

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

23009F ALEDA E LUTZ VA MEDICAL CENTER

1500 WEISS STREET

Cost Report not Filed.

SAGINAW, MI 48602

CR Beds 0

POS Beds 0

SAGINAW

Key Performace Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Income Statement

Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
<u>Total Assets</u>	<u>0</u>	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
<u>Total Liab. and Equity</u>	<u>0</u>	<u>Net Profit or Loss</u>	<u>0</u>

Selected Revenue Departments

Revenue Ranking - 5,930

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 1

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231328 ALLEGAN GENERAL HOSPITAL			Nonprofit - Other		
555 LINN STREET		12/31/2017 365 Days Settled		General Short Term	
ALLEGAN, MI 49010				CR Beds 25	POS Beds 0
ALLEGAN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	24.7%
				Length of Stay	3.1
Balance Sheet		Income Statement			
Current Assets	8,017,478	Total Charges	90,306,758	Average Wages	30.58
Fixed Assets	14,720,755	Contract Allowance	47,100,141	52.2%	Medicare Part A 0.0%
Other Assets	894,359	Operating Revenue	43,206,617	47.8%	Medicare Part B 13.2%
Total Assets	<u>23,632,592</u>	Operating Expense	<u>47,507,526</u>	110.0%	Current Ratio 1.0
Current Liabilities	8,041,932	Operating Margin	-4,300,909	-10.0%	Days to Collect 165.8
Long Term Liabilities	19,272,405	Other Income	1,131,536	2.6%	Avg Payment Days 35.9
Total Equity	-3,681,745	Other Expense	4,199,935	9.7%	Depreciation Rate 4.1%
Total Liab. and Equity	<u>23,632,592</u>	Net Profit or Loss	<u>(7,369,308)</u>	-17.1%	Return on Equity 200.2%
Selected Revenue Departments			Revenue Ranking - 3,138		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,914	6,070,682	2,256,886	2.689849
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	2,606	5,281,154	12,580,470	0.419790
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,728	4,086,843	9,308,827	0.439029
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	3,475	1,462,804	02	Capital Cost - Movable Equip 2,835 1,257,066
04	Employee Benefits	2,474	4,467,571	05	Administrative and General 2,516 11,185,401
06	Maintenance and Repairs	1,184	1,172,327	07	Operation of Plant 4,226 518,465
08/09	Laundry / Housekeeping	3,515	584,011	10/11	Dietary and Cafeteria 3,998 499,279
13	Nursing Administration	2,094	1,217,753	14	Central Service and Supply 2,551 164,968
15	Pharmacy	728	4,638,489	16	Medical Records 3,175 415,640
17	Social Services	0	0	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 2

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230254 ASCENSION CRITTENTON HOSPITAL			Nonprofit - Other		
1101 W UNIVERSITY DRIVE		6/30/2017 365 Days Reopened		General Short Term	
ROCHESTER, MI 48307				CR Beds 161	POS Beds 0
OAKLAND		Key Performance Ind.			
WPS MI				Occupancy Rate	48.2%
				Length of Stay	3.9
				Average Wages	33.54
				66.1% Medicare Part A	21.0%
				33.9% Medicare Part B	6.1%
				95.2% Current Ratio	2.7
				4.8% Days to Collect	56.3
				3.0% Avg Payment Days	30.6
				0.0% Depreciation Rate	2.4%
				7.8% Return on Equity	29.3%

Balance Sheet			Income Statement		
Current Assets	82,256,157	Total Charges	599,735,634		
Fixed Assets	176,102,166	Contract Allowance	396,357,266	66.1%	
Other Assets	22,490,838	Operating Revenue	203,378,368	33.9%	
Total Assets	280,849,161	Operating Expense	193,611,668	95.2%	
Current Liabilities	30,438,322	Operating Margin	9,766,700	4.8%	
Long Term Liabilities	196,103,241	Other Income	6,125,337	3.0%	
Total Equity	54,307,598	Other Expense	0	0.0%	
Total Liab. and Equity	280,849,161	Net Profit or Loss	15,892,037	7.8%	

Selected Revenue Departments			Revenue Ranking - 1,323		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,964	21,432,711	43,612,501	0.491435
31	Intensive Care Unit	1,078	9,565,248	11,678,615	0.819040
50	Operating Room	1,003	21,090,617	91,331,947	0.230923
52	Labor Room and Delivery Room	1,167	3,595,301	5,464,423	0.657947
91	Emergency Department	2,160	6,039,387	46,756,739	0.129166

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	857	10,386,146	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	1,261	13,516,534	05 Administrative and General	2,475	11,494,006
06 Maintenance and Repairs	0	0	07 Operation of Plant	1,073	5,637,337
08/09 Laundry / Housekeeping	1,055	3,693,318	10/11 Dietary and Cafeteria	1,342	2,294,847
13 Nursing Administration	2,134	1,185,047	14 Central Service and Supply	582	2,494,961
15 Pharmacy	1,201	2,761,157	16 Medical Records	1,264	1,663,481
17 Social Services	1,350	538,942	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	424	8,535,626

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 3

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231318 ASPIRUS IRON RIVER HOSPITAL & CLINICS, INC				Nonprofit - Other			
1400 W ICE LAKE ROAD		6/30/2017 365 Days Settled		General Short Term			
IRON RIVER, MI 49935				CR Beds 22	POS Beds 0		
IRON		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	29.1%		
				Length of Stay	3.4		
Balance Sheet		Income Statement					
Current Assets	8,937,347	Total Charges	72,904,833	Average Wages	35.76		
Fixed Assets	19,118,187	Contract Allowance	35,181,127	48.3% Medicare Part A	0.0%		
Other Assets	9,407,524	Operating Revenue	37,723,706	51.7% Medicare Part B	14.9%		
Total Assets	37,463,058	Operating Expense	41,272,055	109.4% Current Ratio	1.4		
Current Liabilities	6,186,947	Operating Margin	-3,548,349	-9.4% Days to Collect	162.7		
Long Term Liabilities	19,464,001	Other Income	3,268,085	8.7% Avg Payment Days	24.9		
Total Equity	11,812,110	Other Expense	7,950	0.0% Depreciation Rate	2.8%		
Total Liab. and Equity	37,463,058	Net Profit or Loss	(288,214)	-0.8% Return on Equity	-2.4%		
Selected Revenue Departments				Revenue Ranking - 3,329			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	3,559	7,504,367	5,773,197	1.299863		
31	Intensive Care Unit	3,068	289,861	176,103	1.645974		
50	Operating Room	3,177	2,887,175	4,996,484	0.577841		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	2,732	4,080,066	4,495,340	0.907621		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	3,739	1,223,189	02	Capital Cost - Movable Equip	4,866	192,260
04	Employee Benefits	2,675	3,786,722	05	Administrative and General	3,167	6,833,385
06	Maintenance and Repairs	0	0	07	Operation of Plant	2,880	1,286,812
08/09	Laundry / Housekeeping	2,591	1,123,822	10/11	Dietary and Cafeteria	3,884	527,019
13	Nursing Administration	3,906	334,245	14	Central Service and Supply	880	1,454,436
15	Pharmacy	1,366	2,316,480	16	Medical Records	2,391	697,244
17	Social Services	2,387	105,580	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 4

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231333 ASPIRUS IRONWOOD HOSPITAL				Nonprofit - Other			
N10561 GRAND VIEW LANE		6/30/2017 365 Days Settled		General Short Term			
IRONWOOD, MI 49938				CR Beds 20 POS Beds 0			
GOGEBIC		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 43.0%			
Balance Sheet		Income Statement		Length of Stay 4.1			
Current Assets	28,279,130	Total Charges	130,061,603	Average Wages 38.21			
Fixed Assets	33,672,956	Contract Allowance	72,220,974	55.5%	Medicare Part A 0.0%		
Other Assets	13,401,832	Operating Revenue	57,840,629	44.5%	Medicare Part B 9.6%		
Total Assets	75,353,918	Operating Expense	61,031,901	105.5%	Current Ratio 4.6		
Current Liabilities	6,192,388	Operating Margin	-3,191,272	-5.5%	Days to Collect 188.9		
Long Term Liabilities	19,300,937	Other Income	7,010,528	12.1%	Avg Payment Days 27.9		
Total Equity	49,860,593	Other Expense	0	0.0%	Depreciation Rate 3.4%		
Total Liab. and Equity	75,353,918	Net Profit or Loss	3,819,256	6.6%	Return on Equity 7.7%		
Selected Revenue Departments				Revenue Ranking - 2,790			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	4,037	5,644,593	3,397,462	1.661415		
31	Intensive Care Unit	2,905	842,540	718,792	1.172161		
50	Operating Room	2,784	4,471,610	12,472,073	0.358530		
52	Labor Room and Delivery Room	2,489	234,733	330,897	0.709384		
91	Emergency Department	2,419	5,036,549	8,501,044	0.592462		
General Service Cost by Line		Rank	Expense	General Service Cost by Line			
Rank				Rank	Expense		
01	Capital Cost - Buildings	3,684	1,270,331	02	Capital Cost - Movable Equip	3,008	1,052,542
04	Employee Benefits	2,407	4,700,909	05	Administrative and General	2,573	10,636,000
06	Maintenance and Repairs	0	0	07	Operation of Plant	3,040	1,124,170
08/09	Laundry / Housekeeping	3,243	707,522	10/11	Dietary and Cafeteria	5,448	182,963
13	Nursing Administration	3,635	434,917	14	Central Service and Supply	2,449	193,478
15	Pharmacy	0	0	16	Medical Records	1,169	1,820,023
17	Social Services	2,299	123,266	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 5

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231319 ASPIRUS KEWEENAW HOSPITAL			Nonprofit - Other				
205 OSCEOLA		6/30/2017 365 Days Settled		General Short Term			
LAURIUM, MI 49913				CR Beds 20	POS Beds 0		
HOUGHTON		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	36.5%		
				Length of Stay	3.2		
Balance Sheet		Income Statement					
Current Assets	18,878,666	Total Charges	93,071,025	Average Wages	41.76		
Fixed Assets	26,682,252	Contract Allowance	46,092,392	49.5%	Medicare Part A	0.0%	
Other Assets	5,617,594	Operating Revenue	46,978,633	50.5%	Medicare Part B	7.1%	
Total Assets	<u>51,178,512</u>	Operating Expense	<u>51,056,807</u>	108.7%	Current Ratio	4.8	
Current Liabilities	3,930,983	Operating Margin	-4,078,174	-8.7%	Days to Collect	123.2	
Long Term Liabilities	18,028,221	Other Income	5,338,009	11.4%	Avg Payment Days	24.7	
Total Equity	<u>29,219,308</u>	Other Expense	0	0.0%	Depreciation Rate	5.1%	
Total Liab. and Equity	<u>51,178,512</u>	Net Profit or Loss	<u>1,259,835</u>	2.7%	Return on Equity	4.3%	
Selected Revenue Departments			Revenue Ranking - 3,037				
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	4,551	4,162,459	3,340,378	1.246104		
31	Intensive Care Unit	2,700	1,444,570	1,208,745	1.195099		
50	Operating Room	3,268	2,560,400	8,280,566	0.309206		
52	Labor Room and Delivery Room	2,775	24,200	252,305	0.095916		
91	Emergency Department	3,124	3,180,621	4,778,041	0.665675		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	2,795	2,220,359	02	Capital Cost - Movable Equip	3,269	840,595
04	Employee Benefits	2,307	5,156,707	05	Administrative and General	3,107	7,222,288
06	Maintenance and Repairs	1,569	513,021	07	Operation of Plant	4,414	450,459
08/09	Laundry / Housekeeping	3,575	563,075	10/11	Dietary and Cafeteria	4,737	325,510
13	Nursing Administration	3,565	460,861	14	Central Service and Supply	2,831	111,620
15	Pharmacy	0	0	16	Medical Records	2,051	895,010
17	Social Services	2,255	133,540	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 6

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231309 ASPIRUS ONTONAGON HOSPITAL, INC

Nonprofit - Other

601 S SEVENTH ST

6/30/2017 365 Days Reopened

General Short Term

ONTONAGON, MI 49953

CR Beds 25 POS Beds 0

ONTONAGON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 6.6%

Balance Sheet

Income Statement

Length of Stay 4.1

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	3,154,687	Total Charges	22,256,573	Average Wages	25.33
Fixed Assets	4,186,544	Contract Allowance	8,641,484	38.8%	Medicare Part A 0.0%
Other Assets	353,276	Operating Revenue	13,615,089	61.2%	Medicare Part B 12.8%
Total Assets	7,694,507	Operating Expense	15,434,193	113.4%	Current Ratio 0.6
Current Liabilities	5,267,896	Operating Margin	-1,819,104	-13.4%	Days to Collect 110.0
Long Term Liabilities	3,121,621	Other Income	1,028,898	7.6%	Avg Payment Days 35.7
Total Equity	-695,010	Other Expense	0	0.0%	Depreciation Rate 5.9%
Total Liab. and Equity	7,694,507	Net Profit or Loss	(790,206)	-5.8%	Return on Equity 113.7%

Selected Revenue Departments

Revenue Ranking - 4,894

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,913	1,404,600	642,536	2.186025
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,585	197,015	353,275	0.557682
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,745	2,133,229	1,490,142	1.431561

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	5,671	162,795	02 Capital Cost - Movable Equip	4,513	295,432
04 Employee Benefits	3,578	2,054,916	05 Administrative and General	4,919	2,494,950
06 Maintenance and Repairs	0	0	07 Operation of Plant	4,494	424,008
08/09 Laundry / Housekeeping	4,676	284,728	10/11 Dietary and Cafeteria	3,981	504,788
13 Nursing Administration	3,893	337,096	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	4,354	200,412
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 7

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231307 BARAGA COUNTY MEMORIAL HOSPITAL				Government - County	
18341 US HIGHWAY 41		9/30/2017 365 Days Settled		General Short Term	
L' ANSE, MI 49946				CR Beds 24	POS Beds 0
BARAGA		Key Performace Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	26.8%
				Length of Stay	5.5
Balance Sheet		Income Statement			
Current Assets	18,187,807	Total Charges	31,042,593	Average Wages	32.72
Fixed Assets	14,817,685	Contract Allowance	11,007,277	35.5% Medicare Part A	0.0%
Other Assets	533,288	Operating Revenue	20,035,316	64.5% Medicare Part B	12.1%
Total Assets	<u>33,538,780</u>	Operating Expense	<u>22,387,073</u>	111.7% Current Ratio	4.6
Current Liabilities	3,942,609	Operating Margin	-2,351,757	-11.7% Days to Collect	158.6
Long Term Liabilities	32,065,878	Other Income	1,683,265	8.4% Avg Payment Days	37.0
Total Equity	-2,469,707	Other Expense	0	0.0% Depreciation Rate	5.4%
Total Liab. and Equity	<u>33,538,780</u>	Net Profit or Loss	<u>(668,492)</u>	-3.3% Return on Equity	27.1%
Selected Revenue Departments				Revenue Ranking - 4,285	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,658	3,950,446	2,150,419	1.837059
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,815	1,236,930	1,942,910	0.636638
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,315	2,840,183	3,290,328	0.863191
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	2,784	2,234,720	02	Capital Cost - Movable Equip
04	Employee Benefits	2,651	3,856,994	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	4,203	375,333	10/11	Dietary and Cafeteria
13	Nursing Administration	4,065	286,641	14	Central Service and Supply
15	Pharmacy	3,170	247,438	16	Medical Records
17	Social Services	2,857	38,730	18	Other General Service Cost
19	Non Physician Anesthetists	218	215,965	20-23	Education Programs

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 8

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

23012F BATTLE CREEK VA MEDICAL CENTER

5500 ARMSTRONG ROAD

Cost Report not Filed.

BATTLE CREEK, MI 49015

CR Beds 0

POS Beds 0

CALHOUN

Key Performance Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Current Assets	0
Fixed Assets	0
Other Assets	0
Total Assets	0
Current Liabilities	0
Long Term Liabilities	0
Total Equity	0
Total Liab. and Equity	0

Income Statement

Total Charges	0
Contract Allowance	0
Operating Revenue	0
Operating Expense	0
Operating Margin	0
Other Income	0
Other Expense	0
Net Profit or Loss	0

Selected Revenue Departments

Revenue Ranking - 5,930

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line

Rank Expense

General Service Cost by Line

Rank Expense

01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 9

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

234038 BCA STONECREST CENTER			Proprietary - Partnership				
15000 GRATIOT AVENUE		12/31/2017 365 Days Settled		Psychiatric			
DETROIT, MI 48205				CR Beds 134	POS Beds 0		
WAYNE		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		96.4%			
		Length of Stay		12.4			
		Average Wages					
		53.9%		Medicare Part A 0.0%			
		46.1%		Medicare Part B 0.0%			
		84.6%		Current Ratio 2.4			
		15.4%		Days to Collect 115.4			
		0.2%		Avg Payment Days 28.7			
		0.0%		Depreciation Rate 5.5%			
		15.6%		Return on Equity 17.6%			
Balance Sheet			Income Statement				
Current Assets	4,593,382	Total Charges	68,270,623				
Fixed Assets	19,295,854	Contract Allowance	36,801,007				
Other Assets	5,991,081	Operating Revenue	31,469,616				
Total Assets	29,880,317	Operating Expense	26,617,374				
Current Liabilities	1,924,861	Operating Margin	4,852,242				
Long Term Liabilities	0	Other Income	62,301				
Total Equity	27,955,456	Other Expense	0				
Total Liab. and Equity	29,880,317	Net Profit or Loss	4,914,543				
Selected Revenue Departments			Revenue Ranking - 3,561				
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	1,917	22,163,074	68,110,500	0.325399		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	0	0	0	0.000000		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	0	0	0	0.000000		
General Service Cost by Line			General Service Cost by Line				
Rank	Expense	Rank	Expense				
01	Capital Cost - Buildings	3,226	1,706,735	02	Capital Cost - Movable Equip	4,911	181,405
04	Employee Benefits	3,044	2,901,828	05	Administrative and General	3,969	4,268,764
06	Maintenance and Repairs	0	0	07	Operation of Plant	3,050	1,117,323
08/09	Laundry / Housekeeping	3,476	600,095	10/11	Dietary and Cafeteria	3,069	776,597
13	Nursing Administration	2,167	1,152,774	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	3,937	256,283
17	Social Services	895	1,041,175	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 10

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

239806 BEAUMONT HEALTH SYSTEM

3601 W 13 MILE RD Cost Report not Filed.

ROYAL OAK, MI 48073 CR Beds 0 POS Beds 0

OAKLAND **Key Performance Ind.**

NATIONAL GOVERNMENT SERVICES Occupancy Rate 0.0%

Balance Sheet		Income Statement		Length of Stay	
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0% Medicare Part B	0.0%
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

Selected Revenue Departments

Revenue Ranking - 5,930

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 11

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230020 BEAUMONT HOSPITAL - DEARBORN

Nonprofit - Other

18101 OAKWOOD BLVD

12/31/2017 365 Days Reopened

General Short Term

DEARBORN, MI 48124

CR Beds 486 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 78.8%

Balance Sheet

Income Statement

Length of Stay 5.3

Current Assets	164,183,102	Total Charges	2,561,117,835		Average Wages	32.21
Fixed Assets	132,674,813	Contract Allowance	1,896,820,953	74.1%	Medicare Part A	19.5%
Other Assets	658,022	Operating Revenue	664,296,882	25.9%	Medicare Part B	5.7%
Total Assets	297,515,937	Operating Expense	601,573,858	90.6%	Current Ratio	3.9
Current Liabilities	41,666,064	Operating Margin	62,723,024	9.4%	Days to Collect	80.5
Long Term Liabilities	154,497,180	Other Income	11,078,417	1.7%	Avg Payment Days	9.6
Total Equity	101,352,693	Other Expense	-121,559	0.0%	Depreciation Rate	5.0%
Total Liab. and Equity	297,515,937	Net Profit or Loss	73,923,000	11.1%	Return on Equity	72.9%

Selected Revenue Departments

Revenue Ranking - 298

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	232	123,045,148	326,501,941	0.376859
31	Intensive Care Unit	1,240	8,175,730	29,499,594	0.277147
50	Operating Room	393	40,510,190	258,298,925	0.156835
52	Labor Room and Delivery Room	163	15,182,090	51,307,407	0.295904
91	Emergency Department	319	30,585,699	218,313,675	0.140100

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	447	17,284,672	02 Capital Cost - Movable Equip	335	17,032,357
04 Employee Benefits	107	99,450,717	05 Administrative and General	1,540	25,783,813
06 Maintenance and Repairs	0	0	07 Operation of Plant	256	15,102,898
08/09 Laundry / Housekeeping	290	8,915,523	10/11 Dietary and Cafeteria	160	7,805,100
13 Nursing Administration	141	11,471,361	14 Central Service and Supply	305	4,254,967
15 Pharmacy	329	9,456,624	16 Medical Records	454	4,044,597
17 Social Services	939	954,685	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	294	14,402,914

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 12

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230151 BEAUMONT HOSPITAL - FARMINGTON HILLS				Nonprofit - Other	
28050 GRAND RIVER AVENUE		12/31/2017 365 Days Settled		General Short Term	
FARMINGTON HILLS, MI 48336				CR Beds 232 POS Beds 0	
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	66.7%
				Length of Stay	4.7
				Average Wages	32.47
				Medicare Part A	18.0%
				Medicare Part B	4.5%
				Current Ratio	(7.2)
				Days to Collect	(411.3)
				Avg Payment Days	34.3
				Depreciation Rate	1.9%
				Return on Equity	-11.8%

Balance Sheet		Income Statement			
Current Assets	-392,749,625	Total Charges	1,206,521,111		
Fixed Assets	158,821,747	Contract Allowance	818,056,121	67.8%	
Other Assets	2,247,754	Operating Revenue	388,464,990	32.2%	
Total Assets	-231,680,124	Operating Expense	380,034,165	97.8%	
Current Liabilities	54,308,583	Operating Margin	8,430,825	2.2%	
Long Term Liabilities	50,671,348	Other Income	9,485,366	2.4%	
Total Equity	-336,660,055	Other Expense	-21,834,733	-5.6%	
Total Liab. and Equity	-231,680,124	Net Profit or Loss	39,750,924	10.2%	

Selected Revenue Departments			Revenue Ranking - 668		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	759	61,300,872	124,170,482	0.493683
31	Intensive Care Unit	797	13,257,770	32,168,004	0.412142
50	Operating Room	801	25,170,027	92,811,014	0.271197
52	Labor Room and Delivery Room	929	4,787,170	6,643,976	0.720528
91	Emergency Department	387	27,586,097	155,157,499	0.177794

General Service Cost by Line			General Service Cost by Line		
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	3,249	1,678,511	02 Capital Cost - Movable Equip	1,389	5,118,731
04 Employee Benefits	150	81,593,201	05 Administrative and General	2,663	9,914,973
06 Maintenance and Repairs	296	8,122,530	07 Operation of Plant	1,481	3,818,762
08/09 Laundry / Housekeeping	674	5,332,553	10/11 Dietary and Cafeteria	727	3,634,448
13 Nursing Administration	499	5,297,217	14 Central Service and Supply	467	3,086,910
15 Pharmacy	773	4,408,905	16 Medical Records	83	10,663,855
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	289	14,977,742

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 13

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230270 BEAUMONT HOSPITAL - TAYLOR

Nonprofit - Other

10000 TELEGRAPH ROAD

12/31/2017 365 Days Reopened

General Short Term

TAYLOR, MI 48180

CR Beds 83 POS Beds 0

WAYNE

Key Performance Ind.

WPS MI

Occupancy Rate 59.9%

Balance Sheet

Income Statement

Length of Stay 4.1

Current Assets	21,229,539	Total Charges	598,080,363		Average Wages	29.62
Fixed Assets	40,615,042	Contract Allowance	449,103,011	75.1%	Medicare Part A	14.7%
Other Assets	0	Operating Revenue	148,977,352	24.9%	Medicare Part B	4.3%
Total Assets	61,844,581	Operating Expense	144,633,133	97.1%	Current Ratio	1.9
Current Liabilities	11,108,343	Operating Margin	4,344,219	2.9%	Days to Collect	38.0
Long Term Liabilities	480,787	Other Income	2,485,871	1.7%	Avg Payment Days	11.2
Total Equity	50,255,451	Other Expense	-9,701	0.0%	Depreciation Rate	5.8%
Total Liab. and Equity	61,844,581	Net Profit or Loss	6,839,791	4.6%	Return on Equity	13.6%

Selected Revenue Departments

Revenue Ranking - 1,667

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,274	17,108,589	49,336,659	0.346772
31	Intensive Care Unit	1,655	5,318,899	17,915,078	0.296895
50	Operating Room	1,876	9,873,610	58,246,305	0.169515
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	1,693	8,372,981	84,787,886	0.098752

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,201	3,292,813	02 Capital Cost - Movable Equip	1,585	4,182,342
04 Employee Benefits	1,143	15,205,460	05 Administrative and General	1,993	17,257,264
06 Maintenance and Repairs	1,843	237,110	07 Operation of Plant	1,364	4,299,806
08/09 Laundry / Housekeeping	1,620	2,343,927	10/11 Dietary and Cafeteria	1,003	2,951,233
13 Nursing Administration	780	3,653,177	14 Central Service and Supply	1,206	941,431
15 Pharmacy	1,292	2,523,244	16 Medical Records	1,914	978,883
17 Social Services	2,455	93,778	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	709	3,573,759

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 14

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230176 BEAUMONT HOSPITAL - TRENTON				Nonprofit - Other	
5450 FORT STREET		12/31/2017 365 Days Settled		General Short Term	
TRENTON, MI 48183				CR Beds 165	POS Beds 0
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	54.5%
				Length of Stay	4.1
Balance Sheet		Income Statement			
Current Assets	64,030,348	Total Charges	809,733,254	Average Wages	32.37
Fixed Assets	53,940,895	Contract Allowance	620,810,420	76.7% Medicare Part A	20.6%
Other Assets	2,200,000	Operating Revenue	188,922,834	23.3% Medicare Part B	6.0%
Total Assets	120,171,243	Operating Expense	166,845,371	88.3% Current Ratio	5.6
Current Liabilities	11,428,799	Operating Margin	22,077,463	11.7% Days to Collect	118.0
Long Term Liabilities	28,030,982	Other Income	1,205,470	0.6% Avg Payment Days	11.3
Total Equity	80,711,462	Other Expense	-14,502	0.0% Depreciation Rate	6.5%
Total Liab. and Equity	120,171,243	Net Profit or Loss	23,297,435	12.3% Return on Equity	28.9%
Selected Revenue Departments				Revenue Ranking - 1,399	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,612	28,610,330	93,243,696	0.306834
31	Intensive Care Unit	1,105	9,345,222	31,458,420	0.297066
50	Operating Room	1,013	20,996,451	148,178,231	0.141697
52	Labor Room and Delivery Room	1,282	3,057,384	4,174,369	0.732418
91	Emergency Department	1,292	11,462,852	93,313,594	0.122842
General Service Cost by Line					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,363	6,317,386	02 Capital Cost - Movable Equip	1,314	5,585,243
04 Employee Benefits	662	27,095,164	05 Administrative and General	2,934	8,176,630
06 Maintenance and Repairs	0	0	07 Operation of Plant	1,347	4,360,621
08/09 Laundry / Housekeeping	1,710	2,158,839	10/11 Dietary and Cafeteria	1,563	1,971,724
13 Nursing Administration	748	3,765,374	14 Central Service and Supply	1,314	827,465
15 Pharmacy	1,384	2,272,043	16 Medical Records	1,756	1,113,811
17 Social Services	1,914	244,025	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	644	4,270,065

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 15

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230142 BEAUMONT HOSPITAL - WAYNE

Nonprofit - Other

33155 ANNAPOLIS AVE

12/31/2017 365 Days Reopened

General Short Term

WAYNE, MI 48184

CR Beds 152 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 54.2%

Balance Sheet

Income Statement

Length of Stay 4.1

Current Assets 24,170,616

Total Charges 719,692,606

Average Wages 32.81

Fixed Assets 34,835,674

Contract Allowance 547,089,192

76.0% Medicare Part A 16.5%

Other Assets 0

Operating Revenue 172,603,414

24.0% Medicare Part B 6.2%

Total Assets 59,006,290

Operating Expense 170,564,029

98.8% Current Ratio 3.1

Current Liabilities 7,747,464

Operating Margin 2,039,385

1.2% Days to Collect 39.8

Long Term Liabilities 0

Other Income 2,447,703

1.4% Avg Payment Days 6.5

Total Equity 51,258,826

Other Expense -35,921

0.0% Depreciation Rate 6.4%

Total Liab. and Equity 59,006,290

Net Profit or Loss 4,523,009

2.6% Return on Equity 8.8%

Selected Revenue Departments

Revenue Ranking - 1,514

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,551	30,009,164	87,567,147	0.342699
31	Intensive Care Unit	1,423	6,830,132	21,379,466	0.319472
50	Operating Room	1,871	9,919,091	62,271,043	0.159289
52	Labor Room and Delivery Room	1,006	4,355,422	7,122,761	0.611479
91	Emergency Department	665	19,619,566	130,404,750	0.150451

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,188	3,309,465	02 Capital Cost - Movable Equip	1,331	5,484,022
04 Employee Benefits	1,022	17,593,463	05 Administrative and General	1,813	19,969,533
06 Maintenance and Repairs	2,009	96,268	07 Operation of Plant	1,228	4,883,068
08/09 Laundry / Housekeeping	1,599	2,377,396	10/11 Dietary and Cafeteria	1,425	2,157,393
13 Nursing Administration	462	5,606,047	14 Central Service and Supply	1,376	753,130
15 Pharmacy	1,181	2,811,441	16 Medical Records	1,696	1,168,710
17 Social Services	1,360	533,568	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	652	4,216,625

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 16

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230089 BEAUMONT HOSPITAL, GROSSE POINTE				Nonprofit - Other	
468 CADIEUX RD		12/31/2017 365 Days Settled		General Short Term	
GROSSE POINTE, MI 48230				CR Beds 249	POS Beds 0
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	51.0%
				Length of Stay	3.9
Balance Sheet		Income Statement		Average Wages	32.60
Current Assets	61,238,184	Total Charges	780,850,834	71.8%	Medicare Part A 20.1%
Fixed Assets	107,315,517	Contract Allowance	560,564,531	28.2%	Medicare Part B 6.5%
Other Assets	3,778,030	Operating Revenue	220,286,303	97.7%	Current Ratio 7.7
Total Assets	172,331,731	Operating Expense	215,247,456	2.3%	Days to Collect 91.3
Current Liabilities	7,916,251	Operating Margin	5,038,847	2.6%	Avg Payment Days 6.0
Long Term Liabilities	509,761	Other Income	5,690,370	0.0%	Depreciation Rate 7.1%
Total Equity	163,905,719	Other Expense	-66,039	4.9%	Return on Equity 6.6%
Total Liab. and Equity	172,331,731	Net Profit or Loss	10,795,256		
Selected Revenue Departments				Revenue Ranking - 1,240	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,095	45,169,235	101,050,076	0.446999
31	Intensive Care Unit	1,545	5,996,240	16,737,310	0.358256
50	Operating Room	1,095	19,498,154	41,637,711	0.468281
52	Labor Room and Delivery Room	984	4,458,696	2,765,364	1.612336
91	Emergency Department	1,156	12,727,370	110,468,184	0.115213
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	529	15,221,500	02	Capital Cost - Movable Equip 7,104,052
04	Employee Benefits	850	21,498,128	05	Administrative and General 23,380,146
06	Maintenance and Repairs	1,391	740,794	07	Operation of Plant 3,343,114
08/09	Laundry / Housekeeping	1,666	2,250,690	10/11	Dietary and Cafeteria 2,031,027
13	Nursing Administration	1,537	1,792,968	14	Central Service and Supply 3,278,118
15	Pharmacy	1,022	3,348,217	16	Medical Records 3,899,724
17	Social Services	0	0	18	Other General Service Cost 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 6,350,861

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 17

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230130 BEAUMONT HOSPITAL, ROYAL OAK

Nonprofit - Other

3601 W THIRTEEN MILE RD

12/31/2017 365 Days Reopened

General Short Term

ROYAL OAK, MI 48073

CR Beds 860 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 79.4%

Balance Sheet

Income Statement

Length of Stay 5.2

Current Assets 495,286,201

Total Charges 4,534,047,751

Average Wages 32.84

Fixed Assets 629,072,711

Contract Allowance 3,060,741,032

67.5% Medicare Part A 18.8%

Other Assets 754,930,833

Operating Revenue 1,473,306,719

32.5% Medicare Part B 4.9%

Total Assets 1,879,289,745

Operating Expense 1,450,182,389

98.4% Current Ratio 12.3

Current Liabilities 40,115,735

Operating Margin 23,124,330

1.6% Days to Collect 72.9

Long Term Liabilities 24,343,319

Other Income 49,271,960

3.3% Avg Payment Days 5.6

Total Equity 1,814,830,691

Other Expense 919,689

0.1% Depreciation Rate 4.3%

Total Liab. and Equity 1,879,289,745

Net Profit or Loss 71,476,601

4.9% Return on Equity 3.9%

Selected Revenue Departments

Revenue Ranking - 66

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	53	226,367,468	556,143,465	0.407031
31	Intensive Care Unit	67	65,869,059	259,822,463	0.253516
50	Operating Room	24	143,378,561	368,733,933	0.388840
52	Labor Room and Delivery Room	1,515	2,165,267	13,905,946	0.155708
91	Emergency Department	144	42,089,894	322,161,568	0.130648

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	20	85,816,223	02 Capital Cost - Movable Equip	52	42,283,743
04 Employee Benefits	73	122,968,078	05 Administrative and General	202	135,889,742
06 Maintenance and Repairs	86	17,137,853	07 Operation of Plant	539	9,539,929
08/09 Laundry / Housekeeping	203	10,790,304	10/11 Dietary and Cafeteria	44	13,361,657
13 Nursing Administration	420	6,036,159	14 Central Service and Supply	68	13,032,932
15 Pharmacy	1,742	1,531,032	16 Medical Records	23	17,520,986
17 Social Services	636	1,651,767	18 Other General Service Cost	62	18,429,976
19 Non Physician Anesthetists	0	0	20-23 Education Programs	113	40,723,283

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 18

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230269 BEAUMONT HOSPITAL, TROY

Nonprofit - Other

44201 DEQUINDRE ROAD

12/31/2017 365 Days Reopened

General Short Term

TROY, MI 48085

CR Beds 463 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 78.9%

Balance Sheet

Income Statement

Length of Stay 4.3

Current Assets 227,349,313

Total Charges 2,389,018,276

Average Wages 32.54

Fixed Assets 370,546,559

Contract Allowance 1,672,622,963

70.0% Medicare Part A 17.0%

Other Assets 0

Operating Revenue 716,395,313

30.0% Medicare Part B 4.9%

Total Assets 597,895,872

Operating Expense 668,812,978

93.4% Current Ratio 9.6

Current Liabilities 23,571,683

Operating Margin 47,582,335

6.6% Days to Collect 109.5

Long Term Liabilities 12,901

Other Income 14,781,433

2.1% Avg Payment Days 5.2

Total Equity 574,311,288

Other Expense -98,805

0.0% Depreciation Rate 5.4%

Total Liab. and Equity 597,895,872

Net Profit or Loss 62,462,573

8.7% Return on Equity 10.9%

Selected Revenue Departments

Revenue Ranking - 260

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	204	128,898,953	289,969,809	0.444525
31	Intensive Care Unit	338	25,568,259	69,225,276	0.369349
50	Operating Room	184	64,119,334	149,894,853	0.427762
52	Labor Room and Delivery Room	220	13,210,486	20,882,021	0.632625
91	Emergency Department	251	34,390,684	269,421,670	0.127646

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	60	52,505,052	02 Capital Cost - Movable Equip	277	19,271,056
04 Employee Benefits	221	62,099,464	05 Administrative and General	590	64,709,345
06 Maintenance and Repairs	79	17,685,068	07 Operation of Plant	1,293	4,555,574
08/09 Laundry / Housekeeping	632	5,544,324	10/11 Dietary and Cafeteria	525	4,447,582
13 Nursing Administration	740	3,795,386	14 Central Service and Supply	162	7,073,896
15 Pharmacy	479	6,866,453	16 Medical Records	138	8,427,112
17 Social Services	1,169	693,671	18 Other General Service Cost	197	3,160,289
19 Non Physician Anesthetists	0	0	20-23 Education Programs	608	4,780,560

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 19

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231321 BELL HOSPITAL		Proprietary - Corporation			
901 LAKESHORE DRIVE		6/30/2017 365 Days Settled		General Short Term	
ISHPEMING, MI 49849				CR Beds 21	POS Beds 0
MARQUETTE		Key Performance Ind.			
				Occupancy Rate	37.1%
				Length of Stay	3.4
				Average Wages	
				48.2%	Medicare Part A 0.0%
				51.8%	Medicare Part B 6.3%
				97.4%	Current Ratio 1.4
				2.6%	Days to Collect 33.2
				1.9%	Avg Payment Days 28.2
				0.0%	Depreciation Rate 12.5%
				4.5%	Return on Equity 16.1%
Balance Sheet		Income Statement			
Current Assets	5,288,578	Total Charges	87,220,577		
Fixed Assets	25,713,894	Contract Allowance	42,068,648		
Other Assets	4,399,159	Operating Revenue	45,151,929		
Total Assets	35,401,631	Operating Expense	43,959,753		
Current Liabilities	3,730,785	Operating Margin	1,192,176		
Long Term Liabilities	19,060,815	Other Income	841,550		
Total Equity	12,610,031	Other Expense	0		
Total Liab. and Equity	35,401,631	Net Profit or Loss	2,033,726		
		Revenue Ranking - 3,082			
Selected Revenue Departments					
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,967	3,288,842	3,771,000	0.872141
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	2,457	6,061,211	13,676,129	0.443196
52	Labor Room and Delivery Room	2,341	414,262	945,961	0.437927
91	Emergency Department	3,549	2,468,735	4,547,540	0.542873
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,177	879,882	02 Capital Cost - Movable Equip	1,751	3,592,245
04 Employee Benefits	3,273	2,506,169	05 Administrative and General	3,634	5,144,547
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,749	1,409,249
08/09 Laundry / Housekeeping	3,183	735,261	10/11 Dietary and Cafeteria	4,336	414,720
13 Nursing Administration	3,492	489,510	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	2,375	708,165
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 20

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230125 BERRIEN GENERAL HOSPITAL

6418 DEANS HILL RD Cost Report not Filed.

BERRIEN CENTER, MI 49102 CR Beds 0 POS Beds 0

BERRIEN **Key Performance Ind.**

NATIONAL GOVERNMENT SERVICES Occupancy Rate 0.0%

Balance Sheet		Income Statement			
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0% Medicare Part B	0.0%
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

Selected Revenue Departments			Revenue Ranking - 5,930		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 21

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231315 BORGESS-LEE MEMORIAL HOSPITAL			Nonprofit - Church		
420 W HIGH STREET		6/30/2017 365 Days Reopened		General Short Term	
DOWAGIAC, MI 49047				CR Beds 20	POS Beds 0
CASS		Key Performace Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	11.9%
				Length of Stay	3.2
Balance Sheet		Income Statement			
Current Assets	5,146,223	Total Charges	62,994,447		
Fixed Assets	6,526,108	Contract Allowance	35,622,764	56.5%	
Other Assets	1,603,180	Operating Revenue	27,371,683	43.5%	
Total Assets	<u>13,275,511</u>	Operating Expense	<u>25,922,414</u>	94.7%	
Current Liabilities	7,063,642	Operating Margin	1,449,269	5.3%	
Long Term Liabilities	4,271,305	Other Income	484,991	1.8%	
Total Equity	<u>1,940,564</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>13,275,511</u>	Net Profit or Loss	<u>1,934,260</u>	7.1%	
Selected Revenue Departments			Revenue Ranking - 3,770		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,401	2,530,009	954,884	2.649546
31	Intensive Care Unit	2,900	861,807	208,404	4.135271
50	Operating Room	3,760	1,371,891	3,218,542	0.426246
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,079	3,283,419	9,455,710	0.347242
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	4,836	526,957	02	Capital Cost - Movable Equip
04	Employee Benefits	3,049	2,892,330	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	4,700	281,143	10/11	Dietary and Cafeteria
13	Nursing Administration	3,967	314,930	14	Central Service and Supply
15	Pharmacy	1,713	1,586,878	16	Medical Records
17	Social Services	2,383	106,696	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 22

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230117 BORGESS MEDICAL CENTER			Nonprofit - Church		
1521 GULL ROAD		6/30/2017 365 Days Reopened		General Short Term	
KALAMAZOO, MI 49048				CR Beds 252	POS Beds 0
KALAMAZOO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	64.4%
				Length of Stay	4.0
Balance Sheet		Income Statement			
Current Assets	86,751,293	Total Charges	1,533,365,740	Average Wages	28.32
Fixed Assets	114,456,461	Contract Allowance	1,125,899,795	73.4% Medicare Part A	20.9%
Other Assets	67,379,613	Operating Revenue	407,465,945	26.6% Medicare Part B	8.4%
Total Assets	<u>268,587,367</u>	Operating Expense	<u>381,456,739</u>	93.6% Current Ratio	0.9
Current Liabilities	100,840,313	Operating Margin	26,009,206	6.4% Days to Collect	366.5
Long Term Liabilities	229,973,726	Other Income	45,307,432	11.1% Avg Payment Days	22.6
Total Equity	<u>-62,226,672</u>	Other Expense	0	0.0% Depreciation Rate	7.0%
Total Liab. and Equity	<u>268,587,367</u>	Net Profit or Loss	<u>71,316,638</u>	17.5% Return on Equity	-114.6%
Selected Revenue Departments			Revenue Ranking - 631		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	718	64,250,554	103,057,766	0.623442
31	Intensive Care Unit	1,379	7,099,196	22,554,366	0.314759
50	Operating Room	316	47,228,743	297,120,411	0.158955
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	920	15,400,098	105,076,391	0.146561
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	693	12,140,630	02 Capital Cost - Movable Equip	1,011	7,553,244
04 Employee Benefits	442	37,339,879	05 Administrative and General	345	91,414,025
06 Maintenance and Repairs	78	17,688,722	07 Operation of Plant	2,067	2,370,179
08/09 Laundry / Housekeeping	973	3,964,121	10/11 Dietary and Cafeteria	827	3,399,482
13 Nursing Administration	735	3,800,373	14 Central Service and Supply	1,109	1,054,802
15 Pharmacy	715	4,710,252	16 Medical Records	300	5,178,642
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	227	19,893,319

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 23

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

232034 BORGESS PIPP HOSPITAL			Nonprofit - Church		
411 NAOMI STREET		6/30/2017 365 Days Settled		General Long Term	
PLAINWELL, MI 49080				CR Beds 43	POS Beds 0
ALLEGAN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	27.6%
				Length of Stay	27.6
Balance Sheet		Income Statement			
Current Assets	86,751,293	Total Charges	67,756,091	Average Wages	
Fixed Assets	114,456,463	Contract Allowance	49,855,724	73.6%	Medicare Part A 0.0%
Other Assets	67,379,611	Operating Revenue	17,900,367	26.4%	Medicare Part B 2.6%
Total Assets	268,587,367	Operating Expense	16,191,436	90.5%	Current Ratio 0.9
Current Liabilities	100,840,313	Operating Margin	1,708,931	9.5%	Days to Collect 8,342.5
Long Term Liabilities	229,973,726	Other Income	27,694	0.2%	Avg Payment Days 533.5
Total Equity	-62,226,672	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	268,587,367	Net Profit or Loss	1,736,625	9.7%	Return on Equity -2.8%
Selected Revenue Departments			Revenue Ranking - 4,479		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,689	3,872,553	9,807,144	0.394871
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	4,042	1,581,253	15,309,823	0.103284
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	5,964	36,338	02	Capital Cost - Movable Equip 5,261 86,742
04	Employee Benefits	5,155	494,880	05	Administrative and General 4,699 2,849,458
06	Maintenance and Repairs	1,828	249,711	07	Operation of Plant 0 0
08/09	Laundry / Housekeeping	4,910	243,932	10/11	Dietary and Cafeteria 4,699 332,882
13	Nursing Administration	0	0	14	Central Service and Supply 3,722 216
15	Pharmacy	2,886	387,932	16	Medical Records 5,748 3,257
17	Social Services	0	0	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 24

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230279 BRIGHTON HOSPITAL			Nonprofit - Other				
12851 GRAND RIVER RD		6/30/2017 365 Days Settled		General Short Term			
BRIGHTON, MI 48116				CR Beds 99	POS Beds 0		
LIVINGSTON		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		42.9%			
		Length of Stay		6.6			
		Average Wages		25.21			
		42.4% Medicare Part A		2.8%			
		57.6% Medicare Part B		0.0%			
		111.1% Current Ratio		0.7			
		-11.1% Days to Collect		117.2			
		4.7% Avg Payment Days		31.6			
		0.5% Depreciation Rate		2.8%			
		-6.9% Return on Equity		-103.2%			
Balance Sheet			Income Statement				
Current Assets	2,107,709	Total Charges	23,887,235				
Fixed Assets	2,833,576	Contract Allowance	10,128,433				
Other Assets	586,028	Operating Revenue	13,758,802				
Total Assets	<u>5,527,313</u>	Operating Expense	15,284,079				
Current Liabilities	2,874,186	Operating Margin	-1,525,277				
Long Term Liabilities	1,731,576	Other Income	649,047				
Total Equity	921,551	Other Expense	75,000				
Total Liab. and Equity	<u>5,527,313</u>	Net Profit or Loss	(951,230)				
Selected Revenue Departments			Revenue Ranking - 4,881				
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	2,990	10,253,159	19,827,625	0.517115		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	0	0	0	0.000000		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	0	0	0	0.000000		
General Service Cost by Line			General Service Cost by Line				
Rank	Expense	Rank	Expense	Rank	Expense		
01	Capital Cost - Buildings	5,441	256,876	02	Capital Cost - Movable Equip	4,261	373,385
04	Employee Benefits	3,590	2,045,242	05	Administrative and General	3,874	4,495,916
06	Maintenance and Repairs	1,440	668,253	07	Operation of Plant	4,420	447,831
08/09	Laundry / Housekeeping	3,606	547,687	10/11	Dietary and Cafeteria	2,717	962,081
13	Nursing Administration	0	0	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	4,356	200,238
17	Social Services	0	0	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 25

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230075 BRONSON BATTLE CREEK HOSPITAL

Nonprofit - Other

300 NORTH AVENUE

12/31/2017 365 Days Settled

General Short Term

BATTLE CREEK, MI 49017

CR Beds 139 POS Beds 0

CALHOUN

Key Performance Ind.

TRAVELERS (NEW YORK)

Occupancy Rate 53.8%

Balance Sheet

Income Statement

Length of Stay 4.0

Current Assets	50,390,936	Total Charges	642,834,183		Average Wages	34.73
Fixed Assets	84,775,852	Contract Allowance	479,064,130	74.5%	Medicare Part A	16.6%
Other Assets	1,243,517	Operating Revenue	163,770,053	25.5%	Medicare Part B	13.7%
Total Assets	136,410,305	Operating Expense	248,772,000	151.9%	Current Ratio	2.6
Current Liabilities	19,062,743	Operating Margin	-85,001,947	-51.9%	Days to Collect	131.1
Long Term Liabilities	35,766,409	Other Income	68,623,796	41.9%	Avg Payment Days	26.9
Total Equity	81,581,153	Other Expense	-151	0.0%	Depreciation Rate	11.0%
Total Liab. and Equity	136,410,305	Net Profit or Loss	(16,378,000)	-10.0%	Return on Equity	-20.1%

Selected Revenue Departments

Revenue Ranking - 1,568

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,431	33,965,169	75,606,832	0.449234
31	Intensive Care Unit	1,586	5,751,364	18,717,059	0.307279
50	Operating Room	1,344	15,686,194	76,653,777	0.204637
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	1,384	10,849,734	60,192,330	0.180251

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,153	7,727,416	02 Capital Cost - Movable Equip	966	7,905,349
04 Employee Benefits	675	26,703,450	05 Administrative and General	1,376	29,661,503
06 Maintenance and Repairs	795	2,665,407	07 Operation of Plant	1,506	3,739,151
08/09 Laundry / Housekeeping	1,186	3,308,060	10/11 Dietary and Cafeteria	943	3,086,131
13 Nursing Administration	1,562	1,750,505	14 Central Service and Supply	477	3,020,436
15 Pharmacy	3,354	150,064	16 Medical Records	1,364	1,542,683
17 Social Services	445	2,281,753	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	1,288	267,165

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 26

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231332 BRONSON LAKEVIEW HOSPITAL			Nonprofit - Other		
408 HAZEN STREET		12/31/2017 365 Days Reopened		General Short Term	
PAW PAW, MI 49079				CR Beds 25	POS Beds 0
VAN BUREN		Key Performance Ind.			
WPS MI				Occupancy Rate	17.3%
				Length of Stay	2.6
Balance Sheet		Income Statement			
Current Assets	11,803,969	Total Charges	111,352,456	Average Wages	
Fixed Assets	14,954,406	Contract Allowance	58,744,321	52.8%	Medicare Part A 0.0%
Other Assets	-1,295,384	Operating Revenue	52,608,135	47.2%	Medicare Part B 3.2%
Total Assets	25,462,991	Operating Expense	47,515,606	90.3%	Current Ratio 2.9
Current Liabilities	4,010,683	Operating Margin	5,092,529	9.7%	Days to Collect 150.8
Long Term Liabilities	0	Other Income	766,399	1.5%	Avg Payment Days 30.8
Total Equity	21,452,308	Other Expense	-1	0.0%	Depreciation Rate 3.8%
Total Liab. and Equity	25,462,991	Net Profit or Loss	5,858,929	11.1%	Return on Equity 27.3%
Selected Revenue Departments			Revenue Ranking - 2,896		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,829	3,567,390	2,980,451	1.196930
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,464	2,003,793	9,528,625	0.210292
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,768	3,980,369	19,357,446	0.205625
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	2,704	2,358,695	02	Capital Cost - Movable Equip 2,525 1,687,735
04	Employee Benefits	2,823	3,387,595	05	Administrative and General 3,079 7,339,096
06	Maintenance and Repairs	1,395	735,842	07	Operation of Plant 4,107 557,224
08/09	Laundry / Housekeeping	3,328	657,804	10/11	Dietary and Cafeteria 3,089 768,549
13	Nursing Administration	2,525	915,722	14	Central Service and Supply 2,201 263,902
15	Pharmacy	2,588	567,507	16	Medical Records 3,888 263,879
17	Social Services	1,776	301,871	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 27

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230017 BRONSON METHODIST HOSPITAL				Nonprofit - Other	
601 JOHN STREET		12/31/2017 365 Days Audited		General Short Term	
KALAMAZOO, MI 49007				CR Beds 307	POS Beds 0
KALAMAZOO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	70.5%
Balance Sheet		Income Statement		Length of Stay	4.1
Current Assets	663,056,000	Total Charges	1,692,170,680	Average Wages	41.60
Fixed Assets	270,958,000	Contract Allowance	1,155,186,617	68.3%	Medicare Part A 15.6%
Other Assets	65,541,000	Operating Revenue	536,984,063	31.7%	Medicare Part B 6.0%
Total Assets	999,555,000	Operating Expense	800,314,001	149.0%	Current Ratio 8.2
Current Liabilities	80,989,000	Operating Margin	-263,329,938	-49.0%	Days to Collect 89.3
Long Term Liabilities	243,568,000	Other Income	327,909,751	61.1%	Avg Payment Days 23.6
Total Equity	674,998,000	Other Expense	521	0.0%	Depreciation Rate 6.2%
Total Liab. and Equity	999,555,000	Net Profit or Loss	64,579,292	12.0%	Return on Equity 9.6%
Selected Revenue Departments				Revenue Ranking - 407	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	349	100,299,281	280,043,005	0.358157
31	Intensive Care Unit	478	19,833,594	60,271,273	0.329072
50	Operating Room	133	75,671,782	246,015,738	0.307589
52	Labor Room and Delivery Room	286	11,555,413	31,723,883	0.364250
91	Emergency Department	411	26,711,595	111,261,161	0.240080
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	284	23,452,912	02	Capital Cost - Movable Equip 243 20,664,943
04	Employee Benefits	125	90,789,675	05	Administrative and General 482 73,736,203
06	Maintenance and Repairs	480	5,112,075	07	Operation of Plant 1,240 4,814,588
08/09	Laundry / Housekeeping	307	8,689,199	10/11	Dietary and Cafeteria 615 4,030,361
13	Nursing Administration	424	5,952,621	14	Central Service and Supply 226 5,343,526
15	Pharmacy	0	0	16	Medical Records 491 3,806,553
17	Social Services	112	6,063,598	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 118 39,898,908

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 28

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230085 BRONSON SOUTH HAVEN HOSPITAL			Government - Other		
955 S BAILEY AVE		12/31/2017 365 Days Reopened		General Short Term	
SOUTH HAVEN, MI 49090		CR Beds 49		POS Beds 0	
VAN BUREN		Key Performance Ind.			
WPS MI		Occupancy Rate		7.7%	
Balance Sheet		Income Statement		Length of Stay	
				2.3	
Current Assets	5,994,863	Total Charges	80,924,572	Average Wages	36.13
Fixed Assets	16,981,992	Contract Allowance	45,903,663	56.7%	Medicare Part A
Other Assets	14,145	Operating Revenue	35,020,909	43.3%	Medicare Part B
Total Assets	<u>22,991,000</u>	Operating Expense	<u>38,908,856</u>	111.1%	Current Ratio
Current Liabilities	4,861,601	Operating Margin	-3,887,947	-11.1%	Days to Collect
Long Term Liabilities	0	Other Income	21,461,171	61.3%	Avg Payment Days
Total Equity	<u>18,129,399</u>	Other Expense	-776	0.0%	Depreciation Rate
Total Liab. and Equity	<u>22,991,000</u>	Net Profit or Loss	<u>17,574,000</u>	50.2%	Return on Equity
					96.9%
Selected Revenue Departments			Revenue Ranking - 3,417		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,013	3,207,726	1,665,770	1.925672
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,005	3,566,278	10,985,445	0.324637
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,630	2,339,748	10,223,793	0.228853
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,951	472,421	02 Capital Cost - Movable Equip	2,997	1,064,098
04 Employee Benefits	3,310	2,444,342	05 Administrative and General	2,991	7,839,317
06 Maintenance and Repairs	837	2,464,979	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	5,657	112,677	10/11 Dietary and Cafeteria	5,487	176,789
13 Nursing Administration	3,405	524,856	14 Central Service and Supply	2,362	220,448
15 Pharmacy	2,867	400,445	16 Medical Records	3,554	328,544
17 Social Services	1,707	334,905	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 29

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

234025 CARO CENTER		Government - State			
2000 CHAMBERS, BOX A		9/30/2017 365 Days Settled		Psychiatric	
CARO, MI 48723				CR Beds 148	POS Beds 0
TUSCOLA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	94.8%
				Length of Stay	234.9
Balance Sheet		Income Statement			
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	240,551	Contract Allowance	0	0.0%	Medicare Part A
Other Assets	0	Operating Revenue	0	0.0%	Medicare Part B
Total Assets	240,551	Operating Expense	49,606,954	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	-49,606,954	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	49,606,954	0.0%	Avg Payment Days
Total Equity	240,551	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	240,551	Net Profit or Loss	0	0.0%	Return on Equity
				0.0%	0.0%
Selected Revenue Departments			Revenue Ranking - 5,930		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,062	46,220,216	39,607,855	1.166946
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	5,792	109,101	02 Capital Cost - Movable Equip	4,750	220,659
04 Employee Benefits	5,857	2,897	05 Administrative and General	2,599	10,370,147
06 Maintenance and Repairs	1,255	1,005,083	07 Operation of Plant	2,887	1,280,059
08/09 Laundry / Housekeeping	2,138	1,567,449	10/11 Dietary and Cafeteria	1,688	1,824,853
13 Nursing Administration	397	6,331,877	14 Central Service and Supply	1,582	586,587
15 Pharmacy	2,467	650,265	16 Medical Records	2,408	688,657
17 Social Services	843	1,134,959	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 30

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231329 CARO COMMUNITY HOSPITAL			Nonprofit - Other		
401 N HOOPER STREET		12/31/2017 365 Days Settled		General Short Term	
CARO, MI 48723				CR Beds 25	POS Beds 0
TUSCOLA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	3.4%
				Length of Stay	2.6
Balance Sheet		Income Statement			
Current Assets	3,287,634	Total Charges	24,214,345	Average Wages	
Fixed Assets	5,770,091	Contract Allowance	10,212,513	42.2%	Medicare Part A 0.0%
Other Assets	608,535	Operating Revenue	14,001,832	57.8%	Medicare Part B 23.8%
Total Assets	9,666,260	Operating Expense	15,147,611	108.2%	Current Ratio 1.3
Current Liabilities	2,623,179	Operating Margin	-1,145,779	-8.2%	Days to Collect 52.0
Long Term Liabilities	1,567,054	Other Income	338,826	2.4%	Avg Payment Days 40.8
Total Equity	5,476,027	Other Expense	0	0.0%	Depreciation Rate 1.5%
Total Liab. and Equity	9,666,260	Net Profit or Loss	(806,953)	-5.8%	Return on Equity -14.7%
Selected Revenue Departments			Revenue Ranking - 4,860		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,345	2,627,021	301,579	8.710888
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,969	955,430	1,782,465	0.536016
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,522	2,518,684	7,392,433	0.340711
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	5,527	224,830	02	Capital Cost - Movable Equip 7,986
04	Employee Benefits	3,594	2,037,357	05	Administrative and General 3,303,399
06	Maintenance and Repairs	0	0	07	Operation of Plant 574,581
08/09	Laundry / Housekeeping	5,447	156,121	10/11	Dietary and Cafeteria 204,113
13	Nursing Administration	4,120	269,087	14	Central Service and Supply 0
15	Pharmacy	0	0	16	Medical Records 3,805 277,037
17	Social Services	2,850	40,294	18	Other General Service Cost 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 31

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

233300 CHILDREN'S HOSPITAL OF MICHIGAN

Proprietary - Corporation

3901 BEAUBIEN STREET

12/31/2017 365 Days Reopened

Children

DETROIT, MI 48201

CR Beds 123 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 67.1%

Balance Sheet

Income Statement

Length of Stay 5.1

Current Assets	85,686,379	Total Charges	1,070,822,458	Average Wages	31.60
Fixed Assets	295,231,912	Contract Allowance	694,142,617	64.8%	Medicare Part A 0.0%
Other Assets	185,540	Operating Revenue	376,679,841	35.2%	Medicare Part B 0.3%
Total Assets	381,103,831	Operating Expense	371,442,145	98.6%	Current Ratio 1.1
Current Liabilities	77,527,526	Operating Margin	5,237,696	1.4%	Days to Collect 91.2
Long Term Liabilities	170,847,093	Other Income	14,684,013	3.9%	Avg Payment Days 46.6
Total Equity	132,729,212	Other Expense	0	0.0%	Depreciation Rate 8.6%
Total Liab. and Equity	381,103,831	Net Profit or Loss	19,921,709	5.3%	Return on Equity 15.0%

Selected Revenue Departments

Revenue Ranking - 691

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,287	38,154,143	50,903,163	0.749544
31	Intensive Care Unit	294	28,329,578	59,254,585	0.478099
50	Operating Room	621	30,286,387	173,378,501	0.174684
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	500	23,761,774	114,143,715	0.208174

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	616	13,320,998	02 Capital Cost - Movable Equip	319	17,475,905
04 Employee Benefits	694	25,942,165	05 Administrative and General	637	60,950,792
06 Maintenance and Repairs	1,183	1,172,711	07 Operation of Plant	274	14,566,055
08/09 Laundry / Housekeeping	351	8,077,505	10/11 Dietary and Cafeteria	818	3,421,688
13 Nursing Administration	388	6,447,533	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	385	4,513,360
17 Social Services	929	985,377	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	203	23,545,014

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 32

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

239802 CHILDRENS OF MI TRANSPLANT

3901 BEAUBIEN BLVD

Cost Report not Filed.

DETROIT, MI 48201

CR Beds 0

POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate

0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0% Medicare Part B	0.0%
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

Selected Revenue Departments

Revenue Ranking - 5,930

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 33

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230239 CHIPPEWA COUNTY WAR MEMORIAL HOSPITAL				Nonprofit - Other	
500 OSBORN BLVD		12/31/2017 365 Days Settled		General Short Term	
SAULT SAINTE MARIE, MI 49783				CR Beds 76	POS Beds 0
CHIPPEWA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	32.3%
				Length of Stay	3.9
Balance Sheet		Income Statement			
Current Assets	24,477,188	Total Charges	257,648,887	Average Wages	28.24
Fixed Assets	41,574,943	Contract Allowance	153,152,931	59.4%	Medicare Part A 9.4%
Other Assets	10,818,426	Operating Revenue	104,495,956	40.6%	Medicare Part B 8.9%
Total Assets	<u>76,870,557</u>	Operating Expense	108,882,717	104.2%	Current Ratio 1.6
Current Liabilities	15,305,460	Operating Margin	-4,386,761	-4.2%	Days to Collect 47.3
Long Term Liabilities	34,068,805	Other Income	2,680,071	2.6%	Avg Payment Days 32.4
Total Equity	27,496,292	Other Expense	0	0.0%	Depreciation Rate 4.4%
Total Liab. and Equity	<u>76,870,557</u>	Net Profit or Loss	<u>(1,706,690)</u>	-1.6%	Return on Equity -6.2%
Selected Revenue Departments				Revenue Ranking - 2,051	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,056	9,894,537	7,807,766	1.267269
31	Intensive Care Unit	2,456	2,121,729	2,731,924	0.776643
50	Operating Room	2,417	6,264,231	20,781,584	0.301432
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	1,902	7,181,756	13,507,307	0.531694
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	2,230	3,224,309	02	Capital Cost - Movable Equip 1,678,253
04	Employee Benefits	1,769	8,300,156	05	Administrative and General 9,590,562
06	Maintenance and Repairs	0	0	07	Operation of Plant 2,429,919
08/09	Laundry / Housekeeping	2,631	1,092,849	10/11	Dietary and Cafeteria 1,481,180
13	Nursing Administration	2,725	805,083	14	Central Service and Supply 0
15	Pharmacy	0	0	16	Medical Records 1,016,213
17	Social Services	1,513	431,904	18	Other General Service Cost 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 34

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230022 COMMUNITY HEALTH CENTER OF BRANCH COUNTY				Nonprofit - Other	
274 E CHICAGO ST		12/31/2017 365 Days Reopened		General Short Term	
COLDWATER, MI 49036				CR Beds 67	POS Beds 0
BRANCH		Key Performance Ind.			
WPS MI				Occupancy Rate	39.5%
				Length of Stay	3.9
Balance Sheet		Income Statement		Average Wages	28.95
Current Assets	21,440,717	Total Charges	199,638,082	69.2%	Medicare Part A
Fixed Assets	23,071,545	Contract Allowance	138,170,548	30.8%	Medicare Part B
Other Assets	5,560,991	Operating Revenue	61,467,534	98.8%	Current Ratio
Total Assets	50,073,253	Operating Expense	60,755,166	1.2%	Days to Collect
Current Liabilities	15,006,419	Operating Margin	712,368	4.0%	Avg Payment Days
Long Term Liabilities	13,731,644	Other Income	2,461,383	0.0%	Depreciation Rate
Total Equity	21,335,190	Other Expense	0	5.2%	Return on Equity
Total Liab. and Equity	50,073,253	Net Profit or Loss	3,173,751		
Selected Revenue Departments				Revenue Ranking - 2,719	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,318	8,565,470	8,677,109	0.987134
31	Intensive Care Unit	2,556	1,823,883	2,318,825	0.786555
50	Operating Room	2,857	4,122,996	12,709,579	0.324401
52	Labor Room and Delivery Room	2,309	448,265	1,069,397	0.419175
91	Emergency Department	2,777	3,951,467	16,736,267	0.236102
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	3,131	1,786,953	02	Capital Cost - Movable Equip
04	Employee Benefits	3,513	2,145,702	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	2,739	1,004,785	10/11	Dietary and Cafeteria
13	Nursing Administration	3,589	452,699	14	Central Service and Supply
15	Pharmacy	1,756	1,508,583	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs
				1,142	594,910

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 35

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230070 COVENANT MEDICAL CENTER

Nonprofit - Church

1447 N HARRISON

6/30/2017 365 Days Reopened

General Short Term

SAGINAW, MI 48602

CR Beds 317 POS Beds 0

SAGINAW

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 79.2%

Balance Sheet

Income Statement

Length of Stay 5.1

Current Assets	123,121,665	Total Charges	2,093,783,911		Average Wages	33.65
Fixed Assets	168,329,821	Contract Allowance	1,502,247,558	71.7%	Medicare Part A	17.8%
Other Assets	391,222,422	Operating Revenue	591,536,353	28.3%	Medicare Part B	5.8%
Total Assets	682,673,908	Operating Expense	596,392,305	100.8%	Current Ratio	1.9
Current Liabilities	65,881,093	Operating Margin	-4,855,952	-0.8%	Days to Collect	63.2
Long Term Liabilities	240,643,266	Other Income	43,522,503	7.4%	Avg Payment Days	29.9
Total Equity	376,149,549	Other Expense	0	0.0%	Depreciation Rate	4.3%
Total Liab. and Equity	682,673,908	Net Profit or Loss	38,666,551	6.5%	Return on Equity	10.3%

Selected Revenue Departments

Revenue Ranking - 349

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	825	57,332,508	168,424,970	0.340404
31	Intensive Care Unit	775	13,552,329	44,093,620	0.307354
50	Operating Room	994	21,214,785	125,543,806	0.168983
52	Labor Room and Delivery Room	1,232	3,284,802	11,822,572	0.277842
91	Emergency Department	355	28,878,826	154,718,774	0.186654

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,810	4,357,543	02 Capital Cost - Movable Equip	166	25,288,769
04 Employee Benefits	411	39,479,210	05 Administrative and General	718	55,595,360
06 Maintenance and Repairs	0	0	07 Operation of Plant	416	11,532,778
08/09 Laundry / Housekeeping	490	6,541,354	10/11 Dietary and Cafeteria	437	4,736,474
13 Nursing Administration	208	9,232,389	14 Central Service and Supply	286	4,510,275
15 Pharmacy	470	6,911,236	16 Medical Records	70	11,433,126
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	353	10,959,064

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 36

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231311 DECKERVILLE COMMUNITY HOSPITAL				Nonprofit - Other	
3559 PINE ST		6/30/2017 365 Days Settled		General Short Term	
DECKERVILLE, MI 48427				CR Beds 15	POS Beds 0
SANILAC		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	2.0%
				Length of Stay	2.3
				Average Wages	22.14
				Medicare Part A	0.0%
				Medicare Part B	21.9%
				Current Ratio	1.8
				Days to Collect	122.6
				Avg Payment Days	29.0
				Depreciation Rate	0.3%
				Return on Equity	-34.8%
Balance Sheet		Income Statement			
Current Assets	1,256,755	Total Charges	10,567,828		
Fixed Assets	876,668	Contract Allowance	3,818,330	36.1%	
Other Assets	48,164	Operating Revenue	6,749,498	63.9%	
Total Assets	<u>2,181,587</u>	Operating Expense	<u>8,053,417</u>	119.3%	
Current Liabilities	680,103	Operating Margin	-1,303,919	-19.3%	
Long Term Liabilities	49,819	Other Income	799,394	11.8%	
Total Equity	<u>1,451,665</u>	Other Expense	250	0.0%	
Total Liab. and Equity	<u>2,181,587</u>	Net Profit or Loss	<u>(504,775)</u>	-7.5%	
Selected Revenue Departments			Revenue Ranking - 5,571		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,945	1,307,347	151,380	8.636194
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,372	398,150	824,113	0.483125
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	4,222	1,203,929	1,356,357	0.887620
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	5,996	15,403	02	Capital Cost - Movable Equip
04	Employee Benefits	5,793	24,738	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	5,312	178,194	10/11	Dietary and Cafeteria
13	Nursing Administration	4,351	215,410	14	Central Service and Supply
15	Pharmacy	3,100	282,965	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	390	32,580	20-23	Education Programs

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 37

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230273 DETROIT RECEIVING HOSPITAL & UNIV HEALTH CENTER				Proprietary - Corporation			
4201 ST ANTOINE ST - 3M		12/31/2017 365 Days Reopened		General Short Term			
DETROIT, MI 48201				CR Beds 136	POS Beds 0		
WAYNE		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	84.4%		
				Length of Stay	4.9		
Balance Sheet		Income Statement					
Current Assets	57,144,527	Total Charges	1,025,792,528	Average Wages	30.96		
Fixed Assets	77,597,417	Contract Allowance	756,383,375	73.7% Medicare Part A	23.8%		
Other Assets	402,068	Operating Revenue	269,409,153	26.3% Medicare Part B	3.0%		
Total Assets	<u>135,144,012</u>	Operating Expense	<u>252,409,863</u>	93.7% Current Ratio	4.4		
Current Liabilities	13,050,134	Operating Margin	16,999,290	6.3% Days to Collect	127.8		
Long Term Liabilities	8,352,067	Other Income	16,574,577	6.2% Avg Payment Days	24.7		
Total Equity	<u>113,741,811</u>	Other Expense	0	0.0% Depreciation Rate	13.0%		
Total Liab. and Equity	<u>135,144,012</u>	Net Profit or Loss	<u>33,573,867</u>	12.5% Return on Equity	29.5%		
Selected Revenue Departments				Revenue Ranking - 1,017			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	1,131	43,737,454	124,350,344	0.351728		
31	Intensive Care Unit	868	11,987,742	30,652,901	0.391080		
50	Operating Room	775	25,704,720	138,847,159	0.185130		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	545	22,288,860	167,705,932	0.132904		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	1,246	7,124,554	02	Capital Cost - Movable Equip	835	8,978,316
04	Employee Benefits	1,097	16,040,103	05	Administrative and General	981	43,386,414
06	Maintenance and Repairs	446	5,516,275	07	Operation of Plant	717	7,841,140
08/09	Laundry / Housekeeping	455	7,012,614	10/11	Dietary and Cafeteria	907	3,173,407
13	Nursing Administration	840	3,464,927	14	Central Service and Supply	403	3,462,176
15	Pharmacy	349	9,062,643	16	Medical Records	676	2,983,547
17	Social Services	274	3,398,908	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	181	26,340,783

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 38

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

239807 DEVOS CHILDRENS HOSPITAL - TRANSPLANT UNIT

100 MICHIGAN STREET NE

Cost Report not Filed.

GRAND RAPIDS, MI 49503

CR Beds 0

POS Beds 0

KENT

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate

0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0% Medicare Part B	0.0%
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

Selected Revenue Departments

Revenue Ranking - 5,930

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 39

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230055 DICKINSON COUNTY MEMORIAL HOSPITAL				Government - County	
1721 S STEPHENSON AVE		12/31/2017 365 Days Settled		General Short Term	
IRON MOUNTAIN, MI 49801				CR Beds 90	POS Beds 0
DICKINSON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	28.9%
				Length of Stay	3.6
				Average Wages	30.49
				67.6% Medicare Part A	10.1%
				32.4% Medicare Part B	10.1%
				114.5% Current Ratio	0.9
				-14.5% Days to Collect	65.0
				0.9% Avg Payment Days	38.5
				-0.7% Depreciation Rate	3.6%
				-13.0% Return on Equity	-120.3%
Balance Sheet					
		Income Statement			
Current Assets	25,375,104	Total Charges	313,086,602		
Fixed Assets	34,207,181	Contract Allowance	211,758,122		
Other Assets	11,434,523	Operating Revenue	101,328,480		
Total Assets	71,016,808	Operating Expense	116,039,163		
Current Liabilities	28,282,885	Operating Margin	-14,710,683		
Long Term Liabilities	31,813,934	Other Income	877,067		
Total Equity	10,919,989	Other Expense	-693,052		
Total Liab. and Equity	71,016,808	Net Profit or Loss	(13,140,564)		
Selected Revenue Departments					
				Revenue Ranking -	2,094
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,086	9,743,222	11,514,717	0.846154
31	Intensive Care Unit	2,416	2,260,435	3,571,372	0.632932
50	Operating Room	3,050	3,397,771	15,267,280	0.222552
52	Labor Room and Delivery Room	2,502	218,370	1,668,463	0.130881
91	Emergency Department	2,954	3,542,386	15,887,268	0.222970
General Service Cost by Line					
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	3,157	1,760,925	02 Capital Cost - Movable Equip	2,005	2,832,158
04 Employee Benefits	959	18,886,372	05 Administrative and General	2,413	12,205,057
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,501	1,701,683
08/09 Laundry / Housekeeping	2,600	1,120,549	10/11 Dietary and Cafeteria	2,788	918,158
13 Nursing Administration	3,160	610,213	14 Central Service and Supply	2,000	341,137
15 Pharmacy	0	0	16 Medical Records	1,714	1,152,735
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 40

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231324 EATON RAPIDS MEDICAL CENTER			Nonprofit - Other				
1500 S MAIN STREET		6/30/2017 365 Days Settled		General Short Term			
EATON RAPIDS, MI 48827				CR Beds 20	POS Beds 0		
EATON		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	23.5%		
				Length of Stay	3.8		
Balance Sheet		Income Statement					
Current Assets	11,734,260	Total Charges	45,949,757	Average Wages			
Fixed Assets	14,475,587	Contract Allowance	18,522,473	40.3% Medicare Part A	0.0%		
Other Assets	4,098,863	Operating Revenue	27,427,284	59.7% Medicare Part B	14.9%		
Total Assets	30,308,710	Operating Expense	26,610,674	97.0% Current Ratio	3.5		
Current Liabilities	3,350,263	Operating Margin	816,610	3.0% Days to Collect	131.6		
Long Term Liabilities	1,984,943	Other Income	549,582	2.0% Avg Payment Days	39.6		
Total Equity	24,973,504	Other Expense	52,789	0.2% Depreciation Rate	3.2%		
Total Liab. and Equity	30,308,710	Net Profit or Loss	1,313,403	4.8% Return on Equity	5.3%		
Selected Revenue Departments			Revenue Ranking - 3,768				
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	5,625	2,088,653	1,413,958	1.477168		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	3,698	1,500,483	7,127,864	0.210509		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	2,981	3,488,879	4,515,588	0.772630		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	4,391	768,560	02	Capital Cost - Movable Equip	4,500	297,588
04	Employee Benefits	2,835	3,366,938	05	Administrative and General	4,637	2,968,448
06	Maintenance and Repairs	0	0	07	Operation of Plant	3,774	693,901
08/09	Laundry / Housekeeping	5,093	214,386	10/11	Dietary and Cafeteria	4,851	302,591
13	Nursing Administration	4,292	227,210	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	3,378	365,917
17	Social Services	0	0	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 41

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230230 EDWARD W SPARROW HOSPITAL				Nonprofit - Other	
1215 E MICHIGAN AVENUE		12/31/2017 365 Days Settled		General Short Term	
LANSING, MI 48912				CR Beds 297	POS Beds 0
INGHAM		Key Performance Ind.			
WPS IN				Occupancy Rate	76.1%
				Length of Stay	5.0
				Average Wages	37.25
				68.9%	Medicare Part A 14.4%
				31.1%	Medicare Part B 5.6%
				106.4%	Current Ratio 8.4
				-6.4%	Days to Collect 300.3
				12.4%	Avg Payment Days 29.5
				0.0%	Depreciation Rate 5.2%
				6.0%	Return on Equity 9.2%
<hr/>					
Balance Sheet			Income Statement		
Current Assets	755,247,671	Total Charges	2,815,878,012		
Fixed Assets	563,550,836	Contract Allowance	1,940,845,236		
Other Assets	53,111,623	Operating Revenue	875,032,776		
Total Assets	<u>1,371,910,130</u>	Operating Expense	<u>930,807,045</u>		
Current Liabilities	89,934,080	Operating Margin	-55,774,269		
Long Term Liabilities	707,455,695	Other Income	108,371,001		
Total Equity	<u>574,520,355</u>	Other Expense	0		
Total Liab. and Equity	<u>1,371,910,130</u>	Net Profit or Loss	<u>52,596,732</u>		
<hr/>					
Selected Revenue Departments			Revenue Ranking - 192		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	281	110,710,370	157,950,852	0.700917
31	Intensive Care Unit	363	24,340,333	99,566,971	0.244462
50	Operating Room	69	94,747,083	297,622,637	0.318346
52	Labor Room and Delivery Room	215	13,387,332	30,059,580	0.445360
91	Emergency Department	136	42,893,366	158,465,139	0.270680
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	355	20,868,958	02 Capital Cost - Movable Equip	105	32,201,822
04 Employee Benefits	1,862	7,716,558	05 Administrative and General	300	100,088,831
06 Maintenance and Repairs	0	0	07 Operation of Plant	69	29,229,272
08/09 Laundry / Housekeeping	75	16,962,982	10/11 Dietary and Cafeteria	85	10,248,850
13 Nursing Administration	97	13,931,908	14 Central Service and Supply	463	3,132,141
15 Pharmacy	0	0	16 Medical Records	393	4,444,074
17 Social Services	232	3,798,120	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	171	28,166,689

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 42

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

23006F FEDERAL CORRECTIONAL INSTITUTE HOSP

4004 E ARKONA RD

Cost Report not Filed.

MILAN, MI 48160

CR Beds 0

POS Beds 0

MONROE

Key Performace Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Current Assets	0						
Fixed Assets	0						
Other Assets	0						
Total Assets	0						
Current Liabilities	0						
Long Term Liabilities	0						
Total Equity	0						
Total Liab. and Equity	0						

Income Statement

Total Charges	0						
Contract Allowance	0						
Operating Revenue	0						
Operating Expense	0						
Operating Margin	0						
Other Income	0						
Other Expense	0						
Net Profit or Loss	0						

Selected Revenue Departments

Revenue Ranking - 5,930

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line Rank Expense General Service Cost by Line Rank Expense

01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmancy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 43

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230144 FOREST HEALTH MEDICAL CENTER				Proprietary - Other	
135 S PROSPECT ST		12/31/2017 365 Days Settled		General Short Term	
YPSILANTI, MI 48198				CR Beds 24	POS Beds 0
WASHTENAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	18.8%
				Length of Stay	1.8
Balance Sheet		Income Statement			
Current Assets	41,656,065	Total Charges	117,359,796	Average Wages	30.32
Fixed Assets	1,780,342	Contract Allowance	75,043,865	63.9% Medicare Part A	5.3%
Other Assets	280,622	Operating Revenue	42,315,931	36.1% Medicare Part B	11.6%
Total Assets	<u>43,717,029</u>	Operating Expense	<u>35,667,131</u>	84.3% Current Ratio	17.5
Current Liabilities	2,381,817	Operating Margin	6,648,800	15.7% Days to Collect	334.1
Long Term Liabilities	875,858	Other Income	148,838	0.4% Avg Payment Days	15.9
Total Equity	<u>40,459,354</u>	Other Expense	0	0.0% Depreciation Rate	10.2%
Total Liab. and Equity	<u>43,717,029</u>	Net Profit or Loss	<u>6,797,638</u>	16.1% Return on Equity	16.8%
Selected Revenue Departments				Revenue Ranking - 3,168	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,068	9,816,959	2,140,595	4.586089
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	1,286	16,538,636	58,461,469	0.282898
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	1,771	4,510,824	02	Capital Cost - Movable Equip
04	Employee Benefits	5,106	527,538	05	Administrative and General
06	Maintenance and Repairs	1,149	1,266,955	07	Operation of Plant
08/09	Laundry / Housekeeping	4,249	362,253	10/11	Dietary and Cafeteria
13	Nursing Administration	5,331	77,616	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 44

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

234030 FOREST VIEW PSYCHIATRIC HOSPITAL			Proprietary - Corporation		
1055 MEDICAL PARK SE		12/31/2017 365 Days Settled		Psychiatric	
GRAND RAPIDS, MI 49546				CR Beds 108	POS Beds 0
KENT		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		80.8%	
		Length of Stay		9.5	
		Average Wages		25.64	
		25.1% Medicare Part A		0.0%	
		74.9% Medicare Part B		0.4%	
		72.3% Current Ratio		3.3	
		27.7% Days to Collect		71.8	
		0.5% Avg Payment Days		17.1	
		0.0% Depreciation Rate		3.0%	
		28.2% Return on Equity		10.8%	
Balance Sheet					
			Income Statement		
Current Assets	4,470,834	Total Charges	42,775,355		
Fixed Assets	8,743,978	Contract Allowance	10,720,210		
Other Assets	322,879	Operating Revenue	32,055,145		
Total Assets	13,537,691	Operating Expense	23,186,127		
Current Liabilities	1,370,503	Operating Margin	8,869,018		
Long Term Liabilities	-71,136,432	Other Income	166,725		
Total Equity	83,303,620	Other Expense	0		
Total Liab. and Equity	13,537,691	Net Profit or Loss	9,035,743		
Selected Revenue Departments					
				Revenue Ranking - 3,535	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,361	15,895,248	33,309,062	0.477205
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,507	706,405	02 Capital Cost - Movable Equip	5,120	128,235
04 Employee Benefits	3,111	2,781,895	05 Administrative and General	4,124	3,927,738
06 Maintenance and Repairs	0	0	07 Operation of Plant	3,301	940,749
08/09 Laundry / Housekeeping	4,287	354,628	10/11 Dietary and Cafeteria	2,810	909,664
13 Nursing Administration	3,371	536,537	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	3,650	306,487
17 Social Services	1,041	824,912	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 45

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230244 GARDEN CITY HOSPITAL

Proprietary - Corporation

6245 INKSTER RD

12/31/2017 365 Days Settled

General Short Term

GARDEN CITY, MI 48135

CR Beds 128 POS Beds 0

WAYNE

Key Performance Ind.

Occupancy Rate 63.0%

Length of Stay 3.8

Average Wages 26.79

79.2% Medicare Part A 32.7%

20.8% Medicare Part B 5.8%

91.9% Current Ratio 2.1

8.1% Days to Collect 984.0

7.9% Avg Payment Days 107.2

0.0% Depreciation Rate 11.3%

16.0% Return on Equity 24.0%

Balance Sheet

Current Assets	93,217,769
Fixed Assets	40,703,893
Other Assets	5,283,159
Total Assets	139,204,821
Current Liabilities	43,576,296
Long Term Liabilities	2,588,861
Total Equity	93,039,664
Total Liab. and Equity	139,204,821

Income Statement

Total Charges	674,633,338
Contract Allowance	534,548,895
Operating Revenue	140,084,443
Operating Expense	128,751,727
Operating Margin	11,332,716
Other Income	11,015,038
Other Expense	0
Net Profit or Loss	22,347,754

Selected Revenue Departments

Revenue Ranking - 1,727

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,684	26,874,021	43,983,210	0.611006
31	Intensive Care Unit	1,792	4,516,496	11,837,000	0.381557
50	Operating Room	1,766	10,742,183	29,496,989	0.364179
52	Labor Room and Delivery Room	2,170	667,692	3,201,550	0.208553
91	Emergency Department	1,554	9,298,023	94,060,952	0.098851

General Service Cost by Line

Rank

Expense

General Service Cost by Line

Rank

Expense

01 Capital Cost - Buildings	2,506	2,722,213	02 Capital Cost - Movable Equip	1,272	5,889,220
04 Employee Benefits	3,768	1,799,756	05 Administrative and General	1,663	22,871,589
06 Maintenance and Repairs	1,030	1,680,226	07 Operation of Plant	1,236	4,846,061
08/09 Laundry / Housekeeping	1,638	2,315,325	10/11 Dietary and Cafeteria	1,586	1,939,756
13 Nursing Administration	954	3,062,309	14 Central Service and Supply	1,388	737,425
15 Pharmacy	1,219	2,725,199	16 Medical Records	1,586	1,277,010
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	492	6,842,785

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 46

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230197 GENESYS REGIONAL MEDICAL CENTER - HEALTH PARK

Nonprofit - Church

ONE GENESYS PARKWAY

6/30/2017 365 Days Reopened

General Short Term

GRAND BLANC, MI 48439

CR Beds 305 POS Beds 0

GENESEE

Key Performanace Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 69.6%

Balance Sheet

Income Statement

Length of Stay 4.6

Current Assets 67,353,000

Total Charges 1,189,593,000

Average Wages 33.35

Fixed Assets 0

Contract Allowance 789,971,000

66.4% Medicare Part A 28.1%

Other Assets 170,296,000

Operating Revenue 399,622,000

33.6% Medicare Part B 5.9%

Total Assets 237,649,000

Operating Expense 401,844,683

100.6% Current Ratio 0.8

Current Liabilities 84,468,000

Operating Margin -2,222,683

-0.6% Days to Collect 0.0

Long Term Liabilities 344,407,000

Other Income 5,799,000

1.5% Avg Payment Days 8.8

Total Equity -191,226,000

Other Expense 0

0.0% Depreciation Rate 0.0%

Total Liab. and Equity 237,649,000

Net Profit or Loss 3,576,317

0.9% Return on Equity -1.9%

Selected Revenue Departments

Revenue Ranking - 648

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	447	87,167,903	136,510,376	0.638544
31	Intensive Care Unit	341	25,399,258	40,815,804	0.622290
50	Operating Room	409	39,581,404	132,751,334	0.298162
52	Labor Room and Delivery Room	542	8,057,145	12,879,017	0.625602
91	Emergency Department	305	31,502,703	150,657,646	0.209101

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,359	6,331,095	02 Capital Cost - Movable Equip	1,196	6,317,134
04 Employee Benefits	503	34,084,290	05 Administrative and General	395	83,942,523
06 Maintenance and Repairs	0	0	07 Operation of Plant	301	13,783,505
08/09 Laundry / Housekeeping	528	6,183,549	10/11 Dietary and Cafeteria	643	3,937,521
13 Nursing Administration	0	0	14 Central Service and Supply	281	4,581,531
15 Pharmacy	377	8,468,522	16 Medical Records	3,997	247,063
17 Social Services	262	3,520,744	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	240	18,929,359

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 47

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231313 HARBOR BEACH COMMUNITY HOSPITAL				Nonprofit - Other	
210 S FIRST ST		12/31/2017 365 Days Settled		General Short Term	
HARBOR BEACH, MI 48441				CR Beds 15	POS Beds 0
HURON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	3.6%
				Length of Stay	2.7
Balance Sheet		Income Statement			
Current Assets	3,059,153	Total Charges	14,394,398		
Fixed Assets	2,093,502	Contract Allowance	2,842,049	19.7%	
Other Assets	0	Operating Revenue	11,552,349	80.3%	
Total Assets	5,152,655	Operating Expense	13,139,625	113.7%	
Current Liabilities	1,441,289	Operating Margin	-1,587,276	-13.7%	
Long Term Liabilities	520,612	Other Income	912,902	7.9%	
Total Equity	3,190,754	Other Expense	0	0.0%	
Total Liab. and Equity	5,152,655	Net Profit or Loss	(674,374)	-5.8%	
				Average Wages	
				Medicare Part A	0.0%
				Medicare Part B	21.6%
				Current Ratio	2.1
				Days to Collect	54.3
				Avg Payment Days	25.8
				Depreciation Rate	1.5%
				Return on Equity	-21.1%
Selected Revenue Departments				Revenue Ranking - 5,099	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,955	1,261,834	192,004	6.571915
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,263	536,634	605,151	0.886777
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,936	1,811,464	1,044,935	1.733566
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	5,692	155,699	02	Capital Cost - Movable Equip
04	Employee Benefits	3,821	1,732,814	05	Administrative and General
06	Maintenance and Repairs	1,896	191,940	07	Operation of Plant
08/09	Laundry / Housekeeping	4,962	235,875	10/11	Dietary and Cafeteria
13	Nursing Administration	0	0	14	Central Service and Supply
15	Pharmacy	3,487	76,579	16	Medical Records
17	Social Services	2,633	61,639	18	Other General Service Cost
19	Non Physician Anesthetists	319	101,720	20-23	Education Programs

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 48

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

234021 HARBOR OAKS HOSPITAL			Proprietary - Corporation		
35031 23 MILE RD		6/30/2017 365 Days Settled		Psychiatric	
NEW BALTIMORE, MI 48047				CR Beds 99	POS Beds 0
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	88.2%
				Length of Stay	10.0
Balance Sheet		Income Statement			
Current Assets	3,811,626	Total Charges	55,903,950	Average Wages	
Fixed Assets	12,107,829	Contract Allowance	29,442,713	52.7%	Medicare Part A 0.0%
Other Assets	23,537	Operating Revenue	26,461,237	47.3%	Medicare Part B 0.3%
Total Assets	15,942,992	Operating Expense	19,237,840	72.7%	Current Ratio (0.2)
Current Liabilities	-20,142,467	Operating Margin	7,223,397	27.3%	Days to Collect 103.2
Long Term Liabilities	0	Other Income	27,157	0.1%	Avg Payment Days 16.5
Total Equity	36,085,459	Other Expense	0	0.0%	Depreciation Rate 3.2%
Total Liab. and Equity	15,942,992	Net Profit or Loss	7,250,554	27.4%	Return on Equity 20.1%
Selected Revenue Departments			Revenue Ranking - 3,831		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,331	16,181,772	52,803,675	0.306452
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	4,524	698,984	02	Capital Cost - Movable Equip 5,104 132,030
04	Employee Benefits	3,377	2,337,593	05	Administrative and General 3,935 4,361,320
06	Maintenance and Repairs	0	0	07	Operation of Plant 4,669 362,354
08/09	Laundry / Housekeeping	4,791	264,518	10/11	Dietary and Cafeteria 3,380 666,607
13	Nursing Administration	3,881	341,626	14	Central Service and Supply 0 0
15	Pharmacy	0	0	16	Medical Records 4,073 236,348
17	Social Services	0	0	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 49

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230104 HARPER UNIVERSITY HOSPITAL

Nonprofit - Other

3990 JOHN R STREET

12/31/2017 365 Days Reopened

General Short Term

DETROIT, MI 48201

CR Beds 280 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 79.7%

Balance Sheet

Income Statement

Length of Stay 4.7

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	81,193,386	Total Charges	1,672,493,515	Average Wages	31.44
Fixed Assets	280,921,224	Contract Allowance	1,208,271,984	72.2% Medicare Part A	22.6%
Other Assets	28,048	Operating Revenue	464,221,531	27.8% Medicare Part B	4.5%
Total Assets	362,142,658	Operating Expense	480,883,978	103.6% Current Ratio	3.8
Current Liabilities	21,321,223	Operating Margin	-16,662,447	-3.6% Days to Collect	70.8
Long Term Liabilities	106,116,308	Other Income	31,612,690	6.8% Avg Payment Days	26.2
Total Equity	234,705,127	Other Expense	0	0.0% Depreciation Rate	11.5%
Total Liab. and Equity	362,142,658	Net Profit or Loss	14,950,243	3.2% Return on Equity	6.4%

Selected Revenue Departments

Revenue Ranking - 516

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	553	76,749,652	115,254,232	0.665916
31	Intensive Care Unit	388	23,528,487	36,560,685	0.643546
50	Operating Room	348	43,711,211	313,270,587	0.139532
52	Labor Room and Delivery Room	396	9,785,656	17,195,684	0.569076
91	Emergency Department	1,286	11,482,886	94,279,436	0.121796

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	258	24,787,440	02 Capital Cost - Movable Equip	226	21,407,316
04 Employee Benefits	565	31,011,700	05 Administrative and General	488	73,378,095
06 Maintenance and Repairs	1,274	952,126	07 Operation of Plant	103	24,632,612
08/09 Laundry / Housekeeping	172	11,889,299	10/11 Dietary and Cafeteria	397	4,972,648
13 Nursing Administration	789	3,616,751	14 Central Service and Supply	276	4,637,009
15 Pharmacy	249	11,883,802	16 Medical Records	274	5,479,232
17 Social Services	236	3,755,515	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	159	30,339,843

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 50

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

239805 HARPER UNIVERSITY HOSPITAL

3990 JOHN R

Cost Report not Filed.

DETROIT, MI 48201

CR Beds 0

POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate

0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Medicare Part A
Other Assets	0	Operating Revenue	0	0.0%	Medicare Part B
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity

Selected Revenue Departments

Revenue Ranking - 5,930

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 51

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

234023 HAVENWYCK HOSPITAL

Proprietary - Corporation

1525 UNIVERSITY DRIVE

6/30/2017 365 Days Settled

Psychiatric

AUBURN HILLS, MI 48326

CR Beds 213 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 80.5%

Balance Sheet

Income Statement

Length of Stay 8.8

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	8,480,235	Total Charges	88,996,419	Average Wages	25.57
Fixed Assets	40,869,324	Contract Allowance	38,413,550	43.2% Medicare Part A	0.0%
Other Assets	37,468,651	Operating Revenue	50,582,869	56.8% Medicare Part B	0.1%
Total Assets	86,818,210	Operating Expense	36,836,706	72.8% Current Ratio	3.6
Current Liabilities	2,381,814	Operating Margin	13,746,163	27.2% Days to Collect	97.9
Long Term Liabilities	6,887,803	Other Income	657,956	1.3% Avg Payment Days	23.6
Total Equity	77,548,593	Other Expense	0	0.0% Depreciation Rate	3.8%
Total Liab. and Equity	86,818,210	Net Profit or Loss	14,404,119	28.5% Return on Equity	18.6%

Selected Revenue Departments

Revenue Ranking - 2,954

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,716	26,046,239	79,851,600	0.326183
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,692	2,372,874	02 Capital Cost - Movable Equip	4,611	267,214
04 Employee Benefits	2,734	3,617,743	05 Administrative and General	3,559	5,369,161
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,477	1,738,077
08/09 Laundry / Housekeeping	3,252	703,209	10/11 Dietary and Cafeteria	2,021	1,483,592
13 Nursing Administration	2,000	1,290,641	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	1,958	953,600
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 52

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231327 HAYES GREEN BEACH MEMORIAL HOSPITAL

Nonprofit - Other

321 E HARRIS STREET

3/31/2017 365 Days Settled

General Short Term

CHARLOTTE, MI 48813

CR Beds 25 POS Beds 0

EATON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 18.2%

Balance Sheet

Income Statement

Length of Stay 2.5

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	26,211,702	Total Charges	92,400,793	Average Wages	
Fixed Assets	37,071,398	Contract Allowance	46,332,738	50.1% Medicare Part A	0.0%
Other Assets	15,477,154	Operating Revenue	46,068,055	49.9% Medicare Part B	9.6%
Total Assets	78,760,254	Operating Expense	50,762,958	110.2% Current Ratio	4.0
Current Liabilities	6,539,102	Operating Margin	-4,694,903	-10.2% Days to Collect	182.3
Long Term Liabilities	31,368,504	Other Income	6,323,199	13.7% Avg Payment Days	22.1
Total Equity	40,852,648	Other Expense	0	0.0% Depreciation Rate	1.3%
Total Liab. and Equity	78,760,254	Net Profit or Loss	1,628,296	3.5% Return on Equity	4.0%

Selected Revenue Departments

Revenue Ranking - 3,061

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,736	3,755,763	1,668,793	2.250587
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	2,815	4,330,971	6,460,981	0.670327
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,785	3,943,294	7,468,272	0.528006

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,620	2,495,921	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	2,986	3,017,601	05 Administrative and General	3,062	7,420,031
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,529	1,657,574
08/09 Laundry / Housekeeping	3,166	740,003	10/11 Dietary and Cafeteria	4,990	274,192
13 Nursing Administration	3,237	585,850	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	2,792	526,704
17 Social Services	1,733	321,050	18 Other General Service Cost	366	588,379
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 53

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230275 HEALTHSOURCE SAGINAW			Government - County		
3340 HOSPITAL ROAD			General Short Term		
SAGINAW, MI 48603			CR Beds 7 POS Beds 0		
SAGINAW			Key Performance Ind.		
TRAVELERS (NEW YORK)			Occupancy Rate 58.7%		
			Length of Stay 2.8		
			Average Wages 23.41		
			36.0% Medicare Part A 1.0%		
			64.0% Medicare Part B 0.0%		
			99.1% Current Ratio 6.0		
			0.9% Days to Collect 33.3		
			5.4% Avg Payment Days 34.4		
			1.0% Depreciation Rate 5.2%		
			5.3% Return on Equity 6.9%		
Balance Sheet			Income Statement		
Current Assets	31,531,450	Total Charges	79,052,870		
Fixed Assets	37,486,061	Contract Allowance	28,424,219		
Other Assets	15,323,076	Operating Revenue	50,628,651		
Total Assets	<u>84,340,587</u>	Operating Expense	<u>50,178,595</u>		
Current Liabilities	5,268,751	Operating Margin	450,056		
Long Term Liabilities	40,180,421	Other Income	2,725,033		
Total Equity	<u>38,891,415</u>	Other Expense	487,185		
Total Liab. and Equity	<u>84,340,587</u>	Net Profit or Loss	<u>2,687,904</u>		
Selected Revenue Departments			Revenue Ranking - 2,952		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	6,032	826,197	1,867,048	0.442515
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,480	2,764,760	02 Capital Cost - Movable Equip	3,314	803,993
04 Employee Benefits	1,765	8,324,004	05 Administrative and General	4,229	3,706,702
06 Maintenance and Repairs	1,054	1,596,653	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	2,342	1,340,328	10/11 Dietary and Cafeteria	922	3,127,781
13 Nursing Administration	3,953	319,572	14 Central Service and Supply	2,758	122,217
15 Pharmacy	2,206	884,510	16 Medical Records	3,115	432,290
17 Social Services	1,417	490,178	18 Other General Service Cost	179	3,881,126
19 Non Physician Anesthetists	0	0	20-23 Education Programs	1,099	803,123

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 54

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231304 HELEN NEWBERRY JOY HOSPITAL			Government - County		
502 W HARRIE ST		12/31/2017 365 Days Settled		General Short Term	
NEWBERRY, MI 49868				CR Beds 25 POS Beds 0	
LUCE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 25.6%	
				Length of Stay 6.5	
				Average Wages 24.56	
				Medicare Part A 0.0%	
				Medicare Part B 11.4%	
				Current Ratio 1.7	
				Days to Collect 139.0	
				Avg Payment Days 27.9	
				Depreciation Rate 4.1%	
				Return on Equity -4.0%	
Balance Sheet			Income Statement		
Current Assets	8,275,363	Total Charges	49,116,130		
Fixed Assets	6,907,928	Contract Allowance	19,143,156	39.0%	
Other Assets	1,802,795	Operating Revenue	29,972,974	61.0%	
Total Assets	16,986,086	Operating Expense	32,808,450	109.5%	
Current Liabilities	4,921,920	Operating Margin	-2,835,476	-9.5%	
Long Term Liabilities	9,499,717	Other Income	2,731,688	9.1%	
Total Equity	2,564,449	Other Expense	0	0.0%	
Total Liab. and Equity	16,986,086	Net Profit or Loss	(103,788)	-0.3%	
Selected Revenue Departments			Revenue Ranking - 3,627		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,797	3,617,774	2,217,104	1.631757
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,742	1,397,081	3,799,087	0.367741
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,357	2,769,531	3,138,571	0.882418
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	4,453	734,202	02	Capital Cost - Movable Equip
04	Employee Benefits	5,631	113,343	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	3,226	714,409	10/11	Dietary and Cafeteria
13	Nursing Administration	3,601	447,807	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	2,464	92,411	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 55

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

232036 HENRY FORD ALLEGIANCE CARELINK

Nonprofit - Other

110 N ELM AVENUE

2/28/2017 365 Days Settled

General Long Term

JACKSON, MI 49202

CR Beds 44 POS Beds 0

JACKSON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 65.8%

Balance Sheet

Income Statement

Length of Stay 22.2

Current Assets	3,545,732	Total Charges	45,239,255		Average Wages	27.84
Fixed Assets	4,775,077	Contract Allowance	31,212,282	69.0%	Medicare Part A	0.0%
Other Assets	45,000	Operating Revenue	14,026,973	31.0%	Medicare Part B	0.0%
Total Assets	8,365,809	Operating Expense	15,618,998	111.3%	Current Ratio	1.1
Current Liabilities	3,256,501	Operating Margin	-1,592,025	-11.3%	Days to Collect	48.0
Long Term Liabilities	45,000	Other Income	2,499,095	17.8%	Avg Payment Days	76.1
Total Equity	5,064,308	Other Expense	0	0.0%	Depreciation Rate	6.5%
Total Liab. and Equity	8,365,809	Net Profit or Loss	907,070	6.5%	Return on Equity	17.9%

Selected Revenue Departments

Revenue Ranking - 4,854

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,162	9,363,283	20,289,900	0.461475
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,522	250,408	442,993	0.565264
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	5,609	187,141	02 Capital Cost - Movable Equip	5,045	145,964
04 Employee Benefits	4,261	1,281,333	05 Administrative and General	5,361	1,811,378
06 Maintenance and Repairs	0	0	07 Operation of Plant	3,951	621,433
08/09 Laundry / Housekeeping	5,069	217,812	10/11 Dietary and Cafeteria	3,541	619,268
13 Nursing Administration	3,484	491,705	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	3,183	414,091
17 Social Services	2,902	30,781	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 56

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230092 HENRY FORD ALLEGIANCE HEALTH

Nonprofit - Other

205 N EAST AVE

6/30/2017 365 Days Reopened

General Short Term

JACKSON, MI 49201

12/31/2017 184 Days Audited

CR Beds 299 POS Beds 0

JACKSON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 58.4%

Balance Sheet

Income Statement

Length of Stay 4.4

Current Assets	77,197,979	Total Charges	1,633,836,680		Average Wages	32.75
Fixed Assets	197,968,107	Contract Allowance	1,115,446,924	68.3%	Medicare Part A	15.8%
Other Assets	238,634,635	Operating Revenue	518,389,756	31.7%	Medicare Part B	8.3%
Total Assets	513,800,721	Operating Expense	524,431,617	101.2%	Current Ratio	1.1
Current Liabilities	69,444,319	Operating Margin	-6,041,861	-1.2%	Days to Collect	56.1
Long Term Liabilities	218,770,674	Other Income	5,923,918	1.1%	Avg Payment Days	71.9
Total Equity	225,585,728	Other Expense	0	0.0%	Depreciation Rate	7.5%
Total Liab. and Equity	513,800,721	Net Profit or Loss	(117,943)	0.0%	Return on Equity	-0.1%

Selected Revenue Departments

Revenue Ranking - 773

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	577	74,358,784	198,532,708	0.374542
31	Intensive Care Unit	1,444	6,667,395	14,039,514	0.474902
50	Operating Room	648	29,358,253	84,858,930	0.345965
52	Labor Room and Delivery Room	659	6,895,324	14,337,979	0.480913
91	Emergency Department	313	30,906,436	136,069,245	0.227138

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	950	9,492,798	02 Capital Cost - Movable Equip	531	12,354,492
04 Employee Benefits	476	35,612,091	05 Administrative and General	676	56,669,552
06 Maintenance and Repairs	511	4,688,440	07 Operation of Plant	649	8,591,187
08/09 Laundry / Housekeeping	809	4,553,716	10/11 Dietary and Cafeteria	774	3,521,041
13 Nursing Administration	324	7,113,155	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	370	4,628,794
17 Social Services	273	3,406,919	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	397	9,561,518

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 57

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230092 HENRY FORD ALLEGIANCE HEALTH				Nonprofit - Other	
205 N EAST AVE		6/30/2017 365 Days Reopened		General Short Term	
JACKSON, MI 49201		12/31/2017 184 Days Audited		CR Beds 299	POS Beds 0
JACKSON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	58.0%
				Length of Stay	4.2
Balance Sheet		Income Statement		Average Wages	32.75
Current Assets	87,867,861	Total Charges	810,317,509	68.0%	Medicare Part A
Fixed Assets	223,898,334	Contract Allowance	550,842,808	32.0%	Medicare Part B
Other Assets	206,822,859	Operating Revenue	259,474,701	107.4%	Current Ratio
Total Assets	518,589,054	Operating Expense	278,547,240	-7.4%	Days to Collect
Current Liabilities	99,097,365	Operating Margin	-19,072,539	7.9%	Avg Payment Days
Long Term Liabilities	204,573,252	Other Income	20,594,700	3.8%	Depreciation Rate
Total Equity	214,918,437	Other Expense	9,822,553	-3.2%	Return on Equity
Total Liab. and Equity	518,589,054	Net Profit or Loss	(8,300,392)		
Selected Revenue Departments				Revenue Ranking - 773	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	577	35,205,074	110,419,773	0.318829
31	Intensive Care Unit	1,444	4,169,403	7,456,020	0.559200
50	Operating Room	648	16,827,322	45,295,471	0.371501
52	Labor Room and Delivery Room	659	4,727,760	7,586,380	0.623191
91	Emergency Department	313	20,557,711	66,565,878	0.308833
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	0	(5,090,844)	02	Capital Cost - Movable Equip
04	Employee Benefits	476	17,520,781	05	Administrative and General
06	Maintenance and Repairs	511	2,350,666	07	Operation of Plant
08/09	Laundry / Housekeeping	809	2,344,001	10/11	Dietary and Cafeteria
13	Nursing Administration	324	3,765,530	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	273	1,829,732	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 58

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230053 HENRY FORD HOSPITAL

Nonprofit - Other

2799 W GRAND BLVD

12/31/2017 365 Days Amended

General Short Term

DETROIT, MI 48202

CR Beds 507 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 76.0%

Balance Sheet

Income Statement

Length of Stay 5.3

Current Assets	750,861,507	Total Charges	4,575,276,220		Average Wages	40.68
Fixed Assets	841,428,000	Contract Allowance	2,712,412,597	59.3%	Medicare Part A	12.8%
Other Assets	451,652,472	Operating Revenue	1,862,863,623	40.7%	Medicare Part B	5.8%
Total Assets	2,043,941,979	Operating Expense	1,974,871,836	106.0%	Current Ratio	2.1
Current Liabilities	354,128,997	Operating Margin	-112,008,213	-6.0%	Days to Collect	43.1
Long Term Liabilities	1,011,501,256	Other Income	122,964,439	6.6%	Avg Payment Days	26.2
Total Equity	678,311,726	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	2,043,941,979	Net Profit or Loss	10,956,226	0.6%	Return on Equity	1.6%

Selected Revenue Departments

Revenue Ranking - 30

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	190	132,413,308	263,186,612	0.503116
31	Intensive Care Unit	251	31,233,477	80,982,765	0.385681
50	Operating Room	101	83,629,952	310,457,992	0.269376
52	Labor Room and Delivery Room	332	10,754,482	23,850,117	0.450919
91	Emergency Department	49	59,685,122	270,194,771	0.220897

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	5,589	1
04 Employee Benefits	115	96,679,171	05 Administrative and General	52	221,493,223
06 Maintenance and Repairs	4	73,109,666	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	621	5,596,175	10/11 Dietary and Cafeteria	521	4,459,178
13 Nursing Administration	901	3,224,382	14 Central Service and Supply	373	3,656,258
15 Pharmacy	180	15,110,234	16 Medical Records	4,332	203,165
17 Social Services	109	6,180,259	18 Other General Service Cost	84	12,793,318
19 Non Physician Anesthetists	0	0	20-23 Education Programs	38	74,077,813

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 59

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

239801 HENRY FORD HOSPITAL

2799 W GRAND BLVD

Cost Report not Filed.

DETROIT, MI 48202

CR Beds 0

POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate

0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Medicare Part A
Other Assets	0	Operating Revenue	0	0.0%	Medicare Part B
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity

Selected Revenue Departments

Revenue Ranking - 5,930

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 60

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

234011 HENRY FORD KINGSWOOD HOSPITAL			Nonprofit - Other				
10300 W EIGHT MILE ROAD		12/31/2017 365 Days Settled		Psychiatric			
FERNDALE, MI 48220				CR Beds 136	POS Beds 0		
OAKLAND		Key Performance Ind.					
HCSC OF MICHIGAN		Occupancy Rate		51.4%			
		Length of Stay		6.6			
		Average Wages					
		45.7%		Medicare Part A 0.0%			
		54.3%		Medicare Part B 0.0%			
		117.9%		Current Ratio 2.1			
		-17.9%		Days to Collect 3,567.3			
		0.0%		Avg Payment Days 1,952.0			
		0.0%		Depreciation Rate 0.0%			
		-17.9%		Return on Equity -0.6%			
Balance Sheet			Income Statement				
Current Assets	750,861,506	Total Charges	41,397,359				
Fixed Assets	841,428,000	Contract Allowance	18,900,323				
Other Assets	451,652,472	Operating Revenue	22,497,036				
Total Assets	<u>2,043,941,978</u>	Operating Expense	<u>26,522,757</u>				
Current Liabilities	354,128,997	Operating Margin	-4,025,721				
Long Term Liabilities	1,011,501,256	Other Income	-2,312				
Total Equity	<u>678,311,726</u>	Other Expense	0				
Total Liab. and Equity	<u>2,043,941,979</u>	Net Profit or Loss	<u>(4,028,033)</u>				
Selected Revenue Departments			Revenue Ranking - 4,085				
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	1,904	22,464,406	28,153,056	0.797938		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	0	0	0	0.000000		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	0	0	0	0.000000		
General Service Cost by Line			General Service Cost by Line				
Rank	Expense	Rank	Expense	Rank	Expense		
01	Capital Cost - Buildings	4,978	459,211	02	Capital Cost - Movable Equip	4,182	397,369
04	Employee Benefits	2,915	3,200,895	05	Administrative and General	3,367	6,028,932
06	Maintenance and Repairs	1,113	1,371,327	07	Operation of Plant	0	0
08/09	Laundry / Housekeeping	3,556	569,667	10/11	Dietary and Cafeteria	2,986	812,425
13	Nursing Administration	2,994	679,222	14	Central Service and Supply	3,068	79,559
15	Pharmacy	3,252	205,482	16	Medical Records	0	0
17	Social Services	1,168	693,701	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	1,095	835,272

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 61

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230047 HENRY FORD MACOMB HOSPITAL

Nonprofit - Other

15855 NINETEEN MILE RD

12/31/2017 365 Days Audited

General Short Term

CLINTON TOWNSHIP, MI 48038

CR Beds 273 POS Beds 0

MACOMB

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 62.9%

Balance Sheet

Income Statement

Length of Stay 4.2

Current Assets	81,806,553	Total Charges	1,197,429,655		Average Wages	32.21
Fixed Assets	167,991,382	Contract Allowance	741,747,652	61.9%	Medicare Part A	17.4%
Other Assets	83,704,530	Operating Revenue	455,682,003	38.1%	Medicare Part B	7.1%
Total Assets	333,502,465	Operating Expense	479,269,677	105.2%	Current Ratio	1.7
Current Liabilities	46,797,919	Operating Margin	-23,587,674	-5.2%	Days to Collect	37.3
Long Term Liabilities	187,938,094	Other Income	26,879,621	5.9%	Avg Payment Days	17.7
Total Equity	98,766,452	Other Expense	0	0.0%	Depreciation Rate	4.3%
Total Liab. and Equity	333,502,465	Net Profit or Loss	3,291,947	0.7%	Return on Equity	3.3%

Selected Revenue Departments

Revenue Ranking - 537

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	793	59,010,767	70,191,503	0.840711
31	Intensive Care Unit	622	16,269,171	25,782,025	0.631028
50	Operating Room	378	41,190,710	115,858,612	0.355526
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	640	20,248,001	94,885,776	0.213393

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	573	14,135,327	02 Capital Cost - Movable Equip	411	15,024,978
04 Employee Benefits	539	31,793,539	05 Administrative and General	646	60,362,818
06 Maintenance and Repairs	0	0	07 Operation of Plant	391	11,989,220
08/09 Laundry / Housekeeping	563	5,946,656	10/11 Dietary and Cafeteria	1,101	2,749,608
13 Nursing Administration	989	2,982,151	14 Central Service and Supply	712	1,936,207
15 Pharmacy	2,167	925,014	16 Medical Records	900	2,371,128
17 Social Services	730	1,382,317	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	391	9,744,351

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 62

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230302 HENRY FORD WEST BLOOMFIELD HOSPITAL				Nonprofit - Other			
6777 WEST MAPLE ROAD		12/31/2017 365 Days Settled		General Short Term			
WEST BLOOMFIELD, MI 48322				CR Beds 155	POS Beds 0		
OAKLAND		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	63.8%		
				Length of Stay	3.5		
Balance Sheet		Income Statement					
Current Assets	750,861,506	Total Charges	881,957,920	Average Wages	42.40		
Fixed Assets	841,428,000	Contract Allowance	575,027,653	65.2%	Medicare Part A	10.7%	
Other Assets	451,652,472	Operating Revenue	306,930,267	34.8%	Medicare Part B	5.5%	
Total Assets	<u>2,043,941,978</u>	Operating Expense	324,965,098	105.9%	Current Ratio	2.1	
Current Liabilities	354,128,997	Operating Margin	-18,034,831	-5.9%	Days to Collect	261.5	
Long Term Liabilities	1,011,501,256	Other Income	5,021,027	1.6%	Avg Payment Days	159.3	
Total Equity	678,311,726	Other Expense	0	0.0%	Depreciation Rate	0.8%	
Total Liab. and Equity	<u>2,043,941,979</u>	Net Profit or Loss	<u>(13,013,804)</u>	-4.2%	Return on Equity	-1.9%	
Selected Revenue Departments				Revenue Ranking - 892			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	1,140	43,335,357	60,229,294	0.719506		
31	Intensive Care Unit	640	15,926,873	31,148,795	0.511316		
50	Operating Room	620	30,298,360	122,775,786	0.246778		
52	Labor Room and Delivery Room	476	8,872,567	13,532,566	0.655646		
91	Emergency Department	1,417	10,566,118	58,416,396	0.180876		
General Service Cost by Line		Rank	Expense	General Service Cost by Line			
01	Capital Cost - Buildings	442	17,397,335	02	Capital Cost - Movable Equip	743	9,798,610
04	Employee Benefits	697	25,888,250	05	Administrative and General	1,125	36,939,265
06	Maintenance and Repairs	0	0	07	Operation of Plant	248	15,219,487
08/09	Laundry / Housekeeping	1,258	3,112,064	10/11	Dietary and Cafeteria	1,431	2,147,880
13	Nursing Administration	1,876	1,400,132	14	Central Service and Supply	954	1,310,833
15	Pharmacy	1,036	3,287,816	16	Medical Records	0	(1,302)
17	Social Services	409	2,466,016	18	Other General Service Cost	296	1,113,695
19	Non Physician Anesthetists	0	0	20-23	Education Programs	679	3,869,285

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 63

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230146 HENRY FORD WYANDOTTE HOSPITAL

Nonprofit - Other

2333 BIDDLE AVE

12/31/2017 365 Days Settled

General Short Term

WYANDOTTE, MI 48192

CR Beds 201 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 55.8%

Balance Sheet

Income Statement

Length of Stay 4.1

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	46,059,535	Total Charges	792,444,673	Average Wages	33.88
Fixed Assets	80,855,842	Contract Allowance	495,286,979	62.5%	Medicare Part A 16.7%
Other Assets	39,184,557	Operating Revenue	297,157,694	37.5%	Medicare Part B 5.1%
Total Assets	166,099,934	Operating Expense	307,969,519	103.6%	Current Ratio 1.6
Current Liabilities	28,445,537	Operating Margin	-10,811,825	-3.6%	Days to Collect 43.7
Long Term Liabilities	62,365,333	Other Income	5,290,370	1.8%	Avg Payment Days 12.7
Total Equity	75,289,064	Other Expense	7,337	0.0%	Depreciation Rate 4.5%
Total Liab. and Equity	166,099,934	Net Profit or Loss	(5,528,792)	-1.9%	Return on Equity -7.3%

Selected Revenue Departments

Revenue Ranking - 927

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,153	42,785,363	65,057,407	0.657656
31	Intensive Care Unit	608	16,467,458	49,855,481	0.330304
50	Operating Room	970	21,642,614	81,542,833	0.265414
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	744	18,123,960	86,399,783	0.209769

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,190	7,460,004	02 Capital Cost - Movable Equip	891	8,508,080
04 Employee Benefits	680	26,479,939	05 Administrative and General	1,157	35,863,870
06 Maintenance and Repairs	0	0	07 Operation of Plant	437	11,128,165
08/09 Laundry / Housekeeping	938	4,063,701	10/11 Dietary and Cafeteria	770	3,533,346
13 Nursing Administration	1,866	1,412,707	14 Central Service and Supply	987	1,249,607
15 Pharmacy	206	13,530,964	16 Medical Records	5,762	1,082
17 Social Services	154	5,048,479	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	515	6,246,972

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 64

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231316 HILLS & DALES GENERAL HOSPITAL			Nonprofit - Other		
4675 HILL STREET		9/30/2017 365 Days Settled		General Short Term	
CASS CITY, MI 48726				CR Beds 25	POS Beds 0
TUSCOLA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	18.1%
				Length of Stay	4.6
Balance Sheet		Income Statement			
Current Assets	7,495,894	Total Charges	56,268,158	Average Wages	
Fixed Assets	3,515,156	Contract Allowance	26,263,012	46.7%	Medicare Part A 0.0%
Other Assets	22,301	Operating Revenue	30,005,146	53.3%	Medicare Part B 10.5%
Total Assets	11,033,351	Operating Expense	32,060,886	106.9%	Current Ratio 1.7
Current Liabilities	4,404,788	Operating Margin	-2,055,740	-6.9%	Days to Collect 38.2
Long Term Liabilities	1,347,596	Other Income	2,601,438	8.7%	Avg Payment Days 35.8
Total Equity	5,280,967	Other Expense	0	0.0%	Depreciation Rate 7.4%
Total Liab. and Equity	11,033,351	Net Profit or Loss	545,698	1.8%	Return on Equity 10.3%
Selected Revenue Departments			Revenue Ranking - 3,626		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,185	2,852,709	2,156,066	1.323108
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,586	1,738,001	2,856,364	0.608466
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,343	2,801,190	7,090,645	0.395054
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	3,440	1,495,119	02	Capital Cost - Movable Equip 36,821
04	Employee Benefits	2,715	3,669,282	05	Administrative and General 4,974,536
06	Maintenance and Repairs	0	0	07	Operation of Plant 789,319
08/09	Laundry / Housekeeping	4,560	306,802	10/11	Dietary and Cafeteria 317,482
13	Nursing Administration	4,522	186,002	14	Central Service and Supply 94,770
15	Pharmacy	0	0	16	Medical Records 680,156
17	Social Services	2,721	53,934	18	Other General Service Cost 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 65

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230037 HILLSDALE HOSPITAL			Nonprofit - Other		
168 S HOWELL STREET		6/30/2017 365 Days Reopened		General Short Term	
HILLSDALE, MI 49242				CR Beds 40	POS Beds 0
HILLSDALE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	37.3%
				Length of Stay	3.1
				Average Wages	27.90
				57.9%	Medicare Part A 12.0%
				42.1%	Medicare Part B 10.2%
				106.6%	Current Ratio 1.3
				-6.6%	Days to Collect 180.2
				5.7%	Avg Payment Days 36.3
				0.0%	Depreciation Rate 3.5%
				-0.9%	Return on Equity -2.2%
Balance Sheet			Income Statement		
Current Assets	19,438,470	Total Charges	131,803,049		
Fixed Assets	23,551,221	Contract Allowance	76,309,812		
Other Assets	19,149,712	Operating Revenue	55,493,237		
Total Assets	62,139,403	Operating Expense	59,149,870		
Current Liabilities	14,439,018	Operating Margin	-3,656,633		
Long Term Liabilities	24,926,186	Other Income	3,152,245		
Total Equity	22,774,199	Other Expense	0		
Total Liab. and Equity	62,139,403	Net Profit or Loss	(504,388)		
Selected Revenue Departments			Revenue Ranking - 2,843		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,191	5,156,951	3,604,392	1.430741
31	Intensive Care Unit	2,602	1,711,500	1,256,326	1.362306
50	Operating Room	3,163	2,942,871	12,560,115	0.234303
52	Labor Room and Delivery Room	1,790	1,432,529	558,428	2.565289
91	Emergency Department	2,864	3,752,708	10,202,769	0.367813
General Service Cost by Line			General Service Cost by Line		
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	1,515	4,493,091
04 Employee Benefits	5,003	617,843	05 Administrative and General	2,731	9,456,823
06 Maintenance and Repairs	1,050	1,603,225	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	2,910	891,701	10/11 Dietary and Cafeteria	2,441	1,139,273
13 Nursing Administration	3,567	459,877	14 Central Service and Supply	0	0
15 Pharmacy	858	4,023,329	16 Medical Records	1,924	972,801
17 Social Services	1,884	256,192	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	1,364	185,034

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 66

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230072 HOLLAND COMMUNITY HOSPITAL			Nonprofit - Other		
602 MICHIGAN AVE		3/31/2017 365 Days Settled		General Short Term	
HOLLAND, MI 49423				CR Beds 165	POS Beds 0
OTTAWA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	46.5%
				Length of Stay	3.7
Balance Sheet		Income Statement			
Current Assets	87,327,110	Total Charges	656,644,214	Average Wages	33.34
Fixed Assets	147,467,119	Contract Allowance	428,194,155	65.2%	Medicare Part A 8.0%
Other Assets	223,219,873	Operating Revenue	228,450,059	34.8%	Medicare Part B 4.7%
Total Assets	458,014,102	Operating Expense	239,091,047	104.7%	Current Ratio 3.1
Current Liabilities	28,423,682	Operating Margin	-10,640,988	-4.7%	Days to Collect 218.8
Long Term Liabilities	100,730,540	Other Income	31,612,735	13.8%	Avg Payment Days 32.0
Total Equity	328,859,880	Other Expense	0	0.0%	Depreciation Rate 5.9%
Total Liab. and Equity	458,014,102	Net Profit or Loss	20,971,747	9.2%	Return on Equity 6.4%
Selected Revenue Departments			Revenue Ranking - 1,196		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,459	32,767,889	60,008,903	0.546050
31	Intensive Care Unit	2,633	1,639,097	3,732,317	0.439163
50	Operating Room	885	23,249,069	100,407,693	0.231547
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	1,381	10,867,568	42,652,043	0.254796
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	1,113	8,058,015	02	Capital Cost - Movable Equip 757 9,659,263
04	Employee Benefits	788	23,484,688	05	Administrative and General 1,251 33,044,225
06	Maintenance and Repairs	640	3,635,672	07	Operation of Plant 0 0
08/09	Laundry / Housekeeping	2,062	1,661,017	10/11	Dietary and Cafeteria 2,901 849,829
13	Nursing Administration	1,621	1,666,388	14	Central Service and Supply 1,335 803,328
15	Pharmacy	1,479	2,027,964	16	Medical Records 891 2,397,232
17	Social Services	566	1,869,814	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 67

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230132 HURLEY MEDICAL CENTER

Government - City

ONE HURLEY PLAZA

6/30/2017 365 Days Reopened

General Short Term

FLINT, MI 48503

CR Beds 256 POS Beds 0

GENESEE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 70.8%

Balance Sheet

Income Statement

Length of Stay 5.1

Current Assets	144,870,322	Total Charges	1,453,956,680		Average Wages	32.71
Fixed Assets	93,548,829	Contract Allowance	1,039,149,195	71.5%	Medicare Part A	16.8%
Other Assets	208,451,191	Operating Revenue	414,807,485	28.5%	Medicare Part B	3.5%
Total Assets	446,870,342	Operating Expense	434,731,528	104.8%	Current Ratio	1.4
Current Liabilities	100,127,707	Operating Margin	-19,924,043	-4.8%	Days to Collect	62.3
Long Term Liabilities	280,719,573	Other Income	34,542,161	8.3%	Avg Payment Days	44.3
Total Equity	66,023,062	Other Expense	0	0.0%	Depreciation Rate	5.4%
Total Liab. and Equity	446,870,342	Net Profit or Loss	14,618,118	3.5%	Return on Equity	22.1%

Selected Revenue Departments

Revenue Ranking - 617

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	684	66,163,877	129,164,810	0.512244
31	Intensive Care Unit	413	22,542,690	79,030,599	0.285240
50	Operating Room	345	43,964,568	243,280,055	0.180716
52	Labor Room and Delivery Room	318	11,037,812	39,555,767	0.279044
91	Emergency Department	239	34,858,671	234,094,832	0.148908

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,875	4,108,800	02 Capital Cost - Movable Equip	663	10,809,120
04 Employee Benefits	3,087	2,824,127	05 Administrative and General	759	53,689,976
06 Maintenance and Repairs	191	11,026,989	07 Operation of Plant	410	11,609,881
08/09 Laundry / Housekeeping	215	10,468,218	10/11 Dietary and Cafeteria	728	3,624,169
13 Nursing Administration	223	8,877,918	14 Central Service and Supply	37	20,075,299
15 Pharmacy	850	4,081,667	16 Medical Records	810	2,561,593
17 Social Services	83	7,151,543	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	307	13,590,057

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 68

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230118 HURON MEDICAL CENTER				Nonprofit - Other	
1100 SOUTH VAN DYKE ROAD		9/30/2017 365 Days Settled		General Short Term	
BAD AXE, MI 48413				CR Beds 49 POS Beds 0	
HURON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 22.5%	
				Length of Stay 3.0	
				Average Wages 31.36	
				Medicare Part A 16.4%	
				Medicare Part B 11.2%	
				Current Ratio 0.6	
				Days to Collect 158.5	
				Avg Payment Days 37.5	
				Depreciation Rate 2.7%	
				Return on Equity -3.2%	
Balance Sheet					
		Income Statement			
Current Assets	10,526,518	Total Charges	70,314,102		
Fixed Assets	12,877,011	Contract Allowance	29,006,888	41.3%	
Other Assets	13,809,927	Operating Revenue	41,307,214	58.7%	
Total Assets	37,213,456	Operating Expense	44,210,693	107.0%	
Current Liabilities	17,480,884	Operating Margin	-2,903,479	-7.0%	
Long Term Liabilities	-56,399	Other Income	2,273,916	5.5%	
Total Equity	19,788,971	Other Expense	0	0.0%	
Total Liab. and Equity	37,213,456	Net Profit or Loss	(629,563)	-1.5%	
Selected Revenue Departments					
				Revenue Ranking - 3,209	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,123	5,385,699	2,847,627	1.891294
31	Intensive Care Unit	2,877	927,821	740,156	1.253548
50	Operating Room	2,790	4,451,525	11,489,604	0.387439
52	Labor Room and Delivery Room	2,298	474,587	663,400	0.715386
91	Emergency Department	3,637	2,332,565	3,904,069	0.597470
General Service Cost by Line					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	3,648	1,298,202	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	2,208	5,557,348	05 Administrative and General	3,403	5,897,579
06 Maintenance and Repairs	1,261	993,644	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	3,412	624,824	10/11 Dietary and Cafeteria	4,312	422,390
13 Nursing Administration	3,275	572,716	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	2,783	529,438
17 Social Services	1,809	291,389	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 69

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230277 HURON VALLEY-SINAI HOSPITAL

Proprietary - Corporation

ONE WILLIAM CARLS DRIVE

10/31/2017 365 Days Settled

General Short Term

COMMERCE TOWNSHIP, MI 48382

CR Beds 110 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 68.7%

Balance Sheet

Income Statement

Length of Stay 3.8

Current Assets 29,836,918

Total Charges 703,600,907

Average Wages 32.23

Fixed Assets 81,954,645

Contract Allowance 521,363,290

74.1% Medicare Part A 16.1%

Other Assets 161,623

Operating Revenue 182,237,617

25.9% Medicare Part B 7.6%

Total Assets 111,953,186

Operating Expense 163,302,959

89.6% Current Ratio 1.8

Current Liabilities 16,868,631

Operating Margin 18,934,658

10.4% Days to Collect 79.3

Long Term Liabilities 10,959,267

Other Income 4,021,422

2.2% Avg Payment Days 28.7

Total Equity 84,125,288

Other Expense 0

0.0% Depreciation Rate 9.2%

Total Liab. and Equity 111,953,186

Net Profit or Loss 22,956,080

12.6% Return on Equity 27.3%

Selected Revenue Departments

Revenue Ranking - 1,435

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,501	31,521,062	47,257,131	0.667012
31	Intensive Care Unit	1,373	7,143,930	15,555,998	0.459240
50	Operating Room	1,272	16,734,027	150,398,132	0.111265
52	Labor Room and Delivery Room	1,215	3,394,110	8,131,218	0.417417
91	Emergency Department	1,818	7,605,803	55,938,369	0.135968

General Service Cost by Line			General Service Cost by Line				
Rank	Expense	Rank	Expense	Rank	Expense		
01	Capital Cost - Buildings	1,529	5,422,828	02	Capital Cost - Movable Equip	920	8,261,844
04	Employee Benefits	1,370	12,244,558	05	Administrative and General	1,415	28,483,836
06	Maintenance and Repairs	0	0	07	Operation of Plant	886	6,646,210
08/09	Laundry / Housekeeping	1,221	3,225,373	10/11	Dietary and Cafeteria	1,672	1,839,891
13	Nursing Administration	1,529	1,812,484	14	Central Service and Supply	1,195	956,015
15	Pharmacy	247	12,017,267	16	Medical Records	1,136	1,864,077
17	Social Services	697	1,475,938	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	680	3,866,055

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 70

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

23005F IRON MOUNTAIN VA MEDICAL CENTER

325 EAST H STREET

Cost Report not Filed.

IRON MOUNTAIN, MI 49801

CR Beds 0

POS Beds 0

DICKINSON

Key Performance Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Current Assets	0
Fixed Assets	0
Other Assets	0
Total Assets	0
Current Liabilities	0
Long Term Liabilities	0
Total Equity	0
Total Liab. and Equity	0

Income Statement

Total Charges	0
Contract Allowance	0
Operating Revenue	0
Operating Expense	0
Operating Margin	0
Other Income	0
Other Expense	0
Net Profit or Loss	0

Selected Revenue Departments

Revenue Ranking - 5,930

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 71

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

23037F JOHN D DINGELL VETERAN AFFAIRS MED CTR

4646 JOHN R STREET

Cost Report not Filed.

DETROIT, MI 48201

CR Beds 0

POS Beds 0

WAYNE

Key Performance Ind.

BLUE CROSS (ALABAMA)

Occupancy Rate

0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Medicare Part A
Other Assets	0	Operating Revenue	0	0.0%	Medicare Part B
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity

Selected Revenue Departments

Revenue Ranking - 5,930

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 72

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

234026 KALAMAZOO REGIONAL PSYCHIATRIC HOSPITAL			Government - State		
1312 OAKLAND DR		9/30/2017 365 Days Settled		Psychiatric	
KALAMAZOO, MI 49008				CR Beds 183 POS Beds 0	
KALAMAZOO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 94.1%	
				Length of Stay 283.3	
Balance Sheet		Income Statement			
Current Assets	4,250	Total Charges	0		
Fixed Assets	4,398,417	Contract Allowance	0		
Other Assets	0	Operating Revenue	0		
Total Assets	4,402,667	Operating Expense	60,700,295		
Current Liabilities	835,664	Operating Margin	-60,700,295		
Long Term Liabilities	0	Other Income	60,700,295		
Total Equity	3,567,003	Other Expense	0		
Total Liab. and Equity	4,402,667	Net Profit or Loss	0		
			Revenue Ranking - 5,930		
Selected Revenue Departments					
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	772	60,212,602	59,078,925	1.019189
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	5,924	55,023	02	Capital Cost - Movable Equip
04	Employee Benefits	0	0	05	Administrative and General
06	Maintenance and Repairs	832	2,493,650	07	Operation of Plant
08/09	Laundry / Housekeeping	1,590	2,394,459	10/11	Dietary and Cafeteria
13	Nursing Administration	516	5,149,718	14	Central Service and Supply
15	Pharmacy	2,407	696,739	16	Medical Records
17	Social Services	406	2,488,618	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 73

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231301 KALKASKA MEMORIAL HEALTH CENTER			Government - County		
419 S CORAL		6/30/2017 365 Days Settled		General Short Term	
KALKASKA, MI 49646				CR Beds 8	POS Beds 0
KALKASKA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	7.2%
				Length of Stay	2.5
Balance Sheet		Income Statement			
Current Assets	22,144,980	Total Charges	74,305,574		
Fixed Assets	30,446,895	Contract Allowance	33,114,579	44.6%	
Other Assets	300,130	Operating Revenue	41,190,995	55.4%	
Total Assets	52,892,005	Operating Expense	37,087,681	90.0%	
Current Liabilities	7,638,354	Operating Margin	4,103,314	10.0%	
Long Term Liabilities	1,048,023	Other Income	3,179,264	7.7%	
Total Equity	44,205,628	Other Expense	0	0.0%	
Total Liab. and Equity	52,892,005	Net Profit or Loss	7,282,578	17.7%	
Selected Revenue Departments			Revenue Ranking - 3,215		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,989	1,067,230	181,527	5.879181
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,628	1,662,343	3,276,255	0.507391
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,133	3,165,684	5,177,548	0.611425
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	3,792	1,180,012	02	Capital Cost - Movable Equip
04	Employee Benefits	2,243	5,434,335	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	3,447	611,317	10/11	Dietary and Cafeteria
13	Nursing Administration	4,773	148,045	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 74

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230297 KARMANOS CANCER CENTER			Nonprofit - Other		
4100 JOHN R		9/30/2017 365 Days Settled		General Short Term	
DETROIT, MI 48201				CR Beds 117 POS Beds 0	
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 54.5%	
				Length of Stay 7.6	
Balance Sheet		Income Statement		Average Wages 34.55	
Current Assets	112,189,363	Total Charges	748,698,439	69.7% Medicare Part A 6.8%	
Fixed Assets	31,373,119	Contract Allowance	521,601,805	30.3% Medicare Part B 12.2%	
Other Assets	2,252,230	Operating Revenue	227,096,634	103.5% Current Ratio 3.2	
Total Assets	145,814,712	Operating Expense	234,936,147	-3.5% Days to Collect 144.9	
Current Liabilities	34,597,918	Operating Margin	-7,839,513	13.6% Avg Payment Days 12.8	
Long Term Liabilities	6,497,286	Other Income	30,786,365	0.0% Depreciation Rate 0.0%	
Total Equity	104,719,508	Other Expense	0	10.1% Return on Equity 21.9%	
Total Liab. and Equity	145,814,712	Net Profit or Loss	22,946,852		
Selected Revenue Departments			Revenue Ranking - 1,202		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,839	23,773,008	28,862,159	0.823674
31	Intensive Care Unit	1,978	3,687,011	2,456,919	1.500664
50	Operating Room	1,722	11,216,219	26,292,559	0.426593
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	5,049	432,562	02	Capital Cost - Movable Equip
04	Employee Benefits	4,965	647,603	05	Administrative and General
06	Maintenance and Repairs	547	4,402,541	07	Operation of Plant
08/09	Laundry / Housekeeping	1,844	1,964,050	10/11	Dietary and Cafeteria
13	Nursing Administration	1,405	2,005,579	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	761	1,336,692	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs
				1,008	1,236,356

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 75

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

232027 KINDRED HOSPITAL DETROIT			Proprietary - Corporation		
4777 E OUTER DRIVE		8/31/2017 365 Days Settled	General Long Term		
DETROIT, MI 48234		10/12/2017 42 Days Settled	CR Beds 77	POS Beds 0	
WAYNE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	37.4%		
		Length of Stay	23.2		
		Average Wages	19.27		
		78.8%	Medicare Part A	0.0%	
		21.2%	Medicare Part B	0.5%	
		114.6%	Current Ratio	2.1	
		-14.6%	Days to Collect	158.3	
		0.0%	Avg Payment Days	23.2	
		0.0%	Depreciation Rate	12.0%	
		-14.5%	Return on Equity	-17.7%	
Balance Sheet					
		Income Statement			
Current Assets	2,733,747	Total Charges	76,848,594		
Fixed Assets	1,021,223	Contract Allowance	60,524,345		
Other Assets	3,162,500	Operating Revenue	16,324,249		
Total Assets	6,917,470	Operating Expense	18,699,431		
Current Liabilities	1,314,242	Operating Margin	-2,375,182		
Long Term Liabilities	-7,759,254	Other Income	5,630		
Total Equity	13,362,482	Other Expense	0		
Total Liab. and Equity	6,917,470	Net Profit or Loss	(2,369,552)		
Selected Revenue Departments					
				Revenue Ranking -	4,623
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,814	11,463,715	41,824,901	0.274088
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,322	455,679	607,968	0.749511
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,750	2,275,501	02 Capital Cost - Movable Equip	4,259	373,860
04 Employee Benefits	4,405	1,150,313	05 Administrative and General	4,314	3,541,276
06 Maintenance and Repairs	0	0	07 Operation of Plant	5,013	238,741
08/09 Laundry / Housekeeping	3,951	433,129	10/11 Dietary and Cafeteria	4,752	323,975
13 Nursing Administration	3,427	516,486	14 Central Service and Supply	2,410	205,691
15 Pharmacy	2,711	480,096	16 Medical Records	3,174	416,136
17 Social Services	1,578	403,768	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 76

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

232027 KINDRED HOSPITAL DETROIT			Proprietary - Corporation		
4777 E OUTER DRIVE		8/31/2017 365 Days Settled		General Long Term	
DETROIT, MI 48234		10/12/2017 42 Days Settled		CR Beds 77 POS Beds 0	
WAYNE			Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE			Occupancy Rate		8.3%
			Length of Stay		17.9
			Average Wages		19.27
			45.9% Medicare Part A		0.0%
			54.1% Medicare Part B		0.0%
			184.5% Current Ratio		0.4
			-84.5% Days to Collect		1,056.1
			0.0% Avg Payment Days		201.1
			0.0% Depreciation Rate		1.7%
			-84.5% Return on Equity		-27.1%
Balance Sheet			Income Statement		
Current Assets	491,226	Total Charges	1,918,355		
Fixed Assets	954,530	Contract Allowance	880,650		
Other Assets	3,162,500	Operating Revenue	1,037,705		
Total Assets	4,608,256	Operating Expense	1,915,024		
Current Liabilities	1,200,321	Operating Margin	-877,319		
Long Term Liabilities	170,885	Other Income	485		
Total Equity	3,237,050	Other Expense	0		
Total Liab. and Equity	4,608,256	Net Profit or Loss	(876,834)		
Selected Revenue Departments			Revenue Ranking - 4,623		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,814	1,146,763	974,863	1.176332
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,322	7,386	776	9.518041
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,750	379,113	02 Capital Cost - Movable Equip	4,259	17,816
04 Employee Benefits	4,405	199,694	05 Administrative and General	4,314	478,905
06 Maintenance and Repairs	0	0	07 Operation of Plant	5,013	19,956
08/09 Laundry / Housekeeping	3,951	16,033	10/11 Dietary and Cafeteria	4,752	19,142
13 Nursing Administration	3,427	49,105	14 Central Service and Supply	2,410	28,719
15 Pharmacy	2,711	33,802	16 Medical Records	3,174	28,367
17 Social Services	1,578	46,862	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 77

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230031 LAKE HURON MEDICAL CENTER

Proprietary - Corporation

2601 ELECTRIC AVENUE

12/31/2017 365 Days Settled

General Short Term

PORT HURON, MI 48060

CR Beds 146 POS Beds 0

SAINT CLAIR

Key Performance Ind.

WPS MI

Occupancy Rate 22.8%

Balance Sheet

Income Statement

Length of Stay 3.3

Current Assets	53,789,623	Total Charges	377,447,547		Average Wages	27.07
Fixed Assets	21,814,554	Contract Allowance	305,889,567	81.0%	Medicare Part A	20.9%
Other Assets	1,933,386	Operating Revenue	71,557,980	19.0%	Medicare Part B	5.6%
Total Assets	77,537,563	Operating Expense	69,117,399	96.6%	Current Ratio	2.7
Current Liabilities	19,985,173	Operating Margin	2,440,581	3.4%	Days to Collect	1,973.4
Long Term Liabilities	34,562,548	Other Income	2,819,836	3.9%	Avg Payment Days	48.9
Total Equity	22,989,842	Other Expense	1,389,946	1.9%	Depreciation Rate	12.9%
Total Liab. and Equity	77,537,563	Net Profit or Loss	3,870,471	5.4%	Return on Equity	16.8%

Selected Revenue Departments

Revenue Ranking - 2,530

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,819	11,433,474	14,027,091	0.815099
31	Intensive Care Unit	2,389	2,335,891	5,152,000	0.453395
50	Operating Room	2,674	4,992,750	31,541,010	0.158294
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,587	4,529,432	46,526,074	0.097353

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,086	3,552,724	02 Capital Cost - Movable Equip	2,363	2,040,556
04 Employee Benefits	3,172	2,668,980	05 Administrative and General	2,566	10,679,493
06 Maintenance and Repairs	801	2,640,970	07 Operation of Plant	2,478	1,736,283
08/09 Laundry / Housekeeping	2,398	1,277,144	10/11 Dietary and Cafeteria	3,337	681,627
13 Nursing Administration	1,984	1,302,477	14 Central Service and Supply	2,430	198,686
15 Pharmacy	1,788	1,449,755	16 Medical Records	2,663	570,612
17 Social Services	1,389	513,875	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 78

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230078 LAKELAND HOSPITAL WATERVLIET			Nonprofit - Other				
400 MEDICAL PARK DR		9/30/2017 365 Days Settled		General Short Term			
WATERVLIET, MI 49098				CR Beds 26	POS Beds 0		
BERRIEN		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	5.6%		
				Length of Stay	1.7		
Balance Sheet		Income Statement					
Current Assets	10,557,268	Total Charges	95,059,342	Average Wages	30.44		
Fixed Assets	14,992,634	Contract Allowance	57,175,915	60.1% Medicare Part A	2.5%		
Other Assets	1,108,586	Operating Revenue	37,883,427	39.9% Medicare Part B	3.4%		
Total Assets	<u>26,658,488</u>	Operating Expense	<u>38,497,272</u>	101.6% Current Ratio	2.8		
Current Liabilities	3,797,022	Operating Margin	-613,845	-1.6% Days to Collect	222.7		
Long Term Liabilities	593,193	Other Income	1,959,508	5.2% Avg Payment Days	27.3		
Total Equity	<u>22,268,273</u>	Other Expense	-161,304	-0.4% Depreciation Rate	5.1%		
Total Liab. and Equity	<u>26,658,488</u>	Net Profit or Loss	<u>1,506,967</u>	4.0% Return on Equity	6.8%		
Selected Revenue Departments			Revenue Ranking - 3,317				
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	5,930	1,364,225	871,434	1.565494		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	3,622	1,676,322	6,349,875	0.263993		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	3,028	3,390,823	11,468,927	0.295653		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	3,590	1,348,648	02	Capital Cost - Movable Equip	3,828	533,942
04	Employee Benefits	2,697	3,716,897	05	Administrative and General	3,314	6,280,711
06	Maintenance and Repairs	0	0	07	Operation of Plant	3,124	1,058,885
08/09	Laundry / Housekeeping	3,972	427,970	10/11	Dietary and Cafeteria	4,174	457,019
13	Nursing Administration	3,617	443,349	14	Central Service and Supply	2,521	172,680
15	Pharmacy	2,922	369,327	16	Medical Records	4,861	136,034
17	Social Services	2,496	84,374	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 79

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230021 LAKELAND HOSPITAL, ST JOSEPH			Nonprofit - Other		
1234 NAPIER AVENUE		9/30/2017 365 Days Reopened		General Short Term	
ST JOSEPH, MI 49085				CR Beds 244	POS Beds 0
BERRIEN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	52.0%
				Length of Stay	3.4
Balance Sheet		Income Statement			
Current Assets	185,183,437	Total Charges	922,826,459	Average Wages	29.39
Fixed Assets	244,545,295	Contract Allowance	520,850,949	56.4%	Medicare Part A 12.8%
Other Assets	408,850,162	Operating Revenue	401,975,510	43.6%	Medicare Part B 8.7%
Total Assets	838,578,894	Operating Expense	374,496,954	93.2%	Current Ratio 3.7
Current Liabilities	49,654,288	Operating Margin	27,478,556	6.8%	Days to Collect 180.4
Long Term Liabilities	133,202,199	Other Income	2,546,645	0.6%	Avg Payment Days 28.6
Total Equity	655,722,407	Other Expense	0	0.0%	Depreciation Rate 4.7%
Total Liab. and Equity	838,578,894	Net Profit or Loss	30,025,201	7.5%	Return on Equity 4.6%
Selected Revenue Departments			Revenue Ranking - 643		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	854	55,572,469	58,163,435	0.955454
31	Intensive Care Unit	1,179	8,638,914	28,117,039	0.307248
50	Operating Room	602	30,814,050	70,980,323	0.434121
52	Labor Room and Delivery Room	621	7,222,287	6,865,403	1.051983
91	Emergency Department	660	19,764,155	68,598,305	0.288114
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	1,366	6,287,012	02	Capital Cost - Movable Equip 278 19,204,311
04	Employee Benefits	414	39,106,631	05	Administrative and General 829 49,801,876
06	Maintenance and Repairs	698	3,245,263	07	Operation of Plant 1,118 5,430,982
08/09	Laundry / Housekeeping	743	4,999,292	10/11	Dietary and Cafeteria 867 3,265,767
13	Nursing Administration	1,338	2,106,096	14	Central Service and Supply 754 1,793,405
15	Pharmacy	698	4,810,179	16	Medical Records 739 2,767,205
17	Social Services	614	1,708,880	18	Other General Service Cost 213 2,591,882
19	Non Physician Anesthetists	0	0	20-23	Education Programs 561 5,566,021

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 80

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231306 MACKINAC STRAITS HOSPITAL AND HEALTH CENTER				Nonprofit - Other			
1140 N STATE STREET		3/31/2017 365 Days Settled		General Short Term			
SAINT IGNACE, MI 49781				CR Beds 15	POS Beds 0		
MACKINAC		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	41.1%		
				Length of Stay	9.0		
Balance Sheet		Income Statement					
Current Assets	4,766,057	Total Charges	51,615,549	Average Wages	29.46		
Fixed Assets	37,355,741	Contract Allowance	13,570,192	26.3% Medicare Part A	0.0%		
Other Assets	1,879,267	Operating Revenue	38,045,357	73.7% Medicare Part B	14.1%		
Total Assets	44,001,065	Operating Expense	39,847,009	104.7% Current Ratio	1.0		
Current Liabilities	4,731,887	Operating Margin	-1,801,652	-4.7% Days to Collect	101.4		
Long Term Liabilities	60,823,120	Other Income	3,136,169	8.2% Avg Payment Days	31.1		
Total Equity	-21,553,942	Other Expense	1,330,901	3.5% Depreciation Rate	4.6%		
Total Liab. and Equity	44,001,065	Net Profit or Loss	3,616	0.0% Return on Equity	0.0%		
Selected Revenue Departments				Revenue Ranking - 3,310			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	5,127	2,977,835	1,618,032	1.840406		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	3,559	1,799,082	3,043,087	0.591203		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	2,818	3,857,580	3,727,723	1.034835		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	1,866	4,143,382	02	Capital Cost - Movable Equip	3,678	598,754
04	Employee Benefits	2,542	4,242,621	05	Administrative and General	3,616	5,199,285
06	Maintenance and Repairs	0	0	07	Operation of Plant	3,163	1,025,758
08/09	Laundry / Housekeeping	3,881	451,400	10/11	Dietary and Cafeteria	3,066	777,511
13	Nursing Administration	5,117	104,015	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	3,294	387,031
17	Social Services	2,829	42,366	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 81

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231330 MARLETTE REGIONAL HOSPITAL				Nonprofit - Other	
2770 MAIN STREET		6/30/2017 365 Days Settled		General Short Term	
MARLETTE, MI 48453				CR Beds 25	POS Beds 0
SANILAC		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	28.3%
				Length of Stay	6.1
Balance Sheet		Income Statement			
Current Assets	13,277,583	Total Charges	51,873,484		
Fixed Assets	14,463,131	Contract Allowance	20,639,707	39.8%	
Other Assets	3,376,016	Operating Revenue	31,233,777	60.2%	
Total Assets	31,116,730	Operating Expense	31,791,974	101.8%	
Current Liabilities	9,976,239	Operating Margin	-558,197	-1.8%	
Long Term Liabilities	1,493,494	Other Income	833,557	2.7%	
Total Equity	19,646,997	Other Expense	0	0.0%	
Total Liab. and Equity	31,116,730	Net Profit or Loss	275,360	0.9%	
				Average Wages	
				Medicare Part A	0.0%
				Medicare Part B	9.1%
				Current Ratio	1.3
				Days to Collect	75.7
				Avg Payment Days	21.1
				Depreciation Rate	2.0%
				Return on Equity	1.4%
Selected Revenue Departments				Revenue Ranking - 3,574	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,221	2,807,252	2,455,118	1.143429
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,691	1,507,199	2,340,207	0.644045
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,738	2,137,904	4,432,366	0.482339
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	3,992	1,018,217	02 Capital Cost - Movable Equip	5,485	22,434
04 Employee Benefits	5,081	550,206	05 Administrative and General	3,914	4,405,889
06 Maintenance and Repairs	1,744	316,541	07 Operation of Plant	3,651	745,990
08/09 Laundry / Housekeeping	3,409	625,594	10/11 Dietary and Cafeteria	2,847	885,421
13 Nursing Administration	4,405	205,090	14 Central Service and Supply	2,554	164,405
15 Pharmacy	1,875	1,316,500	16 Medical Records	2,955	471,964
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 82

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

233026 MARY FREE BED HOSPITAL & REHABILITATION CENTER				Nonprofit - Other	
235 WEALTHY SE		3/31/2017 365 Days Settled		Rehabilitation	
GRAND RAPIDS, MI 49503				CR Beds 103	POS Beds 0
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	86.8%
				Length of Stay	18.2
				Average Wages	28.62
				Medicare Part A	0.0%
				Medicare Part B	0.1%
				Current Ratio	1.3
				Days to Collect	106.7
				Avg Payment Days	51.7
				Depreciation Rate	6.0%
				Return on Equity	7.5%
Balance Sheet		Income Statement			
Current Assets	27,914,474	Total Charges	146,332,638		
Fixed Assets	59,096,901	Contract Allowance	65,466,470	44.7%	
Other Assets	45,260,673	Operating Revenue	80,866,168	55.3%	
Total Assets	132,272,048	Operating Expense	80,379,010	99.4%	
Current Liabilities	22,022,644	Operating Margin	487,158	0.6%	
Long Term Liabilities	17,235,009	Other Income	7,045,721	8.7%	
Total Equity	93,014,395	Other Expense	580,567	0.7%	
Total Liab. and Equity	132,272,048	Net Profit or Loss	6,952,312	8.6%	
Selected Revenue Departments				Revenue Ranking - 2,374	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,454	32,992,188	45,506,726	0.724996
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	2,934	2,018,816	02	Capital Cost - Movable Equip
04	Employee Benefits	1,304	13,000,749	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	2,177	1,520,042	10/11	Dietary and Cafeteria
13	Nursing Administration	1,765	1,492,502	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	716	1,429,330	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 83

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231314 MCKENZIE HEALTH SYSTEM				Nonprofit - Other	
120 N DELAWARE STREET		9/30/2017 365 Days Settled		General Short Term	
SANDUSKY, MI 48471				CR Beds 25	POS Beds 0
SANILAC		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	12.2%
				Length of Stay	7.1
				Average Wages	
				44.6%	Medicare Part A 0.0%
				55.4%	Medicare Part B 16.5%
				105.6%	Current Ratio 2.4
				-5.6%	Days to Collect 48.7
				8.5%	Avg Payment Days 33.3
				0.0%	Depreciation Rate 0.9%
				2.9%	Return on Equity 9.2%
<hr/>					
Balance Sheet			Income Statement		
Current Assets	5,546,995	Total Charges	36,472,601		
Fixed Assets	3,992,765	Contract Allowance	16,260,025		
Other Assets	438,420	Operating Revenue	20,212,576		
Total Assets	9,978,180	Operating Expense	21,350,078		
Current Liabilities	2,333,575	Operating Margin	-1,137,502		
Long Term Liabilities	1,266,771	Other Income	1,724,830		
Total Equity	6,377,834	Other Expense	0		
Total Liab. and Equity	9,978,180	Net Profit or Loss	587,328		
<hr/>					
Selected Revenue Departments			Revenue Ranking - 4,269		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,241	2,780,144	1,822,000	1.525875
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,891	1,095,559	1,764,206	0.620993
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,271	2,898,109	5,413,165	0.535382
<hr/>					
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
		Rank	Expense		
01	Capital Cost - Buildings	5,704	148,109	02	Capital Cost - Movable Equip 0
04	Employee Benefits	0	0	05	Administrative and General 4,081 4,010,030
06	Maintenance and Repairs	1,795	272,571	07	Operation of Plant 5,087 215,944
08/09	Laundry / Housekeeping	4,639	290,352	10/11	Dietary and Cafeteria 5,215 229,344
13	Nursing Administration	3,416	519,594	14	Central Service and Supply 2,821 112,961
15	Pharmacy	2,961	355,006	16	Medical Records 3,645 307,564
17	Social Services	2,405	102,080	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	226	200,200	20-23	Education Programs 0 0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 84

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230105 MCLAREN - NORTHERN MICHIGAN				Nonprofit - Other	
416 CONNABLE AVE		9/30/2017 365 Days Settled		General Short Term	
PETOSKEY, MI 49770				CR Beds 129	POS Beds 0
EMMET		Key Performance Ind.			
WPS MI				Occupancy Rate	54.8%
Balance Sheet		Income Statement		Length of Stay	3.7
Current Assets	80,850,533	Total Charges	661,953,492	Average Wages	30.23
Fixed Assets	78,180,356	Contract Allowance	419,294,251	63.3% Medicare Part A	24.0%
Other Assets	31,464,279	Operating Revenue	242,659,241	36.7% Medicare Part B	12.9%
Total Assets	190,495,168	Operating Expense	237,592,649	97.9% Current Ratio	2.8
Current Liabilities	28,883,557	Operating Margin	5,066,592	2.1% Days to Collect	47.5
Long Term Liabilities	40,278,630	Other Income	28,921,324	11.9% Avg Payment Days	32.9
Total Equity	121,332,981	Other Expense	-6,284,457	-2.6% Depreciation Rate	10.0%
Total Liab. and Equity	190,495,168	Net Profit or Loss	40,272,373	16.6% Return on Equity	33.2%
Selected Revenue Departments				Revenue Ranking - 1,130	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,157	18,659,893	19,081,804	0.977889
31	Intensive Care Unit	1,098	9,422,662	14,268,016	0.660405
50	Operating Room	668	28,674,609	69,929,309	0.410051
52	Labor Room and Delivery Room	2,266	525,069	1,740,829	0.301620
91	Emergency Department	1,593	9,071,383	33,649,804	0.269582
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	2,374	2,932,537	02	Capital Cost - Movable Equip
04	Employee Benefits	1,369	12,246,357	05	Administrative and General
06	Maintenance and Repairs	554	4,314,379	07	Operation of Plant
08/09	Laundry / Housekeeping	1,511	2,578,517	10/11	Dietary and Cafeteria
13	Nursing Administration	434	5,857,001	14	Central Service and Supply
15	Pharmacy	85	26,597,354	16	Medical Records
17	Social Services	1,990	218,014	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 85

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230041 MCLAREN BAY REGION

Nonprofit - Other

1900 COLUMBUS AVE

9/30/2017 365 Days Settled

General Short Term

BAY CITY, MI 48708

CR Beds 265 POS Beds 0

BAY

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 60.3%

Balance Sheet

Income Statement

Length of Stay 4.2

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	54,172,203	Total Charges	1,012,162,454	Average Wages	34.87
Fixed Assets	97,914,807	Contract Allowance	703,797,559	69.5% Medicare Part A	23.3%
Other Assets	253,508,671	Operating Revenue	308,364,895	30.5% Medicare Part B	10.5%
Total Assets	405,595,681	Operating Expense	292,546,043	94.9% Current Ratio	1.4
Current Liabilities	38,569,076	Operating Margin	15,818,852	5.1% Days to Collect	57.9
Long Term Liabilities	83,572,695	Other Income	36,844,040	11.9% Avg Payment Days	32.9
Total Equity	283,453,910	Other Expense	0	0.0% Depreciation Rate	4.8%
Total Liab. and Equity	405,595,681	Net Profit or Loss	52,662,892	17.1% Return on Equity	18.6%

Selected Revenue Departments

Revenue Ranking - 885

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,216	40,851,801	111,493,872	0.366404
31	Intensive Care Unit	836	12,587,669	35,075,203	0.358877
50	Operating Room	961	21,805,455	73,392,574	0.297107
52	Labor Room and Delivery Room	1,492	2,243,945	3,915,869	0.573039
91	Emergency Department	1,391	10,753,309	43,451,174	0.247480

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,393	6,162,772	02 Capital Cost - Movable Equip	999	7,671,534
04 Employee Benefits	573	30,651,999	05 Administrative and General	1,148	36,183,624
06 Maintenance and Repairs	874	2,245,464	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	903	4,172,877	10/11 Dietary and Cafeteria	1,375	2,241,751
13 Nursing Administration	891	3,257,358	14 Central Service and Supply	1,213	934,499
15 Pharmacy	0	0	16 Medical Records	1,342	1,569,967
17 Social Services	686	1,500,266	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	1,086	861,027

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 86

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

232020 MCLAREN BAY SPECIAL CARE				Nonprofit - Other	
3250 E MIDLAND RD, SUITE 1		9/30/2017 365 Days Settled		General Long Term	
BAY CITY, MI 48706				CR Beds 31	POS Beds 0
BAY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	25.3%
				Length of Stay	23.7
Balance Sheet		Income Statement			
Current Assets	1,956,337	Total Charges	11,191,204	Average Wages	
Fixed Assets	1,207,043	Contract Allowance	6,658,673	59.5%	Medicare Part A 0.0%
Other Assets	26,053,230	Operating Revenue	4,532,531	40.5%	Medicare Part B 0.0%
Total Assets	29,216,610	Operating Expense	4,868,968	107.4%	Current Ratio 1.6
Current Liabilities	1,211,539	Operating Margin	-336,437	-7.4%	Days to Collect 485.2
Long Term Liabilities	0	Other Income	2,875,824	63.4%	Avg Payment Days 13.6
Total Equity	28,005,071	Other Expense	0	0.0%	Depreciation Rate 3.6%
Total Liab. and Equity	29,216,610	Net Profit or Loss	2,539,387	56.0%	Return on Equity 9.1%
Selected Revenue Departments				Revenue Ranking - 5,755	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,078	3,060,446	5,479,159	0.558561
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,716	99,659	205,122	0.485852
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	4,642	70,158	146,551	0.478728
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	5,018	447,906	02	Capital Cost - Movable Equip 5,133 124,315
04	Employee Benefits	5,033	588,892	05	Administrative and General 5,925 678,150
06	Maintenance and Repairs	2,108	5,654	07	Operation of Plant 0 0
08/09	Laundry / Housekeeping	0	0	10/11	Dietary and Cafeteria 0 0
13	Nursing Administration	0	0	14	Central Service and Supply 0 0
15	Pharmacy	0	0	16	Medical Records 0 0
17	Social Services	0	0	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 87

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230080 MCLAREN CENTRAL MICHIGAN			Nonprofit - Other		
1221 SOUTH DRIVE		9/30/2017 365 Days Settled		General Short Term	
MOUNT PLEASANT, MI 48858				CR Beds 70	POS Beds 0
ISABELLA		Key Performance Ind.			
WPS MI				Occupancy Rate	35.7%
				Length of Stay	2.9
Balance Sheet		Income Statement			
Current Assets	24,045,867	Total Charges	267,201,860	Average Wages	32.04
Fixed Assets	24,507,066	Contract Allowance	185,621,946	69.5% Medicare Part A	10.7%
Other Assets	27,025,880	Operating Revenue	81,579,914	30.5% Medicare Part B	11.7%
Total Assets	75,578,813	Operating Expense	83,800,564	102.7% Current Ratio	2.5
Current Liabilities	9,508,847	Operating Margin	-2,220,650	-2.7% Days to Collect	33.2
Long Term Liabilities	5,686,257	Other Income	6,998,790	8.6% Avg Payment Days	34.4
Total Equity	60,383,709	Other Expense	0	0.0% Depreciation Rate	1.5%
Total Liab. and Equity	75,578,813	Net Profit or Loss	4,778,140	5.9% Return on Equity	7.9%
Selected Revenue Departments			Revenue Ranking - 2,364		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,339	8,465,554	10,946,662	0.773346
31	Intensive Care Unit	2,444	2,167,984	2,935,904	0.738438
50	Operating Room	2,347	6,653,384	27,441,258	0.242459
52	Labor Room and Delivery Room	1,904	1,144,659	1,835,764	0.623533
91	Emergency Department	2,630	4,379,767	21,720,799	0.201639
General Service Cost by Line					
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	3,192	1,739,765	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	2,897	3,227,542	05 Administrative and General	2,277	13,779,818
06 Maintenance and Repairs	0	0	07 Operation of Plant	860	6,826,624
08/09 Laundry / Housekeeping	2,351	1,321,975	10/11 Dietary and Cafeteria	2,626	1,022,168
13 Nursing Administration	3,057	646,290	14 Central Service and Supply	2,622	149,352
15 Pharmacy	2,938	363,417	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 88

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230141 MCLAREN FLINT				Nonprofit - Other	
401 S BALLENGER HIGHWAY		9/30/2017 365 Days Audited		General Short Term	
FLINT, MI 48532				CR Beds 248 POS Beds 0	
GENESEE				Key Performanace Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 83.0%	
				Length of Stay 4.6	
				Average Wages 35.96	
				73.0% Medicare Part A 27.4%	
				27.0% Medicare Part B 8.6%	
				98.4% Current Ratio 1.1	
				1.6% Days to Collect 381.4	
				7.1% Avg Payment Days 39.9	
				0.0% Depreciation Rate 3.4%	
				8.8% Return on Equity 20.7%	
Balance Sheet					
		Income Statement			
Current Assets	57,689,117	Total Charges	1,513,407,734		
Fixed Assets	228,862,373	Contract Allowance	1,104,973,833		
Other Assets	195,695,048	Operating Revenue	408,433,901		
Total Assets	482,246,538	Operating Expense	401,817,734		
Current Liabilities	53,108,248	Operating Margin	6,616,167		
Long Term Liabilities	256,589,293	Other Income	29,140,085		
Total Equity	172,548,997	Other Expense	0		
Total Liab. and Equity	482,246,538	Net Profit or Loss	35,756,252		
Selected Revenue Departments					
				Revenue Ranking - 628	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	540	78,000,124	122,330,690	0.637617
31	Intensive Care Unit	902	11,413,347	27,123,352	0.420794
50	Operating Room	714	27,016,180	100,921,782	0.267694
52	Labor Room and Delivery Room	2,287	497,418	6,017,892	0.082657
91	Emergency Department	503	23,655,434	120,073,708	0.197008
General Service Cost by Line					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	831	10,710,763	02 Capital Cost - Movable Equip	936	8,145,656
04 Employee Benefits	422	38,684,459	05 Administrative and General	758	53,714,455
06 Maintenance and Repairs	0	0	07 Operation of Plant	593	9,060,270
08/09 Laundry / Housekeeping	650	5,440,688	10/11 Dietary and Cafeteria	472	4,611,645
13 Nursing Administration	390	6,421,277	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	287	5,374,611
17 Social Services	0	0	18 Other General Service Cost	390	479,796
19 Non Physician Anesthetists	0	0	20-23 Education Programs	443	7,859,525

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 89

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230167 MCLAREN GREATER LANSING				Nonprofit - Other	
401 W GREENLAWN AVE		9/30/2017 365 Days Settled		General Short Term	
LANSING, MI 48910				CR Beds 238	POS Beds 0
INGHAM		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	51.5%
				Length of Stay	4.0
Balance Sheet		Income Statement			
Current Assets	54,138,676	Total Charges	1,074,837,552	Average Wages	35.84
Fixed Assets	106,573,867	Contract Allowance	730,596,812	68.0% Medicare Part A	17.8%
Other Assets	80,265,139	Operating Revenue	344,240,740	32.0% Medicare Part B	11.3%
Total Assets	<u>240,977,682</u>	Operating Expense	<u>338,513,081</u>	98.3% Current Ratio	1.4
Current Liabilities	38,322,959	Operating Margin	5,727,659	1.7% Days to Collect	303.1
Long Term Liabilities	131,921,361	Other Income	18,293,169	5.3% Avg Payment Days	34.6
Total Equity	<u>70,733,362</u>	Other Expense	<u>2,816,603</u>	0.8% Depreciation Rate	3.8%
Total Liab. and Equity	<u>240,977,682</u>	Net Profit or Loss	<u>21,204,225</u>	6.2% Return on Equity	30.0%
Selected Revenue Departments				Revenue Ranking - 774	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,213	40,939,375	68,141,114	0.600803
31	Intensive Care Unit	1,477	6,464,710	16,266,116	0.397434
50	Operating Room	642	29,576,727	96,982,478	0.304970
52	Labor Room and Delivery Room	1,046	4,191,332	6,707,629	0.624860
91	Emergency Department	1,277	11,518,998	65,201,729	0.176667
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,116	8,030,327	02 Capital Cost - Movable Equip	1,035	7,396,329
04 Employee Benefits	527	32,541,998	05 Administrative and General	973	43,693,953
06 Maintenance and Repairs	0	0	07 Operation of Plant	813	7,115,557
08/09 Laundry / Housekeeping	901	4,178,523	10/11 Dietary and Cafeteria	1,265	2,419,065
13 Nursing Administration	1,309	2,176,857	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	4,987	122,204
17 Social Services	576	1,813,677	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	434	8,263,923

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 90

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230193 MCLAREN LAPEER REGION			Nonprofit - Other				
1375 N MAIN ST		9/30/2017 365 Days Settled		General Short Term			
LAPEER, MI 48446				CR Beds 173	POS Beds 0		
LAPEER		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	35.5%		
				Length of Stay	4.0		
Balance Sheet		Income Statement					
Current Assets	39,294,321	Total Charges	451,175,918	Average Wages	30.91		
Fixed Assets	17,909,295	Contract Allowance	336,040,095	74.5% Medicare Part A	20.2%		
Other Assets	38,037,062	Operating Revenue	115,135,823	25.5% Medicare Part B	7.0%		
Total Assets	95,240,678	Operating Expense	106,977,775	92.9% Current Ratio	3.6		
Current Liabilities	10,933,125	Operating Margin	8,158,048	7.1% Days to Collect	369.9		
Long Term Liabilities	47,418,083	Other Income	6,208,067	5.4% Avg Payment Days	27.0		
Total Equity	36,889,470	Other Expense	0	0.0% Depreciation Rate	4.9%		
Total Liab. and Equity	95,240,678	Net Profit or Loss	14,366,115	12.5% Return on Equity	38.9%		
Selected Revenue Departments			Revenue Ranking - 1,931				
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	2,168	18,493,948	31,410,277	0.588787		
31	Intensive Care Unit	1,991	3,645,118	5,668,262	0.643075		
50	Operating Room	2,306	6,854,493	32,032,614	0.213985		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	1,857	7,395,763	60,329,984	0.122589		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	2,037	3,693,302	02	Capital Cost - Movable Equip	2,506	1,722,361
04	Employee Benefits	1,663	9,166,430	05	Administrative and General	2,071	16,169,696
06	Maintenance and Repairs	0	0	07	Operation of Plant	1,505	3,740,944
08/09	Laundry / Housekeeping	2,077	1,640,343	10/11	Dietary and Cafeteria	1,557	1,976,395
13	Nursing Administration	1,967	1,316,549	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	2,519	630,141
17	Social Services	1,096	766,035	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 91

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230227 MCLAREN MACOMB			Nonprofit - Church				
1000 HARRINGTON BLVD		9/30/2017 365 Days Audited		General Short Term			
MOUNT CLEMENS, MI 48043				CR Beds 246	POS Beds 0		
MACOMB		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	60.1%		
				Length of Stay	4.1		
Balance Sheet		Income Statement					
Current Assets	124,580,908	Total Charges	984,191,457	Average Wages	32.69		
Fixed Assets	112,776,553	Contract Allowance	655,357,979	66.6% Medicare Part A	19.9%		
Other Assets	203,799,554	Operating Revenue	328,833,478	33.4% Medicare Part B	6.6%		
Total Assets	<u>441,157,015</u>	Operating Expense	<u>304,696,681</u>	92.7% Current Ratio	3.9		
Current Liabilities	31,904,859	Operating Margin	24,136,797	7.3% Days to Collect	31.9		
Long Term Liabilities	168,913,406	Other Income	29,007,585	8.8% Avg Payment Days	30.6		
Total Equity	<u>240,338,750</u>	Other Expense	0	0.0% Depreciation Rate	1.8%		
Total Liab. and Equity	<u>441,157,015</u>	Net Profit or Loss	<u>53,144,382</u>	16.2% Return on Equity	22.1%		
Selected Revenue Departments			Revenue Ranking - 815				
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	1,015	48,011,863	77,507,807	0.619446		
31	Intensive Care Unit	1,035	9,926,395	20,271,866	0.489664		
50	Operating Room	730	26,697,594	123,985,279	0.215329		
52	Labor Room and Delivery Room	1,119	3,863,404	8,444,632	0.457498		
91	Emergency Department	818	16,935,401	65,902,557	0.256976		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	763	11,340,764	02	Capital Cost - Movable Equip	0	0
04	Employee Benefits	1,085	16,291,901	05	Administrative and General	1,193	34,651,391
06	Maintenance and Repairs	170	11,852,924	07	Operation of Plant	2,530	1,657,055
08/09	Laundry / Housekeeping	676	5,326,719	10/11	Dietary and Cafeteria	812	3,434,073
13	Nursing Administration	1,075	2,701,301	14	Central Service and Supply	606	2,393,926
15	Pharmacy	1,005	3,408,025	16	Medical Records	319	5,029,288
17	Social Services	1,259	616,764	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	377	10,096,465

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 92

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230207 MCLAREN OAKLAND			Nonprofit - Other		
50 NORTH PERRY		9/30/2017 365 Days Settled		General Short Term	
PONTIAC, MI 48342				CR Beds 99	POS Beds 0
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	53.2%
				Length of Stay	4.7
Balance Sheet		Income Statement			
Current Assets	66,429,146	Total Charges	447,369,095	Average Wages	30.59
Fixed Assets	31,808,614	Contract Allowance	266,765,756	59.6%	Medicare Part A 14.4%
Other Assets	35,114,243	Operating Revenue	180,603,339	40.4%	Medicare Part B 12.9%
Total Assets	<u>133,352,003</u>	Operating Expense	<u>175,505,041</u>	97.2%	Current Ratio 1.9
Current Liabilities	35,135,026	Operating Margin	5,098,298	2.8%	Days to Collect 22.0
Long Term Liabilities	47,026,182	Other Income	15,183,372	8.4%	Avg Payment Days 58.3
Total Equity	<u>51,190,795</u>	Other Expense	<u>2,335,734</u>	1.3%	Depreciation Rate 3.6%
Total Liab. and Equity	<u>133,352,003</u>	Net Profit or Loss	<u>17,945,936</u>	9.9%	Return on Equity 35.1%
Selected Revenue Departments			Revenue Ranking - 1,446		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,411	15,392,189	29,633,214	0.519424
31	Intensive Care Unit	2,059	3,418,284	6,325,793	0.540372
50	Operating Room	2,179	7,692,690	33,841,988	0.227312
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	1,217	12,066,725	47,171,542	0.255805
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	2,638	2,453,624	02	Capital Cost - Movable Equip 2,307 2,171,788
04	Employee Benefits	1,060	16,778,537	05	Administrative and General 1,606 23,964,568
06	Maintenance and Repairs	0	0	07	Operation of Plant 856 6,837,582
08/09	Laundry / Housekeeping	2,125	1,577,385	10/11	Dietary and Cafeteria 1,050 2,883,153
13	Nursing Administration	1,904	1,372,640	14	Central Service and Supply 1,654 544,274
15	Pharmacy	1,094	3,074,655	16	Medical Records 1,778 1,095,268
17	Social Services	0	0	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 450 7,735,662

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 93

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230216 MCLAREN PORT HURON

Nonprofit - Other

1221 PINE GROVE AVE

9/30/2017 365 Days Audited

General Short Term

PORT HURON, MI 48060

CR Beds 151 POS Beds 0

SAINT CLAIR

Key Performace Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 66.8%

Balance Sheet

Income Statement

Length of Stay 3.4

Current Assets 140,234,605

Total Charges 622,809,729

Average Wages 33.64

Fixed Assets 102,665,027

Contract Allowance 416,239,867

66.8% Medicare Part A 18.1%

Other Assets 96,597,975

Operating Revenue 206,569,862

33.2% Medicare Part B 8.6%

Total Assets 339,497,607

Operating Expense 190,443,760

92.2% Current Ratio 4.1

Current Liabilities 33,836,954

Operating Margin 16,126,102

7.8% Days to Collect 26.0

Long Term Liabilities 103,432,542

Other Income -1,006,673

-0.5% Avg Payment Days 43.4

Total Equity 202,228,111

Other Expense 0

0.0% Depreciation Rate 7.8%

Total Liab. and Equity 339,497,607

Net Profit or Loss 15,119,429

7.3% Return on Equity 7.5%

Selected Revenue Departments

Revenue Ranking - 1,305

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,425	34,145,569	61,605,149	0.554265
31	Intensive Care Unit	1,604	5,664,973	10,960,638	0.516847
50	Operating Room	1,054	20,192,928	80,181,850	0.251839
52	Labor Room and Delivery Room	1,433	2,439,770	4,534,546	0.538041
91	Emergency Department	1,447	10,273,246	52,106,668	0.197158

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,079	3,568,863	02 Capital Cost - Movable Equip	1,088	7,027,952
04 Employee Benefits	1,073	16,525,062	05 Administrative and General	1,518	26,132,567
06 Maintenance and Repairs	371	6,804,721	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	1,338	2,927,403	10/11 Dietary and Cafeteria	1,124	2,703,720
13 Nursing Administration	531	5,053,722	14 Central Service and Supply	1,229	917,290
15 Pharmancy	0	0	16 Medical Records	664	3,056,985
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 94

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230121 MEMORIAL HEALTHCARE			Nonprofit - Other		
826 WEST KING STREET		12/31/2017 365 Days Settled		General Short Term	
OWOSSO, MI 48867				CR Beds 103	POS Beds 0
SHIAWASSEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		34.5%	
		Length of Stay		4.2	
		Average Wages		31.63	
		75.6%		Medicare Part A 7.2%	
		24.4%		Medicare Part B 9.7%	
		101.7%		Current Ratio 1.4	
		-1.7%		Days to Collect 297.7	
		8.5%		Avg Payment Days 27.4	
		0.2%		Depreciation Rate 6.0%	
		6.6%		Return on Equity 9.1%	
Balance Sheet					
Income Statement					
Current Assets	25,016,409	Total Charges	546,603,466		
Fixed Assets	52,584,400	Contract Allowance	413,038,523		
Other Assets	57,174,984	Operating Revenue	133,564,943		
Total Assets	134,775,793	Operating Expense	135,895,326		
Current Liabilities	17,972,530	Operating Margin	-2,330,383		
Long Term Liabilities	19,233,918	Other Income	11,415,133		
Total Equity	97,569,345	Other Expense	249,880		
Total Liab. and Equity	134,775,793	Net Profit or Loss	8,834,870		
Selected Revenue Departments					
				Revenue Ranking - 1,780	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,824	11,414,082	21,516,938	0.530470
31	Intensive Care Unit	2,459	2,118,483	4,996,837	0.423965
50	Operating Room	2,708	4,850,002	32,836,004	0.147704
52	Labor Room and Delivery Room	1,507	2,187,998	3,244,115	0.674451
91	Emergency Department	1,951	6,986,188	41,193,124	0.169596
General Service Cost by Line					
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	2,105	3,504,165	02 Capital Cost - Movable Equip	1,363	5,307,757
04 Employee Benefits	2,072	6,300,636	05 Administrative and General	2,269	13,837,278
06 Maintenance and Repairs	0	0	07 Operation of Plant	1,374	4,254,887
08/09 Laundry / Housekeeping	2,294	1,384,594	10/11 Dietary and Cafeteria	2,211	1,321,817
13 Nursing Administration	1,433	1,957,666	14 Central Service and Supply	1,449	697,290
15 Pharmacy	175	15,398,209	16 Medical Records	747	2,738,101
17 Social Services	1,249	626,430	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 95

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231320 MERCY HEALTH LAKESHORE CAMPUS			Nonprofit - Church		
72 SOUTH STATE STREET		6/30/2017 365 Days Reopened		General Short Term	
SHELBY, MI 49455				CR Beds 24	POS Beds 0
OCEANA		Key Performance Ind.			
WPS MI				Occupancy Rate	11.0%
Balance Sheet		Income Statement		Length of Stay	3.4
Current Assets	22,336,523	Total Charges	35,752,968	Average Wages	
Fixed Assets	1,932,668	Contract Allowance	18,182,904	50.9%	Medicare Part A 0.0%
Other Assets	3,955,414	Operating Revenue	17,570,064	49.1%	Medicare Part B 9.1%
Total Assets	28,224,605	Operating Expense	27,765,466	158.0%	Current Ratio 3.6
Current Liabilities	6,169,886	Operating Margin	-10,195,402	-58.0%	Days to Collect 143.1
Long Term Liabilities	128,480	Other Income	14,665,155	83.5%	Avg Payment Days 58.2
Total Equity	21,928,873	Other Expense	6,084,519	34.6%	Depreciation Rate 4.9%
Total Liab. and Equity	28,227,239	Net Profit or Loss	(1,614,766)	-9.2%	Return on Equity -7.4%
Selected Revenue Departments			Revenue Ranking - 4,513		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,715	1,902,427	992,632	1.916548
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,844	1,176,027	2,511,293	0.468295
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,912	1,852,237	7,524,844	0.246150
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	5,382	286,554	02	Capital Cost - Movable Equip 4,600 269,296
04	Employee Benefits	5,497	216,416	05	Administrative and General 3,528 5,474,001
06	Maintenance and Repairs	0	0	07	Operation of Plant 3,552 801,502
08/09	Laundry / Housekeeping	5,461	153,946	10/11	Dietary and Cafeteria 5,276 215,276
13	Nursing Administration	4,898	133,235	14	Central Service and Supply 2,872 103,724
15	Pharmacy	1,584	1,821,336	16	Medical Records 4,186 221,944
17	Social Services	0	0	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	177	252,294	20-23	Education Programs 0 0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 96

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230066 MERCY HEALTH MUSKEGON

Nonprofit - Church

1700 CLINTON STREET

6/30/2017 365 Days Settled

General Short Term

MUSKEGON, MI 49442

CR Beds 299 POS Beds 0

MUSKEGON

Key Performance Ind.

Occupancy Rate 58.0%

Length of Stay 4.0

Average Wages 33.52

62.0% Medicare Part A 16.5%

38.0% Medicare Part B 7.6%

120.3% Current Ratio 2.9

-20.3% Days to Collect 68.9

43.5% Avg Payment Days 36.4

16.3% Depreciation Rate 3.7%

6.9% Return on Equity 16.0%

Balance Sheet

Income Statement

Current Assets	190,001,410
Fixed Assets	96,427,254
Other Assets	102,433,273
Total Assets	388,861,937
Current Liabilities	66,360,485
Long Term Liabilities	134,859,812
Total Equity	187,641,640
Total Liab. and Equity	388,861,937

Total Charges	1,151,754,339
Contract Allowance	713,772,552
Operating Revenue	437,981,787
Operating Expense	526,829,813
Operating Margin	-88,848,026
Other Income	190,500,040
Other Expense	71,607,127
Net Profit or Loss	30,044,887

Selected Revenue Departments

Revenue Ranking - 577

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	544	77,630,793	57,050,422	1.360740
31	Intensive Care Unit	453	20,839,247	34,453,849	0.604845
50	Operating Room	287	49,460,673	211,441,237	0.233922
52	Labor Room and Delivery Room	1,131	3,791,993	11,920,281	0.318113
91	Emergency Department	148	41,926,057	117,416,214	0.357072

General Service Cost by Line

Rank

Expense

General Service Cost by Line

Rank

Expense

01 Capital Cost - Buildings	1,180	7,517,802	02 Capital Cost - Movable Equip	947	8,047,030
04 Employee Benefits	884	20,661,385	05 Administrative and General	494	72,984,779
06 Maintenance and Repairs	222	10,054,916	07 Operation of Plant	693	8,121,690
08/09 Laundry / Housekeeping	485	6,601,897	10/11 Dietary and Cafeteria	1,087	2,800,445
13 Nursing Administration	372	6,624,201	14 Central Service and Supply	232	5,291,937
15 Pharmacy	516	6,415,128	16 Medical Records	738	2,771,091
17 Social Services	103	6,531,445	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	579	5,190,698

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 97

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230236 METRO HEALTH HOSPITAL			Nonprofit - Other		
5900 BYRON CENTER AVENUE, SW		6/30/2017 365 Days Settled	General Short Term		
WYOMING, MI 49519			CR Beds 162 POS Beds 0		
KENT			Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES			Occupancy Rate	53.4%	
			Length of Stay	3.6	
			Average Wages	34.65	
			62.7% Medicare Part A	9.7%	
			37.3% Medicare Part B	5.9%	
			114.9% Current Ratio	2.2	
			-14.9% Days to Collect	165.2	
			7.2% Avg Payment Days	29.2	
			0.0% Depreciation Rate	6.8%	
			-7.8% Return on Equity	-69.5%	
<hr/>					
Balance Sheet			Income Statement		
Current Assets	123,307,418	Total Charges	932,730,049		
Fixed Assets	242,901,182	Contract Allowance	584,771,643		
Other Assets	22,699,741	Operating Revenue	347,958,406		
Total Assets	388,908,341	Operating Expense	399,964,908		
Current Liabilities	55,673,342	Operating Margin	-52,006,502		
Long Term Liabilities	294,340,492	Other Income	24,963,278		
Total Equity	38,894,507	Other Expense	0		
Total Liab. and Equity	388,908,341	Net Profit or Loss	(27,043,224)		
<hr/>					
Selected Revenue Departments			Revenue Ranking - 759		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,132	43,709,541	38,897,928	1.123698
31	Intensive Care Unit	1,588	5,747,568	7,923,025	0.725426
50	Operating Room	576	31,790,130	102,210,159	0.311027
52	Labor Room and Delivery Room	1,277	3,091,409	6,305,435	0.490277
91	Emergency Department	1,279	11,506,409	82,832,873	0.138911
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	525	15,336,173	02 Capital Cost - Movable Equip	648	11,016,369
04 Employee Benefits	1,513	10,562,300	05 Administrative and General	680	57,942,765
06 Maintenance and Repairs	0	0	07 Operation of Plant	250	15,201,197
08/09 Laundry / Housekeeping	1,112	3,526,471	10/11 Dietary and Cafeteria	1,357	2,272,961
13 Nursing Administration	644	4,298,328	14 Central Service and Supply	321	4,111,490
15 Pharmacy	746	4,528,104	16 Medical Records	860	2,449,609
17 Social Services	1,130	730,461	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	529	5,983,293

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 98

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230180 MIDMICHIGAN MEDICAL CENTER-CLARE				Nonprofit - Other			
703 N MCEWAN ST		6/30/2017 365 Days Settled		General Short Term			
CLARE, MI 48617				CR Beds 49	POS Beds 0		
CLARE		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	15.8%		
				Length of Stay	2.9		
Balance Sheet		Income Statement					
Current Assets	10,670,285	Total Charges	135,602,091	Average Wages	29.44		
Fixed Assets	11,794,532	Contract Allowance	85,565,027	63.1% Medicare Part A	8.1%		
Other Assets	20,081,574	Operating Revenue	50,037,064	36.9% Medicare Part B	9.4%		
Total Assets	42,546,391	Operating Expense	48,551,231	97.0% Current Ratio	5.2		
Current Liabilities	2,033,141	Operating Margin	1,485,833	3.0% Days to Collect	50.6		
Long Term Liabilities	6,207,220	Other Income	1,424,551	2.8% Avg Payment Days	8.0		
Total Equity	34,306,030	Other Expense	0	0.0% Depreciation Rate	5.1%		
Total Liab. and Equity	42,546,391	Net Profit or Loss	2,910,384	5.8% Return on Equity	8.5%		
Selected Revenue Departments				Revenue Ranking - 2,968			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	4,413	4,584,814	5,413,968	0.846849		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	3,045	3,406,341	9,769,021	0.348688		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	3,369	2,746,355	13,766,440	0.199496		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	4,452	736,017	02	Capital Cost - Movable Equip	3,093	975,148
04	Employee Benefits	5,651	101,708	05	Administrative and General	3,399	5,899,908
06	Maintenance and Repairs	0	0	07	Operation of Plant	2,695	1,471,602
08/09	Laundry / Housekeeping	3,261	697,584	10/11	Dietary and Cafeteria	4,151	462,286
13	Nursing Administration	2,506	928,570	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	2,879	494,155
17	Social Services	0	0	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 99

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231325 MIDMICHIGAN MEDICAL CENTER-GLADWIN				Nonprofit - Other	
515 QUARTER STREET		6/30/2017 365 Days Settled		General Short Term	
GLADWIN, MI 48624				CR Beds 25	POS Beds 0
GLADWIN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	16.2%
				Length of Stay	2.6
Balance Sheet		Income Statement			
Current Assets	7,145,699	Total Charges	75,138,226	Average Wages	
Fixed Assets	4,738,674	Contract Allowance	45,772,391	60.9%	Medicare Part A 0.0%
Other Assets	49,442,939	Operating Revenue	29,365,835	39.1%	Medicare Part B 9.9%
Total Assets	61,327,312	Operating Expense	27,520,232	93.7%	Current Ratio 4.0
Current Liabilities	1,767,723	Operating Margin	1,845,603	6.3%	Days to Collect 245.0
Long Term Liabilities	9,482,667	Other Income	1,782,432	6.1%	Avg Payment Days 9.0
Total Equity	50,076,922	Other Expense	0	0.0%	Depreciation Rate 4.9%
Total Liab. and Equity	61,327,312	Net Profit or Loss	3,628,035	12.4%	Return on Equity 7.2%
Selected Revenue Departments				Revenue Ranking - 3,653	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,170	2,875,916	1,930,580	1.489664
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,261	539,602	1,036,945	0.520377
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,888	3,703,460	10,812,283	0.342523
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	5,066	425,439	02	Capital Cost - Movable Equip 3,758 559,861
04	Employee Benefits	4,317	1,230,541	05	Administrative and General 3,977 4,249,169
06	Maintenance and Repairs	0	0	07	Operation of Plant 3,479 831,093
08/09	Laundry / Housekeeping	4,352	341,746	10/11	Dietary and Cafeteria 5,932 63,724
13	Nursing Administration	4,460	196,211	14	Central Service and Supply 0 0
15	Pharmacy	0	0	16	Medical Records 4,037 239,777
17	Social Services	2,365	110,217	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	296	125,851	20-23	Education Programs 0 0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 100

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230030 MIDMICHIGAN MEDICAL CENTER-GRATIOT				Nonprofit - Other	
300 E WARWICK DR		6/30/2017 365 Days Reopened		General Short Term	
ALMA, MI 48801				CR Beds 49	POS Beds 0
GRATIOT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		56.7%	
		Length of Stay		3.1	
		Average Wages		32.68	
		61.2%		Medicare Part A 10.4%	
		38.8%		Medicare Part B 9.5%	
		106.6%		Current Ratio 3.2	
		-6.6%		Days to Collect 66.7	
		3.2%		Avg Payment Days 14.4	
		0.0%		Depreciation Rate 4.6%	
		-3.4%		Return on Equity -6.6%	
Balance Sheet			Income Statement		
Current Assets	22,588,885	Total Charges	259,892,211		
Fixed Assets	48,334,537	Contract Allowance	159,087,005		
Other Assets	26,420,296	Operating Revenue	100,805,206		
Total Assets	97,343,718	Operating Expense	107,502,816		
Current Liabilities	7,017,966	Operating Margin	-6,697,610		
Long Term Liabilities	38,020,778	Other Income	3,236,557		
Total Equity	52,304,974	Other Expense	0		
Total Liab. and Equity	97,343,718	Net Profit or Loss	(3,461,053)		
Selected Revenue Departments			Revenue Ranking - 2,098		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,008	10,155,069	15,545,584	0.653245
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	2,488	5,903,760	22,357,408	0.264063
52	Labor Room and Delivery Room	1,993	986,176	1,491,541	0.661179
91	Emergency Department	1,945	7,012,084	19,765,986	0.354755
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	1,672	4,870,535	02	Capital Cost - Movable Equip 2,391 1,968,902
04	Employee Benefits	4,719	853,965	05	Administrative and General 2,453 11,741,929
06	Maintenance and Repairs	2,029	75,488	07	Operation of Plant 1,523 3,698,866
08/09	Laundry / Housekeeping	1,663	2,254,045	10/11	Dietary and Cafeteria 2,269 1,263,369
13	Nursing Administration	2,519	919,774	14	Central Service and Supply 0 0
15	Pharmacy	0	0	16	Medical Records 1,349 1,559,687
17	Social Services	0	0	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 1,048 996,601

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 101

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230222 MIDMICHIGAN MEDICAL CENTER-MIDLAND			Nonprofit - Other				
4000 WELLNESS DRIVE		6/30/2017 365 Days Reopened		General Short Term			
MIDLAND, MI 48670				CR Beds 302	POS Beds 0		
MIDLAND		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	45.0%		
				Length of Stay	3.7		
Balance Sheet		Income Statement					
Current Assets	62,365,722	Total Charges	951,332,787	Average Wages	32.33		
Fixed Assets	154,935,522	Contract Allowance	561,699,603	59.0%	Medicare Part A	19.2%	
Other Assets	426,160,256	Operating Revenue	389,633,184	41.0%	Medicare Part B	8.7%	
Total Assets	<u>643,461,500</u>	Operating Expense	<u>378,173,823</u>	97.1%	Current Ratio	1.8	
Current Liabilities	33,877,530	Operating Margin	11,459,361	2.9%	Days to Collect	33.9	
Long Term Liabilities	169,214,937	Other Income	35,325,376	9.1%	Avg Payment Days	12.5	
Total Equity	440,369,033	Other Expense	0	0.0%	Depreciation Rate	5.2%	
Total Liab. and Equity	<u>643,461,500</u>	Net Profit or Loss	<u>46,784,737</u>	12.0%	Return on Equity	10.6%	
Selected Revenue Departments			Revenue Ranking - 665				
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	1,180	41,812,518	77,115,916	0.542203		
31	Intensive Care Unit	875	11,905,199	27,093,786	0.439407		
50	Operating Room	654	29,157,149	91,212,906	0.319660		
52	Labor Room and Delivery Room	1,161	3,631,134	5,374,793	0.675586		
91	Emergency Department	1,722	8,170,408	39,062,541	0.209162		
General Service Cost by Line		Rank	Expense	General Service Cost by Line			
01	Capital Cost - Buildings	765	11,334,587	02	Capital Cost - Movable Equip	1,085	7,047,438
04	Employee Benefits	4,256	1,286,696	05	Administrative and General	746	54,342,490
06	Maintenance and Repairs	893	2,148,681	07	Operation of Plant	715	7,862,871
08/09	Laundry / Housekeeping	703	5,203,933	10/11	Dietary and Cafeteria	1,253	2,439,720
13	Nursing Administration	675	4,159,556	14	Central Service and Supply	0	0
15	Pharmacy	612	5,491,078	16	Medical Records	189	7,108,918
17	Social Services	1,118	749,892	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	684	3,826,167

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 102

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230036 MIDMICHIGAN MEDICAL CENTER - ALPENA				Nonprofit - Other			
1501 W CHISHOLM ST		6/30/2017 365 Days Settled		General Short Term			
ALPENA, MI 49707				CR Beds 87	POS Beds 0		
ALPENA		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	37.2%		
				Length of Stay	3.3		
Balance Sheet		Income Statement					
Current Assets	65,618,068	Total Charges	338,040,070	Average Wages	29.89		
Fixed Assets	64,177,770	Contract Allowance	203,474,231	60.2%	Medicare Part A	14.4%	
Other Assets	7,525,112	Operating Revenue	134,565,839	39.8%	Medicare Part B	13.7%	
Total Assets	137,320,950	Operating Expense	197,441,605	146.7%	Current Ratio	4.7	
Current Liabilities	13,979,827	Operating Margin	-62,875,766	-46.7%	Days to Collect	182.9	
Long Term Liabilities	62,895,669	Other Income	6,015,961	4.5%	Avg Payment Days	19.7	
Total Equity	60,445,454	Other Expense	0	0.0%	Depreciation Rate	5.4%	
Total Liab. and Equity	137,320,950	Net Profit or Loss	(56,859,805)	-42.3%	Return on Equity	-94.1%	
Selected Revenue Departments				Revenue Ranking - 1,770			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	2,537	13,995,779	15,931,946	0.878473		
31	Intensive Care Unit	2,147	3,140,693	6,785,310	0.462867		
50	Operating Room	1,701	11,403,054	31,860,866	0.357902		
52	Labor Room and Delivery Room	2,135	712,665	1,190,655	0.598549		
91	Emergency Department	2,339	5,397,440	17,769,662	0.303745		
General Service Cost by Line		Rank	Expense	General Service Cost by Line			
01	Capital Cost - Buildings	3,718	1,239,792	02	Capital Cost - Movable Equip	2,206	2,345,729
04	Employee Benefits	602	29,074,974	05	Administrative and General	1,881	18,736,543
06	Maintenance and Repairs	814	2,557,831	07	Operation of Plant	0	0
08/09	Laundry / Housekeeping	2,038	1,692,426	10/11	Dietary and Cafeteria	2,736	954,968
13	Nursing Administration	1,863	1,418,710	14	Central Service and Supply	735	1,857,258
15	Pharmacy	1,735	1,545,005	16	Medical Records	1,516	1,373,234
17	Social Services	1,375	521,196	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 103

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231308 MUNISING MEMORIAL HOSPITAL			Nonprofit - Other		
1500 SAND POINT RD		3/31/2017 365 Days Settled		General Short Term	
MUNISING, MI 49862				CR Beds 11	POS Beds 0
ALGER		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	7.9%
				Length of Stay	5.3
Balance Sheet		Income Statement			
Current Assets	2,019,207	Total Charges	12,477,993	Average Wages	23.51
Fixed Assets	6,419,095	Contract Allowance	4,741,963	38.0% Medicare Part A	0.0%
Other Assets	2,214,520	Operating Revenue	7,736,030	62.0% Medicare Part B	15.9%
Total Assets	<u>10,652,822</u>	Operating Expense	8,915,985	115.3% Current Ratio	1.3
Current Liabilities	1,532,162	Operating Margin	-1,179,955	-15.3% Days to Collect	117.9
Long Term Liabilities	8,658,225	Other Income	1,229,543	15.9% Avg Payment Days	16.9
Total Equity	462,435	Other Expense	0	0.0% Depreciation Rate	4.3%
Total Liab. and Equity	<u>10,652,822</u>	Net Profit or Loss	<u>49,588</u>	0.6% Return on Equity	10.7%
Selected Revenue Departments			Revenue Ranking - 5,466		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,999	1,014,539	399,203	2.541411
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,525	245,859	312,530	0.786673
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	4,002	1,669,746	1,230,631	1.356821
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	4,247	838,436	02	Capital Cost - Movable Equip
04	Employee Benefits	0	0	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	5,677	108,732	10/11	Dietary and Cafeteria
13	Nursing Administration	4,974	122,512	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 104

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230081 MUNSON HEALTHCARE CADILLAC HOSPITAL

Nonprofit - Other

400 HOBART ST

6/30/2017 365 Days Settled

General Short Term

CADILLAC, MI 49601

CR Beds 43 POS Beds 0

WEXFORD

Key Performance Ind.

Balance Sheet		Income Statement			
Current Assets	16,376,269	Total Charges	234,017,602	Occupancy Rate	42.6%
Fixed Assets	25,107,334	Contract Allowance	152,011,748	Length of Stay	3.9
Other Assets	1,886,449	Operating Revenue	82,005,854	Average Wages	28.05
Total Assets	43,370,052	Operating Expense	84,706,772	65.0% Medicare Part A	15.6%
Current Liabilities	10,595,402	Operating Margin	-2,700,918	35.0% Medicare Part B	12.8%
Long Term Liabilities	17,374,917	Other Income	2,259,325	103.3% Current Ratio	1.5
Total Equity	15,399,733	Other Expense	0	-3.3% Days to Collect	245.9
Total Liab. and Equity	43,370,052	Net Profit or Loss	(441,593)	2.8% Avg Payment Days	27.8
				0.0% Depreciation Rate	8.3%
				-0.5% Return on Equity	-2.9%

Selected Revenue Departments

Revenue Ranking - 2,356

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,016	10,110,017	18,804,100	0.537650
31	Intensive Care Unit	2,646	1,585,046	2,936,852	0.539709
50	Operating Room	1,740	11,007,310	27,883,400	0.394762
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,577	4,553,828	29,197,304	0.155967

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,109	922,592	02 Capital Cost - Movable Equip	2,230	2,305,000
04 Employee Benefits	1,787	8,220,941	05 Administrative and General	2,346	12,900,323
06 Maintenance and Repairs	920	2,058,859	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	2,659	1,068,057	10/11 Dietary and Cafeteria	3,067	776,957
13 Nursing Administration	3,414	521,055	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	1,802	1,076,943
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 105

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231322 MUNSON HEALTHCARE CHARLEVOIX HOSPITAL				Nonprofit - Other			
14700 LAKESHORE DRIVE		6/30/2017 365 Days Settled		General Short Term			
CHARLEVOIX, MI 49720				CR Beds 25	POS Beds 0		
CHARLEVOIX		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	30.5%		
				Length of Stay	3.1		
Balance Sheet		Income Statement					
Current Assets	21,731,202	Total Charges	79,977,929	Average Wages	33.67		
Fixed Assets	20,708,714	Contract Allowance	29,688,485	37.1% Medicare Part A	0.0%		
Other Assets	3,527,251	Operating Revenue	50,289,444	62.9% Medicare Part B	13.9%		
Total Assets	45,967,167	Operating Expense	50,094,392	99.6% Current Ratio	2.2		
Current Liabilities	9,685,772	Operating Margin	195,052	0.4% Days to Collect	148.4		
Long Term Liabilities	6,631,449	Other Income	1,513,101	3.0% Avg Payment Days	65.9		
Total Equity	29,649,946	Other Expense	0	0.0% Depreciation Rate	10.0%		
Total Liab. and Equity	45,967,167	Net Profit or Loss	1,708,153	3.4% Return on Equity	5.8%		
Selected Revenue Departments				Revenue Ranking - 2,960			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	4,281	4,894,983	2,343,521	2.088730		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	2,310	6,838,759	11,854,075	0.576912		
52	Labor Room and Delivery Room	2,684	85,535	430,241	0.198807		
91	Emergency Department	3,389	2,721,719	4,067,195	0.669188		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	3,334	1,591,200	02	Capital Cost - Movable Equip	0	0
04	Employee Benefits	2,343	4,986,714	05	Administrative and General	3,129	7,093,086
06	Maintenance and Repairs	0	0	07	Operation of Plant	2,929	1,228,086
08/09	Laundry / Housekeeping	3,458	606,381	10/11	Dietary and Cafeteria	3,845	534,135
13	Nursing Administration	3,045	652,905	14	Central Service and Supply	2,056	316,187
15	Pharmacy	0	0	16	Medical Records	3,185	414,039
17	Social Services	2,645	60,846	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 106

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230058 MUNSON HEALTHCARE GRAYLING HOSPITAL

Nonprofit - Other

1100 E MICHIGAN AVE

6/30/2017 365 Days Settled

General Short Term

GRAYLING, MI 49738

CR Beds 42 POS Beds 0

CRAWFORD

Key Performance Ind.

Occupancy Rate 49.8%

Length of Stay 3.3

Average Wages 29.05

62.2% Medicare Part A 14.7%

37.8% Medicare Part B 9.7%

99.3% Current Ratio 2.2

0.7% Days to Collect 219.8

4.3% Avg Payment Days 25.7

0.0% Depreciation Rate 7.2%

5.0% Return on Equity 26.6%

Balance Sheet

Current Assets	15,792,485
Fixed Assets	19,178,498
Other Assets	2,372,338
Total Assets	37,343,321
Current Liabilities	7,146,175
Long Term Liabilities	14,437,206
Total Equity	15,759,940
Total Liab. and Equity	37,343,321

Income Statement

Total Charges	219,576,850
Contract Allowance	136,662,002
Operating Revenue	82,914,848
Operating Expense	82,307,632
Operating Margin	607,216
Other Income	3,578,743
Other Expense	0
Net Profit or Loss	4,185,959

Selected Revenue Departments

Revenue Ranking - 2,338

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,468	7,837,968	12,139,110	0.645679
31	Intensive Care Unit	2,676	1,505,368	3,021,975	0.498140
50	Operating Room	2,703	4,860,586	21,776,720	0.223201
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,526	4,718,809	24,294,854	0.194231

General Service Cost by Line

01 Capital Cost - Buildings	4,420	753,890
04 Employee Benefits	1,833	7,886,946
06 Maintenance and Repairs	1,060	1,579,172
08/09 Laundry / Housekeeping	2,827	948,853
13 Nursing Administration	3,143	614,673
15 Pharmacy	0	0
17 Social Services	2,519	80,638
19 Non Physician Anesthetists	0	0

General Service Cost by Line

02 Capital Cost - Movable Equip	2,602	1,571,821
05 Administrative and General	2,575	10,623,007
07 Operation of Plant	0	0
10/11 Dietary and Cafeteria	3,015	798,982
14 Central Service and Supply	0	0
16 Medical Records	2,020	916,095
18 Other General Service Cost	0	0
20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 107

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230303 MUNSON HEALTHCARE MANISTEE HOSPITAL				Nonprofit - Other	
1465 E PARKDALE AVE		6/30/2017 365 Days Settled		General Short Term	
MANISTEE, MI 49660				CR Beds 45	POS Beds 0
MANISTEE		Key Performance Ind.			
WPS MI				Occupancy Rate	36.6%
				Length of Stay	3.7
Balance Sheet		Income Statement			
Current Assets	19,663,180	Total Charges	187,193,437	Average Wages	38.26
Fixed Assets	22,742,932	Contract Allowance	117,228,039	62.6%	Medicare Part A 12.5%
Other Assets	15,366,878	Operating Revenue	69,965,398	37.4%	Medicare Part B 8.5%
Total Assets	<u>57,772,990</u>	Operating Expense	73,074,005	104.4%	Current Ratio 1.5
Current Liabilities	13,116,784	Operating Margin	-3,108,607	-4.4%	Days to Collect 58.6
Long Term Liabilities	5,792,658	Other Income	947,844	1.4%	Avg Payment Days 39.9
Total Equity	38,863,548	Other Expense	0	0.0%	Depreciation Rate 4.7%
Total Liab. and Equity	<u>57,772,990</u>	Net Profit or Loss	<u>(2,160,763)</u>	-3.1%	Return on Equity -5.6%
Selected Revenue Departments				Revenue Ranking - 2,564	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,128	9,576,762	7,398,107	1.294488
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,010	3,532,011	17,261,693	0.204616
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,945	3,570,383	13,254,723	0.269367
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	3,042	1,895,754	02 Capital Cost - Movable Equip	2,536	1,672,308
04 Employee Benefits	4,964	647,974	05 Administrative and General	1,979	17,384,017
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,528	1,657,892
08/09 Laundry / Housekeeping	2,706	1,032,220	10/11 Dietary and Cafeteria	2,858	877,045
13 Nursing Administration	3,032	658,635	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	1,800	1,078,579
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 108

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230097 MUNSON MEDICAL CENTER			Nonprofit - Other		
1105 SIXTH STREET		6/30/2017 365 Days Reopened		General Short Term	
TRAVERSE CITY, MI 49684				CR Beds 377	POS Beds 0
GRAND TRAVERSE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	69.7%
				Length of Stay	4.2
Balance Sheet		Income Statement			
Current Assets	305,678,514	Total Charges	1,587,140,617	Average Wages	28.05
Fixed Assets	253,255,973	Contract Allowance	1,010,670,511	63.7% Medicare Part A	20.5%
Other Assets	289,274,234	Operating Revenue	576,470,106	36.3% Medicare Part B	9.5%
Total Assets	848,208,721	Operating Expense	545,751,395	94.7% Current Ratio	4.4
Current Liabilities	70,029,270	Operating Margin	30,718,711	5.3% Days to Collect	236.0
Long Term Liabilities	251,805,249	Other Income	40,744,105	7.1% Avg Payment Days	26.3
Total Equity	526,374,202	Other Expense	0	0.0% Depreciation Rate	4.2%
Total Liab. and Equity	848,208,721	Net Profit or Loss	71,462,816	12.4% Return on Equity	13.6%
Selected Revenue Departments			Revenue Ranking - 369		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	282	110,668,042	214,245,154	0.516549
31	Intensive Care Unit	1,052	9,795,669	23,211,146	0.422024
50	Operating Room	366	41,852,518	154,640,202	0.270644
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	1,002	14,383,809	87,493,052	0.164399
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	502	15,866,055	02	Capital Cost - Movable Equip
04	Employee Benefits	241	58,759,997	05	Administrative and General
06	Maintenance and Repairs	378	6,758,193	07	Operation of Plant
08/09	Laundry / Housekeeping	776	4,795,185	10/11	Dietary and Cafeteria
13	Nursing Administration	970	3,031,291	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs
				897	1,874,168

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 109

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230174 NORTH OTTAWA COMMUNITY HEALTH SYSTEM				Nonprofit - Other	
1309 SHELDON RD		6/30/2017 365 Days Settled		General Short Term	
GRAND HAVEN, MI 49417				CR Beds 74	POS Beds 0
OTTAWA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	15.5%
				Length of Stay	3.0
Balance Sheet		Income Statement			
Current Assets	11,334,589	Total Charges	141,415,089	Average Wages	27.24
Fixed Assets	29,042,798	Contract Allowance	73,757,419	52.2%	Medicare Part A 3.9%
Other Assets	2,894,478	Operating Revenue	67,657,670	47.8%	Medicare Part B 4.9%
Total Assets	43,271,865	Operating Expense	72,423,490	107.0%	Current Ratio 0.7
Current Liabilities	16,704,998	Operating Margin	-4,765,820	-7.0%	Days to Collect 43.1
Long Term Liabilities	34,454,255	Other Income	0	0.0%	Avg Payment Days 79.5
Total Equity	-7,887,388	Other Expense	0	0.0%	Depreciation Rate 3.7%
Total Liab. and Equity	43,271,865	Net Profit or Loss	(4,765,820)	-7.0%	Return on Equity 60.4%
Selected Revenue Departments				Revenue Ranking - 2,606	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,293	4,871,029	2,557,221	1.904813
31	Intensive Care Unit	2,847	1,012,226	1,405,355	0.720264
50	Operating Room	2,160	7,815,553	30,954,289	0.252487
52	Labor Room and Delivery Room	1,965	1,048,082	1,152,065	0.909742
91	Emergency Department	3,210	3,020,504	12,714,001	0.237573
General Service Cost by Line					
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	3,057	1,882,265	02 Capital Cost - Movable Equip	2,592	1,589,116
04 Employee Benefits	2,049	6,428,395	05 Administrative and General	3,091	7,261,882
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,761	1,399,072
08/09 Laundry / Housekeeping	2,958	861,040	10/11 Dietary and Cafeteria	3,274	700,724
13 Nursing Administration	3,504	482,870	14 Central Service and Supply	1,832	425,994
15 Pharmacy	0	0	16 Medical Records	2,138	840,670
17 Social Services	1,718	328,819	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 110

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230301 OAKLAND REGIONAL HOSPITAL

Proprietary - Corporation

22401 FOSTER WINTER DRIVE

12/31/2017 365 Days Settled

General Short Term

SOUTHFIELD, MI 48075

CR Beds 30 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 12.8%

Balance Sheet

Income Statement

Length of Stay 3.1

Current Assets	7,893,994	Total Charges	113,543,505	Average Wages	29.01
Fixed Assets	1,407,936	Contract Allowance	83,585,638	73.6%	Medicare Part A 5.9%
Other Assets	208,780	Operating Revenue	29,957,867	26.4%	Medicare Part B 7.3%
Total Assets	9,510,710	Operating Expense	30,490,985	101.8%	Current Ratio 1.6
Current Liabilities	4,891,568	Operating Margin	-533,118	-1.8%	Days to Collect 511.9
Long Term Liabilities	1,037,216	Other Income	1,064,151	3.6%	Avg Payment Days 41.6
Total Equity	3,581,926	Other Expense	400,000	1.3%	Depreciation Rate 8.9%
Total Liab. and Equity	9,510,710	Net Profit or Loss	131,033	0.4%	Return on Equity 3.7%

Selected Revenue Departments

Revenue Ranking - 3,628

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,502	2,341,004	1,365,975	1.713797
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	2,066	8,477,563	77,673,013	0.109144
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	3,121	1,802,063	02 Capital Cost - Movable Equip	2,846	1,241,889
04 Employee Benefits	3,295	2,475,732	05 Administrative and General	4,042	4,095,797
06 Maintenance and Repairs	0	0	07 Operation of Plant	3,550	801,736
08/09 Laundry / Housekeeping	3,517	583,510	10/11 Dietary and Cafeteria	3,499	633,889
13 Nursing Administration	4,307	224,292	14 Central Service and Supply	0	0
15 Pharmacy	2,712	479,952	16 Medical Records	3,188	413,639
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 111

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230217 OAKLAWN HOSPITAL			Nonprofit - Other		
200 N MADISON		3/31/2017 365 Days Settled		General Short Term	
MARSHALL, MI 49068				CR Beds 66	POS Beds 0
CALHOUN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	46.2%
				Length of Stay	2.9
Balance Sheet		Income Statement			
Current Assets	71,229,398	Total Charges	442,799,701	Average Wages	36.16
Fixed Assets	98,955,924	Contract Allowance	308,473,983	69.7%	Medicare Part A 8.5%
Other Assets	2,146,141	Operating Revenue	134,325,718	30.3%	Medicare Part B 6.5%
Total Assets	172,331,463	Operating Expense	136,213,145	101.4%	Current Ratio 3.3
Current Liabilities	21,857,135	Operating Margin	-1,887,427	-1.4%	Days to Collect 98.2
Long Term Liabilities	72,560,645	Other Income	7,718,849	5.7%	Avg Payment Days 36.5
Total Equity	77,913,683	Other Expense	0	0.0%	Depreciation Rate 4.5%
Total Liab. and Equity	172,331,463	Net Profit or Loss	5,831,422	4.3%	Return on Equity 7.5%
Selected Revenue Departments			Revenue Ranking - 1,772		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,050	20,192,780	29,616,946	0.681798
31	Intensive Care Unit	1,961	3,752,859	9,457,365	0.396819
50	Operating Room	1,883	9,830,187	84,691,659	0.116070
52	Labor Room and Delivery Room	1,835	1,307,237	7,114,900	0.183732
91	Emergency Department	2,595	4,507,790	29,247,078	0.154128
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	1,556	5,297,257	02	Capital Cost - Movable Equip 1,386 5,147,195
04	Employee Benefits	1,440	11,373,602	05	Administrative and General 2,309 13,320,515
06	Maintenance and Repairs	0	0	07	Operation of Plant 1,697 3,185,650
08/09	Laundry / Housekeeping	2,037	1,692,639	10/11	Dietary and Cafeteria 3,292 694,124
13	Nursing Administration	2,578	891,965	14	Central Service and Supply 0 0
15	Pharmacy	1,641	1,726,927	16	Medical Records 1,854 1,035,238
17	Social Services	464	2,205,432	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 112

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230133 OTSEGO MEMORIAL HOSPITAL			Nonprofit - Other		
825 N CENTER AVE		12/31/2017 365 Days Settled		General Short Term	
GAYLORD, MI 49735				CR Beds 42	POS Beds 0
OTSEGO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	38.5%
				Length of Stay	3.1
Balance Sheet		Income Statement			
Current Assets	19,957,242	Total Charges	189,350,391	Average Wages	36.81
Fixed Assets	39,537,050	Contract Allowance	94,613,469	50.0% Medicare Part A	8.6%
Other Assets	26,727,342	Operating Revenue	94,736,922	50.0% Medicare Part B	7.7%
Total Assets	86,221,634	Operating Expense	96,845,186	102.2% Current Ratio	1.6
Current Liabilities	12,496,907	Operating Margin	-2,108,264	-2.2% Days to Collect	144.4
Long Term Liabilities	20,402,145	Other Income	9,607,753	10.1% Avg Payment Days	34.6
Total Equity	53,322,582	Other Expense	0	0.0% Depreciation Rate	4.5%
Total Liab. and Equity	86,221,634	Net Profit or Loss	7,499,489	7.9% Return on Equity	14.1%
Selected Revenue Departments			Revenue Ranking - 2,168		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,465	4,395,538	8,041,328	0.546618
31	Intensive Care Unit	2,665	1,538,537	2,476,026	0.621374
50	Operating Room	2,455	6,070,088	18,076,594	0.335798
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,213	3,015,056	15,691,409	0.192147
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	3,791	1,180,257	02	Capital Cost - Movable Equip
04	Employee Benefits	1,278	13,287,808	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	2,821	953,386	10/11	Dietary and Cafeteria
13	Nursing Administration	3,437	512,207	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 113

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231300 PAUL OLIVER MEMORIAL HOSPITAL				Nonprofit - Other			
224 PARK AVENUE		6/30/2017 365 Days Settled		General Short Term			
FRANKFORT, MI 49635				CR Beds 8	POS Beds 0		
BENZIE		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	1.6%		
				Length of Stay	48.0		
Balance Sheet		Income Statement					
Current Assets	14,382,105	Total Charges	32,543,894	Average Wages			
Fixed Assets	7,451,934	Contract Allowance	15,014,983	46.1% Medicare Part A	0.0%		
Other Assets	70,790	Operating Revenue	17,528,911	53.9% Medicare Part B	12.5%		
Total Assets	<u>21,904,829</u>	Operating Expense	<u>17,634,081</u>	100.6% Current Ratio	12.6		
Current Liabilities	1,138,850	Operating Margin	-105,170	-0.6% Days to Collect	46.8		
Long Term Liabilities	69,844	Other Income	1,165,362	6.6% Avg Payment Days	0.0		
Total Equity	<u>20,696,135</u>	Other Expense	0	0.0% Depreciation Rate	11.6%		
Total Liab. and Equity	<u>21,904,829</u>	Net Profit or Loss	<u>1,060,192</u>	6.0% Return on Equity	5.1%		
Selected Revenue Departments				Revenue Ranking - 4,517			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	6,089	254,059	12,240	20.756454		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	4,185	632,540	1,328,633	0.476083		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	3,625	2,347,051	4,966,678	0.472560		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	5,155	384,165	02	Capital Cost - Movable Equip	3,958	483,892
04	Employee Benefits	5,624	116,189	05	Administrative and General	3,613	5,204,983
06	Maintenance and Repairs	0	0	07	Operation of Plant	3,478	831,742
08/09	Laundry / Housekeeping	4,679	284,541	10/11	Dietary and Cafeteria	3,534	621,580
13	Nursing Administration	4,686	159,842	14	Central Service and Supply	0	0
15	Pharmacy	2,495	627,505	16	Medical Records	4,884	133,016
17	Social Services	2,752	51,549	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 114

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

234006 PINE REST CHRISTIAN MENTAL HEALTH SERVICES				Nonprofit - Other	
300 - 68TH STREET, SE		6/30/2017 365 Days Reopened		Psychiatric	
GRAND RAPIDS, MI 49548				CR Beds 84	POS Beds 0
KENT		Key Performance Ind.			
TRAVELERS (NEW YORK)				Occupancy Rate	82.9%
				Length of Stay	10.4
Balance Sheet		Income Statement			
Current Assets	16,788,835	Total Charges	134,056,918	Average Wages	31.16
Fixed Assets	50,911,127	Contract Allowance	44,308,230	33.1% Medicare Part A	0.0%
Other Assets	60,626,745	Operating Revenue	89,748,688	66.9% Medicare Part B	1.6%
Total Assets	<u>128,326,707</u>	Operating Expense	125,271,132	139.6% Current Ratio	1.1
Current Liabilities	15,256,945	Operating Margin	-35,522,444	-39.6% Days to Collect	57.5
Long Term Liabilities	13,269,760	Other Income	44,135,194	49.2% Avg Payment Days	24.0
Total Equity	99,800,002	Other Expense	0	0.0% Depreciation Rate	2.2%
Total Liab. and Equity	<u>128,326,707</u>	Net Profit or Loss	<u>8,612,750</u>	9.6% Return on Equity	8.6%
Selected Revenue Departments				Revenue Ranking - 2,236	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,014	20,627,907	48,880,917	0.422003
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	50	23,689,331	33,258,923	0.712270
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	4,254	836,376	02	Capital Cost - Movable Equip
04	Employee Benefits	1,314	12,915,342	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	3,942	436,849	10/11	Dietary and Cafeteria
13	Nursing Administration	0	0	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs
				696	3,729,949

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 115

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

232039 PIONEER SPECIALTY HOSPITAL			Proprietary - Corporation		
50 NORTH PERRY		9/30/2017 365 Days Settled		General Long Term	
PONTIAC, MI 48342				CR Beds 30	POS Beds 0
OAKLAND		Key Performance Ind.			
WPS MI				Occupancy Rate	31.7%
				Length of Stay	25.7
Balance Sheet		Income Statement			
Current Assets	778,433	Total Charges	8,555,228	Average Wages	
Fixed Assets	289,037	Contract Allowance	3,822,079	44.7%	Medicare Part A 0.0%
Other Assets	23,400	Operating Revenue	4,733,149	55.3%	Medicare Part B 0.0%
Total Assets	<u>1,090,870</u>	Operating Expense	4,039,860	85.4%	Current Ratio 0.7
Current Liabilities	1,190,149	Operating Margin	693,289	14.6%	Days to Collect 65.4
Long Term Liabilities	-416,283	Other Income	0	0.0%	Avg Payment Days 106.3
Total Equity	317,004	Other Expense	0	0.0%	Depreciation Rate 14.1%
Total Liab. and Equity	<u>1,090,870</u>	Net Profit or Loss	<u>693,289</u>	14.6%	Return on Equity 218.7%
Selected Revenue Departments			Revenue Ranking - 5,736		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,426	2,492,257	3,128,607	0.796603
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	5,249	343,830	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	5,422	281,523	05 Administrative and General	5,883	819,955
06 Maintenance and Repairs	2,078	29,941	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	5,977	36,668	10/11 Dietary and Cafeteria	6,059	1,508
13 Nursing Administration	4,640	167,054	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	5,518	49,814
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 116

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230013 PONTIAC GENERAL HOSPITAL			Proprietary - Corporation		
461 W HURON ST		12/31/2017 365 Days Settled		General Short Term	
PONTIAC, MI 48341				CR Beds 37 POS Beds 0	
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	17.0%
				Length of Stay	3.1
Balance Sheet		Income Statement		Average Wages	26.60
Current Assets	13,111,989	Total Charges	171,171,058	79.6%	Medicare Part A
Fixed Assets	5,114,102	Contract Allowance	136,295,722	20.4%	Medicare Part B
Other Assets	0	Operating Revenue	34,875,336	85.8%	Current Ratio
Total Assets	<u>18,226,091</u>	Operating Expense	<u>29,925,708</u>	14.2%	Days to Collect
Current Liabilities	5,439,472	Operating Margin	4,949,628	7.2%	Avg Payment Days
Long Term Liabilities	7,504,473	Other Income	2,518,428	0.0%	Depreciation Rate
Total Equity	<u>5,282,146</u>	Other Expense	0	21.4%	Return on Equity
Total Liab. and Equity	<u>18,226,091</u>	Net Profit or Loss	<u>7,468,056</u>		141.4%
Selected Revenue Departments			Revenue Ranking - 3,425		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,968	3,287,941	8,609,579	0.381893
31	Intensive Care Unit	2,971	627,582	3,535,162	0.177526
50	Operating Room	3,226	2,679,988	57,765,294	0.046394
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,942	1,801,150	3,784,758	0.475896
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	5,481	244,052	02	Capital Cost - Movable Equip
04	Employee Benefits	4,464	1,099,547	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	2,767	988,394	10/11	Dietary and Cafeteria
13	Nursing Administration	5,216	92,815	14	Central Service and Supply
15	Pharmacy	2,757	457,291	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs
				920	1,701,536

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 117

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230005 PROMEDICA BIXBY HOSPITAL			Nonprofit - Other		
818 RIVERSIDE AVENUE		12/31/2017 365 Days Settled		General Short Term	
ADRIAN, MI 49221				CR Beds 79	POS Beds 0
LENAWEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	38.7%
				Length of Stay	3.7
Balance Sheet		Income Statement			
Current Assets	13,298,523	Total Charges	381,663,962	Average Wages	28.36
Fixed Assets	23,077,486	Contract Allowance	298,413,316	78.2% Medicare Part A	13.6%
Other Assets	89,951,018	Operating Revenue	83,250,646	21.8% Medicare Part B	9.3%
Total Assets	126,327,027	Operating Expense	80,011,124	96.1% Current Ratio	0.6
Current Liabilities	22,873,672	Operating Margin	3,239,522	3.9% Days to Collect	439.2
Long Term Liabilities	3,164,172	Other Income	4,667,295	5.6% Avg Payment Days	24.1
Total Equity	100,289,183	Other Expense	0	0.0% Depreciation Rate	5.9%
Total Liab. and Equity	126,327,027	Net Profit or Loss	7,906,817	9.5% Return on Equity	7.9%
Selected Revenue Departments			Revenue Ranking - 2,335		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,806	11,524,416	19,491,631	0.591249
31	Intensive Care Unit	2,003	3,597,869	6,612,260	0.544121
50	Operating Room	1,755	10,858,194	82,792,341	0.131150
52	Labor Room and Delivery Room	1,230	3,296,494	8,536,048	0.386185
91	Emergency Department	1,825	7,570,226	51,233,012	0.147761
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	3,508	1,428,532	02	Capital Cost - Movable Equip
04	Employee Benefits	2,224	5,513,566	05	Administrative and General
06	Maintenance and Repairs	951	1,937,200	07	Operation of Plant
08/09	Laundry / Housekeeping	2,088	1,624,474	10/11	Dietary and Cafeteria
13	Nursing Administration	3,092	633,377	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 118

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231334 PROMEDICA HERRICK HOSPITAL				Nonprofit - Other	
500 E POTTAWATAMIE STREET		12/31/2017 365 Days Settled		Other	
TECUMSEH, MI 49286				CR Beds 25	POS Beds 0
LENAWEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	1.8%
				Length of Stay	2.2
				Average Wages	
				69.3%	Medicare Part A 0.0%
				30.7%	Medicare Part B 6.2%
				110.4%	Current Ratio 0.4
				-10.4%	Days to Collect 309.9
				2.4%	Avg Payment Days 11.5
				0.0%	Depreciation Rate 4.6%
				-8.0%	Return on Equity -2.7%
<hr/>					
Balance Sheet			Income Statement		
Current Assets	6,619,114	Total Charges	82,778,355		
Fixed Assets	14,146,084	Contract Allowance	57,395,068		
Other Assets	74,323,367	Operating Revenue	25,383,287		
Total Assets	95,088,565	Operating Expense	28,032,914		
Current Liabilities	18,027,573	Operating Margin	-2,649,627		
Long Term Liabilities	1,663,103	Other Income	618,587		
Total Equity	75,397,889	Other Expense	0		
Total Liab. and Equity	95,088,565	Net Profit or Loss	(2,031,040)		
<hr/>					
Selected Revenue Departments			Revenue Ranking - 3,905		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,876	1,511,582	446,483	3.385531
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,332	2,355,292	10,527,255	0.223733
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,013	3,414,821	16,440,269	0.207711
<hr/>					
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
		Rank	Expense		
01	Capital Cost - Buildings	4,033	982,121	02	Capital Cost - Movable Equip 2,618 1,546,401
04	Employee Benefits	3,978	1,566,416	05	Administrative and General 3,808 4,654,880
06	Maintenance and Repairs	1,633	418,640	07	Operation of Plant 4,125 550,547
08/09	Laundry / Housekeeping	3,969	428,654	10/11	Dietary and Cafeteria 4,803 311,139
13	Nursing Administration	3,957	318,136	14	Central Service and Supply 0 0
15	Pharmacy	0	0	16	Medical Records 4,956 125,714
17	Social Services	0	0	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 119

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230099 PROMEDICA MONROE REGIONAL HOSPITAL				Nonprofit - Other	
718 N MACOMB ST		12/31/2017 365 Days Reopened		General Short Term	
MONROE, MI 48162				CR Beds 130	POS Beds 0
MONROE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	44.9%
				Length of Stay	4.1
Balance Sheet		Income Statement			
Current Assets	41,928,583	Total Charges	364,386,152	Average Wages	29.51
Fixed Assets	74,304,762	Contract Allowance	239,328,918	65.7%	Medicare Part A 19.2%
Other Assets	72,506,321	Operating Revenue	125,057,234	34.3%	Medicare Part B 7.3%
Total Assets	188,739,666	Operating Expense	151,851,145	121.4%	Current Ratio 1.8
Current Liabilities	23,363,014	Operating Margin	-26,793,911	-21.4%	Days to Collect 402.9
Long Term Liabilities	54,535,610	Other Income	28,502,762	22.8%	Avg Payment Days 23.6
Total Equity	110,841,042	Other Expense	856,583	0.7%	Depreciation Rate 12.5%
Total Liab. and Equity	188,739,666	Net Profit or Loss	852,268	0.7%	Return on Equity 0.8%
Selected Revenue Departments				Revenue Ranking - 1,847	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,883	22,916,330	32,315,305	0.709148
31	Intensive Care Unit	1,668	5,240,091	6,678,915	0.784572
50	Operating Room	1,628	12,165,028	26,538,037	0.458400
52	Labor Room and Delivery Room	1,163	3,608,353	4,957,187	0.727903
91	Emergency Department	1,093	13,387,032	53,856,911	0.248567
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	1,925	3,978,607	02	Capital Cost - Movable Equip 838 8,937,849
04	Employee Benefits	1,300	13,048,943	05	Administrative and General 1,537 25,872,337
06	Maintenance and Repairs	0	0	07	Operation of Plant 1,565 3,559,449
08/09	Laundry / Housekeeping	1,613	2,354,990	10/11	Dietary and Cafeteria 1,457 2,107,819
13	Nursing Administration	758	3,728,533	14	Central Service and Supply 1,130 1,034,352
15	Pharmacy	0	0	16	Medical Records 1,497 1,394,964
17	Social Services	0	0	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 689 3,796,466

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 120

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230019 PROVIDENCE - PROVIDENCE PARK HOSPITAL

Nonprofit - Other

16001 W NINE MILE RD

6/30/2017 365 Days Reopened

General Short Term

SOUTHFIELD, MI 48075

CR Beds 492 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 68.0%

Balance Sheet

Income Statement

Length of Stay 4.5

Current Assets 169,312,158

Total Charges 2,029,293,852

Average Wages 33.32

Fixed Assets 280,249,462

Contract Allowance 1,324,718,438

65.3% Medicare Part A 20.5%

Other Assets 48,290,186

Operating Revenue 704,575,414

34.7% Medicare Part B 6.4%

Total Assets 497,851,806

Operating Expense 678,820,321

96.3% Current Ratio 0.8

Current Liabilities 206,638,473

Operating Margin 25,755,093

3.7% Days to Collect 259.4

Long Term Liabilities 399,100

Other Income 19,176,193

2.7% Avg Payment Days 7.2

Total Equity 290,814,233

Other Expense 5,037,445

0.7% Depreciation Rate 2.8%

Total Liab. and Equity 497,851,806

Net Profit or Loss 39,893,841

5.7% Return on Equity 13.7%

Selected Revenue Departments

Revenue Ranking - 270

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	329	103,417,334	226,714,536	0.456157
31	Intensive Care Unit	510	18,663,407	35,756,994	0.521951
50	Operating Room	136	74,750,106	299,400,203	0.249666
52	Labor Room and Delivery Room	40	26,193,314	46,649,622	0.561490
91	Emergency Department	322	30,460,664	223,258,252	0.136437

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	686	12,227,597	02 Capital Cost - Movable Equip	645	11,088,570
04 Employee Benefits	462	36,047,493	05 Administrative and General	206	132,713,321
06 Maintenance and Repairs	384	6,562,232	07 Operation of Plant	129	21,567,760
08/09 Laundry / Housekeeping	130	13,450,515	10/11 Dietary and Cafeteria	165	7,731,282
13 Nursing Administration	281	7,665,295	14 Central Service and Supply	236	5,271,086
15 Pharmacy	241	12,096,318	16 Medical Records	1,300	1,609,372
17 Social Services	881	1,069,113	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	252	17,904,774

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 121

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

233027 REHABILITATION INSTITUTE OF MICHIGAN

Proprietary - Corporation

261 MACK BLVD

10/31/2017 365 Days Settled

Rehabilitation

DETROIT, MI 48201

CR Beds 69 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 78.9%

Balance Sheet

Income Statement

Length of Stay 16.2

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	16,863,006	Total Charges	171,746,450	Average Wages	32.58
Fixed Assets	16,824,148	Contract Allowance	95,685,768	55.7%	Medicare Part A 0.0%
Other Assets	62,711	Operating Revenue	76,060,682	44.3%	Medicare Part B 0.5%
Total Assets	33,749,865	Operating Expense	73,638,693	96.8%	Current Ratio 3.4
Current Liabilities	4,900,307	Operating Margin	2,421,989	3.2%	Days to Collect 102.5
Long Term Liabilities	3,178,035	Other Income	3,391,260	4.5%	Avg Payment Days 16.0
Total Equity	25,671,523	Other Expense	0	0.0%	Depreciation Rate 24.6%
Total Liab. and Equity	33,749,865	Net Profit or Loss	5,813,249	7.6%	Return on Equity 22.6%

Selected Revenue Departments

Revenue Ranking - 2,454

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,942	21,678,724	37,229,164	0.582305
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,399	366,490	817,694	0.448199
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	3,382	1,547,812	02 Capital Cost - Movable Equip	1,631	4,005,001
04 Employee Benefits	1,877	7,604,053	05 Administrative and General	2,195	14,565,840
06 Maintenance and Repairs	0	0	07 Operation of Plant	1,792	2,971,959
08/09 Laundry / Housekeeping	1,878	1,906,287	10/11 Dietary and Cafeteria	2,941	837,686
13 Nursing Administration	2,248	1,090,348	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	2,075	881,551
17 Social Services	1,180	681,791	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	1,162	546,505

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 122

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230069 SAINT JOSEPH MERCY LIVINGSTON HOSPITAL			Nonprofit - Church				
620 BYRON RD		6/30/2017 365 Days Reopened		General Short Term			
HOWELL, MI 48843				CR Beds 47	POS Beds 0		
LIVINGSTON		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	40.8%		
				Length of Stay	3.0		
Balance Sheet		Income Statement					
Current Assets	240,687,563	Total Charges	398,247,082	Average Wages	33.25		
Fixed Assets	69,419,547	Contract Allowance	267,866,544	67.3% Medicare Part A	9.6%		
Other Assets	3,831,670	Operating Revenue	130,380,538	32.7% Medicare Part B	11.6%		
Total Assets	<u>313,938,780</u>	Operating Expense	<u>118,759,571</u>	91.1% Current Ratio	1.9		
Current Liabilities	127,018,056	Operating Margin	11,620,967	8.9% Days to Collect	693.5		
Long Term Liabilities	23,070,139	Other Income	5,153,488	4.0% Avg Payment Days	24.4		
Total Equity	<u>163,850,585</u>	Other Expense	0	0.0% Depreciation Rate	1.3%		
Total Liab. and Equity	<u>313,938,780</u>	Net Profit or Loss	<u>16,774,455</u>	12.9% Return on Equity	10.2%		
Selected Revenue Departments			Revenue Ranking - 1,802				
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	3,598	7,349,487	10,453,628	0.703056		
31	Intensive Care Unit	1,984	3,670,522	6,067,419	0.604956		
50	Operating Room	1,901	9,679,966	49,813,032	0.194326		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	1,433	10,383,335	48,982,235	0.211982		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	2,607	2,520,619	02	Capital Cost - Movable Equip	5,418	40,142
04	Employee Benefits	5,011	610,813	05	Administrative and General	1,936	17,956,540
06	Maintenance and Repairs	1,581	488,644	07	Operation of Plant	1,742	3,078,624
08/09	Laundry / Housekeeping	2,632	1,092,691	10/11	Dietary and Cafeteria	4,355	409,460
13	Nursing Administration	2,796	767,072	14	Central Service and Supply	3,638	7,935
15	Pharmacy	1,997	1,140,496	16	Medical Records	2,722	551,184
17	Social Services	2,429	97,959	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	581	5,177,263

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 123

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230059 SAINT MARY'S HEALTH CARE				Nonprofit - Church			
200 JEFFERSON AVENUE SE		6/30/2017 365 Days Reopened		General Short Term			
GRAND RAPIDS, MI 49503				CR Beds 208	POS Beds 0		
KENT		Key Performance Ind.					
WPS MI				Occupancy Rate	74.1%		
Balance Sheet		Income Statement		Length of Stay	3.7		
Current Assets	289,503,735	Total Charges	1,084,182,539	Average Wages	36.48		
Fixed Assets	275,093,007	Contract Allowance	635,109,963	58.6%	Medicare Part A	14.2%	
Other Assets	375,340,080	Operating Revenue	449,072,576	41.4%	Medicare Part B	5.6%	
Total Assets	939,936,822	Operating Expense	651,798,595	145.1%	Current Ratio	2.3	
Current Liabilities	126,138,585	Operating Margin	-202,726,019	-45.1%	Days to Collect	(19.9)	
Long Term Liabilities	172,443,698	Other Income	298,138,929	66.4%	Avg Payment Days	64.0	
Total Equity	641,354,539	Other Expense	0	0.0%	Depreciation Rate	4.3%	
Total Liab. and Equity	939,936,822	Net Profit or Loss	95,412,910	21.2%	Return on Equity	14.9%	
Selected Revenue Departments				Revenue Ranking - 550			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	928	51,419,006	64,846,545	0.792934		
31	Intensive Care Unit	304	27,846,287	73,398,961	0.379383		
50	Operating Room	608	30,585,745	119,835,807	0.255230		
52	Labor Room and Delivery Room	1,212	3,400,684	6,989,570	0.486537		
91	Emergency Department	400	26,930,125	93,645,375	0.287576		
General Service Cost by Line		Rank	Expense	General Service Cost by Line			
Rank	Expense	Rank	Expense	Rank	Expense		
01	Capital Cost - Buildings	465	16,774,377	02	Capital Cost - Movable Equip	538	12,708,211
04	Employee Benefits	358	44,318,898	05	Administrative and General	310	97,335,368
06	Maintenance and Repairs	111	14,729,479	07	Operation of Plant	0	0
08/09	Laundry / Housekeeping	715	5,123,730	10/11	Dietary and Cafeteria	845	3,347,022
13	Nursing Administration	419	6,040,529	14	Central Service and Supply	219	5,435,290
15	Pharmacy	1,993	1,145,782	16	Medical Records	917	2,303,029
17	Social Services	131	5,510,187	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	371	10,272,515

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 124

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

239808 SAINT MARY'S HEALTH CARE

200 JEFFERSON ST SE Cost Report not Filed.

GRAND RAPIDS, MI 49503 CR Beds 0 POS Beds 0

KENT **Key Performance Ind.**

NATIONAL GOVERNMENT SERVICES Occupancy Rate 0.0%

Balance Sheet		Income Statement			
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0% Medicare Part B	0.0%
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

Selected Revenue Departments			Revenue Ranking - 5,930		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 125

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231305 SAINT MARY'S STANDISH COMMUNITY HOSPITAL			Nonprofit - Other		
805 W CEDAR ST		6/30/2017 365 Days Settled		General Short Term	
STANDISH, MI 48658				CR Beds 20	POS Beds 0
ARENAC		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	18.4%
				Length of Stay	2.7
Balance Sheet		Income Statement			
Current Assets	5,789,040	Total Charges	50,782,811	Average Wages	
Fixed Assets	4,261,808	Contract Allowance	28,627,685	56.4%	Medicare Part A
Other Assets	67,322	Operating Revenue	22,155,126	43.6%	Medicare Part B
Total Assets	10,118,170	Operating Expense	21,540,200	97.2%	Current Ratio
Current Liabilities	4,981,795	Operating Margin	614,926	2.8%	Days to Collect
Long Term Liabilities	3,598,872	Other Income	198,502	0.9%	Avg Payment Days
Total Equity	1,537,503	Other Expense	22,109	0.1%	Depreciation Rate
Total Liab. and Equity	10,118,170	Net Profit or Loss	791,319	3.6%	Return on Equity
					51.5%
Selected Revenue Departments			Revenue Ranking - 4,120		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,877	1,509,330	967,435	1.560136
31	Intensive Care Unit	2,896	868,566	585,727	1.482885
50	Operating Room	4,116	733,800	1,602,927	0.457788
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,477	2,578,573	6,913,443	0.372980
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	5,091	413,553	02	Capital Cost - Movable Equip
04	Employee Benefits	3,998	1,545,815	05	Administrative and General
06	Maintenance and Repairs	1,825	251,026	07	Operation of Plant
08/09	Laundry / Housekeeping	3,546	572,835	10/11	Dietary and Cafeteria
13	Nursing Administration	4,569	178,329	14	Central Service and Supply
15	Pharmacy	3,141	263,742	16	Medical Records
17	Social Services	2,770	49,486	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 126

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

234040 SAMARITAN BEHAVIORAL CENTER

Nonprofit - Other

5555 CONNER AVENUE, SUITE 3N

12/31/2017 365 Days Settled

Psychiatric

DETROIT, MI 48213

CR Beds 55 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 90.3%

Balance Sheet

Income Statement

Length of Stay 12.0

Current Assets	9,085,179	Total Charges	28,517,683	Average Wages	
Fixed Assets	1,428,274	Contract Allowance	15,798,706	55.4%	Medicare Part A 0.0%
Other Assets	0	Operating Revenue	12,718,977	44.6%	Medicare Part B 0.0%
Total Assets	10,513,453	Operating Expense	12,564,249	98.8%	Current Ratio 1.0
Current Liabilities	8,886,019	Operating Margin	154,728	1.2%	Days to Collect 231.1
Long Term Liabilities	1,315,010	Other Income	1,512,727	11.9%	Avg Payment Days 258.1
Total Equity	312,424	Other Expense	0	0.0%	Depreciation Rate 4.1%
Total Liab. and Equity	10,513,453	Net Profit or Loss	1,667,455	13.1%	Return on Equity 533.7%

Selected Revenue Departments

Revenue Ranking - 4,981

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,440	7,973,901	27,204,000	0.293115
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	5,915	59,651	02 Capital Cost - Movable Equip	5,408	42,349
04 Employee Benefits	4,241	1,299,294	05 Administrative and General	4,822	2,648,941
06 Maintenance and Repairs	1,941	154,725	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	5,765	91,160	10/11 Dietary and Cafeteria	3,989	503,327
13 Nursing Administration	2,916	712,047	14 Central Service and Supply	0	0
15 Pharmacy	3,267	196,219	16 Medical Records	4,274	211,493
17 Social Services	1,318	567,599	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 127

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231310 SCHEURER HOSPITAL			Nonprofit - Other		
170 N CASEVILLE RD		6/30/2017 365 Days Settled		General Short Term	
PIGEON, MI 48755				CR Beds 25	POS Beds 0
HURON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	34.2%
				Length of Stay	7.4
Balance Sheet		Income Statement			
Current Assets	14,404,167	Total Charges	60,044,032	Average Wages	
Fixed Assets	14,956,186	Contract Allowance	20,979,754	34.9%	Medicare Part A 0.0%
Other Assets	9,344,539	Operating Revenue	39,064,278	65.1%	Medicare Part B 16.9%
Total Assets	38,704,892	Operating Expense	42,210,993	108.1%	Current Ratio 3.5
Current Liabilities	4,127,153	Operating Margin	-3,146,715	-8.1%	Days to Collect 77.5
Long Term Liabilities	1,446,807	Other Income	5,551,236	14.2%	Avg Payment Days 31.9
Total Equity	33,130,932	Other Expense	0	0.0%	Depreciation Rate 2.7%
Total Liab. and Equity	38,704,892	Net Profit or Loss	2,404,521	6.2%	Return on Equity 7.3%
Selected Revenue Departments			Revenue Ranking - 3,279		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,704	3,830,184	3,091,119	1.239093
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,063	3,312,971	4,608,473	0.718887
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,758	3,998,940	3,534,414	1.131429
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	3,883	1,097,640	02	Capital Cost - Movable Equip 5,506 16,633
04	Employee Benefits	2,111	6,075,789	05	Administrative and General 3,309 6,291,789
06	Maintenance and Repairs	0	0	07	Operation of Plant 3,133 1,050,780
08/09	Laundry / Housekeeping	3,394	632,506	10/11	Dietary and Cafeteria 3,399 661,014
13	Nursing Administration	4,357	214,650	14	Central Service and Supply 2,291 238,623
15	Pharmacy	2,556	591,391	16	Medical Records 2,491 646,922
17	Social Services	2,380	107,159	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 128

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231303 SCHOOLCRAFT MEMORIAL HOSPITAL				Government - County			
7870W US HIGHWAY 2		12/31/2017 365 Days Settled		General Short Term			
MANISTIQUE, MI 49854				CR Beds 12	POS Beds 0		
SCHOOLCRAFT		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	42.2%		
				Length of Stay	4.7		
Balance Sheet		Income Statement					
Current Assets	12,105,212	Total Charges	52,247,311	Average Wages	32.67		
Fixed Assets	17,532,874	Contract Allowance	18,765,376	35.9% Medicare Part A	0.0%		
Other Assets	1,971,848	Operating Revenue	33,481,935	64.1% Medicare Part B	12.0%		
Total Assets	<u>31,609,934</u>	Operating Expense	<u>32,846,161</u>	98.1% Current Ratio	4.1		
Current Liabilities	2,923,758	Operating Margin	635,774	1.9% Days to Collect	65.0		
Long Term Liabilities	27,688,803	Other Income	2,812,348	8.4% Avg Payment Days	25.6		
Total Equity	997,373	Other Expense	1,593,351	4.8% Depreciation Rate	6.5%		
Total Liab. and Equity	<u>31,609,934</u>	Net Profit or Loss	<u>1,854,771</u>	5.5% Return on Equity	186.0%		
Selected Revenue Departments				Revenue Ranking - 3,474			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	4,732	3,768,978	1,371,584	2.747902		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	3,526	1,859,097	3,976,715	0.467496		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	3,757	2,112,227	2,824,955	0.747703		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	2,631	2,465,348	02	Capital Cost - Movable Equip	3,451	714,596
04	Employee Benefits	3,143	2,723,988	05	Administrative and General	3,456	5,717,567
06	Maintenance and Repairs	0	0	07	Operation of Plant	3,961	617,401
08/09	Laundry / Housekeeping	3,977	427,477	10/11	Dietary and Cafeteria	5,057	261,030
13	Nursing Administration	4,701	158,421	14	Central Service and Supply	2,428	199,577
15	Pharmacy	1,222	2,716,869	16	Medical Records	3,763	286,504
17	Social Services	2,555	75,227	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	188	242,876	20-23	Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 129

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

232035 SELECT SPECIALTY HOSPITAL- BATTLE CREEK	Proprietary - Corporation
300 NORTH AVENUE 6TH FLOOR	5/31/2017 365 Days Settled
BATTLE CREEK, MI 49016	General Long Term
CALHOUN	CR Beds 25 POS Beds 0
WISCONSIN PHYSICIANS SERVICE	Key Performance Ind.

Balance Sheet		Income Statement			
Current Assets	1,501,958	Total Charges	45,848,865	Average Wages	31.12
Fixed Assets	274,918	Contract Allowance	33,934,236	74.0% Medicare Part A	0.0%
Other Assets	14,147,847	Operating Revenue	11,914,629	26.0% Medicare Part B	0.0%
Total Assets	15,924,723	Operating Expense	9,581,825	80.4% Current Ratio	0.9
Current Liabilities	1,612,451	Operating Margin	2,332,804	19.6% Days to Collect	45.9
Long Term Liabilities	0	Other Income	193,273	1.6% Avg Payment Days	21.9
Total Equity	14,312,272	Other Expense	1,686,757	14.2% Depreciation Rate	6.3%
Total Liab. and Equity	15,924,723	Net Profit or Loss	839,320	7.0% Return on Equity	5.9%

Selected Revenue Departments			Revenue Ranking - 5,072		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,219	5,085,291	22,773,256	0.223301
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,401	361,109	977,023	0.369601
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line			General Service Cost by Line				
Rank	Expense	Rank	Expense	Rank	Expense		
01	Capital Cost - Buildings	5,087	416,788	02	Capital Cost - Movable Equip	5,207	102,112
04	Employee Benefits	5,829	13,731	05	Administrative and General	5,291	1,918,838
06	Maintenance and Repairs	0	0	07	Operation of Plant	5,479	29,464
08/09	Laundry / Housekeeping	5,246	191,024	10/11	Dietary and Cafeteria	5,449	182,507
13	Nursing Administration	4,769	148,218	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	5,245	89,327
17	Social Services	0	0	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 130

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

232024 SELECT SPECIALTY HOSPITAL-ANN ARBOR

Proprietary - Corporation

5301 E HURON RIVER DR, 7TH FL

4/30/2017 365 Days Settled

General Long Term

YPSILANTI, MI 48197

CR Beds 36 POS Beds 0

WASHTENAW

Key Performanace Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 87.6%

Balance Sheet

Income Statement

Length of Stay 29.5

Current Assets 3,223,512

Total Charges 51,684,138

Average Wages 32.00

Fixed Assets 631,463

Contract Allowance 32,908,603

63.7% Medicare Part A 0.0%

Other Assets 23,055,686

Operating Revenue 18,775,535

36.3% Medicare Part B 0.0%

Total Assets 26,910,661

Operating Expense 15,306,401

81.5% Current Ratio (12.1)

Current Liabilities -266,992

Operating Margin 3,469,134

18.5% Days to Collect 75.2

Long Term Liabilities 93,967

Other Income 389,553

2.1% Avg Payment Days 23.5

Total Equity 27,083,686

Other Expense 2,286,650

12.2% Depreciation Rate 12.6%

Total Liab. and Equity 26,910,661

Net Profit or Loss 1,572,037

8.4% Return on Equity 5.8%

Selected Revenue Departments

Revenue Ranking - 4,396

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,431	8,011,994	18,503,949	0.432988
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,442	317,120	497,674	0.637204
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line

Rank

Expense

General Service Cost by Line

Rank

Expense

01 Capital Cost - Buildings	3,893	1,093,263	02 Capital Cost - Movable Equip	4,735	224,885
04 Employee Benefits	5,673	91,917	05 Administrative and General	4,834	2,631,127
06 Maintenance and Repairs	0	0	07 Operation of Plant	5,520	4,675
08/09 Laundry / Housekeeping	5,442	157,047	10/11 Dietary and Cafeteria	5,089	255,706
13 Nursing Administration	4,534	183,754	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	4,994	121,417
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 131

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

232012 SELECT SPECIALTY HOSPITAL-FLINT				Proprietary - Corporation			
401 S BALLENGER, 5TH FLOOR		1/31/2017 366 Days Settled		General Long Term			
FLINT, MI 48532				CR Beds 26	POS Beds 0		
GENESEE		Key Performance Ind.					
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	75.6%		
Balance Sheet		Income Statement		Length of Stay	25.2		
Current Assets	2,291,184	Total Charges	35,482,471	Average Wages	32.17		
Fixed Assets	296,629	Contract Allowance	22,083,603	62.2% Medicare Part A	0.0%		
Other Assets	17,100,347	Operating Revenue	13,398,868	37.8% Medicare Part B	0.1%		
Total Assets	19,688,160	Operating Expense	10,758,042	80.3% Current Ratio	5.1		
Current Liabilities	451,349	Operating Margin	2,640,826	19.7% Days to Collect	62.9		
Long Term Liabilities	0	Other Income	124,366	0.9% Avg Payment Days	34.5		
Total Equity	19,236,811	Other Expense	1,573,940	11.7% Depreciation Rate	5.2%		
Total Liab. and Equity	19,688,160	Net Profit or Loss	1,191,252	8.9% Return on Equity	6.2%		
Selected Revenue Departments				Revenue Ranking - 4,913			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	4,184	5,183,040	9,501,598	0.545491		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	4,330	443,693	1,245,647	0.356195		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	0	0	0	0.000000		
General Service Cost by Line		Rank	Expense	General Service Cost by Line			
Rank				Rank	Expense		
01	Capital Cost - Buildings	4,952	471,756	02	Capital Cost - Movable Equip	5,110	130,525
04	Employee Benefits	5,823	14,833	05	Administrative and General	5,190	2,091,359
06	Maintenance and Repairs	0	0	07	Operation of Plant	5,537	170
08/09	Laundry / Housekeeping	6,042	2,704	10/11	Dietary and Cafeteria	5,729	123,134
13	Nursing Administration	5,383	67,302	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	5,206	94,469
17	Social Services	0	0	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 132

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

232038 SELECT SPECIALTY HOSPITAL-GROSSE POINTE

Proprietary - Corporation

22101 MOROSS ROAD

12/1/2017 335 Days Settled

General Long Term

DETROIT, MI 48236

CR Beds 26 POS Beds 0

WAYNE

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 91.1%

Balance Sheet

Income Statement

Length of Stay 27.5

Current Assets 2,181,431

Total Charges 39,860,203

Average Wages 32.64

Fixed Assets 3,169,296

Contract Allowance 25,854,989

64.9% Medicare Part A 0.0%

Other Assets 12,147,995

Operating Revenue 14,005,214

35.1% Medicare Part B 0.0%

Total Assets 17,498,722

Operating Expense 11,475,578

81.9% Current Ratio (3.1)

Current Liabilities -697,227

Operating Margin 2,529,636

18.1% Days to Collect 54.6

Long Term Liabilities 62,130

Other Income 178,451

1.3% Avg Payment Days 24.7

Total Equity 18,133,819

Other Expense 2,103,037

15.0% Depreciation Rate 26.0%

Total Liab. and Equity 17,498,722

Net Profit or Loss 605,050

4.3% Return on Equity 3.3%

Selected Revenue Departments

Revenue Ranking - 4,732

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,776	6,562,305	14,514,940	0.452107
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,498	264,857	751,419	0.352476
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,620	639,164	02 Capital Cost - Movable Equip	2,774	1,315,838
04 Employee Benefits	5,745	43,975	05 Administrative and General	5,252	1,982,302
06 Maintenance and Repairs	0	0	07 Operation of Plant	5,508	11,897
08/09 Laundry / Housekeeping	4,966	235,037	10/11 Dietary and Cafeteria	5,684	134,432
13 Nursing Administration	5,345	74,545	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	4,990	121,845
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 133

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

232023 SELECT SPECIALTY HOSPITAL-MACOMB COUNTY

Proprietary - Corporation

215 NORTH AVE, SUITE 200

12/31/2017 365 Days Reopened

General Long Term

MOUNT CLEMENS, MI 48043

CR Beds 92 POS Beds 0

MACOMB

Key Performace Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 74.3%

Balance Sheet

Current Assets	6,040,774
Fixed Assets	10,501,902
Other Assets	63,338,474
Total Assets	79,881,150
Current Liabilities	-1,044,198
Long Term Liabilities	179,697
Total Equity	80,745,651
Total Liab. and Equity	79,881,150

Income Statement

Total Charges	52,061,244
Contract Allowance	33,769,120
Operating Revenue	18,292,124
Operating Expense	17,722,460
Operating Margin	569,664
Other Income	1,082,479
Other Expense	771,919
Net Profit or Loss	880,224

Length of Stay	24.8
Average Wages	26.28
64.9% Medicare Part A	0.0%
35.1% Medicare Part B	0.0%
96.9% Current Ratio	(5.8)
3.1% Days to Collect	133.4
5.9% Avg Payment Days	64.5
4.2% Depreciation Rate	3.9%
4.8% Return on Equity	1.1%

Selected Revenue Departments

Revenue Ranking - 4,438

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,265	8,814,209	18,836,520	0.467932
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,661	140,843	261,365	0.538875
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,954	470,564	02 Capital Cost - Movable Equip	3,142	928,405
04 Employee Benefits	5,719	60,351	05 Administrative and General	4,250	3,650,906
06 Maintenance and Repairs	0	0	07 Operation of Plant	3,450	841,299
08/09 Laundry / Housekeeping	3,017	822,885	10/11 Dietary and Cafeteria	4,909	291,297
13 Nursing Administration	4,937	127,453	14 Central Service and Supply	0	0
15 Pharmancy	0	0	16 Medical Records	4,428	192,478
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 134

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

232032 SELECT SPECIALTY HOSPITAL-NORTHWEST DETROIT				Proprietary - Corporation			
6071 WEST OUTER DRIVE, 7TH FLOOR		8/31/2017 365 Days Settled		General Long Term			
DETROIT, MI 48235				CR Beds 36 POS Beds 0			
WAYNE		Key Performance Ind.					
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 70.4%			
Balance Sheet		Income Statement		Length of Stay 35.7			
Current Assets	3,503,180	Total Charges	57,564,013	Average Wages 32.12			
Fixed Assets	630,164	Contract Allowance	41,318,576	71.8% Medicare Part A 0.0%			
Other Assets	19,280,307	Operating Revenue	16,245,437	28.2% Medicare Part B 0.1%			
Total Assets	<u>23,413,651</u>	Operating Expense	<u>15,032,128</u>	92.5% Current Ratio 5.3			
Current Liabilities	658,014	Operating Margin	1,213,309	7.5% Days to Collect 82.7			
Long Term Liabilities	0	Other Income	302,849	1.9% Avg Payment Days 46.7			
Total Equity	<u>22,755,637</u>	Other Expense	<u>2,328,254</u>	14.3% Depreciation Rate 9.5%			
Total Liab. and Equity	<u><u>23,413,651</u></u>	Net Profit or Loss	<u>(812,096)</u>	-5.0% Return on Equity -3.6%			
Selected Revenue Departments				Revenue Ranking - 4,630			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	3,714	6,826,083	18,359,992	0.371791		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	3,496	1,936,063	3,389,729	0.571156		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	0	0	0	0.000000		
General Service Cost by Line		Rank	Expense	General Service Cost by Line			
Rank				Rank	Expense		
01	Capital Cost - Buildings	4,593	656,785	02	Capital Cost - Movable Equip	4,480	302,834
04	Employee Benefits	5,626	114,545	05	Administrative and General	5,052	2,285,651
06	Maintenance and Repairs	0	0	07	Operation of Plant	5,329	104,259
08/09	Laundry / Housekeeping	5,766	91,024	10/11	Dietary and Cafeteria	5,489	176,271
13	Nursing Administration	5,012	117,108	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	4,733	154,964
17	Social Services	0	0	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 135

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

232030 SELECT SPECIALTY HOSPITAL-PONTIAC				Proprietary - Corporation			
44405 WOODWARD AVENUE, 8TH FLOOR		1/31/2017 366 Days Settled		General Long Term			
PONTIAC, MI 48341		12/1/2017 304 Days Settled		CR Beds 30 POS Beds 0			
OAKLAND				Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 75.1%			
Balance Sheet		Income Statement		Length of Stay 26.4			
Current Assets	1,737,695	Total Charges	38,568,761	Average Wages 30.13			
Fixed Assets	3,425,326	Contract Allowance	25,471,939	66.0% Medicare Part A 0.0%			
Other Assets	18,474,706	Operating Revenue	13,096,822	34.0% Medicare Part B 0.0%			
Total Assets	<u>23,637,727</u>	Operating Expense	<u>11,787,527</u>	90.0% Current Ratio 124.1			
Current Liabilities	14,000	Operating Margin	1,309,295	10.0% Days to Collect 100.1			
Long Term Liabilities	0	Other Income	170,193	1.3% Avg Payment Days 61.5			
Total Equity	<u>23,623,727</u>	Other Expense	1,660,119	12.7% Depreciation Rate 3.3%			
Total Liab. and Equity	<u><u>23,637,727</u></u>	Net Profit or Loss	<u>(180,631)</u>	-1.4% Return on Equity -0.8%			
Selected Revenue Departments				Revenue Ranking - 5,527			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	3,834	6,375,455	13,707,713	0.465100		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	4,480	281,276	459,983	0.611492		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	0	0	0	0.000000		
General Service Cost by Line		Rank	Expense	General Service Cost by Line			
Rank				Rank	Expense		
01	Capital Cost - Buildings	4,116	918,798	02	Capital Cost - Movable Equip	3,209	187,190
04	Employee Benefits	5,723	58,463	05	Administrative and General	5,128	2,180,897
06	Maintenance and Repairs	0	0	07	Operation of Plant	5,527	12
08/09	Laundry / Housekeeping	5,288	182,094	10/11	Dietary and Cafeteria	5,467	180,321
13	Nursing Administration	4,950	126,076	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	4,904	130,943
17	Social Services	0	0	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 136

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

232030 SELECT SPECIALTY HOSPITAL-PONTIAC				Proprietary - Corporation	
44405 WOODWARD AVENUE, 8TH FLOOR		1/31/2017 366 Days Settled		General Long Term	
PONTIAC, MI 48341		12/1/2017 304 Days Settled		CR Beds 30 POS Beds 0	
OAKLAND		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		78.7%	
Balance Sheet		Income Statement		Length of Stay	
				26.0	
Current Assets	2,094,590	Total Charges	33,817,892	Average Wages	30.13
Fixed Assets	3,658,792	Contract Allowance	21,682,904	64.1% Medicare Part A	0.0%
Other Assets	17,982,336	Operating Revenue	12,134,988	35.9% Medicare Part B	0.0%
Total Assets	<u>23,735,718</u>	Operating Expense	<u>10,656,550</u>	87.8% Current Ratio	(4.4)
Current Liabilities	-475,461	Operating Margin	1,478,438	12.2% Days to Collect	125.0
Long Term Liabilities	0	Other Income	149,767	1.2% Avg Payment Days	49.0
Total Equity	<u>24,211,179</u>	Other Expense	<u>958,733</u>	7.9% Depreciation Rate	13.7%
Total Liab. and Equity	<u><u>23,735,718</u></u>	Net Profit or Loss	<u><u>669,472</u></u>	5.5% Return on Equity	2.8%
Selected Revenue Departments				Revenue Ranking - 5,527	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,834	5,949,234	12,960,868	0.459015
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,480	205,596	334,912	0.613881
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
				Rank	Expense
01	Capital Cost - Buildings	4,116	773,457	02	Capital Cost - Movable Equip
				3,209	875,052
04	Employee Benefits	5,723	31,386	05	Administrative and General
				5,128	1,809,908
06	Maintenance and Repairs	0	0	07	Operation of Plant
				5,527	1,376
08/09	Laundry / Housekeeping	5,288	154,792	10/11	Dietary and Cafeteria
				5,467	145,369
13	Nursing Administration	4,950	105,500	14	Central Service and Supply
				0	0
15	Pharmacy	0	0	16	Medical Records
				4,904	123,558
17	Social Services	0	0	18	Other General Service Cost
				0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs
				0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 137

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

232033 SELECT SPECIALTY HOSPITAL-SAGINAW				Proprietary - Corporation	
1447 NORTH HARRISON, 7TH & 8TH FLOOR		2/28/2017 365 Days Reopened		General Long Term	
SAGINAW, MI 48602				CR Beds 32	POS Beds 0
SAGINAW		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	72.7%
				Length of Stay	27.8
				Average Wages	31.15
				71.0% Medicare Part A	0.0%
				29.0% Medicare Part B	0.0%
				83.6% Current Ratio	(7.1)
				16.4% Days to Collect	61.7
				1.1% Avg Payment Days	26.2
				9.4% Depreciation Rate	7.6%
				8.1% Return on Equity	5.0%
<hr/>					
Selected Revenue Departments				Revenue Ranking - 4,814	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,938	5,983,993	16,021,106	0.373507
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,464	293,317	828,954	0.353840
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	5,060	428,089	02 Capital Cost - Movable Equip	4,647	254,167
04 Employee Benefits	5,747	43,239	05 Administrative and General	5,254	1,978,395
06 Maintenance and Repairs	0	0	07 Operation of Plant	5,510	10,993
08/09 Laundry / Housekeeping	5,687	106,517	10/11 Dietary and Cafeteria	5,619	149,803
13 Nursing Administration	4,740	151,541	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	5,079	111,001
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 138

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

232031 SELECT SPECIALTY HOSPITAL-WYANDOTTE, LLC

Proprietary - Corporation

2333 BIDDLE AVENUE, 8TH FLOOR

4/30/2017 365 Days Settled

General Long Term

WYANDOTTE, MI 48192

CR Beds 35 POS Beds 0

WAYNE

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 74.9%

Balance Sheet

Income Statement

Length of Stay 28.4

Current Assets 2,727,712

Total Charges 53,727,759

Average Wages 30.57

Fixed Assets 1,854,194

Contract Allowance 38,615,785

71.9% Medicare Part A 0.0%

Other Assets 684,231

Operating Revenue 15,111,974

28.1% Medicare Part B 0.1%

Total Assets 5,266,137

Operating Expense 13,961,795

92.4% Current Ratio (16.7)

Current Liabilities -163,175

Operating Margin 1,150,179

7.6% Days to Collect 77.1

Long Term Liabilities 127,626

Other Income 142,714

0.9% Avg Payment Days 24.0

Total Equity 5,301,686

Other Expense -7,101

0.0% Depreciation Rate 13.2%

Total Liab. and Equity 5,266,137

Net Profit or Loss 1,299,994

8.6% Return on Equity 24.5%

Selected Revenue Departments

Revenue Ranking - 4,747

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,633	7,176,097	18,339,433	0.391293
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,664	138,371	369,620	0.374360
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,816	540,057	02 Capital Cost - Movable Equip	3,790	547,556
04 Employee Benefits	5,685	80,322	05 Administrative and General	5,131	2,179,373
06 Maintenance and Repairs	0	0	07 Operation of Plant	5,330	103,210
08/09 Laundry / Housekeeping	5,551	132,882	10/11 Dietary and Cafeteria	5,129	248,433
13 Nursing Administration	4,849	139,350	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	4,737	154,245
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 139

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

232026 SELECT SPECIALTY HOSPITAL - GRAND RAPIDS				Proprietary - Corporation	
200 SE JEFFERSON, 5TH FLOOR		8/3/2017 215 Days Settled		General Long Term	
GRAND RAPIDS, MI 49503				CR Beds 20 POS Beds 0	
KENT		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 82.9%	
				Length of Stay 22.3	
				Average Wages 30.64	
				62.6% Medicare Part A 0.0%	
				37.4% Medicare Part B 0.0%	
				102.6% Current Ratio 0.4	
				-2.6% Days to Collect 51.6	
				1.4% Avg Payment Days 19.1	
				10.5% Depreciation Rate 15.8%	
				-11.7% Return on Equity 271.5%	
<hr/>					
Balance Sheet			Income Statement		
Current Assets	809,971	Total Charges	14,565,173		
Fixed Assets	182,118	Contract Allowance	9,123,268		
Other Assets	641,515	Operating Revenue	5,441,905		
Total Assets	1,633,604	Operating Expense	5,585,188		
Current Liabilities	1,868,793	Operating Margin	-143,283		
Long Term Liabilities	0	Other Income	73,600		
Total Equity	-235,189	Other Expense	568,936		
Total Liab. and Equity	1,633,604	Net Profit or Loss	(638,619)		
<hr/>					
Selected Revenue Departments			Revenue Ranking - 5,329		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,050	3,136,980	4,018,130	0.780706
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,764	65,073	147,438	0.441358
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
<hr/>					
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
		Rank	Expense		
01	Capital Cost - Buildings	5,146	386,656	02	Capital Cost - Movable Equip
04	Employee Benefits	5,850	5,542	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	5,791	85,472	10/11	Dietary and Cafeteria
13	Nursing Administration	5,256	87,861	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 140

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

232021 SELECT SPECIALTY HOSPITAL - MUSKEGON

Proprietary - Corporation

1700 CLINTON STREET, 2 SOUTH AND 3 SOUTH FLOORS

6/30/2017 365 Days Settled

General Long Term

MUSKEGON, MI 49442

CR Beds 31 POS Beds 0

MUSKEGON

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 51.1%

Balance Sheet

Income Statement

Length of Stay 26.2

Current Assets	1,914,157	Total Charges	25,546,114	Average Wages	32.60
Fixed Assets	1,179,931	Contract Allowance	14,459,576	56.6%	Medicare Part A 0.0%
Other Assets	6,507,881	Operating Revenue	11,086,538	43.4%	Medicare Part B 0.0%
Total Assets	9,601,969	Operating Expense	10,333,635	93.2%	Current Ratio 5.6
Current Liabilities	344,561	Operating Margin	752,903	6.8%	Days to Collect 67.8
Long Term Liabilities	0	Other Income	102,548	0.9%	Avg Payment Days 28.9
Total Equity	9,257,408	Other Expense	904,767	8.2%	Depreciation Rate 12.0%
Total Liab. and Equity	9,601,969	Net Profit or Loss	(49,316)	-0.4%	Return on Equity -0.5%

Selected Revenue Departments

Revenue Ranking - 5,143

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,989	5,796,697	6,154,287	0.941896
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,291	495,891	883,640	0.561191
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,902	499,236	02 Capital Cost - Movable Equip	4,065	444,540
04 Employee Benefits	5,761	35,821	05 Administrative and General	5,247	1,987,227
06 Maintenance and Repairs	0	0	07 Operation of Plant	5,369	87,337
08/09 Laundry / Housekeeping	5,405	162,483	10/11 Dietary and Cafeteria	5,595	154,444
13 Nursing Administration	5,042	112,191	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	5,311	80,234
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 141

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

232029 SELECT SPECIALTY HOSPITAL - SPECTRUM HEALTH				Nonprofit - Other	
1840 WEALTHY STREET SE, 5TH FLOOR		7/31/2017 396 Days Settled		General Long Term	
GRAND RAPIDS, MI 49506				CR Beds 40 POS Beds 0	
KENT		Key Performance Ind.			
NGS (WI)				Occupancy Rate 33.1%	
				Length of Stay 33.2	
				Average Wages 21.33	
				Medicare Part A 0.0%	
				Medicare Part B 0.0%	
				Current Ratio 0.2	
				Days to Collect 86.4	
				Avg Payment Days 230.2	
				Depreciation Rate 3.3%	
				Return on Equity -629.9%	
<hr/>					
Balance Sheet			Income Statement		
Current Assets	7,834,026	Total Charges	54,341,356		
Fixed Assets	5,413,021	Contract Allowance	19,284,239	35.5%	
Other Assets	26,033,180	Operating Revenue	35,057,117	64.5%	
Total Assets	<u>39,280,227</u>	Operating Expense	43,193,808	123.2%	
Current Liabilities	35,531,381	Operating Margin	-8,136,691	-23.2%	
Long Term Liabilities	2,733,266	Other Income	1,739,578	5.0%	
Total Equity	<u>1,015,580</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>39,280,227</u>	Net Profit or Loss	<u>(6,397,113)</u>	-18.2%	
<hr/>					
Selected Revenue Departments			Revenue Ranking - 3,416		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,732	6,747,587	8,455,503	0.798011
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
<hr/>					
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
		Rank	Expense		
01	Capital Cost - Buildings	4,594	656,724	02	Capital Cost - Movable Equip
04	Employee Benefits	2,305	5,162,200	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	2,814	959,611	10/11	Dietary and Cafeteria
13	Nursing Administration	0	0	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 142

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231312 SHERIDAN COMMUNITY HOSPITAL				Nonprofit - Other	
301 N MAIN ST		3/31/2017 365 Days Settled		General Short Term	
SHERIDAN, MI 48884				CR Beds 22	POS Beds 0
MONTCALM		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	12.6%
				Length of Stay	7.7
Balance Sheet		Income Statement			
Current Assets	2,526,162	Total Charges	29,587,495	Average Wages	25.54
Fixed Assets	2,909,957	Contract Allowance	15,375,266	52.0%	Medicare Part A 0.0%
Other Assets	158,633	Operating Revenue	14,212,229	48.0%	Medicare Part B 10.8%
Total Assets	5,594,752	Operating Expense	14,234,160	100.2%	Current Ratio 1.3
Current Liabilities	1,917,676	Operating Margin	-21,931	-0.2%	Days to Collect 212.1
Long Term Liabilities	125,328	Other Income	598,813	4.2%	Avg Payment Days 45.5
Total Equity	3,551,748	Other Expense	0	0.0%	Depreciation Rate 4.3%
Total Liab. and Equity	5,594,752	Net Profit or Loss	576,882	4.1%	Return on Equity 16.2%
Selected Revenue Departments				Revenue Ranking - 4,830	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,290	2,696,119	1,337,222	2.016209
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,877	1,109,921	6,218,809	0.178478
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,768	2,089,838	3,721,651	0.561535
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	5,668	163,604	02	Capital Cost - Movable Equip 4,827 204,071
04	Employee Benefits	3,752	1,818,795	05	Administrative and General 4,860 2,589,841
06	Maintenance and Repairs	1,682	363,322	07	Operation of Plant 0 0
08/09	Laundry / Housekeeping	5,335	174,114	10/11	Dietary and Cafeteria 5,772 111,454
13	Nursing Administration	0	0	14	Central Service and Supply 0 0
15	Pharmacy	0	0	16	Medical Records 3,334 378,179
17	Social Services	0	0	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	150	269,222	20-23	Education Programs 0 0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 143

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230024 SINAI-GRACE HOSPITAL

Proprietary - Corporation

6071 W OUTER DRIVE

12/31/2017 365 Days Audited

General Short Term

DETROIT, MI 48235

CR Beds 306 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 68.7%

Balance Sheet

Income Statement

Length of Stay 4.8

Current Assets	71,820,638	Total Charges	1,328,746,669		Average Wages	31.26
Fixed Assets	141,763,851	Contract Allowance	960,733,549	72.3%	Medicare Part A	24.5%
Other Assets	971,036	Operating Revenue	368,013,120	27.7%	Medicare Part B	4.2%
Total Assets	214,555,525	Operating Expense	345,874,732	94.0%	Current Ratio	1.8
Current Liabilities	39,759,275	Operating Margin	22,138,388	6.0%	Days to Collect	100.1
Long Term Liabilities	57,825,922	Other Income	11,189,573	3.0%	Avg Payment Days	21.5
Total Equity	116,970,328	Other Expense	0	0.0%	Depreciation Rate	12.1%
Total Liab. and Equity	214,555,525	Net Profit or Loss	33,327,961	9.1%	Return on Equity	28.5%

Selected Revenue Departments

Revenue Ranking - 712

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	665	67,304,753	116,995,157	0.575278
31	Intensive Care Unit	485	19,715,418	42,991,230	0.458592
50	Operating Room	551	32,523,951	208,940,041	0.155662
52	Labor Room and Delivery Room	568	7,840,321	19,795,169	0.396072
91	Emergency Department	223	35,753,526	196,639,075	0.181823

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	393	19,180,639	02 Capital Cost - Movable Equip	674	10,696,429
04 Employee Benefits	779	23,646,178	05 Administrative and General	584	65,001,023
06 Maintenance and Repairs	0	0	07 Operation of Plant	235	15,901,987
08/09 Laundry / Housekeeping	303	8,748,251	10/11 Dietary and Cafeteria	591	4,131,975
13 Nursing Administration	1,173	2,445,361	14 Central Service and Supply	721	1,913,826
15 Pharmacy	194	14,139,802	16 Medical Records	446	4,076,318
17 Social Services	280	3,357,901	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	210	21,690,014

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 144

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230264 SOUTHEAST MICHIGAN SURGICAL HOSPITAL				Proprietary - Corporation	
21230 DEQUINDRE ROAD		12/31/2017 365 Days Settled		General Short Term	
WARREN, MI 48091				CR Beds 13	POS Beds 0
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	4.8%
				Length of Stay	1.7
Balance Sheet		Income Statement		Average Wages	27.82
Current Assets	12,068,214	Total Charges	85,580,334	79.1%	Medicare Part A
Fixed Assets	3,601,332	Contract Allowance	67,683,787	20.9%	Medicare Part B
Other Assets	1,920,056	Operating Revenue	17,896,547	114.1%	Current Ratio
Total Assets	17,589,602	Operating Expense	20,425,132	-14.1%	Days to Collect
Current Liabilities	8,064,553	Operating Margin	-2,528,585	0.7%	Avg Payment Days
Long Term Liabilities	1,501,021	Other Income	125,031	1.0%	Depreciation Rate
Total Equity	8,024,028	Other Expense	171,278	-14.4%	Return on Equity
Total Liab. and Equity	17,589,602	Net Profit or Loss	(2,574,832)		-32.1%
Selected Revenue Departments				Revenue Ranking - 4,481	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	6,049	679,926	341,755	1.989513
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,070	3,279,095	34,783,268	0.094272
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	3,708	1,249,284	02	Capital Cost - Movable Equip
04	Employee Benefits	4,653	917,987	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	5,642	115,277	10/11	Dietary and Cafeteria
13	Nursing Administration	0	0	14	Central Service and Supply
15	Pharmacy	2,732	470,346	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs
				1,193	468,096

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 145

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230208 SPARROW CARSON HOSPITAL

Nonprofit - Other

406 EAST ELM ST

12/31/2017 365 Days Settled

General Short Term

CARSON CITY, MI 48811

CR Beds 44 POS Beds 0

MONTCALM

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 18.3%

Balance Sheet

Income Statement

Length of Stay 3.3

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	7,655,955	Total Charges	109,001,015		Average Wages	30.81
Fixed Assets	35,900,979	Contract Allowance	60,245,107	55.3%	Medicare Part A	6.1%
Other Assets	10,512,671	Operating Revenue	48,755,908	44.7%	Medicare Part B	6.1%
Total Assets	54,069,605	Operating Expense	60,020,046	123.1%	Current Ratio	0.3
Current Liabilities	23,894,570	Operating Margin	-11,264,138	-23.1%	Days to Collect	52.1
Long Term Liabilities	2,717,663	Other Income	2,073,493	4.3%	Avg Payment Days	22.7
Total Equity	27,457,372	Other Expense	950,224	1.9%	Depreciation Rate	8.3%
Total Liab. and Equity	54,069,605	Net Profit or Loss	(10,140,869)	-20.8%	Return on Equity	-36.9%

Selected Revenue Departments

Revenue Ranking - 2,988

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,227	5,053,334	2,337,298	2.162041
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	2,535	5,634,277	14,399,909	0.391272
52	Labor Room and Delivery Room	2,086	803,742	1,738,793	0.462241
91	Emergency Department	3,103	3,240,656	11,573,767	0.280000

General Service Cost by Line			General Service Cost by Line		
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	3,559	1,384,343	02 Capital Cost - Movable Equip	1,803	3,407,193
04 Employee Benefits	5,259	419,316	05 Administrative and General	3,040	7,558,461
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,266	2,022,073
08/09 Laundry / Housekeeping	2,793	973,277	10/11 Dietary and Cafeteria	3,651	586,502
13 Nursing Administration	2,806	762,049	14 Central Service and Supply	1,784	454,130
15 Pharmacy	3,483	78,789	16 Medical Records	3,703	297,668
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 146

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231326 SPARROW CLINTON HOSPITAL

Nonprofit - Other

805 S OAKLAND

12/31/2017 365 Days Reopened

General Short Term

SAINT JOHNS, MI 48879

CR Beds 23 POS Beds 0

CLINTON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 24.9%

Balance Sheet

Income Statement

Length of Stay 3.2

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	7,364,236	Total Charges	103,018,496	Average Wages	32.21
Fixed Assets	10,996,651	Contract Allowance	60,718,814	58.9%	Medicare Part A 0.0%
Other Assets	111,554,208	Operating Revenue	42,299,682	41.1%	Medicare Part B 6.5%
Total Assets	129,915,095	Operating Expense	41,631,586	98.4%	Current Ratio 2.6
Current Liabilities	2,799,841	Operating Margin	668,096	1.6%	Days to Collect 160.5
Long Term Liabilities	5,184,214	Other Income	13,603,217	32.2%	Avg Payment Days 23.4
Total Equity	121,931,040	Other Expense	0	0.0%	Depreciation Rate 4.8%
Total Liab. and Equity	129,915,095	Net Profit or Loss	14,271,313	33.7%	Return on Equity 11.7%

Selected Revenue Departments

Revenue Ranking - 3,169

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,000	3,234,333	3,391,794	0.953576
31	Intensive Care Unit	2,933	756,418	264,855	2.855970
50	Operating Room	3,383	2,219,409	6,177,007	0.359302
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,420	5,035,300	13,605,346	0.370097

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,601	653,848	02 Capital Cost - Movable Equip	2,879	1,203,212
04 Employee Benefits	2,663	3,819,149	05 Administrative and General	3,302	6,311,884
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,652	1,522,660
08/09 Laundry / Housekeeping	3,398	630,520	10/11 Dietary and Cafeteria	4,442	392,023
13 Nursing Administration	2,662	840,204	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 147

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231331 SPARROW IONIA HOSPITAL			Nonprofit - Other				
3565 S STATE ROAD		12/31/2017 365 Days Reopened		General Short Term			
IONIA, MI 48846				CR Beds 23	POS Beds 0		
IONIA		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	23.5%		
				Length of Stay	2.8		
Balance Sheet		Income Statement					
Current Assets	5,896,952	Total Charges	119,528,830	Average Wages	34.28		
Fixed Assets	29,435,329	Contract Allowance	72,399,910	60.6% Medicare Part A	0.0%		
Other Assets	755,775	Operating Revenue	47,128,920	39.4% Medicare Part B	4.7%		
Total Assets	36,088,056	Operating Expense	48,444,133	102.8% Current Ratio	0.7		
Current Liabilities	8,783,239	Operating Margin	-1,315,213	-2.8% Days to Collect	211.1		
Long Term Liabilities	799,275	Other Income	749,485	1.6% Avg Payment Days	65.8		
Total Equity	26,505,542	Other Expense	0	0.0% Depreciation Rate	6.3%		
Total Liab. and Equity	36,088,056	Net Profit or Loss	(565,728)	-1.2% Return on Equity	-2.1%		
Selected Revenue Departments			Revenue Ranking - 3,034				
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	5,035	3,172,150	2,174,732	1.458640		
31	Intensive Care Unit	2,889	889,361	546,593	1.627099		
50	Operating Room	2,983	3,649,358	9,267,972	0.393760		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	2,574	4,569,175	18,296,155	0.249734		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	3,468	1,466,130	02	Capital Cost - Movable Equip	2,899	1,172,970
04	Employee Benefits	2,548	4,231,445	05	Administrative and General	3,224	6,640,511
06	Maintenance and Repairs	0	0	07	Operation of Plant	2,758	1,400,164
08/09	Laundry / Housekeeping	3,607	547,557	10/11	Dietary and Cafeteria	4,704	332,545
13	Nursing Administration	2,305	1,051,229	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	0	0
17	Social Services	1,984	220,339	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 148

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

232037 SPARROW SPECIALTY HOSPITAL

Nonprofit - Other

1215 E MICHIGAN AVE, 8W SPARROW
HOSPITAL TOWER

12/31/2017 365 Days Settled

General Long Term

LANSING, MI 48912

CR Beds 36 POS Beds 0

INGHAM

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 62.2%

Balance Sheet

Income Statement

Length of Stay 30.6

Current Assets 6,440,562

Total Charges 41,657,977

Average Wages 30.99

Fixed Assets 430,705

Contract Allowance 27,704,295

66.5% Medicare Part A 0.0%

Other Assets 16,924,538

Operating Revenue 13,953,682

33.5% Medicare Part B 0.0%

Total Assets 23,795,805

Operating Expense 12,154,772

87.1% Current Ratio 11.8

Current Liabilities 547,180

Operating Margin 1,798,910

12.9% Days to Collect 357.5

Long Term Liabilities 0

Other Income 1,933,826

13.9% Avg Payment Days 14.9

Total Equity 23,248,625

Other Expense 0

0.0% Depreciation Rate 57.8%

Total Liab. and Equity 23,795,805

Net Profit or Loss 3,732,736

26.8% Return on Equity 16.1%

Selected Revenue Departments

Revenue Ranking - 4,866

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,410	8,101,450	14,763,666	0.548742
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,451	306,895	665,738	0.460985
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,932	482,261	02 Capital Cost - Movable Equip	4,601	269,256
04 Employee Benefits	5,683	81,558	05 Administrative and General	5,138	2,169,490
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	5,483	149,023	10/11 Dietary and Cafeteria	5,794	104,797
13 Nursing Administration	3,383	532,361	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	5,773	116
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 149

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230038 SPECTRUM HEALTH - BUTTERWORTH CAMPUS				Nonprofit - Other	
100 MICHIGAN ST NE		6/30/2017 365 Days Reopened		General Short Term	
GRAND RAPIDS, MI 49503				CR Beds 862	POS Beds 0
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	79.3%
				Length of Stay	5.0
Balance Sheet		Income Statement			
Current Assets	434,428,739	Total Charges	4,063,325,399	Average Wages	27.23
Fixed Assets	1,040,870,940	Contract Allowance	2,159,081,843	53.1% Medicare Part A	10.7%
Other Assets	353,594,244	Operating Revenue	1,904,243,556	46.9% Medicare Part B	2.8%
Total Assets	<u>1,828,893,923</u>	Operating Expense	<u>1,847,222,985</u>	97.0% Current Ratio	1.8
Current Liabilities	237,320,102	Operating Margin	57,020,571	3.0% Days to Collect	211.1
Long Term Liabilities	630,052,949	Other Income	49,977,196	2.6% Avg Payment Days	28.6
Total Equity	961,520,872	Other Expense	885,332	0.0% Depreciation Rate	1.7%
Total Liab. and Equity	<u>1,828,893,923</u>	Net Profit or Loss	<u>106,112,435</u>	5.6% Return on Equity	11.0%
Selected Revenue Departments				Revenue Ranking - 27	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	36	247,553,592	498,132,320	0.496964
31	Intensive Care Unit	20	102,740,148	304,812,782	0.337060
50	Operating Room	32	128,105,048	540,759,549	0.236898
52	Labor Room and Delivery Room	34	26,983,553	58,074,396	0.464638
91	Emergency Department	102	48,577,808	245,577,046	0.197811
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	204	28,566,333	02 Capital Cost - Movable Equip	1,165	6,543,572
04 Employee Benefits	392	41,203,714	05 Administrative and General	20	313,078,503
06 Maintenance and Repairs	0	0	07 Operation of Plant	10	58,862,643
08/09 Laundry / Housekeeping	61	17,828,654	10/11 Dietary and Cafeteria	29	15,821,317
13 Nursing Administration	94	14,103,032	14 Central Service and Supply	183	6,382,297
15 Pharmacy	80	27,371,271	16 Medical Records	116	9,254,865
17 Social Services	7	21,831,504	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	189	25,170,085

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 150

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

239809 SPECTRUM HEALTH ADULT SOLID ORGAN TRANSPLANT PROGR

100 MICHIGAN ST, NE MC231

Cost Report not Filed.

GRAND RAPIDS, MI 49503

CR Beds 0

POS Beds 0

KENT

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0		Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0%	Medicare Part B	0.0%
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

Selected Revenue Departments

Revenue Ranking - 5,930

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 151

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230093 SPECTRUM HEALTH BIG RAPIDS HOSPITAL				Nonprofit - Other			
605 OAK STREET		6/30/2017 365 Days Settled		General Short Term			
BIG RAPIDS, MI 49307				CR Beds 45	POS Beds 0		
MECOSTA		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	33.8%		
				Length of Stay	2.4		
Balance Sheet		Income Statement					
Current Assets	12,257,295	Total Charges	163,807,759	Average Wages	25.40		
Fixed Assets	21,674,698	Contract Allowance	95,915,639	58.6% Medicare Part A	6.2%		
Other Assets	2,116,601	Operating Revenue	67,892,120	41.4% Medicare Part B	7.4%		
Total Assets	<u>36,048,594</u>	Operating Expense	<u>66,877,733</u>	98.5% Current Ratio	0.8		
Current Liabilities	14,701,420	Operating Margin	1,014,387	1.5% Days to Collect	182.4		
Long Term Liabilities	4,828,629	Other Income	884,654	1.3% Avg Payment Days	80.2		
Total Equity	<u>16,518,545</u>	Other Expense	-3,306	0.0% Depreciation Rate	12.9%		
Total Liab. and Equity	<u>36,048,594</u>	Net Profit or Loss	<u>1,902,347</u>	2.8% Return on Equity	11.5%		
Selected Revenue Departments				Revenue Ranking - 2,597			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	3,648	7,102,953	7,129,901	0.996220		
31	Intensive Care Unit	2,637	1,623,747	2,505,772	0.648003		
50	Operating Room	2,261	7,085,859	17,236,409	0.411098		
52	Labor Room and Delivery Room	1,889	1,176,591	1,454,949	0.808682		
91	Emergency Department	2,435	5,007,680	24,665,320	0.203025		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	3,521	1,419,063	02	Capital Cost - Movable Equip	2,209	2,342,811
04	Employee Benefits	1,660	9,202,006	05	Administrative and General	2,239	14,099,148
06	Maintenance and Repairs	0	0	07	Operation of Plant	2,055	2,388,296
08/09	Laundry / Housekeeping	2,778	979,277	10/11	Dietary and Cafeteria	3,709	571,113
13	Nursing Administration	3,521	477,388	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	5,708	11,861
17	Social Services	1,437	479,250	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 152

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231338 SPECTRUM HEALTH GERBER MEMORIAL				Nonprofit - Other	
212 S SULLIVAN ST		6/30/2017 365 Days Settled		General Short Term	
FREMONT, MI 49412				CR Beds 16	POS Beds 0
NEWAYGO		Key Performance Ind.			
WPS MI				Occupancy Rate	64.3%
				Length of Stay	2.3
Balance Sheet		Income Statement		Average Wages	18.46
Current Assets	23,288,022	Total Charges	205,118,586	56.3%	Medicare Part A 0.0%
Fixed Assets	32,607,375	Contract Allowance	115,501,582	43.7%	Medicare Part B 5.7%
Other Assets	3,871,152	Operating Revenue	89,617,004	100.2%	Current Ratio 2.3
Total Assets	59,766,549	Operating Expense	89,758,677	-0.2%	Days to Collect 187.1
Current Liabilities	10,165,158	Operating Margin	-141,673	2.7%	Avg Payment Days 31.1
Long Term Liabilities	13,242,695	Other Income	2,413,828	0.0%	Depreciation Rate 10.0%
Total Equity	36,358,696	Other Expense	0	2.5%	Return on Equity 6.2%
Total Liab. and Equity	59,766,549	Net Profit or Loss	2,272,155		
Selected Revenue Departments				Revenue Ranking - 2,237	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,686	6,946,590	5,029,886	1.381063
31	Intensive Care Unit	2,380	2,384,497	3,377,934	0.705904
50	Operating Room	2,177	7,710,038	23,373,547	0.329862
52	Labor Room and Delivery Room	1,732	1,565,817	1,279,388	1.223880
91	Emergency Department	1,820	7,594,312	26,456,992	0.287044
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	3,091	1,843,334	02	Capital Cost - Movable Equip 1,658 3,900,159
04	Employee Benefits	1,414	11,755,213	05	Administrative and General 2,118 15,486,388
06	Maintenance and Repairs	1,435	675,950	07	Operation of Plant 3,082 1,093,695
08/09	Laundry / Housekeeping	3,066	794,829	10/11	Dietary and Cafeteria 4,239 438,328
13	Nursing Administration	1,256	2,286,742	14	Central Service and Supply 0 0
15	Pharmacy	0	0	16	Medical Records 2,898 488,244
17	Social Services	0	0	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 153

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231317 SPECTRUM HEALTH KELSEY HOSPITAL			Nonprofit - Other				
418 WASHINGTON			General Short Term				
LAKEVIEW, MI 48850			CR Beds 16 POS Beds 0				
MONTCALM			Key Performance Ind.				
NATIONAL GOVERNMENT SERVICES			Occupancy Rate 12.6%				
			Length of Stay 368.0				
			Average Wages 26.05				
			54.6% Medicare Part A 0.0%				
			45.4% Medicare Part B 8.3%				
			96.9% Current Ratio 21.9				
			3.1% Days to Collect 184.1				
			2.4% Avg Payment Days 1.7				
			0.0% Depreciation Rate 6.9%				
			5.5% Return on Equity 6.5%				
Balance Sheet			Income Statement				
Current Assets	2,515,516	Total Charges	35,703,784				
Fixed Assets	1,870,383	Contract Allowance	19,502,265				
Other Assets	9,275,327	Operating Revenue	16,201,519				
Total Assets	<u>13,661,226</u>	Operating Expense	<u>15,698,096</u>				
Current Liabilities	114,997	Operating Margin	503,423				
Long Term Liabilities	-90,825	Other Income	384,649				
Total Equity	<u>13,637,054</u>	Other Expense	0				
Total Liab. and Equity	<u>13,661,226</u>	Net Profit or Loss	<u>888,072</u>				
Selected Revenue Departments			Revenue Ranking - 4,636				
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	5,978	1,122,939	1,125,046	0.998127		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	4,432	327,225	1,447,468	0.226067		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	2,849	3,786,404	9,509,276	0.398180		
General Service Cost by Line			General Service Cost by Line				
Rank	Expense	Rank	Expense	Rank	Expense		
01	Capital Cost - Buildings	5,713	144,627	02	Capital Cost - Movable Equip	4,266	371,440
04	Employee Benefits	3,517	2,135,579	05	Administrative and General	4,396	3,390,472
06	Maintenance and Repairs	0	0	07	Operation of Plant	4,380	461,249
08/09	Laundry / Housekeeping	4,490	318,116	10/11	Dietary and Cafeteria	3,990	503,290
13	Nursing Administration	5,503	24,577	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	5,212	93,412
17	Social Services	2,611	64,719	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 154

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230110 SPECTRUM HEALTH LUDINGTON HOSPITAL				Nonprofit - Other	
ONE N ATKINSON DRIVE		6/30/2017 365 Days Settled		General Short Term	
LUDINGTON, MI 49431				CR Beds 43	POS Beds 0
MASON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	44.4%
				Length of Stay	3.7
Balance Sheet		Income Statement			
Current Assets	13,383,571	Total Charges	225,176,517	Average Wages	24.99
Fixed Assets	34,787,484	Contract Allowance	146,180,780	64.9%	Medicare Part A 11.0%
Other Assets	8,535,280	Operating Revenue	78,995,737	35.1%	Medicare Part B 12.4%
Total Assets	56,706,335	Operating Expense	82,518,027	104.5%	Current Ratio 1.0
Current Liabilities	13,519,960	Operating Margin	-3,522,290	-4.5%	Days to Collect 52.0
Long Term Liabilities	16,504,295	Other Income	1,262,324	1.6%	Avg Payment Days 55.8
Total Equity	26,682,080	Other Expense	-671,813	-0.9%	Depreciation Rate 7.8%
Total Liab. and Equity	56,706,335	Net Profit or Loss	(1,588,153)	-2.0%	Return on Equity -6.0%
Selected Revenue Departments				Revenue Ranking - 2,405	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,432	8,005,351	7,494,298	1.068192
31	Intensive Care Unit	2,438	2,188,652	2,440,766	0.896707
50	Operating Room	2,568	5,479,524	46,827,477	0.117015
52	Labor Room and Delivery Room	2,503	218,203	223,975	0.974229
91	Emergency Department	2,304	5,524,398	21,844,339	0.252898
General Service Cost by Line					
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	3,746	1,217,999	02 Capital Cost - Movable Equip	2,127	2,510,895
04 Employee Benefits	1,641	9,436,908	05 Administrative and General	2,194	14,588,008
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,302	1,969,217
08/09 Laundry / Housekeeping	2,535	1,159,446	10/11 Dietary and Cafeteria	2,651	1,004,423
13 Nursing Administration	2,318	1,044,925	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	2,344	726,974
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 155

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230040 SPECTRUM HEALTH PENNOCK			Nonprofit - Other		
1009 W GREEN ST		6/30/2017 365 Days Settled		General Short Term	
HASTINGS, MI 49058				CR Beds 43	POS Beds 0
BARRY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	44.1%
				Length of Stay	3.5
Balance Sheet		Income Statement			
Current Assets	9,059,251	Total Charges	172,619,716	Average Wages	27.70
Fixed Assets	20,332,920	Contract Allowance	105,384,857	61.1%	Medicare Part A 9.2%
Other Assets	21,536,010	Operating Revenue	67,234,859	38.9%	Medicare Part B 4.0%
Total Assets	<u>50,928,181</u>	Operating Expense	75,476,478	112.3%	Current Ratio 0.8
Current Liabilities	10,817,521	Operating Margin	-8,241,619	-12.3%	Days to Collect 305.9
Long Term Liabilities	7,284,749	Other Income	2,775,913	4.1%	Avg Payment Days 46.1
Total Equity	32,825,911	Other Expense	0	0.0%	Depreciation Rate 10.5%
Total Liab. and Equity	<u>50,928,181</u>	Net Profit or Loss	<u>(5,465,706)</u>	-8.1%	Return on Equity -16.7%
Selected Revenue Departments			Revenue Ranking - 2,613		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,960	5,899,064	7,537,047	0.782676
31	Intensive Care Unit	2,730	1,338,175	3,147,139	0.425204
50	Operating Room	2,584	5,396,541	21,950,225	0.245854
52	Labor Room and Delivery Room	2,043	878,923	606,623	1.448878
91	Emergency Department	2,886	3,716,385	17,407,700	0.213491
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	5,161	382,020	02	Capital Cost - Movable Equip 2,264 2,240,531
04	Employee Benefits	1,834	7,884,800	05	Administrative and General 2,223 14,274,154
06	Maintenance and Repairs	0	0	07	Operation of Plant 1,914 2,672,052
08/09	Laundry / Housekeeping	2,700	1,035,079	10/11	Dietary and Cafeteria 3,147 747,654
13	Nursing Administration	2,183	1,143,324	14	Central Service and Supply 0 0
15	Pharmacy	0	0	16	Medical Records 3,580 322,871
17	Social Services	0	0	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 156

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231323 SPECTRUM HEALTH REED CITY HOSPITAL				Nonprofit - Other	
300 N PATTERSON, PO BOX 75		6/30/2017 365 Days Reopened		General Short Term	
REED CITY, MI 49677				CR Beds 21	POS Beds 0
OSCEOLA		Key Performanace Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	27.2%
				Length of Stay	3.6
				Average Wages	25.04
				Medicare Part A	0.0%
				Medicare Part B	12.3%
				Current Ratio	6.9
				Days to Collect	123.7
				Avg Payment Days	12.4
				Depreciation Rate	8.5%
				Return on Equity	23.1%

Balance Sheet		Income Statement			
Current Assets	26,090,142	Total Charges	136,917,417		
Fixed Assets	15,080,840	Contract Allowance	70,220,920	51.3%	
Other Assets	11,038,148	Operating Revenue	66,696,497	48.7%	
Total Assets	52,209,130	Operating Expense	56,958,994	85.4%	
Current Liabilities	3,779,490	Operating Margin	9,737,503	14.6%	
Long Term Liabilities	4,992,400	Other Income	267,784	0.4%	
Total Equity	43,437,240	Other Expense	-42,436	-0.1%	
Total Liab. and Equity	52,209,130	Net Profit or Loss	10,047,723	15.1%	

Selected Revenue Departments			Revenue Ranking - 2,620		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,932	3,356,116	2,965,727	1.131633
31	Intensive Care Unit	3,003	521,468	795,258	0.655722
50	Operating Room	3,274	2,552,446	3,746,726	0.681247
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,716	4,122,491	16,518,540	0.249568

General Service Cost by Line			General Service Cost by Line		
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	4,071	948,086	02 Capital Cost - Movable Equip	2,150	2,458,056
04 Employee Benefits	1,955	7,040,585	05 Administrative and General	2,477	11,468,447
06 Maintenance and Repairs	1,523	568,504	07 Operation of Plant	3,603	773,824
08/09 Laundry / Housekeeping	3,764	486,507	10/11 Dietary and Cafeteria	3,167	740,337
13 Nursing Administration	4,562	180,202	14 Central Service and Supply	0	0
15 Pharmancy	0	0	16 Medical Records	2,254	775,367
17 Social Services	1,812	291,156	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 157

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230035 SPECTRUM HEALTH UNITED HOSPITAL				Nonprofit - Other	
615 S BOWER STREET		6/30/2017 365 Days Settled		General Short Term	
GREENVILLE, MI 48838				CR Beds 34	POS Beds 0
MONTCALM		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	59.5%
				Length of Stay	2.9
Balance Sheet		Income Statement			
Current Assets	18,653,556	Total Charges	221,412,599	Average Wages	24.71
Fixed Assets	41,002,554	Contract Allowance	129,933,366	58.7%	Medicare Part A 7.8%
Other Assets	7,335,015	Operating Revenue	91,479,233	41.3%	Medicare Part B 7.4%
Total Assets	66,991,125	Operating Expense	86,613,149	94.7%	Current Ratio 2.1
Current Liabilities	8,886,817	Operating Margin	4,866,084	5.3%	Days to Collect 192.0
Long Term Liabilities	23,118,009	Other Income	1,025,018	1.1%	Avg Payment Days 33.4
Total Equity	34,986,299	Other Expense	388,599	0.4%	Depreciation Rate 6.5%
Total Liab. and Equity	66,991,125	Net Profit or Loss	5,502,503	6.0%	Return on Equity 15.7%
Selected Revenue Departments				Revenue Ranking - 2,212	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,568	7,469,947	9,156,286	0.815827
31	Intensive Care Unit	2,685	1,486,696	2,971,746	0.500277
50	Operating Room	2,580	5,422,782	14,366,840	0.377451
52	Labor Room and Delivery Room	2,144	698,371	1,054,502	0.662276
91	Emergency Department	2,078	6,385,851	31,303,702	0.203997
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,713	2,336,124	02 Capital Cost - Movable Equip	2,073	2,622,413
04 Employee Benefits	1,442	11,352,635	05 Administrative and General	2,032	16,620,886
06 Maintenance and Repairs	0	0	07 Operation of Plant	1,828	2,887,407
08/09 Laundry / Housekeeping	2,667	1,060,084	10/11 Dietary and Cafeteria	2,768	929,547
13 Nursing Administration	2,995	679,010	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	2,774	531,418
17 Social Services	1,241	634,012	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 158

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

231337 ST FRANCIS HOSPITAL			Nonprofit - Church		
3401 LUDINGTON ST		9/30/2017 365 Days Settled		General Short Term	
ESCANABA, MI 49829				CR Beds 16	POS Beds 0
DELTA		Key Performance Ind.			
WPS MI				Occupancy Rate	55.4%
				Length of Stay	2.3
Balance Sheet		Income Statement			
Current Assets	16,820,681	Total Charges	253,930,388	Average Wages	
Fixed Assets	16,937,960	Contract Allowance	171,193,586	67.4%	Medicare Part A 0.0%
Other Assets	351,240	Operating Revenue	82,736,802	32.6%	Medicare Part B 4.4%
Total Assets	<u>34,109,881</u>	Operating Expense	83,047,706	100.4%	Current Ratio 0.3
Current Liabilities	63,991,374	Operating Margin	-310,904	-0.4%	Days to Collect 282.0
Long Term Liabilities	126,324	Other Income	4,611,280	5.6%	Avg Payment Days 6.1
Total Equity	-30,007,817	Other Expense	0	0.0%	Depreciation Rate 6.2%
Total Liab. and Equity	<u>34,109,881</u>	Net Profit or Loss	<u>4,300,376</u>	5.2%	Return on Equity -14.3%
Selected Revenue Departments			Revenue Ranking - 2,347		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,950	5,956,735	7,042,970	0.845770
31	Intensive Care Unit	2,326	2,542,212	5,344,245	0.475692
50	Operating Room	2,393	6,396,856	18,376,579	0.348098
52	Labor Room and Delivery Room	2,568	173,668	189,492	0.916493
91	Emergency Department	2,422	5,033,927	16,346,772	0.307946
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	3,797	1,174,222	02	Capital Cost - Movable Equip 2,265 2,239,345
04	Employee Benefits	1,611	9,732,100	05	Administrative and General 2,335 13,047,893
06	Maintenance and Repairs	1,133	1,316,653	07	Operation of Plant 2,464 1,747,992
08/09	Laundry / Housekeeping	2,639	1,084,954	10/11	Dietary and Cafeteria 3,243 708,775
13	Nursing Administration	2,839	746,962	14	Central Service and Supply 0 0
15	Pharmacy	0	0	16	Medical Records 2,617 587,764
17	Social Services	2,676	57,751	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 160

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

239804 ST JOHN HOSPITAL - TRANSPLANT

22101 MOROSS Cost Report not Filed.

DETROIT, MI 48236 CR Beds 0 POS Beds 0

WAYNE **Key Performance Ind.**

NATIONAL GOVERNMENT SERVICES Occupancy Rate 0.0%

Balance Sheet		Income Statement		Length of Stay	
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0% Medicare Part B	0.0%
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

Selected Revenue Departments			Revenue Ranking - 5,930		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 161

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230165 ST JOHN HOSPITAL AND MEDICAL CENTER

Nonprofit - Other

22101 MOROSS RD

6/30/2017 365 Days Reopened

General Short Term

DETROIT, MI 48236

CR Beds 468 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 66.9%

Balance Sheet

Income Statement

Length of Stay 5.2

Current Assets	142,629,247	Total Charges	2,119,394,458		Average Wages	33.74
Fixed Assets	283,521,527	Contract Allowance	1,331,681,913	62.8%	Medicare Part A	15.1%
Other Assets	17,091,077	Operating Revenue	787,712,545	37.2%	Medicare Part B	8.4%
Total Assets	443,241,851	Operating Expense	773,898,280	98.2%	Current Ratio	0.7
Current Liabilities	214,861,018	Operating Margin	13,814,265	1.8%	Days to Collect	67.5
Long Term Liabilities	8,955,394	Other Income	27,834,161	3.5%	Avg Payment Days	23.9
Total Equity	219,425,439	Other Expense	4,749,875	0.6%	Depreciation Rate	1.7%
Total Liab. and Equity	443,241,851	Net Profit or Loss	36,898,551	4.7%	Return on Equity	16.8%

Selected Revenue Departments

Revenue Ranking - 223

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	314	105,865,294	184,505,430	0.573779
31	Intensive Care Unit	322	26,725,410	80,531,253	0.331864
50	Operating Room	452	37,173,264	178,320,472	0.208463
52	Labor Room and Delivery Room	117	17,016,256	23,560,953	0.722223
91	Emergency Department	243	34,677,083	185,680,039	0.186757

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	557	14,486,509	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	786	23,505,427	05 Administrative and General	225	123,259,963
06 Maintenance and Repairs	0	0	07 Operation of Plant	127	21,730,046
08/09 Laundry / Housekeeping	164	12,205,134	10/11 Dietary and Cafeteria	104	9,195,562
13 Nursing Administration	119	12,739,351	14 Central Service and Supply	456	3,185,076
15 Pharmacy	287	10,435,267	16 Medical Records	402	4,408,559
17 Social Services	160	4,919,867	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	180	26,454,916

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 162

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230195 ST JOHN MACOMB-OAKLAND HOSPITAL-MACOMB CENTER

Nonprofit - Other

11800 EAST TWELVE MILE ROAD

6/30/2017 365 Days Reopened

General Short Term

WARREN, MI 48093

CR Beds 414 POS Beds 0

MACOMB

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 65.5%

Balance Sheet

Income Statement

Length of Stay 4.7

Current Assets 89,742,530

Total Charges 1,268,339,084

Average Wages 32.63

Fixed Assets 63,497,914

Contract Allowance 856,297,660

67.5% Medicare Part A 27.7%

Other Assets 5,956,590

Operating Revenue 412,041,424

32.5% Medicare Part B 6.7%

Total Assets 159,197,034

Operating Expense 382,644,874

92.9% Current Ratio 0.8

Current Liabilities 113,618,802

Operating Margin 29,396,550

7.1% Days to Collect 83.6

Long Term Liabilities 0

Other Income 5,975,207

1.5% Avg Payment Days 28.4

Total Equity 45,578,232

Other Expense 3,951,023

1.0% Depreciation Rate 4.5%

Total Liab. and Equity 159,197,034

Net Profit or Loss 31,420,734

7.6% Return on Equity 68.9%

Selected Revenue Departments

Revenue Ranking - 621

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	530	78,762,250	204,105,195	0.385890
31	Intensive Care Unit	627	16,169,963	29,640,708	0.545532
50	Operating Room	800	25,205,099	135,839,734	0.185550
52	Labor Room and Delivery Room	1,136	3,759,619	6,452,573	0.582654
91	Emergency Department	352	29,124,950	145,099,207	0.200724

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,594	5,115,207	02 Capital Cost - Movable Equip	571	12,233,850
04 Employee Benefits	684	26,348,004	05 Administrative and General	514	71,342,770
06 Maintenance and Repairs	0	0	07 Operation of Plant	414	11,547,701
08/09 Laundry / Housekeeping	279	9,061,572	10/11 Dietary and Cafeteria	239	6,501,543
13 Nursing Administration	469	5,541,123	14 Central Service and Supply	696	2,019,132
15 Pharmacy	382	8,369,817	16 Medical Records	603	3,278,706
17 Social Services	217	4,099,463	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	257	17,472,887

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 163

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230241 ST JOHN RIVER DISTRICT HOSPITAL			Nonprofit - Church		
4100 RIVER RD		6/30/2017 365 Days Settled		General Short Term	
EAST CHINA, MI 48054				CR Beds 64	POS Beds 0
SAINT CLAIR		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	22.8%
				Length of Stay	3.2
Balance Sheet		Income Statement		Average Wages	36.64
Current Assets	6,004,280	Total Charges	82,903,313	57.8%	Medicare Part A
Fixed Assets	4,767,461	Contract Allowance	47,933,937	42.2%	Medicare Part B
Other Assets	2,796,886	Operating Revenue	34,969,376	113.7%	Current Ratio
Total Assets	13,568,627	Operating Expense	39,764,519	-13.7%	Days to Collect
Current Liabilities	3,100,488	Operating Margin	-4,795,143	4.0%	Avg Payment Days
Long Term Liabilities	7,116,429	Other Income	1,396,151	0.0%	Depreciation Rate
Total Equity	3,351,710	Other Expense	0	-9.7%	Return on Equity
Total Liab. and Equity	13,568,627	Net Profit or Loss	(3,398,992)		-101.4%
Selected Revenue Departments			Revenue Ranking - 3,421		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,062	5,565,334	7,764,517	0.716765
31	Intensive Care Unit	2,782	1,230,753	928,925	1.324922
50	Operating Room	3,033	3,449,860	5,676,033	0.607794
52	Labor Room and Delivery Room	1,662	1,722,964	2,308,474	0.746365
91	Emergency Department	2,957	3,538,218	13,726,776	0.257760
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	4,513	703,909	02	Capital Cost - Movable Equip
04	Employee Benefits	3,258	2,530,693	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	3,235	710,881	10/11	Dietary and Cafeteria
13	Nursing Administration	2,557	897,108	14	Central Service and Supply
15	Pharmacy	2,190	900,686	16	Medical Records
17	Social Services	2,091	179,728	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs
				1,445	109,421

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 164

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230259 ST JOSEPH MERCY CHELSEA

Nonprofit - Church

775 S MAIN ST

6/30/2017 365 Days Settled

General Short Term

CHELSEA, MI 48118

CR Beds 91 POS Beds 0

WASHTENAW

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 30.5%

Balance Sheet

Income Statement

Length of Stay 3.3

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	98,562,165	Total Charges	414,656,792	Average Wages	34.79
Fixed Assets	88,718,873	Contract Allowance	268,284,301	64.7%	Medicare Part A 7.4%
Other Assets	1,843,446	Operating Revenue	146,372,491	35.3%	Medicare Part B 8.2%
Total Assets	189,124,484	Operating Expense	152,817,863	104.4%	Current Ratio 4.3
Current Liabilities	22,675,653	Operating Margin	-6,445,372	-4.4%	Days to Collect 104.7
Long Term Liabilities	83,534,846	Other Income	15,048,800	10.3%	Avg Payment Days 46.8
Total Equity	82,913,985	Other Expense	0	0.0%	Depreciation Rate 3.4%
Total Liab. and Equity	189,124,484	Net Profit or Loss	8,603,428	5.9%	Return on Equity 10.4%

Selected Revenue Departments

Revenue Ranking - 1,680

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,839	11,336,208	18,366,760	0.617213
31	Intensive Care Unit	2,529	1,893,324	2,986,544	0.633951
50	Operating Room	1,321	16,042,676	96,045,641	0.167032
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,161	6,034,031	23,517,040	0.256581

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,320	6,546,849	02 Capital Cost - Movable Equip	4,438	319,069
04 Employee Benefits	5,478	239,733	05 Administrative and General	1,932	17,981,095
06 Maintenance and Repairs	0	0	07 Operation of Plant	1,166	5,192,232
08/09 Laundry / Housekeeping	2,120	1,584,037	10/11 Dietary and Cafeteria	2,208	1,326,269
13 Nursing Administration	3,297	566,182	14 Central Service and Supply	1,636	556,801
15 Pharmacy	0	0	16 Medical Records	1,377	1,533,459
17 Social Services	1,798	294,083	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 165

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230156 ST JOSEPH MERCY HOSPITAL

Nonprofit - Church

5301 E HURON RIVER DR

6/30/2017 365 Days Reopened

General Short Term

ANN ARBOR, MI 48106

CR Beds 383 POS Beds 0

WASHTENAW

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 78.2%

Balance Sheet

Income Statement

Length of Stay 3.9

Current Assets 1,068,924,300

Total Charges 2,233,852,503

Average Wages 33.05

Fixed Assets 342,584,767

Contract Allowance 1,458,116,387

65.3% Medicare Part A 17.0%

Other Assets 218,362,909

Operating Revenue 775,736,116

34.7% Medicare Part B 6.5%

Total Assets 1,629,871,976

Operating Expense 774,422,830

99.8% Current Ratio 3.1

Current Liabilities 342,997,641

Operating Margin 1,313,286

0.2% Days to Collect 417.3

Long Term Liabilities 291,687,703

Other Income 109,938,603

14.2% Avg Payment Days 28.7

Total Equity 995,186,632

Other Expense 0

0.0% Depreciation Rate 2.0%

Total Liab. and Equity 1,629,871,976

Net Profit or Loss 111,251,889

14.3% Return on Equity 11.2%

Selected Revenue Departments

Revenue Ranking - 230

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	215	126,346,252	248,845,132	0.507730
31	Intensive Care Unit	1,257	8,042,585	20,418,368	0.393890
50	Operating Room	472	36,085,385	208,142,293	0.173369
52	Labor Room and Delivery Room	351	10,488,002	22,917,393	0.457644
91	Emergency Department	634	20,357,842	125,982,684	0.161592

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	351	21,064,019	02 Capital Cost - Movable Equip	5,102	132,962
04 Employee Benefits	3,231	2,568,351	05 Administrative and General	184	141,174,119
06 Maintenance and Repairs	173	11,758,562	07 Operation of Plant	487	10,261,138
08/09 Laundry / Housekeeping	472	6,827,863	10/11 Dietary and Cafeteria	475	4,606,220
13 Nursing Administration	269	7,905,587	14 Central Service and Supply	209	5,704,032
15 Pharmacy	2,803	430,885	16 Medical Records	279	5,433,496
17 Social Services	138	5,306,503	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	209	21,857,514

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 166

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230029 ST JOSEPH MERCY OAKLAND

Nonprofit - Other

44405 WOODWARD AVE

6/30/2017 365 Days Reopened

General Short Term

PONTIAC, MI 48341

CR Beds 309 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 62.0%

Balance Sheet

Income Statement

Length of Stay 4.5

Current Assets	202,050,243	Total Charges	989,225,951		Average Wages	33.58
Fixed Assets	261,141,019	Contract Allowance	575,423,115	58.2%	Medicare Part A	23.4%
Other Assets	42,507,098	Operating Revenue	413,802,836	41.8%	Medicare Part B	6.3%
Total Assets	505,698,360	Operating Expense	424,965,151	102.7%	Current Ratio	3.9
Current Liabilities	52,308,871	Operating Margin	-11,162,315	-2.7%	Days to Collect	54.5
Long Term Liabilities	126,313,898	Other Income	41,196,712	10.0%	Avg Payment Days	34.0
Total Equity	327,075,591	Other Expense	0	0.0%	Depreciation Rate	2.1%
Total Liab. and Equity	505,698,360	Net Profit or Loss	30,034,397	7.3%	Return on Equity	9.2%

Selected Revenue Departments

Revenue Ranking - 619

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	811	58,189,231	76,042,164	0.765223
31	Intensive Care Unit	1,083	9,532,237	16,969,598	0.561724
50	Operating Room	392	40,556,494	119,170,780	0.340322
52	Labor Room and Delivery Room	407	9,592,404	20,408,141	0.470028
91	Emergency Department	696	19,086,400	75,329,336	0.253373

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	688	12,197,115	02 Capital Cost - Movable Equip	4,549	282,962
04 Employee Benefits	466	35,823,793	05 Administrative and General	658	59,350,907
06 Maintenance and Repairs	252	8,908,498	07 Operation of Plant	737	7,623,763
08/09 Laundry / Housekeeping	448	7,079,150	10/11 Dietary and Cafeteria	630	3,978,107
13 Nursing Administration	491	5,361,294	14 Central Service and Supply	283	4,570,680
15 Pharmacy	693	4,841,070	16 Medical Records	815	2,540,693
17 Social Services	1,472	452,751	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	360	10,761,916

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 167

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230077 ST MARY'S OF MICHIGAN MEDICAL CENTER				Nonprofit - Church	
800 S WASHINGTON AVENUE		6/30/2017 365 Days Reopened		General Short Term	
SAGINAW, MI 48601				CR Beds 158 POS Beds 0	
SAGINAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		68.9%	
		Length of Stay		4.8	
		Average Wages		33.15	
		69.2%		Medicare Part A 20.4%	
		30.8%		Medicare Part B 7.0%	
		108.7%		Current Ratio 0.8	
		-8.7%		Days to Collect 288.8	
		3.3%		Avg Payment Days 24.9	
		0.0%		Depreciation Rate 2.2%	
		-5.4%		Return on Equity -392.3%	

Balance Sheet			Income Statement		
Current Assets	46,940,163	Total Charges	795,817,158		
Fixed Assets	83,587,096	Contract Allowance	550,967,149		
Other Assets	38,568,540	Operating Revenue	244,850,009		
Total Assets	169,095,799	Operating Expense	266,176,729		
Current Liabilities	59,903,725	Operating Margin	-21,326,720		
Long Term Liabilities	105,829,275	Other Income	8,135,916		
Total Equity	3,362,799	Other Expense	0		
Total Liab. and Equity	169,095,799	Net Profit or Loss	(13,190,804)		

Selected Revenue Departments			Revenue Ranking - 1,118		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,652	27,752,274	37,052,996	0.748989
31	Intensive Care Unit	1,895	4,023,539	7,662,329	0.525107
50	Operating Room	1,297	16,338,207	30,657,515	0.532927
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	864	16,046,622	59,789,006	0.268388

General Service Cost by Line			General Service Cost by Line				
Rank	Expense	Rank	Expense	Rank	Expense		
01	Capital Cost - Buildings	1,801	4,396,276	02	Capital Cost - Movable Equip	970	7,873,203
04	Employee Benefits	837	21,764,326	05	Administrative and General	1,113	37,319,529
06	Maintenance and Repairs	221	10,111,510	07	Operation of Plant	1,057	5,748,913
08/09	Laundry / Housekeeping	1,272	3,072,196	10/11	Dietary and Cafeteria	1,151	2,644,153
13	Nursing Administration	1,245	2,306,267	14	Central Service and Supply	620	2,329,339
15	Pharmacy	557	5,949,237	16	Medical Records	746	2,738,242
17	Social Services	1,675	349,890	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	588	5,024,949

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 168

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230002 ST MARY MERCY HOSPITAL			Nonprofit - Church		
36475 FIVE MILE ROAD		6/30/2017 365 Days Audited		General Short Term	
LIVONIA, MI 48154				CR Beds 236 POS Beds 0	
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 69.4%	
				Length of Stay 3.9	
Balance Sheet		Income Statement		Average Wages 34.16	
Current Assets	200,737,815	Total Charges	726,669,239	58.6% Medicare Part A 26.8%	
Fixed Assets	124,610,216	Contract Allowance	425,582,391	41.4% Medicare Part B 7.0%	
Other Assets	35,810,613	Operating Revenue	301,086,848	98.8% Current Ratio 2.6	
Total Assets	361,158,644	Operating Expense	297,487,743	1.2% Days to Collect 82.0	
Current Liabilities	78,061,446	Operating Margin	3,599,105	7.6% Avg Payment Days 29.6	
Long Term Liabilities	134,582,888	Other Income	22,893,475	0.0% Depreciation Rate 2.8%	
Total Equity	148,514,310	Other Expense	0	8.8% Return on Equity 17.8%	
Total Liab. and Equity	361,158,644	Net Profit or Loss	26,492,580		
Selected Revenue Departments			Revenue Ranking - 921		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	814	58,026,367	98,217,629	0.590794
31	Intensive Care Unit	1,330	7,404,315	12,138,305	0.609996
50	Operating Room	1,188	17,890,385	68,758,358	0.260192
52	Labor Room and Delivery Room	952	4,633,051	6,347,674	0.729882
91	Emergency Department	816	16,980,707	80,771,112	0.210232
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	1,313	6,592,498	02	Capital Cost - Movable Equip
04	Employee Benefits	698	25,864,318	05	Administrative and General
06	Maintenance and Repairs	811	2,569,984	07	Operation of Plant
08/09	Laundry / Housekeeping	983	3,919,005	10/11	Dietary and Cafeteria
13	Nursing Administration	688	4,084,613	14	Central Service and Supply
15	Pharmacy	970	3,546,580	16	Medical Records
17	Social Services	191	4,438,021	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs
				265	16,771,614

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 169

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230071 STRAITH HOSPITAL FOR SPECIAL SURGERY				Nonprofit - Other	
23901 LAHSER		10/31/2017 365 Days Settled		General Short Term	
SOUTHFIELD, MI 48033				CR Beds 34	POS Beds 0
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	46.6%
				Length of Stay	7.5
Balance Sheet		Income Statement			
Current Assets	7,840,520	Total Charges	20,107,894	Average Wages	27.86
Fixed Assets	9,083,356	Contract Allowance	10,254,829	51.0% Medicare Part A	43.0%
Other Assets	1,117,000	Operating Revenue	9,853,065	49.0% Medicare Part B	16.1%
Total Assets	<u>18,040,876</u>	Operating Expense	<u>11,603,379</u>	117.8% Current Ratio	6.6
Current Liabilities	1,188,582	Operating Margin	-1,750,314	-17.8% Days to Collect	37.1
Long Term Liabilities	9,422,509	Other Income	979,959	9.9% Avg Payment Days	27.7
Total Equity	<u>7,429,785</u>	Other Expense	0	0.0% Depreciation Rate	4.5%
Total Liab. and Equity	<u>18,040,876</u>	Net Profit or Loss	<u>(770,355)</u>	-7.8% Return on Equity	-10.4%
Selected Revenue Departments				Revenue Ranking - 5,270	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,836	3,556,831	5,265,500	0.675497
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,469	1,981,671	5,413,154	0.366084
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,290	818,047	02 Capital Cost - Movable Equip	5,171	112,623
04 Employee Benefits	5,405	295,713	05 Administrative and General	5,509	1,589,775
06 Maintenance and Repairs	1,496	595,550	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	4,786	266,068	10/11 Dietary and Cafeteria	4,581	360,451
13 Nursing Administration	0	0	14 Central Service and Supply	1,345	792,915
15 Pharmacy	2,671	512,214	16 Medical Records	5,348	75,023
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 170

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230096 STURGIS HOSPITAL			Nonprofit - Other		
916 MYRTLE AVE		9/30/2017 365 Days Settled		General Short Term	
STURGIS, MI 49091				CR Beds 45	POS Beds 0
SAINT JOSEPH		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	22.2%
				Length of Stay	3.5
Balance Sheet		Income Statement			
Current Assets	9,202,367	Total Charges	105,538,870	Average Wages	34.04
Fixed Assets	13,174,262	Contract Allowance	58,119,406	55.1% Medicare Part A	8.4%
Other Assets	2,250,415	Operating Revenue	47,419,464	44.9% Medicare Part B	9.1%
Total Assets	24,627,044	Operating Expense	51,000,374	107.6% Current Ratio	1.0
Current Liabilities	9,351,914	Operating Margin	-3,580,910	-7.6% Days to Collect	170.0
Long Term Liabilities	16,930,694	Other Income	4,539,393	9.6% Avg Payment Days	46.4
Total Equity	-1,655,564	Other Expense	0	0.0% Depreciation Rate	2.0%
Total Liab. and Equity	24,627,044	Net Profit or Loss	958,483	2.0% Return on Equity	-57.9%
Selected Revenue Departments			Revenue Ranking - 3,022		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,600	4,070,301	1,910,384	2.130619
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	2,982	3,660,897	10,891,267	0.336131
52	Labor Room and Delivery Room	2,073	821,289	1,224,242	0.670855
91	Emergency Department	3,736	2,143,769	6,664,541	0.321668
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	3,090	1,844,756	02	Capital Cost - Movable Equip
04	Employee Benefits	2,454	4,527,028	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	3,355	644,983	10/11	Dietary and Cafeteria
13	Nursing Administration	3,095	631,656	14	Central Service and Supply
15	Pharmacy	1,353	2,350,214	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 171

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230100 TAWAS ST JOSEPH HOSPITAL			Nonprofit - Church		
200 HEMLOCK		6/30/2017 365 Days Reopened		General Short Term	
TAWAS CITY, MI 48764				CR Beds 43	POS Beds 0
IOSCO			Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES			Occupancy Rate		22.3%
			Length of Stay		2.6
			Average Wages		30.40
			45.9%		Medicare Part A 12.7%
			54.1%		Medicare Part B 12.9%
			100.3%		Current Ratio 0.7
			-0.3%		Days to Collect 65.7
			3.4%		Avg Payment Days 22.3
			0.2%		Depreciation Rate 5.9%
			2.9%		Return on Equity -80.3%
Balance Sheet			Income Statement		
Current Assets	6,489,802	Total Charges	96,777,657		
Fixed Assets	14,145,450	Contract Allowance	44,437,796		
Other Assets	5,191,411	Operating Revenue	52,339,861		
Total Assets	25,826,663	Operating Expense	52,502,222		
Current Liabilities	9,262,143	Operating Margin	-162,361		
Long Term Liabilities	18,451,401	Other Income	1,763,291		
Total Equity	-1,886,881	Other Expense	85,928		
Total Liab. and Equity	25,826,663	Net Profit or Loss	1,515,002		
Selected Revenue Departments			Revenue Ranking - 2,905		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,558	4,144,874	2,378,966	1.742301
31	Intensive Care Unit	2,790	1,192,623	840,875	1.418312
50	Operating Room	2,807	4,375,810	7,967,750	0.549190
52	Labor Room and Delivery Room	2,075	819,733	229,177	3.576855
91	Emergency Department	3,476	2,579,438	8,278,679	0.311576
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,860	2,118,506	02 Capital Cost - Movable Equip	2,280	2,212,320
04 Employee Benefits	2,436	4,603,727	05 Administrative and General	2,636	10,090,105
06 Maintenance and Repairs	1,120	1,359,276	07 Operation of Plant	4,841	306,944
08/09 Laundry / Housekeeping	2,780	979,031	10/11 Dietary and Cafeteria	3,810	542,037
13 Nursing Administration	0	(13,332)	14 Central Service and Supply	0	0
15 Pharmacy	2,210	878,984	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 172

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

234042 THE BEHAVIORAL CENTER OF MICHIGAN

Proprietary - Corporation

4050 E 12 MILE ROAD

12/31/2017 365 Days Settled

Psychiatric

WARREN, MI 48092

CR Beds 42 POS Beds 0

MACOMB

Key Performance Ind.

WPS MI

Occupancy Rate 93.2%

Balance Sheet

Income Statement

Length of Stay 10.1

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	10,097,849	Total Charges	26,140,627	Average Wages	
Fixed Assets	2,336,259	Contract Allowance	16,018,657	61.3% Medicare Part A	0.0%
Other Assets	31,455	Operating Revenue	10,121,970	38.7% Medicare Part B	2.4%
Total Assets	12,465,563	Operating Expense	9,872,710	97.5% Current Ratio	1.2
Current Liabilities	8,315,547	Operating Margin	249,260	2.5% Days to Collect	294.3
Long Term Liabilities	0	Other Income	1,413,792	14.0% Avg Payment Days	44.9
Total Equity	4,150,016	Other Expense	-290,904	-2.9% Depreciation Rate	5.4%
Total Liab. and Equity	12,465,563	Net Profit or Loss	1,953,956	19.3% Return on Equity	47.1%

Selected Revenue Departments

Revenue Ranking - 5,246

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,315	8,587,914	21,433,500	0.400677
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	5,625	181,596	02 Capital Cost - Movable Equip	5,423	39,390
04 Employee Benefits	4,218	1,326,405	05 Administrative and General	4,889	2,550,729
06 Maintenance and Repairs	1,623	433,901	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	5,607	122,382	10/11 Dietary and Cafeteria	4,460	388,025
13 Nursing Administration	4,009	302,371	14 Central Service and Supply	0	0
15 Pharmacy	2,706	482,683	16 Medical Records	4,954	126,040
17 Social Services	1,316	568,965	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 173

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

234041 THE CENTER FOR FORENSIC PSYCHIATRY

Government - State

8303 PLATT ROAD

9/30/2017 365 Days Settled

Psychiatric

SALINE, MI 48176

CR Beds 240 POS Beds 0

WASHTENAW

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 93.3%

Balance Sheet

Income Statement

Length of Stay 268.1

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	73,793,021	Contract Allowance	0	0.0% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0% Medicare Part B	0.0%
Total Assets	73,793,021	Operating Expense	79,501,772	0.0% Current Ratio	0.0
Current Liabilities	60,323	Operating Margin	-79,501,772	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	0.3
Total Equity	73,732,698	Other Expense	0	0.0% Depreciation Rate	3.0%
Total Liab. and Equity	73,793,021	Net Profit or Loss	(79,501,772)	0.0% Return on Equity	-107.8%

Selected Revenue Departments

Revenue Ranking - 5,930

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	510	80,610,796	78,990,223	1.020516
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,279	3,124,611	02 Capital Cost - Movable Equip	5,248	89,780
04 Employee Benefits	5,856	3,980	05 Administrative and General	2,515	11,185,798
06 Maintenance and Repairs	1,315	863,803	07 Operation of Plant	2,488	1,728,372
08/09 Laundry / Housekeeping	1,961	1,793,442	10/11 Dietary and Cafeteria	5,156	243,066
13 Nursing Administration	162	10,433,794	14 Central Service and Supply	2,136	287,020
15 Pharmacy	2,224	863,292	16 Medical Records	2,682	564,042
17 Social Services	682	1,518,585	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 174

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230015 THREE RIVERS HEALTH				Nonprofit - Other	
701 S HEALTH PARKWAY		12/31/2017 365 Days Settled		General Short Term	
THREE RIVERS, MI 49093				CR Beds 44	POS Beds 0
SAINT JOSEPH		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	17.9%
				Length of Stay	3.2
				Average Wages	28.95
				62.6%	Medicare Part A 4.9%
				37.4%	Medicare Part B 6.8%
				103.1%	Current Ratio 0.9
				-3.1%	Days to Collect 179.1
				0.7%	Avg Payment Days 41.5
				0.1%	Depreciation Rate 3.6%
				-2.4%	Return on Equity -35.3%
Balance Sheet					
Income Statement					
Current Assets	8,960,260	Total Charges	152,373,278		
Fixed Assets	9,297,902	Contract Allowance	95,414,665		
Other Assets	158,725	Operating Revenue	56,958,613		
Total Assets	18,416,887	Operating Expense	58,703,117		
Current Liabilities	9,514,408	Operating Margin	-1,744,504		
Long Term Liabilities	4,969,170	Other Income	405,199		
Total Equity	3,933,309	Other Expense	51,000		
Total Liab. and Equity	18,416,887	Net Profit or Loss	(1,390,305)		
Selected Revenue Departments					
				Revenue Ranking - 2,813	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,421	4,555,490	2,150,896	2.117950
31	Intensive Care Unit	2,878	922,120	909,686	1.013668
50	Operating Room	3,222	2,691,447	17,817,080	0.151060
52	Labor Room and Delivery Room	2,436	292,636	257,448	1.136680
91	Emergency Department	3,089	3,263,403	17,936,037	0.181947
General Service Cost by Line					
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	3,635	1,308,039	02 Capital Cost - Movable Equip	2,480	1,772,243
04 Employee Benefits	2,095	6,133,544	05 Administrative and General	2,888	8,410,169
06 Maintenance and Repairs	1,660	392,191	07 Operation of Plant	4,167	537,166
08/09 Laundry / Housekeeping	3,238	710,306	10/11 Dietary and Cafeteria	3,702	572,776
13 Nursing Administration	3,892	337,494	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	2,841	505,819
17 Social Services	2,632	61,771	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 175

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230046 UNIVERSITY OF MICHIGAN HEALTH SYSTEM

Government - Other

1500 E MEDICAL CENTER DRIVE, SPC
5474

6/30/2017 365 Days Reopened

General Short Term

ANN ARBOR, MI 48109

CR Beds 724 POS Beds 0

WASHTENAW

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 83.7%

Balance Sheet

Income Statement

Length of Stay 6.2

Current Assets	866,629,568	Total Charges	7,918,156,808	Average Wages	32.01
Fixed Assets	1,330,775,777	Contract Allowance	4,807,037,661	60.7% Medicare Part A	9.5%
Other Assets	1,584,263,395	Operating Revenue	3,111,119,147	39.3% Medicare Part B	5.6%
Total Assets	3,781,668,740	Operating Expense	2,990,954,421	96.1% Current Ratio	3.2
Current Liabilities	271,046,084	Operating Margin	120,164,726	3.9% Days to Collect	32.4
Long Term Liabilities	1,604,556,177	Other Income	330,775,788	10.6% Avg Payment Days	21.0
Total Equity	1,906,066,478	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	3,781,668,739	Net Profit or Loss	450,940,514	14.5% Return on Equity	23.7%

Selected Revenue Departments

Revenue Ranking - 8

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	25	266,856,618	506,231,580	0.527143
31	Intensive Care Unit	9	129,679,970	284,899,909	0.455177
50	Operating Room	5	273,205,608	1,010,584,646	0.270344
52	Labor Room and Delivery Room	64	21,362,135	44,559,817	0.479404
91	Emergency Department	28	75,721,265	308,321,245	0.245592

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	764	24,029,235	05 Administrative and General	8	457,317,829
06 Maintenance and Repairs	1	140,501,473	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	10	33,309,070	10/11 Dietary and Cafeteria	9	20,098,694
13 Nursing Administration	6	49,558,897	14 Central Service and Supply	224	5,348,043
15 Pharmacy	13	117,501,812	16 Medical Records	55	12,886,117
17 Social Services	72	7,607,467	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	4	171,018,115

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 176

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

239803 UNIVERSITY OF MICHIGAN MEDICAL CENTER

1500 E MEDICAL CTR DR, 3868 TAUBMAN CENTER, SPC Cost Report not Filed.

ANN ARBOR, MI 48109

CR Beds 0 POS Beds 0

WASHTENAW

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0		Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0%	Medicare Part B	0.0%
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

Selected Revenue Departments

Revenue Ranking - 5,930

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 177

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230054 UP HEALTH SYSTEM - MARQUETTE

Proprietary - Corporation

420 W MAGNETIC

6/30/2017 365 Days Reopened

General Short Term

MARQUETTE, MI 49855

CR Beds 208 POS Beds 0

MARQUETTE

Key Performance Ind.

WPS MI

Occupancy Rate 45.1%

Balance Sheet

Income Statement

Length of Stay 4.5

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	49,983,531	Total Charges	968,547,376	Average Wages	32.20
Fixed Assets	170,971,040	Contract Allowance	636,972,346	65.8%	Medicare Part A 15.3%
Other Assets	68,127,622	Operating Revenue	331,575,030	34.2%	Medicare Part B 6.5%
Total Assets	289,082,193	Operating Expense	333,413,854	100.6%	Current Ratio 1.8
Current Liabilities	27,735,121	Operating Margin	-1,838,824	-0.6%	Days to Collect 35.1
Long Term Liabilities	51,840,862	Other Income	20,690,602	6.2%	Avg Payment Days 28.5
Total Equity	209,506,210	Other Expense	0	0.0%	Depreciation Rate 4.3%
Total Liab. and Equity	289,082,193	Net Profit or Loss	18,851,778	5.7%	Return on Equity 9.0%

Selected Revenue Departments

Revenue Ranking - 809

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,872	23,106,863	44,143,590	0.523448
31	Intensive Care Unit	1,441	6,682,187	14,377,792	0.464758
50	Operating Room	996	21,162,423	164,309,089	0.128796
52	Labor Room and Delivery Room	1,412	2,509,056	5,406,041	0.464121
91	Emergency Department	2,288	5,588,025	39,723,878	0.140672

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	3,341	1,585,146	02 Capital Cost - Movable Equip	558	12,450,208
04 Employee Benefits	812	22,677,150	05 Administrative and General	1,185	34,874,796
06 Maintenance and Repairs	625	3,729,994	07 Operation of Plant	953	6,366,721
08/09 Laundry / Housekeeping	1,022	3,779,310	10/11 Dietary and Cafeteria	1,389	2,216,456
13 Nursing Administration	950	3,063,821	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	640	3,134,087
17 Social Services	2,272	129,625	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	645	4,261,946

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 178

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230108 UP HEALTH SYSTEM PORTAGE			Proprietary - Corporation		
500 CAMPUS DRIVE		11/30/2017 365 Days Settled		General Short Term	
HANCOCK, MI 49930				CR Beds 36	POS Beds 0
HOUGHTON		Key Performance Ind.			
WPS MI				Occupancy Rate	33.5%
Balance Sheet		Income Statement		Length of Stay	3.7
Current Assets	21,190,144	Total Charges	152,843,935	Average Wages	31.53
Fixed Assets	37,832,761	Contract Allowance	91,598,168	59.9% Medicare Part A	6.3%
Other Assets	8,428,321	Operating Revenue	61,245,767	40.1% Medicare Part B	7.2%
Total Assets	67,451,226	Operating Expense	71,711,629	117.1% Current Ratio	3.8
Current Liabilities	5,617,429	Operating Margin	-10,465,862	-17.1% Days to Collect	52.9
Long Term Liabilities	20,082,658	Other Income	9,288,536	15.2% Avg Payment Days	25.1
Total Equity	41,751,139	Other Expense	0	0.0% Depreciation Rate	7.8%
Total Liab. and Equity	67,451,226	Net Profit or Loss	(1,177,326)	-1.9% Return on Equity	-2.8%
Selected Revenue Departments			Revenue Ranking - 2,724		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,814	3,592,569	4,077,549	0.881061
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	2,804	4,383,911	13,121,343	0.334105
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,680	2,237,569	10,287,761	0.217498
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	3,498	1,439,393	02	Capital Cost - Movable Equip
04	Employee Benefits	2,553	4,204,841	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	3,169	739,629	10/11	Dietary and Cafeteria
13	Nursing Administration	2,723	806,135	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	2,996	8,179	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 179

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

23007F US AIR FORCE HOSP

SELFRIDGE AFB

Cost Report not Filed.

MOUNT CLEMENS, MI 48045

CR Beds 0

POS Beds 0

MACOMB

Key Performace Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Income Statement

Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0

Selected Revenue Departments

Revenue Ranking - 5,930

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmancy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 180

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

23008F US AIR FORCE HOSP

WURTSMITH AFB

Cost Report not Filed.

OSCODA, MI 48750

CR Beds 0

POS Beds 0

IOSCO

Key Performance Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Income Statement

Current Assets 0

Total Charges 0

Fixed Assets 0

Contract Allowance 0

Other Assets 0

Operating Revenue 0

Total Assets 0

Operating Expense 0

Current Liabilities 0

Operating Margin 0

Long Term Liabilities 0

Other Income 0

Total Equity 0

Other Expense 0

Total Liab. and Equity 0

Net Profit or Loss 0

Selected Revenue Departments

Revenue Ranking - 5,930

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 181

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

23010F US AIR FORCE HOSP

KINCHELOE AFB

Cost Report not Filed.

KINCHELOE, MI 49788

CR Beds 0

POS Beds 0

CHIPPEWA

Key Performace Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Income Statement

Current Assets	0	Total Charges	0	
Fixed Assets	0	Contract Allowance	0	
Other Assets	0	Operating Revenue	0	
Total Assets	0	Operating Expense	0	
Current Liabilities	0	Operating Margin	0	
Long Term Liabilities	0	Other Income	0	
Total Equity	0	Other Expense	0	
Total Liab. and Equity	0	Net Profit or Loss	0	

Selected Revenue Departments

Revenue Ranking - 5,930

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmancy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 182

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

23014F US AIR FORCE HOSP

SAWYER AFB

Cost Report not Filed.

GWINN, MI 49841

CR Beds 0

POS Beds 0

MARQUETTE

Key Performance Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Income Statement

Current Assets	0	Total Charges	0	
Fixed Assets	0	Contract Allowance	0	
Other Assets	0	Operating Revenue	0	
Total Assets	0	Operating Expense	0	
Current Liabilities	0	Operating Margin	0	
Long Term Liabilities	0	Other Income	0	
Total Equity	0	Other Expense	0	
Total Liab. and Equity	0	Net Profit or Loss	0	

Selected Revenue Departments

Revenue Ranking - 5,930

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 183

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

23036F US PUBLIC HEALTH SERVICE HOSP

14700 RIVERSIDE DR

Cost Report not Filed.

DETROIT, MI 48215

CR Beds 0

POS Beds 0

WAYNE

Key Performance Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Income Statement

Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0

Selected Revenue Departments

Revenue Ranking - 5,930

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 184

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

23011F VA ANN ARBOR HEALTHCARE SYSTEM

2215 FULLER ROAD

Cost Report not Filed.

ANN ARBOR, MI 48105

CR Beds 0

POS Beds 0

WASHTENAW

Key Performance Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Current Assets	0
Fixed Assets	0
Other Assets	0
Total Assets	0
Current Liabilities	0
Long Term Liabilities	0
Total Equity	0
Total Liab. and Equity	0

Income Statement

Total Charges	0
Contract Allowance	0
Operating Revenue	0
Operating Expense	0
Operating Margin	0
Other Income	0
Other Expense	0
Net Profit or Loss	0

Selected Revenue Departments

Revenue Ranking - 5,930

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 185

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

23013F VA HOSP

SOUTHFIELD + OUTER DR

Cost Report not Filed.

DEARBORN, MI 48121

CR Beds 0

POS Beds 0

WAYNE

Key Performance Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Income Statement

Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0

Selected Revenue Departments

Revenue Ranking - 5,930

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 186

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

232019 VIBRA OF SOUTHEASTERN MICHIGAN

Proprietary - Other

26400 W OUTER DRIVE

5/31/2017 365 Days Settled

General Long Term

LINCOLN PARK, MI 48146

CR Beds 260 POS Beds 0

WAYNE

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 27.6%

Balance Sheet

Income Statement

Length of Stay 25.0

Current Assets 12,489,287

Total Charges 436,336,343

Average Wages 33.74

Fixed Assets 3,474,163

Contract Allowance 387,919,423

88.9% Medicare Part A 0.0%

Other Assets 27,727

Operating Revenue 48,416,920

11.1% Medicare Part B 0.0%

Total Assets 15,991,177

Operating Expense 45,262,524

93.5% Current Ratio 42.7

Current Liabilities 292,650

Operating Margin 3,154,396

6.5% Days to Collect 102.0

Long Term Liabilities 3,062,772

Other Income 63,909

0.1% Avg Payment Days 54.2

Total Equity 12,635,755

Other Expense 1

0.0% Depreciation Rate 8.5%

Total Liab. and Equity 15,991,177

Net Profit or Loss 3,218,304

6.6% Return on Equity 25.5%

Selected Revenue Departments

Revenue Ranking - 2,999

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,538	30,397,598	327,756,016	0.092745
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,324	3,029,362	02 Capital Cost - Movable Equip	2,531	1,680,884
04 Employee Benefits	2,917	3,197,011	05 Administrative and General	2,925	8,216,924
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,966	1,188,128
08/09 Laundry / Housekeeping	2,685	1,047,484	10/11 Dietary and Cafeteria	3,522	625,398
13 Nursing Administration	2,744	798,163	14 Central Service and Supply	921	1,362,842
15 Pharmacy	1,929	1,239,079	16 Medical Records	2,954	472,642
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 187

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

234035 WALTER P REUTHER PSYCHIATRIC HOSPITAL			Government - State		
30901 PALMER RD		9/30/2017 365 Days Settled		Psychiatric	
WESTLAND, MI 48185				CR Beds 171 POS Beds 0	
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 97.2%	
				Length of Stay 198.3	
Balance Sheet		Income Statement			
Current Assets	200	Total Charges	0		
Fixed Assets	20,597,429	Contract Allowance	0	0.0% Medicare Part A 0.0%	
Other Assets	0	Operating Revenue	0	0.0% Medicare Part B 0.0%	
Total Assets	<u>20,597,629</u>	Operating Expense	<u>50,862,813</u>	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	<u>-50,862,813</u>	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days 0.0	
Total Equity	<u>20,597,629</u>	Other Expense	0	0.0% Depreciation Rate 1.7%	
Total Liab. and Equity	<u>20,597,629</u>	Net Profit or Loss	<u>(50,862,813)</u>	0.0% Return on Equity -246.9%	
Selected Revenue Departments			Revenue Ranking - 5,930		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,018	47,821,796	49,368,307	0.968674
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	4,252	837,807	02	Capital Cost - Movable Equip
04	Employee Benefits	0	0	05	Administrative and General
06	Maintenance and Repairs	1,083	1,466,756	07	Operation of Plant
08/09	Laundry / Housekeeping	1,809	2,028,167	10/11	Dietary and Cafeteria
13	Nursing Administration	3,689	410,580	14	Central Service and Supply
15	Pharmacy	2,718	478,293	16	Medical Records
17	Social Services	602	1,731,183	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 188

Hospital Profile Report - 2017

Sample Hospital reports from the Halmanac.com website.

230095 WEST BRANCH REGIONAL MEDICAL CENTER				Nonprofit - Other	
2463 SOUTH M-30		3/31/2017 365 Days Settled		General Short Term	
WEST BRANCH, MI 48661				CR Beds 78	POS Beds 0
OGEMAW		Key Performance Ind.			
WPS MI				Occupancy Rate	25.4%
				Length of Stay	3.4
				Average Wages	22.47
				60.0% Medicare Part A	23.5%
				40.0% Medicare Part B	12.5%
				94.6% Current Ratio	1.9
				5.4% Days to Collect	45.0
				2.3% Avg Payment Days	28.5
				0.8% Depreciation Rate	4.5%
				6.8% Return on Equity	177.9%
Balance Sheet			Income Statement		
Current Assets	12,351,024	Total Charges	119,517,369		
Fixed Assets	20,811,690	Contract Allowance	71,709,973		
Other Assets	11,136,023	Operating Revenue	47,807,396		
Total Assets	44,298,737	Operating Expense	45,242,763		
Current Liabilities	6,560,843	Operating Margin	2,564,633		
Long Term Liabilities	35,901,249	Other Income	1,109,656		
Total Equity	1,836,645	Other Expense	406,211		
Total Liab. and Equity	44,298,737	Net Profit or Loss	3,268,078		
Selected Revenue Departments			Revenue Ranking - 3,013		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,965	5,871,103	7,561,607	0.776436
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	2,895	4,000,370	12,546,391	0.318846
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,277	2,890,047	12,299,957	0.234964
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	3,019	1,920,626	02	Capital Cost - Movable Equip
04	Employee Benefits	3,141	2,725,298	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	3,005	830,253	10/11	Dietary and Cafeteria
13	Nursing Administration	3,423	517,997	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

4:44 PM

Healthcare Almanac 561-594-7551

2/12/2024

www.halmanac.com

Page No 189