			-15.0%

235023 HEARTLAND HEALTH CARE CENTER-BATTLE CREEK		Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-BATTLE CREEK		4/30/2016 366 Days Settled	
BATTLE CREEK, MI 49017		CR Beds 65 POS Beds 0	
CALHOUN		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	77.8%
Balance Sheet		Income Statement	
Current Assets	536,152	Total Charges	8,538,796
Fixed Assets	3,147,027	Contract Allowance	2,667,757
Other Assets	1,058,467	Operating Revenue	5,871,039
Total Assets	4,741,646	Operating Expense	5,823,436
Current Liabilities	398,744	Operating Margin	47,603
Long Term Liabilities	8,795,556	Other Income	5,724
Total Equity	-4,452,654	Other Expense	0
Total Liab. and Equity	4,741,646	Net Profit or Loss	49,306
		31.2%	51.5
		68.8%	20.13
		99.2%	70.7%
		0.8%	29.3%
		0.1%	1.3
		0.0%	32.9
		0.8%	20.4
			3.1%
			-1.1%

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235217 HEARTLAND HEALTH CARE CENTER-BLOOMFIELD HILLS		Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-BLOOMFIELD HILLS		12/31/2016 366 Days Settled	
BLOOMFIELD HILLS, MI 48304		CR Beds 159 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	64.7%
Balance Sheet		Length of Stay	51.3
Income Statement		Average Wages	22.85
Current Assets	1,469,866	Total Charges	16,851,637
Fixed Assets	18,316,660	Contract Allowance	5,027,186
Other Assets	225,002	Operating Revenue	11,824,451
Total Assets	20,011,528	Operating Expense	13,840,157
Current Liabilities	861,856	Operating Margin	-2,015,706
Long Term Liabilities	7,836,749	Other Income	2,243
Total Equity	11,312,923	Other Expense	0
Total Liab. and Equity	20,011,528	Net Profit or Loss	(2,025,813)
		29.8%	70.2%
		117.0%	-17.0%
		0.0%	0.0%
		0.0%	-17.1%
		Skilled Nursing	69.7%
		Ancillary Service	30.3%
		Current Ratio	1.7
		Days to Collect	45.8
		Avg Payment Days	18.9
		Depreciation Rate	3.5%
		Return on Equity	-17.9%
235184 HEARTLAND HEALTH CARE CENTER-BRIARWOOD		Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-BRIARWOOD		4/30/2016 366 Days Settled	
FLINT, MI 48506		CR Beds 117 POS Beds 0	
GENESEE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	82.2%
Balance Sheet		Length of Stay	38.8
Income Statement		Average Wages	21.32
Current Assets	1,875,018	Total Charges	19,591,302
Fixed Assets	9,713,823	Contract Allowance	6,010,266
Other Assets	14,671,907	Operating Revenue	13,581,036
Total Assets	26,260,748	Operating Expense	14,331,865
Current Liabilities	943,594	Operating Margin	-750,829
Long Term Liabilities	32,889,864	Other Income	2,877
Total Equity	-7,572,710	Other Expense	0
Total Liab. and Equity	26,260,748	Net Profit or Loss	(753,566)
		30.7%	69.3%
		105.5%	-5.5%
		0.0%	0.0%
		0.0%	-5.5%
		Skilled Nursing	68.9%
		Ancillary Service	31.1%
		Current Ratio	2.0
		Days to Collect	50.3
		Avg Payment Days	14.0
		Depreciation Rate	3.2%
		Return on Equity	10.0%

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235618 HEARTLAND HEALTH CARE CENTER-CANTON		Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-CANTON		12/31/2016 366 Days Settled	
CANTON, MI 48187		CR Beds 150 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	80.2%
Balance Sheet		Income Statement	
Current Assets	2,245,283	Total Charges	37,161,214
Fixed Assets	15,934,088	Contract Allowance	15,991,423
Other Assets	165,696	Operating Revenue	21,169,791
Total Assets	18,345,067	Operating Expense	22,177,502
Current Liabilities	1,269,522	Operating Margin	-1,007,711
Long Term Liabilities	54,616,942	Other Income	3,195
Total Equity	-37,541,397	Other Expense	0
Total Liab. and Equity	18,345,067	Net Profit or Loss	(1,004,516)
		43.0%	Skilled Nursing 55.6%
		57.0%	Ancillary Service 44.4%
		104.8%	Current Ratio 1.8
		-4.8%	Days to Collect 39.0
		0.0%	Avg Payment Days 15.6
		0.0%	Depreciation Rate 3.7%
		-4.7%	Return on Equity 2.7%

235441 HEARTLAND HEALTH CARE CENTER-CRESTVIEW		Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-CRESTVIEW		4/30/2016 366 Days Settled	
WYOMING, MI 49509		CR Beds 92 POS Beds 0	
KENT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	83.5%
Balance Sheet		Income Statement	
Current Assets	898,897	Total Charges	10,633,736
Fixed Assets	5,988,505	Contract Allowance	2,929,787
Other Assets	6,003,781	Operating Revenue	7,703,949
Total Assets	12,891,183	Operating Expense	8,233,427
Current Liabilities	514,981	Operating Margin	-529,478
Long Term Liabilities	10,676,383	Other Income	3,664
Total Equity	1,699,819	Other Expense	0
Total Liab. and Equity	12,891,183	Net Profit or Loss	(537,840)
		27.6%	Skilled Nursing 72.5%
		72.4%	Ancillary Service 27.5%
		106.9%	Current Ratio 1.7
		-6.9%	Days to Collect 42.2
		0.0%	Avg Payment Days 17.9
		0.0%	Depreciation Rate 3.2%
		-7.0%	Return on Equity -31.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235428 HEARTLAND HEALTH CARE CENTER-DEARBORN HEIGHTS		Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-DEARBORN HEIGHTS		12/31/2016 366 Days Settled	
DEARBORN HEIGHTS, MI 48127		CR Beds 124 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	25.2%
Balance Sheet		Income Statement	
Current Assets	1,649,049	Total Charges	21,118,314
Fixed Assets	8,628,847	Contract Allowance	7,608,548
Other Assets	148,734	Operating Revenue	13,509,766
Total Assets	10,426,630	Operating Expense	14,966,158
Current Liabilities	1,145,642	Operating Margin	-1,456,392
Long Term Liabilities	21,802,874	Other Income	6,483
Total Equity	-12,521,886	Other Expense	0
Total Liab. and Equity	10,426,630	Net Profit or Loss	(1,459,718)
		36.0%	Skilled Nursing 63.5%
		64.0%	Ancillary Service 36.5%
		110.8%	Current Ratio 1.4
		-10.8%	Days to Collect 44.4
		0.0%	Avg Payment Days 21.8
		0.0%	Depreciation Rate 3.8%
		-10.8%	Return on Equity 11.7%
235132 HEARTLAND HEALTH CARE CENTER-FOSTRIAN		Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-FOSTRIAN		4/30/2016 366 Days Settled	
FLUSHING, MI 48433		CR Beds 140 POS Beds 0	
GENESEE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	71.5%
Balance Sheet		Income Statement	
Current Assets	1,326,356	Total Charges	19,273,154
Fixed Assets	7,759,673	Contract Allowance	6,417,262
Other Assets	13,673,532	Operating Revenue	12,855,892
Total Assets	22,759,561	Operating Expense	13,059,609
Current Liabilities	857,063	Operating Margin	-203,717
Long Term Liabilities	23,891,166	Other Income	5,415
Total Equity	-1,988,668	Other Expense	0
Total Liab. and Equity	22,759,561	Net Profit or Loss	(206,523)
		33.3%	Skilled Nursing 65.9%
		66.7%	Ancillary Service 34.1%
		101.6%	Current Ratio 1.5
		-1.6%	Days to Collect 37.8
		0.0%	Avg Payment Days 18.1
		0.0%	Depreciation Rate 4.2%
		-1.6%	Return on Equity 10.4%

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235103 HEARTLAND HEALTH CARE CENTER-GRAND RAPIDS				Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-GRAND RAPIDS		4/30/2016 366 Days Settled			
GRAND RAPIDS, MI 49546				CR Beds 182 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.2%
				Length of Stay	115.2
				Average Wages	20.15
				20.3% Skilled Nursing	84.2%
				79.7% Ancillary Service	15.8%
				105.7% Current Ratio	1.0
				-5.7% Days to Collect	27.8
				0.1% Avg Payment Days	21.2
				0.0% Depreciation Rate	3.5%
				-5.7% Return on Equity	-17.8%

Balance Sheet		Income Statement			
Current Assets	1,083,046	Total Charges	17,878,041		
Fixed Assets	9,819,633	Contract Allowance	3,632,532		
Other Assets	4,990,143	Operating Revenue	14,245,509		
Total Assets	15,892,822	Operating Expense	15,054,367		
Current Liabilities	1,118,183	Operating Margin	-808,858		
Long Term Liabilities	10,199,253	Other Income	16,655		
Total Equity	4,575,386	Other Expense	0		
Total Liab. and Equity	15,892,822	Net Profit or Loss	(813,684)		

235261 HEARTLAND HEALTH CARE CENTER-GREENVIEW				Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-GREENVIEW		4/30/2016 366 Days Settled			
GRAND RAPIDS, MI 49505				CR Beds 69 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	84.5%
				Length of Stay	92.0
				Average Wages	19.95
				24.1% Skilled Nursing	77.4%
				75.9% Ancillary Service	22.6%
				106.4% Current Ratio	1.4
				-6.4% Days to Collect	35.3
				0.1% Avg Payment Days	20.0
				0.0% Depreciation Rate	3.7%
				-6.6% Return on Equity	-15.8%

Balance Sheet		Income Statement			
Current Assets	565,647	Total Charges	7,541,198		
Fixed Assets	4,172,643	Contract Allowance	1,818,300		
Other Assets	4,076,514	Operating Revenue	5,722,898		
Total Assets	8,814,804	Operating Expense	6,089,603		
Current Liabilities	416,327	Operating Margin	-366,705		
Long Term Liabilities	5,988,592	Other Income	3,466		
Total Equity	2,409,885	Other Expense	0		
Total Liab. and Equity	8,814,804	Net Profit or Loss	(379,866)		

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235411 HEARTLAND HEALTH CARE CENTER-HAMPTON		Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-HAMPTON		4/30/2016 366 Days Settled	
BAY CITY, MI 48708		CR Beds 51 POS Beds 0	
BAY		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 76.2%	
Balance Sheet		Income Statement	
Current Assets	571,744	Total Charges	8,092,521
Fixed Assets	4,693,948	Contract Allowance	2,849,680
Other Assets	5,500,921	Operating Revenue	5,242,841
Total Assets	10,766,613	Operating Expense	6,088,292
Current Liabilities	337,996	Operating Margin	-845,451
Long Term Liabilities	13,354,872	Other Income	7,749
Total Equity	-2,926,255	Other Expense	0
Total Liab. and Equity	10,766,613	Net Profit or Loss	(842,677)
			35.2%
			64.8%
		116.1%	
		-16.1%	
		0.1%	
		0.0%	
		-16.1%	
			Length of Stay 39.5
			Average Wages 21.15
			Skilled Nursing 64.6%
			Ancillary Service 35.4%
			Current Ratio 1.7
			Days to Collect 41.0
			Avg Payment Days 16.4
			Depreciation Rate 3.4%
			Return on Equity 28.8%

235032 HEARTLAND HEALTH CARE CENTER-IONIA		Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-IONIA		4/30/2016 366 Days Settled	
IONIA, MI 48846		CR Beds 107 POS Beds 0	
IONIA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 72.2%	
Balance Sheet		Income Statement	
Current Assets	418,988	Total Charges	9,665,812
Fixed Assets	6,141,990	Contract Allowance	2,641,167
Other Assets	2,070,754	Operating Revenue	7,024,645
Total Assets	8,631,732	Operating Expense	7,658,518
Current Liabilities	563,144	Operating Margin	-633,873
Long Term Liabilities	9,990,372	Other Income	15,154
Total Equity	-1,921,784	Other Expense	0
Total Liab. and Equity	8,631,732	Net Profit or Loss	(628,627)
			27.3%
			72.7%
		109.0%	
		-9.0%	
		0.2%	
		0.0%	
		-8.9%	
			Length of Stay 97.6
			Average Wages 19.73
			Skilled Nursing 74.3%
			Ancillary Service 25.7%
			Current Ratio 0.7
			Days to Collect 21.3
			Avg Payment Days 20.9
			Depreciation Rate 3.1%
			Return on Equity 32.7%

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235016 HEARTLAND HEALTH CARE CENTER-JACKSON				Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-JACKSON		4/30/2016 366 Days Settled			
JACKSON, MI 49202				CR Beds 100 POS Beds 0	
JACKSON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	64.0%
				Length of Stay	75.1
				Average Wages	21.42
				26.0% Skilled Nursing	76.1%
				74.0% Ancillary Service	23.9%
				125.2% Current Ratio	0.6
				-25.2% Days to Collect	22.1
				0.1% Avg Payment Days	21.9
				0.0% Depreciation Rate	1.5%
				-25.2% Return on Equity	39.0%

Balance Sheet		Income Statement			
Current Assets	364,037	Total Charges	7,988,631		
Fixed Assets	4,238,939	Contract Allowance	2,074,814		
Other Assets	274,641	Operating Revenue	5,913,817		
Total Assets	4,877,617	Operating Expense	7,402,050		
Current Liabilities	565,884	Operating Margin	-1,488,233		
Long Term Liabilities	8,141,905	Other Income	3,581		
Total Equity	-3,830,172	Other Expense	0		
Total Liab. and Equity	4,877,617	Net Profit or Loss	(1,491,939)		

235114 HEARTLAND HEALTH CARE CENTER-KALAMAZOO				Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-KALAMAZOO		4/30/2016 366 Days Settled			
KALAMAZOO, MI 49006				CR Beds 143 POS Beds 0	
KALAMAZOO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	55.3%
				Length of Stay	76.7
				Average Wages	20.55
				25.6% Skilled Nursing	77.0%
				74.4% Ancillary Service	23.0%
				132.3% Current Ratio	1.0
				-32.3% Days to Collect	32.4
				0.1% Avg Payment Days	20.6
				0.0% Depreciation Rate	1.7%
				-32.4% Return on Equity	-67.1%

Balance Sheet		Income Statement			
Current Assets	620,988	Total Charges	9,387,867		
Fixed Assets	8,062,914	Contract Allowance	2,402,111		
Other Assets	195,656	Operating Revenue	6,985,756		
Total Assets	8,879,558	Operating Expense	9,244,120		
Current Liabilities	633,763	Operating Margin	-2,258,364		
Long Term Liabilities	4,873,076	Other Income	4,869		
Total Equity	3,372,719	Other Expense	0		
Total Liab. and Equity	8,879,558	Net Profit or Loss	(2,261,858)		

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235004 HEARTLAND HEALTH CARE CENTER-KNOLLVIEW				Proprietary - Other		
HEARTLAND HEALTH CARE CENTER-KNOLLVIEW		4/30/2016 366 Days Settled				
MUSKEGON, MI 49441				CR Beds 107 POS Beds 0		
MUSKEGON				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	80.0%	
Balance Sheet		Income Statement		Length of Stay	57.7	
Current Assets	771,970	Total Charges	12,766,813	Average Wages	20.97	
Fixed Assets	5,742,483	Contract Allowance	3,524,767	27.6%	Skilled Nursing	74.6%
Other Assets	5,055,028	Operating Revenue	9,242,046	72.4%	Ancillary Service	25.4%
Total Assets	11,569,481	Operating Expense	10,975,751	118.8%	Current Ratio	1.1
Current Liabilities	715,566	Operating Margin	-1,733,705	-18.8%	Days to Collect	30.4
Long Term Liabilities	20,202,500	Other Income	2,769	0.0%	Avg Payment Days	19.1
Total Equity	-9,348,585	Other Expense	0	0.0%	Depreciation Rate	3.3%
Total Liab. and Equity	11,569,481	Net Profit or Loss	(1,737,780)	-18.8%	Return on Equity	18.6%
<hr/>						
235057 HEARTLAND HEALTH CARE CENTER-LIVONIA				Proprietary - Other		
HEARTLAND HEALTH CARE CENTER-LIVONIA		12/31/2016 366 Days Settled				
LIVONIA, MI 48154				CR Beds 142 POS Beds 0		
WAYNE				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	69.9%	
Balance Sheet		Income Statement		Length of Stay	47.0	
Current Assets	1,274,405	Total Charges	15,824,730	Average Wages	19.26	
Fixed Assets	8,352,746	Contract Allowance	4,629,466	29.3%	Skilled Nursing	74.7%
Other Assets	181,925	Operating Revenue	11,195,264	70.7%	Ancillary Service	25.3%
Total Assets	9,809,076	Operating Expense	11,756,199	105.0%	Current Ratio	1.2
Current Liabilities	1,019,738	Operating Margin	-560,935	-5.0%	Days to Collect	41.7
Long Term Liabilities	6,841,243	Other Income	838	0.0%	Avg Payment Days	22.4
Total Equity	1,948,095	Other Expense	0	0.0%	Depreciation Rate	3.4%
Total Liab. and Equity	9,809,076	Net Profit or Loss	(571,251)	-5.1%	Return on Equity	-29.3%

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235626 HEARTLAND HEALTH CARE CENTER-OAKLAND				Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-OAKLAND		12/31/2016 366 Days Settled			
TROY, MI 48085				CR Beds 160 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	77.9%
Balance Sheet		Income Statement		Length of Stay	20.3
Current Assets	2,685,293	Total Charges	39,843,616	Average Wages	23.97
Fixed Assets	16,033,804	Contract Allowance	17,301,875	43.4%	Skilled Nursing 56.2%
Other Assets	136,931	Operating Revenue	22,541,741	56.6%	Ancillary Service 43.8%
Total Assets	18,856,028	Operating Expense	22,863,104	101.4%	Current Ratio 1.9
Current Liabilities	1,395,549	Operating Margin	-321,363	-1.4%	Days to Collect 43.6
Long Term Liabilities	62,518,617	Other Income	5,993	0.0%	Avg Payment Days 17.8
Total Equity	-45,058,138	Other Expense	0	0.0%	Depreciation Rate 4.0%
Total Liab. and Equity	18,856,028	Net Profit or Loss	(315,370)	-1.4%	Return on Equity 0.7%
235351 HEARTLAND HEALTH CARE CENTER-PLYMOUTH				Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-PLYMOUTH		12/31/2016 366 Days Settled			
PLYMOUTH, MI 48170				CR Beds 109 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	83.3%
Balance Sheet		Income Statement		Length of Stay	67.4
Current Assets	1,309,173	Total Charges	12,710,252	Average Wages	20.78
Fixed Assets	6,085,336	Contract Allowance	3,406,938	26.8%	Skilled Nursing 75.2%
Other Assets	129,265	Operating Revenue	9,303,314	73.2%	Ancillary Service 24.8%
Total Assets	7,523,774	Operating Expense	9,882,482	106.2%	Current Ratio 2.0
Current Liabilities	653,696	Operating Margin	-579,168	-6.2%	Days to Collect 51.8
Long Term Liabilities	5,781,295	Other Income	1,956	0.0%	Avg Payment Days 17.3
Total Equity	1,088,783	Other Expense	0	0.0%	Depreciation Rate 4.1%
Total Liab. and Equity	7,523,774	Net Profit or Loss	(593,496)	-6.4%	Return on Equity -54.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235139 HEARTLAND HEALTH CARE CENTER-SAGINAW		Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-SAGINAW		4/30/2016 366 Days Settled	
SAGINAW, MI 48601		CR Beds 103 POS Beds 0	
SAGINAW		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	62.7%
Balance Sheet		Income Statement	
Current Assets	437,698	Total Charges	8,475,245
Fixed Assets	3,132,569	Contract Allowance	2,696,528
Other Assets	587,487	Operating Revenue	5,778,717
Total Assets	4,157,754	Operating Expense	6,850,153
Current Liabilities	449,225	Operating Margin	-1,071,436
Long Term Liabilities	951,424	Other Income	2,726
Total Equity	2,757,105	Other Expense	0
Total Liab. and Equity	4,157,754	Net Profit or Loss	(1,084,002)
		31.8%	Skilled Nursing 72.2%
		68.2%	Ancillary Service 27.8%
		118.5%	Current Ratio 1.0
		-18.5%	Days to Collect 27.6
		0.0%	Avg Payment Days 19.4
		0.0%	Depreciation Rate 1.7%
		-18.8%	Return on Equity -39.3%

235395 HEARTLAND HEALTH CARE CENTER-THREE RIVERS		Proprietary - Other	
HEARTLAND HEALTH CARE CENTER-THREE RIVERS		4/30/2016 366 Days Settled	
THREE RIVERS, MI 49093		CR Beds 100 POS Beds 0	
SAINT JOSEPH		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	80.2%
Balance Sheet		Income Statement	
Current Assets	612,257	Total Charges	10,112,244
Fixed Assets	6,527,467	Contract Allowance	2,704,202
Other Assets	5,861,671	Operating Revenue	7,408,042
Total Assets	13,001,395	Operating Expense	8,392,519
Current Liabilities	497,438	Operating Margin	-984,477
Long Term Liabilities	14,942,860	Other Income	14,188
Total Equity	-2,438,903	Other Expense	0
Total Liab. and Equity	13,001,395	Net Profit or Loss	(980,968)
		26.7%	Skilled Nursing 76.6%
		73.3%	Ancillary Service 23.4%
		113.3%	Current Ratio 1.2
		-13.3%	Days to Collect 30.2
		0.2%	Avg Payment Days 17.2
		0.0%	Depreciation Rate 3.2%
		-13.2%	Return on Equity 40.2%

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235365 HEARTLAND HEALTH CARE CENTER - LIVONIA NE				Proprietary - Other	
HEARTLAND HEALTH CARE CENTER - LIVONIA NE		12/31/2016 366 Days Settled			
LIVONIA, MI 48152				CR Beds 110 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	88.4%
				Length of Stay	57.4
				Average Wages	22.76
				26.6% Skilled Nursing	73.7%
				73.4% Ancillary Service	26.3%
				101.2% Current Ratio	1.0
				-1.2% Days to Collect	29.8
				0.0% Avg Payment Days	23.2
				0.0% Depreciation Rate	3.0%
				-1.3% Return on Equity	-5.4%
Balance Sheet		Income Statement			
Current Assets	914,407	Total Charges	15,058,980		
Fixed Assets	7,489,538	Contract Allowance	4,005,452		
Other Assets	127,663	Operating Revenue	11,053,528		
Total Assets	8,531,608	Operating Expense	11,188,881		
Current Liabilities	938,654	Operating Margin	-135,353		
Long Term Liabilities	4,945,400	Other Income	833		
Total Equity	2,647,554	Other Expense	0		
Total Liab. and Equity	8,531,608	Net Profit or Loss	(142,076)		
235665 HEARTLAND HEALTH CARE CENTER - STERLING HEIGHTS				Proprietary - Other	
HEARTLAND HEALTH CARE CENTER - STERLING HEIGHTS		12/31/2016 366 Days Settled			
STERLING HEIGHTS, MI 48312				CR Beds 120 POS Beds 0	
MACOMB				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	89.7%
				Length of Stay	20.3
				Average Wages	23.29
				42.3% Skilled Nursing	58.1%
				57.7% Ancillary Service	41.9%
				101.8% Current Ratio	2.4
				-1.8% Days to Collect	50.3
				0.0% Avg Payment Days	17.2
				0.0% Depreciation Rate	3.3%
				-1.8% Return on Equity	1.4%
Balance Sheet		Income Statement			
Current Assets	2,687,438	Total Charges	33,586,898		
Fixed Assets	15,446,210	Contract Allowance	14,197,470		
Other Assets	71,255	Operating Revenue	19,389,428		
Total Assets	18,204,903	Operating Expense	19,745,326		
Current Liabilities	1,112,565	Operating Margin	-355,898		
Long Term Liabilities	42,837,809	Other Income	1,136		
Total Equity	-25,745,471	Other Expense	0		
Total Liab. and Equity	18,204,903	Net Profit or Loss	(354,762)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235593 HENRY FORD VILLAGE, INC		Nonprofit - Church	
HENRY FORD VILLAGE, INC		12/31/2016 366 Days Settled	
DEARBORN, MI 48126		CR Beds 89 POS Beds 0	
WAYNE		Key Performance Ind.	
BLUE CROSS (MARYLAND)		Occupancy Rate	89.9%
		Length of Stay	29.0
		Average Wages	18.04
		Skilled Nursing	28.2%
		Ancillary Service	17.4%
		Current Ratio	0.5
		Days to Collect	27.8
		Avg Payment Days	40.3
		Depreciation Rate	4.6%
		Return on Equity	3.5%

Balance Sheet		Income Statement			
Current Assets	5,383,265	Total Charges	38,080,053		
Fixed Assets	82,185,849	Contract Allowance	6,242,319	16.4%	
Other Assets	3,922,100	Operating Revenue	31,837,734	83.6%	
Total Assets	91,491,214	Operating Expense	37,736,632	118.5%	
Current Liabilities	10,957,793	Operating Margin	-5,898,898	-18.5%	
Long Term Liabilities	155,934,521	Other Income	3,307,676	10.4%	
Total Equity	-75,401,100	Other Expense	0	0.0%	
Total Liab. and Equity	91,491,214	Net Profit or Loss	(2,614,758)	-8.2%	

235363 HERITAGE MANOR HEALTHCARE CENT		Proprietary - Corporation	
HERITAGE MANOR HEALTHCARE CENT		9/30/2016 366 Days Settled	
FLINT, MI 48532		CR Beds 180 POS Beds 0	
GENESEE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	66.3%
		Length of Stay	82.1
		Average Wages	22.15
		Skilled Nursing	79.0%
		Ancillary Service	8.1%
		Current Ratio	0.9
		Days to Collect	70.9
		Avg Payment Days	30.6
		Depreciation Rate	26.4%
		Return on Equity	27.3%

Balance Sheet		Income Statement			
Current Assets	2,133,286	Total Charges	29,969,740		
Fixed Assets	2,863,222	Contract Allowance	19,509,253	65.1%	
Other Assets	188,227	Operating Revenue	10,460,487	34.9%	
Total Assets	5,184,735	Operating Expense	11,516,045	110.1%	
Current Liabilities	2,287,927	Operating Margin	-1,055,558	-10.1%	
Long Term Liabilities	6,762,860	Other Income	147	0.0%	
Total Equity	-3,866,052	Other Expense	0	0.0%	
Total Liab. and Equity	5,184,735	Net Profit or Loss	(1,055,411)	-10.1%	

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235234 HERITAGE MANOR NURSING AND REHAB CENTER, LLC				Proprietary - Other	
HERITAGE MANOR NURSING AND REHAB CENTER, LLC				12/31/2016 366 Days Settled	
DETROIT, MI 48204				CR Beds 122 POS Beds 0	
WAYNE				Key Performance Ind.	
WPS MI				Occupancy Rate	73.8%
Balance Sheet		Income Statement		Length of Stay	150.5
Current Assets	973,625	Total Charges	8,908,725	Average Wages	16.57
Fixed Assets	258,172	Contract Allowance	1,055,495	11.8% Skilled Nursing	85.0%
Other Assets	49,940	Operating Revenue	7,853,230	88.2% Ancillary Service	15.0%
Total Assets	1,281,737	Operating Expense	7,798,046	99.3% Current Ratio	0.5
Current Liabilities	2,146,500	Operating Margin	55,184	0.7% Days to Collect	45.0
Long Term Liabilities	28,000	Other Income	2,281	0.0% Avg Payment Days	67.2
Total Equity	-892,763	Other Expense	0	0.0% Depreciation Rate	153.5%
Total Liab. and Equity	1,281,737	Net Profit or Loss	57,465	0.7% Return on Equity	-6.4%
235525 HERITAGE NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
HERITAGE NURSING AND REHABILITATION COMMUNITY				12/31/2016 366 Days Reopened	
ZEELAND, MI 49464				CR Beds 49 POS Beds 0	
OTTAWA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	71.3%
Balance Sheet		Income Statement		Length of Stay	126.6
Current Assets	2,292,474	Total Charges	5,290,839	Average Wages	11.00
Fixed Assets	218,837	Contract Allowance	2,027,745	38.3% Skilled Nursing	73.0%
Other Assets	122,158	Operating Revenue	3,263,094	61.7% Ancillary Service	27.0%
Total Assets	2,633,469	Operating Expense	3,309,997	101.4% Current Ratio	7.4
Current Liabilities	309,757	Operating Margin	-46,903	-1.4% Days to Collect	253.3
Long Term Liabilities	0	Other Income	17,313	0.5% Avg Payment Days	27.0
Total Equity	2,323,712	Other Expense	0	0.0% Depreciation Rate	99.8%
Total Liab. and Equity	2,633,469	Net Profit or Loss	(29,590)	-0.9% Return on Equity	-1.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235644 HICKORY RIDGE OF TEMPERANCE				Proprietary - Corporation	
HICKORY RIDGE OF TEMPERANCE		12/31/2016 366 Days Settled			
TEMPERANCE, MI 48182		CR Beds 74 POS Beds 0			
MONROE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		86.4%	
Balance Sheet		Income Statement		Length of Stay	
				51.4	
Current Assets	929,454	Total Charges	11,679,819	Average Wages	18.61
Fixed Assets	596,704	Contract Allowance	3,390,278	29.0%	Skilled Nursing
Other Assets	8,646	Operating Revenue	8,289,541	71.0%	Ancillary Service
Total Assets	1,534,804	Operating Expense	8,482,737	102.3%	Current Ratio
Current Liabilities	46,352	Operating Margin	-193,196	-2.3%	Days to Collect
Long Term Liabilities	-487,660	Other Income	12,560	0.2%	Avg Payment Days
Total Equity	1,976,112	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,534,804	Net Profit or Loss	(180,636)	-2.2%	Return on Equity
					-9.1%
235522 HILLCREST NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
HILLCREST NURSING AND REHABILITATION COMMUNITY		12/31/2016 366 Days Reopened			
NORTH MUSKEGON, MI 49445		CR Beds 39 POS Beds 0			
MUSKEGON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		94.3%	
Balance Sheet		Income Statement		Length of Stay	
				228.1	
Current Assets	3,533,686	Total Charges	5,152,989	Average Wages	16.30
Fixed Assets	269,266	Contract Allowance	1,928,707	37.4%	Skilled Nursing
Other Assets	133,788	Operating Revenue	3,224,282	62.6%	Ancillary Service
Total Assets	3,936,740	Operating Expense	2,906,396	90.1%	Current Ratio
Current Liabilities	567,709	Operating Margin	317,886	9.9%	Days to Collect
Long Term Liabilities	35	Other Income	25,613	0.8%	Avg Payment Days
Total Equity	3,368,996	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	3,936,740	Net Profit or Loss	343,499	10.7%	Return on Equity
					10.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235197 HILLSDALE CO MEDICAL CARE FACI				Government - County	
HILLSDALE CO MEDICAL CARE FACI				12/31/2016 366 Days Settled	
HILLSDALE, MI 49242				CR Beds 170 POS Beds 0	
HILLSDALE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	93.6%
Balance Sheet				Income Statement	
Current Assets	3,951,766	Total Charges	18,653,639	Length of Stay	256.5
Fixed Assets	10,706,949	Contract Allowance	1,973,143	Average Wages	19.45
Other Assets	6,428	Operating Revenue	16,680,496	10.6% Skilled Nursing	93.0%
Total Assets	14,665,143	Operating Expense	18,915,427	89.4% Ancillary Service	7.0%
Current Liabilities	3,086,243	Operating Margin	-2,234,931	113.4% Current Ratio	1.3
Long Term Liabilities	181,000	Other Income	3,098,857	-13.4% Days to Collect	38.6
Total Equity	11,397,900	Other Expense	0	18.6% Avg Payment Days	32.0
Total Liab. and Equity	14,665,143	Net Profit or Loss	616,884	0.0% Depreciation Rate	3.1%
				3.7% Return on Equity	5.4%
235511 HILLTOP MANOR HEALTH CARE CENTER				Proprietary - Other	
HILLTOP MANOR HEALTH CARE CENTER				12/31/2016 366 Days Settled	
ROSCOMMON, MI 48653				CR Beds 118 POS Beds 0	
ROSCOMMON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	56.2%
Balance Sheet				Income Statement	
Current Assets	952,942	Total Charges	5,569,690	Length of Stay	117.2
Fixed Assets	42,897	Contract Allowance	391,583	Average Wages	16.78
Other Assets	13,477	Operating Revenue	5,178,107	7.0% Skilled Nursing	81.9%
Total Assets	1,009,316	Operating Expense	5,486,478	93.0% Ancillary Service	18.1%
Current Liabilities	952,667	Operating Margin	-308,371	106.0% Current Ratio	1.0
Long Term Liabilities	338,566	Other Income	6,944,132	-6.0% Days to Collect	55.7
Total Equity	-281,917	Other Expense	0	134.1% Avg Payment Days	43.5
Total Liab. and Equity	1,009,316	Net Profit or Loss	6,546,785	0.0% Depreciation Rate	524.6%
				126.4% Return on Equity	- 2,322.2%

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235435 HOLLAND HOME - FULTON MANOR				Nonprofit - Other	
HOLLAND HOME - FULTON MANOR		12/31/2016 366 Days Settled			
GRAND RAPIDS, MI 49503		CR Beds 368 POS Beds 0			
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		58.0%	
Balance Sheet		Income Statement		Length of Stay	
				513.7	
Current Assets	5,803,886	Total Charges	14,506,407	Average Wages	
Fixed Assets	4,075,783	Contract Allowance	2,469,995	16.63	
Other Assets	0	Operating Revenue	12,036,412	17.0%	
Total Assets	9,879,669	Operating Expense	11,422,153	83.0%	
Current Liabilities	453,104	Operating Margin	614,259	94.9%	
Long Term Liabilities	0	Other Income	303,587	5.1%	
Total Equity	9,426,565	Other Expense	0	0.0%	
Total Liab. and Equity	9,879,669	Net Profit or Loss	898,826	7.5%	

235440 HOLLAND HOME - RAYBROOK MANOR				Proprietary - Other	
HOLLAND HOME - RAYBROOK MANOR		12/31/2016 366 Days Settled			
GRAND RAPIDS, MI 49546		CR Beds 366 POS Beds 0			
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		86.4%	
Balance Sheet		Income Statement		Length of Stay	
				476.0	
Current Assets	1,213,508	Total Charges	21,660,946	Average Wages	
Fixed Assets	13,169,033	Contract Allowance	2,725,036	16.94	
Other Assets	8,435,586	Operating Revenue	18,935,910	12.6%	
Total Assets	22,818,127	Operating Expense	15,324,555	87.4%	
Current Liabilities	181,633	Operating Margin	3,611,355	80.9%	
Long Term Liabilities	18,705,000	Other Income	164,451	19.1%	
Total Equity	3,931,494	Other Expense	0	0.9%	
Total Liab. and Equity	22,818,127	Net Profit or Loss	3,638,285	0.0%	

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235540 HOLLAND HOME BRETON REHABILITATION & LIVING CENTRE		Nonprofit - Other	
HOLLAND HOME BRETON REHABILITATION & LIVING CENTRE		12/31/2016 366 Days Settled	
GRAND RAPIDS, MI 49512		CR Beds 58 POS Beds 0	
KENT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	91.2%
Balance Sheet		Income Statement	
Current Assets	963,604	Total Charges	7,983,035
Fixed Assets	5,156,154	Contract Allowance	1,928,166
Other Assets	0	Operating Revenue	6,054,869
Total Assets	6,119,758	Operating Expense	5,411,823
Current Liabilities	-38,094	Operating Margin	643,046
Long Term Liabilities	0	Other Income	70,929
Total Equity	6,157,852	Other Expense	0
Total Liab. and Equity	6,119,758	Net Profit or Loss	678,900
		24.2%	Skilled Nursing 71.4%
		75.8%	Ancillary Service 28.6%
		89.4%	Current Ratio (25.3)
		10.6%	Days to Collect 57.1
		1.2%	Avg Payment Days (2.6)
		0.0%	Depreciation Rate 3.5%
		11.2%	Return on Equity 11.0%
235279 HOLT SENIOR CARE AND REHAB CENTER, L L C		Proprietary - Corporation	
HOLT SENIOR CARE AND REHAB CENTER, L L C		12/31/2016 366 Days Settled	
HOLT, MI 48842		CR Beds 101 POS Beds 0	
INGHAM		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	86.9%
Balance Sheet		Income Statement	
Current Assets	4,484,269	Total Charges	12,441,780
Fixed Assets	549,920	Contract Allowance	1,159,815
Other Assets	1,195,098	Operating Revenue	11,281,965
Total Assets	6,229,287	Operating Expense	10,118,809
Current Liabilities	1,962,134	Operating Margin	1,163,156
Long Term Liabilities	0	Other Income	-3,857
Total Equity	4,267,153	Other Expense	0
Total Liab. and Equity	6,229,287	Net Profit or Loss	1,031,133
		9.3%	Skilled Nursing 69.4%
		90.7%	Ancillary Service 30.6%
		89.7%	Current Ratio 2.3
		10.3%	Days to Collect 24.6
		0.0%	Avg Payment Days 22.0
		0.0%	Depreciation Rate 58.1%
		9.1%	Return on Equity 24.2%

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235228 HOPE HEALTHCARE CENTER				Proprietary - Corporation	
HOPE HEALTHCARE CENTER		9/30/2016 366 Days Settled			
WESTLAND, MI 48185				CR Beds 142 POS Beds 0	
WAYNE				Key Performance Ind.	
TRAILBLAZER (OKLAHOMA)				Occupancy Rate	75.9%
				Length of Stay	102.0
				Average Wages	21.54
				62.4% Skilled Nursing	86.9%
				37.6% Ancillary Service	7.2%
				93.4% Current Ratio	0.8
				6.6% Days to Collect	35.9
				0.0% Avg Payment Days	32.5
				0.0% Depreciation Rate	68.5%
				6.6% Return on Equity	22.9%
<hr/>					
235031 HOUGHTON CO MED CARE FACILITY				Government - County	
HOUGHTON CO MED CARE FACILITY		9/30/2016 366 Days Settled			
HANCOCK, MI 49930				CR Beds 197 POS Beds 0	
HOUGHTON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	96.7%
				Length of Stay	233.9
				Average Wages	19.39
				-7.2% Skilled Nursing	93.8%
				107.2% Ancillary Service	6.2%
				94.6% Current Ratio	10.6
				5.4% Days to Collect	23.0
				11.0% Avg Payment Days	39.3
				0.0% Depreciation Rate	3.7%
				14.4% Return on Equity	15.1%

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235056 HOYT NURSING & REHAB CENTRE		Proprietary - Corporation	
HOYT NURSING & REHAB CENTRE		12/31/2016 366 Days Settled	
SAGINAW, MI 48602		CR Beds 128 POS Beds 0	
SAGINAW		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	95.2%
Balance Sheet		Income Statement	
Current Assets	1,733,520	Total Charges	12,603,406
Fixed Assets	109,260	Contract Allowance	1,174,125
Other Assets	-218,457	Operating Revenue	11,429,281
Total Assets	<u>1,624,323</u>	Operating Expense	11,672,409
Current Liabilities	775,469	Operating Margin	-243,128
Long Term Liabilities	14,090	Other Income	224,461
Total Equity	834,764	Other Expense	0
Total Liab. and Equity	<u>1,624,323</u>	Net Profit or Loss	<u>(82,863)</u>
		9.3%	Skilled Nursing 82.6%
		90.7%	Ancillary Service 17.4%
		102.1%	Current Ratio 2.2
		-2.1%	Days to Collect 36.6
		2.0%	Avg Payment Days 20.6
		0.0%	Depreciation Rate 216.2%
		-0.7%	Return on Equity -9.9%

235028 HURON CO MED CARE FACILITY		Government - County	
HURON CO MED CARE FACILITY		12/31/2016 366 Days Settled	
BAD AXE, MI 48413		CR Beds 112 POS Beds 0	
HURON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	83.0%
Balance Sheet		Income Statement	
Current Assets	4,978,810	Total Charges	12,802,783
Fixed Assets	7,968,023	Contract Allowance	844,600
Other Assets	1,058,811	Operating Revenue	11,958,183
Total Assets	<u>14,005,644</u>	Operating Expense	13,269,895
Current Liabilities	2,132,094	Operating Margin	-1,311,712
Long Term Liabilities	7,329,936	Other Income	868,287
Total Equity	4,543,614	Other Expense	0
Total Liab. and Equity	<u>14,005,644</u>	Net Profit or Loss	<u>(483,879)</u>
		6.6%	Skilled Nursing 79.6%
		93.4%	Ancillary Service 20.4%
		111.0%	Current Ratio 2.3
		-11.0%	Days to Collect 66.2
		7.3%	Avg Payment Days 21.0
		0.0%	Depreciation Rate 3.0%
		-4.0%	Return on Equity -10.6%

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235592 HURON WOODS NURSING CENTER				Proprietary - Corporation	
HURON WOODS NURSING CENTER		12/31/2016 366 Days Settled			
KAWKAWLIN, MI 48631		CR Beds 60 POS Beds 0			
BAY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		91.5%	
Balance Sheet		Income Statement		Length of Stay	
				189.5	
Current Assets	1,024,064	Total Charges	7,334,797	Average Wages	
Fixed Assets	199,695	Contract Allowance	1,288,197	17.6%	
Other Assets	0	Operating Revenue	6,046,600	82.4%	
Total Assets	1,223,759	Operating Expense	5,806,861	96.0%	
Current Liabilities	398,864	Operating Margin	239,739	4.0%	
Long Term Liabilities	9,570	Other Income	1,281	0.0%	
Total Equity	815,325	Other Expense	0	0.0%	
Total Liab. and Equity	1,223,759	Net Profit or Loss	193,020	3.2%	

235514 IMPERIAL HEALTHCARE CENTRE				Proprietary - Other	
IMPERIAL HEALTHCARE CENTRE		12/31/2016 366 Days Settled			
DEARBORN HEIGHTS, MI 48125		CR Beds 265 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		91.6%	
Balance Sheet		Income Statement		Length of Stay	
				209.6	
Current Assets	5,695,097	Total Charges	28,467,350	Average Wages	
Fixed Assets	978,535	Contract Allowance	7,532,780	26.5%	
Other Assets	25,429	Operating Revenue	20,934,570	73.5%	
Total Assets	6,699,061	Operating Expense	21,125,911	100.9%	
Current Liabilities	1,570,417	Operating Margin	-191,341	-0.9%	
Long Term Liabilities	0	Other Income	52,736	0.3%	
Total Equity	5,128,644	Other Expense	0	0.0%	
Total Liab. and Equity	6,699,061	Net Profit or Loss	(145,047)	-0.7%	

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235015 INGHAM COUNTY MEDICAL CARE FAC				Government - County	
INGHAM COUNTY MEDICAL CARE FAC				12/31/2016 366 Days Settled	
OKEMOS, MI 48864				CR Beds 236 POS Beds 0	
INGHAM				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	93.6%
Balance Sheet				Income Statement	
Current Assets	17,786,319	Total Charges	28,880,098	Length of Stay	95.1
Fixed Assets	9,979,122	Contract Allowance	5,011,341	Average Wages	20.35
Other Assets	6,409,338	Operating Revenue	23,868,757	17.4% Skilled Nursing	88.9%
Total Assets	34,174,779	Operating Expense	26,183,151	82.6% Ancillary Service	11.1%
Current Liabilities	2,260,019	Operating Margin	-2,314,394	109.7% Current Ratio	7.9
Long Term Liabilities	0	Other Income	2,462,862	-9.7% Days to Collect	33.2
Total Equity	31,914,760	Other Expense	0	10.3% Avg Payment Days	27.8
Total Liab. and Equity	34,174,779	Net Profit or Loss	148,468	0.0% Depreciation Rate	3.9%
				0.6% Return on Equity	0.5%
235548 INN AT FREEDOM VILLAGE, THE				Proprietary - Partnership	
INN AT FREEDOM VILLAGE, THE				12/31/2016 366 Days Settled	
HOLLAND, MI 49423				CR Beds 112 POS Beds 0	
OTTAWA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	89.9%
Balance Sheet				Income Statement	
Current Assets	19,657,563	Total Charges	4,533,637	Length of Stay	87.5
Fixed Assets	72,316,549	Contract Allowance	-16,360,846	Average Wages	13.55
Other Assets	13,117	Operating Revenue	20,894,483	-360.9% Skilled Nursing	45.2%
Total Assets	91,987,229	Operating Expense	29,630,901	460.9% Ancillary Service	41.2%
Current Liabilities	34,051,527	Operating Margin	-8,736,418	141.8% Current Ratio	0.6
Long Term Liabilities	72,221,029	Other Income	2,969,262	-41.8% Days to Collect	37.6
Total Equity	-14,285,327	Other Expense	0	14.2% Avg Payment Days	90.9
Total Liab. and Equity	91,987,229	Net Profit or Loss	(5,767,156)	0.0% Depreciation Rate	14.7%
				-27.6% Return on Equity	40.4%

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235011 IOSCO CO MEDICAL CARE FACILITY		Government - County	
IOSCO CO MEDICAL CARE FACILITY		12/31/2016 366 Days Settled	
TAWAS CITY, MI 48763		CR Beds 78 POS Beds 0	
IOSCO		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	89.2%
		Length of Stay	163.2
		Average Wages	14.08
		8.7%	Skilled Nursing
		91.3%	Ancillary Service
		95.2%	Current Ratio
		4.8%	Days to Collect
		6.7%	Avg Payment Days
		0.0%	Depreciation Rate
		10.6%	Return on Equity

Balance Sheet		Income Statement			
Current Assets	6,893,792	Total Charges	8,770,445		
Fixed Assets	6,178,217	Contract Allowance	759,549		
Other Assets	0	Operating Revenue	8,010,896		
Total Assets	<u>13,072,009</u>	Operating Expense	7,627,927		
Current Liabilities	1,200,650	Operating Margin	382,969		
Long Term Liabilities	1,086,296	Other Income	533,289		
Total Equity	<u>10,785,063</u>	Other Expense	0		
Total Liab. and Equity	<u>13,072,009</u>	Net Profit or Loss	<u>848,978</u>		

235257 IRON CO MEDICAL CARE FACILITY		Government - County	
IRON CO MEDICAL CARE FACILITY		12/31/2016 366 Days Settled	
CRYSTAL FALLS, MI 49920		CR Beds 200 POS Beds 0	
IRON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	89.9%
		Length of Stay	329.1
		Average Wages	18.78
		4.8%	Skilled Nursing
		95.2%	Ancillary Service
		105.3%	Current Ratio
		-5.3%	Days to Collect
		1.9%	Avg Payment Days
		0.0%	Depreciation Rate
		-3.7%	Return on Equity

Balance Sheet		Income Statement			
Current Assets	4,809,933	Total Charges	23,638,124		
Fixed Assets	21,547,270	Contract Allowance	1,128,215		
Other Assets	5,494,024	Operating Revenue	22,509,909		
Total Assets	<u>31,851,227</u>	Operating Expense	23,708,507		
Current Liabilities	3,190,935	Operating Margin	-1,198,598		
Long Term Liabilities	17,392,099	Other Income	423,766		
Total Equity	<u>11,268,193</u>	Other Expense	0		
Total Liab. and Equity	<u>31,851,227</u>	Net Profit or Loss	<u>(827,454)</u>		

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235601 IRON RIVER CARE CENTER		Proprietary - Corporation	
IRON RIVER CARE CENTER		12/31/2016 366 Days Settled	
IRON RIVER, MI 49935		CR Beds 69 POS Beds 0	
IRON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	80.7%
		Length of Stay	210.1
		Average Wages	16.54
		30.4% Skilled Nursing	94.6%
		69.6% Ancillary Service	5.4%
		103.7% Current Ratio	0.8
		-3.7% Days to Collect	26.8
		0.7% Avg Payment Days	20.9
		0.0% Depreciation Rate	79.2%
		-3.0% Return on Equity	24.2%
<hr/>			
235037 ISABELLA CO MEDICAL CARE FACIL		Government - City-County	
ISABELLA CO MEDICAL CARE FACIL		9/30/2016 366 Days Settled	
MOUNT PLEASANT, MI 48858		CR Beds 100 POS Beds 0	
ISABELLA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	96.7%
		Length of Stay	97.3
		Average Wages	19.39
		11.8% Skilled Nursing	66.1%
		88.2% Ancillary Service	33.9%
		105.7% Current Ratio	4.5
		-5.7% Days to Collect	83.9
		12.3% Avg Payment Days	19.7
		0.0% Depreciation Rate	3.4%
		5.5% Return on Equity	4.5%

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235019 JACKSON COUNTY MEDICAL CARE FACILITY				Government - City-County	
JACKSON COUNTY MEDICAL CARE FACILITY		12/31/2016 366 Days Settled			
JACKSON, MI 49201				CR Beds 194 POS Beds 0	
JACKSON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	95.7%
				Length of Stay	174.2
				Average Wages	21.72
				7.9% Skilled Nursing	86.8%
				92.1% Ancillary Service	13.2%
				98.5% Current Ratio	6.0
				1.5% Days to Collect	41.9
				0.1% Avg Payment Days	7.9
				0.0% Depreciation Rate	4.7%
				1.5% Return on Equity	1.7%
<hr/>					
235628 JAMIESON NURSING HOME				Proprietary - Corporation	
JAMIESON NURSING HOME		6/30/2016 366 Days Settled			
HARRISVILLE, MI 48740				CR Beds 39 POS Beds 0	
ALCONA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	35.0%
				Length of Stay	226.9
				Average Wages	14.66
				6.8% Skilled Nursing	93.2%
				93.2% Ancillary Service	6.8%
				104.5% Current Ratio	0.7
				-4.5% Days to Collect	33.4
				1.2% Avg Payment Days	54.0
				0.0% Depreciation Rate	4.5%
				-3.3% Return on Equity	-20.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235519 KING NURSING & REHABILITATION COMMUNITY				Proprietary - Corporation	
KING NURSING & REHABILITATION COMMUNITY		12/31/2016 366 Days Settled			
HOUGHTON LAKE, MI 48629				CR Beds 61	POS Beds 0
ROSCOMMON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	95.6%
Balance Sheet		Income Statement		Length of Stay	152.5
Current Assets	5,944,585	Total Charges	8,465,663	Average Wages	13.86
Fixed Assets	341,038	Contract Allowance	3,480,668	41.1% Skilled Nursing	67.5%
Other Assets	83,617	Operating Revenue	4,984,995	58.9% Ancillary Service	32.5%
Total Assets	6,369,240	Operating Expense	4,194,685	84.1% Current Ratio	12.4
Current Liabilities	479,418	Operating Margin	790,310	15.9% Days to Collect	429.2
Long Term Liabilities	0	Other Income	33,465	0.7% Avg Payment Days	23.9
Total Equity	5,889,822	Other Expense	0	0.0% Depreciation Rate	75.3%
Total Liab. and Equity	6,369,240	Net Profit or Loss	823,775	16.5% Return on Equity	14.0%

235343 KITH HAVEN				Proprietary - Corporation	
KITH HAVEN		12/31/2016 366 Days Settled			
FLINT, MI 48504				CR Beds 159	POS Beds 0
GENESEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	87.7%
Balance Sheet		Income Statement		Length of Stay	121.8
Current Assets	2,179,017	Total Charges	20,918,370	Average Wages	17.50
Fixed Assets	765,981	Contract Allowance	5,701,918	27.3% Skilled Nursing	79.7%
Other Assets	6,050	Operating Revenue	15,216,452	72.7% Ancillary Service	20.3%
Total Assets	2,951,048	Operating Expense	14,842,303	97.5% Current Ratio	3.8
Current Liabilities	571,387	Operating Margin	374,149	2.5% Days to Collect	66.8
Long Term Liabilities	-8,551,271	Other Income	68,934	0.5% Avg Payment Days	17.6
Total Equity	10,930,932	Other Expense	0	0.0% Depreciation Rate	108.3%
Total Liab. and Equity	2,951,048	Net Profit or Loss	443,083	2.9% Return on Equity	4.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235320 LAHSER HILLS CARE CENTRE		Proprietary - Corporation	
LAHSER HILLS CARE CENTRE		12/31/2016 366 Days Settled	
SOUTHFIELD, MI 48034		CR Beds 143 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	92.2%
Balance Sheet		Income Statement	
Current Assets	355,757	Total Charges	16,940,799
Fixed Assets	432,096	Contract Allowance	2,376,479
Other Assets	0	Operating Revenue	14,564,320
Total Assets	<u>787,853</u>	Operating Expense	13,311,968
Current Liabilities	686,504	Operating Margin	1,252,352
Long Term Liabilities	0	Other Income	23,996
Total Equity	<u>101,349</u>	Other Expense	0
Total Liab. and Equity	<u>787,853</u>	Net Profit or Loss	<u>850,053</u>
		14.0%	Skilled Nursing 80.4%
		86.0%	Ancillary Service 19.6%
		91.4%	Current Ratio 0.5
		8.6%	Days to Collect 42.7
		0.2%	Avg Payment Days 17.9
		0.0%	Depreciation Rate 48.0%
		5.8%	Return on Equity 838.7%

235481 LAKE ORION NURSING CENTER		Proprietary - Other	
LAKE ORION NURSING CENTER		9/30/2016 366 Days Settled	
LAKE ORION, MI 48362		CR Beds 120 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	93.5%
Balance Sheet		Income Statement	
Current Assets	6,301,482	Total Charges	14,406,798
Fixed Assets	1,614,257	Contract Allowance	3,305,305
Other Assets	48,481	Operating Revenue	11,101,493
Total Assets	<u>7,964,220</u>	Operating Expense	11,374,784
Current Liabilities	-10,788,616	Operating Margin	-273,291
Long Term Liabilities	-2	Other Income	1,147,107
Total Equity	<u>18,752,838</u>	Other Expense	0
Total Liab. and Equity	<u>7,964,220</u>	Net Profit or Loss	<u>754,320</u>
		22.9%	Skilled Nursing 73.1%
		77.1%	Ancillary Service 26.9%
		102.5%	Current Ratio (0.6)
		-2.5%	Days to Collect 38.5
		10.3%	Avg Payment Days 19.4
		0.0%	Depreciation Rate 5.2%
		6.8%	Return on Equity 4.0%

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235116 LAKE WOODS NURSING & REHABILITATION CENTER		Proprietary - Corporation	
LAKE WOODS NURSING & REHABILITATION CENTER		12/31/2016 366 Days Settled	
MUSKEGON, MI 49442		CR Beds 90 POS Beds 0	
MUSKEGON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	88.3%
		Length of Stay	162.6
		Average Wages	16.09
		20.8% Skilled Nursing	84.0%
		79.2% Ancillary Service	16.0%
		77.2% Current Ratio	2.7
		22.8% Days to Collect	41.6
		0.6% Avg Payment Days	34.7
		0.0% Depreciation Rate	48.7%
		18.3% Return on Equity	119.7%
<hr/>			
235589 LAKELAND CENTER (THE)		Proprietary - Partnership	
LAKELAND CENTER (THE)		12/31/2016 366 Days Settled	
SOUTHFIELD, MI 48034		CR Beds 91 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	88.3%
		Length of Stay	74.3
		Average Wages	22.76
		55.6% Skilled Nursing	68.1%
		44.4% Ancillary Service	31.9%
		93.8% Current Ratio	0.6
		6.2% Days to Collect	63.3
		2.7% Avg Payment Days	13.2
		0.0% Depreciation Rate	19.1%
		8.9% Return on Equity	72.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235547 LAKEPOINTE SENIOR CARE AND REHAB CENTER, L L C		Proprietary - Corporation	
LAKEPOINTE SENIOR CARE AND REHAB CENTER, L L C		12/31/2016 366 Days Settled	
CLINTON TOWNSHIP, MI 48036		CR Beds 134 POS Beds 0	
MACOMB		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	91.7%
Balance Sheet		Income Statement	
Current Assets	8,026	Total Charges	17,002,821
Fixed Assets	1,353,273	Contract Allowance	2,867,010
Other Assets	-671,976	Operating Revenue	14,135,811
Total Assets	689,323	Operating Expense	12,715,374
Current Liabilities	797,684	Operating Margin	1,420,437
Long Term Liabilities	0	Other Income	22,732
Total Equity	-108,361	Other Expense	0
Total Liab. and Equity	689,323	Net Profit or Loss	1,099,619
		16.9%	Skilled Nursing 74.7%
		83.1%	Ancillary Service 25.3%
		90.0%	Current Ratio 0.0
		10.0%	Days to Collect 49.2
		0.2%	Avg Payment Days 23.2
		0.0%	Depreciation Rate 32.4%
		7.8%	Return on Equity -
			1,014.8%
235372 LAKESHORE HEALTHCARE CRANBROOK CAMPUS, INC		Proprietary - Corporation	
LAKESHORE HEALTHCARE CRANBROOK CAMPUS, INC		12/31/2016 366 Days Settled	
DETROIT, MI 48234		CR Beds 66 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	74.7%
Balance Sheet		Income Statement	
Current Assets	1,283,538	Total Charges	11,934,585
Fixed Assets	151,672	Contract Allowance	8,473,700
Other Assets	0	Operating Revenue	3,460,885
Total Assets	1,435,210	Operating Expense	4,001,793
Current Liabilities	1,145,339	Operating Margin	-540,908
Long Term Liabilities	642,149	Other Income	204
Total Equity	-352,278	Other Expense	0
Total Liab. and Equity	1,435,210	Net Profit or Loss	(540,704)
		71.0%	Skilled Nursing 96.9%
		29.0%	Ancillary Service 3.1%
		115.6%	Current Ratio 1.1
		-15.6%	Days to Collect 120.4
		0.0%	Avg Payment Days 89.0
		0.0%	Depreciation Rate 197.6%
		-15.6%	Return on Equity 153.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235454 LAKESHORE HEALTHCARE ELMWOOD CAMPUS, INC				Proprietary - Corporation	
LAKESHORE HEALTHCARE ELMWOOD CAMPUS, INC		12/31/2016 366 Days Settled			
DETROIT, MI 48211				CR Beds 120 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 54.4%	
				Length of Stay 178.2	
				Average Wages 18.59	
				Skilled Nursing 76.0%	
				Ancillary Service 24.0%	
				Current Ratio 0.7	
				Days to Collect 175.6	
				Avg Payment Days 71.6	
				Depreciation Rate 133.6%	
				Return on Equity -404.1%	
Balance Sheet		Income Statement			
Current Assets	1,433,534	Total Charges	2,706,918		
Fixed Assets	264,001	Contract Allowance	1	0.0%	
Other Assets	0	Operating Revenue	2,706,917	100.0%	
Total Assets	<u>1,697,535</u>	Operating Expense	5,826,475	215.2%	
Current Liabilities	2,090,635	Operating Margin	-3,119,558	-115.2%	
Long Term Liabilities	-586,373	Other Income	2,338,624	86.4%	
Total Equity	<u>193,273</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,697,535</u>	Net Profit or Loss	<u>(780,934)</u>	-28.8%	

235468 LAKESHORE HEALTHCARE SKILLED NURSING & SPECIALTY C				Proprietary - Corporation	
LAKESHORE HEALTHCARE SKILLED NURSING & SPECIALTY C		12/31/2016 366 Days Settled			
DETROIT, MI 48202				CR Beds 110 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 77.3%	
				Length of Stay 148.3	
				Average Wages 17.27	
				Skilled Nursing 90.3%	
				Ancillary Service 9.7%	
				Current Ratio 0.9	
				Days to Collect 176.5	
				Avg Payment Days 100.3	
				Depreciation Rate 62.7%	
				Return on Equity 93.1%	
Balance Sheet		Income Statement			
Current Assets	2,822,732	Total Charges	6,720,276		
Fixed Assets	646,154	Contract Allowance	1,247,967	18.6%	
Other Assets	0	Operating Revenue	5,472,309	81.4%	
Total Assets	<u>3,468,886</u>	Operating Expense	7,325,832	133.9%	
Current Liabilities	2,982,681	Operating Margin	-1,853,523	-33.9%	
Long Term Liabilities	2,476,059	Other Income	834	0.0%	
Total Equity	<u>-1,989,854</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>3,468,886</u>	Net Profit or Loss	<u>(1,852,689)</u>	-33.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235515 LAKEVIEW MANOR HEALTHCARE CENTER		Proprietary - Corporation	
LAKEVIEW MANOR HEALTHCARE CENTER 12/31/2016 366 Days Settled			
TAWAS CITY, MI 48763		CR Beds 60 POS Beds 0	
IOSCO		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	92.5%
Balance Sheet		Income Statement	
Current Assets	854,374	Total Charges	7,897,397
Fixed Assets	381,603	Contract Allowance	2,097,363
Other Assets	5,637	Operating Revenue	5,800,034
Total Assets	1,241,614	Operating Expense	5,079,372
Current Liabilities	432,735	Operating Margin	720,662
Long Term Liabilities	-3,546,137	Other Income	4,989
Total Equity	4,355,016	Other Expense	0
Total Liab. and Equity	1,241,614	Net Profit or Loss	725,651
		26.6%	Skilled Nursing 82.2%
		73.4%	Ancillary Service 17.8%
		87.6%	Current Ratio 2.0
		12.4%	Days to Collect 50.2
		0.1%	Avg Payment Days 15.2
		0.0%	Depreciation Rate 57.9%
		12.5%	Return on Equity 16.7%

235058 LAPEER COUNTY MEDICAL CARE FAC		Government - County	
LAPEER COUNTY MEDICAL CARE FAC 12/31/2016 366 Days Settled			
LAPEER, MI 48446		CR Beds 202 POS Beds 0	
LAPEER		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	99.5%
Balance Sheet		Income Statement	
Current Assets	4,587,316	Total Charges	22,674,329
Fixed Assets	18,579,125	Contract Allowance	-449,397
Other Assets	2,734,090	Operating Revenue	23,123,726
Total Assets	25,900,531	Operating Expense	23,433,251
Current Liabilities	2,973,221	Operating Margin	-309,525
Long Term Liabilities	9,035,431	Other Income	973,861
Total Equity	13,891,879	Other Expense	0
Total Liab. and Equity	25,900,531	Net Profit or Loss	664,336
		-2.0%	Skilled Nursing 93.5%
		102.0%	Ancillary Service 6.5%
		101.3%	Current Ratio 1.5
		-1.3%	Days to Collect 57.8
		4.2%	Avg Payment Days 45.8
		0.0%	Depreciation Rate 2.7%
		2.9%	Return on Equity 4.8%

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235299 LAURELS OF BEDFORD (THE)		Proprietary - Corporation	
LAURELS OF BEDFORD (THE)		12/31/2016 366 Days Settled	
BATTLE CREEK, MI 49017		CR Beds 123 POS Beds 0	
CALHOUN		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	76.9%
		Length of Stay	97.5
		Average Wages	21.03
		26.0% Skilled Nursing	71.0%
		74.0% Ancillary Service	26.8%
		111.5% Current Ratio	4.2
		-11.5% Days to Collect	13.6
		0.1% Avg Payment Days	25.0
		0.0% Depreciation Rate	719.9%
		-11.4% Return on Equity	-43.8%

Balance Sheet		Income Statement			
Current Assets	3,128,176	Total Charges	13,332,437		
Fixed Assets	203,979	Contract Allowance	3,465,787	26.0%	
Other Assets	0	Operating Revenue	9,866,650	74.0%	
Total Assets	3,332,155	Operating Expense	11,003,646	111.5%	
Current Liabilities	751,849	Operating Margin	-1,136,996	-11.5%	
Long Term Liabilities	0	Other Income	7,949	0.1%	
Total Equity	2,580,306	Other Expense	0	0.0%	
Total Liab. and Equity	3,332,155	Net Profit or Loss	(1,129,047)	-11.4%	

235636 LAURELS OF CARSON CITY		Proprietary - Corporation	
LAURELS OF CARSON CITY		12/31/2016 366 Days Settled	
CARSON CITY, MI 48811		CR Beds 82 POS Beds 0	
MONTCALM		Key Performance Ind.	
WPS MI		Occupancy Rate	90.0%
		Length of Stay	64.8
		Average Wages	18.85
		26.0% Skilled Nursing	68.3%
		74.0% Ancillary Service	28.4%
		100.6% Current Ratio	67.4
		-0.6% Days to Collect	30.7
		98.3% Avg Payment Days	15.1
		0.0% Depreciation Rate	1,270.3%
		97.7% Return on Equity	35.3%

Balance Sheet		Income Statement			
Current Assets	21,634,854	Total Charges	10,425,336		
Fixed Assets	25,624	Contract Allowance	2,711,845	26.0%	
Other Assets	0	Operating Revenue	7,713,491	74.0%	
Total Assets	21,660,478	Operating Expense	7,761,828	100.6%	
Current Liabilities	321,213	Operating Margin	-48,337	-0.6%	
Long Term Liabilities	0	Other Income	7,582,630	98.3%	
Total Equity	21,339,265	Other Expense	0	0.0%	
Total Liab. and Equity	21,660,478	Net Profit or Loss	7,534,293	97.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235302 LAURELS OF COLDWATER,THE		Proprietary - Corporation	
LAURELS OF COLDWATER,THE		12/31/2016 366 Days Settled	
COLDWATER, MI 49036		CR Beds 169 POS Beds 0	
BRANCH		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	84.0%
Balance Sheet		Income Statement	Length of Stay 103.7
Current Assets	2,251,887	Total Charges	15,061,330
Fixed Assets	64,947	Contract Allowance	3,093,281
Other Assets	0	Operating Revenue	11,968,049
Total Assets	2,316,834	Operating Expense	13,487,076
Current Liabilities	960,318	Operating Margin	-1,519,027
Long Term Liabilities	0	Other Income	823
Total Equity	1,356,516	Other Expense	0
Total Liab. and Equity	2,316,834	Net Profit or Loss	(1,518,204)
		20.5%	Skilled Nursing 75.3%
		79.5%	Ancillary Service 22.5%
		112.7%	Current Ratio 2.3
		-12.7%	Days to Collect 10.3
		0.0%	Avg Payment Days 26.1
		0.0%	Depreciation Rate 1,659.4%
		-12.7%	Return on Equity -111.9%

235513 LAURELS OF FULTON,THE		Proprietary - Corporation	
LAURELS OF FULTON,THE		12/31/2016 366 Days Settled	
PERRINTON, MI 48871		CR Beds 50 POS Beds 0	
GRATIOT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	75.5%
Balance Sheet		Income Statement	Length of Stay 136.8
Current Assets	77,307	Total Charges	3,853,012
Fixed Assets	38,660	Contract Allowance	617,713
Other Assets	0	Operating Revenue	3,235,299
Total Assets	115,967	Operating Expense	3,556,173
Current Liabilities	592,986	Operating Margin	-320,874
Long Term Liabilities	0	Other Income	2,956
Total Equity	-477,019	Other Expense	0
Total Liab. and Equity	115,967	Net Profit or Loss	(317,918)
		16.0%	Skilled Nursing 80.3%
		84.0%	Ancillary Service 18.7%
		109.9%	Current Ratio 0.1
		-9.9%	Days to Collect 6.6
		0.1%	Avg Payment Days 31.6
		0.0%	Depreciation Rate 340.8%
		-9.8%	Return on Equity 66.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235483 LAURELS OF GALESBURG (THE)		Proprietary - Corporation	
LAURELS OF GALESBURG (THE)		12/31/2016 366 Days Settled	
GALESBURG, MI 49053		CR Beds 93 POS Beds 0	
KALAMAZOO		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	89.2%
Balance Sheet		Income Statement	
Current Assets	2,625,138	Total Charges	10,011,101
Fixed Assets	25,446	Contract Allowance	2,027,647
Other Assets	0	Operating Revenue	7,983,454
Total Assets	2,650,584	Operating Expense	8,700,055
Current Liabilities	884,146	Operating Margin	-716,601
Long Term Liabilities	0	Other Income	6,268
Total Equity	1,766,438	Other Expense	0
Total Liab. and Equity	2,650,584	Net Profit or Loss	(710,333)
		20.3%	Skilled Nursing 73.5%
		79.7%	Ancillary Service 21.4%
		109.0%	Current Ratio 3.0
		-9.0%	Days to Collect 32.2
		0.1%	Avg Payment Days 22.1
		0.0%	Depreciation Rate 1,302.4%
		-8.9%	Return on Equity -40.2%

235327 LAURELS OF HUDSONVILLE (THE)		Proprietary - Corporation	
LAURELS OF HUDSONVILLE (THE)		12/31/2016 366 Days Settled	
HUDSONVILLE, MI 49426		CR Beds 108 POS Beds 0	
OTTAWA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	81.9%
Balance Sheet		Income Statement	
Current Assets	2,689,646	Total Charges	10,104,297
Fixed Assets	26,765	Contract Allowance	2,200,247
Other Assets	0	Operating Revenue	7,904,050
Total Assets	2,716,411	Operating Expense	8,729,372
Current Liabilities	1,066,667	Operating Margin	-825,322
Long Term Liabilities	0	Other Income	11,087
Total Equity	1,649,744	Other Expense	0
Total Liab. and Equity	2,716,411	Net Profit or Loss	(814,235)
		21.8%	Skilled Nursing 73.5%
		78.2%	Ancillary Service 23.2%
		110.4%	Current Ratio 2.5
		-10.4%	Days to Collect 31.6
		0.1%	Avg Payment Days 28.5
		0.0%	Depreciation Rate 1,645.3%
		-10.3%	Return on Equity -49.4%

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235253 LAURELS OF KENT (THE)		Proprietary - Corporation	
LAURELS OF KENT (THE)		12/31/2016 366 Days Settled	
LOWELL, MI 49331		CR Beds 153 POS Beds 0	
KENT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	67.4%
Balance Sheet		Income Statement	
Current Assets	5,895,944	Total Charges	12,843,719
Fixed Assets	102,008	Contract Allowance	3,094,652
Other Assets	0	Operating Revenue	9,749,067
Total Assets	5,997,952	Operating Expense	11,813,783
Current Liabilities	1,299,775	Operating Margin	-2,064,716
Long Term Liabilities	0	Other Income	12,911
Total Equity	4,698,177	Other Expense	0
Total Liab. and Equity	5,997,952	Net Profit or Loss	(2,051,805)
		24.1%	Skilled Nursing 70.6%
		75.9%	Ancillary Service 26.7%
		121.2%	Current Ratio 4.5
		-21.2%	Days to Collect 28.2
		0.1%	Avg Payment Days 26.3
		0.0%	Depreciation Rate 1,301.6%
		-21.0%	Return on Equity -43.7%

235385 LAURELS OF MT. PLEASANT (THE)		Proprietary - Corporation	
LAURELS OF MT. PLEASANT (THE)		12/31/2016 366 Days Settled	
MOUNT PLEASANT, MI 48858		CR Beds 112 POS Beds 0	
ISABELLA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	81.4%
Balance Sheet		Income Statement	
Current Assets	1,098,379	Total Charges	11,311,740
Fixed Assets	37,013	Contract Allowance	2,710,179
Other Assets	0	Operating Revenue	8,601,561
Total Assets	1,135,392	Operating Expense	9,010,001
Current Liabilities	1,051,926	Operating Margin	-408,440
Long Term Liabilities	0	Other Income	8,685
Total Equity	83,466	Other Expense	0
Total Liab. and Equity	1,135,392	Net Profit or Loss	(399,755)
		24.0%	Skilled Nursing 72.9%
		76.0%	Ancillary Service 25.8%
		104.7%	Current Ratio 1.0
		-4.7%	Days to Collect 32.7
		0.1%	Avg Payment Days 21.9
		0.0%	Depreciation Rate 1,623.7%
		-4.6%	Return on Equity -478.9%

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235313 LAURELS OF SANDY CREEK (THE)		Proprietary - Corporation	
LAURELS OF SANDY CREEK (THE)		12/31/2016 366 Days Settled	
WAYLAND, MI 49348		CR Beds 119 POS Beds 0	
ALLEGAN		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	69.8%
		Length of Stay	99.1
		Average Wages	19.42
		22.6%	Skilled Nursing 64.9%
		77.4%	Ancillary Service 25.1%
		116.5%	Current Ratio 0.2
		-16.5%	Days to Collect 30.2
		0.1%	Avg Payment Days 11.2
		0.0%	Depreciation Rate 293.1%
		-16.4%	Return on Equity 45.9%

Balance Sheet		Income Statement	
Current Assets	587,390	Total Charges	8,686,496
Fixed Assets	114,738	Contract Allowance	1,959,804
Other Assets	0	Operating Revenue	6,726,692
Total Assets	702,128	Operating Expense	7,835,080
Current Liabilities	3,102,624	Operating Margin	-1,108,388
Long Term Liabilities	0	Other Income	7,488
Total Equity	-2,400,496	Other Expense	0
Total Liab. and Equity	702,128	Net Profit or Loss	(1,100,900)

235711 LAW-DEN NURSING HOME		Proprietary - Corporation	
LAW-DEN NURSING HOME		12/31/2016 390 Days Settled	
DETROIT, MI 48206		CR Beds 0 POS Beds 0	
WAYNE		Key Performance Ind.	
WPS MI		Occupancy Rate	0.0%
		Length of Stay	
		Average Wages	
		0.0%	Skilled Nursing 0.0%
		0.0%	Ancillary Service 0.0%
		0.0%	Current Ratio
		0.0%	Days to Collect
		0.0%	Avg Payment Days
		0.0%	Depreciation Rate 0.0%
		0.0%	Return on Equity 0.0%

Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0

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235224 LENAWEЕ MEDICAL CARE FACILITY				Government - County	
LENAWEЕ MEDICAL CARE FACILITY		12/31/2016 366 Days Settled			
ADRIAN, MI 49221		CR Beds 136 POS Beds 0			
LENAWEЕ		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		93.8%	
Balance Sheet		Income Statement		Length of Stay	
				125.8	
Current Assets	8,488,341	Total Charges	15,379,620	Average Wages	
				17.02	
Fixed Assets	7,729,360	Contract Allowance	2,150,861	14.0%	Skilled Nursing
				84.1%	
Other Assets	2,690,107	Operating Revenue	13,228,759	86.0%	Ancillary Service
				15.9%	
Total Assets	18,907,808	Operating Expense	12,897,549	97.5%	Current Ratio
				5.3	
Current Liabilities	1,611,622	Operating Margin	331,210	2.5%	Days to Collect
				42.4	
Long Term Liabilities	1,545,507	Other Income	710,455	5.4%	Avg Payment Days
				27.1	
Total Equity	15,750,679	Other Expense	0	0.0%	Depreciation Rate
				4.6%	
Total Liab. and Equity	18,907,808	Net Profit or Loss	845,002	6.4%	Return on Equity
				5.4%	

235471 LIFE CARE CENTER OF PLAINWELL				Proprietary - Partnership	
LIFE CARE CENTER OF PLAINWELL		12/31/2016 366 Days Settled			
PLAINWELL, MI 49080		CR Beds 118 POS Beds 0			
ALLEGAN		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		92.2%	
Balance Sheet		Income Statement		Length of Stay	
				101.8	
Current Assets	1,489,088	Total Charges	12,294,129	Average Wages	
				18.22	
Fixed Assets	1,118,691	Contract Allowance	2,875,383	23.4%	Skilled Nursing
				86.6%	
Other Assets	84,341	Operating Revenue	9,418,746	76.6%	Ancillary Service
				13.4%	
Total Assets	2,692,120	Operating Expense	9,558,206	101.5%	Current Ratio
				2.5	
Current Liabilities	584,787	Operating Margin	-139,460	-1.5%	Days to Collect
				55.3	
Long Term Liabilities	1,278,094	Other Income	5,171	0.1%	Avg Payment Days
				22.2	
Total Equity	829,239	Other Expense	0	0.0%	Depreciation Rate
				23.7%	
Total Liab. and Equity	2,692,120	Net Profit or Loss	(134,289)	-1.4%	Return on Equity
				-16.2%	

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235543 LINCOLN HAVEN NURSING & REHAB COMMUNITY		Proprietary - Corporation	
LINCOLN HAVEN NURSING & REHAB COMMUNITY		12/31/2016 366 Days Settled	
LINCOLN, MI 48742		CR Beds 39 POS Beds 0	
ALCONA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 84.2%	
Balance Sheet		Income Statement	
Current Assets	1,875,394	Total Charges	4,154,370
Fixed Assets	209,249	Contract Allowance	1,477,562
Other Assets	353,540	Operating Revenue	2,676,808
Total Assets	2,438,183	Operating Expense	2,380,538
Current Liabilities	236,054	Operating Margin	296,270
Long Term Liabilities	0	Other Income	8,977
Total Equity	2,202,129	Other Expense	0
Total Liab. and Equity	2,438,183	Net Profit or Loss	305,247
		35.6%	Skilled Nursing 76.5%
		64.4%	Ancillary Service 23.5%
		88.9%	Current Ratio 7.9
		11.1%	Days to Collect 246.5
		0.3%	Avg Payment Days 27.8
		0.0%	Depreciation Rate 87.3%
		11.4%	Return on Equity 13.9%
235590 LIVONIA WOODS NURSING AND REHABILITATION		Nonprofit - Church	
LIVONIA WOODS NURSING AND REHABILITATION		12/31/2016 366 Days Settled	
LIVONIA, MI 48154		CR Beds 72 POS Beds 0	
WAYNE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 80.9%	
Balance Sheet		Income Statement	
Current Assets	2,226,330	Total Charges	8,580,449
Fixed Assets	4,957,388	Contract Allowance	1,168,061
Other Assets	0	Operating Revenue	7,412,388
Total Assets	7,183,718	Operating Expense	8,011,190
Current Liabilities	2,056,730	Operating Margin	-598,802
Long Term Liabilities	3,799,794	Other Income	2,100,766
Total Equity	1,327,194	Other Expense	0
Total Liab. and Equity	7,183,718	Net Profit or Loss	1,303,344
		13.6%	Skilled Nursing 70.5%
		86.4%	Ancillary Service 29.5%
		108.1%	Current Ratio 1.1
		-8.1%	Days to Collect 63.8
		28.3%	Avg Payment Days 20.2
		0.0%	Depreciation Rate 5.3%
		17.6%	Return on Equity 98.2%

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235252 LOURDES NURSING HOME		Nonprofit - Church	
LOURDES NURSING HOME		12/31/2016 366 Days Settled	
WATERFORD, MI 48328		CR Beds 108 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	93.0%
		Length of Stay	108.1
		Average Wages	21.78
		25.7%	Skilled Nursing 80.6%
		74.3%	Ancillary Service 19.4%
		105.3%	Current Ratio 1.1
		-5.3%	Days to Collect 33.0
		1.9%	Avg Payment Days 40.5
		0.0%	Depreciation Rate 4.4%
		-4.5%	Return on Equity -7.0%

Balance Sheet		Income Statement			
Current Assets	2,128,788	Total Charges	15,979,235		
Fixed Assets	18,722,867	Contract Allowance	4,108,520		
Other Assets	1,243,611	Operating Revenue	11,870,715		
Total Assets	22,095,266	Operating Expense	12,498,502		
Current Liabilities	1,924,246	Operating Margin	-627,787		
Long Term Liabilities	12,551,705	Other Income	220,562		
Total Equity	7,619,315	Other Expense	0		
Total Liab. and Equity	22,095,266	Net Profit or Loss	(535,992)		

235250 LUTHER MANOR NURSING HOME		Nonprofit - Church	
LUTHER MANOR NURSING HOME		12/31/2016 366 Days Settled	
SAGINAW, MI 48602		CR Beds 84 POS Beds 0	
SAGINAW		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	80.9%
		Length of Stay	133.0
		Average Wages	19.49
		5.1%	Skilled Nursing 86.8%
		94.9%	Ancillary Service 13.2%
		96.1%	Current Ratio 3.1
		3.9%	Days to Collect 689.3
		-4.8%	Avg Payment Days 545.3
		0.0%	Depreciation Rate 0.2%
		-0.9%	Return on Equity -0.2%

Balance Sheet		Income Statement			
Current Assets	46,302,756	Total Charges	8,014,018		
Fixed Assets	44,431,595	Contract Allowance	405,401		
Other Assets	7,567,110	Operating Revenue	7,608,617		
Total Assets	98,301,461	Operating Expense	7,312,862		
Current Liabilities	14,941,696	Operating Margin	295,755		
Long Term Liabilities	42,117,149	Other Income	-363,397		
Total Equity	41,242,616	Other Expense	0		
Total Liab. and Equity	98,301,461	Net Profit or Loss	(67,642)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235182 LYNWOOD MANOR HEALTHCARE CENTER		Proprietary - Corporation	
LYNWOOD MANOR HEALTHCARE CENTER 12/31/2016 366 Days Settled			
ADRIAN, MI 49221		CR Beds 84 POS Beds 0	
LENAWEE		Key Performance Ind.	
BLUE CROSS (MARYLAND)		Occupancy Rate	91.6%
Balance Sheet		Income Statement	
Current Assets	1,876,141	Total Charges	7,966,271
Fixed Assets	187,117	Contract Allowance	180,073
Other Assets	1,210	Operating Revenue	7,786,198
Total Assets	2,064,468	Operating Expense	7,596,701
Current Liabilities	1,344,276	Operating Margin	189,497
Long Term Liabilities	606,343	Other Income	-60,982
Total Equity	113,849	Other Expense	0
Total Liab. and Equity	2,064,468	Net Profit or Loss	(239,893)
		2.3%	Skilled Nursing 80.5%
		97.7%	Ancillary Service 19.5%
		97.6%	Current Ratio 1.4
		2.4%	Days to Collect 78.8
		-0.8%	Avg Payment Days 61.4
		0.0%	Depreciation Rate 20.2%
		-3.1%	Return on Equity -210.7%

235504 MAGNUMCARE OF ADRIAN, LLC		Proprietary - Corporation	
MAGNUMCARE OF ADRIAN, LLC 12/31/2016 366 Days Settled			
ADRIAN, MI 49221		CR Beds 120 POS Beds 0	
LENAWEE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	66.4%
Balance Sheet		Income Statement	
Current Assets	2,116,201	Total Charges	7,678,135
Fixed Assets	191,871	Contract Allowance	1,697,514
Other Assets	1,688,944	Operating Revenue	5,980,621
Total Assets	3,997,016	Operating Expense	6,365,655
Current Liabilities	4,398,319	Operating Margin	-385,034
Long Term Liabilities	0	Other Income	564
Total Equity	-401,303	Other Expense	0
Total Liab. and Equity	3,997,016	Net Profit or Loss	(384,470)
		22.1%	Skilled Nursing 90.9%
		77.9%	Ancillary Service 9.1%
		106.4%	Current Ratio 0.5
		-6.4%	Days to Collect 83.1
		0.0%	Avg Payment Days 73.8
		0.0%	Depreciation Rate 121.2%
		-6.4%	Return on Equity 95.8%

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235281 MAGNUMCARE OF HASTINGS, LLC		Proprietary - Corporation	
MAGNUMCARE OF HASTINGS, LLC		12/31/2016 366 Days Settled	
HASTINGS, MI 49058		CR Beds 106 POS Beds 0	
BARRY		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	72.5%
Balance Sheet		Income Statement	
Current Assets	1,060,055	Total Charges	7,347,197
Fixed Assets	338,098	Contract Allowance	1,056,138
Other Assets	1,094,109	Operating Revenue	6,291,059
Total Assets	<u>2,492,262</u>	Operating Expense	6,382,018
Current Liabilities	3,045,147	Operating Margin	-90,959
Long Term Liabilities	0	Other Income	3,359
Total Equity	<u>-552,885</u>	Other Expense	0
Total Liab. and Equity	<u>2,492,262</u>	Net Profit or Loss	<u>(87,665)</u>
		14.4%	Skilled Nursing 93.1%
		85.6%	Ancillary Service 6.9%
		101.4%	Current Ratio 0.3
		-1.4%	Days to Collect 35.7
		0.1%	Avg Payment Days 56.8
		0.0%	Depreciation Rate 62.9%
		-1.4%	Return on Equity 15.9%

235232 MAGNUMCARE OF MONROE		Proprietary - Corporation	
MAGNUMCARE OF MONROE		12/31/2016 366 Days Settled	
MONROE, MI 48162		CR Beds 152 POS Beds 0	
MONROE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	65.1%
Balance Sheet		Income Statement	
Current Assets	1,760,317	Total Charges	9,139,388
Fixed Assets	239,612	Contract Allowance	1,594,573
Other Assets	2,432,652	Operating Revenue	7,544,815
Total Assets	<u>4,432,581</u>	Operating Expense	7,205,670
Current Liabilities	3,624,812	Operating Margin	339,145
Long Term Liabilities	10,545	Other Income	5,416
Total Equity	<u>797,224</u>	Other Expense	0
Total Liab. and Equity	<u>4,432,581</u>	Net Profit or Loss	<u>344,561</u>
		17.4%	Skilled Nursing 88.8%
		82.6%	Ancillary Service 11.2%
		95.5%	Current Ratio 0.5
		4.5%	Days to Collect 61.2
		0.1%	Avg Payment Days 16.8
		0.0%	Depreciation Rate 128.2%
		4.6%	Return on Equity 43.2%

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235329 MAGNUMCARE OF SAGINAW, LLC				Proprietary - Corporation	
MAGNUMCARE OF SAGINAW, LLC		12/31/2016 366 Days Settled			
SAGINAW, MI 48603		CR Beds 98 POS Beds 0			
SAGINAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		60.1%	
Balance Sheet		Income Statement		Length of Stay	
				130.7	
Current Assets	1,415,962	Total Charges	5,999,414	Average Wages	
Fixed Assets	308,954	Contract Allowance	903,813	15.1%	
Other Assets	732,649	Operating Revenue	5,095,601	84.9%	
Total Assets	<u>2,457,565</u>	Operating Expense	6,057,388	118.9%	
Current Liabilities	4,989,484	Operating Margin	-961,787	-18.9%	
Long Term Liabilities	0	Other Income	7,668	0.2%	
Total Equity	<u>-2,531,919</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,457,565</u>	Net Profit or Loss	<u>(954,119)</u>	-18.7%	
235003 MANISTEE COUNTY MEDICAL CARE FACILITY				Government - County	
MANISTEE COUNTY MEDICAL CARE FACILITY		9/30/2016 366 Days Settled			
MANISTEE, MI 49660		CR Beds 100 POS Beds 0			
MANISTEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		84.9%	
Balance Sheet		Income Statement		Length of Stay	
				99.2	
Current Assets	3,876,882	Total Charges	9,208,605	Average Wages	
Fixed Assets	2,853,351	Contract Allowance	-118,854	-1.3%	
Other Assets	3,867,978	Operating Revenue	9,327,459	101.3%	
Total Assets	<u>10,598,211</u>	Operating Expense	10,609,603	113.7%	
Current Liabilities	1,155,971	Operating Margin	-1,282,144	-13.7%	
Long Term Liabilities	7,150,473	Other Income	1,021,817	11.0%	
Total Equity	<u>2,291,767</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>10,598,211</u>	Net Profit or Loss	<u>(348,872)</u>	-3.7%	

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235536 MANOR OF BATTLE CREEK SKILLED NURSING AND REHAB		Proprietary - Corporation	
MANOR OF BATTLE CREEK SKILLED NURSING AND REHAB		12/31/2016 366 Days Settled	
BATTLE CREEK, MI 49017		CR Beds 82 POS Beds 0	
CALHOUN		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 88.2%	
Balance Sheet		Income Statement	
Current Assets	1,461,837	Total Charges	8,170,331
Fixed Assets	493,011	Contract Allowance	471,172
Other Assets	0	Operating Revenue	7,699,159
Total Assets	1,954,848	Operating Expense	7,640,096
Current Liabilities	1,933,841	Operating Margin	59,063
Long Term Liabilities	44,190	Other Income	6,287
Total Equity	-23,183	Other Expense	0
Total Liab. and Equity	1,954,848	Net Profit or Loss	65,350
		5.8%	Skilled Nursing 79.2%
		94.2%	Ancillary Service 20.8%
		99.2%	Current Ratio 0.8
		0.8%	Days to Collect 45.1
		0.1%	Avg Payment Days 31.8
		0.0%	Depreciation Rate 66.8%
		0.8%	Return on Equity -281.9%

235267 MANORCARE NURSING AND REHABILITATION CENTER		Proprietary - Other	
MANORCARE NURSING AND REHABILITATION CENTER		5/31/2016 366 Days Settled	
KINGSFORD, MI 49801		CR Beds 120 POS Beds 0	
DICKINSON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 81.7%	
Balance Sheet		Income Statement	
Current Assets	745,501	Total Charges	14,348,782
Fixed Assets	6,661,430	Contract Allowance	4,610,611
Other Assets	11,284,269	Operating Revenue	9,738,171
Total Assets	18,691,200	Operating Expense	9,573,038
Current Liabilities	588,002	Operating Margin	165,133
Long Term Liabilities	23,937,334	Other Income	19,820
Total Equity	-5,834,136	Other Expense	0
Total Liab. and Equity	18,691,200	Net Profit or Loss	174,325
		32.1%	Skilled Nursing 69.6%
		67.9%	Ancillary Service 30.4%
		98.3%	Current Ratio 1.3
		1.7%	Days to Collect 27.2
		0.2%	Avg Payment Days 16.9
		0.0%	Depreciation Rate 3.1%
		1.8%	Return on Equity -3.0%

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235008 MAPLE LAWN MEDICAL CARE FACILI				Government - County					
MAPLE LAWN MEDICAL CARE FACILI		12/31/2016 366 Days Settled							
COLDWATER, MI 49036		CR Beds 114 POS Beds 0							
BRANCH		Key Performance Ind.							
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		94.4%					
Balance Sheet		Income Statement		Length of Stay		123.8			
				Average Wages		21.56			
Current Assets	3,937,763	Total Charges	14,238,087	14.0%		Skilled Nursing		86.0%	
Fixed Assets	6,206,611	Contract Allowance	1,990,697			86.0%		Ancillary Service	
Other Assets	794,567	Operating Revenue	12,247,390	107.4%		Current Ratio		2.1	
Total Assets	10,938,941	Operating Expense	13,156,369			-7.4%		Days to Collect	
Current Liabilities	1,915,235	Operating Margin	-908,979	11.2%		Avg Payment Days		52.4	
Long Term Liabilities	1,348,503	Other Income	1,376,049			0.0%		Depreciation Rate	
Total Equity	7,675,203	Other Expense	0	3.4%		Return on Equity		5.5%	
Total Liab. and Equity	10,938,941	Net Profit or Loss	420,546						

235613 MAPLE MANOR REHAB CENTER				Proprietary - Corporation					
MAPLE MANOR REHAB CENTER		12/31/2016 366 Days Settled							
WAYNE, MI 48184		CR Beds 59 POS Beds 0							
WAYNE		Key Performance Ind.							
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		86.0%					
Balance Sheet		Income Statement		Length of Stay		38.1			
				Average Wages		21.02			
Current Assets	2,820,294	Total Charges	9,514,569	17.6%		Skilled Nursing		68.3%	
Fixed Assets	943,365	Contract Allowance	1,672,243			82.4%		Ancillary Service	
Other Assets	0	Operating Revenue	7,842,326	88.1%		Current Ratio		9.4	
Total Assets	3,763,659	Operating Expense	6,906,920			11.9%		Days to Collect	
Current Liabilities	301,300	Operating Margin	935,406	0.8%		Avg Payment Days		1.3	
Long Term Liabilities	0	Other Income	62,034			0.0%		Depreciation Rate	
Total Equity	3,462,359	Other Expense	0	12.7%		Return on Equity		28.8%	
Total Liab. and Equity	3,763,659	Net Profit or Loss	997,440						

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235669 MAPLE MANOR REHAB CENTER OF NOVI INC				Proprietary - Corporation	
MAPLE MANOR REHAB CENTER OF NOVI INC 12/31/2016 366 Days Settled					
NOVI, MI 48377				CR Beds 88 POS Beds 0	
OAKLAND				Key Performance Ind.	
WPS MI				Occupancy Rate 66.0%	
Balance Sheet		Income Statement		Length of Stay 28.9	
Current Assets	2,868,815	Total Charges	15,232,288	Average Wages 18.16	
Fixed Assets	7,780,588	Contract Allowance	466,313	3.1% Skilled Nursing 61.5%	
Other Assets	941	Operating Revenue	14,765,975	96.9% Ancillary Service 38.5%	
Total Assets	10,650,344	Operating Expense	9,990,224	67.7% Current Ratio 1.4	
Current Liabilities	2,065,900	Operating Margin	4,775,751	32.3% Days to Collect 62.5	
Long Term Liabilities	3,038,835	Other Income	-24,336	-0.2% Avg Payment Days 2.2	
Total Equity	5,545,609	Other Expense	0	0.0% Depreciation Rate 0.2%	
Total Liab. and Equity	10,650,344	Net Profit or Loss	4,751,415	32.2% Return on Equity 85.7%	

235588 MAPLE VALLEY NURSING HOME				Proprietary - Corporation	
MAPLE VALLEY NURSING HOME 12/31/2016 366 Days Settled					
MAPLE CITY, MI 49664				CR Beds 25 POS Beds 0	
LEELANAU				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 74.8%	
Balance Sheet		Income Statement		Length of Stay 1,141.3	
Current Assets	284,284	Total Charges	1,693,343	Average Wages 19.66	
Fixed Assets	439,144	Contract Allowance	52,434	3.1% Skilled Nursing 99.1%	
Other Assets	236	Operating Revenue	1,640,909	96.9% Ancillary Service 0.9%	
Total Assets	723,664	Operating Expense	1,726,451	105.2% Current Ratio 1.6	
Current Liabilities	173,824	Operating Margin	-85,542	-5.2% Days to Collect 53.8	
Long Term Liabilities	262,183	Other Income	1,785	0.1% Avg Payment Days 12.5	
Total Equity	287,657	Other Expense	0	0.0% Depreciation Rate 3.4%	
Total Liab. and Equity	723,664	Net Profit or Loss	(83,757)	-5.1% Return on Equity -29.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235518 MAPLE WOODS MANOR				Proprietary - Corporation	
MAPLE WOODS MANOR		12/31/2016 366 Days Settled			
CLIO, MI 48420				CR Beds 151 POS Beds 0	
GENESEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	88.6%
Balance Sheet		Income Statement		Length of Stay	148.0
Current Assets	2,714,159	Total Charges	17,701,243	Average Wages	19.14
Fixed Assets	128,100	Contract Allowance	2,509,757	14.2%	Skilled Nursing 74.2%
Other Assets	0	Operating Revenue	15,191,486	85.8%	Ancillary Service 25.8%
Total Assets	2,842,259	Operating Expense	13,948,004	91.8%	Current Ratio 3.2
Current Liabilities	836,465	Operating Margin	1,243,482	8.2%	Days to Collect 48.8
Long Term Liabilities	0	Other Income	17,867	0.1%	Avg Payment Days 21.9
Total Equity	2,005,794	Other Expense	0	0.0%	Depreciation Rate 96.1%
Total Liab. and Equity	2,842,259	Net Profit or Loss	1,102,707	7.3%	Return on Equity 55.0%
235005 MAPLES BENZIE CO MEDICAL CARE				Government - City-County	
MAPLES BENZIE CO MEDICAL CARE		9/30/2016 366 Days Settled			
FRANKFORT, MI 49635				CR Beds 62 POS Beds 0	
BENZIE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	91.8%
Balance Sheet		Income Statement		Length of Stay	170.7
Current Assets	3,290,384	Total Charges	7,708,911	Average Wages	18.25
Fixed Assets	5,205,934	Contract Allowance	966,450	12.5%	Skilled Nursing 83.0%
Other Assets	0	Operating Revenue	6,742,461	87.5%	Ancillary Service 17.0%
Total Assets	8,496,318	Operating Expense	7,192,682	106.7%	Current Ratio 8.0
Current Liabilities	409,526	Operating Margin	-450,221	-6.7%	Days to Collect 107.1
Long Term Liabilities	2,390,160	Other Income	469,339	7.0%	Avg Payment Days 20.3
Total Equity	5,696,632	Other Expense	0	0.0%	Depreciation Rate 1.2%
Total Liab. and Equity	8,496,318	Net Profit or Loss	19,118	0.3%	Return on Equity 0.3%

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235321 MARQUETTE COUNTY MEDICAL CARE FACILITY				Government - County	
MARQUETTE COUNTY MEDICAL CARE FACILITY				12/31/2016 366 Days Settled	
ISHPEMING, MI 49849				CR Beds 140 POS Beds 0	
MARQUETTE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 94.4%	
Balance Sheet		Income Statement		Length of Stay 312.2	
Current Assets	7,017,903	Total Charges	15,431,162	Average Wages 17.37	
Fixed Assets	3,872,618	Contract Allowance	1,611,654	10.4%	Skilled Nursing 91.6%
Other Assets	6,665,721	Operating Revenue	13,819,508	89.6%	Ancillary Service 8.4%
Total Assets	17,556,242	Operating Expense	16,384,798	118.6%	Current Ratio 3.0
Current Liabilities	2,357,797	Operating Margin	-2,565,290	-18.6%	Days to Collect 52.5
Long Term Liabilities	3,599,155	Other Income	2,068,584	15.0%	Avg Payment Days 33.4
Total Equity	11,599,290	Other Expense	0	0.0%	Depreciation Rate 3.6%
Total Liab. and Equity	17,556,242	Net Profit or Loss	(547,864)	-4.0%	Return on Equity -4.7%
235174 MARSHALL NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
MARSHALL NURSING AND REHABILITATION COMMUNITY				12/31/2016 366 Days Settled	
MARSHALL, MI 49068				CR Beds 60 POS Beds 0	
CALHOUN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 86.9%	
Balance Sheet		Income Statement		Length of Stay 112.3	
Current Assets	7,841,543	Total Charges	7,261,994	Average Wages 16.88	
Fixed Assets	160,711	Contract Allowance	2,122,504	29.2%	Skilled Nursing 70.6%
Other Assets	48,000	Operating Revenue	5,139,490	70.8%	Ancillary Service 29.4%
Total Assets	8,050,254	Operating Expense	4,405,872	85.7%	Current Ratio 16.1
Current Liabilities	486,849	Operating Margin	733,618	14.3%	Days to Collect 551.3
Long Term Liabilities	0	Other Income	36,366	0.7%	Avg Payment Days 24.7
Total Equity	7,563,405	Other Expense	0	0.0%	Depreciation Rate 121.9%
Total Liab. and Equity	8,050,254	Net Profit or Loss	769,984	15.0%	Return on Equity 10.2%

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235155 MARTHA T BERRY MCF				Government - County	
MARTHA T BERRY MCF		12/31/2016 366 Days Settled			
MOUNT CLEMENS, MI 48043		CR Beds 217 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		94.9%	
Balance Sheet		Income Statement		Length of Stay	
				229.8	
Current Assets	11,115,130	Total Charges	24,287,893	Average Wages	
Fixed Assets	997,478	Contract Allowance	1,063,702	15.13	
Other Assets	4,163,295	Operating Revenue	23,224,191	4.4%	
Total Assets	16,275,903	Operating Expense	25,066,538	95.6%	
Current Liabilities	4,051,448	Operating Margin	-1,842,347	107.9%	
Long Term Liabilities	17,787,200	Other Income	7,995,210	-7.9%	
Total Equity	-5,562,745	Other Expense	0	34.4%	
Total Liab. and Equity	16,275,903	Net Profit or Loss	5,825,558	0.0%	
				25.1%	
				Return on Equity	
				-104.7%	
235288 MARVIN & BETTY DANTO FAMILY HEALTH CARE CENTER				Proprietary - Other	
MARVIN & BETTY DANTO FAMILY HEALTH CARE CENTER		12/31/2016 366 Days Settled			
WEST BLOOMFIELD, MI 48322		CR Beds 155 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		64.1%	
Balance Sheet		Income Statement		Length of Stay	
				51.5	
Current Assets	1,785,556	Total Charges	17,129,234	Average Wages	
Fixed Assets	7,033,644	Contract Allowance	4,948,013	23.81	
Other Assets	-24,587	Operating Revenue	12,181,221	28.9%	
Total Assets	8,794,613	Operating Expense	13,422,300	71.1%	
Current Liabilities	1,139,181	Operating Margin	-1,241,079	110.2%	
Long Term Liabilities	2,536,396	Other Income	10,158	-10.2%	
Total Equity	5,119,036	Other Expense	0	0.1%	
Total Liab. and Equity	8,794,613	Net Profit or Loss	(1,249,070)	0.0%	
				-10.3%	
				Return on Equity	
				-24.4%	

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235369 MARWOOD MANOR NURSING HOME				Nonprofit - Other	
MARWOOD MANOR NURSING HOME		9/30/2016 366 Days Settled			
PORT HURON, MI 48060				CR Beds 240 POS Beds 0	
SAINT CLAIR				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 91.4%	
				Length of Stay 148.7	
				Average Wages 19.29	
				1.8% Skilled Nursing 77.3%	
				98.2% Ancillary Service 22.7%	
				92.8% Current Ratio 5.0	
				7.2% Days to Collect 13.4	
				2.6% Avg Payment Days 25.2	
				0.0% Depreciation Rate 5.6%	
				9.7% Return on Equity 14.6%	
<hr/>					
235708 MARY FREE BED SUB-ACUTE REHABILITATION				Nonprofit - Church	
MARY FREE BED SUB-ACUTE REHABILITATION		6/30/2016 366 Days Settled			
GRAND RAPIDS, MI 49503				CR Beds 48 POS Beds 0	
KENT				Key Performance Ind.	
WPS MI				Occupancy Rate 36.3%	
				Length of Stay 20.3	
				Average Wages 23.03	
				63.5% Skilled Nursing 36.2%	
				36.5% Ancillary Service 63.8%	
				147.7% Current Ratio 1.2	
				-47.7% Days to Collect 219.0	
				0.0% Avg Payment Days 177.4	
				0.0% Depreciation Rate 3.6%	
				-47.7% Return on Equity -12.1%	

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235120 MARYCREST MANOR				Nonprofit - Church	
MARYCREST MANOR		6/30/2016 366 Days Settled			
LIVONIA, MI 48154				CR Beds 55 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 88.1%	
Balance Sheet		Income Statement		Length of Stay 73.0	
Current Assets	950,806	Total Charges	9,266,664	Average Wages 19.36	
Fixed Assets	22,075,648	Contract Allowance	3,429,146	37.0% Skilled Nursing 49.6%	
Other Assets	0	Operating Revenue	5,837,518	63.0% Ancillary Service 50.4%	
Total Assets	<u>23,026,454</u>	Operating Expense	9,205,305	157.7% Current Ratio 0.3	
Current Liabilities	3,551,748	Operating Margin	-3,367,787	-57.7% Days to Collect 55.5	
Long Term Liabilities	21,081,638	Other Income	-3,061	-0.1% Avg Payment Days 26.7	
Total Equity	<u>-1,606,932</u>	Other Expense	0	0.0% Depreciation Rate 9.7%	
Total Liab. and Equity	<u>23,026,454</u>	Net Profit or Loss	<u>(3,370,848)</u>	-57.7% Return on Equity 209.8%	
235667 MARYWOOD HEALTH CENTER				Nonprofit - Other	
MARYWOOD HEALTH CENTER		6/30/2016 366 Days Settled			
GRAND RAPIDS, MI 49503				CR Beds 49 POS Beds 0	
KENT				Key Performance Ind.	
WPS MI				Occupancy Rate 91.0%	
Balance Sheet		Income Statement		Length of Stay 23.8	
Current Assets	1,227,572	Total Charges	7,064,236	Average Wages 18.79	
Fixed Assets	1,343,830	Contract Allowance	473,559	6.7% Skilled Nursing 23.5%	
Other Assets	0	Operating Revenue	6,590,677	93.3% Ancillary Service 76.5%	
Total Assets	<u>2,571,402</u>	Operating Expense	7,168,364	108.8% Current Ratio 0.7	
Current Liabilities	1,788,714	Operating Margin	-577,687	-8.8% Days to Collect 60.2	
Long Term Liabilities	1,800,000	Other Income	541,881	8.2% Avg Payment Days 85.7	
Total Equity	<u>-1,017,312</u>	Other Expense	0	0.0% Depreciation Rate 49.7%	
Total Liab. and Equity	<u>2,571,402</u>	Net Profit or Loss	<u>(57,531)</u>	-0.9% Return on Equity 5.7%	

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235025 MEADOW BROOK MEDICAL CARE FACILITY				Government - County	
MEADOW BROOK MEDICAL CARE FACILITY		12/31/2016 366 Days Settled			
BELLAIRE, MI 49615				CR Beds 133 POS Beds 0	
ANTRIM				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	90.9%
				Length of Stay	196.7
				Average Wages	20.16
				9.0% Skilled Nursing	91.7%
				91.0% Ancillary Service	8.3%
				123.6% Current Ratio	2.3
				-23.6% Days to Collect	19.6
				20.9% Avg Payment Days	28.3
				0.0% Depreciation Rate	10.1%
				-3.5% Return on Equity	-2.8%
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235640 MEADOW WOODS NURSING AND REHAB CENTER				Proprietary - Corporation	
MEADOW WOODS NURSING AND REHAB CENTER		12/31/2016 366 Days Settled			
BLOOMINGDALE, MI 49026				CR Beds 67 POS Beds 0	
VAN BUREN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	83.4%
				Length of Stay	151.5
				Average Wages	16.79
				15.8% Skilled Nursing	79.0%
				84.2% Ancillary Service	21.0%
				99.0% Current Ratio	2.3
				1.0% Days to Collect	47.5
				0.1% Avg Payment Days	39.3
				0.0% Depreciation Rate	148.0%
				-1.4% Return on Equity	-8.2%

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235517 MEDILODGE OF CAMPUS AREA				Proprietary - Corporation	
MEDILODGE OF CAMPUS AREA		12/31/2016 245 Days Settled			
EAST LANSING, MI 48823		4/30/2016 121 Days Settled		CR Beds 102 POS Beds 0	
INGHAM		Key Performance Ind.			
Novitas AR				Occupancy Rate	73.6%
Balance Sheet		Income Statement		Length of Stay	100.6
Current Assets	1,001,544	Total Charges	5,329,498	Average Wages	15.83
Fixed Assets	38,235	Contract Allowance	854,949	16.0% Skilled Nursing	87.3%
Other Assets	54,059	Operating Revenue	4,474,549	84.0% Ancillary Service	12.7%
Total Assets	<u>1,093,838</u>	Operating Expense	5,355,686	119.7% Current Ratio	0.8
Current Liabilities	1,256,261	Operating Margin	-881,137	-19.7% Days to Collect	146.9
Long Term Liabilities	559,014	Other Income	159,700	3.6% Avg Payment Days	85.9
Total Equity	-721,437	Other Expense	0	0.0% Depreciation Rate	240.5%
Total Liab. and Equity	<u>1,093,838</u>	Net Profit or Loss	<u>(721,437)</u>	-16.1% Return on Equity	100.0%

235517 MEDILODGE OF CAMPUS AREA				Proprietary - Other	
MEDILODGE OF CAMPUS AREA		12/31/2016 245 Days Settled			
EAST LANSING, MI 48823		4/30/2016 121 Days Settled		CR Beds 113 POS Beds 0	
INGHAM		Key Performance Ind.			
Novitas AR				Occupancy Rate	71.7%
Balance Sheet		Income Statement		Length of Stay	288.2
Current Assets	4,212,485	Total Charges	2,888,613	Average Wages	15.83
Fixed Assets	0	Contract Allowance	622,335	21.5% Skilled Nursing	82.5%
Other Assets	179,403	Operating Revenue	2,266,278	78.5% Ancillary Service	17.5%
Total Assets	<u>4,391,888</u>	Operating Expense	3,001,875	132.5% Current Ratio	13.2
Current Liabilities	320,167	Operating Margin	-735,597	-32.5% Days to Collect	639.8
Long Term Liabilities	0	Other Income	4,464,231	197.0% Avg Payment Days	27.7
Total Equity	4,071,721	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	<u>4,391,888</u>	Net Profit or Loss	<u>3,715,986</u>	164.0% Return on Equity	91.3%

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235653 MEDILODGE OF CAPITAL AREA				Proprietary - Corporation	
MEDILODGE OF CAPITAL AREA		12/31/2016 366 Days Settled			
LANSING, MI 48910		CR Beds 120 POS Beds 0			
INGHAM		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		84.9%	
Balance Sheet		Income Statement		Length of Stay 64.0	
Current Assets	3,077,276	Total Charges	12,348,352	Average Wages	15.11
Fixed Assets	68,176	Contract Allowance	1,091,985	8.8%	Skilled Nursing 77.2%
Other Assets	369,043	Operating Revenue	11,256,367	91.2%	Ancillary Service 22.8%
Total Assets	3,514,495	Operating Expense	11,307,015	100.4%	Current Ratio 1.5
Current Liabilities	2,116,528	Operating Margin	-50,648	-0.4%	Days to Collect 66.0
Long Term Liabilities	1,139,624	Other Income	41,720	0.4%	Avg Payment Days 36.2
Total Equity	258,343	Other Expense	0	0.0%	Depreciation Rate 334.0%
Total Liab. and Equity	3,514,495	Net Profit or Loss	(8,928)	-0.1%	Return on Equity -3.5%
235286 MEDILODGE OF CASS CITY				Proprietary - Corporation	
MEDILODGE OF CASS CITY		12/31/2016 366 Days Settled			
CASS CITY, MI 48726		CR Beds 80 POS Beds 0			
TUSCOLA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		79.3%	
Balance Sheet		Income Statement		Length of Stay 84.5	
Current Assets	1,013,713	Total Charges	7,912,922	Average Wages	18.32
Fixed Assets	37,209	Contract Allowance	1,786,013	22.6%	Skilled Nursing 80.3%
Other Assets	128,593	Operating Revenue	6,126,909	77.4%	Ancillary Service 19.7%
Total Assets	1,179,515	Operating Expense	6,412,291	104.7%	Current Ratio 0.9
Current Liabilities	1,075,498	Operating Margin	-285,382	-4.7%	Days to Collect (219.9)
Long Term Liabilities	581,081	Other Income	29,085	0.5%	Avg Payment Days 30.9
Total Equity	-477,064	Other Expense	0	0.0%	Depreciation Rate 245.0%
Total Liab. and Equity	1,179,515	Net Profit or Loss	(256,297)	-4.2%	Return on Equity 53.7%

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235022 MEDILODGE OF CLARE				Proprietary - Corporation		
MEDILODGE OF CLARE		12/31/2016 366 Days Settled				
CLARE, MI 48617				CR Beds 92	POS Beds 0	
CLARE		Key Performance Ind.				
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	95.5%	
				Length of Stay	77.4	
Balance Sheet		Income Statement		Average Wages	16.77	
Current Assets	133,597	Total Charges	7,840,383	27.2%	Skilled Nursing	76.8%
Fixed Assets	38,275	Contract Allowance	2,129,669	72.8%	Ancillary Service	23.2%
Other Assets	241,445	Operating Revenue	5,710,714	113.0%	Current Ratio	0.1
Total Assets	413,317	Operating Expense	6,453,245	-13.0%	Days to Collect	16.0
Current Liabilities	1,252,796	Operating Margin	-742,531	0.5%	Avg Payment Days	37.6
Long Term Liabilities	399,240	Other Income	27,785	0.0%	Depreciation Rate	276.3%
Total Equity	-1,238,719	Other Expense	0	-12.5%	Return on Equity	57.7%
Total Liab. and Equity	413,317	Net Profit or Loss	(714,746)			
235283 MEDILODGE OF EAST LANSING				Proprietary - Corporation		
MEDILODGE OF EAST LANSING		12/31/2016 245 Days Settled				
EAST LANSING, MI 48823		4/30/2016 121 Days Settled		CR Beds 103	POS Beds 0	
INGHAM		Key Performance Ind.				
Novitas LA				Occupancy Rate	69.5%	
				Length of Stay	107.6	
Balance Sheet		Income Statement		Average Wages	18.74	
Current Assets	562,776	Total Charges	5,198,274	14.8%	Skilled Nursing	80.8%
Fixed Assets	190,304	Contract Allowance	769,182	85.2%	Ancillary Service	19.2%
Other Assets	13,035	Operating Revenue	4,429,092	126.9%	Current Ratio	0.3
Total Assets	766,115	Operating Expense	5,619,830	-26.9%	Days to Collect	209.0
Current Liabilities	1,744,694	Operating Margin	-1,190,738	4.8%	Avg Payment Days	88.6
Long Term Liabilities	0	Other Income	212,159	0.0%	Depreciation Rate	62.2%
Total Equity	-978,579	Other Expense	0	-22.1%	Return on Equity	100.0%
Total Liab. and Equity	766,115	Net Profit or Loss	(978,579)			

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235283 MEDILODGE OF EAST LANSING				Proprietary - Corporation	
MEDILODGE OF EAST LANSING		12/31/2016 245 Days Settled			
EAST LANSING, MI 48823		4/30/2016 121 Days Settled		CR Beds 103 POS Beds 0	
INGHAM		Key Performance Ind.			
Novitas LA				Occupancy Rate	74.9%
Balance Sheet		Income Statement		Length of Stay	373.6
Current Assets	6,284,279	Total Charges	2,797,086	Average Wages	18.74
Fixed Assets	0	Contract Allowance	517,064	18.5% Skilled Nursing	77.4%
Other Assets	0	Operating Revenue	2,280,022	81.5% Ancillary Service	22.6%
Total Assets	6,284,279	Operating Expense	2,718,403	119.2% Current Ratio	11.4
Current Liabilities	549,844	Operating Margin	-438,381	-19.2% Days to Collect	950.2
Long Term Liabilities	0	Other Income	2,515,028	110.3% Avg Payment Days	25.5
Total Equity	5,734,435	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	6,284,279	Net Profit or Loss	2,064,651	90.6% Return on Equity	36.0%
235293 MEDILODGE OF FARMINGTON				Proprietary - Corporation	
MEDILODGE OF FARMINGTON		1/31/2016 396 Days Settled			
FARMINGTON, MI 48335		12/31/2016 335 Days Settled		CR Beds 124 POS Beds 0	
OAKLAND		Key Performance Ind.			
Novitas MD				Occupancy Rate	73.7%
Balance Sheet		Income Statement		Length of Stay	62.1
Current Assets	684,203	Total Charges	18,637,998	Average Wages	18.66
Fixed Assets	428,989	Contract Allowance	6,475,181	34.7% Skilled Nursing	57.7%
Other Assets	27,511	Operating Revenue	12,162,817	65.3% Ancillary Service	0.0%
Total Assets	1,140,703	Operating Expense	13,487,747	110.9% Current Ratio	0.3
Current Liabilities	2,107,671	Operating Margin	-1,324,930	-10.9% Days to Collect	160.7
Long Term Liabilities	19,502	Other Income	338,460	2.8% Avg Payment Days	104.8
Total Equity	-986,470	Other Expense	0	0.0% Depreciation Rate	46.1%
Total Liab. and Equity	1,140,703	Net Profit or Loss	(986,470)	-8.1% Return on Equity	100.0%

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235293 MEDILODGE OF FARMINGTON				Proprietary - Corporation	
MEDILODGE OF FARMINGTON		1/31/2016 396 Days Settled			
FARMINGTON, MI 48335		12/31/2016 335 Days Settled		CR Beds 124 POS Beds 0	
OAKLAND		Key Performance Ind.			
Novitas MD		Occupancy Rate		81.5%	
Balance Sheet		Income Statement		Length of Stay 99.3	
Current Assets	1,764,345	Total Charges	14,700,289	Average Wages	18.66
Fixed Assets	63,319	Contract Allowance	-947,536	-6.4%	Skilled Nursing 82.4%
Other Assets	0	Operating Revenue	15,647,825	106.4%	Ancillary Service 17.6%
Total Assets	1,827,664	Operating Expense	15,498,185	99.0%	Current Ratio 0.5
Current Liabilities	3,788,351	Operating Margin	149,640	1.0%	Days to Collect 76.8
Long Term Liabilities	-48,446	Other Income	3,053	0.0%	Avg Payment Days 117.4
Total Equity	-1,912,241	Other Expense	0	0.0%	Depreciation Rate 99.3%
Total Liab. and Equity	1,827,664	Net Profit or Loss	(328,707)	-2.1%	Return on Equity 17.2%
235175 MEDILODGE OF FRANKENMUTH				Proprietary - Corporation	
MEDILODGE OF FRANKENMUTH		12/31/2016 366 Days Settled			
FRANKENMUTH, MI 48734				CR Beds 105 POS Beds 0	
SAGINAW		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		62.4%	
Balance Sheet		Income Statement		Length of Stay 65.0	
Current Assets	-691,981	Total Charges	8,343,526	Average Wages	18.75
Fixed Assets	298,577	Contract Allowance	2,011,885	24.1%	Skilled Nursing 75.1%
Other Assets	176,208	Operating Revenue	6,331,641	75.9%	Ancillary Service 24.9%
Total Assets	-217,196	Operating Expense	7,973,338	125.9%	Current Ratio (0.5)
Current Liabilities	1,315,971	Operating Margin	-1,641,697	-25.9%	Days to Collect (40.0)
Long Term Liabilities	643,764	Other Income	34,334	0.5%	Avg Payment Days 29.2
Total Equity	-2,176,931	Other Expense	0	0.0%	Depreciation Rate 38.7%
Total Liab. and Equity	-217,196	Net Profit or Loss	(1,607,363)	-25.4%	Return on Equity 73.8%

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235226 MEDILODGE OF GRAND BLANC		Proprietary - Corporation	
MEDILODGE OF GRAND BLANC	12/31/2016 366 Days Settled		
GRAND BLANC, MI 48439	CR Beds 157 POS Beds 0		
GENESEE	Key Performance Ind.		
Novitas Solutions DC, DE, MD, PA	Occupancy Rate	75.7%	
	Length of Stay	60.1	
	Average Wages	27.72	
	Skilled Nursing	65.4%	
	Ancillary Service	34.6%	
	Current Ratio	1.1	
	Days to Collect	49.9	
	Avg Payment Days	31.6	
	Depreciation Rate	37.8%	
	Return on Equity	60.1%	
Balance Sheet		Income Statement	
Current Assets	2,837,813	Total Charges	31,969,483
Fixed Assets	687,975	Contract Allowance	14,208,001 44.4%
Other Assets	63,254	Operating Revenue	17,761,482 55.6%
Total Assets	3,589,042	Operating Expense	17,942,311 101.0%
Current Liabilities	2,481,293	Operating Margin	-180,829 -1.0%
Long Term Liabilities	1,452,289	Other Income	-26,171 -0.1%
Total Equity	-344,540	Other Expense	0 0.0%
Total Liab. and Equity	3,589,042	Net Profit or Loss	(207,000) -1.2%

235423 MEDILODGE OF HILLMAN		Proprietary - Corporation	
MEDILODGE OF HILLMAN	12/31/2016 366 Days Settled		
HILLMAN, MI 49746	CR Beds 84 POS Beds 0		
MONTMORENCY	Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES	Occupancy Rate	63.9%	
	Length of Stay	85.2	
	Average Wages	15.64	
	Skilled Nursing	81.0%	
	Ancillary Service	19.0%	
	Current Ratio	0.7	
	Days to Collect	35.2	
	Avg Payment Days	42.5	
	Depreciation Rate	8.8%	
	Return on Equity	12.3%	
Balance Sheet		Income Statement	
Current Assets	790,456	Total Charges	6,426,892
Fixed Assets	305,526	Contract Allowance	494,206 7.7%
Other Assets	85,211	Operating Revenue	5,932,686 92.3%
Total Assets	1,181,193	Operating Expense	5,933,360 100.0%
Current Liabilities	1,070,758	Operating Margin	-674 0.0%
Long Term Liabilities	0	Other Income	14,213 0.2%
Total Equity	110,435	Other Expense	0 0.0%
Total Liab. and Equity	1,181,193	Net Profit or Loss	13,539 0.2%

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235638 MEDILODGE OF HOLLAND		Proprietary - Corporation	
MEDILODGE OF HOLLAND		12/31/2016 366 Days Settled	
HOLLAND, MI 49423		CR Beds 77 POS Beds 0	
OTTAWA		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate 83.7%	
Balance Sheet		Income Statement	
Current Assets	649,284	Total Charges	8,796,153
Fixed Assets	15,468	Contract Allowance	2,001,632
Other Assets	253,040	Operating Revenue	6,794,521
Total Assets	<u>917,792</u>	Operating Expense	7,516,712
Current Liabilities	1,387,127	Operating Margin	-722,191
Long Term Liabilities	631,008	Other Income	19,901
Total Equity	-1,100,343	Other Expense	0
Total Liab. and Equity	<u>917,792</u>	Net Profit or Loss	<u>(702,290)</u>
		22.8%	Skilled Nursing 81.8%
		77.2%	Ancillary Service 18.2%
		110.6%	Current Ratio 0.5
		-10.6%	Days to Collect 28.6
		0.3%	Avg Payment Days 27.9
		0.0%	Depreciation Rate 711.3%
		-10.3%	Return on Equity 63.8%

235331 MEDILODGE OF HOWELL		Proprietary - Corporation	
MEDILODGE OF HOWELL		9/30/2016 366 Days Settled	
HOWELL, MI 48843		12/31/2016 92 Days Settled	
LIVINGSTON		CR Beds 239 POS Beds 0	
NATIONAL GOVERNMENT SERVICES		Key Performance Ind.	
		Occupancy Rate 88.3%	
Balance Sheet		Income Statement	
Current Assets	8,490,026	Total Charges	25,206,700
Fixed Assets	813,732	Contract Allowance	2,895,849
Other Assets	371,202	Operating Revenue	22,310,851
Total Assets	<u>9,674,960</u>	Operating Expense	19,378,881
Current Liabilities	1,576,929	Operating Margin	2,931,970
Long Term Liabilities	2,003,519	Other Income	232,423
Total Equity	6,094,512	Other Expense	0
Total Liab. and Equity	<u>9,674,960</u>	Net Profit or Loss	<u>3,164,393</u>
		11.5%	Skilled Nursing 85.6%
		88.5%	Ancillary Service 14.4%
		86.9%	Current Ratio 5.4
		13.1%	Days to Collect 163.7
		1.0%	Avg Payment Days 33.4
		0.0%	Depreciation Rate 35.8%
		14.2%	Return on Equity 51.9%

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235331 MEDILODGE OF HOWELL				Proprietary - Corporation	
MEDILODGE OF HOWELL		9/30/2016 366 Days Settled			
HOWELL, MI 48843		12/31/2016 92 Days Settled		CR Beds 219 POS Beds 0	
LIVINGSTON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	91.4%
				Length of Stay	92.6
				Average Wages	17.69
				17.2% Skilled Nursing	88.9%
				82.8% Ancillary Service	11.1%
				96.6% Current Ratio	2.9
				3.4% Days to Collect	243.8
				1.0% Avg Payment Days	182.0
				0.0% Depreciation Rate	6.9%
				4.5% Return on Equity	5.1%
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235282 MEDILODGE OF KALAMAZOO				Proprietary - Corporation	
MEDILODGE OF KALAMAZOO		12/31/2016 366 Days Settled			
KALAMAZOO, MI 49009				CR Beds 114 POS Beds 0	
KALAMAZOO				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	60.1%
				Length of Stay	80.6
				Average Wages	15.17
				31.6% Skilled Nursing	83.7%
				68.4% Ancillary Service	16.3%
				117.7% Current Ratio	0.1
				-17.7% Days to Collect	(3.0)
				0.5% Avg Payment Days	30.8
				0.0% Depreciation Rate	85.1%
				-17.2% Return on Equity	64.4%

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235285 MEDILODGE OF LANSING				Proprietary - Corporation	
MEDILODGE OF LANSING		12/31/2016 366 Days Settled			
LANSING, MI 48917				CR Beds 102 POS Beds 0	
EATON				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate 57.9%	
Balance Sheet		Income Statement		Length of Stay 57.8	
Current Assets	121,614	Total Charges	8,455,017	Average Wages 13.87	
Fixed Assets	195,805	Contract Allowance	2,100,132	24.8%	Skilled Nursing 79.1%
Other Assets	274,987	Operating Revenue	6,354,885	75.2%	Ancillary Service 20.9%
Total Assets	<u>592,406</u>	Operating Expense	7,885,004	124.1%	Current Ratio 0.1
Current Liabilities	1,585,262	Operating Margin	-1,530,119	-24.1%	Days to Collect (16.7)
Long Term Liabilities	832,651	Other Income	11,240	0.2%	Avg Payment Days 32.6
Total Equity	<u>-1,825,507</u>	Other Expense	0	0.0%	Depreciation Rate 66.0%
Total Liab. and Equity	<u>592,406</u>	Net Profit or Loss	<u>(1,518,879)</u>	-23.9%	Return on Equity 83.2%
235330 MEDILODGE OF LIVINGSTON				Proprietary - Corporation	
MEDILODGE OF LIVINGSTON		1/31/2016 396 Days Settled			
HOWELL, MI 48843		12/31/2016 335 Days Settled		CR Beds 148 POS Beds 0	
LIVINGSTON				Key Performance Ind.	
Novitas MD				Occupancy Rate 51.2%	
Balance Sheet		Income Statement		Length of Stay 77.8	
Current Assets	389,638	Total Charges	16,045,279	Average Wages 17.84	
Fixed Assets	382,831	Contract Allowance	7,313,328	45.6%	Skilled Nursing 50.4%
Other Assets	27,511	Operating Revenue	8,731,951	54.4%	Ancillary Service 49.6%
Total Assets	<u>799,980</u>	Operating Expense	10,323,953	118.2%	Current Ratio 0.2
Current Liabilities	1,882,902	Operating Margin	-1,592,002	-18.2%	Days to Collect 144.8
Long Term Liabilities	350,000	Other Income	159,080	1.8%	Avg Payment Days 119.2
Total Equity	<u>-1,432,922</u>	Other Expense	0	0.0%	Depreciation Rate 54.0%
Total Liab. and Equity	<u>799,980</u>	Net Profit or Loss	<u>(1,432,922)</u>	-16.4%	Return on Equity 100.0%

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235330 MEDILODGE OF LIVINGSTON		Proprietary - Corporation	
MEDILODGE OF LIVINGSTON	1/31/2016 396 Days Settled		
HOWELL, MI 48843	12/31/2016 335 Days Settled	CR Beds 127	POS Beds 0
LIVINGSTON		Key Performance Ind.	
Novitas MD		Occupancy Rate	74.2%
		Length of Stay	77.6
		Average Wages	17.84
		1.7% Skilled Nursing	79.7%
		98.3% Ancillary Service	20.3%
		113.1% Current Ratio	0.2
		-13.1% Days to Collect	27.9
		0.2% Avg Payment Days	100.6
		0.0% Depreciation Rate	86.9%
		-16.7% Return on Equity	41.9%

Balance Sheet		Income Statement			
Current Assets	546,895	Total Charges	11,764,435		
Fixed Assets	71,728	Contract Allowance	198,925	1.7%	
Other Assets	0	Operating Revenue	11,565,510	98.3%	
Total Assets	618,623	Operating Expense	13,081,272	113.1%	
Current Liabilities	3,211,813	Operating Margin	-1,515,762	-13.1%	
Long Term Liabilities	2,016,378	Other Income	17,696	0.2%	
Total Equity	-4,609,568	Other Expense	0	0.0%	
Total Liab. and Equity	618,623	Net Profit or Loss	(1,932,349)		

235495 MEDILODGE OF MARSHALL		Proprietary - Corporation	
MEDILODGE OF MARSHALL	12/31/2016 366 Days Settled		
MARSHALL, MI 49068		CR Beds 980	POS Beds 0
CALHOUN		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	63.3%
		Length of Stay	59.1
		Average Wages	19.08
		17.8% Skilled Nursing	79.3%
		82.2% Ancillary Service	20.7%
		114.3% Current Ratio	0.5
		-14.3% Days to Collect	24.1
		0.2% Avg Payment Days	28.1
		0.0% Depreciation Rate	995.3%
		-14.1% Return on Equity	63.8%

Balance Sheet		Income Statement			
Current Assets	634,821	Total Charges	7,839,197		
Fixed Assets	7,197	Contract Allowance	1,398,886	17.8%	
Other Assets	185,896	Operating Revenue	6,440,311	82.2%	
Total Assets	827,914	Operating Expense	7,360,812	114.3%	
Current Liabilities	1,251,093	Operating Margin	-920,501	-14.3%	
Long Term Liabilities	997,348	Other Income	14,518	0.2%	
Total Equity	-1,420,527	Other Expense	0	0.0%	
Total Liab. and Equity	827,914	Net Profit or Loss	(905,983)		

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235284 MEDILODGE OF MIDLAND				Proprietary - Corporation	
MEDILODGE OF MIDLAND		12/31/2016 366 Days Settled			
MIDLAND, MI 48640		CR Beds 120 POS Beds 0			
MIDLAND		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		66.6%	
Balance Sheet		Income Statement		Length of Stay	
				66.7	
Current Assets	252,162	Total Charges	10,427,302	Average Wages	
Fixed Assets	126,720	Contract Allowance	3,199,646	15.88	
Other Assets	67,028	Operating Revenue	7,227,656	30.7%	Skilled Nursing
Total Assets	445,910	Operating Expense	8,647,327	69.3%	Ancillary Service
Current Liabilities	1,672,210	Operating Margin	-1,419,671	119.6%	Current Ratio
Long Term Liabilities	786,696	Other Income	41,264	-19.6%	Days to Collect
Total Equity	-2,012,996	Other Expense	0	0.6%	Avg Payment Days
Total Liab. and Equity	445,910	Net Profit or Loss	(1,378,407)	0.0%	Depreciation Rate
				-19.1%	Return on Equity
					68.5%

235650 MEDILODGE OF MILFORD				Proprietary - Corporation	
MEDILODGE OF MILFORD		12/31/2016 366 Days Settled			
MILFORD, MI 48381		CR Beds 111 POS Beds 0			
OAKLAND		Key Performance Ind.			
WPS MI		Occupancy Rate		88.3%	
Balance Sheet		Income Statement		Length of Stay	
				44.0	
Current Assets	1,731,436	Total Charges	16,164,417	Average Wages	
Fixed Assets	934,133	Contract Allowance	3,871,205	18.80	
Other Assets	133,351	Operating Revenue	12,293,212	23.9%	Skilled Nursing
Total Assets	2,798,920	Operating Expense	11,943,327	76.1%	Ancillary Service
Current Liabilities	2,412,202	Operating Margin	349,885	97.2%	Current Ratio
Long Term Liabilities	0	Other Income	50,901	2.8%	Days to Collect
Total Equity	386,718	Other Expense	0	0.4%	Avg Payment Days
Total Liab. and Equity	2,798,920	Net Profit or Loss	400,786	0.0%	Depreciation Rate
				3.3%	Return on Equity
					103.6%

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235563 MEDILODGE OF MONROE		Proprietary - Corporation	
MEDILODGE OF MONROE		12/31/2016 366 Days Settled	
MONROE, MI 48162		CR Beds 103 POS Beds 0	
MONROE		Key Performance Ind.	
		Occupancy Rate	90.7%
		Length of Stay	67.5
		Average Wages	17.30
		21.3% Skilled Nursing	69.3%
		78.7% Ancillary Service	30.7%
		98.4% Current Ratio	4.1
		1.6% Days to Collect	54.5
		0.4% Avg Payment Days	40.6
		0.0% Depreciation Rate	11.3%
		2.0% Return on Equity	6.6%

Balance Sheet		Income Statement	
Current Assets	4,613,028	Total Charges	13,201,367
Fixed Assets	537,599	Contract Allowance	2,813,403
Other Assets	0	Operating Revenue	10,387,964
Total Assets	5,150,627	Operating Expense	10,224,272
Current Liabilities	1,134,292	Operating Margin	163,692
Long Term Liabilities	940,446	Other Income	40,464
Total Equity	3,075,889	Other Expense	0
Total Liab. and Equity	5,150,627	Net Profit or Loss	204,156

235600 MEDILODGE OF MONTROSE INC		Proprietary - Corporation	
MEDILODGE OF MONTROSE INC		12/31/2016 366 Days Settled	
MONTROSE, MI 48457		CR Beds 121 POS Beds 0	
GENESEE		Key Performance Ind.	
		Occupancy Rate	92.6%
		Length of Stay	51.3
		Average Wages	15.72
		4.5% Skilled Nursing	66.3%
		95.5% Ancillary Service	33.7%
		84.6% Current Ratio	2.7
		15.4% Days to Collect	51.7
		0.9% Avg Payment Days	41.7
		0.0% Depreciation Rate	9.2%
		16.3% Return on Equity	66.4%

Balance Sheet		Income Statement	
Current Assets	4,470,139	Total Charges	17,069,820
Fixed Assets	1,293,991	Contract Allowance	774,701
Other Assets	0	Operating Revenue	16,295,119
Total Assets	5,764,130	Operating Expense	13,789,679
Current Liabilities	1,675,405	Operating Margin	2,505,440
Long Term Liabilities	92,924	Other Income	149,064
Total Equity	3,995,801	Other Expense	0
Total Liab. and Equity	5,764,130	Net Profit or Loss	2,654,504

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235490 MEDILODGE OF MT PLEASANT		Proprietary - Corporation	
MEDILODGE OF MT PLEASANT	12/31/2016 366 Days Settled		
MOUNT PLEASANT, MI 48858	CR Beds 108 POS Beds 0		
ISABELLA	Key Performance Ind.		
CGS (OHIO)	Occupancy Rate		56.5%
Balance Sheet		Income Statement	
Current Assets	694,292	Total Charges	7,441,646
Fixed Assets	29,072	Contract Allowance	1,396,071
Other Assets	133,956	Operating Revenue	6,045,575
Total Assets	<u>857,320</u>	Operating Expense	6,534,696
Current Liabilities	1,209,910	Operating Margin	-489,121
Long Term Liabilities	669,047	Other Income	29,867
Total Equity	<u>-1,021,637</u>	Other Expense	0
Total Liab. and Equity	<u>857,320</u>	Net Profit or Loss	<u>(459,254)</u>
		18.8%	Skilled Nursing 70.5%
		81.2%	Ancillary Service 29.5%
		108.1%	Current Ratio 0.6
		-8.1%	Days to Collect 39.9
		0.5%	Avg Payment Days 39.7
		0.0%	Depreciation Rate 356.5%
		-7.6%	Return on Equity 45.0%

235647 MEDILODGE OF OKEMOS		Proprietary - Corporation	
MEDILODGE OF OKEMOS	12/31/2016 366 Days Settled		
OKEMOS, MI 48864	CR Beds 100 POS Beds 0		
INGHAM	Key Performance Ind.		
CGS (OHIO)	Occupancy Rate		71.8%
Balance Sheet		Income Statement	
Current Assets	2,039,826	Total Charges	14,524,392
Fixed Assets	134,028	Contract Allowance	4,197,724
Other Assets	286,882	Operating Revenue	10,326,668
Total Assets	<u>2,460,736</u>	Operating Expense	11,009,668
Current Liabilities	2,303,234	Operating Margin	-683,000
Long Term Liabilities	1,234,808	Other Income	52,717
Total Equity	<u>-1,077,306</u>	Other Expense	0
Total Liab. and Equity	<u>2,460,736</u>	Net Profit or Loss	<u>(630,283)</u>
		28.9%	Skilled Nursing 67.4%
		71.1%	Ancillary Service 32.6%
		106.6%	Current Ratio 0.9
		-6.6%	Days to Collect 74.1
		0.5%	Avg Payment Days 42.8
		0.0%	Depreciation Rate 184.7%
		-6.1%	Return on Equity 58.5%

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235507 MEDILODGE OF PLYMOUTH		Proprietary - Corporation	
MEDILODGE OF PLYMOUTH		12/31/2016 366 Days Settled	
PLYMOUTH, MI 48170		CR Beds 39 POS Beds 0	
WAYNE		Key Performance Ind.	
		Occupancy Rate	89.3%
		Length of Stay	140.1
		Average Wages	17.49
		12.8% Skilled Nursing	85.7%
		87.2% Ancillary Service	14.3%
		93.7% Current Ratio	1.9
		6.3% Days to Collect	44.5
		0.1% Avg Payment Days	31.8
		0.0% Depreciation Rate	5.4%
		6.4% Return on Equity	27.4%

Balance Sheet		Income Statement	
Current Assets	597,994	Total Charges	4,105,219
Fixed Assets	674,190	Contract Allowance	524,543
Other Assets	0	Operating Revenue	3,580,676
Total Assets	1,272,184	Operating Expense	3,355,001
Current Liabilities	315,049	Operating Margin	225,675
Long Term Liabilities	113,503	Other Income	5,106
Total Equity	843,632	Other Expense	0
Total Liab. and Equity	1,272,184	Net Profit or Loss	230,781

235421 MEDILODGE OF PORT HURON		Proprietary - Corporation	
MEDILODGE OF PORT HURON		12/31/2016 366 Days Settled	
FORT GRATIOT, MI 48059		CR Beds 127 POS Beds 0	
SAINT CLAIR		Key Performance Ind.	
		Occupancy Rate	87.0%
		Length of Stay	83.7
		Average Wages	18.40
		13.4% Skilled Nursing	77.8%
		86.6% Ancillary Service	22.2%
		98.3% Current Ratio	(0.8)
		1.7% Days to Collect	36.7
		0.5% Avg Payment Days	44.0
		0.0% Depreciation Rate	1.7%
		2.2% Return on Equity	21.4%

Balance Sheet		Income Statement	
Current Assets	-1,218,952	Total Charges	14,068,419
Fixed Assets	5,116,737	Contract Allowance	1,885,837
Other Assets	0	Operating Revenue	12,182,582
Total Assets	3,897,785	Operating Expense	11,976,022
Current Liabilities	1,464,075	Operating Margin	206,560
Long Term Liabilities	1,196,623	Other Income	58,195
Total Equity	1,237,087	Other Expense	0
Total Liab. and Equity	3,897,785	Net Profit or Loss	264,755

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235399 MEDILODGE OF PORTAGE		Proprietary - Corporation				
MEDILODGE OF PORTAGE	12/31/2016 366 Days Settled					
PORTAGE, MI 49002	CR Beds 120 POS Beds 0					
KALAMAZOO	Key Performance Ind.					
CGS (OHIO)	Occupancy Rate				79.8%	
Balance Sheet		Income Statement		Length of Stay	92.7	
Current Assets	629,697	Total Charges	13,152,184	Average Wages	14.53	
Fixed Assets	166,700	Contract Allowance	4,368,009	33.2%	Skilled Nursing	82.3%
Other Assets	306,981	Operating Revenue	8,784,175	66.8%	Ancillary Service	17.7%
Total Assets	1,103,378	Operating Expense	9,791,142	111.5%	Current Ratio	0.3
Current Liabilities	1,955,431	Operating Margin	-1,006,967	-11.5%	Days to Collect	11.2
Long Term Liabilities	769,333	Other Income	36,989	0.4%	Avg Payment Days	35.6
Total Equity	-1,621,386	Other Expense	0	0.0%	Depreciation Rate	76.9%
Total Liab. and Equity	1,103,378	Net Profit or Loss	(969,978)	-11.0%	Return on Equity	59.8%

235486 MEDILODGE OF RICHMOND		Proprietary - Corporation				
MEDILODGE OF RICHMOND	12/31/2016 366 Days Settled					
RICHMOND, MI 48062	CR Beds 126 POS Beds 0					
MACOMB	Key Performance Ind.					
Balance Sheet		Income Statement		Occupancy Rate	81.7%	
Current Assets	-2,378,432	Total Charges	13,087,079	Length of Stay	78.5	
Fixed Assets	3,359,998	Contract Allowance	2,268,300	17.3%	Average Wages	18.44
Other Assets	0	Operating Revenue	10,818,779	82.7%	Skilled Nursing	77.2%
Total Assets	981,566	Operating Expense	12,239,831	113.1%	Ancillary Service	22.8%
Current Liabilities	1,296,949	Operating Margin	-1,421,052	-13.1%	Current Ratio	(1.8)
Long Term Liabilities	1,515,611	Other Income	40,704	0.4%	Days to Collect	50.0
Total Equity	-1,830,994	Other Expense	0	0.0%	Avg Payment Days	37.1
Total Liab. and Equity	981,566	Net Profit or Loss	(1,380,348)	-12.8%	Depreciation Rate	2.1%
					Return on Equity	75.4%

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235036 MEDILODGE OF ROCHESTER HILLS, INC		Proprietary - Corporation	
MEDILODGE OF ROCHESTER HILLS, INC		12/31/2016 366 Days Settled	
ROCHESTER HILLS, MI 48309		CR Beds 109 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	84.2%
		Length of Stay	114.6
		Average Wages	18.51
		18.4% Skilled Nursing	85.5%
		81.6% Ancillary Service	14.5%
		113.2% Current Ratio	(2.2)
		-13.2% Days to Collect	35.9
		0.1% Avg Payment Days	39.9
		0.0% Depreciation Rate	9.8%
		-13.1% Return on Equity	43.0%
Balance Sheet			
		Income Statement	
Current Assets	-2,312,709	Total Charges	10,603,857
Fixed Assets	871,884	Contract Allowance	1,954,524
Other Assets	0	Operating Revenue	8,649,333
Total Assets	-1,440,825	Operating Expense	9,789,806
Current Liabilities	1,068,523	Operating Margin	-1,140,473
Long Term Liabilities	120,892	Other Income	8,393
Total Equity	-2,630,240	Other Expense	0
Total Liab. and Equity	-1,440,825	Net Profit or Loss	(1,132,080)

235296 MEDILODGE OF SOUTHFIELD		Proprietary - Corporation	
MEDILODGE OF SOUTHFIELD		12/31/2016 366 Days Settled	
SOUTHFIELD, MI 48076		CR Beds 193 POS Beds 0	
OAKLAND		Key Performance Ind.	
		Occupancy Rate	80.6%
		Length of Stay	81.5
		Average Wages	18.81
		14.4% Skilled Nursing	85.3%
		85.6% Ancillary Service	14.7%
		105.7% Current Ratio	(1.7)
		-5.7% Days to Collect	73.1
		0.3% Avg Payment Days	35.9
		0.0% Depreciation Rate	4.3%
		-5.4% Return on Equity	78.5%
Balance Sheet			
Income Statement			
Current Assets	-2,801,529	Total Charges	18,648,975
Fixed Assets	3,740,478	Contract Allowance	2,680,676
Other Assets	982,952	Operating Revenue	15,968,299
Total Assets	1,921,901	Operating Expense	16,876,877
Current Liabilities	1,622,657	Operating Margin	-908,578
Long Term Liabilities	1,388,898	Other Income	53,645
Total Equity	-1,089,654	Other Expense	0
Total Liab. and Equity	1,921,901	Net Profit or Loss	(854,933)

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235370 MEDILODGE OF ST CLAIR				Proprietary - Corporation	
MEDILODGE OF ST CLAIR		12/31/2016 366 Days Settled			
EAST CHINA, MI 48054				CR Beds 172 POS Beds 0	
SAINT CLAIR				Key Performance Ind.	
				Occupancy Rate	73.7%
				Length of Stay	85.1
				Average Wages	16.55
				22.1% Skilled Nursing	77.8%
				77.9% Ancillary Service	22.2%
				99.8% Current Ratio	1.6
				0.2% Days to Collect	32.2
				0.5% Avg Payment Days	40.6
				0.0% Depreciation Rate	3.4%
				0.6% Return on Equity	8.4%
<hr/>					
235416 MEDILODGE OF STERLING				Proprietary - Corporation	
MEDILODGE OF STERLING		12/31/2016 366 Days Settled			
STERLING, MI 48659				CR Beds 84 POS Beds 0	
ARENAC				Key Performance Ind.	
NGS (WI)				Occupancy Rate	70.3%
				Length of Stay	102.5
				Average Wages	15.11
				17.0% Skilled Nursing	83.5%
				83.0% Ancillary Service	16.5%
				100.8% Current Ratio	0.5
				-0.8% Days to Collect	38.4
				0.6% Avg Payment Days	37.7
				0.0% Depreciation Rate	4.6%
				-0.2% Return on Equity	4.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235263 MEDILODGE OF STERLING HEIGHTS		Proprietary - Corporation	
MEDILODGE OF STERLING HEIGHTS		12/31/2016 366 Days Settled	
STERLING HEIGHTS, MI 48312		CR Beds 295 POS Beds 0	
MACOMB		Key Performance Ind.	
		Occupancy Rate	90.0%
		Length of Stay	88.3
		Average Wages	18.41
		19.7% Skilled Nursing	78.0%
		80.3% Ancillary Service	22.0%
		95.0% Current Ratio	2.3
		5.0% Days to Collect	51.5
		0.4% Avg Payment Days	35.1
		0.0% Depreciation Rate	3.4%
		5.4% Return on Equity	31.5%
Balance Sheet			
		Income Statement	
Current Assets	5,987,261	Total Charges	35,484,389
Fixed Assets	3,733,813	Contract Allowance	6,991,674
Other Assets	181,740	Operating Revenue	28,492,715
Total Assets	<u>9,902,814</u>	Operating Expense	27,081,390
Current Liabilities	2,602,791	Operating Margin	1,411,325
Long Term Liabilities	2,407,407	Other Income	127,904
Total Equity	4,892,616	Other Expense	0
Total Liab. and Equity	<u>9,902,814</u>	Net Profit or Loss	<u>1,539,229</u>

235300 MEDILODGE OF TAYLOR		Proprietary - Corporation	
MEDILODGE OF TAYLOR		12/31/2016 366 Days Settled	
TAYLOR, MI 48180		CR Beds 142 POS Beds 0	
WAYNE		Key Performance Ind.	
		Occupancy Rate	87.8%
		Length of Stay	71.5
		Average Wages	17.51
		13.7% Skilled Nursing	71.7%
		86.3% Ancillary Service	28.3%
		88.7% Current Ratio	0.6
		11.3% Days to Collect	42.4
		0.3% Avg Payment Days	42.2
		0.0% Depreciation Rate	4.0%
		11.7% Return on Equity	83.5%
Balance Sheet			
		Income Statement	
Current Assets	852,930	Total Charges	17,362,723
Fixed Assets	3,624,957	Contract Allowance	2,387,210
Other Assets	631	Operating Revenue	14,975,513
Total Assets	<u>4,478,518</u>	Operating Expense	13,276,487
Current Liabilities	1,533,670	Operating Margin	1,699,026
Long Term Liabilities	855,277	Other Income	46,757
Total Equity	2,089,571	Other Expense	0
Total Liab. and Equity	<u>4,478,518</u>	Net Profit or Loss	<u>1,745,783</u>

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235542 MEDILODGE OF WESTWOOD		Proprietary - Corporation	
MEDILODGE OF WESTWOOD		12/31/2016 366 Days Settled	
KALAMAZOO, MI 49007		CR Beds 97 POS Beds 0	
KALAMAZOO		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate 69.8%	
Balance Sheet		Income Statement	
Current Assets	821,849	Total Charges	9,830,472
Fixed Assets	33,752	Contract Allowance	3,081,861 31.4%
Other Assets	165,729	Operating Revenue	6,748,611 68.6%
Total Assets	1,021,330	Operating Expense	7,520,176 111.4%
Current Liabilities	1,418,712	Operating Margin	-771,565 -11.4%
Long Term Liabilities	748,979	Other Income	25,915 0.4%
Total Equity	-1,146,361	Other Expense	0 0.0%
Total Liab. and Equity	1,021,330	Net Profit or Loss	(745,650) -11.0%

235630 MEDILODGE OF WYOMING		Proprietary - Corporation	
MEDILODGE OF WYOMING		12/31/2016 366 Days Settled	
WYOMING, MI 49418		CR Beds 80 POS Beds 0	
KENT		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate 69.4%	
Balance Sheet		Income Statement	
Current Assets	461,987	Total Charges	8,352,436
Fixed Assets	26,659	Contract Allowance	1,892,788 22.7%
Other Assets	177,395	Operating Revenue	6,459,648 77.3%
Total Assets	666,041	Operating Expense	7,170,464 111.0%
Current Liabilities	1,197,073	Operating Margin	-710,816 -11.0%
Long Term Liabilities	642,552	Other Income	25,724 0.4%
Total Equity	-1,173,584	Other Expense	0 0.0%
Total Liab. and Equity	666,041	Net Profit or Loss	(685,092) -10.6%

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235371 MEDILODGE OF YALE, INC				Proprietary - Corporation	
MEDILODGE OF YALE, INC		12/31/2016 366 Days Settled			
YALE, MI 48097				CR Beds 120 POS Beds 0	
SAINT CLAIR				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	100.0%
Balance Sheet		Income Statement		Length of Stay	100.8
Current Assets	1,864,912	Total Charges	11,808,594	Average Wages	17.46
Fixed Assets	307,703	Contract Allowance	1,640,561	13.9%	Skilled Nursing 81.9%
Other Assets	82,576	Operating Revenue	10,168,033	86.1%	Ancillary Service 18.1%
Total Assets	2,255,191	Operating Expense	10,116,723	99.5%	Current Ratio 1.8
Current Liabilities	1,041,150	Operating Margin	51,310	0.5%	Days to Collect 28.8
Long Term Liabilities	44,566	Other Income	25,639	0.3%	Avg Payment Days 35.4
Total Equity	1,169,475	Other Expense	0	0.0%	Depreciation Rate 13.7%
Total Liab. and Equity	2,255,191	Net Profit or Loss	76,949	0.8%	Return on Equity 6.6%
235520 MERCY MEMORIAL NURSING CENTER				Nonprofit - Other	
MERCY MEMORIAL NURSING CENTER		6/30/2016 366 Days Settled			
MONROE, MI 48161		12/31/2016 184 Days Settled		CR Beds 69 POS Beds 0	
MONROE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	86.7%
Balance Sheet		Income Statement		Length of Stay	63.3
Current Assets	-1,477,622	Total Charges	4,036,644	Average Wages	16.17
Fixed Assets	2,149,324	Contract Allowance	982,445	24.3%	Skilled Nursing 63.7%
Other Assets	0	Operating Revenue	3,054,199	75.7%	Ancillary Service 36.3%
Total Assets	671,702	Operating Expense	3,059,882	100.2%	Current Ratio (0.9)
Current Liabilities	1,567,038	Operating Margin	-5,683	-0.2%	Days to Collect (126.6)
Long Term Liabilities	-694	Other Income	212,559	7.0%	Avg Payment Days 1.2
Total Equity	-894,642	Other Expense	0	0.0%	Depreciation Rate 2.8%
Total Liab. and Equity	671,702	Net Profit or Loss	(894,642)	-29.3%	Return on Equity 100.0%

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235520 MERCY MEMORIAL NURSING CENTER		Nonprofit - Other	
MERCY MEMORIAL NURSING CENTER	6/30/2016 366 Days Settled		
MONROE, MI 48161	12/31/2016 184 Days Settled	CR Beds 69	POS Beds 0
MONROE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	89.2%
		Length of Stay	63.4
		Average Wages	16.17
		23.9% Skilled Nursing	60.2%
		76.1% Ancillary Service	39.8%
		95.5% Current Ratio	0.5
		4.5% Days to Collect	169.2
		7.4% Avg Payment Days	16.5
		0.0% Depreciation Rate	3.0%
		8.7% Return on Equity	15.9%
Balance Sheet		Income Statement	
Current Assets	3,936,012	Total Charges	8,674,743
Fixed Assets	8,598,753	Contract Allowance	2,073,248
Other Assets	0	Operating Revenue	6,601,495
Total Assets	12,534,765	Operating Expense	6,302,741
Current Liabilities	7,288,079	Operating Margin	298,754
Long Term Liabilities	1,641,634	Other Income	488,016
Total Equity	3,605,052	Other Expense	0
Total Liab. and Equity	12,534,765	Net Profit or Loss	572,287
235357 METRON OF BELDING		Proprietary - Corporation	
METRON OF BELDING	12/31/2016 366 Days Settled		
BELDING, MI 48809		CR Beds 128	POS Beds 0
IONIA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	85.7%
		Length of Stay	234.8
		Average Wages	16.03
		38.3% Skilled Nursing	79.8%
		61.7% Ancillary Service	20.2%
		99.2% Current Ratio	4.9
		0.8% Days to Collect	15.7
		-0.1% Avg Payment Days	6.9
		0.0% Depreciation Rate	0.0%
		-0.2% Return on Equity	-2.4%
Balance Sheet		Income Statement	
Current Assets	874,895	Total Charges	14,572,607
Fixed Assets	0	Contract Allowance	5,580,862
Other Assets	0	Operating Revenue	8,991,745
Total Assets	874,895	Operating Expense	8,921,167
Current Liabilities	177,307	Operating Margin	70,578
Long Term Liabilities	0	Other Income	-4,607
Total Equity	697,588	Other Expense	0
Total Liab. and Equity	874,895	Net Profit or Loss	(16,685)

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235312 METRON OF BIG RAPIDS				Proprietary - Corporation	
METRON OF BIG RAPIDS		12/31/2016 366 Days Settled			
BIG RAPIDS, MI 49307		CR Beds 100 POS Beds 0			
MECOSTA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		64.9%	
Balance Sheet		Income Statement		Length of Stay	
				111.6	
Current Assets	-2,066,156	Total Charges	11,217,335	Average Wages	
Fixed Assets	0	Contract Allowance	4,930,116	16.35	
Other Assets	0	Operating Revenue	6,287,219	44.0%	
Total Assets	-2,066,156	Operating Expense	6,293,049	56.0%	
Current Liabilities	94,218	Operating Margin	-5,830	100.1%	
Long Term Liabilities	0	Other Income	141,330	-0.1%	
Total Equity	-2,160,374	Other Expense	0	2.2%	
Total Liab. and Equity	-2,066,156	Net Profit or Loss	136,411	0.0%	
				2.2%	
				-6.3%	
235294 METRON OF CEDAR SPRINGS				Proprietary - Corporation	
METRON OF CEDAR SPRINGS		12/31/2016 366 Days Settled			
CEDAR SPRINGS, MI 49319		CR Beds 77 POS Beds 0			
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.0%	
Balance Sheet		Income Statement		Length of Stay	
				86.7	
Current Assets	5,495,028	Total Charges	12,567,006	Average Wages	
Fixed Assets	0	Contract Allowance	6,122,034	16.27	
Other Assets	0	Operating Revenue	6,444,972	48.7%	
Total Assets	5,495,028	Operating Expense	6,513,124	51.3%	
Current Liabilities	314,205	Operating Margin	-68,152	101.1%	
Long Term Liabilities	0	Other Income	-24,424	-1.1%	
Total Equity	5,180,823	Other Expense	0	2.2%	
Total Liab. and Equity	5,495,028	Net Profit or Loss	(127,834)	0.0%	
				-2.0%	
				-2.5%	

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235366 METRON OF FOREST HILLS		Proprietary - Corporation	
METRON OF FOREST HILLS		12/31/2016 366 Days Settled	
GRAND RAPIDS, MI 49506		CR Beds 81 POS Beds 0	
KENT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	81.8%
		Length of Stay	153.6
		Average Wages	18.13
		Skilled Nursing	80.1%
		Ancillary Service	19.9%
		Current Ratio	(10.6)
		Days to Collect	24.8
		Avg Payment Days	11.9
		Depreciation Rate	0.0%
		Return on Equity	37.7%
Balance Sheet			
		Income Statement	
Current Assets	-1,979,795	Total Charges	9,065,044
Fixed Assets	0	Contract Allowance	3,361,673
Other Assets	0	Operating Revenue	5,703,371
Total Assets	-1,979,795	Operating Expense	6,357,408
Current Liabilities	187,195	Operating Margin	-654,037
Long Term Liabilities	0	Other Income	-4,228
Total Equity	-2,166,990	Other Expense	0
Total Liab. and Equity	-1,979,795	Net Profit or Loss	(816,920)

235290 METRON OF GREENVILLE		Proprietary - Corporation	
METRON OF GREENVILLE		12/31/2016 366 Days Settled	
GREENVILLE, MI 48838		CR Beds 88 POS Beds 0	
MONTCALM		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	86.0%
		Length of Stay	142.0
		Average Wages	15.90
		Skilled Nursing	79.8%
		Ancillary Service	20.2%
		Current Ratio	5.7
		Days to Collect	18.5
		Avg Payment Days	10.7
		Depreciation Rate	0.0%
		Return on Equity	27.2%
Balance Sheet			
Income Statement			
Current Assets	1,900,148	Total Charges	13,098,360
Fixed Assets	0	Contract Allowance	4,078,164
Other Assets	0	Operating Revenue	9,020,196
Total Assets	1,900,148	Operating Expense	8,574,693
Current Liabilities	331,747	Operating Margin	445,503
Long Term Liabilities	0	Other Income	24,628
Total Equity	1,568,401	Other Expense	0
Total Liab. and Equity	1,900,148	Net Profit or Loss	426,410

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235355 METRON OF LAMONT				Proprietary - Corporation	
METRON OF LAMONT		12/31/2016 366 Days Settled			
LAMONT, MI 49430				CR Beds 39 POS Beds 0	
OTTAWA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 73.8%	
Balance Sheet		Income Statement		Length of Stay 130.0	
Current Assets	38,722	Total Charges	5,173,647	Average Wages	17.52
Fixed Assets	0	Contract Allowance	1,872,721	36.2% Skilled Nursing	67.7%
Other Assets	0	Operating Revenue	3,300,926	63.8% Ancillary Service	32.3%
Total Assets	38,722	Operating Expense	3,156,063	95.6% Current Ratio	0.1
Current Liabilities	386,976	Operating Margin	144,863	4.4% Days to Collect	24.7
Long Term Liabilities	0	Other Income	2,610	0.1% Avg Payment Days	45.0
Total Equity	-348,254	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	38,722	Net Profit or Loss	149,466	4.5% Return on Equity	-42.9%
235633 MICHIGAN CHRISTIAN HOME				Nonprofit - Other	
MICHIGAN CHRISTIAN HOME		3/31/2016 366 Days Settled			
GRAND RAPIDS, MI 49506				CR Beds 141 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 72.5%	
Balance Sheet		Income Statement		Length of Stay 271.2	
Current Assets	8,031,862	Total Charges	6,743,446	Average Wages	17.11
Fixed Assets	34,825,883	Contract Allowance	1,465,372	21.7% Skilled Nursing	42.5%
Other Assets	3,304,450	Operating Revenue	5,278,074	78.3% Ancillary Service	7.0%
Total Assets	46,162,195	Operating Expense	6,657,034	126.1% Current Ratio	0.8
Current Liabilities	10,225,397	Operating Margin	-1,378,960	-26.1% Days to Collect	26.4
Long Term Liabilities	50,255,452	Other Income	169,732	3.2% Avg Payment Days	24.4
Total Equity	-14,318,654	Other Expense	0	0.0% Depreciation Rate	3.9%
Total Liab. and Equity	46,162,195	Net Profit or Loss	(5,244,639)	-99.4% Return on Equity	36.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235367 NORLITE NURSING CENTER		Proprietary - Corporation	
NORLITE NURSING CENTER		12/31/2016 366 Days Settled	
MARQUETTE, MI 49855		CR Beds 99 POS Beds 0	
MARQUETTE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	81.8%
		Length of Stay	231.6
		Average Wages	15.50
		29.8% Skilled Nursing	85.9%
		70.2% Ancillary Service	14.1%
		94.2% Current Ratio	5.5
		5.8% Days to Collect	38.2
		1.1% Avg Payment Days	27.9
		0.0% Depreciation Rate	4.4%
		5.1% Return on Equity	11.5%

Balance Sheet		Income Statement	
Current Assets	3,888,875	Total Charges	12,058,038
Fixed Assets	558,361	Contract Allowance	3,595,488
Other Assets	0	Operating Revenue	8,462,550
Total Assets	4,447,236	Operating Expense	7,975,053
Current Liabilities	707,480	Operating Margin	487,497
Long Term Liabilities	0	Other Income	90,679
Total Equity	3,739,756	Other Expense	0
Total Liab. and Equity	4,447,236	Net Profit or Loss	429,881

235373 NORTH OTTAWA CARE CENTER		Nonprofit - Other	
NORTH OTTAWA CARE CENTER		6/30/2016 366 Days Settled	
SPRING LAKE, MI 49456		CR Beds 84 POS Beds 0	
OTTAWA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	80.4%
		Length of Stay	66.1
		Average Wages	21.23
		0.0% Skilled Nursing	44.0%
		100.0% Ancillary Service	56.0%
		162.5% Current Ratio	(0.3)
		-62.5% Days to Collect	38.1
		0.0% Avg Payment Days	11.7
		0.0% Depreciation Rate	4.3%
		-62.5% Return on Equity	0.0%

Balance Sheet		Income Statement	
Current Assets	-195,180	Total Charges	9,359,796
Fixed Assets	7,242,574	Contract Allowance	0
Other Assets	1,454,304	Operating Revenue	9,359,796
Total Assets	8,501,698	Operating Expense	15,208,867
Current Liabilities	566,037	Operating Margin	-5,849,071
Long Term Liabilities	7,935,661	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	8,501,698	Net Profit or Loss	(5,849,071)

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235464 NORTH WOODS NURSING CENTER				Proprietary - Corporation	
NORTH WOODS NURSING CENTER		12/31/2016 366 Days Settled			
FARWELL, MI 48622		CR Beds 71 POS Beds 0			
CLARE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	94.0%		
Balance Sheet		Income Statement		Length of Stay	145.3
Current Assets	1,764,601	Total Charges	8,531,948	Average Wages	18.93
Fixed Assets	70,907	Contract Allowance	1,513,009	17.7% Skilled Nursing	77.6%
Other Assets	0	Operating Revenue	7,018,939	82.3% Ancillary Service	22.4%
Total Assets	1,835,508	Operating Expense	6,796,875	96.8% Current Ratio	2.9
Current Liabilities	615,359	Operating Margin	222,064	3.2% Days to Collect	60.6
Long Term Liabilities	0	Other Income	40,608	0.6% Avg Payment Days	32.7
Total Equity	1,220,149	Other Expense	0	0.0% Depreciation Rate	140.3%
Total Liab. and Equity	1,835,508	Net Profit or Loss	227,137	3.2% Return on Equity	18.6%

235663 NOTTING HILL OF WEST BLOOMFIELD				Proprietary - Corporation	
NOTTING HILL OF WEST BLOOMFIELD		12/31/2016 366 Days Settled			
WEST BLOOMFIELD, MI 48322		CR Beds 120 POS Beds 0			
OAKLAND		Key Performance Ind.			
WPS MI		Occupancy Rate	84.1%		
Balance Sheet		Income Statement		Length of Stay	35.1
Current Assets	3,773,672	Total Charges	22,119,493	Average Wages	42.94
Fixed Assets	567,994	Contract Allowance	5,742,822	26.0% Skilled Nursing	57.8%
Other Assets	7,476	Operating Revenue	16,376,671	74.0% Ancillary Service	42.2%
Total Assets	4,349,142	Operating Expense	17,094,144	104.4% Current Ratio	6.3
Current Liabilities	600,330	Operating Margin	-717,473	-4.4% Days to Collect	108.8
Long Term Liabilities	8,125,250	Other Income	18,189	0.1% Avg Payment Days	2.3
Total Equity	-4,376,438	Other Expense	0	0.0% Depreciation Rate	171.1%
Total Liab. and Equity	4,349,142	Net Profit or Loss	(699,284)	-4.3% Return on Equity	16.0%

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235703 OAKLAND MANOR NURSING & REHAB CENTER LLC		Proprietary - Other	
OAKLAND MANOR NURSING & REHAB CENTER LLC		12/31/2016 366 Days Settled	
PONTIAC, MI 48342		CR Beds 39 POS Beds 0	
OAKLAND		Key Performance Ind.	
WPS MI		Occupancy Rate 75.1%	
Balance Sheet		Income Statement	
Current Assets	1,048,244	Total Charges	5,911,841
Fixed Assets	1,998,727	Contract Allowance	2,011,609
Other Assets	2,504	Operating Revenue	3,900,232
Total Assets	3,049,475	Operating Expense	3,487,006
Current Liabilities	677,221	Operating Margin	413,226
Long Term Liabilities	1,159,569	Other Income	97
Total Equity	1,212,685	Other Expense	0
Total Liab. and Equity	3,049,475	Net Profit or Loss	413,323
		34.0%	Skilled Nursing 63.5%
		66.0%	Ancillary Service 36.5%
		89.4%	Current Ratio 1.5
		10.6%	Days to Collect 94.7
		0.0%	Avg Payment Days 70.7
		0.0%	Depreciation Rate 14.1%
		10.6%	Return on Equity 34.1%

235207 OAKPOINTE SENIOR CARE AND REHAB CENTER		Proprietary - Corporation	
OAKPOINTE SENIOR CARE AND REHAB CENTER		12/31/2016 366 Days Settled	
DETROIT, MI 48235		CR Beds 133 POS Beds 0	
WAYNE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 91.6%	
Balance Sheet		Income Statement	
Current Assets	2,041,327	Total Charges	15,609,849
Fixed Assets	629,895	Contract Allowance	2,139,740
Other Assets	-316,240	Operating Revenue	13,470,109
Total Assets	2,354,982	Operating Expense	12,273,916
Current Liabilities	847,604	Operating Margin	1,196,193
Long Term Liabilities	0	Other Income	20,737
Total Equity	1,507,378	Other Expense	0
Total Liab. and Equity	2,354,982	Net Profit or Loss	943,416
		13.7%	Skilled Nursing 78.9%
		86.3%	Ancillary Service 21.1%
		91.1%	Current Ratio 2.4
		8.9%	Days to Collect 46.0
		0.2%	Avg Payment Days 19.3
		0.0%	Depreciation Rate 26.8%
		7.0%	Return on Equity 62.6%

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235322 OAKRIDGE MANOR NURSING & REHAB CENTER LLC				Proprietary - Corporation	
OAKRIDGE MANOR NURSING & REHAB CENTER LLC				12/31/2016 366 Days Settled	
FERNDALE, MI 48220				CR Beds 64 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 76.0%	
Balance Sheet		Income Statement		Length of Stay 140.1	
Current Assets	157,687	Total Charges	4,382,845	Average Wages 17.25	
Fixed Assets	136,106	Contract Allowance	676,128	15.4%	Skilled Nursing 86.2%
Other Assets	33,552	Operating Revenue	3,706,717	84.6%	Ancillary Service 13.8%
Total Assets	327,345	Operating Expense	3,922,526	105.8%	Current Ratio 0.2
Current Liabilities	842,292	Operating Margin	-215,809	-5.8%	Days to Collect 14.5
Long Term Liabilities	64,000	Other Income	848	0.0%	Avg Payment Days 68.0
Total Equity	-578,947	Other Expense	0	0.0%	Depreciation Rate 100.3%
Total Liab. and Equity	327,345	Net Profit or Loss	(214,961)	-5.8%	Return on Equity 37.1%
235072 OAKVIEW MEDICAL CARE FACILITY				Government - City-County	
OAKVIEW MEDICAL CARE FACILITY				12/31/2016 366 Days Settled	
LUDINGTON, MI 49431				CR Beds 96 POS Beds 0	
MASON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 97.0%	
Balance Sheet		Income Statement		Length of Stay 241.6	
Current Assets	8,316,375	Total Charges	10,749,387	Average Wages 19.97	
Fixed Assets	4,162,595	Contract Allowance	-584,043	-5.4%	Skilled Nursing 96.3%
Other Assets	0	Operating Revenue	11,333,430	105.4%	Ancillary Service 3.7%
Total Assets	12,478,970	Operating Expense	12,792,055	112.9%	Current Ratio 5.8
Current Liabilities	1,444,165	Operating Margin	-1,458,625	-12.9%	Days to Collect 54.5
Long Term Liabilities	0	Other Income	1,599,936	14.1%	Avg Payment Days 39.0
Total Equity	11,034,805	Other Expense	0	0.0%	Depreciation Rate 4.0%
Total Liab. and Equity	12,478,970	Net Profit or Loss	141,311	1.2%	Return on Equity 1.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235002 OCEANA CO MD CARE FACILITY				Government - County	
OCEANA CO MD CARE FACILITY		12/31/2016 366 Days Settled			
HART, MI 49420		CR Beds 112 POS Beds 0			
OCEANA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		86.6%	
Balance Sheet		Income Statement		Length of Stay	
				226.0	
Current Assets	9,341,501	Total Charges	14,560,116	Average Wages	
				19.66	
Fixed Assets	14,291,360	Contract Allowance	405,260	2.8% Skilled Nursing	
				88.3%	
Other Assets	2,296,980	Operating Revenue	14,154,856	97.2% Ancillary Service	
				11.7%	
Total Assets	25,929,841	Operating Expense	16,009,654	113.1% Current Ratio	
				2.1	
Current Liabilities	4,530,920	Operating Margin	-1,854,798	-13.1% Days to Collect	
				55.3	
Long Term Liabilities	3,921,727	Other Income	3,687,181	26.0% Avg Payment Days	
				23.5	
Total Equity	17,477,194	Other Expense	0	0.0% Depreciation Rate	
				2.6%	
Total Liab. and Equity	25,929,841	Net Profit or Loss	1,832,383	12.9% Return on Equity	
				10.5%	

235500 OMNI CONTINUING CARE				Proprietary - Corporation	
OMNI CONTINUING CARE		12/31/2016 366 Days Settled			
DETROIT, MI 48213		CR Beds 140 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.3%	
Balance Sheet		Income Statement		Length of Stay	
				127.4	
Current Assets	4,938,488	Total Charges	19,516,057	Average Wages	
				20.78	
Fixed Assets	1,601,205	Contract Allowance	3,743,227	19.2% Skilled Nursing	
				87.6%	
Other Assets	6,705	Operating Revenue	15,772,830	80.8% Ancillary Service	
				12.4%	
Total Assets	6,546,398	Operating Expense	17,311,736	109.8% Current Ratio	
				3.4	
Current Liabilities	1,449,054	Operating Margin	-1,538,906	-9.8% Days to Collect	
				131.1	
Long Term Liabilities	9,599,874	Other Income	9,153	0.1% Avg Payment Days	
				6.1	
Total Equity	-4,502,530	Other Expense	0	0.0% Depreciation Rate	
				53.5%	
Total Liab. and Equity	6,546,398	Net Profit or Loss	(1,529,753)	-9.7% Return on Equity	
				34.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235611 ORCHARD CREEK SKILLED NURSING		Proprietary - Corporation	
ORCHARD CREEK SKILLED NURSING		12/31/2016 366 Days Settled	
TRAVERSE CITY, MI 49684		CR Beds 22 POS Beds 0	
LEELANAU		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 81.5%	
Balance Sheet		Income Statement	
Current Assets	500,490	Total Charges	7,600,572
Fixed Assets	93,571	Contract Allowance	2,055,592
Other Assets	0	Operating Revenue	5,544,980
Total Assets	594,061	Operating Expense	5,540,465
Current Liabilities	427,107	Operating Margin	4,515
Long Term Liabilities	145,000	Other Income	199,802
Total Equity	21,954	Other Expense	0
Total Liab. and Equity	594,061	Net Profit or Loss	204,317
		27.0%	Skilled Nursing 35.6%
		73.0%	Ancillary Service 28.3%
		99.9%	Current Ratio 1.2
		0.1%	Days to Collect 18.6
		3.6%	Avg Payment Days 28.2
		0.0%	Depreciation Rate 128.1%
		3.7%	Return on Equity 930.7%
235544 ORCHARD GROVE NURSING & REHAB CENTER		Proprietary - Corporation	
ORCHARD GROVE NURSING & REHAB CENTER		12/31/2016 366 Days Settled	
BENTON HARBOR, MI 49022		CR Beds 89 POS Beds 0	
BERRIEN		Key Performance Ind.	
		Occupancy Rate 80.7%	
Balance Sheet		Income Statement	
Current Assets	2,617,523	Total Charges	4,789,406
Fixed Assets	176,122	Contract Allowance	0
Other Assets	0	Operating Revenue	4,789,406
Total Assets	2,793,645	Operating Expense	4,734,747
Current Liabilities	2,669,418	Operating Margin	54,659
Long Term Liabilities	-306,333	Other Income	0
Total Equity	430,560	Other Expense	0
Total Liab. and Equity	2,793,645	Net Profit or Loss	54,659
		0.0%	Skilled Nursing 100.0%
		100.0%	Ancillary Service 0.0%
		98.9%	Current Ratio 1.0
		1.1%	Days to Collect 203.6
		0.0%	Avg Payment Days 113.9
		0.0%	Depreciation Rate 96.8%
		1.1%	Return on Equity 12.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235551 OUR LADY OF MERCY HEALTH AND REHAB		Proprietary - Corporation	
OUR LADY OF MERCY HEALTH AND REHAB		12/31/2016 366 Days Settled	
HUBBELL, MI 49934		CR Beds 55 POS Beds 0	
HOUGHTON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	86.9%
Balance Sheet		Income Statement	
Current Assets	562,068	Total Charges	5,172,918
Fixed Assets	362,631	Contract Allowance	1,094,920
Other Assets	0	Operating Revenue	4,077,998
Total Assets	924,699	Operating Expense	4,436,524
Current Liabilities	766,770	Operating Margin	-358,526
Long Term Liabilities	817,926	Other Income	8,148
Total Equity	-659,997	Other Expense	0
Total Liab. and Equity	924,699	Net Profit or Loss	(350,378)
		21.2%	Skilled Nursing 95.2%
		78.8%	Ancillary Service 4.8%
		108.8%	Current Ratio 0.7
		-8.8%	Days to Collect 87.2
		0.2%	Avg Payment Days 53.0
		0.0%	Depreciation Rate 14.6%
		-8.6%	Return on Equity 53.1%
235569 OVID HEALTHCARE CENTER		Proprietary - Other	
OVID HEALTHCARE CENTER		12/31/2016 366 Days Settled	
OVID, MI 48866		CR Beds 94 POS Beds 0	
CLINTON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	62.1%
Balance Sheet		Income Statement	
Current Assets	15,634,473	Total Charges	6,714,788
Fixed Assets	2,202,030	Contract Allowance	1,792,481
Other Assets	22,822	Operating Revenue	4,922,307
Total Assets	17,859,325	Operating Expense	6,171,387
Current Liabilities	22,742,225	Operating Margin	-1,249,080
Long Term Liabilities	1,508,643	Other Income	871
Total Equity	-6,391,543	Other Expense	0
Total Liab. and Equity	17,859,325	Net Profit or Loss	(1,248,209)
		26.7%	Skilled Nursing 85.5%
		73.3%	Ancillary Service 14.5%
		125.4%	Current Ratio 0.7
		-25.4%	Days to Collect 1,069.8
		0.0%	Avg Payment Days 7.9
		0.0%	Depreciation Rate 34.2%
		-25.4%	Return on Equity 19.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235415 PARKEAST HEALTHCARE CENTER		Proprietary - Corporation	
PARKEAST HEALTHCARE CENTER		12/31/2016 201 Days Settled	
DETROIT, MI 48224		6/13/2016 165 Days Settled	
WAYNE		CR Beds 78 POS Beds 0	
NGS (WI)		Key Performance Ind.	
		Occupancy Rate 70.3%	
		Length of Stay 183.8	
		Average Wages 15.56	
		8.0% Skilled Nursing 93.9%	
		92.0% Ancillary Service 6.1%	
		132.1% Current Ratio 0.7	
		-32.1% Days to Collect 202.8	
		0.0% Avg Payment Days 138.2	
		0.0% Depreciation Rate 0.0%	
		-34.3% Return on Equity 100.0%	

Balance Sheet		Income Statement			
Current Assets	1,611,784	Total Charges	2,454,467		
Fixed Assets	1,934,859	Contract Allowance	197,238	8.0%	
Other Assets	43,591	Operating Revenue	2,257,229	92.0%	
Total Assets	3,590,234	Operating Expense	2,981,579	132.1%	
Current Liabilities	2,294,425	Operating Margin	-724,350	-32.1%	
Long Term Liabilities	2,070,159	Other Income	0	0.0%	
Total Equity	-774,350	Other Expense	0	0.0%	
Total Liab. and Equity	3,590,234	Net Profit or Loss	(774,350)		

235415 PARKEAST HEALTHCARE CENTER		Proprietary - Corporation	
PARKEAST HEALTHCARE CENTER		12/31/2016 201 Days Settled	
DETROIT, MI 48224		6/13/2016 165 Days Settled	
WAYNE		CR Beds 78 POS Beds 0	
NGS (WI)		Key Performance Ind.	
		Occupancy Rate 61.6%	
		Length of Stay 330.1	
		Average Wages 15.56	
		11.8% Skilled Nursing 88.3%	
		88.2% Ancillary Service 11.7%	
		106.9% Current Ratio 1.2	
		-6.9% Days to Collect 134.7	
		0.0% Avg Payment Days 108.4	
		0.0% Depreciation Rate 0.0%	
		-6.9% Return on Equity 52.6%	

Balance Sheet		Income Statement			
Current Assets	806,212	Total Charges	2,266,663		
Fixed Assets	0	Contract Allowance	268,171	11.8%	
Other Assets	0	Operating Revenue	1,998,492	88.2%	
Total Assets	806,212	Operating Expense	2,137,201	106.9%	
Current Liabilities	674,302	Operating Margin	-138,709	-6.9%	
Long Term Liabilities	395,000	Other Income	404	0.0%	
Total Equity	-263,090	Other Expense	0	0.0%	
Total Liab. and Equity	806,212	Net Profit or Loss	(138,305)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235038 PILGRIM MANOR				Nonprofit - Church	
PILGRIM MANOR		10/30/2016 304 Days Settled			
GRAND RAPIDS, MI 49505		12/31/2016 62 Days Settled		CR Beds 178 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	60.0%
				Length of Stay	148.1
				Average Wages	19.51
				24.1% Skilled Nursing	53.1%
				75.9% Ancillary Service	17.9%
				127.7% Current Ratio	(2.0)
				-27.7% Days to Collect	312.5
				375.2% Avg Payment Days	123.5
				0.0% Depreciation Rate	0.3%
				345.3% Return on Equity	101.0%

Balance Sheet		Income Statement			
Current Assets	1,144,306	Total Charges	1,528,001		
Fixed Assets	5,642,184	Contract Allowance	368,573		
Other Assets	0	Operating Revenue	1,159,428		
Total Assets	6,786,490	Operating Expense	1,480,742		
Current Liabilities	-567,049	Operating Margin	-321,314		
Long Term Liabilities	3,388,333	Other Income	4,350,685		
Total Equity	3,965,206	Other Expense	0		
Total Liab. and Equity	6,786,490	Net Profit or Loss	4,003,201		

235038 PILGRIM MANOR				Nonprofit - Church	
PILGRIM MANOR		10/30/2016 304 Days Settled			
GRAND RAPIDS, MI 49505		12/31/2016 62 Days Settled		CR Beds 178 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	57.9%
				Length of Stay	163.1
				Average Wages	19.51
				24.5% Skilled Nursing	50.6%
				75.5% Ancillary Service	18.7%
				107.3% Current Ratio	1.8
				-7.3% Days to Collect	51.4
				3.3% Avg Payment Days	22.7
				0.0% Depreciation Rate	3.0%
				-5.7% Return on Equity	-8.8%

Balance Sheet		Income Statement			
Current Assets	1,528,462	Total Charges	8,321,622		
Fixed Assets	3,340,190	Contract Allowance	2,041,674		
Other Assets	1,651,806	Operating Revenue	6,279,948		
Total Assets	6,520,458	Operating Expense	6,741,472		
Current Liabilities	832,327	Operating Margin	-461,524		
Long Term Liabilities	1,625,000	Other Income	204,130		
Total Equity	4,063,131	Other Expense	0		
Total Liab. and Equity	6,520,458	Net Profit or Loss	(358,929)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235164 PINE RIDGE - A REHABILITATION AND NURSING CENTER				Nonprofit - Other	
PINE RIDGE - A REHABILITATION AND NURSING CENTER		9/30/2016 366 Days Settled			
STEVENSVILLE, MI 49127				CR Beds 111 POS Beds 0	
BERRIEN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 91.7%	
				Length of Stay 125.9	
				Average Wages 16.85	
				23.0% Skilled Nursing 63.0%	
				77.0% Ancillary Service 37.0%	
				97.5% Current Ratio 2.4	
				2.5% Days to Collect 64.3	
				0.3% Avg Payment Days 21.0	
				0.0% Depreciation Rate 5.8%	
				2.8% Return on Equity 9.3%	
<hr/>					
235324 PINE RIVER HEALTHCARE CENTER				Proprietary - Other	
PINE RIVER HEALTHCARE CENTER		12/31/2016 366 Days Settled			
SAINT LOUIS, MI 48880				CR Beds 81 POS Beds 0	
GRATIOT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 69.7%	
				Length of Stay 170.9	
				Average Wages 16.91	
				22.9% Skilled Nursing 84.4%	
				77.1% Ancillary Service 15.6%	
				114.0% Current Ratio 0.6	
				-14.0% Days to Collect 930.8	
				0.0% Avg Payment Days 10.1	
				0.0% Depreciation Rate 30.2%	
				-14.1% Return on Equity 9.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235069 PINECREST MEDICAL CARE FACILITY				Government - County		
PINECREST MEDICAL CARE FACILITY				12/31/2016 366 Days Settled		
POWERS, MI 49874				CR Beds 140 POS Beds 0		
MENOMINEE				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	92.8%	
Balance Sheet				Length of Stay	215.1	
Income Statement				Average Wages	17.51	
Current Assets	2,908,834	Total Charges	13,406,689	22.2%	Skilled Nursing	87.3%
Fixed Assets	9,001,110	Contract Allowance	2,974,999	77.8%	Ancillary Service	12.7%
Other Assets	4,654,237	Operating Revenue	10,431,690	115.8%	Current Ratio	(19.8)
Total Assets	16,564,181	Operating Expense	12,078,896	-15.8%	Days to Collect	53.2
Current Liabilities	-146,753	Operating Margin	-1,647,206	16.7%	Avg Payment Days	(7.0)
Long Term Liabilities	0	Other Income	1,739,786	0.0%	Depreciation Rate	2.8%
Total Equity	16,710,934	Other Expense	0	-1.1%	Return on Equity	-0.7%
Total Liab. and Equity	16,564,181	Net Profit or Loss	(110,266)			
235561 PINES REHABILITATION & HEALTH CARE CENTER, THE				Proprietary - Other		
PINES REHABILITATION & HEALTH CARE CENTER, THE				12/31/2016 366 Days Settled		
LANSING, MI 48911				CR Beds 86 POS Beds 0		
INGHAM				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	80.7%	
Balance Sheet				Length of Stay	233.0	
Income Statement				Average Wages	19.83	
Current Assets	1,331,010	Total Charges	10,479,782	26.0%	Skilled Nursing	76.4%
Fixed Assets	236,071	Contract Allowance	2,724,153	74.0%	Ancillary Service	23.6%
Other Assets	4,688	Operating Revenue	7,755,629	95.1%	Current Ratio	1.4
Total Assets	1,571,769	Operating Expense	7,375,705	4.9%	Days to Collect	34.8
Current Liabilities	967,819	Operating Margin	379,924	0.0%	Avg Payment Days	48.4
Long Term Liabilities	0	Other Income	3,041	0.0%	Depreciation Rate	1.8%
Total Equity	603,950	Other Expense	0	3.7%	Return on Equity	47.8%
Total Liab. and Equity	1,571,769	Net Profit or Loss	288,818			

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235637 PLAINWELL PINES NURSING AND REHABILITATION COMMUNI				Proprietary - Corporation	
PLAINWELL PINES NURSING AND REHABILITATION COMMUNI		12/31/2016 366 Days Settled			
PLAINWELL, MI 49080		CR Beds 39 POS Beds 0			
KALAMAZOO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		63.1%	
Balance Sheet		Income Statement		Length of Stay	
				180.3	
Current Assets	-14,237	Total Charges	3,348,894	Average Wages	17.72
Fixed Assets	334,530	Contract Allowance	1,283,016	38.3%	Skilled Nursing
Other Assets	88,223	Operating Revenue	2,065,878	61.7%	Ancillary Service
Total Assets	408,516	Operating Expense	2,550,723	123.5%	Current Ratio
Current Liabilities	272,610	Operating Margin	-484,845	-23.5%	Days to Collect
Long Term Liabilities	30	Other Income	10,916	0.5%	Avg Payment Days
Total Equity	135,876	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	408,516	Net Profit or Loss	(473,929)	-22.9%	Return on Equity
					-348.8%
235310 PORTER HILLS HEALTH CENTER				Nonprofit - Church	
PORTER HILLS HEALTH CENTER		6/30/2016 366 Days Settled			
GRAND RAPIDS, MI 49546		CR Beds 293 POS Beds 0			
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		72.3%	
Balance Sheet		Income Statement		Length of Stay	
				148.9	
Current Assets	3,752,663	Total Charges	17,397,922	Average Wages	15.26
Fixed Assets	1,976,248	Contract Allowance	376,810	2.2%	Skilled Nursing
Other Assets	3,576,460	Operating Revenue	17,021,112	97.8%	Ancillary Service
Total Assets	9,305,371	Operating Expense	21,659,115	127.2%	Current Ratio
Current Liabilities	901,337	Operating Margin	-4,638,003	-27.2%	Days to Collect
Long Term Liabilities	8,367,204	Other Income	3,114,400	18.3%	Avg Payment Days
Total Equity	36,830	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	9,305,371	Net Profit or Loss	(1,631,874)	-9.6%	Return on Equity
					-4,430.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235347 PROVIDENCE CHRISTIAN HEALTHCARE & REHAB CTR				Nonprofit - Other	
PROVIDENCE CHRISTIAN HEALTHCARE & REHAB CTR				12/31/2016 366 Days Settled	
ZEELAND, MI 49464				CR Beds 153 POS Beds 0	
OTTAWA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	74.4%
Balance Sheet		Income Statement		Length of Stay	208.2
Current Assets	6,086,068	Total Charges	9,653,070	Average Wages	19.40
Fixed Assets	0	Contract Allowance	30,032	0.3% Skilled Nursing	90.1%
Other Assets	1,492,874	Operating Revenue	9,623,038	99.7% Ancillary Service	9.9%
Total Assets	<u>7,578,942</u>	Operating Expense	11,157,726	115.9% Current Ratio	0.7
Current Liabilities	8,698,462	Operating Margin	-1,534,688	-15.9% Days to Collect	225.9
Long Term Liabilities	6,223	Other Income	66,104	0.7% Avg Payment Days	255.2
Total Equity	-1,125,743	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	<u>7,578,942</u>	Net Profit or Loss	<u>(1,708,584)</u>	-17.8% Return on Equity	151.8%

235287 PROVINCIAL HOUSE OF ADRIAN				Nonprofit - Other	
PROVINCIAL HOUSE OF ADRIAN				12/31/2016 366 Days Settled	
ADRIAN, MI 49221				CR Beds 117 POS Beds 0	
LENAWEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	91.9%
Balance Sheet		Income Statement		Length of Stay	118.1
Current Assets	6,789,433	Total Charges	12,901,832	Average Wages	19.52
Fixed Assets	1,241,752	Contract Allowance	3,297,959	25.6% Skilled Nursing	77.1%
Other Assets	9,451,453	Operating Revenue	9,603,873	74.4% Ancillary Service	22.9%
Total Assets	<u>17,482,638</u>	Operating Expense	9,328,699	97.1% Current Ratio	3.5
Current Liabilities	1,952,218	Operating Margin	275,174	2.9% Days to Collect	119.6
Long Term Liabilities	1,984,281	Other Income	456,087	4.7% Avg Payment Days	56.6
Total Equity	13,546,139	Other Expense	0	0.0% Depreciation Rate	6.3%
Total Liab. and Equity	<u>17,482,638</u>	Net Profit or Loss	<u>731,261</u>	7.6% Return on Equity	5.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235622 QUALICARE NURSING HOME				Proprietary - Corporation	
QUALICARE NURSING HOME		12/31/2016 366 Days Settled			
DETROIT, MI 48207		CR Beds 96 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		91.9%	
		Length of Stay		224.1	
		Average Wages		18.54	
		22.7%		Skilled Nursing 88.4%	
		77.3%		Ancillary Service 11.6%	
		94.3%		Current Ratio 1.9	
		5.7%		Days to Collect 66.8	
		0.0%		Avg Payment Days 16.9	
		0.0%		Depreciation Rate 49.4%	
		5.7%		Return on Equity 34.1%	
<hr/>					
235658 REGENCY AT BLUFFS PARK				Proprietary - Corporation	
REGENCY AT BLUFFS PARK		12/31/2016 366 Days Settled			
ANN ARBOR, MI 48103		CR Beds 71 POS Beds 0			
WASHTENAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		78.1%	
		Length of Stay		31.3	
		Average Wages		19.84	
		27.6%		Skilled Nursing 61.1%	
		72.4%		Ancillary Service 38.9%	
		122.2%		Current Ratio 1.9	
		-22.2%		Days to Collect 80.4	
		0.2%		Avg Payment Days 2.5	
		0.0%		Depreciation Rate 128.7%	
		-22.1%		Return on Equity 27.8%	

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235657 REGENCY AT CANTON				Proprietary - Corporation	
REGENCY AT CANTON		12/31/2016 366 Days Settled			
CANTON, MI 48188				CR Beds 113 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	81.3%
				Length of Stay	45.5
Balance Sheet		Income Statement		Average Wages	19.18
Current Assets	1,718,642	Total Charges	18,821,497	28.7%	Skilled Nursing 61.2%
Fixed Assets	535,735	Contract Allowance	5,392,400	71.3%	Ancillary Service 38.8%
Other Assets	4,658	Operating Revenue	13,429,097	103.7%	Current Ratio 1.6
Total Assets	2,259,035	Operating Expense	13,923,634	-3.7%	Days to Collect 66.2
Current Liabilities	1,069,754	Operating Margin	-494,537	0.0%	Avg Payment Days 2.0
Long Term Liabilities	4,110,421	Other Income	3,308	0.0%	Depreciation Rate 181.8%
Total Equity	-2,921,140	Other Expense	0	-3.7%	Return on Equity 16.8%
Total Liab. and Equity	2,259,035	Net Profit or Loss	(491,229)		
<hr/>					
235666 REGENCY AT GRAND BLANC				Proprietary - Corporation	
REGENCY AT GRAND BLANC		12/31/2016 366 Days Settled			
GRAND BLANC, MI 48439				CR Beds 138 POS Beds 0	
GENESEE				Key Performance Ind.	
WPS MI				Occupancy Rate	93.4%
				Length of Stay	39.2
Balance Sheet		Income Statement		Average Wages	19.63
Current Assets	2,376,607	Total Charges	31,257,635	27.9%	Skilled Nursing 56.2%
Fixed Assets	788,677	Contract Allowance	8,714,686	72.1%	Ancillary Service 43.8%
Other Assets	6,000	Operating Revenue	22,542,949	87.0%	Current Ratio 1.8
Total Assets	3,171,284	Operating Expense	19,617,956	13.0%	Days to Collect 53.1
Current Liabilities	1,324,371	Operating Margin	2,924,993	0.2%	Avg Payment Days 2.2
Long Term Liabilities	-6,814,425	Other Income	37,950	0.0%	Depreciation Rate 190.3%
Total Equity	8,661,338	Other Expense	0	13.1%	Return on Equity 34.2%
Total Liab. and Equity	3,171,284	Net Profit or Loss	2,962,943		

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235706 REGENCY AT LANSING WEST				Proprietary - Corporation	
REGENCY AT LANSING WEST		12/31/2016 366 Days Settled			
LANSING, MI 48917		CR Beds 120 POS Beds 0			
EATON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	49.9%		
		Length of Stay	33.4		
		Average Wages	20.16		
		25.1% Skilled Nursing	56.3%		
		74.9% Ancillary Service	43.7%		
		104.0% Current Ratio	1.9		
		-4.0% Days to Collect	103.7		
		0.3% Avg Payment Days	3.8		
		0.0% Depreciation Rate	102.5%		
		-3.8% Return on Equity	17.6%		
Balance Sheet		Income Statement			
Current Assets	1,828,180	Total Charges	13,193,392		
Fixed Assets	883,293	Contract Allowance	3,316,313		
Other Assets	4,590	Operating Revenue	9,877,079		
Total Assets	2,716,063	Operating Expense	10,276,476		
Current Liabilities	979,615	Operating Margin	-399,397		
Long Term Liabilities	3,860,165	Other Income	25,066		
Total Equity	-2,123,717	Other Expense	0		
Total Liab. and Equity	2,716,063	Net Profit or Loss	(374,331)		

235710 REGENCY AT SHELBY TOWNSHIP				Proprietary - Corporation	
REGENCY AT SHELBY TOWNSHIP		12/31/2016 366 Days Settled			
SHELBY TOWNSHIP, MI 48317		CR Beds 116 POS Beds 0			
MACOMB		Key Performance Ind.			
WPS MI		Occupancy Rate	52.3%		
		Length of Stay	33.7		
		Average Wages	19.51		
		27.0% Skilled Nursing	59.0%		
		73.0% Ancillary Service	41.0%		
		111.4% Current Ratio	1.2		
		-11.4% Days to Collect	89.7		
		0.2% Avg Payment Days	3.3		
		0.0% Depreciation Rate	91.1%		
		-11.1% Return on Equity	37.0%		
Balance Sheet		Income Statement			
Current Assets	1,328,537	Total Charges	13,119,261		
Fixed Assets	1,010,342	Contract Allowance	3,547,912		
Other Assets	3,000	Operating Revenue	9,571,349		
Total Assets	2,341,879	Operating Expense	10,661,217		
Current Liabilities	1,153,984	Operating Margin	-1,089,868		
Long Term Liabilities	4,074,013	Other Income	22,667		
Total Equity	-2,886,118	Other Expense	0		
Total Liab. and Equity	2,341,879	Net Profit or Loss	(1,067,201)		

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235260 REGENCY AT WATERFORD		Proprietary - Corporation	
REGENCY AT WATERFORD		12/31/2016 366 Days Settled	
WATERFORD, MI 48328		CR Beds 150 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	78.5%
Balance Sheet		Length of Stay	64.7
Income Statement		Average Wages	18.84
Current Assets	3,427,011	Total Charges	21,429,266
Fixed Assets	669,757	Contract Allowance	5,992,420
Other Assets	9,661	Operating Revenue	15,436,846
Total Assets	4,106,429	Operating Expense	14,994,468
Current Liabilities	2,412,257	Operating Margin	442,378
Long Term Liabilities	-8,902,284	Other Income	54,816
Total Equity	10,596,456	Other Expense	0
Total Liab. and Equity	4,106,429	Net Profit or Loss	497,194
		28.0%	Skilled Nursing 68.4%
		72.0%	Ancillary Service 31.6%
		97.1%	Current Ratio 1.4
		2.9%	Days to Collect 94.8
		0.4%	Avg Payment Days 18.1
		0.0%	Depreciation Rate 213.8%
		3.2%	Return on Equity 4.7%

235545 REGENCY AT WHITMORE LAKE		Proprietary - Corporation	
REGENCY AT WHITMORE LAKE		12/31/2016 366 Days Settled	
WHITMORE LAKE, MI 48189		CR Beds 135 POS Beds 0	
WASHTENAW		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	89.1%
Balance Sheet		Length of Stay	188.2
Income Statement		Average Wages	21.00
Current Assets	2,278,579	Total Charges	16,296,313
Fixed Assets	914,689	Contract Allowance	3,797,277
Other Assets	7,161	Operating Revenue	12,499,036
Total Assets	3,200,429	Operating Expense	12,145,968
Current Liabilities	1,571,624	Operating Margin	353,068
Long Term Liabilities	-882,966	Other Income	1,455
Total Equity	2,511,771	Other Expense	0
Total Liab. and Equity	3,200,429	Net Profit or Loss	354,523
		23.3%	Skilled Nursing 88.0%
		76.7%	Ancillary Service 12.0%
		97.2%	Current Ratio 1.4
		2.8%	Days to Collect 71.8
		0.0%	Avg Payment Days 21.7
		0.0%	Depreciation Rate 94.3%
		2.8%	Return on Equity 14.1%

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235333 REGENCY HEALTHCARE CENTRE				Proprietary - Other	
REGENCY HEALTHCARE CENTRE		12/31/2016 366 Days Settled			
TAYLOR, MI 48180		CR Beds 244 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		85.9%	
Balance Sheet		Income Statement		Length of Stay	
				141.8	
Current Assets	4,880,530	Total Charges	30,703,459	Average Wages	
Fixed Assets	1,587,281	Contract Allowance	10,509,721	17.67	
Other Assets	0	Operating Revenue	20,193,738	34.2%	
Total Assets	6,467,811	Operating Expense	19,590,726	65.8%	
Current Liabilities	1,872,800	Operating Margin	603,012	97.0%	
Long Term Liabilities	0	Other Income	46,658	3.0%	
Total Equity	4,595,011	Other Expense	0	0.2%	
Total Liab. and Equity	6,467,811	Net Profit or Loss	641,591	0.0%	
				Days to Collect	
				54.5	
				Avg Payment Days	
				29.6	
				Depreciation Rate	
				36.2%	
				Return on Equity	
				14.0%	

235452 REGENCY HEIGHTS-DETROIT				Proprietary - Corporation	
REGENCY HEIGHTS-DETROIT		12/31/2016 366 Days Settled			
DETROIT, MI 48219		CR Beds 128 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.2%	
Balance Sheet		Income Statement		Length of Stay	
				88.3	
Current Assets	5,265,960	Total Charges	18,488,343	Average Wages	
Fixed Assets	1,620,378	Contract Allowance	4,618,349	18.80	
Other Assets	8,804	Operating Revenue	13,869,994	25.0%	
Total Assets	6,895,142	Operating Expense	14,633,360	75.0%	
Current Liabilities	2,451,843	Operating Margin	-763,366	105.5%	
Long Term Liabilities	8,056,785	Other Income	2,975	-5.5%	
Total Equity	-3,613,486	Other Expense	0	0.0%	
Total Liab. and Equity	6,895,142	Net Profit or Loss	(760,391)	0.0%	
				Days to Collect	
				151.0	
				Avg Payment Days	
				15.4	
				Depreciation Rate	
				72.7%	
				Return on Equity	
				21.0%	

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235617 REGENCY MANOR NURSING & REHABILITATION CENTER				Proprietary - Other	
REGENCY MANOR NURSING & REHABILITATION CENTER		12/31/2016 366 Days Settled			
UTICA, MI 48317		CR Beds 39 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		94.2%	
Balance Sheet		Income Statement		Length of Stay	
				463.8	
Current Assets	263,462	Total Charges	3,508,022	Average Wages	
Fixed Assets	154,068	Contract Allowance	353,612	16.47	
Other Assets	0	Operating Revenue	3,154,410	10.1%	
Total Assets	417,530	Operating Expense	2,599,157	89.9%	
Current Liabilities	270,490	Operating Margin	555,253	82.4%	
Long Term Liabilities	178,576	Other Income	1,235	17.6%	
Total Equity	-31,536	Other Expense	0	0.0%	
Total Liab. and Equity	417,530	Net Profit or Loss	556,488	0.0%	
				0.0%	
				17.6%	
				Return on Equity	
				-	
				1,764.6%	

235621 REGENCY ON THE LAKE - FORT GRATIOT				Proprietary - Corporation	
REGENCY ON THE LAKE - FORT GRATIOT		12/31/2016 366 Days Settled			
FORT GRATIOT, MI 48059		CR Beds 130 POS Beds 0			
SAINT CLAIR		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		74.4%	
Balance Sheet		Income Statement		Length of Stay	
				66.0	
Current Assets	1,078,928	Total Charges	18,086,270	Average Wages	
Fixed Assets	1,025,304	Contract Allowance	5,301,054	17.41	
Other Assets	20,425	Operating Revenue	12,785,216	29.3%	
Total Assets	2,124,657	Operating Expense	12,098,517	70.7%	
Current Liabilities	1,234,483	Operating Margin	686,699	94.6%	
Long Term Liabilities	-8,116,029	Other Income	13,179	5.4%	
Total Equity	9,006,203	Other Expense	0	0.1%	
Total Liab. and Equity	2,124,657	Net Profit or Loss	699,878	0.0%	
				0.0%	
				5.5%	
				Return on Equity	
				7.8%	

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235378 RESTHAVEN CARE CENTER				Nonprofit - Other	
RESTHAVEN CARE CENTER		12/31/2016 366 Days Settled			
HOLLAND, MI 49423		CR Beds 145 POS Beds 0			
ALLEGAN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		96.5%	
Balance Sheet		Income Statement		Length of Stay	
				115.0	
Current Assets	2,567,417	Total Charges	18,252,123	Average Wages	
Fixed Assets	5,915,150	Contract Allowance	3,971,463	19.22	
Other Assets	51,358	Operating Revenue	14,280,660	21.8%	
Total Assets	8,533,925	Operating Expense	14,090,793	78.2%	
Current Liabilities	1,185,798	Operating Margin	189,867	98.7%	
Long Term Liabilities	4,126,500	Other Income	25,481	1.3%	
Total Equity	3,221,627	Other Expense	0	0.2%	
Total Liab. and Equity	8,533,925	Net Profit or Loss	107,164	0.0%	
				0.8%	

235538 RIDGECREST HEALTH CAMPUS				Proprietary - Corporation	
RIDGECREST HEALTH CAMPUS		12/31/2016 366 Days Settled			
JACKSON, MI 49203		CR Beds 90 POS Beds 0			
JACKSON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		91.9%	
Balance Sheet		Income Statement		Length of Stay	
				68.3	
Current Assets	12,063,784	Total Charges	9,568,811	Average Wages	
Fixed Assets	7,178,214	Contract Allowance	1,995,348	18.13	
Other Assets	1,274,788	Operating Revenue	7,573,463	20.9%	
Total Assets	20,516,786	Operating Expense	9,655,406	79.1%	
Current Liabilities	-38,938	Operating Margin	-2,081,943	127.5%	
Long Term Liabilities	16,862	Other Income	0	-27.5%	
Total Equity	20,538,862	Other Expense	0	0.0%	
Total Liab. and Equity	20,516,786	Net Profit or Loss	(2,081,943)	0.0%	
				-27.5%	

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235297 RIVERGATE HEALTH CARE CENTER		Proprietary - Other	
RIVERGATE HEALTH CARE CENTER		12/31/2016 366 Days Settled	
RIVERVIEW, MI 48193		CR Beds 205 POS Beds 0	
WAYNE		Key Performance Ind.	
BLUE CROSS (TENNESSEE)		Occupancy Rate	93.1%
Balance Sheet		Income Statement	
Current Assets	2,151,493	Total Charges	23,966,516
Fixed Assets	2,928,582	Contract Allowance	4,088,818
Other Assets	155,210	Operating Revenue	19,877,698
Total Assets	<u>5,235,285</u>	Operating Expense	18,866,408
Current Liabilities	1,215,527	Operating Margin	1,011,290
Long Term Liabilities	-926,937	Other Income	25,397
Total Equity	<u>4,946,695</u>	Other Expense	0
Total Liab. and Equity	<u>5,235,285</u>	Net Profit or Loss	<u>1,036,687</u>
		17.1%	Skilled Nursing 78.1%
		82.9%	Ancillary Service 21.9%
		94.9%	Current Ratio 1.8
		5.1%	Days to Collect 38.1
		0.1%	Avg Payment Days 22.7
		0.0%	Depreciation Rate 17.8%
		5.2%	Return on Equity 21.0%

235516 RIVERGATE TERRACE		Proprietary - Other	
RIVERGATE TERRACE		12/31/2016 366 Days Settled	
RIVERVIEW, MI 48193		CR Beds 273 POS Beds 0	
WAYNE		Key Performance Ind.	
BLUE CROSS (TENNESSEE)		Occupancy Rate	94.8%
Balance Sheet		Income Statement	
Current Assets	2,263,526	Total Charges	32,834,242
Fixed Assets	2,869,963	Contract Allowance	7,385,659
Other Assets	-98,678	Operating Revenue	25,448,583
Total Assets	<u>5,034,811</u>	Operating Expense	23,707,755
Current Liabilities	1,133,628	Operating Margin	1,740,828
Long Term Liabilities	-1,045,040	Other Income	26,165
Total Equity	<u>4,946,223</u>	Other Expense	0
Total Liab. and Equity	<u>5,034,811</u>	Net Profit or Loss	<u>1,766,993</u>
		22.5%	Skilled Nursing 83.4%
		77.5%	Ancillary Service 16.6%
		93.2%	Current Ratio 2.0
		6.8%	Days to Collect 31.4
		0.1%	Avg Payment Days 16.9
		0.0%	Depreciation Rate 22.7%
		6.9%	Return on Equity 35.7%

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235598 RIVERIDGE REHABILITATION & HEALTHCARE CENTER				Proprietary - Corporation	
RIVERIDGE REHABILITATION & HEALTHCARE CENTER		12/31/2016 366 Days Settled			
NILES, MI 49120		CR Beds 91 POS Beds 0			
BERRIEN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		73.2%	
Balance Sheet		Income Statement		Length of Stay	
				99.2	
Current Assets	-879,501	Total Charges	7,569,350	Average Wages	
Fixed Assets	401,204	Contract Allowance	1,952,015	16.92	
Other Assets	1,673,100	Operating Revenue	5,617,335	25.8%	
Total Assets	<u>1,194,803</u>	Operating Expense	6,337,336	74.2%	
Current Liabilities	1,261,899	Operating Margin	-720,001	112.8%	
Long Term Liabilities	396,603	Other Income	11,471	(0.7)	
Total Equity	-463,699	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>1,194,803</u>	Net Profit or Loss	<u>(708,530)</u>	(59.4)	
				Avg Payment Days	
				33.4	
				Depreciation Rate	
				181.4%	
				Return on Equity	
				152.8%	

235535 RIVERSIDE NURSING CENTRE				Proprietary - Corporation	
RIVERSIDE NURSING CENTRE		12/31/2016 366 Days Settled			
GRAND HAVEN, MI 49417		CR Beds 34 POS Beds 0			
OTTAWA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		93.3%	
Balance Sheet		Income Statement		Length of Stay	
				116.2	
Current Assets	4,002,394	Total Charges	4,796,548	Average Wages	
Fixed Assets	274,126	Contract Allowance	1,694,613	16.23	
Other Assets	65,530	Operating Revenue	3,101,935	35.3%	
Total Assets	<u>4,342,050</u>	Operating Expense	2,485,080	64.7%	
Current Liabilities	287,502	Operating Margin	616,855	80.1%	
Long Term Liabilities	35	Other Income	10,231	13.9	
Total Equity	4,054,513	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>4,342,050</u>	Net Profit or Loss	<u>627,086</u>	469.5	
				Avg Payment Days	
				33.2	
				Depreciation Rate	
				45.8%	
				Return on Equity	
				15.5%	

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235659 RIVERVIEW HEALTH & REHAB CENTER		Proprietary - Corporation	
RIVERVIEW HEALTH & REHAB CENTER		12/31/2016 366 Days Settled	
DETROIT, MI 48214		CR Beds 156 POS Beds 0	
WAYNE		Key Performance Ind.	
WPS MI		Occupancy Rate	75.6%
Balance Sheet		Income Statement	
Current Assets	2,669,201	Total Charges	20,362,595
Fixed Assets	718,042	Contract Allowance	3,292,028
Other Assets	0	Operating Revenue	17,070,567
Total Assets	<u>3,387,243</u>	Operating Expense	15,904,303
Current Liabilities	6,147,859	Operating Margin	1,166,264
Long Term Liabilities	0	Other Income	1,430
Total Equity	<u>-2,760,616</u>	Other Expense	0
Total Liab. and Equity	<u>3,387,243</u>	Net Profit or Loss	<u>705,194</u>
		16.2%	Skilled Nursing 75.9%
		83.8%	Ancillary Service 24.1%
		93.2%	Current Ratio 0.4
		6.8%	Days to Collect 56.5
		0.0%	Avg Payment Days 141.4
		0.0%	Depreciation Rate 53.8%
		4.1%	Return on Equity -25.5%

235476 RIVERVIEW HEALTH AND REHAB CENTER NORTH		Proprietary - Corporation	
RIVERVIEW HEALTH AND REHAB CENTER NORTH		12/31/2016 366 Days Settled	
DETROIT, MI 48224		CR Beds 180 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	76.1%
Balance Sheet		Income Statement	
Current Assets	2,380,942	Total Charges	19,259,225
Fixed Assets	144,440	Contract Allowance	3,193,070
Other Assets	0	Operating Revenue	16,066,155
Total Assets	<u>2,525,382</u>	Operating Expense	14,895,613
Current Liabilities	2,157,145	Operating Margin	1,170,542
Long Term Liabilities	37,641	Other Income	90,858
Total Equity	<u>330,596</u>	Other Expense	0
Total Liab. and Equity	<u>2,525,382</u>	Net Profit or Loss	<u>678,900</u>
		16.6%	Skilled Nursing 78.0%
		83.4%	Ancillary Service 22.0%
		92.7%	Current Ratio 1.1
		7.3%	Days to Collect 45.4
		0.6%	Avg Payment Days 32.7
		0.0%	Depreciation Rate 282.6%
		4.2%	Return on Equity 205.4%

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235354 RIVERVIEW MANOR				Proprietary - Corporation	
RIVERVIEW MANOR		12/31/2016 366 Days Settled			
THREE RIVERS, MI 49093				CR Beds 87	POS Beds 0
SAINT JOSEPH				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	79.5%
				Length of Stay	152.4
				Average Wages	17.55
				11.6%	Skilled Nursing 74.9%
				88.4%	Ancillary Service 25.1%
				105.3%	Current Ratio (0.1)
				-5.3%	Days to Collect 7.5
				0.2%	Avg Payment Days 25.7
				0.0%	Depreciation Rate 94.3%
				-5.1%	Return on Equity -175.7%
Balance Sheet		Income Statement			
Current Assets	-109,398	Total Charges	6,830,951		
Fixed Assets	575,113	Contract Allowance	791,427		
Other Assets	905,202	Operating Revenue	6,039,524		
Total Assets	1,370,917	Operating Expense	6,357,916		
Current Liabilities	778,242	Operating Margin	-318,392		
Long Term Liabilities	417,190	Other Income	9,986		
Total Equity	175,485	Other Expense	0		
Total Liab. and Equity	1,370,917	Net Profit or Loss	(308,406)		
235549 ROOSEVELT PARK NURSING AND REHABILITATION COMMUNIT				Proprietary - Corporation	
ROOSEVELT PARK NURSING AND REHABILITATION COMMUNIT		12/31/2016 366 Days Settled			
MUSKEGON, MI 49441				CR Beds 39	POS Beds 0
MUSKEGON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	91.7%
				Length of Stay	225.6
				Average Wages	16.34
				31.9%	Skilled Nursing 75.8%
				68.1%	Ancillary Service 24.2%
				86.9%	Current Ratio 2.7
				13.1%	Days to Collect 130.0
				0.4%	Avg Payment Days 42.1
				0.0%	Depreciation Rate 88.1%
				13.5%	Return on Equity 47.0%
Balance Sheet		Income Statement			
Current Assets	1,206,652	Total Charges	5,008,022		
Fixed Assets	180,047	Contract Allowance	1,596,005		
Other Assets	38,910	Operating Revenue	3,412,017		
Total Assets	1,425,609	Operating Expense	2,965,621		
Current Liabilities	448,646	Operating Margin	446,396		
Long Term Liabilities	0	Other Income	13,111		
Total Equity	976,963	Other Expense	0		
Total Liab. and Equity	1,425,609	Net Profit or Loss	459,507		

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235591 ROUBAL CARE AND REHAB CENTER				Proprietary - Corporation	
ROUBAL CARE AND REHAB CENTER		12/31/2016 366 Days Settled			
STEPHENSON, MI 49887		CR Beds 39 POS Beds 0			
MENOMINEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		99.5%	
Balance Sheet		Income Statement		Length of Stay 546.5	
Current Assets	985,789	Total Charges	3,288,700	Average Wages	17.52
Fixed Assets	263,622	Contract Allowance	0	0.0%	Skilled Nursing 100.0%
Other Assets	2,299	Operating Revenue	3,288,700	100.0%	Ancillary Service 0.0%
Total Assets	1,251,710	Operating Expense	2,810,549	85.5%	Current Ratio 8.2
Current Liabilities	119,779	Operating Margin	478,151	14.5%	Days to Collect 25.9
Long Term Liabilities	414,249	Other Income	124	0.0%	Avg Payment Days 10.3
Total Equity	717,682	Other Expense	0	0.0%	Depreciation Rate 0.9%
Total Liab. and Equity	1,251,710	Net Profit or Loss	478,275	14.5%	Return on Equity 66.6%
235623 ROYALTON MANOR, L L C				Proprietary - Corporation	
ROYALTON MANOR, L L C		12/31/2016 366 Days Settled			
ST JOSEPH, MI 49085		CR Beds 123 POS Beds 0			
BERRIEN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		78.3%	
Balance Sheet		Income Statement		Length of Stay 102.5	
Current Assets	1,371,671	Total Charges	13,280,055	Average Wages	17.69
Fixed Assets	563,443	Contract Allowance	3,066,445	23.1%	Skilled Nursing 86.2%
Other Assets	1,539	Operating Revenue	10,213,610	76.9%	Ancillary Service 13.8%
Total Assets	1,936,653	Operating Expense	9,871,000	96.6%	Current Ratio 4.0
Current Liabilities	340,364	Operating Margin	342,610	3.4%	Days to Collect 55.9
Long Term Liabilities	-1,584,838	Other Income	8,209	0.1%	Avg Payment Days 15.9
Total Equity	3,181,127	Other Expense	0	0.0%	Depreciation Rate 62.3%
Total Liab. and Equity	1,936,653	Net Profit or Loss	350,819	3.4%	Return on Equity 11.0%

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235442 SAGINAW GERIATRICS HOME		Proprietary - Partnership	
SAGINAW GERIATRICS HOME		12/31/2016 366 Days Settled	
SAGINAW, MI 48602		CR Beds 113 POS Beds 0	
SAGINAW		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	69.0%
		Length of Stay	166.9
		Average Wages	14.19
		9.3% Skilled Nursing	64.9%
		90.7% Ancillary Service	18.7%
		91.4% Current Ratio	3.0
		8.6% Days to Collect	38.6
		0.1% Avg Payment Days	16.3
		0.0% Depreciation Rate	2.2%
		8.7% Return on Equity	122.1%
<hr/>			
235113 SAGINAW SENIOR CARE AND REHAB CENTER, L L C		Proprietary - Corporation	
SAGINAW SENIOR CARE AND REHAB CENTER, L L C		12/31/2016 366 Days Settled	
SAGINAW, MI 48603		CR Beds 71 POS Beds 0	
SAGINAW		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	94.1%
		Length of Stay	80.7
		Average Wages	17.59
		12.8% Skilled Nursing	76.1%
		87.2% Ancillary Service	23.9%
		88.2% Current Ratio	6.8
		11.8% Days to Collect	33.8
		-0.6% Avg Payment Days	22.0
		0.0% Depreciation Rate	76.4%
		9.8% Return on Equity	22.3%

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235632 SAMARITAN MANOR				Proprietary - Corporation	
SAMARITAN MANOR		12/31/2016 366 Days Settled			
DETROIT, MI 48213				CR Beds 120 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 90.5%	
Balance Sheet		Income Statement		Length of Stay 105.2	
Current Assets	2,912,487	Total Charges	12,158,845	Average Wages 17.47	
Fixed Assets	364,459	Contract Allowance	658,798	5.4% Skilled Nursing 77.5%	
Other Assets	49,057	Operating Revenue	11,500,047	94.6% Ancillary Service 22.5%	
Total Assets	<u>3,326,003</u>	Operating Expense	<u>11,423,770</u>	99.3% Current Ratio 1.1	
Current Liabilities	2,727,149	Operating Margin	76,277	0.7% Days to Collect 68.0	
Long Term Liabilities	918,935	Other Income	581,065	5.1% Avg Payment Days 38.6	
Total Equity	<u>-320,081</u>	Other Expense	0	0.0% Depreciation Rate 59.4%	
Total Liab. and Equity	<u>3,326,003</u>	Net Profit or Loss	<u>657,342</u>	5.7% Return on Equity -205.4%	
235470 SANCTUARY AT BELLBROOK				Nonprofit - Church	
SANCTUARY AT BELLBROOK		6/30/2016 366 Days Settled			
ROCHESTER HILLS, MI 48307				CR Beds 120 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 89.7%	
Balance Sheet		Income Statement		Length of Stay 101.9	
Current Assets	1,248,258	Total Charges	24,459,201	Average Wages 17.68	
Fixed Assets	6,044,215	Contract Allowance	7,288,371	29.8% Skilled Nursing 31.2%	
Other Assets	1,035	Operating Revenue	17,170,830	70.2% Ancillary Service 32.2%	
Total Assets	<u>7,293,508</u>	Operating Expense	<u>15,163,666</u>	88.3% Current Ratio 0.0	
Current Liabilities	-26,494,002	Operating Margin	2,007,164	11.7% Days to Collect 20.1	
Long Term Liabilities	5,446,147	Other Income	633,652	3.7% Avg Payment Days 32.0	
Total Equity	<u>28,341,363</u>	Other Expense	0	0.0% Depreciation Rate 4.9%	
Total Liab. and Equity	<u>7,293,508</u>	Net Profit or Loss	<u>2,640,816</u>	15.4% Return on Equity 9.3%	

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235453 SANCTUARY AT FRASER VILLA		Nonprofit - Church	
SANCTUARY AT FRASER VILLA		6/30/2016 366 Days Settled	
FRASER, MI 48026		CR Beds 170 POS Beds 0	
MACOMB		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	92.4%
Balance Sheet		Income Statement	
Current Assets	2,906,905	Total Charges	33,332,896
Fixed Assets	9,510,770	Contract Allowance	14,121,007
Other Assets	45,401	Operating Revenue	19,211,889
Total Assets	<u>12,463,076</u>	Operating Expense	18,251,970
Current Liabilities	-5,794,631	Operating Margin	959,919
Long Term Liabilities	7,684,908	Other Income	58,181
Total Equity	<u>10,572,799</u>	Other Expense	0
Total Liab. and Equity	<u>12,463,076</u>	Net Profit or Loss	<u>1,018,100</u>
		42.4%	Skilled Nursing 48.5%
		57.6%	Ancillary Service 49.0%
		95.0%	Current Ratio (0.5)
		5.0%	Days to Collect 53.7
		0.3%	Avg Payment Days 23.0
		0.0%	Depreciation Rate 3.9%
		5.3%	Return on Equity 9.6%

235301 SANCTUARY AT MCAULEY		Nonprofit - Church	
SANCTUARY AT MCAULEY		6/30/2016 366 Days Settled	
MUSKEGON, MI 49444		CR Beds 98 POS Beds 0	
MUSKEGON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	93.2%
Balance Sheet		Income Statement	
Current Assets	1,220,721	Total Charges	17,517,650
Fixed Assets	1,416,581	Contract Allowance	6,671,280
Other Assets	0	Operating Revenue	10,846,370
Total Assets	<u>2,637,302</u>	Operating Expense	10,304,121
Current Liabilities	-11,262,709	Operating Margin	542,249
Long Term Liabilities	1,534,586	Other Income	13,045
Total Equity	<u>12,365,425</u>	Other Expense	0
Total Liab. and Equity	<u>2,637,302</u>	Net Profit or Loss	<u>555,294</u>
		38.1%	Skilled Nursing 56.7%
		61.9%	Ancillary Service 43.3%
		95.0%	Current Ratio (0.1)
		5.0%	Days to Collect 38.9
		0.1%	Avg Payment Days 26.5
		0.0%	Depreciation Rate 4.1%
		5.1%	Return on Equity 4.5%

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235377 SANCTUARY AT ST MARY'S		Nonprofit - Church	
SANCTUARY AT ST MARY'S		6/30/2016 366 Days Settled	
GRAND RAPIDS, MI 49544		CR Beds 139 POS Beds 0	
KENT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	91.8%
		Length of Stay	128.4
		Average Wages	18.10
		Skilled Nursing	64.6%
		Ancillary Service	35.4%
		Current Ratio	(0.2)
		Days to Collect	44.4
		Avg Payment Days	27.6
		Depreciation Rate	3.9%
		Return on Equity	-8.2%
Balance Sheet		Income Statement	
Current Assets	1,714,412	Total Charges	22,813,969
Fixed Assets	3,895,310	Contract Allowance	9,496,313
Other Assets	10,898	Operating Revenue	13,317,656
Total Assets	<u>5,620,620</u>	Operating Expense	14,174,668
Current Liabilities	-7,536,967	Operating Margin	-857,012
Long Term Liabilities	2,913,819	Other Income	17,997
Total Equity	<u>10,243,768</u>	Other Expense	0
Total Liab. and Equity	<u>5,620,620</u>	Net Profit or Loss	<u>(839,015)</u>

235509 SANCTUARY AT THE ABBEY		Nonprofit - Church	
SANCTUARY AT THE ABBEY		6/30/2016 366 Days Settled	
WARREN, MI 48093		CR Beds 144 POS Beds 0	
MACOMB		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	85.5%
		Length of Stay	182.5
		Average Wages	18.67
		Skilled Nursing	60.8%
		Ancillary Service	39.2%
		Current Ratio	(0.5)
		Days to Collect	53.9
		Avg Payment Days	28.5
		Depreciation Rate	3.2%
		Return on Equity	-18.4%
Balance Sheet		Income Statement	
Current Assets	2,049,158	Total Charges	22,303,014
Fixed Assets	1,978,695	Contract Allowance	8,888,924
Other Assets	0	Operating Revenue	13,414,090
Total Assets	<u>4,027,853</u>	Operating Expense	14,541,906
Current Liabilities	-4,137,383	Operating Margin	-1,127,816
Long Term Liabilities	2,188,207	Other Income	28,502
Total Equity	<u>5,977,029</u>	Other Expense	0
Total Liab. and Equity	<u>4,027,853</u>	Net Profit or Loss	<u>(1,099,314)</u>

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235431 SANCTUARY AT THE PARK		Nonprofit - Church	
SANCTUARY AT THE PARK		6/30/2016 366 Days Settled	
MUSKEGON, MI 49442		CR Beds 99 POS Beds 0	
MUSKEGON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	93.1%
Balance Sheet		Income Statement	
Current Assets	1,550,576	Total Charges	17,574,560
Fixed Assets	1,697,829	Contract Allowance	6,975,302
Other Assets	0	Operating Revenue	10,599,258
Total Assets	<u>3,248,405</u>	Operating Expense	10,373,873
Current Liabilities	-7,033,602	Operating Margin	225,385
Long Term Liabilities	2,078,587	Other Income	14,778
Total Equity	<u>8,203,420</u>	Other Expense	0
Total Liab. and Equity	<u>3,248,405</u>	Net Profit or Loss	<u>240,163</u>
		39.7%	Skilled Nursing 56.7%
		60.3%	Ancillary Service 43.3%
		97.9%	Current Ratio (0.2)
		2.1%	Days to Collect 51.4
		0.1%	Avg Payment Days 30.5
		0.0%	Depreciation Rate 3.7%
		2.3%	Return on Equity 2.9%

235356 SANCTUARY AT THE SHORE		Nonprofit - Church	
SANCTUARY AT THE SHORE		6/30/2016 366 Days Settled	
GRAND HAVEN, MI 49417		CR Beds 126 POS Beds 0	
OTTAWA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	89.8%
Balance Sheet		Income Statement	
Current Assets	1,883,817	Total Charges	17,250,185
Fixed Assets	1,777,212	Contract Allowance	6,228,358
Other Assets	10,501	Operating Revenue	11,021,827
Total Assets	<u>3,671,530</u>	Operating Expense	11,558,427
Current Liabilities	-4,792,287	Operating Margin	-536,600
Long Term Liabilities	3,491,563	Other Income	9,133
Total Equity	<u>4,972,254</u>	Other Expense	0
Total Liab. and Equity	<u>3,671,530</u>	Net Profit or Loss	<u>(527,467)</u>
		36.1%	Skilled Nursing 65.6%
		63.9%	Ancillary Service 34.4%
		104.9%	Current Ratio (0.4)
		-4.9%	Days to Collect 59.8
		0.1%	Avg Payment Days 22.2
		0.0%	Depreciation Rate 4.2%
		-4.8%	Return on Equity -10.6%

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235384 SCHNEPP SENIOR CARE AND REHAB CENTER		Proprietary - Corporation	
SCHNEPP SENIOR CARE AND REHAB CENTER 12/31/2016 366 Days Settled			
SAINT LOUIS, MI 48880		CR Beds 97 POS Beds 0	
GRATIOT		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 87.8%	
Balance Sheet		Income Statement	
Current Assets	3,761,073	Total Charges	11,478,527
Fixed Assets	1,789,725	Contract Allowance	1,259,578
Other Assets	-1,785,410	Operating Revenue	10,218,949
Total Assets	3,765,388	Operating Expense	9,148,296
Current Liabilities	775,948	Operating Margin	1,070,653
Long Term Liabilities	0	Other Income	-75,595
Total Equity	2,989,440	Other Expense	0
Total Liab. and Equity	3,765,388	Net Profit or Loss	890,730
		11.0%	Skilled Nursing 70.7%
		89.0%	Ancillary Service 29.3%
		89.5%	Current Ratio 4.8
		10.5%	Days to Collect 31.4
		-0.7%	Avg Payment Days 21.4
		0.0%	Depreciation Rate 18.4%
		8.7%	Return on Equity 29.8%
235147 SCHOOLCRAFT MEDICAL CARE FACILITY		Government - County	
SCHOOLCRAFT MEDICAL CARE FACILITY 9/30/2016 366 Days Settled			
MANISTIQUE, MI 49854		CR Beds 80 POS Beds 0	
SCHOOLCRAFT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 97.9%	
Balance Sheet		Income Statement	
Current Assets	5,753,132	Total Charges	7,736,096
Fixed Assets	2,831,639	Contract Allowance	-424,928
Other Assets	0	Operating Revenue	8,161,024
Total Assets	8,584,771	Operating Expense	7,743,734
Current Liabilities	367,255	Operating Margin	417,290
Long Term Liabilities	6,931,074	Other Income	424,581
Total Equity	1,286,442	Other Expense	0
Total Liab. and Equity	8,584,771	Net Profit or Loss	600,359
		-5.5%	Skilled Nursing 92.6%
		105.5%	Ancillary Service 7.4%
		94.9%	Current Ratio 15.7
		5.1%	Days to Collect 126.2
		5.2%	Avg Payment Days 16.7
		0.0%	Depreciation Rate 2.8%
		7.4%	Return on Equity 46.7%

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235492 SHEFFIELD MANOR NURSING & REHAB CENTER				Proprietary - Corporation	
SHEFFIELD MANOR NURSING & REHAB CENTER 12/31/2016 366 Days Settled					
DETROIT, MI 48227				CR Beds 106 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 94.9%	
Balance Sheet				Length of Stay 139.0	
Income Statement				Average Wages 18.02	
Current Assets	1,895,199	Total Charges	12,972,236	23.5%	Skilled Nursing 92.0%
Fixed Assets	1,208,727	Contract Allowance	3,052,658	76.5%	Ancillary Service 8.0%
Other Assets	9,447	Operating Revenue	9,919,578	95.2%	Current Ratio 1.7
Total Assets	3,113,373	Operating Expense	9,442,680	4.8%	Days to Collect 98.2
Current Liabilities	1,108,983	Operating Margin	476,898	0.0%	Avg Payment Days 6.6
Long Term Liabilities	2,067,136	Other Income	3,691	0.0%	Depreciation Rate 32.1%
Total Equity	-62,746	Other Expense	0	4.8%	Return on Equity -765.9%
Total Liab. and Equity	3,113,373	Net Profit or Loss	480,589		
<hr/>					
235662 SHELBY CROSSING HEALTH CAMPUS				Proprietary - Corporation	
SHELBY CROSSING HEALTH CAMPUS 12/31/2016 366 Days Settled					
SHELBY TOWNSHIP, MI 48315				CR Beds 132 POS Beds 0	
MACOMB				Key Performance Ind.	
CGS (KENTUCKY)				Occupancy Rate 87.5%	
Balance Sheet				Length of Stay 48.9	
Income Statement				Average Wages 18.41	
Current Assets	18,776,163	Total Charges	18,335,405	27.0%	Skilled Nursing 49.6%
Fixed Assets	23,374,214	Contract Allowance	4,941,534	73.0%	Ancillary Service 29.5%
Other Assets	2,919,987	Operating Revenue	13,393,871	103.4%	Current Ratio 39.5
Total Assets	45,070,364	Operating Expense	13,846,674	-3.4%	Days to Collect 29.8
Current Liabilities	475,068	Operating Margin	-452,803	0.0%	Avg Payment Days 11.9
Long Term Liabilities	13,659,801	Other Income	0	0.0%	Depreciation Rate 5.7%
Total Equity	30,935,495	Other Expense	0	-3.4%	Return on Equity -1.5%
Total Liab. and Equity	45,070,364	Net Profit or Loss	(452,803)		

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235506 SHELBY NURSING CENTER		Proprietary - Partnership	
SHELBY NURSING CENTER		12/31/2016 366 Days Settled	
SHELBY TOWNSHIP, MI 48315		CR Beds 212 POS Beds 0	
MACOMB		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	76.0%
Balance Sheet		Income Statement	
Current Assets	3,921,901	Total Charges	30,883,649
Fixed Assets	978,430	Contract Allowance	7,142,724
Other Assets	0	Operating Revenue	23,740,925
Total Assets	4,900,331	Operating Expense	26,011,553
Current Liabilities	1,865,053	Operating Margin	-2,270,628
Long Term Liabilities	0	Other Income	344,643
Total Equity	3,035,278	Other Expense	0
Total Liab. and Equity	4,900,331	Net Profit or Loss	(1,934,689)
		23.1%	Skilled Nursing 57.1%
		76.9%	Ancillary Service 42.9%
		109.6%	Current Ratio 2.1
		-9.6%	Days to Collect 40.4
		1.5%	Avg Payment Days 14.7
		0.0%	Depreciation Rate 6.3%
		-8.1%	Return on Equity -63.7%

235067 SHIAWASSEE COUNTY MED CARE FAC		Government - County	
SHIAWASSEE COUNTY MED CARE FAC		12/31/2016 366 Days Settled	
CORUNNA, MI 48817		CR Beds 124 POS Beds 0	
SHIAWASSEE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	83.1%
Balance Sheet		Income Statement	
Current Assets	33,426,735	Total Charges	16,984,967
Fixed Assets	8,240,660	Contract Allowance	1,547,745
Other Assets	0	Operating Revenue	15,437,222
Total Assets	41,667,395	Operating Expense	16,780,169
Current Liabilities	5,538,265	Operating Margin	-1,342,947
Long Term Liabilities	13,478,984	Other Income	5,207,429
Total Equity	22,650,146	Other Expense	0
Total Liab. and Equity	41,667,395	Net Profit or Loss	3,844,444
		9.1%	Skilled Nursing 89.3%
		90.9%	Ancillary Service 10.7%
		108.7%	Current Ratio 6.0
		-8.7%	Days to Collect 134.0
		33.7%	Avg Payment Days 47.2
		0.0%	Depreciation Rate 4.5%
		24.9%	Return on Equity 17.0%

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235443 SHOREPOINTE NURSING CENTER				Proprietary - Partnership	
SHOREPOINTE NURSING CENTER		12/31/2016 366 Days Settled			
SAINT CLAIR SHORES, MI 48081		CR Beds 200 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		75.9%	
Balance Sheet		Income Statement		Length of Stay	
				42.2	
Current Assets	2,735,503	Total Charges	24,647,837	Average Wages	
				23.28	
Fixed Assets	531,707	Contract Allowance	4,009,092	16.3% Skilled Nursing	
				59.0%	
Other Assets	29,256	Operating Revenue	20,638,745	83.7% Ancillary Service	
				41.0%	
Total Assets	3,296,466	Operating Expense	21,829,672	105.8% Current Ratio	
				1.6	
Current Liabilities	1,673,473	Operating Margin	-1,190,927	-5.8% Days to Collect	
				34.2	
Long Term Liabilities	0	Other Income	198,133	1.0% Avg Payment Days	
				20.2	
Total Equity	1,622,993	Other Expense	0	0.0% Depreciation Rate	
				7.7%	
Total Liab. and Equity	3,296,466	Net Profit or Loss	(1,275,246)	-6.2% Return on Equity	
				-78.6%	

235648 SISTERS, SERVANTS OF THE IMMACULATE HEART OF MARY				Nonprofit - Church	
SISTERS, SERVANTS OF THE IMMACULATE HEART OF MARY		6/30/2016 366 Days Settled			
MONROE, MI 48162		CR Beds 106 POS Beds 0			
MONROE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		91.7%	
Balance Sheet		Income Statement		Length of Stay	
				171.8	
Current Assets	58,263,421	Total Charges	12,483,276	Average Wages	
				23.61	
Fixed Assets	42,999,301	Contract Allowance	896,123	7.2% Skilled Nursing	
				59.4%	
Other Assets	0	Operating Revenue	11,587,153	92.8% Ancillary Service	
				8.0%	
Total Assets	101,262,722	Operating Expense	13,976,454	120.6% Current Ratio	
				6.9	
Current Liabilities	8,460,816	Operating Margin	-2,389,301	-20.6% Days to Collect	
				26.3	
Long Term Liabilities	18,422,465	Other Income	132,987	1.1% Avg Payment Days	
				74.5	
Total Equity	74,379,441	Other Expense	0	0.0% Depreciation Rate	
				1.2%	
Total Liab. and Equity	101,262,722	Net Profit or Loss	(2,256,314)	-19.5% Return on Equity	
				-3.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235270 SOUTH HAVEN NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
SOUTH HAVEN NURSING AND REHABILITATION COMMUNITY		12/31/2016 366 Days Settled			
SOUTH HAVEN, MI 49090				CR Beds 70	POS Beds 0
VAN BUREN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	79.9%
Balance Sheet		Income Statement		Length of Stay	178.1
Current Assets	92,164	Total Charges	8,125,919	Average Wages	16.69
Fixed Assets	238,767	Contract Allowance	2,842,937	35.0% Skilled Nursing	72.9%
Other Assets	167,959	Operating Revenue	5,282,982	65.0% Ancillary Service	27.1%
Total Assets	498,890	Operating Expense	5,044,828	95.5% Current Ratio	0.2
Current Liabilities	529,074	Operating Margin	238,154	4.5% Days to Collect	2.7
Long Term Liabilities	0	Other Income	20,100	0.4% Avg Payment Days	23.3
Total Equity	-30,184	Other Expense	0	0.0% Depreciation Rate	173.0%
Total Liab. and Equity	498,890	Net Profit or Loss	258,254	4.9% Return on Equity	-855.6%

235065 SOUTH LYON SENIOR CARE AND REHAB CENTER, L L C				Proprietary - Corporation	
SOUTH LYON SENIOR CARE AND REHAB CENTER, L L C		12/31/2016 366 Days Settled			
SOUTH LYON, MI 48178				CR Beds 74	POS Beds 0
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	87.8%
Balance Sheet		Income Statement		Length of Stay	78.5
Current Assets	3,367,605	Total Charges	9,265,478	Average Wages	20.04
Fixed Assets	691,205	Contract Allowance	1,767,376	19.1% Skilled Nursing	78.4%
Other Assets	2,348,765	Operating Revenue	7,498,102	80.9% Ancillary Service	21.6%
Total Assets	6,407,575	Operating Expense	6,750,578	90.0% Current Ratio	4.6
Current Liabilities	726,566	Operating Margin	747,524	10.0% Days to Collect	42.6
Long Term Liabilities	0	Other Income	380	0.0% Avg Payment Days	22.1
Total Equity	5,681,009	Other Expense	0	0.0% Depreciation Rate	28.5%
Total Liab. and Equity	6,407,575	Net Profit or Loss	680,512	9.1% Return on Equity	12.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235035 SPECTRUM HEALTH REHAB AND NURSING CENTER				Nonprofit - Other	
SPECTRUM HEALTH REHAB AND NURSING CENTER		6/30/2016 366 Days Settled			
GRAND RAPIDS, MI 49508				CR Beds 165 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	82.3%
				Length of Stay	78.4
				Average Wages	19.56
				Skilled Nursing	73.9%
				Ancillary Service	26.1%
				Current Ratio	2.3
				Days to Collect	35.8
				Avg Payment Days	7.0
				Depreciation Rate	0.0%
				Return on Equity	1,844.7%
Balance Sheet		Income Statement			
Current Assets	1,970,409	Total Charges	27,147,809		
Fixed Assets	22,916,416	Contract Allowance	10,684,424	39.4%	
Other Assets	49,216	Operating Revenue	16,463,385	60.6%	
Total Assets	24,936,041	Operating Expense	19,469,099	118.3%	
Current Liabilities	860,953	Operating Margin	-3,005,714	-18.3%	
Long Term Liabilities	24,232,820	Other Income	96,020	0.6%	
Total Equity	-157,732	Other Expense	0	0.0%	
Total Liab. and Equity	24,936,041	Net Profit or Loss	(2,909,694)	-17.7%	
235643 ST ANNS HOME				Nonprofit - Church	
ST ANNS HOME		12/31/2016 366 Days Settled			
GRAND RAPIDS, MI 49504				CR Beds 150 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	89.4%
				Length of Stay	216.3
				Average Wages	17.98
				Skilled Nursing	89.4%
				Ancillary Service	10.6%
				Current Ratio	5.6
				Days to Collect	27.2
				Avg Payment Days	17.9
				Depreciation Rate	3.2%
				Return on Equity	9.9%
Balance Sheet		Income Statement			
Current Assets	2,780,641	Total Charges	10,358,531		
Fixed Assets	6,066,382	Contract Allowance	719,070	6.9%	
Other Assets	401,541	Operating Revenue	9,639,461	93.1%	
Total Assets	9,248,564	Operating Expense	10,067,146	104.4%	
Current Liabilities	497,765	Operating Margin	-427,685	-4.4%	
Long Term Liabilities	-305	Other Income	1,365,360	14.2%	
Total Equity	8,751,104	Other Expense	0	0.0%	
Total Liab. and Equity	9,248,564	Net Profit or Loss	868,222	9.0%	

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235408 ST ANTHONY HEALTHCARE CENTER		Proprietary - Corporation	
ST ANTHONY HEALTHCARE CENTER		12/31/2016 366 Days Settled	
WARREN, MI 48092		CR Beds 102 POS Beds 0	
MACOMB		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	93.3%
Balance Sheet		Income Statement	
Current Assets	3,752,129	Total Charges	14,724,176
Fixed Assets	999,201	Contract Allowance	4,119,200
Other Assets	7,384	Operating Revenue	10,604,976
Total Assets	<u>4,758,714</u>	Operating Expense	10,349,607
Current Liabilities	998,205	Operating Margin	255,369
Long Term Liabilities	-5,266,162	Other Income	12,397
Total Equity	<u>9,026,671</u>	Other Expense	0
Total Liab. and Equity	<u>4,758,714</u>	Net Profit or Loss	<u>267,766</u>
		28.0%	Skilled Nursing 75.8%
		72.0%	Ancillary Service 24.2%
		97.6%	Current Ratio 3.8
		2.4%	Days to Collect 138.6
		0.1%	Avg Payment Days 32.8
		0.0%	Depreciation Rate 61.9%
		2.5%	Return on Equity 3.0%

235249 ST FRANCIS HOME		Nonprofit - Church	
ST FRANCIS HOME		12/31/2016 366 Days Settled	
SAGINAW, MI 48609		CR Beds 88 POS Beds 0	
SAGINAW		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	83.3%
Balance Sheet		Income Statement	
Current Assets	5,202,240	Total Charges	10,181,049
Fixed Assets	618,544	Contract Allowance	2,281,330
Other Assets	0	Operating Revenue	7,899,719
Total Assets	<u>5,820,784</u>	Operating Expense	7,833,784
Current Liabilities	534,516	Operating Margin	65,935
Long Term Liabilities	0	Other Income	191,647
Total Equity	<u>5,286,268</u>	Other Expense	0
Total Liab. and Equity	<u>5,820,784</u>	Net Profit or Loss	<u>176,988</u>
		22.4%	Skilled Nursing 65.1%
		77.6%	Ancillary Service 34.9%
		99.2%	Current Ratio 9.7
		0.8%	Days to Collect 32.2
		2.4%	Avg Payment Days 19.9
		0.0%	Depreciation Rate 3.3%
		2.2%	Return on Equity 3.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235595 ST FRANCIS NURSING CENTER		Proprietary - Corporation	
ST FRANCIS NURSING CENTER		12/31/2016 366 Days Settled	
DETROIT, MI 48214		CR Beds 81 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	76.5%
		Length of Stay	462.6
		Average Wages	16.23
		Skilled Nursing	93.4%
		Ancillary Service	6.6%
		Current Ratio	0.8
		Days to Collect	240.5
		Avg Payment Days	285.5
		Depreciation Rate	17.4%
		Return on Equity	39.9%
Balance Sheet		Income Statement	
Current Assets	2,854,733	Total Charges	4,322,868
Fixed Assets	92,291	Contract Allowance	1
Other Assets	0	Operating Revenue	4,322,867
Total Assets	<u>2,947,024</u>	Operating Expense	5,150,898
Current Liabilities	3,670,374	Operating Margin	-828,031
Long Term Liabilities	1,311,354	Other Income	16,816
Total Equity	-2,034,704	Other Expense	0
Total Liab. and Equity	<u>2,947,024</u>	Net Profit or Loss	<u>(811,215)</u>

235527 ST JAMES NURSING CENTER		Proprietary - Corporation	
ST JAMES NURSING CENTER		12/31/2016 366 Days Settled	
DETROIT, MI 48205		CR Beds 150 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	79.9%
		Length of Stay	417.9
		Average Wages	16.36
		Skilled Nursing	87.5%
		Ancillary Service	12.5%
		Current Ratio	0.6
		Days to Collect	116.5
		Avg Payment Days	191.4
		Depreciation Rate	24.1%
		Return on Equity	5.4%
Balance Sheet		Income Statement	
Current Assets	2,661,606	Total Charges	9,184,426
Fixed Assets	369,162	Contract Allowance	808,518
Other Assets	0	Operating Revenue	8,375,908
Total Assets	<u>3,030,768</u>	Operating Expense	8,683,623
Current Liabilities	4,803,097	Operating Margin	-307,715
Long Term Liabilities	3,923,494	Other Income	1,770
Total Equity	-5,695,823	Other Expense	0
Total Liab. and Equity	<u>3,030,768</u>	Net Profit or Loss	<u>(305,945)</u>

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235383 ST JOSEPH'S HEALTHCARE CENTER				Proprietary - Other	
ST JOSEPH'S HEALTHCARE CENTER		12/31/2016 366 Days Settled			
HAMTRAMCK, MI 48212		CR Beds 169 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.5%	
Balance Sheet		Income Statement		Length of Stay 163.5	
Current Assets	2,803,378	Total Charges	18,834,138	Average Wages 15.87	
Fixed Assets	477,620	Contract Allowance	5,688,866	30.2%	Skilled Nursing 84.8%
Other Assets	610,328	Operating Revenue	13,145,272	69.8%	Ancillary Service 15.2%
Total Assets	<u>3,891,326</u>	Operating Expense	13,414,521	102.0%	Current Ratio 1.0
Current Liabilities	2,882,680	Operating Margin	-269,249	-2.0%	Days to Collect 53.6
Long Term Liabilities	450,000	Other Income	56,389	0.4%	Avg Payment Days 40.2
Total Equity	558,646	Other Expense	0	0.0%	Depreciation Rate 76.7%
Total Liab. and Equity	<u>3,891,326</u>	Net Profit or Loss	<u>(213,985)</u>	-1.6%	Return on Equity -38.3%

235620 ST JUDE NURSING CENTER				Proprietary - Corporation	
ST JUDE NURSING CENTER		12/31/2016 366 Days Settled			
LIVONIA, MI 48150		CR Beds 64 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		82.1%	
Balance Sheet		Income Statement		Length of Stay 409.1	
Current Assets	1,923,339	Total Charges	3,758,811	Average Wages 17.48	
Fixed Assets	808,486	Contract Allowance	1	0.0%	Skilled Nursing 86.9%
Other Assets	0	Operating Revenue	3,758,810	100.0%	Ancillary Service 13.1%
Total Assets	<u>2,731,825</u>	Operating Expense	3,999,286	106.4%	Current Ratio 0.6
Current Liabilities	3,416,486	Operating Margin	-240,476	-6.4%	Days to Collect 182.9
Long Term Liabilities	1,590,961	Other Income	146,502	3.9%	Avg Payment Days 254.0
Total Equity	-2,275,622	Other Expense	0	0.0%	Depreciation Rate 14.7%
Total Liab. and Equity	<u>2,731,825</u>	Net Profit or Loss	<u>(93,974)</u>	-2.5%	Return on Equity 4.1%

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235319 ST MARY'S NURSING & REHAB CENTER				Proprietary - Corporation	
ST MARY'S NURSING & REHAB CENTER				12/31/2016 366 Days Settled	
SAINT CLAIR SHORES, MI 48080				CR Beds 101 POS Beds 0	
MACOMB				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	78.1%
Balance Sheet				Income Statement	
Current Assets	1,380,670	Total Charges	11,288,449	Length of Stay	84.4
Fixed Assets	882,845	Contract Allowance	2,794,662	Average Wages	18.28
Other Assets	9,657	Operating Revenue	8,493,787	24.8% Skilled Nursing	82.3%
Total Assets	2,273,172	Operating Expense	8,281,801	75.2% Ancillary Service	17.7%
Current Liabilities	599,328	Operating Margin	211,986	97.5% Current Ratio	2.3
Long Term Liabilities	-3,606,753	Other Income	2,006	2.5% Days to Collect	73.9
Total Equity	5,280,597	Other Expense	0	0.0% Avg Payment Days	15.0
Total Liab. and Equity	2,273,172	Net Profit or Loss	213,992	0.0% Depreciation Rate	56.4%
				2.5% Return on Equity	4.1%

235661 STONEGATE HEALTH CAMPUS				Proprietary - Corporation	
STONEGATE HEALTH CAMPUS				12/31/2016 366 Days Settled	
LAPEER, MI 48446				CR Beds 119 POS Beds 0	
LAPEER				Key Performance Ind.	
CGS (KENTUCKY)				Occupancy Rate	81.3%
Balance Sheet				Income Statement	
Current Assets	14,762,666	Total Charges	14,938,675	Length of Stay	47.9
Fixed Assets	13,624,680	Contract Allowance	4,304,277	Average Wages	16.34
Other Assets	2,020,860	Operating Revenue	10,634,398	28.8% Skilled Nursing	59.3%
Total Assets	30,408,206	Operating Expense	12,833,099	71.2% Ancillary Service	29.7%
Current Liabilities	107,769	Operating Margin	-2,198,701	120.7% Current Ratio	137.0
Long Term Liabilities	31,652	Other Income	84	-20.7% Days to Collect	44.3
Total Equity	30,268,785	Other Expense	0	0.0% Avg Payment Days	3.1
Total Liab. and Equity	30,408,206	Net Profit or Loss	(2,198,617)	0.0% Depreciation Rate	2.6%
				-20.7% Return on Equity	-7.3%

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235608 STRATFORD PINES NURSING AND REHABILITATION CENTER		Nonprofit - Other	
STRATFORD PINES NURSING AND REHABILITATION CENTER		4/30/2016 305 Days Settled	
MIDLAND, MI 48642		12/31/2016 245 Days Settled	
MIDLAND		CR Beds 100 POS Beds 0	
WPS MI		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	981,003	Total Charges	8,057,672
Fixed Assets	4,943,253	Contract Allowance	713,838
Other Assets	0	Operating Revenue	7,343,834
Total Assets	5,924,256	Operating Expense	7,676,465
Current Liabilities	491,009	Operating Margin	-332,631
Long Term Liabilities	3,700,000	Other Income	18,766
Total Equity	1,733,247	Other Expense	0
Total Liab. and Equity	5,924,256	Net Profit or Loss	(313,865)
		8.9%	91.1%
		104.5%	-4.5%
		0.3%	0.0%
		-4.3%	
		Occupancy Rate	84.3%
		Length of Stay	81.4
		Average Wages	18.84
		Skilled Nursing	80.7%
		Ancillary Service	19.3%
		Current Ratio	2.0
		Days to Collect	68.8
		Avg Payment Days	24.7
		Depreciation Rate	4.3%
		Return on Equity	-18.1%
235608 STRATFORD PINES NURSING AND REHABILITATION CENTER		Proprietary - Corporation	
STRATFORD PINES NURSING AND REHABILITATION CENTER		4/30/2016 305 Days Settled	
MIDLAND, MI 48642		12/31/2016 245 Days Settled	
MIDLAND		CR Beds 94 POS Beds 0	
WPS MI		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	1,365,365	Total Charges	7,011,726
Fixed Assets	9,406	Contract Allowance	555,684
Other Assets	8,267	Operating Revenue	6,456,042
Total Assets	1,383,038	Operating Expense	6,287,644
Current Liabilities	1,017,602	Operating Margin	168,398
Long Term Liabilities	262,712	Other Income	1,505
Total Equity	102,724	Other Expense	0
Total Liab. and Equity	1,383,038	Net Profit or Loss	102,724
		7.9%	92.1%
		97.4%	2.6%
		0.0%	0.0%
		1.6%	
		Occupancy Rate	88.9%
		Length of Stay	66.5
		Average Wages	18.84
		Skilled Nursing	73.5%
		Ancillary Service	26.5%
		Current Ratio	1.3
		Days to Collect	75.5
		Avg Payment Days	89.0
		Depreciation Rate	3,559.9%
		Return on Equity	100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235596 SUPERIOR WOODS HEALTHCARE CENTER		Proprietary - Corporation	
SUPERIOR WOODS HEALTHCARE CENTER		9/30/2016 366 Days Settled	
YPSILANTI, MI 48198		CR Beds 94 POS Beds 0	
WASHTENAW		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	101.6%
		Length of Stay	58.0
		Average Wages	22.75
		48.8% Skilled Nursing	82.8%
		51.2% Ancillary Service	11.9%
		97.0% Current Ratio	0.5
		3.0% Days to Collect	37.2
		0.0% Avg Payment Days	29.7
		0.0% Depreciation Rate	228.9%
		3.0% Return on Equity	2.8%

Balance Sheet		Income Statement			
Current Assets	1,157,587	Total Charges	21,300,895		
Fixed Assets	147,390	Contract Allowance	10,395,115	48.8%	
Other Assets	407,865	Operating Revenue	10,905,780	51.2%	
Total Assets	1,712,842	Operating Expense	10,576,416	97.0%	
Current Liabilities	2,476,358	Operating Margin	329,364	3.0%	
Long Term Liabilities	-12,401,146	Other Income	1,104	0.0%	
Total Equity	11,637,630	Other Expense	0	0.0%	
Total Liab. and Equity	1,712,842	Net Profit or Loss	330,468	3.0%	

235280 TENDERCARE ALPENA		Proprietary - Corporation	
TENDERCARE ALPENA		12/31/2016 366 Days Settled	
ALPENA, MI 49707		CR Beds 132 POS Beds 0	
ALPENA		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	94.0%
		Length of Stay	84.4
		Average Wages	16.19
		22.0% Skilled Nursing	70.1%
		78.0% Ancillary Service	29.9%
		87.3% Current Ratio	(1.1)
		12.7% Days to Collect	42.4
		-0.1% Avg Payment Days	49.3
		0.0% Depreciation Rate	1,081.1%
		12.6% Return on Equity	62.3%

Balance Sheet		Income Statement			
Current Assets	1,583,904	Total Charges	16,606,303		
Fixed Assets	114,023	Contract Allowance	3,654,041	22.0%	
Other Assets	429,739	Operating Revenue	12,952,262	78.0%	
Total Assets	2,127,666	Operating Expense	11,309,098	87.3%	
Current Liabilities	-1,501,420	Operating Margin	1,643,164	12.7%	
Long Term Liabilities	1,009,916	Other Income	-10,540	-0.1%	
Total Equity	2,619,170	Other Expense	0	0.0%	
Total Liab. and Equity	2,127,666	Net Profit or Loss	1,632,624	12.6%	

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235350 TENDERCARE GAYLORD		Proprietary - Corporation	
TENDERCARE GAYLORD		12/31/2016 366 Days Settled	
GAYLORD, MI 49735		CR Beds 114 POS Beds 0	
OTSEGO		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate 82.1%	
Balance Sheet		Income Statement	
Current Assets	1,408,356	Total Charges	11,066,735
Fixed Assets	386,778	Contract Allowance	1,053,066
Other Assets	455,444	Operating Revenue	10,013,669
Total Assets	2,250,578	Operating Expense	10,395,260
Current Liabilities	2,096,121	Operating Margin	-381,591
Long Term Liabilities	699,229	Other Income	3,853
Total Equity	-544,772	Other Expense	0
Total Liab. and Equity	2,250,578	Net Profit or Loss	(377,738)
		9.5%	Skilled Nursing 78.8%
		90.5%	Ancillary Service 21.2%
		103.8%	Current Ratio 0.7
		-3.8%	Days to Collect 49.1
		0.0%	Avg Payment Days 36.2
		0.0%	Depreciation Rate 258.6%
		-3.8%	Return on Equity 69.3%
235583 TENDERCARE GREEN VIEW		Proprietary - Corporation	
TENDERCARE GREEN VIEW		12/31/2016 366 Days Settled	
ALPENA, MI 49707		CR Beds 53 POS Beds 0	
ALPENA		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate 95.4%	
Balance Sheet		Income Statement	
Current Assets	450,859	Total Charges	5,170,136
Fixed Assets	40,586	Contract Allowance	562,856
Other Assets	231,006	Operating Revenue	4,607,280
Total Assets	722,451	Operating Expense	4,335,499
Current Liabilities	-119,726	Operating Margin	271,781
Long Term Liabilities	388,771	Other Income	4,463
Total Equity	453,406	Other Expense	0
Total Liab. and Equity	722,451	Net Profit or Loss	276,244
		10.9%	Skilled Nursing 78.9%
		89.1%	Ancillary Service 21.1%
		94.1%	Current Ratio (3.8)
		5.9%	Days to Collect 32.3
		0.1%	Avg Payment Days 35.9
		0.0%	Depreciation Rate 1,075.6%
		6.0%	Return on Equity 60.9%

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235243 TENDERCARE HEALTH CENTER-BIRCHWOOD				Proprietary - Corporation	
TENDERCARE HEALTH CENTER-BIRCHWOOD		12/31/2016 366 Days Settled			
TRAVERSE CITY, MI 49686				CR Beds 125 POS Beds 0	
GRAND TRAVERSE				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	65.5%
				Length of Stay	93.6
				Average Wages	19.22
				Skilled Nursing	71.2%
				Ancillary Service	28.8%
				Current Ratio	0.9
				Days to Collect	29.5
				Avg Payment Days	45.7
				Depreciation Rate	270.3%
				Return on Equity	105.3%
Balance Sheet		Income Statement			
Current Assets	5,354,101	Total Charges	10,312,029		
Fixed Assets	388,176	Contract Allowance	2,020,852	19.6%	
Other Assets	342,659	Operating Revenue	8,291,177	80.4%	
Total Assets	6,084,936	Operating Expense	8,944,636	107.9%	
Current Liabilities	5,764,234	Operating Margin	-653,459	-7.9%	
Long Term Liabilities	943,782	Other Income	-2,784	0.0%	
Total Equity	-623,080	Other Expense	0	0.0%	
Total Liab. and Equity	6,084,936	Net Profit or Loss	(656,239)	-7.9%	

235410 TENDERCARE HEALTH CENTER-MUNISING				Proprietary - Corporation	
TENDERCARE HEALTH CENTER-MUNISING		12/31/2016 366 Days Settled			
MUNISING, MI 49862				CR Beds 106 POS Beds 0	
ALGER				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	72.8%
				Length of Stay	142.7
				Average Wages	17.39
				Skilled Nursing	81.8%
				Ancillary Service	18.2%
				Current Ratio	(1.2)
				Days to Collect	27.1
				Avg Payment Days	40.1
				Depreciation Rate	945.2%
				Return on Equity	-47.0%
Balance Sheet		Income Statement			
Current Assets	497,448	Total Charges	7,309,182		
Fixed Assets	66,607	Contract Allowance	658,423	9.0%	
Other Assets	153,615	Operating Revenue	6,650,759	91.0%	
Total Assets	717,670	Operating Expense	6,824,845	102.6%	
Current Liabilities	-404,506	Operating Margin	-174,086	-2.6%	
Long Term Liabilities	787,425	Other Income	16,770	0.3%	
Total Equity	334,751	Other Expense	0	0.0%	
Total Liab. and Equity	717,670	Net Profit or Loss	(157,316)	-2.4%	

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235553 TENDERCARE HEALTH CENTER-ROGERS CITY		Proprietary - Corporation	
TENDERCARE HEALTH CENTER-ROGERS CITY 12/31/2016 366 Days Settled			
ROGERS CITY, MI 49779		CR Beds 106 POS Beds 0	
PRESQUE ISLE		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate 75.5%	
Balance Sheet		Income Statement	
Current Assets	759,660	Total Charges	8,660,622
Fixed Assets	98,441	Contract Allowance	767,447
Other Assets	545,536	Operating Revenue	7,893,175
Total Assets	1,403,637	Operating Expense	7,317,027
Current Liabilities	-143,218	Operating Margin	576,148
Long Term Liabilities	680,039	Other Income	26,531
Total Equity	866,816	Other Expense	0
Total Liab. and Equity	1,403,637	Net Profit or Loss	602,678

235566 TENDERCARE HEALTH CENTER OF CHEBOYGAN		Proprietary - Corporation	
TENDERCARE HEALTH CENTER OF CHEBOYGAN 12/31/2016 366 Days Settled			
CHEBOYGAN, MI 49721		CR Beds 85 POS Beds 0	
CHEBOYGAN		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate 82.9%	
Balance Sheet		Income Statement	
Current Assets	813,640	Total Charges	8,036,620
Fixed Assets	109,111	Contract Allowance	1,205,679
Other Assets	434,203	Operating Revenue	6,830,941
Total Assets	1,356,954	Operating Expense	6,862,706
Current Liabilities	624,792	Operating Margin	-31,765
Long Term Liabilities	548,025	Other Income	2,785
Total Equity	184,137	Other Expense	0
Total Liab. and Equity	1,356,954	Net Profit or Loss	(28,979)

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235209 TENDERCARE HEALTH CENTER OF LEELANAU				Proprietary - Corporation	
TENDERCARE HEALTH CENTER OF LEELANAU		12/31/2016 366 Days Settled			
SUTTONS BAY, MI 49682		CR Beds 72 POS Beds 0			
LEELANAU		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		88.5%	
Balance Sheet		Income Statement		Length of Stay	
				126.1	
Current Assets	924,098	Total Charges	7,122,916	Average Wages	
Fixed Assets	83,789	Contract Allowance	417,731	20.20	
Other Assets	293,572	Operating Revenue	6,705,185	5.9%	
Total Assets	1,301,459	Operating Expense	6,740,842	94.1%	
Current Liabilities	564,894	Operating Margin	-35,657	100.5%	
Long Term Liabilities	505,383	Other Income	8,528	-0.5%	
Total Equity	231,182	Other Expense	0	0.1%	
Total Liab. and Equity	1,301,459	Net Profit or Loss	(27,129)	0.0%	
				Depreciation Rate	
				911.3%	
				Return on Equity	
				-11.7%	
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235358 TENDERCARE OF LUDINGTON				Proprietary - Corporation	
TENDERCARE OF LUDINGTON		12/31/2016 366 Days Settled			
LUDINGTON, MI 49431		CR Beds 93 POS Beds 0			
MASON		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		82.7%	
Balance Sheet		Income Statement		Length of Stay	
				86.6	
Current Assets	819,377	Total Charges	9,213,257	Average Wages	
Fixed Assets	157,337	Contract Allowance	1,511,138	17.51	
Other Assets	815,107	Operating Revenue	7,702,119	16.4%	
Total Assets	1,791,821	Operating Expense	7,388,535	83.6%	
Current Liabilities	549,266	Operating Margin	313,584	95.9%	
Long Term Liabilities	599,768	Other Income	-17,125	4.1%	
Total Equity	642,787	Other Expense	0	-0.2%	
Total Liab. and Equity	1,791,821	Net Profit or Loss	296,458	0.0%	
				Depreciation Rate	
				519.1%	
				Return on Equity	
				46.1%	

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235292 TENDERCARE SAULT STE MARIE		Proprietary - Corporation	
TENDERCARE SAULT STE MARIE		12/31/2016 366 Days Settled	
SAULT SAINTE MARIE, MI 49783		CR Beds 102 POS Beds 0	
CHIPPEWA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	62.7%
Balance Sheet		Length of Stay	92.9
Income Statement		Average Wages	16.19
Current Assets	735,319	Total Charges	8,014,341
Fixed Assets	282,860	Contract Allowance	1,521,793
Other Assets	127,016	Operating Revenue	6,492,548
Total Assets	1,145,195	Operating Expense	6,294,704
Current Liabilities	137,109	Operating Margin	197,844
Long Term Liabilities	603,504	Other Income	-8,145
Total Equity	404,582	Other Expense	0
Total Liab. and Equity	1,145,195	Net Profit or Loss	189,699
		19.0%	Skilled Nursing 73.0%
		81.0%	Ancillary Service 27.0%
		97.0%	Current Ratio 5.4
		3.0%	Days to Collect 39.7
		-0.1%	Avg Payment Days 43.8
		0.0%	Depreciation Rate 206.0%
		2.9%	Return on Equity 46.9%

235379 TENDERCARE TAWAS CITY		Proprietary - Corporation	
TENDERCARE TAWAS CITY		12/31/2016 366 Days Settled	
TAWAS CITY, MI 48763		CR Beds 93 POS Beds 0	
IOSCO		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	72.7%
Balance Sheet		Length of Stay	79.3
Income Statement		Average Wages	16.21
Current Assets	754,165	Total Charges	8,580,344
Fixed Assets	126,154	Contract Allowance	1,699,886
Other Assets	204,720	Operating Revenue	6,880,458
Total Assets	1,085,039	Operating Expense	6,601,303
Current Liabilities	-277,614	Operating Margin	279,155
Long Term Liabilities	675,626	Other Income	8,839
Total Equity	687,027	Other Expense	0
Total Liab. and Equity	1,085,039	Net Profit or Loss	287,993
		19.8%	Skilled Nursing 72.6%
		80.2%	Ancillary Service 27.4%
		95.9%	Current Ratio (2.7)
		4.1%	Days to Collect 37.8
		0.1%	Avg Payment Days 43.7
		0.0%	Depreciation Rate 507.6%
		4.2%	Return on Equity 41.9%

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235336 TENDERCARE TRAVERSE CITY		Proprietary - Corporation	
TENDERCARE TRAVERSE CITY		12/31/2016 366 Days Settled	
TRAVERSE CITY, MI 49686		CR Beds 84 POS Beds 0	
GRAND TRAVERSE		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate 64.8%	
Balance Sheet		Income Statement	
Current Assets	785,459	Total Charges	7,217,296
Fixed Assets	106,967	Contract Allowance	1,489,177
Other Assets	294,746	Operating Revenue	5,728,119
Total Assets	<u>1,187,172</u>	Operating Expense	6,401,374
Current Liabilities	1,392,346	Operating Margin	-673,255
Long Term Liabilities	503,016	Other Income	1,402
Total Equity	-708,190	Other Expense	0
Total Liab. and Equity	<u>1,187,172</u>	Net Profit or Loss	<u>(671,853)</u>
		20.6%	Length of Stay 68.7
		79.4%	Average Wages 19.97
		111.8%	Skilled Nursing 69.8%
		-11.8%	Ancillary Service 30.2%
		0.0%	Current Ratio 0.6
		0.0%	Days to Collect 46.4
		0.0%	Avg Payment Days 41.5
			Depreciation Rate 540.4%
			Return on Equity 94.9%

235599 THE CARRIAGE HOUSE OF BAY CITY		Proprietary - Corporation	
THE CARRIAGE HOUSE OF BAY CITY		12/31/2016 366 Days Settled	
BAY CITY, MI 48706		CR Beds 151 POS Beds 0	
BAY		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 81.7%	
Balance Sheet		Income Statement	
Current Assets	2,472,940	Total Charges	14,466,020
Fixed Assets	3,355,532	Contract Allowance	1,684,559
Other Assets	138,915	Operating Revenue	12,781,461
Total Assets	<u>5,967,387</u>	Operating Expense	12,526,973
Current Liabilities	2,576,254	Operating Margin	254,488
Long Term Liabilities	1,194,696	Other Income	79,358
Total Equity	2,196,437	Other Expense	0
Total Liab. and Equity	<u>5,967,387</u>	Net Profit or Loss	<u>333,136</u>
		11.6%	Length of Stay 115.8
		88.4%	Average Wages 16.77
		98.0%	Skilled Nursing 72.4%
		2.0%	Ancillary Service 27.6%
		0.6%	Current Ratio 1.0
		0.0%	Days to Collect 55.5
		0.0%	Avg Payment Days 27.0
			Depreciation Rate 4.7%
			Return on Equity 15.2%

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235094 THE LAKEVIEW OF CADILLAC				Nonprofit - Church	
THE LAKEVIEW OF CADILLAC		12/31/2016 366 Days Settled			
CADILLAC, MI 49601		CR Beds 133 POS Beds 0			
WEXFORD		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		69.5%	
Balance Sheet		Income Statement		Length of Stay 71.4	
Current Assets	46,302,756	Total Charges	10,644,384	Average Wages	19.96
Fixed Assets	44,431,595	Contract Allowance	456,921	4.3%	Skilled Nursing 80.3%
Other Assets	7,567,110	Operating Revenue	10,187,463	95.7%	Ancillary Service 19.7%
Total Assets	98,301,461	Operating Expense	10,371,542	101.8%	Current Ratio 3.1
Current Liabilities	14,941,696	Operating Margin	-184,079	-1.8%	Days to Collect 514.8
Long Term Liabilities	42,117,149	Other Income	587,495	5.8%	Avg Payment Days 384.5
Total Equity	41,242,616	Other Expense	0	0.0%	Depreciation Rate 2.9%
Total Liab. and Equity	98,301,461	Net Profit or Loss	403,416	4.0%	Return on Equity 1.0%

235458 THE LODGE AT MAPLECREEK				Nonprofit - Church	
THE LODGE AT MAPLECREEK		12/31/2016 366 Days Settled			
GRAND RAPIDS, MI 49508		CR Beds 125 POS Beds 0			
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		95.6%	
Balance Sheet		Income Statement		Length of Stay 186.0	
Current Assets	46,302,756	Total Charges	12,643,882	Average Wages	17.76
Fixed Assets	44,431,595	Contract Allowance	1,382,661	10.9%	Skilled Nursing 89.1%
Other Assets	7,567,110	Operating Revenue	11,261,221	89.1%	Ancillary Service 10.9%
Total Assets	98,301,461	Operating Expense	10,694,832	95.0%	Current Ratio 3.1
Current Liabilities	14,941,696	Operating Margin	566,389	5.0%	Days to Collect 465.8
Long Term Liabilities	42,117,149	Other Income	37,569	0.3%	Avg Payment Days 372.9
Total Equity	41,242,616	Other Expense	0	0.0%	Depreciation Rate 1.2%
Total Liab. and Equity	98,301,461	Net Profit or Loss	603,958	5.4%	Return on Equity 1.5%

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235541 THE LODGE AT TAYLOR				Proprietary - Corporation	
THE LODGE AT TAYLOR		12/31/2016 366 Days Settled			
TAYLOR, MI 48180				CR Beds 150 POS Beds 0	
WAYNE				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate 91.3%	
Balance Sheet		Income Statement		Length of Stay 68.0	
Current Assets	3,994,383	Total Charges	20,639,586	Average Wages 12.05	
Fixed Assets	488,510	Contract Allowance	4,286,728	20.8%	Skilled Nursing 72.4%
Other Assets	482,484	Operating Revenue	16,352,858	79.2%	Ancillary Service 27.6%
Total Assets	<u>4,965,377</u>	Operating Expense	16,769,144	102.5%	Current Ratio 1.5
Current Liabilities	2,730,578	Operating Margin	-416,286	-2.5%	Days to Collect 87.8
Long Term Liabilities	2,345,344	Other Income	138,851	0.8%	Avg Payment Days 23.3
Total Equity	<u>-110,545</u>	Other Expense	0	0.0%	Depreciation Rate 68.9%
Total Liab. and Equity	<u>4,965,377</u>	Net Profit or Loss	<u>(277,435)</u>	-1.7%	Return on Equity 251.0%
235508 THE MANOR OF FARMINGTON HILLS				Proprietary - Corporation	
THE MANOR OF FARMINGTON HILLS		12/31/2016 366 Days Settled			
FARMINGTON HILLS, MI 48336				CR Beds 102 POS Beds 0	
OAKLAND				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 89.2%	
Balance Sheet		Income Statement		Length of Stay 148.6	
Current Assets	1,972,436	Total Charges	14,763,063	Average Wages 19.30	
Fixed Assets	1,438,667	Contract Allowance	4,002,209	27.1%	Skilled Nursing 75.5%
Other Assets	200,394	Operating Revenue	10,760,854	72.9%	Ancillary Service 24.5%
Total Assets	<u>3,611,497</u>	Operating Expense	10,841,204	100.7%	Current Ratio 2.5
Current Liabilities	795,607	Operating Margin	-80,350	-0.7%	Days to Collect 85.8
Long Term Liabilities	112,466	Other Income	3,745	0.0%	Avg Payment Days 7.4
Total Equity	<u>2,703,424</u>	Other Expense	0	0.0%	Depreciation Rate 72.9%
Total Liab. and Equity	<u>3,611,497</u>	Net Profit or Loss	<u>(76,605)</u>	-0.7%	Return on Equity -2.8%

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235529 THE MANOR OF NOVI				Proprietary - Corporation	
THE MANOR OF NOVI		12/31/2016 366 Days Settled			
NOVI, MI 48375		CR Beds 140 POS Beds 0			
OAKLAND		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		91.5%	
		Length of Stay		202.0	
		Average Wages		20.09	
		27.4%		Skilled Nursing 75.8%	
		72.6%		Ancillary Service 24.2%	
		92.8%		Current Ratio 3.0	
		7.2%		Days to Collect 86.7	
		0.0%		Avg Payment Days 5.3	
		0.0%		Depreciation Rate 65.8%	
		7.2%		Return on Equity 10.8%	
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235451 THE OAKS AT NORTHPOINTE WOODS				Proprietary - Corporation	
THE OAKS AT NORTHPOINTE WOODS		12/31/2016 366 Days Settled			
BATTLE CREEK, MI 49017		CR Beds 107 POS Beds 0			
CALHOUN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		84.9%	
		Length of Stay		65.4	
		Average Wages		16.60	
		20.1%		Skilled Nursing 65.4%	
		79.9%		Ancillary Service 21.7%	
		130.7%		Current Ratio 40.6	
		-30.7%		Days to Collect 45.2	
		0.0%		Avg Payment Days 8.1	
		0.0%		Depreciation Rate 2.4%	
		-30.7%		Return on Equity -11.8%	

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235660 THE OAKS AT WOODFIELD				Proprietary - Corporation	
THE OAKS AT WOODFIELD		12/31/2016 366 Days Settled			
GR BLANC, MI 48439		CR Beds 89 POS Beds 0			
GENESEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.0%	
Balance Sheet		Income Statement		Length of Stay 47.4	
Current Assets	17,820,329	Total Charges	12,437,073	Average Wages 16.89	
Fixed Assets	13,123,367	Contract Allowance	3,211,418	25.8%	Skilled Nursing 59.0%
Other Assets	1,597,123	Operating Revenue	9,225,655	74.2%	Ancillary Service 26.5%
Total Assets	32,540,819	Operating Expense	11,287,711	122.4%	Current Ratio 33.9
Current Liabilities	525,364	Operating Margin	-2,062,056	-22.4%	Days to Collect 45.7
Long Term Liabilities	46,201	Other Income	320	0.0%	Avg Payment Days 17.0
Total Equity	31,969,254	Other Expense	0	0.0%	Depreciation Rate 2.4%
Total Liab. and Equity	32,540,819	Net Profit or Loss	(2,061,736)	-22.3%	Return on Equity -6.4%
<hr/>					
235709 THE RIVERS HEALTH & REHAB CENTER OF GROSSE POINTE				Proprietary - Corporation	
THE RIVERS HEALTH & REHAB CENTER OF GROSSE POINTE		12/31/2016 366 Days Settled			
GROSSE POINTE WOODS, MI 48236		CR Beds 86 POS Beds 0			
WAYNE		Key Performance Ind.			
WPS MI		Occupancy Rate		29.8%	
Balance Sheet		Income Statement		Length of Stay 27.0	
Current Assets	1,094,094	Total Charges	6,098,216	Average Wages 21.57	
Fixed Assets	115,767	Contract Allowance	1,822,569	29.9%	Skilled Nursing 46.1%
Other Assets	0	Operating Revenue	4,275,647	70.1%	Ancillary Service 53.9%
Total Assets	1,209,861	Operating Expense	5,102,173	119.3%	Current Ratio 0.4
Current Liabilities	3,108,039	Operating Margin	-826,526	-19.3%	Days to Collect 93.9
Long Term Liabilities	0	Other Income	25	0.0%	Avg Payment Days 43.7
Total Equity	-1,898,178	Other Expense	0	0.0%	Depreciation Rate 509.9%
Total Liab. and Equity	1,209,861	Net Profit or Loss	(846,501)	-19.8%	Return on Equity 44.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235524 THE SPRINGS AT THE FOUNTAINS				Proprietary - Partnership	
THE SPRINGS AT THE FOUNTAINS		12/31/2016 366 Days Settled			
KALAMAZOO, MI 49009		CR Beds 303 POS Beds 0			
KALAMAZOO		Key Performance Ind.			
WPS MI		Occupancy Rate		67.9%	
Balance Sheet		Income Statement		Length of Stay	
				416.1	
Current Assets	3,440,650	Total Charges	12,505,737	Average Wages	
Fixed Assets	320,618	Contract Allowance	1,125,590	17.56	
Other Assets	2,321,786	Operating Revenue	11,380,147	9.0%	
Total Assets	6,083,054	Operating Expense	13,281,485	91.0%	
Current Liabilities	1,559,038	Operating Margin	-1,901,338	116.7%	
Long Term Liabilities	4,246,139	Other Income	1,389,675	-16.7%	
Total Equity	277,877	Other Expense	0	12.2%	
Total Liab. and Equity	6,083,054	Net Profit or Loss	(511,663)	0.0%	
				Days to Collect	
				93.8	
				Avg Payment Days	
				7.3	
				Depreciation Rate	
				819.8%	
				Return on Equity	
				-184.1%	

235652 THE TIMBERS OF CASS COUNTY				Proprietary - Corporation	
THE TIMBERS OF CASS COUNTY		12/31/2016 366 Days Settled			
DOWAGIAC, MI 49047		CR Beds 108 POS Beds 0			
CASS		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.2%	
Balance Sheet		Income Statement		Length of Stay	
				233.0	
Current Assets	5,587,634	Total Charges	13,892,894	Average Wages	
Fixed Assets	411,370	Contract Allowance	3,878,714	19.67	
Other Assets	158,746	Operating Revenue	10,014,180	27.9%	
Total Assets	6,157,750	Operating Expense	8,802,596	72.1%	
Current Liabilities	793,924	Operating Margin	1,211,584	87.9%	
Long Term Liabilities	0	Other Income	24,353	12.1%	
Total Equity	5,363,826	Other Expense	0	0.2%	
Total Liab. and Equity	6,157,750	Net Profit or Loss	1,235,937	0.0%	
				Days to Collect	
				201.3	
				Avg Payment Days	
				16.2	
				Depreciation Rate	
				134.3%	
				Return on Equity	
				23.0%	

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235325 THE VILLA AT CITY CENTER				Proprietary - Corporation	
THE VILLA AT CITY CENTER		12/31/2016 366 Days Settled			
WARREN, MI 48089		CR Beds 152 POS Beds 0			
MACOMB		Key Performance Ind.			
NGS (WI)		Occupancy Rate		88.9%	
Balance Sheet		Income Statement		Length of Stay	
				174.2	
Current Assets	4,538,429	Total Charges	18,103,391	Average Wages	
Fixed Assets	651,589	Contract Allowance	3,115,368	20.39	
Other Assets	0	Operating Revenue	14,988,023	17.2%	Skilled Nursing
Total Assets	5,190,018	Operating Expense	13,573,153	82.8%	Ancillary Service
Current Liabilities	1,459,892	Operating Margin	1,414,870	90.6%	Current Ratio
Long Term Liabilities	1,366,610	Other Income	113,474	9.4%	Days to Collect
Total Equity	2,363,516	Other Expense	0	0.8%	Avg Payment Days
Total Liab. and Equity	5,190,018	Net Profit or Loss	1,333,213	0.0%	Depreciation Rate
				149.4%	Return on Equity
				8.9%	56.4%

235402 THE VILLA AT GREAT LAKES CROSSING				Proprietary - Corporation	
THE VILLA AT GREAT LAKES CROSSING		12/31/2016 366 Days Settled			
DETROIT, MI 48219		CR Beds 98 POS Beds 0			
WAYNE		Key Performance Ind.			
NGS (WI)		Occupancy Rate		91.1%	
Balance Sheet		Income Statement		Length of Stay	
				188.9	
Current Assets	3,075,019	Total Charges	10,523,441	Average Wages	
Fixed Assets	181,711	Contract Allowance	971,236	19.05	
Other Assets	0	Operating Revenue	9,552,205	9.2%	Skilled Nursing
Total Assets	3,256,730	Operating Expense	8,325,455	90.8%	Ancillary Service
Current Liabilities	906,879	Operating Margin	1,226,750	87.2%	Current Ratio
Long Term Liabilities	655,000	Other Income	78,271	12.8%	Days to Collect
Total Equity	1,694,851	Other Expense	0	0.8%	Avg Payment Days
Total Liab. and Equity	3,256,730	Net Profit or Loss	1,180,736	0.0%	Depreciation Rate
				206.2%	Return on Equity
				12.4%	69.7%

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235489 THE VILLA AT GREEN LAKE ESTATES				Proprietary - Corporation	
THE VILLA AT GREEN LAKE ESTATES		12/31/2016 366 Days Settled			
ORCHARD LAKE, MI 48324		CR Beds 85 POS Beds 0			
OAKLAND		Key Performance Ind.			
NGS (WI)		Occupancy Rate		77.6%	
		Length of Stay		305.5	
		Average Wages		20.77	
		7.7% Skilled Nursing		80.0%	
		92.3% Ancillary Service		20.0%	
		95.2% Current Ratio		2.8	
		4.8% Days to Collect		37.8	
		0.5% Avg Payment Days		35.7	
		0.0% Depreciation Rate		349.4%	
		3.9% Return on Equity		34.7%	

Balance Sheet		Income Statement			
Current Assets	2,119,336	Total Charges	8,732,962		
Fixed Assets	123,987	Contract Allowance	672,746		
Other Assets	0	Operating Revenue	8,060,216	92.3%	
Total Assets	2,243,323	Operating Expense	7,673,905	95.2%	
Current Liabilities	755,452	Operating Margin	386,311	4.8%	
Long Term Liabilities	571,000	Other Income	38,661	0.5%	
Total Equity	916,871	Other Expense	0	0.0%	
Total Liab. and Equity	2,243,323	Net Profit or Loss	318,374	3.9%	

235503 THE VILLA AT PARKRIDGE				Proprietary - Corporation	
THE VILLA AT PARKRIDGE		12/31/2016 366 Days Settled			
YPSILANTI, MI 48198		CR Beds 144 POS Beds 0			
WASHTENAW		Key Performance Ind.			
NGS (WI)		Occupancy Rate		93.2%	
		Length of Stay		356.1	
		Average Wages		19.66	
		-119.6% Skilled Nursing		57.7%	
		219.6% Ancillary Service		42.3%	
		94.3% Current Ratio		3.0	
		5.7% Days to Collect		78.7	
		0.7% Avg Payment Days		34.2	
		0.0% Depreciation Rate		283.2%	
		5.1% Return on Equity		43.6%	

Balance Sheet		Income Statement			
Current Assets	3,384,317	Total Charges	5,869,149		
Fixed Assets	235,353	Contract Allowance	-7,022,409	-119.6%	
Other Assets	0	Operating Revenue	12,891,558	219.6%	
Total Assets	3,619,670	Operating Expense	12,155,000	94.3%	
Current Liabilities	1,136,168	Operating Margin	736,558	5.7%	
Long Term Liabilities	985,000	Other Income	84,641	0.7%	
Total Equity	1,498,502	Other Expense	0	0.0%	
Total Liab. and Equity	3,619,670	Net Profit or Loss	653,263	5.1%	

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235380 THE VILLA AT ROSE CITY				Proprietary - Corporation	
THE VILLA AT ROSE CITY		12/31/2016 366 Days Settled			
ROSE CITY, MI 48654		CR Beds 90		POS Beds 0	
OGEMAW		Key Performance Ind.			
NGS (WI)		Occupancy Rate		88.3%	
Balance Sheet		Income Statement		Length of Stay 146.9	
Current Assets	2,418,031	Total Charges	4,471,163	Average Wages 16.99	
Fixed Assets	755,463	Contract Allowance	-4,024,799	-90.0%	Skilled Nursing 55.0%
Other Assets	0	Operating Revenue	8,495,962	190.0%	Ancillary Service 45.0%
Total Assets	3,173,494	Operating Expense	7,788,888	91.7%	Current Ratio 2.0
Current Liabilities	1,196,319	Operating Margin	707,074	8.3%	Days to Collect 50.8
Long Term Liabilities	488,000	Other Income	54,230	0.6%	Avg Payment Days 36.3
Total Equity	1,489,175	Other Expense	0	0.0%	Depreciation Rate 82.2%
Total Liab. and Equity	3,173,494	Net Profit or Loss	650,473	7.7%	Return on Equity 43.7%
235396 THE VILLA AT SILVERBELL ESTATES				Proprietary - Corporation	
THE VILLA AT SILVERBELL ESTATES		12/31/2016 366 Days Settled			
ORION, MI 48359		CR Beds 106		POS Beds 0	
OAKLAND		Key Performance Ind.			
NGS (WI)		Occupancy Rate		76.0%	
Balance Sheet		Income Statement		Length of Stay 220.0	
Current Assets	1,931,251	Total Charges	3,318,170	Average Wages 21.38	
Fixed Assets	418,949	Contract Allowance	-5,132,122	-154.7%	Skilled Nursing 38.9%
Other Assets	0	Operating Revenue	8,450,292	254.7%	Ancillary Service 61.1%
Total Assets	2,350,200	Operating Expense	8,003,064	94.7%	Current Ratio 2.5
Current Liabilities	785,706	Operating Margin	447,228	5.3%	Days to Collect 38.5
Long Term Liabilities	698,000	Other Income	-28,158	-0.3%	Avg Payment Days 33.5
Total Equity	866,494	Other Expense	0	0.0%	Depreciation Rate 119.2%
Total Liab. and Equity	2,350,200	Net Profit or Loss	309,588	3.7%	Return on Equity 35.7%

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235429 THE VILLA AT THE BAY				Proprietary - Corporation	
THE VILLA AT THE BAY		12/31/2016 366 Days Settled			
PETOSKEY, MI 49770		CR Beds 110 POS Beds 0			
EMMET		Key Performance Ind.			
NGS (WI)		Occupancy Rate		82.9%	
Balance Sheet		Income Statement		Length of Stay	
				135.2	
Current Assets	2,791,973	Total Charges	2,822,469	Average Wages	
Fixed Assets	480,756	Contract Allowance	-6,511,561	-230.7%	
Other Assets	0	Operating Revenue	9,334,030	330.7%	
Total Assets	<u>3,272,729</u>	Operating Expense	8,464,376	90.7%	
Current Liabilities	1,004,577	Operating Margin	869,654	9.3%	
Long Term Liabilities	726,000	Other Income	63,087	0.7%	
Total Equity	<u>1,542,152</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>3,272,729</u>	Net Profit or Loss	<u>811,001</u>	8.7%	
				Return on Equity	
				52.6%	
235463 THE VILLA AT THE PARK				Proprietary - Corporation	
THE VILLA AT THE PARK		12/31/2016 366 Days Settled			
HIGHLAND PARK, MI 48203		CR Beds 114 POS Beds 0			
WAYNE		Key Performance Ind.			
NGS (WI)		Occupancy Rate		94.3%	
Balance Sheet		Income Statement		Length of Stay	
				351.3	
Current Assets	2,615,560	Total Charges	4,014,279	Average Wages	
Fixed Assets	101,124	Contract Allowance	-5,257,152	-131.0%	
Other Assets	0	Operating Revenue	9,271,431	231.0%	
Total Assets	<u>2,716,684</u>	Operating Expense	9,003,828	97.1%	
Current Liabilities	1,651,307	Operating Margin	267,603	2.9%	
Long Term Liabilities	0	Other Income	67,223	0.7%	
Total Equity	<u>1,065,377</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,716,684</u>	Net Profit or Loss	<u>213,983</u>	2.3%	
				Return on Equity	
				20.1%	

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235412 THE VILLA AT TRAVERSE POINT		Proprietary - Corporation	
THE VILLA AT TRAVERSE POINT		12/31/2016 366 Days Settled	
TRAVERSE CITY, MI 49684		CR Beds 80 POS Beds 0	
GRAND TRAVERSE		Key Performance Ind.	
NGS (WI)		Occupancy Rate 66.0%	
Balance Sheet		Income Statement	
Current Assets	408,896	Total Charges	7,048,022
Fixed Assets	656,940	Contract Allowance	761,966
Other Assets	0	Operating Revenue	6,286,056
Total Assets	1,065,836	Operating Expense	6,885,631
Current Liabilities	1,014,360	Operating Margin	-599,575
Long Term Liabilities	498,000	Other Income	24,050
Total Equity	-446,524	Other Expense	0
Total Liab. and Equity	1,065,836	Net Profit or Loss	(657,004)
		10.8%	Skilled Nursing 69.8%
		89.2%	Ancillary Service 30.2%
		109.5%	Current Ratio 0.4
		-9.5%	Days to Collect 62.2
		0.4%	Avg Payment Days 34.7
		0.0%	Depreciation Rate 85.7%
		-10.5%	Return on Equity 147.1%

235414 THE VILLA AT WEST BRANCH		Proprietary - Corporation	
THE VILLA AT WEST BRANCH		12/31/2016 366 Days Settled	
WEST BRANCH, MI 48661		CR Beds 70 POS Beds 0	
OGEMAW		Key Performance Ind.	
NGS (WI)		Occupancy Rate 94.5%	
Balance Sheet		Income Statement	
Current Assets	2,442,782	Total Charges	3,691,723
Fixed Assets	131,326	Contract Allowance	-3,748,923
Other Assets	0	Operating Revenue	7,440,646
Total Assets	2,574,108	Operating Expense	6,593,809
Current Liabilities	645,417	Operating Margin	846,837
Long Term Liabilities	409,000	Other Income	20,892
Total Equity	1,519,691	Other Expense	0
Total Liab. and Equity	2,574,108	Net Profit or Loss	770,810
		-101.5%	Skilled Nursing 45.4%
		201.5%	Ancillary Service 54.6%
		88.6%	Current Ratio 3.8
		11.4%	Days to Collect 46.3
		0.3%	Avg Payment Days 35.7
		0.0%	Depreciation Rate 288.7%
		10.4%	Return on Equity 50.7%

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235528 THE VILLAGE OF EAST HARBOR				Nonprofit - Church	
THE VILLAGE OF EAST HARBOR		12/31/2016 366 Days Settled			
CHESTERFIELD TOWNSHI, MI 48047		CR Beds 259 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.6%	
Balance Sheet		Income Statement		Length of Stay	
				151.7	
Current Assets	1,643,808	Total Charges	17,232,027	Average Wages	
Fixed Assets	12,836,207	Contract Allowance	2,083,714	20.43	
Other Assets	7,270,035	Operating Revenue	15,148,313	12.1%	
Total Assets	21,750,050	Operating Expense	16,861,035	87.9%	
Current Liabilities	2,920,912	Operating Margin	-1,712,722	111.3%	
Long Term Liabilities	17,458,696	Other Income	-40,916	-11.3%	
Total Equity	1,370,442	Other Expense	0	-0.3%	
Total Liab. and Equity	21,750,050	Net Profit or Loss	(1,963,638)	0.0%	
				Return on Equity	
				-143.3%	

235700 THE WILLOWS AT EAST LANSING				Proprietary - Corporation	
THE WILLOWS AT EAST LANSING		12/31/2016 366 Days Settled			
EAST LANSING, MI 48823		CR Beds 139 POS Beds 0			
CLINTON		Key Performance Ind.			
CGS (KENTUCKY)		Occupancy Rate		78.0%	
Balance Sheet		Income Statement		Length of Stay	
				79.7	
Current Assets	5,482,464	Total Charges	12,598,484	Average Wages	
Fixed Assets	18,891,033	Contract Allowance	2,494,758	17.73	
Other Assets	2,381,070	Operating Revenue	10,103,726	19.8%	
Total Assets	26,754,567	Operating Expense	11,007,768	80.2%	
Current Liabilities	495,911	Operating Margin	-904,042	108.9%	
Long Term Liabilities	13,582,511	Other Income	3,850	-8.9%	
Total Equity	12,676,145	Other Expense	0	0.0%	
Total Liab. and Equity	26,754,567	Net Profit or Loss	(900,192)	0.0%	
				Return on Equity	
				-7.1%	

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235707 THE WILLOWS AT HOWELL		Proprietary - Corporation	
THE WILLOWS AT HOWELL		12/31/2016 366 Days Settled	
HOWELL, MI 48855		CR Beds 94 POS Beds 0	
LIVINGSTON		Key Performance Ind.	
WPS MI		Occupancy Rate 76.7%	
Balance Sheet		Income Statement	
Current Assets	-4,476,950	Total Charges	8,316,711
Fixed Assets	14,912,304	Contract Allowance	1,623,720
Other Assets	1,822,044	Operating Revenue	6,692,991
Total Assets	<u>12,257,398</u>	Operating Expense	7,814,115
Current Liabilities	223,746	Operating Margin	-1,121,124
Long Term Liabilities	9,679,840	Other Income	0
Total Equity	<u>2,353,812</u>	Other Expense	0
Total Liab. and Equity	<u>12,257,398</u>	Net Profit or Loss	<u>(1,121,124)</u>
		19.5%	Skilled Nursing 60.8%
		80.5%	Ancillary Service 21.4%
		116.8%	Current Ratio (20.0)
		-16.8%	Days to Collect 38.0
		0.0%	Avg Payment Days 9.8
		0.0%	Depreciation Rate 7.0%
		-16.8%	Return on Equity -47.6%

235701 THE WILLOWS AT OKEMOS		Proprietary - Corporation	
THE WILLOWS AT OKEMOS		12/31/2016 366 Days Settled	
OKEMOS, MI 48864		CR Beds 92 POS Beds 0	
INGHAM		Key Performance Ind.	
CGS (KENTUCKY)		Occupancy Rate 76.2%	
Balance Sheet		Income Statement	
Current Assets	5,391,772	Total Charges	9,418,075
Fixed Assets	14,732,774	Contract Allowance	2,194,574
Other Assets	1,943,664	Operating Revenue	7,223,501
Total Assets	<u>22,068,210</u>	Operating Expense	8,278,533
Current Liabilities	441,404	Operating Margin	-1,055,032
Long Term Liabilities	11,581,527	Other Income	0
Total Equity	<u>10,045,279</u>	Other Expense	0
Total Liab. and Equity	<u>22,068,210</u>	Net Profit or Loss	<u>(1,055,032)</u>
		23.3%	Skilled Nursing 67.3%
		76.7%	Ancillary Service 21.4%
		114.6%	Current Ratio 12.2
		-14.6%	Days to Collect 27.0
		0.0%	Avg Payment Days 18.6
		0.0%	Depreciation Rate 7.1%
		-14.6%	Return on Equity -10.5%

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235009 THORNAPPLE MANOR				Government - County	
THORNAPPLE MANOR		12/31/2016 366 Days Settled			
HASTINGS, MI 49058		CR Beds 161 POS Beds 0			
BARRY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		92.5%	
		Length of Stay		127.4	
		Average Wages		19.18	
		21.0%		Skilled Nursing 89.7%	
		79.0%		Ancillary Service 10.3%	
		110.7%		Current Ratio 3.0	
		-10.7%		Days to Collect 52.7	
		8.0%		Avg Payment Days 23.1	
		0.0%		Depreciation Rate 3.2%	
		-4.6%		Return on Equity -3.8%	
<hr/>					
235176 TRANSITIONAL HEALTH SERVICES OF FREMONT				Proprietary - Other	
TRANSITIONAL HEALTH SERVICES OF FREMONT		12/31/2016 366 Days Settled			
FREMONT, MI 49412		CR Beds 129 POS Beds 0			
NEWAYGO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		81.8%	
		Length of Stay		153.2	
		Average Wages		17.76	
		31.8%		Skilled Nursing 87.1%	
		68.2%		Ancillary Service 12.9%	
		105.9%		Current Ratio 0.9	
		-5.9%		Days to Collect 1,074.3	
		0.0%		Avg Payment Days 12.0	
		0.0%		Depreciation Rate 30.6%	
		-5.8%		Return on Equity 41.1%	

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235559 TRANSITIONAL HEALTH SERVICES OF WAYNE				Proprietary - Other	
TRANSITIONAL HEALTH SERVICES OF WAYNE		12/31/2016 366 Days Settled			
WAYNE, MI 48184		CR Beds 49 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		91.3%	
		Length of Stay		137.6	
		Average Wages		18.07	
		30.0% Skilled Nursing		85.5%	
		70.0% Ancillary Service		14.5%	
		114.6% Current Ratio		0.6	
		-14.6% Days to Collect		921.6	
		0.1% Avg Payment Days		9.3	
		0.0% Depreciation Rate		30.8%	
		-14.5% Return on Equity		9.8%	
<hr/>					
235089 TUSCOLA COUNTY MEDICAL CARE FACILITY				Government - County	
TUSCOLA COUNTY MEDICAL CARE FACILITY		12/31/2016 366 Days Settled			
CARO, MI 48723		CR Beds 159 POS Beds 0			
TUSCOLA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		97.8%	
		Length of Stay		239.1	
		Average Wages		18.30	
		7.2% Skilled Nursing		87.6%	
		92.8% Ancillary Service		12.4%	
		121.4% Current Ratio		3.1	
		-21.4% Days to Collect		66.8	
		12.0% Avg Payment Days		32.3	
		0.0% Depreciation Rate		5.8%	
		-9.5% Return on Equity		-11.2%	

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235649 VALLEY HEALTH CENTER				Nonprofit - Church		
VALLEY HEALTH CENTER		6/30/2016 366 Days Settled				
GRAND RAPIDS, MI 49546				CR Beds 20	POS Beds 0	
KENT				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	99.5%	
				Length of Stay	1,456.6	
Balance Sheet		Income Statement		Average Wages	21.90	
Current Assets	3,752,663	Total Charges	2,398,778	8.7%	Skilled Nursing	99.9%
Fixed Assets	1,976,248	Contract Allowance	208,676	91.3%	Ancillary Service	0.1%
Other Assets	3,576,460	Operating Revenue	2,190,102	84.5%	Current Ratio	4.2
Total Assets	9,305,371	Operating Expense	1,850,718	15.5%	Days to Collect	594.3
Current Liabilities	901,337	Operating Margin	339,384	0.6%	Avg Payment Days	176.4
Long Term Liabilities	8,367,204	Other Income	13,955	0.0%	Depreciation Rate	3.2%
Total Equity	36,830	Other Expense	0	16.1%	Return on Equity	959.4%
Total Liab. and Equity	9,305,371	Net Profit or Loss	353,339			
235254 VISTA GRANDE VILLA				Nonprofit - Other		
VISTA GRANDE VILLA		12/31/2016 366 Days Settled				
JACKSON, MI 49202				CR Beds 60	POS Beds 0	
JACKSON				Key Performance Ind.		
CAHABA				Occupancy Rate	64.6%	
				Length of Stay	35.4	
Balance Sheet		Income Statement		Average Wages	16.13	
Current Assets	7,736,004	Total Charges	6,820,792	31.5%	Skilled Nursing	63.1%
Fixed Assets	15,805,517	Contract Allowance	2,147,923	68.5%	Ancillary Service	36.9%
Other Assets	290,888	Operating Revenue	4,672,869	327.3%	Current Ratio	3.8
Total Assets	23,832,409	Operating Expense	15,292,827	-227.3%	Days to Collect	46.7
Current Liabilities	2,044,399	Operating Margin	-10,619,958	223.8%	Avg Payment Days	27.1
Long Term Liabilities	33,338,386	Other Income	10,460,030	0.0%	Depreciation Rate	3.5%
Total Equity	-11,550,376	Other Expense	0	-3.4%	Return on Equity	1.4%
Total Liab. and Equity	23,832,409	Net Profit or Loss	(159,928)			

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235259 WARREN WOODS HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
WARREN WOODS HEALTH AND REHABILITATION CENTER		9/30/2016 366 Days Settled			
WARREN, MI 48089				CR Beds 185 POS Beds 0	
MACOMB				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	79.1%
Balance Sheet		Income Statement		Length of Stay	94.0
Current Assets	1,100,538	Total Charges	35,747,852	Average Wages	21.22
Fixed Assets	428,255	Contract Allowance	23,654,536	66.2% Skilled Nursing	87.9%
Other Assets	106,299	Operating Revenue	12,093,316	33.8% Ancillary Service	6.4%
Total Assets	1,635,092	Operating Expense	11,505,491	95.1% Current Ratio	0.6
Current Liabilities	1,785,184	Operating Margin	587,825	4.9% Days to Collect	36.4
Long Term Liabilities	294,851	Other Income	1,229	0.0% Avg Payment Days	34.6
Total Equity	-444,943	Other Expense	0	0.0% Depreciation Rate	38.5%
Total Liab. and Equity	1,635,092	Net Profit or Loss	589,054	4.9% Return on Equity	-132.4%
235607 WARWICK LIVING CENTER				Nonprofit - Other	
WARWICK LIVING CENTER		3/31/2016 366 Days Settled			
ALMA, MI 48801				CR Beds 45 POS Beds 0	
GRATIOT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	96.2%
Balance Sheet		Income Statement		Length of Stay	344.5
Current Assets	803,550	Total Charges	5,823,736	Average Wages	15.88
Fixed Assets	4,279,196	Contract Allowance	1,283,696	22.0% Skilled Nursing	77.2%
Other Assets	1,930,327	Operating Revenue	4,540,040	78.0% Ancillary Service	22.8%
Total Assets	7,013,073	Operating Expense	4,215,719	92.9% Current Ratio	4.4
Current Liabilities	182,002	Operating Margin	324,321	7.1% Days to Collect	61.0
Long Term Liabilities	6,433,204	Other Income	16,270	0.4% Avg Payment Days	15.7
Total Equity	397,867	Other Expense	0	0.0% Depreciation Rate	10.1%
Total Liab. and Equity	7,013,073	Net Profit or Loss	291,763	6.4% Return on Equity	73.3%

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235717 WATERFORD REHAB CENTER		Nonprofit - Other	
WATERFORD REHAB CENTER		12/31/2016 352 Days Settled	
JENISON, MI 49428		CR Beds 63 POS Beds 0	
OTTAWA		Key Performance Ind.	
WPS MI		Occupancy Rate 65.5%	
Balance Sheet		Income Statement	
Current Assets	-3,802,737	Total Charges	5,393,395
Fixed Assets	18,116,843	Contract Allowance	1,509,965
Other Assets	223,690	Operating Revenue	3,883,430
Total Assets	<u>14,537,796</u>	Operating Expense	5,992,295
Current Liabilities	461,797	Operating Margin	-2,108,865
Long Term Liabilities	17,401,635	Other Income	225,875
Total Equity	-3,325,636	Other Expense	0
Total Liab. and Equity	<u>14,537,796</u>	Net Profit or Loss	<u>(1,882,990)</u>
		28.0%	Skilled Nursing 42.4%
		72.0%	Ancillary Service 33.6%
		154.3%	Current Ratio (8.2)
		-54.3%	Days to Collect (564.8)
		5.8%	Avg Payment Days 26.8
		0.0%	Depreciation Rate 5.9%
		-48.5%	Return on Equity 56.6%

235668 WELLBRIDGE OF BRIGHTON		Proprietary - Corporation	
WELLBRIDGE OF BRIGHTON		12/31/2016 366 Days Settled	
HOWELL, MI 48843		CR Beds 88 POS Beds 0	
LIVINGSTON		Key Performance Ind.	
WPS MI		Occupancy Rate 82.5%	
Balance Sheet		Income Statement	
Current Assets	2,954,542	Total Charges	20,355,336
Fixed Assets	-1,868,857	Contract Allowance	7,793,845
Other Assets	0	Operating Revenue	12,561,491
Total Assets	<u>1,085,685</u>	Operating Expense	12,255,406
Current Liabilities	1,272,616	Operating Margin	306,085
Long Term Liabilities	0	Other Income	18,469
Total Equity	-186,931	Other Expense	0
Total Liab. and Equity	<u>1,085,685</u>	Net Profit or Loss	<u>85,544</u>
		38.3%	Skilled Nursing 46.6%
		61.7%	Ancillary Service 53.4%
		97.6%	Current Ratio 2.3
		2.4%	Days to Collect 69.5
		0.1%	Avg Payment Days 39.8
		0.0%	Depreciation Rate -139.8%
		0.7%	Return on Equity -45.8%

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235715 WELLBRIDGE OF FENTON		Proprietary - Corporation	
WELLBRIDGE OF FENTON		12/31/2016 377 Days Settled	
FENTON, MI 48430		CR Beds 100 POS Beds 0	
GENESEE		Key Performance Ind.	
WPS MI		Occupancy Rate	46.5%
Balance Sheet		Income Statement	
Current Assets	3,023,389	Total Charges	14,071,434
Fixed Assets	204,817	Contract Allowance	4,934,617
Other Assets	-885,000	Operating Revenue	9,136,817
Total Assets	2,343,206	Operating Expense	8,857,223
Current Liabilities	1,381,648	Operating Margin	279,594
Long Term Liabilities	1,950,000	Other Income	34,705
Total Equity	-988,442	Other Expense	0
Total Liab. and Equity	2,343,206	Net Profit or Loss	299,340
		35.1%	Skilled Nursing 44.8%
		64.9%	Ancillary Service 55.2%
		96.9%	Current Ratio 2.2
		3.1%	Days to Collect 81.1
		0.4%	Avg Payment Days 62.3
		0.0%	Depreciation Rate 160.0%
		3.3%	Return on Equity -30.3%

235702 WELLBRIDGE OF NOVI, LLC		Proprietary - Corporation	
WELLBRIDGE OF NOVI, LLC		12/31/2016 366 Days Settled	
NOVI, MI 48374		CR Beds 100 POS Beds 0	
OAKLAND		Key Performance Ind.	
WPS MI		Occupancy Rate	66.6%
Balance Sheet		Income Statement	
Current Assets	2,508,458	Total Charges	20,815,914
Fixed Assets	-313,699	Contract Allowance	8,675,000
Other Assets	-2,490,000	Operating Revenue	12,140,914
Total Assets	-295,241	Operating Expense	13,618,974
Current Liabilities	1,945,573	Operating Margin	-1,478,060
Long Term Liabilities	1,975,000	Other Income	116,867
Total Equity	-4,215,814	Other Expense	0
Total Liab. and Equity	-295,241	Net Profit or Loss	(1,416,532)
		41.7%	Skilled Nursing 39.7%
		58.3%	Ancillary Service 60.3%
		112.2%	Current Ratio 1.3
		-12.2%	Days to Collect 57.1
		1.0%	Avg Payment Days 52.4
		0.0%	Depreciation Rate 536.2%
		-11.7%	Return on Equity 33.6%

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235716 WELLBRIDGE OF ROCHESTER HILLS				Proprietary - Corporation	
WELLBRIDGE OF ROCHESTER HILLS		12/31/2016 370 Days Settled			
ROCHESTER HILLS, MI 48307		CR Beds 100 POS Beds 0			
OAKLAND		Key Performance Ind.			
WPS MI		Occupancy Rate		41.3%	
Balance Sheet		Income Statement		Length of Stay	
				32.6	
Current Assets	2,065,985	Total Charges	13,081,520	Average Wages	
Fixed Assets	-2,061,950	Contract Allowance	5,641,634	25.73	
Other Assets	-740,000	Operating Revenue	7,439,886	43.1%	
Total Assets	-735,965	Operating Expense	7,810,345	56.9%	
Current Liabilities	1,287,728	Operating Margin	-370,459	105.0%	
Long Term Liabilities	0	Other Income	62,577	-5.0%	
Total Equity	-2,023,693	Other Expense	0	0.8%	
Total Liab. and Equity	-735,965	Net Profit or Loss	(308,692)	0.0%	
				Return on Equity	
				15.3%	

235704 WELLBRIDGE OF ROMEO, LLC				Proprietary - Corporation	
WELLBRIDGE OF ROMEO, LLC		12/31/2016 366 Days Settled			
ROMEO, MI 48065		CR Beds 124 POS Beds 0			
MACOMB		Key Performance Ind.			
WPS MI		Occupancy Rate		72.0%	
Balance Sheet		Income Statement		Length of Stay	
				49.2	
Current Assets	2,292,056	Total Charges	22,028,320	Average Wages	
Fixed Assets	-15,796	Contract Allowance	8,615,146	22.07	
Other Assets	-1,405,000	Operating Revenue	13,413,174	39.1%	
Total Assets	871,260	Operating Expense	13,587,099	60.9%	
Current Liabilities	1,380,225	Operating Margin	-173,925	101.3%	
Long Term Liabilities	2,000,000	Other Income	118,990	-1.3%	
Total Equity	-2,508,965	Other Expense	0	0.9%	
Total Liab. and Equity	871,260	Net Profit or Loss	(108,641)	0.0%	
				Return on Equity	
				4.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235274 WELLSPRING LUTHERAN NURSING AND REHAB SERVICES				Nonprofit - Church	
WELLSPRING LUTHERAN NURSING AND REHAB SERVICES				12/31/2016 366 Days Settled	
MONROE, MI 48161				CR Beds 122 POS Beds 0	
MONROE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 92.0%	
Balance Sheet				Income Statement	
Current Assets	12,207,231	Total Charges	14,512,061	Average Wages	17.07
Fixed Assets	1,483,322	Contract Allowance	2,145,127	14.8% Skilled Nursing	74.4%
Other Assets	0	Operating Revenue	12,366,934	85.2% Ancillary Service	25.6%
Total Assets	13,690,553	Operating Expense	11,770,511	95.2% Current Ratio	12.1
Current Liabilities	1,012,401	Operating Margin	596,423	4.8% Days to Collect	43.1
Long Term Liabilities	785,616	Other Income	103,175	0.8% Avg Payment Days	27.8
Total Equity	11,892,536	Other Expense	0	0.0% Depreciation Rate	3.9%
Total Liab. and Equity	13,690,553	Net Profit or Loss	671,138	5.4% Return on Equity	5.6%

235587 WELLSPRING LUTHERAN SERVICES				Nonprofit - Church	
WELLSPRING LUTHERAN SERVICES				12/31/2016 366 Days Settled	
LIVONIA, MI 48150				CR Beds 108 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 87.5%	
Balance Sheet				Income Statement	
Current Assets	-1,406,112	Total Charges	11,199,290	Average Wages	18.87
Fixed Assets	3,035,210	Contract Allowance	1,516,771	13.5% Skilled Nursing	69.6%
Other Assets	31,706	Operating Revenue	9,682,519	86.5% Ancillary Service	23.0%
Total Assets	1,660,804	Operating Expense	9,326,119	96.3% Current Ratio	(0.8)
Current Liabilities	1,759,470	Operating Margin	356,400	3.7% Days to Collect	76.3
Long Term Liabilities	3,098,549	Other Income	95,723	1.0% Avg Payment Days	38.9
Total Equity	-3,197,215	Other Expense	0	0.0% Depreciation Rate	3.4%
Total Liab. and Equity	1,660,804	Net Profit or Loss	169,160	1.7% Return on Equity	-5.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235400 WELLSRING LUTHERAN SERVICES				Nonprofit - Other	
WELLSRING LUTHERAN SERVICES				12/31/2016 366 Days Settled	
FAIRVIEW, MI 48621				CR Beds 39 POS Beds 0	
OSCODA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 72.6%	
Balance Sheet		Income Statement		Length of Stay 109.6	
Current Assets	4,681,528	Total Charges	4,855,505	Average Wages 15.29	
Fixed Assets	1,289,964	Contract Allowance	490,595	10.1%	Skilled Nursing 73.4%
Other Assets	29,376	Operating Revenue	4,364,910	89.9%	Ancillary Service 26.6%
Total Assets	<u>6,000,868</u>	Operating Expense	4,643,957	106.4%	Current Ratio 0.6
Current Liabilities	7,445,184	Operating Margin	-279,047	-6.4%	Days to Collect 359.9
Long Term Liabilities	1,227,692	Other Income	59,507	1.4%	Avg Payment Days 15.1
Total Equity	-2,672,008	Other Expense	0	0.0%	Depreciation Rate 7.4%
Total Liab. and Equity	<u>6,000,868</u>	Net Profit or Loss	<u>(317,321)</u>	-7.3%	Return on Equity 11.9%

235269 WELLSRING LUTHERAN SERVICES				Nonprofit - Church	
WELLSRING LUTHERAN SERVICES				12/31/2016 366 Days Settled	
FRANKENMUTH, MI 48734				CR Beds 134 POS Beds 0	
SAGINAW				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 68.8%	
Balance Sheet		Income Statement		Length of Stay 99.0	
Current Assets	11,301,018	Total Charges	11,883,255	Average Wages 17.68	
Fixed Assets	1,512,859	Contract Allowance	1,290,419	10.9%	Skilled Nursing 70.3%
Other Assets	-94,841	Operating Revenue	10,592,836	89.1%	Ancillary Service 29.7%
Total Assets	<u>12,719,036</u>	Operating Expense	10,943,609	103.3%	Current Ratio 9.6
Current Liabilities	1,175,498	Operating Margin	-350,773	-3.3%	Days to Collect 61.5
Long Term Liabilities	774,174	Other Income	51,052	0.5%	Avg Payment Days 34.5
Total Equity	10,769,364	Other Expense	0	0.0%	Depreciation Rate 2.1%
Total Liab. and Equity	<u>12,719,036</u>	Net Profit or Loss	<u>(454,965)</u>	-4.3%	Return on Equity -4.2%

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235488 WEST BLOOMFIELD NURSING & CONV				Proprietary - Partnership	
WEST BLOOMFIELD NURSING & CONV 12/31/2016 366 Days Settled					
WEST BLOOMFIELD, MI 48322				CR Beds 172 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	62.0%
Balance Sheet		Income Statement		Length of Stay	45.4
Current Assets	1,647,908	Total Charges	16,325,983	Average Wages	23.24
Fixed Assets	356,066	Contract Allowance	2,957,400	18.1% Skilled Nursing	63.8%
Other Assets	0	Operating Revenue	13,368,583	81.9% Ancillary Service	36.2%
Total Assets	2,003,974	Operating Expense	14,878,183	111.3% Current Ratio	0.6
Current Liabilities	2,732,519	Operating Margin	-1,509,600	-11.3% Days to Collect	35.4
Long Term Liabilities	0	Other Income	123,691	0.9% Avg Payment Days	58.2
Total Equity	-728,545	Other Expense	0	0.0% Depreciation Rate	5.4%
Total Liab. and Equity	2,003,974	Net Profit or Loss	(1,385,909)	-10.4% Return on Equity	190.2%
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235262 WEST HICKORY HAVEN				Proprietary - Corporation	
WEST HICKORY HAVEN 12/31/2016 366 Days Settled					
MILFORD, MI 48380				CR Beds 101 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	93.1%
Balance Sheet		Income Statement		Length of Stay	395.4
Current Assets	1,440,066	Total Charges	11,715,569	Average Wages	18.81
Fixed Assets	685,032	Contract Allowance	2,681,722	22.9% Skilled Nursing	81.5%
Other Assets	0	Operating Revenue	9,033,847	77.1% Ancillary Service	18.5%
Total Assets	2,125,098	Operating Expense	8,654,885	95.8% Current Ratio	2.2
Current Liabilities	666,383	Operating Margin	378,962	4.2% Days to Collect	39.1
Long Term Liabilities	221,349	Other Income	13,421	0.1% Avg Payment Days	25.7
Total Equity	1,237,366	Other Expense	0	0.0% Depreciation Rate	59.9%
Total Liab. and Equity	2,125,098	Net Profit or Loss	236,677	2.6% Return on Equity	19.1%

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235374 WEST OAKS SENIOR CARE & REHAB CENTER				Proprietary - Corporation	
WEST OAKS SENIOR CARE & REHAB CENTER		12/31/2016 366 Days Settled			
DETROIT, MI 48219				CR Beds 102	POS Beds 0
WAYNE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	86.7%
Balance Sheet		Income Statement		Length of Stay	105.0
Current Assets	-306,261	Total Charges	11,407,829	Average Wages	18.44
Fixed Assets	716,136	Contract Allowance	2,019,950	17.7%	Skilled Nursing 80.6%
Other Assets	-932,514	Operating Revenue	9,387,879	82.3%	Ancillary Service 19.4%
Total Assets	-522,639	Operating Expense	9,370,357	99.8%	Current Ratio (0.5)
Current Liabilities	663,764	Operating Margin	17,522	0.2%	Days to Collect 49.6
Long Term Liabilities	0	Other Income	6,657	0.1%	Avg Payment Days 20.1
Total Equity	-1,186,403	Other Expense	0	0.0%	Depreciation Rate 36.4%
Total Liab. and Equity	-522,639	Net Profit or Loss	(136,899)	-1.5%	Return on Equity 11.5%

235625 WEST WOODS OF BRIDGMAN				Proprietary - Corporation	
WEST WOODS OF BRIDGMAN		12/31/2016 366 Days Settled			
BRIDGMAN, MI 49106				CR Beds 85	POS Beds 0
BERRIEN				Key Performance Ind.	
Balance Sheet		Income Statement		Occupancy Rate	83.5%
Current Assets	1,078,495	Total Charges	7,932,612	Length of Stay	95.2
Fixed Assets	59,539	Contract Allowance	1,456,463	Average Wages	17.56
Other Assets	-105,507	Operating Revenue	6,476,149	18.4%	Skilled Nursing 74.4%
Total Assets	1,032,527	Operating Expense	6,978,225	81.6%	Ancillary Service 25.6%
Current Liabilities	1,551,212	Operating Margin	-502,076	107.8%	Current Ratio 0.7
Long Term Liabilities	0	Other Income	3,043	-7.8%	Days to Collect 44.3
Total Equity	-518,685	Other Expense	0	0.0%	Avg Payment Days 55.5
Total Liab. and Equity	1,032,527	Net Profit or Loss	(624,586)	0.0%	Depreciation Rate 574.9%
				-9.6%	Return on Equity 120.4%

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235594 WEST WOODS OF NILES				Proprietary - Corporation	
WEST WOODS OF NILES		12/31/2016 366 Days Settled			
NILES, MI 49120				CR Beds 121 POS Beds 0	
BERRIEN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	93.8%
Balance Sheet		Income Statement		Length of Stay	152.1
Current Assets	2,235,931	Total Charges	13,930,692	Average Wages	19.28
Fixed Assets	256,418	Contract Allowance	1,879,531	13.5% Skilled Nursing	80.8%
Other Assets	0	Operating Revenue	12,051,161	86.5% Ancillary Service	19.2%
Total Assets	2,492,349	Operating Expense	11,604,465	96.3% Current Ratio	1.7
Current Liabilities	1,279,830	Operating Margin	446,696	3.7% Days to Collect	37.4
Long Term Liabilities	181,044	Other Income	9,301	0.1% Avg Payment Days	40.0
Total Equity	1,031,475	Other Expense	0	0.0% Depreciation Rate	124.8%
Total Liab. and Equity	2,492,349	Net Profit or Loss	358,560	3.0% Return on Equity	34.8%
235565 WESTGATE NURSING & REHAB COMMUNITY				Proprietary - Corporation	
WESTGATE NURSING & REHAB COMMUNITY		12/31/2016 366 Days Settled			
IRONWOOD, MI 49938				CR Beds 99 POS Beds 0	
GOGEBIC				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	68.8%
Balance Sheet		Income Statement		Length of Stay	408.9
Current Assets	3,396,815	Total Charges	7,673,789	Average Wages	15.61
Fixed Assets	204,024	Contract Allowance	2,715,173	35.4% Skilled Nursing	74.6%
Other Assets	131,116	Operating Revenue	4,958,616	64.6% Ancillary Service	23.3%
Total Assets	3,731,955	Operating Expense	4,807,942	97.0% Current Ratio	7.0
Current Liabilities	486,686	Operating Margin	150,674	3.0% Days to Collect	230.3
Long Term Liabilities	911	Other Income	46,116	0.9% Avg Payment Days	21.0
Total Equity	3,244,358	Other Expense	0	0.0% Depreciation Rate	120.6%
Total Liab. and Equity	3,731,955	Net Profit or Loss	196,790	4.0% Return on Equity	6.1%

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235642 WESTLAKE HEALTH CAMPUS				Proprietary - Corporation	
WESTLAKE HEALTH CAMPUS		12/31/2016 366 Days Settled			
COMMERCE, MI 48382		CR Beds 123 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		84.8%	
		Length of Stay		63.0	
		Average Wages		17.71	
		21.7% Skilled Nursing		55.3%	
		78.3% Ancillary Service		22.8%	
		130.0% Current Ratio		20.8	
		-30.0% Days to Collect		29.5	
		0.0% Avg Payment Days		22.4	
		0.0% Depreciation Rate		2.2%	
		-30.0% Return on Equity		-9.6%	
Balance Sheet		Income Statement			
Current Assets	18,627,451	Total Charges	14,405,658		
Fixed Assets	15,660,679	Contract Allowance	3,124,700		
Other Assets	1,909,888	Operating Revenue	11,280,958		
Total Assets	<u>36,198,018</u>	Operating Expense	14,667,368		
Current Liabilities	896,412	Operating Margin	-3,386,410		
Long Term Liabilities	160,745	Other Income	0		
Total Equity	<u>35,140,861</u>	Other Expense	0		
Total Liab. and Equity	<u>36,198,018</u>	Net Profit or Loss	<u>(3,386,410)</u>		
<hr/>					
235332 WESTLAND CONVALESCENT & REHAB CENTER				Proprietary - Other	
WESTLAND CONVALESCENT & REHAB CENTER		12/31/2016 366 Days Settled			
WESTLAND, MI 48185		CR Beds 230 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		81.6%	
		Length of Stay		145.0	
		Average Wages		20.15	
		31.4% Skilled Nursing		84.3%	
		68.6% Ancillary Service		15.7%	
		101.3% Current Ratio		1.9	
		-1.3% Days to Collect		57.1	
		0.3% Avg Payment Days		32.0	
		0.0% Depreciation Rate		73.4%	
		-0.9% Return on Equity		-3.5%	
Balance Sheet		Income Statement			
Current Assets	3,634,883	Total Charges	26,261,780		
Fixed Assets	1,020,739	Contract Allowance	8,242,543		
Other Assets	2,245,000	Operating Revenue	18,019,237		
Total Assets	<u>6,900,622</u>	Operating Expense	18,247,649		
Current Liabilities	1,960,608	Operating Margin	-228,412		
Long Term Liabilities	200,000	Other Income	60,506		
Total Equity	<u>4,740,014</u>	Other Expense	0		
Total Liab. and Equity	<u>6,900,622</u>	Net Profit or Loss	<u>(167,906)</u>		

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235444 WESTWOOD NURSING CENTER				Proprietary - Corporation	
WESTWOOD NURSING CENTER		9/30/2016 366 Days Settled			
DETROIT, MI 48235		CR Beds 125 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		75.0%	
		Length of Stay		127.6	
		Average Wages		14.68	
		25.8% Skilled Nursing		85.3%	
		74.2% Ancillary Service		14.7%	
		102.6% Current Ratio		0.6	
		-2.6% Days to Collect		77.7	
		-3.3% Avg Payment Days		102.6	
		0.0% Depreciation Rate		38.9%	
		-5.9% Return on Equity		100.7%	
<hr/>					
235570 WHITEHALL HEALTHCARE CENTER OF ANN ARBOR				Proprietary - Other	
WHITEHALL HEALTHCARE CENTER OF ANN ARBOR		12/31/2016 366 Days Settled			
ANN ARBOR, MI 48108		CR Beds 102 POS Beds 0			
WASHTENAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		80.7%	
		Length of Stay		216.8	
		Average Wages		19.37	
		35.0% Skilled Nursing		86.4%	
		65.0% Ancillary Service		13.6%	
		57.6% Current Ratio		0.6	
		42.4% Days to Collect		978.0	
		0.0% Avg Payment Days		22.5	
		0.0% Depreciation Rate		28.1%	
		42.4% Return on Equity		-25.5%	

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235572 WHITEHALL HEALTHCARE CENTER OF NOVI				Proprietary - Other	
WHITEHALL HEALTHCARE CENTER OF NOVI		12/31/2016 366 Days Settled			
NOVI, MI 48375				CR Beds 82	POS Beds 0
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	73.5%
Balance Sheet		Income Statement		Length of Stay	165.8
Current Assets	15,055,975	Total Charges	7,866,826	Average Wages	18.70
Fixed Assets	385,047	Contract Allowance	2,908,556	37.0% Skilled Nursing	86.6%
Other Assets	13,972	Operating Revenue	4,958,270	63.0% Ancillary Service	13.4%
Total Assets	15,454,994	Operating Expense	4,493,363	90.6% Current Ratio	0.7
Current Liabilities	21,285,959	Operating Margin	464,907	9.4% Days to Collect	1,053.9
Long Term Liabilities	0	Other Income	698	0.0% Avg Payment Days	11.5
Total Equity	-5,830,965	Other Expense	0	0.0% Depreciation Rate	21.6%
Total Liab. and Equity	15,454,994	Net Profit or Loss	465,605	9.4% Return on Equity	-8.0%
235550 WILLOWBROOK MANOR				Proprietary - Corporation	
WILLOWBROOK MANOR		12/31/2016 366 Days Settled			
FLINT, MI 48532				CR Beds 101	POS Beds 0
GENESEE				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	91.9%
Balance Sheet		Income Statement		Length of Stay	62.4
Current Assets	1,816,558	Total Charges	17,106,548	Average Wages	19.41
Fixed Assets	1,330,763	Contract Allowance	3,672,860	21.5% Skilled Nursing	67.9%
Other Assets	3,663	Operating Revenue	13,433,688	78.5% Ancillary Service	32.1%
Total Assets	3,150,984	Operating Expense	12,464,197	92.8% Current Ratio	6.2
Current Liabilities	291,571	Operating Margin	969,491	7.2% Days to Collect	62.9
Long Term Liabilities	-13,309,762	Other Income	192,429	1.4% Avg Payment Days	3.7
Total Equity	16,169,175	Other Expense	0	0.0% Depreciation Rate	119.6%
Total Liab. and Equity	3,150,984	Net Profit or Loss	1,161,920	8.6% Return on Equity	7.2%

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235714 WINDEMERE PARK HEALTH AND REHAB CENTER				Proprietary - Partnership	
WINDEMERE PARK HEALTH AND REHAB CENTER 12/31/2016 383 Days Settled					
WARREN, MI 48093				CR Beds 92 POS Beds 0	
MACOMB				Key Performance Ind.	
WPS MI				Occupancy Rate 29.6%	
Balance Sheet		Income Statement		Length of Stay 40.9	
Current Assets	3,049,152	Total Charges	7,130,419	Average Wages 15.05	
Fixed Assets	227,408	Contract Allowance	3,056,457	42.9%	Skilled Nursing 55.6%
Other Assets	0	Operating Revenue	4,073,962	57.1%	Ancillary Service 44.4%
Total Assets	<u>3,276,560</u>	Operating Expense	8,768,226	215.2%	Current Ratio 2.0
Current Liabilities	1,561,227	Operating Margin	-4,694,264	-115.2%	Days to Collect 166.0
Long Term Liabilities	1,824,428	Other Income	5,522,385	135.6%	Avg Payment Days 62.2
Total Equity	-109,095	Other Expense	0	0.0%	Depreciation Rate 35.4%
Total Liab. and Equity	<u>3,276,560</u>	Net Profit or Loss	<u>828,121</u>	20.3%	Return on Equity -759.1%
235604 WOODHAVEN RETIREMENT COMMUNITY				Nonprofit - Church	
WOODHAVEN RETIREMENT COMMUNITY 6/30/2016 366 Days Settled					
LIVONIA, MI 48154				CR Beds 105 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 81.3%	
Balance Sheet		Income Statement		Length of Stay 107.0	
Current Assets	960,194	Total Charges	7,881,933	Average Wages 22.26	
Fixed Assets	9,145,372	Contract Allowance	0	0.0%	Skilled Nursing 22.2%
Other Assets	3,705,522	Operating Revenue	7,881,933	100.0%	Ancillary Service 30.1%
Total Assets	<u>13,811,088</u>	Operating Expense	7,166,077	90.9%	Current Ratio 0.3
Current Liabilities	2,827,786	Operating Margin	715,856	9.1%	Days to Collect 39.0
Long Term Liabilities	0	Other Income	418,659	5.3%	Avg Payment Days 28.0
Total Equity	10,983,302	Other Expense	0	0.0%	Depreciation Rate 2.9%
Total Liab. and Equity	<u>13,811,088</u>	Net Profit or Loss	<u>1,134,515</u>	14.4%	Return on Equity 10.3%

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235556 WOODWARD HILLS NURSING CENTER		Proprietary - Partnership	
WOODWARD HILLS NURSING CENTER		12/31/2016 366 Days Settled	
BLOOMFIELD HILLS, MI 48304		CR Beds 190 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	71.4%
		Length of Stay	27.8
		Average Wages	23.01
		14.2% Skilled Nursing	50.5%
		85.8% Ancillary Service	49.5%
		112.1% Current Ratio	1.0
		-12.1% Days to Collect	35.8
		1.3% Avg Payment Days	39.2
		0.0% Depreciation Rate	5.6%
		-10.8% Return on Equity	-
			1,108.4%

Balance Sheet		Income Statement	
Current Assets	3,090,252	Total Charges	24,384,497
Fixed Assets	422,030	Contract Allowance	3,473,121
Other Assets	0	Operating Revenue	20,911,376
Total Assets	3,512,282	Operating Expense	23,439,588
Current Liabilities	3,087,616	Operating Margin	-2,528,212
Long Term Liabilities	220,389	Other Income	263,968
Total Equity	204,277	Other Expense	0
Total Liab. and Equity	3,512,282	Net Profit or Loss	(2,264,244)