

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

23009F ALEDA E LUTZ VA MEDICAL CENTER

1500 WEISS STREET

Cost Report not Filed.

SAGINAW, MI 48602

CR Beds 0

POS Beds 0

SAGINAW

Key Performanace Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Income Statement

Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0

Selected Revenue Departments

Revenue Ranking - 5,812

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmancy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 1

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231328 ASCENSION BORGESS ALLEGAN HOSPITAL

Nonprofit - Church

555 LINN STREET

6/30/2021 365 Days Settled

General Short Term

ALLEGAN, MI 49010

CR Beds 25 POS Beds 0

ALLEGAN

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 18.9%

Balance Sheet

Income Statement

Length of Stay 4.9

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	21,706,299	Total Charges	75,570,681	Average Wages	37.16
Fixed Assets	11,110,877	Contract Allowance	37,602,609	49.8%	Medicare Part A 0.0%
Other Assets	23,381	Operating Revenue	37,968,072	50.2%	Medicare Part B 11.6%
Total Assets	32,840,557	Operating Expense	47,169,196	124.2%	Current Ratio 1.3
Current Liabilities	16,239,833	Operating Margin	-9,201,124	-24.2%	Days to Collect 339.0
Long Term Liabilities	24,760,828	Other Income	6,163,305	16.2%	Avg Payment Days 32.3
Total Equity	-8,160,104	Other Expense	0	0.0%	Depreciation Rate 11.1%
Total Liab. and Equity	32,840,557	Net Profit or Loss	(3,037,819)	-8.0%	Return on Equity 37.2%

Selected Revenue Departments

Revenue Ranking - 3,444

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,611	4,681,876	1,878,476	2.492380
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,452	2,016,844	2,909,493	0.693194
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,387	5,975,786	6,991,318	0.854744

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	3,431	1,575,642	02 Capital Cost - Movable Equip	3,081	928,513
04 Employee Benefits	3,296	2,641,821	05 Administrative and General	2,288	16,112,701
06 Maintenance and Repairs	1,686	373,625	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	3,788	529,289	10/11 Dietary and Cafeteria	3,705	615,761
13 Nursing Administration	3,743	464,058	14 Central Service and Supply	2,830	108,073
15 Pharmacy	753	5,240,038	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 2

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230117 ASCENSION BORGESS HOSPITAL				Nonprofit - Church	
1521 GULL ROAD		6/30/2021 365 Days Submitted		General Short Term	
KALAMAZOO, MI 49048				CR Beds 261	POS Beds 0
KALAMAZOO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	55.8%
				Length of Stay	4.4
Balance Sheet		Income Statement			
Current Assets	163,105,355	Total Charges	1,712,058,416	Average Wages	29.77
Fixed Assets	203,266,419	Contract Allowance	1,268,638,966	74.1% Medicare Part A	16.1%
Other Assets	21,217,459	Operating Revenue	443,419,450	25.9% Medicare Part B	6.4%
Total Assets	<u>387,589,233</u>	Operating Expense	470,002,987	106.0% Current Ratio	0.9
Current Liabilities	175,184,281	Operating Margin	-26,583,537	-6.0% Days to Collect	112.6
Long Term Liabilities	200,745,477	Other Income	104,198,193	23.5% Avg Payment Days	16.7
Total Equity	11,659,475	Other Expense	0	0.0% Depreciation Rate	3.7%
Total Liab. and Equity	<u>387,589,233</u>	Net Profit or Loss	<u>77,614,656</u>	17.5% Return on Equity	665.7%
Selected Revenue Departments				Revenue Ranking - 731	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	902	64,906,513	138,812,075	0.467585
31	Intensive Care Unit	1,089	12,379,938	45,661,600	0.271124
50	Operating Room	562	37,771,127	328,365,685	0.115028
52	Labor Room and Delivery Room	1,260	3,444,583	6,600,789	0.521844
91	Emergency Department	1,365	12,506,938	107,094,916	0.116784
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,361	6,852,023	02 Capital Cost - Movable Equip	926	8,576,911
04 Employee Benefits	474	38,511,778	05 Administrative and General	544	84,402,251
06 Maintenance and Repairs	171	13,538,261	07 Operation of Plant	5,366	50,373
08/09 Laundry / Housekeeping	624	6,557,102	10/11 Dietary and Cafeteria	461	5,611,893
13 Nursing Administration	1,631	1,988,775	14 Central Service and Supply	323	5,148,817
15 Pharmacy	717	5,559,599	16 Medical Records	243	6,078,026
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	211	23,979,579

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 3

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231315 ASCENSION BORGESS LEE HOSPITAL				Nonprofit - Church	
420 W HIGH ST		6/30/2021 365 Days Settled		General Short Term	
DOWAGIAC, MI 49047				CR Beds 25	POS Beds 0
CASS		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	27.8%
Balance Sheet		Income Statement		Length of Stay	3.9
Current Assets	5,584,061	Total Charges	59,584,837	Average Wages	35.79
Fixed Assets	8,198,752	Contract Allowance	34,716,265	58.3% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	24,868,572	41.7% Medicare Part B	5.6%
Total Assets	<u>13,782,813</u>	Operating Expense	<u>24,894,162</u>	100.1% Current Ratio	0.5
Current Liabilities	11,717,314	Operating Margin	-25,590	-0.1% Days to Collect	300.2
Long Term Liabilities	1,087,972	Other Income	1,851,505	7.4% Avg Payment Days	17.0
Total Equity	977,527	Other Expense	0	0.0% Depreciation Rate	3.4%
Total Liab. and Equity	<u>13,782,813</u>	Net Profit or Loss	<u>1,825,915</u>	7.3% Return on Equity	186.8%
Selected Revenue Departments				Revenue Ranking - 4,129	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,386	2,866,498	3,185,999	0.899717
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,916	998,466	3,489,460	0.286138
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,448	3,007,823	8,759,425	0.343381
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	5,189	361,895	02	Capital Cost - Movable Equip
04	Employee Benefits	3,694	2,043,868	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	4,237	402,983	10/11	Dietary and Cafeteria
13	Nursing Administration	5,276	81,573	14	Central Service and Supply
15	Pharmacy	2,536	615,501	16	Medical Records
17	Social Services	2,879	29,305	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 4

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

232034 ASCENSION BORGESS PIPP HOSPITAL			Nonprofit - Church		
411 NAOMI STREET		6/30/2021 365 Days Settled		General Long Term	
PLAINWELL, MI 49080				CR Beds 43	POS Beds 0
ALLEGAN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		24.0%	
		Length of Stay		31.2	
		Average Wages			
		74.1%		Medicare Part A 0.0%	
		25.9%		Medicare Part B 2.1%	
		71.2%		Current Ratio 0.9	
		28.8%		Days to Collect 2,690.9	
		0.1%		Avg Payment Days 594.3	
		0.0%		Depreciation Rate 0.1%	
		28.9%		Return on Equity 46.0%	
Balance Sheet			Income Statement		
Current Assets	163,105,355	Total Charges	71,611,301		
Fixed Assets	203,266,417	Contract Allowance	53,064,128		
Other Assets	21,217,461	Operating Revenue	18,547,173		
Total Assets	387,589,233	Operating Expense	13,209,551		
Current Liabilities	175,184,281	Operating Margin	5,337,622		
Long Term Liabilities	200,745,477	Other Income	24,292		
Total Equity	11,659,475	Other Expense	0		
Total Liab. and Equity	387,589,233	Net Profit or Loss	5,361,914		
Selected Revenue Departments			Revenue Ranking - 4,612		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,457	5,086,650	14,300,924	0.355687
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,941	1,956,503	16,773,245	0.116644
General Service Cost by Line			General Service Cost by Line		
Rank	Expense	Rank	Expense		
01	Capital Cost - Buildings 5,736 88,259	02	Capital Cost - Movable Equip 4,766 212,816		
04	Employee Benefits 3,499 2,329,526	05	Administrative and General 4,338 4,167,683		
06	Maintenance and Repairs 0 0	07	Operation of Plant 4,145 577,303		
08/09	Laundry / Housekeeping 4,676 308,996	10/11	Dietary and Cafeteria 4,477 413,047		
13	Nursing Administration 0 0	14	Central Service and Supply 0 0		
15	Pharmacy 2,698 496,259	16	Medical Records 0 0		
17	Social Services 0 0	18	Other General Service Cost 0 0		
19	Non Physician Anesthetists 0 0	20-23	Education Programs 0 0		

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 5

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230279 ASCENSION BRIGHTON CENTER FOR RECOVERY

Nonprofit - Other

12851 GRAND RIVER RD

6/30/2021 365 Days Settled

General Short Term

BRIGHTON, MI 48116

CR Beds 99 POS Beds 0

LIVINGSTON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 30.8%

Balance Sheet

Income Statement

Length of Stay 9.4

Current Assets 5,172,289

Total Charges 13,591,795

Average Wages 30.89

Fixed Assets 3,849,984

Contract Allowance 4,441,008

32.7% Medicare Part A 13.9%

Other Assets 399,468

Operating Revenue 9,150,787

67.3% Medicare Part B 0.2%

Total Assets 9,421,741

Operating Expense 13,993,306

152.9% Current Ratio 2.3

Current Liabilities 2,260,724

Operating Margin -4,842,519

-52.9% Days to Collect 252.5

Long Term Liabilities 292,170

Other Income 4,877,118

53.3% Avg Payment Days 21.9

Total Equity 6,868,847

Other Expense 0

0.0% Depreciation Rate 3.4%

Total Liab. and Equity 9,421,741

Net Profit or Loss 34,599

0.4% Return on Equity 0.5%

Selected Revenue Departments

Revenue Ranking - 5,400

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,559	8,599,805	9,931,581	0.865905
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	5,172	372,355	02 Capital Cost - Movable Equip	4,463	298,238
04 Employee Benefits	3,887	1,790,355	05 Administrative and General	4,283	4,257,610
06 Maintenance and Repairs	0	0	07 Operation of Plant	5,022	237,539
08/09 Laundry / Housekeeping	3,858	509,809	10/11 Dietary and Cafeteria	3,264	757,748
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	3,918	203,029
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 6

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230197 ASCENSION GENESYS HOSPITAL

Nonprofit - Church

ONE GENESYS PARKWAY

6/30/2021 365 Days Amended

General Short Term

GRAND BLANC, MI 48439

CR Beds 305 POS Beds 0

GENESEE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 61.9%

Balance Sheet

Income Statement

Length of Stay 4.6

Current Assets	98,675,603	Total Charges	1,339,391,278	Average Wages	39.55
Fixed Assets	142,425,634	Contract Allowance	930,168,596	69.4%	Medicare Part A 21.1%
Other Assets	8,650,637	Operating Revenue	409,222,682	30.6%	Medicare Part B 4.7%
Total Assets	249,751,874	Operating Expense	406,701,045	99.4%	Current Ratio 0.8
Current Liabilities	130,842,534	Operating Margin	2,521,637	0.6%	Days to Collect 90.9
Long Term Liabilities	384,005,729	Other Income	53,346,368	13.0%	Avg Payment Days 18.1
Total Equity	-265,096,389	Other Expense	106,000	0.0%	Depreciation Rate 2.7%
Total Liab. and Equity	249,751,874	Net Profit or Loss	55,762,005	13.6%	Return on Equity -21.0%

Selected Revenue Departments

Revenue Ranking - 799

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	656	82,689,868	200,758,263	0.411888
31	Intensive Care Unit	597	22,747,424	61,859,943	0.367725
50	Operating Room	487	41,381,838	154,138,695	0.268471
52	Labor Room and Delivery Room	607	8,560,450	11,983,028	0.714381
91	Emergency Department	468	29,257,544	102,968,297	0.284141

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	621	15,054,544	02 Capital Cost - Movable Equip	1,373	5,250,582
04 Employee Benefits	744	26,119,723	05 Administrative and General	564	82,780,786
06 Maintenance and Repairs	0	0	07 Operation of Plant	455	12,909,942
08/09 Laundry / Housekeeping	525	7,376,557	10/11 Dietary and Cafeteria	536	5,159,010
13 Nursing Administration	0	0	14 Central Service and Supply	395	4,300,013
15 Pharmacy	545	6,999,193	16 Medical Records	1,535	1,065,712
17 Social Services	413	2,975,176	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	285	17,579,739

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 7

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230195 ASCENSION MACOMB OAKLAND HOSP-WARREN CAMPUS

Nonprofit - Other

11800 EAST TWELVE MILE ROAD

6/30/2021 365 Days Amended

General Short Term

WARREN, MI 48093

CR Beds 353 POS Beds 0

MACOMB

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 80.4%

Balance Sheet

Income Statement

Length of Stay 5.4

Current Assets	96,249,285	Total Charges	1,582,363,872	Average Wages	38.23
Fixed Assets	97,145,545	Contract Allowance	1,123,690,089	71.0% Medicare Part A	22.8%
Other Assets	11,369	Operating Revenue	458,673,783	29.0% Medicare Part B	4.5%
Total Assets	193,406,199	Operating Expense	458,421,083	99.9% Current Ratio	0.4
Current Liabilities	237,173,760	Operating Margin	252,700	0.1% Days to Collect	114.3
Long Term Liabilities	9,103,562	Other Income	-18,492,262	-4.0% Avg Payment Days	18.1
Total Equity	-52,871,123	Other Expense	1,948,179	0.4% Depreciation Rate	5.2%
Total Liab. and Equity	193,406,199	Net Profit or Loss	(20,187,741)	-4.4% Return on Equity	38.2%

Selected Revenue Departments

Revenue Ranking - 702

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	439	108,912,882	287,002,758	0.379484
31	Intensive Care Unit	657	21,022,492	50,311,335	0.417848
50	Operating Room	827	28,134,048	220,719,319	0.127465
52	Labor Room and Delivery Room	1,148	4,024,201	6,846,453	0.587779
91	Emergency Department	438	30,378,833	185,417,228	0.163840

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,553	5,784,599	02 Capital Cost - Movable Equip	454	15,045,379
04 Employee Benefits	695	27,800,422	05 Administrative and General	414	103,554,094
06 Maintenance and Repairs	0	0	07 Operation of Plant	784	8,655,355
08/09 Laundry / Housekeeping	296	10,541,002	10/11 Dietary and Cafeteria	209	8,365,778
13 Nursing Administration	445	7,542,388	14 Central Service and Supply	443	3,840,920
15 Pharmacy	403	9,519,490	16 Medical Records	1,238	1,410,992
17 Social Services	314	3,664,626	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	218	23,175,311

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 8

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230019 ASCENSION PROVIDENCE HOSPITAL

Nonprofit - Other

16001 W NINE MILE RD

6/30/2021 365 Days Amended

General Short Term

SOUTHFIELD, MI 48075

CR Beds 461 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 68.8%

Balance Sheet

Income Statement

Length of Stay 4.4

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	210,344,890	Total Charges	2,489,660,266	Average Wages	37.73
Fixed Assets	286,109,471	Contract Allowance	1,641,646,951	65.9% Medicare Part A	16.3%
Other Assets	20,054,488	Operating Revenue	848,013,315	34.1% Medicare Part B	5.5%
Total Assets	516,508,849	Operating Expense	813,414,106	95.9% Current Ratio	0.5
Current Liabilities	382,772,782	Operating Margin	34,599,209	4.1% Days to Collect	98.2
Long Term Liabilities	20,613,059	Other Income	6,821,616	0.8% Avg Payment Days	19.3
Total Equity	113,123,008	Other Expense	4,141,495	0.5% Depreciation Rate	2.3%
Total Liab. and Equity	516,508,849	Net Profit or Loss	37,279,330	4.4% Return on Equity	33.0%

Selected Revenue Departments

Revenue Ranking - 289

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	364	121,114,493	338,529,525	0.357766
31	Intensive Care Unit	577	23,433,937	65,727,277	0.356533
50	Operating Room	141	88,770,247	482,600,057	0.183942
52	Labor Room and Delivery Room	149	18,058,826	15,202,041	1.187921
91	Emergency Department	338	34,772,039	220,245,788	0.157878

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	898	10,898,270	02 Capital Cost - Movable Equip	735	10,656,361
04 Employee Benefits	412	43,157,243	05 Administrative and General	207	166,564,387
06 Maintenance and Repairs	243	10,923,712	07 Operation of Plant	533	11,457,505
08/09 Laundry / Housekeeping	172	14,505,568	10/11 Dietary and Cafeteria	158	9,905,148
13 Nursing Administration	355	9,342,195	14 Central Service and Supply	103	12,316,635
15 Pharmacy	287	12,307,726	16 Medical Records	5,421	4,256
17 Social Services	897	1,202,349	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	220	22,856,728

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 9

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230254 ASCENSION PROVIDENCE ROCHESTER HOSPITAL

Nonprofit - Other

1101 W UNIVERSITY DRIVE

6/30/2021 365 Days Settled

General Short Term

ROCHESTER, MI 48307

CR Beds 154 POS Beds 0

OAKLAND

Key Performance Ind.

WPS MI

Occupancy Rate 58.3%

Balance Sheet

Income Statement

Length of Stay 4.3

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	69,598,938	Total Charges	712,913,092	Average Wages	39.38
Fixed Assets	183,081,900	Contract Allowance	481,127,648	67.5% Medicare Part A	18.5%
Other Assets	7,633,515	Operating Revenue	231,785,444	32.5% Medicare Part B	4.7%
Total Assets	260,314,353	Operating Expense	233,288,344	100.6% Current Ratio	0.6
Current Liabilities	107,089,112	Operating Margin	-1,502,900	-0.6% Days to Collect	96.4
Long Term Liabilities	175,231,086	Other Income	-10,950,206	-4.7% Avg Payment Days	20.0
Total Equity	-22,005,845	Other Expense	-432,916	-0.2% Depreciation Rate	2.7%
Total Liab. and Equity	260,314,353	Net Profit or Loss	(12,020,190)	-5.2% Return on Equity	54.6%

Selected Revenue Departments

Revenue Ranking - 1,383

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,602	33,957,286	79,128,791	0.429139
31	Intensive Care Unit	1,683	6,578,251	19,041,306	0.345473
50	Operating Room	1,054	23,065,830	115,731,462	0.199305
52	Labor Room and Delivery Room	1,336	3,081,814	4,028,310	0.765039
91	Emergency Department	1,840	8,638,625	63,580,797	0.135868

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,736	4,968,517	02 Capital Cost - Movable Equip	2,228	2,103,114
04 Employee Benefits	1,607	10,011,799	05 Administrative and General	1,024	50,498,285
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,281	2,165,097
08/09 Laundry / Housekeeping	944	4,770,871	10/11 Dietary and Cafeteria	1,152	3,076,563
13 Nursing Administration	1,693	1,897,449	14 Central Service and Supply	324	5,146,713
15 Pharmacy	1,234	2,858,980	16 Medical Records	3,215	326,280
17 Social Services	1,268	706,366	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	540	6,830,310

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 10

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230241 ASCENSION RIVER DISTRICT HOSPITAL

Nonprofit - Church

4100 RIVER RD

6/30/2021 365 Days Submitted

General Short Term

EAST CHINA, MI 48054

CR Beds 62 POS Beds 0

SAINT CLAIR

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 14.5%

Balance Sheet

Income Statement

Length of Stay 3.2

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	6,102,185	Total Charges	81,714,540		Average Wages	44.01
Fixed Assets	5,534,575	Contract Allowance	47,829,413	58.5%	Medicare Part A	8.0%
Other Assets	2,489,421	Operating Revenue	33,885,127	41.5%	Medicare Part B	7.1%
Total Assets	14,126,181	Operating Expense	40,942,785	120.8%	Current Ratio	0.8
Current Liabilities	8,128,000	Operating Margin	-7,057,658	-20.8%	Days to Collect	78.4
Long Term Liabilities	698,970	Other Income	3,735,426	11.0%	Avg Payment Days	17.2
Total Equity	5,299,211	Other Expense	109,672	0.3%	Depreciation Rate	4.6%
Total Liab. and Equity	14,126,181	Net Profit or Loss	(3,431,904)	-10.1%	Return on Equity	-64.8%

Selected Revenue Departments

Revenue Ranking - 3,618

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,743	4,324,751	5,009,412	0.863325
31	Intensive Care Unit	2,548	2,039,025	1,524,460	1.337539
50	Operating Room	3,019	3,595,042	10,398,255	0.345735
52	Labor Room and Delivery Room	1,670	1,835,154	1,650,996	1.111544
91	Emergency Department	3,095	3,732,676	16,030,135	0.232854

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,615	667,281	02 Capital Cost - Movable Equip	3,543	631,899
04 Employee Benefits	3,744	1,975,253	05 Administrative and General	3,132	8,215,698
06 Maintenance and Repairs	0	0	07 Operation of Plant	3,525	851,205
08/09 Laundry / Housekeeping	3,004	898,884	10/11 Dietary and Cafeteria	3,457	696,989
13 Nursing Administration	2,912	806,711	14 Central Service and Supply	2,725	129,104
15 Pharmacy	2,508	632,929	16 Medical Records	0	(753)
17 Social Services	2,093	216,951	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	1,598	75,905

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 11

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230165 ASCENSION ST JOHN HOSPITAL

Nonprofit - Other

22101 MOROSS RD

6/30/2021 365 Days Amended

General Short Term

DETROIT, MI 48236

CR Beds 454 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 68.3%

Balance Sheet

Income Statement

Length of Stay 5.5

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	172,877,765	Total Charges	2,579,260,156	Average Wages	41.03
Fixed Assets	295,142,547	Contract Allowance	1,676,404,783	65.0% Medicare Part A	12.2%
Other Assets	1,498,548	Operating Revenue	902,855,373	35.0% Medicare Part B	5.1%
Total Assets	469,518,860	Operating Expense	950,382,026	105.3% Current Ratio	0.6
Current Liabilities	308,299,513	Operating Margin	-47,526,653	-5.3% Days to Collect	86.8
Long Term Liabilities	20,763,097	Other Income	32,970,818	3.7% Avg Payment Days	18.0
Total Equity	140,456,250	Other Expense	3,378,447	0.4% Depreciation Rate	1.8%
Total Liab. and Equity	469,518,860	Net Profit or Loss	(17,934,282)	-2.0% Return on Equity	-12.8%

Selected Revenue Departments

Revenue Ranking - 257

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	308	132,639,089	254,867,082	0.520425
31	Intensive Care Unit	438	29,076,569	124,435,571	0.233668
50	Operating Room	408	46,606,423	273,382,525	0.170481
52	Labor Room and Delivery Room	161	17,572,004	19,832,889	0.886003
91	Emergency Department	328	35,975,195	174,443,815	0.206228

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	607	15,368,763	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	368	46,400,076	05 Administrative and General	194	173,428,921
06 Maintenance and Repairs	0	0	07 Operation of Plant	300	16,299,265
08/09 Laundry / Housekeeping	217	12,797,124	10/11 Dietary and Cafeteria	135	10,670,168
13 Nursing Administration	252	11,269,310	14 Central Service and Supply	295	5,518,139
15 Pharmacy	280	12,580,846	16 Medical Records	941	1,901,326
17 Social Services	193	5,108,817	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	177	30,853,044

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 12

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230100 ASCENSION ST JOSEPH HOSPITAL

Nonprofit - Other

200 HEMLOCK

6/30/2021 365 Days Submitted

General Short Term

TAWAS CITY, MI 48764

CR Beds 43 POS Beds 0

IOSCO

Key Performace Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 23.0%

Balance Sheet

Income Statement

Length of Stay 2.9

Current Assets	13,206,452	Total Charges	105,468,177		Average Wages	36.81
Fixed Assets	14,164,989	Contract Allowance	56,518,532	53.6%	Medicare Part A	9.0%
Other Assets	474,227	Operating Revenue	48,949,645	46.4%	Medicare Part B	11.7%
Total Assets	27,845,668	Operating Expense	56,326,578	115.1%	Current Ratio	0.6
Current Liabilities	22,687,468	Operating Margin	-7,376,933	-15.1%	Days to Collect	95.7
Long Term Liabilities	16,347,494	Other Income	3,419,507	7.0%	Avg Payment Days	21.2
Total Equity	-11,189,294	Other Expense	550	0.0%	Depreciation Rate	4.4%
Total Liab. and Equity	27,845,668	Net Profit or Loss	(3,957,976)	-8.1%	Return on Equity	35.4%

Selected Revenue Departments

Revenue Ranking - 3,093

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,133	3,395,660	2,274,216	1.493112
31	Intensive Care Unit	2,658	1,594,614	1,944,833	0.819923
50	Operating Room	3,008	3,648,344	8,183,597	0.445812
52	Labor Room and Delivery Room	1,811	1,404,314	699,152	2.008596
91	Emergency Department	3,725	2,411,619	8,304,172	0.290411

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	3,101	1,934,539	02 Capital Cost - Movable Equip	2,654	1,380,585
04 Employee Benefits	2,535	4,620,449	05 Administrative and General	2,799	10,626,569
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,353	2,057,577
08/09 Laundry / Housekeeping	2,696	1,118,006	10/11 Dietary and Cafeteria	3,963	546,980
13 Nursing Administration	0	(106,025)	14 Central Service and Supply	0	0
15 Pharmancy	2,230	896,854	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 13

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230077 ASCENSION ST MARY'S HOSPITAL

Nonprofit - Church

800 S WASHINGTON AVENUE

6/30/2021 365 Days Settled

General Short Term

SAGINAW, MI 48601

CR Beds 200 POS Beds 0

SAGINAW

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 52.2%

Balance Sheet

Income Statement

Length of Stay 4.8

Current Assets	96,701,443	Total Charges	989,179,848	Average Wages	45.46
Fixed Assets	128,899,701	Contract Allowance	703,636,988	71.1% Medicare Part A	15.3%
Other Assets	20,067,103	Operating Revenue	285,542,860	28.9% Medicare Part B	5.2%
Total Assets	245,668,247	Operating Expense	345,667,778	121.1% Current Ratio	0.8
Current Liabilities	117,964,480	Operating Margin	-60,124,918	-21.1% Days to Collect	98.6
Long Term Liabilities	128,052,615	Other Income	14,448,080	5.1% Avg Payment Days	19.0
Total Equity	-348,848	Other Expense	188,865	0.1% Depreciation Rate	6.3%
Total Liab. and Equity	245,668,247	Net Profit or Loss	(45,865,703)	-16.1% Return on Equity	13,147.8%

Selected Revenue Departments

Revenue Ranking - 1,163

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,604	33,943,568	74,304,607	0.456816
31	Intensive Care Unit	2,055	4,362,014	12,279,249	0.355235
50	Operating Room	963	24,951,578	54,082,010	0.461366
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	1,129	15,154,581	54,663,392	0.277235

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,033	9,411,457	02 Capital Cost - Movable Equip	359	17,506,394
04 Employee Benefits	895	21,789,465	05 Administrative and General	695	70,528,992
06 Maintenance and Repairs	392	6,970,040	07 Operation of Plant	1,433	4,603,418
08/09 Laundry / Housekeeping	966	4,675,936	10/11 Dietary and Cafeteria	1,096	3,197,510
13 Nursing Administration	1,166	3,010,437	14 Central Service and Supply	2,434	198,519
15 Pharmacy	603	6,384,474	16 Medical Records	1,329	1,288,300
17 Social Services	2,373	129,290	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	539	6,901,960

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 14

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231305 ASCENSION STANDISH HOSPITAL				Nonprofit - Church	
805 W CEDAR ST		6/30/2021 365 Days Settled		General Short Term	
STANDISH, MI 48658				CR Beds 20	POS Beds 0
ARENAC		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	20.3%
				Length of Stay	3.5
Balance Sheet		Income Statement			
Current Assets	4,998,977	Total Charges	49,674,553	Average Wages	31.45
Fixed Assets	4,771,563	Contract Allowance	27,740,352	55.8%	Medicare Part A 0.0%
Other Assets	0	Operating Revenue	21,934,201	44.2%	Medicare Part B 8.8%
Total Assets	9,770,540	Operating Expense	23,342,161	106.4%	Current Ratio 0.7
Current Liabilities	6,771,582	Operating Margin	-1,407,960	-6.4%	Days to Collect 237.5
Long Term Liabilities	3,540,390	Other Income	1,302,989	5.9%	Avg Payment Days 18.2
Total Equity	-541,432	Other Expense	0	0.0%	Depreciation Rate 1.5%
Total Liab. and Equity	9,770,540	Net Profit or Loss	(104,971)	-0.5%	Return on Equity 19.4%
Selected Revenue Departments				Revenue Ranking - 4,351	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,862	1,431,743	785,753	1.822129
31	Intensive Care Unit	2,719	1,311,811	1,337,337	0.980913
50	Operating Room	4,060	693,994	1,717,276	0.404125
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,579	2,727,222	6,944,122	0.392738
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	5,101	407,046	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	3,840	1,841,772	05 Administrative and General	3,999	4,920,524
06 Maintenance and Repairs	1,272	1,013,955	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	3,465	653,685	10/11 Dietary and Cafeteria	3,589	651,779
13 Nursing Administration	3,696	481,420	14 Central Service and Supply	2,657	143,472
15 Pharmacy	2,694	498,085	16 Medical Records	0	0
17 Social Services	2,574	83,679	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 15

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231318 ASPIRUS IRON RIVER HOSPITAL & CLINICS, INC				Nonprofit - Other			
1400 W ICE LAKE ROAD		6/30/2021 365 Days Settled		General Short Term			
IRON RIVER, MI 49935				CR Beds 22	POS Beds 0		
IRON		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	16.2%		
				Length of Stay	3.5		
Balance Sheet		Income Statement					
Current Assets	15,506,633	Total Charges	78,822,447	Average Wages	39.01		
Fixed Assets	21,210,863	Contract Allowance	47,325,283	60.0% Medicare Part A	0.0%		
Other Assets	666,980	Operating Revenue	31,497,164	40.0% Medicare Part B	9.7%		
Total Assets	37,384,476	Operating Expense	34,732,912	110.3% Current Ratio	1.6		
Current Liabilities	9,539,418	Operating Margin	-3,235,748	-10.3% Days to Collect	257.1		
Long Term Liabilities	21,764,647	Other Income	4,575,156	14.5% Avg Payment Days	25.2		
Total Equity	6,080,411	Other Expense	0	0.0% Depreciation Rate	2.9%		
Total Liab. and Equity	37,384,476	Net Profit or Loss	1,339,408	4.3% Return on Equity	22.0%		
Selected Revenue Departments				Revenue Ranking - 3,738			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	4,586	4,745,826	2,810,919	1.688354		
31	Intensive Care Unit	2,932	244,446	139,920	1.747041		
50	Operating Room	3,392	2,174,669	4,087,607	0.532015		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	2,813	4,488,392	6,342,926	0.707622		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	3,421	1,586,071	02	Capital Cost - Movable Equip	5,037	126,403
04	Employee Benefits	3,007	3,211,091	05	Administrative and General	3,777	5,504,154
06	Maintenance and Repairs	0	0	07	Operation of Plant	3,073	1,164,595
08/09	Laundry / Housekeeping	4,225	405,005	10/11	Dietary and Cafeteria	4,742	346,966
13	Nursing Administration	4,389	248,981	14	Central Service and Supply	2,607	157,392
15	Pharmacy	1,463	2,202,608	16	Medical Records	2,849	411,941
17	Social Services	2,965	3,784	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 16

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231333 ASPIRUS IRONWOOD HOSPITAL			Nonprofit - Other		
N10561 GRAND VIEW LANE		6/30/2021 365 Days Submitted		General Short Term	
IRONWOOD, MI 49938				CR Beds 20 POS Beds 0	
GOGEBIC		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		36.5%	
		Length of Stay		4.9	
		Average Wages		44.70	
		Medicare Part A		0.0%	
		Medicare Part B		6.2%	
		Current Ratio		3.6	
		Days to Collect		148.2	
		Avg Payment Days		27.4	
		Depreciation Rate		3.9%	
		Return on Equity		32.5%	

Balance Sheet		Income Statement			
Current Assets	28,276,918	Total Charges	161,491,144		
Fixed Assets	27,126,463	Contract Allowance	100,104,627	62.0%	
Other Assets	22,039,936	Operating Revenue	61,386,517	38.0%	
Total Assets	<u>77,443,317</u>	Operating Expense	61,570,680	100.3%	
Current Liabilities	7,946,451	Operating Margin	-184,163	-0.3%	
Long Term Liabilities	28,855,158	Other Income	13,382,312	21.8%	
Total Equity	<u>40,641,708</u>	Other Expense	-200	0.0%	
Total Liab. and Equity	<u>77,443,317</u>	Net Profit or Loss	<u>13,198,349</u>	21.5%	

Selected Revenue Departments			Revenue Ranking - 2,834		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,595	4,724,345	4,107,835	1.150081
31	Intensive Care Unit	2,816	890,537	394,854	2.255358
50	Operating Room	2,849	4,440,298	14,463,964	0.306990
52	Labor Room and Delivery Room	2,490	126,316	650,681	0.194129
91	Emergency Department	2,499	5,477,169	9,501,829	0.576433

General Service Cost by Line			General Service Cost by Line				
Rank	Expense	Rank	Expense	Rank	Expense		
01	Capital Cost - Buildings	3,494	1,518,636	02	Capital Cost - Movable Equip	2,808	1,219,739
04	Employee Benefits	2,487	4,766,981	05	Administrative and General	2,857	10,136,886
06	Maintenance and Repairs	0	0	07	Operation of Plant	3,137	1,118,185
08/09	Laundry / Housekeeping	3,576	605,865	10/11	Dietary and Cafeteria	4,668	365,953
13	Nursing Administration	4,195	301,317	14	Central Service and Supply	2,242	259,950
15	Pharmacy	0	0	16	Medical Records	1,842	842,017
17	Social Services	0	0	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 17

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231319 ASPIRUS KEWEENAW HOSPITAL

Nonprofit - Other

205 OSCEOLA

6/30/2021 365 Days Settled

General Short Term

LAURIUM, MI 49913

CR Beds 20 POS Beds 0

HOUGHTON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 35.8%

Balance Sheet

Income Statement

Length of Stay 4.2

Current Assets	30,436,112	Total Charges	129,885,886		Average Wages	46.60
Fixed Assets	19,953,917	Contract Allowance	76,018,634	58.5%	Medicare Part A	0.0%
Other Assets	7,032,087	Operating Revenue	53,867,252	41.5%	Medicare Part B	4.8%
Total Assets	57,422,116	Operating Expense	59,295,100	110.1%	Current Ratio	4.6
Current Liabilities	6,603,774	Operating Margin	-5,427,848	-10.1%	Days to Collect	120.2
Long Term Liabilities	23,639,690	Other Income	9,541,914	17.7%	Avg Payment Days	24.8
Total Equity	27,178,652	Other Expense	0	0.0%	Depreciation Rate	4.7%
Total Liab. and Equity	57,422,116	Net Profit or Loss	4,114,066	7.6%	Return on Equity	15.1%

Selected Revenue Departments

Revenue Ranking - 2,985

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,736	4,331,994	3,976,993	1.089264
31	Intensive Care Unit	2,632	1,690,638	1,258,627	1.343240
50	Operating Room	3,079	3,384,636	12,951,143	0.261339
52	Labor Room and Delivery Room	2,595	26,746	569,616	0.046954
91	Emergency Department	2,784	4,549,399	7,006,692	0.649293

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,981	2,086,616	02 Capital Cost - Movable Equip	3,314	775,869
04 Employee Benefits	2,184	6,060,426	05 Administrative and General	3,159	8,103,131
06 Maintenance and Repairs	1,495	602,530	07 Operation of Plant	4,716	370,994
08/09 Laundry / Housekeeping	3,694	560,259	10/11 Dietary and Cafeteria	4,707	355,571
13 Nursing Administration	3,983	370,894	14 Central Service and Supply	2,268	251,732
15 Pharmacy	0	0	16 Medical Records	2,173	654,396
17 Social Services	2,978	1,520	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 18

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231309 ASPIRUS ONTONAGON HOSPITAL, INC

Nonprofit - Other

601 S SEVENTH ST

6/30/2021 365 Days Settled

General Short Term

ONTONAGON, MI 49953

CR Beds 18 POS Beds 0

ONTONAGON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 7.8%

Balance Sheet

Income Statement

Length of Stay 4.6

Current Assets	8,111,323	Total Charges	25,015,428		Average Wages	28.69
Fixed Assets	3,092,565	Contract Allowance	12,064,710	48.2%	Medicare Part A	0.0%
Other Assets	190,415	Operating Revenue	12,950,718	51.8%	Medicare Part B	13.1%
Total Assets	11,394,303	Operating Expense	14,674,227	113.3%	Current Ratio	1.2
Current Liabilities	6,557,872	Operating Margin	-1,723,509	-13.3%	Days to Collect	101.5
Long Term Liabilities	2,283,612	Other Income	1,639,535	12.7%	Avg Payment Days	89.0
Total Equity	2,552,819	Other Expense	0	0.0%	Depreciation Rate	12.8%
Total Liab. and Equity	11,394,303	Net Profit or Loss	(83,974)	-0.6%	Return on Equity	-3.3%

Selected Revenue Departments

Revenue Ranking - 5,048

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,840	1,611,255	660,847	2.438166
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,596	20,565	0	205,650,00 0,000.0000 00
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,815	2,230,558	1,972,171	1.131017

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,229	913,303	02 Capital Cost - Movable Equip	4,567	265,727
04 Employee Benefits	3,843	1,835,913	05 Administrative and General	5,472	1,863,036
06 Maintenance and Repairs	0	0	07 Operation of Plant	4,919	283,575
08/09 Laundry / Housekeeping	4,701	303,414	10/11 Dietary and Cafeteria	4,124	504,973
13 Nursing Administration	4,903	142,996	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	4,459	129,030
17 Social Services	0	0	18 Other General Service Cost	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 19

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0
-------------------------------	---	---	--------------------------	---	---

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231307 BARAGA COUNTY MEMORIAL HOSPITAL				Government - County	
18341 US HIGHWAY 41		9/30/2021 365 Days Settled		General Short Term	
L' ANSE, MI 49946				CR Beds 24	POS Beds 0
BARAGA		Key Performace Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	18.4%
				Length of Stay	6.0
Balance Sheet		Income Statement			
Current Assets	21,123,898	Total Charges	35,279,540	Average Wages	42.03
Fixed Assets	10,466,461	Contract Allowance	13,567,961	38.5%	Medicare Part A 0.0%
Other Assets	28,872	Operating Revenue	21,711,579	61.5%	Medicare Part B 11.3%
Total Assets	31,619,231	Operating Expense	25,078,752	115.5%	Current Ratio 4.5
Current Liabilities	4,696,637	Operating Margin	-3,367,173	-15.5%	Days to Collect 171.5
Long Term Liabilities	25,863,242	Other Income	5,162,635	23.8%	Avg Payment Days 36.9
Total Equity	1,059,352	Other Expense	0	0.0%	Depreciation Rate 5.0%
Total Liab. and Equity	31,619,231	Net Profit or Loss	1,795,462	8.3%	Return on Equity 169.5%
Selected Revenue Departments				Revenue Ranking - 4,365	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,017	3,656,623	1,701,975	2.148459
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,745	1,357,204	1,994,956	0.680318
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,310	3,261,849	3,986,710	0.818181
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	3,265	1,746,141	02	Capital Cost - Movable Equip 725,478
04	Employee Benefits	2,921	3,394,037	05	Administrative and General 3,233,882
06	Maintenance and Repairs	0	0	07	Operation of Plant 527,152
08/09	Laundry / Housekeeping	4,072	444,885	10/11	Dietary and Cafeteria 208,453
13	Nursing Administration	4,649	187,976	14	Central Service and Supply 16,031
15	Pharmacy	3,126	248,020	16	Medical Records 3,797
17	Social Services	2,818	42,669	18	Other General Service Cost 0
19	Non Physician Anesthetists	249	188,405	20-23	Education Programs 0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 21

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

23012F BATTLE CREEK VA MEDICAL CENTER

5500 ARMSTRONG ROAD

Cost Report not Filed.

BATTLE CREEK, MI 49015

CR Beds 0

POS Beds 0

CALHOUN

Key Performance Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Current Assets	0
Fixed Assets	0
Other Assets	0
Total Assets	0
Current Liabilities	0
Long Term Liabilities	0
Total Equity	0
Total Liab. and Equity	0

Income Statement

Total Charges	0
Contract Allowance	0
Operating Revenue	0
Operating Expense	0
Operating Margin	0
Other Income	0
Other Expense	0
Net Profit or Loss	0

Selected Revenue Departments

Revenue Ranking - 5,812

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 22

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

234038 BCA STONECREST CENTER			Proprietary - Partnership		
15000 GRATIOT AVENUE		12/31/2021 365 Days Settled		Psychiatric	
DETROIT, MI 48205				CR Beds 182	POS Beds 0
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	90.0%
				Length of Stay	14.2
Balance Sheet		Income Statement			
Current Assets	5,292,830	Total Charges	149,406,050	Average Wages	
Fixed Assets	46,246,002	Contract Allowance	90,784,883	60.8%	Medicare Part A 0.0%
Other Assets	456,371	Operating Revenue	58,621,167	39.2%	Medicare Part B 0.0%
Total Assets	51,995,203	Operating Expense	42,918,953	73.2%	Current Ratio (0.2)
Current Liabilities	-27,933,708	Operating Margin	15,702,214	26.8%	Days to Collect 82.5
Long Term Liabilities	349,757	Other Income	41,602	0.1%	Avg Payment Days 13.0
Total Equity	79,579,154	Other Expense	0	0.0%	Depreciation Rate 5.2%
Total Liab. and Equity	51,995,203	Net Profit or Loss	15,743,816	26.9%	Return on Equity 19.8%
Selected Revenue Departments			Revenue Ranking - 2,885		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,540	35,791,039	147,177,635	0.243183
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	1,825	4,599,790	02	Capital Cost - Movable Equip 298,442
04	Employee Benefits	2,750	3,858,971	05	Administrative and General 7,501,175
06	Maintenance and Repairs	0	0	07	Operation of Plant 1,249,184
08/09	Laundry / Housekeeping	2,833	1,015,649	10/11	Dietary and Cafeteria 1,242,204
13	Nursing Administration	1,817	1,718,102	14	Central Service and Supply 0
15	Pharmacy	0	0	16	Medical Records 426,696
17	Social Services	0	0	18	Other General Service Cost 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 23

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

239806 BEAUMONT HEALTH SYSTEM

3601 W 13 MILE RD Cost Report not Filed.

ROYAL OAK, MI 48073 CR Beds 0 POS Beds 0

OAKLAND **Key Performance Ind.**

NATIONAL GOVERNMENT SERVICES Occupancy Rate 0.0%

Balance Sheet		Income Statement		Length of Stay	
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Medicare Part A 0.0%
Other Assets	0	Operating Revenue	0	0.0%	Medicare Part B 0.0%
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity 0.0%

Selected Revenue Departments			Revenue Ranking - 5,812		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 24

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230020 BEAUMONT HOSPITAL - DEARBORN				Nonprofit - Other	
18101 OAKWOOD BLVD		12/31/2021 365 Days Submitted		General Short Term	
DEARBORN, MI 48124				CR Beds 478	POS Beds 0
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	73.2%
				Length of Stay	6.6
Balance Sheet		Income Statement			
Current Assets	101,290,008	Total Charges	3,222,315,128	Average Wages	34.73
Fixed Assets	120,352,650	Contract Allowance	2,540,486,812	78.8% Medicare Part A	14.1%
Other Assets	482,778	Operating Revenue	681,828,316	21.2% Medicare Part B	5.0%
Total Assets	<u>222,125,436</u>	Operating Expense	<u>670,695,804</u>	98.4% Current Ratio	2.1
Current Liabilities	49,127,579	Operating Margin	11,132,512	1.6% Days to Collect	36.4
Long Term Liabilities	120,024,588	Other Income	22,962,838	3.4% Avg Payment Days	6.8
Total Equity	<u>52,973,269</u>	Other Expense	1,574,032	0.2% Depreciation Rate	4.8%
Total Liab. and Equity	<u>222,125,436</u>	Net Profit or Loss	<u>32,521,318</u>	4.8% Return on Equity	61.4%
Selected Revenue Departments				Revenue Ranking - 405	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	334	127,655,924	376,507,236	0.339053
31	Intensive Care Unit	938	14,660,427	32,501,208	0.451073
50	Operating Room	350	51,391,045	434,833,808	0.118185
52	Labor Room and Delivery Room	280	13,500,069	68,336,892	0.197552
91	Emergency Department	556	26,395,457	217,709,429	0.121242
General Service Cost by Line					
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	392	20,862,312	02 Capital Cost - Movable Equip	411	16,054,530
04 Employee Benefits	212	68,546,095	05 Administrative and General	704	69,984,857
06 Maintenance and Repairs	193	12,494,118	07 Operation of Plant	1,144	6,129,745
08/09 Laundry / Housekeeping	542	7,228,595	10/11 Dietary and Cafeteria	414	5,925,270
13 Nursing Administration	247	11,525,025	14 Central Service and Supply	465	3,605,881
15 Pharmacy	320	11,293,110	16 Medical Records	685	2,601,775
17 Social Services	807	1,404,270	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	317	15,296,574

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 25

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230151 BEAUMONT HOSPITAL - FARMINGTON HILLS

Nonprofit - Other

28050 GRAND RIVER AVENUE

12/31/2021 365 Days Submitted

General Short Term

FARMINGTON HILLS, MI 48336

CR Beds 206 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 74.8%

Balance Sheet

Income Statement

Length of Stay 5.4

Current Assets	73,243,932	Total Charges	1,785,844,541	Average Wages	34.26
Fixed Assets	198,341,936	Contract Allowance	1,373,100,339	76.9%	Medicare Part A 14.9%
Other Assets	13,494,275	Operating Revenue	412,744,202	23.1%	Medicare Part B 8.2%
Total Assets	285,080,143	Operating Expense	384,065,238	93.1%	Current Ratio 4.8
Current Liabilities	15,138,187	Operating Margin	28,678,964	6.9%	Days to Collect 48.7
Long Term Liabilities	44,546,350	Other Income	17,485,828	4.2%	Avg Payment Days 4.8
Total Equity	225,395,606	Other Expense	36,850,590	8.9%	Depreciation Rate 4.4%
Total Liab. and Equity	285,080,143	Net Profit or Loss	9,314,202	2.3%	Return on Equity 4.1%

Selected Revenue Departments

Revenue Ranking - 791

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,189	49,883,747	177,069,184	0.281719
31	Intensive Care Unit	1,123	11,968,059	39,451,396	0.303362
50	Operating Room	1,057	23,035,811	198,923,153	0.115803
52	Labor Room and Delivery Room	1,209	3,706,631	3,386,501	1.094531
91	Emergency Department	634	24,050,846	171,877,475	0.139930

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	662	14,264,806	02 Capital Cost - Movable Equip	978	8,099,659
04 Employee Benefits	631	29,988,764	05 Administrative and General	1,697	27,189,821
06 Maintenance and Repairs	1,292	974,207	07 Operation of Plant	575	10,839,828
08/09 Laundry / Housekeeping	1,172	3,833,949	10/11 Dietary and Cafeteria	1,110	3,165,771
13 Nursing Administration	1,094	3,235,725	14 Central Service and Supply	893	1,684,188
15 Pharmacy	761	5,205,418	16 Medical Records	356	4,540,630
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	251	20,626,978

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 26

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230270 BEAUMONT HOSPITAL - TAYLOR			Nonprofit - Other		
10000 TELEGRAPH ROAD		6/30/2021 365 Days Settled		General Short Term	
TAYLOR, MI 48180				CR Beds 83	POS Beds 0
WAYNE		Key Performance Ind.			
WPS MI				Occupancy Rate	74.8%
Balance Sheet		Income Statement		Length of Stay	5.2
Current Assets	26,208,642	Total Charges	798,744,341	Average Wages	31.59
Fixed Assets	46,590,318	Contract Allowance	609,962,384	76.4% Medicare Part A	10.8%
Other Assets	0	Operating Revenue	188,781,957	23.6% Medicare Part B	3.9%
Total Assets	72,798,960	Operating Expense	174,907,463	92.7% Current Ratio	4.1
Current Liabilities	6,365,805	Operating Margin	13,874,494	7.3% Days to Collect	37.8
Long Term Liabilities	480,787	Other Income	5,928,556	3.1% Avg Payment Days	3.7
Total Equity	65,952,368	Other Expense	183,158	0.1% Depreciation Rate	5.5%
Total Liab. and Equity	72,798,960	Net Profit or Loss	19,619,892	10.4% Return on Equity	29.7%
Selected Revenue Departments			Revenue Ranking - 1,583		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,970	24,711,029	70,922,702	0.348422
31	Intensive Care Unit	1,597	7,363,577	24,041,428	0.306287
50	Operating Room	1,522	15,034,869	100,321,902	0.149866
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	1,665	9,877,712	85,139,646	0.116018
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	1,787	4,757,054	02 Capital Cost - Movable Equip	1,655 3,826,748
04	Employee Benefits	1,116	16,617,487	05 Administrative and General	1,561 31,018,597
06	Maintenance and Repairs	1,854	221,366	07 Operation of Plant	4,917 284,505
08/09	Laundry / Housekeeping	1,684	2,468,574	10/11 Dietary and Cafeteria	1,458 2,399,075
13	Nursing Administration	885	3,962,582	14 Central Service and Supply	1,363 890,267
15	Pharmacy	1,220	2,899,375	16 Medical Records	3,187 331,420
17	Social Services	1,629	434,020	18 Other General Service Cost	0 0
19	Non Physician Anesthetists	0	0	20-23 Education Programs	736 4,165,879

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 27

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230176 BEAUMONT HOSPITAL - TRENTON				Nonprofit - Other	
5450 FORT STREET		6/30/2021 365 Days Settled		General Short Term	
TRENTON, MI 48183				CR Beds 165	POS Beds 0
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	58.9%
				Length of Stay	4.6
Balance Sheet		Income Statement			
Current Assets	25,238,518	Total Charges	942,396,103	Average Wages	34.49
Fixed Assets	50,430,608	Contract Allowance	738,952,841	78.4% Medicare Part A	17.7%
Other Assets	2,200,000	Operating Revenue	203,443,262	21.6% Medicare Part B	4.7%
Total Assets	77,869,126	Operating Expense	184,569,528	90.7% Current Ratio	2.9
Current Liabilities	8,839,597	Operating Margin	18,873,734	9.3% Days to Collect	36.3
Long Term Liabilities	23,673,760	Other Income	6,926,582	3.4% Avg Payment Days	6.8
Total Equity	45,355,769	Other Expense	133,290	0.1% Depreciation Rate	5.4%
Total Liab. and Equity	77,869,126	Net Profit or Loss	25,667,026	12.6% Return on Equity	56.6%
Selected Revenue Departments				Revenue Ranking - 1,513	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,528	36,098,182	123,710,953	0.291795
31	Intensive Care Unit	1,215	10,815,258	42,449,468	0.254780
50	Operating Room	1,267	19,151,378	146,258,141	0.130942
52	Labor Room and Delivery Room	1,300	3,229,899	6,293,444	0.513216
91	Emergency Department	1,432	11,963,933	107,091,611	0.111717
General Service Cost by Line					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,395	6,621,406	02 Capital Cost - Movable Equip	1,602	4,030,634
04 Employee Benefits	1,229	14,666,929	05 Administrative and General	1,594	29,939,774
06 Maintenance and Repairs	1,842	233,938	07 Operation of Plant	4,848	310,898
08/09 Laundry / Housekeeping	1,830	2,219,738	10/11 Dietary and Cafeteria	1,873	1,787,677
13 Nursing Administration	966	3,661,609	14 Central Service and Supply	1,245	1,035,041
15 Pharmacy	1,304	2,632,593	16 Medical Records	2,984	375,057
17 Social Services	1,518	507,142	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	547	6,679,854

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 28

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230142 BEAUMONT HOSPITAL - WAYNE			Nonprofit - Other				
33155 ANNAPOLIS AVE			6/30/2021 365 Days Settled				
WAYNE, MI 48184			General Short Term				
WAYNE			CR Beds 72 POS Beds 0				
NATIONAL GOVERNMENT SERVICES			Key Performance Ind.				
Balance Sheet			Income Statement				
Current Assets	22,903,166	Total Charges	695,079,488	Occupancy Rate	75.4%		
Fixed Assets	32,407,068	Contract Allowance	543,170,224	78.1%	Length of Stay 4.7		
Other Assets	0	Operating Revenue	151,909,264	21.9%	Average Wages 35.24		
Total Assets	55,310,234	Operating Expense	165,778,007	109.1%	Medicare Part A 10.9%		
Current Liabilities	12,202,737	Operating Margin	-13,868,743	-9.1%	Medicare Part B 5.3%		
Long Term Liabilities	0	Other Income	24,085,927	15.9%	Current Ratio 1.9		
Total Equity	43,107,497	Other Expense	-83,988	-0.1%	Days to Collect 39.1		
Total Liab. and Equity	55,310,234	Net Profit or Loss	10,301,172	6.8%	Avg Payment Days 3.8		
			Depreciation Rate 4.7%				
			Return on Equity 23.9%				
Selected Revenue Departments			Revenue Ranking - 1,814				
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	1,977	24,606,545	69,929,899	0.351874		
31	Intensive Care Unit	1,788	5,889,136	17,922,624	0.328587		
50	Operating Room	2,097	9,049,321	61,903,258	0.146185		
52	Labor Room and Delivery Room	1,384	2,874,009	6,557,996	0.438245		
91	Emergency Department	925	17,936,525	110,648,053	0.162104		
General Service Cost by Line			General Service Cost by Line				
Rank	Expense	Rank	Expense	Rank	Expense		
01	Capital Cost - Buildings	2,090	3,731,526	02	Capital Cost - Movable Equip	1,756	3,453,546
04	Employee Benefits	1,296	13,773,861	05	Administrative and General	1,778	25,327,070
06	Maintenance and Repairs	1,866	200,930	07	Operation of Plant	4,936	277,517
08/09	Laundry / Housekeeping	2,164	1,673,680	10/11	Dietary and Cafeteria	2,749	989,020
13	Nursing Administration	1,217	2,879,626	14	Central Service and Supply	1,747	527,351
15	Pharmacy	1,339	2,527,831	16	Medical Records	3,034	362,909
17	Social Services	1,335	640,938	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	591	5,926,174

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 29

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230089 BEAUMONT HOSPITAL, GROSSE POINTE				Nonprofit - Other	
468 CADIEUX RD		6/30/2021 365 Days Settled		General Short Term	
GROSSE POINTE, MI 48230				CR Beds 224	POS Beds 0
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	46.6%
				Length of Stay	4.3
Balance Sheet		Income Statement		Average Wages	32.18
Current Assets	33,941,716	Total Charges	1,021,589,330	77.6%	Medicare Part A
Fixed Assets	91,816,345	Contract Allowance	792,588,870	22.4%	Medicare Part B
Other Assets	3,778,032	Operating Revenue	229,000,460	96.9%	Current Ratio
Total Assets	129,536,093	Operating Expense	222,015,637	3.1%	Days to Collect
Current Liabilities	8,765,201	Operating Margin	6,984,823	1.1%	Avg Payment Days
Long Term Liabilities	644,193	Other Income	2,421,106	0.1%	Depreciation Rate
Total Equity	120,126,699	Other Expense	264,624	4.0%	Return on Equity
Total Liab. and Equity	129,536,093	Net Profit or Loss	9,141,305		
Selected Revenue Departments				Revenue Ranking - 1,398	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,313	44,656,864	117,857,333	0.378906
31	Intensive Care Unit	1,709	6,490,581	21,622,814	0.300173
50	Operating Room	923	25,789,278	181,378,932	0.142185
52	Labor Room and Delivery Room	1,678	1,811,569	1,989,261	0.910674
91	Emergency Department	1,469	11,709,307	113,166,833	0.103469
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	709	13,565,261	02	Capital Cost - Movable Equip
04	Employee Benefits	970	19,887,805	05	Administrative and General
06	Maintenance and Repairs	1,778	282,365	07	Operation of Plant
08/09	Laundry / Housekeeping	1,897	2,110,263	10/11	Dietary and Cafeteria
13	Nursing Administration	1,477	2,282,143	14	Central Service and Supply
15	Pharmacy	1,099	3,389,909	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 30

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230130 BEAUMONT HOSPITAL, ROYAL OAK

Nonprofit - Other

3601 W THIRTEEN MILE RD

12/31/2021 365 Days Amended

General Short Term

ROYAL OAK, MI 48073

CR Beds 881 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 74.3%

Balance Sheet

Income Statement

Length of Stay 6.1

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	825,384,292	Total Charges	6,238,029,634	Average Wages	33.71
Fixed Assets	514,923,972	Contract Allowance	4,763,020,881	76.4% Medicare Part A	16.7%
Other Assets	855,673,986	Operating Revenue	1,475,008,753	23.6% Medicare Part B	5.0%
Total Assets	2,195,982,250	Operating Expense	1,511,491,369	102.5% Current Ratio	15.2
Current Liabilities	54,316,034	Operating Margin	-36,482,616	-2.5% Days to Collect	42.3
Long Term Liabilities	17,156,358	Other Income	74,887,165	5.1% Avg Payment Days	7.2
Total Equity	2,124,509,858	Other Expense	3,370,704	0.2% Depreciation Rate	4.3%
Total Liab. and Equity	2,195,982,250	Net Profit or Loss	35,033,845	2.4% Return on Equity	1.6%

Selected Revenue Departments

Revenue Ranking - 105

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	119	209,756,226	697,209,186	0.300851
31	Intensive Care Unit	119	63,679,805	304,022,049	0.209458
50	Operating Room	75	115,859,150	1,092,332,298	0.106066
52	Labor Room and Delivery Room	126	19,305,074	49,129,113	0.392946
91	Emergency Department	182	49,285,882	301,850,439	0.163279

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	51	66,215,124	02 Capital Cost - Movable Equip	65	45,369,631
04 Employee Benefits	59	155,589,131	05 Administrative and General	526	86,884,893
06 Maintenance and Repairs	31	36,993,182	07 Operation of Plant	1,549	4,130,790
08/09 Laundry / Housekeeping	278	11,005,276	10/11 Dietary and Cafeteria	107	11,878,991
13 Nursing Administration	405	8,175,414	14 Central Service and Supply	42	22,975,683
15 Pharmacy	123	23,449,548	16 Medical Records	53	13,555,535
17 Social Services	469	2,604,139	18 Other General Service Cost	74	18,408,731
19 Non Physician Anesthetists	0	0	20-23 Education Programs	78	61,816,765

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 31

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230269 BEAUMONT HOSPITAL, TROY

Nonprofit - Other

44201 DEQUINDRE ROAD

12/31/2021 365 Days Submitted

General Short Term

TROY, MI 48085

CR Beds 422 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 85.1%

Balance Sheet

Income Statement

Length of Stay 5.2

Current Assets	110,409,215	Total Charges	3,357,311,927	Average Wages	32.12
Fixed Assets	302,042,209	Contract Allowance	2,604,122,016	77.6% Medicare Part A	15.1%
Other Assets	14,663	Operating Revenue	753,189,911	22.4% Medicare Part B	5.6%
Total Assets	412,466,087	Operating Expense	722,974,103	96.0% Current Ratio	5.3
Current Liabilities	20,734,547	Operating Margin	30,215,808	4.0% Days to Collect	43.2
Long Term Liabilities	0	Other Income	24,465,920	3.2% Avg Payment Days	6.0
Total Equity	391,731,540	Other Expense	1,736,638	0.2% Depreciation Rate	4.4%
Total Liab. and Equity	412,466,087	Net Profit or Loss	52,945,090	7.0% Return on Equity	13.5%

Selected Revenue Departments

Revenue Ranking - 346

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	311	130,806,859	395,066,422	0.331101
31	Intensive Care Unit	439	29,065,477	110,822,493	0.262271
50	Operating Room	203	71,882,662	558,675,850	0.128666
52	Labor Room and Delivery Room	219	14,969,295	28,311,637	0.528733
91	Emergency Department	343	34,511,832	298,451,378	0.115636

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	166	36,852,691	02 Capital Cost - Movable Equip	283	20,380,691
04 Employee Benefits	226	66,825,324	05 Administrative and General	829	60,738,835
06 Maintenance and Repairs	109	17,481,543	07 Operation of Plant	2,439	1,903,019
08/09 Laundry / Housekeeping	614	6,619,782	10/11 Dietary and Cafeteria	440	5,722,495
13 Nursing Administration	724	5,018,336	14 Central Service and Supply	573	2,925,724
15 Pharmacy	529	7,198,592	16 Medical Records	110	9,937,543
17 Social Services	0	0	18 Other General Service Cost	191	3,633,657
19 Non Physician Anesthetists	0	0	20-23 Education Programs	839	2,926,953

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 32

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231321 BELL HOSPITAL

Proprietary - Corporation

901 LAKESHORE DRIVE

6/30/2021 365 Days Settled

General Short Term

ISHPEMING, MI 49849

CR Beds 21 POS Beds 0

MARQUETTE

Key Performance Ind.

Occupancy Rate 35.3%

Length of Stay 3.5

Average Wages

47.0% Medicare Part A 0.0%

53.0% Medicare Part B 6.5%

94.6% Current Ratio 1.8

5.4% Days to Collect 59.1

14.1% Avg Payment Days 30.2

0.0% Depreciation Rate 9.8%

19.5% Return on Equity 31.3%

Balance Sheet

Current Assets	9,351,180
Fixed Assets	21,727,994
Other Assets	3,397,433
Total Assets	34,476,607
Current Liabilities	5,185,453
Long Term Liabilities	-2,195,632
Total Equity	31,486,786
Total Liab. and Equity	34,476,607

Income Statement

Total Charges	95,060,125
Contract Allowance	44,639,663
Operating Revenue	50,420,462
Operating Expense	47,682,120
Operating Margin	2,738,342
Other Income	7,116,313
Other Expense	0
Net Profit or Loss	9,854,655

Selected Revenue Departments

Revenue Ranking - 3,056

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,200	3,281,184	3,386,656	0.968857
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	2,432	6,632,441	15,597,022	0.425238
52	Labor Room and Delivery Room	2,241	444,427	994,159	0.447038
91	Emergency Department	3,510	2,887,286	3,928,447	0.734969

General Service Cost by Line

Line	Rank	Expense
01 Capital Cost - Buildings	4,258	893,263
04 Employee Benefits	4,123	1,493,085
06 Maintenance and Repairs	0	0
08/09 Laundry / Housekeeping	3,155	803,372
13 Nursing Administration	3,912	398,667
15 Pharmacy	0	0
17 Social Services	0	0
19 Non Physician Anesthetists	0	0

General Service Cost by Line

Line	Rank	Expense
02 Capital Cost - Movable Equip	2,455	1,693,144
05 Administrative and General	3,324	7,213,315
07 Operation of Plant	2,774	1,459,624
10/11 Dietary and Cafeteria	4,015	532,768
14 Central Service and Supply	0	0
16 Medical Records	2,381	559,452
18 Other General Service Cost	0	0
20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 33

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

234044 BRIGHTWELL BEHAVIORAL HEALTH			Proprietary - Corporation				
3512 COOLIDGE RD		12/31/2021 365 Days Settled		Psychiatric			
EAST LANSING, MI 48823		CR Beds 23		POS Beds 0			
CLINTON		Key Performance Ind.					
WPS MI		Occupancy Rate		56.0%			
		Length of Stay		15.7			
		Average Wages					
		43.2%		Medicare Part A 0.0%			
		56.8%		Medicare Part B 0.0%			
		112.3%		Current Ratio 1.5			
		-12.3%		Days to Collect 132.2			
		6.5%		Avg Payment Days 66.7			
		0.0%		Depreciation Rate 1,838.5%			
		-5.8%		Return on Equity 16.0%			
Balance Sheet			Income Statement				
Current Assets	1,472,687	Total Charges	8,650,986				
Fixed Assets	40,809	Contract Allowance	3,737,552				
Other Assets	0	Operating Revenue	4,913,434				
Total Assets	1,513,496	Operating Expense	5,517,149				
Current Liabilities	1,013,459	Operating Margin	-603,715				
Long Term Liabilities	2,275,000	Other Income	319,446				
Total Equity	-1,774,963	Other Expense	0				
Total Liab. and Equity	1,513,496	Net Profit or Loss	(284,269)				
Selected Revenue Departments			Revenue Ranking - 5,677				
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	4,526	4,884,966	7,771,557	0.628570		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	0	0	0	0.000000		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	0	0	0	0.000000		
General Service Cost by Line		Rank	Expense	General Service Cost by Line			
Rank		Expense	Rank		Expense		
01	Capital Cost - Buildings	4,222	917,669	02	Capital Cost - Movable Equip	0	0
04	Employee Benefits	0	0	05	Administrative and General	0	0
06	Maintenance and Repairs	0	0	07	Operation of Plant	0	0
08/09	Laundry / Housekeeping	0	0	10/11	Dietary and Cafeteria	0	0
13	Nursing Administration	0	0	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	0	0
17	Social Services	0	0	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 34

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230075 BRONSON BATTLE CREEK HOSPITAL

Nonprofit - Other

300 NORTH AVENUE

12/31/2021 365 Days Submitted

General Short Term

BATTLE CREEK, MI 49017

CR Beds 124 POS Beds 0

CALHOUN

Key Performance Ind.

TRAVELERS (NEW YORK)

Occupancy Rate 64.1%

Length of Stay 4.8

Average Wages 41.90

Medicare Part A 9.6%

Medicare Part B 7.2%

Current Ratio 2.3

Days to Collect 89.1

Avg Payment Days 45.1

Depreciation Rate 6.8%

Return on Equity -5.2%

Balance Sheet

Current Assets	104,838,679
Fixed Assets	73,482,879
Other Assets	1,976,171
Total Assets	180,297,729
Current Liabilities	44,776,498
Long Term Liabilities	10,874,184
Total Equity	124,647,047
Total Liab. and Equity	180,297,729

Income Statement

Total Charges	753,965,050
Contract Allowance	505,956,129
Operating Revenue	248,008,921
Operating Expense	300,738,745
Operating Margin	-52,729,824
Other Income	46,206,017
Other Expense	0
Net Profit or Loss	(6,523,807)

Selected Revenue Departments

Revenue Ranking - 1,321

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,599	34,067,650	90,432,658	0.376718
31	Intensive Care Unit	1,326	9,739,281	26,477,637	0.367830
50	Operating Room	958	25,011,700	78,752,639	0.317598
52	Labor Room and Delivery Room	1,547	2,221,372	3,062,197	0.725418
91	Emergency Department	1,225	14,070,003	67,743,863	0.207694

General Service Cost by Line

Rank

Expense

General Service Cost by Line

Rank

Expense

01 Capital Cost - Buildings	1,304	7,221,851	02 Capital Cost - Movable Equip	1,054	7,482,180
04 Employee Benefits	357	47,362,552	05 Administrative and General	1,773	25,534,869
06 Maintenance and Repairs	906	2,327,504	07 Operation of Plant	1,694	3,633,821
08/09 Laundry / Housekeeping	1,047	4,327,602	10/11 Dietary and Cafeteria	1,181	3,009,833
13 Nursing Administration	2,621	971,517	14 Central Service and Supply	479	3,466,735
15 Pharmacy	3,094	263,381	16 Medical Records	1,151	1,524,566
17 Social Services	520	2,374,075	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	933	2,198,825

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 35

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231332 BRONSON LAKEVIEW HOSPITAL			Nonprofit - Other		
408 HAZEN STREET		12/31/2021 365 Days Settled		General Short Term	
PAW PAW, MI 49079				CR Beds 16	POS Beds 0
VAN BUREN		Key Performance Ind.			
WPS MI				Occupancy Rate	36.8%
				Length of Stay	2.9
Balance Sheet		Income Statement			
Current Assets	43,597,835	Total Charges	146,033,857	Average Wages	39.74
Fixed Assets	12,265,190	Contract Allowance	75,894,631	52.0%	Medicare Part A 0.0%
Other Assets	1,509,792	Operating Revenue	70,139,226	48.0%	Medicare Part B 3.0%
Total Assets	<u>57,372,817</u>	Operating Expense	56,938,083	81.2%	Current Ratio 5.9
Current Liabilities	7,450,432	Operating Margin	13,201,143	18.8%	Days to Collect 137.2
Long Term Liabilities	1,097,286	Other Income	3,553,034	5.1%	Avg Payment Days 47.8
Total Equity	48,825,099	Other Expense	0	0.0%	Depreciation Rate 3.8%
Total Liab. and Equity	<u>57,372,817</u>	Net Profit or Loss	<u>16,754,177</u>	23.9%	Return on Equity 34.3%
Selected Revenue Departments			Revenue Ranking - 2,687		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,051	3,555,359	7,292,518	0.487535
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	2,927	4,011,618	13,260,222	0.302530
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,888	4,279,804	23,528,674	0.181897
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	2,849	2,277,888	02	Capital Cost - Movable Equip 975,355
04	Employee Benefits	1,941	7,397,328	05	Administrative and General 6,044,828
06	Maintenance and Repairs	1,458	667,271	07	Operation of Plant 435,006
08/09	Laundry / Housekeeping	2,984	912,856	10/11	Dietary and Cafeteria 783,723
13	Nursing Administration	3,763	454,376	14	Central Service and Supply 541,146
15	Pharmacy	2,470	665,943	16	Medical Records 289,143
17	Social Services	1,894	311,244	18	Other General Service Cost 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 36

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230017 BRONSON METHODIST HOSPITAL

Nonprofit - Other

601 JOHN STREET

12/31/2021 365 Days Submitted

General Short Term

KALAMAZOO, MI 49007

CR Beds 307 POS Beds 0

KALAMAZOO

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 75.9%

Balance Sheet

Income Statement

Length of Stay 5.0

Current Assets	1,050,589,344	Total Charges	2,620,326,853	Average Wages	46.60
Fixed Assets	326,655,059	Contract Allowance	1,569,772,478	59.9%	Medicare Part A 7.5%
Other Assets	89,631,751	Operating Revenue	1,050,554,375	40.1%	Medicare Part B 4.4%
Total Assets	1,466,876,154	Operating Expense	1,005,981,724	95.8%	Current Ratio 6.9
Current Liabilities	152,783,147	Operating Margin	44,572,651	4.2%	Days to Collect 72.6
Long Term Liabilities	318,817,296	Other Income	141,560,734	13.5%	Avg Payment Days 48.5
Total Equity	995,275,711	Other Expense	0	0.0%	Depreciation Rate 4.7%
Total Liab. and Equity	1,466,876,154	Net Profit or Loss	186,133,385	17.7%	Return on Equity 18.7%

Selected Revenue Departments

Revenue Ranking - 211

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	411	112,320,630	288,750,367	0.388989
31	Intensive Care Unit	466	27,918,513	71,442,409	0.390783
50	Operating Room	143	88,344,378	296,382,036	0.298076
52	Labor Room and Delivery Room	118	19,750,204	43,727,138	0.451669
91	Emergency Department	531	26,939,970	142,257,041	0.189375

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	215	30,273,197	02 Capital Cost - Movable Equip	293	19,742,564
04 Employee Benefits	84	128,555,935	05 Administrative and General	422	102,006,463
06 Maintenance and Repairs	474	5,814,672	07 Operation of Plant	1,177	5,921,563
08/09 Laundry / Housekeeping	279	10,944,390	10/11 Dietary and Cafeteria	742	4,178,033
13 Nursing Administration	1,521	2,190,410	14 Central Service and Supply	186	8,034,944
15 Pharmacy	0	0	16 Medical Records	301	5,111,930
17 Social Services	164	5,646,365	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	100	50,082,398

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 37

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230085 BRONSON SOUTH HAVEN HOSPITAL			Nonprofit - Other		
955 S BAILEY AVE		12/31/2021 365 Days Submitted		General Short Term	
SOUTH HAVEN, MI 49090		CR Beds 8		POS Beds 0	
VAN BUREN		Key Performance Ind.			
WPS MI		Occupancy Rate		17.6%	
Balance Sheet		Income Statement		Length of Stay 3.7	
Current Assets	11,629,001	Total Charges	86,991,478	Average Wages	39.58
Fixed Assets	32,765,856	Contract Allowance	55,389,822	63.7% Medicare Part A	5.4%
Other Assets	1,070,335	Operating Revenue	31,601,656	36.3% Medicare Part B	5.1%
Total Assets	45,465,192	Operating Expense	37,938,190	120.1% Current Ratio	1.9
Current Liabilities	6,046,643	Operating Margin	-6,336,534	-20.1% Days to Collect	149.4
Long Term Liabilities	21,836,495	Other Income	3,776,209	11.9% Avg Payment Days	57.7
Total Equity	17,582,054	Other Expense	0	0.0% Depreciation Rate	6.8%
Total Liab. and Equity	45,465,192	Net Profit or Loss	(2,560,325)	-8.1% Return on Equity	-14.6%
Selected Revenue Departments			Revenue Ranking - 3,732		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,274	3,108,095	5,859,419	0.530444
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,986	3,995,527	20,007,452	0.199702
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	2,546	2,725,267	02	Capital Cost - Movable Equip
04	Employee Benefits	2,448	4,909,518	05	Administrative and General
06	Maintenance and Repairs	975	1,974,688	07	Operation of Plant
08/09	Laundry / Housekeeping	3,678	567,864	10/11	Dietary and Cafeteria
13	Nursing Administration	3,570	532,747	14	Central Service and Supply
15	Pharmacy	2,667	511,813	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 38

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

234025 CARO CENTER				Government - State			
2000 CHAMBERS, BOX A		9/30/2021 365 Days Settled		Psychiatric			
CARO, MI 48723				CR Beds 154	POS Beds 0		
TUSCOLA				Key Performace Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	65.3%		
				Length of Stay	346.5		
Balance Sheet		Income Statement					
Current Assets	0	Total Charges	9,961,757	Average Wages			
Fixed Assets	12,557,940	Contract Allowance	0	0.0%	Medicare Part A	0.0%	
Other Assets	0	Operating Revenue	9,961,757	100.0%	Medicare Part B	0.0%	
Total Assets	12,557,940	Operating Expense	54,670,401	548.8%	Current Ratio		
Current Liabilities	0	Operating Margin	-44,708,644	-448.8%	Days to Collect	0.0	
Long Term Liabilities	0	Other Income	44,708,644	448.8%	Avg Payment Days	0.0	
Total Equity	12,557,940	Other Expense	0	0.0%	Depreciation Rate	0.7%	
Total Liab. and Equity	12,557,940	Net Profit or Loss	0	0.0%	Return on Equity	0.0%	
Selected Revenue Departments				Revenue Ranking - 5,329			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	1,110	52,920,244	51,701,601	1.023571		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	0	0	0	0.000000		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	0	0	0	0.000000		
General Service Cost by Line		Rank	Expense	General Service Cost by Line		Rank	Expense
01	Capital Cost - Buildings	5,726	92,874	02	Capital Cost - Movable Equip	5,432	2,213
04	Employee Benefits	0	0	05	Administrative and General	2,540	13,090,322
06	Maintenance and Repairs	1,341	858,403	07	Operation of Plant	3,372	943,171
08/09	Laundry / Housekeeping	2,572	1,209,794	10/11	Dietary and Cafeteria	1,928	1,737,749
13	Nursing Administration	924	3,811,565	14	Central Service and Supply	2,007	371,902
15	Pharmacy	2,332	786,683	16	Medical Records	1,943	775,780
17	Social Services	853	1,289,585	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 39

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

234043 CEDAR CREEK HOSPITAL

Proprietary - Corporation

101 WEST TOWNSEND ROAD

8/31/2021 365 Days Settled

Psychiatric

SAINT JOHNS, MI 48879

CR Beds 54 POS Beds 0

CLINTON

Key Performance Ind.

WPS MI

Occupancy Rate 76.5%

Balance Sheet

Income Statement

Length of Stay 7.7

Current Assets	3,122,004	Total Charges	30,305,563	Average Wages	
Fixed Assets	11,110,872	Contract Allowance	13,753,203	45.4%	Medicare Part A 0.0%
Other Assets	3,752,015	Operating Revenue	16,552,360	54.6%	Medicare Part B 0.0%
Total Assets	17,984,891	Operating Expense	12,902,724	78.0%	Current Ratio 0.2
Current Liabilities	14,238,330	Operating Margin	3,649,636	22.0%	Days to Collect 57.5
Long Term Liabilities	0	Other Income	87,414	0.5%	Avg Payment Days 39.9
Total Equity	3,746,561	Other Expense	0	0.0%	Depreciation Rate 4.4%
Total Liab. and Equity	17,984,891	Net Profit or Loss	3,737,050	22.6%	Return on Equity 99.7%

Selected Revenue Departments

Revenue Ranking - 4,761

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,317	9,900,200	30,164,000	0.328212
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,669	637,526	02 Capital Cost - Movable Equip	4,859	186,047
04 Employee Benefits	4,265	1,343,887	05 Administrative and General	5,173	2,479,298
06 Maintenance and Repairs	0	0	07 Operation of Plant	4,398	479,474
08/09 Laundry / Housekeeping	5,504	144,386	10/11 Dietary and Cafeteria	4,635	376,485
13 Nursing Administration	3,537	545,720	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	4,302	146,820
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 40

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

233300 CHILDREN'S HOSPITAL OF MICHIGAN			Proprietary - Corporation		
3901 BEAUBIEN STREET		12/31/2021 365 Days Settled		Children	
DETROIT, MI 48201				CR Beds 115	POS Beds 0
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	66.0%
				Length of Stay	5.8
Balance Sheet		Income Statement			
Current Assets	114,335,762	Total Charges	1,277,427,939	Average Wages	
Fixed Assets	249,800,177	Contract Allowance	844,985,276	66.1%	Medicare Part A 0.0%
Other Assets	11,518,713	Operating Revenue	432,442,663	33.9%	Medicare Part B 0.1%
Total Assets	375,654,652	Operating Expense	391,889,973	90.6%	Current Ratio 1.8
Current Liabilities	65,320,818	Operating Margin	40,552,690	9.4%	Days to Collect 257.1
Long Term Liabilities	5,330,337	Other Income	-3,733,044	-0.9%	Avg Payment Days 36.0
Total Equity	305,003,497	Other Expense	0	0.0%	Depreciation Rate 5.6%
Total Liab. and Equity	375,654,652	Net Profit or Loss	36,819,646	8.5%	Return on Equity 12.1%
Selected Revenue Departments			Revenue Ranking - 750		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,655	32,584,145	56,268,314	0.579085
31	Intensive Care Unit	478	27,546,372	81,563,953	0.337727
50	Operating Room	891	26,460,193	182,057,134	0.145340
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	673	23,256,982	137,599,641	0.169019
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	695	13,792,332	02	Capital Cost - Movable Equip 966 8,205,050
04	Employee Benefits	1,030	18,495,077	05	Administrative and General 887 57,871,988
06	Maintenance and Repairs	888	2,435,025	07	Operation of Plant 422 13,373,257
08/09	Laundry / Housekeeping	376	9,173,078	10/11	Dietary and Cafeteria 1,343 2,624,607
13	Nursing Administration	725	5,004,131	14	Central Service and Supply 0 0
15	Pharmacy	0	0	16	Medical Records 540 3,238,026
17	Social Services	1,981	266,409	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 192 27,118,996

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 41

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

239802 CHILDRENS OF MI TRANSPLANT

3901 BEAUBIEN BLVD

Cost Report not Filed.

DETROIT, MI 48201

CR Beds 0

POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate

0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Medicare Part A
Other Assets	0	Operating Revenue	0	0.0%	Medicare Part B
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity

Selected Revenue Departments

Revenue Ranking - 5,812

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 42

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230239 CHIPPEWA COUNTY WAR MEMORIAL HOSPITAL				Nonprofit - Other			
500 OSBORN BLVD		12/31/2021 365 Days Amended		General Short Term			
SAULT SAINTE MARIE, MI 49783				CR Beds 43	POS Beds 0		
CHIPPEWA		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	52.0%		
				Length of Stay	4.1		
Balance Sheet		Income Statement					
Current Assets	44,348,427	Total Charges	272,312,153	Average Wages	31.35		
Fixed Assets	37,086,014	Contract Allowance	158,937,926	58.4%	Medicare Part A	7.0%	
Other Assets	22,612,136	Operating Revenue	113,374,227	41.6%	Medicare Part B	5.8%	
Total Assets	104,046,577	Operating Expense	115,329,868	101.7%	Current Ratio	1.8	
Current Liabilities	24,663,027	Operating Margin	-1,955,641	-1.7%	Days to Collect	224.9	
Long Term Liabilities	28,355,378	Other Income	13,385,421	11.8%	Avg Payment Days	30.1	
Total Equity	51,028,172	Other Expense	0	0.0%	Depreciation Rate	4.9%	
Total Liab. and Equity	104,046,577	Net Profit or Loss	11,429,780	10.1%	Return on Equity	22.4%	
Selected Revenue Departments				Revenue Ranking - 2,143			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	3,545	8,686,019	10,755,723	0.807572		
31	Intensive Care Unit	2,517	2,125,431	2,835,266	0.749641		
50	Operating Room	2,622	5,603,932	14,323,402	0.391243		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	2,624	5,016,120	19,868,593	0.252465		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	2,886	2,228,555	02	Capital Cost - Movable Equip	2,055	2,549,145
04	Employee Benefits	1,795	8,422,784	05	Administrative and General	2,565	12,805,869
06	Maintenance and Repairs	0	0	07	Operation of Plant	1,924	3,001,296
08/09	Laundry / Housekeeping	2,685	1,126,555	10/11	Dietary and Cafeteria	2,177	1,459,393
13	Nursing Administration	2,953	782,411	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	1,298	1,336,304
17	Social Services	1,695	397,934	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 43

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230070 COVENANT MEDICAL CENTER

Nonprofit - Church

1447 N HARRISON

6/30/2021 365 Days Submitted

General Short Term

SAGINAW, MI 48602

CR Beds 357 POS Beds 0

SAGINAW

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 75.1%

Balance Sheet

Income Statement

Length of Stay 5.8

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	194,104,899	Total Charges	2,452,187,399	Average Wages	40.96
Fixed Assets	167,379,218	Contract Allowance	1,773,899,921	72.3% Medicare Part A	12.9%
Other Assets	677,306,166	Operating Revenue	678,287,478	27.7% Medicare Part B	4.4%
Total Assets	1,038,790,283	Operating Expense	705,708,043	104.0% Current Ratio	1.2
Current Liabilities	155,690,899	Operating Margin	-27,420,565	-4.0% Days to Collect	65.8
Long Term Liabilities	237,843,539	Other Income	146,740,307	21.6% Avg Payment Days	46.5
Total Equity	645,255,845	Other Expense	6,180,700	0.9% Depreciation Rate	4.1%
Total Liab. and Equity	1,038,790,283	Net Profit or Loss	113,139,042	16.7% Return on Equity	17.5%

Selected Revenue Departments

Revenue Ranking - 409

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	927	63,261,116	208,764,128	0.303027
31	Intensive Care Unit	896	15,500,206	48,522,989	0.319440
50	Operating Room	1,145	21,477,194	139,351,268	0.154123
52	Labor Room and Delivery Room	1,269	3,412,688	11,478,001	0.297324
91	Emergency Department	488	28,385,595	153,551,561	0.184860

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,014	3,944,954	02 Capital Cost - Movable Equip	173	26,959,561
04 Employee Benefits	565	32,895,600	05 Administrative and General	733	67,702,965
06 Maintenance and Repairs	0	0	07 Operation of Plant	379	14,384,531
08/09 Laundry / Housekeeping	483	7,724,842	10/11 Dietary and Cafeteria	501	5,422,800
13 Nursing Administration	205	12,825,200	14 Central Service and Supply	328	5,113,513
15 Pharmacy	518	7,331,595	16 Medical Records	95	10,625,536
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	284	17,632,920

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 44

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231311 DECKERVILLE COMMUNITY HOSPITAL				Nonprofit - Other	
3559 PINE ST		6/30/2021 365 Days Settled		General Short Term	
DECKERVILLE, MI 48427				CR Beds 15	POS Beds 0
SANILAC		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	2.9%
				Length of Stay	7.9
				Average Wages	24.96
				31.4% Medicare Part A	0.0%
				68.6% Medicare Part B	13.6%
				104.4% Current Ratio	2.1
				-4.4% Days to Collect	80.3
				46.9% Avg Payment Days	87.3
				0.0% Depreciation Rate	0.0%
				42.5% Return on Equity	92.9%
Balance Sheet					
		Income Statement			
Current Assets	6,518,404	Total Charges	10,168,666		
Fixed Assets	899,823	Contract Allowance	3,192,982		
Other Assets	61,330	Operating Revenue	6,975,684		
Total Assets	<u>7,479,557</u>	Operating Expense	<u>7,281,968</u>		
Current Liabilities	3,130,995	Operating Margin	-306,284		
Long Term Liabilities	1,153,904	Other Income	3,273,715		
Total Equity	<u>3,194,658</u>	Other Expense	0		
Total Liab. and Equity	<u>7,479,557</u>	Net Profit or Loss	<u>2,967,431</u>		
Selected Revenue Departments					
				Revenue Ranking - 5,555	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,861	1,438,640	212,077	6.783574
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,342	269,047	727,906	0.369618
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	4,128	1,491,450	1,990,226	0.749387
General Service Cost by Line					
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	5,881	2,982	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	5,674	1,383,562
06 Maintenance and Repairs	0	0	07 Operation of Plant	4,892	296,531
08/09 Laundry / Housekeeping	5,517	142,075	10/11 Dietary and Cafeteria	5,831	53,949
13 Nursing Administration	4,651	187,386	14 Central Service and Supply	3,210	53,933
15 Pharmacy	3,302	154,232	16 Medical Records	5,252	37,911
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	393	21,156	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 45

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230273 DETROIT RECEIVING HOSPITAL & UNIV HEALTH CENTER				Proprietary - Corporation	
4201 ST ANTOINE ST - 2C		12/31/2021 365 Days Submitted		General Short Term	
DETROIT, MI 48201				CR Beds 144	POS Beds 0
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	89.4%
				Length of Stay	6.8
				Average Wages	37.44
				78.6% Medicare Part A	20.8%
				21.4% Medicare Part B	1.6%
				92.8% Current Ratio	2.4
				7.2% Days to Collect	333.3
				3.0% Avg Payment Days	22.1
				0.0% Depreciation Rate	8.2%
				10.2% Return on Equity	28.0%

Balance Sheet		Income Statement			
Current Assets	98,378,161	Total Charges	1,420,600,613		
Fixed Assets	50,800,618	Contract Allowance	1,117,159,640		
Other Assets	4,480,646	Operating Revenue	303,440,973		
Total Assets	153,659,425	Operating Expense	281,656,945		
Current Liabilities	40,325,279	Operating Margin	21,784,028		
Long Term Liabilities	2,501,863	Other Income	9,225,049		
Total Equity	110,832,283	Other Expense	0		
Total Liab. and Equity	153,659,425	Net Profit or Loss	31,009,077		

Selected Revenue Departments			Revenue Ranking - 1,104		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,011	57,980,096	198,542,754	0.292028
31	Intensive Care Unit	942	14,545,436	41,660,229	0.349144
50	Operating Room	1,158	21,305,134	170,393,673	0.125035
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	744	21,313,577	210,179,140	0.101407

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,341	6,965,734	02 Capital Cost - Movable Equip	1,416	5,003,953
04 Employee Benefits	1,424	12,246,137	05 Administrative and General	1,382	36,359,148
06 Maintenance and Repairs	563	4,823,124	07 Operation of Plant	980	7,151,847
08/09 Laundry / Housekeeping	523	7,384,381	10/11 Dietary and Cafeteria	1,425	2,464,402
13 Nursing Administration	1,113	3,201,697	14 Central Service and Supply	557	3,000,866
15 Pharmacy	596	6,427,422	16 Medical Records	840	2,150,851
17 Social Services	625	1,934,983	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	262	20,045,509

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 46

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

239807 DEVOS CHILDRENS HOSPITAL - TRANSPLANT UNIT

100 MICHIGAN STREET NE

Cost Report not Filed.

GRAND RAPIDS, MI 49503

CR Beds 0

POS Beds 0

KENT

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate

0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Medicare Part A 0.0%
Other Assets	0	Operating Revenue	0	0.0%	Medicare Part B 0.0%
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity 0.0%

Selected Revenue Departments

Revenue Ranking - 5,812

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 47

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230055 DICKINSON COUNTY MEMORIAL HOSPITAL				Government - County			
1721 S STEPHENSON AVE		12/31/2021 365 Days Submitted		General Short Term			
IRON MOUNTAIN, MI 49801				CR Beds 39	POS Beds 0		
DICKINSON		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	45.8%		
				Length of Stay	4.4		
Balance Sheet		Income Statement					
Current Assets	45,269,042	Total Charges	335,839,471	Average Wages	36.72		
Fixed Assets	39,709,540	Contract Allowance	224,848,532	67.0%	Medicare Part A	6.7%	
Other Assets	1,307,647	Operating Revenue	110,990,939	33.0%	Medicare Part B	9.7%	
Total Assets	<u>86,286,229</u>	Operating Expense	<u>125,861,601</u>	113.4%	Current Ratio	2.0	
Current Liabilities	22,575,180	Operating Margin	-14,870,662	-13.4%	Days to Collect	215.2	
Long Term Liabilities	47,029,957	Other Income	18,075,067	16.3%	Avg Payment Days	36.2	
Total Equity	<u>16,681,092</u>	Other Expense	<u>752,717</u>	0.7%	Depreciation Rate	2.5%	
Total Liab. and Equity	<u>86,286,229</u>	Net Profit or Loss	<u>2,451,688</u>	2.2%	Return on Equity	14.7%	
Selected Revenue Departments				Revenue Ranking - 2,174			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	3,766	7,551,284	9,330,080	0.809348		
31	Intensive Care Unit	2,285	3,114,228	5,786,378	0.538200		
50	Operating Room	3,027	3,564,172	17,172,659	0.207549		
52	Labor Room and Delivery Room	2,319	322,091	2,087,288	0.154311		
91	Emergency Department	2,771	4,589,358	30,414,766	0.150892		
General Service Cost by Line		Rank	Expense	General Service Cost by Line			
01	Capital Cost - Buildings	3,501	1,511,761	02	Capital Cost - Movable Equip	2,390	1,790,254
04	Employee Benefits	1,318	13,484,804	05	Administrative and General	2,263	16,467,364
06	Maintenance and Repairs	0	0	07	Operation of Plant	1,882	3,130,096
08/09	Laundry / Housekeeping	2,722	1,097,572	10/11	Dietary and Cafeteria	2,582	1,098,257
13	Nursing Administration	3,365	611,216	14	Central Service and Supply	2,105	321,698
15	Pharmacy	0	0	16	Medical Records	1,716	920,674
17	Social Services	0	0	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 48

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231324 EATON RAPIDS MEDICAL CENTER			Nonprofit - Other		
1500 S MAIN STREET		6/30/2021 365 Days Settled		General Short Term	
EATON RAPIDS, MI 48827				CR Beds 20	POS Beds 0
EATON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	14.0%
				Length of Stay	4.3
Balance Sheet		Income Statement			
Current Assets	23,709,648	Total Charges	51,477,716	Average Wages	
Fixed Assets	16,721,893	Contract Allowance	20,397,968	39.6%	Medicare Part A 0.0%
Other Assets	5,795,743	Operating Revenue	31,079,748	60.4%	Medicare Part B 11.5%
Total Assets	46,227,284	Operating Expense	34,765,807	111.9%	Current Ratio 2.4
Current Liabilities	10,041,781	Operating Margin	-3,686,059	-11.9%	Days to Collect 138.3
Long Term Liabilities	3,812,699	Other Income	6,206,828	20.0%	Avg Payment Days 44.8
Total Equity	32,372,804	Other Expense	32,529	0.1%	Depreciation Rate 4.2%
Total Liab. and Equity	46,227,284	Net Profit or Loss	2,488,240	8.0%	Return on Equity 7.7%
Selected Revenue Departments			Revenue Ranking - 3,749		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,677	2,168,410	856,348	2.532160
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,378	2,209,300	7,690,825	0.287264
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,857	4,355,437	3,942,319	1.104791
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	4,342	839,018	02	Capital Cost - Movable Equip 3,198 850,407
04	Employee Benefits	2,654	4,144,852	05	Administrative and General 4,393 4,059,518
06	Maintenance and Repairs	0	0	07	Operation of Plant 3,828 700,319
08/09	Laundry / Housekeeping	4,729	298,478	10/11	Dietary and Cafeteria 5,160 248,587
13	Nursing Administration	4,364	254,574	14	Central Service and Supply 0 0
15	Pharmacy	0	0	16	Medical Records 3,020 365,062
17	Social Services	0	0	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 49

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230230 EDWARD W SPARROW HOSPITAL				Nonprofit - Other	
1215 E MICHIGAN AVENUE		12/31/2021 365 Days Submitted		General Short Term	
LANSING, MI 48912				CR Beds 297	POS Beds 0
INGHAM		Key Performance Ind.			
WPS IN				Occupancy Rate	79.2%
Balance Sheet		Income Statement		Length of Stay	6.9
Current Assets	958,068,687	Total Charges	3,617,866,685	Average Wages	41.22
Fixed Assets	523,897,275	Contract Allowance	2,611,061,090	72.2%	Medicare Part A 9.1%
Other Assets	69,921,168	Operating Revenue	1,006,805,595	27.8%	Medicare Part B 3.8%
Total Assets	1,551,887,130	Operating Expense	1,135,116,655	112.7%	Current Ratio 3.6
Current Liabilities	266,842,714	Operating Margin	-128,311,060	-12.7%	Days to Collect 318.8
Long Term Liabilities	622,802,338	Other Income	140,104,491	13.9%	Avg Payment Days 36.9
Total Equity	662,242,078	Other Expense	0	0.0%	Depreciation Rate 4.0%
Total Liab. and Equity	1,551,887,130	Net Profit or Loss	11,793,431	1.2%	Return on Equity 1.8%
Selected Revenue Departments				Revenue Ranking - 227	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	461	106,389,575	221,349,939	0.480640
31	Intensive Care Unit	293	38,779,347	116,802,769	0.332007
50	Operating Room	100	102,687,507	386,095,829	0.265964
52	Labor Room and Delivery Room	198	16,003,785	36,932,788	0.433322
91	Emergency Department	261	40,707,042	161,516,322	0.252031
General Service Cost by Line					
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	312	24,217,651	02 Capital Cost - Movable Equip	133	31,401,349
04 Employee Benefits	105	104,819,486	05 Administrative and General	336	120,805,709
06 Maintenance and Repairs	0	0	07 Operation of Plant	91	31,682,851
08/09 Laundry / Housekeeping	176	14,187,500	10/11 Dietary and Cafeteria	304	7,038,745
13 Nursing Administration	230	12,015,060	14 Central Service and Supply	260	6,020,689
15 Pharmacy	0	0	16 Medical Records	339	4,717,572
17 Social Services	234	4,481,753	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	253	20,522,832

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 50

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

23006F FEDERAL CORRECTIONAL INSTITUTE HOSP

4004 E ARKONA RD

Cost Report not Filed.

MILAN, MI 48160

CR Beds 0

POS Beds 0

MONROE

Key Performace Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Current Assets	0
Fixed Assets	0
Other Assets	0
Total Assets	0
Current Liabilities	0
Long Term Liabilities	0
Total Equity	0
Total Liab. and Equity	0

Income Statement

Total Charges	0
Contract Allowance	0
Operating Revenue	0
Operating Expense	0
Operating Margin	0
Other Income	0
Other Expense	0
Net Profit or Loss	0

Selected Revenue Departments

Revenue Ranking - 5,812

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line

Rank

Expense

General Service Cost by Line

Rank

Expense

01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmancy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 51

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230144 FOREST HEALTH MEDICAL CENTER				Proprietary - Other	
135 S PROSPECT ST		12/31/2021 365 Days Submitted		General Short Term	
YPSILANTI, MI 48198				CR Beds 24	POS Beds 0
WASHTENAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		12.0%	
		Length of Stay		1.5	
		Average Wages		43.22	
		58.8%		Medicare Part A 1.2%	
		41.2%		Medicare Part B 10.1%	
		85.4%		Current Ratio 1.6	
		14.6%		Days to Collect 1,547.2	
		5.9%		Avg Payment Days 24.2	
		0.0%		Depreciation Rate 4.1%	
		20.5%		Return on Equity 13.8%	
Balance Sheet			Income Statement		
Current Assets	183,873,417	Total Charges	110,242,170		
Fixed Assets	745,593	Contract Allowance	64,778,847		
Other Assets	0	Operating Revenue	45,463,323		
Total Assets	184,619,010	Operating Expense	38,835,091		
Current Liabilities	116,811,950	Operating Margin	6,628,232		
Long Term Liabilities	50,334	Other Income	2,692,076		
Total Equity	67,756,726	Other Expense	0		
Total Liab. and Equity	184,619,010	Net Profit or Loss	9,320,308		
Selected Revenue Departments			Revenue Ranking - 3,193		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,781	7,496,841	2,243,448	3.341660
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	1,742	12,282,603	64,096,393	0.191627
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	2,185	3,452,932	02	Capital Cost - Movable Equip 4,345 340,393
04	Employee Benefits	4,807	768,081	05	Administrative and General 2,431 14,297,701
06	Maintenance and Repairs	1,081	1,542,140	07	Operation of Plant 0 0
08/09	Laundry / Housekeeping	4,470	350,434	10/11	Dietary and Cafeteria 4,955 296,962
13	Nursing Administration	5,264	83,855	14	Central Service and Supply 2,786 114,395
15	Pharmacy	0	0	16	Medical Records 3,792 220,857
17	Social Services	0	0	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 52

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

234030 FOREST VIEW PSYCHIATRIC HOSPITAL			Proprietary - Corporation		
1055 MEDICAL PARK SE		12/31/2021 365 Days Settled		Psychiatric	
GRAND RAPIDS, MI 49546				CR Beds 108	POS Beds 0
KENT		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		78.4%	
		Length of Stay		10.1	
		Average Wages			
		15.6% Medicare Part A		0.0%	
		84.4% Medicare Part B		0.1%	
		74.6% Current Ratio		(0.1)	
		25.4% Days to Collect		49.1	
		2.8% Avg Payment Days		24.4	
		0.0% Depreciation Rate		3.1%	
		28.1% Return on Equity		8.9%	
Balance Sheet					
			Income Statement		
Current Assets	5,585,644	Total Charges	46,585,600		
Fixed Assets	7,582,770	Contract Allowance	7,288,506		
Other Assets	436,365	Operating Revenue	39,297,094		
Total Assets	<u>13,604,779</u>	Operating Expense	<u>29,328,298</u>		
Current Liabilities	-111,106,172	Operating Margin	9,968,796		
Long Term Liabilities	0	Other Income	1,092,276		
Total Equity	<u>124,710,951</u>	Other Expense	0		
Total Liab. and Equity	<u>13,604,779</u>	Net Profit or Loss	<u>11,061,072</u>		
Selected Revenue Departments					
				Revenue Ranking - 3,400	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,299	19,042,337	41,728,500	0.456339
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line					
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	4,689	623,002	02 Capital Cost - Movable Equip	4,600	260,117
04 Employee Benefits	2,959	3,290,884	05 Administrative and General	4,179	4,489,433
06 Maintenance and Repairs	0	0	07 Operation of Plant	3,510	863,251
08/09 Laundry / Housekeeping	4,671	309,687	10/11 Dietary and Cafeteria	2,972	886,268
13 Nursing Administration	3,382	603,973	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	3,617	249,778
17 Social Services	1,110	879,719	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 53

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230244 GARDEN CITY HOSPITAL

Proprietary - Corporation

6245 INKSTER RD

12/31/2021 365 Days Submitted

General Short Term

GARDEN CITY, MI 48135

CR Beds 133 POS Beds 0

WAYNE

Key Performance Ind.

Occupancy Rate 55.6%

Length of Stay 4.5

Average Wages 29.72

77.9% Medicare Part A 26.3%

22.1% Medicare Part B 2.9%

95.4% Current Ratio 3.0

4.6% Days to Collect 600.1

9.8% Avg Payment Days 83.4

0.1% Depreciation Rate 7.8%

14.2% Return on Equity 10.8%

Balance Sheet

Current Assets	167,696,208
Fixed Assets	57,254,348
Other Assets	1,677,700
Total Assets	226,628,256
Current Liabilities	55,957,618
Long Term Liabilities	6,770,548
Total Equity	163,900,090
Total Liab. and Equity	226,628,256

Income Statement

Total Charges	561,722,919
Contract Allowance	437,765,996
Operating Revenue	123,956,923
Operating Expense	118,254,962
Operating Margin	5,701,961
Other Income	12,103,599
Other Expense	144,182
Net Profit or Loss	17,661,378

Selected Revenue Departments

Revenue Ranking - 2,041

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,063	22,956,212	40,234,040	0.570567
31	Intensive Care Unit	1,984	4,700,407	12,267,460	0.383161
50	Operating Room	2,472	6,446,187	45,576,166	0.141438
52	Labor Room and Delivery Room	1,762	1,566,989	2,341,943	0.669098
91	Emergency Department	1,615	10,352,533	78,843,599	0.131305

General Service Cost by Line

Line	Rank	Expense
01 Capital Cost - Buildings	2,302	3,186,443
04 Employee Benefits	1,905	7,663,685
06 Maintenance and Repairs	1,082	1,540,919
08/09 Laundry / Housekeeping	1,840	2,205,440
13 Nursing Administration	1,182	2,957,369
15 Pharmacy	1,361	2,461,635
17 Social Services	0	0
19 Non Physician Anesthetists	0	0

General Service Cost by Line

Line	Rank	Expense
02 Capital Cost - Movable Equip	1,367	5,264,422
05 Administrative and General	1,752	25,838,679
07 Operation of Plant	1,496	4,367,900
10/11 Dietary and Cafeteria	2,209	1,413,559
14 Central Service and Supply	2,115	314,505
16 Medical Records	1,280	1,359,244
18 Other General Service Cost	0	0
20-23 Education Programs	634	5,276,379

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 54

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231313 HARBOR BEACH COMMUNITY HOSPITAL				Nonprofit - Other	
210 S FIRST ST		12/31/2021 365 Days Settled		General Short Term	
HARBOR BEACH, MI 48441				CR Beds 15	POS Beds 0
HURON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	6.5%
				Length of Stay	3.3
Balance Sheet		Income Statement			
Current Assets	8,103,850	Total Charges	17,840,933		
Fixed Assets	3,730,798	Contract Allowance	3,586,051	20.1%	Average Wages
Other Assets	0	Operating Revenue	14,254,882	79.9%	Medicare Part A
Total Assets	<u>11,834,648</u>	Operating Expense	<u>16,431,370</u>	115.3%	Medicare Part B
Current Liabilities	2,652,827	Operating Margin	-2,176,488	-15.3%	Current Ratio
Long Term Liabilities	1,866,418	Other Income	4,233,252	29.7%	Days to Collect
Total Equity	<u>7,315,403</u>	Other Expense	0	0.0%	Avg Payment Days
Total Liab. and Equity	<u>11,834,648</u>	Net Profit or Loss	<u>2,056,764</u>	14.4%	Depreciation Rate
					Return on Equity
					28.1%
Selected Revenue Departments				Revenue Ranking - 4,950	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,851	1,524,267	381,141	3.999221
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,072	679,287	867,918	0.782663
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,913	2,007,769	1,147,399	1.749844
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	5,312	295,748	02	Capital Cost - Movable Equip
04	Employee Benefits	3,656	2,088,059	05	Administrative and General
06	Maintenance and Repairs	1,819	251,884	07	Operation of Plant
08/09	Laundry / Housekeeping	4,518	338,500	10/11	Dietary and Cafeteria
13	Nursing Administration	0	0	14	Central Service and Supply
15	Pharmacy	3,392	96,294	16	Medical Records
17	Social Services	2,604	75,947	18	Other General Service Cost
19	Non Physician Anesthetists	310	100,000	20-23	Education Programs

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 55

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

234021 HARBOR OAKS HOSPITAL

Proprietary - Corporation

35031 23 MILE RD

6/30/2021 365 Days Settled

Psychiatric

NEW BALTIMORE, MI 48047

CR Beds 164 POS Beds 0

MACOMB

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 76.5%

Balance Sheet

Income Statement

Length of Stay 8.7

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	4,480,016	Total Charges	98,761,500	Average Wages	
Fixed Assets	43,862,478	Contract Allowance	56,670,582	57.4% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	42,090,918	42.6% Medicare Part B	0.0%
Total Assets	48,342,494	Operating Expense	33,582,282	79.8% Current Ratio	(0.2)
Current Liabilities	-18,222,577	Operating Margin	8,508,636	20.2% Days to Collect	107.7
Long Term Liabilities	504,246	Other Income	12,851	0.0% Avg Payment Days	25.6
Total Equity	66,060,825	Other Expense	0	0.0% Depreciation Rate	3.9%
Total Liab. and Equity	48,342,494	Net Profit or Loss	8,521,487	20.2% Return on Equity	12.9%

Selected Revenue Departments

Revenue Ranking - 3,303

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,784	29,013,424	96,051,321	0.302062
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,435	2,943,660	02 Capital Cost - Movable Equip	4,539	274,737
04 Employee Benefits	2,952	3,303,887	05 Administrative and General	3,577	6,175,293
06 Maintenance and Repairs	0	0	07 Operation of Plant	4,045	611,662
08/09 Laundry / Housekeeping	4,025	458,676	10/11 Dietary and Cafeteria	2,983	880,660
13 Nursing Administration	2,854	839,343	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	2,409	551,328
17 Social Services	1,103	890,312	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 56

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230104 HARPER UNIVERSITY HOSPITAL

Proprietary - Corporation

3990 JOHN R STREET

12/31/2021 365 Days Amended

General Short Term

DETROIT, MI 48201

CR Beds 263 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 63.2%

Balance Sheet

Income Statement

Length of Stay 5.4

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	105,883,307	Total Charges	1,909,337,289	Average Wages	36.65
Fixed Assets	202,156,703	Contract Allowance	1,487,354,581	77.9% Medicare Part A	14.0%
Other Assets	5,881,103	Operating Revenue	421,982,708	22.1% Medicare Part B	3.4%
Total Assets	313,921,113	Operating Expense	442,772,470	104.9%	Current Ratio 1.7
Current Liabilities	62,171,955	Operating Margin	-20,789,762	-4.9%	Days to Collect 257.7
Long Term Liabilities	17,502,120	Other Income	25,809,262	6.1%	Avg Payment Days 22.0
Total Equity	234,247,038	Other Expense	0	0.0%	Depreciation Rate 6.5%
Total Liab. and Equity	313,921,113	Net Profit or Loss	5,019,500	1.2%	Return on Equity 2.1%

Selected Revenue Departments

Revenue Ranking - 771

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,022	57,508,595	134,360,483	0.428017
31	Intensive Care Unit	503	26,404,946	52,799,831	0.500095
50	Operating Room	584	36,898,013	371,741,439	0.099257
52	Labor Room and Delivery Room	432	10,561,813	77,288,812	0.136654
91	Emergency Department	1,173	14,653,263	89,497,280	0.163729

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	500	17,738,720	02 Capital Cost - Movable Equip	725	10,737,193
04 Employee Benefits	968	19,925,498	05 Administrative and General	881	58,004,388
06 Maintenance and Repairs	689	3,688,727	07 Operation of Plant	145	24,413,540
08/09 Laundry / Housekeeping	248	11,699,586	10/11 Dietary and Cafeteria	1,414	2,484,059
13 Nursing Administration	1,161	3,029,793	14 Central Service and Supply	247	6,196,510
15 Pharmacy	1,101	3,377,068	16 Medical Records	405	4,035,533
17 Social Services	460	2,655,043	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	164	32,828,773

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 57

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

239805 HARPER UNIVERSITY HOSPITAL

3990 JOHN R Cost Report not Filed.

DETROIT, MI 48201 CR Beds 0 POS Beds 0

WAYNE **Key Performance Ind.**

NATIONAL GOVERNMENT SERVICES Occupancy Rate 0.0%

Balance Sheet		Income Statement			
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0% Medicare Part B	0.0%
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

Selected Revenue Departments			Revenue Ranking - 5,812		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 58

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

234023 HAVENWYCK HOSPITAL

Proprietary - Corporation

1525 UNIVERSITY DRIVE

6/30/2021 365 Days Settled

Psychiatric

AUBURN HILLS, MI 48326

CR Beds 213 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 78.7%

Balance Sheet

Income Statement

Length of Stay 9.5

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	9,666,350	Total Charges	86,934,430	Average Wages	41.40
Fixed Assets	29,498,732	Contract Allowance	24,017,406	27.6% Medicare Part A	0.0%
Other Assets	37,478,787	Operating Revenue	62,917,024	72.4% Medicare Part B	0.0%
Total Assets	76,643,869	Operating Expense	48,961,214	77.8% Current Ratio	(0.2)
Current Liabilities	-64,322,368	Operating Margin	13,955,810	22.2% Days to Collect	54.6
Long Term Liabilities	0	Other Income	801,673	1.3% Avg Payment Days	30.1
Total Equity	140,966,237	Other Expense	0	0.0% Depreciation Rate	4.8%
Total Liab. and Equity	76,643,869	Net Profit or Loss	14,757,483	23.5% Return on Equity	10.5%

Selected Revenue Departments

Revenue Ranking - 2,809

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,730	30,584,181	79,565,200	0.384391
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,672	2,523,148	02 Capital Cost - Movable Equip	3,404	719,572
04 Employee Benefits	2,656	4,142,511	05 Administrative and General	3,340	7,134,409
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,476	1,839,767
08/09 Laundry / Housekeeping	3,140	810,104	10/11 Dietary and Cafeteria	1,936	1,728,299
13 Nursing Administration	2,413	1,105,527	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	1,622	981,509
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 59

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230275 HEALTHSOURCE SAGINAW

Government - County

3340 HOSPITAL ROAD

12/31/2021 365 Days Submitted

General Short Term

SAGINAW, MI 48603

CR Beds 7 POS Beds 0

SAGINAW

Key Performance Ind.

TRAVELERS (NEW YORK)

Occupancy Rate 41.1%

Length of Stay 3.3

Average Wages 26.83

33.9% Medicare Part A 1.3%

66.1% Medicare Part B 0.0%

129.5% Current Ratio 3.1

-29.5% Days to Collect 176.4

14.2% Avg Payment Days 23.3

0.4% Depreciation Rate 4.6%

-15.7% Return on Equity -23.6%

Balance Sheet

Current Assets	24,641,765
Fixed Assets	37,882,660
Other Assets	11,334,534
Total Assets	73,858,959
Current Liabilities	7,846,907
Long Term Liabilities	36,969,469
Total Equity	29,042,583
Total Liab. and Equity	73,858,959

Income Statement

Total Charges	65,997,322
Contract Allowance	22,379,052
Operating Revenue	43,618,270
Operating Expense	56,480,637
Operating Margin	-12,862,367
Other Income	6,210,257
Other Expense	190,156
Net Profit or Loss	(6,842,266)

Selected Revenue Departments

Revenue Ranking - 3,251

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,887	1,251,879	1,477,381	0.847364
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,358	3,068,683	02 Capital Cost - Movable Equip	3,199	850,165
04 Employee Benefits	1,470	11,659,505	05 Administrative and General	4,149	4,563,947
06 Maintenance and Repairs	1,004	1,835,362	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	2,361	1,433,647	10/11 Dietary and Cafeteria	1,112	3,163,684
13 Nursing Administration	4,072	338,138	14 Central Service and Supply	2,996	84,205
15 Pharmacy	2,113	1,018,904	16 Medical Records	2,854	409,804
17 Social Services	1,546	488,538	18 Other General Service Cost	176	4,052,676
19 Non Physician Anesthetists	0	0	20-23 Education Programs	1,185	827,497

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 60

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231304 HELEN NEWBERRY JOY HOSPITAL

Government - County

502 W HARRIE ST

12/31/2021 365 Days Settled

General Short Term

NEWBERRY, MI 49868

CR Beds 25 POS Beds 0

LUCE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 21.9%

Balance Sheet

Income Statement

Length of Stay 5.8

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	28,894,389	Total Charges	63,362,210	Average Wages	23.94
Fixed Assets	9,381,877	Contract Allowance	28,437,598	44.9%	Medicare Part A 0.0%
Other Assets	1,846,752	Operating Revenue	34,924,612	55.1%	Medicare Part B 7.8%
Total Assets	40,123,018	Operating Expense	36,172,711	103.6%	Current Ratio 3.3
Current Liabilities	8,779,544	Operating Margin	-1,248,099	-3.6%	Days to Collect 137.9
Long Term Liabilities	7,586,804	Other Income	9,878,342	28.3%	Avg Payment Days 30.5
Total Equity	23,756,670	Other Expense	0	0.0%	Depreciation Rate 3.3%
Total Liab. and Equity	40,123,018	Net Profit or Loss	8,630,243	24.7%	Return on Equity 36.3%

Selected Revenue Departments

Revenue Ranking - 3,567

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,022	3,646,823	2,328,330	1.566283
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,609	1,639,077	7,342,804	0.223222
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,301	3,287,439	3,014,987	1.090366

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,662	639,738	02 Capital Cost - Movable Equip	4,553	269,702
04 Employee Benefits	5,525	94,777	05 Administrative and General	3,987	4,932,454
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,750	1,493,427
08/09 Laundry / Housekeeping	3,188	783,164	10/11 Dietary and Cafeteria	3,087	829,731
13 Nursing Administration	3,904	401,401	14 Central Service and Supply	2,473	188,121
15 Pharmacy	0	0	16 Medical Records	2,159	661,435
17 Social Services	2,443	111,085	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 61

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230092 HENRY FORD ALLEGIANCE HEALTH

Nonprofit - Other

205 N EAST AVE

12/31/2021 365 Days Submitted

General Short Term

JACKSON, MI 49201

CR Beds 246 POS Beds 0

JACKSON

Key Performace Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 63.1%

Balance Sheet

Income Statement

Length of Stay 5.0

Current Assets	197,263,526	Total Charges	2,227,549,700		Average Wages	41.06
Fixed Assets	204,266,290	Contract Allowance	1,542,915,135	69.3%	Medicare Part A	10.6%
Other Assets	467,896,863	Operating Revenue	684,634,565	30.7%	Medicare Part B	6.6%
Total Assets	869,426,679	Operating Expense	730,174,992	106.7%	Current Ratio	0.8
Current Liabilities	235,044,499	Operating Margin	-45,540,427	-6.7%	Days to Collect	47.8
Long Term Liabilities	151,934,050	Other Income	101,512,071	14.8%	Avg Payment Days	23.4
Total Equity	482,448,130	Other Expense	-296,285	0.0%	Depreciation Rate	8.5%
Total Liab. and Equity	869,426,679	Net Profit or Loss	56,267,929	8.2%	Return on Equity	11.7%

Selected Revenue Departments

Revenue Ranking - 401

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	667	81,929,404	147,439,185	0.555683
31	Intensive Care Unit	1,094	12,311,172	33,332,013	0.369350
50	Operating Room	757	30,081,486	149,578,498	0.201108
52	Labor Room and Delivery Room	897	5,761,710	18,260,520	0.315528
91	Emergency Department	504	27,637,642	139,140,782	0.198631

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	485	18,137,587	02 Capital Cost - Movable Equip	147	29,469,287
04 Employee Benefits	4,167	1,446,942	05 Administrative and General	576	81,811,770
06 Maintenance and Repairs	526	5,188,630	07 Operation of Plant	305	16,108,857
08/09 Laundry / Housekeeping	635	6,442,352	10/11 Dietary and Cafeteria	573	4,894,056
13 Nursing Administration	329	9,735,613	14 Central Service and Supply	0	0
15 Pharmancy	138	21,713,830	16 Medical Records	4,405	135,397
17 Social Services	211	4,824,275	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	353	13,582,995

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 62

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230053 HENRY FORD HOSPITAL

Nonprofit - Other

2799 W GRAND BLVD

12/31/2021 365 Days Amended

General Short Term

DETROIT, MI 48202

CR Beds 487 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 78.0%

Balance Sheet

Income Statement

Length of Stay 6.0

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	889,993,498	Total Charges	5,732,923,223	Average Wages	46.45	
Fixed Assets	1,029,010,000	Contract Allowance	3,554,497,209	62.0%	Medicare Part A	10.2%
Other Assets	1,562,222,077	Operating Revenue	2,178,426,014	38.0%	Medicare Part B	4.6%
Total Assets	3,481,225,575	Operating Expense	2,547,517,968	116.9%	Current Ratio	1.1
Current Liabilities	791,793,416	Operating Margin	-369,091,954	-16.9%	Days to Collect	50.9
Long Term Liabilities	1,462,463,377	Other Income	75,629,135	3.5%	Avg Payment Days	34.4
Total Equity	1,226,968,782	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	3,481,225,575	Net Profit or Loss	(293,462,819)	-13.5%	Return on Equity	-23.9%

Selected Revenue Departments

Revenue Ranking - 46

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	212	162,944,775	341,384,615	0.477306
31	Intensive Care Unit	382	31,964,515	86,881,423	0.367910
50	Operating Room	102	101,340,567	410,694,712	0.246754
52	Labor Room and Delivery Room	335	12,275,885	28,028,585	0.437977
91	Emergency Department	38	91,203,874	316,567,218	0.288103

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	5,446	1
04 Employee Benefits	76	133,174,493	05 Administrative and General	55	311,893,057
06 Maintenance and Repairs	6	76,009,749	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	1,460	3,010,550	10/11 Dietary and Cafeteria	591	4,806,526
13 Nursing Administration	1,093	3,240,837	14 Central Service and Supply	423	4,048,012
15 Pharmacy	152	20,327,117	16 Medical Records	0	(6,725)
17 Social Services	157	5,912,869	18 Other General Service Cost	97	12,835,011
19 Non Physician Anesthetists	0	0	20-23 Education Programs	43	85,018,603

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 63

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

239801 HENRY FORD HOSPITAL

2799 W GRAND BLVD

Cost Report not Filed.

DETROIT, MI 48202

CR Beds 0

POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate

0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Medicare Part A 0.0%
Other Assets	0	Operating Revenue	0	0.0%	Medicare Part B 0.0%
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity 0.0%

Selected Revenue Departments

Revenue Ranking - 5,812

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 64

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

234011 HENRY FORD KINGSWOOD HOSPITAL

Nonprofit - Other

10300 W EIGHT MILE ROAD

12/31/2021 365 Days Settled

Psychiatric

FERNDALE, MI 48220

CR Beds 136 POS Beds 0

OAKLAND

Key Performance Ind.

HCSC OF MICHIGAN

Occupancy Rate 44.1%

Balance Sheet

Income Statement

Length of Stay 8.8

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	889,993,498	Total Charges	47,408,340	Average Wages	
Fixed Assets	1,029,010,000	Contract Allowance	33,392,079	70.4%	Medicare Part A 0.0%
Other Assets	1,562,222,077	Operating Revenue	14,016,261	29.6%	Medicare Part B 0.0%
Total Assets	3,481,225,575	Operating Expense	33,707,190	240.5%	Current Ratio 1.1
Current Liabilities	791,793,416	Operating Margin	-19,690,929	-140.5%	Days to Collect 7,907.7
Long Term Liabilities	1,462,463,377	Other Income	18,272	0.1%	Avg Payment Days 2,601.0
Total Equity	1,226,968,782	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	3,481,225,575	Net Profit or Loss	(19,672,657)	-140.4%	Return on Equity -1.6%

Selected Revenue Departments

Revenue Ranking - 4,974

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,979	24,532,558	35,426,257	0.692496
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	5,001	465,373	02 Capital Cost - Movable Equip	4,126	409,052
04 Employee Benefits	2,820	3,658,076	05 Administrative and General	3,453	6,658,156
06 Maintenance and Repairs	1,209	1,145,297	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	3,700	558,155	10/11 Dietary and Cafeteria	2,844	943,187
13 Nursing Administration	2,928	796,454	14 Central Service and Supply	3,497	13,079
15 Pharmacy	3,177	227,143	16 Medical Records	0	0
17 Social Services	1,168	813,408	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	1,121	1,078,001

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 65

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230047 HENRY FORD MACOMB HOSPITAL

Nonprofit - Other

15855 NINETEEN MILE RD

12/31/2021 365 Days Submitted

General Short Term

CLINTON TOWNSHIP, MI 48038

CR Beds 255 POS Beds 0

MACOMB

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 84.7%

Balance Sheet

Income Statement

Length of Stay 5.0

Current Assets	108,413,429	Total Charges	1,695,937,283		Average Wages	37.61
Fixed Assets	172,701,373	Contract Allowance	1,102,257,958	65.0%	Medicare Part A	14.8%
Other Assets	265,741,953	Operating Revenue	593,679,325	35.0%	Medicare Part B	6.1%
Total Assets	546,856,755	Operating Expense	605,654,761	102.0%	Current Ratio	0.6
Current Liabilities	174,260,185	Operating Margin	-11,975,436	-2.0%	Days to Collect	42.3
Long Term Liabilities	145,570,253	Other Income	46,569,826	7.8%	Avg Payment Days	23.6
Total Equity	227,026,317	Other Expense	1,488,011	0.3%	Depreciation Rate	4.9%
Total Liab. and Equity	546,856,755	Net Profit or Loss	33,106,379	5.6%	Return on Equity	14.6%

Selected Revenue Departments

Revenue Ranking - 493

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	633	85,243,733	161,260,613	0.528609
31	Intensive Care Unit	536	24,951,594	80,014,939	0.311837
50	Operating Room	414	46,384,554	162,671,696	0.285142
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	618	24,426,627	118,520,719	0.206096

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	429	19,886,936	02 Capital Cost - Movable Equip	406	16,161,686
04 Employee Benefits	495	37,255,899	05 Administrative and General	842	59,779,274
06 Maintenance and Repairs	0	0	07 Operation of Plant	355	14,826,506
08/09 Laundry / Housekeeping	557	7,082,995	10/11 Dietary and Cafeteria	814	3,963,381
13 Nursing Administration	797	4,502,538	14 Central Service and Supply	580	2,903,599
15 Pharmacy	2,185	939,895	16 Medical Records	553	3,192,225
17 Social Services	617	1,970,505	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	351	13,621,579

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 66

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230302 HENRY FORD WEST BLOOMFIELD HOSPITAL				Nonprofit - Other	
6777 WEST MAPLE ROAD		12/31/2021 365 Days Amended		General Short Term	
WEST BLOOMFIELD, MI 48322				CR Beds 155	POS Beds 0
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	80.2%
				Length of Stay	3.9
				Average Wages	48.55
				66.2% Medicare Part A	8.4%
				33.8% Medicare Part B	5.2%
				92.8% Current Ratio	1.1
				7.2% Days to Collect	256.0
				1.2% Avg Payment Days	218.2
				0.0% Depreciation Rate	0.6%
				8.5% Return on Equity	3.0%
<hr/>					
Balance Sheet			Income Statement		
Current Assets	889,993,498	Total Charges	1,282,746,735		
Fixed Assets	1,029,010,000	Contract Allowance	849,727,112		
Other Assets	1,562,222,077	Operating Revenue	433,019,623		
Total Assets	3,481,225,575	Operating Expense	401,758,052		
Current Liabilities	791,793,416	Operating Margin	31,261,571		
Long Term Liabilities	1,462,463,377	Other Income	5,410,430		
Total Equity	1,226,968,782	Other Expense	0		
Total Liab. and Equity	3,481,225,575	Net Profit or Loss	36,672,001		
<hr/>					
Selected Revenue Departments			Revenue Ranking - 747		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,165	50,882,038	102,568,307	0.496080
31	Intensive Care Unit	680	20,393,433	49,865,931	0.408965
50	Operating Room	472	42,217,820	188,402,671	0.224083
52	Labor Room and Delivery Room	337	12,209,367	24,983,353	0.488700
91	Emergency Department	1,030	16,472,737	77,517,976	0.212502
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	522	17,345,299	02 Capital Cost - Movable Equip	783	10,094,167
04 Employee Benefits	597	31,548,988	05 Administrative and General	1,272	40,310,308
06 Maintenance and Repairs	0	0	07 Operation of Plant	304	16,126,407
08/09 Laundry / Housekeeping	1,098	4,109,010	10/11 Dietary and Cafeteria	1,084	3,236,372
13 Nursing Administration	1,462	2,323,745	14 Central Service and Supply	806	1,934,821
15 Pharmacy	890	4,424,682	16 Medical Records	0	0
17 Social Services	277	4,061,602	18 Other General Service Cost	232	2,106,963
19 Non Physician Anesthetists	0	0	20-23 Education Programs	722	4,303,688

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 67

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230146 HENRY FORD WYANDOTTE HOSPITAL				Nonprofit - Other	
2333 BIDDLE AVE		12/31/2021 365 Days Submitted		General Short Term	
WYANDOTTE, MI 48192				CR Beds 192	POS Beds 0
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	61.4%
				Length of Stay	4.4
Balance Sheet		Income Statement			
Current Assets	77,930,470	Total Charges	1,181,359,289	Average Wages	36.57
Fixed Assets	88,338,095	Contract Allowance	814,706,588	69.0%	Medicare Part A 13.1%
Other Assets	108,564,118	Operating Revenue	366,652,701	31.0%	Medicare Part B 4.0%
Total Assets	<u>274,832,683</u>	Operating Expense	<u>360,625,209</u>	98.4%	Current Ratio 1.0
Current Liabilities	78,825,866	Operating Margin	6,027,492	1.6%	Days to Collect 46.7
Long Term Liabilities	55,468,308	Other Income	14,977,665	4.1%	Avg Payment Days 24.1
Total Equity	140,538,509	Other Expense	2,290,968	0.6%	Depreciation Rate 4.3%
Total Liab. and Equity	<u>274,832,683</u>	Net Profit or Loss	<u>18,714,189</u>	5.1%	Return on Equity 13.3%
Selected Revenue Departments				Revenue Ranking - 909	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	912	63,961,309	158,368,861	0.403876
31	Intensive Care Unit	673	20,600,864	48,808,400	0.422076
50	Operating Room	962	24,956,648	112,464,796	0.221906
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	718	22,005,993	122,348,849	0.179863
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	1,280	7,380,903	02	Capital Cost - Movable Equip 1,005 7,868,829
04	Employee Benefits	735	26,408,690	05	Administrative and General 1,237 41,676,345
06	Maintenance and Repairs	0	0	07	Operation of Plant 475 12,430,280
08/09	Laundry / Housekeeping	682	6,076,075	10/11	Dietary and Cafeteria 1,041 3,334,887
13	Nursing Administration	1,475	2,288,220	14	Central Service and Supply 1,140 1,211,686
15	Pharmacy	195	16,754,640	16	Medical Records 0 0
17	Social Services	208	4,868,252	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 529 7,055,162

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 68

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231316 HILLS & DALES GENERAL HOSPITAL				Nonprofit - Other	
4675 HILL STREET		9/30/2021 365 Days Settled		General Short Term	
CASS CITY, MI 48726				CR Beds 25	POS Beds 0
TUSCOLA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	15.3%
				Length of Stay	6.7
Balance Sheet		Income Statement			
Current Assets	20,218,514	Total Charges	68,266,190	Average Wages	
Fixed Assets	4,967,097	Contract Allowance	31,175,341	45.7%	Medicare Part A 0.0%
Other Assets	7,281	Operating Revenue	37,090,849	54.3%	Medicare Part B 7.8%
Total Assets	25,192,892	Operating Expense	37,262,261	100.5%	Current Ratio 2.1
Current Liabilities	9,596,336	Operating Margin	-171,412	-0.5%	Days to Collect 49.6
Long Term Liabilities	545,167	Other Income	7,630,696	20.6%	Avg Payment Days 42.0
Total Equity	15,051,389	Other Expense	0	0.0%	Depreciation Rate 2.3%
Total Liab. and Equity	25,192,892	Net Profit or Loss	7,459,284	20.1%	Return on Equity 49.6%
Selected Revenue Departments				Revenue Ranking - 3,480	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,207	3,268,379	2,206,500	1.481250
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,473	1,977,490	3,259,655	0.606656
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,427	3,058,248	8,628,634	0.354430
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	3,709	1,332,934	02	Capital Cost - Movable Equip 20,740
04	Employee Benefits	2,731	3,912,170	05	Administrative and General 5,664,347
06	Maintenance and Repairs	0	0	07	Operation of Plant 1,047,966
08/09	Laundry / Housekeeping	3,987	470,410	10/11	Dietary and Cafeteria 430,668
13	Nursing Administration	3,751	460,998	14	Central Service and Supply 143,342
15	Pharmacy	0	0	16	Medical Records 729,967
17	Social Services	2,692	61,199	18	Other General Service Cost 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 69

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230037 HILLSDALE HOSPITAL			Nonprofit - Other		
168 S HOWELL STREET		6/30/2021 365 Days Submitted		General Short Term	
HILLSDALE, MI 49242				CR Beds 40	POS Beds 0
HILLSDALE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	20.4%
				Length of Stay	2.3
				Average Wages	33.42
				Medicare Part A	-6.1%
				Medicare Part B	-4.3%
				Current Ratio	1.2
				Days to Collect	(138.4)
				Avg Payment Days	38.1
				Depreciation Rate	4.3%
				Return on Equity	-400.3%
Balance Sheet			Income Statement		
Current Assets	38,044,837	Total Charges	0		
Fixed Assets	22,413,886	Contract Allowance	79,233,297	0.0%	
Other Assets	25,758,901	Operating Revenue	-79,233,297	0.0%	
Total Assets	86,217,624	Operating Expense	67,411,215	-85.1%	
Current Liabilities	30,898,381	Operating Margin	-146,644,512	185.1%	
Long Term Liabilities	22,701,570	Other Income	16,062,050	-20.3%	
Total Equity	32,617,673	Other Expense	0	0.0%	
Total Liab. and Equity	86,217,624	Net Profit or Loss	(130,582,462)	164.8%	
Selected Revenue Departments			Revenue Ranking - 7,421		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,729	4,338,160	3,892,320	1.114544
31	Intensive Care Unit	2,567	1,973,057	1,846,936	1.068287
50	Operating Room	2,659	5,421,509	20,625,621	0.262853
52	Labor Room and Delivery Room	1,712	1,718,827	1,712,837	1.003497
91	Emergency Department	2,709	4,782,826	14,734,855	0.324593
General Service Cost by Line			General Service Cost by Line		
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	1,937	2,885,349
04 Employee Benefits	5,430	162,650	05 Administrative and General	2,702	11,560,371
06 Maintenance and Repairs	1,010	1,793,400	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	3,095	835,988	10/11 Dietary and Cafeteria	2,862	935,583
13 Nursing Administration	2,678	936,340	14 Central Service and Supply	0	0
15 Pharmacy	1,307	2,625,846	16 Medical Records	1,911	798,356
17 Social Services	2,191	180,594	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 70

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230072 HOLLAND COMMUNITY HOSPITAL				Nonprofit - Other	
602 MICHIGAN AVE		3/31/2021 365 Days Settled		General Short Term	
HOLLAND, MI 49423				CR Beds 181	POS Beds 0
OTTAWA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	42.5%
				Length of Stay	4.2
				Average Wages	35.96
				66.2% Medicare Part A	6.0%
				33.8% Medicare Part B	3.8%
				126.4% Current Ratio	2.7
				-26.4% Days to Collect	236.6
				51.2% Avg Payment Days	33.0
				0.0% Depreciation Rate	5.9%
				24.7% Return on Equity	14.1%
Balance Sheet					
		Income Statement			
Current Assets	126,589,237	Total Charges	659,945,161		
Fixed Assets	146,061,845	Contract Allowance	436,882,121		
Other Assets	279,247,010	Operating Revenue	223,063,040		
Total Assets	551,898,092	Operating Expense	282,014,105		
Current Liabilities	46,767,245	Operating Margin	-58,951,065		
Long Term Liabilities	114,505,997	Other Income	114,154,085		
Total Equity	390,624,850	Other Expense	0		
Total Liab. and Equity	551,898,092	Net Profit or Loss	55,203,020		
Selected Revenue Departments					
				Revenue Ranking -	1,420
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,348	43,035,765	87,045,195	0.494407
31	Intensive Care Unit	2,669	1,559,741	4,928,713	0.316460
50	Operating Room	898	26,308,730	102,476,986	0.256728
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	1,328	12,824,593	37,742,999	0.339787
General Service Cost by Line					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	921	10,625,811	02 Capital Cost - Movable Equip	655	11,706,187
04 Employee Benefits	855	22,535,137	05 Administrative and General	1,165	43,972,292
06 Maintenance and Repairs	586	4,644,107	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	2,008	1,905,890	10/11 Dietary and Cafeteria	2,331	1,304,261
13 Nursing Administration	1,409	2,424,660	14 Central Service and Supply	1,442	809,495
15 Pharmacy	1,217	2,903,421	16 Medical Records	748	2,409,249
17 Social Services	530	2,340,099	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 71

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230132 HURLEY MEDICAL CENTER

Government - City

ONE HURLEY PLAZA

6/30/2021 365 Days Settled

General Short Term

FLINT, MI 48503

CR Beds 253 POS Beds 0

GENESEE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 63.0%

Balance Sheet

Income Statement

Length of Stay 5.9

Current Assets	248,441,037	Total Charges	1,404,768,782		Average Wages	34.41
Fixed Assets	112,334,165	Contract Allowance	994,031,655	70.8%	Medicare Part A	11.0%
Other Assets	228,975,486	Operating Revenue	410,737,127	29.2%	Medicare Part B	2.4%
Total Assets	589,750,688	Operating Expense	420,697,649	102.4%	Current Ratio	2.5
Current Liabilities	101,330,767	Operating Margin	-9,960,522	-2.4%	Days to Collect	341.0
Long Term Liabilities	365,414,161	Other Income	52,046,932	12.7%	Avg Payment Days	28.5
Total Equity	123,005,760	Other Expense	4,319,389	1.1%	Depreciation Rate	4.2%
Total Liab. and Equity	589,750,688	Net Profit or Loss	37,767,021	9.2%	Return on Equity	30.7%

Selected Revenue Departments

Revenue Ranking - 794

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	883	65,930,481	137,295,082	0.480210
31	Intensive Care Unit	731	18,838,561	47,697,349	0.394960
50	Operating Room	813	28,603,658	224,582,507	0.127364
52	Labor Room and Delivery Room	395	11,074,155	40,439,707	0.273844
91	Emergency Department	327	36,034,152	199,622,385	0.180512

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,625	5,491,099	02 Capital Cost - Movable Equip	970	8,150,210
04 Employee Benefits	434	40,996,875	05 Administrative and General	1,146	44,961,141
06 Maintenance and Repairs	369	7,392,097	07 Operation of Plant	561	11,052,859
08/09 Laundry / Housekeeping	501	7,561,107	10/11 Dietary and Cafeteria	816	3,953,636
13 Nursing Administration	368	8,939,358	14 Central Service and Supply	721	2,232,467
15 Pharmacy	827	4,718,346	16 Medical Records	1,771	888,926
17 Social Services	159	5,813,478	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	365	12,775,742

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 72

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230277 HURON VALLEY-SINAI HOSPITAL

Proprietary - Corporation

ONE WILLIAM CARLS DRIVE

10/31/2021 365 Days Amended

General Short Term

COMMERCE TOWNSHIP, MI 48382

CR Beds 143 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 50.1%

Balance Sheet

Income Statement

Length of Stay 4.2

Current Assets 43,371,305

Total Charges 904,724,973

Average Wages 36.64

Fixed Assets 67,455,317

Contract Allowance 719,645,812

79.5% Medicare Part A 13.5%

Other Assets 5,159,511

Operating Revenue 185,079,161

20.5% Medicare Part B 6.6%

Total Assets 115,986,133

Operating Expense 167,853,946

90.7% Current Ratio 1.6

Current Liabilities 26,325,300

Operating Margin 17,225,215

9.3% Days to Collect 271.4

Long Term Liabilities 1,765,164

Other Income 6,772,784

3.7% Avg Payment Days 23.3

Total Equity 87,895,669

Other Expense 0

0.0% Depreciation Rate 6.7%

Total Liab. and Equity 115,986,133

Net Profit or Loss 23,997,999

13.0% Return on Equity 27.3%

Selected Revenue Departments

Revenue Ranking - 1,607

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,743	30,348,160	73,371,131	0.413625
31	Intensive Care Unit	1,762	6,088,177	13,015,081	0.467779
50	Operating Room	1,706	12,716,942	205,087,216	0.062007
52	Labor Room and Delivery Room	1,090	4,450,087	13,229,736	0.336370
91	Emergency Department	1,970	7,870,594	65,393,147	0.120358

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,923	4,223,982	02 Capital Cost - Movable Equip	1,009	7,839,471
04 Employee Benefits	1,723	8,991,558	05 Administrative and General	1,692	27,256,458
06 Maintenance and Repairs	0	0	07 Operation of Plant	1,158	6,044,669
08/09 Laundry / Housekeeping	1,664	2,503,727	10/11 Dietary and Cafeteria	2,169	1,463,749
13 Nursing Administration	1,586	2,080,632	14 Central Service and Supply	1,294	979,326
15 Pharmacy	1,093	3,408,793	16 Medical Records	1,194	1,466,087
17 Social Services	891	1,213,094	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	664	4,875,625

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 73

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230264 INSIGHT SURGICAL HOSPITAL

Proprietary - Corporation

21230 DEQUINDRE ROAD

12/31/2021 365 Days Submitted

General Short Term

WARREN, MI 48091

CR Beds 13 POS Beds 0

MACOMB

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 10.8%

Balance Sheet

Income Statement

Length of Stay 2.9

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	14,096,443	Total Charges	175,147,300	Average Wages	37.11
Fixed Assets	1,496,504	Contract Allowance	151,113,742	86.3% Medicare Part A	1.2%
Other Assets	1,808	Operating Revenue	24,033,558	13.7% Medicare Part B	3.4%
Total Assets	15,594,755	Operating Expense	26,330,205	109.6% Current Ratio	1.3
Current Liabilities	10,452,830	Operating Margin	-2,296,647	-9.6% Days to Collect	176.3
Long Term Liabilities	1,781,665	Other Income	2,557,285	10.6% Avg Payment Days	111.1
Total Equity	3,360,260	Other Expense	-2	0.0% Depreciation Rate	11.6%
Total Liab. and Equity	15,594,755	Net Profit or Loss	260,640	1.1% Return on Equity	7.8%

Selected Revenue Departments

Revenue Ranking - 4,186

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,419	2,786,786	817,172	3.410281
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	2,727	5,088,562	111,647,227	0.045577
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,949	484,030	02 Capital Cost - Movable Equip	4,678	236,514
04 Employee Benefits	4,592	971,895	05 Administrative and General	3,360	7,052,669
06 Maintenance and Repairs	0	0	07 Operation of Plant	3,868	685,405
08/09 Laundry / Housekeeping	4,927	261,009	10/11 Dietary and Cafeteria	5,581	147,418
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	2,955	339,228	16 Medical Records	5,315	26,097
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 74

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

23005F IRON MOUNTAIN VA MEDICAL CENTER

325 EAST H STREET

Cost Report not Filed.

IRON MOUNTAIN, MI 49801

CR Beds 0

POS Beds 0

DICKINSON

Key Performance Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Current Assets	0
Fixed Assets	0
Other Assets	0
Total Assets	0
Current Liabilities	0
Long Term Liabilities	0
Total Equity	0
Total Liab. and Equity	0

Income Statement

Total Charges	0
Contract Allowance	0
Operating Revenue	0
Operating Expense	0
Operating Margin	0
Other Income	0
Other Expense	0
Net Profit or Loss	0

Selected Revenue Departments

Revenue Ranking - 5,812

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 75

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

23037F JOHN D DINGELL VETERAN AFFAIRS MED CTR

4646 JOHN R STREET

Cost Report not Filed.

DETROIT, MI 48201

CR Beds 0

POS Beds 0

WAYNE

Key Performance Ind.

BLUE CROSS (ALABAMA)

Occupancy Rate

0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0% Medicare Part B	0.0%
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

Selected Revenue Departments

Revenue Ranking - 5,812

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 76

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

234026 KALAMAZOO REGIONAL PSYCHIATRIC HOSPITAL				Government - State	
1312 OAKLAND DR		9/30/2021 365 Days Settled		Psychiatric	
KALAMAZOO, MI 49008		CR Beds 201		POS Beds 0	
KALAMAZOO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		78.0%	
		Length of Stay		403.0	
		Average Wages			
		Medicare Part A		0.0%	
		Medicare Part B		0.2%	
		Current Ratio			
		Days to Collect		0.0	
		Avg Payment Days		0.0	
		Depreciation Rate		2.7%	
		Return on Equity		348.0%	
Balance Sheet			Income Statement		
Current Assets	3,800	Total Charges	11,257,667		
Fixed Assets	3,230,925	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	11,257,667	100.0%	
Total Assets	3,234,725	Operating Expense	66,443,773	590.2%	
Current Liabilities	0	Operating Margin	-55,186,106	-490.2%	
Long Term Liabilities	0	Other Income	66,443,773	590.2%	
Total Equity	3,234,725	Other Expense	0	0.0%	
Total Liab. and Equity	3,234,725	Net Profit or Loss	11,257,667	100.0%	
Selected Revenue Departments			Revenue Ranking - 5,203		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	853	67,518,475	66,584,853	1.014022
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	5,796	54,985	02	Capital Cost - Movable Equip
04	Employee Benefits	5,698	200	05	Administrative and General
06	Maintenance and Repairs	969	2,015,718	07	Operation of Plant
08/09	Laundry / Housekeeping	1,615	2,602,644	10/11	Dietary and Cafeteria
13	Nursing Administration	744	4,771,432	14	Central Service and Supply
15	Pharmacy	2,236	892,676	16	Medical Records
17	Social Services	752	1,546,480	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 77

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231301 KALKASKA MEMORIAL HEALTH CENTER				Government - County	
419 S CORAL		6/30/2021 365 Days Settled		General Short Term	
KALKASKA, MI 49646				CR Beds 8	POS Beds 0
KALKASKA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	15.3%
				Length of Stay	3.1
Balance Sheet		Income Statement			
Current Assets	27,237,294	Total Charges	99,076,788		
Fixed Assets	39,302,088	Contract Allowance	45,587,939	46.0%	
Other Assets	13,977,695	Operating Revenue	53,488,849	54.0%	
Total Assets	<u>80,517,077</u>	Operating Expense	57,567,166	107.6%	
Current Liabilities	19,920,186	Operating Margin	-4,078,317	-7.6%	
Long Term Liabilities	6,243,179	Other Income	7,342,268	13.7%	
Total Equity	54,353,712	Other Expense	0	0.0%	
Total Liab. and Equity	<u>80,517,077</u>	Net Profit or Loss	3,263,951	6.1%	
				Average Wages	
				Medicare Part A	0.0%
				Medicare Part B	7.9%
				Current Ratio	1.4
				Days to Collect	159.5
				Avg Payment Days	54.8
				Depreciation Rate	3.5%
				Return on Equity	6.0%
Selected Revenue Departments				Revenue Ranking - 2,992	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,830	1,696,027	417,487	4.062467
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,405	2,114,305	3,929,192	0.538102
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,792	4,540,437	6,592,831	0.688693
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	3,400	1,606,298	02 Capital Cost - Movable Equip	3,075	936,181
04 Employee Benefits	1,890	7,804,681	05 Administrative and General	3,046	8,729,760
06 Maintenance and Repairs	0	0	07 Operation of Plant	3,064	1,171,813
08/09 Laundry / Housekeeping	2,892	975,257	10/11 Dietary and Cafeteria	2,208	1,414,039
13 Nursing Administration	4,238	287,957	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	3,595	252,634
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 78

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230297 KARMANOS CANCER CENTER

Nonprofit - Other

4100 JOHN R

9/30/2021 365 Days Amended

General Short Term

DETROIT, MI 48201

CR Beds 112 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 52.6%

Balance Sheet

Income Statement

Length of Stay 8.8

Current Assets	205,450,584	Total Charges	945,843,887		Average Wages	47.02
Fixed Assets	65,380,755	Contract Allowance	673,951,166	71.3%	Medicare Part A	6.5%
Other Assets	18,983,455	Operating Revenue	271,892,721	28.7%	Medicare Part B	10.2%
Total Assets	289,814,794	Operating Expense	336,996,230	123.9%	Current Ratio	2.7
Current Liabilities	75,266,523	Operating Margin	-65,103,509	-23.9%	Days to Collect	256.5
Long Term Liabilities	38,827,871	Other Income	85,515,843	31.5%	Avg Payment Days	25.1
Total Equity	175,720,400	Other Expense	0	0.0%	Depreciation Rate	0.9%
Total Liab. and Equity	289,814,794	Net Profit or Loss	20,412,334	7.5%	Return on Equity	11.6%

Selected Revenue Departments

Revenue Ranking - 1,226

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,749	30,161,722	33,549,441	0.899023
31	Intensive Care Unit	1,472	8,360,104	10,647,633	0.785161
50	Operating Room	1,837	11,204,428	22,990,876	0.487342
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	5,612	141,775	02 Capital Cost - Movable Equip	3,016	987,000
04 Employee Benefits	3,428	2,435,852	05 Administrative and General	1,071	48,177,051
06 Maintenance and Repairs	576	4,722,172	07 Operation of Plant	1,555	4,098,530
08/09 Laundry / Housekeeping	1,645	2,533,694	10/11 Dietary and Cafeteria	2,056	1,584,383
13 Nursing Administration	1,430	2,376,264	14 Central Service and Supply	1,072	1,321,668
15 Pharmacy	0	0	16 Medical Records	3,327	303,440
17 Social Services	559	2,207,109	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	803	3,234,593

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 79

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230031 LAKE HURON MEDICAL CENTER

Proprietary - Corporation

2601 ELECTRIC AVENUE

12/31/2021 365 Days Submitted

General Short Term

PORT HURON, MI 48060

CR Beds 146 POS Beds 0

SAINT CLAIR

Key Performance Ind.

WPS MI

Occupancy Rate 23.5%

Balance Sheet

Income Statement

Length of Stay 4.5

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	20,607,059	Total Charges	354,557,013	Average Wages	33.19	
Fixed Assets	18,051,869	Contract Allowance	292,229,782	82.4% Medicare Part A	19.0%	
Other Assets	2,241,250	Operating Revenue	62,327,231	17.6% Medicare Part B	4.2%	
Total Assets	40,900,178	Operating Expense	66,775,514	107.1% Current Ratio	0.8	
Current Liabilities	25,235,957	Operating Margin	-4,448,283	-7.1% Days to Collect	788.3	
Long Term Liabilities	22,661,567	Other Income	7,783,762	12.5% Avg Payment Days	25.2	
Total Equity	-6,997,346	Other Expense	165,322	0.3% Depreciation Rate	8.4%	
Total Liab. and Equity	40,900,178	Net Profit or Loss	3,170,157	5.1% Return on Equity	-45.3%	

Selected Revenue Departments

Revenue Ranking - 2,818

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,882	13,123,058	16,111,500	0.814515
31	Intensive Care Unit	2,314	2,991,486	5,823,875	0.513659
50	Operating Room	2,561	5,962,771	27,167,988	0.219478
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,913	4,211,867	34,301,052	0.122791

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,552	5,788,054	02 Capital Cost - Movable Equip	3,465	680,337
04 Employee Benefits	2,321	5,370,006	05 Administrative and General	2,890	9,905,600
06 Maintenance and Repairs	895	2,392,592	07 Operation of Plant	2,497	1,813,272
08/09 Laundry / Housekeeping	2,766	1,067,505	10/11 Dietary and Cafeteria	3,454	697,941
13 Nursing Administration	2,229	1,279,455	14 Central Service and Supply	2,452	192,819
15 Pharmacy	1,801	1,515,548	16 Medical Records	2,360	569,180
17 Social Services	1,557	481,219	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 80

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230078 LAKELAND HOSPITAL WATERVLIET				Nonprofit - Other	
400 MEDICAL PARK DR		12/31/2021 365 Days Submitted		General Short Term	
WATERVLIET, MI 49098				CR Beds 26	POS Beds 0
BERRIEN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	0.6%
				Length of Stay	1.7
Balance Sheet		Income Statement		Average Wages	37.59
Current Assets	31,824,268	Total Charges	120,835,764	61.3%	Medicare Part A 1.0%
Fixed Assets	12,922,757	Contract Allowance	74,069,256	38.7%	Medicare Part B 4.1%
Other Assets	1,242,164	Operating Revenue	46,766,508	90.8%	Current Ratio 12.3
Total Assets	45,989,189	Operating Expense	42,471,275	9.2%	Days to Collect 205.4
Current Liabilities	2,585,824	Operating Margin	4,295,233	6.1%	Avg Payment Days 11.7
Long Term Liabilities	8,397,097	Other Income	2,868,338	0.0%	Depreciation Rate 9.2%
Total Equity	35,006,268	Other Expense	0	15.3%	Return on Equity 20.5%
Total Liab. and Equity	45,989,189	Net Profit or Loss	7,163,571		
Selected Revenue Departments				Revenue Ranking - 3,160	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,928	794,731	180,881	4.393668
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,542	1,792,060	8,138,959	0.220183
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,474	2,955,553	17,004,148	0.173814
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	3,353	1,656,907	02	Capital Cost - Movable Equip 0 0
04	Employee Benefits	2,593	4,379,396	05	Administrative and General 3,842 5,338,780
06	Maintenance and Repairs	0	0	07	Operation of Plant 3,194 1,061,957
08/09	Laundry / Housekeeping	3,410	677,435	10/11	Dietary and Cafeteria 3,833 577,235
13	Nursing Administration	3,672	490,487	14	Central Service and Supply 2,167 291,179
15	Pharmacy	2,551	599,138	16	Medical Records 4,835 88,458
17	Social Services	2,323	142,541	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 81

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230021 LAKELAND HOSPITAL, ST JOSEPH

Nonprofit - Other

1234 NAPIER AVENUE

12/31/2021 365 Days Amended

General Short Term

ST JOSEPH, MI 49085

CR Beds 244 POS Beds 0

BERRIEN

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 56.3%

Balance Sheet

Income Statement

Length of Stay 4.4

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	180,275,297	Total Charges	1,330,964,352		Average Wages	36.57
Fixed Assets	368,797,912	Contract Allowance	860,966,996	64.7%	Medicare Part A	10.8%
Other Assets	495,207,715	Operating Revenue	469,997,356	35.3%	Medicare Part B	7.2%
Total Assets	1,044,280,924	Operating Expense	484,266,166	103.0%	Current Ratio	2.1
Current Liabilities	87,090,138	Operating Margin	-14,268,810	-3.0%	Days to Collect	246.9
Long Term Liabilities	127,440,878	Other Income	85,814,071	18.3%	Avg Payment Days	6.6
Total Equity	829,749,908	Other Expense	0	0.0%	Depreciation Rate	7.7%
Total Liab. and Equity	1,044,280,924	Net Profit or Loss	71,545,261	15.2%	Return on Equity	8.6%

Selected Revenue Departments

Revenue Ranking - 680

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	844	68,190,809	105,675,849	0.645283
31	Intensive Care Unit	963	14,194,671	33,417,806	0.424764
50	Operating Room	1,051	23,153,847	99,102,809	0.233635
52	Labor Room and Delivery Room	578	8,848,280	8,271,534	1.069727
91	Emergency Department	644	23,802,900	121,387,858	0.196090

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	736	13,103,427	02 Capital Cost - Movable Equip	256	21,949,024
04 Employee Benefits	508	36,248,918	05 Administrative and General	492	91,148,771
06 Maintenance and Repairs	489	5,578,597	07 Operation of Plant	550	11,271,611
08/09 Laundry / Housekeeping	588	6,809,670	10/11 Dietary and Cafeteria	744	4,163,128
13 Nursing Administration	1,357	2,530,520	14 Central Service and Supply	164	8,956,358
15 Pharmacy	646	6,019,246	16 Medical Records	936	1,914,276
17 Social Services	601	2,014,406	18 Other General Service Cost	253	1,768,496
19 Non Physician Anesthetists	0	0	20-23 Education Programs	1,140	986,017

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 82

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231306 MACKINAC STRAITS HOSPITAL AND HEALTH CENTER				Nonprofit - Other	
1140 N STATE STREET		3/31/2021 365 Days Settled		General Short Term	
SAINT IGNACE, MI 49781				CR Beds 15	POS Beds 0
MACKINAC		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	20.0%
				Length of Stay	7.0
Balance Sheet		Income Statement			
Current Assets	20,208,627	Total Charges	77,508,458	Average Wages	33.82
Fixed Assets	29,750,976	Contract Allowance	30,274,784	39.1%	Medicare Part A 0.0%
Other Assets	2,838,745	Operating Revenue	47,233,674	60.9%	Medicare Part B 12.6%
Total Assets	52,798,348	Operating Expense	50,407,887	106.7%	Current Ratio 1.8
Current Liabilities	11,022,628	Operating Margin	-3,174,213	-6.7%	Days to Collect 137.5
Long Term Liabilities	61,723,047	Other Income	9,909,184	21.0%	Avg Payment Days 24.0
Total Equity	-19,947,327	Other Expense	1,334,521	2.8%	Depreciation Rate 4.2%
Total Liab. and Equity	52,798,348	Net Profit or Loss	5,400,450	11.4%	Return on Equity -27.1%
Selected Revenue Departments				Revenue Ranking - 3,139	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,286	3,081,208	926,541	3.325496
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	2,893	4,212,411	9,160,720	0.459834
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,401	5,906,619	6,200,479	0.952607
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	2,113	3,653,804	02	Capital Cost - Movable Equip 3,174 865,289
04	Employee Benefits	2,097	6,488,737	05	Administrative and General 4,083 4,711,565
06	Maintenance and Repairs	0	0	07	Operation of Plant 3,228 1,038,128
08/09	Laundry / Housekeeping	3,490	644,484	10/11	Dietary and Cafeteria 3,330 731,970
13	Nursing Administration	4,549	208,347	14	Central Service and Supply 0 0
15	Pharmacy	0	0	16	Medical Records 2,510 511,209
17	Social Services	2,771	49,322	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 83

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231330 MARLETTE REGIONAL HOSPITAL			Nonprofit - Other		
2770 MAIN STREET		6/30/2021 365 Days Settled		General Short Term	
MARLETTE, MI 48453				CR Beds 25	POS Beds 0
SANILAC		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	17.5%
				Length of Stay	8.0
Balance Sheet		Income Statement			
Current Assets	23,870,250	Total Charges	55,008,610	Average Wages	
Fixed Assets	12,174,988	Contract Allowance	19,820,507	36.0%	Medicare Part A 0.0%
Other Assets	309,007	Operating Revenue	35,188,103	64.0%	Medicare Part B 7.3%
Total Assets	36,354,245	Operating Expense	34,404,768	97.8%	Current Ratio 3.9
Current Liabilities	6,170,345	Operating Margin	783,335	2.2%	Days to Collect 128.1
Long Term Liabilities	500,924	Other Income	8,703,575	24.7%	Avg Payment Days 24.7
Total Equity	29,682,976	Other Expense	0	0.0%	Depreciation Rate 1.8%
Total Liab. and Equity	36,354,245	Net Profit or Loss	9,486,910	27.0%	Return on Equity 32.0%
Selected Revenue Departments			Revenue Ranking - 3,554		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,447	2,721,686	1,719,517	1.582820
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,639	1,581,051	1,983,580	0.797069
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,757	2,339,173	4,188,885	0.558424
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	4,434	786,112	02	Capital Cost - Movable Equip 28,036
04	Employee Benefits	4,983	586,165	05	Administrative and General 5,064,531
06	Maintenance and Repairs	1,694	364,943	07	Operation of Plant 728,928
08/09	Laundry / Housekeeping	3,573	606,245	10/11	Dietary and Cafeteria 767,083
13	Nursing Administration	4,518	215,540	14	Central Service and Supply 170,237
15	Pharmacy	2,143	983,716	16	Medical Records 363,986
17	Social Services	0	0	18	Other General Service Cost 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 84

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

233026 MARY FREE BED REHABILITATION HOSPITAL

Nonprofit - Other

235 WEALTHY SE

3/31/2021 365 Days Settled

Rehabilitation

GRAND RAPIDS, MI 49503

CR Beds 133 POS Beds 0

KENT

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 84.4%

Balance Sheet

Income Statement

Length of Stay 15.8

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	85,445,093	Total Charges	211,517,799	Average Wages	34.48
Fixed Assets	84,508,988	Contract Allowance	103,266,460	48.8%	Medicare Part A 0.0%
Other Assets	107,762,757	Operating Revenue	108,251,339	51.2%	Medicare Part B 0.5%
Total Assets	277,716,838	Operating Expense	122,320,136	113.0%	Current Ratio 1.4
Current Liabilities	62,097,428	Operating Margin	-14,068,797	-13.0%	Days to Collect 133.4
Long Term Liabilities	1,665,905	Other Income	45,852,216	42.4%	Avg Payment Days 59.0
Total Equity	213,953,505	Other Expense	1,250,343	1.2%	Depreciation Rate 4.9%
Total Liab. and Equity	277,716,838	Net Profit or Loss	30,533,076	28.2%	Return on Equity 14.3%

Selected Revenue Departments

Revenue Ranking - 2,202

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,196	49,367,018	83,748,209	0.589470
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,944	4,158,092	02 Capital Cost - Movable Equip	1,471	4,676,822
04 Employee Benefits	677	28,423,791	05 Administrative and General	1,898	22,545,609
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,418	1,935,992
08/09 Laundry / Housekeeping	1,879	2,140,837	10/11 Dietary and Cafeteria	1,700	2,005,310
13 Nursing Administration	4,934	137,832	14 Central Service and Supply	879	1,719,101
15 Pharmacy	0	0	16 Medical Records	2,004	738,735
17 Social Services	857	1,283,120	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	1,017	1,629,252

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 85

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231314 MCKENZIE HEALTH SYSTEM				Nonprofit - Other			
120 N DELAWARE STREET		9/30/2021 365 Days Settled		General Short Term			
SANDUSKY, MI 48471				CR Beds 25	POS Beds 0		
SANILAC		Key Performanace Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	9.9%		
				Length of Stay	14.3		
				Average Wages			
				38.7%	Medicare Part A 0.0%		
				61.3%	Medicare Part B 13.4%		
				107.8%	Current Ratio 2.8		
				-7.8%	Days to Collect 78.2		
				32.9%	Avg Payment Days 33.9		
				0.0%	Depreciation Rate 1.3%		
				25.1%	Return on Equity 38.5%		
<hr/>							
Balance Sheet			Income Statement				
Current Assets	15,308,412	Total Charges	39,648,718				
Fixed Assets	6,093,115	Contract Allowance	15,330,195				
Other Assets	509,442	Operating Revenue	24,318,523				
Total Assets	21,910,969	Operating Expense	26,214,073				
Current Liabilities	5,552,348	Operating Margin	-1,895,550				
Long Term Liabilities	490,598	Other Income	8,001,591				
Total Equity	15,868,023	Other Expense	0				
Total Liab. and Equity	21,910,969	Net Profit or Loss	6,106,041				
<hr/>							
Selected Revenue Departments			Revenue Ranking - 4,162				
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	5,134	3,395,254	1,414,800	2.399812		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	3,824	1,185,707	1,939,632	0.611305		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	3,102	3,722,462	4,627,597	0.804405		
<hr/>							
General Service Cost by Line		Rank	Expense	General Service Cost by Line			
Rank		Expense		Rank	Expense		
01	Capital Cost - Buildings	5,375	267,185	02	Capital Cost - Movable Equip	0	0
04	Employee Benefits	0	0	05	Administrative and General	3,846	5,330,790
06	Maintenance and Repairs	1,692	367,991	07	Operation of Plant	4,951	270,498
08/09	Laundry / Housekeeping	4,513	339,758	10/11	Dietary and Cafeteria	5,147	251,868
13	Nursing Administration	3,681	486,329	14	Central Service and Supply	2,813	111,096
15	Pharmacy	2,622	547,209	16	Medical Records	3,269	317,623
17	Social Services	2,446	110,627	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	218	218,800	20-23	Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 86

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230041 MCLAREN BAY REGION				Nonprofit - Other			
1900 COLUMBUS AVE		9/30/2021 365 Days Submitted		General Short Term			
BAY CITY, MI 48708				CR Beds 272	POS Beds 0		
BAY		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	56.0%		
				Length of Stay	5.1		
Balance Sheet		Income Statement		Average Wages	39.46		
Current Assets	73,527,489	Total Charges	1,038,209,970	69.4%	Medicare Part A	17.2%	
Fixed Assets	123,599,701	Contract Allowance	720,354,363	30.6%	Medicare Part B	7.5%	
Other Assets	322,427,529	Operating Revenue	317,855,607	101.9%	Current Ratio	0.8	
Total Assets	519,554,719	Operating Expense	323,881,578	-1.9%	Days to Collect	46.0	
Current Liabilities	92,893,608	Operating Margin	-6,025,971	22.2%	Avg Payment Days	36.1	
Long Term Liabilities	66,998,628	Other Income	70,582,458	0.0%	Depreciation Rate	3.7%	
Total Equity	359,662,483	Other Expense	0	20.3%	Return on Equity	17.9%	
Total Liab. and Equity	519,554,719	Net Profit or Loss	64,556,487				
Selected Revenue Departments				Revenue Ranking - 1,058			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	1,311	44,692,167	118,632,763	0.376727		
31	Intensive Care Unit	972	14,074,907	42,690,345	0.329698		
50	Operating Room	887	26,592,598	74,146,392	0.358650		
52	Labor Room and Delivery Room	1,552	2,211,915	3,058,564	0.723187		
91	Emergency Department	1,250	13,766,205	48,358,545	0.284670		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	1,337	6,975,883	02	Capital Cost - Movable Equip	766	10,319,735
04	Employee Benefits	615	30,824,652	05	Administrative and General	901	56,886,275
06	Maintenance and Repairs	849	2,685,007	07	Operation of Plant	0	0
08/09	Laundry / Housekeeping	1,176	3,823,514	10/11	Dietary and Cafeteria	1,494	2,330,000
13	Nursing Administration	1,487	2,255,471	14	Central Service and Supply	1,276	1,003,562
15	Pharmacy	0	0	16	Medical Records	1,438	1,160,352
17	Social Services	423	2,885,594	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	1,087	1,250,364

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 87

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

232020 MCLAREN BAY SPECIAL CARE				Nonprofit - Other	
3250 E MIDLAND RD, SUITE 1		9/30/2021 365 Days Settled		General Long Term	
BAY CITY, MI 48706				CR Beds 31	POS Beds 0
BAY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	38.9%
				Length of Stay	22.0
Balance Sheet		Income Statement			
Current Assets	6,656,945	Total Charges	16,722,785	Average Wages	
Fixed Assets	1,150,303	Contract Allowance	9,817,127	58.7%	Medicare Part A 0.0%
Other Assets	36,488,264	Operating Revenue	6,905,658	41.3%	Medicare Part B 0.0%
Total Assets	44,295,512	Operating Expense	5,570,942	80.7%	Current Ratio 5.1
Current Liabilities	1,293,832	Operating Margin	1,334,716	19.3%	Days to Collect 501.0
Long Term Liabilities	0	Other Income	6,609,258	95.7%	Avg Payment Days 84.8
Total Equity	43,001,680	Other Expense	0	0.0%	Depreciation Rate 13.4%
Total Liab. and Equity	44,295,512	Net Profit or Loss	7,943,974	115.0%	Return on Equity 18.5%
Selected Revenue Departments				Revenue Ranking - 5,562	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,044	3,566,639	9,269,138	0.384786
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,429	161,141	829,016	0.194376
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	4,532	18,197	35,567	0.511626
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	5,181	364,967	02	Capital Cost - Movable Equip 128,783
04	Employee Benefits	5,005	566,397	05	Administrative and General 659,882
06	Maintenance and Repairs	0	0	07	Operation of Plant 0
08/09	Laundry / Housekeeping	0	0	10/11	Dietary and Cafeteria 0
13	Nursing Administration	0	0	14	Central Service and Supply 0
15	Pharmacy	0	0	16	Medical Records 0
17	Social Services	0	0	18	Other General Service Cost 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 88

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231329 MCLAREN CARO REGION			Nonprofit - Other		
401 N HOOPER ST		9/30/2021 365 Days Settled		General Short Term	
CARO, MI 48723				CR Beds 25	POS Beds 0
TUSCOLA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		6.9%	
		Length of Stay		34.8	
		Average Wages			
		42.9%		Medicare Part A 0.0%	
		57.1%		Medicare Part B 16.9%	
		111.7%		Current Ratio 1.2	
		-11.7%		Days to Collect (13.5)	
		2.8%		Avg Payment Days 41.7	
		0.0%		Depreciation Rate 1.6%	
		-8.8%		Return on Equity -28.0%	
Balance Sheet			Income Statement		
Current Assets	4,661,632	Total Charges	25,507,278		
Fixed Assets	4,346,604	Contract Allowance	10,939,075		
Other Assets	443,981	Operating Revenue	14,568,203		
Total Assets	9,452,217	Operating Expense	16,266,780		
Current Liabilities	3,857,023	Operating Margin	-1,698,577		
Long Term Liabilities	1,004,821	Other Income	414,096		
Total Equity	4,590,373	Other Expense	0		
Total Liab. and Equity	9,452,217	Net Profit or Loss	(1,284,481)		
Selected Revenue Departments			Revenue Ranking - 4,914		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,667	2,202,810	429,560	5.128061
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,918	989,923	1,738,162	0.569523
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,802	4,504,948	7,288,491	0.618091
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	5,684	111,370	02	Capital Cost - Movable Equip 13
04	Employee Benefits	4,370	1,207,710	05	Administrative and General 5,914,490
06	Maintenance and Repairs	0	0	07	Operation of Plant 727,311
08/09	Laundry / Housekeeping	5,523	141,153	10/11	Dietary and Cafeteria 176,835
13	Nursing Administration	4,021	356,868	14	Central Service and Supply 0
15	Pharmacy	0	0	16	Medical Records 3,882 206,994
17	Social Services	2,913	18,752	18	Other General Service Cost 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 89

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230080 MCLAREN CENTRAL MICHIGAN				Nonprofit - Other	
1221 SOUTH DRIVE		9/30/2021 365 Days Amended		General Short Term	
MOUNT PLEASANT, MI 48858				CR Beds 41	POS Beds 0
ISABELLA		Key Performance Ind.			
WPS MI				Occupancy Rate	39.8%
Balance Sheet		Income Statement		Length of Stay	3.5
Current Assets	18,400,746	Total Charges	344,003,634	Average Wages	41.47
Fixed Assets	22,925,959	Contract Allowance	231,543,882	67.3% Medicare Part A	5.7%
Other Assets	36,216,250	Operating Revenue	112,459,752	32.7% Medicare Part B	5.2%
Total Assets	<u>77,542,955</u>	Operating Expense	147,191,177	130.9% Current Ratio	0.8
Current Liabilities	23,097,068	Operating Margin	-34,731,425	-30.9% Days to Collect	119.0
Long Term Liabilities	3,079,264	Other Income	7,582,036	6.7% Avg Payment Days	27.3
Total Equity	51,366,623	Other Expense	0	0.0% Depreciation Rate	1.6%
Total Liab. and Equity	<u>77,542,955</u>	Net Profit or Loss	<u>(27,149,389)</u>	-24.1% Return on Equity	-52.9%
Selected Revenue Departments				Revenue Ranking - 2,151	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,103	6,271,259	7,387,319	0.848922
31	Intensive Care Unit	2,391	2,651,740	4,987,091	0.531721
50	Operating Room	1,691	12,877,083	43,471,267	0.296221
52	Labor Room and Delivery Room	1,864	1,244,188	2,444,330	0.509010
91	Emergency Department	2,893	4,267,105	12,911,537	0.330488
General Service Cost by Line					
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	3,261	1,746,956	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	2,301	5,458,209	05 Administrative and General	2,088	18,622,267
06 Maintenance and Repairs	0	0	07 Operation of Plant	1,316	5,158,484
08/09 Laundry / Housekeeping	2,552	1,232,203	10/11 Dietary and Cafeteria	2,769	982,434
13 Nursing Administration	2,348	1,161,993	14 Central Service and Supply	1,094	1,282,416
15 Pharmacy	1,872	1,389,203	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 90

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230141 MCLAREN FLINT

Nonprofit - Other

401 S BALLENGER HIGHWAY

9/30/2021 365 Days Submitted

General Short Term

FLINT, MI 48532

CR Beds 257 POS Beds 0

GENESEE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 79.2%

Balance Sheet

Income Statement

Length of Stay 5.6

Current Assets	129,168,273	Total Charges	1,528,571,777	Average Wages	42.87
Fixed Assets	246,288,226	Contract Allowance	1,097,885,634	71.8% Medicare Part A	17.8%
Other Assets	232,878,657	Operating Revenue	430,686,143	28.2% Medicare Part B	6.3%
Total Assets	608,335,156	Operating Expense	434,521,600	100.9% Current Ratio	1.0
Current Liabilities	130,139,782	Operating Margin	-3,835,457	-0.9% Days to Collect	29.7
Long Term Liabilities	163,141,737	Other Income	68,243,097	15.8% Avg Payment Days	45.4
Total Equity	315,053,637	Other Expense	0	0.0% Depreciation Rate	3.2%
Total Liab. and Equity	608,335,156	Net Profit or Loss	64,407,640	15.0% Return on Equity	20.4%

Selected Revenue Departments

Revenue Ranking - 753

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	700	79,165,941	148,317,943	0.533758
31	Intensive Care Unit	1,078	12,482,411	30,016,084	0.415857
50	Operating Room	710	31,518,099	111,827,198	0.281846
52	Labor Room and Delivery Room	2,233	455,095	4,183,944	0.108772
91	Emergency Department	823	19,487,700	90,545,087	0.215226

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	763	12,721,400	02 Capital Cost - Movable Equip	672	11,531,417
04 Employee Benefits	632	29,961,028	05 Administrative and General	849	59,502,502
06 Maintenance and Repairs	0	0	07 Operation of Plant	1,114	6,272,141
08/09 Laundry / Housekeeping	911	4,886,181	10/11 Dietary and Cafeteria	974	3,507,440
13 Nursing Administration	588	6,000,732	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	380	4,251,411
17 Social Services	0	0	18 Other General Service Cost	479	179,740
19 Non Physician Anesthetists	0	0	20-23 Education Programs	461	9,245,545

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 91

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230167 MCLAREN GREATER LANSING

Nonprofit - Other

401 W GREENLAWN AVE

9/30/2021 365 Days Submitted

General Short Term

LANSING, MI 48910

CR Beds 221 POS Beds 0

INGHAM

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 57.0%

Balance Sheet

Income Statement

Length of Stay 5.1

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	206,209,620	Total Charges	1,359,042,407	Average Wages	38.59
Fixed Assets	411,389,705	Contract Allowance	984,566,093	72.4% Medicare Part A	10.8%
Other Assets	242,954,169	Operating Revenue	374,476,314	27.6% Medicare Part B	8.4%
Total Assets	860,553,494	Operating Expense	381,784,243	102.0% Current Ratio	1.5
Current Liabilities	137,931,697	Operating Margin	-7,307,929	-2.0% Days to Collect	277.4
Long Term Liabilities	668,144,363	Other Income	47,252,292	12.6% Avg Payment Days	64.2
Total Equity	54,477,434	Other Expense	718,558	0.2% Depreciation Rate	1.8%
Total Liab. and Equity	860,553,494	Net Profit or Loss	39,225,805	10.5% Return on Equity	72.0%

Selected Revenue Departments

Revenue Ranking - 886

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,187	49,933,053	79,565,821	0.627569
31	Intensive Care Unit	1,484	8,271,588	18,482,522	0.447536
50	Operating Room	634	34,897,462	101,835,826	0.342684
52	Labor Room and Delivery Room	1,261	3,441,945	3,208,520	1.072752
91	Emergency Department	1,504	11,467,734	57,269,534	0.200241

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,610	5,563,302	02 Capital Cost - Movable Equip	954	8,335,826
04 Employee Benefits	596	31,588,467	05 Administrative and General	777	64,324,423
06 Maintenance and Repairs	0	0	07 Operation of Plant	1,112	6,284,194
08/09 Laundry / Housekeeping	1,054	4,303,609	10/11 Dietary and Cafeteria	1,410	2,496,809
13 Nursing Administration	1,628	1,994,511	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	3,817	217,662
17 Social Services	447	2,757,811	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	469	8,926,929

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 92

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230193 MCLAREN LAPEER REGION			Nonprofit - Other		
1375 N MAIN ST		9/30/2021 365 Days Submitted		General Short Term	
LAPEER, MI 48446				CR Beds 84	POS Beds 0
LAPEER		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	59.5%
				Length of Stay	4.3
Balance Sheet		Income Statement			
Current Assets	86,588,872	Total Charges	486,383,250	Average Wages	37.77
Fixed Assets	44,563,179	Contract Allowance	351,718,669	72.3% Medicare Part A	15.0%
Other Assets	45,666,532	Operating Revenue	134,664,581	27.7% Medicare Part B	5.0%
Total Assets	176,818,583	Operating Expense	127,865,899	95.0% Current Ratio	2.6
Current Liabilities	33,876,854	Operating Margin	6,798,682	5.0% Days to Collect	26.0
Long Term Liabilities	46,690,557	Other Income	14,297,940	10.6% Avg Payment Days	48.6
Total Equity	96,251,172	Other Expense	0	0.0% Depreciation Rate	2.1%
Total Liab. and Equity	176,818,583	Net Profit or Loss	21,096,622	15.7% Return on Equity	21.9%
Selected Revenue Departments			Revenue Ranking - 1,951		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,294	19,166,622	18,633,087	1.028634
31	Intensive Care Unit	1,893	5,229,385	8,764,590	0.596649
50	Operating Room	1,760	12,096,409	36,108,865	0.334998
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	1,981	7,748,682	73,781,799	0.105022
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	3,994	1,083,406	02	Capital Cost - Movable Equip
04	Employee Benefits	1,755	8,736,981	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	2,014	1,887,661	10/11	Dietary and Cafeteria
13	Nursing Administration	1,929	1,589,793	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	1,153	831,678	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 93

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230227 MCLAREN MACOMB

Nonprofit - Church

1000 HARRINGTON ST

9/30/2021 365 Days Submitted

General Short Term

MOUNT CLEMENS, MI 48043

CR Beds 260 POS Beds 0

MACOMB

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 62.1%

Balance Sheet

Income Statement

Length of Stay 5.4

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	148,840,771	Total Charges	1,093,389,298	Average Wages	38.68
Fixed Assets	174,587,604	Contract Allowance	731,982,402	66.9% Medicare Part A	15.8%
Other Assets	380,629,943	Operating Revenue	361,406,896	33.1% Medicare Part B	5.2%
Total Assets	704,058,318	Operating Expense	360,055,379	99.6% Current Ratio	1.6
Current Liabilities	93,817,901	Operating Margin	1,351,517	0.4% Days to Collect	40.0
Long Term Liabilities	186,279,432	Other Income	68,062,312	18.8% Avg Payment Days	76.0
Total Equity	423,960,985	Other Expense	0	0.0% Depreciation Rate	2.2%
Total Liab. and Equity	704,058,318	Net Profit or Loss	69,413,829	19.2% Return on Equity	16.4%

Selected Revenue Departments

Revenue Ranking - 925

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,076	54,504,251	102,899,517	0.529684
31	Intensive Care Unit	899	15,470,256	27,311,714	0.566433
50	Operating Room	514	40,021,264	141,547,730	0.282740
52	Labor Room and Delivery Room	1,138	4,080,301	8,117,382	0.502662
91	Emergency Department	622	24,387,553	70,451,754	0.346160

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	821	11,878,031	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	877	22,189,770	05 Administrative and General	932	55,408,173
06 Maintenance and Repairs	181	13,050,397	07 Operation of Plant	2,111	2,518,626
08/09 Laundry / Housekeeping	732	5,811,361	10/11 Dietary and Cafeteria	835	3,901,986
13 Nursing Administration	830	4,310,289	14 Central Service and Supply	684	2,407,794
15 Pharmacy	895	4,381,233	16 Medical Records	474	3,612,004
17 Social Services	1,897	310,716	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	395	11,481,510

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 94

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230105 MCLAREN NORTHERN MICHIGAN			Nonprofit - Other		
416 CONNABLE AVE		9/30/2021 365 Days Submitted		General Short Term	
PETOSKEY, MI 49770				CR Beds 108	POS Beds 0
EMMET		Key Performance Ind.			
WPS MI				Occupancy Rate	53.4%
				Length of Stay	4.0
				Average Wages	33.20
				64.6% Medicare Part A	16.9%
				35.4% Medicare Part B	10.7%
				90.7% Current Ratio	1.2
				9.3% Days to Collect	243.9
				8.9% Avg Payment Days	47.4
				0.0% Depreciation Rate	4.9%
				18.2% Return on Equity	27.8%
<hr/>					
Balance Sheet			Income Statement		
Current Assets	114,532,703	Total Charges	702,046,635		
Fixed Assets	212,679,084	Contract Allowance	453,337,647		
Other Assets	103,079,613	Operating Revenue	248,708,988		
Total Assets	430,291,400	Operating Expense	225,651,460		
Current Liabilities	95,154,105	Operating Margin	23,057,528		
Long Term Liabilities	172,872,828	Other Income	22,113,676		
Total Equity	162,264,467	Other Expense	0		
Total Liab. and Equity	430,291,400	Net Profit or Loss	45,171,204		
<hr/>					
Selected Revenue Departments			Revenue Ranking - 1,313		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,774	14,022,770	15,085,476	0.929554
31	Intensive Care Unit	1,430	8,829,144	14,384,084	0.613813
50	Operating Room	771	29,783,628	59,407,485	0.501345
52	Labor Room and Delivery Room	2,248	435,089	1,751,119	0.248463
91	Emergency Department	1,629	10,197,056	41,541,399	0.245467
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,369	3,037,687	02 Capital Cost - Movable Equip	709	11,005,948
04 Employee Benefits	1,020	18,753,389	05 Administrative and General	1,207	42,511,383
06 Maintenance and Repairs	650	3,987,570	07 Operation of Plant	1,438	4,565,017
08/09 Laundry / Housekeeping	1,599	2,649,030	10/11 Dietary and Cafeteria	1,769	1,916,767
13 Nursing Administration	578	6,065,779	14 Central Service and Supply	0	0
15 Pharmacy	84	29,800,551	16 Medical Records	1,104	1,595,737
17 Social Services	2,085	219,466	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 95

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230207 MCLAREN OAKLAND

Nonprofit - Other

50 N PERRY ST

9/30/2021 365 Days Submitted

General Short Term

PONTIAC, MI 48342

CR Beds 99 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 45.3%

Balance Sheet

Income Statement

Length of Stay 5.1

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	70,003,251	Total Charges	501,959,515	Average Wages	36.56
Fixed Assets	47,298,877	Contract Allowance	308,496,925	61.5% Medicare Part A	10.8%
Other Assets	51,679,170	Operating Revenue	193,462,590	38.5% Medicare Part B	9.4%
Total Assets	168,981,298	Operating Expense	208,743,073	107.9% Current Ratio	1.3
Current Liabilities	52,961,176	Operating Margin	-15,280,483	-7.9% Days to Collect	37.9
Long Term Liabilities	37,666,627	Other Income	24,467,691	12.6% Avg Payment Days	32.7
Total Equity	78,353,495	Other Expense	0	0.0% Depreciation Rate	5.1%
Total Liab. and Equity	168,981,298	Net Profit or Loss	9,187,208	4.7% Return on Equity	11.7%

Selected Revenue Departments

Revenue Ranking - 1,563

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,525	16,180,914	23,887,819	0.677371
31	Intensive Care Unit	1,977	4,741,082	7,747,237	0.611971
50	Operating Room	1,672	13,169,417	47,574,932	0.276814
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	1,380	12,409,103	38,772,308	0.320051

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	5,287	308,194	02 Capital Cost - Movable Equip	1,024	7,726,565
04 Employee Benefits	1,492	11,436,536	05 Administrative and General	1,395	36,139,804
06 Maintenance and Repairs	0	0	07 Operation of Plant	1,035	6,759,424
08/09 Laundry / Housekeeping	1,769	2,340,137	10/11 Dietary and Cafeteria	1,341	2,628,249
13 Nursing Administration	1,203	2,905,046	14 Central Service and Supply	1,884	435,712
15 Pharmacy	1,271	2,742,199	16 Medical Records	1,383	1,230,249
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	505	7,640,926

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 96

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230216 MCLAREN PORT HURON			Nonprofit - Other		
1221 PINE GROVE AVE		9/30/2021 365 Days Amended		General Short Term	
PORT HURON, MI 48060				CR Beds 145	POS Beds 0
SAINT CLAIR		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		69.0%	
		Length of Stay		3.9	
		Average Wages		38.71	
		66.8%		Medicare Part A 14.1%	
		33.2%		Medicare Part B 7.0%	
		96.4%		Current Ratio 1.9	
		3.6%		Days to Collect 56.0	
		12.0%		Avg Payment Days 41.5	
		0.0%		Depreciation Rate 5.8%	
		15.6%		Return on Equity 12.5%	
Balance Sheet			Income Statement		
Current Assets	139,727,246	Total Charges	705,798,221		
Fixed Assets	177,594,599	Contract Allowance	471,626,079		
Other Assets	115,216,329	Operating Revenue	234,172,142		
Total Assets	432,538,174	Operating Expense	225,688,047		
Current Liabilities	74,111,438	Operating Margin	8,484,095		
Long Term Liabilities	64,509,670	Other Income	28,163,784		
Total Equity	293,917,066	Other Expense	0		
Total Liab. and Equity	432,538,174	Net Profit or Loss	36,647,879		
Selected Revenue Departments			Revenue Ranking - 1,372		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,172	50,392,242	63,391,574	0.794936
31	Intensive Care Unit	1,316	9,875,825	17,512,779	0.563921
50	Operating Room	917	25,960,884	88,124,426	0.294594
52	Labor Room and Delivery Room	1,212	3,675,901	5,659,021	0.649565
91	Emergency Department	1,178	14,610,890	60,493,058	0.241530
General Service Cost by Line			General Service Cost by Line		
Rank	Expense	Rank	Expense		
01	Capital Cost - Buildings	1,036	9,371,191	02	Capital Cost - Movable Equip
04	Employee Benefits	759	25,457,990	05	Administrative and General
06	Maintenance and Repairs	367	7,404,863	07	Operation of Plant
08/09	Laundry / Housekeeping	1,488	2,924,326	10/11	Dietary and Cafeteria
13	Nursing Administration	741	4,823,344	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 97

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230118 MCLAREN THUMB REGION			Nonprofit - Other		
1100 S VAN DYKE RD		1/29/2021 121 Days Submitted		General Short Term	
BAD AXE, MI 48413				CR Beds 27	POS Beds 0
HURON		Key Performance Ind.			
WPS MI				Occupancy Rate	41.1%
				Length of Stay	4.0
Balance Sheet		Income Statement			
Current Assets	6,861,824	Total Charges	29,287,265	Average Wages	34.56
Fixed Assets	13,339,388	Contract Allowance	15,635,817	53.4%	Medicare Part A 10.3%
Other Assets	14,430,931	Operating Revenue	13,651,448	46.6%	Medicare Part B 9.1%
Total Assets	<u>34,632,143</u>	Operating Expense	14,905,262	109.2%	Current Ratio 0.6
Current Liabilities	12,315,250	Operating Margin	-1,253,814	-9.2%	Days to Collect 199.8
Long Term Liabilities	8,438,845	Other Income	2,091,283	15.3%	Avg Payment Days 33.3
Total Equity	<u>13,878,048</u>	Other Expense	0	0.0%	Depreciation Rate 1.5%
Total Liab. and Equity	<u>34,632,143</u>	Net Profit or Loss	<u>837,469</u>	6.1%	Return on Equity 6.0%
Selected Revenue Departments			Revenue Ranking - 3,330		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,686	2,138,744	1,517,627	1.409269
31	Intensive Care Unit	2,911	378,305	237,673	1.591704
50	Operating Room	3,457	2,008,187	6,176,793	0.325118
52	Labor Room and Delivery Room	2,383	236,204	154,616	1.527681
91	Emergency Department	4,290	1,050,274	1,579,348	0.665005
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,437	783,790	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	4,288	1,311,797	05 Administrative and General	5,294	2,240,919
06 Maintenance and Repairs	1,513	568,004	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	5,218	202,284	10/11 Dietary and Cafeteria	5,711	110,671
13 Nursing Administration	4,686	180,867	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	4,359	139,945
17 Social Services	2,353	134,816	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 98

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231340 MCLAREN THUMB REGION			Nonprofit - Other		
1100 S VAN DYKE RD		9/30/2021 244 Days Settled		General Short Term	
BAD AXE, MI 48413				CR Beds 23	POS Beds 0
HURON		Key Performance Ind.			
WPS MI				Occupancy Rate	25.6%
				Length of Stay	2.6
Balance Sheet		Income Statement			
Current Assets	18,970,234	Total Charges	59,765,876	Average Wages	
Fixed Assets	13,936,503	Contract Allowance	32,259,561	54.0%	Medicare Part A 0.0%
Other Assets	441,505	Operating Revenue	27,506,315	46.0%	Medicare Part B 12.6%
Total Assets	33,348,242	Operating Expense	31,169,667	113.3%	Current Ratio 1.7
Current Liabilities	10,866,000	Operating Margin	-3,663,352	-13.3%	Days to Collect 58.1
Long Term Liabilities	7,968,597	Other Income	3,033,600	11.0%	Avg Payment Days 17.4
Total Equity	14,513,645	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	33,348,242	Net Profit or Loss	(629,752)	-2.3%	Return on Equity -4.3%
Selected Revenue Departments			Revenue Ranking - 3,333		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,509	4,924,312	2,349,391	2.095995
31	Intensive Care Unit	2,893	487,552	149,161	3.268629
50	Operating Room	3,216	2,757,705	11,035,694	0.249890
52	Labor Room and Delivery Room	2,353	276,269	399,592	0.691378
91	Emergency Department	3,339	3,208,419	3,663,115	0.875872
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	0	0	02	Capital Cost - Movable Equip 0
04	Employee Benefits	3,897	1,779,875	05	Administrative and General 2,971 9,241,287
06	Maintenance and Repairs	1,165	1,259,974	07	Operation of Plant 0 0
08/09	Laundry / Housekeeping	4,731	298,241	10/11	Dietary and Cafeteria 5,217 234,515
13	Nursing Administration	3,687	484,588	14	Central Service and Supply 0 0
15	Pharmacy	0	0	16	Medical Records 3,905 204,922
17	Social Services	2,122	206,971	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 99

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230121 MEMORIAL HEALTHCARE			Nonprofit - Other		
826 WEST KING STREET		12/31/2021 365 Days Amended		General Short Term	
OWOSSO, MI 48867				CR Beds 106	POS Beds 0
SHIAWASSEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		43.9%	
		Length of Stay		4.1	
		Average Wages		39.78	
		76.0%		Medicare Part A 5.2%	
		24.0%		Medicare Part B 6.3%	
		112.2%		Current Ratio 1.8	
		-12.2%		Days to Collect 41.2	
		10.6%		Avg Payment Days 15.8	
		0.1%		Depreciation Rate 14.5%	
		-1.7%		Return on Equity -3.1%	
Balance Sheet			Income Statement		
Current Assets	46,875,789	Total Charges	888,265,893		
Fixed Assets	95,784,934	Contract Allowance	674,916,650		
Other Assets	70,541,184	Operating Revenue	213,349,243		
Total Assets	213,201,907	Operating Expense	239,411,883		
Current Liabilities	25,800,854	Operating Margin	-26,062,640		
Long Term Liabilities	73,669,287	Other Income	22,718,036		
Total Equity	113,731,766	Other Expense	233,164		
Total Liab. and Equity	213,201,907	Net Profit or Loss	(3,577,768)		
Selected Revenue Departments			Revenue Ranking - 1,467		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,263	19,608,606	53,135,744	0.369029
31	Intensive Care Unit	2,336	2,884,090	8,594,327	0.335581
50	Operating Room	2,023	9,566,248	54,734,070	0.174777
52	Labor Room and Delivery Room	1,359	2,954,880	4,227,477	0.698970
91	Emergency Department	2,093	7,250,646	57,067,742	0.127053
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,409	6,578,037	02 Capital Cost - Movable Equip	1,071	7,333,937
04 Employee Benefits	1,434	12,165,647	05 Administrative and General	1,984	20,643,374
06 Maintenance and Repairs	0	0	07 Operation of Plant	873	7,846,173
08/09 Laundry / Housekeeping	2,375	1,420,259	10/11 Dietary and Cafeteria	1,906	1,756,901
13 Nursing Administration	1,233	2,833,433	14 Central Service and Supply	1,432	819,404
15 Pharmacy	59	40,716,469	16 Medical Records	640	2,771,540
17 Social Services	1,107	882,424	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 100

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231320 MERCY HEALTH LAKESHORE CAMPUS

Nonprofit - Church

72 SOUTH STATE STREET

6/30/2021 365 Days Settled

General Short Term

SHELBY, MI 49455

CR Beds 24 POS Beds 0

OCEANA

Key Performance Ind.

WPS MI

Occupancy Rate 9.5%

Length of Stay 2.8

Average Wages

Balance Sheet

Income Statement

Balance Sheet		Income Statement			
Current Assets	47,382,383	Total Charges	64,771,132	53.0%	Average Wages
Fixed Assets	2,606,637	Contract Allowance	34,357,598	47.0%	Medicare Part A
Other Assets	7,689,311	Operating Revenue	30,413,534	111.9%	Medicare Part B
Total Assets	57,678,331	Operating Expense	34,039,605	-11.9%	Current Ratio
Current Liabilities	11,474,788	Operating Margin	-3,626,071	24.1%	Days to Collect
Long Term Liabilities	1,419,745	Other Income	7,327,957	-22.4%	Avg Payment Days
Total Equity	44,783,798	Other Expense	-6,810,828	34.6%	Depreciation Rate
Total Liab. and Equity	57,678,331	Net Profit or Loss	10,512,714		Return on Equity

Selected Revenue Departments

Revenue Ranking - 3,791

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,744	1,973,451	1,416,752	1.392940
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,494	1,914,315	5,283,895	0.362292
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	4,168	1,368,159	6,908,058	0.198053

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	5,535	179,788	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	2,816	3,675,799	05 Administrative and General	3,844	5,333,777
06 Maintenance and Repairs	0	0	07 Operation of Plant	3,568	815,868
08/09 Laundry / Housekeeping	5,479	149,457	10/11 Dietary and Cafeteria	5,521	159,596
13 Nursing Administration	4,913	141,557	14 Central Service and Supply	0	0
15 Pharmacy	1,518	2,059,463	16 Medical Records	5,288	32,026
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	191	258,616	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 101

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230066 MERCY HEALTH MUSKEGON

Nonprofit - Church

1700 CLINTON STREET

6/30/2021 365 Days Submitted

General Short Term

MUSKEGON, MI 49442

CR Beds 237 POS Beds 0

MUSKEGON

Key Performance Ind.

Occupancy Rate 68.7%

Length of Stay 4.5

Average Wages 38.28

62.5% Medicare Part A 11.7%

37.5% Medicare Part B 5.1%

109.8% Current Ratio 0.9

-9.8% Days to Collect 106.0

24.8% Avg Payment Days 173.7

2.3% Depreciation Rate 4.3%

12.7% Return on Equity 33.9%

Balance Sheet

Income Statement

Current Assets	356,882,281
Fixed Assets	400,177,439
Other Assets	95,917,712
Total Assets	852,977,432
Current Liabilities	401,804,506
Long Term Liabilities	221,707,928
Total Equity	229,464,998
Total Liab. and Equity	852,977,432

Total Charges	1,628,864,374
Contract Allowance	1,017,717,323
Operating Revenue	611,147,051
Operating Expense	670,769,739
Operating Margin	-59,622,688
Other Income	151,402,128
Other Expense	14,058,257
Net Profit or Loss	77,721,183

Selected Revenue Departments

Revenue Ranking - 474

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	577	91,697,128	128,854,899	0.711631
31	Intensive Care Unit	545	24,520,156	44,691,183	0.548658
50	Operating Room	500	40,561,035	255,944,932	0.158476
52	Labor Room and Delivery Room	1,233	3,578,362	4,258,120	0.840362
91	Emergency Department	249	41,901,754	105,016,245	0.399003

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	738	13,042,009	02 Capital Cost - Movable Equip	580	12,660,884
04 Employee Benefits	1,763	8,670,461	05 Administrative and General	356	115,673,738
06 Maintenance and Repairs	293	9,312,706	07 Operation of Plant	735	9,120,088
08/09 Laundry / Housekeeping	448	8,074,696	10/11 Dietary and Cafeteria	448	5,684,993
13 Nursing Administration	190	13,278,342	14 Central Service and Supply	383	4,433,030
15 Pharmacy	446	8,714,884	16 Medical Records	847	2,124,732
17 Social Services	134	6,684,346	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	515	7,312,843

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 102

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230180 MIDMICHIGAN MEDICAL CENTER-CLARE

Nonprofit - Other

703 N MCEWAN ST

6/30/2021 365 Days Submitted

General Short Term

CLARE, MI 48617

CR Beds 49 POS Beds 0

CLARE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 13.4%

Balance Sheet

Income Statement

Length of Stay 3.5

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	15,802,928	Total Charges	151,362,232	Average Wages	33.60
Fixed Assets	13,256,776	Contract Allowance	96,691,498	63.9%	Medicare Part A 5.8%
Other Assets	35,095,860	Operating Revenue	54,670,734	36.1%	Medicare Part B 8.0%
Total Assets	64,155,564	Operating Expense	55,142,735	100.9%	Current Ratio 2.2
Current Liabilities	7,150,168	Operating Margin	-472,001	-0.9%	Days to Collect 25.0
Long Term Liabilities	10,574,514	Other Income	3,827,624	7.0%	Avg Payment Days 15.0
Total Equity	46,430,882	Other Expense	0	0.0%	Depreciation Rate 3.8%
Total Liab. and Equity	64,155,564	Net Profit or Loss	3,355,623	6.1%	Return on Equity 7.2%

Selected Revenue Departments

Revenue Ranking - 2,967

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,616	4,665,487	4,457,103	1.046753
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	2,979	3,769,384	12,217,633	0.308520
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,449	3,007,681	14,243,452	0.211162

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,594	680,373	02 Capital Cost - Movable Equip	3,130	897,005
04 Employee Benefits	4,029	1,621,197	05 Administrative and General	3,818	5,404,471
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,690	1,571,672
08/09 Laundry / Housekeeping	2,788	1,046,403	10/11 Dietary and Cafeteria	3,821	583,291
13 Nursing Administration	2,699	925,411	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	2,773	433,377
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 103

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231325 MIDMICHIGAN MEDICAL CENTER-GLADWIN				Nonprofit - Other	
515 QUARTER STREET		6/30/2021 365 Days Settled		General Short Term	
GLADWIN, MI 48624				CR Beds 25	POS Beds 0
GLADWIN		Key Performance Ind.			
WPS MI				Occupancy Rate	13.3%
				Length of Stay	3.3
Balance Sheet		Income Statement			
Current Assets	73,858,949	Total Charges	85,682,146	Average Wages	
Fixed Assets	11,052,063	Contract Allowance	48,548,861	56.7%	Medicare Part A 0.0%
Other Assets	21,231	Operating Revenue	37,133,285	43.3%	Medicare Part B 8.1%
Total Assets	84,932,243	Operating Expense	38,324,532	103.2%	Current Ratio 12.8
Current Liabilities	5,780,947	Operating Margin	-1,191,247	-3.2%	Days to Collect 90.8
Long Term Liabilities	9,587,276	Other Income	13,533,668	36.4%	Avg Payment Days 23.7
Total Equity	69,564,020	Other Expense	-3	0.0%	Depreciation Rate 2.6%
Total Liab. and Equity	84,932,243	Net Profit or Loss	12,342,424	33.2%	Return on Equity 17.7%
Selected Revenue Departments				Revenue Ranking - 3,479	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,552	2,495,258	2,548,041	0.979285
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,092	646,967	816,642	0.792228
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,159	3,581,238	10,963,201	0.326660
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	5,127	394,775	02	Capital Cost - Movable Equip 4,030 437,398
04	Employee Benefits	4,464	1,105,281	05	Administrative and General 4,033 4,819,107
06	Maintenance and Repairs	0	0	07	Operation of Plant 3,261 1,017,702
08/09	Laundry / Housekeeping	4,088	440,429	10/11	Dietary and Cafeteria 5,790 74,705
13	Nursing Administration	4,867	147,949	14	Central Service and Supply 3,209 54,000
15	Pharmacy	2,643	531,865	16	Medical Records 3,738 229,672
17	Social Services	2,264	158,387	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 104

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230030 MIDMICHIGAN MEDICAL CENTER-GRATIOT				Nonprofit - Other	
300 E WARWICK DR		6/30/2021 365 Days Settled		General Short Term	
ALMA, MI 48801				CR Beds 49	POS Beds 0
GRATIOT		Key Performace Ind.			
NGS (WI)				Occupancy Rate	64.2%
				Length of Stay	3.7
				Average Wages	34.02
				62.6%	Medicare Part A 8.0%
				37.4%	Medicare Part B 8.0%
				104.9%	Current Ratio 1.2
				-4.9%	Days to Collect 31.9
				6.1%	Avg Payment Days 15.6
				0.0%	Depreciation Rate 3.7%
				1.2%	Return on Equity 2.1%
Balance Sheet					
		Income Statement			
Current Assets	28,520,441	Total Charges	380,635,978		
Fixed Assets	64,312,869	Contract Allowance	238,359,600		
Other Assets	57,763,656	Operating Revenue	142,276,378		
Total Assets	150,596,966	Operating Expense	149,310,540		
Current Liabilities	23,207,156	Operating Margin	-7,034,162		
Long Term Liabilities	48,353,469	Other Income	8,695,570		
Total Equity	79,036,341	Other Expense	0		
Total Liab. and Equity	150,596,966	Net Profit or Loss	1,661,408		
Selected Revenue Departments					
				Revenue Ranking - 1,898	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,949	12,500,726	19,372,870	0.645270
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	2,328	7,331,712	20,269,354	0.361714
52	Labor Room and Delivery Room	1,708	1,733,655	1,674,298	1.035452
91	Emergency Department	1,749	9,188,116	30,085,049	0.305405
General Service Cost by Line					
Rank	Expense	Rank	Expense	Rank	Expense
01	Capital Cost - Buildings	2,049	3,853,310	02	Capital Cost - Movable Equip
04	Employee Benefits	2,306	5,430,499	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	1,379	3,211,523	10/11	Dietary and Cafeteria
13	Nursing Administration	2,388	1,127,127	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 105

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230222 MIDMICHIGAN MEDICAL CENTER-MIDLAND

Nonprofit - Other

4000 WELLNESS DRIVE

6/30/2021 365 Days Submitted

General Short Term

MIDLAND, MI 48670

CR Beds 298 POS Beds 0

MIDLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 49.2%

Balance Sheet

Income Statement

Length of Stay 4.2

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	88,585,169	Total Charges	1,284,061,087	Average Wages	36.20
Fixed Assets	210,846,809	Contract Allowance	777,819,286	60.6% Medicare Part A	13.2%
Other Assets	783,507,001	Operating Revenue	506,241,801	39.4% Medicare Part B	8.5%
Total Assets	1,082,938,979	Operating Expense	519,853,287	102.7% Current Ratio	1.1
Current Liabilities	77,422,064	Operating Margin	-13,611,486	-2.7% Days to Collect	33.7
Long Term Liabilities	263,812,478	Other Income	62,227,627	12.3% Avg Payment Days	15.9
Total Equity	741,704,437	Other Expense	0	0.0% Depreciation Rate	5.5%
Total Liab. and Equity	1,082,938,979	Net Profit or Loss	48,616,141	9.6% Return on Equity	6.6%

Selected Revenue Departments

Revenue Ranking - 619

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,070	54,686,156	95,326,896	0.573670
31	Intensive Care Unit	894	15,518,646	38,140,397	0.406882
50	Operating Room	661	33,673,089	100,437,278	0.335265
52	Labor Room and Delivery Room	1,119	4,222,227	7,220,963	0.584718
91	Emergency Department	1,695	9,638,238	49,754,456	0.193716

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	624	15,006,913	02 Capital Cost - Movable Equip	712	10,990,225
04 Employee Benefits	0	(6,775,091)	05 Administrative and General	499	90,157,547
06 Maintenance and Repairs	697	3,643,040	07 Operation of Plant	1,079	6,496,539
08/09 Laundry / Housekeeping	717	5,936,252	10/11 Dietary and Cafeteria	1,102	3,183,339
13 Nursing Administration	624	5,697,667	14 Central Service and Supply	0	0
15 Pharmacy	1,715	1,660,832	16 Medical Records	757	2,372,208
17 Social Services	1,228	739,697	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	788	3,472,085

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 106

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230036 MIDMICHIGAN MEDICAL CENTER - ALPENA

Nonprofit - Other

1501 W CHISHOLM ST

6/30/2021 365 Days Submitted

General Short Term

ALPENA, MI 49707

CR Beds 119 POS Beds 0

ALPENA

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 32.3%

Balance Sheet

Income Statement

Length of Stay 3.6

Current Assets	48,259,703	Total Charges	404,517,100	Average Wages	29.38
Fixed Assets	61,532,162	Contract Allowance	242,728,475	60.0% Medicare Part A	10.7%
Other Assets	136,695,623	Operating Revenue	161,788,625	40.0% Medicare Part B	12.9%
Total Assets	246,487,488	Operating Expense	145,376,889	89.9% Current Ratio	1.8
Current Liabilities	26,710,984	Operating Margin	16,411,736	10.1% Days to Collect	113.4
Long Term Liabilities	96,741,953	Other Income	21,735,117	13.4% Avg Payment Days	20.2
Total Equity	123,034,551	Other Expense	0	0.0% Depreciation Rate	6.4%
Total Liab. and Equity	246,487,488	Net Profit or Loss	38,146,853	23.6% Return on Equity	31.0%

Selected Revenue Departments

Revenue Ranking - 1,746

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,357	18,134,452	23,816,034	0.761439
31	Intensive Care Unit	2,315	2,990,902	5,923,383	0.504931
50	Operating Room	1,750	12,225,070	33,221,446	0.367987
52	Labor Room and Delivery Room	1,596	2,067,905	1,397,133	1.480106
91	Emergency Department	2,393	5,951,961	23,222,055	0.256306

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,408	2,976,700	02 Capital Cost - Movable Equip	2,148	2,276,890
04 Employee Benefits	1,064	17,747,321	05 Administrative and General	1,771	25,549,739
06 Maintenance and Repairs	834	2,749,799	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	1,929	2,064,668	10/11 Dietary and Cafeteria	2,443	1,206,879
13 Nursing Administration	2,038	1,458,210	14 Central Service and Supply	1,374	881,466
15 Pharmacy	1,405	2,370,782	16 Medical Records	2,304	590,673
17 Social Services	1,328	645,285	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 107

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230095 MIDMICHIGAN MEDICAL CENTER - WEST BRANCH

Nonprofit - Other

2463 SOUTH M-30

6/30/2021 365 Days Amended

General Short Term

WEST BRANCH, MI 48661

CR Beds 78 POS Beds 0

OGEMAW

Key Performance Ind.

WPS MI

Occupancy Rate 15.1%

Balance Sheet

Income Statement

Length of Stay 3.4

Current Assets	12,541,332	Total Charges	127,715,601		Average Wages	28.40
Fixed Assets	38,202,612	Contract Allowance	75,981,365	59.5%	Medicare Part A	13.4%
Other Assets	21,052,506	Operating Revenue	51,734,236	40.5%	Medicare Part B	12.9%
Total Assets	71,796,450	Operating Expense	57,525,749	111.2%	Current Ratio	0.5
Current Liabilities	25,759,830	Operating Margin	-5,791,513	-11.2%	Days to Collect	119.3
Long Term Liabilities	22,156,421	Other Income	8,321,297	16.1%	Avg Payment Days	110.6
Total Equity	23,880,199	Other Expense	-2	0.0%	Depreciation Rate	7.9%
Total Liab. and Equity	71,796,450	Net Profit or Loss	2,529,786	4.9%	Return on Equity	10.6%

Selected Revenue Departments

Revenue Ranking - 3,028

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,632	8,239,988	5,170,524	1.593647
31	Intensive Care Unit	2,350	2,799,896	3,036,609	0.922047
50	Operating Room	2,968	3,815,476	10,195,627	0.374227
52	Labor Room and Delivery Room	2,095	687,198	72,122	9.528272
91	Emergency Department	3,228	3,419,351	12,293,250	0.278149

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,442	2,926,625	02 Capital Cost - Movable Equip	2,512	1,602,454
04 Employee Benefits	0	0	05 Administrative and General	2,901	9,813,831
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,273	2,180,121
08/09 Laundry / Housekeeping	2,735	1,088,358	10/11 Dietary and Cafeteria	3,679	625,946
13 Nursing Administration	3,151	702,658	14 Central Service and Supply	0	0
15 Pharmacy	2,081	1,057,104	16 Medical Records	2,798	426,481
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 108

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231308 MUNISING MEMORIAL HOSPITAL

Nonprofit - Other

1500 SAND POINT RD

3/31/2021 365 Days Settled

General Short Term

MUNISING, MI 49862

CR Beds 11 POS Beds 0

ALGER

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 20.8%

Balance Sheet

Income Statement

Length of Stay 10.3

Current Assets	6,589,392	Total Charges	16,795,964	Average Wages	36.13
Fixed Assets	4,619,040	Contract Allowance	5,487,702	32.7% Medicare Part A	0.0%
Other Assets	4,804,864	Operating Revenue	11,308,262	67.3% Medicare Part B	7.2%
Total Assets	16,013,296	Operating Expense	11,793,787	104.3% Current Ratio	1.4
Current Liabilities	4,702,996	Operating Margin	-485,525	-4.3% Days to Collect	109.1
Long Term Liabilities	8,358,253	Other Income	2,756,625	24.4% Avg Payment Days	7.8
Total Equity	2,952,047	Other Expense	0	0.0% Depreciation Rate	4.7%
Total Liab. and Equity	16,013,296	Net Profit or Loss	2,271,100	20.1% Return on Equity	76.9%

Selected Revenue Departments

Revenue Ranking - 5,198

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,740	1,988,160	1,120,669	1.774083
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,379	228,288	0	2,282,880,000,000.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	4,271	1,091,263	1,235,281	0.883413

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,465	765,963	02 Capital Cost - Movable Equip	4,244	371,401
04 Employee Benefits	5,454	141,160	05 Administrative and General	5,264	2,307,714
06 Maintenance and Repairs	0	0	07 Operation of Plant	4,538	430,261
08/09 Laundry / Housekeeping	5,187	206,856	10/11 Dietary and Cafeteria	5,810	66,675
13 Nursing Administration	4,218	294,825	14 Central Service and Supply	3,301	42,664
15 Pharmacy	3,382	104,256	16 Medical Records	4,332	142,744
17 Social Services	0	0	18 Other General Service Cost	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 109

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0
-------------------------------	---	---	--------------------------	---	---

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230081 MUNSON HEALTHCARE CADILLAC HOSPITAL

Nonprofit - Other

400 HOBART ST

6/30/2021 365 Days Submitted

General Short Term

CADILLAC, MI 49601

CR Beds 29 POS Beds 0

WEXFORD

Key Performance Ind.

Occupancy Rate 54.7%

Length of Stay 3.5

Average Wages 35.73

66.1% Medicare Part A 9.4%

33.9% Medicare Part B 10.6%

93.0% Current Ratio 2.6

7.0% Days to Collect 270.7

3.2% Avg Payment Days 26.1

0.0% Depreciation Rate 6.9%

10.2% Return on Equity 17.5%

Balance Sheet

Current Assets	66,548,055
Fixed Assets	28,207,192
Other Assets	18,433,253
Total Assets	113,188,500
Current Liabilities	25,126,854
Long Term Liabilities	21,586,137
Total Equity	66,475,509
Total Liab. and Equity	113,188,500

Income Statement

Total Charges	337,008,490
Contract Allowance	222,748,912
Operating Revenue	114,259,578
Operating Expense	106,262,417
Operating Margin	7,997,161
Other Income	3,611,476
Other Expense	0
Net Profit or Loss	11,608,637

Selected Revenue Departments

Revenue Ranking - 2,133

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,639	8,195,714	13,652,554	0.600306
31	Intensive Care Unit	2,014	4,525,939	11,687,162	0.387257
50	Operating Room	2,103	9,030,778	41,604,684	0.217062
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,732	4,707,762	34,727,012	0.135565

General Service Cost by Line

Rank

Expense

General Service Cost by Line

Rank

Expense

01 Capital Cost - Buildings	3,703	1,337,102	02 Capital Cost - Movable Equip	2,098	2,384,408
04 Employee Benefits	1,731	8,926,487	05 Administrative and General	2,110	18,288,328
06 Maintenance and Repairs	941	2,149,078	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	2,499	1,294,495	10/11 Dietary and Cafeteria	3,182	785,609
13 Nursing Administration	3,714	476,408	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	4,052	182,532
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 111

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231322 MUNSON HEALTHCARE CHARLEVOIX HOSPITAL			Nonprofit - Other				
14700 LAKESHORE DRIVE		6/30/2021 365 Days Settled		General Short Term			
CHARLEVOIX, MI 49720				CR Beds 25	POS Beds 0		
CHARLEVOIX		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	26.0%		
				Length of Stay	2.6		
Balance Sheet		Income Statement					
Current Assets	41,190,857	Total Charges	99,829,646	Average Wages			
Fixed Assets	18,033,357	Contract Allowance	37,766,074	37.8% Medicare Part A	0.0%		
Other Assets	10,904,812	Operating Revenue	62,063,572	62.2% Medicare Part B	10.3%		
Total Assets	<u>70,129,026</u>	Operating Expense	<u>57,539,682</u>	92.7% Current Ratio	3.7		
Current Liabilities	11,038,118	Operating Margin	4,523,890	7.3% Days to Collect	174.0		
Long Term Liabilities	5,171,766	Other Income	5,415,161	8.7% Avg Payment Days	23.1		
Total Equity	<u>53,919,142</u>	Other Expense	0	0.0% Depreciation Rate	9.9%		
Total Liab. and Equity	<u>70,129,026</u>	Net Profit or Loss	<u>9,939,051</u>	16.0% Return on Equity	18.4%		
Selected Revenue Departments			Revenue Ranking - 2,820				
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	4,634	4,612,570	1,794,244	2.570760		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	2,751	4,939,153	9,516,513	0.519009		
52	Labor Room and Delivery Room	2,514	108,649	102,627	1.058679		
91	Emergency Department	3,266	3,344,915	4,217,568	0.793091		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	3,854	1,183,155	02	Capital Cost - Movable Equip	2,568	1,512,137
04	Employee Benefits	2,833	3,615,766	05	Administrative and General	2,994	9,044,371
06	Maintenance and Repairs	0	0	07	Operation of Plant	2,842	1,388,592
08/09	Laundry / Housekeeping	3,592	601,747	10/11	Dietary and Cafeteria	4,359	443,626
13	Nursing Administration	3,779	446,900	14	Central Service and Supply	2,073	337,574
15	Pharmacy	0	0	16	Medical Records	3,447	281,204
17	Social Services	2,949	8,063	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 112

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230058 MUNSON HEALTHCARE GRAYLING HOSPITAL

Nonprofit - Other

1100 E MICHIGAN AVE

6/30/2021 365 Days Submitted

General Short Term

GRAYLING, MI 49738

CR Beds 36 POS Beds 0

CRAWFORD

Key Performance Ind.

Occupancy Rate 46.1%

Length of Stay 3.4

Average Wages 34.54

65.4% Medicare Part A 8.7%

34.6% Medicare Part B 9.4%

105.3% Current Ratio 4.8

-5.3% Days to Collect 274.6

12.1% Avg Payment Days 20.4

0.0% Depreciation Rate 4.8%

6.8% Return on Equity 24.3%

Balance Sheet

Current Assets	36,607,244
Fixed Assets	20,395,410
Other Assets	1,556,611
Total Assets	58,559,265
Current Liabilities	7,608,666
Long Term Liabilities	27,005,922
Total Equity	23,944,677
Total Liab. and Equity	58,559,265

Income Statement

Total Charges	247,860,197
Contract Allowance	162,077,804
Operating Revenue	85,782,393
Operating Expense	90,363,268
Operating Margin	-4,580,875
Other Income	10,388,646
Other Expense	0
Net Profit or Loss	5,807,771

Selected Revenue Departments

Revenue Ranking - 2,468

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,741	7,663,292	12,541,264	0.611046
31	Intensive Care Unit	2,619	1,728,748	5,048,821	0.342406
50	Operating Room	2,870	4,338,606	23,778,294	0.182461
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,637	4,986,893	30,057,095	0.165914

General Service Cost by Line

Rank

Expense

General Service Cost by Line

Rank

Expense

01 Capital Cost - Buildings	4,441	781,999	02 Capital Cost - Movable Equip	2,671	1,348,953
04 Employee Benefits	1,893	7,756,147	05 Administrative and General	2,420	14,462,332
06 Maintenance and Repairs	1,144	1,331,619	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	2,742	1,083,506	10/11 Dietary and Cafeteria	3,205	776,796
13 Nursing Administration	3,755	458,104	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	4,737	99,267
17 Social Services	3,000	376	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 113

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230303 MUNSON HEALTHCARE MANISTEE HOSPITAL

Nonprofit - Other

1465 E PARKDALE AVE

6/30/2021 365 Days Submitted

General Short Term

MANISTEE, MI 49660

CR Beds 45 POS Beds 0

MANISTEE

Key Performance Ind.

WPS MI

Occupancy Rate 14.8%

Balance Sheet

Income Statement

Length of Stay 2.6

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	28,815,401	Total Charges	170,158,411	Average Wages	40.23
Fixed Assets	30,632,042	Contract Allowance	109,133,773	64.1% Medicare Part A	9.5%
Other Assets	28,512,046	Operating Revenue	61,024,638	35.9% Medicare Part B	9.4%
Total Assets	87,959,489	Operating Expense	63,910,247	104.7% Current Ratio	3.4
Current Liabilities	8,487,048	Operating Margin	-2,885,609	-4.7% Days to Collect	46.2
Long Term Liabilities	20,303,076	Other Income	11,216,649	18.4% Avg Payment Days	8.0
Total Equity	59,169,365	Other Expense	0	0.0% Depreciation Rate	3.9%
Total Liab. and Equity	87,959,489	Net Profit or Loss	8,331,040	13.7% Return on Equity	14.1%

Selected Revenue Departments

Revenue Ranking - 2,839

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,547	8,673,014	5,192,108	1.670422
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	2,804	4,705,927	20,826,069	0.225963
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,486	2,918,454	17,155,788	0.170115

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,646	2,574,691	02 Capital Cost - Movable Equip	3,045	965,965
04 Employee Benefits	2,534	4,620,652	05 Administrative and General	2,658	11,922,171
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,513	1,799,268
08/09 Laundry / Housekeeping	2,727	1,095,793	10/11 Dietary and Cafeteria	2,803	966,781
13 Nursing Administration	4,171	308,212	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	1,935	781,566
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 114

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230133 MUNSON HEALTHCARE OTSEGO MEMORIAL HOSPITAL				Nonprofit - Other	
825 N CENTER AVE		6/30/2021 365 Days Submitted		General Short Term	
GAYLORD, MI 49735				CR Beds 42	POS Beds 0
OTSEGO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		28.2%	
		Length of Stay		3.3	
		Average Wages		37.34	
		53.1%		Medicare Part A 4.3%	
		46.9%		Medicare Part B 8.1%	
		98.8%		Current Ratio 2.6	
		1.2%		Days to Collect 48.3	
		12.1%		Avg Payment Days 23.3	
		0.0%		Depreciation Rate 5.0%	
		13.3%		Return on Equity 17.4%	
Balance Sheet			Income Statement		
Current Assets	49,243,401	Total Charges	223,187,948		
Fixed Assets	42,655,397	Contract Allowance	118,523,010		
Other Assets	36,170,731	Operating Revenue	104,664,938		
Total Assets	128,069,529	Operating Expense	103,417,707		
Current Liabilities	18,948,726	Operating Margin	1,247,231		
Long Term Liabilities	28,994,477	Other Income	12,702,046		
Total Equity	80,126,326	Other Expense	0		
Total Liab. and Equity	128,069,529	Net Profit or Loss	13,949,277		
Selected Revenue Departments			Revenue Ranking - 2,238		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,407	5,229,071	7,315,128	0.714830
31	Intensive Care Unit	2,550	2,034,444	3,033,659	0.670624
50	Operating Room	2,011	9,666,878	26,338,510	0.367024
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,951	4,088,806	20,586,651	0.198614
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	2,608	2,635,824	02	Capital Cost - Movable Equip 1,989 2,708,085
04	Employee Benefits	1,452	11,890,342	05	Administrative and General 2,166 17,648,587
06	Maintenance and Repairs	0	0	07	Operation of Plant 2,428 1,918,287
08/09	Laundry / Housekeeping	2,843	1,011,383	10/11	Dietary and Cafeteria 3,001 870,639
13	Nursing Administration	3,144	705,342	14	Central Service and Supply 0 0
15	Pharmacy	0	0	16	Medical Records 1,651 962,811
17	Social Services	0	0	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 115

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230097 MUNSON MEDICAL CENTER

Nonprofit - Other

1105 SIXTH STREET

6/30/2021 365 Days Submitted

General Short Term

TRAVERSE CITY, MI 49684

CR Beds 357 POS Beds 0

GRAND TRAVERSE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 61.1%

Balance Sheet

Income Statement

Length of Stay 4.5

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	482,789,659	Total Charges	1,991,035,553	Average Wages	33.88
Fixed Assets	261,678,851	Contract Allowance	1,321,488,119	66.4% Medicare Part A	14.1%
Other Assets	493,980,149	Operating Revenue	669,547,434	33.6% Medicare Part B	8.4%
Total Assets	1,238,448,659	Operating Expense	644,812,341	96.3% Current Ratio	3.0
Current Liabilities	161,242,567	Operating Margin	24,735,093	3.7% Days to Collect	290.8
Long Term Liabilities	253,812,657	Other Income	111,549,720	16.7% Avg Payment Days	34.9
Total Equity	823,393,435	Other Expense	0	0.0% Depreciation Rate	3.3%
Total Liab. and Equity	1,238,448,659	Net Profit or Loss	136,284,813	20.4% Return on Equity	16.6%

Selected Revenue Departments

Revenue Ranking - 417

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	417	111,472,373	250,952,028	0.444198
31	Intensive Care Unit	1,092	12,349,685	38,912,303	0.317372
50	Operating Room	440	44,203,335	186,868,929	0.236547
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	1,205	14,314,385	87,562,199	0.163477

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	593	15,718,933	02 Capital Cost - Movable Equip	924	8,584,389
04 Employee Benefits	258	60,859,371	05 Administrative and General	430	100,505,163
06 Maintenance and Repairs	311	8,794,259	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	707	5,978,649	10/11 Dietary and Cafeteria	1,054	3,301,945
13 Nursing Administration	878	3,973,701	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	441	3,793,558
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	972	1,886,663

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 116

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230174 NORTH OTTAWA COMMUNITY HEALTH SYSTEM

Nonprofit - Other

1309 SHELDON RD

6/30/2021 365 Days Submitted

General Short Term

GRAND HAVEN, MI 49417

CR Beds 29 POS Beds 0

OTTAWA

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 19.6%

Balance Sheet

Income Statement

Length of Stay 2.4

Current Assets	21,421,956	Total Charges	147,365,072	Average Wages	25.99
Fixed Assets	16,710,210	Contract Allowance	102,031,177	69.2%	Medicare Part A 4.5%
Other Assets	666,212	Operating Revenue	45,333,895	30.8%	Medicare Part B 6.0%
Total Assets	38,798,378	Operating Expense	53,553,500	118.1%	Current Ratio 0.9
Current Liabilities	22,709,893	Operating Margin	-8,219,605	-18.1%	Days to Collect 50.8
Long Term Liabilities	26,132,266	Other Income	12,366,078	27.3%	Avg Payment Days 81.5
Total Equity	-10,043,781	Other Expense	-742,028	-1.6%	Depreciation Rate 1.7%
Total Liab. and Equity	38,798,378	Net Profit or Loss	4,888,501	10.8%	Return on Equity -48.7%

Selected Revenue Departments

Revenue Ranking - 3,201

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,370	2,896,331	2,450,459	1.181954
31	Intensive Care Unit	2,820	870,544	1,755,312	0.495948
50	Operating Room	2,083	9,167,762	26,422,317	0.346970
52	Labor Room and Delivery Room	2,188	522,593	140,386	3.722544
91	Emergency Department	2,882	4,296,695	15,935,388	0.269632

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,127	983,508	02 Capital Cost - Movable Equip	3,866	496,946
04 Employee Benefits	2,178	6,090,246	05 Administrative and General	3,080	8,442,484
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,954	1,286,960
08/09 Laundry / Housekeeping	3,197	776,497	10/11 Dietary and Cafeteria	3,740	604,609
13 Nursing Administration	3,473	571,515	14 Central Service and Supply	2,067	340,879
15 Pharmacy	0	0	16 Medical Records	3,271	316,455
17 Social Services	1,973	270,625	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 117

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230217 OAKLAWN HOSPITAL			Nonprofit - Other		
200 N MADISON		3/31/2021 365 Days Submitted		General Short Term	
MARSHALL, MI 49068				CR Beds 66	POS Beds 0
CALHOUN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		43.5%	
		Length of Stay		3.3	
		Average Wages		39.77	
		71.2%		Medicare Part A 5.6%	
		28.8%		Medicare Part B 6.2%	
		115.8%		Current Ratio 2.7	
		-15.8%		Days to Collect 125.0	
		30.0%		Avg Payment Days 48.9	
		0.0%		Depreciation Rate 4.8%	
		14.2%		Return on Equity 18.3%	
Balance Sheet			Income Statement		
Current Assets	115,915,582	Total Charges	478,426,378		
Fixed Assets	97,876,443	Contract Allowance	340,487,391		
Other Assets	6,475,681	Operating Revenue	137,938,987		
Total Assets	220,267,706	Operating Expense	159,685,525		
Current Liabilities	42,206,046	Operating Margin	-21,746,538		
Long Term Liabilities	70,976,139	Other Income	41,326,904		
Total Equity	107,085,521	Other Expense	0		
Total Liab. and Equity	220,267,706	Net Profit or Loss	19,580,366		
Selected Revenue Departments			Revenue Ranking - 1,932		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,045	23,399,564	30,250,048	0.773538
31	Intensive Care Unit	1,805	5,805,431	10,947,346	0.530305
50	Operating Room	1,661	13,304,730	91,086,313	0.146067
52	Labor Room and Delivery Room	1,813	1,398,697	5,572,695	0.250991
91	Emergency Department	2,347	6,132,901	33,361,409	0.183832
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	1,481	6,183,453	02	Capital Cost - Movable Equip 1,182 6,517,749
04	Employee Benefits	1,227	14,724,867	05	Administrative and General 1,946 21,517,851
06	Maintenance and Repairs	0	0	07	Operation of Plant 1,735 3,475,575
08/09	Laundry / Housekeeping	1,916	2,080,904	10/11	Dietary and Cafeteria 3,507 676,383
13	Nursing Administration	2,654	953,233	14	Central Service and Supply 0 0
15	Pharmacy	1,728	1,640,388	16	Medical Records 1,385 1,229,316
17	Social Services	487	2,536,697	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 118

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231300 PAUL OLIVER MEMORIAL HOSPITAL				Nonprofit - Other	
224 PARK AVENUE		6/30/2021 365 Days Settled		General Short Term	
FRANKFORT, MI 49635				CR Beds 8	POS Beds 0
BENZIE		Key Performace Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	5.1%
				Length of Stay	14.8
Balance Sheet		Income Statement			
Current Assets	6,510,200	Total Charges	43,861,920	Average Wages	
Fixed Assets	6,976,939	Contract Allowance	22,196,412	50.6%	Medicare Part A 0.0%
Other Assets	11,558,196	Operating Revenue	21,665,508	49.4%	Medicare Part B 10.1%
Total Assets	25,045,335	Operating Expense	21,751,007	100.4%	Current Ratio 2.3
Current Liabilities	2,871,775	Operating Margin	-85,499	-0.4%	Days to Collect 178.1
Long Term Liabilities	351,383	Other Income	-171,483	-0.8%	Avg Payment Days 26.3
Total Equity	21,822,177	Other Expense	0	0.0%	Depreciation Rate 3.4%
Total Liab. and Equity	25,045,335	Net Profit or Loss	(256,982)	-1.2%	Return on Equity -1.2%
Selected Revenue Departments				Revenue Ranking - 4,369	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,926	815,226	72,366	11.265318
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,101	635,422	929,335	0.683738
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,531	2,828,456	5,764,228	0.490691
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	5,047	435,900	02	Capital Cost - Movable Equip 4,221 378,534
04	Employee Benefits	3,290	2,648,821	05	Administrative and General 4,529 3,780,335
06	Maintenance and Repairs	0	0	07	Operation of Plant 3,797 713,823
08/09	Laundry / Housekeeping	4,581	325,971	10/11	Dietary and Cafeteria 3,882 565,546
13	Nursing Administration	5,154	101,371	14	Central Service and Supply 0 0
15	Pharmacy	0	0	16	Medical Records 5,255 37,603
17	Social Services	2,651	67,807	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 119

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

234006 PINE REST CHRISTIAN MENTAL HEALTH SERVICES				Nonprofit - Other	
300 - 68TH STREET, SE		6/30/2021 365 Days Settled		Psychiatric	
GRAND RAPIDS, MI 49548				CR Beds 198	POS Beds 0
KENT		Key Performance Ind.			
TRAVELERS (NEW YORK)				Occupancy Rate	85.5%
				Length of Stay	8.3
				Average Wages	36.02
				Medicare Part A	0.0%
				Medicare Part B	1.0%
				Current Ratio	1.7
				Days to Collect	105.6
				Avg Payment Days	32.7
				Depreciation Rate	4.3%
				Return on Equity	15.2%
<hr/>					
Balance Sheet			Income Statement		
Current Assets	31,349,571	Total Charges	250,402,947		
Fixed Assets	60,181,531	Contract Allowance	87,810,357	35.1%	
Other Assets	67,845,438	Operating Revenue	162,592,590	64.9%	
Total Assets	159,376,540	Operating Expense	169,847,940	104.5%	
Current Liabilities	18,627,834	Operating Margin	-7,255,350	-4.5%	
Long Term Liabilities	37,922,973	Other Income	22,910,545	14.1%	
Total Equity	102,825,733	Other Expense	0	0.0%	
Total Liab. and Equity	159,376,540	Net Profit or Loss	15,655,195	9.6%	
<hr/>					
Selected Revenue Departments			Revenue Ranking - 1,743		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,102	53,369,829	128,943,449	0.413901
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	24	35,234,388	57,871,327	0.608840
91	Emergency Department	0	0	0	0.000000
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,378	3,024,853	02 Capital Cost - Movable Equip	1,530	4,428,297
04 Employee Benefits	938	20,703,981	05 Administrative and General	2,230	16,850,564
06 Maintenance and Repairs	0	0	07 Operation of Plant	1,782	3,361,766
08/09 Laundry / Housekeeping	2,799	1,038,104	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	1,611	993,853
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	499	7,850,390

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 120

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

232039 PIONEER SPECIALTY HOSPITAL

Proprietary - Corporation

50 NORTH PERRY

9/30/2021 365 Days Settled

General Long Term

PONTIAC, MI 48342

CR Beds 42 POS Beds 0

OAKLAND

Key Performance Ind.

WPS MI

Occupancy Rate 35.7%

Balance Sheet

Income Statement

Length of Stay 24.2

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	1,889,872	Total Charges	16,941,450	Average Wages	29.40
Fixed Assets	626,688	Contract Allowance	7,530,491	44.5% Medicare Part A	0.0%
Other Assets	85,129	Operating Revenue	9,410,959	55.5% Medicare Part B	0.0%
Total Assets	2,601,689	Operating Expense	9,265,532	98.5% Current Ratio	0.5
Current Liabilities	3,488,244	Operating Margin	145,427	1.5% Days to Collect	99.5
Long Term Liabilities	-1,411,836	Other Income	322,974	3.4% Avg Payment Days	102.8
Total Equity	525,281	Other Expense	0	0.0% Depreciation Rate	12.8%
Total Liab. and Equity	2,601,689	Net Profit or Loss	468,401	5.0% Return on Equity	89.2%

Selected Revenue Departments

Revenue Ranking - 5,383

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,151	6,091,896	6,885,677	0.884720
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,252	897,078	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	5,011	564,131	05 Administrative and General	5,809	930,205
06 Maintenance and Repairs	1,982	56,315	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	5,540	136,182	10/11 Dietary and Cafeteria	5,641	134,148
13 Nursing Administration	2,574	1,006,502	14 Central Service and Supply	2,927	92,510
15 Pharmacy	0	0	16 Medical Records	5,283	33,063
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 121

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230013 PONTIAC GENERAL HOSPITAL

Proprietary - Corporation

461 W HURON ST

12/31/2021 365 Days Submitted

General Short Term

PONTIAC, MI 48341

CR Beds 37 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 4.7%

Balance Sheet

Current Assets	15,800,171
Fixed Assets	9,930,741
Other Assets	798,222
Total Assets	26,529,134
Current Liabilities	4,485,773
Long Term Liabilities	793,101
Total Equity	21,250,260
Total Liab. and Equity	26,529,134

Income Statement

Total Charges	106,220,349
Contract Allowance	77,687,997
Operating Revenue	28,532,352
Operating Expense	26,343,293
Operating Margin	2,189,059
Other Income	5,228,712
Other Expense	0
Net Profit or Loss	7,417,771

Length of Stay	4.2
Average Wages	28.28
73.1% Medicare Part A	3.9%
26.9% Medicare Part B	1.3%
92.3% Current Ratio	3.5
7.7% Days to Collect	985.9
18.3% Avg Payment Days	46.2
0.0% Depreciation Rate	4.1%
26.0% Return on Equity	34.9%

Selected Revenue Departments

Revenue Ranking - 3,904

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,687	2,134,655	1,766,918	1.208123
31	Intensive Care Unit	2,948	164,058	0	1,640,580,000,000.000000
50	Operating Room	3,503	1,886,217	18,300,256	0.103071
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	4,453	554,971	1,694,677	0.327479

General Service Cost by Line

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	5,578	156,996	02 Capital Cost - Movable Equip	4,379	325,855
04 Employee Benefits	4,371	1,207,382	05 Administrative and General	3,322	7,220,082
06 Maintenance and Repairs	0	0	07 Operation of Plant	1,797	3,327,775
08/09 Laundry / Housekeeping	3,745	541,523	10/11 Dietary and Cafeteria	5,863	30,311
13 Nursing Administration	4,249	285,809	14 Central Service and Supply	2,234	262,284
15 Pharmacy	3,078	273,756	16 Medical Records	3,295	309,970
17 Social Services	1,243	723,864	18 Other General Service Cost	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 122

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

19 Non Physician Anesthetists	0	0	20-23 Education Programs	1,145	967,655
-------------------------------	---	---	--------------------------	-------	---------

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230005 PROMEDICA CHARLES AND VIRGINIA HICKMAN HOSPITAL				Nonprofit - Other			
5640 N ADRIAN HIGHWAY		12/31/2021 365 Days Amended		General Short Term			
ADRIAN, MI 49221				CR Beds 48	POS Beds 0		
LENAWEE		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	58.0%		
				Length of Stay	4.0		
Balance Sheet		Income Statement					
Current Assets	30,948,918	Total Charges	555,859,114	Average Wages	31.90		
Fixed Assets	146,140,374	Contract Allowance	424,754,190	76.4%	Medicare Part A	9.4%	
Other Assets	42,442,262	Operating Revenue	131,104,924	23.6%	Medicare Part B	7.8%	
Total Assets	<u>219,531,554</u>	Operating Expense	<u>110,126,852</u>	84.0%	Current Ratio	0.3	
Current Liabilities	110,886,424	Operating Margin	20,978,072	16.0%	Days to Collect	307.5	
Long Term Liabilities	52,916,894	Other Income	9,717,573	7.4%	Avg Payment Days	24.0	
Total Equity	<u>55,728,236</u>	Other Expense	<u>96,728,804</u>	73.8%	Depreciation Rate	6.5%	
Total Liab. and Equity	<u>219,531,554</u>	Net Profit or Loss	<u>(66,033,159)</u>	-50.4%	Return on Equity	-118.5%	
Selected Revenue Departments				Revenue Ranking - 1,983			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	2,835	13,517,056	15,977,758	0.845992		
31	Intensive Care Unit	1,747	6,183,940	9,432,950	0.655568		
50	Operating Room	2,078	9,208,693	96,371,668	0.095554		
52	Labor Room and Delivery Room	1,116	4,246,136	7,446,751	0.570200		
91	Emergency Department	1,340	12,718,773	72,973,733	0.174292		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	1,292	7,304,875	02	Capital Cost - Movable Equip	1,136	6,858,626
04	Employee Benefits	1,799	8,380,371	05	Administrative and General	2,249	16,633,869
06	Maintenance and Repairs	730	3,402,376	07	Operation of Plant	4,721	369,905
08/09	Laundry / Housekeeping	2,195	1,630,769	10/11	Dietary and Cafeteria	3,111	817,304
13	Nursing Administration	1,995	1,498,756	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	1,707	927,173
17	Social Services	0	0	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 124

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230022 PROMEDICA COLDWATER REGIONAL HOSPITAL				Nonprofit - Other	
274 E CHICAGO ST		12/31/2021 365 Days Amended		General Short Term	
COLDWATER, MI 49036				CR Beds 67	POS Beds 0
BRANCH		Key Performance Ind.			
WPS MI				Occupancy Rate	46.4%
				Length of Stay	5.1
Balance Sheet		Income Statement			
Current Assets	17,585,437	Total Charges	235,157,176	Average Wages	36.26
Fixed Assets	25,153,334	Contract Allowance	162,520,082	69.1%	Medicare Part A 9.0%
Other Assets	4,842,715	Operating Revenue	72,637,094	30.9%	Medicare Part B 6.6%
Total Assets	<u>47,581,486</u>	Operating Expense	<u>78,066,787</u>	107.5%	Current Ratio 0.7
Current Liabilities	24,081,870	Operating Margin	-5,429,693	-7.5%	Days to Collect 323.2
Long Term Liabilities	8,966,366	Other Income	4,938,924	6.8%	Avg Payment Days 30.6
Total Equity	<u>14,533,250</u>	Other Expense	<u>1,943,313</u>	2.7%	Depreciation Rate 11.2%
Total Liab. and Equity	<u>47,581,486</u>	Net Profit or Loss	<u>(2,434,082)</u>	-3.4%	Return on Equity -16.7%
Selected Revenue Departments				Revenue Ranking - 2,655	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,098	11,265,113	14,438,868	0.780194
31	Intensive Care Unit	2,310	3,003,343	4,373,570	0.686703
50	Operating Room	2,429	6,642,410	23,915,864	0.277741
52	Labor Room and Delivery Room	1,782	1,490,900	2,013,232	0.740551
91	Emergency Department	2,286	6,376,965	20,885,653	0.305328
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	3,370	1,645,669	02 Capital Cost - Movable Equip	1,906	2,950,720
04 Employee Benefits	1,889	7,809,108	05 Administrative and General	2,851	10,190,702
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,167	2,398,109
08/09 Laundry / Housekeeping	2,834	1,015,297	10/11 Dietary and Cafeteria	3,298	744,965
13 Nursing Administration	2,687	933,182	14 Central Service and Supply	1,898	425,326
15 Pharmacy	1,916	1,333,164	16 Medical Records	2,582	487,350
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 125

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230099 PROMEDICA MONROE REGIONAL HOSPITAL				Nonprofit - Other	
718 N MACOMB ST		12/31/2021 365 Days Amended		General Short Term	
MONROE, MI 48162				CR Beds 133	POS Beds 0
MONROE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	53.9%
				Length of Stay	4.5
Balance Sheet		Income Statement			
Current Assets	30,123,636	Total Charges	477,867,293	Average Wages	34.18
Fixed Assets	57,909,653	Contract Allowance	329,242,679	68.9%	Medicare Part A 14.4%
Other Assets	158,714,413	Operating Revenue	148,624,614	31.1%	Medicare Part B 6.0%
Total Assets	246,747,702	Operating Expense	167,190,441	112.5%	Current Ratio 0.4
Current Liabilities	77,465,978	Operating Margin	-18,565,827	-12.5%	Days to Collect 262.6
Long Term Liabilities	2,884,625	Other Income	4,979,390	3.4%	Avg Payment Days 31.5
Total Equity	166,397,099	Other Expense	-7,071,066	-4.8%	Depreciation Rate 8.7%
Total Liab. and Equity	246,747,702	Net Profit or Loss	(6,515,371)	-4.4%	Return on Equity -3.9%
Selected Revenue Departments				Revenue Ranking - 1,839	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,571	35,036,000	40,539,565	0.864242
31	Intensive Care Unit	737	18,792,006	17,264,752	1.088461
50	Operating Room	1,608	13,977,850	32,727,409	0.427099
52	Labor Room and Delivery Room	1,237	3,548,138	6,781,429	0.523214
91	Emergency Department	1,388	12,376,787	64,336,780	0.192375
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	2,458	2,906,356	02	Capital Cost - Movable Equip 1,152 6,726,832
04	Employee Benefits	1,598	10,104,559	05	Administrative and General 1,569 30,843,401
06	Maintenance and Repairs	0	0	07	Operation of Plant 1,457 4,509,709
08/09	Laundry / Housekeeping	1,844	2,195,377	10/11	Dietary and Cafeteria 2,079 1,563,929
13	Nursing Administration	1,029	3,445,574	14	Central Service and Supply 1,174 1,152,683
15	Pharmacy	0	0	16	Medical Records 1,906 804,907
17	Social Services	0	0	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 719 4,353,441

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 126

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

233027 REHABILITATION INSTITUTE OF MICHIGAN

Proprietary - Corporation

261 MACK BLVD

10/31/2021 365 Days Submitted

Rehabilitation

DETROIT, MI 48201

CR Beds 69 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 73.6%

Balance Sheet

Income Statement

Length of Stay 17.7

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	20,983,584	Total Charges	217,746,402	Average Wages	
Fixed Assets	14,285,060	Contract Allowance	142,307,107	65.4%	Medicare Part A 0.0%
Other Assets	2,728,322	Operating Revenue	75,439,295	34.6%	Medicare Part B 0.8%
Total Assets	37,996,966	Operating Expense	71,008,573	94.1%	Current Ratio 2.3
Current Liabilities	9,218,694	Operating Margin	4,430,722	5.9%	Days to Collect 254.1
Long Term Liabilities	3,171,130	Other Income	8,080,249	10.7%	Avg Payment Days 20.5
Total Equity	25,607,142	Other Expense	0	0.0%	Depreciation Rate 16.5%
Total Liab. and Equity	37,996,966	Net Profit or Loss	12,510,971	16.6%	Return on Equity 48.9%

Selected Revenue Departments

Revenue Ranking - 2,614

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,228	20,114,210	50,014,056	0.402171
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,251	394,559	6,934,636	0.056897
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	3,867	1,173,210	02 Capital Cost - Movable Equip	2,012	2,654,465
04 Employee Benefits	2,225	5,817,194	05 Administrative and General	2,650	11,997,256
06 Maintenance and Repairs	0	0	07 Operation of Plant	1,870	3,159,705
08/09 Laundry / Housekeeping	2,106	1,752,564	10/11 Dietary and Cafeteria	2,980	883,391
13 Nursing Administration	3,269	651,935	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	2,473	523,717
17 Social Services	1,106	883,747	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	1,053	1,459,922

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 127

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230069 SAINT JOSEPH MERCY LIVINGSTON HOSPITAL			Nonprofit - Church		
620 BYRON RD		6/30/2021 365 Days Settled		General Short Term	
HOWELL, MI 48843				CR Beds 34	POS Beds 0
LIVINGSTON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	68.2%
				Length of Stay	3.5
Balance Sheet		Income Statement			
Current Assets	215,184,061	Total Charges	603,204,451	Average Wages	36.66
Fixed Assets	48,199,280	Contract Allowance	434,637,396	72.1% Medicare Part A	8.2%
Other Assets	5,510,637	Operating Revenue	168,567,055	27.9% Medicare Part B	9.9%
Total Assets	<u>268,893,978</u>	Operating Expense	<u>156,606,058</u>	92.9% Current Ratio	1.3
Current Liabilities	165,996,813	Operating Margin	11,960,997	7.1% Days to Collect	492.3
Long Term Liabilities	28,094,093	Other Income	17,388,428	10.3% Avg Payment Days	380.5
Total Equity	<u>74,803,072</u>	Other Expense	78,543	0.0% Depreciation Rate	2.8%
Total Liab. and Equity	<u>268,893,978</u>	Net Profit or Loss	<u>29,270,882</u>	17.4% Return on Equity	39.1%
Selected Revenue Departments			Revenue Ranking - 1,709		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,455	5,096,691	10,234,873	0.497973
31	Intensive Care Unit	1,571	7,543,799	14,195,654	0.531416
50	Operating Room	1,979	9,944,718	52,833,055	0.188229
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	1,158	14,828,393	66,737,273	0.222191
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	2,007	3,960,194	02	Capital Cost - Movable Equip
04	Employee Benefits	4,674	893,882	05	Administrative and General
06	Maintenance and Repairs	1,124	1,406,121	07	Operation of Plant
08/09	Laundry / Housekeeping	2,371	1,424,584	10/11	Dietary and Cafeteria
13	Nursing Administration	2,869	828,959	14	Central Service and Supply
15	Pharmacy	2,115	1,017,938	16	Medical Records
17	Social Services	2,522	93,145	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs
				621	5,418,522

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 128

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230059 SAINT MARY'S HEALTH CARE				Nonprofit - Church	
200 JEFFERSON AVENUE SE		6/30/2021 365 Days Amended		General Short Term	
GRAND RAPIDS, MI 49503				CR Beds 228 POS Beds 0	
KENT		Key Performance Ind.			
WPS MI				Occupancy Rate	68.8%
				Length of Stay	3.9
				Average Wages	42.34
				Medicare Part A	9.6%
				Medicare Part B	4.9%
				Current Ratio	2.2
				Days to Collect	97.6
				Avg Payment Days	152.1
				Depreciation Rate	3.5%
				Return on Equity	21.7%
<hr/>					
Balance Sheet			Income Statement		
Current Assets	666,579,924	Total Charges	1,497,761,680		
Fixed Assets	270,273,755	Contract Allowance	925,230,399	61.8%	
Other Assets	513,789,637	Operating Revenue	572,531,281	38.2%	
Total Assets	1,450,643,316	Operating Expense	696,398,944	121.6%	
Current Liabilities	301,249,017	Operating Margin	-123,867,663	-21.6%	
Long Term Liabilities	187,150,032	Other Income	333,032,961	58.2%	
Total Equity	962,244,267	Other Expense	0	0.0%	
Total Liab. and Equity	1,450,643,316	Net Profit or Loss	209,165,298	36.5%	
<hr/>					
Selected Revenue Departments			Revenue Ranking - 525		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,138	51,824,452	84,419,210	0.613894
31	Intensive Care Unit	623	22,105,670	96,247,279	0.229676
50	Operating Room	779	29,633,827	166,041,090	0.178473
52	Labor Room and Delivery Room	1,162	3,950,573	11,800,399	0.334783
91	Emergency Department	770	20,607,176	90,465,915	0.227789
<hr/>					
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
		Rank	Expense		
01	Capital Cost - Buildings	735	13,103,838	02	Capital Cost - Movable Equip
04	Employee Benefits	418	42,809,934	05	Administrative and General
06	Maintenance and Repairs	130	15,857,379	07	Operation of Plant
08/09	Laundry / Housekeeping	731	5,814,731	10/11	Dietary and Cafeteria
13	Nursing Administration	589	5,989,960	14	Central Service and Supply
15	Pharmacy	649	6,000,859	16	Medical Records
17	Social Services	382	3,122,222	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 129

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

239808 SAINT MARY'S HEALTH CARE

200 JEFFERSON ST SE Cost Report not Filed.

GRAND RAPIDS, MI 49503 CR Beds 0 POS Beds 0

KENT **Key Performance Ind.**

NATIONAL GOVERNMENT SERVICES Occupancy Rate 0.0%

Balance Sheet		Income Statement		Length of Stay	
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0% Medicare Part B	0.0%
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

Selected Revenue Departments			Revenue Ranking - 5,812		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 130

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

234040 SAMARITAN BEHAVIORAL CENTER				Nonprofit - Other	
5555 CONNER AVENUE, SUITE 3N		12/31/2021 365 Days Settled		Psychiatric	
DETROIT, MI 48213				CR Beds 55	POS Beds 0
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.3%
				Length of Stay	15.8
				Average Wages	
				42.6%	Medicare Part A 0.0%
				57.4%	Medicare Part B 0.0%
				99.9%	Current Ratio 1.7
				0.1%	Days to Collect 179.6
				13.5%	Avg Payment Days 77.6
				0.0%	Depreciation Rate 3.3%
				13.6%	Return on Equity 75.8%
<hr/>					
Balance Sheet			Income Statement		
Current Assets	5,432,466	Total Charges	27,008,102		
Fixed Assets	1,237,287	Contract Allowance	11,510,603		
Other Assets	0	Operating Revenue	15,497,499		
Total Assets	<u>6,669,753</u>	Operating Expense	<u>15,482,908</u>		
Current Liabilities	3,291,165	Operating Margin	14,591		
Long Term Liabilities	597,164	Other Income	2,094,971		
Total Equity	<u>2,781,424</u>	Other Expense	0		
Total Liab. and Equity	<u>6,669,753</u>	Net Profit or Loss	<u>2,109,562</u>		
<hr/>					
Selected Revenue Departments			Revenue Ranking - 4,841		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,990	12,140,094	25,683,000	0.472690
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
<hr/>					
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
		Rank	Expense		
01	Capital Cost - Buildings	5,756	76,423	02	Capital Cost - Movable Equip 17,831
04	Employee Benefits	4,315	1,266,153	05	Administrative and General 6,878,251
06	Maintenance and Repairs	1,859	206,734	07	Operation of Plant 0
08/09	Laundry / Housekeeping	5,644	109,717	10/11	Dietary and Cafeteria 481,804
13	Nursing Administration	2,951	782,879	14	Central Service and Supply 0
15	Pharmacy	3,359	120,723	16	Medical Records 4,157 165,828
17	Social Services	1,200	768,928	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 131

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231310 SCHEURER HOSPITAL			Nonprofit - Other		
170 N CASEVILLE RD		6/30/2021 365 Days Settled		General Short Term	
PIGEON, MI 48755				CR Beds 25	POS Beds 0
HURON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	22.0%
				Length of Stay	7.6
Balance Sheet		Income Statement			
Current Assets	22,134,167	Total Charges	70,717,668	Average Wages	
Fixed Assets	17,302,456	Contract Allowance	24,342,493	34.4%	Medicare Part A 0.0%
Other Assets	8,616,696	Operating Revenue	46,375,175	65.6%	Medicare Part B 12.9%
Total Assets	48,053,319	Operating Expense	50,670,016	109.3%	Current Ratio 3.8
Current Liabilities	5,797,939	Operating Margin	-4,294,841	-9.3%	Days to Collect 64.6
Long Term Liabilities	220,350	Other Income	5,649,614	12.2%	Avg Payment Days 38.5
Total Equity	42,035,030	Other Expense	0	0.0%	Depreciation Rate 2.0%
Total Liab. and Equity	48,053,319	Net Profit or Loss	1,354,773	2.9%	Return on Equity 3.2%
Selected Revenue Departments			Revenue Ranking - 3,167		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,089	3,466,397	2,330,209	1.487591
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,212	2,765,114	3,857,837	0.716752
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,895	4,255,365	3,399,261	1.251850
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	4,092	1,011,698	02	Capital Cost - Movable Equip 5,362 21,323
04	Employee Benefits	2,079	6,571,907	05	Administrative and General 3,263 7,484,095
06	Maintenance and Repairs	0	0	07	Operation of Plant 3,264 1,015,656
08/09	Laundry / Housekeeping	3,315	721,582	10/11	Dietary and Cafeteria 3,305 742,125
13	Nursing Administration	4,161	311,253	14	Central Service and Supply 2,161 294,982
15	Pharmacy	2,333	785,990	16	Medical Records 2,235 623,925
17	Social Services	2,458	107,917	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 132

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231303 SCHOOLCRAFT MEMORIAL HOSPITAL

Government - County

7870W US HIGHWAY 2

12/31/2021 365 Days Settled

General Short Term

MANISTIQUE, MI 49854

CR Beds 12 POS Beds 0

SCHOOLCRAFT

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 34.6%

Balance Sheet

Income Statement

Length of Stay 4.6

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	14,737,939	Total Charges	78,618,926	Average Wages	
Fixed Assets	25,518,045	Contract Allowance	35,367,439	45.0%	Medicare Part A 0.0%
Other Assets	2,836,770	Operating Revenue	43,251,487	55.0%	Medicare Part B 9.4%
Total Assets	43,092,754	Operating Expense	47,364,013	109.5%	Current Ratio 2.4
Current Liabilities	6,050,273	Operating Margin	-4,112,526	-9.5%	Days to Collect 61.1
Long Term Liabilities	30,873,628	Other Income	8,202,436	19.0%	Avg Payment Days 12.5
Total Equity	6,168,853	Other Expense	0	0.0%	Depreciation Rate 6.9%
Total Liab. and Equity	43,092,754	Net Profit or Loss	4,089,910	9.5%	Return on Equity 66.3%

Selected Revenue Departments

Revenue Ranking - 3,267

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,688	4,475,386	1,289,671	3.470177
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,417	2,082,850	5,745,399	0.362525
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,914	4,209,915	4,065,437	1.035538

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	3,367	1,646,642	02 Capital Cost - Movable Equip	2,447	1,705,663
04 Employee Benefits	2,785	3,756,994	05 Administrative and General	3,268	7,462,646
06 Maintenance and Repairs	0	0	07 Operation of Plant	3,827	700,495
08/09 Laundry / Housekeeping	4,085	441,140	10/11 Dietary and Cafeteria	4,876	314,981
13 Nursing Administration	4,118	324,156	14 Central Service and Supply	1,693	569,336
15 Pharmacy	888	4,430,237	16 Medical Records	2,206	640,223
17 Social Services	2,430	115,132	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 133

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

232035 SELECT SPECIALTY HOSPITAL- BATTLE CREEK Proprietary - Corporation

300 NORTH AVENUE 6TH FLOOR 5/31/2021 365 Days Settled General Long Term

BATTLE CREEK, MI 49016 CR Beds 25 POS Beds 0

CALHOUN **Key Performance Ind.**

WISCONSIN PHYSICIANS SERVICE Occupancy Rate 69.9%

Balance Sheet		Income Statement			
Current Assets	1,135,456	Total Charges	69,687,222	Average Wages	32.41
Fixed Assets	700,952	Contract Allowance	58,078,762	83.3% Medicare Part A	0.0%
Other Assets	22,298,565	Operating Revenue	11,608,460	16.7% Medicare Part B	0.0%
Total Assets	24,134,973	Operating Expense	9,901,425	85.3% Current Ratio	0.4
Current Liabilities	2,637,099	Operating Margin	1,707,035	14.7% Days to Collect	32.9
Long Term Liabilities	1,504,257	Other Income	754,413	6.5% Avg Payment Days	62.0
Total Equity	19,993,617	Other Expense	-84,294	-0.7% Depreciation Rate	9.5%
Total Liab. and Equity	24,134,973	Net Profit or Loss	2,545,742	21.9% Return on Equity	12.7%

Selected Revenue Departments			Revenue Ranking - 5,168		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,071	6,405,346	35,662,169	0.179612
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,554	55,624	232,653	0.239086
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line			General Service Cost by Line				
Rank	Expense	Rank	Expense	Rank	Expense		
01	Capital Cost - Buildings	5,082	415,944	02	Capital Cost - Movable Equip	4,647	245,091
04	Employee Benefits	5,679	14,090	05	Administrative and General	5,325	2,159,702
06	Maintenance and Repairs	0	0	07	Operation of Plant	5,386	30,287
08/09	Laundry / Housekeeping	5,283	190,954	10/11	Dietary and Cafeteria	5,482	171,993
13	Nursing Administration	3,734	468,773	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	4,843	87,803
17	Social Services	0	0	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 134

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

232024 SELECT SPECIALTY HOSPITAL-ANN ARBOR				Proprietary - Corporation	
5301 E HURON RIVER DR, 7TH FL		4/30/2021 365 Days Settled		General Long Term	
YPSILANTI, MI 48197				CR Beds 36	POS Beds 0
WASHTENAW		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.6%	
Balance Sheet		Income Statement		Length of Stay 28.4	
Current Assets	2,459,198	Total Charges	98,268,043	Average Wages	32.13
Fixed Assets	604,684	Contract Allowance	74,199,760	75.5% Medicare Part A	0.0%
Other Assets	39,619,964	Operating Revenue	24,068,283	24.5% Medicare Part B	0.0%
Total Assets	42,683,846	Operating Expense	18,827,429	78.2% Current Ratio	0.4
Current Liabilities	5,655,317	Operating Margin	5,240,854	21.8% Days to Collect	35.7
Long Term Liabilities	115,433	Other Income	643,002	2.7% Avg Payment Days	74.8
Total Equity	36,913,096	Other Expense	2,290,402	9.5% Depreciation Rate	13.1%
Total Liab. and Equity	42,683,846	Net Profit or Loss	3,593,454	14.9% Return on Equity	9.7%
Selected Revenue Departments				Revenue Ranking - 4,181	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,400	9,476,096	31,564,486	0.300214
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,330	285,279	453,974	0.628404
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	3,858	1,181,947	02	Capital Cost - Movable Equip
04	Employee Benefits	5,637	27,361	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	5,466	154,286	10/11	Dietary and Cafeteria
13	Nursing Administration	3,258	656,546	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 135

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

232012 SELECT SPECIALTY HOSPITAL-FLINT				Proprietary - Corporation			
401 S BALLENGER, 5TH FLOOR		1/31/2021 366 Days Settled		General Long Term			
FLINT, MI 48532				CR Beds 26	POS Beds 0		
GENESEE		Key Performance Ind.					
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	78.3%		
Balance Sheet		Income Statement		Length of Stay	26.7		
Current Assets	2,955,571	Total Charges	66,032,250	Average Wages	39.37		
Fixed Assets	456,706	Contract Allowance	49,977,206	75.7% Medicare Part A	0.0%		
Other Assets	27,097,611	Operating Revenue	16,055,044	24.3% Medicare Part B	0.0%		
Total Assets	30,509,888	Operating Expense	11,993,730	74.7% Current Ratio	0.9		
Current Liabilities	3,287,030	Operating Margin	4,061,314	25.3% Days to Collect	65.2		
Long Term Liabilities	0	Other Income	605,050	3.8% Avg Payment Days	49.7		
Total Equity	27,222,858	Other Expense	2,233,756	13.9% Depreciation Rate	5.9%		
Total Liab. and Equity	30,509,888	Net Profit or Loss	2,432,608	15.2% Return on Equity	8.9%		
Selected Revenue Departments				Revenue Ranking - 4,800			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	4,040	6,485,123	15,773,299	0.411146		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	3,983	846,573	2,267,501	0.373351		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	0	0	0	0.000000		
General Service Cost by Line		Rank	Expense	General Service Cost by Line			
Rank				Rank	Expense		
01	Capital Cost - Buildings	4,975	472,551	02	Capital Cost - Movable Equip	4,881	180,088
04	Employee Benefits	5,674	15,281	05	Administrative and General	5,234	2,378,157
06	Maintenance and Repairs	0	0	07	Operation of Plant	5,448	678
08/09	Laundry / Housekeeping	5,898	16,127	10/11	Dietary and Cafeteria	5,528	157,743
13	Nursing Administration	4,022	356,862	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	4,897	81,579
17	Social Services	0	0	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 136

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

232023 SELECT SPECIALTY HOSPITAL-MACOMB COUNTY

Proprietary - Corporation

215 NORTH AVE, SUITE 200

12/31/2021 365 Days Settled

General Long Term

MOUNT CLEMENS, MI 48043

CR Beds 114 POS Beds 0

MACOMB

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 88.5%

Balance Sheet

Income Statement

Length of Stay 30.7

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	9,070,599	Total Charges	272,240,675	Average Wages	39.09
Fixed Assets	4,639,241	Contract Allowance	215,609,860	79.2% Medicare Part A	0.0%
Other Assets	92,294,537	Operating Revenue	56,630,815	20.8% Medicare Part B	0.0%
Total Assets	106,004,377	Operating Expense	52,091,663	92.0% Current Ratio	0.8
Current Liabilities	10,854,003	Operating Margin	4,539,152	8.0% Days to Collect	56.7
Long Term Liabilities	4,793,367	Other Income	4,561,433	8.1% Avg Payment Days	67.5
Total Equity	90,357,007	Other Expense	6,312,724	11.1% Depreciation Rate	7.5%
Total Liab. and Equity	106,004,377	Net Profit or Loss	2,787,861	4.9% Return on Equity	3.1%

Selected Revenue Departments

Revenue Ranking - 2,927

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,596	34,123,801	88,325,715	0.386341
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,078	666,098	1,652,135	0.403174
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,063	3,820,891	02 Capital Cost - Movable Equip	2,866	1,133,390
04 Employee Benefits	5,498	117,297	05 Administrative and General	2,940	9,544,339
06 Maintenance and Repairs	0	0	07 Operation of Plant	3,477	883,495
08/09 Laundry / Housekeeping	2,408	1,390,776	10/11 Dietary and Cafeteria	2,987	876,164
13 Nursing Administration	2,056	1,444,635	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	2,997	371,772
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 137

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

232033 SELECT SPECIALTY HOSPITAL-SAGINAW

Proprietary - Corporation

1447 NORTH HARRISON, 7TH & 8TH FLOOR

2/28/2021 365 Days Settled

General Long Term

SAGINAW, MI 48602

CR Beds 32 POS Beds 0

SAGINAW

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 72.9%

Balance Sheet

Income Statement

Length of Stay 29.4

Current Assets 4,245,831

Total Charges 86,968,607

Average Wages 33.57

Fixed Assets 630,774

Contract Allowance 69,287,914

79.7% Medicare Part A 0.0%

Other Assets 26,700,915

Operating Revenue 17,680,693

20.3% Medicare Part B 0.1%

Total Assets 31,577,520

Operating Expense 14,343,198

81.1% Current Ratio 0.9

Current Liabilities 4,551,544

Operating Margin 3,337,495

18.9% Days to Collect 85.8

Long Term Liabilities 118,521

Other Income 285,371

1.6% Avg Payment Days 73.2

Total Equity 26,907,455

Other Expense 1,104,534

6.2% Depreciation Rate 8.4%

Total Liab. and Equity 31,577,520

Net Profit or Loss 2,518,332

14.2% Return on Equity 9.4%

Selected Revenue Departments

Revenue Ranking - 4,671

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,815	7,386,002	26,179,456	0.282130
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,202	464,433	1,043,047	0.445266
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,983	470,583	02 Capital Cost - Movable Equip	4,388	321,810
04 Employee Benefits	5,561	71,434	05 Administrative and General	5,083	2,647,111
06 Maintenance and Repairs	0	0	07 Operation of Plant	5,410	14,111
08/09 Laundry / Housekeeping	5,595	121,088	10/11 Dietary and Cafeteria	5,685	123,016
13 Nursing Administration	3,699	480,683	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	5,022	67,474
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 138

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

232031 SELECT SPECIALTY HOSPITAL-WYANDOTTE, LLC

Proprietary - Corporation

2333 BIDDLE AVENUE, 8TH FLOOR

4/30/2021 365 Days Settled

General Long Term

WYANDOTTE, MI 48192

CR Beds 71 POS Beds 0

WAYNE

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 79.0%

Balance Sheet

Income Statement

Length of Stay 35.5

Current Assets 3,781,496

Total Charges 211,708,116

Average Wages 30.58

Fixed Assets 1,521,834

Contract Allowance 172,491,606

81.5% Medicare Part A 0.0%

Other Assets 52,713,020

Operating Revenue 39,216,510

18.5% Medicare Part B 0.1%

Total Assets 58,016,350

Operating Expense 30,290,715

77.2% Current Ratio 0.3

Current Liabilities 12,601,985

Operating Margin 8,925,795

22.8% Days to Collect 32.9

Long Term Liabilities 1,740,556

Other Income 4,492,284

11.5% Avg Payment Days 83.8

Total Equity 43,673,809

Other Expense 3,357,478

8.6% Depreciation Rate 7.9%

Total Liab. and Equity 58,016,350

Net Profit or Loss 10,060,601

25.7% Return on Equity 23.0%

Selected Revenue Departments

Revenue Ranking - 3,402

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,390	17,695,514	63,691,351	0.277832
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,748	1,348,111	3,506,238	0.384489
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	3,576	1,448,536	02 Capital Cost - Movable Equip	3,983	457,203
04 Employee Benefits	5,448	146,333	05 Administrative and General	3,612	6,036,345
06 Maintenance and Repairs	0	0	07 Operation of Plant	4,938	274,910
08/09 Laundry / Housekeeping	4,899	266,556	10/11 Dietary and Cafeteria	4,521	403,218
13 Nursing Administration	2,335	1,178,027	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	3,625	248,929
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 139

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

232029 SELECT SPECIALTY HOSPITAL - SPECTRUM HEALTH				Proprietary - Corporation	
1840 WEALTHY STREET SE, 5TH FLOOR		6/30/2021 365 Days Settled		General Long Term	
GRAND RAPIDS, MI 49506				CR Beds 36 POS Beds 0	
KENT		Key Performance Ind.			
NGS (WI)				Occupancy Rate 76.3%	
				Length of Stay 32.9	
				Average Wages 36.96	
				71.7% Medicare Part A 0.0%	
				28.3% Medicare Part B 0.3%	
				99.0% Current Ratio 1.0	
				1.0% Days to Collect 76.7	
				1.5% Avg Payment Days 61.7	
				0.0% Depreciation Rate 13.1%	
				2.5% Return on Equity 4.4%	
<hr/>					
Balance Sheet			Income Statement		
Current Assets	3,985,893	Total Charges	65,307,632		
Fixed Assets	4,766,356	Contract Allowance	46,856,098		
Other Assets	9,811,832	Operating Revenue	18,451,534		
Total Assets	18,564,081	Operating Expense	18,274,444		
Current Liabilities	4,157,827	Operating Margin	177,090		
Long Term Liabilities	4,205,544	Other Income	267,886		
Total Equity	10,200,710	Other Expense	-7,788		
Total Liab. and Equity	18,564,081	Net Profit or Loss	452,764		
<hr/>					
Selected Revenue Departments			Revenue Ranking - 4,622		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,502	8,893,902	25,397,637	0.350186
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,389	208,930	314,718	0.663864
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
<hr/>					
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
		Rank	Expense		
01	Capital Cost - Buildings	3,879	1,166,636	02	Capital Cost - Movable Equip
04	Employee Benefits	5,664	17,983	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	5,831	49,885	10/11	Dietary and Cafeteria
13	Nursing Administration	3,565	534,279	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 140

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231312 SHERIDAN COMMUNITY HOSPITAL				Nonprofit - Other	
301 N MAIN ST		3/31/2021 365 Days Settled		General Short Term	
SHERIDAN, MI 48884				CR Beds 22	POS Beds 0
MONTCALM		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	8.1%
				Length of Stay	31.1
Balance Sheet		Income Statement			
Current Assets	6,195,531	Total Charges	15,269,866	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Medicare Part A 0.0%
Other Assets	0	Operating Revenue	15,269,866	100.0%	Medicare Part B 4.4%
Total Assets	6,195,531	Operating Expense	11,109,400	72.8%	Current Ratio
Current Liabilities	0	Operating Margin	4,160,466	27.2%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 0.0
Total Equity	6,195,531	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	6,195,531	Net Profit or Loss	4,160,466	27.2%	Return on Equity 67.2%
Selected Revenue Departments				Revenue Ranking - 4,863	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,818	1,758,601	741,473	2.371767
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,058	695,186	2,446,504	0.284155
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	4,036	1,702,773	2,390,294	0.712370
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	4,658	640,590	02	Capital Cost - Movable Equip 0 0
04	Employee Benefits	4,121	1,495,885	05	Administrative and General 5,402 1,999,355
06	Maintenance and Repairs	0	0	07	Operation of Plant 4,509 436,648
08/09	Laundry / Housekeeping	5,559	130,176	10/11	Dietary and Cafeteria 5,795 73,023
13	Nursing Administration	0	0	14	Central Service and Supply 0 0
15	Pharmacy	0	0	16	Medical Records 3,712 235,196
17	Social Services	0	0	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 141

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230024 SINAI-GRACE HOSPITAL			Proprietary - Corporation				
6071 W OUTER DRIVE		12/31/2021 365 Days Amended		General Short Term			
DETROIT, MI 48235				CR Beds 215	POS Beds 0		
WAYNE		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	79.6%		
				Length of Stay	5.8		
Balance Sheet		Income Statement					
Current Assets	82,593,490	Total Charges	1,573,981,458	Average Wages	38.69		
Fixed Assets	104,086,523	Contract Allowance	1,252,414,186	79.6% Medicare Part A	19.9%		
Other Assets	11,333,086	Operating Revenue	321,567,272	20.4% Medicare Part B	3.0%		
Total Assets	198,013,099	Operating Expense	348,442,800	108.4% Current Ratio	1.4		
Current Liabilities	60,400,922	Operating Margin	-26,875,528	-8.4% Days to Collect	302.0		
Long Term Liabilities	8,712,965	Other Income	30,979,747	9.6% Avg Payment Days	24.5		
Total Equity	128,899,212	Other Expense	0	0.0% Depreciation Rate	7.5%		
Total Liab. and Equity	198,013,099	Net Profit or Loss	4,104,219	1.3% Return on Equity	3.2%		
Selected Revenue Departments			Revenue Ranking - 1,043				
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	896	65,088,608	125,565,927	0.518362		
31	Intensive Care Unit	511	26,074,720	69,581,090	0.374739		
50	Operating Room	787	29,403,353	232,078,622	0.126696		
52	Labor Room and Delivery Room	790	6,534,995	19,567,699	0.333968		
91	Emergency Department	349	34,355,618	285,978,433	0.120134		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	586	15,830,125	02	Capital Cost - Movable Equip	1,342	5,453,224
04	Employee Benefits	1,077	17,529,503	05	Administrative and General	863	58,771,432
06	Maintenance and Repairs	0	0	07	Operation of Plant	363	14,629,111
08/09	Laundry / Housekeeping	445	8,096,056	10/11	Dietary and Cafeteria	1,006	3,436,343
13	Nursing Administration	1,709	1,875,568	14	Central Service and Supply	854	1,785,910
15	Pharmacy	576	6,608,797	16	Medical Records	541	3,236,998
17	Social Services	431	2,853,139	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	257	20,407,837

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 142

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230208 SPARROW CARSON HOSPITAL

Nonprofit - Other

406 EAST ELM ST

12/31/2021 365 Days Submitted

General Short Term

CARSON CITY, MI 48811

CR Beds 48 POS Beds 0

MONTCALM

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 11.8%

Balance Sheet

Income Statement

Length of Stay 3.6

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	6,564,732	Total Charges	118,427,381	Average Wages	38.28
Fixed Assets	15,759,827	Contract Allowance	72,254,912	61.0% Medicare Part A	4.0%
Other Assets	11,644,032	Operating Revenue	46,172,469	39.0% Medicare Part B	6.0%
Total Assets	33,968,591	Operating Expense	50,349,102	109.0% Current Ratio	0.2
Current Liabilities	27,972,442	Operating Margin	-4,176,633	-9.0% Days to Collect	191.8
Long Term Liabilities	3,732,038	Other Income	2,166,673	4.7% Avg Payment Days	24.8
Total Equity	2,264,111	Other Expense	27	0.0% Depreciation Rate	11.4%
Total Liab. and Equity	33,968,591	Net Profit or Loss	(2,009,987)	-4.4% Return on Equity	-88.8%

Selected Revenue Departments

Revenue Ranking - 3,174

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,505	4,932,416	3,518,193	1.401974
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	2,757	4,910,660	12,698,004	0.386727
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,222	3,434,345	13,096,619	0.262231

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	3,970	1,101,102	02 Capital Cost - Movable Equip	1,884	3,020,655
04 Employee Benefits	2,186	6,042,034	05 Administrative and General	3,969	4,978,902
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,453	1,883,280
08/09 Laundry / Housekeeping	3,531	623,577	10/11 Dietary and Cafeteria	4,714	352,807
13 Nursing Administration	2,924	799,552	14 Central Service and Supply	2,121	312,571
15 Pharmacy	2,480	659,506	16 Medical Records	4,201	159,450
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 143

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231326 SPARROW CLINTON HOSPITAL

Nonprofit - Other

805 S OAKLAND

12/31/2021 365 Days Settled

General Short Term

SAINT JOHNS, MI 48879

CR Beds 23 POS Beds 0

CLINTON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 29.9%

Balance Sheet

Income Statement

Length of Stay 3.8

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	28,885,723	Total Charges	130,674,240	Average Wages	40.02
Fixed Assets	10,733,916	Contract Allowance	77,961,840	59.7%	Medicare Part A 0.0%
Other Assets	149,380,338	Operating Revenue	52,712,400	40.3%	Medicare Part B 2.3%
Total Assets	188,999,977	Operating Expense	47,077,823	89.3%	Current Ratio 2.8
Current Liabilities	10,374,911	Operating Margin	5,634,577	10.7%	Days to Collect 297.5
Long Term Liabilities	2,125,874	Other Income	15,877,848	30.1%	Avg Payment Days 65.9
Total Equity	176,499,192	Other Expense	0	0.0%	Depreciation Rate 4.6%
Total Liab. and Equity	188,999,977	Net Profit or Loss	21,512,425	40.8%	Return on Equity 12.2%

Selected Revenue Departments

Revenue Ranking - 3,012

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,942	3,858,330	4,686,528	0.823281
31	Intensive Care Unit	2,853	709,031	291,053	2.436089
50	Operating Room	3,295	2,505,776	5,856,515	0.427861
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,642	4,973,992	16,660,996	0.298541

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,436	784,357	02 Capital Cost - Movable Equip	2,875	1,124,146
04 Employee Benefits	2,540	4,601,339	05 Administrative and General	3,754	5,579,813
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,588	1,705,438
08/09 Laundry / Housekeeping	3,309	724,506	10/11 Dietary and Cafeteria	4,506	404,939
13 Nursing Administration	2,645	958,977	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 144

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231327 SPARROW EATON HOSPITAL			Nonprofit - Other		
321 E HARRIS STREET		12/31/2021 365 Days Settled		General Short Term	
CHARLOTTE, MI 48813				CR Beds 25	POS Beds 0
EATON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	25.4%
				Length of Stay	3.2
				Average Wages	36.22
				51.7%	Medicare Part A 0.0%
				48.3%	Medicare Part B 4.7%
				91.7%	Current Ratio 2.3
				8.3%	Days to Collect 234.7
				10.2%	Avg Payment Days 45.3
				0.2%	Depreciation Rate 4.7%
				18.2%	Return on Equity 17.1%
Balance Sheet					
		Income Statement			
Current Assets	37,001,893	Total Charges	139,835,997		
Fixed Assets	42,644,968	Contract Allowance	72,327,293		
Other Assets	36,189,388	Operating Revenue	67,508,704		
Total Assets	115,836,249	Operating Expense	61,926,711		
Current Liabilities	16,224,810	Operating Margin	5,581,993		
Long Term Liabilities	27,430,943	Other Income	6,879,035		
Total Equity	72,180,496	Other Expense	152,070		
Total Liab. and Equity	115,836,249	Net Profit or Loss	12,308,958		
Selected Revenue Departments					
				Revenue Ranking - 2,729	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,324	5,520,532	3,161,985	1.745907
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	2,572	5,896,736	15,101,579	0.390471
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,929	4,161,576	10,108,562	0.411688
General Service Cost by Line					
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	3,213	1,807,384	02 Capital Cost - Movable Equip	1,929	2,898,718
04 Employee Benefits	2,008	6,971,595	05 Administrative and General	3,399	6,870,120
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,633	1,642,526
08/09 Laundry / Housekeeping	2,731	1,090,765	10/11 Dietary and Cafeteria	4,581	390,175
13 Nursing Administration	3,479	568,833	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	5,386	9,217
17 Social Services	1,227	740,457	18 Other General Service Cost	361	579,210
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 145

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231331 SPARROW IONIA HOSPITAL			Nonprofit - Other				
3565 S STATE ROAD		12/31/2021 365 Days Submitted		General Short Term			
IONIA, MI 48846				CR Beds 20	POS Beds 0		
IONIA		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		32.7%			
		Length of Stay		3.0			
		Average Wages		37.27			
		59.0%		Medicare Part A 0.0%			
		41.0%		Medicare Part B 2.6%			
		88.4%		Current Ratio 4.7			
		11.6%		Days to Collect 218.6			
		1.8%		Avg Payment Days 38.0			
		0.0%		Depreciation Rate 6.4%			
		13.3%		Return on Equity 18.2%			
Balance Sheet			Income Statement				
Current Assets	31,105,585	Total Charges	158,038,615				
Fixed Assets	22,800,949	Contract Allowance	93,317,727				
Other Assets	3,659,142	Operating Revenue	64,720,888				
Total Assets	57,565,676	Operating Expense	57,237,896				
Current Liabilities	6,553,618	Operating Margin	7,482,992				
Long Term Liabilities	3,538,319	Other Income	1,151,432				
Total Equity	47,473,739	Other Expense	0				
Total Liab. and Equity	57,565,676	Net Profit or Loss	8,634,424				
Selected Revenue Departments			Revenue Ranking - 2,768				
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	4,858	4,047,995	3,359,318	1.205005		
31	Intensive Care Unit	2,809	926,573	734,917	1.260786		
50	Operating Room	3,072	3,399,931	13,842,294	0.245619		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	2,739	4,681,377	17,848,568	0.262283		
General Service Cost by Line			General Service Cost by Line				
01	Capital Cost - Buildings	3,529	1,488,841	02	Capital Cost - Movable Equip	2,892	1,109,677
04	Employee Benefits	2,153	6,214,775	05	Administrative and General	3,463	6,618,821
06	Maintenance and Repairs	0	0	07	Operation of Plant	2,943	1,296,232
08/09	Laundry / Housekeeping	3,976	472,848	10/11	Dietary and Cafeteria	4,818	329,606
13	Nursing Administration	2,759	888,575	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	0	0
17	Social Services	2,219	171,875	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 146

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

232037 SPARROW SPECIALTY HOSPITAL

Nonprofit - Other

1215 E MICHIGAN AVE, 8W SPARROW
HOSPITAL TOWER

12/31/2021 365 Days Submitted

General Long Term

LANSING, MI 48912

CR Beds 30 POS Beds 0

INGHAM

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 97.7%

Balance Sheet

Income Statement

Length of Stay 26.0

Current Assets 16,734,547

Total Charges 56,945,717

Average Wages 34.61

Fixed Assets 708,057

Contract Allowance 35,780,078

62.8% Medicare Part A 0.0%

Other Assets 28,251,039

Operating Revenue 21,165,639

37.2% Medicare Part B 0.0%

Total Assets 45,693,643

Operating Expense 16,391,371

77.4% Current Ratio 8.7

Current Liabilities 1,915,430

Operating Margin 4,774,268

22.6% Days to Collect 543.3

Long Term Liabilities 0

Other Income 2,965,437

14.0% Avg Payment Days 37.9

Total Equity 43,778,213

Other Expense 0

0.0% Depreciation Rate 14.6%

Total Liab. and Equity 45,693,643

Net Profit or Loss 7,739,705

36.6% Return on Equity 17.7%

Selected Revenue Departments

Revenue Ranking - 4,402

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,277	10,139,008	21,631,924	0.468706
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,360	255,620	890,756	0.286970
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,884	517,169	02 Capital Cost - Movable Equip	4,491	288,415
04 Employee Benefits	3,583	2,198,289	05 Administrative and General	5,240	2,368,717
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	5,429	162,570	10/11 Dietary and Cafeteria	5,464	175,399
13 Nursing Administration	3,847	421,646	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 147

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230038 SPECTRUM HEALTH - BUTTERWORTH CAMPUS				Nonprofit - Other	
100 MICHIGAN ST NE		12/31/2021 365 Days Amended		General Short Term	
GRAND RAPIDS, MI 49503				CR Beds 930	POS Beds 0
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	77.8%
				Length of Stay	5.2
Balance Sheet		Income Statement			
Current Assets	1,235,200,168	Total Charges	5,916,431,278	Average Wages	33.45
Fixed Assets	1,199,306,558	Contract Allowance	3,383,545,545	57.2% Medicare Part A	7.9%
Other Assets	336,270,649	Operating Revenue	2,532,885,733	42.8% Medicare Part B	2.2%
Total Assets	<u>2,770,777,375</u>	Operating Expense	<u>2,397,548,637</u>	94.7% Current Ratio	2.0
Current Liabilities	619,361,643	Operating Margin	135,337,096	5.3% Days to Collect	181.2
Long Term Liabilities	473,026,393	Other Income	95,524,145	3.8% Avg Payment Days	27.9
Total Equity	<u>1,678,389,339</u>	Other Expense	0	0.0% Depreciation Rate	4.3%
Total Liab. and Equity	<u>2,770,777,375</u>	Net Profit or Loss	<u>230,861,241</u>	9.1% Return on Equity	13.8%
Selected Revenue Departments				Revenue Ranking - 26	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	53	276,382,838	621,511,534	0.444695
31	Intensive Care Unit	24	122,731,491	385,086,795	0.318711
50	Operating Room	47	137,056,799	698,903,030	0.196103
52	Labor Room and Delivery Room	22	36,322,424	64,380,468	0.564184
91	Emergency Department	92	63,238,131	327,736,213	0.192954
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	80	55,097,456	02	Capital Cost - Movable Equip
04	Employee Benefits	29	218,872,540	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	42	26,100,937	10/11	Dietary and Cafeteria
13	Nursing Administration	31	32,449,906	14	Central Service and Supply
15	Pharmacy	103	26,267,744	16	Medical Records
17	Social Services	239	4,427,837	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs
				183	29,679,798

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 148

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

239809 SPECTRUM HEALTH ADULT SOLID ORGAN TRANSPLANT PROGR

100 MICHIGAN ST, NE MC231

Cost Report not Filed.

GRAND RAPIDS, MI 49503

CR Beds 0

POS Beds 0

KENT

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Medicare Part A 0.0%
Other Assets	0	Operating Revenue	0	0.0%	Medicare Part B 0.0%
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity 0.0%

Selected Revenue Departments

Revenue Ranking - 5,812

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 149

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230093 SPECTRUM HEALTH BIG RAPIDS HOSPITAL

Nonprofit - Other

605 OAK STREET

12/31/2021 365 Days Amended

General Short Term

BIG RAPIDS, MI 49307

CR Beds 45 POS Beds 0

MECOSTA

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 43.4%

Balance Sheet

Income Statement

Length of Stay 3.6

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	36,803,737	Total Charges	236,378,269	Average Wages	36.57
Fixed Assets	23,768,766	Contract Allowance	142,385,602	60.2% Medicare Part A	5.6%
Other Assets	3,765,783	Operating Revenue	93,992,667	39.8% Medicare Part B	4.7%
Total Assets	64,338,286	Operating Expense	82,358,596	87.6% Current Ratio	3.5
Current Liabilities	10,503,914	Operating Margin	11,634,071	12.4% Days to Collect	122.4
Long Term Liabilities	7,175,158	Other Income	1,172,134	1.2% Avg Payment Days	31.2
Total Equity	46,659,214	Other Expense	0	0.0% Depreciation Rate	9.0%
Total Liab. and Equity	64,338,286	Net Profit or Loss	12,806,205	13.6% Return on Equity	27.4%

Selected Revenue Departments

Revenue Ranking - 2,360

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,723	7,746,171	11,528,506	0.671915
31	Intensive Care Unit	2,518	2,116,558	4,060,241	0.521289
50	Operating Room	2,913	4,090,041	19,214,151	0.212866
52	Labor Room and Delivery Room	1,629	1,960,720	1,913,588	1.024630
91	Emergency Department	2,452	5,704,010	38,258,095	0.149093

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	3,609	1,420,172	02 Capital Cost - Movable Equip	1,821	3,201,240
04 Employee Benefits	1,808	8,327,601	05 Administrative and General	2,327	15,532,232
06 Maintenance and Repairs	0	0	07 Operation of Plant	1,869	3,161,049
08/09 Laundry / Housekeeping	2,743	1,082,384	10/11 Dietary and Cafeteria	3,790	591,861
13 Nursing Administration	2,648	957,107	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	2,642	466,957
17 Social Services	1,439	559,746	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 150

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231338 SPECTRUM HEALTH GERBER MEMORIAL				Nonprofit - Other	
212 S SULLIVAN ST		12/31/2021 365 Days Settled		General Short Term	
FREMONT, MI 49412				CR Beds 16	POS Beds 0
NEWAYGO		Key Performance Ind.			
WPS MI				Occupancy Rate	57.5%
				Length of Stay	3.5
				Average Wages	37.26
				57.5% Medicare Part A	0.0%
				42.5% Medicare Part B	3.1%
				85.0% Current Ratio	3.3
				15.0% Days to Collect	120.8
				1.9% Avg Payment Days	32.3
				0.0% Depreciation Rate	7.5%
				16.9% Return on Equity	40.2%
Balance Sheet					
		Income Statement			
Current Assets	42,914,425	Total Charges	270,174,400		
Fixed Assets	27,417,707	Contract Allowance	155,332,811		
Other Assets	6,331,085	Operating Revenue	114,841,589		
Total Assets	76,663,217	Operating Expense	97,663,317		
Current Liabilities	12,986,752	Operating Margin	17,178,272		
Long Term Liabilities	15,428,524	Other Income	2,233,217		
Total Equity	48,247,941	Other Expense	0		
Total Liab. and Equity	76,663,217	Net Profit or Loss	19,411,489		
Selected Revenue Departments					
				Revenue Ranking - 2,129	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,441	5,144,455	6,532,496	0.787518
31	Intensive Care Unit	2,322	2,961,294	4,621,575	0.640754
50	Operating Room	2,480	6,403,763	26,629,698	0.240474
52	Labor Room and Delivery Room	1,675	1,817,056	1,637,469	1.109674
91	Emergency Department	1,802	8,857,423	38,112,916	0.232400
General Service Cost by Line					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,940	2,140,609	02 Capital Cost - Movable Equip	1,874	3,036,898
04 Employee Benefits	1,673	9,377,655	05 Administrative and General	2,151	17,845,053
06 Maintenance and Repairs	1,506	583,204	07 Operation of Plant	2,336	2,086,776
08/09 Laundry / Housekeeping	2,989	907,974	10/11 Dietary and Cafeteria	4,286	465,531
13 Nursing Administration	3,044	743,107	14 Central Service and Supply	2,187	278,797
15 Pharmacy	0	0	16 Medical Records	2,672	461,211
17 Social Services	1,605	446,546	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 151

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231317 SPECTRUM HEALTH KELSEY HOSPITAL

Nonprofit - Other

418 WASHINGTON 12/31/2021 365 Days Settled

General Short Term

LAKEVIEW, MI 48850

CR Beds 12 POS Beds 0

MONTCALM

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 4.5%

Balance Sheet

Income Statement

Length of Stay 21.7

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	21,027,739	Total Charges	32,350,640	Average Wages	31.74
Fixed Assets	2,028,717	Contract Allowance	16,655,467	51.5% Medicare Part A	0.0%
Other Assets	396,993	Operating Revenue	15,695,173	48.5% Medicare Part B	6.8%
Total Assets	23,453,449	Operating Expense	15,659,237	99.8% Current Ratio	6.8
Current Liabilities	3,095,153	Operating Margin	35,936	0.2% Days to Collect	116.7
Long Term Liabilities	2,791,973	Other Income	684,941	4.4% Avg Payment Days	33.1
Total Equity	17,566,323	Other Expense	0	0.0% Depreciation Rate	7.5%
Total Liab. and Equity	23,453,449	Net Profit or Loss	720,877	4.6% Return on Equity	4.1%

Selected Revenue Departments

Revenue Ranking - 4,828

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,945	472,786	370,915	1.274648
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,752	4,632,191	10,132,907	0.457143

General Service Cost by Line			General Service Cost by Line		
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	5,545	174,827	02 Capital Cost - Movable Equip	3,880	492,409
04 Employee Benefits	3,672	2,072,053	05 Administrative and General	4,973	2,863,135
06 Maintenance and Repairs	0	0	07 Operation of Plant	4,063	607,587
08/09 Laundry / Housekeeping	4,390	368,073	10/11 Dietary and Cafeteria	4,467	415,153
13 Nursing Administration	5,380	34,267	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	5,047	64,764
17 Social Services	2,795	46,744	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 152

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230110 SPECTRUM HEALTH LUDINGTON HOSPITAL				Nonprofit - Other	
ONE N ATKINSON DRIVE		12/31/2021 365 Days Amended		General Short Term	
LUDINGTON, MI 49431				CR Beds 39	POS Beds 0
MASON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	48.9%
				Length of Stay	4.2
Balance Sheet		Income Statement			
Current Assets	22,505,929	Total Charges	275,092,472	Average Wages	37.41
Fixed Assets	40,869,409	Contract Allowance	164,762,115	59.9% Medicare Part A	6.9%
Other Assets	14,812,677	Operating Revenue	110,330,357	40.1% Medicare Part B	8.2%
Total Assets	<u>78,188,015</u>	Operating Expense	<u>106,403,743</u>	96.4% Current Ratio	0.8
Current Liabilities	29,798,346	Operating Margin	3,926,614	3.6% Days to Collect	123.4
Long Term Liabilities	5,511,190	Other Income	1,942,541	1.8% Avg Payment Days	29.9
Total Equity	<u>42,878,479</u>	Other Expense	0	0.0% Depreciation Rate	8.4%
Total Liab. and Equity	<u>78,188,015</u>	Net Profit or Loss	<u>5,869,155</u>	5.3% Return on Equity	13.7%
Selected Revenue Departments				Revenue Ranking - 2,180	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,493	8,963,111	10,937,026	0.819520
31	Intensive Care Unit	2,407	2,619,401	5,201,997	0.503538
50	Operating Room	2,371	6,989,190	29,877,216	0.233930
52	Labor Room and Delivery Room	1,991	898,663	1,155,075	0.778013
91	Emergency Department	2,404	5,899,552	29,323,560	0.201188
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	3,015	2,036,784	02	Capital Cost - Movable Equip
04	Employee Benefits	1,620	9,930,891	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	2,513	1,276,771	10/11	Dietary and Cafeteria
13	Nursing Administration	2,922	800,833	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	1,581	462,350	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 153

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231339 SPECTRUM HEALTH PENNOCK			Nonprofit - Other		
1009 W GREEN ST		12/31/2021 365 Days Settled		General Short Term	
HASTINGS, MI 49058				CR Beds 19	POS Beds 0
BARRY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	59.7%
				Length of Stay	3.4
				Average Wages	39.15
				55.9%	Medicare Part A 0.0%
				44.1%	Medicare Part B 2.7%
				88.4%	Current Ratio 2.2
				11.6%	Days to Collect 127.4
				2.5%	Avg Payment Days 22.5
				0.0%	Depreciation Rate 8.8%
				14.2%	Return on Equity 18.2%
Balance Sheet			Income Statement		
Current Assets	30,940,798	Total Charges	221,724,058		
Fixed Assets	44,254,304	Contract Allowance	123,915,595		
Other Assets	22,085,025	Operating Revenue	97,808,463		
Total Assets	97,280,127	Operating Expense	86,432,898		
Current Liabilities	13,768,142	Operating Margin	11,375,565		
Long Term Liabilities	7,277,335	Other Income	2,488,144		
Total Equity	76,234,650	Other Expense	0		
Total Liab. and Equity	97,280,127	Net Profit or Loss	13,863,709		
Selected Revenue Departments			Revenue Ranking - 2,311		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,470	5,039,829	6,201,382	0.812694
31	Intensive Care Unit	2,300	3,048,399	4,966,974	0.613734
50	Operating Room	2,231	8,022,065	24,774,898	0.323798
52	Labor Room and Delivery Room	1,563	2,177,398	1,236,795	1.760516
91	Emergency Department	2,469	5,637,235	28,522,027	0.197645
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	3,715	1,327,160	02	Capital Cost - Movable Equip 1,453 4,792,583
04	Employee Benefits	1,752	8,755,462	05	Administrative and General 2,253 16,562,875
06	Maintenance and Repairs	0	0	07	Operation of Plant 1,657 3,738,804
08/09	Laundry / Housekeeping	2,555	1,228,584	10/11	Dietary and Cafeteria 3,941 552,328
13	Nursing Administration	2,934	793,009	14	Central Service and Supply 0 0
15	Pharmacy	0	0	16	Medical Records 3,080 351,197
17	Social Services	1,752	371,606	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 154

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231323 SPECTRUM HEALTH REED CITY HOSPITAL				Nonprofit - Other			
300 N PATTERSON, PO BOX 75		12/31/2021 365 Days Settled		General Short Term			
REED CITY, MI 49677				CR Beds 21	POS Beds 0		
OSCEOLA		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		4.4%			
Balance Sheet		Income Statement		Length of Stay 14.0			
Current Assets	34,240,700	Total Charges	171,656,336	Average Wages	30.89		
Fixed Assets	10,464,254	Contract Allowance	92,782,834	54.1%	Medicare Part A 0.0%		
Other Assets	1,161,392	Operating Revenue	78,873,502	45.9%	Medicare Part B 6.5%		
Total Assets	45,866,346	Operating Expense	60,442,445	76.6%	Current Ratio 4.3		
Current Liabilities	8,006,757	Operating Margin	18,431,057	23.4%	Days to Collect 102.9		
Long Term Liabilities	6,379,042	Other Income	898,995	1.1%	Avg Payment Days 40.8		
Total Equity	31,480,547	Other Expense	0	0.0%	Depreciation Rate 5.9%		
Total Liab. and Equity	45,866,346	Net Profit or Loss	19,330,052	24.5%	Return on Equity 61.4%		
Selected Revenue Departments				Revenue Ranking - 2,563			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	5,877	1,306,603	645,569	2.023956		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	3,553	1,767,552	4,877,667	0.362377		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	2,449	5,714,821	21,324,909	0.267988		
General Service Cost by Line		Rank	Expense	General Service Cost by Line			
Rank				Rank	Expense		
01	Capital Cost - Buildings	4,078	1,024,697	02	Capital Cost - Movable Equip	2,554	1,530,054
04	Employee Benefits	2,380	5,167,869	05	Administrative and General	3,002	8,966,676
06	Maintenance and Repairs	1,587	479,246	07	Operation of Plant	2,675	1,590,982
08/09	Laundry / Housekeeping	3,455	658,123	10/11	Dietary and Cafeteria	3,563	661,988
13	Nursing Administration	3,491	564,443	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	3,163	335,822
17	Social Services	2,026	243,498	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 155

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230035 SPECTRUM HEALTH UNITED HOSPITAL				Nonprofit - Other			
615 S BOWER STREET		12/31/2021 365 Days Amended		General Short Term			
GREENVILLE, MI 48838				CR Beds 38	POS Beds 0		
MONTCALM		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	58.4%		
				Length of Stay	3.8		
Balance Sheet		Income Statement					
Current Assets	33,377,690	Total Charges	331,213,661	Average Wages	36.44		
Fixed Assets	35,693,327	Contract Allowance	198,535,848	59.9% Medicare Part A	5.6%		
Other Assets	8,272,385	Operating Revenue	132,677,813	40.1% Medicare Part B	5.3%		
Total Assets	<u>77,343,402</u>	Operating Expense	<u>117,951,630</u>	88.9% Current Ratio	0.9		
Current Liabilities	37,242,308	Operating Margin	14,726,183	11.1% Days to Collect	131.2		
Long Term Liabilities	5,358,217	Other Income	1,958,313	1.5% Avg Payment Days	27.0		
Total Equity	<u>34,742,877</u>	Other Expense	0	0.0% Depreciation Rate	6.0%		
Total Liab. and Equity	<u>77,343,402</u>	Net Profit or Loss	<u>16,684,496</u>	12.6% Return on Equity	48.0%		
Selected Revenue Departments				Revenue Ranking - 1,967			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	3,441	9,231,636	13,283,241	0.694984		
31	Intensive Care Unit	2,396	2,644,456	5,913,196	0.447213		
50	Operating Room	2,630	5,551,570	23,792,633	0.233331		
52	Labor Room and Delivery Room	1,937	1,048,425	1,990,826	0.526628		
91	Emergency Department	2,037	7,466,460	43,211,925	0.172787		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	2,620	2,617,587	02	Capital Cost - Movable Equip	1,708	3,624,338
04	Employee Benefits	1,471	11,647,179	05	Administrative and General	2,188	17,400,291
06	Maintenance and Repairs	0	0	07	Operation of Plant	1,724	3,504,506
08/09	Laundry / Housekeeping	2,773	1,061,661	10/11	Dietary and Cafeteria	2,896	922,512
13	Nursing Administration	2,898	812,840	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	2,475	522,784
17	Social Services	1,390	597,918	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	918	2,317,284

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 156

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230003 SPECTRUM HEALTH ZEELAND COMMUNITY HOSPITAL				Nonprofit - Other	
8333 FELCH ST		12/31/2021 365 Days Amended		General Short Term	
ZEELAND, MI 49464				CR Beds 48	POS Beds 0
OTTAWA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	47.1%
				Length of Stay	2.7
Balance Sheet		Income Statement			
Current Assets	36,196,484	Total Charges	257,662,622	Average Wages	35.10
Fixed Assets	39,495,256	Contract Allowance	155,960,706	60.5% Medicare Part A	3.2%
Other Assets	9,182,923	Operating Revenue	101,701,916	39.5% Medicare Part B	2.8%
Total Assets	<u>84,874,663</u>	Operating Expense	<u>81,993,987</u>	80.6% Current Ratio	3.5
Current Liabilities	10,227,102	Operating Margin	19,707,929	19.4% Days to Collect	148.6
Long Term Liabilities	16,409,398	Other Income	1,541,769	1.5% Avg Payment Days	25.7
Total Equity	<u>58,238,163</u>	Other Expense	0	0.0% Depreciation Rate	7.1%
Total Liab. and Equity	<u>84,874,663</u>	Net Profit or Loss	<u>21,249,698</u>	20.9% Return on Equity	36.5%
Selected Revenue Departments				Revenue Ranking - 2,275	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,956	12,441,823	14,005,311	0.888365
31	Intensive Care Unit	2,491	2,221,196	4,012,857	0.553520
50	Operating Room	1,977	9,952,312	41,553,140	0.239508
52	Labor Room and Delivery Room	1,439	2,630,495	2,716,049	0.968501
91	Emergency Department	2,191	6,739,502	38,522,263	0.174951
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	3,110	1,926,223	02	Capital Cost - Movable Equip
04	Employee Benefits	2,044	6,762,400	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	2,791	1,041,666	10/11	Dietary and Cafeteria
13	Nursing Administration	2,841	845,734	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	1,567	471,683	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 157

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

231337 ST FRANCIS HOSPITAL			Nonprofit - Church		
3401 LUDINGTON ST		9/30/2021 365 Days Amended		General Short Term	
ESCANABA, MI 49829				CR Beds 16	POS Beds 0
DELTA		Key Performance Ind.			
WPS MI				Occupancy Rate	49.9%
				Length of Stay	2.9
				Average Wages	
				68.7%	Medicare Part A 0.0%
				31.3%	Medicare Part B 4.0%
				97.9%	Current Ratio 1.4
				2.1%	Days to Collect 274.1
				10.5%	Avg Payment Days 16.3
				3.0%	Depreciation Rate 5.0%
				9.6%	Return on Equity -27.0%
Balance Sheet			Income Statement		
Current Assets	14,801,700	Total Charges	311,900,930		
Fixed Assets	30,603,977	Contract Allowance	214,418,895		
Other Assets	2,434,386	Operating Revenue	97,482,035		
Total Assets	47,840,063	Operating Expense	95,426,044		
Current Liabilities	10,478,088	Operating Margin	2,055,991		
Long Term Liabilities	71,832,339	Other Income	10,224,431		
Total Equity	-34,470,364	Other Expense	2,969,047		
Total Liab. and Equity	47,840,063	Net Profit or Loss	9,311,375		
Selected Revenue Departments			Revenue Ranking - 2,315		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,788	7,470,886	7,867,457	0.949593
31	Intensive Care Unit	2,255	3,237,270	6,005,611	0.539041
50	Operating Room	2,372	6,982,370	20,809,561	0.335537
52	Labor Room and Delivery Room	2,396	226,888	702,692	0.322884
91	Emergency Department	2,291	6,369,794	24,845,395	0.256377
General Service Cost by Line			General Service Cost by Line		
Rank	Expense	Rank	Expense		
01	Capital Cost - Buildings 4,572 696,683	02	Capital Cost - Movable Equip 1,830 3,169,444		
04	Employee Benefits 1,619 9,937,378	05	Administrative and General 2,112 18,279,247		
06	Maintenance and Repairs 1,444 693,547	07	Operation of Plant 2,401 1,965,959		
08/09	Laundry / Housekeeping 2,298 1,504,990	10/11	Dietary and Cafeteria 3,966 546,153		
13	Nursing Administration 1,810 1,723,991	14	Central Service and Supply 0 0		
15	Pharmacy 0 0	16	Medical Records 3,170 334,138		
17	Social Services 1,261 711,008	18	Other General Service Cost 0 0		
19	Non Physician Anesthetists 0 0	20-23	Education Programs 0 0		

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 158

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

239804 ST JOHN HOSPITAL - TRANSPLANT

22101 MOROSS Cost Report not Filed.

DETROIT, MI 48236 CR Beds 0 POS Beds 0

WAYNE **Key Performance Ind.**

NATIONAL GOVERNMENT SERVICES Occupancy Rate 0.0%

Balance Sheet		Income Statement		Length of Stay	
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0% Medicare Part B	0.0%
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

Selected Revenue Departments			Revenue Ranking - 5,812		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 159

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230259 ST JOSEPH MERCY CHELSEA			Nonprofit - Church		
775 S MAIN ST		6/30/2021 365 Days Amended		General Short Term	
CHELSEA, MI 48118				CR Beds 77	POS Beds 0
WASHTENAW		Key Performace Ind.			
WPS MI				Occupancy Rate	32.6%
				Length of Stay	3.4
				Average Wages	39.83
				Medicare Part A	5.4%
				Medicare Part B	10.1%
				Current Ratio	1.5
				Days to Collect	77.4
				Avg Payment Days	112.1
				Depreciation Rate	0.4%
				Return on Equity	15.0%

Balance Sheet		Income Statement			
Current Assets	83,139,311	Total Charges	583,256,526		
Fixed Assets	96,277,075	Contract Allowance	414,846,568	71.1%	
Other Assets	4,481,777	Operating Revenue	168,409,958	28.9%	
Total Assets	183,898,163	Operating Expense	176,467,617	104.8%	
Current Liabilities	56,967,459	Operating Margin	-8,057,659	-4.8%	
Long Term Liabilities	4,756,132	Other Income	26,439,698	15.7%	
Total Equity	122,174,572	Other Expense	0	0.0%	
Total Liab. and Equity	183,898,163	Net Profit or Loss	18,382,039	10.9%	

Selected Revenue Departments			Revenue Ranking - 1,712		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,948	12,500,814	22,660,201	0.551664
31	Intensive Care Unit	2,493	2,210,937	3,057,125	0.723208
50	Operating Room	1,087	22,386,731	140,983,571	0.158790
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,268	6,456,294	38,115,621	0.169387

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,771	579,943	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	4,900	666,679	05 Administrative and General	1,868	23,263,640
06 Maintenance and Repairs	1,069	1,572,262	07 Operation of Plant	1,060	6,565,620
08/09 Laundry / Housekeeping	1,932	2,055,914	10/11 Dietary and Cafeteria	2,115	1,514,085
13 Nursing Administration	3,950	383,610	14 Central Service and Supply	1,439	813,821
15 Pharmancy	0	0	16 Medical Records	881	2,036,837
17 Social Services	1,741	377,755	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 160

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230156 ST JOSEPH MERCY HOSPITAL

Nonprofit - Church

5301 E HURON RIVER DR

6/30/2021 365 Days Submitted

General Short Term

ANN ARBOR, MI 48106

CR Beds 389 POS Beds 0

WASHTENAW

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 78.8%

Balance Sheet

Income Statement

Length of Stay 4.2

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	1,822,805,949	Total Charges	2,888,300,609	Average Wages	37.84
Fixed Assets	344,251,387	Contract Allowance	1,995,621,879	69.1% Medicare Part A	13.5%
Other Assets	74,598,344	Operating Revenue	892,678,730	30.9% Medicare Part B	5.7%
Total Assets	2,241,655,680	Operating Expense	908,977,803	101.8% Current Ratio	2.9
Current Liabilities	626,263,849	Operating Margin	-16,299,073	-1.8% Days to Collect	255.2
Long Term Liabilities	357,199,167	Other Income	312,059,781	35.0% Avg Payment Days	246.1
Total Equity	1,258,192,664	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	2,241,655,680	Net Profit or Loss	295,760,708	33.1% Return on Equity	23.5%

Selected Revenue Departments

Revenue Ranking - 265

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	313	130,729,488	304,563,315	0.429236
31	Intensive Care Unit	1,223	10,755,858	29,818,296	0.360713
50	Operating Room	334	52,773,165	281,242,913	0.187643
52	Labor Room and Delivery Room	212	15,399,967	29,759,202	0.517486
91	Emergency Department	597	25,247,278	184,448,966	0.136879

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	210	30,659,145	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	2,311	5,414,434	05 Administrative and General	339	120,239,581
06 Maintenance and Repairs	179	13,129,736	07 Operation of Plant	626	10,223,188
08/09 Laundry / Housekeeping	284	10,832,801	10/11 Dietary and Cafeteria	434	5,761,120
13 Nursing Administration	315	10,043,993	14 Central Service and Supply	224	6,852,866
15 Pharmacy	0	0	16 Medical Records	200	6,824,600
17 Social Services	138	6,660,624	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	215	23,775,296

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 161

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230029 ST JOSEPH MERCY OAKLAND

Nonprofit - Church

44405 WOODWARD AVE

6/30/2021 365 Days Amended

General Short Term

PONTIAC, MI 48341

CR Beds 250 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 64.1%

Balance Sheet

Income Statement

Length of Stay 4.8

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	396,519,612	Total Charges	1,390,620,618	Average Wages	39.66
Fixed Assets	244,553,437	Contract Allowance	920,982,085	66.2% Medicare Part A	18.8%
Other Assets	45,831,683	Operating Revenue	469,638,533	33.8% Medicare Part B	5.9%
Total Assets	686,904,732	Operating Expense	481,159,356	102.5% Current Ratio	2.6
Current Liabilities	154,611,374	Operating Margin	-11,520,823	-2.5% Days to Collect	100.2
Long Term Liabilities	122,337,581	Other Income	85,111,290	18.1% Avg Payment Days	108.0
Total Equity	409,955,777	Other Expense	-4,948,997	-1.1% Depreciation Rate	2.3%
Total Liab. and Equity	686,904,732	Net Profit or Loss	78,539,464	16.7% Return on Equity	19.2%

Selected Revenue Departments

Revenue Ranking - 682

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	809	70,983,120	115,307,291	0.615600
31	Intensive Care Unit	1,176	11,249,704	25,763,181	0.436658
50	Operating Room	413	46,404,064	191,490,600	0.242331
52	Labor Room and Delivery Room	381	11,335,521	22,834,280	0.496426
91	Emergency Department	755	20,898,684	104,932,726	0.199163

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	669	14,155,231	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	1,962	7,281,348	05 Administrative and General	698	70,446,175
06 Maintenance and Repairs	135	15,377,109	07 Operation of Plant	2,508	1,801,788
08/09 Laundry / Housekeeping	426	8,415,628	10/11 Dietary and Cafeteria	541	5,127,745
13 Nursing Administration	410	8,032,918	14 Central Service and Supply	281	5,643,231
15 Pharmacy	670	5,861,697	16 Medical Records	789	2,304,111
17 Social Services	1,409	583,347	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	323	15,037,844

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 162

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230002 ST MARY MERCY HOSPITAL

Nonprofit - Church

36475 FIVE MILE ROAD

6/30/2021 365 Days Amended

General Short Term

LIVONIA, MI 48154

CR Beds 224 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 72.5%

Balance Sheet

Income Statement

Length of Stay 4.3

Current Assets	319,125,868	Total Charges	1,069,774,780		Average Wages	38.55
Fixed Assets	120,419,174	Contract Allowance	712,139,927	66.6%	Medicare Part A	20.8%
Other Assets	116,407,331	Operating Revenue	357,634,853	33.4%	Medicare Part B	5.4%
Total Assets	555,952,373	Operating Expense	368,979,968	103.2%	Current Ratio	2.2
Current Liabilities	144,057,060	Operating Margin	-11,345,115	-3.2%	Days to Collect	106.9
Long Term Liabilities	162,584,864	Other Income	50,931,818	14.2%	Avg Payment Days	88.2
Total Equity	249,310,449	Other Expense	-2,643,408	-0.7%	Depreciation Rate	4.5%
Total Liab. and Equity	555,952,373	Net Profit or Loss	42,230,111	11.8%	Return on Equity	16.9%

Selected Revenue Departments

Revenue Ranking - 934

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	867	66,490,468	149,275,681	0.445421
31	Intensive Care Unit	1,612	7,228,220	14,605,380	0.494901
50	Operating Room	1,032	23,493,109	108,836,957	0.215856
52	Labor Room and Delivery Room	976	5,111,039	6,299,226	0.811376
91	Emergency Department	660	23,480,630	113,488,546	0.206899

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,219	3,388,958	02 Capital Cost - Movable Equip	1,435	4,923,334
04 Employee Benefits	2,518	4,670,210	05 Administrative and General	1,120	45,959,207
06 Maintenance and Repairs	823	2,780,780	07 Operation of Plant	752	8,972,859
08/09 Laundry / Housekeeping	773	5,587,473	10/11 Dietary and Cafeteria	769	4,070,451
13 Nursing Administration	374	8,709,891	14 Central Service and Supply	445	3,826,294
15 Pharmacy	821	4,735,211	16 Medical Records	1,008	1,780,728
17 Social Services	155	5,976,863	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	239	21,477,176

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 163

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230071 STRAITH HOSPITAL FOR SPECIAL SURGERY

Nonprofit - Other

23901 LAHSER

10/31/2021 365 Days Submitted

General Short Term

SOUTHFIELD, MI 48033

CR Beds 34 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 9.5%

Balance Sheet

Income Statement

Length of Stay 7.0

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	12,472,172	Total Charges	26,975,538	Average Wages	39.86
Fixed Assets	8,148,048	Contract Allowance	15,008,753	55.6%	Medicare Part A 10.4%
Other Assets	645,845	Operating Revenue	11,966,785	44.4%	Medicare Part B 14.0%
Total Assets	21,266,065	Operating Expense	16,396,406	137.0%	Current Ratio 5.4
Current Liabilities	2,330,606	Operating Margin	-4,429,621	-37.0%	Days to Collect 82.5
Long Term Liabilities	10,650,681	Other Income	4,917,103	41.1%	Avg Payment Days 22.6
Total Equity	8,284,778	Other Expense	0	0.0%	Depreciation Rate 5.9%
Total Liab. and Equity	21,266,065	Net Profit or Loss	487,482	4.1%	Return on Equity 5.9%

Selected Revenue Departments

Revenue Ranking - 5,144

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,536	2,533,027	2,470,000	1.025517
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	2,477	6,420,386	14,322,165	0.448283
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,445	779,840	02 Capital Cost - Movable Equip	4,032	437,301
04 Employee Benefits	5,188	392,048	05 Administrative and General	4,980	2,849,933
06 Maintenance and Repairs	1,784	276,971	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	4,969	255,089	10/11 Dietary and Cafeteria	5,449	177,991
13 Nursing Administration	0	0	14 Central Service and Supply	849	1,808,663
15 Pharmacy	2,425	700,663	16 Medical Records	5,369	13,950
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 164

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230096 STURGIS HOSPITAL			Nonprofit - Other		
916 MYRTLE AVE		9/30/2021 365 Days Submitted		General Short Term	
STURGIS, MI 49091				CR Beds 45 POS Beds 0	
SAINT JOSEPH		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 8.4%	
				Length of Stay 3.1	
				Average Wages 29.59	
				Medicare Part A 9.6%	
				Medicare Part B 9.4%	
				Current Ratio 0.3	
				Days to Collect 192.2	
				Avg Payment Days 116.4	
				Depreciation Rate 1.9%	
				Return on Equity 43.1%	
Balance Sheet			Income Statement		
Current Assets	4,911,403	Total Charges	41,799,080		
Fixed Assets	10,725,655	Contract Allowance	24,019,448	57.5%	
Other Assets	560,243	Operating Revenue	17,779,632	42.5%	
Total Assets	16,197,301	Operating Expense	24,479,835	137.7%	
Current Liabilities	14,594,421	Operating Margin	-6,700,203	-37.7%	
Long Term Liabilities	15,480,861	Other Income	716,085	4.0%	
Total Equity	-13,877,981	Other Expense	0	0.0%	
Total Liab. and Equity	16,197,301	Net Profit or Loss	(5,984,118)	-33.7%	
Selected Revenue Departments			Revenue Ranking - 4,668		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,443	2,727,763	722,877	3.773482
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,124	3,145,327	5,234,824	0.600847
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,360	3,172,550	4,707,088	0.673994
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	3,675	1,357,100	02	Capital Cost - Movable Equip
04	Employee Benefits	3,127	2,935,653	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	3,873	504,598	10/11	Dietary and Cafeteria
13	Nursing Administration	3,832	426,894	14	Central Service and Supply
15	Pharmacy	1,826	1,467,539	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 165

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230301 SURGEONS CHOICE MEDICAL CENTER

Proprietary - Corporation

22401 FOSTER WINTER DRIVE

12/31/2021 365 Days Amended

General Short Term

SOUTHFIELD, MI 48075

CR Beds 45 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 7.6%

Balance Sheet

Income Statement

Length of Stay 3.8

Current Assets	10,297,117	Total Charges	111,605,986		Average Wages	33.02
Fixed Assets	1,585,917	Contract Allowance	72,982,615	65.4%	Medicare Part A	5.8%
Other Assets	51,569	Operating Revenue	38,623,371	34.6%	Medicare Part B	5.1%
Total Assets	11,934,603	Operating Expense	42,040,765	108.8%	Current Ratio	1.4
Current Liabilities	7,507,965	Operating Margin	-3,417,394	-8.8%	Days to Collect	513.8
Long Term Liabilities	709,433	Other Income	3,729,447	9.7%	Avg Payment Days	54.1
Total Equity	3,717,205	Other Expense	0	0.0%	Depreciation Rate	3.3%
Total Liab. and Equity	11,934,603	Net Profit or Loss	312,053	0.8%	Return on Equity	8.4%

Selected Revenue Departments

Revenue Ranking - 3,420

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,751	1,949,831	1,087,211	1.793425
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	2,340	7,280,783	56,201,793	0.129547
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,429	788,868	02 Capital Cost - Movable Equip	2,936	1,065,440
04 Employee Benefits	3,616	2,152,494	05 Administrative and General	5,515	1,782,291
06 Maintenance and Repairs	0	0	07 Operation of Plant	4,166	567,121
08/09 Laundry / Housekeeping	3,417	675,537	10/11 Dietary and Cafeteria	3,819	584,173
13 Nursing Administration	3,661	494,631	14 Central Service and Supply	0	0
15 Pharmacy	2,696	497,600	16 Medical Records	3,364	296,571
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	1,670	3,568

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 166

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

234042 THE BEHAVIORAL CENTER OF MICHIGAN

Proprietary - Corporation

4050 E 12 MILE ROAD

12/31/2021 365 Days Settled

Psychiatric

WARREN, MI 48092

CR Beds 42 POS Beds 0

MACOMB

Key Performance Ind.

WPS MI

Occupancy Rate 90.4%

Balance Sheet

Income Statement

Length of Stay 11.3

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	4,968,624	Total Charges	21,889,923	Average Wages	
Fixed Assets	4,315,632	Contract Allowance	9,838,824	44.9%	Medicare Part A 0.0%
Other Assets	0	Operating Revenue	12,051,099	55.1%	Medicare Part B 0.0%
Total Assets	9,284,256	Operating Expense	10,967,981	91.0%	Current Ratio 0.8
Current Liabilities	6,336,788	Operating Margin	1,083,118	9.0%	Days to Collect 154.2
Long Term Liabilities	0	Other Income	6,487,977	53.8%	Avg Payment Days 26.4
Total Equity	2,947,468	Other Expense	-248,465	-2.1%	Depreciation Rate 2.7%
Total Liab. and Equity	9,284,256	Net Profit or Loss	7,819,560	64.9%	Return on Equity 265.3%

Selected Revenue Departments

Revenue Ranking - 5,134

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,528	8,760,783	20,788,500	0.421424
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	5,742	84,946	02 Capital Cost - Movable Equip	5,136	92,754
04 Employee Benefits	4,137	1,480,822	05 Administrative and General	5,697	1,303,288
06 Maintenance and Repairs	1,472	646,387	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	5,376	173,063	10/11 Dietary and Cafeteria	4,191	488,414
13 Nursing Administration	3,695	481,436	14 Central Service and Supply	0	0
15 Pharmacy	3,025	297,661	16 Medical Records	4,899	81,325
17 Social Services	1,233	733,905	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 167

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

234041 THE CENTER FOR FORENSIC PSYCHIATRY			Government - State				
8303 PLATT ROAD		9/30/2021 365 Days Settled		Psychiatric			
SALINE, MI 48176		CR Beds 272		POS Beds 0			
WASHTENAW		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		82.2%			
		Length of Stay		411.9			
Balance Sheet		Income Statement					
Current Assets	0	Total Charges	15,363,922	Average Wages			
Fixed Assets	62,142,836	Contract Allowance	0	0.0%	Medicare Part A	0.0%	
Other Assets	0	Operating Revenue	15,363,922	100.0%	Medicare Part B	0.0%	
Total Assets	<u>62,142,836</u>	Operating Expense	<u>93,961,099</u>	611.6%	Current Ratio	0.0	
Current Liabilities	854,322	Operating Margin	-78,597,177	-511.6%	Days to Collect	0.0	
Long Term Liabilities	0	Other Income	78,597,177	511.6%	Avg Payment Days	3.3	
Total Equity	<u>61,288,515</u>	Other Expense	0	0.0%	Depreciation Rate	2.5%	
Total Liab. and Equity	<u>62,142,837</u>	Net Profit or Loss	<u>0</u>	0.0%	Return on Equity	0.0%	
Selected Revenue Departments			Revenue Ranking - 4,850				
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	489	101,853,373	95,278,456	1.069007		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	0	0	0	0.000000		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	0	0	0	0.000000		
General Service Cost by Line		Rank	Expense	General Service Cost by Line			
01	Capital Cost - Buildings	2,578	2,678,237	02	Capital Cost - Movable Equip	5,400	10,476
04	Employee Benefits	0	0	05	Administrative and General	1,695	27,198,670
06	Maintenance and Repairs	1,145	1,326,380	07	Operation of Plant	2,440	1,900,245
08/09	Laundry / Housekeeping	1,851	2,181,321	10/11	Dietary and Cafeteria	5,163	247,392
13	Nursing Administration	143	15,426,185	14	Central Service and Supply	2,327	229,821
15	Pharmacy	2,121	1,011,715	16	Medical Records	2,081	693,354
17	Social Services	262	4,188,985	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 168

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230015 THREE RIVERS HEALTH

Nonprofit - Other

701 S HEALTH PARKWAY

12/31/2021 365 Days Submitted

General Short Term

THREE RIVERS, MI 49093

CR Beds 44 POS Beds 0

SAINT JOSEPH

Key Performance Ind.

Occupancy Rate 21.0%

Length of Stay 3.2

Average Wages 31.86

Medicare Part A 4.8%

Medicare Part B 6.5%

Current Ratio 1.9

Days to Collect 236.1

Avg Payment Days 27.7

Depreciation Rate 11.5%

Return on Equity 52.8%

Balance Sheet

Current Assets	28,162,821
Fixed Assets	16,615,867
Other Assets	269,470
Total Assets	45,048,158
Current Liabilities	14,842,854
Long Term Liabilities	3,428,471
Total Equity	26,776,833
Total Liab. and Equity	45,048,158

Income Statement

Total Charges	187,410,723
Contract Allowance	123,055,164
Operating Revenue	64,355,559
Operating Expense	68,904,360
Operating Margin	-4,548,801
Other Income	18,689,292
Other Expense	0
Net Profit or Loss	14,140,491

Selected Revenue Departments

Revenue Ranking - 2,775

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,135	6,164,237	3,451,399	1.786011
31	Intensive Care Unit	2,783	1,046,844	1,108,409	0.944456
50	Operating Room	3,155	3,031,643	21,544,616	0.140715
52	Labor Room and Delivery Room	2,237	449,846	446,151	1.008282
91	Emergency Department	3,196	3,511,000	18,796,635	0.186789

General Service Cost by Line

Rank

Expense

General Service Cost by Line

Rank

Expense

01 Capital Cost - Buildings	3,157	1,871,910	02 Capital Cost - Movable Equip	2,456	1,692,568
04 Employee Benefits	2,069	6,630,591	05 Administrative and General	2,868	10,080,353
06 Maintenance and Repairs	1,568	496,183	07 Operation of Plant	3,545	836,661
08/09 Laundry / Housekeeping	3,081	845,773	10/11 Dietary and Cafeteria	3,846	573,816
13 Nursing Administration	3,795	442,699	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	2,538	501,993
17 Social Services	2,609	74,959	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 169

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230236 UNIVERSITY OF MICHIGAN HEALTH - WEST

Nonprofit - Other

5900 BYRON CENTER AVENUE, SW

6/30/2021 365 Days Submitted

General Short Term

WYOMING, MI 49519

CR Beds 174 POS Beds 0

KENT

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 55.3%

Balance Sheet

Income Statement

Length of Stay 3.7

Current Assets	125,524,422	Total Charges	1,329,492,486	Average Wages	40.91
Fixed Assets	251,349,520	Contract Allowance	0	0.0%	Medicare Part A 2.4%
Other Assets	22,765,473	Operating Revenue	1,329,492,486	100.0%	Medicare Part B 1.5%
Total Assets	399,639,415	Operating Expense	491,471,018	37.0%	Current Ratio 1.4
Current Liabilities	87,492,880	Operating Margin	838,021,468	63.0%	Days to Collect 68.6
Long Term Liabilities	223,183,455	Other Income	15,998,002	1.2%	Avg Payment Days 27.8
Total Equity	88,963,080	Other Expense	0	0.0%	Depreciation Rate 5.8%
Total Liab. and Equity	399,639,415	Net Profit or Loss	854,019,470	64.2%	Return on Equity 960.0%

Selected Revenue Departments

Revenue Ranking - 125

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,200	49,271,526	53,506,891	0.920844
31	Intensive Care Unit	1,645	6,936,029	11,874,069	0.584132
50	Operating Room	510	40,086,040	156,419,105	0.256273
52	Labor Room and Delivery Room	942	5,383,522	9,568,711	0.562617
91	Emergency Department	1,419	12,064,336	97,883,127	0.123252

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	370	21,559,257	02 Capital Cost - Movable Equip	622	11,945,199
04 Employee Benefits	797	24,085,343	05 Administrative and General	826	60,970,696
06 Maintenance and Repairs	0	0	07 Operation of Plant	233	18,923,947
08/09 Laundry / Housekeeping	1,284	3,485,460	10/11 Dietary and Cafeteria	1,227	2,899,007
13 Nursing Administration	716	5,053,336	14 Central Service and Supply	366	4,732,749
15 Pharmacy	926	4,196,608	16 Medical Records	1,101	1,606,860
17 Social Services	972	1,088,961	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	588	6,008,708

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 170

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230046 UNIVERSITY OF MICHIGAN HEALTH SYSTEM

Government - Other

1500 E MEDICAL CENTER DRIVE, SPC
5474

6/30/2021 365 Days Submitted

General Short Term

ANN ARBOR, MI 48109

CR Beds 731 POS Beds 0

WASHTENAW

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 86.6%

Balance Sheet

Income Statement

Length of Stay 6.6

Current Assets	1,332,990,286	Total Charges	10,954,651,568	Average Wages	37.43
Fixed Assets	1,192,669,787	Contract Allowance	6,926,440,515	63.2%	Medicare Part A 8.1%
Other Assets	1,925,500,569	Operating Revenue	4,028,211,053	36.8%	Medicare Part B 4.8%
Total Assets	4,451,160,642	Operating Expense	3,988,374,149	99.0%	Current Ratio 3.2
Current Liabilities	419,483,492	Operating Margin	39,836,904	1.0%	Days to Collect 32.1
Long Term Liabilities	2,030,169,760	Other Income	738,881,395	18.3%	Avg Payment Days 25.2
Total Equity	2,001,507,390	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	4,451,160,642	Net Profit or Loss	778,718,299	19.3%	Return on Equity 38.9%

Selected Revenue Departments

Revenue Ranking - 9

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	38	320,912,368	600,646,218	0.534279
31	Intensive Care Unit	12	160,642,270	349,263,657	0.459946
50	Operating Room	10	263,021,315	1,306,816,112	0.201269
52	Labor Room and Delivery Room	29	34,053,296	54,601,966	0.623664
91	Emergency Department	35	96,325,041	344,785,965	0.279376

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	768	25,166,909	05 Administrative and General	8	648,996,087
06 Maintenance and Repairs	1	195,337,757	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	10	41,625,714	10/11 Dietary and Cafeteria	22	20,736,184
13 Nursing Administration	8	64,469,683	14 Central Service and Supply	286	5,576,915
15 Pharmacy	13	152,174,355	16 Medical Records	1,433	1,164,101
17 Social Services	34	12,719,979	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	4	225,553,084

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 171

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

239803 UNIVERSITY OF MICHIGAN MEDICAL CENTER

1500 E MEDICAL CTR DR, 3868 TAUBMAN CENTER, SPC Cost Report not Filed.

ANN ARBOR, MI 48109

CR Beds 0 POS Beds 0

WASHTENAW

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0		Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0%	Medicare Part B	0.0%
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

Selected Revenue Departments

Revenue Ranking - 5,812

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 172

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230054 UP HEALTH SYSTEM - MARQUETTE				Proprietary - Corporation	
850 W BARAGA AVE		6/30/2021 365 Days Settled		General Short Term	
MARQUETTE, MI 49855				CR Beds 120	POS Beds 0
MARQUETTE		Key Performance Ind.			
WPS MI				Occupancy Rate	67.6%
				Length of Stay	4.6
Balance Sheet		Income Statement			
Current Assets	60,671,428	Total Charges	1,207,403,335	Average Wages	33.62
Fixed Assets	297,847,614	Contract Allowance	847,288,454	70.2%	Medicare Part A 13.1%
Other Assets	92,152,290	Operating Revenue	360,114,881	29.8%	Medicare Part B 6.1%
Total Assets	450,671,332	Operating Expense	362,708,308	100.7%	Current Ratio 1.6
Current Liabilities	37,214,412	Operating Margin	-2,593,427	-0.7%	Days to Collect 47.3
Long Term Liabilities	202,531,676	Other Income	38,115,794	10.6%	Avg Payment Days 30.6
Total Equity	210,925,244	Other Expense	0	0.0%	Depreciation Rate 6.8%
Total Liab. and Equity	450,671,332	Net Profit or Loss	35,522,367	9.9%	Return on Equity 16.8%
Selected Revenue Departments				Revenue Ranking - 926	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,131	21,779,057	50,578,642	0.430598
31	Intensive Care Unit	1,357	9,538,799	27,237,748	0.350205
50	Operating Room	1,401	16,872,184	192,233,783	0.087769
52	Labor Room and Delivery Room	1,549	2,217,515	4,960,628	0.447023
91	Emergency Department	2,316	6,262,121	47,943,250	0.130615
General Service Cost by Line					
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	1,556	5,776,897	02 Capital Cost - Movable Equip	268	21,148,609
04 Employee Benefits	1,140	16,188,391	05 Administrative and General	1,418	35,167,118
06 Maintenance and Repairs	687	3,709,175	07 Operation of Plant	996	7,002,140
08/09 Laundry / Housekeeping	1,204	3,733,334	10/11 Dietary and Cafeteria	1,382	2,551,468
13 Nursing Administration	1,592	2,073,405	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	829	2,181,703
17 Social Services	2,185	185,183	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	761	3,799,199

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 173

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

230108 UP HEALTH SYSTEM PORTAGE				Proprietary - Corporation			
500 CAMPUS DRIVE		11/30/2021 365 Days Submitted		General Short Term			
HANCOCK, MI 49930				CR Beds 36	POS Beds 0		
HOUGHTON		Key Performance Ind.					
WPS MI				Occupancy Rate	34.4%		
				Length of Stay	4.7		
Balance Sheet		Income Statement					
Current Assets	19,094,770	Total Charges	207,504,653	Average Wages	35.30		
Fixed Assets	12,938,269	Contract Allowance	137,723,374	66.4%	Medicare Part A	5.4%	
Other Assets	31,205,362	Operating Revenue	69,781,279	33.6%	Medicare Part B	6.9%	
Total Assets	<u>63,238,401</u>	Operating Expense	<u>77,643,589</u>	111.3%	Current Ratio	3.4	
Current Liabilities	5,677,392	Operating Margin	-7,862,310	-11.3%	Days to Collect	82.0	
Long Term Liabilities	5,601,661	Other Income	11,913,229	17.1%	Avg Payment Days	20.8	
Total Equity	51,959,348	Other Expense	0	0.0%	Depreciation Rate	17.9%	
Total Liab. and Equity	<u>63,238,401</u>	Net Profit or Loss	<u>4,050,919</u>	5.8%	Return on Equity	7.8%	
Selected Revenue Departments				Revenue Ranking - 2,694			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	5,021	3,647,914	5,460,776	0.668021		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	2,691	5,202,377	19,130,522	0.271941		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	3,876	2,082,400	15,608,025	0.133419		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	3,670	1,363,722	02	Capital Cost - Movable Equip	2,309	1,949,042
04	Employee Benefits	2,571	4,471,258	05	Administrative and General	3,171	8,026,560
06	Maintenance and Repairs	0	0	07	Operation of Plant	2,477	1,839,511
08/09	Laundry / Housekeeping	3,228	762,280	10/11	Dietary and Cafeteria	3,511	675,681
13	Nursing Administration	2,780	877,982	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	2,277	599,014
17	Social Services	2,035	238,587	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 174

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

23007F US AIR FORCE HOSP

SELFRIDGE AFB

Cost Report not Filed.

MOUNT CLEMENS, MI 48045

CR Beds 0

POS Beds 0

MACOMB

Key Performance Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Income Statement

Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0

Selected Revenue Departments

Revenue Ranking - 5,812

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 175

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

23008F US AIR FORCE HOSP

WURTSMITH AFB

Cost Report not Filed.

OSCODA, MI 48750

CR Beds 0

POS Beds 0

IOSCO

Key Performance Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Income Statement

Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0

Selected Revenue Departments

Revenue Ranking - 5,812

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 176

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

23010F US AIR FORCE HOSP

KINCHELOE AFB

Cost Report not Filed.

KINCHELOE, MI 49788

CR Beds 0

POS Beds 0

CHIPPEWA

Key Performace Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Income Statement

Current Assets	0	Total Charges	0	
Fixed Assets	0	Contract Allowance	0	
Other Assets	0	Operating Revenue	0	
Total Assets	0	Operating Expense	0	
Current Liabilities	0	Operating Margin	0	
Long Term Liabilities	0	Other Income	0	
Total Equity	0	Other Expense	0	
Total Liab. and Equity	0	Net Profit or Loss	0	

Selected Revenue Departments

Revenue Ranking - 5,812

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmancy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 177

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

23014F US AIR FORCE HOSP

SAWYER AFB

Cost Report not Filed.

GWINN, MI 49841

CR Beds 0

POS Beds 0

MARQUETTE

Key Performance Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Income Statement

Current Assets	0	Total Charges	0	
Fixed Assets	0	Contract Allowance	0	
Other Assets	0	Operating Revenue	0	
Total Assets	0	Operating Expense	0	
Current Liabilities	0	Operating Margin	0	
Long Term Liabilities	0	Other Income	0	
Total Equity	0	Other Expense	0	
Total Liab. and Equity	0	Net Profit or Loss	0	

Selected Revenue Departments

Revenue Ranking - 5,812

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 178

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

23036F US PUBLIC HEALTH SERVICE HOSP

14700 RIVERSIDE DR

Cost Report not Filed.

DETROIT, MI 48215

CR Beds 0

POS Beds 0

WAYNE

Key Performance Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Income Statement

Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0

Selected Revenue Departments

Revenue Ranking - 5,812

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 179

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

23011F VA ANN ARBOR HEALTHCARE SYSTEM

2215 FULLER ROAD

Cost Report not Filed.

ANN ARBOR, MI 48105

CR Beds 0

POS Beds 0

WASHTENAW

Key Performance Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Current Assets	0
Fixed Assets	0
Other Assets	0
Total Assets	0
Current Liabilities	0
Long Term Liabilities	0
Total Equity	0
Total Liab. and Equity	0

Income Statement

Total Charges	0
Contract Allowance	0
Operating Revenue	0
Operating Expense	0
Operating Margin	0
Other Income	0
Other Expense	0
Net Profit or Loss	0

Selected Revenue Departments

Revenue Ranking - 5,812

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line Rank Expense

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 180

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

23013F VA HOSP

SOUTHFIELD + OUTER DR

Cost Report not Filed.

DEARBORN, MI 48121

CR Beds 0

POS Beds 0

WAYNE

Key Performance Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Current Assets	0
Fixed Assets	0
Other Assets	0
Total Assets	0
Current Liabilities	0
Long Term Liabilities	0
Total Equity	0
Total Liab. and Equity	0

Income Statement

Total Charges	0
Contract Allowance	0
Operating Revenue	0
Operating Expense	0
Operating Margin	0
Other Income	0
Other Expense	0
Net Profit or Loss	0

Selected Revenue Departments

Revenue Ranking - 5,812

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 181

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

232019 VIBRA HOSPITAL OF SOUTHEASTERN MI-TAYLOR CAMPUS				Proprietary - Other		
10000 TELEGRAPH ROAD		5/31/2021 365 Days Settled		General Long Term		
TAYLOR, MI 48180				CR Beds 68	POS Beds 0	
WAYNE		Key Performance Ind.				
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	84.2%	
				Length of Stay	32.1	
				Average Wages	37.08	
				89.4% Medicare Part A	0.0%	
				10.6% Medicare Part B	0.0%	
				97.4% Current Ratio	(0.8)	
				2.6% Days to Collect	54.0	
				5.3% Avg Payment Days	103.3	
				0.0% Depreciation Rate	10.0%	
				7.9% Return on Equity	11.9%	
Balance Sheet				Income Statement		
Current Assets	13,031,987	Total Charges	403,182,072			
Fixed Assets	2,225,669	Contract Allowance	360,279,325			
Other Assets	27,727	Operating Revenue	42,902,747			
Total Assets	15,285,383	Operating Expense	41,787,609			
Current Liabilities	-15,963,654	Operating Margin	1,115,138			
Long Term Liabilities	2,734,793	Other Income	2,274,304			
Total Equity	28,514,244	Other Expense	0			
Total Liab. and Equity	15,285,383	Net Profit or Loss	3,389,442			
Selected Revenue Departments				Revenue Ranking - 3,274		
Line	Line Description	Rank	Cost	Charges	Ratio	
30	Adults and Pediatrics - General Care	1,926	25,566,053	310,825,253	0.082252	
31	Intensive Care Unit	0	0	0	0.000000	
50	Operating Room	0	0	0	0.000000	
52	Labor Room and Delivery Room	0	0	0	0.000000	
91	Emergency Department	0	0	0	0.000000	
General Service Cost by Line		Rank	Expense			
01	Capital Cost - Buildings	2,351	3,081,920	02	Capital Cost - Movable Equip	742,229
04	Employee Benefits	2,980	3,253,500	05	Administrative and General	6,115,472
06	Maintenance and Repairs	0	0	07	Operation of Plant	1,013,506
08/09	Laundry / Housekeeping	3,240	752,919	10/11	Dietary and Cafeteria	350,529
13	Nursing Administration	2,958	779,029	14	Central Service and Supply	1,439,639
15	Pharmacy	1,777	1,565,661	16	Medical Records	406,591
17	Social Services	0	0	18	Other General Service Cost	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 182

Hospital Profile Report - 2021

Sample Hospital reports from the Halmanac.com website.

234035 WALTER P REUTHER PSYCHIATRIC HOSPITAL			Government - State		
30901 PALMER RD		9/30/2021 365 Days Settled		Psychiatric	
WESTLAND, MI 48185				CR Beds 180 POS Beds 0	
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 90.9%	
				Length of Stay 642.2	
Balance Sheet		Income Statement			
Current Assets	0	Total Charges	13,615,393		
Fixed Assets	24,983,008	Contract Allowance	0	0.0%	Average Wages
Other Assets	0	Operating Revenue	13,615,393	100.0%	Medicare Part A 0.0%
Total Assets	<u>24,983,008</u>	Operating Expense	<u>64,465,847</u>	473.5%	Medicare Part B 0.0%
Current Liabilities	0	Operating Margin	-50,850,454	-373.5%	Current Ratio
Long Term Liabilities	0	Other Income	50,850,454	373.5%	Days to Collect 0.0
Total Equity	<u>24,983,008</u>	Other Expense	0	0.0%	Avg Payment Days 0.0
Total Liab. and Equity	<u>24,983,008</u>	Net Profit or Loss	<u>0</u>	0.0%	Depreciation Rate 0.3%
				Return on Equity 0.0%	
Selected Revenue Departments			Revenue Ranking - 5,002		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	942	61,958,092	57,570,080	1.076220
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line					
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	5,815	45,741	02 Capital Cost - Movable Equip	5,354	23,004
04 Employee Benefits	0	0	05 Administrative and General	2,141	17,921,920
06 Maintenance and Repairs	997	1,882,492	07 Operation of Plant	2,805	1,429,911
08/09 Laundry / Housekeeping	1,714	2,415,326	10/11 Dietary and Cafeteria	1,485	2,357,955
13 Nursing Administration	984	3,613,760	14 Central Service and Supply	0	0
15 Pharmacy	2,474	663,575	16 Medical Records	2,983	375,614
17 Social Services	1,588	457,094	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:43 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 183