Ye	ar 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235052 48183	AB	ERDEEN REHA	BILITATION A	AND SKILLED	NURSING CE	NTER TRENT	ON, MI
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	rcentage				
	42.3%	52.7%	51.7%	40.9%	36.6%	0.0%	Percent
KPI962		Salary and Wages	Expense	·			
3,5	45,700	3,565,505	3,347,316	2,313,924	2,118,606	0	Amount
KPI963		Fringe Benefit Expe	ense	·			
9	02,152	601,807	512,411	488,239	462,276	0	Amount
KPI964		Total Full Time Emp	oloyees				
	252	67	71	50	40	0	Employees
235609	AD	VANTAGE LIVI	NG CENTER -	ARMADA AR	MADA, MI 48	005	
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	214	365	0	Days
KPI601		Salary Expense Pe	rcentage				
	51.8%	51.6%	47.1%	26.0%	39.3%	0.0%	Percent
KPI962		Salary and Wages	Expense				
3,1	58,073	3,305,970	3,047,767	1,131,390	3,053,729	0	Amount
KPI963		Fringe Benefit Expe	ense	·			
2	187,552	499,590	314,893	416,344	373,456	0	Amount
KPI964		Total Full Time Emp	oloyees	·			
	74	72	70	57	64	0	Employees
235536	AD	VANTAGE LIVII	NG CENTER -	BATTLE CRE	EK BATTLE	CREEK, MI 49	017
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	184	365	275	0	Days
KPI601		Salary Expense Pe	rcentage				
	51.7%	52.7%	46.4%	42.7%	47.7%	0.0%	Percent
KPI962		Salary and Wages	Expense				
3,3	30,600	3,548,903	1,579,956	3,088,518	2,697,981	0	Amount
KPI963		Fringe Benefit Expe	ense				
6	33,241	501,611	571,335	498,377	499,102	0	Amount
KPI964		Total Full Time Emp	oloyees				
	75	78	70	60	67	0	Employees

Ye	ear 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235480	AD	VANTAGE LIVII	NG CENTER -	HARPER WOO	DDS HARPER	R WOODS, MI	48225
12/	31/2019	12/31/2020	10/31/2021	12/31/2022	12/31/2023		FYE
	365	366	304	365	365	0	Days
KPI601		Salary Expense Pe	rcentage				
	46.3%	48.2%	50.9%	44.5%	42.3%	0.0%	Percent
KPI962		Salary and Wages	Expense		'		
5,	799,084		5,347,315	6,416,053	6,298,885	0	Amount
KPI963		Fringe Benefit Expe	ense				
	983,687	992,206	988,774	820,730	852,443	0	Amount
KPI964		Total Full Time Emp	oloyees				
	138	126	127	157	149	0	Employees
235539	AD	VANTAGE LIVI	NG CENTER -	NORTHWEST	DETROIT, M	l 48235	
12/	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	214	365	0	Days
KPI601		Salary Expense Pe	rcentage				
	51.2%	50.9%	47.2%	26.4%	41.6%	0.0%	Percent
KPI962		Salary and Wages	Expense				
5,	783,187	5,514,513	5,331,833	1,958,391	5,501,476	0	Amount
KPI963		Fringe Benefit Expe	ense				
	873,390	768,110	503,128	765,443	695,312	0	Amount
KPI964		Total Full Time Emp	oloyees				
	142	119	120	99	124	0	Employees
235014	AD	VANTAGE LIVII	NG CENTER -	REDFORD RI	EDFORD, MI	48240	
12/	31/2019	12/31/2020	10/31/2021	12/31/2022	12/31/2023		FYE
	365	366	304	365	365	0	Days
KPI601		Salary Expense Pe	rcentage				
	50.9%	53.2%	49.3%	47.3%	44.8%	0.0%	Percent
KPI962		Salary and Wages	Expense		·		
4,:	384,059	4,404,292	3,549,172	4,748,319	4,912,309	0	Amount
KPI963		Fringe Benefit Expe	ense				
	646,030	580,134	731,154	563,190	689,427	0	Amount
KPI964		Total Full Time Emp	oloyees		'		
	109	104	11	151	114	0	Employees

Year 201	9 Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235491 A	DVANTAGE LIV	ING CENTER -	ROSEVILLE	ROSEVILLE, I	MI 48066	
12/31/201	9 12/31/2020	10/31/2021	12/31/2022	12/31/2023		FYE
36	366	304	365	365	0	Days
KPI601	Salary Expense P	ercentage				
48.1%	6 46.2%	45.1%	33.0%	40.0%	0.0%	Percent
KPI962	Salary and Wages	Expense				
5,596,14	5,107,497	4,177,082	4,365,886	5,491,180	0	Amount
KPI963	Fringe Benefit Exp	pense				
886,20	7 828,301	787,869	616,116	694,009	0	Amount
KPI964	Total Full Time En	nployees				
13	3 105	13	101	139	0	Employees
235632 A	DVANTAGE LIV	ING CENTER	SAMARITAN	DETROIT, MI	48213	
12/31/201	9 12/31/2020	10/31/2021	12/31/2022	12/31/2023		FYE
36	366	304	365	365	0	Days
KPI601	Salary Expense P	ercentage				
53.1%	6 53.6%	9.5%	43.0%	43.7%	0.0%	Percent
KPI962	Salary and Wages	Expense				
5,084,04	5,126,566	770,811	4,623,817	5,130,629	0	Amount
KPI963	Fringe Benefit Exp	ense				
785,36	3 757,268	780,340	576,324	722,771	0	Amount
KPI964	Total Full Time En	nployees				
12	1 111	115	116	152	0	Employees
235266 A	DVANTAGE LIV	ING CENTER -	SOUTHGATE	SOUTHGATE	E, MI 48195	
12/31/201	9 12/31/2020	10/31/2021	12/31/2022	12/31/2023		FYE
36	366	304	365	365	0	Days
KPI601	Salary Expense P	ercentage				
51.1%		6.6%	35.5%	38.4%	0.0%	Percent
KPI962	Salary and Wages	Expense				
3,595,88	2 3,381,465	376,543	3,026,705	3,652,919	0	Amount
KPI963	Fringe Benefit Exp	pense				
558,51	2 498,905	388,528	288,436	430,048	0	Amount
KPI964	Total Full Time En	nployees				
7	69	7	65	98	0	Employees

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235509 AD	VANTAGE LIVII	NG CENTER -	WARREN WA	RREN, MI 480	93	
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	214	365	0	Days
KPI601	Salary Expense Pe	rcentage				
50.0%	44.7%	34.1%	33.8%	37.4%	0.0%	Percent
KPI962	Salary and Wages	Expense				
5,415,970	4,730,075	4,558,915	2,678,314	5,107,422	0	Amount
KPI963	Fringe Benefit Expe	ense	·			
867,925	802,168	369,792	687,967	663,123	0	Amount
KPI964	Total Full Time Emp	oloyees				
127	99	92	73	126	0	Employees
235521 AD	VANTAGE LIVII	NG CENTER -	WAYNE WAY	NE, MI 48184		
12/31/2019	12/31/2020	10/31/2021	12/31/2022	12/31/2023		FYE
365	366	304	365	365	0	Days
KPI601	Salary Expense Pe	rcentage				
46.9%	45.4%	43.6%	37.2%	40.8%	0.0%	Percent
KPI962	Salary and Wages	Expense				
5,480,973	5,499,196	3,622,819	4,357,445	5,976,785	0	Amount
KPI963	Fringe Benefit Expe	ense				
878,972	768,189	714,133	530,002	716,200	0	Amount
KPI964	Total Full Time Emp	oloyees				
124	108	9	83	149	0	Employees
235725 AE	RIUS HEALTH (CENTER RIVE	ERVIEW, MI 48	3193		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
306	366	365	365	365	0	Days
KPI601	Salary Expense Pe	rcentage	·			
39.5%	41.7%	40.3%	42.3%	43.2%	0.0%	Percent
KPI962	Salary and Wages	Expense				
2,688,730	3,931,164	3,997,394	4,400,053	4,849,494	0	Amount
KPI963	Fringe Benefit Expe	ense	·			
376,538	613,975	653,863	608,811	670,685	0	Amount
KPI964	Total Full Time Emp	oloyees				
352	100	87	86	89	0	Employees

Year 201	9 Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235311 Al	AMO NURSING	HOME INC KA	ALAMAZOO, N	11 49009		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	rcentage				
57.7%	57.5%	45.4%	52.2%	55.0%	0.0%	Percent
KPI962	Salary and Wages	Expense				
4,773,736	4,898,323	4,495,242	4,449,873	5,027,367	0	Amount
KPI963	Fringe Benefit Expe	ense				
649,493	549,179	591,675	568,270	602,581	0	Amount
KPI964	Total Full Time Em	ployees				
121	117	109	101	93	0	Employees
235213 Al	LEGAN COUNT	Y MEDICAL CA	ARE FA ALLE	GAN, MI 4901	0	
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	rcentage				
50.1%	50.6%	51.8%	53.8%	53.5%	0.0%	Percent
KPI962	Salary and Wages	Expense				
4,258,921	4,171,780	3,851,462	3,686,998	3,861,286	0	Amount
KPI963	Fringe Benefit Expe	ense		·		
1,325,265	1,158,455	1,109,550	836,911	891,667	0	Amount
KPI964	Total Full Time Em	ployees				
98	95	77	64	65	0	Employees
235016 AL	LEGRA NURSIN	NG AND REHA	B JACKSON,	MI 49202		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	rcentage		·		
42.8%	40.7%	38.1%	46.9%	47.5%	0.0%	Percent
KPI962	Salary and Wages	Expense				
2,644,568	3,016,147	3,124,641	3,552,935	4,048,320	0	Amount
KPI963	Fringe Benefit Expe	ense				
456,276	429,326	303,539	369,942	332,225	0	Amount
KPI964	Total Full Time Em	ployees				
58	63	61	61	63	0	Employees

Sample Skilled Nursing Facility Compare reports from the Halmanac.com website.

Year 20	19 Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235450 <i>/</i> 49401	ALLENDALE NUF	RSING AND RE	HABILITATIOI	N COMMUNITY	Y ALLENDAL	.E, MI
12/31/20	19 12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
3	65 366	365	365	365	0	Days
KPI601	Salary Expense F	'ercentage	,			
38.3	38.6%	37.6%	30.5%	37.0%	0.0%	Percent
KPI962	Salary and Wage	s Expense				
2,233,4	39 2,290,530	2,204,784	1,970,714	2,595,138	0	Amount
KPI963	Fringe Benefit Ex	pense				
306,7	47 471,315	531,925	495,317	303,995	0	Amount
KPI964	Total Full Time Er	nployees				
	52 47	44	43	68	0	Employees
235531	ALPHA MANOR I	NURSING HOM	E DETROIT, N	/II 48207		
12/31/20	19 04/03/2020					FYE
3	65 94	0	0	0	0	Days
KPI601	Salary Expense P	ercentage				
43.6	6% 42.8%	0.0%	0.0%	0.0%	0.0%	Percent
KPI962	Salary and Wages	s Expense				
2,897,0	849,494	0	0	0	0	Amount
KPI963	Fringe Benefit Ex	pense				
1,072,6	03 335,253	0	0	0	0	Amount
KPI964	Total Full Time Er	mployees				
	33 42	0	0	0	0	Employees
235459 <i>1</i> 49307	ALTERCARE OF	BIG RAPIDS C	TR FOR REHA	AB & NURSING	CA BIG RAI	PIDS, MI
12/31/20	19 12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
3	65 366	365	365	365	0	Days
KPI601	Salary Expense F	ercentage				
44.3	45.5%	43.9%	33.0%	33.8%	0.0%	Percent
KPI962	Salary and Wage	s Expense				
3,259,3	76 3,099,486	3,224,112	2,904,881	3,026,209	0	Amount
KPI963	Fringe Benefit Ex	pense	'			
686,8	37 602,748	597,669	552,029	535,443	0	Amount
KPI964	Total Full Time Er	nployees				

90

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60

60

71

0 Employees

Year 2	019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235102	ΑM	BASSADOR, A	VILLA CENT	ER DETROIT,	MI 48214		
12/31/2	019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
;	365	366	365	365	365	0	Days
KPI601		Salary Expense Po	ercentage				
46.	.1%	41.0%	39.0%	33.2%	37.1%	0.0%	Percent
KPI962		Salary and Wages	Expense				
7,056,9	978	5,996,064	5,929,899	5,629,503	6,715,650	0	Amount
KPI963		Fringe Benefit Exp	ense				
1,004,0	626	814,047	793,831	770,877	837,468	0	Amount
KPI964		Total Full Time En	nployees				
	169	122	118	101	118	0	Employees
235375	ΑP	PLEWOOD NU	RSING CENTE	R INC WOOD	HAVEN, MI 4	8183	
12/31/20	019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
;	365	366	365	365	365	0	Days
KPI601		Salary Expense Po	ercentage				
34.	.9%	38.5%	39.4%	39.1%	40.7%	0.0%	Percent
KPI962		Salary and Wages	Expense				
4,674,	563	5,355,744	5,183,809	5,716,635	6,285,038	0	Amount
KPI963		Fringe Benefit Exp	ense				
767,	401	1,088,406	762,605	879,515	844,964	0	Amount
KPI964		Total Full Time En	nployees				
	116	116	97	97	106	0	Employees
235360	AR	BOR MANOR (CARE CENTER	R SPRING AR	BOR, MI 4928	3	
12/31/2	019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
;	365	366	365	365	365	0	Days
KPI601		Salary Expense Po	ercentage				
44.	.3%	51.3%	53.2%	54.4%	54.4%	0.0%	Percent
KPI962		Salary and Wages	Expense	·			
4,120,	871	3,879,394	3,703,871	3,915,735	4,615,755	0	Amount
KPI963		Fringe Benefit Exp	ense				
608,	797	581,895	644,545	703,767	581,225	0	Amount
KPI964		Total Full Time En	nployees				
	95	84	80	84	93	0	Employees

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235584 AR	GENTINE CARE	CENTER LIN	IDEN, MI 4845	1		
10/31/2019	10/31/2020	10/31/2021	10/31/2022	10/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
51.6%	52.0%	50.2%	50.7%	49.9%	0.0%	Percent
KPI962	Salary and Wages E	Expense				
2,411,918	2,628,694	2,520,772	2,681,085	2,800,977	0	Amount
KPI963	Fringe Benefit Expe	nse				
341,402	324,864	356,337	395,158	422,690	0	Amount
KPI964	Total Full Time Emp	loyees				
75	70	70	62	62	0	Employees
235561 AR	IIA NURSING AN	D REHAB LA	NSING, MI 48	911		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
43.0%	39.0%	40.1%	46.4%	45.8%	0.0%	Percent
KPI962	Salary and Wages E	Expense		'		
4,160,789	4,734,077	4,948,531	5,598,803	5,595,747	0	Amount
KPI963	Fringe Benefit Expe	nse		·		
654,560	475,083	497,265	536,772	478,789	0	Amount
KPI964	Total Full Time Emp	loyees				
95	99	94	91	94	0	Employees
235532 AS	HLEY CARE CE	NTER ASHLE	Y, MI 48806			
12/31/2019	12/31/2020	07/31/2021	12/31/2022	12/31/2023		FYE
365	366	212	365	365	0	Days
KPI601	Salary Expense Per	centage				
51.0%	47.0%	46.1%	44.3%	50.6%	0.0%	Percent
KPI962	Salary and Wages E	Expense				
2,529,005	2,723,394	1,522,692	2,834,239	2,724,929	0	Amount
KPI963	Fringe Benefit Expe	nse				
581,857	527,754	436,564	298,969	311,351	0	Amount
KPI964	Total Full Time Emp	loyees				
65	65	44	49	46	0	Employees

Y	ar 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235427	AU	TUMN WOODS	RESIDENTIAL	HLTH WARR	EN, MI 48093		
12/	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	rcentage				
	47.4%		42.9%	38.5%	47.9%	0.0%	Percent
KPI962		Salary and Wages	Expense				
13,	304,398	13,773,831	12,771,812	13,277,954	14,775,633	0	Amount
KPI963		Fringe Benefit Expe					
2,	473,101	-		2,071,066	2,038,871	0	Amount
KPI964		Total Full Time Em	oloyees				
	256	358	0	441	258	0	Employees
235446	AU	TUMNWOOD O	F DECKERVILI	LE DECKERV	ILLE, MI 48427		
12/	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	rcentage				
	44.9%	43.5%	43.0%	45.8%	46.1%	0.0%	Percent
KPI962		Salary and Wages	Expense				
3,0	667,247			3,781,720	4,261,006	0	Amount
KPI963		Fringe Benefit Expe	ense				
	988,978	1,019,405	869,259	883,617	1,103,926	0	Amount
KPI964		Total Full Time Em	oloyees				
	39	53	88	81	87	0	Employees
235438	AU	TUMNWOOD O	F MCBAIN MC	BAIN, MI 496	557		
12/	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	rcentage				
	39.8%	38.4%	39.7%	41.4%	42.9%	0.0%	Percent
KPI962		Salary and Wages	Expense				
3,	243,457	3,256,370	3,124,655	3,474,695	3,959,752	0	Amount
KPI963		Fringe Benefit Expe	ense				
	950,954	977,340	856,643	870,797	943,580	0	Amount
KPI964		Total Full Time Em	oloyees				
	43	47	79	76	77	0	Employees

Year 2019	9 Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235139 A\	ISTA NURSING	AND REHAB	SAGINAW, MI	48601		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage				
37.4%	41.8%	38.7%	53.4%	52.9%	0.0%	Percent
KPI962	Salary and Wages	Expense				
3,004,609	3,636,206	3,894,092	5,165,493	5,116,990	0	Amount
KPI963	Fringe Benefit Exp	ense				
601,765	565,408	383,695	519,995	460,224	0	Amount
KPI964	Total Full Time Em	ployees				
69	80	80	93	93	0	Employees
235033 BA	Y BLUFFS-EMI	MET CO MED	CARE FAC HA	RBOR SPRIN	IGS, MI 49740	Ò
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage	'			
56.2%	54.6%	57.5%	57.3%	56.1%	0.0%	Percent
KPI962	Salary and Wages	Expense				
8,353,478	7,939,493	7,738,851	7,239,133	7,264,660	0	Amount
KPI963	Fringe Benefit Exp	ense				
2,567,060	2,460,525	2,402,160	2,221,367	2,188,196	0	Amount
KPI964	Total Full Time Em	ployees				
190	174	147	125	120	0	Employees
235044 BA	AY COUNTY ME	DICAL CARE	FACILITY ESS	EXVILLE, MI	48732	
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage				
45.6%	42.8%	43.5%	45.1%	49.4%	0.0%	Percent
KPI962	Salary and Wages	Expense	•			
12,333,935	12,064,557	10,726,232	10,923,954	11,367,968	0	Amount
KPI963	Fringe Benefit Exp	ense	·			
7,320,355	5,518,455	5,212,974	4,299,720	5,860,422	0	Amount
KPI964	Total Full Time Em	ployees	·			

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235388 BA	Y SHORES SEN	IOR CARE AN	D REHAB CEN	NTER BAY CIT	Y, MI 48706	6
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
43.4%	43.4%	40.8%	43.8%	46.6%	0.0%	Percent
KPI962	Salary and Wages E	xpense				
5,908,858	5,301,100	4,713,652	5,312,833	6,125,276	0	Amount
KPI963	Fringe Benefit Expe	nse				
1,066,323	1,004,177	976,007	1,003,132	1,120,179	0	Amount
KPI964	Total Full Time Emp	loyees				
154	132	98	97	119	0	Employees
235144 BA	YSIDE VILLAGE	L' ANSE, MI	49946	<u>'</u>		
09/30/2019	09/30/2020	09/30/2021	09/30/2022	09/30/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
48.0%	42.1%	38.3%	43.0%	44.9%	0.0%	Percent
KPI962	Salary and Wages E	xpense				
2,196,698	2,030,471	2,174,382	2,600,546	2,823,129	0	Amount
KPI963	Fringe Benefit Expe	nse				
431,694	422,284	330,525	549,141	584,580	0	Amount
KPI964	Total Full Time Emp	loyees		·		
63	57	48	57	59	0	Employees
235633 BE	ACON HILL AT I	EASTGATE G	RAND RAPIDS	S, MI 49506		
03/31/2019	03/31/2020	03/31/2021	03/31/2022	03/31/2023	03/31/2024	FYE
365	366	365	365	365	366	Days
KPI601	Salary Expense Per	centage				
19.5%	13.2%	20.6%	28.5%	26.2%	27.3%	Percent
KPI962	Salary and Wages E	xpense				
3,330,366	2,313,220	3,825,104	5,683,994	5,854,577	6,564,577	Amount
KPI963	Fringe Benefit Expe	nse				
1,028,952	1,095,620	1,226,835	1,355,822	1,437,801	1,803,275	Amount
KPI964	Total Full Time Emp	loyees				
136	149	68	115	121	157	Employees

Sample Skilled Nursing Facility Compare reports from the Halmanac.com website.

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235475 BE	ACONSHIRE NU	IRSING CENTI	RE DETROIT,	MI 48219		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
52.6%	45.2%	42.1%	45.4%	50.9%	0.0%	Percent
KPI962	Salary and Wages E	Expense				
3,380,028	3,391,704	3,333,125	4,007,917	4,205,083	0	Amount
KPI963	Fringe Benefit Expe	nse				
481,119	560,078	597,730	258,145	599,514	0	Amount
KPI964	Total Full Time Emp	oloyees				
86	76	68	79	87	0	Employees
HILLS, MI 48					LLS FARMI	
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
31.2%	33.1%	35.7%	36.3%	48.2%	0.0%	Percent
KPI962	Salary and Wages E	Expense				
6,747,564		5,725,222	5,614,048	7,329,023	0	Amount
KPI963	Fringe Benefit Expe	nse				
4,360,975	2,708,111	1,258,006	2,090,514	1,719,321	0	Amount
KPI964	Total Full Time Emp	•				
147		108	100	107		Employees
235502 BE 48120	AUMONT REHA	BILITATION &	CONTINUING	CARE DEARE	BORN DEAF	RBORN, N
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
26.8%	, ,	26.7%	26.7%	27.1%	0.0%	Percent
KPI962	Salary and Wages E					
8,845,235		5,948,298	5,756,762	6,218,556	0	Amount
KPI963	Fringe Benefit Expe					
5,162,251	4,029,553	3,326,695	3,200,496	2,217,459	0	Amount
KPI964	Total Full Time Emp	oloyees				

217

132

131

104

0 Employees

155

Year 2019	9 Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235470 BE	ELLBROOK RO	CHESTER HIL	LS, MI 48307			
06/30/2019	06/30/2020	06/30/2021	06/30/2022	06/30/2023	06/30/2024	FYE
365	366	365	365	365	366	Days
KPI601	Salary Expense Pe	ercentage				
32.5%		30.4%	30.5%	31.8%	33.1%	Percent
KPI962	Salary and Wages	Expense				
5,223,559	5,207,705	3,987,566	4,533,668	5,128,577	5,395,987	Amount
KPI963	Fringe Benefit Exp	ense				
1,772,189	1,736,521	1,306,712	1,591,396	1,690,719	1,752,463	Amount
KPI964	Total Full Time Em	ployees				
174	166	124	159	146	148	Employees
235376 BE	LLE FOUNTAIN	I NURSING &	REHABILITAT	ION CENTER	RIVERVIEW,	MI 48192
09/30/2019	09/30/2020	09/30/2021	09/30/2022	09/30/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage				
43.8%	43.7%	42.7%	40.8%	42.1%	0.0%	Percent
KPI962	Salary and Wages	Expense				
4,870,842	4,627,911	4,513,221	4,721,211	5,147,594	0	Amount
KPI963	Fringe Benefit Exp	ense				
898,285	827,638	667,310	825,246	779,707	0	Amount
KPI964	Total Full Time Em	ployees				
119	112	114	107	101	0	Employees
235651 BI	SHOP NOA HO	ME FOR SENI	OR CITIZENS	ESCANABA, I	MI 49829	
06/30/2019	06/30/2020	06/30/2021	06/30/2022	06/30/2023	06/30/2024	FYE
365	366	365	365	365	366	Days
KPI601	Salary Expense Pe	ercentage				
47.1%	44.8%	47.7%	47.3%	47.1%	47.2%	Percent
KPI962	Salary and Wages	Expense				
3,971,581	3,652,294	3,824,058	3,635,064	3,700,950	4,486,039	Amount
KPI963	Fringe Benefit Exp	ense				
1,013,827	889,394	961,057	941,199	864,763	1,055,086	Amount
KPI964	Total Full Time Em	ployees				
111	112	98	90	87	91	Employees

Ye	ar 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235562	BL	OOMFIELD OR	CHARD VILLA	WEST BLOO	MFIELD, MI 4	18323	
12/3	1/2019	12/31/2020	12/31/2021	02/28/2022			FYE
	365	366	365	59	0	0	Days
KPI601		Salary Expense Pe	rcentage				
	44.4%	40.4%	37.4%	26.7%	0.0%	0.0%	Percent
KPI962		Salary and Wages	Expense				
2,1	01,304	2,152,268	1,910,698	209,538	0	0	Amount
KPI963		Fringe Benefit Expe	ense				
5	51,386	580,110	433,922	70,527	0	0	Amount
KPI964		Total Full Time Em	oloyees				
	27	26	45	28	0	0	Employees
235289	ВО	RGESS GARDE	NS KALAMA	ZOO, MI 4904	18		
06/3	0/2019	06/30/2020	06/30/2021	06/30/2022	06/30/2023	06/30/2024	FYE
	365	366	365	365	365	366	Days
KPI601		Salary Expense Pe	rcentage				
	39.5%	39.9%	37.7%	37.0%	24.2%	45.9%	Percent
KPI962		Salary and Wages	Expense				
4,9	84,971	4,545,126	4,295,113	3,842,533	3,081,301	3,765,438	Amount
KPI963		Fringe Benefit Expe	ense				
1,1	68,899	1,116,682	1,383,593	968,936	1,201,728	891,955	Amount
KPI964		Total Full Time Em	oloyees				
	70	69	46	40	28	34	Employees
235526	ВО	ULDER PARK 1	TERRACE CH	ARLEVOIX, M	I 49720		
09/3	0/2019	09/30/2020	09/30/2021	09/30/2022	09/30/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	rcentage				
	52.2%	52.0%	49.6%	51.5%	55.7%	0.0%	Percent
KPI962		Salary and Wages	Expense				
3,4	109,675	3,439,379	3,670,248	4,059,913	4,735,600	0	Amount
KPI963		Fringe Benefit Expe	ense				
g	75,833	1,064,958	1,132,469	1,305,202	1,488,013	0	Amount
KPI964		Total Full Time Em	oloyees				
	81	101	70	72	91	0	Employees

Ye	ar 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235242	ВО	ULEVARD MAN	OR, LLC DET	ROIT, MI 482	207		
12/3	31/2019	12/31/2020	12/31/2021	01/31/2022			FYE
	365	366	365	31	0	0	Days
KPI601		Salary Expense Per	centage				
	46.1%		58.8%	60.2%	0.0%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
2,5	591,070			553,890	0	0	Amount
KPI963		Fringe Benefit Exper	nse				
3	373,597	424,840	571,052	63,984	0	0	Amount
KPI964		Total Full Time Emp	loyees				
	34	64	109	112	0	0	Employees
235498	ВО	ULEVARD TEM	PLE CARE CE	ENTER, LLC	DETROIT, MI	48208	
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	41.6%	38.3%	35.0%	38.0%	43.7%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
5,4	122,071	5,065,296	4,848,993	5,136,162	6,068,934	0	Amount
KPI963		Fringe Benefit Exper	nse				
1,4	183,750	1,364,897	1,212,880	1,292,028	1,555,592	0	Amount
KPI964		Total Full Time Emp	loyees				
	72	64	113	106	112	0	Employees
235245	BR	ITTANY MANOR	MIDLAND, N	/II 48642			
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	39.1%	37.2%	35.1%	32.1%	38.5%	0.0%	Percent
KPI962		Salary and Wages E	xpense	•			
5,8	368,279	5,717,921	4,715,964	4,387,219	5,494,989	0	Amount
KPI963		Fringe Benefit Expe	nse				
1,1	118,398	1,164,062	977,253	997,758	1,044,797	0	Amount
KPI964		Total Full Time Emp	loyees	·			
	91	84	116	94	98	0	Employees

Year 20	019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235434 I	BR	ONSON COMMO	NS MATTAW	AN, MI 49071			
12/31/20)19	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
3	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
48.8		50.0%	45.6%	44.3%	50.3%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
7,235,1	160	6,984,350	6,769,558	7,082,639	8,518,883	0	Amount
KPI963		Fringe Benefit Expe	nse				
2,307,8	390	2,300,826	3,082,492	1,699,034	2,202,072	0	Amount
KPI964		Total Full Time Emp	loyees				
2	222	129	188	108	183	0	Employees
235039 I	BR	OOKCREST GR	ANDVILLE, M	I 49418			
12/31/20)19	12/31/2020	12/30/2021	12/31/2022	12/31/2023		FYE
3	365	366	364	366	365	0	Days
KPI601		Salary Expense Per	centage				
53.2	2%	55.4%	56.7%	45.3%	29.6%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
5,711,0	000	6,305,467	5,824,555	4,514,853	3,588,101	0	Amount
KPI963		Fringe Benefit Expe	nse				
1,081,4	166	986,264	1,072,742	812,713	585,760	0	Amount
KPI964		Total Full Time Emp	loyees				
1	137	137	118	140	96	0	Employees
235236 I	BUI	RCHAM HILLS F	RETIREMENT	CTR EAST LA	NSING, MI 48	823	
06/30/20)19	06/30/2020	06/30/2021	06/30/2022	06/30/2023	06/30/2024	FYE
3	365	366	365	365	365	366	Days
KPI601		Salary Expense Per	centage				
36.7	7%	37.5%	39.6%	32.6%	28.9%	32.2%	Percent
KPI962		Salary and Wages E	xpense		•		
9,266,2	239	10,222,113	10,890,836	9,632,049	9,045,299	9,993,496	Amount
KPI963		Fringe Benefit Expe	nse				
1,246,0	800	1,163,540	2,038,030	1,295,661	1,716,019	1,793,099	Amount
KPI964		Total Full Time Emp	loyees		'		
2	278	286	262	228	185	240	Employees

Yea	r 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235237	CA	LHOUN COUNT	Y MEDICAL C	ARE FACILIT	Y BATTLE CR	REEK, MI 490	14
12/31	/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
4	48.0%	52.5%	52.9%	52.4%	47.6%	0.0%	Percent
KPI962		Salary and Wages E	Expense				
8,13	35,576	8,470,433	8,085,261	7,725,242	7,767,108	0	Amount
KPI963		Fringe Benefit Expe	nse				
2,57	77,024	2,559,349	2,573,521	2,235,735	2,500,636	0	Amount
KPI964		Total Full Time Emp	loyees				
	201	185	155	134	144	0	Employees
235187	CA	MBRIDGE EAST	HEALTHCAR	RE CENTER N	ADISON HEI	GHTS, MI 480	71
09/30)/2019	09/30/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	275	365	365	0	Days
KPI601		Salary Expense Per	centage				
4	41.2%	45.2%	42.7%	45.1%	47.5%	0.0%	Percent
KPI962		Salary and Wages E	Expense				
4,54	16,934	4,798,182	2,821,137	4,681,380	5,777,854	0	Amount
KPI963		Fringe Benefit Expe	nse	·			
89	90,056	748,949	746,583	699,989	779,194	0	Amount
KPI964		Total Full Time Emp	loyees	·			
	57	54	24	134	136	0	Employees
235214	CA	MBRIDGE NOR	TH HEALTHC	ARE CENTER	CLAWSON,	MI 48017	
09/30)/2019	09/30/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	275	365	365	0	Days
KPI601		Salary Expense Per	centage				
4	44.4%	46.1%	32.7%	41.6%	38.4%	0.0%	Percent
KPI962		Salary and Wages E	Expense				
4,43	31,925	4,660,575	2,297,505	4,441,604	5,127,661	0	Amount
KPI963		Fringe Benefit Expe	nse				
62	24,965	947,959	863,582	603,242	701,966	0	Amount
KPI964		Total Full Time Emp	loyees				
	56	50	39	128	120	0	Employees

Year 20	019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235664	CA	MBRIDGE SOL	ITH HEALTHC	ARE CTR BE	VERLY HILLS,	MI 48025	
12/31/20)19	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
3	865	366	275	365	365	0	Days
KPI601		Salary Expense Pe	ercentage				
45.7	7%	46.5%	14.0%	44.0%	45.1%	0.0%	Percent
KPI962		Salary and Wages	Expense		'		
3,324,4	136	3,542,466	740,856	3,512,808	4,398,963	0	Amount
KPI963		Fringe Benefit Exp	ense				
503,8	395	584,348	497,129	531,587	608,776	0	Amount
KPI964		Total Full Time Em	ployees				
	40	32	57	89	98	0	Employees
235031	CA	NAL VIEW - HO	DUGHTON COL	JNTY HANCO	OCK, MI 49930		
09/30/20)19	09/30/2020	09/30/2021	09/30/2022	09/30/2023		FYE
3	865	366	365	365	365	0	Days
KPI601		Salary Expense Pe	ercentage				
50.6	6%	48.4%	42.9%	47.7%	43.8%	0.0%	Percent
KPI962		Salary and Wages	Expense				
12,746,0	060	12,797,989	11,354,405	11,265,185	11,278,454	0	Amount
KPI963		Fringe Benefit Exp	ense		·		
4,267,3	352	4,017,940	3,474,522	4,299,942	5,887,523	0	Amount
KPI964		Total Full Time Em	ployees	·	·		
2	295	289	235	234	223	0	Employees
235555	CA	NTERBURY O	THE LAKE V	VATERFORD,	MI 48329		
06/30/20)19	06/30/2020	06/30/2021	06/30/2022	06/30/2023	06/30/2024	FYE
3	865	366	365	365	365	366	Days
KPI601		Salary Expense Pe	ercentage				
30.0	0%	29.5%	29.2%	24.7%	25.7%	28.5%	Percent
KPI962		Salary and Wages	Expense		·		
6,947,6	667	6,869,463	6,581,679	5,892,627	6,651,415	7,928,862	Amount
KPI963		Fringe Benefit Exp	ense		'		
1,567,7	761	1,471,747	1,613,231	1,303,524	1,307,627	1,544,469	Amount
KPI964		Total Full Time Em	ployees				
1	97	192	174	155	152	160	Employees

Yea	ar 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235223	CA	RE AND REHAE	BILITATION C	ENTER AT GL	ACIER HILLS	ANN ARBOR	R, MI 4810
06/3	0/2019	06/30/2020	06/30/2021	06/30/2022	06/30/2023	06/30/2024	FYE
	365	366	365	365	365	366	Days
KPI601		Salary Expense Pe	rcentage				
	34.7%	30.1%	29.7%	27.9%	28.2%	24.5%	Percent
KPI962		Salary and Wages	Expense				
13,4	18,793	11,072,957	8,063,358	7,000,752	7,416,411	7,683,669	Amount
KPI963		Fringe Benefit Expe	ense				
4,19	97,859	3,686,953	2,413,860	2,169,823	2,047,535	2,188,844	Amount
KPI964		Total Full Time Emp	oloyees				
	316	351	273	232	189	192	Employees
235615	CA	RETEL INNS OF	BRIGHTON	BRIGHTON, N	/II 48116		
12/3 ⁻	1/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	rcentage				
	22.2%	34.5%	27.9%	37.5%	38.9%	0.0%	Percent
KPI962		Salary and Wages	Expense	·			
2,00	00,202	3,265,887	2,887,042	4,474,409	4,909,668	0	Amount
KPI963		Fringe Benefit Expe	ense				
5	34,294	752,143	579,124	644,241	690,453	0	Amount
KPI964		Total Full Time Emp	oloyees				
	95	96	52	77	93	0	Employees
235646	CA	RETEL INNS OF	LINDEN LIN	NDEN, MI 4845	51		
12/3 ⁻	1/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	rcentage				
	21.9%	28.6%	27.7%	26.9%	35.5%	0.0%	Percent
KPI962		Salary and Wages	Expense				
2,2	56,447	3,081,184	2,992,930	3,508,071	4,650,749	0	Amount
KPI963		Fringe Benefit Expe	ense				
5	78,098	572,833	616,038	698,877	611,429	0	Amount
KPI964		Total Full Time Emp	oloyees				
	96	106	97	100	157	0	Employees

Year	2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235635	CA	RETEL INNS OF	TRI-CITIES	BAY CITY, MI	48706		
12/31/	/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	rcentage				
2	26.6%	35.3%	33.0%	34.7%	33.6%	0.0%	Percent
KPI962		Salary and Wages I	Expense				
1,612	2,408	2,815,500	2,533,356	3,004,359	3,286,647	0	Amount
KPI963		Fringe Benefit Expe	ense				
490	0,847	555,628	504,578	557,224	574,537	0	Amount
KPI964		Total Full Time Emp	oloyees	·			
	60	78	72	79	80	0	Employees
235352	CA	SS COUNTY ME	DICAL CAR	E FACIL CASS	SOPOLIS, MI	49031	
09/30/	/2019	09/30/2020	09/30/2021	09/30/2022	09/30/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	rcentage				
4	19.4%	52.3%	55.7%	62.1%	60.9%	0.0%	Percent
KPI962		Salary and Wages I	Expense	·			
5,657	7,581	5,498,752	6,364,497	7,180,289	8,699,624	0	Amount
KPI963		Fringe Benefit Expe	ense				
1,360	0,632	1,543,009	1,728,961	1,857,615	2,232,714	0	Amount
KPI964		Total Full Time Emp	oloyees				
	118	129	104	106	126	0	Employees
235712	CA	THERINE'S PLA	CE FARMIN	GTON HILLS,	MI 48336		
06/30/	/2019	06/30/2020					FYE
	365	366	0	0	0	0	Days
KPI601		Salary Expense Pe	rcentage				
3	31.6%	33.1%	0.0%	0.0%	0.0%	0.0%	Percent
KPI962		Salary and Wages I	Expense	·	•		
1,424	4,028	1,419,436	0	0	0	0	Amount
KPI963		Fringe Benefit Expe	ense				
54	1,219	664,823	0	0	0	0	Amount
KPI964		Total Full Time Emp	oloyees				
	38	37	0	0	0	0	Employees

Sample Skilled Nursing Facility Compare reports from the Halmanac.com website.

Ye	ar 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235361	СН	ALET OF NILES	LLC NILES,	MI 49120			
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	37.1%	37.8%	42.7%	42.3%	41.4%	0.0%	Percent
KPI962		Salary and Wages E	xpense		'		
1,9	91,124	2,177,746	2,414,782	2,293,160	2,394,664	0	Amount
KPI963		Fringe Benefit Exper	nse		'		
	165,686	494,795	479,442	526,395	509,546	0	Amount
KPI964		Total Full Time Emp	loyees				
	47	50	47	44	45	0	Employees
235021	СН	ELSEA RETIRE	MENT COMMU	INITY CHELSI	EA, MI 48118		
12/3	31/2019	12/31/2020	06/30/2021	06/30/2022	06/30/2023	06/30/2024	FYE
	365	366	181	365	365	366	Days
KPI601		Salary Expense Per	centage	'	'		
	27.7%	26.5%	27.1%	27.9%	29.8%	31.2%	Percent
KPI962		Salary and Wages E	xpense				
9,0	033,201	9,026,597	4,908,825	10,385,339	11,210,472	12,264,676	Amount
KPI963		Fringe Benefit Exper	nse				
3,3	327,618	3,128,630	1,335,693	3,489,533	3,002,369	3,523,765	Amount
KPI964		Total Full Time Emp	loyees				
	300	285	125	287	229	319	Employees
235228	СН	ERRY HILL FOR	NURSING AN	ID REHABILIT	ATION WEST	LAND, MI 48	3185
08/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	335	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	42.1%	51.5%	49.7%	54.6%	53.1%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
3,5	533,864	4,235,738	4,683,143	5,246,857	5,318,367	0	Amount
KPI963		Fringe Benefit Exper	nse				
4	171,353	418,810	469,420	528,764	503,745	0	Amount
KPI964		Total Full Time Emp	loyees				
	97	102	103	107	110	^	Employees

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Yea	ar 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235641	СН	ESANING NUR	SING AND REH	HABILITATIO	N CENTER CH	IESANING, M	I 48616
12/3	1/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	rcentage				
	46.3%	42.0%	41.0%	38.7%	46.4%	0.0%	Percent
KPI962		Salary and Wages	Expense				
1,5	10,547	1,705,589	1,772,439	1,866,668	2,008,971	0	Amount
KPI963		Fringe Benefit Expe	ense				
2	20,967	318,885	308,545	69,242	317,520	0	Amount
KPI964		Total Full Time Em	oloyees				
	37	38	37	36	39	0	Employees
235656	СН	RISTIAN CARE	NURSING CE	NTER MUSK	EGON, MI 494	42	
12/3	1/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	rcentage				
	47.2%	44.3%	42.9%	39.2%	38.9%	0.0%	Percent
KPI962		Salary and Wages	Expense				
2,3	71,540	2,270,266	1,855,575	1,681,281	2,823,628	0	Amount
KPI963		Fringe Benefit Expe	ense				
5	44,655	559,376	414,409	365,158	590,099	0	Amount
KPI964		Total Full Time Emp	oloyees				
	65	64	48	36	64	0	Employees
235244	СН	RISTIAN PARK	HEALTH CAR	E CENTER E	SCANABA, MI	49829	
12/3	1/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	rcentage				
	39.1%	37.3%	35.0%	39.5%	38.3%	0.0%	Percent
KPI962		Salary and Wages	Expense				
3,3	47,003	3,199,570	2,763,240	3,364,461	3,363,275	0	Amount
KPI963		Fringe Benefit Expe	ense				
8	75,043	796,964	641,446	646,582	664,184	0	Amount
KPI964		Total Full Time Emp	oloyees				
	48	45	79	71	72	0	Employees

Ye	ar 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235179	СН	RISTIAN PARK	VILLAGE ESC	CANABA, MI	49829		
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	36.5%	34.3%	35.2%	38.3%	38.6%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
2,2	211,485	2,300,964	1,850,832	2,332,141	2,485,346	0	Amount
KPI963		Fringe Benefit Expe	nse				
5	533,356	640,761	511,131	491,996	564,405	0	Amount
KPI964		Total Full Time Emp	loyees				
	30	34	50	48	52	0	Employees
235619	СН	URCH OF CHRIS	ST CARE CEN	TER CLINTO	ON TOWNSHIP	, MI 48035	
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	46.7%	41.2%	44.7%	48.4%	47.4%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
5,9	922,642	5,394,003	5,633,862	5,907,223	5,939,182	0	Amount
KPI963		Fringe Benefit Expe	nse				
8	300,879	911,439	841,388	941,309	874,080	0	Amount
KPI964		Total Full Time Emp	loyees				
	122	97	90	97	93	0	Employees
235401	CL	ARK RETIREME	NT COMMUNI	TY GRAND I	RAPIDS, MI 49	9506	
04/3	30/2019	04/30/2020	04/30/2021	04/30/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	19.6%	18.0%	19.2%	19.2%	21.7%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
4,3	384,181	3,967,676	4,476,645	5,028,361	5,932,139	0	Amount
KPI963		Fringe Benefit Expe	nse				
1,1	111,664	1,282,122	1,503,145	2,872,845	1,766,892	0	Amount
KPI964		Total Full Time Emp	loyees				
	133	124	123	114	147	0	Employees

Sample Skilled Nursing Facility Compare reports from the Halmanac.com website.

Year 2022

Year 2023

Year 2024 Type

Year 2021

09/30/20)19	09/30/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	275	365	365	0	Days
KPI601		Salary Expense Per	centage				
48.			32.6%	44.5%	46.0%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
4,761,7	47	5,171,965	2,218,773	4,753,365	4,797,990	0	Amount
KPI963		Fringe Benefit Exper	nse	·			
739,9	954	683,059	718,353	725,264	703,365	0	Amount
KPI964		Total Full Time Emp	loyees	·			
	53	52	39	102	78	0	Employees
235405	CL	INTON AIRE HEA	ALTHCARE CE	ENTER CLINT	ON TOWNSHIP	, MI 48038	
09/30/20)19	09/30/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	865	366	275	365	365	0	Days
KPI601		Salary Expense Per	centage				
43.	1%		38.6%	38.6%	48.2%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
4,901,6	327	5,545,815	3,192,982	4,737,478	5,918,794	0	Amount
KPI963		Fringe Benefit Exper	nse	·			
737,2	236	762,937	829,570	777,414	915,118	0	Amount
KPI964		Total Full Time Emp	loyees				
	65	63	31	138	140	0	Employees
	CO	REWELL HEALT	TH REHAB & N	IURSING CTR	- LEFFINGWEL	L GRAND	RAPIDS,
MI 49525							
					12/31/2023		FYE
	0	0	0	0	244	0	Days
KPI601		Salary Expense Per	centage				
0.	0%	0.0%	0.0%	0.0%	51.8%	0.0%	Percent
KPI962		Salary and Wages E	xpense		·		
	0	0	0	0	4,130,067	0	Amount
KPI963		Fringe Benefit Exper	nse				
	0	0	0	0	1,114,376	0	Amount
		Total Full Times From	laviana				
KPI964		Total Full Time Emp	loyees				

Year 2019

Year 2020

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Year 2019	9 Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235574 CC	OUNTRYSIDE CA	RE CENTER	JACKSON, MI	49203		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
56.4%	57.1%	54.0%	52.0%	46.9%	0.0%	Percent
KPI962	Salary and Wages E	Expense				
4,936,171	4,533,400	4,312,218	4,228,657	3,811,663	0	Amount
KPI963	Fringe Benefit Expe	nse				
763,099	582,043	663,978	675,829	540,959	0	Amount
KPI964	Total Full Time Emp	loyees				
124	107	97	95	109	0	Employees
235456 CC	OURTNEY MANO	R BAD AXE,	MI 48413			
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
41.7%	40.5%	37.7%	40.0%	39.9%	0.0%	Percent
KPI962	Salary and Wages E	Expense				
4,860,842			4,370,024	4,493,930	0	Amount
KPI963	Fringe Benefit Expe	nse				
1,415,719	1,301,758	1,057,201	1,087,955	1,156,618	0	Amount
KPI964	Total Full Time Emp	loyees				
75	73	98	91	91	0	Employees
235614 CC	OVENANT VILLA	GE OF THE G	REAT LAKES	GRAND RAPI	DS, MI 4950	4
01/31/2019	09/30/2020	09/30/2021	09/30/2022	09/30/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
39.2%	39.6%	35.6%	33.9%	32.2%	0.0%	Percent
KPI962	Salary and Wages E	Expense		'		
1,689,248	1,980,673	1,886,032	1,909,433	1,871,254	0	Amount
KPI963	Fringe Benefit Expe	nse				
632,256	380,374	460,557	392,976	357,240	0	Amount
KPI964	Total Full Time Emp	loyees				
39		0	0	0	0	Employees

Year	r 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235605	CO	VENTRY HOUSE	INN ST JOS	EPH, MI 4908	35		
09/30	/2019	09/30/2020	09/30/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
2	20.3%		8.1%	30.8%	45.2%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
1,76	1,206	2,497,273	666,020	2,853,792	4,177,121	0	Amount
KPI963		Fringe Benefit Exper	nse				
57	6,940	546,157	725,416	707,646	654,111	0	Amount
KPI964		Total Full Time Emp	loyees				
	90	108	116	85	122	0	Employees
235348	CR	ESTMONT NURS	SING CARE C	ENTER FENT	ON, MI 48430		
09/30	/2019	02/17/2020					FYE
	365	140	0	0	0	0	Days
KPI601		Salary Expense Per	centage		'		
3	38.4%	35.7%	0.0%	0.0%	0.0%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
2,78	1,373	909,349	0	0	0	0	Amount
KPI963		Fringe Benefit Exper	nse				
46	2,639	484,912	0	0	0	0	Amount
KPI964		Total Full Time Emp	loyees				
	31	9	0	0	0	0	Employees
235256	DIN	MONDALE NURS	ING CARE CE	NTER DIMO	NDALE, MI 48	821	
12/31	/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage		·		
4	16.2%	44.5%	40.3%	33.6%	47.0%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
7,66	1,283	7,517,180	5,912,117	5,417,263	8,107,399	0	Amount
KPI963		Fringe Benefit Exper	nse				
1,45	1,509	1,399,566	1,259,976	1,149,235	1,525,340	0	Amount
KPI964		Total Full Time Emp	loyees				
	179	179	177	99	140	0	Employees

Year 201	9 Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235724 D.	J JACOBETTI HO	OME FOR VETI	ERANS MARC	QUETTE, MI 49	855	
09/30/2019	09/30/2020	09/30/2021	09/30/2022	09/30/2023		FYE
360	366	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage				
44.1%		40.7%	43.7%	41.8%	0.0%	Percent
KPI962	Salary and Wages	Expense				
10,557,64°	1 10,451,029	9,963,840	9,687,772	9,655,888	0	Amount
KPI963	Fringe Benefit Exp	ense				
8,600,45	7,936,751	8,200,788	6,790,036	6,725,421	0	Amount
KPI964	Total Full Time Em	ployees				
196	187	184	163	154	0	Employees
235123 DI	JRAND SENIOR	CARE AND RE	EHAB CENTER	R, L L C DURA	ND, MI 4842	29
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
36	366	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage				
45.6%	42.8%	42.1%	45.8%	46.9%	0.0%	Percent
KPI962	Salary and Wages	Expense		·		
6,032,154	5,252,466	4,934,323	5,626,621	6,278,608	0	Amount
KPI963	Fringe Benefit Exp	ense				
1,162,632	1,010,223	1,045,074	1,153,714	1,246,987	0	Amount
KPI964	Total Full Time Em	ployees				
15 ⁻	73	103	103	115	0	Employees
235422 E	ASTWOOD CON	VALESCENT C	ENTER DETR	ROIT, MI 48207		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
36	366	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage				
45.5%	37.6%	39.2%	44.1%	44.9%	0.0%	Percent
KPI962	Salary and Wages	Expense				
2,811,374	5,762,765	7,902,628	8,280,871	8,401,704	0	Amount
KPI963	Fringe Benefit Exp	ense				
782,57°	1,491,411	2,174,647	2,071,852	1,994,732	0	Amount
KPI964	Total Full Time Em	ployees				
40	63	175	160	159	0	Employees

Yea	ar 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235554	EA	STWOOD NURS	ING CENTER	NEGAUNEE,	MI 49866		
12/3	1/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	51.5%	54.4%	54.0%	53.8%	52.9%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
5,2	56,312	5,655,070	5,548,213	5,742,467	6,258,499	0	Amount
KPI963		Fringe Benefit Exper	nse				
1,0	59,437	1,032,685	1,124,797	1,079,301	1,157,267	0	Amount
KPI964		Total Full Time Emp	loyees				
	154	148	143	132	138	0	Employees
235027	EA	TON COUNTY M	EDICAL CAR	E FACI CHAR	RLOTTE, MI 4	8813	
09/3	0/2019	09/30/2020	09/30/2021	09/30/2022	09/30/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	56.1%	55.3%	58.8%	61.3%	61.7%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
10,7	96,824	11,418,506	13,212,307	12,949,320	13,221,200	0	Amount
KPI963		Fringe Benefit Exper	nse				
2,5	40,425	2,598,739	2,751,164	2,897,500	2,806,724	0	Amount
KPI964		Total Full Time Emp	loyees				
	247	248	260	227	222	0	Employees
235339	ED	ISON CHRISTIAI	N HEALTH CE	NTER GRAN	D RAPIDS, MI	49504	
05/3	1/2019	05/31/2020	05/31/2021	05/31/2022	05/31/2023	05/31/2024	FYE
	365	366	365	365	365	366	Days
KPI601		Salary Expense Per	centage				
	47.8%	49.3%	48.9%	49.2%	48.6%	52.8%	Percent
KPI962		Salary and Wages E	xpense				
6,9	67,979	7,320,776	7,349,265	7,035,983	7,709,245	8,739,111	Amount
KPI963		Fringe Benefit Exper	ise				
1,7	26,638	279,769	2,047,215	1,569,045	1,746,984	1,884,142	Amount
KPI964		Total Full Time Emp	loyees				
	178	173	178	155	151	160	Employees

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235264 EL	Y MANOR ALLI	EGAN, MI 4901	10			
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	rcentage				
37.5%	34.7%	41.0%	44.1%	34.8%	0.0%	Percent
KPI962	Salary and Wages	Expense		·		
2,881,083	2,778,762	3,155,791	3,492,196	3,156,953	0	Amount
KPI963	Fringe Benefit Expe	ense		·		
608,057	626,493	460,198	578,413	531,840	0	Amount
KPI964	Total Full Time Emp	oloyees		·		
69	76	71	93	75	0	Employees
235238 EV	ANGELICAL HO	ME - SALINE	SALINE, MI 4	8176		
04/30/2019	04/30/2020	04/30/2021	04/30/2022	04/30/2023	04/30/2024	FYE
365	366	365	365	365	366	Days
KPI601	Salary Expense Pe	rcentage				
43.5%	42.5%	38.5%	37.8%	35.0%	40.5%	Percent
KPI962	Salary and Wages	Expense				
12,230,688	11,103,353	9,363,775	8,408,164	8,115,630	8,007,452	Amount
KPI963	Fringe Benefit Expe	ense		·		
1,905,210	1,693,165	1,404,758	1,233,945	1,078,461	1,097,182	Amount
KPI964	Total Full Time Emp	oloyees				
286	259	254	166	124	133	Employees
235582 EV	ERGREEN HEA	LTH AND REH	ABILITATION	CENTER SOU	THFIELD, M	I 48076
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	rcentage				
37.0%	37.7%	39.1%	39.7%	38.8%	0.0%	Percent
KPI962	Salary and Wages	Expense				
8,100,653	8,429,620	8,315,486	9,469,809	9,486,251	0	Amount
KPI963	Fringe Benefit Expe	ense				
1,366,746	951,745	1,188,301	929,598	1,016,169	0	Amount
KPI964	Total Full Time Emp	oloyees				
178	293	158	172	166	0	Employees

Sample Skilled Nursing Facility Compare reports from the Halmanac.com website.

019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
EVE	ERGREEN MAN	OR SENIOR (CARE CE BAT	TTLE CREEK,	MI 49015	
019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
	Salary Expense Per	centage				
8%	41.1%	40.2%	42.7%	45.8%	0.0%	Percent
	Salary and Wages E	xpense				
225	3,771,665	3,675,189	4,142,274	4,863,165	0	Amount
	Fringe Benefit Expe	nse	·			
451	671,802	709,180	836,208	896,200	0	Amount
-	Total Full Time Emp	loyees				
98	89	78	79	97	0	Employees
FAI	RLANE SENIOR	CARE AND	REHAB CENT	ER DETROIT	, MI 48228	
019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
	Salary Expense Per	centage				
3%	46.1%	45.0%	41.5%	46.9%	0.0%	Percent
	Salary and Wages E	Expense				
713	6,853,240	3,597,740	4,342,839	6,019,406	0	Amount
	Fringe Benefit Expe	nse				
177	1,387,826	827,484	878,573	1,154,668	0	Amount
-	Total Full Time Emp	loyees				
220	165	72	78	119	0	Employees
FAI	RVIEW NURSIN	G AND REHA	ABILITATION (COMMUNITY	CENTREVILLI	E, MI
019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
	Salary Expense Per	centage				
9%	39.0%	40.5%	38.7%	38.9%	0.0%	Percent
	Salary and Wages E	xpense				
081	1,977,523	2,247,932	2,092,921	2,257,184	0	Amount
	Fringe Benefit Expe	nse				
386	663,781	279,111	260,242	369,668	0	Amount
	EVE 219 865 8% 225 451 98 FAI 219 865 713 477 220 FAI 219 865	EVERGREEN MANGE 219	EVERGREEN MANOR SENIOR (19	EVERGREEN MANOR SENIOR CARE CE BAT 19	EVERGREEN MANOR SENIOR CARE CE BATTLE CREEK, 2019 12/31/2020 12/31/2021 12/31/2022 12/31/2023 205 366 365 365 365 Salary Expense Percentage 205 3,771,665 3,675,189 4,142,274 4,863,165 Fringe Benefit Expense 205 3,771,665 709,180 836,208 896,200 Total Full Time Employees 208 89 78 79 97 FAIRLANE SENIOR CARE AND REHAB CENTER DETROIT 2019 12/31/2020 12/31/2021 12/31/2022 12/31/2023 205 365 366 365 365 365 Salary Expense Percentage 207 46.1% 45.0% 41.5% 46.9% Salary and Wages Expense 218 6,853,240 3,597,740 4,342,839 6,019,406 Fringe Benefit Expense 219 1,387,826 827,484 878,573 1,154,668 Total Full Time Employees 220 165 72 78 119 FAIRVIEW NURSING AND REHABILITATION COMMUNITY 2019 12/31/2020 12/31/2021 12/31/2022 12/31/2023 20 365 366 365 365 Salary Expense Percentage 220 165 72 78 119 FAIRVIEW NURSING AND REHABILITATION COMMUNITY 2019 12/31/2020 12/31/2021 12/31/2022 12/31/2023 20165 366 365 365 Salary Expense Percentage 201 39.0% 40.5% 38.7% 38.9% Salary and Wages Expense 202 39.0% 40.5% 38.7% 38.9% Salary and Wages Expense 203 39.0% 40.5% 38.7% 38.9% Salary and Wages Expense 204 1,977,523 2,247,932 2,092,921 2,257,184	Severgreen Manor Senior Care Ce Battle Creek, Mi 49015

49

40

39

54

44

0 Employees

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235359 FA	ITH HAVEN SEN	IIOR CARE CE	NTRE JACKS	ON, MI 49201		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
39.8%		34.8%	38.9%	48.0%	0.0%	Percent
KPI962	Salary and Wages I	Expense				
3,266,940	3,384,035	2,673,432	3,116,606	4,459,980	0	Amount
KPI963	Fringe Benefit Expe	nse				
587,078	619,170	557,425	574,880	768,087	0	Amount
KPI964	Total Full Time Emp	oloyees				
80	78	54	56	80	0	Employees
235298 FA	THER MURRAY	, A VILLA CEN	TER CENTER	LINE, MI 4801	15	
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
45.2%	35.9%	29.8%	28.2%	38.8%	0.0%	Percent
KPI962	Salary and Wages I	Expense		'		
8,495,079	6,867,269	6,256,657	6,124,878	8,663,058	0	Amount
KPI963	Fringe Benefit Expe	nse				
1,133,274	921,008	836,094	798,432	1,097,381	0	Amount
KPI964	Total Full Time Emp	oloyees				
196	141	116	102	134	0	Employees
235482 FE	NTON HEALTHO	CARE FENTON	N, MI 48430			
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage		'		
44.4%	42.1%	45.1%	43.5%	45.6%	0.0%	Percent
KPI962	Salary and Wages I	Expense		'		
3,062,377	3,084,863	2,985,044	3,470,082	4,026,713	0	Amount
KPI963	Fringe Benefit Expe	nse				
466,377	542,256	486,605	664,776	858,798	0	Amount
KPI964	Total Full Time Emp	oloyees				
41	37	75	67	74	0	Employees

Year 20	19 Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235606 F	ISHER SENIOR	CARE AND RE	HAB MAYVIL	LE, MI 48744		
12/31/201	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
36	366	365	365	365	0	Days
KPI601	Salary Expense F	Percentage				
43.4	% 45.9%	40.1%	43.7%	43.3%	0.0%	Percent
KPI962	Salary and Wage	s Expense		'		
2,502,64	2,623,900	2,364,033	2,398,014	2,561,511	0	Amount
KPI963	Fringe Benefit Ex	pense				
493,43	33 489,322	492,291	460,486	490,833	0	Amount
KPI964	Total Full Time E	mployees				
6	66	49	48	47	0	Employees
235587 F	OUNTAIN BLEU	HEALTH AND	REHABILITA	TION CENTER	LIVONIA, MI	48150
09/30/201	9 09/30/2020	09/30/2021	09/30/2022	09/30/2023		FYE
36	366	365	365	365	0	Days
KPI601	Salary Expense F	Percentage				
46.8	% 49.4%	46.0%	45.6%	49.1%	0.0%	Percent
KPI962	Salary and Wage	s Expense		'		
4,191,05	4,737,400	4,704,515	5,148,867	5,599,380	0	Amount
KPI963	Fringe Benefit Ex	pense				
761,98	777,491	689,295	707,017	726,795	0	Amount
KPI964	Total Full Time E	mployees				
11	4 134	113	106	108	0	Employees
235225 F	OUNTAIN VIEW	OF MONROE	MONROE, MI	48162		
12/31/201	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
36	366	365	365	365	0	Days
KPI601	Salary Expense F	Percentage		·		
37.8	% 36.5%	38.6%	41.3%	40.9%	0.0%	Percent
KPI962	Salary and Wage	s Expense				
5,379,28	5,551,697	5,526,609	6,091,366	6,296,030	0	Amount
KPI963	Fringe Benefit Ex	pense		·		
1,356,00	1,330,753	1,354,733	1,285,259	1,357,552	0	Amount
KPI964	Total Full Time E	mployees				
7	73 75	125	109	116	0	Employees

Ye	ar 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235467	FO	UR CHAPLAINS	NRSG CARE	CTR WESTL	AND, MI 4818	5	
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	45.7%	39.7%	37.1%	38.4%	46.8%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
4,5	535,537	3,688,106	3,404,955	3,724,932	4,646,758	0	Amount
KPI963		Fringe Benefit Expe	nse				
7	764,843	669,154	626,076	677,327	785,998	0	Amount
KPI964		Total Full Time Emp	loyees				
	106	98	83	66	83	0	Employees
235578	FO	UR SEASONS N	URSING CEN	TER OF WES	TLAND WEST	LAND, MI 48	185
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	48.1%	49.5%	48.8%	44.7%	50.2%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
7,9	933,564	8,033,377	7,789,734	7,388,696	8,645,421	0	Amount
KPI963		Fringe Benefit Expe	nse				
1,4	145,345	1,312,679	1,161,242	1,136,868	1,306,394	0	Amount
KPI964		Total Full Time Emp	loyees				
	212	219	167	154	151	0	Employees
235634	FO	X RUN VILLAGE	NOVI, MI 48	3377			
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	10.3%	12.0%	10.2%	11.2%	11.0%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
8,0	93,421	8,474,540	8,266,527	9,321,101	9,803,075	0	Amount
KPI963		Fringe Benefit Expe	nse				
4,8	305,777	5,174,309	4,956,253	4,894,237	5,717,462	0	Amount
KPI964		Total Full Time Emp	loyees				
	80	72	65	73	74	0	Employees

Year	2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235612	FR	EEMAN NURSIN	G & REHAB	COMMUNITY	KINGSFORD,	MI 49802	
12/31/	2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
38	8.0%	33.9%	37.0%	38.6%	43.7%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
1,431	,289	1,437,786	1,450,880	1,522,447	1,748,608	0	Amount
KPI963		Fringe Benefit Expe	nse				
197	7,708	161,417	152,038	223,585	201,854	0	Amount
KPI964		Total Full Time Emp	loyees				
	35	30	31	31	37	0	Employees
235248	FR	IENDSHIP VILLA	GE KALAM	IAZOO, MI 490	006		
09/30/2	2019	09/30/2020	09/30/2021	09/30/2022	09/30/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
30	0.5%	30.5%	28.9%	30.6%	31.3%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
7,008	3,964	7,439,739	7,140,501	7,653,656	8,392,043	0	Amount
KPI963		Fringe Benefit Expe	nse				
2,582	2,802	2,806,753	2,856,915	2,839,820	2,720,147	0	Amount
KPI964		Total Full Time Emp	loyees				
	176	188	206	162	166	0	Employees
235345	FR	OH COMMUNITY	HOME STU	JRGIS, MI 490	91		
03/31/	2019	03/31/2020	03/31/2021	03/31/2022	03/31/2023	03/31/2024	FYE
	365	366	365	365	365	366	Days
KPI601		Salary Expense Per	centage				
46	6.1%	48.5%	49.2%	44.8%	43.0%	42.0%	Percent
KPI962		Salary and Wages E	xpense				
5,579	9,083	5,908,168	6,141,396	4,763,934	4,659,589	5,008,439	Amount
KPI963		Fringe Benefit Expe	nse				
1,314	1,933	1,338,768	1,403,906	1,258,407	1,192,764	1,341,810	Amount
KPI964		Total Full Time Emp	loyees				
	74	66	59	109	130	153	Employees

Sample Skilled Nursing Facility Compare reports from the Halmanac.com website.

Year 201	9 Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235713 G	ENESYS SHORT	TERM REHAB	SILITATION CI	ENTER GRA	ND BLANC, M	48439
06/30/2019	06/30/2020	06/30/2021	06/30/2022	01/18/2023		FYE
36	366	365	365	202	0	Days
KPI601	Salary Expense Pe	ercentage				
77.2%	74.1%	82.5%	78.2%	0.0%	0.0%	Percent
KPI962	Salary and Wages	Expense				
1,266,952	1,150,085	1,050,107	717,532	0	0	Amount
KPI963	Fringe Benefit Exp	ense				
293,40	288,823	260,456	143,961	0	0	Amount
KPI964	Total Full Time Em	ployees	<u> </u>			
32	2 29	25	13	0	0	Employees
235335 G	LADWIN NURSIN	IG AND REHAI	BILITATION C	OMMUNITY	GLADWIN, MI	48624
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
36	366	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage				
36.9%	37.8%	38.1%	43.2%	45.7%	0.0%	Percent
KPI962	Salary and Wages	Expense				
1,511,23	1,704,745	1,631,992	2,067,445	2,180,360	0	Amount
KPI963	Fringe Benefit Exp	ense				
165,99 ⁻	1 183,984	461,150	435,808	401,802	0	Amount
KPI964	Total Full Time Em	ployees				
3.	7 37	34	38	52	0	Employees
235485 G	LADWIN PINES I	NURSING AND	REHABILITA	TION CENTE	R GLADWIN,	MI 48624
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
36	366	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage				
39.3%	41.1%	42.8%	38.5%	41.8%	0.0%	Percent
KPI962	Salary and Wages	Expense				
3,426,52	3,634,051	3,809,514	3,489,075	4,054,506	0	Amount
KPI963	Fringe Benefit Exp	ense	'			
768,64	868,746	825,816	771,301	794,917	0	Amount
KPI964	Total Full Time Em	ployees				
94	1 140	91	80	102	0	Employees

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Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235026 GC	GEBIC MEDICA	L CARE FACI	LITY WAKEFII	ELD, MI 49968	3	
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	rcentage				
49.2%		52.1%	52.4%	45.9%	0.0%	Percent
KPI962	Salary and Wages	Expense				
5,603,480	6,244,288	5,609,617	6,069,471	5,723,153	0	Amount
KPI963	Fringe Benefit Expe	ense				
1,860,216	1,710,322	1,689,776	2,756,823	3,555,709	0	Amount
KPI964	Total Full Time Em	ployees				
142	148	123	119	114	0	Employees
235354 GR	ACE HEALTHC	ARE OF THRE	E RIVERS TH	REE RIVERS,	MI 49093	
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	275	365	0	Days
KPI601	Salary Expense Pe	rcentage				
43.9%	43.3%	40.1%	52.1%	50.9%	0.0%	Percent
KPI962	Salary and Wages	Expense				
3,111,501	2,748,729	2,698,829	2,379,948	3,102,588	0	Amount
KPI963	Fringe Benefit Expe	ense				
551,954	444,681	599,210	303,713	293,238	0	Amount
KPI964	Total Full Time Em	oloyees				
73	60	80	65	87	0	Employees
235447 GR	ACE OF DOUG	LAS DOUGLA	S, MI 49406			
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	275	365	0	Days
KPI601	Salary Expense Pe	rcentage				
42.0%	39.4%	44.1%	49.6%	47.8%	0.0%	Percent
KPI962	Salary and Wages	Expense				
2,170,547	2,276,090	2,337,388	1,881,155	2,515,756	0	Amount
KPI963	Fringe Benefit Expe	ense				
419,018	495,282	350,070	280,290	293,058	0	Amount
KPI964	Total Full Time Em	oloyees				
54	79	80	59	79	0	Employees

Yea	ar 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235573	GR	ACEWAY AT CO	UNTRYSIDE	SOUTH HAV	EN, MI 49090		
01/3	1/2019						FYE
	396	0	0	0	0	0	Days
KPI601		Salary Expense Per	centage				
	41.8%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
KPI962		Salary and Wages E	xpense	·			
2,6	17,226	0	0	0	0	0	Amount
KPI963		Fringe Benefit Exper	nse	·	·		
1,1	16,848	0	0	0	0	0	Amount
KPI964		Total Full Time Emp	loyees		·		
	62	0	0	0	0	0	Employees
235499	GR	AND OAKS NUR	SING CENTE	R BALDWIN	, MI 49304		
12/3	1/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	43.7%	44.5%	43.1%	43.0%	44.7%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
2,8	50,042	3,015,089	2,876,290	3,168,409	3,774,619	0	Amount
KPI963		Fringe Benefit Exper	nse	•			
5	81,738	574,909	554,034	600,090	739,751	0	Amount
KPI964		Total Full Time Emp	loyees				
	69	101	59	66	81	0	Employees
235088	GR	AND TRAVERSE	PAVILIONS	TRAVERSE	CITY, MI 49684	4	
12/3	1/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage		·		
	54.1%	50.3%	50.3%	44.0%	44.4%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
17,0	96,837	15,023,877	13,689,498	13,189,052	14,864,557	0	Amount
KPI963		Fringe Benefit Exper	nse				
4,3	61,416	4,085,304	3,456,596	5,898,741	6,078,550	0	Amount
KPI964		Total Full Time Emp	loyees				
	353	284	243	237	192	0	Employees

Year 2019	9 Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235062 GF	RANDVUE MEDI	CAL CARE FA	CILITY EAST	JORDAN, MI	49727	
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage				
50.6%	50.4%	52.5%	49.8%	47.4%	0.0%	Percent
KPI962	Salary and Wages	Expense				
8,505,092	9,225,084	8,676,784	7,735,526	8,639,514	0	Amount
KPI963	Fringe Benefit Exp	ense		·		
3,298,905	3,719,981	3,415,285	2,841,158	2,707,046	0	Amount
KPI964	Total Full Time Em	ployees	·	·		
204	232	206	169	174	0	Employees
235432 GF	RAYLING NURS	ING & REHAB	COMMUNITY	GRAYLING, I	VII 49738	
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage				
36.8%	35.5%	39.9%	40.9%	42.3%	0.0%	Percent
KPI962	Salary and Wages	Expense				
1,855,247	1,741,381	1,956,852	2,048,619	2,351,000	0	Amount
KPI963	Fringe Benefit Exp	ense				
196,488	162,608	225,112	256,894	368,039	0	Amount
KPI964	Total Full Time Em	ployees				
47	39	41	44	55	0	Employees
235442 GF	REAT LAKES RE	EHAB CENTER	SAGINAW, I	MI 48604		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage				
38.3%	38.6%	43.7%	51.1%	48.7%	0.0%	Percent
KPI962	Salary and Wages	Expense				
2,547,156	2,484,957	2,759,130	3,099,456	3,504,927	0	Amount
KPI963	Fringe Benefit Exp	ense				
445,617	438,011	360,572	427,565	427,099	0	Amount
KPI964	Total Full Time Em	ployees				
37	31	60	61	65	0	Employees

Yea	ar 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235433	GR	EENFIELD REH	AB AND NUR	SING CENTER	R ROYAL OAI	K, MI 48073	
12/3	1/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	43.6%	38.1%	39.1%	38.5%	43.6%	0.0%	Percent
KPI962		Salary and Wages I	Expense				
4,0	45,169	3,887,150	3,370,431	3,126,347	3,912,079	0	Amount
KPI963		Fringe Benefit Expe	nse				
6	99,868	563,186	439,492	467,815	552,844	0	Amount
KPI964		Total Full Time Emp	oloyees				
	105	119	77	87	77	0	Employees
235551	GR	EENTREE OF H	UBBELL REH	IAB AND HEA	LTH HUBBEL	L, MI 49934	
12/3	1/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	48.0%	50.0%	46.4%	39.8%	44.2%	0.0%	Percent
KPI962		Salary and Wages I	Expense		•		
2,3	27,659	2,345,283	2,208,549	2,329,000	2,692,687	0	Amount
KPI963		Fringe Benefit Expe	nse				
4	10,127	320,026	418,720	266,860	407,498	0	Amount
KPI964		Total Full Time Emp	oloyees				
	59	59	43	42	54	0	Employees
235544	HA	LLMARK LIVING	BENTON HA	ARBOR BENT	ON HARBOR	MI 49022	
12/3	1/2019		01/31/2021				FYE
	365	0	397	0	0	0	Days
KPI601		Salary Expense Per	centage				
	49.3%	0.0%	52.6%	0.0%	0.0%	0.0%	Percent
KPI962		Salary and Wages I	Expense				
2,9	43,479	0	4,466,153	0	0	0	Amount
KPI963		Fringe Benefit Expe	nse				
4	46,303	0	1,200,045	0	0	0	Amount
KPI964		Total Full Time Emp	oloyees				
	74	0	28	0	0	0	Employees

Year 201	9 Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235077 H	ALLMARK LIVIN	G HOLLAND	HOLLAND, MI	49423		
12/31/201	9 10/23/2020					FYE
36	5 297	0	0	0	0	Days
KPI601	Salary Expense Pe	ercentage				
45.9%	6 38.4%	0.0%	0.0%	0.0%	0.0%	Percent
KPI962	Salary and Wages	Expense				
2,660,92	1,998,219	0	0	0	0	Amount
KPI963	Fringe Benefit Exp	ense				
493,97	7 331,815	0	0	0	0	Amount
KPI964	Total Full Time Em	ployees				
7-	4 43	0	0	0	0	Employees
235114 H	ALLMARK LIVIN	G KALAMAZ	OO KALAMAZ	OO, MI 49006		
04/23/201	9					FYE
11:	3 0	0	0	0	0	Days
KPI601	Salary Expense Pe	ercentage				
44.5%	6 0.0%	0.0%	0.0%	0.0%	0.0%	Percent
KPI962	Salary and Wages	Expense				
1,003,25	1 0	0	0	0	0	Amount
KPI963	Fringe Benefit Exp	ense	·			
197,29	7 0	0	0	0	0	Amount
KPI964	Total Full Time Em	ployees	·			
3	4 0	0	0	0	0	Employees
235382 H	AMILTON NURS	ING HOME D	ETROIT, MI 48	207		
12/31/201	9 12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
36	366	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage				
42.6%	6 46.9%	47.8%	53.0%	53.1%	0.0%	Percent
KPI962	Salary and Wages	Expense				
2,402,55	2,667,012	2,900,420	3,153,614	3,352,081	0	Amount
KPI963	Fringe Benefit Exp	ense	'			
305,83	2 332,672	354,623	392,449	398,459	0	Amount
KPI964	Total Full Time Em	ployees	'			
6	7 68	66	68	73	0	Employees

Ye	ar 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235050 49001	НА	ROLD AND GRA	CE UPJOHN	COMMUNITY	CARE CENTER	R KALAMAZ	(OO, MI
06/3	30/2019	06/30/2020	06/30/2021	06/30/2022	06/30/2023	06/30/2024	FYE
	365	366	365	365	365	366	Days
KPI601		Salary Expense Per	centage				
	50.6%	47.9%	49.1%	40.4%	37.3%	38.4%	Percent
KPI962		Salary and Wages E	Expense				
5,3	35,625	5,133,436	5,688,040	4,439,546	4,561,044	4,933,472	Amount
KPI963		Fringe Benefit Expe	nse		'		
8	347,176	815,982	874,281	640,996	661,761	746,525	Amount
KPI964		Total Full Time Emp	loyees		'		
	117	108	131	80	117	80	Employees
235177	НА	RTFORD NURS	NG & REHAE	BILITATION C	ENTER DETRO	OIT, MI 48235	
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	39.2%	35.8%	30.8%	35.1%	43.2%	0.0%	Percent
KPI962		Salary and Wages E	Expense				
6,7	712,004	6,678,338	5,632,721	7,069,295	10,123,904	0	Amount
KPI963		Fringe Benefit Expe	nse	·			
1,5	521,557	1,338,701	1,225,714	1,402,092	1,781,303	0	Amount
KPI964		Total Full Time Emp	oloyees				
	101	85	139	145	195	0	Employees
235281	HA	STINGS REHAB	ILITATION A	ND HEALTHC	ARE CENTER	HASTINGS, I	MI 49058
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	42.8%	46.9%	43.2%	44.1%	40.8%	0.0%	Percent
KPI962		Salary and Wages I	Expense	·			
2,7	761,213	3,099,629	3,180,643	3,550,858	3,563,029	0	Amount
KPI963		Fringe Benefit Expe	nse				
2	122,463	459,685	457,056	463,730	477,851	0	Amount
KPI964		Total Full Time Emp	oloyees				
	100	94	83	65	65	0	Employees

Year	2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре			
235602	НА	ZEL I FINDLAY (COUNTRY MA	NOR SAINT J	OHNS, MI 488	379				
12/31/2	2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE			
	365	366	365	365	365	0	Days			
KPI601		Salary Expense Per	centage							
54	4.5%	56.7%	51.9%	51.5%	48.9%	0.0%	Percent			
KPI962		Salary and Wages Expense								
7,315	,923	7,781,179	6,403,675	6,183,727	6,050,981	0	Amount			
KPI963		Fringe Benefit Exper	ise							
1,252	,670	1,335,250	1,293,562	-65,726	1,265,927	0	Amount			
KPI964		Total Full Time Empl	oyees							
	199	179	118	114	115	0	Employees			
235723	HE	ALTHBRIDGE PO	OST-ACUTE R	REHABILITATI	ON WYOMING					
12/31/2	2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE			
	365	366	365	365	365	0	Days			
KPI601		Salary Expense Per	centage							
33	3.7%	36.3%	33.2%	39.0%	38.1%	0.0%	Percent			
KPI962		Salary and Wages E	xpense							
2,709			3,276,522	4,178,871	4,812,734	0	Amount			
KPI963		Fringe Benefit Exper	ise							
423	3,776	761,840	664,908	968,115	1,185,704	0	Amount			
KPI964		Total Full Time Empl	oyees							
	52	71	55	100	112	0	Employees			
235439	HE	ARTLAND HEAL	TH CARE CE	NTER-ALLEN	PARK ALLEN	PARK, MI 4	8101			
12/31/2	2019	12/31/2020	12/31/2021	12/31/2022	04/06/2023	04/30/2024	FYE			
	365	366	365	365	96	390	Days			
KPI601		Salary Expense Pero	centage							
52	2.9%	50.8%	51.5%	47.9%	44.8%	45.0%	Percent			
KPI962		Salary and Wages E	xpense		•					
8,400	,154	6,830,494	6,663,641	7,305,872	1,874,264	7,929,841	Amount			
KPI963		Fringe Benefit Exper	ise							
2,032	,212	1,798,681	1,717,429	1,622,639	523,207	1,104,445	Amount			
KPI964		Total Full Time Empl								
	160	146	151	120	111	142	Employees			

Year 2	019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235580	HE	ARTLAND HEAL	TH CARE CEI	NTER-ANN AF	RBOR ANN AF	RBOR, MI 48	105
05/31/20	019	05/31/2020	05/31/2021	05/31/2022	04/06/2023		FYE
3	365	366	365	365	310	0	Days
KPI601		Salary Expense Per	centage				
48.	5%	51.0%	48.0%	44.2%	43.8%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
9,993,	147	9,599,609	7,851,374	7,867,430	6,851,103	0	Amount
KPI963		Fringe Benefit Exper	nse				
2,427,3	397	2,298,671	2,662,164	1,972,477	2,691,743	0	Amount
KPI964		Total Full Time Emp	loyees				
•	189	178	195	176	203	0	Employees
235023	HΕ	ARTLAND HEAL	TH CARE CEI	NTER-BATTLE	CREEK BAT	TLE CREEK	, MI 4901
04/30/20	019	04/30/2020	04/30/2021	12/31/2022	12/31/2023		FYE
3	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
50.	4%	48.8%	15.8%	30.2%	36.9%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
3,129,2	203	2,964,865	1,060,530	1,907,575	2,479,494	0	Amount
KPI963		Fringe Benefit Exper	nse				
807,7	733	719,310	1,527,677	386,995	340,119	0	Amount
KPI964		Total Full Time Emp	loyees				
	69	63	79	47	39	0	Employees
235184	HE	ARTLAND HEAL	TH CARE CE	NTER-BRIARV	VOOD FLINT,	MI 48506	
04/30/20	019	04/30/2020	04/30/2021	04/30/2022	03/14/2023	04/30/2024	FYE
;	365	366	365	365	318	366	Days
KPI601		Salary Expense Per	centage				
45.	3%	46.3%	43.3%	45.8%	7.1%	51.3%	Percent
KPI962		Salary and Wages E	xpense				
5,921,7	762	5,507,896	4,478,682	5,298,206	758,827	6,072,241	Amount
KPI963		Fringe Benefit Exper	nse				
1,407,4	454	1,328,045	1,302,603	1,457,775	2,150,172	526,298	Amount
KPI964		Total Full Time Emp	loyees				
,	128	117	123	144	97	06	Employees

Sample Skilled Nursing Facility Compare reports from the Halmanac.com website.

Year 20	019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235618 I	HEARTI	LAND HEAL	TH CARE CEI	NTER-CANTON	I CANTON,	MI 48187	
12/31/20	19	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
3	865	366	365	365	269	0	Days
KPI601	Salar	y Expense Per	centage				
51.7	7%	47.2%	47.3%	53.4%	15.7%	0.0%	Percent
KPI962	Salar	y and Wages E	xpense				
10,031,3	341	7,069,828	7,023,834	8,265,925	1,991,416	0	Amount
KPI963	Fringe	e Benefit Exper	nse				
2,353,3	334	1,830,843	1,823,333	1,837,334	1,173,805	0	Amount
KPI964	Total	Full Time Emp	loyees				
1	88	145	156	177	113	0	Employees
235428 I	HEARTI	LAND HEAL	TH CARE CEI	NTER-DEARBO	RN HEIGHT	S DEARBOR	N
HEIGHTS, I				_			
12/31/20	19	12/31/2020	12/31/2021	12/31/2022	04/06/2023	04/30/2024	FYE
3	865	366	365	365	96	390	Days
KPI601	Salar	y Expense Per	centage				
53.6	6%	52.4%	52.8%	51.9%	46.7%	46.3%	Percent
KPI962	Salar	y and Wages E	xpense				
7,114,4	166	6,033,518	6,860,111	6,837,450	1,833,459	6,707,738	Amount
KPI963	Fringe	e Benefit Exper	nse				
1,625,5	528	1,609,106	1,836,852	1,744,623	542,864	938,315	Amount
KPI964	Total	Full Time Emp	loyees				
1	36	136	165	162	172	96	Employees
235132 I	HEARTI	LAND HEAL	TH CARE CEI	NTER-FOSTRIA	N FLUSHIN	NG, MI 48433	
04/30/20	19	04/30/2020	04/30/2021	12/31/2022	12/31/2023		FYE
3	865	366	365	365	365	0	Days
KPI601	Salar	y Expense Per	centage				
48.2		42.8%	11.1%	24.7%	34.5%	0.0%	Percent
KPI962		y and Wages E					
6,522,7		5,401,031	1,289,433	3,081,853	3,981,997	0	Amount
KPI963		e Benefit Exper					
1,587,8		1,281,675	2,135,665	456,978	524,554	0	Amount
KPI964		Full Time Emp					
			•				

144

91

65

20

118

0 Employees

Yea	ar 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235411	HE	ARTLAND HEAL	TH CARE CE	NTER-HAMP	TON BAY CITY	, MI 48708	
04/3	0/2019	04/30/2020	04/30/2021	04/30/2022	03/14/2023	04/30/2024	FYE
	365	366	365	365	318	366	Days
KPI601		Salary Expense Per	centage				
	49.9%		47.6%	50.6%	7.5%	48.6%	Percent
KPI962		Salary and Wages E	xpense				
2,8	75,723	2,709,596	2,330,857	2,646,201	389,418	2,887,601	Amount
KPI963		Fringe Benefit Expe	nse				
6	73,178	625,376	729,873	690,820	1,141,104	210,107	Amount
KPI964		Total Full Time Emp	loyees				
	63	56	57	67	47	45	Employees
235057	HE	ARTLAND HEAL	TH CARE CE	NTER-LIVONI	A LIVONIA, M	I 48154	
12/3	1/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	184	365	365	0	Days
KPI601		Salary Expense Per	centage				
	48.2%	47.2%	27.3%	33.0%	41.6%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
5,6	03,852	5,116,316	1,400,680	3,736,496	5,223,288	0	Amount
KPI963		Fringe Benefit Expe	nse				
1,4	41,955	1,354,199	980,818	466,541	628,371	0	Amount
KPI964		Total Full Time Emp	loyees				
	111	114	34	98	82	0	Employees
235626	HE	ARTLAND HEAL	TH CARE CE	NTER-OAKLA	AND TROY, MI	48085	
12/3	1/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	269	0	Days
KPI601		Salary Expense Per	centage				
	50.7%	46.6%	39.1%	40.7%	43.1%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
10,2	27,742	6,935,360	5,820,436	6,069,298	4,045,812	0	Amount
KPI963		Fringe Benefit Expe	nse				
2,3	22,521	1,845,537	1,499,193	1,448,456	913,924	0	Amount
KPI964		Total Full Time Emp	loyees				
	189	142	128	63	104	0	Employees

Sample Skilled Nursing Facility Compare reports from the Halmanac.com website.

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре		
235395 HE	ARTLAND HEAL	TH CARE CEN	NTER-THREE I	RIVERS THRE	E RIVERS, I	MI 49093		
04/30/2019	04/30/2020	04/30/2021	04/30/2022	04/06/2023		FYE		
365	366	365	365	341	0	Days		
KPI601	Salary Expense Per	centage		·				
50.6%	50.5%	43.2%	40.7%	46.9%	0.0%	Percent		
KPI962	Salary and Wages E	xpense						
3,862,004	3,865,425	3,744,145	3,644,670	4,294,069	0	Amount		
KPI963	Fringe Benefit Exper	nse						
999,538	1,062,402	1,606,985	1,089,174	1,350,485	0	Amount		
KPI964	Total Full Time Emp	otal Full Time Employees						
96	93	110	100	87	0	Employees		

235109 HEARTLAND HEALTH CARE CENTER - GROSSE POINTE WOODS GROSSE POINTE WOODS, MI 48236

12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE			
365	366	365	365	269	0	Days			
KPI601	Salary Expense P	lary Expense Percentage							
52.8%	49.8%	49.6%	46.7%	30.8%	0.0%	Percent			
KPI962	Salary and Wages	s Expense							
5,650,963	4,628,851	4,329,721	4,800,791	2,086,450	0	Amount			
KPI963	Fringe Benefit Exp	pense							
1,304,178	1,264,619	1,238,578	1,168,597	876,335	0	Amount			
KPI964	Total Full Time Er	nployees							
109	97	96	102	178	0	Employees			

235665 HEARTLAND HEALTH CARE CENTER - STERLING HEIGHTS STERLING HEIGHTS, MI 48312

12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE Days
365	366	365	365	269	0	
KPI601	Salary Expense Pe	rcentage	·			
48.7%	43.2%	43.3%	50.0%	41.1%	0.0%	Percent
KPI962	Salary and Wages	Expense				
10,842,274	7,959,637	7,151,478	9,335,726	5,162,503	0	Amount
KPI963	Fringe Benefit Expe	ense				
2,405,258	2,133,765	1,923,420	2,083,777	1,110,319	0	Amount
KPI964	Total Full Time Emp	oloyees				
214	176	174	206	125	0	Employees

Ye	ar 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235593	HE	NRY FORD VILL	AGE, INC DE	ARBORN, MI	48126		
12/3	1/2019	12/31/2020	09/29/2021	12/31/2022	12/31/2023		FYE
	365	366	272	365	365	0	Days
KPI601		Salary Expense Per	centage				
	26.5%	25.6%	21.9%	26.0%	28.5%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
10,6	69,457	10,518,342	7,138,842	8,799,545	10,335,295	0	Amount
KPI963		Fringe Benefit Exper	nse				
2,4	19,806	2,499,936	2,225,359	2,080,563	1,979,475	0	Amount
KPI964		Total Full Time Emp	loyees				
	106	97	261	314	341	0	Employees
235363	HE	RITAGE MANOR	HEALTHCAR	E CENT FLI	NT, MI 48532		
09/3	0/2019	09/30/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	275	365	365	0	Days
KPI601		Salary Expense Per	centage				
	50.9%	47.5%	39.2%	42.0%	38.6%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
5,7	786,400	6,014,467	3,487,749	5,441,751	5,358,433	0	Amount
KPI963		Fringe Benefit Exper	nse				
8	316,908	810,123	903,052	772,681	799,790	0	Amount
KPI964		Total Full Time Emp	loyees				
	76	69	54	54	140	0	Employees
235234	HE	RITAGE MANOR	NURSING AN	ID REHAB CE	ENTER DETRO	OIT, MI 48204	4
12/3	1/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	44.3%	45.8%	50.6%	42.5%	52.6%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
3,8	377,265	4,068,097	6,184,164	5,598,198	6,569,054	0	Amount
KPI963		Fringe Benefit Exper	nse				
4	197,496	504,087	598,960	480,816	687,116	0	Amount
KPI964		Total Full Time Emp	loyees				
	53	88	124	105	121	0	Employees

Sample Skilled Nursing Facility Compare reports from the Halmanac.com website.

Year	2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235525	HE	RITAGE NURSI	NG AND REHA	BILITATION	COMMUNITY	ZEELAND, M	l 49464
12/31/	2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
42	2.1%	41.0%	41.2%	40.6%	44.2%	0.0%	Percent
KPI962		Salary and Wages I	Expense				
1,490),974	1,520,360	1,622,087	1,747,559	1,827,310	0	Amount
KPI963		Fringe Benefit Expe	nse				
306	5,975	339,666	401,769	218,494	216,851	0	Amount
KPI964		Total Full Time Emp	loyees				
	34	31	31	31	42	0	Employees
235644	HIC	KORY RIDGE C	F TEMPERAN	ICE TEMPER	RANCE, MI 48	182	
12/31/	2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
30	6.7%	35.5%	35.8%	38.4%	40.6%	0.0%	Percent
KPI962		Salary and Wages I	Expense				
3,327	7,699	3,629,121	3,643,257	4,015,070	4,870,799	0	Amount
KPI963		Fringe Benefit Expe	nse				
977	7,103	1,046,506	1,012,626	1,050,681	1,162,377	0	Amount
KPI964		Total Full Time Emp	loyees				
	47	48	91	75	86	0	Employees
235522 MI 49445		LCREST NURS	NG AND REH	ABILITATION	I COMMUNITY	NORTH MUS	SKEGON,
12/31/	2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	8.6%	47.7%	51.0%	49.5%	48.8%	0.0%	Percent
KPI962		Salary and Wages I			I		
1,659	9,346	1,774,570	1,982,163	1,965,667	2,101,519	0	Amount
KPI963		Fringe Benefit Expe	· · ·				
	1,813	190,502	200,760	348,451	239,707	0	Amount
KPI964		Total Full Time Emp	lovees				

38

35

39

48

37

0 Employees

Sample Skilled Nursing Facility Compare reports from the Halmanac.com website.

Year 20	19 Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235197 F	IILLSDALE CO N	MEDICAL CARE	FACI HILLS	DALE, MI 4924	42	
12/31/20	19 12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
3	366	365	365	365	0	Days
KPI601	Salary Expense F	ercentage				
55.6		55.4%	56.0%	56.2%	0.0%	Percent
KPI962	Salary and Wage	s Expense				
11,642,6	11,734,454	11,452,176	11,643,216	12,023,873	0	Amount
KPI963	Fringe Benefit Ex	pense				
3,233,6	15 3,486,615	3,599,128	3,593,230	3,446,626	0	Amount
KPI964	Total Full Time Er	mployees				
2	71 212	274	274	329	0	Employees
235440 H	OLLAND HOME	- RAYBROOK	MANOR GRA	ND RAPIDS, N	/II 49546	
12/31/20	19 12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
3	366	365	365	365	0	Days
KPI601	Salary Expense F	ercentage				
32.9	% 34.9%	31.9%	32.6%	34.7%	0.0%	Percent
KPI962	Salary and Wage	s Expense				
6,345,0	6,919,143	6,212,928	7,195,387	7,841,202	0	Amount
KPI963	Fringe Benefit Ex	pense				
1,987,5	2,088,683	1,941,069	2,031,773	2,023,921	0	Amount
KPI964	Total Full Time Er	mployees				
2	77 266	240	283	245	0	Employees
235540 H MI 49512	OLLAND HOME	BRETON REH	ABILITATION	& LIVING CEN	ITRE GRAND	RAPIDS
12/31/20	19 12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
3	65 366	365	365	365	0	Days
KPI601	Salary Expense F	ercentage				
52.2		55.1%	55.4%	58.6%	0.0%	Percent
KPI962	Salary and Wage					
2,983,8		2,997,528	3,256,947	3,528,346	0	Amount
KPI963	Fringe Benefit Ex	pense				
613,2		561,706	547,603	567,240	0	Amount
KPI964	Total Full Time Er	mplovees				

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57

53

58

0 Employees

66

72

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235279 HC	OLT SENIOR CA	RE AND REHA	B CENTER, L	LC HOLT, MI	48842	
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage				
43.7%	43.1%	43.0%	40.6%	46.6%	0.0%	Percent
KPI962	Salary and Wages	Expense		'		
4,756,520			4,418,935	5,636,901	0	Amount
KPI963	Fringe Benefit Exp	ense				
909,852	889,891	864,305	841,048	1,034,409	0	Amount
KPI964	Total Full Time Em	ployees				
112	102	88	79	101	0	Employees
235056 HC	YT NURSING 8	REHAB CENT	RE SAGINAV	V, MI 48602		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage		'		
42.7%	40.4%	38.6%	41.8%	47.1%	0.0%	Percent
KPI962	Salary and Wages	Expense				
5,495,429	4,866,548	4,162,617	4,526,652	5,190,982	0	Amount
KPI963	Fringe Benefit Exp	ense				
971,057	927,900	849,259	882,482	841,456	0	Amount
KPI964	Total Full Time Em	ployees				
143	123	122	87	100	0	Employees
235028 HU	IRON CO MED	CARE FACILIT	Y BAD AXE, N	/II 48413		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage		·		
51.6%	53.1%	53.5%	51.0%	48.6%	0.0%	Percent
KPI962	Salary and Wages	Expense				
7,747,347	8,063,523	7,617,256	7,170,363	6,972,567	0	Amount
KPI963	Fringe Benefit Exp	ense				
2,459,500	2,669,079	2,631,886	2,493,985	2,525,551	0	Amount
KPI964	Total Full Time Em	ployees				
173	180	163	162	109	0	Employees

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235592 HU	RON WOODS N	URSING CENT	ER KAWKAV	VLIN, MI 48631		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
40.6%	39.2%	40.5%	42.3%	43.1%	0.0%	Percent
KPI962	Salary and Wages E	xpense				
2,408,187	2,214,632	2,139,096	2,287,161	2,602,960	0	Amount
KPI963	Fringe Benefit Expe	nse				
520,053	519,971	456,431	477,188	487,337	0	Amount
KPI964	Total Full Time Emp	loyees				
60	75	47	48	52	0	Employees
235648 IHN	SENIOR LIVIN	G COMMUNIT	Y MONROE, N	/II 48162		
06/30/2019	06/30/2020	06/30/2021	06/30/2022	06/30/2023	06/30/2024	FYE
365	366	365	365	365	366	Days
KPI601	Salary Expense Per	centage				
20.8%	22.2%	20.1%	22.0%	20.4%	25.4%	Percent
KPI962	Salary and Wages E	xpense				
3,381,939	3,554,801	3,326,434	3,296,052	3,515,421	5,052,549	Amount
KPI963	Fringe Benefit Expe	nse				
1,347,884	1,382,787	1,264,330	1,186,969	1,080,332	1,915,521	Amount
KPI964	Total Full Time Emp	loyees				
124	124	106	108	91	114	Employees
235514 IMF	PERIAL, A VILLA	CENTER DE	ARBORN HEI	GHTS, MI 4812	25	
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
41.6%	34.3%	29.8%	28.2%	36.4%	0.0%	Percent
KPI962	Salary and Wages E	xpense				
8,175,631	6,956,692	6,105,064	6,458,081	9,174,249	0	Amount
KPI963	Fringe Benefit Expe	nse				
1,128,486	880,541	787,887	815,515	1,172,765	0	Amount
KPI964	Total Full Time Emp	loyees				
185	138	118	107	146	0	Employees

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235015 INC	SHAM COUNTY	MEDICAL CAF	RE FAC OKEN	MOS, MI 48864		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
56.1%	60.4%	56.2%	56.8%	44.6%	0.0%	Percent
KPI962	Salary and Wages E	Expense				
17,232,345	19,016,970	18,356,931	15,035,986	12,294,130	0	Amount
KPI963	Fringe Benefit Expe	nse				
4,286,317	3,817,265	4,962,765	4,032,518	3,360,410	0	Amount
KPI964	Total Full Time Emp	loyees				
365	389	323	244	199	0	Employees
235548 INN	AT FREEDOM	VILLAGE, THE	HOLLAND, I	VII 49423		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
24.3%	19.9%	22.5%	21.6%	21.0%	0.0%	Percent
KPI962	Salary and Wages E	Expense				
6,848,763	5,649,043	5,640,551	5,605,457	6,258,164	0	Amount
KPI963	Fringe Benefit Expe	nse				
1,181,073	1,915,996	2,151,750	2,077,692	2,147,667	0	Amount
KPI964	Total Full Time Emp	loyees				
276	283	262	197	71	0	Employees
235011 IOS	SCO CO MEDICA	AL CARE FACI	LITY TAWAS	CITY, MI 4876	3	
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
47.5%	47.9%	50.7%	49.6%	49.9%	0.0%	Percent
KPI962	Salary and Wages E	Expense				
3,965,367	4,100,850	4,014,881	3,616,741	4,242,743	0	Amount
KPI963	Fringe Benefit Expe	nse				
1,116,605		1,023,272	857,119	946,801	0	Amount
KPI964	Total Full Time Emp					
112	104	79	70	77	0	Employees

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235257 IRC	ON CO MEDICAL	CARE FACIL	ITY CRYSTAI	L FALLS, MI	49920	
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
53.2%	49.4%	49.0%	48.8%	44.3%	0.0%	Percent
KPI962	Salary and Wages E	xpense				
11,864,121	11,824,560	10,614,614	10,056,714	10,014,892	0	Amount
KPI963	Fringe Benefit Expe	nse				
5,335,026	6,140,771	3,763,141	4,032,850	3,665,912	0	Amount
KPI964	Total Full Time Emp	loyees				
296	282	303	262	267	0	Employees
235601 IRC	N RIVER CARE	CENTER IRO	N RIVER, MI	49935		. ,
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
42.0%	42.4%	40.5%	43.0%	41.8%	0.0%	Percent
KPI962	Salary and Wages E	Expense				
1,737,941			2,459,067	2,718,109	0	Amount
KPI963	Fringe Benefit Expe	nse				
437,896	314,780	278,372	395,293	450,626	0	Amount
KPI964	Total Full Time Emp	loyees				
29	28	39	42	49	0	Employees
235037 ISA	BELLA CO MED	DICAL CARE F	ACIL MOUNT	ΓPLEASANT,	MI 48858	
09/30/2019	09/30/2020	09/30/2021	09/30/2022	09/30/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
42.1%	40.3%	44.7%	46.2%	46.9%	0.0%	Percent
KPI962	Salary and Wages E	xpense				
5,977,680	6,465,310	6,837,727	7,475,383	8,099,801	0	Amount
KPI963	Fringe Benefit Expe					
1,873,317	1,762,916	1,848,455	2,274,727	2,823,399	0	Amount
KPI964	Total Full Time Emp		. ,			
	153	145		127		Employees

Year 201	9 Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235019 J <i>A</i>	CKSON COUNT	TY MEDICAL C	ARE FACILIT	Y JACKSON,	MI 49201	
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
36	366	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage				
46.5%		54.9%	51.7%	53.3%	0.0%	Percent
KPI962	Salary and Wages	Expense				
11,789,438			11,782,083	14,116,794	0	Amount
KPI963	Fringe Benefit Exp	ense				
5,826,80	4,426,528	3,075,490	2,513,229	2,754,204	0	Amount
KPI964	Total Full Time Em	ployees				
270	270	208	205	225	0	Employees
235628 J <i>A</i>	MIESON NURS	ING HOME HA	RRISVILLE, N	/II 48740		
06/30/2019	06/30/2020	06/30/2021	06/30/2022	06/30/2023	06/30/2024	FYE
36	366	365	365	365	366	Days
KPI601	Salary Expense Pe	ercentage				
61.9%	64.1%	66.7%	65.3%	64.4%	65.1%	Percent
KPI962	Salary and Wages	Expense		'		
865,862	910,929	942,531	918,322	871,191	948,184	Amount
KPI963	Fringe Benefit Exp	ense		·		
93,026	94,577	98,632	96,731	87,929	92,169	Amount
KPI964	Total Full Time Em	ployees		·		
10	10	9	19	19	20	Employees
235519 KI	NG NURSING &	REHABILITAT	TON COMMUN	NITY HOUGH	ΓΟΝ LAKE, M	l 48629
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
36	366	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage		·		
38.2%	38.2%	37.6%	39.6%	45.7%	0.0%	Percent
KPI962	Salary and Wages	Expense				
1,662,437	1,620,188	1,581,352	1,724,766	2,162,809	0	Amount
KPI963	Fringe Benefit Exp	ense				
204,32	186,194	301,114	203,482	310,237	0	Amount
KPI964	Total Full Time Em	ployees		'		
43	37	33	34	49	0	Employees

Ye	ar 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235343	KIT	H HAVEN FLIN	T, MI 48504				
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	39.3%	34.0%	29.7%	37.2%	43.5%	0.0%	Percent
KPI962		Salary and Wages I	Expense				
6,2	229,298			6,289,360	8,051,801	0	Amount
KPI963		Fringe Benefit Expe	nse				
2,0	065,440	1,666,692	1,443,199	1,460,241	1,616,377	0	Amount
KPI964		Total Full Time Emp	loyees				
	90	69	131	133	147	0	Employees
235320	LA	HSER HILLS CA	RE CENTRE	SOUTHFIELD	, MI 48034		
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage	'			
	46.8%	40.6%	34.3%	43.8%	50.7%	0.0%	Percent
KPI962		Salary and Wages I	Expense		·		
6,7	798,447	5,704,165	4,359,599	5,680,250	6,817,250	0	Amount
KPI963		Fringe Benefit Expe	nse				
1,3	309,654	1,149,063	937,622	1,084,725	1,201,156	0	Amount
KPI964		Total Full Time Emp	oloyees				
	162	129	88	105	125	0	Employees
235481	LA	KE ORION NUR	SING CENTER	R LAKE ORIO	N, MI 48362		
09/3	30/2019	09/30/2020	09/30/2021	09/30/2022	09/30/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage		·		
	50.9%	50.7%	50.6%	35.6%	38.0%	0.0%	Percent
KPI962		Salary and Wages I	Expense	•	·		
6,2	286,732	5,929,961	5,801,297	3,819,626	4,172,123	0	Amount
KPI963		Fringe Benefit Expe	nse				
1,1	192,348	1,255,064	1,180,447	1,022,660	924,108	0	Amount
KPI964		Total Full Time Emp	oloyees				
	138	128	96	85	96	0	Employees

Sample Skilled Nursing Facility Compare reports from the Halmanac.com website.

Year 2	2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235116	LA	KE WOODS NUR	SING & REHA	ABILITATION	CENTER MU	JSKEGON, MI	49442
12/31/2	019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
44.	.0%	42.1%	40.2%	46.7%	43.9%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
3,267,	648	3,073,335	2,591,982	3,363,877	3,872,587	0	Amount
KPI963		Fringe Benefit Exper	nse				
660,	529	591,869	498,313	596,043	730,553	0	Amount
KPI964		Total Full Time Emp	loyees				
	88	105	57	73	91	0	Employees
235589	LA	KELAND CENTE	R (THE) SOU	THFIELD, MI	48034		
12/31/2	019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
;	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
48.	.8%	38.1%	36.8%	33.0%	45.2%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
6,320,	024	5,291,977	4,943,629	4,071,018	5,316,118	0	Amount
KPI963		Fringe Benefit Exper	nse				
530,	479	703,113	455,010	503,106	458,630	0	Amount
KPI964		Total Full Time Emp	loyees				
	142	129	97	91	97	0	Employees
235547 48036	LA	KEPOINTE SENI	OR CARE ANI	D REHAB CE	NTER, L L C	CLINTON TO	WNSHIP,
12/31/2	019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
;	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
40.	.5%	38.3%	34.1%	34.9%	46.2%	0.0%	Percent
<pi962< td=""><td></td><td>Salary and Wages E</td><td>xpense</td><td></td><td></td><td></td><td></td></pi962<>		Salary and Wages E	xpense				
5,396,	963	5,130,355	4,614,574	4,696,587	6,351,008	0	Amount
KPI963		Fringe Benefit Exper	nse				
1,004,	955	900,199	906,226	876,603	1,038,433	0	Amount
KPI964		Total Full Time Emp	loyees				

128

238

82

112

106

0 Employees

Ye	ar 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235719 HEIGHT		KESIDE MANOR 48313	NURSING AN	ID REHABILI	TATION CENT	ER STERLIN	G
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage	·	·		
	36.7%	39.0%	43.0%	44.9%	43.3%	0.0%	Percent
KPI962		Salary and Wages E	Expense				
1,9	968,952	2,266,016	3,262,985	3,661,956	2,804,675	0	Amount
KPI963		Fringe Benefit Expe	nse				
2	208,835	259,741	316,321	362,430	356,903	0	Amount
KPI964		Total Full Time Emp	loyees				
	28	47	64	63	50	0	Employees
235515	LA	KEVIEW MANOF	RHEALTHCAR	RE CENTER	TAWAS CITY,	MI 48763	
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	42.1%		42.6%	42.7%	44.7%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
2,5	570,830	2,647,090	2,639,401	2,861,960	3,419,472	0	Amount
KPI963		Fringe Benefit Expe	nse				
6	89,326	645,782	640,375	716,234	897,153	0	Amount
KPI964		Total Full Time Emp	loyees				
	35	34	69	64	69	0	Employees
235058	LA	PEER COUNTY	MEDICAL CAR	RE FAC LAP	EER, MI 4844	6	
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	48.1%	51.1%	49.4%	50.6%	49.4%	0.0%	Percent
KPI962		Salary and Wages E	Expense				
14,9	918,294	15,413,619	13,313,594	14,333,971	14,358,956	0	Amount
KPI963		Fringe Benefit Expe	nse				
4,8	343,824	4,972,190	4,882,545	5,091,341	5,627,754	0	Amount
KPI964		Total Full Time Emp	loyees				
	362	348	368	368	274	0	Employees

Year 201	9 Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235299 LA	URELS OF BE	DFORD (THE)	BATTLE CRE	EK, MI 49017		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
36	366	365	365	365	0	Days
KPI601	Salary Expense P	ercentage				
45.9%			46.5%	43.4%	0.0%	Percent
KPI962	Salary and Wages	s Expense				
4,991,269	4,804,710	5,701,581	6,290,734	5,862,237	0	Amount
KPI963	Fringe Benefit Ex	pense				
1,109,53	1,153,292	1,157,867	1,574,195	1,542,541	0	Amount
KPI964	Total Full Time Er	mployees				
102	92	114	104	107	0	Employees
235636 LA	URELS OF CA	RSON CITY C	ARSON CITY,	MI 48811		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
36	366	365	365	365	0	Days
KPI601	Salary Expense P	ercentage				
45.1%			43.2%	43.8%	0.0%	Percent
KPI962	Salary and Wages	s Expense	'	'		
3,746,599	3,689,669	3,668,325	4,116,407	4,738,986	0	Amount
KPI963	Fringe Benefit Ex	pense		·		
774,812	915,684	1,254,344	966,552	1,571,301	0	Amount
KPI964	Total Full Time Er	nployees		·		
8	7 82	85	78	82	0	Employees
235302 LA	URELS OF CO	LDWATER,TH	E COLDWATE	ER, MI 49036		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
36	366	365	365	365	0	Days
KPI601	Salary Expense P	ercentage				
42.2%	39.3%	43.5%	44.3%	45.9%	0.0%	Percent
KPI962	Salary and Wages	s Expense		·		
5,896,030	5,911,162	5,880,093	6,762,151	7,323,330	0	Amount
KPI963	Fringe Benefit Ex	pense	'	'		
1,588,842	1,599,645	1,395,518	2,005,994	2,058,679	0	Amount
KPI964	Total Full Time Er	nployees	'	'		
13:	125	130	120	123	0	Employees

Ye	ar 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235513	LA	URELS OF FULT	ON,THE PER	RRINTON, MI	48871		
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	39.2%		40.6%	41.8%	44.6%	0.0%	Percent
KPI962		Salary and Wages E	Expense				
1,7	784,389	2,048,659	1,867,000	2,041,278	2,453,649	0	Amount
KPI963		Fringe Benefit Expe	nse				
6	92,001	510,539	395,822	417,825	577,867	0	Amount
KPI964		Total Full Time Emp	loyees				
	43	48	49	42	42	0	Employees
235483	LA	URELS OF GAL	ESBURG (TH	E) GALESBU	RG, MI 49053		
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	43.6%	43.8%	48.6%	48.7%	47.7%	0.0%	Percent
KPI962		Salary and Wages E	xpense		'		
3,8	309,012	3,932,715	4,357,362	4,753,981	4,998,122	0	Amount
KPI963		Fringe Benefit Expe	nse		·		
8	310,222	780,852	851,212	1,071,666	1,275,874	0	Amount
KPI964		Total Full Time Emp	loyees		·		
	81	78	92	80	83	0	Employees
235327	LA	URELS OF HUD	SONVILLE (T	HE) HUDSON	IVILLE, MI 494	126	
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage		·		
	41.3%	39.8%	43.3%	47.9%	44.3%	0.0%	Percent
KPI962		Salary and Wages E	Expense				
3,9	36,196	4,062,918	4,077,748	4,691,254	4,627,182	0	Amount
KPI963		Fringe Benefit Expe	nse		'		
8	32,915	897,480	959,301	903,029	1,263,735	0	Amount
KPI964		Total Full Time Emp	loyees				
	85	85	91	81	84	0	Employees

Ye	ar 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235253	LA	URELS OF KEN	T (THE) LOWE	ELL, MI 4933	1		
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	41.2%	37.0%	34.7%	39.9%	37.7%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
4,7	714,648	4,629,792	4,169,944	4,406,200	4,127,747	0	Amount
KPI963		Fringe Benefit Expe	nse				
1,2	229,222	1,185,510	2,339,633	1,080,348	1,203,791	0	Amount
KPI964		Total Full Time Emp	loyees				
	110	103	102	77	78	0	Employees
235385	LA	URELS OF MT. F	PLEASANT (TI	HE) MOUNT	PLEASANT, MI	48858	
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage		'		
	41.3%	36.0%	41.6%	44.0%	45.9%	0.0%	Percent
KPI962		Salary and Wages E	xpense		·		
3,7	700,752	3,552,980	4,156,918	4,899,021	5,299,623	0	Amount
KPI963		Fringe Benefit Expe	nse				
7	752,496	887,062	1,263,794	1,334,313	1,349,128	0	Amount
KPI964		Total Full Time Emp	loyees				
	83	79	96	92	92	0	Employees
235313	LA	URELS OF SANI	DY CREEK (TH	HE) WAYLAN	D, MI 49348		
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	38.2%	35.7%	35.0%	35.5%	38.2%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
3,3	368,136	3,189,929	2,768,067	3,165,741	3,413,831	0	Amount
KPI963		Fringe Benefit Expe	nse				
Į.	970,723	745,626	677,691	598,976	764,126	0	Amount
KPI964		Total Full Time Emp	loyees				
	86	80	80	59	66	0	Employees

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235224 LE	NAWEE MEDICA	AL CARE FACI	LITY ADRIAN	, MI 49221		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
52.6%	58.6%	55.0%	49.3%	49.0%	0.0%	Percent
KPI962	Salary and Wages E	Expense				
6,730,804	8,268,182	8,951,938	7,719,724	8,928,459	0	Amount
KPI963	Fringe Benefit Expe	nse				
1,555,762	1,809,319	2,461,266	1,822,334	1,857,659	0	Amount
KPI964	Total Full Time Emp	loyees				
166	172	160	142	147	0	Employees
235471 LIF	E CARE CENTE	R OF PLAINW	ELL PLAINWI	ELL, MI 49080		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
49.1%		50.8%	51.8%	51.7%	0.0%	Percent
KPI962	Salary and Wages E	Expense				
5,338,698			5,371,747	5,856,113	0	Amount
KPI963	Fringe Benefit Expe	nse				
846,677	1,005,055	889,272	866,008	958,316	0	Amount
KPI964	Total Full Time Emp	loyees				
114	106	92	89	100	0	Employees
235543 LIN	ICOLN HAVEN N	IURSING & RE	HAB COMMU	NITY LINCOL	N, MI 48742	
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
41.6%	39.0%	37.7%	42.7%	45.9%	0.0%	Percent
KPI962	Salary and Wages E	Expense				
1,135,672	1,197,278	1,128,121	1,269,815	1,377,119	0	Amount
KPI963	Fringe Benefit Expe	nse	'			
154,419	121,659	176,120	371,610	259,404	0	Amount
KPI964	Total Full Time Emp	loyees				
30	26	23	25	30	0	Employees

Yea	ar 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235590	LIV	ONIA WOODS N	IURSING AND	REHABILITA	TION LIVON	IA, MI 48154	
12/3	1/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	40.3%	46.1%	49.0%	41.1%	39.5%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
2,9	17,964	3,446,318	3,487,553	3,105,396	3,281,034	0	Amount
KPI963		Fringe Benefit Exper	nse				
4	53,025	503,197	494,757	535,057	409,014	0	Amount
KPI964		Total Full Time Emp	loyees				
	60	71	54	76	44	0	Employees
235252	LO	URDES REHABI	LITATION ANI	D HEALTHCA	RE CENTER	WATERFORE), MI 4832
12/3	1/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	49.5%	51.2%	47.8%	40.0%	44.5%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
5,9	73,377	5,850,609	5,374,024	4,905,549	4,912,828	0	Amount
KPI963		Fringe Benefit Exper	nse				
9	72,212	872,787	765,746	812,039	684,153	0	Amount
KPI964		Total Full Time Emp	loyees				
	128	114	91	81	84	0	Employees
235182	LYI	NWOOD MANOR	HEALTHCAR	RE CENTER A	ADRIAN, MI 4	9221	
12/3	1/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	35.9%	37.0%	33.9%	38.0%	41.9%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
2,6	67,334	2,630,574	2,529,525	3,027,095	3,630,198	0	Amount
KPI963		Fringe Benefit Exper	nse				
4	70,726	395,538	374,395	505,340	606,960	0	Amount
KPI964		Total Full Time Emp	loyees				
	81	73	45	70	62	0	Employees

Year	2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235003	MA	NISTEE COUNT	Y MEDICAL (CARE FACILITY	Y MANISTEE,	, MI 49660	
09/30/2	2019	09/30/2020	09/30/2021	09/30/2022	09/30/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
46	6.5%	46.9%	49.0%	51.2%	49.7%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
5,038	,579	4,819,007	4,291,265	3,786,772	4,033,795	0	Amount
KPI963		Fringe Benefit Exper	nse				
1,430	,726	1,541,250	1,321,305	1,425,221	1,428,280	0	Amount
KPI964		Total Full Time Emp	loyees				
	124	119	97	75	71	0	Employees
235267	MA	NORCARE NUR	SING AND RI	EHABILITATIO	N CENTER K	INGSFORD, I	MI 49801
05/31/2	2019	05/31/2020	05/31/2021	05/31/2022	04/06/2023	05/31/2024	FYE
	365	366	365	365	310	366	Days
KPI601		Salary Expense Per	centage				
47	7.1%	47.9%	43.0%	44.2%	55.5%	41.5%	Percent
KPI962		Salary and Wages E	xpense				
4,644	,404	4,451,346	3,797,226	3,623,136	3,936,236	3,947,891	Amount
KPI963		Fringe Benefit Exper	nse				
1,285	,546	1,244,212	1,660,125	1,205,237	1,225,542	619,090	Amount
KPI964		Total Full Time Emp	loyees				
	106	101	111	99	65	75	Employees
235008	MA	PLE LAWN MED	ICAL CARE	FACILI COLD	WATER, MI 49	9036	
12/31/2	2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
52	2.3%	52.2%	52.6%	57.2%	57.0%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
8,254	,415	8,914,072	8,252,689	8,431,314	8,685,940	0	Amount
KPI963		Fringe Benefit Exper	nse				
1,847	,348	2,043,806	2,013,085	2,093,787	2,003,505	0	Amount
KPI964		Total Full Time Emp					
	176	176	119	146	156		Employees

Year 2	2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235613	MA	PLE MANOR F	REHAB CENTE	R WAYNE, MI	48184		
12/31/2	2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense P	ercentage				
39	9.7%	39.7%	48.2%	55.0%	56.4%	0.0%	Percent
KPI962		Salary and Wages	s Expense				
2,886	,294	2,886,294	2,435,079	2,698,880	3,026,787	0	Amount
KPI963		Fringe Benefit Exp	pense				
557	,497	557,497	467,738	434,081	293,004	0	Amount
KPI964		Total Full Time Er	nployees				
	37	37	48	44	51	0	Employees
235669	MA	PLE MANOR F	REHAB CENTE	R OF NOVI INC	NOVI, MI 4	8377	
12/31/2	2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense P	ercentage				
44	1.5%	44.5%	38.7%	37.2%	48.1%	0.0%	Percent
KPI962		Salary and Wages	s Expense				
4,201	,877	4,201,877	3,441,146	3,494,500	4,662,205	0	Amount
KPI963		Fringe Benefit Exp	pense				
687	,569	687,569	603,625	1,133,092	726,555	0	Amount
KPI964		Total Full Time Er	nployees				
	57	57	63	54	81	0	Employees
235588	MA	PLE VALLEY	NURSING HOM	ME MAPLE CIT	Y, MI 49664		
12/31/2	2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense P	ercentage	·			
65	5.2%	61.8%	0.0%	0.0%	0.0%	0.0%	Percent
KPI962		Salary and Wages	s Expense				
1,339	,703	1,486,028	0	0	0	0	Amount
KPI963		Fringe Benefit Exp	pense				
258	,008	254,882	0	0	0	0	Amount
KPI964		Total Full Time Er	nployees				
	28	29	0	0	0	0	Employees

Yea	ar 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235518	MA	PLE WOODS MA	ANOR CLIO,	MI 48420			
12/3	1/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	46.6%	46.6%	47.6%	48.8%	49.2%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
6,7	68,261	6,291,021	6,283,355	6,541,926	7,085,264	0	Amount
KPI963		Fringe Benefit Exper	nse				
1,2	36,503	1,139,428	1,059,939	980,149	1,150,842	0	Amount
KPI964		Total Full Time Emp	loyees				
	158	199	125	131	149	0	Employees
235005	MA	PLES BENZIE C	O MEDICAL	CARE FRANK	KFORT, MI 496	35	
09/3	0/2019	09/30/2020	09/30/2021	09/30/2022	09/30/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	46.0%	43.9%	47.3%	46.6%	38.6%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
4,7	89,501	5,006,291	5,011,267	5,000,978	4,876,893	0	Amount
KPI963		Fringe Benefit Exper	nse				
1,9	73,885	2,088,537	1,883,409	1,698,440	1,663,328	0	Amount
KPI964		Total Full Time Emp	loyees				
	122	121	105	105	85	0	Employees
235321	MA	RQUETTE COU	NTY MEDICA	L CARE FACI	LITY ISHPEMI	NG, MI 49849	9
12/3	1/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	50.4%	53.7%	56.6%	53.2%	50.7%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
9,8	61,714	10,738,213	11,070,845	10,787,619	11,434,444	0	Amount
KPI963		Fringe Benefit Exper	nse		•		
4,0	04,187	3,459,963	3,347,570	3,536,299	3,566,364	0	Amount
KPI964		Total Full Time Emp	loyees				
	249	254	223	210	200	0	Employees

Sample Skilled Nursing Facility Compare reports from the Halmanac.com website.

Year	2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235174	MA	RSHALL NURSI	NG AND REH	ABILITATION	COMMUNITY	MARSHALL,	MI 49068
12/31/	2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
3	7.5%	42.5%	43.1%	37.7%	39.2%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
1,877	7,876	2,218,340	2,400,582	2,223,183	2,416,520	0	Amount
KPI963		Fringe Benefit Exper	nse				
330	0,823	350,240	319,067	318,403	375,594	0	Amount
KPI964		Total Full Time Emp	loyees				
	47	47	39	48	57	0	Employees
235155	MA	RTHA T BERRY	MCF MOUNT	CLEMENS, N	VII 48043		
12/31/	2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
4	4.8%	49.2%	50.8%	45.8%	50.0%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
13,313	3,862	16,577,633	17,386,357	15,623,224	18,751,995	0	Amount
KPI963		Fringe Benefit Exper	nse				
6,178	3,994	5,995,005	5,920,766	5,822,646	5,638,824	0	Amount
KPI964		Total Full Time Emp	loyees				
	310	320	324	281	324	0	Employees
235288 MI 48322		RVIN & BETTY I	DANTO FAMIL	Y HEALTH C	ARE CENTER	WEST BLOC	OMFIELD,
12/31/	2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	214	0	Days
KPI601		Salary Expense Per	centage				
	6.4%	47.0%	47.2%	47.6%	49.1%	0.0%	Percent
KPI962		Salary and Wages E					
7,112	2,065	6,859,671	6,926,042	6,969,025	3,665,792	0	Amount
KPI963		Fringe Benefit Exper					
	5,334	1,740,719	1,826,731	1,764,837	1,236,859	0	Amount
KPI964		Total Full Time Emp					

135

149

165

157

159

0 Employees

Yea	r 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235369	MA	RWOOD MANO	R NURSING I	HOME PORT	HURON, MI 48	3060	
09/30	0/2019	09/30/2020	09/30/2021	09/30/2022	09/30/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	rcentage				
	53.0%	54.4%	53.9%	54.4%	51.7%	0.0%	Percent
KPI962		Salary and Wages I	Expense				
11,90	01,774	11,959,796	12,239,661	12,607,034	13,320,886	0	Amount
KPI963		Fringe Benefit Expe	nse				
2,56	66,738	2,493,392	2,824,232	3,211,773	3,325,154	0	Amount
KPI964		Total Full Time Emp	oloyees	·	·		
	278	385	244	250	298	0	Employees
235708	MA	RY FREE BED S	SUB-ACUTE I	REHABILITAT	ION GRAND F	RAPIDS, MI 4	9503
06/30	0/2019	06/30/2020	06/30/2021	06/30/2022	06/30/2023	06/30/2024	FYE
	365	366	365	365	365	366	Days
KPI601		Salary Expense Per	rcentage				
	37.6%	36.3%	34.0%	41.2%	40.9%	41.6%	Percent
KPI962		Salary and Wages I	Expense				
2,99	94,707	2,944,719	3,194,326	3,858,616	4,112,674	4,487,053	Amount
KPI963		Fringe Benefit Expe	nse				
74	48,677	736,179	801,955	940,396	1,029,461	1,126,120	Amount
KPI964		Total Full Time Emp	oloyees				
	59	62	58	61	60	77	Employees
235120	MA	RYCREST MAN	OR LIVONIA	, MI 48154			
06/30	0/2019	06/30/2020	03/21/2021				FYE
	365	366	264	0	0	0	Days
KPI601		Salary Expense Per	rcentage				
	33.8%	32.2%	40.2%	0.0%	0.0%	0.0%	Percent
KPI962		Salary and Wages I	Expense				
5,86	64,194	6,110,748	3,647,834	0	0	0	Amount
KPI963		Fringe Benefit Expe	nse				
1,47	70,773	1,610,971	991,498	0	0	0	Amount
KPI964		Total Full Time Emp	oloyees				
	154	154	123	0	0	0	Employees

Year	2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235667	MA	RYWOOD HEAL	TH CENTER	GRAND RAP	IDS, MI 49503		
06/30/2	2019	05/21/2020					FYE
	365	326	0	0	0	0	Days
KPI601		Salary Expense Per	centage				
37	7.1%	39.9%	0.0%	0.0%	0.0%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
2,925	5,222	2,658,168	0	0	0	0	Amount
KPI963		Fringe Benefit Exper	nse				
693	3,186	646,620	0	0	0	0	Amount
KPI964		Total Full Time Emp	oyees				
	50	71	0	0	0	0	Employees
235530	MA	RYWOOD NURS	ING CARE C	ENTER LIVO	NIA, MI 48154		
06/30/2	2019	06/30/2020	06/30/2021	06/30/2022	06/30/2023	06/30/2024	FYE
	365	366	365	365	365	366	Days
KPI601		Salary Expense Per	centage				
48	8.0%	49.6%	47.3%	48.3%	46.9%	46.9%	Percent
KPI962		Salary and Wages E	xpense				
7,487			7,345,305	7,729,849	8,748,754	9,433,861	Amount
KPI963		Fringe Benefit Exper	ise				
1,454	1,851	1,453,198	1,371,724	1,406,465	1,543,580	1,602,329	Amount
KPI964		Total Full Time Emp	oyees	·			
	166	145	146	136	140	149	Employees
235025	ME	ADOW BROOK	MEDICAL CA	RE FACILITY	BELLAIRE, M	II 49615	
12/31/2	2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
45	5.5%	48.4%	48.0%	46.2%	43.0%	0.0%	Percent
KPI962		Salary and Wages E	xpense		•		
9,631	,815	9,815,729	9,268,020	8,085,825	7,802,548	0	Amount
KPI963		Fringe Benefit Exper	ise				
3,058	3,732	3,083,977	2,835,877	2,718,582	2,289,276	0	Amount
KPI964		Total Full Time Emp	oyees				
	211	206	171	138	135	0	Employees

Year 201	9 Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235640 M	EADOW WOOD	S NURSING AI	ND REHAB CE	NTER BLOOM	IINGDALE, M	II 49026
12/31/201	9 12/31/2020	12/31/2021	12/31/2022	12/31/2023	06/07/2024	FYE
36	5 366	365	365	365	159	Days
KPI601	Salary Expense F	Percentage				
40.19			39.5%	41.0%	40.6%	Percent
KPI962	Salary and Wage	s Expense				
2,358,38	4 2,131,065	2,139,186	2,291,122	2,796,116	1,147,440	Amount
KPI963	Fringe Benefit Ex	pense				
487,86	3 515,630	401,451	355,500	479,626	242,312	Amount
KPI964	Total Full Time E	mployees		<u>'</u>		
6	0 55	50	60	71	27	Employees
235356 M	EDILODGE AT	THE SHORE G	RAND HAVEN	l, MI 49417		
12/31/201	9 12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
36	5 366	365	365	365	0	Days
KPI601	Salary Expense F	Percentage		·		
39.2%	6 37.7%	40.7%	41.8%	41.5%	0.0%	Percent
KPI962	Salary and Wage	s Expense		·		
4,576,74	0 4,318,951	4,262,152	5,130,672	5,378,024	0	Amount
KPI963	Fringe Benefit Ex	pense				
712,49	6 779,607	912,041	561,186	531,291	0	Amount
KPI964	Total Full Time E	mployees				
11	1 154	154	138	145	0	Employees
235280 M	EDILODGE OF	ALPENA ALPI	ENA, MI 49707	•		
12/31/201	9 12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
36	5 366	365	365	365	0	Days
KPI601	Salary Expense F	Percentage				
40.4%	6 40.0%	44.1%	43.5%	45.9%	0.0%	Percent
KPI962	Salary and Wage	s Expense				
4,741,36	0 4,638,091	4,565,133	5,398,715	5,442,939	0	Amount
KPI963	Fringe Benefit Ex	pense				
748,76	5 865,644	1,030,281	1,550,662	719,155	0	Amount
KPI964	Total Full Time E	mployees				
13	8 175	191	148	148	0	Employees

Year 20	019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235517 I	MED	LODGE OF	CAMPUS ARE	A EAST LANS	SING, MI 48823		
12/31/20	19	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
3	65	366	365	365	365	0	Days
KPI601	Sa	alary Expense F	Percentage		·		
42.0	0%	39.5%	43.1%	35.5%	39.8%	0.0%	Percent
KPI962	Sa	alary and Wage	s Expense		'		
3,438,0	54	3,229,648	2,838,534	3,050,989	3,379,867	0	Amount
KPI963	Fr	inge Benefit Ex	pense				
516,8	841	430,398	325,040	312,375	338,307	0	Amount
KPI964	To	otal Full Time E	mployees		·		
	96	72	67	62	65	0	Employees
235653 I	MED	LODGE OF	CAPITAL AREA	A LANSING, N	/II 48910		
12/31/20	19	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
3	65	366	365	365	365	0	Days
KPI601	Sa	alary Expense F	Percentage		'		
41.9	9%	40.9%	37.1%	42.0%	45.6%	0.0%	Percent
KPI962	Sa	alary and Wage	s Expense				
4,809,0	96	4,380,618	3,581,022	4,369,489	5,139,445	0	Amount
KPI963	Fr	inge Benefit Ex	pense				
662,4	58	646,715	557,598	552,000	510,573	0	Amount
KPI964	To	otal Full Time E	mployees				
1	38	142	89	91	101	0	Employees
235286 I	MED	LODGE OF	CASS CITY CA	ASS CITY, MI	48726		
12/31/20	19	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
3	65	366	365	365	365	0	Days
KPI601	Sa	alary Expense F	Percentage				
41.7	7%	40.3%	45.1%	42.5%	48.6%	0.0%	Percent
KPI962	Sa	alary and Wage	s Expense				
2,632,7	'42	2,595,306	2,746,614	3,223,148	3,264,594	0	Amount
KPI963	Fr	inge Benefit Ex	pense		'		
488,3	324	553,450	481,996	402,021	428,149	0	Amount
KPI964	Тс	otal Full Time E	mployees		'		
	65	98	60	62	71	0	Employees

Ye	ar 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре			
235566	ME	DILODGE OF C	HEBOYGAN	CHEBOYGAN	, MI 49721					
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE			
	365	366	365	365	365	0	Days			
KPI601		Salary Expense Pe	rcentage							
	42.6%	41.2%	41.9%	45.7%	49.1%	0.0%	Percent			
KPI962		Salary and Wages Expense								
2,714,680		2,792,960	2,686,587	3,456,828	3,634,336	0	Amount			
KPI963		Fringe Benefit Expe	ense							
4	410,933	492,542	340,816	347,563	401,199	0	Amount			
KPI964		Total Full Time Employees								
	73	94	97	83	94	0	Employees			
235022	ME	DILODGE OF C	LARE CLAR	E, MI 48617	·					
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE			
	365	366	365	365	365	0	Days			
KPI601		Salary Expense Pe	rcentage							
	39.1%	38.8%	38.5%	41.9%	43.6%	0.0%	Percent			
KPI962		Salary and Wages Expense								
3,065,395		3,209,860	3,043,469	3,710,916	3,699,380	0	Amount			
KPI963		Fringe Benefit Expe	ense							
525,165		621,794	611,966	398,100	498,631	0	Amount			
KPI964		Total Full Time Em	oloyees							
	79	101	74	97	102	0	Employees			
235283	ME	DILODGE OF E	AST LANSIN	G EAST LANS	SING, MI 48823	3				
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE			
	365	366	365	365	365	0	Days			
KPI601		Salary Expense Pe	rcentage							
	39.7%	40.3%	46.1%	45.1%	49.1%	0.0%	Percent			
KPI962		Salary and Wages Expense								
4,8	360,969	4,285,075	4,086,608	4,826,850	5,168,927	0	Amount			
KPI963		Fringe Benefit Expe	ense							
(679,407	614,059	610,611	720,150	727,256	0	Amount			
KPI964		Total Full Time Em	oloyees							
	107	162	114	114	127	0	Employees			

Y	ear 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре			
235293	3 ME	DILODGE OF	FARMINGTON	FARMINGTO	N, MI 48335					
12	/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE			
365		366	365	365	365	0	Days			
KPI601		Salary Expense P	ercentage							
	46.8%	43.5%	48.2%	42.6%	50.5%	0.0%	Percent			
KPI962		Salary and Wages Expense								
6,683,533		5,798,423	4,616,650	4,767,733	5,526,470	0	Amount			
KPI963		Fringe Benefit Ex	pense							
1,118,561		1,027,816	729,866	813,256	776,529	0	Amount			
KPI964		Total Full Time Employees								
	190	210	177	115	123	0	Employees			
235175	5 ME	DILODGE OF	FRANKENMUT	H FRANKENI	ИUTH, МІ 4873	34				
12	/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE			
	365	366	365	365	365	0	Days			
KPI601		Salary Expense F	ercentage							
	42.2%	41.2%	43.6%	47.0%	52.7%	0.0%	Percent			
KPI962		Salary and Wages Expense								
2,645,109				3,871,209	3,546,216	0	Amount			
KPI963		Fringe Benefit Ex	pense							
438,157		571,815	520,229	760,463	515,854	0	Amount			
KPI964		Total Full Time Er	mployees							
	66	121	71	78	75	0	Employees			
235350) ME	DILODGE OF	GAYLORD GA	YLORD, MI 49	9735					
12	/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE			
	365	366	365	365	365	0	Days			
KPI601		Salary Expense F	ercentage							
	47.1%	43.3%	50.2%	49.3%	55.5%	0.0%	Percent			
KPI962		Salary and Wages	s Expense							
4	,081,996	3,933,132	4,067,814	4,868,515	5,032,535	0	Amount			
KPI963		Fringe Benefit Ex	pense							
	655,657	752,143	577,679	760,427	573,193	0	Amount			
KPI964		Total Full Time Employees								
	98	123	146	109	126	0	Employees			

Yea	ar 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235226	ME	DILODGE OF G	RAND BLAN	C GRAND BL	ANC, MI 48439		
12/3 ⁻	1/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	rcentage				
	49.0%		44.5%	50.2%	52.9%	0.0%	Percent
KPI962		Salary and Wages	Expense				
7,6	56,395	7,372,526	6,904,390	8,463,835	9,224,227	0	Amount
KPI963		Fringe Benefit Expe	ense				
1,10	02,696	1,173,757	1,088,234	1,198,645	966,296	0	Amount
KPI964		Total Full Time Emp	oloyees				
	178	255	263	182	192	0	Employees
235583	ME	DILODGE OF G	REEN VIEW	ALPENA, MI	49707		
12/3 ⁻	1/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	rcentage		'		
	43.3%	46.6%	50.5%	49.3%	56.6%	0.0%	Percent
KPI962		Salary and Wages	Expense				
1,7	30,631	1,711,852	1,665,522	2,236,940	2,326,161	0	Amount
KPI963		Fringe Benefit Expe	ense				
28	88,256	293,742	474,908	273,374	261,428	0	Amount
KPI964		Total Full Time Emp	oloyees				
	48	57	65	57	61	0	Employees
235243	ME	DILODGE OF G	TC TRAVER	SE CITY, MI 4	9686		
12/3 ⁻	1/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	rcentage	·			
	41.4%	38.0%	43.7%	45.0%	46.3%	0.0%	Percent
KPI962		Salary and Wages	Expense				
3,6	31,442	3,607,643	4,417,816	4,743,389	4,646,974	0	Amount
KPI963		Fringe Benefit Expe	ense				
50	63,638	620,520	531,864	1,213,131	633,026	0	Amount
KPI964		Total Full Time Emp	oloyees				
	89	123	177	127	124	0	Employees

Ye	ar 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235423	ME	DILODGE OF HI	LLMAN HILLI	MAN, MI 4974	6		
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	43.7%	44.0%	45.8%	50.5%	57.0%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
1,8	303,696	1,844,075	1,973,166	2,482,300	2,564,090	0	Amount
KPI963		Fringe Benefit Exper	nse				
	105,521	399,269	427,710	484,705	256,976	0	Amount
KPI964		Total Full Time Emp	loyees				
	49	60	76	51	52	0	Employees
235638	ME	DILODGE OF HO	DLLAND HOL	LAND, MI 494	23		
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	38.3%	37.9%	40.7%	41.9%	40.3%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
2,9	904,383	3,046,801	3,259,642	3,737,339	3,684,609	0	Amount
KPI963		Fringe Benefit Exper	nse				
5	500,093	539,131	482,741	560,750	523,389	0	Amount
KPI964		Total Full Time Emp	loyees	·			
	67	90	72	86	79	0	Employees
235331	ME	DILODGE OF HO	OWELL HOW	ELL, MI 48843	•		
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	40.4%	39.0%	31.3%	31.6%	44.3%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
7,7	744,791	7,389,059	4,879,060	5,454,851	6,188,435	0	Amount
KPI963		Fringe Benefit Exper	nse				
1,4	109,227	1,238,297	638,792	659,542	855,876	0	Amount
KPI964		Total Full Time Emp	loyees				
	195	234	152	142	158	0	Employees

Yea	ar 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235282	ME	DILODGE OF	KALAMAZOO	KALAMAZOO	, MI 49009		
12/3	1/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense F	Percentage				
	45.4%	39.1%	55.5%	51.9%	57.2%	0.0%	Percent
KPI962		Salary and Wage	s Expense		'		
3,3	02,844			2,371,785	2,331,372	0	Amount
KPI963		Fringe Benefit Ex	pense				
5	36,217	494,338	396,165	262,306	302,335	0	Amount
KPI964		Total Full Time E	mployees				
	77	88	44	43	42	0	Employees
235285	ME	DILODGE OF	LANSING LA	NSING, MI 489	17		
12/3	1/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense F	Percentage				
	41.4%	46.8%	37.4%	37.6%	42.3%	0.0%	Percent
KPI962		Salary and Wage	s Expense				
3,0	44,841	2,910,440	2,306,485	2,725,224	3,243,193	0	Amount
KPI963		Fringe Benefit Ex	pense				
5	05,011	467,140	306,474	333,867	352,547	0	Amount
KPI964		Total Full Time E	mployees				
	103	112	63	62	74	0	Employees
235209	ME	DILODGE OF	LEELANAU S	UTTONS BAY,	MI 49682		
12/3	1/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense F	Percentage				
	41.5%	40.1%	42.0%	44.6%	43.7%	0.0%	Percent
KPI962		Salary and Wage	s Expense				
2,4	97,259	2,574,598	2,871,531	3,442,889	3,640,273	0	Amount
KPI963		Fringe Benefit Ex	pense				
4	21,427	447,064	583,369	529,321	741,077	0	Amount
KPI964		Total Full Time E	mployees				
	62	80	124	94	90	0	Employees

Year 201	9 Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235330 MI	EDILODGE OF	LIVINGSTON H	HOWELL, MI	18843		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense F	Percentage				
38.2%			42.6%	43.1%	0.0%	Percent
KPI962	Salary and Wage	s Expense				
3,801,269			5,269,898	5,963,520	0	Amount
KPI963	Fringe Benefit Ex	pense				
652,752	675,115	627,192	534,889	568,598	0	Amount
KPI964	Total Full Time E	mployees				
84	113	132	86	95	0	Employees
235358 MI	EDILODGE OF	LUDINGTON L	UDINGTON, N	II 49431		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense F	Percentage				
39.7%	35.9%	44.0%	44.2%	50.8%	0.0%	Percent
KPI962	Salary and Wage	s Expense				
2,710,845	2,746,132	3,270,502	3,928,552	4,017,995	0	Amount
KPI963	Fringe Benefit Ex	pense				
456,376	495,241	595,455	989,326	494,212	0	Amount
KPI964	Total Full Time E	mployees				
66	82	127	96	102	0	Employees
235495 MI	EDILODGE OF	MARSHALL M	ARSHALL, MI	49068		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense F	Percentage				
38.8%	37.1%	38.9%	44.7%	44.2%	0.0%	Percent
KPI962	Salary and Wage	s Expense				
2,933,655	2,907,543	3,019,286	4,011,717	4,142,534	0	Amount
KPI963	Fringe Benefit Ex	pense				
455,341	481,693	467,128	485,466	563,928	0	Amount
KPI964	Total Full Time E	mployees				
69	93	66	77	81	0	Employees

Sample Skilled Nursing Facility Compare reports from the Halmanac.com website.

Year 20	19 Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235284 N	EDILODGE OF	MIDLAND MID	LAND, MI 486	40		
12/31/201	9 12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
36	366	365	365	365	0	Days
KPI601	Salary Expense F	Percentage				
40.29	% 40.1%	39.7%	45.3%	48.8%	0.0%	Percent
KPI962	Salary and Wage	s Expense				
2,703,07	2,997,644	2,772,008	3,879,544	4,315,489	0	Amount
KPI963	Fringe Benefit Ex	pense				
563,79	589,019	516,016	568,142	606,331	0	Amount
KPI964	Total Full Time E	mployees				
7	2 90	63	92	103	0	Employees
235650 N	EDILODGE OF	MILFORD MILI	FORD, MI 483	81		
12/31/201	9 12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
36	366	365	365	365	0	Days
KPI601	Salary Expense F	Percentage				
31.0	% 28.8%	30.6%	34.2%	41.0%	0.0%	Percent
KPI962	Salary and Wage	s Expense				
3,614,72	3,303,316	3,492,909	4,329,699	4,867,988	0	Amount
KPI963	Fringe Benefit Ex	pense				
650,81	2 566,105	617,183	514,179	772,857	0	Amount
KPI964	Total Full Time E	mployees				
8	103	71	87	100	0	Employees
235563 N	EDILODGE OF	MONROE MON	NROE, MI 4816	62		
12/31/201	9 12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
36	366	365	365	365	0	Days
KPI601	Salary Expense F	Percentage				
31.49	% 34.1%	32.6%	38.8%	48.2%	0.0%	Percent
KPI962	Salary and Wage	s Expense				
3,311,93	3,404,739	3,180,280	4,407,104	5,005,021	0	Amount
KPI963	Fringe Benefit Ex	pense				
598,26	550,069	636,843	511,036	565,737	0	Amount
KPI964	Total Full Time E	mployees				
8	116	72	96	112	0	Employees

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Y	ear 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235600) ME	DILODGE OF N	MONTROSE IN	C MONTROSI	E, MI 48457		
12	/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Po	ercentage				
	34.5%	34.9%	31.9%	36.2%	46.5%	0.0%	Percent
KPI962		Salary and Wages	Expense				
4	,359,911	4,146,981	3,697,494	4,664,641	5,461,650	0	Amount
KPI963		Fringe Benefit Exp	ense				
	730,484	613,830	460,889	578,160	627,444	0	Amount
KPI964		Total Full Time Em	nployees				
	59	140	92	107	137	0	Employees
235490) ME	DILODGE OF N	IT PLEASANT	MOUNT PLE	ASANT, MI 48	8858	
12	/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	ercentage				
	42.8%	43.9%	42.7%	46.4%	50.2%	0.0%	Percent
KPI962		Salary and Wages	Expense	·	·		
2	,719,987	2,963,824	2,976,879	3,664,093	3,776,839	0	Amount
KPI963		Fringe Benefit Exp	ense				
	491,183	447,909	464,796	489,687	516,603	0	Amount
KPI964		Total Full Time Em	nployees				
	68	93	67	76	85	0	Employees
235410) ME	DILODGE OF N	MUNISING MU	NISING, MI 49	9862		
12	/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	ercentage		·		
	40.7%	38.8%	42.2%	45.3%	44.6%	0.0%	Percent
KPI962		Salary and Wages	Expense	·	·		
2	,439,435	2,609,531	2,939,362	3,520,034	3,623,040	0	Amount
KPI963		Fringe Benefit Exp	ense				
	395,310	435,905	431,782	504,014	371,162	0	Amount
KPI964		Total Full Time Em	nployees				
	63	81	104	79	86	0	Employees

Y	ear 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235647	ME	DILODGE OF C	KEMOS OKE	MOS, MI 4886	64		
12/	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	ercentage				
	42.8%	41.0%	42.5%	43.0%	48.4%	0.0%	Percent
KPI962		Salary and Wages	Expense				
3,	847,483	3,542,881	2,843,233	3,877,018	4,932,868	0	Amount
KPI963		Fringe Benefit Exp	ense				
	570,005	553,402	512,971	474,960	580,679	0	Amount
KPI964		Total Full Time Em	ployees				
	93	124	71	75	92	0	Employees
235507	ME	DILODGE OF P	LYMOUTH P	LYMOUTH, MI	48170		
12/	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	ercentage				
	54.3%	59.6%	51.3%	51.4%	52.6%	0.0%	Percent
KPI962		Salary and Wages	Expense		·		
1,	848,050	1,868,919	1,976,249	2,059,782	2,240,882	0	Amount
KPI963		Fringe Benefit Exp	ense				
	284,332	294,884	378,485	504,690	318,097	0	Amount
KPI964		Total Full Time Em	ployees				
	47	55	44	42	43	0	Employees
235421	ME	DILODGE OF P	ORT HURON	FORT GRATIC	OT, MI 48059		
12/	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	ercentage				
	32.8%	34.6%	36.0%	37.0%	47.8%	0.0%	Percent
KPI962		Salary and Wages	Expense				
3,	855,598	4,040,432	3,916,644	4,898,027	6,409,992	0	Amount
KPI963		Fringe Benefit Exp	ense				
	686,546	719,368	1,222,647	680,411	743,322	0	Amount
KPI964		Total Full Time Em	ployees				
	98	150	87	101	126	0	Employees

Year	2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235399	ME	DILODGE OF PO	ORTAGE POR	TAGE, MI 49	0002		
12/31/2	2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
40	0.2%	39.4%	39.9%	43.8%	44.7%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
4,105	,690	3,997,224	4,023,473	4,703,403	5,078,559	0	Amount
KPI963		Fringe Benefit Exper	nse				
772	,611	688,064	688,029	589,878	602,287	0	Amount
KPI964		Total Full Time Emp	loyees				
	113	118	91	94	94	0	Employees
235486	ME	DILODGE OF RI	CHMOND RIC	CHMOND, MI	48062		
12/31/2	2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
27	7.7%	28.3%	26.7%	31.4%	41.1%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
3,880	,531	3,779,194	2,986,284	3,972,167	4,986,591	0	Amount
KPI963		Fringe Benefit Exper	nse				
707	,194	522,878	765,605	698,893	628,427	0	Amount
KPI964		Total Full Time Emp	loyees				
	99	124	71	95	116	0	Employees
235036	ME	DILODGE OF RO	CHESTER HI	LLS, INC RO	CHESTER HIL	LS, MI 48309)
12/31/2	2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
35	5.1%	26.1%	27.5%	32.0%	39.2%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
3,841	,645	3,269,955	2,422,301	2,954,338	3,205,560	0	Amount
KPI963		Fringe Benefit Exper	nse				
825	,561	619,633	416,493	439,057	430,371	0	Amount
KPI964		Total Full Time Emp	loyees				
	104	127	67	71	58	0	Employees

Sample Skilled Nursing Facility Compare reports from the Halmanac.com website.

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235553 ME	DILODGE OF	ROGERS CITY	ROGERS CIT	Y, MI 49779		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense F	Percentage				
39.1%	37.7%	38.1%	41.9%	45.1%	0.0%	Percent
KPI962	Salary and Wage	s Expense				
2,565,074	2,507,485	2,518,317	3,143,324	3,478,143	0	Amount
KPI963	Fringe Benefit Ex	pense				
423,881	445,662	449,893	532,258	542,120	0	Amount
KPI964	Total Full Time E	mployees				
69	77	90	61	66	0	Employees
235292 ME	DILODGE OF	SAULT STE MA	ARIE SAULT S	SAINTE MARIE	, MI 49783	
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense F	Percentage				
40.8%	40.4%	41.9%	45.0%	43.2%	0.0%	Percent
KPI962	Salary and Wage	s Expense				
2,563,445	2,917,964	3,310,651	3,932,395	3,836,957	0	Amount
KPI963	Fringe Benefit Ex	pense				
364,324	444,624	458,190	381,400	371,691	0	Amount
KPI964	Total Full Time E	mployees				
68	93	130	99	93	0	Employees
235473 ME	DILODGE OF	SHORELINE S	TERLING HEI	GHTS, MI 483°	13	
06/30/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense F	Percentage				
41.6%	38.4%	42.4%	43.9%	44.5%	0.0%	Percent
KPI962	Salary and Wage	s Expense				
5,400,520	4,672,339	4,317,296	5,552,749	5,759,623	0	Amount
KPI963	Fringe Benefit Ex	pense				
1,121,569	750,842	563,732	665,655	668,764	0	Amount
KPI964	Total Full Time E	mployees				
134	164	166	126	141	0	Employees

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Y	ear 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235296	S ME	DILODGE OF	SOUTHFIELD	SOUTHFIELD	, MI 48076		
12	/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense P	ercentage				
	37.1%	35.3%	38.4%	37.4%	42.7%	0.0%	Percent
KPI962		Salary and Wages	Expense				
7.	,380,973	6,097,682	5,153,940	6,362,251	7,445,248	0	Amount
KPI963		Fringe Benefit Exp	pense				
1,	,572,601	1,212,265	1,022,898	862,796	1,041,145	0	Amount
KPI964		Total Full Time Er	nployees				
	189	206	109	117	139	0	Employees
235370) ME	DILODGE OF	ST CLAIR EA	ST CHINA, MI	48054		
12	/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense P	ercentage				
	36.9%	32.3%	30.8%	35.9%	43.9%	0.0%	Percent
KPI962		Salary and Wages	Expense				
4	,983,681	4,129,643	3,288,620	4,633,632	5,113,397	0	Amount
KPI963		Fringe Benefit Exp	pense				
	974,242	661,458	604,518	665,946	577,681	0	Amount
KPI964		Total Full Time Er	nployees				
	142	161	77	96	100	0	Employees
235416	S ME	DILODGE OF	STERLING ST	TERLING, MI 4	18659		
12	/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense P	ercentage				
	45.2%	42.6%	43.4%	47.5%	56.8%	0.0%	Percent
KPI962		Salary and Wages	Expense				
1,	,903,621	1,882,209	1,893,041	2,420,140	2,412,290	0	Amount
KPI963		Fringe Benefit Exp	pense				
	354,325	337,816	292,578	295,620	334,673	0	Amount
KPI964		Total Full Time Er	nployees				
	52	68	44	61	59	0	Employees

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235263 ME	DILODGE OF	STERLING HE	IGHTS STERL	ING HEIGHTS,	MI 48312	
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense F	Percentage				
41.0%	37.1%	40.0%	39.3%	49.3%	0.0%	Percent
KPI962	Salary and Wage	s Expense		·		
10,504,053	8,327,760	7,224,634	8,283,577	9,779,984	0	Amount
KPI963	Fringe Benefit Ex	pense				
1,806,578	1,374,599	997,244	963,086	1,829,139	0	Amount
KPI964	Total Full Time E	mployees				
273	291	160	168	193	0	Employees
235379 ME	DILODGE OF	TAWAS CITY	TAWAS CITY,	MI 48763		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense F	Percentage				
41.0%	39.1%	41.9%	46.3%	47.0%	0.0%	Percent
KPI962	Salary and Wage	s Expense		·		
2,521,293	2,659,785	2,921,759	3,653,045	3,653,048	0	Amount
KPI963	Fringe Benefit Ex	pense				
436,337	459,133	378,776	368,607	383,669	0	Amount
KPI964	Total Full Time E	mployees				
66	83	107	96	109	0	Employees
235300 ME	DILODGE OF	TAYLOR TAY	LOR, MI 48180)		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense F	Percentage				
41.9%	43.5%	39.4%	44.4%	47.0%	0.0%	Percent
KPI962	Salary and Wage	s Expense				
5,538,065	4,880,660	4,375,945	5,235,150	5,846,072	0	Amount
KPI963	Fringe Benefit Ex	pense				
913,944	780,457	641,331	680,695	710,961	0	Amount
KPI964	Total Full Time E	mployees				
142	150	104	115	133	0	Employees

Year 201	9 Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235336 MI	EDILODGE OF	TRAVERSE CI	TY TRAVERS	E CITY, MI 496	86	
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense F	Percentage				
41.2%	37.3%	43.6%	43.1%	44.0%	0.0%	Percent
KPI962	Salary and Wage	s Expense				
2,616,972	2,400,147	2,846,179	3,419,670	3,685,982	0	Amount
KPI963	Fringe Benefit Ex	pense				
379,902	406,503	412,867	462,082	635,860	0	Amount
KPI964	Total Full Time E	mployees		·		
65	73	110	89	98	0	Employees
235542 MI	EDILODGE OF	WESTWOOD	KALAMAZOO,	MI 49007		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense F	Percentage				
40.1%	40.2%	41.9%	45.4%	47.2%	0.0%	Percent
KPI962	Salary and Wage	s Expense	·			
3,274,718	3,401,586	3,309,786	4,074,215	4,517,594	0	Amount
KPI963	Fringe Benefit Ex	pense				
640,706	571,653	531,418	484,452	460,692	0	Amount
KPI964	Total Full Time E	mployees				
88	129	71	78	76	0	Employees
235630 MI	EDILODGE OF	WYOMING WY	YOMING, MI 4	9418		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense F	Percentage				
40.4%			39.7%	42.0%	0.0%	Percent
KPI962	Salary and Wage	s Expense				
3,186,517	3,290,161	3,185,393	3,605,026	4,082,503	0	Amount
KPI963	Fringe Benefit Ex	pense		'		
560,260	563,106	533,631	466,544	426,711	0	Amount
KPI964	Total Full Time E	mployees				
76	110	73	84	94	0	Employees

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235371 ME	EDILODGE OF Y	ALE, INC YAL	E, MI 48097			
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense P	ercentage				
41.1%	43.3%	40.2%	43.5%	52.5%	0.0%	Percent
KPI962	Salary and Wages	Expense				
3,876,236		2,941,894	3,838,614	4,204,968	0	Amount
KPI963	Fringe Benefit Exp	ense				
824,365	726,389	528,502	508,493	528,115	0	Amount
KPI964	Total Full Time En	nployees				
106	134	84	89	81	0	Employees
235558 ME	NOMINEE HEA	LTH SERVICE	S MENOMINE	E, MI 49858		
11/30/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
334	397	365	365	365	0	Days
KPI601	Salary Expense P	ercentage				
36.6%	45.2%	43.4%	46.6%	49.2%	0.0%	Percent
KPI962	Salary and Wages	Expense	·			
1,396,315	1,819,940	1,616,290	1,681,870	1,823,610	0	Amount
KPI963	Fringe Benefit Exp	ense				
352,841	366,190	242,569	585,299	552,772	0	Amount
KPI964	Total Full Time En	nployees		·		
43	41	38	36	34	0	Employees
235357 ME	TRON OF BEL	DING BELDING	G, MI 48809	-		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	322	365	365	365	0	Days
KPI601	Salary Expense P	ercentage	·			
39.3%	46.1%	46.2%	49.9%	47.3%	0.0%	Percent
KPI962	Salary and Wages	Expense				
4,277,923	4,370,306	4,377,908	5,879,056	6,388,652	0	Amount
KPI963	Fringe Benefit Exp	ense	·			
896,447	882,408	609,295	1,000,067	1,148,554	0	Amount
KPI964	Total Full Time En	nployees				
98	94	94	86	143	0	Employees

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235312 ME	TRON OF BIG I	RAPIDS BIG I	RAPIDS, MI 49	307		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	322	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage				
37.8%		37.3%	43.8%	42.0%	0.0%	Percent
KPI962	Salary and Wages	Expense				
2,801,187	340,026	2,744,566	3,797,908	4,193,335	0	Amount
KPI963	Fringe Benefit Exp	ense				
544,142	591,306	471,778	659,559	725,876	0	Amount
KPI964	Total Full Time Em	ployees				
70	8	58	101	92	0	Employees
235294 ME	TRON OF CED	AR SPRINGS	CEDAR SPRIN	IGS, MI 49319		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	322	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage				
37.8%	5.6%	40.6%	44.9%	39.1%	0.0%	Percent
KPI962	Salary and Wages	Expense				
2,875,388	388,026	3,234,060	3,857,178	4,056,565	0	Amount
KPI963	Fringe Benefit Exp	ense				
582,547	617,516	659,147	737,724	817,009	0	Amount
KPI964	Total Full Time Em	ployees				
71	10	63	92	86	0	Employees
235366 ME	TRON OF FOR	EST HILLS G	RAND RAPIDS	, MI 49506		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	322	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage				
41.3%	5.7%	43.8%	46.3%	44.3%	0.0%	Percent
KPI962	Salary and Wages	Expense				
2,333,501	302,721	2,664,745	2,936,373	3,509,922	0	Amount
KPI963	Fringe Benefit Exp	ense				
481,614	461,132	672,931	489,259	605,591	0	Amount
KPI964	Total Full Time Em	ployees				
55	7	53	72	84	0	Employees

Ye	ar 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235290	ME	TRON OF GREE	NVILLE GREI	ENVILLE, MI	48838		
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	322	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	42.3%	5.5%	45.0%	49.7%	48.1%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
4,8	389,539	556,813	5,110,110	7,036,319	7,292,493	0	Amount
KPI963		Fringe Benefit Exper	nse				
9	21,659	1,001,379	875,285	1,367,500	1,413,031	0	Amount
KPI964		Total Full Time Emp	loyees				
	108	12	105	192	171	0	Employees
235355	ME	TRON OF LAMO	NT LAMONT,	MI 49430			
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	322	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	42.2%	43.2%	39.8%	46.7%	44.4%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
1,4	179,343	1,520,520	1,475,235	1,850,811	2,182,079	0	Amount
KPI963		Fringe Benefit Exper	nse				
3	332,464	271,156	191,502	310,420	314,225	0	Amount
KPI964		Total Full Time Emp	loyees		·		
	35	35	29	45	48	0	Employees
235020	MIC	CHIGAN MASON	IC HOME ALM	MA, MI 48801			
03/3	31/2019	03/31/2020	03/31/2021	03/31/2022	03/31/2023	03/31/2024	FYE
	365	366	365	365	365	366	Days
KPI601		Salary Expense Per	centage		·		
	33.2%	35.7%	33.8%	31.7%	34.1%	32.7%	Percent
KPI962		Salary and Wages E	xpense				
10,5	522,138	11,942,785	11,775,262	11,423,541	11,270,427	9,766,745	Amount
KPI963		Fringe Benefit Exper	nse				
3,1	187,082	3,695,682	3,984,779	3,270,288	3,144,246	2,950,533	Amount
KPI964		Total Full Time Emp	loyees				
	256	289	263	242	226	187	Employees

Sample Skilled Nursing Facility Compare reports from the Halmanac.com website.

Year 20	19	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре			
235729 I	ИΙС	HIGAN VETERA	N HOMES A	T GRAND RAP	IDS GRAND	RAPIDS, MI 4	19505			
				09/30/2022	09/30/2023		FYE			
	0	0	0	309	365	0	Days			
KPI601		Salary Expense Per	centage							
0.0)%	0.0%	0.0%	28.0%	24.2%	0.0%	Percent			
KPI962		Salary and Wages E	xpense							
	0	0	0	8,201,430	8,896,253	0	Amount			
KPI963		Fringe Benefit Exper	ringe Benefit Expense							
	0	0	0	5,748,277	6,197,271	0	Amount			
KPI964		Total Full Time Emp	loyees							
	0	0	0	151	138	0	Employees			
235728		HIGAN VETER <i>A</i> 48047	NS HOME O	F CHESTERFII	ELD TOWNSH	IIP CHESTER	RFIELD			
			09/30/2021	09/30/2022	09/30/2023		FYE			
	0	0	43	365	365	0	Days			
KPI601		Salary Expense Per	centage							
0.0)%	0.0%	16.9%	19.9%	19.4%	0.0%	Percent			
KPI962		Salary and Wages E	xpense							
	0	0	1,271,478	3,900,630	5,929,211	0	Amount			
KPI963		Fringe Benefit Exper	nse							
	0	0	905,321	2,679,155	3,883,690	0	Amount			
KPI964		Total Full Time Emp	loyees							
	0	0	160	60	83	0	Employees			
235595 I	MIS	SION POINT NS	G & PHYSIC	AL REHAB CT	R OF DETROI	T DETROIT,	MI 48207			
12/31/20	19	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE			
3	65	366	365	365	365	0	Days			
KPI601		Salary Expense Per	centage		'					
37.1	1%	42.7%	44.1%	39.5%	44.7%	0.0%	Percent			
KPI962		Salary and Wages E	xpense							
3,034,3	10	3,784,131	3,765,745	4,192,027	3,698,827	0	Amount			
KPI963		Fringe Benefit Exper	nse							
370,0	07	510,158	522,877	596,052	588,114	0	Amount			
KPI964		Total Full Time Emp	loyees							

124

105

75

81

0 Employees

63

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235722 MIS	SSION POINT N	URSING AND	REHAB CENT	ER OF HOLLY	HOLLY, MI	48442
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage				
41.8%		42.7%	43.5%	41.8%	0.0%	Percent
KPI962	Salary and Wages	Expense				
2,990,869	3,430,290	3,524,916	3,576,780	3,560,773	0	Amount
KPI963	Fringe Benefit Exp	ense				
451,834	559,486	478,141	527,795	557,699	0	Amount
KPI964	Total Full Time Em	ployees				
81	74	70	65	58	0	Employees
235076 NE	WAYGO CO MI	EDICAL CARE	FACILI FREM	MONT, MI 4941	2	
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage				
51.9%	49.9%	49.3%	46.7%	48.7%	0.0%	Percent
KPI962	Salary and Wages	Expense	·			
6,017,963	5,513,911	4,548,499	4,728,020	4,679,472	0	Amount
KPI963	Fringe Benefit Exp	ense				
1,665,761	1,569,840	1,371,887	1,455,487	1,488,913	0	Amount
KPI964	Total Full Time Em	ployees				
169	140	100	80	91	0	Employees
235367 NO	RLITE NURSIN	G CENTER M	IARQUETTE, N	/II 49855		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage				
49.9%	47.9%	48.1%	52.4%	54.3%	0.0%	Percent
KPI962	Salary and Wages	Expense				
4,431,371	4,089,527	4,137,831	4,569,595	5,328,264	0	Amount
KPI963	Fringe Benefit Exp	ense				
845,627	788,107	773,818	774,135	877,610	0	Amount
KPI964	Total Full Time Em	ployees				
106	106	91	103	109	0	Employees

Yea	r 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235373	NO	RTH OTTAWA	CARE CENTE	R SPRING LA	KE, MI 49456		
06/30	0/2019	06/30/2020	06/30/2021	06/30/2022	06/30/2023	06/30/2024	FYE
	365	366	365	365	365	366	Days
KPI601		Salary Expense P	ercentage				
	32.6%	30.1%	34.6%	38.3%	37.1%	44.9%	Percent
KPI962		Salary and Wages	Expense		·		
2,84	46,214	2,858,456	2,947,093	3,124,507	3,394,657	4,701,521	Amount
KPI963		Fringe Benefit Exp	ense				
60	01,225	848,874	978,638	783,229	651,922	1,058,316	Amount
KPI964		Total Full Time En	nployees				
	76	70	101	62	68	96	Employees
235464	NO	RTH WOODS I	NURSING CEN	TER FARWEL	.L, MI 48622		
12/3	1/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense P	ercentage		'		
	45.8%	44.1%	41.5%	42.6%	44.9%	0.0%	Percent
KPI962		Salary and Wages	Expense				
3,3	57,127	3,149,803	2,771,700	2,915,760	3,585,378	0	Amount
KPI963		Fringe Benefit Exp	ense				
67	78,847	608,124	521,086	547,709	671,586	0	Amount
KPI964		Total Full Time En	nployees				
	79	106	56	58	77	0	Employees
235730	NO	RTHVILLE MA	NOR NORTHV	ILLE, MI 4816	57		
				12/31/2022	12/31/2023		FYE
	0	0	0	365	365	0	Days
KPI601		Salary Expense P	ercentage		'		
	0.0%	0.0%	0.0%	51.8%	46.2%	0.0%	Percent
KPI962		Salary and Wages	Expense				
	0	0	0	1,399,834	1,407,272	0	Amount
KPI963		Fringe Benefit Exp	ense				
	0	0	0	129,726	135,957	0	Amount
KPI964		Total Full Time En	nployees				
	0	0	0	24	24	0	Employees

Ye	ar 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235663	NO	TTING HILL OF	WEST BLOOM	IFIELD WEST	T BLOOMFIEL	.D, MI 48322	
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	37.5%		26.0%	29.9%	38.3%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
5,9	935,630	5,221,215	3,977,615	4,855,775	6,201,333	0	Amount
KPI963		Fringe Benefit Expe	nse		·		
1,0	072,885	970,756	856,763	884,969	930,552	0	Amount
KPI964		Total Full Time Emp	loyees				
	71	62	92	90	99	0	Employees
235718	NO	VI LAKES HEAL	TH CAMPUS	NOVI, MI 483	377		
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	30.9%	34.4%	34.9%	36.5%	36.3%	0.0%	Percent
KPI962		Salary and Wages E	xpense		·		
3,3	342,373	3,301,392	3,297,582	3,675,372	3,782,925	0	Amount
KPI963		Fringe Benefit Expe	nse				
-	755,296	860,148	735,759	729,704	738,537	0	Amount
KPI964		Total Full Time Emp	loyees				
	85	85	72	71	72	0	Employees
235703	OA	KLAND MANOR	NURSING & I	REHAB CENT	ER LLC PON	TIAC, MI 483	42
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage	·			
	35.4%	44.8%	45.4%	35.6%	35.9%	0.0%	Percent
KPI962		Salary and Wages E	xpense		·		
į.	952,497	1,112,476	1,155,386	889,993	353,305	0	Amount
KPI963		Fringe Benefit Expe	nse				
	146,973	134,007	109,314	92,140	70,273	0	Amount
KPI964		Total Full Time Emp	loyees				
	12	25	42,446	22	6	0	Employees

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235207 OA	KPOINTE SENI	OR CARE AND	REHAB CENT	TER DETROIT	, MI 48235	
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	rcentage				
43.1%	38.0%	31.3%	36.8%	48.4%	0.0%	Percent
KPI962	Salary and Wages	Expense				
5,885,022	4,980,234	4,316,154	5,040,135	6,842,154	0	Amount
KPI963	Fringe Benefit Expe	ense				
1,084,369	963,857	858,927	919,465	1,177,164	0	Amount
KPI964	Total Full Time Emp	ployees				
137	114	88	81	127	0	Employees
235322 OA	KRIDGE MANO	R NURSING &	REHAB CENT	ER LLC FERN	IDALE, MI 4	8220
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	rcentage				
44.3%	43.2%	47.7%	46.8%	44.1%	0.0%	Percent
KPI962	Salary and Wages	Expense				
1,648,781	1,694,418	1,712,466	2,083,037	2,085,101	0	Amount
KPI963	Fringe Benefit Expe	ense				
210,907	188,795	-102,931	197,394	246,064	0	Amount
KPI964	Total Full Time Emp	oloyees				
21	34	40	45	38	0	Employees
235072 OA	KVIEW MEDICA	AL CARE FACI	LITY LUDING	ΓΟΝ, MI 49431		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	rcentage				
51.7%		51.2%	48.5%	48.0%	0.0%	Percent
KPI962	Salary and Wages	Expense				
6,637,935	6,926,968	6,321,352	6,395,018	7,002,711	0	Amount
KPI963	Fringe Benefit Expe	ense				
2,625,256	2,850,608	2,676,629	3,078,267	3,267,370	0	Amount
KPI964	Total Full Time Emp	oloyees				
155	141	117	111	117	0	Employees

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235002 OC	CEANA CO MD (CARE FACILITY	Y HART, MI	49420		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	rcentage				
50.7%	51.3%	48.6%	49.1%	47.9%	0.0%	Percent
KPI962	Salary and Wages	Expense				
9,021,222	10,394,990	9,803,211	9,229,561	10,019,743	0	Amount
KPI963	Fringe Benefit Exp	ense				
2,641,846	3,082,941	4,345,354	3,165,608	4,371,216	0	Amount
KPI964	Total Full Time Em	ployees				
201	204	185	170	171	0	Employees
235500 ON	MNI CONTINUIN	G CARE DETR	ROIT, MI 482	13		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	rcentage				
44.8%	44.8%	44.0%	44.8%	46.8%	0.0%	Percent
KPI962	Salary and Wages	Expense				
8,332,790	8,555,523	7,584,398	7,843,607	8,424,997	0	Amount
KPI963	Fringe Benefit Exp	ense				
1,656,570	1,570,070	1,496,938	1,586,144	1,729,177	0	Amount
KPI964	Total Full Time Em	ployees				
119	106	162	142	149	0	Employees
235611 OF	RCHARD CREEK	SKILLED NUI	RSING TRAV	VERSE CITY, M	l 49684	
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	rcentage				
20.5%	21.7%	21.4%	21.6%	22.7%	0.0%	Percent
KPI962	Salary and Wages	Expense				
1,208,833	1,252,823	1,300,974	1,445,694	1,558,410	0	Amount
KPI963	Fringe Benefit Exp	ense				
217,557	219,747	217,269	225,536	217,997	0	Amount
KPI964	Total Full Time Em	ployees				
70	70	66	69	67	0	Employees

Year 20	19 Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235721 C	RCHARD GROV	E HEALTH CAI	MPUS ROMEC	O, MI 48065		
12/31/201	9 12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
36	366	365	365	365	0	Days
KPI601	Salary Expense P	ercentage				
28.9		31.1%	31.6%	31.7%	0.0%	Percent
KPI962	Salary and Wages	Expense				
3,276,97			3,760,593	4,034,892	0	Amount
KPI963	Fringe Benefit Exp	pense		'		
926,35	1,132,727	1,149,892	1,177,698	1,039,721	0	Amount
KPI964	Total Full Time En	nployees		<u>'</u>		
10	109	85	92	101	0	Employees
235569 C	VID HEALTHCA	RE CENTER O	VID, MI 48866	·		
12/31/201	9 12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
36	366	365	365	365	0	Days
KPI601	Salary Expense P	ercentage		'		
43.7	% 40.5%	44.1%	47.5%	44.8%	0.0%	Percent
KPI962	Salary and Wages	Expense				
2,763,42	2,827,736	2,549,493	3,305,702	3,383,475	0	Amount
KPI963	Fringe Benefit Exp	pense				
388,55	458,028	343,113	501,216	556,323	0	Amount
KPI964	Total Full Time En	nployees				
2	0 35	63	61	68	0	Employees
235038 P	ILGRIM MANOR	GRAND RAPI	DS, MI 49505			
12/31/201	9 12/31/2020	12/31/2021	08/31/2022	12/31/2023		FYE
36	366	365	243	365	0	Days
KPI601	Salary Expense P	ercentage	·	·		
36.1	% 34.6%	32.6%	14.1%	34.5%	0.0%	Percent
KPI962	Salary and Wages	Expense				
3,173,70	3,334,157	3,621,807	1,065,376	3,906,750	0	Amount
KPI963	Fringe Benefit Exp	pense				
874,47	75 911,012	980,915	856,683	551,758	0	Amount
KPI964	Total Full Time En	nployees				
11	2 92	102	103	106	0	Employees

Sample Skilled Nursing Facility Compare reports from the Halmanac.com website.

Year 201	9 Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235559 PI	NE CREEK MAN	OR SKILLED N	IURSING & RE	HAB CENTE	R WAYNE, M	I 48184
12/31/201	9 12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
36	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
42.8%	6 44.7%	49.4%	49.3%	47.7%	0.0%	Percent
KPI962	Salary and Wages I	Expense				
1,443,91	1,682,746	2,090,119	2,178,566	2,067,756	0	Amount
KPI963	Fringe Benefit Expe	nse				
151,74	9 198,088	252,406	253,162	234,383	0	Amount
KPI964	Total Full Time Emp	oloyees				
1:	9 35	50	48	38	0	Employees
235164 PI	NE RIDGE - A RE	HABILITATIO	N AND NURSII	NG CENTER	STEVENSVIL	LE, MI
49127						ŕ
12/31/201	9 12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
45	7 366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
49.7%	6 49.3%	51.8%	57.1%	55.0%	0.0%	Percent
KPI962	Salary and Wages I	Expense				
7,351,56	5,913,103	6,046,357	7,337,192	7,733,571	0	Amount
KPI963	Fringe Benefit Expe	nse				
1,916,92	1,688,655	1,728,550	2,038,294	2,122,271	0	Amount
KPI964	Total Full Time Emp	oloyees				
17	7 127	134	121	122	0	Employees
235069 PI	NECREST MEDIC	CAL CARE FAC	CILITY POWE	RS, MI 4987	4	
12/31/201	9 12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
36	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
55.7%		49.6%	51.0%	50.9%	0.0%	Percent
KPI962	Salary and Wages I					
7,325,45		7,250,504	5,974,884	5,380,997	0	Amount
KPI963	Fringe Benefit Expe			. ,		
1,446,66	-	2,014,002	1,237,989	979,360	0	Amount
KPI964	Total Full Time Emp	Novees				

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119

93

155

0 Employees

172

174

Sample Skilled Nursing Facility Compare reports from the Halmanac.com website.

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235637 PL 49080	AINWELL PINES	NURSING AN	ID REHABILIT	ATION COM	MUNI PLAINV	VELL, MI
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
44.8%		46.5%	45.8%	46.8%	0.0%	Percent
KPI962	Salary and Wages E	xpense				
1,271,918	1,458,474	1,510,042	1,527,359	1,568,621	0	Amount
KPI963	Fringe Benefit Expe	nse				
192,627	143,506	181,619	189,261	217,954	0	Amount
KPI964	Total Full Time Emp	loyees				
29	28	29	30	35	0	Employees
235067 PL	EASANT VIEW S	HIAWASSEE	COUNTY MED	CARE FAC	OWOSSO, MI	48867
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
43.2%	45.3%	47.3%	46.6%	47.9%	0.0%	Percent
KPI962	Salary and Wages E	xpense	·			
11,048,406	11,583,532	11,605,927	11,710,913	12,045,475	0	Amount
KPI963	Fringe Benefit Expe	nse				
4,630,187	5,408,313	5,096,425	5,846,504	6,370,271	0	Amount
KPI964	Total Full Time Emp	loyees				
259	342	224	223	223	0	Employees
235477 PO MI 48309	MEROY LIVING	ROCHESTER	SKILLED REH	ABILITATION	N ROCHESTE	R HILLS,
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
46.8%	45.6%	43.8%	36.1%	44.1%	0.0%	Percent
KPI962	Salary and Wages E	xpense				
7,856,999	7,254,730	6,655,479	6,317,364	7,396,579	0	Amount
KPI963	Fringe Benefit Expe	nse	·			
1,193,406	934,310	882,784	793,600	1,139,358	0	Amount
KPI964	Total Full Time Emp	loyees				

172

122

148

123

150

0 Employees

Ye	ar 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235484 48310	РО	MEROY LIVING	STERLING SH	KILLED REHAE	BILITATION	STERLING HE	EIGHTS, MI
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	rcentage				
	44.5%		43.8%	41.6%	46.0%	0.0%	Percent
KPI962		Salary and Wages	Expense				
9,2	288,589	7,986,804	6,986,554	6,936,677	8,769,693	0	Amount
KPI963		Fringe Benefit Expe	ense				
1,2	248,517	1,069,562	990,932	1,005,467	1,244,603	0	Amount
KPI964		Total Full Time Em	ployees				
	207	176	135	132	186	0	Employees
235310	РО	RTER HILLS HI	EALTH CENTE	R GRAND RA	PIDS, MI 49	546	
06/3	30/2019	06/30/2020	06/30/2021	06/30/2022	06/30/2023	06/30/2024	FYE
	365	366	365	365	365	366	Days
KPI601		Salary Expense Pe	rcentage				
	27.2%		26.8%	27.9%	25.5%	23.9%	Percent
KPI962		Salary and Wages	Expense				
5,4	160,509	6,187,195	7,192,212	7,595,126	6,422,249	6,153,985	Amount
KPI963		Fringe Benefit Expe	ense				
1,4	114,849	1,662,435	1,680,096	2,278,548	1,800,649	1,963,062	Amount
KPI964		Total Full Time Em	ployees				
	138	185	215	210	183	193	Employees
235520	PR	OMEDICA MON	ROE SKILLED	NURSING AN	D REHAB M	ONROE, MI 4	8161
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	07/30/2023		FYE
	365	366	365	365	211	0	Days
KPI601		Salary Expense Pe	rcentage				
	40.0%	37.8%	41.1%	42.5%	33.3%	0.0%	Percent
KPI962		Salary and Wages	Expense				
4,4	142,117	4,476,000	3,918,548	4,610,214	2,917,754	0	Amount
KPI963		Fringe Benefit Expe	ense				
9	923,693	1,355,597	1,199,230	984,676	901,852	0	Amount
KPI964		Total Full Time Em	ployees				
	100	111	105	110	66	0	Employees

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235287 PR	OVINCIAL HOU	SE OF ADRIA	N ADRIAN, M	l 49221		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	07/30/2023		FYE
365	366	365	365	211	0	Days
KPI601	Salary Expense Pe	rcentage				
49.8%	44.6%	34.5%	29.0%	76.1%	0.0%	Percent
KPI962	Salary and Wages	Expense				
5,444,368	4,194,065	3,633,275	3,207,941	1,679,686	0	Amount
KPI963	Fringe Benefit Expe	ense				
1,237,209	1,165,298	1,044,861	766,545	758,818	0	Amount
KPI964	Total Full Time Em	ployees				
124	109	104	84	72	0	Employees
235622 QU	ALICARE NURS	SING HOME D	ETROIT, MI 4	8207		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	rcentage				
35.9%	32.2%	32.1%	38.4%	38.9%	0.0%	Percent
KPI962	Salary and Wages	Expense				
3,375,939	3,140,038	3,368,567	4,280,219	4,741,024	0	Amount
KPI963	Fringe Benefit Expe	ense				
1,405,009	1,296,226	1,144,371	1,203,957	1,306,656	0	Amount
KPI964	Total Full Time Em	ployees	·			
55	47	82	86	89	0	Employees
235658 RE	GENCY AT BLU	IFFS PARK A	NN ARBOR, N	II 48103		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	rcentage				
39.1%	39.4%	36.4%	38.7%	42.2%	0.0%	Percent
KPI962	Salary and Wages	Expense				
4,351,770	4,806,596	4,081,410	4,458,887	5,009,436	0	Amount
KPI963	Fringe Benefit Expe	ense				
956,406	1,000,709	1,017,292	937,719	1,043,227	0	Amount
KPI964	Total Full Time Em	ployees				
59	59	92	78	84	0	Employees

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235657 RE	GENCY AT CAN	ITON CANTO	ON, MI 48188			
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	rcentage				
35.1%		35.3%	35.9%	40.6%	0.0%	Percent
KPI962	Salary and Wages	Expense				
5,798,351			6,626,080	7,478,822	0	Amount
KPI963	Fringe Benefit Expe	ense				
1,226,457	1,391,842	1,341,686	1,393,236	1,436,717	0	Amount
KPI964	Total Full Time Em	oloyees				
86	81	142	125	133	0	Employees
235666 RE	GENCY AT GRA	AND BLANC	GRAND BLAN	IC, MI 48439		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	rcentage				
37.9%	37.4%	39.1%	39.1%	38.9%	0.0%	Percent
KPI962	Salary and Wages	Expense				
7,579,351	7,424,868	7,772,392	8,133,099	8,752,598	0	Amount
KPI963	Fringe Benefit Expe	ense		·		
1,552,984	1,697,789	1,605,030	1,677,526	1,667,145	0	Amount
KPI964	Total Full Time Em	oloyees		·		
103	92	171	151	154	0	Employees
235706 RE	GENCY AT LAN	ISING WEST	LANSING, MI	48917		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	rcentage				
38.8%	38.0%	37.9%	35.9%	43.1%	0.0%	Percent
KPI962	Salary and Wages	Expense		'		
6,117,476	6,350,394	5,806,548	5,873,225	7,559,765	0	Amount
KPI963	Fringe Benefit Expe	ense		'		
1,272,283	1,355,277	1,264,900	1,123,977	1,335,027	0	Amount
KPI964	Total Full Time Em	oloyees				
83	80	123	105	126	0	Employees

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235479 RE	GENCY AT LIV	ONIA LIVONIA	A, MI 48154			
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense P	ercentage				
40.9%	39.0%	37.9%	36.4%	41.7%	0.0%	Percent
KPI962	Salary and Wages	Expense		'		
5,593,436	5,268,978	4,770,176	4,610,062	5,905,582	0	Amount
KPI963	Fringe Benefit Exp	ense		·		
1,467,357	1,631,814	1,279,908	1,350,411	1,616,047	0	Amount
KPI964	Total Full Time En	nployees		·		
76	74	114	94	105	0	Employees
235710 RE	GENCY AT SH	ELBY TOWNS	HIP SHELBY	TOWNSHIP, M	II 48317	
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense P	ercentage				
38.4%	35.4%	33.9%	41.0%	41.9%	0.0%	Percent
KPI962	Salary and Wages	Expense		'		
5,581,701	5,466,085	5,110,686	6,754,240	7,242,420	0	Amount
KPI963	Fringe Benefit Exp	ense		·		
1,321,418	1,333,187	1,107,497	1,266,983	1,381,775	0	Amount
KPI964	Total Full Time En	nployees				
66	63	116	112	125	0	Employees
235319 RE	GENCY AT ST	CLAIR SHORE	ES SAINT CLA	AIR SHORES, I	MI 48080	
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense P	ercentage		·		
39.3%	38.1%	36.8%	40.9%	42.6%	0.0%	Percent
KPI962	Salary and Wages	Expense				
4,676,638	6,690,304	6,338,956	7,186,755	8,281,965	0	Amount
KPI963	Fringe Benefit Exp	ense				
1,257,753	1,730,803	1,651,874	1,711,131	1,668,948	0	Amount
KPI964	Total Full Time En	nployees				
68	85	145	137	139	0	Employees

Year 20	19 Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235260 R	EGENCY AT WA	TERFORD WA	TERFORD, MI	48328		
12/31/201	9 12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
36	366	365	365	365	0	Days
KPI601	Salary Expense Pe	rcentage				
37.7	% 33.1%	28.4%	35.0%	40.5%	0.0%	Percent
KPI962	Salary and Wages	Expense				
6,789,92	6,159,776	4,933,936	6,808,002	8,601,040	0	Amount
KPI963	Fringe Benefit Expe	ense				
1,451,99	1,262,477	1,111,855	1,443,101	1,765,137	0	Amount
KPI964	Total Full Time Em	ployees				
g	8 77	116	125	141	0	Employees
235655 R	EGENCY AT WES	STLAND WES	TLAND, MI 48	185		
12/31/201	9 12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
36	366	365	365	365	0	Days
KPI601	Salary Expense Pe	rcentage				
43.9	% 37.1%	31.2%	36.7%	39.0%	0.0%	Percent
KPI962	Salary and Wages	Expense				
3,705,43	6 4,736,710	4,366,986	5,092,969	5,587,762	0	Amount
KPI963	Fringe Benefit Expe	ense		'		
652,77			800,877	936,632	0	Amount
KPI964	Total Full Time Em	ployees				
4	.9 60	103	99	115	0	Employees
235545 R	EGENCY AT WHI	TMORE LAKE	WHITMORE L	_AKE, MI 4818	19	
12/31/201	9 12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
36	366	365	365	365	0	Days
KPI601	Salary Expense Pe	rcentage		·		
43.89	% 41.8%	38.6%	33.9%	45.1%	0.0%	Percent
KPI962	Salary and Wages	Expense				
5,641,71	3 5,617,903	4,920,288	4,683,769	6,634,969	0	Amount
KPI963	Fringe Benefit Expe	ense		'		
1,108,88	6 1,188,685	1,106,020	931,060	1,074,586	0	Amount
KPI964	Total Full Time Em	ployees				
7	73	109	84	104	0	Employees

	2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235452	RE	GENCY HEIGH	S-DETROIT	DETROIT, MI	48219		
12/31/2	2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	rcentage				
39	9.9%	37.5%	36.1%	36.5%	41.9%	0.0%	Percent
KPI962		Salary and Wages	Expense				
8,130	0,020	7,920,596	7,124,918	8,143,105	9,736,573	0	Amount
KPI963		Fringe Benefit Expe	ense				
1,441	,650	1,380,381	1,375,185	1,518,813	1,640,342	0	Amount
KPI964		Total Full Time Em	ployees				
	116	105	165	159	176	0	Employees
235617	RE	GENCY MANOR	R NURSING 8	REHABILITA	TION CENTER	UTICA, MI 4	8317
12/31/2	2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	rcentage		'		
53	3.8%	49.7%	58.6%	49.0%	53.2%	0.0%	Percent
KPI962		Salary and Wages	Expense				
1,280),219	1,286,775	1,647,583	1,521,484	1,580,933	0	Amount
KPI963		Fringe Benefit Expe	ense				
129	7,721	176,782	176,123	163,964	189,524	0	Amount
KPI964		Total Full Time Em	ployees				
	15	25	34	26	28	0	Employees
235621	RE	GENCY ON THI	E LAKE - FOR	RT GRATIOT F	ORT GRATIO	Г, МІ 48059	
12/31/2	2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	rcentage		·		
37	7.7%	37.6%	37.5%	38.1%	37.9%	0.0%	Percent
KPI962		Salary and Wages	Expense				
5,724	1,682	6,115,371	5,890,710	6,171,305	6,835,988	0	Amount
KPI963		Fringe Benefit Expe	ense		'		
1,485	5,758	1,558,316	1,477,744	1,549,788	1,612,991	0	Amount
·		Total Full Time Em	nlovees				
KPI964		Total Full Tillle Elli	pioyees				

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235333 RE	GENCY, A VILL	A CENTER TA	YLOR, MI 48'	180		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	rcentage				
43.3%	36.2%	35.3%	27.5%	35.7%	0.0%	Percent
KPI962	Salary and Wages	Expense				
7,838,940	6,920,442	6,800,157	5,817,746	8,462,125	0	Amount
KPI963	Fringe Benefit Expe	ense				
1,025,567	856,436	887,294	788,988	1,048,474	0	Amount
KPI964	Total Full Time Emp	oloyees				
186	139	132	99	135	0	Employees
235378 RE	STHAVEN CAR	E CENTER HO	LLAND, MI 4	9423		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	rcentage				
49.0%	48.8%	49.8%	52.6%	52.4%	0.0%	Percent
KPI962	Salary and Wages	Expense		•		
7,439,693	8,168,806	8,465,075	8,750,928	8,863,531	0	Amount
KPI963	Fringe Benefit Expe	ense				
1,557,417	1,588,395	1,723,845	1,731,419	1,735,015	0	Amount
KPI964	Total Full Time Emp	oloyees				
175	179	177	171	166	0	Employees
235538 RIE	OGECREST HEA	LTH CAMPUS	JACKSON, N	/II 49203		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	rcentage				
37.1%	40.1%	33.7%	42.1%	30.6%	0.0%	Percent
KPI962	Salary and Wages	Expense				
3,048,129	3,308,029	3,120,498	3,815,751	3,058,928	0	Amount
KPI963	Fringe Benefit Expe	ense				
556,074	361,469	716,562	812,782	929,188	0	Amount
KPI964	Total Full Time Emp	oloyees				
86	86	89	120	103	0	Employees

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235297 RIV	ERGATE HEAL	TH CARE CEN	ITER RIVERVI	EW, MI 48193		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
50.8%		52.0%	55.8%	55.0%	0.0%	Percent
KPI962	Salary and Wages I	Expense				
10,157,255	9,560,779	8,834,252	11,099,575	10,955,862	0	Amount
KPI963	Fringe Benefit Expe	nse				
1,699,707	1,815,935	1,602,183	1,736,996	1,880,852	0	Amount
KPI964	Total Full Time Emp	loyees				
232	187	157	174	186	0	Employees
235516 RIV	ERGATE TERR	ACE RIVERVI	EW, MI 48193	'		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
52.7%	51.4%	51.6%	54.5%	57.0%	0.0%	Percent
KPI962	Salary and Wages I	Expense	'			
13,219,106	12,045,574	11,151,427	13,041,226	14,788,937	0	Amount
KPI963	Fringe Benefit Expe	nse	·			
2,144,889	2,418,184	2,135,176	2,153,782	2,459,930	0	Amount
KPI964	Total Full Time Emp	oloyees	·			
293	236	200	228	264	0	Employees
235598 RIV	/ERIDGE REHAI	BILITATION &	HEALTHCARE	CENTER NIL	ES, MI 4912	20
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	275	365	0	Days
KPI601	Salary Expense Per	centage				
41.7%	45.3%	49.3%	17.7%	49.2%	0.0%	Percent
KPI962	Salary and Wages I	Expense				
2,613,818	3,322,698	3,353,111	895,392	3,409,547	0	Amount
KPI963	Fringe Benefit Expe	nse				
483,503	521,257	765,467	615,827	447,274	0	Amount
KPI964	Total Full Time Emp	loyees				
64	71	109	79	95	0	Employees

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235324 RI	VERSIDE HEAL	THCARE CEN	TER SAINT LO	OUIS, MI 48880)	
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
275	366	365	365	365	0	Days
KPI601	Salary Expense Po	ercentage				
20.7%		51.9%	49.3%	52.1%	0.0%	Percent
KPI962	Salary and Wages	Expense				
478,332	1,361,863	1,619,283	1,685,070	1,693,979	0	Amount
KPI963	Fringe Benefit Exp	ense				
118,450	182,416	170,791	186,213	211,646	0	Amount
KPI964	Total Full Time Em	ployees				
14	33	40	32	33	0	Employees
235535 RI	VERSIDE NURS	ING CENTRE	GRAND HAVE	EN, MI 49417		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage				
44.9%	43.5%	45.3%	47.8%	51.6%	0.0%	Percent
KPI962	Salary and Wages	Expense				
1,193,345	1,329,454	1,448,255	1,488,086	1,539,707	0	Amount
KPI963	Fringe Benefit Exp	ense				
135,549	218,605	212,520	336,594	511,871	0	Amount
KPI964	Total Full Time Em	ployees				
28	26	26	28	33	0	Employees
235659 RI	VERVIEW HEAL	TH & REHAB	CENTER DET	ROIT, MI 4821	4	
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage				
46.8%	47.6%	46.8%	47.7%	51.7%	0.0%	Percent
KPI962	Salary and Wages	Expense				
11,280,808	11,024,938	10,463,833	12,033,806	12,299,163	0	Amount
KPI963	Fringe Benefit Exp	ense				
1,593,942	1,412,186	0	1,467,481	1,538,419	0	Amount
KPI964	Total Full Time Em	ployees				
233	217	217	431	235	0	Employees

Sample Skilled Nursing Facility Compare reports from the Halmanac.com website.

Year 20	19 Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235476 R	RIVERVIEW HEALT	TH AND REHA	B CENTER NO	RTH DETROI	T, MI 48224	
12/31/20	19 12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
30	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
44.7	% 44.2%	42.2%	35.6%	46.9%	0.0%	Percent
KPI962	Salary and Wages E	Expense				
7,536,32	6,836,905	6,335,797	5,710,932	7,940,186	0	Amount
KPI963	Fringe Benefit Expe	nse				
1,225,70	03 1,051,571	940,764	884,220	952,936	0	Amount
KPI964	Total Full Time Emp	loyees				
18	37 153	153	108	214	0	Employees
235549 R	OOSEVELT PARK	NURSING AN	ND REHABILIT	ATION COMM		
49441						,
12/31/20	19 12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
30	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
47.3	% 44.1%	47.5%	46.9%	49.8%	0.0%	Percent
KPI962	Salary and Wages E	Expense				
1,641,92		1,842,043	1,882,502	2,016,300	0	Amount
KPI963	Fringe Benefit Expe	nse				
195,80			432,870	353,538	0	Amount
KPI964	Total Full Time Emp	loyees				
	39 34	37	38	49	0	Employees
235591 R	OUBAL CARE AN	ID REHAB CE	NTER STEPHI	ENSON, MI 49	887	
12/31/20 ⁻	19 12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
30	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
60.1	% 57.1%	58.6%	58.2%	48.6%	0.0%	Percent
KPI962	Salary and Wages E					
1,768,6		1,837,274	1,905,944	1,964,497	0	Amount
KPI963	Fringe Benefit Expe			. ,		
336,2		374,064	356,581	331,335	0	Amount
KPI964	Total Full Time Emp					
	'	•				

45

44

41

38

0 Employees

42

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235623 RO	YALTON MANO	R, LLC STJ	OSEPH, MI 49	085		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
43.8%		37.3%	39.3%	39.5%	0.0%	Percent
KPI962	Salary and Wages I	Expense				
5,004,117	4,980,229	3,533,465	3,636,002	3,793,923	0	Amount
KPI963	Fringe Benefit Expe	nse				
1,235,976	1,475,342	943,935	724,650	784,296	0	Amount
KPI964	Total Full Time Emp	oloyees				
74	70	93	65	71	0	Employees
235113 SA	GINAW SENIOR	CARE AND R	REHAB CENTE	R, L L C SAGI	NAW, MI 48	603
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
44.8%	42.1%	41.5%	44.9%	47.5%	0.0%	Percent
KPI962	Salary and Wages I	Expense				
3,226,790	3,242,808	2,949,490	3,547,937	3,893,847	0	Amount
KPI963	Fringe Benefit Expe	nse				
592,504	604,790	592,514	694,022	715,557	0	Amount
KPI964	Total Full Time Emp	oloyees		·		
85	79	62	69	72	0	Employees
235094 SA	MARITAS SENIC	OR LIVING CA	DILLAC CADI	LLAC, MI 4960	01	
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
41.0%	41.8%	39.0%	37.1%	41.7%	0.0%	Percent
KPI962	Salary and Wages I	Expense	'			
4,327,786	4,249,656	4,063,952	4,137,925	4,768,433	0	Amount
KPI963	Fringe Benefit Expe	nse				
0	0	0	0	0	0	Amount
KPI964	Total Full Time Emp	oloyees				
108	106	86	80	86	0	Employees

Sample Skilled Nursing Facility Compare reports from the Halmanac.com website.

Year 2	019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре		
235458	SAI	MARITAS SENIC	OR LIVING GR	AND RAPIDS L	ODGE GRAN	D RAPIDS,	MI 49508		
12/31/20	019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE		
3	365	366	365	365	365	0	Days		
KPI601		Salary Expense Per	centage						
41.	9%	37.9%	39.1%	39.7%	38.5%	0.0%	Percent		
KPI962		Salary and Wages E	xpense						
4,749,9	923	4,272,023	3,879,913	4,198,464	4,715,859	0	Amount		
KPI963		Fringe Benefit Expe	nse						
	0	0	0	0	0	0	Amount		
KPI964		Total Full Time Emp	loyees						
•	121	99	70	70	76	0	Employees		
235250	SAI	MARITAS SENIC	OR LIVING SAC	GINAW SAGIN	IAW, MI 48602	2			
12/31/20	019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE		
3	365	366	365	365	245	0	Days		
KPI601		Salary Expense Per	centage						
31.	5%	35.6%	26.3%	36.3%	21.7%	0.0%	Percent		
KPI962		Salary and Wages E	xpense						
2,716,	147	3,074,925	2,824,633	4,084,343	1,542,307	0	Amount		
KPI963		Fringe Benefit Expense							
	0	0	0	0	378,858	0	Amount		
KPI964		Total Full Time Emp	loyees						
	59	63	51	64	84	0	Employees		
235453	SAI	NCTUARY AT FI	RASER VILLA	FRASER, MI	48026				
06/30/20	019	06/30/2020	06/30/2021	06/30/2022	06/30/2023	06/30/2024	FYE		
3	365	366	365	365	365	366	Days		
KPI601		Salary Expense Per	centage						
40.	5%	41.7%	42.3%	42.8%	42.7%	44.6%	Percent		
KPI962		Salary and Wages E	Expense						
8,141,5	537	8,145,878	6,599,575	6,694,775	6,681,299	7,209,567	Amount		
KPI963		Fringe Benefit Expe	nse						
2,103,1	107	2,068,344	1,559,516	1,648,732	1,478,598	1,594,779	Amount		
KPI964		Total Full Time Emp	loyees						
		255		10-					

197

269

127

121

140

128 Employees

Yea	r 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235301	SA	NCTUARY AT	MCAULEY MU	ISKEGON, MI	49444		
06/30	0/2019	06/30/2020	06/30/2021	06/30/2022	06/30/2023	06/19/2024	FYE
	365	366	365	365	365	355	Days
KPI601		Salary Expense P	ercentage				
4	41.4%	41.5%	47.9%	40.3%	48.2%	46.1%	Percent
KPI962		Salary and Wages	s Expense				
4,91	17,248	4,643,925	4,333,632	4,802,648	4,117,136	3,924,139	Amount
KPI963		Fringe Benefit Exp	pense				
1,34	12,127	1,157,518	1,062,634	1,186,563	889,867	327,943	Amount
KPI964		Total Full Time Er	nployees				
	114	107	87	87	76	70	Employees
235431	SA	NCTUARY AT	THE PARK MU	JSKEGON, MI	49442		
06/30	0/2019	06/30/2020					FYE
	365	366	0	0	0	0	Days
KPI601		Salary Expense P	ercentage				
4	42.0%	2.2%	0.0%	0.0%	0.0%	0.0%	Percent
KPI962		Salary and Wages	s Expense				
4,32	28,440	230,898	0	0	0	0	Amount
KPI963		Fringe Benefit Exp	pense	·			
1,33	38,030	799,785	0	0	0	0	Amount
KPI964		Total Full Time Er	nployees				
	110	22	0	0	0	0	Employees
235157	SA	NILAC MEDIC	AL CARE FACI	LITY SANDUS	SKY, MI 48471		
12/31	1/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense P	ercentage				
	52.7%	54.7%	53.7%	56.6%	56.2%	0.0%	Percent
KPI962		Salary and Wages	s Expense				
6,21	10,821	6,484,947	5,601,866	6,072,103	6,188,507	0	Amount
KPI963		Fringe Benefit Exp	pense				
1,82	28,646	2,025,829	1,809,699	1,529,041	1,374,349	0	Amount
KPI964		Total Full Time Er	nployees				
	157	149	117	108	128	0	Employees

Yea	r 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235384	SC	HNEPP SENIOR	CARE AND F	REHAB CENTI	ER SAINT LO	UIS, MI 48880)
12/31	/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	rcentage				
4	43.9%	42.8%	42.4%	44.6%	45.9%	0.0%	Percent
KPI962		Salary and Wages	Expense				
4,33	37,958	4,312,900	4,412,806	4,813,388	5,374,275	0	Amount
KPI963		Fringe Benefit Expe	ense				
84	17,551	803,949	943,642	946,336	986,090	0	Amount
KPI964		Total Full Time Emp	oloyees				
	110	105	93	136	101	0	Employees
235147	SC	HOOLCRAFT M	EDICAL CARI	E FACILITY N	IANISTIQUE, I	VII 49854	
09/30)/2019	09/30/2020	09/30/2021	09/30/2022	09/30/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	rcentage				
4	40.7%	40.0%	40.9%	41.9%	42.5%	0.0%	Percent
KPI962		Salary and Wages	Expense				
3,57	70,494	3,193,027	3,083,695	3,191,792	3,605,245	0	Amount
KPI963		Fringe Benefit Expe	ense				
1,17	77,968	989,969	1,161,936	1,289,907	1,603,623	0	Amount
KPI964		Total Full Time Emp	oloyees				
	113	70	68	97	67	0	Employees
235492	SH	EFFIELD MANO	R NURSING 8	REHAB CEN	ITER DETROI	T, MI 48227	
12/31	/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	rcentage				
4	49.6%	44.6%	42.2%	42.1%	50.8%	0.0%	Percent
KPI962		Salary and Wages	Expense				
5,05	9,562	4,466,471	4,054,714	4,036,226	5,593,110	0	Amount
KPI963		Fringe Benefit Expe	ense				
1,07	79,524	1,105,542	1,015,250	958,293	1,194,325	0	Amount
KPI964		Total Full Time Emp	oloyees				
	77	58	100	89	105	0	Employees

Year	2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235662	SH	ELBY CROSSIN	G HEALTH CA	AMPUS SHEL	BY TOWNSHI	P, MI 48315	
12/31/	/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
3	32.0%		32.9%	34.2%	33.4%	0.0%	Percent
KPI962		Salary and Wages I	Expense				
4,483	3,900	4,337,599	4,335,539	5,215,282	5,334,124	0	Amount
KPI963		Fringe Benefit Expe	nse				
898	8,289	1,203,072	977,559	1,296,195	1,527,462	0	Amount
KPI964		Total Full Time Emp	oloyees				
	131	121	112	116	121	0	Employees
235506	SH	ELBY HEALTH	AND REHABIL	ITATION CEN	ITER SHELBY	TOWNSHIP,	MI 48315
12/31/	/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
3	39.4%	39.4%	37.5%	34.2%	34.9%	0.0%	Percent
KPI962		Salary and Wages I	Expense				
11,367	7,762	10,897,908	10,034,272	9,530,400	9,589,965	0	Amount
KPI963		Fringe Benefit Expe	nse				
1,869	9,218	1,150,094	1,238,270	1,059,371	1,002,864	0	Amount
KPI964		Total Full Time Emp	loyees				
	213	209	200	195	173	0	Employees
235443	SH	OREPOINTE NU	RSING CENTI	ER SAINT CL	AIR SHORES,	MI 48081	
12/31/	/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
4	3.0%	42.1%	38.9%	40.6%	41.1%	0.0%	Percent
KPI962		Salary and Wages I	Expense		•		
8,894	4,697	9,234,984	9,100,714	9,597,700	9,217,694	0	Amount
KPI963		Fringe Benefit Expe	nse				
1,48	1,189	853,516	1,177,296	1,309,571	1,352,327	0	Amount
KPI964		Total Full Time Emp	oloyees				
	189	169	170	180	170	0	Employees

Yea	r 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235103	SK	LD BELTLINE	GRAND RAPID	S, MI 49546			
12/31	/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense P	ercentage				
3	36.3%	38.4%	39.4%	36.9%	41.1%	0.0%	Percent
KPI962		Salary and Wages	Expense				
5,73	34,948	6,987,778	7,191,055	7,220,304	7,726,391	0	Amount
KPI963		Fringe Benefit Exp	pense		·		
1,16	55,978	1,298,742	1,189,221	1,360,266	1,503,150	0	Amount
KPI964		Total Full Time En	nployees		·		
	123	161	149	147	133	0	Employees
235217	SK	LD BLOOMFIE	LD HILLS BLO	OMFIELD HILI	LS, MI 48304		
12/31	/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense P	ercentage				
4	40.9%	44.8%	40.3%	37.3%	43.5%	0.0%	Percent
KPI962		Salary and Wages	Expense				
6,22	25,040	7,751,514	7,410,487	7,486,195	8,559,270	0	Amount
KPI963		Fringe Benefit Exp	ense				
1,03	37,645	1,214,229	1,152,671	1,258,003	1,621,399	0	Amount
KPI964		Total Full Time En	nployees				
	130	163	149	163	142	0	Employees
235032	SK	LD IONIA ION	IA, MI 48846				
12/31	/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense P	ercentage				
3	39.1%	37.5%	37.7%	38.1%	41.0%	0.0%	Percent
KPI962		Salary and Wages	Expense				
3,26	61,691	3,247,831	3,545,932	3,869,125	4,260,081	0	Amount
KPI963		Fringe Benefit Exp	ense				
74	11,835	675,157	713,154	915,996	1,004,362	0	Amount
KPI964		Total Full Time En	nployees				
	82	79	85	91	72	0	Employees

Year	r 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235261	SK	LD LEONARD	GRAND RAPID	S, MI 49505			
12/31	/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense P	ercentage				
3	39.8%	39.6%	34.2%	35.0%	38.3%	0.0%	Percent
KPI962		Salary and Wages	Expense				
2,59	7,860			2,951,878	3,268,927	0	Amount
KPI963		Fringe Benefit Exp	ense				
46	9,309	559,901	513,002	587,648	739,067	0	Amount
KPI964		Total Full Time En	nployees				
	58	63	56	58	58	0	Employees
235365	SK	LD LIVONIA L	IVONIA, MI 481	52	·		
12/31	/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense P	ercentage				
4	43.3%	43.8%	42.8%	42.4%	45.0%	0.0%	Percent
KPI962		Salary and Wages	Expense				
4,54	8,262	4,718,968	4,691,910	5,085,752	5,886,230	0	Amount
KPI963		Fringe Benefit Exp	ense				
73	4,433	742,052	735,150	922,442	1,258,076	0	Amount
KPI964		Total Full Time En	nployees				
	100	101	97	105	103	0	Employees
235004	SK	LD MUSKEGO	N MUSKEGON,	MI 49441			
12/31	/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense P	ercentage				
4	42.2%	38.4%	32.1%	32.2%	38.1%	0.0%	Percent
KPI962		Salary and Wages	Expense				
3,78	1,275	3,754,932	3,463,417	3,513,040	4,444,058	0	Amount
KPI963		Fringe Benefit Exp	ense				
68	6,526	631,737	627,379	745,690	833,274	0	Amount
KPI964		Total Full Time En	nployees				
	79	80	73	72	77	0	Employees

Year 20)19	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235351	SKL	D PLYMOUTH	PLYMOUTH,	MI 48170			
12/31/20	19	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
3	65	366	365	365	365	0	Days
KPI601	5	Salary Expense Pe	rcentage				
45.5	5%	44.1%	41.5%	40.1%	45.6%	0.0%	Percent
KPI962	5	Salary and Wages	Expense				
4,378,8	52	4,548,031	4,664,287	4,711,040	5,717,072	0	Amount
KPI963	F	Fringe Benefit Expe	ense				
693,2	265	768,591	821,709	851,941	1,053,246	0	Amount
KPI964	-	Total Full Time Emp	oloyees				
	92	95	98	98	102	0	Employees
235487	SKL	D WEST BLOC	MFIELD WES	ST BLOOMFIEL	D, MI 48322		
12/31/20	19	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
3	65	366	365	365	365	0	Days
KPI601	5	Salary Expense Pe	rcentage	·			
37.8	3%	36.7%	34.7%	33.7%	41.0%	0.0%	Percent
KPI962	5	Salary and Wages	Expense				
5,326,4	90	5,998,717	5,354,463	5,586,765	6,834,739	0	Amount
KPI963	F	Fringe Benefit Expe	ense				
931,0)55	981,120	877,696	988,217	1,145,787	0	Amount
KPI964	-	Γotal Full Time Emր	oloyees				
1	07	121	104	110	123	0	Employees
235206	SKL	.D WHITEHALL	WHITEHALL	., MI 49461			
12/31/20	19	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
3	65	366	365	365	365	0	Days
KPI601	5	Salary Expense Pe	rcentage				
38.6	6%	37.2%	38.2%	37.7%	39.1%	0.0%	Percent
KPI962	5	Salary and Wages	Expense				
3,348,9	53	3,678,366	4,026,131	4,489,980	4,428,897	0	Amount
KPI963	F	Fringe Benefit Expe	ense				
667,9	46	674,433	682,517	1,154,451	991,156	0	Amount
KPI964	-	Γotal Full Time Em	oloyees				
	76	83	89	98	87	0	Employees

Sample Skilled Nursing Facility Compare reports from the Halmanac.com website.

Ye	ar 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235441	SK	LD WYOMING	WYOMING, M	II 49509			
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense P	ercentage				
	40.3%	39.3%	39.3%	38.7%	41.5%	0.0%	Percent
KPI962		Salary and Wages	s Expense				
3,1	49,312	3,457,044	3,491,629	3,877,029	4,196,007	0	Amount
KPI963		Fringe Benefit Exp	pense	·			
5	526,309	548,612	543,017	725,813	843,633	0	Amount
KPI964		Total Full Time Er	nployees				
	69	74	75	79	72	0	Employees
235347	SK	LD ZEELAND	ZEELAND, MI	49464			
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense P	ercentage				
	37.5%	36.5%	35.0%	37.2%	42.7%	0.0%	Percent
KPI962		Salary and Wages	s Expense				
5,3	32,042	5,640,901	5,220,902	5,430,967	6,280,007	0	Amount
KPI963		Fringe Benefit Exp	oense				
9	37,498	1,002,546	880,667	986,046	1,082,364	0	Amount
KPI964		Total Full Time Er	mployees				
	118	127	121	125	117	0	Employees
235270 49090	SO	UTH HAVEN N	URSING AND	REHABILITATI	ON COMMUNI	TY SOUTH I	HAVEN, N
12/3	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense P	ercentage		,		
	37.5%	38.1%	40.1%	38.1%	39.2%	0.0%	Percent
KPI962		Salary and Wages	s Expense				
2,3	329,126	2,425,075	2,632,500	2,709,440	2,960,099	0	Amount
KPI963		Fringe Benefit Exp	pense				
3	355,986	332,891	527,796	590,033	585,865	0	Amount
KPI964		Total Full Time Er	nployees				

53

47

52

73

50

0 Employees

Yea	ar 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235065	so	UTH LYON SE	NIOR CARE A	ND REHAB C	ENTER, L L C	SOUTH LYON	I, MI 48178
12/3 ⁻	1/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense F	Percentage				
	45.7%	44.3%	40.5%	40.1%	43.7%	0.0%	Percent
KPI962		Salary and Wage	s Expense				
3,1	75,353	3,261,850	2,825,792	3,197,380	3,639,260	0	Amount
KPI963		Fringe Benefit Ex	pense				
59	94,411	597,275	618,403	673,255	705,949	0	Amount
KPI964		Total Full Time E	mployees				
	74	75	74	64	61	0	Employees
235035	SP	ECTRUM HEA	LTH REHAB A	ND NURSING	CENTER GRA	AND RAPIDS,	MI 49508
06/3	0/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense F	Percentage				
	21.7%	44.0%	55.5%	54.5%	48.3%	0.0%	Percent
KPI962		Salary and Wage	s Expense				
5,2	31,298	11,649,752	13,060,212	12,104,987	11,766,910	0	Amount
KPI963		Fringe Benefit Ex	pense				
4,4	17,561	3,117,445	3,471,588	3,554,137	3,249,973	0	Amount
KPI964		Total Full Time E	mployees				
	214	199	199	198	179	0	Employees
235643	ST	ANNS HOME	GRAND RAPII	OS, MI 49504			
12/3 ⁻	1/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense F	Percentage				
	40.0%	43.0%	51.2%	44.5%	45.3%	0.0%	Percent
KPI962		Salary and Wage	s Expense				
3,9	71,226	4,593,698	5,024,746	4,589,864	4,871,226	0	Amount
KPI963		Fringe Benefit Ex	pense				
9	50,726	912,645	1,063,829	1,030,628	1,129,511	0	Amount
KPI964		Total Full Time E	mployees				
	135	153	152	144	127	0	Employees

Year 201	9 Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235408 ST	ANTHONY HE	ALTHCARE CI	ENTER WARR	EN, MI 48092		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense P	ercentage				
40.8%	36.1%	31.6%	37.1%	42.6%	0.0%	Percent
KPI962	Salary and Wages	s Expense				
6,586,991			7,065,033	8,488,258	0	Amount
KPI963	Fringe Benefit Exp	pense				
1,186,561	1,137,378	1,117,690	1,260,164	1,384,626	0	Amount
KPI964	Total Full Time Er	nployees				
98	83	132	137	151	0	Employees
235249 ST	FRANCIS HO	IE SAGINAW,	MI 48609			
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense P	ercentage				
43.2%	44.9%	43.8%	43.9%	49.0%	0.0%	Percent
KPI962	Salary and Wages	s Expense				
4,031,964	4,267,761	4,786,213	5,058,135	5,415,637	0	Amount
KPI963	Fringe Benefit Exp	pense				
1,209,683	1,235,763	1,406,097	1,490,475	1,632,302	0	Amount
KPI964	Total Full Time Er	nployees				
108	104	105	105	105	0	Employees
235527 S1	JAMES NURS	ING CENTER	DETROIT, MI	48205		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/06/2023		FYE
365	366	365	365	340	0	Days
KPI601	Salary Expense P	ercentage				
50.7%	53.0%	39.1%	47.2%	44.9%	0.0%	Percent
KPI962	Salary and Wages	s Expense				
5,093,252	5,172,245	4,874,400	6,337,663	4,000,010	0	Amount
KPI963	Fringe Benefit Exp	pense		'		
695,982	650,911	675,285	842,404	651,030	0	Amount
KPI964	Total Full Time Er	nployees				
152	106	111	128	67	0	Employees

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235383 ST	JOSEPH'S, A	/ILLA CENTER	HAMTRAMC	K, MI 48212		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Po	ercentage				
42.5%	39.0%	38.9%	37.4%	43.9%	0.0%	Percent
KPI962	Salary and Wages	Expense		'		
5,505,115	4,598,180	4,377,337	4,584,986	5,961,910	0	Amount
KPI963	Fringe Benefit Exp	ense		'		
768,370	653,064	599,692	601,423	773,470	0	Amount
KPI964	Total Full Time En	nployees				
144	106	93	86	99	0	Employees
235620 ST	JUDE NURSIN	G CENTER LI	VONIA, MI 481	50		
10/02/2019						FYE
275	0	0	0	0	0	Days
KPI601	Salary Expense Po	ercentage				
47.3%		0.0%	0.0%	0.0%	0.0%	Percent
KPI962	Salary and Wages	Expense				
1,671,388	0	0	0	0	0	Amount
KPI963	Fringe Benefit Exp	ense		·		
225,600	0	0	0	0	0	Amount
KPI964	Total Full Time En	nployees		·		
100	0	0	0	0	0	Employees
235661 ST	ONEGATE HEA	LTH CAMPUS	LAPEER, MI	48446		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Po	ercentage				
37.4%	37.7%	38.3%	40.6%	38.9%	0.0%	Percent
KPI962	Salary and Wages	Expense				
4,262,310	4,232,467	4,214,164	4,748,620	4,758,363	0	Amount
KPI963	Fringe Benefit Exp	ense		'		
996,516	888,226	1,034,912	1,327,988	1,377,905	0	Amount
KPI964	Total Full Time En	nployees		'		
115	112	107	101	101	0	Employees

Yea	ar 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235608 48642	STI	RATFORD PINES	S NURSING AI	ND REHABIL	ITATION CENT	TER MIDLAN	D, MI
12/3	1/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	39.5%	39.5%	37.5%	37.1%	38.9%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
4,0	10,931	3,811,840	3,573,793	3,773,910	4,271,717	0	Amount
KPI963		Fringe Benefit Exper	nse				
8	98,546	854,920	783,888	750,100	870,044	0	Amount
KPI964		Total Full Time Emp	loyees		'		
	107	131	80	82	101	0	Employees
235596	SU	PERIOR WOODS	HEALTHCAR	RE CENTER	YPSILANTI, M	I 48198	
09/3	0/2019	09/30/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	275	365	365	0	Days
KPI601		Salary Expense Per	centage				
	41.8%		41.0%	39.8%	43.0%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
4,6	06,735	-	3,341,978	5,032,666	4,821,886	0	Amount
KPI963		Fringe Benefit Exper	nse				
6	73,523	732,696	839,396	907,854	678,712	0	Amount
KPI964		Total Full Time Emp	loyees		'		
	59	54	55	55	128	0	Employees
235372	TH	E BAY AT CRAN	BROOK HEAL	TH & REHAI	BILITATION CT	TR DETROIT,	MI 48234
12/3	1/2019	12/16/2020	12/31/2021	07/22/2022			FYE
	365	351	380	203	0	0	Days
KPI601		Salary Expense Per	centage				
	44.4%	53.6%	48.5%	47.8%	0.0%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
1,1	77,000	1,755,112	1,802,922	1,206,271	0	0	Amount
KPI963		Fringe Benefit Exper	nse				
2	26,340	319,982	270,660	167,088	0	0	Amount
KPI964		Total Full Time Emp	loyees		'		
	30	45	40	25	0	0	Employees

rear 201	9 Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235454 TI 48211	HE BAY AT ELMV	VOOD HEALTH	H & REHABILIT	TATION CENTE	R DETROI	T, MI
12/31/201	9 12/16/2020	12/31/2021	12/31/2022	12/31/2023		FYE
36	5 351	380	365	365	0	Days
KPI601	Salary Expense Per	centage				
46.39	6 49.9%	51.4%	51.2%	49.8%	0.0%	Percent
KPI962	Salary and Wages E	Expense				
2,441,52	9 3,680,537	4,803,267	5,663,360	5,804,521	0	Amount
KPI963	Fringe Benefit Expe	nse				
466,21	9 556,922	655,347	786,436	753,383	0	Amount
KPI964	Total Full Time Emp	oloyees				
6	4 101	97	102	95	0	Employees
235468 TI	HE BAY AT WOO	DWARD HEAL	TH & REHABII	LITATION CEN	TER DETR	OIT, MI
48202						
12/31/201	9 12/16/2020	12/31/2021	12/31/2022	12/31/2023		FYE
36	5 351	380	365	365	0	Days
KPI601	Salary Expense Per	centage				
44.59	6 49.7%	45.4%	46.0%	40.3%	0.0%	Percent
KPI962	Salary and Wages E	Expense	·			
3,052,99	3,913,802	3,739,508	3,900,176	4,050,566	0	Amount
KPI963	Fringe Benefit Expe	nse				
518,77	7 610,310	552,885	519,659	544,266	0	Amount
KPI964	Total Full Time Emp	lovees				
		noyees				
7	8 112	87	73	66	0	Employees
		87			0	Employees
	8 112 HE CARRIAGE HO	87				Employees
235599 T	8 112 HE CARRIAGE HO 9 10/31/2020	87 DUSE OF BAY	CITY BAY CIT	ΓY, MI 48706		
235599 Tl 12/31/201 36	8 112 HE CARRIAGE HO 9 10/31/2020	87 DUSE OF BAY 12/31/2021 365	12/31/2022	TY, MI 48706 12/31/2023		FYE
235599 Tl 12/31/201 36	8 112 HE CARRIAGE HO 9 10/31/2020 5 305 Salary Expense Per	87 DUSE OF BAY 12/31/2021 365	12/31/2022	TY, MI 48706 12/31/2023	0	FYE
235599 TI 12/31/201 36 KPI601 46.49	112 HE CARRIAGE HO 10/31/2020 5 305 Salary Expense Per	87 DUSE OF BAY 12/31/2021 365 centage 41.1%	12/31/2022 365	TY, MI 48706 12/31/2023 365	0	FYE Days
235599 TI 12/31/201 36 KPI601	8 112 HE CARRIAGE HO 9 10/31/2020 5 305 Salary Expense Per 6 48.0% Salary and Wages B	87 DUSE OF BAY 12/31/2021 365 centage 41.1%	12/31/2022 365	TY, MI 48706 12/31/2023 365	0.0%	FYE Days
235599 TI 12/31/201 36 KPI601 46.49 KPI962 4,275,86	8 112 HE CARRIAGE HO 9 10/31/2020 5 305 Salary Expense Per 6 48.0% Salary and Wages E	87 DUSE OF BAY 12/31/2021 365 Centage 41.1% Expense 3,988,516	12/31/2022 365 47.4%	TY, MI 48706 12/31/2023 365 48.9%	0.0%	FYE Days Percent
235599 TI 12/31/201 36 KPI601 46.49 KPI962 4,275,86	HE CARRIAGE HO 10/31/2020 10/31/2020 Salary Expense Per 48.0% Salary and Wages E 3,694,279 Fringe Benefit Expe	87 DUSE OF BAY 12/31/2021 365 Centage 41.1% Expense 3,988,516	12/31/2022 365 47.4%	TY, MI 48706 12/31/2023 365 48.9%	0.0%	FYE Days Percent
235599 TI 12/31/201 36 KPI601 46.49 KPI962 4,275,86 KPI963	HE CARRIAGE HO 10/31/2020 10/31/2020 Salary Expense Per 48.0% Salary and Wages E 3,694,279 Fringe Benefit Expe	87 DUSE OF BAY 12/31/2021 365 Centage 41.1% Expense 3,988,516 Inse 363,154	12/31/2022 365 47.4%	TY, MI 48706 12/31/2023 365 48.9% 5,659,182	0.0%	FYE Days Percent Amount

Sample Skilled Nursing Facility Compare reports from the Halmanac.com website.

Year 20	019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235552	THE	LIGHTHOUSE	AT HANCOCK	(HEALTH ANI	DREHAB HA	NCOCK, MI	49930
12/31/20)19	09/30/2020	12/31/2021	12/31/2022	12/31/2023		FYE
3	365	274	365	365	365	0	Days
KPI601	:	Salary Expense Per	centage				
47.8	8%	21.0%	47.0%	44.0%	41.6%	0.0%	Percent
KPI962	:	Salary and Wages E	xpense		'		
2,549,5	577	842,162	2,966,358	2,730,827	3,175,181	0	Amount
KPI963		Fringe Benefit Expe	nse	·	·		
551,1	154	460,264	467,112	438,600	460,639	0	Amount
KPI964	1	Total Full Time Emp	loyees	·			
	61	45	72	55	48	0	Employees
235349	THE	LIGHTHOUSE	AT ISHPEMIN	G HEALTH AN	ID REHAB IS	HPEMING, M	I 49849
12/31/20)19	09/30/2020	12/31/2021	12/31/2022	12/31/2023		FYE
3	365	274	365	365	365	0	Days
KPI601	:	Salary Expense Per	centage				
44.0	0%	45.8%	39.4%	46.5%	35.3%	0.0%	Percent
KPI962	:	Salary and Wages E	xpense				
3,136,4	175	2,109,265	2,777,581	3,286,148	3,117,816	0	Amount
KPI963		Fringe Benefit Expe	nse				
661,4	124	474,914	437,914	531,891	434,183	0	Amount
KPI964	-	Total Full Time Emp	loyees				
	72	45	62	64	45	0	Employees
235511 ⁻ 48653	THE	LIGHTHOUSE	AT ROSCOM	MON HEALTH	AND REHAB	ROSCOMMO	ON, MI
12/31/20)19	09/30/2020	12/31/2021	12/31/2022	12/31/2023		FYE
3	365	274	365	365	365	0	Days
KPI601	:	Salary Expense Per	centage				
42.6	_	44.5%	46.8%	51.1%	51.0%	0.0%	Percent
KPI962	:	Salary and Wages E	xpense				
2,276,8	_	1,382,644	1,963,637	2,376,224	2,428,052	0	Amount
KPI963		Fringe Benefit Expe	nse				
423,0)97	964,593	302,321	339,703	309,701	0	Amount
KPI964	-	Total Full Time Emp	lovees				

56

32

46

36

41

0 Employees

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235541 TH	E LODGE AT T	AYLOR TAYL	OR, MI 48180			
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense P	ercentage				
35.6%		35.0%	39.9%	42.7%	0.0%	Percent
KPI962	Salary and Wages	Expense				
4,430,621	4,298,666	3,564,401	4,680,932	4,249,799	0	Amount
KPI963	Fringe Benefit Exp	pense				
817,801	480,956	636,856	492,852	384,303	0	Amount
KPI964	Total Full Time En	nployees				
128	178	100	90	95	0	Employees
235508 TH	E MANOR OF I	FARMINGTON	HILLS FARMI	NGTON HILLS	, MI 48336	
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense P	ercentage				
36.8%	33.7%	37.6%	35.2%	41.4%	0.0%	Percent
KPI962	Salary and Wages	Expense				
3,912,756	3,794,748	4,256,958	5,067,773	6,103,273	0	Amount
KPI963	Fringe Benefit Exp	ense				
945,210	950,009	867,994	1,260,103	1,022,334	0	Amount
KPI964	Total Full Time En	nployees				
51	50	100	94	101	0	Employees
235529 T H	E MANOR OF I	NOVI NOVI, M	I 48375			
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense P	ercentage				
39.3%	37.1%	34.8%	37.8%	43.7%	0.0%	Percent
KPI962	Salary and Wages	Expense				
5,796,422	4,763,424	4,275,913	5,087,586	6,514,793	0	Amount
KPI963	Fringe Benefit Exp	ense				
1,356,047	1,124,512	1,107,297	1,361,415	1,413,283	0	Amount
KPI964	Total Full Time En	nployees				
87	61	94	93	114	0	Employees

Y	ear 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235430	TH	E NEIGHBORHO	ODS OF WHI	TE LAKE WH	ITE LAKE, MI	48386	
06/	30/2019	06/30/2020	06/30/2021	06/30/2022	06/30/2023	06/30/2024	FYE
	365	366	365	365	365	366	Days
KPI601		Salary Expense Per	centage				
	35.6%	33.3%	15.8%	37.7%	38.9%	38.6%	Percent
KPI962		Salary and Wages E	Expense				
4,	078,780	2,687,870	2,772,961	3,091,940	3,298,742	3,432,819	Amount
KPI963		Fringe Benefit Expe	nse				
1,	094,865	776,982	778,362	999,319	986,565	968,302	Amount
KPI964		Total Full Time Emp	loyees				
	95	78	72	91	86	79	Employees
235727	TH	E OAKS AT BEL	MONT BELM	ONT, MI 4930	06		
			12/31/2021	12/31/2022	12/31/2023		FYE
	0	0	192	365	365	0	Days
KPI601		Salary Expense Per	centage				
	0.0%	0.0%	36.2%	35.5%	35.7%	0.0%	Percent
KPI962		Salary and Wages E	Expense				
	0	0	1,275,905	3,258,841	4,227,788	0	Amount
KPI963		Fringe Benefit Expe	nse				
	0	0	246,797	820,163	1,754,379	0	Amount
KPI964		Total Full Time Emp	loyees				
	0	0	57	72	93	0	Employees
235639	TH	E OAKS AT CAS	SCADE GRAN	ID RAPIDS, M	I 49546		
12/	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	50.8%	45.8%	39.5%	39.8%	37.2%	0.0%	Percent
KPI962		Salary and Wages E	Expense				
2,	628,739	3,395,383	3,821,959	4,397,825	4,413,582	0	Amount
KPI963		Fringe Benefit Expe	nse				
	462,133	903,169	1,589,169	2,269,413	1,872,312	0	Amount
KPI964		Total Full Time Emp	loyees				
	57	76	88	87	90	0	Employees

Year 2019			Year 2022	Year 2023		rype
235451 TH	E OAKS AT NOF	RTHPOINTE W	OODS BATTI	LE CREEK, MI	49017	
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
37.2%	37.2%	37.4%	41.5%	40.5%	0.0%	Percent
KPI962	Salary and Wages E	Expense				
3,710,250	3,564,032	3,173,018	3,851,411	4,511,034	0	Amount
KPI963	Fringe Benefit Expe	nse				
792,792	946,259	676,627	859,092	946,319	0	Amount
KPI964	Total Full Time Emp	loyees				
104	93	77	77	88	0	Employees
235660 TH	E OAKS AT WO	ODFIELD GR	BLANC, MI 48	8439		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
38.1%	40.0%	38.3%	38.2%	40.0%	0.0%	Percent
KPI962	Salary and Wages E	Expense				
3,229,832	3,456,225	3,366,019	3,733,226	4,572,878	0	Amount
KPI963	Fringe Benefit Expe	nse				
737,549	944,418	824,593	943,248	877,080	0	Amount
KPI964	Total Full Time Emp	loyees				
88	93	79	80	97	0	Employees
235504 TH	E OASIS AT ADI	RIAN REHABIL	ITATION AND	NURSING CT	TR ADRIAN,	MI 4922
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
42.4%	45.6%	46.4%	40.6%	43.0%	0.0%	Percent
KPI962	Salary and Wages E	Expense				
2,873,289	3,392,153	3,206,006	3,176,127	3,828,030	0	Amount
KPI963	Fringe Benefit Expe	nse				
436,412	414,866	375,231	511,616	582,048	0	Amount
KPI964	Total Full Time Emp	loyees				
80	85	79	53	75	0	Employees

Sample Skilled Nursing Facility Compare reports from the Halmanac.com website.

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235232 TH 48162	E OASIS AT MO	NROE REHAB	ILITATION AN	D NURSING C	TR MONRO	E, MI
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
35.7%	42.9%	41.4%	43.3%	43.8%	0.0%	Percent
KPI962	Salary and Wages E	Expense				
2,499,281	2,946,964	2,977,318	3,300,791	3,784,938	0	Amount
KPI963	Fringe Benefit Expe	nse				
448,663	454,788	393,656	493,503	552,259	0	Amount
<pi964< td=""><td>Total Full Time Emp</td><td>loyees</td><td>·</td><td></td><td></td><td></td></pi964<>	Total Full Time Emp	loyees	·			
64	68	72	57	66	0	Employees
235709 TH	E RIVERS HEAL	TH & REHAB	CENTER OF G	ROSSE POINT	E GROSSE	POINTE
WOODS, MI 4	18236					
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
44.7%	47.9%	43.7%	40.6%	45.6%	0.0%	Percent
KPI962	Salary and Wages E	xpense		'		
4,383,439	4,269,624	3,918,887	3,991,252	4,404,877	0	Amount
KPI963	Fringe Benefit Expe	nse				
680,655	593,151	539,366	485,778	545,971	0	Amount
(PI964	Total Full Time Emp	loyees	·	·		
93	85	69	68	83	0	Employees
235524 TH	E SPRINGS AT 1	THE FOUNTAI	NS KALAMAZ	OO, MI 49009		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	06/04/2023		FYE
365	366	365	245	155	0	Days
KPI601	Salary Expense Per	centage				
20.3%	19.6%	16.4%	7.4%	15.8%	0.0%	Percent
KPI962	Salary and Wages E	xpense				
2,575,042	2,479,096	1,852,326	616,780	887,617	0	Amount
KPI963	Fringe Benefit Expe	nse				
637,483	633,195	560,403	558,550	283,657	0	Amount
(PI964	Total Full Time Emp	loyees		*		

105

109

68

70

0 Employees

67

Y	ear 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235652	2 TH	E TIMBERS OF	CASS COUNT	Y DOWAGIA	C, MI 49047		
12/	/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	49.0%	44.6%	46.1%	47.3%	49.7%	0.0%	Percent
KPI962		Salary and Wages I	Expense				
4,	981,594	4,682,523	4,830,705	5,182,834	5,732,473	0	Amount
KPI963		Fringe Benefit Expe	nse				
1,	560,081	733,492	859,506	1,118,050	836,797	0	Amount
KPI964		Total Full Time Emp	loyees				
	108	84	85	96	118	0	Employees
235325	TH	E VILLA AT CIT	CENTER W	ARREN, MI 4	8089		
12/	/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	37.1%	32.8%	31.6%	27.3%	36.4%	0.0%	Percent
KPI962		Salary and Wages I	Expense				
5,	897,741	5,789,208	5,406,859	5,040,814	6,754,618	0	Amount
KPI963		Fringe Benefit Expe	nse				
1,	196,088	1,084,306	974,037	869,879	883,069	0	Amount
KPI964		Total Full Time Emp	loyees				
	132	109	108	84	102	0	Employees
235402	? TH	E VILLA AT GRE	EAT LAKES C	ROSSING DE	TROIT, MI 48	219	
12/	/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	43.4%	38.8%	37.3%	32.4%	38.5%	0.0%	Percent
KPI962		Salary and Wages I	Expense				
4,	166,827	3,846,461	4,009,570	3,686,846	4,614,029	0	Amount
KPI963		Fringe Benefit Expe	nse				
	842,781	764,331	747,596	641,732	657,103	0	Amount
KPI964		Total Full Time Emp	loyees				
	97	79	80	61	68	0	Employees

Yea	ar 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235489	TH	E VILLA AT GRE	EN LAKE ES	TATES ORCH	IARD LAKE, N	II 48324	
12/3	1/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	40.3%	42.6%	32.3%	23.9%	36.4%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
3,4	75,540	3,900,176	3,092,796	2,429,662	3,771,408	0	Amount
KPI963		Fringe Benefit Expe	nse				
6	87,427	699,406	608,784	0	509,840	0	Amount
KPI964		Total Full Time Emp	loyees		·		
	113	70	56	56	56	0	Employees
235503	TH	E VILLA AT PAR	KRIDGE YPS	SILANTI, MI 4	8198		
12/3	1/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	38.5%	37.7%	34.6%	28.5%	37.7%	0.0%	Percent
KPI962		Salary and Wages E	xpense		·		
4,9	96,334	5,175,628	4,808,674	3,912,820	5,522,760	0	Amount
KPI963		Fringe Benefit Expe	nse				
9	45,207	853,595	796,094	0	720,598	0	Amount
KPI964		Total Full Time Emp	loyees				
	116	97	91	64	88	0	Employees
235380	TH	E VILLA AT ROS	SE CITY ROSE	E CITY, MI 48	654		
12/3	1/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	36.2%	37.5%	37.0%	32.7%	37.1%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
3,1	29,519	3,126,946	2,950,906	2,755,120	3,169,734	0	Amount
KPI963		Fringe Benefit Expe	nse				
7	74,454	745,390	682,142	0	529,803	0	Amount
KPI964		Total Full Time Emp	loyees				
	85	80	69	53	62	0	Employees

Year 20	9 Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235396 T	HE VILLA AT SIL	VERBELL EST	ATES ORION	I, MI 48359		
12/31/201	9 12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
36	5 366	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage				
42.0	% 34.6%	25.9%	32.9%	35.3%	0.0%	Percent
KPI962	Salary and Wages	Expense		'		
3,600,74	9 3,649,877	2,827,369	3,167,938	3,617,957	0	Amount
KPI963	Fringe Benefit Exp	ense				
671,83	5 619,828	499,447	514,136	483,765	0	Amount
KPI964	Total Full Time Em	ployees		·		
8	3 68	52	48	55	0	Employees
235429 T	HE VILLA AT TH	E BAY PETOS	KEY, MI 4977	0		
12/31/201	9 12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
36	5 366	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage		'		
36.4	% 38.7%	33.0%	29.2%	29.3%	0.0%	Percent
KPI962	Salary and Wages	Expense		·		
3,554,85	1 3,514,006	2,892,885	2,669,741	3,128,236	0	Amount
KPI963	Fringe Benefit Exp	ense				
771,78	2 743,606	657,572	548,142	478,477	0	Amount
KPI964	Total Full Time Em	ployees				
8	6 79	60	60	46	0	Employees
235463 T	HE VILLA AT TH	E PARK HIGH	LAND PARK,	MI 48203		
12/31/201	9 12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
36	5 366	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage				
45.39		43.0%	43.3%	44.5%	0.0%	Percent
KPI962	Salary and Wages	Expense				
4,313,88	4 4,220,254	4,215,725	4,446,972	5,230,659	0	Amount
KPI963	Fringe Benefit Exp	ense				
941,20	3 774,833	763,024	728,962	710,875	0	Amount
KPI964	Total Full Time Em	ployees				
10	5 85	81	73	83	0	Employees

Year 20	019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235412	THE	E VILLA AT TR	AVERSE POIN	IT TRAVERSE	E CITY, MI 496	84	
12/31/20)19	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
3	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	ercentage				
36.		37.3%	35.6%	27.5%	28.8%	0.0%	Percent
KPI962		Salary and Wages	Expense				
3,299,3			3,304,082	2,717,403	3,019,184	0	Amount
KPI963		Fringe Benefit Exp	ense				
757,7	785	694,511	644,162	500,238	433,708	0	Amount
KPI964		Total Full Time Em	ployees				
	77	77	69	48	48	0	Employees
235414	THE	VILLA AT WE	ST BRANCH	WEST BRANC	CH, MI 48661		
12/31/20)19	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
3	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	ercentage				
39.	8%	43.5%	44.9%	44.5%	40.6%	0.0%	Percent
KPI962		Salary and Wages	Expense				
2,752,3	327	2,881,404	2,994,106	3,135,797	3,063,484	0	Amount
KPI963		Fringe Benefit Exp	ense				
638,1	156	607,936	576,026	0	474,631	0	Amount
KPI964		Total Full Time Em	ployees				
	72	71	69	69	63	0	Employees
235528	THE	E VILLAGE OF	EAST HARBO	R CHESTER	FIELD TOWNS	HI, MI 48047	
12/31/20)19	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
3	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	ercentage				
34.	1%	34.1%	34.3%	31.3%	34.2%	0.0%	Percent
KPI962		Salary and Wages	Expense				
6,884,1	175	6,319,428	6,220,365	7,416,022	8,170,336	0	Amount
KPI963		Fringe Benefit Exp	ense				
890,1	191	931,225	1,384,544	1,698,482	1,877,780	0	Amount
KPI964		Total Full Time Em	ployees				
1	124	96	111	146	320	0	Employees

Y	ear 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235654	4 TH	E VILLAGES O	LAPEER NU	RSING & REH	ABILITATION	LAPEER, MI	48446
12	/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	rcentage				
	50.8%	53.7%	53.5%	54.7%	60.2%	0.0%	Percent
KPI962		Salary and Wages	Expense		'		
3	,437,354	3,963,236	3,809,735	3,850,385	4,200,767	0	Amount
KPI963		Fringe Benefit Exp	ense				
	661,161	642,407	700,092	703,026	701,646	0	Amount
KPI964		Total Full Time Em	ployees				
	77	82	71	75	89	0	Employees
235700) TH	E WILLOWS AT	EAST LANSII	NG EAST LAN	NSING, MI 488	323	
12	/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	rcentage				
	32.8%	34.9%	35.3%	36.1%	35.5%	0.0%	Percent
KPI962		Salary and Wages	Expense				
3	,976,879	3,993,109	3,809,396	4,408,617	4,570,250	0	Amount
KPI963		Fringe Benefit Exp	ense		·		
	919,834	889,175	1,095,217	1,031,844	1,134,142	0	Amount
KPI964		Total Full Time Em	ployees		·		
	112	105	91	100	102	0	Employees
235707	7 TH	E WILLOWS AT	HOWELL HO	WELL, MI 48	855		
12	/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	rcentage				
	39.1%	40.1%	37.5%	36.3%	36.6%	0.0%	Percent
KPI962		Salary and Wages	Expense		·		
3	,220,025	3,401,182	3,564,640	3,962,733	4,309,410	0	Amount
KPI963		Fringe Benefit Exp	ense		'		
	732,273	785,383	906,851	969,955	1,064,033	0	Amount
KPI964		Total Full Time Em	ployees				
	81	85	89	94	101	0	Employees

Year 20	19	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235701 7	ГНЕ	WILLOWS AT	OKEMOS OK	EMOS, MI 488	364		
12/31/20	19	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
3	65	366	365	365	365	0	Days
KPI601	s	alary Expense Per	centage				
37.7	7%	39.8%	39.4%	39.9%	40.4%	0.0%	Percent
KPI962	S	alary and Wages E	xpense		·		
3,466,4	56	3,550,658	3,458,131	3,809,753	4,039,518	0	Amount
KPI963	F	ringe Benefit Exper	ise		·		
828,5	06	706,129	744,363	799,907	836,390	0	Amount
KPI964	T	otal Full Time Emp	oyees				
	85	86	76	72	74	0	Employees
235009 7	ГНО	RNAPPLE MAN	OR HASTING	GS, MI 49058			
12/31/20	19	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
3	65	366	365	365	365	0	Days
KPI601	S	alary Expense Per	centage				
51.8	3%	52.9%	54.4%	51.6%	49.9%	0.0%	Percent
KPI962	S	alary and Wages E	xpense				
10,432,9	25	11,779,050	12,475,577	11,411,964	11,429,470	0	Amount
KPI963	F	ringe Benefit Exper	ise				
2,508,2	25	2,693,512	2,894,504	2,560,539	2,345,050	0	Amount
KPI964	T	otal Full Time Emp	oyees				
2	43	245	228	205	106	0	Employees
235585 7	ΓRΑ	NSITIONAL CA	RE COMMUN	ITY, LLC SAG	INAW, MI 486	03	
				12/31/2022	12/31/2023		FYE
	0	0	0	180	365	0	Days
KPI601	S	alary Expense Per	centage				
0.0)%	0.0%	0.0%	35.5%	36.9%	0.0%	Percent
KPI962	S	alary and Wages E	xpense	'			
	0	0	0	1,237,459	2,337,109	0	Amount
KPI963	F	ringe Benefit Exper	ise				
	0	0	0	143,874	305,872	0	Amount
KPI964	T	otal Full Time Emp	oyees				
	0	0	0	41	41	0	Employees

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235176 TR	ANSITIONAL HI	EALTH SERVIO	CES OF FREM	ONT FREMO	NT, MI 49412	!
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	rcentage				
43.1%	41.2%	43.8%	44.7%	42.8%	0.0%	Percent
KPI962	Salary and Wages	Expense				
3,248,108	3,265,802	3,095,013	3,534,045	3,247,687	0	Amount
KPI963	Fringe Benefit Expe	ense				
417,110	484,032	429,183	532,147	489,680	0	Amount
KPI964	Total Full Time Em	ployees				
45	46	86	72	71	0	Employees
235089 TU	SCOLA COUNT	Y MEDICAL CA	ARE FACILIT	Y CARO, MI 4	18723	
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	rcentage				
53.8%	55.0%	54.1%	49.8%	55.6%	0.0%	Percent
KPI962	Salary and Wages	Expense				
12,463,702	12,190,227	11,669,046	11,980,698	12,477,182	0	Amount
KPI963	Fringe Benefit Expe	ense	·			
3,329,278	3,402,780	3,073,733	3,258,907	3,394,349	0	Amount
KPI964	Total Full Time Em	ployees				
298	261	239	228	239	0	Employees
235649 VA	LLEY HEALTH	CENTER GRA	ND RAPIDS,	MI 49546		
06/30/2019	06/30/2020	06/30/2021	06/30/2022	06/30/2023	06/30/2024	FYE
365	366	365	365	365	366	Days
KPI601	Salary Expense Pe	rcentage				
51.5%	55.5%	56.2%	55.5%	55.0%	51.8%	Percent
KPI962	Salary and Wages	Expense				
1,035,973	1,173,302	1,316,607	1,413,041	1,570,269	1,635,677	Amount
KPI963	Fringe Benefit Expe	ense				
177,103	149,358	144,054	276,393	258,309	314,946	Amount
KPI964	Total Full Time Em	ployees				
19	23	26	27	24	25	Employees

Year	2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235377	VA	LLEY VIEW CAR	E CENTER	GRAND RAPID	OS, MI 49544		
06/30/	2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
4	0.1%	37.0%	36.0%	31.5%	44.4%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
5,957	7,563	5,448,689	4,919,147	5,255,359	7,187,182	0	Amount
KPI963		Fringe Benefit Exper	nse				
2,347	7,821	1,196,225	1,123,423	1,068,480	1,249,637	0	Amount
KPI964		Total Full Time Emp	loyees				
	128	124	95	96	122	0	Employees
235254	VIS	TA GRANDE VIL	LA JACKS	ON, MI 49202			
12/31/	2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
19	9.8%	22.9%	21.3%	21.6%	20.1%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
3,103	3,819		3,335,585	3,717,380	3,867,654	0	Amount
KPI963		Fringe Benefit Exper	nse				
1,281	1,566	1,185,977	1,214,957	1,274,259	1,006,960	0	Amount
KPI964		Total Full Time Emp	loyees				
	40	73	41	42	114	0	Employees
235259	WA	RREN WOODS	HEALTH AN	D REHABILITA	TION CENTER	WARREN, I	MI 48089
09/30/	2019	09/30/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	275	365	365	0	Days
KPI601		Salary Expense Per	centage				
4:	3.6%	45.4%	43.7%	50.7%	49.4%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
6,044	1,924	6,625,088	4,446,869	7,657,746	8,237,960	0	Amount
KPI963		Fringe Benefit Exper	nse				
904	4,678	1,024,854	1,222,049	1,215,252	1,226,086	0	Amount
KPI964		Total Full Time Emp	loyees	'			
	86	80	62	160	148	0	Employees

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235607 W <i>A</i>	RWICK LIVING	CENTER ALM	MA, MI 48801			
03/31/2019	03/31/2020	03/31/2021				FYE
365	366	365	0	0	0	Days
KPI601	Salary Expense Per	centage				
43.4%		29.7%	0.0%	0.0%	0.0%	Percent
KPI962	Salary and Wages E	Expense				
2,177,561	2,420,491	2,135,713	0	0	0	Amount
KPI963	Fringe Benefit Expe	nse				
484,048	632,660	643,967	0	0	0	Amount
KPI964	Total Full Time Emp	oloyees				
48	67	46	0	0	0	Employees
235668 WE	LLBRIDGE OF I	BRIGHTON H	OWELL, MI 48	3843		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
38.2%	38.0%	35.6%	31.5%	41.3%	0.0%	Percent
KPI962	Salary and Wages I	Expense				
4,698,557	4,311,266	3,780,771	3,326,004	4,560,570	0	Amount
KPI963	Fringe Benefit Expe	nse				
925,854	798,342	797,739	578,413	780,326	0	Amount
KPI964	Total Full Time Emp	oloyees				
102	93	78	72	71	0	Employees
235726 WE	LLBRIDGE OF	CLARKSTON	CLARKSTON,	MI 48348		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
300	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
38.5%	33.1%	30.9%	30.6%	40.4%	0.0%	Percent
KPI962	Salary and Wages I	Expense				
2,007,073	2,671,065	2,867,259	3,579,548	5,154,715	0	Amount
KPI963	Fringe Benefit Expe	nse				
481,298	534,305	608,438	684,825	938,287	0	Amount
KPI964	Total Full Time Emp	oloyees				
51	60	66	82	94	0	Employees

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235715 WE	LLBRIDGE OF	FENTON FEN	TON, MI 48430	0		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	rcentage				
39.4%		31.6%	35.6%	42.8%	0.0%	Percent
KPI962	Salary and Wages	Expense				
4,836,234	4,135,359	2,969,897	3,396,129	4,595,532	0	Amount
KPI963	Fringe Benefit Expe	ense				
1,016,950	827,359	633,275	611,095	816,734	0	Amount
KPI964	Total Full Time Emp	oloyees				
113	96	70	68	77	0	Employees
235171 WE	LLBRIDGE OF	GRAND BLAN	C GRAND BL	ANC, MI 48439)	
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	rcentage				
34.0%	32.0%	29.8%	29.7%	37.2%	0.0%	Percent
KPI962	Salary and Wages	Expense				
5,448,546	4,504,344	3,677,325	3,603,854	5,145,994	0	Amount
KPI963	Fringe Benefit Expe	ense				
1,172,034	1,010,946	952,244	817,440	1,083,498	0	Amount
KPI964	Total Full Time Emp	oloyees				
126	108	82	92	89	0	Employees
235702 WE	LLBRIDGE OF	NOVI, LLC NO	VI, MI 48374			
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	rcentage				
36.7%	35.0%	29.9%	36.0%	39.7%	0.0%	Percent
KPI962	Salary and Wages	Expense				
5,489,744	4,029,915	3,541,653	3,988,417	4,901,583	0	Amount
KPI963	Fringe Benefit Expe	ense				
1,036,152	774,485	679,253	675,003	957,278	0	Amount
KPI964	Total Full Time Emp	oloyees				
124	89	68	74	81	0	Employees

Year 20	9 Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235720 W	ELLBRIDGE OF	PINCKNEY P	INCKNEY, MI	48169		
12/31/201	9 12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
36	5 366	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage				
37.79	% 34.5%	26.5%	31.2%	40.1%	0.0%	Percent
KPI962	Salary and Wages	Expense				
4,174,54	2 3,636,515	2,940,061	3,720,623	4,945,237	0	Amount
KPI963	Fringe Benefit Exp	ense				
827,23	9 731,602	660,665	700,940	995,073	0	Amount
KPI964	Total Full Time Em	ployees				
g	5 72	67	78	81	0	Employees
235716 W	ELLBRIDGE OF	ROCHESTER	HILLS ROCH	IESTER HILLS,	MI 48307	
12/31/201	9 12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
36	5 366	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage				
39.7		37.1%	35.3%	41.6%	0.0%	Percent
KPI962	Salary and Wages	Expense				
5,463,51	7 4,711,204	4,235,114	4,482,287	5,649,767	0	Amount
KPI963	Fringe Benefit Exp	ense				
1,151,82	3 1,020,905	996,061	981,805	1,088,127	0	Amount
KPI964	Total Full Time Em	ployees				
12	5 107	78	81	95	0	Employees
235704 W	ELLBRIDGE OF	ROMEO, LLC	ROMEO, MI	48065		
12/31/201	9 12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
36	5 366	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage				
37.6	% 37.7%	37.8%	39.4%	41.7%	0.0%	Percent
KPI962	Salary and Wages	Expense	·			
5,909,33	9 5,372,839	4,910,555	5,414,667	6,649,654	0	Amount
KPI963	Fringe Benefit Exp	ense				
1,271,74	7 1,165,389	1,233,000	1,286,817	1,494,619	0	Amount
KPI964	Total Full Time Em	ployees				

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235274 WE	ELLSPRING LU	THERAN NURS	SING AND REI	HAB SERVICI	ES MONROE,	MI 4816′
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage				
44.3%	43.2%	51.1%	47.1%	45.4%	0.0%	Percent
KPI962	Salary and Wages	Expense				
5,112,814	4,700,747	4,616,240	4,428,978	4,657,137	0	Amount
KPI963	Fringe Benefit Exp	ense				
874,533	798,176	701,909	715,246	0	0	Amount
KPI964	Total Full Time Em	ployees	·			
137	114	80	69	64	0	Employees
235269 WE	ELLSPRING LU	THERAN SERV	ICES FRANK	ENMUTH, MI	48734	
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage				
39.5%	39.6%	44.0%	44.7%	41.4%	0.0%	Percent
KPI962	Salary and Wages	Expense				
3,641,878	3,419,721	3,373,919	3,387,770	3,334,788	0	Amount
KPI963	Fringe Benefit Exp	ense				
695,035	665,342	611,250	593,487	504,696	0	Amount
KPI964	Total Full Time Em	ployees				
74	77	51	63	56	0	Employees
235400 WE	ELLSPRING LU	THERAN SERV	ICES FAIRVIE	EW, MI 48621		
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage				
54.3%	52.1%	53.0%	57.1%	56.0%	0.0%	Percent
KPI962	Salary and Wages	Expense				
2,109,623	2,302,393	2,077,272	2,248,485	2,336,486	0	Amount
KPI963	Fringe Benefit Exp	ense				
380,877	392,655	358,173	401,461	324,273	0	Amount
KPI964	Total Full Time Em	ployees				
61	66	46	47	46	0	Employees

Ye	ar 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235488 BLOON		ST BLOOMFIEL , MI 48322	D HEALTH AN	ND REHABILI	TATION CENT	ER WEST	
12/	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	rcentage	,	,		
	54.4%		58.2%	59.7%	58.2%	0.0%	Percent
KPI962		Salary and Wages	Expense				
8,3	389,169	9,627,853	10,214,858	11,206,779	11,477,395	0	Amount
KPI963		Fringe Benefit Expe	ense				
8	389,345	1,220,825	1,240,118	-4,791	1,360,985	0	Amount
KPI964		Total Full Time Em	ployees	·			
	180	182	188	200	182	0	Employees
235262	WE	ST HICKORY H	AVEN MILFOR	RD, MI 48380	·		
12/	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	rcentage				
	43.6%	45.8%	39.8%	38.0%	39.7%	0.0%	Percent
KPI962		Salary and Wages	Expense				
3,9	937,544	4,285,882	3,274,188	3,641,725	4,136,776	0	Amount
KPI963		Fringe Benefit Expe	ense				
-	742,174	810,405	650,478	583,413	679,602	0	Amount
KPI964		Total Full Time Em	oloyees				
	94	145	67	70	85	0	Employees
235374	WE	ST OAKS SENI	OR CARE & RI	EHAB CENTE	R DETROIT,	MI 48219	
12/	31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Pe	rcentage				
	44.2%	40.0%	35.8%	41.0%	49.3%	0.0%	Percent
KPI962		Salary and Wages	Expense				
4,7	714,825	4,144,609	3,653,823	4,290,881	5,558,555	0	Amount
KPI963		Fringe Benefit Expe	ense				
-	793,704	746,890	767,238	850,076	1,019,708	0	Amount
KPI964		Total Full Time Emp	oloyees				
	115	97	75	81	97	0	Employees

Year	2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235625	WE	ST WOODS OF	BRIDGMAN	BRIDGMAN, MI	49106		
12/31/2	2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
36	6.1%	39.9%	37.8%	40.5%	43.3%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
2,566	6,625	2,825,368	2,641,112	3,508,649	4,029,232	0	Amount
KPI963		Fringe Benefit Exper	nse				
518	3,852	577,259	521,330	658,118	777,468	0	Amount
KPI964		Total Full Time Emp	loyees				
	65	98	57	66	85	0	Employees
235594	WE	ST WOODS OF	NILES NILE	S, MI 49120			
12/31/2	2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
45	5.4%	45.6%	44.9%	44.1%	42.8%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
5,411				5,299,188	5,523,482	0	Amount
KPI963		Fringe Benefit Expe	nse	'			
1,214	1,995	1,143,837	1,036,152	965,377	1,079,925	0	Amount
KPI964		Total Full Time Emp	loyees				
	127	176	104	104	109	0	Employees
235565	WE	STGATE NURSI	NG & REHA	B COMMUNITY	IRONWOOD,	MI 49938	
12/31/2	2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
38	8.5%	38.2%	39.5%	40.0%	43.0%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
2,203	3,079	2,330,029	2,236,059	2,455,877	2,787,540	0	Amount
KPI963		Fringe Benefit Expe	nse				
367	7,198	289,458	523,025	261,365	320,457	0	Amount
KPI964		Total Full Time Emp	loyees				
	61	56	53	57	76	0	Employees

Yea	ar 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235642	WE	STLAKE HEALT	H CAMPUS	COMMERCE,	MI 48382		
12/3	1/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	33.7%	33.3%	33.7%	35.1%	35.4%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
4,1	51,463	3,995,144	4,033,269	4,683,963	5,049,898	0	Amount
KPI963		Fringe Benefit Exper	nse				
82	29,097	1,122,280	1,452,697	951,702	1,069,060	0	Amount
KPI964		Total Full Time Emp	loyees				
	116	107	92	97	109	0	Employees
235332	WE	STLAND, A VILI	A CENTER	WESTLAND,	/II 48185		
12/3	1/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	44.2%	41.5%	39.4%	38.7%	46.8%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
7,7	77,421	7,567,969	7,295,806	7,618,641	9,778,966	0	Amount
KPI963		Fringe Benefit Exper	nse				
1,00	67,437	972,024	998,999	928,994	1,277,576	0	Amount
KPI964		Total Full Time Emp	loyees				
	172	148	148	111	141	0	Employees
235444	WE	STWOOD NURS	ING CENTE	R DETROIT, M	I 48235		
09/3	0/2019	09/30/2020	09/30/2021	09/30/2022	09/30/2023		FYE
	365	366	365	365	365	0	Days
KPI601		Salary Expense Per	centage				
	44.2%	46.6%	38.3%	43.1%	46.2%	0.0%	Percent
KPI962		Salary and Wages E	xpense				
3,3	19,286	3,557,833	3,133,911	4,301,058	4,533,126	0	Amount
KPI963		Fringe Benefit Exper	nse				
52	26,092	551,637	598,842	606,114	691,031	0	Amount
KPI964		Total Full Time Emp	loyees				
	85	79	69	95	88	0	Employees

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235550 WII	LOWBROOK M	ANOR FLINT,	MI 48532			
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
38.2%	38.9%	32.4%	36.5%	40.9%	0.0%	Percent
KPI962	Salary and Wages E	xpense	·			
5,091,830	6,193,837	5,431,084	6,436,494	7,582,759	0	Amount
KPI963	Fringe Benefit Expe	nse				
992,012	1,105,457	966,921	1,134,438	1,171,114	0	Amount
KPI964	Total Full Time Emp	loyees				
65	74	131	128	132	0	Employees
235714 WII	NDEMERE PAR	HEALTH AN	D REHAB CEN	ITER WARRE	N, MI 48093	
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Per	centage				
37.1%	37.9%	32.6%	29.5%	29.9%	0.0%	Percent
KPI962	Salary and Wages E	xpense				
5,077,265	4,535,938	3,735,676	3,188,554	3,487,852	0	Amount
KPI963	Fringe Benefit Expe	nse				
707,291	511,574	468,797	423,564	446,230	0	Amount
KPI964	Total Full Time Emp	loyees				
188	150	96	81	93	0	Employees
235604 WC	OODHAVEN RET	IREMENT CO	MMUNITY LIV	ONIA, MI 4815	54	
06/30/2019	06/30/2020	06/30/2021	06/30/2022			FYE
365	366	365	365	0	0	Days
KPI601	Salary Expense Per	centage				
34.3%	35.9%	30.7%	0.0%	0.0%	0.0%	Percent
KPI962	Salary and Wages E	Expense				
3,075,427	3,236,157	2,504,417	0	0	0	Amount
KPI963	Fringe Benefit Expe					
938,733	918,068	873,522	0	0	0	Amount
KPI964	Total Full Time Emp	,				
94	146	74	0	0	0	Employees

Sample Skilled Nursing Facility Compare reports from the Halmanac.com website.

Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Туре
235556 WC 48304	OODWARD HILI	LS HEALTH AN	ID REHABILIT	TATION CTR	BLOOMFIELD	HILLS, MI
12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023		FYE
365	366	365	365	365	0	Days
KPI601	Salary Expense Pe	ercentage				
40.2%	36.9%	34.8%	34.7%	40.8%	0.0%	Percent
KPI962	Salary and Wages	Expense				
8,705,949	7,874,510	7,580,141	7,322,019	9,615,132	0	Amount
KPI963	Fringe Benefit Exp	ense				
1,374,494	840,546	874,390	977,332	1,315,940	0	Amount

179

151

167

KPI964

235

Total Full Time Employees

232

0 Employees